File No. 130533 Committee Item No. 4
Board Item No. _____

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget and Finance Committee **Date: 06/12/2013**

Board of Supervisors Meeting **Date:** _____

Cmte	Board	
☐	☐	**Motion**
☐	☐	**Resolution**
☐	☐	**Ordinance**
☐	☐	**Legislative Digest**
☐	☐	**Budget and Legislative Analyst Report**
☐	☐	**Legislative Analyst Report**
☐	☐	**Youth Commission Report**
☐	☐	**Introduction Form**
☒	☐	**Department/Agency Cover Letter and/or Report**
☐	☐	**MOU**
☐	☐	**Grant Information Form**
☐	☐	**Grant Budget**
☐	☐	**Subcontract Budget**
☐	☐	**Contract/Agreement**
☐	☐	**Form 126 – Ethics Commission**
☐	☐	**Award Letter**
☐	☐	**Application**
☐	☐	**Public Correspondence**

OTHER **(Use back side if additional space is needed)**

☒	☐	Interim Proposed Budget & Interim Annual Appropriation Ordinance
☐	☐	_____
☐	☐	_____
☐	☐	_____
☐	☐	_____
☐	☐	_____
☐	☐	_____
☐	☐	_____

Completed by: Victor Young **Date** June 7, 2013
Completed by: Victor Young **Date** _____

CITY AND COUNTY OF SAN FRANCISCO

INTERIM

PROPOSED BUDGET

AND

APPROPRIATION ORDINANCE

AS OF MAY 31, 2013

File No. 130533 Ordinance No. _____

FISCAL YEAR ENDING JUNE 30, 2014 and
FISCAL YEAR ENDING JUNE 30, 2015

FOR SELECT DEPARTMENTS

Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

PROPOSED BUDGET AND ANNUAL APPROPRIATION

ORDINANCE

AS OF MAY 31, 2013

FISCAL YEAR ENDING JUNE 30, 2014
and
FISCAL YEAR ENDING JUNE 30, 2015

The Proposed Budget and Annual Appropriation Ordinance as of May 31, 2013 and its accompanying schedules are produced by the Controller's Budget Office. Upon approval, this is the document that is the legal authority for the City to spend funds during the fiscal year.

This document contains information on the sources and uses of City funds and departments, detailed by department and program. Additional schedules summarize City revenues and expenditures by service area, department, and fund. Please see the table of contents for a complete list of the information contained in this document.

Copies of this document are distributed to all City libraries and on the City Controller's website (http://www.sfcontroller.org). They may also be viewed at the following City Hall offices:

Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288

Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316

Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244

If you would like additional copies or need further information, please call the Controller's Budget Office at (415) 554-7500.

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FILE NO. _____ ORDINANCE NO. _____

AN ORDINANCE APPROPRIATING ALL ESTIMATED RECEIPTS

AND ALL ESTIMATED EXPENDITURES FOR DEPARTMENTS OF THE

CITY AND COUNTY OF SAN FRANCISCO

AS OF MAY 31, 2013

FOR FISCAL YEARS ENDING JUNE 30, 2014 AND JUNE 30, 2015

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO

SECTION 1. The amounts of estimated receipts, income and revenue enumerated herein are hereby appropriated to the funds and departments indicated in this ordinance for the purpose of meeting appropriations herein provided.

SECTION 2. The amounts of proposed expenditures are hereby appropriated to the funds and departments as enumerated herein. Each department for which an expenditure appropriation is herein made is hereby authorized to use, in the manner provided by the law, the amounts so appropriated for the purposes specified in this appropriation ordinance.

CONSOLIDATED SCHEDULE OF SOURCES AND USES

Consolidated Schedule of Sources and Uses

*All Funds**

Sources of Funds	2013-2014 General Fund	2013-2014 Self Supporting	2013-2014 Total	2014-2015 General Fund	2014-2015 Self Supporting	2014-2015 Total
Prior Year Fund Balance	113,307,118	164,036,004	277,343,122	110,550,000	37,088,372	147,638,372
Prior Year Reserves	33,737,100	18,792,300	52,529,400	17,725,223	207,165	17,932,388
Regular Revenues	3,578,150,671	4,007,876,806	7,586,027,477	3,700,501,808	4,063,805,310	7,764,307,118
Transfers Into the General Fund	217,982,482	(217,982,482)	0	214,791,783	(214,791,783)	0
Total Sources of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

Uses of Funds	2013-2014 General Fund	2013-2014 Self Supporting	2013-2014 Total	2014-2015 General Fund	2014-2015 Self Supporting	2014-2015 Total
Regular Expenditures:						
Gross Expenditures	3,379,111,956	5,078,395,529	8,457,507,485	3,428,426,263	5,128,263,662	8,556,689,925
Less Interdepartmental Recoveries	(371,678,733)	(661,232,403)	(1,032,911,136)	(376,278,214)	(677,150,743)	(1,053,428,957)
Net Regular Expenditures	3,007,433,223	4,417,163,126	7,424,596,349	3,052,148,049	4,451,112,919	7,503,260,968
Transfers From the General Fund	805,124,434	(805,124,434)	0	846,604,571	(846,604,571)	0
Capital Projects	45,028,374	147,010,115	192,038,489	83,705,196	62,505,535	146,210,731
Facilities Maintenance	13,200,716	50,416,730	63,617,446	8,615,678	34,645,000	43,260,678
Reserves	72,390,624	163,257,091	235,647,715	52,495,320	184,650,181	237,145,501
Total Uses of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

SOURCES OF FUNDS BY SERVICE AREA AND DEPARTMENT

Sources of Funds by Service Area and Department*

Department		Fiscal Year 2013-2014			Fiscal Year 2014-2015		
		Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
01: Public Protection							
ADP	ADULT PROBATION	11,880,397	15,128,345	27,008,742	10,849,505	16,912,817	27,762,322
CRT	SUPERIOR COURT	4,895,895	32,827,220	37,723,115	4,899,495	32,827,220	37,726,715
DAT	DISTRICT ATTORNEY	6,103,358	40,792,484	46,895,842	5,430,741	41,663,346	47,094,087
ECD	EMERGENCY MANAGEMENT	25,021,736	44,636,084	69,657,820	25,109,599	44,626,681	69,736,280
FIR	FIRE DEPARTMENT	118,473,351	215,832,753	334,306,104	120,484,589	225,728,026	346,212,615
JUV	JUVENILE PROBATION	7,291,562	29,695,065	36,986,627	7,374,518	30,850,640	38,225,158
PDR	PUBLIC DEFENDER	347,637	28,523,520	28,871,157	319,329	29,447,458	29,766,787
POL	POLICE	120,136,541	407,431,936	527,568,477	122,235,018	407,439,829	529,674,847
SHF	SHERIFF	39,921,380	140,907,452	180,828,832	39,628,356	147,982,449	187,610,805
TOTAL Public Protection		334,071,857	955,774,859	1,289,846,716	336,331,150	977,478,466	1,313,809,616
02: Public Works, Transportation & Commerce							
AIR	AIRPORT COMMISSION	868,388,528	0	868,388,528	802,078,702	0	802,078,702
DBI	BUILDING INSPECTION	78,837,676	0	78,837,676	64,887,963	0	64,887,963
DPW	GENERAL SERVICES AGENCY - PUBLIC WORKS	128,481,446	29,822,216	158,303,662	120,200,393	82,353,687	202,554,080
ECN	ECONOMIC AND WORKFORCE DEVELOPMENT	24,097,217	18,193,211	42,290,428	13,488,224	14,602,361	28,090,585
MTA	MUNICIPAL TRANSPORTATION AGENCY	617,897,053	232,000,000	849,897,053	619,058,831	242,360,000	861,418,831
PAB	BOARD OF APPEALS	942,085	0	942,085	942,085	0	942,085
PRT	PORT	92,027,502	0	92,027,502	78,847,723	0	78,847,723
PUC	PUBLIC UTILITIES COMMISSION	878,035,660	0	878,035,660	895,748,779	0	895,748,779
TOTAL Public Works, Transportation & Commerce		2,688,707,167	280,015,427	2,968,722,594	2,595,252,700	339,316,048	2,934,568,748
03: Human Welfare & Neighborhood Development							
CFC	CHILDREN AND FAMILIES COMMISSION	28,245,970	25,720,000	53,965,970	27,463,006	20,150,000	47,613,006
CHF	CHILDREN; YOUTH & THEIR FAMILIES	116,553,754	27,517,311	144,071,065	104,655,061	27,057,310	131,712,371
CSS	CHILD SUPPORT SERVICES	13,724,030	0	13,724,030	13,464,850	0	13,464,850
DSS	HUMAN SERVICES	513,295,224	222,095,037	735,390,261	515,881,289	233,223,643	749,104,932
ENV	ENVIRONMENT	17,402,898	0	17,402,898	17,596,760	0	17,596,760

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

Sources of Funds by Service Area and Department*

Department	Fiscal Year 2013-2014			Fiscal Year 2014-2015		
	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
03: Human Welfare & Neighborhood Development						
HRC HUMAN RIGHTS COMMISSION	728,538	1,218,502	1,947,040	0	1,975,878	1,975,878
RNT RENT ARBITRATION BOARD	6,233,794	0	6,233,794	6,419,111	0	6,419,111
USD COUNTY EDUCATION OFFICE	0	116,000	116,000	0	116,000	116,000
WOM STATUS OF WOMEN	249,474	4,728,504	4,977,978	210,000	4,808,402	5,018,402
TOTAL Human Welfare & Neighborhood Development	696,433,682	281,395,354	977,829,036	685,690,077	287,331,233	973,021,310
04: Community Health						
DPH PUBLIC HEALTH	1,355,717,895	551,071,542	1,906,789,437	1,354,750,855	596,785,275	1,951,536,130
TOTAL Community Health	1,355,717,895	551,071,542	1,906,789,437	1,354,750,855	596,785,275	1,951,536,130
05: Culture & Recreation						
AAM ASIAN ART MUSEUM	498,865	8,245,574	8,744,439	498,865	8,831,505	9,330,370
ART ARTS COMMISSION	6,050,734	7,999,173	14,049,907	6,075,383	6,189,949	12,265,332
FAM FINE ARTS MUSEUM	3,324,650	13,822,060	17,146,710	3,356,574	14,545,218	17,901,792
LIB PUBLIC LIBRARY	43,204,185	57,690,000	100,894,185	44,313,790	60,260,000	104,573,790
LLB LAW LIBRARY	0	1,284,995	1,284,995	0	1,484,499	1,484,499
REC RECREATION AND PARK COMMISSION	112,249,276	48,069,056	160,318,332	104,794,183	46,281,143	151,075,326
SCI ACADEMY OF SCIENCES	0	4,432,695	4,432,695	0	4,266,550	4,266,550
WAR WAR MEMORIAL	11,934,740	0	11,934,740	12,382,285	0	12,382,285
TOTAL Culture & Recreation	177,262,450	141,543,553	318,806,003	171,421,080	141,858,864	313,279,944
06: General Administration & Finance						
ADM GENERAL SERVICES AGENCY - CITY ADMIN	243,048,043	51,837,570	294,885,613	245,839,929	46,876,092	292,716,021
ASR ASSESSOR / RECORDER	5,687,599	16,131,300	21,818,899	5,681,260	18,156,983	23,838,243
BOS BOARD OF SUPERVISORS	635,617	12,273,298	12,908,915	617,617	12,629,775	13,247,392
CAT CITY ATTORNEY	62,084,727	8,814,205	70,898,932	61,819,727	11,234,272	73,053,999
CON CONTROLLER	30,810,267	13,453,326	44,263,593	31,061,003	12,683,861	43,744,864
CPC CITY PLANNING	27,247,972	2,969,599	30,217,571	28,481,606	3,173,070	31,654,676
CSC CIVIL SERVICE COMMISSION	310,000	615,114	925,114	310,000	643,722	953,722
ETH ETHICS COMMISSION	2,100,000	2,256,950	4,356,950	100,000	4,349,444	4,449,444
HRD HUMAN RESOURCES	66,515,888	11,367,455	77,883,343	67,574,881	10,911,352	78,486,233
HSS HEALTH SERVICE SYSTEM	9,115,128	0	9,115,128	9,630,226	0	9,630,226

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

Sources of Funds by Service Area and Department*

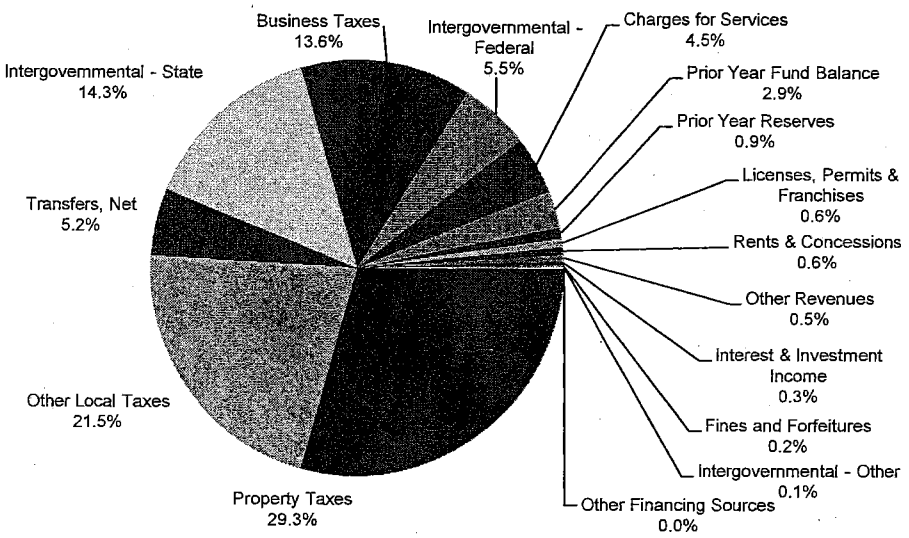
Department	Fiscal Year 2013-2014			Fiscal Year 2014-2015		
	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
06: General Administration & Finance						
MYR MAYOR	41,704,821	9,764,992	51,469,813	46,663,120	7,954,263	54,617,383
REG ELECTIONS	333,393	16,514,564	16,847,957	785,482	15,195,713	15,981,195
RET RETIREMENT SYSTEM	22,638,975	0	22,638,975	23,585,983	0	23,585,983
TIS GENERAL SERVICES AGENCY - TECHNOLOGY	81,403,844	1,708,091	83,111,935	78,514,747	1,830,901	80,345,648
TTX TREASURER/TAX COLLECTOR	15,116,252	20,413,054	35,529,306	15,198,408	24,366,404	39,564,812
TOTAL General Administration & Finance	608,752,526	168,119,518	776,872,044	615,863,989	170,005,852	785,869,841
07: General City Responsibilities						
GEN GENERAL CITY RESPONSIBILITY	267,696,647	570,750,525	838,447,172	264,956,005	589,393,631	854,349,636
UNA GENERAL FUND UNALLOCATED	2,948,670,778	(2,948,670,778)	0	3,102,169,369	(3,102,169,369)	0
TOTAL General City Responsibilities	3,216,367,425	(2,377,920,253)	838,447,172	3,367,125,374	(2,512,775,738)	854,349,636
Less Citywide Transfer Adjustments	(457,326,024)		(457,326,024)	(481,449,441)		(481,449,441)
Less Interdepartmental Recoveries	(704,086,979)		(704,086,979)	(715,107,906)		(715,107,906)
Net Total Sources of Funds	**7,915,899,999**	**0**	**7,915,899,999**	**7,929,877,878**	**0**	**7,929,877,878**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

SOURCES OF FUNDS

Sources of Funds - FY 2013-2014

General Fund

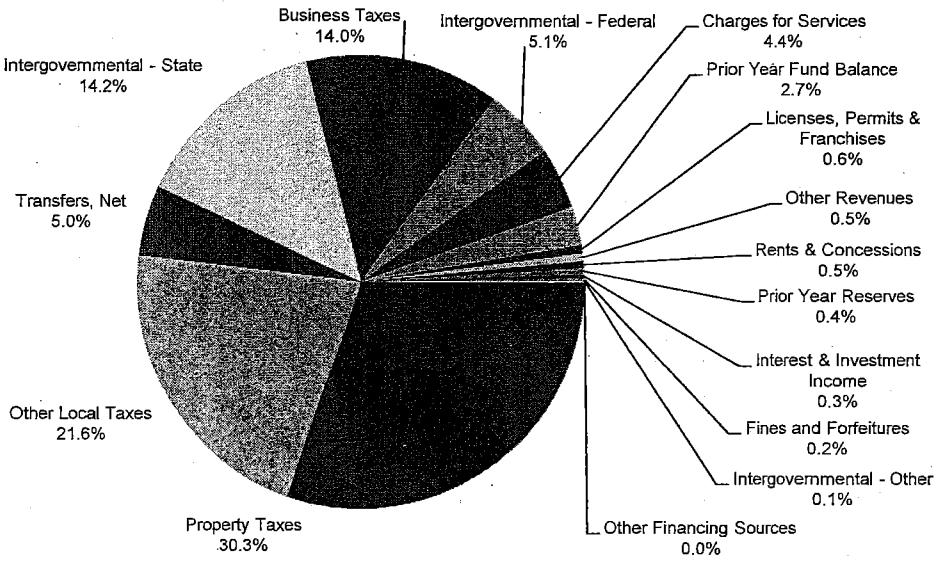


GENERAL FUND **Sorted by Size**

Sources of Funds	FY 2013-2014 Proposed Budget	% of Total
Property Taxes	1,153,417,389	29.3%
Other Local Taxes	846,924,000	21.5%
Intergovernmental - State	562,648,874	14.3%
Business Taxes	532,988,000	13.6%
Intergovernmental - Federal	214,498,827	5.5%
Charges for Services	177,047,549	4.5%
Licenses, Permits & Franchises	25,533,540	0.6%
Rents & Concessions	23,060,899	0.6%
Other Revenues	19,549,380	0.5%
Interest & Investment Income	10,945,599	0.3%
Fines and Forfeitures	6,830,114	0.2%
Intergovernmental - Other	3,602,000	0.1%
Other Financing Sources	1,104,500	0.0%
Regular Revenues	**3,578,150,671**	**91.0%**
Transfers Into the General Fund	217,982,482	5.2%
Prior Year Fund Balance	113,307,118	2.9%
Prior Year Reserves	33,737,100	0.9%
Total Sources	**3,943,177,371**	**100.0%**

Sources of Funds - FY 2014-2015

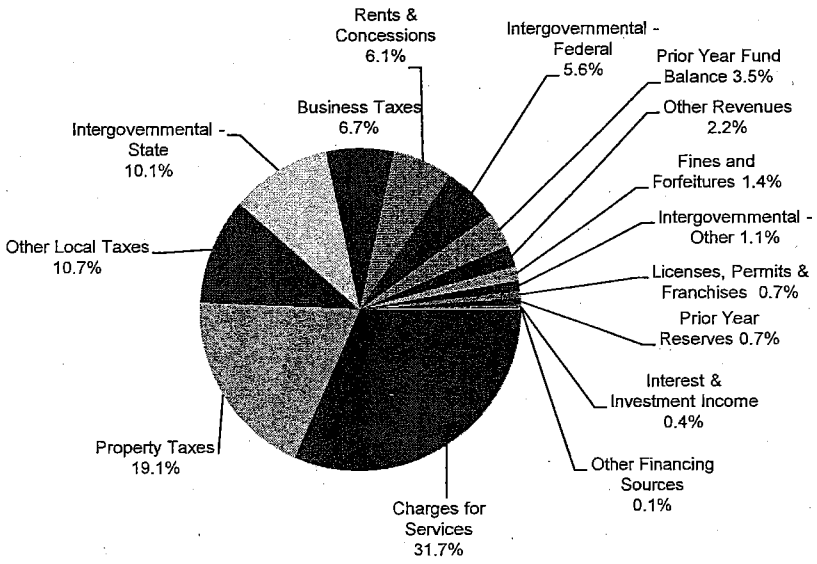
General Fund



GENERAL FUND		**Sorted by Size**
Sources of Funds	**FY 2014-2015 Proposed Budget**	**% of Total**
Property Taxes	1,220,417,389	30.3%
Other Local Taxes	869,812,000	21.6%
Intergovernmental - State	571,251,765	14.2%
Business Taxes	564,180,000	14.0%
Intergovernmental - Federal	207,308,292	5.1%
Charges for Services	177,804,755	4.4%
Licenses, Permits & Franchises	25,532,628	0.6%
Other Revenues	21,374,806	0.5%
Rents & Concessions	20,597,463	0.5%
Interest & Investment Income	11,009,596	0.3%
Fines and Forfeitures	6,870,114	0.2%
Intergovernmental - Other	3,583,000	0.1%
Other Financing Sources	760,000	0.0%
Regular Revenues	**3,700,501,808**	**91.8%**
Transfers Into the General Fund	214,791,783	5.0%
Prior Year Fund Balance	110,550,000	2.7%
Prior Year Reserves	17,725,223	0.4%
Total Sources	**4,043,568,814**	**100.0%**

Sources of Funds - FY 2013-2014

All Funds*



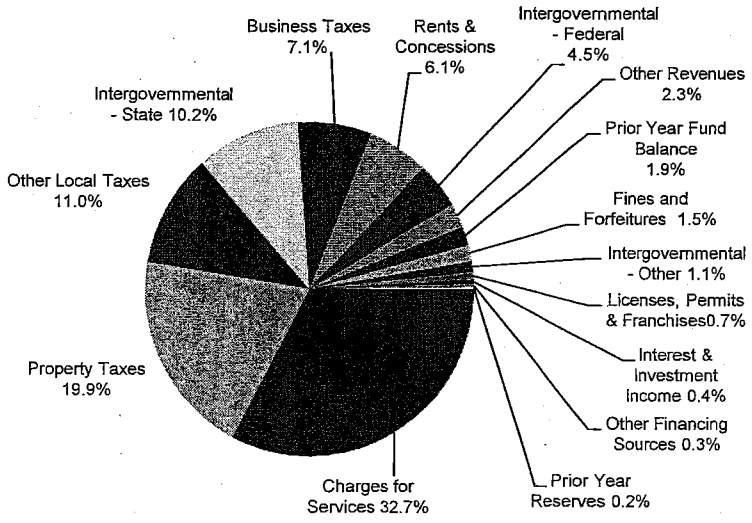
ALL FUNDS **Sorted by Size**

Sources of Funds	FY 2013-2014 Proposed Budget	% of Total
Charges for Services	2,505,979,026	31.7%
Property Taxes	1,509,610,366	19.1%
Other Local Taxes	846,924,000	10.7%
Intergovernmental - State	803,412,682	10.1%
Business Taxes	533,988,000	6.7%
Rents & Concessions	486,174,460	6.1%
Intergovernmental - Federal	440,613,856	5.6%
Other Revenues	175,081,889	2.2%
Fines and Forfeitures	107,746,636	1.4%
Intergovernmental - Other	87,154,306	1.1%
Licenses, Permits & Franchises	54,841,970	0.7%
Interest & Investment Income	28,395,786	0.4%
Other Financing Sources	6,104,500	0.1%
Regular Revenues	**7,586,027,477**	**95.8%**
Prior Year Fund Balance	277,343,122	3.5%
Prior Year Reserves	52,529,400	0.7%
Total Sources	**7,915,899,999**	**100.0%**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or

Sources of Funds - FY 2014-2015

All Funds*



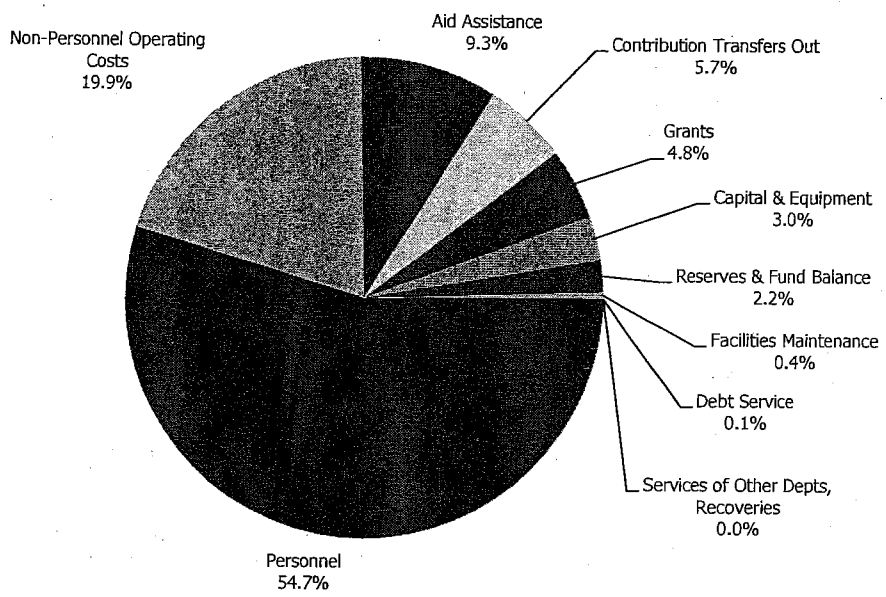
ALL FUNDS **Sorted by Size**

Sources of Funds	FY 2014-2015 Proposed Budget	% of Total
Charges for Services	2,592,102,112	32.7%
Property Taxes	1,577,497,562	19.9%
Other Local Taxes	869,812,000	11.0%
Intergovernmental - State	812,503,983	10.2%
Business Taxes	565,180,000	7.1%
Rents & Concessions	485,319,095	6.1%
Intergovernmental - Federal	356,393,851	4.5%
Other Revenues	184,522,578	2.3%
Fines and Forfeitures	122,091,091	1.5%
Intergovernmental - Other	87,093,306	1.1%
Licenses, Permits & Franchises	55,036,015	0.7%
Interest & Investment Income	30,995,525	0.4%
Other Financing Sources	25,760,000	0.3%
Regular Revenues	**7,764,307,118**	**97.9%**
Prior Year Fund Balance	147,638,372	1.9%
Prior Year Reserves	17,932,388	0.2%
Total Sources	**7,929,877,878**	**100.0%**

USES OF FUNDS

Uses of Funds - FY 2013-2014

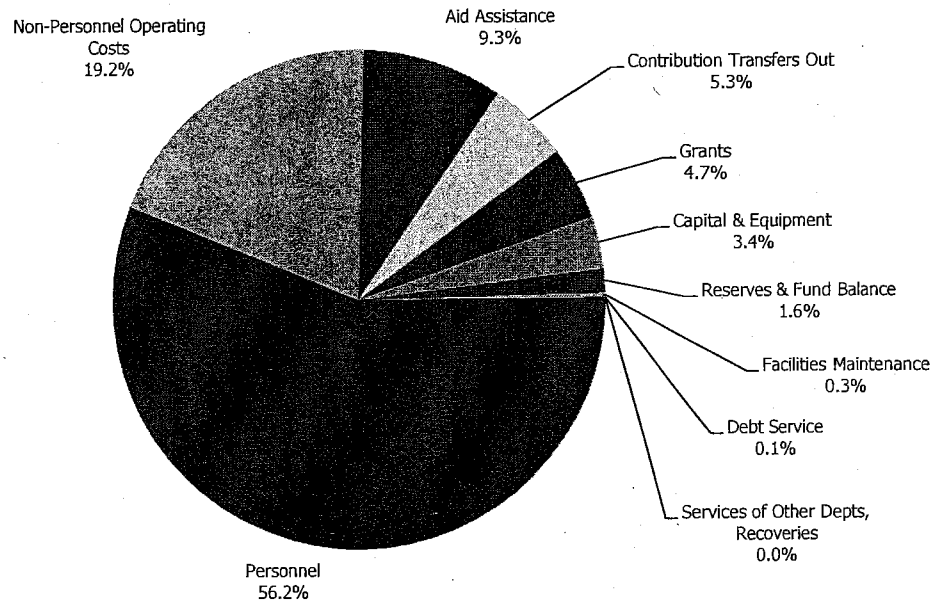
General Fund



	Gross		Net of Recoveries	
Type of Use	**FY 2013-2014 Proposed Budget**	**% of Total**	**FY 2013-2014 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$1,331,523,051	70.7%	$1,286,455,083	70.7%
Personnel - Fringe Benefits	$552,394,886	29.3%	$533,698,015	29.3%
Personnel - Subtotal	$1,883,917,937	47.8%	$1,820,153,098	46.2%
Non-Personnel Operating Costs	$686,002,015	17.4%	$662,782,953	16.8%
Aid Assistance	$309,198,845	7.8%	$309,198,845	7.8%
Transfers from the General Fund	$805,124,434	20.4%	$805,124,434	20.4%
Grants	$159,661,108	4.0%	$159,661,108	4.0%
Capital & Equipment	$98,450,643	2.5%	$98,450,643	2.5%
Reserves & Fund Balance	$72,390,624	1.8%	$72,390,624	1.8%
Facilities Maintenance	$13,200,716	0.3%	$13,200,716	0.3%
Debt Service	$2,214,950	0.1%	$2,214,950	0.1%
Services of Other Depts, Recoveries	($86,983,901)	-2.2%	$0	0.0%
Grand Total	**$3,943,177,371**	**100.0%**	**$3,943,177,371**	**100.0%**

Uses of Funds - FY 2014-2015

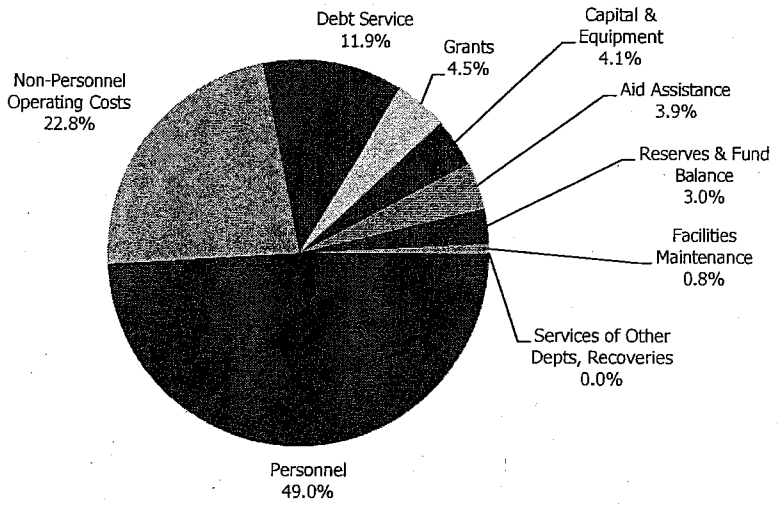
General Fund



	Gross		Net of Recoveries	
Type of Use	**FY 2014-2015 Proposed Budget**	**% of Total**	**FY 2014-2015 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$1,351,098,382	40.0%	$1,308,217,410	38.7%
Personnel - Fringe Benefits	$607,148,621	18.0%	$587,879,023	17.4%
Personnel - Subtotal	$1,958,247,003	58.0%	$1,896,096,432	56.2%
Non-Personnel Operating Costs	$669,378,802	19.8%	$648,134,151	19.2%
Aid Assistance	$313,093,745	9.3%	$313,093,745	9.3%
Transfers from the General Fund	$846,604,571	5.3%	$846,604,571	5.3%
Grants	$160,149,783	4.7%	$160,149,783	4.7%
Capital & Equipment	$114,181,774	3.4%	$114,181,774	3.4%
Reserves & Fund Balance	$52,495,320	1.6%	$52,495,320	1.6%
Facilities Maintenance	$8,615,678	0.3%	$8,615,678	0.3%
Debt Service	$4,197,360	0.1%	$4,197,360	0.1%
Services of Other Depts, Recoveries	($83,395,222)	-2.5%	$0	0.0%
Grand Total	**$4,043,568,814**	**100.0%**	**$4,043,568,814**	**100.0%**

Uses of Funds - FY 2013-2014

All Funds*

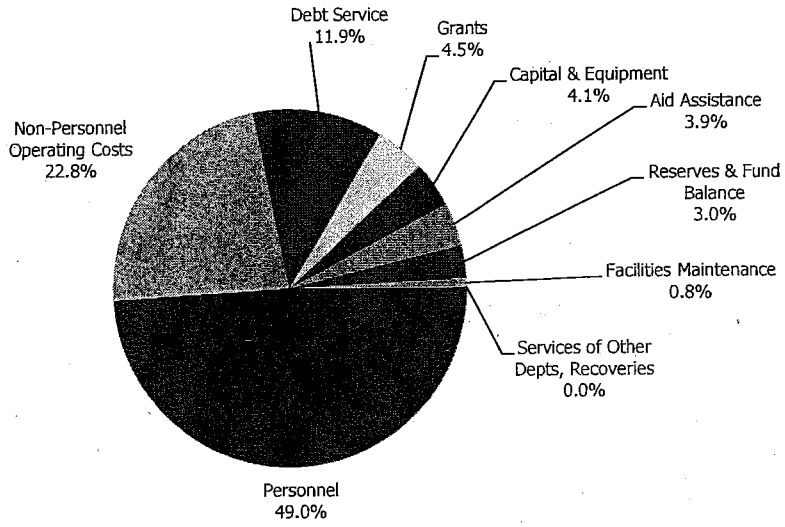


	Gross		Net of Recoveries	
Type of Use	**FY 2013-2014 Proposed Budget**	**% of Total**	**FY 2013-2014 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$2,771,828,236	35.0%	$2,670,294,757	33.7%
Personnel - Fringe Benefits	$1,255,327,118	15.9%	$1,209,343,847	15.3%
Personnel - Subtotal	$4,027,155,354	50.9%	$3,879,638,604	49.0%
Non-Personnel Operating Costs	$1,869,964,941	23.6%	$1,801,467,174	22.8%
Debt Service	$940,940,639	11.9%	$940,940,639	11.9%
Grants	$356,565,674	4.5%	$356,565,674	4.5%
Capital & Equipment	$327,330,126	4.1%	$327,330,126	4.1%
Aid Assistance	$310,692,621	3.9%	$310,692,621	3.9%
Reserves & Fund Balance	$235,647,715	3.0%	$235,647,715	3.0%
Facilities Maintenance	$63,617,446	0.8%	$63,617,446	0.8%
Services of Other Depts, Recoveries	($216,014,517)	-2.7%	$0	0.0%
Grand Total	**$7,915,899,999**	**100.0%**	**$7,915,899,999**	**100.0%**
Average Per Employee (FTE)				
Personnel - Salaries & Wages	$99,987	68.8%		
Personnel - Fringe Benefits	$45,283	31.2%		
Personnel - Subtotal	**$145,269**	**100.0%**		

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

Uses of Funds - FY 2014-2015

All Funds*



	Gross		Net of Recoveries	
Type of Use	**FY 2014-2015 Proposed Budget**	**% of Total**	**FY 2014-2015 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$2,811,980,832	35.5%	$2,709,484,669	34.2%
Personnel - Fringe Benefits	$1,364,514,573	17.2%	$1,314,778,278	16.6%
Personnel - Subtotal	$4,176,495,405	52.7%	$4,024,262,946	50.7%
Non-Personnel Operating Costs	$1,850,035,753	23.3%	$1,782,602,304	22.5%
Debt Service	$936,433,337	11.8%	$936,433,337	11.8%
Grants	$334,837,467	4.2%	$334,837,467	4.2%
Aid Assistance	$313,937,521	4.0%	$313,937,521	4.0%
Capital & Equipment	$257,398,124	3.2%	$257,398,124	3.2%
Reserves & Fund Balance	$237,145,501	3.0%	$237,145,501	3.0%
Facilities Maintenance	$43,260,678	0.5%	$43,260,678	0.5%
Services of Other Depts, Recoveries	($219,665,908)	-2.8%	$0	0.0%
Grand Total	**$7,929,877,878**	**100.0%**	**$7,929,877,878**	**100.0%**
Average Per Employee (FTE)				
Personnel - Salaries & Wages	$100,950	67.3%		
Personnel - Fringe Benefits	$48,986	32.7%		
Personnel - Subtotal	**$149,936**	**100.0%**		

*The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

POSITIONS BY MAJOR SERVICE AREA AND DEPARTMENT

Funded Positions, Grand Recap by Major Service Area and Department Title*

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
ADULT PROBATION	108.00	138.10	141.12	3.02	141.44	0.32
DISTRICT ATTORNEY	238.52	244.97	254.77	9.80	251.54	(3.23)
EMERGENCY MANAGEMENT	213.56	243.70	244.55	0.85	248.97	4.42
FIRE DEPARTMENT	1,473.76	1,462.51	1,466.77	4.26	1,469.47	2.70
JUVENILE PROBATION	236.49	236.02	239.43	3.41	239.17	(0.26)
POLICE	2,664.92	2,654.67	2,734.06	79.39	2,742.88	8.82
PUBLIC DEFENDER	159.80	157.87	156.50	(1.37)	156.34	(0.16)
SHERIFF	1,010.22	1,013.20	993.29	(19.91)	1,008.15	14.86
TOTAL Public Protection	6,105.27	6,151.04	6,230.49	79.45	6,257.96	27.47
Service Area: 02 Public Works, Transportation & Commerce						
AIRPORT COMMISSION	1,377.31	1,443.36	1,462.82	19.46	1,461.22	(1.60)
BOARD OF APPEALS	5.00	5.00	5.00	0	5.00	0
BUILDING INSPECTION	242.76	265.82	285.09	19.27	291.55	6.46
ECONOMIC AND WORKFORCE DEVELOPMENT	64.86	76.10	85.88	9.78	87.70	1.82
GENERAL SERVICES AGENCY - PUBLIC WORKS	783.24	807.51	826.21	18.70	827.64	1.43
MUNICIPAL TRANSPORTATION AGENCY	4,140.59	4,388.17	4,481.32	93.15	4,480.83	(0.49)
PORT	223.16	235.98	236.79	0.81	236.73	(0.06)
PUBLIC UTILITIES COMMISSION	1,615.62	1,619.57	1,621.27	1.70	1,620.58	(0.69)
TOTAL Public Works, Transportation & Commerce	8,452.54	8,841.51	9,004.38	162.87	9,011.25	6.87
Service Area: 03 Human Welfare & Neighborhood Development						
CHILD SUPPORT SERVICES	94.44	90.35	84.25	(6.10)	80.76	(3.49)
CHILDREN AND FAMILIES COMMISSION	16.11	15.87	17.00	1.13	17.00	0
CHILDREN; YOUTH & THEIR FAMILIES	32.05	33.38	37.42	4.04	37.11	(0.31)
COUNTY EDUCATION OFFICE	0.99	0	0	0	0	0
ENVIRONMENT	58.55	59.43	59.09	(0.34)	58.65	(0.44)
HUMAN RIGHTS COMMISSION	33.52	12.00	11.81	(0.19)	11.68	(0.13)
HUMAN SERVICES	1,690.52	1,750.07	1,870.98	120.91	1,893.95	22.97
RENT ARBITRATION BOARD	28.91	28.53	28.53	0	28.52	(0.01)
STATUS OF WOMEN	4.76	4.71	5.67	0.96	5.67	0
TOTAL Human Welfare & Neighborhood Development	1,959.85	1,994.34	2,114.75	120.41	2,133.34	18.59
Service Area: 04 Community Health						
PUBLIC HEALTH	5,671.29	5,800.22	6,138.87	338.65	6,199.76	60.89
TOTAL Community Health	5,671.29	5,800.22	6,138.87	338.65	6,199.76	60.89
Service Area: 05 Culture & Recreation						
ACADEMY OF SCIENCES	12.48	12.35	12.35	0	12.35	0
ARTS COMMISSION	19.37	26.87	28.43	1.56	28.43	0
ASIAN ART MUSEUM	58.31	57.91	57.83	(0.08)	57.77	(0.06)
FINE ARTS MUSEUM	106.06	109.86	111.14	1.28	110.94	(0.20)
LAW LIBRARY	3.00	3.00	3.00	0	3.00	0

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

Funded Positions, Grand Recap by Major Service Area and Department Title*

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 05 Culture & Recreation						
PUBLIC LIBRARY	628.41	640.48	651.73	11.25	653.97	2.24
RECREATION AND PARK COMMISSION	833.73	841.26	863.20	21.94	862.92	(0.28)
WAR MEMORIAL	62.73	63.33	56.55	(6.78)	57.91	1.36
TOTAL Culture & Recreation	1,724.09	1,755.06	1,784.23	29.17	1,787.29	3.06
Service Area: 06 General Administration & Finance						
ASSESSOR / RECORDER	146.67	142.04	153.87	11.83	149.89	(3.98)
BOARD OF SUPERVISORS	62.70	70.32	74.62	4.30	74.60	(0.02)
CITY ATTORNEY	299.29	303.47	303.86	0.39	303.82	(0.04)
CITY PLANNING	150.83	151.77	158.59	6.82	161.37	2.78
CIVIL SERVICE COMMISSION	5.70	5.70	6.02	0.32	6.02	0
CONTROLLER	200.68	197.67	203.66	5.99	205.57	1.91
ELECTIONS	54.63	42.25	53.44	11.19	47.43	(6.01)
ETHICS COMMISSION	17.32	16.79	17.51	0.72	17.50	(0.01)
GENERAL SERVICES AGENCY - CITY ADMIN	637.47	688.62	717.61	28.99	732.98	15.37
GENERAL SERVICES AGENCY - TECHNOLOGY	196.23	199.20	217.95	18.75	215.87	(2.08)
HEALTH SERVICE SYSTEM	34.82	35.10	45.78	10.68	48.39	2.61
HUMAN RESOURCES	123.06	123.77	135.87	12.10	132.53	(3.34)
MAYOR	37.14	38.52	49.70	11.18	50.78	1.08
RETIREMENT SYSTEM	94.70	96.59	97.99	1.40	99.96	1.97
TREASURER/TAX COLLECTOR	208.04	201.74	212.81	11.07	218.92	6.11
TOTAL General Administration & Finance	2,269.28	2,313.55	2,449.28	135.73	2,465.63	16.35
Report Grand Total	**26,182.32**	**26,855.72**	**27,722.00**	**866.28**	**27,855.23**	**133.23**

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

MAJOR FUND BUDGETARY RECAP

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2013-2014
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/13 (est.)	113,307	54,755	1,604	20,586	85,861	1,229	0	277,343
Prior Year Reserves	33,737	1,986	0	0	16,807	0	0	52,529
Prior Year Sources	147,044	56,741	1,604	20,586	102,668	1,229	0	329,873
Property Taxes	1,153,417	127,862	0	228,331	0	0	0	1,509,610
Other Local Taxes	846,924	0	0	0	0	0	0	846,924
Business Taxes	532,988	1,000	0	0	0	0	0	533,988
Rents & Concessions	23,061	36,819	0	0	425,167	171	957	486,174
Fines and Forfeitures	6,830	5,186	0	0	95,730	0	0	107,747
Interest & Investment Income	10,946	1,974	0	0	14,830	0	647	28,396
Licenses, Permits & Franchises	25,534	10,717	0	0	18,592	0	0	54,842
Intergovernmental - State	562,649	95,418	0	750	144,596	0	0	803,413
Intergovernmental - Federal	214,499	145,572	0	0	80,543	0	0	440,614
Intergovernmental - Other	3,602	2,551	0	0	80,960	41	0	87,154
Charges for Services	177,048	94,471	0	0	2,233,760	700	0	2,505,979
Other Revenues	19,549	7,856	1,779	0	107,069	0	38,828	175,082
Other Financing Sources	1,104	0	0	0	5,000	0	0	6,104
Subtotal Current Year Sources	3,578,151	529,426	1,779	229,081	3,206,247	912	40,431	7,586,027
Transfers In	217,982	218,886	0	143	773,163	3,684	0	1,213,859
Total Available Sources	3,943,177	805,053	3,383	249,811	4,082,079	5,825	40,431	9,129,759

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2013-2014
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Uses								
Public Works, Transportation & Commerce	82,877	109,826	0	0	2,521,365	0	0	2,714,068
Community Health	698,904	102,963	0	0	1,071,320	0	0	1,873,188
Public Protection	1,135,506	44,989	0	0	74,472	0	0	1,254,966
Human Welfare & Neighborhood Dev	695,810	230,709	0	0	0	0	544	927,063
General City Responsibilities	132,213	0	0	249,811	0	0	292	382,316
General Administration & Finance	243,913	112,079	0	0	0	2,141	21,455	379,588
Culture & Recreation	118,935	184,196	1,779	0	0	0	1,651	306,561
Subtotal Current Year Uses	3,108,157	784,763	1,779	249,811	3,667,157	2,141	23,942	7,837,750
Transfers Out	805,124	3,059	1,604	0	400,388	3,684	0	1,213,859
Total Proposed Uses	3,913,282	787,821	3,383	249,811	4,067,545	5,825	23,942	9,051,609
Fund Balance - 6/30/14 (est.)	29,896	17,232	0	0	14,534	0	16,489	78,150

Notes:

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2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2014-2015
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/14 (est.)	110,550	30,630	0	2,975	3,311	173	0	147,638
Prior Year Reserves	17,725	0	0	0	207	0	0	17,932
Prior Year Sources	128,275	30,630	0	2,975	3,518	173	0	165,571
Property Taxes	1,220,417	135,600	0	221,480	0	0	0	1,577,498
Other Local Taxes	869,812	0	0	0	0	0	0	869,812
Business Taxes	564,180	1,000	0	0	0	0	0	565,180
Rents & Concessions	20,597	37,590	0	0	426,004	171	957	485,319
Fines and Forfeitures	6,870	4,512	0	15,279	95,430	0	0	122,091
Interest & Investment Income	11,010	1,918	0	0	17,251	0	817	30,996
Licenses, Permits & Franchises	25,533	10,860	0	0	18,644	0	0	55,036
Intergovernmental - State	571,252	90,455	0	750	150,047	0	0	812,504
Intergovernmental - Federal	207,308	139,484	0	0	9,602	0	0	356,394
Intergovernmental - Other	3,583	2,508	0	0	80,960	42	0	87,093
Charges for Services	177,805	96,159	0	0	2,317,439	700	0	2,592,102
Other Revenues	21,375	11,884	0	0	107,098	0	44,166	184,523
Other Financing Sources	760	0	0	0	25,000	0	0	25,760
Subtotal Current Year Sources	3,700,502	531,968	0	237,509	3,247,475	913	45,939	7,764,307
Transfers In	214,792	203,962	0	2,260	808,701	1,250	0	1,230,965
Total Available Sources	4,043,569	766,560	0	242,744	4,059,694	2,337	45,939	9,160,843

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2014-2015
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Uses								
Public Works, Transportation & Commerce	112,287	112,659	0	0	2,410,377	0	0	2,635,322
Community Health	699,713	95,386	0	0	1,120,643	0	0	1,915,741
Public Protection	1,159,204	43,989	0	0	76,513	0	0	1,279,706
Human Welfare & Neighborhood Dev	714,041	208,888	0	0	0	0	544	923,473
General City Responsibilities	138,989	0	0	242,744	0	0	222	381,956
General Administration & Finance	246,838	109,039	0	0	0	1,086	22,374	379,337
Culture & Recreation	115,105	189,334	0	0	0	0	1,570	306,008
Subtotal Current Year Uses	3,186,176	759,294	0	242,744	3,607,533	1,086	24,710	7,821,543
Transfers Out	846,605	3,059	0	0	380,051	1,250	0	1,230,965
Total Proposed Uses	4,032,780	762,353	0	242,744	3,987,584	2,336	24,710	9,052,508
Fund Balance - 6/30/15 (est.)	10,788	4,207	0	0	72,110	1	21,229	108,335

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

APPROPRIATION DETAIL

Department: SCI : ACADEMY OF SCIENCES

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Total Sources by Funds		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Program Summary

EEH	ACADEMY OF SCIENCES	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Total Uses by Program		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Character Summary

001	SALARIES	1,067,283	1,050,953	(16,330)	1,062,885	11,932
013	MANDATORY FRINGE BENEFITS	433,053	463,827	30,774	504,150	40,323
021	NON PERSONNEL SERVICES	2,112,215	2,152,215	40,000	2,152,215	
060	CAPITAL OUTLAY		250,000	250,000		(250,000)
06F	FACILITIES MAINTENANCE	150,000	218,400	68,400	226,400	8,000
081	SERVICES OF OTHER DEPTS	264,300	297,300	33,000	320,900	23,600
Total Uses by Character		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Sources of Funds Detail by Subobject

12210	HOTEL ROOM TAX	1,208,000		(1,208,000)		
GFS (1)	GENERAL FUND SUPPORT	2,818,851	4,432,695	1,613,844	4,266,550	(166,145)
Total Sources by Funds		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

001	SALARIES	1,067,283	1,050,953	(16,330)	1,062,885	11,932
013	MANDATORY FRINGE BENEFITS	433,053	463,827	30,774	504,150	40,323
021	NON PERSONNEL SERVICES	2,112,215	2,152,215	40,000	2,152,215	
06F	FACILITIES MAINTENANCE	150,000		(150,000)		

Department: SCI : ACADEMY OF SCIENCES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	264,300	297,300	33,000	320,900	23,600
	SUB-TOTAL 1G AGF AAA	**4,026,851**	**3,964,295**	**(62,556)**	**4,040,150**	**75,855**
	SUB-TOTAL OPERATING	**4,026,851**	**3,964,295**	**(62,556)**	**4,040,150**	**75,855**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FSC06F	SCI - FACILITY MAINTENANCE		218,400	218,400	226,400	8,000
	SUB-TOTAL 1G AGF AAP		**218,400**	**218,400**	**226,400**	**8,000**
	SUB-TOTAL ANNUAL PROJECTS		**218,400**	**218,400**	**226,400**	**8,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CSC06R	SCI - FACILITY RENEWAL		250,000	250,000		(250,000)
	SUB-TOTAL 1G AGF ACP		**250,000**	**250,000**		**(250,000)**
	SUB-TOTAL CONTINUING PROJECTS		**250,000**	**250,000**		**(250,000)**
Total Uses of Funds		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Department: ADP : ADULT PROBATION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	22,636,544	26,013,433	3,376,889	26,767,013	753,580
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	2,339,508	995,309	(1,344,199)	995,309	
Total Sources by Funds		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
Program Summary						
ASH	ADMINISTRATION - ADULT PROBATION	4,263,091	4,447,047	183,956	4,611,842	164,795
AKB	COMMUNITY SERVICES	9,635,653	9,236,431	(399,222)	9,578,718	342,287
AOS	ONE STOP RE ENTRY SERVICES	1,415,630	1,581,602	165,972	1,613,411	31,809
AKG	PRE - SENTENCING INVESTIGATION	2,939,817	2,954,571	14,754	3,050,829	96,258
ARS	REALIGNMENT SERVICES-POST RELEASE COMM.	6,121,861	8,789,091	2,667,230	8,907,522	118,431
AIE	WORK ORDERS & GRANTS	600,000		(600,000)		
Total Uses by Program		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
Character Summary						
001	SALARIES	12,200,644	12,833,043	632,399	13,005,042	171,999
013	MANDATORY FRINGE BENEFITS	4,416,703	4,636,183	219,480	5,113,645	477,462
021	NON PERSONNEL SERVICES	3,650,137	4,764,725	1,114,588	4,764,725	
038	CITY GRANT PROGRAMS	159,700	159,700		159,700	
040	MATERIALS & SUPPLIES	342,459	302,815	(39,644)	302,815	
060	CAPITAL OUTLAY	39,327	82,134	42,807	135,182	53,048
06P	PROGRAMMATIC PROJECTS				50,000	50,000
081	SERVICES OF OTHER DEPTS	4,167,082	4,230,142	63,060	4,231,213	1,071
Total Uses by Character		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	174,944	60,596	(114,348)	60,596	
44939	FEDERAL DIRECT GRANT	596,352	79,349	(517,003)	79,349	
44951	STATE-NARC FORFEITURES & SEIZURES	159,700	159,700		159,700	
48920	LOCAL COMMUNITY CORRECTIONS - AB109	8,539,301	10,498,000	1,958,699	9,463,000	(1,035,000)
48999	OTHER STATE GRANTS & SUBVENTIONS	51,945	62,885	10,940	62,885	
60103	DIVERSION FEES	15,000	5,000	(10,000)	5,000	
60107	COURT REIMBURSEMENTS	5,000	2,000	(3,000)	2,000	

Department: ADP : ADULT PROBATION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

60112	PROBATION COST	200,000	250,000	50,000	250,000	
60113	INVESTIGATION COSTS	10,000	10,000		10,000	
79999	OTHER NON-OPERATING REVENUE	1,356,567	632,779	(723,788)	632,779	
865SH	EXP REC FR SHERIFF (AAO)	122,853	120,088	(2,765)	124,196	4,108
GFS (1)	GENERAL FUND SUPPORT	13,744,390	15,128,345	1,383,955	16,912,817	1,784,472
Total Sources by Funds		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	11,907,742	12,609,848	702,106	12,803,900	194,052
013	MANDATORY FRINGE BENEFITS	4,317,730	4,601,676	283,946	5,053,000	451,324
021	NON PERSONNEL SERVICES	3,056,411	4,069,061	1,012,650	4,069,061	
040	MATERIALS & SUPPLIES	277,459	302,815	25,356	302,815	
060	CAPITAL OUTLAY	39,327	82,134	42,807	135,182	53,048
081	SERVICES OF OTHER DEPTS	2,915,022	4,227,811	1,312,789	4,228,859	1,048
	SUB-TOTAL 1G AGF AAA	**22,513,691**	**25,893,345**	**3,379,654**	**26,592,817**	**699,472**
	SUB-TOTAL OPERATING	**22,513,691**	**25,893,345**	**3,379,654**	**26,592,817**	**699,472**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PAP004	ADULT PROB PROBSTAT PROJECT				50,000	50,000
	SUB-TOTAL 1G AGF ACP				**50,000**	**50,000**
2S PPF ADP: ADULT PROBATION SPECIAL REVENUE FUND						
PAPCIF	COMM CORRECTIONS PERF INCENTIVE FD-CCPIF	1,356,567	632,779	(723,788)	632,779	
	SUB-TOTAL 2S PPF ADP	**1,356,567**	**632,779**	**(723,788)**	**632,779**	
2S PPF PDN: SFPD-NARC FORF & ASSET SEIZURE FUND						
PPCNFF	NARC FORFEITURE & ASSET SEIZURE	159,700	159,700		159,700	
	SUB-TOTAL 2S PPF PDN	**159,700**	**159,700**		**159,700**	
	SUB-TOTAL CONTINUING PROJECTS	**1,516,267**	**792,479**	**(723,788)**	**842,479**	**50,000**

Department: ADP : ADULT PROBATION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
APDVEM	DOMESTIC VIOLENCE CAL EMA	100,000		(100,000)		
APSCRE	SECOND CHANCE REENTRY	500,000		(500,000)		
APSTCP	ADULT PROB-CBOC STANDRDS &TRAINING GRANT	51,945	62,885	10,940	62,885	
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	74,944	60,596	(14,348)	60,596	
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	96,352	79,349	(17,003)	79,349	
	SUB-TOTAL 2S PPF GNC	**823,241**	**202,830**	**(620,411)**	**202,830**	
	SUB-TOTAL GRANTS	**823,241**	**202,830**	**(620,411)**	**202,830**	
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ADP01	ADULT PROBATION	122,853	120,088	(2,765)	124,196	4,108
	SUB-TOTAL 1G AGF WOF	**122,853**	**120,088**	**(2,765)**	**124,196**	**4,108**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**122,853**	**120,088**	**(2,765)**	**124,196**	**4,108**
Total Uses of Funds		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

Department: ART : ARTS COMMISSION

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	10,814,127	9,753,961	(1,060,166)	7,947,532	(1,806,429)
2S CRF	CULTURE & RECREATION SPEC REV FD	708,636	4,275,946	3,567,310	4,297,800	21,854
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		20,000	20,000	20,000	
Total Sources by Funds		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

Program Summary

EEJ	ART COMMISSION-ADMINISTRATION	1,902,745	1,439,039	(463,706)	680,142	(758,897)
EER	CIVIC COLLECTION	351,821	582,766	230,945	1,163,938	581,172
EET	CIVIC DESIGN	142,509	186,410	43,901	191,174	4,764
EEO	COMMUNITY ARTS & EDUCATION	204		(204)		
EEX	COMMUNITY ARTS & EDUCATION-GENERAL ADMIN	3,409,561	5,345,656	1,936,095	3,565,987	(1,779,669)
EEP	CULTURAL EQUITY	2,333,867	2,837,755	503,888	2,857,370	19,615
EEV	EDUCATIONAL PROGRAMS	649,253	595,317	(53,936)	601,486	6,169
EES	GALLERY	327,824	482,284	154,460	494,458	12,174
EEU	GRANTS FOR THE ARTS	30,000		(30,000)		
EEQ	MUNICIPAL SYMPHONY CONCERTS	2,031,816	2,139,061	107,245	2,258,237	119,176
EEN	PUBLIC ART	31,130	129,586	98,456	129,586	
EEM	STREET ARTISTS	312,033	312,033		322,954	10,921
Total Uses by Program		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

Character Summary

001	SALARIES	2,229,350	2,368,229	138,879	2,402,867	34,638
013	MANDATORY FRINGE BENEFITS	1,002,960	1,107,149	104,189	1,200,377	93,228
020	OVERHEAD	310,901	(354,650)	(665,551)	(411,489)	(56,839)
021	NON PERSONNEL SERVICES	2,569,693	4,579,575	2,009,882	4,688,682	109,107
038	CITY GRANT PROGRAMS	4,089,638	2,601,117	(1,488,521)	2,601,117	
040	MATERIALS & SUPPLIES	7,441	34,158	26,717	34,158	
060	CAPITAL OUTLAY	692,323	2,926,005	2,233,682	935,000	(1,991,005)
069	PROJECT CARRYFORWARD BUDGETS ONLY	20,000	20,000		20,000	
06F	FACILITIES MAINTENANCE	175,507	185,000	9,493	194,000	9,000
06P	PROGRAMMATIC PROJECTS		75,800	75,800	75,800	
081	SERVICES OF OTHER DEPTS	424,950	507,524	82,574	524,820	17,296
Total Uses by Character		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

Department: ART : ARTS COMMISSION

	2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations					
CONTROLLER RESERVES:					
CONTINUING PROJECTS: 2S NDF MOC:					
CAR067 SF ARTS COMMISSION - CPC ENHANCEMENT		20,000	20,000	20,000	
SUB-TOTAL CONTROLLER RESERVES		**20,000**	**20,000**	**20,000**	
Total Reserved Appropriations		**20,000**	**20,000**	**20,000**	
Sources of Funds Detail by Subobject					
12210 HOTEL ROOM TAX	3,232,000		(3,232,000)		
20360 STREET ARTIST CERTIFICATION FEES	312,033	312,033		322,954	10,921
49997 CITY DEPTS REVENUE FROM OCII		60,000	60,000	60,000	
60127 CIVIC DESIGN FEE - ARTS COMMISSION	150,000	126,410	(23,590)	131,174	4,764
60155 CITY HALL TOURS	3,500	3,500		3,500	
62841 ART COMM SYMPHONY CONCERTS	794,034	794,034		796,829	2,795
62849 ART COMM OTHER PERFORMANCES	4,000	4,000		4,000	
66501 TRANSIT ADVERTISING	242,603	274,903	32,300	281,072	6,169
75415 COMMUNITY IMPROVEMENT IMPACT FEE		20,000	20,000	20,000	
79999 OTHER NON-OPERATING REVENUE	496,049		(496,049)		
865AC EXP REC FR AIRPORT (AAO)	31,025	31,025		31,025	
865AD EXP REC FR ADMINISTRATIVE SERVICES (AAO)	75,000		(75,000)		
865CA EXP REC FR ADM (AAO)	441,229	441,229		441,229	
865CH EXP REC FR CHILD;YOUTH & FAM (AAO)	100,000	100,000		100,000	
865CR EXP REC FR COMMUNITY DEVELOPMENT (AAO)	60,000		(60,000)		
865LB EXP REC FR PUBLIC LIBRARY (AAO)	180,000	180,000		180,000	
865PW EXP REC FR PUBLIC WORKS (AAO)	150,000	150,000		150,000	
875UW EXP REC FR WATER DEPT (NON-AAO)	76,549		(76,549)		
9301G OTI FR 1G-GENERAL FUND		3,498,600	3,498,600	3,498,600	
9501G ITI FR 1G-GENERAL FUND	55,000	55,000		55,000	
GFS (1) GENERAL FUND SUPPORT	5,119,741	7,999,173	2,879,432	6,189,949	(1,809,224)
Total Sources by Funds	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ART : ARTS COMMISSION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,101,830	1,235,886	134,056	1,253,105	17,219
013	MANDATORY FRINGE BENEFITS	514,070	587,289	73,219	635,646	48,357
020	OVERHEAD	144,850	(898,862)	(1,043,712)	(969,273)	(70,411)
021	NON PERSONNEL SERVICES	75,117	170,701	95,584	170,701	
038	CITY GRANT PROGRAMS	2,180,883	637,370	(1,543,513)	637,370	
040	MATERIALS & SUPPLIES	2,980	23,010	20,030	23,010	
081	SERVICES OF OTHER DEPTS	416,035	501,496	85,461	518,770	17,274
	SUB-TOTAL 1G AGF AAA	**4,435,765**	**2,256,890**	**(2,178,875)**	**2,269,329**	**12,439**
2S CRF CCF: CULTURAL CENTERS (FACILITIES)						
038	CITY GRANT PROGRAMS		1,516,000	1,516,000	1,516,000	
06P	PROGRAMMATIC PROJECTS		75,800	75,800	75,800	
	SUB-TOTAL 2S CRF CCF		**1,591,800**	**1,591,800**	**1,591,800**	
2S CRF CEE: CULTURAL EQUITY ENDOWMENT						
021	NON PERSONNEL SERVICES		1,587,116	1,587,116	1,587,116	
038	CITY GRANT PROGRAMS		319,684	319,684	319,684	
	SUB-TOTAL 2S CRF CEE		**1,906,800**	**1,906,800**	**1,906,800**	
	SUB-TOTAL OPERATING	**4,435,765**	**5,755,490**	**1,319,725**	**5,767,929**	**12,439**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FAR06F	SF ARTS COMMISSION - CPC RENEWAL		185,000	185,000	194,000	9,000
FAR211	CIVIC COLLECTION - MAINTENANCE	320,796	372,741	51,945	384,913	12,172
FAR322	FACILITY MAINTENANCE PROJECTS	120,507	20,000	(100,507)	20,000	
PAR004	ART COMMISSION - SYMPHONY ORCHESTRA	2,031,816	2,139,061	107,245	2,258,237	119,176
PAR041	COMMUNITY ART AND EDUCATION - HOTEL TAX	30,000		(30,000)		
PAR045	COM. ARTS & ED - CULTURAL CENTERS	204		(204)		
PAR046	GALLERY - CITY HALL ART EXHIBIT	327,824		(327,824)		
PARCEG	CULTURE EQUITY GRANT-ADMINISTRATION		30,000	30,000	30,000	
PARGAL	GALLERIES-ADMINISTRATION		482,284	482,284	494,458	12,174
	SUB-TOTAL 1G AGF AAP	**2,831,147**	**3,229,086**	**397,939**	**3,381,608**	**152,522**
	SUB-TOTAL ANNUAL PROJECTS	**2,831,147**	**3,229,086**	**397,939**	**3,381,608**	**152,522**

Department: ART : ARTS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CAR067	SF ARTS COMMISSION - CPC ENHANCEMENT		1,050,000	1,050,000	160,000	(890,000)
CAR06R	SF ARTS COMMISSION - CPC RENEWAL		1,106,005	1,106,005	755,000	(351,005)
CARWAR	ART MOVE TO VETERANS BUILDING	250,000	750,000	500,000		(750,000)
FARMCH	MISSION CULTURAL CENTER HVAC	214,760		(214,760)		
FARMCR	MISSION CULTURAL CENTER ROOF	227,563		(227,563)		
PAR197	CULTURE EQUITY GRANT-ADMINISTRATION	2,333,867		(2,333,867)		
PARCEG	CULTURE EQUITY GRANT-ADMINISTRATION		900,955	900,955	920,570	19,615
	SUB-TOTAL 1G AGF ACP	**3,026,190**	**3,806,960**	**780,770**	**1,835,570**	**(1,971,390)**
2S CRF ACA: ARTS COM-PUBLIC ARTS FUND						
PAR054	PUBLIC ART - MARKET STREET ART	31,130	109,586	78,456	109,586	
PAR055	PUBLIC ART - JC DECAUX	4,000	4,000		4,000	
PAR056	COM. ARTS & ED - YOUTH ARTS	159,253	165,317	6,064	171,486	6,169
PAR516	ARTS COMMISSION-CIVIC DESIGN	202,220	186,410	(15,810)	191,174	4,764
	SUB-TOTAL 2S CRF ACA	**396,603**	**465,313**	**68,710**	**476,246**	**10,933**
2S CRF ACB: ARTS COM-STREET ARTIST PROGRAM FUND						
PAR102	STREET ARTIST LICENSE ADMINISTRATION	312,033	312,033		322,954	10,921
	SUB-TOTAL 2S CRF ACB	**312,033**	**312,033**		**322,954**	**10,921**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CAR067	SF ARTS COMMISSION - CPC ENHANCEMENT		20,000	20,000	20,000	
	SUB-TOTAL 2S NDF MOC		**20,000**	**20,000**	**20,000**	
	SUB-TOTAL CONTINUING PROJECTS	**3,734,826**	**4,604,306**	**869,480**	**2,654,770**	**(1,949,536)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ART04	PUBLIC ARTS & COLLECTIONS	31,025	31,025		31,025	
ART08	COMMUNITY ART & EDUCATION	490,000	430,000	(60,000)	430,000	
	SUB-TOTAL 1G AGF WOF	**521,025**	**461,025**	**(60,000)**	**461,025**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**521,025**	**461,025**	**(60,000)**	**461,025**	
Total Uses of Funds		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

Department: AAM : ASIAN ART MUSEUM

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	7,831,297	8,245,574	414,277	8,831,505	585,931
2S CRF	CULTURE & RECREATION SPEC REV FD	481,928	498,865	16,937	498,865	
Total Sources by Funds		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
Program Summary						
EEI	ASIAN ARTS MUSEUM	8,313,225	8,744,439	431,214	9,330,370	585,931
Total Uses by Program		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
Character Summary						
001	SALARIES	4,135,812	4,207,039	71,227	4,264,518	57,479
013	MANDATORY FRINGE BENEFITS	1,716,299	1,849,458	133,159	1,987,594	138,136
020	OVERHEAD	25,585	27,444	1,859	27,444	
021	NON PERSONNEL SERVICES	1,317,734	1,372,122	54,388	1,356,142	(15,980)
060	CAPITAL OUTLAY		46,000	46,000	400,000	354,000
06F	FACILITIES MAINTENANCE	156,900	220,725	63,825	228,725	8,000
081	SERVICES OF OTHER DEPTS	960,895	1,017,928	57,033	1,059,514	41,586
098	UNAPPROPRIATED REVENUE-DESIGNATED		3,723	3,723	6,433	2,710
Total Uses by Character		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	2,229,000		(2,229,000)		
62851	MUSEUM EXHIBITION ADMISSION	481,928	498,865	16,937	498,865	
GFS (1)	GENERAL FUND SUPPORT	5,602,297	8,245,574	2,643,277	8,831,505	585,931
Total Sources by Funds		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

Department: AAM : ASIAN ART MUSEUM

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	3,931,610	3,999,454	67,844	4,053,786	54,332
013	MANDATORY FRINGE BENEFITS	1,587,264	1,711,114	123,850	1,839,127	128,013
021	NON PERSONNEL SERVICES	1,194,628	1,250,353	55,725	1,250,353	
081	SERVICES OF OTHER DEPTS	960,895	1,017,928	57,033	1,059,514	41,586
	SUB-TOTAL 1G AGF AAA	**7,674,397**	**7,978,849**	**304,452**	**8,202,780**	**223,931**
	SUB-TOTAL OPERATING	**7,674,397**	**7,978,849**	**304,452**	**8,202,780**	**223,931**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CAA06R	AAM - FACILITY RENEWAL		46,000	46,000		(46,000)
FAA06F	AAM - FACILITY MAINTENANCE		220,725	220,725	228,725	8,000
FAAFAC	AAM - FACILITIES MAINTENANCE	156,900		(156,900)	400,000	400,000
	SUB-TOTAL 1G AGF AAP	**156,900**	**266,725**	**109,825**	**628,725**	**362,000**
	SUB-TOTAL ANNUAL PROJECTS	**156,900**	**266,725**	**109,825**	**628,725**	**362,000**
CONTINUING PROJECTS:						
2S CRF RPD: MUSEUMS ADMISSION FUND						
PAA002	ASIAN ARTS OPERATING REV/EXP	481,928	498,865	16,937	498,865	
	SUB-TOTAL 2S CRF RPD	**481,928**	**498,865**	**16,937**	**498,865**	
	SUB-TOTAL CONTINUING PROJECTS	**481,928**	**498,865**	**16,937**	**498,865**	
Total Uses of Funds		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

Department: ASR : ASSESSOR / RECORDER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	17,818,973	19,451,300	1,632,327	21,476,983	2,025,683
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
Total Sources by Funds		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
Program Summary						
FDK	PERSONAL PROPERTY	2,996,239	3,124,644	128,405	2,960,111	(164,533)
FDJ	REAL PROPERTY	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
FCG	RECORDER	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
FDL	TECHNICAL SERVICES	6,514,062	6,796,969	282,907	10,121,709	3,324,740
FEH	TRANSFER TAX	1,051,644	1,278,361	226,717	1,747,630	469,269
Total Uses by Program		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
Character Summary						
001	SALARIES	11,411,516	12,764,598	1,353,082	12,529,025	(235,573)
013	MANDATORY FRINGE BENEFITS	4,753,453	5,474,626	721,173	5,774,853	300,227
020	OVERHEAD	127,318	329,812	202,494	329,812	
021	NON PERSONNEL SERVICES	2,689,550	1,254,820	(1,434,730)	1,654,820	400,000
040	MATERIALS & SUPPLIES	174,689	106,500	(68,189)	106,500	
060	CAPITAL OUTLAY	180,363	16,300	(164,063)		(16,300)
06P	PROGRAMMATIC PROJECTS				1,493,354	1,493,354
081	SERVICES OF OTHER DEPTS	1,851,695	1,859,269	7,574	1,936,766	77,497
098	UNAPPROPRIATED REVENUE-DESIGNATED	20,000	12,974	(7,026)	13,113	139
Total Uses by Character		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
Sources of Funds Detail by Subobject						
60115	RECORDING FEES	3,390,000	4,945,000	1,555,000	4,960,000	15,000
60116	RECORDER-RE RECORDATION FEE	24,000	35,000	11,000	40,000	5,000
60143	VITAL & HEALTH STATISTICS FEE STA	30,000	29,974	(26)	30,113	139
60152	SOCIAL SECURITY NUMBER TRUNCATION FEE	190,000	225,000	35,000	230,000	5,000
60199	OTHER GENERAL GOVERNMENT CHARGES	250,000	270,000	20,000	270,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	45,000		(45,000)		
875PO	EXP REC FR PORT COMMISSION (NON-AAO)		150,000	150,000	150,000	

Department: ASR : ASSESSOR / RECORDER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,555,611	32,625	(1,522,986)	1,147	(31,478)
GFS (1)	GENERAL FUND SUPPORT	15,723,973	16,131,300	407,327	18,156,983	2,025,683
Total Sources by Funds		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	10,949,239	11,774,791	825,552	10,492,760	(1,282,031)
013	MANDATORY FRINGE BENEFITS	4,483,979	5,122,920	638,941	4,875,442	(247,478)
021	NON PERSONNEL SERVICES	476,560	535,320	58,760	535,320	
040	MATERIALS & SUPPLIES	67,500	59,000	(8,500)	59,000	
081	SERVICES OF OTHER DEPTS	1,041,695	1,059,269	17,574	1,136,766	77,497
	SUB-TOTAL 1G AGF AAA	**17,018,973**	**18,551,300**	**1,532,327**	**17,099,288**	**(1,452,012)**
	SUB-TOTAL OPERATING	**17,018,973**	**18,551,300**	**1,532,327**	**17,099,288**	**(1,452,012)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PAS002	TECHNOLOGY INFRASTRUCTURE	100,000	200,000	100,000	600,000	400,000
PASAAR	ASSESSMENT APPEALS RESEARCH	700,000	700,000		3,777,695	3,077,695
	SUB-TOTAL 1G AGF ACP	**800,000**	**900,000**	**100,000**	**4,377,695**	**3,477,695**
2S GSF SAF: STATE AUTHORIZED SPECIAL REV FUND						
PAS006	SOCIAL SECURITY NUMBER TRUNCATION	227,000	79,000	(148,000)	79,000	
PAS007	RECORDER - ERECORDING	100,000	25,000	(75,000)	25,000	
PRR003	DOC STORAGE CONVER FUND AB3332	1,133,393	547,219	(586,174)	558,235	11,016
PRR008	PAGE RECORDERS MODERNIZATION	1,026,089	1,184,210	158,121	1,169,305	(14,905)
PRR021	ASSESSOR 10% ALLOC REAL ESTATE REC FEE	252,490	23,500	(228,990)	23,500	
PRR061	RECORDER INDEXING PROJECT	620,639	478,696	(141,943)	476,107	(2,589)
	SUB-TOTAL 2S GSF SAF	**3,359,611**	**2,337,625**	**(1,021,986)**	**2,331,147**	**(6,478)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ASR : ASSESSOR / RECORDER

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:						
2S GSF VHS: VITAL & HLTH STATISTICS FEES						
PRR010	STATISTICS FEE COLLECTION-RECORDER	30,000	29,974	(26)	30,113	139
	SUB-TOTAL 2S GSF VHS	**30,000**	**29,974**	**(26)**	**30,113**	**139**
	SUB-TOTAL CONTINUING PROJECTS	**4,189,611**	**3,267,599**	**(922,012)**	**6,738,955**	**3,471,356**
Total Uses of Funds		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

Department: PAB : BOARD OF APPEALS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	932,443	942,085	9,642	942,085	
Total Sources by Funds		**932,443**	**942,085**	**9,642**	**942,085**	
Program Summary						
BAH	APPEALS PROCESSING	932,443	942,085	9,642	942,085	
Total Uses by Program		**932,443**	**942,085**	**9,642**	**942,085**	
Character Summary						
001	SALARIES	399,374	409,688	10,314	415,275	5,587
013	MANDATORY FRINGE BENEFITS	216,758	225,052	8,294	219,782	(5,270)
020	OVERHEAD	6,723		(6,723)		
021	NON PERSONNEL SERVICES	74,192	74,192		74,192	
040	MATERIALS & SUPPLIES	9,398	9,398		9,398	
081	SERVICES OF OTHER DEPTS	225,998	223,755	(2,243)	223,438	(317)
Total Uses by Character		**932,443**	**942,085**	**9,642**	**942,085**	
Sources of Funds Detail by Subobject						
60124	PERMIT APPLICATION FILING FEES	46,037	46,037		46,037	
60126	BOARD OF APPEALS SURCHARGE	886,406	896,048	9,642	896,048	
Total Sources by Funds		**932,443**	**942,085**	**9,642**	**942,085**	
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	399,374	409,688	10,314	415,275	5,587
013	MANDATORY FRINGE BENEFITS	216,758	225,052	8,294	219,782	(5,270)
020	OVERHEAD	6,723		(6,723)		
021	NON PERSONNEL SERVICES	74,192	74,192		74,192	
040	MATERIALS & SUPPLIES	9,398	9,398		9,398	

Department: PAB : BOARD OF APPEALS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	225,998	223,755	(2,243)	223,438	(317)
	SUB-TOTAL 1G AGF AAA	**932,443**	**942,085**	**9,642**	**942,085**	
	SUB-TOTAL OPERATING	**932,443**	**942,085**	**9,642**	**942,085**	
Total Uses of Funds		**932,443**	**942,085**	**9,642**	**942,085**	

Department: BOS : BOARD OF SUPERVISORS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	12,414,121	12,890,915	476,794	13,229,392	338,477
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND		18,000	18,000	18,000	
Total Sources by Funds		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Program Summary						
FAQ	BOARD - LEGISLATIVE ANALYSIS	2,000,000	2,000,000		2,000,000	
FAA	BOARD OF SUPERVISOR	6,183,898	6,668,149	484,251	6,856,302	188,153
FAL	CHILDREN'S BASELINE	175,530	266,905	91,375	275,525	8,620
FAE	CLERK OF THE BOARD	4,054,693	3,973,861	(80,832)	4,115,565	141,704
Total Uses by Program		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Character Summary						
001	SALARIES	6,435,177	6,799,045	363,868	6,867,217	68,172
013	MANDATORY FRINGE BENEFITS	2,597,933	2,928,099	330,166	3,177,678	249,579
021	NON PERSONNEL SERVICES	3,075,585	2,770,027	(305,558)	2,770,027	
040	MATERIALS & SUPPLIES	92,051	92,051		92,051	
06P	PROGRAMMATIC PROJECTS		86,232	86,232	109,545	23,313
081	SERVICES OF OTHER DEPTS	213,375	233,461	20,086	230,874	(2,587)
Total Uses by Character		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Sources of Funds Detail by Subobject						
60147	BOS - PLANNING APPEALS SURCHARGE	35,000	35,000		35,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	430,250	433,000	2,750	415,000	(18,000)
865PO	EXP REC FR PORT COMMISSION (AAO)	2,754	2,754		2,754	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	28,322	28,322		28,322	
865UC	EXP REC FR PUC (AAO)	26,541	26,541		26,541	
865UW	EXP REC FR WATER DEPT (AAO)	90,000	90,000		90,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	20,000	20,000		20,000	
GFS (1)	GENERAL FUND SUPPORT	11,781,254	12,273,298	492,044	12,629,775	356,477
Total Sources by Funds		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: BOS : BOARD OF SUPERVISORS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	6,438,998	6,799,045	360,047	6,867,217	68,172
013	MANDATORY FRINGE BENEFITS	2,594,112	2,928,099	333,987	3,177,678	249,579
021	NON PERSONNEL SERVICES	3,075,585	2,752,027	(323,558)	2,752,027	
040	MATERIALS & SUPPLIES	92,051	92,051		92,051	
06P	PROGRAMMATIC PROJECTS		86,232	86,232	109,545	23,313
081	SERVICES OF OTHER DEPTS	213,375	233,461	20,086	230,874	(2,587)
	SUB-TOTAL 1G AGF AAA	**12,414,121**	**12,890,915**	**476,794**	**13,229,392**	**338,477**
2S GSF ORF: OUTREACH FUND - PROP J						
021	NON PERSONNEL SERVICES		18,000	18,000	18,000	
	SUB-TOTAL 2S GSF ORF		**18,000**	**18,000**	**18,000**	
	SUB-TOTAL OPERATING	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Total Uses of Funds		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

Department: DBI : BUILDING INSPECTION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S BIF	BUILDING INSPECTION FUND	50,229,998	78,837,676	28,607,678	64,887,963	(13,949,713)
Total Sources by Funds		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Program Summary						
BAN	ADMINISTRATION/SUPPORT SERVICES	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
BHS	HOUSING INSPECTION/CODE ENFORCEMENT SVCS	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
BIS	INSPECTION SERVICES	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
BPS	PLAN REVIEW SERVICES	12,159,405	13,685,762	1,526,357	14,492,838	807,076
Total Uses by Program		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Character Summary						
001	SALARIES	25,820,633	28,451,241	2,630,608	29,517,515	1,066,274
013	MANDATORY FRINGE BENEFITS	11,296,116	13,071,733	1,775,617	14,356,909	1,285,176
020	OVERHEAD	742,252	1,275,123	532,871	1,275,123	
021	NON PERSONNEL SERVICES	2,408,201	4,713,618	2,305,417	3,178,533	(1,535,085)
038	CITY GRANT PROGRAMS	1,767,612	1,777,612	10,000	1,777,612	
040	MATERIALS & SUPPLIES	562,048	561,098	(950)	476,848	(84,250)
060	CAPITAL OUTLAY	300,000	6,183,000	5,883,000	6,698,766	515,766
06P	PROGRAMMATIC PROJECTS	28,810		(28,810)		
081	SERVICES OF OTHER DEPTS	7,303,744	7,804,251	500,507	7,606,657	(197,594)
095	INTRAFUND TRANSFERS OUT	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
098	UNAPPROPRIATED REVENUE-DESIGNATED	582	15,000,000	14,999,418		(15,000,000)
ELU	TRANSFER ADJUSTMENTS-USES	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Total Uses by Character		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Sources of Funds Detail by Subobject						
20931	APARTMENT LICENSE FEE	6,760,674	6,760,674		6,760,674	
30150	INTEREST EARNED - POOLED CASH	252,152	459,214	207,062	459,214	
60175	TTX - GENERAL GOVERNMENT SERVICE CHARGES	50,000	50,000		50,000	
61101	PLAN CHECKING	13,690,959	16,744,135	3,053,176	16,995,548	251,413
61102	PREMIUM PLAN REVIEW	281,200	305,752	24,552	315,238	9,486
61103	PREPLAN APPLICATION MEETING	107,700	117,104	9,404	120,737	3,633

Department: DBI : BUILDING INSPECTION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

61104	SUBPOENA	16,600	18,049	1,449	18,609	560
61105	APPLICATION EXTENSION FEE	100,000	108,731	8,731	112,104	3,373
61108	NOTICES	44,100	47,950	3,850	49,438	1,488
61109	POSTING NOTICES	9,000	9,786	786	10,090	304
61110	STREET NUMBERS	54,700	59,476	4,776	61,321	1,845
61111	REPRODUCTION	6,300	6,300		6,300	
61112	CENTRAL PERMIT BUREAU FEE	2,209,467	2,402,381	192,914	2,476,913	74,532
61115	BUILDING PERMITS	9,098,262	11,079,470	1,981,208	11,347,310	267,840
61116	BID INVESTIGATION FEE	600,000	652,387	52,387	672,627	20,240
61117	ADDITION BLDG INSPECTIONS	871,400	947,484	76,084	976,879	29,395
61118	CONDO CONVERSION REPORTS	73,100	79,483	6,383	81,949	2,466
61119	OFF HOURS BLDG INSPECTION	38,800	42,188	3,388	43,497	1,309
61120	ENERGY INSPECTION	245,000	266,392	21,392	274,657	8,265
61121	PERMIT EXTENSION FEE	1,000	1,087	87	1,121	34
61130	PLUMBING PERMIT ISSUANCE FEE	3,154,240	3,429,644	275,404	3,536,046	106,402
61131	PENALTIES--PLUMBING/MECHANICAL PERMITS	200,000	217,462	17,462	224,209	6,747
61132	PLUMBING INSPECTION	323,771	373,959	50,188	385,561	11,602
61133	OFF HOURS PLUMBING INSPECTION	26,500	28,814	2,314	29,708	894
61135	MECHANICAL PERMIT ISSUANCE FEE	293,900	319,561	25,661	329,475	9,914
61140	ELECTRICAL PERMIT	4,511,469	5,210,804	699,335	5,372,464	161,660
61141	PENALTIES ELECTRICAL PERMIT	124,400	135,262	10,862	139,458	4,196
61142	ADDITIONAL ELECTRICAL INSPECTION	737,200	801,567	64,367	826,435	24,868
61143	OFF HOURS ELECTRICAL INSPECTION	406,700	442,210	35,510	455,929	13,719
61144	SIGN PERMIT	22,800	24,791	1,991	25,560	769
61150	MECHANICAL PLAN REVIEW	100,000	108,731	8,731	112,104	3,373
61152	ADDITIONAL MECHANICAL INSPECTION	500	544	44	561	17
61155	BOILER PERMIT	300,000	326,194	26,194	336,314	10,120
61156	BOILER PERMIT PENALTIES	15,000	16,310	1,310	16,816	506
61160	HOTEL LICENSE FEE	373,693	406,321	32,628	418,927	12,606
61161	1 & 2 FAMILY RENTAL UNIT FEE	1,531,660	1,678,024	146,364	1,730,083	52,059
61162	HOTEL CONVERSION ORDINANCE	97,213	157,093	59,880	161,967	4,874
61164	BUILDING STANDARDS FEES	30,000	30,000		30,000	
61165	CODE ENFORCEMENT	500,000	543,656	43,656	560,522	16,866
61167	CODE ENFORCE - ASSESSMENT FEES	273,400	297,271	23,871	306,494	9,223
61168	CODE ENFORCE - CITY ATTORNEY LITIGATION	500,000	543,656	43,656	560,522	16,866
61170	SEISMIC RETROFITTING	72,400	78,721	6,321	81,163	2,442

Department: DBI : BUILDING INSPECTION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
61180	PERMIT FACILITATOR	34,294	37,288	2,994	38,445	1,157
61181	BOARD FEES	1,500	1,631	131	1,682	51
61183	MICROFILM RELATED FEE	250,000	250,000		250,000	
61184	RECORDS RETENTION FEE	372,500	372,500		372,500	
61185	REPORT OF RESIDENTIAL RECORD FEE	900,000	900,000		900,000	
61186	VACANT/ABANDONED BUILDING FEE	100,000	108,731	8,731	112,104	3,373
63592	INTERIOR LEAD ABATEMENT FEES	1,500	1,631	131	1,682	51
69999	OTHER OPERATING REVENUE	14,289	14,289		14,289	
865CP	EXP REC FR CITY PLANNING (AAO)	63,365	180,364	116,999	83,365	(96,999)
865PO	EXP REC FR PORT COMMISSION (AAO)	20,000	20,000		20,000	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	66,837		(66,837)		
865PW	EXP REC FR PUBLIC WORKS (AAO)	7,500	7,500		7,500	
865UC	EXP REC FR PUC (AAO)	21,623	21,623		21,623	
865UW	EXP REC FR WATER DEPT (AAO)	11,500	11,500		11,500	
9502A	ITI FR 2S/BIF-BLDG INSPECTION FUND	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	259,830	21,581,981	21,322,151	6,578,729	(15,003,252)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Total Sources by Funds		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Uses of Funds Detail Appropriation						
OPERATING:						
2S BIF ANP: BIF-OPERATING-NONPROJECT FUND						
001	SALARIES	25,820,633	28,451,241	2,630,608	29,517,515	1,066,274
013	MANDATORY FRINGE BENEFITS	11,296,116	13,071,733	1,775,617	14,356,909	1,285,176
020	OVERHEAD	742,252	1,275,123	532,871	1,275,123	
021	NON PERSONNEL SERVICES	1,547,564	2,486,075	938,511	1,770,349	(715,726)
038	CITY GRANT PROGRAMS	1,767,612	1,777,612	10,000	1,777,612	
040	MATERIALS & SUPPLIES	562,048	561,098	(950)	476,848	(84,250)
060	CAPITAL OUTLAY	300,000	1,641,000	1,341,000	370,000	(1,271,000)
081	SERVICES OF OTHER DEPTS	7,303,744	7,804,251	500,507	7,606,657	(197,594)
095	INTRAFUND TRANSFERS OUT	859,447	21,739,543	20,880,096	7,706,950	(14,032,593)
098	UNAPPROPRIATED REVENUE-DESIGNATED	582		(582)		

Department: DBI : BUILDING INSPECTION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S BIF ANP: BIF-OPERATING-NONPROJECT FUND						
ELU	TRANSFER ADJUSTMENTS-USES	(859,447)	(21,739,543)	(20,880,096)	(7,706,950)	14,032,593
	SUB-TOTAL 2S BIF ANP	**49,340,551**	**57,068,133**	**7,727,582**	**57,151,013**	**82,880**
	SUB-TOTAL OPERATING	**49,340,551**	**57,068,133**	**7,727,582**	**57,151,013**	**82,880**
CONTINUING PROJECTS:						
2S BIF BSC: BUILDING STANDARDS COMMISSION FUND						
PBIBSC	BUILDING STANDARDS COMMISSION - SB1473	30,000	30,000		30,000	
	SUB-TOTAL 2S BIF BSC	**30,000**	**30,000**		**30,000**	
2S BIF CPR: BIF-CONTINUING PROJECTS						
CBIDBI	DBI STABILIZATION RESERVE		15,000,000	15,000,000		(15,000,000)
CBIEVT	ELEVATOR UPGRADE		500,000	500,000	1,000,000	500,000
CBIGEN	GENERATOR REPLACEMENT		500,000	500,000	1,328,766	828,766
CBIHVA	HVAC UPGRADE		500,000	500,000	2,000,000	1,500,000
CBIPHN	PHONE SYSTEM REPLACEMENT		400,000	400,000		(400,000)
CBITEI	TENANT IMPROVEMENT		2,642,000	2,642,000	2,000,000	(642,000)
PBICOR	CONVERSION OF RECORDS	759,447	500,000	(259,447)	500,000	
PBIRMP	RECORDS MANAGEMENT - BUILDING PLANS	100,000	150,000	50,000	150,000	
PBISSP	SOFT STORY PROGRAM		547,543	547,543	728,184	180,641
	SUB-TOTAL 2S BIF CPR	**859,447**	**20,739,543**	**19,880,096**	**7,706,950**	**(13,032,593)**
2S BIF RAD: DBI-REPAIR AND DEMOLITIONS FUND						
PBIRDM	REPAIRS & DEMOLITION		1,000,000	1,000,000		(1,000,000)
	SUB-TOTAL 2S BIF RAD		**1,000,000**	**1,000,000**		**(1,000,000)**
	SUB-TOTAL CONTINUING PROJECTS	**889,447**	**21,769,543**	**20,880,096**	**7,736,950**	**(14,032,593)**
Total Uses of Funds		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**

Department: CSS : CHILD SUPPORT SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S CSS	CHILD SUPPORT SERVICES FUND	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Total Sources by Funds		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Program Summary						
CAF	CHILD SUPPORT SERVICES PROGRAM	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Total Uses by Program		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Character Summary						
001	SALARIES	7,225,328	6,839,338	(385,990)	6,656,505	(182,833)
013	MANDATORY FRINGE BENEFITS	3,777,458	4,023,595	246,137	4,200,630	177,035
021	NON PERSONNEL SERVICES	1,263,985	1,585,307	321,322	1,518,579	(66,728)
040	MATERIALS & SUPPLIES	101,711	115,162	13,451	124,641	9,479
060	CAPITAL OUTLAY	9,715	117,453	107,738	30,995	(86,458)
081	SERVICES OF OTHER DEPTS	866,750	1,043,175	176,425	933,500	(109,675)
Total Uses by Character		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Sources of Funds Detail by Subobject						
40199	OTHER FEDERAL-PUBLIC ASSISTANCE ADMIN	8,543,216	8,828,674	285,458	8,778,146	(50,528)
45299	OTHER STATE-PUBLIC ASSISTANCE PROGRAMS	3,644,034	3,792,438	148,404	3,770,237	(22,201)
48999	OTHER STATE GRANTS & SUBVENTIONS	657,265	653,869	(3,396)	650,040	(3,829)
865AP	EXP REC FR ADULT PROBATION (AAO)	90,000	129,228	39,228	129,228	
865BE	EXP REC FR BUS & ENC DEV (AAO)	99,751	101,797	2,046	101,797	
875BE	EXP REC FR BUS & ENC DEV (NON AAO)	210,681	218,024	7,343	35,402	(182,622)
Total Sources by Funds		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Uses of Funds Detail Appropriation						
OPERATING:						
2S CSS ANP: CSS-OPERATING-NON-PROJECT FUND						
001	SALARIES	7,225,328	6,839,338	(385,990)	6,656,505	(182,833)
013	MANDATORY FRINGE BENEFITS	3,777,458	4,023,595	246,137	4,200,630	177,035

Department: CSS : CHILD SUPPORT SERVICES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S CSS ANP: CSS-OPERATING-NON-PROJECT FUND						
021	NON PERSONNEL SERVICES	1,263,985	1,585,307	321,322	1,518,579	(66,728)
040	MATERIALS & SUPPLIES	101,711	115,162	13,451	124,641	9,479
060	CAPITAL OUTLAY	9,715	117,453	107,738	30,995	(86,458)
081	SERVICES OF OTHER DEPTS	866,750	1,043,175	176,425	933,500	(109,675)
	SUB-TOTAL 2S CSS ANP	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
	SUB-TOTAL OPERATING	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Total Uses of Funds		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**

Department: CFC : CHILDREN AND FAMILIES COMMISSION

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
2S CFC	CHILDREN AND FAMILIES FUND	39,390,760	53,965,970	14,575,210	47,613,006	(6,352,964)
Total Sources by Funds		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Program Summary

CFC	CHILDREN AND FAMILIES FUND	19,266,703	21,308,637	2,041,934	21,673,821	365,184
CPH	PUBLIC ED FUND - PROP H (MARCH 2004)	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
Total Uses by Program		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Character Summary

001	SALARIES	1,403,535	1,531,758	128,223	1,557,663	25,905
013	MANDATORY FRINGE BENEFITS	666,276	714,024	47,748	776,679	62,655
021	NON PERSONNEL SERVICES	1,572,439	2,208,871	636,432	1,668,871	(540,000)
038	CITY GRANT PROGRAMS	31,314,806	43,420,225	12,105,419	37,644,457	(5,775,768)
040	MATERIALS & SUPPLIES	122,251	190,770	68,519	193,420	2,650
081	SERVICES OF OTHER DEPTS	4,311,453	4,874,307	562,854	4,570,694	(303,613)
097	UNAPPROPRIATED REVENUE RETAINED		1,026,015	1,026,015	1,201,222	175,207
Total Uses by Character		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Sources of Funds Detail by Subobject

30150	INTEREST EARNED - POOLED CASH	187,416	320,748	133,332	264,682	(56,066)
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER		328,150	328,150	380,800	52,650
45417	PROP 10 TOBACCO TAX FUNDING	8,991,723	10,441,532	1,449,809	10,430,598	(10,934)
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	4,662,500	5,117,840	455,340	5,117,840	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,166,003	4,251,344	85,341	4,251,344	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	2,245,217	5,828,829	3,583,612	7,017,742	1,188,913
99999R	PRIOR YEAR DESIGNATED RESERVE	1,437,901	1,957,527	519,626		(1,957,527)
GFS (1)	GENERAL FUND SUPPORT	17,700,000	25,720,000	8,020,000	20,150,000	(5,570,000)
Total Sources by Funds		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CFC : CHILDREN AND FAMILIES COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
2S CFC ACP: CFC-CONTINUING PROJECTS						
PCIP10	PROP 10 - TOBACCO TAX FUNDING	15,974,979	16,186,174	211,195	16,498,708	312,534
PCIPRH	PUBLIC EDUCATION-PROP H (MARCH 2004)	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
	SUB-TOTAL 2S CFC ACP	**36,099,036**	**48,843,507**	**12,744,471**	**42,437,893**	**(6,405,614)**
	SUB-TOTAL CONTINUING PROJECTS	**36,099,036**	**48,843,507**	**12,744,471**	**42,437,893**	**(6,405,614)**
GRANTS:						
2S CFC GPC: GRANTS; PROJECT; CONTINUING						
CICARP	CARES PLUS		50,000	50,000	50,000	
CIFRTT	RACE TO THE TOP-EARLY LEARNING CHALLENGE		328,150	328,150	380,800	52,650
CIPPOP	POWER OF PRESCHOOL GRANT	3,291,724		(3,291,724)		
CISCSP	STATE CHILD SIGNATURE PROGRAM		4,744,313	4,744,313	4,744,313	
	SUB-TOTAL 2S CFC GPC	**3,291,724**	**5,122,463**	**1,830,739**	**5,175,113**	**52,650**
	SUB-TOTAL GRANTS	**3,291,724**	**5,122,463**	**1,830,739**	**5,175,113**	**52,650**
Total Uses of Funds		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	29,810,580	29,580,875	(229,705)	29,114,874	(466,001)
2S CHF	CHILDREN'S FUND	89,993,279	111,300,925	21,307,646	99,407,024	(11,893,901)
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	3,609,099	3,189,265	(419,834)	3,190,473	1,208
Total Sources by Funds		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
Program Summary						
FAL	CHILDREN'S BASELINE	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
CBI	CHILDREN'S FUND PROGRAMS	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
CAQ	CHILDREN'S SVCS - NON - CHILDREN'S FUND	6,396,880	6,018,778	(378,102)	5,429,620	(589,158)
CBK	PUBLIC EDUCATION FUND (PROP H)	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
CVP	VIOLENCE PREVENTION	6,532,442	5,582,495	(949,947)	5,583,703	1,208
Total Uses by Program		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
Character Summary						
001	SALARIES	3,064,439	3,515,842	451,403	3,548,810	32,968
013	MANDATORY FRINGE BENEFITS	1,318,239	1,613,134	294,895	1,716,765	103,631
021	NON PERSONNEL SERVICES	2,179,865	2,826,465	646,600	2,823,543	(2,922)
038	CITY GRANT PROGRAMS	93,147,708	110,674,653	17,526,945	98,134,894	(12,539,759)
040	MATERIALS & SUPPLIES	187,433	201,927	14,494	187,880	(14,047)
081	SERVICES OF OTHER DEPTS	23,515,274	25,239,044	1,723,770	25,300,479	61,435
095	INTRAFUND TRANSFERS OUT	3,360,000	3,660,000	300,000	3,820,000	160,000
ELU	TRANSFER ADJUSTMENTS-USES	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
Total Uses by Character		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
Sources of Funds Detail by Subobject						
10110	PROP TAX CURR YR-SECURED	40,173,000	43,362,000	3,189,000	46,262,000	2,900,000
10120	PROP TAX CURR YR-UNSECURED	2,622,000	2,817,000	195,000	2,845,000	28,000
10230	UNSECURED INSTL 5/8 YR PLAN	20,000	20,000		20,000	
10310	SUPP ASST SB813-CY SECURED	375,000	240,000	(135,000)	93,000	(147,000)
10410	SUPP ASST SB813-PY SECURED	797,000	743,000	(54,000)	828,000	85,000
10920	PROP TAX AB 1290 RDA PASSTHROUGH	729,000	768,000	39,000	802,000	34,000
30150	INTEREST EARNED - POOLED CASH	108,000	108,000		108,000	

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	1,061,916	1,064,342	2,426	1,065,550	1,208
44939	FEDERAL DIRECT GRANT	266,895	293,970	27,075	293,970	
48111	HOMEOWNERS PROP TAX RELIEF	195,000	195,000		195,000	
48999	OTHER STATE GRANTS & SUBVENTIONS	3,313,521	2,865,152	(448,369)	2,865,152	
78201	PRIVATE GRANTS	160,000	110,000	(50,000)		(110,000)
865AC	EXP REC FR AIRPORT (AAO)	49,555	49,555		49,555	
865AS	EXP REC FR ASSESSOR (AAO)	21,000	21,000		21,000	
865BD	EXP REC FR BOARD OF SUPV (AAO)	4,200	4,200		4,200	
865BI	EXP REC FR BLDG INSPECTION (AAO)	37,800	37,800		37,800	
865CA	EXP REC FR ADM (AAO)	5,344	5,344		5,344	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	5,000	18,000	13,000	12,000	(6,000)
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	12,800	12,800		12,800	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	16,800	16,800		16,800	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	305,000	327,825	22,825	327,825	
865CP	EXP REC FR CITY PLANNING (AAO)	4,200	4,309	109	4,309	
865EL	EXP REC FR ELECTRICITY (AAO)	4,200		(4,200)		
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	176,904	176,904		176,904	
865JV	EXP REC FR JUVENILE COURT (AAO)	946,177	946,177		946,177	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	156,800	156,800		156,800	
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	33,600	33,600		33,600	
865PO	EXP REC FR PORT COMMISSION (AAO)	9,072	9,072		9,072	
865PW	EXP REC FR PUBLIC WORKS (AAO)	25,200	25,200		25,200	
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	9,600	9,600		9,600	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	1,056	1,056		1,056	
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	12,600	12,600		12,600	
865RP	EXP REC FR REC & PARK (AAO)	84,000	84,000		84,000	
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	4,536	4,536		4,536	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,643	4,643		4,643	
865TI	EXP REC FROM ISD (AAO)		4,200	4,200	4,200	
865TR	EXP REC FR TREAS/TAX COLL (AAO)	10,368	10,368		10,368	
865UC	EXP REC FR PUC (AAO)	240,000	240,000		240,000	
9301G	OTI FR 1G-GENERAL FUND	42,340,000	56,940,000	14,600,000	45,370,000	(11,570,000)
9502D	ITI FR 2S/CHF-CHILDREN'S FUND	3,360,000	3,660,000	300,000	3,820,000	160,000
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,311,046	4,810,901	3,499,855	1,697,000	(3,113,901)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
GFS (1)	GENERAL FUND SUPPORT	27,760,125	27,517,311	(242,814)	27,057,310	(460,001)

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

Total Sources by Funds	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	170,248	173,927	3,679	176,056	2,129
013	MANDATORY FRINGE BENEFITS	57,263	63,071	5,808	69,747	6,676
038	CITY GRANT PROGRAMS	8,887,529	9,541,413	653,884	9,062,255	(479,158)
081	SERVICES OF OTHER DEPTS	5,294,979	5,343,702	48,723	5,343,702	
	SUB-TOTAL 1G AGF AAA	**14,410,019**	**15,122,113**	**712,094**	**14,651,760**	**(470,353)**
2S CHF NPR: CHILDREN'S FUND-NON PROJECT						
001	SALARIES	2,289,209	2,771,168	481,959	2,858,661	87,493
013	MANDATORY FRINGE BENEFITS	1,025,208	1,278,031	252,823	1,420,731	142,700
021	NON PERSONNEL SERVICES	1,352,570	2,146,040	793,470	2,146,040	
038	CITY GRANT PROGRAMS	27,543,578	32,107,328	4,563,750	31,456,727	(650,601)
040	MATERIALS & SUPPLIES	101,312	101,312		101,312	
081	SERVICES OF OTHER DEPTS	10,086,169	11,152,847	1,066,678	11,199,354	46,507
095	INTRAFUND TRANSFERS OUT	3,360,000	3,660,000	300,000	3,820,000	160,000
ELU	TRANSFER ADJUSTMENTS-USES	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
	SUB-TOTAL 2S CHF NPR	**42,398,046**	**49,556,726**	**7,158,680**	**49,182,825**	**(373,901)**
	SUB-TOTAL OPERATING	**56,808,065**	**64,678,839**	**7,870,774**	**63,834,585**	**(844,254)**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PCH003	HIGH QUALITY CHILD CARE PROGRAM	3,186,765	3,110,079	(76,686)	3,114,431	4,352
PCHECS	EMERGENCY CHILDREN'S SERVICES	7,926,841	7,591,841	(335,000)	7,591,841	
PCHYOU	EXCELSIOR YOUTH CENTER	105,060	105,060		105,060	
PMY027	COMMUNITY BASED AGENCIES	2,923,343	2,393,230	(530,113)	2,393,230	
	SUB-TOTAL 1G AGF AAP	**14,142,009**	**13,200,210**	**(941,799)**	**13,204,562**	**4,352**
	SUB-TOTAL ANNUAL PROJECTS	**14,142,009**	**13,200,210**	**(941,799)**	**13,204,562**	**4,352**

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCH002	CHILD CARE FACILITIES IMPROVEMENT	367,402	367,402		367,402	
PMY007	BEACON INITIATIVES	716,150	716,150		716,150	
	SUB-TOTAL 1G AGF ACP	**1,083,552**	**1,083,552**		**1,083,552**	
2S CHF USD: PUBLIC EDUCATION SPECIAL FUND - SFUSD						
PCH007	SFUSD GRANTS - PEEF BASELINE FUNDING	6,720,000	7,320,000	600,000	7,640,000	320,000
PCH009	SFUSD SPECIAL PROJECTS	50,000		(50,000)		
PCH012	RAINY DAY RESERVE SUPPORT	6,270,000	5,830,000	(440,000)	4,370,000	(1,460,000)
PCIPRH	PUBLIC EDUCATION-PROP H (MARCH 2004)	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
	SUB-TOTAL 2S CHF USD	**46,402,000**	**60,600,000**	**14,198,000**	**49,190,000**	**(11,410,000)**
	SUB-TOTAL CONTINUING PROJECTS	**47,485,552**	**61,683,552**	**14,198,000**	**50,273,552**	**(11,410,000)**
GRANTS:						
2S CHF GNC: GRANTS; NON-PROJECT; CONTINUING						
CHMART	WALMART FOUNDATION	160,000		(160,000)		
MYSFSP	SUMMER FOOD PROGRM-CHILDRN;YOUTH &FAMLIS	1,033,233	1,144,199	110,966	1,034,199	(110,000)
	SUB-TOTAL 2S CHF GNC	**1,193,233**	**1,144,199**	**(49,034)**	**1,034,199**	**(110,000)**
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	28,683	30,143	1,460	31,351	1,208
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	197,774	207,402	9,628	207,402	
MYSCCP	SCHIFF-CARDENAS AB 1913	2,953,521	2,316,355	(637,166)	2,316,355	
MYVEST	BULLETPROOF VEST PARTNERSHIP GRANT	69,121	86,568	17,447	86,568	
SFCOPS	COPS PROGRAM -AB3229/AB1913	360,000	548,797	188,797	548,797	
	SUB-TOTAL 2S PPF GNC	**3,609,099**	**3,189,265**	**(419,834)**	**3,190,473**	**1,208**
	SUB-TOTAL GRANTS	**4,802,332**	**4,333,464**	**(468,868)**	**4,224,672**	**(108,792)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
CHFAA	GENERAL SERVICE SUPPORT	175,000	175,000		175,000	
	SUB-TOTAL 1G AGF WOF	**175,000**	**175,000**		**175,000**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**175,000**	**175,000**		**175,000**	
Total Uses of Funds		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

Department: CAT : CITY ATTORNEY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	67,613,251	70,898,932	3,285,681	73,053,999	2,155,067
Total Sources by Funds		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Program Summary						
FA2	CLAIMS	6,060,764	6,305,851	245,087	6,529,935	224,084
FC2	LEGAL SERVICE	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
FC3	LEGAL SERVICE-PAYING DEPTS	2,735,000	2,735,000		2,735,000	
Total Uses by Program		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Character Summary						
001	SALARIES	39,475,770	40,367,178	891,408	40,878,355	511,177
013	MANDATORY FRINGE BENEFITS	15,854,104	17,152,570	1,298,466	18,761,174	1,608,604
021	NON PERSONNEL SERVICES	8,446,455	9,386,468	940,013	9,511,468	125,000
040	MATERIALS & SUPPLIES	124,641	132,441	7,800	132,441	
060	CAPITAL OUTLAY		137,679	137,679	48,525	(89,154)
081	SERVICES OF OTHER DEPTS	3,712,281	3,722,596	10,315	3,722,036	(560)
Total Uses by Character		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Sources of Funds Detail by Subobject						
25310	CONSUMER PROTECTION FINES	1,872,101	1,836,578	(35,523)	1,836,578	
49997	CITY DEPTS REVENUE FROM OCII		2,176,000	2,176,000	2,137,000	(39,000)
865AC	EXP REC FR AIRPORT (AAO)	3,465,000	3,465,000		3,465,000	
865AP	EXP REC FR ADULT PROBATION (AAO)	181,217	181,217		181,217	
865AS	EXP REC FR ASSESSOR (AAO)	700,000	700,000		700,000	
865BE	EXP REC FR BUS & ENC DEV (AAO)		50,000	50,000	50,000	
865BI	EXP REC FR BLDG INSPECTION (AAO)	2,407,740	2,401,592	(6,148)	2,401,592	
865CA	EXP REC FR ADM (AAO)	1,150,688	1,153,658	2,970	1,153,658	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	35,000	35,000		20,000	(15,000)
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	75,000	75,000		75,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	60,000	60,000		60,000	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	39,280	39,280		39,280	
865CP	EXP REC FR CITY PLANNING (AAO)	1,627,140	1,627,140		1,627,140	

Department: CAT : CITY ATTORNEY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865CR	EXP REC FR COMMUNITY DEVELOPMENT (AAO)	984,145		(984,145)		
865CT	EXP REC FR CITY ATTORNEY (AAO)	2,900,000	2,900,000		2,900,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	275,100	275,100		275,100	
865EV	EXP REC FR ENVIRONMENT (AAO)	100,000	100,000		100,000	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	528,297	528,297		528,297	
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,003,851	991,851	(12,000)	991,851	
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	903,000	903,000		903,000	
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	231,540	231,540		231,540	
865HS	EXP REC FR HSS (AAO)	120,000	120,000		120,000	
865MO	EXP REC FR MAYOR - CDBG (AAO)	400,000	45,000	(355,000)	45,000	
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	300,000	300,000		300,000	
865MY	EXP REC FR MAYOR (AAO)	45,000		(45,000)		
865PA	EXP REC FR PERMIT APPEALS (AAO)	130,077	130,000	(77)	130,000	
865PC	EXP REC FR POLICE COMMISSION (AAO)		350,000	350,000	350,000	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	360,000	360,000		360,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	2,859,022	2,859,022		2,859,022	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	11,533,413	11,533,413		11,533,413	
865PW	EXP REC FR PUBLIC WORKS (AAO)	232,000	232,000		232,000	
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	375,000	375,000		375,000	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	75,000	60,000	(15,000)	60,000	
865RD	EXP REC FR HUMAN RESOURCES (AAO)	1,042,825	1,250,000	207,175	1,000,000	(250,000)
865RH	EXP REC FR RETIREE HEALTH TRUST BOARD	40,000	40,000		40,000	
865RP	EXP REC FR REC & PARK (AAO)	1,904,000	1,904,000		1,904,000	
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	1,525,000	1,675,000	150,000	1,675,000	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,563,000	4,563,000		4,563,000	
865TI	EXP REC FROM ISD (AAO)	660,089	450,000	(210,089)	450,000	
865TR	EXP REC FR TREAS/TAX COLL (AAO)		500,000	500,000	500,000	
865UC	EXP REC FR PUC (AAO)	1,430,000	1,430,000		1,430,000	
865UH	EXP REC FR HETCH HETCHY (AAO)	2,681,656	2,681,656		2,681,656	
865UW	EXP REC FR WATER DEPT (AAO)	1,680,787	1,680,787		1,680,787	
865WM	EXP REC FR WAR MEMORIAL (AAO)	85,000	100,000	15,000	100,000	
865WP	EXP REC FR CLEANWATER (AAO)	1,116,000	1,116,000		1,116,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	4,105,508	3,313,653	(791,855)	3,352,653	39,000
875PO	EXP REC FR PORT COMMISSION (NON-AAO)		340,978	340,978	340,978	
875PT	EXP REC FR PUBLIC TRANSPORT (NON-AAO)	944,965	944,965		944,965	
875UC	EXP REC FR PUC (NON-AAO)	4,000,000	4,000,000		4,000,000	

Department: CAT : CITY ATTORNEY

	2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject					
GFS (1) GENERAL FUND SUPPORT	6,865,810	8,814,205	1,948,395	11,234,272	2,420,067
Total Sources by Funds	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Uses of Funds Detail Appropriation					
OPERATING:					
1G AGF AAA: GF-NON-PROJECT-CONTROLLED					
001 SALARIES	39,475,770	40,367,178	891,408	40,878,355	511,177
013 MANDATORY FRINGE BENEFITS	15,854,104	17,152,570	1,298,466	18,761,174	1,608,604
021 NON PERSONNEL SERVICES	8,141,455	9,081,468	940,013	9,206,468	125,000
040 MATERIALS & SUPPLIES	124,641	132,441	7,800	132,441	
060 CAPITAL OUTLAY		137,679	137,679	48,525	(89,154)
081 SERVICES OF OTHER DEPTS	812,281	822,596	10,315	822,036	(560)
SUB-TOTAL 1G AGF AAA	**64,408,251**	**67,693,932**	**3,285,681**	**69,848,999**	**2,155,067**
SUB-TOTAL OPERATING	**64,408,251**	**67,693,932**	**3,285,681**	**69,848,999**	**2,155,067**
ANNUAL PROJECTS:					
1G AGF AAP: GF-ANNUAL PROJECT					
PCT002 BUSINESS TAX LITIGATION	470,000	470,000		470,000	
SUB-TOTAL 1G AGF AAP	**470,000**	**470,000**		**470,000**	
SUB-TOTAL ANNUAL PROJECTS	**470,000**	**470,000**		**470,000**	
CONTINUING PROJECTS:					
1G AGF ACP: GF-CONTINUING PROJECTS					
PCT001 LEGAL INITIATIVES	2,735,000	2,735,000		2,735,000	
SUB-TOTAL 1G AGF ACP	**2,735,000**	**2,735,000**		**2,735,000**	
SUB-TOTAL CONTINUING PROJECTS	**2,735,000**	**2,735,000**		**2,735,000**	
Total Uses of Funds	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CPC : CITY PLANNING

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	26,750,284	28,703,769	1,953,485	29,221,493	517,724
2S CDB	COMMUNITY DEVELOPMENT SPECIAL REV FUND	872,746	1,074,567	201,821	1,387,500	312,933
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	562,680	439,235	(123,445)	1,045,683	606,448
Total Sources by Funds		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
Program Summary						
FEF	ADMINISTRATION/PLANNING	9,928,716	9,953,961	25,245	9,876,856	(77,105)
FAH	CITYWIDE PLANNING	4,623,888	5,885,155	1,261,267	6,408,189	523,034
FDP	CURRENT PLANNING	7,106,022	8,122,387	1,016,365	8,279,964	157,577
FFP	ENVIRONMENTAL PLANNING	4,958,878	4,620,442	(338,436)	5,393,857	773,415
FZA	ZONING ADMINISTRATION AND COMPLIANCE	1,568,206	1,635,626	67,420	1,695,810	60,184
Total Uses by Program		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
Character Summary						
001	SALARIES	14,372,874	15,461,585	1,088,711	16,078,764	617,179
013	MANDATORY FRINGE BENEFITS	6,513,698	7,441,825	928,127	8,009,194	567,369
020	OVERHEAD	564,028	313,400	(250,628)	313,400	
021	NON PERSONNEL SERVICES	1,838,986	1,437,717	(401,269)	1,463,860	26,143
038	CITY GRANT PROGRAMS		57,500	57,500		(57,500)
040	MATERIALS & SUPPLIES	160,560	157,573	(2,987)	147,768	(9,805)
060	CAPITAL OUTLAY	135,743	476,456	340,713	335,698	(140,758)
06P	PROGRAMMATIC PROJECTS	728,183	647,009	(81,174)	1,215,000	567,991
081	SERVICES OF OTHER DEPTS	3,871,638	4,224,506	352,868	4,090,992	(133,514)
Total Uses by Character		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

Reserved Appropriations

CONTROLLER RESERVES:			
CONTINUING PROJECTS: 2S NDF MOC:			
CCP067	CPC - ENHANCEMENT	100,000	100,000
	SUB-TOTAL CONTROLLER RESERVES	**100,000**	**100,000**
Total Reserved Appropriations		**100,000**	**100,000**

Department: CPC : CITY PLANNING

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

44939	FEDERAL DIRECT GRANT		342,067	342,067		(342,067)
48999	OTHER STATE GRANTS & SUBVENTIONS	762,746	522,500	(240,246)	1,322,500	800,000
49997	CITY DEPTS REVENUE FROM OCII		175,000	175,000	183,000	8,000
60157	PLANNING - CATEGORICAL EXEMPTION FEES	639,163	687,865	48,702	704,260	16,395
60173	NEW CONSTRUCTION BUILDING PERMITS	1,599,386	2,409,459	810,073	2,466,885	57,426
60183	CITY PLANNING HEALTH FEES	157,101	134,539	(22,562)	137,746	3,207
60188	CITY PLANNING APPLICATION REFUNDS	(300,000)	(250,000)	50,000	(250,000)	
60189	BUILDING PERMIT ALTERATIONS	9,622,807	11,526,692	1,903,885	11,801,412	274,720
60190	PLANNING - CONDITIONAL USE FEES	2,361,968	2,544,717	182,749	2,605,366	60,649
60191	PLANNING - ENVIRONMENTAL REVIEW FEES	4,411,956	5,076,492	664,536	5,197,481	120,989
60192	PLANNING - VARIANCE FEES	351,610	383,241	31,631	392,375	9,134
60193	PLANNING - CERT OF APPROPRIATENE FEES	236,105	196,279	(39,826)	200,958	4,679
60194	OTHER SHORT RANGE CITY PLANNING FEES	1,669,266	2,091,545	422,279	2,141,394	49,849
60195	PLANNING - MEDICAL CANNABIS DISPENSARY		8,601	8,601	8,806	205
61165	CODE ENFORCEMENT	360,107	365,824	5,717	373,083	7,259
75415	COMMUNITY IMPROVEMENT IMPACT FEE	202,573	73,411	(129,162)	672,600	599,189
78201	PRIVATE GRANTS	110,000	210,000	100,000	65,000	(145,000)
865AC	EXP REC FR AIRPORT (AAO)	10,000	10,000		10,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	112,000	82,000	(30,000)	82,000	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	25,000	25,000		25,000	
865RE	EXP REC FR REAL ESTATE (AAO)	83,790	34,540	(49,250)	34,540	
865RP	EXP REC FR REC & PARK (AAO)	78,484	79,234	750	79,234	
865UC	EXP REC FR PUC (AAO)	278,924	152,966	(125,958)	152,966	
875AC	EXP REC FR AIRPORT (NON-AAO)	46,719		(46,719)		
875PO	EXP REC FR PORT COMMISSION (NON-AAO)		50,000	50,000		(50,000)
875PT	EXP REC FR PUBLIC TRANSPORT (NON-AAO)	417,053	195,000	(222,053)	25,000	(170,000)
875PW	EXP REC FR PUBLIC WORKS (NON-AAO)	137,431	121,000	(16,431)	50,000	(71,000)
875UC	EXP REC FR PUC (NON-AAO)	27,370		(27,370)		
GFS (1)	GENERAL FUND SUPPORT	4,784,151	2,969,599	(1,814,552)	3,173,070	203,471
Total Sources by Funds		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

Department: CPC : CITY PLANNING

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	12,888,801	14,495,792	1,606,991	14,914,814	419,022
013	MANDATORY FRINGE BENEFITS	5,972,100	7,014,328	1,042,228	7,461,170	446,842
020	OVERHEAD	564,028	313,400	(250,628)	313,400	
021	NON PERSONNEL SERVICES	738,220	1,205,468	467,248	1,417,060	211,592
040	MATERIALS & SUPPLIES	140,536	150,611	10,075	141,568	(9,043)
060	CAPITAL OUTLAY	97,399	72,144	(25,255)	35,698	(36,446)
081	SERVICES OF OTHER DEPTS	3,650,498	4,003,366	352,868	3,869,852	(133,514)
	SUB-TOTAL 1G AGF AAA	**24,051,582**	**27,255,109**	**3,203,527**	**28,153,562**	**898,453**
	SUB-TOTAL OPERATING	**24,051,582**	**27,255,109**	**3,203,527**	**28,153,562**	**898,453**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CCPBMS	BETTER MARKET STREET PROJECT	182,501	150,000	(32,501)		(150,000)
CCPPTP	PAVEMENT TO PARKS PROGRAM	95,000	254,312	159,312		(254,312)
CCPPTS	INTEGRATED PERMIT TRACKING SYSTEM	641,527		(641,527)		
CCPSTI	STREET TREE INVENTORY				200,000	200,000
CPC100	NEIGHBORHOOD PROFILES PROJECT	547,730	567,244	19,514	587,798	20,554
PCP038	PLAN IMPLEMENTATION - GENERAL	406,945	353,213	(53,732)	280,135	(73,078)
PCP039	CENTRAL CORRIDOR EIR	224,999	123,891	(101,108)		(123,893)
PCP040	TRANSPORTATION SUSTAINABILITY PROG EIR	600,000		(600,000)		
	SUB-TOTAL 1G AGF ACP	**2,698,702**	**1,448,660**	**(1,250,042)**	**1,067,931**	**(380,729)**
2S NDF BPC: BALBOA PARK COMMUNITY IMPROVEMENT FUND						
PGEBPC	BALBOA PARK COMMUNITY IMPROVEMENTS				7,000	7,000
	SUB-TOTAL 2S NDF BPC				**7,000**	**7,000**
2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND						
PGEENI	EASTERN NEIGHBRHD INFRASTRUCTURE IMPROVE	202,573	29,000	(173,573)	431,400	402,400
	SUB-TOTAL 2S NDF ENH	**202,573**	**29,000**	**(173,573)**	**431,400**	**402,400**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CCP067	CPC - ENHANCEMENT				100,000	100,000
PGEMOC	MARKET OCTAVIA COMMUNITY IMPROVEMENTS		18,700	18,700	124,200	105,500
	SUB-TOTAL 2S NDF MOC		**18,700**	**18,700**	**224,200**	**205,500**

Department: CPC : CITY PLANNING

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S NDF PCE: PLANNING CODE ENFORCEMENT FUND						
PCP037	SIGN CODE ENFORCEMENT	360,107	365,824	5,717	373,083	7,259
	SUB-TOTAL 2S NDF PCE	**360,107**	**365,824**	**5,717**	**373,083**	**7,259**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
PMORHS	SOMA STABILIZATION FUND		10,000	10,000	10,000	
	SUB-TOTAL 2S NDF RHP		**10,000**	**10,000**	**10,000**	
2S NDF VVF: VISITACION VALLEY INFRASTRUCTURE FUND						
PGEVVF	VISITATION VALLEY INFRASTRUCTURE FUND		15,711	15,711		(15,711)
	SUB-TOTAL 2S NDF VVF		**15,711**	**15,711**		**(15,711)**
	SUB-TOTAL CONTINUING PROJECTS	**3,261,382**	**1,887,895**	**(1,373,487)**	**2,113,614**	**225,719**
GRANTS:						
2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING						
CPCAHP	CA OFFICE OF HISTORIC PRESERVATION	20,000	22,500	2,500	22,500	
CPCOFO	COLUMBIA FOUNDATION		75,000	75,000		(75,000)
CPCSGC	STRATEGIC GROWTH COUNCIL	242,746		(242,746)		
CPCTMS	CALTRANS TRANSPORTATION PLANNING GRANT	250,000		(250,000)	250,000	250,000
CPFOCP	FRIENDS OF CITY PLANNING GRANT	60,000	60,000		65,000	5,000
CPLAPN	CALTRANS LIVING ALLEY PEDESTRIAN NETWORK	250,000		(250,000)		
CPNFAW	NATIONAL FISH & WILDLIFE-ENV SOL FOR COM		100,000	100,000		(100,000)
CPSGCN	SGC - PLANNING				550,000	550,000
CPSGCU	SGC - URBAN GREENING PROJECTS		500,000	500,000	500,000	
CPUSDA	USDA - NAT'L URBAN & COMMUNITY FORESTRY		242,067	242,067		(242,067)
CPUSDN	USDN - FOOD PLANNING GRANT	50,000	75,000	25,000		(75,000)
	SUB-TOTAL 2S CDB GNC	**872,746**	**1,074,567**	**201,821**	**1,387,500**	**312,933**
	SUB-TOTAL GRANTS	**872,746**	**1,074,567**	**201,821**	**1,387,500**	**312,933**
Total Uses of Funds		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

Department: CSC : CIVIL SERVICE COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	858,926	925,114	66,188	953,722	28,608
Total Sources by Funds		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Program Summary						
FCV	CIVIL SERVICE COMMISSION	858,926	925,114	66,188	953,722	28,608
Total Uses by Program		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Character Summary						
001	SALARIES	528,631	565,505	36,874	572,614	7,109
013	MANDATORY FRINGE BENEFITS	215,471	245,238	29,767	266,975	21,737
021	NON PERSONNEL SERVICES	10,300	10,300		10,300	
040	MATERIALS & SUPPLIES	3,395	3,395		3,395	
081	SERVICES OF OTHER DEPTS	101,129	100,676	(453)	100,438	(238)
Total Uses by Character		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Sources of Funds Detail by Subobject						
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	140,000	140,000		140,000	
865UC	EXP REC FR PUC (AAO)	170,000	170,000		170,000	
GFS (1)	GENERAL FUND SUPPORT	548,926	615,114	66,188	643,722	28,608
Total Sources by Funds		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	528,631	565,505	36,874	572,614	7,109
013	MANDATORY FRINGE BENEFITS	215,471	245,238	29,767	266,975	21,737
021	NON PERSONNEL SERVICES	10,300	10,300		10,300	
040	MATERIALS & SUPPLIES	3,395	3,395		3,395	

Department: CSC : CIVIL SERVICE COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	101,129	100,676	(453)	100,438	(238)
	SUB-TOTAL 1G AGF AAA	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
	SUB-TOTAL OPERATING	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Total Uses of Funds		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**

Department: CON : CONTROLLER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	38,787,172	44,263,593	5,476,421	43,744,864	(518,729)
Total Sources by Funds		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
Program Summary						
FDG	ACCOUNTING OPERATIONS AND SYSTEMS	7,202,436	8,167,819	965,383	8,441,922	274,103
FDO	CITY SERVICES AUDITOR	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
FFM	ECONOMIC ANALYSIS	442,997	517,577	74,580	536,061	18,484
FDX	FINANCIAL SYSTEMS PROJECTS		2,300,000	2,300,000	250,000	(2,050,000)
FEB	MANAGEMENT, BUDGET AND ANALYSIS	4,987,141	5,025,271	38,130	4,926,145	(99,126)
FDC	PAYROLL AND PERSONNEL SERVICES	13,250,360	13,889,096	638,736	15,263,969	1,374,873
FFG	PUBLIC FINANCE	540,378	692,028	151,650	756,602	64,574
Total Uses by Program		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
Character Summary						
001	SALARIES	19,643,630	21,186,413	1,542,783	21,744,520	558,107
013	MANDATORY FRINGE BENEFITS	7,904,974	8,908,592	1,003,618	9,804,243	895,651
021	NON PERSONNEL SERVICES	7,859,366	8,289,513	430,147	7,743,723	(545,790)
040	MATERIALS & SUPPLIES	409,775	475,470	65,695	470,200	(5,270)
060	CAPITAL OUTLAY	294,597	234,277	(60,320)	1,009,162	774,885
06P	PROGRAMMATIC PROJECTS	100,000	2,471,483	2,371,483	250,000	(2,221,483)
081	SERVICES OF OTHER DEPTS	2,574,830	2,697,845	123,015	2,723,016	25,171
Total Uses by Character		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
Sources of Funds Detail by Subobject						
10940	PROP TAX-ADMINISTRATIVE COST	36,360	36,360		36,360	
49997	CITY DEPTS REVENUE FROM OCII		125,000	125,000	130,000	5,000
60140	PAYROLL DEDUCTION PROCESSING FEE-CON	76,000	76,000		76,000	
60141	LOCAL TRANSPORTATION FUND ADMIN	161,000	161,000		161,000	
60167	DELINQUENT INSTALLMENT COLLECTION FEE	40,812	40,812		40,812	
60168	REDEMPTION FEE	38,014	38,014		38,014	
69999	OTHER OPERATING REVENUE	50,000	50,000		50,000	
86599	EXP REC-GENERAL UNALLOCATED	12,180,011	12,914,684	734,673	13,441,086	526,402

Department: CON : CONTROLLER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
865AC	EXP REC FR AIRPORT (AAO)	1,462,406	1,712,888	250,482	1,535,073	(177,815)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	13,975	13,975		14,459	484
865BI	EXP REC FR BLDG INSPECTION (AAO)	136,642	162,270	25,628	164,984	2,714
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	45,477	49,698	4,221	51,372	1,674
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	19,863	20,368	505	26,202	5,834
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	5,564	5,451	(113)	6,070	619
865CP	EXP REC FR CITY PLANNING (AAO)	51,413	55,339	3,926	61,611	6,272
865CT	EXP REC FR CITY ATTORNEY (AAO)	104,429	108,542	4,113	120,843	12,301
865EV	EXP REC FR ENVIRONMENT (AAO)	50,666	44,577	(6,089)	48,942	4,365
865GE	EXP REC FR GENERAL CITY RESP (AAO)	3,632,731	3,960,675	327,944	4,278,501	317,826
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	857,864	987,103	129,239	1,076,291	89,188
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,164,876	1,198,039	33,163	1,314,410	116,371
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	659,376	724,669	65,293	778,861	54,192
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	150,363	157,881	7,518	157,881	
865HS	EXP REC FR HSS (AAO)	12,822	13,094	272	14,578	1,484
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	226,485	236,168	9,683	262,486	26,318
865OC	EXP REC FR OFFICE OF CONTRACT ADMIN(AAO)	15,000	10,000	(5,000)	10,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	89,298	108,286	18,988	98,069	(10,217)
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	2,105,606	2,507,384	401,778	2,507,156	(228)
865PW	EXP REC FR PUBLIC WORKS (AAO)	557,595	612,147	54,552	647,711	35,564
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	15,298	15,462	164	17,009	1,547
865RC	EXP REC FR HUMAN RIGHTS (AAO)	25,000	16,750	(8,250)	16,750	
865RH	EXP REC FR RETIREE HEALTH TRUST BOARD	12,500	12,500		12,500	
865RP	EXP REC FR REC & PARK (AAO)	332,490	374,003	41,513	413,422	39,419
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	50,938	53,607	2,669	58,898	5,291
865SS	EXP REC FR HUMAN SERVICES (AAO)	131,378	222,647	91,269	142,721	(79,926)
865TI	EXP REC FROM ISD (AAO)	80,406	84,233	3,827	93,780	9,547
865TR	EXP REC FR TREAS/TAX COLL (AAO)	50,000	50,000		50,000	
865UC	EXP REC FR PUC (AAO)	1,658,250	1,855,967	197,717	1,735,327	(120,640)
865WM	EXP REC FR WAR MEMORIAL (AAO)	22,233	21,961	(272)	24,450	2,489
87591	EXP REC-BOND ISSUANCE COSTS	125,000	125,000		125,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	924,889	1,090,595	165,706	1,222,374	131,779
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	183,849	757,118	573,269		(757,118)
GFS (1)	GENERAL FUND SUPPORT	11,230,293	13,453,326	2,223,033	12,683,861	(769,465)
Total Sources by Funds		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

Department: CON : CONTROLLER

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	8,657,056	9,465,939	808,883	9,626,904	160,965
013	MANDATORY FRINGE BENEFITS	3,572,393	4,090,882	518,489	4,487,375	396,493
021	NON PERSONNEL SERVICES	1,182,387	1,330,615	148,228	1,380,615	50,000
040	MATERIALS & SUPPLIES	262,782	238,782	(24,000)	238,782	
081	SERVICES OF OTHER DEPTS	808,034	859,578	51,544	866,358	6,780
	SUB-TOTAL 1G AGF AAA	**14,482,652**	**15,985,796**	**1,503,144**	**16,600,034**	**614,238**
	SUB-TOTAL OPERATING	**14,482,652**	**15,985,796**	**1,503,144**	**16,600,034**	**614,238**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PCOCSA	CITY SERVICES AUDITS					
	SUB-TOTAL 1G AGF AAP					
	SUB-TOTAL ANNUAL PROJECTS					
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCOCEA	ECONOMIC ANALYSIS	442,997	517,577	74,580	536,061	18,484
PCOOPF	OFFICE OF PUBLIC FINANCE	540,378	692,028	151,650	756,602	64,574
PCOSDR	SYSTEMS DISASTER RECOVERY PROJECT	499,998	171,483	(328,515)		(171,483)
PCOSYS	BUDGET & PAYROLL SYSTEM		2,300,000	2,300,000	250,000	(2,050,000)
	SUB-TOTAL 1G AGF ACP	**1,483,373**	**3,681,088**	**2,197,715**	**1,542,663**	**(2,138,425)**
	SUB-TOTAL CONTINUING PROJECTS	**1,483,373**	**3,681,088**	**2,197,715**	**1,542,663**	**(2,138,425)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
CON05	PAYROLL PERSONNEL	10,457,287	10,924,907	467,620	12,032,002	1,107,095

Department: CON : CONTROLLER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
CON06	CITY SERVICES AUDITOR	12,363,861	13,671,802	1,307,941	13,570,165	(101,637)
	SUB-TOTAL 1G AGF WOF	**22,821,148**	**24,596,709**	**1,775,561**	**25,602,167**	**1,005,458**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**22,821,148**	**24,596,709**	**1,775,561**	**25,602,167**	**1,005,458**
Total Uses of Funds		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

Department: USD : COUNTY EDUCATION OFFICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	116,000	116,000		116,000	
Total Sources by Funds		**116,000**	**116,000**		**116,000**	
Program Summary						
EEE	COUNTY EDUCATION SERVICES	116,000	116,000		116,000	
Total Uses by Program		**116,000**	**116,000**		**116,000**	
Character Summary						
038	CITY GRANT PROGRAMS	116,000	116,000		116,000	
Total Uses by Character		**116,000**	**116,000**		**116,000**	
Sources of Funds Detail by Subobject						
GFS (1)	GENERAL FUND SUPPORT	116,000	116,000		116,000	
Total Sources by Funds		**116,000**	**116,000**		**116,000**	

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:					
1G AGF AAA: GF-NON-PROJECT-CONTROLLED					
038	CITY GRANT PROGRAMS	116,000	116,000		116,000
	SUB-TOTAL 1G AGF AAA	**116,000**	**116,000**		**116,000**
	SUB-TOTAL OPERATING	**116,000**	**116,000**		**116,000**
Total Uses of Funds		**116,000**	**116,000**		**116,000**

Department: DAT : DISTRICT ATTORNEY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	38,516,212	42,597,684	4,081,472	43,180,546	582,862
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	4,141,409	4,298,158	156,749	3,913,541	(384,617)
Total Sources by Funds		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
Program Summary						
ASI	ADMINISTRATION - CRIMINAL & CIVIL	2,030,382	2,072,446	42,064	1,916,088	(156,358)
AID	CAREER CRIMINAL PROSECUTION	1,002,495	1,041,013	38,518	1,074,144	33,131
AIH	CHILD ABDUCTION	914,780	998,165	83,385	1,030,297	32,132
AIJ	FAMILY VIOLENCE PROGRAM	1,216,414	1,595,359	378,945	1,643,409	48,050
AIA	FELONY PROSECUTION	24,466,391	27,887,076	3,420,685	28,362,190	475,114
AIF	MISDEMEANOR PROSECUTION	1,915,546	1,995,815	80,269	2,063,431	67,616
AII	SUPPORT SERVICES	6,172,219	6,514,328	342,109	6,717,826	203,498
AIE	WORK ORDERS & GRANTS	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
Total Uses by Program		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
Character Summary						
001	SALARIES	28,888,079	30,899,417	2,011,338	30,826,580	(72,837)
013	MANDATORY FRINGE BENEFITS	10,307,851	11,753,689	1,445,838	12,528,497	774,808
020	OVERHEAD	40,928		(40,928)		
021	NON PERSONNEL SERVICES	1,618,325	1,918,031	299,706	1,929,417	11,386
038	CITY GRANT PROGRAMS	247,992	252,952	4,960	252,952	
040	MATERIALS & SUPPLIES	185,132	294,630	109,498	210,752	(83,878)
060	CAPITAL OUTLAY	170,371	578,173	407,802	397,451	(180,722)
081	SERVICES OF OTHER DEPTS	1,198,943	1,198,950	7	948,438	(250,512)
Total Uses by Character		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	741,431	748,414	6,983	748,414	
44939	FEDERAL DIRECT GRANT	176,340	176,340		176,340	
44951	STATE-NARC FORFEITURES & SEIZURES	80,000	80,000		80,000	
48917	VLF LOC. SAFETY/PROTECTION	340,000	472,465	132,465	223,527	(248,938)
48918	DISTRICT ATTORNEY/PUBLIC DEFENDER-AB109		151,000	151,000	119,000	(32,000)

Department: DAT : DISTRICT ATTORNEY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
48920	LOCAL COMMUNITY CORRECTIONS - AB109	109,755		(109,755)		
48923	PEACE OFFICER TRAINING	16,000	16,000		16,000	
48999	OTHER STATE GRANTS & SUBVENTIONS	2,194,771	2,145,601	(49,170)	2,145,601	
60114	DA BAD CHECK DIVERSION FEES	93,000	5,000	(88,000)	5,000	
60116	RECORDER-RE RECORDATION FEE	162,000	245,380	83,380	245,380	
60150	DISCOVERY FEES	54,000	54,000		54,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	160,000	160,000		160,000	
60618	COMMUNITY COURT FEES	5,000	5,000		5,000	
60676	FIRST OFFENDER PROSTITUTION PROGRAM FEE	196,279	104,434	(91,845)	104,434	
865AP	EXP REC FR ADULT PROBATION (AAO)	54,258		(54,258)		
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	12,000	12,000		12,000	
865MY	EXP REC FR MAYOR (AAO)	256,000	256,000			(256,000)
865PC	EXP REC FR POLICE COMMISSION (AAO)	791,769	600,281	(191,488)	600,281	
865SS	EXP REC FR HUMAN SERVICES (AAO)	372,825	380,539	7,714	380,539	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	332,588	490,904	158,316	355,225	(135,679)
GFS (1)	GENERAL FUND SUPPORT	36,509,605	40,792,484	4,282,879	41,663,346	870,862
Total Sources by Funds		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	22,788,350	24,807,012	2,018,662	24,982,828	175,816
013	MANDATORY FRINGE BENEFITS	8,186,322	9,461,909	1,275,587	10,293,983	832,074
021	NON PERSONNEL SERVICES	1,018,703	1,259,703	241,000	1,259,703	
038	CITY GRANT PROGRAMS	247,992	252,952	4,960	252,952	
040	MATERIALS & SUPPLIES	137,480	137,480		137,480	
060	CAPITAL OUTLAY	170,371	435,173	264,802	397,451	(37,722)
081	SERVICES OF OTHER DEPTS	1,168,943	1,168,950	7	918,438	(250,512)
	SUB-TOTAL 1G AGF AAA	**33,718,161**	**37,523,179**	**3,805,018**	**38,242,835**	**719,656**
	SUB-TOTAL OPERATING	**33,718,161**	**37,523,179**	**3,805,018**	**38,242,835**	**719,656**

Department: DAT : DISTRICT ATTORNEY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PDA060	PEACE OFFICER STD & TESTING 01-004-060	16,000	16,000		16,000	
PDA063	CHILD ABDUCTION	914,780	998,165	83,385	1,030,297	32,132
PDA064	PROSECUTIONS 01/001/064	1,002,495	1,041,013	38,518	1,074,144	33,131
PDA075	FAMILY VIOLENCE	1,216,414	1,595,359	378,945	1,643,409	48,050
PRR022	DIST ATTY 54% ALLOC REAL ESTATE REC FEE	161,510	175,148	13,638	181,041	5,893
	SUB-TOTAL 1G AGF ACP	**3,311,199**	**3,825,685**	**514,486**	**3,944,891**	**119,206**
2S PPF DAF: DA-SPECIAL REVENUE FUND						
PDA111	FIRST OFFENDER PROSTITUTION PROGRAM	196,286	107,076	(89,210)	104,432	(2,644)
PDA112	CIVIL LITIGATION FUND	150,000	150,000		150,000	
PDA113	DA CONSUMER PROTECTION ENFORCEMT-PROP 64	262,581	275,262	12,681	285,227	9,965
	SUB-TOTAL 2S PPF DAF	**608,867**	**532,338**	**(76,529)**	**539,659**	**7,321**
2S PPF DAN: DA-NARC FORF & ASSET SEIZURE FUND						
PDA400	NARCOTIC FORFEITURE & ASSET SEIZURE	80,000	223,000	143,000	80,000	(143,000)
	SUB-TOTAL 2S PPF DAN	**80,000**	**223,000**	**143,000**	**80,000**	**(143,000)**
	SUB-TOTAL CONTINUING PROJECTS	**4,000,066**	**4,581,023**	**580,957**	**4,564,550**	**(16,473)**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
DAAUTO	DEPT OF INS AUTO INSURANCE FRAUD	250,000	250,000		250,000	
DACRCO	CRIMINAL RESTITUTION COMPACT	88,538	85,658	(2,880)	85,658	
DARECT	HIGH TECH CRIMES GRANT	45,000	135,000	90,000	135,000	
DASBOC	STATE BOARD OF CONTROL	714,138	714,138		714,138	
DASEAB	SPEC. EMPH. VICTIM WITNESS-ELDER ABUSE	109,625	116,420	6,795	116,420	
DAURBA	ORG. AUTO FRAUD ACTIVITY INTER. PROGRAM	136,290		(136,290)		
DAVIWI	VICTIM WITNESS ASSISTANCE PROGRAM	496,440	533,985	37,545	533,985	
DAVWOM	VIOLENCE AGAINST WOMEN-VERTICAL PROSECUT	221,595	184,238	(37,357)	184,238	
DAWCOM	INVEST/PROSECUTION-WORKER'S COMP FRAUD	739,200	739,200		739,200	
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	135,376	135,376		135,376	
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	176,340	176,340		176,340	
SFCOPS	COPS PROGRAM -AB3229/AB1913	340,000	472,465	132,465	223,527	(248,938)
	SUB-TOTAL 2S PPF GNC	**3,452,542**	**3,542,820**	**90,278**	**3,293,882**	**(248,938)**
	SUB-TOTAL GRANTS	**3,452,542**	**3,542,820**	**90,278**	**3,293,882**	**(248,938)**

Department: DAT : DISTRICT ATTORNEY

	2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation					
WORK ORDERS/OVERHEAD:					
1G AGF WOF: GENERAL FUND WORK ORDER FUND					
DAT01 DISTRICT ATTORNEY SERVICES	1,486,852	1,248,820	(238,032)	992,820	(256,000)
SUB-TOTAL 1G AGF WOF	**1,486,852**	**1,248,820**	**(238,032)**	**992,820**	**(256,000)**
SUB-TOTAL WORK ORDERS/OVERHEAD	**1,486,852**	**1,248,820**	**(238,032)**	**992,820**	**(256,000)**
Total Uses of Funds	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	34,819,835	34,843,250	23,415	21,343,407	(13,499,843)
2S CDB	COMMUNITY DEVELOPMENT SPECIAL REV FUND	10,135,444	6,112,178	(4,023,266)	6,112,178	
2S CRF	CULTURE & RECREATION SPEC REV FD	1,291,625	1,325,000	33,375	625,000	(700,000)
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		10,000	10,000	10,000	
Total Sources by Funds		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
Program Summary						
FAL	CHILDREN'S BASELINE	314,065	314,065		314,065	
BK5	ECONOMIC DEVELOPMENT	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
BFS	FILM SERVICES	1,291,625	1,325,000	33,375	625,000	(700,000)
BK7	OFFICE OF SMALL BUSINESS AFFAIRS	787,895	866,509	78,614	891,866	25,357
BL1	WORKFORCE TRAINING	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
Total Uses by Program		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
Character Summary						
001	SALARIES	7,166,036	8,376,722	1,210,686	8,654,014	277,292
013	MANDATORY FRINGE BENEFITS	3,180,657	3,742,983	562,326	4,111,133	368,150
021	NON PERSONNEL SERVICES	2,131,184	2,402,437	271,253	1,624,358	(778,079)
038	CITY GRANT PROGRAMS	17,236,320	15,952,792	(1,283,528)	12,657,706	(3,295,086)
040	MATERIALS & SUPPLIES	150,487	154,987	4,500	154,987	
060	CAPITAL OUTLAY	4,900,000		(4,900,000)		
06P	PROGRAMMATIC PROJECTS	8,590,399	9,175,641	585,242		(9,175,641)
081	SERVICES OF OTHER DEPTS	663,821	1,650,507	986,686	878,387	(772,120)
091	OPERATING TRANSFERS OUT	2,228,000	835,631	(1,392,369)	11,272	(824,359)
ELU	TRANSFER ADJUSTMENTS-USES		(1,272)	(1,272)	(1,272)	
Total Uses by Character		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
Sources of Funds Detail by Subobject						
11310	BUSINESS REGISTRATION TAX		56,000	56,000	56,000	
30130	INTEREST EARNED - LOANS/LEASES		8,728	8,728	8,728	
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	10,135,444	6,112,178	(4,023,266)	6,112,178	
44933	RECOVERY INDIRECT GRANT COSTS		11,297	11,297	11,544	247

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
60151	ENTERPRISE ZONE ADMIN FEE RECOVERY	731,250	731,250		731,250	
60199	OTHER GENERAL GOVERNMENT CHARGES	191,625	225,000	33,375	225,000	
69999	OTHER OPERATING REVENUE		170,000	170,000	170,000	
78101	GIFTS AND BEQUESTS	10,000,000	10,000,000			(10,000,000)
79994	DEVELOPER EXACTIONS	1,372,642	1,752,978	380,336	1,843,404	90,426
865AC	EXP REC FR AIRPORT (AAO)	798,498	798,498		798,498	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	148,856		(148,856)		
865AP	EXP REC FR ADULT PROBATION (AAO)	30,000		(30,000)		
865BI	EXP REC FR BLDG INSPECTION (AAO)	203,930	225,750	21,820	225,750	
865CA	EXP REC FR ADM (AAO)	400,000	400,000		400,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	125,000	125,000		125,000	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	239,956	239,956		239,956	
865TR	EXP REC FR TREAS/TAX COLL (AAO)		392,879	392,879	393,213	334
865UC	EXP REC FR PUC (AAO)	1,505,000	1,555,000	50,000	1,555,000	
865UH	EXP REC FR HETCH HETCHY (AAO)	50,000		(50,000)		
875PT	EXP REC FR PUBLIC TRANSPORT (NON-AAO)	592,703	592,703		592,703	
9301G	OTI FR 1G-GENERAL FUND	700,000	701,272	1,272	1,272	(700,000)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES		(1,272)	(1,272)	(1,272)	
GFS (1)	GENERAL FUND SUPPORT	19,022,000	18,193,211	(828,789)	14,602,361	(3,590,850)
Total Sources by Funds		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	491,109	501,446	10,337	507,873	6,427
013	MANDATORY FRINGE BENEFITS	193,669	210,375	16,706	229,305	18,930
021	NON PERSONNEL SERVICES	52,500	48,500	(4,000)	48,500	
040	MATERIALS & SUPPLIES	14,020	16,020	2,000	16,020	
081	SERVICES OF OTHER DEPTS	36,597	34,168	(2,429)	34,168	
	SUB-TOTAL 1G AGF AAA	**787,895**	**810,509**	**22,614**	**835,866**	**25,357**
	SUB-TOTAL OPERATING	**787,895**	**810,509**	**22,614**	**835,866**	**25,357**

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PBE008	WORKFORCE DEVELOPMENT	9,527,856	2,417	(9,525,439)	2,632	215
PBE011	ECONOMIC DEVELOPMENT PROJECTS	6,022,512	9,845,085	3,822,573	8,140,635	(1,704,450)
PBEWFD	WORKFORCE DEVELOPMENT		10,372,533	10,372,533	10,461,142	88,609
	SUB-TOTAL 1G AGF AAP	**15,550,368**	**20,220,035**	**4,669,667**	**18,604,409**	**(1,615,626)**
	SUB-TOTAL ANNUAL PROJECTS	**15,550,368**	**20,220,035**	**4,669,667**	**18,604,409**	**(1,615,626)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PBE006	CITY ECONOMIC DEVELOPMENT PLAN	67,000	65,728	(1,272)	65,728	
PBE009	PUBLIC-PRIVATE DEVELOPMENT PROJECTS	1,310,642		(1,310,642)		
PBEAMC	AMERICA'S CUP	10,203,930	10,000,000	(203,930)		(10,000,000)
PBECST	CRUISE SHIP TERMINAL	4,900,000		(4,900,000)		
PBEDAE	DISABILITY ACCESS AND EDUCATION PROGRAM		56,000	56,000	56,000	
PBEJTD	PUBLIC-PRIVATE DEVELOPMENT PROJECTS		1,690,978	1,690,978	1,781,404	90,426
PBESBR	SMALL BUSINESS REVOLVING LOAN FUND	2,000,000	2,000,000			(2,000,000)
	SUB-TOTAL 1G AGF ACP	**18,481,572**	**13,812,706**	**(4,668,866)**	**1,903,132**	**(11,909,574)**
2S CRF MFP: MOBED-FILM PROD SP FUND						
PAD010	FILM REBATE PROGRAM	700,000	700,000			(700,000)
PBE101	FILM	591,625	625,000	33,375	625,000	
	SUB-TOTAL 2S CRF MFP	**1,291,625**	**1,325,000**	**33,375**	**625,000**	**(700,000)**
2S NDF OLN: NEIGHBORHOOD OTHER LOANS-NON-GRANT						
	NO PROJECT		10,000	10,000	10,000	
	SUB-TOTAL 2S NDF OLN		**10,000**	**10,000**	**10,000**	
	SUB-TOTAL CONTINUING PROJECTS	**19,773,197**	**15,147,706**	**(4,625,491)**	**2,538,132**	**(12,609,574)**
GRANTS:						
2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING						
MECDEI	CA DISABILITY EMPLOYMENT INITIATIVE	504,595		(504,595)		
MERRFG	RAPID RESPONSE FORMULA GRANT	378,107	378,107		378,107	
METECH	TECHSF H-1B WESTED TECH SKILLS GRANT	2,980,000		(2,980,000)		
MEWI13	WIA SUBGRANT PROGRAM YR 12/13 K386327	6,272,742		(6,272,742)		

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING						
MEWI14	WIA SUBGRANT PROGRAM YEAR 13/14		5,734,071	5,734,071	5,734,071	
	SUB-TOTAL 2S CDB GNC	**10,135,444**	**6,112,178**	**(4,023,266)**	**6,112,178**	
	SUB-TOTAL GRANTS	**10,135,444**	**6,112,178**	**(4,023,266)**	**6,112,178**	
Total Uses of Funds		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

Department Appropriations (2 year) (Mayor's Proposed)

Budget Year 2013-2014 and 2014-2015

Department: REG : ELECTIONS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Total Sources by Funds		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Program Summary						
FCH	ELECTIONS	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Total Uses by Program		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Character Summary						
001	SALARIES	3,821,573	4,865,194	1,043,621	4,131,321	(733,873)
013	MANDATORY FRINGE BENEFITS	1,475,629	1,640,209	164,580	1,793,033	152,824
021	NON PERSONNEL SERVICES	5,814,337	8,776,731	2,962,394	6,780,470	(1,996,261)
040	MATERIALS & SUPPLIES	380,797	235,433	(145,364)	267,146	31,713
060	CAPITAL OUTLAY	29,838	94,044	64,206	2,099,500	2,005,456
06P	PROGRAMMATIC PROJECTS		190,576	190,576		(190,576)
081	SERVICES OF OTHER DEPTS	894,674	1,045,770	151,096	909,725	(136,045)
Total Uses by Character		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Sources of Funds Detail by Subobject						
60136	COUNTY CANDIDATE FILING FEE	20,500	89,918	69,418	49,603	(40,315)
60149	PAID BALLOT ARGUMENT FEE	60,000	95,000	35,000	45,000	(50,000)
60199	OTHER GENERAL GOVERNMENT CHARGES	2,064	3,475	1,411	3,600	125
865HS	EXP REC FR HSS (AAO)		75,000	75,000		(75,000)
865RH	EXP REC FR RETIREE HEALTH TRUST BOARD		70,000	70,000		(70,000)
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	82,000		(82,000)	52,000	52,000
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	450,608		(450,608)	351,060	351,060
875SD	EXP REC FR COUNTY ED(NON-AAO)	277,184		(277,184)	284,219	284,219
GFS (1)	GENERAL FUND SUPPORT	11,524,492	16,514,564	4,990,072	15,195,713	(1,318,851)
Total Sources by Funds		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: REG : ELECTIONS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	3,821,573	4,865,194	1,043,621	4,131,321	(733,873)
013	MANDATORY FRINGE BENEFITS	1,475,629	1,640,209	164,580	1,793,033	152,824
021	NON PERSONNEL SERVICES	5,814,337	8,776,731	2,962,394	6,780,470	(1,996,261)
040	MATERIALS & SUPPLIES	380,797	235,433	(145,364)	267,146	31,713
060	CAPITAL OUTLAY	29,838	94,044	64,206	2,099,500	2,005,456
06P	PROGRAMMATIC PROJECTS		190,576	190,576		(190,576)
081	SERVICES OF OTHER DEPTS	894,674	1,045,770	151,096	909,725	(136,045)
	SUB-TOTAL 1G AGF AAA	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
	SUB-TOTAL OPERATING	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Total Uses of Funds		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

Department: ECD : EMERGENCY MANAGEMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	43,056,594	46,755,917	3,699,323	46,818,913	62,996
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	4,618,326	22,901,903	18,283,577	22,917,367	15,464
Total Sources by Funds		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
Program Summary						
BIR	EMERGENCY COMMUNICATIONS	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
BIV	EMERGENCY SERVICES	6,471,790	26,285,716	19,813,926	26,407,242	121,526
BIW	FALSE ALARM PREVENTION	754,297		(754,297)		
BIY	OUTDOOR PUBLIC WARNING SYSTEM	132,258	140,910	8,652	139,145	(1,765)
Total Uses by Program		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
Character Summary						
001	SALARIES	25,840,852	26,743,222	902,370	27,572,423	829,201
013	MANDATORY FRINGE BENEFITS	9,380,969	10,265,281	884,312	11,342,594	1,077,313
020	OVERHEAD	6,322	5,481	(841)	5,481	
021	NON PERSONNEL SERVICES	2,304,516	20,048,793	17,744,277	19,599,125	(449,668)
040	MATERIALS & SUPPLIES	127,994	286,076	158,082	268,352	(17,724)
060	CAPITAL OUTLAY	348,889	606,774	257,885	228,885	(377,889)
06P	PROGRAMMATIC PROJECTS	1,045,248	2,257,000	1,211,752	1,170,000	(1,087,000)
070	DEBT SERVICE	2,213,627	2,178,840	(34,787)	2,181,840	3,000
081	SERVICES OF OTHER DEPTS	6,406,503	7,266,353	859,850	7,367,580	101,227
Total Uses by Character		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
Sources of Funds Detail by Subobject						
44012	FED. HOMELAND SAFETY GRANTS-PASSTHROUGH	4,584,554	22,901,903	18,317,349	22,917,367	15,464
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	33,772		(33,772)		
60901	EMT CERTIFICATE/ACCREDITATION FEE	71,190	71,190		73,500	2,310
60902	AMBULANCE PERMIT FEE	193,600	208,000	14,400	216,000	8,000
60903	AMBULANCE CERTIFICATION OPERATION FEE	25,000	30,000	5,000	35,000	5,000
60905	EMS TRAINING PROGRAM RENEWAL FEE	360	360			(360)
60906	EMSA RECEIVING HOSPITAL FEE	139,347	107,190	(32,157)	107,190	
60907	EMSA STEMI FEE	53,240	66,550	13,310	79,860	13,310

Department: ECD : EMERGENCY MANAGEMENT

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

61199	MISCELLANEOUS FEE	1,540	2,170	630	2,170	
865BI	EXP REC FR BLDG INSPECTION (AAO)	13,215	6,102	(7,113)	6,557	455
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)		1,191,231	1,191,231	1,220,690	29,459
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	196,350	229,484	33,134	239,313	9,829
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	67,084	41,078	(26,006)	43,355	2,277
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	81,473	91,744	10,271	92,943	1,199
865PW	EXP REC FR PUBLIC WORKS (AAO)	98,595	44,480	(54,115)	44,480	
865RP	EXP REC FR REC & PARK (AAO)	25,281	12,317	(12,964)	13,237	920
865UH	EXP REC FR HETCH HETCHY (AAO)	3,332	1,503	(1,829)	1,503	
865UW	EXP REC FR WATER DEPT (AAO)	9,308	4,199	(5,109)	4,199	
865WP	EXP REC FR CLEANWATER (AAO)	27,119	12,235	(14,884)	12,235	
GFS (1)	GENERAL FUND SUPPORT	42,050,560	44,636,084	2,585,524	44,626,681	(9,403)
Total Sources by Funds		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	22,451,691	23,371,504	919,813	24,275,004	903,500
013	MANDATORY FRINGE BENEFITS	8,074,213	8,860,941	786,728	9,870,804	1,009,863
021	NON PERSONNEL SERVICES	1,849,802	1,810,012	(39,790)	1,506,998	(303,014)
040	MATERIALS & SUPPLIES	111,400	105,539	(5,861)	87,776	(17,763)
060	CAPITAL OUTLAY		5,924	5,924	10,885	4,961
070	DEBT SERVICE	2,213,627	2,178,840	(34,787)	2,181,840	3,000
081	SERVICES OF OTHER DEPTS	6,242,385	5,821,055	(421,330)	5,874,090	53,035
	SUB-TOTAL 1G AGF AAA	**40,943,118**	**42,153,815**	**1,210,697**	**43,807,397**	**1,653,582**
	SUB-TOTAL OPERATING	**40,943,118**	**42,153,815**	**1,210,697**	**43,807,397**	**1,653,582**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CED019	CITY'S EARTHQUAKE EARLY WARNING SYSTEM	60,000	60,000		60,000	
	SUB-TOTAL 1G AGF AAP	**60,000**	**60,000**		**60,000**	
	SUB-TOTAL ANNUAL PROJECTS	**60,000**	**60,000**		**60,000**	

Department: ECD : EMERGENCY MANAGEMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CED011	UPS (UNINTERRUPTIBLE POWER SUPPLY)	88,889		(88,889)		
CED013	911 CENTER GASEOUS FIRE SUPPRESSION SYS	260,000		(260,000)		
CED016	DEM - BAYWEB PROJECT	226,764		(226,764)	270,000	270,000
CED018	DEM - GF CAPITAL PROJECT - CAD	1,200,000	1,488,223	288,223		(1,488,223)
CED026	PUBLIC SAFETY RADIO REPLACEMENT -SCOPING		930,000	930,000	900,000	(30,000)
CED067	DEM FACILITY ENHANCEMENT		221,850	221,850		(221,850)
CED06R	DEM FACILITY RENEWAL		379,000	379,000	218,000	(161,000)
	SUB-TOTAL 1G AGF ACP	**1,775,653**	**3,019,073**	**1,243,420**	**1,388,000**	**(1,631,073)**
	SUB-TOTAL CONTINUING PROJECTS	**1,775,653**	**3,019,073**	**1,243,420**	**1,388,000**	**(1,631,073)**
GRANTS:						
2S PPF HLS: HOMELAND SECURITY						
EDEMPG	EMERGENCY MGMT PERFORMANCE	328,345	293,118	(35,227)	299,757	6,639
EDMMRS	METROPOLITAN MEDICAL RESPONSE SYSTEM	281,731		(281,731)		
EDRCPG	REGIONAL CATASTROPHIC PREPAREDNESS GRANT	33,772		(33,772)		
EDSHSP	STATE HOMELAND SECURITY PROGRAM	555,287	677,473	122,186	686,298	8,825
SUAS10	FY10 SUPER UASI GRANT	1,309,947		(1,309,947)		
SUAS11	FY11 UASI GRANT	2,109,244		(2,109,244)		
SUAS13	FY13 UASI GRANT		21,931,312	21,931,312		(21,931,312)
SUAS14	FY14 UASI GRANT				21,931,312	21,931,312
	SUB-TOTAL 2S PPF HLS	**4,618,326**	**22,901,903**	**18,283,577**	**22,917,367**	**15,464**
	SUB-TOTAL GRANTS	**4,618,326**	**22,901,903**	**18,283,577**	**22,917,367**	**15,464**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ECD03	DEM ADMINISTRATION	277,823	331,798	53,975	342,826	11,028
ECD07	DEM EMERGENCY SERVICES		1,191,231	1,191,231	1,220,690	29,459
	SUB-TOTAL 1G AGF WOF	**277,823**	**1,523,029**	**1,245,206**	**1,563,516**	**40,487**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**277,823**	**1,523,029**	**1,245,206**	**1,563,516**	**40,487**
Total Uses of Funds		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

Department: ENV : ENVIRONMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S ENV	ENVIRONMENTAL PROTECTION PROGRAM	6,440,447	4,276,420	(2,164,027)	4,355,627	79,207
2S PWF	PUBLIC WORKS/TRANS & COMMERCE SRF	11,857,193	13,051,478	1,194,285	13,166,133	114,655
7E GIF	GIFT FUND		75,000	75,000	75,000	
Total Sources by Funds		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
Program Summary						
CIO	CLEAN AIR	781,857	858,062	76,205	865,306	7,244
CIP	CLIMATE CHANGE/ENERGY	3,179,097	754,945	(2,424,152)	771,656	16,711
CIG	ENVIRONMENT	7,261,554	8,060,746	799,192	8,170,088	109,342
CIU	ENVIRONMENT-OUTREACH	219,521	218,688	(833)	223,962	5,274
CIQ	ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT	173,709	173,569	(140)	179,652	6,083
CIR	GREEN BUILDING	383,130	478,322	95,192	490,941	12,619
CIS	RECYCLING	4,760,233	5,198,426	438,193	5,195,760	(2,666)
CIT	TOXICS	1,500,874	1,611,516	110,642	1,649,093	37,577
BA1	URBAN FORESTRY	37,665	48,624	10,959	50,302	1,678
Total Uses by Program		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
Character Summary						
001	SALARIES	4,710,128	4,910,806	200,678	4,941,132	30,326
013	MANDATORY FRINGE BENEFITS	2,567,782	2,710,818	143,036	2,922,762	211,944
020	OVERHEAD	614,848	541,648	(73,200)	528,676	(12,972)
021	NON PERSONNEL SERVICES	4,357,241	2,366,379	(1,990,862)	2,366,379	
038	CITY GRANT PROGRAMS	950,000	1,133,000	183,000	1,132,066	(934)
040	MATERIALS & SUPPLIES	227,056	318,349	91,293	318,349	
06P	PROGRAMMATIC PROJECTS	1,394,486	1,348,238	(46,248)	1,348,238	
081	SERVICES OF OTHER DEPTS	3,476,099	3,278,686	(197,413)	3,274,179	(4,507)
095	INTRAFUND TRANSFERS OUT	2,891,272	2,890,157	(1,115)	2,890,157	
098	UNAPPROPRIATED REVENUE-DESIGNATED		794,974	794,974	764,979	(29,995)
ELU	TRANSFER ADJUSTMENTS-USES	(2,891,272)	(2,890,157)	1,115	(2,890,157)	
Total Uses by Character		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

Department: ENV : ENVIRONMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
48999	OTHER STATE GRANTS & SUBVENTIONS	553,055	536,135	(16,920)	540,921	4,786
49102	SF TRANSPORTATION AUTHORITY	418,611	382,464	(36,147)	382,464	
49999	OTHER LOCAL/REGIONAL GRANTS		290,440	290,440	290,440	
60148	SOLID WASTE IMPOUND ACCOUNT FEE	8,433,868	9,191,478	757,610	9,501,133	309,655
60201	CIGARETTE LITTER ABATEMENT FEE	2,450,000	2,450,000		2,450,000	
78101	GIFTS AND BEQUESTS		75,000	75,000	75,000	
79999	OTHER NON-OPERATING REVENUE	4,132,282	1,521,443	(2,610,839)	1,620,864	99,421
865AC	EXP REC FR AIRPORT (AAO)	5,000		(5,000)		
865BI	EXP REC FR BLDG INSPECTION (AAO)	146,586	296,586	150,000	146,586	(150,000)
865CP	EXP REC FR CITY PLANNING (AAO)		70,000	70,000		(70,000)
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	18,529	18,529		18,529	
865PO	EXP REC FR PORT COMMISSION (AAO)	18,529	18,529		18,529	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	19,046	19,046		19,046	
865PW	EXP REC FR PUBLIC WORKS (AAO)	800,000	1,100,000	300,000	1,100,000	
865RP	EXP REC FR REC & PARK (AAO)	44,046	44,046		44,046	
865UC	EXP REC FR PUC (AAO)	749,048	749,566	518	749,566	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	509,040	597,839	88,799	597,839	
875UL	EXP REC FR LIGHT HEAT & POWER (NON-AAO)		25,000	25,000	25,000	
9502S	ITI FR 2S/PWF-PUBLIC WORKS FUND	2,891,272	2,890,157	(1,115)	2,890,157	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		16,797	16,797	16,797	
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(2,891,272)	(2,890,157)	1,115	(2,890,157)	
Total Sources by Funds		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
Uses of Funds Detail Appropriation						
OPERATING:						
2S ENV ANP: ENV-OPERATING-NON-PROJECT FUND						
001	SALARIES	1,137,883	1,269,438	131,555	1,286,159	16,721
013	MANDATORY FRINGE BENEFITS	724,994	803,357	78,363	869,664	66,307
021	NON PERSONNEL SERVICES	573,936	536,932	(37,004)	536,932	
040	MATERIALS & SUPPLIES	48,323	44,787	(3,536)	44,787	
081	SERVICES OF OTHER DEPTS	261,970	247,308	(14,662)	238,701	(8,607)
	SUB-TOTAL 2S ENV ANP	**2,747,106**	**2,901,822**	**154,716**	**2,976,243**	**74,421**

Department: ENV : ENVIRONMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
2S PWF CLA: CIGARETTE LITTER ABATEMENT FUND						
081	SERVICES OF OTHER DEPTS	2,450,000	2,450,000		2,450,000	
	SUB-TOTAL 2S PWF CLA	**2,450,000**	**2,450,000**		**2,450,000**	
2S PWF SWN: SOLID WASTE NON-PROJECT						
001	SALARIES	2,200,662	2,542,594	341,932	2,575,845	33,251
013	MANDATORY FRINGE BENEFITS	1,288,761	1,474,347	185,586	1,600,394	126,047
020	OVERHEAD	12,025	181,244	169,219	181,244	
021	NON PERSONNEL SERVICES	1,325,989	1,494,508	168,519	1,494,508	
038	CITY GRANT PROGRAMS	950,000	1,133,000	183,000	1,132,066	(934)
040	MATERIALS & SUPPLIES	78,733	82,869	4,136	82,869	
081	SERVICES OF OTHER DEPTS	659,751	453,818	(205,933)	455,676	1,858
095	INTRAFUND TRANSFERS OUT	2,891,272	2,890,157	(1,115)	2,890,157	
098	UNAPPROPRIATED REVENUE-DESIGNATED		303,941	303,941	303,374	(567)
ELU	TRANSFER ADJUSTMENTS-USES	(2,891,272)	(2,890,157)	1,115	(2,890,157)	
	SUB-TOTAL 2S PWF SWN	**6,515,921**	**7,666,321**	**1,150,400**	**7,825,976**	**159,655**
	SUB-TOTAL OPERATING	**11,713,027**	**13,018,143**	**1,305,116**	**13,252,219**	**234,076**
CONTINUING PROJECTS:						
2S ENV CPR: ENV-CONTINUING PROJECTS						
PATCOP	AIR TRAVEL CARBON OFFSET PROGRAM	80,000	165,559	85,559	165,559	
	SUB-TOTAL 2S ENV CPR	**80,000**	**165,559**	**85,559**	**165,559**	
2S PWF SWP: SOLID WASTE PROJECTS						
ENVNOW	ENVIRONMENT NOW PROGRAM	2,891,272	2,935,157	43,885	2,890,157	(45,000)
	SUB-TOTAL 2S PWF SWP	**2,891,272**	**2,935,157**	**43,885**	**2,890,157**	**(45,000)**
	SUB-TOTAL CONTINUING PROJECTS	**2,971,272**	**3,100,716**	**129,444**	**3,055,716**	**(45,000)**
GRANTS:						
2S ENV GNC: GRANTS; NON-PROJECT; CONTINUING						
EVBOTL	OUTREACH FOR BOTTLE AND CANS	204,703	204,674	(29)	209,460	4,786
EVCAGG	CLIMATE ADAPTATION GRANT		75,245	75,245	75,245	
EVCAIR	CLEAN AIR GRANT		42,366	42,366	42,366	
EVCBEP	COMMERCIAL BUILDINGS ENERGY PERFORMANCE		120,000	120,000	120,000	
EVCBPP	COMMUTER BENEFIT PROMOTION	59,404	60,412	1,008	60,412	
EVCCCC	CLEAN CITIES COORDINATOR COUNCIL		4,073	4,073	4,073	

Department: ENV : ENVIRONMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
GRANTS:						
2S ENV GNC: GRANTS; NON-PROJECT; CONTINUING						
EVCCCF	DOE CLEAN CITIES(DOE-BAAQMD SPLT)FY13-14		26,475	26,475	26,475	
EVCCCL	BAAQMD CLEAN CITIES(DOE-BAAQMD SPL)13-14		24,439	24,439	24,439	
EVCCSP	DOE CLEAN CITIES SUPPORT PROJECT		30,402	30,402	30,402	
EVCLIM	CLIMATE GRANT		31,956	31,956	31,956	
EVNPSP	DOE-NPS TRANSPORTATION PROJECT		20,366	20,366	20,366	
EVOBAG	ONE BAY AREA GRANT		20,873	20,873	20,873	
EVOILB	CIWMB USED OIL GRANT	240,025	225,706	(14,319)	225,706	
EVPGEB	ENERGY WATCH PG&E CONTRACT	2,725,000		(2,725,000)		
EVPKBP	PROP K BICYCLE PROGRAM #143.906031		31,674	31,674	31,674	
EVPKER	PROP K EMERGENCY RIDE HOME #143.906030		18,573	18,573	18,573	
EVPKRS	PROP K RIDESHARE		36,106	36,106	36,106	
EVPRPK	CLEAN AIR PROJECTS	283,721	164,632	(119,089)	164,632	
EVSFCC	CLEAN CITIES COALITION	25,002		(25,002)		
EVTDMS	TRANSPORTATION DEMAND MGMT MTC	75,486	71,067	(4,419)	71,067	
	SUB-TOTAL 2S ENV GNC	**3,613,341**	**1,209,039**	**(2,404,302)**	**1,213,825**	**4,786**
7E GIF GIF: ETF-GIFT FUND						
EVGIFT	ENVIRONMENT-GIFTS		75,000	75,000	75,000	
	SUB-TOTAL 7E GIF GIF		**75,000**	**75,000**	**75,000**	
	SUB-TOTAL GRANTS	**3,613,341**	**1,284,039**	**(2,329,302)**	**1,288,825**	**4,786**
Total Uses of Funds		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

Department: ETH : ETHICS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	4,155,547	4,356,950	201,403	4,449,444	92,494
Total Sources by Funds		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
Program Summary						
FFF	ELECTION CAMPAIGN FUND	1,899,308	1,903,559	4,251	1,906,395	2,836
FET	ETHICS COMMISSION	2,256,239	2,453,391	197,152	2,543,049	89,658
Total Uses by Program		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
Character Summary						
001	SALARIES	1,375,980	1,488,011	112,031	1,517,275	29,264
013	MANDATORY FRINGE BENEFITS	558,860	639,045	80,185	700,265	61,220
021	NON PERSONNEL SERVICES	136,744	136,744		136,744	
038	CITY GRANT PROGRAMS	1,899,308	1,903,559	4,251	1,906,395	2,836
040	MATERIALS & SUPPLIES	15,466	13,466	(2,000)	13,466	
081	SERVICES OF OTHER DEPTS	169,189	176,125	6,936	175,299	(826)
Total Uses by Character		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
Sources of Funds Detail by Subobject						
20710	LOBBYIST REGISTRATION FEE	27,000	27,000		27,000	
20711	CAMPAIGN CONSULTANT REGISTRATION FEE	18,000	18,000		18,000	
25510	CAMPAIGN DISCLOSURE FINES	50,000	50,000		50,000	
25520	LOBBY FINES	1,000	1,000		1,000	
25521	CAMPAIGN CONSULTANT FINES	1,000	1,000		1,000	
25530	ECONOMIC INTEREST FINES	1,000	1,000		1,000	
25590	OTHER ETHICS FINES	1,000	1,000		1,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	1,000	1,000		1,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	4,000,000	2,000,000	(2,000,000)		(2,000,000)
GFS (1)	GENERAL FUND SUPPORT	55,547	2,256,950	2,201,403	4,349,444	2,092,494
Total Sources by Funds		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ETH : ETHICS COMMISSION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,375,980	1,488,011	112,031	1,517,275	29,264
013	MANDATORY FRINGE BENEFITS	558,860	639,045	80,185	700,265	61,220
021	NON PERSONNEL SERVICES	136,744	136,744		136,744	
040	MATERIALS & SUPPLIES	15,466	13,466	(2,000)	13,466	
081	SERVICES OF OTHER DEPTS	169,189	176,125	6,936	175,299	(826)
	SUB-TOTAL 1G AGF AAA	**2,256,239**	**2,453,391**	**197,152**	**2,543,049**	**89,658**
	SUB-TOTAL OPERATING	**2,256,239**	**2,453,391**	**197,152**	**2,543,049**	**89,658**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PEC003	PUBLIC FINANCING OF ELECTION- MAYOR	1,899,308	1,903,559	4,251	1,906,395	2,836
	SUB-TOTAL 1G AGF ACP	**1,899,308**	**1,903,559**	**4,251**	**1,906,395**	**2,836**
	SUB-TOTAL CONTINUING PROJECTS	**1,899,308**	**1,903,559**	**4,251**	**1,906,395**	**2,836**
Total Uses of Funds		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**

Department: FAM : FINE ARTS MUSEUM

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	13,018,703	14,001,060	982,357	14,724,218	723,158
2S CRF	CULTURE & RECREATION SPEC REV FD	3,230,767	3,145,650	(85,117)	3,177,574	31,924
Total Sources by Funds		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
Program Summary						
EEB	ADMISSIONS	3,230,767	3,145,650	(85,117)	3,177,574	31,924
EEC	OPER & MAINT OF MUSEUMS	13,018,703	14,001,060	982,357	14,724,218	723,158
Total Uses by Program		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
Character Summary						
001	SALARIES	7,578,592	8,094,709	516,117	8,191,346	96,637
013	MANDATORY FRINGE BENEFITS	3,054,568	3,320,108	265,540	3,570,530	250,422
020	OVERHEAD	161,451	117,008	(44,443)	117,008	
021	NON PERSONNEL SERVICES	2,248,383	2,062,507	(185,876)	2,067,658	5,151
040	MATERIALS & SUPPLIES	39,600	39,400	(200)	39,400	
060	CAPITAL OUTLAY	631,497	823,259	191,762	1,105,933	282,674
06F	FACILITIES MAINTENANCE	150,000	158,000	8,000	166,000	8,000
081	SERVICES OF OTHER DEPTS	2,385,379	2,531,719	146,340	2,643,917	112,198
Total Uses by Character		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	5,620,000		(5,620,000)		
62851	MUSEUM EXHIBITION ADMISSION	3,230,767	3,145,650	(85,117)	3,177,574	31,924
865AC	EXP REC FR AIRPORT (AAO)	154,000	154,000		154,000	
875AC	EXP REC FR AIRPORT (NON-AAO)		25,000	25,000	25,000	
GFS (1)	GENERAL FUND SUPPORT	7,244,703	13,822,060	6,577,357	14,545,218	723,158
Total Sources by Funds		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: FAM : FINE ARTS MUSEUM

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	6,522,424	6,879,735	357,311	6,970,639	90,904
013	MANDATORY FRINGE BENEFITS	2,737,626	2,971,570	233,944	3,200,952	229,382
021	NON PERSONNEL SERVICES	557,777	602,777	45,000	602,777	
040	MATERIALS & SUPPLIES	34,000	34,000		34,000	
081	SERVICES OF OTHER DEPTS	2,385,379	2,531,719	146,340	2,643,917	112,198
	SUB-TOTAL 1G AGF AAA	**12,237,206**	**13,019,801**	**782,595**	**13,452,285**	**432,484**
	SUB-TOTAL OPERATING	**12,237,206**	**13,019,801**	**782,595**	**13,452,285**	**432,484**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FFA06F	FAM FACILITY MAINTENANCE		158,000	158,000	166,000	8,000
FFA214	MISC FAC MAINT PROJ	781,497		(781,497)		
	SUB-TOTAL 1G AGF AAP	**781,497**	**158,000**	**(623,497)**	**166,000**	**8,000**
	SUB-TOTAL ANNUAL PROJECTS	**781,497**	**158,000**	**(623,497)**	**166,000**	**8,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CFA06R	FAM FACILITY RENEWAL		823,259	823,259	1,105,933	282,674
	SUB-TOTAL 1G AGF ACP		**823,259**	**823,259**	**1,105,933**	**282,674**
2S CRF RPD: MUSEUMS ADMISSION FUND						
PFAADM	FINE ARTS OPERATING REV/EXP	3,230,767	3,145,650	(85,117)	3,177,574	31,924
	SUB-TOTAL 2S CRF RPD	**3,230,767**	**3,145,650**	**(85,117)**	**3,177,574**	**31,924**
	SUB-TOTAL CONTINUING PROJECTS	**3,230,767**	**3,968,909**	**738,142**	**4,283,507**	**314,598**
Total Uses of Funds		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**

Department: FIR : FIRE DEPARTMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	301,738,378	309,457,307	7,718,929	320,773,580	11,316,273
5A AAA	SFIA-OPERATING FUND	20,985,351	21,507,954	522,603	22,031,475	523,521
5P AAA	PORT-OPERATING FUND	3,349,084	3,340,843	(8,241)	3,407,560	66,717
Total Sources by Funds		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
Program Summary						
AAD	ADMINISTRATION & SUPPORT SERVICES	32,864,218	33,013,379	149,161	33,907,633	894,254
AFC	CUSTODY	715,735	1,621,500	905,765	2,555,500	934,000
AGE	FIRE GENERAL	1,278,096	1,455,251	177,155	1,358,000	(97,251)
AEC	FIRE SUPPRESSION	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
API	PREVENTION & INVESTIGATION	11,919,164	12,618,199	699,035	13,171,984	553,785
ATR	TRAINING	4,167,160	4,256,727	89,567	4,351,244	94,517
AEH	WORK ORDER SERVICES		100,000	100,000		(100,000)
Total Uses by Program		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
Character Summary						
001	SALARIES	236,696,105	237,922,604	1,226,499	240,524,203	2,601,599
013	MANDATORY FRINGE BENEFITS	59,664,074	64,376,474	4,712,400	71,375,959	6,999,485
020	OVERHEAD	126,727	111,485	(15,242)	111,485	
021	NON PERSONNEL SERVICES	1,997,190	2,297,011	299,821	2,197,011	(100,000)
038	CITY GRANT PROGRAMS		100,000	100,000		(100,000)
040	MATERIALS & SUPPLIES	5,593,776	4,953,231	(640,545)	4,945,231	(8,000)
060	CAPITAL OUTLAY	3,802,107	5,777,805	1,975,698	7,039,745	1,261,940
069	PROJECT CARRYFORWARD BUDGETS ONLY				933,000	933,000
06F	FACILITIES MAINTENANCE	615,735	889,000	273,265	973,000	84,000
06P	PROGRAMMATIC PROJECTS		377,155	377,155		(377,155)
081	SERVICES OF OTHER DEPTS	17,577,099	17,501,339	(75,760)	18,112,981	611,642
091	OPERATING TRANSFERS OUT	1,840,503	1,868,641	28,138	1,868,641	
095	INTRAFUND TRANSFERS OUT	3,164,000	589,000	(2,575,000)	589,000	
ELU	TRANSFER ADJUSTMENTS-USES	(5,004,503)	(2,457,641)	2,546,862	(2,457,641)	
Total Uses by Character		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

Department: FIR : FIRE DEPARTMENT

	2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations					
CONTROLLER RESERVES:					
OPERATING: 1G AGF AAA:					
040 MATERIALS & SUPPLIES		125,682	125,682		(125,682)
SUB-TOTAL CONTROLLER RESERVES		**125,682**	**125,682**		**(125,682)**
Total Reserved Appropriations		**125,682**	**125,682**		**(125,682)**
Sources of Funds Detail by Subobject					
20150 MED. CANNABIS DISPENSARY APPLICATION FEE		880	880	880	
39899 OTHER CITY PROPERTY RENTALS		370,000	370,000	370,000	
44939 FEDERAL DIRECT GRANT		803,929	832,067	28,138	832,067	
44940 US NAVY COOPERATIVE AGREEMENT		1,036,574	1,036,574		1,036,574	
48311 PUBLIC SAFETY SALES TAX ALLOCATION		39,483,500	43,418,000	3,934,500	44,937,000	1,519,000
60199 OTHER GENERAL GOVERNMENT CHARGES		1,500	1,500		1,500	
60629 FALSE ALARM RESPONSE FEE		220,500	220,500		220,500	
60663 FIRE PRE-APPLICATION PLAN REVIEW FEE		70,400	88,550	18,150	88,550	
60664 FIRE WATER FLOW REQUEST FEE		70,400	88,550	18,150	88,550	
60667 FIRE PLAN CHECKING		3,836,000	4,400,000	564,000	4,400,000	
60668 FIRE INSPECTION FEES		1,023,000	1,403,000	380,000	1,403,000	
60670 HIGH RISE FIRE INSPECTION FEE		1,548,000	1,680,000	132,000	1,680,000	
60671 SFFD TX COLL RENEWAL FEE		1,562,000	1,562,000		1,562,000	
60672 SFFD ORIG FILING-POSTING FEE		879,500	879,500		879,500	
60673 FIRE CODE REINSPECTION FEE		103,400	56,350	(47,050)	56,350	
60674 FIRE REFERRAL INSPECTION FEE		124,300	138,000	13,700	138,000	
60678 FIRE OVERTIME SERVICE FEES		1,000,000	1,150,000	150,000	1,150,000	
60679 FIRE RESIDENTIAL INSPECTION FEES		571,009	571,009		571,009	
60699 OTHER PUBLIC SAFETY CHARGES		10,000	10,000		10,000	
65905 INSURANCE NET REVENUE		326,000	326,000		326,000	
65916 AMBULANCE BILLINGS		96,364,890	96,208,815	(156,075)	96,208,815	
65917 AMBULANCE CONTRACTUAL ADJSTS & ALLOWANCE		(66,848,578)	(65,106,458)	1,742,120	(65,106,458)	
65999 MISC HOSPITAL SERVICE REVENUE		20,000	20,000		20,000	
865AD EXP REC FR ADMINISTRATIVE SERVICES (AAO)		3,000	103,000	100,000	5,000	(98,000)
865BI EXP REC FR BLDG INSPECTION (AAO)		150,000	150,000		150,000	
865ER EXP REC FR EMERGENCY COMMUNICATIONS(AAO)		89,840	94,117	4,277	94,117	
87599 EXP REC-UNALLOCATED (NON-AAO FDS)		3,789,951	3,922,600	132,649	3,922,600	

Department Appropriations (2 year) (Mayor's Proposed)

Department: FIR : FIRE DEPARTMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
9302R	OTI FR 2S/PPF-PUBLIC PROTECTION FUND	1,840,503	1,868,641	28,138	1,868,641	
9501G	ITI FR 1G-GENERAL FUND	3,164,000	589,000	(2,575,000)	589,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	8,272,000		(8,272,000)		
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	11,057,932	22,391,159	11,333,227	22,981,734	590,575
GFS (1)	GENERAL FUND SUPPORT	215,128,383	215,832,753	704,370	225,728,026	9,895,273
Total Sources by Funds		**326,072,813**	**334,306,107**	**8,233,294**	**346,212,955**	**11,906,848**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	217,946,538	218,984,444	1,037,906	221,549,996	2,565,552
013	MANDATORY FRINGE BENEFITS	54,515,834	58,887,912	4,372,078	65,333,519	6,445,607
021	NON PERSONNEL SERVICES	1,546,778	1,896,599	349,821	1,896,599	
040	MATERIALS & SUPPLIES	4,364,130	3,873,585	(490,545)	3,865,585	(8,000)
060	CAPITAL OUTLAY	2,560,011	3,903,209	1,343,198	4,868,245	965,036
081	SERVICES OF OTHER DEPTS	17,567,610	17,491,161	(76,449)	18,102,490	611,329
095	INTRAFUND TRANSFERS OUT	3,164,000	589,000	(2,575,000)	589,000	
ELU	TRANSFER ADJUSTMENTS-USES	(3,164,000)	(589,000)	2,575,000	(589,000)	
	SUB-TOTAL 1G AGF AAA	**298,500,901**	**305,036,910**	**6,536,009**	**315,616,434**	**10,579,524**
5A AAA AAA: SFIA-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	16,431,297	16,616,915	185,618	16,651,280	34,365
013	MANDATORY FRINGE BENEFITS	4,554,054	4,891,039	336,985	5,380,195	489,156
	SUB-TOTAL 5A AAA AAA	**20,985,351**	**21,507,954**	**522,603**	**22,031,475**	**523,521**
5P AAA AAA: PORT-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	2,318,270	2,321,245	2,975	2,322,927	1,682
013	MANDATORY FRINGE BENEFITS	594,186	597,523	3,337	662,245	64,722
020	OVERHEAD	126,727	111,485	(15,242)	111,485	
021	NON PERSONNEL SERVICES	300,412	300,412		300,412	
081	SERVICES OF OTHER DEPTS	9,489	10,178	689	10,491	313
	SUB-TOTAL 5P AAA AAA	**3,349,084**	**3,340,843**	**(8,241)**	**3,407,560**	**66,717**
	SUB-TOTAL OPERATING	**322,835,336**	**329,885,707**	**7,050,371**	**341,055,469**	**11,169,762**

Department: FIR : FIRE DEPARTMENT

Budget Year 2013-2014 and 2014-2015

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CFC114	ESER2 PLANNING - FIRE DEPARTMENT	100,000		(100,000)		
CFC115	FIR - WASHER EXTRACTOR INSTALLATION	215,735		(215,735)		
FFC06F	FIR - FACILITIES MAINTENANCE		889,000	889,000	973,000	84,000
FFC293	VARIOUS FACILITY MAINTENANCE PROJECT	400,000		(400,000)		
PFC130	FIREFIGHTER UNIFORMS & TURNOUTS	1,079,646	1,079,646		1,079,646	
	SUB-TOTAL 1G AGF AAP	**1,795,381**	**1,968,646**	**173,265**	**2,052,646**	**84,000**
	SUB-TOTAL ANNUAL PROJECTS	**1,795,381**	**1,968,646**	**173,265**	**2,052,646**	**84,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CFC067	FIR - ENHANCEMENTS		100,000	100,000		(100,000)
CFC06R	FIR - FACILITY RENEWAL		632,500	632,500	1,582,500	950,000
PFC007	FIRE DEPARTMENT ON-LINE TRAINING	300,000		(300,000)		
PFC008	FIRE DEPARTMENT PUBLIC SAFETY BLDG FF&E		377,155	377,155		(377,155)
PFC009	FIRE DEPARTMENT VEHICLE MODEM PROJECT				433,000	433,000
PFC010	FIRE DEPARTMENT INCIDENT DISPLAY BOARDS				500,000	500,000
PFC012	MARINE EARTHQUAKE MEMORIAL PROJECT		100,000	100,000		(100,000)
PFC200	FIRE PREVENTION VEHICLE REPLACEMENT	164,000	164,000		164,000	
PFC300	EMS EQUIPMENT REPLACEMENT	978,096	978,096		425,000	(553,096)
	SUB-TOTAL 1G AGF ACP	**1,442,096**	**2,351,751**	**909,655**	**3,104,500**	**752,749**
	SUB-TOTAL CONTINUING PROJECTS	**1,442,096**	**2,351,751**	**909,655**	**3,104,500**	**752,749**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
FIR99	FIRE GENERAL		100,000	100,000		(100,000)
	SUB-TOTAL 1G AGF WOF		**100,000**	**100,000**		**(100,000)**
	SUB-TOTAL WORK ORDERS/OVERHEAD		**100,000**	**100,000**		**(100,000)**
Total Uses of Funds		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

Department: GEN : GENERAL CITY RESPONSIBILITY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	424,661,101	571,855,025	147,193,924	590,153,631	18,298,606
4D GOB	GENERAL OBLIGATION BOND FUND	171,601,000	249,667,265	78,066,265	242,734,461	(6,932,804)
4D ODS	OTHER DEBT SERVICE FUNDS	266,492	143,246	(123,246)	10,000	(133,246)
6I FCF	FINANCE CORP INTERNAL SERVICE FUNDS	10,443,388		(10,443,388)		
7R RHC	RETIREE HEALTH CARE TRUST FUND - PROP B	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Total Sources by Funds		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
Program Summary						
FCZ	GENERAL CITY RESPONSIBILITIES	606,221,981	820,915,536	214,693,555	832,148,092	11,232,556
AML	INDIGENT DEFENSE/GRAND JURY	750,000	750,000		750,000	
FHC	RETIREE HEALTH CARE - PROP B	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Total Uses by Program		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
Character Summary						
013	MANDATORY FRINGE BENEFITS	62,654,915	58,313,112	(4,341,803)	63,413,262	5,100,150
021	NON PERSONNEL SERVICES	13,755,074	12,539,679	(1,215,395)	12,539,679	
038	CITY GRANT PROGRAMS	10,039,200		(10,039,200)		
060	CAPITAL OUTLAY	14,070,388	4,068,390	(10,001,998)	3,744,490	(323,900)
06P	PROGRAMMATIC PROJECTS		500,000	500,000		(500,000)
070	DEBT SERVICE	171,867,492	249,846,621	77,979,129	244,759,981	(5,086,640)
081	SERVICES OF OTHER DEPTS	13,759,635	14,552,989	793,354	15,791,930	1,238,941
091	OPERATING TRANSFERS OUT	106,472,081	194,344,233	87,872,152	184,101,317	(10,242,916)
095	INTRAFUND TRANSFERS OUT	162,819,696	222,390,012	59,570,316	256,281,933	33,891,921
096	UNAPPROPRIATED REVENUE-CHARTER RESERVES	17,800,000	15,895,000	(1,905,000)	14,377,000	(1,518,000)
097	UNAPPROPRIATED REVENUE RETAINED	24,100,000	26,600,000	2,500,000	27,330,000	730,000
098	UNAPPROPRIATED REVENUE-DESIGNATED	19,803,500	39,397,136	19,593,636	32,010,044	(7,387,092)
Total Uses by Character		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
Sources of Funds Detail by Subobject						
10999	UNALLOCATED GENERAL PROPERTY TAXES	170,851,000	228,330,977	57,479,977	221,480,173	(6,850,804)
25920	PENALTIES				15,279,147	15,279,147
30150	INTEREST EARNED - POOLED CASH	180,000	281,636	101,636	451,544	169,908

Department: GEN : GENERAL CITY RESPONSIBILITY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
48111	HOMEOWNERS PROP TAX RELIEF	750,000	750,000		750,000	
70201	PROPOSITION B RET HEALTH CARE PRETAX	6,660,000	11,000,000	4,340,000	14,000,000	3,000,000
70211	FRINGE-PROP B RET HEALTH CARE-CITY SHARE	3,330,000	5,500,000	2,170,000	7,000,000	1,500,000
80111	PROCEEDS FROM SALE OF BONDS-FACE AMOUNT	10,443,388		(10,443,388)		
84901	RETURN OF EXCESS DEPOSITS-FISCAL AGENTS	627,000	1,104,500	477,500	760,000	(344,500)
9301G	OTI FR 1G-GENERAL FUND	266,492	133,246	(133,246)		(133,246)
9302N	OTI FR 2S/NDF-NEIGHBORHOOD DEV FD		10,000	10,000	10,000	
9305L	OTI FR 5L-LAGUNA HONDA HOSPITAL FUNDS				2,250,393	2,250,393
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		20,586,288	20,586,288	2,974,748	(17,611,540)
GFS (1)	GENERAL FUND SUPPORT	424,034,101	570,750,525	146,716,424	589,393,631	18,643,106
Total Sources by Funds		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
013	MANDATORY FRINGE BENEFITS	62,654,915	58,313,112	(4,341,803)	63,413,262	5,100,150
021	NON PERSONNEL SERVICES	11,910,074	10,694,679	(1,215,395)	10,694,679	
038	CITY GRANT PROGRAMS	10,039,200		(10,039,200)		
060	CAPITAL OUTLAY	627,000	1,104,500	477,500	760,000	(344,500)
081	SERVICES OF OTHER DEPTS	10,546,068	11,269,422	723,354	12,578,363	1,308,941
091	OPERATING TRANSFERS OUT	106,472,081	194,344,233	87,872,152	184,101,317	(10,242,916)
095	INTRAFUND TRANSFERS OUT	162,819,696	222,390,012	59,570,316	256,281,933	33,891,921
097	UNAPPROPRIATED REVENUE RETAINED	24,100,000	26,600,000	2,500,000	27,330,000	730,000
098	UNAPPROPRIATED REVENUE-DESIGNATED	9,856,000		(9,856,000)		
	SUB-TOTAL 1G AGF AAA	**399,025,034**	**524,715,958**	**125,690,924**	**555,159,554**	**30,443,596**
4D GOB GOB: GENERAL OBLIGATION BOND FUND						
070	DEBT SERVICE	171,601,000	229,080,977	57,479,977	222,230,173	(6,850,804)
	SUB-TOTAL 4D GOB GOB	**171,601,000**	**229,080,977**	**57,479,977**	**222,230,173**	**(6,850,804)**
4D GOB TSR: TOBACCO SETTLMNT REVENUE FOR DEBT SVC						
070	DEBT SERVICE		20,586,288	20,586,288	20,504,288	(82,000)
	SUB-TOTAL 4D GOB TSR		**20,586,288**	**20,586,288**	**20,504,288**	**(82,000)**

Department: GEN : GENERAL CITY RESPONSIBILITY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
4D ODS LNF: GENERAL CITY LOAN FUND						
070	DEBT SERVICE	266,492	143,246	(123,246)	10,000	(133,246)
	SUB-TOTAL 4D ODS LNF	**266,492**	**143,246**	**(123,246)**	**10,000**	**(133,246)**
7R RHC HCT: HEALTH CARE - PROP B TRUST FUND						
021	NON PERSONNEL SERVICES	170,000	170,000		170,000	
081	SERVICES OF OTHER DEPTS	52,500	122,500	70,000	52,500	(70,000)
098	UNAPPROPRIATED REVENUE-DESIGNATED	9,947,500	16,489,136	6,541,636	21,229,044	4,739,908
	SUB-TOTAL 7R RHC HCT	**10,170,000**	**16,781,636**	**6,611,636**	**21,451,544**	**4,669,908**
	SUB-TOTAL OPERATING	**581,062,526**	**791,308,105**	**210,245,579**	**819,355,559**	**28,047,454**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PGEISC	INDIGENT DEFENSE SPECIAL CIRCUMSTANCES	750,000	750,000		750,000	
	SUB-TOTAL 1G AGF AAP	**750,000**	**750,000**		**750,000**	
	SUB-TOTAL ANNUAL PROJECTS	**750,000**	**750,000**		**750,000**	
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCOBIP	BUDGET IMPROVEMENT PROJECT		500,000	500,000		(500,000)
PGECMS	JUSTIS	3,161,067	3,161,067		3,161,067	
PGEGEN	GENERAL RESERVE ADMIN CODE 10.60(B)		22,908,000	22,908,000	10,781,000	(12,127,000)
PGEPHR	PUBLIC HOUSING REBUILD FUND	3,000,000	3,000,000		5,000,010	2,000,010
PGETIR	TECH & INFR MAINT/REPLACEMENT	925,000	925,000		925,000	
PUNBSR	BUDGET STABILIZATION RESERVE	17,800,000	15,895,000	(1,905,000)	14,377,000	(1,518,000)
	SUB-TOTAL 1G AGF ACP	**24,886,067**	**46,389,067**	**21,503,000**	**34,244,077**	**(12,144,990)**
6I FCF ELR: EQUIPMENT LEASE REVENUE BOND						
PMYE13	SFFC EQUIPMENT LEASE REV - SERIES 2013	10,443,388		(10,443,388)		
	SUB-TOTAL 6I FCF ELR	**10,443,388**		**(10,443,388)**		
	SUB-TOTAL CONTINUING PROJECTS	**35,329,455**	**46,389,067**	**11,059,612**	**34,244,077**	**(12,144,990)**
Total Uses of Funds		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

Department: UNA : GENERAL FUND UNALLOCATED

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
10110	PROP TAX CURR YR-SECURED	759,089,000	818,962,000	59,873,000	874,010,000	55,048,000
10120	PROP TAX CURR YR-UNSECURED	49,536,000	53,232,000	3,696,000	53,765,000	533,000
10230	UNSECURED INSTL 5/8 YR PLAN	383,000	384,000	1,000	384,000	
10310	SUPP ASST SB813-CY SECURED	8,538,000	7,157,000	(1,381,000)	6,710,000	(447,000)
10410	SUPP ASST SB813-PY SECURED	18,143,000	15,210,000	(2,933,000)	14,259,000	(951,000)
10912	PROP TAX IN-LIEU OF SALES AND USE TAX	39,062,000	42,054,000	2,992,000	43,526,000	1,472,000
10913	PROP TAX IN-LIEU OF VEHICLE LICENSE FEE	172,710,000	184,813,000	12,103,000	195,626,000	10,813,000
10920	PROP TAX AB 1290 RDA PASSTHROUGH	13,783,000	14,505,000	722,000	15,163,000	658,000
10930	SB 813-5% ADMINISTRATIVE COST	2,410,000	2,016,000	(394,000)	1,890,000	(126,000)
10943	PENALTY/COSTS-REDEMPTION	14,012,000	14,667,000	655,000	14,667,000	
11110	PAYROLL TAX	427,813,800	479,055,000	51,241,200	458,210,000	(20,845,000)
11115	PAYROLL TAX - PRIOR PERIOD	16,276,000	16,276,000		16,276,000	
11220	GROSS RECEIPTS TAX PROPOSITION E				50,911,000	50,911,000
11310	BUSINESS REGISTRATION TAX	8,716,000	37,601,000	28,885,000	38,727,000	1,126,000
12110	SALES & USE TAX	121,736,000	125,697,000	3,961,000	130,096,000	4,399,000
12210	HOTEL ROOM TAX	170,195,100	273,930,000	103,734,900	289,070,000	15,140,000
12310	GAS ELECTRIC STEAM USERS TAX	42,015,000	41,916,000	(99,000)	42,754,000	838,000
12320	TELEPHONE USERS TAX (LAND & MOBILE)	46,855,000	48,240,000	1,385,000	49,205,000	965,000
12340	WATER USERS TAX	3,030,000	3,359,000	329,000	3,426,000	67,000
12410	PARKING TAX	76,530,000	83,251,000	6,721,000	85,749,000	2,498,000
12510	REAL PROPERTY TRANSFER TAX	203,470,000	225,150,000	21,680,000	225,150,000	
12910	STADIUM ADMISSION TAX	1,818,000	1,854,000	36,000	886,000	(968,000)
12930	ACCESS LINE TAX - CURRENT	42,980,000	42,614,000	(366,000)	43,040,000	426,000
20610	PGE ELECTRIC	3,722,000	3,650,000	(72,000)	3,650,000	
20620	PGE GAS	2,395,000	2,124,000	(271,000)	2,124,000	
20630	CABLE TV FRANCHISE	9,549,000	10,124,109	575,109	10,124,109	
20640	STEAM FRANCHISE	204,000	200,000	(4,000)	200,000	
25110	TRAFFIC FINES - MOVING	4,848,000	4,500,000	(348,000)	4,500,000	
30150	INTEREST EARNED - POOLED CASH	1,594,191	5,306,000	3,711,809	5,214,000	(92,000)
35244	JESSIE SQUARE GARAGE	1,300,000	1,600,000	300,000	1,600,000	
45CAP	CAPITAL CONTRIBUTIONS-STATE		56,700	56,700		(56,700)
48111	HOMEOWNERS PROP TAX RELIEF	3,839,000	3,839,000		3,839,000	
48990	STATE REVENUE LOSS	(15,000,000)		15,000,000		
60101	COURT FEES	400,000	500,000	100,000	500,000	
60198	RECOVERY GENERAL GOVT COST	12,096,954	10,280,092	(1,816,862)	10,280,092	
69999	OTHER OPERATING REVENUE	600,000	600,000		600,000	

Department: UNA : GENERAL FUND UNALLOCATED

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
79992	UNCLAIMED FUNDS FOR THE CITY (TTX)	50,000	50,000		50,000	
79999	OTHER NON-OPERATING REVENUE				11,600,000	11,600,000
9305A	OTI FR 5A-AIRPORT FUND	34,879,000	36,950,985	2,071,985	37,736,235	785,250
9501G	ITI FR 1G-GENERAL FUND	162,819,696	202,390,012	39,570,316	233,481,933	31,091,921
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	100,100,572	110,550,000	10,449,428	110,550,000	
99999R	PRIOR YEAR DESIGNATED RESERVE	14,669,954	24,006,880	9,336,926	12,620,000	(11,386,880)
GFS (2)	GENERAL FUND SUPPORT	(2,577,168,267)	(2,948,670,778)	(371,502,511)	(3,102,169,369)	(153,498,591)
Total Sources by Funds						

(2) This figure is negative because we have allocated this amount to various departments to illustrate the amount of general fund subsidy each department requires to support its operation.

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	105,562,384	108,104,882	2,542,498	102,871,396	(5,233,486)
2S CFF	CONVENTION FACILITIES FUND	75,165,907	76,995,485	1,829,578	74,688,351	(2,307,134)
2S CRF	CULTURE & RECREATION SPEC REV FD		12,732,639	12,732,639	12,759,723	27,084
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	328,399	332,520	4,121	332,520	
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	1,865,000	1,765,000	(100,000)	1,000,000	(765,000)
2S RPF	REAL PROPERTY SPECIAL REVENUE FUND	52,799,929	56,880,327	4,080,398	62,347,863	5,467,536
6I CSF	IS-CENTRAL SHOPS FUND	26,796,139	31,221,541	4,425,402	31,916,622	695,081
6I OIS	IS-REPRODUCTION FUND	6,025,989	6,853,219	827,230	6,799,546	(53,673)
Total Sources by Funds		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
Program Summary						
FFO	311 CALL CENTER	10,879,996	11,479,480	599,484	11,794,312	314,832
AUA	ANIMAL WELFARE	5,395,922	5,712,200	316,278	4,963,433	(748,767)
FAU	CAPITAL ASSET PLANNING	750,000	750,000		750,000	
FAC	CITY ADMINISTRATOR - ADMINISTRATION	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
ACA	COMMUNITY AMBASSADOR PROGRAM	496,385	580,753	84,368	718,484	137,731
CRD	COMMUNITY REDEVELOPMENT		728,678	728,678	752,019	23,341
FFQ	CONTRACT MONITORING	4,476,177	4,662,030	185,853	3,986,097	(675,933)
AME	COUNTY CLERK SERVICES	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
FAV	DISABILITY ACCESS	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
BA8	EARTHQUAKE SAFETY PROGRAM	440,000	590,000	150,000	590,000	
FFL	ENTERTAINMENT COMMISSION	861,464	851,356	(10,108)	875,315	23,959
FFH	FACILITIES MGMT & OPERATIONS	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863
FFK	FLEET MANAGEMENT	991,055	990,923	(132)	1,125,655	134,732
FEQ	GRANTS FOR THE ARTS	11,888,347	12,787,639	899,292	12,814,723	27,084
FFN	IMMIGRANT AND LANGUAGE SERVICES	1,841,055	2,009,655	168,600	2,026,021	16,366
AJU	JUSTIS PROJECT - CITY ADM OFFICE	3,481,495	3,397,792	(83,703)	3,425,758	27,966
FFB	LIVING WAGE / LIVING HEALTH (MCO/HCAO)	3,297,163	3,722,140	424,977	3,820,910	98,770
ASG	MEDICAL EXAMINER	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
BGP	MOSCONE EXPANSION PROJECT	1,700,000	3,400,000	1,700,000		(3,400,000)
FER	NEIGHBORHOOD BEAUTIFICATION	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
FCC	PROCUREMENT SERVICES	5,106,654	5,366,628	259,974	5,544,031	177,403
FFI	REAL ESTATE SERVICES	26,874,789	27,414,519	539,730	29,921,138	2,506,619
FCB	REPRODUCTION SERVICES	6,025,989	6,853,219	827,230	6,799,546	(53,673)
FCT	RISK MANAGEMENT / GENERAL	14,325,471	18,305,849	3,980,378	18,376,381	70,532

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Program Summary						
EIJ	TOURISM EVENTS	73,465,907	73,595,485	129,578	74,688,351	1,092,866
BK6	TREASURE ISLAND	1,758,079	1,924,948	166,869	1,848,550	(76,398)
FFJ	VEHICLE & EQUIPMENT MAIN & FUELING	25,949,934	30,375,336	4,425,402	31,070,417	695,081
Total Uses by Program		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
Character Summary						
001	SALARIES	57,088,390	60,656,456	3,568,066	62,443,831	1,787,375
013	MANDATORY FRINGE BENEFITS	25,072,158	27,606,313	2,534,155	30,709,131	3,102,818
020	OVERHEAD	2,480,014	2,423,689	(56,325)	2,423,689	
021	NON PERSONNEL SERVICES	119,100,888	125,855,857	6,754,969	127,284,079	1,428,222
038	CITY GRANT PROGRAMS	10,204,626	11,075,119	870,493	11,075,119	
040	MATERIALS & SUPPLIES	12,420,070	16,084,305	3,664,235	16,411,661	327,356
060	CAPITAL OUTLAY	11,896,646	19,580,919	7,684,273	9,983,519	(9,597,400)
06F	FACILITIES MAINTENANCE	425,000	967,000	542,000	469,000	(498,000)
06P	PROGRAMMATIC PROJECTS	1,672,680	2,215,465	542,785	1,445,584	(769,881)
070	DEBT SERVICE	506,231	506,231		506,231	
079	ALLOCATED CHARGES		(102,381)	(102,381)	(102,381)	
081	SERVICES OF OTHER DEPTS	27,622,044	27,961,640	339,596	30,010,777	2,049,137
095	INTRAFUND TRANSFERS OUT	23,211,825	24,907,355	1,695,530	21,544,221	(3,363,134)
098	UNAPPROPRIATED REVENUE-DESIGNATED				781	781
ELU	TRANSFER ADJUSTMENTS-USES	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
Total Uses by Character		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 1G AGF ACP:						
CAD067	ADM - ENHANCEMENTS		75,000	75,000	380,000	305,000
	SUB-TOTAL CONTROLLER RESERVES		**75,000**	**75,000**	**380,000**	**305,000**

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
MAYOR RESERVES:						
ANNUAL PROJECTS: 1G AGF AAP:						
CADANC	ANIMAL SHELTER FACILITY PLAN		700,000	700,000		(700,000)
	SUB-TOTAL MAYOR RESERVES		**700,000**	**700,000**		**(700,000)**
Total Reserved Appropriations			**775,000**	**775,000**	**380,000**	**(395,000)**
Sources of Funds Detail by Subobject						
11110	PAYROLL TAX	1,000,000	1,000,000		1,000,000	
12210	HOTEL ROOM TAX	53,095,000		(53,095,000)		
20299	SUNDRY BUSINESS LICENSES	520,000	520,000		520,000	
20911	DOG LICENSE	410,000	410,000		410,000	
20921	MARRIAGE LICENSE	562,000	562,000		562,000	
25940	OFFICE OF LABOR STD ENFORCEMENT PENALTIE	274,036	314,036	40,000	354,036	40,000
25941	PREVAILING WAGE PENALTIES	100,000	100,000		100,000	
35701	CONVENTION FACILITIES - RENTALS	10,398,957	11,062,886	663,929	11,309,495	246,609
35702	CONVENTION FACILITIES - CONCESSIONS	13,039,950	13,961,175	921,225	14,264,566	303,391
39899	OTHER CITY PROPERTY RENTALS	2,747,714	2,900,714	153,000	2,938,714	38,000
49997	CITY DEPTS REVENUE FROM OCII		1,618,000	1,618,000	1,625,000	7,000
60130	COUNTY CLERK FEES	1,191,400	1,191,400		1,191,400	
60155	CITY HALL TOURS	5,000	5,000		5,000	
60202	FUEL SALES & MAINTENANCE SERVICES		700,000	700,000	700,000	
60501	PUBLIC POUND FEE	138,000	138,000		138,000	
60502	PUBLIC POUND SALE OF ANIMALS	22,000	22,000		22,000	
60505	CAT REGISTRATION	12,100	12,100		12,100	
60684	FARMERS MARKET FEE	925,950	925,950		925,950	
60690	MEDICAL EXAMINER FEES	640,000	665,000	25,000	665,000	
61101	PLAN CHECKING	212,000	160,000	(52,000)	160,000	
63508	OTHER HEALTH FEE	173,957	173,957		173,957	
63509	BIRTH CERTIFICATE FEE	214,005	214,005		214,005	
63510	DEATH CERTIFICATE FEE	61,450	61,450		61,450	
75415	COMMUNITY IMPROVEMENT IMPACT FEE		75,000	75,000	380,000	305,000
76251	SALE OF SCRAP AND WASTE	325,000	325,000		325,000	
79999	OTHER NON-OPERATING REVENUE	20,000	20,000		20,000	
86599	EXP REC-GENERAL UNALLOCATED	27,221,922	2,382,404	(24,839,518)	1,624,461	(757,943)

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	375,756	422,750	46,994	422,750	
865AC	EXP REC FR AIRPORT (AAO)	5,232,748	7,863,085	2,630,337	7,854,110	(8,975)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	13,760,430	15,016,161	1,255,731	16,953,398	1,937,237
865AN	EXP REC FR ANIMAL CARE & CONTROL (AAO)		124,829	124,829	128,129	3,300
865AP	EXP REC FR ADULT PROBATION (AAO)	2,542	58,451	55,909	58,451	
865AR	EXP REC FR ART COMMISSION (AAO)	308,899	339,529	30,630	339,529	
865AS	EXP REC FR ASSESSOR (AAO)	513,011	513,497	486	604,729	91,232
865AT	EXP REC FR DPW-AT (AAO)	86,553		(86,553)		
865BD	EXP REC FR BOARD OF SUPV (AAO)	33,229	33,038	(191)	33,038	
865BE	EXP REC FR BUS & ENC DEV (AAO)	277,112	452,185	175,073	448,951	(3,234)
865BI	EXP REC FR BLDG INSPECTION (AAO)	2,342,041	2,600,466	258,425	2,593,103	(7,363)
865C8	EXP REC FR CON-PAYROLL/PERSONNEL (AAO)	405,178	405,178		405,178	
865CA	EXP REC FR ADM (AAO)	2,594,929	2,801,271	206,342	2,825,586	24,315
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	54,789	66,420	11,631	66,420	
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)		5,353	5,353	5,502	149
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	28,050	28,050		28,050	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	175,771	207,272	31,501	207,272	
865CM	EXP REC FR MED EXAMINER/CORONER (AAO)		23,751	23,751	24,319	568
865CO	EXP REC FR CONTROLLER (AAO)	351,709	351,332	(377)	351,332	
865CP	EXP REC FR CITY PLANNING (AAO)	1,393,355	1,455,890	62,535	1,455,909	19
865CS	EXP REC FR CIVIL SERVICE (AAO)	63,555	63,555		63,555	
865CT	EXP REC FR CITY ATTORNEY (AAO)	37,210	73,469	36,259	73,878	409
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	350,828	438,599	87,771	198,371	(240,228)
865EC	EXP REC FR ETHICS COMMISSION (AAO)	96,537	102,583	6,046	102,583	
865ED	EXP REC FR EMERGENCY COMM. DEPT.	328,340	335,768	7,428	336,350	582
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	1,003,394	1,232,794	229,400	1,232,794	
865EV	EXP REC FR ENVIRONMENT (AAO)	126,333	130,238	3,905	120,105	(10,133)
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	920,000	955,000	35,000	955,000	
865FC	EXP REC FR FIRE DEPT (AAO)	306,634	4,643,959	4,337,325	5,128,518	484,559
865GE	EXP REC FR GENERAL CITY RESP (AAO)	3,228,067	3,236,067	8,000	3,236,067	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	2,440,399	2,994,542	554,143	3,007,294	12,752
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,494,888	1,512,954	18,066	1,457,058	(55,896)
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	564,734	531,185	(33,549)	531,185	
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	78,147	128,147	50,000	128,147	
865HS	EXP REC FR HSS (AAO)	16,437	17,455	1,018	17,455	
865JV	EXP REC FR JUVENILE COURT (AAO)	106,566	185,164	78,598	186,173	1,009

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	295,513	464,187	168,674	462,257	(1,930)
865LL	EXP REC FR LAW LIBRARY (AAO)	13,153	723,216	710,063	904,216	181,000
865MO	EXP REC FR MAYOR - CDBG (AAO)	180,000	200,000	20,000	200,000	
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	9,122,873	12,091,127	2,968,254	12,165,951	74,824
865MY	EXP REC FR MAYOR (AAO)	218,278	178,278	(40,000)	178,278	
865OC	EXP REC FR OFFICE OF CONTRACT ADMIN(AAO)		1,600	1,600	1,600	
865PA	EXP REC FR PERMIT APPEALS (AAO)	31,545	31,545		31,545	
865PC	EXP REC FR POLICE COMMISSION (AAO)	2,952,523	9,057,905	6,105,382	11,817,515	2,759,610
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	671,910	699,954	28,044	700,407	453
865PO	EXP REC FR PORT COMMISSION (AAO)	2,742,932	3,582,923	839,991	3,566,719	(16,204)
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	6,903,479	6,909,283	5,804	6,886,647	(22,636)
865PW	EXP REC FR PUBLIC WORKS (AAO)	8,570,340	16,161,780	7,591,440	17,156,084	994,304
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	358,279	358,516	237	358,516	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	149,080	183,219	34,139	183,219	
865RD	EXP REC FR HUMAN RESOURCES (AAO)	1,478,593	1,479,747	1,154	1,479,750	3
865RE	EXP REC FR REAL ESTATE (AAO)	83,596	168,042	84,446	155,842	(12,200)
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	343,057	409,219	66,162	409,560	341
865RP	EXP REC FR REC & PARK (AAO)	549,454	4,001,595	3,452,141	4,089,114	87,519
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	278,346	289,575	11,229	289,575	
865SH	EXP REC FR SHERIFF (AAO)	903,920	1,497,773	593,853	1,503,747	5,974
865SP	EXP REC FR TRIAL COURTS (AAO)	37,835	44,278	6,443	44,278	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,716,832	5,259,888	543,056	5,182,273	(77,615)
865TI	EXP REC FROM ISD (AAO)	2,098,732	2,402,270	303,538	2,431,269	28,999
865TR	EXP REC FR TREAS/TAX COLL (AAO)	1,253,844	1,593,770	339,926	2,246,524	652,754
865UC	EXP REC FR PUC (AAO)	4,568,201	6,080,191	1,511,990	5,865,158	(215,033)
865UH	EXP REC FR HETCH HETCHY (AAO)	650,417	933,718	283,301	941,295	7,577
865UW	EXP REC FR WATER DEPT (AAO)	1,576,746	1,723,568	146,822	1,723,785	217
865WM	EXP REC FR WAR MEMORIAL (AAO)	1,726,517	1,797,152	70,635	1,797,152	
865WO	EXP REC FR STATUS OF WOMEN (AAO)	95,682	95,682		95,682	
865WP	EXP REC FR CLEANWATER (AAO)	524,669	2,185,794	1,661,125	2,232,422	46,628
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	3,877,522	3,954,995	77,473	3,954,995	
875MO	EXP REC FR MAYOR-CDBG (NON-AAO)	173,331	178,561	5,230	178,591	30
875PW	EXP REC FR PUBLIC WORKS (NON-AAO)	51,013	51,013		51,013	
875TC	EXP REC FR TRIAL COURTS (NON-AAO)	882,280	882,280		882,280	
875UC	EXP REC FR PUC (NON-AAO)	679,000	679,000		679,000	
9301G	OTI FR 1G-GENERAL FUND		54,459,639	54,459,639	54,486,723	27,084

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
9305A	OTI FR 5A-AIRPORT FUND	30,888	31,713	825	31,713	
9305C	OTI FR 5C-CLEANWATER PROGRAM FUNDS	30,888	31,713	825	31,713	
9305P	OTI FR 5P-PORT COMMISSION FUND	30,888	31,713	825	31,713	
9305T	OTI FR 5T-HETCH HETCHY FUNDS	30,889	31,712	823	31,712	
9305W	OTI FR 5W-WATER DEPARTMENT FUNDS	30,889	31,712	823	31,712	
9502C	ITI FR 2S/CFF-CONVENTION FACILITIES FD	1,700,000	3,400,000	1,700,000		(3,400,000)
9502T	ITI FR 2S/RPF-REAL PROPERTY FUND	21,456,825	21,452,355	(4,470)	21,489,221	36,866
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	12,833,103	13,208,133	375,030	9,065,961	(4,142,172)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
GFS (1)	GENERAL FUND SUPPORT	44,388,098	51,837,570	7,449,472	46,876,092	(4,961,478)
Total Sources by Funds		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	28,517,013	29,680,882	1,163,869	30,024,761	343,879
013	MANDATORY FRINGE BENEFITS	11,299,808	12,417,839	1,118,031	13,503,192	1,085,353
021	NON PERSONNEL SERVICES	3,644,877	3,848,522	203,645	3,782,685	(65,837)
038	CITY GRANT PROGRAMS	10,104,626		(10,104,626)		
040	MATERIALS & SUPPLIES	1,056,291	1,055,291	(1,000)	1,055,291	
060	CAPITAL OUTLAY	144,126	448,595	304,469	54,069	(394,526)
081	SERVICES OF OTHER DEPTS	14,472,494	13,809,912	(662,582)	14,234,276	424,364
095	INTRAFUND TRANSFERS OUT	55,000	55,000		55,000	
	SUB-TOTAL 1G AGF AAA	**69,294,235**	**61,316,041**	**(7,978,194)**	**62,709,274**	**1,393,233**
2S CFF ANP: CONV FAC FD-OPERATING-NONPROJECT						
001	SALARIES	266,602	272,378	5,776	275,711	3,333
013	MANDATORY FRINGE BENEFITS	95,940	105,054	9,114	115,437	10,383
021	NON PERSONNEL SERVICES	68,250,312	68,191,538	(58,774)	69,145,363	953,825
038	CITY GRANT PROGRAMS	100,000	100,000		100,000	
040	MATERIALS & SUPPLIES	1,530	1,530		1,530	
070	DEBT SERVICE	506,231	506,231		506,231	
081	SERVICES OF OTHER DEPTS	4,245,292	4,418,754	173,462	4,544,079	125,325

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
2S CFF ANP: CONV FAC FD-OPERATING-NONPROJECT						
095	INTRAFUND TRANSFERS OUT	1,700,000	3,400,000	1,700,000		(3,400,000)
ELU	TRANSFER ADJUSTMENTS-USES	(1,700,000)	(3,400,000)	(1,700,000)		3,400,000
	SUB-TOTAL 2S CFF ANP	**73,465,907**	**73,595,485**	**129,578**	**74,688,351**	**1,092,866**
2S CRF GFA: GRANTS FOR THE ARTS						
001	SALARIES		503,940	503,940	510,949	7,009
013	MANDATORY FRINGE BENEFITS		217,733	217,733	237,808	20,075
021	NON PERSONNEL SERVICES		72,200	72,200	72,200	
038	CITY GRANT PROGRAMS		10,975,119	10,975,119	10,975,119	
040	MATERIALS & SUPPLIES		6,000	6,000	6,000	
081	SERVICES OF OTHER DEPTS		957,647	957,647	957,647	
	SUB-TOTAL 2S CRF GFA		**12,732,639**	**12,732,639**	**12,759,723**	**27,084**
2S GSF SBF: SURETY BOND SELF-INSURANCE FUND						
001	SALARIES	62,239	63,480	1,241	64,558	1,078
013	MANDATORY FRINGE BENEFITS	29,180	32,060	2,880	30,982	(1,078)
021	NON PERSONNEL SERVICES	63,023	63,023		63,023	
	SUB-TOTAL 2S GSF SBF	**154,442**	**158,563**	**4,121**	**158,563**	
6I CSF CSF: IS-CENTRAL SHOPS FUND						
001	SALARIES	8,464,324	8,577,936	113,612	8,681,490	103,554
013	MANDATORY FRINGE BENEFITS	4,356,896	4,538,317	181,421	4,931,936	393,619
021	NON PERSONNEL SERVICES	2,332,802	2,624,990	292,188	2,624,990	
040	MATERIALS & SUPPLIES	9,984,626	13,589,666	3,605,040	13,853,739	264,073
081	SERVICES OF OTHER DEPTS	811,286	1,044,427	233,141	978,262	(66,165)
	SUB-TOTAL 6I CSF CSF	**25,949,934**	**30,375,336**	**4,425,402**	**31,070,417**	**695,081**
6I OIS REP: IS-REPRODUCTION FUND						
001	SALARIES	1,246,554	1,381,823	135,269	1,439,796	57,973
013	MANDATORY FRINGE BENEFITS	589,251	723,872	134,621	810,608	86,736
021	NON PERSONNEL SERVICES	3,236,008	3,773,750	537,742	3,725,981	(47,769)
040	MATERIALS & SUPPLIES	300,000	350,000	50,000	350,000	
060	CAPITAL OUTLAY	138,383	166,298	27,915		(166,298)
081	SERVICES OF OTHER DEPTS	515,793	457,476	(58,317)	472,380	14,904

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
6I OIS REP: IS-REPRODUCTION FUND						
098	UNAPPROPRIATED REVENUE-DESIGNATED				781	781
	SUB-TOTAL 6I OIS REP	**6,025,989**	**6,853,219**	**827,230**	**6,799,546**	**(53,673)**
	SUB-TOTAL OPERATING	**174,890,507**	**185,031,283**	**10,140,776**	**188,185,874**	**3,154,591**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CAD067	ADM - ENHANCEMENTS		520,000	520,000		(520,000)
CADANC	ANIMAL SHELTER FACILITY PLAN	150,000	700,000	550,000		(700,000)
FADANC	ANIMAL SHELTER FACILITIES MAINTENANCE	670,937	50,000	(620,937)		(50,000)
FADCHL	CITY HALL FACILITIES MAINTENANCE PROJS	150,000		(150,000)	1,600,000	1,600,000
FADHOJ	HALL OF JUSTICE	175,000	184,000	9,000	193,000	9,000
FADMAR	ALEMANY MARKET FACILITIES MAINTENANCE	300,000	300,000			(300,000)
FADOFA	CITY ADMIN SVCS OTHER FACILITIES	250,000	263,000	13,000	276,000	13,000
PAD004	CITY VEHICLE POOL	144,850	144,718	(132)	279,450	134,732
PAD006	ENTERTAINMENT COMMISSION FUND	861,464	851,356	(10,108)	875,315	23,959
PCA200	IMMIGRANT AND LANGUAGE SERVICES	(467)		467		
PCA400	COMMUNITY AMBASSADOR PROGRAM	496,385	580,753	84,368	718,484	137,731
	SUB-TOTAL 1G AGF AAP	**3,198,169**	**3,593,827**	**395,658**	**3,942,249**	**348,422**
	SUB-TOTAL ANNUAL PROJECTS	**3,198,169**	**3,593,827**	**395,658**	**3,942,249**	**348,422**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CAD067	ADM - ENHANCEMENTS		5,735,000	5,735,000	3,880,000	(1,855,000)
CAD06R	ADM - FACILITY RENEWAL		152,000	152,000	1,850,000	1,698,000
CADCHG	CITY HALL EMERGENCY GENERATOR PROJECT	225,000	1,084,203	859,203	620,000	(464,203)
CADCHS	CITY HALL SECURITY SYSTEM		290,000	290,000		(290,000)
CADEND	CITY ADMIN PROJECTS-DISABLED ACCESS	7,668,200	6,047,005	(1,621,195)	950,000	(5,097,005)
CADFIR	CITY HALL FIRE ALARM PROJECT		313,100	313,100		(313,100)
PAD009	E-PROCUREMENT	100,000	101,650	1,650	101,650	
PAD011	JUSTIS PROJECT - CITY ADM. OFFICE	3,481,495	3,397,792	(83,703)	3,425,758	27,966
PATCIP	CITY CAPITAL IMPROVMENT PLANNING	750,000	750,000		750,000	
PCA300	CAPSS EARTHQUAKE SAFETY PROGRAM	440,000	590,000	150,000	590,000	
	SUB-TOTAL 1G AGF ACP	**12,664,695**	**18,460,750**	**5,796,055**	**12,167,408**	**(6,293,342)**

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:						
2S CFF CPR: CONV FAC FD-CONTINUING PROJECTS						
CCF500	MOSCONE CONVENTION CENTER EXPANSION PLAN	1,700,000	3,400,000	1,700,000		(3,400,000)
	SUB-TOTAL 2S CFF CPR	**1,700,000**	**3,400,000**	**1,700,000**		**(3,400,000)**
2S GSF VHS: VITAL & HLTH STATISTICS FEES						
PHCSA8	VITAL & HEALTH STATS FD	173,957	173,957		173,957	
	SUB-TOTAL 2S GSF VHS	**173,957**	**173,957**		**173,957**	
2S NDF BBF: NEIGHBORHOOD BEAUTIFICATION FUND						
PAD007	NEIGHBORHOOD BEAUTIFICATION	1,865,000	1,765,000	(100,000)	1,000,000	(765,000)
	SUB-TOTAL 2S NDF BBF	**1,865,000**	**1,765,000**	**(100,000)**	**1,000,000**	**(765,000)**
2S RPF SRA: 25 VAN NESS BUILDING						
PRECCC	CIVIC CENTER CAMPUS	2,684,184	2,594,730	(89,454)	2,601,991	7,261
	SUB-TOTAL 2S RPF SRA	**2,684,184**	**2,594,730**	**(89,454)**	**2,601,991**	**7,261**
2S RPF SRB: 1660 MISSION BLDG						
PRECCC	CIVIC CENTER CAMPUS	885,790	900,608	14,818	909,513	8,905
	SUB-TOTAL 2S RPF SRB	**885,790**	**900,608**	**14,818**	**909,513**	**8,905**
2S RPF SRC: 30 VAN NESS BUILDING						
PRECCC	CIVIC CENTER CAMPUS	6,373,038	6,324,417	(48,621)	6,343,513	19,096
	SUB-TOTAL 2S RPF SRC	**6,373,038**	**6,324,417**	**(48,621)**	**6,343,513**	**19,096**
2S RPF SRE: 555 SEVENTH STREET BUILDING						
PRECCC	CIVIC CENTER CAMPUS	802,368	805,079	2,711	804,844	(235)
	SUB-TOTAL 2S RPF SRE	**802,368**	**805,079**	**2,711**	**804,844**	**(235)**
2S RPF SRF: 1 SOUTH VAN NESS BUILDING						
PRECCC	CIVIC CENTER CAMPUS	8,139,957	8,247,798	107,841	8,290,286	42,488
	SUB-TOTAL 2S RPF SRF	**8,139,957**	**8,247,798**	**107,841**	**8,290,286**	**42,488**
2S RPF SRG: 1650 MISSION STREET BUILDING						
PRECCC	CIVIC CENTER CAMPUS	3,860,202	3,830,437	(29,765)	3,827,788	(2,649)
	SUB-TOTAL 2S RPF SRG	**3,860,202**	**3,830,437**	**(29,765)**	**3,827,788**	**(2,649)**
2S RPF SRZ: SPECIAL REV FUND-REAL ESTATE						
PRE000	REAL ESTATE OPERATIONS	5,336,644	5,444,827	108,183	5,574,364	129,537
PRECCC	CIVIC CENTER CAMPUS	3,179,601	6,762,739	3,583,138	9,648,790	2,886,051

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
2S RPF SRZ: SPECIAL REV FUND-REAL ESTATE						
PREFMS	FACILITIES MANAGEMENT	21,538,145	21,969,692	431,547	24,346,774	2,377,082
	SUB-TOTAL 2S RPF SRZ	**30,054,390**	**34,177,258**	**4,122,868**	**39,569,928**	**5,392,670**
	SUB-TOTAL CONTINUING PROJECTS	**69,203,581**	**80,680,034**	**11,476,453**	**75,689,228**	**(4,990,806)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ADM23	CITY ADMINISTRATOR PROGRAMS	14,171,029	18,147,286	3,976,257	18,217,818	70,532
ADM24	INTERNAL SERVICES	6,234,256	6,586,978	352,722	5,834,647	(752,331)
	SUB-TOTAL 1G AGF WOF	**20,405,285**	**24,734,264**	**4,328,979**	**24,052,465**	**(681,799)**
6I CSF VLP: VEHICLE LEASING PROGRAM FUND						
ADM24	INTERNAL SERVICES	846,205	846,205		846,205	
	SUB-TOTAL 6I CSF VLP	**846,205**	**846,205**		**846,205**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**21,251,490**	**25,580,469**	**4,328,979**	**24,898,670**	**(681,799)**
Total Uses of Funds		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	99,719,091	114,078,475	14,359,384	157,547,486	43,469,011
2S GTF	GASOLINE TAX FUND	37,068,645	40,753,564	3,684,919	42,017,399	1,263,835
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		50,000	50,000	949,000	899,000
2S PWF	PUBLIC WORKS/TRANS & COMMERCE SRF	1,257,211	1,817,997	560,786	2,040,195	222,198
3C FPS	FIRE PROTECTION SYSTEMS IMPVT. FUND	8,272,000		(8,272,000)		
3C SIF	STREET IMPROVEMENT FUND	255,538	1,603,626	1,348,088		(1,603,626)
Total Sources by Funds		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
Program Summary						
BAM	ARCHITECTURE	414,630	443,844	29,214	441,624	(2,220)
BAR	BUILDING REPAIR AND MAINTENANCE	18,102,561	18,637,389	534,828	18,981,004	343,615
BAW	CITY CAPITAL PROJECTS	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
BAG	CONSTRUCTION MANAGEMENT SERVICES	217,264	271,799	54,535	271,749	(50)
BAA	ENGINEERING	883,494	870,432	(13,062)	851,701	(18,731)
BA2	STREET AND SEWER REPAIR	16,776,235	17,233,619	457,384	18,135,243	901,624
BAZ	STREET ENVIRONMENTAL SERVICES	39,926,370	43,947,522	4,021,152	44,665,913	718,391
BAT	STREET USE MANAGEMENT	16,142,550	18,469,276	2,326,726	19,426,067	956,791
BA1	URBAN FORESTRY	16,875,004	17,749,310	874,306	18,259,036	509,726
Total Uses by Program		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
Character Summary						
001	SALARIES	66,780,539	69,979,150	3,198,611	71,043,221	1,064,071
013	MANDATORY FRINGE BENEFITS	33,168,631	35,386,780	2,218,149	38,335,931	2,949,151
020	OVERHEAD	32,260,940	33,768,753	1,507,813	35,084,207	1,315,454
021	NON PERSONNEL SERVICES	6,607,290	10,101,329	3,494,039	9,661,316	(440,013)
040	MATERIALS & SUPPLIES	2,397,172	3,450,685	1,053,513	3,393,185	(57,500)
060	CAPITAL OUTLAY	36,813,420	34,787,762	(2,025,658)	77,846,835	43,059,073
069	PROJECT CARRYFORWARD BUDGETS ONLY	(1,691,242)		1,691,242		
06F	FACILITIES MAINTENANCE	2,781,800	3,808,965	1,027,165	3,264,553	(544,412)
06P	PROGRAMMATIC PROJECTS		540,560	540,560	533,600	(6,960)
070	DEBT SERVICE	201,887	201,887		152,092	(49,795)
081	SERVICES OF OTHER DEPTS	24,735,884	26,116,511	1,380,627	26,838,155	721,644
091	OPERATING TRANSFERS OUT	266,492	1,736,872	1,470,380		(1,736,872)

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Character Summary						
095	INTRAFUND TRANSFERS OUT	1,945,742	1,383,133	(562,609)	876,048	(507,085)
ELU	TRANSFER ADJUSTMENTS-USES	(59,696,070)	(62,958,725)	(3,262,655)	(64,475,063)	(1,516,338)
Total Uses by Character		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 2S NDF BPC:						
CPWSSC	COMPLETE STREET IMPROVEMENTS				69,000	69,000
CONTINUING PROJECTS: 2S NDF MOC:						
CPWSSC	COMPLETE STREET IMPROVEMENTS				250,000	250,000
CONTINUING PROJECTS: 2S NDF RHP:						
CPWSSC	COMPLETE STREET IMPROVEMENTS				573,000	573,000
	SUB-TOTAL CONTROLLER RESERVES				**892,000**	**892,000**
Total Reserved Appropriations					**892,000**	**892,000**
Sources of Funds Detail by Subobject						
20320	CAFE TABLES AND CHAIRS	157,000	168,630	11,630	170,674	2,044
20340	SIDEWALK DISPLAY	158,000	166,586	8,586	168,630	2,044
20350	SIDEWALK FLOWER MARKETS	5,000	5,110	110	5,110	
20370	NEWSRACK FEES	156,000	150,000	(6,000)	145,000	(5,000)
25920	PENALTIES	25,500	25,500		25,500	
30150	INTEREST EARNED - POOLED CASH	147,653	41,661	(105,992)	41,661	
39899	OTHER CITY PROPERTY RENTALS	82,000	90,000	8,000	90,000	
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER		10,000,000	10,000,000		(10,000,000)
46211	MOTOR VEHICLE FUEL TAX	4,629,294	4,629,294		4,629,294	
46212	GAS TAX APPORTIONMENT 725	5,912,106	5,912,106		5,912,106	
46213	GAS TAX APPORTIONMENT CITY	12,155,675	14,168,343	2,012,668	14,653,694	485,351
46214	GAS TAX APPORTIONMENT COUNTY	5,801,401	6,893,893	1,092,492	7,168,542	274,649
46219	GAS TAX ADJUSTMENT BETWEEN DPW & MTA	(3,178,017)	(3,178,017)		(3,178,017)	
48912	GAS TAX PROP-111 SEC 2105 COUNTY	2,322,680	2,322,680		2,322,680	
48914	GAS TAX PROP-111 SEC 2105 CITY	4,389,482	4,389,482		4,389,482	
60148	SOLID WASTE IMPOUND ACCOUNT FEE	3,800,646	5,687,646	1,887,000	5,800,646	113,000

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

60500	'PARKLETS' PERMIT FEE	10,800	13,797	2,997	15,330	1,533
60600	MOBILE FOOD FACILITIES PERMIT	24,500	18,396	(6,104)	19,418	1,022
60627	CURB RECONFIGURATION CHARGE	21,000	18,396	(2,604)	18,907	511
60637	STREET SPACE	789,500	1,379,700	590,200	1,277,500	(102,200)
60639	MISC SERVICE CHARGES-DPW	696,000	715,400	19,400	725,620	10,220
60641	DEBRIS BOXES	166,000	143,080	(22,920)	148,190	5,110
60642	SIDEWALK PERMIT	70,000	75,117	5,117	76,650	1,533
60644	PERMIT PHONE BOOTH	100		(100)		
60647	RIGHT-OF-WAY ASSESSMENT	3,683,400	4,045,544	362,144	4,090,200	44,656
60675	ENCROACHMENT ASSESSMENT FEE	604,000	628,530	24,530	648,970	20,440
60699	OTHER PUBLIC SAFETY CHARGES	1,257,211	1,817,997	560,786	2,040,195	222,198
60801	STREET CLEANING STATE HIGHWAY	630,000	630,000		630,000	
60802	STREET REPAIR STATE HIGHWAY	170,000	170,000		170,000	
75415	COMMUNITY IMPROVEMENT IMPACT FEE		220,000	220,000	949,000	729,000
86599	EXP REC-GENERAL UNALLOCATED	56,785,405	57,050,716	265,311	58,896,061	1,845,345
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	547,117	577,883	30,766	249,000	(328,883)
865EV	EXP REC FR ENVIRONMENT (AAO)	2,211,400	2,211,400		2,211,400	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	225,000	275,000	50,000	275,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	275,000	275,000		275,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	57,750,328	61,575,592	3,825,264	63,599,015	2,023,423
865UC	EXP REC FR PUC (AAO)	50,000	50,000		50,000	
865WP	EXP REC FR CLEANWATER (AAO)	5,088,950	5,088,950		5,088,950	
9502J	ITI FR 2S/GTF-GASOLINE TAX FUND	1,945,742	1,383,133	(562,609)	876,048	(507,085)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	149,546	1,603,626	1,454,080		(1,603,626)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(51,424,070)	(62,958,725)	(11,534,655)	(64,475,063)	(1,516,338)
GFS (1)	GENERAL FUND SUPPORT	28,281,136	29,822,216	1,541,080	82,353,687	52,531,471
Total Sources by Funds		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	13,464,934	15,318,057	1,853,123	15,569,543	251,486
013	MANDATORY FRINGE BENEFITS	5,955,825	7,113,978	1,158,153	7,716,404	602,426

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
020	OVERHEAD	10,147,137	11,887,953	1,740,816	12,337,910	449,957
021	NON PERSONNEL SERVICES	540,510	770,510	230,000	540,510	(230,000)
040	MATERIALS & SUPPLIES	535,875	1,419,686	883,811	1,419,686	
060	CAPITAL OUTLAY	574,347	1,724,939	1,150,592	1,615,495	(109,444)
081	SERVICES OF OTHER DEPTS	1,397,502	1,410,630	13,128	1,413,969	3,339
091	OPERATING TRANSFERS OUT	266,492	133,246	(133,246)		(133,246)
	SUB-TOTAL 1G AGF AAA	**32,882,622**	**39,778,999**	**6,896,377**	**40,613,517**	**834,518**
2S GTF GTN: GAS TAX - ANNUALLY BUDGETED						
001	SALARIES	6,150,504	6,149,744	(760)	6,220,653	70,909
013	MANDATORY FRINGE BENEFITS	2,517,385	2,632,637	115,252	2,849,666	217,029
020	OVERHEAD	4,384,659	4,439,876	55,217	4,603,258	163,382
040	MATERIALS & SUPPLIES	619,421	656,297	36,876	656,297	
060	CAPITAL OUTLAY	1,513,550	1,100,247	(413,303)	483,461	(616,786)
081	SERVICES OF OTHER DEPTS	656,712	1,025,312	368,600	1,089,812	64,500
095	INTRAFUND TRANSFERS OUT	706,142	544,260	(161,882)	645,226	100,966
ELU	TRANSFER ADJUSTMENTS-USES	(706,142)	(544,260)	161,882	(645,226)	(100,966)
	SUB-TOTAL 2S GTF GTN	**15,842,231**	**16,004,113**	**161,882**	**15,903,147**	**(100,966)**
2S GTF RDN: ROAD FUND - ANNUALLY BUDGETED						
001	SALARIES	633,237	651,247	18,010	658,859	7,612
013	MANDATORY FRINGE BENEFITS	279,126	301,704	22,578	327,034	25,330
020	OVERHEAD	416,834	409,450	(7,384)	422,861	13,411
021	NON PERSONNEL SERVICES	2,000	2,000		2,000	
040	MATERIALS & SUPPLIES	136,408	136,408		136,408	
060	CAPITAL OUTLAY	123,878	508,051	384,173	1,068,846	560,795
081	SERVICES OF OTHER DEPTS	979,156	962,506	(16,650)	963,409	903
095	INTRAFUND TRANSFERS OUT	1,239,600	838,873	(400,727)	230,822	(608,051)
ELU	TRANSFER ADJUSTMENTS-USES	(1,239,600)	(838,873)	400,727	(230,822)	608,051
	SUB-TOTAL 2S GTF RDN	**2,570,639**	**2,971,366**	**400,727**	**3,579,417**	**608,051**
	SUB-TOTAL OPERATING	**51,295,492**	**58,754,478**	**7,458,986**	**60,096,081**	**1,341,603**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CADCRI	PUBLIC RIGHT-OF-WAY TRANSITION PLAN	(930,000)		930,000		

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CENSTR	STREET PROJECTS	1,000,000	500,000	(500,000)	1,102,500	602,500
CENTRN	TRANSPORTATION CAPITAL PROJECTS	(49,517)		49,517		
CHCVAC	SOUTHEAST HEATLH CTR RENOVA - ADA/HVAC	(48,725)		48,725		
CPWBLD	PUBLIC WORKS CITY FAC PROJECTS	6,607,517	2,770,000	(3,837,517)	303,450	(2,466,550)
CPWCRM	CURB RAMP IMPROVEMENT PROJECTS		1,247,000	1,247,000	4,617,996	3,370,996
CPWOFA	PUBLIC WORKS OTHER FACILITIES		315,000	315,000	330,750	15,750
CPWPLZ	PLAZA IMPROVEMENT PROJECTS				500,000	500,000
CPWSSC	COMPLETE STREET IMPROVEMENTS		4,053,000	4,053,000	500,000	(3,553,000)
CPWTRN	TRANSPORTATION CAPITAL PROJECTS				40,007,812	40,007,812
CSMDSR	SIDEWALK INSPECTION & REPAIR PROGRAM	(613,000)	655,573	1,268,573	3,060,155	2,404,582
CUFTRN	RIGHT-OF-WAY LANDSCAPE CAPITAL PROJECTS	303,972	584,677	280,705	536,570	(48,107)
FBRDPW	FACILITIES MAINTENANCE-DPW	350,000	367,500	17,500	385,875	18,375
FPWOFA	OTHER FACILITIES MAINTENANCE	250,000		(250,000)		
GCMOFA	HAZARDOUS MATERIAL ABATEMENT	132,300	138,915	6,615	146,000	7,085
PDSINF	INFRASTRUCTURE DEBT SERVICE	817,517	2,857,985	2,040,468	2,868,722	10,737
PENPWP	PUBLIC WORKS PLAZA INSPECTION & REPAIR	131,500		(131,500)		
PENSTR	STREET STRUCTURE INSPECTION PROGRAM		231,000	231,000	242,550	11,550
PENTRN	DPW-BOE PROJ-TRANSPRT	100,000		(100,000)		
PPWCRM	CURB RAMP PROGRAMMATIC PROJECTS				500,000	500,000
PPWPLZ	PLAZA PROGRAMMATIC PROJECTS		83,075	83,075	87,229	4,154
PPWTRN	TRANSPORTATION PROGRAMMATIC PROJECT		105,000	105,000	110,250	5,250
PSMHVP	HUNTERS VIEW PROJECT		540,560	540,560	533,600	(6,960)
PSRTRN	DPW-SSR CAP PROJ	1,680,000	1,764,000	84,000	1,852,200	88,200
PUFOFA	MAINTENANCE EXISTING MEDIANS	94,500	99,225	4,725	104,186	4,961
PUFTRN	BUF TRANSPORTATION PROJECTS	225,000	936,250	711,250	248,063	(688,187)
	SUB-TOTAL 1G AGF ACP	**10,051,064**	**17,248,760**	**7,197,696**	**58,037,908**	**40,789,148**
2S GTF GTF: SPECIAL GAS TAX STREET IMPVT FUND						
CHUT14	DPW-HUTA 2103 FY13-14 ALLOCATION		12,165,707	12,165,707	12,651,058	485,351
CPWTRN	TRANSPORTATION CAPITAL PROJECTS	10,153,039		(10,153,039)		
PDSINF	INFRASTRUCTURE DEBT SERVICE	1,707,889	1,718,694	10,805	1,716,646	(2,048)
	SUB-TOTAL 2S GTF GTF	**11,860,928**	**13,884,401**	**2,023,473**	**14,367,704**	**483,303**
2S GTF RDF: ROAD FUND						
CHUT14	DPW-HUTA 2103 FY13-14 ALLOCATION		6,884,293	6,884,293	7,158,942	274,649

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:						
2S GTF RDF: ROAD FUND						
CPWTRN	TRANSPORTATION CAPITAL PROJECTS	5,791,801		(5,791,801)		
PDSINF	INFRASTRUCTURE DEBT SERVICE	1,003,046	1,009,391	6,345	1,008,189	(1,202)
	SUB-TOTAL 2S GTF RDF	**6,794,847**	**7,893,684**	**1,098,837**	**8,167,131**	**273,447**
2S NDF BPC: BALBOA PARK COMMUNITY IMPROVEMENT FUND						
CPWSSC	COMPLETE STREET IMPROVEMENTS				69,000	69,000
	SUB-TOTAL 2S NDF BPC				**69,000**	**69,000**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CPWSSC	COMPLETE STREET IMPROVEMENTS				250,000	250,000
CUFTRN	RIGHT-OF-WAY LANDSCAPE CAPITAL PROJECTS		50,000	50,000	57,000	7,000
	SUB-TOTAL 2S NDF MOC		**50,000**	**50,000**	**307,000**	**257,000**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
CPWSSC	COMPLETE STREET IMPROVEMENTS				573,000	573,000
	SUB-TOTAL 2S NDF RHP				**573,000**	**573,000**
2S PWF SRF: OTHER SPECIAL REVENUE FUND						
PSMDSR	SIDEWALK INSPECTION & REPAIR PROGRAM	1,257,211	1,817,997	560,786	2,040,195	222,198
	SUB-TOTAL 2S PWF SRF	**1,257,211**	**1,817,997**	**560,786**	**2,040,195**	**222,198**
3C FPS LOC: FIRE PROTECTION SYS IMPVT-LOCAL FUND						
CFCBLD	FIRE DEPT. CAPITAL BLD. PROJ.	8,272,000		(8,272,000)		
	SUB-TOTAL 3C FPS LOC	**8,272,000**		**(8,272,000)**		
3C SIF 06A: 2006 STATE PROP 1B-TRANS BOND-CITY-FY08						
CPWBLD	PUBLIC WORKS CITY FAC PROJECTS	34,700		(34,700)		
	SUB-TOTAL 3C SIF 06A	**34,700**		**(34,700)**		
3C SIF 06B: 2006 STATE PROP 1B-TRANS BOND-COUNTY-Y08						
CPWBLD	PUBLIC WORKS CITY FAC PROJECTS	220,838		(220,838)		
	SUB-TOTAL 3C SIF 06B	**220,838**		**(220,838)**		
3C SIF OCT: OCTAVIA BOULEVARD SPECIAL FUND						
CENTRN	TRANSPORTATION CAPITAL PROJECTS		1,603,626	1,603,626		(1,603,626)
	SUB-TOTAL 3C SIF OCT		**1,603,626**	**1,603,626**		**(1,603,626)**
	SUB-TOTAL CONTINUING PROJECTS	**38,491,588**	**42,498,468**	**4,006,880**	**83,561,938**	**41,063,470**

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
WORK ORDERS/OVERHEAD:						
1G AGF PWF: GF-DPW WORK ORDER FUND						
DPWAT	BUREAU OF ARCHITECTURE	414,630	443,844	29,214	441,624	(2,220)
DPWBR	BUREAU OF BUILDING REPAIR	16,059,472	16,458,697	399,225	16,841,445	382,748
DPWCM	BUREAU OF CONSTRUCTION MANAGEMENT	217,264	271,799	54,535	271,749	(50)
DPWEN	BUREAU OF ENGINEERING	883,494	870,432	(13,062)	851,701	(18,731)
DPWSE	BUREAU OF STREET ENVIRONMENT SVC	2,773,270	1,922,521	(850,749)	1,990,362	67,841
DPWSM	BUREAU OF STREET USE AND MAPPING	11,572,231	11,726,022	153,791	12,301,639	575,617
DPWSR	BUREAU OF SEWER REPAIR	13,939,104	14,129,007	189,903	14,555,826	426,819
DPWUF	BUREAU OF URBAN FORESTRY	10,925,940	11,228,394	302,454	11,641,715	413,321
	SUB-TOTAL 1G AGF PWF	**56,785,405**	**57,050,716**	**265,311**	**58,896,061**	**1,845,345**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**56,785,405**	**57,050,716**	**265,311**	**58,896,061**	**1,845,345**
Total Uses of Funds		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	2,333,623	2,529,832	196,209	2,652,642	122,810
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	2,516,336	2,965,860	449,524	3,109,631	143,771
6I TIF	DTIS-TELECOMM. & INFORMATION SVCS FUND	70,784,910	77,616,243	6,831,333	74,583,375	(3,032,868)
Total Sources by Funds		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
Program Summary						
BIU	ADMINISTRATION	23,541,789	27,024,554	3,482,765	27,940,734	916,180
BK4	GOVERNANCE AND OUTREACH	9,087,343	8,965,129	(122,214)	9,356,228	391,099
BAK	OPERATIONS	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
BIT	TECHNOLOGY	2,601,035	3,242,459	641,424	2,508,443	(734,016)
BTO	TECHNOLOGY SERVICES:PUBLIC SAFETY	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
Total Uses by Program		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
Character Summary						
001	SALARIES	21,557,614	23,811,952	2,254,338	23,844,566	32,614
013	MANDATORY FRINGE BENEFITS	9,283,082	10,574,545	1,291,463	11,065,706	491,161
020	OVERHEAD	1,652,566	1,808,551	155,985	1,876,714	68,163
021	NON PERSONNEL SERVICES	33,496,011	35,776,777	2,280,766	34,970,400	(806,377)
040	MATERIALS & SUPPLIES	3,174,036	2,116,244	(1,057,792)	1,952,643	(163,601)
060	CAPITAL OUTLAY	1,810,185	2,443,487	633,302	2,325,164	(118,323)
06P	PROGRAMMATIC PROJECTS		2,328,517	2,328,517		(2,328,517)
081	SERVICES OF OTHER DEPTS	4,661,375	4,251,862	(409,513)	4,310,455	58,593
091	OPERATING TRANSFERS OUT		3,684,417	3,684,417	1,250,476	(2,433,941)
ELU	TRANSFER ADJUSTMENTS-USES		(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
Total Uses by Character		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
Sources of Funds Detail by Subobject						
20630	CABLE TV FRANCHISE	2,471,836	2,921,360	449,524	3,065,131	143,771
30150	INTEREST EARNED - POOLED CASH	44,500	44,500		44,500	
39899	OTHER CITY PROPERTY RENTALS	19,648	170,845	151,197	171,470	625
49997	CITY DEPTS REVENUE FROM OCII		30,000	30,000	31,000	1,000
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	97,295	103,867	6,572	98,982	(4,885)

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865AC	EXP REC FR AIRPORT (AAO)	348,030	298,829	(49,201)	299,578	749
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	2,328,657	2,402,603	73,946	2,369,027	(33,576)
865AP	EXP REC FR ADULT PROBATION (AAO)	287,133	321,987	34,854	312,634	(9,353)
865AR	EXP REC FR ART COMMISSION (AAO)	54,848	65,772	10,924	64,869	(903)
865AS	EXP REC FR ASSESSOR (AAO)	364,173	379,285	15,112	371,964	(7,321)
865BD	EXP REC FR BOARD OF SUPV (AAO)	155,946	176,222	20,276	173,636	(2,586)
865BE	EXP REC FR BUS & ENC DEV (AAO)	141,233	935,284	794,051	162,796	(772,488)
865BI	EXP REC FR BLDG INSPECTION (AAO)	786,002	851,114	65,112	832,250	(18,864)
865CA	EXP REC FR ADM (AAO)	89,089		(89,089)		
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	229,237	252,208	22,971	248,697	(3,511)
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	92,879	123,390	30,511	122,207	(1,183)
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	24,385	23,858	(527)	22,571	(1,287)
865CO	EXP REC FR CONTROLLER (AAO)	1,657,263	1,773,734	116,471	1,797,897	24,163
865CP	EXP REC FR CITY PLANNING (AAO)	389,992	481,405	91,413	475,598	(5,807)
865CR	EXP REC FR COMMUNITY DEVELOPMENT (AAO)	43,855		(43,855)		
865CS	EXP REC FR CIVIL SERVICE (AAO)	12,474	12,021	(453)	11,784	(237)
865CT	EXP REC FR CITY ATTORNEY (AAO)	549,677	561,062	11,385	543,496	(17,566)
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	519,255	563,730	44,475	548,508	(15,222)
865EC	EXP REC FR ETHICS COMMISSION (AAO)	72,652	73,543	891	72,716	(827)
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	1,438,835	1,638,016	199,181	1,600,374	(37,642)
865EV	EXP REC FR ENVIRONMENT (AAO)	143,774	166,470	22,696	164,332	(2,138)
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	86,042	102,838	16,796	92,453	(10,385)
865FC	EXP REC FR FIRE DEPT (AAO)	3,245,698	3,715,281	469,583	3,482,403	(232,878)
865GE	EXP REC FR GENERAL CITY RESP (AAO)	3,986,146	4,420,346	434,200	4,610,138	189,792
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	11,742,287	13,393,254	1,650,967	13,489,315	96,061
865HS	EXP REC FR HSS (AAO)	123,568	138,646	15,078	137,628	(1,018)
865JV	EXP REC FR JUVENILE COURT (AAO)	471,530	509,311	37,781	488,652	(20,659)
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	885,837	1,512,087	626,250	1,458,507	(53,580)
865LL	EXP REC FR LAW LIBRARY (AAO)	30,036	23,313	(6,723)	23,509	196
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	6,266,214	6,926,761	660,547	6,566,422	(360,339)
865MY	EXP REC FR MAYOR (AAO)	267,229	276,829	9,600	282,260	5,431
865PA	EXP REC FR PERMIT APPEALS (AAO)	64,376	62,209	(2,167)	61,893	(316)
865PC	EXP REC FR POLICE COMMISSION (AAO)	9,879,322	10,910,525	1,031,203	10,529,890	(380,635)
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	340,433	353,762	13,329	345,717	(8,045)
865PO	EXP REC FR PORT COMMISSION (AAO)	786,820	840,078	53,258	819,331	(20,747)
865PW	EXP REC FR PUBLIC WORKS (AAO)	2,164,723	2,286,040	121,317	2,203,935	(82,105)

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	74,246	73,351	(895)	72,358	(993)
865RC	EXP REC FR HUMAN RIGHTS (AAO)	124,277	111,733	(12,544)	113,559	1,826
865RD	EXP REC FR HUMAN RESOURCES (AAO)	288,644	332,092	43,448	329,296	(2,796)
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	141,647	151,169	9,522	151,541	372
865RP	EXP REC FR REC & PARK (AAO)	1,841,970	2,004,664	162,694	1,923,449	(81,215)
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	656,406	681,159	24,753	678,426	(2,733)
865SH	EXP REC FR SHERIFF (AAO)	2,858,112	2,766,105	(92,007)	2,619,842	(146,263)
865SS	EXP REC FR HUMAN SERVICES (AAO)	3,960,555	4,444,849	484,294	4,369,896	(74,953)
865TI	EXP REC FROM ISD (AAO)	373,856	355,717	(18,139)	357,108	1,391
865TR	EXP REC FR TREAS/TAX COLL (AAO)	532,409	570,916	38,507	564,921	(5,995)
865UC	EXP REC FR PUC (AAO)	1,901,102	2,807,128	906,026	2,830,134	23,006
865UH	EXP REC FR HETCH HETCHY (AAO)	523,095	667,807	144,712	649,313	(18,494)
865UW	EXP REC FR WATER DEPT (AAO)	2,024,842	2,296,911	272,069	2,249,322	(47,589)
865WM	EXP REC FR WAR MEMORIAL (AAO)	104,679	103,224	(1,455)	98,391	(4,833)
865WO	EXP REC FR STATUS OF WOMEN (AAO)	15,431	14,987	(444)	14,988	1
865WP	EXP REC FR CLEANWATER (AAO)	1,299,690	1,345,101	45,411	1,310,336	(34,765)
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	187,031	270,068	83,037	272,183	2,115
875MO	EXP REC FR MAYOR-CDBG (NON-AAO)	53,891	42,100	(11,791)	41,671	(429)
875TI	EXP REC FROM ISD (NON-AAO)	1,351,613	1,428,901	77,288	1,497,063	68,162
9306D	OTI FR 6I/TIF-TELECOMM & INFO		3,684,417	3,684,417	1,250,476	(2,433,941)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	3,030,653	1,093,477	(1,937,176)	172,880	(920,597)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES		(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
GFS (1)	GENERAL FUND SUPPORT	1,587,791	1,708,091	120,300	1,830,901	122,810
Total Sources by Funds		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	911,086	980,717	69,631	1,014,987	34,270
013	MANDATORY FRINGE BENEFITS	348,122	402,132	54,010	442,291	40,159
020	OVERHEAD	762,134	826,146	64,012	874,527	48,381
021	NON PERSONNEL SERVICES	292,830	297,448	4,618	297,448	
040	MATERIALS & SUPPLIES	13,051	13,051		13,051	

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	6,400	10,338	3,938	10,338	
	SUB-TOTAL 1G AGF AAA	**2,333,623**	**2,529,832**	**196,209**	**2,652,642**	**122,810**
2S GSF CTA: CABLE TV ACCESS DEV & PROGRAM FUND						
021	NON PERSONNEL SERVICES	1,407,250	1,570,880	163,630	1,951,694	380,814
060	CAPITAL OUTLAY	1,109,086	1,394,980	285,894	1,157,937	(237,043)
	SUB-TOTAL 2S GSF CTA	**2,516,336**	**2,965,860**	**449,524**	**3,109,631**	**143,771**
6I TIF AAP: DTIS-OPERATING-ANNUAL PROJECT FUND						
001	SALARIES	19,747,549	21,168,240	1,420,691	21,458,084	289,844
013	MANDATORY FRINGE BENEFITS	8,590,062	9,471,419	881,357	10,038,389	566,970
020	OVERHEAD	292,013	367,533	75,520	367,533	
021	NON PERSONNEL SERVICES	18,437,562	18,029,148	(408,414)	16,536,189	(1,492,959)
040	MATERIALS & SUPPLIES	3,155,985	1,751,820	(1,404,165)	1,751,420	(400)
060	CAPITAL OUTLAY	701,099	1,048,507	347,408	1,167,227	118,720
081	SERVICES OF OTHER DEPTS	4,454,975	4,022,193	(432,782)	4,080,786	58,593
091	OPERATING TRANSFERS OUT		3,684,417	3,684,417	1,250,476	(2,433,941)
ELU	TRANSFER ADJUSTMENTS-USES		(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
	SUB-TOTAL 6I TIF AAP	**55,379,245**	**55,858,860**	**479,615**	**55,399,628**	**(459,232)**
6I TIF NPR: TELECOMMUNICATION-NON PROJ-CONTROLLED						
001	SALARIES	898,979	917,466	18,487	928,093	10,627
013	MANDATORY FRINGE BENEFITS	344,898	375,918	31,020	406,124	30,206
020	OVERHEAD	598,419	614,872	16,453	634,654	19,782
021	NON PERSONNEL SERVICES	13,358,369	15,178,700	1,820,331	15,745,069	566,369
040	MATERIALS & SUPPLIES	5,000		(5,000)		
081	SERVICES OF OTHER DEPTS	200,000	219,331	19,331	219,331	
	SUB-TOTAL 6I TIF NPR	**15,405,665**	**17,306,287**	**1,900,622**	**17,933,271**	**626,984**
	SUB-TOTAL OPERATING	**75,634,869**	**78,660,839**	**3,025,970**	**79,095,172**	**434,333**
CONTINUING PROJECTS:						
6I TIF ACP: DTIS-CONTINUING PROJECT FUND						
PCOSDR	SYSTEMS DISASTER RECOVERY PROJECT		2,328,517	2,328,517		(2,328,517)
PTIC02	CITY FIBER WAN PROJECT		655,879	655,879	810,476	154,597
PTIC08	WI-FI PROJECT		100,000	100,000		(100,000)

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
6I TIF ACP: DTIS-CONTINUING PROJECT FUND						
PTIC09	RADIO SECURITY ENHANCEMENT PROJECT		390,000	390,000	390,000	
PTIC10	SERVICE DESK REPLACEMENT PROJECT		199,245	199,245	50,000	(149,245)
PTIC11	BUSINESS LICENSE PORTAL PILOT		777,455	777,455		(777,455)
	SUB-TOTAL 6I TIF ACP		**4,451,096**	**4,451,096**	**1,250,476**	**(3,200,620)**
	SUB-TOTAL CONTINUING PROJECTS		**4,451,096**	**4,451,096**	**1,250,476**	**(3,200,620)**
Total Uses of Funds		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

Department: HSS : HEALTH SERVICE SYSTEM

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Total Sources by Funds		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
Program Summary						
FEE	HEALTH SERVICE SYSTEM	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Total Uses by Program		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
Character Summary						
001	SALARIES	2,950,245	4,066,200	1,115,955	4,368,261	302,061
013	MANDATORY FRINGE BENEFITS	1,450,916	1,982,064	531,148	2,272,331	290,267
021	NON PERSONNEL SERVICES	1,513,870	2,307,752	793,882	2,332,571	24,819
040	MATERIALS & SUPPLIES	35,626	59,000	23,374	41,000	(18,000)
060	CAPITAL OUTLAY		11,550	11,550		(11,550)
081	SERVICES OF OTHER DEPTS	601,579	688,562	86,983	616,063	(72,499)
Total Uses by Character		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
Sources of Funds Detail by Subobject						
69999	OTHER OPERATING REVENUE		6,000	6,000	6,000	
79999	OTHER NON-OPERATING REVENUE	167,355	167,355		167,355	
865AC	EXP REC FR AIRPORT (AAO)	277,824	360,541	82,717	383,205	22,664
865BI	EXP REC FR BLDG INSPECTION (AAO)	46,871	57,962	11,091	61,606	3,644
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	2,800	3,064	264	3,256	192
865CP	EXP REC FR CITY PLANNING (AAO)	25,869	36,258	10,389	38,537	2,279
865CT	EXP REC FR CITY ATTORNEY (AAO)	52,546	70,474	17,928	74,904	4,430
865EV	EXP REC FR ENVIRONMENT (AAO)	17,491	23,491	6,000	24,968	1,477
865GE	EXP REC FR GENERAL CITY RESP (AAO)	1,995,659	2,708,907	713,248	2,879,193	170,286
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	468,012	754,786	286,774	802,233	47,447
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	213,658	290,322	76,664	308,572	18,250
865PA	EXP REC FR PERMIT APPEALS (AAO)	870	1,532	662	1,629	97
865PO	EXP REC FR PORT COMMISSION (AAO)	44,932	53,621	8,689	56,992	3,371
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	1,099,435	1,124,264	24,829	1,194,937	70,673
865PW	EXP REC FR PUBLIC WORKS (AAO)	210,924	245,382	34,458	260,807	15,425

Department: HSS : HEALTH SERVICE SYSTEM

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

865RB	EXP REC FR RENT ARBITRATION BD (AAO)	4,961	7,405	2,444	7,870	465
865RP	EXP REC FR REC & PARK (AAO)	149,238	198,655	49,417	211,142	12,487
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	16,994	21,704	4,710	23,068	1,364
865SS	EXP REC FR HUMAN SERVICES (AAO)	307,782	433,568	125,786	460,823	27,255
865TI	EXP REC FROM ISD (AAO)	40,458	48,770	8,312	51,836	3,066
865UC	EXP REC FR PUC (AAO)	128,414	189,463	61,049	201,372	11,909
865UH	EXP REC FR HETCH HETCHY (AAO)	53,895	65,878	11,983	70,019	4,141
865UW	EXP REC FR WATER DEPT (AAO)	119,656	147,076	27,420	156,321	9,245
865WM	EXP REC FR WAR MEMORIAL (AAO)	11,187	15,576	4,389	16,555	979
865WP	EXP REC FR CLEANWATER (AAO)	85,382	110,563	25,181	117,513	6,950
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	1,010,023	1,972,511	962,488	2,049,513	77,002
Total Sources by Funds		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	2,950,245	4,066,200	1,115,955	4,368,261	302,061
013	MANDATORY FRINGE BENEFITS	1,450,916	1,982,064	531,148	2,272,331	290,267
021	NON PERSONNEL SERVICES	1,513,870	2,307,752	793,882	2,332,571	24,819
040	MATERIALS & SUPPLIES	35,626	59,000	23,374	41,000	(18,000)
060	CAPITAL OUTLAY		11,550	11,550		(11,550)
081	SERVICES OF OTHER DEPTS	601,579	688,562	86,983	616,063	(72,499)
	SUB-TOTAL 1G AGF AAA	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
	SUB-TOTAL OPERATING	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
Total Uses of Funds		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Department: HRD : HUMAN RESOURCES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	14,950,759	16,957,813	2,007,054	16,483,018	(474,795)
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
Total Sources by Funds		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
Program Summary						
FCW	ADMINISTRATION	833,056	1,094,180	261,124	1,154,069	59,889
FH1	CLASS AND COMPENSATION	603,795	480,605	(123,190)	497,796	17,191
FC4	EMPLOYEE RELATIONS	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
FC8	EQUAL EMPLOYMENT OPPORTUNITY	1,145,098	1,487,528	342,430	1,608,755	121,227
FC5	RECRUIT/ ASSESS/ CLIENT SERVICES	7,317,440	7,725,039	407,599	7,880,668	155,629
FDE	WORKERS COMPENSATION	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
FAR	WORKFORCE DEVELOPMENT	759,445	685,862	(73,583)	704,352	18,490
Total Uses by Program		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
Character Summary						
001	SALARIES	11,093,827	12,248,743	1,154,916	12,139,195	(109,548)
013	MANDATORY FRINGE BENEFITS	4,634,544	5,802,226	1,167,682	6,303,516	501,290
021	NON PERSONNEL SERVICES	53,178,543	54,303,640	1,125,097	54,739,056	435,416
040	MATERIALS & SUPPLIES	138,313	136,313	(2,000)	136,313	
06P	PROGRAMMATIC PROJECTS	1,014,240	1,016,450	2,210	1,016,450	
081	SERVICES OF OTHER DEPTS	3,883,190	4,375,971	492,781	4,151,703	(224,268)
Total Uses by Character		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
Sources of Funds Detail by Subobject						
86599	EXP REC-GENERAL UNALLOCATED	962,500	1,015,754	53,254	1,019,379	3,625
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	16,409	26,582	10,173	27,581	999
865AC	EXP REC FR AIRPORT (AAO)	2,179,863	2,190,005	10,142	2,264,179	74,174
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	879,486	766,195	(113,291)	794,562	28,367
865AP	EXP REC FR ADULT PROBATION (AAO)	534,086	366,287	(167,799)	376,712	10,425
865AR	EXP REC FR ART COMMISSION (AAO)	60,003	102,024	42,021	102,024	
865AS	EXP REC FR ASSESSOR (AAO)	138,171	140,646	2,475	143,865	3,219
865BE	EXP REC FR BUS & ENC DEV (AAO)	8,748	9,788	1,040	10,156	368

Department: HRD : HUMAN RESOURCES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
865BI	EXP REC FR BLDG INSPECTION (AAO)	386,094	375,164	(10,930)	378,539	3,375
865CA	EXP REC FR ADM (AAO)	154,329	154,329	-	154,329	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	203,918	209,310	5,392	215,860	6,550
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	66,358	64,358	(2,000)	64,358	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	50,000	50,000		50,000	
865CO	EXP REC FR CONTROLLER (AAO)	25,679	32,602	6,923	33,610	1,008
865CP	EXP REC FR CITY PLANNING (AAO)	321,058	321,058		321,058	
865CS	EXP REC FR CIVIL SERVICE (AAO)	25,100	25,100		25,100	
865CT	EXP REC FR CITY ATTORNEY (AAO)	78,248	60,226	(18,022)	62,490	2,264
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	96,357	97,937	1,580	101,619	3,682
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	590,614	443,701	(146,913)	458,733	15,032
865EV	EXP REC FR ENVIRONMENT (AAO)	144,131	113,706	(30,425)	114,319	613
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	234,137	346,748	112,611	358,881	12,133
865FC	EXP REC FR FIRE DEPT (AAO)	8,606,880	8,164,986	(441,894)	8,421,635	256,649
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	1,207,978	1,284,461	76,483	1,332,749	48,288
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	5,813,293	5,605,739	(207,554)	5,816,444	210,705
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	3,689,912	3,912,770	222,858	4,059,230	146,460
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	442,191	519,283	77,092	538,805	19,522
865HS	EXP REC FR HSS (AAO)	320,632	316,452	(4,180)	317,653	1,201
865JV	EXP REC FR JUVENILE COURT (AAO)	1,650,718	1,352,105	(298,613)	1,402,936	50,831
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	887,372	1,293,108	405,736	1,332,792	39,684
865MY	EXP REC FR MAYOR (AAO)	46,370	28,874	(17,496)	29,508	634
865PC	EXP REC FR POLICE COMMISSION (AAO)	12,870,704	13,574,687	703,983	14,084,938	510,251
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	81,108	85,016	3,908	88,212	3,196
865PO	EXP REC FR PORT COMMISSION (AAO)	1,023,170	772,217	(250,953)	798,309	26,092
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	335,000	335,000		335,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	2,515,396	2,222,664	(292,732)	2,303,654	80,990
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	52,904	61,320	8,416	61,320	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	133,397		(133,397)		
865RD	EXP REC FR HUMAN RESOURCES (AAO)	735,593	766,700	31,107	795,524	28,824
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	90,000	90,000		90,000	
865RP	EXP REC FR REC & PARK (AAO)	3,508,395	3,556,801	48,406	3,686,121	129,320
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	84,771	110,720	25,949	114,096	3,376
865SH	EXP REC FR SHERIFF (AAO)	3,642,315	4,534,401	892,086	4,701,526	167,125
865SS	EXP REC FR HUMAN SERVICES (AAO)	2,738,872	2,977,530	238,658	3,074,927	97,397
865TI	EXP REC FROM ISD (AAO)	391,108	263,926	(127,182)	273,776	9,850

Department: HRD : HUMAN RESOURCES

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

865TR	EXP REC FR TREAS/TAX COLL (AAO)	236,967	307,119	70,152	317,060	9,941
865UC	EXP REC FR PUC (AAO)	1,145,825	992,449	(153,376)	1,003,635	11,186
865UH	EXP REC FR HETCH HETCHY (AAO)	876,994	590,969	(286,025)	612,932	21,963
865UW	EXP REC FR WATER DEPT (AAO)	2,095,893	2,231,559	135,666	2,314,851	83,292
865WC	EXP REC FR HRD-WC (AAO)	99,513	152,503	52,990	152,503	
865WM	EXP REC FR WAR MEMORIAL (AAO)	205,194	151,937	(53,257)	156,774	4,837
865WO	EXP REC FR STATUS OF WOMEN (AAO)	7,892	7,892		7,892	
865WP	EXP REC FR CLEANWATER (AAO)	1,568,432	1,736,086	167,654	1,800,840	64,754
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	259,557	1,605,094	1,345,537	471,885	(1,133,209)
875RC	EXP REC FR HUMAN RIGHTS (NON-AAO)	44,465		(44,465)		
GFS (1)	GENERAL FUND SUPPORT	9,378,557	11,367,455	1,988,898	10,911,352	(456,103)
Total Sources by Funds		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	6,144,571	6,274,970	130,399	6,355,729	80,759
013	MANDATORY FRINGE BENEFITS	2,380,800	2,648,882	268,082	2,884,578	235,696
021	NON PERSONNEL SERVICES	968,959	890,908	(78,051)	845,908	(45,000)
040	MATERIALS & SUPPLIES	90,175	90,175		90,175	
06P	PROGRAMMATIC PROJECTS	1,014,240	1,016,450	2,210	1,016,450	
079	ALLOCATED CHARGES	(1,502,692)	(1,502,692)		(1,502,692)	
081	SERVICES OF OTHER DEPTS	2,529,764	2,708,505	178,741	2,736,562	28,057
	SUB-TOTAL 1G AGF AAA	**11,625,817**	**12,127,198**	**501,381**	**12,426,710**	**299,512**
2S GSF AAA: WORKERS' COMPENSATION FUND						
001	SALARIES	3,609,059	3,941,892	332,833	4,045,106	103,214
013	MANDATORY FRINGE BENEFITS	1,826,519	2,529,255	702,736	2,768,757	239,502
021	NON PERSONNEL SERVICES	51,252,589	52,101,737	849,148	52,837,153	735,416
040	MATERIALS & SUPPLIES	23,638	23,638		23,638	
079	ALLOCATED CHARGES	1,502,692	1,502,692		1,502,692	

Department: HRD : HUMAN RESOURCES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
2S GSF AAA: WORKERS' COMPENSATION FUND						
081	SERVICES OF OTHER DEPTS	777,401	826,316	48,915	825,869	(447)
	SUB-TOTAL 2S GSF AAA	**58,991,898**	**60,925,530**	**1,933,632**	**62,003,215**	**1,077,685**
	SUB-TOTAL OPERATING	**70,617,715**	**73,052,728**	**2,435,013**	**74,429,925**	**1,377,197**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PRD004	TUITION REIMBURSEMENT	125,100	125,100		125,100	
PRD010	LABOR RELATIONS	1,517,281	2,722,405	1,205,124	1,838,162	(884,243)
PRD017	LEAVE MANAGEMENT		246,664	246,664	331,600	84,936
	SUB-TOTAL 1G AGF AAP	**1,642,381**	**3,094,169**	**1,451,788**	**2,294,862**	**(799,307)**
	SUB-TOTAL ANNUAL PROJECTS	**1,642,381**	**3,094,169**	**1,451,788**	**2,294,862**	**(799,307)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PRD004	TUITION REIMBURSEMENT	670,500	670,500		670,500	
	SUB-TOTAL 1G AGF ACP	**670,500**	**670,500**		**670,500**	
	SUB-TOTAL CONTINUING PROJECTS	**670,500**	**670,500**		**670,500**	
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
HRD04	RECRUIT/ASSESS/CLIENT SERVICES	678,488	742,482	63,994	755,808	13,326
HRD08	WORKFORCE DEVELOPMENT	333,573	323,464	(10,109)	335,138	11,674
	SUB-TOTAL 1G AGF WOF	**1,012,061**	**1,065,946**	**53,885**	**1,090,946**	**25,000**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**1,012,061**	**1,065,946**	**53,885**	**1,090,946**	**25,000**
Total Uses of Funds		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

Department: HRC : HUMAN RIGHTS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	1,863,720	1,947,040	83,320	1,975,878	28,838
Total Sources by Funds		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Program Summary						
CAD	HUMAN RIGHTS COMMISSION	1,863,720	1,947,040	83,320	1,975,878	28,838
Total Uses by Program		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Character Summary						
001	SALARIES	1,119,835	1,124,653	4,818	1,129,747	5,094
013	MANDATORY FRINGE BENEFITS	508,251	477,435	(30,816)	514,454	37,019
021	NON PERSONNEL SERVICES	34,300	56,900	22,600	41,800	(15,100)
040	MATERIALS & SUPPLIES	5,000	5,000		5,000	
081	SERVICES OF OTHER DEPTS	196,334	283,052	86,718	284,877	1,825
Total Uses by Character		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Sources of Funds Detail by Subobject						
60199	OTHER GENERAL GOVERNMENT CHARGES		100	100		(100)
66502	VEHICLE ADVERTISING		15,000	15,000		(15,000)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	647,946	713,438	65,492		(713,438)
GFS (1)	GENERAL FUND SUPPORT	1,215,774	1,218,502	2,728	1,975,878	757,376
Total Sources by Funds		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,119,837	1,124,654	4,817	1,129,748	5,094
013	MANDATORY FRINGE BENEFITS	508,249	477,434	(30,815)	514,453	37,019
021	NON PERSONNEL SERVICES	34,300	56,900	22,600	41,800	(15,100)

Department: HRC : HUMAN RIGHTS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
040	MATERIALS & SUPPLIES	5,000	5,000		5,000	
081	SERVICES OF OTHER DEPTS	196,334	283,052	86,718	284,877	1,825
	SUB-TOTAL 1G AGF AAA	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
	SUB-TOTAL OPERATING	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Total Uses of Funds		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**

Department: DSS : HUMAN SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	668,271,080	696,391,175	28,120,095	714,205,667	17,814,492
2S HWF	HUMAN WELFARE SPECIAL REVENUE FUND	25,323,662	30,028,706	4,705,044	26,610,846	(3,417,860)
2S SCP	SENIOR CITIZENS' PROGRAMS FUND	9,487,879	8,501,793	(986,086)	7,819,832	(681,961)
7E GIF	GIFT FUND	446,065	468,587	22,522	468,587	
Total Sources by Funds		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
Program Summary						
CAO	ADMINISTRATIVE SUPPORT	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
CGO	ADULT PROTECTIVE SERVICES	5,504,522	6,001,882	497,360	6,225,519	223,637
CAG	CALWORKS	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
FAL	CHILDREN'S BASELINE	28,051,313	28,007,598	(43,715)	28,814,357	806,759
CAI	COUNTY ADULT ASSISTANCE PROGRAM	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
CIJ	COUNTY VETERANS SERVICES	419,939	436,282	16,343	451,402	15,120
CGP	DIVERSION AND COMMUNITY INTEGRATION PROG	3,656,139	3,832,139	176,000	3,832,139	
CGU	DSS CHILDCARE	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
CAL	FAMILY AND CHILDREN'S SERVICE	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
CAH	FOOD STAMPS	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
CAN	HOMELESS SERVICES	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
CIM	IN HOME SUPPORTIVE SERVICES	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
CGQ	INTEGRATED INTAKE	1,212,564	1,797,703	585,139	2,041,581	243,878
CAJ	MEDI-CAL	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
CIF	OFFICE ON AGING	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
CIH	PUBLIC ADMINISTRATOR	1,518,043	1,478,206	(39,837)	1,531,698	53,492
CGR	PUBLIC CONSERVATOR	1,407,365	1,465,174	57,809	1,520,220	55,046
CGS	PUBLIC GUARDIAN	2,684,063	2,790,457	106,394	2,888,255	97,798
CGT	REPRESENTATIVE PAYEE	558,936	580,591	21,655	599,603	19,012
CGV	WELFARE TO WORK	29,454,222	32,891,457	3,437,235	33,445,256	553,799
Total Uses by Program		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
Character Summary						
001	SALARIES	136,501,016	152,349,345	15,848,329	157,199,582	4,850,237
013	MANDATORY FRINGE BENEFITS	67,423,293	76,877,716	9,454,423	84,566,567	7,688,851
021	NON PERSONNEL SERVICES	25,220,761	26,821,674	1,600,913	26,956,709	135,035

Department: DSS : HUMAN SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Character Summary						
036	AID ASSISTANCE	48,644,898	49,022,678	377,780	50,502,146	1,479,468
037	AID PAYMENTS	244,499,779	239,748,943	(4,750,836)	242,389,375	2,640,432
038	CITY GRANT PROGRAMS	129,114,229	140,963,874	11,849,645	137,103,020	(3,860,854)
039	OTHER SUPPORT & CARE OF PERSONS	300,000	275,000	(25,000)	275,000	
040	MATERIALS & SUPPLIES	2,490,011	2,000,261	(489,750)	2,012,233	11,972
060	CAPITAL OUTLAY	3,284,260	1,579,521	(1,704,739)	979,016	(600,505)
06F	FACILITIES MAINTENANCE	257,450	355,000	97,550	373,000	18,000
081	SERVICES OF OTHER DEPTS	45,792,989	45,396,249	(396,740)	46,748,284	1,352,035
091	OPERATING TRANSFERS OUT	2,480,915	2,480,915		2,480,915	
095	INTRAFUND TRANSFERS OUT	13,709,241	13,669,335	(39,906)	13,669,335	
ELU	TRANSFER ADJUSTMENTS-USES	(16,190,156)	(16,150,250)	39,906	(16,150,250)	
Total Uses by Character		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
Sources of Funds Detail by Subobject						
30490	OTHER INVESTMENT INCOME	255,928	250,000	(5,928)	250,000	
35232	EMPLOYEE PARKING	194,000	194,000		194,000	
40101	STAGE 1 CHILDCARE (FED-AID)	11,713,613	11,336,197	(377,416)	11,336,197	
40102	FOSTER FAMILY HOME LICENSING (FED-ADMIN)	463,020	344,481	(118,539)	344,188	(293)
40103	ADOPTION SERVICES(FED-ADMIN)	1,322,402	1,314,881	(7,521)	1,313,787	(1,094)
40105	APS/CSBG HEALTH-RELATED TITLE XIX	17,585,652	18,589,749	1,004,097	19,205,538	615,789
40106	INDEPENDENT LIVING PROGRAM(FED-ADMIN)	526,793	523,105	(3,688)	523,105	
40107	CALWIN (FED ADMIN)	2,730,685	2,750,730	20,045	2,750,730	
40108	CLF CSBG-HR - SPMP REVENUE	1,175,224	1,175,224		1,175,224	
40110	KIN-GAP ADM FED SHARE	196,021	150,839	(45,182)	150,694	(145)
40121	WELFARE TO WORK	14,184,631	16,875,391	2,690,760	16,891,103	15,712
40124	FOOD STAMPS EMP & TRAINING (FED-ADMIN)	12,645,515	8,903,444	(3,742,071)	8,903,444	
40131	CALWORKS ELIGIBILITY	7,879,225	8,635,450	756,225	8,753,599	118,149
40134	FOOD STAMPS(FED-ADMIN)	21,594,076	23,881,407	2,287,331	24,115,010	233,603
40137	RRP/RCA(FED-ADMIN)	192,906	124,925	(67,981)	124,799	(126)
40138	FOSTER CARE (FED-ADMIN)	1,996,168	2,196,417	200,249	2,194,206	(2,211)
40139	CHILDRENS SERVICES (FED-ADMIN)	18,768,723	21,018,182	2,249,459	21,131,916	113,734
40140	EMERGENCY ASSISTANCE - FEDERAL	1,885,128	1,885,128		1,885,128	
40145	IHSS ADMIN HEALTH-RELATED TITLE XIX	11,914,568	12,746,963	832,395	13,275,825	528,862
40148	TITLE IV-B CHILD WELFARE SERVICES	471,120	471,120		471,120	
40150	CAL STATE DEPT ED - STAGE 2 CHILD CARE	335,808	265,903	(69,905)	265,903	

Department: DSS : HUMAN SERVICES

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

40153	CALWORKS FRAUD INCENTIVE - FEDERAL	29,895	29,895		29,895	
40154	PROMOTING SAFE & STABLE FAMILIES	420,303	384,478	(35,825)	384,478	
40166	CWS HEALTH-RELATED TITLE XIX	3,021,018	3,110,638	89,620	3,109,113	(1,525)
40167	CBFRS CHILD ABUSE PREVENTION CFDA93.590	26,036	25,500	(536)	25,500	
40168	CWS TITLE XX CFDA 93.667	1,223,521	1,223,521		1,223,521	
40201	CALWORKS (FED-AID)	1,642,191	1,642,191		1,397,737	(244,454)
40202	FOSTER CARE(FED-AID)	10,195,905	9,639,786	(556,119)	10,008,191	368,405
40203	ADOPTIONS(FED-AID)	8,225,395	7,642,476	(582,919)	7,751,353	108,877
40204	IHSS CONTRACT-MODE(TITLE XIX SHARE)	8,682,546	7,634,016	(1,048,530)	7,807,140	173,124
40207	REFUGEE(FED-AID)	390,329	354,057	(36,272)	358,482	4,425
40210	EMERG ASSISTANCE-FC AID (FED SHARE)	1,073,391	1,344,142	270,751	1,111,752	(232,390)
40211	IHSS PUBLIC AUTHORITY TITLE XIX SHARE	28,327,844	29,302,424	974,580	30,016,261	713,837
40214	KIN-GAP AID FED SHARE	1,403,157	1,454,547	51,390	1,578,188	123,641
40220	SSI/SSP CAAP INTERIM ASSTNCE REIMBURSEMT	2,992,113	2,611,322	(380,791)	2,771,004	159,682
40221	SSI/SSP CAPI INTERIM ASSTNCE REIMBURSEMT	95,382	86,189	(9,193)	86,189	
40222	SSA/SSI FOSTER CARE REIMBURSEMENT	1,160,009	1,121,078	(38,931)	1,134,694	13,616
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	10,224,679	7,777,092	(2,447,587)	7,095,131	(681,961)
44939	FEDERAL DIRECT GRANT	18,826,049	24,839,765	6,013,716	21,521,480	(3,318,285)
45102	FOSTER FAMILY HOME LICENSING (STATE-ADM)	155,734	152,303	(3,431)	152,303	
45107	CALWIN (STATE ADMIN)	1,009,980	1,017,393	7,413	1,017,393	
45121	WELFARE TO WORK (STATE-ADMIN)	3,185,282	3,281,618	96,336	3,283,744	2,126
45128	CALWORKS MENTAL HEALTH (STATE/FED)	1,726,485	1,718,843	(7,642)	1,718,843	
45131	CALWORKS ELIGIBILITY (STATE-ADMIN)	4,855,260	5,220,175	364,915	5,213,011	(7,164)
45134	FOOD STAMPS(STATE-ADMIN)	16,234,942	17,262,820	1,027,878	17,472,820	210,000
45136	CASH ASST PGM FOR IMMIGRANT ELIGIBILTY	858,790	952,333	93,543	951,374	(959)
45145	IHSS ADMIN (STATE/FED)	7,050,681	11,767,333	4,716,652	12,157,333	390,000
45150	CAL STATE DEPT OF EDUC - STAGE 2/3	10,432,531	8,293,655	(2,138,876)	8,293,641	(14)
45169	VETERANS SERVICES - STATE	61,000	61,000		61,000	
45204	IHSS CONTRACT-MODE (STATE GF SHARE)	4,251,655	4,789,128	537,473	4,789,128	
45209	CASH ASSIST PGM FOR IMMIGRANTS - REVENUE	6,433,153	5,935,079	(498,074)	6,117,959	182,880
45211	IHSS PUBLIC AUTHORITY STATE SHARE	3,809,940	8,214,476	4,404,536	7,644,088	(570,388)
45214	KIN-GAP AID STATE SHARE	1,094,429	1,301,246	206,817	1,411,856	110,610
45299	OTHER STATE-PUBLIC ASSISTANCE PROGRAMS	1,480	12,193	10,713	12,181	(12)
45301	MEDI-CAL-ELIGIBILITY DETERMINATION	29,327,844	37,731,749	8,403,905	37,841,343	109,594
45511	HEALTH/WELFARE SALES TAX ALLOCATION	59,198,000	67,799,000	8,601,000	67,691,000	(108,000)
45512	CALWORKS MOE SUBACCOUNT	25,642,191	23,111,249	(2,530,942)	23,436,499	325,250

Department: DSS : HUMAN SERVICES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
45621	MOTOR VEH LIC FEE-REALIGNMENT FUND	1,508,000	1,519,000	11,000	1,519,000	
45701	ADULT PROTECTIVE SERVICES-AB 118	1,883,494	2,126,802	243,308	2,187,259	60,457
45705	ADOPTIONS-AB 118	1,518,339	2,125,977	607,638	2,040,912	(85,065)
45710	ADOPTION ASSISTANCE PRGRM-AB 118/ABX1 16	7,665,322	8,035,347	370,025	8,650,916	615,569
45711	CHILD ABUSE PREVENTION-AB 118	142,791	161,237	18,446	171,534	10,297
45715	CHILD WELFARE SERVICES-AB 118/ABX1 16	11,631,075	13,133,566	1,502,491	15,861,814	2,728,248
45730	FOSTER CARE ADMINISTRATN-AB 118/ABX1 16	1,001,115	1,806,731	805,616	1,884,390	77,659
45735	FOSTER CARE ASSISTANCE-AB 118/ABX1 16	10,580,729	13,015,290	2,434,561	12,889,096	(126,194)
48999	OTHER STATE GRANTS & SUBVENTIONS	2,195,690	1,139,972	(1,055,718)	1,145,732	5,760
49999	OTHER LOCAL/REGIONAL GRANTS		40,000	40,000		(40,000)
60128	ADMIN FEE-PUBLIC GUARDIAN	300,000	300,000		300,000	
60129	ATTY FEES-PUBLIC GUARDIAN	85,000	85,000		85,000	
60131	BOND FEE-PUBLIC GUARDIAN	16,000	16,000		16,000	
60133	ADMIN FEE-PUBLIC ADMINISTRATOR	275,000	275,000		275,000	
60134	ATTY FEES-PUBLIC ADMINISTRATOR	173,410	173,410		173,410	
60135	BOND FEE-PUBLIC ADMINISTRATOR	15,356	15,356		15,356	
60138	IMD FEE - REP PAYEE	79,920	70,000	(9,920)	70,000	
60146	REP-PAYEE FEES - REVENUE		210,739	210,739	210,739	
63509	BIRTH CERTIFICATE FEE	165,092	130,266	(34,826)	130,266	
63599	MISC PUBLIC HEALTH REVENUE	285,000		(285,000)		
78101	GIFTS AND BEQUESTS	446,065	1,495,357	1,049,292	1,495,357	
78201	PRIVATE GRANTS	130,000	235,575	105,575	176,000	(59,575)
79995	CHILD SUPPORT OFFSETTING AID	449,796	449,796		449,796	
79997	FOOD STAMP OVERPAYMENT COLLECTIONS	80,000	80,000		80,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)		40,000	40,000	40,000	
865AP	EXP REC FR ADULT PROBATION (AAO)	335,133	252,500	(82,633)	252,500	
865BI	EXP REC FR BLDG INSPECTION (AAO)	90,783	98,594	7,811	98,594	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	160,000	276,307	116,307	191,568	(84,739)
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	1,156,618	1,624,640	468,022	1,324,640	(300,000)
865CY	EXP REC FR CHILDREN YOUTH & FAMILIE(AAO)	9,604,393	9,607,415	3,022	9,607,415	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	41,170	50,000	8,830	50,000	
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	17,967,951	17,880,647	(87,304)	18,211,400	330,753
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)		20,000	20,000	20,000	
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	266,283	266,283		266,283	
865JV	EXP REC FR JUVENILE COURT (AAO)	49,387	88,284	38,897	88,284	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	821,990	821,990		821,990	

Department: DSS : HUMAN SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
865UC	EXP REC FR PUC (AAO)		10,000	10,000	10,000	
865UW	EXP REC FR WATER DEPT (AAO)	10,000		(10,000)		
875MO	EXP REC FR MAYOR-CDBG (NON-AAO)	77,058	3,139,897	3,062,839	3,139,897	
9301G	OTI FR 1G-GENERAL FUND	2,480,915	2,480,915		2,480,915	
9501G	ITI FR 1G-GENERAL FUND	13,709,241	13,669,335	(39,906)	13,669,335	
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(16,190,156)	(16,150,250)	39,906	(16,150,250)	
GFS (1)	GENERAL FUND SUPPORT	231,000,380	222,095,037	(8,905,343)	233,223,643	11,128,606
Total Sources by Funds		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	129,196,439	145,134,258	15,937,819	149,909,697	4,775,439
013	MANDATORY FRINGE BENEFITS	66,217,396	75,821,640	9,604,244	83,445,037	7,623,397
021	NON PERSONNEL SERVICES	20,925,539	22,923,933	1,998,394	23,158,543	234,610
036	AID ASSISTANCE	45,629,304	45,862,422	233,118	45,741,890	(120,532)
037	AID PAYMENTS	244,499,779	239,748,943	(4,750,836)	242,389,375	2,640,432
038	CITY GRANT PROGRAMS	85,956,863	92,678,642	6,721,779	92,751,485	72,843
040	MATERIALS & SUPPLIES	2,490,011	2,000,261	(489,750)	2,012,233	11,972
060	CAPITAL OUTLAY	200,260	1,579,521	1,379,261	979,016	(600,505)
081	SERVICES OF OTHER DEPTS	44,968,947	44,529,632	(439,315)	45,898,246	1,368,614
091	OPERATING TRANSFERS OUT	2,480,915	2,480,915		2,480,915	
095	INTRAFUND TRANSFERS OUT	13,709,241	13,669,335	(39,906)	13,669,335	
ELU	TRANSFER ADJUSTMENTS-USES	(16,190,156)	(16,150,250)	39,906	(16,150,250)	
	SUB-TOTAL 1G AGF AAA	**640,084,538**	**670,279,252**	**30,194,714**	**686,285,522**	**16,006,270**
	SUB-TOTAL OPERATING	**640,084,538**	**670,279,252**	**30,194,714**	**686,285,522**	**16,006,270**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FSS06F	DSS - FACILITIES MAINTENANCE		355,000	355,000	373,000	18,000
	SUB-TOTAL 1G AGF AAP		**355,000**	**355,000**	**373,000**	**18,000**
	SUB-TOTAL ANNUAL PROJECTS		**355,000**	**355,000**	**373,000**	**18,000**

Department: DSS : HUMAN SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
FSS004	CHILD CARE CENTER - FAC MAINT ACP	67,450		(67,450)		
FSS100	FACILITIES MAINTENANCE- CONTINUING FUND	3,274,000		(3,274,000)		
PSSBTP	AGING BROADBAND TECHNOLOGY PROGRAM		612,969	612,969	819,867	206,898
PSSCCR	STATE CHILDCARE RESERVE ACCOUNT	1,000,000	1,724,586	724,586	3,324,586	1,600,000
PSSJNS	JOBS NOW PROGRAMS	5,310,111	5,007,090	(303,021)	5,007,090	
PSSWFC	WORKING FAMILIES CREDIT	300,000	275,000	(25,000)	275,000	
PSSWIN	CALIFORNIA WELFARE INFORMATION NETWORK	4,525,740	4,467,943	(57,797)	4,451,267	(16,676)
	SUB-TOTAL 1G AGF ACP	**14,477,301**	**12,087,588**	**(2,389,713)**	**13,877,810**	**1,790,222**
1G AGF HSC: HUMAN SERVICES CARE FUND						
PSSHSC	HUMAN SERVICES CARE	13,709,241	13,669,335	(39,906)	13,669,335	
	SUB-TOTAL 1G AGF HSC	**13,709,241**	**13,669,335**	**(39,906)**	**13,669,335**	
2S HWF DSS: DSS-SPECIAL REVENUE FUND						
PSS001	CHILDREN'S SERVICES FUND-W&I ARTICLE 5	176,077	138,498	(37,579)	138,498	
PSSCLT	COMMUNITY LIVING TRUSTFUND	3,656,139	3,832,139	176,000	3,832,139	
PSSITC	ONGOING CMIPS II PROJECT	24,960	24,960		24,960	
	SUB-TOTAL 2S HWF DSS	**3,857,176**	**3,995,597**	**138,421**	**3,995,597**	
	SUB-TOTAL CONTINUING PROJECTS	**32,043,718**	**29,752,520**	**(2,291,198)**	**31,542,742**	**1,790,222**
GRANTS:						
2S HWF GNC: GRANTS; NON-PROJECT; CONTINUING						
SSCCWR	CHILD CARE WORKFORCE REGISTRY		99,575	99,575		(99,575)
SSCPAC	CHILDCARE PLANNING AND ADVISORY COUNCIL	642,253	642,253		642,253	
SSEHAP	EMERGENCY HOUSING & ASSISTANCE PROG.	982,000		(982,000)		
SSFDCP	FAMILY DEMO GRANT FOR CHILD ABUSE PREV	625,000	836,206	211,206	836,206	
SSFSP2	FOOD STAMP PROGRAM PARTICIPATION GRANT 2	850,000	600,000	(250,000)	600,000	
SSHCOC	HUD CONTINUUM OF CARE GRANT		20,064,914	20,064,914	20,085,274	20,360
SSMDRC	MDRC DEMO SUBSIDIZED EMPLOYMENT PROGRAM	800,000	250,000	(550,000)	250,000	
SSREFU	REFUGEE GRANTS	186,184	201,516	15,332	201,516	
SSSFFN	THE SAN FRANCISCO FOUNDATION	30,000		(30,000)		
SSSHPG	MCKINNEY SUPPORTIVE HOUSING PRGM GRANT	6,716,373	875,730	(5,840,643)		(875,730)
SSSPCP	HUD MCKINNEY SHELTER + CARE PROG.	10,634,676	2,462,915	(8,171,761)		(2,462,915)
	SUB-TOTAL 2S HWF GNC	**21,466,486**	**26,033,109**	**4,566,623**	**22,615,249**	**(3,417,860)**

Department: DSS : HUMAN SERVICES

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

GRANTS:						
2S SCP GNC: GRANTS; NON-PROJECT; CONTINUING						
AGCDP	CDSMP GRANT THRU SF HEALTH PLAN	120,000	30,000	(90,000)	30,000	
AGELAB	ELDER ABUSE PREVENTION (F&S T VII) (CID)	14,167	12,548	(1,619)	12,548	
AGFCSS	FAMILY CAREGIVER SUPPPORT SERVICES	416,667	378,028	(38,639)	378,028	
AGHICP	HEALTH INSURANCE COUNSELING ADVOCACY PGM	342,277	360,308	18,031	360,308	
AGLTCI	LONG TERM CARE INTEGRATION GRANT	100,000		(100,000)		
AGNUTR	NUTRITION PROGRAMS (F&S; T3C1&2; 3F)	2,145,548	2,145,548		2,145,548	
AGOBMC	MEDICAID PENALTY CITATIONS OMBUDSMAN	27,114	26,874	(240)	26,874	
AGSNFQ	SKILLED NURSING FACILITY QUALITY	28,197	28,260	63	28,260	
AGSUPP	SUPPORTIVE SERVICES (F&S; TITLE 3B&7)	1,131,792	1,020,264	(111,528)	1,020,264	
AGTCP	TRANSITIONAL CARE PROGRAM CMS GRANT	3,982,203	3,320,049	(662,154)	2,638,088	(681,961)
AGUSDA	FED USDA FOOD PROGRAMS	1,179,914	1,179,914		1,179,914	
	SUB-TOTAL 2S SCP GNC	**9,487,879**	**8,501,793**	**(986,086)**	**7,819,832**	**(681,961)**
7E GIF GIF: ETF-GIFT FUND						
AGHC	HOSPITAL COUNCIL	446,065	468,587	22,522	468,587	
	SUB-TOTAL 7E GIF GIF	**446,065**	**468,587**	**22,522**	**468,587**	
	SUB-TOTAL GRANTS	**31,400,430**	**35,003,489**	**3,603,059**	**30,903,668**	**(4,099,821)**
Total Uses of Funds		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

Department: JUV : JUVENILE PROBATION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	34,561,879	35,722,583	1,160,704	36,878,158	1,155,575
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	1,125,958	1,264,044	138,086	1,347,000	82,956
Total Sources by Funds		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
Program Summary						
ASC	ADMINISTRATION	7,112,485	7,168,723	56,238	7,288,308	119,585
FAL	CHILDREN'S BASELINE	1,001,571	1,010,999	9,428	1,012,158	1,159
AKE	JUVENILE HALL	11,472,100	11,649,687	177,587	12,286,201	636,514
AKS	JUVENILE HALL REPLACEMENT DEBT PAYMENT	2,660,351	2,667,374	7,023	2,665,174	(2,200)
AKF	LOG CABIN RANCH	3,001,666	3,290,352	288,686	3,331,528	41,176
AKC	PROBATION SERVICES	10,439,664	11,199,492	759,828	11,641,789	442,297
Total Uses by Program		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
Character Summary						
001	SALARIES	19,150,314	19,873,025	722,711	20,024,941	151,916
013	MANDATORY FRINGE BENEFITS	6,783,230	6,947,396	164,166	7,529,293	581,897
021	NON PERSONNEL SERVICES	3,472,491	3,786,616	314,125	3,780,523	(6,093)
038	CITY GRANT PROGRAMS	248,000	216,256	(31,744)	219,408	3,152
040	MATERIALS & SUPPLIES	693,647	673,647	(20,000)	729,177	55,530
060	CAPITAL OUTLAY	873,638	1,027,092	153,454	1,628,393	601,301
06F	FACILITIES MAINTENANCE	330,000	497,000	167,000	364,000	(133,000)
081	SERVICES OF OTHER DEPTS	4,136,517	3,965,595	(170,922)	3,949,423	(16,172)
Total Uses by Character		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
Sources of Funds Detail by Subobject						
40156	JUVENILE PROBATION TITLE IV-E(FOST.CARE)	1,430,294	2,343,294	913,000	2,343,294	
44925	FED MILK & FOOD PROGRAM	178,000	178,000		178,000	
44939	FEDERAL DIRECT GRANT		22,944	22,944		(22,944)
45161	STATE-GROUP HOME MONTHLY VISITS	253,879	253,879		253,879	
48999	OTHER STATE GRANTS & SUBVENTIONS	4,259,303	4,374,445	115,142	4,480,345	105,900
60699	OTHER PUBLIC SAFETY CHARGES	34,000	34,000		34,000	
69911	ADOPTION PROGRAM CHARGES	5,000	5,000		5,000	

Department: JUV : JUVENILE PROBATION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

87599	EXP REC-UNALLOCATED (NON-AAO FDS)	80,000	80,000		80,000	
GFS (1)	GENERAL FUND SUPPORT	29,447,361	29,695,065	247,704	30,850,640	1,155,575
Total Sources by Funds		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	16,526,316	17,158,941	632,625	17,291,795	132,854
013	MANDATORY FRINGE BENEFITS	5,861,652	6,027,666	166,014	6,542,968	515,302
021	NON PERSONNEL SERVICES	3,217,318	3,444,341	227,023	3,407,141	(37,200)
040	MATERIALS & SUPPLIES	626,847	626,847		626,847	
060	CAPITAL OUTLAY	23,638	219,092	195,454	128,393	(90,699)
081	SERVICES OF OTHER DEPTS	3,878,861	3,844,679	(34,182)	3,828,507	(16,172)
	SUB-TOTAL 1G AGF AAA	**30,134,632**	**31,321,566**	**1,186,934**	**31,825,651**	**504,085**
	SUB-TOTAL OPERATING	**30,134,632**	**31,321,566**	**1,186,934**	**31,825,651**	**504,085**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CJV06R	JUV - FACILITY RENEWAL				350,000	350,000
CJV131	FY12-13 YGC BLDG ENTRANCE ADA	250,000		(250,000)		
CJV132	FY12-13 PLUMBING REPLCMNT AT LCR	150,000	61,000	(89,000)		(61,000)
CJV133	FY12-13 YGC ELEVATOR CNTL REPLACE	450,000		(450,000)		
FJV06F	JUV - FACILITIES MAINTENANCE		497,000	497,000	364,000	(133,000)
FJV267	HVR-MISC FAC MAINT PROJ	20,000		(20,000)		
FJV311	YGC-MISC FAC MAINT PROJ	250,000		(250,000)		
FJV312	LCR-MISC FAC MAINT PROJ	60,000		(60,000)		
PJV025	JUVENILE PROBATION & CAMPS FUNDING	2,942,791	3,019,217	76,426	3,111,707	92,490
PJV026	JUVENILE PROBATION & CAMPS FUNDING	54,456	76,800	22,344	76,800	
	SUB-TOTAL 1G AGF AAP	**4,177,247**	**3,654,017**	**(523,230)**	**3,902,507**	**248,490**
	SUB-TOTAL ANNUAL PROJECTS	**4,177,247**	**3,654,017**	**(523,230)**	**3,902,507**	**248,490**

Department: JUV : JUVENILE PROBATION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CJV067	JUV - ENHANCEMENT		200,000	200,000	300,000	100,000
CJV06R	JUV - FACILITY RENEWAL		547,000	547,000	850,000	303,000
PJV131	FY12-13 JUVENILE HALL CAMERAS	250,000		(250,000)		
	SUB-TOTAL 1G AGF ACP	**250,000**	**747,000**	**497,000**	**1,150,000**	**403,000**
	SUB-TOTAL CONTINUING PROJECTS	**250,000**	**747,000**	**497,000**	**1,150,000**	**403,000**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
JVSCHA	2ND CHANCE ACT FOR JUV OFFENDERS FY12-14		22,944	22,944		(22,944)
JVSTCO	JUV PROB-CBOC STANDARDS & TRAINING GRANT	115,000	125,000	10,000	115,000	(10,000)
JVYOBG	YOUTHFUL OFFENDER BLOCK GRANT	1,010,958	1,116,100	105,142	1,232,000	115,900
	SUB-TOTAL 2S PPF GNC	**1,125,958**	**1,264,044**	**138,086**	**1,347,000**	**82,956**
	SUB-TOTAL GRANTS	**1,125,958**	**1,264,044**	**138,086**	**1,347,000**	**82,956**
Total Uses of Funds		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

Department: LLB : LAW LIBRARY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	738,179	1,284,995	546,816	1,484,499	199,504
Total Sources by Funds		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Program Summary						
EEA	LAW LIBRARY	738,179	1,284,995	546,816	1,484,499	199,504
Total Uses by Program		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Character Summary						
001	SALARIES	346,563	363,194	16,631	367,640	4,446
013	MANDATORY FRINGE BENEFITS	140,277	157,554	17,277	171,415	13,861
021	NON PERSONNEL SERVICES	17,275	17,275		17,275	
040	MATERIALS & SUPPLIES	443	443		443	
081	SERVICES OF OTHER DEPTS	233,621	746,529	512,908	927,726	181,197
Total Uses by Character		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Sources of Funds Detail by Subobject						
GFS (1)	GENERAL FUND SUPPORT	738,179	1,284,995	546,816	1,484,499	199,504
Total Sources by Funds		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	346,563	363,194	16,631	367,640	4,446
013	MANDATORY FRINGE BENEFITS	140,277	157,554	17,277	171,415	13,861
021	NON PERSONNEL SERVICES	17,275	17,275		17,275	
040	MATERIALS & SUPPLIES	443	443		443	

Department: LLB : LAW LIBRARY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	233,621	746,529	512,908	927,726	181,197
	SUB-TOTAL 1G AGF AAA	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
	SUB-TOTAL OPERATING	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Total Uses of Funds		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**

Department: MYR : MAYOR

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	16,531,181	42,329,670	25,798,489	46,109,435	3,779,765
2S CFF	CONVENTION FACILITIES FUND	5,500,000	560,000	(4,940,000)	560,000	
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	3,990,855	1,712,143	(2,278,712)	1,082,948	(629,195)
2S ROF	LOW-MOD INCOME HOUSING ASSET FUND		6,868,000	6,868,000	6,865,000	(3,000)
Total Sources by Funds		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
Program Summary						
FFC	AFFORDABLE HOUSING	9,356,855	31,456,143	22,099,288	32,369,885	913,742
FEA	CITY ADMINISTRATION	4,460,237	4,653,049	192,812	4,702,454	49,405
FAB	COMMUNITY INVESTMENT	3,815,211	3,845,514	30,303	3,198,513	(647,001)
CGD	CRIMINAL JUSTICE	8,101	8,095	(6)	8,097	2
CAN	HOMELESS SERVICES	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
FAJ	NEIGHBORHOOD SERVICES	335,341	407,392	72,051	421,252	13,860
FEY	PUBLIC POLICY & FINANCE	1,410,795	1,469,933	59,138	1,520,341	50,408
Total Uses by Program		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
Character Summary						
001	SALARIES	3,782,059	4,881,778	1,099,719	5,068,013	186,235
013	MANDATORY FRINGE BENEFITS	1,573,223	2,146,543	573,320	2,396,542	249,999
020	OVERHEAD		1,405,582	1,405,582	1,408,305	2,723
021	NON PERSONNEL SERVICES	7,024,417	2,204,417	(4,820,000)	2,204,417	
038	CITY GRANT PROGRAMS	9,909,345	13,118,882	3,209,537	17,161,036	4,042,154
039	OTHER SUPPORT & CARE OF PERSONS		21,621,000	21,621,000	20,746,000	(875,000)
040	MATERIALS & SUPPLIES	43,689	43,689		43,689	
06P	PROGRAMMATIC PROJECTS	2,853,401	5,174,941	2,321,540	4,966,335	(208,606)
081	SERVICES OF OTHER DEPTS	835,902	872,981	37,079	623,046	(249,935)
Total Uses by Character		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	5,500,000		(5,500,000)		
25990	SETTLEMENTS		650,000	650,000		(650,000)
39899	OTHER CITY PROPERTY RENTALS	3,000,000	5,500,000	2,500,000	5,500,000	

Department Appropriations (2 year) (Mayor's Proposed)

Department: MYR : MAYOR

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
45511	HEALTH/WELFARE SALES TAX ALLOCATION	892,000	1,022,000	130,000	1,020,000	(2,000)
45621	MOTOR VEH LIC FEE-REALIGNMENT FUND	15,000	15,000		15,000	
49997	CITY DEPTS REVENUE FROM OCII		1,368,000	1,368,000	1,365,000	(3,000)
79945	LOAN REV-FEES	150,000	200,000	50,000	200,000	
79999	OTHER NON-OPERATING REVENUE	150,000	150,000		150,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	422,413	422,413		422,413	
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	22,462	23,024	562	23,024	
865ED	EXP REC FR EMERGENCY COMM. DEPT.	47,075	48,252	1,177	48,252	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	3,578,185	5,884,996	2,306,811	7,218,382	1,333,386
865PC	EXP REC FR POLICE COMMISSION (AAO)	96,607	96,607		96,607	
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	22,462	23,024	562	23,024	
865PO	EXP REC FR PORT COMMISSION (AAO)	14,532	14,532		14,532	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	181,110	237,110	56,000	237,110	
865RP	EXP REC FR REC & PARK (AAO)	17,237	17,237		17,237	
865SS	EXP REC FR HUMAN SERVICES (AAO)	3,556,254	4,256,108	699,854	5,689,877	1,433,769
865UC	EXP REC FR PUC (AAO)	272,359	279,168	6,809	279,168	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	255,079	225,207	(29,872)	250,546	25,339
9301G	OTI FR 1G-GENERAL FUND		560,000	560,000	560,000	
9501G	ITI FR 1G-GENERAL FUND		20,000,000	20,000,000	22,800,000	2,800,000
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	690,855	712,143	21,288	732,948	20,805
GFS (1)	GENERAL FUND SUPPORT	7,138,406	9,764,992	2,626,586	7,954,263	(1,810,729)
Total Sources by Funds		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	2,729,738	2,860,114	130,376	2,953,194	93,080
013	MANDATORY FRINGE BENEFITS	1,158,997	1,287,825	128,828	1,433,015	145,190
021	NON PERSONNEL SERVICES	133,001	133,001		133,001	
040	MATERIALS & SUPPLIES	43,689	43,689		43,689	

Department: MYR : MAYOR

Budget Year 2013-2014 and 2014-2015

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	654,770	671,849	17,079	521,914	(149,935)
	SUB-TOTAL 1G AGF AAA	**4,720,195**	**4,996,478**	**276,283**	**5,084,813**	**88,335**
	SUB-TOTAL OPERATING	**4,720,195**	**4,996,478**	**276,283**	**5,084,813**	**88,335**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PMOCLS	CIVIL LEGAL SVCS	100,000		(100,000)		
PMOECB	EXCELSIOR & OMI CAPACITY BUILDING	100,000	100,000		100,000	
PMOEPC	EVICTION PREVENTION COUNSELING	127,914	130,472	2,558	130,472	
PMOFES	FILIPINO EMPLOYMENT SUPPORT		74	74	77	3
PMOHAS	LOW-MOD HOUSING ASSETS					
PMOHCO	HOUSING COUNSELING	25,583	26,095	512	26,095	
PMOHSF	HOPE SF INITIATIVE	348,401	389,373	40,972	389,373	
PMOIMS	MOH-IMMIGRANT SERVICES	171,229	347,835	176,606	347,835	
PMOIYS	IMMIGRATION & YOUTH SVCS	149,118	151,691	2,573	151,691	
PMOLCB	MOH-LOW INCOME CAPACITY BLDG	317,264	134,349	(182,915)	134,349	
PMOLSO	MOCD LEGAL SERVICES & INFO OUTREACH	1,274,703	942,005	(332,698)	944,997	2,992
PMOMDT	MISSION DISTRICT THEATER PJT.	300,000		(300,000)		
PMORVB	RICHMOND VILLAGE BEACON					
PMOSIF	IMMIGRATION COMM RESPONSE NETWORK	195,999	218,622	22,623	218,622	
PMOSOE	SANCTUARY OUTREACH EDUCATION	85,000	85,000		85,000	
PMOTCE	TENANT COUNSELING AND EVICTION DEFENSE	100,000	100,000		100,000	
PMY024	MAYOR'S SPECIAL/PROTOCOL FUNDS	25,000	25,000		25,000	
	SUB-TOTAL 1G AGF AAP	**3,320,211**	**2,650,514**	**(669,697)**	**2,653,513**	**2,999**
	SUB-TOTAL ANNUAL PROJECTS	**3,320,211**	**2,650,514**	**(669,697)**	**2,653,513**	**2,999**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PGEQCT	PUBLIC SAFETY PROJECTS	5,000	5,000		5,000	
PMOHOF	HOUSING TRUST FUND - MOH		20,000,000	20,000,000	22,645,937	2,645,937
PMOLIH	LOW INCOME HOUSING		3,150,000	3,150,000	1,400,000	(1,750,000)
	SUB-TOTAL 1G AGF ACP	**5,000**	**23,155,000**	**23,150,000**	**24,050,937**	**895,937**

Department: MYR : MAYOR

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S CFF LIH: CONV FAC FD-LOW INCOME HOUSING PROGRAM						
PMOHTF	MAYOR'S OFFICE OF HOUSING HOTEL TAX FUND	5,000,000		(5,000,000)		
PMOHTR	HOTEL TAX-RENT SUPPLEMENT ORDINANCE 2-98	500,000	560,000	60,000	560,000	
	SUB-TOTAL 2S CFF LIH	**5,500,000**	**560,000**	**(4,940,000)**	**560,000**	
2S NDF AHF: AFFORDABLE HOUSING FUND-FEES						
PMOAHF	AFFORDABLE HOUSING FUND-MOH	690,855	712,143	21,288	732,948	20,805
PMOHLB	MOH LEAD REMEDIATION - DPH PORTION		650,000	650,000		(650,000)
	SUB-TOTAL 2S NDF AHF	**690,855**	**1,362,143**	**671,288**	**732,948**	**(629,195)**
2S NDF HPF: HOUSING PROGRAM FEES FUND-OR390-90						
PMOLAF	MOH LOAN ADMINISTRATION FEES	300,000	350,000	50,000	350,000	
	SUB-TOTAL 2S NDF HPF	**300,000**	**350,000**	**50,000**	**350,000**	
2S NDF LMF: LOW-MOD HOUSING ASSETS FUND						
PMOMAR	MOH HOUSING ASSETS	3,000,000		(3,000,000)		
	SUB-TOTAL 2S NDF LMF	**3,000,000**		**(3,000,000)**		
2S ROF LMF: LMIHAF NON-BOND FUNDS						
PMOHAS	LOW-MOD HOUSING ASSETS		5,500,000	5,500,000	5,500,000	
PMOPTA	MOH PROPERTY TAX HOUSING ADMIN		1,368,000	1,368,000	1,365,000	(3,000)
	SUB-TOTAL 2S ROF LMF		**6,868,000**	**6,868,000**	**6,865,000**	**(3,000)**
	SUB-TOTAL CONTINUING PROJECTS	**9,495,855**	**32,295,143**	**22,799,288**	**32,558,885**	**263,742**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
MYR01	OFFICE OF THE MAYOR	1,630,279	1,677,991	47,712	1,703,331	25,340
MYR17	HOUSING/NEIGHBORHOODS	6,855,496	9,849,687	2,994,191	12,616,841	2,767,154
	SUB-TOTAL 1G AGF WOF	**8,485,775**	**11,527,678**	**3,041,903**	**14,320,172**	**2,792,494**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**8,485,775**	**11,527,678**	**3,041,903**	**14,320,172**	**2,792,494**
Total Uses of Funds		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	435,515,651	470,720,107	35,204,456	471,913,130	1,193,023
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	6,785,522	7,225,429	439,907	6,687,531	(537,898)
5A AAA	SFIA-OPERATING FUND	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
Total Sources by Funds		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
Program Summary						
AC5	AIRPORT POLICE	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
ACB	INVESTIGATIONS	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
ACV	OFFICE OF CITIZEN COMPLAINTS	4,610,850	4,876,485	265,635	5,036,106	159,621
ACM	OPERATIONS AND ADMINISTRATION	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
ACX	PATROL	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
ACP	WORK ORDER SERVICES	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
Total Uses by Program		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
Character Summary						
001	SALARIES	332,475,921	341,841,391	9,365,470	342,051,492	210,101
013	MANDATORY FRINGE BENEFITS	99,548,154	110,469,218	10,921,064	121,803,816	11,334,598
021	NON PERSONNEL SERVICES	14,295,501	14,273,651	(21,850)	14,510,046	236,395
038	CITY GRANT PROGRAMS		120,000	120,000	120,000	
040	MATERIALS & SUPPLIES	5,477,232	5,010,546	(466,686)	5,076,601	66,055
060	CAPITAL OUTLAY	4,147,124	4,936,526	789,402	6,116,514	1,179,988
06F	FACILITIES MAINTENANCE	120,000	126,000	6,000	132,000	6,000
06P	PROGRAMMATIC PROJECTS	400,000	14,257,247	13,857,247	400,000	(13,857,247)
081	SERVICES OF OTHER DEPTS	33,482,276	36,533,898	3,051,622	39,464,378	2,930,480
Total Uses by Character		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
Sources of Funds Detail by Subobject						
20240	VEHICLE THEFT CRIMES-REVENUE	500,959	500,959		500,959	
25110	TRAFFIC FINES - MOVING	1,062,628	1,545,816	483,188	1,528,648	(17,168)
25230	PROBATION COSTS	2,000	2,000		2,000	
25930	TRAFFIC CODE LATE PENALTY	500,000	500,000		500,000	
30150	INTEREST EARNED - POOLED CASH	48,800	48,800		48,800	

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	411,018	708,818	297,800	973,579	264,761
44932	FED-NARC FORFEITURES & SEIZURES	850,000	850,000		850,000	
44939	FEDERAL DIRECT GRANT	456,348	868,472	412,124	55,768	(812,704)
44951	STATE-NARC FORFEITURES & SEIZURES	404,000	404,000		504,000	100,000
45999	STATE REVENUE ADJUSTMENT SUBOBJECT	25,000	25,000		25,000	
48311	PUBLIC SAFETY SALES TAX ALLOCATION	39,483,500	43,418,000	3,934,500	44,937,000	1,519,000
48917	VLF LOC. SAFETY/PROTECTION	49,976	78,888	28,912	50,000	(28,888)
48999	OTHER STATE GRANTS & SUBVENTIONS	544,283	549,780	5,497	587,039	37,259
60116	RECORDER-RE RECORDATION FEE	90,480	120,000	29,520	120,000	
60186	FINGERPRINTING FEES	75,000	26,000	(49,000)	26,000	
60197	10B ADM CODE OVERHEAD - POLICE	1,050,000	1,200,000	150,000	1,350,000	150,000
60602	AUCTIONEER	500		(500)		
60604	CLOSING OUT SALE	500		(500)		
60605	CAR PARK SOLICITATION	750,000	750,000		800,000	50,000
60607	MASSAGE ESTABLISHMENT	30,000	30,000		30,000	
60609	MOBILE CATERER & PERMITS	5,000		(5,000)		
60612	SECOND HAND DEALER GENERAL	30,000	70,000	40,000	70,000	
60619	ALARM PERMIT	2,361,000	2,634,184	273,184	2,734,184	100,000
60629	FALSE ALARM RESPONSE FEE	75,000	150,000	75,000	200,000	50,000
60637	STREET SPACE	90,000	90,000		90,000	
60651	FORTUNE TELLER PERMIT FEES	1,000	1,500	500	1,500	
60693	POLICE SERVICE - HOUSING AUTHORITY	1,000,000		(1,000,000)		
60694	POLICE ADM FEE - TRAFFIC OFFENDER PROG	573,239	763,314	190,075	778,636	15,322
60696	POLICE PRESS PARKING PASS CHARGES	5,000	15,500	10,500	15,500	
60698	DUI EMERGENCY RESPONSE RECOVERY FEE	5,000		(5,000)		
60699	OTHER PUBLIC SAFETY CHARGES	330,000	330,000		509,413	179,413
86599	EXP REC-GENERAL UNALLOCATED	1,500,000	2,800,000	1,300,000	2,800,000	
865AC	EXP REC FR AIRPORT (AAO)	2,088,642	1,788,854	(299,788)	841,000	(947,854)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	74,234	80,087	5,853	83,690	3,603
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	75,000	75,000		75,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)		232,868	232,868	313,836	80,968
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	50,000	50,000		50,000	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	60,000	60,000		60,000	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	189,000	189,000		189,000	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	10,093,120	5,346,621	(4,746,499)	5,257,543	(89,078)
865PO	EXP REC FR PORT COMMISSION (AAO)	621,550	628,637	7,087	628,637	

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	2,310,701	2,381,795	71,094	2,470,873	89,078
865PW	EXP REC FR PUBLIC WORKS (AAO)	60,000	60,000		60,000	
865SS	EXP REC FR HUMAN SERVICES (AAO)	171,731	171,731		171,731	
865TY	EXP REC FR TAXICAB COMMISSION (AAO)	311,853	313,394	1,541	313,394	
865UC	EXP REC FR PUC (AAO)	300,000	300,000		300,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	332,271	354,582	22,311	258,102	(96,480)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
GFS (1)	GENERAL FUND SUPPORT	373,252,840	407,431,936	34,179,096	407,439,829	7,893
Total Sources by Funds		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	283,116,703	293,857,817	10,741,114	294,362,084	504,267
013	MANDATORY FRINGE BENEFITS	83,300,811	94,202,900	10,902,089	104,246,084	10,043,184
021	NON PERSONNEL SERVICES	10,874,907	10,668,613	(206,294)	10,668,613	
040	MATERIALS & SUPPLIES	5,105,353	4,862,548	(242,805)	4,862,548	
060	CAPITAL OUTLAY	2,129,698	3,074,000	944,302	4,351,514	1,277,514
06P	PROGRAMMATIC PROJECTS	400,000		(400,000)		
081	SERVICES OF OTHER DEPTS	32,142,821	34,851,522	2,708,701	37,780,594	2,929,072
	SUB-TOTAL 1G AGF AAA	**417,070,293**	**441,517,400**	**24,447,107**	**456,271,437**	**14,754,037**
5A AAA AAA: SFIA-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	34,825,445	35,871,641	1,046,196	36,022,617	150,976
013	MANDATORY FRINGE BENEFITS	12,819,590	13,751,300	931,710	15,051,569	1,300,269
	SUB-TOTAL 5A AAA AAA	**47,645,035**	**49,622,941**	**1,977,906**	**51,074,186**	**1,451,245**
	SUB-TOTAL OPERATING	**464,715,328**	**491,140,341**	**26,425,013**	**507,345,623**	**16,205,282**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
IPC236	VAR LOC-MISC FAC MAINT PROJ	100,000		(100,000)		
PPC041	IT INVESTMENTS	26,495		(26,495)		
PPC076	S.FRANCISCO SAFE;INC	690,000	690,000		690,000	

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PPCA14	PLES - HUD/OIG OPERATION SAFE HOME	70,683	1,016,195	945,512	1,009,825	(6,370)
	SUB-TOTAL 1G AGF AAP	**887,178**	**1,706,195**	**819,017**	**1,699,825**	**(6,370)**
	SUB-TOTAL ANNUAL PROJECTS	**887,178**	**1,706,195**	**819,017**	**1,699,825**	**(6,370)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CPC067	POL ENHANCEMENTS		205,000	205,000	250,000	45,000
CPC06R	POL FACILITY RENEWAL		1,152,000	1,152,000	1,150,000	(2,000)
CPCFOR	JFIP - SFPD FORENSIC SERVICES RELOCATION	1,150,000		(1,150,000)		
CPCHAZ	HAZMAT ABATEMENT	20,000		(20,000)		
CPCMAS	POLICE FACILITIES MASTER PLAN	354,000		(354,000)		
CPCMIS	MISSION STATION CHILLER REPLACEMENT	152,900		(152,900)		
CPCROO	ROOF REPLACEMENTS-INGLESIDE BAYVIEW PARK	180,000		(180,000)		
FPC06F	POL FACILITY MAINTENANCE		105,000	105,000	110,000	5,000
GPC06F	POL FACILITY MAINTENANCE		21,000	21,000	22,000	1,000
PPC041	IT INVESTMENTS	730,000	1,000,000	270,000	1,250,000	250,000
PPC043	EARLY INTERVENTION SYSTEM	333,611		(333,611)		
PPCFFE	PUBLIC SAFETY BUILDING FF&E		14,257,247	14,257,247		(14,257,247)
PPCGR2	SFPD MATCH - 2011 CALGRIP GRANT	250,000		(250,000)		
PPCVEH	COIT POL VEHICLE MODEM UPDGRADES				400,000	400,000
PRR023	POLICE 36% ALLOC REAL ESTATE REC FEE	90,480	120,000	29,520	120,000	
	SUB-TOTAL 1G AGF ACP	**3,260,991**	**16,860,247**	**13,599,256**	**3,302,000**	**(13,558,247)**
2S PPF PDC: SFPD-CRIMINALISTICS LAB FUND						
PPC035	SFPD CRIME LAB	2,000	2,000		2,000	
	SUB-TOTAL 2S PPF PDC	**2,000**	**2,000**		**2,000**	
2S PPF PDD: DVROS REIMBURSEMENT FUND						
PPCDVR	DVROS DEVELOPMENT & MAINTENANCE FUND	25,000	25,000		25,000	
	SUB-TOTAL 2S PPF PDD	**25,000**	**25,000**		**25,000**	
2S PPF PDF: SFPD-AUTOMATED FINGERPRINT ID FUND						
PPCFPR	AUTOMATED FINGERPRINT ID	1,587,628	2,070,816	483,188	2,053,648	(17,168)
	SUB-TOTAL 2S PPF PDF	**1,587,628**	**2,070,816**	**483,188**	**2,053,648**	**(17,168)**

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
2S PPF PDN: SFPD-NARC FORF & ASSET SEIZURE FUND						
PPCNFF	NARC FORFEITURE & ASSET SEIZURE	1,635,071	1,657,382	22,311	1,660,902	3,520
	SUB-TOTAL 2S PPF PDN	**1,635,071**	**1,657,382**	**22,311**	**1,660,902**	**3,520**
2S PPF PDO: TRAFFIC OFFENDER FUND						
PPC033	S F TRAFFIC OFFENDER PROGRAM	573,239	763,314	190,075	778,636	15,322
	SUB-TOTAL 2S PPF PDO	**573,239**	**763,314**	**190,075**	**778,636**	**15,322**
2S PPF PDS: POLICE LAW ENFORCEMENT SERVICES						
PPCA14	PLES - HUD/OIG OPERATION SAFE HOME	1,000,000		(1,000,000)		
	SUB-TOTAL 2S PPF PDS	**1,000,000**		**(1,000,000)**		
2S PPF PDV: SFPD-VEHICLE THEFT CRIMES FUND						
PPC027	VEHICLE THEFT CRIMES	500,959	500,959		500,959	
	SUB-TOTAL 2S PPF PDV	**500,959**	**500,959**		**500,959**	
	SUB-TOTAL CONTINUING PROJECTS	**8,584,888**	**21,879,718**	**13,294,830**	**8,323,145**	**(13,556,573)**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	106,659	106,659		106,659	
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	67,752	55,769	(11,983)	55,768	(1)
PCABC0	ABC GRANT ASSISTANCE PROGRAM	100,000	100,001	1	100,000	(1)
PCBOAT	BOATING & WATERWAYS SAFETY	65,000	65,000		65,000	
PCFDBR	FORENSIC DNA BACKLOG REDUCTION PROGRAM	388,596	388,596		358,153	(30,443)
PCGRIP	CEMA - CAL G.R.I.P. GRANT	250,000		(250,000)		
PCHT09	HUMAN TRAFFICKING GRANT		200,000	200,000	200,000	
PCMMET	CALIFORNIA METHAMPHETAMINE GRANT	194,283	194,283		194,283	
PCOVER	COVERDELL TRAINING PROGRAM	13,594	13,768	174	13,768	
PCSCCD	SOLVING COLD CASES WITH DNA		424,107	424,107		(424,107)
PCSOBR	SOBRIETY CHECKPOINT MINIGRANT	90,243	100,727	10,484	100,727	
PCSTEP	SELECTIVE TRAFFIC ENFORCEMENT PROGRAM		93,392	93,392		(93,392)
PCVOID	OTS AVOID THE 8 CAMPAIGN	135,522	129,272	(6,250)	129,272	
SFCOPS	COPS PROGRAM -AB3229/AB1913	49,976	78,888	28,912	50,000	(28,888)
	SUB-TOTAL 2S PPF GNC	**1,461,625**	**1,950,462**	**488,837**	**1,373,630**	**(576,832)**

Department: POL : POLICE

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

GRANTS:						
2S PPF SRC: PUBLIC PROTECTION-STATE RECURRING GRANTS						
PCLENF	LOCAL LAW ENFORCEMENT - AB1464		255,496	255,496	292,756	37,260
	SUB-TOTAL 2S PPF SRC		**255,496**	**255,496**	**292,756**	**37,260**
	SUB-TOTAL GRANTS	**1,461,625**	**2,205,958**	**744,333**	**1,666,386**	**(539,572)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
POL05	POLICE SERVICES	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
	SUB-TOTAL 1G AGF WOF	**14,297,189**	**10,636,265**	**(3,660,924)**	**10,639,868**	**3,603**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**14,297,189**	**10,636,265**	**(3,660,924)**	**10,639,868**	**3,603**
Total Uses of Funds		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

Department: PDR : PUBLIC DEFENDER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	26,705,704	28,774,520	2,068,816	29,666,458	891,938
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	88,484	96,637	8,153	100,329	3,692
Total Sources by Funds		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
Program Summary						
AIB	CRIMINAL AND SPECIAL DEFENSE	26,705,704	28,774,520	2,068,816	29,666,458	891,938
AKI	GRANT SERVICES	88,484	96,637	8,153	100,329	3,692
Total Uses by Program		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
Character Summary						
001	SALARIES	17,915,403	19,027,288	1,111,885	19,261,051	233,763
013	MANDATORY FRINGE BENEFITS	6,632,248	7,455,014	822,766	8,132,656	677,642
021	NON PERSONNEL SERVICES	916,208	964,522	48,314	940,862	(23,660)
040	MATERIALS & SUPPLIES	141,809	141,809		141,809	
060	CAPITAL OUTLAY		36,331	36,331	48,525	12,194
081	SERVICES OF OTHER DEPTS	1,188,520	1,246,193	57,673	1,241,884	(4,309)
Total Uses by Character		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	88,484	96,637	8,153	100,329	3,692
48918	DISTRICT ATTORNEY/PUBLIC DEFENDER-AB109		151,000	151,000	119,000	(32,000)
48920	LOCAL COMMUNITY CORRECTIONS - AB109	109,755		(109,755)		
865AP	EXP REC FR ADULT PROBATION (AAO)	54,258		(54,258)		
865CY	EXP REC FR CHILDREN YOUTH & FAMILIE(AAO)		100,000	100,000	100,000	
GFS (1)	GENERAL FUND SUPPORT	26,541,691	28,523,520	1,981,829	29,447,458	923,938
Total Sources by Funds		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: PDR : PUBLIC DEFENDER

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	17,855,270	18,962,615	1,107,345	19,195,280	232,665
013	MANDATORY FRINGE BENEFITS	6,603,897	7,423,050	819,153	8,098,098	675,048
021	NON PERSONNEL SERVICES	916,208	964,522	48,314	940,862	(23,660)
040	MATERIALS & SUPPLIES	141,809	141,809		141,809	
060	CAPITAL OUTLAY		36,331	36,331	48,525	12,194
081	SERVICES OF OTHER DEPTS	1,188,520	1,246,193	57,673	1,241,884	(4,309)
	SUB-TOTAL 1G AGF AAA	**26,705,704**	**28,774,520**	**2,068,816**	**29,666,458**	**891,938**
	SUB-TOTAL OPERATING	**26,705,704**	**28,774,520**	**2,068,816**	**29,666,458**	**891,938**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	88,484	96,637	8,153	100,329	3,692
	SUB-TOTAL 2S PPF GNC	**88,484**	**96,637**	**8,153**	**100,329**	**3,692**
	SUB-TOTAL GRANTS	**88,484**	**96,637**	**8,153**	**100,329**	**3,692**
Total Uses of Funds		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

Department: DPH : PUBLIC HEALTH

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	638,541,937	728,261,618	89,719,681	729,012,867	751,249
2S CHS	COMM HEALTH SVS SPEC REV FD	93,763,045	102,963,447	9,200,402	95,385,806	(7,577,641)
4D GOB	GENERAL OBLIGATION BOND FUND	5,000,000		(5,000,000)		
5H AAA	SFGH-OPERATING FUND	735,823,249	850,555,813	114,732,564	887,364,870	36,809,057
5H CPF	SFGH-CAPITAL PROJECTS FUND		692,234	692,234		(692,234)
5L AAA	LHH-OPERATING FUND	189,460,058	211,356,686	21,896,628	222,453,057	11,096,371
5L DSF	LHH DEBT SERVICE FUND	12,747,724	12,959,639	211,915	17,319,530	4,359,891
Total Sources by Funds		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

Program Summary

DHA	CENTRAL ADMINISTRATION	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
FAL	CHILDREN'S BASELINE	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
DSP	COMM HLTH - COMM SUPPORT - HOUSING	24,852,099	30,017,815	5,165,716	30,752,635	734,820
DPM	COMM HLTH - PREV - MATERNAL & CHILD HLTH	27,057,827	28,168,874	1,111,047	28,767,341	598,467
DPC	COMM HLTH - PREVENTION - AIDS	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
DPD	COMM HLTH - PREVENTION - DISEASE CONTROL	19,731,308	19,610,043	(121,265)	20,037,454	427,411
DPH	COMM HLTH - PREVENTION - HLTH EDUCATION	5,955,393	7,594,655	1,639,262	7,618,765	24,110
DPE	EMERGENCY SERVICES AGENCY	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
DPB	ENVIRONMENTAL HEALTH SERVICES	19,097,927	19,955,613	857,686	20,377,283	421,670
DMF	FORENSICS - AMBULATORY CARE	28,831,213	29,515,090	683,877	30,433,326	918,236
DHH	HEALTH AT HOME	6,496,357	6,603,240	106,883	6,839,039	235,799
DA5	LAGUNA HONDA - LONG TERM CARE	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
DBG	LAGUNA HONDA HOSP - ACUTE CARE	3,874,554	3,755,942	(118,612)	3,898,828	142,886
DBD	LAGUNA HONDA HOSP - COMM SUPPORT CARE	(21,496)		21,496		
DQM	MENTAL HEALTH - ACUTE CARE	3,462,797	3,462,797		3,462,797	
FAM	MENTAL HEALTH - CHILDREN'S PROGRAM	38,425,920	38,672,491	246,571	38,293,955	(378,536)
DMM	MENTAL HEALTH - COMMUNITY CARE	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
DLT	MENTAL HEALTH - LONG TERM CARE	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)
DA5	LAGUNA HONDA - LONG TERM CARE				2,250,393	2,250,393
DPO	OCCUPATIONAL SAFETY & HEALTH	1,846,839	1,930,468	83,629	1,972,270	41,802
DHP	PRIMARY CARE - AMBU CARE - HEALTH CNTRS	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
D1F	SFGH - ACUTE CARE - FORENSICS	3,437,973	3,056,502	(381,471)	3,174,469	117,967
D1H	SFGH - ACUTE CARE - HOSPITAL	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
D1P	SFGH - ACUTE CARE - PSYCHIATRY	26,127,815	25,794,682	(333,133)	26,386,738	592,056
D3A	SFGH - AMBU CARE - ADULT MED HLTH CNTR	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Program Summary						
D3C	SFGH - AMBU CARE - METHADONE CLINIC	1,638,208	2,809,528	1,171,320	2,917,562	108,034
D3O	SFGH - AMBU CARE - OCCUPATIONAL HEALTH	2,327,135	3,555,890	1,228,755	3,680,266	124,376
D5E	SFGH - EMERGENCY - EMERGENCY	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
D5S	SFGH - EMERGENCY - PSYCHIATRIC SERVICES	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
D6P	SFGH - LONG TERM CARE - RF PSYCHIATRY	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
DMS	SUBSTANCE ABUSE - COMMUNITY CARE	65,033,010	69,806,554	4,773,544	70,136,200	329,646
Total Uses by Program		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
Character Summary						
001	SALARIES	569,208,551	624,168,254	54,959,703	639,931,087	15,762,833
013	MANDATORY FRINGE BENEFITS	239,101,046	271,992,089	32,891,043	297,923,395	25,931,306
020	OVERHEAD	1,562,679	1,590,657	27,978	1,587,501	(3,156)
021	NON PERSONNEL SERVICES	650,646,536	741,013,062	90,366,526	720,427,222	(20,585,840)
036	AID ASSISTANCE	25,000	25,000		25,000	
038	CITY GRANT PROGRAMS	50,000		(50,000)		
040	MATERIALS & SUPPLIES	102,142,507	107,779,826	5,637,319	109,699,744	1,919,918
060	CAPITAL OUTLAY	9,709,735	7,758,963	(1,950,772)	15,496,959	7,737,996
069	PROJECT CARRYFORWARD BUDGETS ONLY	(275,000)		275,000		
06F	FACILITIES MAINTENANCE	2,510,000	3,836,204	1,326,204	2,770,000	(1,066,204)
06P	PROGRAMMATIC PROJECTS		49,000,000	49,000,000	56,000,000	7,000,000
070	DEBT SERVICE	20,613,670	15,825,585	(4,788,085)	15,818,796	(6,789)
079	ALLOCATED CHARGES	290,488		(290,488)		
081	SERVICES OF OTHER DEPTS	79,750,801	83,799,797	4,048,996	87,493,535	3,693,738
091	OPERATING TRANSFERS OUT	124,230,527	198,559,230	74,328,703	177,437,300	(21,121,930)
095	INTRAFUND TRANSFERS OUT	48,117,053	42,300,190	(5,816,863)	75,433,190	33,133,000
097	UNAPPROPRIATED REVENUE RETAINED				2,112,498	2,112,498
ELU	TRANSFER ADJUSTMENTS-USES	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
Total Uses by Character		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 1G AGF ACP:

CHC101	DPH ADMIN BLDG SEISMIC RETROFIT	2,500,000	2,500,000

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 5H AAA ACP:						
CHGB5R	SFGH BLDG 5 RENOVATION & SEISMIC RETRO				5,800,000	5,800,000
CHGB89	SFGH BLDG 89 & 90 RENO & SEISMIC RETRO				1,000,000	1,000,000
CHGRTP	SFGH REBUILD TRANSITION PLANNING		24,000,000	24,000,000	25,000,000	1,000,000
	SUB-TOTAL CONTROLLER RESERVES		**24,000,000**	**24,000,000**	**34,300,000**	**10,300,000**
Total Reserved Appropriations			**24,000,000**	**24,000,000**	**34,300,000**	**10,300,000**
Sources of Funds Detail by Subobject						
20110	CONSUMER PROTECT APPLICATION FEE	367,389	394,385	26,996	394,385	
20111	DEEMED APPROVED OFF-SALE ALCOHOL USE FEE	250,000	200,000	(50,000)	200,000	
20120	EATING PLACES	5,785,943	5,742,535	(43,408)	5,742,535	
20130	FOOD BEVERAGE HUMAN CONSUMPTION	876,107	901,501	25,394	901,501	
20150	MED. CANNABIS DISPENSARY APPLICATION FEE	56,269	112,538	56,269	112,538	
20151	MED. CANNABIS DISPENSARY ANNUAL LICENSE	112,538	56,266	(56,272)	56,266	
25110	TRAFFIC FINES - MOVING	1,420,000	1,230,000	(190,000)	1,230,000	
25210	COURT FINES	93,000	93,500	500	93,500	
25920	PENALTIES	1,000,000	1,000,000		1,000,000	
30150	INTEREST EARNED - POOLED CASH	235,000	220,000	(15,000)	220,000	
35232	EMPLOYEE PARKING	658,030	658,030		658,030	
39899	OTHER CITY PROPERTY RENTALS	96,210	96,210		96,210	
44531	ARRA-FEDERAL PASS-THRU STATE/OTHER	4,141,158	5,101,921	960,763	5,101,921	
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	23,823,916	23,092,607	(731,309)	23,066,687	(25,920)
44933	RECOVERY INDIRECT GRANT COSTS	1,920,664	1,920,664		1,920,664	
44939	FEDERAL DIRECT GRANT	43,347,256	43,102,980	(244,276)	42,131,635	(971,345)
45412	COMMUNITY MENTAL HEALTH SERVICE	35,610,256	47,157,722	11,547,466	40,847,784	(6,309,938)
45413	STATE ALCOHOL FUNDS	16,674,672	20,699,341	4,024,669	18,919,070	(1,780,271)
45416	SHORT-DOYLE MEDI-CAL	77,541,022	65,260,792	(12,280,230)	65,440,000	179,208
45418	STATE HEALTH CARE INITIATIVE REVENUE	21,673,000	54,345,930	32,672,930	54,345,930	
45511	HEALTH/WELFARE SALES TAX ALLOCATION	69,966,000	85,173,000	15,207,000	95,941,000	10,768,000
45621	MOTOR VEH LIC FEE-REALIGNMENT FUND	68,140,000	57,478,000	(10,662,000)	57,478,000	
47011	WEIGHTS AND INSPECTION FEES	550,000	550,000		550,000	
48926	SUDDEN INFANT DEATH SYNDROME	10,000	10,000		10,000	
48928	CALIFORNIA CHILDREN'S SERVICES ADMIN	2,728,601	2,728,601		2,728,601	

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
48930	CALIFORNIA CHILDREN SERVICES	1,661,921	1,661,921		1,661,921	
48999	OTHER STATE GRANTS & SUBVENTIONS	4,778,300	3,782,494	(995,806)	3,636,687	(145,807)
49311	HOUSING AUTHORITY		(100,598)	(100,598)	(100,598)	
49999	OTHER LOCAL/REGIONAL GRANTS	30,000	30,000		30,000	
60681	AGRICULTURAL INSPECTION FEE	40,000	40,000		40,000	
60699	OTHER PUBLIC SAFETY CHARGES	261,232	261,232		261,232	
60702	BOARD PRISONERS OTHER COUNTIES	25,000	25,000		25,000	
63503	LAUNDRY RENEWALS	175,392	180,517	5,125	180,517	
63508	OTHER HEALTH FEE	130,000	98,000	(32,000)	98,000	
63509	BIRTH CERTIFICATE FEE	71,135	71,135		71,135	
63510	DEATH CERTIFICATE FEE	184,350	184,350		184,350	
63511	REMOVAL PERMIT FEE	18,000	18,000		18,000	
63512	CRIPPLED CHILDREN CARE	6,500	6,500		6,500	
63515	LABORATORY FEES	15,000	15,000		15,000	
63519	GARBAGE TRUCK INSPECTION FEES	485,736	485,736		485,736	
63520	HAZARD MATL STORAGE PERMIT FEE	2,654,439	2,727,568	73,129	2,727,568	
63525	HAZARD MATERIALS PERMIT FEES	201,168	158,919	(42,249)	158,919	
63526	SOIL TESTING FEES	72,531	72,532	1	72,532	
63539	SOLID WASTE TRANSFER STATION	73,084	73,084		73,084	
63540	PLAN CHECKING FEES-BEH	1,190,370	1,267,732	77,362	1,267,732	
63541	COMPLAINT INVESTIGATIONS FEES	203,658	208,258	4,600	208,258	
63542	CFC & MOTOR VEHICLE A/C PERMIT		5,206	5,206	5,206	
63550	MEDICAL WASTE-ACUTE CARE HOSPITAL	110,772	121,304	10,532	121,304	
63571	HEALTHY HOUSING PROGRAM-HOTELS	577,520	577,866	346	577,866	
63572	HEALTHY HOUSING PROGRAM-APARTMENTS	1,939,613	1,940,777	1,164	1,940,777	
63599	MISC PUBLIC HEALTH REVENUE	3,755,202	3,916,941	161,739	3,916,941	
65101	PATIENT PAYMENTS-MENTAL HEALTH	617,600	617,600		617,600	
65102	MEDI-CAL	7,434,186	6,085,219	(1,348,967)	4,837,978	(1,247,241)
65103	MEDICARE	1,648,139	1,648,139		1,648,139	
65201	MEDICARE I/P GROSS CHARGES	265,911,398	264,573,553	(1,337,845)	264,573,553	
65202	MEDI-CAL I/P GROSS CHARGES	782,923,826	766,364,257	(16,559,569)	767,332,796	968,539
65205	PRIVATE INSURANCE I/P GROSS CHARGES	206,791	206,791		206,791	
65207	OTHER I/P GROSS CHARGES	341,932,246	383,367,833	41,435,587	383,367,833	
65301	MEDICARE O/P GROSS CHARGES	84,754,044	86,714,789	1,960,745	86,727,037	12,248
65302	MEDI-CAL O/P GROSS CHARGES	177,976,479	179,683,143	1,706,664	179,689,177	6,034
65307	OTHER OUTPATIENT GROSS CHARGES	249,695,111	261,124,742	11,429,631	261,124,742	

Department: DPH : PUBLIC HEALTH

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

65312	PATIENT PAYMENTS-O/P GROSS CHARGES	2,424,330	2,454,330	30,000	2,454,330	
65316	CHILD HEALTH & DISABILITY PREVENTION	10,000	10,000		10,000	
65317	MEDI-CAL TCM/MAA	4,280,600	4,280,600		4,280,600	
65318	MEDICAL FAMILY PLANNING	247,250	210,850	(36,400)	210,850	
65320	MEDI-CAL CCS THERAPY UNIT	50,000	50,000		50,000	
65321	MEDI-CAL HOME HEALTH	352,981	114,372	(238,609)	114,372	
65322	MEDICARE HOME HEALTH	1,479,460	1,479,460		1,479,460	
65325	OTHER MANAGED CARE O/P REVENUE	85,000	352,981	267,981	352,981	
65326	MEDICARE MANAGED CARE O/P REVENUE	5,000	5,000		5,000	
65801	PROVISION FOR BAD DEBTS-I/P	(60,731,145)	(90,731,145)	(30,000,000)	(90,731,145)	
65802	MEDICARE I/P CONTRACTUAL ADJ	(251,452,898)	(252,862,841)	(1,409,943)	(252,862,841)	
65803	MEDI-CAL I/P CONTRACTUAL ADJ	(765,408,746)	(755,933,760)	9,474,986	(750,936,534)	4,997,226
65804	MEDI-CAL O/P CONTRACTUAL ADJ	(2,463,446)	(2,807,317)	(343,871)	(2,810,334)	(3,017)
65806	COUNTY INDIGENT CARE-I/P WRITE-OFF	(180,000)	(180,000)		(180,000)	
65807	CHARITABLE ALLO I/P SLIDING FEE ADJ	(424,894,417)	(442,043,334)	(17,148,917)	(442,043,334)	
65810	PROVISION FOR BAD DEBTS-O/P	(2,035,009)	(2,035,009)		(2,035,009)	
65815	MEDICARE O/P CONTRACTUAL ADJ	(2,830,327)	(3,341,203)	(510,876)	(3,347,327)	(6,124)
65821	M I ADULTS O/P WRITE-OFF	(10,525,337)	(10,525,337)		(10,525,337)	
65902	MEDI-CAL NET REVENUE	8,998,000	5,000,000	(3,998,000)	5,000,000	
65907	OTHER PATIENT NET REVENUE	45,360	15,988	(29,372)	15,988	
65911	DP SNF-DISTINCT PART SKILLED NURSING FAC	32,168,049	37,737,163	5,569,114	43,840,722	6,103,559
65912	AB 915-OUTPATIENT MEDI-CAL SUPPL PAYT	5,434,785	6,053,406	618,621	6,053,406	
65913	DIALYSIS - MEDICARE	1,990,277	2,002,938	12,661	2,002,938	
65914	DIALYSIS - MEDI-CAL	1,358,798	1,371,459	12,661	1,371,459	
65918	PATIENT CO-PAYMENTS	446,000	446,000		446,000	
65950	CAP. FEES/HEALTH PLAN SETTLEMENTS	56,079,950	64,948,587	8,868,637	73,136,027	8,187,440
65952	HEALTHY SF PATIENT ENROLLMENT FEES	4,305,000	4,305,000		4,305,000	
65953	HEALTHY SF EMPLOYER ENROLLMENT FEES	12,612,195	12,612,195		12,612,195	
65997	MEDICAL CANNABIS ID CARD	133,000	133,000		133,000	
65999	MISC HOSPITAL SERVICE REVENUE	341,033	1,483,424	1,142,391	1,188,261	(295,163)
66004	SAFETY NET CARE POOL (SNCP)	156,893,566	156,893,566		156,893,566	
66006	DELIV SYS REFORM INCENTIVE POOL (DSRIP)	85,100,000	87,844,646	2,744,646	83,100,000	(4,744,646)
66007	NDPH-IGT PROGRAM AB113	83,314		(83,314)		
66008	SB 208 SPD		31,000,000	31,000,000	31,000,000	
75301	HOSPITAL-RENTS/CONCESS-OTHER OPER	2,048,670	2,740,904	692,234	2,048,670	(692,234)
75302	HOSPITAL-RENTS/CONCES/CAFETERIA SALES	1,691,607	1,691,607		1,691,607	

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Sources of Funds Detail by Subobject

75311	HOSPITAL-CHGS-OTHER GENRL GOVT	50,000	50,000		50,000	
75312	HOSPITAL-CHGS-OTHER HEALTH FEE	1,115,853	1,115,853		1,115,853	
75319	HOSPITAL-CHGS-TPA/MISC REVENUE	15,000	15,000		15,000	
75320	OTHER OPERATING REVENUE(FROM WITHIN DPH)	6,385,508	6,408,309	22,801	6,262,502	(145,807)
76123	GAIN/LOSS-SALE OF BUILDING & STRUCTURES		1,800,000	1,800,000	1,800,000	
76252	MEDICAL RECORDS ABSTRACT SALES	104,000	104,000		104,000	
78201	PRIVATE GRANTS	438,073	448,051	9,978	351,470	(96,581)
78960	BAD DEBTS RECOVERY	1,291,284	1,291,284		1,291,284	
79950	SB1128 LHH COP CONSTRUCTION REIMB(CRRP)	15,000,000	14,947,228	(52,772)	14,906,677	(40,551)
80111	PROCEEDS FROM SALE OF BONDS-FACE AMOUNT		5,000,000	5,000,000	25,000,000	20,000,000
86099	ISF REC-GENERAL UNALLOCATED	87,000	343,033	256,033	343,033	
860AA	ISF REC FR ASIAN ARTS MUSEUM (AAO)	2,000	402	(1,598)	402	
860AD	ISF REC FR ADMINISTRATIVE SERVICES(AAO)	21,360	28,654	7,294	28,654	
860AN	ISF REC FR ANIMAL CARE & CONTROL (AAO)	600	5,090	4,490	5,090	
860BI	ISF REC FR BLDG INSPECTION (AAO)	5,280	5,280		5,280	
860CA	ISF REC FR ADM (AAO)	26,510	50,512	24,002	50,512	
860CD	ISF REC FR CHILD SUPPORT SVCES (AAO)	6,000	6,000		6,000	
860CF	ISF REC FR CONV FACILITIES MGMT (AAO)	5,200	5,200		5,200	
860CM	ISF REC FR MEDICAL EXAM/CORONER (AAO)		20,000	20,000	20,000	
860DA	ISF REC FR DISTRICT ATTORNEY (AAO)		1,904	1,904	1,904	
860ED	ISF REC FR EMERGENCY COMM. DEPT (AAO)	1,995	4,355	2,360	4,355	
860FA	ISF REC FR FINE ARTS MUSEUM (AAO)	840	840		840	
860FC	ISF REC FR FIRE DEPT (AAO)	404,600	74,056	(330,544)	74,056	
860LB	ISF REC FR PUBLIC LIBRARY (AAO)	1,050	1,135	85	1,135	
860PC	ISF REC FR POLICE COMMISSION (AAO)	154,025	336,000	181,975	336,000	
860PO	ISF REC FR PORT COMMISSION (AAO)	59,885	62,669	2,784	62,669	
860PT	ISF REC FR PUBLIC TRANSPORTATION (AAO)	258,800	559,098	300,298	559,098	
860PW	ISF REC FR PUBLIC WORKS (AAO)	167,147	209,462	42,315	209,462	
860RD	ISF REC FR HUMAN RESOURCES (AAO)	144,164	318,477	174,313	318,477	
860RP	ISF REC FR REC & PARK (AAO)	39,378	48,150	8,772	48,150	
860SH	ISF REC FR SHERIFF (AAO)	48,000	55,471	7,471	55,471	
860SS	ISF REC FR HUMAN SERVICES (AAO)	18,000	39,170	21,170	39,170	
860UC	ISF REC FR PUC (AAO)	220,000	272,236	52,236	272,236	
860WP	ISF REC FR CLEANWATER (AAO)	75,000	129,040	54,040	129,040	
86599	EXP REC-GENERAL UNALLOCATED		1,715,190	1,715,190	1,715,190	
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	2,000	2,000		2,000	

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Sources of Funds Detail by Subobject						
865AC	EXP REC FR AIRPORT (AAO)	37,000	40,000	3,000	40,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)		50,000	50,000	15,000	(35,000)
865AN	EXP REC FR ANIMAL CARE & CONTROL (AAO)	4,635	4,635		4,635	
865AP	EXP REC FR ADULT PROBATION (AAO)	2,374,917	2,749,211	374,294	2,749,211	
865AS	EXP REC FR ASSESSOR (AAO)	1,600	1,600		1,600	
865CA	EXP REC FR ADM (AAO)	17,000	25,000	8,000	25,000	
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	25,000	16,000	(9,000)	16,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	2,716,416	3,166,310	449,894	3,144,269	(22,041)
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	2,501,251	2,516,251	15,000	2,516,251	
865CM	EXP REC FR MED EXAMINER/CORONER (AAO)	7,542	7,000	(542)	7,000	
865CY	EXP REC FR CHILDREN YOUTH & FAMILIE(AAO)	3,625,479	3,625,479		3,625,479	
865EL	EXP REC FR ELECTRICITY (AAO)	23,000	21,000	(2,000)	21,000	
865EV	EXP REC FR ENVIRONMENT (AAO)	12,000	19,000	7,000	19,000	
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	7,500	7,500		7,500	
865FC	EXP REC FR FIRE DEPT (AAO)	35,000	35,000		35,000	
865HS	EXP REC FR HSS (AAO)	130,056		(130,056)		
865JV	EXP REC FR JUVENILE COURT (AAO)	168,426	169,204	778	169,204	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	263,892	279,226	15,334	279,226	
865PC	EXP REC FR POLICE COMMISSION (AAO)	218,292	235,667	17,375	235,667	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	16,200	16,200		16,200	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	225,000	225,000		225,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	225,574	250,000	24,426	250,000	
865RD	EXP REC FR HUMAN RESOURCES (AAO)	92,158	76,452	(15,706)	76,452	
865RP	EXP REC FR REC & PARK (AAO)	96,000	96,000		96,000	
865SH	EXP REC FR SHERIFF (AAO)	168,500	254,381	85,881	254,381	
865SS	EXP REC FR HUMAN SERVICES (AAO)	17,910,173	16,332,922	(1,577,251)	16,332,922	
865TI	EXP REC FROM ISD (AAO)	218,153	203,758	(14,395)	203,758	
865TR	EXP REC FR TREAS/TAX COLL (AAO)	4,000		(4,000)		
865UC	EXP REC FR PUC (AAO)	631,379	509,709	(121,670)	509,709	
865UH	EXP REC FR HETCH HETCHY (AAO)	40,000	40,000		40,000	
865UW	EXP REC FR WATER DEPT (AAO)	120,000	120,000		120,000	
865WM	EXP REC FR WAR MEMORIAL (AAO)	20,843	27,445	6,602	27,445	
865WP	EXP REC FR CLEANWATER (AAO)	30,000	35,000	5,000	35,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	523,155	325,000	(198,155)	325,000	
875SS	EXP REC FR HUMAN SERVICES (NON-AAO)	404,742	404,742		404,742	
9301G	OTI FR 1G-GENERAL FUND	2,208,081	2,205,688	(2,393)	2,205,688	

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Sources of Funds Detail by Subobject						
9305H	OTI FR 5H-GENERAL HOSPITAL FUND	119,186,907	177,559,230	58,372,323	175,186,907	(2,372,323)
9305L	OTI FR 5L-LAGUNA HONDA HOSPITAL FUNDS	5,043,620	21,000,000	15,956,380		(21,000,000)
9505H	ITI FR 5H-GENERAL HOSPITAL FUNDS	36,887,053	41,302,190	4,415,137	73,110,190	31,808,000
9505L	ITI FR 5L-LAGUNA HONDA HOSPITAL FUNDS	11,230,000	998,000	(10,232,000)	2,323,000	1,325,000
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		19,000,000	19,000,000		(19,000,000)
99999R	PRIOR YEAR DESIGNATED RESERVE	539,643	16,834,773	16,295,130	207,165	(16,627,608)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
GFS (1)	GENERAL FUND SUPPORT	446,564,180	551,071,542	104,507,362	596,785,275	45,713,733
Total Sources by Funds		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	149,381,482	158,813,751	9,432,269	164,648,425	5,834,674
013	MANDATORY FRINGE BENEFITS	56,600,600	64,334,029	7,733,429	71,876,767	7,542,738
021	NON PERSONNEL SERVICES	343,330,165	411,724,361	68,394,196	395,781,239	(15,943,122)
036	AID ASSISTANCE	25,000	25,000		25,000	
040	MATERIALS & SUPPLIES	12,614,635	13,307,253	692,618	13,632,214	324,961
060	CAPITAL OUTLAY	11,819	204,308	192,489	139,047	(65,261)
079	ALLOCATED CHARGES	290,488		(290,488)		
081	SERVICES OF OTHER DEPTS	16,764,683	19,315,339	2,550,656	20,888,685	1,573,346
	SUB-TOTAL 1G AGF AAA	**579,018,872**	**667,724,041**	**88,705,169**	**666,991,377**	**(732,664)**
4D GOB LH1: SB1128 LHH REVENUE FOR DEBT SVC						
070	DEBT SERVICE	5,000,000		(5,000,000)		
	SUB-TOTAL 4D GOB LH1	**5,000,000**		**(5,000,000)**		
5H AAA AAA: SFGH-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	270,878,498	307,479,854	36,601,356	314,160,574	6,680,720
013	MANDATORY FRINGE BENEFITS	118,524,504	135,632,803	17,108,299	148,849,140	13,216,337
021	NON PERSONNEL SERVICES	206,421,857	216,278,427	9,856,570	219,220,146	2,941,719
040	MATERIALS & SUPPLIES	75,808,316	77,004,384	1,196,068	77,838,681	834,297
060	CAPITAL OUTLAY	3,522,562	2,696,500	(826,062)	3,036,508	340,008
070	DEBT SERVICE	2,865,946	2,865,946		2,862,157	(3,789)

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Uses of Funds Detail Appropriation

OPERATING:						
5H AAA AAA: SFGH-OPERATING-NON-PROJ-CONTROLLED FD						
081	SERVICES OF OTHER DEPTS	48,733,322	49,592,548	859,226	51,091,283	1,498,735
091	OPERATING TRANSFERS OUT	109,926,000	168,298,323	58,372,323	165,926,000	(2,372,323)
095	INTRAFUND TRANSFERS OUT	5,092,765	9,507,902	4,415,137	41,315,902	31,808,000
ELU	TRANSFER ADJUSTMENTS-USES	(115,018,765)	(177,806,225)	(62,787,460)	(207,241,902)	(29,435,677)
	SUB-TOTAL 5H AAA AAA	**726,755,005**	**791,550,462**	**64,795,457**	**817,058,489**	**25,508,027**
5L AAA AAA: LHH-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	106,943,019	117,051,991	10,108,972	119,635,729	2,583,738
013	MANDATORY FRINGE BENEFITS	48,521,924	55,609,435	7,087,511	61,221,270	5,611,835
021	NON PERSONNEL SERVICES	8,191,226	8,841,601	650,375	8,786,409	(55,192)
038	CITY GRANT PROGRAMS	50,000		(50,000)		
040	MATERIALS & SUPPLIES	11,888,374	15,680,389	3,792,015	16,441,049	760,660
060	CAPITAL OUTLAY	145,354	208,155	62,801	521,404	313,249
081	SERVICES OF OTHER DEPTS	12,218,211	12,695,165	476,954	13,252,246	557,081
091	OPERATING TRANSFERS OUT	5,043,620		(5,043,620)		
095	INTRAFUND TRANSFERS OUT	11,230,000	998,000	(10,232,000)	2,323,000	1,325,000
ELU	TRANSFER ADJUSTMENTS-USES	(16,273,620)	(998,000)	15,275,620	(2,323,000)	(1,325,000)
	SUB-TOTAL 5L AAA AAA	**187,958,108**	**210,086,736**	**22,128,628**	**219,858,107**	**9,771,371**
5L DSF COP: LHH-CERT. OF PARTICIPATION SERIES A						
070	DEBT SERVICE	12,747,724	12,959,639	211,915	12,956,639	(3,000)
091	OPERATING TRANSFERS OUT		21,000,000	21,000,000	2,250,393	(18,749,607)
097	UNAPPROPRIATED REVENUE RETAINED				2,112,498	2,112,498
ELU	TRANSFER ADJUSTMENTS-USES		(21,000,000)	(21,000,000)		21,000,000
	SUB-TOTAL 5L DSF COP	**12,747,724**	**12,959,639**	**211,915**	**17,319,530**	**4,359,891**
	SUB-TOTAL OPERATING	**1,511,479,709**	**1,682,320,878**	**170,841,169**	**1,721,227,503**	**38,906,625**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FHC200	FACILITIES MAINTENANCE-HEALTH CENTERS	300,000	315,000	15,000	331,000	16,000
GHC315	VAR LOC-MISC FAC MAINT PROJS	50,000	53,000	3,000	56,000	3,000
PHCMIS	DPH MIS PROJECT	14,904,206	16,072,851	1,168,645	16,245,987	173,136
PHM313	DATA CONVERSION	110,000	116,000	6,000	122,000	6,000
	SUB-TOTAL 1G AGF AAP	**15,364,206**	**16,556,851**	**1,192,645**	**16,754,987**	**198,136**

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Uses of Funds Detail Appropriation						
ANNUAL PROJECTS:						
5H AAA AAP: SFGH-OPERATING-ANNUAL PROJECTS						
FHG200	MISC FAC MAINT PROJ	1,100,000	1,155,000	55,000	1,213,000	58,000
	SUB-TOTAL 5H AAA AAP	**1,100,000**	**1,155,000**	**55,000**	**1,213,000**	**58,000**
5L AAA AAP: LHH-OPERATING-ANNUAL PROJECTS						
FHL350	MISC FAC MAINT PROJ	950,000	998,000	48,000	1,048,000	50,000
	SUB-TOTAL 5L AAA AAP	**950,000**	**998,000**	**48,000**	**1,048,000**	**50,000**
	SUB-TOTAL ANNUAL PROJECTS	**17,414,206**	**18,709,851**	**1,295,645**	**19,015,987**	**306,136**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CHC101	DPH ADMIN BLDG SEISMIC RETROFIT	250,000	400,000	150,000	2,500,000	2,100,000
CHCCUR	CURRY CENTER PROJECT	250,000		(250,000)	150,000	150,000
CHCHAP	HEALTH ACCESS PROGRAM-PRIMARY CARE	4,917,986	5,126,829	208,843	5,344,647	217,818
CHCMPC	COPC MAXINE HALL -PATIEN CAP ENHANCEMENT		750,000	750,000		(750,000)
CHCPHC	POTRERO HILL HEALTH CENTER -HVAC & ROOF		375,000	375,000		(375,000)
CHCSHC	SOUTHEAST HEATLH CTR-INTEGRATION	2,500,000		(2,500,000)		
CHCVAC	SOUTHEAST HEATLH CTR RENOVA - ADA/HVAC	(275,000)		275,000		
PHCCBH	COMMUNITY BASED HOUSING	2,896,441	2,896,441		2,896,441	
PHCDAO	DEEMED APPROVED OFF-SALE ALCOHOL USE FEE	250,000	200,000	(50,000)	200,000	
PHM163	SB163 HSA CALWIN WRAPAROUND		100,000	100,000	100,000	
PHMGDC	MANAGED CARE	5,114,078	4,775,053	(339,025)	4,775,053	
	SUB-TOTAL 1G AGF ACP	**15,903,505**	**14,623,323**	**(1,280,182)**	**15,966,141**	**1,342,818**
2S CHS PHF: PUBLIC HEALTH-SPEC REV FD						
PHCSA8	VITAL & HEALTH STATS FD	130,000	98,000	(32,000)	98,000	
PHCSB1	SB 1773 EMERGENCY MEDICAL SVC FUND	700,000	612,750	(87,250)	600,000	(12,750)
PHCSC5	MILLENIUM LEAD PAINT SETTLEMENT FUNDS		113,625	113,625	113,625	
PHCSR7	EMERGENCY MED SVC FUND	700,000	615,300	(84,700)	600,000	(15,300)
PHCSR8	SPECIAL LABORATORY FUND	80,000	30,000	(50,000)	30,000	
PHCSRS	TOBACCO SETTLEMENT PROJECT	1,000,000	1,000,000		1,000,000	
PHCSRT	CHILD PASSENGER SAFETY PROGRAM	1,000	3,000	2,000	3,000	
PHM002	DRUG PROGRAM FEE	2,000	500	(1,500)	500	
PHM005	DUI PROGRAM	90,000	90,000		90,000	
PHM006	ALCOHOL REHAB PROGRAM	30,000	40,000	10,000	40,000	
PMHS63	PROP 63 MENTAL HEALTH SERVICES ACT	18,701,000	30,108,238	11,407,238	23,798,300	(6,309,938)

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Uses of Funds Detail Appropriation

GRANTS:

2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING

HCD123	NATIONAL HIV BEHAVIORAL SURVEILLANCE	439,917	464,713	24,796	464,713	
HCD128	HVTN ASSOC DIR FOR SITES IN THE AMERICAS	135,168	138,578	3,410	138,578	
HCD129	HVTN TRAINING & EDUC COMMITTEE CO-CHAIR	146,327	120,450	(25,877)	120,450	
HCD132	INTERNATIONAL MOBILITY OF HIV	64,531		(64,531)		
HCD134	UCSF-GIVI CTR FOR AIDS RESEARCH (CFAR)	6,093	42,331	36,238	42,331	
HCD135	REDUCING SEXUAL RISK AMONG EPISODIC MSM	13,432		(13,432)		
HCD138	ARIPIPRAZOLE REDUCE METHAMPHETA MSM-HIV	13,444		(13,444)		
HCDC01	STD SURVEILLANCE NETWORK (SSUN)	189,700	149,417	(40,283)	149,417	
HCDC10	INFERTILITY PREVENTION PROJ. TRAINING	43,197	41,892	(1,305)	41,892	
HCDC11	COMMUNITY TRANSFORMATION GRANT	815,358	815,358		815,358	
HCDC12	TUBERCULOSIS EPIDEMIOLOGIC STUDIES	227,360	93,356	(134,004)	93,356	
HCDC13	PREVENTION TRAINING (STD)	96,121	96,121		96,121	
HCDC14	RISK BASED INITIATIVE	67,583		(67,583)		
HCDC21	ACTIVE ENHANCED SURVEILLANCE VIRAL HEP		519,945	519,945	519,945	
HCEH04	ENVIRONMENTAL HLTH ASSESSEMNT-HEAT WAVE	106,526		(106,526)		
HCEH05	COMMUNITY RISK REDUCTION PLAN (CRRP)	30,000	30,000		30,000	
HCEH08	STATE LOCAL OVERSIGHT PROJECT	512,685	512,685		512,685	
HCEH09	HEALTH IMPACT ASSESSMENTS	167,061	167,061		167,061	
HCGCOL	CA COLON CANCER CONTROL HEALTH PROGRAM	100,370	100,370		100,370	
HCGLSC	LARKIN STREET YOUTH CENTER	77,966	77,966		77,966	
HCGMCK	MCKINNEY HOMELESS GRANT (CHN-PC)	765,204	765,204		765,204	
HCGMHF	METTA HEALTH FOUNDATION GRANT	38,397	38,397		38,397	
HCGSAL	COPC-SEHC-SALES FORCE GRANT		199,136	199,136	102,555	(96,581)
HCGTAR	TARC-OUTPATIENT EARLY INTERVENTION SVCS	219,613	219,613		219,613	
HCGTWC	PREV. & HEALTH - TOM WADDELL (CHN-PC)	94,787	94,787		94,787	
HCH005	COLLAB INIT TO HELP END CHRONIC HOMELESS	684,014	677,348	(6,666)	677,348	
HCH007	DIR ACCESS TO HOUSING-CHRONICALLY ALCOHO	508,873	503,963	(4,910)	503,963	
HCMC02	NURSE FAMILY PARTNERSHIP	1,296,818	1,301,599	4,781	1,301,599	
HCMC04	AHWG HEALTH EDUCATION		60,000	60,000	60,000	
HCMC05	AHWG HEALTH ED COLLABORATIVE		24,500	24,500	24,500	
HCPB02	LEAD CASE MANAGEMENT CONTRACT	504,546	498,046	(6,500)	498,046	
HCPB11	BEACH WATER QUALITY MONITOR & NOTIFICATN	25,000	25,000		25,000	
HCPD10	STATE AIDS DRUG PROGRAM	115,206	112,103	(3,103)	112,103	
HCPD13	CARE TITLE FORMULA	20,334,553	19,636,651	(697,902)	19,636,651	

Department: DPH : PUBLIC HEALTH

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

GRANTS:

2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING

HCPD14	LOCAL ASSIST BLOCK GRANT	663,011	765,778	102,767	765,778	
HCPD16	STD PREVENTION	1,549,476	1,533,503	(15,973)	1,533,503	
HCPD17	TB/HIV PREVENTION	1,728,858	790,597	(938,261)	663,712	(126,885)
HCPD21	TUBERCULOSIS SUBVENTION	384,743	297,373	(87,370)	297,373	
HCPD29	IMMUNIZATION SERVICES	896,842	942,258	45,416	942,258	
HCPD40	STATE-STD TRAINING GRANT	165,000	52,227	(112,773)	52,227	
HCPD68	INT'L TRAINEESHIP IN AIDS PREV. STUDIES	28,710		(28,710)		
HCPD69	HEALTH PREPAREDNESS & RESPONSE BIOTERROR	1,415,370	1,535,670	120,300	1,535,670	
HCPD79	CENTER FOR AIDS PREVENTION STUDIES	28,710	31,041	2,331	31,041	
HCPD89	AIDS SURVEILLANCE/SEROPREVALENCE	1,582,791	1,512,423	(70,368)	1,509,962	(2,461)
HCPD90	AIDS PREVENTION & EDUC	8,959,298	9,331,156	371,858	8,489,157	(841,999)
HCPD95	SAN FRANCISCO CITIES READINESS INITIATIV	212,971	207,489	(5,482)	207,489	
HCPH01	HEALTH EDUCATION AB75	308,788	277,439	(31,349)	277,439	
HCPH25	SAFE ROUTE TO SCHOOL	250,783		(250,783)		
HCPM01	TITLE X FAMILY PLANNING	246,842	195,853	(50,989)	195,853	
HCPM02	BLACK INFANT HEALTH PROGRAM	506,884	551,972	45,088	551,972	
HCPM03	MCH ALLOTMENT	1,337,423	1,480,012	142,589	1,507,131	27,119
HCPM05	CHDP/EPSDT/PHN/PCG	1,303,949	1,288,210	(15,739)	1,288,210	
HCPM08	WIC PROGRAM	3,310,000	2,966,729	(343,271)	2,966,729	
HCPM13	NUTRITION NETWORK PROJECT	249,793	1,081,771	831,978	1,081,771	
HCPM14	HEALTH CARE-CHILDREN IN FOSTER CARE	1,231,381	1,133,734	(97,647)	1,133,734	
HCPM25	FACET GRANT; BAART PROGRAMS	12,650		(12,650)		
HCSA01	SBIRT	12,715		(12,715)		
HCSA02	SECOND CHANCE PRISONER REENTRY	800,000	800,000		800,000	
HCSA03	SHOP	450,000	450,000		450,000	
HCSA04	SUPERVISED VISITATION/SAFE EXCHANGE	141,586		(141,586)		
HCSA05	SFCJC INTENSIVE OUTPATIENT PROGRAM	71,250	100,000	28,750	100,000	
HCSA06	SF ADULT TREATMENT DRUG COURT	325,000	325,000		325,000	
HCSA07	SF COMMUNITY JUSTICE CENTER -CSAT	325,000	325,000		325,000	
HCSA08	BUPRENORPHINE SMOKING CESSATION PROGRAM	158,225	155,531	(2,694)	155,531	
HCSA10	SAN FRANCISCO MINORITY AIDS INITIATIVE	1,328,657	1,394,327	65,670	1,394,327	
HCSA12	PSYCHIATRIC PHARMACIST INNOVATIONS GRANT	211,701		(211,701)		
HMAD01	INTEGRATED SERVICES FOR MENTALLY ILL	578,750	624,750	46,000	624,750	
HMAD02	INTEGRATED SERVICES (PUBLIC CONTRACT)	624,750	578,750	(46,000)	578,750	

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
GRANTS:						
2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING						
HMAD03	PRIMARY & BEHAVIORAL HLTH CARE INTEGRATI	494,235	498,318	4,083	498,318	
HMAD04	STATE VOCATIONAL REHABILITATION SERVICES	90,400	90,400		90,400	
HMCH02	URBAN TRAILS SAN FRANCISCO	1,500,000	1,000,000	(500,000)	1,000,000	
HMM005	HRSA TITLE IV HIV SERVICES	97,531	97,531		97,531	
HMM007	SAMHSA GRANT ALLOCATION FY	2,694,769	2,647,920	(46,849)	2,647,920	
HMPATH	SB MCKINNEY-PATH	631,739	620,465	(11,274)	620,465	
	SUB-TOTAL 2S CHS GNC	**72,304,045**	**70,242,034**	**(2,062,011)**	**69,002,381**	**(1,239,653)**
	SUB-TOTAL GRANTS	**72,304,045**	**70,242,034**	**(2,062,011)**	**69,002,381**	**(1,239,653)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
DPHMH	MENTAL HEALTH	18,510,791	16,975,427	(1,535,364)	16,953,386	(22,041)
DPHPC	PRIMARY CARE	691,168	741,168	50,000	706,168	(35,000)
DPHPH	PUBLIC HEALTH DIVISION	5,286,984	6,994,224	1,707,240	6,994,224	
DPHSA	SUBSTANCE ABUSE	3,766,411	4,646,584	880,173	4,646,584	
	SUB-TOTAL 1G AGF WOF	**28,255,354**	**29,357,403**	**1,102,049**	**29,300,362**	**(57,041)**
5L AAA WOF: LHH WORK ORDER FUND						
DPHLH	LAGUNA HONDA HOSPITAL	229,950	229,950		229,950	
	SUB-TOTAL 5L AAA WOF	**229,950**	**229,950**		**229,950**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**28,485,304**	**29,587,353**	**1,102,049**	**29,530,312**	**(57,041)**
Total Uses of Funds		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

Department: LIB : PUBLIC LIBRARY

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
2S LIB	PUBLIC LIBRARY SPEC REV FD	91,897,015	100,334,052	8,437,037	104,013,290	3,679,238
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		51,700	51,700	133,500	81,800
7E BEQ	BEQUESTS FUND	491,422	498,433	7,011	417,000	(81,433)
7E GIF	GIFT FUND	10,000	10,000		10,000	
Total Sources by Funds		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

Program Summary

EGE	ADULT SERVICES	400,000	400,000		400,000	
EEG	BRANCH PROGRAM	19,570,250	20,997,341	1,427,091	21,989,760	992,419
FAL	CHILDREN'S BASELINE	8,635,577	8,926,363	290,786	9,379,362	452,999
CBF	CHILDREN'S SERVICES	1,168,384	1,292,682	124,298	1,318,925	26,243
EGD	COLLECTION TECHNICAL SERVICES	13,466,587	14,086,975	620,388	15,124,752	1,037,777
EGF	COMMUNITY PARTNERSHIPS AND PROGRAMMING	1,400,466	1,024,781	(375,685)	1,059,084	34,303
EGH	FACILITES	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
EGG	INFORMATION TECHNOLOGY	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
EIB	LIBRARY ADMINISTRATION	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
EEF	MAIN PROGRAM	16,857,541	17,692,189	834,648	18,277,590	585,401
Total Uses by Program		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

Character Summary

001	SALARIES	43,511,718	45,235,293	1,723,575	46,124,524	889,231
013	MANDATORY FRINGE BENEFITS	24,126,623	25,938,067	1,811,444	28,215,692	2,277,625
021	NON PERSONNEL SERVICES	6,322,048	7,148,043	825,995	7,040,187	(107,856)
040	MATERIALS & SUPPLIES	11,869,257	12,709,492	840,235	13,714,064	1,004,572
060	CAPITAL OUTLAY	625,000	2,652,498	2,027,498	308,683	(2,343,815)
081	SERVICES OF OTHER DEPTS	5,943,791	7,210,792	1,267,001	7,284,006	73,214
095	INTRAFUND TRANSFERS OUT	550,000	2,050,997	1,500,997	195,855	(1,855,142)
098	UNAPPROPRIATED REVENUE-DESIGNATED				1,886,634	1,886,634
ELU	TRANSFER ADJUSTMENTS-USES	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
Total Uses by Character		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

Department: LIB : PUBLIC LIBRARY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 2S NDF ENH:						
PLB040	IPIC - LIBRARY MATERIALS		51,700	51,700	103,500	51,800
CONTINUING PROJECTS: 2S NDF RHP:						
PLB040	IPIC - LIBRARY MATERIALS				30,000	30,000
	SUB-TOTAL CONTROLLER RESERVES		**51,700**	**51,700**	**133,500**	**81,800**
Total Reserved Appropriations			**51,700**	**51,700**	**133,500**	**81,800**
Sources of Funds Detail by Subobject						
10110	PROP TAX CURR YR-SECURED	33,478,000	36,132,000	2,654,000	38,551,000	2,419,000
10120	PROP TAX CURR YR-UNSECURED	2,185,000	2,348,000	163,000	2,371,000	23,000
10230	UNSECURED INSTL 5/8 YR PLAN	17,000	17,000		17,000	
10310	SUPP ASST SB813-CY SECURED	313,000	263,000	(50,000)	246,000	(17,000)
10410	SUPP ASST SB813-PY SECURED	664,000	556,000	(108,000)	522,000	(34,000)
10920	PROP TAX AB 1290 RDA PASSTHROUGH	608,000	640,000	32,000	668,000	28,000
30150	INTEREST EARNED - POOLED CASH	272,400	272,400		272,400	
39899	OTHER CITY PROPERTY RENTALS	374,288	374,288		374,288	
48111	HOMEOWNERS PROP TAX RELIEF	165,000	165,000		165,000	
48999	OTHER STATE GRANTS & SUBVENTIONS		50,000	50,000	50,000	
62511	BOOKS PAID	57,800	57,800		57,800	
62531	FINES	550,000	405,000	(145,000)	405,000	
62542	LIBRARY EVENTS/MEETING ROOM FEES	8,000	8,000		8,000	
62598	LIBRARY COPY AND PRINT FEES		180,000	180,000	180,000	
62599	MISC LIBRARY SERVICES & OTHER REVENUE	385,000	205,000	(180,000)	205,000	
75415	COMMUNITY IMPROVEMENT IMPACT FEE		51,700	51,700	133,500	81,800
78101	GIFTS AND BEQUESTS	101,422	108,433	7,011	27,000	(81,433)
865EV	EXP REC FR ENVIRONMENT (AAO)	56,421	58,560	2,139	60,802	2,242
9502M	ITI FR 2S/LIB-PUBLIC LIBRARY FUND	550,000	2,050,997	1,500,997	195,855	(1,855,142)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	213,106	1,312,004	1,098,898		(1,312,004)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
GFS (1)	GENERAL FUND SUPPORT	52,950,000	57,690,000	4,740,000	60,260,000	2,570,000
Total Sources by Funds		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: LIB : PUBLIC LIBRARY

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
2S LIB NPR: PUBLIC LIBRARY PRESERVATION FUND						
001	SALARIES	43,511,718	45,235,293	1,723,575	46,124,524	889,231
013	MANDATORY FRINGE BENEFITS	24,126,623	25,938,067	1,811,444	28,215,692	2,277,625
021	NON PERSONNEL SERVICES	6,247,626	7,148,043	900,417	7,040,187	(107,856)
040	MATERIALS & SUPPLIES	11,417,257	12,074,359	657,102	13,078,564	1,004,205
060	CAPITAL OUTLAY	75,000	601,501	526,501	112,828	(488,673)
081	SERVICES OF OTHER DEPTS	5,943,791	7,210,792	1,267,001	7,284,006	73,214
095	INTRAFUND TRANSFERS OUT	550,000	2,050,997	1,500,997	195,855	(1,855,142)
098	UNAPPROPRIATED REVENUE-DESIGNATED				1,886,634	1,886,634
ELU	TRANSFER ADJUSTMENTS-USES	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
	SUB-TOTAL 2S LIB NPR	**91,322,015**	**98,208,055**	**6,886,040**	**103,742,435**	**5,534,380**
	SUB-TOTAL OPERATING	**91,322,015**	**98,208,055**	**6,886,040**	**103,742,435**	**5,534,380**
CONTINUING PROJECTS:						
2S LIB CPR: LIBRARY FUND - CONTINUING PROJECTS						
CLBPOP	SFPL POST OCCUPANCY ENHANCEMENTS PROJECT	100,000	250,997	150,997	195,855	(55,142)
CLBTNC	SFPL TEEN CENTER	450,000	1,650,000	1,200,000		(1,650,000)
FLBCPC	10 YEAR CAPITAL PLANNING PROGRAM		150,000	150,000		(150,000)
	SUB-TOTAL 2S LIB CPR	**550,000**	**2,050,997**	**1,500,997**	**195,855**	**(1,855,142)**
2S LIB SRF: LIBRARY SPECIAL REVENUE FUND						
PLB008	LIBRARY SPECIAL COLLECTION-HISTORY ROOM	25,000	25,000		25,000	
	SUB-TOTAL 2S LIB SRF	**25,000**	**25,000**		**25,000**	
2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND						
PLB040	IPIC - LIBRARY MATERIALS		51,700	51,700	103,500	51,800
	SUB-TOTAL 2S NDF ENH		**51,700**	**51,700**	**103,500**	**51,800**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
PLB040	IPIC - LIBRARY MATERIALS				30,000	30,000
	SUB-TOTAL 2S NDF RHP				**30,000**	**30,000**
	SUB-TOTAL CONTINUING PROJECTS	**575,000**	**2,127,697**	**1,552,697**	**354,355**	**(1,773,342)**

Department: LIB : PUBLIC LIBRARY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S LIB GNC: GRANTS; NON-PROJECT; CONTINUING						
LBREAD	PROJ READ TUTOR/STUDENT ENHANCEMENT		50,000	50,000	50,000	
	SUB-TOTAL 2S LIB GNC		**50,000**	**50,000**	**50,000**	
7E BEQ BEQ: ETF-BEQUESTS FUND						
LBARTK	ESTATE OF CALVIN ARTKE	74,422		(74,422)		
LBBERN	HARVEY V. BERNEKING BEQUEST		15,000	15,000		(15,000)
LBDANN	LILLIAN DANNENBERG BEQUEST	15,000	15,000		15,000	
LBG122	FUHRMAN BEQUEST	400,000	400,000		400,000	
LBHEGW	ESTATE OF MARY HEGWOOD		66,433	66,433		(66,433)
LBVEEL	ESTATE OF LEE LAWNHURST (ASCAP)	2,000	2,000		2,000	
	SUB-TOTAL 7E BEQ BEQ	**491,422**	**498,433**	**7,011**	**417,000**	**(81,433)**
7E GIF GIF: ETF-GIFT FUND						
LBARTS	F&F-SPL COLL-ARCHITECTURE/DECORATIVE ART	5,000	5,000		5,000	
LBG607	LIB FOUND-STEGNER ENVIRONMENTAL CTR	5,000	5,000		5,000	
	SUB-TOTAL 7E GIF GIF	**10,000**	**10,000**		**10,000**	
	SUB-TOTAL GRANTS	**501,422**	**558,433**	**57,011**	**477,000**	**(81,433)**
Total Uses of Funds		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

Department: REC : RECREATION AND PARK COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	78,398,931	91,979,713	13,580,782	81,632,734	(10,346,979)
2S CRF	CULTURE & RECREATION SPEC REV FD	4,056,032	5,565,583	1,509,551	4,389,288	(1,176,295)
2S GOL	GOLF FUND	12,203,819	13,758,878	1,555,059	13,512,746	(246,132)
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	1,000,000	2,660,000	1,660,000	5,492,900	2,832,900
2S OSP	OPEN SPACE & PARK FUND	41,301,121	43,432,437	2,131,316	44,904,898	1,472,461
3C RPF	RECREATION & PARK CAPITAL IMPVTS FUND	500,000	1,778,961	1,278,961		(1,778,961)
7E BEQ	BEQUESTS FUND	636,676	671,502	34,826	671,502	
7E GIF	GIFT FUND	408,173	471,258	63,085	471,258	
Total Sources by Funds		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
Program Summary						
ECS	CAPITAL PROJECTS	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
FAL	CHILDREN'S BASELINE	9,650,793	10,177,899	527,106	10,379,201	201,302
CAQ	CHILDREN'S SVCS - NON - CHILDREN'S FUND	400,000	1,100,000	700,000	1,100,000	
EAA	GOLDEN GATE PARK	10,630,582	11,228,981	598,399	11,545,234	316,253
ECY	MARINA HARBOR	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
EAP	PARKS	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
EIA	REC & PARK ADMINISTRATION	76,158	76,350	192	76,350	
ECU	RECREATION	14,762,173	16,339,219	1,577,046	16,869,038	529,819
ECD	STRUCTURAL MAINTENANCE	13,860,366	14,870,788	1,010,422	15,245,597	374,809
Total Uses by Program		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
Character Summary						
001	SALARIES	55,479,325	58,352,312	2,872,987	59,102,930	750,618
013	MANDATORY FRINGE BENEFITS	25,131,708	27,387,276	2,255,568	29,674,088	2,286,812
020	OVERHEAD	27,012,419	28,225,690	1,213,271	29,197,287	971,597
021	NON PERSONNEL SERVICES	18,522,425	18,966,994	444,569	18,844,236	(122,758)
038	CITY GRANT PROGRAMS	293,657	417,754	124,097	417,754	
040	MATERIALS & SUPPLIES	4,743,869	5,318,933	575,064	5,072,114	(246,819)
060	CAPITAL OUTLAY	13,974,382	15,594,252	1,619,870	15,782,985	188,733
069	PROJECT CARRYFORWARD BUDGETS ONLY	(1,500,000)		1,500,000		
06F	FACILITIES MAINTENANCE	3,200,000	5,073,626	1,873,626	1,480,000	(3,593,626)
06P	PROGRAMMATIC PROJECTS	10,099	750,000	739,901		(750,000)

Department: REC : RECREATION AND PARK COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Character Summary						
070	DEBT SERVICE	256,500	2,329,402	2,072,902	1,661,402	(668,000)
081	SERVICES OF OTHER DEPTS	19,083,178	20,551,179	1,468,001	20,364,610	(186,569)
091	OPERATING TRANSFERS OUT	3,125,861	5,951,357	2,825,496	5,766,364	(184,993)
095	INTRAFUND TRANSFERS OUT	5,620,512	12,843,349	7,222,837	5,599,836	(7,243,513)
098	UNAPPROPRIATED REVENUE-DESIGNATED	673,000	8,407,624	7,734,624	1,543,045	(6,864,579)
ELU	TRANSFER ADJUSTMENTS-USES	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
Total Uses by Character		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 2S NDF ENH:						
CRPENH	EASTERN NEIGHBORHOOD DEVELOPMENT FUND		400,000	400,000	1,520,000	1,120,000
CONTINUING PROJECTS: 2S NDF MOC:						
CRPMOC	MARKET OCTAVIA COMMUNITY IMPROVEMENTS				50,000	50,000
CONTINUING PROJECTS: 2S NDF RHP:						
CRPRHP	RINCON HILL COMMUNITY IMPROVEMENTS FUND		500,000	500,000	2,227,900	1,727,900
CONTINUING PROJECTS: 2S NDF VVF:						
CRPVVF	VISITACION VALLEY INFRASTRUCTURE		340,000	340,000	275,000	(65,000)
	SUB-TOTAL CONTROLLER RESERVES		**1,240,000**	**1,240,000**	**4,072,900**	**2,832,900**
Total Reserved Appropriations			**1,240,000**	**1,240,000**	**4,072,900**	**2,832,900**
Sources of Funds Detail by Subobject						
10110	PROP TAX CURR YR-SECURED	33,478,000	36,132,000	2,654,000	38,551,000	2,419,000
10120	PROP TAX CURR YR-UNSECURED	2,185,000	2,348,000	163,000	2,371,000	23,000
10230	UNSECURED INSTL 5/8 YR PLAN	17,000	17,000		17,000	
10310	SUPP ASST SB813-CY SECURED	313,000	263,000	(50,000)	246,000	(17,000)
10410	SUPP ASST SB813-PY SECURED	664,000	556,000	(108,000)	522,000	(34,000)
10920	PROP TAX AB 1290 RDA PASSTHROUGH	608,000	640,000	32,000	668,000	28,000
12910	STADIUM ADMISSION TAX	895,000	913,000	18,000	436,000	(477,000)
25210	COURT FINES	10,099		(10,099)		
30140	INTEREST EARNED - NON POOLED CASH	65,000	65,000		65,000	
30150	INTEREST EARNED - POOLED CASH	1,007,000	497,000	(510,000)	497,000	

Department: REC : RECREATION AND PARK COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
35210	CIVIC CENTER GARAGE	1,015,000	1,550,000	535,000	1,550,000	
35218	ST. MARY'S GARAGE	835,000	875,000	40,000	875,000	
35219	UNION SQUARE GARAGE	1,725,000	3,250,000	1,525,000	3,250,000	
35222	PORTSMOUTH GARAGE	1,315,000	1,300,000	(15,000)	1,300,000	
35225	PARKING FEES-VARIOUS REC/PARK FACILITIES	680,000	770,000	90,000	770,000	
35226	MUSIC CONCOURSE-PARKING	120,000	120,000		120,000	
35228	LOT 6 PARKING	8,000	8,000			(8,000)
35311	RENTALS-BALBOA STADIUM	80,000	45,000	(35,000)	45,000	
35331	RENTALS-CANDLESTICK PARK	5,712,436	4,712,436	(1,000,000)	3,650,000	(1,062,436)
35341	RENTALS-KEZAR PAVILION	80,000	100,000	20,000	100,000	
35342	RENTALS-KEZAR STADIUM	80,000	47,000	(33,000)	47,000	
35351	RENTALS-RECREATION FACILITIES	825,400	895,000	69,600	895,000	
35411	CONCESSION-CANDLESTICK PARK	118,000	118,000			(118,000)
35490	GOLF RESIDENT CARD FEES	345,000	345,000		345,000	
35499	CONCESSION-MISCELLANEOUS	8,599,920	8,331,226	(268,694)	7,211,080	(1,120,146)
39899	OTHER CITY PROPERTY RENTALS	571,676	606,502	34,826	606,502	
48111	HOMEOWNERS PROP TAX RELIEF	152,000	152,000		152,000	
62611	ADMISSION-RECREATION FACILITIES	3,592,055	3,806,000	213,945	3,816,000	10,000
62621	CAMP MATHER FEES	1,700,000	1,770,000	70,000	1,770,000	
62631	GOLF FEES	7,407,218	6,005,508	(1,401,710)	6,774,515	769,007
62641	TENNIS FEES	35,000	35,000		35,000	
62651	SWIM POOL FEES	680,000	780,000	100,000	800,000	20,000
62672	BERTH & MOORING FEES - EAST	668,000	664,000	(4,000)	683,920	19,920
62673	BERTH & MOORING FEES - WEST	1,963,000	2,607,000	644,000	2,690,000	83,000
62681	PHOTO CENTER FEES	12,000	15,000	3,000	15,000	
62691	PERMITS	4,711,000	5,686,000	975,000	5,786,000	100,000
62699	OTHER RECREATIONAL SERVICE CHGS	2,432,970	3,767,970	1,335,000	3,077,970	(690,000)
75415	COMMUNITY IMPROVEMENT IMPACT FEE	1,000,000	4,438,961	3,438,961	5,492,900	1,053,939
78101	GIFTS AND BEQUESTS	408,173	471,258	63,085	471,258	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	80,000	80,000		80,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	900,000	1,100,000	200,000	1,100,000	
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	15,694	15,694		15,694	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	591,668	591,668		591,668	
865PO	EXP REC FR PORT COMMISSION (AAO)	70,000	70,000		70,000	
865RE	EXP REC FR REAL ESTATE (AAO)	108,090	108,090		108,090	
865UW	EXP REC FR WATER DEPT (AAO)	604,956	604,956		604,956	

Department: REC : RECREATION AND PARK COMMISSION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

865WM	EXP REC FR WAR MEMORIAL (AAO)	123,391	123,391		123,391	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	28,375,810	31,056,710	2,680,900	32,065,125	1,008,415
9301G	OTI FR 1G-GENERAL FUND	2,264,649	4,771,357	2,506,708	4,586,364	(184,993)
9302L	OTI FR 2S/GOL-GOLF FUND	861,212	1,180,000	318,788	1,180,000	
9303S	OTI FR 3C/SIF-STREET IMPVT CAP PRJ FD		1,603,626	1,603,626		(1,603,626)
9501G	ITI FR 1G-GENERAL FUND		6,987,624	6,987,624		(6,987,624)
9502F	ITI FR 2S/CRF-CULTURE & RECREATION FD	1,032,062	975,000	(57,062)	400,000	(575,000)
9502L	ITI FR 2S/GOL-GOLF FUND	290,000	320,000	30,000	330,000	10,000
9502Q	ITI FR 2S/OSP-OPEN SPACE & PARK FUND	4,298,450	4,560,725	262,275	4,869,836	309,111
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	3,563,717	3,518,770	(44,947)	1,293,016	(2,225,754)
99999R	PRIOR YEAR DESIGNATED RESERVE	1,700,000	9,730,220	8,030,220	5,105,223	(4,624,997)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
GFS (1)	GENERAL FUND SUPPORT	44,633,289	48,069,056	3,435,767	46,281,143	(1,787,913)
Total Sources by Funds		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	28,119,547	29,176,451	1,056,904	29,543,898	367,447
013	MANDATORY FRINGE BENEFITS	12,114,098	13,141,919	1,027,821	14,210,986	1,069,067
020	OVERHEAD	16,188,690	16,969,917	781,227	17,616,034	646,117
021	NON PERSONNEL SERVICES	1,501,993	1,681,243	179,250	1,434,112	(247,131)
038	CITY GRANT PROGRAMS	217,307	341,404	124,097	341,404	
040	MATERIALS & SUPPLIES	2,639,490	2,980,855	341,365	2,735,104	(245,751)
060	CAPITAL OUTLAY	1,302,887	2,354,006	1,051,119	1,739,711	(614,295)
081	SERVICES OF OTHER DEPTS	1,451,931	1,670,867	218,936	773,747	(897,120)
091	OPERATING TRANSFERS OUT	2,264,649	4,771,357	2,506,708	4,586,364	(184,993)
095	INTRAFUND TRANSFERS OUT		6,987,624	6,987,624		(6,987,624)
ELU	TRANSFER ADJUSTMENTS-USES	(2,264,649)	(11,758,981)	(9,494,332)	(4,586,364)	7,172,617
	SUB-TOTAL 1G AGF AAA	**63,535,943**	**68,316,662**	**4,780,719**	**68,394,996**	**78,334**
2S CRF RPN: MARINA YACHT HARBOR-NONPROJECT						
001	SALARIES	844,111	910,103	65,992	921,934	11,831

Department: REC : RECREATION AND PARK COMMISSION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
2S CRF RPN: MARINA YACHT HARBOR-NONPROJECT						
013	MANDATORY FRINGE BENEFITS	431,377	467,774	36,397	506,765	38,991
020	OVERHEAD	324,835	358,847	34,012	366,774	7,927
021	NON PERSONNEL SERVICES	143,446	218,626	75,180	218,626	
040	MATERIALS & SUPPLIES	100,000	100,000		100,000	
070	DEBT SERVICE	256,500	2,329,402	2,072,902	1,661,402	(668,000)
081	SERVICES OF OTHER DEPTS	240,602	205,831	(34,771)	213,787	7,956
095	INTRAFUND TRANSFERS OUT	1,032,062	975,000	(57,062)	400,000	(575,000)
098	UNAPPROPRIATED REVENUE-DESIGNATED	673,000		(673,000)		
ELU	TRANSFER ADJUSTMENTS-USES	(1,032,062)	(975,000)	57,062	(400,000)	575,000
	SUB-TOTAL 2S CRF RPN	**3,013,871**	**4,590,583**	**1,576,712**	**3,989,288**	**(601,295)**
2S GOL NPR: GOLF FUND - ANNUAL NONPROJ-CONTROLLED						
001	SALARIES	3,153,025	3,231,650	78,625	3,269,627	37,977
013	MANDATORY FRINGE BENEFITS	1,410,537	1,522,836	112,299	1,649,484	126,648
020	OVERHEAD	1,458,066	1,470,586	12,520	1,500,532	29,946
021	NON PERSONNEL SERVICES	4,300,452	4,445,476	145,024	4,545,476	100,000
040	MATERIALS & SUPPLIES	596,101	696,101	100,000	696,101	
060	CAPITAL OUTLAY		166,782	166,782	304,121	137,339
081	SERVICES OF OTHER DEPTS	995,638	1,155,447	159,809	1,217,405	61,958
091	OPERATING TRANSFERS OUT	861,212	1,180,000	318,788	1,180,000	
095	INTRAFUND TRANSFERS OUT	290,000	320,000	30,000	330,000	10,000
ELU	TRANSFER ADJUSTMENTS-USES	(1,151,212)	(1,500,000)	(348,788)	(1,510,000)	(10,000)
	SUB-TOTAL 2S GOL NPR	**11,913,819**	**12,688,878**	**775,059**	**13,182,746**	**493,868**
2S OSP NPR: OPEN SPACE & PARK-NON PROJ-CONTROLLED						
001	SALARIES	14,225,932	14,962,695	736,763	15,158,913	196,218
013	MANDATORY FRINGE BENEFITS	7,788,096	8,258,483	470,387	8,965,403	706,920
020	OVERHEAD	8,600,777	9,083,166	482,389	9,388,103	304,937
021	NON PERSONNEL SERVICES	5,393,367	5,389,215	(4,152)	5,427,982	38,767
040	MATERIALS & SUPPLIES	382,704	527,426	144,722	527,426	
060	CAPITAL OUTLAY	427,895	463,629	35,734	377,815	(85,814)
081	SERVICES OF OTHER DEPTS	183,900	187,098	3,198	189,420	2,322
095	INTRAFUND TRANSFERS OUT	4,298,450	4,560,725	262,275	4,869,836	309,111

Department: REC : RECREATION AND PARK COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
2S OSP NPR: OPEN SPACE & PARK-NON PROJ-CONTROLLED						
ELU	TRANSFER ADJUSTMENTS-USES	(4,298,450)	(4,560,725)	(262,275)	(4,869,836)	(309,111)
	SUB-TOTAL 2S OSP NPR	**37,002,671**	**38,871,712**	**1,869,041**	**40,035,062**	**1,163,350**
	SUB-TOTAL OPERATING	**115,466,304**	**124,467,835**	**9,001,531**	**125,602,092**	**1,134,257**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FRPCOM	MONSTER PARK - FACILITIES MAINTENANCE	1,750,000	1,837,500	87,500		(1,837,500)
FRPFRH	FIELD REHABILITATION	50,000	103,000	53,000	56,000	(47,000)
FRPGEN	GENERAL FACILITIES MAINTENANCE	630,000	811,500	181,500	695,000	(116,500)
FRPGGP	GGP DISABILITY ACCESS & IMPACT STUDY	25,000	25,000		25,000	
FRPMAT	MATHER FACILITIES MAINTENANCE	200,000	210,000	10,000	221,000	11,000
FRPMBB	MIDNIGHT BASKETBALL		68,000	68,000	68,000	
PRP007	ZOO OPERATIONS PROJECT	5,404,589	5,086,002	(318,587)	5,117,699	31,697
	SUB-TOTAL 1G AGF AAP	**8,059,589**	**8,141,002**	**81,413**	**6,182,699**	**(1,958,303)**
2S CRF RPA: R&P-MARINA YACHT HARBOR FUND						
CRPYFR	MYH FAC RENEWAL	600,000	200,000	(400,000)		(200,000)
CRPYRP	MARINA YACHT RENOVATION PROGRAM	2,062	201,952	199,890	802	(201,150)
FRPYFM	YACHT HARBOR FACILITIES MAINTENANCE	430,000	573,048	143,048	399,198	(173,850)
	SUB-TOTAL 2S CRF RPA	**1,032,062**	**975,000**	**(57,062)**	**400,000**	**(575,000)**
	SUB-TOTAL ANNUAL PROJECTS	**9,091,651**	**9,116,002**	**24,351**	**6,582,699**	**(2,533,303)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CRPADA	ADA COMPLIANCE	557,600	300,000	(257,600)	800,000	500,000
CRPBDP	BOEDDEKER PLAYGROUND	250,000		(250,000)		
CRPCCP	CIVIC CENTER PLAZA		850,000	850,000	650,000	(200,000)
CRPERW	EROSION CONTROL & RETAINING WALL REPL	247,000	247,000		247,000	
CRPGAT	GGP ALVORD TUNNEL	50,000		(50,000)		
CRPGBK	GGP BIKE LANES	100,000		(100,000)		
CRPGGP	GOLDEN GATE PARK		200,000	200,000		(200,000)
CRPIRR	IRRIGATION SYSTEMS				500,000	500,000
CRPKPS	KEZAR PAVILLION SEISMIC UPGRADE	250,000		(250,000)		
CRPKRT	KEZAR RUNNING TRACT REPLACEMENT		2,000,000	2,000,000		(2,000,000)

Department: REC : RECREATION AND PARK COMMISSION

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CRPLMB	LAKE MERCED BOATHOUSE IMPROVEMENTS	800,000		(800,000)		
CRPLPG	LARSEN PLAYGROUND IMROVEMENTS	250,000		(250,000)		
CRPNPS	OPEN SPACE NEIGHBORHOOD PARKS & SQUARES	15,000		(15,000)		
CRPPFR	PLAYING FIELDS REPLACEMENT				1,074,240	1,074,240
CRPPMG	PORTSMOUTH SQUARE GARAGE				300,000	300,000
CRPPRP	PUMP REPLACEMENT PROJECT	100,000	250,000	150,000	250,000	
CRPRSF	COURT RESURFACING				400,000	400,000
CRPSEC	SECURITY AND LIGHTING SYSTEM	125,000	125,000		125,000	
CRPSSD	SOMA SKATE PARK & DOG PARK		1,603,626	1,603,626		(1,603,626)
CRPTDR	TROCADERO DECK REPLACEMENT	350,000		(350,000)		
CRPTHS	TELEGRAPH HILL STABILIZATION	1,200,000	250,000	(950,000)		(250,000)
CRPUPP	REC GARAGE REVENUE STABILIZATION		6,987,624	6,987,624		(6,987,624)
PRPMDP	MISSION DOLORES PG FAC MAINT RESERVE	15,000	15,000		15,000	
	SUB-TOTAL 1G AGF ACP	**4,309,600**	**12,828,250**	**8,518,650**	**4,361,240**	**(8,467,010)**
2S CRF RPE: R&P-FISH & GAME PROPAGATION FUND						
PRPFIS	FISH AND GAME	10,099		(10,099)		
	SUB-TOTAL 2S CRF RPE	**10,099**		**(10,099)**		
2S GOL CPR: GOLF FUND -CONTINUING PROJECTS						
CRPGLF	GOLF PROGRAM	290,000	320,000	30,000	330,000	10,000
PRPGLF	GOLF PROGRAM		750,000	750,000		(750,000)
	SUB-TOTAL 2S GOL CPR	**290,000**	**1,070,000**	**780,000**	**330,000**	**(740,000)**
2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND						
CRPENH	EASTERN NEIGHBORHOOD DEVELOPMENT FUND	1,000,000	1,820,000	820,000	2,940,000	1,120,000
	SUB-TOTAL 2S NDF ENH	**1,000,000**	**1,820,000**	**820,000**	**2,940,000**	**1,120,000**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CRPMOC	MARKET OCTAVIA COMMUNITY IMPROVEMENTS				50,000	50,000
	SUB-TOTAL 2S NDF MOC				**50,000**	**50,000**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
CRPRHP	RINCON HILL COMMUNITY IMPROVEMENTS FUND		500,000	500,000	2,227,900	1,727,900
	SUB-TOTAL 2S NDF RHP		**500,000**	**500,000**	**2,227,900**	**1,727,900**

Department: REC : RECREATION AND PARK COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
CONTINUING PROJECTS:						
2S NDF VVF: VISITACION VALLEY INFRASTRUCTURE FUND						
CRPVVF	VISITACION VALLEY INFRASTRUCTURE		340,000	340,000	275,000	(65,000)
	SUB-TOTAL 2S NDF VVF		**340,000**	**340,000**	**275,000**	**(65,000)**
2S OSP CPR: OPEN SPACE-CONTINUING PROJECTS						
CRPACQ	OPEN SPACE ACQUISITION	1,860,000	2,028,000	168,000	2,149,000	121,000
CRPCNT	OPEN SPACE AUDIT SERVICES	16,596	9,121	(7,475)	9,507	386
CRPCON	OPEN SPACE CONTINGENCY	1,116,000	1,217,000	101,000	1,289,000	72,000
CRPCPM	OPEN SPACE CAPITAL PROGRAM MANAGEMENT	1,105,854	1,106,604	750	1,222,329	115,725
CRPGAR	OPEN SPACE COMMUNITY GARDENS	200,000	200,000		200,000	
	SUB-TOTAL 2S OSP CPR	**4,298,450**	**4,560,725**	**262,275**	**4,869,836**	**309,111**
3C RPF 04A: 2000 VARIOUS PARK LSE REV BOND-S2004						
CRPNRV	2004 REC & PARK REVENUE BOND		1,778,961	1,778,961		(1,778,961)
	SUB-TOTAL 3C RPF 04A		**1,778,961**	**1,778,961**		**(1,778,961)**
3C RPF LOC: R&P CAPITAL IMPROVEMENTS-LOCAL FUND						
CRPNRP	NEIGHBORHOOD REC/PARK FACILITIES	500,000		(500,000)		
	SUB-TOTAL 3C RPF LOC	**500,000**		**(500,000)**		
	SUB-TOTAL CONTINUING PROJECTS	**10,408,149**	**22,897,936**	**12,489,787**	**15,053,976**	**(7,843,960)**
GRANTS:						
7E BEQ BEQ: ETF-BEQUESTS FUND						
RPG008	FUHRMAN BEQUEST	636,676	671,502	34,826	671,502	
	SUB-TOTAL 7E BEQ BEQ	**636,676**	**671,502**	**34,826**	**671,502**	
7E GIF GIF: ETF-GIFT FUND						
RPG090	SMALL DONATIONS FOR GGP	250,000		(250,000)		
RPG238	SWIM CLUB GRANT		60,000	60,000	60,000	
RPG427	NATIONAL AIDS MEMORIAL GROVE ENDOWMENT	59,773	59,382	(391)	59,382	
RPG431	TEEN THEATER GIFT	22,242	25,526	3,284	25,526	
RPG434	SCHOLARSHIP FUND - MISC	76,158	76,350	192	76,350	
RPGMSC	REC AND PARK MISC. DONATIONS		250,000	250,000	250,000	
	SUB-TOTAL 7E GIF GIF	**408,173**	**471,258**	**63,085**	**471,258**	
	SUB-TOTAL GRANTS	**1,044,849**	**1,142,760**	**97,911**	**1,142,760**	

Department: REC : RECREATION AND PARK COMMISSION

	2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation					
WORK ORDERS/OVERHEAD:					
1G AGF WOF: GENERAL FUND WORK ORDER FUND					
REC33 WORK ORDER	2,493,799	2,693,799	200,000	2,693,799	
SUB-TOTAL 1G AGF WOF	**2,493,799**	**2,693,799**	**200,000**	**2,693,799**	
SUB-TOTAL WORK ORDERS/OVERHEAD	**2,493,799**	**2,693,799**	**200,000**	**2,693,799**	
Total Uses of Funds	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

Department: RNT : RENT ARBITRATION BOARD

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	6,001,378	6,233,794	232,416	6,419,111	185,317
Total Sources by Funds		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Program Summary						
CCC	RENT BOARD	6,001,378	6,233,794	232,416	6,419,111	185,317
Total Uses by Program		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Character Summary						
001	SALARIES	3,211,988	3,329,101	117,113	3,374,311	45,210
013	MANDATORY FRINGE BENEFITS	1,386,334	1,503,615	117,281	1,642,476	138,861
020	OVERHEAD	10,361		(10,361)		
021	NON PERSONNEL SERVICES	163,058	163,058		163,058	
038	CITY GRANT PROGRAMS	120,000	120,000		120,000	
040	MATERIALS & SUPPLIES	37,499	37,499		37,499	
081	SERVICES OF OTHER DEPTS	1,072,138	1,080,521	8,383	1,081,767	1,246
Total Uses by Character		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Sources of Funds Detail by Subobject						
60171	RENT ARBITRATION FEES	4,792,263	5,064,975	272,712	5,071,030	6,055
60199	OTHER GENERAL GOVERNMENT CHARGES	4,000	4,000		4,000	
865CP	EXP REC FR CITY PLANNING (AAO)	10,000	10,000		10,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	16,000	16,000		16,000	
865SS	EXP REC FR HUMAN SERVICES (AAO)	70,000	70,000		70,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,109,115	1,068,819	(40,296)	1,248,081	179,262
Total Sources by Funds		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Uses of Funds Detail Appropriation						
OPERATING:						
2S NDF RAB: RENT ARBITRATION BOARD FUND						
001	SALARIES	3,211,988	3,329,101	117,113	3,374,311	45,210

Department: RNT : RENT ARBITRATION BOARD

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S NDF RAB: RENT ARBITRATION BOARD FUND						
013	MANDATORY FRINGE BENEFITS	1,386,334	1,503,615	117,281	1,642,476	138,861
020	OVERHEAD	10,361		(10,361)		
021	NON PERSONNEL SERVICES	163,058	163,058		163,058	
038	CITY GRANT PROGRAMS	120,000	120,000		120,000	
040	MATERIALS & SUPPLIES	37,499	37,499		37,499	
081	SERVICES OF OTHER DEPTS	1,072,138	1,080,521	8,383	1,081,767	1,246
	SUB-TOTAL 2S NDF RAB	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
	SUB-TOTAL OPERATING	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Total Uses of Funds		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**

Department: RET : RETIREMENT SYSTEM

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	893,084	1,143,513	250,429	1,171,129	27,616
7P RET	EMPLOYEES' RETIREMENT SYSTEM	19,704,758	21,495,462	1,790,704	22,414,854	919,392
Total Sources by Funds		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
Program Summary						
FED	ADMINISTRATION	1,513,005	1,617,539	104,534	1,733,331	115,792
EDC	EMPLOYEE DEFERRED COMP PLAN	893,084	1,143,513	250,429	1,171,129	27,616
FDF	INVESTMENT	3,030,848	3,201,735	170,887	3,629,192	427,457
FDD	RETIREMENT SERVICES	15,160,905	16,676,188	1,515,283	17,052,331	376,143
Total Uses by Program		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
Character Summary						
001	SALARIES	9,316,373	9,906,454	590,081	10,303,222	396,768
013	MANDATORY FRINGE BENEFITS	4,076,797	4,461,020	384,223	4,974,333	513,313
020	OVERHEAD	175,108	166,917	(8,191)	166,917	
021	NON PERSONNEL SERVICES	3,725,848	5,001,883	1,276,035	5,001,883	
040	MATERIALS & SUPPLIES	220,000	220,000		220,000	
060	CAPITAL OUTLAY	172,287	22,784	(149,503)		(22,784)
081	SERVICES OF OTHER DEPTS	2,723,194	2,859,917	136,723	2,919,628	59,711
098	UNAPPROPRIATED REVENUE-DESIGNATED	188,235		(188,235)		
Total Uses by Character		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
Sources of Funds Detail by Subobject						
30150	INTEREST EARNED - POOLED CASH	251,000	251,000		251,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	935,902	1,142,513	206,611	1,170,129	27,616
70199	EMP RETIREMENT CONTRIBUTIONS	19,414,243	21,204,947	1,790,704	22,124,339	919,392
865TR	EXP REC FR TREAS/TAX COLL (AAO)	40,515	40,515		40,515	
GFS (1)	GENERAL FUND SUPPORT	(43,818)		43,818		
Total Sources by Funds		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: RET : RETIREMENT SYSTEM

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
7P RET ERT: EMPLOYEES RETIREMENT TRUST						
001	SALARIES	8,927,404	9,459,108	531,704	9,849,427	390,319
013	MANDATORY FRINGE BENEFITS	3,910,367	4,252,538	342,171	4,744,684	492,146
020	OVERHEAD	175,108	166,917	(8,191)	166,917	
021	NON PERSONNEL SERVICES	3,393,163	4,669,198	1,276,035	4,669,198	
040	MATERIALS & SUPPLIES	215,000	215,000		215,000	
060	CAPITAL OUTLAY	172,287	22,784	(149,503)		(22,784)
081	SERVICES OF OTHER DEPTS	2,723,194	2,709,917	(13,277)	2,769,628	59,711
098	UNAPPROPRIATED REVENUE-DESIGNATED	188,235		(188,235)		
	SUB-TOTAL 7P RET ERT	**19,704,758**	**21,495,462**	**1,790,704**	**22,414,854**	**919,392**
	SUB-TOTAL OPERATING	**19,704,758**	**21,495,462**	**1,790,704**	**22,414,854**	**919,392**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PRS001	EMPLOYEE DEFERRED COMPENSATION PLAN	893,084	1,143,513	250,429	1,171,129	27,616
	SUB-TOTAL 1G AGF ACP	**893,084**	**1,143,513**	**250,429**	**1,171,129**	**27,616**
	SUB-TOTAL CONTINUING PROJECTS	**893,084**	**1,143,513**	**250,429**	**1,171,129**	**27,616**
Total Uses of Funds		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

Department: SHF : SHERIFF

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	171,467,579	177,517,301	6,049,722	184,482,119	6,964,818
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	3,255,970	3,311,531	55,561	3,128,686	(182,845)
Total Sources by Funds		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
Program Summary						
AMC	COURT SECURITY AND PROCESS	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
AFC	CUSTODY	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
ASP	FACILITIES & EQUIPMENT	13,307,008	13,637,926	330,918	14,418,153	780,227
AFT	SECURITY SERVICES	16,224,272	16,223,656	(616)	16,794,592	570,936
ASB	SHERIFF ADMINISTRATION	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
AFS	SHERIFF FIELD SERVICES	7,976,044	9,047,254	1,071,210	9,123,415	76,161
AFP	SHERIFF PROGRAMS	12,294,272	11,723,055	(571,217)	11,749,651	26,596
AKR	SHERIFF RECRUITMENT & TRAINING	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
Total Uses by Program		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
Character Summary						
001	SALARIES	103,609,924	107,588,289	3,978,365	108,168,359	580,070
013	MANDATORY FRINGE BENEFITS	34,832,958	34,382,473	(450,485)	38,164,088	3,781,615
021	NON PERSONNEL SERVICES	11,881,953	13,350,034	1,468,081	15,345,927	1,995,893
038	CITY GRANT PROGRAMS	5,133,888	5,112,690	(21,198)	4,944,216	(168,474)
040	MATERIALS & SUPPLIES	6,266,162	6,062,062	(204,100)	6,059,193	(2,869)
060	CAPITAL OUTLAY	2,689,050	3,408,418	719,368	3,856,148	447,730
06F	FACILITIES MAINTENANCE	350,000	518,000	168,000	536,000	18,000
081	SERVICES OF OTHER DEPTS	9,959,614	10,406,866	447,252	10,536,874	130,008
Total Uses by Character		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

Reserved Appropriations

CONTROLLER RESERVES:			
CONTINUING PROJECTS: 1G AGF ACP:			
CSH067	SHF - ENHANCEMENT	2,300,000	2,300,000
	SUB-TOTAL CONTROLLER RESERVES	**2,300,000**	**2,300,000**

Department: SHF : SHERIFF

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
MAYOR RESERVES:						
OPERATING: 1G AGF AAA:						
001	SALARIES		750,000	750,000		(750,000)
	SUB-TOTAL MAYOR RESERVES		**750,000**	**750,000**		**(750,000)**
Total Reserved Appropriations			**750,000**	**750,000**	**2,300,000**	**1,550,000**
Sources of Funds Detail by Subobject						
25317	FINES RELATED TO DNA ID (PROP 69-2004)	123,053	123,053		123,053	
30150	INTEREST EARNED - POOLED CASH	3,000	3,000		3,000	
44922	STATE CRIMINAL ALIEN ASSIST PROG (SCAAP)		425,000	425,000	425,000	
44939	FEDERAL DIRECT GRANT	30,846	232,454	201,608	32,454	(200,000)
48919	TRIAL COURT SECURITY - AB109		11,529,000	11,529,000	11,640,000	111,000
48920	LOCAL COMMUNITY CORRECTIONS - AB109	8,539,301	10,498,000	1,958,699	9,463,000	(1,035,000)
48923	PEACE OFFICER TRAINING	350,000	350,000		350,000	
48999	OTHER STATE GRANTS & SUBVENTIONS	934,616	934,616		934,616	
60125	SHERIFFS FEES	721,636	747,118	25,482	736,640	(10,478)
60701	BOARDING OF PRISONERS	700,000		(700,000)		
60702	BOARD PRISONERS OTHER COUNTIES	421,575	696,575	275,000	1,118,150	421,575
60704	BOARD ROOM WORKING PRISONERS	70,000	70,000		70,000	
60799	MISC CORRECTION SERVICE REVENUE	1,309,053	1,363,290	54,237	1,390,923	27,633
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	219,038	219,038		219,038	
865AP	EXP REC FR ADULT PROBATION (AAO)	141,000	141,000		141,000	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	41,000	41,000		41,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	1,688,952	1,715,632	26,680	1,777,085	61,453
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	7,177,323	7,295,262	117,939	7,632,984	337,722
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	2,567,270	2,656,342	89,072	2,764,413	108,071
865PC	EXP REC FR POLICE COMMISSION (AAO)	36,000	36,000		36,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	35,000	35,000		35,000	
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	233,818	300,000	66,182	185,000	(115,000)
875TC	EXP REC FR TRIAL COURTS (NON-AAO)	11,503,155		(11,503,155)		
875UC	EXP REC FR PUC (NON-AAO)	510,000	510,000		510,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	225,766		(225,766)		
GFS (1)	GENERAL FUND SUPPORT	137,142,147	140,907,452	3,765,305	147,982,449	7,074,997
Total Sources by Funds		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

Department: SHF : SHERIFF

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	93,139,141	97,255,662	4,116,521	97,743,060	487,398
013	MANDATORY FRINGE BENEFITS	31,281,675	30,848,411	(433,264)	34,326,886	3,478,475
021	NON PERSONNEL SERVICES	11,345,853	12,812,853	1,467,000	14,809,827	1,996,974
038	CITY GRANT PROGRAMS	3,451,689	3,462,017	10,328	3,462,017	
040	MATERIALS & SUPPLIES	5,950,926	5,743,957	(206,969)	5,743,957	
060	CAPITAL OUTLAY	1,014,050	517,932	(496,118)	249,734	(268,198)
081	SERVICES OF OTHER DEPTS	9,898,690	10,350,454	451,764	10,480,377	129,923
	SUB-TOTAL 1G AGF AAA	**156,082,024**	**160,991,286**	**4,909,262**	**166,815,858**	**5,824,572**
	SUB-TOTAL OPERATING	**156,082,024**	**160,991,286**	**4,909,262**	**166,815,858**	**5,824,572**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FSH06F	SHF - FACILITES MAINTENANCE		518,000	518,000	536,000	18,000
FSHFMP	VAR LOC-MISC FAC MAINT PROJ	350,000		(350,000)		
PSHS07	VIOLENCE PREVENTION PROGRAMMING	753,779	753,779		753,779	
PSSCCP	COMMUNITY JUSTICE CENTER	526,356		(526,356)		
	SUB-TOTAL 1G AGF AAP	**1,630,135**	**1,271,779**	**(358,356)**	**1,289,779**	**18,000**
	SUB-TOTAL ANNUAL PROJECTS	**1,630,135**	**1,271,779**	**(358,356)**	**1,289,779**	**18,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CSH067	SHF - ENHANCEMENT		2,140,000	2,140,000	2,550,000	410,000
CSH06R	SHF - FACILITY RENEWAL		637,000	637,000	957,000	320,000
CSHJFP	JUSTICE FACILITIES IMPROVEMENT PROGRAM	1,300,000		(1,300,000)		
CSHROF	REPAIR OF ROOF ON JAIL FACILITIES	285,000		(285,000)		
	SUB-TOTAL 1G AGF ACP	**1,585,000**	**2,777,000**	**1,192,000**	**3,507,000**	**730,000**

Department: SHF : SHERIFF

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:						
2S PPF DNA: DNA IDENTIFICATION FUND (PROP 69 - 2004)						
PSHDNA	SHERIFF DNA IDENTIFICATION FUND	123,053	123,053		123,053	
	SUB-TOTAL 2S PPF DNA	**123,053**	**123,053**		**123,053**	
2S PPF SHA: SHERIFF-STATE AUTHORIZED SPEC REV FD						
PSH010	AB1109 SHERIFF VEHICLE MAINTENANCE	66,096	64,538	(1,558)	64,538	
PSH011	AB1109 SHERIFF VEHICLE REPLACEMENT	133,083	156,569	23,486	142,497	(14,072)
PSH020	FURNITURE & EQUIPTMENT	147,405	150,959	3,554	154,553	3,594
PSH021	AB709 - SHERIFF CIVIL ADMIN FUND	5,052	5,052		5,052	
	SUB-TOTAL 2S PPF SHA	**351,636**	**377,118**	**25,482**	**366,640**	**(10,478)**
2S PPF SHI: SHERIFF-INMATE PROGRAM FUND						
PSHSIP	SHERIFF INMATE PROGRAM	1,465,819	1,294,290	(171,529)	1,321,923	27,633
	SUB-TOTAL 2S PPF SHI	**1,465,819**	**1,294,290**	**(171,529)**	**1,321,923**	**27,633**
2S PPF SHP: SHERIFF-PEACE OFFICER TRAINING						
PSH001	PEACE OFFICE TRAINING	350,000	350,000		350,000	
	SUB-TOTAL 2S PPF SHP	**350,000**	**350,000**		**350,000**	
	SUB-TOTAL CONTINUING PROJECTS	**3,875,508**	**4,921,461**	**1,045,953**	**5,668,616**	**747,155**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	30,846	32,454	1,608	32,454	
SFCOPS	COPS PROGRAM -AB3229/AB1913	485,000	485,000		485,000	
SHPREA	PREA-ZERO TOLERANCE		200,000	200,000		(200,000)
SHSTCO	SHERIFF-CSA STANDARDS & TRAINING GRANT	449,616	449,616		449,616	
	SUB-TOTAL 2S PPF GNC	**965,462**	**1,167,070**	**201,608**	**967,070**	**(200,000)**
	SUB-TOTAL GRANTS	**965,462**	**1,167,070**	**201,608**	**967,070**	**(200,000)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
SHF01	SHERIFF SERVICES	12,170,420	12,477,236	306,816	12,869,482	392,246
	SUB-TOTAL 1G AGF WOF	**12,170,420**	**12,477,236**	**306,816**	**12,869,482**	**392,246**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**12,170,420**	**12,477,236**	**306,816**	**12,869,482**	**392,246**
Total Uses of Funds		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

Department: WOM : STATUS OF WOMEN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	3,592,597	4,740,004	1,147,407	4,808,402	68,398
2S HWF	HUMAN WELFARE SPECIAL REVENUE FUND	210,000	237,974	27,974	210,000	(27,974)
Total Sources by Funds		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Program Summary						
FAL	CHILDREN'S BASELINE	198,677	198,677		198,677	
CAE	COMMISSION ON STATUS OF WOMEN	3,393,920	4,541,327	1,147,407	4,609,725	68,398
CAZ	DOMESTIC VIOLENCE	210,000	237,974	27,974	210,000	(27,974)
Total Uses by Program		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Character Summary						
001	SALARIES	450,740	569,647	118,907	577,812	8,165
013	MANDATORY FRINGE BENEFITS	180,613	240,830	60,217	262,563	21,733
021	NON PERSONNEL SERVICES	5,840	17,340	11,500	5,840	(11,500)
038	CITY GRANT PROGRAMS	3,011,665	3,996,864	985,199	4,018,890	22,026
040	MATERIALS & SUPPLIES	34,735	34,735		34,735	
081	SERVICES OF OTHER DEPTS	119,004	118,562	(442)	118,562	
Total Uses by Character		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Sources of Funds Detail by Subobject						
20921	MARRIAGE LICENSE	210,000	221,697	11,697	210,000	(11,697)
25210	COURT FINES		7,524	7,524		(7,524)
60130	COUNTY CLERK FEES		146	146		(146)
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)		11,500	11,500		(11,500)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		8,607	8,607		(8,607)
GFS (1)	GENERAL FUND SUPPORT	3,592,597	4,728,504	1,135,907	4,808,402	79,898
Total Sources by Funds		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: WOM : STATUS OF WOMEN

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	450,740	569,647	118,907	577,812	8,165
013	MANDATORY FRINGE BENEFITS	180,613	240,830	60,217	262,563	21,733
021	NON PERSONNEL SERVICES	5,840	17,340	11,500	5,840	(11,500)
038	CITY GRANT PROGRAMS	2,801,665	3,758,890	957,225	3,808,890	50,000
040	MATERIALS & SUPPLIES	34,735	34,735		34,735	
081	SERVICES OF OTHER DEPTS	119,004	118,562	(442)	118,562	
	SUB-TOTAL 1G AGF AAA	**3,592,597**	**4,740,004**	**1,147,407**	**4,808,402**	**68,398**
2S HWF DVP: DOMESTIC VIOLENCE PROGRAM FUND						
038	CITY GRANT PROGRAMS	210,000	237,974	27,974	210,000	(27,974)
	SUB-TOTAL 2S HWF DVP	**210,000**	**237,974**	**27,974**	**210,000**	**(27,974)**
	SUB-TOTAL OPERATING	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Total Uses of Funds		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**

Department: CRT : SUPERIOR COURT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	32,847,567	32,827,220	(20,347)	32,827,220	
2S CTF	COURTS' SPECIAL REVENUE FUND	4,573,874	4,615,895	42,021	4,619,495	3,600
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	280,000	280,000		280,000	
Total Sources by Funds		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Program Summary						
AMN	COURT HOUSE CONSTRUCTION	4,573,874	4,615,895	42,021	4,619,495	3,600
AIK	DISPUTE RESOLUTION PROGRAM	280,000	280,000		280,000	
AML	INDIGENT DEFENSE/GRAND JURY	9,873,370	9,703,023	(170,347)	9,703,023	
AMT	TRIAL COURT SERVICES	22,974,197	23,124,197	150,000	23,124,197	
Total Uses by Program		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Character Summary						
013	MANDATORY FRINGE BENEFITS	500,000	650,000	150,000	650,000	
021	NON PERSONNEL SERVICES	36,882,606	36,748,837	(133,769)	36,752,437	3,600
038	CITY GRANT PROGRAMS	280,000	280,000		280,000	
040	MATERIALS & SUPPLIES	1,000		(1,000)		
081	SERVICES OF OTHER DEPTS	37,835	44,278	6,443	44,278	
Total Uses by Character		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Sources of Funds Detail by Subobject						
25110	TRAFFIC FINES - MOVING	16,525	16,525		16,525	
25120	TRAFFIC FINES - PARKING	18,039	18,039		18,039	
60102	COURT FILING FEES/SURCHARGES	3,500,000	3,500,000		3,500,000	
60108	DISPUTE RES FILING FEE	280,000	280,000		280,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,039,310	1,081,331	42,021	1,084,931	3,600
GFS (1)	GENERAL FUND SUPPORT	32,847,567	32,827,220	(20,347)	32,827,220	
Total Sources by Funds		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CRT : SUPERIOR COURT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
013	MANDATORY FRINGE BENEFITS	500,000	650,000	150,000	650,000	
021	NON PERSONNEL SERVICES	32,346,567	32,177,220	(169,347)	32,177,220	
040	MATERIALS & SUPPLIES	1,000		(1,000)		
	SUB-TOTAL 1G AGF AAA	**32,847,567**	**32,827,220**	**(20,347)**	**32,827,220**	
	SUB-TOTAL OPERATING	**32,847,567**	**32,827,220**	**(20,347)**	**32,827,220**	
ANNUAL PROJECTS:						
2S CTF APR: COURTS' SPEC REV FD-ANNUAL PROJECTS						
CMC001	COURTROOM TEMP CONSTRUCTION	343,744	343,744		343,744	
CMC700	COURTHOUSE DEBT SERVICE	4,230,130	4,272,151	42,021	4,275,751	3,600
	SUB-TOTAL 2S CTF APR	**4,573,874**	**4,615,895**	**42,021**	**4,619,495**	**3,600**
	SUB-TOTAL ANNUAL PROJECTS	**4,573,874**	**4,615,895**	**42,021**	**4,619,495**	**3,600**
CONTINUING PROJECTS:						
2S GSF DRP: DISPUTE RESOLUTION PROGRAM						
PMY001	DISPUTE RESOLUTION	280,000	280,000		280,000	
	SUB-TOTAL 2S GSF DRP	**280,000**	**280,000**		**280,000**	
	SUB-TOTAL CONTINUING PROJECTS	**280,000**	**280,000**		**280,000**	
Total Uses of Funds		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

Department: TTX : TREASURER/TAX COLLECTOR

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	28,973,651	35,062,825	6,089,174	39,172,172	4,109,347
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	459,030	466,481	7,451	392,640	(73,841)
Total Sources by Funds		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Program Summary						
FCO	BUSINESS TAX	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311
FCS	DELINQUENT REVENUE	7,691,639	8,790,901	1,099,262	9,012,419	221,518
FGR	GROSS RECEIPTS TAX		5,975,296	5,975,296	9,230,280	3,254,984
FCM	INVESTMENT	2,328,040	2,355,479	27,439	2,455,593	100,114
FC2	LEGAL SERVICE	441,801	519,184	77,383	535,949	16,765
FEG	MANAGEMENT	5,352,917	5,050,766	(302,151)	5,359,054	308,288
FCN	PROPERTY TAX/LICENSING	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
FCQ	TAXPAYER ASSISTANCE	1,409,882	1,637,952	228,070	1,690,539	52,587
FCL	TREASURY	2,690,203	2,816,036	125,833	2,931,071	115,035
Total Uses by Program		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Character Summary						
001	SALARIES	15,619,688	17,247,559	1,627,871	18,110,937	863,378
013	MANDATORY FRINGE BENEFITS	6,510,426	7,628,747	1,118,321	8,557,250	928,503
020	OVERHEAD	8,020	(124,344)	(132,364)	(145,767)	(21,423)
021	NON PERSONNEL SERVICES	4,629,913	2,880,887	(1,749,026)	2,777,622	(103,265)
040	MATERIALS & SUPPLIES	278,915	233,736	(45,179)	233,736	
06P	PROGRAMMATIC PROJECTS	243,638	4,186,654	3,943,016	6,186,654	2,000,000
081	SERVICES OF OTHER DEPTS	2,142,081	3,476,067	1,333,986	3,844,380	368,313
Total Uses by Character		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Sources of Funds Detail by Subobject						
10940	PROP TAX-ADMINISTRATIVE COST	381,029	381,029		381,029	
12210	HOTEL ROOM TAX	114,000		(114,000)		
30150	INTEREST EARNED - POOLED CASH	4,924,689	5,388,599	463,910	5,544,596	155,997
60104	INSTALLMENT FEES	75,000	75,000		75,000	
60121	ADMINISTRATIVE SURCHARGE	11,000	11,000		11,000	

Department: TTX : TREASURER/TAX COLLECTOR

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

60164	TTX - COMMISSIONS	275,349	275,349		275,349	
60165	TTX - COLLECTION COSTS	1,617,500	1,617,500		1,617,500	
60166	TTX - ESCROW FEES	50,000	50,000		50,000	
60167	DELINQUENT INSTALLMENT COLLECTION FEE	270,000	270,000		270,000	
60168	REDEMPTION FEE	125,000	125,000		125,000	
60176	PASSPORT FEES	200,000	140,000	(60,000)	140,000	
60179	DELINQUENT BUSINESS TAX COLLECTION FEE	20,000	75,000	55,000	75,000	
60180	CONDOMINIUM CONVERSIONS	14,000	14,000		14,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	165,000	135,000	(30,000)	135,000	
78201	PRIVATE GRANTS	459,030	466,481	7,451	392,640	(73,841)
78902	NSF CHECKS	250,000	250,000		250,000	
865AC	EXP REC FR AIRPORT (AAO)	350,000	217,000	(133,000)	217,000	
865BI	EXP REC FR BLDG INSPECTION (AAO)	189,552	189,552		189,552	
865CA	EXP REC FR ADM (AAO)		25,000	25,000	25,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	621,927	647,030	25,103	647,030	
865CP	EXP REC FR CITY PLANNING (AAO)		5,000	5,000	5,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	600,404		(600,404)		
865EV	EXP REC FR ENVIRONMENT (AAO)	238,600	238,600		238,600	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	163,670	172,670	9,000	172,670	
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,155,849	1,155,849		1,155,849	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	474,835	446,784	(28,051)	446,784	
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	175,000	175,000		175,000	
865RP	EXP REC FR REC & PARK (AAO)	170,000	170,000		170,000	
865UW	EXP REC FR WATER DEPT (AAO)	162,437	324,437	162,000	324,437	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	372,949	436,142	63,193	436,142	
875SD	EXP REC FR COUNTY ED(NON-AAO)	204,630	204,630		204,630	
875SP	EXP REC FR TRIAL COURTS (NON-AAO)	1,384,341	1,434,600	50,259	1,434,600	
GFS (1)	GENERAL FUND SUPPORT	14,216,890	20,413,054	6,196,164	24,366,404	3,953,350
Total Sources by Funds		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

Department: TTX : TREASURER/TAX COLLECTOR

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	12,049,057	12,106,499	57,442	12,134,732	28,233
013	MANDATORY FRINGE BENEFITS	5,188,342	5,610,491	422,149	6,009,303	398,812
020	OVERHEAD	(624,770)	(589,731)	35,039	(611,154)	(21,423)
021	NON PERSONNEL SERVICES	3,389,786	2,115,364	(1,274,422)	2,157,340	41,976
040	MATERIALS & SUPPLIES	165,583	131,112	(34,471)	131,112	
081	SERVICES OF OTHER DEPTS	2,122,018	2,448,337	326,319	2,758,214	309,877
	SUB-TOTAL 1G AGF AAA	**22,290,016**	**21,822,072**	**(467,944)**	**22,579,547**	**757,475**
	SUB-TOTAL OPERATING	**22,290,016**	**21,822,072**	**(467,944)**	**22,579,547**	**757,475**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PTX001	COLLECTIONS IMPROVEMENT PROJECT	100,460	105,515	5,055	109,519	4,004
PTX002	BANK ON SAN FRANCISCO PROJECT FUND	55,343	91,494	36,151	184,378	92,884
	SUB-TOTAL 1G AGF AAP	**155,803**	**197,009**	**41,206**	**293,897**	**96,888**
	SUB-TOTAL ANNUAL PROJECTS	**155,803**	**197,009**	**41,206**	**293,897**	**96,888**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PTX006	COLLECTIONS ENHANCEMENT PROJECT	263,638	1,226,154	962,516	1,226,154	
PTXGRI	GROSS RECEIPTS TAX IMPLEMENTATION		5,975,296	5,975,296	9,230,280	3,254,984
	SUB-TOTAL 1G AGF ACP	**263,638**	**7,201,450**	**6,937,812**	**10,456,434**	**3,254,984**
	SUB-TOTAL CONTINUING PROJECTS	**263,638**	**7,201,450**	**6,937,812**	**10,456,434**	**3,254,984**
GRANTS:						
2S GSF GNC: GRANTS; NON-PROJECT; CONTINUING						
TXBOSF	BANK OF SF PROGRAM FUND	142,381	138,383	(3,998)	52,885	(85,498)
TXOOFE	FINANCIAL EMPOWERMENT FUND	142,122	146,913	4,791	151,796	4,883
TXSAFE	OFE DIRECT DEPOSIT PROGRAM	174,527	181,185	6,658	187,959	6,774
	SUB-TOTAL 2S GSF GNC	**459,030**	**466,481**	**7,451**	**392,640**	**(73,841)**
	SUB-TOTAL GRANTS	**459,030**	**466,481**	**7,451**	**392,640**	**(73,841)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
TTX01	ADMINISTRATION	621,578	674,054	52,476	684,429	10,375

Department: TTX : TREASURER/TAX COLLECTOR

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
TTX02	TREASURY	682,437	710,424	27,987	710,424	
TTX03	TAX COLLECTOR SERVICES	4,960,179	4,457,816	(502,363)	4,447,441	(10,375)
	SUB-TOTAL 1G AGF WOF	**6,264,194**	**5,842,294**	**(421,900)**	**5,842,294**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**6,264,194**	**5,842,294**	**(421,900)**	**5,842,294**	
Total Uses of Funds		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

Department: WAR : WAR MEMORIAL

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S WMF	WAR MEMORIAL FUND	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Total Sources by Funds		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
Program Summary						
EED	OPERATIONS & MAINTENANCE	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Total Uses by Program		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
Character Summary						
001	SALARIES	5,113,966	4,688,123	(425,843)	4,855,371	167,248
013	MANDATORY FRINGE BENEFITS	2,416,046	2,338,566	(77,480)	2,569,853	231,287
020	OVERHEAD		249,570	249,570	249,570	
021	NON PERSONNEL SERVICES	787,322	753,269	(34,053)	766,028	12,759
040	MATERIALS & SUPPLIES	288,000	252,500	(35,500)	262,500	10,000
060	CAPITAL OUTLAY		540,000	540,000	350,000	(190,000)
06F	FACILITIES MAINTENANCE	482,500	437,000	(45,500)	412,000	(25,000)
070	DEBT SERVICE		500	500	169,115	168,615
081	SERVICES OF OTHER DEPTS	3,028,035	2,675,212	(352,823)	2,747,848	72,636
095	INTRAFUND TRANSFERS OUT	482,500	977,000	494,500	762,000	(215,000)
ELU	TRANSFER ADJUSTMENTS-USES	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Total Uses by Character		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	9,158,500		(9,158,500)		
35232	EMPLOYEE PARKING	34,272	24,905	(9,367)	24,905	
35511	OPERA HOUSE RENTAL	456,705	438,664	(18,041)	451,696	13,032
35512	GREEN ROOM RENTAL	108,588		(108,588)		
35519	OPERA HOUSE-OFFICE RENTAL	132,186	132,186		136,151	3,965
35521	HERBST THEATER RENTAL	89,653		(89,653)		
35531	DAVIES SYMPHONY HALL RENTAL	484,670	494,169	9,499	500,910	6,741
35539	DAVIES SYMPHONY HALL-OFFICE RENTAL	123,159	123,159		126,854	3,695
35611	OPERA HOUSE CONCESSIONS	194,905	187,425	(7,480)	187,425	
35612	OPERA HOUSE PROGRAM CONCESSION	18,339	11,114	(7,225)	11,114	

Department: WAR : WAR MEMORIAL

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

35631	DAVIES SYMPHONY HALL CONCESSIONS	106,250	106,250		106,250	
35632	DAVIES SYMPHONY HALL PROG CONCESS	2,125	2,125		2,125	
62861	VETERANS BUILDING OCCUPANCY FEES	50,453		(50,453)		
62891	ZELLERBACH REHEARSAL HALL	158,032	158,597	565	163,355	4,758
62899	MISC EXHIBIT & PERFORM SVC CHARGES	89,951	11,093	(78,858)	11,093	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	29,452		(29,452)		
865EV	EXP REC FR ENVIRONMENT (AAO)	11,528		(11,528)		
865LL	EXP REC FR LAW LIBRARY (AAO)	190,431		(190,431)		
9301G	OTI FR 1G-GENERAL FUND		9,380,306	9,380,306	9,380,306	
9502W	ITI FR 2S/WMF-WAR MEMORIAL FUND	482,500	977,000	494,500	762,000	(215,000)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	676,670	864,747	188,077	1,280,101	415,354
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Total Sources by Funds		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

Uses of Funds Detail Appropriation

OPERATING:						
2S WMF AAA: WAR MEMORIAL-OPERATING NONPROJECT						
001	SALARIES	5,113,966	4,688,123	(425,843)	4,855,371	167,248
013	MANDATORY FRINGE BENEFITS	2,416,046	2,338,566	(77,480)	2,569,853	231,287
020	OVERHEAD		249,570	249,570	249,570	
021	NON PERSONNEL SERVICES	787,322	753,269	(34,053)	766,028	12,759
040	MATERIALS & SUPPLIES	288,000	252,500	(35,500)	262,500	10,000
070	DEBT SERVICE		500	500	169,115	168,615
081	SERVICES OF OTHER DEPTS	3,028,035	2,675,212	(352,823)	2,747,848	72,636
095	INTRAFUND TRANSFERS OUT	482,500	977,000	494,500	762,000	(215,000)
ELU	TRANSFER ADJUSTMENTS-USES	(482,500)	(977,000)	(494,500)	(762,000)	215,000
	SUB-TOTAL 2S WMF AAA	**11,633,369**	**10,957,740**	**(675,629)**	**11,620,285**	**662,545**
	SUB-TOTAL OPERATING	**11,633,369**	**10,957,740**	**(675,629)**	**11,620,285**	**662,545**
ANNUAL PROJECTS:						
2S WMF AAP: WAR MEMORIAL-ANNUAL PROJECTS						
FWM06F	WAR - FACILITY MAINTENANCE		437,000	437,000	412,000	(25,000)

Department: WAR : WAR MEMORIAL

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
2S WMF AAP: WAR MEMORIAL-ANNUAL PROJECTS						
GWM523	MISC FAC MAINT PROJECTS	482,500		(482,500)		
	SUB-TOTAL 2S WMF AAP	**482,500**	**437,000**	**(45,500)**	**412,000**	**(25,000)**
	SUB-TOTAL ANNUAL PROJECTS	**482,500**	**437,000**	**(45,500)**	**412,000**	**(25,000)**
CONTINUING PROJECTS:						
2S WMF ACP: WAR MEMORIAL-CONTINUING PROJECTS						
CWM06R	WAR MEMORIAL RENEWAL		540,000	540,000	350,000	(190,000)
	SUB-TOTAL 2S WMF ACP		**540,000**	**540,000**	**350,000**	**(190,000)**
	SUB-TOTAL CONTINUING PROJECTS		**540,000**	**540,000**	**350,000**	**(190,000)**
Total Uses of Funds		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

DETAIL OF RESERVES

Detail of Contribution to Budgetary Reserves

BUDGETARY RESERVES

		FY 2013-14	FY 2014-15
Unappropriated Designated Reserves - (require subsequent Board appropriation to spend)			
	GENERAL FUND - GENERAL RESERVE	$ 22,908,000	$ 10,781,000
	RECREATION AND PARK - GENERAL RESERVE	$ -	$ 7,320
	RECREATION AND PARK - GARAGE REVENUE STABILIZATION	$ 6,987,624	$ -
	ASIAN ART MUSEUM - GENERAL RESERVE	$ 3,723	$ 6,433
	GENERAL SERVICES AGENCY - GENERAL RESERVE	$ -	$ 781
	ASSESSOR/ RECORDER - GENERAL RESERVE	$ 12,974	$ 8,279
	BUILDING INSPECTION - GENERAL RESERVE	$ -	$ -
	BUILDING INSPECTION - ONE-TIME EXPENDITURES	$ 15,000,000	$ -
	ENVIRONMENT - GENERAL RESERVE	$ 794,974	$ 764,979
	GENERAL FUND - HEALTH CARE APPN	$ 16,489,136	$ 21,229,044
	LIBRARY - GENERAL RESERVE	$ -	$ 1,886,634
	RECREATION AND PARK - GENERAL RESERVE	$ 1,420,262	$ 1,541,937
	RETIREMENT SYSTEM - GENERAL RESERVE	$ -	$ -
	GENERAL FUND - BUDGET STABILIZATION RESERVE	$ 15,895,000	$ 14,377,000
Subtotal - Unappropriated Designated Reserves		$ 79,511,693	$ 50,603,407
Appropriated Reserves			
	GENERAL FUND - LITIGATION	$ 11,000,000	$ 11,330,000
	GENERAL FUND - SALARIES AND BENEFITS	$ 13,100,000	$ 13,500,000
	GENERAL FUND - TECHNICAL ADJUSTMENTS	$ 2,500,000	$ 2,500,000
	CHILDREN AND FAMILIES COMMISSION - EARLY CHILDHOOD DEVELOPMENT	$ 1,026,015	$ 1,201,222
	COMMUNITY IMPROVEMENT - AFFORDABLE HOUSING	$ 9,300,000	$ -
	COMMUNITY IMPROVEMENT - BOARD DISTRICT SERVICES	$ -	$ 4,200,000
	PUBLIC HEALTH - DEBT SERVICES	$ -	$ 2,112,498
Subtotal - Designated Reserves		$ 36,926,015	$ 34,843,720
Total Budgetary Reserves		**$ 116,437,708**	**$ 85,447,127**

APPROPRIATION RESERVES

Department Reserve Description & Follow-Up Action Required	Total FY 2013-2014 Appropriation Reserve	Total FY 2014-2015 Appropriation Reserve	Releasing Authority
ADM--General Services Agency - City Administrator - Spending plan	$ 700,000		Mayor
ART--Arts Commission - Patricia's Green Rotating Art Project	$ 20,000	$ 20,000	Controller
DPH--Public Health - Pending sale of debt proceeds		$ 2,500,000	Controller
DPH--Public Health - Pending sale of debt proceeds		$ 5,800,000	Controller
DPH--Public Health - Pending sale of debt proceeds		$ 1,000,000	Controller
DPH--Public Health - Pending receipt of revenue	$ 19,000,000		Controller
DPH--Public Health - Pending sale of debt proceeds	$ 5,000,000	$ 25,000,000	Controller
DPW--Public Works - Pedestrian mid-block path	$ -	$ 573,000	Controller
DPW--Public Works - Living Alleyway Community Challenge Program	$ -	$ 250,000	Controller
DPW--Public Works - Geneva Westbound sidewalk improvement	$ -	$ 69,000	Controller
ECN--Economic and Workforce Development - America's Cup	$ 10,000,000	$ -	Controller
ADM--General Services Agency - City Administrator - Community Opportunity Program	$ 50,000	$ 180,000	Controller
ADM--General Services Agency - City Administrator - Community Opportunity Grant	$ 25,000	$ 200,000	Controller
LIB--Library - Library Materials Rincon Hill	$ -	$ 30,000	Controller
LIB--Library - Library Materials Eastern Neighborhoods	$ 51,700	$ 103,500	Controller
CPC--City Planning - Development of Brady Block Park	$ -	$ 100,000	Controller
REC--Recreation and Park - Guy Place Park	$ 500,000	$ 2,227,900	Controller
REC--Recreation and Park - Hayward Park	$ -	$ 50,000	Controller
REC--Recreation and Park - 17th and Folsom Park	$ 300,000	$ 1,120,000	Controller
REC--Recreation and Park - SOMA Park Rehabilitation, South Park	$ 100,000	$ -	Controller
REC--Recreation and Park - Rehabilitation to Parks, Eastern Neighborhoods	$ -	$ 400,000	Controller
REC--Recreation and Park - Completion of Hilltop Trail to Bayview Hill Park	$ 340,000	$ 275,000	Controller
SHF--Sheriff - MOU arbitration award	$ 750,000		Mayor
SHF--Sheriff - Receipt of debt reimbursement		$ 2,300,000	Controller
	$ 36,836,700	**$ 42,198,400**	

ADMINISTRATIVE PROVISIONS

SECTION 3. General Authority.
The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

SECTION 3.1 Two-Year Budget.
Pursuant to Board of Supervisors Resolution 464-11 establishing a fixed two-year budget for the Airport, Port, and Public Utilities Commission, Fiscal Year 2013-14 funds for those Departments appropriated in this ordinance shall be available for allotment by the Controller on July 1, 2014, unless such budgets are amended pursuant to the provisions of the Resolution. Fiscal Year 2013-14 funds appropriated to the Municipal Transportation Agency shall be available to that Agency on July 1, 2014 pursuant to the provisions of Charter Section 8A. The Controller is authorized to adjust the two year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

SECTION 4. Interim Budget Provisions.
All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Budget Analyst of the Board of Supervisors.

When the Budget Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of a financial committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget Committee of the Board of Supervisors recommends a budget that increases funding that was deleted in the Mayor's Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 4.1 Interim Budget – Positions.
No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year

but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has approved the reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or "tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor's Budget, the Controller and the Director of Human Resources shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 5. Transfers of Functions and Duties.
Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance transferring the duty or function. The Controller, Director of Human Resources and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

SECTION 5.1 Agencies Organized under One Department.
Where one or more departments or agencies are organized under a single appointing officer or department head, the component units can continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the Department of Public Health, and reappropriation of funds.

SECTION 5.2 Continuing Funds Appropriated.
In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Administrative and Municipal Codes.

SECTION 5.3 Multi-Year Revenues.
In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

SECTION 5.4 Contracting Funds.
All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

SECTION 5.5 Real Estate Services.
Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

SECTION 5.6 Collection Services.
In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to the provisions of Administrative Code Section 10.37 and 10.38, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

SECTION 5.7 Contract Amounts Based on Savings.
When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

SECTION 5.8 Collection and Legal Services.
In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

SECTION 6. Bond Interest and Redemption.
In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem, taxes shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

SECTION 7. Allotment Controls.
Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the said allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

SECTION 7.1 Prior Year Encumbrances.
The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

SECTION 7.2 Equipment Defined.
Funds for the purchase of items of equipment having a significant value of over $5,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the Department of Administrative Services and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

SECTION 7.3 Enterprise Deficits.
Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year. Provided, however, that the Board of Supervisors, in the annual budget, may approve appropriating such amounts to fund the activities of the enterprise in the succeeding fiscal year.

SECTION 8. Expenditure Estimates.
Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

SECTION 8.1 State and Federal Funds.
The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Director of Human Resources is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Director of Human Resources shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

SECTION 8.2 State and Federal Funding Restorations.
If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Fund Reserve.

SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls
Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Fund Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

SECTION 9. Interdepartmental Services.
The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part.

Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Computer Store. Such fees are hereby appropriated for that purpose.

SECTION 10. Positions in the City Service.
Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

SECTION 10.1 Positions, Funds, Transfers for Specific Purposes.
Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the Director of Administrative Services, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the

transfer of funds must be made from funds currently available in departmental personal service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) The Controller is authorized to transfer funds into a Post Employment Retiree Health Benefit Trust Fund to offset a portion of the liability of retiree health costs for anticipated new hires. The calculation of the transfer will be based on 1% of the salary paid to expected hires over the fiscal year. The source of funds from non-General Fund supported departments may be transferred from any legally available source from these departments.

SECTION 10.2 Professional Services Contracts.
Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human

Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

SECTION 10.3 Surety Bond Fund Administration.
The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).
The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Director of Human Resources are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and premium pay requirements above the funding level established in the adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards. The Controller's Office shall report to the Budget and Finance Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City Departments and remaining Reserve balances, following the first quarter of FY 2009-10 and as part of the Controller's Six and Nine Month Budget Status Reports.

SECTION 10.5 MOUs to be Reflected in Department Budgets.
Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

SECTION 10.6 Funding Memoranda of Understanding (MOUs).
Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding or has not contested an arbitration award with recognized employee organizations and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such

transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

SECTION 10.7 Fringe Benefit Rate Adjustments.
Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required when contribution rates are adjusted during the fiscal year. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from authorized contribution rate changes during the fiscal year and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make such prepayments.

SECTION 10.8 Police Department Uniformed Positions.
Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Director of Human Resources are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

SECTION 10.9 Holidays, Special Provisions.
Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

SECTION 10.10 Litigation Reserve, Payments.
The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

SECTION 10.11 Changes in Health Services Eligibility.
Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

SECTION 10.12 Federal Stimulus Funds for COBRA Subsidies.
The Controller is authorized to appropriate and expend such funds as may be necessary to provide COBRA subsidies authorized by the American Recovery and Reinvestment Act (ARRA), retroactive to the effective date of the subsidies authorized by ARRA, and paid for through payroll tax offsets or other federal reimbursements.

SECTION 11. Funds Received for Special Purposes, Trust Funds.
The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created by either additional grants and bequests or under other conditions and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

SECTION 11.1 Special and Trust Funds Appropriated.
Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

SECTION 11.2 Insurance Recoveries.
Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

SECTION 11.3 Bond Premiums.
Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

SECTION 11.4 Ballot Arguments.
Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

SECTION 11.5 Tenant Overtime.
Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, in connection with such properties the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

SECTION 11.6 Refunds.
The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

SECTION 11.7 Arbitrage.
The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

SECTION 11.8 Damage Recoveries.
Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded construction project are appropriated to the department incurring costs of repairing

or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

SECTION 11.9 Purchasing Damage Recoveries.
That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

SECTION 11.10 Off-Street Parking Guarantees.
Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

SECTION 11.11 Hotel Tax – Special Situations.
The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

SECTION 11.12 Local Transportation Agency Fund.
Local transportation funds are hereby appropriated pursuant to the Government Code.

SECTION 11.13 Insurance.
The Controller is hereby authorized to transfer to the City Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

SECTION 11.14 Grants to Commission on Aging and Child Support Services.
The Commission on Aging and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions.

SECTION 11.15 FEMA, OES, Other Reimbursements.
Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and related aftershocks or other natural disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which

initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses.

SECTION 11.16 Interest on Grant Funds.
Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

SECTION 11.17 Treasurer – Banking Agreements.
Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and credit card processing to Departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to general fund Departments as necessary to support allocated charges.

SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).
Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.
The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation.

SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.
The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

SECTION 11.21 State Local Public Safety Fund.
Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in

meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

SECTION 11.22 Laguna Honda Employee Development Account.
The Controller is authorized and directed to set up special funds as may be required to receive employee, corporate and private donations made for the purpose of funding employee training and development. Donated funds for employee development will be automatically appropriated for such purpose, and shall be maintained in the City's financial systems.

SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings
Loan repayments and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures. Expenditures shall be subject to the conditions under which each such fund was established.

SECTION 12. Special Situations.

SECTION 12.1 Revolving Funds.
Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

SECTION 12.2 Interest Allocations.
Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

SECTION 12.3 Property Tax.
Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the San Francisco Redevelopment Agency and the Treasure Island Development Authority as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements, and as mandated by State law.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes.

SECTION 12.4 New Project Reserves.
Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

SECTION 12.5 Aid Payments.
Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

SECTION 12.6 Department of Public Health Transfer Payments.
To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs. Funds necessary to participate in such programs that require transfer payments are hereby appropriated.

SECTION 12.7 Municipal Transportation Agency.
Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

SECTION 12.8 Treasure Island Authority.
Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance.

SECTION 12.9 Hetch Hetchy Power Stabilization Fund.
Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the department's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

SECTION 12.10 Closure of Special Funds and Projects.
In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to close such funds, consistent with the budgetary and fiscal provisions of the Charter.

SECTION 12.11 Charter-Mandated Baseline Appropriations.
The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

SECTION 12.12 Parking Tax Allocation.
The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agencies that are greater than those already appropriated in the Annual Appropriation Ordinance.

SECTION 12.13 Former Redevelopment Agency Funds.
Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and Departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests Departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse Departments for such additional services, the Departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller, in consultation with the City Administrator's Office and Mayor's Office of Housing, may

increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

SECTION 13. Treasure Island Development Authority.
The budget for the Treasure Island Development Authority is subject to separate approval by resolution of the Board of Supervisors. Work performed by City departments for the Treasure Island Development Authority may also be reflected in the City's budget. Administrative support to the Treasure Island Development Authority shall be performed by the General Services Agency. The General Services Agency shall include required positions and operating costs in its annual budget, funded by the Treasure Island Development Authority.

SECTION 14. Departments.
The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency; headed by the City Administrator, including the Department of Public Works, the Department of Telecommunication and Information Services, and the Department of Administrative Services

The City Administrator shall be considered one entity for budget purposes and for disbursement of funds. This budgetary structure does not affect the separate legal status of the departments placed within the entity: Administrative Services, Medical Examiner, Convention and Facilities Management, and Animal Care and Control. Each of these departments shall retain the duties and responsibilities of departments as provided in the Charter and the Administrative Code, including but not limited to appointing and contracting authority.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Aging and Adult Services ("DAAS"), under the Mayor, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Office on Aging, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments, unless reorganized under Charter Section 4.132. The Director of Human Resources and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Commission on Aging to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. The Commission on Aging shall remain the Area Agency on Aging. This coordination is not intended to diminish the authority of the Commission on Aging over matters under the jurisdiction of the Commission.

The Director of the Commission on Aging also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Commission on Aging over matters under the jurisdiction of the Commission.

SECTION 15. Travel Reimbursement and Cell Phone Stipends.
The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as he shall deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Director of Human Resources, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones

SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.
The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

SECTION 17. Airport Service Payment.
The moneys received from the Airport's revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airports Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airports Commission.

SECTION 18. Pooled Cash, Investments.
The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed there from at the rate of interest earned on the City Pooled Cash Fund. No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

SECTION 19. Matching Funds for Federal or State Programs.
Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

SECTION 20. Advance Funding of Bond Projects – City Departments.
Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County,

the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 21. Advance Funding of Projects – Transportation Authority.
Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of Part III of the Municipal Code of the City and County of San Francisco, the Controller is hereby authorized to make such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 22. Controller to Correct Clerical Errors.
The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in the Annual Budget as adopted by the Board of Supervisors. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

SECTION 23. Transfer of State Revenues.
The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

SECTION 24. Use of Permit Revenues from the Department of Building Inspection.
Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

SECTION 25. Board of Supervisors Official Advertising Charges.
The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

SECTION 26. Work Order Appropriations.
The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

SECTION 27. Fee Reserves and Deferrals.
The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts.

SECTION 28. Close-Out of Reserved Appropriations.
On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

SECTION 28.1. Reserves Placed on Expenditures by Controller.
Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.
Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

SECTION 30. Business Improvement Districts.
Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby appropriated for fiscal years 2013-14 and 2014-15 in the respective amounts actually received by the City and County in such fiscal year for each such district. Estimated amounts of those appropriations for the business improvement districts identified are summarized in the chart below for information only.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District assessment is levied on gross hotel room revenue, not real property, and is collected and distributed by the Tax Collector's Office.

District/Resolution No./Special Asssessment No.	FY 2012-13	FY 2013-14
Castro/Upper Market Community Benefit District, 582-05, 63	$408,091	$408,091
Central Market Community Benefit District, 631-06, 66	$574,164	$574,164
Civic Center Community Benefit District, 021-11, 31	$695,819	$695,819
Fisherman's Wharf Community Benefit District, 540-05, 64	$600,215	$600,215
Fisherman's Wharf Portside, 539-05, F-107	$198,000	$198,000
Greater Union Square Business Improvement District, 550-10, 57	$3,025,830	$3,025,830
Mission Miracle-2500 Block of Mission Street Business Improvement District, 473-10, 65	$85,002	$85,002
Moscone Expansion Business Improvement District, 26-13	$19,332,000	$19,332,000
Noe Valley Community Benefit District, 583-05, 61	$232,710	$232,710
North of Market/Tenderloin Community Benefit District, 584-05, 62	$1,004,623	$1,004,623
Ocean Avenue, 587-10, 73	$239,578	$239,578
Tourism Improvement District, 504-08, 75	$27,490,000	$27,490,000
Yerba Buena Community Benefit District, 330-08, 96	$2,346,649	$2,346,649

MUNICIPAL TRANSPORTATION AGENCY

FARES

San Francisco Municipal Transportation Agency (MTA)
Transit Fares
Fiscal Years 2012-13 & 2013-14

Fixed Route Transportation Fares

Fare Category	Fiscal Year 2012-13 Amount	Fiscal Year 2013-14 Proposed Amount
Adult Cash Fare	$2.00	$2.00
Discount Cash Fare (Senior and Disabled)	$0.75	$0.75
Youth Cash Fare	$0.75	$0.75
Adult Fast Pass with Ride on BART in SF	$74.00	$76.00
Adult Fast Pass Muni Only	$64.00	$66.00
Disabled/Youth/Senior Monthly Pass Muni Only	$22.00	$23.00
Disabled/Youth/Senior Monthly Pass with Ride on BART in SF	$27.00	$28.00
Lifeline (low income) Monthly Pass	$32.00	$33.00
Cable Car Cash	$6.00	$6.00
Cable Car All-Day Pass	$14.00	$15.00
One-Day Passport	$14.00	$15.00
Three-Day Passport	$22.00	$23.00
Seven-Day Passport	$28.00	$29.00
Tokens (Pack of 10)	$20.00	$20.00
Special Cable Car Fare for Seniors and Disabled from 9:00PM to 7:00AM	$3.00	$3.00
Peninsula Pass/Regional Transit Sticker	$59.00	$61.00
BART-to-Muni Transfer	$1.75 each way with coupon	$1.75 each way with coupon
Class Pass (monthly)	$26.00	$27.00
School Coupon Booklet	$7.50	$7.50
Candlestick Park Express and Special Event Service: Adult	$12.00	$12.00
Candlestick Park Express and Special Event Service: Senior/Disabled/Youth	$10.00	$11.00
Candlestick Park Express and Special Event Service: Adult/Senior/Disabled/Youth with valid pass or equivalent	$8.00	$9.00

Paratransit Fares

Mode	Fiscal Year 2012-13 Amount	Fiscal Year 2013-14 Proposed Amount
SF Access	$2.00 per trip	$2.00 per trip
Group Van	$2.00 per trip	$2.00 per trip
Taxi	$5.00 per $30 worth of taxi service	$5.00 per $30 worth of taxi service

STATEMENT OF BOND REDEMPTION

AND INTEREST

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Fiscal Years 2013-2014 and 2014-2015

Summary

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
GENERAL OBLIGATION						
CITY AND COUNTY OF SAN FRANCISCO	$ 162,394,486	$ 94,240,812	$ 256,635,298	$ 152,979,884	$ 93,693,684	$ 246,673,568
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT	15,180,000	16,582,260	31,762,260	15,870,000	15,870,454	31,740,454
SAN FRANCISCO UNIFIED SCHOOL DISTRICT	34,230,000	30,241,431	64,471,431	35,485,000	29,028,646	64,513,646
BAY AREA RAPID TRANSIT DISTRICT	998,250	6,570,722	7,568,972	1,217,700	6,532,132	7,749,832
SUB-TOTAL GENERAL OBLIGATIONS - FROM AD VALOREM PROPERTY TAXES	**$ 212,802,736**	**$ 147,635,225**	**$ 360,437,961**	**$ 205,552,584**	**$ 145,124,916**	**$ 350,677,500**
OTHER DEBT PAYMENTS - GOVERNMENTAL ACTIVITIES	58,095,425	42,194,526	100,289,951	63,352,504	39,260,413	102,612,917
FISCAL CHARGES	-	2,771,993	2,771,993	-	2,883,869	2,883,869
SUB-TOTAL OTHER DEBTS- GOVERNMENTAL ACTIVITIES	**$ 58,095,425**	**$ 44,966,519**	**$ 103,061,944**	**$ 63,352,504**	**$ 42,144,282**	**$ 105,496,786**
PUBLIC SERVICE ENTERPRISE - REVENUE BONDS, CERTICATES OF PARTICIPATION AND LOANS DEBT SERVICE	**280,212,881**	**396,684,481**	**676,897,362**	**289,872,476**	**411,780,700**	**701,653,176**
TOTAL DEBT PAYMENTS	**$ 551,111,042**	**$ 589,286,225**	**$ 1,140,397,267**	**$ 558,777,564**	**$ 599,049,898**	**$ 1,157,827,462**

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2013-2014 and 2014-2015

Bond Description	FY 2013-2014 Principal	FY 2013-2014 Interest	FY 2013-2014 Total	FY 2014-2015 Principal	FY 2014-2015 Interest	FY 2014-2015 Total
GENERAL CITY						
1994 UMB Program - Seismic Safety, Series 2007A - Drawdown 1-7	$ 1,129,486	$ 1,281,267	$ 2,410,753	$ 1,184,884	$ 1,225,869	$ 2,410,753
2000 Branch Library Facilities Improvement, Series 2008A	1,270,000	1,069,506	2,339,506	1,315,000	1,018,706	2,333,706
2008 Clean and Safe Neighborhood Parks, Series 2008B	1,715,000	1,518,431	3,233,431	1,805,000	1,432,681	3,237,681
2008 Clean and Safe Neighborhood Parks, Series 2010B	2,065,000	669,625	2,734,625	2,170,000	566,375	2,736,375
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D [1]	-	1,956,703	1,956,703	-	1,956,703	1,956,703
2008 Clean and Safe Neighborhood Parks, Series 2012B	2,260,000	2,092,426	4,352,426	2,350,000	2,002,026	4,352,026
2008 Clean and Safe Neighborhood Parks, Series 2013E (Estimate)	130,000	281,138	411,138	255,000	513,900	768,900
2012 Clean and Safe Neighborhood Parks, Series 2013A (Estimate)	23,720,000	2,234,922	25,954,922	31,300,000	1,792,000	33,092,000
2008 San Francisco General Hospital Improvement Series 2009A	4,415,000	5,218,988	9,633,988	4,590,000	5,042,388	9,632,388
2008 San Francisco General Hospital Improvement, Series 2010A	10,075,000	3,266,213	13,341,213	10,580,000	2,762,463	13,342,463
2008 San Francisco General Hospital Improvement, BAB Series 2010C [1]	-	9,540,977	9,540,977	-	9,540,977	9,540,977
2008 San Francisco General Hospital Improvement, Series 2012D	26,800,000	9,769,750	36,569,750	6,625,000	8,429,750	15,054,750
2008 San Francisco General Hospital Improvement, Series 2013D (Estimate)	3,195,000	6,788,545	9,983,545	6,125,000	12,405,600	18,530,600
2010 Earthquake Safety & Emergency Response Series 2010E	1,945,000	3,653,250	5,598,250	2,040,000	3,556,000	5,596,000
2010 Earthquake Safety & Emergency Response Series 2012A	5,300,000	6,188,400	11,488,400	5,510,000	5,976,400	11,486,400
2010 Earthquake Safety & Emergency Response Series 2012E	1,595,000	1,698,950	3,293,950	1,275,000	1,619,200	2,894,200
2010 Earthquake Safety & Emergency Response Series 2013B (Estimate)	4,960,000	1,251,819	6,211,819	6,750,000	1,170,250	7,920,250
2011 Road Repaving and Street Safety, S2012C	2,310,000	2,141,750	4,451,750	2,405,000	2,049,350	4,454,350
2011 Road Repaving and Street Safety, S2013C (Estimate)	8,520,000	5,897,881	14,417,881	12,560,000	5,810,550	18,370,550
2006 General Obligation Bond Refunding, Series 2006 R1	8,430,000	2,353,450	10,783,450	8,765,000	2,016,250	10,781,250
2006 General Obligation Bond Refunding, Series 2006 R2	4,650,000	1,108,695	5,758,695	4,785,000	943,620	5,728,620
2008 General Obligation Bond Refunding, Series 2008 R1	18,265,000	2,453,100	20,718,100	13,185,000	1,539,850	14,724,850
2008 General Obligation Bond Refunding, Series 2008 R2	3,415,000	1,202,738	4,617,738	4,920,000	1,031,988	5,951,988
2008 General Obligation Bond Refunding, Series 2008 R3 (Laguna Honda Hosp) [2]	-	5,847,138	5,847,138	-	5,847,138	5,847,138
2011 General Obligation Bond Refunding, Series 2011 R1 [2]	26,230,000	14,755,150	40,985,150	22,485,000	13,443,650	35,928,650
TOTAL BEFORE ADJUSTMENT FOR NET BID PREMIUM, FEDERAL SUBSIDY, TOBACCO SETTTLEMENT REVENUE & SB 1128 SINKING FUND	$ 162,394,486	$ 94,240,812	$ 256,635,298	$ 152,979,884	$ 93,693,684	$ 246,673,568
NET BID PREMIUM, FEDERAL SUBSIDY, TOBACCO SETTLEMENT REVENUE & SB 1128 REIMBURSEMENT						
2010 Earthquake Safety & Emergency Response Series 2012E	(1,595,000)	(1,698,950)	(3,293,950)	-	(265,024)	(265,024)
2008 San Francisco General Hospital Improvement, BAB Series 2010C [1]	-	(3,048,819)	(3,048,819)	-	(3,048,819)	(3,048,819)
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D [1]	-	(625,264)	(625,264)	-	(625,264)	(625,264)
Tobacco Settlement Revenues and SB 1128 Reimbursement [2]	(9,140,000)	(11,446,288)	(20,586,288)	(9,515,000)	(10,989,288)	(20,504,288)
GENERAL CITY, NET OF FEDERAL SUBSIDY, TSR & SB 1128 SINKING FUND	$ 151,659,486	$ 77,421,491	$ 229,080,977	$ 143,464,884	$ 78,765,289	$ 222,230,173
OUTSIDE CITY ANNUAL BUDGET						
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT (SFCCD), PROP 39						
2001 Community College District, 2002 Series A	$ 1,335,000	$ 1,395,369	$ 2,730,369	$ 1,410,000	$ 1,323,613	$ 2,733,613
2001 Community College District, 2004 Series B	5,120,000	3,378,106	8,498,106	5,325,000	3,122,106	8,447,106
2001 Community College District, 2006 Series C	1,390,000	1,880,338	3,270,338	1,460,000	1,810,838	3,270,838
2005 Community College District, 2006 Series A	2,660,000	3,574,678	6,234,678	2,795,000	3,468,278	6,263,278
2005 Community College District, 2007 Series B	3,395,000	4,565,856	7,960,856	3,565,000	4,396,106	7,961,106
2005 Community College District, 2010 Series C	1,280,000	290,613	1,570,613	1,315,000	252,213	1,567,213
2005 Community College District, 2010 Series D	-	1,497,300	1,497,300	-	1,497,300	1,497,300
TOTAL SF COMMUNITY COLLEGE DISTRICT	$ 15,180,000	$ 16,582,260	$ 31,762,260	$ 15,870,000	$ 15,870,454	$ 31,740,454

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2013-2014 and 2014-2015

Bond Description	FY 2013-2014 Principal	FY 2013-2014 Interest	FY 2013-2014 Total	FY 2014-2015 Principal	FY 2014-2015 Interest	FY 2014-2015 Total
SAN FRANCISCO UNIFIED SCHOOL DISTRICT (SFUSD) PROP 39						
2003 Unified School District, 2006 Series C	3,990,000	3,171,744	7,161,744	4,145,000	3,012,144	7,157,144
2006 Unified School District, 2007 Series A	4,100,000	3,381,550	7,481,550	4,305,000	3,176,550	7,481,550
2006 Unified School District, 2009 Series B	8,260,000	5,461,413	13,721,413	8,640,000	5,131,013	13,771,013
2006 Unified School District, 2010 Series C (QSCBs) [1]	-	742,969	742,969	-	742,969	742,969
2006 Unified School District, 2010 Series D (BABs) [1]	-	4,150,420	4,150,420	-	4,150,420	4,150,420
2006 Unified School District, 2010 Series E	6,695,000	4,016,850	10,711,850	7,000,000	3,710,750	10,710,750
2011 Unified School District, 2012 Series A	3,790,000	4,994,850	8,784,850	3,980,000	4,805,350	8,785,350
2012 General Obligation Refunding Bonds	7,395,000	4,321,635	11,716,635	7,415,000	4,299,450	11,714,450
TOTAL SF UNIFIED SCHOOL DISTRICT BEFORE ADJUSTMENT FOR FEDERAL SUBSIDY	$ 34,230,000	$ 30,241,431	$ 64,471,431	$ 35,485,000	$ 29,028,646	$ 64,513,646
FEDERAL SUBSIDY AVAILABLE FOR DEBT SERVICE PAYMENT						
2006 Unified School District, 2010 Series C (QSCBs) [1]	$ -	$ (641,073)	$ (641,073)	$ -	$ (641,073)	$ (641,073)
2006 Unified School District, 2010 Series D (BABs) [1]	-	(1,326,267)	(1,326,267)	-	(1,326,267)	(1,326,267)
SF UNIFIED SCHOOL DISTRICT, NET OF FEDERAL SUBSIDY	$ 34,230,000	$ 28,274,091	$ 62,504,091	$ 35,485,000	$ 27,061,306	$ 62,546,306
BAY AREA RAPID TRANSIT DISTRICT (BART)						
2004 BART Earthquake Safety Bonds 2005 Series A	$ 334,950	$ 572,258	$ 907,208	$ 346,500	$ 560,200	$ 906,700
2004 BART Earthquake Safety Bonds 2007 Series B	663,300	5,998,464	6,661,764	871,200	5,971,932	6,843,132
SUB-TOTAL BART	$ 998,250	$ 6,570,722	$ 7,568,972	$ 1,217,700	$ 6,532,132	$ 7,749,832
SUB-TOTAL SFCCD, SFUSD AND BART	$ 50,408,250	$ 53,394,413	$ 103,802,663	$ 52,572,700	$ 51,431,232	$ 104,003,932
TOTAL GENERAL OBLIGATION - GENERAL CITY, SFCCD, SFUSD AND BART [3]	$ 212,802,736	$ 147,635,225	$ 360,437,961	$ 205,552,584	$ 145,124,916	$ 350,677,500

(1) Debt service will be offset in part by available federal subsidies of interest.

(2) Debt service will be offset by available tobacco settlement revenues and SB 1128 sinking fund. The offset assumes that SB 1128 reimbursement will be available to cover GOBs debt service with respect to Laguna Honda Hospital Series 2008-R3 and Laguna Honda Hospital Series 2005A & Series 2005I both refunded by 2011 GOB Refunding S 2011-R1.

(3) For AAO purpose, the totals are gross of federal subsidies, tobacco settlement revenues and SB 1128 reimbursements.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Other Debt Service
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014					FY 2014-2015				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total
CERTIFICATES OF PARTICIPATION										
30 Van Ness Avenue Property, Series 2001A	$ 965,000	$ 1,363,805	$ 2,328,805	$ 29,765	$ 2,358,570	$ 1,010,000	$ 1,322,560	$ 2,332,560	$ 29,765	$ 2,362,325
Juvenile Hall Replacement Project, Series 2003	1,055,000	1,571,893	2,626,893	40,481	2,667,374	1,095,000	1,529,693	2,624,693	40,481	2,665,174
San Francisco Courthouse Project Refunding, Series 2004R-1 [4]	3,410,000	776,595	4,186,595	41,278	4,227,873	3,550,000	640,195	4,190,195	41,278	4,231,473
City Office Buildings Multiple - Property, Series 2007A & B	2,630,000	6,254,313	8,884,313	62,582	8,946,895	2,760,000	6,119,563	8,879,563	62,582	8,942,145
Multiple Capital Improvement Projects Series 2009B	950,000	1,678,525	2,628,525	99,560	2,728,085	980,000	1,645,275	2,625,275	99,560	2,724,835
Refunding Certificate of Participation Series 2010A	5,675,000	5,825,450	11,500,450	100,103	11,600,553	5,895,000	5,594,050	11,489,050	100,103	11,589,153
Moscone Center South Refunding Project, Series 2011A	1,150,000	1,049,600	2,199,600	531,638	2,731,238	1,280,000	1,013,150	2,293,150	531,638	2,824,788
Moscone Center Improvement Project, Series 2011B	4,460,000	2,796,350	7,256,350	4,000	7,260,350	11,480,000	2,477,550	13,957,550	4,000	13,961,550
Multiple Capital Improvement Projects, Series 2012A	1,205,000	1,612,875	2,817,875	83,633	2,901,508	1,240,000	1,588,775	2,828,775	83,633	2,912,408
Moscone Center Improvement Project Series 2013A	6,735,000	1,208,186	7,943,186	89,438	8,032,624	6,705,000	1,240,850	7,945,850	72,600	8,018,450
Proposed COPs, HOJ Site Acquisition (Estimate)	385,000	921,917	1,306,917	34,540	1,341,457	945,000	2,187,575	3,132,575	34,155	3,166,730
Proposed COPs, HOPE SF (Estimate)	-	-	-	36,110	36,110	-	1,979,400	1,979,400	36,110	2,015,510
Proposed COPs, Port (Estimate)	1,135,000	1,764,245	2,899,245	37,395	2,936,640	1,080,000	1,770,587	2,850,587	36,765	2,887,352
Proposed COPs, War Memorial Building (Estimate)	-	-	-	500	500	-	-	-	168,615	168,615
TOTAL CERTIFICATES OF PARTICIPATION	$ 29,755,000	$ 26,823,754	$ 56,578,754	$ 1,191,023	$ 57,769,777	$ 38,020,000	$ 29,109,223	$ 67,129,223	$ 1,341,285	$ 68,470,508
LOANS										
Asphalt Plant Expansion Project	$ 130,442	$ 2,804	$ 133,246	$ -	$ 133,246	$ -	$ -	$ -	$ -	$ -
Fillmore Renaissance Center	242,000	237,797	479,797	-	479,797	256,000	225,197	481,197	-	481,197
Facade Improvement Revolving Loan Fund Program	-	10,000	10,000	-	10,000	-	10,000	10,000	-	10,000
Hunter's Point Clubhouse Project	105,000	64,473	169,473	-	169,473	111,000	60,075	171,075	-	171,075
San Francisco Marina-West Harbor Loan, (Estimate)	1,246,712	183,245	1,429,957	-	1,429,957	388,131	1,041,826	1,429,957	-	1,429,957
TOTAL LOANS PAYABLE	$ 1,724,154	$ 498,319	$ 2,222,473	$ -	$ 2,222,473	$ 755,131	$ 1,337,098	$ 2,092,229	$ -	$ 2,092,229
SAN FRANCISCO FINANCE CORP LEASE REVENUE BONDS (SFFC LRB)										
EQUIPMENT										
LRB Series 2008A	585,000	24,975	609,975	14,589	624,564	300,000	5,063	305,063	14,589	319,652
LRB Series 2010A	2,275,000	72,900	2,347,900	38,326	2,386,226	420,000	20,100	440,100	38,326	478,426
LRB Series 2011A	3,985,000	513,200	4,498,200	60,218	4,558,418	3,395,000	331,750	3,726,750	60,218	3,786,968
LRB Series 2012A	2,890,000	197,250	3,087,250	60,218	3,147,468	2,960,000	139,100	3,099,100	60,218	3,159,318
LRB Series 2013A (Estimate)	1,180,000	243,781	1,423,781	60,218	1,483,999	3,230,000	250,950	3,480,950	60,218	3,541,168
TOTAL EQUIPMENT LRB	$ 10,915,000	$ 1,052,106	$ 11,967,106	$ 233,569	$ 12,200,675	$ 10,305,000	$ 746,963	$ 11,051,963	$ 233,569	$ 11,285,532
Emergency Communication System										
LRB Refinancing Series 2010-R1	$ 1,600,000	$ 546,181	$ 2,146,181	$ 32,659	$ 2,178,840	$ 1,635,000	$ 514,181	$ 2,149,181	$ 32,659	$ 2,181,840
TOTAL EMERGENCY SYSTEM LRB	$ 1,600,000	$ 546,181	$ 2,146,181	$ 32,659	$ 2,178,840	$ 1,635,000	$ 514,181	$ 2,149,181	$ 32,659	$ 2,181,840
OPEN SPACE FUND (VARIOUS PARK PROJECTS)										
LRB Series 2006	$ 1,120,000	$ 876,381	$ 1,996,381	$ 54,490	$ 2,050,871	$ 1,165,000	$ 831,581	$ 1,996,581	$ 73,273	$ 2,069,854
LRB Series 2007	1,600,000	1,445,113	3,045,113	63,083	3,108,196	1,665,000	1,381,113	3,046,113	81,866	3,127,979
TOTAL OPEN SPACE FUND LRB	$ 2,720,000	$ 2,321,494	$ 5,041,494	$ 117,573	$ 5,159,067	$ 2,830,000	$ 2,212,694	$ 5,042,694	$ 155,139	$ 5,197,833

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Other Debt Service
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014					FY 2014-2015				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total
MOSCONE CENTER EXPANSION PROJECT										
LR Refunding Bonds Series 2008 -1, 2 Prepayment fee	$ 3,000,000	$ -	$ 3,000,000	$ -	$ 3,000,000	$ 3,000,000	$ -	$ 3,000,000	$ -	$ 3,000,000
LR Refunding Bonds Series 2008 -1, 2	4,800,000	3,916,738	8,716,738	1,141,099	9,857,837	5,000,000	3,656,900	8,656,900	1,070,147	9,727,047
TOTAL MOSCONE CENTER EXPANSION PROJECT LRB	$ 7,800,000	$ 3,916,738	$ 11,716,738	$ 1,141,099	$ 12,857,837	$ 8,000,000	$ 3,656,900	$ 11,656,900	$ 1,070,147	$ 12,727,047
LIBRARY PRESERVATION FUND										
LRB Series 2009A	$ 910,000	$ 1,558,210	$ 2,468,210	$ 51,070	$ 2,519,280	$ 940,000	$ 1,528,635	$ 2,468,635	$ 51,070	$ 2,519,705
TOTAL LIBRARY PRESERVATION FUND	$ 910,000	$ 1,558,210	$ 2,468,210	$ 51,070	$ 2,519,280	$ 940,000	$ 1,528,635	$ 2,468,635	$ 51,070	$ 2,519,705
CAPITAL LEASE										
DTIS/Reproduction-Oce' Printer	$ 29,565	$ 733	$ 30,298	$ -	$ 30,298	$ -	$ -	$ -	$ -	$ -
DTIS/Reproduction IBM Mainframe	333,807	8,006	341,813	-	341,813	-	-	-	-	-
Proposed DPW-Overhead Equipment- GSMART, (Estimate)	200,473	1,411	201,884	-	201,884	151,614	478	152,092	-	152,092
Moscone Convention Center through SFRDA LRB Series 1992	1,425,751	5,279,249	6,705,000	5,000	6,710,000	-	-	-	-	-
Moscone Convention Center through SFRDA LRB Series 1994 (Land Lease)	681,675	188,325	870,000	-	870,000	715,759	154,241	870,000	-	870,000
TOTAL CAPITAL LEASE	$ 2,671,271	$ 5,477,724	$ 8,148,995	$ 5,000	$ 8,153,995	$ 867,373	$ 154,719	$ 1,022,092	$ -	$ 1,022,092
TOTAL OTHER DEBT SERVICE	$ 58,095,425	$ 42,194,526	$ 100,289,951	$ 2,771,993	$ 103,061,944	$ 63,352,504	$ 39,260,413	$ 102,612,917	$ 2,883,869	$ 105,496,786

(4) A portion or all debt service payment is payable from non-general fund revenue.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
HETCH HETCHY WATER & POWER ENTERPRISE						
2008 Clean Renewable Energy Bonds	$ 421,667	$ -	$ 421,667	$ 421,667	$ -	$ 421,667
2011 Qualified Energy Conservation Bonds	498,673	366,085	864,758	498,673	366,085	864,758
2012 New Clean Renewable Energy Bonds	388,037	301,424	689,461	388,037	301,424	689,461
2013 Power Bonds (Estimate)	334,370	738,000	1,072,370	334,370	738,000	1,072,370
COP 525 Golden Gate Office Space, Series 2009 C	277,031	158,442	435,473	277,031	158,442	435,473
COP 525 Golden Gate Office Space, Series 2009 D	-	812,476	812,476	-	812,476	812,476
TOTAL HETCH HETCHY WATER & POWER ENTERPRISE	$ 1,919,778	$ 2,376,427	$ 4,296,205	$ 1,919,778	$ 2,376,427	$ 4,296,205
LAGUNA HONDA HOSPITAL [5]						
COP Multiple Capital Improvement Projects Series 2009A	$ 5,360,000	$ 7,392,474	$ 12,752,474	$ 5,600,000	$ 7,149,474	$ 12,749,474
Other Fiscal Charges	-	207,165	207,165	-	207,165	207,165
Total Before Reimbursement Offset	$ 5,360,000	$ 7,599,639	$ 12,959,639	$ 5,600,000	$ 7,356,639	$ 12,956,639
SB 1128 Reimbursement offsett	(4,435,862)	(6,117,910)	(10,553,772)	(4,634,483)	(5,916,806)	(10,551,289)
TOTAL LAGUNA HONDA HOSPITAL	$ 924,138	$ 1,481,729	$ 2,405,867	$ 965,517	$ 1,439,833	$ 2,405,350
SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY [6]						
SFMTA 2012 Series A Revenue Bonds	$ 3,315,000	$ 1,575,600	$ 4,890,600	$ 3,415,000	$ 1,463,767	$ 4,878,767
SFMTA 2012 Series B Revenue Bonds	-	1,235,081	1,235,081	-	1,235,081	1,235,081
SFMTA 2013 Series Revenue Bond (Estimate)		4,864,319	4,864,319	-	4,876,152	4,876,152
SFMTA Commercial Paper Fees & Interest	-	1,000,000	1,000,000	-	1,000,000	1,000,000
SFMTA - Bonds & Commercial Papers	$ 3,315,000	$ 8,675,000	$ 11,990,000	$ 3,415,000	$ 8,575,000	$ 11,990,000
Trustees and Arbitrage Rebate Computation & Other Fees	10,000	-	10,000	10,000	-	10,000
TOTAL MUNICIPAL TRANSPORTATION AGENCY	$ 3,325,000	$ 8,675,000	$ 12,000,000	$ 3,425,000	$ 8,575,000	$ 12,000,000
PORT OF SAN FRANCISCO						
Hyde Street Harbor Loan	$ 114,599	$ 117,161	$ 231,760	$ 119,756	$ 112,004	$ 231,760
SFPUC Loan	262,724	12,037	274,761	139,160	5,569	144,729
Total Port of San Francisco - Loans	$ 377,323	$ 129,198	$ 506,521	$ 258,916	$ 117,573	$ 376,489
Revenue Bonds, Series 2010A/B	$ 725,000	$ 2,121,711	$ 2,846,711	$ 755,000	$ 2,088,361	$ 2,843,361
Certificates of Participation, New $38.46 Million Issue	1,565,000	974,155	2,539,155	1,135,000	1,764,245	2,899,245
Servicing cost of the new COP	38,960	-	38,960	37,395	-	37,395
Port Revenue Bonds, New $24.27 Million Issue	-	520,495	520,495	412,113	1,032,150	1,444,263
Total Port of San Francisco - Bonds	$ 2,328,960	$ 3,616,361	$ 5,945,321	$ 2,339,508	$ 4,884,756	$ 7,224,264
TOTAL PORT OF SAN FRANCISCO	$ 2,706,283	$ 3,745,559	$ 6,451,842	$ 2,598,424	$ 5,002,329	$ 7,600,753
SAN FRANCISCO GENERAL HOSPITAL						
Capital Lease Emergency Back-up Generators	$ 1,195,667	$ 1,142,164	$ 2,337,831	$ 1,262,948	$ 1,074,883	$ 2,337,831
Insurance, Trustees and Arbitrage Rebate Computation Fees	-	61,536	61,536	-	57,747	57,747
TOTAL SAN FRANCISCO GENERAL HOSPITAL	$ 1,195,667	$ 1,203,700	$ 2,399,367	$ 1,262,948	$ 1,132,630	$ 2,395,578

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
SAN FRANCISCO INTERNATIONAL AIRPORT						
2003 Airport 2nd Series Revenue Refunding Bonds Issue 29	10,417,500	888,279	11,305,779	7,629,167	449,203	8,078,370
2004 Airport 2nd Series Revenue Refunding Bonds Issue 31F	18,167,500	2,865,748	21,033,248	19,068,333	2,016,307	21,084,640
2007 Airport 2nd Series Revenue Refunding Issue 32F/G/H	10,667,500	20,598,108	31,265,608	23,368,334	20,089,733	43,458,067
2008 Airport 2nd Series Revenue Refunding Issue 34C/D/E/F	31,052,500	18,588,017	49,640,517	14,007,500	17,146,983	31,154,483
2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 36	-	5,456,566	5,456,566	-	6,222,128	6,222,128
2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 37	402,500	2,773,777	3,176,277	417,500	3,148,983	3,566,483
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009A/B	-	8,575,000	8,575,000	-	8,575,000	8,575,000
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009C	12,554,167	5,450,483	18,004,650	23,965,833	4,842,775	28,808,608
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009D	382,500	2,840,933	3,223,433	397,500	2,833,283	3,230,783
2009 Airport 2nd Series Revenue Bonds Series 2009E	-	27,062,138	27,062,138	-	27,062,138	27,062,138
2010 Airport 2nd Series Variable Rate Revenue Refunding Bonds Series 2010A	755,000	6,664,545	7,419,545	786,667	7,573,412	8,360,079
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010C	21,039,167	16,790,067	37,829,234	39,695,833	15,746,859	55,442,692
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010D	5,471,667	4,313,569	9,785,236	10,320,000	4,116,819	14,436,819
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010E	24,033,333	713,309	24,746,642	-	-	-
2010 Airport 2nd Series Revenue Bonds Series 2010F/G	-	6,423,000	6,423,000	-	6,423,000	6,423,000
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011A/B	17,861,667	5,841,029	23,702,696	17,968,333	5,039,571	23,007,904
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011C/D/E	7,315,833	16,123,165	23,438,998	13,974,167	15,962,007	29,936,174
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011F/G/H	4,805,000	15,010,826	19,815,826	4,828,333	14,938,277	19,766,610
2012 Airport 2nd Series Revenue Refunding Bonds Series 2012A/B	133,333	15,759,833	15,893,166	-	15,756,500	15,756,500
2012 Airport 2nd Series Revenue Refunding Bonds Series 2012 (TBD)	-	2,272,850	2,272,850	-	17,046,375	17,046,375
2012 Airport 2nd Series Revenue Refunding Bonds Series 2014 (TBD)	-	-	-	-	2,740,142	2,740,142
Swap Payments	4,654,706	-	4,654,706	2,380,891	-	2,380,891
Commercial Paper Interest	6,602,208	-	6,602,208	6,640,861	-	6,640,861
Standby Letter of Credit Fees	6,258,896	-	6,258,896	6,685,463	-	6,685,463
Remarketing Fees	402,632	-	402,632	401,688	-	401,688
Total Before interest income offsett	$ 182,977,609	$ 185,011,242	$ 367,988,851	$ 192,536,403	$ 197,729,495	$ 390,265,898
Interest income offset	-	(1,883,995)	(1,883,995)	-	(549,833)	(549,833)
TOTAL SAN FRANCISCO INTERNATIONAL AIRPORT	$ 182,977,609	$ 183,127,247	$ 366,104,856	$ 192,536,403	$ 197,179,662	$ 389,716,065
WASTEWATER ENTERPRISE						
2003 Wastewater Revenue Refunding Bonds, Series A	$ 24,395,000	$ 8,754,025	$ 33,149,025	$ 24,395,000	$ 8,754,025	$ 33,149,025
2010 Wastewater Revenue Bonds, Series A/B	-	12,832,091	12,832,091	-	12,832,091	12,832,091
2012 Wastewater Revenue Bonds / Notes (Estimate)	1,374,667	5,291,849	6,666,516	1,374,667	5,291,849	6,666,516
Total Revenue Bonds	$ 25,769,667	$ 26,877,965	$ 52,647,632	$ 25,769,667	$ 26,877,965	$ 52,647,632
COP 525 Golden Gate Office Space, Series 2009 C	538,063	307,734	845,797	538,063	307,734	845,797
COP 525 Golden Gate Office Space, Series 2009 D	-	1,578,028	1,578,028	-	1,578,028	1,578,028
State of California - Revolving Fund Loan	8,192,094	848,368	9,040,462	8,192,094	848,368	9,040,462
TOTAL WASTEWATER ENTERPRISE	$ 34,499,824	$ 29,612,095	$ 64,111,919	$ 34,499,824	$ 29,612,095	$ 64,111,919

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
WATER ENTERPRISE						
2001 Water Revenue Bonds, Series A	$ -	$ 1,280,000	$ 1,280,000	$ -	$ 1,280,000	$ 1,280,000
2002 Water Revenue Bonds, Series A	1,326,667	3,533,067	4,859,734	1,326,667	3,533,067	4,859,734
2002 Water Revenue Bonds, Series B	7,903,333	951,333	8,854,666	7,903,333	951,333	8,854,666
2006 Water Revenue Bonds, Series A	10,688,333	21,491,738	32,180,071	10,688,333	21,491,738	32,180,071
2006 Water Revenue Bonds, Series B	3,951,667	3,822,313	7,773,980	3,951,667	3,822,313	7,773,980
2006 Water Revenue Bonds, Series C	2,886,667	1,406,973	4,293,640	2,886,667	1,406,973	4,293,640
2009 Water Revenue Bonds, Series A	7,376,667	19,629,704	27,006,371	7,376,667	19,629,704	27,006,371
2009 Water Revenue Bonds, Series B	7,441,667	19,426,650	26,868,317	7,441,667	19,426,650	26,868,317
2010 Water Revenue Bonds, Series A	1,943,333	2,557,663	4,500,996	1,943,333	2,557,663	4,500,996
2010 Water Revenue Bonds, Series B	-	23,856,630	23,856,630	-	23,856,630	23,856,630
2010 Water Revenue Bonds, Series C	3,391,667	436,583	3,828,250	3,391,667	436,583	3,828,250
2010 Water Revenue Bonds, Series D	-	4,869,250	4,869,250	-	4,869,250	4,869,250
2010 Water Revenue Bonds, Series E	-	20,060,998	20,060,998	-	20,060,998	20,060,998
2010 Water Revenue Bonds, Series F	-	4,731,208	4,731,208	-	4,731,208	4,731,208
2010 Water Revenue Bonds, Series G	-	16,885,278	16,885,278	-	16,885,278	16,885,278
2011 Water Revenue Bonds, Series A	-	4,601,866	4,601,866	-	4,601,866	4,601,866
2011 Water Revenue Bonds, Series B	-	1,375,800	1,375,800	-	1,375,800	1,375,800
2011 Water Revenue Bonds, Series C	433,333	1,560,050	1,993,383	433,333	1,560,050	1,993,383
2011 Water Revenue Bonds, Series D	2,696,667	2,657,600	5,354,267	2,696,667	2,657,600	5,354,267
2012 Water Revenue Bonds, Series B (Estimate)	582,675	3,761,134	4,343,809	582,675	3,761,134	4,343,809
2012 Water Revenue Bonds, Series C (Estimate)	-	435,095	435,095	-	435,095	435,095
Water Revenue Bonds	$ 50,622,676	$ 159,330,933	$ 209,953,609	$ 50,622,676	$ 159,330,933	$ 209,953,609
COP 525 Golden Gate Office Space, Series 2009 C	2,034,906	1,163,824	3,198,730	2,034,906	1,163,824	3,198,730
COP 525 Golden Gate Office Space, Series 2009 D BAB	-	5,967,967	5,967,967	-	5,967,967	5,967,967
Trustee and Arbitrage Computation Fee	3,500	-	3,500	3,500	-	3,500
COP 525 Golden Gate Office Space, Series 2009D BAB, Trustee and Arbitrage Computation Fee	3,500	-	3,500	3,500	-	3,500
TOTAL WATER ENTERPRISE	$ 52,664,582	$ 166,462,724	$ 219,127,306	$ 52,664,582	$ 166,462,724	$ 219,127,306
TOTAL PUBLIC SERVICE ENTERPRISES	$ 280,212,881	$ 396,684,481	$ 676,897,362	$ 289,872,476	$ 411,780,700	$ 701,653,176

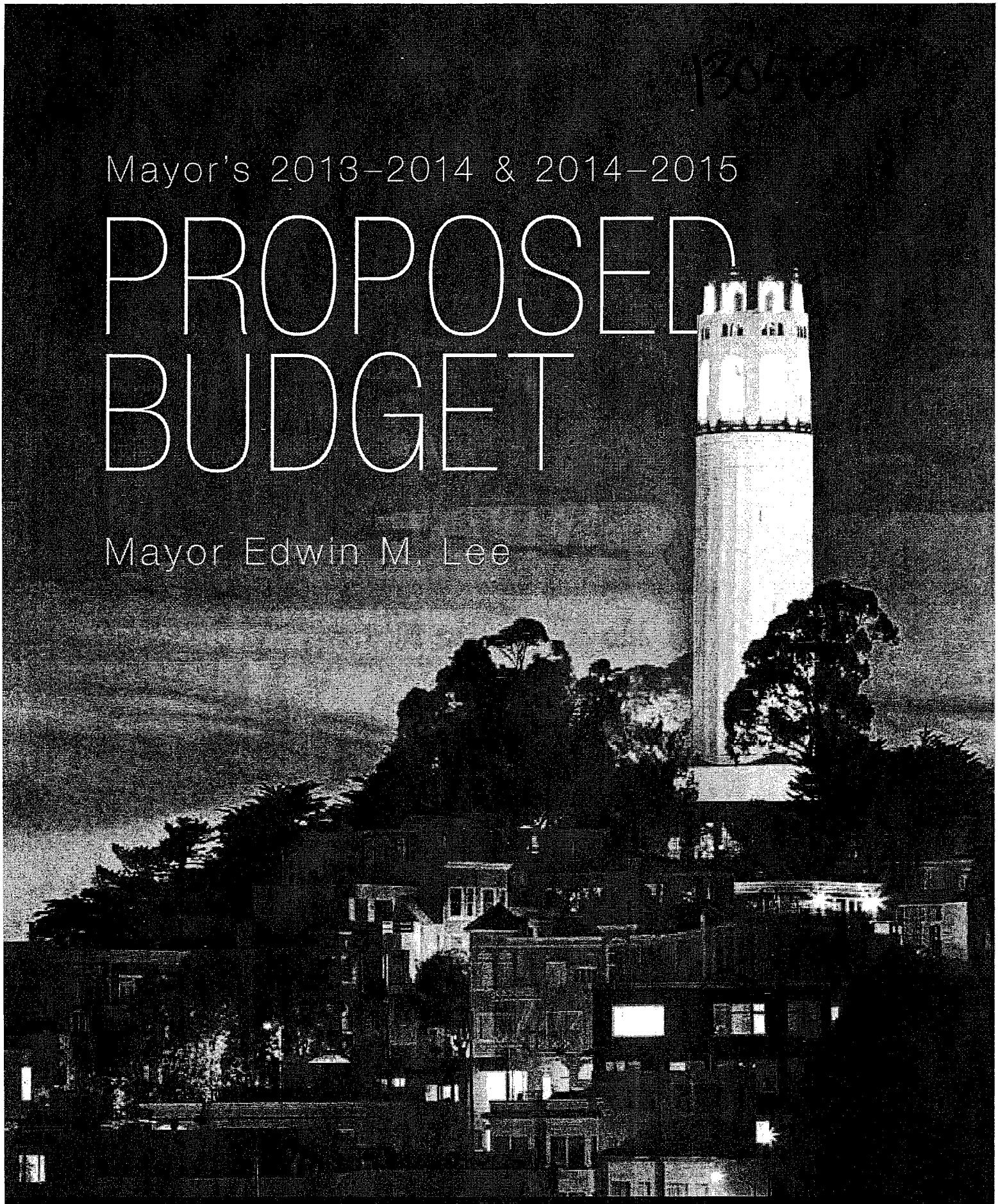
(5) Debt service related to construction cost of Laguna Honda Hospital is offset by SB 1128 sinking fund. The information for FY 2014-2015 assumes that SB 1128 reimbursement will be available to partially cover the Multiple Capital Improvement Projects (LHH) S 2009A debt service.

(6) SFMTA's 2013 Series Revenue Bonds and Commercial Papers have not yet been issued and are currently under review and pending approval by the Board of Supervisors. SFMTA's approved debt service budget for fiscal year 2013-2014 is $12 million.

Mayor's 2013–2014 & 2014–2015

PROPOSED BUDGET

Mayor Edwin M. Lee



CITY AND COUNTY OF SAN FRANCISCO · CALIFORNIA

CITY AND COUNTY OF

SAN FRANCISCO, CALIFORNIA

MAYOR'S 2013-2014 & 2014-2015

PROPOSED BUDGET

Mayor Edwin M. Lee

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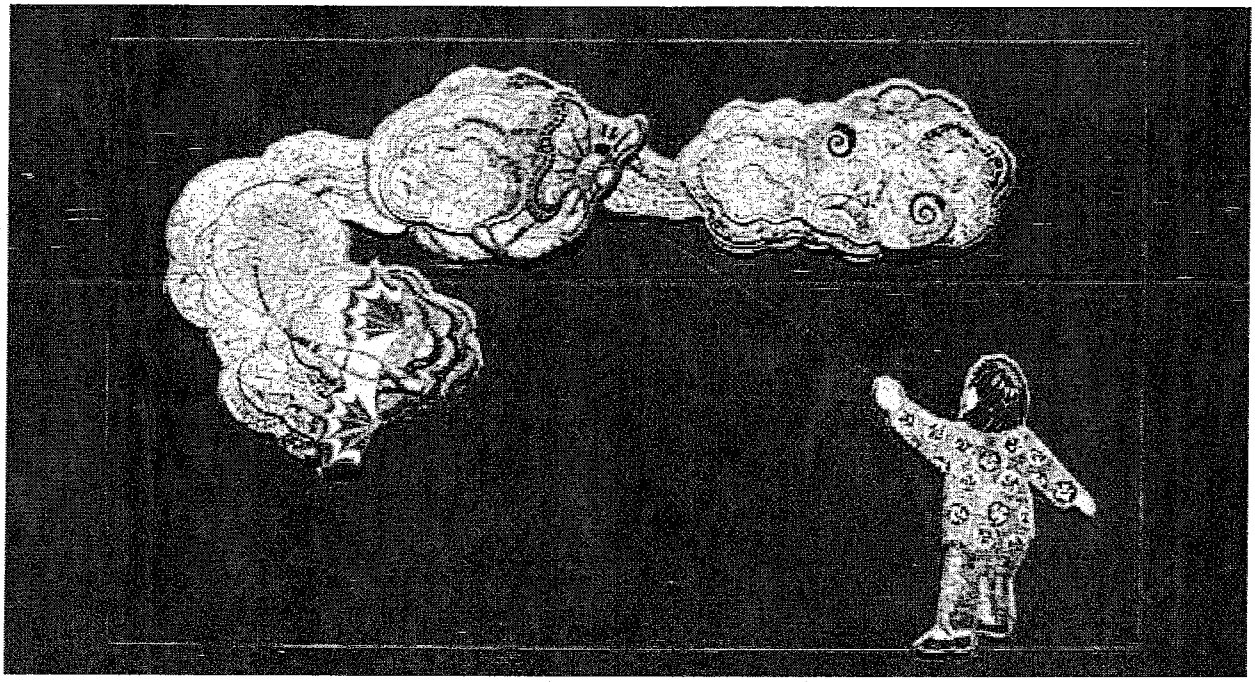
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OFFICE OF ECONOMIC & WORKFORCE DEVELOPMENT

Todd Rufo
Laurel Barsotti

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Active Memory, 2012

By Shan Shan Sheng

District 3, Betty Ann Ong Chinese Recreation Center

For the Center's entrance lobby, Chinese-born Shan Shan Sheng created a suspension sculpture that uses language to speak to the unique Chinese American experience in San Francisco and the California landscape. *Active Memory* is a cascade of red Chinese calligraphy that showers visitors upon entry. The artist handmade the glass characters to look handwritten. The sculpture's form, vertical flows of narrative, was inspired by traditional Chinese landscape paintings, which are often inscribed with poems.

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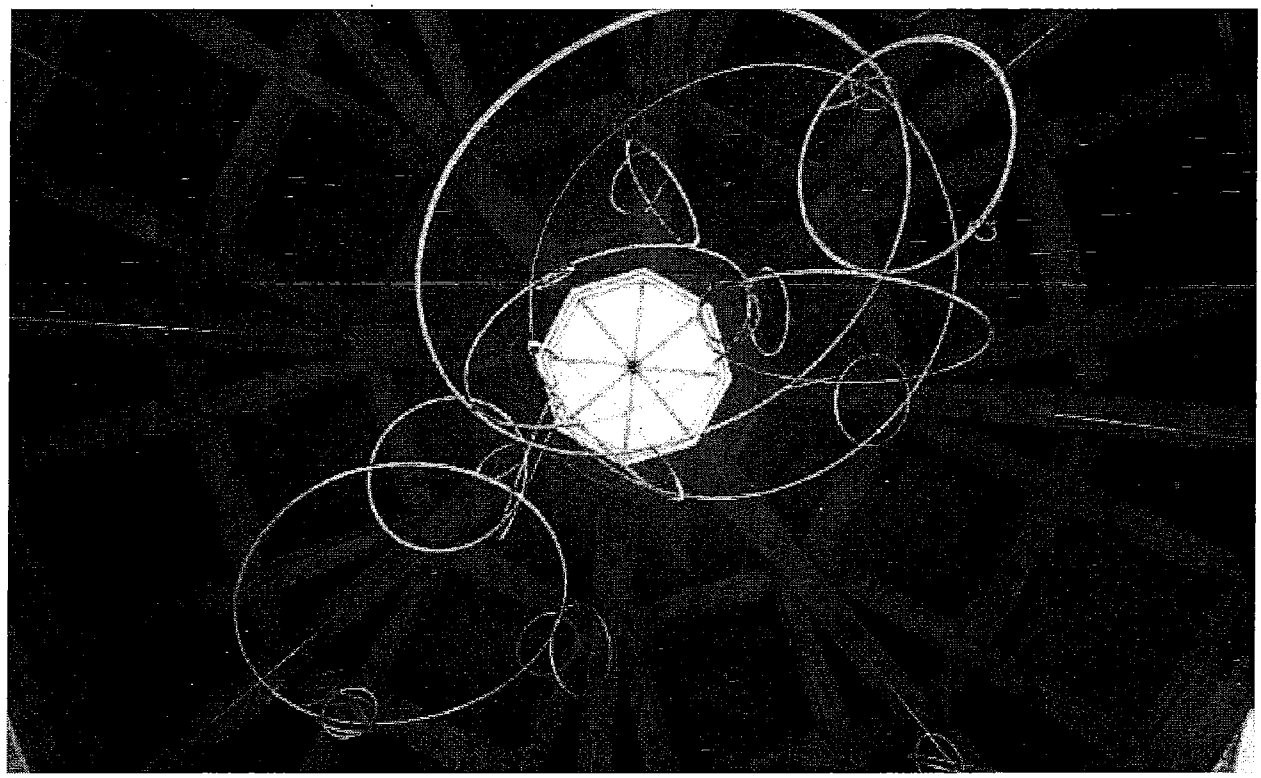
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EXECUTIVE SUMMARY



Full Circles, 2011

By Mark Grieve and Ilana Spector

District 10, Visitacion Valley Branch Library

Full Circles is a dynamic constellation of interlocking steel hoops embellished with recycled bicycle gears, located in the Visitacion Valley Branch Library. According to the artists, the artwork is intended to evoke a "universe of possibilities" and communicate to "all walks of life".

MAYOR'S LETTER

Mayor's Letter

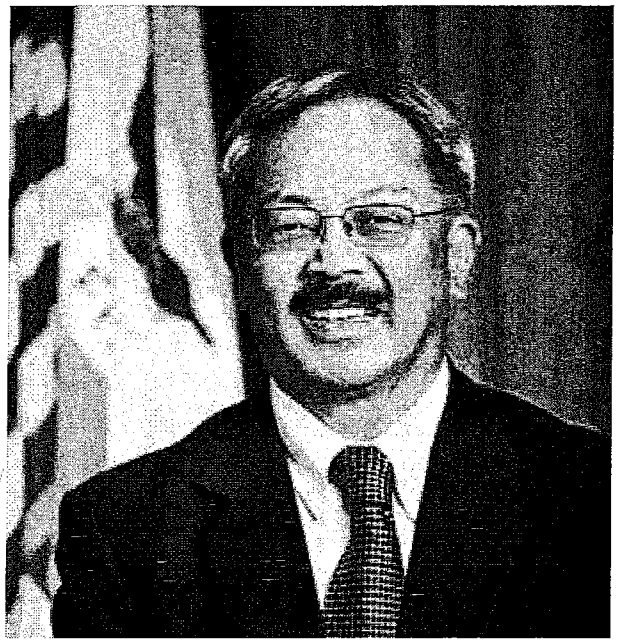
May 31, 2013

It is with great pride that I present the Proposed Budget for the City and County of San Francisco for Fiscal Years 2013-14 and 2014-15. This year's budget reflects a lot of hard work between city government and the people we serve. We've met in every district of the City, worked with our elected city family, and with hundreds of community leaders and providers who help us deliver services to the people of San Francisco. It's because of this consensus approach that I am proud to propose a responsible and balanced two-year budget that reflects the core values that we share in San Francisco - values of fiscal responsibility, social responsibility and investing in our City's future.

When we began this year's budget, we began like many years before: trying to reduce significant budget shortfalls. In late 2012 when I issued my budget instructions to department heads, our projected General Fund deficit was $129.1 million for Fiscal Year (FY) 2013-14 and $263.2 million for FY 2014-15. Although these deficits posed a challenge, they were lower than the deficits I faced in my first two years in office because we have pursued policies to control costs, grow our economy, create jobs and stabilize our fiscal health. This year I am proposing a budget that protects our social safety net, increases public safety, and invests in our City's infrastructure at unprecedented levels. It is also a budget that significantly grows our City's reserves.

The past few years have not been easy. We've made tough, but necessary choices on everything from escalating pension and health care costs to reforming our unfair, job-punishing business tax. We've also added a healthy dose of fiscal discipline with two-year budgeting, five-year financial planning, and a Ten-Year Capital Plan to get us to this point.

These tough choices have paid off. I am delivering this budget as San Francisco's economy is recovering, growing, and moving in the right direction. San Franciscans are getting back to work: our unemployment rate has dropped from 9.6 percent in January 2011 to 5.4 percent last month. Our credit rating has been upgraded by bond rating agencies in the last year, making our tax dollars go further when we deliver capital projects and giving our city even more investor confidence. And, by the end



of this two-year budget, the City's reserves will be at 4 percent of the total General Fund budget - an important element of our City's overall fiscal health.

Investing in Community Safety

It is essential that we live in a safe city; this budget includes funding to make San Francisco an even safer city. We developed a six-year Police and Fire Staffing Plan to train the next generation of San Francisco first responders. Over the next two years, San Francisco will hire 300 new, sworn police officers with 6 new academy classes. And, we will add 120 firefighters with 3 new fire academy classes.

Being a safe City also means investing in a social safety net to ensure support for our most vulnerable residents. One thing we agreed on early was that in a time of state and federal cuts, protecting our social safety net is more important than ever. I have rejected all proposed year one mental health and substance abuse reductions from the Public Health Department and I have restored $4 million in federal cuts to programs serving people living with HIV & AIDS. On our streets, there are still too many individuals and families without a place to call home. That's why we are extending a dedicated emergency family shelter to provide year-round services, adding 25

more units of family supportive housing, and supporting a new approach to housing transitional age youth, which connects these young people to work. We will also continue our efforts to be a healthier City. The Affordable Care Act will extend health insurance to 35,000 San Franciscans, and I have tasked our Department of Public Health and the Human Services Agency to implement the Affordable Care Act.

Investing in San Francisco's Infrastructure and Economy

This budget includes $445.2 million in capital investments which will support approximately 4,000 construction and related industry jobs over the next two years. My proposed budget also includes historic levels of General Fund support for smart capital investments: $71.8 million in year one and $105.3 million in year two, which represents funding at 92 percent of the Capital Plan recommended levels. My budget will fully fund the City's street repaving program to improve streets and sidewalks, and continue construction and planning on critical projects such as the Water and Sewer System Improvement Programs, our new General Hospital, the Bayview Opera House, improvements to MUNI, and—thanks to the $195 million dollar voter-approved parks bond—we will invest in our parks and open spaces.

It is extremely important to me that as a government we set our innovative citizens up for success. Job growth in San Francisco is outpacing the rest of the state and nation; with 35 construction cranes across our skyline, you can visibly see public and private construction jobs being created - in fact 223,000 jobs will be created over the next ten years! I believe that small businesses are the heart and soul of our economy. My proposed budget includes funding for an online Business Portal to cut through bureaucratic red tape and make starting and operating a business in San Francisco easier. My budget also continues my Invest in Neighborhoods Initiative that is creating customized plans in 25 neighborhood commercial districts, and providing a Job Squad that brings City Hall to our neighborhood businesses. Further, because San Francisco is truly a global city, over the next two years we will continue to build on the success of ChinaSF and expand our outreach to Latin American and Asian markets - not just attract businesses to locate here, but to introduce SF Made products to these growing markets.

I am especially proud of our City for coming together to ensure the success of our citizens around the Housing Trust Fund. Last year, together with the support of the voters, we passed a $1.5 billion stream of funding over the next 30 years for affordable housing and assistance for first-time home buyers. Over the next two years we have budgeted $42.8 million for new affordable housing developments; funds to help first time home owners and first responders with down payment assistance, and funds to preserve and stabilize existing housing. Every public dollar for new affordable housing developments is leveraged with two private dollars All of these investments are needed to protect the housing stock in our City and make sure San Francisco can be affordable, and we are doing it smartly, with some of the strongest tenant protections in place.

While the worst of the economic crisis may be behind us, we cannot deviate from our commitment to fiscal responsibility and reform. We will continue to invest in our neighborhoods, in our infrastructure, and, most importantly, in our people.

The City Charter requires the Mayor to submit a balanced budget proposal on June 1. However, I view this submission as a first step in a process. I am proud of what we've accomplished in this budget submission, and I look forward to continuing to work with the Board of Supervisors to develop the best budget possible for the City and County of San Francisco.

Sincerely,



Edwin M. Lee

Mayor

EXECUTIVE SUMMARY

SAN FRANCISCO'S BUDGET

The budget for the City and County of San Francisco (the City) for Fiscal Year (FY) 2013-14 and FY 2014-15 is $7.9 billion and $7.9 billion, respectively. Roughly 50.2 percent of the budget is comprised of self-supporting activities driven by the City's Enterprise departments, which focus on City-related business operations and include the Port, the Municipal Transportation Agency, the Airport, the Public Utilities Commission, and others. The remaining 49.8 percent is comprised of General Fund monies, which support public services such as Public Health, Police and Fire Services, Recreation and Parks, and others.

Each year, the City makes decisions on how to allocate General Fund monies based on the resources that are available and the priorities and needs of the City and its citizens. The chart to the right summarizes total spending in each of the Major Service Areas.

The City and County of San Francisco is also a major San Francisco employer; the proposed budget for the next two fiscal years includes funding for approximately 27,900 employees. This represents a 3.7 percent growth in labor force over the two-year period, which is largely due to the City preparing for implementation of the Affordable Care Act at both the Department of Public Health and the Human Services Agency; the hiring of additional maintenance workers to reduce overtime and improve fleet reliability at the Municipal Transportation Agency; and the continued implementation of the Mayor's six-year public safety hiring plan at the Police and Fire departments.

Total Department Uses by Major Service Area	FY 2013-14 ($ millions)	FY 2014-15 ($ millions)
Public Protection	1,289.8	1,313.8
Public Works, Transportation & Commerce	2,968.7	2,934.6
Human Welfare & Neighborhood Development	977.8	973.0
Community Health	1,906.8	1,951.5
Culture & Recreation	318.8	313.3
General Administration & Finance	776.9	785.9
General City Responsibilities	838.4	854.3
Less Transfer Adjustments	(1,161.4)	(1,196.6)
Total Budget	**7,915.9**	**7,929.9**

BUDGET PROCESS

The City's budget process begins in September with preliminary revenue projections for the upcoming budget years. In December, the Mayor's Office and the Controller's Office issue budget instructions to departments, which contain detailed guidance on the preparation of departments' budget requests. Departments then prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates, verifies, and refines the departments' proposed budgets, and turns the proposals over to the Mayor's Office of Public Policy and Finance. From March through May, the Mayor's Office analyzes each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Mayor conducts budget outreach to obtain feedback from the community on budget priorities.

The Mayor presents his balanced two-year budget proposal for departments by June 1st of each year. The Board of Supervisors' Budget and Finance Committee holds public hearings on the budget in June, makes recommendations for approval, and makes changes to the budget before it goes to the full Board. The entire budget is heard and must be voted on and approved by the full Board of Supervisors by August 1st. Finally, the budget returns to the Mayor for his approval and final adoption.

In November of 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets for four early-implementation departments: the Airport, the Municipal Transportation Agency, the Public Utilities

Commission, and the Port Commission. For the first time this year, these four early-implementation departments have a "fixed" two-year budget, and are required to open their FY 2013-14 budgets for re-approval only if updated revenues or expenditures are 5 percent above or below the previously adopted FY 2013-14 levels. Because none of these four departments have changes that meet this threshold the overall budgets for these departments will remain closed, adjusted by supplemental appropriations. These departments will budget for FY 2014-15 next year as part of their next fixed two-year budget.

All General Fund departments will retain a variable two-year budget while they adjust to the new system; for these departments FY 2013-14 and FY 2014-15 will be the second year of producing a two-year budget.

SAN FRANCISCO'S FY 2013-14 AND FY 2014-15 BUDGET SHORTFALL

In December of 2012, the Mayor's Office projected a General Fund deficit of $129.1 million for FY 2013-14 and $263.2 million for FY 2014-15. The projected shortfalls are primarily due to growth in City costs such as wage and fringe benefit costs; the opening of new large scale capital projects including the Public Safety Building and the new San Francisco General Hospital; and the implementation of the new Housing Trust Fund set-aside. To help balance the projected shortfalls, the Mayor issued budget instructions to departments to reduce their General Fund Support by 1.5 percent in each year. If fully realized, a 1.5 percent reduction in discretionary General Fund Support would generate approximately $18.7 million in ongoing savings to the General Fund.

Budget Instructions General Fund Deficit	FY 2013-14 ($ millions)	FY 2014-15 ($ millions)
Sources	15.3	80.8
Uses	(144.4)	(344.0)
Projected General Fund Deficit	(129.1)	(263.2)

FIVE-YEAR FINANCIAL PLAN

The Five-Year Financial Plan, also a requirement of Proposition A, requires the City to forecast expenditures and revenues during the five-year period, propose actions to balance revenues and expenditures during each year of the Plan, and discuss strategic goals and corresponding resources for City departments.

In March 2013, the City's second ever Five-Year Financial Plan was released and was unanimously approved in April of 2013 by the Board of Supervisors. The Plan shows that the City's revenue will grow by $577.5 million, or 13 percent, over the next five years. However, the Plan also shows that expenditures will grow by $1,065.7 million, or 25 percent, over the same period. The cost of City services is projected to steadily outpace revenue growth during the five-year period if the City does not take additional corrective action.

The Plan identifies proactive measures the City can take to address the imbalance between revenues and expenditures, thereby restoring stability to City finances over the next five years and preparing the City to weather future economic changes. The strategies discussed represent ambitious but achievable targets which seek to slow projected growth while the City develops additional revenue, savings, and operational proposals that may require multi-year planning efforts.

In addition, the Five-Year Financial Plan updated the City's shortfall projections to project a General Fund deficit of $123.6 million in FY 2013-14 and $256.1 million in FY 2014-15. The more optimistic projections reflect updated positive revenue projections related to the continued economic recovery, as well as updated current year-end fund balance projections.

Five-Year Financial Plan General Fund Deficit	FY 2013-14 ($ millions)	FY 2014-15 ($ millions)
Budget Instructions - Projected Shortfall	(129.1)	(263.2)
Changes Reflected in the Five-Year Plan	5.5	7.1
Updated Projected Shortfall	(123.6)	(256.1)

BALANCING THE BUDGET

In preparing the proposed budget, Mayor Lee undertook an extensive outreach and engagement process. The Mayor partnered with members of the Board of Supervisors to hold six district-based budget town hall meetings across the City; hosted a city-wide online Town Hall with over 1,000 participants; and met with hundreds of residents, community organizations, City commissioners, labor organizations, business owners, and activists to discuss the budget.

The Proposed Budget incorporates a number of strategies, recommended by the Five-Year Financial Plan, in order to balance the City's budget and improve structural balance in the City's finances. The Mayor's balanced budget ensures that as our local economy grows, we continue to address structural budget issues, while making targeted, job-creating investments. The table to the right reflects the combination of solutions that the Mayor's proposed budget includes to create a balanced budget.

REVENUES AND FUND BALANCE reflect improving local tax revenues, additional prior year fund balance, an increase in state Public Safety Realignment revenues, and other one-time sources.

CITYWIDE SOLUTIONS reflect changes to citywide costs and prior assumptions for capital spending, baselines, and inflationary costs on non-personnel spending, and projected changes in the City's fringe benefit costs.

DEPARTMENTAL SAVINGS AND REVENUES represent the savings and revenue proposals proposed by departments to offset the City's budget shortfall. The majority of the savings reflected in this category are related to revenues and do not reflect service reductions.

Projected Shortfall	FY 2013-14	FY 2014-15
Five-Year Financial Plan Projected Shortfall	(123.6)	(256.1)

Solutions	FY 2013-14	FY 2014-15
Revenue and Fund Balance	119.0	96.3
Citywide Changes and Solutions	(3.8)	118.2
Departmental Changes and Solutions	8.4	41.6
Final Balance After All Changes	0.0	0.0

HIGHLIGHTS FROM THE FY 2013-14 AND 2014-15 BUDGET

Generating Economic Growth and Job Creation

When Mayor Lee first came to office in January 2011, San Francisco's unemployment rate was 9.5 percent. At the release of this proposed budget, the unemployment rate has dropped to 5.4 percent. Job growth in San Francisco is outpacing the rest of the State and nation: during the 12-month period ending September 30th, 2012, San Francisco added over 27,000 private sector jobs.

Currently, there are 35 tower cranes at construction projects across San Francisco, which visually illustrates the volume of construction and job creation taking place. Meanwhile, the tourism industry in San Francisco remains strong: in 2012, 16.5 million people visited San Francisco, which amounts to an average of 131,128 visitors every day.

This economic growth is resulting in strong revenue growth for the City's General Fund. In FY 2013-14, the budget projects an increase of $368.0 million in General Fund revenues, and an additional $122.4 million in FY 2014-15, compared to the FY 2012-13 adopted budget. Continuing the trend from FY 2012-13, the largest increases in General Fund revenues are real property transfer tax, property tax, and payroll tax.

As a result, the Mayor's Proposed 2013-14 and 2014-15 budget continues investments key economic development initiatives including: the Invest in Neighborhoods initiative; the Small Business New Jobs Investment Fund; and the one-stop online business portal, geared at making opening and operating businesses in San Francisco easy and efficient. The proposed budget also maintains resources to enable the Office of Economic and Workforce Development (OEWD) to continue the successful sector-based economic development initiatives identified as priorities in the San Francisco Economic Strategy.

In addition, the Mayor's proposed budget enhances the

City's domestic and international business attraction efforts. More than 20 firms have chosen to locate in San Francisco as a result of the City's successful ChinaSF initiative, and San Francisco will build on this success by expanding the model to cover all of Asia as well as Latin America.

Reform Efforts Leading to Savings and Stability

Over the last several years, San Francisco has made significant efforts to manage the City's budget responsibly while navigating through very challenging fiscal conditions. These efforts include the voter approved Proposition A, which created greater discipline in the City's budgeting processes by requiring the City to adopt new, more responsible, long-range financial policies, including the Five-Year Financial Plan. These policies, now in effect, grow the City's reserves, limit the use of some of our most volatile revenues, and ensure that the City is on a more sustainable and less volatile financial path. By the end of FY 2012-13, the City will have $127.3 million in Rainy Day and Budget Stabilization Reserves. The Mayor's proposed budget includes additional deposits of $30.0 million over the next two years; rendering $157.3 million in City reserves by the end of FY 2014-15, which is equal to approximately 4.0 percent of our total General Fund budget of $3.9 billion. This unprecedented level of reserve funding will help protect our budget during future economic downturns.

A significant portion of the balancing plan for this two-year budget comes from savings generated by the savings in the City's cost for health and pension. Over the last several years, the City and its Health Service System (HSS) have begun to work together to begin to reduce our health care costs. The City has worked together with our employee labor organizations to begin to address employee wellness, which will continue to be an important strategy. In addition, the City will save more than $52.6 million over the next two years as a result of the innovative work done by HSS. For example, HSS has formed two Accountable Care Organizations that align the incentives of all parties involved in City-supported healthcare plans to quality care, cost containment, and joint collaboration. This policy is already improving City employee outcomes and helping reduce budget deficits.

Fiscally Responsible Investments in Capital and Infrastructure

The Mayor's Proposed FY 2013-14 and 2014-15 budget includes $445.2 million in capital investments, supporting approximately 4,000 construction and related industry jobs. The proposed budget includes historic levels of General Fund investment in capital and infrastructure with $71.8 million in spending in FY 2013-14 and $105.3 million in FY 2014-15, (92 percent of the recommended pay-as-you-go Capital Plan funding level in each year). In contrast, funding for capital ranged from 43.7 percent to 64.3 percent of recommended levels in the prior three years. This budget invests in our City-owned assets to extend their useful life and make them less expensive to maintain and operate; funds planning efforts for future large scale capital projects to ensure project budgets and timelines are accurate and attainable; and ensures the safety of our citizens by investing in seismic improvements and new facilities for first responders and health care providers.

In addition, the FY 2014-15 budget includes $40.0 million in General Fund support to fully fund the City's street repaving program after the Road Repaving and Street Safety bond funds are expended. This up-front investment will save the City on future, more expensive street repaving costs; reduce repair expenses for Muni; and save car maintenance costs for San Francisco drivers.

Improving Government Efficiency

During the economic downturn, many City departments were forced to reduce services and staff. As a result of this and other economic factors, many departments that provide public services are now experiencing backlogs and delays. This budget supports strategies and initiatives to streamline processes, provide a more efficient and responsive government, and prepare for the next economic downturn. Including:

- Hiring five new positions at the Department of Public Works to keep pace with incoming permit applications and reduce the existing backlog by 47 percent without increasing fees to the public.
- Creating a $17.0 million Economic Stabilization Reserve at the Department of Building Inspection to provide departmental financial stability during future downturns.
- Adding revenue-backed departmental staff at the City Planning Department to implement a formalized system for processing architectural addenda, and by implementing a policy and protocol establishing a Case Coordinator system with standardized, defined roles and responsibilities across review teams.
- Extending the hours of the Assessment Appeals Board to include nighttime hearings, which will speed up the hearing timeline and provide flexibility for San Franciscans who may find it difficult to attend hearings during the work week.

Implementing Federal Healthcare Reform

One of the major changes facing government in the next two fiscal years is the implementation of the Affordable Care Act (ACA). The ACA is designed to expand health

insurance coverage, improve the health care delivery system, and control increasing health care costs. Healthcare reform will transition the healthcare industry from a volume-based payment system to a value-based payment system, and San Francisco has been preparing for years to ensure successful implementation. However, implementation of ACA still requires major policy and operational shifts for City departments. The Department of Public Health (DPH) is making significant investments to prepare for the change while effectively managing costs, including:

- Developing an integrated delivery system to create a comprehensive system of care that is clinically and financially accountable to provide coordinated health services;
- Reprogramming the Behavioral Health Center to allow DPH patients to be placed more quickly in the appropriate level of care and improve patient flow within the DPH network;
- Strengthening Primary Care to ensure patients receive timely access to preventative care;
- Creating an Office of Managed Care responsible for contracting strategy with other health plans, utilization management, marketing-branding, data reporting, quality improvement, and provider services; and
- Investing in data analysis to collect and procure timely data on utilization and costs and convert that data to actionable operational recommendations.

The Human Services Agency (HSA) will also play a critical role in helping the City's residents participate in and understand the impacts of the ACA. HSA staff will enroll as many as 40,000 newly eligible Medi-Cal clients, and will provide information and services to San Francisco residents who inquire about eligibility for subsidized health insurance offered through the Affordable Care Act-authorized health exchanges.

Maintaining Our City's Social Safety Net

Mayor Lee's proposed budget demonstrates a commitment to health and human services by ensuring no service reductions and including targeted backfills of state and federal funding cuts that would have adversely impacted some of the City's most vulnerable populations. In the City's Five-Year Financial Plan, the Department of Public Health and its structural deficit is discussed in detail as a huge driver of the overall deficit. This two-year budget moves to close this structural problem without implementing cuts to service providers. In addition, the proposed budget backfills past reductions from the State and federal governments, and provides targeted service augmentations, including: $2.8 million in Title V childcare cuts from the State; $4.0 million in HIV health and prevention service cuts from the federal government; $3.8 million in additional funding for homelessness prevention services and housing subsidies; and an additional $2.5 million for supportive services for seniors, including nutrition and digital inclusion services.

Ensuring Public Safety

Mayor Lee's proposed budget ensures the City's safety and security by building back staffing capacity at the Police and Fire Departments. The proposed budget reflects the Mayor's six-year hiring plans for the Police and Fire Departments with the inclusion of six General Fund supported Police Academies and three General Fund supported Fire Academies during the upcoming two fiscal years, which will translate to the hiring of 300 police officers and 120 fire fighters. In addition, the Mayor's budget also provides for hiring of a class of 20 deputy sheriffs as well as a class of ten 911 call takers. Finally, over the next two years the City will open the doors of the new Public Safety Building (PSB), which will provide a new facility for the Police Department Headquarters and the Southern District Police Station, in addition to moving many of our first responders out of the seismically deficient Hall of Justice into a new building which will remain fully operational as a command center in the event of an emergency. The new Fire Station 4 will open inside the PSB, which will serve the growing Mission Bay neighborhood.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City and County of San Francisco

California

For the Fiscal Year Beginning

July 1, 2012

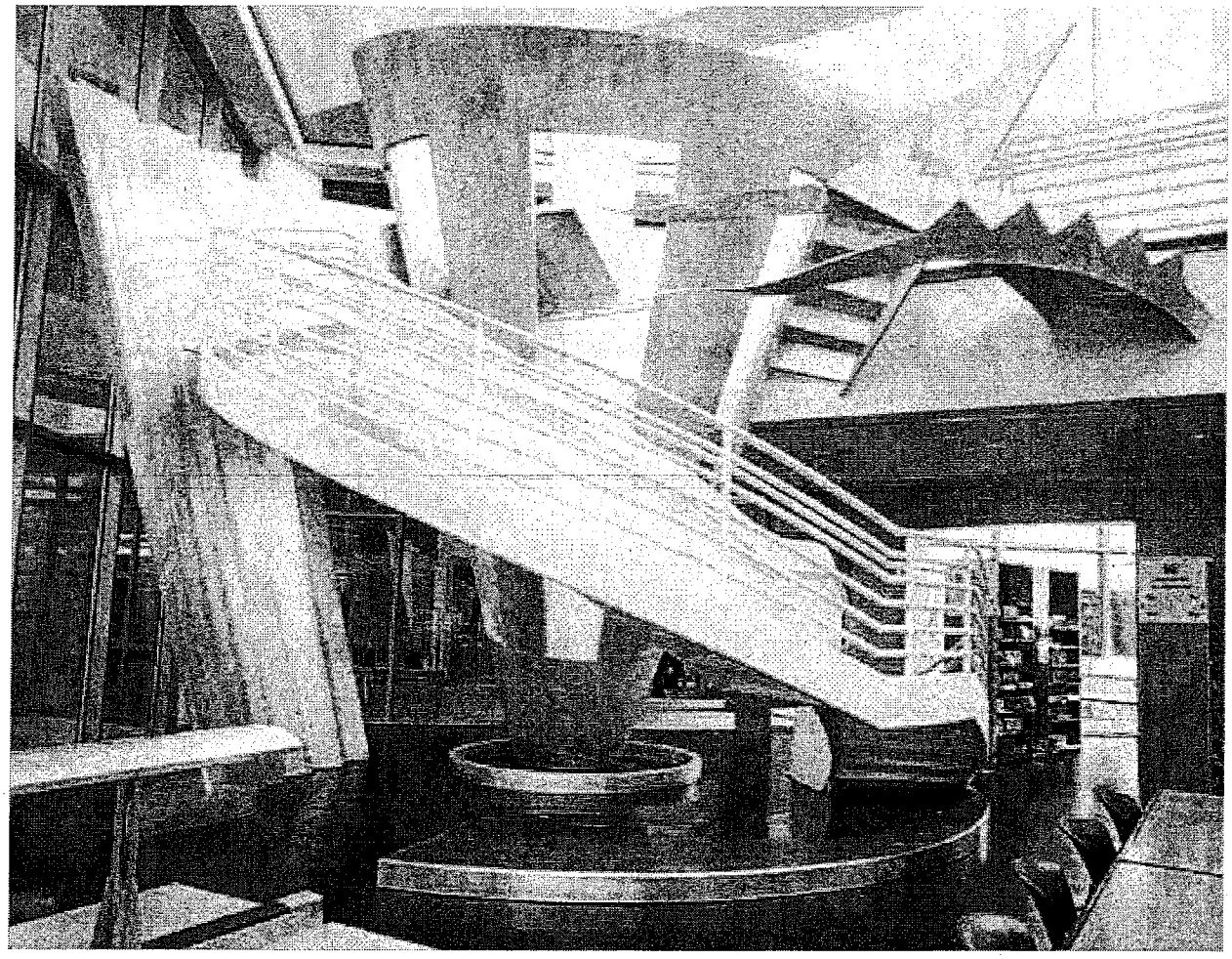
Christopher P. Morrill — President

Executive Director

*The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City and County of San Francisco, California for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

HOW TO USE THIS BOOK



Fantasy Stair, 1996

By Alice Aycock

District 6, San Francisco Main Library

This functional staircase connects the 5th and 6th floors of the San Francisco Main Library. The stairs wrap around a two-story sculptural cone and appears to unravel.

HOW TO USE THIS BOOK

MAYOR'S PROPOSED BUDGET

The Mayor's Proposed FY 2013-14 and 2014-15 Budget for the City and County of San Francisco (the City) contains citywide budgetary and fiscal policy information as well as departmental budget submissions from General Fund and Enterprise Departments. The proposed budget is organized into the following sections:

EXECUTIVE SUMMARY: Includes the Mayor's Letter and the Executive Summary of the proposed budget, and provides a high-level overview of the City's budget, the changes from the prior budget year, an update on how the budget was balanced, and other high-level details on specific policy areas that are changing in the proposed budget.

OVERVIEW OF SAN FRANCISCO: Provides a high-level overview of economic, demographic, and financial trends in San Francisco.

BUDGET INFORMATION: Provides technical information on the structure, policies, and processes guiding the City's budget development and implementation.

BUDGET SUMMARY TABLES: Provides high-level financial data summarizing the Mayor's proposed budget. Tables detail changes over a four-year period: FY 2011-12 actual data, FY 2012-13 budgetary data, and FY 2013-14 and FY 2014-15 proposed budgetary data. The variance column measures the dollar difference between the proposed year and current year data. Summary data is provided on a citywide basis and organized in a variety of ways, including by department, major service area, and by character or type of spending or revenue. Featured tables include:

Uses By Service Area, Department, and Program lists citywide expenses at the program level by Major Service Area (MSA). The seven MSAs include Public Protection, Public Works, Transportation and Commerce, Human Welfare and Neighborhood Development, Community Health, Culture and Recreation, General Administration and Finance, and General City Responsibilities.

Funded Positions, Grand Recap By MSA and Department lists year-to-year change in funded positions by department. The count of funded positions is determined by the total authorized positions minus budgeted attrition savings.

DEPARTMENT BUDGETS: Provides budgetary information and operational priorities for each of the City's departments. Department information is organized alphabetically by department name and includes the following information:

Description of Services Provided includes key services or divisions and functions.

Budget Data Summary shows a summary of total expenditures and funded positions over time.

Budget Issues and Details explains any significant service level changes in Fiscal Years 2013-14 and 2014-15, and highlights key areas of focus.

Organizational Chart depicts the department's organizational structure.

Total Budget – Historical Comparison Chart illustrates the department's total revenue sources, expenditures, and funded positions over time.

Performance Measures illustrates the department's progress in meeting specific goals.

BONDED DEBT AND LONG TERM OBLIGATIONS: Provides technical information as well as current data on the City's debt portfolio and other long-term obligations.

CAPITAL PROJECTS: Provides information on capital projects funded in the proposed budget. The capital budget is reviewed and proposed by the Capital Planning Committee organized under the City Administrator's Office. Capital projects are supported by General Fund and Non-General Fund sources. Capital projects generally include major construction of new or existing buildings, roads, and other investments in our City's physical infrastructure. Specific projects are detailed in this section and within the corresponding departmental sections.

INFORMATION AND COMMUNICATION TECHNOLOGY PROJECTS: Provides information on information and communication technology (IT) projects funded in the proposed budget. The IT projects budget is reviewed and proposed by the Committee on Information Technology (COIT). IT projects are supported by General Fund and Non-General Fund sources. IT projects include new investments and replacement of the City's technology infrastructure. Specific projects are detailed in this section and within the corresponding departmental sections.

OTHER RESOURCES

The Mayor's proposed FY 2013-14 and FY 2014-15 budget for the City is one of a handful of financial documents that can be a resource to the public seeking budgetary information. In addition, the City produces the following publications:

Consolidated Budget and Annual Appropriation Ordinance, FY 2013-14 and FY 2014-15

The Consolidated Budget and Annual Appropriation Ordinance (AAO) contains the sources of funds and their uses, detailed by department. This document provides the legal authority for the City to spend funds during the fiscal year. The AAO is released annually with the Board's passage and the Mayor's signing of the final budget – usually in mid-August. An interim AAO is passed by a continuing resolution of the Board and provides the City's interim operating budget until the final budget is passed.

Annual Salary Ordinance, FY 2013-14 and FY 2014-15

The Annual Salary Ordinance (ASO) is the legal document that authorizes the number of positions and job classifications in departments for the budgeted fiscal years. The ASO is passed at the same time as the AAO.

Comprehensive Annual Financial Report

The City's Comprehensive Annual Financial Report (CAFR) summarizes the performance of all revenue sources and accounts for total expenditures in any given fiscal year. The CAFR for the fiscal year ending June 30, 2012 is currently available. The FY 2012-13 CAFR will be made available by the Controller after the fiscal year has closed and the City's financial reports have been reviewed and certified.

Five-Year Financial Plan

The City's Five-Year Financial Plan forecasts expenditures and revenues during the five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for City departments. The Plan is published each odd calendar year by the Contoller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst office.

OBTAINING BUDGET DOCUMENTS AND RESOURCES

Copies of these documents are distributed to all City libraries. They may also be viewed online at the City's website (www.sfgov.org) and at the following City Hall locations:

Mayor's Office of Public Policy & Finance

1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114
http://www.sfmayor.org/budget

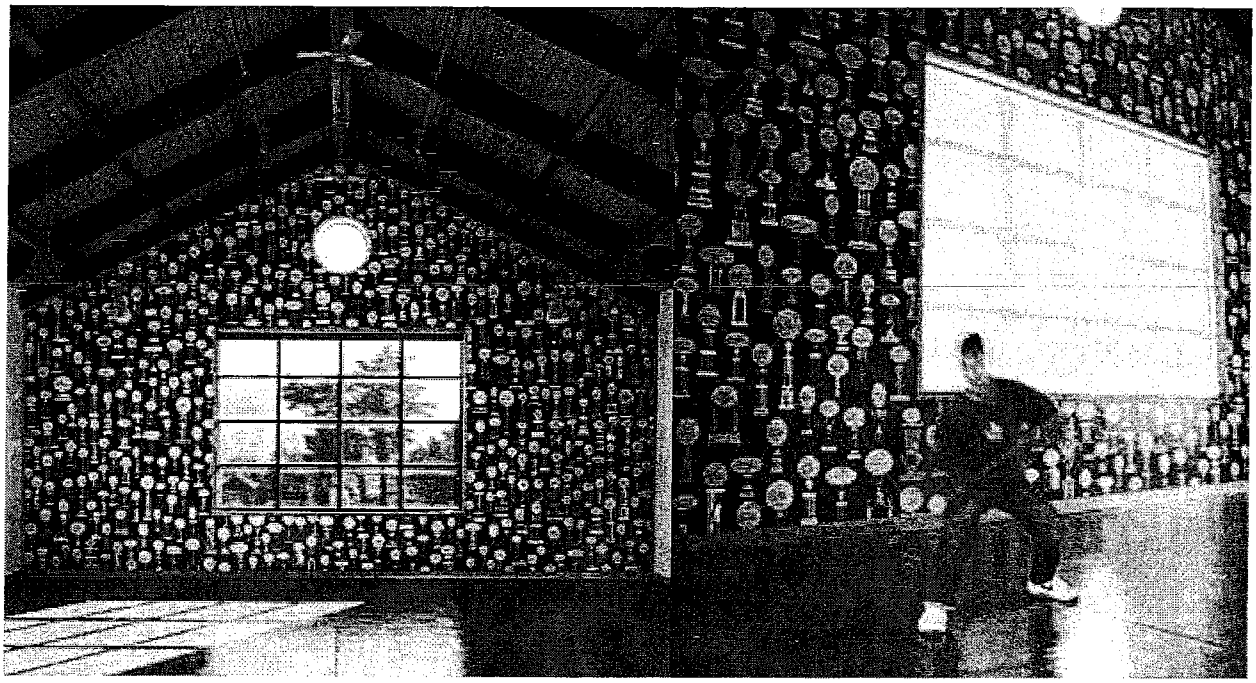
Controller's Office

1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500
http://www.sfcontroller.org/

Clerk of The Board of Supervisors

1 Dr. Carlton B. Goodlett Place, Room 244
Phone: (415) 554-5184
http://www.sfbos.org/

SAN FRANCISCO: AN OVERVIEW



Imagine Even More, 2008

By Jim Goldberg and Jon Rubin

District 11, Minnie and Lovie Ward Recreation Center

The 26-foot high by 40-foot wide laminated digital print honors daily acts of local heroism from the community. At the center of the image, two larger than life-size trophies bear the names of Minnie and Lovie Ward, beloved neighborhood patrons. Ribbons of different colors connect these trophies to hundreds of other unique trophies inscribed with the names of community members and workers, mapping an invisible but vital web of connections between friends, family, and neighbors.

SAN FRANCISCO: AN OVERVIEW

CITY GOVERNANCE AND STRUCTURE

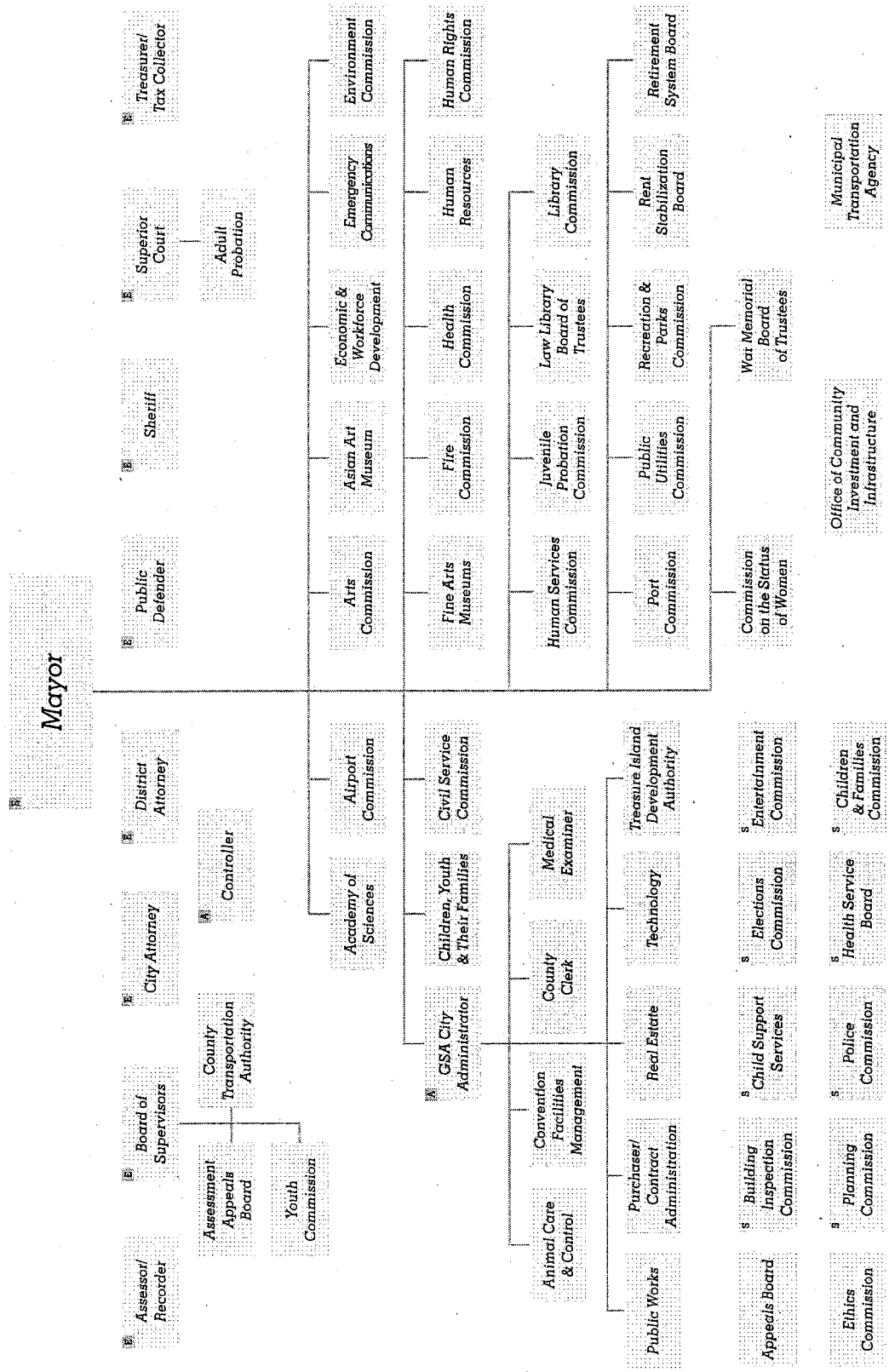
The City and County of San Francisco (the City) was established by Charter in 1850 and is a legal subdivision of the State of California. It is the only consolidated city and county in the State, exercising the governmental powers of both a city and a county under California law. The City's governance structure, codified in the City Charter of 1996, is similar in form to the federal government. The Mayor's Office comprises the Executive branch, while the Board of Supervisors and Superior Court act as the Legislative and Judicial branches, respectively.

The Mayor and all members of the Board of Supervisors serve four-year terms. Mayoral elections are held on odd numbered years, while Board of Supervisors elections are held on even years. Elections for the Board of Supervisors are staggered, with five or six seats being open each election. Supervisors serve four-year terms and any vacancies are filled by Mayoral appointment. Both the Mayor and members of the Board of Supervisors are limited to two terms.

The Board of Supervisors has eleven districts. Beginning in November 2000, the Board of Supervisors was elected by district for the first time since the 1970s.

The elected Mayor of San Francisco appoints the heads of most City departments. Many departments are also advised by commissions or boards whose members are citizens appointed by the Mayor or, in some cases, by a combination of the Mayor, the Board of Supervisors, and other elected officials. Elected officials include the Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff, Superior Court Judges, and the Treasurer.

SAN FRANCISCO: AN OVERVIEW



ELECTED OFFICIALS

Mayor	Edwin M. Lee

BOARD OF SUPERVISORS

President, District 3	David Chiu
Supervisor, District 1	Eric Mar
Supervisor, District 2	Mark Farrell
Supervisor, District 4	Katy Tang
Supervisor, District 5	London Breed
Supervisor, District 6	Jane Kim
Supervisor, District 7	Norman Yee
Supervisor, District 8	Scott Wiener
Supervisor, District 9	David Campos
Supervisor, District 10	Malia Cohen
Supervisor, District 11	John Avalos

Assessor-Recorder	Carmen Chu
City Attorney	Dennis J. Herrera
District Attorney	George Gascón
Public Defender	Jeff Adachi
Sheriff	Ross Mirkarimi
Superior Courts Presiding Judge	Cynthia Lee
Treasurer/Tax Collector	José Cisneros

APPOINTED OFFICIALS

City Administrator	Naomi Kelly
Controller	Benjamin Rosenfield

DEPARTMENT DIRECTORS/ADMINISTRATORS

Academy of Sciences (SCI)	Gregory Farrington, Ph.D.
Adult Probation (ADP)	Wendy Still
Aging and Adult Services (DAAS)	Anne Hinton
Airport (AIR/SFO)	John L. Martin
Animal Care and Control (ACC)	Rebecca Katz
Arts Commission (ART)	Tom DeCaigny
Assessment Appeals Board	Dawn Duran
Assessor-Recorder (ASR)	Carmen Chu

Asian Arts Museum (AAM)	Jay Xu
Building Inspection (DBI)	Tom Hui (Acting)
Board of Appeals (BOA)	Cynthia Goldstein
Board of Supervisors (BOS)	Angela Calvillo
Child Support Services (CSS)	Karen M. Roye
Children and Families Commission (CFC/First 5)	Laurel Kloomok
Children, Youth and Their Families (DCYF)	Maria Su
City Administrator (ADM)	Naomi Kelly
City Attorney (CAT)	Dennis J. Herrera
City Planning (CPC)	John Rahaim
Civil Service Commission (CSC)	Jennifer Johnston
Controller (CON)	Benjamin Rosenfield
Convention Facilities Management	John Noguchi
Office of Community Investment and Infratructure	Tiffany Bohee
County Transportation Authority (SFCTA)	Maria Lombardo (Interim)
District Attorney (DAT)	George Gascón
Office of Economic and Workforce Development (OEWD)	Todd Rufo
Elections (REG)	John Arntz
Emergency Management (ECD/DEM)	Anne Kronenberg
Entertainment Commission	Jocelyn Kane
Environment (ENV)	Melanie Nutter
Ethics (ETH)	John St. Croix
Fine Arts Museums (FAM)	Colin B. Bailey
Fire (FIR)	Joanne Hayes-White
Health Service System (HSS)	Catherine Dodd
Human Resources (HRD/DHR)	Micki Callahan
Human Rights Commission (HRC)	Theresa Sparks
Human Services Agency (HSA)	Trent Rhorer
Juvenile Probation (JPD)	William Sifferman
Law Library (LLB)	Marcia Bell
Library (LIB)	Luis Herrera
Medical Examiner	Amy P. Hart, M.D.
Municipal Transportation Agency (MTA)	Ed Reiskin
Office of Citizen Complaints (OCC)	Joyce Hicks
Police (POL)	Greg Suhr
Port (PRT)	Monique Moyer
Public Defender (PDR)	Jeff Adachi

Public Health (DPH)	Barbara Garcia
Public Utilities Commission (PUC)	Harlan Kelly
Public Works (DPW)	Mohammed Nuru
Recreation and Parks (REC)	Phil Ginsburg
Rent Board (RNT)	Delene Wolf
Retirement System (RET)	Jay Huish
Sheriff (SHF)	Ross Mirkarimi
Status of Women (WOM)	Emily Murase
Superior Court (CRT)	T. Michael Yuen
Technology (TIS/DT)	Marc Touitou
Treasure Island Development Authority (TIDA)	Mirian Saez
Treasurer/Tax Collector (TTX)	José Cisneros
War Memorial (WAR)	Elizabeth Murray

COUNTY EDUCATION INSTITUTIONS

San Francisco Unified School District	Richard Carranza
San Francisco Community College District	Dr. Thelma Scott-Skillman (Interim)

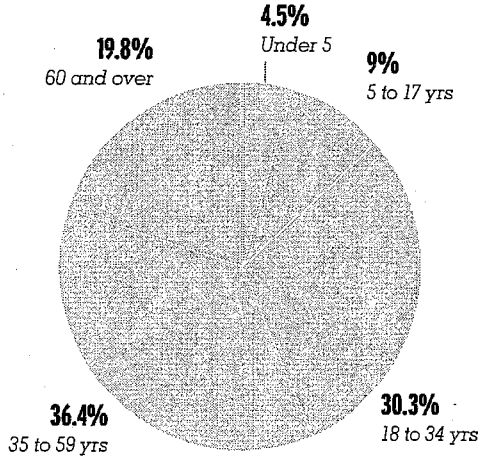
DEMOGRAPHIC AND ECONOMIC STATISTICS

Incorporated on April 15th, 1850, San Francisco is the fourth largest city in the state of California and geographically the smallest county in California. Occupying just 49 square miles of land, the City is located on a peninsula bounded by the Pacific Ocean on the west, San Francisco Bay on the east, the entrance to the Bay and the Golden Gate to the north, and San Mateo County to the south.

While city government has played a key role in San Francisco's development, the true wealth of the City resides in the creative and entrepreneurial spirit of its pioneering citizens. The U.S. Bureau of the Census, Population Estimates Program estimates a population of 825,863 in 2012, which represents a 1.4 percent increase from July 2011.

International immigration has been, and continues to be, the major reason for San Francisco's cultural diversity. Thirty-seven percent of the City's population over the age of five was born outside of the United States, and 45 percent speak a language other than English at home. Immigration, and its legacy, contribute to a sense of diversity in San Francisco public schools and positions the City's future labor force for success in the global economy.

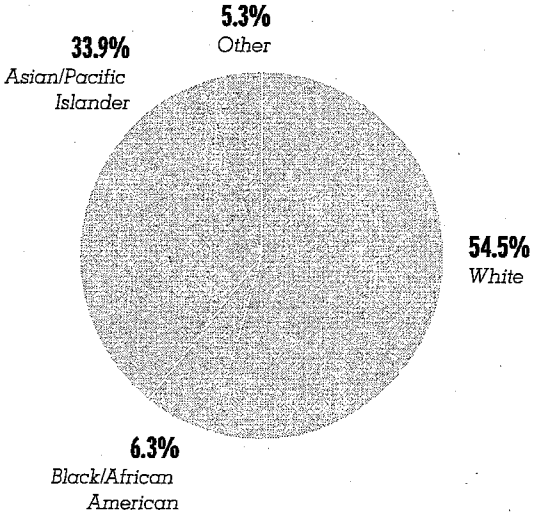
SAN FRANCISCO AGE RANGES



According to the American Community Survey 2011 data, the population of San Francisco is getting older.

Source: U.S. Census Bureau, 2011 American Community Survey

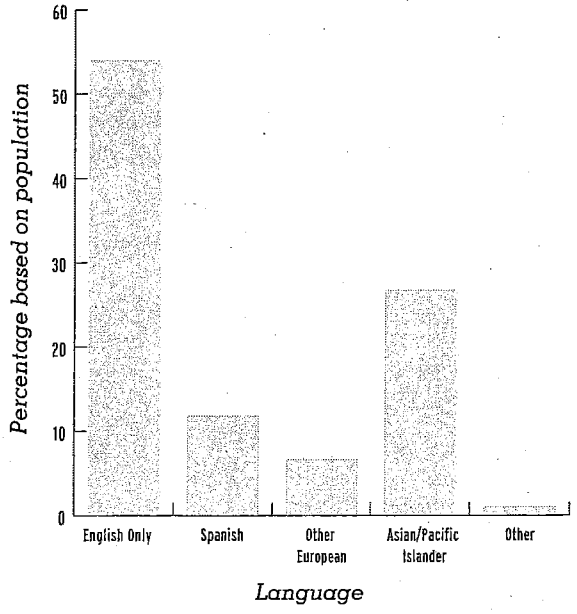
SAN FRANCISCO RACE IDENTIFICATIONS



Latinos are not listed as Latinos and can be of any race. According to the American Community Survey, Latinos make up 15 percent of the San Francisco population.

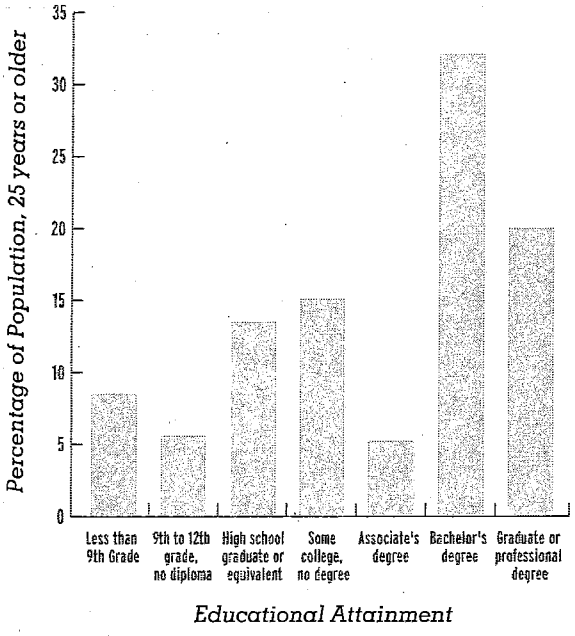
Source: U.S. Census Bureau, 2011 American Community Survey

LANGUAGES SPOKEN AT HOME



Source: U.S. Census Bureau, 2011 American Community Survey

EDUCATIONAL ATTAINMENT OF SAN FRANCISCANS



A key component of San Francisco's economic growth is the educational attainment of the City's residents. Over 50 percent of San Franciscans have a Bachelor's degree or higher.

Source: U.S. Census Bureau, 2011 American Community Survey

LOCAL ECONOMY

Over the past year, the City has again proven to be the center of an innovative region, which continues to create jobs and opportunities, develop lasting social and cultural impacts, and formulate tools and ideas that are used worldwide. The San Francisco Bay Area region is comprised of nine counties: Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano, and Sonoma. The strength of San Francisco's economy comes from a rich portfolio of well-established industries and businesses as well as emerging and growing sectors. In addition to being an economic center for advanced, knowledge-based services such as professional and financial services, information technology and digital media, health care, and hospitality services, San Francisco is pushing to develop new and innovative fields in civic-based technologies and green technologies to help grow its manufacturing sector.

During the 12 months ending September 30th, 2012, San Francisco added over 27,000 private sector jobs—a 5.7 percent increase—representing the fastest rate of growth of private non-farm employment in the last 40 years.

Job growth was seen in every major industry of the economy. The information sector, which includes many technology industries, grew the fastest at 12.3 percent. Construction grew 9.4 percent, and other services (including repair and maintenance, personal services, and membership organizations) grew 9.1 percent.

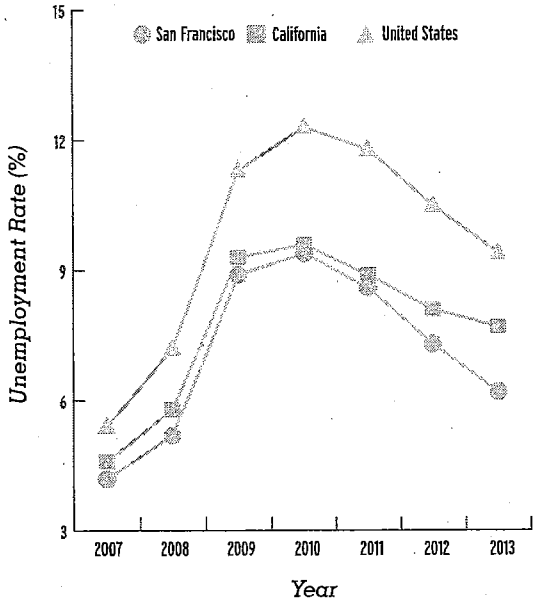
San Francisco's continued success will depend on fostering its relationships with all local businesses and providing emerging businesses with the support necessary to launch the next great San Francisco company.

Sector Growth

San Francisco is an international hub for surging knowledge industries like the technology, clean technology, and biotech sectors, which spur job creation and drive economic growth. Today there are more than 1,800 technology companies in San Francisco, more than 200 clean technology and green businesses, and more than 125 life sciences companies in the City.

This new leadership in technology complements the City's six Fortune 500 firms and its historical strength in the financial services, professional services, education, health care, and consumer products sectors. As a global gateway

ANNUAL UNEMPLOYMENT RATE TRENDS



San Francisco's current average unemployment rate as of April 2013 (5.4 percent) remains well below the State's as of April 2013 (9.0 percent). Furthermore, San Francisco is now below the national April 2013 unemployment rate (7.5 percent).

Source and note: For San Francisco and California, Employment Development Department. For the United States, Bureau of Labor Statistics. 2007-2012 data is based on an average of 12 monthly data points. 2013 is based on seasonally-adjusted January-April only.

city, San Francisco is a destination for international firms looking for a North American headquarters.

Global Tech Leader

In its 2012 report, Jones Lang LaSalle found that San Francisco-based firms received $849.3 million in venture capital (VC) investment in Q2 of 2012, ranking second in the country. Investment in San Francisco companies represented 19.8 percent of all VC technology funding in the US during this time period.

San Francisco tech industry growth in social media, gaming, mobile, cloud, and software is driving demand for commercial office space and creating more jobs in San Francisco. Technology companies leased 54.6 percent of the City's total office leasing in 2012. This is the equivalent to more than 10 Transamerica Pyramids. The following firms have all expanded in San Francisco in the last two years: Salesforce, Square, Dolby, Twitter, Zynga, Riverbed, Airbnb, LinkedIn, Yammer, Lithium, Meraki, Splunk, Github, Tagged, Zoosk, Yelp, One Kings Lane, Macys.com, Pac-12 Enterprises, Mozilla, Zendesk, and Kabam.

Technology companies have increased employment by 50 percent since January 2011, bringing millions of dollars in revenue to our City and making San Francisco the Innovation Capital of the World. Since the Central Market Payroll Tax Exclusion was approved in April 2011, eleven tech companies have leased or occupied more than 950,000 square feet of space along the Central Market corridor.

From large established tech firms to innovative startups, San Francisco is home to a broad range of tech companies. The current wave of investment and growth in the tech industry is centered on firms more attracted to dynamic and creative urban areas than has been the case in the past. San Francisco's continued vision and commitment to being a great place to live and work, combined with a focus on business attraction and retention, is driving job creation and economic growth for tomorrow.

A Center for Biotech Innovation, Collaboration, and Discovery

Since 2004, San Francisco has been home to another industry with deep roots in the region: biotech. Today San Francisco has more than 125 biotech and life sciences companies including FibroGen, Nektar, Celgene, Bayer, and Pfizer. Of those, 38 companies are located in Mission Bay – a 303-acre science and innovation cluster that includes 4.4 million square feet of office, research, and development space, 6,000 units of housing (28 percent affordable), 500,000 square feet of retail, a 500-room hotel, and 49 acres of new public open space. Mission Bay is anchored by a number of leading research institutions including UCSF's 57-acre Mission Bay Campus, the California Institute for Quantitative Biosciences (QB3), the Gladstone Institutes, and the California Institute for Regenerative Medicine (CIRM). Mission Bay features one of the highest concentrations of incubators anywhere, with four life sciences incubators. The UCSF Medical Center at Mission Bay is under construction and will include a 289-bed complex featuring three separate hospitals that will specialize in children, women's health, and cancer patients. The center is expected to open to the public in February 2015. In the coming years, growth will continue to expand to the greater Mission Bay area, including Pier 70, Seawall Lot 337, and the Central Waterfront.

Cleantech Capital of North America

In 2012, San Francisco was named the Cleantech Capital of North America by the Cleantech Group, a leading cleantech industry research firm. The award recognizes the City's extensive cleantech efforts, which paired bold sustainability policies with smart economic development initiatives. Today, more than 210 clean technology and green companies are located in San Francisco including SunRun, Recurrent, Mission Motors, Adura, SunEdison, Tioga Energy, EnerNOC, and many others. San Francisco has made an aggressive push in the renewable energy sector, particularly with regards to solar energy. Today, more than 30 solar companies are located in San Francisco, including the top five solar photovoltaic panel manufacturers in the world. San Francisco has also become a hub for international cleantech firms, particularly firms from China and Europe. With companies like Opower expanding its west coast offices in San Francisco, and SCIenergy and Recurve headquartered in the City, San Francisco continues to be a leader in the energy efficiency sector.

San Francisco as a Top Retail Hub

Calendar year 2012 marked the largest retail sales year in the City's history. During 2012, the City garnered $138.1 million in sales tax revenue, which translates into $13.8 billion in taxable sales for the year. This represents a 6.7 percent increase over 2011 sales. San Francisco will continue to be one of the strongest retail markets in the country, supported by continued job growth across sectors in San Francisco.

For the first time, large-scale retail developments are planned west of the Fifth Street intersection on Market street. The pace of leasing activity is expected to accelerate in the Mid-Market district due to major developments in the pipeline.

San Francisco Manufacturers Thrive

The manufacturing sector in San Francisco continues to thrive. According to a survey conducted in 2012 by SFMade, the City's manufacturing companies added 12.5 percent net new jobs compared to 10.5 percent in 2011. San Francisco manufacturers employ more than 3,200 workers, and the City's local manufacturers brought in over $325 million in direct revenue into the local economy. The survey captures

a portion but not all of San Francisco's manufacturing industry. Based on Bureau of Labor Statistics data through September 2012, there were 9,441 manufacturing jobs in San Francisco, a 5.3 percent increase over the previous 12 months. Respondents to the SFMade survey were optimistic about their companies' prospects, with 85 percent expecting to be profitable by the close of 2012, and 40 percent planning to look for expanded space in the next 12 months.

The Visitor and Hospitality Industry

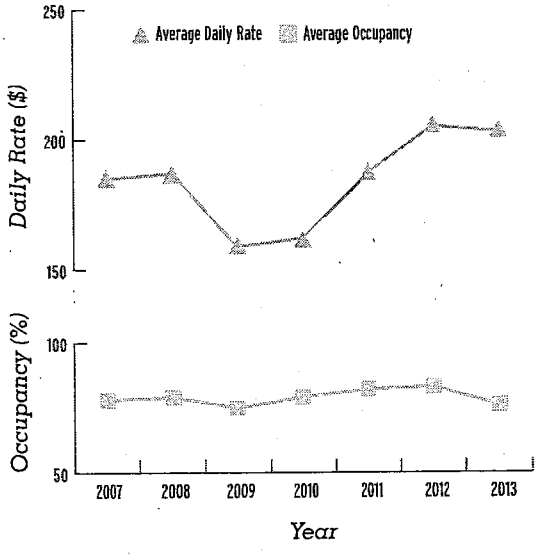
Tourism and business travel in San Francisco continues to rebound as the hotel sector has steadily reported increases in occupancy over the past few years. In 2012, 16.5 million visitors came to San Francisco, which represents an increase of 1 percent from 2011. More notably, there was a 5.5 percent increase in visitor spending, bringing total spending in San Francisco to $8.9 billion in 2012. This is the highest level of spending by visitors in San Francisco's history. In 2012, the tourism sector generated $562 million in taxes, up 6.7 percent from 2011. Jobs supported by tourism increased 3.6 percent to 74,009 jobs in 2012; payroll for these jobs increased 6.2 percent to an annual payroll of $2.18 billion. In 2012, the San Francisco International Airport facilitated 44.5 million visitors, more than ever in its history. The City expects growth to accelerate in 2013, as San Francisco embarks on several major projects that will help to draw in visitors, including:

EXPANSION OF THE MOSCONE CENTER In February 2013, the Moscone Center expansion project finalized project financing with the passage of the Moscone Expansion (assessment) District (MED) and approval by the City to issue certificates of participation and commercial paper. Two-thirds of these issuances will be re-paid by hotel assessments from the MED and one-third will be repaid by the City. The construction and design cost of the project is estimated to be $500 million. The City hopes to launch construction in December 2014 in phases planned around booked conventions; final completion is scheduled for Spring 2018. Expansion of the Moscone Center will:

- Create 3,424 long-term jobs in addition to union construction jobs;
- Induce $713 million in direct spending in the first seven years after expansion; and
- Contribute $320 million more in incremental hotel tax revenues to the General Fund over the life of the District.

EXPLORATORIUM The new Exploratorium project on Piers 15 and 17 opened in April 2013 and expects to draw a large new regional and tourist audience that could not easily access the previous location at the Palace of Fine Arts.

ANNUAL AVERAGE DAILY ROOM AND OCCUPANCY RATES 2007-13



The chart above represents both the occupancy and the average daily rate for San Francisco's hotels. As both of these measures increase, they demonstrate the strength of San Francisco's tourism industry.

Note: 2013 figures reflect average rates through March.

2007-2012 data is based on an average of 12 monthly data points.

2013 data is based on seasonally-adjusted data for January-March only.

PIER 27 With the award of the America's Cup to San Francisco, Pier 27 will now be used for two purposes: as the start and finish line for the America's Cup, and subsequently as San Francisco's premier cruise ship terminal. The Cruise Terminal project on Pier 27 was dedicated in January 2013 in time to host the 2013 America's Cup events. The Port intends to transform the existing ten-acre Pier 27 site into a vibrant year-round cruise terminal, public plaza, and community facility that meets security and passenger handling demands of the cruise industry while also allowing for public recreation and special event uses. The new terminal will function as the main point of entry for ships during the cruise season, but will also be available as a rental to conventions, nonprofit fundraisers, private parties, and community festivals such as Fleet Week and International Arts Festival.

WARRIORS ARENA In 2012, San Francisco began actively working with the Warriors to develop a world-class, state-of-the-art sports and entertainment facility in time for the 2017-18 NBA season. In addition to the creation of thousands of new jobs for Bay Area residents, the new arena will generate hundreds of millions of dollars in new economic growth and activity for the City. Games and events will bring people from all over the region, and the money they spend will benefit local businesses.

PIER 43 PROMENADE AND JEFFERSON STREET IMPROVEMENT PROJECT The public reopening of the Pier 43 promenade extending The Embarcadero Promenade from Powell Street to Taylor Street in Fisherman's Wharf, and the construction of Phase I of the Jefferson Street Improvement Project along population-dense portions between Hyde and Jones, will greatly enhance the pedestrian and visitor experience in one of the cornerstones of San Francisco's tourism sector.

The Pier 43 promenade was re-opened in December 2012. This public space project enhances a 50+ year Port vision to rehabilitate industrial space for greater public enjoyment and entertainment while still maintaining robust fishing activities. This project replaced the once dilapidated parking lot located near the historic Ferry Arch, with 8,000 square-foot plaza adjacent to Pier 45 resting upon an upgraded section of the seawall. This new public promenade will serve millions of visitors each year, allowing them to pause and enjoy the view with new lighting, picnic tables, and an overall enhanced pedestrian experience at Fisherman's Wharf. The $10 million Pier 43 Promenade and seawall project was made possible via multiple funding sources, with the majority of funds coming from the 2008 Clean & Safe Neighborhoods Park General Obligation Bond, San Francisco Bay Trail Program, Port Harbor Improvement Bonds, Port Revenue Bonds, and a Homeland Security Lighting Grant.

Construction of the $4.2 million Phase I portion of the Jefferson Street Improvement Project began in January 2013 and will be completed in June 2013, in time to welcome summer visitors. Improvements on the first two blocks of Jefferson, between Jones and Hyde Streets, were designed with the help of Danish architect Jan Gehl and are being constructed by the Department of Public Works. The promenade is expected to transform Jefferson into the kind of popular, pedestrian-oriented streets that are found in many cities across the world. Since 2006, the San Francisco Planning Department has worked with the Fisherman's Wharf Community Benefit District on improvements to the area. The Jefferson Street Improvements not only address accessibility for the businesses, people, and fishermen who work in the neighborhood, but also creates a better walking and biking environment for the 40,000 - 75,000 people that visit per day.

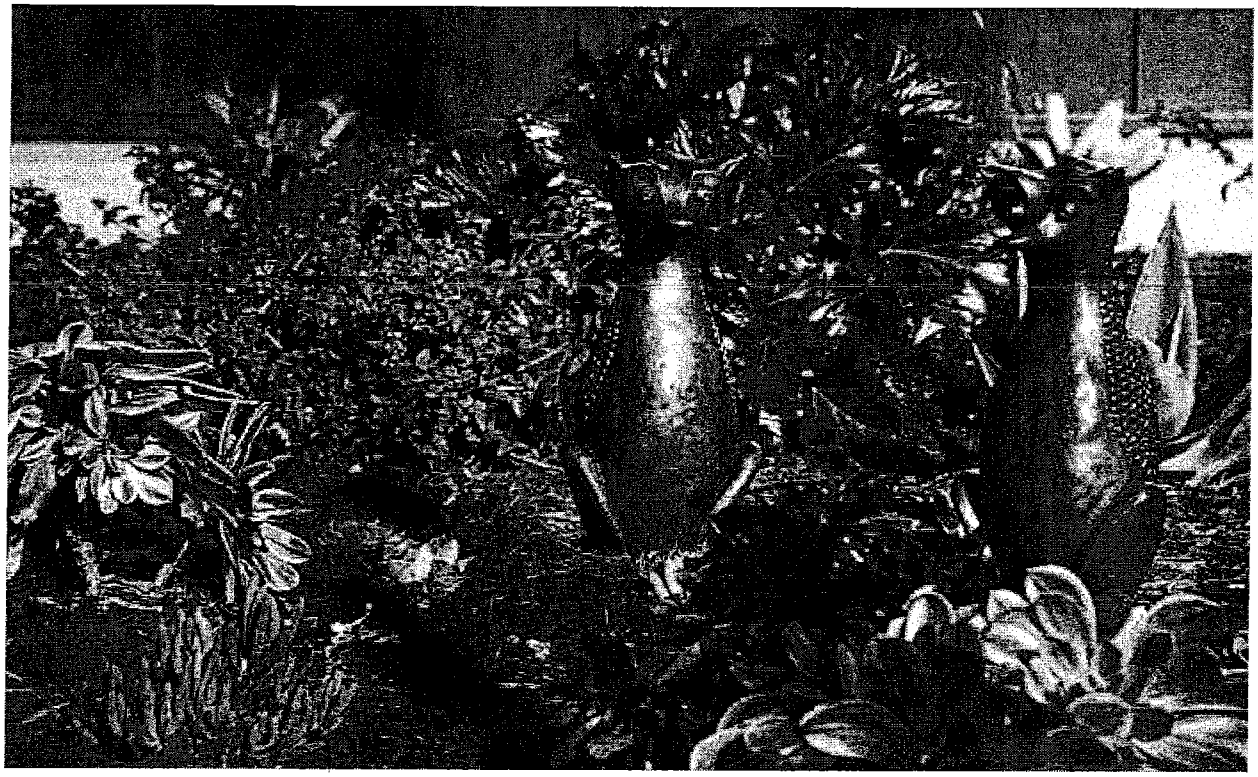
AMERICA'S CUP In December 2010, San Francisco was chosen to host the 2013 America's Cup, the third largest international sporting event. The City hosted two exhibition America's Cup World Series races in Summer 2012, drawing over 150,000 spectators. The America's Cup races in Summer and Fall 2013 include the Louis Vuitton Cup (July 4-August 30), the Red Bull Youth America's Cup (September 1-4), and the America's Cup Finals (September 7-21). These events are expected to draw thousands of visitors to San Francisco and will directly support local hotels, restaurants, shops, and cultural institutions, generating more than $13 million in taxes for the City.

Leading The State's Economic Recovery

In April 2013, San Francisco's unemployment rate was the third lowest in the state at 5.4 percent, down from 7.8 percent the year before. According to the California Employment Development Department (EDD), San Francisco netted 26,000 additional jobs between Q2 2011 and Q2 2012, with the strongest growth coming from the professional, scientific, and service sectors. Employment in the three-county San Francisco Metro region will grow by 169,000 jobs between 2010 and 2020, an 18.7 percent increase over the decade. By contrast, the State of California is projected to grow by only 16.3 percent over the same period. Local employment growth is expected in nearly all private-sector industries over those years. Professional and business services is projected to add the most jobs, with leisure and hospitality services second. San Francisco County accounts for more than half of the employment in the three-county area (as an annual average 2011 total jobs).

San Francisco's long-term economic fundamentals—the quality of its workforce, environment, technological base, and the general quality of life—remain among the strongest of any city in the United States. These competitive advantages are likely to secure the City's continued prosperity into the future.

BUDGET INFORMATION



Sunnyside Menagerie, 2009

By WOWHAUS

District 8, Sunnyside Conservatory

Sunnyside Menagerie is a family of 23 fantastical bronze creatures designed by the artist team of Wowhaus, Ene Osteras-Constable and Scott Constable. Nestled along the garden pathways at the Sunnyside Conservatory, the suite of sculptures was inspired by the Victorian notion of a conservatory as a living cabinet of curiosities.

FUND STRUCTURE

The City and County of San Francisco (the City) adopts budgets for all funds on an annual basis, except for capital project funds and certain debt service funds for which the City usually adopts project-length budgets. A fund is a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. All City funds can be divided into the following three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds are used to account for most of the City's basic services, and to record available resources, expected expenditures, and changes. There are different types of funds organized within the governmental fund category including special revenue, debt service, capital projects, and permanent funds. A major fund within this category is the General Fund. The General Fund is the City's main source of discretionary spending.

Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers, including outside customers, internal units, and other City departments. The two major types of proprietary funds include internal service funds and enterprise funds. Internal service funds are used to account for the expense of goods or services provided by one City department to another City department on a cost-reimbursement basis. Internal service funds account for the activities of centralized vehicle and equipment maintenance, purchasing, printing, mailing, telecommunications and information services, and lease financing through the Finance Corporation. Enterprise funds are used to support the operations, facilities maintenance, and capital needs of specific entities. Resources in enterprise funds are not available for general City services.

The City reports on the following major proprietary funds:

THE SAN FRANCISCO INTERNATIONAL AIRPORT FUND accounts for the activities of the City-owned commercial service airport in the San Francisco Bay Area.

THE WATER DEPARTMENT FUND accounts for the activities of the San Francisco Water Department under the Public Utilities Commission (PUC). The Department is engaged in the distribution of water to the City and certain suburban areas.

THE HETCH HETCHY WATER AND POWER FUND accounts for the activities of Hetch Hetchy Water and Power Department (Hetch Hetchy) under the PUC. The Department is engaged in the collection and distribution of approximately 85 percent of the City's water supply, and in the generation and transmission of electricity.

THE CLEAN WATER PROGRAM FUND accounts for the activities of the Clean Water Program (CWP) under the PUC. The CWP was created after San Francisco voters approved a proposition in 1976 authorizing the City to issue $240.0 million in bonds for the purpose of acquiring, constructing, improving, and financing improvements to the City's municipal sewage treatment and disposal system.

THE MUNICIPAL TRANSPORTATION AGENCY FUND accounts for the activities of the Municipal Transportation Agency (MTA). The MTA was established by Proposition E, passed by the City's voters in November 1999 and includes: the San Francisco Municipal Railway (MUNI); San Francisco Municipal Railway Improvement Corporation (SFMRIC); and the operations of the Parking and Traffic Commission (DPT) which includes the Parking Authority. MUNI is responsible for the operation of the City's public transportation system. SFMRIC is a nonprofit corporation established to provide capital financial assistance for the modernization of MUNI by acquiring, constructing, and financing improvements to the City's public transportation system. DPT is responsible for proposing and implementing street and traffic changes and overseeing the City's off-street parking operations.

THE GENERAL HOSPITAL MEDICAL CENTER FUND accounts for the activities of the San Francisco General Hospital Medical Center, the City-owned acute care hospital.

THE PORT OF SAN FRANCISCO FUND accounts for the activities of the Port of San Francisco. The fund was established in 1969 after San Francisco voters approved a proposition accepting the transfer of the Harbor of San Francisco from the State of California.

THE LAGUNA HONDA HOSPITAL FUND accounts for the activities of Laguna Honda Hospital, the City-owned skilled nursing facility.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. They are not available to support the City's own programs and are comprised of the following major funds:

THE PERMANENT FUND accounts for resources legally restricted to the extent that only earnings—not principal—may be used for purposes that support specific programs.

THE PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS reflect the activities of the Employees' Retirement System and the Health Service System. The Retirement System accounts for employee contributions, city contributions, and the earnings and profits from investments. It also accounts for the disbursements made for employee retirement benefits, withdrawals, disability and death benefits, and administrative expenses. The Health Service System accounts for contributions from active and retired employees and surviving spouses, employer contributions (including the City, Community College District, and San Francisco Unified School District, among others), and the earnings and profits from investments. It also accounts for disbursements to various health and dental plans and care providers for the medical and dental expenses of beneficiaries.

THE INVESTMENT TRUST FUND accounts for the external portion of the Treasurer's Office investment pool. The funds of the San Francisco Community College District, San Francisco Unified School District, and the Trial Courts are accounted for within the Investment Trust Fund.

THE AGENCY FUNDS account for resources held by the City in a custodial capacity on behalf of the State of California and human welfare, community health, and transportation programs.

GENERAL FUND REVENUE AND EXPENDITURE TRENDS

OVERVIEW

Each year, the City prepares a budgetary forecast of General Fund supported operating expenditures and revenues, and projects either a surplus or shortfall between expenditures and revenues. In odd-numbered years, the Mayor's Office works with the Controller's Office to prepare the City's Five-Year Financial Plan which is submitted to the Board of Supervisors for review and adoption. In even-numbered years, the City prepares an update to the Five-Year Financial Plan, commonly referred to as the Joint Report, since it is jointly authored by the Controller, the Mayor's Office of Public Policy and Finance, and the Board of Supervisor's Budget and Legislative Analyst. These reports project updated revenue trends based on the most current economic data and assume no change to existing polices and service levels. The City's first ever Five-Year Financial Plan was released in May of 2011, and in March of 2013, the City released its second Five-Year Financial Plan. This most recent Five-Year Financial Plan projected a $123.6 million General Fund shortfall for Fiscal Year (FY) 2013-14, a $256.1 million shortfall for FY 2014-15, a $367.7 million shortfall in FY 2015-16, a $423.2 million shortfall in FY 2016-17, and a $487.2 million shortfall in FY 2017-18.

The City is legally required to balance its budget each year. The Mayor's Proposed Two-Year Budget for Fiscal Years 2013-14 and 2014-15 balances the $123.6 million and $256.1 million shortfalls with a combination of one-time and ongoing departmental expenditure savings, citywide consolidations and efficiencies, and better than expected receipts in citywide and departmental revenue due to the economic recovery, in particular increases in payroll and property tax receipts. The proposed FY 2013-14 budget totals $7.9 billion, a $561.6 million, or 7.6 percent, increase from the FY 2012-13 budget. The General Fund comprises $3.9 billion of the total budget, reflecting a $456.5 million, or 13.1 percent, increase compared to FY 2012-13.

The economic recovery that began in 2010 is projected to continue at the national, state and local levels in Fiscal Years 2013-14 and 2014-15. The revenue projections in the budget are based on the assumption that most tax revenues will continue to increase in FY 2013-14 and begin to plateau in FY 2014-15. In FY 2013-14, General Fund property and business taxes are projected to increase 7.0 percent and 17.7 percent, respectively, from FY 2012-13 budgeted levels; and by 5.8 percent and 5.9 percent, respectively, in FY 2014-15 from FY 2013-14 projections. The surge in projected FY 2013-14 business tax revenues reflects the impact of Proposition E—passed by the voters in 2012—increasing the registration fee for business licenses. Other local tax revenues, including real property transfer tax, parking tax, and hotel room tax are projected to increase by an average of 7.2 percent in FY 2013-14 from the FY 2012-13 budget and by an average of 2.7 percent in FY 2014-15 from FY 2013-14 projections. Interest income is projected to increase 61.5 percent in FY 2013-14 from the FY 2012-13 budget, with relatively flat growth of 0.6 percent in FY 2014-15, reflecting large increases to cash balances from tax receipts mitigated by continuing low interest rates. Federal government subventions are projected to increase 7.9 percent in FY 2013-14 and decline by 3.4 percent in 2014-15 due to one-time cost reimbursements expected in FY 2013-14. Across all funds (including the hospitals, airport, and utilities), revenue from charges for services is projected to increase 7.8 percent during FY 2013-14 from the FY 2012-13 budget, and maintain relatively flat growth of 0.5 percent during FY 2014-15. The increase in FY 2013-14 is primarily due to citywide increases in development-related inspection fee revenue. The only significant revenue percentage decreases are a 15.0 percent projected loss of Recovery of General Government Costs in FY 2013-14 due to changes in how allocated city costs are recovered, and a 52.2 percent projected decrease in Stadium Admissions Tax revenue in FY 2014-15 due to the loss of San Francisco 49ers games at Candlestick Park.

While the Five-Year Financial Plan projected revenues increase from FY 2012-13 by $223.7 million in FY 2013-14 and by an additional $105.2 million in 2014-15, operating expenditures are projected to increase at an even faster rate. The largest projected increase is due to increases in employee salary, wage, and fringe benefit

costs. In the proposed budget, total labor-related costs are $245.5 million higher in FY 2013-14 than in FY 2012-13, and $149.3 million higher in FY 2014-15 than in FY 2013-14. Within General Fund operations, labor-related costs are $179.5 million higher in FY 2013-14 than in FY 2012-13, and $103.0 million higher in FY 2014-15 than in FY 2013-14. These increases are due to the rapidly rising cost of employee health and pension benefits as well as a proposed increase in the number of funded positions, primarily related to federal healthcare reform and the corresponding expansion of Medi-Cal, which predominantly affect the Department of Public Health and the Human Services Agency. In addition, the budget reflects position growth at the Municipal Transportation Agency in maintenance and technical job classes as part of an effort to improve the reliability of the transit fleet and reduce overtime; an increase in positions at the Police Department to support the Police Hiring Plan; and increases in custodial staff at the Department of Real Estate for existing services and to operate the new Public Safety Building, which will open in FY 2014-15. General Fund revenue and expenditure trends are discussed in greater detail below.

REVENUE TRENDS

The City's budget is supported by a number of different revenue sources. Enterprise fund activities are primarily backed by fees for service, while tax revenues will account for approximately 64 percent of total General Fund sources in FY 2013-14 and 66 percent in FY 2014-15.

Citywide revenues are projected to increase by $368.0 million, or 11.5 percent, from FY 2012-13 to FY 2013-14, and $122.4 million, or 3.4 percent, from FY 2013-14 to FY 2014-15. Total General Fund resources including transfers, fund balance, and use of reserves are projected to increase from FY 2012-13 by $460.5 million, or 13.2 percent, in FY 2013-14 and by an additional $100.4 million, or 2.5 percent, in FY 2014-15. Continuing the trend from FY 2012-13, the largest increases in General Fund revenues on an economic basis are in real property transfer tax, property tax, and payroll tax. General Fund state subventions are increasing $61.3 million, or 12.2 percent, in FY 2013-14 and $8.7 million, or 1.5 percent, in FY 2014-15. The budget allocates $223.9 million in General Fund year-end balance from prior years as a source, which is split $113.3 million in FY 2013-14 and $110.6 million in FY 2014-15. The budget also allocates $51.5 million from prior year reserves, including $5.8 million and $4.4 million in Rainy Day Reserve funds to be transferred to the San Francisco Unified School District in FY 2013-14 and FY 2014-15, respectively; $23.4 million in Citywide Budget Savings Incentive Reserve; $14.8 million from the Recreation and Park Budget Savings Incentive Reserve; and $3.0 million of one-time use Rainy Day Reserve funds.

General Fund Revenues

Property Tax Revenue

The General Fund share of property tax revenue is expected to be $1,153 million in FY 2013-14 and $1,220 million in FY 2014-15, a 7.0 percent and 5.8 percent increase, respectively, from the FY 2012-13 and FY 2013-14 budgets; reflecting improving residential rolls and rebounding commercial valuations. Approximately 57 percent of Proposition 13's one percent property tax rate accrues to the General Fund. The remainder of the revenue accrues to the State's Education Revenue Augmentation Fund (ERAF), the City's Library Preservation Fund, Children's Fund or Open Space Fund; or accrues to other entities such as the Bay Area Rapid Transit District (BART), the San Francisco Unified School District, and the San Francisco Community College District. In addition to the one percent countywide property tax rate (determined by Proposition 13), the City pays debt service related to voter-approved bonds from a property tax rate add-on that the Controller calculates annually.

Business Tax Revenue

Business tax revenue is budgeted at $533.0 million in FY 2013-14 and $564.2 million in FY 2014-15 in the General Fund, which represents annual growth of $80.2 million, or 17.7 percent, and $31.2 million, or 5.9 percent, respectively. Business tax revenue is comprised of payroll taxes, business license registration fees, and, beginning in FY 2014-15, gross receipts taxes. The proposed revenue level for FY 2013-14 and FY 2014-15 reflects continued improvement over strong growth experienced in FY 2012-13. The budget assumes continued recovery in both the number of jobs and wage levels during tax years 2013 and 2014 and includes $50.9 million from gross receipts taxes in FY 2014-15.

Sales Tax Revenue

Local sales tax is expected to generate $125.7 million in FY 2013-14 and $130.1 million in FY 2014-15, an annual increase of 3.3 percent and 3.5 percent, respectively. Local sales tax revenues reached and began to exceed their pre-recessionary peak beginning in FY 2011-12, and are projected to continue growth slightly above inflation in FY 2013-14 and FY 2014-15. In addition, projections reflect the loss of the positive impact from state laws affecting sales tax reporting for online retailers experienced in FY 2012-13 as retailers adopt distribution strategies that decrease sales tax allocations to San

Francisco from online purchases. Sustained increases in this economically sensitive revenue source will depend on tourism, job growth, and business activity.

Hotel Room Tax Revenue

Hotel room tax revenue is projected to be $273.9 million in FY 2013-14 and $289.1 million in FY 2014-15, representing annual increases of 9.3 percent and 5.5 percent respectively. These increases reflect strong year-over-year growth in occupancy and average daily room rates in both years. Room rates are projected to plateau in the near term, reflecting continued moderate growth in employment and airport landings and no change in room supply.

Access Line and Utility User Tax Revenues

Access line tax revenue is budgeted at $42.6 million in FY 2013-14 and $43.0 million in FY 2014-15, representing an annual decrease of $0.4 million, or 0.9 percent, in FY 2013-14 and increase of $0.4 million, or 1.0 percent, in FY 2014-15. The budget reflects a proposed inflationary increase to the Access Line Tax rate of 2.2 percent as required under Business and Tax Regulations Code Section 784. Utility users tax (UUT) revenue is budgeted at $93.5 million in FY 2013-14 and $95.4 million in FY 2014-15, representing annual increases of $1.6 million, or 1.8 percent, and $1.9 million, or 2.0 percent, respectively.

Parking Tax Revenue

Parking tax revenue is budgeted at $83.3 million in FY 2013-14, representing an increase of $6.7 million, or 8.8 percent, over the FY 2012-13 budgeted amount. In FY 2014-15, parking tax revenue is budgeted at $85.7 million, representing an increase of $2.5 million, or 3.0 percent, over the FY 2013-14 budgeted amount. Parking tax revenue is positively correlated with business activity and employment, both of which are projected to increase over the next two years.

Real Property Transfer Tax Revenue

Real property transfer tax revenue is budgeted at $225.0 million in FY 2013-14, representing an increase of $21.5 million, or 10.6 percent, over the FY 2012-13 budget of $203.5 million. In FY 2014-15, real property transfer tax revenue is expected to remain unchanged from FY 2013-14 at $225.0 million. High value commercial transactions increased significantly during FY 2011-12 and the first half of FY 2012-13. Revenues improved at an even faster pace due to the effect of Proposition N (passed in November 2010), which increased the tax rate on transactions valued at or above $5.0 million. Increases in the number of high value commercial transactions are expected to plateau during FY 2013-14, to be replaced to some extent by greater numbers of lower value residential transactions. The total value of properties changing ownership is projected to increase to historic levels in FY 2013-14, and remain unchanged in FY 2014-15. Considering the highly volatile nature of this revenue source, the Controller's Office monitors collection rates throughout the fiscal year and provides updates to the Mayor and Board of Supervisors.

Federal Revenue

Federal grants and subventions are projected to increase by $15.7 million, or 7.9 percent, to $214.5 million in FY 2013-14, and decrease by $7.2 million, or 3.4 percent, to 207.3 million in FY 2014-15. The FY 2013-14 budgeted amount includes a large one-time payment of $10 million in federal transportation reimbursements.

State Revenue

State grants and subventions are projected to increase by $61.3 million, or 12.2 percent, to $562.6 million in FY 2013-14 and then increase by $8.7 million, or 1.5 percent, to $571.3 million in FY 2014-15. Statewide sales tax revenues reflect changes in funding as a result of state realignment and continued statewide sales recovery that began in FY 2010–11. The budget for FY 2013-14 and FY 2014-15 assumes increases in Health and Welfare Realignment sales tax subventions of $23.9 million, or 18.4 percent, and $10.7 million, or 6.9 percent, respectively. Similarly, Proposition 172 Public Safety Sales Tax allocations are projected to increase by $7.9 million, or 10.0 percent, in FY 2013-14 and by $3.0 million, or 3.5 percent, in FY 2014-15. The remaining increase is largely due to increases in funding for realignment funding for Public Safety and Health and Welfare Realignment programs. These increases are offset by a projected $10.7 million decline also related to realignment, or a 15.3 percent decrease, in allocations of statewide Vehicle License Fee (VLF) collections in FY 2013-14 which remains unchanged in FY 2014-15.

Charges for Services

Charges for services are projected to grow by $10.3 million, or 6.2 percent, in FY 2013-14 compared to the FY 2012-13 budget, and by $0.8 million, or 0.4 percent, in FY 2014-15 compared to the FY 2013-14 budget, due primarily to increased recoveries from ambulance billings at the Fire Department allowed by state legislation AB 678 passed in 2011 allowing the City to obtain increased federal Medicare reimbursements for ambulance services.

Operating Transfers In

Transfers in to the General Fund are projected to increase by $62.0 million, or 39.8 percent, in FY 2013-14 compared to the FY 2012-13 budget, and decrease by $3.2 million, or 1.5 percent, in FY 2014-15 compared to the FY 2013-14 budget. The increase in FY 2013-14 is primarily driven by an increased transfer from San Francisco General

Hospital. Increases to the transfer amount in both years are also comprised of increases to the annual service payment of 15.0 percent from San Francisco International Airport concession revenues. Airport concession funding is projected to be $2.1 million more in FY 2013-14 than the FY 2012-13 budgeted amount, and projected to increase by an additional $0.8 million from FY 2013-14 to FY 2014-15 as airport traffic continues to increase.

EXPENDITURE TRENDS

Personnel Expenses

The proposed budget includes an increase in total labor costs of $245.5 million, or 6.5 percent, and an additional increase of $149.3 million, or 3.7 percent, for all funds in FY 2013-14 and FY 2014-15, respectively. This total increase includes an increase in General Fund labor costs of $107.6 million, or 6.1 percent, in FY 2013-14 and an additional increase of $74.3 million, or 3.9 percent, in FY 2014-15. This increase is due to increasing costs for employee health and pension benefits; a proposed increase in the number of funded positions; and negotiated settlements with the City's labor unions including a 1.75 percent wage increase in FY 2013-14 for most City employees and additional cost sharing of employee medical and retirement costs.

Non-Personnel Expenses

General Fund non-personnel expenses—including professional services, materials and supplies, aid assistance, grants, capital projects and equipment—will increase by $130.7 million, or 11.5 percent, to $1.3 billion in FY 2013-14 and remain at those spending levels in FY 2014-15.

Contribution Transfers Out

Contribution Transfers Out of the General Fund are budgeted at $805.1 million and $846.6 million in Fiscal Years 2013-14 and 2014-15, respectively, representing an increase of $189.3 million and an additional $41.5 million from the FY 2012-13 budgeted amount. These increases are primarily due to an increase in General Fund subsidies for San Francisco General and Laguna Honda Hospitals, as well as increasing baseline funded requirements for the Municipal Transportation Agency, the Public Library, and the Public Education Enrichment Fund.

SPENDING MANDATES AND DISCRETIONARY SOURCES

In Fiscal Years 2013-14 and 2014-15, the General Fund will represent 49.8 and 51.0 percent of the City's total budget, respectively. General Fund discretionary spending capacity, however, is only slightly above 30 percent of the City's total budget due to voter-approved minimum spending requirements. San Francisco voters have passed ballot measures that require minimum spending levels for certain operations, including the Children's Baseline, the Public Library Baseline, the Public Transportation Baseline, the City Services Auditor operations, the Municipal Symphony Baseline, the Human Services Care Fund, Housing Trust Fund, required reserve deposits, and Police and Fire Department minimum staffing requirements. These requirements will be discussed in detail in the Controller's discussion of the Mayor's Budget, also known as the Revenue Letter, published the second week of June.

LONG-TERM FINANCIAL PLANNING PROCESS

The Constitution of the State of California requires all cities to adopt a balanced budget wherein revenues match expenditures. In order to do so, the City must be able to project expected revenues and expenditures in future years. Long-term financial planning involves making revenue and cost projections to inform the City's budget process. Adding to the complexity of financial planning, the San Francisco City Charter and state law restrict how revenue may be generated and specify how the City must spend available funds. Although the City's budget is formally developed between February and June of each year, the City's financial planning is a year-round process.

The following sections provide some detail on the various projections, policies, and plans that inform and enable the City's annual budget process.

Two-Year Budgeting

On November 3, 2009, voters approved Proposition A, amending the Charter to make changes to the City's budget and financial processes intended to stabilize spending by requiring multi-year budgeting and financial planning.

Proposition A required a two-year (biennial) budget, replacing the annual budget. In Fiscal Year (FY) 2010-11, the City adopted two-year budgets for the following four pilot departments: the Airport, the Port, the Public Utilities Commission, and Municipal Transportation Agency (MTA). These four early-implementation departments had a "fixed" two-year budget for FY 2012-13 and FY 2013-14. These departments are only amending their budgets for FY 2013-14 this year if revenues or expenditures are 5.0 percent above or below projections. Last fiscal year, all City departments adopted two-year budgets (FY 2012-13 and FY 2013-14) as required by Proposition A. This fiscal year, these departments adjusted the second year of their previously adopted two-year budget (FY 2013-14) in addition to budgeting for FY 2014-15. Once departments have had a reasonable amount of time to adjust to two-year budgeting, the second year will become fixed for all City departments. The two-year budgets are developed, approved, and implemented pursuant to the same process as the annual budgets described in the Annual Financial Planning and Budget Process section of this document.

Operating Revenue and Expenditure Projections

The Controller's Office, the Mayor's Office, and the Board of Supervisors are responsible for leading long-term financial planning for the City. Between these three offices, the City produces three annual reports over the course of each fiscal year, including a Five-Year Financial Plan each odd calendar year, and a Joint Report each even calendar year. Together, these reports provide the basis for developing the City's budget. These reports are:

THE CONTROLLER'S SIX-MONTH BUDGET STATUS REPORT, published annually in early February, projects the year-end status of the City's General Fund and key special revenue and enterprise funds based on financial activity from July through December. Issues identified within this report can then be incorporated into mid-year budgetary adjustments as necessary.

THE FOUR YEAR BUDGET PROJECTION ("JOINT REPORT"), published each even calendar year in March by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst Office, reports on projected citywide revenues and expenditures for the next four fiscal years. First required by voters in 1994, this analysis captures significant one-time budgetary items in addition to forecasting revenue and expenditure trends into the future. Starting in FY 2011-12, the Joint Report was extended to forecast four years into the future (prior to FY 2011-12, the report projected three years into the future). This change is required by Proposition A, which also states that the City must adopt a biennial Five-Year Financial Plan. The Joint Report now serves as an "off-year" update to the Five-Year Financial Plan and projects out the remaining four years of the prior year plan.

THE FIVE-YEAR FINANCIAL PLAN, published each odd calendar year in late February by the Controller's Office,

the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst Office, forecasts expenditures and revenues during a five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for City departments. In March 2013, the Mayor proposed the City's second Five-Year Financial Plan for Fiscal Years 2013-14 through 2017-18, which was unanimously adopted by the Board of Supervisors in April 2013.

THE CONTROLLER'S NINE-MONTH BUDGET STATUS REPORT, published annually in early May, reports financial activity from July through March and includes the projected year-end status of the City's General Fund as well as key special revenue and enterprise funds. A comprehensive review of revenue and spending to-date and discussions with financial officers at major City departments drive the report's year-end projections.

These reports are used by the Mayor's Office in preparing a balanced budget to propose to the Board of Supervisors each year, and for developing multi-year budget projections. The reports provide information on the resources available for the City's programs and provide projections on costs moving forward. The independent auditors who certify the City's annual financial statements and the national bond rating agencies provide additional external oversight to the City's financial matters.

New Financial Policies and Enhanced Reserves

Proposition A charges the Controller's Office with proposing to the Mayor and Board of Supervisors financial policies addressing reserves, use of volatile revenues, debt, and financial measures in the case of disaster recovery, and requires the City to adopt budgets consistent with these policies once approved.

In May 2010, new legislation was adopted to codify the City's practice of maintaining an annual General Reserve for fiscal pressures not anticipated in the budget and roughly double the size of the reserve by FY 2015-16; and, to create a new Budget Stabilization Reserve funded by excess receipts from volatile revenue streams to augment the existing Rainy Day Reserve to help the City mitigate the impact of multi-year downturns.

Ten-Year Capital Expenditure Projections

Simultaneous to the revenue and expenditure projection process, the City also engages in a long-term capital planning process for the infrastructure and facilities needs of the City. Managed under the City Administrator, the City has completed a comprehensive assessment of the near- and long-term capital needs on a building-by-building, asset-by-asset basis each year since 2005. Starting in FY 2011-12, the Ten-Year Capital Plan switched from an annual to a biennial process to be issued along with the City's Five-Year Financial Plan in each odd calendar year. The Ten-Year Capital Plan is a tool to inform policymakers as they make funding decisions for capital projects. The Plan prioritizes projects, establishes timelines for major investments needed to maintain the City's infrastructure, highlights opportunities to combine similar capital projects to generate cost savings, and identifies funding sources. Once passed by the Board of Supervisors and the Mayor, the Capital Plan serves as a central tool in the development of the City's budget. The Plan also presents an opportunity for City departments to coordinate investments and share information about the impact to operating costs that may result from new capital projects.

Funding for capital improvements is appropriated through the City's budget process. Last year, the Capital budget moved to a two-year budget cycle along with the rest of the City's budget. While the creation of a Ten-Year Capital Plan does not change the basic appropriation and funding mechanisms for capital improvements, the priorities in the capital improvement budget do reflect the policies and objectives identified in the plan.

Capital Planning Committee

The legislation requiring the development of the Ten-Year Capital Plan also created the Capital Planning Committee (CPC) composed of elected officials and key department heads. The purpose of the CPC is to establish prioritization and assessment criteria to assist the City Administrator with the development of the Capital Plan, review the City Administrator's bi-annual proposed Capital Plan prior to its submission to the Mayor and Board of Supervisors, and review the annual biennial budgets and any proposed use of long-term debt—including General Obligation bonds—to ensure compliance with the plan. The CPC also provides an opportunity for interdepartmental discussion about the impact of capital investments on City operating costs and service delivery.

Under the direction of the City Administrator, Capital Planning staff annually assesses facility conditions for repair and renewal needs, makes renewal cost projections, and evaluates costs of proposed enhancement projects within the horizon of the Ten-Year Capital Plan. Using criteria designated by the CPC, staff review available funding resources and prepare and update the Ten-Year Capital Plan. Once these recommendations have been integrated into the final draft of the Plan, it is presented to the Mayor and Board of Supervisors for approval. Highlights of the Fiscal Year 2014-2023 Capital Plan and its effects on the City's operating budget are included in the back of this book.

Five-Year Information & Communications Technology Plan

Simultaneous to the revenue and expenditure projection process, the City also engages in an information and communications technology planning process for the technology needs of the City. Managed by the Committee on Information Technology (COIT), the City has completed an assessment of departmental information and communications technology requests. The Information and Communications Technology (ICT) Plan is issued along with the City's Five-Year Financial Plan in each odd calendar year. The ICT Plan provides a framework for how the City can proactively plan for, fund, and implement projects that support the Plan's strategic goals. Once passed by the Board of Supervisors and the Mayor, the ICT Plan serves as a central tool in the development of the City's budget. The Plan also presents an opportunity for City departments to coordinate investments and share information about the impact to operating costs that may result from new technology projects.

Funding for technology is appropriated through the City's budget process. While the creation of the ICT Plan does not change the basic appropriation and funding mechanisms for technology investments, the Plan establishes citywide priorities and goals.

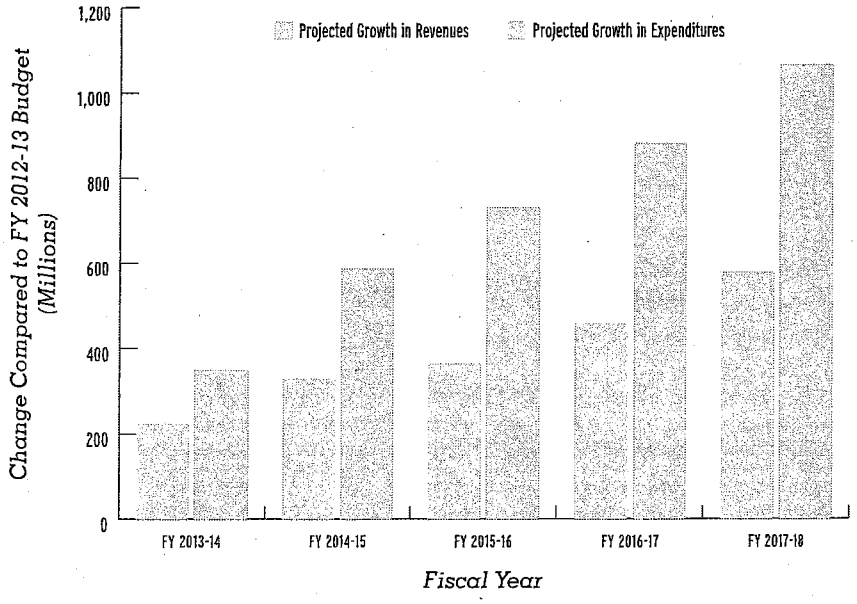
Five-Year Financial Planning

In March 2013, the Mayor proposed the City's Five-Year Financial Plan for Fiscal Years 2013-14 through 2017-18. This Plan projects that, despite continued growth in tax revenues, the cost of city services will steadily outpace revenue growth over the next five years. If the City does not take corrective action, the gap between General Fund revenues and expenditures will rise from $123.6 million in FY 2013-14 to approximately $487.2 million by FY 2017-18. The primary driver of this growing imbalance is employee wage, benefit, and pension costs, which are projected to grow by $458.9 million over the next five years.

To address this structural imbalance and promote fiscal stability, the Five-Year Financial Plan proposes a number of strategies, including capital spending and debt restructuring, managing employee wage and benefit costs, raising additional revenue, adjusting revenue baseline requirements and allocations, limiting non-personnel cost inflation, finding one-time sources of revenues and savings, and implementing ongoing departmental revenues and savings initiatives. The Plan also recommends phasing out the use of one-time solutions to balance the budget and instead using these measures to fund reserves and one-time expenditures such as capital projects. If the City takes proactive steps to implement these strategies, it can minimize the impact on departmental services and operations and be better prepared for future economic downturns.

In addition to these citywide General Fund projections, the Five-Year Financial Plan also includes more detailed discussion of major budgetary and programmatic issues facing many of the City's largest departments, as well as a summary of the City's Ten-Year Capital Plan and Information and Communications Technology (ICT) Plan.

PROJECTED GROWTH IN REVENUES AND EXPENDITURES



Expenditures are expected to grow by 25 percent over the next five years, outpacing revenues, which are projected to increase by 13 percent over the next five years.

ANNUAL FINANCIAL PLANNING AND BUDGET PROCESS

Budgeting Method

Mission-driven budgeting, as described by the City Charter, requires department budget requests to include goals, programs, targeted clients, and strategic plans. The requested budget must tie program-funding proposals directly to specific goals. In addition, legislation passed by the Board of Supervisors requires establishing performance standards to increase accountability. The City and County of San Francisco operates under a budget that balances all operating expenditures with available revenue sources and prior year fund balance.

Governmental financial information statements are reported using the modified accrual basis of accounting. Revenues are recognized when they are measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred as under accrual accounting. However, debt service expenditures as well as expenditures related to vacation, sick leave, and claims and judgments are recorded only when payment is due.

The City adopts annual budgets for all government funds on a substantially modified accrual basis of accounting, except for capital project funds and certain debt service funds that generally adopt project-length budgets. The budget of the City is a detailed operating plan that identifies estimated costs and results in relation to estimated revenues. The budget includes: the programs, projects, services, and activities to be provided during the Fiscal Year (FY); the estimated resources (inflows) available for appropriation; and the estimated changes to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

Two-Year Budget Cycle

In November 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets covering FY 2010-11 and FY 2011-12 for four early-implementation departments: the Airport, the Municipal Transportation Agency, the Public Utilities Commission, and the Port Commission. FY 2012-13 was the first year that all City departments submitted a two-year budget for FY 2012-13 and FY 2013-14. Also for the first time that year, the four early-implementation departments had a "fixed" two-year budget. This means these departments amended their budget this year for FY 2013-14 only if proposed revenues or expenditures were 5.0 percent above or below projections. All other departments are retaining a variable two-year budget while they adjust to the new system; these departments' budgets for FY 2013-14 are open to changes and must be rebalanced as part of the next two year budget. Moving to a fixed two-year budget for all departments would require the passage of legislation by the Board of Supervisors. The two-year budget is developed, approved, and implemented pursuant to the process described below.

Key Participants

- Citizens provide direction for and commentary on budget priorities throughout the annual budget process. Input from citizens at community town hall meetings, stakeholder working groups convened by the Mayor's Office, public budget hearings, and communication with elected officials are all carefully considered in formulating the Mayor's proposed budget.
- City departments prioritize needs and present balanced budgets for review and analysis by the Mayor's Office of Public Policy and Finance.
- The Capital Planning Committee (CPC) and Committee on Information Technology (COIT) provide recommendations to the Mayor's Office on citywide priorities for capital and IT investments, and recommend the level of investment needed to meet the priorities they identify.
- The Mayor, with the assistance of the Mayor's Office of Public Policy and Finance, prepares and submits a balanced budget to the Board of Supervisors on an

annual basis. The Mayor's Office of Public Policy and Finance also conducts multi-year budget projections for the purposes of long-term budget planning.

- The Board of Supervisors is the City's legislative body and is responsible for amending and approving the Mayor's proposed budget. The Board's Budget and Legislative Analyst also participates in reviews of City spending and financial projections and makes recommendations to the Board on budget modifications.
- The Controller is the City's Chief Financial Officer and is responsible for projecting available revenue to fund City operations and investments in both the near- and long-term. In addition, the City Services Auditor Division of the Controller's Office is responsible for working with departments to develop, improve, and evaluate their performance standards.

Calendar and Process

Beginning in September and concluding in July, the annual budget cycle can be divided into three major stages (see calendar at the end of this section):

- Budget Preparation: budget development and submission to the Board of Supervisors.
- Approval: budget review and enactment by the Board of Supervisors and budget signing by the Mayor.
- Implementation: department execution and budget adjustments.

Budget Preparation

The budget process begins in September and includes the Controller's Office and Mayor's Office's preliminary projection of Enterprise and General Fund revenues for the budget year. Also at this time, many departments begin budget planning to allow adequate input from oversight commissions and from the public. In December, budget instructions are issued by the Mayor's Office and the Controller's Office with detailed guidance on the preparation of department budget requests. The instructions contain a financial outlook, policy goals, and guidelines as well as technical instructions.

Three categories of budgets are prepared:

- General Fund department budgets: General Fund departments rely in whole or in part on discretionary revenue comprised primarily of local taxes such as property, sales, payroll, and other taxes. The Mayor introduces the proposed General Fund budget to the Board of Supervisors on June 1.
- Enterprise department budgets: Enterprise departments generate non-discretionary revenue primarily from charges for services that are used to support operations. The Mayor introduces the proposed Enterprise budgets to the Board of Supervisors on May 1.
- Capital budget: Capital budget requests are submitted to the Capital Planning Committee (CPC) for review and inclusion in the City's biannual Ten-Year Capital Plan. The biannual Capital Budget is brought before the Board of Supervisors and Mayor for approval concurrently with the General Fund and Enterprise department budgets.

Between December and early February, departments prepare their budget requests, and submit them to the Controller by mid-February. The Controller consolidates and verifies all of the information that departments have submitted. In the first week of March, the Controller submits departments' proposed budget requests to the Mayor's Office of Public Policy and Finance for review.

From March through June, the Mayor and the Mayor's Office of Public Policy and Finance analyze each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Controller's Office certifies all revenue estimates.

From February through May, the Mayor and the Mayor's staff meet with community groups to provide budget updates and to hear concerns and requests for funding to improve public services. Total budget requests must be brought into balance with estimated total revenues which requires the Mayor's Office of Public Policy and Finance to prioritize funding requests that typically exceed projected available revenues. Before the Mayor's proposed budget is introduced to the Board of Supervisors, the Controller ensures that the finalized budget is balanced and accurate.

Approval

Upon receiving the Mayor's proposed budget, the Budget and Finance Committee of the Board of Supervisors holds public hearings during the months of May and June to review departmental requests and solicit public input. The Budget and Finance Committee makes recommendations to the full Board for budget approval along with their proposed changes. Since budget review lapses into the new fiscal year, the Interim Budget—usually the Mayor's proposed budget—is passed by the Board as a continuing resolution and serves as the operating budget until the budget is finalized in late July. The Mayor typically signs the budget ordinance into law by mid-August.

The Budget and Finance Committee works closely with the Board of Supervisor's Budget and Legislative Analyst, which develops recommendations on departmental budgets. Informed by departmental discussions that

center on justifications for proposed expenses and comparison with prior year spending, the Board's Budget Analyst forwards a report with recommended reductions. The Budget and Finance Committee reviews the Budget Analyst's recommended expenditure reductions, along with department and public input, before making final budget recommendations to the full Board of Supervisors.

Because the budget must be balanced, expenditure reductions that are made to General Fund departments represent unallocated monies that the Board of Supervisors can apply to new public services or to offset proposed budget cuts. The Board of Supervisors generates a list of budget policy priorities that the Budget and Finance Committee uses to guide funding decisions on the unallocated pool of money. The Budget Committee then votes to approve the amended budget and forwards it to the full Board by July 30th.

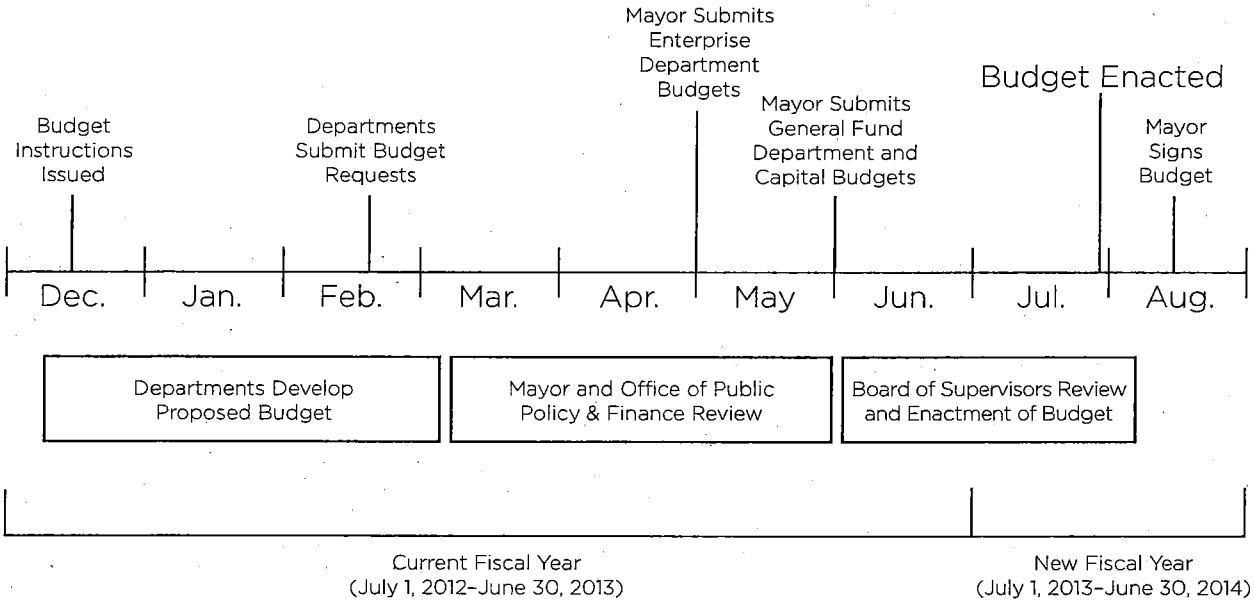
As the City Charter requires, the Board of Supervisors must vote on the budget twice between July 15 and August 1. At the first reading, which occurs the first Tuesday after July 15, amendments may be proposed and, if passed by a simple majority, added to the budget. These amendments may be proposed by any member of the Board of Supervisors and can reflect further public input and/or Board policy priorities. At the second reading, the Board votes on the amended budget again and if passed, the budget will be forwarded to the Mayor for final signature. If additional amendments are proposed during the second reading, the budget must go through a new second reading a week later. Final passage by the Board must occur before the August 1 deadline.

The Mayor has ten days to approve the final budget, now called the Annual Appropriation Ordinance. The Mayor may sign the budget as approved by the Board, making it effective immediately. The Mayor may also veto any portion of the budget, whereupon it returns to the Board of Supervisors. The Board has ten days to override any or all of the Mayor's vetoes with a two-thirds majority vote. In this case, upon the Board vote, the budget is immediately enacted, thus completing the budget process for the fiscal year. Should the Mayor opt not to sign the budget within the ten-day period, the budget is automatically enacted but without the Mayor's signature of approval. Once the Annual Appropriation Ordinance is passed, it supersedes the Interim Budget.

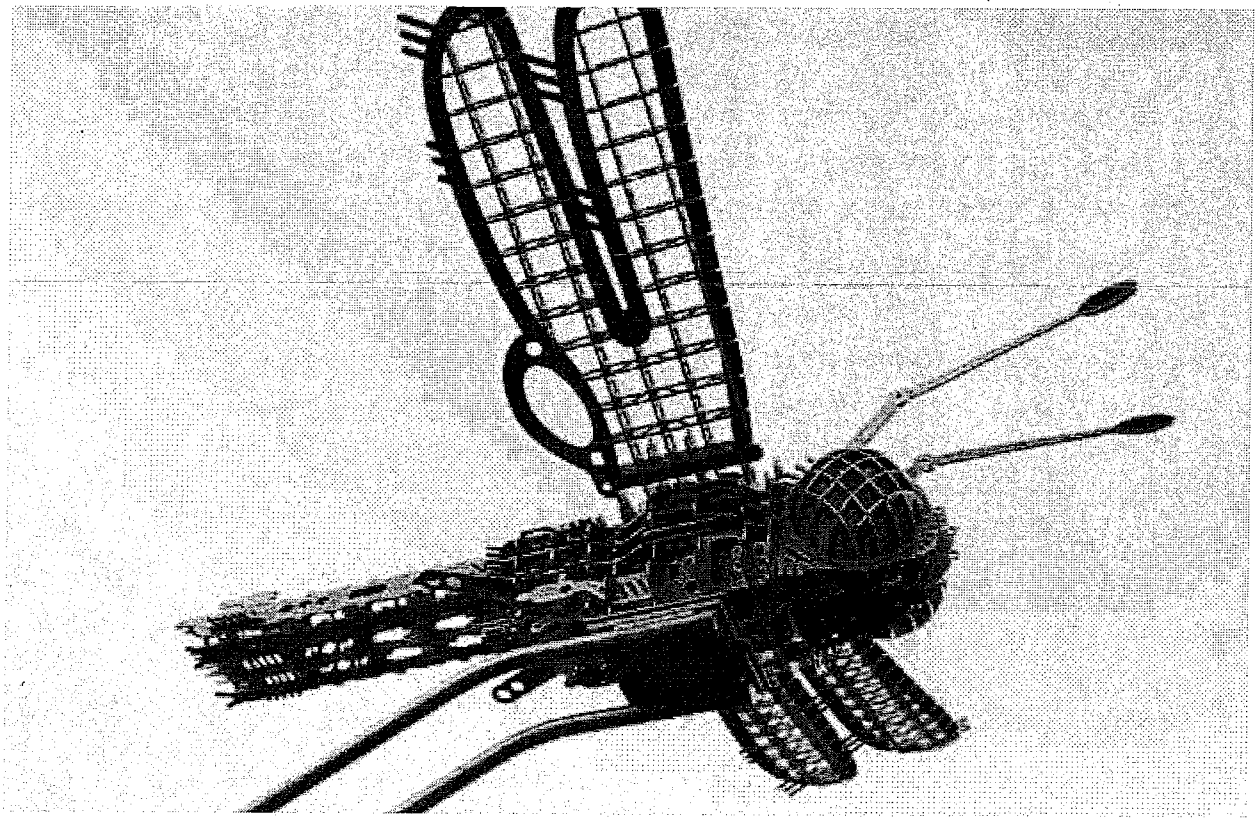
Implementation

Responsibility for execution of the budget rests largely with departments. The Mayor's Office and the Controller monitor department spending throughout the year and take measures to mitigate overspending or revenue shortfalls. Both offices, as well as the Board of Supervisors, also evaluate departments' achievement of performance measures on a periodic basis.

Budget adjustments during the fiscal year take place in two ways: through supplemental appropriation requests, and through grants appropriation legislation. Supplemental appropriation requests are made when a department finds that it has inadequate resources to carry it through to the end of the year. Grant appropriations occur when an outside entity awards funding to a department. Both supplemental and grant appropriation requests require Board of Supervisors approval before going to the Mayor for final signature.



BUDGET SUMMARY TABLES



Incomplete Metamorphosis, 2006

By Joyce Hsu

District 1, Argonne Playground

Visitors to this mid-block neighborhood playground are greeted by two playful sculptures attached to fence posts at each entrance. They could be model airplanes or giant dragonflies but in fact are the laser-cut aluminum product of the artist's imagination.

SOURCES AND USES OF FUNDS EXCLUDING FUND TRANSFERS

Category of Sources or Use	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Sources of Funds						
Local Taxes	2,595,804,771	2,611,666,789	2,890,522,366	278,855,577	3,012,489,562	121,967,196
Licenses & Fines	183,336,866	168,930,148	162,588,606	(6,341,542)	177,127,106	14,538,500
Use of Money or Property	503,629,027	500,968,807	514,570,246	13,601,439	516,314,620	1,744,374
Intergovernmental Revenue - Federal	388,048,690	409,257,913	440,613,856	31,355,943	356,393,851	(84,220,005)
Intergovernmental Revenue - State	673,952,866	692,196,254	803,412,682	111,216,428	812,503,983	9,091,301
Intergovernmental Revenue - Other	78,630,626	77,948,611	87,154,306	9,205,695	87,093,306	(61,000)
Charges for Services	2,346,597,015	2,342,123,620	2,508,555,260	166,431,640	2,594,678,346	86,123,086
Other Revenues	475,791,925	166,645,300	178,610,155	11,964,855	207,706,344	29,096,189
Transfer Adjustments-Sources	49,394,713	0	0	0	0	0
Use of / (Deposit to) Fund Balance	(414,319,381)	236,091,357	329,872,522	93,781,165	165,570,760	(164,301,762)
Sources of Funds Subtotals	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**
Uses of Funds						
Salaries & Wages	2,499,183,533	2,631,273,685	2,771,828,236	140,554,551	2,811,980,832	40,152,596
Fringe Benefits	1,072,138,328	1,150,356,184	1,255,327,118	104,970,934	1,364,514,573	109,187,455
Overhead	154,575,609	159,850,240	162,336,297	2,486,057	167,571,893	5,235,596
Professional & Contractual Services	1,373,367,016	1,445,486,091	1,638,594,618	193,108,527	1,596,572,437	(42,022,181)
Aid Assistance / Grants	597,367,527	615,798,496	667,258,295	51,459,799	648,774,988	(18,483,307)
Materials & Supplies	254,470,911	288,254,350	293,090,903	4,836,553	295,818,385	2,727,482
Equipment	28,121,115	39,330,079	36,995,497	(2,334,582)	32,304,116	(4,691,381)
Debt Service	562,305,806	804,567,765	940,940,639	136,372,874	936,433,337	(4,507,302)
Services of Other Departments	600,658,201	664,566,947	691,135,882	26,568,935	702,719,364	11,583,482
Expenditure Recovery	(845,450,241)	(995,772,699)	(1,032,911,136)	(37,138,437)	(1,053,428,957)	(20,517,821)
Budgetary Reserves	0	159,850,228	235,647,715	75,797,487	237,145,501	1,497,786
Transfer Adjustments-Uses	295,655,189	0	0	0	0	0
Facilities Maintenance	16,486,931	56,408,647	63,617,446	7,208,799	43,260,678	(20,356,768)
Capital Renewal	196,900	33,754,969	40,781,948	7,026,979	90,304,076	49,522,128
Capital Projects	271,790,293	152,103,817	151,256,541	(847,276)	55,906,655	(95,349,886)
Uses of Funds Subtotals	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

Note: FY 2011-12 Actuals reflect levels of annually budgeted activity. Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories. The City's Comprehensive Annual Financial Report reflects the audited actual total spending including both annually budgeted and non-annually budgeted capital project spending.

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Local Taxes						
101 PROPERTY TAXES-CURRENT YEAR	1,099,303,398	922,746,000	995,333,000	72,587,000	1,058,726,000	63,393,000
102 PROPERTY TAXES-PRIOR YEAR	988,369	437,000	438,000	1,000	438,000	0
103 SUPPLEMENTAL-CURRENT	7,195,593	9,539,000	7,923,000	(1,616,000)	7,295,000	(628,000)
104 SUPPLEMENTAL-PRIOR	11,552,202	20,268,000	17,065,000	(3,203,000)	16,131,000	(934,000)
109 OTHER PROPERTY TAXES	236,884,238	415,190,389	488,851,366	73,660,977	494,907,562	6,056,196
111 PAYROLL TAX	429,093,868	445,089,800	496,331,000	51,241,200	475,486,000	(20,845,000)
112 GROSS RECEIPTS TAX	0	0	0	0	50,911,000	50,911,000
113 REGISTRATION TAX	8,583,037	8,716,000	37,657,000	28,941,000	38,783,000	1,126,000
121 SALES & USE TAX	117,071,312	121,736,000	125,697,000	3,961,000	130,096,000	4,399,000
122 HOTEL ROOM TAX	239,567,837	250,351,600	273,930,000	23,578,400	289,070,000	15,140,000
123 UTILITY USERS TAX	91,675,981	91,900,000	93,515,000	1,615,000	95,385,000	1,870,000
124 PARKING TAX	76,645,058	76,530,000	83,251,000	6,721,000	85,749,000	2,498,000
125 PROPERTY TRANSFER TAX	233,591,131	203,470,000	225,150,000	21,680,000	225,150,000	0
129 OTHER LOCAL TAXES	43,652,747	45,693,000	45,381,000	(312,000)	44,362,000	(1,019,000)
Local Taxes Subtotals	**2,595,804,771**	**2,611,666,789**	**2,890,522,366**	**278,855,577**	**3,012,489,562**	**121,967,196**
Licenses & Fines						
201 BUSINESS HEALTH LICENSES	6,718,548	7,449,126	7,408,105	(41,021)	7,408,105	0
202 OTHER BUSINESS/PROFESSIONAL LICENSES	16,049,424	10,911,292	9,884,766	(1,026,526)	9,936,728	51,962
203 ROAD PRIVILEGES & PERMITS	10,738,799	10,515,933	10,530,259	14,326	10,540,268	10,009
206 FRANCHISES	17,924,874	18,341,836	19,019,469	677,633	19,163,240	143,771
207 ETHICS FEES	79,475	45,000	45,000	0	45,000	0
209 OTHER LICENSES & PERMITS	7,947,728	7,942,674	7,954,371	11,697	7,942,674	(11,697)
251 TRAFFIC FINES	96,780,796	108,403,192	101,708,180	(6,695,012)	101,391,012	(317,168)
252 COURT FINES-NON TRAFFIC	212,615	105,099	103,024	(2,075)	95,500	(7,524)
253 OTHER NON-COURT FINES	3,421,306	3,257,460	3,286,896	29,436	3,286,896	0
255 ETHICS FINES	49,529	54,000	54,000	0	54,000	0
259 OTHER FORFEITURES & PENALTIES	23,413,772	1,904,536	2,594,536	690,000	17,263,683	14,669,147
Licenses & Fines Subtotals	**183,336,866**	**168,930,148**	**162,588,606**	**(6,341,542)**	**177,127,106**	**14,538,500**
Use of Money or Property						
301 INTEREST	34,847,099	30,524,026	28,145,786	(2,378,240)	30,745,525	2,599,739
302 DIVIDENDS	7,840	0	0	0	0	0
304 OTHER INVESTMENT INCOME (GROSS)	(1,978,724)	255,928	250,000	(5,928)	250,000	0
351 PARKING METER COLLECTIONS	50,966,206	47,150,400	50,220,041	3,069,641	50,220,041	0
352 PARKING GARAGE/LOT RENTALS	159,364,159	161,360,832	167,314,955	5,954,123	167,306,955	(8,000)
353 REC & PARK - RENTALS	7,994,789	6,777,836	5,799,436	(978,400)	4,737,000	(1,062,436)
354 REC & PARK - CONCESSSIONS	8,123,758	9,062,920	8,794,226	(268,694)	7,556,080	(1,238,146)
355 CULTURAL FACILITIES-RENTALS	1,569,926	1,394,961	1,188,178	(206,783)	1,215,611	27,433
356 CULTURAL FACILITIES-CONCESSIONS	426,383	321,619	306,914	(14,705)	306,914	0
357 CONV FACILITIES - RENTALS & CONCESSIONS	20,733,418	23,438,907	25,024,061	1,585,154	25,574,061	550,000
360 PORT-CARGO RENTAL	5,084	0	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	1,075,559	0	0	0	0	0
362 PORT-HARBOR RENTS	1,966,943	0	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCESSIO	41,779,828	40,816,000	42,050,365	1,234,365	42,874,724	824,359
365 PORT-CRUISE RENTS	211,378	0	0	0	0	0
366 PORT-FISHING RENT	1,817,641	2,068,900	2,110,000	41,100	2,110,000	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	1,289,672	3,753,016	1,958,817	(1,794,199)	1,958,817	0
372 SFIA-PASSENGER TERMINALS RENTALS	4,993,850	5,256,800	5,432,900	176,100	5,432,900	0
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE RENTA	15,466,830	15,899,000	16,297,000	398,000	16,297,000	0
374 SFIA-ADVERTISING; TEL. & OTHERS	21,465,859	21,472,000	20,057,000	(1,415,000)	20,057,000	0
375 SFIA-NEWS; TOBACCO & GIFTS	38,729,981	38,710,000	40,256,000	1,546,000	40,256,000	0
376 SFIA-AUTO RENTALS	44,731,884	44,527,000	46,593,000	2,066,000	46,593,000	0

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SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
377 SFIA-RESTAURANT & ALLIED SVCS	14,975,151	15,010,000	16,152,000	1,142,000	16,152,000	0
379 SFIA-OTHER GROUND TRANSPORTATION	11,265,104	11,523,000	11,757,000	234,000	11,757,000	0
381 SFIA-CNG SERVICES	109,859	103,000	104,000	1,000	104,000	0
391 SFWD-OTHERS	171,108	0	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	21,500,298	21,542,662	24,758,567	3,215,905	24,809,992	51,425
399 OTHER CONCESSIONS	18,144	0	0	0	0	0
Use of Money or Property Subtotals	**503,629,027**	**500,968,807**	**514,570,246**	**13,601,439**	**516,314,620**	**1,744,374**
Intergovernmental Revenue - Federal						
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	139,322,566	142,079,540	148,984,697	6,905,157	150,554,769	1,570,072
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	53,825,490	64,384,283	62,983,067	(1,401,216)	64,171,685	1,188,618
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSIS	0	3,700,000	3,700,000	0	3,700,000	0
440 FEDERAL HOMELAND SECURITY	53,209,695	11,042,652	23,701,903	12,659,251	23,717,367	15,464
445 FEDERAL-AM RECOVERY & REINVESTMENT ACT	23,836,591	4,141,158	5,101,921	960,763	5,101,921	0
449 FEDERAL-OTHER	117,854,348	183,910,280	196,142,268	12,231,988	109,148,109	(86,994,159)
Intergovernmental Revenue - Federal Subtotals	**388,048,690**	**409,257,913**	**440,613,856**	**31,355,943**	**356,393,851**	**(84,220,005)**
Intergovernmental Revenue - State						
451 STATE-PUBLIC ASSISTANCE ADMIN	45,748,230	45,824,564	49,981,352	4,156,788	50,575,341	593,989
452 STATE-PUBLIC ASSISTANCE PORGRAMS	25,051,847	19,259,691	24,069,560	4,809,869	23,770,449	(299,111)
453 STATE-HEALTH ADMINISTRATION	30,743,526	29,327,844	37,731,749	8,403,905	37,841,343	109,594
454 STATE-HEALTH PROGRAMS	131,881,938	160,490,673	197,905,317	37,414,644	189,983,382	(7,921,935)
455 STATE-HEALTH & WELFARE SALES TAX	154,064,723	155,698,191	177,105,249	21,407,058	188,088,499	10,983,250
456 STATE-HEALTH & WELFARE VEH LICENSE FEES	59,717,107	69,663,000	59,012,000	(10,651,000)	59,012,000	0
457 STATE-HEALTH & HUMAN SERVICES	44,774,148	34,422,865	40,404,950	5,982,085	43,685,921	3,280,971
45C CAPITAL CONTRIBUTIONS-STATE	0	0	56,700	56,700	0	(56,700)
461 STATE-MOTOR VEHICLE IN-LIEU TAX	775,555	0	0	0	0	0
462 STATE-HIGHWAY USERS TAX	23,625,969	27,820,459	30,925,619	3,105,160	31,685,619	760,000
470 STATE-AGRICULTURE	495,924	550,000	550,000	0	550,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASSIST	32,500,536	30,000,000	30,600,000	600,000	30,600,000	0
481 STATE - HOMEOWNERS' PROPERTY TAX RELIEF	5,118,693	5,101,000	5,101,000	0	5,101,000	0
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	76,565,204	78,967,000	86,836,000	7,869,000	89,874,000	3,038,000
489 STATE - OTHER	42,889,466	35,070,967	63,133,186	28,062,219	61,736,429	(1,396,757)
Intergovernmental Revenue - State Subtotals	**673,952,866**	**692,196,254**	**803,412,682**	**111,216,428**	**812,503,983**	**9,091,301**
Intergovernmental Revenue - Other						
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSIST	78,125,165	77,918,611	79,252,464	1,333,853	79,252,464	0
492 OTHER-TRANSPORT/TRANSIT-CAPITAL ASSIST	339,089	0	0	0	0	0
493 OTHER-IN-LIEU TAXES	0	0	(100,598)	(100,598)	(100,598)	0
499 OTHER - GOVERNMENTAL AGENCIES	166,372	30,000	8,002,440	7,972,440	7,941,440	(61,000)
Intergovernmental Revenue - Other Subtotals	**78,630,626**	**77,948,611**	**87,154,306**	**9,205,695**	**87,093,306**	**(61,000)**

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SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Charges for Services						
601 GENERAL GOVERNMENT SERVICES	70,712,565	72,652,004	80,922,570	8,270,566	82,037,138	1,114,568
605 HUMANE SERVICES	200,876	172,100	172,100	0	172,100	0
606 PUBLIC SAFETY SERVICE CHARGES	41,804,620	36,172,720	38,446,530	2,273,810	39,046,288	599,758
607 CORRECTION SERVICE CHARGES	1,693,185	2,525,628	2,154,865	(370,763)	2,604,073	449,208
608 HIGHWAY SERVICE CHARGES	666,468	800,000	800,000	0	800,000	0
609 EMERGENCY SERVICE RELATED CHARGES	432,511	482,737	483,290	553	511,550	28,260
611 PLANNING & ENGINEERING SERVICES	53,188,517	43,274,375	50,256,894	6,982,519	51,414,640	1,157,746
625 LIBRARY SERVICES	877,912	1,000,800	855,800	(145,000)	855,800	0
626 REC & PARK-SERVICE CHARGES	22,093,023	23,201,243	25,136,478	1,935,235	25,448,405	311,927
628 CONCERTS; EXHIBITIONS & PERFORMANCES	4,270,588	4,809,165	4,612,239	(196,926)	4,651,716	39,477
631 SANITATION SERVICE CHARGES	231,757,387	228,374,900	239,936,500	11,561,600	252,000,100	12,063,600
635 PUBLIC HEALTH CHARGES	14,860,938	12,765,474	12,710,734	(54,740)	12,710,785	51
640 PORT-CARGO SERVICES	4,707,146	4,845,020	5,125,559	280,539	5,125,559	0
641 PORT-SHIP REPAIR SERVICES	0	1,534,154	1,893,167	359,013	1,893,167	0
642 PORT-HARBOR SERVICES	15,000	1,944,750	1,992,300	47,550	1,992,300	0
645 PORT-CRUISE SERVICES	2,100,037	2,671,800	3,162,000	490,200	3,162,000	0
646 PORT-FISHING SERVICES	62,760	0	0	0	0	0
647 PORT-OTHER MARINE SERVICES	644,331	1,576,800	1,607,000	30,200	1,607,000	0
651 HOSPITAL SERVICE CHARGES	7,096,721	9,443,358	9,236,782	(206,576)	7,694,378	(1,542,404)
652 INPATIENT REVENUES	1,572,056,543	1,390,974,261	1,414,512,434	23,538,173	1,415,480,973	968,539
653 OUTPATIENT REVENUES	562,073,918	518,935,925	534,025,937	15,090,012	534,044,219	18,282
654 EMERGENCY ROOM REVENUES	218,338,881	0	0	0	0	0
658 REVENUE DEDUCTIONS	(1,973,595,013)	(1,520,521,325)	(1,560,459,946)	(39,938,621)	(1,555,471,861)	4,988,085
659 NET PATIENT REVENUE	162,597,230	156,455,656	169,126,023	12,670,367	183,417,022	14,290,999
660 STATE BILL REVENUES	192,323,009	242,076,880	275,738,212	33,661,332	270,993,566	(4,744,646)
661 TRANSIT PASS REVENUE	88,443,559	96,032,140	92,612,434	(3,419,706)	92,212,434	(400,000)
662 TRANSIT CABLE CAR REVENUE	27,928,252	25,054,000	25,303,000	249,000	25,303,000	0
663 TRANSIT CASH FARES	78,618,610	71,328,000	69,823,073	(1,504,927)	69,654,889	(168,184)
664 TRANSIT CHARTER BUS REVENUE	12,285	10,200	10,200	0	10,200	0
665 TRANSIT ADVERTISING REVENUE	15,370,018	15,142,603	15,613,903	471,300	15,605,072	(8,831)
666 TRANSIT TOKEN REVENUE	4,498,457	3,500,000	3,535,000	35,000	3,535,000	0
667 TRANSIT PARATRANSIT REVENUE	1,294,517	1,400,000	1,414,000	14,000	1,414,000	0
669 TRANSIT OTHER OPERATING REVENUE	1,012,078	150,000	151,500	1,500	151,500	0
671 SFIA-FLIGHT OPERATIONS	200,803,574	177,694,000	220,969,880	43,275,880	233,623,772	12,653,892
672 SFIA-RENTAL AIRLINES	189,371,987	209,209,000	227,872,000	18,663,000	227,872,000	0
673 SFIA-PAVED & UNIMPROVED-AIRLINES	25,222,186	25,272,000	24,779,000	(493,000)	24,779,000	0
674 SFIA-AIRCRAFT & OUTDOOR STORAGE	10,594,754	10,320,000	10,493,000	173,000	10,493,000	0
675 SFIA-AIRLINE SUPPORT SERVICE	41,522,249	40,807,000	41,730,000	923,000	41,730,000	0
676 SFIA-FUEL; OIL & OTHER SERVICES	13,360,426	13,503,000	13,839,000	336,000	13,839,000	0
677 SFIA-PARKING AIRLINES	7,853,044	7,784,000	7,975,000	191,000	7,975,000	0
681 WATER SALES	344,946,218	368,927,909	396,644,109	27,716,200	437,643,800	40,999,691
687 HHETCHY - ELECTRICITY SALES	91,540,081	35,607,926	37,121,032	1,513,106	40,424,100	3,303,068
699 OTHER CHARGES FOR SERVICES	2,131,359	2,466,583	3,645,427	1,178,844	3,645,427	0
860 ISF CHARGES FOR SERVICES TO AAO FUNDS	11,094,208	1,746,834	2,576,234	829,400	2,576,234	0
Charges for Services Subtotals	**2,346,597,015**	**2,342,123,620**	**2,508,555,260**	**166,431,640**	**2,594,678,346**	**86,123,086**

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SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Other Revenues						
701 RETIREMENT - CONTRIBUTIONS	16,083,741	19,414,243	21,204,947	1,790,704	22,124,339	919,392
702 PROPOSITION B HEALTH CARE	9,210,801	9,990,000	16,500,000	6,510,000	21,000,000	4,500,000
707 EXTRAORDINARY GAIN	198,128,975	0	0	0	0	0
753 CHN-OTHER OPERATING REVENUE	12,439,847	11,306,638	12,021,673	715,035	11,183,632	(838,041)
754 DEVELOPMENT IMPACT FEES & EXACTIONS	3,041,490	1,202,573	4,879,072	3,676,499	7,648,000	2,768,928
759 PORT-OTHER NON OPERATING REVENUE	2,338,294	1,495,445	1,471,107	(24,338)	1,469,689	(1,418)
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	830,215	0	1,800,000	1,800,000	1,800,000	0
762 PROCEEDS FROM SALES OF OTHER CITY PROP	703,602	429,000	429,000	0	429,000	0
771 SFIA-COGENERATION FACILITIES	56,360	101,000	102,000	1,000	102,000	0
772 SFIA-ELECTRICITY	17,901,754	18,567,000	23,999,000	5,432,000	23,999,000	0
773 SFIA-WATER	5,624,866	6,628,000	6,759,000	131,000	6,759,000	0
776 SFIA-NATURAL GAS	325,723	349,000	356,000	7,000	356,000	0
779 SFIA-MISCELLANEOUS	8,488,689	8,365,000	7,256,000	(1,109,000)	7,256,000	0
780 WATER-OTHER OPERATING REVENUE	2,304,400	2,291,000	2,360,000	69,000	3,007,100	647,100
781 GIFTS & BEQUESTS	11,040,989	10,955,660	12,150,048	1,194,388	2,068,615	(10,081,433)
782 PRIVATE GRANTS	2,963,488	1,297,103	1,470,107	173,004	985,110	(484,997)
789 OTHER OPERATING ADJUSTMENTS	8,012,538	1,541,284	1,541,284	0	1,541,284	0
797 CUSTOM WORK&SVC TO OTHER GOV'T AGENCIES	6,562,657	0	0	0	0	0
799 OTHER NON-OPERATING REVENUES	143,774,756	61,641,966	58,206,417	(3,435,549)	70,217,575	12,011,158
801 PROCEED FROM LONG-TERM DEBTS	12,179,564	10,443,388	5,000,000	(5,443,388)	25,000,000	20,000,000
803 PROCEED FROM SHORT-TERM DEBTS	10,914,415	0	0	0	0	0
849 OTHER FINANCING SOURCES	2,864,761	627,000	1,104,500	477,500	760,000	(344,500)
Other Revenues Subtotals	**475,791,925**	**166,645,300**	**178,610,155**	**11,964,855**	**207,706,344**	**29,096,189**
Transfers In						
920 CONTRIBUTION TRANSFERS IN (CTI)	405,723,977	502,081,186	602,569,052	100,487,866	655,434,703	52,865,651
930 OTHER OPERATING TRANSFERS IN (OTI)	350,630,480	449,501,261	611,290,020	161,788,759	575,530,259	(35,759,761)
950 INTRAFUND TRANSFERS IN (ITI)	554,682,670	475,789,079	618,751,791	142,962,712	607,205,910	(11,545,881)
Transfers In Subtotals	**1,311,037,127**	**1,427,371,526**	**1,832,610,863**	**405,239,337**	**1,838,170,872**	**5,560,009**
Use of / (Deposit to) Fund Balance						
999 UNAPPROPRIATED FUND BALANCE	(414,319,381)	236,091,357	329,872,522	93,781,165	165,570,760	(164,301,762)
Use of / (Deposit to) Fund Balance Subtotals	**(414,319,381)**	**236,091,357**	**329,872,522**	**93,781,165**	**165,570,760**	**(164,301,762)**
Revenue Subtotals	8,142,509,532	8,633,200,325	9,748,510,862	1,115,310,537	9,768,048,750	19,537,888
Less Interfund and Intrafund Transfers	(1,261,642,414)	(1,427,371,526)	(1,832,610,863)	(405,239,337)	(1,838,170,872)	(5,560,009)
Net Sources	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

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USES BY CATEGORY AND OBJECT

Object		2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Salaries & Wages							
001	PERMANENT SALARIES-MISC	1,328,335,177	1,510,933,160	1,612,096,178	101,163,018	1,647,447,250	35,351,072
002	PERMANENT SALARIES-UNIFORM	489,307,943	505,418,933	510,348,953	4,930,020	512,576,663	2,227,710
003	PERMANENT SALARIES-PLATFORM	149,510,398	144,021,108	150,713,346	6,692,238	150,713,346	0
004	PERMANENT SALARIES-NURSES	163,485,688	202,987,851	218,418,302	15,430,451	223,740,269	5,321,967
005	TEMP SALARIES-MISC	87,641,128	44,465,475	49,433,458	4,967,983	46,962,911	(2,470,547)
006	TEMP SALARIES-NURSES	28,987,265	5,248,847	5,349,204	100,357	5,355,312	6,108
009	PREMIUM PAY	92,237,554	90,177,498	94,207,708	4,030,210	94,550,965	343,257
010	ONE-TIME PAYMENTS	24,689,113	4,750,463	4,903,131	152,668	4,702,225	(200,906)
011	OVERTIME	110,831,090	103,997,972	103,491,543	(506,429)	102,988,918	(502,625)
012	HOLIDAY PAY	24,158,177	19,272,378	22,866,413	3,594,035	22,942,973	76,560
Salaries & Wages		**2,499,183,533**	**2,631,273,685**	**2,771,828,236**	**140,554,551**	**2,811,980,832**	**40,152,596**
Fringe Benefits							
013	RETIREMENT	409,324,707	435,323,616	528,610,056	93,286,440	618,304,000	89,693,944
014	SOCIAL SECURITY	139,364,928	152,725,293	162,672,555	9,947,262	164,947,949	2,275,394
015	HEALTH SERVICE	458,005,350	500,518,056	502,681,265	2,163,209	520,389,965	17,708,700
016	DENTAL COVERAGE	41,941,228	39,401,384	41,120,964	1,719,580	42,726,233	1,605,269
017	UNEMPLOYMENT INSURANCE	6,341,799	6,576,975	6,928,289	351,314	7,028,759	100,470
018	PLATFORM TRUST FUND	4,417,000	0	0	0	0	0
019	OTHER FRINGE BENEFITS	12,743,316	15,810,860	13,313,989	(2,496,871)	11,117,667	(2,196,322)
Fringe Benefits		**1,072,138,328**	**1,150,356,184**	**1,255,327,118**	**104,970,934**	**1,364,514,573**	**109,187,455**
Overhead							
020	OVERHEAD	154,575,609	159,850,240	162,336,297	2,486,057	167,571,893	5,235,596
Overhead		**154,575,609**	**159,850,240**	**162,336,297**	**2,486,057**	**167,571,893**	**5,235,596**
Professional & Contractual Services							
021	TRAVEL	2,641,552	2,170,586	2,383,694	213,108	2,299,237	(84,457)
022	TRAINING	6,483,718	7,316,271	7,524,480	208,209	7,442,591	(81,889)
023	EMPLOYEE EXPENSES	1,627,637	829,543	907,685	78,142	911,984	4,299
024	MEMBERSHIP FEES	3,525,400	3,218,882	3,274,273	55,391	3,257,368	(16,905)
025	ENTERTAINMENT AND PROMOTION	1,107,139	631,801	990,896	359,095	995,293	4,397
026	COURT FEES AND OTHER COMPENSATION	11,228,502	10,660,092	10,736,524	76,432	10,736,840	316
027	PROFESSIONAL & SPECIALIZED SERVICES	719,207,476	750,373,322	788,217,979	37,844,657	766,672,089	(21,545,890)
028	MAINTENANCE SVCS-BUILDING & STRUCTURES	39,307,220	33,776,363	34,777,813	1,001,450	34,885,777	107,964
029	MAINTENANCE SVCS-EQUIPMENT	43,900,396	50,044,682	52,845,375	2,800,693	53,061,515	216,140
030	RENTS & LEASES-BUILDINGS & STRUCTURES	83,653,004	129,693,095	136,549,415	6,856,320	138,712,034	2,162,619
031	RENTS & LEASES-EQUIPMENT	10,185,224	10,746,809	11,611,234	864,425	11,493,252	(117,982)
032	UTILITIES	18,223,626	17,728,129	18,284,461	556,332	18,835,660	551,199
033	POWER FOR RESALE	94,986,170	46,817,160	45,452,987	(1,364,173)	46,349,094	896,107
034	SUBSISTANCE	4,185,794	46,000	46,000	0	46,000	0
035	OTHER CURRENT EXPENSES	55,076,655	100,635,082	102,980,109	2,345,027	100,668,904	(2,311,205)
051	INSURANCE	75,685,785	71,105,943	71,484,954	379,011	72,285,226	800,272
052	TAXES; LICENSES & PERMITS	188,281,168	186,418,592	256,512,953	70,094,361	254,026,298	(2,486,655)
053	JUDGMENTS & CLAIMS	63,289,512	34,655,066	31,227,039	(3,428,027)	31,172,039	(55,000)
054	OTHER FIXED CHARGES	718,639	1,012,144	1,066,167	54,023	366,167	(700,000)
058	HEALTH SERV FUND-OTHER BENEFIT EXPENSES	144,308	0	0	0	0	0
06B	PROGRAMMATIC PROJECTS-CFWD BUDGET ONLY	0	20,000	20,000	0	953,000	933,000
06C	CAPITAL PROJECTS BUDGET - CFWD ONLY	0	(3,416,242)	0	3,416,242	0	0
06D	FACILITIES MAINTENANCE BUDGET-CFWD ONLY	0	(50,000)	0	50,000	0	0
06P	PROGRAMMATIC PROJECTS-BUDGET	0	19,709,796	98,276,140	78,566,344	77,930,277	(20,345,863)
079	ALLOCATED CHARGES	(52,798,226)	(28,657,025)	(36,575,560)	(7,918,535)	(36,528,208)	47,352
07R	PAYMENT TO REFUNDED BOND ESCROW AGENT	2,706,317	0	0	0	0	0
Professional & Contractual Services		**1,373,367,016**	**1,445,486,091**	**1,638,594,618**	**193,108,527**	**1,596,572,437**	**(42,022,181)**

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USES BY CATEGORY AND OBJECT

Object		2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Aid Assistance / Grants							
036	AID ASSISTANCE	38,721,367	48,669,898	49,047,678	377,780	50,527,146	1,479,468
037	AID PAYMENTS	232,730,006	244,499,779	239,748,943	(4,750,836)	242,389,375	2,640,432
038	CITY GRANT PROGRAMS	273,472,067	322,328,819	356,565,674	34,236,855	334,837,467	(21,728,207)
039	OTHER SUPPORT & CARE OF PERSONS	52,444,087	300,000	21,896,000	21,596,000	21,021,000	(875,000)
Aid Assistance / Grants		**597,367,527**	**615,798,496**	**667,258,295**	**51,459,799**	**648,774,988**	**(18,483,307)**
Materials & Supplies							
040	MATERIALS & SUPPLIES BUDGET ONLY	0	121,007,841	126,342,095	5,334,254	127,230,067	887,972
041	INVENTORIES	1,724,761	0	0	0	0	0
042	BUILDING & CONSTRUCTION SUPPLIES	25,127,419	21,084,086	20,817,953	(266,133)	20,806,757	(11,196)
043	EQUIPMENT MAINTENANCE SUPPLIES	37,563,124	33,657,704	32,793,859	(863,845)	32,793,859	0
044	HOSPITAL; CLINICS & LABORATORY SUPPLIES	79,252,145	22,752,962	25,699,138	2,946,176	26,315,236	616,098
045	SAFETY	9,647,715	7,305,636	7,587,139	281,503	7,586,867	(272)
046	FOOD	11,449,387	7,234,214	9,264,989	2,030,775	9,507,214	242,225
047	FUELS AND LUBRICANTS	30,322,624	22,915,921	20,270,598	(2,645,323)	20,270,598	0
048	WATER SEWAGE TREATMENT SUPPLIES	10,621,411	13,392,295	13,485,095	92,800	13,485,095	0
049	OTHER MATERIALS & SUPPLIES	47,436,864	36,724,340	34,610,837	(2,113,503)	35,603,492	992,655
04A	EQUIPMENT (5K OR LESS-CONTROLLED ASSET)	1,325,461	2,179,351	2,219,200	39,849	2,219,200	0
Materials & Supplies		**254,470,911**	**288,254,350**	**293,090,903**	**4,836,553**	**295,818,385**	**2,727,482**
Equipment							
060	EQUIPMENT PURCHASE	19,677,961	17,589,699	24,408,211	6,818,512	20,676,773	(3,731,438)
061	EQUIPMENT LEASE PURCHASE-INITIAL	1,357,867	0	0	0	0	0
062	EQUIPMENT LEASE/PURCHASE-OPTION RENEWAL	479,873	604,631	372,111	(232,520)	341,813	(30,298)
063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIAL	173,378	10,552,388	0	(10,552,388)	0	0
064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT RENEW	6,416,221	10,570,861	12,200,675	1,629,814	11,285,530	(915,145)
065	ANIMAL PURCHASE	14,313	12,500	14,500	2,000	0	(14,500)
068	INTEREST EXPENSE-CAPITALIZED	1,502	0	0	0	0	0
Equipment		**28,121,115**	**39,330,079**	**36,995,497**	**(2,334,582)**	**32,304,116**	**(4,691,381)**
Debt Service							
070	DEBT SERVICE - BUDGET ONLY	273,992	30,728,937	27,774,391	(2,954,546)	29,067,586	1,293,195
071	DEBT REDEMPTION	292,519,925	264,917,731	340,754,804	75,837,073	334,613,371	(6,141,433)
073	DEBT ISSUANCE COST	757,187	0	0	0	0	0
074	DEBT INTEREST AND OTHER FISCAL CHARGES	268,754,702	508,921,097	572,411,444	63,490,347	572,752,380	340,936
Debt Service		**562,305,806**	**804,567,765**	**940,940,639**	**136,372,874**	**936,433,337**	**(4,507,302)**
Services of Other Departments							
081	SERVICES OF OTHER DEPTS (AAO FUNDS)	600,658,201	664,566,947	691,135,882	26,568,935	702,719,364	11,583,482
Services of Other Departments		**600,658,201**	**664,566,947**	**691,135,882**	**26,568,935**	**702,719,364**	**11,583,482**
Transfers Out							
092	CONTRIBUTION TRANSFERS OUT (CTO)	389,872,977	483,615,993	575,504,100	91,888,107	633,435,916	57,931,816
092	GENERAL FUND SUBSIDY TRANSFER OUT	16,187,285	18,465,193	27,064,952	8,599,759	21,998,787	(5,066,165)
093	OTHER OPERATING TRANSFERS OUT (OTO)	369,324,858	449,501,261	611,290,020	161,788,759	575,530,259	(35,759,761)
095	INTRAFUND TRANSFERS OUT (ITO)	781,325,286	475,789,079	618,751,791	142,962,712	607,205,910	(11,545,881)
Transfers Out		**1,556,710,406**	**1,427,371,526**	**1,832,610,863**	**405,239,337**	**1,838,170,872**	**5,560,009**
Budgetary Reserves							
096	UNAPPROPRIATED REVENUE-CHARTER RESERVES	0	17,800,000	15,895,000	(1,905,000)	14,377,000	(1,518,000)
097	UNAPPROPRIATED REVENUE RETAINED	0	116,699,200	141,602,267	24,903,067	114,433,681	(27,168,586)
098	UNAPPROPRIATED REVENUE-DESIGNATED	0	25,351,028	78,150,448	52,799,420	108,334,820	30,184,372
Budgetary Reserves		**0**	**159,850,228**	**235,647,715**	**75,797,487**	**237,145,501**	**1,497,786**
Facilities Maintenance							
06F	FACILITIES MAINTENANCE PROJECTS-BUDGET	16,486,931	56,408,647	63,617,446	7,208,799	43,260,678	(20,356,768)
Facilities Maintenance		**16,486,931**	**56,408,647**	**63,617,446**	**7,208,799**	**43,260,678**	**(20,356,768)**

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USES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Capital Renewal						
06R CAPITAL RENEWAL	196,900	33,754,969	40,781,948	7,026,979	90,304,076	49,522,128
Capital Renewal	**196,900**	**33,754,969**	**40,781,948**	**7,026,979**	**90,304,076**	**49,522,128**
Capital Projects						
067 BLDS;STRUCTURES & IMPROVEMENTS	271,790,293	152,103,817	151,256,541	(847,276)	55,906,655	(95,349,886)
Capital Projects	**271,790,293**	**152,103,817**	**151,256,541**	**(847,276)**	**55,906,655**	**(95,349,886)**
Expenditures	8,987,372,576	9,628,973,024	10,781,421,998	1,152,448,974	10,821,477,707	40,055,709
Less Interfund and Intrafund Transfers	(1,261,055,217)	(1,427,371,526)	(1,832,610,863)	(405,239,337)	(1,838,170,872)	(5,560,009)
Less Interdepartmental Recoveries	(845,450,241)	(995,772,699)	(1,032,911,136)	(37,138,437)	(1,053,428,957)	(20,517,821)
Net Uses	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

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SOURCES BY FUND

Fund	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Fund Type: 1G GENERAL FUND						
AGF GENERAL FUND	3,266,304,399	3,666,456,897	4,186,868,342	520,411,445	4,314,164,082	127,295,740
BSI BUDGET SAVINGS INCENTIVE	22,409,950	0	0	0	0	0
Fund Type: 1G Subtotal	**3,288,714,349**	**3,666,456,897**	**4,186,868,342**	**520,411,445**	**4,314,164,082**	**127,295,740**
Fund Type: 2S SPECIAL REVENUE FUNDS						
BIF BUILDING INSPECTION FUND	44,547,946	51,135,558	100,336,232	49,200,674	72,450,925	(27,885,307)
CDB COMMUNITY DEVELOPMENT SPECIAL REV FUND	5,787,743	11,008,190	7,186,745	(3,821,445)	7,499,678	312,933
CFC CHILDREN AND FAMILIES FUND	19,087,842	30,562,257	44,596,786	14,034,529	38,243,822	(6,352,964)
CFF CONVENTION FACILITIES FUND	87,991,811	82,365,907	80,955,485	(1,410,422)	75,248,351	(5,707,134)
CHF CHILDREN'S FUND	87,424,061	93,223,279	114,808,100	21,584,821	103,074,199	(11,733,901)
CHS COMM HEALTH SVS SPEC REV FD	107,396,109	93,763,045	102,963,447	9,200,402	95,385,806	(7,577,641)
CRF CULTURE & RECREATION SPEC REV FD	24,623,660	10,401,050	28,118,683	17,717,633	25,748,250	(2,370,433)
CSS CHILD SUPPORT SERVICES FUND	12,878,097	12,844,515	13,274,981	430,466	13,198,423	(76,558)
CTF COURTS' SPECIAL REVENUE FUND	4,570,626	4,573,874	4,615,895	42,021	4,619,495	3,600
ENV ENVIRONMENTAL PROTECTION PROGRAM	10,266,993	5,020,623	2,747,279	(2,273,344)	2,851,486	104,207
GOL GOLF FUND	11,585,403	13,355,031	15,258,878	1,903,847	15,022,746	(236,132)
GSF GENERAL SERVICES SPECIAL REVENUE FUND	9,580,008	6,973,376	6,430,460	(542,916)	6,494,051	63,591
GTF GASOLINE TAX FUND	36,910,475	35,585,217	38,707,527	3,122,310	39,464,277	756,750
HWF HUMAN WELFARE SPECIAL REVENUE FUND	19,468,826	25,533,662	30,266,680	4,733,018	26,820,846	(3,445,834)
LIB PUBLIC LIBRARY SPEC REV FD	93,069,748	92,390,594	102,326,489	9,935,895	104,148,343	1,821,854
NDF NEIGHBORHOOD DEVELOPMENT SPEC REV FD	61,670,375	13,223,913	12,845,872	(378,041)	16,057,142	3,211,270
OSP OPEN SPACE & PARK FUND	42,252,053	45,599,571	47,993,162	2,393,591	49,774,734	1,781,572
PPF PUBLIC PROTECTION SPECIAL REVENUE FUND	78,969,911	27,804,779	45,150,917	17,346,138	44,148,877	(1,002,040)
PWF PUBLIC WORKS/TRANS & COMMERCE SRF	21,710,859	15,115,676	16,349,632	1,233,956	16,881,485	531,853
ROF LOW-MOD INCOME HOUSING ASSET FUND	19,620,575	0	6,868,000	6,868,000	6,865,000	(3,000)
RPF REAL PROPERTY SPECIAL REVENUE FUND	1,145,680	24,813,642	25,247,048	433,406	24,937,606	(309,442)
SCP SENIOR CITIZENS' PROGRAMS FUND	28,379	9,487,879	8,501,793	(986,086)	7,819,832	(681,961)
T&C TRANSPORTATION & COMMERCE S/R FD	57,393	0	0	0	0	0
WMF WAR MEMORIAL FUND	11,478,642	12,366,958	12,911,740	544,782	13,144,285	232,545
Fund Type: 2S Subtotal	**812,123,215**	**717,148,596**	**868,461,831**	**151,313,235**	**809,899,659**	**(58,562,172)**
Fund Type: 3C CAPITAL PROJECTS FUNDS						
FPS FIRE PROTECTION SYSTEMS IMPVT. FUND	0	8,272,000	0	(8,272,000)	0	0
PLI PUBLIC LIBRARY IMPROVEMENT FUND	70,802	0	0	0	0	0
RPF RECREATION & PARK CAPITAL IMPVTS FUND	8,783,127	500,000	1,778,961	1,278,961	0	(1,778,961)
SIF STREET IMPROVEMENT FUND	8,334,145	255,538	1,603,626	1,348,088	0	(1,603,626)
XCF CITY FACILITIES IMPROVEMENT FUND	4,274,293	0	0	0	0	0
Fund Type: 3C Subtotal	**21,462,367**	**9,027,538**	**3,382,587**	**(5,644,951)**	**0**	**(3,382,587)**
Fund Type: 4D DEBT SERVICE FUNDS						
GOB GENERAL OBLIGATION BOND FUND	218,668,361	176,601,000	249,667,265	73,066,265	242,734,461	(6,932,804)
ODS OTHER DEBT SERVICE FUNDS	0	266,492	143,246	(123,246)	10,000	(133,246)
Fund Type: 4D Subtotal	**218,668,361**	**176,867,492**	**249,810,511**	**72,943,019**	**242,744,461**	**(7,066,050)**
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS						
AAA SFIA-OPERATING FUND	777,069,949	844,564,388	880,543,297	35,978,909	877,891,311	(2,651,986)
CPF SFIA-CAPITAL PROJECTS FUND	133,112,156	137,198,209	157,429,491	20,231,282	93,859,772	(63,569,719)
SRF SFIA-SPECIAL REVENUE FUND	88,949	806,360	800,000	(6,360)	800,000	0
Fund Type: 5A Subtotal	**910,271,054**	**982,568,957**	**1,038,772,788**	**56,203,831**	**972,551,083**	**(66,221,705)**
Fund Type: 5C WASTEWATER ENTERPRISE FUNDS						
AAA CWP-OPERATING FUND	218,391,364	241,272,473	252,547,080	11,274,607	264,719,416	12,172,336
CPF CWP-CAPITAL PROJECTS FUND	41,420,337	33,000,000	37,000,000	4,000,000	39,000,000	2,000,000
Fund Type: 5C Subtotal	**259,811,701**	**274,272,473**	**289,547,080**	**15,274,607**	**303,719,416**	**14,172,336**
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS						
AAA SFGH-OPERATING FUND	860,378,938	887,880,085	1,065,402,704	177,522,619	1,131,647,438	66,244,734
CPF SFGH-CAPITAL PROJECTS FUND	0	0	692,234	692,234	0	(692,234)
Fund Type: 5H Subtotal	**860,378,938**	**887,880,085**	**1,066,094,938**	**178,214,853**	**1,131,647,438**	**65,552,500**
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS						
AAA LHH-OPERATING FUND	222,552,644	205,503,728	212,124,736	6,621,008	224,546,107	12,421,371

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SOURCES BY FUND

Fund	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS						
DSF LHH DEBT SERVICE FUND	0	12,747,724	33,959,639	21,211,915	17,319,530	(16,640,109)
Fund Type: 5L Subtotal	**222,552,644**	**218,251,452**	**246,084,375**	**27,832,923**	**241,865,637**	**(4,218,738)**
Fund Type: 5M MTA-MUNICIPAL RAILWAY FUNDS						
AAA MUNI-OPERATING FUND	710,410,826	659,532,379	671,982,100	12,449,721	680,943,916	8,961,816
SRF MUNI-SPECIAL REVENUE FUND	1,751,279	0	0	0	0	0
Fund Type: 5M Subtotal	**712,162,105**	**659,532,379**	**671,982,100**	**12,449,721**	**680,943,916**	**8,961,816**
Fund Type: 5N MTA-PARKING & TRAFFIC FUNDS						
AAA PTC-OPERATING FUND	128,634,265	249,393,362	248,758,173	(635,189)	251,288,173	2,530,000
Fund Type: 5N Subtotal	**128,634,265**	**249,393,362**	**248,758,173**	**(635,189)**	**251,288,173**	**2,530,000**
Fund Type: 5O MTA-TAXI COMMISSION						
AAA TAXI COMMISSION-OPERATING FUND	12,368,337	10,157,739	9,187,172	(970,567)	9,239,134	51,962
Fund Type: 5O Subtotal	**12,368,337**	**10,157,739**	**9,187,172**	**(970,567)**	**9,239,134**	**51,962**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS						
AAA PORT-OPERATING FUND	107,691,504	99,665,934	108,401,301	8,735,367	77,967,840	(30,433,461)
SBH SOUTH BEACH HARBOR	0	4,283,715	4,346,475	62,760	4,346,475	0
Fund Type: 5P Subtotal	**107,691,504**	**103,949,649**	**112,747,776**	**8,798,127**	**82,314,315**	**(30,433,461)**
Fund Type: 5T PUC-HETCH HETCHY DEPARTMENT FUNDS						
AAA HETCHY OPERATING FUND	178,682,541	103,182,303	110,844,084	7,661,781	90,167,870	(20,676,214)
CPF HETCHY CAPITAL PROJECTS FUND	0	34,454,200	48,723,652	14,269,452	16,537,361	(32,186,291)
Fund Type: 5T Subtotal	**178,682,541**	**137,636,503**	**159,567,736**	**21,931,233**	**106,705,231**	**(52,862,505)**
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS						
AAA SFWD-OPERATING FUND	371,688,776	430,525,647	482,787,803	52,262,156	504,489,331	21,701,528
CPF SFWD-CAPITAL PROJECTS FUND	3,523,079	17,215,000	20,252,600	3,037,600	20,252,600	0
PUC PUC OPERATING FUND	210,429	0	0	0	0	0
Fund Type: 5W Subtotal	**375,422,284**	**447,740,647**	**503,040,403**	**55,299,756**	**524,741,931**	**21,701,528**
Fund Type: 5X PARKING GARAGES/OTHER						
OPF OFF STREET PARKING OPERATING FUND	15,366,776	46,480,492	47,408,901	928,409	47,408,901	0
Fund Type: 5X Subtotal	**15,366,776**	**46,480,492**	**47,408,901**	**928,409**	**47,408,901**	**0**
Fund Type: 5Y SFMTA BICYCLE FUND						
AAA BICYCLE OPERATING FUND	511,054	354,405	370,427	16,022	370,427	0
Fund Type: 5Y Subtotal	**511,054**	**354,405**	**370,427**	**16,022**	**370,427**	**0**
Fund Type: 5Z SFMTA PEDESTRIAN FUND						
AAA PEDESTRIAN OPERATING FUND	128,958	161,391	168,890	7,499	168,890	0
Fund Type: 5Z Subtotal	**128,958**	**161,391**	**168,890**	**7,499**	**168,890**	**0**
Fund Type: 6I INTERNAL SERVICE FUNDS						
CSF IS-CENTRAL SHOPS FUND	125,488	0	700,000	700,000	700,000	0
FCF FINANCE CORP INTERNAL SERVICE FUNDS	0	10,443,388	0	(10,443,388)	0	0
OIS IS-REPRODUCTION FUND	(404,209)	0	146,730	146,730	11,000	(135,730)
TIF DTIS-TELECOMM. & INFORMATION SVCS FUND	(2,684,242)	3,050,301	4,978,739	1,928,438	1,625,826	(3,352,913)
Fund Type: 6I Subtotal	**(2,962,963)**	**13,493,689**	**5,825,469**	**(7,668,220)**	**2,336,826**	**(3,488,643)**
Fund Type: 7E EXPENDABLE TRUST FUNDS						
BEQ BEQUESTS FUND	1,439,706	1,128,098	1,169,935	41,837	1,088,502	(81,433)
GIF GIFT FUND	2,445,777	864,238	1,024,845	160,607	1,024,845	0
Fund Type: 7E Subtotal	**3,885,483**	**1,992,336**	**2,194,780**	**202,444**	**2,113,347**	**(81,433)**
Fund Type: 7P PENSION TRUST FUNDS						
RET EMPLOYEES' RETIREMENT SYSTEM	16,591,671	19,664,243	21,454,947	1,790,704	22,374,339	919,392
Fund Type: 7P Subtotal	**16,591,671**	**19,664,243**	**21,454,947**	**1,790,704**	**22,374,339**	**919,392**

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SOURCES BY FUND

Fund	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Fund Type: 7R RETIREE HEALTH CARE TRUST FUND - PROP B						
RHC RETIREE HEALTH CARE TRUST FUND - PROP B	44,888	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Fund Type: 7R Subtotal	**44,888**	**10,170,000**	**16,781,636**	**6,611,636**	**21,451,544**	**4,669,908**
Revenue Subtotals	8,142,509,532	8,633,200,325	9,748,510,862	1,115,310,537	9,768,048,750	19,537,888
Less Interfund and Intrafund Transfers	(1,261,642,414)	(1,427,371,526)	(1,832,610,863)	(405,239,337)	(1,838,170,872)	(5,560,009)
Net Sources	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
ADULT PROBATION						
ADMINISTRATION - ADULT PROBATION	2,505,451	4,263,091	4,447,047	183,956	4,611,842	164,795
COMMUNITY SERVICES	7,113,821	9,635,653	9,236,431	(399,222)	9,578,718	342,287
ONE STOP RE ENTRY SERVICES	281,701	1,415,630	1,581,602	165,972	1,613,411	31,809
PRE - SENTENCING INVESTIGATION	3,171,660	2,939,817	2,954,571	14,754	3,050,829	96,258
REALIGNMENT SERVICES-POST RELEASE COMM.	1,894,280	6,121,861	8,789,091	2,667,230	8,907,522	118,431
WORK ORDERS & GRANTS	737,801	600,000	0	(600,000)	0	0
ADULT PROBATION	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
DISTRICT ATTORNEY						
ADMINISTRATION - CRIMINAL & CIVIL	1,588,255	2,030,382	2,072,446	42,064	1,916,088	(156,358)
CAREER CRIMINAL PROSECUTION	1,075,230	1,002,495	1,041,013	38,518	1,074,144	33,131
CHILD ABDUCTION	978,886	914,780	998,165	83,385	1,030,297	32,132
FAMILY VIOLENCE PROGRAM	1,157,174	1,216,414	1,595,359	378,945	1,643,409	48,050
FELONY PROSECUTION	22,660,241	24,466,391	27,887,076	3,420,685	28,362,190	475,114
MISDEMEANOR PROSECUTION	2,096,296	1,915,546	1,995,815	80,269	2,063,431	67,616
SUPPORT SERVICES	5,517,417	6,172,219	6,514,328	342,109	6,717,826	203,498
WORK ORDERS & GRANTS	6,447,204	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
DISTRICT ATTORNEY	**41,520,703**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
EMERGENCY MANAGEMENT						
911 PROJECT	365,396	0	0	0	0	0
EMERGENCY COMMUNICATIONS	39,620,334	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
EMERGENCY MANAGEMENT - EMSA	(127)	0	0	0	0	0
EMERGENCY SERVICES	51,758,296	6,471,790	26,285,716	19,813,926	26,407,242	121,526
FALSE ALARM PREVENTION	721,716	754,297	0	(754,297)	0	0
OUTDOOR PUBLIC WARNING SYSTEM	83,460	132,258	140,910	8,652	139,145	(1,765)
EMERGENCY MANAGEMENT	**92,549,075**	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
FIRE DEPARTMENT						
ADMINISTRATION & SUPPORT SERVICES	31,190,925	32,864,218	33,013,379	149,161	33,907,633	894,254
CUSTODY	0	715,735	1,621,500	905,765	2,555,500	934,000
FIRE GENERAL	690	1,278,096	1,455,251	177,155	1,358,000	(97,251)
FIRE SUPPRESSION	255,316,638	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
GRANT SERVICES	234,498	0	0	0	0	0
PREVENTION & INVESTIGATION	11,094,390	11,919,164	12,618,199	699,035	13,171,984	553,785
TRAINING	4,021,504	4,167,160	4,256,727	89,567	4,351,244	94,517
WORK ORDER SERVICES	675,698	0	100,000	100,000	0	(100,000)
FIRE DEPARTMENT	**302,534,343**	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
JUVENILE PROBATION						
ADMINISTRATION	7,294,134	7,112,485	7,168,723	56,238	7,288,308	119,585
CHILDREN'S BASELINE	1,065,292	1,001,571	1,010,999	9,428	1,012,158	1,159
JUVENILE HALL	11,052,513	11,472,100	11,649,687	177,587	12,286,201	636,514
JUVENILE HALL REPLACEMENT DEBT PAYMENT	2,626,268	2,660,351	2,667,374	7,023	2,665,174	(2,200)
LOG CABIN RANCH	2,643,749	3,001,666	3,290,352	288,686	3,331,528	41,176
PROBATION SERVICES	9,133,056	10,439,664	11,199,492	759,828	11,641,789	442,297
JUVENILE PROBATION	**33,815,012**	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
POLICE						
AIRPORT POLICE	43,784,588	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
CRIME CONTROL	424	0	0	0	0	0
INVESTIGATIONS	64,194,300	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
OFFICE OF CITIZEN COMPLAINTS	4,484,454	4,610,850	4,876,485	265,635	5,036,106	159,621
OPERATIONS AND ADMINISTRATION	68,509,203	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
PATROL	276,177,335	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
POLICE OPERATIONS	19,252	0	0	0	0	0
WORK ORDER SERVICES	15,246,673	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
POLICE	**472,416,229**	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
PUBLIC DEFENDER						
CRIMINAL AND SPECIAL DEFENSE	26,185,622	26,705,704	28,774,520	2,068,816	29,666,458	891,938
GRANT SERVICES	341,433	88,484	96,637	8,153	100,329	3,692
PUBLIC DEFENDER WORK ORDER	79,678	0	0	0	0	0

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
PUBLIC DEFENDER						
PUBLIC DEFENDER	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
SHERIFF						
COURT SECURITY AND PROCESS	12,190,982	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
CUSTODY	83,901,967	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
FACILITIES & EQUIPMENT	12,441,613	13,307,008	13,637,926	330,918	14,418,153	780,227
HALL OF JUSTICE JAILS	2,442	0	0	0	0	0
NON PROGRAM	8,760,223	0	0	0	0	0
SECURITY SERVICES	16,728,207	16,224,272	16,223,656	(616)	16,794,592	570,936
SHERIFF ADMINISTRATION	12,545,432	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
SHERIFF FIELD SERVICES	9,881,276	7,976,044	9,047,254	1,071,210	9,123,415	76,161
SHERIFF FIELD SERVICES GRANTS	1,048	0	0	0	0	0
SHERIFF PROGRAMS	12,300,840	12,294,272	11,723,055	(571,217)	11,749,651	26,596
SHERIFF RECRUITMENT & TRAINING	3,300,750	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
SHERIFF	**172,054,780**	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
SUPERIOR COURT						
COURT HOUSE CONSTRUCTION	4,570,626	4,573,874	4,615,895	42,021	4,619,495	3,600
DISPUTE RESOLUTION PROGRAM	250,375	280,000	280,000	0	280,000	0
INDIGENT DEFENSE/GRAND JURY	9,527,921	9,873,370	9,703,023	(170,347)	9,703,023	0
TRIAL COURT SERVICES	23,353,658	22,974,197	23,124,197	150,000	23,124,197	0
SUPERIOR COURT	**37,702,580**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Service Area: 01 Subtotals	**1,194,904,169**	**1,206,234,629**	**1,289,846,716**	**83,612,087**	**1,313,809,616**	**23,962,900**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 02 Public Works, Transportation & Commerce						
AIRPORT COMMISSION						
ADMINISTRATION	35,071,569	42,001,587	44,716,322	2,714,735	46,020,786	1,304,464
AIRPORT DIRECTOR	16,765,220	8,793,873	9,902,222	1,108,349	10,016,001	113,779
BUREAU OF DESIGN AND CONSTRUCTION	5,059,864	14,263,376	14,489,824	226,448	14,640,932	151,108
BUSINESS & FINANCE	415,212,150	448,300,394	467,602,516	19,302,122	482,131,579	14,529,063
CAPITAL PROJECTS AND GRANTS	88,949	86,498,209	76,229,491	(10,268,718)	800,000	(75,429,491)
CHIEF OPERATING OFFICER	4,141,879	4,806,312	5,197,948	391,636	5,302,857	104,909
COMMUNICATIONS & MARKETING	6,241,287	6,488,281	7,313,620	825,339	7,416,714	103,094
CONTINUING PROJECTS, MAINT AND RENEWAL	174,243	10,500,000	9,310,000	(1,190,000)	0	(9,310,000)
DEPARTMENTAL FUND TRANSFER	10,544,000	0	0	0	0	0
FACILITIES	143,828,120	154,682,430	161,995,783	7,313,353	164,461,138	2,465,355
FACILITIES MAINTENANCE,CONSTRUCTION	65,315,441	0	0	0	0	0
FIRE AIRPORT BUREAU NON-PERSONNEL COST	573,175	668,947	872,574	203,627	575,313	(297,261)
OPERATIONS AND SECURITY	53,931,817	59,421,756	63,690,607	4,268,851	64,562,134	871,527
PLANNING DIVISION	3,516,874	3,547,012	3,858,567	311,555	3,959,350	100,783
POLICE AIRPORT BUREAU NON-PERSONNEL COST	1,933,045	3,552,285	3,209,054	(343,231)	2,191,898	(1,017,156)
AIRPORT COMMISSION	**762,397,633**	**843,524,462**	**868,388,528**	**24,864,066**	**802,078,702**	**(66,309,826)**
BOARD OF APPEALS						
APPEALS PROCESSING	738,525	932,443	942,085	9,642	942,085	0
BOARD OF APPEALS	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**
BUILDING INSPECTION						
ADMINISTRATION/SUPPORT SERVICES	10,970,928	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
HOUSING INSPECTION/CODE ENFORCEMENT SVCS	6,336,655	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
INSPECTION SERVICES	14,825,637	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
PERMIT CENTER	2,501	0	0	0	0	0
PLAN REVIEW SERVICES	9,194,640	12,159,405	13,685,762	1,526,357	14,492,838	807,076
BUILDING INSPECTION	**41,330,361**	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
ECONOMIC AND WORKFORCE DEVELOPMENT						
CHILDREN'S BASELINE	347,889	314,065	314,065	0	314,065	0
ECONOMIC DEVELOPMENT	11,674,581	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
FILM SERVICES	1,203,984	1,291,625	1,325,000	33,375	625,000	(700,000)
OFFICE OF SMALL BUSINESS AFFAIRS	676,332	787,895	866,509	78,614	891,866	25,357
WORKFORCE TRAINING	7,383,311	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
ECONOMIC AND WORKFORCE DEVELOPMENT	**21,286,097**	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
GENERAL SERVICES AGENCY - PUBLIC WORKS						
ARCHITECTURE	937,269	414,630	443,844	29,214	441,624	(2,220)
BUILDING REPAIR AND MAINTENANCE	11,137,281	18,102,561	18,637,389	534,828	18,981,004	343,615
CAPITAL ASSET PLANNING	292,806	0	0	0	0	0
CITY CAPITAL PROJECTS	22,843,391	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
CONSTRUCTION MANAGEMENT SERVICES	2,385,829	217,264	271,799	54,535	271,749	(50)
ENGINEERING	2,785,398	883,494	870,432	(13,062)	851,701	(18,731)
FACILITIES MGMT & OPERATIONS	50,255	0	0	0	0	0
GENERAL ADMINISTRATION	3,657	0	0	0	0	0
MAINTENANCE OF STREETLIGHTS	133,308	0	0	0	0	0
MAPPING	4,350,991	0	0	0	0	0
NEIGHBORHOOD BEAUTIFICATION	126,541	0	0	0	0	0
PARKING & TRAFFIC	216,627	0	0	0	0	0
STREET AND SEWER REPAIR	10,881,795	16,776,235	17,233,619	457,384	18,135,243	901,624
STREET ENVIRONMENTAL SERVICES	36,321,639	39,926,370	43,947,522	4,021,152	44,665,913	718,391
STREET USE MANAGEMENT	8,070,712	16,142,550	18,469,276	2,326,726	19,426,067	956,791
URBAN FORESTRY	10,075,552	16,875,004	17,749,310	874,306	18,259,036	509,726
GENERAL SERVICES AGENCY - PUBLIC WORKS	**110,613,051**	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
MUNICIPAL TRANSPORTATION AGENCY						
ACCESSIBLE SERVICES	13,801,006	20,913,224	22,178,474	1,265,250	22,221,590	43,116
ADMINISTRATION	52,075,497	69,028,044	73,440,798	4,412,754	73,741,974	301,176
AGENCY WIDE EXPENSES	92,558,473	105,049,662	66,625,738	(38,423,924)	68,419,790	1,794,052
CAPITAL PROGRAMS & CONSTRUCTION	18,313	100,402	(2,434)	(102,836)	(1,626)	808
CUSTOMER SERVICE	919	0	0	0	0	0
DEVELOPMENT AND PLANNING	917,187	714,521	919,103	204,582	931,322	12,219

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 02 Public Works, Transportation & Commerce						
MUNICIPAL TRANSPORTATION AGENCY						
PARKING & TRAFFIC	76,468,029	82,629,336	90,364,209	7,734,873	91,551,487	1,187,278
PARKING GARAGES & LOTS	18,327,941	24,377,430	27,724,828	3,347,398	27,724,828	0
RAIL & BUS SERVICES	464,632,482	443,907,050	486,718,110	42,811,060	493,174,596	6,456,486
REVENUE, TRANSFERS & RESERVES	16,999,761	0	0	0	0	0
SECURITY, SAFETY, TRAINING & ENFORCEMENT	56,855,561	79,798,726	78,675,457	(1,123,269)	80,350,138	1,674,681
TAXI SERVICES	2,336,542	4,098,656	3,252,770	(845,886)	3,304,732	51,962
MUNICIPAL TRANSPORTATION AGENCY	**794,991,711**	**830,617,051**	**849,897,053**	**19,280,002**	**861,418,831**	**11,521,778**
PORT						
ADMINISTRATION	21,714,196	25,973,010	28,017,972	2,044,962	28,144,011	126,039
ENGINEERING & ENVIRONMENTAL	4,131,372	4,354,256	4,512,906	158,650	4,661,156	148,250
MAINTENANCE	38,478,295	32,353,913	36,950,802	4,596,889	22,980,859	(13,969,943)
MARITIME OPERATIONS & MARKETING	2,967,232	8,014,541	8,104,649	90,108	8,174,126	69,477
PLANNING & DEVELOPMENT	2,898,054	4,341,865	3,433,220	(908,645)	3,525,524	92,304
REAL ESTATE & MANAGEMENT	9,458,221	10,436,166	11,007,953	571,787	11,362,047	354,094
PORT	**79,647,370**	**85,473,751**	**92,027,502**	**6,553,751**	**78,847,723**	**(13,179,779)**
PUBLIC UTILITIES COMMISSION						
ADMINISTRATION	286,810,296	128,875,975	132,231,159	3,355,184	147,240,634	15,009,475
CUSTOMER SERVICES	11,553,113	12,561,644	13,795,151	1,233,507	14,218,814	423,663
DEBT SERVICE	421,667	232,022,270	272,054,871	40,032,601	273,187,178	1,132,307
ENERGY CONSERVATION	45,736	0	0	0	0	0
ENGINEERING	(26,206)	27,784	0	(27,784)	0	0
FINANCE	10,172,199	10,670,196	11,075,808	405,612	11,173,217	97,409
GENERAL MANAGEMENT	(51,156,921)	(59,148,630)	(62,495,480)	(3,346,850)	(63,953,999)	(1,458,519)
HETCH HETCHY CAPITAL PROJECTS	31,975,153	34,574,200	49,723,652	15,149,452	16,537,361	(33,186,291)
HETCH HETCHY POWER	6,651,877	0	0	0	0	0
HETCH HETCHY PROJECT OPERATIONS	18,348	0	0	0	0	0
HETCHY WATER OPERATIONS	15,494,904	60,050,094	55,917,619	(4,132,475)	56,436,013	518,394
HUMAN RESOURCES	8,399,975	10,126,539	10,450,022	323,483	10,812,963	362,941
MANAGEMENT INFORMATION	17,310,083	20,603,495	21,637,054	1,033,559	22,063,683	426,629
OPERATING RESERVE	0	1,754,144	7,063,432	5,309,288	34,634,732	27,571,300
POWER INFRASTRUCTURE DEVELOPMENT	6,963,282	21,711,391	20,295,346	(1,416,045)	21,316,769	1,021,423
POWER PURCHASING/ SCHEDULING	29,241,715	45,751,628	45,889,480	137,852	46,054,169	164,689
POWER UTILITY FIELD SERVICES	1,787,709	0	0	0	0	0
POWER UTILITY SERVICES	72,143,441	342,000	357,000	15,000	0	(357,000)
STRATEGIC PLANNING/COMPLIANCE	6,190,583	12,543,797	12,782,488	238,691	13,096,580	314,092
STREET USE MANAGEMENT	39,028	0	0	0	0	0
TECHNOLOGY	18,083	0	0	0	0	0
WASTEWATER CAPITAL PROJECTS	22,540,554	33,000,000	37,000,000	4,000,000	39,000,000	2,000,000
WASTEWATER COLLECTION	30,632,906	31,144,431	31,366,160	221,729	31,781,942	415,782
WASTEWATER DISPOSAL	3,386,371	0	0	0	0	0
WASTEWATER OPERATIONS	2,416,238	3,843,922	3,565,309	(278,613)	3,122,499	(442,810)
WASTEWATER TREATMENT	64,864,189	69,858,634	71,395,185	1,536,551	72,610,673	1,215,488
WATER CAPITAL PROJECTS	44,073,849	22,216,000	25,772,600	3,556,600	27,381,600	1,609,000
WATER PUMPING	1,871,821	0	0	0	0	0
WATER SOURCE OF SUPPLY	16,454,067	19,850,880	23,170,324	3,319,444	22,202,456	(967,868)
WATER SUPPLY & POWER OPERATIONS	(926,717)	0	0	0	0	0
WATER TRANSMISSION/ DISTRIBUTION	71,654,272	50,661,642	51,709,956	1,048,314	52,824,721	1,114,765
WATER TREATMENT	36,718,461	42,595,492	43,278,524	683,032	44,006,774	728,250
PUBLIC UTILITIES COMMISSION	**747,740,076**	**805,637,528**	**878,035,660**	**72,398,132**	**895,748,779**	**17,713,119**
Service Area: 02 Subtotals	**2,558,744,824**	**2,809,234,622**	**2,968,722,594**	**159,487,972**	**2,934,568,748**	**(34,153,846)**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 03 Human Welfare & Neighborhood Development						
CHILD SUPPORT SERVICES						
CHILD SUPPORT SERVICES PROGRAM	13,158,097	13,244,947	13,724,030	479,083	13,464,850	(259,180)
CHILD SUPPORT SERVICES	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
CHILDREN AND FAMILIES COMMISSION						
CHILDREN AND FAMILIES FUND	15,125,044	19,266,703	21,308,637	2,041,934	21,673,821	365,184
PUBLIC ED FUND - PROP H (MARCH 2004)	11,910,776	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
CHILDREN AND FAMILIES COMMISSION	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**
CHILDREN; YOUTH & THEIR FAMILIES						
CHILDREN'S BASELINE	33,795,588	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
CHILDREN'S FUND PROGRAMS	41,227,625	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
CHILDREN'S SVCS - NON - CHILDREN'S FUND	11,803,628	6,396,880	6,018,778	(378,102)	5,429,620	(589,158)
PUBLIC EDUCATION FUND (PROP H)	29,143,000	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
VIOLENCE PREVENTION	5,547,851	6,532,442	5,582,495	(949,947)	5,583,703	1,208
CHILDREN; YOUTH & THEIR FAMILIES	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
COUNTY EDUCATION OFFICE						
COUNTY EDUCATION SERVICES	116,026	116,000	116,000	0	116,000	0
COUNTY EDUCATION OFFICE	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**
ENVIRONMENT						
CLEAN AIR	1,130,816	781,857	858,062	76,205	865,306	7,244
CLIMATE CHANGE/ENERGY	9,649,841	3,179,097	754,945	(2,424,152)	771,656	16,711
ENVIRONMENT	6,688,243	7,261,554	8,060,746	799,192	8,170,088	109,342
ENVIRONMENT-OUTREACH	203,135	219,521	218,688	(833)	223,962	5,274
ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT	944,027	173,709	173,569	(140)	179,652	6,083
GREEN BUILDING	566,449	383,130	478,322	95,192	490,941	12,619
RECYCLING	4,216,518	4,760,233	5,198,426	438,193	5,195,760	(2,666)
SOLID WASTE MANAGEMENT	347,901	0	0	0	0	0
TOXICS	1,781,208	1,500,874	1,611,516	110,642	1,649,093	37,577
URBAN FORESTRY	37,232	37,665	48,624	10,959	50,302	1,678
ENVIRONMENT	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
HUMAN RIGHTS COMMISSION						
HUMAN RIGHTS COMMISSION	5,584,873	1,863,720	1,947,040	83,320	1,975,878	28,838
HUMAN RIGHTS COMMISSION	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
HUMAN SERVICES						
ADMINISTRATIVE SUPPORT	85,275,509	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
ADULT PROTECTIVE SERVICES	5,949,156	5,504,522	6,001,882	497,360	6,225,519	223,637
CALWORKS	44,437,990	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
CHILDREN'S BASELINE	18,926,131	28,051,313	28,007,598	(43,715)	28,814,357	806,759
COUNTY ADULT ASSISTANCE PROGRAM	51,113,165	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
COUNTY VETERANS SERVICES	379,250	419,939	436,282	16,343	451,402	15,120
DIVERSION AND COMMUNITY INTEGRATION PROG	3,212,488	3,656,139	3,832,139	176,000	3,832,139	0
DSS CHILDCARE	26,081,489	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
FAMILY AND CHILDREN'S SERVICE	101,573,324	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
FOOD STAMPS	15,556,160	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
HOMELESS SERVICES	81,974,874	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
IN HOME SUPPORTIVE SERVICES	125,492,758	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
INTEGRATED INTAKE	1,020,521	1,212,564	1,797,703	585,139	2,041,581	243,878
MEDI-CAL	23,164,780	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
NO COMMUNITY	242,499	0	0	0	0	0
OFFICE ON AGING	19,386,880	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
PUBLIC ADMINISTRATOR	1,541,721	1,518,043	1,478,206	(39,837)	1,531,698	53,492
PUBLIC CONSERVATOR	1,714,293	1,407,365	1,465,174	57,809	1,520,220	55,046
PUBLIC ED FUND - PROP H (MARCH 2004)	215,420	0	0	0	0	0
PUBLIC GUARDIAN	2,329,938	2,684,063	2,790,457	106,394	2,888,255	97,798
REPRESENTATIVE PAYEE	562,014	558,936	580,591	21,655	599,603	19,012
WELFARE TO WORK	25,388,747	29,454,222	32,891,457	3,437,235	33,445,256	553,799
HUMAN SERVICES	**635,539,107**	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
RENT ARBITRATION BOARD						
RENT BOARD	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 03 Human Welfare & Neighborhood Development						
RENT ARBITRATION BOARD						
RENT ARBITRATION BOARD	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
STATUS OF WOMEN						
CHILDREN'S BASELINE	198,450	198,677	198,677	0	198,677	0
COMMISSION ON STATUS OF WOMEN	3,164,487	3,393,920	4,541,327	1,147,407	4,609,725	68,398
DOMESTIC VIOLENCE	194,000	210,000	237,974	27,974	210,000	(27,974)
STATUS OF WOMEN	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Service Area: 03 Subtotals	**837,271,212**	**909,658,686**	**977,829,036**	**68,170,350**	**973,021,310**	**(4,807,726)**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 04 Community Health						
PUBLIC HEALTH						
CENTRAL ADMINISTRATION	108,981,896	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
CHILDREN'S BASELINE	38,828,188	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
COMM HLTH - COMM SUPPORT - HOUSING	26,973,854	24,852,099	30,017,815	5,165,716	30,752,635	734,820
COMM HLTH - PREV - MATERNAL & CHILD HLTH	21,206,816	27,057,827	28,168,874	1,111,047	28,767,341	598,467
COMM HLTH - PREVENTION - AIDS	52,322,785	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
COMM HLTH - PREVENTION - DISEASE CONTROL	19,029,725	19,731,308	19,610,043	(121,265)	20,037,454	427,411
COMM HLTH - PREVENTION - HLTH EDUCATION	5,430,907	5,955,393	7,594,655	1,639,262	7,618,765	24,110
EMERGENCY SERVICES AGENCY	1,036,500	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
ENVIRONMENTAL HEALTH SERVICES	20,247,015	19,097,927	19,955,613	857,686	20,377,283	421,670
FORENSICS - AMBULATORY CARE	28,656,644	28,831,213	29,515,090	683,877	30,433,326	918,236
HEALTH AT HOME	7,103,201	6,496,357	6,603,240	106,883	6,839,039	235,799
LAGUNA HONDA - LONG TERM CARE	214,976,422	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
LAGUNA HONDA HOSP - ACUTE CARE	2,715,375	3,874,554	3,755,942	(118,612)	3,898,828	142,886
LAGUNA HONDA HOSP - COMM SUPPORT CARE	55	(21,496)	0	21,496	(1)	(1)
MENTAL HEALTH - ACUTE CARE	2,490,402	3,462,797	3,462,797	0	3,462,797	0
MENTAL HEALTH - CHILDREN'S PROGRAM	35,533,164	38,425,920	38,672,491	246,571	38,293,955	(378,536)
MENTAL HEALTH - COMMUNITY CARE	167,160,128	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
MENTAL HEALTH - LONG TERM CARE	33,733,418	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)
NON PROGRAM	29,065	0	0	0	2,250,393	2,250,393
OCCUPATIONAL SAFETY & HEALTH	1,948,503	1,846,839	1,930,468	83,629	1,972,270	41,802
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	58,982,910	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
SFGH - ACUTE CARE - FORENSICS	2,144,039	3,437,973	3,056,502	(381,471)	3,174,469	117,967
SFGH - ACUTE CARE - HOSPITAL	556,289,516	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
SFGH - ACUTE CARE - PSYCHIATRY	31,391,626	26,127,815	25,794,682	(333,133)	26,386,738	592,056
SFGH - AMBU CARE - ADULT MED HLTH CNTR	37,116,869	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618
SFGH - AMBU CARE - METHADONE CLINIC	2,458,758	1,638,208	2,809,528	1,171,320	2,917,562	108,034
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	3,365,049	2,327,135	3,555,890	1,228,755	3,680,266	124,376
SFGH - EMERGENCY - EMERGENCY	32,252,127	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	7,293,849	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
SFGH - LONG TERM CARE - RF PSYCHIATRY	15,437,355	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
SUBSTANCE ABUSE - COMMUNITY CARE	59,837,681	65,033,010	69,806,554	4,773,544	70,136,200	329,646
PUBLIC HEALTH	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
Service Area: 04 Subtotals	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 05 Culture & Recreation						
ACADEMY OF SCIENCES						
ACADEMY OF SCIENCES	3,994,811	4,026,851	4,432,695	405,844	4,266,550	(166,145)
ACADEMY OF SCIENCES	**3,994,811**	**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**
ARTS COMMISSION						
ART COMMISSION-ADMINISTRATION	2,043,144	1,902,745	1,439,039	(463,706)	680,142	(758,897)
CIVIC COLLECTION	77,712	351,821	582,766	230,945	1,163,938	581,172
CIVIC DESIGN	0	142,509	186,410	43,901	191,174	4,764
COMMUNITY ARTS & EDUCATION	4,022,036	204	0	(204)	0	0
COMMUNITY ARTS & EDUCATION-GENERAL ADMIN	0	3,409,561	5,345,656	1,936,095	3,565,987	(1,779,669)
CULTURAL EQUITY	1,719,868	2,333,867	2,837,755	503,888	2,857,370	19,615
EDUCATIONAL PROGRAMS	0	649,253	595,317	(53,936)	601,486	6,169
GALLERY	45,925	327,824	482,284	154,460	494,458	12,174
GRANTS FOR THE ARTS	0	30,000	0	(30,000)	0	0
MUNICIPAL SYMPHONY CONCERTS	1,993,934	2,031,816	2,139,061	107,245	2,258,237	119,176
PUBLIC ART	415,796	31,130	129,586	98,456	129,586	0
STREET ARTISTS	266,982	312,033	312,033	0	322,954	10,921
ARTS COMMISSION	**10,585,397**	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**
ASIAN ART MUSEUM						
ASIAN ARTS MUSEUM	7,597,190	8,313,225	8,744,439	431,214	9,330,370	585,931
ASIAN ART MUSEUM	**7,597,190**	**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
FINE ARTS MUSEUM						
ADMISSIONS	3,223,957	3,230,767	3,145,650	(85,117)	3,177,574	31,924
OPER & MAINT OF MUSEUMS	11,947,966	13,018,703	14,001,060	982,357	14,724,218	723,158
FINE ARTS MUSEUM	**15,171,923**	**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
LAW LIBRARY						
LAW LIBRARY	606,639	738,179	1,284,995	546,816	1,484,499	199,504
LAW LIBRARY	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
PUBLIC LIBRARY						
ADULT SERVICES	357,071	400,000	400,000	0	400,000	0
BRANCH PROGRAM	20,092,557	19,570,250	20,997,341	1,427,091	21,989,760	992,419
CHILDREN'S BASELINE	8,569,976	8,635,577	8,926,363	290,786	9,379,362	452,999
CHILDREN'S SERVICES	1,025,730	1,168,384	1,292,682	124,298	1,318,925	26,243
COLLECTION TECHNICAL SERVICES	5,649,769	13,466,587	14,086,975	620,388	15,124,752	1,037,777
COMMUNITY PARTNERSHIPS AND PROGRAMMING	8,407,623	1,400,466	1,024,781	(375,685)	1,059,084	34,303
FACILITES	11,320,844	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
INFORMATION TECHNOLOGY	5,139,445	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
LIBRARY ADMINISTRATION	11,153,280	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
MAIN PROGRAM	16,373,778	16,857,541	17,692,189	834,648	18,277,590	585,401
PUBLIC LIBRARY	**88,090,073**	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**
RECREATION AND PARK COMMISSION						
CAPITAL PROJECTS	33,172,552	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
CHILDREN'S BASELINE	10,399,256	9,650,793	10,177,899	527,106	10,379,201	201,302
CHILDREN'S SVCS - NON - CHILDREN'S FUND	505,159	400,000	1,100,000	700,000	1,100,000	0
CULTURE & RECREATION/DEPARTMENTAL	1,161	0	0	0	0	0
GOLDEN GATE PARK	11,569,095	10,630,582	11,228,981	598,399	11,545,234	316,253
MARINA HARBOR	1,669,143	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
NEIGHBORHOOD SERVICES	42,100	0	0	0	0	0
PARKS	63,285,524	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
REC & PARK ADMINISTRATION	147,595	76,158	76,350	192	76,350	0
RECREATION	12,619,315	14,762,173	16,339,219	1,577,046	16,869,038	529,819
STRUCTURAL MAINTENANCE	14,326,477	13,860,366	14,870,788	1,010,422	15,245,597	374,809
RECREATION AND PARK COMMISSION	**147,737,377**	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
WAR MEMORIAL						
OPER & MAINT OF MUSEUMS	166,199	0	0	0	0	0
OPERATIONS & MAINTENANCE	15,753,447	12,115,869	11,934,740	(181,129)	12,382,285	447,545
WAR MEMORIAL	**15,919,646**	**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
Service Area: 05 Subtotals	**289,703,056**	**283,869,546**	**318,806,003**	**34,936,457**	**313,279,944**	**(5,526,059)**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 06 General Administration & Finance						
ASSESSOR / RECORDER						
PERSONAL PROPERTY	2,412,830	2,996,239	3,124,644	128,405	2,960,111	(164,533)
REAL PROPERTY	6,221,191	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
RECORDER	1,520,683	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
TECHNICAL SERVICES	6,526,717	6,514,062	6,796,969	282,907	10,121,709	3,324,740
TRANSFER TAX	1,254,988	1,051,644	1,278,361	226,717	1,747,630	469,269
ASSESSOR / RECORDER	**17,936,409**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
BOARD OF SUPERVISORS						
BOARD - LEGISLATIVE ANALYSIS	2,049,002	2,000,000	2,000,000	0	2,000,000	0
BOARD OF SUPERVISOR	4,759,070	6,183,898	6,668,149	484,251	6,856,302	188,153
CHILDREN'S BASELINE	149,398	175,530	266,905	91,375	275,525	8,620
CLERK OF THE BOARD	3,514,038	4,054,693	3,973,861	(80,832)	4,115,565	141,704
LOCAL AGENCY FORMATION	279,317	0	0	0	0	0
BOARD OF SUPERVISORS	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
CITY ATTORNEY						
CLAIMS	4,034,186	6,060,764	6,305,851	245,087	6,529,935	224,084
LEGAL SERVICE	61,168,121	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
LEGAL SERVICE-PAYING DEPTS	2,735,000	2,735,000	2,735,000	0	2,735,000	0
CITY ATTORNEY	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
CITY PLANNING						
ADMINISTRATION/PLANNING	8,668,031	9,928,716	9,953,961	25,245	9,876,856	(77,105)
CITYWIDE PLANNING	4,171,985	4,623,888	5,885,155	1,261,267	6,408,189	523,034
CURRENT PLANNING	6,747,167	7,106,022	8,122,387	1,016,365	8,279,964	157,577
ENVIRONMENTAL PLANNING	3,344,524	4,958,878	4,620,442	(338,436)	5,393,857	773,415
ZONING ADMINISTRATION AND COMPLIANCE	1,071,267	1,568,206	1,635,626	67,420	1,695,810	60,184
CITY PLANNING	**24,002,974**	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
CIVIL SERVICE COMMISSION						
CIVIL SERVICE COMMISSION	854,826	858,926	925,114	66,188	953,722	28,608
CIVIL SERVICE COMMISSION	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
CONTROLLER						
ACCOUNTING OPERATIONS AND SYSTEMS	7,074,742	7,202,436	8,167,819	965,383	8,441,922	274,103
CITY SERVICES AUDITOR	8,853,804	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
ECONOMIC ANALYSIS	403,403	442,997	517,577	74,580	536,061	18,484
FINANCIAL SYSTEMS PROJECTS	273,155	0	2,300,000	2,300,000	250,000	(2,050,000)
MANAGEMENT, BUDGET AND ANALYSIS	3,551,678	4,987,141	5,025,271	38,130	4,926,145	(99,126)
PAYROLL AND PERSONNEL SERVICES	12,814,403	13,250,360	13,889,096	638,736	15,263,969	1,374,873
PUBLIC FINANCE	526,952	540,378	692,028	151,650	756,602	64,574
CONTROLLER	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
ELECTIONS						
ELECTIONS	14,558,710	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
ELECTIONS	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
ETHICS COMMISSION						
ELECTION CAMPAIGN FUND	1,993,827	1,899,308	1,903,559	4,251	1,906,395	2,836
ETHICS COMMISSION	2,058,628	2,256,239	2,453,391	197,152	2,543,049	89,658
ETHICS COMMISSION	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
GENERAL SERVICES AGENCY - CITY ADMIN						
311 CALL CENTER	10,134,541	10,879,996	11,479,480	599,484	11,794,312	314,832
ANIMAL WELFARE	4,338,669	5,395,922	5,712,200	316,278	4,963,433	(748,767)
CAPITAL ASSET PLANNING	590,650	750,000	750,000	0	750,000	0
CITY ADMINISTRATOR - ADMINISTRATION	9,053,675	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
COMMUNITY AMBASSADOR PROGRAM	0	496,385	580,753	84,368	718,484	137,731
COMMUNITY REDEVELOPMENT	0	0	728,678	728,678	752,019	23,341
CONTRACT MONITORING	0	4,476,177	4,662,030	185,853	3,986,097	(675,933)
COUNTY CLERK SERVICES	1,266,502	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
DISABILITY ACCESS	5,037,809	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
EARTHQUAKE SAFETY PROGRAM	0	440,000	590,000	150,000	590,000	0
ENTERTAINMENT COMMISSION	692,177	861,464	851,356	(10,108)	875,315	23,959
FACILITIES MGMT & OPERATIONS	36,645,611	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 06 General Administration & Finance						
GENERAL SERVICES AGENCY - CITY ADMIN						
FLEET MANAGEMENT	872,904	991,055	990,923	(132)	1,125,655	134,732
GRANTS FOR THE ARTS	12,007,087	11,888,347	12,787,639	899,292	12,814,723	27,084
IMMIGRANT AND LANGUAGE SERVICES	1,274,570	1,841,055	2,009,655	168,600	2,026,021	16,366
JUSTIS PROJECT - CITY ADM OFFICE	3,772,014	3,481,495	3,397,792	(83,703)	3,425,758	27,966
LIVING WAGE / LIVING HEALTH (MCO/HCAO)	2,855,619	3,297,163	3,722,140	424,977	3,820,910	98,770
MEDICAL EXAMINER	6,395,591	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
MOSCONE EXPANSION PROJECT	0	1,700,000	3,400,000	1,700,000	0	(3,400,000)
NEIGHBORHOOD BEAUTIFICATION	839,209	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
PROCUREMENT SERVICES	4,372,103	5,106,654	5,366,628	259,974	5,544,031	177,403
PUBLICITY AND ADVERTISING	49,392	0	0	0	0	0
REAL ESTATE SERVICES	23,533,525	26,874,789	27,414,519	539,730	29,921,138	2,506,619
REPRODUCTION SERVICES	5,714,562	6,025,989	6,853,219	827,230	6,799,546	(53,673)
RISK MANAGEMENT / GENERAL	11,740,636	14,325,471	18,305,849	3,980,378	18,376,381	70,532
TOURISM EVENTS	58,801,377	73,465,907	73,595,485	129,578	74,688,351	1,092,866
TREASURE ISLAND	1,329,343	1,758,079	1,924,948	166,869	1,848,550	(76,398)
VEHICLE & EQUIPMENT MAIN & FUELING	25,741,018	25,949,934	30,375,336	4,425,402	31,070,417	695,081
GENERAL SERVICES AGENCY - CITY ADMIN	**227,058,584**	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
GENERAL SERVICES AGENCY - TECHNOLOGY						
ADMINISTRATION	21,869,117	23,541,789	27,024,554	3,482,765	27,940,734	916,180
GOVERNANCE AND OUTREACH	7,777,432	9,087,343	8,965,129	(122,214)	9,356,228	391,099
OPERATIONS	26,404,986	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
REPRODUCTION SERVICES	(32)	0	0	0	0	0
TECHNOLOGY	1,629,361	2,601,035	3,242,459	641,424	2,508,443	(734,016)
TECHNOLOGY SERVICES:PUBLIC SAFETY	10,504,083	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
GENERAL SERVICES AGENCY - TECHNOLOGY	**68,184,947**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
HEALTH SERVICE SYSTEM						
HEALTH SERVICE SYSTEM	6,367,888	6,552,236	9,115,128	2,562,892	9,630,226	515,098
HEALTH SERVICE SYSTEM	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
HUMAN RESOURCES						
ADMINISTRATION	622,832	833,056	1,094,180	261,124	1,154,069	59,889
CLASS AND COMPENSATION	295,424	603,795	480,605	(123,190)	497,796	17,191
EMPLOYEE RELATIONS	6,477,342	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
EQUAL EMPLOYMENT OPPORTUNITY	1,065,122	1,145,098	1,487,528	342,430	1,608,755	121,227
HEALTH SERVICE SYSTEM	144,308	0	0	0	0	0
MANAGEMENT INFORMATION SYSTEM	51,797	0	0	0	0	0
RECRUIT/ ASSESS/ CLIENT SERVICES	7,611,661	7,317,440	7,725,039	407,599	7,880,668	155,629
WORKERS COMPENSATION	56,650,300	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
WORKFORCE DEVELOPMENT	935,858	759,445	685,862	(73,583)	704,352	18,490
HUMAN RESOURCES	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
MAYOR						
AFFORDABLE HOUSING	71,676,349	9,356,855	31,456,143	22,099,288	32,369,885	913,742
CITY ADMINISTRATION	4,011,143	4,460,237	4,653,049	192,812	4,702,454	49,405
COMMUNITY INVESTMENT	5,890,001	3,815,211	3,845,514	30,303	3,198,513	(647,001)
CRIMINAL JUSTICE	155,578	8,101	8,095	(6)	8,097	2
HOMELESS SERVICES	5,267,078	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
LEAD-BASED PAINT HAZARD CONTROL PROGRAM	245,569	0	0	0	0	0
NEIGHBORHOOD SERVICES	201,924	335,341	407,392	72,051	421,252	13,860
PUBLIC FINANCE	9,640,604	0	0	0	0	0
PUBLIC POLICY & FINANCE	1,202,564	1,410,795	1,469,933	59,138	1,520,341	50,408
MAYOR	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
RETIREMENT SYSTEM						
ADMINISTRATION	1,663,448	1,513,005	1,617,539	104,534	1,733,331	115,792
EMPLOYEE DEFERRED COMP PLAN	809,870	893,084	1,143,513	250,429	1,171,129	27,616
INVESTMENT	2,017,052	3,030,848	3,201,735	170,887	3,629,192	427,457
RETIREMENT SERVICES	12,434,712	15,160,905	16,676,188	1,515,283	17,052,331	376,143
RETIREMENT SYSTEM	**16,925,082**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
TREASURER/TAX COLLECTOR						
BUSINESS TAX	6,111,637	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 06 General Administration & Finance						
TREASURER/TAX COLLECTOR						
DELINQUENT REVENUE	7,349,441	7,691,639	8,790,901	1,099,262	9,012,419	221,518
GROSS RECEIPTS TAX	0	0	5,975,296	5,975,296	9,230,280	3,254,984
INVESTMENT	1,515,791	2,328,040	2,355,479	27,439	2,455,593	100,114
LEGAL SERVICE	258,070	441,801	519,184	77,383	535,949	16,765
MANAGEMENT	5,242,722	5,352,917	5,050,766	(302,151)	5,359,054	308,288
PROPERTY TAX/LICENSING	2,531,349	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
TAXPAYER ASSISTANCE	1,183,338	1,409,882	1,637,952	228,070	1,690,539	52,587
TRANSFER TAX	211,893	0	0	0	0	0
TREASURY	1,971,005	2,690,203	2,816,036	125,833	2,931,071	115,035
TREASURER/TAX COLLECTOR	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Service Area: 06 Subtotals	**690,648,844**	**686,366,227**	**776,872,044**	**90,505,817**	**785,869,841**	**8,997,797**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 07 General City Responsibilities						
GENERAL CITY RESPONSIBILITY						
GENERAL CITY RESPONSIBILITIES	974,617,202	1,108,303,167	1,423,484,588	315,181,421	1,487,582,795	64,098,207
GENERAL FUND UNALLOCATED	69,901,791	0	0	0	0	0
INDIGENT DEFENSE/GRAND JURY	0	750,000	750,000	0	750,000	0
RETIREE HEALTH CARE - PROP B	44,888	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
GENERAL CITY RESPONSIBILITY	**1,044,563,881**	**1,119,223,167**	**1,441,016,224**	**321,793,057**	**1,509,784,339**	**68,768,115**
GENERAL FUND UNALLOCATED						
GENERAL FUND UNALLOCATED	9,934,127	0	0	0	0	0
NO COMMUNITY	3,085	0	0	0	0	0
GENERAL FUND UNALLOCATED	**9,937,212**	**0**	**0**	**0**	**0**	**0**
Service Area: 07 Subtotals	**1,054,501,093**	**1,119,223,167**	**1,441,016,224**	**321,793,057**	**1,509,784,339**	**68,768,115**
Expenditure Subtotals	8,220,747,040	8,689,922,890	9,679,882,054	989,959,164	9,781,869,928	101,987,874
Less Interdepartmental Recoveries And Transfers	(1,339,879,922)	(1,484,094,091)	(1,763,982,055)	(279,887,964)	(1,851,992,050)	(88,009,995)
Net Uses	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

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CONSOLIDATED SCHEDULE OF SOURCES AND USES

	2013-2014			2014-2015		
Sources of Funds	**General Fund**	**Self Supporting**	**Total**	**General Fund**	**Self Supporting**	**Total**
Prior Year Fund Balance	113,307,118	164,036,004	277,343,122	110,550,000	37,088,372	147,638,372
Prior Year Reserves	33,737,100	18,792,300	52,529,400	17,725,223	207,165	17,932,388
Regular Revenues	3,578,150,671	4,007,876,806	7,586,027,477	3,700,501,808	4,063,805,310	7,764,307,118
Transfers Into the General Fund	217,982,482	(217,982,482)	0	214,791,783	(214,791,783)	0
Total Sources of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

Uses of Funds	**General Fund**	**Self Supporting**	**Total**	**General Fund**	**Self Supporting**	**Total**
Regular Expenditures:						
Gross Expenditures	3,379,111,956	5,078,395,529	8,457,507,485	3,428,426,263	5,128,263,662	8,556,689,925
Less Interdepartmental Recoveries	(371,678,733)	(661,232,403)	(1,032,911,136)	(376,278,214)	(677,150,743)	(1,053,428,957)
Net Regular Expenditures	3,007,433,223	4,417,163,126	7,424,596,349	3,052,148,049	4,451,112,919	7,503,260,968
Transfers From the General Fund	805,124,434	(805,124,434)	0	846,604,571	(846,604,571)	0
Capital Projects	45,028,374	147,010,115	192,038,489	83,705,196	62,505,535	146,210,731
Facilities Maintenance	13,200,716	50,416,730	63,617,446	8,615,678	34,645,000	43,260,678
Reserves	72,390,624	163,257,091	235,647,715	52,495,320	184,650,181	237,145,501
Total Uses of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

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AUTHORIZED POSITIONS, GRAND RECAP DETAIL

Position Detail	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed Budget	2013-2014 Change From 2012-2013	2014-2015 Proposed Budget	2014-2015 Change From 2013-2014
Operating						
Permanent	28,845.10	29,425.14	30,155.07	729.93	30,314	159
Temporary	525.12	575.46	622.93	47.47	585	(38)
Non-Operating						
Grant	371.64	396.70	367.62	(29.08)	364	(3)
Capital/Other	1,469.11	1,485.50	1,565.74	80.24	1,591	25
Authorized Positions - Subtotal:	**31,210.97**	**31,882.80**	**32,711.36**	**828.56**	**32,854**	**143**
Unfunded Positions						
Attrition Savings	(3,156.30)	(3,162.34)	(3,045.38)	116.96	(3,030)	16
Capital/Other	(1,872.35)	(1,864.74)	(1,943.98)	(79.24)	(1,969)	(25)
Unfunded Positions - Subtotal:	**(5,028.65)**	**(5,027.08)**	**(4,989.36)**	**37.72**	**(4,999)**	**(9)**
Net Funded Positions:	**26,182.32**	**26,855.72**	**27,722.00**	**866.28**	**27,855**	**133**

*The table above reflects Fiscal Year 2013-14 authorized positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary authorized positions for these departments.

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA & DEPARTMENT TITLE

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
ADULT PROBATION	108.00	138.10	141.12	3.02	141.44	0.32
DISTRICT ATTORNEY	238.52	244.97	254.77	9.80	251.54	(3.23)
EMERGENCY MANAGEMENT	213.56	243.70	244.55	0.85	248.97	4.42
FIRE DEPARTMENT	1,473.76	1,462.51	1,466.77	4.26	1,469.47	2.70
JUVENILE PROBATION	236.49	236.02	239.43	3.41	239.17	(0.26)
POLICE	2,664.92	2,654.67	2,734.06	79.39	2,742.88	8.82
PUBLIC DEFENDER	159.80	157.87	156.50	(1.37)	156.34	(0.16)
SHERIFF	1,010.22	1,013.20	993.29	(19.91)	1,008.15	14.86
Service Area: 01 TOTAL	**6,105.27**	**6,151.04**	**6,230.49**	**79.45**	**6,257.96**	**27.47**
Service Area: 02 Public Works, Transportation & Commerce						
AIRPORT COMMISSION	1,377.31	1,443.36	1,462.82	19.46	1,461.22	(1.60)
BOARD OF APPEALS	5.00	5.00	5.00	0	5.00	0.00
BUILDING INSPECTION	242.76	265.82	285.09	19.27	291.55	6.46
ECONOMIC AND WORKFORCE DEVELOPMENT	64.86	76.10	85.88	9.78	87.70	1.82
GENERAL SERVICES AGENCY - PUBLIC WORKS	783.24	807.51	826.21	18.70	827.64	1.43
MUNICIPAL TRANSPORTATION AGENCY	4,140.59	4,388.17	4,481.32	93.15	4,480.83	(0.49)
PORT	223.16	235.98	236.79	0.81	236.73	(0.06)
PUBLIC UTILITIES COMMISSION	1,615.62	1,619.57	1,621.27	1.70	1,620.58	(0.69)
Service Area: 02 TOTAL	**8,452.54**	**8,841.51**	**9,004.38**	**162.87**	**9,011.25**	**6.87**
Service Area: 03 Human Welfare & Neighborhood Development						
CHILD SUPPORT SERVICES	94.44	90.35	84.25	(6.10)	80.76	(3.49)
CHILDREN AND FAMILIES COMMISSION	16.11	15.87	17.00	1.13	17.00	0.00
CHILDREN; YOUTH & THEIR FAMILIES	32.05	33.38	37.42	4.04	37.11	(0.31)
COUNTY EDUCATION OFFICE	0.99	0	0	0	0.00	0.00
ENVIRONMENT	58.55	59.43	59.09	(0.34)	58.65	(0.44)
HUMAN RIGHTS COMMISSION	33.52	12.00	11.81	(0.19)	11.68	(0.13)
HUMAN SERVICES	1,690.52	1,750.07	1,870.98	120.91	1,893.95	22.97
RENT ARBITRATION BOARD	28.91	28.53	28.53	0	28.52	(0.01)
STATUS OF WOMEN	4.76	4.71	5.67	0.96	5.67	0.00
Service Area: 03 TOTAL	**1,959.85**	**1,994.34**	**2,114.75**	**120.41**	**2,133.34**	**18.59**
Service Area: 04 Community Health						
PUBLIC HEALTH	5,671.29	5,800.22	6,138.87	338.65	6,199.76	60.89
Service Area: 04 TOTAL	**5,671.29**	**5,800.22**	**6,138.87**	**338.65**	**6,199.76**	**60.89**
Service Area: 05 Culture & Recreation						
ACADEMY OF SCIENCES	12.48	12.35	12.35	0	12.35	0.00
ARTS COMMISSION	19.37	26.87	28.43	1.56	28.43	0.00
ASIAN ART MUSEUM	58.31	57.91	57.83	(0.08)	57.77	(0.06)
FINE ARTS MUSEUM	106.06	109.86	111.14	1.28	110.94	(0.20)
LAW LIBRARY	3.00	3.00	3.00	0	3.00	0.00

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA & DEPARTMENT TITLE

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 05 Culture & Recreation						
PUBLIC LIBRARY	628.41	640.48	651.73	11.25	653.97	2.24
RECREATION AND PARK COMMISSION	833.73	841.26	863.20	21.94	862.92	(0.28)
WAR MEMORIAL	62.73	63.33	56.55	(6.78)	57.91	1.36
Service Area: 05 TOTAL	**1,724.09**	**1,755.06**	**1,784.23**	**29.17**	**1,787.29**	**3.06**
Service Area: 06 General Administration & Finance						
ASSESSOR / RECORDER	146.67	142.04	153.87	11.83	149.89	(3.98)
BOARD OF SUPERVISORS	62.70	70.32	74.62	4.30	74.60	(0.02)
CITY ATTORNEY	299.29	303.47	303.86	0.39	303.82	(0.04)
CITY PLANNING	150.83	151.77	158.59	6.82	161.37	2.78
CIVIL SERVICE COMMISSION	5.70	5.70	6.02	0.32	6.02	0.00
CONTROLLER	200.68	197.67	203.66	5.99	205.57	1.91
ELECTIONS	54.63	42.25	53.44	11.19	47.43	(6.01)
ETHICS COMMISSION	17.32	16.79	17.51	0.72	17.50	(0.01)
GENERAL SERVICES AGENCY - CITY ADMIN	637.47	688.62	717.61	28.99	732.98	15.37
GENERAL SERVICES AGENCY - TECHNOLOGY	196.23	199.20	217.95	18.75	215.87	(2.08)
HEALTH SERVICE SYSTEM	34.82	35.10	45.78	10.68	48.39	2.61
HUMAN RESOURCES	123.06	123.77	135.87	12.10	132.53	(3.34)
MAYOR	37.14	38.52	49.70	11.18	50.78	1.08
RETIREMENT SYSTEM	94.70	96.59	97.99	1.40	99.96	1.97
TREASURER/TAX COLLECTOR	208.04	201.74	212.81	11.07	218.92	6.11
Service Area: 06 TOTAL	**2,269.28**	**2,313.55**	**2,449.28**	**135.73**	**2,465.63**	**16.35**
Report Grand Total	**26,182.32**	**26,855.72**	**27,722.00**	**866.28**	**27,855.23**	**133.23**

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

CITY AND COUNTY OF SAN FRANCISCO
MAJOR FUND BUDGETARY RECAP
(IN THOUSANDS OF DOLLARS)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/13 (est.)	113,307	54,755	1,604	20,586	85,861	1,229	0	277,343
Prior Year Reserves	33,737	1,986	0	0	16,807	0	0	52,529
Prior Year Sources	147,044	56,741	1,604	20,586	102,668	1,229	0	329,873
Property Taxes	1,153,417	127,862	0	228,331	0	0	0	1,509,610
Other Local Taxes	846,924	0	0	0	0	0	0	846,924
Business Taxes	532,988	1,000	0	0	0	0	0	533,988
Rents & Concessions	23,061	36,819	0	0	425,167	171	957	486,174
Fines and Forfeitures	6,830	5,186	0	0	95,730	0	0	107,747
Interest & Investment Income	10,946	1,974	0	0	14,830	0	647	28,396
Licenses, Permits & Franchises	25,534	10,717	0	0	18,592	0	0	54,842
Intergovernmental - State	562,649	95,418	0	750	144,596	0	0	803,413
Intergovernmental - Federal	214,499	145,572	0	0	80,543	0	0	440,614
Intergovernmental - Other	3,602	2,551	0	0	80,960	41	0	87,154
Charges for Services	177,048	94,471	0	0	2,233,760	700	0	2,505,979
Other Revenues	19,549	7,856	1,779	0	107,069	0	38,828	175,082
Other Financing Sources	1,104	0	0	0	5,000	0	0	6,104
Subtotal Current Year Sources	3,578,151	529,426	1,779	229,081	3,206,247	912	40,431	7,586,027
Transfers In	217,982	218,886	0	143	773,163	3,684	0	1,213,859
Total Available Sources	3,943,177	805,053	3,383	249,811	4,082,079	5,825	40,431	9,129,759
Uses								
Public Works, Transportation & Commerce	82,877	109,826	0	0	2,521,365	0	0	2,714,068
Community Health	698,904	102,963	0	0	1,071,320	0	0	1,873,188
Public Protection	1,135,506	44,989	0	0	74,472	0	0	1,254,966
Human Welfare & Neighborhood Dev	695,810	230,709	0	0	0	0	544	927,063
General City Responsibilities	132,213	0	0	249,811	0	0	292	382,316
General Administration & Finance	243,913	112,079	0	0	0	2,141	21,455	379,588
Culture & Recreation	118,935	184,196	1,779	0	0	0	1,651	306,561
Subtotal Current Year Uses	3,108,157	784,763	1,779	249,811	3,667,157	2,141	23,942	7,837,750
Transfers Out	805,124	3,059	1,604	0	400,388	3,684	0	1,213,859
Total Proposed Uses	3,913,282	787,821	3,383	249,811	4,067,545	5,825	23,942	9,051,609
Fund Balance - 6/30/14 (est.)	29,896	17,232	0	0	14,534	0	16,489	78,150

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

CITY AND COUNTY OF SAN FRANCISCO
MAJOR FUND BUDGETARY RECAP
(IN THOUSANDS OF DOLLARS)

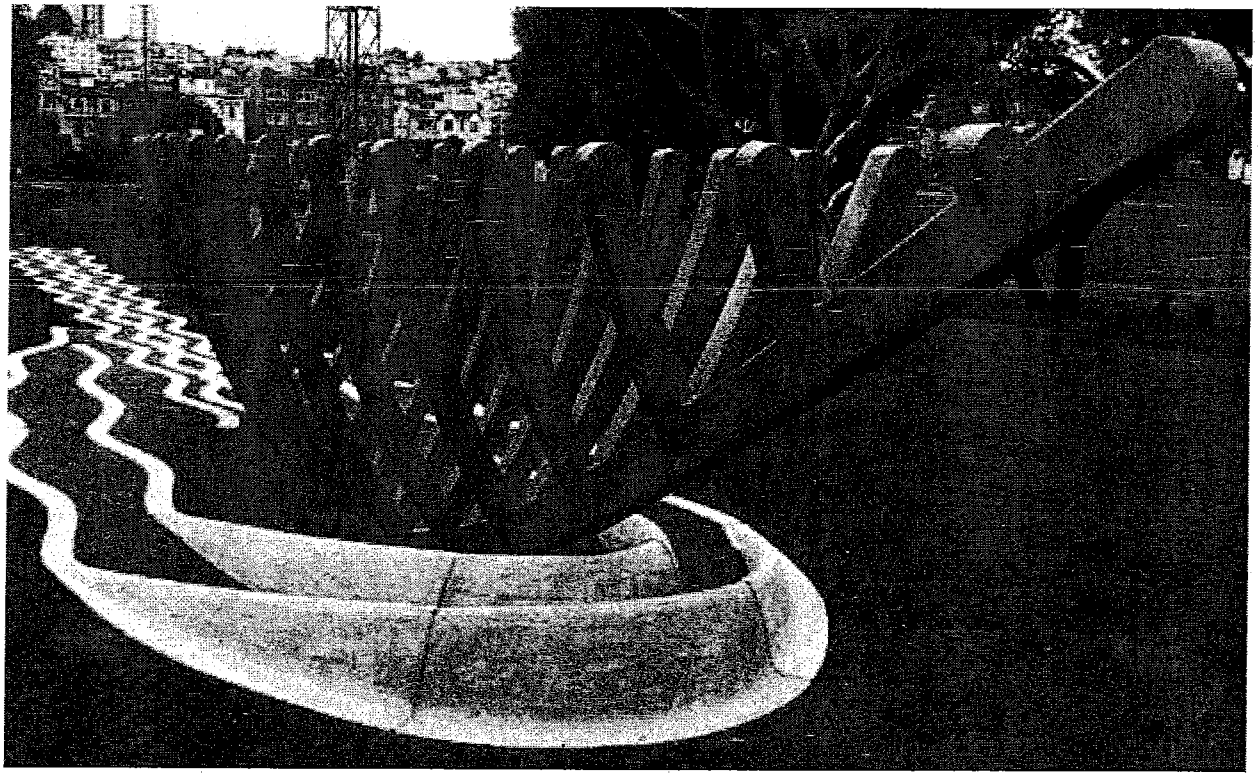
	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/14 (est.)	110,550	30,630	0	2,975	3,311	173	0	147,638
Prior Year Reserves	17,725	0	0	0	207	0	0	17,932
Prior Year Sources	128,275	30,630	0	2,975	3,518	173	0	165,571
Property Taxes	1,220,417	135,600	0	221,480	0	0	0	1,577,498
Other Local Taxes	869,812	0	0	0	0	0	0	869,812
Business Taxes	564,180	1,000	0	0	0	0	0	565,180
Rents & Concessions	20,597	37,590	0	0	426,004	171	957	485,319
Fines and Forfeitures	6,870	4,512	0	15,279	95,430	0	0	122,091
Interest & Investment Income	11,010	1,918	0	0	17,251	0	817	30,996
Licenses, Permits & Franchises	25,533	10,860	0	0	18,644	0	0	55,036
Intergovernmental - State	571,252	90,455	0	750	150,047	0	0	812,504
Intergovernmental - Federal	207,308	139,484	0	0	9,602	0	0	356,394
Intergovernmental - Other	3,583	2,508	0	0	80,960	42	0	87,093
Charges for Services	177,805	96,159	0	0	2,317,439	700	0	2,592,102
Other Revenues	21,375	11,884	0	0	107,098	0	44,166	184,523
Other Financing Sources	760	0	0	0	25,000	0	0	25,760
Subtotal Current Year Sources	3,700,502	531,968	0	237,509	3,247,475	913	45,939	7,764,307
Transfers In	214,792	203,962	0	2,260	808,701	1,250	0	1,230,965
Total Available Sources	4,043,569	766,560	0	242,744	4,059,694	2,337	45,939	9,160,843
Uses								
Public Works, Transportation & Commerce	112,287	112,659	0	0	2,410,377	0	0	2,635,322
Community Health	699,713	95,386	0	0	1,120,643	0	0	1,915,741
Public Protection	1,159,204	43,989	0	0	76,513	0	0	1,279,706
Human Welfare & Neighborhood Dev	714,041	208,888	0	0	0	0	544	923,473
General City Responsibilities	138,989	0	0	242,744	0	0	222	381,956
General Administration & Finance	246,838	109,039	0	0	0	1,086	22,374	379,337
Culture & Recreation	115,105	189,334	0	0	0	0	1,570	306,008
Subtotal Current Year Uses	3,186,176	759,294	0	242,744	3,607,533	1,086	24,710	7,821,543
Transfers Out	846,605	3,059	0	0	380,051	1,250	0	1,230,965
Total Proposed Uses	4,032,780	762,353	0	242,744	3,987,584	2,336	24,710	9,052,508
Fund Balance - 6/30/15 (est.)	10,788	4,207	0	0	72,110	1	21,229	108,335

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

DEPARTMENT BUDGETS



Passage, 2010

By Kent Roberts

District 2, Moscone Recreation Center

Passage is a 25-foot stainless steel sculpture resembling the skeleton of an old wooden ship cruising through the park. *Passage* serves as a monument to the ships that carried early settlers from around the world into San Francisco Bay, and it also evokes the pleasure boats and commercial vessels that are viewable from the recreation center site.

ACADEMY OF SCIENCES

The California Academy of Sciences (SCI or "the Academy") is a multifaceted scientific institution that houses an aquarium, a planetarium, and a natural history museum, and is committed to leading-edge research, educational outreach, and finding new and innovative ways to engage and inspire the public.

SERVICES

Although the Academy of Sciences is made up of many divisions that run its operations, programs, and research departments, the only portion of the Academy that receives funding from the City and County of San Francisco through the budget process is the Steinhart Aquarium.

THE STEINHART AQUARIUM'S goal is to be the most creative, innovative, effective, and respected institution of its type in the world. It works toward this goal by emphasizing the following three key philosophies: exhibit and emphasize the diversity, interconnectedness, importance, and fragility of global ecosystems; develop novel, creative exhibition techniques and related programs that support the mission of the entire institution; and practice science-based animal management and provide high-quality animal care.

The Steinhart Aquarium is home to 38,000 live animals that represent more than 900 separate species from around the world. Established through a gift to the City, the Aquarium educates the public about aquatic species. The Aquarium has one of the most important fish collections in the world, and the largest collection of Pacific invertebrates in the United States. Together, these two collections make the Academy a major center for ocean life. Its collections of reptiles, plants, and insects are among the best in the world.

For more information, call (415) 379-8000 or 311; or visit **www.calacademy.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	3,994,811	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Total FTE	12	12	12	0	12	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $4.4 million for the Academy is $0.4 million, or 10.1 percent, higher than the FY 2012-13 budget of $4.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, as well as and additional funding allocated to the Academy for capital renewal and facilities maintenance. The FY 2013-14 budget represents 60 percent of the direct expenditures for the Steinhart Aquarium, which total $6.7 million. Consistent with prior years, the Academy will fund this difference through a draw on the organization's endowment.

The FY 2014-15 proposed budget of $4.3 million for the Academy is $0.2 million, or 3.7 percent, less than the FY 2013-14 budget of $4.4 million. A significant portion of this decrease is due to the expiration of the FY 2012-13 and FY 2013-14 capital planning contributions to facilities maintenance.

Contributing to San Francisco's Economy

In FY 2011-12, the Academy attracted 1.3 million visitors, 148,000 special events attendees, and over 700 volunteers. Seventy-three percent of these visitors and volunteers are estimated to be non-San Francisco residents, generating incremental tourism spending and impacts to the City. Excluding any economic activity generated by San Francisco residents, the economic benefits of the Academy to San Francisco are estimated to total $122.3 million. The Academy's presence is estimated to have created 922 additional jobs in the City, primarily in the food and beverage, retail, and hotel sectors; this figure is exclusive of the 415 San Francisco-based Academy employees. The Academy remains dedicated to playing its part in San Francisco's vital tourism sector.

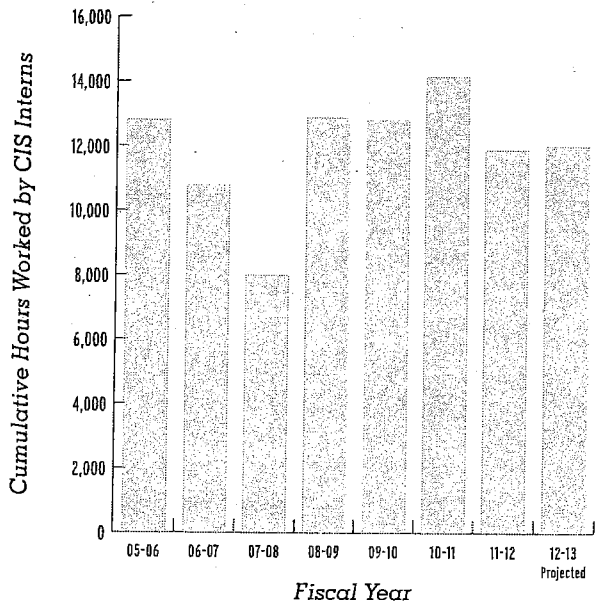
Promoting Science Literacy

The Academy strives to be a global leader in enhancing science literacy about nature, life, and sustainability for people of all ages. To this end, the Academy works to offer highly creative and effective programs that amplify the guest experience, engage youth with science in a personal and direct way, and inspire students to take up careers in science. The Academy hosts over 44,000 San Francisco school group visitors annually and continues to provide free access through Quarterly Free Sundays and Neighborhood Free Days. The Academy provides a variety of Out-of-School-Time and Digital Learning programs for middle and high school-aged youth, including paid internships. Participation in the free Community Access Ticket Service and the San Francisco Public Library's free Family Pass program are also Academy priorities.

Animal Care and Conservation Facility

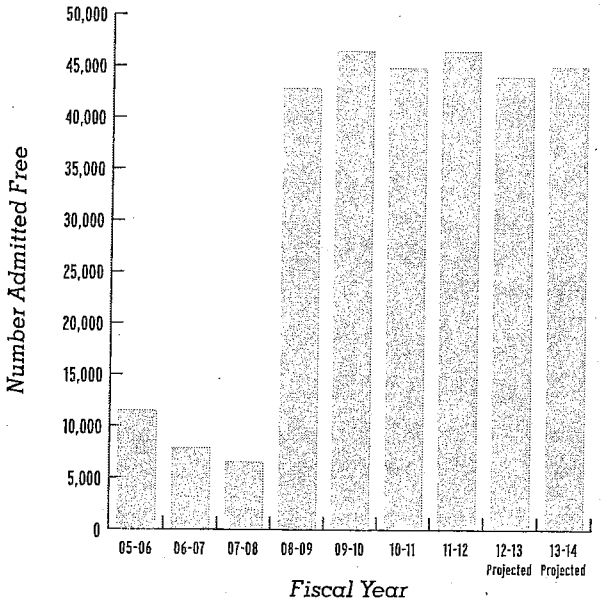
In order to maintain professional accreditation with the Association of Zoos and Aquariums (AZA), the Academy has begun construction of its $3.0 million Animal Care and Conservation Facility and is projected to complete construction in FY 2013-14. Increasing the quality and quantity of the Steinhart Aquarium's animal care facilities allows the Academy to maintain a greater diversity of species on display, particularly for specimens gathered on research expeditions. In addition, these improvements will increase staff efficiency and align workflows by moving offices closer together. The areas vacated by staff are being reconfigured to create new holding, husbandry, and quarantine areas. The end result of this project will be a 2,000 square foot increase combined with substantial improvements to the existing 3,500 square feet of animal care, holding, and quarantine space.

NUMBER OF HOURS WORKED BY CAREERS IN SCIENCE (CIS) INTERNS



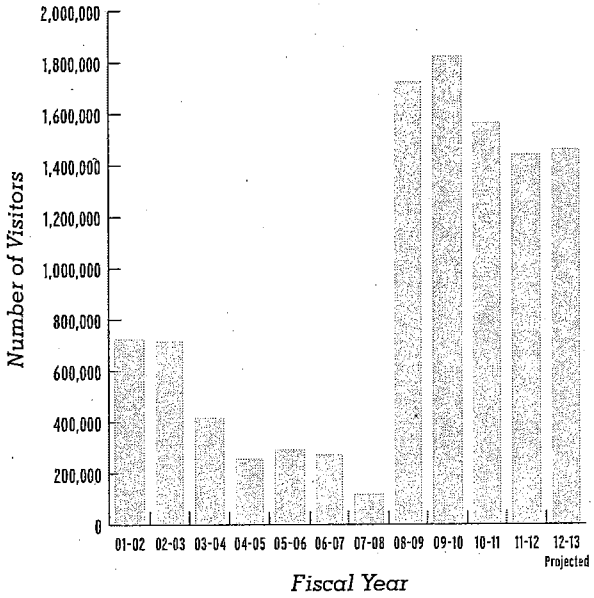
Careers in Science interns are projected to work more than 11,000 hours in FY 2012-13 at the Steinhart Aquarium.

NUMBER OF SAN FRANCISCO SCHOOL CHILDREN ADMITTED FREE IN EDUCATIONAL GROUPS



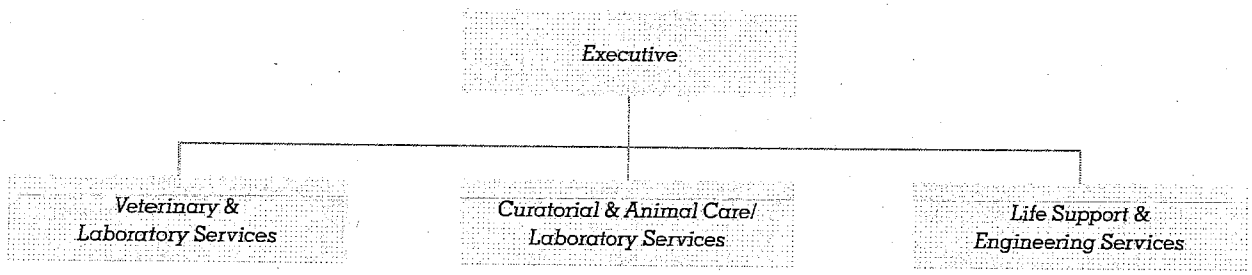
More than 44,000 school children in educational groups are admitted free into the museum annually.

NUMBER OF VISITORS



Attendance levels peaked in 2009 due to the Academy of Sciences moving into the new facility in Golden Gate Park.

ACADEMY OF SCIENCES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	12.48	12.35	12.35	0.00	12.35	0.00
Net Operating Positions	**12.48**	**12.35**	**12.35**	**0.00**	**12.35**	**0.00**
SOURCES						
Local Taxes	1,208,000	1,208,000	0	(1,208,000)	0	0
General Fund Support	2,786,811	2,818,851	4,432,695	1,613,844	4,266,550	(166,145)
Sources Total	**3,994,811**	**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	1,046,297	1,067,283	1,050,953	(16,330)	1,062,885	11,932
Fringe Benefits	431,628	433,053	463,827	30,774	504,150	40,323
Professional & Contractual Services	2,116,169	2,112,215	2,152,215	40,000	2,152,215	0
Services of Other Departments	250,717	264,300	297,300	33,000	320,900	23,600
Uses - Operating Expenditures Total	**3,844,811**	**3,876,851**	**3,964,295**	**87,444**	**4,040,150**	**75,855**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	150,000	150,000	218,400	68,400	226,400	8,000
Capital Renewal	0	0	250,000	250,000	0	(250,000)
Uses - Project Expenditures Total	**150,000**	**150,000**	**468,400**	**318,400**	**226,400**	**(242,000)**
USES BY PROGRAM RECAP						
Academy Of Sciences	3,994,811	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Uses by Program Recap Total	**3,994,811**	**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ACADEMY OF SCIENCES					
Ensure that visitors receive an excellent guest experience					
Number of exhibit days	364	363	363	363	363
Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better	95%	85%	90%	90%	90%
City cost per visitor	$1.96	$1.98	$1.98	$2.01	$1.94
Reach school-aged and pre-school children in San Francisco and provide educational resourses to San Franciso schools and teachers.					
Number of school-aged children reached	210,174	276,500	275,000	276,500	278,000
Number of visitors to the Early Childhood Education Center	83,044	113,000	113,000	114,000	115,000
Percentage of SF schools attending the Academy or an Academy sponsored program	82%	82%	82%	82%	82%
Reach and engage a broad range of local, national, and international visitors.					
Number of visitors (adults & children)	1,439,143	1,550,000	1,425,000	1,425,000	1,425,000
Percentage of visitors from outside the Bay Area	28%	35%	35%	35%	35%
Ensure a safe and sustainable institution for the public visitors, the living collections and the aquarium staff					
Recycling rate of Academy waste	75%	70%	75%	75%	75%

AIRPORT

The San Francisco International Airport (SFO or "the Airport") strives to be an exceptional airport in service to its communities. SFO is the Bay Area's largest airport, offering non-stop links with more than 31 international destinations on 30 international carriers as well as non-stop connections to more than 74 cities in the U.S. on 15 domestic airlines.

SERVICES

The Airport provides services through the following divisions:

ADMINISTRATION creates and enhances partnerships within the city and with the Airport's neighbors; recruits and maintains a competent workforce; and oversees medical services at the Airport.

BUSINESS AND FINANCE ensures that Airport property and facilities achieve the maximum non-airline revenue return; provides the proper environment for existing and new businesses; develops and implements innovative fiscal policies and solutions; and manages the Airport's financial performance.

CHIEF OPERATING OFFICER provides executive oversight to Administration, Design and Construction, Operations, Maintenance, Planning, and the Museum program to ensure the delivery of safe, secure, and efficient services to the traveling public; promotes high standards of customer service; and protects the environment. This division also works with the Director and Executive Committee in developing Airport-wide policy, vision, and strategy.

COMMUNICATIONS AND MARKETING provides timely and accurate information regarding the Airport to the public, media, airlines, and neighboring communities; markets opportunities for new or expanded airline services and on-site parking and concessions to increase Airport revenue; and oversees customer service programs.

DESIGN AND CONSTRUCTION plans and implements capital improvement projects and programs. This division designs and oversees improvements to buildings, utility systems, and other Airport systems.

MAINTENANCE keeps the Airport facilities clean, safe, and running efficiently.

MUSEUMS provides a broad range of attractions for the traveling public and creates an ambiance in the Airport that reflects the sophistication and cultural diversity of San Francisco.

OPERATIONS AND SECURITY manages the airfield, public transportation, terminals, airport security program, and emergency procedures to provide the public with a safe, secure, efficient, and customer-friendly Airport.

PLANNING prepares long-range facility development planning studies and analyzes projects to support the development of the Airport capital improvement program.

For more information, call (650) 821-5042 or 311; or visit **www.flysfo.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	762,397,633	843,524,462	868,388,528	24,864,066
Total FTE	1,377	1,443	1,463	20

BUDGET ISSUES AND DETAILS

The Airport is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and 2013-14 budget. The FY 2013-14 adopted budget of $866.9 million is $23.3 million, or 1.6 percent, higher than the FY 2012-13 budget of $843.5 million. A significant amount of this increase is due to the annualization of positions added in the prior year; proposed new positions; cost increases for operating the shuttle buses and AirTrain; a new guest services training program; and aviation security consulting services. In addition, debt service expenses are higher as a result of scheduled increases for previously issued bonds. The Mayor's Office has introduced a policy supplemental appropriation to adjust the budget by $1.6 million to $868.5 million. This supplemental reflects policy and fiscal changes that were unknown and thus unbudgeted in the original two-year budget, including the increase in the Annual Service Payment to the City due to higher than projected concession revenues. The amended budget of $868.4 million reflects the policy supplemental as well as work order cost adjustments and other citywide technical adjustments.

The Airport does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

Supporting Tourism and Trade

The Airport forecasts that enplanements (the number of passengers boarding a plane) will reach 22.5 million in FY 2013-14, a 5.4 percent increase from FY 2012-13. While the Airport has experienced dramatic growth in domestic traffic over the last several fiscal years, this growth is expected to moderate over the next few years. For international service, the Airport has added new seasonal service from SAS to Copenhagen and additional flights to Europe and Mexico by current air carriers. By attracting new and expanding existing airline service, the Airport supports tourism and international trade, promotes lower airfares, and improves its competitive position. The Airport projects that expanding international traffic will be the source of its long-term growth.

Providing Local Business Opportunities and Revenue

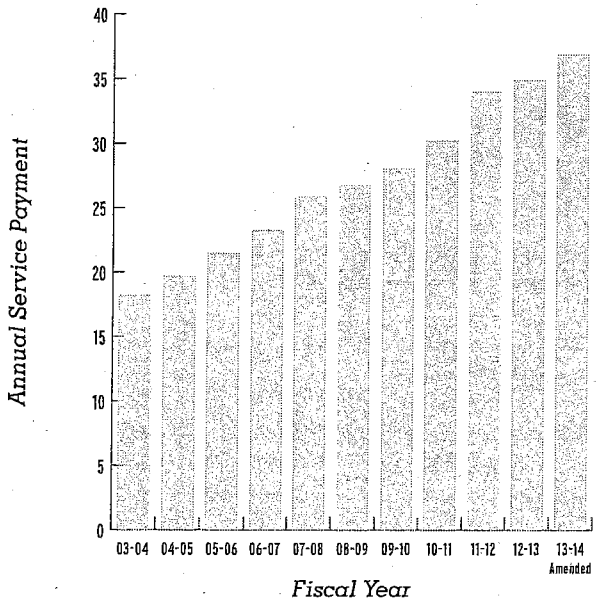
The Airport's concession program continues to perform well, with passenger spending rates that are among the highest in North America. The concessions include high-end retailers, many restaurants, and vendors that offer a broad range of services. In 2011, SFO ranked fourth among the top performing airports for retail, food, and beverage concessions with an overall spend-per-passenger of $12.21. In calendar year 2012, Terminal 2 (which opened in 2011 and has many unique concession offerings) had a spending rate of $14.22 per passenger. The budget for concession revenues is 8.4 percent higher than FY 2012-13, which will increase the Airport's Annual Service Payment to the City's General Fund.

In recognition of its continued success in its concession program, Airport Revenue News (ARN) honored SFO with four awards: "Airport with the Best Concessions Management Team;" "Airport with the Best Overall Concession Program" in the Large Airport category; and SFO's Terminal 2 was recognized as the "Airport with the Most Unique Services" and "Airport with the Best Overall Concession Program."

Capital Investment and Job Creation

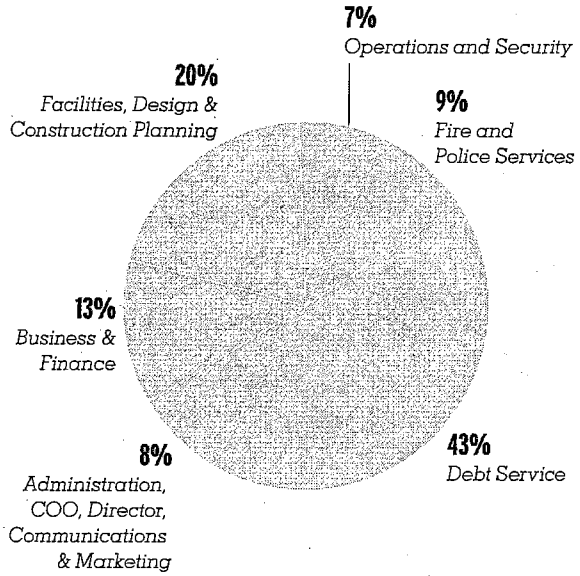
The Airport's $4.1 billion Ten-Year Capital Plan will support the local economy and businesses by investing in Airport infrastructure. The Airport Capital Plan will create approximately 36,000 jobs over the 10-year period. The Plan includes $2.89 billion in investments in terminal improvements, including the renovation of Boarding Area B in Terminal 1; $327.4 million on airport support projects, such as a new air traffic control tower, access control system upgrades, public safety facilities and equipment, and cargo and hangar facilities; $699.0 million in spending on the airfield for runway safety areas and other improvements; $163.2 million for utility infrastructure; and $102.8 million on roadways, AirTrain, and parking facilities.

ANNUAL SERVICE PAYMENT TO GENERAL FUND ($ IN MILLIONS)



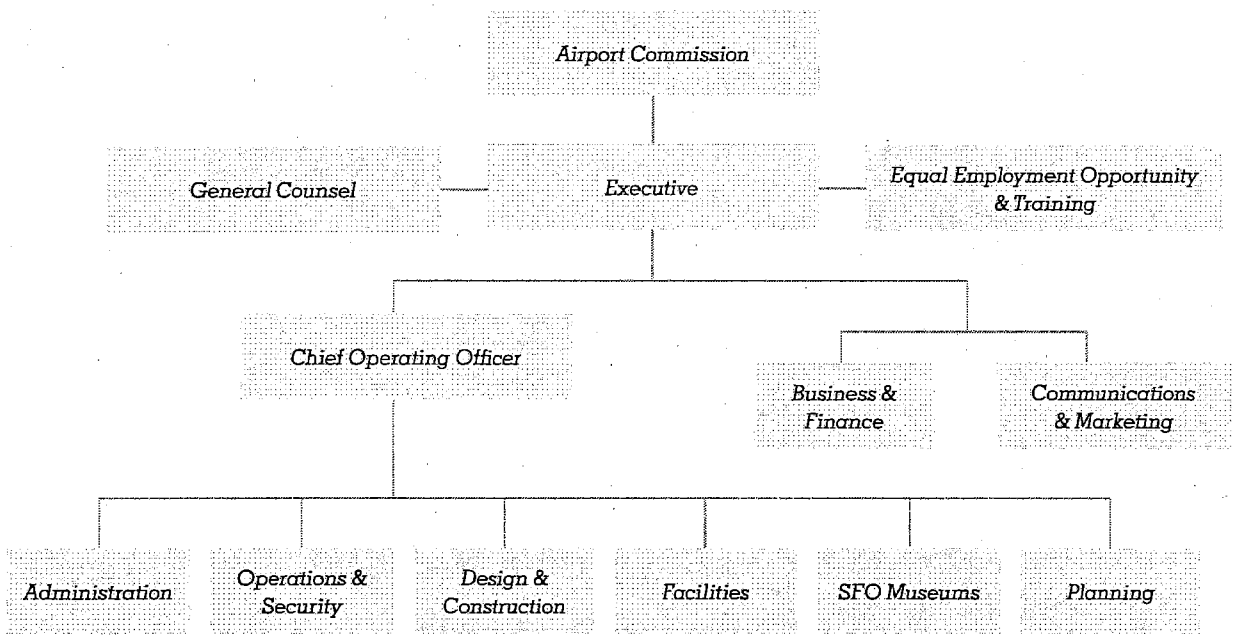
The Airport has a unique provision called the Annual Service Payment (ASP) which allows it to pay 15 percent of its concession revenues to the City. The ASP has more than doubled over the last 10 years.

FY 2013-14 USES BY SERVICE AREA



63 percent of the Department's expenditures go toward facilities, design and construction, planning, and debt service.

AIRPORT


Airport Commission
General Counsel
Executive
Equal Employment Opportunity & Training
Chief Operating Officer
Business & Finance
Communications & Marketing
Administration
Operations & Security
Design & Construction
Facilities
SFO Museums
Planning

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	1,499.31	1,570.98	1,606.45	35.47
Non-operating Positions (cap/other)	(122.00)	(127.62)	(143.63)	(16.01)
Net Operating Positions	**1,377.31**	**1,443.36**	**1,462.82**	**19.46**
SOURCES				
Licenses & Fines	197,970	173,000	173,000	0
Use of Money or Property	254,732,883	265,465,525	264,141,900	(1,323,625)
Intergovernmental Revenue - Federal	15,633,529	75,183,521	71,741,491	(3,442,030)
Intergovernmental Revenue - State	35,538	15,000	15,000	0
Charges for Services	488,739,830	484,589,000	547,657,880	63,068,880
Other Revenues	42,657,675	34,010,000	38,472,000	4,462,000
Transfers In	85,228,586	77,983,517	107,510,750	29,527,233
Expenditure Recovery	30,146	7,569,408	8,257,385	687,977
Transfer Adjustments-Sources	(85,228,586)	(146,613,903)	(178,641,645)	(32,027,742)
Use of / (Deposit to) Fund Balance	(39,629,938)	45,149,394	9,060,767	(36,088,627)
Sources Total	**762,397,633**	**843,524,462**	**868,388,528**	**24,864,066**
USES - OPERATING EXPENDITURES				
Salaries & Wages	105,701,975	123,274,059	128,633,243	5,359,184
Fringe Benefits	52,429,167	69,593,193	75,164,984	5,571,791
Overhead	3,009	2,543,707	2,588,499	44,792
Professional & Contractual Services	92,284,697	95,331,174	99,570,646	4,239,472
Materials & Supplies	14,610,021	15,240,279	15,195,354	(44,925)
Equipment	1,531,818	2,251,338	1,624,825	(626,513)
Debt Service	337,487,154	350,144,580	364,166,429	14,021,849
Services of Other Departments	48,493,394	54,038,035	59,722,359	5,684,324
Transfers Out	129,769,543	112,893,405	144,493,448	31,600,043
Transfer Adjustments-Uses	(85,228,586)	(77,983,517)	(107,510,750)	(29,527,233)
Uses - Operating Expenditures Total	**697,082,192**	**747,326,253**	**783,649,037**	**36,322,784**
USES - PROJECT EXPENDITURES				
Facilities Maintenance	5,203,285	10,500,000	9,310,000	(1,190,000)
Capital Projects	60,112,156	85,698,209	75,429,491	(10,268,718)
Uses - Project Expenditures Total	**65,315,441**	**96,198,209**	**84,739,491**	**(11,458,718)**
USES BY PROGRAM RECAP				
Administration	35,071,569	42,001,587	44,716,322	2,714,735
Airport Director	16,765,220	8,793,873	9,902,222	1,108,349
Bureau Of Design And Construction	5,059,864	14,263,376	14,489,824	226,448
Business & Finance	415,212,150	448,300,394	467,602,516	19,302,122
Capital Projects And Grants	88,949	86,498,209	76,229,491	(10,268,718)
Chief Operating Officer	4,141,879	4,806,312	5,197,948	391,636
Communications & Marketing	6,241,287	6,488,281	7,313,620	825,339
Continuing Projects, Maint And Renewal	174,243	10,500,000	9,310,000	(1,190,000)
Departmental Fund Transfer	10,544,000	0	0	0
Facilities	143,828,120	154,682,430	161,995,783	7,313,353
Facilities Maintenance,Construction	65,315,441	0	0	0
Fire Airport Bureau Non-Personnel Cost	573,175	668,947	872,574	203,627
Operations And Security	53,931,817	59,421,756	63,690,607	4,268,851
Planning Division	3,516,874	3,547,012	3,858,567	311,555
Police Airport Bureau Non-Personnel Cost	1,933,045	3,552,285	3,209,054	(343,231)
Uses by Program Recap Total	**762,397,633**	**843,524,462**	**868,388,528**	**24,864,066**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMINISTRATION, BUSINESS					
Contribute to the strength of the local economy					
Amount of annual service payment to the City's General Fund, in millions	$34.0	$33.9	$36.3	$36.9	$37.7
Percent change in domestic air passenger volume	9.4%	2.1%	3.8%	1.2%	1.6%
Percent change in international air passenger volume	3.3%	2.8%	3.0%	2.9%	2.6%
Increase concession revenues					
Total concession revenue per enplaned passenger	$10.34	$10.59	$10.65	$10.69	$10.75
Control airline cost per enplaned passenger					
Airline cost per enplaned passenger (in constant 2008 dollars)	$13.54	$14.13	$13.85	$14.31	$14.94
SAFETY & SECURITY					
Provide accessible and convenient facilities and superior customer service					
Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable)	4.0	4.1	4.1	4.1	4.1
Average immigration and customs wait times as a percent of the average of six comparable airports	103%	92%	115%	117%	115%

ADULT PROBATION

The Adult Probation Department (ADP) contributes to public safety through its court services, evidence-based supervision, and treatment referral functions. The Department supervises approximately 5,700 adult probationers as well as 600-700 mandatory supervision and post-release community supervision clients on court-ordered supervision and diversion programs.

SERVICES

The Adult Probation Department provides services through the following divisions:

PRE-SENTENCE INVESTIGATIONS prepares pre-sentencing investigative and supplemental reports to the Superior Court when a defendant is charged with a felony offense or has violated the conditions of his or her probation. The reports include an evidence-based risk and needs assessment to aid the courts in sentencing decisions. Support staff maintains the official Department records for clients and processes reports.

COMMUNITY SERVICES SUPERVISION provides evidence-based supervision services as well as wrap-around care and treatment services to clients to promote their success and ensure accountability for their compliance with the court-established terms and conditions of probation. In addition to enforcing court orders, probation officers assist victims and facilitate re-socialization of probationers. The Specialized Intensive Services Units closely monitor high-risk probationers who have committed gang, sex, drug, or domestic violence offenses.

POST-RELEASE COMMUNITY SUPERVISION provides intensive supervision of the post-release community supervision population. The Pre-Release Team coordinates the release of inmates from the county jail or State prison to County Community Supervision.

REENTRY SERVICES coordinates a seamless continuum of care and support to probationers to increase successful outcomes, reduce recidivism, and minimize victimization. This includes the coordination of policies and the implementation of evidence-based supervision practices that are effective alternatives to incarceration, reduce recidivism of adults returning to San Francisco, and improve community safety and health.

ADMINISTRATIVE SERVICES provides fiscal management, personnel, and payroll services; grants and contract administration; operational and performance analysis; and capital improvement and management information services.

For more information call (415) 553-1706 or 311; or visit **www.sfgov.org/adultprobation**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	15,704,714	24,976,052	27,008,742	2,032,690	27,762,322	753,580
Total FTE	108	138	141	3	141	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $27.0 million for the Adult Probation Department is $2.0 million, or 8.1 percent, higher than the FY 2012-13 budget of $25.0 million. A significant amount of this increase is due to funding for the Public Safety Realignment initiative implemented on October 1, 2011. In addition, the FY 2013-14 proposed budget includes funding for the continued implementation and improvement of evidence-based supervision to enhance public safety and maximize offender restitution, reconciliation, and restorative services to victims of crime. The newly implemented risk and needs assessment tool and training will allow the Department to accurately classify an offender's risk for recidivism and direct staff and resources toward the offenders who are more likely to reoffend.

The FY 2014-15 proposed budget of $27.8 million for ADP is $0.8 million, or 2.8 percent, higher than the FY 2013-14 budget of $27.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Using Data to Improve Services

The Adult Probation Department is collecting, reporting, analyzing, and interpreting data to improve the effectiveness of its supervision and reentry services, as well as outcomes for clients. The Department produces management reports on various metrics to assess performance of the organization, including quality assurance reports developed through its new case management system. Over the next two fiscal years, the Department will continue to expand the evaluation of reentry services, treatment, and housing as they relate to the outcomes of ADP clients permanently exiting the criminal justice system. The Department reports on reentry services, treatment, and housing referrals monthly, and will expand these reports to continuously inform decisions related to current and projected service level needs.

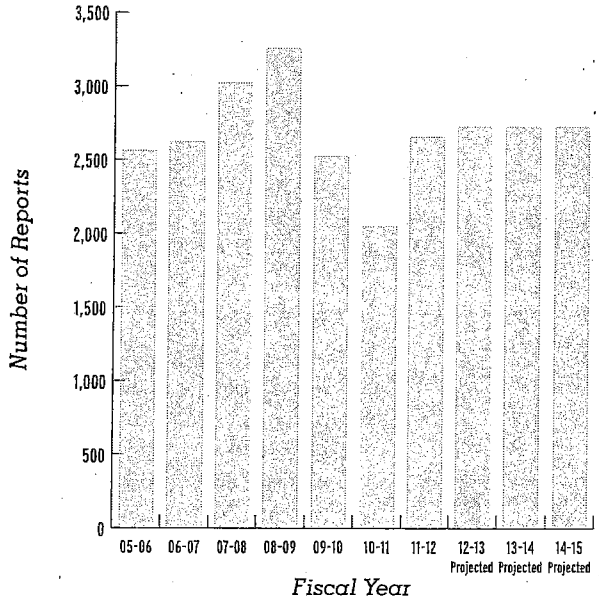
State Realignment AB109

Assembly Bill (AB) 109 State Public Safety Realignment was implemented in October 2011 as a State budget initiative to reduce prison costs by releasing non-serious, non-violent, non-sex offenders back to their county of origin while allocating resources directly to the county responsible for public safety. The Department has experienced an increase in caseloads from the addition of the post-release community supervision population. In response the Department has established a Post-Release Community Supervision division and a Pre-Release Team that provides intensive supervision of the post-release community supervision population. The Pre-Release Team is responsible for coordinating the release of inmates from county jail or State prison to County Community Supervision, administering a risk needs assessment, and reviewing special conditions with clients prior to their release to community supervision in order to address individual needs and improve outcomes.

Client Supportive Services

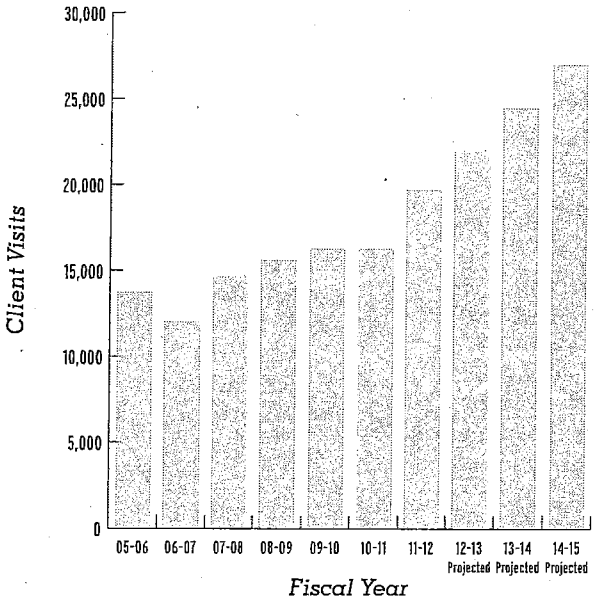
In FY 2013-14 and FY 2014-15, ADP will continue to work collaboratively with the Department of Public Health, the Human Services Agency, and Child Support Services to provide a seamless continuum of care and support to clients in order to increase successful outcomes and to reduce recidivism and victimization. In addition, the Department's Community Assessment Center will open in June 2013 to better coordinate benefits and services for ADP clients.

SUPPLEMENTAL REPORTS SUBMITTED TO THE SUPERIOR COURT



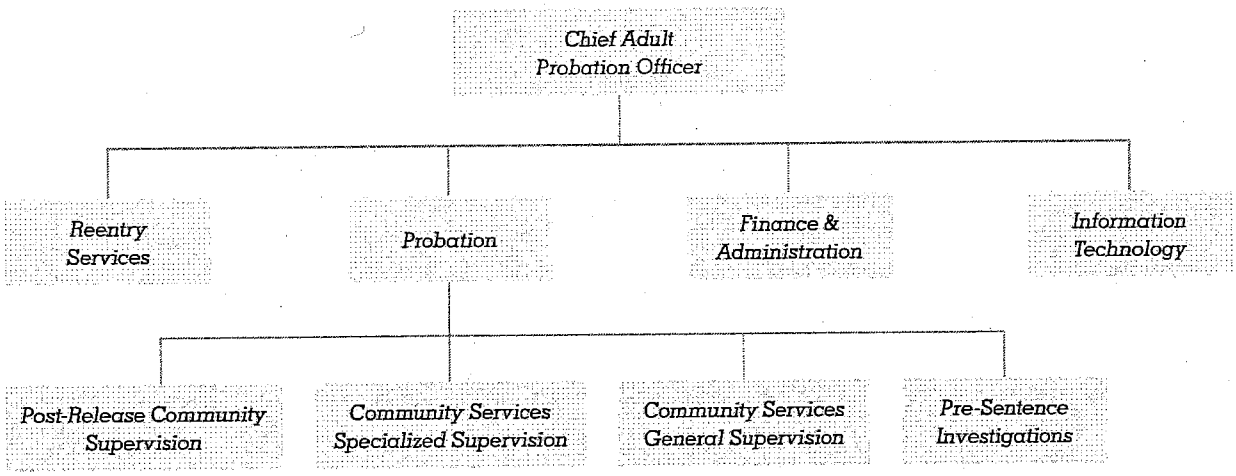
Supplemental Reports submitted to the Superior Court have been increasing since FY 2010-11 due to the Public Safety Realignment population.

CLIENT VISITS TO ADULT PROBATION OFFICE



Client Visits have been increasing since FY 2006-07. The increase in client visits are attributed to increased services to clients and improved case management techniques. Additionally, client visits started to increase significantly in FY 2011-12 due to Public Safety Realignment.

ADULT PROBATION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	108.00	138.35	141.12	2.77	141.44	0.32
Non-operating Positions (cap/other)	0.00	(0.25)	0.00	0.25	0.00	0.00
Net Operating Positions	**108.00**	**138.10**	**141.12**	**3.02**	**141.44**	**0.32**
SOURCES						
Intergovernmental Revenue - Federal	1,128,417	771,296	139,945	(631,351)	139,945	0
Intergovernmental Revenue - State	6,294,838	8,750,946	10,720,585	1,969,639	9,685,585	(1,035,000)
Charges for Services	386,485	230,000	267,000	37,000	267,000	0
Other Revenues	(880)	1,356,567	632,779	(723,788)	632,779	0
Expenditure Recovery	161,589	122,853	120,088	(2,765)	124,196	4,108
Use of / (Deposit to) Fund Balance	(780,791)	0	0	0	0	0
General Fund Support	8,515,056	13,744,390	15,128,345	1,383,955	16,912,817	1,784,472
Sources Total	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
USES - OPERATING EXPENDITURES						
Salaries & Wages	8,914,105	12,200,644	12,833,043	632,399	13,005,042	171,999
Fringe Benefits	3,911,237	4,416,703	4,636,183	219,480	5,113,645	477,462
Professional & Contractual Services	866,772	3,650,137	4,764,725	1,114,588	4,814,725	50,000
Aid Assistance / Grants	0	159,700	159,700	0	159,700	0
Materials & Supplies	220,866	342,459	302,815	(39,644)	302,815	0
Equipment	178,722	39,327	82,134	42,807	135,182	53,048
Services of Other Departments	1,613,012	4,167,082	4,230,142	63,060	4,231,213	1,071
Uses - Operating Expenditures Total	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
USES BY PROGRAM RECAP						
Administration - Adult Probation	2,505,451	4,263,091	4,447,047	183,956	4,611,842	164,795
Community Services	7,113,821	9,635,653	9,236,431	(399,222)	9,578,718	342,287
One Stop Re Entry Services	281,701	1,415,630	1,581,602	165,972	1,613,411	31,809
Pre - Sentencing Investigation	3,171,660	2,939,817	2,954,571	14,754	3,050,829	96,258
Realignment Services-Post Release Comm.	1,894,280	6,121,861	8,789,091	2,667,230	8,907,522	118,431
Work Orders & Grants	737,801	600,000	0	(600,000)	0	0
Uses by Program Recap Total	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMINISTRATION - ADULT PROBATION					
Maximize staff effectiveness					
Probationers per Probation Officer	102	n/a	64	50	50
COMMUNITY SERVICES					
Provide protection to the community through supervision and provision of appropriate services to adult probationers					
Number of site visits made to batterer treatment programs	94	60	60	60	60
Number of community meetings attended by probation staff	376	200	250	250	250
Number of cases successfully terminated	1,324	1,100	900	900	900
Number of visits to the Department	19,700	16,000	20,000	20,000	20,000
POST RELEASE COMMUNITY SUPERVISION					
Provide protection to the community through supervision and provision of appropriate services to adult probationers					
Percent of individuals who have been on PRCS for at least twelve months that have successfully completed PRCS.	n/a	90%	90%	90%	90%
Percent of individuals completing Mandatory Supervision who complete successfully.	n/a	75%	80%	90%	90%
PRE-SENTENCING INVESTIGATION					
Provide timely reports to guide the courts with rendering appropriate sentencing decisions					
Percentage of reports submitted to the Court two days prior to sentencing as per agreement with the Courts	94%	100%	97%	100%	100%
Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant	100%	100%	100%	100%	100%
Number of COMPAS risk/needs assessments and reassessments conducted	1,986	2,000	1,500	1,500	1,500

ARTS COMMISSION

The San Francisco Arts Commission (ART) strives to ensure that all San Francisco residents have equal access to arts experiences in all disciplines, that programs are provided comprehensively and evenly throughout the City, and that these programs are innovative and of the highest quality.

SERVICES

The Arts Commission provides services through the following program areas:

CIVIC ART COLLECTION oversees the care and maintenance of 4,000 objects in all media that comprise the City's $90 million collection, which includes over 100 historic monuments.

PUBLIC ART PROGRAM commissions new art for the City and is funded with 2 percent of the gross construction cost of City capital improvement projects, as mandated by the City's Art Enrichment Ordinance.

COMMUNITY ARTS AND EDUCATION (CAE) promotes community revitalization through the arts in economically disadvantaged and undeserved areas via six community cultural centers, the Central Market ARTery Project, the Arts Education Program, and WritersCorps, a creative writing and youth development program.

CULTURAL EQUITY GRANTS (CEG) awards project-based grants to San Francisco arts organizations and individual artists to nurture the continued growth of a vibrant arts scene that celebrates the City's diversity and its variety of cultural traditions.

STREET ARTISTS PROGRAM administers licenses to hundreds of local crafts people who sell handmade products in legal vending spaces, providing the City with a colorful marketplace year-round.

CIVIC DESIGN REVIEW fulfills the Arts Commission's original Charter mandate to review the design of all structures placed on City property to ensure the quality of the built environment in San Francisco.

SAN FRANCISCO ART COMMISSION (SFAC) GALLERIES present year-round curated exhibitions in three publicly accessible locations that both reflect our regional diversity and position the Bay Area within an international art landscape.

For more information, call (415) 252-2590 or 311; or visit **www.sfartscommission.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	10,585,397	11,522,763	14,049,907	2,527,144	12,265,332	(1,784,575)
Total FTE	19	27	28	2	28	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $14.0 million for the Arts Commission is $2.5 million, or 21.9 percent, higher than the FY 2012-13 budget of $11.5 million. A significant amount of this increase is due to $2.2 million in one time funding towards capital renewal and facilities maintenance projects. In addition the Arts Commission is increasing Cultural Equity grants by $0.2 million.

The FY 2014-15 proposed budget of $12.3 million for the Arts Commission is $1.8 million, or 12.7 percent, lower than the FY 2013-14 budget of $14.0 million. A significant amount of this decrease is due to the expiration of one-time capital funds.

The proposed budget does not include funding for the Arts Commission's largest program—the Public Art Program—which is funded with capital improvement project funds, as stipulated by the City's Art Enrichment ordinance. These funds are not allocated annually in the budget process, but rather are transferred to the Department on a project-by-project basis. Depending on project size, this funding may span several years.

Data-Driven Decision Making

In FY 2013-14 and FY 2014-15, the Arts Commission will continue to conduct a strategic assessment and planning process to identify key needs and opportunities within the San Francisco arts ecology, enable the Department to better connect information and resources from citywide initiatives to the arts community, and improve the City's responsiveness to community need. The analysis will result in measurable objectives and goals for the Department, and will include an implementation plan.

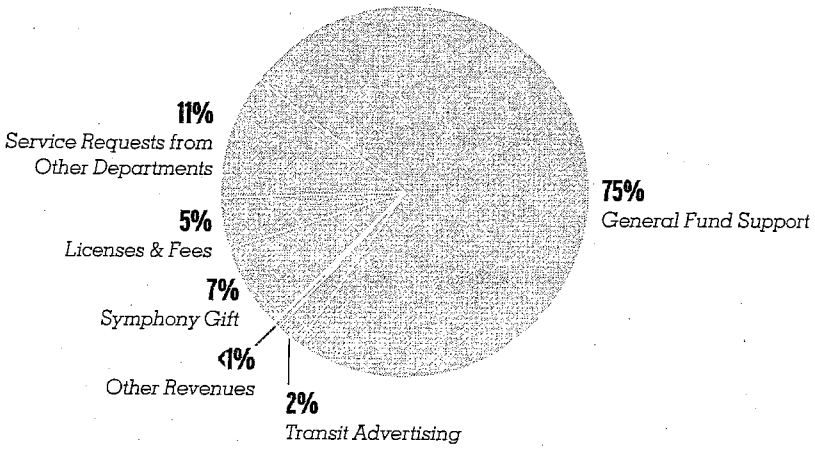
Caring for Capital Assets

The FY 2013-14 and 2014-15 proposed budget includes capital funding for the Veterans War Memorial renovation project, as the Department plans to move into the building in May 2015. The Department anticipates occupying space in the building on three floors, with administrative offices on the third floor, a gallery and public programming space on the first floor, and basement storage space for the civic art collection. Additionally, the FY 2013-14 and 2014-15 proposed budget includes capital maintenance funding for the City's four cultural centers as well as funding for critical restoration and conservation projects.

Civic Art Collection Inventory

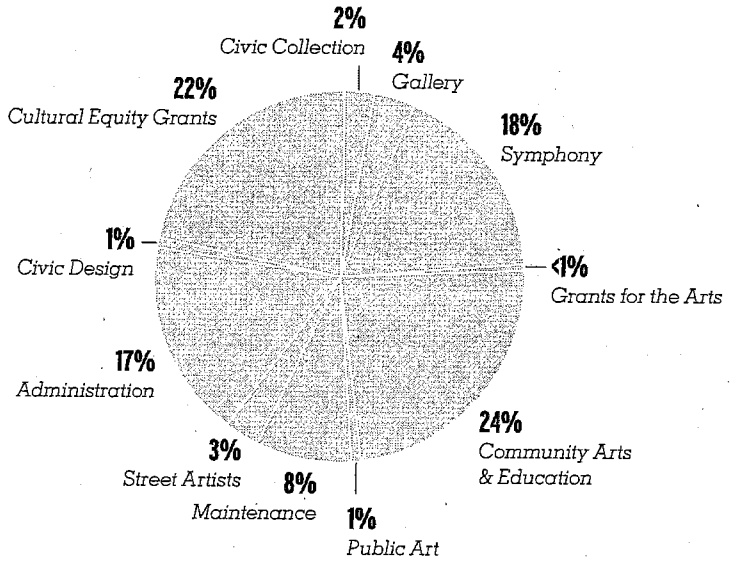
The Arts Commission plans to complete a comprehensive inventory of the City's civic art collection at the end of FY 2013-14. The information gathered will allow the Department to assess the maintenance and conservation requirements of the collection in order to better anticipate future capital funding needs and identify revenue sources. The Arts Commission is also investigating the creation of a cost-neutral rotating arts loan program for City departments in order to ensure that a greater portion of the collection is on display and publicly accessible.

FY 2013-14 DEPARTMENT SOURCES



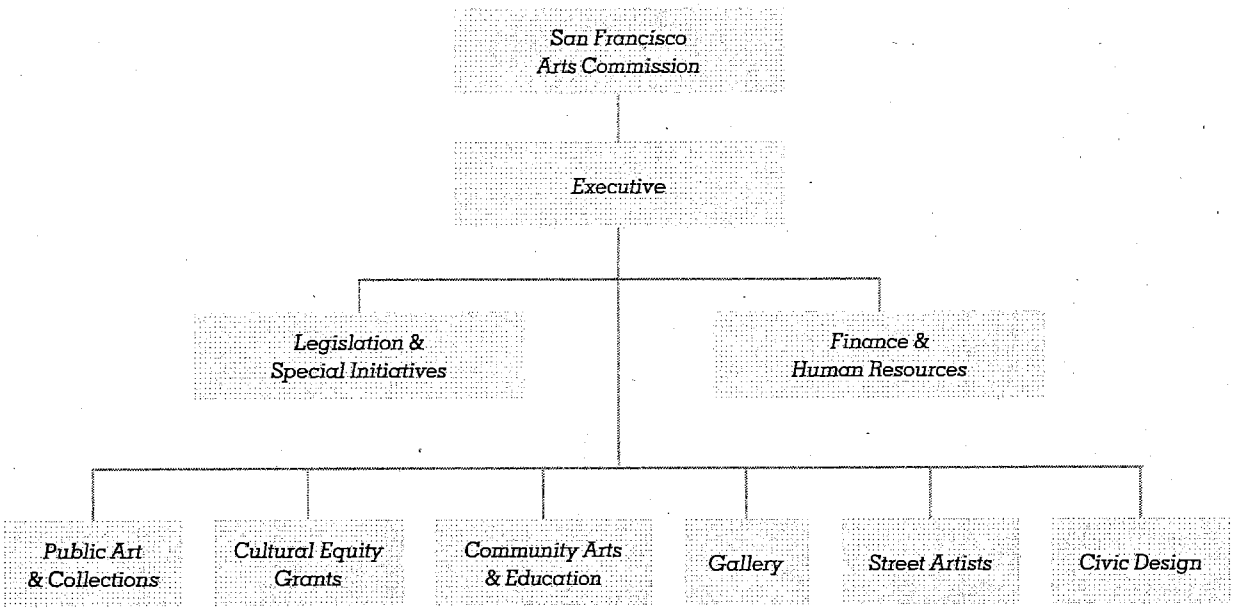
75 percent of the Department's funding comes from the General Fund.

FY 2013-14 DEPARTMENT USES BY PROGRAM AREA



The Community Arts and Education and Cultural Equity Grants Programs together represent 38 percent of the Department's total budget.

ARTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
Total Authorized	30.27	34.07	34.63	0.56	34.63	0.00
Non-operating Positions (cap/other)	(10.90)	(7.20)	(6.20)	1.00	(6.20)	0.00
Net Operating Positions	**19.37**	**26.87**	**28.43**	**1.56**	**28.43**	**0.00**
SOURCES						
Local Taxes	3,232,000	3,232,000	0	(3,232,000)	0	0
Licenses & Fines	252,954	312,033	312,033	0	322,954	10,921
Use of Money or Property	826	0	0	0	0	0
Intergovernmental Revenue - Other	0	0	60,000	60,000	60,000	0
Charges for Services	686,334	1,194,137	1,202,847	8,710	1,216,575	13,728
Other Revenues	840,300	496,049	20,000	(476,049)	20,000	0
Transfers In	74,217	55,000	3,553,600	3,498,600	3,553,600	0
Expenditure Recovery	1,211,192	1,113,803	902,254	(211,549)	902,254	0
Use of / (Deposit to) Fund Balance	352,041	0	0	0	0	0
General Fund Support	3,935,533	5,119,741	7,999,173	2,879,432	6,189,949	(1,809,224)
Sources Total	**10,585,397**	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,110,583	2,229,350	2,368,229	138,879	2,402,867	34,638
Fringe Benefits	941,645	1,002,960	1,107,149	104,189	1,200,377	93,228
Overhead	0	310,901	(354,650)	(665,551)	(411,489)	(56,839)
Professional & Contractual Services	2,991,647	2,589,693	4,675,375	2,085,682	4,784,482	109,107
Aid Assistance / Grants	3,671,647	4,089,638	2,601,117	(1,488,521)	2,601,117	0
Materials & Supplies	105,070	7,441	34,158	26,717	34,158	0
Services of Other Departments	376,880	424,950	507,524	82,574	524,820	17,296
Uses - Operating Expenditures Total	**10,197,472**	**10,654,933**	**10,938,902**	**283,969**	**11,136,332**	**197,430**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	212,140	175,507	185,000	9,493	194,000	9,000
Capital Renewal	0	442,323	1,106,005	663,682	755,000	(351,005)
Capital Projects	175,785	250,000	1,820,000	1,570,000	180,000	(1,640,000)
Uses - Project Expenditures Total	**387,925**	**867,830**	**3,111,005**	**2,243,175**	**1,129,000**	**(1,982,005)**
USES BY PROGRAM RECAP						
Art Commission-Administration	2,043,144	1,902,745	1,439,039	(463,706)	680,142	(758,897)
Civic Collection	77,712	351,821	582,766	230,945	1,163,938	581,172
Civic Design	0	142,509	186,410	43,901	191,174	4,764
Community Arts & Education	4,022,036	204	0	(204)	0	0
Community Arts & Education-General Admin	0	3,409,561	5,345,656	1,936,095	3,565,987	(1,779,669)
Cultural Equity	1,719,868	2,333,867	2,837,755	503,888	2,857,370	19,615
Educational Programs	0	649,253	595,317	(53,936)	601,486	6,169
Gallery	45,925	327,824	482,284	154,460	494,458	12,174
Grants For The Arts	0	30,000	0	(30,000)	0	0
Municipal Symphony Concerts	1,993,934	2,031,816	2,139,061	107,245	2,258,237	119,176
Public Art	415,796	31,130	129,586	98,456	129,586	0
Street Artists	266,982	312,033	312,033	0	322,954	10,921
Uses by Program Recap Total	**10,585,397**	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ART COMMISSION-ADMINISTRATION					
Ensure the quality of the built environment by providing design review of all City Building Projects.					
Number of public building projects reviewed by the Civic Design Review Committee	49	50	50	50	50
CIVIC COLLECTION					
Maintain the City's Civic Art Collection					
Number of major restorations of artwork in the Civic Art Collection	7	4	4	4	4
PUBLIC ART					
Implement significant public art projects for the enjoyment of SF's residents and visitors, which are accessible to the blind and sight-impaired					
Number of public art projects completed during the year	12	15	11	17	8
STREET ARTISTS					
Assist artists in supporting themselves through selling their work					
Number of new licenses issued	166	179	174	179	179

ASIAN ART MUSEUM

The Asian Art Museum (AAM) houses and provides long-term care, maintenance, security, and display of the City's collection of over 17,000 Asian art pieces; hosts special exhibitions of Asian art from around the world; and produces educational and outreach programs to inform a broad, diverse public about Asian art and culture.

SERVICES

The Asian Art Museum provides services through the following program areas:

COLLECTION & SPECIAL EXHIBITIONS showcase the Asian Art Museum as a cultural touchstone for visitors. With continuing growth in new markets, and the trend toward increasing globalization, the collections of the Museum represent a rare insight into the culture, arts, and history of countries emerging as global trade partners. For many, experiencing the collections of the Asian Art Museum is their first contact with the history and cultures of Asia.

Rated as a three-star "must see" attraction by the Michelin Guide®, the AAM continues to enhance its role and reputation as a unique cultural asset to the City. The Museum's collection is one of the country's most comprehensive collections of Asian art.

EDUCATIONAL AND OUTREACH PROGRAMMING is designed for a global audience of Bay Area residents, students, and domestic and international tourists. These programs utilize that vast collection to foster knowledge and appreciation for Asian art.

For more information, call (415) 581-3500 or call 311; or visit **www.asianart.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	7,597,190	8,313,225	8,744,439	431,214	9,330,370	585,931
Total FTE	58	58	58	0	58	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $8.7 million for the Asian Art Museum is $0.4 million, or 5.2 percent, higher than the FY 2012-13 budget of $8.3 million. A significant amount of this increase is due to increases in salary and fringe benefits costs and an increase in capital expenditures.

The FY 2014-15 proposed budget of $9.3 million for the Asian Art Museum is $0.6 million, or 6.7 percent, higher than the FY 2013-14 budget of $8.7 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs and an increase in capital renewal and facility maintenance allocations.

The Department's budget represents a unique private-public partnership: AAM receives funding from the General Fund to cover approximately one-third of its budget; the remaining two-thirds are funded through the Asian Art Museum Foundation (the Foundation).

Featured Programming

Over the course of the next two fiscal years, AAM will host a number of notable exhibitions representing the diversity and depth of Asian art and culture, including:

In the Moment: Japanese Art from the Larry Ellison Collection (FY 2013-14)

In the summer of 2013, as the America's Cup Challenger Series takes to San Francisco Bay, the Asian Art Museum will present an exhibition of Japanese art from the rarely seen collection of Larry Ellison, Oracle CEO and owner of ORACLE TEAM USA, defender of the 2013 America's Cup. *In the Moment: Japanese Art from the Larry Ellison Collection* introduces approximately 80 artworks spanning 1,300 years, and explores the dynamic nature of art selection and display in traditional Japanese settings. Included are significant works by noted artists of the Momoyama (1573-1615) and Edo (1615-1868) periods, along with other important examples of religious art, lacquer, woodwork, and metalwork. Highlights include a 13-14th century wooden sculpture of Shotoku Taishi; six-panel folding screens dating to the 17th century by Kano Sansetsu; and 18th century paintings by acclaimed masters Maruyama Okyo and Ito Jakuchu.

In Grand Style: Celebrations in Korean Art (FY 2013-14)

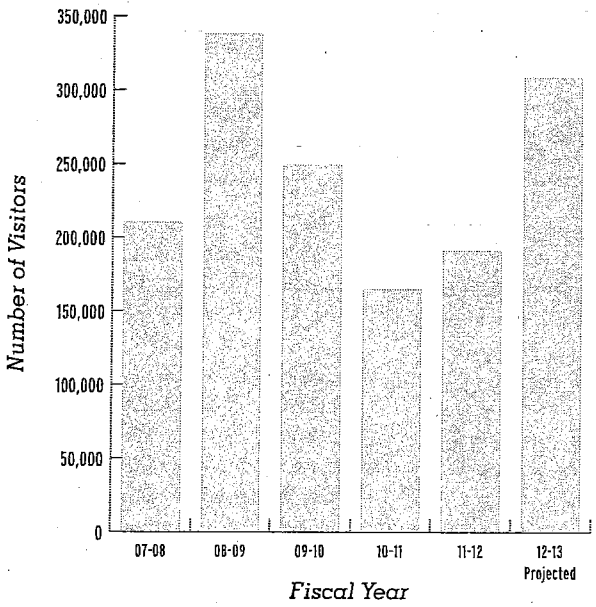
In Grand Style: Celebrations in Korean Art explores the importance and cultural significance of celebrations during Korea's Joseon dynasty (1392-1911). During this period, Confucianism was culturally embedded in society as the governing state belief, and festivities marking important rites of passage – political appointments, birthdays, weddings, funerals – followed elaborate protocols. *In Grand Style* features approximately 150 objects from 13 Korean institutions representing this tradition – from kings' and queens' seals and protocol books (uigwe) with paintings of royal banquets, to special ceremonial robes and furniture. The exhibition reveals the cultural and political significance at the core of the celebrations. Nearly all of the artworks and their accompanying narratives will be presented to U.S. audiences for the first time through this exhibit.

Yoga: The Art of Transformation (FY 2013-14)

All over the world, millions of people practice yoga to find spiritual insight or better health. Practitioners and non-practitioners alike are aware of yoga's origins in India, but few know of yoga's goal of transforming body and consciousness, its profound philosophical underpinnings, its presence within Jain, Buddhist, and Sufi as well as Hindu traditions, or the surprisingly diverse social roles played by male and female yogic practitioners over centuries.

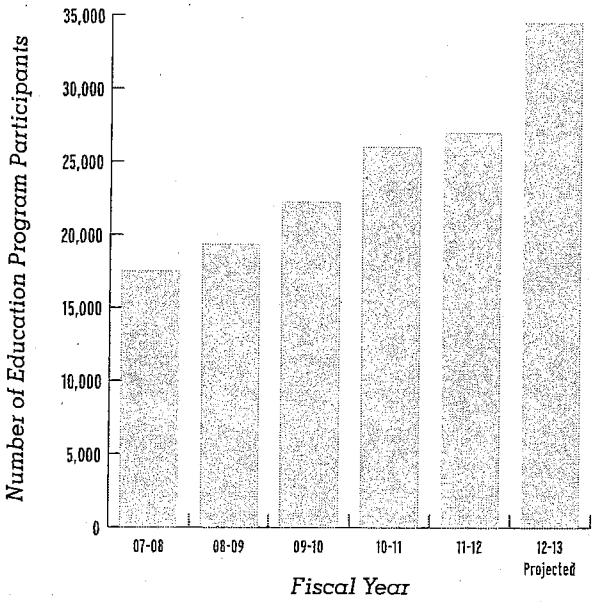
Borrowed from 25 museums and private collections in India, Europe, and the United States, *Yoga: The Art of Transformation* includes an installation that reunites for the first time three monumental stone yogini goddesses from a 10th-century Chola temple; 10 folios from the first illustrated compilation of asanas (yogic postures); and a Thomas Edison film, Hindoo Fakir (1906), the first movie ever produced about India.

NUMBER OF VISITORS



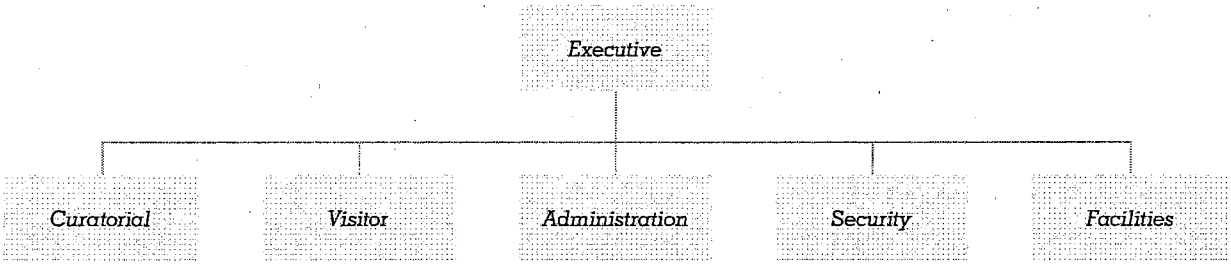
In FY 2012-13, the number of visitors to the museum is projected to increase by 87 percent over the previous year. This is partially due to the popularity of the Terra Cotta Warriors exhibit.

NUMBER OF EDUCATION PROGRAM PARTICIPANTS



The number of education program participants in the museum has steadily increased from FY 2007-08.

ASIAN ART MUSEUM



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	58.31	57.91	57.83	(0.08)	57.77	(0.06)
Net Operating Positions	**58.31**	**57.91**	**57.83**	**(0.08)**	**57.77**	**(0.06)**
SOURCES						
Local Taxes	2,229,000	2,229,000	0	(2,229,000)	0	0
Charges for Services	424,762	481,928	498,865	16,937	498,865	0
General Fund Support	4,943,428	5,602,297	8,245,574	2,643,277	8,831,505	585,931
Sources Total	**7,597,190**	**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
USES - OPERATING EXPENDITURES						
Salaries & Wages	3,645,942	4,135,812	4,207,039	71,227	4,264,518	57,479
Fringe Benefits	1,560,197	1,716,299	1,849,458	133,159	1,987,594	138,136
Overhead	48,933	25,585	27,444	1,859	27,444	0
Professional & Contractual Services	1,365,597	1,317,734	1,372,122	54,388	1,356,142	(15,980)
Services of Other Departments	826,521	960,895	1,017,928	57,033	1,059,514	41,586
Budgetary Reserves	0	0	3,723	3,723	6,433	2,710
Uses - Operating Expenditures Total	**7,447,190**	**8,156,325**	**8,477,714**	**321,389**	**8,701,645**	**223,931**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	150,000	156,900	220,725	63,825	228,725	8,000
Capital Renewal	0	0	46,000	46,000	400,000	354,000
Uses - Project Expenditures Total	**150,000**	**156,900**	**266,725**	**109,825**	**628,725**	**362,000**
USES BY PROGRAM RECAP						
Asian Arts Museum	7,597,190	8,313,225	8,744,439	431,214	9,330,370	585,931
Uses by Program Recap Total	**7,597,190**	**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ASIAN ART MUSEUM					
Increase museum membership					
Number of museum members	13,725	16,000	14,667	14,995	15,300
Increase number of museum visitors					
Number of museum visitors	191,404	205,000	246,991	220,000	240,000
Provide quality programs on Asian art and culture					
Number of education program participants	26,956	26,000	27,380	30,000	25,000
Number of public program participants	52,737	50,000	55,000	55,000	45,000

ASSESSOR-RECORDER

The Office of the Assessor-Recorder (ASR) identifies and assesses the value of all taxable property in the City and County of San Francisco. ASR also records and maintains the official records of the City. ASR is committed to providing fair and equitable treatment of taxpayers and delivering outstanding public service.

SERVICES

The Assessor-Recorder provides services through the following divisions:

REAL PROPERTY maintains the City's parcel maps, locates taxable property, identifies ownership, establishes taxable value, and reassesses property after a change in ownership and/or new construction.

BUSINESS PERSONAL PROPERTY (BPP) conducts routine audits on over 35,000 City businesses that pay property tax. Business personal property is assessed annually and the owners of all businesses must file a property statement with BPP detailing the cost of their supplies, equipment, and fixtures. BPP assists the City's business community in completing these forms.

TRANSACTIONS reviews and evaluates all recorded real estate transactions to determine their suitability for assessment.

EXEMPTIONS processes exemption requests and properly applies all legal exemptions to assessed property.

RECORDER provides the underlying framework for the City's real estate transactions and is responsible for recording legal documents that determine ownership of real property. The Recorder division also assesses and collects transfer taxes; and maintains, indexes, and issues official copies of all recorded documents, such as public marriage records.

PUBLIC SERVICES answers public questions for all Assessor or Recorder functions. The Public Service division provides translation services to customers, assists the public in accessing official City records, and helps those facing foreclosure with information and resources.

For more information, call (415) 554-5596 or 311; or visit **www.sfassessor.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	17,936,409	21,208,584	21,818,899	610,315	23,838,243	2,019,344
Total FTE	147	142	154	12	150	(4)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $21.8 million for ASR is $0.6 million, or 2.9 percent, higher than the FY 2012-13 budget of $21.2 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $23.8 million for ASR is $2.0 million, or 9.2 percent, higher than the FY 2013-14 budget of $21.8 million. A significant amount of this increase is due to the appropriation of funds to process record-high rates of assessment appeals.

Increased Department Revenues

The City's General Fund receives over $1 billion in property tax revenue. Property tax accounts for more than a third of the General Fund and is its largest single component. Property tax revenue depends on the Department's efforts in maintaining the assessment roll, reassessing properties as necessary, and collecting transfer tax revenue. In addition to the property tax revenue that goes to the General Fund, the Department collects its own revenue from recording fees. This revenue is expected to increase by 42 percent in FY 2013-14 compared to the FY 2012-13 budget. This projected increase – from $3.9 million to $5.5 million – is attributed to an increase in the number of recorded documents due to the improved real estate market, and adjustment to fees made in the prior year.

Increased Workload

One of the largest factors impacting the Department's operations in recent years has been the unprecedented increase in Assessment Appeals Board (AAB) appeals. The annual number of AAB appeals filed has increased from an average of 1,500 between FY 2000-01 to FY 2008-09 to over 6,000 between FY 2009-10 to FY 2012-13. To address this workload surge, the Department added limited-term staff in FY 2011-12 to focus exclusively on AAB appeals. As a result, the number of annually closed appeals increased from approximately 2,500 in FY 2009-10 to over 5,500 in FY 2011-12. Despite this increase in productivity, the number of open AAB appeals is still approximately 8,000. A significant portion of the increased funds in the Department's FY 2014-15 proposed budget will go towards the continuation of the project and associated staff to work down the backlog.

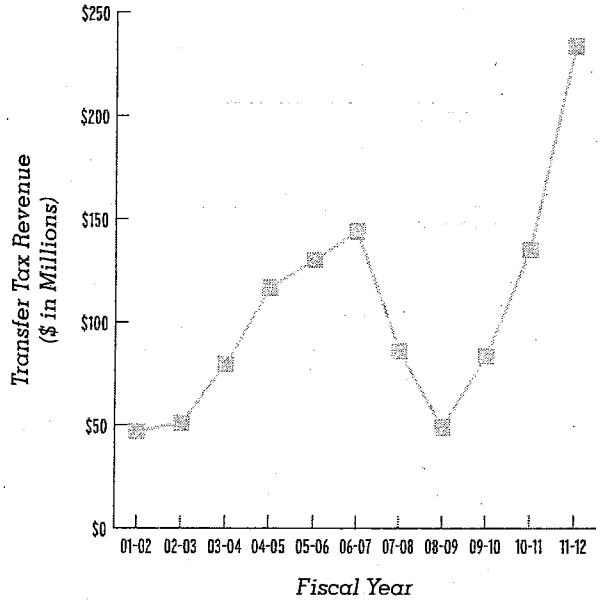
Enhancement of Mapping Function

ASR's Mapping Unit is responsible for the accurate and timely mapping of more than 204,000 parcels located in the City. Other City departments and taxpayers heavily rely on the work of this Unit. ASR is enhancing the Mapping Unit's ability to serve taxpayers, leverage the newest Geographical Imaging Systems (GIS) technology, and ensure business continuity.

Improving Business Processes and Service through Technology

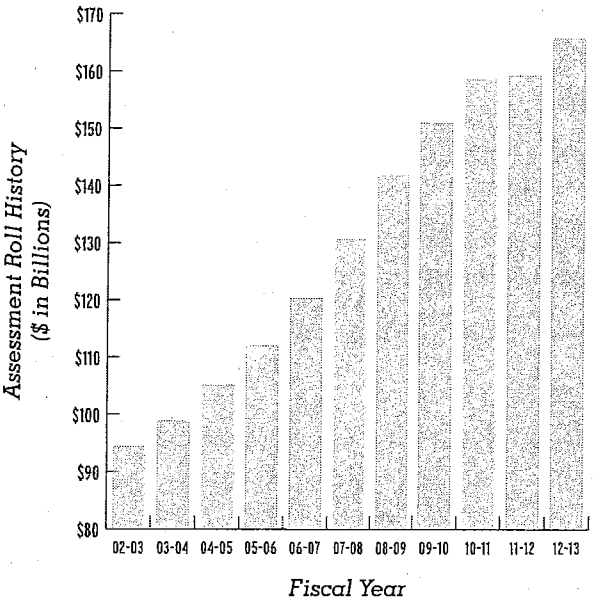
ASR continues to leverage technology to enhance many of its business processes, to improve its service delivery, and to increase efficiency. In FY 2012-13, ASR successfully launched its e-Recording function, a new paperless recording process for agencies and companies that electronically submit documents to ASR for recordation. Additional IT initiatives planned for FY 2013-14 and FY 2014-15 include: planning and research regarding the replacement of the department's two main systems; expansion of the e-Recording function to include more partners submitting documents electronically; and continued digitization efforts across all ASR business units.

TRANSFER TAX REVENUE HISTORY



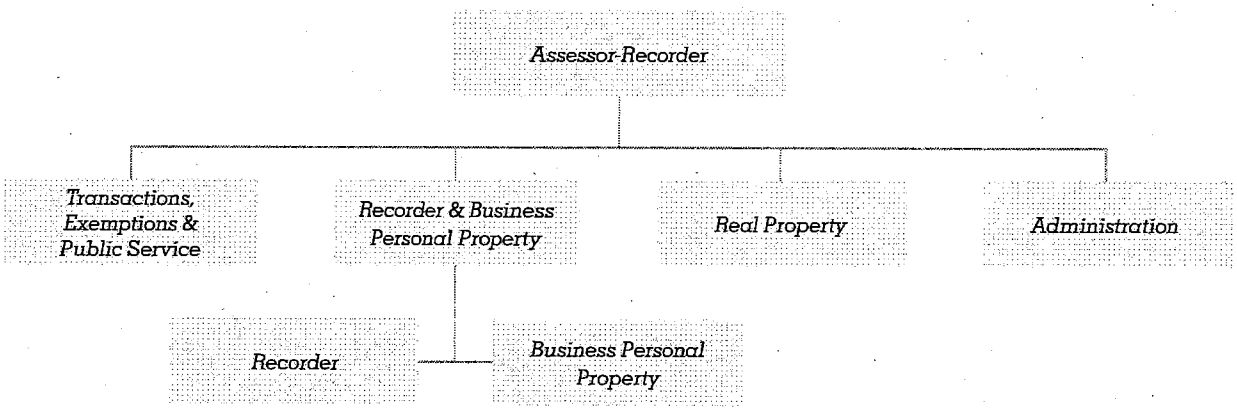
After declines in FY 2007-08 and FY 2008-09, transfer tax revenue has rebounded and reached a 10-year peak in FY 2011-12. The increase is due to a recovering real estate market and the Prop N transfer tax rate increases on properties over $5.0 million that took effect in December of 2010.

ASSESSMENT ROLL HISTORY



In FY 2012-13, the City's assessment roll increased by 4 percent. The City's continued positive roll growth places it in the very small minority of California counties that avoided any assessment roll decline the past decade.

ASSESSOR-RECORDER



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	153.21	149.04	165.49	16.45	162.89	(2.60)
Non-operating Positions (cap/other)	(6.54)	(7.00)	(11.62)	(4.62)	(13.00)	(1.38)
Net Operating Positions	**146.67**	**142.04**	**153.87**	**11.83**	**149.89**	**(3.98)**
SOURCES						
Charges for Services	4,265,523	3,884,000	5,504,974	1,620,974	5,530,113	25,139
Transfers In	256,567	0	0	0	0	0
Expenditure Recovery	0	45,000	150,000	105,000	150,000	0
Transfer Adjustments-Sources	(256,567)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	(22,995)	1,555,611	32,625	(1,522,986)	1,147	(31,478)
General Fund Support	13,693,881	15,723,973	16,131,300	407,327	18,156,983	2,025,683
Sources Total	**17,936,409**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
USES - OPERATING EXPENDITURES						
Salaries & Wages	10,078,330	11,411,516	12,764,598	1,353,082	12,529,025	(235,573)
Fringe Benefits	4,270,864	4,753,453	5,474,626	721,173	5,774,853	300,227
Overhead	62,237	127,318	329,812	202,494	329,812	0
Professional & Contractual Services	1,212,737	2,689,550	1,254,820	(1,434,730)	3,148,174	1,893,354
Materials & Supplies	250,046	174,689	106,500	(68,189)	106,500	0
Equipment	131,850	180,363	16,300	(164,063)	0	(16,300)
Services of Other Departments	1,756,670	1,851,695	1,859,269	7,574	1,936,766	77,497
Transfers Out	256,567	0	0	0	0	0
Budgetary Reserves	0	20,000	12,974	(7,026)	13,113	139
Transfer Adjustments-Uses	(256,567)	0	0	0	0	0
Uses - Operating Expenditures Total	**17,762,734**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
USES - PROJECT EXPENDITURES						
Capital Projects	173,675	0	0	0	0	0
Uses - Project Expenditures Total	**173,675**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Personal Property	2,412,830	2,996,239	3,124,644	128,405	2,960,111	(164,533)
Real Property	6,221,191	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
Recorder	1,520,683	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
Technical Services	6,526,717	6,514,062	6,796,969	282,907	10,121,709	3,324,740
Transfer Tax	1,254,988	1,051,644	1,278,361	226,717	1,747,630	469,269
Uses by Program Recap Total	**17,936,409**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
REAL PROPERTY					
Assess all taxable property within the City and County of San Francisco					
Value (in billions) of working assessment roll (Secured Roll, excluding SBE Roll)	$157.50	$164.07	$165.46	$171.92	$178.97
Number of Supplemental and Escape Assessments	32,057	23,000	22,482	17,600	13,800
Effectively defend and resolve assessment appeals					
Number of appeals resolved in a year	5,563	5,500	5,535	5,500	5,500
RECORDER					
Collect all fees for recording of documents					
Recording fees	$4,258,429	$3,884,000	$5,207,379	$5,504,974	$5,530,113
Number of documents recorded	232,551	225,000	246,000	240,000	240,000

BOARD OF APPEALS

The Board of Appeals (BOA) provides the public with a final administrative review process for the issuance, denial, suspension, revocation, and modification of City permits as well as certain decisions of the Zoning Administrator, Planning Commission, and Historic Preservation Commission.

SERVICES

The Board of Appeals provides services through the following program areas:

APPEAL PROCESSING provides information on the appeals process and assists members of the public who want to file or respond to an appeal. BOA staff ensure that appeals are processed in conformance with the requirements of the City Charter and relevant codes; that appeals are decided at duly noticed public hearings; and that BOA issues timely decisions to uphold, overrule, or modify departmental decisions.

CUSTOMER SERVICE provides notification of and information on public hearings on appeals, and strives to create a fair and impartial forum within which appeals may be considered and decided. Information about the appeal process is available on the Department's website, in its offices, and at Department meetings in City Hall.

Written materials are available in English, Spanish, and Chinese, and Department staff members are available to assist limited-English speaking customers in Spanish, Cantonese, and Mandarin.

The benchmarks used by the Department to assess the quality of its customer service include clearly articulated timelines for assigning hearing dates, established briefing schedules, and hearing protocols that create a fair and accessible process that allows all parties an equal opportunity to present their case. To ensure the appeals process is carried out in a timely manner, the BOA also benchmarks the speed with which the Department makes determinations and issues written decisions.

For more information, call (415) 575-6880 or 311; or visit **www.sfgov.org/boa**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	738,525	932,443	942,085	9,642	942,085	0
Total FTE	5	5	5	0	5	0

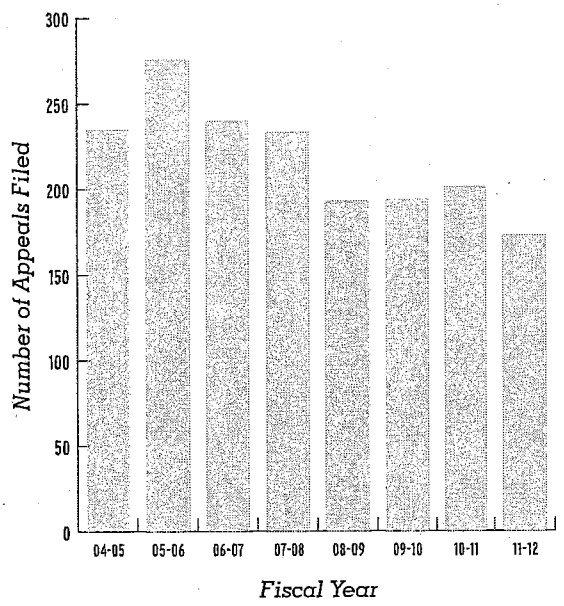
BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $0.9 million for the Board of Appeals is roughly equal to the FY 2012-13 budget. The FY 2014-15 proposed budget of $0.9 million for the Board of Appeals is equal to the FY 2013-14 proposed budget. There are no significant changes to the Department's budget in either fiscal year.

Launching Appeal Management Database

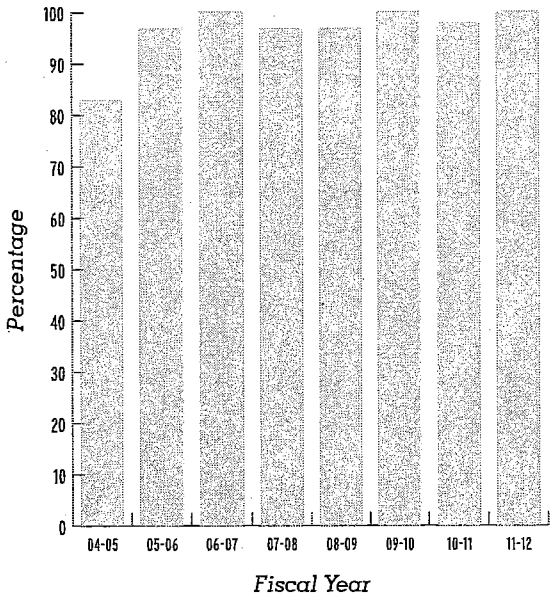
The Board of Appeals is launching an appeal management database to increase efficiency in how appeals are filed and tracked and to enhance the Department's ability to report on appeal trends and outcomes. This system will also allow the BOA to electronically share appeal-related data with the other City departments that have determinations appealed to the BOA. This will be especially useful where the Board of Supervisors imposes special requirements or restrictions on properties that are the subject of land use-related appeals.

NUMBER OF APPEALS FILED



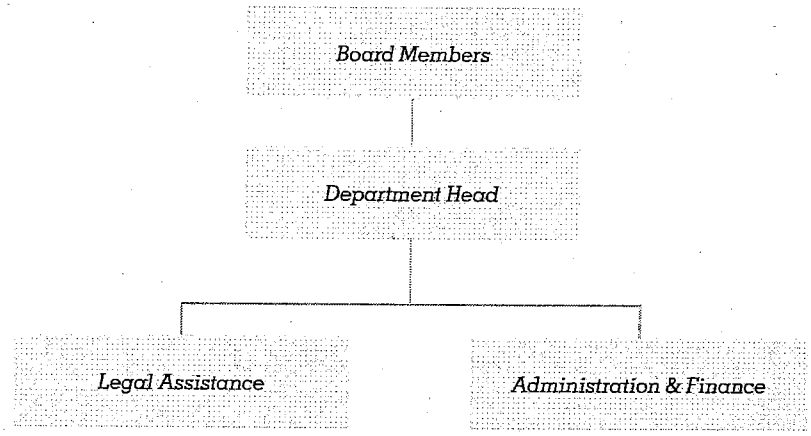
Examples of appeals received include DBI issued permits, DPW Bureau of Street Use & Mapping permits, and Zoning Administrator Determinations.

PERCENTAGE OF ON-TIME DECISIONS



The Department has a consistently high rate of releasing written decisions within 15 days of final action.

BOARD OF APPEALS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	5.00	5.00	5.00	0.00	5.00	0.00
Net Operating Positions	**5.00**	**5.00**	**5.00**	**0.00**	**5.00**	**0.00**
SOURCES						
Charges for Services	739,175	932,443	942,085	9,642	942,085	0
Other Revenues	(650)	0	0	0	0	0
Sources Total	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**
USES - OPERATING EXPENDITURES						
Salaries & Wages	359,050	399,374	409,688	10,314	415,275	5,587
Fringe Benefits	225,989	216,758	225,052	8,294	219,782	(5,270)
Overhead	0	6,723	0	(6,723)	0	0
Professional & Contractual Services	22,720	74,192	74,192	0	74,192	0
Materials & Supplies	4,194	9,398	9,398	0	9,398	0
Services of Other Departments	126,572	225,998	223,755	(2,243)	223,438	(317)
Uses - Operating Expenditures Total	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**
USES BY PROGRAM RECAP						
Appeals Processing	738,525	932,443	942,085	9,642	942,085	0
Uses by Program Recap Total	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
APPEALS PROCESSING					
Provide a fair and efficient administrative appeals process to the public					
Percentage of cases decided within 75 days of filing	65%	65%	72%	60%	60%
Percentage of written decisions released within 15 days of final action	100%	97%	100%	97%	97%

BOARD OF SUPERVISORS

The Board of Supervisors (BOS or "Board") is the legislative branch of government in the City and County of San Francisco. The Board of Supervisors responds to the needs of the people of San Francisco by adopting legislation, establishing policies, and assisting constituents with their issues. As provided in the City Charter, the Board of Supervisors provides for the public's access to government meetings, documents, and records.

SERVICES

The Board of Supervisors provides services through the following divisions:

THE BOARD OF SUPERVISORS is comprised of 11 elected members who are responsible for adopting the City's budget, appropriating funds, approving City laws, and establishing policies and procedures to improve the overall quality of life in San Francisco.

THE CLERK OF THE BOARD is the steward of the legislative record and manages the affairs and staff of the Department.

ASSESSMENT APPEALS BOARD adjudicates disputes between the Office of the Assessor-Recorder and property owners. It equalizes the valuation of the taxable property within the City for the purpose of taxation.

BUDGET AND LEGISLATIVE ANALYST provides fiscal and policy analyses, special studies, and management audit reports on city departments and programs for the Board.

LOCAL AGENCY FORMATION COMMISSION (LAFCO) reviews and approves jurisdictional boundary changes. LAFCo plays an advisory role for the Community Choice Aggregation energy program.

SUNSHINE ORDINANCE TASK FORCE advises the Board, and provides information to other City departments, on appropriate ways to implement the Sunshine Ordinance in order to ensure that deliberations of commissions, boards, councils, and other agencies of the City are conducted before the people, and that City operations are open to the public's review.

YOUTH COMMISSION is a body of 17 San Franciscans between the ages of 12 and 23 responsible for advising the Board and the Mayor on policies and laws related to young people.

For more information, call (415) 554-5184 or 311; or visit **www.sfbos.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	10,750,825	12,414,121	12,908,915	494,794	13,247,392	338,477
Total FTE	63	70	75	5	75	0

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of $12.9 million for the Board of Supervisors is $0.5 million, or 4.0 percent, higher than the FY 2012-13 budget of $12.4 million. A significant amount of this increase is due to the annualization of eleven Legislative Assistant positions that were added to the FY 2012-13 budget.

The FY 2014-15 proposed budget of $13.2 million for the Board of Supervisors is $0.3 million, or 2.6 percent, higher than the FY 2013-14 proposed budget of $12.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Mandated Services

The City Charter requires that the Board of Supervisors provide direct services that support open and participatory government. Charter-mandated positions and programs include board members, board aides, the Clerk of the Board, the Assessment Appeals Board, the Sunshine Ordinance Task Force, the Youth Commission, committee clerks, the Comprehensive Annual Financial Report (CAFR), official/legal advertising, and budget and legislative analysis. In the next two fiscal years, the Board will continue to strive to provide these mandated services in the most efficient and effective manner.

More Responsive and Effective Government

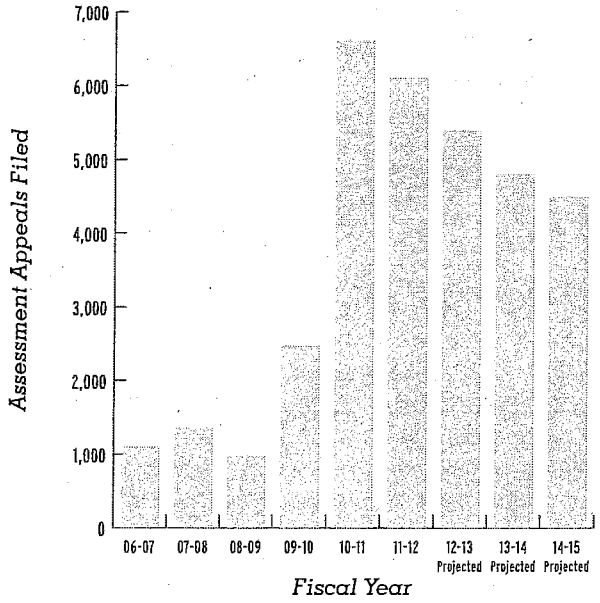
Since FY 2012-13, the Board has developed and implemented major projects that increase the efficiency of mandated services. In FY 2013-14, the Department will continue its work on updating the outdated and unsupported information technology system used by the Assessment Appeals Board. Currently, all assessment appeals must be provided in hard copy to the Board, and Department staff enter information from the forms into the Board's online system. This work will enable online assessment appeals filing for customers, eliminating the need for manual entry by Department staff.

Additionally, the Department recently unveiled its legislative research center, which allows the public to research over a decade of the City and County's legislative record online. In the past, members of the public would have to file a formal records request for historical information.

Increasing AAB Appeals Hearings

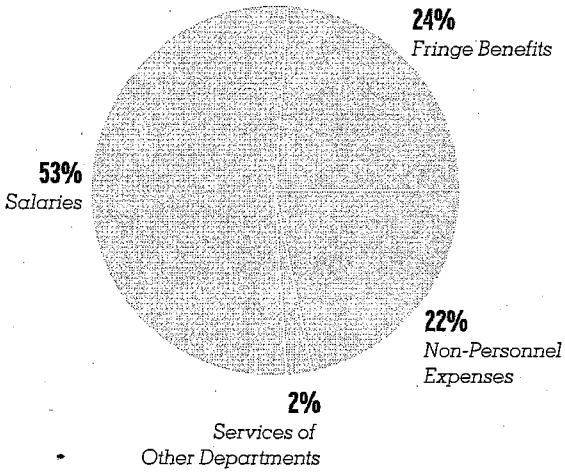
The Assessment Appeals Board, in collaboration with the Assessor-Recorder, the Treasurer Tax Collector, and the Controller, is working to streamline and improve the property tax refund process. As part of this effort, the Assessment Appeals Board plans to begin holding evening hearings in autumn 2013 to address the current backlog of approximately 8,000 appeals. Evening hearings will improve the appeals experience for property-owners, by speeding the hearing timeline and providing flexibility for those who may find it difficult to attend hearings during the work week. By hiring one additional staff member to address this backlog, the Assessment Appeals Board projects to be able to increase the number of residential hearings by at least 50 percent, from 16 to 24 per month.

ASSESSMENT APPEALS FILED BY FISCAL YEAR



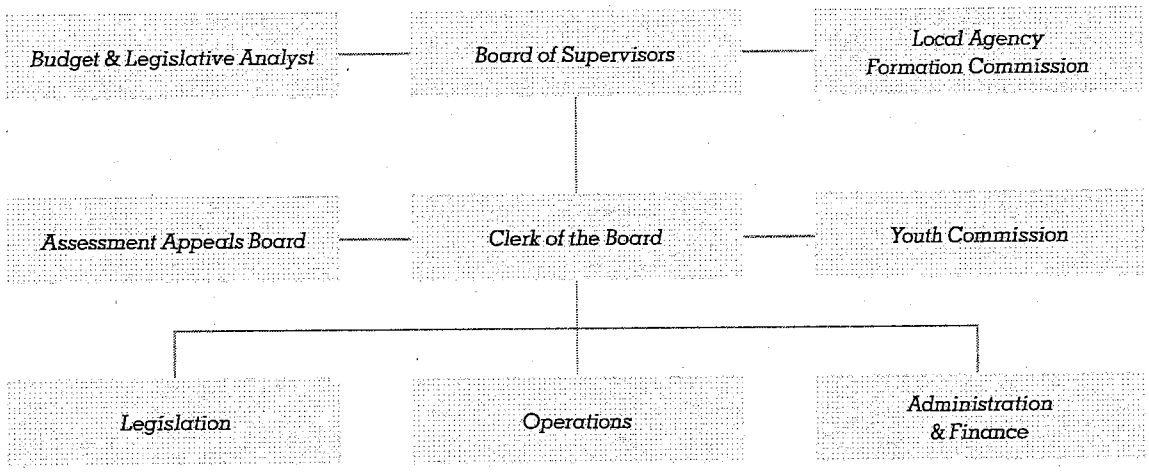
With the recent mortgage crisis, coupled with the rise in vacancy rates affecting commercial properties, the Assessment Appeals Board saw a dramatic increase in the number of appeals filed in FY 2010-11. These numbers have decreased as the market has begun to improve; however, they remain at all-time highs.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 77 percent of its budget on staff salaries and fringe benefits.

BOARD OF SUPERVISORS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	64.70	72.32	78.12	5.80	78.10	(0.02)
Non-operating Positions (cap/other)	(2.00)	(2.00)	(3.50)	(1.50)	(3.50)	0.00
Net Operating Positions	**62.70**	**70.32**	**74.62**	**4.30**	**74.60**	**(0.02)**
SOURCES						
Charges for Services	513,223	465,250	468,000	2,750	450,000	(18,000)
Other Revenues	(1,170)	0	0	0	0	0
Expenditure Recovery	330,611	167,617	167,617	0	167,617	0
General Fund Support	9,908,161	11,781,254	12,273,298	492,044	12,629,775	356,477
Sources Total	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
USES - OPERATING EXPENDITURES						
Salaries & Wages	5,441,479	6,435,177	6,799,045	363,868	6,867,217	68,172
Fringe Benefits	2,221,075	2,597,933	2,928,099	330,166	3,177,678	249,579
Professional & Contractual Services	2,832,760	3,075,585	2,856,259	(219,326)	2,879,572	23,313
Materials & Supplies	62,218	92,051	92,051	0	92,051	0
Services of Other Departments	193,293	213,375	233,461	20,086	230,874	(2,587)
Uses - Operating Expenditures Total	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
USES BY PROGRAM RECAP						
Board - Legislative Analysis	2,049,002	2,000,000	2,000,000	0	2,000,000	0
Board Of Supervisor	4,759,070	6,183,898	6,668,149	484,251	6,856,302	188,153
Children's Baseline	149,398	175,530	266,905	91,375	275,525	8,620
Clerk Of The Board	3,514,038	4,054,693	3,973,861	(80,832)	4,115,565	141,704
Local Agency Formation	279,317	0	0	0	0	0
Uses by Program Recap Total	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
BOARD - LEGISLATIVE NOTICING REQUIREMENTS					
Provide response and support to the Board, Committees, Commissions and Task Force, other department/agencies and general public on legislative or policy related matters.					
Percentage of Board or Committee meeting agendas posted on website at least 72 hours prior to meeting	100%	100%	100%	100%	100%
Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes	6.00%	0.00%	0.00%	0.00%	0.00%
Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes	6.00%	0.00%	0.00%	0.00%	0.00%
CLERK OF THE BOARD					
Provide response and support to the Board of Supervisors, Committee, Commissions, Task Force, other departments/agencies and general public on legislative or policy related matters.					
Percentage of written, electronic public records and telephone requests answered within established time frame	95%	90%	90%	90%	90%
Customer service surveys	87%	85%	85%	85%	85%

BUILDING INSPECTION

The Department of Building Inspection (DBI) safeguards the life and property of the citizens of San Francisco by enforcing the City's building, housing, plumbing, electrical, and mechanical codes, as well as the disability access regulations.

SERVICES

The Department of Building Inspection provides services through the following divisions:

PERMIT SERVICES is responsible for the collection of fees associated with permits; over-the-counter permit plan check and issuance; coordination of submitted permit applications; final approval; and technical services to ensure that proposed construction work meets all code safety requirements. This process is performed in a timely, professional, and courteous manner. Permit Services also includes Management Information Services and Information Technology Project Management.

INSPECTION SERVICES is responsible for inspecting buildings, structures, and sites within the City for compliance with applicable laws regulating construction, quality of materials, use of occupancy, location, and maintenance.

ADMINISTRATION SERVICES consists of the Development Fee Collection Unit, Records Management, Financial Services, and Personnel and Payroll Services.

For more information, call (415) 558-6088 or 311; or visit **www.sfdbi.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	41,330,361	50,229,998	78,837,676	28,607,678	64,887,963	(13,949,713)
Total FTE	243	266	285	19	292	6

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $78.8 million for the Department of Building Inspection is $28.6 million, or 57.0 percent, higher than the FY 2012-13 budget of $50.2 million. A significant amount of this increase is due to increased labor and overhead costs associated with increasing permit volumes and complexity; increases in travel, training, and materials and supplies for new staff; and increased costs for trainings on new state laws regarding accessibility and updated building codes. In addition, DBI is investing in one-time costs including capital and tenant improvements at 1660 Mission Street, electric vehicles and associated charging infrastructure, and a facility master plan.

The FY 2014-15 proposed budget of $64.9 million for the Department of Building Inspection is $13.9 million, or 17.7 percent, lower than the FY 2013-14 budget of $78.8 million. A significant amount of this decrease is due to the exclusion of one-time Capital Reserve funding included in the FY 2013-14 budget.

Increased Demand for DBI Services

The Department's financial situation has improved significantly since the major downturn in the construction industry, which began in FY 2008-09. DBI revenues for FY 2012-13 are projected to be 14 percent greater by year-end than what was projected in DBI's original budget due to the continued economic recovery and corresponding demand for DBI's services. The proposed FY 2013-14 budget assumes that the revenue from charges for services will continue to be 14 percent greater than the original FY 2012-13 budget. The proposed FY 2014-15 budget assumes revenue will grow by an additional 3 percent.

Increased Staffing Needs

As a result of increased demand for services, DBI requires an increase in staffing levels. DBI is proposing 22 new positions in its FY 2013-14 budget – an increase of 16 positions from the six already approved in the original FY 2013-14 budget – and is proposing four additional new positions in its FY 2014-15 budget. These staff will address the increased permit volume and complexity; facilitate the timely processing of requests so that the City can continue to attract and retain jobs; enable DBI to adequately address the new soft story program, earthquake safety working group, green building group, and code cycle changes; and make government more responsive and effective, including by reducing the backlog in code enforcement.

The new positions in FY 2013-14 include 12 in Inspection Services, five in Permit Services, and one in Administrative Services; and four in the Soft Story Project to address records requests, code enforcement, plan check, and inspection needs. The new positions in FY 2014-15 include one in Permit Services and one in the Soft Story Project.

Saving for the Future

In the most recent economic recession, DBI reduced 30 percent of total work hours between FY 2006-07 and FY 2010-11 in the form of layoffs and furloughs. During this stronger economic climate, DBI is designating $17.0 million of fund balance as an Economic Stabilization Reserve to provide departmental financial stability during future downturns, consistent with recommendations made by the Controller's Office.

Permit and Project Tracking System

In coordination with the City Planning Department, the Department is currently implementing the new Permit and Project Tracking System (PPTS), which will consolidate the City's existing multiple systems into one citywide permitting system and allow city departments to share data. Benefits of the new system include increased transparency, assurance of data and financial accountability, reduction of processing times, and improved reporting across departments. From the user perspective, PPTS will allow the public to track planning applications and building permits online, file some applications online, file complaints, and search for general property information. This system is on budget and scheduled to go live in November 2013.

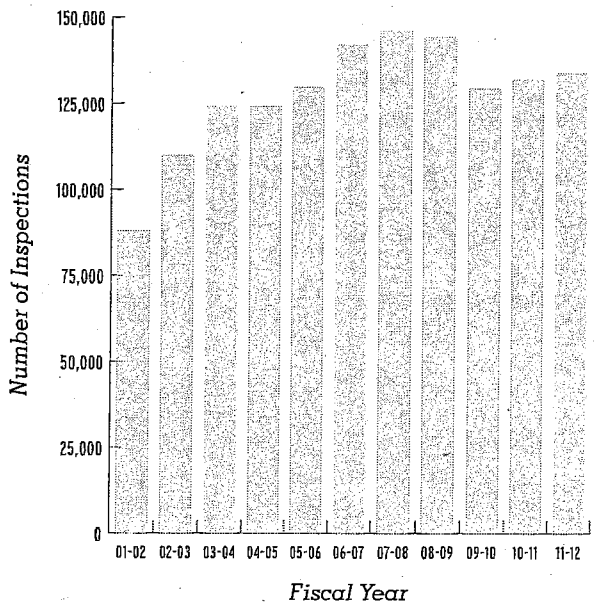
New and Continuing Projects

DBI is moving forward with its conversion of records project to digitize its current and historical records, which will shorten the time required to reproduce documents and satisfy records requests to City customers. DBI also plans to implement a tenant improvement program at 1660 Mission to improve service delivery and effectiveness of its staff by replacing the generator with a unit large enough to power the entire building in an emergency; upgrading the phone system to increase reliability and increase the transfer speed of the large amounts of data in the system; upgrading the HVAC system and elevator; creating a facility master plan to assess DBI's space needs; and conducting a fee study. In addition, DBI is proposing increased seed funding for the Repair and Demolition Fund so that the Department can contract emergency work after an emergency.

New Regulations and Code Updates

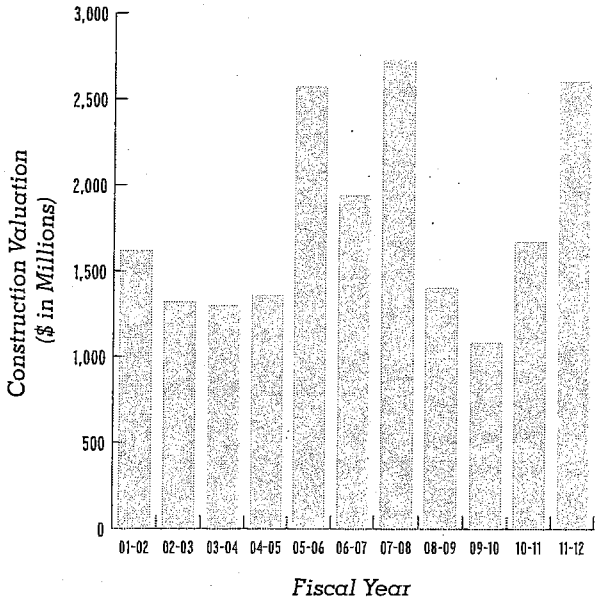
State law requires that many DBI inspectors and engineers receive Certified Access Specialist program (CASp) training and certification. The training and certification cost approximately $1,500 per staff person. International and State Building Codes are updated on a three-year cycle, and purchase of and training on new code books is required in FY 2013-14. The budget accounts for these essential training costs.

INSPECTION PERFORMANCE



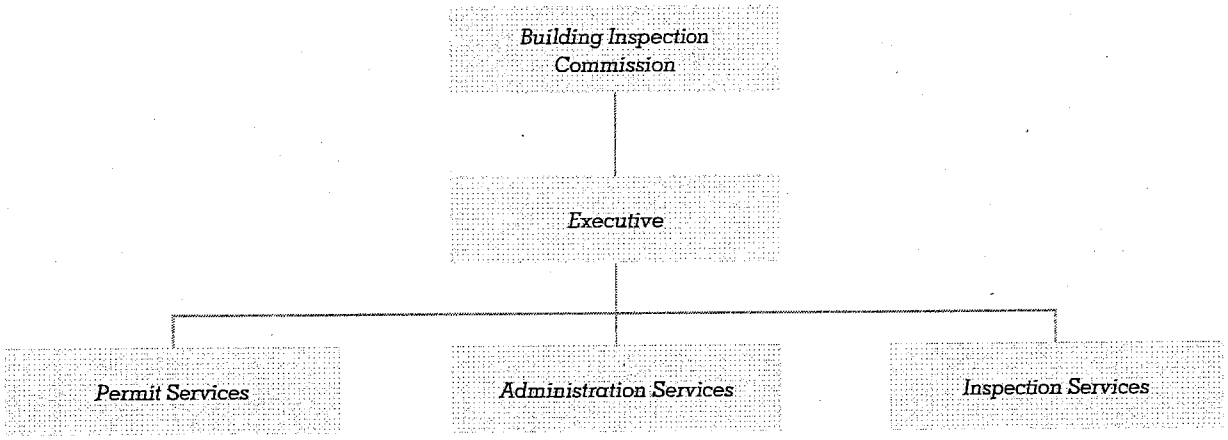
The number of inspections is increasing with the return of construction activity after a drop in FY 2009-10 due to the recession.

CONSTRUCTION VALUATION OF ISSUED PERMITS



The construction valuation for issued permits, exclusive of refunds, increased significantly in FY 2011-12. The valuation excludes large projects, such as the Transbay Terminal.

BUILDING INSPECTION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	242.76	271.67	295.86	24.19	303.32	7.46
Non-operating Positions (cap/other)	0.00	(5.85)	(10.77)	(4.92)	(11.77)	(1.00)
Net Operating Positions	**242.76**	**265.82**	**285.09**	**19.27**	**291.55**	**6.46**
SOURCES						
Licenses & Fines	6,663,389	6,760,674	6,760,674	0	6,760,674	0
Use of Money or Property	71,214	252,152	459,214	207,062	459,214	0
Charges for Services	50,226,003	42,766,517	49,794,820	7,028,303	50,945,358	1,150,538
Other Revenues	1,876	0	0	0	0	0
Transfers In	4,474,936	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
Expenditure Recovery	869,353	190,825	240,987	50,162	143,988	(96,999)
Transfer Adjustments-Sources	(4,086,938)	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Use of / (Deposit to) Fund Balance	(16,889,472)	259,830	21,581,981	21,322,151	6,578,729	(15,003,252)
Sources Total	**41,330,361**	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	20,758,151	25,820,633	28,451,241	2,630,608	29,517,515	1,066,274
Fringe Benefits	9,429,894	11,296,116	13,071,733	1,775,617	14,356,909	1,285,176
Overhead	0	742,252	1,275,123	532,871	1,275,123	0
Professional & Contractual Services	1,831,273	2,437,011	4,713,618	2,276,607	3,178,533	(1,535,085)
Aid Assistance / Grants	1,514,890	1,767,612	1,777,612	10,000	1,777,612	0
Materials & Supplies	268,530	562,048	561,098	(950)	476,848	(84,250)
Equipment	1,360,697	300,000	1,641,000	1,341,000	370,000	(1,271,000)
Services of Other Departments	6,145,764	7,303,744	7,804,251	500,507	7,606,657	(197,594)
Transfers Out	4,086,938	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
Budgetary Reserves	0	582	15,000,000	14,999,418	0	(15,000,000)
Transfer Adjustments-Uses	(4,086,938)	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Uses - Operating Expenditures Total	**41,309,199**	**50,229,998**	**74,295,676**	**24,065,678**	**58,559,197**	**(15,736,479)**
USES - PROJECT EXPENDITURES						
Capital Projects	21,162	0	4,542,000	4,542,000	6,328,766	1,786,766
Uses - Project Expenditures Total	**21,162**	**0**	**4,542,000**	**4,542,000**	**6,328,766**	**1,786,766**
USES BY PROGRAM RECAP						
Administration/Support Services	10,970,928	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
Housing Inspection/Code Enforcement Svcs	6,336,655	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
Inspection Services	14,825,637	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
Permit Center	2,501	0	0	0	0	0
Plan Review Services	9,194,640	12,159,405	13,685,762	1,526,357	14,492,838	807,076
Uses by Program Recap Total	**41,330,361**	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
DBI - INSPECTION SERVICES					
Improve Code Enforcement					
Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day	93%	100%	100%	100%	100%
Inspections per inspector/day (building)	11.4	11.0	11.0	11.0	11.0
Inspections per inspector/day (electrical)	13.3	11.0	11.0	11.0	11.0
Inspections per inspector/day (plumbing)	10.1	11.0	11.0	11.0	11.0
Improve Construction Inspection Response Time					
Percentage of Customer-Requested Inspections Completed Within Two Business Days of Requested Date	98%	90%	90%	90%	90%
DBI - PERMIT SERVICES					
Percentage of Submitted Permit Applications Routed within One Business Day					
Timeliness of Distributing Submitted Drawings	100%	90%	90%	90%	90%
DBI - PLAN REVIEW SERVICES					
Improve Plan Review Turnaround Time					
Percentage of Permit Applications for Multi-Family Residential and/or Mixed-Use Buildings Reviewed Within 42 Calendar Days	99%	90%	90%	90%	90%
Percentage of Permit Applications for Office and/or Commercial Buildings Reviewed Within 42 Calendar Days	98%	90%	90%	90%	90%

CHILD SUPPORT SERVICES

The Department of Child Support Services (CSS) works to empower parents to provide economic and medical support for their children, thereby contributing to the well-being of families and children.

SERVICES

The Department of Child Support Services provides services through the following divisions:

ADMINISTRATION provides policy direction and acts as the conduit to all federal, state, and local government agencies. This division ensures compliance with personnel management regulations and all related MOU labor contracts, and assures the fiscal integrity of the Department as it relates to reporting, record-keeping, and procurement.

CASE MANAGEMENT manages the Department's child support caseload and works with families to ensure that children are financially, medically, and emotionally supported. This division delivers direct services to clients through the provision of a variety of programs focused on the economic security of the family and the safety of the child.

LEGAL SERVICES provides initial and on-going support to parents in the areas of paternity establishment, location of parents, requests for child and medical support orders from the court, enforcement and modification of support orders, and the collection and distribution of child support.

For more information, call (415) 356-2700 or 311; or visit **www.sfgov.org/DCSS**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	13,158,097	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Total FTE	94	90	84	(6)	81	(3)

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of $13.7 million for Child Support Services is $0.5 million, or 3.6 percent, higher than the FY 2012-13 budget of $13.2 million. A significant amount of this increase is due to the State's restoration of baseline funding reduced in FY 2012-13. In addition, the California Department of Child Support Services has proposed an increase in one-time funding to support the purchase of replacement equipment, a data storage system, and related materials.

The FY 2014-15 proposed budget of $13.5 million for Child Support Services is $0.3 million, or 1.9 percent, lower than the FY 2013-14 budget of $13.7 million. A significant amount of this decrease is due to the reduction of one-time funds received in FY 2013-14 for system improvements.

Moving to a Virtual Server System

In an effort to improve efficiency and effectiveness of its data management systems, the Department, in consultation with the California Department of Child Support Services (CA DCSS) Technology Services Division division, has elected to move from a physical server system to a virtual server system. Currently, the Department has over 14 physical servers with a life span of approximately five years, all of which require high employee interaction and must be regularly replaced at growing costs. Additionally, the physical servers are difficult to monitor remotely and therefore do not comport with system security protocols prescribed by the CA DCSS. Over time, the virtual host server system will reduce the Department's dependency on physical servers to zero and permit both the CA DCSS and the City's Department of Technology to have oversight and better support the CSS in the event of a system failure.

Reducing Barriers to Employment

In collaboration with the Office of Economic and Workforce Development (OEWD), the Human Services Agency (HSA), and SF Goodwill, CSS won an Enhanced Job Training Demonstration grant from the Department of Labor for "Transitions SF". Transitions SF recruits and refers non-custodial parents aged 18-59 who have minor children, reside in San Francisco, and who have been identified by CSS as either delinquent in child support payments or non-job ready, to Goodwill for employment services. In addition to assisting non-custodial parents in securing employment, CSS provides specialized, intensive services to Transitions SF participants to assist them in modifying child support orders, repaying arrears, and getting child support obligations in line with their income and ability to pay. To date, approximately 590 non-custodial parents have been randomly assigned to participate in Transitions SF, and CSS intends to enroll a total of 1000 non-custodial parents by December of 2014 as it prepares for the phasing out of the grant in July of 2015.

Reducing Domestic Violence

CSS developed a Family Violence Indicator (FVI) for case managers to flag cases of domestic violence where the enforcement of child support obligations may be dangerous. The Department is currently seeing unprecedented growth in the number of clients who are exposed to family violence: in 2009, the Department served 391 clients exposed to family violence; in July of 2011, there were 1,901 open cases flagged for family violence. In response, CSS has trained caseworkers and attorneys to communicate effectively with victims and perpetrators of domestic violence, and to work with non-custodial parents to secure child support for the custodial parent safely. As of February 2013, approximately 72 percent of the total cases flagged for domestic violence have made payments.

Serving Incarcerated Parents

In 2007, CSS established a formal relationship with the Sheriff's Department to provide on-site child support services to incarcerated parents. Caseworkers and attorneys meet weekly with noncustodial parents who are incarcerated in the San Francisco County jail to discuss and respond to client concerns and modify orders. CSS staff provide educational presentations and answer questions at parole release meetings, as well as meet with attending parents to discuss their child support cases. Between 2007 and 2013, the jail outreach initiative identified 3,286 non-custodial parents whose whereabouts were previously unknown and whose overall debt owed is in excess of $19.7 million. The Department has reduced these arrears by modifying current support obligations, enrolling eligible inmates in CSS program opportunities upon their release, and addressing current balances through the Department's Compromise of Arrears Program.

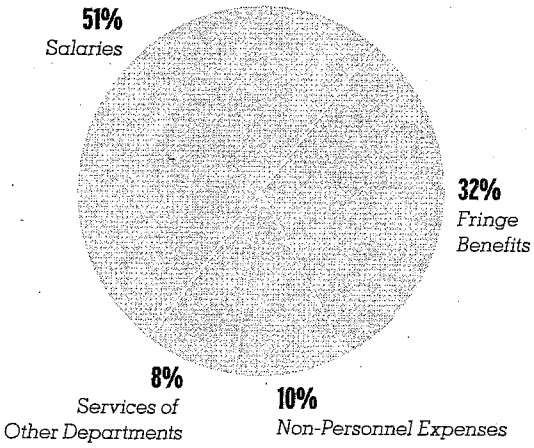
Reentry Services for Parents

CSS partners with the Adult Probation Department (ADP) to incorporate child support assessment and plans as part of the probation plan for post-release parents with open child support cases. Strategies include: the gradual re-introduction of realistic orders that are mindful of the instability many parents experience as they transition from incarceration; consolidation of out-of-county cases; paternity establishment; and timely modification of orders. This initiative reduces the negative impact that full child support enforcement may have on the successful reintegration of post-release parents.

Health Care Reform and Child Support

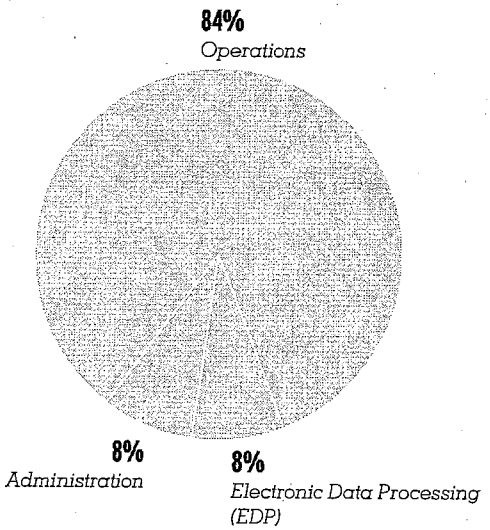
The Affordable Care Act (ACA), is slated to go into effect in 2014 and will improve accessibility and affordability for custodial and non-custodial parents in meeting their obligation to ensure adequate medical coverage for their children. CSS, along with California's entire child support program, is moving aggressively to implement the requirements and programmatic changes necessitated by ACA legislation.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



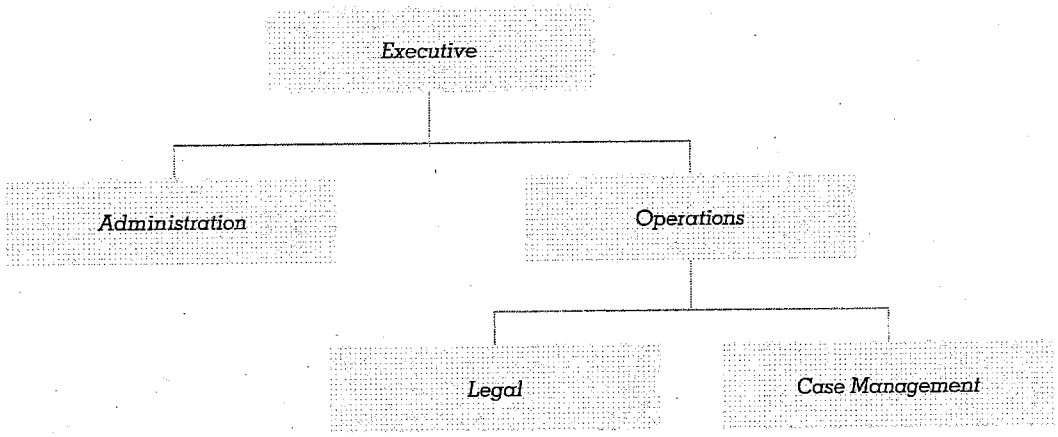
Over 80 percent of the Department's FY 2013-14 proposed budget is expended on salaries and fringe benefits.

FY 2013-14 DEPARTMENT USES BY SERVICES AREA



Only 8 percent of the Department's FY 2013-14 proposed budget is allocated to administrative support.

CHILD SUPPORT SERVICES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	94.44	90.35	84.25	(6.10)	80.76	(3.49)
Net Operating Positions	**94.44**	**90.35**	**84.25**	**(6.10)**	**80.76**	**(3.49)**
SOURCES						
Use of Money or Property	6,300	0	0	0	0	0
Intergovernmental Revenue - Federal	8,502,220	8,543,216	8,828,674	285,458	8,778,146	(50,528)
Intergovernmental Revenue - State	4,379,934	4,301,299	4,446,307	145,008	4,420,277	(26,030)
Expenditure Recovery	280,000	400,432	449,049	48,617	266,427	(182,622)
Use of / (Deposit to) Fund Balance	(10,357)	0	0	0	0	0
Sources Total	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	7,471,968	7,225,328	6,839,338	(385,990)	6,656,505	(182,833)
Fringe Benefits	3,523,226	3,777,458	4,023,595	246,137	4,200,630	177,035
Professional & Contractual Services	1,136,163	1,263,985	1,585,307	321,322	1,518,579	(66,728)
Materials & Supplies	129,986	101,711	115,162	13,451	124,641	9,479
Equipment	0	9,715	117,453	107,738	30,995	(86,458)
Services of Other Departments	896,754	866,750	1,043,175	176,425	933,500	(109,675)
Uses - Operating Expenditures Total	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
USES BY PROGRAM RECAP						
Child Support Services Program	13,158,097	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Uses by Program Recap Total	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CHILD SUPPORT SERVICES PROGRAM					
Establish paternity for children born out of wedlock in the county					
Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock	91.0%	90.0%	91.0%	91.0%	91.0%
Establish child support orders					
San Francisco orders established as a percentage of cases needing an order	90.9%	89.4%	90.8%	90.8%	90.8%
Increase economic self-sufficiency of single parent families					
Amount of child support collected by SF DCSS annually, in millions	$27.5	$26.8	$27.3	$27.3	$27.3
San Francisco current collections as a percentage of current support owed	70.6%	70.9%	72.1%	72.9%	72.9%
San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco	67.0%	70.6%	68.0%	71.3%	71.3%
Provide effective services to clients					
Number of unemancipated children in San Francisco caseload	12,629	11,392	11,783	10,723	9,758

CHILDREN AND FAMILIES COMMISSION

The San Francisco Children and Families Commission (First 5) was established in 2000 as part of the statewide First 5 California movement to assist public agencies, non-profit organizations, and families in supporting early education, pediatric healthcare, and family support.

SERVICES

First 5 provides services through the following divisions:

CHILD HEALTH AND FAMILY SUPPORT supports healthy, strong, nurturing families by promoting activities that provide parents with increased resources and social support networks, encourage family literacy, and decrease the impact of risk factors in young childrens' homes. First 5 invests in health and mental health consultation services, including developmental screening and inclusion practices, to link more children to supportive services earlier in life.

CHILD DEVELOPMENT & EARLY CHILDHOOD EDUCATION (INCLUDING PRESCHOOL FOR ALL) promotes enhanced school readiness by supporting greater access to high-quality early care and education for all of San Francisco's young children.

OPERATIONS AND ADMINISTRATION manages the administration of First 5, including budget and human resources needs, and coordinates with all divisions on short- and long-term program needs.

PLANNING AND EVALUATION evaluates, coordinates, and aligns systems that directly affect young children and their families in order to holistically improve school readiness outcomes.

For more information, call (415) 934-4849 or 311; or visit **www.first5sf.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	27,035,820	39,390,760	53,965,970	14,575,210	47,613,006	(6,352,964)
Total FTE	16	16	17	1	17	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $54.0 million for First 5 is $14.6 million, or 37.0 percent, higher than the FY 2012-13 budget of $39.4 million. A significant amount of this increase is due to a $8.0 million increase in the Department's Proposition H (Prop H) allocation. In addition, First 5 is receiving a $4.7 million Child Signature Program grant from First 5 California and a $328,150 Race to the Top federal grant through the California Department of Education.

The FY 2014-15 proposed budget of $47.6 million for First 5 is $6.4 million, or 11.8 percent, lower than the FY 2013-14 budget of $54.0 million. A significant amount of this decrease is due to a $5.6 million decrease in the Department's Prop H allocation. Prop H, passed by the voters in March 2004, creates an annual City General Fund allocation for K-12 and preschool education. Up to 25 percent of the allocation may be deferred by the City in the event that the City projects a budget shortfall greater than $100 million. The proposed budget allocates all Prop H funds in FY 2013-14, but defers 25 percent of the allocation in FY 2014-15 to balance the City's projected $256.1 million shortfall.

First 5's allocation of Prop H dollars in FY 2012-13 was $17.7 million; the proposed FY 2013-14 and FY 2014-15 allocation is $25.7 million and $20.2 million, respectively.

In FY 2013-14 and FY 2014-15, First 5 continues to face declining revenue from its statewide tobacco tax revenue (Proposition 10). This decline is not unexpected, and the Department has created a sustainability plan to guide its funding decisions. To partially offset these declining revenues, First 5 will draw down its sustainability fund over time.

Partnering for Sustained Effectiveness

First 5's 2012-2015 Strategic Plan focuses on promoting school readiness and school success, and engages many community and city partners to achieve these goals. Approximately 30 percent of First 5 funds are committed to the joint funding of child and family well-being initiatives with other city departments.

FY 2012-13 marked the first year of a new three-year $10 million initiative by First 5, the Human Services Agency (HSA), and the Department of Children, Youth & their Families (DCYF) to support neighborhood-based and population-focused family resource centers. These centers are in neighborhoods throughout the City with varying levels of services based on the needs of local families. Population-focused family resource centers provide services to families citywide, but focus on children and families who are homeless and under-housed, recent immigrants, populations with special needs, LGBTQ and teen families, and families with children exposed to violence.

In FY 2013-14, First 5 will continue to contribute approximately $6.6 million to jointly fund early care and education (ECE) initiatives with DCYF and HSA. These efforts include funding for health screening and early childhood mental health consultation; childcare subsidies for low-income families with infants and toddlers; a variety of professional development and education attainment activities for teachers; and inclusion strategies for children with special needs.

Preschool for All (PFA)

In addition to overseeing Proposition 10 dollars, First 5 is also responsible for implementing the City's Universal Preschool for All Program (PFA), which is funded by local General Fund revenues as part of Proposition H. The Department began the implementation of PFA in FY 2005-06 and expanded the program in FY 2008-09 to serve all neighborhoods. In FY 2013-14, the Department anticipates funding half-day free preschool for approximately 3,500 four-year-olds, and will continue to target PFA funds to children from low-income families.

The Department's high level organization chart reflects a change to the division formally referred to as the "Preschool for All" division. First 5 has added federal and state grant funding to its preschool initiatives, which is now referred to as the Child Development and Early Childhood Education division to reflect the broader scope and funding sources involved.

Improving Child Care Quality

Over the next two fiscal years, First 5 will focus on improving the quality of child care in San Francisco by investing $12.2 million in their SF Quality Rating and Improvement System (SF-QRIS). SF-QRIS is a system of on-going program improvement that ensures that City investments in early care and education are outcomes-based and data driven, and coordinates and connects external assessment of performance and technical assistance services. SF QRIS data will guide ECE providers in making program improvements, track technical assistance services and their outcomes, and increase the capacity of policymakers to make data-driven decisions.

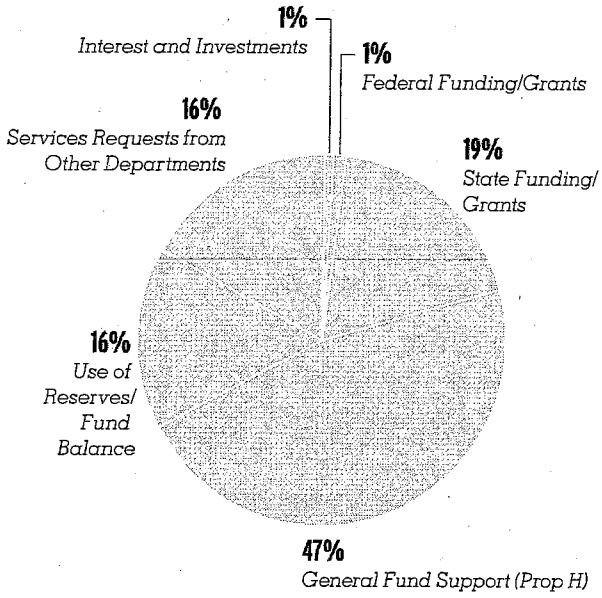
Prop H One-Time Funds

As a result of the City's full funding of the Proposition H allocation in FY 2013-14, First 5 is receiving an additional $6.4 million in funding. The Department plans to use these one-time funds to improve early care and education facilities; improve special education preschool classrooms and bring them into the PFA network; improve the coordination, data and evaluation capabilities of the early care and education network; enhance the availability of developmentally appropriate educational materials; and identify gaps in service and develop a plan to ensure sustainability of the network during federal, state, and local policy changes.

Filling Gaps in Early Care and Education

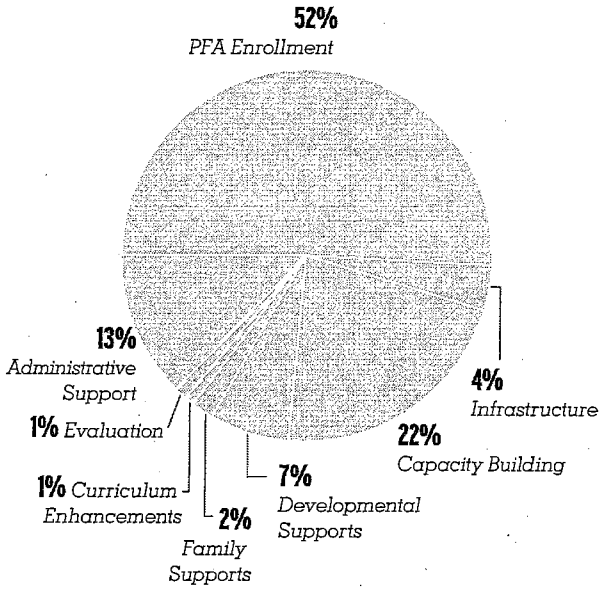
The Department is committing part of its sustainability reserve to backfill state cuts to early care and education (ECE) services, including by: preserving 100 childcare vouchers for CalWORKs 4-year olds expected to lose their vouchers from the State; ensuring 170 children will retain full day Head Start; and helping the City continue to backfill the 10 percent Title V cut passed down from the State last year. First 5 is also committing funds to pull an additional 200 children off the City's ECE/childcare waitlist.

FY 2013-14 DEPARTMENT SOURCES



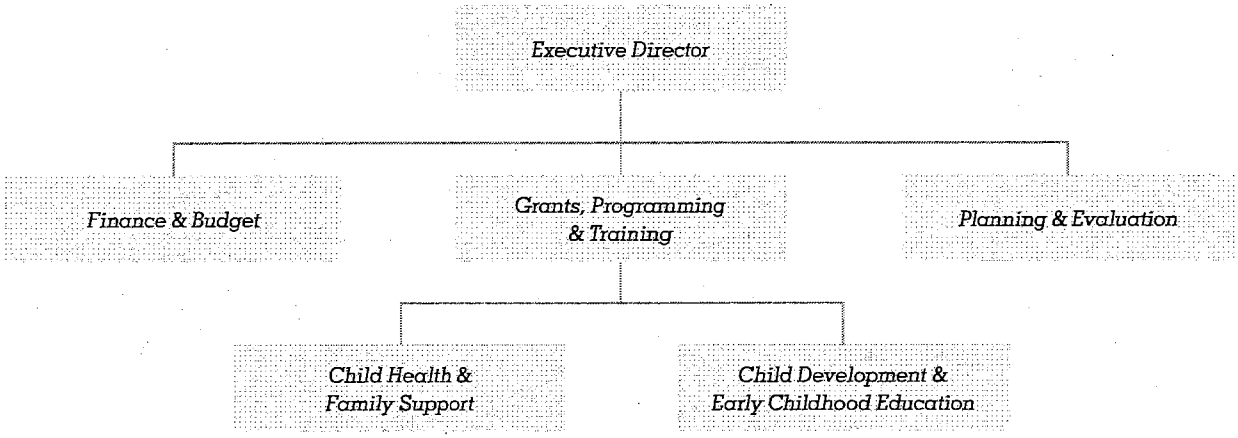
47 percent of the Department's FY 2013-14 revenues come from the City's General Fund in the form of a Proposition H allocation.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



The majority of department expenses go toward reimbursements to child care providers based on Preschool for All (PFA) enrollment.

CHILDREN AND FAMILIES COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	16.11	15.87	17.00	1.13	17.00	0.00
Net Operating Positions	**16.11**	**15.87**	**17.00**	**1.13**	**17.00**	**0.00**
SOURCES						
Use of Money or Property	463,666	187,416	320,748	133,332	264,682	(56,066)
Intergovernmental Revenue - Federal	0	0	328,150	328,150	380,800	52,650
Intergovernmental Revenue - State	6,407,874	8,991,723	10,441,532	1,449,809	10,430,598	(10,934)
Expenditure Recovery	7,947,978	8,828,503	9,369,184	540,681	9,369,184	0
Use of / (Deposit to) Fund Balance	(3,634,698)	3,683,118	7,786,356	4,103,238	7,017,742	(768,614)
General Fund Support	15,851,000	17,700,000	25,720,000	8,020,000	20,150,000	(5,570,000)
Sources Total	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	905,455	1,403,535	1,531,758	128,223	1,557,663	25,905
Fringe Benefits	469,318	666,276	714,024	47,748	776,679	62,655
Professional & Contractual Services	367,251	1,572,439	2,208,871	636,432	1,668,871	(540,000)
Aid Assistance / Grants	19,835,158	31,314,806	43,420,225	12,105,419	37,644,457	(5,775,768)
Materials & Supplies	36,021	122,251	190,770	68,519	193,420	2,650
Services of Other Departments	5,422,617	4,311,453	4,874,307	562,854	4,570,694	(303,613)
Budgetary Reserves	0	0	1,026,015	1,026,015	1,201,222	175,207
Uses - Operating Expenditures Total	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**
USES BY PROGRAM RECAP						
Children And Families Fund	15,125,044	19,266,703	21,308,637	2,041,934	21,673,821	365,184
Public Ed Fund - Prop H (March 2004)	11,910,776	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
Uses by Program Recap Total	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CHILDREN AND FAMILIES FUND					
Improve parents'/caregivers' ability to support their children's readiness for school					
Number of parents participating in a parent education workshop or class series	1,249	1,000	1,000	1,000	1,000
Number of children participating in school readiness activities and services	1,533	1,275	1,500	1,500	1,500
Information, resources, and supports are available to promote and protect the oral, physical, and mental health of young children.					
Number of children receiving vision, hearing, and/or dental screenings	4,458	4,000	4,000	4,000	4,000
Providers have the capacity and skills to implement evidence-based practices that ensure the healthy social-emotional and physical development of all children.					
Number of resource centers receiving early childhood mental health consultation	90	86	157	150	150
Number of children screened for special needs	4,045	2,475	2,475	2,475	2,475
PUBLIC EDUCATION FUND - PROP H					
Increase access to high quality preschool					
Number of four-year olds enrolled in Preschool For All (PFA) program	3,066	3,300	3,300	3,500	3,600
Provide preschool sites with enhancements to improve children's readiness for school					
Number of PFA classrooms participating in early literacy curriculum enhancements	197	200	200	250	250
Increase preschool workforce development opportunities					
Number of Preschool For All (PFA) staff participating in PFA professional development activities	1,525	1,500	1,750	1,750	1,750

CHILDREN, YOUTH & THEIR FAMILIES

The Department of Children, Youth & their Families (DCYF) works to ensure that families with children are a prominent and valued segment of San Francisco's social fabric by supporting programs and activities in every neighborhood. DCYF takes a multi-faceted approach to accomplishing its mission, including strategic funding, program partnerships, policy innovation, and informing and engaging the public.

SERVICES

The Department of Children, Youth, & their Families provides services through the following divisions:

GRANTS AND PROGRAMS manages Department grants for over 400 programs, including contracting and fiscal/ performance monitoring; providing technical assistance to grantees; and conducting data analysis and evaluations of Department services.

POLICY AND PLANNING plans, researches, develops, and implements the Department's three-year strategic plan, which consists of the Community Needs Assessment (CNA), Children's Services Allocation Plan (CSAP), and Request for Proposals (RFP).

BUDGET AND OPERATIONS manages the administration and finance functions of the Department, including budget, human resources, facilities, and information technology needs.

Together, these divisions work to partner with community-based organizations, the San Francisco Unified School District (SFUSD), and other City departments to provide various children and family services, including out-of-school time academic programs, recreation, and enrichments activities; youth workforce development and health and wellness services; youth empowerment opportunities; summer lunch/snack programs; family support and violence prevention/intervention services; and SFKIDS.org, a parent resource website.

For more information, call (415) 554-8990 or 311; or visit **www.dcyf.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	121,517,692	123,412,958	144,071,065	20,658,107	131,712,371	(12,358,694)
Total FTE	32	33	37	4	37	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $144.1 million for the Department of Children, Youth & their Families is $20.7 million, or 16.7 percent, higher than the FY 2012-13 budget of $123.4 million. A significant amount of this increase is due to a $15.0 million increase in transfer funds to San Francisco Unified School District (SFUSD). In addition, the Department is experiencing a $3.2 million increase in their Children's Fund revenues, used primarily for grants to community-based organizations.

The FY 2014-15 proposed budget of $131.7 million for the Department of Children, Youth & their Families is $12.4 million, or 8.6 percent, lower than the FY 2013-14 budget of $144.1 million. A significant amount of this decrease is due to a $11.4 million reduction in transfer funds to the SFUSD.

Proposition H (Prop H), passed by the voters in March 2004, creates an annual City General Fund allocation for K-12 and preschool education. DCYF passes SFUSD's allocation of Prop H funds through their budget to SFUSD. Up to 25 percent of the allocation may be deferred by the City in the event that the City projects a budget shortfall greater than $100 million. The proposed budget allocates all Prop H funds in FY 2013-14, but defers 25 percent of the allocation in FY 2014-15 to balance the City's projected $256.1 million shortfall.

Implementing the 2013-16 Children's Services Allocation Plan (CSAP)

FY 2013-14 marks the first year of the Department's new three-year Children's Services Allocation Plan (CSAP) cycle. The CSAP targets resources to programs that meet the Department's primary goal of ensuring that children and youth are ready to learn and are succeeding in school. The FY 2013-14 and FY 2014-15 proposed budget for the Department includes increased funding for grants to community-based organizations as prescribed by the Department's CSAP. The FY 2013-14 and 2014-15 proposed budget funds the following services in each year:

- **Out-of-School Time (OST)** – $16.8 million will be allocated to various academic enrichment, summer, and recreation programs. The Department completed the FY 2013-2016 OST/Y-LEAD RFP in FY 2012-2013. The new funding amount represents $1.5 million in increased annual funding for these core services.
- **Youth, Leadership, and Development (Y-LEAD)** – $21.0 million will be allocated to youth workforce development, teen, transitional aged youth (TAY), and health and wellness programs. This amount includes a $1.2 million annual increase to fund new RFP awards completed in FY 2012-13.
- **Family Support (FS)** – $5.0 million will be allocated to family support services including family resource centers.
- **Violence Prevention and Intervention (VPI)** – $11.7 million will be allocated to various programs, including alternative education and case management programs.
- **Early Care and Education (ECE)** – $10.0 million will be allocated to the Office of Early Childcare and Education for various ECE programs that provide child care subsidies and improve program quality.
- **Citywide Systems Support (SS)** – $8.0 million will be allocated to citywide programs, such as Healthy Kids San Francisco, SFKIDS.org, and Kindergarten to College.

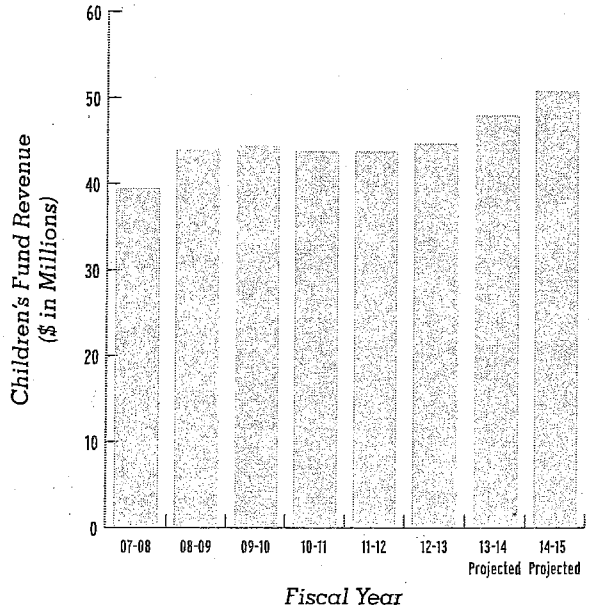
Promoting Accountability and Service Quality Efforts

In FY 2013-14 and FY 2014-15, the Department will continue to focus on quality improvements by working with its community-based organization partners to evaluate its programs and improve provision of services. In partnership with community stakeholders, the Department has developed and conducted program quality assessments. In addition, the Department has provided technical assistance workshops to community-based organizations, offering tools and approaches for classroom management, program safety, and youth participation. The FY 2013-14 and 2014-15 proposed budget includes over $1.0 million in funding for evaluation, capacity building, and technical assistance. In addition, the Department will continue to strengthen internal operations that have a direct impact on services, including program and fiscal monitoring, and data analysis.

Partnering with SFUSD

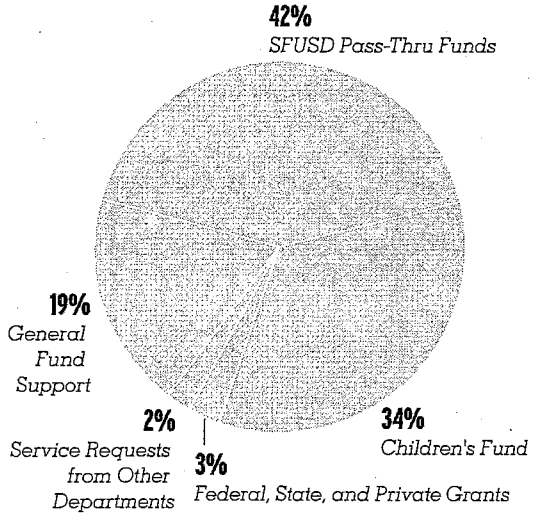
The Department's primary goal is to ensure that children and youth are ready to learn and are succeeding in school. To meet this goal, DCYF works closely with the San Francisco Unified School District in the administration of a variety of programs, including afterschool, summer, arts, athletics, wellness, truancy prevention, and work-based learning programs. The FY 2013-14 proposed budget includes $60.6 million in SFUSD transfer funds. This represents an increase of $15.0 million over the prior year and includes the full funding of Proposition H.

CHILDREN'S FUND REVENUE



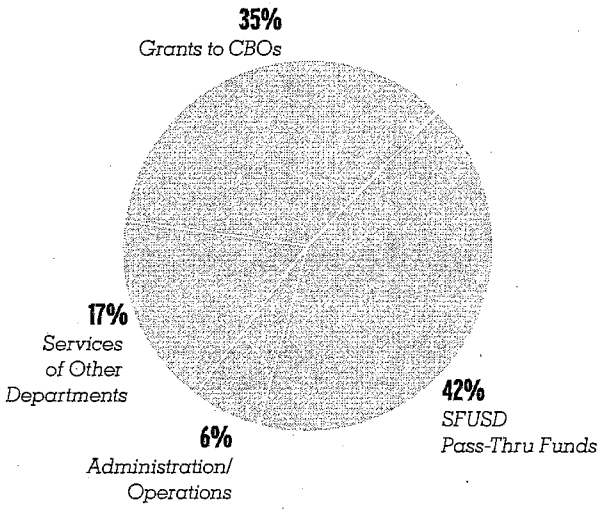
Children's Fund revenue has increased with the recovery from the economic recession.

FY 2013-14 DEPARTMENT SOURCES



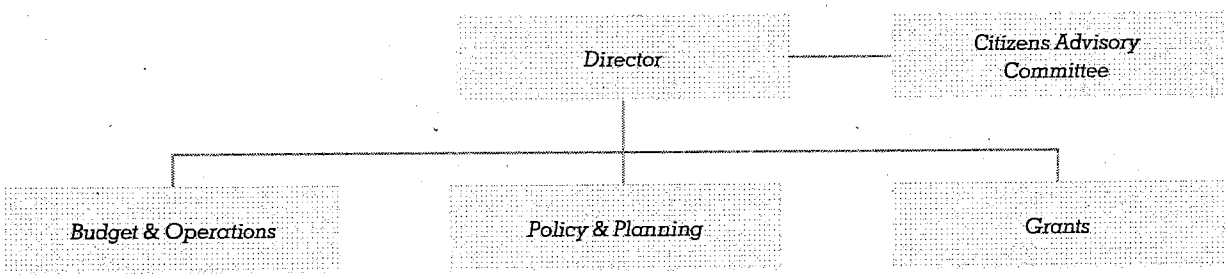
The Children's Fund is the Department's largest source of funds.

FY 2013-14 DEPARTMENT USES



The Department's largest expenditure in FY 2013-14 is SFUSD Pass-Thru Funds. This represents a larger than normal proportion of DCYF's budget due to the City's full funding of Prop H.

CHILDREN, YOUTH & THEIR FAMILIES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	33.05	34.38	38.42	4.04	37.11	(1.31)
Non-operating Positions (cap/other)	(1.00)	(1.00)	(1.00)	0.00	0.00	1.00
Net Operating Positions	**32.05**	**33.38**	**37.42**	**4.04**	**37.11**	**(0.31)**
SOURCES						
Local Taxes	43,796,420	44,716,000	47,950,000	3,234,000	50,850,000	2,900,000
Use of Money or Property	324,850	108,000	108,000	0	108,000	0
Intergovernmental Revenue - Federal	1,735,131	1,328,811	1,358,312	29,501	1,359,520	1,208
Intergovernmental Revenue - State	2,421,932	3,508,521	3,060,152	(448,369)	3,060,152	0
Other Revenues	1,034,679	160,000	110,000	(50,000)	0	(110,000)
Transfers In	44,419,000	45,700,000	60,600,000	14,900,000	49,190,000	(11,410,000)
Expenditure Recovery	6,498,509	2,180,455	2,216,389	35,934	2,210,389	(6,000)
Transfer Adjustments-Sources	(3,300,000)	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
Use of / (Deposit to) Fund Balance	(3,582,346)	1,311,046	4,810,901	3,499,855	1,697,000	(3,113,901)
General Fund Support	28,169,517	27,760,125	27,517,311	(242,814)	27,057,310	(460,001)
Sources Total	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,714,816	3,064,439	3,515,842	451,403	3,548,810	32,968
Fringe Benefits	1,244,890	1,318,239	1,613,134	294,895	1,716,765	103,631
Professional & Contractual Services	1,387,335	2,179,865	2,826,465	646,600	2,823,543	(2,922)
Aid Assistance / Grants	98,043,360	93,147,708	110,674,653	17,526,945	98,134,894	(12,539,759)
Materials & Supplies	164,887	187,433	201,927	14,494	187,880	(14,047)
Services of Other Departments	17,962,404	23,515,274	25,239,044	1,723,770	25,300,479	61,435
Transfers Out	3,300,000	3,360,000	3,660,000	300,000	3,820,000	160,000
Transfer Adjustments-Uses	(3,300,000)	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
Uses - Operating Expenditures Total	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
USES BY PROGRAM RECAP						
Children's Baseline	33,795,588	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
Children's Fund Programs	41,227,625	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
Children's Svcs - Non - Children's Fund	11,803,628	6,396,880	6,018,778	(378,102)	5,429,620	(589,158)
Public Education Fund (Prop H)	29,143,000	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
Violence Prevention	5,547,851	6,532,442	5,582,495	(949,947)	5,583,703	1,208
Uses by Program Recap Total	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CHILDREN'S BASELINE					
Support the health of children and youth					
Number of high school students served at school Wellness Centers	7,487	6,513	6,513	6,513	6,513
CHILDREN'S FUND PROGRAMS					
Improve the availability and quality of DCYF-funded programs/services					
Percentage of Children's Fund grant recipients who fulfill their work plan objectives & meet minimum fiscal, organizational and program standards	59%	90%	68%	75%	75%
Number of children, youth, and their families participating in programs/services funded by the Children's Fund	59,704	50,000	60,000	60,000	60,000
Increase the availability and quality of out-of-school time programs					
Number of children and youth attending afterschool programs for five or more hours per week	13,648	7,700	14,000	14,000	14,000
Percentage of participants in afterschool programs who report enhanced enjoyment and engagement in learning as a result of the program	82%	75%	76%	75%	75%
Prepare San Francisco youth 14 to 17 years old for a productive future by helping them to develop the skills and competencies needed to succeed in school and work					
Number of 14 to 17 years old served by DCYF-funded YLEAD programs	13,433	10,000	9,000	10,000	10,000
Number of 14 to 17 year olds placed in a job (subsidized or unsubsidized), internship, or on-the-job training program (excluding the Mayor's Summer Jobs+ Program)	1,665	2,500	2,250	2,500	2,500
Percentage of youth in YWD programs who report developing education or career goals and learning the steps needed to achieve their goals	64%	75%	75%	75%	75%
Improve the outcomes of youth that have been identified as at-risk for poor social and educational outcomes					
Number of youth 14-24 years old in DCYF-funded case management program receiving case management services	879	800	810	900	900

CITY ATTORNEY

The City Attorney's Office (CAT) provides legal services to the Mayor's Office, the Board of Supervisors, and to the many departments, boards, and commissions that comprise the government of the City and County of San Francisco.

SERVICES

The City Attorney's Office provides services through the following divisions:

LITIGATION DIVISION handles all claims and litigation filed against the City. The litigation team also prosecutes civil actions in which the City is a plaintiff. Trial attorneys handle matters from the enforcement of the City's building codes against slumlords to the prosecution of fraud and unfair competition actions against corporate defendants. The litigation team represents the City in approximately 7,500 actions annually, ranging from personal injury and property damage to child custody, welfare fraud, breach of contract, and workers' compensation.

GOVERNMENT DIVISION acts as the City's general counsel. Attorneys in this division draft all municipal ordinances and contracts, and advise City officials and agencies on a wide range of legal issues. Their expertise covers every aspect of municipal government. Areas of specialization within the division include: Appellate Advocacy; Construction; Contracts and Intellectual Property; Environmental Protection; Finance and Real Estate; Government Ethics; Health, Education, and Social Services; Labor Relations; Public Utilities; Taxation; Telecommunications; and Transportation.

NEIGHBORHOOD AND COMMUNITY SERVICES DIVISION protects City residents, businesses, and neighborhoods by aggressively enforcing San Francisco's building, health, and public safety codes; prepares annual reviews; and makes available to the public a codification of City ordinances.

ADMINISTRATIVE SERVICES DIVISION manages the operations of the Department. Division staff are responsible for secretarial, clerical, personnel, administrative, and information systems support, including management of the law library and coordination of the in-house continuing legal education program. This division also handles special projects, such as the coordination of the City's sexual harassment prevention workshops.

For more information, call (415) 554-4700 or 311; or visit **www.sfcityattorney.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	67,937,307	67,613,251	70,898,932	3,285,681	73,053,999	2,155,067
Total FTE	299	303	304	1	304	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $70.9 million for the City Attorney is $3.3 million, or 4.9 percent, higher than the FY 2012-13 budget of $67.6 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, and an increase in rent costs associated with a new office lease.

The FY 2014-15 proposed budget of $73.1 million for the City Attorney is $2.2 million, or 3.0 percent, higher than the FY 2013-14 budget of $70.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Affirmative Litigation Program

Since 1998, the Department's Affirmative Litigation Program has successfully advanced important public policy initiatives in San Francisco and across the United States, and has proven to be of critical importance to the protection of the health, social, and financial interests of San Francisco and its citizens. In collaboration with Yale University, the Department's Affirmative Litigation Working Group researches potential litigation and explores innovative public policy litigation strategies. In FY 2013-14 and FY 2014-15, the program will continue to focus on:

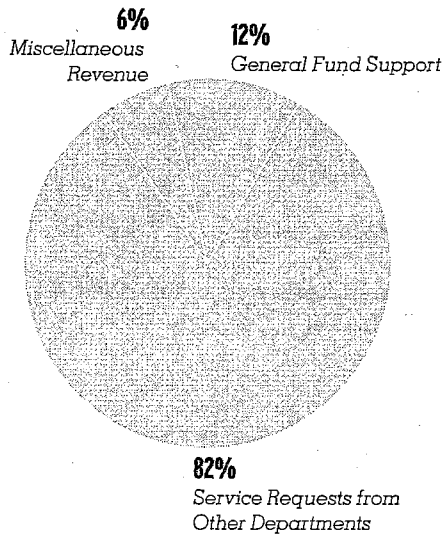
- The investigation and prosecution of public integrity cases to ensure the probity and transparency of the City's contracting and decision-making processes, and to seek damages where public funds have been misappropriated;
- The exposure and elimination of unscrupulous business practices, and the pursuit of restitution on behalf of consumers;
- The filing of anti-trust cases on behalf of the City to recover overcharges due to price fixing and other anti-trust violations; and
- The filing of cases on behalf of the City to require federal and State agencies to fulfill their legal duties to protect the citizens of San Francisco.

Protecting San Francisco's Neighborhoods and Residents

The Department's Neighborhood and Resident Protection team is responsible for the enforcement of municipal and State laws governing public nuisance. Over the course of the next two fiscal years, through a coordinated effort with relevant City agencies, the team will investigate complaints of public nuisance and, when appropriate, enforce the law to abate that nuisance through all necessary means, including litigation. Public nuisance actions usually result in substantial penalties and generate the recovery of attorneys' fees and costs.

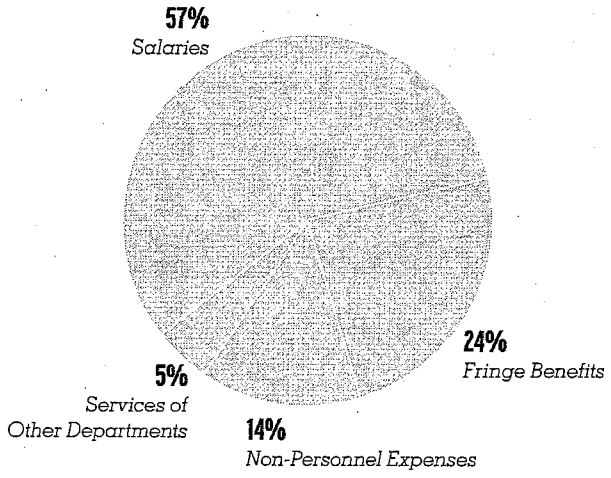
The Neighborhood and Resident Protection team will also continue to abate gang-related problems through the civil gang injunction. The Department now has four permanent, active injunctions in Bayview Hunters Point, the Mission, Visitacion Valley, and the Western Addition. The team cooperates with local, state, and federal law enforcement to minimize gang-related violence in San Francisco. Neighborhoods in San Francisco that experience isolated instances of criminal activity may benefit from other legal options, such as drug abatement actions and unfair competition actions. The team works closely with the San Francisco Police Department to implement the most effective solutions to crimes and other undesirable activities throughout the City.

FY 2013-14 DEPARTMENT SOURCES



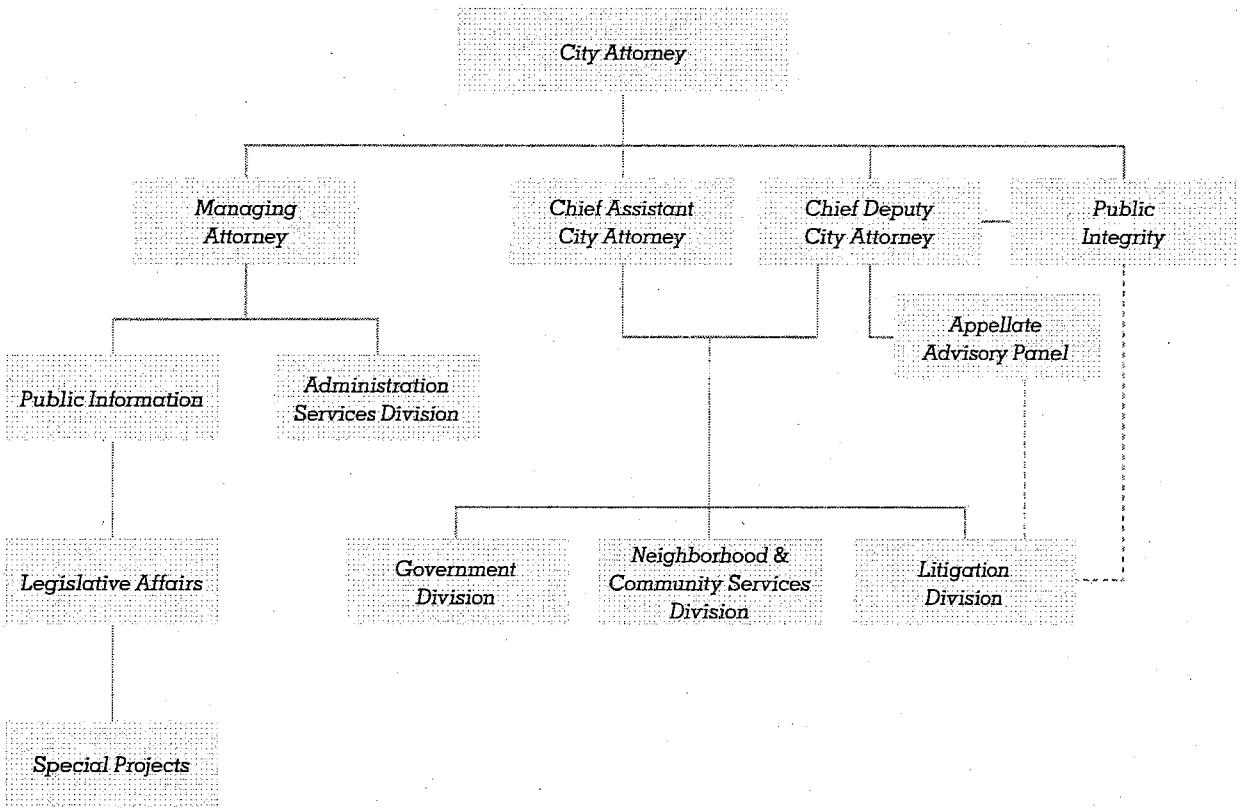
The Department receives 82 percent of its revenue through payments from other City departments.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 81 percent of its budget on staff salaries and fringe benefits.

CITY ATTORNEY



TOTAL BUDGET – HISTORICAL COMPARISON

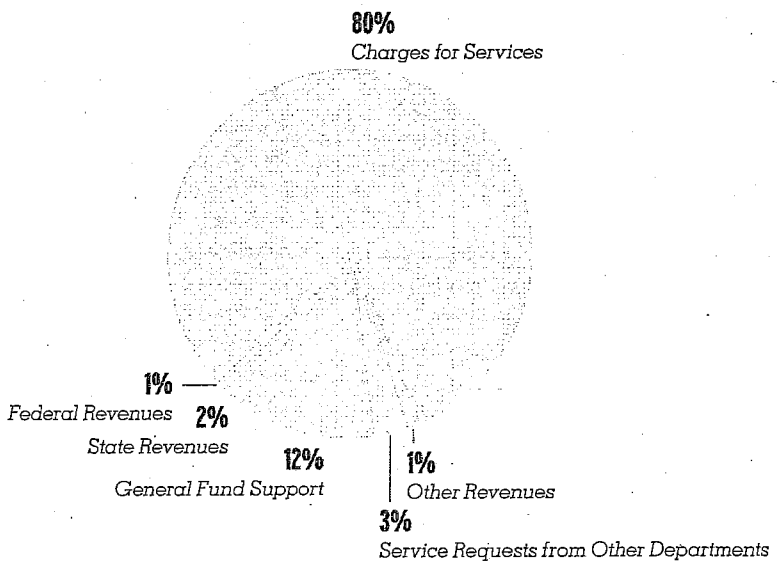
	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	299.29	303.47	303.86	0.39	303.82	(0.04)
Net Operating Positions	**299.29**	**303.47**	**303.86**	**0.39**	**303.82**	**(0.04)**
SOURCES						
Licenses & Fines	2,600,000	1,872,101	1,836,578	(35,523)	1,836,578	0
Intergovernmental Revenue - Other	0	0	2,176,000	2,176,000	2,137,000	(39,000)
Other Revenues	1,205	0	0	0	0	0
Expenditure Recovery	58,747,507	58,875,340	58,031,179	(844,161)	57,805,179	(226,000)
Use of / (Deposit to) Fund Balance	880,519	0	0	0	0	0
General Fund Support	5,708,076	6,865,810	8,855,175	1,989,365	11,275,242	2,420,067
Sources Total	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
USES - OPERATING EXPENDITURES						
Salaries & Wages	37,737,887	39,475,770	40,367,178	891,408	40,878,355	511,177
Fringe Benefits	14,685,645	15,854,104	17,152,570	1,298,466	18,761,174	1,608,604
Professional & Contractual Services	11,705,751	8,446,455	9,386,468	940,013	9,511,468	125,000
Materials & Supplies	126,346	124,641	132,441	7,800	132,441	0
Equipment	0	0	137,679	137,679	48,525	(89,154)
Services of Other Departments	3,681,678	3,712,281	3,722,596	10,315	3,722,036	(560)
Uses - Operating Expenditures Total	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
USES BY PROGRAM RECAP						
Claims	4,034,186	6,060,764	6,305,851	245,087	6,529,935	224,084
Legal Service	61,168,121	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
Legal Service-Paying Depts	2,735,000	2,735,000	2,735,000	0	2,735,000	0
Uses by Program Recap Total	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CLAIMS					
Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims					
Number of claims opened	2,968	2,850	2,850	2,850	2,850
Number of claims closed	2,986	3,000	3,000	3,000	3,000
Average number of days from claim filing to final disposition	56	150	150	150	150
Percent of claims denied	52%	52%	52%	52%	52%
Percent of claims settled	47%	48%	48%	48%	48%
LEGAL SERVICE					
Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.					
Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors	240	300	300	300	300
Provide legal services to client departments which meet client expectations for quality					
Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed	88%	88%	n/a *	88%	n/a
Percent of client departments who consider the overall service of the Office to be of high quality	90%	90%	n/a *	90%	n/a
Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco					
Number of Board-generated work assignments	205	266	266	266	266
LEGAL SERVICE-PAYING DEPTS					
Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government					
Number of tort litigation cases opened	437	460	460	460	460

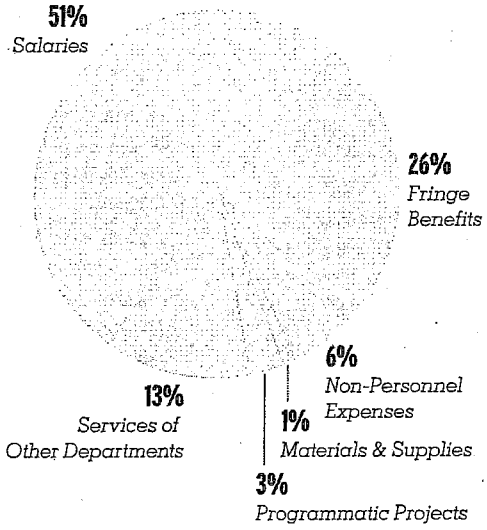
* The client satisfaction survey is conducted every other year; therefore data for FY 2012-13 and FY 2014-15 is not available.

FY 2013-14 DEPARTMENT SOURCES



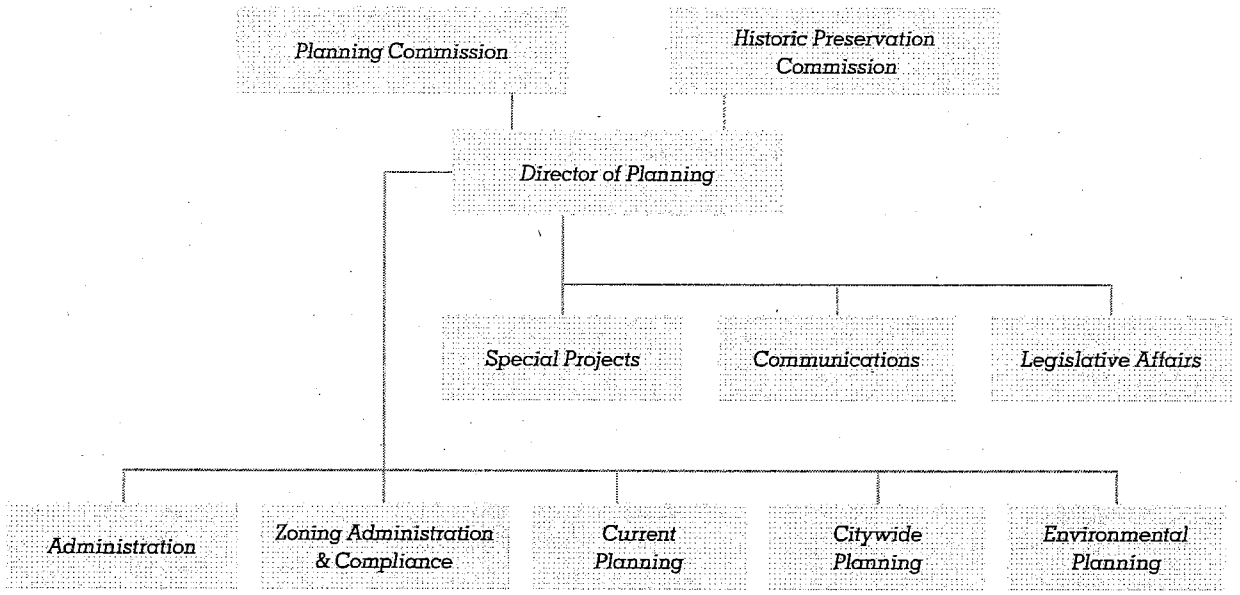
80 percent of the Planning Department's proposed budget is supported by charges for services.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Planning Department expends 77 percent of its budget on salaries and fringe benefits.

CITY PLANNING



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	154.13	156.80	178.05	21.25	182.56	4.51
Non-operating Positions (cap/other)	(3.30)	(5.03)	(19.46)	(14.43)	(21.19)	(1.73)
Net Operating Positions	**150.83**	**151.77**	**158.59**	**6.82**	**161.37**	**2.78**
SOURCES						
Intergovernmental Revenue - Federal	84,870	0	342,067	342,067	0	(342,067)
Intergovernmental Revenue - State	0	762,746	522,500	(240,246)	1,322,500	800,000
Intergovernmental Revenue - Other	57,393	0	175,000	175,000	183,000	8,000
Charges for Services	20,111,968	21,109,469	25,175,254	4,065,785	25,779,766	604,512
Other Revenues	1,489,572	312,573	283,411	(29,162)	737,600	454,189
Expenditure Recovery	1,511,137	1,216,771	749,740	(467,031)	458,740	(291,000)
Use of / (Deposit to) Fund Balance	(1,697,518)	0	0	0	0	0
General Fund Support	2,445,552	4,784,151	2,969,599	(1,814,552)	3,173,070	203,471
Sources Total	**24,002,974**	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
USES - OPERATING EXPENDITURES						
Salaries & Wages	12,332,940	14,372,874	15,461,585	1,088,711	16,078,764	617,179
Fringe Benefits	5,592,931	6,513,698	7,441,825	928,127	8,009,194	567,369
Overhead	97,101	564,028	313,400	(250,628)	313,400	0
Professional & Contractual Services	940,682	2,567,169	2,084,726	(482,443)	2,678,860	594,134
Aid Assistance / Grants	0	0	57,500	57,500	0	(57,500)
Materials & Supplies	124,577	160,560	157,573	(2,987)	147,768	(9,805)
Equipment	11,140	110,743	72,144	(38,599)	35,698	(36,446)
Services of Other Departments	4,022,185	3,871,638	4,224,506	352,868	4,090,992	(133,514)
Transfers Out	20,642	0	0	0	0	0
Uses - Operating Expenditures Total	**23,142,198**	**28,160,710**	**29,813,259**	**1,652,549**	**31,354,676**	**1,541,417**
USES - PROJECT EXPENDITURES						
Capital Projects	860,776	25,000	404,312	379,312	300,000	(104,312)
Uses - Project Expenditures Total	**860,776**	**25,000**	**404,312**	**379,312**	**300,000**	**(104,312)**
USES BY PROGRAM RECAP						
Administration/Planning	8,668,031	9,928,716	9,953,961	25,245	9,876,856	(77,105)
Citywide Planning	4,171,985	4,623,888	5,885,155	1,261,267	6,408,189	523,034
Current Planning	6,747,167	7,106,022	8,122,387	1,016,365	8,279,964	157,577
Environmental Planning	3,344,524	4,958,878	4,620,442	(338,436)	5,393,857	773,415
Zoning Administration And Compliance	1,071,267	1,568,206	1,635,626	67,420	1,695,810	60,184
Uses by Program Recap Total	**24,002,974**	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CITYWIDE PLANNING					
Perform timely and comprehensive review of projects.					
Percent of general plan referrals completed within 45 days	46%	90%	90%	90%	90%
Successfully program development impact fee revenue.					
Percent of projected development impact fee revenue for the following 2 fiscal years programmed by fiscal year end	92%	90%	90%	90%	90%
CURRENT PLANNING					
Perform timely and comprehensive review of applications					
Percentage of all building permits involving new construction and alterations review, approved or disapproved within 90 days	66%	75%	75%	75%	75%
Percentage of conditional use applications requiring Commission action approved or disapproved within 180 days	52%	70%	71%	70%	70%
Percentage of public initiated Discretionary Review applications approved or disapproved within 90 days	27%	80%	50%	80%	80%
DEPARTMENT-WIDE/OTHER					
Perform timely review of legislation.					
Percentage of Ordinances initiated by an elected office that are reviewed by the Commission within 90 days or continued at the request of the elected official.	87%	85%	100%	85%	85%
Implement the new Permit & Project Tracking System (PPTS) in a timely manner.					
Percent completion of the Permit and Project Tracking System (PPTS) to be fully implemented for staff use by November of 2013	33%	100%	80%	100%	100%
Respond to information requests in a timely and professional manner.					
Percent of helpdesk requests resolved within 24 hours	87%	75%	75%	75%	75%
ENVIRONMENTAL PLANNING					
Perform timely and comprehensive reivew of applications					
Percent of all environmental impact reports (EIRs) completed within 24 months	50%	75%	75%	75%	75%
Percent of Negative Declarations (Neg Decs), Class 32s, Community Plan Exemptions (CPEs), and Addenda completed within 9 months	58%	75%	75%	75%	75%
Percentage of categorical exemptions reviewed within 45 days	82%	75%	75%	75%	75%
ZONING ADMIN & COMPLIANCE					
Effectively compel compliance for cases in violation.					
Percent of complaints where enforcement proceedings have been initiated within 30 business days of complaint filing	97%	95%	95%	95%	95%

CIVIL SERVICE COMMISSION

The Civil Service Commission (CSC) establishes, ensures, and maintains an equitable and credible merit system for public service employment for the citizens of San Francisco, and strives to consistently provide the best-qualified candidates for public service in a timely and cost-effective manner.

SERVICES

The Civil Service Commission provides services through the following divisions:

GENERAL DIVISION establishes rules, policies, and procedures to carry out the civil service merit system for public service employment; administers appeals and requests for hearings on the decisions of the Human Resources Director and the Municipal Transportation Agency's Director of Transportation; monitors the operation of the merit system through inspection services and audits; conducts surveys; sets salaries for elected officials; and administers the City's Employee Relations Ordinance.

TRAINING, EDUCATION, AND OUTREACH DIVISION educates the public on the Civil Service Commission's functions and services through publications and expanding information on its website; provides outreach, information, and notification of the Catastrophic Illness Program; and provides training and education about the merit system.

For more information, call (415) 252-3247 or 311; or visit **www.sfgov.org/civil_service**

BUDGET DATA SUMMARY

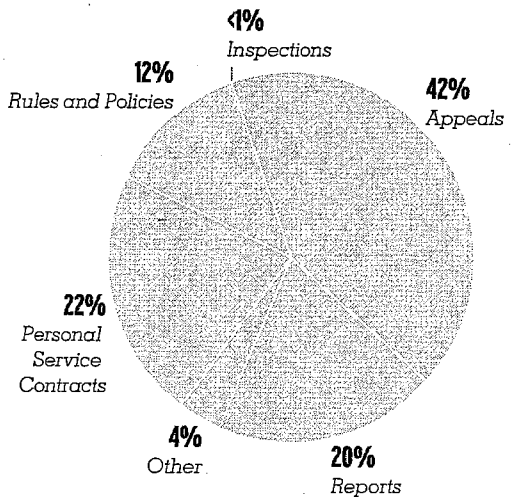
	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	854,826	858,926	925,114	66,188	953,722	28,608
Total FTE	6	6	6	0	6	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $0.9 million for the Civil Service Commission is $66,188, or 7.7 percent, higher than the FY 2012-13 budget of $0.9 million. A significant portion of this increase is due to increases in salary and fringe benefits costs.

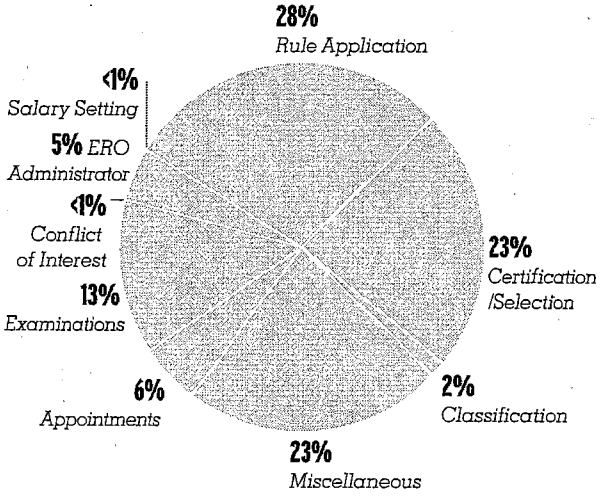
The FY 2014-15 proposed budget of $1.0 million for the Civil Service Commission is $28,608, or 3.1 percent, higher than the FY 2013-14 budget of $0.9 million. A significant portion of this increase is also due to increases in salary and fringe benefits costs.

MATTERS HEARD BY THE CIVIL SERVICE COMMISSION



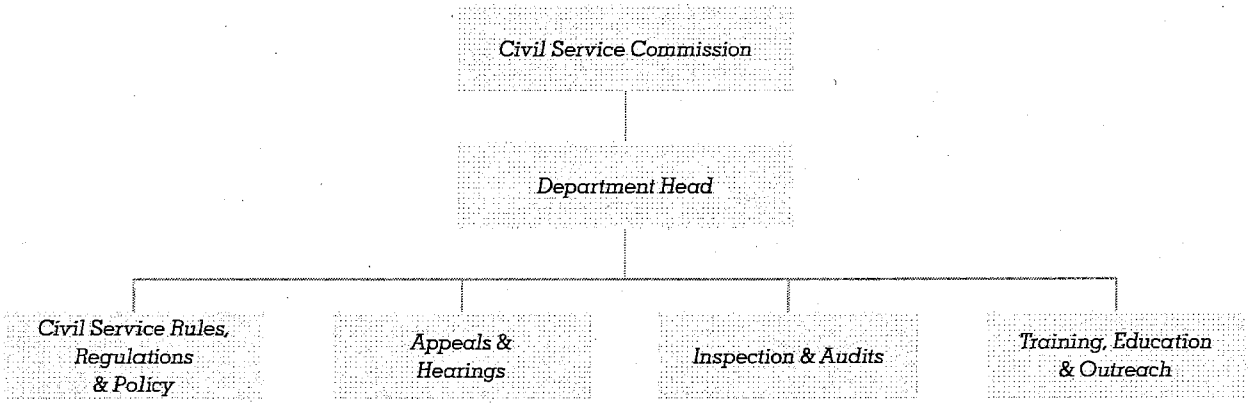
42 percent of the cases heard by the Commission are related to appeals.

TYPES OF INSPECTION REQUESTS



37 percent of all inspection requests made to the Department are related to the application of City rules and regulations.

CIVIL SERVICE COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	5.70	5.70	6.02	0.32	6.02	0.00
Net Operating Positions	**5.70**	**5.70**	**6.02**	**0.32**	**6.02**	**0.00**
SOURCES						
Charges for Services	94	0	0	0	0	0
Expenditure Recovery	310,000	310,000	310,000	0	310,000	0
General Fund Support	544,732	548,926	615,114	66,188	643,722	28,608
Sources Total	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
USES - OPERATING EXPENDITURES						
Salaries & Wages	521,598	528,631	565,505	36,874	572,614	7,109
Fringe Benefits	231,052	215,471	245,238	29,767	266,975	21,737
Professional & Contractual Services	2,264	10,300	10,300	0	10,300	0
Materials & Supplies	2,335	3,395	3,395	0	3,395	0
Services of Other Departments	97,577	101,129	100,676	(453)	100,438	(238)
Uses - Operating Expenditures Total	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
USES BY PROGRAM RECAP						
Civil Service Commission	854,826	858,926	925,114	66,188	953,722	28,608
Uses by Program Recap Total	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CIVIL SERVICE COMMISSION					
Support Commission in resolving civil service issues					
Percentage of appeals and requests for hearings processed within seven days	98%	100%	100%	100%	100%
Percentage of appeals forwarded and resolved by the Commission in the fiscal year	60%	65%	65%	65%	65%
The percentage of completed responses to Inspection Service requests within 60 days	88%	80%	80%	80%	80%
The number of merit system audits conducted and completed in the fiscal year	7	7	7	8	8

COMMUNITY INVESTMENT AND INFRASTRUCTURE

The Office of Community Investment and Infrastructure (OCII) is the Successor Agency to the San Francisco Redevelopment Agency, which was dissolved by the State of California in 2012.

SERVICES

On February 1, 2012 the San Francisco Redevelopment Agency (SFRA), along with all 400 redevelopment agencies in California, was dissolved pursuant to Assembly Bill 26 (AB 26) and by order of the California State Supreme Court. In June of 2012, Assembly Bill 1484 was passed to further clarify certain aspects of AB 26. Together the two assembly bills are known as the Dissolution Law. Pursuant to the Dissolution Law and to Board of Supervisors Ordinance 215-12, the City created the Office of Community Investment and Infrastructure (OCII) as the Successor Agency to the San Francisco Redevelopment Agency. As Successor Agency, OCII is tasked with completing the previously approved enforceable obligations of the SFRA.

The Office of Community Investment and Infrastructure provides services through the following divisions:

MAJOR APPROVED DEVELOPMENT PROJECTS were previously approved by the SFRA. These development projects are located at Hunter's Point Shipyard / Candlestick Point, Mission Bay North and South Redevelopment Project, and Transbay.

ASSET MANAGEMENT & DISPOSITION OF PROPERTIES includes the management of SFRA assets including those at Yerba Buena Center and Gardens, South Beach Harbor, and other real property that must be reduced under the Dissolution Law.

AFFORDABLE HOUSING ensures the development of affordable housing in the Major Approved Development Projects as well as fulfilling a Replacement Housing Obligation.

FINANCE AND ADMINISTRATION provides financial and accounting oversight, debt management, and records and IT management for the Office's entire portfolio.

For more information, call (415) 759-2400 or 311; or visit **www.sfredevelopment.org**

BUDGET ISSUES AND DETAILS

At the time the Mayor submitted the proposed Fiscal Year (FY) 2012-13 budget, all operations of the former Redevelopment Agency were transferred to the City and County of San Francisco based on AB 26 and the actions of the Board of Supervisors. Subsequent amendments made to the Dissolution Law in June of 2012 established that the Successor Agency to the former Redevelopment Agency must remain a separate legal entity from the City and County of San Francisco, while remaining under the legislative authority of the Board of Supervisors. Accordingly, in FY 2013-14, the OCII budget is being considered separately from the City and County budget. The OCII operates with an annual budget, so only the FY 2013-14 budget is presented here.

The Fiscal Year (FY) 2013-14 proposed budget of $311.2 million is $157.8 million, or 102.9 percent, higher than the FY 2012-13 budget of $153.4 million. This increase is primarily due to the issuance of bonds for the Mission Bay North and South project areas, developer fees that will be applied toward affordable housing, and previously appropriated fund balance for affordable housing expenditures and commitments.

Major Approved Development Projects

Hunters Point Ship Yard / Candlestick Park

The Hunters Point Shipyard and Candlestick Point form 770 acres along the southeastern waterfront of San Francisco. These two sites are the subject of the Hunters Point Shipyard Redevelopment Plan and the Bayview Hunters Point Redevelopment Plan. The transfer of property after environmental remediation by the U.S. Navy to OCII, and in turn, the redevelopment of the property, will occur in phases.

Phase 1 will include the establishment of 26 acres of open space and construction of 1,600 homes, over half of which will be completed in the next five years. Phase 2 involves construction of an additional 10,500 new homes, with 32 percent meeting affordable housing guidelines, as well as the rebuilding of the Alice Griffith Public Housing development. Phase 2 also includes almost 3 million square feet of research and development and office uses as a hub for emerging technologies on the Shipyard, and over 300 acres of parks and open space including a complete renovation of the Candlestick Point State Recreation area. Phase 1 and Phase 2 will generate more than 12,000 permanent jobs; new community facilities; new transit infrastructure; and will provide approximately $90 million in community benefits. The full build-out will occur over 20 to 25 years.

Mission Bay

The Mission Bay North and South Redevelopment Project Areas were established in 1998 to create a vibrant, transit-oriented, mixed-use community that will result in 6,000 residential units (30 percent of which will be affordable); 4.4 million square feet of office and biotechnology space; 400,000 square feet of retail uses; a new University of California, San Francisco (UCSF) research campus and medical center; a 500-room hotel; 41 acres of open space; and a new public school, public library, and the new public safety building. Completion of the Mission Bay project is anticipated to occur over 25 to 30 years and result in the construction of more than $700 million of new infrastructure, the development of over $8 billion in private vertical development, and the creation of 31,000 permanent jobs.

By early 2015, there will be many visible improvements in the area including the completion of all market-rate residential units and an additional 150 to 350 affordable units, the first phase of the new UCSF medical center that will provide 289 new hospital beds, the new Public Safety Building that will provide additional security to the neighborhood with a local fire and police station, as well as the San Francisco Police Headquarters. In addition, the 4th Street commercial corridor will be mostly complete and filled with new, local-serving commercial uses.

Transbay

The Transbay Redevelopment Project Area (Project Area) was adopted in 2005 and consists of approximately 40 acres in downtown San Francisco surrounding the new Transbay Transit Center (TTC). The Project Area goals include the development of: 1) the new, multi-modal TTC and related public infrastructure; 2) a new, transit-oriented neighborhood on approximately 10 acres of publicly-owned property, most of which was formerly owned by the State; and 3) approximately 1,200 affordable housing units, which equals 35 percent of the new residential units constructed in the Project Area. OCII acts as the master developer for most of the formerly State-owned parcels in the Project Area, issuing requests for proposals and selecting developers to construct the improvements, as specified in the Redevelopment Plan for the Transbay Redevelopment Project Area (Redevelopment Plan) and related documents.

The new, transit-oriented neighborhood that will be developed on the 10-acres of formerly State-owned property in the Project Area will consist of more than 3,000 new housing units, including affordable units,

commercial space, and new public open space. In addition, the new Transbay Transit Center site will include a 5.5-acre rooftop park and a 1.35-million-square-foot office tower. The development program for the Project Area embodies a balanced approach to density, with office and residential towers spaced apart to protect views and sunlight, and retail and townhouses to maintain visual interest at the ground level. The program includes significant widening and improvement of sidewalks and reconfiguration of an Interstate 80 off-ramp to help create a safe and attractive pedestrian environment.

Asset Management and Disposition of Properties

In addition to the Major Approved Development Projects, OCII has significant asset management responsibilities in several active and expired redevelopment project areas. These asset management responsibilities include: (1) property management of physical land and buildings; (2) lease management; (3) loan management and administration; (4) oversight of public parking garages; (5) landlord and creditor responsibilities in bankruptcies; (6) managing and monitoring development agreements; (7) managing the 700-berth South Beach Harbor; (8) managing a community facilities district; (9) general asset management and problem-solving; and (10) developing and implementing a long-range property management plan that is required under Redevelopment Dissolution Law and that will be submitted to the Commission, the Oversight Board, and the State Department of Finance (DOF).

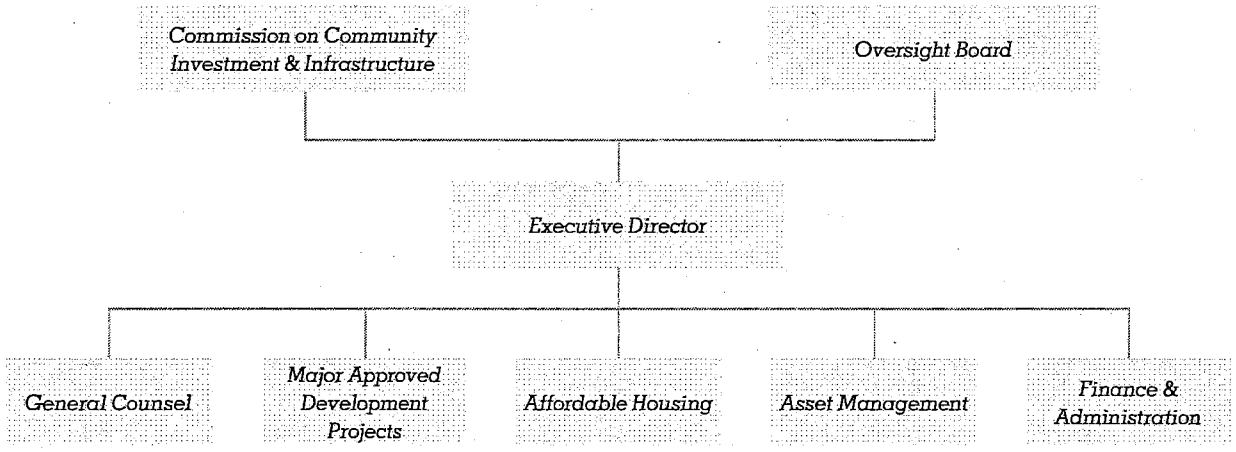
In the Property Management Plan, the OCII must identify its real property for one of the following uses: governmental use, future development, fulfillment of an enforceable obligation, or sale of the property. Redevelopment Dissolution Law requires the Oversight Board and DOF to approve the Property Management Plan and imposes other conditions on the assets if the plan is approved. During FY 2013-14, OCII staff expect to develop the Property Management Plan, the Plan guide through the approvals process, and to develop specific disposition plans for the South Beach Harbor and Yerba Buena Center and Gardens.

Affordable Housing

OCII has retained three types of Affordable Housing Obligations from SFRA. First are the affordable housing projects that were under construction and were drawing down funds from loan agreements that were entered into prior to the Dissolution Law. The majority of these projects are expected to have fully drawn down those loan funds by the end of FY 2013-14. Second are the Affordable Housing Obligations that are integrally related to the three critical redevelopment legacy projects under the Major Approved Development Projects that OCII, as Successor Agency, must continue to implement under enforceable obligations consistent with the Dissolution Law. And third are OCII's Affordable Housing Obligations include the replacement of residential units that were destroyed by SFRA in the early years of redevelopment.

These obligations are referred to as OCII's Retained Housing Obligations. To implement these obligations, OCII will work with the Mayor's Office of Housing and Community Development (MOHCD) to provide staffing, policy direction, and technical expertise. Upon completion of the project, the Dissolution Law requires OCII to transfer the assets (land, loan agreements, ground leases, etc.) to MOHCD, which is the designated Housing Successor Agency under the Dissolution Law and Board of Supervisors' action. After this transfer, MOHCD must ensure continuing compliance with the underlying enforceable obligation, e.g. the Mission Bay Housing Program, but otherwise has all rights and liabilities of the asset.

COMMUNITY INVESTMENT AND INFRASTRUCTURE



FY 2013-14 PROPOSED BUDGET SUMMARY, IN $ THOUSANDS

	FY 2012-13 Budget	FY 2013-14 Proposed
Sources		
Property Tax Increment - Debt Svc	$96,811	$97,230
Property Tax Increment - Housing	2,600	10,619
Property Tax Increment - Other	14,346	11,400
Subtotal Property Tax Increment	**113,756**	**119,249**
Hotel Tax - Debt Svc	3,177	3,089
Rent & Lease Revenues	11,918	13,329
Developer Payments	14,683	9,450
Developer Fees for Affordable Housing	-	35,700
Federal & State Grants/Program Income	1,495	8,863
Garage Revenues	3,508	3,533
City Reimbursements for OCII Staff	150	540
New Bond Proceeds	-	58,600
Subtotal Current Revenues	**148,687**	**252,352**
Fund Balance - Housing	2,439	48,620
Fund Balance - Other	2,245	10,194
Total Sources	**153,370**	**311,167**
Uses - Operations		
Salaries and Benefits	6,354	6,140
General Administrative & Mgmt Services	903	850
Affordable Housing Project Mgmt Services	1,350	1,368
Rent	348	441
Retiree Health Insurance	913	975
Auditing & Accounting Services	125	315
Bond management services	459	464
Legal Services	1,384	3,066
Planning, Design Rvw, & Constr Mgmt Svcs	545	2,852
Asset Management	5,478	4,658
Other Professional Services	2,414	3,601
Grants to Community-Based Organizations	4,080	7,564
Payments to other Public Agencies	2,872	2,555
Other Current Expenses	12,619	3,388
Subtotal Operations	**39,844**	**38,236**
Affordable Housing Loans	1,000	82,931
Development Infrastructure	9,950	71,022
Restricted Developer Fee Reserve	-	9,300
Restricted Tax Increment Reserve	-	-
Bldg Imprvmts/Lead & Asbestos Abatement	-	6,336
Public Art	1,229	2,136
Debt Service	101,348	101,206
Total Uses	**$153,370**	**$311,167**

CONTROLLER

The Controller's Office (CON) works to ensure the City's financial integrity and to promote efficient, effective, and accountable government. The Controller's Office strives to be a model for good government and to make the City a better place to live and work.

SERVICES

As the Chief Fiscal Officer and Auditor for the City and County of San Francisco, the Controller's Office is responsible for the fiscal management and oversight of a $7.9 billion budget, as well as the budgetary planning and monitoring of the receipt, collection, and disbursement of City funds.

The Controller's Office provides services through the following divisions:

ACCOUNTING OPERATIONS AND SYSTEMS DIVISION controls the financial activities of the City, which include the certification of funds for contracts, vendor payments, personnel requisitions, and the oversight of departmental expenditures to assess the overall fiscal condition of the City. The division is also responsible for the production of the City's annual audited financial statements, and for maintaining and managing the City's financial information systems.

BUDGET AND ANALYSIS DIVISION provides fiscal management and oversight, budgetary planning, and public policy analysis for the City's budget. The division implements and controls budgetary changes, balances revenues with expenditures, projects the mid-year and year-end financial condition of the City, and produces the Countywide Cost Allocation Plan (COWCAP). The division also provides financial, budgetary, and economic information to a wide range of customers, including the Mayor, Board of Supervisors, city departments, rating agencies, community stakeholders, and the press.

CITY SERVICES AUDITOR DIVISION conducts financial and performance audits of city departments, agencies, concessions, and contracts. The division has broad authority for benchmarking, performance management, and best practices. The division also oversees the City's Whistleblower Program.

ECONOMIC ANALYSIS DIVISION reports on pending City legislation that has potentially substantial economic impacts on the city. The division analyzes proposed legislative and policy changes on business attraction and retention, job creation, and tax and fee revenues; and reports on other matters relating to the overall economic health of the city.

PAYROLL/PERSONNEL SERVICES provides payroll services for City employees and ensures compliance with City, State, and federal tax, wage, and hour regulations. It also develops and manages the City's new web-based integrated Human Resources, Benefits Administration, and Payroll system services to the active, retired, and future workforces.

PUBLIC FINANCE DIVISION issues and manages the City's General Fund debt obligations. It provides low-cost debt financing of large-scale, long-term capital projects and improvements that produce social and economic benefits to the citizens of San Francisco, while balancing market and credit risk appropriate benefits, mitigations, and controls. The City relies on the issuance of General Obligation bonds to leverage property tax receipts for voter-approved capital expenditures for construction and/or acquisition of improvements to real property.

For more information, call (415) 554-7500 or 311; or visit **www.sfcontroller.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	33,498,137	38,787,172	44,263,593	5,476,421	43,744,864	(518,729)
Total FTE	201	198	204	6	206	2

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of $44.3 million for the Controller's Office is $5.5 million, or 14.1 percent, higher than the FY 2012-13 budget of $38.8 million. A significant amount of this increase is due to new information technology (IT) projects.

The FY 2014-15 proposed budget of $43.7 million for the Controller's Office is $0.5 million, or 1.2 percent, lower than the FY 2013-14 budget of $44.3 million. A significant amount of this decrease is due to the reduction in one-time funds for information technology projects provided in FY 2013-14.

Focusing on the City's IT Systems

In FY 2013-14 and FY 2014-15, the Controller's Office will focus on four key IT projects:

Financial System Replacement Project

Over the next two fiscal years, the Department will continue its work on the Financial System Replacement project and will focus on developing a recommended scope, boundaries, and approach for replacement; refining cost and resource estimates for design and implementation; and requesting proposals for system and implementation services.

Citywide Financial Systems Disaster Recovery Project

In partnership with the Department of Technology, the Controller's Office will initiate the next phase of the Citywide Financial Disaster Systems Recovery project in FY 2013-14. This includes design and development to connect the City's financial systems to the California State Office of Technology Services Data Center in the Sacramento area. This new off-site location will provide secure, reliable, redundant, on-time systems disaster recovery for the City's core financial, human resources, benefits administration, and payroll information.

eMerge – New Human Resources, Benefits Administration, and Payroll System

Phase I of the new eMerge PeopleSoft system was completed in FY 2012-13 with a successful citywide roll-out in the fall of 2012. Work has now begun on Phase II, with the objective of converting all departments currently using the Time Entry Scheduling System into use of PeopleSoft Time & Labor scheduling system. The Controller's office will initiate system and integration testing in FY 2013-14.

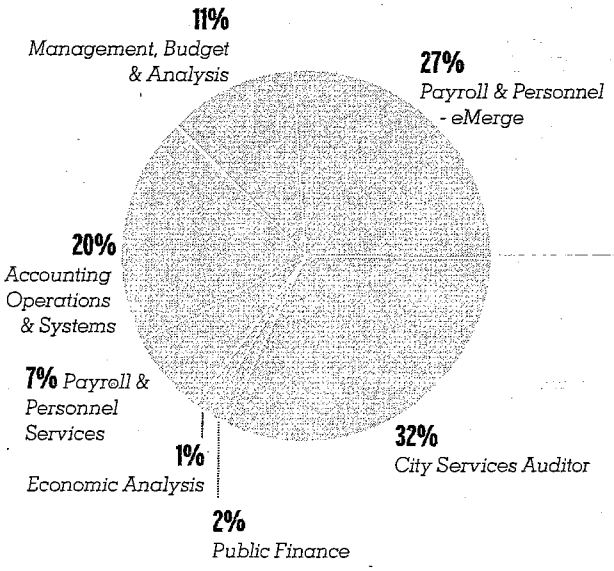
Financial Transparency Website

The Controller's Office will provide the public with greater access to City financial data through a financial transparency website. The Phase I release, completed in early 2013, presents the public with historical spending and revenue data, and allows users to view five-year comparisons and generate charts. In FY 2013-14, Phase II will fully develop this capability to include budget, vendor payment, and employee compensation information.

Implementing Business Gross Receipts Tax

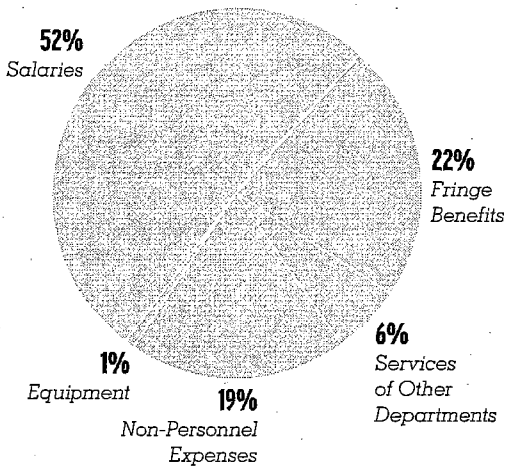
The Gross Receipts Tax and Business Registration Fees Ordinance (Proposition E) was approved by San Francisco voters in November 2012. The first taxpayer filings affected will be the Business Registration Fees due May 31, 2014. The changes to the Gross Receipts Tax and Payroll Expense Tax commence January 1, 2014. The City will phase in the Gross Receipts Tax and reduce the Payroll Expense Tax over a five-year period beginning in 2014. In FY 2013-14, the Controller's Office will work with the Office of Treasurer-Tax Collector to make the necessary preparations to enact the new ordinance.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



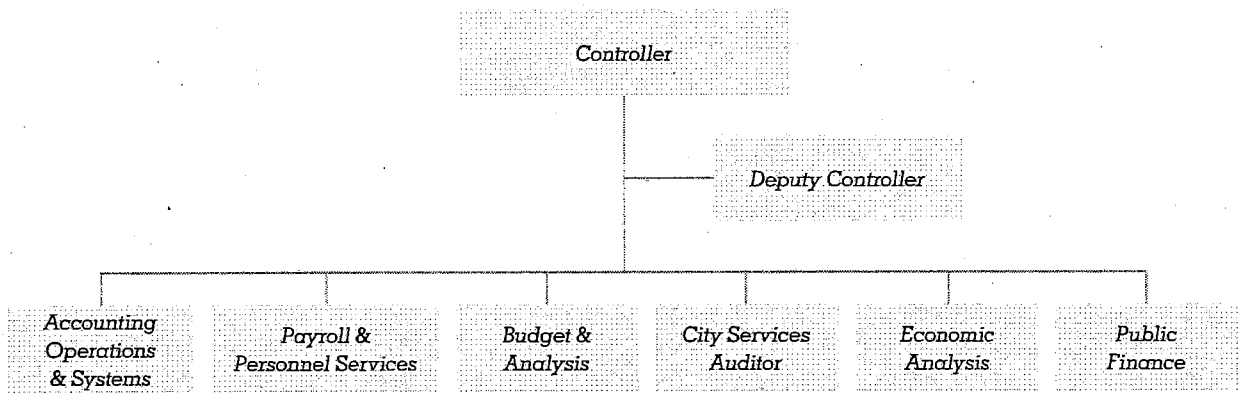
The City Services Auditor is the Department's largest program area.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 74 percent of its budget on staff salaries and fringe benefits.

CONTROLLER


Controller
Deputy Controller
Accounting Operations & Systems
Payroll & Personnel Services
Budget & Analysis
City Services Auditor
Economic Analysis
Public Finance

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	207.68	204.75	217.09	12.34	222.57	5.48
Non-operating Positions (cap/other)	(7.00)	(7.08)	(13.43)	(6.35)	(17.00)	(3.57)
Net Operating Positions	**200.68**	**197.67**	**203.66**	**5.99**	**205.57**	**1.91**
SOURCES						
Local Taxes	41,491	36,360	36,360	0	36,360	0
Intergovernmental Revenue - Other	0	0	125,000	125,000	130,000	5,000
Charges for Services	422,289	365,826	365,826	0	365,826	0
Other Revenues	201,623	0	0	0	0	0
Transfers In	198,208	0	0	0	0	0
Expenditure Recovery	22,449,284	26,970,844	29,525,963	2,555,119	30,528,817	1,002,854
Transfer Adjustments-Sources	(198,208)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	570,000	183,849	757,118	573,269	0	(757,118)
General Fund Support	9,813,450	11,230,293	13,453,326	2,223,033	12,683,861	(769,465)
Sources Total	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	18,204,309	19,643,630	21,186,413	1,542,783	21,744,520	558,107
Fringe Benefits	7,358,427	7,904,974	8,908,592	1,003,618	9,804,243	895,651
Professional & Contractual Services	5,391,766	7,959,366	10,760,996	2,801,630	7,993,723	(2,767,273)
Materials & Supplies	206,021	409,775	475,470	65,695	470,200	(5,270)
Equipment	343,468	294,597	234,277	(60,320)	1,009,162	774,885
Services of Other Departments	1,994,146	2,574,830	2,697,845	123,015	2,723,016	25,171
Transfers Out	198,208	0	0	0	0	0
Transfer Adjustments-Uses	(198,208)	0	0	0	0	0
Uses - Operating Expenditures Total	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
USES BY PROGRAM RECAP						
Accounting Operations And Systems	7,074,742	7,202,436	8,167,819	965,383	8,441,922	274,103
City Services Auditor	8,853,804	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
Economic Analysis	403,403	442,997	517,577	74,580	536,061	18,484
Financial Systems Projects	273,155	0	2,300,000	2,300,000	250,000	(2,050,000)
Management, Budget And Analysis	3,551,678	4,987,141	5,025,271	38,130	4,926,145	(99,126)
Payroll And Personnel Services	12,814,403	13,250,360	13,889,096	638,736	15,263,969	1,374,873
Public Finance	526,952	540,378	692,028	151,650	756,602	64,574
Uses by Program Recap Total	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ACCOUNTING OPERATIONS AND SYSTEMS					
Ensure that the City follows appropriate accounting procedures					
Number of findings of material weakness in annual City audit	0	0	0	0	0
Provide accurate, timely financial reporting					
City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes)	1	1	1	1	1
CITY SERVICES AUDITOR					
Provide effective consulting and technical assistance to City departments to improve their operations					
Percentage of client ratings for technical assistance projects that are good or excellent	95%	95%	95%	95%	95%
ECONOMIC ANALYSIS					
Provide timely economic and operational analyses to inform legislation and management decisions					
Percentage of OEA economic impact reports completed by the hearing date	100%	100%	100%	100%	100%
MANAGEMENT, BUDGET AND ANALYSIS					
Provide accurate, timely information to support fiscal planning					
Percentage by which actual General Fund revenues vary from prior year revised budget estimates	6.12%	2.00%	2.00%	2.00%	2.00%
PAYROLL & PERSONNEL SERVICES					
Provide accurate, timely financial transactions					
Percentage of payroll transactions not requiring correction	99.3%	96.5%	96.5%	97.0%	97.0%
PUBLIC FINANCE					
Reduce the City's debt service costs through bond refinancings					
Present value savings from bond refinancings	$47,130,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000

COUNTY EDUCATION

Funding for support staff at the San Francisco Unified School District's (SFUSD) County Education Office is maintained in this submission, as legally required of counties under the California Constitution.

SERVICES

In Fiscal Year (FY) 2002-03, funding for programs and services at the County Education Office was diverted to the Department of Children, Youth & their Families (DCYF), which administers the funds in conjunction with the San Francisco United School District (SFUSD).

In FY 2013-14 and FY 2014-15, General Fund support for arts, music, and athletics programs offered through the school district will increase with an increased allocation of Public Education Enrichment Fund (Proposition H) dollars.

In March 2004, voters approved Proposition H creating a Public Education Enrichment Fund and requiring that the City deposit General Fund funding each year to support programs at SFUSD and First 5 San Francisco. The total Prop H funding obligation is $77.1 million for FY 2013-14 and $60.4 million for FY 2014-15. More detail about this program can be found in the department sections for Children and Families Commission (also known as the First 5 San Francisco) and DCYF.

In addition, the FY 2013-14 and 2014-15 budget contains allocations to SFUSD of $5.8 million and $4.4 million, respectively, out of the City's Rainy Day Reserve.

For more information, call (415) 241-6000 or 311; or visit **www.sfusd.edu**

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	10.99	0.00	0.00	0.00	0.00	0.00
Non-operating Positions (cap/other)	(10.00)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**0.99**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
SOURCES						
Other Revenues	(360)	0	0	0	0	0
General Fund Support	116,386	116,000	116,000	0	116,000	0
Sources Total	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**
USES - OPERATING EXPENDITURES						
Salaries & Wages	94,305	0	0	0	0	0
Fringe Benefits	21,721	0	0	0	0	0
Aid Assistance / Grants	0	116,000	116,000	0	116,000	0
Uses - Operating Expenditures Total	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**
USES BY PROGRAM RECAP						
County Education Services	116,026	116,000	116,000	0	116,000	0
Uses by Program Recap Total	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**

DISTRICT ATTORNEY

The District Attorney's Office (DAT) collaborates with the City's diverse communities, law enforcement, and stakeholders to make San Francisco safe. The Department engages in public education and crime prevention efforts, and investigates, charges, and prosecutes all criminal violations occurring within the City and County of San Francisco.

SERVICES

The District Attorney provides services through the following departments:

GENERAL OPERATIONS DEPARTMENT is comprised of the Criminal Division and Victim Services Division. The Criminal Division investigates and prosecutes serious and violent felony offenses and misdemeanor crimes. The Victim Services Division provides support services, such as crisis intervention and court accompaniment, to over 5,000 victims of crime annually. General Operations also manages all alternative courts, including Behavioral Health Court, Drug Court, Community Justice Center, Truancy Court, Back on Track, Community Courts, and the Neighborhood Prosecutor initiative.

SPECIAL OPERATIONS DEPARTMENT is comprised of the White Collar Division, the Investigations Division, and the Brady, Appellate & Training Division. The White Collar Division investigates and prosecutes a variety of specialized crimes. The Investigations Division is the sworn investigative branch of the office, which conducts investigations and provides law enforcement support to the General Operations Department. The Brady, Appellate & Training Division is responsible for handling writs and appeals, specialized legal motions, and evaluating and responding to trial integrity issues.

SUPPORT SERVICES DEPARTMENT provides administrative, financial, information technology, human resource, and legal support to the investigative, prosecutorial, and victim service divisions of the Department. Legal support includes paralegal assistance, legal internship programs, the Charging Unit, Library Services, the Record Room, and general office reception.

For more information, call (415) 553-1751 or 311; or visit **www.sfdistrictattorney.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	41,520,703	42,657,621	46,895,842	4,238,221	47,094,087	198,245
Total FTE	239	245	255	10	252	(3)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $46.9 million for the District Attorney is $4.2 million, or 9.9 percent, higher than the FY 2012-13 budget of $42.7 million. A significant amount of this increase is due to the annualization of a supplemental appropriation provided in FY 2012-13, which added positions to the Department's budget.

The FY 2014-15 proposed budget of $47.1 million for the District Attorney is $0.2 million, or 0.4 percent, higher than the FY 2013-14 budget of $46.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Continued Decline of Non-General Fund Sources

Of the FY 2013-14 proposed budget, 9.4 percent comes from non-General Fund sources. The District Attorney continues to face a decline in available non-General Fund revenue due to a trend of dwindling outside funding to support public safety and prosecution. In particular, the FY 2013-14 and 2014-15 proposed budget includes reductions in funding from the Reentry grant managed by the Adult Probation Department and the STOP grant managed by Police Department, both of which fund key collaborations around public safety. In addition, the Department is subject to reductions in grant funding that support core prosecutorial efforts in mortgage fraud, insurance fraud, and high-tech fraud.

Victim Services

Since 2009, the District Attorney's Victim Services Division has seen a 15 percent increase in victims seeking assistance. A large part of the increase represents victims of domestic violence, assaults, and robbery. In 2012, the Department launched a pilot program to place Victim Advocates in community based organizations. This pilot provides a critical linkage in assisting victims of crime who historically underreport crime. As a result, the Department will continue implementing this program in FY 2013-14 and FY 2014-15.

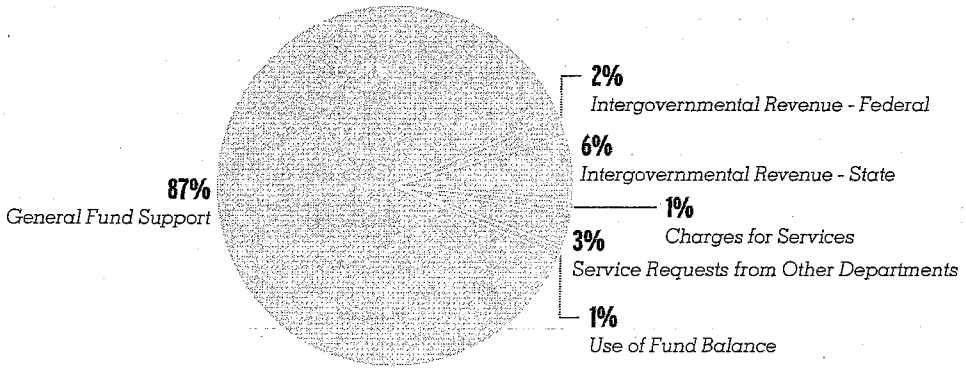
Crime Prevention Programming

Given that 94 percent of homicide victims under the age of 25 in San Francisco are high school dropouts, and 75 percent of the nation's incarcerated individuals were habitual truants, interventions to keep youth in school remain critical in impacting the cycle of crime. In 2011, the District Attorney began supporting a pilot program at Burton High School to help incoming ninth graders with histories of significant truancy and academic failure to make a successful transition to high school. Each year, 20 students identified by Burton High School staff receive on-site individual case management provided by San Francisco's Truancy Assessment and Resource Center. In its first year, students in the Burton truancy pilot program attended an average of 23 percent more school days than in their previous year of school. The Department will continue to support this program in the next two budget years.

Dedicated Domestic Violence Unit

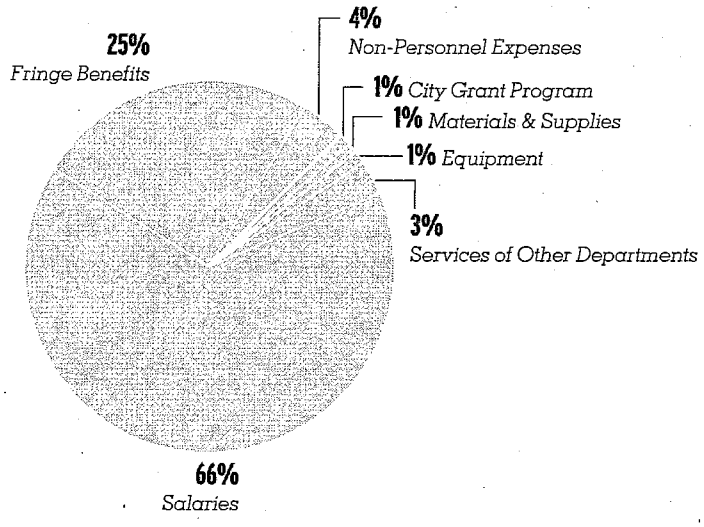
Domestic violence is a notoriously difficult crime to prosecute. By definition, the victim is in a relationship with the offender, which creates complications for prosecutors. Over the last 10 years, San Francisco has prided itself on taking a hard line against domestic violence. From 2010 to 2012, the number of felony and misdemeanor Domestic Violence plea agreements dropped significantly, impacting attorneys' caseloads and sending the number of jury trials to an all-time high. As a result, the District Attorney sought and was granted supplemental funding in FY 2012-13. The FY 2013-14 and FY 2014-15 proposed budget continues to fund the expansion of a dedicated Domestic Violence Unit that enables the office to address all facets of each domestic violence case.

FY 2013-14 DEPARTMENT SOURCES



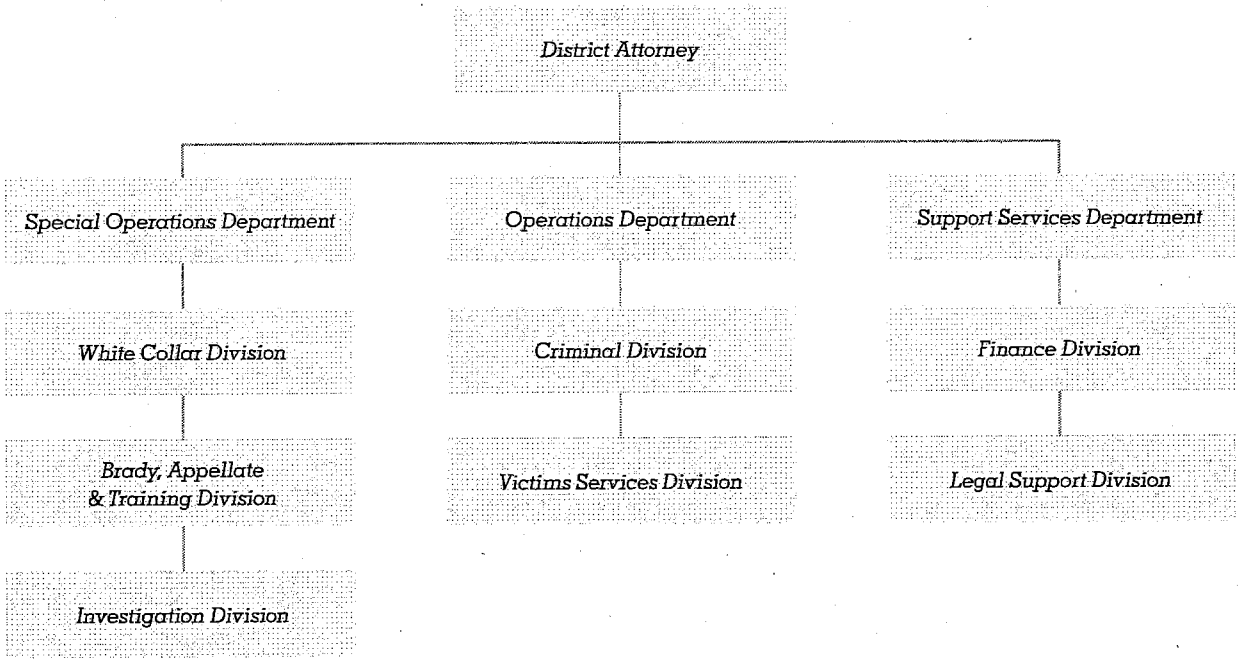
87 percent of the Department's budget comes from the General Fund.

FY 2013-14 DEPARTMENT USES



The Department expends 91 percent of its budget on salaries and fringe benefits costs.

DISTRICT ATTORNEY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	244.77	246.22	254.77	8.55	251.54	(3.23)
Non-operating Positions (cap/other)	(6.25)	(1.25)	0.00	1.25	0.00	0.00
Net Operating Positions	**238.52**	**244.97**	**254.77**	**9.80**	**251.54**	**(3.23)**
SOURCES						
Licenses & Fines	1,032,012	0	0	0	0	0
Use of Money or Property	5,569	0	0	0	0	0
Intergovernmental Revenue - Federal	2,333,115	917,771	924,754	6,983	924,754	0
Intergovernmental Revenue - State	3,175,704	2,740,526	2,865,066	124,540	2,584,128	(280,938)
Charges for Services	171,826	670,279	573,814	(96,465)	573,814	0
Other Revenues	14,835	0	0	0	0	0
Expenditure Recovery	1,187,665	1,486,852	1,248,820	(238,032)	992,820	(256,000)
Use of / (Deposit to) Fund Balance	187,494	332,588	490,904	158,316	355,225	(135,679)
General Fund Support	33,412,483	36,509,605	40,792,484	4,282,879	41,663,346	870,862
Sources Total	**41,520,703**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
USES - OPERATING EXPENDITURES						
Salaries & Wages	27,799,426	28,888,079	30,899,417	2,011,338	30,826,580	(72,837)
Fringe Benefits	9,772,233	10,307,851	11,753,689	1,445,838	12,528,497	774,808
Overhead	77,051	40,928	0	(40,928)	0	0
Professional & Contractual Services	2,027,599	1,618,325	1,918,031	299,706	1,929,417	11,386
Aid Assistance / Grants	584,869	247,992	252,952	4,960	252,952	0
Materials & Supplies	316,152	185,132	294,630	109,498	210,752	(83,878)
Equipment	48,537	170,371	578,173	407,802	397,451	(180,722)
Services of Other Departments	890,373	1,198,943	1,198,950	7	948,438	(250,512)
Uses - Operating Expenditures Total	**41,516,240**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	4,463	0	0	0	0	0
Uses - Project Expenditures Total	**4,463**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Administration - Criminal & Civil	1,588,255	2,030,382	2,072,446	42,064	1,916,088	(156,358)
Career Criminal Prosecution	1,075,230	1,002,495	1,041,013	38,518	1,074,144	33,131
Child Abduction	978,886	914,780	998,165	83,385	1,030,297	32,132
Family Violence Program	1,157,174	1,216,414	1,595,359	378,945	1,643,409	48,050
Felony Prosecution	22,660,241	24,466,391	27,887,076	3,420,685	28,362,190	475,114
Misdemeanor Prosecution	2,096,296	1,915,546	1,995,815	80,269	2,063,431	67,616
Support Services	5,517,417	6,172,219	6,514,328	342,109	6,717,826	203,498
Work Orders & Grants	6,447,204	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
Uses by Program Recap Total	**41,520,703**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
FAMILY VIOLENCE PROGRAM					
Assist victims to recover in the aftermath of crime					
Number of victims provided with crisis intervention services	2,978	3,153	2,900	2,900	2,900
FELONY PROSECUTION					
Hold felony offenders accountable for their crimes					
Number of adult felony arrests reviewed	11,196	15,000	12,000	12,000	12,000
Number of adult felony arrests charged or handled by probation revocation	5,652	7,000	6,000	6,000	6,000
Effectively prosecute homicide cases					
Average number of cases handled per attorney in the homicide unit	7	7	7	7	7
Maintain and increase specialized skills of investigators and prosecutors through training programs					
Number of enhanced trainings provided for attorneys and investigators	188	100	105	100	100

ECONOMIC & WORKFORCE DEVELOPMENT

The Office of Economic and Workforce Development (OEWD) supports the City's economic vitality through key programs focused on neighborhood commercial corridors, workforce development, joint development projects, industry-focused business recruitment and retention, small business assistance, and international business development. OEWD's goal is to work continually to make San Francisco an even better place to live, work, and do business.

SERVICES

The Office of Economic and Workforce Development provides services through the following divisions:

BUSINESS ATTRACTION AND RETENTION DIVISION works to attract and retain businesses, with an emphasis on key industry clusters.

WORKFORCE DEVELOPMENT DIVISION provides overall strategic coordination for the City's workforce development system and implements job training programs in high-demand industries.

SMALL BUSINESS COMMISSION, OFFICE OF SMALL BUSINESS, AND SMALL BUSINESS ASSISTANCE CENTER provide citywide policy direction on issues affecting small businesses and operate a One-Stop Small Business Assistance Center that supports small businesses.

INVEST IN NEIGHBORHOODS DIVISION facilitates the revitalization of commercial corridors in neighborhoods across the city and creates Community Benefit Districts throughout the city. This division also provides oversight and technical assistance in support of a number of community-based efforts.

JOINT DEVELOPMENT DIVISION manages major public-private real estate development projects in order to maximize public benefits, including the development of affordable housing, economic activity, jobs, and open space.

FILM COMMISSION promotes San Francisco as a destination to filmmakers and spurs additional City revenue and jobs by attracting and facilitating film productions.

INTERNATIONAL TRADE AND COMMERCE DIVISION increases international business opportunities in the city through direct international business attraction efforts, development of international government and non-governmental organization partnerships, and the expansion of infrastructure to facilitate increased international travel to San Francisco.

For more information, call (415) 554-6969 or 311; or visit **www.oewd.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	21,286,097	46,246,904	42,290,428	(3,956,476)	28,090,585	(14,199,843)
Total FTE	65	76	86	10	88	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $42.3 million for the Office of Economic & Workforce Development is $4.0 million, or 8.6 percent, lower than the FY 2012-13 budget of $46.2 million. A significant amount of this decrease is due to the expiration of one-time capital funds to the first phase of construction on the James R. Herman Cruise Terminal.

The FY 2014-15 proposed budget of $28.1 million for the Office of Economic & Workforce Development is $14.2 million, or 33.6 percent, lower than the FY 2013-14 budget of $42.3 million. A significant portion of this decrease is due to the completion of the 34th America's Cup project.

Strengthening Neighborhoods

Invest in Neighborhoods

In FY 2012-13, OEWD launched the Invest in Neighborhoods initiative to improve the deployment of City resources and services in order to better meet the needs of 25 commercial districts around the city. The commercial districts served through the initiative received an initial assessment, a point person at City Hall, the opportunity to apply for small project grants, and access to a range of other services. In its first year, Invest in Neighborhoods also successfully initiated a variety of specific programs and outreach efforts, including dispatching the Jobs Squad in West Portal, Ocean Avenue, and the Mission to engage with residents on disaster response and recovery efforts. As part of the Small Business New Jobs Investment Fund, OEWD implemented an ADA Program, which provides ADA assessments and awards competitive grant funding for remediation; and launched the new Emerging Business Loan Fund, which provides loans between $50,000-$1.0 million to qualifying businesses. Additionally, the initiative awarded a contract for the development and management of a city-wide storefront vacancy-tracking online database.

In FY 2013-14, OEWD will build upon the foundation laid in FY 2012-13 by working with other City agencies to deploy customized services in each commercial district; build the capacity of community partners to implement projects, develop organizational structures, and increase neighborhood vitality and resilience. The Department will continue to leverage the growing Small Business New Jobs Investment Fund, the new vacancy tracking system, and SF Shines Façade and Tenant Improvement Program.

Improve Blighted Areas

In FY 2012-13, OEWD launched the Improve Blighted Areas initiative, which focuses on the Central Market and 6th Street areas. The program includes business attraction and retention activities, arts revitalization, and on-going economic development planning. Through these efforts, OEWD facilitated the lease signings and/or openings of eight new retail businesses and five new arts venues in 2012. The district has demonstrated a 20 percent increase in sales tax revenue from 2010 to 2012, reflecting major gains in the attraction of new employers and small businesses.

In FY 2013-14, OEWD will build upon this success by increasing focus on public safety initiatives, workforce development, community capacity building, and business retention in the Central Market and 6th Street areas.

Attracting and Growing Jobs

Over the next two fiscal years, OEWD will continue the successful sector-based economic development initiatives focused on identified as priorities in the San Francisco Economic Strategy, including tech, biotech, cleantech, manufacturing, and international sectors. The Department will build upon its successful effort to support local manufacturing with a focus on apparel, consumer products and food sectors. Additionally, the Department will continue its "start/stay/grow" effort to support companies as they start, keep them as they expand, and support their continued growth in the city. The Department remains focused on preparing and connecting San Franciscans to jobs in these key sectors.

The Department is also expanding business attraction efforts both domestically and internationally. The City has attracted more than 20 firms to the City with the

ChinaSF initiative, and the Mayor's budget supports expanding this model with new initiatives to cover Asia as a whole, as well as Latin America.

Investing In Workforce Programs

In FY 2013-14 and FY 2014-15, the Department will continue to focus on responding to key industries that drive San Francisco's economy. OEWD bridges the gap between educational and vocational training institutions and industries, and provides San Francisco workers with access to quality employment opportunities. Specific programs include CityBuild, Hospitality Initiative, TechSF, and the Health Care Academy. The Department will also work to provide young adults and mid-career workers with connections to growth areas in the local labor market by leveraging public and private sector apprenticeship and internship opportunities, coupled with targeted skills training. Increased areas of focus include providing more neighborhood-based access points for entry into the city-wide, cross-department workforce system.

The Mayor's budget includes additional resources for the City's First Source Hiring program, improving the infrastructure for job seekers interested in non-construction jobs. The program also includes full General Fund support for core workforce development activities, and maintaining resources for community-based training providers and the broad range of clients they serve. Over the next two years, OEWD's Workforce Division will also develop, test, and rigorously evaluate technology and training innovations focused on improving workforce services for both job seekers and employers.

Supporting Small Businesses

In the next two budget years, the Office of Small Business will provide additional outreach and education to assist small businesses with the transition from the current payroll tax system to the new gross receipts tax system. In addition, the Office of Small Business, in collaboration with the Mayor's Office of Civic Innovation and the Department of Technology, will start on the second phase in the development of a comprehensive one-stop online business portal. The first phase of the project was completed in FY 2012-13 and has already served approximately 1,000 unique businesses; continued development of this project will make starting and operating a business in San Francisco easier and more efficient.

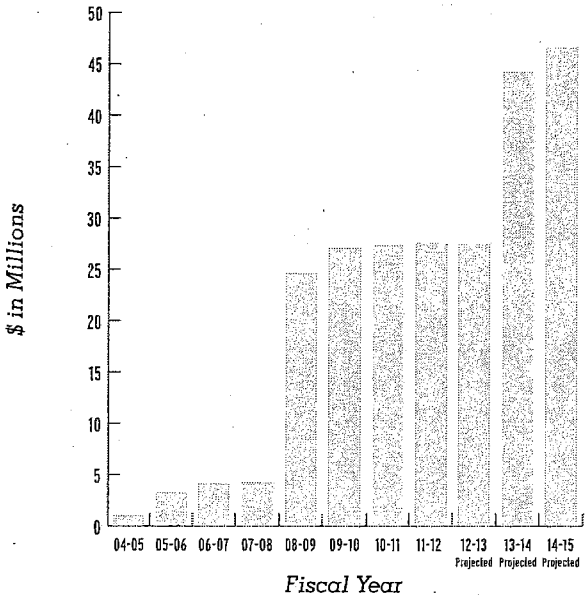
Implementing Local Hire

In its first year of implementation, the City's Local Hiring policy mandated a local hiring requirement of 20 percent by trade. On March 25, 2012, the policy began its second year of implementation with an increase in hiring requirements to 25 percent by trade. The preliminary findings for the period between March 25, 2012 and March 24, 2013 indicate that for the 40 active projects, 32 percent of the total craft hours and 56 percent of the apprentice hours worked were performed by San Francisco residents. On March 25, 2013, the policy entered its third year with increased mandatory hire requirements of 30 percent by trade. OEWD will work closely with City departments and the public to ensure continued success for Local Hire into the future.

Promoting Film

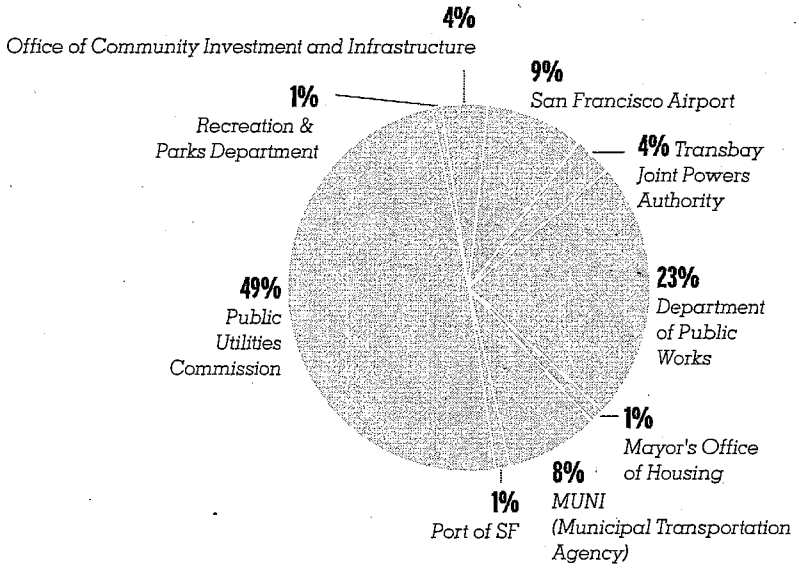
In FY 2013-14, the Department will continue its "Scene in San Francisco" Rebate Program, which attracted two feature films in 2012: Woody Allen's *Blue Jasmine*, and a small independent film by local film maker, Chris Mason Johnson, *Test*. Both productions used mostly local hires for their films. In FY 2013-14 and FY 2014-15, the Film Commission will continue to promote its Vendor Discount Program, which offers discounts from local merchants to visiting productions in an effort to lower the costs of filming in San Francisco. In addition, the Film Commission will continue to nurture the production of local independent films through its Film Space Grant and the continuation of the SF Film Collective, which provides affordable office space to emerging filmmakers and creative professionals with significant ties to San Francisco.

COMMUNITY BENEFIT DISTRICT ASSESSMENT REVENUE



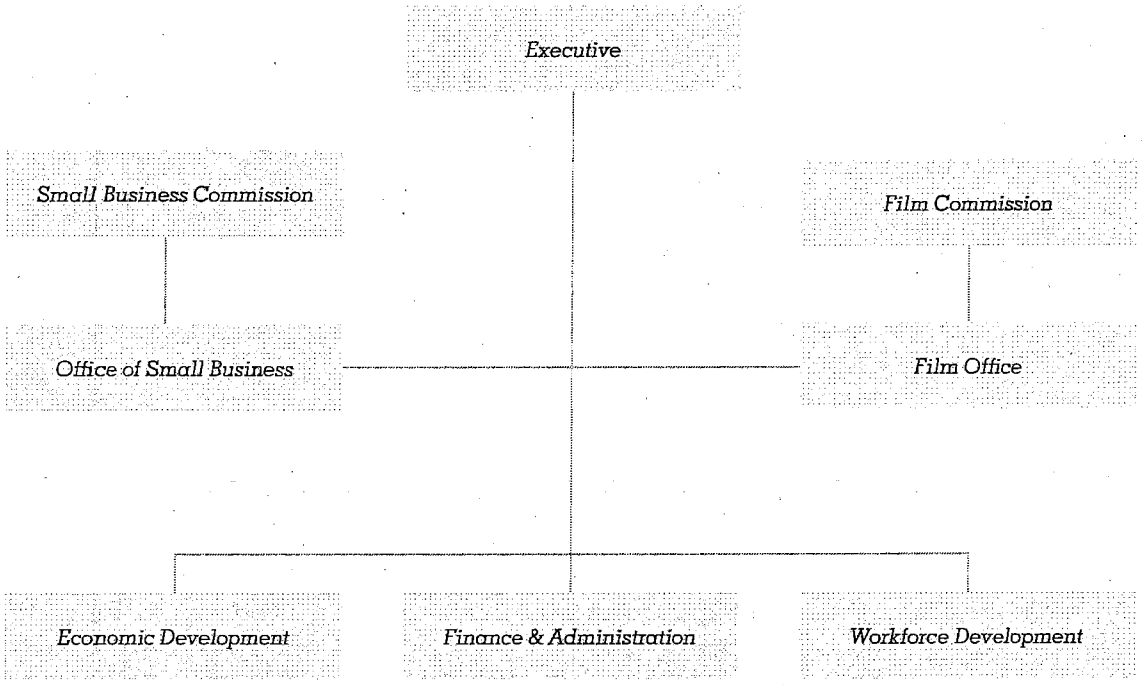
In FY 2013-14, expected growth in Community Benefit District Assessment revenue is driven by the Moscone Expansion District. This assessment will serve as a mechanism to help fund the design, engineering, planning, entitlements, and construction of the proposed expansion of the Moscone Convention Center.

FY 2012-13 CITYBUILD PLACEMENTS BY DEPARTMENT



CityBuild provides workforce training and job placement services to San Francisco residents interested in pursuing a career in the construction industry.

ECONOMIC & WORKFORCE DEVELOPMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	79.26	88.04	98.28	10.24	100.10	1.82
Non-operating Positions (cap/other)	(14.40)	(11.94)	(12.40)	(0.46)	(12.40)	0.00
Net Operating Positions	**64.86**	**76.10**	**85.88**	**9.78**	**87.70**	**1.82**
SOURCES						
Local Taxes	0	0	56,000	56,000	56,000	0
Use of Money or Property	0	0	8,728	8,728	8,728	0
Intergovernmental Revenue - Federal	761,912	10,135,444	6,123,475	(4,011,969)	6,123,722	247
Charges for Services	1,142,713	922,875	1,126,250	203,375	1,126,250	0
Other Revenues	8,516,277	11,372,642	11,752,978	380,336	1,843,404	(9,909,574)
Transfers In	651,546	700,000	701,272	1,272	1,272	(700,000)
Expenditure Recovery	3,520,108	4,093,943	4,329,786	235,843	4,330,120	334
Transfer Adjustments-Sources	0	0	(1,272)	(1,272)	(1,272)	0
Use of / (Deposit to) Fund Balance	(203)	0	0	0	0	0
General Fund Support	6,693,744	19,022,000	18,193,211	(828,789)	14,602,361	(3,590,850)
Sources Total	**21,286,097**	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,464,735	7,166,036	8,376,722	1,210,686	8,654,014	277,292
Fringe Benefits	1,776,603	3,180,657	3,742,983	562,326	4,111,133	368,150
Professional & Contractual Services	6,561,255	10,721,583	11,578,078	856,495	1,624,358	(9,953,720)
Aid Assistance / Grants	6,018,373	17,236,320	15,952,792	(1,283,528)	12,657,706	(3,295,086)
Materials & Supplies	83,293	150,487	154,987	4,500	154,987	0
Services of Other Departments	2,348,490	663,821	1,650,507	986,686	878,387	(772,120)
Transfers Out	33,348	2,228,000	835,631	(1,392,369)	11,272	(824,359)
Transfer Adjustments-Uses	0	0	(1,272)	(1,272)	(1,272)	0
Uses - Operating Expenditures Total	**21,286,097**	**41,346,904**	**42,290,428**	**943,524**	**28,090,585**	**(14,199,843)**
USES - PROJECT EXPENDITURES						
Capital Projects	0	4,900,000	0	(4,900,000)	0	0
Uses - Project Expenditures Total	**0**	**4,900,000**	**0**	**(4,900,000)**	**0**	**0**
USES BY PROGRAM RECAP						
Children's Baseline	347,889	314,065	314,065	0	314,065	0
Economic Development	11,674,581	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
Film Services	1,203,984	1,291,625	1,325,000	33,375	625,000	(700,000)
Office Of Small Business Affairs	676,332	787,895	866,509	78,614	891,866	25,357
Workforce Training	7,383,311	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
Uses by Program Recap Total	**21,286,097**	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ECONOMIC DEVELOPMENT					
To improve the business climate in San Francisco in order to attract and retain businesses, with specific focus on targeted industries and including small business					
Number of businesses taking advantage of incentive programs including local payroll tax exemptions and state enterprise zone benefits	1,531	1,300	1,375	1,400	1,500
Number of state and local enterprise zone vouchers issued	9,310	12,200	11,000	11,000	11,000
To strengthen the economic vitality of neighborhoods and commerical corridors					
Annual Community Benefit District (CBD) revenue	$27,652,272	$31,473,241	$27,519,628	$44,221,800	$46,657,129
To grow and support quality workforce opportunities for all San Francisco residents					
Placement rate of individuals in jobs	68%	60%	68%	70%	70%
To foster international trade					
Number of international trade delegations hosted or co-hosted	160	120	145	150	160
Develop, assist, and promote film activities					
Number of permits issued	443	450	530	580	600
Revenues collected from film permits	$165,000	$162,500	$180,000	$190,000	$205,000
OFFICE OF SMALL BUSINESS AFFAIRS					
Foster, promote and retain small businesses in San Francisco					
Number of small businesses assisted	2,807	2,600	3,032	3,184	3,250

ELECTIONS

The Department of Elections (REG) works to conduct accurate and efficient elections under the rules and regulations established by federal, state, and local laws; facilitate an open process that ensures public confidence in the election system; consistently improve public outreach and education to all eligible voters in San Francisco; and continue to improve services provided by streamlining processes and looking ahead to the future needs of the voters of San Francisco.

SERVICES

The Department of Elections provides services through the following divisions:

BALLOT DISTRIBUTION DIVISION manages the design, translation, production, and distribution of multi-card trilingual ballots for each election, including vote-by-mail ballots for over 200,000 permanent vote-by-mail voters.

CAMPAIGN SERVICES DIVISION provides information about, and facilitates the filing of, candidate nomination papers, ballot measures, and the proponent and opponent arguments that appear in the Voter Information Pamphlet.

LOGIC & ACCURACY DIVISION tests optical-scan voting machines and touchscreen voting machines to confirm the accuracy of software and hardware formulated for a particular election.

INFORMATION TECHNOLOGY DIVISION produces data reports and is responsible for the Department's website and network infrastructure.

OUTREACH DIVISION provides community and voter outreach and education programs in English, Spanish, Chinese, and Russian, as required by federal, state, and local laws.

POLL WORKER DIVISION assesses, hires, and trains inspectors, clerks, high school students, and translators to staff every polling place in San Francisco.

PRECINCT SERVICES DIVISION secures and equips the use of all voting sites – in public buildings, businesses, and private homes – throughout San Francisco following the guidelines set forth by the Americans with Disabilities Act (ADA), the Help America Vote Act (HAVA), and the Secretary of State's Office (SOS).

PUBLICATIONS DIVISION produces San Francisco's sample and official ballots and Voter Information Pamphlets. Materials must be printed in English, Chinese, and Spanish and appear in a neutral yet appealing format.

VOTER SERVICES DIVISION administers the voter roll, voter registration, vote-by-mail voting, and petition signature verification, as well as answers the public's general questions about voting.

WAREHOUSE DIVISION manages the Pier 48 Warehouse and ancillary storage facilities, ensures proper handling and distribution of voting equipment, and is responsible for the management of the Processing Center, which serves as a ballot collection site on election night.

For more information, call (415) 554-4375 or 311; or visit **www.sfelections.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	14,558,710	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Total FTE	55	42	53	11	47	(6)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $16.8 million for the Department of Elections is $4.4 million, or 35.7 percent, higher than the FY 2012-13 budget of $12.4 million. A significant amount of this increase is due to the two scheduled elections in FY 2013-14 (the November 5, 2013 Municipal Election and the June 3, 2014 Statewide Primary Election) compared to the one election that took place in FY 2012-13. For the November 5 election, the Department will consolidate polling places to achieve savings in poll worker stipends and polling place fees, reduce costs for Parking and Traffic to retrieve ballots, reduce Sheriff's security costs, and reduce nonpersonnel expenses such as vehicle rentals and supplies. In accordance with California Elections Code Section 12241, the consolidation of polling places is only allowed for municipal elections, thus the Department will return to a full allotment of voting precincts for the June 3 election.

The FY 2014-15 proposed budget of $16.0 million for the Department of Elections is $0.9 million, or 5.1 percent, lower than the FY 2013-14 budget of $16.8 million. A significant amount of this decrease is due to there being only one scheduled election in FY 2014-15 compared to two elections in FY 2013-14. The one scheduled election in FY 2014-15 is the November 2014 Consolidated General Election. Because the November 2014 General Election will likely result in higher voter turnout, and it is anticipated that more candidates and propositions will be on the ballot, the FY 2014-15 budget includes a relatively higher level of temporary salaries, overtime, professional services, printing, postage, and work order expenses than an average municipal election or primary election would require.

Data Driven Election Administration

The Department's costs vary significantly based on the time of year and the number of elections that the County is required to conduct each fiscal year. The Department collects historical statistics for each election, including voter turnout, number of vote-by-mail ballots mailed and returned, types of calls received from the public during election cycle, and the number of voters who voted at the polls and during the early voting period. By analyzing this data, the Department can better prepare for high peaks of activity and more effectively allocate staffing resources. Furthermore, the data indicating the voter turnout at each voting site enables the Department to meet voter demand by increasing or decreasing the number of assigned poll workers and quantities of Election Day supplies and materials, as well as ensure that the funds are spent judiciously.

After each election cycle, the Department administers a survey to poll workers, the volunteers who administer voting at the polls. The survey asks these volunteers for input regarding their Election Day experience, their training, and about any suggestions they might have for future poll worker training. Consistent data gathering allows the Department to measure successes of its training program and identify areas that require additional focus.

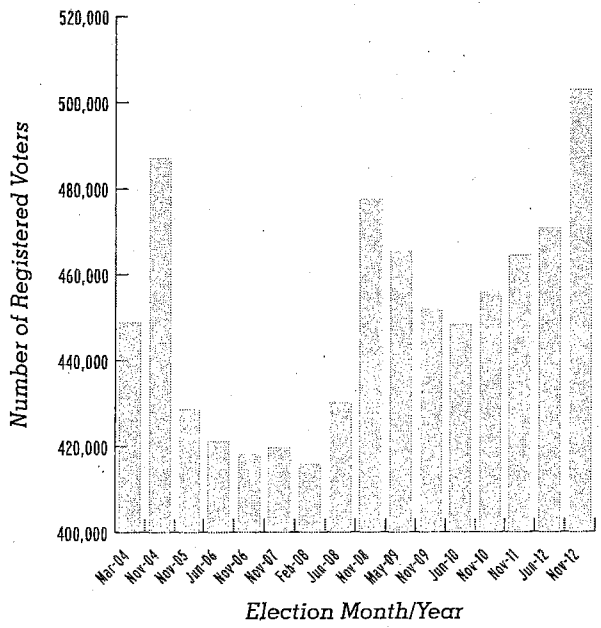
Increasing Participation in the Electoral Process

The Department maintains a database of the more than 500 community-based organizations it partners with to schedule outreach events and presentations. Data kept on all events includes communities served, languages spoken, number of people in attendance, materials distributed, and voter registrations collected. This data is used for evaluating outreach success at meetings, tracking performance measures for each election, and planning future elections.

To provide proper bilingual assistance on Election Day, the Department assigns Chinese and Spanish-speaking poll workers to many voting locations. To identify sites in which voters may need language assistance, and to determine the number of bilingual poll workers to assign to those sites, the Department collects and uses a variety of data, such as voter requests for election materials in Chinese or Spanish, voter countries of origin, and voter surnames.

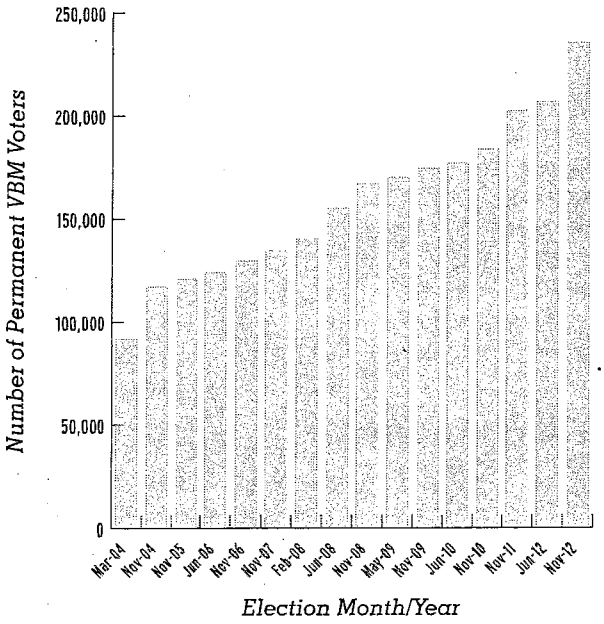
The Department's website is an invaluable tool to inform voters about registration, election procedures, polling place locations, and to encourage informed participation. To evaluate the effectiveness of the site, the Department uses monitoring tools to identify and collect data on usage patterns, including how long users spend on each page, how they navigate the site, and what type of information they seek.

NUMBER OF REGISTERED VOTERS



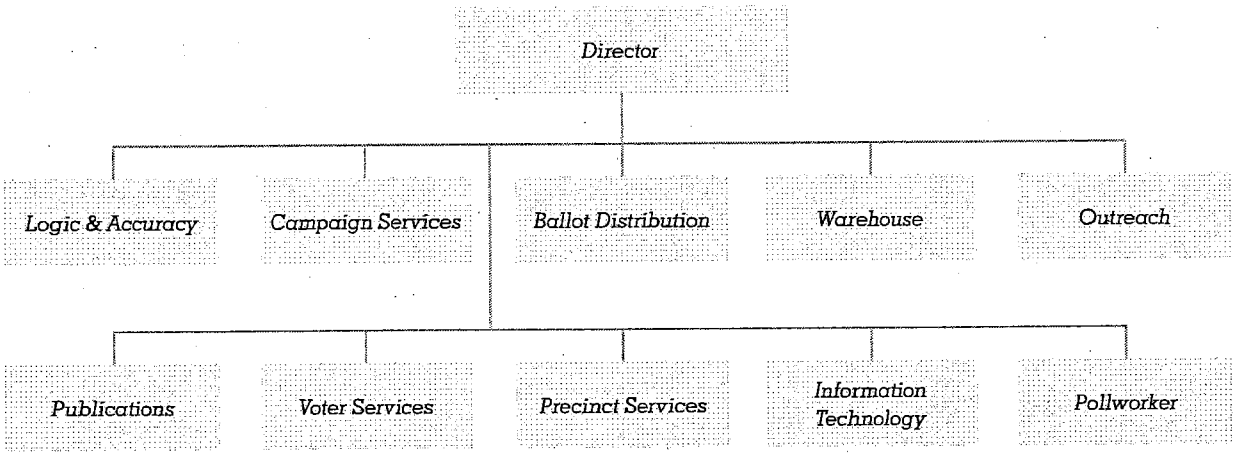
The number of registered voters in San Francisco peaked with the Presidential election in the Fall of 2012.

ACTUAL NUMBER OF PERMANENT VOTE-BY-MAIL VOTERS (VBM)



The number of San Francisco registered voters who have requested to be permanent Vote-By-Mail (VBM) voters is steadily increasing.

ELECTIONS


Director
Logic & Accuracy
Campaign Services
Ballot Distribution
Warehouse
Outreach
Publications
Voter Services
Precinct Services
Information Technology
Pollworker

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	55.40	42.25	53.44	11.19	47.43	(6.01)
Non-operating Positions (cap/other)	(0.77)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**54.63**	**42.25**	**53.44**	**11.19**	**47.43**	**(6.01)**
SOURCES						
Charges for Services	198,740	82,564	188,393	105,829	98,203	(90,190)
Expenditure Recovery	166,021	809,792	145,000	(664,792)	687,279	542,279
General Fund Support	14,193,949	11,524,492	16,514,564	4,990,072	15,195,713	(1,318,851)
Sources Total	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,537,084	3,821,573	4,865,194	1,043,621	4,131,321	(733,873)
Fringe Benefits	1,460,033	1,475,629	1,640,209	164,580	1,793,033	152,824
Professional & Contractual Services	7,309,928	5,814,337	8,967,307	3,152,970	6,780,470	(2,186,837)
Materials & Supplies	200,949	380,797	235,433	(145,364)	267,146	31,713
Equipment	27,684	29,838	94,044	64,206	99,500	5,456
Services of Other Departments	1,023,032	894,674	1,045,770	151,096	909,725	(136,045)
Uses - Operating Expenditures Total	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**13,981,195**	**(2,866,762)**
USES - PROJECT EXPENDITURES						
Capital Projects	0	0	0	0	2,000,000	2,000,000
Uses - Project Expenditures Total	**0**	**0**	**0**	**0**	**2,000,000**	**2,000,000**
USES BY PROGRAM RECAP						
Elections	14,558,710	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Uses by Program Recap Total	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ELECTIONS					
San Francisco voter registration and turnout					
Number of registered voters	467,524	473,244	502,841	473,718	491,011
Voter turnout	171,174	360,000	364,875	189,500	320,000
Vote-by-mail turnout	104,150	172,000	193,196	127,500	176,000
Turnout as a percentage of registration	37%	76%	73%	40%	65%
Vote-by-mail turnout as a percentage of total turnout	61%	48%	53%	68%	55%
Providing a voter education and outreach program in accordance with the Voting Rights Act, the Help America Vote Act, and the Equal Access to Services Ordinance					
Number of outreach events	435	350	191	241	170
Number of educational presentations	360	350	178	224	160
Number of educational presentation program attendees	19,416	16,032	28,000	35,000	25,200
Providing bilingual poll workers at San Francisco's polling places					
Number of bilingual poll workers recruited	1,882	2,200	1,175	1,300	670
Maintaining a program to analyze and improve the customer service that the Department provides.					
Average rating for the level of customer service provided (scale of 1-5)	4.9	5.0	4.6	5.0	5.0

EMERGENCY MANAGEMENT

The Department of Emergency Management (DEM) leads the City in planning, preparedness, communication, response, and recovery for daily emergencies, large-scale citywide events, and major disasters. DEM is the vital link in emergency communication between the public and first responders, and provides key coordination and leadership to City departments, stakeholders, residents, and visitors.

SERVICES

The Department of Emergency Management provides services through the following divisions:

DIVISION OF EMERGENCY COMMUNICATIONS (DEC) personnel, commonly referred to as Public Safety Communications Dispatchers, are cross-trained to process police, medical, and fire emergency calls. In addition, dispatchers are responsible for monitoring and coordinating two-way radio communication with public safety responders and maintaining the status of field personnel through a computer-aided dispatch system.

DIVISION OF EMERGENCY SERVICES (DES) personnel coordinate the multi-disciplinary citywide planning, preparation, and response for emergencies that go beyond or are outside the resources of traditional response departments. In addition, staff coordinate training, exercises, education, and outreach for city residents, the private sector, City agencies, and others associated with emergency management and disaster planning. DES serves as the City's primary link to state and federal emergency management and Homeland Security partners. DES also houses the Emergency Medical Services Agency (EMSA), which regulates and coordinates all components of the City's pre-hospital care system.

ADMINISTRATION AND SUPPORT provides the Department with payroll and personnel services, budget and accounting functions, IT systems planning and management, facility management, and other administrative functions.

For more information, call (415) 558-3800 or 311; or visit **www.sfdem.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	92,549,075	47,674,920	69,657,820	21,982,900	69,736,280	78,460
Total FTE	214	244	245	1	249	4

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $69.7 million for the Department of Emergency Management is $22.0 million, or 46.1 percent, higher than the FY 2012-13 budget of $47.7 million. A significant amount of this increase is due to the inclusion of $22.9 million in pass-through grant revenues from the Department of Homeland Security (DHS). In prior years, this revenue has been accepted into the budget mid-year through the City's Accept and Expend process and therefore was not included in the annual budget figure. The performance period of DHS grants has been shortened from 36 months to 24 months, which allows DEM to draw down funds sooner, thereby maximizing the availability of grant funds. DEM serves as the fiscal agent for these funds, 77.1 percent of which are sub-granted to other local jurisdictions. In addition, $1.2 million of this budgetary increase is due to the funding of a class of 10 dispatchers in FY 2013-14, to address overtime and attrition at the City's 9-1-1 call center.

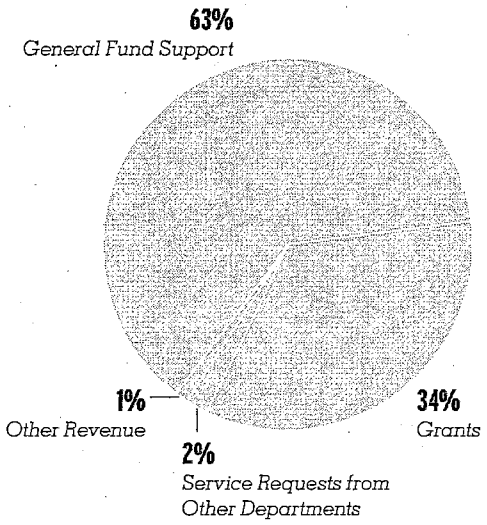
The FY 2014-15 proposed budget of $69.7 million for the Department of Emergency Management is roughly the same as the FY 2013-14 proposed budget.

Public Safety Technology Projects

In alignment with the City's Information & Communication Technology (ICT) Plan, DEM is spearheading a number of large technology projects. To strengthen security and disaster preparedness, DEM has requested funding through the Committee on Information Technology (COIT) to replace the City's legacy 800MHz Radio System, which is estimated to cost $69.0 million. In FY 2013-14 and FY 2014-15, $1.8 million has been allocated for planning phase of the Public Safety Radio Replacement project, which includes the hiring of dedicated project staff and the selection of a consultant to provide a needs-analysis and detailed project budget planning.

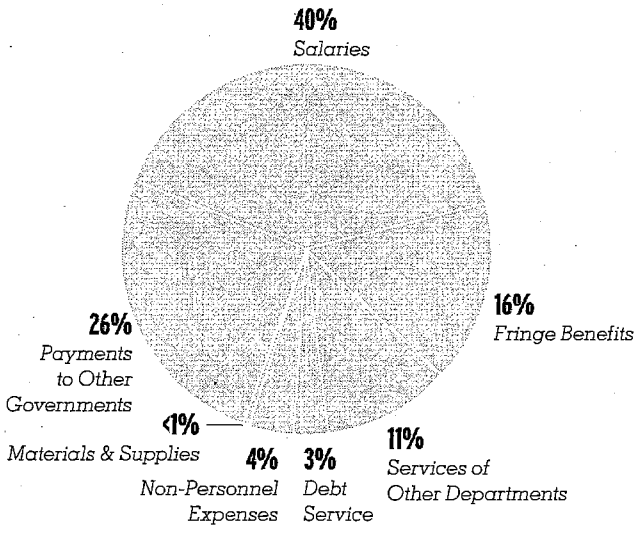
Another of DEM's critical technology projects is the Bay Area Wireless Enhanced Broadband (BayWEB) project, which will build a wireless broadband data network throughout the seven-county Bay Area, dedicated for the region's public safety agencies. This project is one of the first phases of a nationwide network buildout of the FirstNeT system. The BayWEB network incorporates cutting-edge 4G LTE technology that allows police, firefighters, and other first responders in the field to share texts, download photos of suspects or lost children, view video of incident scenes, and use new mobile apps to work smarter. As a dedicated network just for public safety, BayWEB will work if commercial cellular traffic fails during a major incident. In FY 2013-14 and FY 2014-15, a total of $0.5 million is budgeted for network implementation, which accounts for City staff time, establishing lease agreements, and utility expenses.

FY 2013-14 DEPARTMENT SOURCES



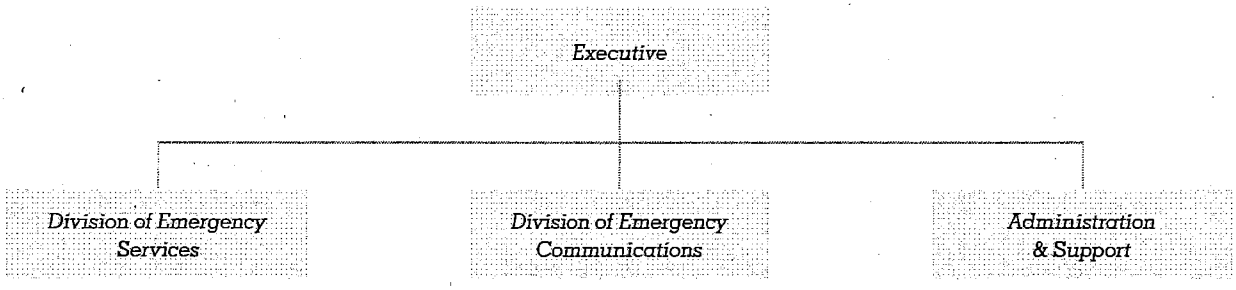
Following the passage of Proposition O in 2008, the Emergency Response Fee was replaced by the Access Line Tax (ALT). The ALT is treated as a general tax, so the Department is now mostly supported by the General Fund.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Over a quarter of the Department's proposed budget consists of payments to other governments through grant pass-throughs.

EMERGENCY MANAGEMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	233.56	243.70	246.09	2.39	249.97	3.88
Non-operating Positions (cap/other)	(20.00)	0.00	(1.54)	(1.54)	(1.00)	0.54
Net Operating Positions	**213.56**	**243.70**	**244.55**	**0.85**	**248.97**	**4.42**
SOURCES						
Use of Money or Property	3,842	0	0	0	0	0
Intergovernmental Revenue - Federal	48,809,482	4,618,326	22,901,903	18,283,577	22,917,367	15,464
Intergovernmental Revenue - State	10,000	0	0	0	0	0
Charges for Services	438,522	484,277	485,460	1,183	513,720	28,260
Other Revenues	(440)	0	0	0	0	0
Expenditure Recovery	1,824,422	521,757	1,634,373	1,112,616	1,678,512	44,139
Use of / (Deposit to) Fund Balance	769,980	0	0	0	0	0
General Fund Support	40,693,267	42,050,560	44,636,084	2,585,524	44,626,681	(9,403)
Sources Total	**92,549,075**	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
USES - OPERATING EXPENDITURES						
Salaries & Wages	26,207,688	25,840,852	26,743,222	902,370	27,572,423	829,201
Fringe Benefits	9,753,846	9,380,969	10,265,281	884,312	11,342,594	1,077,313
Overhead	601	6,322	5,481	(841)	5,481	0
Professional & Contractual Services	44,133,579	3,349,764	22,305,793	18,956,029	20,769,125	(1,536,668)
Materials & Supplies	1,067,769	127,994	286,076	158,082	268,352	(17,724)
Equipment	2,482,909	88,889	5,924	(82,965)	10,885	4,961
Debt Service	0	2,213,627	2,178,840	(34,787)	2,181,840	3,000
Services of Other Departments	8,118,761	6,406,503	7,266,353	859,850	7,367,580	101,227
Transfers Out	365,396	0	0	0	0	0
Uses - Operating Expenditures Total	**92,130,549**	**47,414,920**	**69,056,970**	**21,642,050**	**69,518,280**	**461,310**
USES - PROJECT EXPENDITURES						
Capital Renewal	0	0	379,000	379,000	218,000	(161,000)
Capital Projects	418,526	260,000	221,850	(38,150)	0	(221,850)
Uses - Project Expenditures Total	**418,526**	**260,000**	**600,850**	**340,850**	**218,000**	**(382,850)**
USES BY PROGRAM RECAP						
911 Project	365,396	0	0	0	0	0
Emergency Communications	39,620,334	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
Emergency Management - Emsa	(127)	0	0	0	0	0
Emergency Services	51,758,296	6,471,790	26,285,716	19,813,926	26,407,242	121,526
False Alarm Prevention	721,716	754,297	0	(754,297)	0	0
Outdoor Public Warning System	83,460	132,258	140,910	8,652	139,145	(1,765)
Uses by Program Recap Total	**92,549,075**	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
DEM EMERGENCY COMMUNICATIONS					
Staff emergency communication center with fully-trained personnel					
Number of new dispatchers successfully completing the training program	8	10	8	10	10
Respond quickly to incoming calls					
Percentage of emergency calls answered within ten seconds	88%	90%	90%	90%	90%
Calls handled per dispatcher FTE/hour	13	14	14	14	14
DEM EMERGENCY SERVICES					
Exercise emergency response capabilities					
Overall satisfaction with DES led exercises.	4	4	4	4	4
Coordinate interagency planning					
Number of disaster council meetings	3	4	4	4	4
Overall satisfaction with trainings provided by DES staff.	4	4	4	4	4
Promote community preparedness for emergencies					
Number of preparedness presentations made	35	20	25	25	25

ENVIRONMENT

The Department of the Environment (ENV) creates visionary policies and innovative programs that promote social equity, protect human health, and lead the way toward a sustainable future. Environment puts this mission into action by mobilizing communities and providing the resources needed to safeguard our homes, our city, and ultimately our planet.

SERVICES

The Department of the Environment provides services through the following program areas:

CLEAN TRANSPORTATION promotes alternatives to driving for residents, businesses, and City agencies; promotes clean alternative fuel technology; and monitors the alternative fuel composition of the City fleet.

CLIMATE tracks greenhouse gas emissions for San Francisco's citywide and municipal operations, and designs and coordinates policies to reduce the City's carbon footprint in line with approved goals.

ENERGY provides energy efficiency audits at commercial establishments; offers retrofits pending available State funding; provides free energy-efficient appliances to commercial and residential clients; and promotes both residential and commercial solar energy installations.

Green Building focuses on promoting resource conservation in the construction, demolition, and maintenance of municipal building projects, and enhances the environmental performance of residential and commercial buildings in San Francisco.

Green Business helps San Francisco businesses adopt environmental practices that are sustainable as well as profitable and recognizes these businesses for their efforts with the San Francisco Green Business seal.

ENVIRONMENTAL JUSTICE addresses air quality, energy infrastructure, and health concerns in communities that bear a disproportionate environmental burden, helping to build healthier, more sustainable neighborhoods.

OUTREACH provides outreach to San Francisco residents and schools. The school outreach program provides curriculum to over 225 San Francisco public and private schools, and teaches K-12 students how to protect nature through topics such as zero waste, urban gardening, and water pollution prevention.

TOXICS REDUCTION promotes proper use and disposal of toxic products, and educates municipal, commercial, and residential clients on non-toxic alternatives.

ZERO WASTE promotes recycling, materials reuse, and waste reduction for municipal, commercial, and residential clients, bringing the city ever closer to the goal of zero waste by 2020.

For more information, call (415) 355-3700 or 311; or visit **www.sfenvironment.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	25,565,370	18,297,640	17,402,898	(894,742)	17,596,760	193,862
Total FTE	59	59	59	0	59	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $17.4 million for the Department of the Environment is $0.9 million, or 4.9 percent, lower than the FY 2012-13 budget of $18.3 million. A significant amount of this decrease is due to changes in grant funding.

The FY 2014-15 proposed budget of $17.6 million for the Department of the Environment is $0.2 million, or 1.1 percent, higher than the FY 2013-14 budget of 17.4 million. A significant amount of this increase is due to increased salary and fringe benefits costs.

The Department's budget fluctuates depending on the timing and size of external grants. The Department received significant federal funding in prior years, both through an earmark and through American Recovery and Reinvestment Act (ARRA) funding that will end in December 2013.

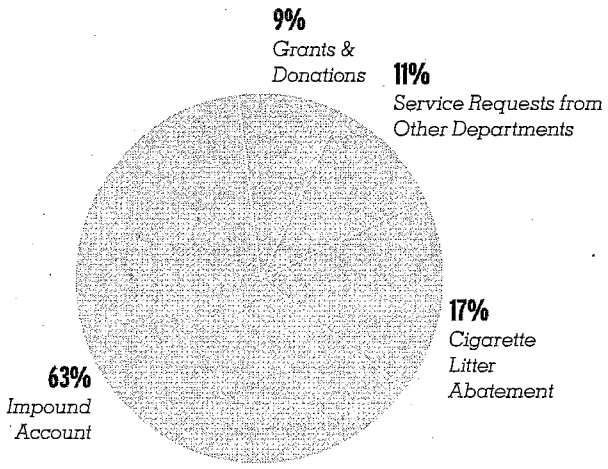
Green Jobs and Waste Division

With a citywide goal of zero waste by 2020, the Department will continue to promote recycling, composting, and other waste diversion practices in FY 2013-14 and FY 2014-15. The Department is pleased to continue the Environment Now education and outreach program, which hires local San Francisco residents for extensive green jobs training. The program provides leadership development and on-the-job training to workers from the City's most underserved neighborhoods.

Initiating Biodiversity Program

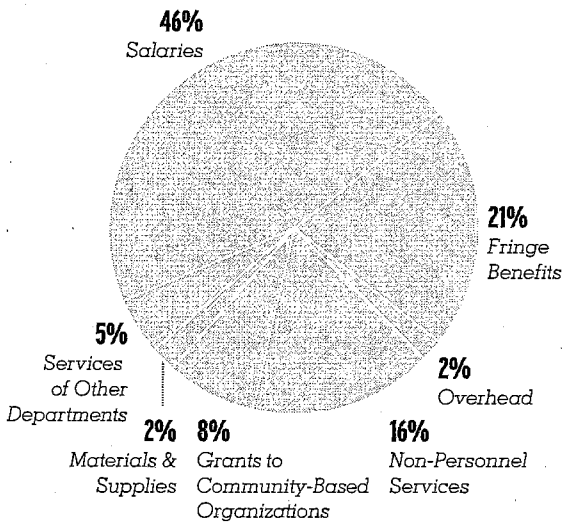
San Francisco's iconic park lands and open natural areas harbor remarkably diverse ecological communities of native habitats, plants, and animals, including 10 federally-listed endangered species, 20 globally rare plants, and hundreds of species of resident and migratory birds. The Department is initiating a Biodiversity Program to advance planning and policymaking for the protection, conservation, and restoration of the City's natural lands and biodiversity.

FY 2013-14 DEPARTMENT SOURCES



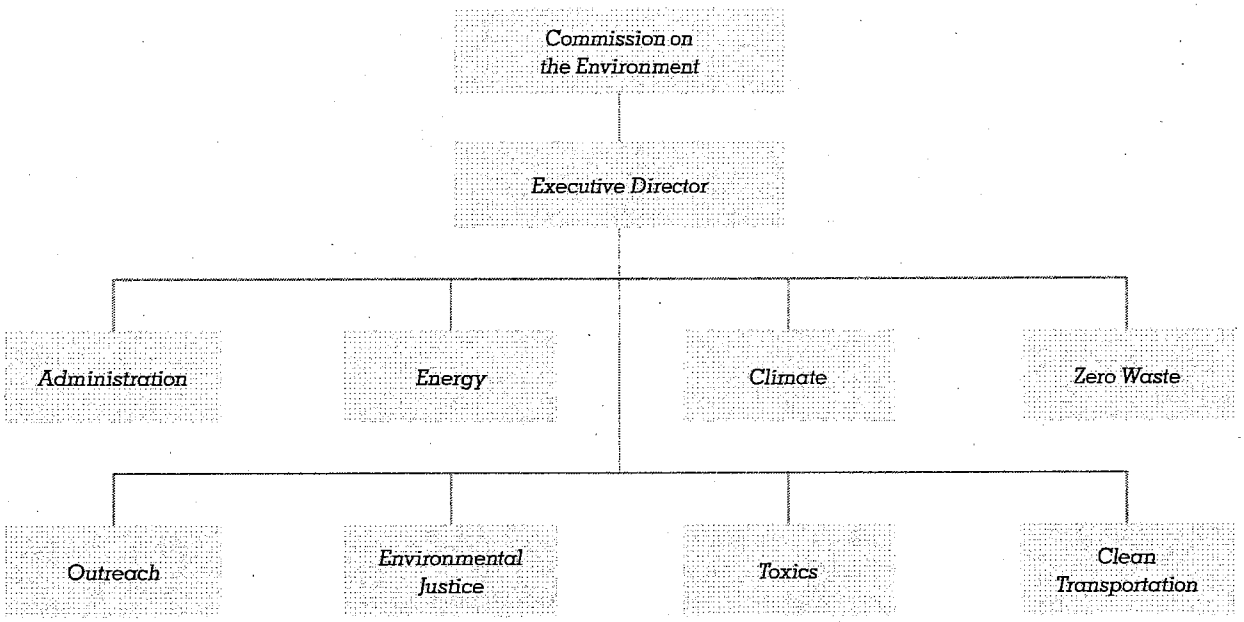
The majority of the Department's budget is funded by the City's Solid Waste Impound Account, which is collected through a 3 percent set-aside from garbage rate fees.

FY 2013-14 USES BY EXPENDITURE TYPE



8 percent of the Department's expenditures are allocated for grants to community-based organizations.

ENVIRONMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	88.74	87.08	87.58	0.50	87.14	(0.44)
Non-operating Positions (cap/other)	(30.19)	(27.65)	(28.49)	(0.84)	(28.49)	0.00
Net Operating Positions	**58.55**	**59.43**	**59.09**	**(0.34)**	**58.65**	**(0.44)**
SOURCES						
Intergovernmental Revenue - Federal	2,763,960	0	0	0	0	0
Intergovernmental Revenue - State	6,218,649	553,055	536,135	(16,920)	540,921	4,786
Intergovernmental Revenue - Other	701,153	418,611	672,904	254,293	672,904	0
Charges for Services	11,325,698	10,883,868	11,641,478	757,610	11,951,133	309,655
Other Revenues	373,607	4,132,282	1,596,443	(2,535,839)	1,695,864	99,421
Transfers In	0	2,891,272	2,890,157	(1,115)	2,890,157	0
Expenditure Recovery	4,228,395	2,309,824	2,939,141	629,317	2,719,141	(220,000)
Transfer Adjustments-Sources	0	(2,891,272)	(2,890,157)	1,115	(2,890,157)	0
Use of / (Deposit to) Fund Balance	(424,300)	0	16,797	16,797	16,797	0
General Fund Support	378,208	0	0	0	0	0
Sources Total	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
USES - OPERATING EXPENDITURES						
Salaries & Wages	6,151,435	4,710,128	4,910,806	200,678	4,941,132	30,326
Fringe Benefits	2,980,280	2,567,782	2,710,818	143,036	2,922,762	211,944
Overhead	1,043,047	614,848	541,648	(73,200)	528,676	(12,972)
Professional & Contractual Services	8,687,944	5,751,727	3,714,617	(2,037,110)	3,714,617	0
Aid Assistance / Grants	1,756,475	950,000	1,133,000	183,000	1,132,066	(934)
Materials & Supplies	265,617	227,056	318,349	91,293	318,349	0
Equipment	7,683	0	0	0	0	0
Services of Other Departments	3,655,287	3,476,099	3,278,686	(197,413)	3,274,179	(4,507)
Transfers Out	1,017,602	2,891,272	2,890,157	(1,115)	2,890,157	0
Budgetary Reserves	0	0	794,974	794,974	764,979	(29,995)
Transfer Adjustments-Uses	0	(2,891,272)	(2,890,157)	1,115	(2,890,157)	0
Uses - Operating Expenditures Total	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
USES BY PROGRAM RECAP						
Clean Air	1,130,816	781,857	858,062	76,205	865,306	7,244
Climate Change/Energy	9,649,841	3,179,097	754,945	(2,424,152)	771,656	16,711
Environment	6,688,243	7,261,554	8,060,746	799,192	8,170,088	109,342
Environment-Outreach	203,135	219,521	218,688	(833)	223,962	5,274
Environmental Justice / Youth Employment	944,027	173,709	173,569	(140)	179,652	6,083
Green Building	566,449	383,130	478,322	95,192	490,941	12,619
Recycling	4,216,518	4,760,233	5,198,426	438,193	5,195,760	(2,666)
Solid Waste Management	347,901	0	0	0	0	0
Toxics	1,781,208	1,500,874	1,611,516	110,642	1,649,093	37,577
Urban Forestry	37,232	37,665	48,624	10,959	50,302	1,678
Uses by Program Recap Total	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CLEAN AIR					
Increase the use of biofuels and/or other alternative fuels by the city fleet					
Percentage of CCSF fleet fuel usage that is biodiesel	14%	20%	15%	20%	20%
CLIMATE CHANGE/ENERGY					
Encourage the use of renewable energy and energy efficiency					
Metric Tons of CO2 greenhouse gas reduced through SF Energy Watch program activities	8,910	6,609	10,000	6,609	6,609
Megawatt reduction: SF Energy Watch program activities	4	3	5	3	3
GREEN BUILDING					
Ensure energy efficiency and environmental-friendly designed buildings					
Quantity of LEED certified municipal green building stock in San Francisc (square footage).	2,300,000	4,000,000	4,000,000	4,500,000	5,000,000
TOXICS					
Improve environmental quality and reduce toxics					
Number of Green Businesses certified through Green Business program	177	270	212	230	240

ETHICS COMMISSION

The Ethics Commission (ETH) acts as a filing officer, enforcement and investigations entity, administrator of public finance programs, and advisor to City departments on ethical matters. The Ethics Commission promotes and practices the highest standards of ethical behavior in government.

SERVICES

The Ethics Commission provides services through the following divisions:

ENFORCEMENT AND INVESTIGATIONS investigates ethics complaints, imposes administrative penalties when appropriate, and oversees the registration and regulation of campaign consultants and lobbyists.

CAMPAIGN FINANCE serves as the filing officer for campaign disclosure statements submitted by political candidates and committees, and for financial disclosure statements submitted by city elected officials, members of boards and commissions, and department heads. This division also assesses and collects late fees for failure to adhere to deadlines and requirements.

AUDITS AND PUBLIC FINANCE audits campaign disclosure statements of targeted and randomly selected campaign committees and all publicly financed candidates to ensure compliance with state and local laws. This division administers the Election Campaign Fund for the City, which provides publicly-matched funds to candidates for the Board of Supervisors and Mayor, by verifying eligibility, disbursing funds, and conducting audits of all publicly financed candidates at the completion of each election cycle.

In addition, the Department provides advice regarding the application of campaign finance, ethics, lobbyist, and campaign consultant laws, as well as training on these laws.

For more information call (415) 252-3100 or 311; or visit **www.sfgov.org/ethics**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	4,052,455	4,155,547	4,356,950	201,403	4,449,444	92,494
Total FTE	17	17	18	1	18	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $4.4 million for the Ethics Commission is $0.2 million, or 4.8 percent, higher than the FY 2012-13 budget of $4.2 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $4.4 million for the Ethics Commission is roughly the same as the FY 2013-14 proposed budget.

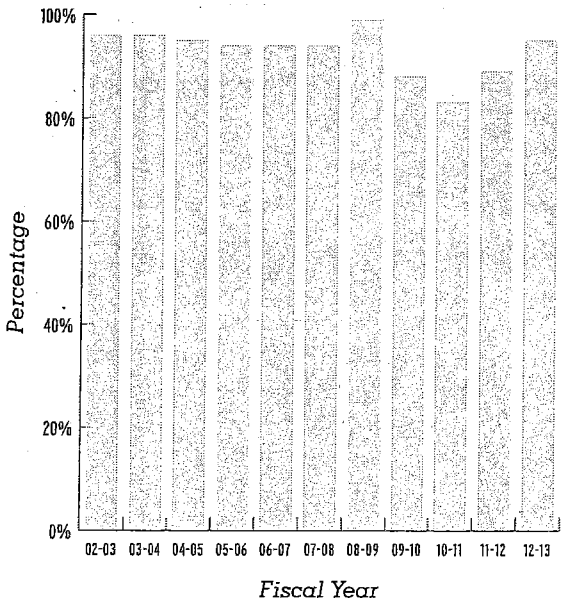
Election Campaign Fund

San Francisco's public financing program for candidates for the Board of Supervisors was adopted through a ballot measure (Proposition O) in November 2000. In 2006, the program was extended to include Mayoral candidates as well. The San Francisco Ethics Commission administered the public financing program in elections for candidates for the Board of Supervisors beginning in 2002. Because no candidate for Mayor qualified for public funding in 2007, the Commission administered the public financing program in a Mayoral election for the first time in 2011. The City allocates a set amount of funding per resident to the Election Campaign Fund yearly, with the goal of reaching $7.0 million the year of a mayoral election.

Use of Data for Effectiveness

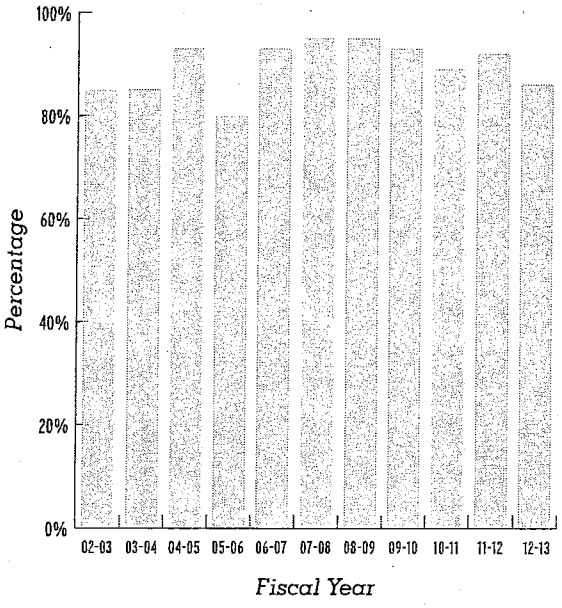
Each unit of the Ethics Commission utilizes and relies on data to effectively accomplish Department objectives. The Late Filing Fees unit uses data to identify late filers and assess late fees. The Campaign Filings unit uses data to identify filers that may need additional customer support to help them to file on time. The Statement of Economic Interests (SEI) unit uses data to identify filers who must file with the Ethics Commission and designated employees who have failed to file their SEIs with their departments. The Audit unit uses data to project the amount of public funds disbursements that will occur in each election. The Legal unit uses data to determine whether changes to laws and regulations are needed.

PERCENTAGE OF IDENTIFIED LOBBYISTS FILING REPORTS ON A TIMELY BASIS



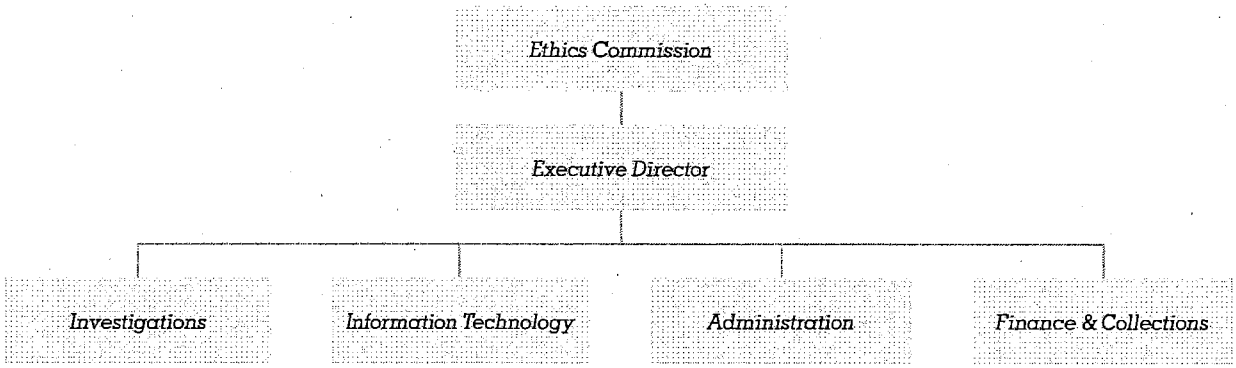
In FY 2011-12, approximately 95 percent of lobbyists filed reports on a timely basis.

PERCENTAGE OF IDENTIFIED CAMPAIGN CONSULTANTS WHO FILE QUARTERLY REPORTS ON A TIMELY BASIS



According to the Campaign Consultant Ordinance, registered campaign consultants must file quarterly reports with the Ethics Commission. The percent of campaign consultants who filed their quarterly reports on a timely basis decreased from FY 2010-11 to FY 2011-12.

ETHICS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	17.32	16.79	17.51	0.72	17.50	(0.01)
Net Operating Positions	**17.32**	**16.79**	**17.51**	**0.72**	**17.50**	**(0.01)**
SOURCES						
Licenses & Fines	129,004	99,000	99,000	0	99,000	0
Charges for Services	316	1,000	1,000	0	1,000	0
Other Revenues	(150)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	0	4,000,000	2,000,000	(2,000,000)	0	(2,000,000)
General Fund Support	3,923,285	55,547	2,256,950	2,201,403	4,349,444	2,092,494
Sources Total	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
USES - OPERATING EXPENDITURES						
Salaries & Wages	1,242,199	1,375,980	1,488,011	112,031	1,517,275	29,264
Fringe Benefits	541,024	558,860	639,045	80,185	700,265	61,220
Professional & Contractual Services	112,427	136,744	136,744	0	136,744	0
Aid Assistance / Grants	1,993,827	1,899,308	1,903,559	4,251	1,906,395	2,836
Materials & Supplies	7,303	15,466	13,466	(2,000)	13,466	0
Services of Other Departments	155,675	169,189	176,125	6,936	175,299	(826)
Uses - Operating Expenditures Total	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
USES BY PROGRAM RECAP						
Election Campaign Fund	1,993,827	1,899,308	1,903,559	4,251	1,906,395	2,836
Ethics Commission	2,058,628	2,256,239	2,453,391	197,152	2,543,049	89,658
Uses by Program Recap Total	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ETHICS COMMISSION					
Promote compliance with state and local filing requirements					
Percentage of identified lobbyists filing reports on a timely basis	95%	90%	95%	92%	92%
Percentage of identified campaign consultants who file quarterly reports on a timely basis	86%	84%	86%	88%	88%
Promote and ensure compliance with state and local campaign reporting and disclosure laws					
Number of campaign committees and publicly financed candidate committees audited	12	28	23	22	23
Percentage of expected campaign finance statements (Form 460) filed on time	90%	90%	90%	92%	92%
Investigate complaints of alleged violations of state and local law relating to campaign finance, governmental ethics, and conflicts of interest that are within the jurisdiction of the Commission					
Percentage of complaints resolved	45%	45%	45%	45%	45%

FINE ARTS MUSEUMS

The Fine Arts Museums of San Francisco (FAM), through the de Young and the Legion of Honor museums, offer residents and visitors to the city an overview of artistic achievement spanning from ancient times to the present. The Fine Arts Museums provide, through the development and utilization of collections, exhibitions, education, and community outreach programs, a rich and diversified experience of art and culture for Bay Area, Northern California, national, and international audiences.

SERVICES

The Fine Arts Museums provide services through the following divisions:

GENERAL DIVISION is responsible for the security and maintenance of the de Young Museum and the Legion of Honor, as well as for the security, conservation, and public display of the City's art collection. The de Young is home to a world class collection of American paintings; decorative arts and crafts; arts from Africa, Oceania, and the Americas; Western and non-Western textiles; and photography. The Legion of Honor is known for its rich overview of European art history, from medieval times through the 20th Century. It also houses an outstanding collection of ancient art.

ADMISSIONS DIVISION is responsible for administering public entry into the two museums in the form of ticket sales. The Fine Arts Museums' special exhibitions bring significant and rare art works to the Bay Area. In Fiscal Year (FY) 2012-13, the Department presented more than 20 special exhibitions, ranging from contemporary prints and photography, costumes, fashion, textiles, and Italian masterworks, to *Girl With a Pearl Earring: Dutch Paintings From The Mauritshuis*, and *Royal Treasures from the Louvre*.

Additionally, the Department offers a variety of educational and outreach programs throughout the year aimed at engaging a broad and diverse public with the Fine Arts Museums' collections and exhibitions. The Department partnered with other San Francisco institutions to bring about a more robust cross-pollination of the City's arts and culture in our community. In calendar year 2012, the combined attendance at the de Young and the Legion of Honor exceeded 1.4 million visitors, including 241,000 individuals who participated in education or outreach programs. Membership in FY 2012-13 continues to be strong with more than 101,000 households.

For more information, call (415) 750-3600 or 311; or visit **deyoungmuseum.org** or **legionofhonor.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	15,171,923	16,249,470	17,146,710	897,240	17,901,792	755,082
Total FTE	106	110	111	1	111	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $17.1 million for the Fine Arts Museums is $0.9 million, or 5.5 percent, higher than the FY 2012-13 budget of $16.2 million. A significant amount of this increase is due to increases in salary, fringe benefits costs, utility rates, and operational costs. Additionally, the Fine Arts Museums are receiving General Fund support to fund an additional 10 days of public operations during traditional holiday closures.

The FY 2014-15 proposed budget of $17.9 million for the Fine Arts Museums is $0.8 million, or 4.4 percent, higher than the FY 2013-14 budget of $17.1 million. A significant amount of this increase is due to increases in capital outlay and facilities maintenance and increased costs associated with salary and fringe benefits costs.

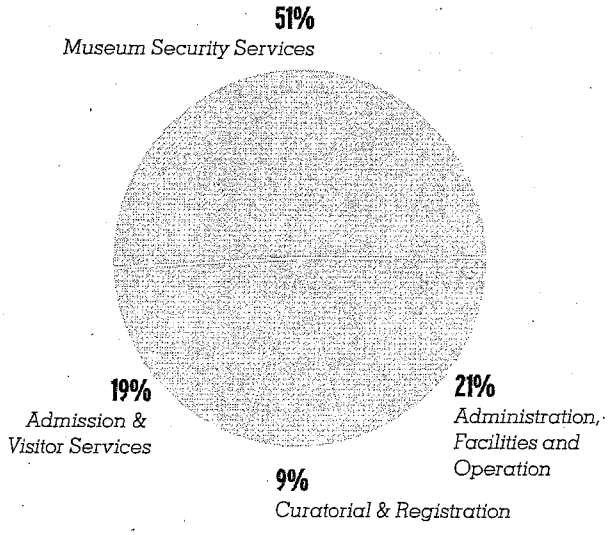
Major Exhibitions

The Department will work over the next two fiscal years to expand tourism and trade by mounting major exhibitions and displaying artwork in collaboration with SFMOMA during their closure. At the de Young, special exhibitions include *Richard Diebenkorn: The Berkeley Years* (June-October, 2013), *David Hockney: A Bigger Exhibition* (October 2013-January 2014), *Modern Nature: Georgia O'Keeffe and Lake George* (February-May 2013), and the *Meyerhoff Collection from the National Gallery* (June-October, 2014). Featured special exhibitions at the Legion of Honor include *Impressionists on the Water* (June-September, 2013), *Anders Zorn: Sweden's Master Painter* (November, 2013-February, 2014), and *19th-Century French Paintings from the National Gallery* (March-August, 2014).

Educational Programming

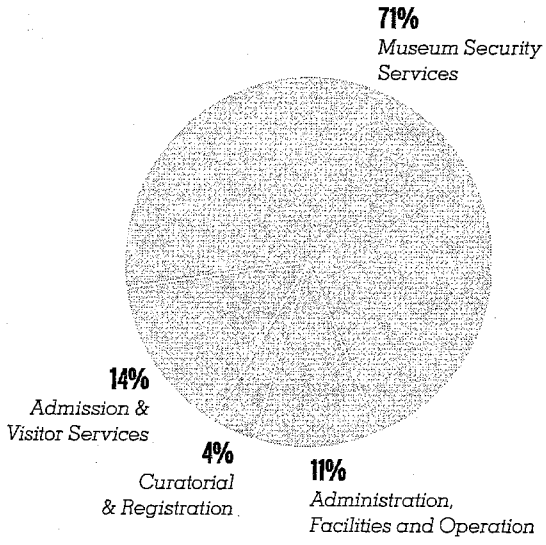
The Department works with local colleges and universities on internship and fellowship programs in digital media and conservation. Additionally, the Department works with the San Francisco Unified School District (SFUSD) on the Museum Ambassadors program, which provides teens from under-resourced schools with job training and experience, and on the Get Smart with Art art-integrated curriculum for 1st-12th grade students.

FY 2013-14 USES BY SERVICE AREA



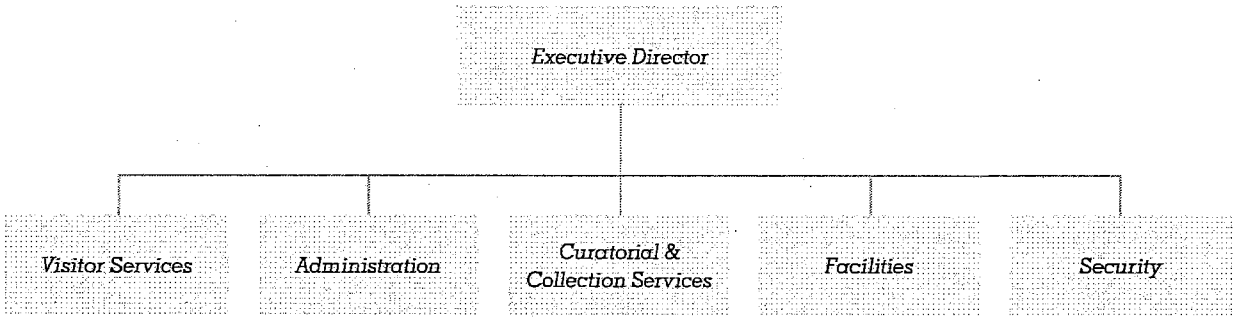
Over half of the Department's expenditures go to Museum Security Services.

FY 2013-14 STAFFING BY SERVICE AREA



Seventy-one percent of the Department's staffing supports Museum Security Services.

FINE ARTS MUSEUMS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	106.06	109.86	111.14	1.28	110.94	(0.20)
Net Operating Positions	**106.06**	**109.86**	**111.14**	**1.28**	**110.94**	**(0.20)**
SOURCES						
Local Taxes	5,620,000	5,620,000	0	(5,620,000)	0	0
Charges for Services	3,223,956	3,230,767	3,145,650	(85,117)	3,177,574	31,924
Other Revenues	599,965	0	0	0	0	0
Expenditure Recovery	159,000	154,000	179,000	25,000	179,000	0
Use of / (Deposit to) Fund Balance	(599,964)	0	0	0	0	0
General Fund Support	6,168,966	7,244,703	13,822,060	6,577,357	14,545,218	723,158
Sources Total	**15,171,923**	**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
USES - OPERATING EXPENDITURES						
Salaries & Wages	7,278,582	7,578,592	8,094,709	516,117	8,191,346	96,637
Fringe Benefits	2,658,726	3,054,568	3,320,108	265,540	3,570,530	250,422
Overhead	130,572	161,451	117,008	(44,443)	117,008	0
Professional & Contractual Services	2,461,235	2,248,383	2,062,507	(185,876)	2,067,658	5,151
Materials & Supplies	25,412	39,600	39,400	(200)	39,400	0
Services of Other Departments	2,324,947	2,385,379	2,531,719	146,340	2,643,917	112,198
Uses - Operating Expenditures Total	**14,879,474**	**15,467,973**	**16,165,451**	**697,478**	**16,629,859**	**464,408**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	159,999	150,000	158,000	8,000	166,000	8,000
Capital Renewal	0	631,497	823,259	191,762	1,105,933	282,674
Capital Projects	132,450	0	0	0	0	0
Uses - Project Expenditures Total	**292,449**	**781,497**	**981,259**	**199,762**	**1,271,933**	**290,674**
USES BY PROGRAM RECAP						
Admissions	3,223,957	3,230,767	3,145,650	(85,117)	3,177,574	31,924
Oper & Maint Of Museums	11,947,966	13,018,703	14,001,060	982,357	14,724,218	723,158
Uses by Program Recap Total	**15,171,923**	**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMISSIONS					
Provide quality art and educational experiences to attract a large and diverse audience					
Number of Legion of Honor visitors	386,254	300,000	313,090	317,500	317,500
Number of de Young visitors	1,201,915	1,280,000	1,204,277	1,263,000	1,263,000
Number of education program participants	257,997	250,000	225,000	233,000	250,000
Number of exhibitions	21	23	24	18	20
Number of paid memberships	105,851	115,000	107,100	105,000	105,000
City cost per visitor (All museums)	$7.24	$7.65	$7.58	$8.66	$8.81
DEVELOPMENT					
Provide for collection growth through gifts, bequests and purchases					
Number of acquisitions through gifts, bequests and purchases	490	450	507	470	470

FIRE DEPARTMENT

The Fire Department (FIR) protects the lives and property of the people of San Francisco from fires, natural disasters, and hazardous materials incidents; provides emergency medical services; prevents fires through prevention and education programs; and provides a work environment that values health, wellness, and cultural diversity, and is free of harassment and discrimination.

SERVICES

The Fire Department provides services through the following divisions:

SUPPRESSION fights fires, provides Emergency Medical Services (EMS), oversees specialized services such as Hazardous Materials units and Search and Rescue units, and conducts disaster planning and preparedness training.

PREVENTION minimizes injuries, deaths, and property loss due to fire through code enforcement, public education, and inspection programs that detect and eliminate fire hazards.

INVESTIGATION determines, documents, and reports on the origin and cause of fires and explosions, ensuring that such incidents can be prosecuted if appropriate.

SUPPORT SERVICES manages the Department's facilities, equipment, and water supply systems and is responsible for all maintenance, repairs, and capital improvements.

TRAINING instructs and evaluates all Department staff and new recruits, and provides comprehensive Fire and EMS training to all staff.

FIREBOAT operates and maintains the City's two fireboats, and is responsible for Water Rescue and Fire Suppression on the San Francisco Bay.

AIRPORT provides fire services at the San Francisco International Airport, including but not limited to Fire Suppression, EMS, and Water Rescue.

ADMINISTRATION provides support and oversees the Department's programs in areas such as accounting and finance, planning and research, human resources, payroll, public information, the physician's office, and management information services.

For more information, call (415) 558-3200 or 311; or visit **www.sf-fire.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	302,534,343	326,072,813	334,306,104	8,233,291	346,212,615	11,906,511
Total FTE	1,474	1,463	1,467	4	1,469	3

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $334.3 million for the Fire Department is $8.2 million, or 2.5 percent, higher than the FY 2012-13 budget of $326.1 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $346.2 million for the Fire Department is $12.0 million, or 3.6 percent, higher than the FY 2013-14 budget of $334.3 million. A significant amount of this increase is due to increases in salary and fringe benefits costs. In addition, the proposed budget includes staffing for Fire Station 4, which is currently under construction as part of the 2010 Earthquake Safety and Emergency Response (ESER) Bond program and is scheduled to open in Fall 2014.

Public Safety Hiring

As part of the Mayor's Public Safety Hiring plan announced in June 2012, there will be an academy class for 42 firefighters in both fiscal years. The Department will hold an additional academy class of 36 entry-level firefighters in January 2014 to further increase uniform staffing levels. Hiring is critical to the Department's operational stability, as the Department needs to replace a large number of retired employees. Over the next two years, these 120 new firefighters will reduce the Department's reliance on overtime staffing to fulfill its fixed staffing model.

Investment in Infrastructure

In June 2010, voters passed Proposition B, the Earthquake Safety and Emergency Response (ESER) Bond, proposed as part of the City's Ten-Year Capital Plan. This bond provides funding for infrastructure improvements, including the repair and seismic retrofitting of a number of the Department's firehouses; repair and upgrade of the Auxiliary Water Supply System; and construction of the new Public Safety Building in Mission Bay, which will house the new Fire Station 4. Construction work has begun on the initial bond projects and will continue through the next two fiscal years. In addition, planning efforts have commenced for potential future ESER bond programs.

As part of the Capital Plan, the Fire Department will invest $3.4 million over the two fiscal years to repair and refurbish its aging Fire Stations.

More Responsive and Effective Government

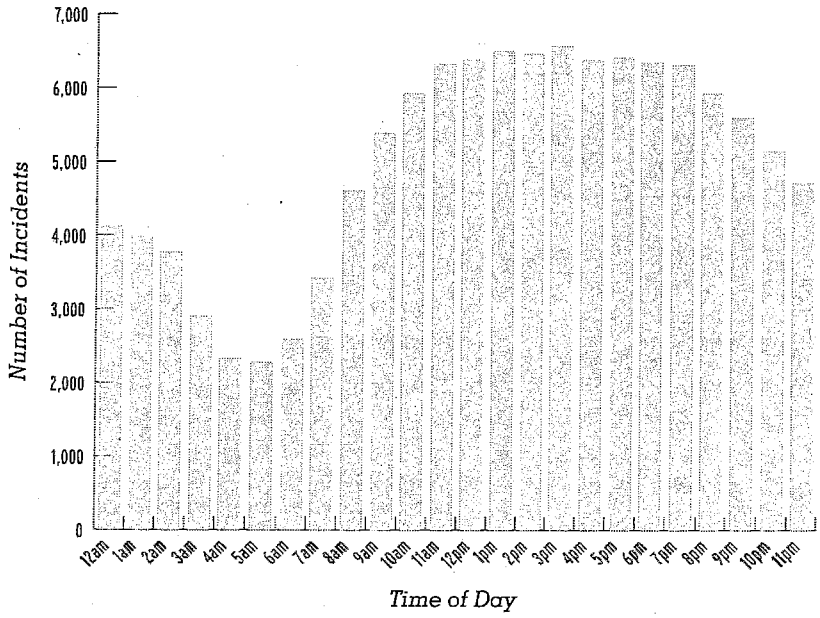
The Department is continually exploring ways to become more effective in its operational and administrative practices. To this end, the Department regularly reviews trends in medical call supply and demand and uses data to improve the Department's ambulances deployment. Additionally, the Department works with the Department of Emergency Management's 9-1-1 dispatch center to improve response times for deployed units.

The Department will continue implementing a variety technology-driven initiatives over the two fiscal years. In FY 2014-15, the Department will add high-speed wireless data service and replace data terminals in its apparatus. These technology investments enable the Department to be more responsive to fires and other emergencies.

Financial Stability and Long-Term Planning

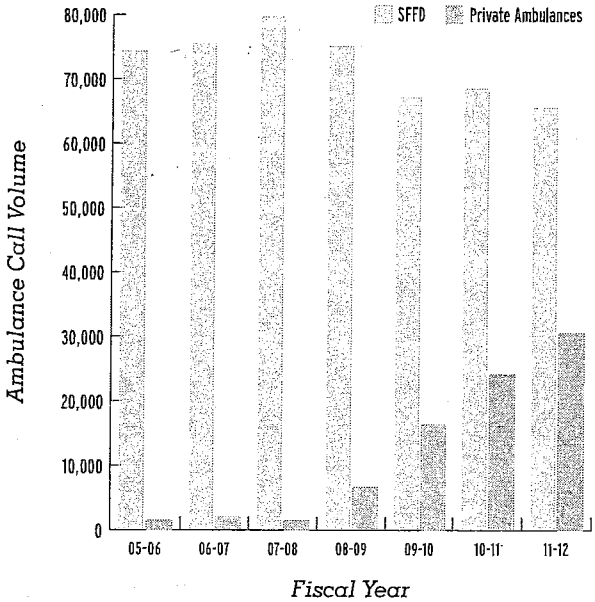
As part of the City's overall long-term planning strategy, the Department will continue to work with the Mayor's Office on its multi-year planning efforts. The Department is also working with the Department of Emergency Management on the design and structure of the City's ambulance system, as a result of the recent State ruling on the Exclusive Operating Area agreement for San Francisco.

FISCAL YEAR 2011-12 TOTAL RUNS BY TIME OF DAY



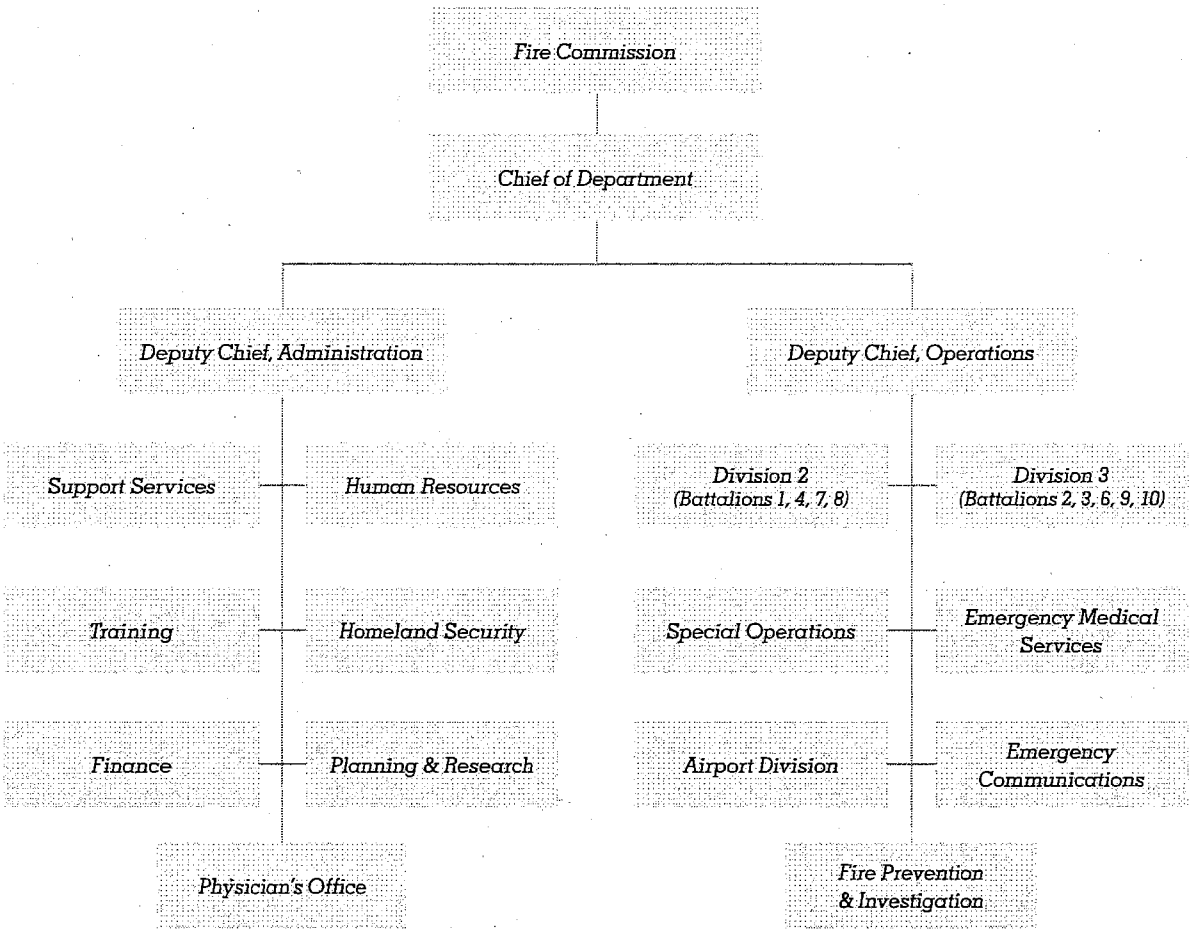
Call volume peaks at around 3:00pm each day.

FIRE DEPARTMENT VERSUS PRIVATE EMS CALL VOLUME



The Fire Department handles the majority of EMS ambulance calls in the City.

FIRE DEPARTMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,475.76	1,465.51	1,471.31	5.80	1,474.47	3.16
Non-operating Positions (cap/other)	(2.00)	(3.00)	(4.54)	(1.54)	(5.00)	(0.46)
Net Operating Positions	**1,473.76**	**1,462.51**	**1,466.77**	**4.26**	**1,469.47**	**2.70**
SOURCES						
Licenses & Fines	770	880	880	0	880	0
Use of Money or Property	630,620	370,000	370,000	0	370,000	0
Intergovernmental Revenue - Federal	1,894,267	1,840,503	1,868,641	28,138	1,868,641	0
Intergovernmental Revenue - State	38,282,602	39,483,500	43,418,000	3,934,500	44,937,000	1,519,000
Charges for Services	32,170,472	40,882,321	43,697,316	2,814,995	43,697,316	0
Other Revenues	1,350	0	0	0	0	0
Transfers In	2,048,768	5,004,503	2,457,641	(2,546,862)	2,457,641	0
Expenditure Recovery	4,363,313	4,032,791	4,269,717	236,926	4,171,717	(98,000)
Transfer Adjustments-Sources	(2,048,769)	11,057,932	22,391,156	11,333,224	22,981,394	590,238
Use of / (Deposit to) Fund Balance	21,509,890	8,272,000	0	(8,272,000)	0	0
General Fund Support	203,681,060	215,128,383	215,832,753	704,370	225,728,026	9,895,273
Sources Total	**302,534,343**	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
USES - OPERATING EXPENDITURES						
Salaries & Wages	224,348,235	236,696,105	237,922,604	1,226,499	240,524,203	2,601,599
Fringe Benefits	51,836,769	59,664,074	64,376,474	4,712,400	71,375,959	6,999,485
Overhead	56,234	126,727	111,485	(15,242)	111,485	0
Professional & Contractual Services	1,728,752	1,997,190	2,674,166	676,976	3,130,011	455,845
Aid Assistance / Grants	0	0	100,000	100,000	0	(100,000)
Materials & Supplies	4,926,992	5,593,776	4,953,231	(640,545)	4,945,231	(8,000)
Equipment	1,963,960	3,702,107	5,045,305	1,343,198	5,457,245	411,940
Services of Other Departments	17,108,375	17,577,099	17,501,339	(75,760)	18,112,981	611,642
Transfers Out	2,048,769	5,004,503	2,457,641	(2,546,862)	2,457,641	0
Transfer Adjustments-Uses	(2,048,769)	(5,004,503)	(2,457,641)	2,546,862	(2,457,641)	0
Uses - Operating Expenditures Total	**301,969,317**	**325,357,078**	**332,684,604**	**7,327,526**	**343,657,115**	**10,972,511**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	95,771	615,735	889,000	273,265	973,000	84,000
Capital Renewal	0	0	632,500	632,500	1,582,500	950,000
Capital Projects	469,255	100,000	100,000	0	0	(100,000)
Uses - Project Expenditures Total	**565,026**	**715,735**	**1,621,500**	**905,765**	**2,555,500**	**934,000**
USES BY PROGRAM RECAP						
Administration & Support Services	31,190,925	32,864,218	33,013,379	149,161	33,907,633	894,254
Custody	0	715,735	1,621,500	905,765	2,555,500	934,000
Fire General	690	1,278,096	1,455,251	177,155	1,358,000	(97,251)
Fire Suppression	255,316,638	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
Grant Services	234,498	0	0	0	0	0
Prevention & Investigation	11,094,390	11,919,164	12,618,199	699,035	13,171,984	553,785
Training	4,021,504	4,167,160	4,256,727	89,567	4,351,244	94,517
Work Order Services	675,698	0	100,000	100,000	0	(100,000)
Uses by Program Recap Total	**302,534,343**	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMINISTRATION-FIRE DEPARTMENT					
Educate the public in handling emergencies					
Number of citizens trained in emergency techniques and procedures	1,580	1,600	1,600	1,600	1,600
FIRE BUREAU OF TRAINING					
Train fire and rescue personnel to effectively respond to emergencies					
Number of new recruits trained	70	50	50	50	50
FIRE INVESTIGATION					
Determine the causes of fire in an effective and efficient manner					
Number of fires investigated	260	300	300	300	300
Total arson arrests	27	30	30	30	30
FIRE PREVENTION					
Prevent fire through inspection and permit services					
Number of new fire permits issued	3,963	4,000	4,000	4,000	4,000
Number of inspections made	15,849	12,000	12,000	12,000	12,000
FIRE SUPPRESSION					
Respond timely to calls for emergency assistance					
Total number of responses to emergency incidents	268,238	252,000	252,000	252,000	252,000
Number of Code 3 (Emergency) Incidents	80,470	78,000	78,000	78,000	78,000
Number of fires extinguished	3,623	3,400	3,400	3,400	3,400
Roll time of first unit to respond to Code 3 incidents, in seconds - 90th percentile	308	300	300	300	300
Roll time of first transport-capable company to Code 3 incidents requiring possible medical care, in seconds - 90th Percentile	552	600	600	600	600

GSA - CITY ADMINISTRATOR'S OFFICE

The General Services Agency–City Administrator's Office (ADM) works to ensure efficient delivery of services and the reduction of fiscal waste and excess; generate revenue through external and internal partnerships; and develop a workplace atmosphere where employees are valued and challenged. The Department is dedicated to responding to all of its customers' needs in a timely and efficient manner, while complying with legal mandates.

SERVICES

The GSA – City Administrator's Office provides services through the following divisions:

311 CUSTOMER SERVICE CENTER provides prompt, courteous, and professional customer service experience over the phone and online 24 hours a day to San Francisco residents, visitors, and businesses seeking general information and government services.

ANIMAL CARE AND CONTROL is responsible for the city's stray, injured, abandoned, neglected, and mistreated animals, both domestic and wild.

CIVIC ENGAGEMENT AND IMMIGRANT AFFAIRS (OCEIA) promotes civic participation and inclusive policies that improve the lives of San Francisco's residents, particularly immigrant, underserved, and vulnerable communities.

COMMUNITY CHALLENGE GRANT PROGRAM provides matching grants to local residents, businesses, non-profits, and other community groups to make physical improvements to their neighborhoods.

CONTRACT MONITORING ensures all contracts that the City enters into comply with the Equal Benefits Ordinance and the Local Business Enterprise and Non-Discrimination in Contracting Ordinance.

CONVENTION FACILITIES markets and maintains the Moscone Center and provides direction to the San Francisco Travel Association in its task of promoting San Francisco as a destination for conventions, meetings, and tradeshows.

COUNTY CLERK'S OFFICE issues marriage licenses and municipal identification cards; performs civil ceremonies; and registers, certifies, and maintains records such as domestic partnerships, notary publics, vital records, and other forms.

ENTERTAINMENT COMMISSION provides permit services to the entertainment industry, acts as an ombudsman to permit applicants, and promotes entertainment as a viable and dynamic part of the City's economic engine.

GRANTS FOR THE ARTS provides funding for the arts in San Francisco.

MAYOR'S OFFICE ON DISABILITY (MOD) ensures that all programs, activities, services, and benefits operated or funded by the City are fully accessible to and usable by people with disabilities.

MEDICAL EXAMINER is mandated by State law to investigate sudden, unexpected, and violent deaths in the City. The office also conducts drug and poison analysis.

OFFICE OF LABOR STANDARDS ENFORCEMENT (OLSE) enforces labor laws adopted by San Francisco voters and the San Francisco Board of Supervisors.

INTERNAL SERVICES provides services to other City departments.

CAPITAL PLANNING PROGRAM is responsible for the development and implementation of the City's Capital Plan and its annual capital budget (please see the capital section at the end of the budget book for more information).

FLEET MANAGEMENT provides quality service and reduces vehicle and equipment downtime for all City departments.

PURCHASING (OFFICE OF CONTRACT ADMINISTRATION) supports the procurement of materials, equipment, and services that are essential to providing governmental services for the citizens of San Francisco.

REAL ESTATE DIVISION is responsible for the property transactions of most General Fund departments (purchases, sales, and leases), assists Enterprise departments with aspects of their real estate needs, and provides real estate consultant services to a variety of departments, the Board of Supervisors, and the Mayor's Office. This division is responsible for providing professional property management services to over four million square feet of improved premises in 51 different locations throughout the city.

RISK MANAGEMENT is dedicated to minimizing the risk or loss and maximizing opportunities to the City through Strategic Risk Analysis, facilitation of risk transfer, and the creation and maintenance of a culture of collaborative risk management within all City departments.

TREASURE ISLAND DEVELOPMENT AUTHORITY (TIDA) is a non-profit, public benefit agency dedicated to the economic development of former Naval Station Treasure Island.

For more information, call (415) 554-4852 or 311; or visit **www.sfgsa.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	227,058,584	268,543,747	294,885,613	26,341,866	292,716,021	(2,169,592)
Total FTE	637	689	718	29	733	15

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $294.9 million for the City Administrator is $26.3 million, or 9.8 percent, higher than the FY 2012-13 budget of $268.5 million. A significant portion of this increase is due to increases in capital project costs.

The FY 2014-15 proposed budget of $292.7 million for the City Administrator is $2.2 million, or 0.7 percent, lower than the FY 2013-14 budget of $294.9 million. A significant portion of this decrease is due to reductions in overhead and capital project costs.

Fleet Management

Over the next two fiscal years, Fleet Management will focus on minimizing the costs and environmental impacts of operating City vehicles by continuing to reduce the City's fleet size; spending approximately $3.0 million each year to replace 192 total older vehicles and comply with the Healthy Air and Clean Transportation Ordinance (HACTO); promoting car sharing enterprises to flexibly expand transportation for City and public use; and increasing the use of electric plug-in vehicles.

Earthquake Safety Implementation Program

The Earthquake Safety Implementation Program (ESIP) evolved out of the Community Action Plan for Seismic Safety (CAPSS), a 10-year study of earthquake impacts and recommendations contracted through the Department of Building Inspection. ESIP began in FY

2011-12 in the City Administrator's Office as a 30-year program to implement the CAPSS recommendations to minimize the impacts of earthquakes through information and education, and through the voluntary and mandatory strengthening of San Francisco's most vulnerable building stock. In FY 2013-14, the City committed $0.6 million to hire staff who will work with seismic safety experts to continue the development of this program.

Strengthening Language Access Services

In 2009, the Board of Supervisors amended the San Francisco Language Access Ordinance (LAO), mandating numerous new requirements under the Office of Civic Engagement and Immigrant Affairs (OCEIA), including responsibility for citywide implementation, monitoring, annual compliance, and technical assistance.

As of the 2010 census, over 46 percent of the City's population speaks a language other than English at home. Under the LAO, City departments that provide information to the public must comply with the law, including providing translated documents and interpreters upon request. These language services are especially critical during crisis, emergency and public safety situations. Tagalog now qualifies as one of three languages (including Chinese and Spanish) that meets the language population threshold outlined in the LAO.

Starting in FY 2013-14, an increase of $0.6 million is included in the OCEIA budget to fund one new Tagalog interpreter and $0.4 million in grant funds to the community to ensure that OCEIA can continue to partner with community based, culturally competent organizations for needed language services and community interpreters.

Improving the Shelter Bed Reservation System

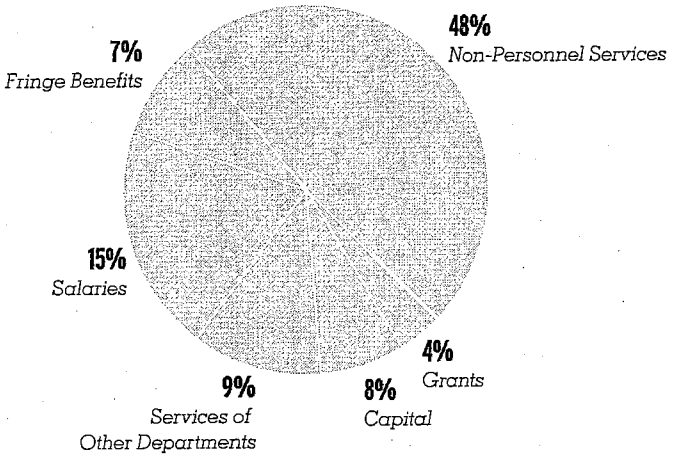
The FY 2013-14 and 2014-15 proposed budget includes funding to improve the shelter reservation system through 311. Currently, homeless individuals seeking a shelter bed reservation must apply in person at a homeless resource center. This investment will increase access and coordination of the emergency shelter system by allowing homeless individuals to reserve shelter beds by calling 311. This will especially help homeless disabled, seniors, and employed individuals as they will not have to stand in line for extended periods of time in order to access services.

Office of Chief Medical Examiner (OCME) Facility

In the FY 2013-14 budget, the Chief Medical Examiner's Office (OCME) will receive $4.6 million in capital funding to continue implementation of the replacement of the Medical Examiner's current facility.

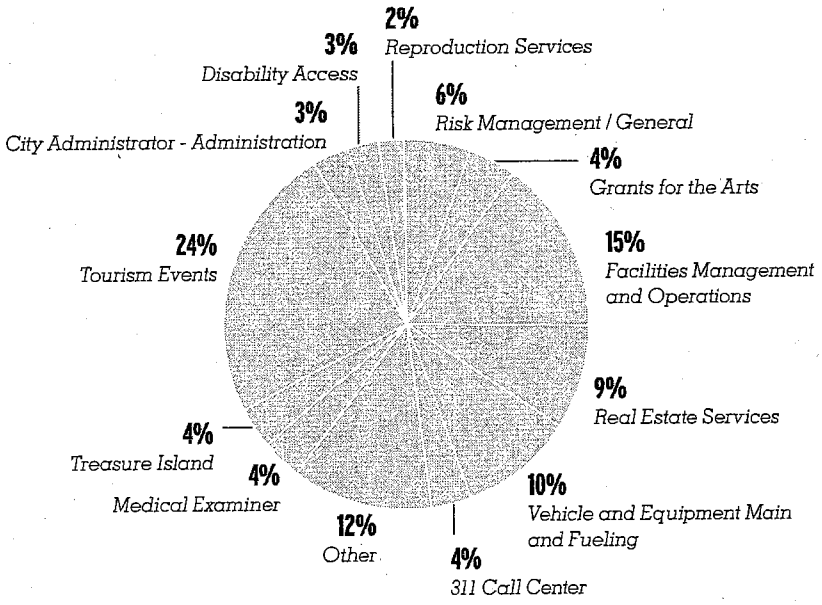
The project will relocate the OCME to a 45,000 square feet seismically-safe facility at 1 Newhall to house administrative offices, an autopsy suite, toxicology lab, support spaces, and off-street parking for department vehicles.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



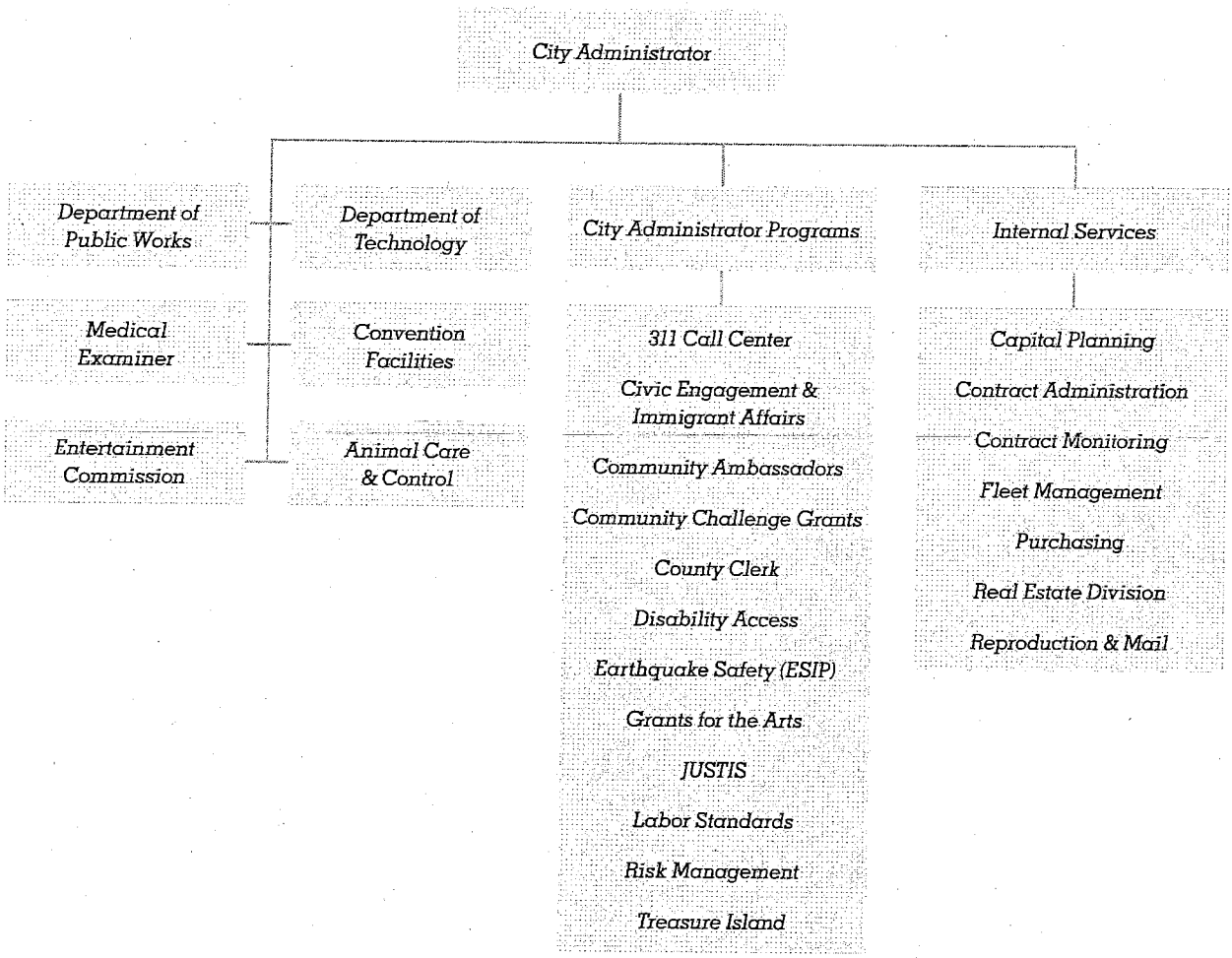
In FY 2013-14, the Department will spend 48 percent of its budget on non-personnel services payments. This is largely made up of debt service for large capital projects such as the Moscone Convention Center improvements.

FY 2013-14 DEPARTMENT USES BY PROGRAM



The Tourism Events program area makes up 24 percent of the Department's overall budget.

GENERAL SERVICES AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	646.47	698.39	729.15	30.76	744.98	15.83
Non-operating Positions (cap/other)	(9.00)	(9.77)	(11.54)	(1.77)	(12.00)	(0.46)
Net Operating Positions	**637.47**	**688.62**	**717.61**	**28.99**	**732.98**	**15.37**
SOURCES						
Local Taxes	55,456,181	54,095,000	1,000,000	(53,095,000)	1,000,000	0
Licenses & Fines	1,982,914	1,866,036	1,906,036	40,000	1,946,036	40,000
Use of Money or Property	24,985,882	26,186,621	27,924,775	1,738,154	28,512,775	588,000
Intergovernmental Revenue - Federal	93,865	0	0	0	0	0
Intergovernmental Revenue - Other	0	0	1,618,000	1,618,000	1,625,000	7,000
Charges for Services	3,143,389	3,595,862	4,268,862	673,000	4,268,862	0
Other Revenues	554,078	345,000	420,000	75,000	725,000	305,000
Transfers In	1,188,560	23,311,267	79,470,557	56,159,290	76,134,507	(3,336,050)
Expenditure Recovery	112,524,352	125,079,585	138,084,035	13,004,450	144,051,009	5,966,974
Transfer Adjustments-Sources	(20,616)	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
Use of / (Deposit to) Fund Balance	17,744,934	12,833,103	13,208,133	375,030	9,065,961	(4,142,172)
General Fund Support	9,405,045	44,388,098	51,837,570	7,449,472	46,876,092	(4,961,478)
Sources Total	**227,058,584**	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	51,137,098	57,088,390	60,656,456	3,568,066	62,443,831	1,787,375
Fringe Benefits	22,270,785	25,072,158	27,606,313	2,534,155	30,709,131	3,102,818
Overhead	179,117	2,480,014	2,423,689	(56,325)	2,423,689	0
Professional & Contractual Services	77,848,243	120,773,568	127,968,941	7,195,373	128,627,282	658,341
Aid Assistance / Grants	11,306,635	10,204,626	11,075,119	870,493	11,075,119	0
Materials & Supplies	13,791,758	12,420,070	16,084,305	3,664,235	16,411,661	327,356
Equipment	658,584	282,509	759,611	477,102	333,519	(426,092)
Debt Service	507,931	506,231	506,231	0	506,231	0
Services of Other Departments	23,027,434	27,622,044	27,961,640	339,596	30,010,777	2,049,137
Transfers Out	18,878,964	23,211,825	24,907,355	1,695,530	21,544,221	(3,363,134)
Budgetary Reserves	0	0	0	0	781	781
Transfer Adjustments-Uses	(20,616)	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
Uses - Operating Expenditures Total	**219,585,933**	**256,504,610**	**275,097,305**	**18,592,695**	**282,597,021**	**7,499,716**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	345,754	425,000	967,000	542,000	469,000	(498,000)
Capital Renewal	0	1,120,937	815,100	(305,837)	3,450,000	2,634,900
Capital Projects	7,126,897	10,493,200	18,006,208	7,513,008	6,200,000	(11,806,208)
Uses - Project Expenditures Total	**7,472,651**	**12,039,137**	**19,788,308**	**7,749,171**	**10,119,000**	**(9,669,308)**
USES BY PROGRAM RECAP						
311 Call Center	10,134,541	10,879,996	11,479,480	599,484	11,794,312	314,832
Animal Welfare	4,338,669	5,395,922	5,712,200	316,278	4,963,433	(748,767)
Capital Asset Planning	590,650	750,000	750,000	0	750,000	0
City Administrator - Administration	9,053,675	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
Community Ambassador Program	0	496,385	580,753	84,368	718,484	137,731
Community Redevelopment	0	0	728,678	728,678	752,019	23,341
Contract Monitoring	0	4,476,177	4,662,030	185,853	3,986,097	(675,933)
County Clerk Services	1,266,502	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
Disability Access	5,037,809	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
Earthquake Safety Program	0	440,000	590,000	150,000	590,000	0
Entertainment Commission	692,177	861,464	851,356	(10,108)	875,315	23,959
Facilities Mgmt & Operations	36,645,611	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863
Fleet Management	872,904	991,055	990,923	(132)	1,125,655	134,732
Grants For The Arts	12,007,087	11,888,347	12,787,639	899,292	12,814,723	27,084
Immigrant And Language Services	1,274,570	1,841,055	2,009,655	168,600	2,026,021	16,366

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
Justis Project - City Adm Office	3,772,014	3,481,495	3,397,792	(83,703)	3,425,758	27,966
Living Wage / Living Health (Mco/Hcao)	2,855,619	3,297,163	3,722,140	424,977	3,820,910	98,770
Medical Examiner	6,395,591	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
Moscone Expansion Project	0	1,700,000	3,400,000	1,700,000	0	(3,400,000)
Neighborhood Beautification	839,209	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
Procurement Services	4,372,103	5,106,654	5,366,628	259,974	5,544,031	177,403
Publicity And Advertising	49,392	0	0	0	0	0
Real Estate Services	23,533,525	26,874,789	27,414,519	539,730	29,921,138	2,506,619
Reproduction Services	5,714,562	6,025,989	6,853,219	827,230	6,799,546	(53,673)
Risk Management / General	11,740,636	14,325,471	18,305,849	3,980,378	18,376,381	70,532
Tourism Events	58,801,377	73,465,907	73,595,485	129,578	74,688,351	1,092,866
Treasure Island	1,329,343	1,758,079	1,924,948	166,869	1,848,550	(76,398)
Vehicle & Equipment Main & Fueling	25,741,018	25,949,934	30,375,336	4,425,402	31,070,417	695,081
Uses by Program Recap Total	**227,058,584**	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
311 CUSTOMER SERVICE CENTER					
One Call Resolution					
Percentage of calls handled without a transfer	96%	95%	96%	95%	95%
Quality Assurance					
Quality assurance percentage score	96%	92%	95%	92%	92%
ANIMAL WELFARE					
Decrease number of animals euthanized					
Percentage of live animal releases	75%	76%	75%	76%	76%
Decrease or maintain average field emergency response time					
Field service emergency response time, in minutes	22	23	23	23	23
COUNTY CLERK SERVICES					
Streamline delivery of County Clerk services					
Percentage of customers assisted within ten minutes from the time they are ready to be served	91%	90%	95%	90%	90%
DISABILITY ACCESS					
Conduct required plan and site reviews in a timely manner					
Percentage of requests for plan reviews fulfilled within twenty business days	95%	85%	85%	85%	85%
FLEET MANAGEMENT					
Control citywide vehicle costs by reducing the number of vehicles assigned to departments					
Number of vehicles assigned to departments	875	890	880	880	880
Transition the general purpose fleet to clean fuel technologies					
Percentage of the general purpose fleet that is clean fuel	47%	50%	49%	53%	53%
GRANTS FOR THE ARTS					
Promote San Francisco as a tourist destination by supporting the arts and cultural community					
Number of attendees at programs and events supported by GFTA funding	9,421,838	9,650,000	9,650,000	9,650,000	9,650,000
LABOR STANDARDS ENFORCEMENT					
Implement and enforce San Francisco labor laws					
Number of education/outreach presentations made regarding the San Francisco Labor Laws	54	60	60	60	60
MEDICAL EXAMINER					
Complete cases and investigations in a timely manner					
Percentage of all notifications of families completed within 24 hours	94%	90%	93%	90%	90%
REAL ESTATE SERVICES					
Keep rental rates for City tenants below market rates					
Average occupancy rate in City-owned buildings managed by Real Estate	100%	95%	99%	95%	95%
TOURISM EVENTS					
Promote San Francisco as a convention destination by providing high quality services					
Percentage of client post-convention survey ratings in the above average or higher category.	87%	80%	80%	80%	80%
VEHICLE & EQUIPMENT MAIN & FUELING					
Maintain a reasonable average maintenance cost per vehicle					
Average annual maintenance cost per Police vehicle	$4,531	$4,100	$5,700	$4,000	$4,000
Average annual maintenance cost per general purpose vehicle	$1,255	$1,100	$1,500	$1,000	$1,000

GSA - PUBLIC WORKS

The General Services Agency–Department of Public Works (DPW) designs, builds, operates, maintains, greens, and improves the City's infrastructure, public right-of-way, and facilities with skill, pride, and responsiveness in partnership with the San Francisco community.

SERVICES

The Department of Public Works provides services through the following program areas:

BUILDING DESIGN AND CONSTRUCTION provides comprehensive planning, project management, architectural, and building construction management services for the development of new buildings, and the modernization of existing buildings, facilities, and public urban landscape.

BUILDING REPAIR provides quality construction, repair, remodeling, and facility maintenance management services to City-owned facilities, and operates the City's various drawbridges.

INFRASTRUCTURE DESIGN AND CONSTRUCTION provides engineering planning, project development, design, construction management, and consulting services for a range of capital improvement projects as well as maintains the City's right-of-way infrastructure, including streets, structures, sidewalks, curb ramps, and streetscapes.

PROJECT CONTROLS SERVICES supports the Department's capital projects by providing contract support services, hazardous materials investigation, materials testing, contract compliance monitoring, quality assurance and quality control, cost estimating, and project scheduling.

STREET AND SEWER REPAIR is responsible for street paving and repair, sewer repair, and pothole filling. In addition, the bureau constructs curb ramps and repairs stairways, landings, retaining walls, walkways, curbs, gutters, and sidewalks around City-maintained trees.

STREET ENVIRONMENTAL SERVICES AND URBAN FORESTRY uses mechanical street sweepers, strategic litter receptacle placement, and City work crews to clean streets and curbs, remove graffiti, and to pick up illegally dumped debris. The bureau also maintains the City's street trees and median landscaping.

STREET USE AND MAPPING ensures that city sidewalks and streets are safe and accessible by permitting and inspecting the use of the public right-of-way. The bureau also maintains the official city map.

For more information, call (415) 554-6920 or 311; or visit **www.sfdpw.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	110,613,051	146,572,485	158,303,662	11,731,177	202,554,080	44,250,418
Total FTE	783	808	826	19	828	1

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $158.3 million for the Department of Public Works is $11.7 million, or 8.0 percent, higher than the FY 2012-13 budget of $146.6 million. A significant amount of this increase is due to changes in capital project funding.

The FY 2014-15 proposed budget of $202.6 million for the Department of Public Works is $44.3 million, or 28.0 percent, higher than the FY 2013-14 budget of $158.3 million. A significant amount of this increase is also due to changes in capital project funding. Specifically, the budget includes $40.0 million in General Fund support for street repaving once the Road Resurfacing and Street Safety bond funding expires.

Cleaning and Greening San Francisco

DPW, remains committed to maintaining clean streets through a myriad of strategies that include partnering with the community, augmenting grant resources, enforcing the City's litter laws and right-of-way codes, and conducting community outreach on issues such as illegal dumping and graffiti abatement. Starting in FY 2013-14, DPW plans to augment outreach, education, and code enforcement efforts to increase community awareness and accountability around street and sidewalk cleanliness.

Improving City Streets and Buildings

DPW will continue managing a number of major bond programs and capital projects including General Hospital, the Earthquake Safety and Emergency Response bond program, Moscone Expansion, Veteran's Memorial, and the Road Repair & Safe Streets Bond. When implementing these projects and programs, DPW will ensure that facilities and streets are designed and constructed in such a way that they grant full and fair access to all users.

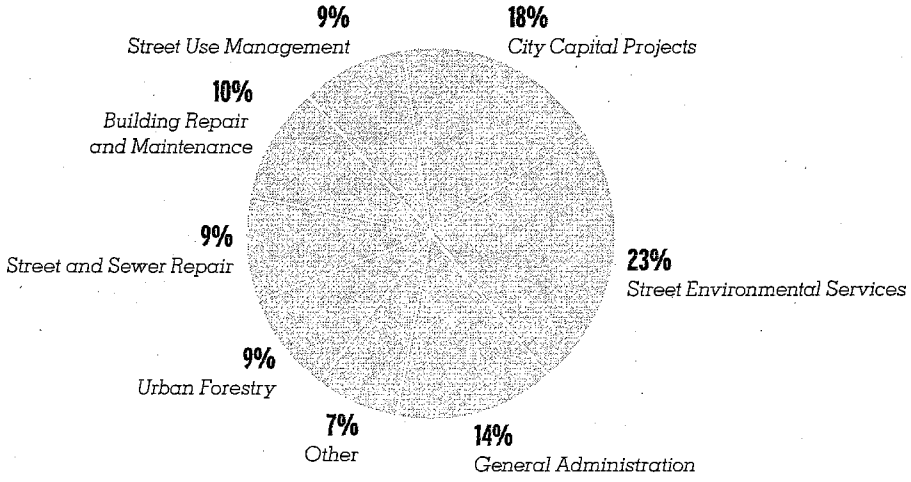
Tree Relinquishment

The Department's FY 2013-14 budget includes the appropriation of one-time funds in the amount of $0.7 million to hire four arborist technicians on an as-needed basis for one year to prune 3,000 street trees, which will then be relinquished to adjacent property owners. This funding will ensure that the Department can move forward with tree relinquishment as planned in prior year budgets and that the trees will be in good condition and recently pruned before being relinquished to property owners.

Using Data to Advance Programmatic Efficiency

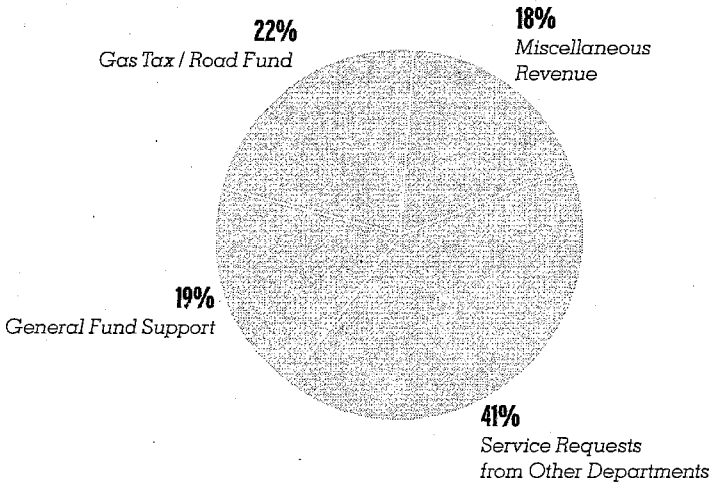
For the past three years, DPW has used an internal performance management system to analyze real-time business intelligence data. At monthly DPW Stat meetings, managers and staff monitor and analyze performance data of key operational activities. These meetings have helped shape strategic staffing assignments as well as awareness of and response to the City's most pressing needs. In FY 2012-13, DPW implemented DPW Stat for capital projects, new monthly meeting where design and construction managers emphasize performance of capital projects. The goal of these meetings is to increase the accountability of project managers and ensure that projects are delivered on-time and on-budget. Through DPW Stat, the Department continues to focus on making strategic service and project improvements by relying upon empirical data.

FY 2013-14 DEPARTMENT USES BY PROGRAM AREA



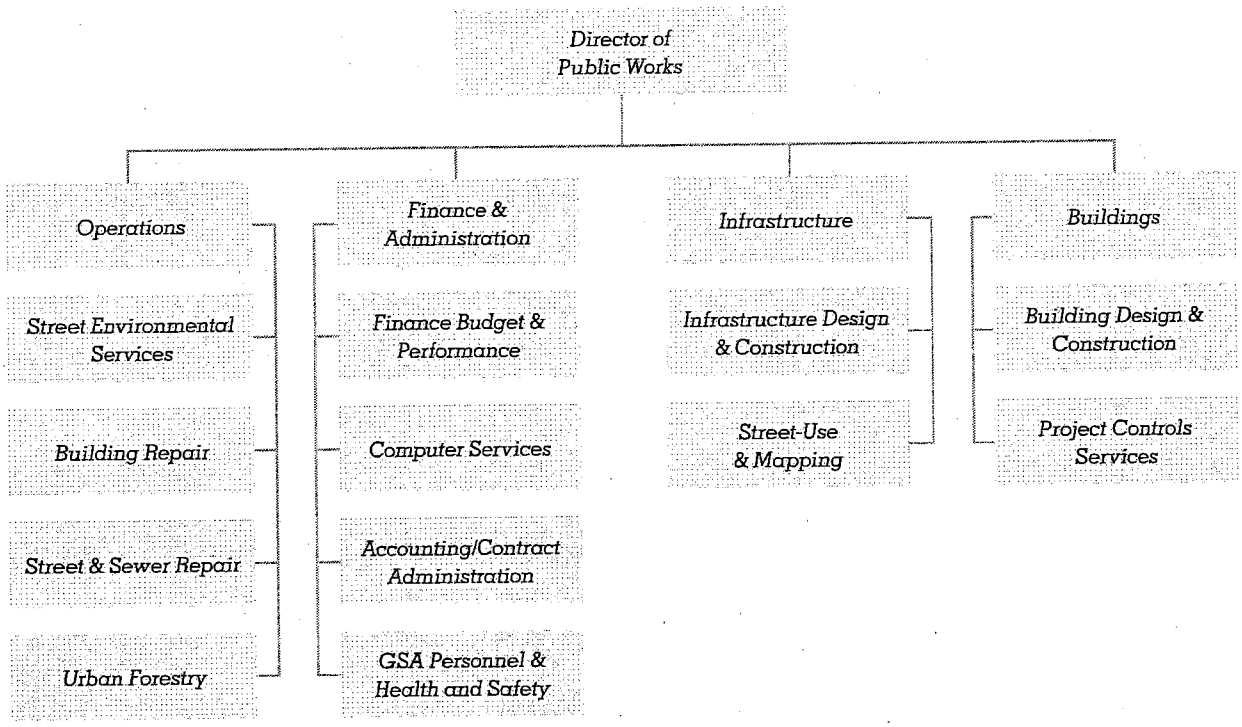
The Department spends 9 percent of its budget on Urban Forestry.

FY 2013-14 DEPARTMENT SOURCES



The Department receives 41 percent if its revenue through service requests from other City departments.

DEPARTMENT OF PUBLIC WORKS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,146.17	1,216.28	1,279.52	63.24	1,297.88	18.36
Non-operating Positions (cap/other)	(362.93)	(408.77)	(453.31)	(44.54)	(470.24)	(16.93)
Net Operating Positions	**783.24**	**807.51**	**826.21**	**18.70**	**827.64**	**1.43**
SOURCES						
Licenses & Fines	989,170	501,500	515,826	14,326	514,914	(912)
Use of Money or Property	353,469	229,653	131,661	(97,992)	131,661	0
Intergovernmental Revenue - Federal	2,731,111	0	10,000,000	10,000,000	0	(10,000,000)
Intergovernmental Revenue - State	26,913,463	32,032,621	35,137,781	3,105,160	35,897,781	760,000
Intergovernmental Revenue - Other	1,492,722	0	0	0	0	0
Charges for Services	19,263,615	11,923,157	15,343,603	3,420,446	15,661,626	318,023
Other Revenues	442,827	0	220,000	220,000	949,000	729,000
Transfers In	1,137,131	1,945,742	1,383,133	(562,609)	876,048	(507,085)
Expenditure Recovery	84,914,891	122,933,200	127,104,541	4,171,341	130,644,426	3,539,885
Transfer Adjustments-Sources	(51,538,726)	(51,424,070)	(62,958,725)	(11,534,655)	(64,475,063)	(1,516,338)
Use of / (Deposit to) Fund Balance	13,835,133	149,546	1,603,626	1,454,080	0	(1,603,626)
General Fund Support	10,078,245	28,281,136	29,822,216	1,541,080	82,353,687	52,531,471
Sources Total	**110,613,051**	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
USES - OPERATING EXPENDITURES						
Salaries & Wages	41,640,199	66,780,539	69,979,150	3,198,611	71,043,221	1,064,071
Fringe Benefits	23,129,325	33,168,631	35,386,780	2,218,149	38,335,931	2,949,151
Overhead	34,263,004	32,260,940	33,768,753	1,507,813	35,084,207	1,315,454
Professional & Contractual Services	7,799,714	4,916,048	10,641,889	5,725,841	10,194,916	(446,973)
Materials & Supplies	4,262,618	2,397,172	3,450,685	1,053,513	3,393,185	(57,500)
Equipment	2,536,963	2,940,842	3,828,515	887,673	3,676,607	(151,908)
Debt Service	266,492	201,887	201,887	0	152,092	(49,795)
Services of Other Departments	23,574,426	24,735,884	26,116,511	1,380,627	26,838,155	721,644
Transfers Out	4,263,628	2,212,234	3,120,005	907,771	876,048	(2,243,957)
Transfer Adjustments-Uses	(51,538,726)	(59,696,070)	(62,958,725)	(3,262,655)	(64,475,063)	(1,516,338)
Uses - Operating Expenditures Total	**90,197,643**	**109,918,107**	**123,535,450**	**13,617,343**	**125,119,299**	**1,583,849**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	396,838	2,781,800	3,808,965	1,027,165	3,264,553	(544,412)
Capital Renewal	0	18,080,312	22,082,036	4,001,724	67,090,205	45,008,169
Capital Projects	20,018,570	15,792,266	8,877,211	(6,915,055)	7,080,023	(1,797,188)
Uses - Project Expenditures Total	**20,415,408**	**36,654,378**	**34,768,212**	**(1,886,166)**	**77,434,781**	**42,666,569**
USES BY PROGRAM RECAP						
Architecture	937,269	414,630	443,844	29,214	441,624	(2,220)
Building Repair And Maintenance	11,137,281	18,102,561	18,637,389	534,828	18,981,004	343,615
Capital Asset Planning	292,806	0	0	0	0	0
City Capital Projects	22,843,391	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
Construction Management Services	2,385,829	217,264	271,799	54,535	271,749	(50)
Engineering	2,785,398	883,494	870,432	(13,062)	851,701	(18,731)
Facilities Mgmt & Operations	50,255	0	0	0	0	0
General Administration	3,657	0	0	0	0	0
Maintenance Of Streetlights	133,308	0	0	0	0	0
Mapping	4,350,991	0	0	0	0	0
Neighborhood Beautification	126,541	0	0	0	0	0
Parking & Traffic	216,627	0	0	0	0	0
Street And Sewer Repair	10,881,795	16,776,235	17,233,619	457,384	18,135,243	901,624
Street Environmental Services	36,321,639	39,926,370	43,947,522	4,021,152	44,665,913	718,391
Street Use Management	8,070,712	16,142,550	18,469,276	2,326,726	19,426,067	956,791
Urban Forestry	10,075,552	16,875,004	17,749,310	874,306	18,259,036	509,726
Uses by Program Recap Total	**110,613,051**	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ARCHITECTURE					
Develop accurate construction cost estimates for City projects					
Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the architect's estimate	75%	90%	90%	90%	90%
CONSTRUCTION MANAGEMENT SERVICES					
Track City construction project costs					
Percentage change order cost to original contracts, for projects exceeding $2 million	14.8%	14.4%	10.0%	14.4%	13.0%
Develop accurate construction cost estimates for City projects					
Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding $2 million	2.5%	3.2%	2.0%	3.2%	2.9%
ENGINEERING					
Develop accurate construction cost estimates for City projects					
Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the engineer's estimate	76%	75%	75%	75%	75%
Maintain quality of City streets through repaving program					
Number of blocks of City streets repaved	346	420	420	520	420
STREET AND SEWER REPAIR SERVICES					
Maintain City streets in good repair					
Percentage of potholes repaired within 72 hours of request	88%	85%	90%	90%	90%
Cost per block paved by BSSR	$26,853	$23,021	$23,021	$23,021	$23,022
STREET ENVIRONMENTAL SERVICES					
Maintain cleanliness of City streets/sidewalks, through direct services as well as regulations and education					
Percentage of street cleaning requests abated within 48 hours	90%	85%	90%	90%	90%
Percentage of graffiti requests abated within 48 hours (public property)	80%	70%	92%	92%	92%
Cost per curb mile mechanically swept (controlled routes)	$69	$73	$73	$73	$73

GSA - TECHNOLOGY

The General Services Agency–Department of Technology (DT) provides high-quality, cost-effective, customer-focused information technology and telecommunications solutions.

SERVICES

The Department of Technology provides services through the following divisions:

ENTERPRISE TECHNOLOGY OFFICE manages the on-going support and upgrade of the City's information technology infrastructure. This includes building and maintaining voice, video, and data networks, which support the City's computing needs; and maintaining and operating the City's data center, which houses the hardware that supports enterprise applications such as the centralized financial system, e-mail, and Geographic Information Systems (GIS). In addition, this division maintains the public safety, mission-critical wireless and wired communication and information systems of the City's Emergency Management, Fire, and Police departments. These systems include the 9-1-1 dispatch network, outdoor public warning system, emergency telephone system, and all wireless radio systems.

CUSTOMER SERVICE provides enterprise technology support services to all City departments, including database administration, business process mapping, and solution development. This division also serves as the primary point of customer contact through the operation of DT's Customer Service Desk. Additionally, this division oversees security services and business continuation planning for the Department.

MEDIA AND POLICY operates the award-winning SFGovTV, the City's website, and a variety of Social Media and e-Government initiatives. In addition, this division manages the Cable Franchise and the Public Education and Government (PEG) activities.

ADMINISTRATION manages contract management and procurement, Chief Information Officer (CIO) review of all information technology (IT) purchases, citywide enterprise agreements, accounting and budgetary functions, enterprise telephone billing, human resources, and administration for the Department.

For more information call (415) 581-4000 or 311; or visit **www.sfgov.org/dt**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	68,184,947	75,634,869	83,111,935	7,477,066	80,345,648	(2,766,287)
Total FTE	196	199	218	19	216	(2)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $83.1 million for the Department of Technology is $7.5 million, or 9.9 percent, higher than the FY 2012-13 budget of $75.6 million. A significant amount of this increase is due to new IT projects as well as increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $80.3 million for the Department of Technology is $2.8 million, or 3.3 percent, lower than the FY 2013-14 proposed budget of $83.1 million. A significant portion of this decrease is due to the one-time project funding expiration of the FY 2013-14 budget.

New Initiatives

In accordance with the Information and Communication Technology (ICT) Plan, the Department continues to focus on supporting citywide enterprise technology that will create operational and budgetary efficiencies while better serving its customers.

DT is committed to completing the following initiatives over the next two fiscal years:

Mobile Services – implement new mobile phone and tablet solutions with the goal of improving access to City services and information online;

City WiFi – provide accessible wireless connectivity for City residents and employees at City buildings;

Security – continue investment in the City's IT security to safeguard its networks and infrastructure from on-going security risks and threats;

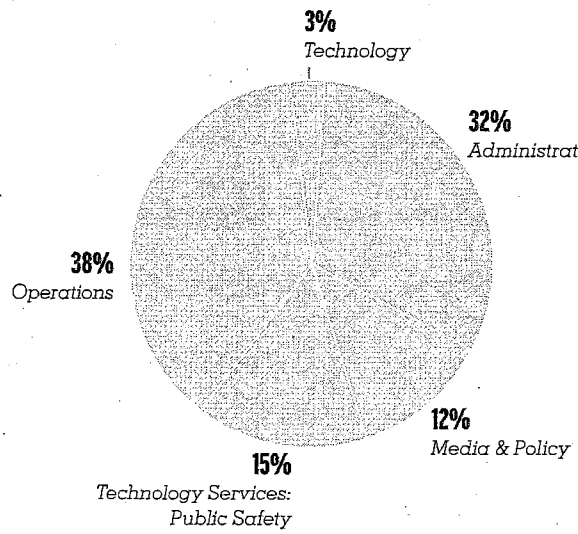
Fiber Services – continue building a comprehensive, robust City fiber network;

Disaster Recovery – working with the Controller's Office to build and implement the City's disaster recovery infrastructure;

Radio Security Enhancement Project – upgrade dated and insufficient security systems at the various City radio sites to protect the City's communication infrastructure critical to public safety; and

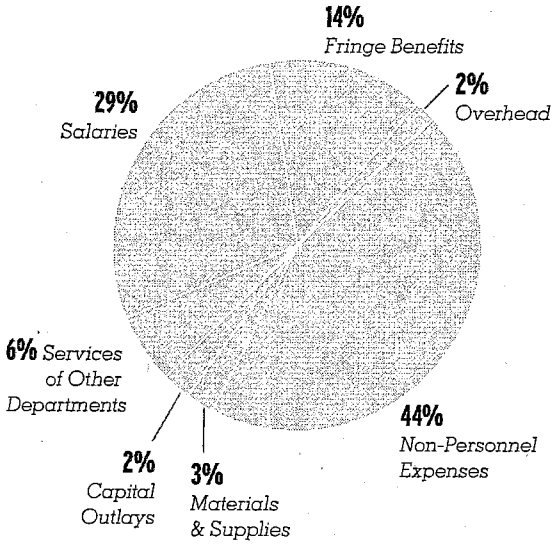
Project Management Office – strengthen project management capabilities at the Department to ensure that existing projects are completed on-time and on-budget.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



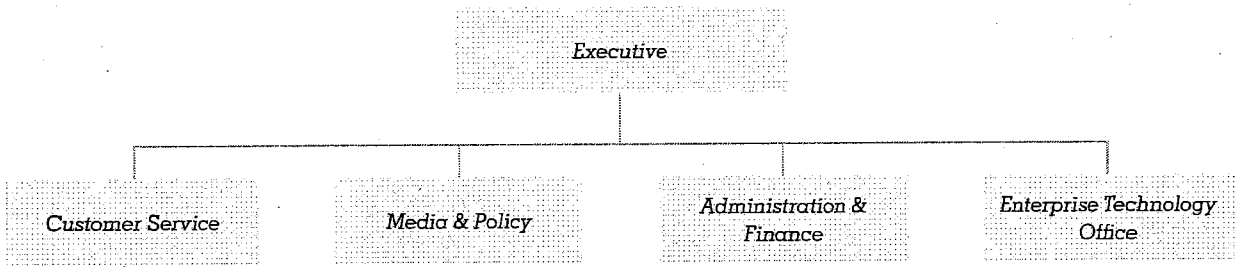
The Department's largest service area is Operations, which manages the on-going support and upgrades to the City's IT infrastructure.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Non-Personnel Expenses comprise 44 percent of the Department's budget and are the largest type of expenditure. Included in these expenses are IT equipment and licensing fees.

DEPARTMENT OF TECHNOLOGY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	227.23	233.20	250.49	17.29	249.87	(0.62)
Non-operating Positions (cap/other)	(31.00)	(34.00)	(32.54)	1.46	(34.00)	(1.46)
Net Operating Positions	**196.23**	**199.20**	**217.95**	**18.75**	**215.87**	**(2.08)**
SOURCES						
Licenses & Fines	2,350,134	2,471,836	2,921,360	449,524	3,065,131	143,771
Use of Money or Property	62,401	64,148	215,345	151,197	215,970	625
Intergovernmental Revenue - Federal	2,436,586	0	0	0	0	0
Intergovernmental Revenue - Other	0	0	30,000	30,000	31,000	1,000
Charges for Services	20	0	0	0	0	0
Other Revenues	2,625	0	0	0	0	0
Transfers In	0	0	3,684,417	3,684,417	1,250,476	(2,433,941)
Expenditure Recovery	65,221,886	68,480,441	77,143,662	8,663,221	75,029,766	(2,113,896)
Transfer Adjustments-Sources	0	0	(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
Use of / (Deposit to) Fund Balance	(3,588,737)	3,030,653	1,093,477	(1,937,176)	172,880	(920,597)
General Fund Support	1,700,032	1,587,791	1,708,091	120,300	1,830,901	122,810
Sources Total	**68,184,947**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	19,794,862	21,557,614	23,811,952	2,254,338	23,844,566	32,614
Fringe Benefits	8,677,857	9,283,082	10,574,545	1,291,463	11,065,706	491,161
Overhead	1,553,024	1,652,566	1,808,551	155,985	1,876,714	68,163
Professional & Contractual Services	25,086,303	33,496,011	38,105,294	4,609,283	34,970,400	(3,134,894)
Aid Assistance / Grants	951,746	0	0	0	0	0
Materials & Supplies	4,176,409	3,174,036	2,116,244	(1,057,792)	1,952,643	(163,601)
Equipment	1,407,578	1,810,185	2,443,487	633,302	2,325,164	(118,323)
Services of Other Departments	4,662,153	4,661,375	4,251,862	(409,513)	4,310,455	58,593
Transfers Out	838,444	0	3,684,417	3,684,417	1,250,476	(2,433,941)
Transfer Adjustments-Uses	0	0	(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
Uses - Operating Expenditures Total	**67,148,376**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
USES - PROJECT EXPENDITURES						
Capital Projects	1,036,571	0	0	0	0	0
Uses - Project Expenditures Total	**1,036,571**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Administration	21,869,117	23,541,789	27,024,554	3,482,765	27,940,734	916,180
Governance And Outreach	7,777,432	9,087,343	8,965,129	(122,214)	9,356,228	391,099
Operations	26,404,986	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
Reproduction Services	(32)	0	0	0	0	0
Technology	1,629,361	2,601,035	3,242,459	641,424	2,508,443	(734,016)
Technology Services:Public Safety	10,504,083	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
Uses by Program Recap Total	**68,184,947**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CUSTOMER SERVICE					
Provide leadership for project methodology and efficient, cost-effective management for projects engaging DT resources					
Percent of projects completed on time, on budget and to specification	58%	85%	64%	85%	85%
ENTERPRISE OPERATIONS					
Ensure high availability of the systems managed by DT					
Network Up Time	99.91%	99.00%	99.00%	99.00%	99.00%
E-mail System	n/a	99.00%	99.00%	99.00%	99.00%

GENERAL CITY RESPONSIBILITY

General City Responsibility is a departmental designation for expenditures that are citywide in nature. For example, General Fund payment of claims, retiree subsidies, or health services administration costs are budgeted in General City Responsibility rather than allocating costs to General Fund departments.

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
SOURCES						
Local Taxes	179,646,251	170,851,000	228,330,977	57,479,977	221,480,173	(6,850,804)
Licenses & Fines	16,521,512	0	0	0	15,279,147	15,279,147
Use of Money or Property	9,035,199	180,000	281,636	101,636	451,544	169,908
Intergovernmental Revenue - State	770,896	750,000	750,000	0	750,000	0
Other Revenues	16,750,605	21,060,388	17,604,500	(3,455,888)	21,760,000	4,155,500
Transfers In	25,296,166	266,492	143,246	(123,246)	2,260,393	2,117,147
Expenditure Recovery	12,304	0	0	0	0	0
Use of / (Deposit to) Fund Balance	82,963,049	0	20,586,288	20,586,288	2,974,748	(17,611,540)
General Fund Support	713,567,899	424,034,101	570,750,525	146,716,424	589,393,631	18,643,106
Sources Total	**1,044,563,881**	**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
USES - OPERATING EXPENDITURES						
Salaries & Wages	(431)	0	0	0	0	0
Fringe Benefits	55,663,196	62,654,915	58,313,112	(4,341,803)	63,413,262	5,100,150
Professional & Contractual Services	26,675,638	13,755,074	13,039,679	(715,395)	12,539,679	(500,000)
Aid Assistance / Grants	0	10,039,200	0	(10,039,200)	0	0
Equipment	0	11,070,388	1,104,500	(9,965,888)	760,000	(344,500)
Debt Service	215,962,044	171,867,492	249,846,621	77,979,129	244,759,981	(5,086,640)
Services of Other Departments	13,650,476	13,759,635	14,552,989	793,354	15,791,930	1,238,941
Transfers Out	732,612,958	269,291,777	416,734,245	147,442,468	440,383,250	23,649,005
Budgetary Reserves	0	61,703,500	81,892,136	20,188,636	73,717,044	(8,175,092)
Uses - Operating Expenditures Total	**1,044,563,881**	**614,141,981**	**835,483,282**	**221,341,301**	**851,365,146**	**15,881,864**
USES - PROJECT EXPENDITURES						
Capital Projects	0	3,000,000	2,963,890	(36,110)	2,984,490	20,600
Uses - Project Expenditures Total	**0**	**3,000,000**	**2,963,890**	**(36,110)**	**2,984,490**	**20,600**
USES BY PROGRAM RECAP						
General City Responsibilities	974,617,202	606,221,981	820,915,536	214,693,555	832,148,092	11,232,556
General Fund Unallocated	69,901,791	0	0	0	0	0
Indigent Defense/Grand Jury	0	750,000	750,000	0	750,000	0
Retiree Health Care - Prop B	44,888	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Uses by Program Recap Total	**1,044,563,881**	**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

GENERAL FUND UNALLOCATED

General Fund Unallocated is a department designation for revenues that are not directly attributable to a City department. For example, undesignated property taxes, business taxes, and hotel taxes are deposited into General Fund Unallocated. The benefits of these revenues are spread to departments in the form of a General Fund subsidy allocation.

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
SOURCES						
Local Taxes	2,220,986,602	2,239,100,900	2,531,943,000	292,842,100	2,653,500,000	121,557,000
Licenses & Fines	20,313,492	20,718,000	20,598,109	(119,891)	20,598,109	0
Use of Money or Property	1,147,570	2,894,191	6,906,000	4,011,809	6,814,000	(92,000)
Intergovernmental Revenue - Federal	110,279	0	0	0	0	0
Intergovernmental Revenue - State	4,585,675	(11,161,000)	3,895,700	15,056,700	3,839,000	(56,700)
Charges for Services	10,436,829	13,096,954	11,380,092	(1,716,862)	11,380,092	0
Other Revenues	40,210	50,000	50,000	0	11,650,000	11,600,000
Transfers In	248,110,997	197,698,696	165,850,418	(31,848,278)	166,635,668	785,250
Use of / (Deposit to) Fund Balance	(320,790,403)	114,770,526	133,882,880	19,112,354	122,405,000	(11,477,880)
General Fund Support	(2,175,004,039)	(2,577,168,267)	(2,874,506,199)	(297,337,932)	(2,996,821,869)	(122,315,670)
Sources Total	**9,937,212**	**0**	**0**	**0**	**0**	**0**
USES - OPERATING EXPENDITURES						
Transfers Out	9,937,212	0	0	0	0	0
Uses - Operating Expenditures Total	**9,937,212**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
General Fund Unallocated	9,934,127	0	0	0	0	0
No Community	3,085	0	0	0	0	0
Uses by Program Recap Total	**9,937,212**	**0**	**0**	**0**	**0**	**0**

HEALTH SERVICE SYSTEM

The Health Service System (HSS) administers and manages health benefits for more than 108,000 active employees, retirees, and dependents from four employers: City & County of San Francisco, San Francisco Unified School District, City College of San Francisco, and the San Francisco Superior Court. The Health Service System is dedicated to preserving and improving sustainable, quality health benefits and to enhancing the well-being of its members and dependents.

SERVICES

The Health Service System provides services through the following divisions:

ADMINISTRATION develops policy recommendations, rates and benefits analysis, and plan designs to proactively manage health care costs; coordinates monthly Health Service Board meetings; oversees plan vendor selections and performance analysis; and maintains relationships with employers, City departments, plan vendors, and external partners.

FINANCE ensures the timeliness and accuracy of over 12,500 annual financial transactions; conducts the Charter-mandated 10-county rates survey; calculates over 6,700 annual premium rates; oversees the annual external audit of the Health Service Trust Fund; and routinely reports on the Health Service Trust Fund and administrative budget.

OPERATIONS provides health benefits counseling and enrollment support for the more than 108,000 HSS members and dependents; maintains regulatory compliance and membership rules; conducts eligibility audits; and manages data exchanges and information technology related to benefits administration.

COMMUNICATIONS oversees the distribution of 65,000 annual Open Enrollment packets; maintains a benefits website viewed by over 53,000 members each year; prepares reports and presentations; manages information requests; and reviews all vendor communications to HSS members for clarity and accuracy.

HEALTH PROMOTION AND WELLNESS coordinates wellness councils and creates opportunities for wellness programming designed to proactively manage health care costs. HSS oversees the City's Employee Assistance Program (EAP), which provides behavioral health services and workshops.

For more information, call (415) 554-1727 or 311; or visit **www.myhss.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	6,367,888	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Total FTE	35	35	46	11	48	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $9.1 million for Health Service System is $2.6 million, or 39.1 percent, higher than the FY 2012-13 budget of $6.6 million. A significant amount of this increase is due to the addition of positions related to the continued implementation of the eMerge system, improved vendor contracts management, data analysis and benchmarking, overall cost containment, wellness programming for city employees, and benefit sustainability efforts.

The FY 2014-15 proposed budget of $9.6 million for the Health Service System is $0.5 million, or 5.7 percent, higher than the FY 2013-14 proposed budget of $9.1 million. A significant amount of this increase is due to increases in salary and fringe benefits costs and the annualization of new positions added in FY 2013-14. These increases are partially offset by having no Health Service Board Election costs and no equipment purchases in FY 2013-14.

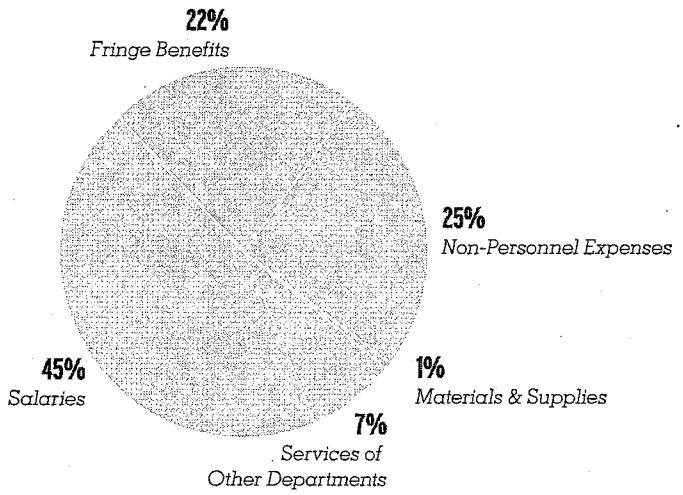
Federal Healthcare Reform — Patient Protection and Affordable Care Act

Implementation of the Patient Protection and Affordable Care Act (PPACA) began in 2011 and will continue through 2018. PPACA contains complex regulatory requirements, potentially dramatic changes to cost drivers, and core structural changes to healthcare benefits delivery. HSS must have sufficient resources to ensure regulatory compliance while also developing strategies for minimizing the anticipated cost impact of PPACA on taxes, fees, and premiums.

Cost Containment and Sustainability of Benefits

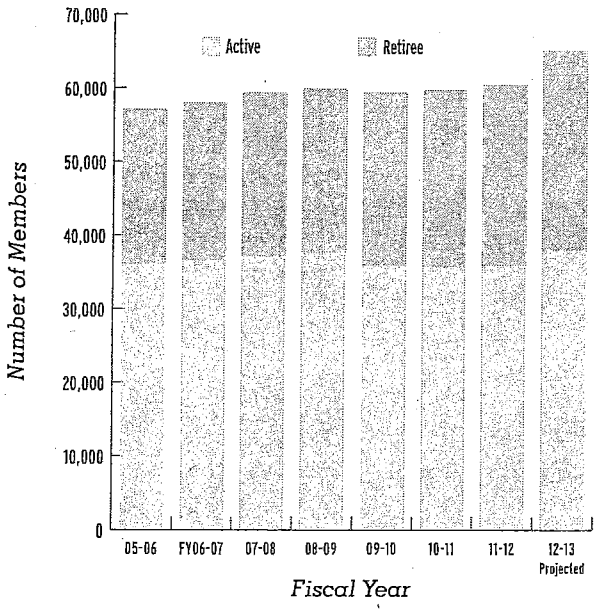
During 2012 and 2013 rate negotiations, HSS implemented a wide array of innovations reducing 2012 (6-month benefit period) and 2013 (calendar year) rate renewals by a projected $46.8 million. Due to the Department's aggressive strategy, aggregate health premium increases for HSS medical plans have been less than half the local, state, and federal averages for the past three cycles. Flex funding of the Blue Shield plan accounted for $25.2 million of the estimated decrease. Additional innovations included mitigating enrollment migration to maintain cost competition between plans and collaborating with Blue Shield, hospitals, and medical groups to form two Accountable Care Organizations (ACOs), which will lower health care spending and improve patient care in San Francisco. Several of these cost containment measures will reduce the City's Other Post Employment Benefits (OPEB) liability in future years.

DEPARTMENT USES BY EXPENDITURE TYPE



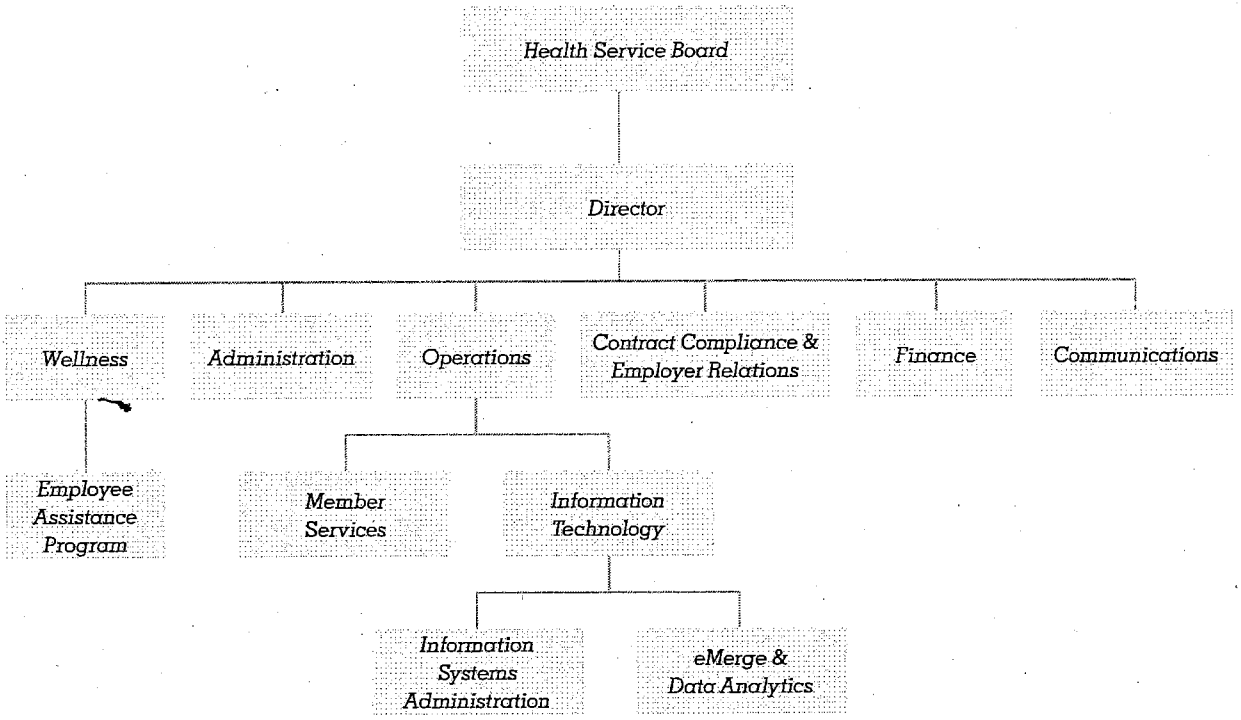
67 percent of the Department's budget is used for salaries and fringe benefits.

HSS MEMBERSHIP TREND



Since FY 2005-06, retirees have steadily grown as a percentage of HSS members.

HEALTH SERVICES SYSTEM



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	36.82	37.10	47.78	10.68	50.39	2.61
Non-operating Positions (cap/other)	(2.00)	(2.00)	(2.00)	0.00	(2.00)	0.00
Net Operating Positions	**34.82**	**35.10**	**45.78**	**10.68**	**48.39**	**2.61**
SOURCES						
Charges for Services	6,200	0	6,000	6,000	6,000	0
Other Revenues	161,155	167,355	167,355	0	167,355	0
Expenditure Recovery	6,200,533	6,384,881	8,941,773	2,556,892	9,456,871	515,098
Sources Total	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,721,825	2,950,245	4,066,200	1,115,955	4,368,261	302,061
Fringe Benefits	1,336,659	1,450,916	1,982,064	531,148	2,272,331	290,267
Professional & Contractual Services	1,549,231	1,513,870	2,307,752	793,882	2,332,571	24,819
Materials & Supplies	34,204	35,626	59,000	23,374	41,000	(18,000)
Equipment	26,307	0	11,550	11,550	0	(11,550)
Services of Other Departments	699,662	601,579	688,562	86,983	616,063	(72,499)
Uses - Operating Expenditures Total	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
USES BY PROGRAM RECAP						
Health Service System	6,367,888	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Uses by Program Recap Total	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
HEALTH SERVICE SYSTEM					
Improve customer service					
Average time to answer telephone calls (in seconds)	14	30	28	30	30
Call abandonment rate	1.7%	5.0%	3.0%	5.0%	5.0%
Average lobby wait time (in minutes)	7.0	10.0	4.0	10.0	10.0
Percentage of staff who are bilingual	62%	25%	50%	25%	25%
Percentage of appeals responded to within 30 days and appeals not reaching the Health Service Board	100%	95%	95%	95%	95%
Improve the accuracy and timeliness of financial reporting and payments					
Percentage of payments to vendors made on or before the due date	100%	99%	99%	99%	99%
Percentage of accounts current in premium payments (deliquent less than 60 days)	100%	100%	100%	100%	100%
Improve the monitoring of contracts and communications with contract vendors					
Percentage of vendor contracts that include performance guarantees	100%	100%	100%	100%	100%
Membership satisfaction					
Percentage of survey respondents who found the HSS Fair beneficial	85%	85%	85%	85%	85%
Percentage of survey respondents who rate HSS service as good or better	80%	80%	80%	80%	80%
Percentage of survey respondents who find the HSS website informative	80%	80%	80%	80%	80%

HUMAN RESOURCES

The Department of Human Resources (DHR) recruits, engages, and develops the City's workforce to meet the expectations and service needs of San Franciscans.

SERVICES

The Department of Human Resources provides services through the following functional areas:

EMPLOYMENT SERVICES includes the Recruitment and Assessment Services team, the Client Service team, the Classification and Compensation team, and the Employment Information Services team. Collectively, these teams provide innovative human resources solutions, technical consultation, and direct services in all operational areas of the City's human resources programs. They are also responsible for ensuring equal employment opportunity and the application of merit system principles.

EMPLOYEE RELATIONS negotiates and administers the provisions of collective bargaining agreements between the City and County of San Francisco and the labor organizations that represent City employees, and engages in legally required meet and confer processes regarding issues within the scope of representation. Employee Relations staff advises departmental personnel representatives in the interpretation of contractual provisions, manages and reviews all grievances related to contract interpretation/application and disciplinary actions, and evaluates bargaining unit assignments for City classifications.

EQUAL EMPLOYMENT OPPORTUNITY (EEO) provides professional consultation to applicants, employees, and departments in the areas of equal employment opportunity, employment discrimination and harassment, and accommodation of persons with disabilities. EEO staff also trains supervisors and managers to prevent workplace harassment and implements investigation and alternative dispute resolution of harassment and employment discrimination complaints.

WORKERS' COMPENSATION administers benefits related to industrial injuries and illnesses in compliance with state and local laws and regulations; coordinates citywide safety and prevention efforts; and facilitates return-to-work programs.

WORKFORCE DEVELOPMENT AND TRAINING develops and presents citywide professional training programs and organizational design consultation to City departments; manages succession planning programs; and designs and implements internship and apprenticeship programs.

ADMINISTRATION, FINANCE, BUDGET, AND INFORMATION SERVICES provides internal administrative support to ensure efficient department operations.

For more information, call (415) 557-4800 or 311; or visit **www.sfdhr.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	73,854,644	73,942,657	77,883,343	3,940,686	78,486,233	602,890
Total FTE	123	124	136	12	133	(3)

BUDGET ISSUES AND DETAILS

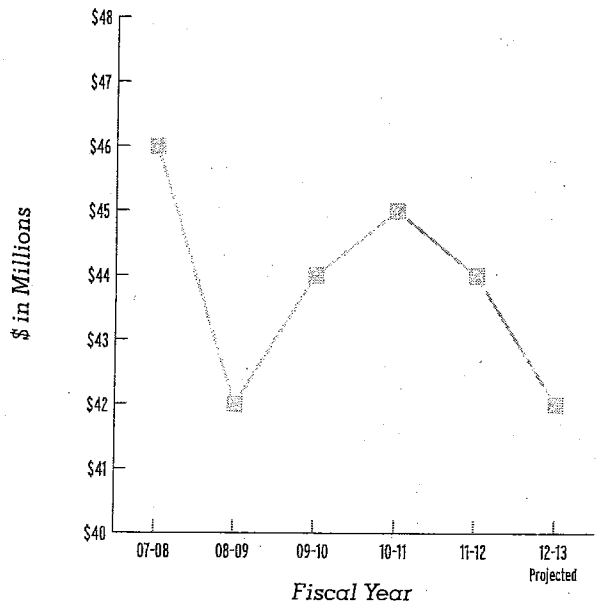
The Fiscal Year (FY) 2013-14 proposed budget of $77.9 million for the Department of Human Resources is $3.9 million, or 5.3 percent, higher than the FY 2012-13 budget of $73.9 million. A significant amount of this increase is due to the Department's Labor Project budget, which will increase due to anticipated contract negotiations for City employees' wages and benefits. In addition, the Department is adding new positions and professional services for a new Citywide Leave Management Unit.

The FY 2014-15 proposed budget of $78.5 million for the Department is $0.6 million, or 0.8 percent, higher than the FY 2013-14 budget of $77.9 million. A significant amount of this increase is due to higher workers' compensation claims costs as well as the annualization of new positions budgeted in FY 2013-14.

Citywide Leave Management Unit

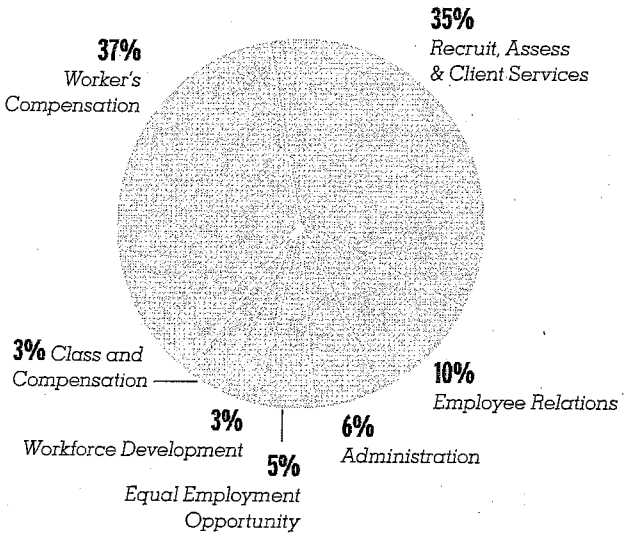
In FY 2013-14, the Department will establish a Citywide Leave Management Unit to advise and train human resources personnel regarding the myriad of federal, state, and local laws governing leaves and their overlap with the City's leave programs. The new unit will enable the City to consistently apply and communicate leave entitlements to employees, leading to overall decreased labor costs. As a result of this project, the City will be implementing what is considered a best practice for identifying, addressing, and managing employees' leave usage.

TOTAL WORKERS' COMPENSATION CLAIMS COSTS



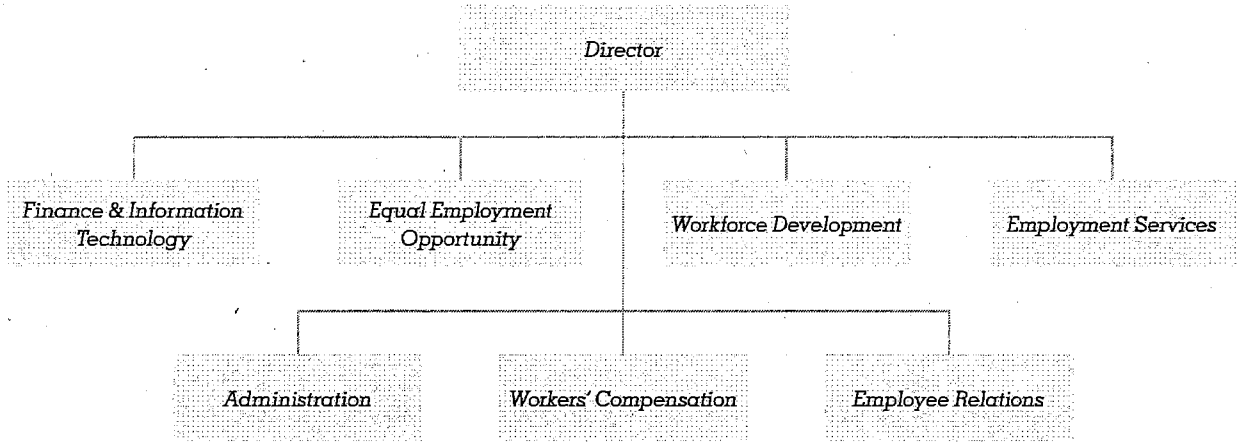
Annual claims costs decreased by 7 percent from a high of $46 million in FY 2007-08.

FULL-TIME EQUIVALENT POSITIONS BY PROGRAM



37 percent of all DHR employees work in the Workers' Compensation Program.

HUMAN RESOURCES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	123.06	123.77	138.87	15.10	135.53	(3.34)
Non-operating Positions (cap/other)	0.00	0.00	(3.00)	(3.00)	(3.00)	0.00
Net Operating Positions	**123.06**	**123.77**	**135.87**	**12.10**	**132.53**	**(3.34)**
SOURCES						
Other Revenues	(50)	0	0	0	0	0
Transfers In	4,589	0	0	0	0	0
Expenditure Recovery	61,734,758	64,564,100	66,515,888	1,951,788	67,574,881	1,058,993
Use of / (Deposit to) Fund Balance	(7,463)	0	0	0	0	0
General Fund Support	12,122,810	9,378,557	11,367,455	1,988,898	10,911,352	(456,103)
Sources Total	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
USES - OPERATING EXPENDITURES						
Salaries & Wages	11,774,529	11,093,827	12,248,743	1,154,916	12,139,195	(109,548)
Fringe Benefits	4,802,498	4,634,544	5,802,226	1,167,682	6,303,516	501,290
Professional & Contractual Services	53,177,951	54,192,783	55,320,090	1,127,307	55,755,506	435,416
Materials & Supplies	147,029	138,313	136,313	(2,000)	136,313	0
Services of Other Departments	3,952,637	3,883,190	4,375,971	492,781	4,151,703	(224,268)
Uses - Operating Expenditures Total	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
USES BY PROGRAM RECAP						
Administration	622,832	833,056	1,094,180	261,124	1,154,069	59,889
Class And Compensation	295,424	603,795	480,605	(123,190)	497,796	17,191
Employee Relations	6,477,342	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
Equal Employment Opportunity	1,065,122	1,145,098	1,487,528	342,430	1,608,755	121,227
Health Service System	144,308	0	0	0	0	0
Management Information System	51,797	0	0	0	0	0
Recruit/ Assess/ Client Services	7,611,661	7,317,440	7,725,039	407,599	7,880,668	155,629
Workers Compensation	56,650,300	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
Workforce Development	935,858	759,445	685,862	(73,583)	704,352	18,490
Uses by Program Recap Total	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CLASS AND COMPENSATION					
Provide high quality compensation services					
Percent of wage rate calculations not requiring pay corrections	99%	100%	100%	100%	100%
EQUAL EMPLOYMENT OPPORTUNITY					
Provide City employees with a discrimination-free workplace					
Percentage of discrimination complaints investigated within 6 months of receipt	74%	70%	60%	70%	70%
RECRUIT/ ASSESS/ CLIENT SERVICES					
Streamline the examination process to facilitate permanent appointment and maintain low level of provisional appointment					
Percentage of employees citywide that are provisional	1.50%	1.60%	1.60%	1.60%	1.60%
Average time between examination announcement closing and list adoption, in months	1.8	2.0	2.0	2.0	2.0
WORKERS COMPENSATION					
Resolve employee Workers Compensation claims in a timely and effective manner					
Workers' Compensation claims closing ratio	109%	105%	106%	105%	105%
WORKFORCE DEVELOPMENT					
Provide high quality training to employees					
Average rating of DHR workshops by participants (1-5 scale)	4.4	4.4	4.7	4.4	4.4

HUMAN RIGHTS COMMISSION

The Human Rights Commission (HRC), established in 1964 by City Ordinance, provides leadership and advocacy in securing, protecting, and promoting human rights for all people.

SERVICES

The Human Rights Commission provides services through the following divisions:

DISCRIMINATION COMPLAINTS INVESTIGATION & MEDIATION DIVISION investigates and mediates complaints of discrimination and non-compliance in employment, housing, and public accommodation, as prescribed by San Francisco Administrative Code Chapters 12A, 12B, 12C and 12N and San Francisco Police Code Articles 33, 38 and 1.2. In addition, this Division is charged with implementing the Sanctuary City Ordinance by assisting the public in filing, mediating, and investigating complaints of non-compliance as prescribed by San Francisco Administrative Code Chapters 12H.

POLICY AND SOCIAL JUSTICE DIVISION collaborates closely with other governmental agencies, community-based organizations, and members of the community to address a wide-range of civil rights and other related social justice issues affecting the residents of San Francisco.

For more information, call (415) 252-2500 or 311; or visit **www.sf-hrc.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	5,584,873	1,863,720	1,947,040	83,320	1,975,878	28,838
Total FTE	34	12	12	0	12	0

BUDGET ISSUES AND DETAILS

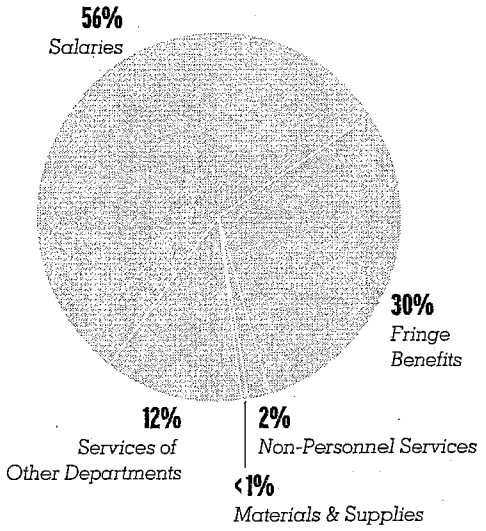
The FY 2013-14 proposed budget of $1.9 million for the Human Rights Commission is $83,320, or 4.5 percent, higher than the FY 2012-13 budget of $1.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $2.0 million for the Human Rights Commission is $28,838, or 1.5 percent higher than the FY 2013-14 proposed budget of $1.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Using Technology to Enhance Efficiency

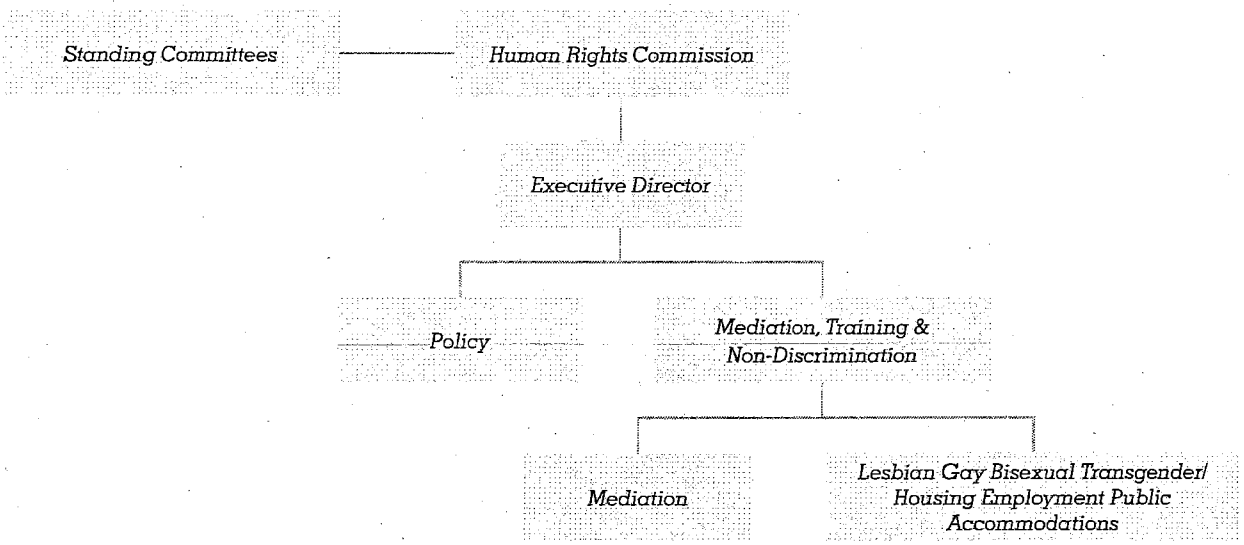
In 2012, the Human Rights Commission developed a web-based application to maximize the effectiveness of services provided by the Discrimination Complaints Investigation and Mediation Division throughout the complaint process. This centralized information-sharing system has transformed HRC investigations, increasing the efficiency with which the Department approaches, tracks, and monitors data related to discrimination complaints. The improved capacity to track, monitor, and report information related to claims of discrimination enables the City to better analyze activity in employment, housing, and public accommodations. In turn, the Department can effectively identify patterns and trends in these areas, and collaborate with employers, housing providers, City contractors, and other businesses to address any problematic findings.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



HRC expends 86 percent of its budget on salaries and fringe benefits.

HUMAN RIGHTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	35.52	12.00	11.81	(0.19)	11.68	(0.13)
Non-operating Positions (cap/other)	(2.00)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**33.52**	**12.00**	**11.81**	**(0.19)**	**11.68**	**(0.13)**
SOURCES						
Charges for Services	354	0	15,100	15,100	0	(15,100)
Expenditure Recovery	4,509,831	647,946	713,438	65,492	0	(713,438)
General Fund Support	1,074,688	1,215,774	1,218,502	2,728	1,975,878	757,376
Sources Total	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,919,822	1,119,835	1,124,653	4,818	1,129,747	5,094
Fringe Benefits	1,385,271	508,251	477,435	(30,816)	514,454	37,019
Overhead	49,896	0	0	0	0	0
Professional & Contractual Services	451,300	34,300	56,900	22,600	41,800	(15,100)
Materials & Supplies	21,535	5,000	5,000	0	5,000	0
Services of Other Departments	757,049	196,334	283,052	86,718	284,877	1,825
Uses - Operating Expenditures Total	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
USES BY PROGRAM RECAP						
Human Rights Commission	5,584,873	1,863,720	1,947,040	83,320	1,975,878	28,838
Uses by Program Recap Total	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
Discrimination Division					
Address complaints of discrimination in employment, housing and public accommodations within the City and County of San Francisco					
Total Inquiries & Intakes	1,479	1,700	1,700	1,700	1,800
Total Number of Complaints Filed	95	120	107	107	107
Total Number of Complaints Filed and Settled	20	30	23	23	23

HUMAN SERVICES AGENCY

The Human Services Agency (HSA) promotes well-being and self-sufficiency among individuals, families, and communities in San Francisco. The Human Services Agency is comprised of two separate departments. The Department of Aging and Adult Services (DAAS) is charged with planning, coordinating, providing, and advocating for community-based services for older adults and individuals with disabilities, and works with nearly 44,000 San Franciscans each year. The Department of Human Services (DHS) works with approximately 146,000 San Franciscans each year to provide critical housing, nutrition assistance, income support, and child welfare services.

SERVICES

The Department of Aging and Adult Services provides services through the following divisions:

IN-HOME SUPPORTIVE SERVICES (IHSS) assists more than 22,000 low-income elderly, disabled and/or blind San Franciscans to live safely in their own homes, rather than in a nursing home or other group care facility. The program employs more than 18,000 individuals as independent providers. IHSS workers assist consumers with household chores and personal care. The program works with hospitals and other medical facilities to ensure that homecare services are in place at the time of discharge, which helps to mitigate hospital recidivism.

PROTECTIVE SERVICES DIVISION is comprised of Adult Protective Services (APS), Public Guardian, Public Administrator, Public Conservator, and Representative Payee. Adult Protective Services assists elders (65+) and adults with disabilities/dependent adults (18-64) who are abused or neglected, or at risk of abuse or neglect. The Public Guardian provides probate conservatorship services for San Francisco's seniors and adults with disabilities who are substantially unable to provide for their own personal needs. The Public Administrator handles the estates of deceased San Franciscans when no family members are willing or able to act. The Public Conservator provides mental health conservatorship services for San Franciscans deemed gravely disabled due to mental illness. The Representative Payee manages money for adults with disabilities who cannot manage their own funds and who voluntarily agree to have the Payee manage their money for them.

LONG-TERM CARE OPERATIONS DIVISION is comprised of the Diversion and Community Integration Program (DCIP), the Community Living Fund (CLF), and the San Francisco Transitional Care Program (SF TCP). DAAS is the lead organization of the DCIP, which provides an integrated approach to offering supportive services and housing for individuals diverted from or discharged from Laguna Honda Hospital. The CLF was created to support aging in place and community placement alternatives for individuals who may otherwise require care within an institution. The CLF provides for home- and community-based services, or a combination of equipment and services, that help individuals currently or at risk of being

institutionalized to continue living independently in their homes, or to return to community living. SF TCP is a partnership comprised of eight San Francisco hospitals, nine community-based organizations, and DAAS. The focus of the TCP is to lower hospital readmission rates by providing short-term, targeted social services for adults with disabilities and seniors leaving acute hospital settings.

COMMUNITY SERVICES/INTAKE DIVISION includes the Office on the Aging, County Veterans' Service Office (CVSO), and Integrated Intake. The Office on the Aging works with community-based organizations to provide a wide range of programs and services for seniors and adults with disabilities, including nutrition programs, activity centers, transportation, and legal services. The CVSO helps veterans and their dependents to obtain veterans' benefits and entitlements. Integrated Intake provides 24-hour information and assistance services pertaining to adults with disabilities and seniors, and takes reports of elder/dependent adult abuse, IHSS and CLF referrals, and requests for home delivered meals.

The Department of Human Services provides services through the following program areas:

CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO CHILDREN (CALWORKS) AND WELFARE-TO-WORK SERVICES provide financial assistance and supportive services, such as job readiness assistance, behavioral health treatment, transportation, and services designed to help parents of low-income families secure and retain employment and become self-sufficient.

CHILD CARE PROGRAMS, administered by the Office of Early Care and Education, link low-income families to subsidized child care slots and provide funding for numerous initiatives, including facilities and workforce investments to help ensure that children have access to high-quality early childhood education.

COUNTY ADULT ASSISTANCE PROGRAMS (CAAP) provide financial aid and supportive services such as job training, shelter, Supplemental Security Income (SSI) Advocacy, permanent housing, Homeward Bound, and other services to eligible low-income San Francisco adult residents in order to help clients secure and retain employment and become self-sufficient.

HOUSING AND HOMELESS SERVICES provide assistance and support to homeless individuals and families, including early intervention and prevention, emergency shelters, transitional housing, permanent supportive housing, and other services to help them achieve the highest possible level of self-sufficiency. The Care Not Cash program aims to improve the health and welfare of homeless CAAP clients by offering housing and services as part of their benefit package.

FAMILY AND CHILDREN'S SERVICES protects children from abuse and neglect; supports the well-being of children and families; and finds permanency for children through reunification, legal guardianship, or adoptions. This division operates the child abuse hotline, conducts investigations and case planning, and provides case management for families and for children living at home and in foster care.

CAL-FRESH (FOOD STAMPS) helps adults and families improve their health by providing access to a nutritious diet.

MEDI-CAL HEALTH CONNECTIONS connects San Francisco residents, including seniors, people with disabilities, families, pregnant women, children, and young adults, to free and low-cost health coverage through the Medi-Cal program. With the implementation of the Affordable Care Act in California, the Medi-Cal program will serve many single adults who are not pregnant or disabled, and provide information and enrollment services to San Francisco residents who may be eligible for subsidized health insurance through the Affordable Care Act-authorized health exchange.

ADMINISTRATION, POLICY, AND PLANNING provides support to programs for both DAAS and DHS. Administrative functions include budget, finance, contracts and facilities management, information technology, and human resources. Policy and Planning conducts analyses to support on-going improvement of services to clients, while the investigations office works to ensure program integrity.

For more information, call (415) 557-5000 or 311; or visit **www.sfhsa.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	635,539,107	703,528,686	735,390,261	31,861,575	749,104,932	13,714,671
Total FTE	1,691	1,750	1,871	121	1,894	23

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $735.4 million for the Human Services Agency is $31.9 million, or 4.5 percent, higher than the FY 2012-13 budget of $703.5 million. A significant amount of this increase is due to increased revenue to support the expansion of Medi-Cal as part of the implementation of the Affordable Care Act (ACA), and increased state revenue related to social service realignment and the administration of in-home supportive services. New programs include grant-funded administration of the Housing Opportunities for Persons with AIDS (HOPWA) rental assistance program and a state revenue supported refocusing of CalWORKs services on connecting clients to work.

The FY 2014-15 proposed budget of $749.1 million for the Human Services Agency is $13.7 million, or 1.9 percent, higher than the FY 2013-14 budget of $735.4 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, along with a small increase in the housing and homeless budget for new supportive housing sites opening in FY 2014-15.

Medi-Cal Expansion

The implementation of the Affordable Care Act (ACA) in California will lead to a dramatic expansion in the Medi-Cal caseload. Projections indicate that there may be as many as 40,000 new clients eligible for Medi-Cal in San Francisco beginning in January 2014, and HSA is responsible for enrolling the new clients. In addition, HSA will have to begin providing information and services to San Francisco residents who inquire about eligibility for subsidized health insurance offered through the ACA-authorized health exchange.

This influx of new clients requires new staffing and business processes to improve efficiency. New records management, reception, and eligibility staff included in the FY 2013-14 and 2014-15 budget will allow HSA to streamline services and provide seamless services to clients whether they come to the Department's office in person or call in for service.

Service Center Technology

Multiple programs at HSA—including Medi-Cal, CalFresh, and CalWORKs—have moved some or all of their operations to a service center approach. In contrast to past practices linking each client to one caseworker, this approach allows clients to access their information with any available caseworker in person, on the phone, online, and through the mail. Client information is available electronically, allowing caseworkers to respond to clients' questions and inquiries quickly and efficiently. HSA continues to invest in the software and technology necessary to enhance this approach, and also schedule clients more effectively for appointments.

Connecting to Work

Governor Jerry Brown's redesign of the CalWORKs program for families calls on counties to refocus on connecting clients to meaningful work and long-term self-sufficiency beginning in FY 2013-14. This new approach fits well with HSA's existing Jobs Now program and other employment-focused programs. To meet the State's demands, HSA is adding employment assistance staff as funded by CalWORKs revenue, and updating program rules in order to more fully engage all CalWORKs clients.

Improving Effectiveness

HSA's commitment to data-driven accountability and continuous improvement is rooted in the rigorous analyses performed by its Planning Unit. The Planning Unit works with the executives and program managers of DHS and DAAS programs to develop and analyze information to support Department decision-making and to improve efficiency and effectiveness. Planning analysts track program caseloads and trends on an on-going basis, providing managers with the reports needed to monitor their programs. Planning analysts also conduct needs assessments and program evaluations that inform programmatic changes. Recently, the Planning Unit spearheaded a systematic review of the Department's contracts to sharpen the contract outcomes, align them with program goals, and hold providers to the highest level of accountability. HSA launched an online contracts management database in FY 2012-13 that tracks contractor performance on these outcomes over time.

HOPWA Subsidies

In Spring 2013, HSA assumed responsibility for local administration of the Housing Opportunities for Persons with AIDS (HOPWA) Rental Assistance Program from the San Francisco Housing Authority. The HOPWA Program provides rental subsidies to San Francisco residents who are living with HIV/AIDS and who are very low-income. The FY 2013-14 budget includes $3.1 million from the Mayor's Office of Housing for the program, $2.9 million of which is for rental assistance for clients. The remaining funds support administration of the program. The program's transition to HSA follows a similar, successful transition of the administration of the rental assistance portion of the Shelter Plus Care Program to HSA from the Housing Authority in 2011.

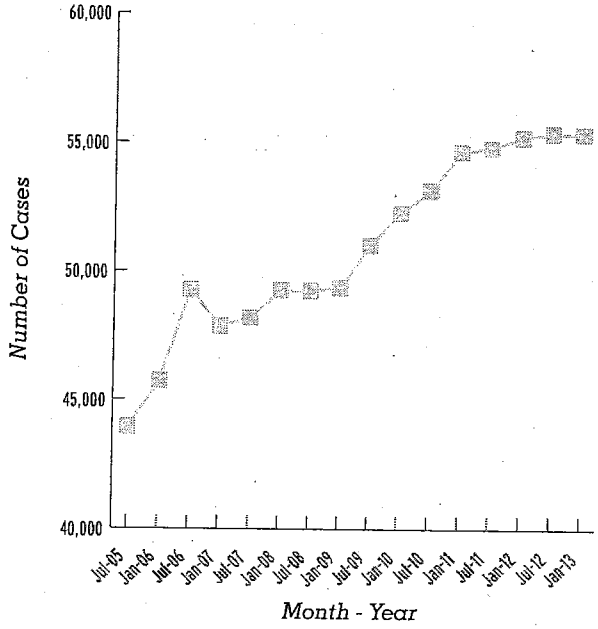
SSI Advocacy

Over the next two fiscal years, HSA will continue to strengthen the Social Security Income (SSI) Advocacy program. This program serves single adults with disabilities in the County Adult Assistance Programs (CAAP) by helping them complete applications and appeals for federal SSI benefits. If clients are successful in their application for SSI, they receive increased income, sometimes as much as $10,000 more a year in cash aid, as well as gain eligibility for Medi-Cal benefits. A recent analysis shows that the SSI Advocacy program benefits the City: a total of 717 clients were awarded SSI during FY 2011-12, resulting in a net benefit of approximately $3.3 million for HSA alone (additional reimbursement also comes to the City through the Department of Public Health for medical services). For every dollar HSA spent on the SSI Advocacy program, it recouped $2.98 in the form of increased revenue, such as reimbursements from SSA and forgone future aid payments. For every dollar HSA spent on the program, HSA estimates that it and the Department of Public Health recouped a combined $4.07.

Broadband Technology Opportunities Program

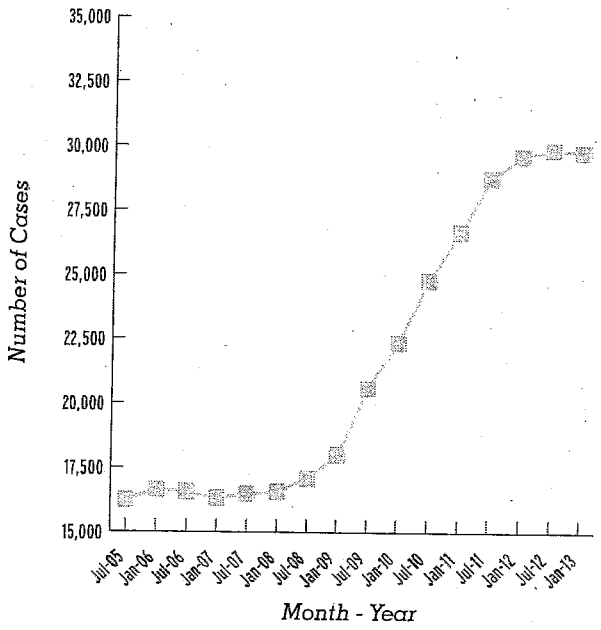
In 2010, the U.S. Department of Commerce awarded $7.9 million to San Francisco for a Broadband Technology Opportunities Program (BTOP). The purpose of the award was to increase technology accessibility in San Francisco with a focus on bridging the digital divide of seniors and adults with disabilities. Of the $7.9 million, HSA received approximately $3.0 million for DAAS Senior Programs. While the activities have helped to enrich the lives of seniors and adults with disabilities, this important work would not be continued after September 2013 without new funding. The FY 2013-14 and 2014-15 budget contains over $1.4 million in General Fund support to continue this program. Over the next two fiscal years, DAAS will work with each of the existing 54 BTOP sites to ensure program effectiveness.

MEDI-CAL CASELOAD GROWTH



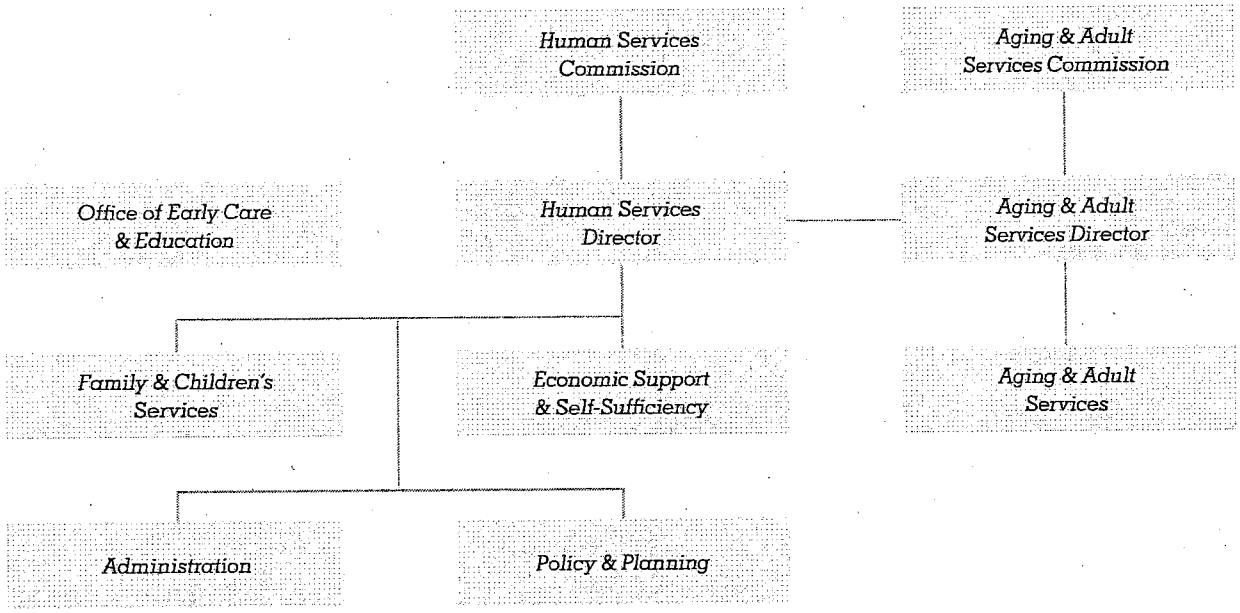
The Medi-Cal caseload has grown by 26 percent since July 2005.

NON-ASSISTANCE FOOD STAMPS CASELOAD GROWTH



The Non-Assistance Food Stamps caseload has grown by 83 percent since July 2005.

HUMAN SERVICES AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,704.52	1,767.07	1,884.90	117.83	1,906.95	22.05
Non-operating Positions (cap/other)	(14.00)	(17.00)	(13.92)	3.08	(13.00)	0.92
Net Operating Positions	**1,690.52**	**1,750.07**	**1,870.98**	**120.91**	**1,893.95**	**22.97**
SOURCES						
Use of Money or Property	339,472	449,928	444,000	(5,928)	444,000	0
Intergovernmental Revenue - Federal	200,968,911	225,541,041	233,412,653	7,871,612	232,221,625	(1,191,028)
Intergovernmental Revenue - State	215,378,496	213,455,932	241,685,515	28,229,583	245,616,169	3,930,654
Intergovernmental Revenue - Other	44,301	0	40,000	40,000	0	(40,000)
Charges for Services	3,317,129	1,394,778	1,275,771	(119,007)	1,275,771	0
Other Revenues	593,716	1,105,861	2,260,728	1,154,867	2,201,153	(59,575)
Transfers In	18,014,051	16,190,156	16,150,250	(39,906)	16,150,250	0
Expenditure Recovery	25,471,895	30,580,766	34,176,557	3,595,791	34,122,571	(53,986)
Transfer Adjustments-Sources	(18,014,051)	(16,190,156)	(16,150,250)	39,906	(16,150,250)	0
Use of / (Deposit to) Fund Balance	(2,238,345)	0	0	0	0	0
General Fund Support	191,663,532	231,000,380	222,095,037	(8,905,343)	233,223,643	11,128,606
Sources Total	**635,539,107**	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
USES - OPERATING EXPENDITURES						
Salaries & Wages	126,827,418	136,501,016	152,349,345	15,848,329	157,199,582	4,850,237
Fringe Benefits	64,049,850	67,423,293	76,877,716	9,454,423	84,566,567	7,688,851
Professional & Contractual Services	26,310,234	25,220,761	26,821,674	1,600,913	26,956,709	135,035
Aid Assistance / Grants	374,159,891	422,558,906	430,010,495	7,451,589	430,269,541	259,046
Materials & Supplies	2,587,551	2,490,011	2,000,261	(489,750)	2,012,233	11,972
Equipment	297,704	200,260	1,579,521	1,379,261	979,016	(600,505)
Services of Other Departments	40,858,572	45,792,989	45,396,249	(396,740)	46,748,284	1,352,035
Transfers Out	18,256,550	16,190,156	16,150,250	(39,906)	16,150,250	0
Transfer Adjustments-Uses	(18,014,051)	(16,190,156)	(16,150,250)	39,906	(16,150,250)	0
Uses - Operating Expenditures Total	**635,333,719**	**700,187,236**	**735,035,261**	**34,848,025**	**748,731,932**	**13,696,671**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	143,763	257,450	355,000	97,550	373,000	18,000
Capital Renewal	0	3,084,000	0	(3,084,000)	0	0
Capital Projects	61,625	0	0	0	0	0
Uses - Project Expenditures Total	**205,388**	**3,341,450**	**355,000**	**(2,986,450)**	**373,000**	**18,000**
USES BY PROGRAM RECAP						
Administrative Support	85,275,509	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
Adult Protective Services	5,949,156	5,504,522	6,001,882	497,360	6,225,519	223,637
Calworks	44,437,990	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
Children's Baseline	18,926,131	28,051,313	28,007,598	(43,715)	28,814,357	806,759
County Adult Assistance Program	51,113,165	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
County Veterans Services	379,250	419,939	436,282	16,343	451,402	15,120
Diversion And Community Integration Prog	3,212,488	3,656,139	3,832,139	176,000	3,832,139	0
Dss Childcare	26,081,489	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
Family And Children's Service	101,573,324	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
Food Stamps	15,556,160	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
Homeless Services	81,974,874	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
In Home Supportive Services	125,492,758	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
Integrated Intake	1,020,521	1,212,564	1,797,703	585,139	2,041,581	243,878
Medi-Cal	23,164,780	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
No Community	242,499	0	0	0	0	0
Office On Aging	19,386,880	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
Public Administrator	1,541,721	1,518,043	1,478,206	(39,837)	1,531,698	53,492
Public Conservator	1,714,293	1,407,365	1,465,174	57,809	1,520,220	55,046

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
USES BY PROGRAM RECAP						
Public Ed Fund - Prop H (March 2004)	215,420	0	0	0	0	0
Public Guardian	2,329,938	2,684,063	2,790,457	106,394	2,888,255	97,798
Representative Payee	562,014	558,936	580,591	21,655	599,603	19,012
Welfare To Work	25,388;747	29,454,222	32,891,457	3,437,235	33,445,256	553,799
Uses by Program Recap Total	**635,539,107**	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADULT SERVICES					
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Total number of In Home Support Services (IHSS) clients	21,591	21,900	21,740	21,840	21,900
Number of unduplicated clients served by the Community Living Fund program	511	500	700	650	650
Percentage of formerly institutionalized Community Living Fund clients who have successfully continued community living for a period of at least six months	77%	80%	80%	80%	80%
Promote the health and well being of San Franciscans					
Number of meals served at centers (OOA)	714,243	750,450	714,147	718,475	718,475
Number of meals delivered to homes (OOA)	1,193,328	987,860	1,333,481	1,007,593	1,007,593
Number of unduplicated individuals served meals through senior congregate and home-delivered meal programs (OOA)	17,570	19,600	17,570	17,800	17,800
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Number of referrals and requests for information about Aging and Adult Services	24,335	23,000	27,000	32,000	32,000
Maximize personal and agency resources					
Number of unduplicated veterans that received assistance	2,432	3,000	3,000	3,000	3,000
Protect and shield against abuse and neglect					
Number of individuals served by the Public Conservator's Office	796	800	800	800	800
Public Guardian: Percentage of mandated visits made per quarter	98%	100%	100%	100%	100%
Total number of conservatees receiving services through the Public Guardian Office	343	350	340	330	330
FAMILY AND CHILDREN'S SERVICE					
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Percent of children who were reunified from child welfare supervised foster care during the most recent 12 month study period and had been in care less than 12 months	61%	75%	65%	75%	75%
FOOD STAMPS					
Promote the health and well being of San Franciscans					
Food Stamps: Error rate	2.7%	4.5%	3.4%	4.5%	4.5%
Current active food stamp caseload	28,057	29,000	28,000	29,000	30,000
HOMELESS SERVICES					
Promote the health and well being of San Franciscans					
Number of households that secured and/or maintained housing due to a one-time grant	1,928	2,500	2,526	2,200	2,200
Number of CAAP clients leaving homelessness due to obtaining housing through Care Not Cash	275	275	296	275	275
Percent of formerly homeless clients (single adults) still in supportive housing or other appropriate placements after one year	91%	90%	91%	90%	90%
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Number of families receiving a rental subsidy	186	200	212	185	185
WORKFORCE DEVELOPMENT					
Facilitate economic self-sufficiency					
Rate of completion of participants enrolled in job readiness programs	69%	65%	67%	70%	70%
Job placement rate for aided individuals	70%	45%	56%	60%	60%
Number of individuals that received workforce development services	3,631	2,500	2,800	3,000	3,000
Number of individuals that were placed in employment (subsidized or unsubsidized)	2,025	1,200	2,300	2,400	2,400

JUVENILE PROBATION

The Department of Juvenile Probation (JPD) locates, develops, and administers programs for the assessment, education, treatment, rehabilitation, and effective supervision of youth under the jurisdiction of the Department.

SERVICES

The Department of Juvenile Probation provides services through the following program areas:

RESIDENTIAL PROGRAMS operates two facilities: the Juvenile Justice Center, where the county juvenile detention facility is located (Juvenile Hall); and the Log Cabin Ranch School, a residential program for adjudicated youth located in La Honda, California.

PROBATION SERVICES serves the community by investigating referrals of youth who are alleged to be beyond parental control or to have committed a crime. The Department also provides supervision services for youth who are wards of the court, or who have been deemed in need of such services by the San Francisco Superior Court.

COMMUNITY PROGRAMS partners with the Department of Children, Youth and Their Families (DCYF) and the Department of Public Health (DPH) to fund violence prevention services provided by community-based organizations. DCYF manages the community-based organization services on behalf of City departments with direction from the Joint Funders, a steering committee composed of principal stakeholders from DCYF, JPD, and DPH.

For more information call (415) 753-7800 or 311; or visit **www.sfgov.org/juvprobation**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	33,815,012	35,687,837	36,986,627	1,298,790	38,225,158	1,238,531
Total FTE	236	236	239	3	239	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $37.0 million for the Department of Juvenile Probation is $1.3 million, or 3.6 percent, higher than the FY 2012-13 budget of $35.7 million. A significant amount of this increase is due to increases in salary and fringe benefits costs; an increase in cost associated with water treatment operations at Log Cabin Ranch; and increases funds for other capital projects. These costs are offset by federal sources.

The FY 2014-15 proposed budget of $38.2 million for the Department of Juvenile Probation is $1.2 million, or 3.3 percent, higher than the FY 2013-14 proposed budget of $37.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs as well as funding for capital projects and facilities maintenance.

Collaborative Approach to Community-Based Programming

Juvenile Probation, the Department of Children, Youth and Their Families, and the Department of Public Health will continue to fund community-based service providers that offer a range of violence prevention programs to San Francisco youth and their families. Strategies aimed at case management, detention alternatives, gender-specific programming, and after-care services continue to be a priority for the Department and the City, as reflected in the Local Action Plan adopted by the Juvenile Justice Coordinating Council.

Juvenile Collaborative Reentry Team (JCRU)

This year, the Department is expanding its reentry programming for youth. Based on a successful three-year pilot, the Department has launched the Juvenile Collaborative Reentry Team (JCRU). The model establishes a collaborative team approach in the development and implementation of reentry plans for youth. A dedicated team of attorneys, social workers, social advocates, probation officers, and clinical case coordinators work with the children and their families to ensure that youth are assisted in a comprehensive and monitored transition and community reintegration process.

Addressing Capital Needs

In FY 2012-13, the Capital Planning Committee funded multiple projects for JPD to improve the conditions of two aging facilities: the Youth Guidance Center Courts and Administration Building and the Log Cabin Ranch facility. In FY 2013-14 and FY 2014-15, the City will invest over $3.5 million in maintaining and improving JPD's capital and facilities infrastructure. Furthermore, the Department has established a close partnership with the San Francisco Public Utilities Commission to assist with the operations and improvements at the water and wastewater treatment system. The Department will expand that partnership in FY 2013-14 to make further improvements.

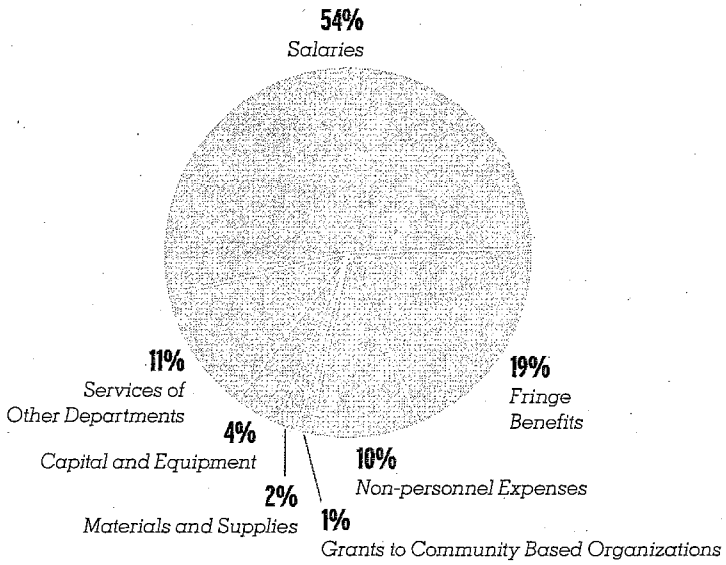
Foster Care Revenue

For FY 2013-14 and continuing in FY 2014-15, the Department will increase its revenue from federal foster care sources (Title IV-E) by $900,000 due to improved time studying for work that probation officers do with foster youth.

Organizational and Staff Development

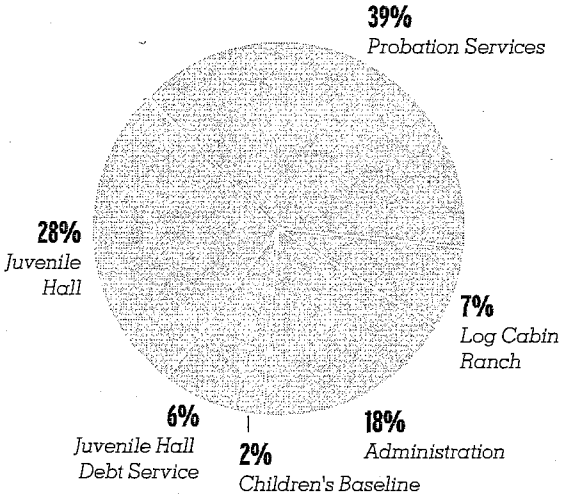
JPD will continue its efforts towards leadership development and training, strengthened community partnerships, and the continued implementation of evidence-based practices. In the coming fiscal years, the Department will continue to extend technical assistance and training for its community partners, provide leadership training for staff, and work to strengthen its operations. In addition, the Department is finalizing a comprehensive policy audit of all of its policies and procedures to ensure consistency with state and federal law, and national best practices.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



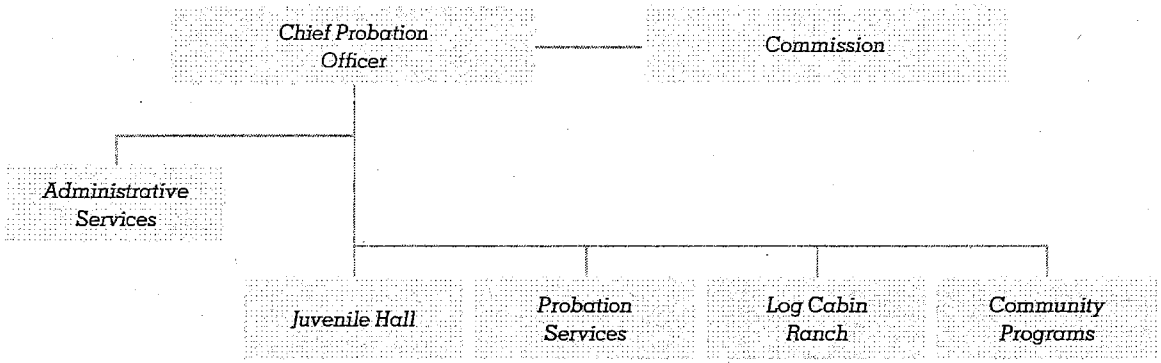
73 percent of Juvenile Probation's budget is expended on staff salaries and benefits.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



76 percent of Juvenile Probation's budget represents direct interactions with and services for San Francisco youth.

JUVENILE PROBATION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	238.49	237.52	240.43	2.91	240.17	(0.26)
Non-operating Positions (cap/other)	(2.00)	(1.50)	(1.00)	0.50	(1.00)	0.00
Net Operating Positions	**236.49**	**236.02**	**239.43**	**3.41**	**239.17**	**(0.26)**
SOURCES						
Licenses & Fines	31	0	0	0	0	0
Intergovernmental Revenue - Federal	2,974,420	1,608,294	2,544,238	935,944	2,521,294	(22,944)
Intergovernmental Revenue - State	4,691,433	4,513,182	4,628,324	115,142	4,734,224	105,900
Charges for Services	44,469	39,000	39,000	0	39,000	0
Other Revenues	140,340	0	0	0	0	0
Expenditure Recovery	89,547	80,000	80,000	0	80,000	0
Use of / (Deposit to) Fund Balance	66,837	0	0	0	0	0
General Fund Support	25,807,935	29,447,361	29,695,065	247,704	30,850,640	1,155,575
Sources Total	**33,815,012**	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
USES - OPERATING EXPENDITURES						
Salaries & Wages	17,942,050	19,150,314	19,873,025	722,711	20,024,941	151,916
Fringe Benefits	7,058,568	6,783,230	6,947,396	164,166	7,529,293	581,897
Overhead	10,000	0	0	0	0	0
Professional & Contractual Services	842,341	3,472,491	3,786,616	314,125	3,780,523	(6,093)
Aid Assistance / Grants	0	248,000	216,256	(31,744)	219,408	3,152
Materials & Supplies	633,972	693,647	673,647	(20,000)	729,177	55,530
Equipment	21,401	23,638	219,092	195,454	128,393	(90,699)
Services of Other Departments	4,321,466	4,136,517	3,965,595	(170,922)	3,949,423	(16,172)
Transfers Out	2,624,818	0	0	0	0	0
Uses - Operating Expenditures Total	**33,454,616**	**34,507,837**	**35,681,627**	**1,173,790**	**36,361,158**	**679,531**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	360,396	330,000	497,000	167,000	364,000	(133,000)
Capital Renewal	0	600,000	808,000	208,000	1,200,000	392,000
Capital Projects	0	250,000	0	(250,000)	300,000	300,000
Uses - Project Expenditures Total	**360,396**	**1,180,000**	**1,305,000**	**125,000**	**1,864,000**	**559,000**
USES BY PROGRAM RECAP						
Administration	7,294,134	7,112,485	7,168,723	56,238	7,288,308	119,585
Children's Baseline	1,065,292	1,001,571	1,010,999	9,428	1,012,158	1,159
Juvenile Hall	11,052,513	11,472,100	11,649,687	177,587	12,286,201	636,514
Juvenile Hall Replacement Debt Payment	2,626,268	2,660,351	2,667,374	7,023	2,665,174	(2,200)
Log Cabin Ranch	2,643,749	3,001,666	3,290,352	288,686	3,331,528	41,176
Probation Services	9,133,056	10,439,664	11,199,492	759,828	11,641,789	442,297
Uses by Program Recap Total	**33,815,012**	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
JUVENILE HALL					
Provide a safe and secure environment for staff and detainees					
Cost per youth per day - Juvenile Hall	$367	$377	$377	$377	$377
LOG CABIN RANCH					
Improve results for residents placed at Log Cabin Ranch					
Percentage of Log Cabin Ranch graduates enrolled in vocational or educational programs within 30 days of release	94%	80%	75%	75%	89%
Percentage of Log Cabin Ranch graduates who do not incur sustained charges for new law violations within the first year of graduation	62%	50%	65%	65%	65%
PROBATION SERVICES					
Utilize probation services and community resources to assist youth in successfully navigating probation.					
Percentage of Early Morning Studies Academy (EMSA) youth who complete GED	66%	70%	70%	70%	72%
Percentage of youth who successfully complete the Evening Report Center Programs	57%	75%	75%	75%	75%
Percentage of probationer applicants through the New Directions Employment Program who get jobs compared with those who have applied	76%	72%	72%	72%	75%
Total number of community service hours completed by probation involved youth	1,665	1,000	1,100	1,100	1,200
Reduce repeat offenders					
Percentage of youth who incur a sustained finding for a new law violation while on probation	3%	5%	5%	5%	5%

LAW LIBRARY

The Law Library (LLB) provides the people of San Francisco free access to legal information and specialized reference assistance in the use of those materials so that they may preserve their rights and conduct their legal affairs.

SERVICES

The Law Library provides the following services:

MAINTAINS A COMPREHENSIVE LEGAL COLLECTION in electronic and print formats, including federal, state, and local laws, ordinances, regulations, and cases; court and legal forms; legal treatises, periodicals, texts, and encyclopedias; practice manuals, legal finding aids, and reference tools; legal materials and guides to meet the needs of both the public and legal professionals; legal resources and databases; and comprehensive archives of precedential cases, laws, regulations, and other essential materials.

ASSISTS PROFESSIONALS in navigating the law and finding the information they need by providing legal research assistance; instruction in the use of complex legal databases; orientation in how to find and use legal resources; library-created reference guides; seminars and legal educational programs; one-on-one legal information services; and by continuously refining, enhancing, and developing new services to meet emerging technologies.

ENSURES THE CURRENCY AND ACCURACY OF THE LEGAL COLLECTION by continuing to update codes and regulations, new case law reports, and current practice materials in print and electronic formats; processing, cataloging, and updating incoming materials daily to ensure their availability in LLB's database system; deleting outdated materials; adding, maintaining, and regularly updating modules to the specialized library software systems; enhancing and adding databases as essential new legal products are developed; monitoring the range of legal information materials, both in print and in electronic formats, to determine what will best serve Law Library patrons; and periodically replacing public computers and legal reference software.

For more information, call (415) 554-6821 or 311; or visit **www.sflawlibrary.org**

BUDGET DATA SUMMARY

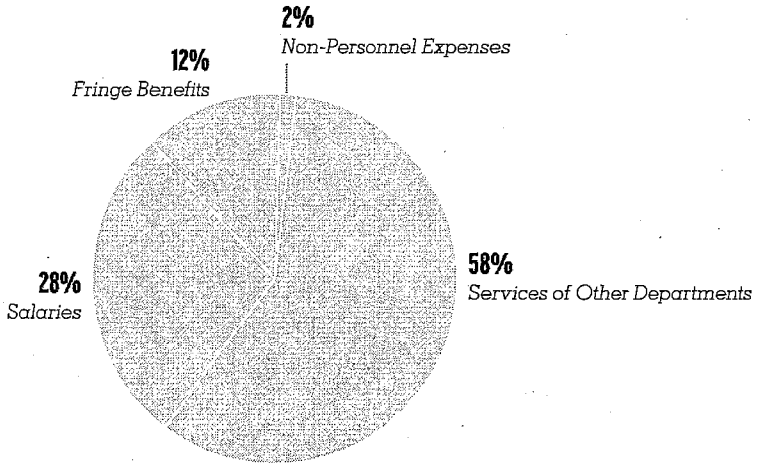
	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	606,639	738,179	1,284,995	546,816	1,484,499	199,504
Total FTE	3	3	3	0	3	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $1.3 million for the Law Library is $0.5 million, or 74.1 percent, higher than the FY 2012-13 budget of $0.7 million. A significant amount of this increase is due to increased facilities rental costs associated with the Law Library's move from the Veterans War Memorial to a new location.

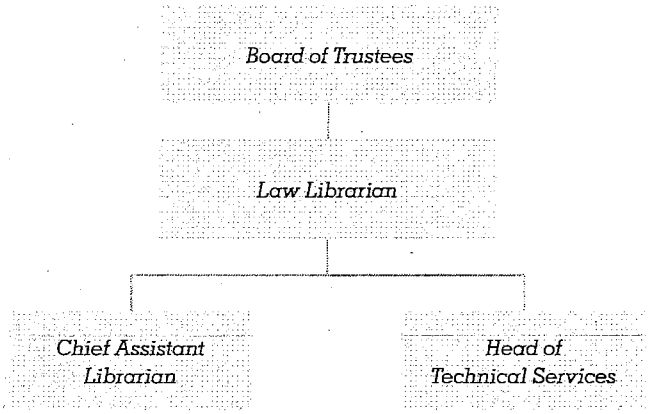
The FY 2014-15 proposed budget of $1.5 million for the Law Library is $0.2 million, or 15.5 percent, higher than the FY 2013-14 budget of $1.3 million. A significant amount of this increase is also due to increased facilities rental costs.

DEPARTMENT USES BY EXPENDITURE TYPE



58 percent of the Department's budget is spent on services of other departments, primarily rent.

LAW LIBRARY


Board of Trustees
Law Librarian
Chief Assistant Librarian
Head of Technical Services

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	3.00	3.00	3.00	0.00	3.00	0.00
Net Operating Positions	**3.00**	**3.00**	**3.00**	**0.00**	**3.00**	**0.00**
SOURCES						
General Fund Support	606,639	738,179	1,284,995	546,816	1,484,499	199,504
Sources Total	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
USES - OPERATING EXPENDITURES						
Salaries & Wages	244,922	346,563	363,194	16,631	367,640	4,446
Fringe Benefits	113,703	140,277	157,554	17,277	171,415	13,861
Professional & Contractual Services	15,627	17,275	17,275	0	17,275	0
Materials & Supplies	435	443	443	0	443	0
Services of Other Departments	231,952	233,621	746,529	512,908	927,726	181,197
Uses - Operating Expenditures Total	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
USES BY PROGRAM RECAP						
Law Library	606,639	738,179	1,284,995	546,816	1,484,499	199,504
Uses by Program Recap Total	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**

MAYOR

The Mayor's Office (MYR) represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant environment.

SERVICES

The Mayor's Office has executive leadership and citywide governance responsibilities, including budget development and public policy direction and implementation. Divisions within the Mayor's Office also provide a range of services to the public, including:

MAYOR'S OFFICE OF NEIGHBORHOOD SERVICES works to ensure that the needs of constituents are addressed quickly and effectively, and fosters communication among residents, neighborhood groups, and City departments.

MAYOR'S OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT coordinates the City's efforts to maximize housing opportunities for low-income households and individuals, and administers a variety of housing finance programs. Its Community Development Division strengthens the social, economic and physical infrastructure of the city's low-income neighborhoods and communities in need. Formerly the Mayor's Office of Housing, in June 2013, the Division has been renamed the Mayor's Office of Housing and Community Development to reflect the Mayor's continued priority to build thriving communities and better integrate housing and community services.

MAYOR'S OFFICE OF PUBLIC POLICY AND FINANCE develops and oversees administration and implementation of the Mayor's policy initiatives; develops the City's annual budget; and provides fiscal oversight to City departments.

MAYOR'S OFFICE OF LEGISLATIVE AND GOVERNMENT AFFAIRS advocates in the City's interest at the local, regional, state, and federal levels of government.

For more information, call (415) 554-6141 or 311; or visit **www.sfmayor.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	98,290,810	26,022,036	51,469,813	25,447,777	54,617,383	3,147,570
Total FTE	37	39	50	11	51	1

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $51.5 million for the Mayor's Office is $25.4 million, or 97.8 percent, higher than the FY 2012-13 budget of $26.0 million. A significant amount of this change is due to the passage in November 2012 of Proposition E – the Housing Trust Fund, which sets aside $20.0 million of city funds for affordable housing beginning FY 2013-14. In FY 2013-14, the Mayor's Office will continue to focus its resources on implementing the Mayor's vision and priorities for the City, including the Mayor's 17-Point Jobs Plan and the Interrupt, Predict and Organize strategy for crime prevention; advocating for funding and policy changes at the state and federal levels; and implementing long-term, sound fiscal policies to improve City government.

The FY 2014-15 proposed budget of $54.6 million for the Mayor's Office is $3.1 million, or 6.1 percent, higher than the FY 2013-14 budget of $51.5 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, and $2.8 million in mandated growth to the Housing Trust Fund.

Long-Term Financial Planning

The Mayor's Office is taking the lead in implementing reforms to provide for more comprehensive long-term financial planning in accordance with Proposition A, which was approved by voters in November 2009. In March of 2013, the Mayor's Office proposed the City's second Five-Year Financial Plan that forecast expenditures and revenues for the next five fiscal years, and provided strategies to address the structural imbalance in the City's finances. This two-year budget will include growing financial reserves, as required by the City's adopted financial policies. These efforts help prepare the City for future economic downturns.

State and Federal Advocacy

In FY 2013-14 and FY 2014-15, the Mayor's Office will continue to advocate for the City's interests as the state and federal governments look to implement significant policy changes, including Health Care Reform, the continued realignment of public safety and human services functions, and the elimination of redevelopment agencies. Another important priority for the City is the implementation of High Speed Rail and its northern terminus at the Transbay Transit Center.

Violence Prevention

In July 2012, Mayor Lee announced a new violence prevention and intervention initiative –"Interrupt, Predict, and Organize for a Safer San Francisco" (IPO). As a part of IPO, multiple goals and objectives are outlined to ensure public safety. One of the major objectives of IPO is to implement a coordinated service strategy and to address early intervention, education, workforce, and behavioral health needs of high at-risk and in-risk individuals in San Francisco's high crime neighborhoods. This initiative seeks to ensure better coordination between City departments, as well as implement new innovative crime prevention strategies.

Housing Trust Fund (Proposition C)

In November 2012, voters overwhelmingly passed Proposition C, the Mayor's initiative to create a Housing Trust Fund (HTF) to provide 30 years of ongoing funding to build and preserve homes affordable to San Francisco's low- and middle-income residents. FY 2013-14 marks the first year of HTF funding, starting at $20 million and growing annually. Implementation of the Housing Trust Fund focuses on four principal outcomes: to create a long-term funding stream to build and preserve thousands of affordable rental homes and homeownership opportunities; provide incentives to market-rate developers to build homes affordable to middle-income San Franciscans onsite within private developments; fund neighborhood improvements; and stimulate overall housing production by creating a more consistent and predictable set of development rules.

To ensure successful implementation, the Mayor's Office of Housing and Community Development (MOHCD) has undertaken steps to update the City's Inclusionary Housing program; conduct stakeholder outreach to receive input on existing program enhancements and new program development; and identify projects in the City's affordable housing pipeline for funding commitments. Key programs and projects to be funded from the HTF include: (1) expansion of down payment assistance programs, including new opportunities for the City's First Responders; (2) expansion of single family rehabilitation and healthy homes programs; (3) implementation of a new small site acquisition and rehabilitation program for properties of fewer than 25 units; (4) additional funding for foreclosure and eviction prevention services; and (5) funding commitments for multifamily affordable housing development.

HOPE SF and Citywide Affordable Housing Progress

The FY 2013-14 and 2014-15 proposed budget includes funding for HOPE SF, the City's signature initiative that works to revitalize the most distressed public housing sites as mixed-income developments. In FY 2013-14, construction on the second phase of the Hunters View development will start. Alice Griffith, the second HOPE SF project, which is a 1,200 unit development that is part of the Hunters Point Shipyard Major Approved Development Project, will begin construction on its first phase. Additionally, MOHCD will work on environmental and land use approvals in coordination with the development teams for Sunnydale and Potrero, following upon the receipt of federal Choice Neighborhoods Initiative planning grants by each of those sites in 2012.

The Mayor's Office of Housing and Community Development and its partner agencies continue to fund additional supportive housing developments, making significant progress towards the housing goals of the City's Ten-Year Plan to End Homelessness. The key projects under construction in FY 2013-14 include: St. Anthony's Senior Housing, a 90-unit senior housing development to be built above a renovated St. Anthony's Dining Room in the Tenderloin; 1180 4th Street, the first affordable housing development in Mission Bay South; Broadway-Sansome Family Apartments, a 74-unit supportive housing development for low-income and homeless families on a former Embarcadero Freeway on-ramp site; and 1100 Ocean Avenue, a 70-unit supportive housing development for families and transitional age youth (TAY) on a former SFMTA bus loop across from San Francisco City College.

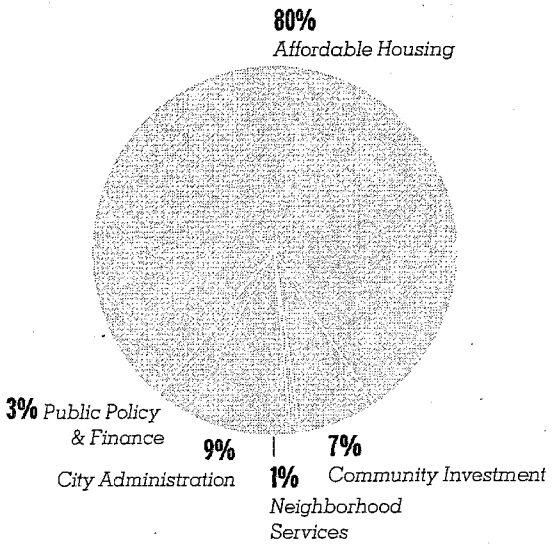
Preserving Services to Communities and Vulnerable Residents

Despite federal funding reductions to the City's U.S. Department of Housing and Urban Development (HUD) entitlement programs, the Mayor's Office of Housing and Community Development will be able to sustain FY 2012-13 fund levels for its federal grantees through FY 2013-14. MOHCD grants will assist more than 3,000 individuals with counseling to help prevent eviction or loss of housing; provide more than 3,500 individuals with free legal counseling and representation to protect victims of domestic violence, employment discrimination, and housing discrimination; and assist more than 1,000 individuals with financial literacy and homeownership counseling to build assets and become economically self-sufficient. Grants will also fund critical capital improvements at 19 community facilities; support tree-planting and other landscaping improvements at 135 locations; and sustain supportive services, operating costs and capital repairs for living facilities for people with HIV/AIDS.

Implementing OCII Affordable Housing Obligations

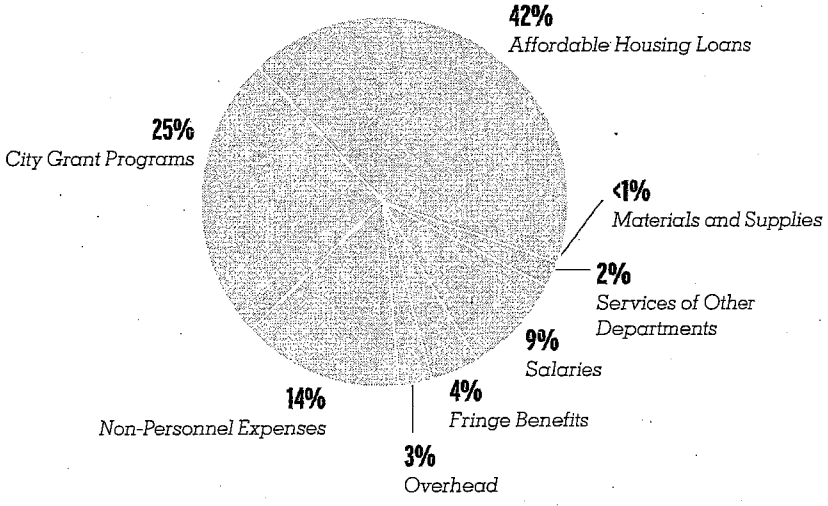
In 2012, all former Redevelopment Agency Housing assets (real property and outstanding loans) were transferred to MOHCD as a result of the State's budgetary action to dissolve redevelopment agencies throughout California. MOHCD continues to oversee the management of these housing assets. In FY 2013-14, MOHCD will continue to partner with the Office of Community Investment and Infrastructure (OCII), the Successor Agency to the San Francisco Redevelopment Agency, to assist OCII in implementing its enforceable housing obligations that include the Alice Griffith HOPE SF site, the City's replacement housing obligation, and sites in the three Major Approved Development Projects (Mission Bay, Hunters Point Shipyard, and Transbay).

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



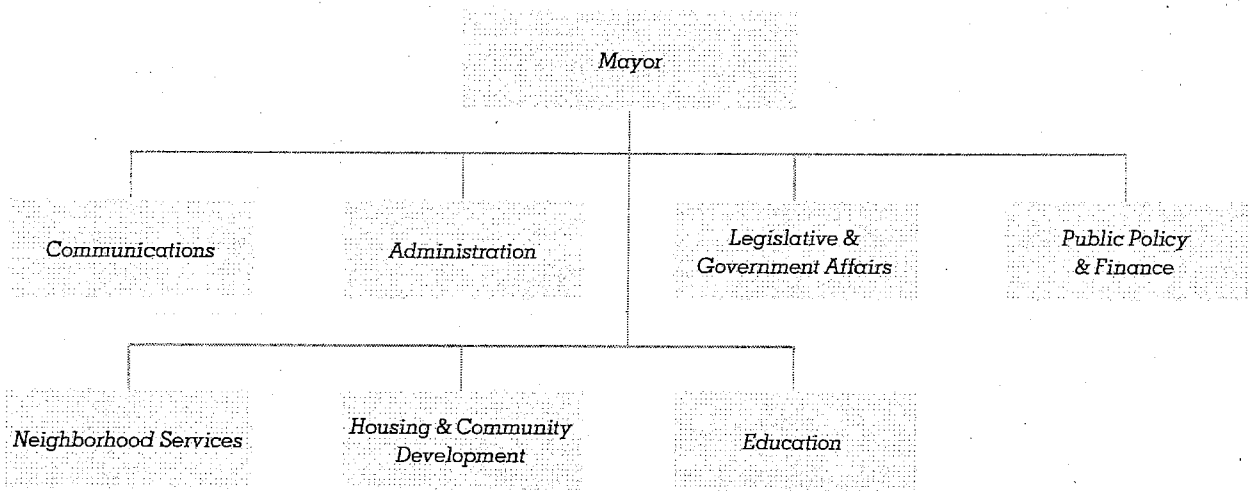
The Mayor's Office of Housing and Community Development accounts for approximately 87 percent of the Mayor's Office's budget, providing community investment and affordable housing.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Work associated with the new Housing Trust Fund comprises the largest portion of the Mayor's Office's expenditures.

MAYOR


Mayor
Communications
Administration
Legislative & Government Affairs
Public Policy & Finance
Neighborhood Services
Housing & Community Development
Education

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	93.44	94.82	106.00	11.18	107.08	1.08
Non-operating Positions (cap/other)	(56.30)	(56.30)	(56.30)	0.00	(56.30)	0.00
Net Operating Positions	**37.14**	**38.52**	**49.70**	**11.18**	**50.78**	**1.08**
SOURCES						
Local Taxes	500,000	5,500,000	0	(5,500,000)	0	0
Licenses & Fines	0	0	650,000	650,000	0	(650,000)
Use of Money or Property	2,376,385	3,000,000	5,500,000	2,500,000	5,500,000	0
Intergovernmental Revenue - Federal	10,077,536	0	0	0	0	0
Intergovernmental Revenue - State	823,895	907,000	1,037,000	130,000	1,035,000	(2,000)
Intergovernmental Revenue - Other	0	0	1,368,000	1,368,000	1,365,000	(3,000)
Other Revenues	245,256,954	300,000	350,000	50,000	350,000	0
Transfers In	1,316,870	0	20,560,000	20,560,000	23,360,000	2,800,000
Expenditure Recovery	9,662,767	8,485,775	11,527,678	3,041,903	14,320,172	2,792,494
Transfer Adjustments-Sources	(1,316,870)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	(174,437,661)	690,855	712,143	21,288	732,948	20,805
General Fund Support	4,030,934	7,138,406	9,764,992	2,626,586	7,954,263	(1,810,729)
Sources Total	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,135,162	3,782,059	4,881,778	1,099,719	5,068,013	186,235
Fringe Benefits	1,802,616	1,573,223	2,146,543	573,320	2,396,542	249,999
Overhead	0	0	1,405,582	1,405,582	1,408,305	2,723
Professional & Contractual Services	25,028,918	9,877,818	7,379,358	(2,498,460)	7,170,752	(208,606)
Aid Assistance / Grants	63,853,148	9,909,345	34,739,882	24,830,537	37,907,036	3,167,154
Materials & Supplies	21,704	43,689	43,689	0	43,689	0
Debt Service	(4,123)	0	0	0	0	0
Services of Other Departments	3,453,385	835,902	872,981	37,079	623,046	(249,935)
Transfers Out	1,316,870	0	0	0	0	0
Transfer Adjustments-Uses	(1,316,870)	0	0	0	0	0
Uses - Operating Expenditures Total	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
USES BY PROGRAM RECAP						
Affordable Housing	71,676,349	9,356,855	31,456,143	22,099,288	32,369,885	913,742
City Administration	4,011,143	4,460,237	4,653,049	192,812	4,702,454	49,405
Community Investment	5,890,001	3,815,211	3,845,514	30,303	3,198,513	(647,001)
Criminal Justice	155,578	8,101	8,095	(6)	8,097	2
Homeless Services	5,267,078	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
Lead-Based Paint Hazard Control Program	245,569	0	0	0	0	0
Neighborhood Services	201,924	335,341	407,392	72,051	421,252	13,860
Public Finance	9,640,604	0	0	0	0	0
Public Policy & Finance	1,202,564	1,410,795	1,469,933	59,138	1,520,341	50,408
Uses by Program Recap Total	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
AFFORDABLE HOUSING					
Provide affordable housing					
Number of homeownership opportunities or assistance received by first time homebuyers	122	130	130	130	130
COMMUNITY DEVELOPMENT					
Promote economic development in low-income communities					
Number of small business and micro-enterprise start-ups assisted	415	325	380	380	380
Number of jobs created	269	190	315	315	315
Number of business expansions assisted	704	450	500	500	500
Number of jobs retained	240	80	200	200	200
Number of direct loans made to small businesses and micro-enterprises	4	15	20	18	18
NEIGHBORHOOD SERVICES					
Respond to citizens					
Number of Certificates, Proclamations, and Greeting Letters Issued	1,645	1,500	1,610	1,500	1,600
Number of Town Halls Produced	7	7	7	7	7
PUBLIC POLICY & FINANCE					
Obtain citizen input and promote understanding of the City's budget					
Number of presentations to advocates, labor groups, community organizations and other stakeholders	35	25	25	25	25

MUNICIPAL TRANSPORTATION AGENCY

The Municipal Transportation Agency (MTA) operates the Municipal Railway (Muni), manages parking, traffic and taxi regulation, and manages pedestrian, bicycling, and streetscape programs. On a daily basis, the MTA endeavors to improve the quality of life for residents, businesses, and visitors alike through implementation of the City's Transit First Policy, and to ensure mobility for all who live, visit, and work in San Francisco.

SERVICES

The Municipal Transportation Agency provides services through the following program areas:

MUNI provides electric trolley bus, hybrid and diesel motor coach, light rail, cable car, historic streetcar, and contracted paratransit service to the city. Muni also manages the Transit Effectiveness Project (TEP), which was the first comprehensive study and assessment of the Muni system in a generation. The TEP is expected to improve operational effectiveness and system reliability through various measures, which will be launched in the coming years.

SUSTAINABLE STREETS manages the safe and convenient operation of city streets, including traffic, pedestrians, bicycles, and transit lanes, as well as public parking garages and parking meters; installs and maintains traffic signals, traffic signs, and street markings; and coordinates safe traffic flow at school intersections.

PEDESTRIAN AND BICYCLE PROGRAMS focus on improving walking and bicycling in San Francisco by emphasizing safety, congestion improvements, emissions reduction, and personal health promotion.

SAFETY, TRAINING, SECURITY & ENFORCEMENT enhances safety and security of the transit system as well as enforcement of parking regulations and a system safety program focused on attaining an optimum level of safety and environmental compliance.

ACCESSIBLE SERVICES manages contracted paratransit (door-to-door) service for customers with disabilities who cannot independently use regular Muni service, and ensures that fixed-route Muni services and other MTA services and programs are accessible to seniors and persons with disabilities.

TAXI SERVICES regulates the taxi industry with the goal of improving services to residents and visitors to San Francisco by working with taxi drivers, taxi companies, and medallion holders.

For more information, call 311; or visit **www.sfmta.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	794,991,711	830,617,051	849,897,053	19,280,002
Total FTE	4,141	4,388	4,481	93

BUDGET ISSUES AND DETAILS

The Municipal Transportation Agency is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and FY 2013-14 budget. The FY 2013-14 adopted budget of $853.0 million for the Department is $22.4 million, or 2.7 percent, higher than the FY 2012-13 budget of $830.6 million. This increase reflects revenue increases from the Department's General Fund baseline, parking fees and fines, transit fare, operating grants, and miscellaneous revenues, as well as expenditure increases in salary and fringe benefits costs, debt service work orders, and non-personnel services. The amended budget of $849.9 million is the same as the adopted budget, but reflects work order cost adjustments and other citywide technical adjustments.

The MTA does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

Investment in Maintenance

In recent years, the MTA has not sufficiently funded Muni's maintenance costs, which has adversely impacted the system's reliability. The MTA's budget will focus on reversing that trend by making a significant investment in maintenance to improve service and address safety. At the same time, the MTA is budgeting for the system's future by ensuring funding for key planning efforts to improve service, such as all-door boarding. The budget also includes efficiencies and revenue measures. Efficiencies include management position elimination, labor savings from open labor contracts, reduction in overtime expenditures, and improved workers' compensation performance. Revenue measures include inflation-based indexing of most fares, fees, and fines, as well as an additional pass-through of a state-imposed parking ticket fee. Altogether, this budget represents an important step towards implementation of MTA's FY 2013-2018 Strategic Plan.

Revenue Bonds

In Summer 2012, the MTA refunded $47.0 million existing debt on garages and parking meters as well as issued $28.0 million in revenue bonds to fund state-of-good-repair transit and garage projects. Addressing these long-standing capital needs will reduce MTA's maintenance expenses in their operating budget. The revenue bonds will be obligations of the MTA, with the principal and interest payable from MTA's gross revenues, excluding General Fund transfers. Annual debt service is expected to be less than 2 percent of MTA's annual operating budget.

Free Muni for Low-Income Youth Pilot

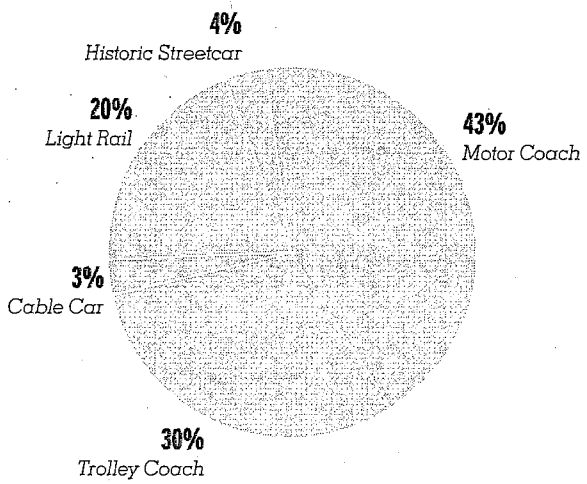
On March 1, 2013, the MTA began providing free transit service for low-income youth, ages 5-17, who use a Clipper® card for a monthly pass. The MTA originally secured a $1.6 million Metropolitan Transportation Commission (MTC) grant in FY 2012-13. An additional $2.2 million is expected for FY 2013-14 allowing for a sixteen month pilot program. These grant funds supplement $4.3 million in existing operating funds approved by the MTA Board of Directors and $0.4 million from the San Francisco County Transportation Authority to use towards this program.

Central Subway

The Central Subway Project is Phase 2 of the Third Street Light Rail Program that will link the Bayview and Visitacion Valley with Mission Bay, South of Market (SoMa), Yerba Buena/Moscone Center, Union Square, and Chinatown. The Central Subway will improve regional connections to Caltrain, BART, Muni rail lines, and bus routes while reducing travel time and providing rapid transit in this burgeoning and increasingly congested corridor.

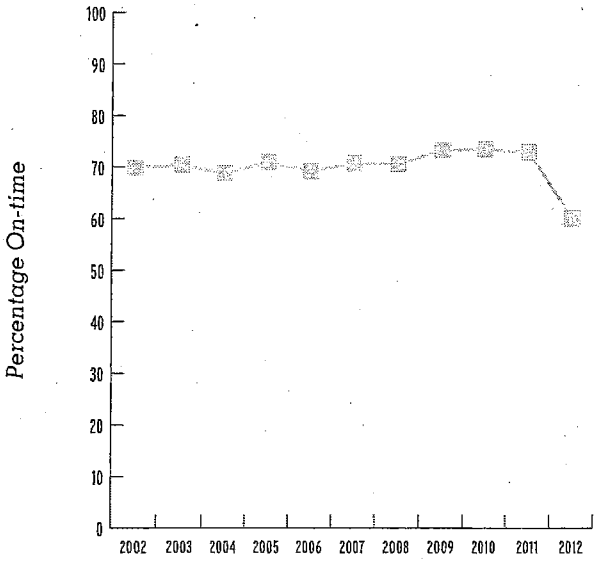
This year, the MTA commenced major construction in SoMa and Union Square. Due to community concerns about construction disruptions, the MTA has worked to relocate the retrieval site of tunnel boring machines to private property in North Beach. The extended light rail line is slated to open to the public in 2019.

MUNI PASSENGERS BY VEHICLE MODE



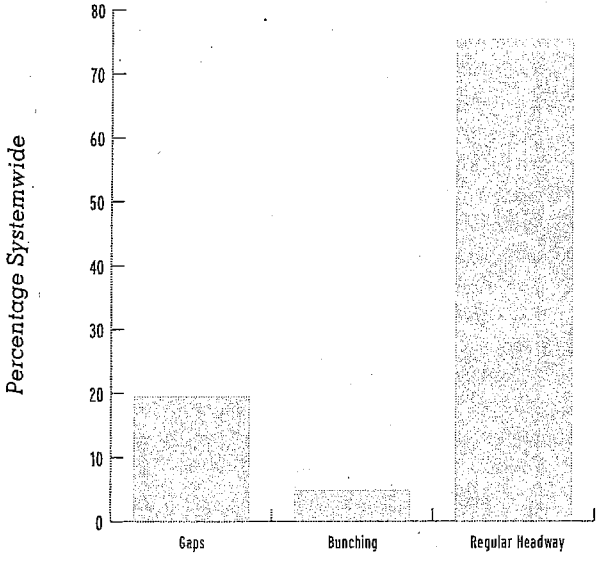
Each year, Muni carries over 200 million passengers – approximately 700,000 on an average weekday. Approximately one-quarter of trips are served on the rail systems, and over half are on the zero-emission electric fleet (trolley coach, cable car, light rail, and historic streetcar).

PERCENTAGE OF MUNI VEHICLES MEETING ON-TIME STANDARDS



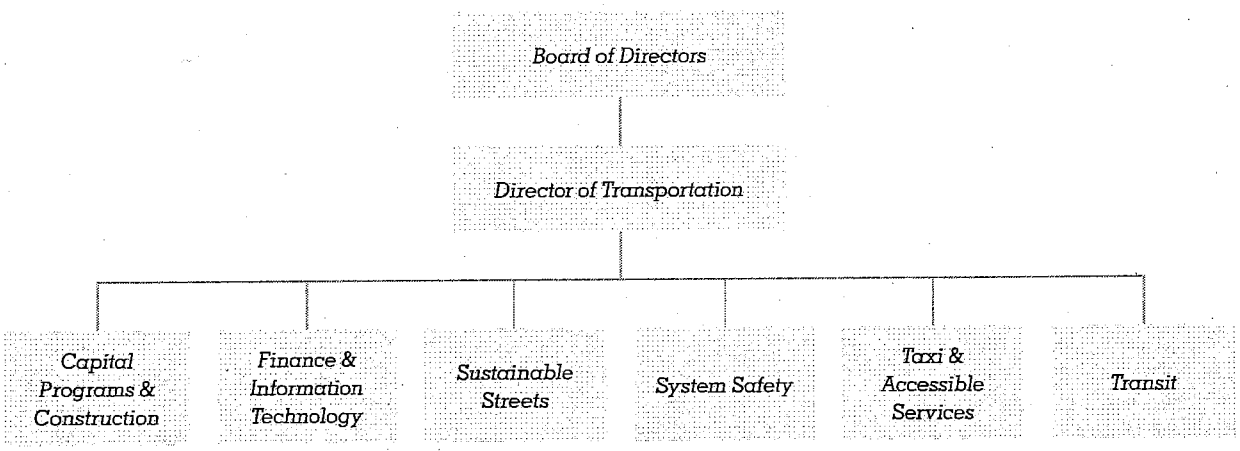
The decline in on-time performance from FY 2010-11 to FY 2011-12 is largely due to an improved calculation methodology that more accurately measures schedule adherence.

HEADWAY STATUS OF MUNI VEHICLES



For more than 75 percent of observed timepoints, Muni vehicles arrived at expected time intervals.

MUNICIPAL TRANSPORTATION AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	4,514.34	4,751.17	4,849.36	98.19
Non-operating Positions (cap/other)	(373.75)	(363.00)	(368.04)	(5.04)
Net Operating Positions	**4,140.59**	**4,388.17**	**4,481.32**	**93.15**
SOURCES				
Licenses & Fines	113,416,202	119,690,539	111,887,772	(7,802,767)
Use of Money or Property	96,917,024	94,639,056	98,361,428	3,722,372
Intergovernmental Revenue - Federal	0	3,700,000	3,700,000	0
Intergovernmental Revenue - State	35,480,245	32,500,000	33,100,000	600,000
Intergovernmental Revenue - Other	75,797,812	77,500,000	78,870,000	1,370,000
Charges for Services	229,306,150	225,144,634	221,946,345	(3,198,289)
Other Revenues	789,471	0	0	0
Transfers In	150,837,868	199,975,539	198,010,118	(1,965,421)
Expenditure Recovery	80,767,024	87,132,257	87,822,149	689,892
Transfer Adjustments-Sources	(160,142,558)	(222,594,974)	(215,800,759)	6,794,215
Use of / (Deposit to) Fund Balance	(40,817,527)	0	0	0
General Fund Support	212,640,000	212,930,000	232,000,000	19,070,000
Sources Total	**794,991,711**	**830,617,051**	**849,897,053**	**19,280,002**
USES - OPERATING EXPENDITURES				
Salaries & Wages	365,476,076	346,502,310	355,842,807	9,340,497
Fringe Benefits	178,972,173	176,178,282	189,835,767	13,657,485
Overhead	81,636,233	85,637,927	86,992,379	1,354,452
Professional & Contractual Services	94,832,252	141,274,265	135,132,605	(6,141,660)
Materials & Supplies	56,983,572	81,643,783	77,182,744	(4,461,039)
Equipment	2,091,395	1,088,999	978,355	(110,644)
Debt Service	2,685,035	9,000,000	12,000,000	3,000,000
Services of Other Departments	60,189,812	64,053,920	62,132,416	(1,921,504)
Transfers Out	98,381,606	137,902,539	130,554,118	(7,348,421)
Budgetary Reserves	0	9,930,000	10,000,000	70,000
Transfer Adjustments-Uses	(160,142,558)	(222,594,974)	(215,800,759)	6,794,215
Uses - Operating Expenditures Total	**781,105,596**	**830,617,051**	**844,850,432**	**14,233,381**
USES - PROJECT EXPENDITURES				
Capital Renewal	196,900	0	0	0
Capital Projects	13,689,215	0	5,046,621	5,046,621
Uses - Project Expenditures Total	**13,886,115**	**0**	**5,046,621**	**5,046,621**
USES BY PROGRAM RECAP				
Accessible Services	13,801,006	20,913,224	22,178,474	1,265,250
Administration	52,075,497	69,028,044	73,440,798	4,412,754
Agency Wide Expenses	92,558,473	105,049,662	66,625,738	(38,423,924)
Capital Programs & Construction	18,313	100,402	(2,434)	(102,836)
Customer Service	919	0	0	0
Development And Planning	917,187	714,521	919,103	204,582
Parking & Traffic	76,468,029	82,629,336	90,364,209	7,734,873
Parking Garages & Lots	18,327,941	24,377,430	27,724,828	3,347,398
Rail & Bus Services	464,632,482	443,907,050	486,718,110	42,811,060
Revenue, Transfers & Reserves	16,999,761	0	0	0
Security, Safety, Training & Enforcement	56,855,561	79,798,726	78,675,457	(1,123,269)
Taxi Services	2,336,542	4,098,656	3,252,770	(845,886)
Uses by Program Recap Total	**794,991,711**	**830,617,051**	**849,897,053**	**19,280,002**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
Goal 2: Make transit, walking, bicycling, taxi, ridesharing & carsharing the preferred means of travel					
Objective 2.1: Improve customer service and communications					
Hazardous traffic signal reports: % responded to and repaired within two hours	97%	98%	97%	98%	98%
Parking meter malfunction reports: % responded to and repaired within 48 hours	84%	86%	81%	86%	86%
Objective 2.2: Improve transit performance					
Percentage of on-time performance	60.1% *	85.0%	59.1% **	85.0%	85.0%
% of scheduled service hours delivered	97.5%	98.5%	96.9%	98.5%	98.5%
Goal 3: Improve the environment and quality of life in San Francisco					
Objective 3.4: Deliver services efficiently					
Cost per revenue mile	$26.82	n/a	$27.89	$29.01	$30.17
Cost per boarding	$2.93	n/a	$3.05	$3.17	$3.30
Farebox recovery ratio	31%	n/a	31%	30%	30%

* Due to data collection constraints associated with new OTP calculation methodology, reported FY 2011-12 figures include only observations from October 14, 2011 through June 30, 2012.

** Methodology for calculating On-Time Performance (OTP) in FY 2011-12 and beyond differs from previous methodology. The more conservative current methodology reflects whether vehicles are actually adhering to their defined schedules and has resulted in lower on-time performance figures."

POLICE DEPARTMENT

The Police Department (POL) is committed to excellence in law enforcement and dedicated to the people, traditions, and diversity of the City and County of San Francisco. In order to protect life and property, prevent crime, and reduce the fear of crime, the Department provides service with understanding, response with compassion, performance with integrity, and law enforcement with vision.

SERVICES

The Police Department provides services through the following divisions:

OPERATIONS serves to protect life and property, works closely with the community to prevent crime, solves crimes using thorough investigative techniques, identifies and arrests suspects, prepares cases for prosecution, and reduces the fear of crime while providing a safe San Francisco environment. This is accomplished by forming partnerships with the residents, merchants, and visitors of the City, and working collaboratively to solve neighborhood problems.

The three major sub-divisions of the Operations Division are: Patrol – Golden Gate Division; Patrol – Metro Division; and the Investigations Bureau.

SPECIAL OPERATIONS shares the mission of Operations and is comprised of the specialized units within the Police Department. These include Tactical units such as Specialists, Hondas, Canines and Mounted, Explosive Ordinance Disposal, Fugitive Recovery Enforcement Team, as well as the Marine, Homeland Security, Violence Reduction Team, and Joint Terrorist Task Force units.

Special Operations also collaborates with the Public Utilities Commission (PUC) and the Municipal Transportation Agency (MTA), to ensure the safety of our city's water system and the security of passengers, drivers, and property of the MTA.

AIRPORT handles security, traffic control, and law enforcement at the San Francisco International Airport, which is physically located in San Mateo County. Police personnel assigned to the Airport support the security programs and emergency procedures of the Airport to provide the public with a safe, secure, efficient, and customer-friendly airport.

ADMINISTRATION provides technical and administrative support, works to increase overall Department efficiency, and ensures that daily functions are carried out effectively. Administration consists of Crime Information Services, Fleet, Forensic Services, Property, Staff Services, Technology, and Training.

For more information, call (415) 553-1651 or 311; or visit **www.sf-police.org**

OFFICE OF CITIZEN COMPLAINTS (OCC) is a civilian department under the jurisdiction of the San Francisco Police Commission. The OCC is independent from the Police Department but is included as part of the Police Department's budget. The City Charter mandates the OCC to "promptly, fairly, and impartially investigate" all civilian complaints of misconduct or neglect of duty against Police Department sworn members, confidentially report its factual findings in investigations, and present statistical reports and policy recommendations to the Police Commission. The OCC mediates eligible complaints and conducts outreach to inform the public and create transparency about its services.

For more information, call (415) 241-7711 or 311; or visit **www.sfgov.org/occ**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	472,416,229	489,946,208	527,568,477	37,622,269	529,674,847	2,106,370
Total FTE	2,665	2,655	2,734	79	2,743	9

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $527.6 million for the Police Department is $37.6 million, or 7.7 percent, higher than the FY 2012-13 budget of $489.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs. In addition, this proposed budget includes one-time capital dollars to purchase furniture, fixtures, and equipment (FF&E) for the new public safety building scheduled to open in the fall of 2014.

The FY 2014-15 proposed budget of $529.7 million for the Police Department is $2.1 million, or 0.4 percent, higher than the FY 2013-14 budget of $527.6 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Comprehensive Hiring Plan

In recent years, the Police Department has experienced a large number of retirements. With the expiration of the Deferred Retirement Option Program (DROP), the Department is certain that there will continue to be significant retirements in FY 2013-14 and FY 2014-15. To address attrition, the Department is in the 2nd year of implementation of its six-year hiring plan. This plan allows the department to conduct three General Fund-supported Police Academy classes of 50 recruits each year in order to backfill retirements and increase the size of the force. The Department's hiring plan also includes a commitment to increase civilian hiring, which will ensure that there is adequate staff in non-sworn functions. The FY 2013-14 proposed budget supports 32 of these hires, which will allow the Department to move officers currently performing these functions out into the field.

Public Safety Building Progress

Funded by the first Earthquake Safety and Emergency Response General Obligation Bond, the new Public Safety Building construction project broke ground in FY 2011-12. The Public Safety Building will house Police headquarters as well as a district police and fire station in the Mission Bay neighborhood. The FY 2013-14 proposed budget includes funding for the purchase of FF&E to ensure that the constructed building will be ready for use when it opens in 2014.

Technological Improvements

The Police Department strives to utilize new technology to improve its policing efforts and will continue its effort to move to a more stable and robust technology platform. The Department's four-point plan for technology improvements includes creating a robust data warehouse, equipping officers with proper technology tools, creating a technology help desk, and building a strong technology team. The Crime Data Warehouse, a year into development, will enable better crime prevention and improve officer safety and effectiveness. The Department will add to its recent technological advancements with continued enhancements of its data warehouse, which provides immediate access to crime data as crime occurs. This will allow the Department members to instantly identify suspects, locate similar crimes nationwide, and identify hot spots and crime trends. This new technology-based platform integrates over 24 criminal justice systems into one easy-to-use system for police access in vehicles, stations, or on their smart devices deployed in the field.

Community Policing

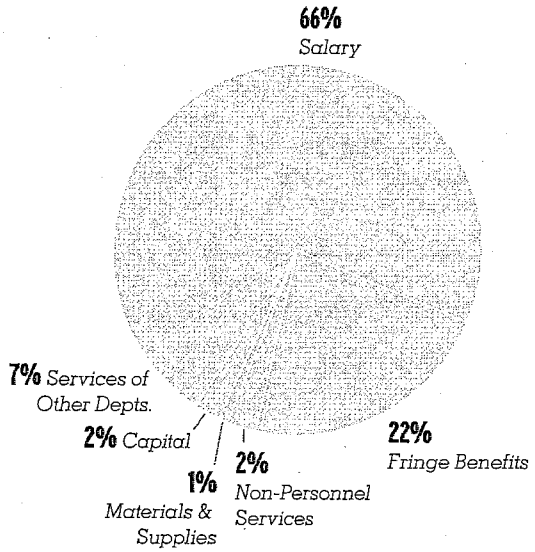
Community Policing is a shared philosophy and organizational strategy in which the police work collaboratively with community and business members, community-based organizations, and other City agencies, in order to reduce violent crime, create safer communities, and enhance the health and vibrancy of neighborhoods in San Francisco. There are several components to Community Policing, which include genuine partnerships between the police and community, problem solving, shared responsibility, mutual respect, interaction with youth, and communication. Community Policing requires that the police communicate regularly and openly with the community in a language-accessible manner, and provide information about crime and crime prevention.

Youth Programs

In the next two fiscal years, the Police Department will continue to prioritize partnerships and increase communication with community-based organizations

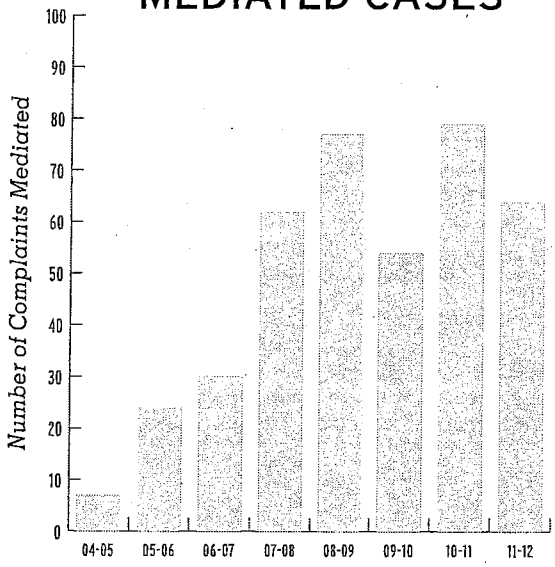
and educational institutions to provide San Francisco youth with opportunities to participate in positive learning activities. Although the Department continues to participate in and sponsor numerous events and programs, including the Wilderness and Fishing programs and the Police Activities League (PAL), in FY 2013-14, the Department will emphasize promoting the Chief's "finish high school" philosophy. To this end, the Department will continue to implement the Future Graduates Program in which members of the Police Department, along with a diverse group of City employees who began their jobs with only a high school diploma, encourage students to stay in school for a healthy and successful life.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



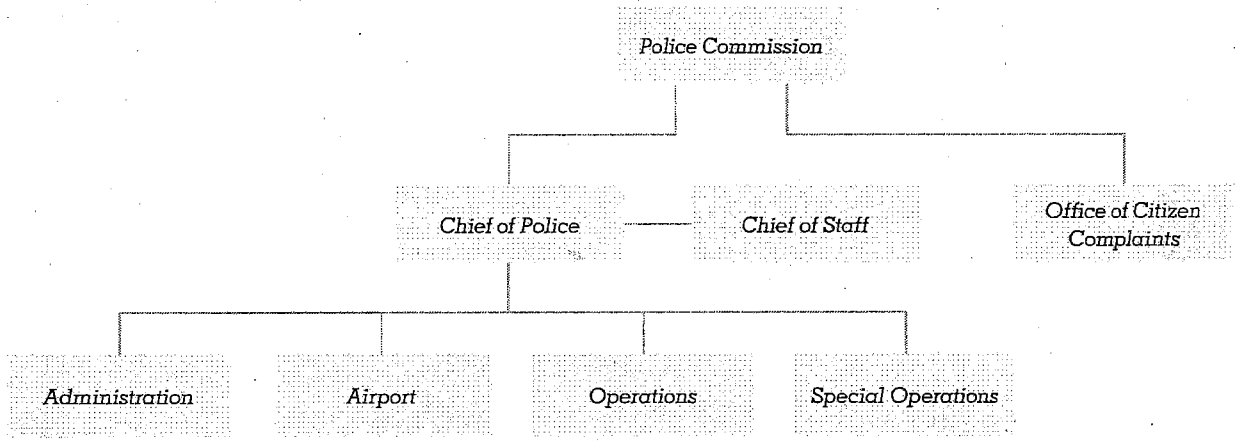
The Department expends 88 percent of its budget on staff salaries and fringe benefits.

OFFICE OF CITIZEN COMPLAINTS (OCC) MEDIATED CASES



The number of complaints mediated decreased by 19 percent in FY 2011-12 compared to the previous fiscal year.

POLICE


Police Commission
Chief of Police
Chief of Staff
Office of Citizen Complaints
Administration
Airport
Operations
Special Operations

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	2,725.34	2,695.47	2,745.25	49.78	2,746.88	1.63
Non-operating Positions (cap/other)	(60.42)	(40.80)	(11.19)	29.61	(4.00)	7.19
Net Operating Positions	**2,664.92**	**2,654.67**	**2,734.06**	**79.39**	**2,742.88**	**8.82**
SOURCES						
Licenses & Fines	2,683,462	2,065,587	2,548,775	483,188	2,531,607	(17,168)
Use of Money or Property	37,901	48,800	48,800	0	48,800	0
Intergovernmental Revenue - Federal	9,677,563	1,717,366	2,427,290	709,924	1,879,347	(547,943)
Intergovernmental Revenue - State	39,282,965	40,506,759	44,475,668	3,968,909	46,103,039	1,627,371
Intergovernmental Revenue - Other	3,000	0	0	0	0	0
Charges for Services	5,506,692	6,471,719	6,180,498	(291,221)	6,725,233	544,735
Other Revenues	6,523	0	0	0	0	0
Expenditure Recovery	15,930,596	17,905,831	14,477,987	(3,427,844)	13,614,704	(863,283)
Transfer Adjustments-Sources	0	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
Use of / (Deposit to) Fund Balance	42,557,915	332,271	354,582	22,311	258,102	(96,480)
General Fund Support	356,729,612	373,252,840	407,431,936	34,179,096	407,439,829	7,893
Sources Total	**472,416,229**	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
USES - OPERATING EXPENDITURES						
Salaries & Wages	331,745,449	332,475,921	341,841,391	9,365,470	342,051,492	210,101
Fringe Benefits	87,775,792	99,548,154	110,469,218	10,921,064	121,803,816	11,334,598
Professional & Contractual Services	13,574,806	14,695,501	28,530,898	13,835,397	14,910,046	(13,620,852)
Aid Assistance / Grants	0	0	120,000	120,000	120,000	0
Materials & Supplies	4,083,320	5,477,232	5,010,546	(466,686)	5,076,601	66,055
Equipment	3,211,099	2,310,224	3,579,526	1,269,302	4,716,514	1,136,988
Services of Other Departments	31,594,378	33,482,276	36,533,898	3,051,622	39,464,378	2,930,480
Transfers Out	125,000	0	0	0	-0	0
Uses - Operating Expenditures Total	**472,109,844**	**487,989,308**	**526,085,477**	**38,096,169**	**528,142,847**	**2,057,370**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	0	120,000	126,000	6,000	132,000	6,000
Capital Renewal	0	332,900	1,152,000	819,100	1,150,000	(2,000)
Capital Projects	306,385	1,504,000	205,000	(1,299,000)	250,000	45,000
Uses - Project Expenditures Total	**306,385**	**1,956,900**	**1,483,000**	**(473,900)**	**1,532,000**	**49,000**
USES BY PROGRAM RECAP						
Airport Police	43,784,588	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
Crime Control	424	0	0	0	0	0
Investigations	64,194,300	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
Office Of Citizen Complaints	4,484,454	4,610,850	4,876,485	265,635	5,036,106	159,621
Operations And Administration	68,509,203	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
Patrol	276,177,335	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
Police Operations	19,252	0	0	0	0	0
Work Order Services	15,246,673	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
Uses by Program Recap Total	**472,416,229**	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
PATROL					
Reduce crime; Uniform Crime Reporting (UCR) numbers					
UCR: Number UCR Part I violent offenses reported	6,842	6,626	7,200	6,295	5,980
UCR: Number of UCR Part I violent offenses reported per 100,000 population	810.3	787.0	854.0	748.0	711.0
UCR: Number of UCR Part I property offenses reported per 100,000 population	4,191.4	3,966.0	5,139.0	3,768.0	3,579.6
Respond timely to calls for emergency assistance					
Response time: Priority A calls (in seconds)	260	240	273	240	250
Response time: Priority B calls (in seconds)	484	459	501	450	480
SPECIAL OPERATIONS					
Reduce traffic accidents and ensure pedestrian safety					
Number of traffic accidents that result in injuries	1,546	2,921	3,250	2,775	2,692
Number of traffic accidents that result in fatalities	35	n/a*	42	n/a	n/a
THE OFFICE OF CITIZEN COMPLAINTS					
Address civilian complaints of police misconduct professionally and efficiently					
Number of Cases Closed During the Reporting Period per FTE Investigator	60	48	48	48	48
Percentage of Sustained Cases Completed within the One-Year Statute of Limitations Under Government Code 3304	100.0%	100.0%	100.0%	100.0%	100.0%

* As a matter of policy, the Police Department does not set target for traffic accidents resulting in fatalities.

PORT

The Port (PRT) promotes a balance of maritime, recreational, industrial, transportation, environmental stewardship, public access, and commercial activities on a self-supporting basis through appropriate management and development of the waterfront for the benefit of the public.

SERVICES

The Port provides services through the following divisions:

ENGINEERING provides project and construction management, engineering design, facility inspection, contracting, code compliance review, and permit services for all Port facilities.

MARITIME manages and markets cruise and cargo shipping, ship repair, commercial and sport fishing, ferry and excursion operations, and other harbor services.

MAINTENANCE is responsible for repairing piles, piers, roofs, plumbing and electrical systems, and street cleaning along the Port's seven-and-a-half miles of waterfront property.

PLANNING AND DEVELOPMENT sees that the development and use of Port lands is consistent with the goals and policies of the Waterfront Land Use Plan, maintains and amends Plan policies, leads community planning projects for specified waterfront areas, and administers land use regulatory review of projects on Port property.

REAL ESTATE oversees all property and lease management for marketing and leasing the Port's commercial and industrial property.

ADMINISTRATION manages the Port's operations and support services including Human Resources, Accounting, Finance, Information Systems, Contracts, and Business Services.

EXECUTIVE includes the Port Executive Director, the Communications Department, Homeland Security, Special Projects, Port Commission Secretary, and the Port's General Counsel.

For more information, call (415) 274-0400 or 311; or visit **www.sfport.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	79,647,370	85,473,751	92,027,502	6,553,751
Total FTE	223	236	237	1

BUDGET ISSUES AND DETAILS

The Port is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and FY 2013-14 budget. The FY 2013-14 adopted budget of $87.8 million for the Port is $2.3 million, or 2.7 percent, higher than the FY 2012-13 budget of $85.5 million, reflecting capital improvements as well as increased fringe benefits costs for existing employees. The Mayor's Office introduced a policy supplemental appropriation to further increase the Port's budget by $3.9 million to $91.7 million. This supplemental appropriation reflects additional spending on capital improvements to Pier 35, roofs, and compliance with the Americans with Disabilities Act, as well as increased debt service payments. The amended budget of $92.0 million reflects the policy supplemental as well as work order cost adjustments and other citywide technical adjustments.

The Port does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

150th Anniversary

The Port observed its 150th Anniversary on April 24, 2013 and continues its celebration throughout FY 2013-14. On April 24, 1863, the State Legislature created the State Harbor Commission, which oversaw the development of the Port, including the seawall that continues to serve San Francisco today. The Port's heritage began just following the Gold Rush era during Abraham Lincoln's term as President of the United States. The Port will hold events and activities on the waterfront and throughout the city that highlight the Port's rich maritime and cultural history and showcase the vibrant "people port" that it is today.

Completing the James R. Herman Cruise Terminal and Preparing for the America's Cup

On December 31, 2010, San Francisco was selected by the America's Cup Event Authority to host the 34th America's Cup (AC34) in 2013. Since that time, the Port has delivered the operational and capital improvements necessary for AC34 (including completion of Phase 1 of the James R. Herman Cruise Terminal to serve as the headquarters for the event), invested $13.0 million on other infrastructure improvements, and $12.2 million to meet project permitting and mitigation requirements. The majority of this work will leave a long-lasting legacy for cruises, the local economy, and the public.

Following the sailing races in September 2013, the Port will undergo Phase 2 of the James R. Herman Cruise Terminal project. The new Cruise Terminal is sized to handle vessels up to 1,200 feet long carrying 2,600 passengers, and has the capacity at key areas to allow it to service vessels carrying as many as 5,000 passengers. On non-cruise days, the facility will be used as a special event facility. With its expansive vistas and centralized waterfront location, the new Cruise Terminal is the perfect picture frame for all that is both iconic and exciting about San Francisco: the spires of the Bay Bridge and Ferry Building; the Transamerica Building; to Coit Tower; and the wonderful homes nestled into Telegraph Hill.

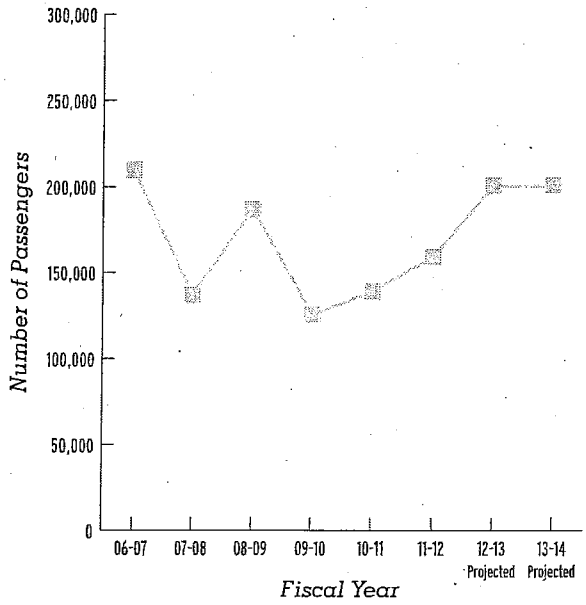
The Exploratorium

On April 17, 2013 the Exploratorium, the internationally acclaimed museum of science, art, and human perception, re-opened to the public at the Port's historic Pier 15 on the Embarcadero. Located at the Palace of Fine Arts since its founding in 1969, the Exploratorium launched the $300 million capital campaign to build its new waterfront home in the fall of 2010. The new campus provides twice the space of the prior location, and annual attendance is projected to at least double to one million. Guests are encouraged to explore over 600 hands-on exhibits, both indoors and outdoors, while enjoying breathtaking views of the San Francisco Bay.

Parks and Open Space

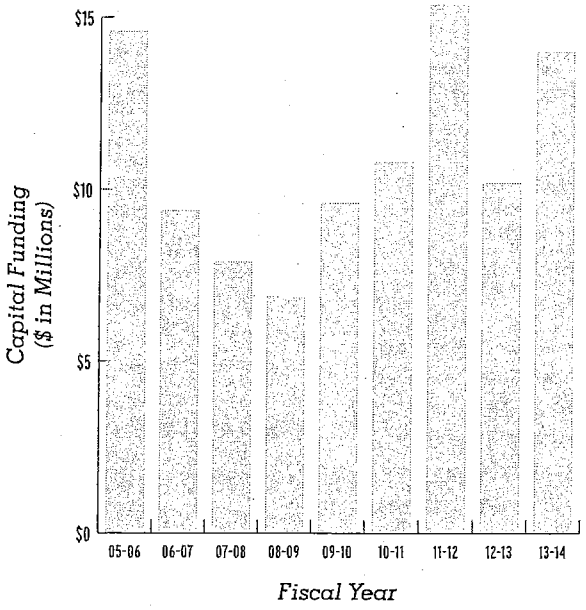
In 2012, San Francisco voters approved Proposition B for the $195 million Clean and Safe Neighborhood Parks Bond, which includes $34.5 million for the Port to complete repairs and renovations at Islais Creek, Warm Water Cove, Agua Vista Park, Fisherman's Wharf Plaza, Pier 70 Parks, and the Northeast Wharf Plaza. The Northeast Wharf Plaza will be completed along with the new James R. Herman Cruise Terminal at Pier 27. The new 2.7 acre park is expected to feature a large lawn for informal recreation and many places to enjoy views of the San Francisco Bay and cruise ships. There are a number of open spaces planned for Pier 70, including Crane Cove Park, Slipways Park, Machine Shop Courtyard, and Central Plaza. Each site has an opportunity to provide significant benefit to the Blue Greenway and allow the public to enjoy and learn about the history of Pier 70, which is an eligible National Register Historic District and home to the nation's longest continually operated civilian ship repair yard.

CRUISE PASSENGERS AT THE PORT OF SF



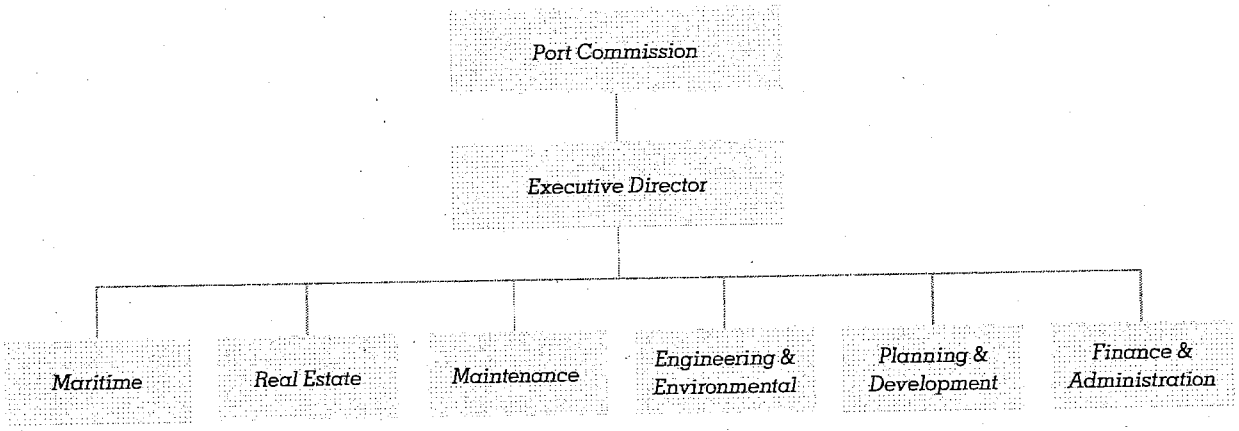
Cruise passenger projections are improving as a result of the stronger economic climate and the planned availability of the new James R. Herman Cruise Terminal, which will have capacity for larger ships that carry more passengers.

ANNUAL CAPITAL INVESTMENTS



Capital investment is an important priority for the Port, as its Ten-Year Capital Plan estimates $1.6 billion in deferred maintenance of infrastructure on the waterfront.

PORT


Port Commission
Executive Director
Maritime
Real Estate
Maintenance
Engineering & Environmental
Planning & Development
Finance & Administration

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	243.93	254.98	260.18	5.20
Non-operating Positions (cap/other)	(20.77)	(19.00)	(23.39)	(4.39)
Net Operating Positions	**223.16**	**235.98**	**236.79**	**0.81**
SOURCES				
Licenses & Fines	2,231,512	2,060,000	2,261,000	201,000
Use of Money or Property	64,497,874	60,293,416	61,059,323	765,907
Intergovernmental Revenue - Other	0	0	2,090,000	2,090,000
Charges for Services	7,970,672	12,872,524	14,080,026	1,207,502
Other Revenues	1,978,591	1,495,445	1,471,107	(24,338)
Transfers In	26,168,203	17,544,982	18,377,018	832,036
Expenditure Recovery	751,956	190,168	173,228	(16,940)
Transfer Adjustments-Sources	(26,168,203)	(18,666,066)	(20,893,502)	(2,227,436)
Use of / (Deposit to) Fund Balance	2,185,464	9,683,282	13,409,302	3,726,020
General Fund Support	31,301	0	0	0
Sources Total	**79,647,370**	**85,473,751**	**92,027,502**	**6,553,751**
USES - OPERATING EXPENDITURES				
Salaries & Wages	20,623,618	22,755,717	23,351,086	595,369
Fringe Benefits	9,680,129	10,798,599	11,501,291	702,692
Overhead	12,234	0	315,652	315,652
Professional & Contractual Services	10,092,604	13,251,579	12,072,514	(1,179,065)
Materials & Supplies	1,108,377	1,410,166	1,447,598	37,432
Equipment	138,696	572,685	477,421	(95,264)
Debt Service	3,271,837	7,899,840	8,991,802	1,091,962
Services of Other Departments	11,766,829	12,252,662	13,046,233	793,571
Transfers Out	26,848,152	16,196,870	18,440,372	2,243,502
Budgetary Reserves	0	0	2,055,666	2,055,666
Transfer Adjustments-Uses	(26,168,203)	(15,316,982)	(17,552,659)	(2,235,677)
Uses - Operating Expenditures Total	**57,374,273**	**69,821,136**	**74,146,976**	**4,325,840**
USES - PROJECT EXPENDITURES				
Facilities Maintenance	2,643,738	3,260,073	3,415,526	155,453
Capital Projects	19,629,359	12,392,542	14,465,000	2,072,458
Uses - Project Expenditures Total	**22,273,097**	**15,652,615**	**17,880,526**	**2,227,911**
USES BY PROGRAM RECAP				
Administration	21,714,196	25,973,010	28,017,972	2,044,962
Engineering & Environmental	4,131,372	4,354,256	4,512,906	158,650
Maintenance	38,478,295	32,353,913	36,950,802	4,596,889
Maritime Operations & Marketing	2,967,232	8,014,541	8,104,649	90,108
Planning & Development	2,898,054	4,341,865	3,433,220	(908,645)
Real Estate & Management	9,458,221	10,436,166	11,007,953	571,787
Uses by Program Recap Total	**79,647,370**	**85,473,751**	**92,027,502**	**6,553,751**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
MAINTENANCE					
Financial Stability - Improve utilization of maintenance resources					
Percentage of preventative maintenance of sewer pumps performed on schedule	71%	100%	95%	95%	95%
Maintenance cost per square foot of Port facilities	$1.73	$1.71	$1.64	$1.71	$1.71
MARITIME OPERATIONS & MARKETING					
Economic Impact - Increase the volume of cargo shipping					
Total cargo tonnage - Bulk	1,166,386	1,000,000	1,200,000	1,200,000	1,300,000
Economic Impact - Increase cruise volume					
Total number of cruise ship calls	59	63	65	64	66
Economic Impact - Track ferry passenger volume					
Total number of ferry passengers transiting though Port managed facilities.	1,542,479	1,450,000	1,545,000	1,545,000	1,550,000
PLANNING & DEVELOPMENT					
Quality of Life - Public participation in implementation of Waterfront Land Use Plan					
Total number of community meetings held to discuss ongoing Port projects and programs	22	32	30	25	25
REAL ESTATE & MANAGEMENT					
Economic Impact - Achieve maximum revenue from leasing activities					
Amount of revenue earned from commercial/industrial rent and parking, in millions	$58.9	$57.7	$62.1	$61.4	$64.2

PUBLIC DEFENDER

The Office of the Public Defender (PDR) delivers competent, effective, and ethical legal representation to indigent persons accused of crimes and involved in conservatorship matters in San Francisco.

SERVICES

The Public Defender provides services through the following divisions:

FELONY UNIT provides legal representation to individuals charged with felony offenses, including those charged with serious and violent offenses like murder, manslaughter, rape, fraud, robbery, burglary, criminal threats, assault, weapon possession, and narcotic offenses.

MISDEMEANOR UNIT provides legal representation to individuals charged with misdemeanor offenses, including persons charged with assault and battery, driving under the influence, theft, weapon possession, vandalism, and domestic violence.

JUVENILE UNIT provides legal representation to youth on delinquency matters and is responsible for meeting the educational, social, and behavioral health needs of youth in order to ensure their long-term success at home, school, and in the community.

MENTAL HEALTH UNIT provides representation to clients at all stages of the involuntary treatment commitment process, including petitions to extend maximum terms of commitment, and ensures that clients receive effective mental health treatment.

SPECIALTY COURTS / CLEAN SLATE AND REENTRY UNITS are designed to reduce recidivism. The Specialty Courts—Drug Court, Behavioral Health Court, and the Community Justice Center—employ evidence-based practices to obtain positive social outcomes. The Clean Slate/Reentry units eliminate barriers to employment and link clients to essential services.

MAGIC PROGRAM convenes, facilitates, and coordinates a network of 100 community-based organizations that support and build the collective capacity of service providers, schools, City agencies, and community members in Bayview Hunters Point and the Western Addition neighborhood.

For more information, call (415) 553-1671 or 311; or visit **www.sfpublicdefender.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	26,606,733	26,794,188	28,871,157	2,076,969	29,766,787	895,630
Total FTE	160	158	157	(1)	156	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $28.9 million for the Public Defender is $2.0 million, or 7.8 percent, higher than the FY 2012-13 budget of $26.8 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $29.8 million for the Public Defender is $0.9 million, or 3.1 percent, higher than the FY 2013-14 budget of $28.9 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs.

Community Justice Center

The Community Justice Center (CJC), established in May 2009, offers a community-centered approach to addressing crimes that directly affect neighborhoods in a treatment-oriented collaborative setting. Beginning in March 2012, with the agreement of the Superior Court, the Public Defender resumed representing all eligible clients at the CJC utilizing existing staff.

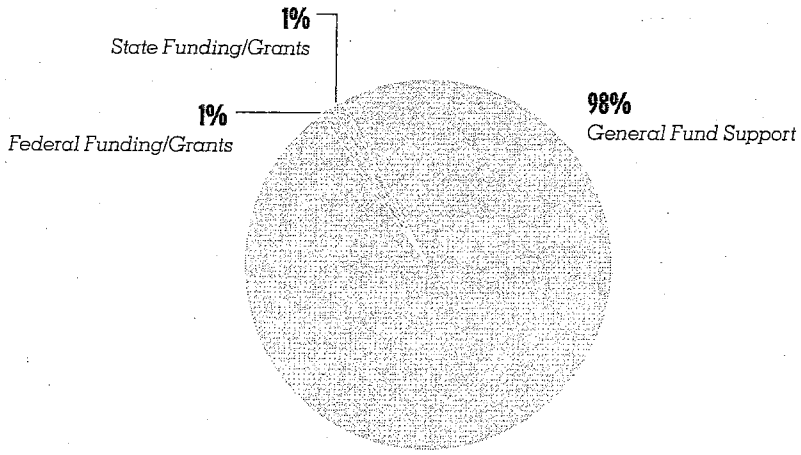
Parole Violation Court

Under the AB109 state realignment initiative, the Department will begin providing legal representation to parolees charged with violating their parole on July 1, 2013. This responsibility was previously handled by state contractors. Based on the most recent statistics, the Department expects to handle at least 2,384 cases and 300 parole hearings each of the coming two fiscal years.

New Conflicts Policy

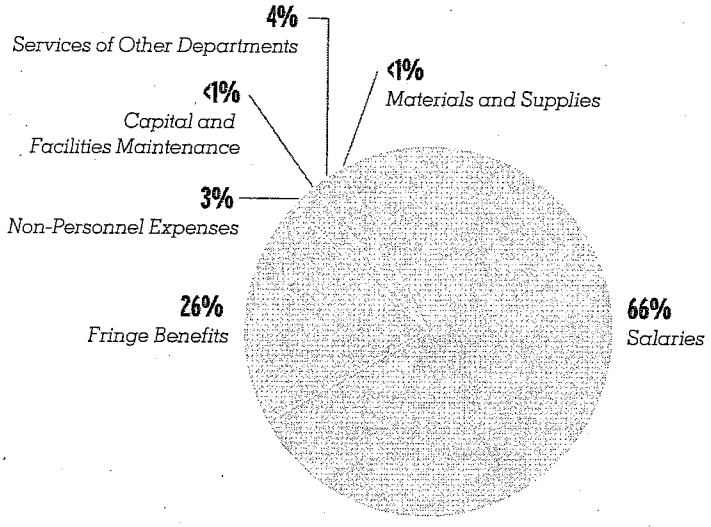
The Public Defender instituted a new conflicts policy during FY 2012-13, which controls when the Department must refer cases to the Indigent Defense Panel. Consistent with new court decisions, the Department now utilizes ethical firewalls and an updated definition of "currently represented client" for the purposes of declaring conflicts. Concurrently, the court system has seen a decline in the number of cases referred to the Indigent Defense Panel.

FY 2013-14 DEPARTMENT SOURCES



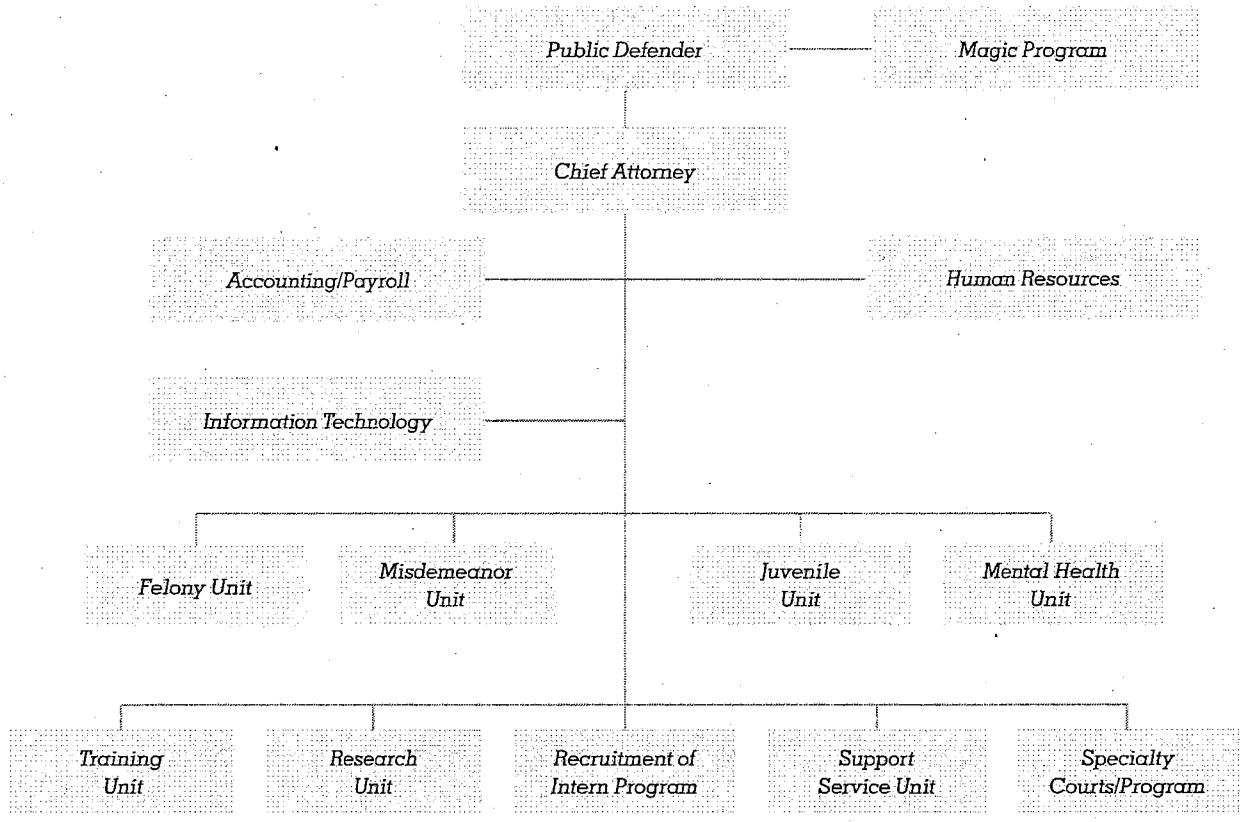
General Fund support comprises 98 percent of Department sources.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 92 percent of it's budget on salary and fringe benefits costs.

PUBLIC DEFENDER



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	162.22	161.56	159.04	(2.52)	159.34	0.30
Non-operating Positions (cap/other)	(2.42)	(3.69)	(2.54)	1.15	(3.00)	(0.46)
Net Operating Positions	**159.80**	**157.87**	**156.50**	**(1.37)**	**156.34**	**(0.16)**
SOURCES						
Intergovernmental Revenue - Federal	281,418	88,484	96,637	8,153	100,329	3,692
Intergovernmental Revenue - State	190,507	109,755	151,000	41,245	119,000	(32,000)
Other Revenues	55,941	0	0	0	0	0
Expenditure Recovery	139,206	54,258	100,000	45,742	100,000	0
Use of / (Deposit to) Fund Balance	4,074	0	0	0	0	0
General Fund Support	25,935,587	26,541,691	28,523,520	1,981,829	29,447,458	923,938
Sources Total	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
USES - OPERATING EXPENDITURES						
Salaries & Wages	17,966,558	17,915,403	19,027,288	1,111,885	19,261,051	233,763
Fringe Benefits	6,503,807	6,632,248	7,455,014	822,766	8,132,656	677,642
Professional & Contractual Services	862,089	916,208	964,522	48,314	940,862	(23,660)
Materials & Supplies	141,887	141,809	141,809	0	141,809	0
Equipment	0	0	36,331	36,331	48,525	12,194
Services of Other Departments	1,132,392	1,188,520	1,246,193	57,673	1,241,884	(4,309)
Uses - Operating Expenditures Total	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
USES BY PROGRAM RECAP						
Criminal And Special Defense	26,185,622	26,705,704	28,774,520	2,068,816	29,666,458	891,938
Grant Services	341,433	88,484	96,637	8,153	100,329	3,692
Public Defender Work Order	79,678	0	0	0	0	0
Uses by Program Recap Total	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CRIMINAL AND SPECIAL DEFENSE					
Represent defendants effectively					
Number of felony matters handled	7,672	7,425	8,433	8,433	8,433
Number of misdemeanor matters handled	4,570	4,269	3,625	4,269	3,625
Number of mental health clients represented	2,965	3,000	3,270	3,000	3,000
Number of juvenile matters handled	4,758	4,850	4,460	4,600	4,600
Provide expungement services					
Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences	5,268	4,758	4,800	4,758	4,800
Number of motions filed on behalf of the clients under Clean Slate	1,129	1,400	720	720	720
Provide alternatives to incarceration					
Number of new participants in Drug Court	272	336	150	150	150
Number of carryover participants in Drug Court	283	200	200	200	200
Number of dismissals of Drug Court client cases	132	120	80	80	80
Provide Re-entry Services to Clients					
Number of clients evaluated for referral to services	284	300	300	300	300
Number of clients referred to services	232	200	200	200	200

PUBLIC HEALTH

The mission of the Department of Public Health (DPH) is to protect and promote the health of all San Franciscans.

SERVICES

The Department of Public Health provides services through the following areas/divisions:

SAN FRANCISCO GENERAL HOSPITAL (SFGH) is a licensed general acute care hospital owned and operated by the City and County of San Francisco. SFGH provides a full complement of inpatient, outpatient, emergency, skilled nursing, diagnostic, mental health, and rehabilitation services for adults and children. Additionally, SFGH is the designated trauma center for the 1.5 million residents of San Francisco and northern San Mateo County.

LAGUNA HONDA HOSPITAL provides a full range of skilled nursing services to adult residents of San Francisco who are disabled or chronically ill, including specialized care for those with wounds, head trauma, stroke, spinal cord and orthopedic injuries, HIV/AIDS, and dementia.

COMMUNITY PROGRAMS provides community-oriented primary care delivered through 20 city-run clinics throughout San Francisco, including at SFGH's campus, HIV/AIDS health services, mental health and substance abuse treatment, housing and homelessness assistance, and maternal and child healthcare.

HEALTH AT HOME provides home health services to residents of San Francisco, which reduces their reliance on unnecessary institutionalization and supports independent living in the community.

JAIL HEALTH SERVICES provides a comprehensive and integrated system of medical, psychiatric, and substance abuse services to inmates in San Francisco jails.

PUBLIC HEALTH SERVICES provides health promotion and prevention, HIV/AIDS programs, infectious disease control, and environmental health.

For more information, call 311 or visit **www.sfdph.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	1,594,973,842	1,675,336,013	1,906,789,437	231,453,424	1,951,536,130	44,746,693
Total FTE	5,671	5,800	6,138	338	6,199	61

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $1.9 billion for the Department of Public Health is $231.5 million, or 13.8 percent, higher than the FY 2012-13 budget of $1.7 billion. A significant amount of this increase is due to a correction of structural shortfalls in the budgets for San Francisco General (SFGH) and Laguna Honda Hospital, as well as the purchase of furniture, fixtures, and equipment for the new San Francisco General Hospital building and investments and program changes to meet the requirements under healthcare reform.

The FY 2014-15 proposed budget of $1.9 billion for the Department of Public Health is $44.7 million, or 2.3 percent, higher than the FY 2013-14 budget. A significant amount of this increase is due to additional purchases of furniture, fixtures, and equipment for the new San Francisco General Hospital building, as well as annualization of positions added in FY 2013-14 for implementation of health care reform.

Realigning Services For Success

In anticipation of new programmatic responsibilities expected with the implementation of the Affordable Care Act (ACA) on January 1, 2014 and California's 1115 Waiver – coupled with uncertainty regarding future funding for healthcare – DPH has been examining its service delivery system to better integrate its delivery system, promote efficiency, minimize costs, and prioritize services more consistently. Healthcare reform will transition the healthcare industry from a volume-based payment system to a value-based payment system. In order to effectively manage costs, maintain revenues, and provide quality care, DPH must make significant investments and changes in its infrastructure to ensure that it minimizes its exposure to financial risks.

Developing An Integrated Delivery System

In FY 2010-11, DPH underwent an internal planning process focused on strengthening and integrating its delivery system in response to healthcare reform, with the goal of creating a comprehensive system of care that is clinically and financially capable of providing coordinated health services. This process yielded over 40 recommendations in policy and strategic oversight, system development and change management, and operational and administrative infrastructure. Most of these recommendations are being implemented within existing resources, but the process identified critical shortfalls in departmental capacity for case management and utilization management, among others, which require additional investment to implement effectively.

Community Programs Request For Proposals (RFP)

In the next two fiscal years, the Department will release a packet of RFP solicitations both to reduce costs and to realign its contractual services to meet one or more of the following objectives: essential services to meeting the ACA milestones; services reimbursable under ACA; services that directly help hospital discharge; and services that support population health.

The Department will retain some contractual services that do not meet these objectives, allowing the continuation of a system of care where applicable. The implementation of the RFPs will result in $8.8 million in partial-year savings in FY 2014-15. The Departmental sections that will be participating in the RFP process include: Community Behavioral Health Services (CBHS), Housing and Urban Health (HUH), HIV Health Services (HHS), HIV Prevention Section (HPS), and Community Health Promotion and Prevention (CHPP).

Reprogramming The Behavioral Health Center (BHC)

Since its formation, the BHC has been a critical facility for DPH and San Francisco, allowing the Department to provide the appropriate level of care for its clients. The role of the BHC within the DPH network will be more critical than ever after the transition to a more managed care-focused model and the implementation of healthcare reform, but some programming changes are needed both to achieve budgetary savings and to maximize the use of the facility. The program changes include:

- Creation of respite level beds for both Mental Health and Medicine that do not currently exist but could positively impact acuity at SFGH.
- Creation of Residential Care Facility for the Elderly beds that would be available for non-ambulatory residents. This is a level of care that is currently in short supply in the City.
- Transition of SNF patients to appropriate care elsewhere within the DPH system, including to less restrictive settings where possible.

Implementation of these changes will improve patient flow within the DPH network, resulting in better use of resources, improved revenues, and an enhanced ability to allow the City's residents to pursue independence.

Strengthening Primary Care

Primary care plays a central role in healthcare reform, ensuring that patients receive timely access to preventive

care. To meet quality standards and to minimize risk and costs, DPH plans to strengthen the infrastructure of and expand access to its community-oriented primary clinics.

Over the next two fiscal years, DPH will provide additional staffing to enable the Community Oriented Primary Care (COPC) system to provide expanded evening and weekend clinic hours for up to eight clinic sessions per week. Additionally, for COPC to remain competitive and to receive maximum revenue reimbursement, DPH is developing a patient-centered package of services that will attract patients to select or retain DPH as their healthcare provider.

DPH will also create effective leadership at the clinics to ensure that services are well coordinated, timely, accessible, culturally competent, appropriate, and effective. While the Department has reduced staffing at the clinics in the past to achieve budget savings and efficiencies, this investment is critical in light of the future expansion and pivotal role of these services.

Reorganizing Population Health Division

In March 2013, DPH's Population Health and Prevention Division changed its name to the Population Health Division (PHD), reflecting a reorganization effort underway since November 2011. Broadly, reorganization will allow PHD – and DPH more widely – to better respond to emerging public health issues, changes in public health practice, developments in public health financing, and emerging public health leadership opportunities.

Creating A Sound Financial Foundation

Setting A Realistic Budget

The Mayor's proposed budget includes an increase in General Fund support of $51 million in FY 2013-14 and $55 million in FY 2014-15 to correct a historical structural shortfall in the Department's budget. For each of the past several years, the Department has required a mid-year supplemental appropriation to realign its budget to its actual costs. As the imbalance has grown, it has created increasing financial uncertainty for the Department and the City's General Fund. The Mayor's budget corrects this imbalance, improving financial stability and transparency for the Department's budget. The correction includes the addition of permanent clinical positions to support existing services so the Department will rely less on temporary staff, as well as adjustments to salary savings assumptions to more accurately reflect the actual staffing patterns at San Francisco General and Laguna Honda Hospitals. With this correction, the Department will no longer require mid-year supplemental appropriations to continue its current operations through the fiscal year and allow managers to effectively manage their budgets. The cost of this expense is partially offset by additional projected revenue growth.

Creating An Office of Managed Care

As healthcare regulations change, public healthcare providers such as DPH will increasingly operate in a managed care environment, where it receives a fixed per-member per-month reimbursement rather than fee-for-service reimbursement. To be successful, DPH must create an organizational infrastructure to manage costs and business relationships with other plans and providers. In anticipation of this change, the Mayor's FY 2013-14 and FY 2014-15 proposed budget includes a new Office of Managed Care (OMC), which will be responsible for contracting strategy with health plans, utilization management, marketing-branding, data reporting, quality improvement, and provider services. The OMC will be developed to (1) manage resources more effectively to maximize benefits for clients and (2) reduce misuse, overuse, and underuse of services.

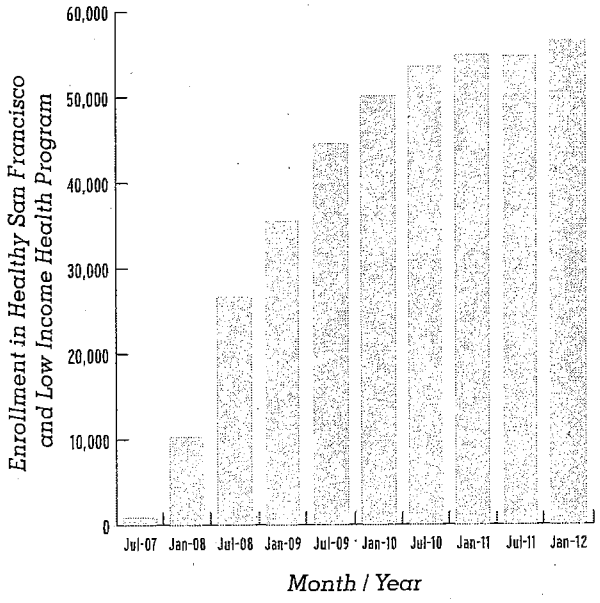
Addressing Reductions In Federal Funding

In FY 2012-13, the Department experienced significant federal Ryan White Act and Center for Disease Control (CDC) funding reductions for HIV services. The Mayor's proposed FY 2013-14 and FY 2014-15 budget backfills this cut with a restoration of $4.0 million in HIV Health Services and HIV Prevention programs. However, federal funding formulas continue to shift dollars to counties where incidence rates of disease are increasing, rather than remaining stable as they are in San Francisco. Consequently, the Department has recently received additional reductions in HIV Prevention and Health Services of $2.2 million in FY 2013-14, growing to $3.1 million in FY 2014-15. In addition to HIV funding reductions, the CDC also reduced its support of tuberculosis control and public health prevention programs.

Preparing For the New San Francisco General Hospital

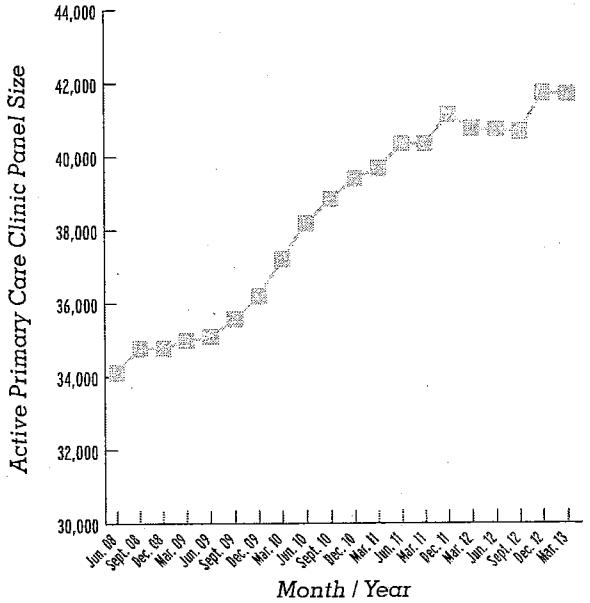
In late 2015, the new San Francisco General Hospital (SFGH) will open. All acute care services will be relocated to the new facility and all non-acute services not subject to State requirements for seismic compliance will remain in the current building. To plan for the transition of patients and services and the day-to-day operations of this new facility, DPH will invest $2.0 million for new facility and transition planning over the next several years. In addition, $49.0 million in FY 2013-14 and $56.0 million in FY 2014-15 is budgeted to begin procurement of furniture, fixtures, and equipment for this new facility.

ENROLLMENT IN HEALTHY SAN FRANCISCO AND LOW-INCOME HEALTH PROGRAM



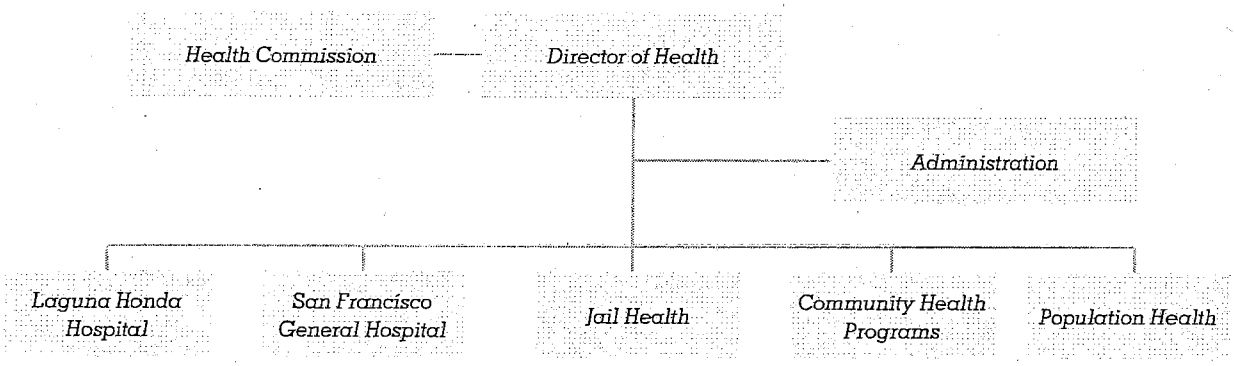
Currently, over 59,000 of the estimated 64,000 uninsured are enrolled in Healthy San Francisco (HSF) or the Low Income Health Program (LIHP). Many of these clients will transition to MediCal or will be eligible to access insurance through the exchange.

LINKING PATIENTS WITH PRIMARY CARE PROVIDERS IN COMMUNITY-ORIENTATED PRIMARY CARE



Through the implementation of the care team model to increase provider productivity and expansion of clinic hours, DPH has successfully increased the number of patients actively engaged in primary care.

PUBLIC HEALTH



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	5,736.63	5,866.52	6,206.99	340.47	6,268.33	61.34
Non-operating Positions (cap/other)	(65.34)	(66.30)	(68.12)	(1.82)	(68.57)	(0.45)
Net Operating Positions	**5,671.29**	**5,800.22**	**6,138.87**	**338.65**	**6,199.76**	**60.89**
SOURCES						
Licenses & Fines	9,424,726	9,961,246	9,730,725	(230,521)	9,730,725	0
Use of Money or Property	895,666	989,240	974,240	(15,000)	974,240	0
Intergovernmental Revenue - Federal	73,802,723	73,232,994	73,218,172	(14,822)	72,220,907	(997,265)
Intergovernmental Revenue - State	276,055,400	299,333,772	338,847,801	39,514,029	341,558,993	2,711,192
Intergovernmental Revenue - Other	31,585	30,000	(70,598)	(100,598)	(70,598)	0
Charges for Services	736,097,949	781,439,979	825,762,976	44,322,997	839,741,831	13,978,855
Other Revenues	104,282,414	28,139,995	35,612,236	7,472,241	54,637,063	19,024,827
Transfers In	142,799,664	174,555,661	243,065,108	68,509,447	252,825,785	9,760,677
Expenditure Recovery	25,719,218	32,896,883	33,601,882	704,999	33,544,841	(57,041)
Transfer Adjustments-Sources	(135,635,529)	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
Use of / (Deposit to) Fund Balance	37,488,079	539,643	35,834,773	35,295,130	207,165	(35,627,608)
General Fund Support	324,011,947	446,564,180	551,071,542	104,507,362	596,785,275	45,713,733
Sources Total	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
USES - OPERATING EXPENDITURES						
Salaries & Wages	555,039,238	569,208,551	624,168,254	54,959,703	639,931,087	15,762,833
Fringe Benefits	237,677,344	239,101,046	271,992,089	32,891,043	297,923,395	25,931,306
Overhead	1,754,526	1,562,679	1,590,657	27,978	1,587,501	(3,156)
Professional & Contractual Services	581,511,802	650,662,024	790,013,062	139,351,038	776,427,222	(13,585,840)
Aid Assistance / Grants	2,301,315	75,000	25,000	(50,000)	25,000	0
Materials & Supplies	96,159,858	102,142,507	107,779,826	5,637,319	109,699,744	1,919,918
Equipment	2,523,953	3,679,735	3,108,963	(570,772)	3,696,959	587,996
Debt Service	1,471,211	20,613,670	15,825,585	(4,788,085)	15,818,796	(6,789)
Services of Other Departments	73,590,598	79,750,801	83,799,797	4,048,996	87,493,535	3,693,738
Transfers Out	162,713,138	172,347,580	240,859,420	68,511,840	252,870,490	12,011,070
Budgetary Reserves	0	0	0	0	2,112,498	2,112,498
Transfer Adjustments-Uses	(135,635,529)	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
Uses - Operating Expenditures Total	**1,579,107,454**	**1,666,796,013**	**1,898,303,233**	**231,507,220**	**1,936,966,130**	**38,662,897**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	1,571,322	2,510,000	3,836,204	1,326,204	2,770,000	(1,066,204)
Capital Renewal	0	2,530,000	2,375,000	(155,000)	2,350,000	(25,000)
Capital Projects	14,295,066	3,500,000	2,275,000	(1,225,000)	9,450,000	7,175,000
Uses - Project Expenditures Total	**15,866,388**	**8,540,000**	**8,486,204**	**(53,796)**	**14,570,000**	**6,083,796**
USES BY PROGRAM RECAP						
Central Administration	108,981,896	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
Children's Baseline	38,828,188	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
Comm Hlth - Comm Support - Housing	26,973,854	24,852,099	30,017,815	5,165,716	30,752,635	734,820
Comm Hlth - Prev - Maternal & Child Hlth	21,206,816	27,057,827	28,168,874	1,111,047	28,767,341	598,467
Comm Hlth - Prevention - Aids	52,322,785	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
Comm Hlth - Prevention - Disease Control	19,029,725	19,731,308	19,610,043	(121,265)	20,037,454	427,411
Comm Hlth - Prevention - Hlth Education	5,430,907	5,955,393	7,594,655	1,639,262	7,618,765	24,110
Emergency Services Agency	1,036,500	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
Environmental Health Services	20,247,015	19,097,927	19,955,613	857,686	20,377,283	421,670
Forensics - Ambulatory Care	28,656,644	28,831,213	29,515,090	683,877	30,433,326	918,236
Health At Home	7,103,201	6,496,357	6,603,240	106,883	6,839,039	235,799
Laguna Honda - Long Term Care	214,976,422	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
Laguna Honda Hosp - Acute Care	2,715,375	3,874,554	3,755,942	(118,612)	3,898,828	142,886
Laguna Honda Hosp - Comm Support Care	55	(21,496)	0	21,496	(1)	(1)
Mental Health - Acute Care	2,490,402	3,462,797	3,462,797	0	3,462,797	0
Mental Health - Children's Program	35,533,164	38,425,920	38,672,491	246,571	38,293,955	(378,536)
Mental Health - Community Care	167,160,128	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
Mental Health - Long Term Care	33,733,418	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
Non Program	29,065	0	0	0	2,250,393	2,250,393
Occupational Safety & Health	1,948,503	1,846,839	1,930,468	83,629	1,972,270	41,802
Primary Care - Ambu Care - Health Cntrs	58,982,910	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
SFGH - Acute Care - Forensics	2,144,039	3,437,973	3,056,502	(381,471)	3,174,469	117,967
SFGH - Acute Care - Hospital	556,289,516	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
SFGH - Acute Care - Psychiatry	31,391,626	26,127,815	25,794,682	(333,133)	26,386,738	592,056
SFGH - Ambu Care - Adult Med Hlth Cntr	37,116,869	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618
SFGH - Ambu Care - Methadone Clinic	2,458,758	1,638,208	2,809,528	1,171,320	2,917,562	108,034
SFGH - Ambu Care - Occupational Health	3,365,049	2,327,135	3,555,890	1,228,755	3,680,266	124,376
SFGH - Emergency - Emergency	32,252,127	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
SFGH - Emergency - Psychiatric Services	7,293,849	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
SFGH - Long Term Care - Rf Psychiatry	15,437,355	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
Substance Abuse - Community Care	59,837,681	65,033,010	69,806,554	4,773,544	70,136,200	329,646
Uses by Program Recap Total	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
COMM HLTH - COMM SUPPORT - HOUSING					
Increase the number of supportive housing units					
Number of bed slots in housing programs	2,403	2,629	2,629	2,803	2,803
Number of unduplicated clients served in supportive housing	1,278	1,376	1,376	1,359	1,359
Increase attention to social and economic factors that affect health status					
Number of unduplicated clients served by housing and housing-related programs	3,820	3,974	3,974	3,935	3,935
COMM HLTH - PREV - MATERNAL & CHILD HLTH					
Increase the number of breastfed infants in the Women, Infants and Children (WIC) program					
Percentage of breastfed infants participating in the WIC program per month	66%	67%	67%	67%	67%
COMM HLTH - PREVENTION - AIDS					
Strengthen primary and secondary prevention activities					
Percentage of clients testing HIV+ who are successfully linked to medical care	76%	75%	75%	75%	75%
COMM HLTH - PREVENTION - BEHM					
Protect and respond to the environmental health of San Francisco residents					
Percentage of environmental health complaints abated	81%	80%	82%	80%	80%
FORENSICS - AMBULATORY CARE					
Provide continuity of care for recipients of DPH services					
Number of jail health screenings	16,402	17,000	16,000	17,000	16,000
LAGUNA HONDA - LONG TERM CARE					
Improve health outcomes among San Francisco residents					
Cost per patient per day at Laguna Honda Hospital	$790	$835	$835	$876	$920
MENTAL HEALTH - CHILDREN'S PROGRAM					
Increase the number of high-risk children served in mental health treatment settings					
San Francisco residents under 19 years of age receiving services provided by Children's Mental Health Services	4,892	5,000	5,000	5,000	5,000
MENTAL HEALTH - COMMUNITY CARE					
Provide clinical services to target populations					
Number of unique mental health clients in treatment	26,240	25,000	27,000	25,000	27,000
Percentage of new mental health clients who are homeless	17%	15%	19%	20%	20%
PRIMARY CARE - AMBU CARE - HEALTH CNTRS					
Provide clinical services to target populations					
Percentage of patients who are uninsured	44%	41%	41%	41%	44%
Percentage of patients who are homeless	13%	11%	10%	11%	10%
Percentage of outpatient visits by uninsured patients	36%	36%	36%	36%	36%
Percentage of outpatient visits by homeless patients	13%	12%	12%	12%	12%
SFGH - ACUTE CARE - HOSPITAL					
Provide clinical services to target populations					
Number of hospital medical/surgical inpatient days at SFGH	79,635	80,000	78,000	80,000	80,000
Uninsured medical/surgical inpatient days as a percentage of total medical/surgical inpatient days	21%	21%	21%	21%	20%
Homeless outpatient visits as a percentage of total visits	6%	6%	6%	6%	6%
Decrease rate of ambulance diversions					
Percentage of time that San Francisco General Hospital's Emergency Department is unable to accept lower-priority emergency cases	21%	23%	23%	23%	20%
SUBSTANCE ABUSE - COMMUNITY CARE					
Provide substance abuse treatment services					
Number of unique substance abuse clients in treatment	7,705	9,000	8,000	8,000	8,000
Percentage of homeless clients among substance abuse treatment admissions	35%	26%	37%	37%	37%

PUBLIC LIBRARY

The Public Library (LIB or "the Library") is dedicated to free and equal access to information, knowledge, independent learning, and reading for our community. The Library consists of the Main Library at Civic Center, 27 branch libraries spread out across the city, mobile libraries that travel around the city, and the public website. In addition to the Library's collection of 3.4 million items in various formats and over 50 languages, the Library offers the public access to computers, various technologies, and educational, literary, and recreational programming.

SERVICES

The Public Library provides services through the following strategic areas:

LITERACY AND LEARNING initiatives provide robust collections, resources, services, and programs that support reading and address the changing literacy and learning needs of the 21st century.

DIGITAL STRATEGIES ensure equitable access to public technology and resources.

YOUTH ENGAGEMENT supports the city's youth with myriad programs and services including early literacy, the summer reading program, homework help services, test preparation programs, outreach to schools, and expanded teen services on technology and media literacies.

STRATEGIC PARTNERSHIPS leverage the Library's resources to strengthen the services and programs offered and to help the Library reach a larger audience.

DIVERSE PROGRAMMING promotes the Library as a key center for literary arts and a provider of accessible services, fosters community engagement, and serves as a place where all San Franciscans feel welcome.

For more information, call (415) 557-4400 or 311; or visit **www.sfpl.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	88,090,073	92,398,437	100,894,185	8,495,748	104,573,790	3,679,605
Total FTE	628	640	652	12	654	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $100.9 million for the Public Library is $8.5 million, or 9.2 percent, higher than the FY 2012-13 budget of $92.4 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, which are driven by the addition of 56 hours per week of public library operating hours, as well as the on-going financial effects of the FY 2012-13 expanded hours. In addition, the FY 2013-14 budget includes an additional $1.2 million for the Main Library's Teen Center construction phase. The Library's proposed budget also includes enhancements to library collections and facilities maintenance.

The FY 2014-15 proposed budget of $104.6 million for the Public Library is $3.7 million, or 3.6 percent, higher than the FY 2013-14 budget of $100.9 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs. In addition, the Library continues to increase funding to ensure that it maintains a robust materials collection and invests in information technology, infrastructure, and programs for the public that meet evolving needs.

Facilities Investments

Following voter approval of $106.0 million in General Obligation bonds in 2000, the City leveraged the approved bond funds with State grants, gifts, and revenue bonds supported by the Library Preservation Fund to finance the $196.3 million Branch Library Improvement Program (BLIP). BLIP calls for the renovation of 16 branches, the replacement of four leased facilities with City-owned buildings, the replacement of three branches with new buildings, the construction of a new Mission Bay branch, and the creation of a support services center. The Library has completed 23 of the 24 BLIP projects. The most recent branch opening was the Bayview Branch Library on February 23, 2013. The Bayview project surpassed local hire requirements: 68 percent of the subcontractors were local business enterprises, and approximately half of all construction workers were from San Francisco, including residents from the Bayview-Hunters Point community. The remaining and final BLIP project is the North Beach branch library. It is approximately 15 percent complete and is anticipated to open to the public mid-2014.

Post-occupancy evaluation of Library facilities has helped identify the investments required to ensure that facilities meet the service needs of public and staff, and achieve operating efficiencies. Over the next several years, the Library will make improvements to building control systems, lighting, and acoustics; repair and replace public furnishings and flooring; and improve exterior finishes. Other facilities improvements include investments in custodial and security services.

Expansion of Public Hours

Charter Section 16.109 requires that the Library Commission assess and modify as appropriate the hours of operation for the Main and branch libraries at least once every five years. In the Fall 2012, the Library Commission established a community input process, which included surveys and public hearings in 11 supervisorial districts. The result was a recommendation to expand hours by 56 hours per week systemwide, including increasing hours at the Main Library's Library for the Blind and Print Disabled, Deaf Center, and History Center. With the addition of these hours in FY 2013-14, the Library will be open to the public a total of 1,370 hours per week, or 159 (13 percent) more hours per week than the 1,211 permanent weekly hours established in Charter Section 16.109.

Strong Library Collections

The proposed FY 2013-14 and FY 2014-15 budgets continue to invest in strong library collections, which represent approximately 11 percent of the operating budget. Print books remain the primary material format, but the library is expanding its investments in eResources, including eBooks, eMusic, eVideo, databases, and eLearning. Other investments include youth materials, materials in international languages, and periodicals. The FY 2013-14 collection budget increased approximately 7 percent over the FY 2012-13 budget; in FY 2014-15, it will increase an additional 10 percent.

Embracing Innovation

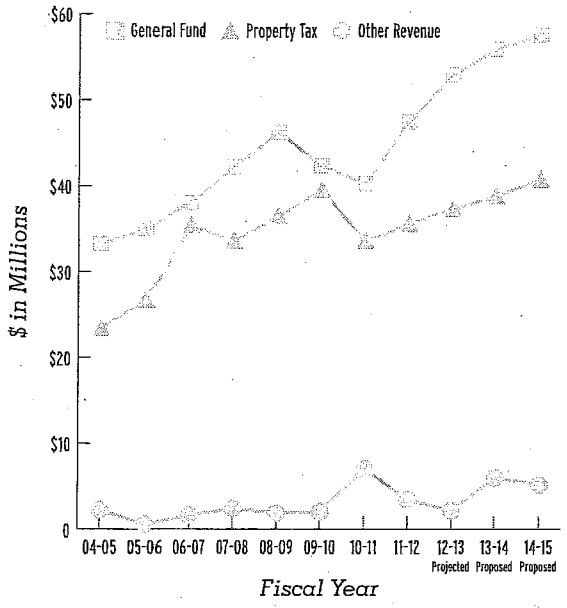
Over the next two fiscal years, the Library will further upgrade its servers, networks, bandwidth, and infrastructure as well as improve the public's access to technology in order to help close the city's digital divide. For example, starting in FY 2013-14, the Library will pilot laptop/eResource lending kiosks and invest in public eReaders and tablets to help meet public technology needs. Other technology enhancements include shifting public computing software from OpenOffice to the Microsoft Office Suite so that the patrons will have access to standard workplace software.

Youth Engagement

In FY 2011-12, the Department received a $100,000 grant from the Institute of Museum and Library Sciences to build a Teen Center Learning Lab Program that will support the attainment of multiple literacies in technology, media, environment and health, reading, and civic engagement. Youth who engage in the planning process and Learning Lab programs will learn how

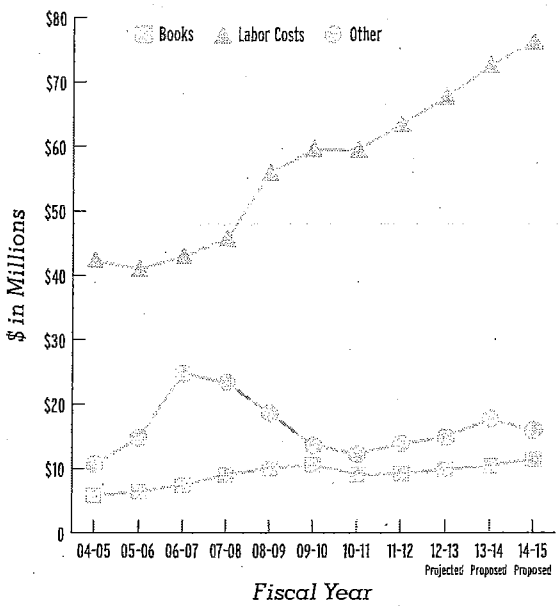
to select and use resources in new ways as sources for creative media projects, be better consumers and evaluators of digital content, use technology and media production tools, share and license work produced in the Creative Commons, and tell stories that support and celebrate local culture and diversity. Teen producers, distributors, and curators of work in a digital world will gain practical knowledge about distribution rights, copyright, journalism ethics, and more to help them in their current projects and future careers. The Library's FY 2013-14 budget includes $1.2 million for a new Teen Center Learning Lab within the Main Library and related tenant improvements for services and programs that will be relocated in the building. The remaining estimated project costs will be funded via private fundraising. The new Teen Center will act as a hub for youth media education and literacy development.

DEPARTMENT SOURCES BY FISCAL YEAR



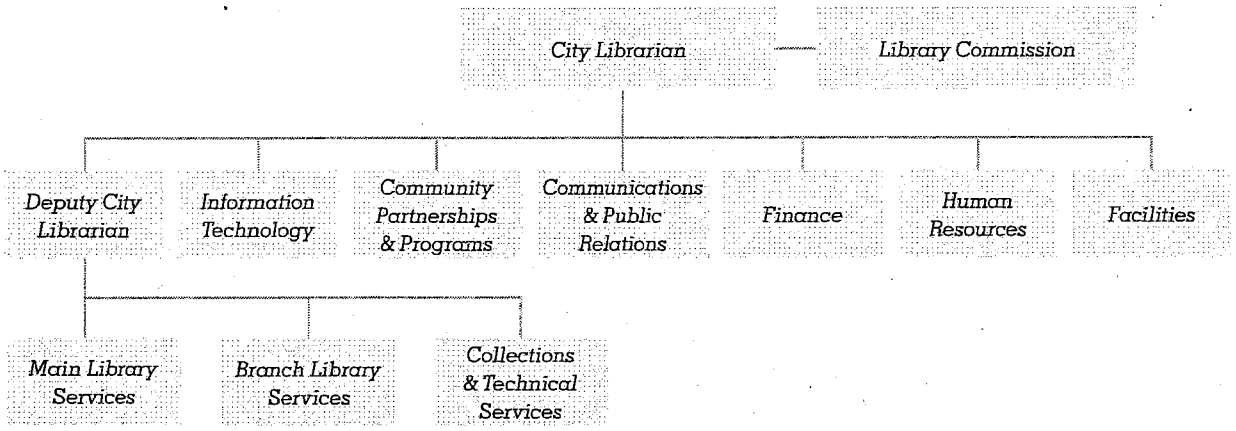
The Library expects modest growth in property tax revenue in FY 2013-14 as well as an increase in its General Fund baseline.

DEPARTMENT USES BY FISCAL YEAR



The Library expects continued increases in labor costs while other expenses decrease. As more branch libraries reopen and library hours are increased in FY 2013-14, labor costs will increase further.

PUBLIC LIBRARY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	628.41	640.48	651.73	11.25	653.97	2.24
Net Operating Positions	**628.41**	**640.48**	**651.73**	**11.25**	**653.97**	**2.24**
SOURCES						
Local Taxes	36,497,018	37,265,000	39,956,000	2,691,000	42,375,000	2,419,000
Use of Money or Property	1,056,522	646,688	646,688	0	646,688	0
Intergovernmental Revenue - Federal	33,017	0	0	0	0	0
Intergovernmental Revenue - State	290,299	165,000	215,000	50,000	215,000	0
Charges for Services	869,810	1,000,800	855,800	(145,000)	855,800	0
Other Revenues	539,589	101,422	160,133	58,711	160,500	367
Transfers In	5,778,742	550,000	2,050,997	1,500,997	195,855	(1,855,142)
Expenditure Recovery	58,804	56,421	58,560	2,139	60,802	2,242
Transfer Adjustments-Sources	(5,778,742)	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
Use of / (Deposit to) Fund Balance	(4,124,986)	213,106	1,312,004	1,098,898	0	(1,312,004)
General Fund Support	52,870,000	52,950,000	57,690,000	4,740,000	60,260,000	2,570,000
Sources Total	**88,090,073**	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**
USES - OPERATING EXPENDITURES						
Salaries & Wages	41,444,434	43,511,718	45,235,293	1,723,575	46,124,524	889,231
Fringe Benefits	22,970,156	24,126,623	25,938,067	1,811,444	28,215,692	2,277,625
Professional & Contractual Services	5,300,791	6,322,048	7,148,043	825,995	7,040,187	(107,856)
Materials & Supplies	11,489,911	11,869,257	12,709,492	840,235	13,714,064	1,004,572
Equipment	183,058	75,000	601,501	526,501	112,828	(488,673)
Services of Other Departments	5,599,312	5,943,791	7,210,792	1,267,001	7,284,006	73,214
Transfers Out	5,778,742	550,000	2,050,997	1,500,997	195,855	(1,855,142)
Budgetary Reserves	0	0	0	0	1,886,634	1,886,634
Transfer Adjustments-Uses	(5,778,742)	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
Uses - Operating Expenditures Total	**86,987,662**	**91,848,437**	**98,843,188**	**6,994,751**	**104,377,935**	**5,534,747**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	350,524	0	0	0	0	0
Capital Renewal	0	0	150,000	150,000	0	(150,000)
Capital Projects	751,887	550,000	1,900,997	1,350,997	195,855	(1,705,142)
Uses - Project Expenditures Total	**1,102,411**	**550,000**	**2,050,997**	**1,500,997**	**195,855**	**(1,855,142)**
USES BY PROGRAM RECAP						
Adult Services	357,071	400,000	400,000	0	400,000	0
Branch Program	20,092,557	19,570,250	20,997,341	1,427,091	21,989,760	992,419
Children's Baseline	8,569,976	8,635,577	8,926,363	290,786	9,379,362	452,999
Children's Services	1,025,730	1,168,384	1,292,682	124,298	1,318,925	26,243
Collection Technical Services	5,649,769	13,466,587	14,086,975	620,388	15,124,752	1,037,777
Community Partnerships And Programming	8,407,623	1,400,466	1,024,781	(375,685)	1,059,084	34,303
Facilites	11,320,844	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
Information Technology	5,139,445	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
Library Administration	11,153,280	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
Main Program	16,373,778	16,857,541	17,692,189	834,648	18,277,590	585,401
Uses by Program Recap Total	**88,090,073**	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
BRANCH PROGRAM					
Meet citizens' needs in quantity and availability of library collections at the branch libraries					
In-library use of materials at branch libraries	2,698,336	2,550,000	2,550,000	2,680,000	2,815,000
Provide hours of operation at the branch libraries that respond to user demand					
Weekly hours of operation in the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	1,282	1,278	1,278	1,334	1,334
Number of persons entering branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	5,060,860	5,162,077	5,162,077	5,410,000	5,680,500
Ensure customer satisfaction with services at the branch libraries					
Number of questions answered annually at the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Jutices Center	1,720,367	1,605,000	1,605,000	1,640,000	1,674,000
Ensure that all library facilities are safe, accessible and sustainable public spaces					
Percentage of branch libraries that are seismically upgraded, moved from leased to permanent spaces, and made ADA compliant	92%	96%	96%	96%	100%
CHILDREN & YOUTH SERVICES (CYS)					
Provide high quality programs for children and youth					
Number of programs provided	6,260	6,232	6,232	6,294	6,300
Number of children and youth attending programs	254,611	240,000	240,000	245,000	246,000
Support education of children and youth through instruction on library resources and how to use them					
Number of instructional visits or programs for school classes	3,366	3,400	3,400	3,450	3,470
Number of children and teens receiving instruction via school visits or library visits	83,094	84,000	84,000	85,000	86,000
COLLECTIONS & TECHNICAL SERVICES (CTS)					
Acquire, prepare and maintain library materials for public use					
Number of new materials made available to the public	407,012	400,000	360,000	350,000	300,000
Ensure access to materials and services for patrons who speak/read a language other than English					
Number of physical items in languages other than English added to the library's collection	59,344	61,000	60,000	60,000	60,000
Meet citizens' needs in quantity and availability of library collections					
Circulation of physical books and materials	10,971,974	11,130,000	10,600,000	10,300,000	10,000,000
Circulation of eBooks and eMedia	379,506	440,000	550,000	750,000	900,000
COMMUNICATIONS PROGRAMS & PARTNERSHIPS (CPP)					
Provide for and inform the public on high quality educational and cultural programs and services offered by the library					
Number of people attending adult programs	47,893	45,000	40,000	45,000	45,000
INFORMATION TECHNOLOGY					
Meet patron needs for access to technology					
Number of web pages viewed (or hits) to the Library's web server	12,510,099	12,000,000	12,000,000	12,000,000	12,000,000
Number of public computers available for use	905	1,050	920	950	1,000
Number of hours used by patrons at public computer terminals, including both reserved and walk-in use	539,985	550,000	528,801	528,000	525,000
Average number of wi-fi users per day at the Main Library	1,217	660	475	500	600
Average number of wi-fi users per day at branch libraries	2,502	1,440	1,300	1,350	1,450
Ensure access to materials and services for patrons who speak/read a language other than English					
Number of uses (or hits) to the Library's web pages in Chinese and Spanish	205,198	220,000	210,000	215,000	215,000
Number of website and catalog page views by mobile devices	5,082,706	3,000,000	5,000,000	5,000,000	5,000,000

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
MAIN PROGRAM					
Provide hours of operation at the Main Library that respond to user demand					
Number of persons entering the Main Library	2,187,564	2,225,000	2,000,000	2,000,000	2,000,000
Ensure customer satisfaction with services at the Main Library					
Number of questions answered annually at the Main Library	975,278	925,000	900,000	900,000	900,000
SYSTEMWIDE					
Meet citizens' needs in quantity and availability of library collections					
Collection Expenditures per Number of Borrowers	$22.41*	n/a	$22.54	$23.65	$25.79
Expenditures per Number of Visits	$12.76*	n/a	$12.82	$13.31	$13.44

* This measure is new and therefore did not have a target for 2012-13.

PUBLIC UTILITIES COMMISSION

The Public Utilities Commission (PUC) provides customers with high quality, efficient, and reliable water, power, and wastewater services in a manner that values environmental and community interests and sustains the resources entrusted in their care.

SERVICES

The Public Utilities Commission provides services through the following divisions:

WATER ENTERPRISE is responsible for collecting, treating, and distributing 234 million gallons of water per day to 2.5 million people, including retail customers in the City and 27 wholesale customers located in San Mateo, Santa Clara, and Alameda Counties. Retail customers include residential, commercial, industrial, and governmental users.

WASTEWATER ENTERPRISE collects, transmits, treats, and discharges sanitary and stormwater flows generated within the city for the protection of public health and environmental safety. This involves operating, cleaning, and maintaining 1,000 miles of city sewers, 29 pump stations, three wastewater treatment plants as well as responding to sewer-related service calls. The Wastewater Enterprise serves approximately 150,000 residential accounts, which discharge about 39 million gallons per day, and approximately 22,000 non-residential accounts, which discharge about 19 million gallons per day of sanitary flow.

HETCH HETCHY WATER AND POWER is comprised of the Power Enterprise and the upcountry operations of the Water Enterprise. This includes the collection and conveyance of approximately 85 percent of the City's water supply and the generation and transmission of electricity from that source. About two thirds of the electricity generated by Hetch Hetchy Water and Power is used by the City's municipal customers, including the Public Hospitals and Municipal Railway (MUNI). The balance of electricity generated is sold to other publicly-owned utilities, such as the Turlock and Modesto Irrigation Districts. Hetch Hetchy Water and Power includes a system of reservoirs, hydroelectric power plants, aqueducts, pipelines, and transmission lines, carrying water and power from the Sierra Nevada to customers in the City and portions of the surrounding San Francisco Bay Area.

PUC BUREAUS provide infrastructure planning as well as managerial and administrative support to the PUC.

For more information, call (415) 554-3155 or 311; or visit **www.sfwater.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	747,740,076	805,637,528	878,035,660	72,398,132
Total FTE	1,616	1,620	1,621	1

BUDGET ISSUES AND DETAILS

The Public Utilities Commission is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and 2013-14 budget. The FY 2013-14 adopted budget of $889.4 million for the Department is $83.8 million, or 10.4 percent, higher than the FY 2012-13 budget of $805.6 million, largely reflecting increases in debt service payments as the Department funds critical infrastructure improvements, including the Water System Improvement Project's seismic upgrades and wastewaster system improvements. In addition, the adopted budget accounts for increases in salary and fringe benefits costs. The amended budget of $878.0 million is the same as the adopted budget, but reflects work order cost adjustments and other citywide technical adjustments.

The FY 2012-13 and 2013-14 adopted budget supports the PUC's strategic goals to provide high quality services, plan for the future, promote a green and sustainable City, engage the public, and invest in our communities. All PUC utilities operate 24/7 providing essential service utilities to meet its customers' water, power, and sewer service needs.

The PUC does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will occur next year for FY 2014-15 and FY 2015-16.

Water Enterprise

The Water Enterprise's top priority for the next two fiscal years is to ensure the completion of the Water System Improvement Program (WSIP) upgrades and to plan the post-construction integration of critical infrastructure improvements. Environmental mitigation and the monitoring of prior commitments are key elements to the plan. A continued focus on the 24/7 delivery of water and the diversification of the water supply – including water conservation programs and the development of groundwater and recycled water sources – remain important priorities.

Wastewater Enterprise

Capital improvements, along with the 24/7 operations of the City's sewer system, remains the Wastewater Enterprise's top priority. This includes the continued planning and implementation of the Sewer System Improvement Program (SSIP) through completion of sewer condition assessments of mains, pipelines, and treatment plants as well as pump stations and watersheds. Funding is requested to comply with the new permit requirements for separate storm and sanitary systems and to develop standard operating procedures to comply with these mandates. In addition, the PUC continues to fund the expansion of green programs, including Fat, Oil, and Grease (FOG) collections (in conjunction with the Bio-diesel and digester food waste), and the rain barrels and cistern incentive program; to develop standards for future Low Impact Design (LID) projects; and to expand the commitment to co-generation and other alternative energy assets system.

Hetch Hetchy Water & Power and the Power Enterprise

Hetch Hetchy priorities include: compliance with power and water regulatory requirements, including the North America Electric Corporation (NERC) and the Western Electricity Coordinating Council (WECC); funding fishery studies mandated by the Federal Regulatory Commission (FERC) as part of the requirement under the Districts' FERC license to operate the Don Pedro Project; and a water transfer with the Modesto Irrigation District for a dry year supply. The Power Enterprise's priorities include the continued promotion of green and sustainable power practices, the purchase of renewable energy, and energy efficiency programs.

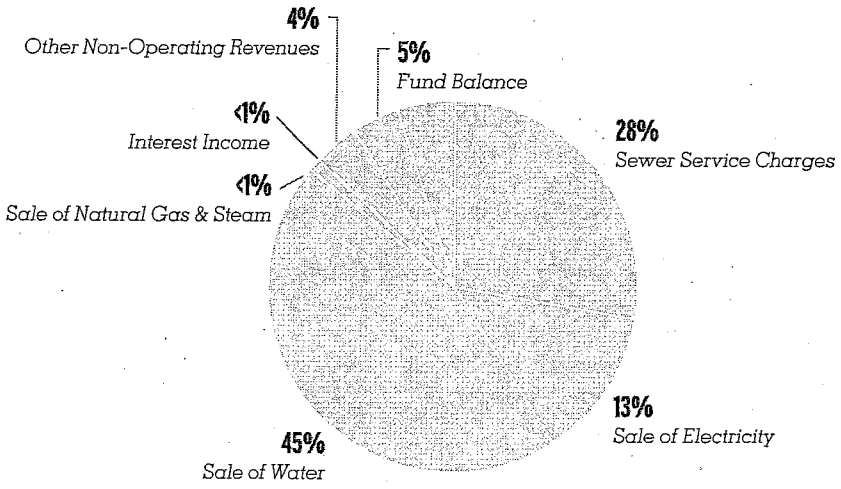
GoSolarSF

The FY 2013-14 budget includes $4.0 million for the GoSolarSF program. To encourage more installations of solar power in San Francisco, the PUC is offering incentives to San Francisco residents and businesses to install solar power on their properties. One solar incentive is available per electric meter for business, residential and non-profit non-residential incentive applications. For non-profit residential incentive applicants, one solar incentive is available per service site.

CleanPowerSF

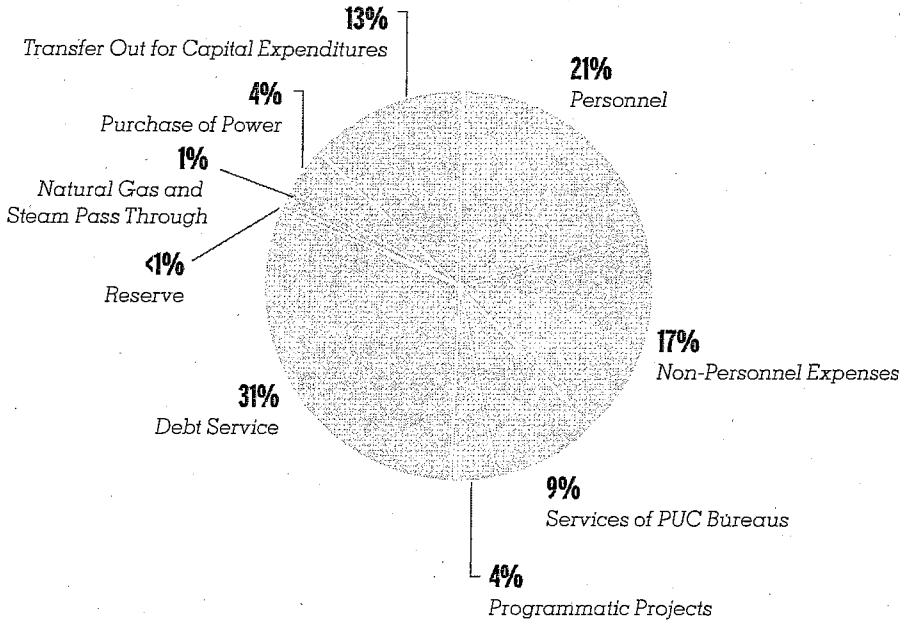
CleanPowerSF is the PUC's Community Choice Aggregation (CCA) Program, which allows cities and counties to pool their citizens' purchasing power to buy electricity. CleanPowerSF will provide San Franciscans with an alternative, 100 percent renewable energy supply. Advertising will take place to ensure that customers are aware that they must opt-out if they are enrolled in the program. The program will move forward after the adoption of not-to-exceed power rates.

FY 2013-14 DEPARTMENT SOURCES



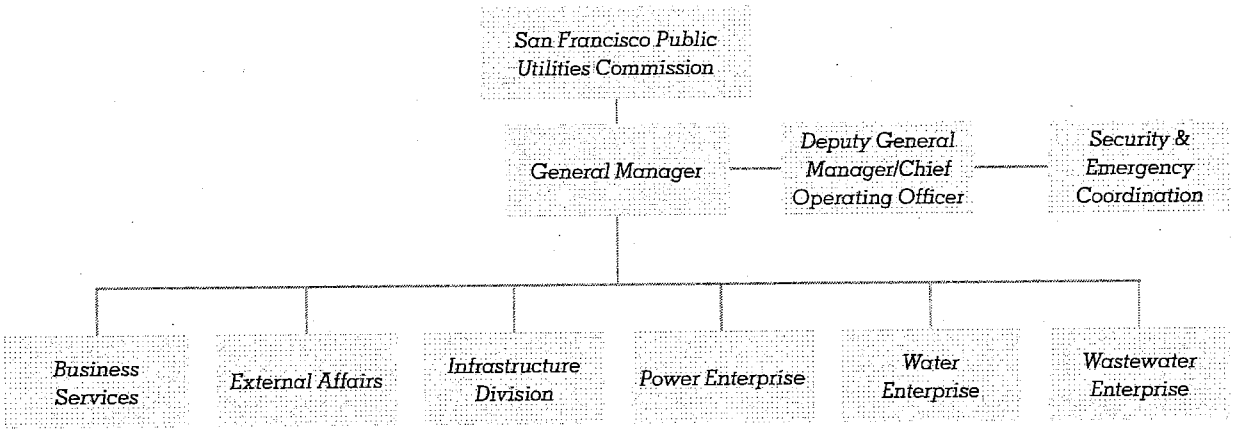
86 percent of the Department's sources come from the sale of electricity, water, and sewer services.

FY 2013-14 DEPARTMENT USES



PUC uses will rise in Fiscal Year 2013-14 due to large capital projects and debt service costs.

PUBLIC UTILITIES COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	2,220.89	2,225.07	2,225.77	0.70
Non-operating Positions (cap/other)	(605.27)	(605.50)	(604.50)	1.00
Net Operating Positions	**1,615.62**	**1,619.57**	**1,621.27**	**1.70**
SOURCES				
Licenses & Fines	2,242,088	0	0	0
Use of Money or Property	13,904,671	14,852,000	15,870,000	1,018,000
Charges for Services	678,083,001	632,910,735	673,701,641	40,790,906
Other Revenues	21,947,377	40,508,275	40,594,838	86,563
Transfers In	135,607,236	150,592,255	177,597,369	27,005,114
Expenditure Recovery	175,835,544	247,245,092	254,423,024	7,177,932
Transfer Adjustments-Sources	(236,056,844)	(301,257,187)	(328,542,583)	(27,285,396)
Use of / (Deposit to) Fund Balance	(43,822,997)	20,786,358	44,391,371	23,605,013
Sources Total	**747,740,076**	**805,637,528**	**878,035,660**	**72,398,132**
USES - OPERATING EXPENDITURES				
Salaries & Wages	163,277,541	196,966,259	201,040,753	4,074,494
Fringe Benefits	75,358,769	83,776,752	89,802,765	6,026,013
Overhead	6,336,511	3,779,416	557,951	(3,221,465)
Professional & Contractual Services	164,237,349	106,826,842	92,814,202	(14,012,640)
Aid Assistance / Grants	3,059,790	2,995,125	2,995,125	0
Materials & Supplies	24,739,685	28,042,970	28,216,152	173,182
Equipment	5,057,654	5,963,207	5,198,421	(764,786)
Debt Service	587,667	241,863,938	284,893,342	43,029,404
Services of Other Departments	133,364,594	162,095,692	164,294,423	2,198,731
Transfers Out	311,932,294	150,684,921	177,692,506	27,007,585
Budgetary Reserves	0	87,334,911	116,454,603	29,119,692
Transfer Adjustments-Uses	(236,056,844)	(301,257,187)	(328,542,583)	(27,285,396)
Uses - Operating Expenditures Total	**651,895,010**	**769,072,846**	**835,417,660**	**66,344,814**
USES - PROJECT EXPENDITURES				
Facilities Maintenance	1,667,689	30,943,682	33,602,000	2,658,318
Capital Renewal	0	3,501,000	6,016,000	2,515,000
Capital Projects	94,177,377	2,120,000	3,000,000	880,000
Uses - Project Expenditures Total	**95,845,066**	**36,564,682**	**42,618,000**	**6,053,318**
USES BY PROGRAM RECAP				
Administration	286,810,296	128,875,975	132,231,159	3,355,184
Customer Services	11,553,113	12,561,644	13,795,151	1,233,507
Debt Service	421,667	232,022,270	272,054,871	40,032,601
Energy Conservation	45,736	0	0	0
Engineering	(26,206)	27,784	0	(27,784)
Finance	10,172,199	10,670,196	11,075,808	405,612
General Management	(51,156,921)	(59,148,630)	(62,495,480)	(3,346,850)
Hetch Hetchy Capital Projects	31,975,153	34,574,200	49,723,652	15,149,452
Hetch Hetchy Power	6,651,877	0	0	0
Hetch Hetchy Project Operations	18,348	0	0	0
Hetchy Water Operations	15,494,904	60,050,094	55,917,619	(4,132,475)

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
Human Resources	8,399,975	10,126,539	10,450,022	323,483
Management Information	17,310,083	20,603,495	21,637,054	1,033,559
Operating Reserve	0	1,754,144	7,063,432	5,309,288
Power Infrastructure Development	6,963,282	21,711,391	20,295,346	(1,416,045)
Power Purchasing/ Scheduling	29,241,715	45,751,628	45,889,480	137,852
Power Utility Field Services	1,787,709	0	0	0
Power Utility Services	72,143,441	342,000	357,000	15,000
Strategic Planning/Compliance	6,190,583	12,543,797	12,782,488	238,691
Street Use Management	39,028	0	0	0
Technology	18,083	0	0	0
Wastewater Capital Projects	22,540,554	33,000,000	37,000,000	4,000,000
Wastewater Collection	30,632,906	31,144,431	31,366,160	221,729
Wastewater Disposal	3,386,371	0	0	0
Wastewater Operations	2,416,238	3,843,922	3,565,309	(278,613)
Wastewater Treatment	64,864,189	69,858,634	71,395,185	1,536,551
Water Capital Projects	44,073,849	22,216,000	25,772,600	3,556,600
Water Pumping	1,871,821	0	0	0
Water Source Of Supply	16,454,067	19,850,880	23,170,324	3,319,444
Water Supply & Power Operations	(926,717)	0	0	0
Water Transmission/ Distribution	71,654,272	50,661,642	51,709,956	1,048,314
Water Treatment	36,718,461	42,595,492	43,278,524	683,032
Uses by Program Recap Total	**747,740,076**	**805,637,528**	**878,035,660**	**72,398,132**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
Customer and Community					
Invest in Customers/Community					
Percent of procured hours worked through community-based employment: WSIP Projects Covered by the WSIPLA	7.70%	5.00%	10.00%	5.00%	5.00%
Percent of procured hours worked through community-based employment (Non-WSIP)	6.98%	5.00%	3.50%	3.00%	3.00%
Cost per gallon of water	$0.70	n/a*	$0.78	$0.84	$0.94
Cost per gallon of wastewater	$0.99	n/a*	$1.04	$1.09	$1.15
Cost per Kilowatt hour of electricity	$0.10	n/a*	$0.11	$0.08	$0.10
Environment					
Steward the Environment					
Total amount of water sold to San Francisco residential customers in gallons per capita per day (gpcd)	50.29	55.00	49.69	55.00	55.00
Percent of total water supplied by alternative sources to retail customers	3.00%	3.40%	3.25%	3.40%	3.40%
Percent sewage sludge (the residual, semi-solid material left from the sewage treatment process) going to beneficial reuse	100.00%	100.00%	100.00%	100.00%	100.00%
Average monthly electricity used per SFPUC street light (in kWh)	52.00	52.00	50.00	45.20	39.00
Total electricity reduction achieved by customers (in MWh)	3,142.00	2,790.00	3,140.00	4,353.00	4,353.00
Governance					
Improve Governance					
Drinking water quality compliance rate (percent days in full compliance with drinking water standards)	100.00%	100.00%	100.00%	100.00%	100.00%
Percent completion within 60 days from Commission Award to Certification of components of construction contracts that are within SFPUC control	65.00%	70.00%	70.00%	70.00%	50.00%
Distribution system renewal and replacement rate for water mains (percent)	0.22%	0.75%	0.38%	1.00%	1.00%
System renewal and replacement rate for Wastewater (miles)	8.70	12.00	15.00	15.00	15.00

* This measure is new and therefore did not have a target for 2012-13.

RECREATION AND PARKS

The Recreation and Park Department (RPD) strives to foster the well-being of San Francisco's diverse community by maintaining beautiful parks, preserving the environment, and providing enriching recreational activities. RPD maintains more than 200 parks, playgrounds, and open spaces, including Camp Mather, the Marina Yacht Harbor, Candlestick Park, six municipal golf courses, and other recreational facilities and urban forestry areas.

SERVICES

The Recreation and Park Department provides services through the following divisions:

RECREATION provides a broad range of recreation programming in four key areas – community services, cultural arts, sports and athletics, and leisure services – in 25 full-service recreation facilities and nine swimming pools across San Francisco.

GOLDEN GATE PARK manages park maintenance, the Japanese Tea Garden, Kezar Stadium, the Botanical Garden, and the Conservatory of Flowers.

PARKS maintains the City's neighborhood and regional parks, natural areas, and open spaces, as well as manages turf maintenance, golf courses, and Candlestick Park.

STRUCTURAL MAINTENANCE conducts preventative maintenance and completes small capital projects throughout the Recreation and Parks system.

For more information, call (415) 831-2700 or 311; or visit **www.sfrecpark.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	147,737,377	138,504,752	160,318,332	21,813,580	151,075,326	(9,243,006)
Total FTE	834	841	863	22	863	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $160.3 million for the Recreation and Parks Department is $21.8 million, or 15.7 percent, higher than the FY 2012-13 budget of $138.5 million. A significant amount of this increase is due to increased salary and fringe benefits cost and an increase to recreation program staffing, work order, and software licensing costs.

The FY 2014-15 proposed budget of $151.1 million for the Recreation and Park Department is $9.2 million, or 5.8 percent, lower than the FY 2013-14 budget of $160.3 million. A significant amount of this decrease is due to a reduction in capital project spending.

Enhancing Recreation Programming

The Recreation and Park Department continues to improve the breadth and scope of its recreation programming. In FY 2012-13, the Department achieved a 70 percent recreation program enrollment rate. In FY 2013-14, RPD intends to use several different tools, including enhanced employee training, online customer evaluations, and a new quarterly recreation program assessment process to increase that rate. The Department will use feedback from these evaluation processes to guide its decisions regarding what type and how many sessions of programs to offer. Over the last year, the Department has increased programming for adults, offering leagues and classes ranging from dodgeball and volleyball to yoga, video editing, and pilates. In FY 2013-14, the Department will continue to increase adult recreation options and will also expand recreation programming for adults between the ages of 18 and 25.

Supporting the Mayor's commitment to workforce development, RPD will expand its Workreation program to add school year employment slots for youth ages 14 to 17.

As RPD enhances its programs, it remains committed to ensuring that ability to pay is never a barrier to participation in recreation. The Department manages a strong scholarship program, providing financial support to low-income San Francisco residents. In FY 2011-12, RPD gave $764,000 in scholarship assistance to recreation program users, an increase of 54 percent from the previous year. The Department expects to offer at least $800,000 in scholarship assistance in FY 2012-13 and in the coming two fiscal years.

Maintaining Beautiful Parks and Facilities

RPD provides beautiful, clean, and safe parks and open spaces to all San Francisco residents and visitors. The Department's commitment to this mission is demonstrated by its Park Maintenance Standards score of 91.3 percent for the first six months of FY 2012-13. This score is over a half percentage point higher than the score from the same period in the prior fiscal year. To achieve this level of park maintenance, RPD has standardized its gardener work schedules and implemented a custodian relief program, which deploys as-needed custodians to ensure shift coverage in case of staff illness or vacation.

Improving Parks and Recreation Facilities

RPD is in the midst of a multi-year effort to renovate facilities and parks across the city. The Department has benefitted from a rich array of capital funding in the last decade, including $110 million from the 2000 Neighborhood Parks Bond, $185 million from the 2008 Clean and Safe Neighborhood Parks Bond, two lease revenue bonds for a total amount of $65 million, and multiple grants and philanthropic gifts. FY 2012-13 was also an active period of investment in RPD assets. In FY 2012-13, the Department opened the Betty Ann Ong Chinese Recreation Center, Mission Playground, Fulton Playground, and Sunset Recreation Center. In November 2012, voters approved a new $195 million General Obligation Bond to improve 15 neighborhood parks and pools, playgrounds, irrigation infrastructure, forestry, and regional parks, including Lake Merced and McLaren and Golden Gate Parks. In 2013-14, RPD will start work on the first of the 2012 bond projects, which include Glen Park, Joe DiMaggio Playground, Balboa Swimming Pool, and Mountain Lake Playground. This era of investment will ensure that San Franciscans have great places to play, relax, and enjoy nature in parks for decades to come.

Reducing Water Consumption

In partnership with the Public Utilities Commission (PUC), RPD has reduced water usage, improved landscapes, and reduced costs through the replacement of outdated and decaying irrigation systems in three parks: Alta Plaza, Balboa, and Jefferson Square. The projects include installation of state-of-the-art irrigation controllers and planting of "no mow" grass and drought tolerant plants. In FY 2013-14, RPD and the PUC will jointly fund another water conservation project, replacing the irrigation system at Alamo Square.

Striving for Financial Sustainability

Understanding that financial sustainability supports department stability, RPD continues to seek to increase the revenue generated from its leases, concessions, and other park amenities, and to pursue philanthropic

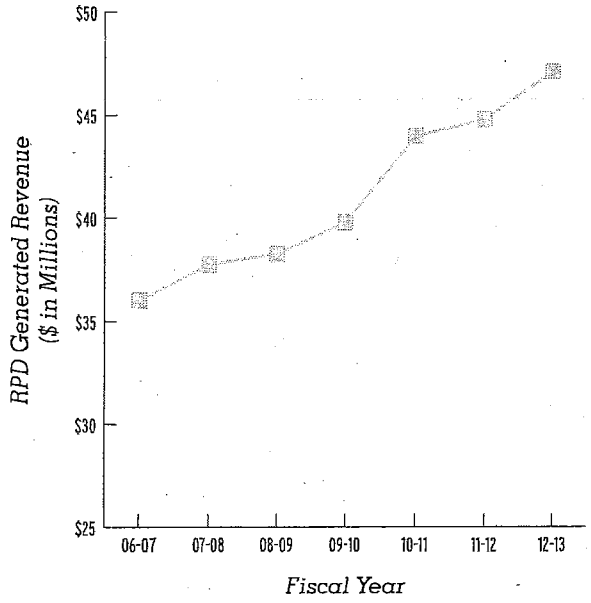
support. In FY 2013-14, the Department's new agreement with the promoter of the Outside Lands concert in Golden Gate Park will generate $300,000 in additional annual revenue to support RPD operations. The Department's four parking garages will add nearly $2 million in revenue, and park amenities and concessions will add $250,000 in new revenue to RPD's budget.

In addition, the Department has successfully cultivated philanthropic support of its operations and capital program. In FY 2012-13, RPD raised $20,000 to support a summer day camp for autistic children; $95,000 to fund a mobile program bringing activities such as rock climbing, skate boarding, and kayaking to every San Francisco neighborhood; and $100,000 to endow a gardener at the Polo Fields in Golden Gate Park. In 2013-14, the Department expects to receive a gift of $60,000 to fund learn-to-swim classes for youth in low-income neighborhoods, and nearly $2 million in funding to support renovations of playgrounds at Huntington and Sue Bierman Parks.

Candlestick Park

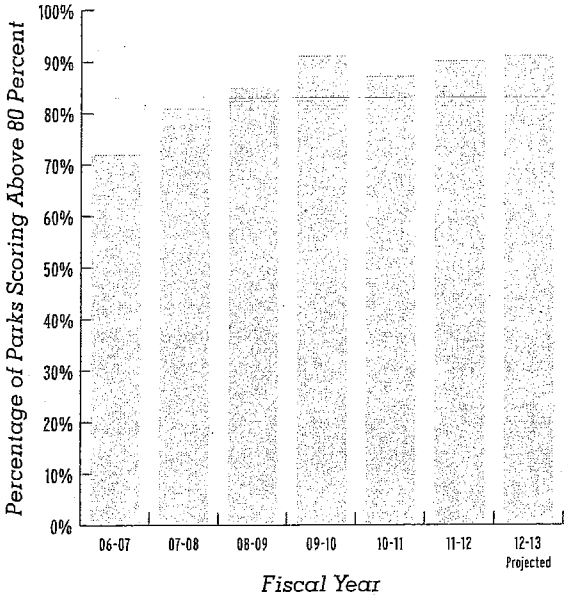
This budget assumes that 2013 will be the 49ers last football season at Candlestick Park and that Lennar Corp. will take ownership of the site on January 1, 2015 as part of the Bayview Hunters Point Area Plan. If the 49ers do leave Candlestick Park after the 2013 season the team will pay the Department $3.3 million in FY 2014-15 as compensation and $0.5 million in FY 2015-16 to support youth recreation programming.

DEPARTMENT-GENERATED REVENUE



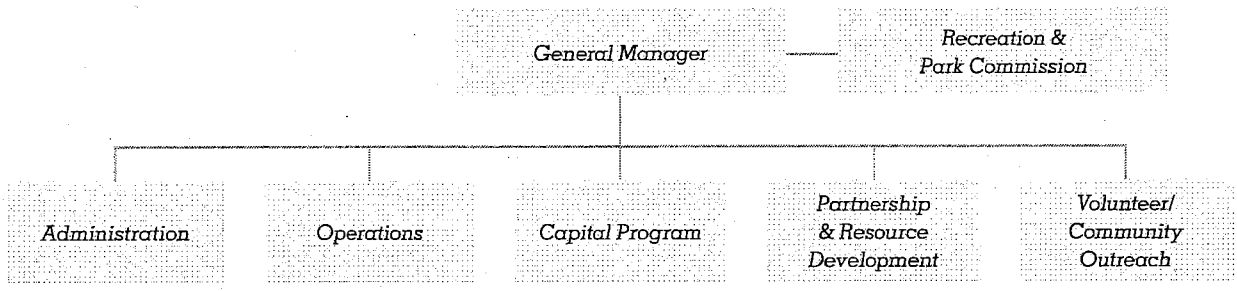
The Recreation and Park Department generates over $47 million a year in revenue from its programs, property, and concessions to support its services.

PARK EVALUATION SCORES



Based on mid-year results, the Department's park maintenance scores have continued to improve in FY 2012-13.

RECREATION & PARKS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	855.97	865.50	888.21	22.71	888.16	(0.05)
Non-operating Positions (cap/other)	(22.24)	(24.24)	(25.01)	(0.77)	(25.24)	(0.23)
Net Operating Positions	**833.73**	**841.26**	**863.20**	**21.94**	**862.92**	**(0.28)**
SOURCES						
Local Taxes	37,366,754	38,160,000	40,869,000	2,709,000	42,811,000	1,942,000
Licenses & Fines	0	10,099	0	(10,099)	0	0
Use of Money or Property	25,597,712	23,182,432	23,635,164	452,732	21,326,582	(2,308,582)
Intergovernmental Revenue - State	168,024	152,000	152,000	0	152,000	0
Intergovernmental Revenue - Other	502,660	0	0	0	0	0
Charges for Services	22,076,023	23,201,243	25,136,478	1,935,235	25,448,405	311,927
Other Revenues	8,935,932	1,408,173	4,910,219	3,502,046	5,964,158	1,053,939
Transfers In	9,121,736	8,746,373	20,398,332	11,651,959	11,366,200	(9,032,132)
Expenditure Recovery	31,120,319	30,869,609	33,750,509	2,880,900	34,758,924	1,008,415
Transfer Adjustments-Sources	(36,834,329)	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
Use of / (Deposit to) Fund Balance	18,904,483	5,263,717	13,248,990	7,985,273	6,398,239	(6,850,751)
General Fund Support	30,778,063	44,633,289	48,069,056	3,435,767	46,281,143	(1,787,913)
Sources Total	**147,737,377**	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	51,765,500	55,479,325	58,352,312	2,872,987	59,102,930	750,618
Fringe Benefits	23,138,857	25,131,708	27,387,276	2,255,568	29,674,088	2,286,812
Overhead	27,219,209	27,012,419	28,225,690	1,213,271	29,197,287	971,597
Professional & Contractual Services	16,961,775	17,032,524	19,716,994	2,684,470	18,844,236	(872,758)
Aid Assistance / Grants	204,836	293,657	417,754	124,097	417,754	0
Materials & Supplies	4,595,681	4,743,869	5,318,933	575,064	5,072,114	(246,819)
Equipment	1,520,293	1,730,782	3,040,243	1,309,461	2,421,647	(618,596)
Debt Service	70,558	256,500	2,329,402	2,072,902	1,661,402	(668,000)
Services of Other Departments	17,731,052	19,083,178	20,551,179	1,468,001	20,364,610	(186,569)
Transfers Out	8,104,299	8,746,373	18,794,706	10,048,333	11,366,200	(7,428,506)
Budgetary Reserves	0	673,000	8,407,624	7,734,624	1,543,045	(6,864,579)
Transfer Adjustments-Uses	(36,834,329)	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
Uses - Operating Expenditures Total	**114,477,731**	**123,061,152**	**142,690,697**	**19,629,545**	**136,233,988**	**(6,456,709)**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	2,749,863	3,200,000	5,073,626	1,873,626	1,480,000	(3,593,626)
Capital Renewal	0	2,497,000	2,970,048	473,048	2,870,438	(99,610)
Capital Projects	30,509,783	9,746,600	9,583,961	(162,639)	10,490,900	906,939
Uses - Project Expenditures Total	**33,259,646**	**15,443,600**	**17,627,635**	**2,184,035**	**14,841,338**	**(2,786,297)**
USES BY PROGRAM RECAP						
Capital Projects	33,172,552	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
Children's Baseline	10,399,256	9,650,793	10,177,899	527,106	10,379,201	201,302
Children's Svcs - Non - Children's Fund	505,159	400,000	1,100,000	700,000	1,100,000	0
Culture & Recreation/Departmental	1,161	0	0	0	0	0
Golden Gate Park	11,569,095	10,630,582	11,228,981	598,399	11,545,234	316,253
Marina Harbor	1,669,143	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
Neighborhood Services	42,100	0	0	0	0	0
Parks	63,285,524	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
Rec & Park Administration	147,595	76,158	76,350	192	76,350	0
Recreation	12,619,315	14,762,173	16,339,219	1,577,046	16,869,038	529,819
Structural Maintenance	14,326,477	13,860,366	14,870,788	1,010,422	15,245,597	374,809
Uses by Program Recap Total	**147,737,377**	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
NEIGHBORHOOD and CITYWIDE SERVICES					
Improve the quality of park maintenance and create safe, welcoming parks and facilities					
Citywide percentage of park maintenance standards met for all parks inspected	91%	90%	90%	90%	90%
Citywide percentage of restroom standards met in parks	94%	90%	90%	90%	90%
Percentage of graffiti work orders completed within 48 hours	77%	75%	75%	75%	75%
Number of trees maintained	1,905	1,200	1,040	950	950
Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas)	$15,250	n/a	$16,265	$15,250	$15,250
Improve community loyalty					
Number of recreation volunteer hours	78,228	73,000	73,000	75,000	75,000
Number of park volunteer hours	69,139	73,000	73,000	75,000	75,000
Increase access to, and improve quality of, Recreational Programming					
Number of recreation course registrations	54,334	52,500	52,500	55,000	55,000
Percentage of recreation courses with 70% capacity of class size	65%	68%	68%	70%	70%
Improve RPD insfrastructure in both buildings and grounds					
Percentage of work orders completed	81%	75%	65%	75%	75%
Percentage of emergency work orders completed	98%	95%	95%	95%	95%
Percentage of capital projects completed on or under budget	80%	90%	100%	90%	90%

RENT ARBITRATION BOARD

The Rent Arbitration Board (RNT) protects tenants from excessive rent increases and unjust evictions while assuring landlords of fair and adequate rents; provides fair and even-handed treatment for both tenants and landlords through efficient and consistent administration of the rent law; promotes the preservation of sound, affordable housing; and enhances the ethnic and cultural diversity that is unique to San Francisco.

SERVICES

The Rent Arbitration Board provides services in the following areas:

PUBLIC INFORMATION AND COUNSELING provides information to the public regarding Rent Ordinance rules and regulations, as well as other municipal, state, and federal ordinances in the area of landlord/tenant law.

HEARINGS AND APPEALS consists of 10 Administrative Law Judges (ALJs) who are supervised by two Senior Administrative Law Judges. The ALJs conduct arbitrations and mediations to resolve disputes between landlords and tenants and issue decisions in accordance with applicable laws.

For more information, call (415) 252-4601 or 311; or visit **www.sfrb.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317
Total FTE	29	29	29	0	29	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $6.2 million for the Rent Arbitration Board is $0.2 million, or 3.9 percent, higher than the FY 2012-13 budget of $6.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $6.4 million for the Rent Arbitration Board is $0.2 million, or 3.0 percent, higher than the FY 2013-14 budget of $6.2 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs.

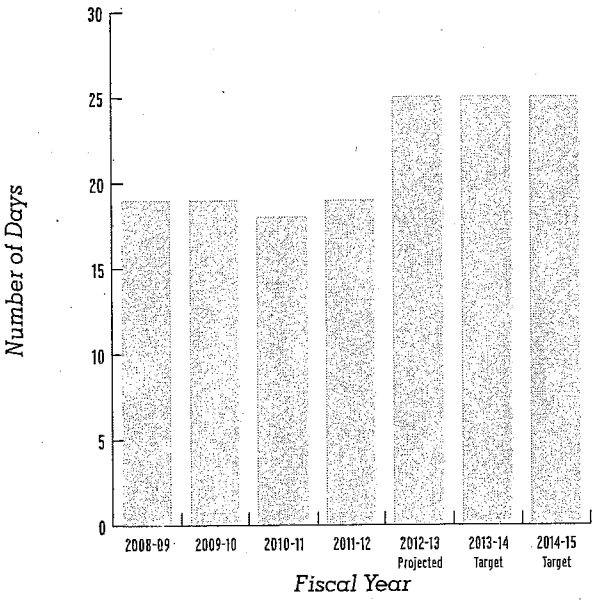
Protecting Housing Affordability

The Department's central function of regulating rents during a tenant's tenancy, and preventing evictions without good cause, keeps rents affordable, and promotes affordable housing. During the past fiscal year, the Department answered over 27,000 counseling calls, served over 10,000 counter visitors, adjudicated 1,368 tenant petitions, and investigated 570 Wrongful Eviction Reports, providing substantially more service than the previous fiscal year.

Using Data to Improve Department Effectiveness

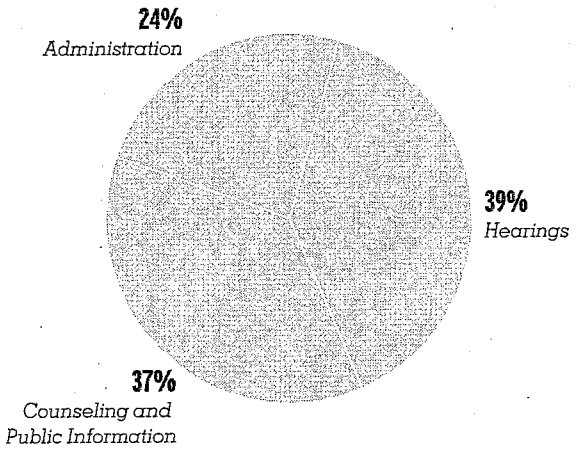
The Department uses a wide variety of data and reports to monitor and increase the effectiveness of its operations, including performance measures to track department progress towards making information available in multiple languages and average number of days to process a petition. The Department reports on its operations on an annual and monthly basis. These reports include the Annual Statistical Report, the Annual Eviction Report, and the Monthly Statistical Reports.

AVERAGE NUMBER OF DAYS FOR ADMINISTRATIVE LAW JUDGE TO SUBMIT DECISIONS FOR REVIEW



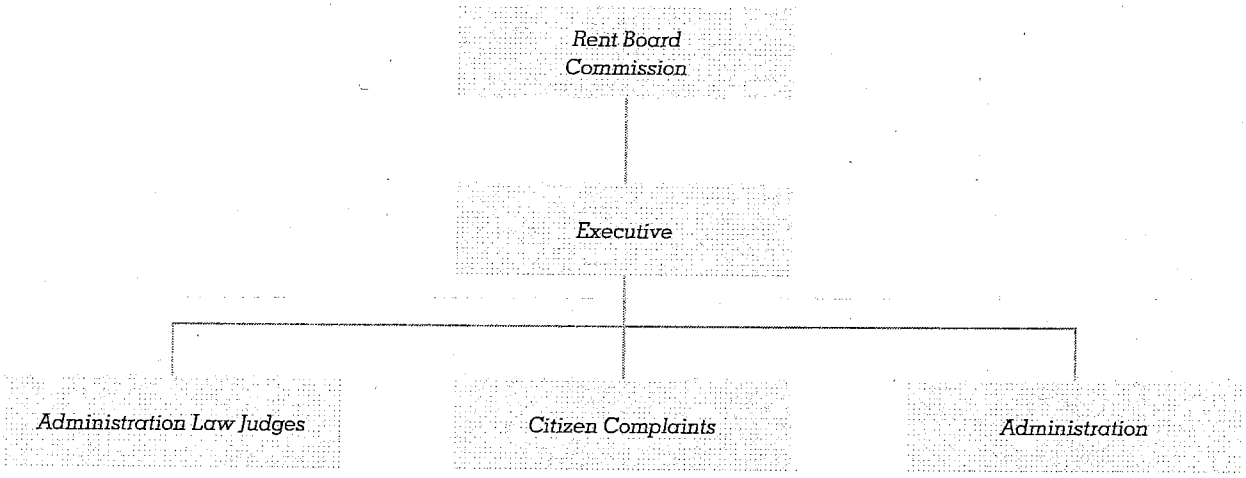
The Department strives to adjudicate cases as quickly as possible. The legal mandate for reviewing cases is 30 days.

FY 2013-14 DEPARTMENT STAFFING BY SERVICE AREA



76 percent of the Rent Arbitration Board's staff provides direct services to tenants and landlords.

RENT ARBITRATION BOARD



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	28.91	28.53	28.53	0.00	28.52	(0.01)
Net Operating Positions	**28.91**	**28.53**	**28.53**	**0.00**	**28.52**	**(0.01)**
SOURCES						
Charges for Services	5,051,299	4,796,263	5,068,975	272,712	5,075,030	6,055
Expenditure Recovery	43,121	96,000	96,000	0	96,000	0
Use of / (Deposit to) Fund Balance	102,870	1,109,115	1,068,819	(40,296)	1,248,081	179,262
Sources Total	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,909,978	3,211,988	3,329,101	117,113	3,374,311	45,210
Fringe Benefits	1,259,683	1,386,334	1,503,615	117,281	1,642,476	138,861
Overhead	14,352	10,361	0	(10,361)	0	0
Professional & Contractual Services	115,112	163,058	163,058	0	163,058	0
Aid Assistance / Grants	108,566	120,000	120,000	0	120,000	0
Materials & Supplies	25,957	37,499	37,499	0	37,499	0
Services of Other Departments	763,642	1,072,138	1,080,521	8,383	1,081,767	1,246
Uses - Operating Expenditures Total	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
USES BY PROGRAM RECAP						
Rent Board	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317
Uses by Program Recap Total	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
RENT BOARD					
Provide a timely resolution for all allegations of wrongful eviction filings					
Average number of days needed to process allegations of wrongful evictions	1.5	2.0	2.0	2.0	2.0
Provide a timely resolution of all petitions					
Average number of days for Administrative Law Judges to submit decisions for review	19.0	25.0	25.0	25.0	25.0
Provide translations of documents and make available through multiple sources					
Number of discrete documents in languages other than English	387	412	400	416	416
Number of locations where translated documents are available	746	826	800	830	830

RETIREMENT SYSTEM

The Retirement System (RET) works to secure, protect, and prudently invest the City's pension trust accounts, administer mandated benefit programs, and provide promised benefits.

SERVICES

The Retirement System provides services through the following divisions:

ADMINISTRATION directs the overall administration of the Retirement System, including implementation of Retirement Board policies and directives; implementation of legislative changes to the Retirement System; legal and procedural compliance of all activities of the Retirement System; administration of member retirement counseling and pension payment processing; administration of the disability application and hearing officer process; and management of the Retirement System's information technology, budget, and financial systems.

RETIREMENT SERVICES provides retirement counseling for active and retired members; maintains historical employment data and retirement accounts for both active and retired members; calculates and processes all benefits payable as a result of a member's retirement, death, or termination of employment; disburses monthly retirement allowances to more than 25,000 retirees and beneficiaries; and maintains Retirement System financial records and reporting in compliance with all applicable legal and regulatory requirements.

INVESTMENT manages and invests the $16.8 billion San Francisco Employee Retirement System (SFERS) Trust in accordance with the investment policy of the Retirement Board; monitors the performance of external investment managers; and maintains information and analysis of capital markets and institutional investment opportunities.

DEFERRED COMPENSATION oversees and administers the City's $2.3 billion Deferred Compensation Plan (DCP). The City's Deferred Compensation Plan and Trust are established separately from, and are independent of, the Retirement System's defined benefit pension plan.

For more information, call (415) 487-7020; or 311; or visit **www.sfers.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	17,433,012	20,597,842	22,638,975	2,041,133	23,585,883	947,008
Total FTE	95	97	98	1	100	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $22.6 million for the Retirement System is $2.0 million, or 9.9 percent, higher than the FY 2012-13 budget of $21.0 million. A significant amount of this increase is due to an increase in staff levels, including a new investment risk manager position to meet the fiduciary needs of the SFERS Trust, as well as the service needs of the members and participants. The entirety of the Department's budget is funded from the SFERS Trust or through reimbursement from the third-party administrator of the City's Deferred Compensation Plan.

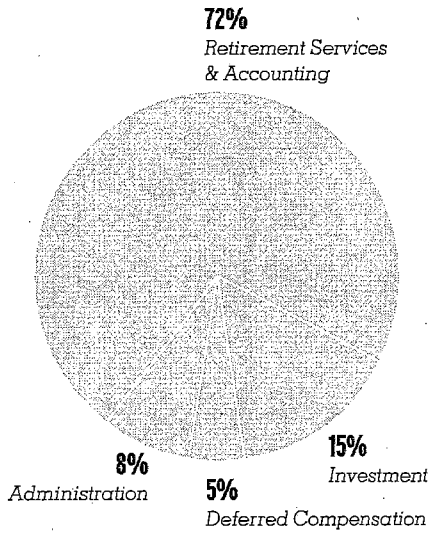
The FY 2014-15 proposed budget of $23.6 million for the Retirement System is $1.0 million, or 4.2 percent, higher than the FY 2013-14 budget of $22.6 million. A significant portion of this increase is due to the addition of two new senior security analyst positions in the Investment Division and increases in salary and fringe benefits costs.

Reducing City Costs

The SFERS Trust earned an annualized investment return of over 11 percent in the last three fiscal years. This investment return was significantly higher than the Plan's investment return assumption, and served to reduce the expected increase in the employer contribution requirements to SFERS resulting from the Plan's use of five-year smoothing.

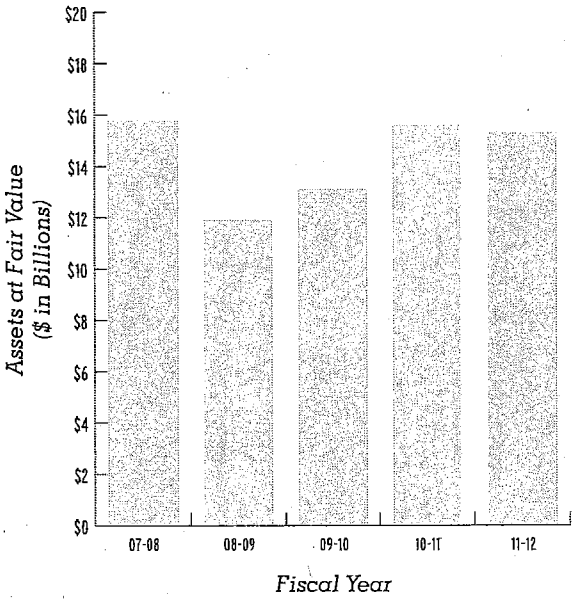
The Department will continue to work to maintain superior levels of investment returns on SFERS trust fund assets. The Department's performance target is to achieve a return on trust investments that ranks in the top 50th percentile or better. As of March 31, 2013, the Department was just under this performance target on a five-year average return basis, but it is in the top quartile on a three-year average return basis. The Department anticipates that it will meet or exceed this five-year average return target as of June 30, 2013.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



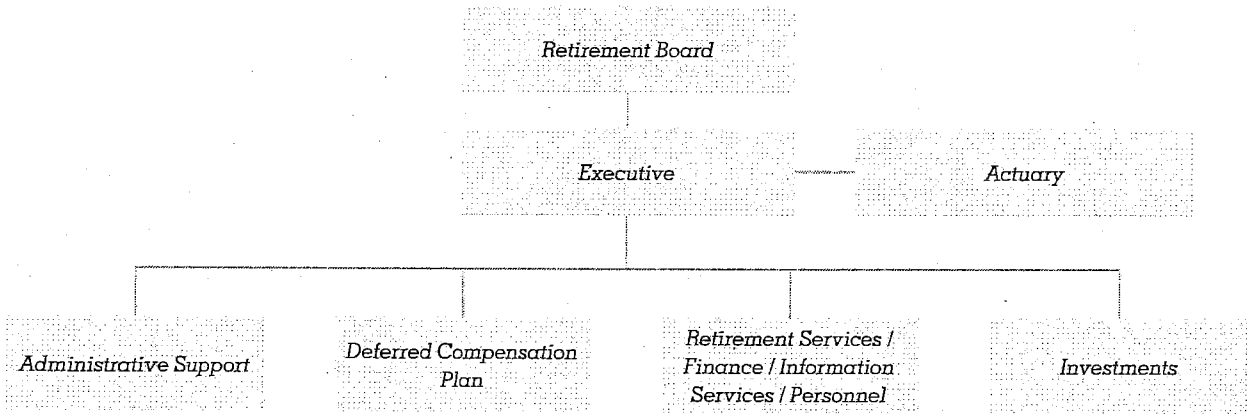
72 percent of the Department's expenditures go towards retirement services and accounting.

PENSION FUND NET ASSETS



The City's pension fund's net assets fell during the recession but started to rebound in FY 2009-10.

RETIREMENT SYSTEM



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	94.70	96.59	97.99	1.40	99.96	1.97
Net Operating Positions	**94.70**	**96.59**	**97.99**	**1.40**	**99.96**	**1.97**
SOURCES						
Use of Money or Property	507,930	251,000	251,000	0	251,000	0
Charges for Services	610,000	935,902	1,142,513	206,611	1,170,129	27,616
Other Revenues	16,083,741	19,414,243	21,204,947	1,790,704	22,124,339	919,392
Expenditure Recovery	31,471	40,515	40,515	0	40,515	0
General Fund Support	199,870	(43,818)	0	43,818	0	0
Sources Total	**17,433,012**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
USES - OPERATING EXPENDITURES						
Salaries & Wages	7,721,229	9,316,373	9,906,454	590,081	10,303,222	396,768
Fringe Benefits	3,607,216	4,076,797	4,461,020	384,223	4,974,333	513,313
Overhead	28,718	175,108	166,917	(8,191)	166,917	0
Professional & Contractual Services	3,033,760	3,725,848	5,001,883	1,276,035	5,001,883	0
Materials & Supplies	143,601	220,000	220,000	0	220,000	0
Equipment	29,385	172,287	22,784	(149,503)	0	(22,784)
Services of Other Departments	2,361,173	2,723,194	2,859,917	136,723	2,919,628	59,711
Budgetary Reserves	0	188,235	0	(188,235)	0	0
Uses - Operating Expenditures Total	**16,925,082**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
USES BY PROGRAM RECAP						
Administration	1,663,448	1,513,005	1,617,539	104,534	1,733,331	115,792
Employee Deferred Comp Plan	809,870	893,084	1,143,513	250,429	1,171,129	27,616
Investment	2,017,052	3,030,848	3,201,735	170,887	3,629,192	427,457
Retirement Services	12,434,712	15,160,905	16,676,188	1,515,283	17,052,331	376,143
Uses by Program Recap Total	**16,925,082**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
EMPLOYEE DEFERRED COMP PLAN					
Provide effective administration of the Deferred Compensation Plan					
Percentage of eligible City employees who participate in the Deferred Compensation Plan	53%	50%	53%	50%	50%
INVESTMENT					
Maximize investment returns at an acceptable risk level for Plan participants					
Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of $1 billion, using 5-year average return (1 equals yes)	1	1	1	1	1

SHERIFF

The Sheriff's Department (SHF) provides for the safe and secure detention of persons arrested or under court order; operates county jail facilities, including in-custody educational, vocational, and transitional programs; operates alternative sentencing and in and out of custody community programs; provides law enforcement services for a number of City facilities; and carries out criminal and civil warrants and court orders.

SERVICES

The Sheriff's Department provides services through the following operational areas:

ADMINISTRATION includes the Office of the Sheriff and central departmental functions such as financial services, payroll, Investigative Services, and Information and Technology Support Services.

COURT SECURITY provides security staffing for the courtrooms at the Civic Center Courthouse, Hall of Justice Courts, Family Courts at the Youth Guidance Center, and the Community Justice Court.

CUSTODY AND JAIL PROGRAMS facilitates the intake, classification, and custody of all prisoners. The Department operates jail facilities at 425 Seventh Street (Jails 1 and 2), the Hall of Justice (Jails 3 and 4), and the San Bruno Jail Complex (Jails 5 and 6). Each housing jail oversees its own in-custody programs that target the reentry needs of prisoners based on their history and risk assessment. Additional in-custody services include Prisoner Legal, Religious Programming, Visiting, and Recreation.

FACILITIES AND EQUIPMENT oversees the Department's vehicles, radios, capital program, and maintenance of the jails and training facilities.

COMMUNITY PROGRAMS organizes and operates the Department's many innovative alternatives to incarceration as well as out of custody programs designed to provide on-going support to recently released prisoners. The Sheriff's Work Alternative Program (SWAP) and Electronic Monitoring are also part of Community Programs.

PERSONNEL, TRAINING, AND BACKGROUND UNITS are responsible for the recruitment, hiring, and background investigations of all employees. As a law enforcement agency employing first responders, all staff must meet Peace Officer Training mandates for hiring, background investigations, and training. Additionally, these units manage all federal, State, and locally mandated leaves and safety programs, such as the Injury and Illness Prevention Program and workers' compensation.

SHERIFF'S FIELD SUPPORT AND SERVICES oversees building security services for a number of City buildings, including City Hall, the Hall of Justice, San Francisco General Hospital, and Laguna Honda Hospital; runs the Central Warrant Bureau and Warrant Services; manages the Prisoner Transportation Unit; and provides security and bailiffs for the criminal and civil courts. This division also supervises security during elections and works closely with the Police Department to provide assistance and mutual aid for civil unrest, large civic events, and emergencies. The Civil unit serves subpoenas, writs of execution, restraining orders issued by the Superior Courts, performs evictions, and provides eviction assistance to tenants.

For more information, call (415) 554-7225 or 311; or visit **www.sfsheriff.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	172,054,780	174,723,549	180,828,832	6,105,283	187,610,805	6,781,973
Total FTE	1,010	1,013	993	(20)	1,008	15

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $180.8 million for the Sheriff's Department is $6.1 million, or 3.5 percent, higher than the FY 2012-13 budget of $174.7 million. A significant amount of this increase is due to debt service costs related to the replacement of County Jails 3 and 4.

The FY 2014-15 proposed budget of $187.6 million for the Sheriff's Department is $6.8 million, or 3.8 percent, higher than the FY 2013-14 budget. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Custody Trends – Acute Mental Health

The Department has seen a flattening of the daily jail population, coupled with an increase in the intensity of the jail population's psychiatric needs. This increased acuity is reflected in the growth of the number of hours of psychiatric care provided by the Department. According to Jail Psychiatric Services, the number of hours of psychiatric care has increased 19 percent from 58,515 hours in 2009 to 69,347 hours in 2012. The acute special needs of the mentally ill population require intense staff resources to maintain prisoner and staff safety. In response to this trend, the Department has increased its emphasis on providing services for the mentally ill, including specialized staff training for managing mentally ill patients, increased focus on programming for the mentally ill, and acquisition of grants such as Keys to Freedom that fund services for the mentally ill population.

Program Trends

In FY 2013-14, the Department will continue to partner with community-based organizations to provide new and innovative in and out of custody programming to reduce recidivism, decrease the number of crimes committed, and increase public safety. These programs reflect an increased emphasis on specialized programming targeted at violence prevention, mental illness, substance abuse, and vocational training. In FY 2013-14, the Sheriff's Department will be providing the most robust vocational training in the Department's history, including horticulture, culinary, and bike repair training programs. Furthermore, keeping with industry emphasis on evidence-based practice, the program awards made for FY 2013-14 reflect an enhanced focus on data collection and program evaluation.

Reentry Pod

In February 2013, the Department worked collaboratively with the Adult Probation Department (ADP) to open a designated reentry housing unit, known as the Reentry Pod. The Reentry Pod is a pilot program to connect individuals who will soon be released to the supervision of Adult Probation to ensure they are better connected with community-based treatment, benefits, housing, job training, and supportive services upon their release. After being released, these individuals will continue to access resources at ADP's Community Assessment and Services Center and other public or community-based partner sites. Providing this continuum of services pre-release and immediately upon release is expected to improve outcomes for a high-risk, high-needs population.

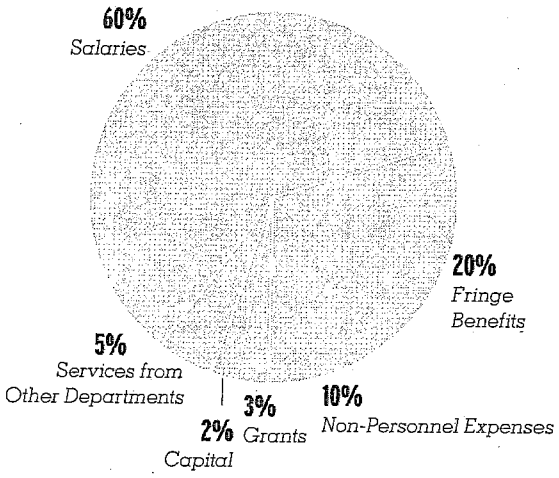
Efficient Service Provision

In response to the current fiscal environment, which requires all departments to provide high quality service efficiently, the Sheriff's Department plans to intensify the specialization of its labor force, hiring and assigning staff to the tasks best suited to each person's skill set. In FY 2013-14, the Sheriff's Department will prioritize the allocation of sworn staff to Custody and Field Support posts and will hire civilian staff to perform critical, non-security related tasks. In addition, the Department will work closely with the Department of Human Resources to enhance management of mandated leaves and workers' compensation.

Staffing Needs

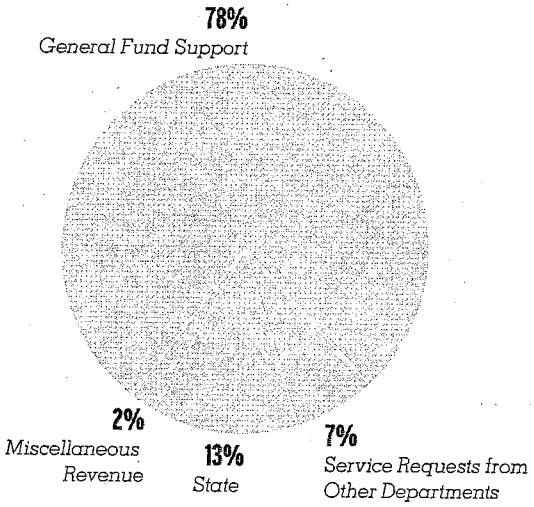
In the past four years, the Sheriff's Department has seen a reduction of over 75 sworn staff positions due to the consolidation of prisoners at five of the six jails, as well as retirements and separations. As a result, the Department has supplemented with overtime to perform its essential functions. In FY 2013-14, for the first time since 2009, the Department will hold a full Academy class of 20 deputies and expects that these new staff will enter the system and begin to reduce overtime expenditures in FY 2014-15.

FY 2013-14 DEPARTMENT USES



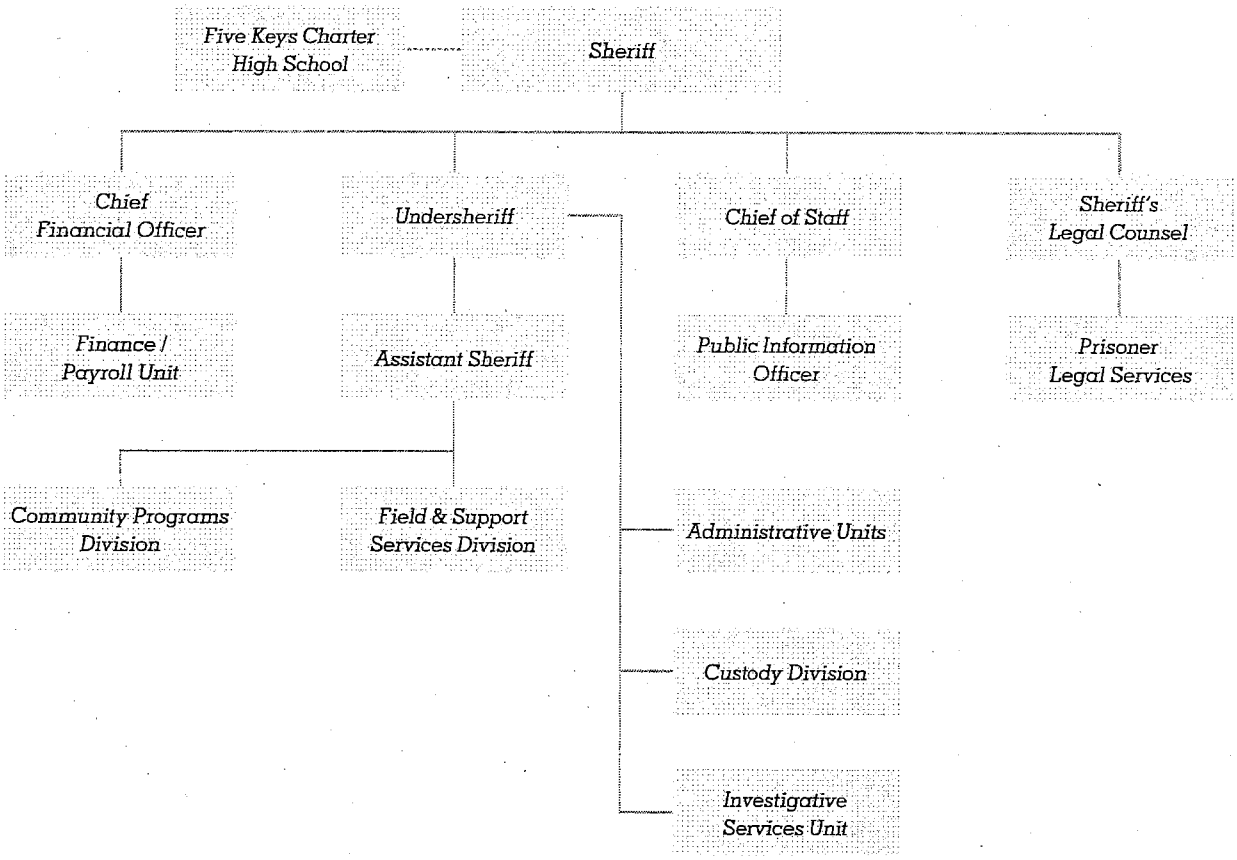
80 percent of the Department's budget is comprised of staff salaries and fringe benefits.

FY 2013-14 DEPARTMENT SOURCES



13 percent of the Department's sources comes from Realignment and Trial Court revenue from the State.

SHERIFF


Five Keys Charter High School
Sheriff
Chief Financial Officer
Undersheriff
Chief of Staff
Sheriff's Legal Counsel
Finance / Payroll Unit
Assistant Sheriff
Public Information Officer
Prisoner Legal Services
Community Programs Division
Field & Support Services Division
Administrative Units
Custody Division
Investigative Services Unit

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,010.78	1,013.20	993.29	(19.91)	1,008.15	14.86
Non-operating Positions (cap/other)	(0.56)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**1,010.22**	**1,013.20**	**993.29**	**(19.91)**	**1,008.15**	**14.86**
SOURCES						
Licenses & Fines	0	123,053	123,053	0	123,053	0
Use of Money or Property	5,276	3,000	3,000	0	3,000	0
Intergovernmental Revenue - Federal	1,214,358	30,846	657,454	626,608	457,454	(200,000)
Intergovernmental Revenue - State	2,094,497	9,823,917	23,311,616	13,487,699	22,387,616	(924,000)
Charges for Services	2,551,974	3,222,264	2,876,983	(345,281)	3,315,713	438,730
Other Revenues	(1,678)	0	0	0	0	0
Expenditure Recovery	23,526,878	24,152,556	12,949,274	(11,203,282)	13,341,520	392,246
Use of / (Deposit to) Fund Balance	(189,529)	225,766	0	(225,766)	0	0
General Fund Support	142,853,004	137,142,147	140,907,452	3,765,305	147,982,449	7,074,997
Sources Total	**172,054,780**	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
USES - OPERATING EXPENDITURES						
Salaries & Wages	102,096,286	103,609,924	107,588,289	3,978,365	108,168,359	580,070
Fringe Benefits	36,603,561	34,832,958	34,382,473	(450,485)	38,164,088	3,781,615
Professional & Contractual Services	2,238,845	11,881,953	13,350,034	1,468,081	15,345,927	1,995,893
Aid Assistance / Grants	4,974,445	5,133,888	5,112,690	(21,198)	4,944,216	(168,474)
Materials & Supplies	5,508,419	6,266,162	6,062,062	(204,100)	6,059,193	(2,869)
Equipment	321,668	232,050	356,418	124,368	349,148	(7,270)
Services of Other Departments	8,662,975	9,959,614	10,406,866	447,252	10,536,874	130,008
Transfers Out	8,760,223	0	0	0	0	0
Uses - Operating Expenditures Total	**169,166,422**	**171,916,549**	**177,258,832**	**5,342,283**	**183,567,805**	**6,308,973**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	281,386	350,000	518,000	168,000	536,000	18,000
Capital Renewal	0	935,000	637,000	(298,000)	957,000	320,000
Capital Projects	2,606,972	1,522,000	2,415,000	893,000	2,550,000	135,000
Uses - Project Expenditures Total	**2,888,358**	**2,807,000**	**3,570,000**	**763,000**	**4,043,000**	**473,000**
USES BY PROGRAM RECAP						
Court Security And Process	12,190,982	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
Custody	83,901,967	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
Facilities & Equipment	12,441,613	13,307,008	13,637,926	330,918	14,418,153	780,227
Hall Of Justice Jails	2,442	0	0	0	0	0
Non Program	8,760,223	0	0	0	0	0
Security Services	16,728,207	16,224,272	16,223,656	(616)	16,794,592	570,936
Sheriff Administration	12,545,432	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
Sheriff Field Services	9,881,276	7,976,044	9,047,254	1,071,210	9,123,415	76,161
Sheriff Field Services Grants	1,048	0	0	0	0	0
Sheriff Programs	12,300,840	12,294,272	11,723,055	(571,217)	11,749,651	26,596
Sheriff Recruitment & Training	3,300,750	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
Uses by Program Recap Total	**172,054,780**	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
COURT SECURITY AND PROCESS					
Provide inmate escort and security to the courts and prevent physical harm to any person or property in, or in the vicinity of, any courthouse in San Francisco					
Number of court staff or public who have been harmed while in or in the vicinity of any courthouse in San Francisco	2	0	1	0	0
CUSTODY					
Provide for the secure and safe detention of persons arrested or under court order					
Cost per jail day calculated according to State guidelines for Daily Jail Rate	$135	$140	$135	$138	$138
Average daily population (ADP)	1,535	1,900	1,550	1,600	1,600
ADP as a percentage of rated capacity of jails	72%	85%	70%	85%	85%
Number of inmate Safety Cell placements	1,134	2,100	1,534	2,100	2,100
SHERIFF ADMINISTRATION					
Execute criminal and civil warrants and court orders					
Number of pre-eviction home visits	1,612	1,350	1,928	1,873	1,873
Number of eviction day crisis interventions	110	120	162	170	170
Number of evictions executed	1,041	1,200	1,047	1,200	1,200
SHERIFF FIELD SERVICES					
Safely transport prisoners					
Number of prisoners transported	33,067	37,000	35,019	37,000	37,000
Number of major transport incidents	0	0	1	0	0
SHERIFF PROGRAMS					
Provide education, skill development, and counseling programs in jail					
Average daily number of prisoners in substance abuse treatment and violence prevention programs.	288	380	336	380	380
Average daily attendance of participants enrolled in charter school	266	250	275	250	250
Provide alternative sentencing options and crime prevention programs.					
Hours of work performed in the community	44,128	50,000	40,552	50,000	50,000
Number of clients enrolled in community antiviolence programs	657	700	621	700	700
Re-arrest rate for antiviolence program clients	14%	15%	13%	13%	13%

STATUS OF WOMEN

The Department on the Status of Women (WOM) promotes and fosters the equitable treatment and the socioeconomic, political, and educational advancement of women and girls in San Francisco through policies, legislation, and programs that focus primarily on women in need. In 1998, San Francisco became the first municipality in the nation to adopt a local ordinance reflecting the principles of the United Nations Convention to Eliminate All Forms of Discrimination Against Women, an international bill of rights for women.

SERVICES

The Department on the Status of Women provides services through the following program areas:

VIOLENCE AGAINST WOMEN PREVENTION & INTERVENTION (VAW) GRANTS PROGRAM makes up over 80 percent of the Department's funds. These grants support 31 community programs that address violence against women. In Fiscal Year (FY) 2011-12, these grants served 29,434 individuals.

In addition, the Department collaborates with other organizations working to end violence against women. These collaborative efforts include the Justice and Courage Oversight Panel, which oversees domestic violence policy reform; the Family Violence Council, which coordinates services, analyzes trends, and advises officials on family violence issues; and the San Francisco Collaborative Against Human Trafficking, which works to increase awareness, collect data, and share information on human trafficking.

WOMEN'S HUMAN RIGHTS INITIATIVES, fostered through gender analysis and gender budgeting, ensure that the City's policies reflect the City's diverse population. The Department developed the Gender Equity Principles (GEP) Initiative, which works to ensure gender equitable workplaces.

For more information, call (415) 252-2570 or 311; or visit **www.sfgov.org/dosw**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	3,556,937	3,802,597	4,977,978	1,175,381	5,018,402	40,424
Total FTE	5	5	6	1	6	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $5.0 million for the Department on the Status of Women is $1.2 million, or 30.9 percent, higher than the FY 2012-13 budget of $3.8 million. This increase is due to annualization of a supplemental appropriation for domestic violence programs and services passed by the Board of Supervisors in February 2013, additional funding for the Violence Against Women grants, and increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $5.0 million for the Department on the Status of Women is roughly the same as the FY 2013-14 budget of $5.0 million. There are no significant budgetary changes in the FY 2014-15 proposed budget.

Violence Against Women

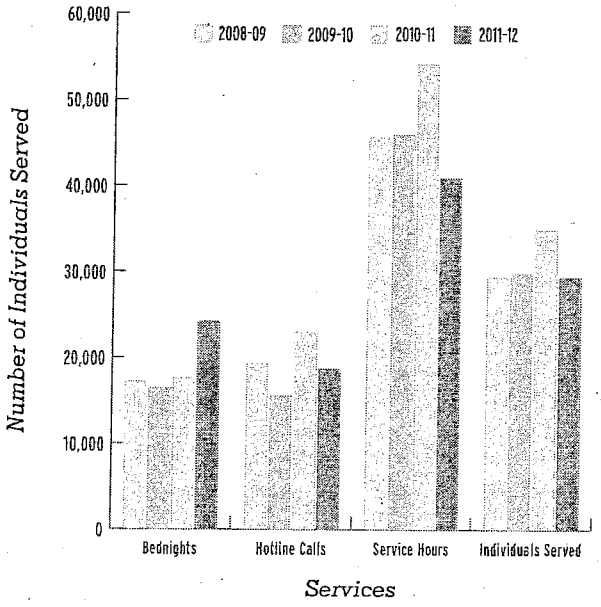
The proposed budget increases funding levels for domestic violence programs for two years, and funds domestic violence analysis, assessment, and training. It includes new funding focused on reducing violence against transgender women in San Francisco, and preventing and intervening against human trafficking.

The Department anticipates major advances in the City's coordination, training, and policies related to violence against women, which will include domestic violence, family violence, transgender violence, and human trafficking.

Advancing Women's Equality

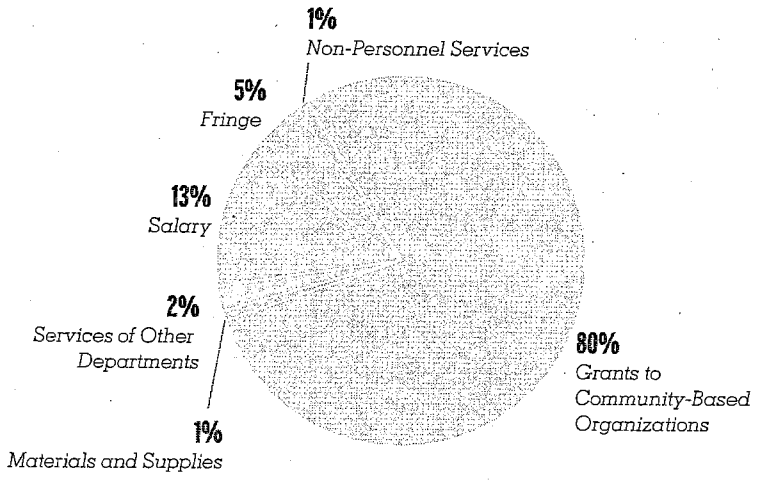
In FY 2013-14 and FY 2014-15, members of the Department's Gender Equality Principles (GEP) Initiative will continue to work with a group of San Francisco's largest employers to advance women's equality in the workplace.

VIOLENCE AGAINST WOMEN PREVENTION & INTERVENTION GRANTS PROGRAM OUTCOMES



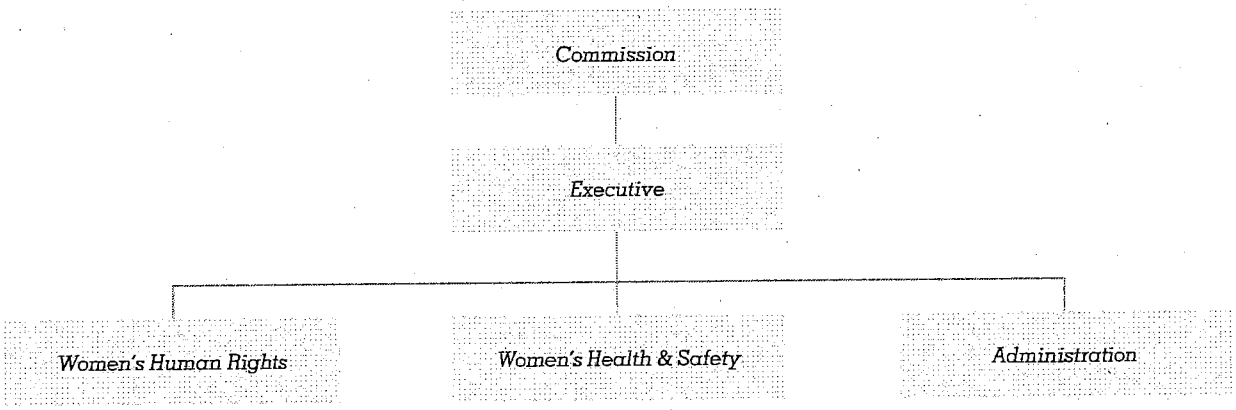
The number of individuals served by community-based organizations (funded by the Department) decreased slightly from FY 2010-11 to FY 2011-12.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



80 percent of department expenditures go towards grants to community-based organizations.

STATUS OF WOMEN



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	4.76	4.71	5.67	0.96	5.67	0.00
Net Operating Positions	**4.76**	**4.71**	**5.67**	**0.96**	**5.67**	**0.00**
SOURCES						
Licenses & Fines	229,221	210,000	229,221	19,221	210,000	(19,221)
Charges for Services	146	0	146	146	0	(146)
Other Revenues	19,425	0	0	0	0	0
Expenditure Recovery	71,000	0	11,500	11,500	0	(11,500)
Use of / (Deposit to) Fund Balance	(35,431)	0	8,607	8,607	0	(8,607)
General Fund Support	3,272,576	3,592,597	4,728,504	1,135,907	4,808,402	79,898
Sources Total	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
USES - OPERATING EXPENDITURES						
Salaries & Wages	419,664	450,740	569,647	118,907	577,812	8,165
Fringe Benefits	160,752	180,613	240,830	60,217	262,563	21,733
Professional & Contractual Services	35,642	5,840	17,340	11,500	5,840	(11,500)
Aid Assistance / Grants	2,778,181	3,011,665	3,996,864	985,199	4,018,890	22,026
Materials & Supplies	31,530	34,735	34,735	0	34,735	0
Services of Other Departments	131,168	119,004	118,562	(442)	118,562	0
Uses - Operating Expenditures Total	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
USES BY PROGRAM RECAP						
Children's Baseline	198,450	198,677	198,677	0	198,677	0
Commission On Status Of Women	3,164,487	3,393,920	4,541,327	1,147,407	4,609,725	68,398
Domestic Violence	194,000	210,000	237,974	27,974	210,000	(27,974)
Uses by Program Recap Total	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
COMMISSION ON THE STATUS OF WOMEN					
Advance the human rights of women and girls in the workforce, services, and budget of city government					
Number of City programs and agencies monitored under the Women's Human Rights Ordinance (CEDAW)	4	4	4	4	4
Promote gender equality in the workplace and community					
Number of people educated and trained about gender equality and San Francisco's Women's Human Rights Ordinance (CEDAW)	1,667	1,500	1,020	1,500	1,500
Number of private sector entities engaged in the San Francisco Gender Equality Principles (GEP) Initiative	53	53	45	53	53
VIOLENCE AGAINST WOMEN PREVENTION AND INTERVENTION (VAW) GRANTS PROGRAM					
Monitor direct services in violence against women prevention and intervention					
Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually	40,908	32,318	32,318	32,318	32,318
Number of unduplicated individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually	29,434	24,576	25,185	24,576	24,576
Percent of people accessing services for which English is not a primary language.	26	32	32	32	32
Number of calls to crisis lines annually	16,614	14,547	14,547	14,547	14,547
Number of shelter bed-nights annually	5,228	3,534	5,600	3,534	3,534
Number of transitional housing bed nights annually	19,029	11,355	11,790	11,355	11,355

SUPERIOR COURT

The Superior Court (CRT) assures equal access, fair treatment, and the just and efficient resolution of disputes for all people asserting their rights under the law in the City and County of San Francisco.

The Superior Court of California, County of San Francisco is a State entity that serves the City and County of San Francisco. Article VI of the California Constitution establishes the Judicial Branch, which includes the Superior Court, as a separate and equal branch of government governed by the Judicial Council of California. Two legislative acts have relieved the City and County from future funding responsibility for court operations and facilities:

THE LOCKYER-ISENBERG TRIAL COURT FUNDING ACT OF 1997 designated the Judicial Council, rather than counties, as the entity responsible for allocation of funding for all Superior Court operations throughout the State. In exchange for relief from funding court operations, counties must make a fixed perpetual annual maintenance of effort (MOE) payment to the State that is equal to what counties allocated for court operations in Fiscal Year (FY) 1994-95. All future costs of court operations will be funded by the State and allocated by the Judicial Council.

THE TRIAL COURT FACILITIES ACT OF 2002 mandated that ownership and responsibility for all court facilities be transferred from counties to the Judicial Council. In exchange for relief from court facilities responsibilities, counties must make a fixed county facilities payment (CFP) to the State that is based on an average of what was expended on court facilities maintenance during FY 1995-96 through FY 1999-00. All future costs of maintaining court facilities will be funded by the State and allocated by the Judicial Council.

Since 1998, the City and County of San Francisco has been making a maintenance of effort payment to the State for relief from court operations responsibility, and since 2009, the City has been making a CFP payment for relief from court facilities responsibility. State legislative requirements and Constitutional separation preclude local government from reviewing Judicial Branch budgets. However, the exceptions to this are judicial supplemental benefits and the following county-funded program that is managed by the Superior Court:

INDIGENT DEFENSE PROGRAM provides funding for outside legal counsel in cases that represent a conflict of interest for the Public Defender and is constitutionally-mandated.

CIVIL GRAND JURY selection and empanelment of jurors is a state-mandated responsibility of the Superior Court. Beginning in 2013-14, Civil Grand July administrative support will transfer to the Controller's Office.

For more information, call (415) 551-4000 or 311; or visit **www.sfsuperiorcourt.org**

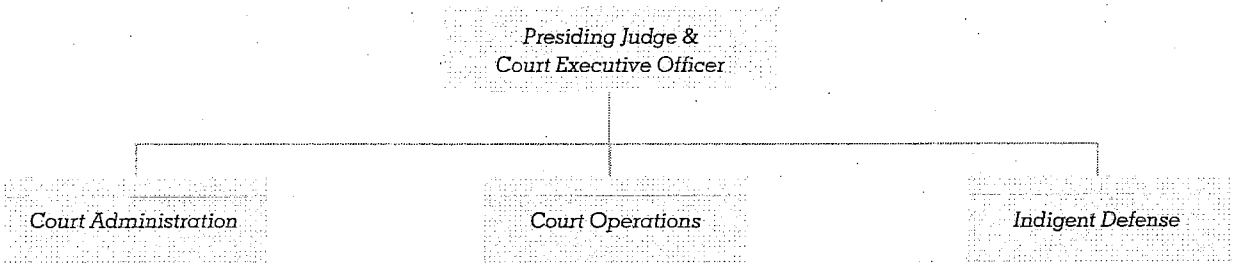
BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	37,702,580	37,701,441	37,723,115	21,674	37,726,715	3,600

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $37.7 million for the Superior Court is roughly equal to the FY 2012-13 budget. The FY 2014-15 proposed budget of $37.7 million for the Superior Court is also roughly equal to the FY 2013-14 budget.

SUPERIOR COURT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
SOURCES						
Licenses & Fines	72,556	34,564	34,564	0	34,564	0
Use of Money or Property	(15,365)	0	0	0	0	0
Charges for Services	3,278,409	3,780,000	3,780,000	0	3,780,000	0
Use of / (Deposit to) Fund Balance	1,485,401	1,039,310	1,081,331	42,021	1,084,931	3,600
General Fund Support	32,881,579	32,847,567	32,827,220	(20,347)	32,827,220	0
Sources Total	**37,702,580**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
USES - OPERATING EXPENDITURES						
Salaries & Wages	298,474	0	0	0	0	0
Fringe Benefits	297,998	500,000	650,000	150,000	650,000	0
Professional & Contractual Services	32,284,379	36,882,606	36,748,837	(133,769)	36,752,437	3,600
Aid Assistance / Grants	250,375	280,000	280,000	0	280,000	0
Materials & Supplies	728	1,000	0	(1,000)	0	0
Services of Other Departments	0	37,835	44,278	6,443	44,278	0
Transfers Out	4,190,495	0	0	0	0	0
Uses - Operating Expenditures Total	**37,322,449**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
USES - PROJECT EXPENDITURES						
Capital Projects	380,131	0	0	0	0	0
Uses - Project Expenditures Total	**380,131**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Court House Construction	4,570,626	4,573,874	4,615,895	42,021	4,619,495	3,600
Dispute Resolution Program	250,375	280,000	280,000	0	280,000	0
Indigent Defense/Grand Jury	9,527,921	9,873,370	9,703,023	(170,347)	9,703,023	0
Trial Court Services	23,353,658	22,974,197	23,124,197	150,000	23,124,197	0
Uses by Program Recap Total	**37,702,580**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

TREASURER-TAX COLLECTOR

The Office of the Treasurer-Tax Collector (TTX) serves as the banker, collection agent, and investment officer for the City and County of San Francisco.

SERVICES

The Office of the Treasurer-Tax Collector provides services through the following divisions:

BUSINESS TAX implements and enforces the business tax ordinances for the City. These taxes include payroll expense tax, parking tax, transient occupancy tax, utility users' tax, access line tax, and stadium taxes. In addition, this division collects the business registration and emergency response fees.

PROPERTY TAX & LICENSING bills, collects, records, and reports payments of secured and unsecured property taxes, special assessments, and license fees for the Public Health, Police, and Fire departments, as well as dog licenses for the Department of Animal Care and Control.

DELINQUENT REVENUE is the official collection arm of the City. It is authorized to collect all of the City's accounts receivable that exceed $300 and are at least 90 days overdue.

INVESTMENT administers and controls the investment of all monies in the Treasurer's custody that are not required for payment of current obligations. This division's goal is to maximize interest income while preserving the liquidity and safety of the principal.

TAXPAYER ASSISTANCE provides tax information to the public and serves as the Department's primary public contact unit.

For more information, call (415) 554-6888 or 311; or visit **www.sftreasurer.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	26,375,246	29,432,681	35,529,306	6,096,625	39,564,812	4,035,506
Total FTE	208	202	213	11	219	6

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $35.5 million for the Treasurer-Tax Collector is $6.1 million, or 20.7 percent, higher than the FY 2012-13 budget of $29.4 million. A significant amount of this increase is due to the passage of the Gross Receipts Tax, which the Department is accountable for implementing. In addition, the Department is taking on new responsibilities related to alarm licenses that were managed by the Department of Emergency Management in the past.

The FY 2014-15 proposed budget of $39.6 million for the Treasurer-Tax Collector is $4.0 million, or 11.3 percent, higher than the FY 2013-14 budget of $35.5 million. A significant amount of this increase is due to the implementation of the Gross Receipts Tax.

Implementing the Gross Receipts Tax

The Gross Receipts Tax and Business Registration Fees Ordinance (2012 Proposition E) was approved by San Francisco voters on November 6, 2012. The first taxpayer filings affected by Prop. E will be the Business Registration Fees due May 31, 2014. The changes to the Gross Receipts Tax and Payroll Expense Tax commence January 1, 2014. The Department is responsible for implementing the new tax along with the other business taxes.

The Department projects costs to increase as a result of Gross Receipts Tax implementation by $5.7 million in FY 2013-14 and by an additional $3.3 million in FY 2014-15. As implementation transitions to regular operations, costs of the implementation project will decrease.

Kindergarten to College Savings

In FY 2010-11, in collaboration with the Mayor, the Department launched the first program in the nation to automatically open a college savings account for all children entering kindergarten in the City's public schools. This Kindergarten to College program (K2C) includes a matching component and incentives to boost family savings, and puts San Francisco at the forefront of national savings policy models. K2C now covers all 4,400 students entering into kindergarten each year. Since its inception, K2C has opened 8,000 accounts for San Francisco children. As the only program in North America operating at this scale, K2C is a flagship for ensuring students have the financial foundation for higher education and financial "knowledge" for good decision making related to money matters.

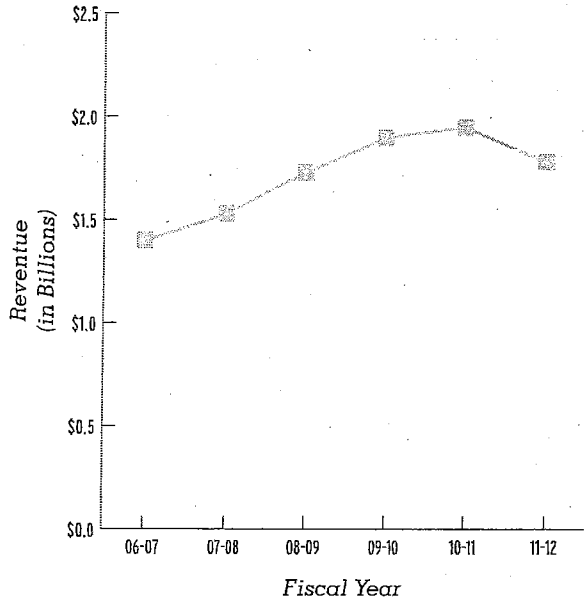
Reforming of Permit Renewals

The Treasurer, along with Mayor Lee and Board of Supervisors President David Chiu, initiated legislation to ease burdens on small businesses operating in San Francisco. Businesses of all types are required to have permits to operate, and the annual renewal of these permits previously occurred sporadically throughout the year depending on the type of permit and the location of the business. The legislation passed in FY 2011-12 consolidates permit renewal billings by business owner on one date, making it easier for the business to plan, track, and pay. In FY 2013-14, the Department will expand its efforts by working with other departments on License 1-2-3 as well as on developing models for improved ways for businesses to register in San Francisco.

Making Government More Efficient & Effective Through Technology

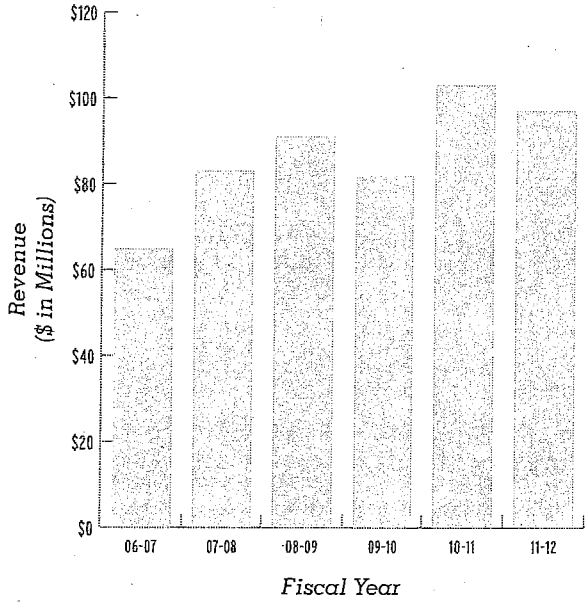
The Department has been actively utilizing technological innovations in order to improve customer service, increase efficiency, and grow collections. Over the past few fiscal years, the Department has automated a majority of its tax collection processes. In FY 2013-14, the Department will have implemented two major projects: the new cashier and remittance system and the new business tax system.

SECURED PROPERTY TAX REVENUE COLLECTION 6 YEAR COMPARISON



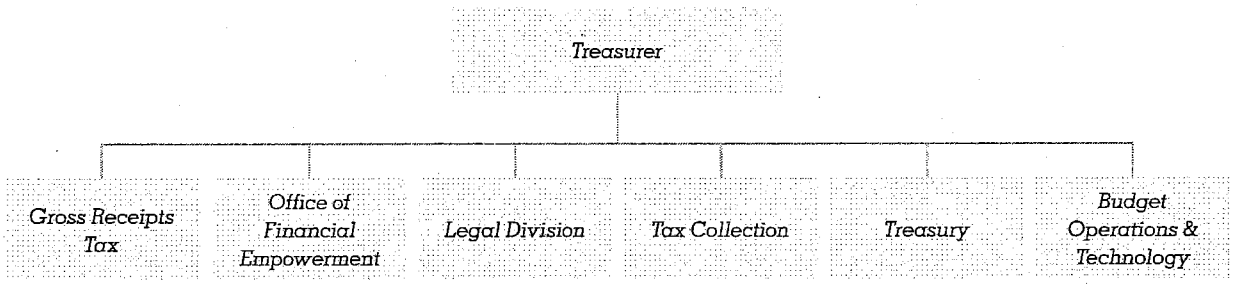
Secured property tax revenue in FY 2011-12 decreased by $170 million from its peak of $1.95 billion in FY 2010-11.

SECURED SUPPLEMENTAL PROPERTY TAX REVENUE COLLECTION 6 YEAR COMPARISON



Supplemental property tax collection in FY 2011-12 decreased by $5 million from its peak of $103 million in FY 2010-11.

TREASURER-TAX COLLECTOR



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	213.04	206.74	222.81	16.07	228.92	6.11
Non-operating Positions (cap/other)	(5.00)	(5.00)	(10.00)	(5.00)	(10.00)	0.00
Net Operating Positions	**208.04**	**201.74**	**212.81**	**11.07**	**218.92**	**6.11**
SOURCES						
Local Taxes	548,793	495,029	381,029	(114,000)	381,029	0
Licenses & Fines	3,747	0	0	0	0	0
Use of Money or Property	3,650,011	4,924,689	5,388,599	463,910	5,544,596	155,997
Charges for Services	3,431,401	2,822,849	2,787,849	(35,000)	2,787,849	0
Other Revenues	881,053	709,030	716,481	7,451	642,640	(73,841)
Expenditure Recovery	4,950,264	6,264,194	5,842,294	(421,900)	5,842,294	0
General Fund Support	12,909,977	14,216,890	20,413,054	6,196,164	24,366,404	3,953,350
Sources Total	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
USES - OPERATING EXPENDITURES						
Salaries & Wages	14,395,459	15,619,688	17,247,559	1,627,871	18,110,937	863,378
Fringe Benefits	6,238,036	6,510,426	7,628,747	1,118,321	8,557,250	928,503
Overhead	0	8,020	(124,344)	(132,364)	(145,767)	(21,423)
Professional & Contractual Services	3,293,834	4,873,551	7,067,541	2,193,990	8,964,276	1,896,735
Materials & Supplies	323,333	278,915	233,736	(45,179)	233,736	0
Equipment	6,909	0	0	0	0	0
Services of Other Departments	2,117,675	2,142,081	3,476,067	1,333,986	3,844,380	368,313
Uses - Operating Expenditures Total	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
USES BY PROGRAM RECAP						
Business Tax	6,111,637	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311
Delinquent Revenue	7,349,441	7,691,639	8,790,901	1,099,262	9,012,419	221,518
Gross Receipts Tax	0	0	5,975,296	5,975,296	9,230,280	3,254,984
Investment	1,515,791	2,328,040	2,355,479	27,439	2,455,593	100,114
Legal Service	258,070	441,801	519,184	77,383	535,949	16,765
Management	5,242,722	5,352,917	5,050,766	(302,151)	5,359,054	308,288
Property Tax/Licensing	2,531,349	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
Taxpayer Assistance	1,183,338	1,409,882	1,637,952	228,070	1,690,539	52,587
Transfer Tax	211,893	0	0	0	0	0
Treasury	1,971,005	2,690,203	2,816,036	125,833	2,931,071	115,035
Uses by Program Recap Total	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
DEPARTMENTAL MANAGEMENT					
Expand access to City government by placing information and transactions online					
Number of web-enabled transactions completed online using the City's SFGOV Online Services portal	89,110	70,000	85,000	100,000	100,000
TTX-BUSINESS TAX					
Promote compliance with the Business Tax Ordinance					
Number of taxpayer audits completed	667	650	780	780	780
TTX-DELINQUENT REVENUE					
Maximize revenue through intensive collection activity					
Amount of total revenue collected on all delinquent debts, in millions	$103.0	$80.0	$90.0	$90.0	$90.0
TTX-PROPERTY TAX/LICENSING					
Maintain low property tax delinquency rates					
Percentage of delinquency rate of secured property taxes	2.50%	2.00%	2.00%	2.00%	2.00%
TTX-TREASURY					
Maximize interest earnings for San Francisco by processing payments efficiently					
Percentage of payments received that are processed and deposited during the same business day.	99%	99%	99%	99%	99%

WAR MEMORIAL

The War Memorial (WAR) manages, operates, and maintains the War Memorial and Performing Arts Center, including the War Memorial Opera House, Veterans Building, Davies Symphony Hall, Zellerbach Rehearsal Hall, Memorial Court, and adjacent grounds. The Department works to provide safe, first-class facilities to promote cultural, educational, and entertainment opportunities in a cost-effective manner for maximum use and enjoyment of the public, and to best serve the purposes and beneficiaries of the War Memorial Trust.

SERVICES

The War Memorial provides services in the following areas:

FACILITIES MANAGEMENT is responsible for the management, oversight, and delivery of daily engineering, maintenance, custodial, security, and stage/technical services to support facilities' operations; management and administration of tenant occupancies and coordination of tenant services; and planning, coordination, and implementation of regular and periodic facilities maintenance and capital improvement projects.

BOOKING, MARKETING AND EVENT SERVICES is responsible for the booking of the Opera House, Davies Symphony Hall, Herbst Theatre, Green Room, and Zellerbach Rehearsal rental facilities, including license agreement administration, box office and ticket sales services, stage/event production and technical coordination, front-of-house usher services, food and beverage concession and catering services, lost and found, customer service center, program accessibility, and public information.

WAR MEMORIAL TRUST ADMINISTRATION ensures that the War Memorial, a group of facilities entrusted to the City's care by the 1921 War Memorial Trust Agreement, upholds its specific duties and responsibilities under the Trust, including providing rent-free space and facilities for the San Francisco Posts of the American Legion, a named beneficiary of the Trust. The War Memorial schedules and coordinates the American Legion Posts' building occupancy and uses pursuant to the Trust provisions.

For more information, call (415) 554-6300 or 311; or visit **www.sfwmpac.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	15,919,646	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Total FTE	63	63	57	(7)	58	1

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $11.9 million for the War Memorial is $0.2 million, or 1.5 percent, lower than the FY 2012-13 budget of $12.1 million. A significant amount of this decrease is due to the planned closure of the Veterans Building on July 1, 2013 for a two-year construction period to implement seismic and life safety renovations. The Veterans Building closure is projected to reduce FY 2013-14 expenditures by $1.3 million. This savings is partially offset by an increase in salary and fringe benefits costs, an increase in utility rates, and an increase in FY 2013-14 capital project expenditures for the Opera House and Davies Symphony Hall.

The FY 2014-15 proposed budget of $12.4 million for the War Memorial is $0.4 million, or 3.7 percent, higher than the FY 2013-14 budget of $11.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, as well as the costs and debt payments associated with the War Memorial Veterans Building seismic upgrade.

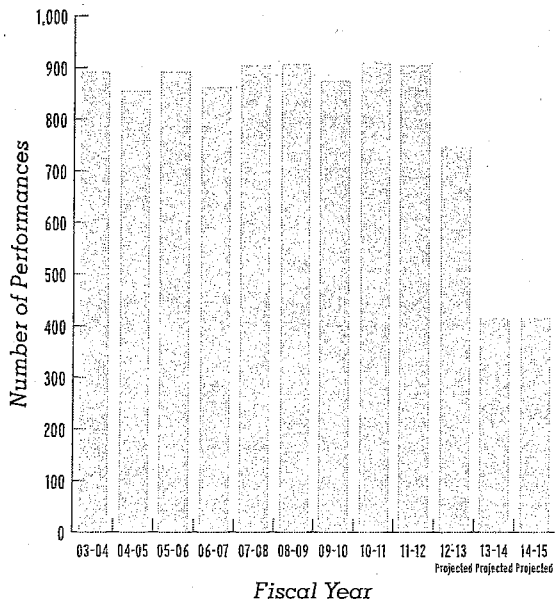
Veterans Building Seismic Upgrade and Improvements Project

As provided in the City's Ten-Year Capital Plan, the two-year construction period of the Veterans Building Seismic Upgrade and Improvements Project will commence on July 1, 2013. This major project represents an investment in one of San Francisco's historic properties and has a significant impact on the War Memorial's budget for the next two fiscal years, in terms of both revenues and expenditures. Earned revenues from Herbst Theatre and Green Room rentals, as well as other Veterans Building occupancies, will decrease by $0.6 million in both FY 2013-14 and FY 2014-15. Veterans Building operating expenditures will decrease by $1.2 million in FY 2013-14, and by $1.0 million in FY 2014-15, largely due to the reduction of positions and discontinuation of building services and utilities during the two-year Veterans Building closure. The Veterans Building Project will create hundreds of construction jobs, and the Local Hire Ordinance will insure new jobs for San Franciscans. Upon completion of the Veterans Building Project, the War Memorial will restore necessary staffing and building services and utilities, and the building will re-open with significantly improved and new facilities for veterans and arts organizations that will generate additional earned revenue.

Automated Booking System

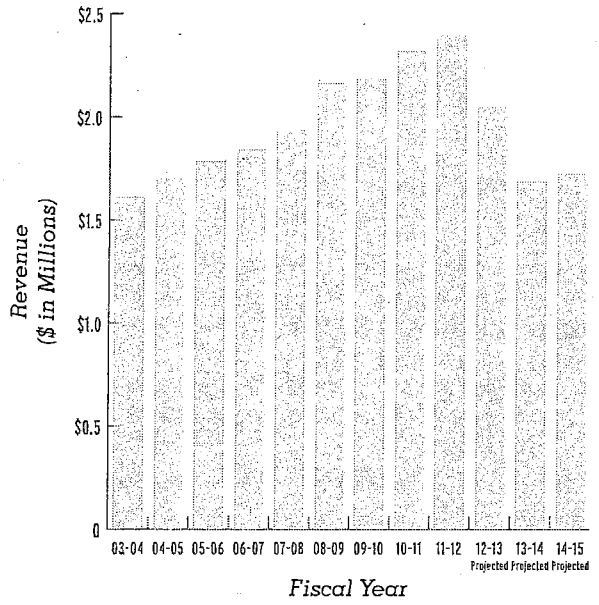
Following extensive review of available venue and room scheduling software products, the War Memorial installed new booking software in late FY 2011-12. Software customization and staff training is on-going, and full conversion from manual booking processes to online booking and scheduling is now targeted for June 2013. Automated booking will greatly improve efficiency and effectiveness of booking and licensing performance venues and will generate a wide variety of reports and data that will assist in identifying trends, creating marketing tools, and quantifying successes.

TOTAL ANNUAL PERFORMANCES



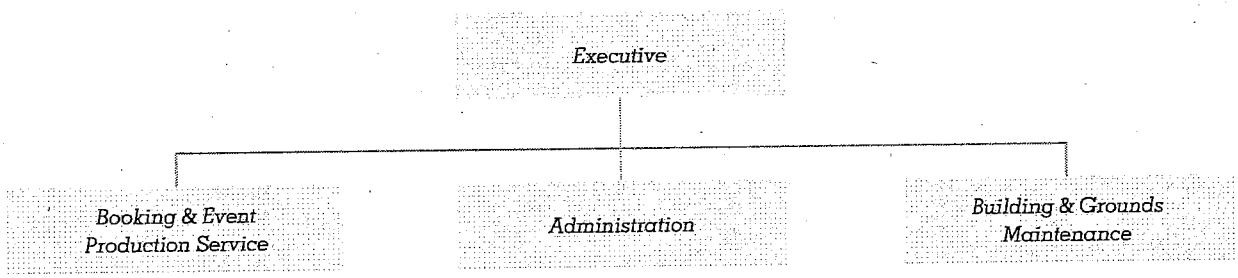
Performances are projected to decrease in the next two fiscal years due to the seismic renovation of the War Memorial Veterans Building.

ANNUAL EARNED REVENUE



Annual Earned Revenue from facility and equipment rental fees, food, beverage, and merchandise concession commissions are projected to decrease in the next two fiscal years due to the seismic renovation of the War Memorial Veterans Building.

WAR MEMORIAL



TOTAL BUDGET – HISTORICAL COMPARISON

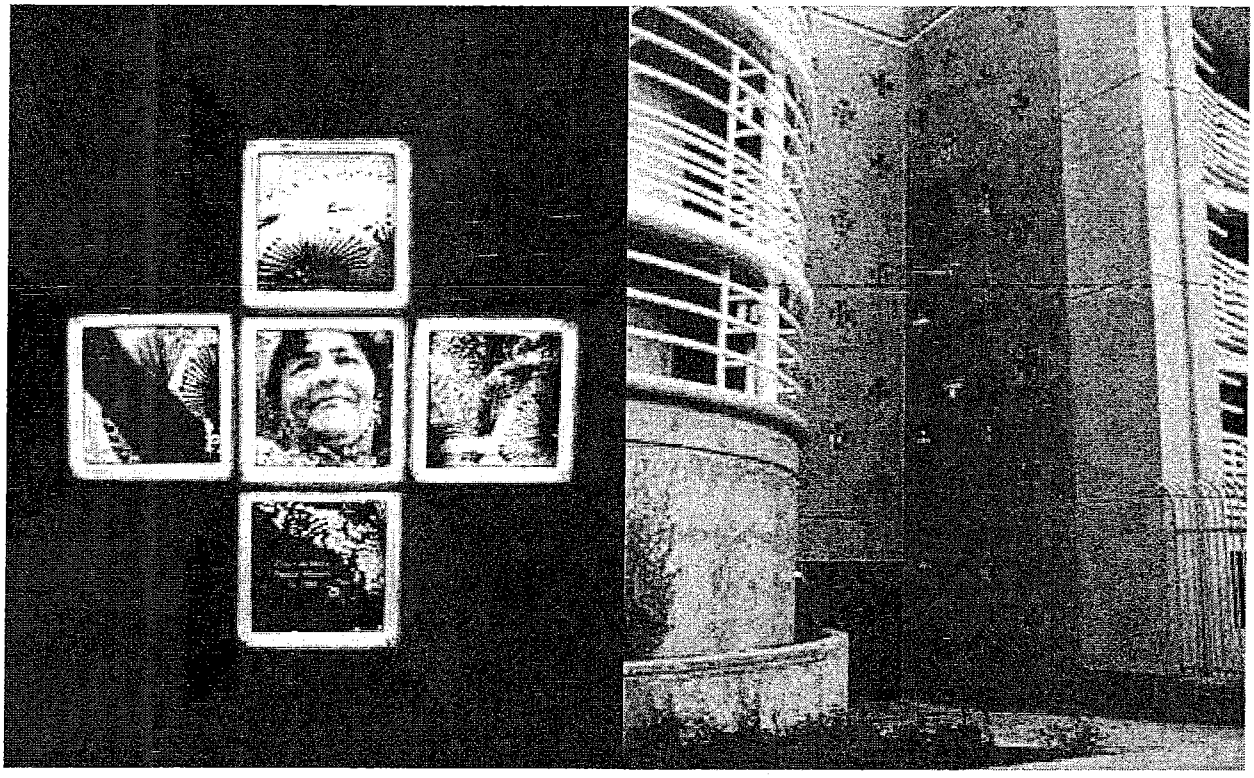
	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	63.73	64.33	57.55	(6.78)	58.91	1.36
Non-operating Positions (cap/other)	(1.00)	(1.00)	(1.00)	0.00	(1.00)	0.00
Net Operating Positions	**62.73**	**63.33**	**56.55**	**(6.78)**	**57.91**	**1.36**
SOURCES						
Local Taxes	8,676,261	9,158,500	0	(9,158,500)	0	0
Use of Money or Property	2,033,657	1,750,852	1,519,997	(230,855)	1,547,430	27,433
Charges for Services	363,555	298,436	169,690	(128,746)	174,448	4,758
Other Revenues	601,772	0	0	0	0	0
Transfers In	2,579,509	482,500	10,357,306	9,874,806	10,142,306	(215,000)
Expenditure Recovery	274,275	231,411	0	(231,411)	0	0
Transfer Adjustments-Sources	0	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Use of / (Deposit to) Fund Balance	1,390,617	676,670	864,747	188,077	1,280,101	415,354
Sources Total	**15,919,646**	**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,797,999	5,113,966	4,688,123	(425,843)	4,855,371	167,248
Fringe Benefits	2,275,307	2,416,046	2,338,566	(77,480)	2,569,853	231,287
Overhead	0	0	249,570	249,570	249,570	0
Professional & Contractual Services	728,173	787,322	753,269	(34,053)	766,028	12,759
Materials & Supplies	253,232	288,000	252,500	(35,500)	262,500	10,000
Debt Service	0	0	500	500	169,115	168,615
Services of Other Departments	2,978,265	3,028,035	2,675,212	(352,823)	2,747,848	72,636
Transfers Out	50,000	482,500	977,000	494,500	762,000	(215,000)
Transfer Adjustments-Uses	0	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Uses - Operating Expenditures Total	**11,082,976**	**11,633,369**	**10,957,740**	**(675,629)**	**11,620,285**	**662,545**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	0	482,500	437,000	(45,500)	412,000	(25,000)
Capital Renewal	0	0	540,000	540,000	350,000	(190,000)
Capital Projects	4,836,670	0	0	0	0	0
Uses - Project Expenditures Total	**4,836,670**	**482,500**	**977,000**	**494,500**	**762,000**	**(215,000)**
USES BY PROGRAM RECAP						
Oper & Maint Of Museums	166,199	0	0	0	0	0
Operations & Maintenance	15,753,447	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Uses by Program Recap Total	**15,919,646**	**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
OPERATIONS & MAINTENANCE					
Provide maximum number of performances and events					
Opera House performances/events	181	169	169	171	171
Davies Symphony Hall performances/events	259	234	234	245	245
Herbst Theatre performances/events	286	206	190	n/a	n/a
Green Room performances/events	178	140	135	n/a	n/a
Provide continued successful utilization of the facilities					
Opera House percentage of days rented	94%	92%	92%	94%	92%
Davies Symphony Hall percentage of days rented	88%	81%	81%	82%	81%
Herbst Theatre percentage of days rented	81%	76%	65%	n/a*	n/a*
Green Room percentage of days rented	51%	52%	45%	n/a*	n/a*
Veterans' use of meeting rooms	468	370	340	n/a*	n/a*

* Due to seismic retrofitting of the Veterans Building beginning July 1, 2013, there will be no use of the Herbst Theater, Green Room, or Veteran's meeting rooms in FY 2013-14 and FY 2014-15.

BONDED DEBT & LONG TERM OBLIGATIONS



History Windows, 1996

By Ann Chamberlain

District 9, General Hospital Parking Garage

The glass fiber reinforced concrete (GFRC) walls and glass brick windows created by Ann Chamberlain recall the architectural detailing on the original General Hospital buildings and present a photographic history of General Hospital, Potrero Hill, the Mission District, and the transportation systems which connect them.

BONDED DEBT & LONG-TERM OBLIGATIONS

The Office of Public Finance is housed within the Controller's Office and provides and manages low-cost debt financing of large-scale, long-term capital projects and improvements that produce social and economic benefit to the City and its citizens while balancing market and credit risk with appropriate benefits, mitigations, and controls.

STRATEGIC ISSUES

- Maintain access to cost-effective borrowing.
- Maintain moderate debt and debt service payment with effective planning and coordination with City departments.
- Meet significant capital demands through debt financing and alternate financing mechanisms such as public/private partnerships.
- Achieve the highest practical credit rating.
- Ensure compliance with applicable state and federal law.
- Ensure full and timely payment of debt.

Background

The City and County of San Francisco enjoys national recognition among investors in municipal debt obligations as a high profile economic center of one of the country's largest, most vibrant metropolitan areas. Investor interest benefits the City in the form of lower interest rates and lower annual debt service expenditures compared to other California cities.

The City utilizes three principal types of municipal debt obligations to finance long-term capital projects: General Obligation (G.O.) bonds, lease revenue bonds, and certificates of participation. The issuance of G.O. bonds enables the City to leverage property tax receipts for capital expenditures associated with the acquisition or improvement of real property such as libraries, hospitals, parks, and cultural and educational facilities. G.O. bonds must be voter-approved by a two-thirds majority vote.

The City utilizes lease revenue bonds and certificates of participation to leverage General Fund receipts (such as fees and charges) to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the City. Debt service payments for lease revenue bonds and certificates of participation are typically paid from revenues of the related project or fees, taxes, or surcharges imposed on users of the project. For example, debt service on the lease revenue bonds issued to construct the Moscone Center Expansion Project are repaid primarily from the 2 percent increase in hotel taxes approved by the Board of Supervisors in August 1996 and passed by the voters in November 1998. However, the 2 percent increase is not directly pledged for such debt service and repayment can be funded from any lawful monies of the City's General Fund. Lease revenue bonds must be voter-approved by a simple majority vote.

The City utilizes Commercial Paper Certificates of Participation Program from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property; and the acquisition of capital equipment and vehicles in anticipation of long-term financing.

Ratings

General Obligation Bonds

The City's G.O. bond debt, which carries the City's strongest ratings, is rated Aa1/AA/AA by Moody's Investor Services (Moody's), Standard & Poor's, and Fitch Ratings, respectively, with AAA being the highest rating attainable.

On February 5, 2013, Moody's upgraded the City and County of San Francisco's General Obligation bonds rating to "Aa1" from "Aa2". Moody's has also upgraded the rating on the City's essential-asset lease obligation and certificates of participation to "Aa3" from "A1". The outlook for the City's long-term ratings is "stable". Moody's upgrade recognizes the quality of the City's exceptionally "large tax base, wealthy populace, recovering housing market, large and diverse regional economy, and sound prospects for continued economic improvement at a rate superior to the likely state and national growth rate". The action also reflects the City's fiscal position which is likely to improve, and moderate debt levels.

On March 28, 2013, Fitch upgraded the City's general obligation bonds rating to "AA" from "AA-". Fitch also upgraded the rating on the City's lease obligation and certificates of participation to "AA-" from "A+". Fitch's outlook for the City's long-term ratings is "stable". Fitch's upgrade reflects solid improvements to the City's budgeting, planning, and reserve policies as well as the City's continued meaningful progress addressing its post-retirement benefit liabilities.

On April 15, 2013, Standard & Poor's affirmed the City's general obligation bonds "AA" rating and revised the rating outlook to "stable" from "negative".

Lease Revenue Bonds

Standard & Poor's, Moody's, and Fitch Ratings rate the City's lease revenue bonds AA-/Aa3/AA-, respectively, with stable outlooks.

The ratings are one to two rating levels below the City's G.O. bond ratings, a normal relationship between G.O. bonds and lease revenue bonds. This difference can be attributed in part to the less stringent voter requirement for lease revenue bonds. In addition, the City has no legal obligation or authority to levy taxes for repayment, as is the case for G.O. bonds; only to appropriate rent on the use of the facilities financed when it has use and occupancy.

Despite the City's sizable budget requirements, state and federal funding uncertainties, and numerous capital projects, the ratings reflect overall strengths such as strong financial management, low to moderate debt burden, strong tax base growth, and favorable socio-economic profile.

In 2006, Standard & Poor's enhanced its analysis of financial management policies and procedures with the introduction of the concept of the Financial Management Assessment ("FMA"), a transparent assessment of a government's financial practices. Standard & Poor's has assigned a strong FMA to the City, which indicates that the City practices are strong, well-embedded, and likely sustainable.

TABLE 1: OUTSTANDING G.O. BONDS & LONG TERM OBLIGATIONS DEBT SERVICE FOR FISCAL YEAR 2013-14

Principal Outstanding	
General Obligations (as of 7/1/13)	$1,657,133,269
Plus Expected New Issuance	$452,860,000
Total General Obligations	**$2,109,993,269**
Long-Term Obligations (as of 7/1/13)	$1,121,277,301
Plus Expected New Issuance	$253,560,000
Total Long-Term Obligations	**$1,374,837,301**
Total Principal Outstanding	**$3,484,830,570**
Fiscal Year 2013-2014 Debt Service	
General Obligation Bonds	$230,004,763
Long-Term Obligations	$124,025,744
Total Annual Debt Service	**$354,030,507**

Debt Profile

Pursuant to the City Charter, the City must have voter authorization to issue G.O. bonds and lease revenue bonds. In the case of G.O. bonds, authorization is required by a two-thirds majority vote. In the case of lease revenue bonds, authorization is required by a simple majority vote (50% of those voting plus one).

The City's outstanding General Fund debt consists of G.O. bonds, lease revenue bonds, and certificates of participation. Of the $3.48 billion in outstanding debt and other long-term obligations, $124.4 million or 3.6 percent are in variable rate demand bonds. In addition, there are long-term obligations issued by public agencies whose jurisdictions overlap the boundaries of the City in whole or in part.

As shown in Table 1, the Fiscal Year (FY) 2013-14 budget provides $354.0 million for the payment of debt service on $3.48 billion in debt and other long term obligations.

General Obligation Bonds

The City's issuance of G.O. bonds must be approved by at least two-thirds of the voters. In addition, the principal amount of bonds outstanding at any one time must not exceed 3 percent of the assessed value of all taxable real and personal property located within the boundaries of the City.

For debt management and federal expenditure requirements, and because large-scale capital improvement projects are typically completed over a number of years, bonds are usually issued in installments. For that reason, and because

TABLE 2: GENERAL OBLIGATION BONDS (AS OF JULY 1, 2013)

DESCRIPTION OF ISSUE (DATE OF AUTHORIZATION)	SERIES	ISSUED	OUTSTANDING[1]	AUTHORIZED & UNISSUED
Seismic Safety Loan Program (11/3/92) [2]	2007A	$30,315,450	$26,323,269	$284,684,550
Branch Library Facilities Improvement (11/7/00)	2008A	31,065,000	25,460,000	
Clean & Safe Neighborhood Parks (2/5/08)	2008B	42,520,000	35,165,000	
	2010B	24,785,000	14,025,000	
	2010D	35,645,000	35,645,000	
	2012B	73,355,000	60,270,000	8,695,000
San Francisco General Hospital and Trauma Center (11/4/08)	2009A	131,650,000	103,565,000	
	2010A	120,890,000	68,410,000	
	2010C	173,805,000	173,805,000	
	2012D	251,000,000	211,180,000	209,955,000
Earthquake Safety and Emergency Response Bond (6/8/10)	2010E	79,520,000	74,230,000	
	2012A	183,330,000	150,505,000	
	2012E	38,265,000	37,010,000	111,185,000
Road Repaving & Street Safety (11/8/11)	2012C	74,295,000	61,695,000	173,705,000
Clean & Safe Neighborhood Parks (11/6/12)				195,000,000
SUBTOTALS		**$1,290,440,450**	**$1,077,288,269**	**$983,224,550**
General Obligation Refunding Bonds			23,520,000	
Series 2006-R1 issued 10/31/06		90,690,000	54,155,000	
Series 2006-R2 issued 12/18/06		66,565,000	30,300,000	
Series 2008-R1 issued 5/29/08		232,075,000	53,465,000	
Series 2008-R2 issued 5/29/08		39,320,000	24,610,000	
Series 2008-R3 issued 7/30/08		118,130,000	118,130,000	
Series 2011-R1 issued 11/9/2011		339,475,000	299,185,000	
Series 2011-R1 issued 11/9/2011		339,475,000	118,130,000	
SUB TOTALS		**886,255,000**	**579,845,000**	
TOTALS		**$2,176,695,450**	**$1,657,133,269**	**$983,224,550**

[1] Section 9.106 of the City Charter limits issuance of general obligation bonds of the City to 3% of the personal assessment assessed value of all real and district indebtedness or any redevelopment agency indebtedness.

[2] Of the $35,000,000 authorized by the Board of Supervisors in February 2007, $30,315,450 has been drawn upon to date pursuant to the Credit Agreement described under "General Obligation Bonds Authorized but Unissued."

Source: Office of Public Finance, City and County of San Francisco.

G.O. bonds are repaid in the interim, the full amount of G.O. bonds authorized by the electorate typically exceeds the amount of G.O. bonds outstanding.

As of July 1, 2013, the total amount of G.O. bonds authorized by the voters but not yet issued will be $983.2 million. Of the $1.7 billion G.O. bonds outstanding, a total principal amount of $2.1 billion was originally issued. Table 2 lists the City's outstanding G.O. bonds including authorized programs where G.O. bonds have not yet been issued.

Table 2 does not include the approximately $452.9 million in general obligation bonds to be issued in June 2013 and in FY 2013-14, which includes G.O. bonds for the voter-approved San Francisco Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving and Street Safety Bonds, and the San Francisco General Hospital Bonds. Debt service on the City's G.O. bonds is repaid from taxes levied on all real and personal property within the City boundaries.

Long-Term Obligations

Long-term obligations include lease financings known as lease revenue bonds and certificates of participation. Pursuant to the Charter, lease revenue bonds must be approved by a simple majority of the voters. As with G.O. bonds, there is frequently a significant delay between the date of voter authorization and the time the lease obligations are actually issued. As of July 1, 2013, the City will have $1.1 billion in long-term obligations outstanding.

As shown in Table 1, the FY 2013-14 budget provides for the payment of debt service on $1.4 billion in long-term obligations expected to be outstanding during the fiscal year, including $253.6 million in projected new issuances. The new issuances include lease revenue bonds associated with the Equipment Purchase Program and projects for the Port of San Francisco; certificates of participation for the Hope SF project; and certificates of participation for the War Memorial Veterans Building seismic upgrade project.

In 1994, voters approved Proposition B, which authorized the issuance of up to $60.0 million in lease revenue bonds for the acquisition and construction of a combined dispatch center for the City's emergency 9-1-1 communication system, and for the center's emergency information and communications equipment. In 1997 and 1998, the Finance Corporation issued $22.6 million and $23.3 million of Proposition B lease revenue bonds, respectively, leaving $14.0 million in remaining authorization. There is no current plan to issue additional series of bonds under Proposition B. This does not include lease revenue bonds authorized by the voters in an unspecified amount under Proposition F in 1989 which may be issued to construct various parking facilities within the City.

On March 7, 2000, voters approved Proposition C, which extended a two and one half cent per $100 in assessed valuation property tax set-aside for the benefit of the Recreation and Park Department (the Open Space Fund). Proposition C also authorizes the issuance of lease revenue bonds or other forms of indebtedness payable from the Open Space Fund. The City issued approximately $27.0 million and $42.4 million of such Open Space Fund lease revenue bonds in October 2006 and October 2007, respectively.

In November 2007 voters approved Proposition D which renewed a two and one half cent per $100 in assessed valuation property tax set-aside for the benefit of the Library (the Library Preservation Fund) and authorized the City to issue lease revenue bonds or other types of debt to construct and improve library facilities. The City issued Library Preservation Fund lease revenue bonds in the amount of approximately $34.3 million in March 2009.

Commercial Paper Program

The Board authorized on March 17, 2009 and the Mayor approved on March 24, 2009, the establishment of a not-to-exceed $150.0 million Commercial Paper Certificates of Participation Program (the CP Program). Under the proposed CP Program, Commercial Paper Notes (the CP Notes) will be issued from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of long-term financing to be issued when market conditions are favorable. Projects will be eligible to access the CP Program once the Board and the Mayor have approved the project and the long-term, permanent financing for the project. In June 2010, the City obtained letters of credit securing the CP Notes issued by J.P. Morgan Chase Bank, N.A. with a maximum principal amount of $50 million and by U.S. Bank, N.A. with a maximum principal amount of $50 million. As of April 9, 2013, the outstanding principal amount of CP Notes is $89.0 million. The weighted average interest rate for the CP Notes is approximately 0.17 percent. The CP Program has provided interim financing for various projects, including Moscone Center Improvement, Hope SF, War Memorial, Port Facilities, and capital equipment for the Department of Public Works.

Tax and Revenue Anticipation Notes

Pursuant to the Charter and the Constitution and laws of the State of California, the City may issue tax and revenue anticipation notes (TRANs), which are payable solely from Unrestricted Revenues of the City's General Fund in the fiscal year in which such TRANs are issued. The amount issued, when added to the interest payable in any given fiscal year, may not exceed 85 percent of the estimated Unrestricted Revenues legally available for payment of the TRANs. Proceeds of the TRANs may only be used to pay obligations of the General Fund occurring in the fiscal year in which the TRANs are issued.

Overlapping Debt Obligations

Overlapping debt obligations are long-term obligations sold in the public credit markets by public agencies whose boundaries overlap the boundaries of the City in whole or in part. These overlapping debt obligations generally are not repaid from revenues of the City nor are they necessarily obligations secured by land within the City. In many cases, overlapping debt obligations issued by a public agency are payable only from the revenues of the public agency, such as sales tax receipts generated within the City's boundaries. Overlapping debt obligations of the City have been issued by such public agencies as the former San Francisco Redevelopment Agency, now the Office of Community Investment and Infrastructure, Association of Bay Area Government, the Bayshore-Hester Assessment District, the Bay Area Rapid Transit District (BART), the San Francisco Community College District, and the San Francisco Unified School District.

As of July 1, 2013, the City estimates that $2.3 billion in overlapping debt obligations will be outstanding. As these are direct obligations of other public agencies, no debt service with respect to these obligations is included in the City's FY 2013-14 budget.

Debt Limit

The City's debt limit for outstanding G.O. bond principal is governed by Section 9.106 of the City's Charter and is subject to Article XIII of the State Constitution. Under the Charter, the City's outstanding G.O. bond principal is limited to 3 percent of the assessed value of all taxable real and personal property located within the jurisdiction of the City and County of San Francisco.

As indicated in Table 3, the City has a G.O. bond limit of $5.0 billion, based upon the Controller's Certificate of Assessed Valuation released on August 1, 2012. As of July 1, 2013, the City will have $1.7 billion of G.O. bonds outstanding which results in a G.O. bond debt to assessed value ratio of 1.0 percent. The City's remaining legal capacity for G.O. bond debt will be $3.3 billion based on the FY 2012-13 Assessed Valuation. The FY 2013-14 Assessed Valuation will be released in August 2013 and will likely result in modest growth in the City's G.O. bond debt capacity.

The voters have approved an additional $983.2 million in G.O. bonds which the City has not yet issued. The amount of authorized but unissued debt is not included in the debt limit calculation since the limit applies only to outstanding bonds. Principal on previously issued bonds is repaid on a continuous basis allowing for additional debt capacity despite continued authorization for the issuance of new debt. Furthermore, debt capacity will increase or decrease in proportion to an increase or decrease in the assessed value of all real and personal property within the City.

Citizens' General Obligation Bond Oversight Committee

In the March 2002 Primary Election, San Francisco voters approved Proposition F, creating the Citizens' General Obligation Bond Oversight Committee (the Committee). The purpose of the Committee is to inform the public concerning the expenditure of general obligation bond proceeds. The Committee actively reviews and reports on the expenditure of taxpayers' money in accordance with the voter authorization; and convenes to provide oversight for ensuring that general obligation bond revenues are expended only in accordance with the ballot measure and no general obligation bond funds are used for any administrative salaries or other general governmental operating expenses, unless specifically authorized in the ballot measure for such general obligation bonds.

TABLE 3: CALCULATION OF DEBT LIMIT RATIO

Debt Limit Ratio: 3% of Net Assessed Value	
Assessed Value (8/1/12)	$172,544,301,567
Less Exemptions	(7,501,181,277)
Net Assessed Value (8/1/12)	**$165,043,120,290**
Legal Debt Capacity (3 percent)	$4,951,293,609
Outstanding G.O. Bonds (7/1/13)	$1,657,133,269
G.O. Debt Ratio (7/1/13)	1.00%
Unused Capacity	**$3,294,160,340**

Proposition F also provides that all ballot measures seeking voter authorization for general obligation bonds subsequent to the 2002 adoption of Proposition F must provide 0.1 percent of the gross proceeds from the proposed bonds be deposited in a fund established by the Controller's Office and appropriated by the Board at the direction of the Committee to cover the Committee's costs. The Committee, which was initially convened on January 9, 2003, continuously reviews existing G.O. bond programs. The Committee issues reports on the results of its activities to the Board of Supervisors at least once per year.

Since the Committee was convened in 2003, the voters have approved $1.9 billion in G.O. Bonds to fund various bond programs such as Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving & Street Safety Bonds, and San Francisco General Hospital Bonds.

Enterprise Department Principal Outstanding and Debt Service for FY 2013-14

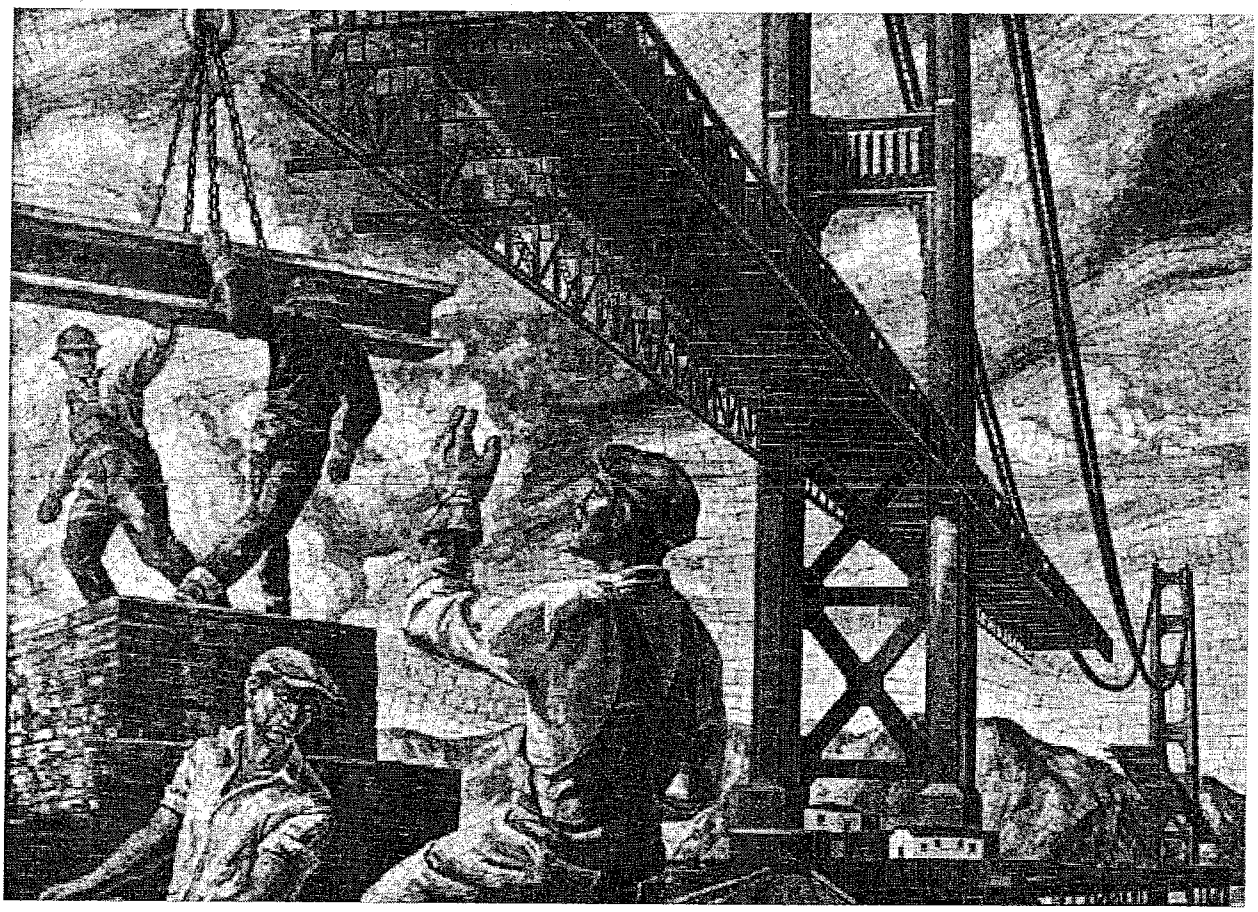
There are six Enterprise Departments of the City and County of San Francisco that do not require discretionary City funding for their support, or in the case of revenue bond indebtedness, to offset long-term debt. These departments are: the Airport (AIR); the Municipal Transportation Agency (MTA); the Port (PRT); the Public Utilities Commission (PUC); the Rent Arbitration Board (RNT); and the Retirement System (RET). Of these six departments, the Airport, MTA, Port, and PUC have issued revenue bonds to leverage operating revenues in order to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the public. Table 4 shows the total FY 2013-14 Enterprise Departments' principal outstanding and debt service payments due. As of July 1, 2013, the Enterprise Departments will have $9.2 billion in principal outstanding including $1.6 billion expected to be issued by the end of the fiscal year. The FY 2013-14 budget provides for the debt service payment of $576.8 million in revenue bonds.

TABLE 4: ENTERPRISE DEPARTMENT REVENUE BOND PRINCIPAL OUTSTANDING AND DEBT SERVICE FOR FISCAL YEAR 2013-14

Agency	Principal Amount Outstanding As of 7/1/13	Expected New Issuance	Total	Fiscal Year 2013-14 Principal and Interest Payments
PUC[1]	$4,984,307,667	$927,949,378	$5,912,257,045	$192,167,286
MTA-Parking and Traffic[2]	60,720,000	200,000,000	$260,720,000	12,000,000
Port Commission[3]	72,749,351	17,000,000	89,749,351	6,733,521
Airport Commission	4,058,750,000	426,819,856	4,485,569,856	365,927,096
Total	**$9,176,527,018**	**$1,571,769,234**	**$10,748,296,252**	**$576,827,903**

[1] Includes revenue bonds, commercial paper, State Loans.
[2] The SFMTA 2012 Series Revenue Bonds were issued on July 11, 2012. SFMTA 2013 Series Revenue Bonds and Commercial Papers have not yet been issued.
[3] Includes loans from the California Department of Boating & Waterways and the SFPUC.

CAPITAL PROJECTS



Building the Iron Horse, 2010

By Owen Smith

District 7, Laguna Honda Hospital

Owen Smith chose to illustrate the building of the Golden Gate Bridge because of the subject matter's connection to the Glen Wessel WPA murals, in the original Laguna Honda building, which include themes related to labor and the four classic elements. To Smith, the building of the Golden Gate Bridge represents human audacity, bravery, skill, and artistic and engineering achievement. The location of the bridge is a meeting of water, earth, and sky (air), and the bridge is forged in steel (fire).

CAPITAL PROJECTS

TEN-YEAR CAPITAL PLAN AND PROPOSED FY 2013-14 AND 2014-15 CAPITAL BUDGET

Every two years, the City Administrator submits a Ten-Year Capital Plan to the Mayor and Board of Supervisors, as required under Section 3.21 of the Administrative Code. The Ten-Year Capital Plan (the Plan) provides an assessment of the City's capital infrastructure needs and a financing plan for addressing those needs. Under the authority of the City Administrator, the Capital Planning Program prepares the Plan and presents it to the Capital Planning Committee (CPC) for review. The Plan, along with the City's Five-Year Financial Plan and Information and Communication Technology Plan, is issued in odd years. In those years, the Plan is submitted to the Board on March 1 for approval no later than May 1. Following adoption of the Plan, the Capital Planning Committee proposes a rolling two-year capital budget for consideration by the Board of Supervisors during the regular budget process.

Eligible Projects

Within the Plan, capital projects fall into one of five general funding categories, which make up the City's Capital pay-as-you-go program:

1. Routine Maintenance

The day-to-day maintenance of existing buildings and infrastructure, which often includes labor costs.

2. Renewals

FACILITY RENEWALS: Investments that preserve or extend the useful life of facilities and infrastructure. Examples include the repair and replacement of major building systems such as roofs, exterior walls and windows, and heating and cooling systems.

STREETS & RIGHT-OF-WAY RENEWALS: Investments that preserve or extend the useful life of streets, and repair or replace infrastructure in the public right-of-way. Examples include street resurfacing, sidewalk repair, and plaza rehabilitation.

3. Enhancements

AMERICANS WITH DISABILITIES ACT (ADA) TRANSITION PLAN: Investments that improve the accessibility of City facilities, as well as the public right-of-way including curb ramps and sidewalks.

OTHER ENHANCEMENTS:
Investments that increase an assets value or useful life and/or change its use. Examples include purchasing a new facility or park; major additions to an existing facility; and planting new trees.

4. Project Development

Investments in the planning of major capital improvement programs. Examples of planning activities include project design and environmental review.

5. Critical Capital Improvements and Emerging Needs

Investments that address a critical need (which may or may not be identified in the Plan whether they have been clearly defined or not) investments that can be used to leverage additional funds. Examples include emergency repairs or stabilization projects resulting from unforeseen events or disasters, building and infrastructure evaluations and studies, and improvements to comply with state, federal, or local mandates and policy priorities.

HIGHLIGHTS OF THE FY 2014-23 CAPITAL PLAN

The City's Fiscal Year (FY) 2014-23 Ten-Year Capital Plan, adopted in April 2013, recommends total investments of $25.1 billion between FYs 2013-14 and 2022-23. The proposed projects address a variety of critical capital needs for the City's water and sewer systems, Port and Airport, mass transit and roadway network, parks and plazas, and public health and public protection facilities. Examples of investments in the Capital Plan directed at General Fund programs and services include:

Improved Maintenance of City Facilities, Roads, and Infrastructure

Overall investment levels in the maintenance and renewal of facilities and right-of-way infrastructure increase gradually over the life of the Plan. Totaling $1.6 billion in General Fund sources, the proposed renewal investments capture 55.0 percent of the need in year one and increase to 136.0 percent in year ten of the Plan, at which point the City will begin to address the current backlog of deferred maintenance, which is projected to grow to an estimated $1.2 billion by FY 2022-23.

Earthquake and Public Safety Improvements at Critical Facilities

The Plan heavily prioritizes seismic and other public safety projects that ensure city facilities are seismically safe and operable after an emergency. These investments total more than $1.9 billion. The highest priorities are projects in the June 2014 and June 2021 Earthquake Safety and Emergency Response General Obligation bonds, and the replacement of County Jails 3 and 4 now at the Hall of Justice.

Disability Access Improvements

The Plan also prioritizes improving the accessibility of city facilities for the disabled in accordance with the City's Americans with Disabilities Act (ADA) transition plan. It recommends spending $159.0 million over the next ten years to improve the accessibility of city facilities and the public right-of-way, including curb ramps and sidewalks.

Parks and Open Space Improvements

The Plan proposes $310.0 million in system wide work, funded primarily with bond issuances from the $195.0 million Clean and Safe Neighborhood Parks General Obligation bond that was approved by voters in November 2012.

IMPACT OF FY 2014-23 CAPITAL PLAN ON CITY'S OPERATING BUDGET

The City's Ten-Year Capital Plan anticipates a number of major Capital Improvement Programs that will have an impact on the City's operating budget. The City is starting to quantify these operating expenditures and include them in the Capital Plan's cost estimates and the City's long-term financial planning projections. Below are some highlights of changes to operating costs due to the projects in the Ten-Year Capital Plan. A more detailed discussion of specific projects can be found in the Ten-Year Capital Plan.

Growth in General Fund Cash Expenditures

The Ten-Year Capital Plan recommends an annual increase of 10.0 percent in the level of General Fund cash expenditures for capital improvements from the inception of the Plan in 2006. These increases are anticipated in the City's FY 2013-14 through FY 2017-18 Five-Year Financial Plan in the projection for General Fund operating revenues and expenditures. The solutions section of the Five-Year Financial Plan recommends adjusting the level of anticipated cash investments to FY 2013-14 levels and then growing at 10.0 percent per year to address projected General Fund budget shortfalls over the next five years. This strategy will be revisited in the City's next Ten-Year Capital Plan.

Pre-funding Capital Bond Programs

Over the past seven years, the Capital Plan has included a policy of pre-funding planning for major capital improvement programs with General Fund pay-as-you-go funding. On several occasions in the City's history, the

City proposed to voters General Obligation (G.O.) bond programs without adequate planning or complete cost estimates. As a result, the value of the voter-approved bonds was insufficient to complete the promised project scope, leading to financial challenges. The policy of pre-funding planning for capital improvement programs has been successfully implemented with the 2008 San Francisco General Hospital rebuild bond, the 2010 Earthquake Safety and Emergency Response (ESER) bond, the 2011 Road Repaving and Street Safety Bond, and the 2012 Clean and Safe Neighborhood Parks bond. The FY 2013-14 budget includes funding to plan the second ESER bond in June 2014, and the FY 2014-15 budget includes funding to plan the Public Health bond in November 2015. This interaction between the operating budget and major capital programs has additional long-term financial benefits for the City's operating budget, since incomplete cost estimates historically have meant operating funds must be diverted to make up for shortfalls in G.O. bond-funded improvements. Furthermore, many bond eligible expenses are reimbursable to the General Fund in later years; the FY 2014-15 budget includes reimbursements for $11.6 million in past critical project development expenses mostly from ESER 1. These funds will cover the upcoming $11.6 million in project development in the FY 2014-15 budget for the 2015 Public Health bond and the Jail Replacement project.

Justice Facilities Improvement Program

The Earthquake Safety and Emergency Response bond passed by voters in 2010, as well as a similar bond planned for 2014, are part of a larger plan to replace the seismically vulnerable Hall of Justice. The City dedicates approximately $0.6 million per year from the General Fund in short-term repairs and upgrades to keep the Hall of Justice safe and operational until a larger portion of the building can be relocated. While the cost to relocate criminal justice functions out of the Hall of Justice is substantial, the potential cost of delaying the project is even more significant. For example, in the event of a major seismic event, the City would need to pay for the 800 prisoners and employees housed in Jails 3 and 4 to be moved to a temporary facility while building a replacement facility at a cost of several hundred of millions of dollars.

San Francisco General Hospital

Over the next few years, construction will be completed on the new San Francisco General Hospital. The Department of Public Health anticipates the need for approximately $170.0 million in equipment that cannot be paid for with G.O. bond funds. The Department hopes to fund a portion of this need with donations from the San Francisco General Hospital Foundation and $105.0 million is included in this proposed two-year budget.

Streets and Right-of-Way

Failure to maintain the City's streets leads to street reconstruction that is 4.6 times the cost of regular maintenance. General Fund impacts and cost concerns led the Mayor and President of the Board of Supervisors to create a Street Resurfacing Finance Working Group. This Working Group put forth a report detailing funding and policy options to maintain and improve the City's streets and right-of-way, in part leading to the introduction and passage of the $248.0 million Road Repaving and Street Safety G.O. bond measure in 2011.

The City is responsible for maintaining approximately 865 miles of streets and roadways comprising of 12,855 street segments. The statewide average Pavement Condition Index (PCI) score is 66, while the San Francisco PCI is 65. The City has committed to reaching a PCI of 70 by funding street resurfacing through the General Fund after the 2012 Road Resurfacing and Street Safety General Obligation bond is exhausted, and as a result the FY 2014-15 budget includes $40.0 million in additional General Fund monies to repave the City's streets. Over the next ten years, the Plan recommends that the City invest $867.0 million in street repaving from all sources to improve the PCI to 70 and sustain that condition.

Additional investments are proposed in the FY 2014-23 Ten-Year Capital Plan for a comprehensive set of improvements through the Transportation and Street Infrastructure Package (TSIP), which will provide safe and complete streets in neighborhoods across the City and improve transit reliability. The Plan recommends using $660.0 million in funding from several sources including the General Fund; the business tax, passed in November 2012; and a vehicle license fee to be proposed on the November 2014 ballot. The TSIP also includes a proposed $150.0 million Transportation Improvement bond for the November 2014 ballot along with the vehicle license fee.

PROPOSED CAPITAL BUDGET FOR FY 2013-14 AND FY 2014-15

For FY 2013-14 and FY 2014-15, the capital budget proposes $210.0 million in total capital investments for General Fund departments, supporting approximately 1,900 direct and indirect jobs during the life of the projects. The fixed FY 2013-14 capital budget for Enterprise departments, approved in May 2012 and adjusted by supplemental appropriations in May 2013, includes an additional $235.2 million in total capital projects, supporting approximately 2,000 jobs.

The proposed capital budget prioritizes critical infrastructure and life-safety projects, as well as projects that will create jobs for San Francisco residents and generate economic activity.

Enterprise Department Capital Projects

Major Enterprise department projects in the FY 2013-14 budget include the continuation of the Runway Safety Area Program at the San Francisco International Airport; structural improvements to several piers along the Port's waterfront to support the America's Cup; and the Sewer System Improvement Program by the Public Utilities Commission. In addition, several major Enterprise department projects not included in the City's budget are expected to begin or make significant progress over the next two fiscal years, including the Central Subway, Doyle Drive, and the Transbay Terminal. These projects are funded outside of the City's budget process through supplemental appropriations or grant resolutions.

General Fund Department Capital Projects

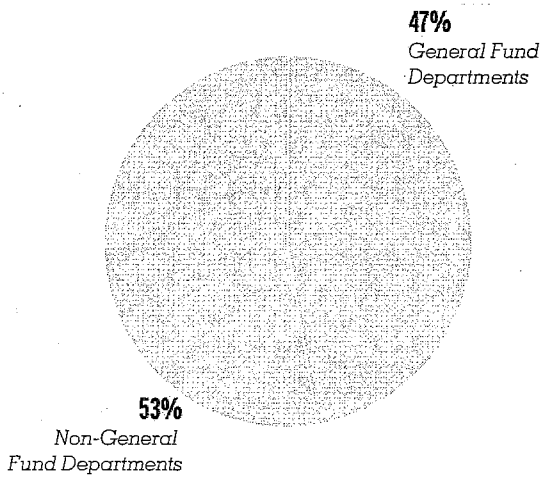
The proposed General Fund pay-as-you-go investments in the Fiscal Years 2013-14 and 2014-15 capital budget total approximately $177.1 million. These investments include ADA improvements; routine maintenance of City assets; funding for our streets and right-of-way; renewals at facilities supporting the delivery of public safety and health services; and planning and design for critical infrastructure projects including projects related to the replacement of the Hall of Justice and the Department of Public Health. This funding commitment presents 92 percent of the Capital Plan's recommended funding level. This significant General Fund investment in capital includes $78.1 million in FY 2013-14 and $105.3 million in FY 2014-15. The increase in funding from FY 2013-14 to 2014-15 is due to a large General Fund increase for street repaving to make up for the expiration of the Road Resurfacing and Street Safety Bond.

Additional non-General Fund sources such as the Open Space Fund, the Marina Yacht Harbor Fund, the Golf Fund, federal and state grants, development impact fees, and other sources, bring the total capital investments for General Fund departments to approximately $210.0 million over the next two years.

Detailed information on the evaluation and prioritization of capital projects can be found in the Executive Summary and Appendix of the FY 2014-23 Capital Plan, which is available online at **www.onesanfrancisco.org**

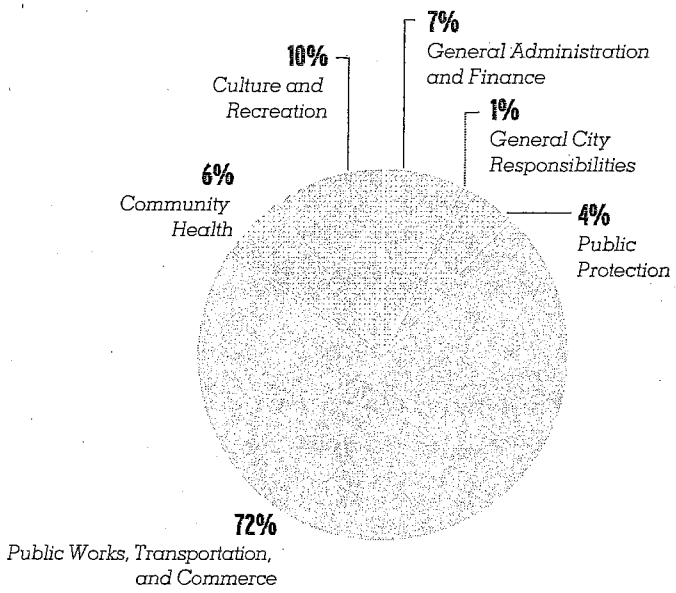
A list of projects included in the FY 2013-14 and 2014-15 proposed budget is included on the following pages.

FY 2013-14 AND FY 2014-15 TOTAL CAPITAL BUDGET



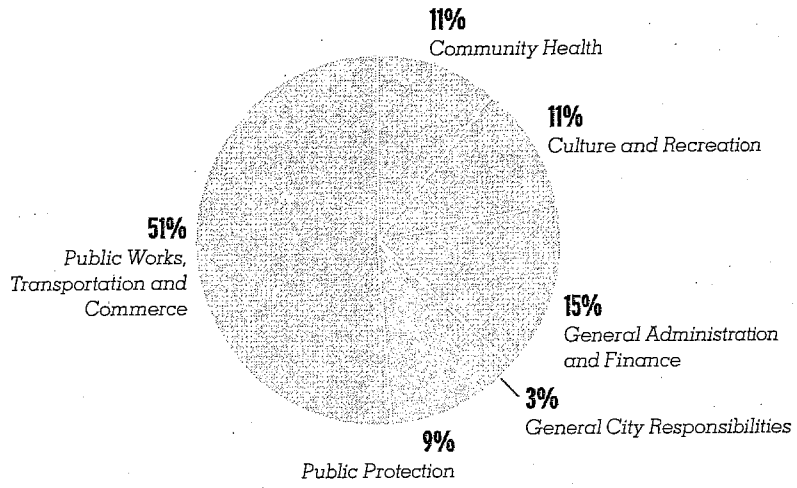
Over the next two years, $445.2 million will be spent on capital; 47.2 percent will go towards needs for General Fund departments. However, some FY 2014-15 capital projects for the four Enterprise departments aren't captured in these figures, as they will budget for FY 2014-15 next year.

FY 2013-14 AND FY 2014-15 CAPITAL BUDGET BY SERVICE AREA



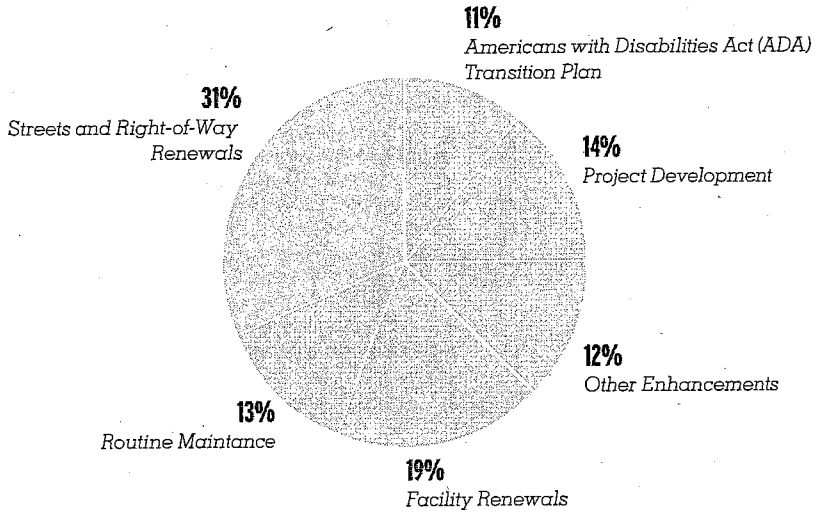
Approximately 72 percent of the City's total capital budget funds Public Works, Transportation, and Commerce projects. Because San Francisco is a City and a County, the budget includes funding for such diverse functions as street paving, pier maintenance, sewer and water system repairs, and improvements to our Airport.

FY 2013-14 AND FY 2014-15 GENERAL FUND CAPITAL BUDGET BY SERVICE AREA



Public Works, Transportation, and Commerce represents 51.1 percent of total General Fund department capital spending. In FY 2014-15, funding for Public Works, Transportation and Commerce capital projects grows by $41.6 million over the prior year, largely due to the City funding $40.0 million in street repaving with General Fund monies after the Road Resurfacing and Street Safety bond funding is expended.

FY 2013-14 AND FY 2014-15 GENERAL FUND CAPITAL BUDGET BY EXPENDITURE TYPE



Streets and Right-of-Way projects make up 31.2 percent of the General Fund capital budget; this includes spending on pothole filling, streetscape projects, greening projects, initial paving of large portions of market street, and general street resurfacing in FY 2014-15. In FY 2013-14, street resurfacing is funded with bond proceeds.

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : AAM ASIAN ART MUSEUM				
CAA06R00AABE	BUILDING EXTERIORS	GF-ANNUAL PROJECT	46,000	
FAA06F0000FM	FACILITY MAINTENANCE	GF-ANNUAL PROJECT	220,725	228,725
FAAFAC00	AAM - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT		400,000
Department :AAM Subtotal			**266,725**	**628,725**
Department : ADM GENERAL SERVICES AGENCY - CITY ADMIN				
CAD067IPEN01	COMMUNITY OPPORTUNITIES GRANT	GF-CONTINUING PROJECTS	25,000	200,000
CAD067IPMO01	COMMUNITY OPPORTUNITIES PROGRAM	GF-CONTINUING PROJECTS	50,000	180,000
CAD067MDLHAD	ADA	GF-CONTINUING PROJECTS	200,000	
CAD067MDRPAD	ADA	GF-CONTINUING PROJECTS	500,000	1,500,000
CAD067MDYGAD	ADA	GF-CONTINUING PROJECTS	400,000	2,000,000
CAD067MEMEPD	PROJECT DEVELOPMENT	GF-CONTINUING PROJECTS	4,560,000	
CAD067RELL01	TENANT IMPROVEMENTS	GF-ANNUAL PROJECT	520,000	
CAD06RACACIF	INTERIOR FINISHES	GF-CONTINUING PROJECTS	52,000	
CAD06RRE2VEC	ELEVATOR REFURBISHMENT	GF-CONTINUING PROJECTS		1,500,000
CAD06RREBGRR	ROOF REPLACEMENT	GF-CONTINUING PROJECTS	100,000	50,000
CAD06RRECHIF	INTERIOR FINISHES	GF-CONTINUING PROJECTS		300,000
CADANC00	ANIMAL SHELTER FACILITY PLAN	GF-ANNUAL PROJECT	700,000	
CADCHG11	CITY HALL EMERGENCY GENERATOR PROJECT	GF-CONTINUING PROJECTS	1,084,203	620,000
CADCHSRECH00	CITY HALL SECURITY SYSTEM	GF-CONTINUING PROJECTS	290,000	
CADEND191299	ADA MAINT&RENEWAL FY11-12 RESERVE	GF-CONTINUING PROJECTS	1,235,005	
CADEND301299	ADA SFGH CAMPUS	GF-CONTINUING PROJECTS	2,000,000	
CADEND311299	ADA GSA	GF-CONTINUING PROJECTS	1,612,000	
CADEND321299	ADA GSA	GF-CONTINUING PROJECTS	500,000	100,000
CADEND331299	ADA DPH	GF-CONTINUING PROJECTS	700,000	650,000
CADEND341299	ADA HSA	GF-CONTINUING PROJECTS		200,000
CADFIR11	CITY HALL FIRE ALARM PROJECT	GF-CONTINUING PROJECTS	313,100	
CCF50000	MOSCONE CONVENTION CENTER EXPANSION PLAN	CONV FAC FD-CONTINUING PROJECTS	3,400,000	
FADANC06	ROOF REPLACEMENT	GF-ANNUAL PROJECT	50,000	
FADCHL03	WINDOW STABILIZATION	GF-ANNUAL PROJECT		1,600,000
FADHOJBU1199	FY10-11 CIP BUDGET	GF-ANNUAL PROJECT	184,000	193,000
FADMAR01	REPAVING PROJECT	GF-ANNUAL PROJECT	300,000	
FADOFA1214	FY 13-14 CIP BUDGET	GF-ANNUAL PROJECT	263,000	276,000
PATCIPCPBU99	CAPITAL PLANNING 06-07	GF-CONTINUING PROJECTS	750,000	750,000
Department :ADM Subtotal			**19,788,308**	**10,119,000**
Department : AIR AIRPORT COMMISSION				
CAC046UN4601	ENVIRONMENTAL IMPROVEMENTS-UNALLOC	SFIA-CAPITAL PROJECTS-FEDERAL FUND	1,854,000	
CAC047UN4701	AIRFIELD IMPROVEMENTS-UNALLOC	SFIA-CAPITAL PROJECTS-FEDERAL FUND	63,087,491	
CAC050UN5001	AIRPORT SUPPORT-UNALLOC	SFIA-CAPITAL PROJECTS-OPERATING FUND	4,488,000	
CAC060UN6001	UTILITY IMPROVEMENTS-UNALLOC	SFIA-CAPITAL PROJECTS-FEDERAL FUND	6,000,000	
CATCLM99	AIRPORT ANTICIPATED CLAIMS	SFIA-CONTINUING PROJ-OPERATING FD	200,000	
FAC20099	AIRFIELD FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	600,000	
FAC30099	TERMINAL FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	2,700,000	
FAC40099	GROUNDSIDE FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	700,000	
FAC45099	UTILITIES FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	2,000,000	
FAC50099	SUPPORT FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	2,500,000	
FAC55099	WEST OF BAYSHORE FACILITY MAINTENANCE	SFIA-CONTINUING PROJ-OPERATING FD	500,000	
MACART99	AIRPORT MUSEUM ART ACQUISITION	SFIA-CONTINUING PROJ-OPERATING FD	110,000	
Department :AIR Subtotal			**84,739,491**	**0**

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : ART ARTS COMMISSION				
CAR067CCBV01	BVOH - RENOVATION	GF-CONTINUING PROJECTS	1,050,000	
CAR067CO00SR	CIVIC COLL - STRUCT ASSMT & REINFORCEMNT	GF-CONTINUING PROJECTS		160,000
CAR067IPMO01	PATRICIA'S GREEN ROTATING ART PROJECT	MARKET & OCTAVIA COMMUNITY IMPROVEMENT	20,000	20,000
CAR06RCCAAEE	AAACC - ELECTRICAL EQUIP/ROUGH-IN	GF-CONTINUING PROJECTS	159,005	
CAR06RCCAARR	AAACC - ROOF REPLACEMENT	GF-CONTINUING PROJECTS	50,000	
CAR06RCCMCHV	MCCLA - HVAC DISTRIB SYS/CONTROLS/EQUIP	GF-CONTINUING PROJECTS		250,000
CAR06RCCSORR	SOMA - ROOF REPLACEMENT	GF-CONTINUING PROJECTS	797,000	
CAR06RCO00CR	CIVIC COLL - RESTORATION	GF-CONTINUING PROJECTS		350,000
CAR06RCO00CT	CIVIC COLL - CONS ASSMT & TRTMT	GF-CONTINUING PROJECTS	100,000	155,000
CARWAR	ART MOVE TO VETERANS BUILDING	GF-CONTINUING PROJECTS	750,000	
FAR06FCC00FM	CIVIC COLL - RESTORATION	GF-ANNUAL PROJECT	106,000	111,000
FAR06FCO00FM	CIVIC COLL - MAINTENANCE	GF-ANNUAL PROJECT	79,000	83,000
Department :ART Subtotal			**3,111,005**	**1,129,000**
Department : CPC CITY PLANNING				
CCP067IPMO01	BRADY BLOCK PARK	MARKET & OCTAVIA COMMUNITY IMPROVEMENT		100,000
CCPBMS01	BETTER MARKET STREET PROJECT	GF-CONTINUING PROJECTS	150,000	
CCPPTP01	PAVEMENT TO PARKS PROGRAM	GF-CONTINUING PROJECTS	254,312	
CCPSTI01	STREET TREE INVENTORY	GF-CONTINUING PROJECTS		200,000
Department :CPC Subtotal			**404,312**	**300,000**
Department : DBI BUILDING INSPECTION				
CBIEVT0101	ELEVATOR UPGRADE	BIF-CONTINUING PROJECTS	500,000	1,000,000
CBIGEN01	GENERATOR REPLACEMENT	BIF-CONTINUING PROJECTS	500,000	1,328,766
CBIHVA0101	HVAC UPGRADE	BIF-CONTINUING PROJECTS	500,000	2,000,000
CBIPHN01	PHONE SYSTEM REPLACEMENT	BIF-CONTINUING PROJECTS	400,000	
CBITEI0101	TENANT IMPROVEMENT	BIF-CONTINUING PROJECTS	2,642,000	2,000,000
Department :DBI Subtotal			**4,542,000**	**6,328,766**
Department : DPH PUBLIC HEALTH				
CHC101	DPH ADMIN BLDG SEISMIC RETROFIT	GF-CONTINUING PROJECTS	400,000	2,500,000
CHCCUR00	CURRY CENTER PROJECT-REVENUE	GF-CONTINUING PROJECTS		150,000
CHCMPC0102	COPC MAXINE HALL -PATIEN CAP-CHN WORK	GF-CONTINUING PROJECTS	750,000	
CHCPHC0102	POTRERO HILL HLTH CTR HVAC & ROOF-CHN WK	GF-CONTINUING PROJECTS	375,000	
CHGB5R0102	BLDG 5 RENOVATION & SEISMIC RETRO-CHN	SFGH-CONTINUING PROJ-OPERATING FD	875,000	5,800,000
CHGB5S0102	SFGH BLDG 5 SWITCHBOARD REPL - CHN WORK	SFGH-CONTINUING PROJ-OPERATING FD		500,000
CHGB5W0102	SFGH BLDG 5 WARD 7A; B & C PSYCH	SFGH-CONTINUING PROJ-OPERATING FD		150,000
CHGB890102	SFGH BLDG 89 & 90 -CHN WORK	SFGH-CONTINUING PROJ-OPERATING FD	250,000	1,000,000
CHGELE0102	SFGH ELEVATOR REPLACEMENT BLDG 5-CHN	SFGH-CONTINUING PROJ-OPERATING FD	2,000,000	
CHGFAS0102	SFGH CAMPUS FIRE ALARM SYSTEM-CHN WORK	SFGH-CONTINUING PROJ-OPERATING FD		350,000
CHGKRR0102	SFGH KITCHEN RETHERM REPLACEMENT-CHN	SFGH-CONTINUING PROJ-OPERATING FD		75,000
CHLPNT0101	LHH WARDS A B C & H PAINTING	LHH-CONTINUING PROJ-OPERATING FD		400,000
CHLPNT0201	LHH PAINT EXTERIORS K L & M WINGS	LHH-CONTINUING PROJ-OPERATING FD		475,000
CHLROF0101	LHH ROOFING AT A B & C WINGS.	LHH-CONTINUING PROJ-OPERATING FD		400,000
FHC20001	FACILITIES MAINTENANCE-HEALTH CENTERS	GF-ANNUAL PROJECT	315,000	331,000
FHG20001	MISC FAC MAINT PROJ	SFGH-OPERATING-ANNUAL PROJECTS	1,155,000	1,213,000
FHL350	MISC FAC MAINT PROJ	LHH-OPERATING-ANNUAL PROJECTS	998,000	1,048,000
GHC315	VAR LOC-MISC FAC MAINT PROJS	GF-ANNUAL PROJECT	53,000	56,000
GHG9110101	EMS 911 FUND - ALL YEARS	SFGH-CONTINUING PROJ-OPERATING FD	506,970	
PHG101	UC MAINT/CAPITAL IMPVT FUND MASTER PRJ	SFGH-UC-MAINT/CAPITAL IMPVT FUND	692,234	
PHM313	DATA CONVERSION	GF-ANNUAL PROJECT	116,000	122,000
Department :DPH Subtotal			**8,486,204**	**14,570,000**

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : DPW GENERAL SERVICES AGENCY - PUBLIC WORKS				
CENSTRSSBU99	STREET STRUCTURES REPAIRS BUDGET ALLOCTN	GF-CONTINUING PROJECTS	500,000	1,102,500
CHUT14SRBU99	STREET RECONSTR & RENOVATION BGT ALLOC	ROAD FUND	6,884,293	7,158,942
CHUT14SRBU99	STREET RECONSTR & RENOVATION BGT ALLOC	SPECIAL GAS TAX STREET IMPVT FUND	12,165,707	12,651,058
CPWBLDSS0399	BETTER MARKET STREET BUDGET	GF-CONTINUING PROJECTS	2,320,000	
CPWBLDYDBU01	TRAINING & DEPT OPER CTR TRAILER REPLACE	GF-CONTINUING PROJECTS	450,000	
CPWBLDYDBU02	CARPENTER SHOP DUST COLLECTION SYS REWOR	GF-CONTINUING PROJECTS		303,450
CPWCRMBOBU99	BUDGET	GF-CONTINUING PROJECTS	1,247,000	
CPWCRMCRBU99	CURB RAMPS (ADA ROW TRAN PLAN) BUDGET	GF-CONTINUING PROJECTS		4,617,996
CPWOFAERBU99	DPW-EMERGENCY CAPITAL REPAIRS BUDGET	GF-CONTINUING PROJECTS	315,000	330,750
CPWPLZPLBU99	HALLIDIE PLAZA ELEVATOR REPLACE BUDGET	GF-CONTINUING PROJECTS		500,000
CPWSSCCCBU99	IPIC-LIVING ALLEYWAY COM CHAL PROG (MK &	MARKET & OCTAVIA COMMUNITY IMPROVEMENT		250,000
CPWSSCPDBU01	TSIP-PED & BIKE SAFETY IMPROV BUDGET	GF-CONTINUING PROJECTS	1,000,000	
CPWSSCPDBU02	IPIC-PED MID-BLOCK PED PATH BET FOLSOM &	RINCON HILL & SOMA COMMUNITY FUNDS		573,000
CPWSSCSSBU01	TSIP-COMPLETE ST CORRIDOR DEV BUDGET	GF-CONTINUING PROJECTS	1,500,000	
CPWSSCSSBU02	TSIP-STREETSCAPE IMP PROG (16TH ST) BUDG	GF-CONTINUING PROJECTS	1,000,000	
CPWSSCSSBU99	STREETSCAPE IM PROJECTS BUDGET	GF-CONTINUING PROJECTS	553,000	500,000
CPWSSCSWBU99	IPIC-GENEVA WESTBOUND SIDEWALK IMP BUDGE	BALBOA PARK COMMUNITY IMPROVEMENT FUND		69,000
CPWTRNSRBU99	STREET RECONSTR & RENOVATION BGT ALLOC	GF-CONTINUING PROJECTS		40,007,812
CSMDSRSABU99	ACCELERATED SIDEWALK ABATEMENT BUDGET	GF-CONTINUING PROJECTS	194,229	852,198
CSMDSRSWBU99	EXPANDED SIDEWALK REPAIR PROGRAM - BGT	GF-CONTINUING PROJECTS	461,344	2,207,957
CUFTRNTRBU99	NEW STREET TREE PLANTING BGT ALLOCATION	GF-CONTINUING PROJECTS	584,677	536,570
CUFTRNTRBU99	NEW STREET TREE PLANTING BGT ALLOCATION	MARKET & OCTAVIA COMMUNITY IMPROVEMENT	50,000	57,000
FBRDPWFMBU99	FACILITIES MAINTENANCE-RECURRING - BGT	GF-CONTINUING PROJECTS	367,500	385,875
GCMOFALABU99	DPW-BCM ASBESTOS & LEAD ABATEMENT - BGT	GF-CONTINUING PROJECTS	138,915	146,000
PENSTRIPBU99	STREET STRUC INSP PROG BUDGET ALLOCATN	GF-CONTINUING PROJECTS	231,000	242,550
PPWCRMCRBU99	CURB RAMP INSPECTION & REPLACEMENT BUDGE	GF-CONTINUING PROJECTS		500,000
PPWPLZIRBU99	DPW-PLAZA INSPECTION & REPAIR BUDGET	GF-CONTINUING PROJECTS	83,075	87,229
PPWTRNLSBU99	DPW-LANDSLIDE/ROCKFALL RESPONSE BUDGET	GF-CONTINUING PROJECTS	105,000	110,250
PSMDSRSABU99	ACCELERATED SIDEWALK ABATEMENT BUDGET	OTHER SPECIAL REVENUE FUND	560,786	970,168
PSMDSRSWBU99	SIDEWALK INSPECTION/REPAIR BUDGET ALLOCA	OTHER SPECIAL REVENUE FUND	1,257,211	1,070,027
PSRTRNPRBU99	DPW-SSR POTHOLE REPAIR	GF-CONTINUING PROJECTS	1,764,000	1,852,200
PUFOFAVRBU99	MAINT. EXISTING MEDIANS-VAR - BGT	GF-CONTINUING PROJECTS	99,225	104,186
PUFTRNTMBU99	STREET TREE MAINTENANCE - BGT	GF-CONTINUING PROJECTS	936,250	248,063
Department :DPW Subtotal			**34,768,212**	**77,434,781**
Department : DSS HUMAN SERVICES				
FSS06F0000FM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	200,000	210,000
FSS06F00CCFM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	71,000	75,000
FSS06F00HSFM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	84,000	88,000
Department :DSS Subtotal			**355,000**	**373,000**
Department : ECD EMERGENCY MANAGEMENT				
CED06700DCHR	DEM CABLE VAULT HARDENING REALIGNMENT PR	GF-CONTINUING PROJECTS	50,000	
CED06700DCHV	DEM DATA CENTER HVAC IMPROVEMENTS	GF-CONTINUING PROJECTS	171,850	
CED06R00TUBE	911 CENTER 1003 TURK ST GUTTER REPLCMT	GF-CONTINUING PROJECTS		218,000
CED06R00TUEE	ELECTRICAL IMPROVEMENTS FOR 1011 TURK ST	GF-CONTINUING PROJECTS	379,000	
Department :ECD Subtotal			**600,850**	**218,000**
Department : FAM FINE ARTS MUSEUM				
CFA06R00DY01	DY -DRAINAGE REPAIRS	GF-CONTINUING PROJECTS		150,000
CFA06R00DYBE	DY - EXTERIOR LIGHTING	GF-CONTINUING PROJECTS		175,000
CFA06R00DYHV	DY - VIBRATION ANALYSIS	GF-CONTINUING PROJECTS		25,000
CFA06R00LHBE	LH - MASONRY	GF-CONTINUING PROJECTS	137,255	416,745
CFA06R00LHEC	LH - ELEVATOR REFURBISHMENT	GF-CONTINUING PROJECTS		20,000
CFA06R00LHHV	LH - HVAC	GF-CONTINUING PROJECTS	268,750	
CFA06R00LHRR	LH - ROOF REPLACEMENT	GF-CONTINUING PROJECTS	417,254	319,188
FFA06F0000FM	FAM - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	158,000	166,000
Department :FAM Subtotal			**981,259**	**1,271,933**

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : FIR FIRE DEPARTMENT				
CFC067DS00SR	SEISMIC REINFORCEMENT	GF-CONTINUING PROJECTS	100,000	
CFC06RDS0001	EXHUAST EXTRACTORS	GF-CONTINUING PROJECTS	250,000	300,000
CFC06RDS0002	BOILERS	GF-CONTINUING PROJECTS	282,500	332,500
CFC06RDS0003	APPARATUS DOOR REPLACEMENT	GF-CONTINUING PROJECTS	100,000	200,000
CFC06RDS00EG	EMERGENCY GENERATORS	GF-CONTINUING PROJECTS		500,000
CFC06RDS00HV	HVAC	GF-CONTINUING PROJECTS		250,000
FFC06F0000FM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	600,000	670,000
FFC06F00UTFM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	289,000	303,000
Department :FIR Subtotal			**1,621,500**	**2,555,500**
Department : GEN GENERAL CITY RESPONSIBILITY				
PGEPHR00	PUBLIC HOUSING REBUILD FUND	GF-CONTINUING PROJECTS	2,963,890	2,984,490
Department :GEN Subtotal			**2,963,890**	**2,984,490**
Department : JUV JUVENILE PROBATION				
CJV067LC00MP	MASTER PLAN	GF-CONTINUING PROJECTS	200,000	300,000
CJV06RLC00RR	ROOF REPLACEMENT	GF-ANNUAL PROJECT		350,000
CJV06RYG00RP	REPAVING	GF-CONTINUING PROJECTS		200,000
CJV06RYGJJBE	BUILDING EXTERIORS	GF-CONTINUING PROJECTS		250,000
CJV06RYGJJHV	HVAC DISTRIBUTIONS SYS/CONTROLS/EQUIP	GF-CONTINUING PROJECTS		400,000
CJV06RYGYAFD	FIRE DETECTION/PROTECTION SYS	GF-CONTINUING PROJECTS	547,000	
CJV13213	PLUMBING REPLCMNT AT LCR FY12-13	GF-ANNUAL PROJECT	61,000	
FJV06F0000FM	JUV - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	497,000	364,000
Department :JUV Subtotal			**1,305,000**	**1,864,000**
Department : LIB PUBLIC LIBRARY				
CLBPOPBR14BU	POST-OCCUPANCY ENHANCMTS FY13-14 BGT	LIBRARY FUND - CONTINUING PROJECTS	250,997	
CLBPOPBR15BU	POE-F15-BUDGET	LIBRARY FUND - CONTINUING PROJECTS		195,855
CLBTNCMA14BU	TEEN CENTER-FY14-BUDGET	LIBRARY FUND - CONTINUING PROJECTS	1,650,000	
FLBCPC	10 YEAR CAPITAL PLANNING PROGRAM	LIBRARY FUND - CONTINUING PROJECTS	150,000	
Department :LIB Subtotal			**2,050,997**	**195,855**
Department : MTA MUNICIPAL TRANSPORTATION AGENCY				
		MUNI-OPERATING-NON-PROJ-CONTROLLED FD	5,046,621	5,046,621
Department :MTA Subtotal			**5,046,621**	**5,046,621**
Department : POL POLICE				
CPC0670000SR	POLICE STATIONS SEISMIC IMPROVEMENTS	GF-CONTINUING PROJECTS	180,000	
CPC06700MD01	SFPD MARINE BOAT DOCK	GF-CONTINUING PROJECTS	25,000	
CPC06700MI01	MISSION SECURITY FENCING	GF-CONTINUING PROJECTS		250,000
CPC06R000001	POLICE STATIONS HOT WATER SUPPLY SYSTEMS	GF-CONTINUING PROJECTS	50,000	50,000
CPC06R000002	POLICE FACILITIES DRAINAGE REPAIRS	GF-CONTINUING PROJECTS	50,000	150,000
CPC06R0000HV	POLICE STATION HVAC UPGRADES	GF-CONTINUING PROJECTS	375,000	
CPC06R0000RR	POLICE FACILITIES ROOFS REPAIRS	GF-CONTINUING PROJECTS		250,000
CPC06R00ACHV	ACADEMY HVAC AND ELECTRICITY UPGRADES	GF-CONTINUING PROJECTS	250,000	
CPC06R00LM01	LAKE MERCED RANGE MAINTENANCE PROJECTS	GF-CONTINUING PROJECTS	200,000	200,000
CPC06R00ST00	GGP STABLES RENOVATION	GF-CONTINUING PROJECTS	227,000	500,000
FPC06F0000FM	POLICE FACILITIES MAINTENANCE	GF-CONTINUING PROJECTS	105,000	110,000
GPC06F0000HZ	POLICE HAZMAT ABATEMENT	GF-CONTINUING PROJECTS	21,000	22,000
Department :POL Subtotal			**1,483,000**	**1,532,000**

PROPOSED CAPITAL PROJECTS

	Project Title	Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department	**: PRT PORT**			
CP061901	EMERGENCY FACILITY MAINTENANCE	PORT-CONTINUING PROJ-OPERATING FD	502,776	
CP06251901	MAINTENANCE DREDGING FY 11/12 & FY 12/13	PORT-CONTINUING PROJ-OPERATING FD	3,200,000	550,000
CP068001	PORT ADA TRANSITION PLAN	PORT-CONTINUING PROJ-OPERATING FD	300,000	
CP072001	PIER 80/92/96 TRACK MAINT.	PORT-CONTINUING PROJ-OPERATING FD	100,000	
CP07271101	MATERIALS TESTING FY 12/13 & FY 13/14	PORT-CONTINUING PROJ-OPERATING FD	750,000	
CP075901	ROOF REPAIR PROJECT	PORT-CONTINUING PROJ-OPERATING FD	1,725,224	
CP076101	UTILITIES PROJECT	PORT-CONTINUING PROJ-OPERATING FD	2,690,000	
CP077401	GREENING/BEAUTIFICATION IMP - S.WATERFNT	PORT-CONTINUING PROJ-OPERATING FD	150,000	
CP077601	LEASING CAPITAL IMPROVEMENT PROJECT	PORT-CONTINUING PROJ-OPERATING FD	100,000	
CP077801	PIER STRUCTURE RPR PRJT PH II	PORT-CONTINUING PROJ-OPERATING FD	732,000	
CP079401	SO WATERFRNT OPEN SPACE ENHNCMNTS/ALTERN	PORT-CONTINUING PROJ-OPERATING FD	550,000	
CP079601	PIER 70 INFRASTRUCTURE PLAN	PORT-CONTINUING PROJ-OPERATING FD	200,000	
CP09219ARJ01	P35 SUBSTRUCTURE REPAIR	PORT-CONTINUING PROJ-OPERATING FD	3,000,000	
GP022801	STORMWATER POLLUTION CONTROL	PORT-OPERATING-ANNUAL PROJECTS	190,000	
GP023601	PUBLIC ACCESS IMPROVEMENTS	PORT-OPERATING-ANNUAL PROJECTS	75,000	
GP053601	MISCELLANEOUS TENANT FACILITY IMPROVEMNT	PORT-OPERATING-ANNUAL PROJECTS	185,000	
GP054301	FACILITY MAINTENANCE AND REPAIR	PORT-OPERATING-ANNUAL PROJECTS	287,000	
GP054701	WHARF J-10 OVERSIGHT	PORT-OPERATING-ANNUAL PROJECTS	40,000	
GP054801	ABANDONED MAT/ILLEGAL DUMPING CLEANUP-RE	PORT-OPERATING-ANNUAL PROJECTS	180,000	
GP054901	ICS TRAINING DVLPMNT & IMPLEMENTATION	PORT-OPERATING-ANNUAL PROJECTS	25,000	
GP055001	HAZARDOUS WASTE ASSESSMENT & REMOVAL	PORT-OPERATING-ANNUAL PROJECTS	50,000	
GP055101	A/E CNSLTNG PRJT PLNNING; DSG & COST EST	PORT-OPERATING-ANNUAL PROJECTS	450,000	
GP055501	PIER 90 SUBSURFACE PETROLEUM INVSTGTION	PORT-OPERATING-ANNUAL PROJECTS	40,000	
GP055601	UTILITY ANNUAL MAINTENANCE	PORT-OPERATING-ANNUAL PROJECTS	50,000	
GP055701	OIL SPILL RESPONSE TRAINING & INVSTGTION	PORT-OPERATING-ANNUAL PROJECTS	90,000	
GP055901	EMERGENCY OPERATIONS EQUIPT & DOC SUPPLI	PORT-OPERATING-ANNUAL PROJECTS	25,000	
GP056101	PIER 94/96 BACKLANDS SITE INVESTIGATION	PORT-OPERATING-ANNUAL PROJECTS	30,000	
GP056301	EMERGE CITYWIDE PAYROLL PROJECT	PORT-OPERATING-ANNUAL PROJECTS	151,526	
GP056501	SANITARY SEWER MANAGEMENT PLAN	PORT-OPERATING-ANNUAL PROJECTS	90,000	
GP056601	PORT RESILIENCE & RECOVERY PROJECT	PORT-OPERATING-ANNUAL PROJECTS	50,000	
GP056801	PIER 80 UST INVESTIGATION	PORT-OPERATING-ANNUAL PROJECTS	75,000	
GP056901	GIS PROJECT	PORT-OPERATING-ANNUAL PROJECTS	208,000	
GP057101	ORACLE R12 UPGRADE PROJECT	PORT-OPERATING-ANNUAL PROJECTS	300,000	
GP057201	AMERICA'S CUP	PORT-OPERATING-ANNUAL PROJECTS	350,000	
GP062401	CARGO FAC REPAIR	PORT-OPERATING-ANNUAL PROJECTS	109,000	
GP063201	HERON'S HEAD PARK (PIER 98)	PORT-OPERATING-ANNUAL PROJECTS	115,000	
GP072802	PORT EVENTS & PROMOTION	PORT-OPERATING-ANNUAL PROJECTS	150,000	
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	PORT-OPERATING-ANNUAL PROJECTS	565,000	
Department -PRT	**Subtotal**		**17,880,526**	**550,000**

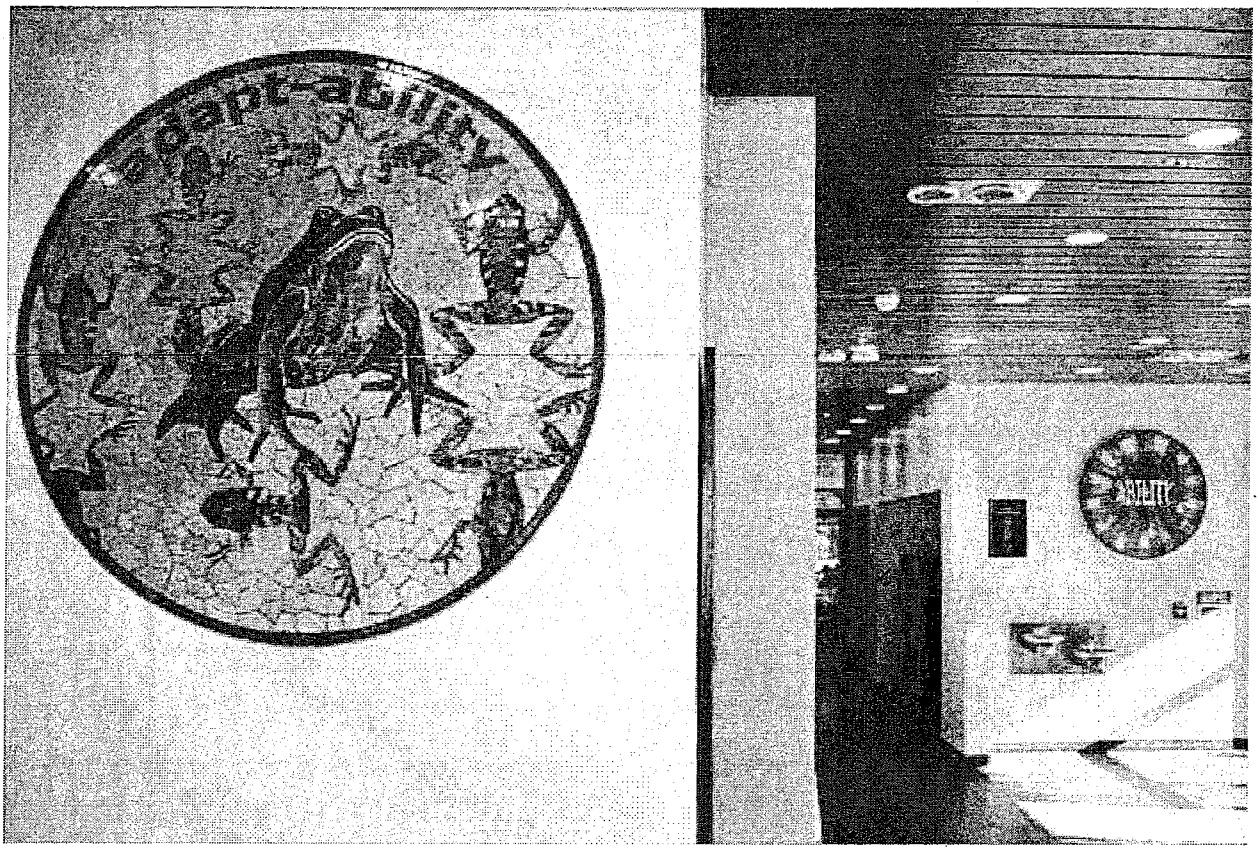
PROPOSED CAPITAL PROJECTS

	Project Title	Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department	**: PUC PUBLIC UTILITIES COMMISSION**			
CUH88701	SF ELECTRICAL RELIABILITY/TRANSBAY PRJCT	TRANSBAY CABLE	2,000,000	2,000,000
CUH99801	CAMP MATHER LEACH FIELD PROJECT	HETCHY CONTINUING PROJ-OPERATING FD	1,000,000	
CUW25701	WATERSHED PROTECTION	SFWD-CONTINUING PROJ-OPERATING FD	500,000	500,000
CUW26501	LANDSCAPE CONSERVATION PROGRAM	SFWD-CONTINUING PROJ-OPERATING FD	1,500,000	2,000,000
CUW27101	LONG TERM MONITORING & PERMIT PROGRAM	SFWD-CONTINUING PROJ-OPERATING FD	3,520,000	4,629,000
FUH10001	HETCHY WATER - FACILITIES MAINTENENCE	HETCHY OPERATING-ANNUAL PROJECTS	1,600,000	1,600,000
FUW10101	AWSS MAINTENANCE - CDD	SFWD-OPERATING-ANNUAL PROJECTS	500,000	500,000
FUW10201	WATER ENTERPRISE-WATERSHED PROTECTION	SFWD-OPERATING-ANNUAL PROJECTS	1,996,000	1,696,000
PUH50301	ARC FLASH & ELECTRICAL HAZARD	HETCHY OPERATING-ANNUAL PROJECTS	357,000	
PUH50401	WECC/NERC COMPLIANCE	HETCHY OPERATING-ANNUAL PROJECTS	2,672,000	2,672,000
PUW50201	WATER RESOURCES PLANNING AND DEVELOPMENT	SFWD-OPERATING-ANNUAL PROJECTS	2,100,000	1,000,000
PUW51100	TREASURE ISLAND - MAINTENANCE	HETCHY OPERATING-ANNUAL PROJECTS	2,910,000	2,997,000
PUW51100	TREASURE ISLAND - MAINTENANCE	SFWD-OPERATING-ANNUAL PROJECTS	1,132,000	1,165,000
PUW51101	TREASURE ISLAND - WASTEWATER	CWP-OPERATING-ANNUAL PROJECTS	1,200,000	1,236,000
PUW51401	525 GOLDEN GATE - O & M	CWP-OPERATING-ANNUAL PROJECTS	692,000	713,000
PUW51401	525 GOLDEN GATE - O & M	HETCHY OPERATING-ANNUAL PROJECTS	359,000	370,000
PUW51401	525 GOLDEN GATE - O & M	SFWD-OPERATING-ANNUAL PROJECTS	2,240,000	2,300,000
PUW51501	525 GOLDEN GATE - LEASE PAYMENT	CWP-OPERATING-ANNUAL PROJECTS	2,424,000	2,424,000
PUW51501	525 GOLDEN GATE - LEASE PAYMENT	HETCHY OPERATING-ANNUAL PROJECTS	1,248,000	1,248,000
PUW51501	525 GOLDEN GATE - LEASE PAYMENT	SFWD-OPERATING-ANNUAL PROJECTS	9,167,000	9,166,000
PWW10001	LOW IMPACT DEVELOPMENT	CWP-OPERATING-ANNUAL PROJECTS	1,181,000	681,000
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	CWP-OPERATING-ANNUAL PROJECTS	697,864	300,000
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	HETCHY OPERATING-ANNUAL PROJECTS	332,136	150,000
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	SFWD-OPERATING-ANNUAL PROJECTS	1,290,000	1,150,000
Department	**:PUC Subtotal**		**42,618,000**	**40,497,000**
Department	**: REC RECREATION AND PARK COMMISSION**			
CRPACQ01	OS ACQUISITION-BUDGET	OPEN SPACE-CONTINUING PROJECTS	2,028,000	2,149,000
CRPADA01	ADA COMPLIANCE-BUDGET	GF-CONTINUING PROJECTS	300,000	800,000
CRPCCPCCAC01	CIVIC CENTER PLAZA ADA BUDGET	GF-CONTINUING PROJECTS	850,000	650,000
CRPCON01	OPEN SPACE CONTINGENCY-BUDGET	OPEN SPACE-CONTINUING PROJECTS	1,217,000	1,289,000
CRPCPM01	OS CAPITAL PROGRAM MGMT-BUDGET	OPEN SPACE-CONTINUING PROJECTS	1,000,000	1,000,000
CRPENH1FPK	17TH & FOLSOM PARK	EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND	300,000	1,120,000
CRPENHEN01	EASTERN NEIGHBORHOOD PARK REHAB BUDGET	EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND		400,000
CRPENHSMPL01	SOMA PLANNING PROCESS - BUDGET	EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND	100,000	
CRPERW01	EROSION CONTROL & RETAINING WALL REPL	GF-CONTINUING PROJECTS	247,000	247,000
CRPGAR01	OS COMMUNITY GARDENS-BUDGET	OPEN SPACE-CONTINUING PROJECTS	200,000	200,000
CRPGGPBI01	GGP BISON PADDOCK FENCING BUDGET	GF-CONTINUING PROJECTS	200,000	
CRPGLF01	GOLF PROGRAM	GOLF FUND -CONTINUING PROJECTS	320,000	330,000
CRPIRR01	IRRIGATION SYSTEMS	GF-CONTINUING PROJECTS		500,000
CRPKRT01	KEZAR RUNNING TRACT REPLACEMENT	GF-CONTINUING PROJECTS	2,000,000	
CRPMOCMHPG01	MARGARET HAYWARD PLAYGROUND BUDGET	MARKET & OCTAVIA COMMUNITY IMPROVEMENT		50,000
CRPNRVERPP01	EMERGING NEEDS PROJECTS BUDGET	2000 VARIOUS PARK LSE REV BOND-S2004	1,778,961	
CRPPFR01	PLAYING FIELDS REPLACEMENT	GF-CONTINUING PROJECTS		1,074,240
CRPPMGPS01	PORTSMOUTH SQUARE GARAGE REHAB BUDGET	GF-CONTINUING PROJECTS		300,000
CRPPRP01	PUMP REPLACEMENT PROJECT-BUDGET	GF-CONTINUING PROJECTS	250,000	250,000
CRPRHPRHGP01	RINCON HILL-GUY PLACE PARK BUDGET	RINCON HILL & SOMA COMMUNITY FUNDS	500,000	2,227,900
CRPRSF01	COURT RESURFACING	GF-CONTINUING PROJECTS		400,000
CRPSEC01	SECURITY AND LIGHTING SYSTEM-BUDGET	GF-CONTINUING PROJECTS	125,000	125,000
CRPSSD01	SOMA SKATE PARK & DOG PARK	GF-CONTINUING PROJECTS	1,603,626	
CRPTHS01	TELEGRAPH HILL STABILIZATION-BUDGET	GF-CONTINUING PROJECTS	250,000	
CRPVVFHTBV01	HILLTOP TRAIL TO BAYVIEW HILL BUDGET	VISITACION VALLEY INFRASTRUCTURE FUND	340,000	275,000
CRPYFREHRN	EAST HARBOR RENOVATION	R&P-MARINA YACHT HARBOR FUND	200,000	
CRPYRP01	MARINA YACHT RENOVATION PROGRAM	R&P-MARINA YACHT HARBOR FUND	200,000	
FRPCOM01	MONSTER PARK - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	1,837,500	
FRPFRH01	FIELD REHABILITATION	GF-ANNUAL PROJECT	103,000	56,000
FRPGEN01	GENERAL FACILITIES MAINT-BUDGET	GF-ANNUAL PROJECT	811,500	695,000
FRPMAT01	MATHER FACILITIES MAINT-BUDGET	GF-ANNUAL PROJECT	210,000	221,000
FRPMBB01	MIDNIGHT BASKETBALL - BUDGET	GF-ANNUAL PROJECT	68,000	68,000

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
FRPYFM01	MYH-FACILITIES MAINTENANCE-BUDGET	R&P-MARINA YACHT HARBOR FUND	300,000	300,000
FRPYFMWHDR01	MARINA RENO. WEST HARBOR DREDGING BUDGET	R&P-MARINA YACHT HARBOR FUND	273,048	99,198
PRPMDP01	MISSION DOLORES PG FAC MAINT RESERVE	GF-CONTINUING PROJECTS	15,000	15,000
Department :REC Subtotal			**17,627,635**	**14,841,338**
Department : REG ELECTIONS				
PRG04300	REG - WAREHOUSE MOVE	GF-NON-PROJECT-CONTROLLED		2,000,000
Department :REG Subtotal			**0**	**2,000,000**
Department : SCI ACADEMY OF SCIENCES				
CSC06R00SCHV	AHU REPLACEMENT	GF-CONTINUING PROJECTS	250,000	
FSC06F0000FM	FACILITES MAINTENANCE	GF-ANNUAL PROJECT	218,400	226,400
Department :SCI Subtotal			**468,400**	**226,400**
Department : SHF SHERIFF				
CSH0670000PD	PROJECT DEVELOPMENT	GF-NON-PROJECT-CONTROLLED	275,000	
CSH067CJ03PD	PROJECT DEVELOPMENT	GF-CONTINUING PROJECTS	2,140,000	2,550,000
CSH06RCJ0101	HOLDING CELL IMPROVEMENT	GF-CONTINUING PROJECTS	100,000	
CSH06RCJ0102	HOT WATER SYSTEM IMPROVEMENT	GF-CONTINUING PROJECTS		205,000
CSH06RCJ01CC	CLOSED CIRCUIT SECURITY EQUIPMENT	GF-CONTINUING PROJECTS	50,000	
CSH06RCJ01RR	ROOF REPAIR	GF-CONTINUING PROJECTS		250,000
CSH06RCJ0201	CELL SERCURITY REFURBISHMENT	GF-CONTINUING PROJECTS	185,000	200,000
CSH06RCJ02ES	EQUIPMENT REPLACEMENT	GF-CONTINUING PROJECTS	165,000	
CSH06RCJ0301	VISITOR AREA UPGRADE	GF-CONTINUING PROJECTS		110,000
CSH06RCJ03IF	INTERIOR FINISH	GF-CONTINUING PROJECTS	137,000	
CSH06RCJ04ES	EQUIPMENT REPLACEMENT	GF-CONTINUING PROJECTS		60,000
CSH06RCJ05ES	EQUIPMENT REPLACEMENT	GF-CONTINUING PROJECTS		132,000
FSH06F0000FM	FACILITES MAINTENANCE	GF-ANNUAL PROJECT	368,000	386,000
FSH06FCJ03FM	FACILITES MAINTENANCE	GF-ANNUAL PROJECT	150,000	150,000
Department :SHF Subtotal			**3,570,000**	**4,043,000**
Department : WAR WAR MEMORIAL				
CWM06R00DSEC	DS ELEVATOR REFURBISHMENT	WAR MEMORIAL-CONTINUING PROJECTS		350,000
CWM06R00DSIF	DS INTERIOR FINISHES	WAR MEMORIAL-CONTINUING PROJECTS	400,000	
CWM06R00OHRR	OH ROOF REPLACEMENT	WAR MEMORIAL-CONTINUING PROJECTS	140,000	
FWM06F0000FM	WAR - FACILITY MAINTENANCE	WAR MEMORIAL-ANNUAL PROJECTS	437,000	412,000
Department :WAR Subtotal			**977,000**	**762,000**
Capital Project Total			**255,655,935**	**189,471,409**

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS



Celebrate Ability, 2013

By Johanna Poethig

District 5, Hamilton Recreation Center

Celebrate Ability is a series of mosaic medallions that play with words and images of California native species to highlight the shared activities that take place at the Center.

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

INFORMATION & COMMUNICATION TECHNOLOGY (ICT) PLAN AND THE PROPOSED FY 2013-14 AND FY 2014-15 BUDGET

Every other year, the City Administrator submits an Information & Communication Technology Plan (ICT Plan) to the Mayor and Board of Supervisors, as required under Section 22.A of the Administrative Code. The ICT Plan provides an assessment of the City's information and communication technology (IT) needs for the next five years and a financing plan for addressing those needs. Under the authority of the City Administrator, the Committee on Information Technology (COIT) prepares the ICT Plan. The Plan is submitted to the Board of Supervisors on March 1 for approval no later than May 1. Following adoption of the Plan, COIT proposes a two-year IT budget for consideration by the Mayor and Board of Supervisors during the regular budget process. The FY 2013-14 through FY 2017-18 ICT Plan was unanimously adopted by the Board of Supervisors in April 2013.

Eligible Projects

Within the Plan, IT projects fall into four major categories:

1. New / Enhancements

Investments that increase an asset's value or useful life and/or change its use. These typically result from the passage of new laws or mandates, functional changes, or technological advancements.

2. Renewals / Replacements

Investments to preserve or extend the useful life of existing IT infrastructure.

3. Routine Maintenance

Projects that provide for the day-to-day maintenance of existing IT infrastructure, including labor costs. Unlike renewals and enhancements, these costs are often funded within departments' operating budgets.

4. Critical Project Development

Funding for pre-project development and planning. This category continues the City's commitment established through the Capital Planning Program to funding pre-development planning, so that project costs and impacts are clearly understood before a decision is made to either fund or place a project before voters.

HIGHLIGHTS OF THE FY 2013-14 THROUGH FY 2017-18 ICT PLAN

The City's ICT Plan, adopted in April of 2013, identifies goals and priorities to guide the Committee on Information Technology (COIT) as it evaluates departmental IT project requests.

ICT Plan recommends prioritizing projects that:

Make Government More Efficient & Effective

In all economic climates, the City will strive to become more efficient and effective in all business operations and public service offerings. Technology enables and supports

the City's efforts to maximize resources and provide the best possible service to its constituents.

Improve Public Access & Transparency

The City recognizes that a foundation of effective governance is the provision of public access to City information and services. The City will invest in projects to expand online services, improve access to citywide information, and address the digital divide.

Strengthen Security & Disaster Preparedness

The City considers the protection of its business systems and services a primary objective. The City's IT Security program takes a holistic approach to protecting City government services and providing secure, reliable technology solutions for constituents and visitors.

Support & Maintain Critical City IT Infrastructure

Investing in the City's IT infrastructure continues to be a foundational need. The ICT Plan recommends that the City will invest in this crucial area to implement new systems as well as also sustain current systems.

During the five-year period covered by the ICT Plan, FY 2014-18, departments requested a total of $548.0 million in IT project funding. The ICT Plan identified a $205.4 million funding gap and proposed a number of financial strategies to address the shortfall.

FISCAL YEARS 2013-14 AND FY 2014-15 FOR PROPOSED IT PROJECT BUDGET

Departments proposed $199.5 million in IT projects for FYs 2013-14 and 2014-15, including $102.0 million in General Fund requests and $97.5 million in non-General Fund requests. The Committee on Information Technology recommends funding priority IT projects through $59.8 million of General Fund support and $100.3 million of non-General Fund support.

Non-General Fund Department IT Projects

Major non-General Fund projects in the Mayor's FY 2013-14 and 2014-15 proposed budget include a variety of large, multi-year projects such as: electronic medical records conversion at the Department of Public Health; replacement of the secure local area network at the Airport; implementation of systems monitoring and control at the Public Utilities Commission; and a train controls systems upgrade at the Municipal Transportation Agency.

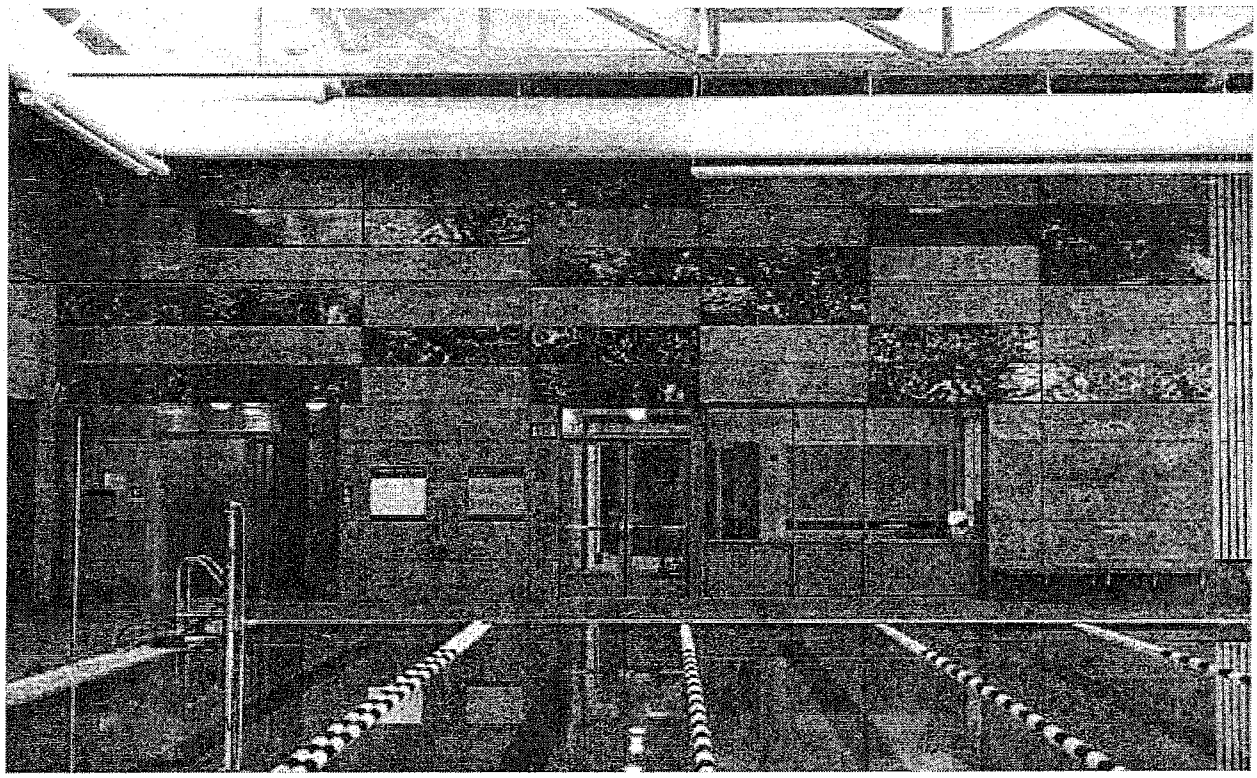
General Fund Support of IT Projects

The FY 2013-14 and 2014-15 budget includes General Fund of $59.8 million in new and continuing IT investments. Major projects include:

- $27.0 million to fund IT infrastructure at the new San Francisco General Hospital.
- $17.1 million in public safety investments for: computer aided dispatch and fire station alerting; the development of an interoperable public safety data network; high-tech mobile devices for police officers; crime data warehouse; planning and project development of the public safety radio system replacement; and IT infrastructure for the new Public Safety Building.
- $1.3 million to complete the scoping of the replacement of the City's legacy financial system.
- $3.0 million to provide security for projects that include the protection of radio sites, on-going IT security measures, and citywide financial systems disaster recovery.
- $1.1 million in investments for fiber and wi-fi to city buildings.

Detailed information about these and other proposed IT projects and a full copy of the City's ICT Plan can be found online at www.sfcoit.org

COMMONLY USED TERMS



Swimmers' Waves, 2008

By Catherine Wagner

District 4, Sava Pool

Swimmer's Waves consists of 27 porcelain enamel panels with images of the waves created by swimmers in a pool. Two of the panels include an image of the beloved former lifeguard Charlie Sava.

COMMONLY USED TERMS

ACCRUAL BASIS ACCOUNTING – An accounting methodology that recognizes revenues or expenditures when services are provided.

ANNUAL APPROPRIATION ORDINANCE (AAO) – The piece of legislation that enacts the annual budget.

ANNUAL SALARY ORDINANCE (ASO) – The piece of legislation that grants departments the authority to fill a specified number of positions during the fiscal year. Note that this is not the same as having the funding to fill that number of positions. The ASO is passed at the same time as the AAO.

ANNUALIZATION – Adjusting a partial year revenue or expense to reflect a full year's worth of income or spending.

ATTRITION SAVINGS – Salary savings that result when positions at a department are vacant.

BALANCING – Process of making revenues match expenditures within each departmental budget and within the City budget as a whole.

BASELINE – (1) The annualized budget for the current fiscal year, which serves as the starting point for preparing the next fiscal year's budget. (2) A required minimum of spending for a specific purpose.

BUDGET CYCLE – The period of time in which the City's financial plan for the upcoming fiscal year is developed; submitted to, reviewed, and enacted by the Board of Supervisors and signed by the Mayor; and implemented by city departments.

CAPITAL BUDGET – Funds to acquire land, plan and construct new buildings, expand or modify existing buildings, and/or purchase equipment related to such construction.

CASH BASIS ACCOUNTING – An accounting methodology that recognizes revenues and expenditures when payments are actually made.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The City's Annual Financial Report, which summarizes the performance of all revenue sources and accounts for total expenditures in the prior fiscal year.

CARRYFORWARD – Funds remaining unspent at year-end that a department requests permission to spend during the following fiscal year. Some funds carry forward automatically at year-end.

COST-OF-LIVING ADJUSTMENT (COLA) – A regularly scheduled adjustment to salaries, aid payments or other types of expenditures to reflect the cost of inflation.

COUNTY-WIDE COST ALLOCATION PLAN (COWCAP) – The County-Wide Cost Allocation Plan is developed annually by the Controller's Office and calculates the overhead rate charged to each department for its share of citywide overhead costs, such as payroll, accounting, and operations.

DEFICIT – An excess of expenditures over revenues.

ENTERPRISE DEPARTMENT – A department that does not require a General Fund subsidy because it generates its own revenues by charging a fee for service.

FISCAL YEAR – The twelve-month budget cycle. San Francisco's fiscal year runs from July 1st to June 30th.

FRINGE – The dollar value of employee benefits such as health and dental, which varies from position to position.

FULL-TIME EQUIVALENT (FTE) – One or more employees who cumulatively work 40 hours/week.

FUND – Government budgets are made up of funds that organize and account for specific resources. Each fund is considered a separate accounting entity.

FUND BALANCE – The amount of funding that remains in a given fund at the end of the fiscal year.

GENERAL FUND – The largest of the City's funds, the General Fund is a source for discretionary spending and funds many of the basic municipal services such as public safety, health and human services and public works. Primary revenue sources include local taxes such as property, sales, payroll and other taxes.

GENERAL FUND DEPARTMENT – A department that receives an annual appropriation from the City's General Fund.

INTERIM BUDGET – The citywide budget that is in effect for the first two months of the fiscal year, during the lag period between July 1st—the date on which the Board of Supervisors must technically submit its budget—until mid-August when the new budget is signed into effect by the Mayor. The Mayor's proposed budget serves as the interim budget.

MAYOR'S PROPOSED BUDGET – The citywide budget submitted to the Board of Supervisors by the Mayor's Office, on May 1st for selected Enterprise and General Fund departments and June 1st for all remaining departments, that makes recommendations and estimates for the City's financial operations for the ensuing fiscal year.

MEMORANDUM OF UNDERSTANDING (MOU) – A binding agreement between two parties.

ORDINANCE – A proposed or enacted law. Typically prepared by the City Attorney.

RAINY DAY RESERVE – Funds that are legally set-aside by the City Charter, Section 9.113.5, with the intent of protecting the City from being negatively impacted by the economy's boom-bust cycle. Generally, the Rainy Day Reserve requires that money be saved when revenue growth exceeds a certain level (in good economic times) in order to create a cushion during economic downturns.

RESOLUTION – A type of legislation. Typically prepared by the sponsoring department or a member of the Board of Supervisors and is generally directed internally.

REVISED BUDGET – The department's budget at year-end. Over the course of the fiscal year, the department's original budget may be amended to reflect supplemental appropriations, and receipts of unbudgeted grants.

SPECIAL FUND – Any fund other than the General Fund. Revenue in special funds is non-discretionary.

SURPLUS – An excess of revenue over expenditures.

TECHNICAL ADJUSTMENT – Changes made by the Mayor's Office to the Mayor's proposed budget after it has been submitted to the Board of Supervisors.

TWO-YEAR BUDGETING – The new citywide process (beginning Fiscal Year 2012-13) of budgeting each year for the next two fiscal years.