

File No. 130535

Committee Item No. 6

Board Item No. _____

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget and Finance Committee

Date: 06/17/2013

06/19/2013

06/20/2013

06/21/2013

Board of Supervisors Meeting

Date: _____

Cmte Board

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| <input type="checkbox"/> | <input type="checkbox"/> | Motion |
| <input type="checkbox"/> | <input type="checkbox"/> | Resolution |
| <input type="checkbox"/> | <input type="checkbox"/> | Ordinance |
| <input type="checkbox"/> | <input type="checkbox"/> | Legislative Digest |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Budget and Legislative Analyst Report *(The BLA report will be attached when it becomes available) |
| <input type="checkbox"/> | <input type="checkbox"/> | Legislative Analyst Report |
| <input type="checkbox"/> | <input type="checkbox"/> | Youth Commission Report |
| <input type="checkbox"/> | <input type="checkbox"/> | Introduction Form |
| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Department/Agency Cover Letter and/or Report |
| <input type="checkbox"/> | <input type="checkbox"/> | MOU |
| <input type="checkbox"/> | <input type="checkbox"/> | Grant Information Form |
| <input type="checkbox"/> | <input type="checkbox"/> | Grant Budget |
| <input type="checkbox"/> | <input type="checkbox"/> | Subcontract Budget |
| <input type="checkbox"/> | <input type="checkbox"/> | Contract/Agreement |
| <input type="checkbox"/> | <input type="checkbox"/> | Form 126 – Ethics Commission |
| <input type="checkbox"/> | <input type="checkbox"/> | Award Letter |
| <input type="checkbox"/> | <input type="checkbox"/> | Application |
| <input type="checkbox"/> | <input type="checkbox"/> | Public Correspondence |

OTHER

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| <input checked="" type="checkbox"/> | <input type="checkbox"/> | Proposed Budget and Annual Appropriation Ordinance |
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Completed by: Victor Young

Date June 13, 2013

Completed by: Victor Young

Date _____

The Budget and Legislative Analyst's Report is located in Board of Supervisor's File No. 130535 and at the following website:

<http://www.sfbos.org/index.aspx?page=14753>

The following documents related to the FYs 2013-2014 and 2014-2015 Budget of the City and County of San Francisco are available in the reference file and online at the following websites:

- **The City and County of San Francisco Proposed Budget and Appropriation Ordinance as of May 31, 2013 (BOS File No. 130535)**

<http://www.sfcontroller.org/Modules/ShowDocument.aspx?documentid=4337>

- **The City and County of San Francisco Proposed Salary Ordinance as of May 31, 2013 (BOS File No. 130536)**

<http://www.sfcontroller.org/Modules/ShowDocument.aspx?documentid=4335>

- **Mayor's 2013-2014 and 2014-2015 Proposed Budget (BOS File No. 130536)**

<http://www.sfmayor.org/Modules/ShowDocument.aspx?documentID=266>

CITY AND COUNTY OF SAN FRANCISCO
BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 13, 2013

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

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BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed \$21,818,899 budget for FY 2013-14 is \$610,315 or 2.9% more than the original FY 2012-13 budget of \$21,208,584.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 154 FTEs, which are 12 FTEs more than the 142 FTEs in the original FY 2012-13 budget. This represents an 8.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$5,687,599 in FY2013-14 are \$202,988 or 3.7% more than FY 2012-13 revenues of \$5,484,611. General Fund support of \$16,131,300 in FY 2013-14 is \$407,327 or 2.6% more than FY 2012-13 General Fund support of \$15,723,973.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed \$23,838,243 budget for FY 2014-15 is \$2,019,344 or 9.3% more than the FY 2013-14 budget of \$21,818,899.

Personnel Changes

The number of FTEs budgeted for FY 2014-15 are 150 FTEs, which are 4 or 2.6% less than the 154 FTEs budgeted for FY 2013-14.

Revenue Changes

The Department's revenues of \$5,681,260 in FY 2014-15 are \$6,339 or 0.1% less than FY 2013-14 revenues of \$5,687,599. General Fund support of \$18,156,983 in FY 2014-15 is \$2,025,683 or 12.6% more than FY 2013-14 General Fund support of \$16,131,300.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$555,332 in FY 2013-14. Of the \$555,332 in recommended reductions, \$511,789 are ongoing savings and \$43,543 are one-time savings. These reductions would still allow an increase of \$54,983 or 0.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$523,007 in FY 2014-15. Of the \$523,007 in recommended reductions, \$523,007 are ongoing savings and \$0 are one-time savings. These reductions would still allow an increase of \$1,496,337 or 6.9% in the Department's FY 2013-14 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ASR– ASSESSOR-RECORDER

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|--------------------------------|-------------------------------------|---------------------------------------|--|---------------------------------------|--|
| ASSESSOR / RECORDER | | | | | |
| PERSONAL PROPERTY | 2,996,239 | 3,124,644 | 128,405 | 2,960,111 | (164,533) |
| REAL PROPERTY RECORDER | 7,257,028 | 8,251,326 | 994,298 | 6,647,533 | (1,603,793) |
| TECHNICAL SERVICES | 3,389,611 | 2,367,599 | (1,022,012) | 2,361,260 | (6,339) |
| TRANSFER TAX | 6,514,062 | 6,796,969 | 282,907 | 10,121,709 | 3,324,740 |
| | 1,051,644 | 1,278,361 | 226,717 | 1,747,630 | 469,269 |
| ASSESSOR / RECORDER | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

FY 2013-14

The department's proposed FY 2013-14 budget has increased by \$610,315 largely due to increases in salaries and fringe benefits, non-personnel services, and work orders.

FY 2014-15

The department's proposed FY 2014-15 budget has increased by \$2,019,344 largely due to increases in fringe benefits, non-personnel services, materials and supplies, and work orders, and due to the renewal of the Assessment Appeals Research project (Project PASAAR) and technology projects approved by the Committee on Information Technology (COIT).

Project PASAAR began in FY 2011-12 to manage the increase in assessment appeals. The Assessor/Recorder's Office is requesting continuation of 13 limited-term positions for this project to process 8,300 open assessment appeals.

The FY 2014-15 budget has also increased due to continued technology projects approved by the COIT for the replacement of the Property Assessment Database (\$500,000).

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ASR– ASSESSOR-RECORDER

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 154 FTEs, which are 12 FTEs more than the 142 FTEs in the original FY 2012-13 budget.

In FY 2013-14 the Assessor/Recorder's Office is requesting:

- (1) Six new limited-term positions in the Real Property division to add a new assessment appeals team in cooperation with the Assessment Appeals Board in order to expand Board services and assign additional Assessor/Recorder staff to Board sessions;
- (2) One new position in the Recorder Division to support the Recorder's indexing function, paid by fee revenues;
- (3) One new administrative analyst in the Transfer Tax division to improve the Recorder's ability to collect underreported transfer taxes, which the Assessor/Recorder's Office expects to increase transfer tax collections to offset the cost of the new position; and
- (4) One new engineering associate position to support the Assessor's mapping function.

The Assessor/Recorder's Office has also requested reductions in budgeted attrition savings in order to hire vacant positions in the Real Property division.

FY 2014-15

The number of FTEs budgeted for FY 2014-15 are 150 FTEs, which are 4 or 2.6% less than the 154 FTEs budgeted for FY 2013-14. The decrease in FTEs primarily comes from transfer of limited tenure positions assigned to process assessment appeals from the operating budget to the project budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$5,687,599 in FY2013-14 are \$ 202,988 or 3.7% more than FY 2012-13 revenues of \$5,484,611. General Fund support of \$16,131,300 in FY 2013-14 is \$407,327 or 2.6% more than FY 2012-13 General Fund support of \$15,723,973.

FY 2013-14

The Department's revenues of \$5,681,260 in FY 2014-15 are \$6,339 or 0.1% less than FY 2013-14 revenues of \$5,687,599. General Fund support of \$18,156,983 in FY 2014-15 is \$2,025,683 or 12.5% less than FY 2013-14 General Fund support of \$16,131,300.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ASR– ASSESSOR-RECORDER

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$555,332 in FY 2013-14. Of the \$555,332 in recommended reductions, \$511,789 are ongoing savings and \$43,543 are one-time savings. These reductions would still allow an increase of \$54,983 or 0.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$523,007 in FY 2014-15. Of the \$523,007 in recommended reductions, \$523,007 are ongoing savings and \$0 are one-time savings. These reductions would still allow an increase of \$1,495,337 or 6.9% in the Department's FY 2013-14 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

| ASR - Assessor/Recorder | | | | | | | | | | | | | | | | | | | | |
|---------------------------|--|--------|--------|-----------|---------|-----------|----|------------|----|--------|--------|---------|----|-----------|--------------------------|-----------|----|---------|---|---|
| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | | | | | | | |
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT | | | | | | |
| | From | To | From | To | | | | From | To | | | | | | | | | | | |
| | FDJ - Real Property | | | | | | | | | | | | | | | | | | | |
| Engineering Associate I | 0.77 | 0.50 | \$ | 61,068 | \$ | 39,655 | \$ | 21,413 | x | x | | | | | | | | | | |
| Mandatory Fringe Benefits | | | \$ | 27,984 | \$ | 18,171 | \$ | 9,813 | x | x | | | | | | | | | | |
| | Total Savings \$ 31,226 | | | | | | | | | | | | | | | | | | | |
| | Reduce to reflect the planned start date for this position. | | | | | | | | | | | | | | | | | | | |
| Attrition Savings | (3.69) | (7.22) | \$ | (324,539) | \$ | (674,539) | \$ | 350,000 | x | x | (3.69) | (6.14) | \$ | (328,671) | \$ | (678,671) | \$ | 350,000 | x | x |
| Mandatory Fringe Benefits | | | \$ | (143,529) | \$ | (298,318) | \$ | 154,789 | x | x | | | \$ | (155,891) | \$ | (321,898) | \$ | 166,007 | x | x |
| | Total Savings \$ 504,789 | | | | | | | | | | | | | | Total Savings \$ 516,007 | | | | | |
| | The Assessor/Recorder has decreased attrition savings from FY 2012-13 by \$353,546. The Assessor/Recorder has a projected salary surplus of approximately \$700,000 in FY2012-13, which has resulted in part from five long-term vacant positions that are part of their assessment appeals team. The Assessor/Recorder's Office has also requested six new project positions in FY 2013-14 to process assessment appeals. Our recommendation would provide the Assessor/Recorder's Office sufficient project staff to process assessment appeals. | | | | | | | | | | | | | | Ongoing reduction | | | | | |
| Other Current Expenses | | | \$ | 90,000 | \$ | 83,000 | \$ | 7,000 | x | x | | | \$ | 90,000 | \$ | 83,000 | \$ | 7,000 | x | x |
| | Reduce expenditures to correspond to the department's budget. | | | | | | | | | | | | | | Ongoing reduction | | | | | |
| Administrative Analyst | 0.77 | 0.67 | \$ | 63,980 | \$ | 55,394 | \$ | 8,586 | x | x | | | | | | | | | | |
| Mandatory Fringe Benefits | | | \$ | 28,727 | \$ | 24,996 | \$ | 3,731 | x | x | | | | | | | | | | |
| | Total Savings \$ 12,317 | | | | | | | | | | | | | | | | | | | |
| | Reduce to reflect the planned start date of 11/1/13 for this position. | | | | | | | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

| ASR - Assessor/Recorder | | | | | | | | | | | |
|--|------|--------|----|------|----|------------|------|------|---------|--------|---------|
| FY 2013-14 | | | | | | FY 2014-15 | | | | | |
| FTE | | Amount | | FTE | | Amount | | FTE | | Amount | |
| From | To | From | To | From | To | From | To | From | To | From | To |
| FDL - Real Property | | | | | | | | | | | |
| 0.77 | 0.77 | \$ | - | \$ | - | \$ | - | | | | |
| 3.08 | 3.08 | \$ | - | \$ | - | \$ | - | | | | |
| 0.77 | 0.77 | \$ | - | \$ | - | \$ | - | | | | |
| The Assessor/Recorder has requested six new off-budget positions (4.62 FTEs in FY 2013-14) to process assessment appeals. These positions should be limited tenure for two fiscal years, FY 2013-14 and FY 2014-15, with a termination date of June 30, 2015. | | | | | | | | | | | |
| Real Property Appraiser | | | | | | 7.00 | 7.00 | \$ | 587,296 | \$ | 587,296 |
| Assessor-Recorder Office Assistant | | | | | | 3.00 | 3.00 | \$ | 168,265 | \$ | 168,265 |
| Senior Real Property Appraiser | | | | | | 2.00 | 2.00 | \$ | 194,265 | \$ | 194,265 |
| Principal Real Property Appraiser | | | | | | 1.00 | 1.00 | \$ | 112,429 | \$ | 112,429 |
| Mandatory Fringe Benefits | | | | | | | | \$ | 516,666 | \$ | 516,666 |
| The Assessor/Recorder has 13 existing limited-tenure project positions to process assessment appeals, which were due to terminate in FY 2013-14. The Assessor/Recorder has requested extension of these positions in FY 2014-15. Therefore, these positions should be limited tenure for one additional year with a termination date of June 30, 2015. | | | | | | | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------|------------|--|
| One-Time | Ongoing | Total | |
| General Fund \$ 43,543 | \$ 511,789 | \$ 555,332 | |
| Non-General Fund \$ - | \$ - | \$ - | |
| Total \$ 43,543 | \$ 511,789 | \$ 555,332 | |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|------------|------------|--|
| One-Time | Ongoing | Total | |
| General Fund \$ - | \$ 523,007 | \$ 523,007 | |
| Non-General Fund \$ - | \$ - | \$ - | |
| Total \$ - | \$ 523,007 | \$ 523,007 | |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The department's proposed \$17,402,898 budget for FY 2013-14 is \$894,742 or 4.9% less than the original FY 2012-13 budget of \$18,297,640.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 59.09 FTEs, which are 0.34 FTEs less than the 59.43 FTEs in the original FY 2012-13 budget. This represents a 0.6% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$17,402,898 in FY 2013-14, are \$894,742 or 4.9% less than FY 2012-13 revenues of \$18,297,640. This department receives no General Fund support.

YEAR TWO: FY 2014-15Budget Changes

The department's proposed \$17,596,760 budget for FY 2014-15 is \$193,862 or 1.1% more than the Mayor's proposed FY 2013-14 budget of \$ 17,402,898.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 58.65 FTEs, which are 0.44 FTEs less than the 59.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a decrease of 0.7% in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$17,596,760 in FY 2014-15 are \$193,862 or 1.1% more than FY 2013-14 estimated revenues of \$17,402,898. This department receives no General Fund support.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **ENV – ENVIRONMENT**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$36,000 in FY 2013-14. Of the \$36,000 in recommended reductions, all are ongoing savings.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$36,000 in FY 2014-15. Of the \$36,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$157,862 or 0.9% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ENV – ENVIRONMENT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|-------------------------------|--------------------------------|----------------------------------|---|----------------------------------|---|
| ENVIRONMENT | | | | | |
| CLEAN AIR | 781,857 | 858,062 | 76,205 | 865,306 | 7,244 |
| CLIMATE CHANGE/ENERGY | 3,179,097 | 754,945 | (2,424,152) | 771,656 | 16,711 |
| ENVIRONMENT | 7,261,554 | 8,060,746 | 799,192 | 8,170,088 | 109,342 |
| ENVIRONMENT-OUTREACH | 219,521 | 218,688 | (833) | 223,962 | 5,274 |
| ENVIRONMENTAL JUSTICE / YOUTH | 173,709 | 173,569 | (140) | 179,652 | 6,083 |
| EMPLOYMENT | | | | | |
| GREEN BUILDING | 383,130 | 478,322 | 95,192 | 490,941 | 12,619 |
| RECYCLING | 4,760,233 | 5,198,426 | 438,193 | 5,195,760 | (2,666) |
| SOLID WASTE MANAGEMENT | 0 | 0 | 0 | 0 | 0 |
| TOXICS | 1,500,874 | 1,611,516 | 110,642 | 1,649,093 | 37,577 |
| URBAN FORESTRY | 37,665 | 48,624 | 10,959 | 50,302 | 1,678 |
| ENVIRONMENT | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

FY 2013-14

The Department's proposed FY 2013-14 budget has decreased by \$894,742 largely due to:

- Several State and Federal grant programs expired at the end of the current fiscal year, including those from the American Recovery and Reinvestment Act and the Used Oil Grant Program.
- The budget reflects that the Climate Change and Energy program has requested \$2,249,565 less than the previous year due to the expiration of the Energy Watch PG&E Contract. The department expects this contract to be renewed at some point in FY 2013-14.

FY 2014-15

The Department's proposed FY 2014-15 budget will increase by \$193,862 over the FY 2013-14 budget largely due to:

- The Department's request to adjust mandated adjustments to fringe benefits and salaries for employees.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ENV – ENVIRONMENT

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 59.09 FTEs, which are 0.34 FTEs less than the 59.43 FTEs in the original FY 2012-13 budget. This represents a decrease of 0.6% in FTEs from the original FY 2012-13 budget.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 58.65 FTEs, which are 0.44 FTEs less than the 59.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a decrease of 0.7% in FTEs from the Mayor's proposed FY 2013-14 budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$17,402,898 in FY 2013-14, are \$894,742 or 4.9% less than FY 2012-13 revenues of \$18,297,640. This department receives no General Fund support.

Major changes in the Department's FY 2013-14 revenues include:

- The Department is projecting an increase of \$757,610 in revenue from Solid Waste Impound Fees collected from San Francisco's refuse customers, from a total of \$8,433,868 in the current FY 2012-13 to \$9,191,478 in FY 2013-2014.
- As stated earlier, the expiration of the Energy Watch PG&E Contract (valued at \$2,725,000 for on-budget purposes) has resulted in a decrease in revenue. However, the department expects this contract to be renewed at some point in FY 2013-14.

FY 2014-15

The Department's revenues of \$17,596,760 in FY 2014-15 are \$193,862 or 1.1% more than FY 2013-14 estimated revenues of \$17,402,898. This department receives no General Fund support.

Specific changes in the Department's FY 2014-15 revenues include:

- The Department is projecting an increase of \$309,635 in revenue from Solid Waste Impound Fees collected from San Francisco's refuse customers, from a total of \$9,191,478 in FY 2013-2014 to \$9,501,113 in FY 2014-2015.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ENV – ENVIRONMENT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$36,000 in FY 2013-14. Of the \$36,000 in recommended reductions, all \$36,000 are ongoing savings.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$36,000 in FY 2014-15. Of the \$36,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$157,862 or 0.9% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ENV - Environment

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|-----------------------------|---|----|-----------|-----------|----------|----|------------|----|-----------|-----------|----------|----|
| | FTE | | Amount | | | | FTE | | Amount | | | |
| | From | To | From | To | Savings | IT | From | To | From | To | Savings | IT |
| Other Current Expenses | CIS - Recycling | | | | | | | | | | | |
| | | | \$100,000 | \$85,000 | \$15,000 | | | | \$100,000 | \$85,000 | \$15,000 | |
| | This line-item is being increased from \$75,000 to \$100,000 to support the Sustainability Director for SF Unified School District. The past three fiscal years have seen this line-item decreased from a high of \$92,500 to \$75,000 in the current fiscal year. Reduction restores funding to FY 2011-2012 levels. | | | | | | | | | | | |
| Other Professional Services | | | \$485,392 | \$464,392 | \$21,000 | | | | \$485,392 | \$464,392 | \$21,000 | |
| | Materials provided by the Department show that these services will only cost \$459,392. This reduction simply matches the amount the department is expected to spend on professional services, plus a \$5,000 buffer. | | | | | | | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------|-----------------|-----------------|
| One-Time | Ongoing | Total | |
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$36,000 | \$36,000 |
| Total | \$0 | \$36,000 | \$36,000 |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|------------|-----------------|-----------------|
| One-Time | Ongoing | Total | |
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$36,000 | \$36,000 |
| Total | \$0 | \$36,000 | \$36,000 |

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed \$42,290,428 budget for FY 2013-14 is \$3,956,476 or 8.6% less than the original FY 2012-13 budget of \$46,246,904.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 85.88 FTEs, which are 9.78 FTEs more than the 76.10 FTEs in the original FY 2012-13 budget. This represents a 12.9% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$24,097,217 in FY 2013-14, are \$3,127,687 or 11.5% less than FY 2012-13 revenues of \$27,224,904. General Fund support of \$18,193,211 in FY 2013-14 is \$828,789 or 4.4% less than FY 2012-13 General Fund support of \$19,022,000.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed \$28,090,585 budget for FY 2014-15 is \$14,199,843 or 33.6% less than the Mayor's proposed FY 2013-14 budget of \$42,290,428.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 87.70 FTEs, which are 1.82 FTEs more than the 85.88 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$13,488,224 in FY 2014-15, are \$10,608,993 or 44% less than FY 2013-14 estimated revenues of \$24,097,217. General Fund support of \$14,602,361 in FY 2014-15 is \$3,590,850 or 19.7% less than FY 2013-14 General Fund support of \$18,193,211.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$423,816 in FY 2013-14. Of the \$423,816 in recommended reductions, \$34,130 are ongoing savings and \$389,686 are one-time savings.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$146,898 to the General Fund.

Together, these recommendations will result in \$570,714 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$618,212 in FY 2014-15. Of the \$618,212 in recommended reductions, \$41,294 are ongoing savings and \$576,918 are one-time savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|---|------------------------|--------------------------|---|------------------------------|---|
| ECONOMIC AND WORKFORCE DEVELOPMENT | | | | | |
| CHILDREN'S BASELINE | 314,065 | 314,065 | 0 | 314,065 | 0 |
| ECONOMIC DEVELOPMENT | 24,504,084 | 23,611,791 | (892,293) | 9,997,767 | (13,614,024) |
| FILM SERVICES | 1,291,625 | 1,325,000 | 33,375 | 625,000 | (700,000) |
| OFFICE OF SMALL BUSINESS AFFAIRS | 787,895 | 866,509 | 78,614 | 891,866 | 25,357 |
| WORKFORCE TRAINING | 19,349,235 | 16,173,063 | (3,176,172) | 16,261,887 | 88,824 |
| ECONOMIC AND WORKFORCE DEVELOPMENT | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |

FY 2013-14

The Department's proposed FY 2013-14 budget has decreased by \$3,956,476 largely due the expiration of one-time capital project funding for the Phase I of construction on the James R. Herman Cruise Ship Terminal project.

The proposed budget includes \$10,000,000 in anticipated revenues from the America's Cup Organizing Committee and expenditures of \$9,175,641 for the 34th America's Cup. The detailed expenditure budget provided by the Department to the Budget and Legislative Analyst's Office is \$7,567,909 to pay FY 2013-14 costs for permits, transit reconfiguration to support the events, Port costs for events, and OEWD's project management costs. According to OEWD staff, the Mayor's Office will further reduce the FY 2013-14 budget for the America's Cup through a technical adjustment.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by \$14,199,843 largely due to the completion of the 34th America's Cup Project.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 85.88 FTEs, which are 9.78 FTEs more than the 76.10 FTEs in the original FY 2012-13 budget. This represents a 12.9% change in FTEs from the original FY 2012-13 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

The increase in FTE is chiefly explained by:

- Two limited tenure staff to work with the City's businesses over the course of the next two years to ensure business owners comply with the new Gross Receipts Tax;
- Two staff to aid in the community outreach and education of local business in First Source hiring;
- Two staff to assist with community outreach and contract management for the City's Public-Private Development program;
- One new staff to actively recruit international businesses to locate in the City and manage contracts associated with ChinaSF and new initiatives in Latin America and Asia under the umbrella of the City's Tourism and International Trade program.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 87.70 FTEs, which are 1.82 FTEs more than the 85.88 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% change in FTEs from the Mayor's proposed FY 2013-14 budget.

The increase is explained through the annualization of new staff proposed for FY2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$24,097,217 in FY 2013-14, are \$3,127,687 or 11.5% less than FY 2012-13 revenues of \$27,224,904. General Fund support of \$18,193,211 in FY 2013-14 is \$828,789 or 4.4% less than FY 2012-13 General Fund support of \$19,022,000.

Specific changes in the Department's FY 2013-14 revenues include reductions in General Fund support and in Federal government grants.

FY 2014-15

The Department's revenues of \$13,488,224 in FY 2014-15, are \$10,608,993 or 44% less than FY 2013-14 estimated revenues of \$24,097,217. General Fund support of \$14,602,361 in FY 2014-15 is \$3,590,850 or 19.7% less than FY 2013-14 General Fund support of \$18,193,211.

Specific changes in the Department's FY 2014-15 revenues include an expiration of the revenues associated with the 34th America's Cup Project as it will terminate in FY 2013-14.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$423,816 in FY 2013-14. Of the \$423,816 in recommended reductions, \$34,130 are ongoing savings and \$389,686 are one-time savings.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$146,898 to the General Fund.

Together, these recommendations will result in \$570,714 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$618,212 in FY 2014-15. Of the \$618,212 in recommended reductions, \$41,294 are ongoing savings and \$576,918 are one-time savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ECN - Office of Economic and Workforce Development

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|--|---------------|------|-----------|-----------|----------|----|---------------|------|--------|-----------|-----------|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | Savings | To | From | To | | |
| BK5 - Economic Development | | | | | | | | | | | | |
| Senior Community Development Specialist II | 0.77 | 0.00 | \$83,265 | \$0 | | | | 1.00 | 0.00 | \$109,980 | \$0 | |
| Mandatory Fringe Benefits | | | \$34,022 | \$0 | x | x | | | | \$48,312 | \$0 | x |
| Senior Community Development Specialist I | 0.00 | 0.77 | \$0 | \$70,165 | | | 0.00 | 1.00 | | \$0 | \$92,677 | x |
| Mandatory Fringe Benefits | | | \$0 | \$30,558 | x | x | | | | \$0 | \$43,197 | x |
| | Total Savings | | | | \$16,564 | | Total Savings | | | | \$22,418 | |
| The Budget and Legislative Analyst recommends approval of this position as a Senior Community Development Specialist I rather than a Senior Community Development Specialist II to reflect the actual job responsibilities. | | | | | | | | | | | | |
| Senior Administrative Analyst | 0.77 | 0.00 | \$74,965 | \$0 | | | | 1.00 | 0.00 | \$98,552 | \$0 | |
| Mandatory Fringe Benefits | | | \$32,095 | \$0 | x | x | | | | \$45,353 | \$0 | x |
| Administrative Analyst | 0.00 | 0.77 | \$0 | \$63,005 | | | 0.00 | 1.00 | | \$0 | \$84,507 | x |
| Mandatory Fringe Benefits | | | \$0 | \$26,489 | x | x | | | | \$0 | \$40,522 | x |
| | Total Savings | | | | \$17,566 | | Total Savings | | | | \$18,876 | |
| The Budget and Legislative Analyst recommends approval of this position as an Administrative Analyst rather than a Senior Administrative Analyst to reflect the actual job responsibilities. | | | | | | | | | | | | |
| Manager V | 1.00 | 0.77 | \$151,446 | \$116,613 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | \$58,011 | \$44,669 | x | x | | | | | | |
| | Total Savings | | | | \$48,175 | | | | | | | |
| The reduction in the FTE adjusts for the actual start date. | | | | | | | | | | | | |
| Professional and Specialized Services - Budget | | | | | | | | | | \$650,000 | \$275,000 | x |
| The Department has historically underspent this line item. Furthermore, the line item inaccurately reflects actual reported costs for which the Department is responsible. Currently, there are three separate Joint Development projects at Pier 70, Seawall 337 and Pier 48, and Piers 30-32 on which OEWD is collaborating with the Port. Currently the Port is funding these projects, but the Port's funds to pay for these contracts will not cover the total costs for the project consultants, requiring OEWD to spend \$375,000 to cover the remaining developer-reimbursed costs. However, the Department has budgeted \$375,000 for both FY2013-14 and FY2014-15 when a total of \$375,000 for both fiscal years is required. | | | | | | | | | | | | |
| BL1 - Workforce Training | | | | | | | | | | | | |

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget
ECN - Office of Economic and Workforce Development

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|--|--|------|-------------|-------------|-----------|-------|------------|----|--------|-------------|-------------|-----------|---|---|
| | FTE | | Amount | | Savings | GF IT | FTE | | Amount | | Savings | GF IT | | |
| | From | To | From | To | | | From | To | From | To | | | | |
| Senior Management Assistant Mandatory Fringe Benefits | 0.50 | 0.17 | \$43,811 | \$20,153 | \$23,658 | x | x | | | | | | | |
| | | | \$19,325 | \$8,890 | \$10,435 | x | x | | | | | | | |
| | Total Savings | | | | \$34,093 | | | | | | | | | |
| | The FTE is altered to reflect the anticipated October 2013 hiring date. | | | | | | | | | | | | | |
| City Grant Programs | | | \$5,463,000 | \$5,155,582 | \$307,418 | x | x | | | \$5,357,500 | \$5,155,582 | \$201,918 | x | x |
| | The Department has historically underspent this budget line item, and the Mayor has proposed a \$307,418 increase. The amount was reduced to the FY 2012-13 total. | | | | | | | | | | | | | |
| The Department has historically underspent this budget line item, and the Mayor has proposed a \$201,918 increase. The amount was reduced to the FY 2012-13 total. | | | | | | | | | | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------------|-----------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$389,686 | \$34,130 | \$423,816 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$389,686 | \$34,130 | \$423,816 |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|------------------|-----------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$576,918 | \$41,294 | \$618,212 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$576,918 | \$41,294 | \$618,212 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget
ECN - Office of Economic and Workforce Development**

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|---------------------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| City College of San Francisco | COMMUNITY BASED ORGANIZATION SERVICES | Yes | 2010 | 9/27/2012 | 177,700.00 | 66,443.00 |
| Arriba Juntos - IAL | COMMUNITY BASED ORGANIZATION SERVICES | Yes | 2011 | 9/27/2012 | 100,000.00 | 80,335.00 |
| G Neil | OTHER OFFICE SUPPLIES | Yes | 2011 | 9/27/2012 | 120.00 | 120.00 |
| San Francisco Redevelopment Agency | COMMUNITY BASED ORGANIZATION SERVICES | No | 2010 | 9/27/2012 | 74,520.00 | 21,181.00 |
| Arriba Juntos - IAL | COMMUNITY BASED ORGANIZATION SERVICES | No | 2011 | 9/27/2012 | 50,000.00 | 10,035.00 |
| Total Amount Return to Fund Balance | | | | | | 178,114.00 |
| General Fund | | | | | | 146,898.00 |
| Non-General Fund | | | | | | 31,216.00 |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$78,837,676 budget for FY 2013-14 is \$28,607,678 or 57.0% more than the original FY 2012-13 budget of \$50,229,998.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 285.09 FTEs, which are 19.27 FTEs more than the 265.82 FTEs in the original FY 2012-13 budget. This represents a 7.3% change in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$78,837,676 in FY 2013-14, are \$28,607,678 or 57.0% more than FY 2012-13 revenues of \$50,229,998. There is no General Fund support for the department.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$64,887,963 budget for FY 2014-15 is \$13,949,713 or 17.7% less than the Mayor's proposed FY 2013-14 budget of \$78,837,676.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 291.55 FTEs, which are 6.46 FTEs more than the 285.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.3% change in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$64,887,963 in FY 2014-15 are \$13,949,713 or 17.7% less than FY 2013-14 estimated revenues of \$78,837,676. There is no General Fund support for the department.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DBI – BUILDING INSPECTION

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$483,163 in FY 2013-14. Of the \$483,163 in recommended reductions, \$172,603 are ongoing savings and \$310,560 are one-time savings. These reductions would still allow an increase of \$28,124,515 or 56.0% in the Department's FY 2013-14 budget.

The Budget and Legislative Analyst recommends that the Board of Supervisors place \$2,642,000 in FY 2013-14 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$177,000 in FY 2014-15. All of the \$177,000 in recommended reductions are ongoing.

The Budget and Legislative Analyst recommends that the Board of Supervisors place \$2,000,000 in FY 2014-15 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DBI – BUILDING INSPECTION

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 | FY 2013-2014 | Increase/ Decrease from | FY 2014-2015 | Increase/ Decrease from |
|--|-------------------|-------------------|----------------------------|-------------------|----------------------------|
| | Budget | Proposed | FY 2012-2013 | Proposed | FY 2013-2014 |
| BUILDING INSPECTION | | | | | |
| ADMINISTRATION/SUPPORT SERVICES | 12,695,193 | 35,002,916 | 22,307,723 | 20,633,277 | (14,369,639) |
| HOUSING INSPECTION/CODE ENFORCEMENT SVCS | 8,727,166 | 10,420,268 | 1,693,102 | 10,323,650 | (96,618) |
| INSPECTION SERVICES | 16,648,234 | 19,728,730 | 3,080,496 | 19,438,198 | (290,532) |
| PERMIT CENTER | 0 | 0 | 0 | 0 | 0 |
| PLAN REVIEW SERVICES | 12,159,405 | 13,685,762 | 1,526,357 | 14,492,838 | 807,076 |
| BUILDING INSPECTION | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$28,607,678 largely due to:

- The increase in revenues from fees for permits, inspections and plan checking requests due to the upsurge in new construction activities related to the economic recovery.
- Personnel cost increases with the addition of several FTEs newly proposed in the FY 2013-14 budget in addition to several FTEs previously approved in the FY 2013-14 base budget as well as the reinstatement of standby pay for Inspectors assigned to emergency situations and funding for engineering interns. Some of the newly proposed FTEs are to support the implementation of the new Soft Story legislation.
- The designation of monies in DBI's fund balance as a Capital Reserve to fund the recommendations from the Facilities Master Plan.
- The investment of approximately \$4.5 million in capital and tenant improvements at 1660 Mission Street and the proposed purchase of 33 new electric vehicles and the replacement of vehicles over 12 years old pursuant to the Healthy Air and Clean Transportation Ordinance (HACTO).
- Increased training costs under State law, which requires that DBI inspectors and engineers receive Certified Access Specialist programs (CAsp) training and certification as well as building, plumbing and electrical code training for newly hired inspectors.
- An increase in outreach activities for educating citizens on the permit process.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DBI – BUILDING INSPECTION**

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by \$13,949,713 largely due to:

- The exclusion of one-time Capital Reserve funding in the FY 2013-14 budget.
- A reduction in capital expenditures as a result of a decrease in vehicle purchases.
- A reduction in one time funding for professional services for specialized projects that will be completed as well as a reduction in training and travel related to the code cycle, and materials and supplies.
- Although there is an overall decrease in the Department's budget, there is an increase in salaries and mandatory fringe benefits due the annualization of FY 2013-14 positions and new 2014-15 positions.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 285.09 FTEs, which are 19.27 FTEs more than the 265.82 FTEs in the original FY 2012-13 budget. This represents a 7.3% increase in FTEs from the original FY 2012-13 budget.

DBI is proposing 17 new positions in its FY 2013-14 budget, which is an increase of 11 positions from the 6 already approved in the original FY 2013-14 base budget to accommodate the increase in workload from a construction industry that continues to recover as well as positions to support the implementation of the new Mandatory Soft Story Retrofit legislation. The specific changes include:

- Five new positions in the Code Enforcement Division to address the increase in the number of complaints that have been escalated from the Building, Electrical and Plumbing Divisions.
- Four new positions to alleviate the backlog of complaints, address the increase in inspections and to correct the span of control as a result of newly added inspectors.
- Two new positions to address the increase in workload related to a higher number of permits that need to be processed.
- One new position to support current staff and provide continuous counter assistance.

These positions amount to a net addition of 19.27 operating FTE after accounting for other adjustments for project-based positions. The Department is not deleting any positions in FY 2013-14.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DBI – BUILDING INSPECTION**

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 291.55 FTEs, which are 6.46 FTEs more than the 285.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.3% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

DBI's budget annualizes all 17 new positions added in FY 2013-14 and adds four new positions, including:

- Two engineers and one building inspector to address increased workload related to higher number of permits and to provide continuous coverage of the technical services desk.
- One building inspector to support the new Soft Story Retrofit legislation as the program expands in FY 2014-15.

These positions amount to a new addition of 6.46 FTE after accounting for other adjustments for project-based positions.

INTERIM EXCEPTIONS

The Department has requested approval of 3.00 FTEs as an interim exception. The Budget and Legislative Analyst recommends approval of 3.00 FTEs as interim exceptions which include 1.00 FTE IT Business Analyst-Senior, 1.00 FTE Building Plans Engineer, and 1.00 FTE Permit Technician I to support the Soft Story Retrofit Program that was created through the Soft Story Retrofit Ordinance, which was approved April 18, 2013 and will become operative on June 18, 2013. Once operative, all buildings within the scope of the ordinance will be sent notices and screened.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$78,837,676 in FY 2013-14, are \$28,607,678 or 57.0% more than FY 2012-13 revenues of \$50,229,998. There is no General Fund support for the department.

Specific changes in the Department's FY 2013-14 revenues include increases in Charges for Services which is projected to be 14.0% greater than the FY 2012-13 original budget due to the continued economic recovery and increased need for building permits, inspections and plan reviews.

The Department will also realize an increase in revenue in its budget due to a transfer of approximately \$21.7 million from DBI's fund balance of which \$15 million will go into a Capital Reserve Fund pursuant to the City Controller, City Services Auditor's recommendations which will fund capital and tenant improvements based on the Facilities Master Plan. The remaining approximately \$6.7 million will be used to pay for emergency orders, vehicle purchases, work associated with the Mandatory Soft Story Retrofit legislation, and for capital and continuing projects.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DBI – BUILDING INSPECTION**

FY 2014-15

The Department's revenues of \$64,887,963 in FY 2014-15 are \$13,949,713 or 17.7% less than FY 2013-14 estimated revenues of \$78,837,676. There is no General Fund support for the department.

The Department assumes revenue will grow by an additional 3.0% in FY 2014-15. However, overall revenues will decrease due to the exclusion of the Capital Reserve transfer.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$483,163 in FY 2013-14. Of the \$483,163 in recommended reductions, \$172,603 are ongoing savings and \$310,560 are one-time savings. These reductions would still allow an increase of \$28,124,515 or 56.0% in the Department's FY 2013-14 budget.

The Budget and Legislative Analyst recommends that the Board of Supervisors place \$2,642,000 in FY 2013-14 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$177,000 in FY 2014-15. All of the \$177,000 in recommended reductions are ongoing.

The Budget and Legislative Analyst recommends that the Board of Supervisors place \$2,000,000 in FY 2014-15 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DBI - Building Inspection

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|----------------------------|---|----|-----------|-----------|-----------|----|------------|----|--------|-----------|-----------|----------|---------|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT | |
| | From | To | From | To | | | Savings | IT | From | To | | | Savings |
| | BAN - Administration/Support Services | | | | | | | | | | | | |
| Entertainment & Promotion | | | \$122,603 | \$50,000 | \$72,603 | | | | | \$127,000 | \$50,000 | \$77,000 | |
| | Reduce entertainment and promotion budget based on historical expenditures. This reduction still provides an allocation that is well over historical expenditures. | | | | | | | | | | | | |
| | BIS - Inspection Services | | | | | | | | | | | | |
| Temporary Salaries | | | \$241,484 | \$191,484 | \$50,000 | | | | | \$241,484 | \$191,484 | \$50,000 | |
| | Reduce temporary salaries budget based on historical expenditures. This reduction still leaves an increase over current use. | | | | | | | | | | | | |
| Maintenance Svcs Equipment | | | \$267,805 | \$253,245 | \$14,560 | X | | | | | | | |
| | Reduce maintenance services equipment budget. The Budget Analyst recommends an overall reduction to the amount of new vehicles requested by the DBI from 33 to 25, a reduction of 8. Therefore the number of new parking placards needed should also be reduced by 8. Placards are \$1820 each. | | | | | | | | | | | | |
| Materials & Supplies | | | \$67,975 | \$47,975 | \$20,000 | | | | | \$57,225 | \$37,225 | \$20,000 | |
| | Ongoing reduction | | | | | | | | | | | | |
| Materials & Supplies | | | \$26,500 | \$21,500 | \$5,000 | | | | | \$21,000 | \$16,000 | \$5,000 | |
| | Ongoing reduction | | | | | | | | | | | | |
| | BHS - Housing Inspection & Code Enforcement | | | | | | | | | | | | |
| Equipment Purchase | | | \$444,000 | \$148,000 | \$296,000 | X | | | | | | | |
| | DBI has 124 inspectors who are currently on staff or have a planned hire date in FY 2013-14 that need vehicles. The current fleet consists of 99 vehicles therefore DBI needs 25 new vehicles and are requesting 33. Reduce the vehicle amount by 8. | | | | | | | | | | | | |
| Materials & Supplies | | | \$18,750 | \$13,750 | \$5,000 | | | | | \$13,000 | \$8,000 | \$5,000 | |
| | Ongoing reduction | | | | | | | | | | | | |
| | Reduce materials and supplied based on historical expenditures. | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DBI - Building Inspection

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | |
|--------------|--|----|----------|----------|----------|----|----|------------|----|----------|----------|----------|----|----|
| | FTE | | Amount | | | | | FTE | | Amount | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT |
| Training | BPS - Plan Review Services | | | | | | | | | | | | | |
| | | | \$77,361 | \$57,361 | \$20,000 | | | | | \$77,361 | \$57,361 | \$20,000 | | |
| | Reduce training budget based on historical expenditures. This reduction still provides sufficient funds to meet current and projected needs. | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|------------------|------------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$310,560 | \$172,603 | \$483,163 |
| Total | \$310,560 | \$172,603 | \$483,163 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$177,000 | \$177,000 |
| Total | \$0 | \$177,000 | \$177,000 |

Reserve Recommendation

| | | | | | | | | | | | | | | |
|---|--|--|-------------|-------------|--|--|---|--|--|-------------|-------------|--|--|--|
| BAN - Administration/ Support Services | | | | | | | | | | | | | | |
| Capital Outlay | | | \$2,642,000 | \$2,642,000 | | | X | | | \$2,000,000 | \$2,000,000 | | | |
| Place tenant improvement budget on Budget and Finance Committee reserve until a spending plan is developed. | | | | | | | | | | | | | | |

FY 2013-14

Total Reserve Recommendations

| | One-Time | Ongoing | Total |
|------------------|--------------------|------------|--------------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$2,642,000 | \$0 | \$2,642,000 |
| Total | \$2,642,000 | \$0 | \$2,642,000 |

FY 2014-15

Total Reserve Recommendations

| | One-Time | Ongoing | Total |
|------------------|--------------------|------------|--------------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$2,000,000 | \$0 | \$2,000,000 |
| Total | \$2,000,000 | \$0 | \$2,000,000 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The department's proposed \$31,654,676 budget for FY 2013-14 is \$2,031,861 or 7.2 % more than the original FY 2012-13 budget of \$28,185,710.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 158.59 FTEs, which are 6.82 FTEs more than the 151.77 FTEs in the original FY 2012-13 budget. This represents a 4.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$27,247,972 in FY 2013-14, are \$3,846,413 or 16.4% more than FY 2012-13 revenues of \$23,401,559. General Fund support of \$2,969,599 in FY 2013-14 is \$1,814,552 or 37.9% less than FY 2012-13 General Fund support of \$4,784,151.

YEAR TWO: FY 2014-15Budget Changes

The department's proposed \$31,654,676 budget for FY 2014-15 is \$1,437,105 or 4.8% more than the Mayor's proposed FY 2013-14 budget of \$30,217,571.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 161.37 FTEs, which are 2.78 FTEs more than the 158.59 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$28,481,606 in FY 2014-15 are \$1,233,634 or 4.5% more than FY 2013-14 estimated revenues of \$27,247,972. General Fund support of \$3,173,070 in FY 2014-15 is \$203,471 or 6.9% more than FY 2013-14 General Fund support of \$2,969,599.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **CPC – CITY PLANNING**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$661,915 in FY 2013-14. Of the \$661,915 in recommended reductions, \$581,915 are ongoing savings and \$80,000 are one-time savings. These reductions would still allow an increase of \$1,369,946 or 4.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$761,265 in FY 2014-15. Of the \$761,265 in recommended reductions, \$733,265 are ongoing savings and \$28,000 are one-time savings. These reductions would still allow an increase of \$675,840 or 2% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CPC – CITY PLANNING

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012-2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013-2014 |
|--------------------------------------|------------------------|--------------------------|--|--------------------------|--|
| CITY PLANNING | | | | | |
| ADMINISTRATION/PLANNING | 9,928,716 | 9,953,961 | 25,245 | 9,876,856 | (77,105) |
| CITYWIDE PLANNING | 4,623,888 | 5,885,155 | 1,261,267 | 6,408,189 | 523,034 |
| CURRENT PLANNING | 7,106,022 | 8,122,387 | 1,016,365 | 8,279,964 | 157,577 |
| ENVIRONMENTAL PLANNING | 4,958,878 | 4,620,442 | (338,436) | 5,393,857 | 773,415 |
| ZONING ADMINISTRATION AND COMPLIANCE | 1,568,206 | 1,635,626 | 67,420 | 1,695,810 | 60,184 |
| CITY PLANNING | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$2,031,861 largely due to:

- Increased revenues from (a) New Construction Building Permit Fee Revenues, (b) Building Permit Alterations Fee, and (c) Environmental Planning Fees, which is a result of the economic recovery as more permit applications for new developments are being filed.
- An increase in personnel costs due to new positions that are proposed for FY 2013-14, the hiring of 8 new positions that were approved in the FY 2013-13 supplemental appropriation as well as an increase in fringe benefits for current staff.
- Increased support for the existing Pavement to Parks Program and the Better Market Street Project.
- Multiple contracts for consultants to (1) prepare an inventory of the City's street trees in conjunction with the Recreation and Park Department; (2) assess and consolidate all of the Department's design guidelines documents; (3) and update the Department's public information documents.
- Increased work order costs from the Department of Telecommunications and Information Services (DTIS) due to an increase in the allocation for the City's central information technology system.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CPC – CITY PLANNING

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$1,437,105 largely due to:

- Continued increase in revenues for reviewing projects relative to FY 2012-13 revenue levels.
- Increased grant funding from State and Federal sources as well as non-profit organizations.
- The annualization of the new positions.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 158.59 FTEs, which are 6.82 FTEs more than the 151.77 FTEs in the original FY 2012-13 budget. This represents a 4.5% increase in FTEs from the original FY 2012-13 budget.

The Department is requesting 13 new positions, offset by other adjustments, including:

- One business analyst to support the new Permit and Project Tracking Systems.
- One public relations assistant to improve the Department's social media content and support the Communications Managers on various initiatives.
- One project manager to manage the zoning, design and coordination of project along Market Street including the Better Market Street project.
- Eight Planner III's (four of these positions are part time positions) to (a) increase the Department's outreach to neighborhoods and businesses regarding Planning Code legislation and projects, (b) work on new monitoring and reporting requirements, (c) manage Site Master Plans and other projects within the Citywide Planning division, (d) work on Historic Preservation projects, and (e) conduct architectural review of projects.
- One Planner IV for transportation planning and policy.
- One Planner IV that is being transferred from the San Francisco Public Utilities Commission (PUC) to perform PUC related activities.

The Planning Department is also undergoing a reorganization within the Administration Division including the restructuring of management in the Information Services and Operations Division and the substitutions of several administrative positions.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CPC – CITY PLANNING

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 161.37 FTEs, which are 2.78 FTEs more than the 158.59 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The Department is not proposing any new positions in FY 2014-15. The increase is due to the annualization of new positions created in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$27,247,972 in FY 2013-14, are \$3,846,413 or 16.4% more than FY 2012-13 revenues of \$23,401,559. General Fund support of \$2,969,599 in FY 2013-14 is \$1,814,552 or 37.9% less than FY 2012-13 General Fund support of \$4,784,151.

The Department projects fee revenues in FY 2013-14 due to planning permit applications to increase by 4%, comparable to the rate of increase in FY 2012-13, due to the upsurge in construction activity and large scale development projects resulting from the economic recovery. Planning fees will also be adjusted by the Consumer Price Index (CPI) or 2.58% in FY 2013-14.

FY 2014-15

The Department's revenues of \$28,481,606 in FY 2014-15 are \$1,233,634 or 4.5% more than FY 2013-14 estimated revenues of \$27,247,972. General Fund support of \$3,173,070 in FY 2014-15 is \$203,471 or 6.9% more than FY 2013-14 General Fund support of \$2,969,599.

OTHER ISSUES:

The Board of Supervisors approved 8 new limited-term positions in the FY 2012-13 supplemental appropriation to address the backlog in planning cases and various permits, which have not yet been filled.

The Department is proposing to create 9 new positions in FY 2013-14 to also process planning permit applications due to a continued increase in planning permit applications. These positions, which are not funded in the FY 2013-14 budget, would be funded with fee revenues and include:

- Four Planner II's in the Current Planning Division
- Two Planner III's in the Current Planning Division
- One Planner III in the Environmental Planning Division
- One Planner II in the Environmental Planning Division

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CPC – CITY PLANNING

According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization, prior to receiving funding for the positions, to quickly hire necessary positions to process new planning permits when project applications and fees are received. The Department will submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these 9 new positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$661,915 in FY 2013-14. Of the \$661,915 in recommended reductions, \$581,915 are ongoing savings and \$80,000 are one-time savings. These reductions would still allow an increase of \$1,369,946 or 4.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$761,265 in FY 2014-15. Of the \$761,265 in recommended reductions, \$733,265 are ongoing savings and \$28,000 are one-time savings. These reductions would still allow an increase of \$675,840 or 2% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

CPC - City Planning

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|-------------------------------------|--|------|-----------|-----------|-----------|----|---------------|------|-----------|-----------|-----------|----|-----------|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T | |
| | From | To | From | To | | | Savings | From | To | From | | | To |
| FEF - Administration/Planning | | | | | | | | | | | | | |
| Public Relations Assistant | 0.77 | 0.00 | \$44,593 | \$0 | \$44,593 | | 1.00 | 0.00 | \$58,901 | \$0 | \$58,901 | | |
| Mandatory Fringe Benefits | | | \$22,987 | \$0 | \$22,987 | | | | \$32,136 | \$0.00 | \$32,136 | | |
| | Total Savings | | | | \$67,580 | | Total Savings | | | | | | \$91,037 |
| | Delete position due to lack of justification. The Department currently has three positions that perform public and government relations functions. | | | | | | | | | | | | |
| Training | | | \$38,000 | \$33,000 | \$5,000 | X | | | \$38,000 | \$10,000 | \$28,000 | x | |
| | Proposed training budget includes Conflict Mediation Skills Training provided by outside consultants for \$15,000. Department could not provide quotes justifying the cost for this training. | | | | | | | | | | | | |
| | FAH- Citywide Planning | | | | | | | | | | | | |
| Bldgs, Structures, and Improvements | | | \$254,312 | \$229,312 | \$25,000 | X | | | | | | | |
| | According to staff, \$254,312 is needed to construct the projects and provide staffing for the Pavement to Parks program in FY 2013-14. The Department can carry forward unexpended funds of \$25,000 for capital projects budgeted for this program in FY 2012-13. | | | | | | | | | | | | |
| Planner III | 2.87 | 1.54 | \$290,578 | \$134,658 | \$155,920 | | 4.75 | 3.00 | \$384,338 | \$204,980 | \$179,358 | | |
| Mandatory Fringe Benefits | | | \$122,928 | \$56,968 | \$65,960 | | | | \$174,905 | \$81,625 | \$93,280 | | |
| | Total Savings | | | | \$221,880 | | Total Savings | | | | | | \$272,638 |
| | Two new full time and four new part time Planner III positions (2.87 FTEs in FY 2013-14) are being requested in this division. The Budget and Legislative Analyst is recommending approval of two new full time Planner III positions (1.54 FTE in FY 2013-14) to work on new mandated monitoring and reporting requirements and outreach to City neighborhoods and businesses for Planning Code legislation and projects. The Budget and Legislative Analyst is recommending disapproval of four part-time Planner III positions (1.33 FTEs in FY 2013-14) to provide support for the Portsmouth Square and Chinatown Open Space Project, and Hunters Point Shipyard Project. With our recommendation, in FY 2013-14 the division will have 13 Planner II positions, 13 Planner III positions, and 6 Planner IV positions to provide these functions. | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$284,503 | \$234,503 | \$50,000 | | | | \$258,304 | \$208,304 | \$50,000 | | |
| | Reduce professional and specialized service contracts for consultants to conduct public outreach and studies and assessments of various Citywide Planning issues. The Budget and Legislative Analyst is recommending a Planner III in this division that will be dedicated to outreach. Scope of work for contracts should be reduced to account for work that can be done internally. | | | | | | | | | | | | |

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**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

CPC - City Planning

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|-------------------------------------|---|------|-----------|---------------|------------|----|------------|------|--------|---------------|----------|------------|-----------|----|
| | FTE | | Amount | | | | FTE | | Amount | | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT |
| | FDP- Current Planning | | | | | | | | | | | | | |
| Planner III | 1.54 | 0.00 | \$155,920 | \$0 | \$155,920 | | | 2.00 | 0.00 | \$204,980 | \$0 | \$204,980 | X | |
| Mandatory Fringe Benefits | | | \$65,960 | \$0 | \$65,960 | | | | | \$93,280 | \$0 | \$93,280 | | |
| | | | | Total Savings | | | | | | Total Savings | | | \$298,260 | |
| | Disapprove two new Planner III positions (1.54 FTE in FY 2013-14). There are currently two vacant Planner III's in this division, which were approved in the FY 2012-13 supplemental appropriation and have not been filled. | | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$285,000 | \$235,000 | \$50,000 | | X | | | | | | | |
| | Reduce professional and specialized service contracts for consultants to update planning guidelines and public information documents that can be done internally; and reduce budget for marketing and conferences. | | | | | | | | | | | | | |
| | FFP- Environmental Planning | | | | | | | | | | | | | |
| Planner III- Environmental Planner | 1.00 | 0.00 | \$101,246 | \$0 | \$101,246 | | | 1.00 | 0.00 | \$102,490 | \$0 | \$102,490 | | |
| Mandatory Fringe Benefits | | | \$42,832 | \$0 | \$42,832 | | | | | \$46,640 | | \$46,640 | | |
| Planner II | 0.00 | 1.00 | \$0 | \$85,369 | (\$85,369) | | | 0.00 | 1.00 | \$0 | \$86,418 | (\$86,418) | | |
| Mandatory Fringe Benefits | | | \$0 | \$38,134 | (\$38,134) | | | | | \$0 | \$41,382 | (\$41,382) | | |
| | | | | Total Savings | | | | | | Total Savings | | | \$21,330 | |
| | Disapprove upward substitution from 5278 Planner II to 5298 Planner III- Environmental as there is currently a vacant 1.0 FTE Planner III - Environmental position. The division also received 1.00 FTE Planner III - Environmental in the supplemental appropriation in FY 2012-13 that has not been filled, and will receive two new Planner IV positions in the FY 2013-14 budget. | | | | | | | | | | | | | |
| | Ongoing savings | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | | Ongoing | Total |
|--------------|-----------------|------------------|---------|------------------|
| | General Fund | Non-General Fund | | |
| | \$0 | \$0 | \$0 | \$0 |
| | \$80,000 | \$581,915 | | \$661,915 |
| Total | \$80,000 | \$581,915 | | \$661,915 |

FY 2014-15

Total Recommended Reductions

| | One-Time | | Ongoing | Total |
|--------------|-----------------|------------------|---------|------------------|
| | General Fund | Non-General Fund | | |
| | \$0 | \$0 | \$0 | \$0 |
| | \$28,000 | \$733,265 | | \$761,265 |
| Total | \$28,000 | \$733,265 | | \$761,265 |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

CPC - City Planning

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---|------------|--------|--------|----|----|----|------------|----|--------|----|----|----|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T |
| | From | To | From | To | | | From | To | From | To | | |
| Policy Recommendations | | | | | | | | | | | | |
| FDP- Current Planning | | | | | | | | | | | | |
| Planner III | 1.54 | 1.54 L | | | | | | | | | | |
| Planner II | 3.08 | 3.08 L | | | | | | | | | | |
| FFP- Environmental Planning | | | | | | | | | | | | |
| Planner III- Environmental Planner | 1.54 | 1.54 L | | | | | | | | | | |
| Planner II | 0.77 | .77 L | | | | | | | | | | |
| <div>The Department is requesting to create nine new positions in FY 2013-14 that are not funded:<ul style="list-style-type: none">- Two new Planner III positions (1.54 FTE in FY 2013-14) in Current Planning to process planning permits for new projects;- Four new Planner II positions (3.08 FTE in FY 2013-14) in Current Planning to process planning permits for new projects;- Two new Environmental Planner III positions (1.54 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects; and- One new Planner II in the (0.77 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects.According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization to quickly hire necessary positions to process new development projects when project applications and fees are received. The Department will submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.</div> | | | | | | | | | | | | |

FY 2013-14

Total Policy Recommendations

| | One-Time | | Ongoing | | Total | |
|-------|------------------|-----|---------|-----|-------|-----|
| | General Fund | | | | | |
| | Non-General Fund | | | | | |
| Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

FY 2014-15

Total Policy Recommendations

| | One-Time | | Ongoing | | Total | |
|-------|------------------|-----|---------|-----|-------|-----|
| | General Fund | | | | | |
| | Non-General Fund | | | | | |
| Total | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The department's proposed \$44,263,593 budget for FY 2013-14 is \$5,476,421 or 14.1% more than the original FY 2012-13 budget of \$38,787,172.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 203.66 FTEs, which are 5.99 FTEs more than the 197.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$30,810,267 in FY 2013-14, are \$3,253,388 or 11.8% more than FY 2012-13 revenues of \$27,556,879. General Fund support of \$13,453,326 in FY 2013-14 is \$2,223,033 or 19.8% more than FY 2012-13 General Fund support of \$11,230,293.

YEAR TWO: FY 2014-15Budget Changes

The department's proposed \$43,744,864 budget for FY 2014-15 is \$518,729 or 1.2% less than the Mayor's proposed FY 2013-14 budget of \$44,263,593.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 205.57 FTEs, which are 1.91 FTEs more than the 203.66 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$31,061,003 in FY 2014-15 are \$250,736 or 0.8% more than FY 2013-14 estimated revenues of \$30,810,267. General Fund support of \$12,683,861 in FY 2014-15 is \$769,465 or 5.7% less than FY 2013-14 General Fund support of \$13,453,326.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **CON – CONTROLLER**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$283,941 in FY 2013-14. Of the \$283,941 in recommended reductions, \$22,486 are ongoing savings and \$261,455 are one-time savings. These reductions would still allow an increase of \$5,192,480 or 13.4% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$30,702 in FY 2014-15. Of the \$30,702 in recommended reductions, \$22,972 are ongoing savings and \$7,730 are one-time savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **CON – CONTROLLER**

SUMMARY OF PROGRAM EXPENDITURES:

| Program | Budget | Proposed | FY 2012- 2013 | Proposed | FY 2013- 2014 |
|-----------------------------------|-------------------|-------------------|--------------------------|-------------------|--------------------------|
| CONTROLLER | | | | | |
| ACCOUNTING OPERATIONS AND SYSTEMS | 7,202,436 | 8,167,819 | 965,383 | 8,441,922 | 274,103 |
| CITY SERVICES AUDITOR | 12,363,860 | 13,671,802 | 1,307,942 | 13,570,165 | (101,637) |
| ECONOMIC ANALYSIS | 442,997 | 517,577 | 74,580 | 536,061 | 18,484 |
| FINANCIAL SYSTEMS PROJECTS | 0 | 2,300,000 | 2,300,000 | 250,000 | (2,050,000) |
| MANAGEMENT, BUDGET AND ANALYSIS | 4,987,141 | 5,025,271 | 38,130 | 4,926,145 | (99,126) |
| PAYROLL AND PERSONNEL SERVICES | 13,250,360 | 13,889,096 | 638,736 | 15,263,969 | 1,374,873 |
| PUBLIC FINANCE | 540,378 | 692,028 | 151,650 | 756,602 | 64,574 |
| CONTROLLER | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$5,476,421 largely due to salary and fringe benefit increases, and the Department's IT projects:

- The Department will continue to support the Disaster Recovery initiative to establish an offsite location to maintain and protect the City's core financial systems in order to ensure continuity of operations in the event of an emergency. This project is being developed in collaboration with the Department of Technology. COIT has approved \$2,500,000 for this project in FY 2013-14.
- The Department will continue to support the Financial System Replacement Project and is funded to plan and scope the size, cost, and functionality of the replacement of the City's financial system. COIT has approved \$2,000,000 for this project in FY 2013-14.
- The Department will implement Phase II of the Financial Transparency Website project that will provide the public with information on the budget, vendor payments, and employee compensation. COIT has approved \$300,000 for this project in FY 2013-14.
- The Department will continue to support the implementation of the Phase II of the eMerge initiative, which transitioned from the Department of Human Resources in December 2009. Project eMerge will integrate recruitment, position management, benefits administration and payroll functions citywide. The Controller will initiate system and integration testing in FY 2013-14.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **CON – CONTROLLER**

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by \$518,729 largely due to decreases in professional and contractual services due to one-time funding for the the Disaster Recovery initiative and the Financial System Replacement Project. However, the Department expects to continue to support the Financial System Replacement Project in FY 2014-15, but funds for this project are not included in the FY 2014-15 budget as they have not yet been approved by COIT.

The Department's continuing IT projects in FY 2014-15 include:

- The Department will complete Phase II of the Financial Transparency Website project that will provide the public with information on the budget, vendor payments, and employee compensation. COIT has approved \$250,000 for this project in FY 2014-15.
- The Department will continue to support the operations of eMerge.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 203.66 FTEs, which are 5.99 FTEs more than the 197.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

The new positions include one 1825 Principal Administrative Analyst II for the Public Finance Division due to the increase in the City's bond portfolio and the related increase in transactions and work load as well as the new role of administering the San Francisco Community Investment Fund; one 1823 Senior Administrative Analyst for the Economic Analysis Division which is currently filled and being paid by continuing project funds; and one 1222 Senior Payroll and Personnel Clerk that is offset by the deletion of a 1721 Senior Data Entry Operator.

Additionally, the Controller is requesting three new 0.5 FTE 1805 Performance Analyst II for the City Services Auditor to address the increase of work due to the increase in the City's capital projects currently in progress.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 205.57 FTEs, which are 1.91 FTEs more than the 203.66 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase in positions is mainly due to the annualization of new positions in FY 13-14 and Attrition Savings adjustments.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CON – CONTROLLER

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$30,810,267 in FY 2013-14, are \$3,253,388 or 11.8% more than FY 2012-13 revenues of \$27,556,879. General Fund support of \$13,453,326 in FY 2013-14 is \$2,223,033 or 19.8% more than FY 2012-13 General Fund support of \$11,230,293.

Specific changes in the Department's FY 2013-14 revenues include:

- Recoveries from City departments that receive Controller services, which are the largest source of funds for the Controller, are expected to increase by 9.5% in FY 2013-14.
- Additionally, the Controller will receive \$125,000 in Intergovernmental Revenue from the Office of Community Investment and Infrastructure (OCII) (Successor Agency to the Redevelopment Agency) for services to support OCII's use of the City's Financial System (FAMIS) and other accounting support.

FY 2014-15

The Department's revenues of \$31,061,003 in FY 2014-15 are \$250,736 or 0.8% more than FY 2013-14 estimated revenues of \$30,810,267. General Fund support of \$12,683,861 in FY 2014-15 is \$769,465 or 5.7% less than FY 2013-14 General Fund support of \$13,453,326.

Specific changes in the Department's FY 2014-15 revenues include:

- Recoveries from City departments that receive Controller services, which are the largest source of funds for the Controller, are expected to increase by 3.4% in FY 2014-15.
- Additionally, the Controller will receive \$130,000 in Intergovernmental Revenue from the OCII for services to support the use of the City's Financial System (FAMIS) and other accounting support.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$283,941 in FY 2013-14. Of the \$283,941 in recommended reductions, \$22,486 are ongoing savings and \$261,455 are one-time savings. These reductions would still allow an increase of \$5,192,480 or 13.4% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$30,702 in FY 2014-15. Of the \$30,702 in recommended reductions, \$22,972 are ongoing savings and \$7,730 are one-time savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

CON - Controller

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | | | |
|---------------------------|---|--------|-------------|-------------|----------|------------|------|--------|----------|----------|---------|-------|
| | FTE | | Amount | | | FTE | | Amount | | | | |
| | From | To | From | To | Savings | GF 1T | From | To | From | To | Savings | GF 1T |
| | FEB - Management | | | | | | | | | | | |
| Materials and Supplies | | | \$16,000 | \$11,000 | \$5,000 | x | | | \$16,000 | \$11,000 | \$5,000 | x |
| | Reduce to reflect historical spending patterns for materials and supplies. | | | | | | | | | | | |
| Attrition Savings | (2.27) | (3.27) | (\$247,165) | (\$302,165) | \$55,000 | x | x | | | | | |
| Mandatory Fringe Benefits | | | (\$101,528) | (\$124,120) | \$22,592 | x | x | | | | | |
| | Total Savings | | | | | \$77,592 | | | | | | |
| | Increase attrition savings to reflect actual hire dates for a 1824 Principal Administrative Analyst, a 1654 Accountant III, and a 1054 Principal IS Business Analyst as well as the 0931 Manager III position that is being held for the incumbent who is Acting 0953 expected to return February 2014. | | | | | | | | | | | |
| Miscellaneous Salaries | | | \$369,368 | \$288,668 | \$80,700 | x | x | | | | | |
| Mandatory Fringe Benefits | | | \$148,209 | \$115,828 | \$32,381 | x | x | | | | | |
| | Total Savings | | | | | \$113,081 | | | | | | |
| | The Department has increased this budget by \$119,000 to transfer a position from the programmatic project budget to the Economic Analysis program budget. Because the Department also has \$148,000 in carryforward funds from prior years that can fund this position, new funds can be deleted. | | | | | | | | | | | |
| | FDG - Accounting Operations and Systems | | | | | | | | | | | |
| Training | | | \$14,000 | \$10,000 | \$4,000 | x | | | \$14,000 | \$10,000 | \$4,000 | x |
| | Reduce to reflect historical spending patterns for training. | | | | | | | | | | | |
| Attrition Savings | (4.82) | (5.32) | (\$475,271) | (\$524,573) | \$49,302 | x | x | | | | | |
| Mandatory Fringe Benefits | | | (\$201,500) | (\$222,402) | \$20,902 | x | x | | | | | |
| | Total Savings | | | | | \$70,204 | | | | | | |
| | Increase attrition savings to reflect actual hire dates of four vacant positions: one 1652 Accountant II position vacant since November 2011; two 1654 Accountant III, one vacant since January 2013 and one vacant since April 2013; and, one Accountant IV vacant since May 2010. | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

CON - Controller

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | | | |
|---------------------------------|--|------|-----------|-----------|-------------|----|---------------|----|------|----|-------------|-------------|-------------|---------|-------|----|
| | FTE | | Amount | | Savings | | GF 1T | | FTE | | Amount | | Savings | | GF 1T | |
| | From | To | From | To | From | To | From | To | From | To | From | To | From | To | From | To |
| | FDC - Payroll/Personnel Services (eMerge) | | | | | | | | | | | | | | | |
| Equipment Purchase | | | \$234,277 | \$233,700 | \$577 | x | x | | | | | \$1,009,162 | \$1,001,432 | \$7,730 | x | x |
| | Decrease to reflect actual departmental needs. | | | | | | | | | | | | | | | |
| Principal IS Programmer Analyst | 0.00 | 1.00 | \$0 | \$112,837 | (\$112,837) | x | | | | | (\$114,223) | \$0 | (\$114,223) | x | | |
| Mandatory Fringe Benefits | | | \$0 | \$45,695 | (\$45,695) | x | | | | | (\$49,847) | \$0.00 | (\$49,847) | x | | |
| Principal IS Business Analyst | 1.00 | 0.00 | \$123,792 | \$0 | \$123,792 | x | | | | | \$125,313 | \$0 | \$125,313 | x | | |
| Mandatory Fringe Benefits | | | \$48,226 | \$0 | \$48,226 | x | | | | | \$52,729 | \$0.00 | \$52,729 | x | | |
| | Total Savings | | | | | | Total Savings | | | | | | \$13,972 | | | |
| | Deny upward substitution. Responsibilities and functions can be carried out by current classification. | | | | | | | | | | | | | | | |
| | Ongoing Savings | | | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|-----------------|------------------|
| General Fund | \$261,455 | \$22,486 | \$283,941 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$261,455 | \$22,486 | \$283,941 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|----------------|-----------------|-----------------|
| General Fund | \$7,730 | \$22,972 | \$30,702 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$7,730 | \$22,972 | \$30,702 |

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed \$838,447,172 budget for FY 2013-14 is \$221,305,191 or 35.9% more than the original FY 2012-13 budget of \$617,141,981.

Revenue Changes

The Department's revenues of \$838,447,172 in FY 2013-14 are \$221,305,191 or 35.9% more than FY 2012-13 revenues of \$617,141,981. General Fund support of \$570,750,525 in FY 2013-14 is \$146,716,424 or 34.6% more than FY 2012-13 General Fund support of \$424,034,101.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed \$854,349,636 budget for FY 2014-15 is \$15,902,464 or 1.9% more than the Mayor's proposed FY 2013-14 budget of \$838,447,172.

Revenue Changes

The Department's revenues of \$854,349,636 in FY 2014-15 are \$15,902,464, or 1.9% more than FY 2013-14 estimated revenues of \$838,447,172. General Fund support of \$589,393,631 in FY 2014-15 is \$18,643,106 or 3.3% more than FY 2013-14 General Fund support of \$570,750,525.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: GEN – GENERAL CITY RESPONSIBILITY

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$300,000 in FY 2013-14. Of the \$300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$221,005,191 or 35.8% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$300,000 in FY 2014-15. Of the \$300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$15,602,464 or 1.9% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: GEN – GENERAL CITY RESPONSIBILITY

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|------------------------------------|--------------------------------|----------------------------------|--|----------------------------------|--|
| GENERAL CITY RESPONSIBILITY | | | | | |
| GENERAL CITY RESPONSIBILITIES | 606,221,981 | 820,915,536 | 214,693,555 | 832,148,092 | 11,232,556 |
| GENERAL FUND UNALLOCATED | 0 | 0 | 0 | 0 | 0 |
| INDIGENT DEFENSE/GRAND JURY | 750,000 | 750,000 | 0 | 750,000 | 0 |
| RETIREE HEALTH CARE - PROP B | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| GENERAL CITY RESPONSIBILITY | 617,141,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |

The General City Responsibility budget is comprised of general expenditures and revenue transfers that are not the responsibility of other City departments, including General Fund supported debt service, reserves, and General Fund contributions to subsidized enterprise funds, such as San Francisco General Hospital and Laguna Honda Hospital.

FY 2013-14

Major changes to the General City Responsibility budget in FY 2013-14 include:

- \$15,895,000 to the Budget Stabilization Reserve, which equals 75% of estimated Real Property Transfer Tax in FY 2013-14 exceeding the 5-year average, as required by the Administrative Code.
- \$22,908,000 to the General Reserve, which will equal \$44,708,000 in FY 2013-14, including the carry forward of unexpended FY 2012-13 General Reserve funds of approximately \$21,800,000. The total General Reserve will equal 1.25% of General Fund revenues of \$3,576,640,000 in FY 2013-14 as required by Administrative Code Section 10.60(b).

The FY 2013-14 budget also includes: (a) \$500,000 for a Participatory Budgeting Project to bring prioritization and decision making to citizens and residents in the budget development process and (b) continued support of \$3,000,000 for HOPE SF capital needs and debt service. Unlike the FY 2012-13 budget, the FY 2013-14 budget does not include funds for a cost-of-living-adjustment for community-based organizations.

FY 2014-15

Major changes to the General City Responsibility budget in FY 2014-15 include:

- \$14,377,000 to the Budget Stabilization Reserve, as required by the Administrative Code Section 10.60(c).
- \$10,781,000 to the General Reserve, which will equal \$55,489,000 in FY 2014-15, including the carry forward of unexpended FY 2012-13 General Reserve funds of

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: GEN – GENERAL CITY RESPONSIBILITY

approximately \$44,708,000. The total General Reserve will equal 1.25% of estimated General Fund revenues of \$4,439,120,000 in FY 2014-15 as required by Administrative Code Section 10.60(b).

The FY 2014-15 budget also includes: (a) an increase of \$2,000,000 for a total of \$5,000,000 in 2014-15 for HOPE SF capital needs and debt service. Unlike the FY 2012-13 budget, but consistent with the FY 2013-14 budget, the FY 2014-15 budget does not include funds for a cost-of-living-adjustment for community-based organizations.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$838,447,172 in FY 2013-14 are \$221,305,191 or 35.9% more than FY 2012-13 revenues of \$617,141,981. General Fund support of \$570,750,525 in FY 2013-14 is \$146,716,424 or 34.6% more than FY 2012-13 General Fund support of \$424,034,101.

FY 2014-15

The Department's revenues of \$854,349,636 in FY 2014-15 are \$15,902,464, or 1.9% more than FY 2013-14 estimated revenues of \$838,447,172. General Fund support of \$589,393,631 in FY 2014-15 is \$18,643,106 or 3.3% more than FY 2013-14 General Fund support of \$570,750,525.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$300,000 in FY 2013-14. Of the \$300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$221,005,191 or 35.8% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$300,000 in FY 2014-15. Of the \$300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$15,602,464 or 1.9% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GEN- General City Responsibility

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | |
|---|------------|-------------|-------------|-----------|-------|------------|-------------|-------------|-----------|-------|
| | FTE | From | To | Amount | | FTE | From | To | Amount | |
| | | | | | GF 1T | | | | | GF 1T |
| FCZ - General City Responsibilities | | | | | | | | | | |
| Judgements and Claims | | \$3,300,000 | \$3,100,000 | \$200,000 | x | | \$3,300,000 | \$3,100,000 | \$200,000 | x |
| The Litigation Reserve is intended to provide funds for potential legal claims or judgements against the City. Reduce the reserve amount based on projected Judgements and Claims expenditures in FY 2012-13. Reducing the budget for judgements and claims to \$3,100,000 would retain sufficient funds to meet expected claims in FY 2013-14 and FY 2014-15. | | | | | | | | | | |
| Other Current Expenses- Budget | | \$5,452,401 | \$5,352,401 | \$100,000 | x | | \$5,452,401 | \$5,352,401 | \$100,000 | x |
| The Audit Reserve is intended to pay claims from prior years' audits. However, this Reserve is also used to meet shortfalls in internal service funds, work order recoveries and other uses. Audit Reserve Fund expenditures in FY 2011-12 were \$5,515,685. Reducing the Audit Reserve by \$100,000 to \$5,352,401 would retain sufficient funds to meet expected claims in FY 2013-14 and FY 2014-15. | | | | | | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------|------------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$0 | \$300,000 | \$300,000 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$300,000 | \$300,000 |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|------------|------------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$0 | \$300,000 | \$300,000 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$300,000 | \$300,000 |

Policy Recommendations

| | | | | | | | | | | |
|--|--|-----------|-----------|-----|---|--|--|--|--|--|
| FCZ - General City Responsibilities | | | | | | | | | | |
| Programmatic Projects- Budget | | \$500,000 | \$500,000 | \$0 | x | | | | | |
| The programmatic project is a participatory budgeting pilot project. The purpose of the project is to bring prioritization and decision making to citizens and residents in the budget development process. As this is a new policy initiative piloted by a member of the Board, it is a policy matter for the Board of Supervisors. | | | | | | | | | | |

FY 2013-14

| Total Policy Recommendations | | | |
|------------------------------|------------|------------|------------|
| One-Time | Ongoing | Total | |
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$0 | \$0 |

FY 2014-15

| Total Policy Recommendations | | | |
|------------------------------|------------|------------|------------|
| One-Time | Ongoing | Total | |
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$0 | \$0 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The department's proposed \$70,898,932 budget for FY 2013-14 is \$3,285,681 or 4.9 % more than the original FY 2012-13 budget of \$67,613,251.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 303.86 FTEs, which are 0.39 FTEs more than the 303.47 FTEs in the original FY 2012-13 budget. This represents a 0.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$62,043,757 in FY 2013-14, are \$1,296,316 or 2.1% more than FY 2012-13 revenues of \$60,747,441. General Fund support of \$8,855,175 in FY 2013-14 is \$1,989,365 or 29% more than FY 2012-13 General Fund support of \$6,865,810.

YEAR TWO: FY 2014-15**Budget Changes**

The department's proposed \$73,053,999 budget for FY 2014-15 is \$2,155,067 or 3.0% more than the Mayor's proposed FY 2013-14 budget of \$70,898,932.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 303.82 FTEs, which are 0.04 FTE less than the 303.86 FTEs in the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$61,778,757 in FY 2014-15 are \$265,000 or 0.4% less than FY 2013-14 estimated revenues of \$62,043,757. General Fund support of \$11,275,242 in FY 2014-15 is \$2,420,067 or 27% more than FY 2013-14 General Fund support of \$8,855,175.

RECOMMENDATIONS**YEAR ONE: FY 2013-14**

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$158,057 in FY 2013-14. Of the \$158,057 in recommended reductions, \$50,000 are ongoing savings and \$108,057 are one-time savings. These reductions would still allow an increase of \$3,127,624 or 4.6% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$50,000 in FY 2014-15. Of the \$50,000 in recommended reductions, \$50,000 are ongoing savings. These reductions would still allow an increase of \$2,105,067 or 3.0% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **CAT- CITY ATTORNEY**

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|-------------------------------|--|--|--|--|--|
| CITY ATTORNEY | | | | | |
| CLAIMS | 6,060,764 | 6,305,851 | 245,087 | 6,529,935 | 224,084 |
| LEGAL SERVICE | 58,817,487 | 61,858,081 | 3,040,594 | 63,789,064 | 1,930,983 |
| LEGAL SERVICE-PAYING DEPTS | 2,735,000 | 2,735,000 | 0 | 2,735,000 | 0 |
| CITY ATTORNEY | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$3,285,681 largely due to:

- Increases in mandated salaries, related fringe benefit costs in the Legal Services and Claims divisions, and work order services provided by other City departments to the Legal Services division; and
- An increase in professional and contractual services for gross receipts tax litigation.
- An increase in rent for leased office space.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$2,155,067 largely due to increases in salaries and mandatory fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 303.86 FTEs, which are 0.39 FTEs more than the 303.47 FTEs in the original FY 2012-13 budget. This represents a 0.1% change in FTEs from the original FY 2012-13 budget.

There are no new positions requested in FY 2013-14.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 303.82 FTEs, which are 0.04 FTE less than the 303.86 FTEs in the Mayor's proposed FY 2013-14 budget.

There are no new positions requested in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CAT- CITY ATTORNEY

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$62,043,757 in FY 2013-14, are \$1,296,316 or 2.1% more than FY 2012-13 revenues of \$60,747,441. General Fund support of \$8,855,175 in FY 2013-14 is \$1,989,365 or 29% more than FY 2012-13 General Fund support of \$6,865,810.

Specific changes in the Department's FY 2013-14 revenues include:

- Recoveries from City departments that receive City Attorney services are the largest source of funds for the City Attorney, which are expected to decrease by 1.4% in FY 2013-14 from the original FY 2012-2013 budget.
- General Fund support is proposed to increase, as noted above, to offset the reduction of one-time revenues of \$1,025,000 that the City Attorney's Office received in FY 2012-13 as a litigation settlement.

FY 2014-15

The Department's revenues of \$61,778,757 in FY 2014-15 are \$265,000 or 0.4% less than FY 2013-14 estimated revenues of \$62,043,757. General Fund support of \$11,275,242 in FY 2014-15 is \$2,420,067 or 27% more than FY 2013-14 General Fund support of \$8,855,175.

Specific changes in the Department's FY 2014-15 revenues include:

- Recoveries from City departments that receive City Attorney services are expected to decrease by 0.4% in FY 2014-15 from the original FY 2013-2014 budget..
- General Fund support is proposed to increase, as noted above, to offset decreases in work order recoveries and to fund the Department's increased salary and fringe benefit costs.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$158,057 in FY 2013-14. Of the \$158,057 in recommended reductions, \$50,000 are ongoing savings and \$108,057 are one-time savings. These reductions would still allow an increase of \$3,127,624 or 4.6% in the Department's FY 2013-14 budget.

FY 2014-15 The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$50,000 in FY 2014-15. Of the \$50,000 in recommended reductions, \$50,000 are ongoing savings. These reductions would still allow an increase of \$2,105,067 or 3.0% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

| CAT - City Attorney | | | | | | | | | | | | | |
|---------------------------|--|---------|---------------|---------------|----------|----|------|------------|--------|-------------|-------------|----------|----|
| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | |
| | FTE | | Amount | | GF | IT | FTE | | Amount | | Savings | GF | IT |
| | From | To | From | To | | | From | To | From | To | | | |
| | FC2 - Legal Service | | | | | | | | | | | | |
| Judgements and Claims | | | \$5,642,623 | \$5,592,623 | \$50,000 | x | | | | \$5,942,623 | \$5,892,623 | \$50,000 | x |
| | Ongoing Savings | | | | | | | | | | | | |
| Equipment Purchase | | | \$114,077 | \$77,139 | \$36,938 | x | x | | | | | | |
| | Disapprove one of four requested new cars to replace existing cars, one of which has mileage of 77,000 and therefore does not require immediate repalcement. | | | | | | | | | | | | |
| Attrition Savings | (18.62) | (19.12) | (\$2,711,917) | (\$2,762,037) | \$50,120 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | (\$1,014,797) | (\$1,035,796) | \$20,999 | x | x | | | | | | |
| | Total Savings \$71,119 | | | | | | | | | | | | |
| | Increase attrition savings by 0.50 FTE to reflect actual hire date of January 2014 for a vacant 1.00 FTE Claims Investigator position. | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|-------------------------|--|------------------|-----------------|------------------|
| General Fund | | \$108,057 | \$50,000 | \$158,057 |
| Non-General Fund | | \$0 | \$0 | \$0 |
| Total | | \$108,057 | \$50,000 | \$158,057 |

FY 2014-15

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|-------------------------|--|-----------------|-----------------|-----------------|
| General Fund | | \$0 | \$50,000 | \$50,000 |
| Non-General Fund | | \$0 | \$0 | \$0 |
| Total | | \$0 | \$50,000 | \$50,000 |

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY
BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed \$83,111,935 budget for FY 2013-14 is \$7,477,066 or 9.9% more than the original FY 2012-13 budget of \$75,634,869.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 217.95 FTEs, which are 18.75 FTEs more than the 199.20 FTEs in the original FY 2012-13 budget. This represents a 9.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$81,403,844 in FY 2013-14, are \$7,356,766 or 9.9% more than FY 2012-13 revenues of \$74,047,078. General Fund support of \$1,708,091 in FY 2013-14 is \$120,300 or 7.6% more than FY 2012-13 General Fund support of \$1,587,791.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed \$80,345,648 budget for FY 2014-15 is \$2,766,287 or 3.3% less than the Mayor's proposed FY 2013-14 budget of \$83,111,935.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 215.87 FTEs, which are 2.08 FTEs less than the 217.95 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$78,514,746 in FY 2014-15 are \$2,889,097 or 3.5% less than FY 2013-14 estimated revenues of \$81,403,844. General Fund support of \$1,830,901 in FY 2014-15 is \$122,810 or 7.2% more than FY 2013-14 General Fund support of \$1,708,091.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **TIS – DEPARTMENT OF TECHNOLOGY**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,746,149 in FY 2013-14. Of the \$1,746,149 in recommended reductions, \$865,066 are ongoing savings and \$881,083 are one-time savings. These reductions would still allow an increase of \$5,730,917 or 7.6% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$876,002 in FY 2014-15, which are ongoing savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|---|----------------------------|------------------------------|---|------------------------------|---|
| GENERAL SERVICES AGENCY - TECHNOLOGY | | | | | |
| ADMINISTRATION | 23,541,789 | 27,024,554 | 3,482,765 | 27,940,734 | 916,180 |
| GOVERNANCE AND OUTREACH | 9,087,343 | 8,965,129 | (122,214) | 9,356,228 | 391,099 |
| OPERATIONS | 31,333,200 | 32,694,054 | 1,360,854 | 30,237,969 | (2,456,085) |
| REPRODUCTION SERVICES | 0 | 0 | 0 | 0 | 0 |
| TECHNOLOGY | 2,601,035 | 3,242,459 | 641,424 | 2,508,443 | (734,016) |
| TECHNOLOGY SERVICES:PUBLIC SAFETY | 9,071,502 | 11,185,739 | 2,114,237 | 10,302,274 | (883,465) |
| GENERAL SERVICES AGENCY - TECHNOLOGY | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$7,477,066 largely due to the initiation or continuation of the following projects:

- Project Management Office: Creation of a new Project Management Office to support the completion of all Department and City-wide IT projects;
- City Free Wi-Fi: Completion of the development of a citywide, free Wi-Fi network;
- Fiber to City-Owned Buildings: Continuation of the extension of a robust fiber network to City-owned buildings;
- Enterprise Security Dashboard: Expansion of a program to allow all City departments to perform high-level assessments of their IT environments by monitoring applications, servers, and networks;
- Security Visibility and Intelligence Data Loss Prevention: Implementation of data loss prevention tools, with a particular emphasis on the City's maintenance of confidential information;
- Radio Security Enhancement Project: Upgrade of the City-owned radio facilities, chiefly used for crisis communication;
- Customer Service Desk Ticketing System: Replacement of the City's ServiceDesk application, HP Open View ServiceCenter;
- Disaster Recovery Project: Design and development of a system to connect the City's financial systems to the California State Office of Technology Services Data Center;
- Business License Portal Pilot: Improvement of the City's business permit and licensing process consistent with task 13 of the City's Jobs Plan.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **TIS – DEPARTMENT OF TECHNOLOGY**

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by \$2,766,287 largely due to the completion and termination of the following projects in FY2013-14:

- City Free Wi-Fi
- Enterprise Security Dashboard
- Security Visibility and Intelligence Data Loss Prevention
- Disaster Recovery Project
- Business License Portal Pilot

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 217.95 FTEs, which are 18.75 FTEs more than the 199.20 FTEs in the original FY 2012-13 budget. This represents a 9.4% increase in FTEs from the original FY 2012-13 budget.

The proposed budget includes new positions chiefly to support the following projects: Fiber to City-Owned Buildings, the Customer Service Desk Ticketing System, the Project Management Office, the Disaster Recovery Project, and the Business License Portal Pilot.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 215.87 FTEs, which are 2.08 FTEs less than the 217.95 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

This reduction in FTEs in the proposed budget is chiefly due to the sunset of the limited tenure positions proposed with the year-long Business License Portal Pilot program created to implement task 13 of the City Jobs Plan.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$81,403,844 in FY 2013-14, are \$7,356,766 or 9.9% more than FY 2012-13 revenues of \$74,047,078. General Fund support of \$1,708,091 in FY 2013-14 is \$120,300 or 7.6% more than FY 2012-13 General Fund support of \$1,587,791.

Changes in the Department's FY 2013-14 revenues are a result of: increases in expenditure recovery from other City departments; reduced use of fund balance; and increased revenue from licenses and fines.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **TIS – DEPARTMENT OF TECHNOLOGY**

FY 2014-15

The Department's revenues of \$78,514,746 in FY 2013-14, are \$2,889,097 or 3.5% less than FY 2013-14 estimated revenues of \$81,403,844. General Fund support of \$1,830,901 in FY 2014-15 is \$122,810 or 7.2% more than FY 2013-14 General Fund support of \$1,708,091.

Specific changes in the Department's FY 2014-15 revenues include continued reductions in the Department's use of fund balance, as well as a reduction in anticipated expenditure recoveries from other City departments.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,746,149 in FY 2013-14. Of the \$1,746,149 in recommended reductions, \$865,066 are ongoing savings and \$881,083 are one-time savings. These reductions would still allow an increase of \$5,730,917 or 7.6% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$876,002 in FY 2014-15, which are ongoing savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

TIS - General Services Agency- Technology

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---|--|------|---------------|---------------|-------------|----|------------|---------------|--------|---------------|---------------|-------------|
| | FTE | | Amount | | Savings | GF | FTE | | Amount | | Savings | GF |
| | From | To | From | To | | | From | To | From | To | | |
| BIU - Administration | | | | | | | | | | | | |
| Deputy Director IV | 0.77 | 0.00 | \$142,247 | \$0 | \$142,247 | | | 1.00 | 0.00 | \$187,006 | \$0 | \$187,006 |
| Mandatory Fringe Benefits | | | \$50,442 | \$0 | \$50,442 | | | | | \$72,557 | \$0 | \$72,557 |
| Manager V | 0.00 | 0.77 | \$0 | \$116,613 | (\$116,613) | | | 0.00 | 1.00 | \$0 | \$153,307 | (\$153,307) |
| Mandatory Fringe Benefits | | | \$0 | \$44,669 | (\$44,669) | | | | | \$0 | \$63,913 | (\$63,913) |
| | Total Savings | | | | \$31,407 | | | Total Savings | | | | \$42,343 |
| | The position has been altered to match the duties and responsibilities as described by the Department for the new Project Management Office. According to the Department of Human Resources' (DHR) job description, the Deputy Director IV position is responsible for overseeing a major division within a department, approximately 800-2000 employees, and monitoring the overall organization of a department. The proposed Project Management Office within the Department currently has five proposed employees, and the manager overseeing the division is responsible for ensuring that project managers overseeing specific projects adhere to project management best practices. These responsibilities easily fall under the Manager V description. | | | | | | | | | | | |
| Professional & Specialized Services | | | \$548,743 | \$0 | \$548,743 | | x | | | | | |
| | This line item has been reduced to reflect the scheduled rollout of the Project Management Office. This item was intended to cover the acquisition of training resources for existing project managers within the Department. However, the Department intends to train existing project managers in project management best practices in the second year of implementing this office. In the first year, the Department will bring on two project managers who will aid in addressing immediate project management shortfalls. | | | | | | | | | | | |
| Expected Recovery for Services to AAO Funds | | | (\$3,169,057) | (\$2,869,057) | (\$300,000) | | | | | (\$2,953,965) | (\$2,653,965) | (\$300,000) |
| Professional & Specialized Services | | | \$900,905 | \$600,905 | \$300,000 | | | | | \$900,905 | \$600,905 | \$300,000 |
| | Total Savings | | | | \$0 | | | Total Savings | | | | \$0 |
| | This expected recovery and corresponding expenditure is reduced to reflect corresponding changes in the workorder reduction with the Fire Department. The workorder is reduced to reflect the City's financial obligation, as stated in the Motorola contract, associated with the radio replacement effort. The Fire Department's budget recommendations will also contain a \$300,000 reduction in workorders with the Department of Technology. | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

TIS - General Services Agency- Technology

| Object Title | FY 2013-14 | | | | FY 2014-15 | | | |
|---|--|------|------------------------|---------------|------------|----|-------------------|---------------|
| | FTE | | Amount | | FTE | | Amount | |
| | From | To | From | To | From | To | From | To |
| Expected Recovery for Services to AAO Funds | | | (\$8,633,175) | (\$8,133,175) | | | (\$8,274,770) | (\$7,774,770) |
| Professional & Specialized Services | | | \$900,905 | \$400,905 | | | \$900,905 | \$400,905 |
| | | | Total Savings \$0 | | | | Total Savings \$0 | |
| | This expected recovery and corresponding expenditure is reduced to reflect corresponding changes in the workorder reduction with the Police Department. The workorder is reduced to reflect the City's financial obligation, as stated in the Motorola contract, associated with the radio replacement effort. The Police Department's budget recommendations will also contain a \$500,000 reduction in workorders with the Department of Technology. | | | | | | | |
| | BIT - Technology | | | | | | | |
| Management Assistant | 0.77 | 0.00 | \$58,849 | \$0 | | | \$58,849 | x |
| Mandatory Fringe Benefits | | | \$27,209 | \$0 | | | \$27,209 | x |
| | | | Total Savings \$86,058 | | | | | |
| | The Department has not sufficiently demonstrated the need for a 0.77 FTE Management Assistant to aid in the implementation of the temporary Business License Portal Program. | | | | | | | |
| IS Business Analyst - Senior | 1.54 | 0.77 | \$164,722 | \$82,361 | | | | x |
| Mandatory Fringe Benefits | | | \$67,738 | \$33,869 | | | | x |
| IS Business Analyst | 0.00 | 0.77 | \$0 | \$71,134 | | | | x |
| Mandatory Fringe Benefits | | | \$0 | \$30,961 | | | | x |
| | | | Total Savings \$14,135 | | | | | |
| | The Department is requesting two new limited tenure Senior IS Business Analyst positions to implement the temporary Business License Portal Program. The Department has not sufficiently demonstrated the need for two Senior IS Business Analysts in the proposed program structure comprised of four employees. Based on the project goals and objectives, substituting one new IS Business Analyst position for one of the requested new Senior IS Business Analyst positions will be sufficient to meet the stated program objectives. | | | | | | | |
| Manager III | 0.77 | 0.00 | \$100,720 | \$0 | | | \$100,720 | x |
| Mandatory Fringe Benefits | | | \$41,089 | \$0 | | | \$41,089 | x |
| Manager II | 0.00 | 0.77 | \$0 | \$94,491 | | | | x |
| Mandatory Fringe Benefits | | | \$0 | \$43,171 | | | | x |
| | | | Total Savings \$4,147 | | | | | |
| | The Department is requesting one new Manager III position for the temporary Business License Portal Program. Because the requested position, which will be responsible for a single program and therefore does not meet the specifications of the DHR job description for the Manager III classification, which states that the classification oversees an entire division within a department, the Budget and Legislative Analyst recommends approving the requested position as a Manager II rather than a Manager III. | | | | | | | |

Recommendations of the Budget and Legislative Analyst

TIS - General Services Agency- Technology

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|-------------------------------------|---|----|-----------|-----------|-----------|-------|------------|----|--------|-----------|-----------|-----------|---|
| | FTE | | Amount | | Savings | GF IT | FTE | | Amount | | Savings | GF IT | |
| | From | To | From | To | | | From | To | From | To | | | |
| Professional & Specialized Services | | | | \$0 | \$228,000 | | x | | | | | | |
| | The Department has not provided documentation justifying the professional services costs associated with the Business License Portal Program. | | | | | | | | | | | | |
| | BTO - Technology Services - Public Safety | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$390,000 | \$0 | \$390,000 | | | | | \$390,000 | \$0 | \$390,000 | |
| | The Department has not provided documentation justifying the costs associated with the Radio Security Enhancement Program. | | | | | | | | | | | | |
| Materials and Supplies Budget Only | | | \$384,201 | \$184,201 | \$200,000 | | | | | \$384,201 | \$184,201 | \$200,000 | |
| | Reduce the line item to accurately reflect the Department's portion of the City's contractually stipulated financial obligation associated with the Motorola contract. | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | |
| | BAK - Operations | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$900,905 | \$750,000 | \$150,905 | | | | | \$900,905 | \$750,000 | \$150,905 | |
| | Reduce to reflect historical expenditures for these services. | | | | | | | | | | | | |
| | BK4 - Governance and Outreach | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$231,009 | \$146,255 | \$84,754 | x | | | | \$231,009 | \$146,255 | \$84,754 | x |
| | Reduce to reflect actual contracted totals as reported in the Department's contract for closed captioning services, which commenced on June 1, 2012 and is set to terminate on June 30, 2015. | | | | | | | | | | | | |
| | Ongoing savings in the final year of the contract. | | | | | | | | | | | | |
| Maintenance Services - Equipment | | | \$10,000 | \$2,000 | \$8,000 | x | | | | \$10,000 | \$2,000 | \$8,000 | x |
| | Reduced to reflect historical expenditures. | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | |

| | FY 2013-14 | | | FY 2014-15 | | |
|------------------|------------------------------|------------------|--------------------|------------------------------|------------------|------------------|
| | Total Recommended Reductions | | Total | Total Recommended Reductions | | Total |
| | One-Time | Ongoing | | One-Time | Ongoing | |
| General Fund | \$0 | \$92,754 | \$92,754 | \$0 | \$92,754 | \$92,754 |
| Non-General Fund | \$881,083 | \$772,312 | \$1,653,395 | \$0 | \$783,248 | \$783,248 |
| Total | \$881,083 | \$865,066 | \$1,746,149 | \$0 | \$876,002 | \$876,002 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$158,303,662 budget for FY 2013-14 is \$11,731,177 or 8.0% more than the original FY 2012-13 budget of \$146,572,485.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 826.21 FTEs, which are 18.7 FTEs more than the 807.51 FTEs in the original FY 2012-13 budget. This represents a 2.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$128,481,406 in FY 2013-14, are \$10,190,057 or 8.6% more than FY 2012-13 revenues of \$118,291,349. General Fund support of \$29,822,216 in FY 2013-14 is \$1,541,080 or 5.5% more than FY 2012-13 General Fund support of \$28,281,136.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$202,554,080 budget for FY 2014-15 is \$44,250,418 or 28.0% more than the Mayor's proposed FY 2013-14 budget of \$158,303,662.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 827.64 FTEs, which are 1.43 FTEs more than the 826.21 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.17% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$120,200,393 in FY 2014-15 are \$8,281,013 or 6.5% less than FY 2013-14 estimated revenues of \$128,481,406. General Fund support of \$82,353,687 in FY 2014-15 is \$52,531,471 or 176% more than FY 2013-14 General Fund support of \$29,822,216.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DPW – PUBLIC WORKS

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$411,179 in FY 2013-14. Of the \$411,179 in recommended reductions, \$103,679 are ongoing savings and \$307,500 are one-time savings. These reductions would still allow an increase of \$11,319,998 or 7.7% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$129,009 in FY 2014-15. All of the \$129,009 in recommended reductions are ongoing savings. These reductions would still allow an increase of \$44,121,409 or 27.9% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DPW – PUBLIC WORKS

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012-2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013-2014 |
|---|------------------------|--------------------------|--|--------------------------|--|
| GENERAL SERVICES AGENCY - PUBLIC WORKS | | | | | |
| ARCHITECTURE | 414,630 | 443,844 | 29,214 | 441,624 | (2,220) |
| BUILDING REPAIR AND MAINTENANCE | 18,102,561 | 18,637,389 | 534,828 | 18,981,004 | 343,615 |
| CAPITAL ASSET PLANNING | 0 | 0 | 0 | 0 | 0 |
| CITY CAPITAL PROJECTS | 37,234,377 | 40,680,471 | 3,446,094 | 81,521,743 | 40,841,272 |
| CONSTRUCTION MANAGEMENT SERVICES | 217,264 | 271,799 | 54,535 | 271,749 | (50) |
| ENGINEERING | 883,494 | 870,432 | (13,062) | 851,701 | (18,731) |
| FACILITIES MGMT & OPERATIONS | 0 | 0 | 0 | 0 | 0 |
| GENERAL ADMINISTRATION | 0 | 0 | 0 | 0 | 0 |
| MAINTENANCE OF STREETLIGHTS | 0 | 0 | 0 | 0 | 0 |
| MAPPING | 0 | 0 | 0 | 0 | 0 |
| NEIGHBORHOOD BEAUTIFICATION | 0 | 0 | 0 | 0 | 0 |
| PARKING & TRAFFIC | 0 | 0 | 0 | 0 | 0 |
| STREET AND SEWER REPAIR | 16,776,235 | 17,233,619 | 457,384 | 18,135,243 | 901,624 |
| STREET ENVIRONMENTAL SERVICES | 39,926,370 | 43,947,522 | 4,021,152 | 44,665,913 | 718,391 |
| STREET USE MANAGEMENT | 16,142,550 | 18,469,276 | 2,326,726 | 19,426,067 | 956,791 |
| URBAN FORESTRY | 16,875,004 | 17,749,310 | 874,306 | 18,259,036 | 509,726 |
| GENERAL SERVICES AGENCY - PUBLIC WORKS | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$11,731,177 largely due to:

- Increased personnel costs, including the salaries and mandatory fringe benefits for eight new staff to implement a new Illegal Street Dumping Outreach program in the Bureau of Street Environmental Services as well as staff to manage the increased number of permit requests in the Bureau of Street Use and Mapping.
- Funding for the Tree Relinquishment Program which will fund four arborists to trim over 3,000 of the City's trees and repair sidewalks damaged by street trees in order to be transferred to property owners.
- A robust capital project and bond program, capital projects include the Pedestrian and Bike Safety Improvement Program, Streetscape Improvement Program, the Better Market Street project, and pothole repair and facilities maintenance.
- Increased equipment purchases due to the replacement of 21 vehicles over 12 years old pursuant to the Healthy Air and Clean Transportation Ordinance (HACTO) as well as the replacement of 450 public trash cans.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$44,250,418 largely due to:

- An increase of approximately \$46,000,000 in increased General Fund support for street resurfacing and reconstruction once the Road Resurfacing and Street bond funding expires.
- Continued funding dedicated to DPW's capital projects that were funded in FY 2013-14.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DPW – PUBLIC WORKS**

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 826.21 FTEs, which are 18.7 FTEs more than the 807.51 FTEs in the original FY 2012-13 budget. This represents a 2.3% increase in FTEs from the original FY 2012-13 budget.

The FY 2013-14 budget includes 60 new positions funded by interdepartmental (ID) work orders; the majority of these positions are off-budget while several are funded by specific projects, principally within the bureau of Infrastructure Design and Construction and General Administration. There are also five new position funded by the department's overhead largely within General Administration.

The budget also includes eight new positions that will support DPW's new Illegal Dumping Outreach program in Street Environmental Services as well as five new positions in Street-Use and Mapping that will address the rise in permit requests.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 827.64 FTEs, which are 1.43 FTEs more than the 826.21 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a .17% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

There are 16 new positions in FY 2014-15 funded by interdepartmental work orders principally within the bureau of Infrastructure Design and Construction.

INTERIM EXCEPTIONS

The Department has requested approval of 18 positions as interim exceptions. The Budget and Legislative Analyst recommends approval of all 18 positions as interim exceptions.

- 12 of the positions are funded by interdepartmental work orders with the Airport, Public Library and Public Utilities Commission and are being filled temporarily until the permanent position is created as the projects with these departments have already started.
- One position is needed to be filled to support administration of the Moscone Expansion project that is currently underway. The recruitment process will be accelerated in order to fill the position in early FY 2013-14.
- Four of the positions are funded by an interdepartmental work order with the Recreation and Park Department. The hiring process for these positions are being accelerated in order to meet project timelines.
- One position reflects the transition of an employee that is currently working for the Department as a City Hall Fellow into an administrative analyst position prior to the Fellows program ending to prevent a layoff.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DPW – PUBLIC WORKS**

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$128,481,406 in FY 2013-14, are \$10,190,057 or 8.6% more than FY 2012-13 revenues of \$118,291,349. General Fund support of \$29,822,216 in FY 2013-14 is \$1,541,080 or 5.4% more than FY 2012-13 General Fund support of \$28,281,136.

Specific changes in the Department's FY 2013-14 revenues include:

- Higher volumes of applicants seeking street use permits.
- Increased allocation of solid waste impound account revenues.
- Reimbursement from the Federal government for the 4th Street Bridge legal settlement.
- Higher projections of available state gas tax revenues for local streets and road improvements.

FY 2014-15

The Department's revenues of \$120,200,393 in FY 2014-15 are \$8,281,013 or 6.4% less than FY 2013-14 estimated revenues of \$128,481,406. General Fund support of \$82,353,687 in FY 2014-15 is \$52,531,471 or 176% more than FY 2013-14 General Fund support of \$29,822,216.

Specific changes in the Department's FY 2014-15 revenues are largely due:

- General Fund support for capital projects:
- Revenues for street use permits are expected to decrease due to the current construction boom to plateau.
- Increase in the City's share of State gas tax revenues.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$411,179 in FY 2013-14. Of the \$411,179 in recommended reductions, \$103,679 are ongoing savings and \$307,500 are one-time savings. These reductions would still allow an increase of \$11,319,998 or 7.7% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$129,009 in FY 2014-15. All of the \$129,009 in recommended reductions are ongoing savings. These reductions would still allow an increase of \$44,121,409 or 27% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

GSA-DPW General Services Agency - Department of Public Works

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|-------------------------------------|---|--------|---------------|-------------|-------------|------------|------------|--------|---------------|-------------|-------------|------------|---|
| | FTE | | Amount | | Savings | GF | FTE | | Amount | | Savings | GF | |
| | From | To | From | To | | | From | To | From | To | | | |
| BAR - Building Repair & Maintenance | | | | | | | | | | | | | |
| Carpenter | 1.00 | 0.00 | \$82,722 | \$0 | \$82,722 | X | 1.00 | 0.00 | \$83,739 | \$0 | \$83,739 | X | |
| Mandatory Fringe Benefits | | | \$38,477 | \$0 | \$38,477 | X | | | \$41,594 | \$0 | \$41,594 | X | |
| | | | Total Savings | | | | | | Total Savings | | | | |
| | (1.20) | | 0.00 | (\$99,539) | \$0 | (\$82,722) | X | (1.20) | 0.00 | (\$99,099) | \$0 | (\$83,739) | X |
| Mandatory Fringe Benefits | | | (\$45,872) | \$0 | (\$38,477) | X | | | (\$48,285) | \$0 | (\$41,594) | X | |
| | | | Total Savings | | | | | | Total Savings | | | | |
| | | | (\$121,199) | | | | | | (\$125,333) | | | | |
| | Ongoing savings | | | | | | | | | | | | |
| Materials & Supplies | | | \$208,082 | \$188,082 | \$20,000 | X | | | \$208,082 | \$188,082 | \$20,000 | X | |
| | Ongoing savings. | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | BAT - Street Use Management | | | | | | | | | | | | |
| Jr. Administrative Analyst | 0.77 | 0.00 | \$48,690 | \$0 | \$48,690 | X | 1.00 | 0.00 | \$64,311 | \$0 | \$64,311 | X | |
| Mandatory Fringe Benefits | | | \$24,199 | \$0 | \$24,199 | X | | | \$33,908 | \$0.00 | \$33,908 | X | |
| | | | Total Savings | | | | | | Total Savings | | | | |
| | | | \$72,889 | | | | | | \$98,219 | | | | |
| | Disapprove new position based on need. The Budget and Legislative Analyst recommends approval of 3.08 new FTEs in this Bureau to address the increase in permit requests. There are currently three administrative staff assigned to this Bureau, including one Junior Administrative Assistant, one Senior Administrative Assistant, and one Administrative Analyst. | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | |
| Temporary Salaries | | | \$30,000 | \$20,000 | \$10,000 | X | | | \$30,000 | \$20,000 | \$10,000 | X | |
| Mandatory Fringe Benefits | | | \$2,370 | \$1,580 | \$790 | X | | | \$2,370 | \$1,580 | \$790 | X | |
| | | | Total Savings | | | | | | Total Savings | | | | |
| | | | \$10,790 | | | | | | \$10,790 | | | | |
| | Ongoing savings. | | | | | | | | | | | | |
| | BAZ - Street Environmental Services | | | | | | | | | | | | |
| Equipment | | | \$473,754 | \$466,254 | \$7,500 | X | X | | | | | | |
| | Reduce equipment based on actual cost of equipment (grafitti guns). | | | | | | | | | | | | |
| General Laborer | 127.50 | 125.50 | \$7,770,296 | \$7,648,409 | \$121,887 | X | 127.50 | 125.50 | 7,865,776 | 7,742,391 | \$123,385 | X | |
| Mandatory Fringe Benefits | | | \$3,953,265 | \$3,891,253 | \$62,012 | X | | | \$4,274,399 | \$4,207,350 | \$67,049 | X | |
| | | | Total Savings | | | | | | Total Savings | | | | |
| | | | \$183,899 | | | | | | \$190,434 | | | | |
| | Ongoing savings | | | | | | | | | | | | |
| Attrition Savings | (6.41) | (4.51) | (\$412,247) | (\$290,360) | (\$121,887) | X | (9.21) | (7.28) | (\$589,533) | (\$466,148) | (\$123,385) | X | |
| Mandatory Fringe Benefits | | | (\$206,173) | (\$144,161) | (\$62,012) | X | | | \$317,146 | \$384,195 | (\$67,049) | X | |
| | | | Total Savings | | | | | | Total Savings | | | | |
| | | | (\$183,899) | | | | | | (\$190,434) | | | | |
| | Reduce attrition savings due to reduction of vacant position held for salary savings. | | | | | | | | | | | | |

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GSA-DPW General Services Agency - Department of Public Works

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|--|------------|----|--|-----------|---------|-----------|------------|----|--|--------|----|---------|
| | FTE | | | Amount | | | FTE | | | Amount | | |
| | From | To | | From | To | Savings | GF | IT | | From | To | Savings |
| BAW- Capital City Projects | | | | | | | | | | | | |
| Capital Project (CENTRN SM5299) | | | | \$309,594 | \$9,594 | \$300,000 | X | X | | | | |
| Reduce budget for 4th Street Bridge project based on Department's projections. | | | | | | | | | | | | |

| FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|------------------------------|-----------|-----------|-----------|--|--|------------------------------|-----|-----------|-----------|--|--|
| Total Recommended Reductions | | | | | | Total Recommended Reductions | | | | | |
| One-Time | | | Ongoing | | | One-Time | | | Ongoing | | |
| Total | | | Total | | | Total | | | Total | | |
| General Fund | \$307,500 | \$103,679 | \$411,179 | | | General Fund | \$0 | \$129,009 | \$129,009 | | |
| Non-General Fund | \$0 | \$0 | \$0 | | | Non-General Fund | \$0 | \$0 | \$0 | | |
| Total | \$307,500 | \$103,679 | \$411,179 | | | Total | \$0 | \$129,009 | \$129,009 | | |

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GSA-DPW General Services Agency - Department of Public Works

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|--------------|------------|----|--------|----|---------|----|------------|------|--------|------|----|---------|----|----|
| | FTE | | Amount | | | | FTE | | Amount | | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT |
| | | | | | | | | | | | | | | |

| Policy Recommendations | | | | | | | | | | | |
|------------------------------|--|--|--|--|--|--------|--------|-------------|-------------|-----------|---|
| | BAZ- Street Environmental Services | | | | | | | | | | |
| General Laborer Supervisor I | | | | | | 23.00 | 22.00 | \$1,571,722 | \$1,503,387 | \$68,335 | X |
| Mandatory Fringe Benefits | | | | | | | | \$821,095 | \$785,395 | \$35,700 | X |
| Environmental Service Worker | | | | | | 14.00 | 8.00 | \$690,804 | \$394,745 | \$296,059 | X |
| Mandatory Fringe Benefits | | | | | | | | \$438,648 | \$250,656 | \$187,992 | X |
| Truck Driver | | | | | | 5.00 | 4.60 | \$395,255 | \$363,635 | \$31,620 | X |
| Mandatory Fringe Benefits | | | | | | | | \$204,415 | \$188,062 | \$16,353 | X |
| General Laborer | | | | | | 125.50 | 125.10 | \$7,742,391 | \$7,717,714 | \$24,677 | X |
| Mandatory Fringe Benefits | | | | | | | | \$4,207,350 | \$4,193,940 | \$13,410 | X |
| | Total Savings \$674,146 | | | | | | | | | | |
| | The Budget and Legislative Analyst's audit of the San Francisco Housing Authority (SFHA) recommended termination of the Memorandum of Understanding (MOU) between DPW and SFHA for the Laborer Apprentice Program in order for SFHA to provide the program directly. The Mayor's proposed FY 2013-14 and FY 2014-15 budget continues the Laborer Apprentice Program for SFHA as a City cost. The Board of Supervisors, as a policy option, could approve City funds for the Laborer Apprentice Program in FY 2013-14 and transfer the program to SFHA in FY 2014-15. | | | | | | | | | | |

FY 2013-14

Total Policy Recommendations

| One-Time | | Ongoing | Total |
|------------------|------------|------------|------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$0 | \$0 |

FY 2014-15

Total Policy Recommendations

| One-Time | | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$674,146 | \$674,146 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$674,146 | \$674,146 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The department's proposed \$12,908,915 budget for FY 2013-14 is \$494,794 or 4.0% more than the original FY 2012-13 budget of \$12,414,121.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 74.62 FTEs, which is 4.3 FTEs more than the 70.32 FTEs in the original FY 2012-13 budget. This represents a 6.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The department's non-General Fund revenues of \$635,617 in FY 2013-14, are \$2,750 or 0.4% more than FY 2012-13 non-General Fund revenues of \$632,867. General Fund support of \$12,273,298 in FY 2013-14 is \$492,044 or 4.2% more than FY 2012-13 General Fund support of \$11,781,254.

YEAR TWO: FY 2014-15**Budget Changes**

The department's proposed \$13,247,392 budget for FY 2014-15 is \$338,477 or 2.6% more than the Mayor's proposed FY 2013-14 budget of \$12,908,915.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2014-15 are 74.60 FTEs, which is .02 FTEs less than the 74.62 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a .03% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's non-General Fund revenues of \$617,617 in FY 2014-15 are \$18,000 or 2.8% less than FY 2013-14 estimated non-General Fund revenues of \$635,617. General Fund support of \$12,629,775 in FY 2014-15 is \$366,477 or 2.9% more than FY 2013-14 General Fund support of \$12,273,298.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: BOS – BOARD OF SUPERVISORS

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$18,373 in FY 2013-14, all which are ongoing savings. These reductions would still allow an increase of \$476,421 or 3.8% in the Department’s FY 2013-14 budget.

These recommendations will result in \$18,373 savings to the City’s General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$18,965 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of \$319,512 or 2.5% in the Department’s FY 2014-15 budget. These recommendations will result in \$18,965 savings to the City’s General Fund in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: BOS – BOARD OF SUPERVISORS

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|------------------------------|----------------------------|------------------------------|---|------------------------------|---|
| BOARD OF SUPERVISORS | | | | | |
| BOARD - LEGISLATIVE ANALYSIS | 2,000,000 | 2,000,000 | 0 | 2,000,000 | 0 |
| BOARD OF SUPERVISORS | 6,183,898 | 6,668,149 | 484,251 | 6,856,302 | 188,153 |
| CHILDREN'S BASELINE | 175,530 | 266,905 | 91,375 | 275,525 | 8,620 |
| CLERK OF THE BOARD | 4,054,693 | 3,973,861 | (80,832) | 4,115,565 | 141,704 |
| LOCAL AGENCY FORMATION | 0 | 0 | 0 | 0 | 0 |
| BOARD OF SUPERVISORS | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$494,794 largely due to:

- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs;
- Fully annualized cost of third Legislative Assistant position for each member of the Board of Supervisors;
- Filling one additional Youth Commission (Children's Baseline) position;
- Partially offset by a FY 2012-13 one-time \$350,000 professional services agreement for the Assessment Appeals Board (AAB) to implement an online new tracking system and creation of one new AAB project position in FY 2013-14 to address the growing backlog of assessment appeals cases; and
- All funds for the Local Agency Formation Committee (LAFCO) are off-budget, due to available carry forward funds from FY 2012-13.

FY 2014-15

The Department's proposed FY 2014-15 budget would increase by \$338,477 largely due to:

- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 74.62 FTEs, which are 4.30 FTEs more than the 70.32 FTEs in the original FY 2012-13 budget. This represents a 6.1% increase in FTEs from the original FY 2012-13 budget, due to:

- Annualized third Legislative Assistant positions for the Board of Supervisors; and
- Adjustment in Attrition Savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **BOS – BOARD OF SUPERVISORS**

FY 2014-15

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2014-15 are 74.60 FTEs, which are .02 FTEs less than the 74.62 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a .03% decrease in FTEs from the Mayor's proposed FY 2013-14 budget, due to minor reductions in Temporary Salaries.

INTERIM EXCEPTIONS

The Department has requested approval of one new 1406 Senior Clerk position as an interim exception. The Budget and Legislative Analyst recommends approval of this one new project position as an interim exception because the position is needed as soon as possible to address both existing workload and the Assessment Appeals Board backlog of approximately 8,000 appeals. The filing period for new assessment appeals is between July 1 and September 15th each year. Effective July 1, 2013, this new position will address new assessment appeals by opening mail and providing data entry and then beginning in the fall, will assist the Assessment Appeals Board with additional evening hearings to address the backlog of cases.

DEPARTMENT REVENUES:

FY 2013-14

The Department's non-General Fund revenues of \$635,617 in FY 2013-14, are \$2,750 or 0.4% more than FY 2012-13 revenues of \$632,867. General Fund support of \$12,273,298 in FY 2013-14 is \$492,044 or 4.2% more than FY 2012-13 General Fund support of \$11,781,254.

FY 2014-15

The Department's non-General Fund revenues of \$617,617 in FY 2014-15, are \$18,000 or 2.8% less than FY 2013-14 revenues of \$635,617. The change is due to an adjustment of the Board of Supervisors advertising outreach fund from a calendar year to a fiscal year accounting in FY 2013-14. General Fund support of \$12,629,775 in FY 2014-15 is \$356,477 or 2.9% more than FY 2013-14 General Fund support of \$12,273,298.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$18,373 in FY 2013-14, all of which are ongoing savings. These reductions would still allow an increase of \$476,421 or 3.8% in the Department's FY 2013-14 budget. These recommendations will result in \$18,373 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$18,965 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of \$319,512 or 2.5% in the Department's FY 2014-15 budget. These recommendations will result in \$18,965 savings to the City's General Fund in FY 2014-15.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

BOS - Board of Supervisors

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|--|---------------|------|----------|-----|----------|----------|------------|---------------|----------|-----|----------|-------|----------|
| | FTE | | Amount | | | | FTE | | Amount | | | | |
| | From | To | From | To | Savings | GF 1T | From | To | From | To | Savings | GF 1T | |
| FAA - Board of Supervisors | | | | | | | | | | | | | |
| Attrition Savings | 0.13 | 0.00 | \$12,839 | \$0 | \$12,839 | x | 0.13 | 0.00 | \$12,954 | \$0 | \$12,954 | x | |
| Mandatory Fringe Benefits | | | \$5,534 | \$0 | \$5,534 | x | | | \$6,011 | \$0 | \$6,011 | x | |
| | Total Savings | | | | | \$18,373 | | Total Savings | | | | | \$18,965 |
| Adjust Attrition Savings to zero due to positive Attrition Savings currently budgeted. | | | | | | | | | | | | | |
| Ongoing Savings. Adjust Attrition Savings to zero due to positive Attrition Savings currently budgeted | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|-----------------|-----------------|
| General Fund | \$0 | \$18,373 | \$18,373 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$18,373 | \$18,373 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|-----------------|-----------------|
| General Fund | \$0 | \$18,965 | \$18,965 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$18,965 | \$18,965 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The department's proposed \$51,469,813 budget for FY 2013-14 is \$25,447,777 or 97.8 % more than the original FY 2012-13 budget of \$26,022,036.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 49.70 FTEs, which are 11.18 FTEs more than the 38.52 FTEs in the original FY 2012-13 budget. This represents a 29.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues, including transfers and recoveries, of \$41,704,821 in FY 2013-14, are \$22,821,191 or 120.9% more than FY 2012-13 revenues of \$18,883,630. General Fund support of \$9,764,992 in FY 2013-14 is \$2,626,586 or 36.8% more than FY 2012-13 General Fund support of \$7,138,406.

YEAR TWO: FY 2014-15**Budget Changes**

The department's proposed \$54,617,383 budget for FY 2014-15 is \$3,147,570 or 6.1% more than the Mayor's proposed FY 2013-14 budget of \$51,469,813.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 50.78 FTEs, which are 1.08 FTEs more than the 49.70 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues, including transfers and recoveries, of \$46,663,120 in FY 2014-15 are \$4,958,299 or 11.9% more than FY 2013-14 estimated revenues of \$41,704,821. General Fund support of \$7,954,263 in FY 2014-15 is \$1,810,729 or 18.6% less than FY 2013-14 General Fund support of \$9,764,992.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **MYR – MAYOR**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$63,505 in FY 2013-14. Of the \$63,505 in recommended reductions, \$15,104 are ongoing savings and \$48,401 are one-time savings. These reductions would still allow an increase of \$25,384,272 or 97.6% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$6,851 to the General Fund.

Together, these recommendations will result in \$70,356 savings to the City's General Fund in FY 2013-14.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended General Fund reductions to the proposed budget total \$15,653 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of \$3,131,917 or 6.1% in the Department's FY 2014-15 budget.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: MYR – MAYOR

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|-------------------------|----------------------------|------------------------------|---|------------------------------|---|
| MAYOR | | | | | |
| AFFORDABLE HOUSING | 9,356,855 | 31,456,143 | 22,099,288 | 32,369,885 | 913,742 |
| CITY ADMINISTRATION | 4,460,237 | 4,653,049 | 192,812 | 4,702,454 | 49,405 |
| COMMUNITY INVESTMENT | 3,815,211 | 3,845,514 | 30,303 | 3,198,513 | (647,001) |
| CRIMINAL JUSTICE | 8,101 | 8,095 | (6) | 8,097 | 2 |
| HOMELESS SERVICES | 6,635,496 | 9,629,687 | 2,994,191 | 12,396,841 | 2,767,154 |
| NEIGHBORHOOD SERVICES | 335,341 | 407,392 | 72,051 | 421,252 | 13,860 |
| PUBLIC POLICY & FINANCE | 1,410,795 | 1,469,933 | 59,138 | 1,520,341 | 50,408 |
| MAYOR | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$25,447,777 largely due to:

- In the Affordable Housing Program, \$20 million set-aside from the General Fund for the new Housing Trust Fund, in response to the November 2012 San Francisco voters approval of Proposition C to provide ongoing funding of affordable housing opportunities for low and middle income residents. The Housing Trust Fund Program will increase local financing for the construction, preservation and rehabilitation of affordable multifamily housing, but also includes additional funding for (a) Down Payment Loan Assistance, including First Responders Down Payment Loan Assistance, (b) Housing Stabilization Programs, such as Single Family Rehabilitation Loans, Healthy Homes and Energy Efficiency Programs, Small Site Acquisition Program, Foreclosure Intervention and Eviction Prevention, and (c) Neighborhood Infrastructure Grants;
- In the Community Investment Program, reallocation of various community-based organizations funding;
- In the Homeless Services Program, increases of approximately \$3 million for the Local Operating Subsidy Program (LOSP) to provide additional supportive housing for previously homeless tenants; and
- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$3,147,570 largely due to:

- In the Affordable Housing Program, increase from \$20 million to \$22.8 million set-aside from the General Fund for the ongoing Housing Trust Fund, offset by reductions in other one-time Housing funds;

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **MYR – MAYOR**

- In the Homeless Services Program, further increases for LOSP to provide additional supportive housing; and
- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 49.70 FTEs, which are 11.18 FTEs more than the 38.52 FTEs in the original FY 2012-13 budget. This represents a 29.0% increase in FTEs from the original FY 2012-13 budget. As shown in the Table below, six new positions are being created to implement the new Housing Trust Fund, 3.0 positions are being transferred from the previous Redevelopment Agency/Successor Agency and one position is being converted from an existing temporary position.

| New Position Classification | New Position Title | Number of New Positions in FY 2013-14 | Total Cost of Positions Salaries and Benefits in FY 2013-14 | Comments |
|------------------------------------|--|--|--|--------------------------------|
| 9770 | Community Development Assistant | 1.0 | \$93,841 | Housing Trust Fund |
| 9774 | Senior Community Development Specialist I | 3.0 | 392,431 | Housing Trust Fund |
| 9774 | Senior Community Development Specialist I | 1.0 | 130,812 | Redevelopment/Successor Agency |
| 9775 | Senior Community Development Specialist II | 2.0 | 304,642 | Housing Trust Fund |
| 9920 | Public Service Aide | 1.0 | 60,416 | Convert from Temporary |
| 9770 | Community Development Assistant | 1.0 | 93,318 | Redevelopment/Successor Agency |
| 1657 | Accountant IV | 1.0 | 152,725 | Redevelopment/Successor Agency |
| 5502 | Project Manager I | 1.0 | 166,848 | Redevelopment/Successor Agency |
| Total | | 11.0 | \$1,395,033 | |

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **MYR – MAYOR**

FY 2014-15

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2014-15 are 50.78 FTEs, which are 1.08 FTEs more than the 49.70 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget. The increase is due to a reduction in Attrition Savings.

INTERIM EXCEPTIONS

The Department has requested approval of 8 positions as interim exceptions, including 6 positions for the Mayor's Office of Housing and Community Development (MOHCD)¹, one Non-General Fund position for MOHCD and one position for the Mayor's Office of Neighborhood Services.

- The 6 new positions under MOHCD are being hired with \$20 million of General Fund set-aside revenues in FY 2013-14 to implement the new Housing Trust Fund, approved by San Francisco voters in November of 2012. Although all 6 of the Housing Trust Fund positions will not be hired on July 1, 2013, the Budget and Legislative Analyst recommends approval of these 6 positions as interim exceptions because the Housing Trust Fund commences on July 1, 2013 and any reductions would be returned to the Fund.
- One new Non-General Fund position for MOHCD funded by the former Redevelopment Agency/Successor Agency asset revenue to monitor and manage the increase in affordable housing assets that were transferred to MOHCD in FY 2012-13. The Budget and Legislative Analyst recommends approval of this interim exception.
- The Budget and Legislative Analyst recommends approval of one new position for the Mayor's Office of Neighborhood Services as it would convert an existing temporary position to a permanent position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues, including set-asides, transfers and recoveries of \$41,704,821 in FY 2013-14, are \$22,821,191 or 120.9% more than FY 2012-13 revenues of \$18,883,630. General Fund support of \$9,764,992 in FY 2013-14 is \$2,626,586 or 36.8% more than FY 2012-13 General Fund support of \$7,138,406.

Major changes in the Department's FY 2013-14 revenues include:

- Set-aside of \$20 million from the General Fund for the new Housing Trust Fund, created in response to the November 2012 San Francisco voters approval of Proposition C to provide increased affordable housing opportunities for low and middle income residents;

¹ Previously known as the Mayor's Office of Housing.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **MYR – MAYOR**

- Increase in recoveries from the Department of Public Health and the Human Services Agency for Local Operating Subsidy Program for supportive housing; and
- Additional revenues from Successor Agency to the Redevelopment Agency to support Mayor's Office of Housing activities related to specific development projects.

FY 2014-15

The Department's revenues, including set-asides, transfer and recoveries of \$46,663,120 in FY 2014-15, are \$4,958,299 or 11.9% more than FY 2013-14 revenues of \$41,704,821. General Fund support of \$7,954,263 in FY 2014-15 is \$1,810,729 or 18.6% less than FY 2013-14 General Fund support of \$9,764,992.

Major changes in the Department's FY 2014-15 revenues include:

- Increase from \$20 million in FY 2013-14 to \$22.8 million for set-aside from the General Fund for the ongoing Housing Trust Fund; and
- Increase in recoveries from the Department of Public Health and the Human Services Agency for Local Operating Subsidy Program for supportive housing.

PROPOSED LEGISLATION (June 17, 2013 Budget and Finance Committee Calendar)

Item 3, File 13-0560: Resolution authorizing the Director of the MOHCD to execute a Local Operating Subsidy Program Grant Agreement with Mercy Housing California XX, LP, a California limited partnership, to provide operating subsidies for formerly homeless households at Mission Creek Senior Community, 225 Berry Street, for a 15-year period, in an amount not-to-exceed \$11,468,518,

Item 4, File 13-0561: Resolution authorizing the Director of the Mayor's Office of Housing to execute a Local Operating Subsidy Program Grant Agreement with Third & LeConte Associates LP, a California limited partnership, to provide operating subsidies for formerly homeless households at 1075 Le Conte Avenue for a 15-year period, in an amount not-to-exceed \$12,974,190.

Item 5, File 13-0562: Resolution authorizing the Director of the Mayor's Office of Housing to execute a Local Operating Subsidy Program Grant Agreement with 25 Essex, LP, a California limited partnership, to provide operating subsidies for formerly homeless households at Rene Cazenave Apartments, 25 Essex Street, for a 15-year period, in an amount not-to-exceed \$17,882,085.

The three proposed resolutions would authorize the Mayor's Office of Housing to enter into three new agreements to provide Local Operating Subsidy Program funds to assist formerly homeless tenants over the next 15 years. The amount of the Local Operating Subsidy Program (LOSP) annual contribution to each project increases annually over the 15-year term of the subject agreements, with the average annual LOSP and total amounts estimated to be paid over the 15-year term summarized in the Table below.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **MYR – MAYOR**

| File Number | Project Address | Total Homeless Units | Average Annual LOSP | Total 15-Year Not-to-Exceed LOSP |
|--------------------|------------------------|-----------------------------|----------------------------|---|
| 13-0560 | 225 Berry Street | 51 | \$764,568 | \$11,468,518 |
| 13-0561 | 1075 Le Conte Avenue | 72 | 864,946 | 12,974,190 |
| 13-0562 | 25 Essex Street | 120w | 1,192,139 | 17,882,085 |

Annual LOSP funding are funded through recoveries from the Department of Public Health and the Human Services Agency to the Mayor's Office of Housing, primarily with General Fund revenues.

Recommendation: Approve the proposed resolutions.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$63,505 in FY 2013-14. Of the \$63,505 in recommended reductions, \$15,104 are ongoing savings and \$48,401 are one-time savings. These reductions would still allow an increase of \$25,384,272 or 97.6% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$6,851 to the General Fund.

Together, these recommendations will result in \$70,356 savings to the City's General Fund in FY 2013-14.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended General Fund reductions to the proposed budget total \$15,653 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of \$3,131,917 or 6.1% in the Department's FY 2014-15 budget.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2014-15.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

| MYR - Mayor | | | | | | | | | | | | |
|--------------------------------|--|------|-----------|-----------|----------|----|---------------|------|----------|----------|----------|----|
| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | From | To | From | To | | |
| | Public Service Aide | 1.00 | 0.75 | \$35,844 | \$26,883 | x | | 1.00 | 0.75 | \$36,455 | \$27,341 | x |
| Mandatory Fringe Benefits | | | \$24,572 | \$18,429 | x | | | | \$26,155 | \$19,616 | x | |
| | Total Savings | | | | | | Total Savings | | | | | |
| | \$15,104 | | | | | | \$15,653 | | | | | |
| | Adjustment reflects that this new permanent Public Service Aide requested in FY 2013-14 is currently a temporary position which will be filled on a .75 FTE basis. | | | | | | | | | | | |
| | Ongoing savings | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | FY 2012-13 | | | | | | | | | | | |
| | FAB - Community Investment | | | | | | | | | | | |
| Programmatic Projects - Budget | | | \$148,401 | \$100,000 | x | x | | | | | | |
| | Reduce current FY projected General Fund balance that has not previously been accounted for, due to more recent projections of expenditures for project savings. | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|-------------------------|-----------------|-----------------|-----------------|
| General Fund | \$48,401 | \$15,104 | \$63,505 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$48,401 | \$15,104 | \$63,505 |

FY 2014-15

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|-------------------------|------------|-----------------|-----------------|
| General Fund | \$0 | \$15,653 | \$15,653 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$15,653 | \$15,653 |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

| MYR - Mayor | | | | | | | | | | | | | | |
|--|---|----|--------|----|--------------|--------------|----|---------------|----|--------|--------------|---------|-----|----|
| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | | | | | |
| | FTE | | Amount | | | GF | IT | FTE | | Amount | | | | |
| | From | To | From | To | Savings | | | From | To | From | To | Savings | GF | IT |
| Policy Recommendations | | | | | | | | | | | | | | |
| MYR - Mayor | | | | | | | | | | | | | | |
| | FFC - Affordable Housing - Housing Trust Fund | | | | | | | | | | | | | |
| Neighborhood Initiative - Programmatic Project | | | | | | | | | | | | | | |
| Neighborhood Initiative - Community Based Org | | | | | \$200,000 | \$0 | x | | | | | | | |
| Downpayment Assistance Loan Program | | | | | \$1,000,000 | \$1,000,000 | x | | | | \$1,000,000 | \$0 | x | |
| First Responder Loan Program | | | | | \$1,000,000 | \$1,000,000 | x | | | | \$1,000,000 | \$0 | x | |
| Housing Stabilization - Community Based Org | | | | | \$825,000 | \$825,000 | x | | | | \$1,100,000 | \$0 | x | |
| Housing Development Pool Loans | | | | | \$14,821,000 | \$14,821,000 | x | | | | \$14,346,000 | \$0 | x | |
| Small Site Acq/Rehab Program Loans | | | | | \$1,000,000 | \$1,000,000 | x | | | | \$2,000,000 | \$0 | x | |
| | Total Savings | | | | | \$0 | | Total Savings | | | | | \$0 | |
| | The above-listed programs totaling \$18,846,000 are part of the Mayor's Office of Housing new \$20 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. The total Housing Trust Fund appropriation of \$20 million is not discretionary, and there are specific required funding levels over the first five years, such as (a) \$15 million for the Downpayment Assistance Loan Programs in the first five years, (b) up to \$15 million for the Housing Stabilization Programs in the first five years, and (c) a maximum of 10% of the Housing Trust Fund in any one year for the Neighborhood Infrastructure Grant Program. However, the specific allocation of funding to individual programs is discretionary in FY 2013-14, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors. | | | | | | | | | | | | | |
| | The above-listed programs totaling \$21,446,000 are part of the Mayor's Office of Housing \$22.8 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. While the total Housing Trust Fund appropriation of \$22.8 million is not discretionary, and there are specific required funding levels over the first five years, the specific allocation of funding to individual programs is discretionary in FY 2014-15, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors. | | | | | | | | | | | | | |

FY 2013-14

Total Policy Recommendations

| | One-Time | Ongoing | Total |
|------------------|------------|------------|------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$0 | \$0 |

FY 2014-15

Total Policy Recommendations

| | One-Time | Ongoing | Total |
|------------------|------------|------------|------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$0 | \$0 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

MYR - Mayor

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|------------------------|-----------------------------|------------------------------|--|------------------------|---------------------------|
| Xerox Corporation | Copy Machine | Yes | 2011 | 9/27/2012 | 5,000.00 | 1,575.00 |
| Xerox Corporation | Copy Machine | Yes | 2002 | 9/27/2012 | 696.00 | 360.00 |
| Regency | Other Current Expenses | Yes | 2002 | 9/27/2012 | 4,000.00 | 1,410.00 |
| Staples Inc | Other Office Supplies | Yes | 2011 | 9/27/2012 | 800.00 | 800.00 |
| Staples Inc | Other Office Supplies | Yes | 2011 | 9/27/2012 | 4,500.00 | 2,506.00 |
| Staples Inc | Other Office Supplies | Yes | 2011 | 9/27/2012 | 200.00 | 200.00 |
| | | | | | - | - |
| Total Amount Return to Fund Balance | | | | | | 6,851.00 |
| General Fund | | | | | | 6,851.00 |
| Non-General Fund | | | | | | - |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The department's proposed \$16,847,957 budget for FY 2013-14 is \$4,431,109 or 35.7% more than the original FY 2012-13 budget of \$12,416,848.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 53.44 FTEs, which is 11.19 FTEs more than the 42.25 FTEs in the original FY 2012-13 budget. This represents a 26.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The department's non-General Fund revenues of \$333,393 in FY 2013-14, are \$558,963 or 62.6% less than FY 2012-13 non-General Fund revenues of \$892,356. General Fund support of \$16,514,564 in FY 2013-14 is \$4,990,072 or 43.3% more than FY 2012-13 General Fund support of \$11,524,492.

YEAR TWO: FY 2014-15Budget Changes

The department's proposed \$15,981,195 budget for FY 2014-15 is \$866,762 or 5.1% less than the Mayor's proposed FY 2013-14 budget of \$16,847,957.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 47.43 FTEs, which is 6.01 FTEs less than the 53.44 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 11.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The department's non-General Fund revenues of \$785,482 in FY 2014-15 are \$452,089 or 135.6% more than FY 2013-14 estimated non-General Fund revenues of \$333,393. General Fund support of \$15,195,713 in FY 2014-15 is \$1,318,851 or 8% less than FY 2013-14 General Fund support of \$16,514,564.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REG - ELECTIONS**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$151,934 in FY 2013-14, all of which would be ongoing savings. These reductions would still allow an increase of \$4,279,175 or 34.5% in the Department's FY 2013-14 budget.

These recommendations will result in \$151,934 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$161,321 in FY 2014-15, all of which are ongoing savings. These recommendations will result in \$161,321 savings to the City's General Fund in FY 2014-15.

In addition, the Budget and Legislative Analyst recommends a Budget and Finance Committee Reserve in FY 2014-15 totaling \$2,500,000 of General Funds.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: REG - ELECTIONS

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|------------------|----------------------------|------------------------------|---|------------------------------|---|
| ELECTIONS | | | | | |
| ELECTIONS | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| ELECTIONS | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$4,431,109 largely due to:

- Increase from one election in FY 2012-13 (November 6, 2012 Consolidated General Election) to two elections in FY 2013-14 (November 5, 2013 Municipal Election and June 3, 2014 Consolidated Gubernatorial Primary Election) which results in increases in all election-related costs, including printing, postage, professional services, facilities rental, pollworker expenditures, and Sheriff's security services;
- Addition of 12.32 FTE new permanent positions partially offset by a reduction of funding for 2.30 FTE temporary positions; and
- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

An area of concern regarding the FY 2013-14 budget is that:

- Section 500(c)(6) of the Municipal Elections Code requires the Department of Elections mail a Voter Information Pamphlet (VIP) which contains the full text of each measure to be voted upon at the next election to every registered voter in San Francisco. A Referendum Against Ordinance 104-12, (8 Washington Street) has qualified to appear on the November 5, 2013 election ballot. However, the full text of this Referendum is 502 pages.
- According to the Department of Elections, the average cost of one page of the VIP is approximately \$3,500, such that it is estimated to cost approximately \$1,757,000 to print and mail the full 502 page Referendum. However, the Department of Elections has currently budgeted sufficient VIP printing and postage for only a total of approximately 72 pages for the November 2013 election. Therefore, the Department of Elections does not have sufficient funds in the proposed FY 2013-14 budget to print and post the VIP for this Referendum.
- Currently, there are two ordinances to amend the Municipal Elections Code to (1) not print the text of any ballot measure in the VIP that exceeds 20 pages (File 13-0434); and (2) not print the text of any ballot measure in the VIP that exceeds 100 pages (File 13-0431) that are pending before the Board of Supervisors under 30-day rule.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REG - ELECTIONS**

FY 2014-15

The Department's proposed FY 2014-15 budget would decrease by \$866,762 largely due to:

- Decrease from two elections in FY 2013-14 (November 5, 2013 Municipal Election and June 3, 2014 Consolidated Gubernatorial Primary Election) to one election in FY 2014-15 (November 4, 2014 Consolidated Gubernatorial General Election) which results in reductions in all election-related costs; and
- Reduction of 9.72 FTE positions or over \$800,000 for Temporary Salaries due to fewer elections and the addition of new permanent positions added in FY 2013-14.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 53.44 FTEs, which are 11.19 FTEs more than the 42.25 FTEs in the original FY 2012-13 budget. This represents a 26.5% increase in FTEs from the original FY 2012-13 budget. The Table below summarizes the 12.32 FTE new permanent positions. These 12.32 new permanent positions are partially offset by a reduction of 2.30 FTE temporary positions in FY 2013-14.

| New Position Classification | New Position Title | Number of New Positions in FY 2013-14 | Total Cost of Positions Salaries and Benefits in FY 2013-14 | Total Annualized Number of Positions | Total Cost of Positions Salaries and Benefits in FY 2014-15 |
|------------------------------------|-----------------------------|--|--|---|--|
| 1950 | Assistant Purchaser | .77 | \$75,351 | 1.0 | \$101,210 |
| 1840 | Junior Management Assistant | 3.08 | 307,959 | 4.0 | 415,065 |
| 1842 | Management Assistant | 3.08 | 344,231 | 4.0 | 464,130 |
| 1062 | IS Programmer Analyst | .77 | 89,527 | 1.0 | 120,300 |
| 1403 | Elections Clerks | 4.62 | 399,486 | 6.0 | 538,118 |
| Total | | 12.32 | \$1,216,554 | 16.0 | \$1,638,023 |

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REG - ELECTIONS**

FY 2014-15

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 47.43 FTEs, which are 6.01 FTEs less than the 53.44 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 11.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

The Table above summarizes the annualization of the 12.32 FTE new positions added in FY 2013-14 to 16 FTE positions in FY 2014-15, an increase of 3.68 FTEs. In addition, the FY 2014-15 budget decreases Temporary Salary positions by 9.72 FTEs.

DEPARTMENT REVENUES:

FY 2013-14

The department's non-General Fund revenues of \$333,393 in FY 2013-14, are \$558,963 or 62.6% less than FY 2012-13 revenues of \$892,356. General Fund support of \$16,514,564 in FY 2013-14 is \$4,990,072 or 43.3% more than the FY 2012-13 General Fund support of \$11,524,492.

Specific changes in the Department's FY 2013-14 revenues include:

- Reductions in revenues received from the Retirement System and Health Service System because these organizations will not be holding elections in FY 2013-14. Similarly, there are no scheduled Community College, Bay Area Rapid Transit (BART) or San Francisco Unified School District elections scheduled for FY 2013-14, which were held in FY 2012-13, reducing the Department of Elections revenue recoveries; and
- Partially offset by increases in Candidate Filing Fees and Paid Ballot Arguments because there are two elections in FY 2013-14 as compared to only one election in FY 2012-13.

FY 2014-15

The department's non-General Fund revenues of \$785,482 in FY 2014-15, are \$452,089 or 135.6% more than the FY 2013-14 revenues of \$333,393. General Fund support of \$15,195,713 in FY 2014-15 is \$1,318,851 or 8% less than FY 2013-14 General Fund support of \$16,514,564.

Specific changes in the Department's FY 2014-15 revenues include:

- Increases in revenues received from the Health Service System for an election scheduled for FY 2014-15. Similarly, elections are scheduled for the Community College, BART and the San Francisco Unified School District in FY 2014-15, which will result in additional Department of Elections revenue recoveries; and
- Partially offset by reductions in Candidate Filing Fees and Paid Ballot Arguments due to one election in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REG - ELECTIONS**

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$151,934 in FY 2013-14, all of which are ongoing savings. These reductions would still allow an increase of \$4,279,175 or 34.5% in the Department's FY 2013-14 budget.

These recommendations will result in \$151,934 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$161,321 in FY 2014-15, all of which are ongoing savings. These recommendations will result in \$161,321 savings to the City's General Fund in FY 2014-15.

In addition, the Budget and Legislative Analyst recommends a Budget and Finance Committee Reserve in FY 2014-15 totaling \$2,500,000 of General Funds.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

REG - Elections

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | | |
|---|--|--------|-------------|-------------|-----------|----|------------|---------------|--------|-------------|-------------|-----------|----|----|--|
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT | |
| | From | To | From | To | | | | From | To | From | To | | | | |
| FCH - Elections | | | | | | | | | | | | | | | |
| Attrition Savings | (1.97) | (3.25) | (\$160,835) | (\$265,337) | \$104,502 | x | | (1.94) | (3.25) | (\$160,828) | (\$269,428) | \$108,600 | x | | |
| Mandatory Fringe Benefits | | | (\$73,000) | (\$120,432) | \$47,432 | x | | | | (\$78,076) | (\$130,797) | \$52,721 | x | | |
| | Total Savings | | | | \$151,934 | | | Total Savings | | | | \$161,321 | | | |
| | Increase Attrition Savings due to existing 2.75 FTE positions being held vacant to achieve budgeted savings plus additional .50 FTE projected savings. | | | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | | | |
| Miscellaneous Facilities Rental | | | | | \$0 | | | | | \$1,479,756 | \$1,479,756 | \$0 | x | x | |
| | Place \$500,000 on Budget and Finance Committee Reserve for rent pending approval of a new lease and determination of the actual costs to relocate the Department's warehouse from Pier 48. This General Fund appropriation of \$500,000 is an additional amount included in the FY 2014-15 budget in anticipation of the need to relocate and potentially higher lease costs. | | | | | | | | | | | | | | |
| Bldgs, Structures & Improvement Project | | | | | \$0 | | | | | \$2,000,000 | \$2,000,000 | \$0 | x | x | |
| | Place \$2,000,000 on Budget and Finance Committee Reserve pending approval of a new lease and determination of the actual costs to relocate the Department's warehouse from Pier 48. A one-time General Fund appropriation of \$2,000,000 is included in the FY 2014-15 capital budget in anticipation of the need to relocate and move the Department of Elections warehouse. | | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$151,934 | \$151,934 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$151,934 | \$151,934 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$161,321 | \$161,321 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$161,321 | \$161,321 |

FY 2013-14

Total Reserve Recommendations

| | One-Time | Ongoing | Total |
|------------------|------------|------------|------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$0 | \$0 |

FY 2014-15

Total Reserve Recommendations

| | One-Time | Ongoing | Total |
|------------------|--------------------|------------|--------------------|
| General Fund | \$2,500,000 | \$0 | \$2,500,000 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$2,500,000 | \$0 | \$2,500,000 |

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department’s proposed \$294,885,613 budget for FY 2013-14 is \$26,341,866 or 9.8% more than the original FY 2012-13 budget of \$268,543,747.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 717.61 FTEs, which are 28.99 FTEs more than the 688.62 FTEs in the original FY 2012-13 budget. This represents a 4.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$243,048,043 in FY 2013-14, are \$18,892,394 or 8.4% more than FY 2012-13 revenues of \$224,155,649. General Fund support of \$51,837,570 in FY 2013-14 is \$7,449,472 or 16.8% more than FY 2012-13 General Fund support of \$44,388,098.

YEAR TWO: FY 2014-15

Budget Changes

The Department’s proposed \$292,716,021 budget for FY 2014-15 is \$2,169,592 or 0.7% less than the Mayor’s proposed FY 2013-14 budget of \$294,885,613.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 732.98 FTEs, which are 15.37 FTEs more than the 717.61 FTEs in the Mayor’s proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor’s proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$245,839,929 in FY 2014-15 are 2,791,886 or 1.1% more than FY 2013-14 estimated revenues of \$243,048,043. General Fund support of \$46,876,092 in FY 2014-15 is \$4,961,478 or 9.6% less than FY 2013-14 General Fund support of \$51,837,570.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ADM – CITY ADMINISTRATOR’S OFFICE

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$798,772 in FY 2013-14. Of the \$798,772 in recommended reductions, \$614,367 are ongoing savings and \$184,405 are one-time savings. These reductions would still allow an increase of \$25,543,094 or 9.5% in the Department’s FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$674,479 in FY 2014-15, which are ongoing savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ADM – CITY ADMINISTRATOR’S OFFICE

SUMMARY OF PROGRAM EXPENDITURES:

| | FY 2012-2013 | FY 2013-2014 | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 | Increase/ Decrease from FY 2013- 2014 |
|---|---------------------|---------------------|--|--------------------------|--|
| Program | Budget | Proposed | | Proposed | |
| GENERAL SERVICES AGENCY - CITY ADMIN | | | | | |
| 11 CALL CENTER | 10,879,996 | 11,479,480 | 599,484 | 11,794,312 | 314,832 |
| ANIMAL WELFARE | 5,395,922 | 5,712,200 | 316,278 | 4,963,433 | (748,767) |
| CAPITAL ASSET PLANNING | 750,000 | 750,000 | 0 | 750,000 | 0 |
| CITY ADMINISTRATOR - ADMINISTRATION | 9,469,713 | 10,528,005 | 1,058,292 | 10,415,663 | (112,342) |
| COMMUNITY AMBASSADOR PROGRAM | 496,385 | 580,753 | 84,368 | 718,484 | 137,731 |
| COMMUNITY REDEVELOPMENT | 0 | 728,678 | 728,678 | 752,019 | 23,341 |
| CONTRACT MONITORING | 4,476,177 | 4,662,030 | 185,853 | 3,986,097 | (675,933) |
| COUNTY CLERK SERVICES | 1,894,985 | 1,886,255 | (8,730) | 1,876,877 | (9,378) |
| DISABILITY ACCESS | 8,424,249 | 7,937,835 | (486,414) | 5,490,603 | (2,447,232) |
| EARTHQUAKE SAFETY PROGRAM | 440,000 | 590,000 | 150,000 | 590,000 | 0 |
| ENTERTAINMENT COMMISSION | 861,464 | 851,356 | (10,108) | 875,315 | 23,959 |
| FACILITIES MGMT & OPERATIONS | 40,692,393 | 45,788,116 | 5,095,723 | 50,922,979 | 5,134,863 |
| FLEET MANAGEMENT | 991,055 | 990,923 | (132) | 1,125,655 | 134,732 |
| GRANTS FOR THE ARTS | 11,888,347 | 12,787,639 | 899,292 | 12,814,723 | 27,084 |
| IMMIGRANT AND LANGUAGE SERVICES | 1,841,055 | 2,009,655 | 168,600 | 2,026,021 | 16,366 |
| JUSTIS PROJECT - CITY ADM OFFICE | 3,481,495 | 3,397,792 | (83,703) | 3,425,758 | 27,966 |
| LIVING WAGE / LIVING HEALTH (MCO/HCAO) | 3,297,163 | 3,722,140 | 424,977 | 3,820,910 | 98,770 |
| MEDICAL EXAMINER | 6,191,525 | 11,406,772 | 5,215,247 | 6,738,758 | (4,668,014) |
| MOSCONE EXPANSION PROJECT | 1,700,000 | 3,400,000 | 1,700,000 | 0 | (3,400,000) |
| NEIGHBORHOOD BEAUTIFICATION | 1,865,000 | 1,840,000 | (25,000) | 1,380,000 | (460,000) |
| PROCUREMENT SERVICES | 5,106,654 | 5,366,628 | 259,974 | 5,544,031 | 177,403 |
| PUBLICITY AND ADVERTISING | 0 | 0 | 0 | 0 | 0 |
| REAL ESTATE SERVICES | 26,874,789 | 27,414,519 | 539,730 | 29,921,138 | 2,506,619 |
| REPRODUCTION SERVICES | 6,025,989 | 6,853,219 | 827,230 | 6,799,546 | (53,673) |
| RISK MANAGEMENT / GENERAL | 14,325,471 | 18,305,849 | 3,980,378 | 18,376,381 | 70,532 |
| TOURISM EVENTS | 73,465,907 | 73,595,485 | 129,578 | 74,688,351 | 1,092,866 |
| TREASURE ISLAND | 1,758,079 | 1,924,948 | 166,869 | 1,848,550 | (76,398) |
| VEHICLE & EQUIPMENT MAIN & FUELING | 25,949,934 | 30,375,336 | 4,425,402 | 31,070,417 | 695,081 |
| GENERAL SERVICES AGENCY - CITY ADMIN | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ADM – CITY ADMINISTRATOR’S OFFICE

FY 2013-14

The Department’s proposed FY 2013-14 budget has increased by \$26,341,866 largely due to:

- Increased spending on capital projects, including the Moscone Expansion Project, a new emergency generator and fire alarm system at City Hall, the Alemany Market repaving, and various building improvements related to American’s with Disabilities Act (ADA) compliance;
- Increased insurance premium costs for commercial properties owned by the City;
- Relocation of the Medical Examiner’s office to a new, seismically-safe facility;
- Increased costs for vehicle maintenance and fuel;
- Increased salary costs due to increased demand for services from the 311 Call Center, Reproduction Services, and the Facilities and Operations programs; and
- New rent payments for 1155 Market Street and increased debt service for City-owned properties.

FY 2014-15

The Department’s proposed FY 2014-15 budget has decreased by \$2,169,592 from the Mayor’s proposed FY 2013-14 budget largely due to completion of one-time projects, such as the relocation of the Medical Examiner’s Office.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 717.61 FTEs, which are 28.99 FTEs more than the 688.62 FTEs in the original FY 2012-13 budget. This represents a 4.2% increase in FTEs from the original FY 2012-13 budget. The increase in FTEs results from reductions in attrition savings, allowing the Department to hire vacant positions, and increases in temporary salaries for the 311 Call Center. The Department is also requesting new positions including:

- One Senior Administrative Analyst to support the Budget and Planning Unit in the City Administrator’s Office;
- One Junior Management Assistant in the Immigrant and Language Services program;
- Two Clerks and one Graphic Artist in Reproduction Services to handle increased demand for services; and

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **ADM – CITY ADMINISTRATOR’S OFFICE**

- Planner III, Manager I, and Administrative Analyst positions in Facilities Management and Operations in preparation for the new public safety building.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 732.98 FTEs, which are 15.37 FTEs more than the 717.61 FTEs in the Mayor’s proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor’s proposed FY 2013-14 budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$243,048,043 in FY 2013-14, are \$18,892,394 or 8.4% more than FY 2012-13 revenues of \$224,155,649. General Fund support of \$51,837,570 in FY 2013-14 is \$7,449,472 or 16.8% more than FY 2012-13 General Fund support of \$44,388,098.

FY 2014-15

The Department's revenues of \$245,839,929 in FY 2014-15 are 2,791,886 or 1.1% more than FY 2013-14 estimated revenues of \$243,048,043. General Fund support of \$46,876,092 in FY 2014-15 is \$4,961,478 or 9.6% less than FY 2013-14 General Fund support of \$51,837,570.

COMMENTS

FY 2013-14

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$798,772 in FY 2013-14. Of the \$798,772 in recommended reductions, \$614,367 are ongoing savings and \$184,405 are one-time savings. These reductions would still allow an increase of \$25,543,094 or 9.5% in the Department’s FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$674,479 in FY 2014-15, which are ongoing savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ADM - Administration

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---------------------------------------|--|----|-----------|-------------|---------|----------|------------|----|--------|----|-----------|-----------|
| | FTE | | Amount | | Savings | | FTE | | Amount | | Savings | |
| | From | To | From | To | From | To | From | To | From | To | From | To |
| | FFO - 311 Call Center | | | | | | | | | | | |
| Temporary Salaries | | | \$418,331 | \$371,331 | | \$47,000 | x | x | | | | |
| Mandatory Fringe Benefits | | | \$12,509 | \$11,103.60 | | \$1,405 | x | x | | | | |
| | <i>Total Savings \$48,405</i> | | | | | | | | | | | |
| | The Mayor's proposed FY 2013-14 budget increases temporary salaries by \$250,000 in the 311 Call Center. The recommended reduction of \$47,000 is consistent with the 311 Call Center's operational need and FY 2014-15 budgeted expenditures. | | | | | | | | | | | |
| Other Current Expenses | | | \$382,500 | \$354,781 | | \$27,719 | x | x | | | \$382,500 | \$354,781 |
| | Reduced to reflect anticipated expenses on actual software and technology services based off documentation provided by the department. | | | | | | | | | | | |
| Professional and Specialized Services | | | \$51,000 | \$35,000 | | \$16,000 | x | x | | | | |
| | Department is requesting a one-time \$16,000 increase in this line-item. Of this amount, \$6,000 is allotted for "enhanced security," which is not necessary for delivering program services. The remaining \$10,000 of the increase, allocated for software licences, can be covered by the amount previously budgeted. | | | | | | | | | | | |
| | AUA-Animal Welfare | | | | | | | | | | | |
| Training | | | \$10,000 | \$7,500 | | \$2,500 | x | x | | | \$10,000 | \$7,500 |
| | Reduction reflects historical expenditures. | | | | | | | | | | | |
| Materials and Supplies | | | \$253,000 | \$223,000 | | \$30,000 | x | x | | | \$253,000 | \$223,000 |
| | Department is requesting an increase of \$50,000 (from the previous year total of \$203,000 to \$253,000) to cover the increased cost of animal medicines and new equipment. The Budget and Legislative Analyst's recommendation provides for a 10 percent increase, consistent with the expected increase in the cost of medicines. | | | | | | | | | | | |
| Equipment Purchase | | | \$96,034 | \$71,034 | | \$25,000 | x | x | | | | |
| | Reduce to reflect actual price plus sales tax for one new F250 CNG truck and one new Prius. | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ADM - Administration

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|-------------------------------|---|--------|-------------|-------------|----|----|-------------------------|--------|-------------|-------------|----|----|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T |
| | From | To | From | To | | | From | To | From | To | | |
| Attrition Savings--Misc. | (1.35) | (1.80) | (\$89,901) | (\$118,391) | x | | (1.35) | (1.80) | (\$91,069) | (\$121,977) | x | |
| Mandatory Fringe Benefits | | | (\$35,960) | (\$47,356) | x | | | | (\$36,428) | (\$48,791) | x | |
| | Total Savings \$39,886 | | | | | | Total Savings \$43,271 | | | | | |
| | The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount. | | | | | | Ongoing savings. | | | | | |
| | FAC-City Administrator's Office | | | | | | | | | | | |
| Travel | | | \$11,700 | \$7,500 | x | | | | \$11,700 | \$7,500 | x | |
| | Reduction reflects projected expenditures for FY 2013-14. | | | | | | Ongoing reduction. | | | | | |
| Senior Administrative Analyst | 0.77 | 0.00 | \$74,965 | \$0 | x | | 1.00 | 0.00 | \$98,552 | \$0 | x | |
| Mandatory Fringe Benefits | | | \$29,986 | \$0 | x | | | | \$39,421 | \$0 | x | |
| | Total Savings \$104,951 | | | | | | Total Savings \$137,973 | | | | | |
| | City Administrator's Office is requesting 1.00 FTE new Senior Administrative Analyst position to handle programmatic responsibilities in the Budget and Planning Department. However, the program has four vacant analyst positions, as well as already having a Senior Administrative Analyst on staff. The department should be able handle responsibilities with current FY staffing levels if current vacancies are filled. | | | | | | Ongoing reduction. | | | | | |
| Attrition Savings--Misc. | (1.29) | (1.94) | (\$132,565) | (\$196,068) | x | | (1.29) | (1.94) | (\$134,316) | (\$196,068) | x | |
| Mandatory Fringe Benefits | | | (\$53,026) | (\$76,961) | x | | | | (\$53,726) | (\$76,961) | x | |
| | Total Savings \$87,438 | | | | | | Total Savings \$84,987 | | | | | |
| | The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount. | | | | | | Ongoing savings. | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ADM - Administration

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|---------------------------------------|---|--------|------------|-------------|-----------|----|------------|--------|--------|------------|-------------|-----------|---------|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T | |
| | From | To | From | To | | | Savings | To | From | To | | | Savings |
| | AME - County Clerk Services | | | | | | | | | | | | |
| Professional and Specialized Services | | | \$61,130 | \$43,000 | \$18,130 | x | | | | \$61,130 | \$43,000 | \$18,130 | x |
| | Department has agreed to this reduction to match expected spending patterns. | | | | | | | | | | | | |
| Materials and Supplies | | | \$110,000 | \$90,000 | \$20,000 | x | | | | \$110,000 | \$90,000 | \$20,000 | X |
| | Recommended reduction reflects expected actual expenditures over next two fiscal years. | | | | | | | | | | | | |
| | FFN - Immigrant and Language Services | | | | | | | | | | | | |
| Junior Management Assistant | 0.77 | 0.00 | \$51,853 | \$0 | \$51,853 | x | | 1.00 | 0.00 | \$68,490 | \$0 | \$68,490 | x |
| Mandatory Fringe Benefits | | | \$20,741 | \$0 | \$20,741 | x | | | | \$27,396 | \$0 | \$27,396 | x |
| | Total Savings \$72,594 | | | | | | | | | | | | |
| | Program currently has a vacancy open for a 1842 Management Assistant that hasn't been filled since December of 2012. Program should fill all open permanent positions before requesting additional staff. | | | | | | | | | | | | |
| | ASG - Medical Examiner | | | | | | | | | | | | |
| Attrition Savings--Misc | (0.11) | (1.11) | (\$13,021) | (\$137,813) | \$124,792 | x | | (0.11) | (1.11) | (\$13,202) | (\$140,040) | \$126,838 | x |
| Mandatory Fringe Benefits | | | (\$5,208) | (\$55,125) | \$49,917 | x | | | | (\$5,281) | (\$56,016) | \$50,735 | x |
| | Total Savings \$174,709 | | | | | | | | | | | | |
| | The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount. | | | | | | | | | | | | |
| Equipment Purchase | | | \$184,151 | \$109,151 | \$75,000 | x | x | | | | | | |
| | Reduce to reflect actual price plus sales tax for 3 new Ford Econoline Cargo Vans and one new Ford Escape Hybrid. | | | | | | | | | | | | |
| Training | | | \$29,240 | \$17,000 | \$12,240 | x | | | | \$29,240 | \$17,000 | \$12,240 | x |
| | Reduction reflects what department has traditionally spent on trainings based on the last three budget years. | | | | | | | | | | | | |
| | Ongoing reduction. | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ADM - Administration

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|------------------------|--|----|-----------|-----------|----------|-------|------------|----|-----------|-----------|----------|-------|
| | FTE | | Amount | | | | FTE | | Amount | | | |
| | From | To | From | To | Savings | GF 1T | From | To | From | To | Savings | GF 1T |
| Other Current Expenses | | | \$383,968 | \$363,968 | \$20,000 | x | | | \$383,968 | \$363,968 | \$20,000 | |
| | Department is requesting an increase in this line-item from \$303,968 to \$383,968 (for an \$80,000 increase). Of the \$80,000 increase over the current year's budget, \$40,000 was to make up for a cut in materials and supplies, while another \$20,000 was intended for refrigerator maintenance costs. That leaves \$20,000 that is beyond departmental needs. | | | | | | | | | | | |
| | FCC - Procurement Services | | | | | | | | | | | |
| Other Current Expenses | | | \$101,650 | \$81,650 | \$20,000 | x | | | | | | |
| | This line-item refers to software licensing fees related to the e-procurement system. The department has carry-forward funds from FY 2012-13 to pay for expenditures in FY 2013-14. | | | | | | | | | | | |

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|--------------|------------------|-----------|-----------|-----------|
| General Fund | | \$184,405 | \$614,367 | \$798,772 |
| | Non-General Fund | \$0 | \$0 | \$0 |
| Total | | \$184,405 | \$614,367 | \$798,772 |

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|--------------|------------------|----------|-----------|-----------|
| General Fund | | \$0 | \$674,479 | \$674,479 |
| | Non-General Fund | \$0 | \$0 | \$0 |
| Total | | \$0 | \$674,479 | \$674,479 |

CITY AND COUNTY OF SAN FRANCISCO
BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

REVISED 6/18/2013

June 17, 2013*

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 19, 2013* Meeting, 10:00 a.m.

| | | |
|-----|--|----|
| RET | Retirement System | 1 |
| HSS | Health Service System | 7 |
| DHR | Department of Human Resources | 15 |
| LIB | Public Library | 23 |
| FIR | Fire Department | 35 |
| DEM | Department of Emergency Management | 46 |
| POL | Police Department..... | 53 |
| PDR | Public Defender | 62 |
| DAT | District Attorney | 67 |
| CRT | Superior Court..... | 73 |
| SHF | Sheriff | 77 |
| ADP | Adult Probation..... | 85 |

* Corrected date.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$22,638,975 budget for FY 2013-14 is \$2,041,133 or 9.9% more than the original FY 2012-13 budget of \$20,597,842.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 97.99 FTEs, which are 1.40 FTEs more than the 96.59 FTEs in the original FY 2012-13 budget. This represents a 1.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$22,638,975 in FY 2013-14 are \$1,997,315 or 10.0% more than FY 2012-13 revenues of \$20,641,660. The Department does not receive General Fund revenues.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$23,585,983 budget for FY 2014-15 is \$947,008 or 4.2% more than the Mayor's proposed FY 2013-14 budget of \$22,638,975.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 99.96 FTEs, which are 1.97 FTEs more than the 97.99 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$23,585,983 in FY 2014-15 are \$947,008 or 4.2% more than FY 2013-14 estimated revenues of \$22,638,975. The Department does not receive General Fund revenues.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **RET – RETIREMENT SYSTEM**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$232,210 in FY 2013-14. Of the \$232,210 in recommended reductions, \$168,700 are ongoing savings and \$63,510 are one-time savings. These reductions would still allow an increase of \$1,808,923 or 8.8% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$597,460 in FY 2014-15. Of the \$597,460 in recommended reductions, \$347,460 are ongoing savings and \$250,000 are one-time savings. These reductions would still allow an increase of \$349,548 or 1.5% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **RET – RETIREMENT SYSTEM**

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|--------------------------------|--|--|--|--|--|
| RETIREMENT SYSTEM | | | | | |
| ADMINISTRATION | 1,513,005 | 1,617,539 | 104,534 | 1,733,331 | 115,792 |
| EMPLOYEE DEFERRED COMP PLAN | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| INVESTMENT | 3,030,848 | 3,201,735 | 170,887 | 3,629,192 | 427,457 |
| RETIREMENT SERVICES | 15,160,905 | 16,676,188 | 1,515,283 | 17,052,331 | 376,143 |
| RETIREMENT SYSTEM | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$2,041,133 largely due to:

- Increases in mandated salaries and fringe benefits.
- Increases due to office relocation.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$947,008 largely due to increases in mandated salaries and fringe benefits and two proposed new Senior Security Analyst positions.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 97.99 FTEs, which are 1.4 FTEs more than the 96.59 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 positions has increased by net 1.4 FTEs due to three new positions, offset by position deletions and other adjustments. The three new positions include:

- One 0941 Manager VI as a Risk Manager in the Investment Program;
- One 1842 Management Assistant to provide administrative support for all communications activities for both the San Francisco Employee Retirement System (SFERS) and the San Francisco Deferred Compensation Plan (SFDCP); and
- One Senior Personnel Analyst, partially funded from the Human Resources Department, to support the Department's payroll, personnel, and recruitment activities.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **RET – RETIREMENT SYSTEM**

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 99.96 FTEs, which are 1.97 FTEs more than the 97.99 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The Department has requested two new Senior Security Analysts positions in the Investment Program.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$22,638,975 in FY 2013-14 are \$1,997,315 or 10.0% more than FY 2012-13 revenues of \$20,641,660. The Department does not receive General Fund revenues.

Specific changes in the Department's FY 2013-14 revenues include increases in San Francisco Employee Retirement System (SFERS) assets and charges for the Employee Deferred Compensation Plan, which fully covers the cost of the services.

FY 2014-15

The Department's revenues of \$23,585,983 in FY 2014-15 are \$947,008 or 4.2% more than FY 2013-14 estimated revenues of \$22,638,975. The Department does not receive General Fund revenues.

Specific changes in the Department's FY 2014-15 revenues include increases in SFERS assets and charges for the Employee Deferred Compensation Plan, which fully covers the cost of the services.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$232,210 in FY 2013-14. Of the \$232,210 in recommended reductions, \$168,700 are ongoing savings and \$63,510 are one-time savings. These reductions would still allow an increase of \$1,808,923 or 8.8% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$597,460 in FY 2014-15. Of the \$597,460 in recommended reductions, \$347,460 are ongoing savings and \$250,000 are one-time savings. These reductions would still allow an increase of \$349,548 or 1.5% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

RET - Retirement System

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|-------------------------------------|--|--------|-------------|-------------|-----------|----|------------|----|-------------|-----------|-----------|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | From | To | From | To | | |
| | EDC- Employee Deferred Compensation Plan | | | | | | | | | | | |
| Travel | | | \$5,000 | \$3,000 | \$2,000 | | | | \$5,000 | \$3,000 | \$2,000 | |
| | The department has historically underspent for travel over the last three years. | | | | | | | | | | | |
| Professional & Specialized Services | | | \$300,000 | \$275,000 | \$25,000 | | | | \$300,000 | \$275,000 | \$25,000 | |
| | The department has historically underspent for professional services over the last three years. | | | | | | | | | | | |
| | FDD-Retirement Services | | | | | | | | | | | |
| Professional & Specialized Services | | | \$1,063,400 | \$963,400 | \$100,000 | | | | \$1,063,400 | \$813,400 | \$250,000 | x |
| | The Department has historically underspent for professional services over the last three years. The Budget and Legislative Analyst's recommendations provides for \$250,000 related to moving expenses while accounting for historical expenditures. | | | | | | | | | | | |
| Materials & Supplies | | | \$215,000 | \$200,000 | \$15,000 | | | | \$215,000 | \$200,000 | \$15,000 | |
| | The department has historically underspent for materials and supplies over the last three years. | | | | | | | | | | | |
| Attrition Savings | (5.02) | (5.52) | (\$442,837) | (\$486,944) | \$44,107 | | x | | | | | |
| Mandatory Fringe Benefits | | | (\$194,808) | (\$214,211) | \$19,403 | | x | | | | | |
| | Total Savings \$63,510 | | | | | | | | | | | |
| | Due to the number of vacancies and expected hire dates, the Budget and Legislative Analyst recommends increasing the attrition savings from (5.02) FTEs to (5.52) FTEs. | | | | | | | | | | | |
| | FED-Administration | | | | | | | | | | | |
| Travel | | | \$20,000 | \$15,000 | \$5,000 | | | | \$20,000 | \$15,000 | \$5,000 | |
| | The department has historically underspent for travel over the last three years. | | | | | | | | | | | |
| Training | | | \$9,700 | \$5,000 | \$4,700 | | | | \$9,700 | \$5,000 | \$4,700 | |
| | The department has historically underspent for training over the last three years. | | | | | | | | | | | |
| Professional & Specialized Services | | | \$583,600 | \$568,600 | \$15,000 | | | | \$583,600 | \$568,600 | \$15,000 | |
| | Ongoing Savings | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

RET - Retirement System

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|-----------------------------|---|----|----------|---------|---------|----|------------|------|--------|-----------|-----------|-----------|---------|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT | |
| | From | To | From | To | | | From | To | From | To | | | Savings |
| | The department is requesting a \$15,000 increase for graphic design and photography services related to the Department's communications including the Annual Report and member newsletters, however the Department has historically underspent for professional services over the last three years. The Budget and Legislative Analyst does not recommend the increase as the Department can absorb the new services in existing resources. | | | | | | | | | | | | |
| Other Current Expenses | | | \$10,000 | \$8,000 | \$2,000 | | | | | \$10,000 | \$8,000 | \$2,000 | |
| | The department has historically underspent for other current expense over the last three years. | | | | | | | | | | | | |
| | FDF - Investment | | | | | | | | | | | | |
| Financial System Supervisor | | | | | | | | 1.54 | 0.00 | \$196,613 | \$0 | \$196,613 | |
| Mandatory Fringe Benefits | | | | | | | | | | \$82,147 | \$0 | \$82,147 | |
| | Total Savings | | | | | | | | | | \$278,760 | | |
| | The 1.54 FTE 1670 Financial Systems Supervisors are salary placeholders for new senior security analyst classifications that will need to be created in FY 14-15. The Budget and Legislative Analyst recommends not approving these new positions in the FY 2014-15 budget until the classifications are created. | | | | | | | | | | | | |

FY 2013-14

Total Policy Recommendations

| | One-Time | Ongoing | Total |
|------------------|-----------------|------------------|------------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$63,510 | \$168,700 | \$232,210 |
| Total | \$63,510 | \$168,700 | \$232,210 |

FY 2014-15

Total Policy Recommendations

| | One-Time | Ongoing | Total |
|------------------|------------------|------------------|------------------|
| General Fund | \$0 | \$0 | \$0 |
| Non-General Fund | \$250,000 | \$347,460 | \$597,460 |
| Total | \$250,000 | \$347,460 | \$597,460 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$9,115,128 budget for FY 2013-14 is \$2,562,892 or 39.12 % more than the original FY 2012-13 budget of \$6,552,236.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 45.78 FTEs, which are 10.68 FTEs more than the 35.10 FTEs in the original FY 2012-13 budget. This represents a 30.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues are \$173,355 in FY 2013-14 are \$6,000 or 3.5% more than revenues in FY 2012-13 of \$167,355. The Department's Non-General Fund recoveries are \$4,303,238 in FY 2013-14, which is \$1,316,860 or 44.1% more than FY 2012-13 non-General Fund recoveries of \$2,986,378. General Fund support of \$4,811,890 in FY 2013-14 is \$1,246,032 or 35% more than FY 2012-13 General Fund support of \$3,565,858.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$9,630,226 budget for FY 2014-15 is \$515,098 or 5.7% more than the Mayor's proposed FY 2013-14 budget of \$9,115,128.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 48.39 FTEs, which are 2.61 FTEs more than the 45.78 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 5.7% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues in FY 2014-15 are \$173,355, which is the same amount budgeted for FY 2013-14. The Department's Non-General Fund recoveries of \$4,515,855 in FY 2014-15, are \$212,617 or 5% more than FY 2013-14 estimated Non-General Fund recoveries of \$4,303,238. General Fund support of \$5,114,371 in FY 2014-15 is \$302,481 or 6.3% more than FY 2013-14 General Fund support of \$4,811,890.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HSS – HEALTH SERVICES SYSTEM**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$409,765 in FY 2013-14. Of the \$409,765 in recommended reductions, \$247,260 are ongoing savings and \$162,505 are one-time savings. These reductions would still allow an increase of \$2,153,127 or 32.8% in the Department's FY 2013-14 budget.

Approximately 53% or \$217,175 of these recommendations will result in savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$435,000 in FY 2014-15. Of the \$435,000 in recommended reductions, \$349,000 are ongoing savings and \$86,000 are one-time savings. These reductions would still allow an increase of \$80,098 or 0.9% in the Department's FY 2014-15 budget.

Approximately 53% or \$230,550 of these recommendations will result in savings to the City's General Fund in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HSS – HEALTH SERVICES SYSTEM**

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 <u>Budget</u> | FY 2013- 2014 <u>Proposed</u> | Increase/ Decrease from FY 2012- 2013 <u>2013</u> | FY 2014- 2015 <u>Proposed</u> | Increase/ Decrease from FY 2013- 2014 <u>2014</u> |
|------------------------------|-----------------------------------|-------------------------------------|--|-------------------------------------|--|
| HEALTH SERVICE SYSTEM | <u>6,552,236</u> | <u>9,115,128</u> | <u>2,562,892</u> | <u>9,630,226</u> | <u>515,098</u> |
| HEALTH SERVICE SYSTEM | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$2,562,892 largely due to:

- 10.68 FTE additional positions and the associated salary and fringe benefit costs; and
- New expanded lease space at 1145 Market Street.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$515,098 largely due to:

- Annualization of the salary and fringe benefit costs for the new positions added in FY 2012-13.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 45.78 FTEs, which are 10.68 FTEs more than the 35.10 FTEs in the original FY 2012-13 budget. This represents a 30.4% increase in FTEs from the original FY 2012-13 budget.

- 1.0 FTE position was added during the current FY;
- 1.71 FTE positions are proposed to be added due to a reduction in Attrition Savings;
- 0.58 FTE temporary salary positions are proposed to be added; and
- 7.39 FTE positions would be new positions, including (a) two new positions to negotiate and monitoring contracts, (b) one new Data Analytics Manager position which was recently hired, (c) three new positions for direct operations due to increased workload from Project Emerge and the consolidation of flexible benefits, (d) one new position to provide administrative assistance to the Director and Chief Operating Officer, and (e) three new positions for a new Wellness Program, as summarized in the Table below.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

| New Position Classification | New Position Title | Number of New Positions in FY 2013-14 | Total Cost of Positions Salaries and Benefits in FY 2013-14 | Total Annualized Number of Positions | Total Cost of Positions Salaries and Benefits in FY 2014-15 |
|------------------------------------|--|--|--|---|--|
| 0923 | Manager II (Contract Compliance) | .77 | \$132,772 | 1.0 | \$178,781 |
| 1824 | Principal Administrative Analyst (Contract Compliance) | .77 | 121,912 | 1.0 | 285,778 |
| 0931 | Manager III (Data Analytics Manager) | 1.0 | 184,168 | 1.0 | 190,966 |
| 1209 | Benefits Technician (Operations) | .77 | 70,156 | 1.0 | 94,521 |
| 1210 | Benefits Analyst (Operations) | 1.54 | 162,863 | 2.0 | 219,550 |
| 1827 | Administrative Services Manager (Administrative) | .77 | 107,982 | 1.0 | 145,148 |
| 0931 | Manager III (Wellness) | .77 | 141,009 | 1.0 | 190,966 |
| 1823 | Senior Administrative Analyst (Wellness) | .50 | 69,518 | 1.0 | 143,905 |
| 1842 | Management Assistant (Wellness) | .50 | 55,883 | 1.0 | 116,032 |
| Total | | 7.39 | \$1,046,263 | 10.0 | \$1,565,647 |

FY 2014-15

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 48.39 FTEs, which are 2.61 FTEs more than the 45.78 FTEs in the Mayor’s proposed FY 2013-14 budget. This represents a 5.7% increase in FTEs from the Mayor’s proposed FY 2013-14 budget.

- All of the increase in positions is a result of the annualization of the new positions added in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues are \$173,355 in FY 2013-14 are \$6,000 or 3.5% more than revenues in FY 2012-13 of \$167,355. The Department’s Non-General Fund recoveries are \$4,303,238 in FY 2013-14, which is \$1,316,860 or 44.1% more than FY 2012-13 non-General Fund recoveries of \$2,986,378. General Fund support of \$4,811,890 in FY 2013-14 is \$1,246,032 or 35% more than FY 2012-13 General Fund support of \$3,565,858.

Specific changes in the Department’s FY 2013-14 revenues include:

- All of the increases are a direct result of the increases in the HSS budget which are primarily offset by General Fund and non-General Fund recoveries.
- Approximately 47% of the HSS budget is funded with non-General Fund revenues and approximately 53% of the HSS budget is funded with General Fund revenues.

FY 2014-15

The Department's revenues in FY 2014-15 are \$173,355, which is the same amount budgeted for FY 2013-14. The Department’s Non-General Fund recoveries of \$4,515,855 in FY 2014-15, are \$212,617 or 5% more than FY 2013-14 estimated Non-General Fund recoveries of \$4,303,238. General Fund support of \$5,114,371 in FY 2014-15 is \$302,481 or 6.3% more than FY 2013-14 General Fund support of \$4,811,890.

Specific changes in the Department’s FY 2014-15 revenues include:

- All of the increases are a direct result of the increases in the HSS budget which are primarily offset by General Fund and non-General Fund recoveries.
- Approximately 47% of the HSS budget is funded with non-General Fund revenues and approximately 53% of the HSS budget is funded with General Fund revenues.

COMMENTS:

FY 2013-14

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HSS – HEALTH SERVICES SYSTEM**

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$409,765 in FY 2013-14. Of the \$409,765 in recommended reductions, \$247,260 are ongoing savings and \$162,505 are one-time savings. These reductions would still allow an increase of \$2,153,127 or 32.8% in the Department's FY 2013-14 budget.

Approximately 53% or \$217,175 of these recommendations will result in savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$435,000 in FY 2014-15. Of the \$435,000 in recommended reductions, \$349,000 are ongoing savings and \$86,000 are one-time savings. These reductions would still allow an increase of \$80,098 or 0.9% in the Department's FY 2014-15 budget. Approximately 53% or \$230,550 of these recommendations will result in savings to the City's General Fund in FY 2014-15.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

HSS - Health Services System

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | | | |
|-------------------------------|---|------|-----------|----------|----------|----|----|------------|---------------|----------|-----|----------|----------|----|--|--|
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT | | |
| | From | To | From | To | | | | From | To | From | To | | | | | |
| Rents/Leases-Bldgs | HSS - HSS Administration | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |
| Benefit Technician | 0.77 | 0.00 | \$46,581 | \$0 | \$46,581 | x | x | 1.00 | 0.00 | \$61,526 | \$0 | \$61,526 | x | x | | |
| Mandatory Fringe Benefits | | | \$23,575 | \$0 | \$23,575 | x | x | | | \$32,995 | \$0 | \$32,995 | x | x | | |
| | Total Savings | | | | \$70,156 | | | | Total Savings | | | | \$94,521 | | | |
| | Delete the requested new lower-level 1209 Benefit Technician position as the Department is already requesting two other higher-level new 1210 Benefit Analyst positions within the Operations Division. | | | | | | | | | | | | | | | |
| Manager III | 0.77 | 0.50 | \$100,720 | \$65,408 | \$35,312 | x | x | | | | | | \$0 | | | |
| Mandatory Fringe Benefits | | | \$41,089 | \$26,687 | \$14,402 | x | x | | | | | | \$0 | | | |
| | Total Savings | | | | \$49,714 | | | | Total Savings | | | | \$0 | | | |
| | Reduce the requested new 0931 Manager III position as a new Wellness Manager position from 0.77 FTE to 0.50 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program in HSS. The Controller's report is anticipated to be issued in the Fall of 2013. | | | | | | | | | | | | | | | |
| Senior Administrative Analyst | 0.50 | 0.33 | \$48,678 | \$32,127 | \$16,551 | x | x | | | | | | \$0 | | | |
| Mandatory Fringe Benefits | | | \$20,840 | \$13,756 | \$7,084 | x | x | | | | | | \$0 | | | |
| | Total Savings | | | | \$23,635 | | | | Total Savings | | | | \$0 | | | |
| | Reduce the requested new 1823 Senior Administrative Analyst position for a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program in HSS and the hiring of a new Wellness Manager. The Controller's report is anticipated to be issued in the Fall of 2013. As recommended above, the new Wellness Manager would be hired on January 1, 2014 and would be responsible for the hiring of this new Senior Administrative Analyst position. | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

HSS - Health Services System

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | |
|---------------------------|---|--------|------------|-------------|-----------|----|-------------------------|------------|--------|------------|-------------|-----------|----|----|
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT |
| | From | To | From | To | | | | From | To | From | To | | | |
| Management Assistant | 0.50 | 0.33 | \$38,214 | \$25,221 | \$12,993 | x | x | | | | | \$0 | | |
| Mandatory Fringe Benefits | | | \$17,669 | \$11,662 | \$6,007 | x | x | | | | | \$0 | | |
| | Total Savings | | | | \$19,000 | | Total Savings \$0 | | | | | | | |
| | Reduce the requested new 1842 Management Assistant position for a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program in HSS and the hiring of a new Wellness Manager. The Controller's report is anticipated to be issued in the Fall of 2013. As recommended above, the new Wellness Manager would be hired on January 1, 2014 and would be responsible for the hiring of this new Management Assistant position. | | | | | | | | | | | | | |
| Temp Salaries Misc | 0.86 | | \$73,000 | \$23,000 | \$50,000 | x | | | | \$73,000 | \$23,000 | \$50,000 | x | |
| Mandatory Fringe Benefits | | | \$5,766 | \$1,817 | \$3,949 | x | | | | \$5,766 | \$1,817 | \$3,949 | x | |
| | Total Savings | | | | \$53,949 | | Total Savings \$53,949 | | | | | | | |
| | Reduce Temporary salaries to current year budgeted levels, particularly given the number of new positions requested in the FY 2013-14 budget. | | | | | | | | | | | | | |
| Attrition Savings | (0.47) | (2.00) | (\$41,184) | (\$175,251) | \$134,067 | x | | (0.47) | (2.00) | (\$41,785) | (\$177,809) | \$136,024 | x | |
| Mandatory Fringe Benefits | | | (\$18,199) | (\$77,443) | \$59,244 | x | | | | (\$19,811) | (\$84,317) | \$64,506 | x | |
| | Total Savings | | | | \$193,311 | | Total Savings \$200,530 | | | | | | | |
| | Increase Attrition Savings to 2.0 FTE positions given a higher level of Attrition Savings currently budgeted and the number of new positions being requested in the FY 2013-14 budget. | | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|-------------------------|------------------|------------------|------------------|
| General Fund | \$86,128 | \$131,048 | \$217,175 |
| Non-General Fund | \$76,377 | \$116,212 | \$192,590 |
| Total | \$162,505 | \$247,260 | \$409,765 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|-------------------------|-----------------|------------------|------------------|
| General Fund | \$45,580 | \$184,970 | \$230,550 |
| Non-General Fund | \$40,420 | \$164,030 | \$204,450 |
| Total | \$86,000 | \$349,000 | \$435,000 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$77,883,343 budget for FY 2013-14 is \$3,940,686 or 5.3% more than the original FY 2012-13 budget of \$73,942,657.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 135.87 FTEs, which are 12.10 FTEs more than the 123.77 FTEs in the original FY 2012-13 budget. This represents a 9.8% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$66,515,888 in FY 2013-14, are \$1,951,788 or 3.0% more than FY 2012-13 revenues of \$64,564,100. General Fund support of \$11,367,455 in FY 2013-14 is \$1,988,898 or 21.2% more than FY 2012-13 General Fund support of \$9,378,557.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$78,486,233 budget for FY 2014-15 is \$602,890 or 0.8% more than the Mayor's proposed FY 2013-14 budget of \$77,883,343.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 132.53 FTEs, which are 3.34 FTEs less than the 135.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.5% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$67,574,881 in FY 2014-15 are \$1,058,993 or 1.6% more than FY 2013-14 estimated revenues of \$66,515,888. General Fund support of \$10,911,352 in FY 2014-15 is \$456,103 or 4.0% less than FY 2013-14 General Fund support of \$11,367,455.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HRD – HUMAN RESOURCES**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$141,221 in FY 2013-14. Of the \$141,221 in recommended reductions, \$71,221 are ongoing savings and \$70,000 are one-time savings. These reductions would still allow an increase of \$3,799,465 or 5.1% in the Department's FY 2013-14 budget. In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$7,068 to the General Fund.

Together, these recommendations will result in \$148,289 savings to the City's General Fund in FY 2013-14. **YEAR TWO: FY 2014-15**

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$76,330 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$526,560 or 0.7% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HRD – HUMAN RESOURCES

SUMMARY OF PROGRAM EXPENDITURES:

| | FY 2012- 2013 | FY 2013- 2014 | Decrease from FY 2012- 2013 | FY 2014- 2015 | Decrease from FY 2013-2014 |
|----------------------------------|--------------------------|--------------------------|--|--------------------------|---------------------------------------|
| Program | Budget | Proposed | | Proposed | |
| HUMAN RESOURCES | | | | | |
| ADMINISTRATION | 833,056 | 1,094,180 | 261,124 | 1,154,069 | 59,889 |
| CLASS AND COMPENSATION | 603,795 | 480,605 | (123,190) | 497,796 | 17,191 |
| EMPLOYEE RELATIONS | 4,291,925 | 5,484,599 | 1,192,674 | 4,637,378 | (847,221) |
| EQUAL EMPLOYMENT OPPORTUNITY | 1,145,098 | 1,487,528 | 342,430 | 1,608,755 | 121,227 |
| RECRUIT/ ASSESS/ CLIENT SERVICES | 7,317,440 | 7,725,039 | 407,599 | 7,880,668 | 155,629 |
| WORKERS COMPENSATION | 58,991,898 | 60,925,530 | 1,933,632 | 62,003,215 | 1,077,685 |
| WORKFORCE DEVELOPMENT | 759,445 | 685,862 | (73,583) | 704,352 | 18,490 |
| HUMAN RESOURCES | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$3,940,686 largely due to:

- Increases in salaries and mandatory fringe benefits and professional services related to the Employee Relations Division's Labor Project budget due to anticipated contract negotiations for City employees.
- Increases in salaries and mandatory fringe benefits related to the establishment of the Citywide Leave Management Unit which will address the many of Federal, State, and local laws governing employee leave and the corresponding relationships with the City's leave programs.
- Increases in City departments' costs for workers compensation claims, administered by DHR.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$602,890 largely due to increases in mandatory fringe benefits and professional services.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 135.87 FTEs, which are 12.10 FTEs more than the 123.77 FTEs in the original FY 2012-13 budget. This represents a 9.8% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 positions has increased by 12.10 FTEs due to 13 new positions (12.93 FTEs) in FY 2013-14 and other adjustments:

- Three 1820 Junior Administrative Analysts for the Mayor's Innovation Fellows Program.
- Three 1281 Senior Employee Relations Representatives (limited term) and one 1840 Junior Management Assistant for the Labor Project.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HRD – HUMAN RESOURCES**

- One 0923 Manager II and one 1824 Principal Administrative Analyst for the new Citywide Leave Management Unit.
- One new 8141 Worker's Compensation Adjuster to address 150 active claims for the Juvenile Probation Department and Fine Arts Museum.
- One new 2825 Senior Health Educator to comply with the requirements of Senate Bill 863 that regulates the operations of Medical Provider Networks.
- Four 1202 Personnel Clerk that are currently temporary positions and are funded through a work order with the Controller's Office.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 132.53 FTEs, which are 3.34 FTEs less than the 135.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.5% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

This decrease primarily due to the termination of the three limited term 1281 Senior Employee Relations Representatives.

INTERIM EXCEPTIONS

- The Department has requested approval of 3 1820 Junior Administrative Analyst positions as an interim exception. The Budget and Legislative Analyst does not recommend approval of the three positions for the Mayor's Innovation Fellows Program as interim exceptions because they do not meet a critical need of the department and therefore do not need to be hired on July 1, 2013. Unlike the City Hall Fellows Program for recent college graduates, the Innovation Fellows Program is directed at individuals with more work experience and is not be tied to an academic calendar.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$66,515,888 in FY 2013-14, are \$1,951,788 or 3.0% more than FY 2012-13 revenues of \$64,564,100. General Fund support of \$11,367,455 in FY 2013-14 is \$1,988,898 or 21.2% more than FY 2012-13 General Fund support of \$9,378,557.

Specific changes in the Department's FY 2013-14 revenues include increases in expenditure recovery due to increases in services provided to other departments.

FY 2014-15

The Department's revenues of \$67,574,881 in FY 2014-15 are \$1,058,993 or 1.6% more than FY 2013-14 estimated revenues of \$66,515,888. General Fund support of \$10,911,352 in FY 2014-15 is \$456,103 or 4.0% less than FY 2013-14 General Fund support of \$11,367,455.

Specific changes in the Department's FY 2014-15 revenues include increases in expenditure recoveries due to increases in services provided to other departments.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HRD – HUMAN RESOURCES

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$141,221 in FY 2013-14. Of the \$141,221 in recommended reductions, \$71,221 are ongoing savings and \$70,000 are one-time savings. These reductions would still allow an increase of \$3,799,465 or 5.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$7,068 to the General Fund.

Together, these recommendations will result in \$148,289 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$76,330 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$526,560 or 0.7% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

HRD - Human Resources

| Object Title | FY 2013-14 | | | | | | | | FY 2014-15 | | | | | | | |
|-------------------------------------|---|------|-----------|-----------|----|----|------|------|------------|-----------|-----------|------------|---|--|--|--|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT | | | | |
| | From | To | From | To | | | From | To | From | To | | | | | | |
| FC8 - Equal Employment Opportunity | | | | | | | | | | | | | | | | |
| Principal Administrative Analyst | 0.77 | 0.00 | \$86,762 | \$0 | | | | 1.00 | 0.00 | \$114,063 | \$0 | \$114,063 | x | | | |
| Mandatory Fringe Benefits | | | \$35,150 | \$0 | | | | | | \$49,804 | \$0 | \$49,804 | x | | | |
| Senior Administrative Analyst | | | | | | | | | | | | | | | | |
| Analyst | 0.00 | 0.77 | \$0 | \$74,964 | | | | 0.00 | 1.00 | \$0 | \$98,552 | (\$98,552) | x | | | |
| Mandatory Fringe Benefits | | | \$0 | \$32,094 | | | | | | \$0 | \$45,352 | (\$45,352) | x | | | |
| | Total Savings \$14,854 | | | | | | | | | | | | | | | |
| | A new 1823 Senior Administrative Analyst is recommended in the place of a proposed 1824 Principal Administrative Analyst for the new Citywide Leave Management Unit. The responsibilities and functions of the new position can be carried out by the 1823 classification. | | | | | | | | | | | | | | | |
| FC4 - Employee Relations | | | | | | | | | | | | | | | | |
| Temporary Salaries | | | \$666,380 | \$616,380 | | | | | | | | | | | | |
| | The Department has increased Temporary Salaries from \$320,529 in FY 2012-13 to \$666,380 in FY 2013-14 to pay for staff to support labor contract negotiations. In addition, the Department is proposing 3.00 FTE new limited tenure Senior Employee Relations Representatives and 1.00 FTE Junior Management Analyst to support labor contract negotiations. The recommended reduction of \$50,000 is consistent with the Department's staffing plan and will provide sufficient resources for labor contract negotiations in FY 2013-14. | | | | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$400,000 | \$380,000 | | | | | | \$200,000 | \$180,000 | \$20,000 | x | | | |
| | The Department has increased Professional and Specialized Services in this division from \$100,000 in FY 2012-13 to \$400,000 in FY 2013-14 to pay for outside lead negotiators and for the use of arbitrators and actuarial services. However the Department has historically underspent for Professional and Specialized Services. The recommended reduction is consistent with historical expenditures for the prior fiscal years and will provide sufficient resources for labor contract negotiations in FY 2013-14. | | | | | | | | | | | | | | | |
| FCW - Administration | | | | | | | | | | | | | | | | |
| Professional & Specialized Services | | | \$36,367 | \$30,000 | | | | | | \$36,367 | \$30,000 | \$6,367 | x | | | |
| | Reduce to reflect historical departmental expenditures on professional and specialized services. | | | | | | | | | | | | | | | |
| Training | | | \$124,769 | \$104,769 | | | | | | \$124,769 | \$104,769 | \$20,000 | x | | | |
| | Reduce to reflect historical departmental expenditures on training. | | | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

HRD - Human Resources

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | |
|-------------------------------------|---|----|----------|----------|--------------------|------------|----|----------|----------|--------------------|
| | FTE | | Amount | | | FTE | | Amount | | |
| | From | To | From | To | | From | To | From | To | |
| Materials & Supplies | | | \$48,148 | \$38,148 | Savings \$10,000 x | | | \$48,148 | \$38,148 | Savings \$10,000 x |
| | Reduce to reflect historical departmental expenditures on materials and supplies. | | | | | | | | | |
| | FC5 - Recruit/Assess/Client Services | | | | | | | | | |
| Professional & Specialized Services | | | \$50,000 | \$30,000 | \$20,000 x | | | | | |
| | The Mayor's Budget includes \$50,000 for professional services contracts to recruit San Francisco residents for City jobs; the proposed reduction is consistent with the Department's spending plan and provides sufficient funding for these services. | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|-----------------|-----------------|------------------|
| General Fund | \$70,000 | \$71,221 | \$141,221 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$70,000 | \$71,221 | \$141,221 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|-----------------|-----------------|
| General Fund | \$0 | \$76,330 | \$76,330 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$76,330 | \$76,330 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

HRD - Human Resources

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|-----------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| NO VENDOR | SOFTWARE LICENSING FEES | Yes | 2010 | 9/27/2012 | 15,622.30 | 177.71 |
| NO VENDOR | SOFTWARE LICENSING FEES | Yes | 2010 | 9/27/2012 | 34,716.21 | 177.71 |
| GIVE SOMETHING BACK INC | OTHER OFFICE SUPPLIES | Yes | 2012 | 9/27/2012 | 56.31 | 56.31 |
| UPTIME RESOURCES | OTHER OFFICE SUPPLIES | Yes | 2010 | 9/27/2012 | 2,880.22 | 2,880.22 |
| UPTIME RESOURCES | OTHER OFFICE SUPPLIES | Yes | 2011 | 9/27/2012 | 277.34 | 277.34 |
| SHRED WORKS | OTHER CURRENT EXPENSES | Yes | 2011 | 9/27/2012 | 3,000.00 | 605.00 |
| ENERGETIX CORP | OTHER PROFESSIONAL SERVICES | Yes | 2011 | 9/27/2012 | 30,000.00 | 460.00 |
| LUNCH GEEK | FOOD | Yes | 2011 | 9/27/2012 | 4,500.00 | 1,343.53 |
| RICOH-REPRODUCTION STORE | REPRODUCTION COPIER STORE | Yes | 2010 | 9/27/2012 | 30,500.00 | 472.53 |
| RICOH-REPRODUCTION STORE | REPRODUCTION COPIER STORE | Yes | 2011 | 9/27/2012 | 3,000.00 | 199.26 |
| NO VENDOR | SOFTWARE LICENSING FEES | Yes | 2010 | 9/27/2012 | 24,590.65 | 209.34 |
| NO VENDOR | SOFTWARE LICENSING FEES | Yes | 2010 | 9/27/2012 | 24,590.64 | 209.34 |
| BAY AREA COMMUNICATION ACCESS | INTERPRETERS | No | 2011 | 9/27/2012 | 2,000.00 | 1,145.00 |
| Total Amount Return to Fund Balance | | | | | | |
| General Fund | | | | | | 8,213.29 |
| Non-General Fund | | | | | | 7,068.29 |
| | | | | | | 1,145.00 |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department's proposed \$100,894,185 budget for FY 2013-14 is \$8,495,748 or 9.2% more than the original FY 2012-13 budget of \$92,398,437.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 651.73 FTEs, which are 11.25 FTEs more than the 640.48 FTEs in the original FY 2012-13 budget. This represents 1.8% increase from the FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$43,204,185 in FY 2013-14 are \$3,755,748 or 9.5% more than FY 2012-13 revenues of \$39,448,437. General Fund support of \$57,690,000 in FY 2013-14 is \$4,740,000 or 9.0% more than FY 2012-13 General Fund Support of \$52,950,000.

YEAR TWO: FY 2014-15**Budget Changes**

The Department's proposed \$104,573,790 budget for FY 2014-15 is \$3,679,605 or 3.6% more than the proposed FY 2013-14 budget of \$100,894,185.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 653.97 FTEs, which are 2.24 FTEs more than the 651.73 FTEs in the original FY 2013-14 budget. This represents 0.3% increase from the FTEs from the original FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$44,313,790 in FY 2014-15 are \$1,109,605 or 2.6% more than FY 2013-14 revenues of \$43,204,185. General Fund support of \$60,260,000 in FY 2014-15 is \$2,570,000 or 4.5% more than FY 2013-14 General Fund Support of \$57,690,000.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **LIB – LIBRARY**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$485,420 in FY 2013-14. Of the \$485,420 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$8,010,328 or 8.7% in the Department's FY 2013-14 budget. Of these recommendations \$0 are General Fund reductions.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended encumbrances, which would allow the return of \$72,412 to the Library Preservation Fund, Library Special Revenue Fund, and the ETF-Bequests Fund.

Together, these recommendations will result in \$557,832 savings in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$500,734 in FY 2014-15. Of the \$500,734 in recommended reductions, \$490,734 are ongoing savings and \$10,000 are one-time savings. These reductions would still allow an increase of \$3,178,871 or 3.2% in the Department's FY 2014-15 budget. Of these recommendations \$0 are General Fund reductions.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: LIB – LIBRARY

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|---|----------------------------|------------------------------|---|------------------------------|---|
| PUBLIC LIBRARY | | | | | |
| ADULT SERVICES | 400,000 | 400,000 | 0 | 400,000 | 0 |
| BRANCH PROGRAM | 19,570,250 | 20,997,341 | 1,427,091 | 21,989,760 | 992,419 |
| CHILDREN'S BASELINE | 8,635,577 | 8,926,363 | 290,786 | 9,379,362 | 452,999 |
| CHILDREN'S SERVICES | 1,168,384 | 1,292,682 | 124,298 | 1,318,925 | 26,243 |
| COLLECTION TECHNICAL SERVICES | 13,466,587 | 14,086,975 | 620,388 | 15,124,752 | 1,037,777 |
| COMMUNITY PARTNERSHIPS AND PROGRAMMING | 1,400,466 | 1,024,781 | (375,685) | 1,059,084 | 34,303 |
| FACILITES | 12,757,244 | 15,212,215 | 2,454,971 | 13,818,552 | (1,393,663) |
| INFORMATION TECHNOLOGY | 6,173,935 | 8,072,934 | 1,898,999 | 7,545,799 | (527,135) |
| LIBRARY ADMINISTRATION | 11,968,453 | 13,188,705 | 1,220,252 | 15,659,966 | 2,471,261 |
| MAIN PROGRAM | 16,857,541 | 17,692,189 | 834,648 | 18,277,590 | 585,401 |
| PUBLIC LIBRARY | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$8,495,748 largely due to the following major library initiatives:

- ***Branch Library Improvement Project (BLIP) and the Post-Occupancy Enhancements Project.*** The Library is undergoing major renovations under BLIP to ensure that all branches in San Francisco are fully accessible, seismically safe, and updated with the latest technology and resources to provide library services for future generations. To date 23 branches have been completed. As the Library plans to open the last BLIP project in early 2014, the Library will undergo post-occupancy evaluations of library facilities to identify investments required to ensure that facilities are operating efficiently and meeting public and staff needs.
- ***Increase in Library hours.*** The Library is expanding its operating hours by 56 more hours per week for access to the Main Library services, bringing all libraries in San Francisco to a tiered baseline of 45, 55, and 60 hours per week, and establishing 7-day-per-week service at two thirds of the city's libraries by offering 5 additional days of service. The project aims to ensure equity of library service citywide and establish a consistent level of hours for all branches.
- ***Teen Center Learning Lab Program.*** The Library is also building a Teen Center Learning Lab Program, housed within the Main Library, to ensure that teens in San Francisco gain access to new media and technologies, foster knowledge around environment, health, and civics, and improve literacy.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **LIB – LIBRARY**

- ***Continued investment in collections and technology.*** The Library continues to invest in its print books collection but is also expanding its investment in eResources such as eBooks, eMusic, eVideo, databases, and eLearning. The Library focuses on upgrading its servers, networks, bandwidth, infrastructure and improving public access to technology to help close the City's digital divide through initiatives such as the laptop lending program and eReaders and tablets investment.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$3,679,605 due to the Teen Center and continued efforts in BLIP, Post-Occupancy Enhancements Project, and its investment in collections and technology.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2012-13

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 651.73 FTEs, which are 11.25 FTEs more than the 640.48 FTEs in the original FY 2012-13 budget. This represents a 1.8% increase from the FTEs from the original FY 2012-13 budget.

The Library is requesting 10 new positions, and a reduction in attrition savings to hire existing vacant positions, for the proposed increase in library hours. The goal for adding hours to the Library was to respond to community preferences for additional hours and demand for services and to prioritize equity of services. The Library Commission has proposed the following increase in hours:

- Glen Park– 5 additional hours
- Ingleside – 1 additional hour
- Mission Bay – 7 additional hours
- Noe Valley – 1 additional hour
- Portola – 9 additional hour
- Visitacion Valley – 6 additional hours
- Marina – 1 additional hour
- Ortega – 1 additional hour
- Park – 2 additional hours
- Western Addition – 1 additional hour
- Merced – 3 additional hours
- Main Library Services: Deaf Services Center – 19 additional hours, Library for the Blind & Print Disabled – 28 additional hours, SF History and Book Arts & Special Collections -- 9 additional hours

The schedule of increase in hours will be finalized on June 20, 2013.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **LIB – LIBRARY**

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 653.97 FTEs, which are 2.24 FTEs more than the 651.73 FTEs in the original FY 2013-14 budget. This represents 0.3% increase from the FTEs from the original FY 2013-14 budget.

This change reflects an annualizing of the positions requested for the proposed increase of 56 hours.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$43,204,185 in FY 2013-14 are \$3,755,748 or 9.5% more than FY 2012-13 revenues of \$39,448,437. General Fund support of \$57,690,000 in FY 2013-14 is \$4,740,000 or 9.0% more than FY 2012-13 General Fund Support of \$52,950,000.

Specific changes in the Department's FY 2013-14 revenues include:

- The Library receives a significant portion of its revenues from the Library Preservation Fund, which was initiated in 1994 under Proposition E, renewed in 2007 under Proposition D, and codified in Charter Section 16.109. This Charter Section requires the City to annually appropriate General Fund revenues to the Public Library equal to the percentage amount of General Fund revenues received by the Library in FY 2006-07. Therefore, as total General Fund revenues increase, the appropriation to the Library Preservation Fund increases. Revenues from the General Fund in FY 2012-13 will equal \$57,690,000 in FY2013-14 which is \$4,740,000 or 8.9% more than FY2012-13 General Fund Support of \$52,950,000.
- In addition, as codified in Charter Section 16.109, the Library Preservation Fund receives \$0.025 for every \$100 of assessed property value in the City. The proposed revenue from Property Taxes to the Library Preservation Fund in FY 2013-14 is \$39,956,000, an increase of \$2,691,000 or 7.2% more than FY2012-13 budget of \$37,265,000.
- Reliance on the Library Preservation Fund's balance increases from \$213,106 in FY 2012-13 by \$1,098,898 to \$1,312,004 in FY 2013-14.

FY 2014-15

The Department's revenues of \$44,313,790 in FY 2014-15 are \$1,109,605 or 2.6% more than FY 2013-14 revenues of \$43,204,185. General Fund support of \$60,260,000 in FY 2014-15 is \$2,570,000 or 4.5% more than FY 2013-14 General Fund Support of \$57,690,000.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: LIB – LIBRARY

Specific changes in the Department's FY 2014-15 revenues are due to Charter-required Property Tax and General allocations.

FEE LEGISLATION

| | | FY 2012-13 | FY 2013-14 | | FY 2014-15 | |
|----------|---|-------------------|-------------------|----------------|-------------------|----------------|
| File No. | Fee Description | Projected Revenue | Projected Revenue | Change from PY | Projected Revenue | Change from PY |
| 130539 | DVD late fees for adults/seniors from \$1/day & a maximum of \$5 to \$0.10/day & a maximum of \$5 for adults & \$0.05/day & a maximum of \$5. | 164,745 | 19,745 | (145,000) | 19,745 | - |
| 130539 | San Francisco History Center, scanning of photographs: \$15 per 300 dpi existing scan; \$20 per 300 dpi new scan; \$35 per 600 dpi scan, \$50 per 1,200 dpi scan; \$35 per 3,000 dpi slides, negatives or glass plates; \$1.00 per CD | 7,000 | 27,000 | 20,000 | 27,000 | - |
| 130539 | San Francisco History Center, permission to publish photographs (for commercial purpose): \$15 per project in a single type of media or \$100 per project in unlimited types of media + cost of any additional labor required due to age or condition of the photograph | - | 20,000 | 20,000 | 20,000 | - |

File 13-0539: The proposed ordinance would revise certain Library fees, as shown in the table above and as follows:

- Reduction in the existing overdue fees for DVDs to be consistent with overdue fees for other Library materials;
- Increase in fees for scanning of San Francisco History Center photographs to pay for the costs of scanning at higher resolutions than currently offered; and
- New fees for reproduction of San Francisco History Center photographs for commercial purposes.

The revenue from the fines and fees for scanning and reproduction of photographs will be dedicated to the San Francisco History Center for archival collections and supplies.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: LIB – LIBRARY

Recommendation:

Approve the proposed ordinance.

OTHER RELATED LEGISLATION

File 13-0544: The proposed ordinance amends the Administrative Code to (1) create a San Francisco Public Library gift fund; and (2) amend the procedures to accept and expend grants.

Currently, the Library does not have a gift fund to receive private gifts of cash, goods, or services. The proposed ordinance would create a gift fund to receive these private gifts, including in-kind goods or services, as a category eight fund, allowing appropriation of fund revenues without further Board of Supervisors approval.

The Budget and Legislative Analyst recommends amending the proposed ordinance to require Board of Supervisors approval by resolution of donations of a cash or market value greater than \$100,000.

The proposed ordinance would exclude grants from non-profit organizations to the Library to support the Library's activities from the existing Administrative Code provision requiring Board of Supervisors approval by resolution of the acceptance and expenditure of grants of \$100,000 or more. Under the proposed ordinance, the Controller would prescribe the rules for the acceptance and expenditure of such funds.

The Budget and Legislative Analyst recommends amending the proposed ordinance to delete this provision. Under the Budget and Legislative Analyst's recommendation, grants from non-profit organizations of \$100,000 or more would continue to require Board of Supervisors approval by resolution.

Recommendations:

Amend the proposed ordinance to (1) require Board of Supervisors approval by resolution of donations of a cash or market value of \$100,000 or more; and (2) delete the provision excluding grants to the Library from non-profit organizations from the requirement that the Board of Supervisors approve by resolution the acceptance and expenditure of grants of \$100,000 or more.

Approve the proposed ordinance, as amended.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: LIB – LIBRARY

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$485,420 in FY 2013-14. Of the \$485,420 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$8,010,328 or 8.7% in the Department's FY 2013-14 budget. Of these recommendations \$0 are General Fund reductions.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended encumbrances, which would allow the return of \$72,412 to the Library Preservation Fund, Library Special Revenue Fund, and the ETF-Bequests Fund.

Together, these recommendations will result in \$557,832 savings in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$500,734 in FY 2014-15. Of the \$500,734 in recommended reductions, \$490,734 are ongoing savings and \$10,000 are one-time savings. These reductions would still allow an increase of \$3,178,871 or 3.2% in the Department's FY 2014-15 budget. Of these recommendations \$0 are General Fund reductions.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

Library

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|------------------------|--|----|------------|------------|------------|----|------------|----|--------|------------|------------|------------|----|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | Savings | GF | 1T |
| | From | To | From | To | | | From | To | | | | | |
| | EGG - Information Technology | | | | | | | | | | | | |
| GF-TIS-Telephone (AAO) | | | \$ 818,885 | \$ 458,165 | \$ 360,720 | | | | | \$ 824,199 | \$ 458,165 | \$ 366,034 | |
| | Based on projected actual need of \$458,165. | | | | | | | | | | | | |
| | CBF - Children's Services | | | | | | | | | | | | |
| Minor Furnishings | | | \$ 10,000 | \$ 6,500 | \$ 3,500 | | | | | \$ 10,000 | \$ 6,500 | \$ 3,500 | |
| | FY 2012-13 actuals are projected to be \$5,500. FY 2012-13 budget was \$5,000. It would cost an extra \$500 to close out encumbrances. Our recommended reduction of \$3,500 provides for \$6,500, an increase of \$1,500 or 30%. | | | | | | | | | | | | |
| | EIB - Library Admin | | | | | | | | | | | | |
| Copy Machine | | | \$ 18,000 | \$ 16,800 | \$ 1,200 | | | | | \$ 18,000 | \$ 16,800 | \$ 1,200 | |
| | The Library anticipates 10% above the 3-year historical average of \$15,300, which is a projected actual need of \$16,800. | | | | | | | | | | | | |
| Temp-Regular-Misc | | | \$ 72,000 | \$ 67,000 | \$ 5,000 | | | | | \$ 72,000 | \$ 67,000 | \$ 5,000 | |
| | Projected actual need of \$67,000. | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

Library

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | | | | | |
|-----------------------------|---|----|--------|---------|---------|---------|------------|------|--------|------|----|---------|--------|---------|--------|--------|--------|---|
| | FTE | | Amount | | | | FTE | | Amount | | | | | | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT | | | | |
| EEF - Main Program | | | | | | | | | | | | | | | | | | |
| Freight/Delivery | | | \$ | 80,000 | \$ | 50,000 | | | | | \$ | 80,000 | \$ | 50,000 | \$ | 30,000 | | |
| | Projected actual need of \$50,000. | | | | | | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | | | | | | |
| EGH - Facilities | | | | | | | | | | | | | | | | | | |
| Equipment Purchase - Budget | | | | | | | | | | | | \$ | 40,000 | \$ | 30,000 | \$ | 10,000 | x |
| | Reduction of \$10k for Media Van based on price quotes provided by SFPL. The Library agrees with recommendation. | | | | | | | | | | | | | | | | | |
| Other Materials & Supplies | | | \$ | 185,000 | \$ | 145,000 | | | | | \$ | 185,000 | \$ | 145,000 | \$ | 40,000 | | |
| | Based on projected actual need of \$145,000. | | | | | | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | | | | | | |
| Other Equip Maint | | | \$ | 286,058 | \$ | 241,058 | | | | | \$ | 286,058 | \$ | 241,058 | \$ | 45,000 | | |
| | The 5 year average of actual expenditures is approximately \$115,000. Increase from FY 2012-13 budget of \$210,520 to FY 2013-14 is due to the Library moving \$50,538 from 02799 Other Professional Services and \$25,000 from 081 W6 Work Order with Real Estate. However, the projected underspending for FY 2012-13 budget of \$210,520 is \$45,000. Reduce requested amount by historical underspending. | | | | | | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|-------------|-------------------|-------------------|
| General Fund | \$ - | \$ - | \$ - |
| Non-General Fund | \$ - | \$ 485,420 | \$ 485,420 |
| Total | \$ - | \$ 485,420 | \$ 485,420 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|-------------------|-------------------|
| General Fund | \$ - | \$ - | \$ - |
| Non-General Fund | \$ 10,000 | \$ 490,734 | \$ 500,734 |
| Total | \$ 10,000 | \$ 490,734 | \$ 500,734 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

LIB - Public Library

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|----------------------------------|---------------------------------|-----------------------------|------------------------------|--|------------------------|---------------------------|
| Y M C A OF SAN FRANCISCO | PLBINT LIBRARY INTERIM SERVICES | | 06/06/2011 | 02/19/2013 | 21,600 | 1,200 |
| NO VENDOR | NKEY NO PROJECT | | 03/19/2004 | 09/27/2012 | 10,240 | 10,240 |
| J C X EXPENDABLES | NKEY NO PROJECT | | 12/13/2011 | 09/27/2012 | 700 | 28 |
| DIRECT MAIL CENTER | NKEY NO PROJECT | | 07/21/2011 | 09/27/2012 | 80,000 | 3,202 |
| ARC | NKEY NO PROJECT | | 07/12/2011 | 09/27/2012 | 4,948 | 838 |
| EN POINTE TECHNOLOGIES SALES INC | NKEY NO PROJECT | | 06/28/2012 | 10/02/2012 | 6,029 | 3,598 |
| EN POINTE TECHNOLOGIES SALES INC | NKEY NO PROJECT | | 06/28/2012 | 10/02/2012 | 2,456 | 1,591 |
| EN POINTE TECHNOLOGIES SALES INC | NKEY NO PROJECT | | 06/28/2012 | 10/02/2012 | 45,445 | 13,856 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

LIB - Public Library

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|---|-----------------------------|------------------------------|--|------------------------|---------------------------|
| MIDWEST LIBRARY SERVICE | PLB008 LIBRARY SPECIAL COLLECTION-HISTO | | 07/18/2011 | 09/27/2012 | 5,000 | 951 |
| MIDWEST LIBRARY SERVICE | NKEY NO PROJECT | | 02/27/2012 | 09/27/2012 | 1,500 | 264 |
| MIDWEST LIBRARY SERVICE | NKEY NO PROJECT | | 08/04/2011 | 10/09/2012 | 120,000 | 36,645 |
| | | | | | | |
| | | | | | - | - |
| Total Amount Return to Fund Balance | | | | | | 72,412.18 |
| General Fund | | | | | | - |
| Non-General Fund | | | | | | 72,412.18 |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department's proposed \$334,306,104 budget for FY 2013-14 is \$8,233,291 or 2.5% more than the original FY 2012-13 budget of \$326,072,813.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,466.77 FTEs, which are 4.26 FTEs more than the 1,462.51 FTEs in the original FY 2012-13 budget. This represents a 0.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$118,473,351 in FY 2013-14, are \$7,528,921 or 6.8% more than FY 2012-13 revenues of \$110,944,430. General Fund support of \$215,832,753 in FY 2013-14 is \$704,370 or 0.3% more than FY 2012-13 General Fund support of \$215,128,383.

YEAR TWO: FY 2014-15**Budget Changes**

The Department's proposed \$346,212,615 budget for FY 2014-15 is \$11,906,511 or 3.6% more than the Mayor's proposed FY 2013-14 budget of \$334,306,104.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,469.47 FTEs, which are 2.7 FTEs more than the 1,466.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$120,484,589 in FY 2014-15 are \$2,011,238 or 1.7% more than FY 2013-14 estimated revenues of \$118,473,351. General Fund support of \$225,728,026 in FY 2014-15 is \$9,895,273 or 4.6% more than FY 2013-14 General Fund support of \$215,832,753.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FIR-FIRE**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,300,408 in FY 2013-14. Of the \$1,300,408 in recommended reductions, \$1,249,788 are ongoing savings and \$50,620 are one-time savings. These reductions would still allow an increase of \$6,932,883 or 2.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$15,339 to the General Fund.

Together, these recommendations will result in \$1,315,747 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,664,778 in FY 2014-15. Of the \$1,664,778 in recommended reductions, \$1,453,874 are ongoing savings and \$210,904 are one-time savings. These reductions would still allow an increase of \$10,241,733 or 3.1% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FIR-FIRE**

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|-----------------------------------|----------------------------|------------------------------|---|------------------------------|---|
| FIRE DEPARTMENT | | | | | |
| ADMINISTRATION & SUPPORT SERVICES | 32,864,218 | 33,013,379 | 149,161 | 33,907,633 | 894,254 |
| CUSTODY | 715,735 | 1,621,500 | 905,765 | 2,555,500 | 934,000 |
| FIRE GENERAL | 1,278,096 | 1,455,251 | 177,155 | 1,358,000 | (97,251) |
| FIRE SUPPRESSION | 275,128,440 | 281,241,048 | 6,112,608 | 290,868,254 | 9,627,206 |
| GRANT SERVICES | 0 | 0 | 0 | 0 | 0 |
| PREVENTION & INVESTIGATION | 11,919,164 | 12,618,199 | 699,035 | 13,171,984 | 553,785 |
| TRAINING | 4,167,160 | 4,256,727 | 89,567 | 4,351,244 | 94,517 |
| WORK ORDER SERVICES | 0 | 100,000 | 100,000 | 0 | (100,000) |
| FIRE DEPARTMENT | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$8,233,291 largely due to:

- An increase in fringe benefit costs;
- Purchases of new equipment, including nine ambulances, eight Fire Prevention vehicles, 8 defibrillators, and 8 gurneys;
- Funding of two new positions and two existing positions in the Bureau of Fire Prevention;
- An increase in overtime spending based on expected retirements; and
- Two firefighter academies.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$11,906,511 largely due to:

- An increase in fringe benefit costs;
- The opening of a new fire station in the Mission Bay area, scheduled to open in the fall of 2014, which will be staffed entirely with overtime;
- One firefighter academy; and
- An increase in overtime spending due to the opening of a new fire station in the Mission Bay area.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FIR-FIRE**

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,466.77 FTEs, which are 4.26 FTEs more than the 1,462.51 FTEs in the original FY 2012-13 budget. This represents a 0.3% change in FTEs from the original FY 2012-13 budget.

There are two new positions in FY 2013-14 budget representing:

- 0.77 FTE: Lieutenant position in the Fire Prevention program, due to increased workload in the Bureau of Fire Prevention;
- 0.77 FTE: Senior IS Programmer Analyst, due to increased workload in the Bureau of Fire Prevention and advancements in technology within the Department, resulting in the need for additional IT staff..

The remaining 2.46 increase in FTEs is due to a decrease in Attrition Savings, and does not represent an increase in positions.

The Mayor's proposed budget includes funding for two H-2 firefighter academy classes. One class is tentatively scheduled to begin in August, 2013, and would consist of 32 new recruits consisting of 32 entry level firefighters (H-2 classifications) and 10 current fire rescue paramedic firefighter staff (H-3 classifications), assigned to ambulances, who will be transferring to the Fire Suppression division. In order to maintain the Department's level of ambulance services, the Department will re-staff the 10 fire rescue H-3 paramedic/firefighter positions vacated by the H-2 firefighter academy class with new recruits who will train as H-3 firefighter/paramedics in an 8-week class scheduled to begin in July and lasting 8 weeks.

The second academy class will be an entry level firefighter class of 36 firefighters (H-2 classifications), which is tentatively scheduled to start in January, 2014, allowing for a May, 2013 entry into the workforce. The 78 firefighter positions completing the two academy classes are filling current vacancies and therefore do not represent an increase in FTEs in the Department's FTE count.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,469.47 FTEs, which are 2.7 FTEs more than the 1,466.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget. The increase is due to the annualization of the two new positions described above and other adjustments.

The Department and the Mayor's Office are proposing one firefighter academy class, consisting 42 firefighters starting in August, 2014, allowing for a December, 2014 entry into the workforce. 32 firefighters in the class will be entry-level fighters and 10 fire rescue paramedics assigned to the Department's ambulances, whose positions would be backfilled in July 2014, prior to their entering the academy class. The 42 firefighter positions are filling

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FIR-FIRE**

current vacancies and therefore do not represent an increase in FTEs in the Department's FTE count.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$118,473,351 in FY 2013-14, are \$7,528,921 or 6.8% more than FY 2012-13 revenues of \$110,944,430. General Fund support of \$215,832,753 in FY 2013-14 is \$704,370 or 0.03% more than FY 2012-13 General Fund support of \$215,128,383.

Specific changes in the Department's FY 2013-14 revenues include:

- A retroactive supplemental reimbursement for Medi-Cal ambulance transports divided between FY 2012-13 and FY 2013-14 and the continuing increased supplemental reimbursement for ambulance transports;
- An expected continuing increase in State Public Safety Sales Tax funds (0.5% of the State's 7.5% Sales Tax rate) as a result of the improving economy across the State; and
- An expected continuing increase in Fire Prevention revenues, due to the increase of construction activities across the City.

FY 2014-15

The Department's revenues of \$120,484,589 in FY 2014-15 are \$2,011,238 or 1.7% more than FY 2013-14 estimated revenues of \$118,473,351. General Fund support of \$225,728,026 in FY 2014-15 is \$9,895,273 or 4.6% more than FY 2013-14 General Fund support of \$215,832,753.

Specific changes in the Department's FY 2014-15 revenues include an expected continuing increase in State Public Safety Sales Tax funds (0.5% of the State's 7.5% Sales Tax rate) as a result of the improving economy across the State

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FIR-FIRE**

Fee Legislation

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

| File No. | Fee Description | FY 2012-13 Original Revenue | Total Increase in FY 2013-14 | Annualized Revenue Thereafter | % Cost Recovery |
|-----------------|---|--|---|--|--------------------------------------|
| | Increasing inspection fee for additional inspection fees from \$110 per hour to \$115 per hour. | | | | |
| | Increases the pre-application plan review fee from \$220 to \$230 for the first two hours and \$115 each additional hour. | | | | |
| 13-0546 | Increases re-inspection fee from \$220 to \$230 for the first hour and \$115 for each additional hour. | \$2,399,200 | \$525,250 | \$2,491,310 | 98 – 100% depending on the fee |
| | Increases the overtime fee for inspections from \$131 per hour to \$133 per hour. | | | | |
| | Increases water flow information fee from \$110 to \$115. | | | | |

Recommendation:

Approve the proposed fee resolution. The Budget and Legislative Analyst notes that the proposed Fire Department budget is balanced based on the assumption that the fee legislation shown above will be approved.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,300,408 in FY 2013-14. Of the \$1,300,408 in recommended reductions, \$1,249,788 are ongoing savings and \$50,620 are one-time savings. These reductions would still allow an increase of \$6,932,883 or 2.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$15,339 to the General Fund.

Together, these recommendations will result in \$1,315,747 savings to the City's General Fund in FY 2013-14.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FIR-FIRE**

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,664,778 in FY 2014-15. Of the \$1,664,778 in recommended reductions, \$1,453,874 are ongoing savings and \$210,904 are one-time savings. These reductions would still allow an increase of \$10,241,733 or 3.1% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

FIR - Fire

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---|---|--------|-------------|-------------|-----------|----|-------------------------|--------|-------------|---------------|-------------|-----------|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T |
| | From | To | From | To | | | Savings | To | From | To | | |
| AAD - Administration & Support Services | | | | | | | | | | | | |
| Stationary Engineer | 1.00 | 0.00 | \$76,556 | \$0 | \$76,556 | x | | | \$77,497 | \$0 | \$77,497 | x |
| Mandatory Fringe Benefits | | | \$36,358 | 0 | \$36,358 | x | | | \$39,539 | \$0 | \$39,539 | x |
| | Total Savings | | | | \$112,914 | | Total Savings \$117,036 | | | | | |
| | Delete vacant 7334 Stationary Engineer position which has been vacant since July 1, 2011. | | | | | | | | | | | |
| Services of Other Departments | | | \$3,297,147 | \$2,997,147 | \$300,000 | x | | | \$3,060,954 | \$2,760,954 | \$300,000 | x |
| | Reduce work order for services with Department of Technology (DT) to reflect actual costs. Per DT, Citywide expenditures for the Motorola contract for radios will be reduced by \$1 million per year over the next four years. This reduction reflects the Department's portion. | | | | | | | | | | | |
| Services of Other Departments | | | \$4,325,620 | \$4,300,000 | \$25,620 | x | x | | \$4,454,577 | \$4,350,000 | \$104,577 | x |
| | Reduce Auto Maintenance by \$25,620 based on new vehicle purchases and historical expenditures which have not exceeded \$4,300,000 in past three fiscal years. | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (1.04) | (2.11) | (\$97,537) | (\$197,537) | \$100,000 | x | | (1.04) | (2.09) | (\$99,074) | (\$199,074) | \$100,000 |
| Mandatory Fringe Benefits | | | (\$41,993) | (85,046) | \$43,053 | x | | | (\$45,780) | (\$91,987.89) | \$46,208 | |
| | Total Savings | | | | \$143,053 | | Total Savings \$146,208 | | | | | |
| | Increase attrition savings for civilian (miscellaneous) salaries based on a projected salary surplus in FY 2012-13 for civilian employees. | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

FIR - Fire

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | |
|-------------------------------|--|--------|----------------------|------------------|-----------|------------------|----|----------------------|------------------|-----------|
| | FTE | | Amount | | | FTE | | Amount | | |
| | From | To | From | To | Savings | From | To | From | To | Savings |
| AEC - Fire Suppression | | | | | | | | | | |
| Equipment Purchase | | | | | | | | \$1,089,990 | \$983,663 | \$106,327 |
| | | | | | | | | | | |
| Premium Pay - Uniform | | | \$10,437,132 | \$10,737,132 | \$300,000 | x | | \$10,620,444 | \$10,320,444 | \$300,000 |
| Mandatory Fringe Benefits | | | \$2,298,256 | 2,364,316 | \$66,060 | x | | \$2,671,041 | \$2,595,591.02 | \$75,450 |
| | | | <i>Total Savings</i> | <i>\$366,060</i> | | | | <i>Total Savings</i> | <i>\$375,450</i> | |
| | Reduction based on FY 2012-13 projected uniform premium pay expenditures, and use of overtime in lieu of permanent salaries to meet the Department's fire station and ambulance staffing requirements, which results in a decrease in the associated premium pay. | | | | | Ongoing savings. | | | | |
| Attrition Savings - Uniform | (312.00) | (8.75) | (\$38,314,194) | (\$38,533,868) | \$219,674 | x | | (\$38,191,610) | (\$38,541,610) | \$350,000 |
| Mandatory Fringe Benefits | | | (\$13,028,045) | (13,102,741) | \$74,696 | x | | (\$14,380,796) | (\$14,512,586) | \$131,790 |
| | | | <i>Total Savings</i> | <i>\$294,370</i> | | | | <i>Total Savings</i> | <i>\$481,790</i> | |
| | The Department decreased their attrition savings for uniform positions in FY 2013-14 by \$219,647 although the Department has a projected surplus for uniform salaries in FY 2012-13 due to the use of overtime to fill permanent positions. The recommended reduction is consistent with the Department's baseline budget and ongoing practice to use overtime in lieu of permanent salaries to meet the Department's fire station and ambulance staffing requirements. | | | | | Ongoing savings. | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

FIR - Fire

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|-------------------------------------|---|----|-----------|----------|----------|-------|------------|----|----------|----------|----------|-------|
| | FTE | | Amount | | | | FTE | | Amount | | | |
| | From | To | From | To | Savings | GF 1T | From | To | From | To | Savings | GF 1T |
| City Grant Programs | AGE - Fire General | | | | | | | | | | | |
| | | | \$100,000 | \$75,000 | \$25,000 | x | x | | | | | |
| | Reduce by \$25,000 based on no budget being provided by the Department for \$100,000 in "seed funding" provided for design and construction of Marina Earthquake Memorial. \$75,000 is sufficient to begin development of design and plans in Year 1 of the project, as Department intends to do in FY 2013-14. | | | | | | | | | | | |
| | ATR - Training | | | | | | | | | | | |
| Professional & Specialized Services | | | \$80,000 | \$65,000 | \$15,000 | x | | | \$80,000 | \$65,000 | \$15,000 | x |
| | Reduction based on historical expenditures which have not exceeded \$59,080 in past two fiscal years. | | | | | | | | | | | |
| Materials & Supplies | | | \$63,390 | \$45,000 | \$18,390 | x | | | \$63,390 | \$45,000 | \$18,390 | x |
| | Reduction based on historical expenditures which have not exceeded \$40,000 in past two fiscal years. | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|---------------------|-------------------------|-----------------|--------------------|--------------------|
| General Fund | | \$50,620 | \$1,249,788 | \$1,300,408 |
| | Non-General Fund | \$0 | \$0 | \$0 |
| Total | | \$50,620 | \$1,249,788 | \$1,300,408 |

FY 2014-15

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|---------------------|-------------------------|------------------|--------------------|--------------------|
| General Fund | | \$210,904 | \$1,453,874 | \$1,664,778 |
| | Non-General Fund | \$0 | \$0 | \$0 |
| Total | | \$210,904 | \$1,453,874 | \$1,664,778 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

FIR - Fire

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|--------------------------------------|-----------------------------|------------------------------|--|------------------------|---------------------------|
| AEOLIAN MECHANICAL INC | Other Equipment Maintenance | Yes | 2011 | 9/27/2012 | 5,000.00 | 2,500.00 |
| THE PRESIDIO TRUST | Other Building Maintenance Services | Yes | 2011 | 4/26/2013 | 9,500.00 | 4,746.00 |
| AEOLIAN MECHANICAL INC | Other Equipment Maintenance | Yes | 2011 | 11/16/2012 | 10,000.00 | 3,500.00 |
| AEOLIAN MECHANICAL INC | Other Equipment Maintenance | Yes | 2011 | 9/27/2012 | 9,000.00 | 4,000.00 |
| CALIFORNIA DIESEL & POWER | Other Equipment Maintenance | Yes | \$2,012 | 9/27/2012 | 1,942.00 | 433.00 |
| CALIFORNIA DIESEL & POWER | Other Equipment Maintenance Supplies | Yes | \$2,012 | 9/27/2012 | 718.00 | 160.00 |
| Total Amount Return to Fund Balance | | | | | | 15,339.00 |
| General Fund | | | | | | 15,339.00 |
| Non-General Fund | | | | | | - |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department's proposed \$69,657,820 budget for FY 2013-14 is \$21,982,900 or 46.1% more than the original FY 2012-13 budget of \$47,674,920.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 244.55 FTEs, which are 0.85 FTE more than the 243.70 FTEs in the original FY 2012-13 budget. This represents a 0.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$25,021,736 in FY 2013-14, are \$19,397,376 or 344.9% more than FY 2012-13 revenues of \$5,624,360. General Fund support of \$44,636,084 in FY 2013-14 is \$2,585,524 or 6.1% more than FY 2012-13 General Fund support of \$42,050,560.

YEAR TWO: FY 2014-15**Budget Changes**

The Department's proposed \$69,736,280 budget for FY 2014-15 is \$78,460 or 0.1% more than the Mayor's proposed FY 2013-14 budget of \$69,657,820.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 248.97 FTEs, which are 4.42 FTEs more than the 244.55 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$25,109,599 in FY 2014-15 are \$87,863 or 0.4% more than FY 2013-14 estimated revenues of \$25,021,736. General Fund support of \$44,626,681 in FY 2014-15 is \$9,403 or 0.02% less than FY 2013-14 General Fund support of \$44,636,084.

RECOMMENDATIONS**YEAR ONE: FY 2013-14**

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$77,556 in FY 2013-14, of which are \$73,897 are one-time savings and \$3,659 are ongoing savings. These reductions would still allow an increase of \$21,905,344, or 45.9 percent in the Department's FY 2013-14 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **ECD – EMERGENCY MANAGEMENT**

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$625 to the General Fund.

Together, these recommendations will result in \$78,181 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$3,681 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$74,779, or 0.01 percent in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ECD – EMERGENCY MANAGEMENT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|--------------------------------------|----------------------------|------------------------------|---|------------------------------|---|
| EMERGENCY COMMUNICATIONS | 40,316,575 | 43,231,194 | 2,914,619 | 43,189,893 | (41,301) |
| EMERGENCY SERVICES | 6,471,790 | 26,285,716 | 19,813,926 | 26,407,242 | 121,526 |
| FALSE ALARM PREVENTION | 754,297 | 0 | (754,297) | 0 | 0 |
| OUTDOOR PUBLIC WARNING SYSTEM | 132,258 | 140,910 | 8,652 | 139,145 | (1,765) |
| EMERGENCY MANAGEMENT | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$21,982,900 largely due to:

- The inclusion of \$22,901,903 in pass-through Homeland Security grants, to be expended by the Urban Areas Security Initiative, which had previously been accepted mid-year through the City's Accept and Expend process. Therefore, while the FY 2013-14 budget has increased by \$21,982,900, the amount included in the Department's budget for operations has decreased by \$919,003;
- The funding of a class of 10 dispatchers beginning in January, 2014.
- The funding of several large technology projects, approved by the Committee on Information Technology (COIT), including the final year to upgrade the City's Computer Aided Dispatch (CAD) System, a planning project for replacement of the City's public safety radio system and the building of a wireless broadband data network across the seven-county Bay Area dedicated to public safety agencies.

These increases are offset by other reductions, such as the transfer of the administration of the Police Emergency Alarm Ordinance, which requires companies and individuals who have emergency alarms to obtain an annual license and to meet specific operating standards, from the Department to the Treasurer and Tax Collector.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$78,460 largely due to:

- The inclusion of \$22,917,367 in pass-through Homeland Security grants, to be expended by the Urban Areas Security Initiative, which had previously been accepted mid-year through the City's Accept and Expend process. Therefore, while the FY 2014-15 budget has increased by \$78,460, the amount included in the Department's budget for operations has decreased by \$22,838,907;
- The continued funding of several large COIT-approved technology projects described above.

These increases are offset by other reductions, such as decreases in Professional and Contractual Services as well as the completion of capital projects funded in previous fiscal years.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **ECD – EMERGENCY MANAGEMENT**

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 244.55FTEs, which are 0.85 FTE more than the 243.70 FTEs in the original FY 2012-13 budget. This represents a 0.3% increase in FTEs from the original FY 2012-13 budget.

- The Department is adding one new off-budget Project Management position to oversee the planning phase of the public safety radio system.
- The Department is hiring 10 new 8238 Public Safety Communications Dispatchers, with January, 2014 start dates. These 10 8238 Public Safety Communications Dispatchers are existing positions and do not result in an increase in FTE count.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 248.97 FTEs, which are 4.42 FTEs more than the 244.55 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

- The Department has decreased Attrition Savings, resulting in their FTE count increasing by 5.35 FTEs due to the annualization of the 10 8238 Public Safety Communications Dispatchers.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$25,021,736 in FY 2013-14, are \$19,397,376 or 344.9% more than FY 2012-13 revenues of \$5,624,360. General Fund support of \$44,636,084 in FY 2013-14 is \$2,585,524 or 6.1% more than FY 2012-13 General Fund support of \$42,050,560.

Specific changes in the Department's FY 2013-14 revenues include:

- The inclusion of \$22.9 million in pass-through Homeland Security grants, which had previously been accepted through the City's Accept and Expend process.

FY 2014-15

The Department's revenues of \$25,109,599 in FY 2014-15 are \$87,863 or 0.4% more than FY 2013-14 estimated revenues of \$25,021,736. General Fund support of \$44,626,681 in FY 2014-15 is \$9,403 or 0.02% more than FY 2013-14 General Fund support of \$44,636,084.

Specific changes in the Department's FY 2014-15 revenues include:

- The continued inclusion of \$22.9 million in pass-through Homeland Security grants.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$77,556 in FY 2013-14, of which are \$73,897 are one-time savings and \$3,659 are ongoing

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ECD – EMERGENCY MANAGEMENT

savings. These reductions would still allow an increase of \$21,905,344, or 45.9 percent in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$625 to the General Fund.

Together, these recommendations will result in \$78,181 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$3,681 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$74,779, or 0.01 percent in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECD - Emergency Management

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|----------------------------|--|------|----------|----------|----------|-------|---------------------|------|--------|----------|----------|---------|---|
| | FTE | | Amount | | Savings | GF IT | FTE | | Amount | | Savings | GF IT | |
| | From | To | From | To | | | From | To | From | To | | | |
| | BIR - Emergency Communications | | | | | | | | | | | | |
| Attrition Savings | 0.00 | 0.00 | \$435 | \$0 | \$435 | x | | 0.00 | 0.00 | \$441 | \$0 | \$441 | x |
| Mandatory Fringe Benefits | | | \$124 | \$0.00 | \$124 | x | | | | \$140 | \$0 | \$140 | x |
| | Total Savings | | | | \$559 | | Total Savings \$581 | | | | | | |
| | Decrease Attrition Savings to \$0 because of positive numbers reflected in the FY 2013-14 budget which are incorrect. | | | | | | | | | | | | |
| 1042 IS Engineer - Journey | 0.46 | 0.00 | \$52,659 | \$0 | \$52,659 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | \$21,238 | \$0.00 | \$21,238 | x | x | | | | | | |
| | Total Savings | | | | \$73,897 | | | | | | | | |
| | Delete .46 FTE for 1042 IS Engineer-Journey position as a technical adjustment due to double-budgeting for the position. | | | | | | | | | | | | |
| | BIV - Emergency Services | | | | | | | | | | | | |
| Materials & Supplies | | | \$17,100 | \$14,000 | \$3,100 | x | | | | \$17,100 | \$14,000 | \$3,100 | x |
| \$0 | Reduction based on historical expenditures which did not exceed \$1,173 in FY 2012-13. | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|-----------------|----------------|-----------------|
| General Fund | \$73,897 | \$3,659 | \$77,556 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$73,897 | \$3,659 | \$77,556 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|----------------|----------------|
| General Fund | \$0 | \$3,681 | \$3,681 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$3,681 | \$3,681 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

ECD - Emergency Management

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|-------------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| NO VENDOR | Other Current Expenses | Yes | 1999 | 9/27/2012 | 9,388.00 | 20.00 |
| VERIZON WIRELESS | Communication Supplies | Yes | 2011 | 9/27/2012 | 260.00 | 173.00 |
| EN POINTE TECHNOLOGIES SALES INC | Other Equipment Maintenance | Yes | 2009 | 2/8/2013 | 32,000.00 | 432.00 |
| CITY OF OAKLAND | Payments to Other Governments | No | 2011 | 5/2/2013 | 685,346.00 | 40,866.00 |
| Total Amount Return to Fund Balance | | | | | | 41,491.00 |
| General Fund | | | | | | 625.00 |
| Non-General Fund | | | | | | 40,866.00 |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$527,568,477 budget for FY 2013-14 is \$37,622,269 or 7.7% more than the original FY 2012-13 budget of \$489,946,208.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 2,733.06 FTEs, which are 78.39 FTEs more than the 2,654.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$120,136,541 in FY 2013-14 are \$3,443,173 or 3.0% more than FY 2012-13 revenues of \$116,693,368. General Fund support of \$407,431,936 in FY 2013-14 is \$34,179,096 or 9.2% more than FY 2012-13 General Fund support of \$373,252,840.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$529,674,847 budget for FY 2014-15 is \$2,106,370 or 0.4% more than the Mayor's proposed FY 2013-14 budget of \$527,568,477.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 2,742.88 FTEs, which are 9.82 FTEs more than the 2,733.06 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.4% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$122,235,018 in FY 2014-15 are \$2,098,477 or 1.7% more than FY 2013-14 estimated revenues of \$120,136,541. General Fund support of \$407,439,829 in FY 2014-15 is \$7,893 or 0.0% more than FY 2013-14 General Fund support of \$407,431,936.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **POL – POLICE DEPARTMENT**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$2,643,149 in FY 2013-14. Of the \$2,643,149 in recommended reductions, \$1,716,195 are ongoing savings and \$926,954 are one-time savings. These reductions would still allow an increase of \$34,979,120 or 7.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$52,027 to the General Fund.

Together, these recommendations will result in \$2,695,176 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,716,195 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$390,175 or 0.1% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: POL – POLICE DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|--|----------------------------|------------------------------|---|------------------------------|---|
| POLICE | | | | | |
| AIRPORT POLICE | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| CRIME CONTROL | 0 | 0 | 0 | 0 | 0 |
| INVESTIGATIONS | 78,528,877 | 82,049,722 | 3,520,845 | 83,494,757 | 1,445,035 |
| OFFICE OF CITIZEN COMPLAINTS OPERATIONS AND ADMINISTRATION | 4,610,850 | 4,876,485 | 265,635 | 5,036,106 | 159,621 |
| PATROL | 69,261,206 | 90,089,595 | 20,828,389 | 82,262,669 | (7,826,926) |
| POLICE OPERATIONS | 275,603,051 | 290,293,469 | 14,690,418 | 297,167,261 | 6,873,792 |
| WORK ORDER SERVICES | 0 | 0 | 0 | 0 | 0 |
| | 14,297,189 | 10,636,265 | (3,660,924) | 10,639,868 | 3,603 |
| POLICE | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$37,622,269 largely due to:

- Increased salaries and benefits, largely the result of the 2-year Re-civilianization Plan. This plan, which was approved in FY 2012-13, provides for the replacement of 52 positions that are currently filled by uniform officers with civilian staff. Twenty-one positions were approved to be civilianized in FY 2012-13, and 31 positions were approved to be civilianized in FY 2013-14. In addition, the Department will hold three Police Academy Recruit Classes in FY 2013-14.
- Increased costs related to the new Public Safety Building. As part of the City's plan to replace the Hall of Justice, the Police Department will relocate to a new Public Safety Building located at 3rd Street and Mission Rock Street. The construction of the Public Safety Building is currently scheduled to be completed by June 2014. The FY 2013-14 budget shows increased costs related to the Furniture, Fixtures and Equipment for the project.
- Increased costs related to equipment purchases. The Department presented a 2-year plan to the Mayor in May 2012 to replace 90 police vehicles in two years. In FY 2013-14, the Department will replace 30 vehicles.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$2,106,370 largely due to:

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **POL – POLICE DEPARTMENT**

- Increased costs related to moving the Department from the Hall of Justice to the new Public Safety Building for Rent, Facility Services, and Maintenance. FY 2014-15 expenditures will increase by \$2,183,486 for these services.
- Increased costs related to equipment purchases. The Department presented a 2-year plan to the Mayor in May 2012 to replace 90 police vehicles in two years. In FY 2014-15, the Department will replace 60 vehicles.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 2,733.06 FTEs, which are 78.39 FTEs more than the 2,654.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

The increase in FTEs is primarily the result of the 2-year Re-civilianization Plan. This plan, which was approved in FY 2012-13, provides for the replacement of 52 positions that are currently filled by uniform officers with civilian staff. Twenty-one positions were approved to be civilianized in FY 2012-13, and 31 positions were approved to be civilianized in FY 2013-14. In addition, the Department will hold three Police Academy Recruit Classes in FY 2013-14.

The Department has also requested one new position – an 1823 – which was not approved as part of the original civilianization plan, but would civilianize the position, which provides contract administration for the Department. The uniform officer who had most recently filled this capacity retired in May 2013.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 2,742.88 FTEs, which are 9.82 FTEs more than the 2,733.06 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.4% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

These changes are primarily the result of the Re-civilianization Plan, and do not reflect new positions.

INTERIM EXCEPTIONS

The Department has requested approval of 2 positions as an interim exception. The Budget and Legislative Analyst recommends approval of 1 position as an interim exception and disapproval of 1 position.

- The interim exception for the Q082 Captain III position is recommended because it is a grant-funded position that was incorrectly omitted from the ASO. This is a technical adjustment.
- The interim exception for the 1823 Senior Administrative Analyst is not recommended because there is no critical need to fill this position as of July 1, 2013. The position was not

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **POL – POLICE DEPARTMENT**

approved in 2012 as part of the Re-civilianization Plan, and the Department has not even started interviewing for the position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$120,136,541 in FY 2013-14 are \$3,443,173 or 3.0% more than FY 2012-13 revenues of \$116,693,368. General Fund support of \$407,431,936 in FY 2013-14 is \$34,179,096 or 9.2% more than FY 2012-13 General Fund support of \$373,252,840.

Specific changes in the Department's FY 2013-14 revenues include the following increases offset by other reductions:

- An increase of \$3,934,500 in Public Safety sales tax allocation;
- An increase of \$482,188 in traffic fines for moving violations; and
- An increase in federal and state grants of \$715,421.

FY 2014-15

The Department's revenues of \$122,235,018 in FY 2014-15 are \$2,098,477 or 1.7% more than FY 2013-14 estimated revenues of \$120,136,541. General Fund support of \$407,439,829 in FY 2014-15 is \$7,893 or 0.0% more than FY 2013-14 General Fund support of \$407,431,936.

Specific changes in the Department's FY 2014-15 revenues include an increase of \$1,519,000 in Public Safety sales tax allocation and other increases.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$2,643,149 in FY 2013-14. Of the \$2,643,149 in recommended reductions, \$1,716,195 are ongoing savings and \$926,954 are one-time savings. These reductions would still allow an increase of \$34,979,120 or 7.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$52,027 to the General Fund.

Together, these recommendations will result in \$2,695,176 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,716,195 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$390,175 or 0.1% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

POL - Police Department

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | |
|-------------------------------------|--|---------|-------------|---------------|-----------|----|----|------------|----|-------------|-------------|-----------|----|----|
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT |
| | From | To | From | To | | | | From | To | From | To | | | |
| ACB - Investigations | | | | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (2.89) | (4.89) | (\$238,330) | (\$403,264) | \$164,934 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | (\$106,617) | (\$180,400) | \$73,783 | x | x | | | | | | | |
| | Total Savings | | | | \$238,717 | | | | | | | | | |
| | Increase Attrition Savings to reflect actual hiring dates for current vacant positions. The Investigations Division currently has 17 vacant positions. According to the Department, at least 8 of the vacant positions will not be filled until November 2013, and there is no current hiring plan for 2 of the positions. | | | | | | | | | | | | | |
| ACM - Operations and Administration | | | | | | | | | | | | | | |
| Services of Other Departments | | | \$8,520,483 | \$8,020,483 | \$500,000 | x | | | | \$8,138,900 | \$7,638,900 | \$500,000 | x | |
| | Reduce work order for services with Department of Technology (DT) to reflect actual costs. Per DT, expenditures for the Motorola contract for radios will be reduced by \$1 million per year over the next four years. This reduction reflects the Police Department's portion of our recommended reduction. | | | | | | | | | | | | | |
| Materials & Supplies | | | \$1,000,000 | \$800,000 | \$200,000 | x | | | | \$1,000,000 | \$800,000 | \$200,000 | x | |
| | Reduce expenditures based on historical spending and projected expenditures in FY 2013-14. | | | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (8.76) | (12.69) | (\$712,618) | (\$1,032,618) | \$320,000 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | (\$321,111) | (\$411,233) | \$90,122 | x | x | | | | | | | |
| | Total Savings | | | | \$410,122 | | | | | | | | | |
| | Increase Attrition Savings to reflect actual hiring dates for 48 current vacant positions in the Operations & Administration Division. These include 11 positions approved for Year 1 (FY 2012-13) of the Recivilianization Plan, 21 positions approved for Year 2 (FY2013-14) of the Recivilianization Plan, and 16 other vacant positions. | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

POL - Police Department

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | |
|---------------------------|---|---------|-------------|-------------|-----------|------------|----|--------|----|---------|
| | FTE | | Amount | | | FTE | | Amount | | |
| | From | To | From | To | Savings | GF | IT | From | To | Savings |
| Senior Admin Analyst | 1.00 | 0.77 | \$97,356 | \$74,964 | \$22,392 | x | x | | | |
| Mandatory Fringe Benefits | | | \$41,681 | \$32,094 | \$9,587 | x | x | | | |
| | <i>Total Savings \$31,979</i> | | | | | | | | | |
| | Disapprove the interim exception for the 1823 Senior Administrative Analyst. The Department is requesting this new position as part of its Recivilianization, although it was not approved as part of the 2 Year Recivilianization Plan in 2012. That plan approved the civilianization of 52 positions. Of the 21 positions approved for civilianization in 2012-13, only 6 have been filled. There is no urgent need to fill this 1823 position as of July 1, 2013, and given the challenges that the Department has faced in the civilianization process, reducing the new 1823 to .77 FTE reflects a realistic and sufficient hiring timeline for the department. | | | | | | | | | |
| | ACX - Patrol | | | | | | | | | |
| Attrition Savings | (8.53) | (10.50) | (\$519,040) | (\$639,040) | \$120,000 | x | x | | | |
| Mandatory Fringe Benefits | | | (\$263,792) | (\$324,780) | \$60,988 | x | x | | | |
| | <i>Total Savings \$180,988</i> | | | | | | | | | |
| | Increase Attrition Savings to reflect actual hiring dates for current vacant positions. The Patrol Division currently has 6 vacant civilian positions, and at least two will not be filled until fall 2013. | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

POL - Police Department

| Object Title | FY 2013-14 | | | | FY 2014-15 | | | | | | | |
|---------------------------|---|------|-----------|----------|---------------------------|----|-----------|-----|--|--|-----------|-----|
| | FTE | | Amount | | FTE | | Amount | | | | | |
| | From | To | From | To | From | To | From | To | | | | |
| Overtime | | | \$999,208 | \$0 | | | \$999,208 | \$0 | | | \$999,208 | \$0 |
| Social Security | | | \$14,489 | \$0 | | | \$14,489 | \$0 | | | \$14,489 | \$0 |
| Unemployment Insurance | | | \$2,498 | \$0 | | | \$2,498 | \$0 | | | \$2,498 | \$0 |
| | Total Savings \$1,016,195 | | | | Total Savings \$1,016,195 | | | | | | | |
| | The Budget and Legislative Analyst completed a performance audit of the San Francisco Housing Authority (SFHA) in May 2013 and recommended that SFHA terminate the Memorandum of Understanding (MOU) with SFPD, based on the lack of demonstrated performance and effectiveness since 2004. Under the MOU, SFPD provided dedicated police staffing for several SFHA housing sites. SFPD scheduled police officers to 12 hour shifts, of which 10 hours were regular pay included in the SFPD operating budget and two hours were overtime pay reimbursed by SFHA. The Mayor's proposed budget deletes the revenue reimbursements from SFHA to the SFPD for police overtime but maintains these overtime expenditures. Under our recommendation, SFPD could continue to provide dedicated police staffing to the select SFHA housing sites on regular 10 hour shifts without the use of overtime, in the same manner that SFPD provides dedicated police staffing to the 6th Street Corridor and the San Francisco Unified School District, including scheduling dedicated police staff during the hours of the day and on the days of the week in which police presence is most needed. | | | | Ongoing savings | | | | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | ACV - Office of Citizen Complaints | | | | | | | | | | | |
| Deputy Director I | 1.00 | 0.77 | \$112,996 | \$87,007 | | | \$25,989 | \$0 | | | | |
| Mandatory Fringe Benefits | | | \$49,336 | \$37,989 | | | \$11,347 | \$0 | | | | |
| | Total Savings \$37,336 | | | | | | | | | | | |
| | Reduce FTE to reflect actual hiring timeline. | | | | | | | | | | | |
| Equipment Purchase | | | \$27,812 | \$0 | | | \$27,812 | \$0 | | | | |
| | Disapprove the purchase of one new vehicle. The Department seeks to replace a vehicle with approximately 50,000 miles, in accordance with the Healthy Air and Clean Transportation Ordinance (HACTO). However, HACTO does not simply require that 12-year-old vehicles be replaced by 2015, but that fleets be reduced and transit-first strategies be implemented. The Department should therefore seek to implement alternative travel strategies, including public transit and carpools, to meet this legislative requirement. | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|------------------|------------------|--------------------|--------------------|-------|
| General Fund | \$926,954 | \$1,716,195 | \$2,643,149 | |
| Non-General Fund | \$0 | \$0 | \$0 | |
| Total | \$926,954 | \$1,716,195 | \$2,643,149 | |

FY 2014-15

Total Recommended Reductions

| | | One-Time | Ongoing | Total |
|------------------|------------|--------------------|--------------------|-------|
| General Fund | \$0 | \$1,716,195 | \$1,716,195 | |
| Non-General Fund | \$0 | \$0 | \$0 | |
| Total | \$0 | \$1,716,195 | \$1,716,195 | |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

POL - Police

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|---------------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| NO VENDOR | 04941 MINOR FURNISHINGS | Yes | 1997 | 09/27/2012 | 28,964.15 | 1,837.99 |
| SEROLOGICAL RESEARCH INSTITUTE | 05321 LITIGATION EXPENSES | Yes | 2012 | 09/27/2012 | 10,000.00 | 1,764.98 |
| SPRINT NEXTEL | 04341 COMMUNICATION SUPPLIES | Yes | 2012 | 09/27/2012 | 5,000.00 | 5,000.00 |
| COLD STORAGE MFG INC | 02999 OTHER EQUIP MAINT | Yes | 2011 | 09/27/2012 | 5,170.00 | 4,535.58 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 638.12 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 5,636.51 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 957.51 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 817.68 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 1,055.41 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 5,659.06 | 1,312.00 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 6,288.30 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 4,236.90 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 5,218.65 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 5,007.19 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 10,000.00 | 1,420.85 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 3,740.52 | 623.42 |
| GALLS LLC | 04531 UNIFORMS | Yes | 2011 | 09/27/2012 | 74,051.84 | 3,379.77 |
| NO VENDOR | 6029 AUTOMOTIVE & OTHER VEHICLE | No | 2008 | 09/27/2012 | 96,031.25 | 96,031.25 |
| L C ACTION POLICE SUPPLY | 04521 ORDNANCE | Yes | 2012 | 11/07/2012 | 4,306.33 | 47.12 |
| BAUER COMPRESSORS | 02999 OTHER EQUIP MAINT | Yes | 2012 | 02/04/2013 | 2,150.00 | 975.00 |
| ORACLE AMERICA INC | 03596 SOFTWARE LICENSING FEES | Yes | 2012 | 03/04/2013 | 5,095.71 | 1,273.92 |
| Total Amount Return to Fund Balance | | | | | | 148,058.15 |
| General Fund | | | | | | 52,026.90 |
| Non-General Fund | | | | | | 96,031.25 |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$28,871,157 budget for FY 2013-14 is \$2,076,969 or 7.8% more than the original FY 2012-13 budget of \$ 26,794,188.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 156.50 FTEs, which are 1.37 FTEs less than the 157.87 FTEs in the original FY 2012-13 budget. This represents a 0.9% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$347,637 in FY 2013-14, are \$95,140 or 37.7% more than FY 2012-13 revenues of \$252,497. General Fund support of \$28,523,520 in FY 2013-14 is \$1,981,829 or 7.5% more than FY 2012-13 General Fund support of \$26,541,691.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$29,766,787 budget for FY 2014-15 is \$895,630 or 3.1% more than the Mayor's proposed FY 2013-14 budget of \$28,871,157.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 156.34 FTEs, which are 0.16 FTEs less than the 156.50 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$319,329 in FY 2014-15 are \$28,308 or 8.1% less than FY 2013-14 estimated revenues of \$347,637. General Fund support of \$29,447,458 in FY 2014-15 is \$923,938 or 3.2% more than FY 2013-14 General Fund support of \$28,523,520.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **PDR – PUBLIC DEFENDER**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$51,452 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of \$2,025,517 or 7.56% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$66,452 in FY 2014-15, of which \$15,000 are one-time and \$51,452 are ongoing savings. These reductions would still allow an increase of \$829,178 or 2.9% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **PDR – PUBLIC DEFENDER**

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|---------------------------------|----------------------------|------------------------------|---|------------------------------|---|
| PUBLIC DEFENDER | | | | | |
| CRIMINAL AND SPECIAL DEFENSE | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |
| GRANT SERVICES | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| PUBLIC DEFENDER WORK ORDER | 0 | 0 | 0 | 0 | 0 |
| PUBLIC DEFENDER | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$2,076,969 largely due to increases in salaries and fringe benefits. Cost increases in the proposed FY 2013-14 budget also include requests for new software and service charge increases from multiple external departments.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$895,630 largely due to increases in fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 156.50 FTEs, which are 1.37 FTEs more than the 157.87 FTEs in the original FY 2012-13 budget. This represents a 0.9% increase in FTEs from the original FY 2012-13 budget.

The Department requests to add three off budget positions for their Mobilization for Adolescent Growth in our Communities (MAGIC) programs. The funding source is a work order from the Department of Children, Youth and Family.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 156.34 FTEs, which are 0.16 FTEs less than the 156.50 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **PDR – PUBLIC DEFENDER**

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$347,637 in FY 2013-14, are \$95,140 or 37.7% more than FY 2012-13 revenues of \$252,497. General Fund support of \$28,523,520 in FY 2013-14 is \$1,981,829 or 7.5% more than FY 2012-13 General Fund support of \$26,541,691.

Specific changes in the Department's FY 2013-14 revenues include an anticipated increase in Federal and State funding and a new work order from the Department of Children, Youth and their Families.

FY 2014-15

The Department's revenues of \$319,329 in FY 2014-15 are \$28,308 or 8.1% less than FY 2013-14 estimated revenues of \$347,637. General Fund support of \$29,447,458 in FY 2014-15 is \$923,938 or 3.2% more than FY 2013-14 General Fund support of \$28,523,520.

Specific changes in the Department's FY 2014-15 revenues include an anticipated decrease in State funding of AB109 Public Safety Realignment revenues relative to the previous budget year.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$51,452 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of \$2,025,517 or 7.56% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$66,452 in FY 2014-15, of which \$15,000 are one-time and \$51,452 are ongoing. These reductions would still allow an increase of \$829,178 or 2.9% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Fixed Two-Year Budget**

PDR - Public Defender

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | |
|-----------------------------|---|----|-------------|----------|----------|----|----|------------|----|----------|----------|----------|----|----|
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT |
| | From | To | From | To | | | | From | To | From | To | | | |
| | AIB - Criminal and Special Defense | | | | | | | | | | | | | |
| Object Title | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT |
| Software Licensing Fees | | | \$51,452 | \$0 | \$51,452 | x | | | | \$51,452 | \$0 | \$51,452 | x | |
| | Department is requesting new software (100 units of Misconduct Match 3.0, 2 units of CaseMap 10, 20 units of Nuance Dragon Premium Edition Version 12, and 2 units of Abobe CS6 Design). We recommend disapproval of the new software items requested. The Department states that the new acquisition of 100 units of Misconduct Match 3.0 cannot be reduced to a smaller number because the software is not useful in small quantities. However, 100 units of this item will cost \$34,900 in total, and the Department can maintain operational excellence using previously acquired software. Similarly, 2 units of CaseMap 10 at a cost of \$5,980, 20 units of Nuance Dragon Premium Edition Version 12 at a cost of \$995, and 2 units of Abobe CS6 Design at a cost of \$4,018 are not needed. With a Sales Tax of 4,015.64, the total cost of software requested was \$49,908.64. The Department had initially obtained a quote for \$51,452 before negotiating a price reduction to \$49,908.64. | | | | | | | | | | | | | |
| Other Professional Services | | | \$40,000.00 | \$40,000 | \$0 | | | | | \$40,000 | \$25,000 | \$15,000 | x | x |
| | The Public Defender is approved to obtain an enterprise scanner in FY 2013-14. The Department will have installed the scanner by September 2013 and plans to use it to routinely and retroactively digitize case files. The Department's rationale for increasing the budget for Other Professional Services by \$20,000 to \$40,000 in FY 2013-14 is to cover the increase of storage costs as case files accumulate. The acquisition of the enterprise scanner should stabilize these storage costs and progressively reduce them. The cost of storage should be reduced to \$25,000 in FY 2014-15, enabling a reduction of \$15,000 in FY 2014-15. | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|------------------|------------|-----------------|-----------------|
| General Fund | \$0 | \$51,452 | \$51,452 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$51,452 | \$51,452 |

FY 2014-15

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|------------------|-----------------|-----------------|-----------------|
| General Fund | \$15,000 | \$51,452 | \$66,452 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$15,000 | \$51,452 | \$66,452 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department's proposed \$46,895,842 budget for FY 2013-14 is \$4,238,221 or 9.9% more than the original FY 2012-13 budget of \$42,657,621.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 254.77 FTEs, which are 9.80 FTEs more/less than the 244.97 FTEs in the original FY 2012-13 budget. This represents a 4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$6,103,358 in FY 2013-14, are \$44,658 or 0.73% less than FY 2012-13 revenues of \$6,148,016. General Fund support of \$40,792,484 in FY 2013-14 is \$4,282,879 or 11.7% more than FY 2012-13 General Fund support of \$36,509,605.

YEAR TWO: FY 2014-15**Budget Changes**

The Department's proposed \$47,094,087 budget for FY 2014-15 is \$198,245 or 0.42% more than the Mayor's proposed FY 2013-14 budget of \$46,895,842.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 251.54 FTEs, which are 3.23 FTEs less than the 254.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.26% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$5,430,741 in FY 2014-15 are \$672,617 or 11.0% less than FY 2013-14 estimated revenues of \$6,103,358. General Fund support of \$41,663,346 in FY 2014-15 is \$870,862 or 2.1% more than FY 2013-14 General Fund support of \$40,792,484.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DAT – DISTRICT ATTORNEY**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$446,318 in FY 2013-14. Of the \$446,318 in recommended reductions, \$270,638 are ongoing savings and \$175,680 are one-time savings. These reductions would still allow an increase of \$3,791,903 or 8.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$307,848 in FY 2014-15. Of the \$307,878 in recommended reductions, \$207,504 are ongoing savings and \$100,344 are one-time savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DAT – DISTRICT ATTORNEY

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|-----------------------------------|-------------------------------------|---------------------------------------|--|---------------------------------------|--|
| DISTRICT ATTORNEY | | | | | |
| ADMINISTRATION - CRIMINAL & CIVIL | 2,030,382 | 2,072,446 | 42,064 | 1,916,088 | (156,358) |
| CAREER CRIMINAL PROSECUTION | 1,002,495 | 1,041,013 | 38,518 | 1,074,144 | 33,131 |
| CHILD ABDUCTION | 914,780 | 998,165 | 83,385 | 1,030,297 | 32,132 |
| FAMILY VIOLENCE PROGRAM | 1,216,414 | 1,595,359 | 378,945 | 1,643,409 | 48,050 |
| FELONY PROSECUTION | 24,466,391 | 27,887,076 | 3,420,685 | 28,362,190 | 475,114 |
| MISDEMEANOR PROSECUTION | 1,915,546 | 1,995,815 | 80,269 | 2,063,431 | 67,616 |
| SUPPORT SERVICES | 6,172,219 | 6,514,328 | 342,109 | 6,717,826 | 203,498 |
| WORK ORDERS & GRANTS | 4,939,394 | 4,791,640 | (147,754) | 4,286,702 | (504,938) |
| DISTRICT ATTORNEY | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$4,238,221 largely due to the following reasons:

- Annualization of 9 new limited term positions approved by the Board of Supervisors in FY 2012-13 through a supplemental appropriation for the District Attorney's Domestic Violence unit, mandated salary step and fringe benefit increases, and reductions in attrition savings to allow for the hire of vacant positions;
- The purchase of 12 replacement vehicles in compliance with the Healthy Air and Clean Transportation Ordinance (HACTO); and
- A 48% increase of the rent for the Department's site at 732 Brannan Street

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$198,245 largely due to adjustments to fringe benefits. A request for 10 additional replacement vehicles at a cost of \$294,480 represents a decrease of \$66,464 from the vehicle request in 2013-14.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 254.77 FTEs, which are 9.80 FTEs more than the 244.97 FTEs in the original FY 2012-13 budget. This represents a 4% increase in FTEs from the original FY 2012-13 budget.

Of the 9.8 additional FTEs in FY 2013-14, 9 are new limited duration FTEs funded by the Domestic Violence supplemental appropriation/ordinance 32-13.

FY 2014-15

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DAT – DISTRICT ATTORNEY**

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 251.54 FTEs, which are 3.23 FTEs less than the 254.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

These changes to the 2014-15 budget are mainly reflected in reductions to attrition.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$6,103,358 in FY 2013-14, are \$44,658 or 0.73% less than FY 2012-13 revenues of \$6,148,016. General Fund support of \$40,792,484 in FY 2013-14 is \$4,282,879 or 11.7% more than FY 2012-13 General Fund support of \$36,509,605.

FY 2014-15

The Department's revenues of \$5,430,741 in FY 2014-15 are \$672,617 or 11.02% less than FY 2013-14 estimated revenues of \$6,103,358. General Fund support of \$41,663,346 in FY 2014-15 is \$870,862 or 2.13% more than FY 2013-14 General Fund support of \$40,792,484.

Specific changes in the Department's FY 2014-15 revenues include anticipated decreases in state revenue and in expenditure recovery.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$446,318 in FY 2013-14. Of the \$446,318 in recommended reductions, \$270,638 are ongoing savings and \$175,680 are one-time savings. These reductions would still allow an increase of \$3,791,903 or 8.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$307,848 in FY 2014-15. Of the \$307,878 in recommended reductions, \$207,504 are ongoing savings and \$100,344 are one-time savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget**

DAT - District Attorney

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---|------------|----|----------------------|---------------|-----------|----|------------|----|----------------------|---------------|------------------|----|
| | FTE | | Amount | | Savings | GF | FTE | | Amount | | Savings | GF |
| | From | To | From | To | | | From | To | From | To | | |
| AIIH - Child Abduction (IG-AGF-ACP) | | | \$998,165 | \$993,165 | \$5,000 | x | x | | | | | |
| | | | | | | | | | | | | |
| Reduce by \$5,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14. | | | | | | | | | | | | |
| ALJ - Family Violence Program (IG-AGF-ACP) | | | \$1,595,359 | \$1,495,359 | \$100,000 | x | x | | | | | |
| | | | | | | | | | | | | |
| Reduce by \$100,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14. | | | | | | | | | | | | |
| AIA - Felony Prosecution Program (IG-AGF-AAA) | | | | | | | | | | | | |
| Attrition Savings - Misc | | | (\$1,605,548) | (\$1,805,548) | \$200,000 | x | | | (\$1,830,042) | (\$1,980,042) | \$150,000 | x |
| Mandatory Fringe Benefits | | | (\$567,062) | (\$637,700) | \$70,638 | x | | | (\$701,570) | (\$759,074) | \$57,504 | x |
| | | | <i>Total Savings</i> | | \$270,638 | | | | <i>Total Savings</i> | | \$207,504 | |
| | | | | | | | | | | | | |
| The Mayor's proposed budget increases General Fund salaries by \$2.0 million in FY 2013-14 compared to the original FY 2012-13 budget, which includes (1) \$0.8 million for new positions approved in FY 2012-13 through a supplemental appropriation, (2) \$0.26 million for positions transferred from grant-funded and other programs and positions substitutions, (3) \$0.16 million for FY 2012-13 deficit is General Fund salaries, and (4) \$0.2 million for step adjustments. The balance of \$0.58 million is to hire existing vacant positions for various functions. The Budget and Legislative Analyst's proposed increase of \$0.2 million in attrition savings would still give the District Attorney's Office an increase of \$380,000 to hire existing vacancies. | | | | | | | | | | | | |
| | | | | | | | | | | | Ongoing savings. | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget**

DAT - District Attorney

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|-----------------------------|--|----|-----------|-----------|----------|----------|------------|---------------|----|-----------|-----------|----------|-----------|----|
| | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT |
| | From | To | From | To | | | | From | To | From | To | | | |
| | AIA - Felony Prosecution Program (1G-AGF-AAA) | | | | | | | | | | | | | |
| Equipment Purchase-Budget | | | \$360,944 | \$298,264 | \$62,680 | x | | | | \$294,480 | \$206,136 | \$88,344 | x | |
| IS-Purch-Central Shops-Auto | | | | | | | | | | | | | | |
| Maint | | | \$72,875 | \$64,875 | \$8,000 | x | | | | \$75,048 | \$63,048 | \$12,000 | x | |
| | Total Savings | | | | | \$70,680 | | Total Savings | | | | | \$100,344 | |
| | Department plans to retire 12 vehicles this year and to replace them, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of one of the 2 requested SUVs and canceling the purchase of one of the 10 requested Interceptors. This will allow for a nearly full restoration of the fleet despite historically declining crime trends and a decline of cases by 36% over the last 5 years. | | | | | | | | | | | | | |
| | Department plans to retire 10 vehicles and to replace them with 10 Interceptors, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of three of the 10 requested Interceptors. This will still allow for a nearly full restoration of the fleet. Furthermore, one of the vehicles cited for replacement is only 6 years old. | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|------------------|------------------|
| General Fund | \$175,680 | \$270,638 | \$446,318 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$175,680 | \$270,638 | \$446,318 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|------------------|------------------|
| General Fund | \$100,344 | \$207,504 | \$307,848 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$100,344 | \$207,504 | \$307,848 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department's proposed \$37,723,115 budget for FY 2013-14 is \$21,674 or 0.1 % more than the original FY 2012-13 budget of \$37,701,441.

Revenue Changes

The Department's revenues of \$4,895,895 in FY 2013-14, are \$42,021 or 0.9% more than FY 2012-13 revenues of \$4,853,874. General Fund support of \$32,827,220 in FY 2013-14 is \$20,347 or 0.1% less than FY 2012-13 General Fund support of \$32,847,567.

YEAR TWO: FY 2014-15**Budget Changes**

The Department's proposed \$37,726,715 budget for FY 2014-15 is \$3,600 or 0.01% more than the Mayor's proposed FY 2013-14 budget of \$ 37,723,115.

Revenue Changes

The Department's revenues of \$4,899,495 in FY 2014-15 are \$3,600 or 0.1% more than FY 2013-14 estimated revenues of \$4,895,895. General Fund support of \$32,827,220 in FY 2014-15 is unchanged from FY 2013-14 General Fund support of \$32,827,220.

RECOMMENDATIONS**YEAR ONE: FY 2013-14**

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$400,000 in FY 2013-14, which are ongoing savings.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$400,000 in FY 2014-15, which are ongoing savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CRT – SUPERIOR COURT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012-2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013-2014 |
|-----------------------------|--------------------------------|----------------------------------|---|----------------------------------|---|
| SUPERIOR COURT | | | | | |
| COURT HOUSE CONSTRUCTION | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 | 3,600 |
| DISPUTE RESOLUTION PROGRAM | 280,000 | 280,000 | 0 | 280,000 | 0 |
| INDIGENT DEFENSE/GRAND JURY | 9,873,370 | 9,703,023 | (170,347) | 9,703,023 | 0 |
| TRIAL COURT SERVICES | 22,974,197 | 23,124,197 | 150,000 | 23,124,197 | 0 |
| SUPERIOR COURT | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$21,674 largely due to an increase in fringe health benefits for Superior Court judges, which is considered a City General Fund responsibility. This increase is offset by a transfer of Civil Grand Jury expenditures to the Controller's Office.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$3,600 largely due to rental payments.

SUMMARY OF DEPARTMENT POSITION CHANGES:

The Superior Court's budget does not include any General Fund positions.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$4,895,895 in FY 2013-14, are \$42,021 or 0.9% more than FY 2012-13 revenues of \$4,853,874. General Fund support of \$32,827,220 in FY 2013-14 is \$20,347 or 0.1% less than FY 2012-13 General Fund support of \$32,847,567.

FY 2014-15

The Department's revenues of \$4,899,495 in FY 2014-15 are \$3,600 or 0.1% more than FY 2013-14 estimated revenues of \$4,895,895. General Fund support of \$32,827,220 in FY 2014-15 is unchanged from FY 2013-14 General Fund support of \$32,827,220.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CRT – SUPERIOR COURT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$400,000 in FY 2013-14, which are ongoing savings.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$400,000 in FY 2014-15, which are ongoing savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget**

CRT - Superior Court

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|-----------------------------------|---|----|-------------|-------------|-----------|----|------------|----|-------------------------|-------------|-----------|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | From | To | From | To | | |
| Court Fees and Other Compensation | AML - Indigent Defense/Grand Jury | | | | | | | | | | | |
| | | | \$8,426,072 | \$8,026,072 | \$400,000 | x | | | \$8,426,072 | \$8,026,072 | \$400,000 | x |
| | Total Savings | | | | \$400,000 | | | | Total Savings \$400,000 | | | |
| | The Indigent Defense Program has a projected surplus in FY 2012-13 due to declining caseloads. Despite an increase in per-case cost, expenditures are 10% lower in 2012-13 relative to 2011-12. From February 2012 to February 2013, the number of cases reported by the Indigent Defense program declined by over 34%. The caseload is expected to continue to be lower in FY 2013-14, with an expected corresponding decrease in billings in FY 2013-14 as these referred cases are closed. Allowing for increases in end-of-year billings, the Budget and Legislative Analyst still projects a FY 2012-13 surplus of at least \$465,000. The Budget and Legislative Analyst recommends reducing the FY 2013-14 budget by \$400,000, which is 14% less than the projected surplus of \$465,000 in FY 2012-13. | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$400,000 | \$400,000 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$400,000 | \$400,000 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$400,000 | \$400,000 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$400,000 | \$400,000 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department’s proposed \$180,828,832 budget for FY 2013-14 is \$6,105,283 or 3.5% more than the original FY 2012-13 budget of \$174,723,549.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 993.29 FTEs, which are 19.91 FTEs less than the 1,013.20 FTEs in the original FY 2012-13 budget. This represents a 2.0% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$39,921,380 in FY 2013-14, are \$2,339,978 or 6.2% more than FY 2012-13 revenues of \$37,581,402. General Fund support of \$140,907,452 in FY 2013-14 is \$3,765,305 or 2.7% more than FY 2012-13 General Fund support of \$137,142,147.

YEAR TWO: FY 2014-15**Budget Changes**

The Department’s proposed \$187,610,805 budget for FY 2014-15 is \$6,781,973 or 3.8% more than the Mayor’s proposed FY 2013-14 budget of \$180,828,832.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,008.15 FTEs, which are 14.86 FTEs more than the 993.29 FTEs in the Mayor’s proposed FY 2013-14 budget. This represents a 1.5% increase in FTEs from the Mayor’s proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$39,628,356 in FY 2014-15, are \$293,024 or 0.7% less than FY 2013-14 estimated revenues of \$39,921,380. General Fund support of \$147,982,449 in FY 2014-15 is \$7,074,997 or 5.0% more than FY 2013-14 General Fund support of \$140,907,452.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: SHF – SHERIFF’S DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$493,677 in FY 2013-14. Of the \$493,677 in recommended reductions, \$336,229 are ongoing savings and \$157,448 are one-time savings. These reductions would still allow an increase of \$5,611,606 or 3.2% in the Department’s FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$125,395 to the General Fund.

Together, these recommendations will result in \$619,072 savings to the City’s General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$336,229 in FY 2014-15. Of the \$336,229 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$6,445,744 or 3.6% in the Department’s FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: SHF – SHERIFF’S DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|-----------------------------------|----------------------------|------------------------------|---|------------------------------|---|
| SHERIFF | | | | | |
| COURT SECURITY AND PROCESS | 14,049,521 | 12,154,845 | (1,894,676) | 12,206,780 | 51,935 |
| CUSTODY | 96,062,330 | 100,807,599 | 4,745,269 | 104,946,321 | 4,138,722 |
| FACILITIES & EQUIPMENT | 13,307,008 | 13,637,926 | 330,918 | 14,418,153 | 780,227 |
| HALL OF JUSTICE JAILS | 0 | 0 | 0 | 0 | 0 |
| NON PROGRAM | 0 | 0 | 0 | 0 | 0 |
| SECURITY SERVICES | 16,224,272 | 16,223,656 | (616) | 16,794,592 | 570,936 |
| SHERIFF ADMINISTRATION | 8,981,113 | 13,934,477 | 4,953,364 | 13,922,693 | (11,784) |
| SHERIFF FIELD SERVICES | 7,976,044 | 9,047,254 | 1,071,210 | 9,123,415 | 76,161 |
| SHERIFF FIELD SERVICES | 0 | 0 | 0 | 0 | 0 |
| GRANTS | | | | | 0 |
| SHERIFF PROGRAMS | 12,294,272 | 11,723,055 | (571,217) | 11,749,651 | 26,596 |
| SHERIFF RECRUITMENT & TRAINING | 5,828,989 | 3,300,020 | (2,528,969) | 4,449,200 | 1,149,180 |
| SHERIFF | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |

FY 2013-14

The Department’s proposed FY 2013-14 budget has increased by \$6,105,283 largely due to:

- Increased overtime and workers compensation costs;
- Increased debt service costs related to the replacement of County Jails 3 and 4; and
- Increased State revenues for the implementation of public safety realignment.

FY 2014-15

The Department’s proposed FY 2014-15 budget has increased by \$6,781,973 largely due to:

- Increased salary and fringe benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 993.29 FTEs, which are 19.91 FTEs less than the 1,013.20 FTEs in the original FY 2012-13 budget. This represents a 2.0% decrease in FTEs from the original FY 2012-13 budget.

This decrease is due largely to a 26.6 FTE increase in attrition savings to account for vacant positions. This decrease is partially offset by an increase in non-uniform IT staff to support the civilianization of the department’s IT functions.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **SHF – SHERIFF’S DEPARTMENT**

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,008.15 FTEs, which are 14.86 FTEs more than the 993.29 FTEs in the Mayor’s proposed FY 2013-14 budget. This represents a 1.5% increase in FTEs from the Mayor’s proposed FY 2013-14 budget.

This increase is due largely to a 15.5 FTE decrease in attrition savings to account for planned hiring of uniform positions in FY 2014-15.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$39,921,380 in FY 2013-14, are \$2,339,978 or 6.2% more than FY 2012-13 revenues of \$37,581,402. General Fund support of \$140,907,452 in FY 2013-14 is \$3,765,305 or 2.7% more than FY 2012-13 General Fund support of \$137,142,147.

Specific changes in the Department’s FY 2013-14 revenues include increased state funding of to support public safety realignment.

FY 2014-15

The Department's revenues of \$39,628,356 in FY 2014-15, are \$293,024 or 0.7% less than FY 2013-14 revenues of \$39,921,380. General Fund support of \$147,982,449 in FY 2014-15 is \$7,074,997 or 5.0% more than FY 2013-14 General Fund support of \$140,907,452.

Specific changes in the Department’s FY 2014-15 revenues include reductions in federal and state revenues offset by other Department revenue increases.

Recommendation: Approve the proposed fee ordinances.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **SHF – SHERIFF’S DEPARTMENT**

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$493,677 in FY 2013-14. Of the \$493,677 in recommended reductions, \$336,229 are ongoing savings and \$157,448 are one-time savings. These reductions would still allow an increase of \$5,611,606 or 3.2% in the Department’s FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$125,395 to the General Fund.

Together, these recommendations will result in \$619,072 savings to the City’s General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$336,229 in FY 2014-15. Of the \$336,229 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$6,445,744 or 3.6% in the Department’s FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

SHF - Sheriff

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|---|--|--------|-----------|---------------|----------|----|------------|------|----|-----------|-----------|----------|----|----|
| | FTE | | Amount | | | | | FTE | | Amount | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT |
| | ASP - Facilities & Equipment | | | | | | | | | | | | | |
| IT Operations Support Administrator III | 1.54 | 1.00 | \$128,859 | \$83,675 | \$45,184 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | \$57,956 | \$37,634 | \$20,322 | x | x | | | | | | | |
| | | | | Total Savings | \$65,506 | | | | | | | | | |
| | Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator III. | | | | | | | | | | | | | |
| IT Operations Support Administrator II | 0.77 | 0.27 | \$53,019 | \$18,591 | \$34,428 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | \$25,604 | \$8,978 | \$16,626 | x | x | | | | | | | |
| | | | | Total Savings | \$51,054 | | | | | | | | | |
| | Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator II. | | | | | | | | | | | | | |
| Attrition Savings | 0.00 | (0.23) | \$0 | (\$29,178) | \$29,178 | x | x | | | | | | | |
| Mandatory Fringe Benefits | 0.00 | (0.23) | \$0 | (\$11,253) | \$11,253 | x | x | | | | | | | |
| | | | | Total Savings | \$40,431 | | | | | | | | | |
| | Increase attrition savings to reflect actual hire date of a vacant IS Engineer-Senior, which was substituted from an IS Business Analyst-Senior. | | | | | | | | | | | | | |
| Maintenance Svcs-Buildings & Structures | | | \$70,000 | \$45,000 | \$25,000 | x | | | | \$70,000 | \$45,000 | \$25,000 | x | |
| | Reduce 021 Maintenance Svcs-Buildings & Structures by \$25,000 based on actual expenditures. | | | | | | | | | | | | | |
| Other Current Expenses | | | \$65,000 | \$40,000 | \$25,000 | x | | | | \$65,000 | \$40,000 | \$25,000 | x | |
| | Reduce 021 Other Current Expenses by \$25,000 based on actual expenditures. | | | | | | | | | | | | | |
| Other Current Expenses | | | \$75,000 | \$55,000 | \$20,000 | x | | | | \$75,000 | \$55,000 | \$20,000 | x | |
| | Reduce 021 Other Current Expenses by \$20,000 based on actual expenditures. | | | | | | | | | | | | | |
| Materials & Supplies Budget Only | | | \$20,000 | \$10,000 | \$10,000 | x | | | | \$20,000 | \$10,000 | \$10,000 | x | |
| | Reduce 040 Materials & Supplies Budget Only by \$10,000 based on actual expenditures. | | | | | | | | | | | | | |
| Materials & Supplies Budget Only | | | \$125,000 | \$115,000 | \$10,000 | x | | | | \$125,000 | \$115,000 | \$10,000 | x | |
| | Reduce 040 Materials & Supplies Budget Only by \$10,000 based on actual expenditures. | | | | | | | | | | | | | |
| | AFP - Sheriff Programs | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

SHF - Sheriff

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | | | |
|---------------------------------------|--|----|--------|----|-----------|-----------|--|------|----|--------|----|-----------|-----------|-----------|---|--|
| | FTE | | Amount | | | | | FTE | | Amount | | | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT | | |
| Professional & Specialized Services | | | | | \$329,187 | \$200,000 | x | | | | | \$529,187 | \$329,187 | \$200,000 | x | |
| | Reduce 027 Professional & Specialized Services based on actual expenditures. | | | | | | Reduce 027 Professional & Specialized Services based on actual expenditures. | | | | | | | | | |
| Rents & Leases-Buildings & Structures | | | | | \$190,092 | \$31,229 | x | | | | | \$221,321 | \$190,092 | \$31,229 | x | |
| | Reduce 030 Rents & Leases-Buildings & Structures by \$31,229 to reflect actual lease amount. | | | | | | Reduce 030 Rents & Leases-Buildings & Structures by \$31,229 to reflect actual lease amount. | | | | | | | | | |
| | ASB - Sheriff Administration | | | | | | | | | | | | | | | |
| Professional & Specialized Services | | | | | \$80,000 | \$65,000 | \$15,000 | x | | | | \$80,000 | \$65,000 | \$15,000 | x | |
| | Reduce 027 Professional & Specialized Services based on actual expenditures. | | | | | | Reduce 027 Professional & Specialized Services based on actual expenditures. | | | | | | | | | |
| | AFT - Security | | | | | | | | | | | | | | | |
| Attrition Savings | | | | | \$380 | \$0 | \$380 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | | | \$77 | \$0 | \$77 | x | x | | | | | | | |
| | Total Savings | | | | | | \$457 | | | | | | | | | |
| | Increase attrition savings to correct for erroneous positive attrition savings. | | | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|------------------|------------------|
| General Fund | \$157,448 | \$336,229 | \$493,677 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$157,448 | \$336,229 | \$493,677 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$336,229 | \$336,229 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$336,229 | \$336,229 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

SHF - Sheriff's Department

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|---|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| AIRGAS NCN INC | 04799 FUELS & LUBRICANTS | Yes | FY 2011-12 | | 200 | 135 |
| LEXISNEXIS MATTHEW BENDER | 04975 BOOKS -NON LIBRARY ONLY | Yes | FY 2011-12 | | 3,300 | 3,300 |
| CHEVRON U S A INC | 04799 FUELS & LUBRICANTS | Yes | FY 2011-12 | | 7,500 | 2,134 |
| HEALTHRIGHT 360 | 03801 COMMUNITY BASED ORGANIZATION SERVICES | Yes | FY 2011-12 | | 94,631 | 7,176 |
| MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH | 03801 COMMUNITY BASED ORGANIZATION SERVICES | Yes | FY 2011-12 | | 172,973 | 4,513 |
| SANTORA SALES | 04493 CLEANING SUPPLIES | Yes | FY 2011-12 | | 8,182 | 8,182 |
| WESTERN STATES OIL | 04799 FUELS & LUBRICANTS | Yes | FY 2011-12 | | 26,500 | 11,561 |
| ALLSTAR FIRE EQUIPMENT INC | 02999 OTHER EQUIP MAINT | Yes | FY 2011-12 | | 500 | 500 |
| UPTIME RESOURCES | 04951 OTHER OFFICE SUPPLIES | Yes | FY 2011-12 | | 9,600 | 9,600 |
| THE GARDEN PROJECT | 03801 COMMUNITY BASED ORGANIZATION SERVICES | Yes | FY 2011-12 | | 341,073 | 24,772 |
| SIEMENS INDUSTRY INC | 02999 OTHER EQUIP MAINT | Yes | FY 2011-12 | | 838 | 838 |
| SIEMENS INDUSTRY INC | 04399 OTHER EQUIPMENT MAINT SUPPLIES | Yes | FY 2011-12 | | 195 | 195 |
| SIEMENS INDUSTRY INC | 04341 COMMUNICATION SUPPLIES | Yes | FY 2011-12 | | 853 | 853 |
| EN POINTE TECHNOLOGIES SALES INC | 03596 SOFTWARE LICENSING FEES | Yes | FY 2011-12 | | 1,872 | 1,872 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 250 | 79 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 15,300 | 593 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 1,000 | 295 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 3,800 | 676 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 1,800 | 450 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 8,000 | 95 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 1,000 | 227 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 1,500 | 254 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 300 | 75 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 300 | 456 |
| GRM INFORMATION MANAGEMENT SERVICES | 03599 OTHER CURRENT EXPENSES | Yes | FY 2011-12 | | 495 | 495 |
| TOTAL FILTRATION SERVICES INC | 04299 OTHER BLDG MAINT SUPPLIES | Yes | FY 2011-12 | | 368 | 368 |
| CALSTEAM A WOLSELEY CO | 04261 PLUMBING SUPPLIES | Yes | FY 2011-12 | | 145 | 145 |
| SCHNEIDER ELECTRIC BUILDINGS AMERICAS | 04399 OTHER EQUIPMENT MAINT SUPPLIES | Yes | FY 2011-12 | | 5,360 | 5,360 |
| SCHNEIDER ELECTRIC BUILDINGS AMERICAS | 04399 OTHER EQUIPMENT MAINT SUPPLIES | Yes | FY 2011-12 | | 2,761 | 2,761 |
| SCHNEIDER ELECTRIC BUILDINGS AMERICAS | 04299 OTHER BLDG MAINT SUPPLIES | Yes | FY 2011-12 | | 377 | 312 |
| SCHNEIDER ELECTRIC BUILDINGS AMERICAS | 02999 OTHER EQUIP MAINT | Yes | FY 2011-12 | | 1,120 | 1,120 |
| S & R MECHANICAL INC | 04399 OTHER EQUIPMENT MAINT SUPPLIES | Yes | FY 2011-12 | | 775 | 775 |
| JANET M DEMPSEY | 02799 OTHER PROFESSIONAL SERVICES | Yes | FY 2011-12 | | 30,000 | 14,275 |
| SCHNEIDER ELECTRIC BUILDINGS AMERICAS | 02999 OTHER EQUIP MAINT | Yes | FY 2011-12 | | 9,500 | 8,380 |
| S & R MECHANICAL INC | 02999 OTHER EQUIP MAINT | Yes | FY 2011-12 | | 8,950 | 4,622 |
| NO VENDOR | 06029 AUTOMOTIVE & OTHER VEHICLES | No | FY 2010-11 | | 27,384 | 27,384 |
| XEROX CORPORATION | 03551 COPY MACHINE | Yes | FY 2011-12 | | 97,258 | 889 |
| ARAMARK CORRECTIONAL SVCS LLC | 04699 FOOD | Yes | FY 2011-12 | | 720,000 | 6,613 |
| FIRESPRING | 02911 DP/WP EQUIPMENT MAINT | Yes | FY 2011-12 | | 1,301 | 450 |
| Total Amount Return to Fund Balance | | | | | | 152,779 |
| General Fund | | | | | | 125,395 |
| Non-General Fund | | | | | | 27,384 |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed \$27,008,742 budget for FY 2013-14 is \$2,032,690 or 8.1% more than the original FY 2012-13 budget of \$24,976,052.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 141.12 FTEs, which are 3.02 FTEs more than the 138.10 FTEs in the original FY 2012-13 budget. This represents a 2.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$11,880,397 in FY 2013-14, are \$648,735 or 5.8% more than FY 2012-13 revenues of \$11,231,662. General Fund support of \$15,128,345 in FY 2013-14 is \$1,383,955 or 10.1% more than FY 2012-13 General Fund support of \$13,744,390.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed \$27,762,322 budget for FY 2014-15 is \$753,580 or 2.8% more than the Mayor's proposed FY 2013-14 budget of \$27,008,742.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 141.44 FTEs, which is 0.32 FTE more than the Mayor's proposed FY 2013-14 budget. This represents 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$10,849,505 in FY 2014-15 are \$1,030,892 or 8.7% less than FY 2013-14 estimated revenues of \$11,880,397. General Fund support of \$16,912,817 in FY 2014-15 is \$1,784,472 or 11.8% more than FY 2013-14 General Fund support of \$15,128,345.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$840,954 in FY 2013-14. Of the \$840,954 in recommended reductions, \$761,204 are ongoing savings and \$79,750 are one-time savings. These reductions would still allow an increase of \$1,191,736 or 4.8% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$3,362 to the General Fund.

Together, these recommendations will result in \$844,316 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$761,204 in FY 2014-15, which are ongoing savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012-2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013-2014 |
|---|--------------------------------|----------------------------------|---|----------------------------------|---|
| ADULT PROBATION | | | | | |
| ADMINISTRATION - ADULT PROBATION | 4,263,091 | 4,447,047 | 183,956 | 4,611,842 | 164,795 |
| COMMUNITY SERVICES | 9,635,653 | 9,236,431 | (399,222) | 9,578,718 | 342,287 |
| ONE STOP RE ENTRY SERVICES | 1,415,630 | 1,581,602 | 165,972 | 1,613,411 | 31,809 |
| PRE - SENTENCING INVESTIGATION | 2,939,817 | 2,954,571 | 14,754 | 3,050,829 | 96,258 |
| REALIGNMENT SERVICES-POST RELEASE COMM. | 6,121,861 | 8,789,091 | 2,667,230 | 8,907,522 | 118,431 |
| WORK ORDERS & GRANTS | 600,000 | 0 | (600,000) | 0 | 0 |
| ADULT PROBATION | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$2,032,690 largely due to:

- Increases in salary and fringe benefit costs. The Adult Probation Department is proposing to hire 3 new positions, all of which will support the continued implementation of Public Safety Realignment, including: a Senior Community Development Specialist I, a Senior Community Development Specialist II, and an IS Programmer Analyst. The Programmer Analyst would assist in the launch and implementation of the Department's new case management system (Smart Probation) and ensure its integration with the Citywide JUSTIS system. The Community Development Specialist I would perform research for new funding opportunities to support the reentry and realignment populations, and write grants for appropriate projects. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials.
- Increase in work orders for Service of Other Departments. The Adult Probation Department proposes to increase work orders to the Department of Public Health to expand residential treatment service opportunities for the realignment population.
- Increase in rent and program costs related the Community Assessment and Services Center. This is a central component of the Department's plan to manage the realignment population and will offer a one-stop shop for supervision, case management, and educational opportunities for AB109 offenders.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$753,580 largely due to:

- Increases in salary and fringe benefit costs to meet ongoing programmatic needs related to the realignment population.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **ADP – ADULT PROBATION DEPARTMENT**

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 141.12 FTEs, which are 3.02 FTEs more than the 138.10 FTEs in the original FY 2012-13 budget. This represents a 2.2% increase in FTEs from the original FY 2012-13 budget.

ADP is proposing to hire the following new positions:

- one IT Analyst to assist in the implementation of the Department's new case management system and the final interface with the Citywide JUSTIS system. This is a limited tenure position for one year.
- one Senior Community Development Specialist I to research fundraising opportunities and apply for grants to support department activities.
- one Senior Community Development Specialist II to provide administrative support to the Reentry Council and the Community Corrections Partnership and to distribute outreach materials.

ADP is also proposing to transfer 2 Deputy Probation Officers that had been funded from the Second Chance Reentry Grant to General Fund positions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 141.44 FTEs, which is 0.32 FTE more than the Mayor's proposed FY 2013-14 budget. This represents 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

INTERIM EXCEPTIONS

The Department has requested approval of 3 positions as an interim exception. The Budget and Legislative Analyst recommends disapproval of all 3 positions. The Budget and Legislative Analyst is recommending disapproval of one of the positions (the Senior Community Development Specialist II), and does not believe that there is an urgent need to fill the Senior Community Development Specialist I position as of July 1, 2013. The Department will not be able to hire the IS Programmer Analyst immediately, so that FTE has been reduced to reflect an August 1, 2013 hire date.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$11,880,397 in FY 2013-14 are \$648,735 or 5.8% more than FY 2012-13 revenues of \$11,231,662. General Fund support of \$15,128,345 in FY 2013-14 is \$1,383,955 or 10.1% more than FY 2012-13 General Fund support of \$13,744,390.

Specific changes in the Department's FY 2013-14 revenues include:

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

- Expiration of the Justice Assistance Grant (JAG) grant, which is a grant from the U.S. Department of Justice to support local community corrections programs.
- Reduction of SB678 funds from the State of California, which has supported evidence-based practices in local community corrections.
- Increase in AB109 funds from the State of California to support ongoing programs related to public safety realignment.

FY 2014-15

The Department's revenues of \$10,849,505 in FY 2014-15, are \$1,030,892 or 8.7% less than FY 2013-14 revenues of \$11,880,397. General Fund support of \$16,912,817 in FY 2014-15 is \$1,784,472 or 11.8% more than FY 2013-14 General Fund support of \$15,128,345.

Specific changes in the Department's FY 2014-15 revenues include reduction in AB109 funds from the State.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$840,954 in FY 2013-14. Of the \$840,954 in recommended reductions, \$761,204 are ongoing savings and \$79,750 are one-time savings. These reductions would still allow an increase of \$1,191,736 or 4.8% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$3,362 to the General Fund.

Together, these recommendations will result in \$844,316 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$761,204 in FY 2014-15, which are ongoing savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ADP - Adult Probation

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|--|------------|--------|---------------|-------------|-----------|----|------------|----|-----------|-----------|-----------|----|
| | FTE | | Amount | | Savings | GF | FTE | | Amount | | Savings | GF |
| | From | To | From | To | | | From | To | | | | |
| AKB - Community Services | | | | | | | | | | | | |
| Attrition Savings | (4.10) | (4.35) | (\$393,505) | (\$417,499) | \$23,994 | x | x | | | | | |
| Mandatory Fringe Benefits | | | (\$131,846) | (\$139,885) | \$8,039 | x | x | | | | | |
| | | | Total Savings | | \$32,034 | | | | | | | |
| Adjust attrition savings to reflect actual hiring date of vacant 8434. | | | | | | | | | | | | |
| AOS - One-Stop Reentry Services | | | | | | | | | | | | |
| Senior Community Development Specialist II | 1.00 | 0.77 | \$108,137 | \$83,265 | \$24,872 | x | x | | | | | |
| Mandatory Fringe Benefits | | | \$44,183 | \$34,021 | \$10,162 | x | x | | | | | |
| | | | Total Savings | | \$35,034 | | | | | | | |
| Disapprove interim exception for 9775. This position does not fill an urgent need for a July 1, 2013 hiring date and should be filled through a regular hiring process. | | | | | | | | | | | | |
| Professional Services | | | \$440,000 | \$220,000 | \$220,000 | x | | | \$440,000 | \$220,000 | \$220,000 | x |
| Ongoing reduction | | | | | | | | | | | | |
| Other Current Expenses | | | \$131,000 | \$50,000 | \$81,000 | x | | | \$131,000 | \$50,000 | \$81,000 | x |
| Ongoing reduction | | | | | | | | | | | | |
| ASH - Administration | | | | | | | | | | | | |
| IS Programmer Analyst - Principal | 1.00 | 0.92 | \$112,837 | \$103,810 | \$9,027 | x | x | | | | | |
| Mandatory Fringe Benefits | | | \$45,695 | \$42,039 | \$3,656 | x | x | | | | | |
| | | | Total Savings | | \$12,683 | | | | | | | |
| Disapprove the Interim Exception for the Programmer Analyst position. The Department is proposing to hire a limited tenure Programmer Analyst to support the implementation of the JUSTIS project. The Department has not begun recruiting for this position and cannot expect to fill it before August 1, 2013. | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

ADP - Adult Probation

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---|--|------|-------------|-------------|----|----|----------------------|------|-------------|-------------|----|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | From | To | From | To | | |
| Senior Community Development Specialist I | 1.00 | 0.00 | \$91,124 | \$0 | | x | 1.00 | 0.00 | \$91,124 | \$0 | | x |
| Mandatory Fringe Benefits | | | \$39,688 | \$0 | | x | | | \$39,688 | \$0 | | x |
| | <i>Total Savings</i> | | | | | | <i>Total Savings</i> | | | | | |
| | \$130,812 | | | | | | \$130,812 | | | | | |
| Disapprove Senior Community Development Specialist position. The department has not justified the need for this position. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials. These activities are currently provided by 5 existing 1823s in the Reentry Division, and the Department has not demonstrated the increased need for support. | | | | | | | | | | | | |
| | Ongoing reduction | | | | | | | | | | | |
| Management Consulting | | | \$125,000 | \$75,000 | | x | | | \$125,000 | \$75,000 | | x |
| | Reduce Management Consulting Services expenditures by \$50,000. The Department is proposing a 3rd amendment to its contract with UC Berkeley, which began in December 2011, to review and draft policies and procedures. Half of the budget for this proposed amendment is to retain the services of the contractor as needed. However, the Department has a temporary Senior Policy Analyst who can provide sufficient support for this research and analysis. The contract extension is duplicative. | | | | | | Ongoing reduction | | | | | |
| | | | | | | | | | | | | |
| Training - Budget | | | \$100,000 | \$50,000 | | x | | | \$100,000 | \$50,000 | | x |
| | ARS - Realignment | | | | | | | | | | | |
| | Decrease training budget to reflect historical spending and Department needs. As noted in our audit of Public Safety Realignment, the Department is currently providing training far in excess of both state requirements and the Department's own policy guidelines. The Department has not sufficiently justified the need for these additional training hours, most of which focus on soft-skills training for probation officers, duplicating the role of the CASC case managers. | | | | | | Ongoing reduction | | | | | |
| Professional Services | | | \$2,229,392 | \$2,000,000 | | x | | | \$2,229,392 | \$2,000,000 | | x |
| | Decrease professional services budget to more closely reflect Department's request. The Department is proposing to create a new program for the treatment of sex offenders, but has provided insufficient justification for the increased costs. | | | | | | Ongoing reduction | | | | | |

FY 2013-14

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|------------------|-----------------|------------------|------------------|
| General Fund | \$79,750 | \$761,204 | \$840,954 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$79,750 | \$761,204 | \$840,954 |

FY 2014-15

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|------------------|------------|------------------|------------------|
| General Fund | \$0 | \$761,204 | \$761,204 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$0 | \$761,204 | \$761,204 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

ADP - Adult Probation

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|---------------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| L C ACTION POLICE SUPPLY | OTHER SAFETY EXPENSES | Yes | 2011 | 09/27/2012 | 3,770.42 | 415.60 |
| GIVE SOMETHING BACK INC | MINOR VIDEO EQUIPMENT | Yes | 2012 | 09/27/2012 | 947.97 | 947.97 |
| GIVE SOMETHING BACK INC | MINOR VIDEO EQUIPMENT | Yes | 2012 | 09/27/2012 | 947.96 | 947.96 |
| SPRINT NEXTEL | COMMUNICATION SUPPLIES | Yes | 2011 | 09/27/2012 | 115.02 | 115.02 |
| SPRINT NEXTEL | COMMUNICATION SUPPLIES | Yes | 2011 | 09/27/2012 | 112.25 | 112.25 |
| EN POINTE TECHNOLOGIES SALES INC | SOFTWARE LICENSING FEES | Yes | 2012 | 09/27/2012 | 6,428.90 | 23.15 |
| LANGUAGELINE SOLUTIONS | INTERPRETERS | Yes | 2011 | 09/27/2012 | 1,000.00 | 18.46 |
| M INFORMATION MANAGEMENT SERVI | MISCELLANEOUS FACILITIES RENTAL | Yes | 2011 | 09/27/2012 | 9,374.40 | 265.44 |
| M INFORMATION MANAGEMENT SERVI | MISCELLANEOUS FACILITIES RENTAL | Yes | 2011 | 09/27/2012 | 6,249.60 | 176.97 |
| AT&T MOBILITY | COMMUNICATION SUPPLIES | Yes | 2012 | 09/27/2012 | 138.24 | 138.24 |
| M INFORMATION MANAGEMENT SERVI | MISCELLANEOUS FACILITIES RENTAL | Yes | 2011 | 11/06/2012 | 3,600.00 | 201.30 |
| Total Amount Return to Fund Balance | | | | | | 3,362.36 |
| General Fund | | | | | | 3,362.36 |
| Non-General Fund | | | | | | - |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

CITY AND COUNTY OF SAN FRANCISCO
BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 18, 2013

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 20, 2013 Meeting, 9:00 a.m.

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BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed \$35,529,306 budget for FY 2013-14 is \$6,096,625 or 20.7% more than the original FY 2012-13 budget of \$29,432,681.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 212.81 FTEs, which are 11.07 FTEs more than the 201.74 FTEs in the original FY 2012-13 budget. This represents a 5.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$15,116,252 in FY 2013-14, are \$99,539 or 0.7% less than FY 2012-13 revenues of \$15,215,791. General Fund support of \$20,413,054 in FY 2013-14 is \$6,196,164 or 43.6% more than FY 2012-13 General Fund support of \$14,216,890.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed \$39,564,812 budget for FY 2014-15 is \$4,035,506 or 11.4% more than the Mayor's proposed FY 2013-14 budget of \$35,529,306.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 218.92 FTEs, which are 6.11 FTEs more than the 212.81 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$15,198,408 in FY 2014-15 are \$82,156 or 0.5% more than FY 2013-14 estimated revenues of \$15,116,252. General Fund support of \$24,366,404 in FY 2014-15 is \$3,953,350 or 19.4% more than FY 2013-14 General Fund support of \$20,413,054.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: TTX TREASURER/TAX COLLECTOR

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$896,068 in FY 2013-14. Of the \$896,068 in recommended reductions, \$282,572 are ongoing savings and \$613,496 are one-time savings. These reductions would still allow an increase of \$5,200,557 or 17.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$8,570 to the General Fund.

Together, these recommendations will result in \$904,638 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$326,757 in FY 2014-15. Of the \$326,757 in recommended reductions, \$313,141 are ongoing savings and \$13,616 are one-time savings. These reductions would still allow an increase of \$3,708,749 or 10.4% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: TTX TREASURER/TAX COLLECTOR

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|--------------------------------|----------------------------|------------------------------|---|------------------------------|---|
| TREASURER/TAX COLLECTOR | | | | | |
| BUSINESS TAX | 6,975,254 | 5,880,543 | (1,094,711) | 6,007,854 | 127,311 |
| DELINQUENT REVENUE | 7,691,639 | 8,790,901 | 1,099,262 | 9,012,419 | 221,518 |
| GROSS RECEIPTS TAX | 0 | 5,975,296 | 5,975,296 | 9,230,280 | 3,254,984 |
| INVESTMENT | 2,328,040 | 2,355,479 | 27,439 | 2,455,593 | 100,114 |
| LEGAL SERVICE | 441,801 | 519,184 | 77,383 | 535,949 | 16,765 |
| MANAGEMENT | 5,352,917 | 5,050,766 | (302,151) | 5,359,054 | 308,288 |
| PROPERTY TAX/LICENSING | 2,542,945 | 2,503,149 | (39,796) | 2,342,053 | (161,096) |
| TAXPAYER ASSISTANCE | 1,409,882 | 1,637,952 | 228,070 | 1,690,539 | 52,587 |
| TRANSFER TAX | 0 | 0 | 0 | 0 | 0 |
| TREASURY | 2,690,203 | 2,816,036 | 125,833 | 2,931,071 | 115,035 |
| TREASURER/TAX COLLECTOR | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

SUMMARY OF PROGRAM EXPENDITURES:

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$6,096,625 largely due to the (a) implementation of the new Gross Receipts Tax; (b) the delinquent revenue collections enhancement project; and (c) the transfer of functions for alarm licenses previously administered by the Department of Emergency Management.

The new Gross Receipts Tax, approved by the voters in November 2012, will be effective on January 1, 2014. The Department is responsible for implementing the new tax and has budgeted \$5.9 million in FY 2013-14 and \$9.2 million in FY 2014-15 for implementation.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$4,035,506 largely due to continued efforts to implement the Gross Receipts Tax.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 212.81 FTEs, which are 11.07 FTEs more than the 201.74 FTEs in the original FY 2012-13 budget. This represents a 5.5% increase in FTEs from the original FY 2012-13 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **TTX TREASURER/TAX COLLECTOR**

The increase is largely due to increased staffing needs for the Gross Receipts Tax system, the reinstatement of the Superior Court work order, and the increased frequency of the Public Utilities Commission billing cycle.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 218.92 FTEs, which are 6.11 FTEs more than the 212.81 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase is largely due to increased staffing needs for the Gross Receipts Tax system.

INTERIM EXCEPTIONS

The Department has requested approval of 16.00 FTEs as interim exceptions. The Budget and Legislative Analyst recommends approval of these 16.00 FTEs as interim exceptions as follows:

Gross Receipts Tax Implementation (3.0 FTEs)

The Department is requesting approval to hire 3.0 FTEs on July 1, 2013, in order to ensure timely implementation of the Gross Receipts Tax, as follows:

- 1823 Senior Administrative Analyst (1.00 FTE)
- 1408 Principal Clerk (2.00 FTE)

Superior Court Work Order (11.5 FTEs)

The Department is requesting approval to continue 11.5 limited term FTEs that are due to terminate on June 30, 2013. These positions are paid by a work order between the Treasurer/Tax Collector's Office and the Superior Court, which was originally expected to terminate in FY 2012-13 but was renewed for FY 2013-14. These positions are as follows:

- 4310 Commercial Division Assistant Supervisor (1.00 FTE)
- 1630 Account clerk (2.00 FTE)
- 1623 Senior Account Clerk (1.00 FTE)
- 4308 Senior Collections Officer (5.00 FTE)
- 4321 Cashier II (0.50 FTE)
- 4321 Cashier II (2.00 FTE)

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **TTX TREASURER/TAX COLLECTOR**

Other Requested Interim Exceptions (1.5 FTEs)

- 1630 Account clerk (0.50 FTE) – This position, which is funded by a work order between the Treasurer/Tax Collector's Office and the Municipal Transportation Agency (MTA), was hired in FY 2012-13 and paid by temporary salaries. According to the Department, failure to provide an interim exception would result in layoff of existing staff.
- 8173 Legal Assistant (1.00 FTE) is a revenue generating position, responsible for collecting legal fines. The position is limited-term set to expire on June 30, 2013. The position is currently filled and not providing an interim exception would result in the lay-off of existing staff.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$15,116,252 in FY 2013-14, are \$99,539 or 0.7% less than FY 2012-13 revenues of \$15,215,791. General Fund support of \$20,413,054 in FY 2013-14 is \$6,196,164 or 43.6% more than FY 2012-13 General Fund support of \$14,216,890.

Specific changes in the Department's FY 2013-14 revenues include decreases in hotel room tax, and passport fees; offset by increases in interest earned on pooled cash and delinquent business tax collection fees.

FY 2014-15

The Department's revenues of \$15,198,408 in FY 2014-15 are \$82,156 or 0.5% more than FY 2013-14 estimated revenues of \$15,116,252. General Fund support of \$24,366,404 in FY 2014-15 is \$3,953,350 or 19.4% more than FY 2013-14 General Fund support of \$20,413,054.

Specific changes in the Department's FY 2014-15 revenues include increases in interest earned on pooled cash.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$896,068 in FY 2013-14. Of the \$896,068 in recommended reductions, \$282,572 are ongoing savings and \$613,496 are one-time savings. These reductions would still allow an increase of \$5,200,557 or 17.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$8,570 to the General Fund.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: TTX TREASURER/TAX COLLECTOR

Together, these recommendations will result in \$904,638 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$326,757 in FY 2014-15. Of the \$326,757 in recommended reductions, \$313,141 are ongoing savings and \$13,616 are one-time savings. These reductions would still allow an increase of \$3,708,749 or 10.4% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

TTX - Treasurer/Tax Collector

| Object Title | FY 2013-14 | | | | | | | | | | FY 2014-15 | | | |
|-----------------------------------|--|--------|----------------------|------------------|---------|-----------|------|----|------|----|------------|-----|----------|----|
| | FTE | | Amount | | Savings | | GF | | IT | | Amount | | Savings | |
| | From | To | From | To | From | To | From | To | From | To | From | To | From | To |
| | FCS - Delinquent Revenue | | | | | | | | | | | | | |
| Programmatic projects-budget | | | \$1,186,654 | \$915,429 | | \$271,225 | x | x | | | | | | |
| | Reduce by \$271,225 to reflect actual FY 2013-14 budget for the Department's continuing project to enhance delinquent revenue collection. | | | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (8.32) | (8.55) | (\$632,674) | (\$650,163.79) | | \$17,490 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | (\$297,738) | (\$305,968.74) | | \$8,231 | x | x | | | | | | |
| | | | <i>Total Savings</i> | <i>\$25,721</i> | | | | | | | | | | |
| | Increase attrition savings to reflect the planned hire date for one vacant Account Clerk position. | | | | | | | | | | | | | |
| | FEG - Management | | | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (2.26) | (2.95) | (\$249,841) | (\$326,119.89) | | \$76,279 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | (\$102,063) | (\$133,223.83) | | \$31,161 | x | x | | | | | | |
| | | | <i>Total Savings</i> | <i>\$107,440</i> | | | | | | | | | | |
| | Increase attrition savings to reflect the planned hire dates for three vacant positions: IS Programmer Analyst-Principal, Deputy Director III, IS Programmer Analyst-Senior. | | | | | | | | | | | | | |
| | FCN - Property Tax/Licensing | | | | | | | | | | | | | |
| Miscellaneous | (3.40) | (3.86) | (\$237,767) | (\$269,935.48) | | \$32,168 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | (\$114,309) | (\$129,774.34) | | \$15,465 | x | x | | | | | | |
| | | | <i>Total Savings</i> | <i>\$47,634</i> | | | | | | | | | | |
| | Increase attrition savings to reflect the planned hire dates for two vacant positions: Senior Account Clerk and Principal Administrative Analyst. | | | | | | | | | | | | | |
| Department Overhead | | | \$35,039 | \$0 | | \$35,039 | x | | | | \$13,616 | \$0 | \$13,616 | x |
| | Technical correction | | | | | | | | | | | | | |
| | Ongoing Savings | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

TTX - Treasurer/Tax Collector

| FY 2013-14 | | | | | | | | | | | | | FY 2014-15 | | | | |
|--|--------|--------|---------------|-------------|-----------|----|----|-------|-------|-----------|-----------|-----------|------------|----|--|--|--|
| Object Title | FTE | | Amount | | Savings | GF | IT | FTE | | Amount | | Savings | GF | IT | | | |
| | From | To | From | To | | | | From | To | From | To | | | | | | |
| FGR - Gross Receipts Tax | | | | | | | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (1.01) | (1.24) | (\$85,000) | (\$104,356) | \$19,356 | x | x | | | | | | | | | | |
| Mandatory Fringe Benefits | | | (\$19,647) | (\$24,121) | \$4,474 | x | x | | | | | | | | | | |
| | | | Total Savings | \$23,831 | | | | | | | | | | | | | |
| Increase attrition savings to reflect the planned hire date for one vacant Senior Personnel Analyst position. | | | | | | | | | | | | | | | | | |
| Attorney (Civil/Criminal) | 0.77 | 0.00 | \$135,258 | \$0 | \$135,258 | x | | 1.00 | 0.00 | \$177,818 | \$0 | \$177,818 | x | | | | |
| Mandatory Fringe Benefits | | 0.00 | \$48,527 | \$0 | \$48,527 | x | | | | \$69,212 | \$0 | \$69,212 | x | | | | |
| | | | Total Savings | \$183,785 | | | | | | | | | | | | | |
| The Treasurer/Tax Collector has an existing \$500,000 work order with the City Attorney to provide legal support for implementation of the gross receipts tax. The Department is also requesting one new attorney position in the Department's FY 2013-14 budget to provide legal strategies for delinquent collections related to the gross receipts tax. The Department has not provided sufficient information on the need for this one new attorney. | | | | | | | | | | | | | | | | | |
| Ongoing Savings | | | | | | | | | | | | | | | | | |
| FCL - Treasury | | | | | | | | | | | | | | | | | |
| Cashier 2 | 2.31 | 1.81 | \$132,137 | \$103,536 | \$28,601 | x | | 3.00 | 2.50 | \$174,532 | \$145,443 | \$29,089 | x | | | | |
| Mandatory Fringe Benefits | | | \$68,475 | \$53,654 | \$14,821 | x | | | | \$95,698 | \$79,748 | \$15,950 | x | | | | |
| | | | Total Savings | \$43,423 | | | | | | | | | | | | | |
| Delete 0.5 FTE 4321 Cashier II, which has been vacant since 7/1/09. | | | | | | | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | 0.04 | 0.00 | \$2,499 | \$0 | \$2,499 | x | | 0.04 | 0.00 | \$2,535 | \$0 | \$2,535 | x | | | | |
| Mandatory Fringe Benefits | | | \$1,199 | \$0 | \$1,199 | x | | | | \$1,282 | \$0 | \$1,281 | x | | | | |
| | | | Total Savings | \$3,698 | | | | | | | | | | | | | |
| Technical adjustment to delete positive attrition savings | | | | | | | | | | | | | | | | | |
| Ongoing Savings | | | | | | | | | | | | | | | | | |
| FCQ - Taxpayer Assistance | | | | | | | | | | | | | | | | | |
| Principal Clerk | 11.66 | 11.50 | \$820,521 | \$809,261 | \$11,260 | x | | 11.66 | 11.50 | \$834,507 | \$823,056 | \$11,451 | x | | | | |
| Mandatory Fringe Benefits | | | \$391,093 | \$385,726 | \$5,367 | x | | | | \$423,078 | \$417,272 | \$5,806 | x | | | | |
| | | | Total Savings | \$16,627 | | | | | | | | | | | | | |
| Delete 0.16 FTE 1408 Principal Clerk which has been vacant since 7/1/10. | | | | | | | | | | | | | | | | | |
| Ongoing Savings | | | | | | | | | | | | | | | | | |

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TTX - Treasurer/Tax Collector

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|--|------------|--------|----------------------|------------------|---------|----|------------|----|--------|----|---------|----|
| | FTE | | Amount | | Savings | | FTE | | Amount | | Savings | |
| | From | To | From | To | From | To | From | To | From | To | From | To |
| FCO - Business Tax | | | | | | | | | | | | |
| Attrition Savings | (4.32) | (5.70) | (\$265,430) | (\$350,220.14) | | | | | | | | |
| Mandatory Fringe Benefits | | | (\$165,462) | (\$218,317.92) | | | | | | | | |
| | | | <i>Total Savings</i> | <i>\$137,646</i> | | | | | | | | |
| Increase attrition savings to reflect the planned hire date for six vacant positions: one IS Business Analyst Senior, three Personal Property Auditors, one Senior Personal Property Auditor, and on Principal Personal Property position. | | | | | | | | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------------|------------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$613,496 | \$282,572 | \$896,068 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$613,496 | \$282,572 | \$896,068 |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|-----------------|------------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$13,616 | \$313,141 | \$326,757 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$13,616 | \$313,141 | \$326,757 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

TTX - Treasurer/Tax Collector

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|------------------------|-----------------------------|------------------------------|--|-------------------------|---------------------------|
| NO VENDOR | NKEY NO PROJECT | X | 07/19/2005 | | 651 | 651 |
| NO VENDOR | NKEY NO PROJECT | X | 07/19/2005 | | 495 | 495 |
| ACE LEGAL ASSISTANCE | NKEY NO PROJECT | X | 08/16/2011 | | 500 | 143 |
| ACE LEGAL ASSISTANCE | NKEY NO PROJECT | X | 08/16/2011 | | 8,500 | 6,605 |
| GIVE SOMETHING BACK INC | NKEY NO PROJECT | X | 08/02/2011 | | 3,500 | 57 |
| VERIZON WIRELESS | NKEY NO PROJECT | X | 01/12/2011 | | 65 | 65 |
| VERIZON WIRELESS | NKEY NO PROJECT | X | 01/21/2011 | | 98 | 49 |
| VERIZON WIRELESS | NKEY NO PROJECT | X | 01/21/2011 | | 98 | 49 |
| VERIZON WIRELESS | NKEY NO PROJECT | X | 01/11/2012 | | 138 | 138 |
| GIVE SOMETHING BACK INC | NKEY NO PROJECT | X | 08/02/2011 | | 4,000 | 296 |
| XTECH | NKEY NO PROJECT | X | 05/08/2012 | | 45,000 | 10 |
| XTECH | NKEY NO PROJECT | X | 05/08/2012 | | 45,000 | 10 |
| | | | | | - | - |
| Total Amount Return to Fund Balance | | | | | General Fund | 8,569.65 |
| | | | | | Non-General Fund | - |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14****Budget Changes**

The Department's proposed \$17,146,710 budget for FY 2013-14 is \$897,240 or 5.5% more than the original FY 2012-13 budget of \$16,249,470.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 111.14 FTEs, which are 1.28 FTEs more than the 109.86 FTEs in the original FY 2012-13 budget. This represents a 1.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$3,324,650 in FY 2013-14, are \$5,680,117 or 63.1% less than FY 2012-13 revenues of \$9,004,767. General Fund support of \$13,822,060 in FY 2013-14 is \$6,577,357 or 90.8% more than FY 2012-13 General Fund support of \$7,244,703.

YEAR TWO: FY 2014-15**Budget Changes**

The Department's proposed \$17,901,792 budget for FY 2014-15 is \$755,082 or 4.4% more than the Mayor's proposed FY 2013-14 budget of \$17,146,710.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 110.94 FTEs, which are 0.2 FTEs less than the 111.14 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% reduction in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$3,356,574 in FY 2014-15 are \$31,924 or 1.0% more than FY 2013-14 estimated revenues of \$3,324,650. General Fund support of \$14,545,218 in FY 2014-15 is \$723,158 or 5.2% more than FY 2013-14 General Fund support of \$13,822,060.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FAM – FINE ARTS MUSEUM**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$98,947 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of \$798,293 or 4.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$98,947 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$656,135 or 3.8% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: FAM – FINE ARTS MUSEUM

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|----------------------------|----------------------------|------------------------------|---|------------------------------|---|
| FINE ARTS MUSEUMS | | | | | |
| ADMISSIONS | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| OPER & MAINT OF MUSEUMS | 13,018,703 | 14,001,060 | 982,357 | 14,724,218 | 723,158 |
| FINE ARTS MUSEUM | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$897,240 due mainly to increases in overtime pay, premium pay and holiday pay. According to Ms. Michele Gutierrez, Chief Financial Officer at the Fine Arts Museum, the department is increasing its holiday openings from one day in FY 2012-13 to ten holiday openings in FY 2013-14.

The increase in holiday openings requires increased overtime for permanent museum guards and security guards because the Memorandum of Understanding (MOU) between the City and SEIU Local 1021, which represents security guards and museum guards, requires that overtime assignments be made by seniority. Therefore, potentially less costly temporary guards cannot be used when a permanent guard volunteers for overtime.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$755,082 largely due to increases in mandatory fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 111.14 FTEs, which are 1.28 FTEs more than the 109.86 FTEs in the original FY 2012-13 budget. This represents a 1.2% increase in FTEs from the original FY 2012-13 budget. The increase is due to a part time associate museum registrar becoming full time.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 110.94 FTEs, which are .20 FTEs less than the 111.14 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget. The decrease is due to a decrease in temporary positions.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **FAM – FINE ARTS MUSEUM**

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$3,324,650 in FY 2013-14, are \$5,680,117 or 63.1% less than FY 2012-13 revenues of \$9,004,767. General Fund support of \$13,822,060 in FY 2013-14 is 6,577,357 or 90.8% more than FY 2012-13 General Fund support of \$7,244,703.

The change in Department revenues is due to replacement of Hotel Tax revenues with General Fund revenues. An ordinance is pending before the Board of Supervisors to amend the Business and Tax Regulation Code to remove certain allocations of the Hotel Tax, including the specified reduction to the Fine Arts Museums (File 13-0545).

FY 2014-15

The Department's revenues of \$3,356,574 in FY 2014-15 are \$31,924 or 1.0% more than FY 2013-14 estimated revenues of \$3,324,650. General Fund support of \$14,545,218 in FY 2014-15 is \$723,158 or 5.2% more than FY 2013-14 General Fund support of \$13,822,060.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$98,947 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of \$798,293 or 4.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$98,947 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of \$656,135 or 3.8% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

FAM Fine Arts Museum

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | | |
|-----------------|-------------|--|------|----|--------|----------|------------|--|--------|---------------|----|----------|---------|----|---------|
| | From | | To | | Amount | | FTE | | Amount | | IT | | | | |
| | | | From | To | From | To | | | From | To | | | Savings | GF | Savings |
| | Holiday Pay | | | | | | | | | | | | | | |
| Fringe Benefits | | | | | | | | | | | | | | | |
| | | Total Savings | | | | \$39,373 | | | | Total Savings | | \$39,373 | | | |
| | | Reduce Holiday Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14. | | | | | | | | | | | | | |
| | | Ongoing savings | | | | | | | | | | | | | |
| Overtime | | | | | | | | | | | | | | | |
| Overtime | | | | | | | | | | | | | | | |
| Fringe Benefits | | | | | | | | | | | | | | | |
| | | Total Savings | | | | \$40,305 | | | | Total Savings | | \$40,305 | | | |
| | | Reduce Overtime Pay at both the Legion of Honor and DeYoung to reflect estimated expenditures in FY 2013-14. | | | | | | | | | | | | | |
| Premium Pay | | | | | | | | | | | | | | | |
| Fringe Benefits | | | | | | | | | | | | | | | |
| | | Total Savings | | | | \$19,269 | | | | Total Savings | | \$19,269 | | | |
| | | Reduce Premium Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14. | | | | | | | | | | | | | |
| | | Ongoing savings | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | | | |
|------------------|-----------------|----------------|------------------|
| | One-Time | Ongoing | Total |
| General Fund | \$ - | \$98,947 | \$ 98,947 |
| Non-General Fund | | | |
| Total | | \$ | \$ 98,947 |

FY 2014-15

Total Recommended Reductions

| | | | |
|------------------|-----------------|----------------|------------------|
| | One-Time | Ongoing | Total |
| General Fund | \$ - | \$98,947 | \$ 98,947 |
| Non-General Fund | | | |
| Total | | \$ | \$ 98,947 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$160,318,332 budget for FY 2013-14 is \$21,813,580 or 15.7% more than the original FY 2012-13 budget of \$138,504,752.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 863.20 FTEs, which are 21.94 FTEs more than the 841.26 FTEs in the original FY 2012-13 budget. This represents a 2.6% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$112,249,276 in FY 2013-14, are \$18,377,813 or 19.6% more than FY 2012-13 revenues of \$93,871,463. General Fund support of \$48,069,056 in FY 2013-14 is \$3,435,767 or 7.7% more than FY 2012-13 General Fund support of \$44,633,289.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$151,075,326 budget for FY 2014-15 is \$9,243,006 or 5.8% less than the Mayor's proposed FY 2013-14 budget of \$160,318,332.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 862.92 FTEs, which is 0.28 FTE less than FY 2013-14 FTEs of 863.20.

Revenue Changes

The Department's revenues of \$104,794,183 in FY 2014-15 are \$7,455,093 or 6.6% less than FY 2013-14 estimated revenues of \$112,249,276. General Fund support of \$46,281,143 in FY 2014-15 is \$1,787,913 or 3.7% less than FY 2013-14 General Fund support of \$48,069,056.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REC – RECREATION AND PARK**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$580,596 in FY 2013-14. Of the \$580,596 in recommended reductions, \$75,849 are ongoing savings and \$504,748 are one-time savings. These reductions would still allow an increase of \$21,232,984 or 15.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$212,823 in FY 2014-15. Of the \$212,823 in recommended reductions, \$96,792 are ongoing savings and \$116,031 are one-time savings.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: REC – RECREATION AND PARK

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|--|-------------------------------------|---------------------------------------|--|---------------------------------------|--|
| RECREATION AND PARK COMMISSION | | | | | |
| CAPITAL PROJECTS | 13,795,112 | 25,857,936 | 12,062,824 | 16,188,976 | (9,668,960) |
| CHILDREN'S BASELINE | 9,650,793 | 10,177,899 | 527,106 | 10,379,201 | 201,302 |
| CHILDREN'S SVCS - NON - CHILDREN'S FUND | 400,000 | 1,100,000 | 700,000 | 1,100,000 | 0 |
| GOLDEN GATE PARK | 10,630,582 | 11,228,981 | 598,399 | 11,545,234 | 316,253 |
| MARINA HARBOR | 3,013,871 | 4,590,583 | 1,576,712 | 3,989,288 | (601,295) |
| NEIGHBORHOOD SERVICES | 0 | 0 | 0 | 0 | 0 |
| PARKS | 72,315,697 | 76,076,576 | 3,760,879 | 75,681,642 | (394,934) |
| REC & PARK ADMINISTRATION | 76,158 | 76,350 | 192 | 76,350 | 0 |
| RECREATION | 14,762,173 | 16,339,219 | 1,577,046 | 16,869,038 | 529,819 |
| STRUCTURAL MAINTENANCE | 13,860,366 | 14,870,788 | 1,010,422 | 15,245,597 | 374,809 |
| RECREATION AND PARK COMMISSION | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$21,813,580 largely due to:

- Increases in salaries and fringe benefits;
- Increases in temporary salaries to fund recreation program staffing, including an expansion of the Workreation program, a City youth work program, to add school year employment slots for youths ages 14 to 17;
- Increases in equipment purchases, primarily the purchase of aging replacement vehicles in the Department's fleet;
- The funding of capital projects to improve parks and recreation facilities, including Glen Park, Joe DiMaggio Playground, Balboa Swimming Pool, and Mountain Lake Playground;
- The funding of Budgetary Reserves, based on SFMTA's compensation to the Department for the permanent loss of approximately 100 parking spaces in Union Square Garage.
- The funding of Budgetary Reserves for the purchase of a land parcel at 17th and Folsom from SFPUC for the development of a new park in the Mission.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by \$9,243,006 largely due to:

- Reductions in expenditures on capital projects to improve parks and recreation facilities.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REC – RECREATION AND PARK**

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 863.20 FTEs, which are 21.94 FTEs more than the 841.26 FTEs in the original FY 2012-13 budget. This represents a 2.6% increase in FTEs from the original FY 2012-13 budget.

The increase in FTEs is due to:

- An increase in temporary salaries to fund recreation program staffing;
- The annualization of positions approved in the FY 2012-13 budget;
- Adjustments in attrition savings.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 862.92 FTEs, which is 0.28 FTE less than FY 2013-14 FTEs of 863.20.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$112,249,276 in FY 2013-14, are \$18,377,813 or 19.6% more than FY 2012-13 revenues of \$93,871,463. General Fund support of \$48,069,056 in FY 2013-14 is \$3,435,767 or 7.7% more than FY 2012-13 General Fund support of \$44,633,289.

Specific changes in the Department's FY 2013-14 revenues include:

- Increases in lease, concession, and park amenities revenue; and
- Increases in revenue from the Department's four parking garages;

FY 2014-15

The Department's revenues of \$104,794,183 in FY 2014-15 are \$7,455,093 or 6.6% less than FY 2013-14 estimated revenues of \$112,249,276. General Fund support of \$46,281,143 in FY 2014-15 is \$1,787,913 or 3.7% less than FY 2013-14 General Fund support of \$48,069,056.

Specific changes in the Department's FY 2014-15 revenues include:

- Decrease in revenue due to the San Francisco 49ers discontinuing its use of Candlestick Park; and
- Decrease General Fund support for capital projects.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: REC – RECREATION AND PARK

Fee Legislation

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

| File No. | Fee Description | FY 2012-13 Original Revenue | Increased Revenues in FY 2013-14 | Annualized Revenue Thereafter | % Cost Recovery |
|--------------|--|--------------------------------|--|-------------------------------------|--------------------|
| | Amends Section 12.11 of the Park Code to update the berthing fees for the East and West Harbor in the San Francisco Marina Small Craft Harbor. | \$668,000 | \$0 | \$668,000 | 73% |
| 13-0548 | Amends Section 12.21 of the Park Code to establish a new facility rental fee for the Lake Merced Boathouse | \$0 | \$37,500 | \$50,000 | 73% |
| | Amends Section 12.46 of the Park Code to reauthorize the non-resident entrance fee to the Botanical Garden. | \$542,055 | \$48,945 | \$600,000 | 24% |
| | Repeals obsolete provisions for Golden Gate Park Concourse Parking (Section 12.26) and Field Trip Reimbursement from the Park Code (12.31) | \$0 | \$0 | \$0 | n/a |
| Total | | \$1,210,055 | \$86,445 | \$1,318,000 | |

Recommendation: Approve the proposed fee legislation. The Budget and Legislative Analyst notes that the proposed Department budget is balanced based on the assumption that the fee legislation shown above will be approved.

13-0537: San Francisco Botanical Garden Lease and Management Agreement

Currently, under an existing agreement between the Department and the nonprofit organization, San Francisco Botanical Garden Society, San Francisco Botanical Garden Society conducts education and community outreach and is responsible for operation and maintenance of the Botanical Garden's non-resident entrance fee collection program, which the Department funds through the agreement. The existing agreement expires on June 30, 2013.

On April 10, 2012, the Board of Supervisors accepted a gift of a nursery center for sustainable gardening within the Botanical Garden from San Francisco Botanical Garden Society, valued at approximately \$14 million (Resolution No. 125-12). Construction of the nursery center has yet to commence.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REC – RECREATION AND PARK**

The proposed ordinance approves and authorizes a new lease and management agreement between the Department, as landlord, and the nonprofit organization, San Francisco Botanical Society, as tenant, for the San Francisco Botanical Garden at Strybing Arboretum in Golden Gate Park, with an initial 10-year term with two options to extend by an additional ten years each. As shown in the table below, the initial leased premises include 5,119 square feet of space.

Initial Leased Premises

| | |
|----------------------------|--------------|
| Office space | 1,207 |
| Bookstore | 84 |
| Visitor Orientation Center | 800 |
| Library Space | 1,378 |
| Horticultural Space | 1,600 |
| Storage Space | 50 |
| Total | 5,119 |

Under the proposed lease, San Francisco Botanical Society would:

- Pay the Department \$100 a year in base rent, based on the the rationale that the proposed lease and management agreement will have numerous public benefits, lessen the burden on the Department in operating and maintaining the Botanical Garden and in providing public programming and education; and
- Be responsible for collecting all non-resident entrance fees, with those non-resident entrance fees first used to reimburse San Francisco Botanical Society for authorized collection expenses;

Once the Department has received \$250,000 in entrance fee revenues each fiscal year, which are restricted by Park Code Section 12.46 and must be used to support the Botanical Garden, the remaining non-resident entrance fees would be used to, first, reimburse San Francisco Botanical Garden Society for any remaining direct out-of-pocket expenses incurred and, second, pay San Francisco Botanical Garden Society up to \$250,000 per fiscal year which must be expended for direct costs to maintain the Botanical Garden and expenses for education, community outreach, public programs and other initiatives. The balance of any remaining non-resident entrance fee revenues would be deposited into the Botanical Garden Improvement Fund, which will be maintained by the Department and used only for the payment of costs and expenses for maintenance, renovation, and improvement of the Botanical Garden.

Once construction of the nursery center is completed, the 1,600 square feet of horticultural space would be replaced with the nursery center under the proposed lease and management agreement.

The proposed ordinance waives the requirement under Chapter 23.33 of the Administrative Code that the lease and management agreement be competitively bid, given the San Francisco Botanical Garden's specialized knowledge and experience pertaining to the Botanical Garden.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **REC – RECREATION AND PARK**

Recommendation: Approve the proposed resolution.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$580,596 in FY 2013-14. Of the \$580,596 in recommended reductions, \$75,849 are ongoing savings and \$504,748 are one-time savings. These reductions would still allow an increase of \$21,232,984 or 15.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$212,823 in FY 2014-15. Of the \$212,823 in recommended reductions, \$96,792 are ongoing savings and \$116,031 are one-time savings.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

REC - Recreation & Park

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | |
|---------------------------|--|--------|-------------|----------------|-----------|----|----|------------|----|----------|----------|---------|----|----|
| | FTE | | Amount | | | GF | IT | FTE | | Amount | | | GF | IT |
| | From | To | From | To | Savings | | | From | To | From | To | Savings | | |
| Equipment Purchase | | | \$56,550 | \$55,045 | \$1,505 | x | x | | | | | | | |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Equipment Purchase | | | | | | | | | | \$61,988 | \$57,858 | \$4,130 | x | x |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Equipment Purchase | | | | | | | | | | \$61,988 | \$57,858 | \$4,130 | x | x |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Equipment Purchase | | | \$100,000 | \$94,887 | \$5,113 | x | x | | | | | | | |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Equipment Purchase | | | \$44,300 | \$0 | \$44,300 | x | x | | | | | | | |
| | Replacement of 2010 Ford Ranger truck with new Ford F-250 truck is not justified. Maintenance in FY 2012-13 was only \$588 and the vehicle is only three years old. | | | | | | | | | | | | | |
| Equipment Purchase | | | \$44,296 | \$0 | \$44,296 | x | x | | | | | | | |
| | Replacement of 2001 Ford F-150 truck with new Ford F-250 truck is not justified. Maintenance in FY 2012-13 was only \$1,068 and no maintenance/repairs have been needed since September, 2012. | | | | | | | | | | | | | |
| Equipment Purchase | | | \$38,396 | \$0 | \$38,396 | x | x | | | | | | | |
| | Purchase of Toro Groundsmaster ride-on mower is not justified. \$0 in maintenance has been spent on currently owned ride-on mower in FY 2012-13. | | | | | | | | | | | | | |
| Equipment Purchase | | | | | | | | | | \$54,375 | \$50,492 | \$3,883 | x | x |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Attrition Savings | (1.71) | (3.33) | (\$111,172) | (\$216,542) | \$105,370 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | (\$55,375) | (\$107,860.01) | \$52,485 | x | x | | | | | | | |
| | Total Savings \$157,855 | | | | | | | | | | | | | |
| | Increase Attrition Savings to reflect upward substitution resulting in new positions in FY 2013-14 of 2 - 7501 Environmental Service Worker positions and 6 vacant 3410 Apprentice Gardener positions with September 1, 2013 hiring dates. | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

REC - Recreation & Park

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|---------------------------|---|--------|-------------|-------------|----------|----|------------|--------|------------------------|-------------|-------------|----------|-----|--|
| | FTE | | Amount | | | GF | IT | FTE | | Amount | | | | |
| | From | To | From | To | Savings | | | From | To | From | To | Savings | | |
| Attrition Savings | (2.47) | (2.67) | (\$169,827) | (\$183,402) | \$13,575 | x | | (2.46) | (2.66) | (\$171,914) | (\$185,657) | \$13,743 | x | |
| Mandatory Fringe Benefits | | | (\$82,870) | (\$89,494) | \$6,624 | x | | | | (\$89,801) | (\$96,980) | \$7,179 | x | |
| | Total Savings \$20,199 | | | | | | | | Total Savings \$20,922 | | | | | |
| | Increase Attrition Savings based on hiring plans. | | | | | | | | | | | | | |
| | ECD - Structural Maintenance | | | | | | | | | | | | | |
| Equipment Purchase | | | | | | | | | | \$58,725 | \$57,858 | \$867 | x x | |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Equipment Purchase | | | | | | | | | | \$44,296 | \$0 | \$44,296 | x x | |
| | Replacement of currently owned vehicle with new Ford F-250 is not justified. Currently owned vehicle is only 9 years old, which is three years under the City's vehicle replacement policy of 12 years under HACTO. Department cites wear and tear and body damage as justification for replacement, which is not a sufficient rationale for vehicle replacement. | | | | | | | | | | | | | |
| Equipment Purchase | | | \$250,125 | \$175,947 | \$74,178 | x | x | | | | | | | |
| | Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Equipment Purchase | | | | | | | | | | \$58,725 | \$0 | \$58,725 | x x | |
| | Replacement of currently owned truck with new Ford F-250 truck is not justified. Maintenance was only \$79 in FY 2012-13 and has not needed repairs since November 30, 2012. | | | | | | | | | | | | | |
| Attrition Savings | 0.00 | 0.35 | (\$4) | (\$22,400) | \$22,396 | x | x | | | | | | | |
| Mandatory Fringe Benefits | | | (\$1) | (\$5,600) | \$5,599 | x | x | | | | | | | |
| | Total Savings \$27,995 | | | | | | | | | | | | | |
| | Increase Attrition Savings to reflect upward substitution resulting in a new position in FY 2013-14 of 1 - 1823 Senior Administrative Analyst with October 1, 2013 hiring date. | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

REC - Recreation & Park

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | |
|--|---------------|--------|-----------|---------------|------------|----|---------------|--------|-----------|--------------|----------|------------|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | Savings | GF | IT |
| | From | To | From | To | | | From | To | From | To | | | |
| ECS - Capital Projects | | | | | | | | | | | | | |
| Attrition Savings | 0.00 | (0.15) | (\$169) | (\$10,462) | \$10,293 | x | 0.00 | (0.15) | (\$171) | (\$10,592) | \$10,421 | x | |
| Mandatory Fringe Benefits | | | (\$47) | (\$2,909.55) | \$2,863 | x | | | (\$53) | (\$3,282.90) | \$3,230 | x | |
| | Total Savings | | | \$13,156 | | | Total Savings | | | \$13,651 | | | |
| Increase Attrition Savings based on hiring plans. | | | | | | | | | | | | | |
| Ongoing savings. | | | | | | | | | | | | | |
| EIA - Administration | | | | | | | | | | | | | |
| Materials & Supplies | | | \$341,339 | \$321,339 | \$20,000 | x | | | \$341,339 | \$321,339 | \$20,000 | x | |
| Reduction based on historical expenditures from FY 2010-11 through FY 2012-13. | | | | | | | | | | | | | |
| Ongoing savings. | | | | | | | | | | | | | |
| Equipment Purchase | | | \$55,826 | \$51,334 | \$4,492 | x | x | | | | | | |
| Reduction based on quote provided by Department. | | | | | | | | | | | | | |
| Attrition Savings | 0.03 | (0.59) | \$2,993 | (\$58,791) | \$61,784 | x | x | | | | | | |
| Mandatory Fringe Benefits | | | \$1,269 | (\$24,926.76) | \$26,196 | x | x | | | | | | |
| | Total Savings | | | \$87,980 | | | Total Savings | | | \$87,980 | | | |
| Increase Attrition Savings to reflect upward substitution resulting in new positions in FY 2013-14 of 2 - 1823 Senior Administrative Analyst position and 1 - 1820 Junior Administrative Analyst position with October 1, 2013 hiring dates. | | | | | | | | | | | | | |
| Park Section Supervisor | 0.00 | 0.00 | \$0 | \$0 | \$0 | x | | 0.00 | 0.00 | \$0 | \$0 | x | |
| Mandatory Fringe Benefits | | | \$0 | \$0 | \$0 | x | | | | \$0 | \$0 | x | |
| Senior Administrative Analyst | 1.00 | 0.00 | \$97,356 | \$0 | \$97,356 | x | | 1.00 | 1.00 | \$98,552 | \$0 | \$98,552 | x |
| Mandatory Fringe Benefits | | | \$41,681 | \$0 | \$41,681 | x | | | | \$45,353 | \$0 | \$45,353 | x |
| Administrative Analyst | 0.00 | 1.00 | \$0 | \$83,091 | (\$83,091) | x | | 0.00 | 1.00 | \$0 | \$84,507 | (\$84,507) | x |
| Mandatory Fringe Benefits | | | \$0 | \$37,308 | (\$37,308) | x | | | | \$0 | \$40,522 | (\$40,522) | x |
| | Total Savings | | | \$18,638 | | | Total Savings | | | \$18,876 | | | |
| Revise upward substitution from a 3422 Park Section Supervisor to a 1823 Senior Administrative Analyst to an upward substitution from a 3422 Park Section Supervisor to a 1822 Administrative Analyst, who can perform the work described by the Department. | | | | | | | | | | | | | |
| Ongoing savings. | | | | | | | | | | | | | |

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---------------------------|--|------|----------|--------|----------|----|---|------|----------|-----|----------|----|
| | FTE | | Amount | | | | FTE | | Amount | | | |
| | From | To | From | To | Savings | GF | From | To | From | To | Savings | GF |
| Attrition Savings | 0.23 | 0.00 | \$15,101 | \$0 | \$15,101 | x | 0.23 | 0.00 | \$15,358 | \$0 | \$15,358 | x |
| Mandatory Fringe Benefits | | | \$7,393 | \$0.00 | \$7,393 | x | | | \$7,985 | \$0 | \$7,985 | x |
| | <i>Total Savings</i> | | | | | | <i>Total Savings</i> | | | | | |
| | | | | | | | | | | | | |
| | Attrition savings incorrectly adds funding to the Department's salary budget, rather than reducing it. Removing funding in Attrition Savings funding entirely will correct the funding amount for Attrition Savings in FY 2013-14. | | | | | | Removing funding in Attrition Savings funding entirely will correct the funding amount for Attrition Savings in FY 2014-15. | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------------|-----------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$465,859 | \$68,849 | \$534,708 |
| Non-General Fund | \$38,888 | \$7,000 | \$45,888 |
| Total | \$504,748 | \$75,849 | \$580,596 |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|------------------|-----------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$116,031 | \$83,185 | \$199,216 |
| Non-General Fund | \$0 | \$13,607 | \$13,607 |
| Total | \$116,031 | \$96,792 | \$212,823 |

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed \$144,071,065 budget for FY 2013-14 is \$20,658,107 or 16.7% more than the original FY 2012-13 budget of \$123,412,958.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 37.42 FTEs, which are 4.04 FTEs more than the 33.38 FTEs in the original FY 2012-13 budget. This represents a 12.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$116,553,754 in FY 2013-14, are \$20,900,921 or 21.9% more than FY 2012-13 revenues of \$95,652,833. General Fund support of \$27,517,311 in FY 2013-14 is \$242,814 or 0.9% less than FY 2012-13 General Fund support of \$27,760,125.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed \$131,712,371 budget for FY 2014-15 is \$12,358,694 or 8.6% less than the Mayor's proposed FY 2013-14 budget of \$144,071,065.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 37.11 FTEs, which are 0.31 FTEs less than the 37.42 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.8% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$104,655,061 in FY 2014-15, are \$11,898,693 or 10.2% less than FY 2013-14 estimated revenues of \$116,553,754. General Fund support of \$27,057,310 in FY 2014-15 is \$460,001 or 1.7% less than FY 2013-14 General Fund support of \$27,517,311.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$580,015 in FY 2013-14, all of which are ongoing savings and \$350,000 of which are savings to the City's General Fund in FY 2013-14. These reductions would still allow an increase of \$20,078,092 or 16.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$822,495 in FY 2014-15, all of which are ongoing savings. These recommendations will result in \$350,000 savings to the City's General Fund in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012-2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013-2014 |
|---|------------------------|--------------------------|---|--------------------------|---|
| CHILDREN, YOUTH & THEIR FAMILIES | | | | | |
| CHILDREN'S BASELINE | 31,363,590 | 31,803,066 | 439,476 | 30,516,223 | (1,286,843) |
| CHILDREN'S FUND PROGRAMS | 45,758,046 | 53,216,726 | 7,458,680 | 53,002,825 | (213,901) |
| CHILDREN'S SVCS – NON – CHILDREN'S FUND | 6,396,880 | 6,018,778 | (348,102) | 5,429,620 | (589,158) |
| PUBLIC EDUCATION FUND (PROP H) | 33,362,000 | 47,450,000 | 14,088,000 | 37,180,000 | (10,270,000) |
| VIOLENCE PREVENTION | 6,532,442 | 5,582,495 | (949,947) | 5,583,703 | 1,208 |
| CHILDREN, YOUTH & THEIR FAMILIES | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$20,658,107 largely due to:

A \$14.1 million increase in transfer funds to SFUSD as stipulated by Proposition H, and an increase in funding for grants to community-based organizations as provided by the Department's new three-year Children's Services Allocation Plan.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by \$12,358,694 largely due to:

A \$10.3 million decrease in Proposition H transfer funds to SFUSD in FY2014-15 and a \$1.5 million reduction in funding to community-based organizations through the Children's Baseline.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 37.42 FTEs, which are 4.04 FTEs more than the 33.38 FTEs in the original FY 2012-13 budget. This represents a 12.1% increase in FTEs from the original FY 2012-13 budget.

The Department requested four new positions to provide clerical and analytical support to the Department, chiefly in the Planning and Policy Division and in the Grants and Programs Division.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 37.11 FTEs, which are 0.31 FTEs less than the 37.42 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.8% reduction in FTEs from the Mayor's proposed FY 2013-14 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **CHF – CHILDREN, YOUTH & THEIR FAMILIES**

INTERIM EXCEPTIONS

The Department has requested approval of one position, a 1444 Secretary I, as an interim exception. The Budget and Legislative Analyst recommends disapproval of this position. According to the Department, for the past fiscal year a temporary position has provided staff support to committee meetings staffed by the Department. While the Department requests to transition this temporary position to a permanent position, the Department has not shown that the Department's workload justifies the new position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$116,553,754 in FY 2013-14, are \$20,900,921 or 21.9% more than FY 2012-13 revenues of \$95,652,833. General Fund support of \$27,517,311 in FY 2013-14 is \$242,814 or 0.9% less than FY 2012-13 General Fund support of \$27,760,125.

Specific changes in the Department's FY 2013-14 revenues include:

A \$14.1 million increase in transfer funds to SFUSD as stipulated by Proposition H, and a \$3.2 million increase in the Department's Children's Fund revenues.

FY 2014-15

The Department's revenues of \$104,655,061 in FY 2014-15, are \$11,898,693 or 10.2% less than FY 2013-14 estimated revenues of \$116,553,754. General Fund support of \$27,057,310 in FY 2014-15 is \$460,001 or 1.7% less than FY 2013-14 General Fund support of \$27,517,311.

Specific changes in the Department's FY 2014-15 revenues include:

A \$10.3 million decrease in Proposition H transfer funds to SFUSD in FY 2014-15 in addition to a \$1.5 million reduction in the Department's Children's Baseline in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$580,015 in FY 2013-14, all of which are ongoing savings and \$350,000 of which are savings to the City's General Fund in FY 2013-14. These reductions would still allow an increase of \$20,078,092 or 16.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$822,495 in FY 2014-15, all of which are ongoing savings. These recommendations will result in \$350,000 savings to the City's General Fund in FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CHF - Children, Youth & Their Families

| Object Title | FY 2013-14 | | | | | | | FY 2014-15 | | | | | | |
|---|---|------|----------|----------|------------|----|----|---------------|------|----------|----------|------------|----|----|
| | FTE | | Amount | | Savings | GF | 1T | FTE | | Amount | | Savings | GF | 1T |
| | From | To | From | To | | | | From | To | From | To | | | |
| | CBI - Children's Fund Programs | | | | | | | | | | | | | |
| Junior Management Analyst | 0.00 | 1.00 | \$0 | \$67,342 | (\$67,342) | | | 1.00 | 0.00 | \$0 | \$68,490 | (\$68,490) | | |
| Mandatory Fringe Benefits | | | \$0 | \$32,644 | (\$32,644) | | | | | \$0 | \$35,277 | (\$35,277) | | |
| Administrative Analyst | 1.00 | 0.00 | \$83,091 | \$0 | \$83,091 | | | 0.00 | 1.00 | \$84,507 | \$0 | \$84,507 | | |
| Mandatory Fringe Benefits | | | \$37,308 | \$0 | \$37,308 | | | | | \$40,522 | \$0 | \$40,522 | | |
| | Total Savings | | | | \$20,413 | | | Total Savings | | | | \$21,262 | | |
| | The Department did not demonstrate any change in workflow such that an upward substitution of the Junior Management Analyst position is not justified. | | | | | | | | | | | | | |
| Secretary I | 1.00 | 0.00 | \$55,833 | \$0 | \$55,833 | | | 1.00 | 0.00 | \$56,785 | \$0 | \$56,785 | | |
| Mandatory Fringe Benefits | | | \$29,236 | \$0 | \$29,236 | | | | | \$31,444 | \$0 | \$31,444 | | |
| | Total Savings | | | | \$85,069 | | | Total Savings | | | | \$88,229 | | |
| | This new position is requested to provide staff support to the committees which the Department staffs, but the Department has not shown a need for this position. The Department requested that this position be approved through an interim exception. | | | | | | | | | | | | | |
| Community Development Specialist | 0.00 | 1.00 | \$0 | \$78,719 | (\$78,719) | | | 0.00 | 1.00 | \$0 | \$80,061 | (\$80,061) | | |
| Mandatory Fringe Benefits | | | \$0 | \$36,015 | (\$36,015) | | | | | \$0 | \$39,065 | (\$39,065) | | |
| Senior Community Development Specialist I | 1.00 | 0.00 | \$91,124 | \$0 | \$91,124 | | | 1.00 | 0.00 | \$92,677 | \$0 | \$92,677 | | |
| Mandatory Fringe Benefits | | | \$39,688 | \$0 | \$39,688 | | | | | \$43,197 | \$0 | \$43,197 | | |
| | Total Savings | | | | \$16,078 | | | Total Savings | | | | \$16,748 | | |
| | Starting in February 2013, the Department was granted an Acting Assignment Pay Request by Human Resources to allow a Community Development Specialist (9772) to temporarily fill the roles and responsibilities of a Senior Community Development Specialist I (9774) in the Grants Unit because, per the request, the Department was experiencing a temporary staffing shortage with a vacant 9775 in the Unit and a temporary increase in work in the Unit. As the 9775 position is scheduled to be hired on July 1, 2013, the Department has not provided a reason that the Community Development Specialist should not resume the original roles and responsibilities, in keeping with the Acting Assignment Pay Request. | | | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

CHF - Children, Youth & Their Families

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|-------------------------------------|--|----|-------------|-------------|----|----|------------|----|-------------|-------------|----|-------------|
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T |
| | From | To | From | To | | | From | To | From | To | | |
| Professional & Specialized Services | | | \$1,708,500 | \$1,600,045 | | | | | \$1,708,500 | \$1,362,244 | | \$346,256 |
| | Reduce to reflect planned FY 2013-14 expenditures. | | | | | | | | | | | |
| | CAQ - | | | | | | | | | | | |
| City Grant Programs | | | \$1,723,771 | \$1,573,771 | | x | | | \$1,623,051 | \$1,473,051 | | \$150,000 x |
| | Reduce to reflect historical underexpenditure of this line item. | | | | | | | | | | | |
| City Grant Programs | | | \$1,956,308 | \$1,756,308 | | x | | | \$1,577,870 | \$1,377,870 | | \$200,000 x |
| | Reduce to reflect historical underexpenditure of this line item. | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|------------------|-----|-----------|-----------|
| General Fund | \$0 | \$350,000 | \$350,000 |
| Non-General Fund | \$0 | \$230,015 | \$230,015 |
| Total | \$0 | \$580,015 | \$580,015 |

FY 2014-15

Total Recommended Reductions

| One-Time | | Ongoing | Total |
|------------------|-----|-----------|-----------|
| General Fund | \$0 | \$350,000 | \$350,000 |
| Non-General Fund | \$0 | \$472,495 | \$472,495 |
| Total | \$0 | \$822,495 | \$822,495 |

BUDGET REVIEW EXECUTIVE SUMMARY**YEAR ONE: FY 2013-14**Budget Changes

The Department's proposed \$36,986,627 budget for FY 2013-14 is \$1,298,790 or 3.6% more than the original FY 2012-13 budget of \$35,687,837.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 239.43 FTEs, which are 3.41 FTEs more than the 236.02 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$7,291,562 in FY 2013-14, are \$1,051,086 or 16.8% more than FY 2012-13 revenues of \$6,240,476. General Fund support of \$29,695,065 in FY 2013-14 is \$247,704 or 0.8% more than FY 2012-13 General Fund support of \$29,447,361.

YEAR TWO: FY 2014-15Budget Changes

The Department's proposed \$38,225,158 budget for FY 2014-15 is \$1,238,531 or 3.3% more than the Mayor's proposed FY 2013-14 budget of \$36,986,627.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 239.17 FTEs, which are 0.26 FTEs less than the 239.43 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$7,374,518 in FY 2014-15 are \$82,956 or 1.1% more than FY 2013-14 estimated revenues of \$7,291,562. General Fund support of \$30,850,640 in FY 2014-15 is \$1,155,757 or 3.9% more than FY 2013-14 General Fund support of \$29,695,065.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **JUV – JUVENILE PROBATION**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$233,927 in FY 2013-14. Of the \$233,927 in recommended reductions, \$105,901 are ongoing savings and \$128,026 are one-time savings. These reductions would still allow an increase of \$1,064,863 or 3.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$12,190 to the General Fund.

Together, these recommendations will result in \$246,117 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$135,566 in FY 2014-15. Of the \$135,566 in recommended reductions, \$107,260 are ongoing savings and \$28,306 are one-time savings. These reductions would still allow an increase of \$1,102,965 or 3.0% in the Department's FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: JUV – JUVENILE PROBATION

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|---|----------------------------|------------------------------|---|------------------------------|---|
| JUVENILE PROBATION | | | | | |
| ADMINISTRATION | 7,112,485 | 7,168,723 | 56,238 | 7,288,308 | 119,585 |
| CHILDREN'S BASELINE | 1,001,571 | 1,010,999 | 9,428 | 1,012,158 | 1,159 |
| JUVENILE HALL | 11,472,100 | 11,649,687 | 177,587 | 12,286,201 | 636,514 |
| JUVENILE HALL REPLACEMENT DEBT PAYMENT | 2,660,351 | 2,667,374 | 7,023 | 2,665,174 | (2,200) |
| LOG CABIN RANCH | 3,001,666 | 3,290,352 | 288,686 | 3,331,528 | 41,176 |
| PROBATION SERVICES | 10,439,664 | 11,199,492 | 759,828 | 11,641,789 | 442,297 |
| JUVENILE PROBATION | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$1,298,790 largely due to increases in salary expenditures, professional/contract services, vehicle replacements, and capital improvement projects. The department is in the process of filling 10 counselor vacancies in Juvenile Hall and Log Cabin Ranch. Associated training and overtime costs have been included the FY 2013-14 budget.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$1,238,531 largely due to capital projects and building improvements totaling \$692,000 and mandated salary and fringe benefit increases.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 239.43 FTEs, which are 3.41 FTEs more than the 236.02 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

In addition to decreases in attrition savings, Juvenile Probation is requesting to shift one 2910 Social Worker position from grant funds to the General Fund. Only a portion of the position will be funded through the General Fund, of which up to 50% will be reimbursable through Federal Title IV-E monies.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 239.17 FTEs, which are 0.26 FTEs less than the 239.43 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **JUV – JUVENILE PROBATION**

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$7,291,562 in FY 2013-14, are \$1,051,086 or 16.8% more than FY 2012-13 revenues of \$6,240,476. General Fund support of \$29,695,065 in FY 2013-14 is \$247,704 or 0.8% more than FY 2012-13 General Fund support of \$29,447,361.

The majority of this increase comes from Federal Title IV-E sources. Juvenile Probation expects this source of funds to increase by \$900,000.

FY 2014-15

The Department's revenues of \$7,374,518 in FY 2014-15 are \$82,956 or 1.1% more than FY 2013-14 estimated revenues of \$7,291,562. General Fund support of \$30,850,640 in FY 2014-15 is \$1,155,757 or 3.9% more than FY 2013-14 General Fund support of \$29,695,065.

The revenues from Federal Title IV-E in the previous budget year are expected to continue in FY 2014-15.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$233,927 in FY 2013-14. Of the \$233,927 in recommended reductions, \$105,901 are ongoing savings and \$128,026 are one-time savings. These reductions would still allow an increase of \$1,064,863 or 3.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$12,190 to the General Fund.

Together, these recommendations will result in \$246,117 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$135,566 in FY 2014-15. Of the \$135,566 in recommended reductions, \$107,260 are ongoing savings and \$28,306 are one-time savings. These reductions would still allow an increase of \$1,102,965 or 3.0% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget**

| JUV - Juvenile Probation | | | | | | | | | | | | |
|-----------------------------------|---|---------|---------------|---------------|-----------|----|------------|---------|---------------|---------------|----------|----|
| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
| | FTE | | Amount | | GF | 1T | FTE | | Amount | | GF | 1T |
| | From | To | From | To | | | From | To | From | To | | |
| | AKE - Juvenile Hall | | | | | | | | | | | |
| Attrition Savings - Miscellaneous | (17,42) | (18,15) | (\$1,187,910) | (\$1,237,910) | \$50,000 | x | (17,85) | (18,29) | (\$1,217,192) | (\$1,267,192) | \$50,000 | x |
| Mandatory Fringe Benefits | | | (\$472,813) | (\$492,714) | \$19,901 | x | | | (\$517,542) | (\$538,802) | \$21,260 | x |
| | | | Total Savings | | \$69,901 | | | | Total Savings | | \$71,260 | |
| | The Department has reduced attrition savings by \$106,000 in FY 2013-14 compared to FY 2012-13 in order to fill vacant Juvenile Hall Counselor positions, which includes 5 weeks of training. The Department has also increased overtime by \$138,000 to cover scheduled Juvenile Hall shifts while the new Juvenile Hall Counselors are undergoing training. Because the Department has a projected salary surplus in FY 2012-13 of \$110,000, the recommended increase in attrition savings of \$50,000 will still give the Department sufficient funds to fill the vacant positions. | | | | | | | | | | | |
| | Ongoing savings. | | | | | | | | | | | |
| Equipment Purchase-Budget | | | \$30,450 | \$0 | \$30,450 | x | | | | | | |
| Equipment Purchase-Budget | | | \$45,935 | \$0 | \$45,935 | x | | | | | | |
| Equipment Purchase-Budget | | | \$30,641 | \$0 | \$30,641 | x | | | | | | |
| Equipment Purchase-Budget | | | | | | | | | \$28,306 | \$0 | \$28,306 | x |
| | | | Total Savings | | \$107,026 | | | | Total Savings | | \$28,306 | |
| | The Department requests to replace five of its 28 vehicles in FY 2013-14, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Furthermore, vehicle utilization information provided by the Department shows some vehicles with low average annual mileage, including as low as 8,576 miles or an average of 780 miles per year. The Budget and Legislative Analyst recommends approval of the requested one replacement van and one replacement automobile and disapproval of 3 replacement automobiles. | | | | | | | | | | | |
| Travel-Budget | | | \$56,000 | \$35,000 | \$21,000 | x | | | | | | |
| | | | Total Savings | | \$21,000 | | | | | | | |
| | The Department plans to backfill ten counselor vacancies this year and estimates associated travel costs to amount to \$56,000. The Budget and Legislative Analyst recommends that this amount be reduced to \$35,000 - allowing for \$3,500 per counselor for travel. | | | | | | | | | | | |

**Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget**

| JUV - Juvenile Probation | | | | | | | | | | | | |
|--|---|----|--------------|--------------|------|----|------------|-----------|------|----|----------|-------|
| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
| | FTE | | Amount | | FTE | | Amount | | FTE | | Amount | |
| | From | To | From | To | From | To | From | To | From | To | Savings | GF 1T |
| | AKC - Probation Services | | | | | | | | | | | |
| Professional & Specialized Svcs-Budget | | | \$223,000.00 | \$187,000.00 | | | \$252,000 | \$216,000 | | | \$36,000 | x |
| | <p>The Mayor's proposed budget includes \$156,000 to pay the State's fees for youth incarcerated in the California Youth Authority (CYA). Based on the Department's average annual admissions to CYA of 4 to 5 youth, the Budget and Legislative Analyst recommends \$120,000 (\$2,000 per month for youth or \$10,000 per month for 5 youth) instead of \$156,000.</p> <p>Ongoing savings.</p> | | | | | | | | | | | |

FY 2013-14

| Total Recommended Reductions | | | |
|------------------------------|------------------|------------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$128,026 | \$105,901 | \$233,927 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$128,026 | \$105,901 | \$233,927 |

FY 2014-15

| Total Recommended Reductions | | | |
|------------------------------|-----------------|------------------|------------------|
| One-Time | Ongoing | Total | |
| General Fund | \$28,306 | \$107,260 | \$135,566 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$28,306 | \$107,260 | \$135,566 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

JUV - Juvenile Probation

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|------------------------------|---------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| THOMSON REUTERS/BARCLAYS | BOOKS - NON LIBRARY ONLY | Yes | 2011 | 9/27/2012 | 2,061.50 | 933.10 |
| KONICA MINOLTA BUSINESS SOL | COPY MACHINE | Yes | 2011 | 9/27/2012 | 15,000.00 | 54.59 |
| KONICA MINOLTA BUSINESS SOL | COPY MACHINE | Yes | 2012 | 9/27/2012 | 3,500.00 | 568.06 |
| EXPRESS OVERNITE | FREIGHT/DELIVERY | Yes | 2011 | 9/27/2012 | 5,000.00 | 159.90 |
| EXPRESS OVERNITE | FREIGHT/DELIVERY | Yes | 2012 | 9/27/2012 | 5,000.00 | 558.87 |
| LIBB & ASSOCIATES LLC | OTHER EQUIP MAINT | Yes | 2012 | 9/27/2012 | 3,891.47 | 3,891.47 |
| COMCAST CABLE COMMUNICATI | OTHER EQUIPMENT RENTALS | Yes | 2010 | 9/27/2012 | 1,800.00 | 1,662.81 |
| AMERICAN ALARM CO INC | OTHER EQUIP MAINT | Yes | 2012 | 9/27/2012 | 537.08 | 42.08 |
| FERRELLGAS LP | FUELS & LUBRICANTS | Yes | 2010 | 9/27/2012 | 16,425.00 | 3,887.16 |
| FERRELLGAS LP | FUELS & LUBRICANTS | Yes | 2011 | 9/27/2012 | 40,000.00 | 1,395.15 |
| CENTER HARDWARE CO INC | OTHER BLDG MAINT SUPPLIES | Yes | 2012 | 9/27/2012 | 750.00 | 395.12 |
| GRAINGER | OTHER OFFICE SUPPLIES | Yes | 2011 | 9/27/2012 | 9,000.00 | 2,449.29 |
| GRAINGER | OTHER BLDG MAINT SUPPLIES | Yes | 2012 | 9/27/2012 | 275.32 | 5,000.00 |
| FLUID GAUGE COMPANY | OTHER BLDG MAINT SVCS | Yes | 2011 | 9/27/2012 | 342.85 | 342.85 |
| LINCOLN EQUIPMENT INC | OTHER BLDG MAINT SUPPLIES | Yes | 2011 | 9/27/2012 | 10,000.00 | 1,233.20 |
| THE URBAN FARMER STORE INC | OTHER CONSTRUCTION MATER | Yes | 2012 | 9/27/2012 | 203.76 | 17.06 |
| VALLEY POWER SYSTEMS NORTH | OTHER BLDG MAINT SVCS | Yes | 2012 | 9/27/2012 | 3,000.00 | 1,908.00 |
| WAXIE SANITARY SUPPLY | CLEANING SUPPLIES | Yes | 2011 | 9/27/2012 | 423.15 | 423.15 |
| WAXIE SANITARY SUPPLY | OTHER EQUIPMENT MAINT SUI | Yes | 2012 | 9/27/2012 | 487.21 | 25.00 |
| AMERICAN ALARM CO INC | OTHER BLDG MAINT SUPPLIES | Yes | 2012 | 9/27/2012 | 5,599.00 | 1,090.10 |
| VERIZON WIRELESS | MINOR DATA PROCESSING EQU | No | 2012 | 9/27/2012 | 381.35 | 75.98 |
| ANDRE BOUDIN BAKERIES INC | FOOD | No | 2012 | 9/27/2012 | 1,500.00 | 500.00 |
| A D I | OTHER BLDG MAINT SVCS | Yes | 2012 | 1/16/2013 | 1,953.00 | 585.90 |
| OMEGA PACIFIC ELECTRICAL SUP | OTHER BLDG MAINT SUPPLIES | Yes | 2012 | 2/5/2013 | 9,000.00 | 1,559.40 |
| KLW CONSTRUCTION INC | GROUNDNS MAINTENANCE | Yes | 2012 | 3/6/2013 | 8,913.00 | 5,348.00 |

Total Amount Return to Fund Balance 12,765.79

General Fund 12,189.81

Non-General Fund 575.98

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed \$1,906,789,437 budget for FY 2013-14 is \$231,453,424 or 13.8% more than the original FY 2012-13 budget of \$1,675,336,013.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 6,138.87 FTEs, which are 338.65 FTEs more than the 5,800.22 FTEs in the original FY 2012-13 budget. This represents a 5.8% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$1,355,717,895 in FY 2013-14, are \$126,946,062 or 10.3% more than FY 2012-13 revenues of \$1,228,771,833. General Fund support of \$551,071,542 in FY 2013-14 is \$104,507,362 or 23.4% more than FY 2012-13 General Fund support of \$446,564,180.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed \$1,951,536,130 budget for FY 2014-15 is \$44,746,693 or 2.3% more than the Mayor's proposed FY 2013-14 budget of \$ 1,906,789,437.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 6,199.76 FTEs, which are 60.89 FTEs more than the 6,138.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$1,354,750,855 in FY 2014-15 are \$967,040 or 0.1% less than FY 2013-14 estimated revenues of \$1,355,717,855. General Fund support of \$596,785,275 in FY 2014-15 is \$45,713,733 or 8.3% more than FY 2013-14 General Fund support of \$551,071,542.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$2,454,724 in FY 2013-14. Of the \$2,454,724 in recommended reductions, \$2,040,647 are ongoing savings and \$414,077 are one-time savings. These reductions would still allow an increase of \$228,998,700 or 13.7% in the Department’s FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$109,591 to the General Fund.

Together, these recommendations will result in \$2,564,315 savings to the City’s General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst’s recommended reductions to the proposed budget total \$2,207,412 in FY 2014-15. Of the \$2,207,412 in recommended reductions, \$2,090,356 are ongoing savings and \$117,056 are one-time savings. These reductions would still allow an increase of \$42,539,281 or 2.2% in the Department’s FY 2014-15 budget.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012-2013 Budget | FY 2013-2014 Proposed | Increase/ Decrease from FY 2012-2013 | FY 2014-2015 Proposed | Increase/ Decrease from FY 2013-2014 |
|--|------------------------|--------------------------|--|--------------------------|--|
| PUBLIC HEALTH | | | | | |
| CENTRAL ADMINISTRATION | 152,192,421 | 214,369,599 | 62,177,178 | 215,820,010 | 1,450,411 |
| CHILDREN'S BASELINE | 47,823,044 | 53,229,227 | 5,406,183 | 54,631,694 | 1,402,467 |
| COMM HLTH - COMM SUPPORT - HOUSING | 24,852,099 | 30,017,815 | 5,165,716 | 30,752,635 | 734,820 |
| COMM HLTH - PREV - MATERNAL & CHILD HLTH | 27,057,827 | 28,168,874 | 1,111,047 | 28,767,341 | 598,467 |
| COMM HLTH - PREVENTION - AIDS | 58,469,635 | 58,319,655 | (149,980) | 57,300,381 | (1,019,274) |
| COMM HLTH - PREVENTION - DISEASE CONTROL | 19,731,308 | 19,610,043 | (121,265) | 20,037,454 | 427,411 |
| COMM HLTH - PREVENTION - HLTH EDUCATION | 5,955,393 | 7,594,655 | 1,639,262 | 7,618,765 | 24,110 |
| EMERGENCY SERVICES AGENCY | 1,400,000 | 1,228,050 | (171,950) | 1,200,000 | (28,050) |
| ENVIRONMENTAL HEALTH SERVICES | 19,097,927 | 19,955,613 | 857,686 | 20,377,283 | 421,670 |
| FORENSICS - AMBULATORY CARE | 28,831,213 | 29,515,090 | 683,877 | 30,433,326 | 918,236 |
| HEALTH AT HOME | 6,496,357 | 6,603,240 | 106,883 | 6,839,039 | 235,799 |
| LAGUNA HONDA - LONG TERM CARE | 203,354,724 | 220,560,383 | 17,205,659 | 233,623,367 | 13,062,984 |
| LAGUNA HONDA HOSP - ACUTE CARE | 3,874,554 | 3,755,942 | (118,612) | 3,898,828 | 142,886 |
| LAGUNA HONDA HOSP - COMM SUPPORT CARE | (21,496) | 0 | 21,496 | (1) | (1) |
| MENTAL HEALTH - ACUTE CARE | 3,462,797 | 3,462,797 | 0 | 3,462,797 | 0 |
| MENTAL HEALTH - CHILDREN'S PROGRAM | 38,425,920 | 38,672,491 | 246,571 | 38,293,955 | (378,536) |
| MENTAL HEALTH - COMMUNITY CARE | 152,343,350 | 171,340,803 | 18,997,453 | 159,244,263 | (12,096,540) |
| MENTAL HEALTH - LONG TERM CARE | 28,086,587 | 28,901,228 | 814,641 | 26,475,751 | (2,425,477) |
| NON PROGRAM | 0 | 0 | 0 | 2,250,393 | 2,250,393 |
| OCCUPATIONAL SAFETY & HEALTH | 1,846,839 | 1,930,468 | 83,629 | 1,972,270 | 41,802 |
| PRIMARY CARE - AMBU CARE - HEALTH CNTRS | 71,328,487 | 73,296,993 | 1,968,506 | 76,586,627 | 3,289,634 |
| SFGH - ACUTE CARE - FORENSICS | 3,437,973 | 3,056,502 | (381,471) | 3,174,469 | 117,967 |
| SFGH - ACUTE CARE - HOSPITAL | 603,946,169 | 698,553,453 | 94,607,284 | 731,086,498 | 32,533,045 |
| SFGH - ACUTE CARE - PSYCHIATRY | 26,127,815 | 25,794,682 | (333,133) | 26,386,738 | 592,056 |
| SFGH - AMBU CARE - ADULT MED HLTH CNTR | 27,739,879 | 38,097,241 | 10,357,362 | 39,313,859 | 1,216,618 |
| SFGH - AMBU CARE - METHADONE CLINIC | 1,638,208 | 2,809,528 | 1,171,320 | 2,917,562 | 108,034 |
| SFGH - AMBU CARE - OCCUPATIONAL HEALTH | 2,327,135 | 3,555,890 | 1,228,755 | 3,680,266 | 124,376 |
| SFGH - EMERGENCY - EMERGENCY | 24,472,046 | 33,457,049 | 8,985,003 | 35,218,882 | 1,761,833 |
| SFGH - EMERGENCY - PSYCHIATRIC SERVICES | 9,133,300 | 7,736,875 | (1,396,425) | 7,921,064 | 184,189 |
| SFGH - LONG TERM CARE - RF PSYCHIATRY | 16,871,492 | 13,388,697 | (3,482,795) | 12,114,414 | (1,274,283) |
| SUBSTANCE ABUSE - COMMUNITY CARE | 65,033,010 | 69,806,554 | 4,773,544 | 70,136,200 | 329,646 |
| PUBLIC HEALTH | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$231,453,424 largely due to:

- An \$88,705,169 increase in expenditures in the public health programs. The growth in expenditures in this program is primarily due to an increase in General Funds to match federal funds that reimburse hospitals that provide care to a disproportionate number of indigent clients who cannot pay. The General Fund match increases in FY 2013-2014 but should begin to decline as the State and City implement additional provisions of the federal Affordable Care Act of 2010.
- An \$11,189,804 increase at Laguna Honda Hospital and a \$38,815,160 increase at San Francisco General Hospital to correct a structural budgetary shortfall. According to the Department of Public Health, the structural shortfall is the net effect of decreased patient

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DPH – DEPARTMENT OF PUBLIC HEALTH**

reimbursement revenues and inadequate funding for mental health services coupled with increased salary and fringe benefit costs to the Department.

- A \$49,000,000 budget for new fixtures, furniture and equipment for the new San Francisco General Hospital scheduled to open in winter 2015. The total budget is \$170,000,000, which includes \$49,000,000 in the FY 2013-14 budget and \$56,000,000 in the FY 2014-15 budget. The remaining \$65,000,000 will be provided by the San Francisco General Hospital Foundation.
- A \$6,862,681 investment in additional information management systems and staff to implement improvements for Phase II requirements for the Electronic Health Records system and related information technology efforts to meet various federal regulatory requirements and incentive program standards including achieving meaningful use by 2015 and avoiding federal penalties.
- A new initiative to create a Clinical Decision Unit at San Francisco General Hospital, which will create a 24-7 short-stay evaluative unit for patients who are not well enough to be safely discharged but also not so critical that they need to be admitted to the Emergency Department. Successfully implementing the Clinical Decision Unit should allow San Francisco General Hospital to better manage bed use and comply with State and Federal regulations.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$44,746,693 largely due to:

- Mandatory increases in salaries and fringe benefits.
- \$56 million for fixtures, furniture and equipment at the new San Francisco General Hospital scheduled to open in winter 2015. This is the second year funding for fixtures, furniture and equipment as noted above.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 6,138.87 FTEs, which are 338.65 FTEs more than the 5,800.22 FTEs in the original FY 2012-13 budget. This represents a 5.8% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 budgeted positions increased by 338.65 FTEs largely due to

- An increase in budgeted in FTEs to reflect the Department's solution to its ongoing structural shortfall. This increase includes: (1) reductions in the budgeted attrition rate to allow hiring of vacant positions at San Francisco General Hospital and Laguna Honda Hospital; (2) new porters, patient care assistants, and registered nurse positions; and (3) an increase in temporary staff and per diem nurses. The Department estimates that the increased position count and reduced attrition savings should eliminate the need for a supplemental appropriation in FY 2013-14.
- New positions to staff the Clinical Decision Unit 24 hours a day, seven days a week.
- New positions to meet Phase II requirements for the electronic health records management system required to comply with the federal Affordable Care Act.
- New positions to staff the Office of Managed Care to implement the federal Affordable Care Act.
- New positions to provide health service and case management to children in foster care.

| | |
|---|----------|
| FY 2012-13 FTE Enacted Budget | 5,800.22 |
| Structural Adjustment to Attrition | 136.75 |
| New, Reassigned, Converted | 179.54 |
| Deleted | (50.08) |
| Special Nurses and Temporary Staff | 20.96 |
| Annualized Positions and Natural Growth | 51.48 |
| FY 2013-14 FTE Proposed Budget | 6,138.87 |

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 6,199.76 FTEs, which are 60.89 FTEs more than the 6,138.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget, due largely to annualization of new positions.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DPH – DEPARTMENT OF PUBLIC HEALTH**

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$1,355,717,895 in FY 2013-14, are \$126,946,062 or 10.3% more than FY 2012-13 revenues of \$1,228,771,833. General Fund support of \$551,071,542 in FY 2013-14 is \$104,507,362 or 23.4% more than FY 2012-13 General Fund support of \$446,564,180.

Specific changes in the Department's FY 2013-14 revenues include:

- Increased General Fund support in FY 2013-14 due to expenditures exceeding federal reimbursements for health care services, and increased responsibilities under the federal Affordable Care Act. While the Department will receive additional Medi-Cal revenues from the State, a significant portion of this revenue is tied to meeting specific milestones, which require additional investments to be made into DPH's delivery system.
- Declining federal support from Ryan White AIDS funding for HIV programs as well as reduced federal funding for tuberculosis screenings from the Centers for Disease Control. The Department is proposing to offset a portion of these reductions with General Funds.
- Significantly increased State funding for programs that are eligible for Proposition 63 funding, for mental health programs receiving funding from the state health and welfare sales tax, and for Medi-Cal funding for seniors and persons with disabilities.
- Increased workorder recoveries for services provided to other City departments through San Francisco General Hospital's Occupational Health Program. The Department is proposing to increase the rates to better reflect the actual costs of providing these services.

FY 2014-15

The Department's revenues of \$1,354,750,855 in FY 2014-15, are \$967,040 or 0.1% less than FY 2013-14 revenues of \$1,354,750,855. General Fund support of \$596,785,275 in FY 2014-15 is \$45,713,733 or 8.3% more than FY 2013-14 General Fund support of \$551,071,542.

Specific changes in the Department's FY 2014-15 revenues include:

- The Department anticipates changes in revenue and General Fund support in FY 2014-15 that are consistent with the revenue issues discussed above for FY 2013-14. Additional General Fund support will provide continued support of initiatives related to implementation of the federal Affordable Care Act, equipping the new San Francisco General Hospital that will open in July 2015; and increases in salaries and fringe benefits.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **DPH – DEPARTMENT OF PUBLIC HEALTH**

Fee Legislation

The proposed ordinance (File 13-0547) would amend the Health Code to increase the fees charged for certain patient services to patients who are self-pay or privately insured. The Department advises that these fees mostly impact a small number of self-pay or privately insured patients who receive emergency care at San Francisco General Hospital.

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

| File No. | Fee Description | FY 2012-13 Original Revenue | Increased Revenues in FY 2013-14 | Annualized Revenue Thereafter | % Cost Recovery |
|-----------------|------------------------------------|--|---|--|----------------------------|
| 13-0547 | Various patient rates and charges. | \$6,363,000 | \$636,300 | 10 percent annual increase | 70 % |

Total

Recommendation: Approve the proposed ordinance. The Budget and Legislative Analyst notes that the proposed DPH budget is balanced based on the assumption that the patient rates shown above would be approved.

COMMENTS:

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$2,454,724 in FY 2013-14. Of the \$2,454,724 in recommended reductions, \$2,040,647 are ongoing savings and \$414,077 are one-time savings. These reductions would still allow an increase of \$228,998,700 or 13.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of \$109,591 to the General Fund.

Together, these recommendations will result in \$2,564,315 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$2,207,412 in FY 2014-15. Of the \$2,207,412 in recommended reductions, \$2,090,356 are ongoing savings and \$117,056 are one-time savings. These reductions would still allow an increase of \$42,539,281 or 2.2% in the Department's FY 2014-15 budget.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DPH - Department of Public Health

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | | | |
|------------------------------|---|------|---------------|---------------|-------------|----|------------|---------------|--------|---------------|---------------|-------------|----|----|
| | FTE | | Amount | | | | FTE | | Amount | | | | | |
| | From | To | From | To | Savings | GF | IT | From | To | From | To | Savings | GF | IT |
| DHA - Central Administration | | | | | | | | | | | | | | |
| Financial Systems Supervisor | 1.00 | - | \$126,121 | \$0 | \$126,121 | x | | 1.00 | - | \$127,671 | \$0 | \$127,671 | x | |
| Senior Personnel Analyst | 1.00 | - | \$101,723 | \$0 | \$101,723 | x | | 1.00 | - | \$102,973 | \$0 | \$102,973 | x | |
| Psychiatric Social Worker | 1.00 | - | \$88,464 | \$0 | \$88,464 | x | | 1.00 | - | \$89,971 | \$0 | \$89,971 | x | |
| Health Worker II | 1.00 | - | \$58,335 | \$0 | \$58,335 | x | | 1.00 | - | \$59,329 | \$0 | \$59,329 | x | |
| Attrition Savings | | | (\$2,282,836) | (\$2,159,204) | (\$123,632) | x | | | | (\$2,313,989) | (\$2,188,607) | (\$125,382) | x | |
| Fringe Benefits | - | - | | | \$96,865 | x | | - | - | | | \$98,236 | x | |
| | Total Savings | | | | \$347,876 | | | Total Savings | | | | \$352,798 | | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | | | |
| Manager VIII | 0.77 | - | \$151,701 | \$0 | \$151,701 | x | | 1.00 | - | \$199,435 | \$0 | \$199,435 | x | |
| Manager V | - | 0.77 | \$0 | \$116,613 | (\$116,613) | x | | - | 1.00 | \$0 | \$151,446 | (\$151,446) | x | |
| Fringe Benefits | - | - | \$58,541 | \$45,001 | \$13,540 | x | | - | - | \$76,962 | \$58,443 | \$18,519 | x | |
| | Total Savings | | | | \$48,628 | | | Total Savings | | | | \$66,508 | | |
| | Reduces Manager VIII to a Manager V position to more appropriately reflect the roles and responsibilities of the position. The Mayor's proposed FY 2013-14 budget included a new Manager VIII position to oversee the new Office of Managed Care to implement the Affordable Care Act. Based on the level of responsibility and position in the organization, the Manager V position is adequate to meet this role. | | | | | | | | | | | | | |
| Equipment Purchase Budget | - | - | \$30,641 | \$0 | \$30,641 | x | | - | - | \$0 | \$0 | \$0 | x | |
| | Eliminates one Civic GX automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation. | | | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DPH - Department of Public Health

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|--------------------------------------|--|-------|---------------|---------------|------------|----|---------------|-------|---------------|---------------|------------|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | Savings | To | From | To | | |
| DHP - Primary Care - Health Centers | | | | | | | | | | | | |
| Medical Social Worker | 1.10 | 0.10 | \$95,540 | \$7,077 | \$88,463 | x | 1.08 | 0.08 | \$97,170 | \$7,198 | \$89,972 | x |
| Health Worker III | 1.00 | - | \$63,839 | \$0 | \$63,839 | x | 1.00 | - | \$64,927 | \$0 | \$64,927 | x |
| Health Worker I | 8.00 | 7.00 | \$417,167 | \$365,021 | \$52,146 | x | 8.00 | 7.00 | \$424,278 | \$371,243 | \$53,035 | x |
| Senior Clerk | 2.00 | 1.00 | \$106,557 | \$53,278 | \$53,279 | x | 2.00 | 1.00 | \$108,373 | \$54,187 | \$54,186 | x |
| Attrition Savings | | | | | | | | | | | | |
| Fringe Benefits | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | Total Savings | | | | \$239,313 | | Total Savings | | | | \$243,392 | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | |
| | Ongoing savings | | | | | | | | | | | |
| DMF - Forensics - Ambulatory Care | | | | | | | | | | | | |
| Medical Records Clerk | 3.00 | 2.00 | \$181,957 | \$121,305 | \$60,652 | x | 3.00 | 2.00 | \$185,059 | \$123,373 | \$61,686 | x |
| Attrition Savings | | | | | | | | | | | | |
| | | | | | | | | | | | | |
| | Total Savings | | | | \$0 | | Total Savings | | | | \$0 | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | |
| | Ongoing savings | | | | | | | | | | | |
| DMM - Mental Health - Community Care | | | | | | | | | | | | |
| Health Worker III | 11.25 | 10.25 | \$718,190 | \$654,351 | \$63,839 | x | 11.25 | 10.25 | \$730,432 | \$665,505 | \$64,927 | x |
| Attrition Savings | - | - | (\$6,464,639) | (\$6,528,478) | (\$63,839) | x | - | - | (\$6,641,955) | (\$6,706,882) | (\$64,927) | x |
| | | | | | | | | | | | | |
| | Total Savings | | | | \$0 | | Total Savings | | | | \$0 | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | |
| | Ongoing savings | | | | | | | | | | | |
| Equipment Purchase Budget | - | - | \$55,624 | \$0 | \$55,624 | x | x | - | - | \$0 | \$0 | x |
| | Eliminates two Prius automobiles, which are not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation. | | | | | | | | | | | |
| DPB - Environmental Health Services | | | | | | | | | | | | |
| Equipment Purchase Budget | - | - | \$27,812 | \$0 | \$27,812 | x | x | - | - | \$0 | \$0 | x |
| | Eliminates one Prius automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation. | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DPH - Department of Public Health

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|---|--|-------|--|----------------------|------------------|--|------------|-------|--|----------------------|------------------|--|
| | FTE | | | Amount | | | FTE | | | Amount | | |
| | From | To | | From | To | | From | To | | From | To | |
| DPM - Community Health - Maternal and Child Health | | | | | | | | | | | | |
| Senior Medical Social Worker | 1.00 | - | | \$92,519 | \$0 | | 1.00 | - | | \$94,096 | \$0 | |
| Fringe Benefits | - | - | | \$35,703 | \$0 | | - | - | | \$36,312 | \$0 | |
| | | | | <i>Total Savings</i> | <i>\$128,222</i> | | | | | <i>Total Savings</i> | <i>\$130,408</i> | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | |
| FAL - Children's Baseline - Public Health Department | | | | | | | | | | | | |
| Attrition Savings | 0.35 | - | | \$59,996 | \$0 | | 0.04 | - | | \$60,630 | \$0 | |
| Fringe Benefits | - | - | | \$22,279 | \$0 | | - | - | | \$24,396 | \$0 | |
| | | | | <i>Total Savings</i> | <i>\$82,275</i> | | | | | <i>Total Savings</i> | <i>\$85,026</i> | |
| | This reduction reflects a technical correction to the Mayor's proposed budget. | | | | | | | | | | | |
| DIH - San Francisco General Hospital - Acute Care | | | | | | | | | | | | |
| IS Administrator II | 2.00 | 1.00 | | \$167,350 | \$83,675 | | 2.00 | 1.00 | | \$169,406 | \$84,703 | |
| Manager I | 5.50 | 4.50 | | \$621,476 | \$508,480 | | 6.00 | 5.00 | | \$686,304 | \$571,920 | |
| IS Business Analyst | 5.00 | 4.00 | | \$461,906 | \$369,525 | | 6.00 | 5.00 | | \$561,098 | \$467,582 | |
| Senior Clerk | 35.55 | 34.55 | | \$1,894,044 | \$1,840,766 | | 35.55 | 34.55 | | \$1,926,329 | \$1,872,143 | |
| Surgical Procedures Technician | 17.60 | 16.60 | | \$1,281,166 | \$1,208,372 | | 17.60 | 16.60 | | \$1,303,004 | \$1,228,970 | |
| CPD Technician | 23.80 | 22.80 | | \$1,659,151 | \$1,589,439 | | 23.80 | 22.80 | | \$1,687,431 | \$1,616,531 | |
| Diagnostic Imaging Tech III | 6.60 | 5.60 | | \$773,323 | \$656,153 | | 6.60 | 5.60 | | \$786,505 | \$667,338 | |
| Health Worker II | 37.25 | 35.65 | | \$2,172,974 | \$2,079,418 | | 37.25 | 35.65 | | \$2,210,014 | \$2,115,087 | |
| Hospital Eligibility Worker | 50.99 | 50.49 | | \$3,731,886 | \$3,658,697 | | 50.99 | 50.49 | | \$3,795,495 | \$3,721,059 | |
| Attrition Savings | - | - | | (\$8,782,755) | (\$8,605,942) | | - | - | | (\$9,006,986) | (\$8,827,271) | |
| Fringe Benefits | - | - | | | \$228,429 | | - | - | | | \$231,748 | |
| | | | | <i>Total Savings</i> | <i>\$820,366</i> | | | | | <i>Total Savings</i> | <i>\$832,286</i> | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | |
| Systems Consulting Services | - | - | | \$4,630,598 | \$4,330,598 | | - | - | | \$0 | \$0 | |
| | Reduces the Mayor's proposal to reflect the Department's initial request plus 5.5 percent. | | | | | | | | | | | |
| DA5 - Laguna Honda Hospital - Long-Term Care | | | | | | | | | | | | |
| Administrative Analyst | 1.00 | - | | \$83,091 | \$0 | | 1.00 | - | | \$84,507 | \$0 | |
| Diagnostic Imaging Tech II | 1.50 | 1.00 | | \$167,419 | \$111,613 | | 1.50 | 1.00 | | \$170,273 | \$113,515 | |
| Health Care Billing Clerk 2 | 8.50 | 8.00 | | \$575,540 | \$541,685 | | 8.50 | 8.00 | | \$585,350 | \$550,918 | |
| Hospital Eligibility Worker | 4.50 | 4.00 | | \$329,349 | \$292,755 | | 4.50 | 4.00 | | \$334,962 | \$297,744 | |
| Chief Payroll & Personnel Clerk | 1.00 | - | | \$83,934 | \$0 | | 1.00 | - | | \$85,364 | \$0 | |
| Senior Personnel Analyst | 2.00 | 1.00 | | \$203,445 | \$101,722 | | 2.00 | 1.00 | | \$205,945 | \$102,972 | |
| Attrition Savings | - | - | | (\$10,274,254) | (\$10,146,201) | | - | - | | (\$10,535,309) | (\$10,405,316) | |
| Fringe Benefits | - | - | | | \$103,016 | | - | - | | | \$104,679 | |
| | | | | <i>Total Savings</i> | <i>\$369,966</i> | | | | | <i>Total Savings</i> | <i>\$375,937</i> | |
| | Eliminates long-term vacancies in the DPH budget. | | | | | | | | | | | |

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DPH - Department of Public Health

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | |
|----------------------------|--|------|---------|-----|---------|--|----|-----------------|-----------|-----------|
| | FTE | | Amount | | | FTE | | Amount | | |
| | From | To | From | To | Savings | GF | IT | From | To | Savings |
| Air Travel - Non Employees | 0.00 | 0.00 | \$4,000 | \$0 | \$4,000 | x | | \$4,000 | \$0 | \$4,000 |
| | Eliminates \$4,000 budgeted for air-travel costs associated with persons not employed by the Department. | | | | | | | Ongoing savings | | |
| Equipment Purchase Budget | 0.00 | 0.00 | \$0 | \$0 | \$0 | x | x | \$304,500 | \$187,444 | \$117,056 |
| | | | | | | Reduces the Department's budget for two passenger vans to match the vendor quote provided by the Department. | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|--------------------|--------------------|
| General Fund | \$414,077 | \$2,040,647 | \$2,454,724 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$414,077 | \$2,040,647 | \$2,454,724 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|------------------|------------------|--------------------|--------------------|
| General Fund | \$117,056 | \$2,090,356 | \$2,207,412 |
| Non-General Fund | \$0 | \$0 | \$0 |
| Total | \$117,056 | \$2,090,356 | \$2,207,412 |

**Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget**

DPH - Department of Public Health

| Vendor Name | Subobject Title | General Fund Savings | Year of Appropriation | Date of Last Recorded Transaction | Original Amount | Unexpended Balance |
|--|------------------------|----------------------|-----------------------|-----------------------------------|-----------------|--------------------|
| New Leaf Services for Our Community | Other Medical Services | Yes | 2010 | 9/27/2012 | 278,125.00 | 32,382.00 |
| New Leaf Services for Our Community | Other Medical Services | Yes | 2010 | 9/27/2012 | 329,449.00 | 72,547.00 |
| Positive Directions Equals Change Inc | Other Medical Services | Yes | 2010 | 9/27/2012 | 191,669.00 | 4,662.00 |
| | | | | | - | - |
| | | | | | - | - |
| | | | | | - | - |
| | | | | | - | - |
| | | | | | - | - |
| Total Amount Return to Fund Balance | | | | | | 109,591.00 |
| General Fund | | | | | | 109,591.00 |
| Non-General Fund | | | | | | - |

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed \$735,528,686 budget for FY 2013-14 is \$31,861,575 or 4.5% more than the original FY 2012-13 budget of \$703,528,686.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,870.98 FTEs, which are 120.91 FTEs more than the 1,750.07 FTEs in the original FY 2012-13 budget. This represents a 6.9% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of \$513,295,224 in FY 2013-14, are \$40,766,918 or 8.6% more than FY 2012-13 revenues of \$472,528,306. General Fund support of \$222,095,037 in FY 2013-14 is \$8,905,343 or 3.9% less than FY 2012-13 General Fund support of \$231,000,380.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed \$749,104,932 budget for FY 2014-15 is \$13,714,671 or 1.9% more than the Mayor's proposed FY 2013-14 budget of \$735,390,261.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,893.95 FTEs, which are 22.97 FTEs more than the 1,870.98 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of \$515,882,289 in FY 2014-15, are \$2,586,065 or 0.5% more than FY 2013-14 estimated revenues of \$513,295,224. General Fund support of \$233,223,643 in FY 2014-15 is \$11,128,606 or 5.0% more than FY 2013-14 General Fund support of \$222,095,037.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HSA – HUMAN SERVICES AGENCY**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,724,531 in FY 2013-14. Of the \$1,724,531 in recommended reductions, \$378,038 are ongoing savings and \$1,346,493 are one-time savings. These reductions would still allow an increase of \$30,137,044 or 4.3% in the Department's FY 2013-14 budget.

Together, these recommendations will result in \$1,220,845 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$391,026 in FY 2014-15. Of the \$391,026 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$13,323,645 or 1.8% in the Department's FY 2014-15 budget. Together, these recommendations will result in \$131,538 savings to the City's General Fund in FY 2014-15.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HSA – HUMAN SERVICES AGENCY

SUMMARY OF PROGRAM EXPENDITURES:

| Program | FY 2012- 2013 Budget | FY 2013- 2014 Proposed | Increase/ Decrease from FY 2012- 2013 | FY 2014- 2015 Proposed | Increase/ Decrease from FY 2013- 2014 |
|---|----------------------------|------------------------------|---|------------------------------|---|
| HUMAN SERVICES | | | | | |
| ADMINISTRATIVE SUPPORT | 89,019,945 | 91,571,997 | 2,552,052 | 93,809,008 | 2,237,011 |
| ADULT PROTECTIVE SERVICES | 5,504,522 | 6,001,882 | 497,360 | 6,225,519 | 223,637 |
| CALWORKS | 46,935,371 | 45,865,071 | (1,070,300) | 47,028,660 | 1,163,589 |
| CHILDREN'S BASELINE | 28,051,313 | 28,007,598 | (43,715) | 28,814,357 | 806,759 |
| COUNTY ADULT ASSISTANCE PROGRAM | 52,028,814 | 50,220,515 | (1,808,299) | 50,713,875 | 493,360 |
| COUNTY VETERANS SERVICES | 419,939 | 436,282 | 16,343 | 451,402 | 15,120 |
| DIVERSION AND COMMUNITY INTEGRATION PROG | 3,656,139 | 3,832,139 | 176,000 | 3,832,139 | 0 |
| DSS CHILDCARE | 30,648,321 | 28,621,266 | (2,027,055) | 28,577,534 | (43,732) |
| FAMILY AND CHILDREN'S SERVICE | 119,100,732 | 119,065,248 | (35,484) | 121,812,001 | 2,746,753 |
| FOOD STAMPS | 21,147,407 | 24,619,146 | 3,471,739 | 25,942,971 | 1,323,825 |
| HOMELESS SERVICES | 88,884,866 | 103,157,394 | 14,272,528 | 101,649,214 | (1,508,180) |
| IN HOME SUPPORTIVE SERVICES | 127,436,807 | 131,806,971 | 4,370,164 | 135,391,753 | 3,584,782 |
| INTEGRATED INTAKE | 1,212,564 | 1,797,703 | 585,139 | 2,041,581 | 243,878 |
| MEDI-CAL | 24,703,735 | 30,687,541 | 5,983,806 | 32,721,372 | 2,033,831 |
| NO COMMUNITY | 0 | 0 | 0 | 0 | 0 |
| OFFICE ON AGING | 29,155,582 | 30,493,623 | 1,338,041 | 30,108,514 | (385,109) |
| PUBLIC ADMINISTRATOR | 1,518,043 | 1,478,206 | (39,837) | 1,531,698 | 53,492 |
| PUBLIC CONSERVATOR | 1,407,365 | 1,465,174 | 57,809 | 1,520,220 | 55,046 |
| PUBLIC ED FUND - PROP H (MARCH 2004) | 0 | 0 | 0 | 0 | 0 |
| PUBLIC GUARDIAN | 2,684,063 | 2,790,457 | 106,394 | 2,888,255 | 97,798 |
| REPRESENTATIVE PAYEE | 558,936 | 580,591 | 21,655 | 599,603 | 19,012 |
| WELFARE TO WORK | 29,454,222 | 32,891,457 | 3,437,235 | 33,445,256 | 553,799 |
| HUMAN SERVICES | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by \$31,861,575 largely due to:

- Increased federal revenue to support the expansion of Medi-Cal as part of the implementation of the Affordable Care Act; and
- Increased federal and state revenues for CalFresh, CalWorks, housing and homeless programs, social service realignment and the administration of in-home supportive services.¹

¹ Medi-Cal is California's Medicaid program. CalFresh is California's Supplemental Nutrition Assistance Program (SNAP). CalWorks is California's Temporary Assistance for Needy Families Program (TANF).

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HSA – HUMAN SERVICES AGENCY**

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by \$13,714,671 largely due to:

- Increased salary and fringe benefits costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,870.98 FTEs, which are 120.91 FTEs more than the 1,750.07 FTEs in the original FY 2012-13 budget. This represents a 6.9% increase in FTEs from the original FY 2012-13 budget.

Table 1 below presents the number of new FTE positions and budgeted FTEs related to major program expansions.

Table 1: FY 2013-14 New Positions by Program Expansion

| Program | Positions | FY 2013-14 FTEs | Funding Source |
|-------------------------|----------------------|------------------------|--|
| Medi-Cal | 39 | 30.03 | 100% Federal |
| | <u>4ⁱ</u> | <u>3.08</u> | 40% Federal/State, 60% General Fund |
| Subtotal | 43 | 33.11 | |
| CalFresh | 19 | 14.63 | 85% Federal, 15% General Fund |
| CalWorks ⁱⁱ | 21 | 16.7 | 100% Federal/State |
| Jobs Now ⁱⁱⁱ | 6 | 4.62 | 40% Federal/State, 60% General Fund |
| Total | 89 | 69.06 | 62.25 FTEs Federal/State 6.81 FTEs General Fund-supported |

- i. These 4 new positions would be in Administrative Services.
- ii. 18 new positions would be in the CalWorks division; 3 new positions would be in the Welfare-to-Work Division.
- iii. These 6 new positions would be in Administrative Services.

As shown in Table 1 above, the department's increase in positions in FY 2013-14 is due in large part to the creation of 43 new positions to support the expansion of Medi-Cal under the Affordable Care Act. In addition, the department is creating 19 new positions funded by an increased allocation for CalFresh based on an anticipated 12% increase in caseload, and 21 new positions funded by an increased allocation for CalWorks to support more intensive outreach and case management to CalWorks clients not participating in required work activities. The department is also requesting 6 new positions to support the administration of Jobs Now, a subsidized employment program, originally funded by federal American Recovery and Reinvestment Act funds, which is now primarily locally funded.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: **HSA – HUMAN SERVICES AGENCY**

Other changes to the department's positions include a decrease in attrition savings to hire 37 vacant positions for the programs discussed above.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,893.95 FTEs, which are 22.97 FTEs more than the 1,870.98 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The department's increase in positions in FY 2014-15 is due in large part to the annualization in FY 2014-15 of new positions added in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of \$513,295,224 in FY 2013-14, are \$40,766,918 or 8.6% more than FY 2012-13 revenues of \$472,528,306. General Fund support of \$222,095,037 in FY 2013-14 is \$8,905,343 or 3.9% less than FY 2012-13 General Fund support of \$231,000,380.

Specific changes in the Department's FY 2013-14 revenues include:

- Increased federal and state revenues totaling \$36,101,195 to support the expansion of Medi-Cal, CalFresh and CalWorks, as discussed above.

FY 2014-15

The Department's revenues of \$515,882,289 in FY 2014-15, are \$2,586,065 or 0.5% more than FY 2013-14 estimated revenues of \$513,295,224. General Fund support of \$233,223,643 in FY 2014-15 is \$11,128,606 or 5.0% more than FY 2013-14 General Fund support of \$222,095,037.

Specific changes in the Department's FY 2014-15 revenues include:

- Increased state revenue totaling \$3,930,654, part of which is offset by a decrease in federal revenue totaling \$1,191,028.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HSA – HUMAN SERVICES AGENCY

Fee Legislation

File 13-0542. The Department's proposed FY 2013-14 budget includes estimated revenues of \$210,739 associated with increasing from \$37 to \$39 the monthly fee charged to clients for services provided through the Public Guardian's Representative Payee Program.² The Public Guardian's Representative Payee Program manages the personal funds of elderly individuals and adults age 18 or older with physical and/or mental impairments who cannot effectively manage such funds themselves. Upon agreement with the client, the Public Guardian's Representative Payee Program may provide the following services:

- Collect and deposit entitlement checks and other income into accounts managed by the Public Administrator-Public Guardian;
- Redirect the client's bills including, but not limited to, rent and utility bills to the Representative Payee Program and pay such bills with the client's funds; and,
- Make disbursements from the client's share of funds for the client's personal needs.

Clients demonstrating an inability to pay may qualify for a discretionary waiver of the \$37.00 monthly fee. The table below details the proposed fee ordinance for the Public Guardian's Representative Payee Program that accompanies the Human Services Agency's proposed FY 2013-14 budget.

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

| File No. | Fee Description | FY 2012-13 Original Revenue | Increased Revenues in FY 2013-14 | Annualized Revenue Thereafter | % Cost Recovery |
|--------------|--|--------------------------------|--|-------------------------------------|--------------------|
| 13-0542 | Allows for the \$37 monthly Representative Payee fee to be increased to \$39 per month, and to keep current with SSI approved increases. | \$194,484 | \$16,255 | \$210,739 | 29% |
| Total | | \$194,484 | \$16,255 | \$210,739 | 29% |

Recommendation: Approve the proposed fee. The proposed HSA budget is balanced based on the assumption that the proposed fee will be approved.

² California Government Code Section 27436 authorizes the Board of Supervisors to designate the Public Guardian to collect any fees authorized by the Board of Supervisors for public representative payee services.

**RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15**

DEPARTMENT: HSA – HUMAN SERVICES AGENCY

OTHER ISSUES:

Expenditure Plan for the Human Services Care Fund

File 13-0553. This resolution includes an expenditure plan for the Human Services Agency's proposed FY 2013-14 budget and for the proposed FY 2014-15 budget totaling \$14,947,496 in budgeted annual expenditures, supported each year by (a) the Human Services Care Fund of \$13,738,681, and (b) \$1,208,815 in General Fund monies.³ The Department submitted information to the Board of Supervisors with the proposed resolution which includes a budget detailing the proposed expenditure plan of such Human Services Care Fund and General Fund revenues in FY 2013-14 and FY 2014-15. According to the Department, \$14,501,554, or approximately 97.0% of the total budgeted expenditures of \$14,947,496, is proposed to be expended for housing, while the remaining \$445,942, or approximately 3.0%, is proposed to be expended for services.

Recommendation: Approve the proposed resolution.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$1,724,531 in FY 2013-14. Of the \$1,724,531 in recommended reductions, \$378,038 are ongoing savings and \$1,346,493 are one-time savings. These reductions would still allow an increase of \$30,137,044 or 4.3% in the Department's FY 2013-14 budget.

Together, these recommendations will result in \$1,220,845 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total \$391,026 in FY 2014-15. Of the \$391,026 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of \$13,323,645 or 1.8% in the Department's FY 2014-15 budget. Together, these recommendations will result in \$131,538 savings to the City's General Fund in FY 2014-15.

³ Pursuant to Administrative Code Section 10.100-77(f), if planned annual expenditures from the Human Services Care Fund exceed \$11.9 million, the Human Services Agency is required to submit a plan to the Board of Supervisors detailing how such funds will be expended. The Administrative Code requires the Board of Supervisors to approve the expenditure plan, by resolution, before adopting the ordinance appropriating funds for these expenditures.

**Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget**

DSS - Human Services Agency

| Object Title | FY 2013-14 | | | | | FY 2014-15 | | | | |
|--|------------|--------|----------------------|------------------|-------------|------------|--------|--------|--------|------------------|
| | FTE | Amount | | | | FTE | Amount | | | |
| | From | To | From | To | Savings | GF | IT | From | To | Savings |
| CAO - Administrative Support | | | | | | | | | | |
| Attrition Savings | | | (\$589,390) | (\$611,234) | \$21,844 | X | X | | | |
| Mandatory Fringe Benefits | | | (\$268,775) | (\$278,010) | \$9,235 | X | X | | | |
| | | | <i>Total Savings</i> | <i>\$31,079</i> | | | | | | |
| Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2966 Welfare Fraud Investigator position. | | | | | | | | | | |
| Attrition Savings | | | (\$492,692) | (\$678,905) | \$186,213 | X | X | | | |
| Mandatory Fringe Benefits | | | (\$224,694) | (\$302,804) | \$78,110 | X | X | | | |
| | | | <i>Total Savings</i> | <i>\$264,323</i> | | | | | | |
| Increase attrition savings to reflect anticipated November 1 hire date of 8 vacant IT positions. | | | | | | | | | | |
| CAL - Family and Children's Services | | | | | | | | | | |
| Attrition Savings | | | (\$2,954,465) | (\$2,968,760) | \$14,295 | X | X | | | |
| Mandatory Fringe Benefits | | | (\$1,328,943) | (\$1,336,183) | \$7,240 | X | X | | | |
| | | | <i>Total Savings</i> | <i>\$21,535</i> | | | | | | |
| Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2904 Human Service Technician position, which would be substituted from a vacant 2912 Senior Social Worker position. | | | | | | | | | | |
| Human Services Technician | 28.00 | 26.00 | \$1,740,303 | \$1,615,995 | \$124,308 | X | | 28.00 | 26.00 | \$1,769,966 |
| Mandatory Fringe Benefits | | | \$881,421 | \$818,463 | \$62,958 | X | | | | \$951,623 |
| | | | <i>Total Savings</i> | <i>\$187,266</i> | | | | | | <i>\$194,398</i> |
| Delete 2 vacant positions, which have been vacant since 2/2011 and 12/2011. The Department will still have 2 vacant positions for 2904 Human Services Technicians in Family and Children's Services, and 2 vacant positions for Human Services Technicians in In-Home Supportive Services. | | | | | | | | | | |
| Protective Services Worker | 159.00 | 155.00 | \$14,769,213 | \$14,397,661 | \$371,552 | X | | 159.00 | 155.00 | \$15,020,953 |
| Mandatory Fringe Benefits | | | \$6,452,238 | \$6,289,918 | \$162,320 | X | | | | \$7,031,120 |
| Social Worker | 6.00 | 10.00 | \$394,412 | \$657,352 | (\$262,940) | X | | 6.00 | 10.00 | \$401,135 |
| Mandatory Fringe Benefits | | | \$195,239 | \$325,399 | (\$130,160) | X | | | | \$211,076 |
| Attrition Savings | | | (\$2,954,465) | (\$3,014,941) | \$60,476 | X | X | | | |
| Mandatory Fringe Benefits | | | (\$1,328,943) | (\$1,358,880) | \$29,937 | X | X | | | |
| | | | <i>Total Savings</i> | <i>\$231,185</i> | | | | | | <i>\$146,628</i> |
| Substitute 4 vacant 2940 Protective Services Worker positions, which have been vacant since 7/2011 and 9/2011, with 4 2910 Social Worker positions. The Department will still have 9 vacant positions for 2940 Protective Services Workers. Increase attrition savings to reflect anticipated October 1 hire date of new 2910 Social Worker positions. | | | | | | | | | | |
| Aid Assistance | | | \$367,528 | \$317,528 | \$50,000 | X | | | | \$367,528 |
| | | | | | | | | | | \$50,000 |
| Reduce 036 Aid Assistance to reflect actual and projected expenditures. | | | | | | | | | | |
| | | | | | | | | | | |

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DSS - Human Services Agency

| Object Title | FY 2013-14 | | | | | | FY 2014-15 | | | | | |
|------------------------------------|---|----|---------------|---------------|----|----|------------|----|--------|----|----|----|
| | FTE | | Amount | | GF | IT | FTE | | Amount | | GF | IT |
| | From | To | From | To | | | Savings | To | From | To | | |
| | CAI - County Adult Assistance Program | | | | | | | | | | | |
| Attrition Savings | | | (\$1,667,824) | (\$1,686,481) | | | | | | | | |
| Mandatory Fringe Benefits | | | (\$770,733) | (\$779,265) | | | | | | | | |
| | Total Savings \$27,189 | | | | | | | | | | | |
| | Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2916 Social Work Specialist position. | | | | | | | | | | | |
| | CGR - Public Conservator | | | | | | | | | | | |
| Attrition Savings | | | (\$181,932) | (\$202,279) | | | | | | | | |
| Mandatory Fringe Benefits | | | (\$80,269) | (\$89,216) | | | | | | | | |
| | Total Savings \$29,294 | | | | | | | | | | | |
| | Increase attrition savings to reflect anticipated September 1 hire date of a vacant 2930 Psychiatric Social Worker position. | | | | | | | | | | | |
| | CAG - CalWorks | | | | | | | | | | | |
| Attrition Savings | | | (\$1,326,449) | (\$1,349,328) | | | | | | | | |
| Mandatory Fringe Benefits | | | (\$632,388) | (\$642,169) | | | | | | | | |
| | Total Savings \$32,660 | | | | | | | | | | | |
| | Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2917 Program Support Analyst position. | | | | | | | | | | | |
| | CGV - Welfare to Work | | | | | | | | | | | |
| Temporary Salaries - Miscellaneous | | | \$3,823,392 | \$2,973,392 | | | | | | | | |
| | Reduce 005 Temporary Salaries - Miscellaneous to offset an automatic carry forward of approximately \$850,000 resulting from unexpended temporary salaries for Public Service Trainees. This is a one-time reduction. | | | | | | | | | | | |

FY 2013-14

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|-------------------------|--------------------|------------------|--------------------|
| General Fund | \$1,093,592 | \$127,253 | \$1,220,845 |
| Non-General Fund | \$252,901 | \$250,785 | \$503,686 |
| Total | \$1,346,493 | \$378,038 | \$1,724,531 |

FY 2014-15

Total Recommended Reductions

| | One-Time | Ongoing | Total |
|-------------------------|------------|------------------|------------------|
| General Fund | \$0 | \$131,538 | \$131,538 |
| Non-General Fund | \$0 | \$259,488 | \$259,488 |
| Total | \$0 | \$391,026 | \$391,026 |

CITY AND COUNTY OF SAN FRANCISCO

PROPOSED BUDGET

AND

APPROPRIATION ORDINANCE

AS OF MAY 31, 2013



File No. 130535

Ordinance No. _____

**FISCAL YEAR ENDING JUNE 30, 2014 and
FISCAL YEAR ENDING JUNE 30, 2015**

FOR SELECT DEPARTMENTS



Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

PROPOSED BUDGET AND ANNUAL APPROPRIATION

ORDINANCE

AS OF MAY 31, 2013

FISCAL YEAR ENDING JUNE 30, 2014

and

FISCAL YEAR ENDING JUNE 30, 2015

The Proposed Budget and Annual Appropriation Ordinance as of May 31, 2013 and its accompanying schedules are produced by the Controller's Budget Office. Upon approval, this is the document that is the legal authority for the City to spend funds during the fiscal year.

This document contains information on the sources and uses of City funds and departments, detailed by department and program. Additional schedules summarize City revenues and expenditures by service area, department, and fund. Please see the table of contents for a complete list of the information contained in this document.

Copies of this document are distributed to all City libraries and on the City Controller's website (<http://www.sfcontroller.org>). They may also be viewed at the following City Hall offices:

Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288

Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316

Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244

If you would like additional copies or need further information, please call the Controller's Budget Office at (415) 554-7500.

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FILE NO. 130535 ORDINANCE NO. _____

**AN ORDINANCE APPROPRIATING ALL ESTIMATED RECEIPTS
AND ALL ESTIMATED EXPENDITURES FOR DEPARTMENTS OF THE
CITY AND COUNTY OF SAN FRANCISCO**

AS OF MAY 31, 2013

FOR FISCAL YEARS ENDING JUNE 30, 2014 AND JUNE 30, 2015

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO

SECTION 1. The amounts of estimated receipts, income and revenue enumerated herein are hereby appropriated to the funds and departments indicated in this ordinance for the purpose of meeting appropriations herein provided.

SECTION 2. The amounts of proposed expenditures are hereby appropriated to the funds and departments as enumerated herein. Each department for which an expenditure appropriation is herein made is hereby authorized to use, in the manner provided by the law, the amounts so appropriated for the purposes specified in this appropriation ordinance.

CONSOLIDATED SCHEDULE OF SOURCES AND USES

Consolidated Schedule of Sources and Uses

All Funds*

| Sources of Funds | 2013-2014 | | | 2014-2015 | | |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Prior Year Fund Balance | 113,307,118 | 164,036,004 | 277,343,122 | 110,550,000 | 37,088,372 | 147,638,372 |
| Prior Year Reserves | 33,737,100 | 18,792,300 | 52,529,400 | 17,725,223 | 207,165 | 17,932,388 |
| Regular Revenues | 3,578,150,671 | 4,007,876,806 | 7,586,027,477 | 3,700,501,808 | 4,063,805,310 | 7,764,307,118 |
| Transfers Into the General Fund | 217,982,482 | (217,982,482) | 0 | 214,791,783 | (214,791,783) | 0 |
| Total Sources of Funds | 3,942,177,731 | 3,972,722,628 | 7,915,899,999 | 4,043,568,814 | 3,886,309,064 | 7,929,877,878 |
| | | | | | | |
| Uses of Funds | 2013-2014 | | | 2014-2015 | | |
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Regular Expenditures: | | | | | | |
| Gross Expenditures | 3,379,111,956 | 5,078,395,529 | 8,457,507,485 | 3,428,426,263 | 5,128,263,662 | 8,556,689,925 |
| Less Interdepartmental Recoveries | (371,678,733) | (661,232,403) | (1,032,911,136) | (376,278,214) | (677,150,743) | (1,053,428,957) |
| Net Regular Expenditures | 3,007,433,223 | 4,417,163,126 | 7,424,596,349 | 3,052,148,049 | 4,451,112,919 | 7,503,260,968 |
| Transfers From the General Fund | 805,124,434 | (805,124,434) | 0 | 846,604,571 | (846,604,571) | 0 |
| Capital Projects | 45,028,374 | 147,010,115 | 192,038,489 | 83,705,196 | 62,505,535 | 146,210,731 |
| Facilities Maintenance | 13,200,716 | 50,416,730 | 63,617,446 | 8,615,678 | 34,645,000 | 43,260,678 |
| Reserves | 72,390,624 | 163,257,091 | 235,647,715 | 52,495,320 | 184,650,181 | 237,145,501 |
| Total Uses of Funds | 3,918,177,371 | 3,972,722,628 | 7,915,899,999 | 4,043,568,814 | 3,886,309,064 | 7,929,877,878 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

**SOURCES OF FUNDS BY SERVICE AREA
AND DEPARTMENT**

Sources of Funds by Service Area and Department*

| Department | Fiscal Year 2013-2014 | | | Fiscal Year 2014-2015 | | |
|--|-------------------------------------|--------------------------------|----------------------------|-------------------------------------|--------------------------------|----------------------------|
| | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources |
| 01: Public Protection | | | | | | |
| ADP ADULT PROBATION | 11,880,397 | 15,128,345 | 27,008,742 | 10,849,505 | 16,912,817 | 27,762,322 |
| CRT SUPERIOR COURT | 4,895,895 | 32,827,220 | 37,723,115 | 4,899,495 | 32,827,220 | 37,726,715 |
| DAT DISTRICT ATTORNEY | 6,103,358 | 40,792,484 | 46,895,842 | 5,430,741 | 41,663,346 | 47,094,087 |
| ECD EMERGENCY MANAGEMENT | 25,021,736 | 44,636,084 | 69,657,820 | 25,109,599 | 44,626,681 | 69,736,280 |
| FIR FIRE DEPARTMENT | 118,473,351 | 215,832,753 | 334,306,104 | 120,484,589 | 225,728,026 | 346,212,615 |
| JUV JUVENILE PROBATION | 7,291,562 | 29,695,065 | 36,986,627 | 7,374,518 | 30,850,640 | 38,225,158 |
| PDR PUBLIC DEFENDER | 347,637 | 28,523,520 | 28,871,157 | 319,329 | 29,447,458 | 29,766,787 |
| POL POLICE | 120,136,541 | 407,431,936 | 527,568,477 | 122,235,018 | 407,439,829 | 529,674,847 |
| SHP SHERIFF | 39,921,380 | 140,907,452 | 180,828,832 | 39,628,356 | 147,982,449 | 187,610,805 |
| TOTAL Public Protection | 334,071,857 | 955,774,839 | 1,289,846,696 | 336,831,150 | 977,478,466 | 1,314,309,616 |
| 02: Public Works, Transportation & Commerce | | | | | | |
| AIR AIRPORT COMMISSION | 868,388,528 | 0 | 868,388,528 | 802,078,702 | 0 | 802,078,702 |
| DBI BUILDING INSPECTION | 78,837,676 | 0 | 78,837,676 | 64,887,963 | 0 | 64,887,963 |
| DPW GENERAL SERVICES AGENCY - PUBLIC WORKS | 128,481,446 | 29,822,216 | 158,303,662 | 120,200,393 | 82,353,687 | 202,554,080 |
| ECN ECONOMIC AND WORKFORCE DEVELOPMENT | 24,097,217 | 18,193,211 | 42,290,428 | 13,488,224 | 14,602,361 | 28,090,585 |
| MTA MUNICIPAL TRANSPORTATION AGENCY | 617,897,053 | 232,000,000 | 849,897,053 | 619,058,831 | 242,360,000 | 861,418,831 |
| PAB BOARD OF APPEALS | 942,085 | 0 | 942,085 | 942,085 | 0 | 942,085 |
| PRT PORT | 92,027,502 | 0 | 92,027,502 | 78,847,723 | 0 | 78,847,723 |
| PUC PUBLIC UTILITIES COMMISSION | 878,035,660 | 0 | 878,035,660 | 895,748,779 | 0 | 895,748,779 |
| TOTAL Public Works, Transportation & Commerce | 2,668,707,167 | 280,000,000 | 2,948,707,167 | 2,595,252,700 | 339,316,048 | 2,934,568,748 |
| 03: Human Welfare & Neighborhood Development | | | | | | |
| CFC CHILDREN AND FAMILIES COMMISSION | 28,245,970 | 25,720,000 | 53,965,970 | 27,463,006 | 20,150,000 | 47,613,006 |
| CHF CHILDREN; YOUTH & THEIR FAMILIES | 116,553,754 | 27,517,311 | 144,071,065 | 104,655,061 | 27,057,310 | 131,712,371 |
| CSS CHILD SUPPORT SERVICES | 13,724,030 | 0 | 13,724,030 | 13,464,850 | 0 | 13,464,850 |
| DSS HUMAN SERVICES | 513,295,224 | 222,095,037 | 735,390,261 | 515,881,289 | 233,223,643 | 749,104,932 |
| ENV ENVIRONMENT | 17,402,898 | 0 | 17,402,898 | 17,596,760 | 0 | 17,596,760 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

Sources of Funds by Service Area and Department*

| Department | Fiscal Year 2013-2014 | | | Fiscal Year 2014-2015 | | |
|---|-------------------------------------|--------------------------------|----------------------------|-------------------------------------|--------------------------------|----------------------------|
| | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources |
| 03: Human Welfare & Neighborhood Development | | | | | | |
| HRC HUMAN RIGHTS COMMISSION | 728,538 | 1,218,502 | 1,947,040 | 0 | 1,975,878 | 1,975,878 |
| RNT RENT ARBITRATION BOARD | 6,233,794 | 0 | 6,233,794 | 6,419,111 | 0 | 6,419,111 |
| USD COUNTY EDUCATION OFFICE | 0 | 116,000 | 116,000 | 0 | 116,000 | 116,000 |
| WOM STATUS OF WOMEN | 249,474 | 4,728,504 | 4,977,978 | 210,000 | 4,808,402 | 5,018,402 |
| TOTAL Human Welfare & Neighborhood Development | 696,433,682 | 28,595,354 | 977,829,036 | 685,690,977 | 287,331,233 | 973,021,510 |
| 04: Community Health | | | | | | |
| DPH PUBLIC HEALTH | 1,355,717,895 | 551,071,542 | 1,906,789,437 | 1,354,750,855 | 596,785,275 | 1,951,536,130 |
| TOTAL Community Health | 1,355,717,895 | 551,071,542 | 1,906,789,437 | 1,354,750,855 | 596,785,275 | 1,951,536,130 |
| 05: Culture & Recreation | | | | | | |
| AAM ASIAN ART MUSEUM | 498,865 | 8,245,574 | 8,744,439 | 498,865 | 8,831,505 | 9,330,370 |
| ART ARTS COMMISSION | 6,050,734 | 7,999,173 | 14,049,907 | 6,075,383 | 6,189,949 | 12,265,332 |
| FAM FINE ARTS MUSEUM | 3,324,650 | 13,822,060 | 17,146,710 | 3,356,574 | 14,545,218 | 17,901,792 |
| LIB PUBLIC LIBRARY | 43,204,185 | 57,690,000 | 100,894,185 | 44,313,790 | 60,260,000 | 104,573,790 |
| LLB LAW LIBRARY | 0 | 1,284,995 | 1,284,995 | 0 | 1,484,499 | 1,484,499 |
| REC RECREATION AND PARK COMMISSION | 112,249,276 | 48,069,056 | 160,318,332 | 104,794,183 | 46,281,143 | 151,075,326 |
| SCI ACADEMY OF SCIENCES | 0 | 4,432,695 | 4,432,695 | 0 | 4,266,550 | 4,266,550 |
| WAR WAR MEMORIAL | 11,934,740 | 0 | 11,934,740 | 12,382,285 | 0 | 12,382,285 |
| TOTAL Culture & Recreation | 177,262,450 | 141,543,553 | 318,806,003 | 177,221,080 | 24,858,864 | 313,279,944 |
| 06: General Administration & Finance | | | | | | |
| ADM GENERAL SERVICES AGENCY - CITY ADMIN | 243,048,043 | 51,837,570 | 294,885,613 | 245,839,929 | 46,876,092 | 292,716,021 |
| ASR ASSESSOR / RECORDER | 5,687,599 | 16,131,300 | 21,818,899 | 5,681,260 | 18,156,983 | 23,838,243 |
| BOS BOARD OF SUPERVISORS | 635,617 | 12,273,298 | 12,908,915 | 617,617 | 12,629,775 | 13,247,392 |
| CAT CITY ATTORNEY | 62,084,727 | 8,814,205 | 70,898,932 | 61,819,727 | 11,234,272 | 73,053,999 |
| CON CONTROLLER | 30,810,267 | 13,453,326 | 44,263,593 | 31,061,003 | 12,683,861 | 43,744,864 |
| CPC CITY PLANNING | 27,247,972 | 2,969,599 | 30,217,571 | 28,481,606 | 3,173,070 | 31,654,676 |
| CSC CIVIL SERVICE COMMISSION | 310,000 | 615,114 | 925,114 | 310,000 | 643,722 | 953,722 |
| ETH ETHICS COMMISSION | 2,100,000 | 2,256,950 | 4,356,950 | 100,000 | 4,349,444 | 4,449,444 |
| HRD HUMAN RESOURCES | 66,515,888 | 11,367,455 | 77,883,343 | 67,574,881 | 10,911,352 | 78,486,233 |
| HSS HEALTH SERVICE SYSTEM | 9,115,128 | 0 | 9,115,128 | 9,630,226 | 0 | 9,630,226 |

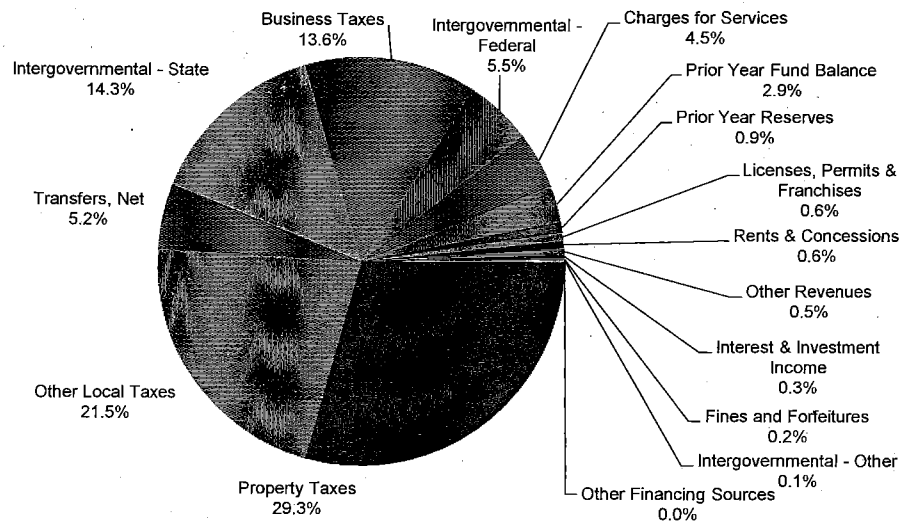
*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

Sources of Funds by Service Area and Department*

| Department | Fiscal Year 2013-2014 | | | Fiscal Year 2014-2015 | | |
|---|-------------------------------------|--------------------------------|----------------------------|-------------------------------------|--------------------------------|----------------------------|
| | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources | Departmental Revenue and Recoveries | Allocated General Fund Support | Total Departmental Sources |
| 06: General Administration & Finance | | | | | | |
| MYR MAYOR | | | | | | |
| REG ELECTIONS | 41,704,821 | 9,764,992 | 51,469,813 | 46,663,120 | 7,954,263 | 54,617,383 |
| RET RETIREMENT SYSTEM | 333,393 | 16,514,564 | 16,847,957 | 785,482 | 15,195,713 | 15,981,195 |
| TIS GENERAL SERVICES AGENCY - TECHNOLOGY | 22,638,975 | 0 | 22,638,975 | 23,585,983 | 0 | 23,585,983 |
| TTX TREASURER/TAX COLLECTOR | 81,403,844 | 1,708,091 | 83,111,935 | 78,514,747 | 1,830,901 | 80,345,648 |
| | 15,116,252 | 20,413,054 | 35,529,306 | 15,198,408 | 24,366,404 | 39,564,812 |
| TOTAL General Administration & Finance | 608,752,526 | 168,193,518 | 776,946,044 | 515,863,989 | 170,005,852 | 685,869,841 |
| 07: General City Responsibilities | | | | | | |
| GEN GENERAL CITY RESPONSIBILITY | 267,696,647 | 570,750,525 | 838,447,172 | 264,956,005 | 589,393,631 | 854,349,636 |
| UNA GENERAL FUND UNALLOCATED | 2,948,670,778 | (2,948,670,778) | 0 | 3,102,169,369 | (3,102,169,369) | 0 |
| TOTAL General City Responsibilities | 3,216,367,425 | (2,377,920,253) | 838,447,172 | 3,367,125,374 | (2,512,775,738) | 854,349,636 |
| Less Citywide Transfer Adjustments | (457,326,024) | | (457,326,024) | (481,449,441) | | (481,449,441) |
| Less Interdepartmental Recoveries | (704,086,979) | | (704,086,979) | (715,107,906) | | (715,107,906) |
| Net Total Sources of Funds | 7,915,899,999 | 0 | 7,915,899,999 | 7,929,877,878 | 0 | 7,929,877,878 |

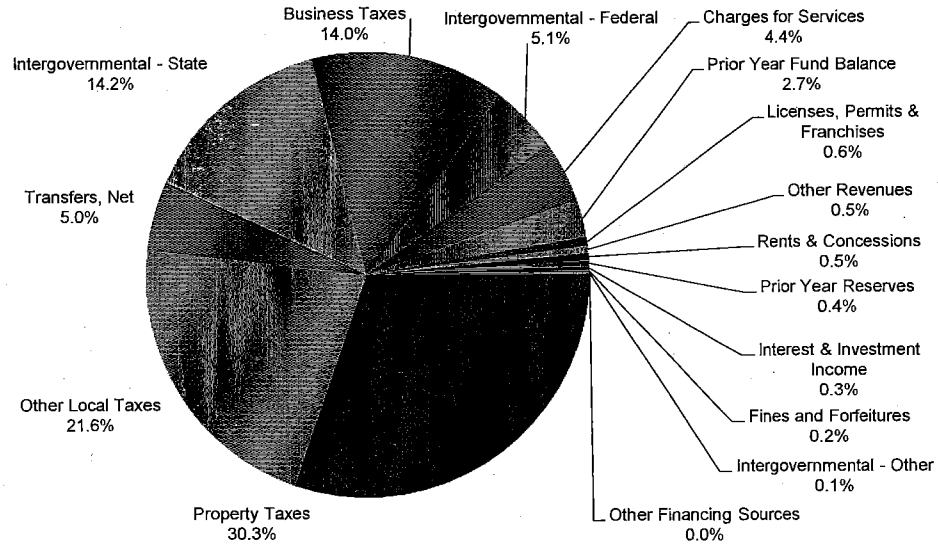
*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

SOURCES OF FUNDS

Sources of Funds - FY 2013-2014**General Fund****GENERAL FUND**

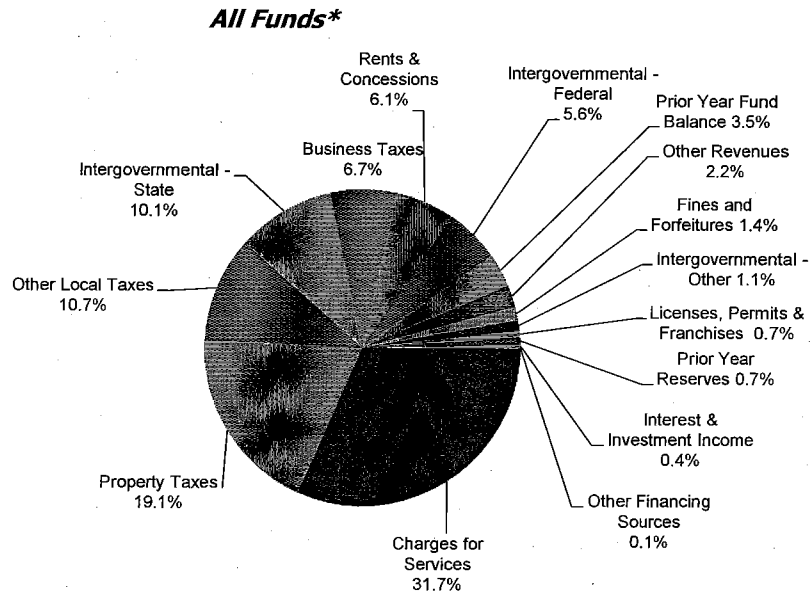
Sorted by Size

| Sources of Funds | FY 2013-2014 | |
|---------------------------------|----------------------|---------------|
| | Proposed Budget | % of Total |
| Property Taxes | 1,153,417,389 | 29.3% |
| Other Local Taxes | 846,924,000 | 21.5% |
| Intergovernmental - State | 562,648,874 | 14.3% |
| Business Taxes | 532,988,000 | 13.6% |
| Intergovernmental - Federal | 214,498,827 | 5.5% |
| Charges for Services | 177,047,549 | 4.5% |
| Licenses, Permits & Franchises | 25,533,540 | 0.6% |
| Rents & Concessions | 23,060,899 | 0.6% |
| Other Revenues | 19,549,380 | 0.5% |
| Interest & Investment Income | 10,945,599 | 0.3% |
| Fines and Forfeitures | 6,830,114 | 0.2% |
| Intergovernmental - Other | 3,602,000 | 0.1% |
| Other Financing Sources | 1,104,500 | 0.0% |
| Regular Revenues | 3,578,150,671 | 91.0% |
| Transfers Into the General Fund | 217,982,482 | 5.2% |
| Prior Year Fund Balance | 113,307,118 | 2.9% |
| Prior Year Reserves | 33,737,100 | 0.9% |
| Total Sources | 3,943,177,371 | 100.0% |

Sources of Funds - FY 2014-2015**General Fund****GENERAL FUND**

Sorted by Size

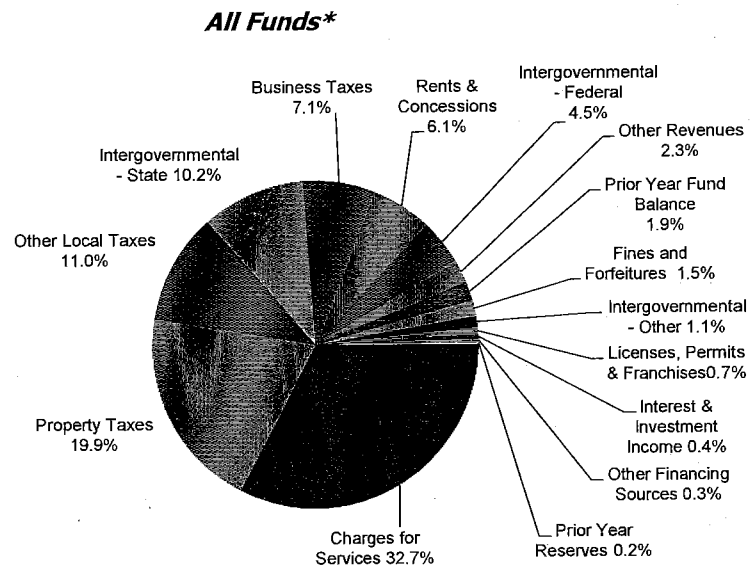
| Sources of Funds | FY 2014-2015 | |
|---------------------------------|----------------------|---------------|
| | Proposed Budget | % of Total |
| Property Taxes | 1,220,417,389 | 30.3% |
| Other Local Taxes | 869,812,000 | 21.6% |
| Intergovernmental - State | 571,251,765 | 14.2% |
| Business Taxes | 564,180,000 | 14.0% |
| Intergovernmental - Federal | 207,308,292 | 5.1% |
| Charges for Services | 177,804,755 | 4.4% |
| Licenses, Permits & Franchises | 25,532,628 | 0.6% |
| Other Revenues | 21,374,806 | 0.5% |
| Rents & Concessions | 20,597,463 | 0.5% |
| Interest & Investment Income | 11,009,596 | 0.3% |
| Fines and Forfeitures | 6,870,114 | 0.2% |
| Intergovernmental - Other | 3,583,000 | 0.1% |
| Other Financing Sources | 760,000 | 0.0% |
| Regular Revenues | 3,700,501,808 | 91.8% |
| Transfers Into the General Fund | 214,791,783 | 5.0% |
| Prior Year Fund Balance | 110,550,000 | 2.7% |
| Prior Year Reserves | 17,725,223 | 0.4% |
| Total Sources | 4,043,568,814 | 100.0% |

Sources of Funds - FY 2013-2014**ALL FUNDS**

Sorted by Size

| Sources of Funds | FY 2013-2014 | |
|--------------------------------|----------------------|---------------|
| | Proposed Budget | % of Total |
| Charges for Services | 2,505,979,026 | 31.7% |
| Property Taxes | 1,509,610,366 | 19.1% |
| Other Local Taxes | 846,924,000 | 10.7% |
| Intergovernmental - State | 803,412,682 | 10.1% |
| Business Taxes | 533,988,000 | 6.7% |
| Rents & Concessions | 486,174,460 | 6.1% |
| Intergovernmental - Federal | 440,613,856 | 5.6% |
| Other Revenues | 175,081,889 | 2.2% |
| Fines and Forfeitures | 107,746,636 | 1.4% |
| Intergovernmental - Other | 87,154,306 | 1.1% |
| Licenses, Permits & Franchises | 54,841,970 | 0.7% |
| Interest & Investment Income | 28,395,786 | 0.4% |
| Other Financing Sources | 6,104,500 | 0.1% |
| Regular Revenues | 7,586,027,477 | 95.8% |
| Prior Year Fund Balance | 277,343,122 | 3.5% |
| Prior Year Reserves | 52,529,400 | 0.7% |
| Total Sources | 7,915,899,999 | 100.0% |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or

Sources of Funds - FY 2014-2015**ALL FUNDS**

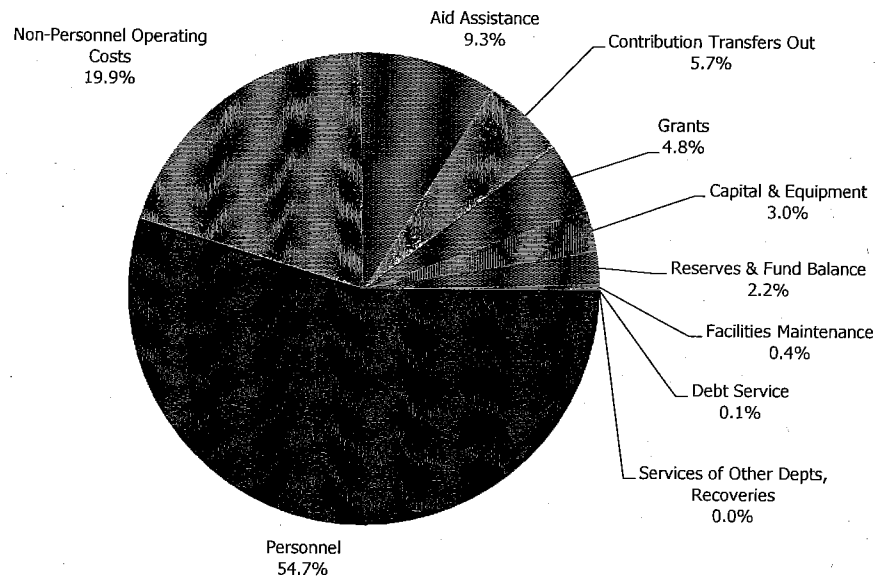
Sorted by Size

| Sources of Funds | FY 2014-2015 | |
|--------------------------------|----------------------|---------------|
| | Proposed Budget | % of Total |
| Charges for Services | 2,592,102,112 | 32.7% |
| Property Taxes | 1,577,497,562 | 19.9% |
| Other Local Taxes | 869,812,000 | 11.0% |
| Intergovernmental - State | 812,503,983 | 10.2% |
| Business Taxes | 565,180,000 | 7.1% |
| Rents & Concessions | 485,319,095 | 6.1% |
| Intergovernmental - Federal | 356,393,851 | 4.5% |
| Other Revenues | 184,522,578 | 2.3% |
| Fines and Forfeitures | 122,091,091 | 1.5% |
| Intergovernmental - Other | 87,093,306 | 1.1% |
| Licenses, Permits & Franchises | 55,036,015 | 0.7% |
| Interest & Investment Income | 30,995,525 | 0.4% |
| Other Financing Sources | 25,760,000 | 0.3% |
| Regular Revenues | 7,764,307,118 | 97.9% |
| Prior Year Fund Balance | 147,638,372 | 1.9% |
| Prior Year Reserves | 17,932,388 | 0.2% |
| Total Sources | 7,929,877,878 | 100.0% |

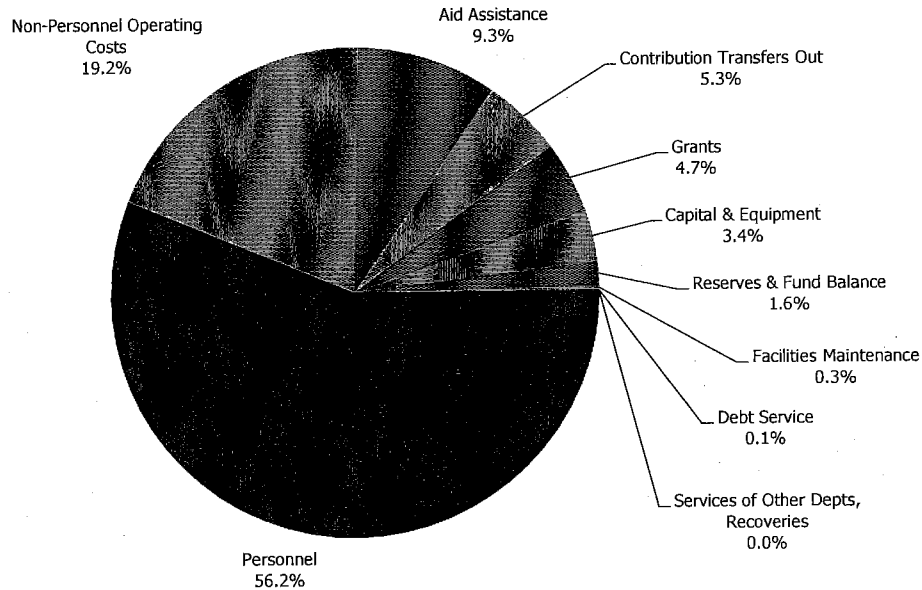
USES OF FUNDS

Uses of Funds - FY 2013-2014

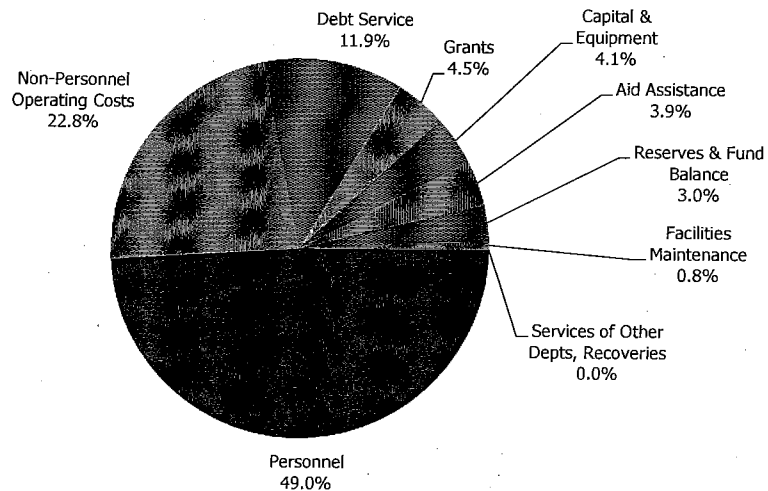
General Fund



| Type of Use | Gross | | Net of Recoveries | |
|-------------------------------------|---------------------------------|---------------|---------------------------------|---------------|
| | FY 2013-2014 Proposed Budget | % of Total | FY 2013-2014 Proposed Budget | % of Total |
| Personnel - Salaries & Wages | \$1,331,523,051 | 70.7% | \$1,286,455,083 | 70.7% |
| Personnel - Fringe Benefits | \$552,394,886 | 29.3% | \$533,698,015 | 29.3% |
| Personnel - Subtotal | \$1,883,917,937 | 47.8% | \$1,820,153,098 | 46.2% |
| Non-Personnel Operating Costs | \$686,002,015 | 17.4% | \$662,782,953 | 16.8% |
| Aid Assistance | \$309,198,845 | 7.8% | \$309,198,845 | 7.8% |
| Transfers from the General Fund | \$805,124,434 | 20.4% | \$805,124,434 | 20.4% |
| Grants | \$159,661,108 | 4.0% | \$159,661,108 | 4.0% |
| Capital & Equipment | \$98,450,643 | 2.5% | \$98,450,643 | 2.5% |
| Reserves & Fund Balance | \$72,390,624 | 1.8% | \$72,390,624 | 1.8% |
| Facilities Maintenance | \$13,200,716 | 0.3% | \$13,200,716 | 0.3% |
| Debt Service | \$2,214,950 | 0.1% | \$2,214,950 | 0.1% |
| Services of Other Depts, Recoveries | (\$86,983,901) | -2.2% | \$0 | 0.0% |
| Grand Total | \$3,943,177,371 | 100.0% | \$3,943,177,371 | 100.0% |

Uses of Funds - FY 2014-2015**General Fund**

| Type of Use | Gross | | Net of Recoveries | |
|-------------------------------------|---------------------------------|---------------|---------------------------------|---------------|
| | FY 2014-2015 Proposed Budget | % of Total | FY 2014-2015 Proposed Budget | % of Total |
| Personnel - Salaries & Wages | \$1,351,098,382 | 40.0% | \$1,308,217,410 | 38.7% |
| Personnel - Fringe Benefits | \$607,148,621 | 18.0% | \$587,879,023 | 17.4% |
| Personnel - Subtotal | \$1,958,247,003 | 58.0% | \$1,896,096,432 | 56.2% |
| Non-Personnel Operating Costs | \$669,378,802 | 19.8% | \$648,134,151 | 19.2% |
| Aid Assistance | \$313,093,745 | 9.3% | \$313,093,745 | 9.3% |
| Transfers from the General Fund | \$846,604,571 | 5.3% | \$846,604,571 | 5.3% |
| Grants | \$160,149,783 | 4.7% | \$160,149,783 | 4.7% |
| Capital & Equipment | \$114,181,774 | 3.4% | \$114,181,774 | 3.4% |
| Reserves & Fund Balance | \$52,495,320 | 1.6% | \$52,495,320 | 1.6% |
| Facilities Maintenance | \$8,615,678 | 0.3% | \$8,615,678 | 0.3% |
| Debt Service | \$4,197,360 | 0.1% | \$4,197,360 | 0.1% |
| Services of Other Depts, Recoveries | (\$83,395,222) | -2.5% | \$0 | 0.0% |
| Grand Total | \$4,043,568,814 | 100.0% | \$4,043,568,814 | 100.0% |

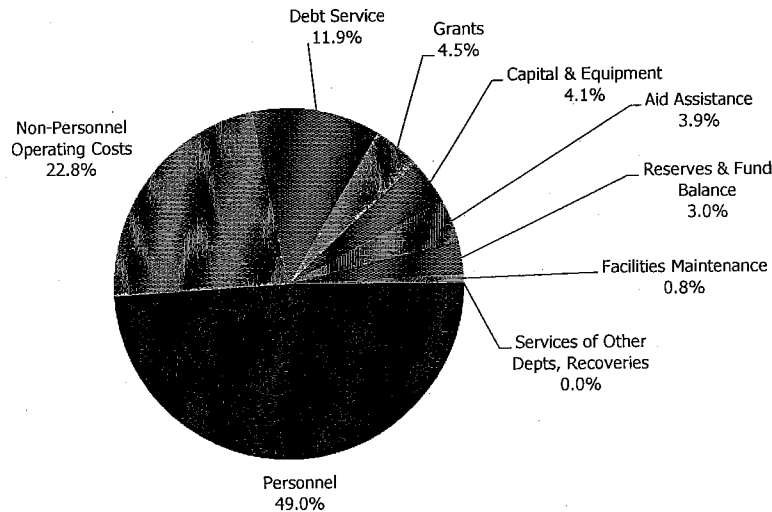
Uses of Funds - FY 2013-2014**All Funds***

| Type of Use | Gross | | Net of Recoveries | |
|-------------------------------------|---------------------------------|---------------|---------------------------------|---------------|
| | FY 2013-2014 Proposed Budget | % of Total | FY 2013-2014 Proposed Budget | % of Total |
| Personnel - Salaries & Wages | \$2,771,828,236 | 35.0% | \$2,670,294,757 | 33.7% |
| Personnel - Fringe Benefits | \$1,255,327,118 | 15.9% | \$1,209,343,847 | 15.3% |
| Personnel - Subtotal | \$4,027,155,354 | 50.9% | \$3,879,638,604 | 49.0% |
| Non-Personnel Operating Costs | \$1,869,964,941 | 23.6% | \$1,801,467,174 | 22.8% |
| Debt Service | \$940,940,639 | 11.9% | \$940,940,639 | 11.9% |
| Grants | \$356,565,674 | 4.5% | \$356,565,674 | 4.5% |
| Capital & Equipment | \$327,330,126 | 4.1% | \$327,330,126 | 4.1% |
| Aid Assistance | \$310,692,621 | 3.9% | \$310,692,621 | 3.9% |
| Reserves & Fund Balance | \$235,647,715 | 3.0% | \$235,647,715 | 3.0% |
| Facilities Maintenance | \$63,617,446 | 0.8% | \$63,617,446 | 0.8% |
| Services of Other Depts, Recoveries | (\$216,014,517) | -2.7% | \$0 | 0.0% |
| Grand Total | \$7,915,899,999 | 100.0% | \$7,915,899,999 | 100.0% |
| Average Per Employee (FTE) | | | | |
| Personnel - Salaries & Wages | \$99,987 | 68.8% | | |
| Personnel - Fringe Benefits | \$45,283 | 31.2% | | |
| Personnel - Subtotal | \$145,269 | 100.0% | | |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

Uses of Funds - FY 2014-2015

All Funds*



| Type of Use | Gross | | Net of Recoveries | |
|-------------------------------------|---------------------------------|---------------|---------------------------------|---------------|
| | FY 2014-2015 Proposed Budget | % of Total | FY 2014-2015 Proposed Budget | % of Total |
| Personnel - Salaries & Wages | \$2,811,980,832 | 35.5% | \$2,709,484,669 | 34.2% |
| Personnel - Fringe Benefits | \$1,364,514,573 | 17.2% | \$1,314,778,278 | 16.6% |
| Personnel - Subtotal | \$4,176,495,405 | 52.7% | \$4,024,262,946 | 50.7% |
| Non-Personnel Operating Costs | \$1,850,035,753 | 23.3% | \$1,782,602,304 | 22.5% |
| Debt Service | \$936,433,337 | 11.8% | \$936,433,337 | 11.8% |
| Grants | \$334,837,467 | 4.2% | \$334,837,467 | 4.2% |
| Aid Assistance | \$313,937,521 | 4.0% | \$313,937,521 | 4.0% |
| Capital & Equipment | \$257,398,124 | 3.2% | \$257,398,124 | 3.2% |
| Reserves & Fund Balance | \$237,145,501 | 3.0% | \$237,145,501 | 3.0% |
| Facilities Maintenance | \$43,260,678 | 0.5% | \$43,260,678 | 0.5% |
| Services of Other Depts, Recoveries | (\$219,665,908) | -2.8% | \$0 | 0.0% |
| Grand Total | \$7,929,877,878 | 100.0% | \$7,929,877,878 | 100.0% |
| Average Per Employee (FTE) | | | | |
| Personnel - Salaries & Wages | \$100,950 | 67.3% | | |
| Personnel - Fringe Benefits | \$48,986 | 32.7% | | |
| Personnel - Subtotal | \$149,936 | 100.0% | | |

*The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

**POSITIONS BY MAJOR SERVICE AREA
AND DEPARTMENT**

Funded Positions, Grand Recap by Major Service Area and Department Title*

| Department | 2011-2012 Budget | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Service Area: 01 Public Protection | | | | | | |
| ADULT PROBATION | 108.00 | 138.10 | 141.12 | 3.02 | 141.44 | 0.32 |
| DISTRICT ATTORNEY | 238.52 | 244.97 | 254.77 | 9.80 | 251.54 | (3.23) |
| EMERGENCY MANAGEMENT | 213.56 | 243.70 | 244.55 | 0.85 | 248.97 | 4.42 |
| FIRE DEPARTMENT | 1,473.76 | 1,462.51 | 1,466.77 | 4.26 | 1,469.47 | 2.70 |
| JUVENILE PROBATION | 236.49 | 236.02 | 239.43 | 3.41 | 239.17 | (0.26) |
| POLICE | 2,664.92 | 2,654.67 | 2,734.06 | 79.39 | 2,742.88 | 8.82 |
| PUBLIC DEFENDER | 159.80 | 157.87 | 156.50 | (1.37) | 156.34 | (0.16) |
| SHERIFF | 1,010.22 | 1,013.20 | 993.29 | (19.91) | 1,008.15 | 14.86 |
| TOTAL Public Protection | 6,105.27 | 6,151.04 | 6,230.49 | 79.45 | 6,257.96 | 27.47 |
| Service Area: 02 Public Works, Transportation & Commerce | | | | | | |
| AIRPORT COMMISSION | 1,377.31 | 1,443.36 | 1,462.82 | 19.46 | 1,461.22 | (1.60) |
| BOARD OF APPEALS | 5.00 | 5.00 | 5.00 | 0 | 5.00 | 0 |
| BUILDING INSPECTION | 242.76 | 265.82 | 285.09 | 19.27 | 291.55 | 6.46 |
| ECONOMIC AND WORKFORCE DEVELOPMENT | 64.86 | 76.10 | 85.88 | 9.78 | 87.70 | 1.82 |
| GENERAL SERVICES AGENCY - PUBLIC WORKS | 783.24 | 807.51 | 826.21 | 18.70 | 827.64 | 1.43 |
| MUNICIPAL TRANSPORTATION AGENCY | 4,140.59 | 4,388.17 | 4,481.32 | 93.15 | 4,480.83 | (0.49) |
| PORT | 223.16 | 235.98 | 236.79 | 0.81 | 236.73 | (0.06) |
| PUBLIC UTILITIES COMMISSION | 1,615.62 | 1,619.57 | 1,621.27 | 1.70 | 1,620.58 | (0.69) |
| TOTAL Public Works, Transportation & Commerce | 8,452.54 | 8,841.51 | 8,900.43 | 162.87 | 8,911.25 | 16.87 |
| Service Area: 03 Human Welfare & Neighborhood Development | | | | | | |
| CHILD SUPPORT SERVICES | 94.44 | 90.35 | 84.25 | (6.10) | 80.76 | (3.49) |
| CHILDREN AND FAMILIES COMMISSION | 16.11 | 15.87 | 17.00 | 1.13 | 17.00 | 0 |
| CHILDREN; YOUTH & THEIR FAMILIES | 32.05 | 33.38 | 37.42 | 4.04 | 37.11 | (0.31) |
| COUNTY EDUCATION OFFICE | 0.99 | 0 | 0 | 0 | 0 | 0 |
| ENVIRONMENT | 58.55 | 59.43 | 59.09 | (0.34) | 58.65 | (0.44) |
| HUMAN RIGHTS COMMISSION | 33.52 | 12.00 | 11.81 | (0.19) | 11.68 | (0.13) |
| HUMAN SERVICES | 1,690.52 | 1,750.07 | 1,870.98 | 120.91 | 1,893.95 | 22.97 |
| RENT ARBITRATION BOARD | 28.91 | 28.53 | 28.53 | 0 | 28.52 | (0.01) |
| STATUS OF WOMEN | 4.76 | 4.71 | 5.67 | 0.96 | 5.67 | 0 |
| TOTAL Human Welfare & Neighborhood Development | 1,959.85 | 1,994.34 | 2,114.75 | 120.41 | 2,133.34 | 18.59 |
| Service Area: 04 Community Health | | | | | | |
| PUBLIC HEALTH | 5,671.29 | 5,800.22 | 6,138.87 | 338.65 | 6,199.76 | 60.89 |
| TOTAL Community Health | 5,671.29 | 5,800.22 | 6,138.87 | 338.65 | 6,199.76 | 60.89 |
| Service Area: 05 Culture & Recreation | | | | | | |
| ACADEMY OF SCIENCES | 12.48 | 12.35 | 12.35 | 0 | 12.35 | 0 |
| ARTS COMMISSION | 19.37 | 26.87 | 28.43 | 1.56 | 28.43 | 0 |
| ASIAN ART MUSEUM | 58.31 | 57.91 | 57.83 | (0.08) | 57.77 | (0.06) |
| FINE ARTS MUSEUM | 106.06 | 109.86 | 111.14 | 1.28 | 110.94 | (0.20) |
| LAW LIBRARY | 3.00 | 3.00 | 3.00 | 0 | 3.00 | 0 |

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

Funded Positions, Grand Recap by Major Service Area and Department Title*

| Department | 2011-2012 Budget | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Service Area: 05 Culture & Recreation | | | | | | |
| PUBLIC LIBRARY | 628.41 | 640.48 | 651.73 | 11.25 | 653.97 | 2.24 |
| RECREATION AND PARK COMMISSION | 833.73 | 841.26 | 863.20 | 21.94 | 862.92 | (0.28) |
| WAR MEMORIAL | 62.73 | 63.33 | 56.55 | (6.78) | 57.91 | 1.36 |
| TOTAL Culture & Recreation | 1,724.09 | 1,755.06 | 1,784.23 | 29.17 | 1,787.29 | 3.06 |
| Service Area: 06 General Administration & Finance | | | | | | |
| ASSESSOR / RECORDER | 146.67 | 142.04 | 153.87 | 11.83 | 149.89 | (3.98) |
| BOARD OF SUPERVISORS | 62.70 | 70.32 | 74.62 | 4.30 | 74.60 | (0.02) |
| CITY ATTORNEY | 299.29 | 303.47 | 303.86 | 0.39 | 303.82 | (0.04) |
| CITY PLANNING | 150.83 | 151.77 | 158.59 | 6.82 | 161.37 | 2.78 |
| CIVIL SERVICE COMMISSION | 5.70 | 5.70 | 6.02 | 0.32 | 6.02 | 0 |
| CONTROLLER | 200.68 | 197.67 | 203.66 | 5.99 | 205.57 | 1.91 |
| ELECTIONS | 54.63 | 42.25 | 53.44 | 11.19 | 47.43 | (6.01) |
| ETHICS COMMISSION | 17.32 | 16.79 | 17.51 | 0.72 | 17.50 | (0.01) |
| GENERAL SERVICES AGENCY - CITY ADMIN | 637.47 | 688.62 | 717.61 | 28.99 | 732.98 | 15.37 |
| GENERAL SERVICES AGENCY - TECHNOLOGY | 196.23 | 199.20 | 217.95 | 18.75 | 215.87 | (2.08) |
| HEALTH SERVICE SYSTEM | 34.82 | 35.10 | 45.78 | 10.68 | 48.39 | 2.61 |
| HUMAN RESOURCES | 123.06 | 123.77 | 135.87 | 12.10 | 132.53 | (3.34) |
| MAYOR | 37.14 | 38.52 | 49.70 | 11.18 | 50.78 | 1.08 |
| RETIREMENT SYSTEM | 94.70 | 96.59 | 97.99 | 1.40 | 99.96 | 1.97 |
| TREASURER/TAX COLLECTOR | 208.04 | 201.74 | 212.81 | 11.07 | 218.92 | 6.11 |
| TOTAL General Administration & Finance | 2,269.28 | 2,313.55 | 2,449.28 | 135.73 | 2,465.63 | 16.35 |
| Report Grand Total | 26,182.32 | 26,855.72 | 27,722.00 | 866.28 | 27,855.23 | 133.23 |

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

MAJOR FUND BUDGETARY RECAP

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2013-2014
(in Thousands of Dollars)

Governmental Funds

| | General Fund | Special Revenue | Capital Project | Debt Service | Enterprise | Internal Service | Other Agency/Trust | Total All Funds |
|--|------------------|-----------------|-----------------|----------------|------------------|------------------|--------------------|------------------|
| Sources | | | | | | | | |
| Prior Year Fund Balance - 6/30/13 (est.) | 113,307 | 54,755 | 1,604 | 20,586 | 85,861 | 1,229 | 0 | 277,343 |
| Prior Year Reserves | 33,737 | 1,986 | 0 | 0 | 16,807 | 0 | 0 | 52,529 |
| Prior Year Sources | 147,044 | 56,741 | 1,604 | 20,586 | 102,668 | 1,229 | 0 | 329,873 |
| Property Taxes | 1,153,417 | 127,862 | 0 | 228,331 | 0 | 0 | 0 | 1,509,610 |
| Other Local Taxes | 846,924 | 0 | 0 | 0 | 0 | 0 | 0 | 846,924 |
| Business Taxes | 532,988 | 1,000 | 0 | 0 | 0 | 0 | 0 | 533,988 |
| Rents & Concessions | 23,061 | 36,819 | 0 | 0 | 425,167 | 171 | 957 | 486,174 |
| Fines and Forfeitures | 6,830 | 5,186 | 0 | 0 | 95,730 | 0 | 0 | 107,747 |
| Interest & Investment Income | 10,946 | 1,974 | 0 | 0 | 14,830 | 0 | 647 | 28,396 |
| Licenses, Permits & Franchises | 25,534 | 10,717 | 0 | 0 | 18,592 | 0 | 0 | 54,842 |
| Intergovernmental - State | 562,649 | 95,418 | 0 | 750 | 144,596 | 0 | 0 | 803,413 |
| Intergovernmental - Federal | 214,499 | 145,572 | 0 | 0 | 80,543 | 0 | 0 | 440,614 |
| Intergovernmental - Other | 3,602 | 2,551 | 0 | 0 | 80,960 | 41 | 0 | 87,154 |
| Charges for Services | 177,048 | 94,471 | 0 | 0 | 2,233,760 | 700 | 0 | 2,505,979 |
| Other Revenues | 19,549 | 7,856 | 1,779 | 0 | 107,069 | 0 | 38,828 | 175,082 |
| Other Financing Sources | 1,104 | 0 | 0 | 0 | 5,000 | 0 | 0 | 6,104 |
| Subtotal Current Year Sources | 3,578,151 | 529,426 | 1,779 | 229,081 | 3,206,247 | 912 | 40,431 | 7,586,027 |
| Transfers In | 217,982 | 218,886 | 0 | 143 | 773,163 | 3,684 | 0 | 1,213,859 |
| Total Available Sources | 3,796,133 | 748,312 | 1,779 | 229,224 | 4,000,000 | 5,596 | 40,431 | 9,129,759 |

Notes:

- 1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.
- 2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2013-2014
(in Thousands of Dollars)

| Uses | Governmental Funds | | | | | | | Total All Funds |
|---|--------------------|-----------------|-----------------|----------------|------------------|------------------|--------------------|------------------|
| | General Fund | Special Revenue | Capital Project | Debt Service | Enterprise | Internal Service | Other Agency/Trust | |
| Public Works, Transportation & Commerce | 82,877 | 109,826 | 0 | 0 | 2,521,365 | 0 | 0 | 2,714,068 |
| Community Health | 698,904 | 102,963 | 0 | 0 | 1,071,320 | 0 | 0 | 1,873,188 |
| Public Protection | 1,135,506 | 44,989 | 0 | 0 | 74,472 | 0 | 0 | 1,254,966 |
| Human Welfare & Neighborhood Dev | 695,810 | 230,709 | 0 | 0 | 0 | 0 | 544 | 927,063 |
| General City Responsibilities | 132,213 | 0 | 0 | 249,811 | 0 | 0 | 292 | 382,316 |
| General Administration & Finance | 243,913 | 112,079 | 0 | 0 | 0 | 2,141 | 21,455 | 379,588 |
| Culture & Recreation | 118,935 | 184,196 | 1,779 | 0 | 0 | 0 | 1,651 | 306,561 |
| Subtotal Current Year Uses | 3,108,157 | 784,763 | 1,779 | 249,811 | 3,667,157 | 2,141 | 23,942 | 7,837,750 |
| Transfers Out | 805,124 | 3,059 | 1,604 | 0 | 400,388 | 3,684 | 0 | 1,213,859 |
| Total Proposed Uses | 3,913,282 | 787,821 | 3,383 | 249,811 | 4,067,545 | 5,825 | 23,942 | 9,051,609 |
| Fund Balance - 6/30/14 (est.) | 29,896 | 17,232 | 0 | 0 | 14,534 | 0 | 16,489 | 78,150 |

Notes:

- 1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.
- 2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2014-2015
(in Thousands of Dollars)

Governmental Funds

| | General Fund | Special Revenue | Capital Project | Debt Service | Enterprise | Internal Service | Other Agency/Trust | Total All Funds |
|--|------------------|-----------------|-----------------|----------------|------------------|------------------|--------------------|------------------|
| Sources | | | | | | | | |
| Prior Year Fund Balance - 6/30/14 (est.) | 110,550 | 30,630 | 0 | 2,975 | 3,311 | 173 | 0 | 147,638 |
| Prior Year Reserves | 17,725 | 0 | 0 | 0 | 207 | 0 | 0 | 17,932 |
| Prior Year Sources | 128,275 | 30,630 | 0 | 2,975 | 3,518 | 173 | 0 | 165,571 |
| Property Taxes | 1,220,417 | 135,600 | 0 | 221,480 | 0 | 0 | 0 | 1,577,498 |
| Other Local Taxes | 869,812 | 0 | 0 | 0 | 0 | 0 | 0 | 869,812 |
| Business Taxes | 564,180 | 1,000 | 0 | 0 | 0 | 0 | 0 | 565,180 |
| Rents & Concessions | 20,597 | 37,590 | 0 | 0 | 426,004 | 171 | 957 | 485,319 |
| Fines and Forfeitures | 6,870 | 4,512 | 0 | 15,279 | 95,430 | 0 | 0 | 122,091 |
| Interest & Investment Income | 11,010 | 1,918 | 0 | 0 | 17,251 | 0 | 817 | 30,996 |
| Licenses, Permits & Franchises | 25,533 | 10,860 | 0 | 0 | 18,644 | 0 | 0 | 55,036 |
| Intergovernmental - State | 571,252 | 90,455 | 0 | 750 | 150,047 | 0 | 0 | 812,504 |
| Intergovernmental - Federal | 207,308 | 139,484 | 0 | 0 | 9,602 | 0 | 0 | 356,394 |
| Intergovernmental - Other | 3,583 | 2,508 | 0 | 0 | 80,960 | 42 | 0 | 87,093 |
| Charges for Services | 177,805 | 96,159 | 0 | 0 | 2,317,439 | 700 | 0 | 2,592,102 |
| Other Revenues | 21,375 | 11,884 | 0 | 0 | 107,098 | 0 | 44,166 | 184,523 |
| Other Financing Sources | 760 | 0 | 0 | 0 | 25,000 | 0 | 0 | 25,760 |
| Subtotal Current Year Sources | 3,700,502 | 531,968 | 0 | 237,509 | 3,247,475 | 913 | 45,939 | 7,764,307 |
| Transfers In | 214,792 | 203,962 | 0 | 2,260 | 808,701 | 1,250 | 0 | 1,230,965 |
| Total Available Sources | 3,915,294 | 735,930 | 0 | 239,769 | 4,056,176 | 2,163 | 45,939 | 9,160,843 |

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2014-2015
(in Thousands of Dollars)

Governmental Funds

| | General Fund | Special Revenue | Capital Project | Debt Service | Enterprise | Internal Service | Other Agency/Trust | Total All Funds |
|---|------------------|-----------------|-----------------|----------------|------------------|------------------|--------------------|------------------|
| Uses | | | | | | | | |
| Public Works, Transportation & Commerce | 112,287 | 112,659 | 0 | 0 | 2,410,377 | 0 | 0 | 2,635,322 |
| Community Health | 699,713 | 95,386 | 0 | 0 | 1,120,643 | 0 | 0 | 1,915,741 |
| Public Protection | 1,159,204 | 43,989 | 0 | 0 | 76,513 | 0 | 0 | 1,279,706 |
| Human Welfare & Neighborhood Dev | 714,041 | 208,888 | 0 | 0 | 0 | 0 | 544 | 923,473 |
| General City Responsibilities | 138,989 | 0 | 0 | 242,744 | 0 | 0 | 222 | 381,956 |
| General Administration & Finance | 246,838 | 109,039 | 0 | 0 | 0 | 1,086 | 22,374 | 379,337 |
| Culture & Recreation | 115,105 | 189,334 | 0 | 0 | 0 | 0 | 1,570 | 306,008 |
| Subtotal Current Year Uses | 3,186,176 | 759,294 | 0 | 242,744 | 3,607,533 | 1,086 | 24,710 | 7,821,543 |
| Transfers Out | 846,605 | 3,059 | 0 | 0 | 380,051 | 1,250 | 0 | 1,230,965 |
| Total Proposed Uses | 4,032,780 | 762,353 | 0 | 242,744 | 3,987,584 | 2,336 | 24,710 | 9,052,508 |
| Fund Balance - 6/30/15 (est.) | 10,788 | 4,207 | 0 | 0 | 72,110 | 1 | 21,229 | 108,335 |

Notes:

- 1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.
- 2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

APPROPRIATION DETAIL

Department: SCI : ACADEMY OF SCIENCES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------|------------------|------------------|----------------|------------------|------------------|
| 1G AGF | GENERAL FUND | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| Total Sources by Funds | | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |

Program Summary

| | | | | | | |
|------------------------------|---------------------|------------------|------------------|----------------|------------------|------------------|
| EEH | ACADEMY OF SCIENCES | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| Total Uses by Program | | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|------------------|------------------|----------------|------------------|------------------|
| 001 | SALARIES | 1,067,283 | 1,050,953 | (16,330) | 1,062,885 | 11,932 |
| 013 | MANDATORY FRINGE BENEFITS | 433,053 | 463,827 | 30,774 | 504,150 | 40,323 |
| 021 | NON PERSONNEL SERVICES | 2,112,215 | 2,152,215 | 40,000 | 2,152,215 | (250,000) |
| 060 | CAPITAL OUTLAY | | 250,000 | 250,000 | | 8,000 |
| 06F | FACILITIES MAINTENANCE | 150,000 | 218,400 | 68,400 | 226,400 | 23,600 |
| 081 | SERVICES OF OTHER DEPTS | 264,300 | 297,300 | 33,000 | 320,900 | (166,145) |
| Total Uses by Character | | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|----------------------|------------------|------------------|----------------|------------------|------------------|
| 12210 | HOTEL ROOM TAX | 1,208,000 | (1,208,000) | | | |
| GFS (1) | GENERAL FUND SUPPORT | 2,818,851 | 4,432,695 | 1,613,844 | 4,266,550 | (166,145) |
| Total Sources by Funds | | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|---------------------------|-----------|-----------|-----------|-----------|-----------|
| 001 | SALARIES | 1,067,283 | 1,050,953 | (16,330) | 1,062,885 | 11,932 |
| 013 | MANDATORY FRINGE BENEFITS | 433,053 | 463,827 | 30,774 | 504,150 | 40,323 |
| 021 | NON PERSONNEL SERVICES | 2,112,215 | 2,152,215 | 40,000 | 2,152,215 | (250,000) |
| 06F | FACILITIES MAINTENANCE | 150,000 | | (150,000) | | |

Department: SCI : ACADEMY OF SCIENCES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|------------------|------------------|-----------------|------------------|
| OPERATING: | | | | |
| 1G AGF AAA: GF-NON-PROJECT-CONTROLLED | | | | |
| 081 SERVICES OF OTHER DEPTS | 264,300 | 297,300 | 33,000 | 23,600 |
| SUB-TOTAL 1G AGF AAA | 4,026,851 | 3,964,295 | (62,556) | 75,855 |
| SUB-TOTAL OPERATING | 4,026,851 | 3,964,295 | (62,556) | 75,855 |
| ANNUAL PROJECTS: | | | | |
| 1G AGF AAP: GF-ANNUAL PROJECT | | | | |
| FSC06F SCI - FACILITY MAINTENANCE | 218,400 | 218,400 | 226,400 | 8,000 |
| SUB-TOTAL 1G AGF AAP | 218,400 | 218,400 | 226,400 | 8,000 |
| SUB-TOTAL ANNUAL PROJECTS | 218,400 | 218,400 | 226,400 | 8,000 |
| CONTINUING PROJECTS: | | | | |
| 1G AGF ACP: GF-CONTINUING PROJECTS | | | | |
| CSC06R SCI - FACILITY RENEWAL | 250,000 | 250,000 | 250,000 | (250,000) |
| SUB-TOTAL 1G AGF ACP | 250,000 | 250,000 | 250,000 | (250,000) |
| SUB-TOTAL CONTINUING PROJECTS | 250,000 | 250,000 | 250,000 | (250,000) |
| Total Uses of Funds | 4,026,851 | 4,432,695 | 405,844 | (169,145) |

Department: ADP : ADULT PROBATION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 22,636,544 | 26,013,433 | 3,376,889 | 26,767,013 | 753,580 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 2,339,508 | 995,309 | (1,344,199) | 995,309 | |
| Total Sources by Funds | | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |

Program Summary

| | | | | | | |
|------------------------------|---|-------------------|-------------------|------------------|-------------------|----------------|
| ASH | ADMINISTRATION - ADULT PROBATION | 4,263,091 | 4,447,047 | 183,956 | 4,611,842 | 164,795 |
| AKB | COMMUNITY SERVICES | 9,635,653 | 9,236,431 | (399,222) | 9,578,718 | 342,287 |
| AOS | ONE STOP RE ENTRY SERVICES | 1,415,630 | 1,581,602 | 165,972 | 1,613,411 | 31,809 |
| AKG | PRE - SENTENCING INVESTIGATION | 2,939,817 | 2,954,571 | 14,754 | 3,050,829 | 96,258 |
| ARS | REALIGNMENT SERVICES-POST RELEASE COMM. | 6,121,861 | 8,789,091 | 2,667,230 | 8,907,522 | 118,431 |
| AIE | WORK ORDERS & GRANTS | 600,000 | | (600,000) | | |
| Total Uses by Program | | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 12,200,644 | 12,833,043 | 632,399 | 13,005,042 | 171,999 |
| 013 | MANDATORY FRINGE BENEFITS | 4,416,703 | 4,636,183 | 219,480 | 5,113,645 | 477,462 |
| 021 | NON PERSONNEL SERVICES | 3,650,137 | 4,764,725 | 1,114,588 | 4,764,725 | |
| 038 | CITY GRANT PROGRAMS | 159,700 | 159,700 | | 159,700 | |
| 040 | MATERIALS & SUPPLIES | 342,459 | 302,815 | (39,644) | 302,815 | 53,048 |
| 060 | CAPITAL OUTLAY | 39,327 | 82,134 | 42,807 | 135,182 | 50,000 |
| 06P | PROGRAMMATIC PROJECTS | | | | 50,000 | |
| 081 | SERVICES OF OTHER DEPTS | 4,167,082 | 4,230,142 | 63,060 | 4,231,213 | 1,071 |
| Total Uses by Character | | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|-----------|------------|-----------|-----------|-------------|
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 174,944 | 60,596 | (114,348) | 60,596 | |
| 44939 | FEDERAL DIRECT GRANT | 596,352 | 79,349 | (517,003) | 79,349 | |
| 44951 | STATE-NARC FORFEITURES & SEIZURES | 159,700 | 159,700 | | 159,700 | |
| 48920 | LOCAL COMMUNITY CORRECTIONS - AB109 | 8,539,301 | 10,498,000 | 1,958,699 | 9,463,000 | (1,035,000) |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 51,945 | 62,885 | 10,940 | 62,885 | |
| 60103 | DIVERSION FEES | 15,000 | 5,000 | (10,000) | 5,000 | |
| 60107 | COURT REIMBURSEMENTS | 5,000 | 2,000 | (3,000) | 2,000 | |

Department: ADP : ADULT PROBATION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|------------------------------|-----------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 60112 | PROBATION COST | 200,000 | 250,000 | 50,000 | 250,000 | |
| 60113 | INVESTIGATION COSTS | 10,000 | 10,000 | | 10,000 | |
| 79999 | OTHER NON-OPERATING REVENUE | 1,356,567 | 632,779 | (723,788) | 632,779 | |
| 865SH | EXP REC FR SHERIFF (AAO) | 122,853 | 120,088 | (2,765) | 124,196 | 4,108 |
| GFS (1) | GENERAL FUND SUPPORT | 13,744,390 | 15,128,345 | 1,383,955 | 16,912,817 | 1,784,472 |
| Total Sources by Fund | | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,822 | 753,580 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 11,907,742 | 12,609,848 | 702,106 | 12,803,900 | 194,052 |
| 013 | MANDATORY FRINGE BENEFITS | 4,317,730 | 4,601,676 | 283,946 | 5,053,000 | 451,324 |
| 021 | NON PERSONNEL SERVICES | 3,056,411 | 4,069,061 | 1,012,650 | 4,069,061 | |
| 040 | MATERIALS & SUPPLIES | 277,459 | 302,815 | 25,356 | 302,815 | |
| 060 | CAPITAL OUTLAY | 39,327 | 82,134 | 42,807 | 135,182 | 53,048 |
| 081 | SERVICES OF OTHER DEPTS | 2,915,022 | 4,227,811 | 1,312,789 | 4,228,859 | 1,048 |
| SUB-TOTAL 1G AGF AAA | | 22,513,691 | 25,893,345 | 3,379,654 | 26,592,817 | 699,472 |
| SUB-TOTAL OPERATING | | 22,513,691 | 25,893,345 | 3,379,654 | 26,592,817 | 699,472 |

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|-----------------------------|-----------------------------|--|--|--|---------------|---------------|
| PAP004 | ADULT PROB PROBSTAT PROJECT | | | | 50,000 | 50,000 |
| SUB-TOTAL 1G AGF ACP | | | | | 50,000 | 50,000 |

2S PPF ADP: ADULT PROBATION SPECIAL REVENUE FUND

| | | | | | | |
|-----------------------------|--|------------------|----------------|------------------|----------------|--|
| PAPCIF | COMM CORRECTIONS PERF INCENTIVE FD-CCPIF | 1,356,567 | 632,779 | (723,788) | 632,779 | |
| SUB-TOTAL 2S PPF ADP | | 1,356,567 | 632,779 | (723,788) | 632,779 | |

2S PPF PDN: SFPD-NARC FORF & ASSET SEIZURE FUND

| | | | | | | |
|-----------------------------|---------------------------------|----------------|----------------|--|----------------|--|
| PPCNFF | NARC FORFEITURE & ASSET SEIZURE | 159,700 | 159,700 | | 159,700 | |
| SUB-TOTAL 2S PPF PDN | | 159,700 | 159,700 | | 159,700 | |

| | | | | | | |
|--------------------------------------|--|------------------|----------------|------------------|----------------|----------------|
| SUB-TOTAL CONTINUING PROJECTS | | 1,516,267 | 792,479 | (723,788) | 842,479 | 150,000 |
|--------------------------------------|--|------------------|----------------|------------------|----------------|----------------|

Department: ADP : ADULT PROBATION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING

| | | | | |
|-----------------------------|----------------|------------------|----------------|----------------|
| APDVEM | 100,000 | | | |
| APSCRE | 500,000 | (100,000) | | |
| APSTCP | 51,945 | (500,000) | 62,885 | 62,885 |
| MYBYRN | 74,944 | 10,940 | 60,596 | 60,596 |
| MYFJAG | 96,352 | (14,348) | 79,349 | 79,349 |
| | | (17,003) | | |
| SUB-TOTAL 2S PPF GNC | 823,241 | (620,411) | 202,830 | 202,830 |
| SUB-TOTAL GRANTS | 823,241 | (620,411) | 202,830 | 202,830 |

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

| | | | | |
|---------------------------------------|-------------------|------------------|-------------------|----------------|
| ADP01 | 122,853 | (2,765) | 124,196 | 4,108 |
| | 122,853 | (2,765) | 124,196 | 4,108 |
| SUB-TOTAL 1G AGF WOF | 122,853 | (2,765) | 124,196 | 4,108 |
| SUB-TOTAL WORK ORDERS/OVERHEAD | 122,853 | (2,765) | 124,196 | 4,108 |
| Total Uses of Funds | 24,976,052 | 2,032,690 | 27,762,322 | 753,580 |

Department: ART : ARTS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| 1G AGF | GENERAL FUND | 10,814,127 | 9,753,961 | (1,060,166) | 7,947,532 | (1,806,429) |
| 2S CRF | CULTURE & RECREATION SPEC REV FD | 708,636 | 4,275,946 | 3,567,310 | 4,297,800 | 21,854 |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | | 20,000 | 20,000 | 20,000 | |
| Total Sources by Funds | | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |

Program Summary

| | | | | | | |
|------------------------------|--|-------------------|-------------------|------------------|-------------------|--------------------|
| EEJ | ART COMMISSION-ADMINISTRATION | 1,902,745 | 1,439,039 | (463,706) | 680,142 | (758,897) |
| EER | CIVIC COLLECTION | 351,821 | 582,766 | 230,945 | 1,163,938 | 581,172 |
| EET | CIVIC DESIGN | 142,509 | 186,410 | 43,901 | 191,174 | 4,764 |
| EEO | COMMUNITY ARTS & EDUCATION | 204 | | (204) | | |
| EEX | COMMUNITY ARTS & EDUCATION-GENERAL ADMIN | 3,409,561 | 5,345,656 | 1,936,095 | 3,565,987 | (1,779,669) |
| EEP | CULTURAL EQUITY | 2,333,867 | 2,837,755 | 503,888 | 2,857,370 | 19,615 |
| EEV | EDUCATIONAL PROGRAMS | 649,253 | 595,317 | (53,936) | 601,486 | 6,169 |
| EES | GALLERY | 327,824 | 482,284 | 154,460 | 494,458 | 12,174 |
| EEU | GRANTS FOR THE ARTS | 30,000 | | (30,000) | | |
| EEQ | MUNICIPAL SYMPHONY CONCERTS | 2,031,816 | 2,139,061 | 107,245 | 2,258,237 | 119,176 |
| EEN | PUBLIC ART | 31,130 | 129,586 | 98,456 | 129,586 | |
| EEM | STREET ARTISTS | 312,033 | 312,033 | | 322,954 | 10,921 |
| Total Uses by Program | | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| 001 | SALARIES | 2,229,350 | 2,368,229 | 138,879 | 2,402,867 | 34,638 |
| 013 | MANDATORY FRINGE BENEFITS | 1,002,960 | 1,107,149 | 104,189 | 1,200,377 | 93,228 |
| 020 | OVERHEAD | 310,901 | (354,650) | (665,551) | (411,489) | (56,839) |
| 021 | NON PERSONNEL SERVICES | 2,569,693 | 4,579,575 | 2,009,882 | 4,688,682 | 109,107 |
| 038 | CITY GRANT PROGRAMS | 4,089,638 | 2,601,117 | (1,488,521) | 2,601,117 | |
| 040 | MATERIALS & SUPPLIES | 7,441 | 34,158 | 26,717 | 34,158 | |
| 060 | CAPITAL OUTLAY | 692,323 | 2,926,005 | 2,233,682 | 935,000 | (1,991,005) |
| 069 | PROJECT CARRYFORWARD BUDGETS ONLY | 20,000 | 20,000 | | 20,000 | |
| 06F | FACILITIES MAINTENANCE | 175,507 | 185,000 | 9,493 | 194,000 | 9,000 |
| 06P | PROGRAMMATIC PROJECTS | | 75,800 | 75,800 | 75,800 | |
| 081 | SERVICES OF OTHER DEPTS | 424,950 | 507,524 | 82,574 | 524,820 | 17,296 |
| Total Uses by Character | | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |

Department: ART : ARTS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Reserved Appropriations

| | | | | |
|---|--------------------------------------|---------------|---------------|---------------|
| CONTROLLER RESERVES: | | | | |
| CONTINUING PROJECTS: 2S NDF MOC: | | | | |
| CAR067 | SF ARTS COMMISSION - CPC ENHANCEMENT | 20,000 | 20,000 | 20,000 |
| SUB-TOTAL CONTROLLER RESERVES | | 20,000 | 20,000 | 20,000 |
| Total Reserved Appropriations | | 20,000 | 20,000 | 20,000 |

Sources of Funds Detail by Subobject

| | | | | | |
|-------------------------------|--|-------------------|-------------------|-------------------|--------------------|
| 12210 | HOTEL ROOM TAX | 3,232,000 | (3,232,000) | | |
| 20360 | STREET ARTIST CERTIFICATION FEES | 312,033 | 312,033 | 322,954 | 10,921 |
| 49997 | CITY DEPTS REVENUE FROM OCII | | 60,000 | 60,000 | |
| 60127 | CIVIC DESIGN FEE - ARTS COMMISSION | 150,000 | 126,410 | 131,174 | 4,764 |
| 60155 | CITY HALL TOURS | 3,500 | 3,500 | 3,500 | |
| 62841 | ART COMM SYMPHONY CONCERTS | 794,034 | 794,034 | 796,829 | 2,795 |
| 62849 | ART COMM OTHER PERFORMANCES | 4,000 | 4,000 | 4,000 | |
| 66501 | TRANSIT ADVERTISING | 242,603 | 274,903 | 281,072 | 6,169 |
| 75415 | COMMUNITY IMPROVEMENT IMPACT FEE | | 20,000 | 20,000 | |
| 79999 | OTHER NON-OPERATING REVENUE | 496,049 | (496,049) | | |
| 865AC | EXP REC FR AIRPORT (AAO) | 31,025 | 31,025 | 31,025 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 75,000 | (75,000) | | |
| 865CA | EXP REC FR ADM (AAO) | 441,229 | 441,229 | 441,229 | |
| 865CH | EXP REC FR CHILD,YOUTH & FAM (AAO) | 100,000 | 100,000 | 100,000 | |
| 865CR | EXP REC FR COMMUNITY DEVELOPMENT (AAO) | 60,000 | (60,000) | | |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 180,000 | 180,000 | 180,000 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 150,000 | 150,000 | 150,000 | |
| 875UW | EXP REC FR WATER DEPT (NON-AAO) | 76,549 | (76,549) | | |
| 9301G | OTI FR 1G-GENERAL FUND | | 3,498,600 | 3,498,600 | |
| 9501G | ITI FR 1G-GENERAL FUND | 55,000 | 55,000 | 55,000 | |
| GFS (1) | GENERAL FUND SUPPORT | 5,119,741 | 7,999,173 | 6,189,949 | (1,809,224) |
| Total Sources by Funds | | 11,522,763 | 14,049,907 | 12,265,332 | (1,784,575) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ART : ARTS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|------------------|------------------|--------------------|------------------|
| OPERATING: | | | | |
| 1G AGF AAA: GF-NON-PROJECT-CONTROLLED | | | | |
| 001 SALARIES | 1,101,830 | 1,235,886 | 134,056 | 1,253,105 |
| 013 MANDATORY FRINGE BENEFITS | 514,070 | 587,289 | 73,219 | 635,646 |
| 020 OVERHEAD | 144,850 | (898,862) | (1,043,712) | (969,273) |
| 021 NON PERSONNEL SERVICES | 75,117 | 170,701 | 95,584 | 170,701 |
| 038 CITY GRANT PROGRAMS | 2,180,883 | 637,370 | (1,543,513) | 637,370 |
| 040 MATERIALS & SUPPLIES | 2,980 | 23,010 | 20,030 | 23,010 |
| 081 SERVICES OF OTHER DEPTS | 416,035 | 501,496 | 85,461 | 518,770 |
| SUB-TOTAL 1G AGF AAA | 4,435,765 | 2,256,890 | (2,178,875) | 2,269,329 |
| 2S CRF CCF: CULTURAL CENTERS (FACILITIES) | | | | |
| 038 CITY GRANT PROGRAMS | | 1,516,000 | 1,516,000 | |
| 06P PROGRAMMATIC PROJECTS | | 75,800 | 75,800 | |
| SUB-TOTAL 2S CRF CCF | | 1,591,800 | 1,591,800 | 1,591,800 |
| 2S CRF CEE: CULTURAL EQUITY ENDOWMENT | | | | |
| 021 NON PERSONNEL SERVICES | | 1,587,116 | 1,587,116 | |
| 038 CITY GRANT PROGRAMS | | 319,684 | 319,684 | |
| SUB-TOTAL 2S CRF CEE | | 1,906,800 | 1,906,800 | 1,906,800 |
| SUB-TOTAL OPERATING | 4,435,765 | 5,755,490 | (1,319,725) | 5,767,929 |
| ANNUAL PROJECTS: | | | | |
| 1G AGF AAP: GF-ANNUAL PROJECT | | | | |
| FAR06F SF ARTS COMMISSION - CPC RENEWAL | | 185,000 | 185,000 | 9,000 |
| FAR211 CIVIC COLLECTION - MAINTENANCE | 320,796 | 372,741 | 51,945 | 384,913 |
| FAR322 FACILITY MAINTENANCE PROJECTS | 120,507 | 20,000 | (100,507) | 20,000 |
| PAR004 ART COMMISSION - SYMPHONY ORCHESTRA | 2,031,816 | 2,139,061 | 107,245 | 2,258,237 |
| PAR041 COMMUNITY ART AND EDUCATION - HOTEL TAX | 30,000 | (30,000) | (30,000) | 119,176 |
| PAR045 COM. ARTS & ED - CULTURAL CENTERS | 204 | (204) | (204) | |
| PAR046 GALLERY - CITY HALL ART EXHIBIT | 327,824 | (327,824) | (327,824) | |
| PARCEG CULTURE EQUITY GRANT-ADMINISTRATION | | 30,000 | 30,000 | 12,174 |
| PARGAL GALLERIES-ADMINISTRATION | | 482,284 | 482,284 | 494,458 |
| SUB-TOTAL 1G AGF AAP | 2,831,147 | 3,229,086 | 397,939 | 3,381,608 |
| SUB-TOTAL ANNUAL PROJECTS | 2,831,147 | 3,229,086 | 397,939 | 3,381,608 |
| SUB-TOTAL 2013-2014 | 7,266,912 | 8,984,576 | (1,717,664) | 8,984,576 |

Department: ART : ARTS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|--------|--------------------------------------|------------------|------------------|----------------|------------------|--------------------|
| CAR067 | SF ARTS COMMISSION - CPC ENHANCEMENT | 1,050,000 | 1,050,000 | | 160,000 | (890,000) |
| CAR06R | SF ARTS COMMISSION - CPC RENEWAL | 1,106,005 | 1,106,005 | | 755,000 | (351,005) |
| CARWAR | ART MOVE TO VETERANS BUILDING | 750,000 | 500,000 | | | (750,000) |
| FARMCH | MISSION CULTURAL CENTER HVAC | 250,000 | | | | |
| FARMCR | MISSION CULTURAL CENTER ROOF | 214,760 | | | | |
| PAR197 | CULTURE EQUITY GRANT-ADMINISTRATION | 227,563 | | | | |
| PARCEG | CULTURE EQUITY GRANT-ADMINISTRATION | 2,333,867 | | | | |
| | SUB-TOTAL 1G AGF ACP | 3,026,190 | 3,806,960 | 780,770 | 1,835,570 | (1,971,390) |

2S CRF ACA: ARTS COM-PUBLIC ARTS FUND

| | | | | | | |
|--------|--------------------------------|----------------|----------------|---------------|----------------|---------------|
| PAR054 | PUBLIC ART - MARKET STREET ART | 31,130 | 109,586 | 78,456 | 109,586 | |
| PAR055 | PUBLIC ART - JC DECAUX | 4,000 | 4,000 | | 4,000 | |
| PAR056 | COM. ARTS & ED - YOUTH ARTS | 159,253 | 165,317 | 6,064 | 171,486 | 6,169 |
| PAR516 | ARTS COMMISSION-CIVIC DESIGN | 202,220 | 186,410 | (15,810) | 191,174 | 4,764 |
| | SUB-TOTAL 2S CRF ACA | 396,603 | 465,313 | 68,710 | 476,246 | 10,933 |

2S CRF ACB: ARTS COM-STREET ARTIST PROGRAM FUND

| | | | | | | |
|--------|--------------------------------------|----------------|----------------|--|----------------|---------------|
| PAR102 | STREET ARTIST LICENSE ADMINISTRATION | 312,033 | 312,033 | | 322,954 | 10,921 |
| | SUB-TOTAL 2S CRF ACB | 312,033 | 312,033 | | 322,954 | 10,921 |

2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT

| | | | | | | |
|--------|--------------------------------------|---------------|---------------|---------------|---------------|--|
| CAR067 | SF ARTS COMMISSION - CPC ENHANCEMENT | 20,000 | 20,000 | | 20,000 | |
| | SUB-TOTAL 2S NDF MOC | 20,000 | 20,000 | 20,000 | 20,000 | |

SUB-TOTAL CONTINUING PROJECTS

| | | | | | | |
|--|--|-----------|-----------|---------|-----------|-------------|
| | | 3,734,826 | 4,604,306 | 869,480 | 2,654,770 | (1,949,536) |
|--|--|-----------|-----------|---------|-----------|-------------|

WORK ORDERS/OVERHEAD:**1G AGF WOF: GENERAL FUND WORK ORDER FUND**

| | | | | | | |
|-------|-----------------------------|----------------|----------------|-----------------|----------------|--|
| ART04 | PUBLIC ARTS & COLLECTIONS | 31,025 | 31,025 | | 31,025 | |
| ART08 | COMMUNITY ART & EDUCATION | 490,000 | 430,000 | (60,000) | 430,000 | |
| | SUB-TOTAL 1G AGF WOF | 521,025 | 461,025 | (60,000) | 461,025 | |

SUB-TOTAL WORKORDERS/OVERHEAD

| | | | | | | |
|----------------------------|--|-------------------|-------------------|------------------|-------------------|--------------------|
| | | 521,025 | 461,025 | (60,000) | 461,025 | |
| Total Uses of Funds | | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |

Department: AAM : ASIAN ART MUSEUM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|----------------------------------|------------------|------------------|----------------|------------------|----------------|
| 1G AGF | GENERAL FUND | 7,831,297 | 8,245,574 | 414,277 | 8,831,505 | 585,931 |
| 2S CRF | CULTURE & RECREATION SPEC REV FD | 481,928 | 498,865 | 16,937 | 498,865 | |
| Total Sources by Funds | | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |

Program Summary

| | | | | | | |
|------------------------------|-------------------|------------------|------------------|----------------|------------------|----------------|
| EEI | ASIAN ARTS MUSEUM | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |
| Total Uses by Program | | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|------------------|------------------|----------------|------------------|----------------|
| 001 | SALARIES | 4,135,812 | 4,207,039 | 71,227 | 4,264,518 | 57,479 |
| 013 | MANDATORY FRINGE BENEFITS | 1,716,299 | 1,849,458 | 133,159 | 1,987,594 | 138,136 |
| 020 | OVERHEAD | 25,585 | 27,444 | 1,859 | 27,444 | |
| 021 | NON PERSONNEL SERVICES | 1,317,734 | 1,372,122 | 54,388 | 1,356,142 | (15,980) |
| 060 | CAPITAL OUTLAY | | 46,000 | 46,000 | 400,000 | 354,000 |
| 06F | FACILITIES MAINTENANCE | 156,900 | 220,725 | 63,825 | 228,725 | 8,000 |
| 081 | SERVICES OF OTHER DEPTS | 960,895 | 1,017,928 | 57,033 | 1,059,514 | 41,586 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | | 3,723 | 3,723 | 6,433 | 2,710 |
| Total Uses by Character | | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|-----------------------------|------------------|------------------|----------------|------------------|----------------|
| 12210 | HOTEL ROOM TAX | 2,229,000 | | (2,229,000) | | |
| 62851 | MUSEUM EXHIBITION ADMISSION | 481,928 | 498,865 | 16,937 | 498,865 | |
| GFS (1) | GENERAL FUND SUPPORT | 5,602,297 | 8,245,574 | 2,643,277 | 8,831,505 | 585,931 |
| Total Sources by Funds | | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

Department: AAM : ASIAN ART MUSEUM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | |
|-------------------------------|------------------|------------------|----------------|------------------|----------------|
| 001 SALARIES | 3,931,610 | 3,999,454 | 67,844 | 4,053,786 | 54,332 |
| 013 MANDATORY FRINGE BENEFITS | 1,587,264 | 1,711,114 | 123,850 | 1,839,127 | 128,013 |
| 021 NON PERSONNEL SERVICES | 1,194,628 | 1,250,353 | 55,725 | 1,250,353 | |
| 081 SERVICES OF OTHER DEPTS | 960,895 | 1,017,928 | 57,033 | 1,059,514 | 41,586 |
| SUB-TOTAL 1G AGF AAA | 7,674,397 | 7,978,849 | 304,452 | 8,202,780 | 223,931 |
| SUB-TOTAL OPERATING | 7,674,397 | 7,978,849 | 304,452 | 8,202,780 | 223,931 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

| | | | | | |
|-------------------------------------|----------------|----------------|----------------|----------------|----------------|
| CAA06R AAM - FACILITY RENEWAL | | 46,000 | 46,000 | | (46,000) |
| FAA06F AAM - FACILITY MAINTENANCE | | 220,725 | 220,725 | 228,725 | 8,000 |
| FAAFAC AAM - FACILITIES MAINTENANCE | 156,900 | | (156,900) | 400,000 | 400,000 |
| SUB-TOTAL 1G AGF AAP | 156,900 | 266,725 | 109,825 | 628,725 | 362,000 |
| SUB-TOTAL ANNUAL PROJECTS | 156,900 | 266,725 | 109,825 | 628,725 | 362,000 |

CONTINUING PROJECTS:

2S CRF RPD: MUSEUMS ADMISSION FUND

| | | | | | |
|--------------------------------------|------------------|------------------|----------------|------------------|----------------|
| PAA002 ASIAN ARTS OPERATING REV/EXP | 481,928 | 498,865 | 16,937 | 498,865 | |
| SUB-TOTAL 2S CRF RPD | 481,928 | 498,865 | 16,937 | 498,865 | |
| SUB-TOTAL CONTINUING PROJECTS | 481,928 | 498,865 | 16,937 | 498,865 | |
| Total Uses of Funds | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |

Department: ASR : ASSESSOR / RECORDER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|-------------------|----------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 17,818,973 | 19,451,300 | 1,632,327 | 21,476,983 | 2,025,683 |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | 3,389,611 | 2,367,599 | (1,022,012) | 2,361,260 | (6,339) |
| Total Sources by Funds | | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

Program Summary

| | | | | | | |
|------------------------------|--------------------|-------------------|-------------------|----------------|-------------------|------------------|
| FDK | PERSONAL PROPERTY | 2,996,239 | 3,124,644 | 128,405 | 2,960,111 | (164,533) |
| FDJ | REAL PROPERTY | 7,257,028 | 8,251,326 | 994,298 | 6,647,533 | (1,603,793) |
| FCG | RECORDER | 3,389,611 | 2,367,599 | (1,022,012) | 2,361,260 | (6,339) |
| FDL | TECHNICAL SERVICES | 6,514,062 | 6,796,969 | 282,907 | 10,121,709 | 3,324,740 |
| FEH | TRANSFER TAX | 1,051,644 | 1,278,361 | 226,717 | 1,747,630 | 469,269 |
| Total Uses by Program | | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|-------------------|-------------------|----------------|-------------------|------------------|
| 001 | SALARIES | 11,411,516 | 12,764,598 | 1,353,082 | 12,529,025 | (235,573) |
| 013 | MANDATORY FRINGE BENEFITS | 4,753,453 | 5,474,626 | 721,173 | 5,774,853 | 300,227 |
| 020 | OVERHEAD | 127,318 | 329,812 | 202,494 | 329,812 | |
| 021 | NON PERSONNEL SERVICES | 2,689,550 | 1,254,820 | (1,434,730) | 1,654,820 | 400,000 |
| 040 | MATERIALS & SUPPLIES | 174,689 | 106,500 | (68,189) | 106,500 | |
| 060 | CAPITAL OUTLAY | 180,363 | 16,300 | (164,063) | | (16,300) |
| 06P | PROGRAMMATIC PROJECTS | | | | 1,493,354 | 1,493,354 |
| 081 | SERVICES OF OTHER DEPTS | 1,851,695 | 1,859,269 | 7,574 | 1,936,766 | 77,497 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 20,000 | 12,974 | (7,026) | 13,113 | 139 |
| Total Uses by Character | | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|-----------|-----------|-----------|-----------|--------|
| 60115 | RECORDING FEES | 3,390,000 | 4,945,000 | 1,555,000 | 4,960,000 | 15,000 |
| 60116 | RECORDER-RE RECORDATION FEE | 24,000 | 35,000 | 11,000 | 40,000 | 5,000 |
| 60143 | VITAL & HEALTH STATISTICS FEE STA | 30,000 | 29,974 | (26) | 30,113 | 139 |
| 60152 | SOCIAL SECURITY NUMBER TRUNCATION FEE | 190,000 | 225,000 | 35,000 | 230,000 | 5,000 |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 250,000 | 270,000 | 20,000 | 270,000 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 45,000 | | (45,000) | | |
| 875PO | EXP REC FR PORT COMMISSION (NON-AAO) | | 150,000 | 150,000 | 150,000 | |

Department: ASR : ASSESSOR / RECORDER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|-------------------------------------|-------------------|-------------------|----------------|-------------------|------------------|
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 1,555,611 | 32,625 | (1,522,986) | 1,147 | (31,478) |
| GFS (1) | GENERAL FUND SUPPORT | 15,723,973 | 16,131,300 | 407,327 | 18,156,983 | 2,025,683 |
| Total Sources by Funds | | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| 001 | SALARIES | 10,949,239 | 11,774,791 | 825,552 | 10,492,760 | (1,282,031) |
| 013 | MANDATORY FRINGE BENEFITS | 4,483,979 | 5,122,920 | 638,941 | 4,875,442 | (247,478) |
| 021 | NON PERSONNEL SERVICES | 476,560 | 535,320 | 58,760 | 535,320 | |
| 040 | MATERIALS & SUPPLIES | 67,500 | 59,000 | (8,500) | 59,000 | |
| 081 | SERVICES OF OTHER DEPTS | 1,041,695 | 1,059,269 | 17,574 | 1,136,766 | 77,497 |
| SUB-TOTAL 1G AGF AAA | | 17,018,973 | 18,551,300 | 1,532,327 | 17,099,288 | (1,452,012) |
| SUB-TOTAL OPERATING | | 17,018,973 | 18,551,300 | 1,532,327 | 17,099,288 | (1,452,012) |

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | | |
|-----------------------------|-----------------------------|----------------|----------------|----------------|------------------|------------------|
| PAS002 | TECHNOLOGY INFRASTRUCTURE | 100,000 | 200,000 | 100,000 | 600,000 | 400,000 |
| PASAAR | ASSESSMENT APPEALS RESEARCH | 700,000 | 700,000 | | 3,777,695 | 3,077,695 |
| SUB-TOTAL 1G AGF ACP | | 800,000 | 900,000 | 100,000 | 4,377,695 | 3,477,695 |

2S GSF SAF: STATE AUTHORIZED SPECIAL REV FUND

| | | | | | | |
|-----------------------------|--|------------------|------------------|--------------------|------------------|----------------|
| PAS006 | SOCIAL SECURITY NUMBER TRUNCATION | 227,000 | 79,000 | (148,000) | 79,000 | |
| PAS007 | RECORDER - ERECORDING | 100,000 | 25,000 | (75,000) | 25,000 | |
| PRR003 | DOC STORAGE CONVER FUND AB3332 | 1,133,393 | 547,219 | (586,174) | 558,235 | 11,016 |
| PRR008 | PAGE RECORDERS MODERNIZATION | 1,026,089 | 1,184,210 | 158,121 | 1,169,305 | (14,905) |
| PRR021 | ASSESSOR 10% ALLOC REAL ESTATE REC FEE | 252,490 | 23,500 | (228,990) | 23,500 | |
| PRR061 | RECORDER INDEXING PROJECT | 620,639 | 478,696 | (141,943) | 476,107 | (2,589) |
| SUB-TOTAL 2S GSF SAF | | 3,359,611 | 2,337,625 | (1,021,986) | 2,331,147 | (6,478) |

Department: ASR : ASSESSOR / RECORDER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:

2S GSF VHS; VITAL & HLTH STATISTICS FEES

PRR010 STATISTICS FEE COLLECTION-RECORDER

SUB-TOTAL 2S GSF VHS

SUB-TOTAL CONTINUING PROJECTS

Total Uses of Funds

| | | | | |
|------------|------------|-----------|------------|-----------|
| 30,000 | 29,974 | (26) | 30,113 | 139 |
| 30,000 | 29,974 | (26) | 30,113 | 139 |
| 4,189,610 | 3,267,599 | (922,012) | 6,738,955 | 3,471,356 |
| 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

Department: PAB : BOARD OF APPEALS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | |
|-------------------------------|--------------|----------------|----------------|--------------|----------------|
| 1G AGF | GENERAL FUND | 932,443 | 942,085 | 9,642 | 942,085 |
| Total Sources by Funds | | 932,443 | 942,085 | 9,642 | 942,085 |

Program Summary

| | | | | | |
|------------------------------|--------------------|----------------|----------------|--------------|----------------|
| BAH | APPEALS PROCESSING | 932,443 | 942,085 | 9,642 | 942,085 |
| Total Uses by Program | | 932,443 | 942,085 | 9,642 | 942,085 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|----------------|----------------|--------------|----------------|---------|
| 001 | SALARIES | 399,374 | 409,688 | 10,314 | 415,275 | 5,587 |
| 013 | MANDATORY FRINGE BENEFITS | 216,758 | 225,052 | 8,294 | 219,782 | (5,270) |
| 020 | OVERHEAD | 6,723 | | (6,723) | | |
| 021 | NON PERSONNEL SERVICES | 74,192 | 74,192 | | 74,192 | |
| 040 | MATERIALS & SUPPLIES | 9,398 | 9,398 | | 9,398 | |
| 081 | SERVICES OF OTHER DEPTS | 225,998 | 223,755 | (2,243) | 223,438 | (317) |
| Total Uses by Character | | 932,443 | 942,085 | 9,642 | 942,085 | |

Sources of Funds Detail by Subobject

| | | | | | |
|-------------------------------|--------------------------------|----------------|----------------|--------------|----------------|
| 60124 | PERMIT APPLICATION FILING FEES | 46,037 | 46,037 | | 46,037 |
| 60126 | BOARD OF APPEALS SURCHARGE | 886,406 | 896,048 | 9,642 | 896,048 |
| Total Sources by Funds | | 932,443 | 942,085 | 9,642 | 942,085 |

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----|---------------------------|---------|---------|---------|---------|---------|
| 001 | SALARIES | 399,374 | 409,688 | 10,314 | 415,275 | 5,587 |
| 013 | MANDATORY FRINGE BENEFITS | 216,758 | 225,052 | 8,294 | 219,782 | (5,270) |
| 020 | OVERHEAD | 6,723 | | (6,723) | | |
| 021 | NON PERSONNEL SERVICES | 74,192 | 74,192 | | 74,192 | |
| 040 | MATERIALS & SUPPLIES | 9,398 | 9,398 | | 9,398 | |

Department: PAB : BOARD OF APPEALS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

081 SERVICES OF OTHER DEPTS

SUB-TOTAL 1G AGF AAA

SUB-TOTAL OPERATING

Total Uses of Funds

(317)

(2,243)

223,438

(317)

223,755

(2,243)

223,438

(317)

932,443

942,085

9,642

942,085

(317)

932,443

942,085

9,642

942,085

(317)

932,443

942,085

9,642

942,085

(317)

Department: BOS : BOARD OF SUPERVISORS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 12,414,121 | 12,890,915 | 476,794 | 13,229,392 | 338,477 |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | | 18,000 | 18,000 | 18,000 | |
| Total Sources by Funds | | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |

Program Summary

| | | | | | | |
|------------------------------|------------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| FAQ | BOARD - LEGISLATIVE ANALYSIS | 2,000,000 | 2,000,000 | | 2,000,000 | |
| FAA | BOARD OF SUPERVISOR | 6,183,898 | 6,668,149 | 484,251 | 6,856,302 | 188,153 |
| FAL | CHILDREN'S BASELINE | 175,530 | 266,905 | 91,375 | 275,525 | 8,620 |
| FAE | CLERK OF THE BOARD | 4,054,693 | 3,973,861 | (80,832) | 4,115,565 | 141,704 |
| Total Uses by Program | | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 001 | SALARIES | 6,435,177 | 6,799,045 | 363,868 | 6,867,217 | 68,172 |
| 013 | MANDATORY FRINGE BENEFITS | 2,597,933 | 2,928,099 | 330,166 | 3,177,678 | 249,579 |
| 021 | NON PERSONNEL SERVICES | 3,075,585 | 2,770,027 | (305,558) | 2,770,027 | |
| 040 | MATERIALS & SUPPLIES | 92,051 | 92,051 | | 92,051 | |
| 06P | PROGRAMMATIC PROJECTS | | 86,232 | 86,232 | 109,545 | 23,313 |
| 081 | SERVICES OF OTHER DEPTS | 213,375 | 233,461 | 20,086 | 230,874 | (2,587) |
| Total Uses by Character | | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 60147 | BOS - PLANNING APPEALS SURCHARGE | 35,000 | 35,000 | | 35,000 | |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 430,250 | 433,000 | 2,750 | 415,000 | (18,000) |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 2,754 | 2,754 | | 2,754 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 28,322 | 28,322 | | 28,322 | |
| 865UC | EXP REC FR PUC (AAO) | 26,541 | 26,541 | | 26,541 | |
| 865UW | EXP REC FR WATER DEPT (AAO) | 90,000 | 90,000 | | 90,000 | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 20,000 | 20,000 | | 20,000 | |
| GFS (1) | GENERAL FUND SUPPORT | 11,781,254 | 12,273,298 | 492,044 | 12,629,775 | 356,477 |
| Total Sources by Funds | | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: BOS : BOARD OF SUPERVISORS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|-------------------|-------------------|----------------|-------------------|
| OPERATING: | | | | |
| 1G AGF AAA: GF-NON-PROJECT-CONTROLLED | | | | |
| 001 SALARIES | 6,438,998 | 6,799,045 | 360,047 | 6,867,217 |
| 013 MANDATORY FRINGE BENEFITS | 2,594,112 | 2,928,099 | 333,987 | 3,177,678 |
| 021 NON PERSONNEL SERVICES | 3,075,585 | 2,752,027 | (323,558) | 2,752,027 |
| 040 MATERIALS & SUPPLIES | 92,051 | 92,051 | | 92,051 |
| 06P PROGRAMMATIC PROJECTS | | 86,232 | 86,232 | 109,545 |
| 081 SERVICES OF OTHER DEPTS | 213,375 | 233,461 | 20,086 | 230,874 |
| SUB-TOTAL 1G AGF AAA | 12,414,121 | 12,890,915 | 476,794 | 13,229,392 |
| 2S GSF ORF: OUTREACH FUND - PROP J | | | | |
| 021 NON PERSONNEL SERVICES | | 18,000 | 18,000 | 18,000 |
| SUB-TOTAL 2S GSF ORF | | 18,000 | 18,000 | 18,000 |
| SUB-TOTAL OPERATING | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 |
| Total Uses of Funds | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 |

Department: DBI : BUILDING INSPECTION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| 2S BIF | BUILDING INSPECTION FUND | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |
| Total Sources by Fund: | | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |

Program Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|-------------------|-------------------|---------------------|
| BAN | ADMINISTRATION/SUPPORT SERVICES | 12,695,193 | 35,002,916 | 22,307,723 | 20,633,277 | (14,369,639) |
| BHS | HOUSING INSPECTION/CODE ENFORCEMENT SVCS | 8,727,166 | 10,420,268 | 1,693,102 | 10,323,650 | (96,618) |
| BIS | INSPECTION SERVICES | 16,648,234 | 19,728,730 | 3,080,496 | 19,438,198 | (290,532) |
| BPS | PLAN REVIEW SERVICES | 12,159,405 | 13,685,762 | 1,526,357 | 14,492,838 | 807,076 |
| Total Uses by Program: | | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |

Character Summary

| | | | | | | |
|---------------------------------|-----------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| 001 | SALARIES | 25,820,633 | 28,451,241 | 2,630,608 | 29,517,515 | 1,066,274 |
| 013 | MANDATORY FRINGE BENEFITS | 11,296,116 | 13,071,733 | 1,775,617 | 14,356,909 | 1,285,176 |
| 020 | OVERHEAD | 742,252 | 1,275,123 | 532,871 | 1,275,123 | |
| 021 | NON PERSONNEL SERVICES | 2,408,201 | 4,713,618 | 2,305,417 | 3,178,533 | (1,535,085) |
| 038 | CITY GRANT PROGRAMS | 1,767,612 | 1,777,612 | 10,000 | 1,777,612 | |
| 040 | MATERIALS & SUPPLIES | 562,048 | 561,098 | (950) | 476,848 | (84,250) |
| 060 | CAPITAL OUTLAY | 300,000 | 6,183,000 | 5,883,000 | 6,698,766 | 515,766 |
| 06P | PROGRAMMATIC PROJECTS | 28,810 | | (28,810) | | |
| 081 | SERVICES OF OTHER DEPTS | 7,303,744 | 7,804,251 | 500,507 | 7,606,657 | (197,594) |
| 095 | INTRA-FUND TRANSFERS OUT | 1,096,385 | 21,739,543 | 20,643,158 | 7,706,950 | (14,032,593) |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 582 | 15,000,000 | 14,999,418 | | (15,000,000) |
| ELU | TRANSFER ADJUSTMENTS-US | (1,096,385) | (21,739,543) | (20,643,158) | (7,706,950) | 14,032,593 |
| Total Uses by Character: | | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-----------|------------|---------|
| 20931 | APARTMENT LICENSE FEE | 6,760,674 | 6,760,674 | | 6,760,674 | |
| 30150 | INTEREST EARNED - POOLED CASH | 252,152 | 459,214 | 207,062 | 459,214 | |
| 60175 | TTX - GENERAL GOVERNMENT SERVICE CHARGES | 50,000 | 50,000 | | 50,000 | |
| 61101 | PLAN CHECKING | 13,690,959 | 16,744,135 | 3,053,176 | 16,995,548 | 251,413 |
| 61102 | PREMIUM PLAN REVIEW | 281,200 | 305,752 | 24,552 | 315,238 | 9,486 |
| 61103 | PREPLAN APPLICATION MEETING | 107,700 | 117,104 | 9,404 | 120,737 | 3,633 |

Department: DBI : BUILDING INSPECTION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|-----------|------------|-----------|------------|---------|
| 61104 | SUBPOENA | 16,600 | 18,049 | 1,449 | 18,609 | 560 |
| 61105 | APPLICATION EXTENSION FEE | 100,000 | 108,731 | 8,731 | 112,104 | 3,373 |
| 61108 | NOTICES | 44,100 | 47,950 | 3,850 | 49,438 | 1,488 |
| 61109 | POSTING NOTICES | 9,000 | 9,786 | 786 | 10,090 | 304 |
| 61110 | STREET NUMBERS | 54,700 | 59,476 | 4,776 | 61,321 | 1,845 |
| 61111 | REPRODUCTION | 6,300 | 6,300 | | 6,300 | |
| 61112 | CENTRAL PERMIT BUREAU FEE | 2,209,467 | 2,402,381 | 192,914 | 2,476,913 | 74,532 |
| 61115 | BUILDING PERMITS | 9,098,262 | 11,079,470 | 1,981,208 | 11,347,310 | 267,840 |
| 61116 | BID INVESTIGATION FEE | 600,000 | 652,387 | 52,387 | 672,627 | 20,240 |
| 61117 | ADDITION BLDG INSPECTIONS | 871,400 | 947,484 | 76,084 | 976,879 | 29,395 |
| 61118 | CONDO CONVERSION REPORTS | 73,100 | 79,483 | 6,383 | 81,949 | 2,466 |
| 61119 | OFF HOURS BLDG INSPECTION | 38,800 | 42,188 | 3,388 | 43,497 | 1,309 |
| 61120 | ENERGY INSPECTION | 245,000 | 266,392 | 21,392 | 274,657 | 8,265 |
| 61121 | PERMIT EXTENSION FEE | 1,000 | 1,087 | 87 | 1,121 | 34 |
| 61130 | PLUMBING PERMIT ISSUANCE FEE | 3,154,240 | 3,429,644 | 275,404 | 3,536,046 | 106,402 |
| 61131 | PENALTIES--PLUMBING/MECHANICAL PERMITS | 200,000 | 217,462 | 17,462 | 224,209 | 6,747 |
| 61132 | PLUMBING INSPECTION | 323,771 | 373,959 | 50,188 | 385,561 | 11,602 |
| 61133 | OFF HOURS PLUMBING INSPECTION | 26,500 | 28,814 | 2,314 | 29,708 | 894 |
| 61135 | MECHANICAL PERMIT ISSUANCE FEE | 293,900 | 319,561 | 25,661 | 329,475 | 9,914 |
| 61140 | ELECTRICAL PERMIT | 4,511,469 | 5,210,804 | 699,335 | 5,372,464 | 161,660 |
| 61141 | PENALTIES ELECTRICAL PERMIT | 124,400 | 135,262 | 10,862 | 139,458 | 4,196 |
| 61142 | ADDITIONAL ELECTRICAL INSPECTION | 737,200 | 801,567 | 64,367 | 826,435 | 24,868 |
| 61143 | OFF HOURS ELECTRICAL INSPECTION | 406,700 | 442,210 | 35,510 | 455,929 | 13,719 |
| 61144 | SIGN PERMIT | 22,800 | 24,791 | 1,991 | 25,560 | 769 |
| 61150 | MECHANICAL PLAN REVIEW | 100,000 | 108,731 | 8,731 | 112,104 | 3,373 |
| 61152 | ADDITIONAL MECHANICAL INSPECTION | 500 | 544 | 44 | 561 | 17 |
| 61155 | BOILER PERMIT | 300,000 | 326,194 | 26,194 | 336,314 | 10,120 |
| 61156 | BOILER PERMIT PENALTIES | 15,000 | 16,310 | 1,310 | 16,816 | 506 |
| 61160 | HOTEL LICENSE FEE | 373,693 | 406,321 | 32,628 | 418,927 | 12,606 |
| 61161 | 1 & 2 FAMILY RENTAL UNIT-FEE | 1,531,660 | 1,678,024 | 146,364 | 1,730,083 | 52,059 |
| 61162 | HOTEL CONVERSION ORDINANCE | 97,213 | 157,093 | 59,880 | 161,967 | 4,874 |
| 61164 | BUILDING STANDARDS FEES | 30,000 | 30,000 | | 30,000 | |
| 61165 | CODE ENFORCEMENT | 500,000 | 543,656 | 43,656 | 560,522 | 16,866 |
| 61167 | CODE ENFORCE - ASSESSMENT FEES | 273,400 | 297,271 | 23,871 | 306,494 | 9,223 |
| 61168 | CODE ENFORCE - CITY ATTORNEY LITIGATION | 500,000 | 543,656 | 43,656 | 560,522 | 16,866 |
| 61170 | SEISMIC RETROFITTING | 72,400 | 78,721 | 6,321 | 81,163 | 2,442 |

Department: DBI : BUILDING INSPECTION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|--------|---------------------------------------|--------------------|-------------------|-------------------|-------------------|---------------------|
| 61180 | PERMIT FACILITATOR | 34,294 | 37,288 | 2,994 | 38,445 | 1,157 |
| 61181 | BOARD FEES | 1,500 | 1,631 | 131 | 1,682 | 51 |
| 61183 | MICROFILM RELATED FEE | 250,000 | 250,000 | | 250,000 | |
| 61184 | RECORDS RETENTION FEE | 372,500 | 372,500 | | 372,500 | |
| 61185 | REPORT OF RESIDENTIAL RECORD FEE | 900,000 | 900,000 | | 900,000 | |
| 61186 | VACANT/ABANDONED BUILDING FEE | 100,000 | 108,731 | 8,731 | 112,104 | 3,373 |
| 63592 | INTERIOR LEAD ABATEMENT FEES | 1,500 | 1,631 | 131 | 1,682 | 51 |
| 69999 | OTHER OPERATING REVENUE | 14,289 | 14,289 | | 14,289 | |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 63,365 | 180,364 | 116,999 | 83,365 | (96,999) |
| 865PT | EXP REC FR PORT COMMISSION (AAO) | 20,000 | 20,000 | | 20,000 | |
| 865PW | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 66,837 | | (66,837) | | |
| 865UC | EXP REC FR PUBLIC WORKS (AAO) | 7,500 | 7,500 | | 7,500 | |
| 865UW | EXP REC FR PUC (AAO) | 21,623 | 21,623 | | 21,623 | |
| 9502A | EXP REC FR WATER DEPT (AAO) | 11,500 | 11,500 | | 11,500 | |
| 99999B | ITI FR 25/BIF-BLDG INSPECTION FUND | 1,096,385 | 21,739,543 | 20,643,158 | 7,706,950 | (14,032,593) |
| ELIMSD | BEGINNING FUND BALANCE-BUDGET BASIS | 259,830 | 21,581,981 | 21,322,151 | 6,578,729 | (15,003,252) |
| | TRANSFER ADJUSTMENTS-SOURCES | (1,096,385) | (21,739,543) | (20,643,158) | (7,706,950) | 14,032,593 |
| | Total Sources by Funds | 507,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (15,949,713) |

Uses of Funds Detail Appropriation**OPERATING:****2S BIF ANP: BIF-OPERATING-NONPROJECT FUND**

| | | | | | | |
|-----|-----------------------------------|------------|------------|------------|------------|--------------|
| 001 | SALARIES | 25,820,633 | 28,451,241 | 2,630,608 | 29,517,515 | 1,066,274 |
| 013 | MANDATORY FRINGE BENEFITS | 11,296,116 | 13,071,733 | 1,775,617 | 14,356,909 | 1,285,176 |
| 020 | OVERHEAD | 742,252 | 1,275,123 | 532,871 | 1,275,123 | |
| 021 | NON PERSONNEL SERVICES | 1,547,564 | 2,486,075 | 938,511 | 1,770,349 | (715,726) |
| 038 | CITY GRANT PROGRAMS | 1,767,612 | 1,777,612 | 10,000 | 1,777,612 | |
| 040 | MATERIALS & SUPPLIES | 562,048 | 561,098 | (950) | 476,848 | (84,250) |
| 060 | CAPITAL OUTLAY | 300,000 | 1,641,000 | 1,341,000 | 370,000 | (1,271,000) |
| 081 | SERVICES OF OTHER DEPTS | 7,303,744 | 7,804,251 | 500,507 | 7,606,657 | (197,594) |
| 095 | INTRAUND TRANSFERS OUT | 859,447 | 21,739,543 | 20,880,096 | 7,706,950 | (14,032,593) |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 582 | | (582) | | |

Department: DBI : BUILDING INSPECTION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****2S BIF ANP: BIF-OPERATING-NONPROJECT FUND**

ELU TRANSFER ADJUSTMENTS-US

SUB-TOTAL 2S BIF ANP**SUB-TOTAL OPERATING**

| | | | | |
|-------------------|-------------------|------------------|-------------------|---------------|
| (859,447) | (21,739,543) | (20,880,096) | (7,706,950) | 14,032,593 |
| 49,340,551 | 57,068,133 | 7,727,582 | 57,151,013 | 82,880 |
| 49,340,551 | 57,068,133 | 7,727,582 | 57,151,013 | 82,880 |

CONTINUING PROJECTS:**2S BIF BSC: BUILDING STANDARDS COMMISSION FUND**

PBIBSC BUILDING STANDARDS COMMISSION - SB1473

SUB-TOTAL 2S BIF BSC

| | | | | |
|---------------|---------------|--|---------------|--|
| 30,000 | 30,000 | | 30,000 | |
| 30,000 | 30,000 | | 30,000 | |

2S BIF CPR: BIF-CONTINUING PROJECTS

CBIDBI DBI STABILIZATION RESERVE

CBIEVT ELEVATOR UPGRADE

CBIGEN GENERATOR REPLACEMENT

CBIHVA HVAC UPGRADE

CBIPHN PHONE SYSTEM REPLACEMENT

CBITEI TENANT IMPROVEMENT

PBICOR CONVERSION OF RECORDS

PBIRMP RECORDS MANAGEMENT - BUILDING PLANS

PBISPP SOFT STORY PROGRAM

SUB-TOTAL 2S BIF CPR

| | | | | |
|----------------|-------------------|-------------------|------------------|---------------------|
| 15,000,000 | 15,000,000 | | | (15,000,000) |
| 500,000 | 500,000 | | 1,000,000 | 500,000 |
| 500,000 | 500,000 | | 1,328,766 | 828,766 |
| 500,000 | 500,000 | | 2,000,000 | 1,500,000 |
| 400,000 | 400,000 | | | (400,000) |
| 2,642,000 | 2,642,000 | | 2,000,000 | (642,000) |
| 500,000 | (259,447) | | 500,000 | |
| 150,000 | 50,000 | | 150,000 | |
| 547,543 | 547,543 | | 728,184 | 180,641 |
| 859,447 | 20,739,543 | 19,880,096 | 7,706,950 | (13,032,593) |

2S BIF RAD: DBI-REPAIR AND DEMOLITIONS FUND

PBIRDM

REPAIRS & DEMOLITION

SUB-TOTAL 2S BIF RAD

| | | | | |
|------------------|------------------|--|--------------------|-------------|
| 1,000,000 | 1,000,000 | | | (1,000,000) |
| 1,000,000 | 1,000,000 | | (1,000,000) | |

SUB-TOTAL CONTINUING PROJECTS

| | | | | |
|----------------|-------------------|-------------------|------------------|---------------------|
| 889,447 | 21,769,543 | 20,880,096 | 7,736,950 | (14,032,593) |
|----------------|-------------------|-------------------|------------------|---------------------|

Total Uses of Funds

| | | | | |
|-------------------|-------------------|-------------------|-------------------|---------------------|
| 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |
|-------------------|-------------------|-------------------|-------------------|---------------------|

Department: CSS : CHILD SUPPORT SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|------------------------|-----------------------------|------------|------------|---------|------------|-----------|
| 2S CSS | CHILD SUPPORT SERVICES FUND | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| Total Sources by Funds | | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |

Program Summary

| | | | | | | |
|-----------------------|--------------------------------|------------|------------|---------|------------|-----------|
| CAF | CHILD SUPPORT SERVICES PROGRAM | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| Total Uses by Program | | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |

Character Summary

| | | | | | | |
|-------------------------|---------------------------|------------|------------|-----------|------------|-----------|
| 001 | SALARIES | 7,225,328 | 6,839,338 | (385,990) | 6,656,505 | (182,833) |
| 013 | MANDATORY FRINGE BENEFITS | 3,777,458 | 4,023,595 | 246,137 | 4,200,630 | 177,035 |
| 021 | NON PERSONNEL SERVICES | 1,263,985 | 1,585,307 | 321,322 | 1,518,579 | (66,728) |
| 040 | MATERIALS & SUPPLIES | 101,711 | 115,162 | 13,451 | 124,641 | 9,479 |
| 060 | CAPITAL OUTLAY | 9,715 | 117,453 | 107,738 | 30,995 | (86,458) |
| 081 | SERVICES OF OTHER DEPTS | 866,750 | 1,043,175 | 176,425 | 933,500 | (109,675) |
| Total Uses by Character | | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |

Sources of Funds Detail by Subobject

| | | | | | | |
|------------------------|--|------------|------------|---------|------------|-----------|
| 40199 | OTHER FEDERAL-PUBLIC ASSISTANCE ADMIN | 8,543,216 | 8,828,674 | 285,458 | 8,778,146 | (50,528) |
| 45299 | OTHER STATE-PUBLIC ASSISTANCE PROGRAMS | 3,644,034 | 3,792,438 | 148,404 | 3,770,237 | (22,201) |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 657,265 | 653,869 | (3,396) | 650,040 | (3,829) |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 90,000 | 129,228 | 39,228 | 129,228 | |
| 865BE | EXP REC FR BUS & ENC DEV (AAO) | 99,751 | 101,797 | 2,046 | 101,797 | |
| 875BE | EXP REC FR BUS & ENC DEV (NON AAO) | 210,681 | 218,024 | 7,343 | 35,402 | (182,622) |
| Total Sources by Funds | | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |

Uses of Funds Detail Appropriation**OPERATING:****2S CSS ANP: CSS-OPERATING-NON-PROJECT FUND**

| | | | | | | |
|-----|---------------------------|-----------|-----------|-----------|-----------|-----------|
| 001 | SALARIES | 7,225,328 | 6,839,338 | (385,990) | 6,656,505 | (182,833) |
| 013 | MANDATORY FRINGE BENEFITS | 3,777,458 | 4,023,595 | 246,137 | 4,200,630 | 177,035 |

Department: CSS : CHILD SUPPORT SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

2S CSS ANP: CSS-OPERATING-NON-PROJECT FUND

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|----------------|-------------------|------------------|
| 021 | NON PERSONNEL SERVICES | 1,263,985 | 1,585,307 | 321,322 | 1,518,579 | (66,728) |
| 040 | MATERIALS & SUPPLIES | 101,711 | 115,162 | 13,451 | 124,641 | 9,479 |
| 060 | CAPITAL OUTLAY | 9,715 | 117,453 | 107,738 | 30,995 | (86,458) |
| 081 | SERVICES OF OTHER DEPTS | 866,750 | 1,043,175 | 176,425 | 933,500 | (109,675) |
| | SUB-TOTAL 2S CSS ANP | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| | SUB-TOTAL OPERATING | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| | Total Uses of Funds | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |

Department: CFC : CHILDREN AND FAMILIES COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|----------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| 2S CFC | CHILDREN AND FAMILIES FUND | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |
| Total Sources by Funds | | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |

Program Summary

| | | | | | | |
|------------------------------|--|-------------------|-------------------|-------------------|-------------------|--------------------|
| CFC | CHILDREN AND FAMILIES FUND | 19,266,703 | 21,308,637 | 2,041,934 | 21,673,821 | 365,184 |
| CPH | PUBLIC ED FUND - PROP H (MARCH 2004) | 20,124,057 | 32,657,333 | 12,533,276 | 25,939,185 | (6,718,148) |
| Total Uses by Program | | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| 001 | SALARIES | 1,403,535 | 1,531,758 | 128,223 | 1,557,663 | 25,905 |
| 013 | MANDATORY FRINGE BENEFITS | 666,276 | 714,024 | 47,748 | 776,679 | 62,655 |
| 021 | NON PERSONNEL SERVICES | 1,572,439 | 2,208,871 | 636,432 | 1,668,871 | (540,000) |
| 038 | CITY GRANT PROGRAMS | 31,314,806 | 43,420,225 | 12,105,419 | 37,644,457 | (5,775,768) |
| 040 | MATERIALS & SUPPLIES | 122,251 | 190,770 | 68,519 | 193,420 | 2,650 |
| 081 | SERVICES OF OTHER DEPTS | 4,311,453 | 4,874,307 | 562,854 | 4,570,694 | (303,613) |
| 097 | UNAPPROPRIATED REVENUE RETAINED | | 1,026,015 | 1,026,015 | 1,201,222 | 175,207 |
| Total Uses by Character | | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---|-------------------|-------------------|-------------------|-------------------|--------------------|
| 30150 | INTEREST EARNED - POOLED CASH | 187,416 | 320,748 | 133,332 | 264,682 | (56,066) |
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | | 328,150 | 328,150 | 380,800 | 52,650 |
| 45417 | PROP 10 TOBACCO TAX FUNDING | | 10,441,532 | 1,449,809 | 10,430,598 | (10,934) |
| 865CH | EXP REC FR CHILD; YOUTH & FAM (AAO) | 8,991,723 | 5,117,840 | 455,340 | 5,117,840 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 4,662,500 | 4,251,344 | 85,341 | 4,251,344 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 2,245,217 | 5,828,829 | 3,583,612 | 7,017,742 | 1,188,913 |
| 99999R | PRIOR YEAR DESIGNATED RESERVE | 1,437,901 | 1,957,527 | 519,626 | | (1,957,527) |
| GFS (1) | GENERAL FUND SUPPORT | 17,700,000 | 25,720,000 | 8,020,000 | 20,150,000 | (5,570,000) |
| Total Sources by Funds | | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CFC : CHILDREN AND FAMILIES COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:

2S CFC ACP: CFC-CONTINUING PROJECTS

| | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| PCIP10 | 15,974,979 | 16,186,174 | 211,195 | 16,498,708 | 312,534 |
| PCIPRH | 20,124,057 | 32,657,333 | 12,533,276 | 25,939,185 | (6,718,148) |
| SUB-TOTAL 2S CFC ACP | 36,099,036 | 48,843,507 | 12,744,471 | 42,437,893 | (6,405,614) |
| SUB-TOTAL CONTINUING PROJECTS | 36,099,036 | 48,843,507 | 12,744,471 | 42,437,893 | (6,405,614) |

GRANTS:

2S CFC GPC: GRANTS; PROJECT; CONTINUING

| | | | | | |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| CICARP | | 50,000 | | 50,000 | |
| CIFRIT | | 328,150 | | 380,800 | 52,650 |
| CIPPOP | 3,291,724 | | (3,291,724) | | |
| CISCSP | | 4,744,313 | 4,744,313 | 4,744,313 | |
| SUB-TOTAL 2S CFC GPC | 3,291,724 | 5,122,463 | 1,830,739 | 5,175,113 | 52,650 |
| SUB-TOTAL GRANTS | 3,291,724 | 5,122,463 | 1,830,739 | 5,175,113 | 52,650 |
| Total Uses of Funds | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|--------------------|--------------------|-------------------|--------------------|---------------------|
| 1G AGF | GENERAL FUND | 29,810,580 | 29,580,875 | (229,705) | 29,114,874 | (466,001) |
| 2S CHF | CHILDREN'S FUND | 89,993,279 | 111,300,925 | 21,307,646 | 99,407,024 | (11,893,901) |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 3,609,099 | 3,189,265 | (419,834) | 3,190,473 | 1,208 |
| Total Sources by Funds | | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |

Program Summary

| | | | | | | |
|------------------------------|---|--------------------|--------------------|-------------------|--------------------|---------------------|
| FAL | CHILDREN'S BASELINE | 31,363,590 | 31,803,066 | 439,476 | 30,516,223 | (1,286,843) |
| CBI | CHILDREN'S FUND PROGRAMS | 45,758,046 | 53,216,726 | 7,458,680 | 53,002,825 | (213,901) |
| CAQ | CHILDREN'S SVCS - NON - CHILDREN'S FUND | 6,396,880 | 6,018,778 | (378,102) | 5,429,620 | (589,158) |
| CBK | PUBLIC EDUCATION FUND (PROP H) | 33,362,000 | 47,450,000 | 14,088,000 | 37,180,000 | (10,270,000) |
| CVP | VIOLENCE PREVENTION | 6,532,442 | 5,582,495 | (949,947) | 5,583,703 | 1,208 |
| Total Uses by Program | | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|--------------------|--------------------|-------------------|--------------------|---------------------|
| 001 | SALARIES | 3,064,439 | 3,515,842 | 451,403 | 3,548,810 | 32,968 |
| 013 | MANDATORY FRINGE BENEFITS | 1,318,239 | 1,613,134 | 294,895 | 1,716,765 | 103,631 |
| 021 | NON PERSONNEL SERVICES | 2,179,865 | 2,826,465 | 646,600 | 2,823,543 | (2,922) |
| 038 | CITY GRANT PROGRAMS | 93,147,708 | 110,674,653 | 17,526,945 | 98,134,894 | (12,539,759) |
| 040 | MATERIALS & SUPPLIES | 187,433 | 201,927 | 14,494 | 187,880 | (14,047) |
| 081 | SERVICES OF OTHER DEPTS | 23,515,274 | 25,239,044 | 1,723,770 | 25,300,479 | 61,435 |
| 095 | INTRA FUND TRANSFERS OUT | 3,360,000 | 3,660,000 | 300,000 | 3,820,000 | 160,000 |
| ELU | TRANSFER ADJUSTMENTS-USES | (3,360,000) | (3,660,000) | (300,000) | (3,820,000) | (160,000) |
| Total Uses by Character | | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|----------------------------------|------------|------------|-----------|------------|-----------|
| 10110 | PROP TAX CURR YR-SECURED | 40,173,000 | 43,362,000 | 3,189,000 | 46,262,000 | 2,900,000 |
| 10120 | PROP TAX CURR YR-UNSECURED | 2,622,000 | 2,817,000 | 195,000 | 2,845,000 | 28,000 |
| 10230 | UNSECURED INSTL 5/8 YR PLAN | 20,000 | 20,000 | | 20,000 | |
| 10310 | SUPP ASST SB813-CY SECURED | 375,000 | 240,000 | (135,000) | 93,000 | (147,000) |
| 10410 | SUPP ASST SB813-PY SECURED | 797,000 | 743,000 | (54,000) | 828,000 | 85,000 |
| 10920 | PROP TAX AB 1290 RDA PASSTHROUGH | 729,000 | 768,000 | 39,000 | 802,000 | 34,000 |
| 30150 | INTEREST EARNED - POOLED CASH | 108,000 | 108,000 | | 108,000 | |

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|---------|---|-------------|-------------|------------|-------------|--------------|
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 1,061,916 | 1,064,342 | 2,426 | 1,065,550 | 1,208 |
| 44939 | FEDERAL DIRECT GRANT | 266,895 | 293,970 | 27,075 | 293,970 | |
| 48111 | HOMEOWNERS PROP TAX RELIEF | 195,000 | 195,000 | | 195,000 | |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 3,313,521 | 2,865,152 | (448,369) | 2,865,152 | (110,000) |
| 78201 | PRIVATE GRANTS | 160,000 | 110,000 | (50,000) | | |
| 865AC | EXP REC FR AIRPORT (AAO) | 49,555 | 49,555 | | 49,555 | |
| 865AS | EXP REC FR ASSESSOR (AAO) | 21,000 | 21,000 | | 21,000 | |
| 865BD | EXP REC FR BOARD OF SUPV (AAO) | 4,200 | 4,200 | | 4,200 | |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 37,800 | 37,800 | | 37,800 | |
| 865CA | EXP REC FR ADM (AAO) | 5,344 | 5,344 | | 5,344 | |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 5,000 | 18,000 | 13,000 | 12,000 | (6,000) |
| 865CF | EXP REC FR CONV FACILITIES MGMT (AAO) | 12,800 | 12,800 | | 12,800 | |
| 865CH | EXP REC FR CHILD;YOUTH & FAM (AAO) | 16,800 | 16,800 | | 16,800 | |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 305,000 | 327,825 | 22,825 | 327,825 | |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 4,200 | 4,309 | 109 | 4,309 | |
| 865EL | EXP REC FR ELECTRICITY (AAO) | 4,200 | | (4,200) | | |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 176,904 | 176,904 | | 176,904 | |
| 865JV | EXP REC FR JUVENILE COURT (AAO) | 946,177 | 946,177 | | 946,177 | |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 156,800 | 156,800 | | 156,800 | |
| 865PD | EXP REC FR PUBLIC DEFENDER (AAO) | 33,600 | 33,600 | | 33,600 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 9,072 | 9,072 | | 9,072 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 25,200 | 25,200 | | 25,200 | |
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 9,600 | 9,600 | | 9,600 | |
| 865RC | EXP REC FR HUMAN RIGHTS (AAO) | 1,056 | 1,056 | | 1,056 | |
| 865RG | EXP REC FR REGISTRAR OF VOTERS (AAO) | 12,600 | 12,600 | | 12,600 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 84,000 | 84,000 | | 84,000 | |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 4,536 | 4,536 | | 4,536 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 4,643 | 4,643 | | 4,643 | |
| 865TI | EXP REC FROM ISD (AAO) | | 4,200 | 4,200 | | |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 10,368 | 10,368 | | 10,368 | |
| 865UC | EXP REC FR PUC (AAO) | 240,000 | 240,000 | | 240,000 | |
| 9301G | OTI FR 1G-GENERAL FUND | 42,340,000 | 56,940,000 | 14,600,000 | 45,370,000 | (11,570,000) |
| 9502D | ITI FR 25/CHF-CHILDREN'S FUND | 3,360,000 | 3,660,000 | 300,000 | 3,820,000 | 160,000 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 1,311,046 | 4,810,901 | 3,499,855 | 1,697,000 | (3,113,901) |
| ELI5MD | TRANSFER ADJUSTMENTS-SOURCES | (3,360,000) | (3,660,000) | (300,000) | (3,820,000) | (160,000) |
| GFS (1) | GENERAL FUND SUPPORT | 27,760,125 | 27,517,311 | (242,814) | 27,057,310 | (460,001) |

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|------------------------|-------------|-------------|------------|-------------|--------------|
| Total Sources by Funds | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |
|------------------------|-------------|-------------|------------|-------------|--------------|

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|-------------------------------|-------------------|-------------------|----------------|-------------------|------------------|
| 001 SALARIES | 170,248 | 173,927 | 3,679 | 176,056 | 2,129 |
| 013 MANDATORY FRINGE BENEFITS | 57,263 | 63,071 | 5,808 | 69,747 | 6,676 |
| 038 CITY GRANT PROGRAMS | 8,887,529 | 9,541,413 | 653,884 | 9,062,255 | (479,158) |
| 081 SERVICES OF OTHER DEPTS | 5,294,979 | 5,343,702 | 48,723 | 5,343,702 | |
| SUB-TOTAL 1G AGF AAA | 14,410,019 | 15,122,113 | 712,094 | 14,651,760 | (470,353) |

2S CHF NPR: CHILDREN'S FUND-NON PROJECT

| | | | | | |
|-------------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 SALARIES | 2,289,209 | 2,771,168 | 481,959 | 2,858,661 | 87,493 |
| 013 MANDATORY FRINGE BENEFITS | 1,025,208 | 1,278,031 | 252,823 | 1,420,731 | 142,700 |
| 021 NON PERSONNEL SERVICES | 1,352,570 | 2,146,040 | 793,470 | 2,146,040 | |
| 038 CITY GRANT PROGRAMS | 27,543,578 | 32,107,328 | 4,563,750 | 31,456,727 | (650,601) |
| 040 MATERIALS & SUPPLIES | 101,312 | 101,312 | | 101,312 | |
| 081 SERVICES OF OTHER DEPTS | 10,086,169 | 11,152,847 | 1,066,678 | 11,199,354 | 46,507 |
| 095 INTRAFUND TRANSFERS OUT | 3,360,000 | 3,660,000 | 300,000 | 3,820,000 | 160,000 |
| ELU TRANSFER ADJUSTMENTS-USES | (3,360,000) | (3,660,000) | (300,000) | (3,820,000) | (160,000) |
| SUB-TOTAL 2S CHF NPR | 42,398,046 | 49,556,726 | 7,158,680 | 49,182,825 | (373,901) |
| SUB-TOTAL OPERATING | 56,808,065 | 64,678,839 | 7,870,774 | 69,834,585 | (844,254) |

ANNUAL PROJECTS:**1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | |
|--|-------------------|-------------------|------------------|-------------------|--------------|
| PCH003 HIGH QUALITY CHILD CARE PROGRAM | 3,186,765 | 3,110,079 | (76,686) | 3,114,431 | 4,352 |
| PCHECS EMERGENCY CHILDREN'S SERVICES | 7,926,841 | 7,591,841 | (335,000) | 7,591,841 | |
| PCHYOU EXCELSTOR YOUTH CENTER | 105,060 | 105,060 | | 105,060 | |
| PMY027 COMMUNITY BASED AGENCIES | 2,923,343 | 2,393,230 | (530,113) | 2,393,230 | |
| SUB-TOTAL 1G AGF AAP | 14,142,009 | 13,200,210 | (941,799) | 13,204,562 | 4,352 |
| SUB-TOTAL ANNUAL PROJECTS | 14,142,009 | 13,200,210 | (941,799) | 13,204,562 | 4,352 |

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|--------------------|--------------------|-------------------|---------------------|
| CONTINUING PROJECTS: | | | | |
| 1G AGF ACP: GF-CONTINUING PROJECTS | | | | |
| PCH002 | 367,402 | 367,402 | 367,402 | 367,402 |
| PMY007 | 716,150 | 716,150 | 716,150 | 716,150 |
| | 1,083,552 | 1,083,552 | 1,083,552 | 1,083,552 |
| SUB-TOTAL 1G AGF ACP | | | | |
| 2S CHF USD: PUBLIC EDUCATION SPECIAL FUND - SFUSD | | | | |
| PCH007 | 6,720,000 | 7,320,000 | 600,000 | 7,640,000 |
| PCH009 | 50,000 | | (50,000) | |
| PCH012 | 6,270,000 | 5,830,000 | (440,000) | 4,370,000 |
| PCIPRH | 33,362,000 | 47,450,000 | 14,088,000 | 37,180,000 |
| | 46,402,000 | 60,600,000 | 14,198,000 | 49,190,000 |
| | 47,485,552 | 61,683,552 | 14,198,000 | 50,273,552 |
| SUB-TOTAL CONTINUING PROJECTS | | | | |
| GRANTS: | | | | |
| 2S CHF GNC: GRANTS; NON-PROJECT; CONTINUING | | | | |
| CHMART | 160,000 | | (160,000) | |
| MYSFSP | 1,033,233 | 1,144,199 | 110,966 | 1,034,199 |
| | 1,193,233 | 1,144,199 | (49,034) | 1,034,199 |
| SUB-TOTAL 2S CHF GNC | | | | |
| 2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING | | | | |
| MYBYRN | 28,683 | 30,143 | 1,460 | 31,351 |
| MYFJAG | 197,774 | 207,402 | 9,628 | 207,402 |
| MYSCCP | 2,953,521 | 2,316,355 | (637,166) | 2,316,355 |
| MYVEST | 69,121 | 86,568 | 17,447 | 86,568 |
| SFCOPS | 360,000 | 548,797 | 188,797 | 548,797 |
| | 3,609,099 | 3,189,265 | (419,834) | 3,190,473 |
| | 4,802,332 | 4,333,464 | (468,868) | 4,224,672 |
| SUB-TOTAL GRANTS | | | | |
| WORK ORDERS/OVERHEAD: | | | | |
| 1G AGF WOF: GENERAL FUND WORK ORDER FUND | | | | |
| CHFAA | 175,000 | 175,000 | | 175,000 |
| | 175,000 | 175,000 | | 175,000 |
| SUB-TOTAL 1G AGF WOF | | | | |
| | 175,000 | 175,000 | | 175,000 |
| SUB-TOTAL WORK ORDERS/OVERHEAD | | | | |
| | 175,000 | 175,000 | | 175,000 |
| Total Uses of Funds | | | | |
| | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 |
| | | | | (12,358,694) |

Department: CAT : CITY ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------|-------------------|-------------------|------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |
| Total Sources by Funds | | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

Program Summary

| | | | | | | |
|------------------------------|----------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| FA2 | CLAIMS | 6,060,764 | 6,305,851 | 245,087 | 6,529,935 | 224,084 |
| FC2 | LEGAL SERVICE | 58,817,487 | 61,858,081 | 3,040,594 | 63,789,064 | 1,930,983 |
| FC3 | LEGAL SERVICE-PAYING DEPTS | 2,735,000 | 2,735,000 | | 2,735,000 | |
| Total Uses by Program | | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 39,475,770 | 40,367,178 | 891,408 | 40,878,355 | 511,177 |
| 013 | MANDATORY FRINGE BENEFITS | 15,854,104 | 17,152,570 | 1,298,466 | 18,761,174 | 1,608,604 |
| 021 | NON PERSONNEL SERVICES | 8,446,455 | 9,386,468 | 940,013 | 9,511,468 | 125,000 |
| 040 | MATERIALS & SUPPLIES | 124,641 | 132,441 | 7,800 | 132,441 | |
| 060 | CAPITAL OUTLAY | | 137,679 | 137,679 | 48,525 | (89,154) |
| 081 | SERVICES OF OTHER DEPTS | 3,712,281 | 3,722,596 | 10,315 | 3,722,036 | (560) |
| Total Uses by Character | | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|-----------|-----------|-----------|-----------|----------|
| 25310 | CONSUMER PROTECTION FINES | 1,872,101 | 1,836,578 | (35,523) | 1,836,578 | |
| 49997 | CITY DEPTS REVENUE FROM OCII | | 2,176,000 | 2,176,000 | 2,137,000 | (39,000) |
| 865AC | EXP REC FR AIRPORT (AAO) | 3,465,000 | 3,465,000 | | 3,465,000 | |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 181,217 | 181,217 | | 181,217 | |
| 865AS | EXP REC FR ASSESSOR (AAO) | 700,000 | 700,000 | | 700,000 | |
| 865BE | EXP REC FR BUS & ENC DEV (AAO) | | 50,000 | 50,000 | 50,000 | |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | | 2,401,592 | (6,148) | 2,401,592 | |
| 865CA | EXP REC FR ADM (AAO) | 2,407,740 | 2,401,592 | | 2,401,592 | |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 1,150,688 | 1,153,658 | 2,970 | 1,153,658 | |
| 865CF | EXP REC FR CONV FACILITIES MGMT (AAO) | 35,000 | 35,000 | | 20,000 | (15,000) |
| 865CH | EXP REC FR CHILD YOUTH & FAM (AAO) | 75,000 | 75,000 | | 75,000 | |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 60,000 | 60,000 | | 60,000 | |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 39,280 | 39,280 | | 39,280 | |
| | | 1,627,140 | 1,627,140 | | 1,627,140 | |

Department: CAT : CITY ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|-------|--|------------|------------|-----------|------------|
| 865CR | EXP REC FR COMMUNITY DEVELOPMENT (AAO) | 984,145 | | (984,145) | |
| 865CT | EXP REC FR CITY ATTORNEY (AAO) | 2,900,000 | 2,900,000 | | 2,900,000 |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 275,100 | 275,100 | | 275,100 |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 100,000 | 100,000 | | 100,000 |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 528,297 | 528,297 | | 528,297 |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 1,003,851 | 991,851 | (12,000) | 991,851 |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 903,000 | 903,000 | | 903,000 |
| 865HM | EXP REC FR COMM MENTAL HEALTH (AAO) | 231,540 | 231,540 | | 231,540 |
| 865HS | EXP REC FR HSS (AAO) | 120,000 | 120,000 | | 120,000 |
| 865MO | EXP REC FR MAYOR - CDBG (AAO) | 400,000 | 45,000 | (355,000) | 45,000 |
| 865MT | EXP REC FR MUNICIPAL TRANSPORTATION(AAO) | 300,000 | 300,000 | | 300,000 |
| 865MY | EXP REC FR MAYOR (AAO) | 45,000 | | (45,000) | |
| 865PA | EXP REC FR PERMIT APPEALS (AAO) | 130,077 | 130,000 | (77) | 130,000 |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | | 350,000 | 350,000 | 350,000 |
| 865PK | EXP REC FR PARKING & TRAFFIC (AAO) | 360,000 | 360,000 | | 360,000 |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 2,859,022 | 2,859,022 | | 2,859,022 |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 11,533,413 | 11,533,413 | | 11,533,413 |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 232,000 | 232,000 | | 232,000 |
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 375,000 | 375,000 | | 375,000 |
| 865RC | EXP REC FR HUMAN RIGHTS (AAO) | 75,000 | 60,000 | (15,000) | 60,000 |
| 865RD | EXP REC FR HUMAN RESOURCES (AAO) | 1,042,825 | 1,250,000 | 207,175 | 1,000,000 |
| 865RH | EXP REC FR RETIREE HEALTH TRUST BOARD | 40,000 | 40,000 | | 40,000 |
| 865RP | EXP REC FR REC & PARK (AAO) | 1,904,000 | 1,904,000 | | 1,904,000 |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 1,525,000 | 1,675,000 | 150,000 | 1,675,000 |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 4,563,000 | 4,563,000 | | 4,563,000 |
| 865TI | EXP REC FROM ISD (AAO) | 660,089 | 450,000 | (210,089) | 450,000 |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | | 500,000 | 500,000 | 500,000 |
| 865UC | EXP REC FR PUC (AAO) | 1,430,000 | 1,430,000 | | 1,430,000 |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 2,681,656 | 2,681,656 | | 2,681,656 |
| 865UW | EXP REC FR WATER DEPT (AAO) | 1,680,787 | 1,680,787 | | 1,680,787 |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 85,000 | 100,000 | 15,000 | 100,000 |
| 865WP | EXP REC FR CLEANWATER (AAO) | 1,116,000 | 1,116,000 | | 1,116,000 |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 4,105,508 | 3,313,653 | (791,855) | 3,352,653 |
| 875PO | EXP REC FR PORT COMMISSION (NON-AAO) | | 340,978 | 340,978 | 340,978 |
| 875PT | EXP REC FR PUBLIC TRANSPORT (NON-AAO) | 944,965 | 944,965 | | 944,965 |
| 875UC | EXP REC FR PUC (NON-AAO) | 4,000,000 | 4,000,000 | | 4,000,000 |
| | | | | | 39,000 |
| | | | | | (250,000) |

Department: CAT : CITY ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|----------------------|-------------------|-------------------|------------------|-------------------|------------------|
| GFS (1) | GENERAL FUND SUPPORT | 6,865,810 | 8,814,205 | 1,948,395 | 11,234,272 | 2,420,067 |
| Total Sources by Funds | | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 39,475,770 | 40,367,178 | 891,408 | 40,878,355 | 511,177 |
| 013 | MANDATORY FRINGE BENEFITS | 15,854,104 | 17,152,570 | 1,298,466 | 18,761,174 | 1,608,604 |
| 021 | NON PERSONNEL SERVICES | 8,141,455 | 9,081,468 | 940,013 | 9,206,468 | 125,000 |
| 040 | MATERIALS & SUPPLIES | 124,641 | 132,441 | 7,800 | 132,441 | |
| 060 | CAPITAL OUTLAY | | 137,679 | 137,679 | 48,525 | (89,154) |
| 081 | SERVICES OF OTHER DEPTS | 812,281 | 822,596 | 10,315 | 822,036 | (560) |
| | SUB-TOTAL 1G AGF AAA | 64,408,251 | 67,693,932 | 3,285,681 | 69,848,999 | 2,155,067 |
| | SUB-TOTAL OPERATING | 64,408,251 | 67,693,932 | 3,285,681 | 69,848,999 | 2,155,067 |

ANNUAL PROJECTS:**1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | | |
|--------|----------------------------------|----------------|----------------|--|----------------|--|
| PCT002 | BUSINESS TAX LITIGATION | 470,000 | 470,000 | | 470,000 | |
| | SUB-TOTAL 1G AGF AAP | 470,000 | 470,000 | | 470,000 | |
| | SUB-TOTAL ANNUAL PROJECTS | 470,000 | 470,000 | | 470,000 | |

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|----------------------------|--------------------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| PCT001 | LEGAL INITIATIVES | 2,735,000 | 2,735,000 | | 2,735,000 | |
| | SUB-TOTAL 1G AGF ACP | 2,735,000 | 2,735,000 | | 2,735,000 | |
| | SUB-TOTAL CONTINUING PROJECTS | 2,735,000 | 2,735,000 | | 2,735,000 | |
| Total Uses of Funds | | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

Department: CPC : CITY PLANNING

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 26,750,284 | 28,703,769 | 1,953,485 | 29,221,493 | 517,724 |
| 2S CDB | COMMUNITY DEVELOPMENT SPECIAL REV FUND | 872,746 | 1,074,567 | 201,821 | 1,387,500 | 312,933 |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | 562,680 | 439,235 | (123,445) | 1,045,683 | 606,448 |
| Total Sources by Funds | | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

Program Summary

| | | | | | | |
|------------------------------|--------------------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| FEF | ADMINISTRATION/PLANNING | 9,928,716 | 9,953,961 | 25,245 | 9,876,856 | (77,105) |
| FAH | CITYWIDE PLANNING | 4,623,888 | 5,885,155 | 1,261,267 | 6,408,189 | 523,034 |
| FDP | CURRENT PLANNING | 7,106,022 | 8,122,387 | 1,016,365 | 8,279,964 | 157,577 |
| FFP | ENVIRONMENTAL PLANNING | 4,958,878 | 4,620,442 | (338,436) | 5,393,857 | 773,415 |
| FZA | ZONING ADMINISTRATION AND COMPLIANCE | 1,568,206 | 1,635,626 | 67,420 | 1,695,810 | 60,184 |
| Total Uses by Program | | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 14,372,874 | 15,461,585 | 1,088,711 | 16,078,764 | 617,179 |
| 013 | MANDATORY FRINGE BENEFITS | 6,513,698 | 7,441,825 | 928,127 | 8,009,194 | 567,369 |
| 020 | OVERHEAD | 564,028 | 313,400 | (250,628) | 313,400 | |
| 021 | NON PERSONNEL SERVICES | 1,838,986 | 1,437,717 | (401,269) | 1,463,860 | 26,143 |
| 038 | CITY GRANT PROGRAMS | | 57,500 | 57,500 | | (57,500) |
| 040 | MATERIALS & SUPPLIES | 160,560 | 157,573 | (2,987) | 147,768 | (9,805) |
| 060 | CAPITAL OUTLAY | 135,743 | 476,456 | 340,713 | 335,698 | (140,758) |
| 06P | PROGRAMMATIC PROJECTS | 728,183 | 647,009 | (81,174) | 1,215,000 | 567,991 |
| 081 | SERVICES OF OTHER DEPTS | 3,871,638 | 4,224,506 | 352,868 | 4,090,992 | (133,514) |
| Total Uses by Character | | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 2S NDF MOC:

CCP067 CPC - ENHANCEMENT

| | | |
|--------------------------------------|----------------|----------------|
| | 100,000 | 100,000 |
| SUB-TOTAL CONTROLLER RESERVES | 100,000 | 100,000 |
| Total Reserved Appropriations | 100,000 | 100,000 |

Department: CPC : CITY PLANNING

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | |
|---------|---|-------------------|-------------------|------------------|
| 44939 | FEDERAL DIRECT GRANT | 342,067 | 342,067 | (342,067) |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 762,746 | 522,500 | 800,000 |
| 49997 | CITY DEPTS REVENUE FROM OCII | | 175,000 | 8,000 |
| 60157 | PLANNING - CATEGORICAL EXEMPTION FEES | 639,163 | 687,865 | 16,395 |
| 60173 | NEW CONSTRUCTION BUILDING PERMITS | 1,599,386 | 2,409,459 | 57,426 |
| 60183 | CITY PLANNING HEALTH FEES | 157,101 | 134,539 | 3,207 |
| 60188 | CITY PLANNING APPLICATION REFUNDS | (300,000) | (250,000) | |
| 60189 | BUILDING PERMIT ALTERATIONS | 9,622,807 | 11,526,692 | 274,720 |
| 60190 | PLANNING - CONDITIONAL USE FEES | 2,361,968 | 2,544,717 | 60,649 |
| 60191 | PLANNING - ENVIRONMENTAL REVIEW FEES | 4,411,956 | 5,076,492 | 120,989 |
| 60192 | PLANNING - VARIANCE FEES | 351,610 | 383,241 | 9,134 |
| 60193 | PLANNING - CERT OF APPROPRIATENESS FEES | 236,105 | 196,279 | 4,679 |
| 60194 | OTHER SHORT RANGE CITY PLANNING FEES | 1,669,266 | 2,091,545 | 49,849 |
| 60195 | PLANNING - MEDICAL CANNABIS DISPENSARY | | 8,601 | 205 |
| 61165 | CODE ENFORCEMENT | 360,107 | 365,824 | 7,259 |
| 75415 | COMMUNITY IMPROVEMENT IMPACT FEE | 202,573 | 73,411 | 599,189 |
| 78201 | PRIVATE GRANTS | 110,000 | 210,000 | (145,000) |
| 865AC | EXP REC FR AIRPORT (AAO) | 10,000 | 10,000 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 112,000 | 82,000 | 10,000 |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 25,000 | 25,000 | |
| 865RE | EXP REC FR REAL ESTATE (AAO) | 83,790 | 34,540 | 82,000 |
| 865RP | EXP REC FR REC & PARK (AAO) | 78,484 | 79,234 | 25,000 |
| 865UC | EXP REC FR PUC (AAO) | 278,924 | 152,966 | 34,540 |
| 875AC | EXP REC FR AIRPORT (NON-AAO) | 46,719 | (125,958) | 79,234 |
| 875PO | EXP REC FR PORT COMMISSION (NON-AAO) | | (46,719) | 152,966 |
| 875PT | EXP REC FR PUBLIC TRANSPORT (NON-AAO) | 417,053 | 50,000 | (50,000) |
| 875PW | EXP REC FR PUBLIC WORKS (NON-AAO) | 137,431 | 195,000 | (170,000) |
| 875UC | EXP REC FR PUC (NON-AAO) | 27,370 | 121,000 | (71,000) |
| GFS (1) | GENERAL FUND SUPPORT | 4,784,151 | (27,370) | |
| | | | (1,814,552) | 203,471 |
| | Total Sources by Funds | 28,185,710 | 30,217,571 | 1,437,105 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

Department: CPC : CITY PLANNING

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|-------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 SALARIES | 12,888,801 | 14,495,792 | 1,606,991 | 14,914,814 | 419,022 |
| 013 MANDATORY FRINGE BENEFITS | 5,972,100 | 7,014,328 | 1,042,228 | 7,461,170 | 446,842 |
| 020 OVERHEAD | 564,028 | 313,400 | (250,628) | 313,400 | |
| 021 NON PERSONNEL SERVICES | 738,220 | 1,205,468 | 467,248 | 1,417,060 | 211,592 |
| 040 MATERIALS & SUPPLIES | 140,536 | 150,611 | 10,075 | 141,568 | (9,043) |
| 060 CAPITAL OUTLAY | 97,399 | 72,144 | (25,255) | 35,698 | (36,446) |
| 081 SERVICES OF OTHER DEPTS | 3,650,498 | 4,003,366 | 352,868 | 3,869,852 | (133,514) |
| SUB-TOTAL 1G AGF AAA | 24,051,582 | 27,255,109 | 3,203,527 | 28,153,562 | 898,453 |

SUB-TOTAL OPERATING

| | | | | | |
|--|------------|------------|-----------|------------|---------|
| | 24,051,582 | 27,255,109 | 3,203,527 | 28,153,562 | 898,453 |
|--|------------|------------|-----------|------------|---------|

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | |
|---|------------------|------------------|--------------------|------------------|------------------|
| CCPBMS BETTER MARKET STREET PROJECT | 182,501 | 150,000 | (32,501) | | (150,000) |
| CCPPTP PAVEMENT TO PARKS PROGRAM | 95,000 | 254,312 | 159,312 | | (254,312) |
| CCPPTS INTEGRATED PERMIT TRACKING SYSTEM | 641,527 | | (641,527) | | |
| CCPSTI STREET TREE INVENTORY | | | | 200,000 | 200,000 |
| CPC100 NEIGHBORHOOD PROFILES PROJECT | 547,730 | 567,244 | 19,514 | 587,798 | 20,554 |
| PCP038 PLAN IMPLEMENTATION - GENERAL | 406,945 | 353,213 | (53,732) | 280,135 | (73,078) |
| PCP039 CENTRAL CORRIDOR EIR | 224,999 | 123,891 | (101,108) | | (123,893) |
| PCP040 TRANSPORTATION SUSTAINABILITY PROG EIR | 600,000 | | (600,000) | | |
| SUB-TOTAL 1G AGF ACP | 2,698,702 | 1,448,660 | (1,250,042) | 1,067,931 | (380,729) |

2S NDF BPC: BALBOA PARK COMMUNITY IMPROVEMENT FUND

| | | | | | |
|--|--|--|--|--------------|--------------|
| PGEBC BALBOA PARK COMMUNITY IMPROVEMENTS | | | | 7,000 | 7,000 |
| SUB-TOTAL 2S NDF BPC | | | | 7,000 | 7,000 |

2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND

| | | | | | |
|---|----------------|---------------|------------------|----------------|----------------|
| PGEENI EASTERN NEIGHBRHD INFRASTRUCTURE IMPROVE | 202,573 | 29,000 | (173,573) | 431,400 | 402,400 |
| SUB-TOTAL 2S NDF ENH | 202,573 | 29,000 | (173,573) | 431,400 | 402,400 |

2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT

| | | | | | |
|--|--|---------------|---------------|----------------|----------------|
| CCP067 CPC - ENHANCEMENT | | | | 100,000 | 100,000 |
| PGEMOC MARKET OCTAVIA COMMUNITY IMPROVEMENTS | | 18,700 | 18,700 | 124,200 | 105,500 |
| SUB-TOTAL 2S NDF MOC | | 18,700 | 18,700 | 224,200 | 205,500 |

Department: CPC : CITY PLANNING

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****2S NDF PCE: PLANNING CODE ENFORCEMENT FUND**

| | | | | | | |
|--------|-----------------------------|----------------|----------------|--------------|----------------|--------------|
| PCP037 | SIGN CODE ENFORCEMENT | 360,107 | 365,824 | 5,717 | 373,083 | 7,259 |
| | SUB-TOTAL 2S NDF PCE | 360,107 | 365,824 | 5,717 | 373,083 | 7,259 |

2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS

| | | | | | | |
|--------|-----------------------------|--|---------------|---------------|---------------|--|
| PMORHS | SOMA STABILIZATION FUND | | 10,000 | 10,000 | 10,000 | |
| | SUB-TOTAL 2S NDF RHP | | 10,000 | 10,000 | 10,000 | |

2S NDF VWF: VISITACION VALLEY INFRASTRUCTURE FUND

| | | | | | | |
|--------|---------------------------------------|--|---------------|---------------|--|-----------------|
| PGEVWF | VISITACION VALLEY INFRASTRUCTURE FUND | | 15,711 | 15,711 | | (15,711) |
| | SUB-TOTAL 2S NDF VWF | | 15,711 | 15,711 | | (15,711) |

| | | | | | | |
|--|--------------------------------------|------------------|------------------|--------------------|------------------|----------------|
| | SUB-TOTAL CONTINUING PROJECTS | 3,261,382 | 1,887,895 | (1,373,487) | 2,163,614 | 225,719 |
|--|--------------------------------------|------------------|------------------|--------------------|------------------|----------------|

GRANTS:**2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING**

| | | | | | | |
|---------|--|----------------|------------------|----------------|------------------|----------------|
| CPCAHP | CA OFFICE OF HISTORIC PRESERVATION | 20,000 | 22,500 | 2,500 | 22,500 | |
| CPCOFO | COLUMBIA FOUNDATION | | 75,000 | 75,000 | | (75,000) |
| CPCSGC | STRATEGIC GROWTH COUNCIL | 242,746 | | (242,746) | | |
| CPCMTS | CALTRANS TRANSPORTATION PLANNING GRANT | 250,000 | | (250,000) | 250,000 | 250,000 |
| CPCFOCP | FRIENDS OF CITY PLANNING GRANT | 60,000 | 60,000 | | 65,000 | 5,000 |
| CPLAPN | CALTRANS LIVING ALLEY PEDESTRIAN NETWORK | 250,000 | | (250,000) | | |
| CPNFAW | NATIONAL FISH & WILDLIFE-ENV SOL FOR COM | | 100,000 | 100,000 | | (100,000) |
| CPSGCN | SGC - PLANNING | | | | 550,000 | 550,000 |
| CPSGCU | SGC - URBAN GREENING PROJECTS | | 500,000 | 500,000 | 500,000 | |
| CPUSDA | USDA - NAT'L URBAN & COMMUNITY FORESTRY | | 242,067 | 242,067 | | (242,067) |
| CPUSDN | USDN - FOOD PLANNING GRANT | 50,000 | 75,000 | 25,000 | | (75,000) |
| | SUB-TOTAL 2S CDB GNC | 872,746 | 1,074,567 | 201,821 | 1,387,500 | 312,933 |

| | | | | | | |
|--|----------------------------|----------------------|-------------------|------------------|-------------------|------------------|
| | SUB-TOTAL GRANTS | 872,746 | 1,074,567 | 201,821 | 1,387,500 | 312,933 |
| | Total Uses of Funds | 4,281,857,710 | 50,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

Department: CSC : CIVIL SERVICE COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------|----------------|----------------|---------------|----------------|---------------|
| 1G AGF | GENERAL FUND | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| Total Sources by Funds | | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |

Program Summary

| | | | | | | |
|------------------------------|--------------------------|----------------|----------------|---------------|----------------|---------------|
| FCV | CIVIL SERVICE COMMISSION | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| Total Uses by Program | | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|----------------|----------------|---------------|----------------|---------------|
| 001 | SALARIES | 528,631 | 565,505 | 36,874 | 572,614 | 7,109 |
| 013 | MANDATORY FRINGE BENEFITS | 215,471 | 245,238 | 29,767 | 266,975 | 21,737 |
| 021 | NON PERSONNEL SERVICES | 10,300 | 10,300 | | 10,300 | |
| 040 | MATERIALS & SUPPLIES | 3,395 | 3,395 | | 3,395 | |
| 081 | SERVICES OF OTHER DEPTS | 101,129 | 100,676 | (453) | 100,438 | (238) |
| Total Uses by Character | | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|----------------|----------------|---------------|----------------|---------------|
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 140,000 | 140,000 | | 140,000 | |
| 865UC | EXP REC FR PUC (AAO) | 170,000 | 170,000 | | 170,000 | |
| GFS (1) | GENERAL FUND SUPPORT | 548,926 | 615,114 | 66,188 | 643,722 | 28,608 |
| Total Sources by Funds | | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|---------------------------|---------|---------|--------|---------|--------|
| 001 | SALARIES | 528,631 | 565,505 | 36,874 | 572,614 | 7,109 |
| 013 | MANDATORY FRINGE BENEFITS | 215,471 | 245,238 | 29,767 | 266,975 | 21,737 |
| 021 | NON PERSONNEL SERVICES | 10,300 | 10,300 | | 10,300 | |
| 040 | MATERIALS & SUPPLIES | 3,395 | 3,395 | | 3,395 | |

Department: CSC : CIVIL SERVICE COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

081 SERVICES OF OTHER DEPTS

SUB-TOTAL 1G AGF AAA

SUB-TOTAL OPERATING

Total Uses of Funds

| | | | | |
|----------------|----------------|---------------|----------------|---------------|
| 101,129 | 100,676 | (453) | 100,438 | (238) |
| 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |

Department: CON : CONTROLLER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|------------------------------|--------------|-------------------|-------------------|------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |
| Total Sources by Fund | | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

Program Summary

| | | | | | | |
|------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| FDG | ACCOUNTING OPERATIONS AND SYSTEMS | 7,202,436 | 8,167,819 | 965,383 | 8,441,922 | 274,103 |
| FDO | CITY SERVICES AUDITOR | 12,363,860 | 13,671,802 | 1,307,942 | 13,570,165 | (101,637) |
| FFM | ECONOMIC ANALYSIS | 442,997 | 517,577 | 74,580 | 536,061 | 18,484 |
| FDX | FINANCIAL SYSTEMS PROJECTS | | 2,300,000 | 2,300,000 | 250,000 | (2,050,000) |
| FEB | MANAGEMENT, BUDGET AND ANALYSIS | 4,987,141 | 5,025,271 | 38,130 | 4,926,145 | (99,126) |
| FDC | PAYROLL AND PERSONNEL SERVICES | 13,250,360 | 13,889,096 | 638,736 | 15,263,969 | 1,374,873 |
| FFG | PUBLIC FINANCE | 540,378 | 692,028 | 151,650 | 756,602 | 64,574 |
| Total Uses by Program | | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 19,643,630 | 21,186,413 | 1,542,783 | 21,744,520 | 558,107 |
| 013 | MANDATORY FRINGE BENEFITS | 7,904,974 | 8,908,592 | 1,003,618 | 9,804,243 | 895,651 |
| 021 | NON PERSONNEL SERVICES | 7,859,366 | 8,289,513 | 430,147 | 7,743,723 | (545,790) |
| 040 | MATERIALS & SUPPLIES | 409,775 | 475,470 | 65,695 | 470,200 | (5,270) |
| 060 | CAPITAL OUTLAY | 294,597 | 234,277 | (60,320) | 1,009,162 | 774,885 |
| 06P | PROGRAMMATIC PROJECTS | 100,000 | 2,471,483 | 2,371,483 | 250,000 | (2,221,483) |
| 081 | SERVICES OF OTHER DEPTS | 2,574,830 | 2,697,845 | 123,015 | 2,723,016 | 25,171 |
| Total Uses by Character | | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---------------------------------------|------------|------------|---------|------------|---------|
| 10940 | PROP TAX-ADMINISTRATIVE COST | 36,360 | 36,360 | | 36,360 | |
| 49997 | CITY DEPTS REVENUE FROM OCII | | 125,000 | 125,000 | 130,000 | 5,000 |
| 60140 | PAYROLL DEDUCTION PROCESSING FEE-CON | 76,000 | 76,000 | | 76,000 | |
| 60141 | LOCAL TRANSPORTATION FUND ADMIN | 161,000 | 161,000 | | 161,000 | |
| 60167 | DELINQUENT INSTALLMENT COLLECTION FEE | 40,812 | 40,812 | | 40,812 | |
| 60168 | REDEMPTION FEE | 38,014 | 38,014 | | 38,014 | |
| 69999 | OTHER OPERATING REVENUE | 50,000 | 50,000 | | 50,000 | |
| 86599 | EXP REC-GENERAL UNALLOCATED | 12,180,011 | 12,914,684 | 734,673 | 13,441,086 | 526,402 |

Department: CON : CONTROLLER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|------------------|
| 865AC | EXP REC FR AIRPORT (AAO) | 1,462,406 | 1,712,888 | 250,482 | 1,535,073 | (177,815) |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 13,975 | 13,975 | | 14,459 | 484 |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 136,642 | 162,270 | 25,628 | 164,984 | 2,714 |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 45,477 | 49,698 | 4,221 | 51,372 | 1,674 |
| 865CH | EXP REC FR CHILD-YOUTH & FAM (AAO) | 19,863 | 20,368 | 505 | 26,202 | 5,834 |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 5,564 | 5,451 | (113) | 6,070 | 619 |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 51,413 | 55,339 | 3,926 | 61,611 | 6,272 |
| 865CT | EXP REC FR CITY ATTORNEY (AAO) | 104,429 | 108,542 | 4,113 | 120,843 | 12,301 |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 50,666 | 44,577 | (6,089) | 48,942 | 4,365 |
| 865GE | EXP REC FR GENERAL CITY RESP (AAO) | 3,632,731 | 3,960,675 | 327,944 | 4,278,501 | 317,826 |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 857,864 | 987,103 | 129,239 | 1,076,291 | 89,188 |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 1,164,876 | 1,198,039 | 33,163 | 1,314,410 | 116,371 |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 659,376 | 724,669 | 65,293 | 778,861 | 54,192 |
| 865HM | EXP REC FR COMM MENTAL HEALTH (AAO) | 150,363 | 157,881 | 7,518 | 157,881 | |
| 865HS | EXP REC FR HSS (AAO) | 12,822 | 13,094 | 272 | 14,578 | 1,484 |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 226,485 | 236,168 | 9,683 | 262,486 | 26,318 |
| 865OC | EXP REC FR OFFICE OF CONTRACT ADMIN(AAO) | 15,000 | 10,000 | (5,000) | 10,000 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 89,298 | 108,286 | 18,988 | 98,069 | (10,217) |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 2,105,606 | 2,507,384 | 401,778 | 2,507,156 | (228) |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 557,595 | 612,147 | 54,552 | 647,711 | 35,564 |
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 15,298 | 15,462 | 164 | 17,009 | 1,547 |
| 865RC | EXP REC FR HUMAN RIGHTS (AAO) | 25,000 | 16,750 | (8,250) | 16,750 | |
| 865RH | EXP REC FR RETIREE HEALTH TRUST BOARD | 12,500 | 12,500 | | 12,500 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 332,490 | 374,003 | 41,513 | 413,422 | 39,419 |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 50,938 | 53,607 | 2,669 | 58,898 | 5,291 |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 131,378 | 222,647 | 91,269 | 142,721 | (79,926) |
| 865TI | EXP REC FROM ISD (AAO) | 80,406 | 84,233 | 3,827 | 93,780 | 9,547 |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 50,000 | 50,000 | | 50,000 | |
| 865UC | EXP REC FR PUC (AAO) | 1,658,250 | 1,855,967 | 197,717 | 1,735,327 | (120,640) |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 22,233 | 21,961 | (272) | 24,450 | 2,489 |
| 87591 | EXP REC-BOND ISSUANCE COSTS | 125,000 | 125,000 | | 125,000 | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 924,889 | 1,090,595 | 165,706 | 1,222,374 | 131,779 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 183,849 | 757,118 | 573,269 | | (757,118) |
| GFS (1) | GENERAL FUND SUPPORT | 11,230,293 | 13,453,326 | 2,223,033 | 12,683,861 | (769,465) |
| Total Sources by Funds | | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (516,729) |

Department: CON : CONTROLLER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | |
|-------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 SALARIES | 8,657,056 | 9,465,939 | 808,883 | 9,626,904 | 160,965 |
| 013 MANDATORY FRINGE BENEFITS | 3,572,393 | 4,090,882 | 518,489 | 4,487,375 | 396,493 |
| 021 NON PERSONNEL SERVICES | 1,182,387 | 1,330,615 | 148,228 | 1,380,615 | 50,000 |
| 040 MATERIALS & SUPPLIES | 262,782 | 238,782 | (24,000) | 238,782 | |
| 081 SERVICES OF OTHER DEPTS | 808,034 | 859,578 | 51,544 | 866,358 | 6,780 |
| SUB-TOTAL 1G AGF AAA | 14,482,652 | 15,985,796 | 1,503,144 | 16,600,034 | 614,238 |
| SUB-TOTAL OPERATING | 14,482,652 | 15,985,796 | 1,503,144 | 16,600,034 | 614,238 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

PCOCSA CITY SERVICES AUDITS

SUB-TOTAL 1G AGF AAP

SUB-TOTAL ANNUAL PROJECTS

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | |
|--|------------------|------------------|------------------|------------------|--------------------|
| PCOCEA ECONOMIC ANALYSIS | 442,997 | 517,577 | 74,580 | 536,061 | 18,484 |
| PCOOPF OFFICE OF PUBLIC FINANCE | 540,378 | 692,028 | 151,650 | 756,602 | 64,574 |
| PCOSDR SYSTEMS DISASTER RECOVERY PROJECT | 499,998 | 171,483 | (328,515) | | (171,483) |
| PCOSYS BUDGET & PAYROLL SYSTEM | | 2,300,000 | 2,300,000 | 250,000 | (2,050,000) |
| SUB-TOTAL 1G AGF ACP | 1,483,373 | 3,681,088 | 2,197,715 | 1,542,663 | (2,138,425) |
| SUB-TOTAL CONTINUING PROJECTS | 1,483,373 | 3,681,088 | 2,197,715 | 1,542,663 | (2,138,425) |

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

| | | | | | |
|-------------------------|------------|------------|---------|------------|-----------|
| CON05 PAYROLL PERSONNEL | 10,457,287 | 10,924,907 | 467,620 | 12,032,002 | 1,107,095 |
|-------------------------|------------|------------|---------|------------|-----------|

Department: CON : CONTROLLER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

CON06 CITY SERVICES AUDITOR

SUB-TOTAL 1G AGF WOF

SUB-TOTAL WORK ORDERS/OVERHEAD

Total Uses of Funds

| | | | | |
|-------------------|-------------------|------------------|-------------------|------------------|
| 12,363,861 | 13,671,802 | 1,307,941 | 13,570,165 | (101,637) |
| 22,821,148 | 24,596,709 | 1,775,561 | 25,602,167 | 1,005,458 |
| 22,821,148 | 24,596,709 | 1,775,561 | 25,602,167 | 1,005,458 |
| 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

Department: USD : COUNTY EDUCATION OFFICE

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | |
|-------------------------------|--------------|----------------|----------------|----------------|
| 1G AGF | GENERAL FUND | 116,000 | 116,000 | 116,000 |
| Total Sources by Funds | | 116,000 | 116,000 | 116,000 |

Program Summary

| | | | | |
|------------------------------|---------------------------|----------------|----------------|----------------|
| EEE | COUNTY EDUCATION SERVICES | 116,000 | 116,000 | 116,000 |
| Total Uses by Program | | 116,000 | 116,000 | 116,000 |

Character Summary

| | | | | |
|--------------------------------|---------------------|----------------|----------------|----------------|
| 038 | CITY GRANT PROGRAMS | 116,000 | 116,000 | 116,000 |
| Total Uses by Character | | 116,000 | 116,000 | 116,000 |

Sources of Funds Detail by Subobject

| | | | | |
|-------------------------------|----------------------|----------------|----------------|----------------|
| GFS (1) | GENERAL FUND SUPPORT | 116,000 | 116,000 | 116,000 |
| Total Sources by Funds | | 116,000 | 116,000 | 116,000 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | |
|-----------------------------|---------------------|----------------|----------------|----------------|
| 038 | CITY GRANT PROGRAMS | 116,000 | 116,000 | 116,000 |
| SUB-TOTAL 1G AGF AAA | | 116,000 | 116,000 | 116,000 |
| SUB-TOTAL OPERATING | | 116,000 | 116,000 | 116,000 |
| Total Uses of Funds | | 116,000 | 116,000 | 116,000 |

Department: DAT : DISTRICT ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 38,516,212 | 42,597,684 | 4,081,472 | 43,180,546 | 582,862 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 4,141,409 | 4,298,158 | 156,749 | 3,913,541 | (384,617) |
| Total Sources by Funds | | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

Program Summary

| | | | | | | |
|------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| ASI | ADMINISTRATION - CRIMINAL & CIVIL | 2,030,382 | 2,072,446 | 42,064 | 1,916,088 | (156,358) |
| AID | CAREER CRIMINAL PROSECUTION | 1,002,495 | 1,041,013 | 38,518 | 1,074,144 | 33,131 |
| AIH | CHILD ABDUCTION | 914,780 | 998,165 | 83,385 | 1,030,297 | 32,132 |
| AIJ | FAMILY VIOLENCE PROGRAM | 1,216,414 | 1,595,359 | 378,945 | 1,643,409 | 48,050 |
| AJA | FELONY PROSECUTION | 24,466,391 | 27,887,076 | 3,420,685 | 28,362,190 | 475,114 |
| AJF | MISDEMEANOR PROSECUTION | 1,915,546 | 1,995,815 | 80,269 | 2,063,431 | 67,616 |
| AII | SUPPORT SERVICES | 6,172,219 | 6,514,328 | 342,109 | 6,717,826 | 203,498 |
| AIE | WORK ORDERS & GRANTS | 4,939,394 | 4,791,640 | (147,754) | 4,286,702 | (504,938) |
| Total Uses by Program | | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 28,888,079 | 30,899,417 | 2,011,338 | 30,826,580 | (72,837) |
| 013 | MANDATORY FRINGE BENEFITS | 10,307,851 | 11,753,689 | 1,445,838 | 12,528,497 | 774,808 |
| 020 | OVERHEAD | 40,928 | | (40,928) | | |
| 021 | NON PERSONNEL SERVICES | 1,618,325 | 1,918,031 | 299,706 | 1,929,417 | 11,386 |
| 038 | CITY GRANT PROGRAMS | 247,992 | 252,952 | 4,960 | 252,952 | |
| 040 | MATERIALS & SUPPLIES | 185,132 | 294,630 | 109,498 | 210,752 | (83,878) |
| 060 | CAPITAL OUTLAY | 170,371 | 578,173 | 407,802 | 397,451 | (180,722) |
| 081 | SERVICES OF OTHER DEPTS | 1,198,943 | 1,198,950 | 7 | 948,438 | (250,512) |
| Total Uses by Character | | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|---------|---------|---------|---------|-----------|
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 741,431 | 748,414 | 6,983 | 748,414 | |
| 44939 | FEDERAL DIRECT GRANT | 176,340 | 176,340 | | 176,340 | |
| 44951 | STATE-NARC FORFEITURES & SEIZURES | 80,000 | 80,000 | | 80,000 | |
| 48917 | VLF LOC. SAFETY/PROTECTION | 340,000 | 472,465 | 132,465 | 223,527 | (248,938) |
| 48918 | DISTRICT ATTORNEY/PUBLIC DEFENDER-AB109 | | 151,000 | 151,000 | 119,000 | (32,000) |

Department: DAT : DISTRICT ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | |
|-------------------------------|---|-------------------|-------------------|-------------------|
| 48920 | LOCAL COMMUNITY CORRECTIONS - AB109 | 109,755 | (109,755) | |
| 48923 | PEACE OFFICER TRAINING | 16,000 | 16,000 | |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 2,194,771 | 2,145,601 | 2,145,601 |
| 60114 | DA BAD CHECK DIVERSION FEES | 93,000 | 5,000 | 5,000 |
| 60116 | RECORDER-RE RECORDATION FEE | 162,000 | 245,380 | 245,380 |
| 60150 | DISCOVERY FEES | 54,000 | 54,000 | 54,000 |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 160,000 | 160,000 | 160,000 |
| 60618 | COMMUNITY COURT FEES | 5,000 | 5,000 | 5,000 |
| 60676 | FIRST OFFENDER PROSTITUTION PROGRAM FEE | 196,279 | 104,434 | 104,434 |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 54,258 | (91,845) | |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 12,000 | (54,258) | |
| 865WY | EXP REC FR MAYOR (AAO) | 256,000 | 12,000 | 12,000 |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 791,769 | (191,488) | 600,281 |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 372,825 | 7,714 | 380,539 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 332,588 | 158,316 | 355,225 |
| GFS (1) | GENERAL FUND SUPPORT | 36,509,605 | 40,792,484 | 41,663,346 |
| Total Sources by Funds | | 42,657,621 | 46,895,842 | 47,094,087 |
| | | | 4,238,221 | 198,245 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 22,788,350 | 24,807,012 | 2,018,662 | 24,982,828 | 175,816 |
| 013 | MANDATORY FRINGE BENEFITS | 8,186,322 | 9,461,909 | 1,275,587 | 10,293,983 | 832,074 |
| 021 | NON PERSONNEL SERVICES | 1,018,703 | 1,259,703 | 241,000 | 1,259,703 | |
| 038 | CITY GRANT PROGRAMS | 247,992 | 252,952 | 4,960 | 252,952 | |
| 040 | MATERIALS & SUPPLIES | 137,480 | 137,480 | | 137,480 | |
| 060 | CAPITAL OUTLAY | 170,371 | 435,173 | 264,802 | 397,451 | (37,722) |
| 081 | SERVICES OF OTHER DEPTS | 1,168,943 | 1,168,950 | 7 | 918,438 | (250,512) |
| SUB-TOTAL 1G AGF AAA | | 33,718,161 | 37,523,179 | 3,805,018 | 38,242,835 | 719,656 |
| SUB-TOTAL OPERATING | | 33,718,161 | 37,523,179 | 3,805,018 | 38,242,835 | 719,656 |

Department: DAT : DISTRICT ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | | |
|--------|---|------------------|------------------|----------------|------------------|----------------|--|
| PDA060 | PEACE OFFICER STD & TESTING 01-004-060 | 16,000 | 16,000 | | 16,000 | | |
| PDA063 | CHILD ABDUCTION | 914,780 | 998,165 | 83,385 | 1,030,297 | 32,132 | |
| PDA064 | PROSECUTIONS 01/001/064 | 1,002,495 | 1,041,013 | 38,518 | 1,074,144 | 33,131 | |
| PDA075 | FAMILY VIOLENCE | 1,216,414 | 1,595,359 | 378,945 | 1,643,409 | 48,050 | |
| PRR022 | DIST ATTY 54% ALLOC REAL ESTATE REC FEE | 161,510 | 175,148 | 13,638 | 181,041 | 5,893 | |
| | SUB-TOTAL 1G AGF ACP | 3,311,199 | 3,825,685 | 514,486 | 3,944,891 | 119,206 | |

2S PPF DAF: DA-SPECIAL REVENUE FUND

| | | | | | | | |
|--------|--|----------------|----------------|-----------------|----------------|--------------|--|
| PDA111 | FIRST OFFENDER PROSTITUTION PROGRAM | 196,286 | 107,076 | (89,210) | 104,432 | (2,644) | |
| PDA112 | CIVIL LITIGATION FUND | 150,000 | 150,000 | | 150,000 | | |
| PDA113 | DA CONSUMER PROTECTION ENFORCEMENT-PROP 64 | 262,581 | 275,262 | 12,681 | 285,227 | 9,965 | |
| | SUB-TOTAL 2S PPF DAF | 608,867 | 532,338 | (76,529) | 539,659 | 7,321 | |

2S PPF DAN: DA-NARC FORF & ASSET SEIZURE FUND

| | | | | | | | |
|--------|--------------------------------------|------------------|------------------|----------------|------------------|------------------|--|
| PDA400 | NARCOTIC FORFEITURE & ASSET SEIZURE | 80,000 | 223,000 | 143,000 | 80,000 | (143,000) | |
| | SUB-TOTAL 2S PPF DAN | 80,000 | 223,000 | 143,000 | 80,000 | (143,000) | |
| | SUB-TOTAL CONTINUING PROJECTS | 4,000,066 | 4,581,023 | 580,957 | 4,564,550 | (16,473) | |

GRANTS:**2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING**

| | | | | | | | |
|---------|--|------------------|------------------|---------------|------------------|------------------|--|
| DAAUTO | DEPT OF INS AUTO INSURANCE FRAUD | 250,000 | 250,000 | | 250,000 | | |
| DACRCO | CRIMINAL RESTITUTION COMPACT | 88,538 | 85,658 | (2,880) | 85,658 | | |
| DARECT | HIGH TECH CRIMES GRANT | 45,000 | 135,000 | 90,000 | 135,000 | | |
| DASBOC | STATE BOARD OF CONTROL | 714,138 | 714,138 | | 714,138 | | |
| DASEAB | SPEC. EMPH. VICTIM WITNESS-ELDER ABUSE | 109,625 | 116,420 | 6,795 | 116,420 | | |
| DAURBA | ORG. AUTO FRAUD ACTIVITY INTER. PROGRAM | 136,290 | | (136,290) | | | |
| DAVIWI | VICTIM WITNESS ASSISTANCE PROGRAM | 496,440 | 533,985 | 37,545 | 533,985 | | |
| DAVWOM | VIOLENCE AGAINST WOMEN-VERTICAL PROSECUT | 221,595 | 184,238 | (37,357) | 184,238 | | |
| DAWCOM | INVEST/PROSECUTION-WORKER'S COMP FRAUD | 739,200 | 739,200 | | 739,200 | | |
| MYBYRN | BYRNE ANTI DRUG ABUSE ENFORCEMENT | 135,376 | 135,376 | | 135,376 | | |
| MYFIJAG | FEDERAL BYRNE JUSTICE ASSISTANCE GRANT | 176,340 | 176,340 | | 176,340 | | |
| SFCOPS | COPS PROGRAM -AB3229/AB1913 | 340,000 | 472,465 | 132,465 | 223,527 | (248,938) | |
| | SUB-TOTAL 2S PPF GNC | 3,452,542 | 3,542,820 | 90,278 | 3,293,882 | (248,938) | |
| | SUB-TOTAL GRANTS | 3,452,542 | 3,542,820 | 90,278 | 3,293,882 | (248,938) | |

Department: DAT : DISTRICT ATTORNEY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|---|-------------------|--|-------------------|---------------------------|
| WORK ORDERS/OVERHEAD: | | | | |
| 1G AGF WOF: GENERAL FUND WORK ORDER FUND | | | | |
| DAT01 | | | | |
| | 1,486,852 | | 1,248,820 | 992,820 (256,000) |
| | 1,486,852 | | 1,248,820 | 992,820 (256,000) |
| SUB-TOTAL 1G AGF WOF | 1,486,852 | | 1,248,820 | 992,820 (256,000) |
| SUB-TOTAL WORK ORDERS/OVERHEAD | 1,486,852 | | 1,248,820 | 992,820 (256,000) |
| Total Uses of Funds | 42,657,621 | | 46,895,842 | 47,094,087 198,245 |

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|--------------------|-------------------|---------------------|
| 1G AGF | GENERAL FUND | 34,819,835 | 34,843,250 | 23,415 | 21,343,407 | (13,499,843) |
| 2S CDB | COMMUNITY DEVELOPMENT SPECIAL REV FUND | 10,135,444 | 6,112,178 | (4,023,266) | 6,112,178 | |
| 2S CRF | CULTURE & RECREATION SPEC REV FD | 1,291,625 | 1,325,000 | 33,375 | 625,000 | (700,000) |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | | 10,000 | 10,000 | 10,000 | |
| Total Sources by Funds | | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |

Program Summary

| | | | | | | |
|------------------------------|----------------------------------|-------------------|-------------------|--------------------|-------------------|---------------------|
| FAL | CHILDREN'S BASELINE | 314,065 | 314,065 | | 314,065 | |
| BK5 | ECONOMIC DEVELOPMENT | 24,504,084 | 23,611,791 | (892,293) | 9,997,767 | (13,614,024) |
| BFS | FILM SERVICES | 1,291,625 | 1,325,000 | 33,375 | 625,000 | (700,000) |
| BK7 | OFFICE OF SMALL BUSINESS AFFAIRS | 787,895 | 866,509 | 78,614 | 891,866 | 25,357 |
| BL1 | WORKFORCE TRAINING | 19,349,235 | 16,173,063 | (3,176,172) | 16,261,887 | 88,824 |
| Total Uses by Program | | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|--------------------|-------------------|---------------------|
| 001 | SALARIES | 7,166,036 | 8,376,722 | 1,210,686 | 8,654,014 | 277,292 |
| 013 | MANDATORY FRINGE BENEFITS | 3,180,657 | 3,742,983 | 562,326 | 4,111,133 | 368,150 |
| 021 | NON PERSONNEL SERVICES | 2,131,184 | 2,402,437 | 271,253 | 1,624,358 | (778,079) |
| 038 | CITY GRANT PROGRAMS | 17,236,320 | 15,952,792 | (1,283,528) | 12,657,706 | (3,295,086) |
| 040 | MATERIALS & SUPPLIES | 150,487 | 154,987 | 4,500 | 154,987 | |
| 060 | CAPITAL OUTLAY | 4,900,000 | | (4,900,000) | | |
| 06P | PROGRAMMATIC PROJECTS | 8,590,399 | 9,175,641 | 585,242 | 878,387 | (9,175,641) |
| 081 | SERVICES OF OTHER DEPTS | 663,821 | 1,650,507 | 986,686 | | (772,120) |
| 091 | OPERATING TRANSFERS OUT | 2,228,000 | 835,631 | (1,392,369) | 11,272 | (824,359) |
| ELU | TRANSFER ADJUSTMENTS-USES | | (1,272) | (1,272) | (1,272) | |
| Total Uses by Character | | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|------------|-----------|-------------|-----------|-----|
| 11310 | BUSINESS REGISTRATION TAX | | 56,000 | 56,000 | | |
| 30130 | INTEREST EARNED - LOANS/LEASES | | 8,728 | 8,728 | | |
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 10,135,444 | 6,112,178 | (4,023,266) | 6,112,178 | |
| 44933 | RECOVERY INDIRECT GRANT COSTS | | 11,297 | 11,297 | 11,544 | 247 |

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|--------------------|-------------------|---------------------|
| 60151 | ENTERPRISE ZONE ADMIN FEE RECOVERY | 731,250 | 731,250 | | 731,250 | |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 191,625 | 225,000 | | 225,000 | |
| 69999 | OTHER OPERATING REVENUE | | 170,000 | 33,375 | 170,000 | |
| 78101 | GIFTS AND REQUESTS | 10,000,000 | 10,000,000 | | | (10,000,000) |
| 79994 | DEVELOPER EXACTIONS | 1,372,642 | 1,752,978 | | | 90,426 |
| 865AC | EXP REC FR AIRPORT (AAO) | 798,498 | 798,498 | 380,336 | 1,843,404 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 148,856 | | (148,856) | 798,498 | |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 30,000 | | (30,000) | | |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 203,930 | 225,750 | 21,820 | 225,750 | |
| 865CA | EXP REC FR ADM (AAO) | 400,000 | 400,000 | | 400,000 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 125,000 | 125,000 | | 125,000 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 239,956 | 239,956 | | 239,956 | |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | | 392,879 | 392,879 | 393,213 | 334 |
| 865UC | EXP REC FR PUC (AAO) | 1,505,000 | 1,555,000 | 50,000 | 1,555,000 | |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 50,000 | | (50,000) | | |
| 875PT | EXP REC FR PUBLIC TRANSPORT (NON-AAO) | 592,703 | 592,703 | | 592,703 | |
| 9301G | OTI FR 1G-GENERAL FUND | 700,000 | 701,272 | 1,272 | 1,272 | (700,000) |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | | (1,272) | (1,272) | (1,272) | |
| GFS (1) | GENERAL FUND SUPPORT | 19,022,000 | 18,193,211 | (828,789) | 14,602,361 | (3,590,850) |
| Total Sources by Funds | | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,385 | (14,199,873) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

| | | | | | | |
|--|---------------------------|----------------|----------------|---------------|----------------|---------------|
| OPERATING: | | | | | | |
| 1G AGF AAA: GF-NON-PROJECT-CONTROLLED | | | | | | |
| 001 | SALARIES | 491,109 | 501,446 | 10,337 | 507,873 | 6,427 |
| 013 | MANDATORY FRINGE BENEFITS | 193,669 | 210,375 | 16,706 | 229,305 | 18,930 |
| 021 | NON PERSONNEL SERVICES | 52,500 | 48,500 | (4,000) | 48,500 | |
| 040 | MATERIALS & SUPPLIES | 14,020 | 16,020 | 2,000 | 16,020 | |
| 081 | SERVICES OF OTHER DEPTS | 36,597 | 34,168 | (2,429) | 34,168 | |
| SUB-TOTAL 1G AGF AAA | | 787,895 | 810,509 | 22,614 | 835,866 | 25,357 |
| SUB-TOTAL OPERATING | | 787,895 | 810,509 | 22,614 | 835,866 | 25,357 |

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|---|---|-------------------|-------------------|--------------------|
| ANNUAL PROJECTS: | | | | |
| 1G AGF AAP: GF-ANNUAL PROJECT | | | | |
| PBE008 | WORKFORCE DEVELOPMENT | 9,527,856 | 2,417 | (9,525,439) |
| PBE011 | ECONOMIC DEVELOPMENT PROJECTS | 6,022,512 | 9,845,085 | 3,822,573 |
| PBEWFD | WORKFORCE DEVELOPMENT | | 10,372,533 | 10,372,533 |
| | SUB-TOTAL 1G AGF AAP | 15,550,368 | 20,220,035 | 4,669,667 |
| | SUB-TOTAL ANNUAL PROJECTS | 15,550,368 | 20,220,035 | 4,669,667 |
| CONTINUING PROJECTS: | | | | |
| 1G AGF ACP: GF-CONTINUING PROJECTS | | | | |
| PBE006 | CITY ECONOMIC DEVELOPMENT PLAN | 67,000 | 65,728 | (1,272) |
| PBE009 | PUBLIC-PRIVATE DEVELOPMENT PROJECTS | 1,310,642 | | (1,310,642) |
| PBEAMC | AMERICA'S CUP | 10,203,930 | 10,000,000 | (203,930) |
| PBECST | CRUISE SHIP TERMINAL | 4,900,000 | | (4,900,000) |
| PBEDAE | DISABILITY ACCESS AND EDUCATION PROGRAM | | 56,000 | 56,000 |
| PBEJTD | PUBLIC-PRIVATE DEVELOPMENT PROJECTS | | 1,690,978 | 1,690,978 |
| PBESBR | SMALL BUSINESS REVOLVING LOAN FUND | 2,000,000 | 2,000,000 | |
| | SUB-TOTAL 1G AGF ACP | 18,481,572 | 13,812,706 | (4,668,866) |
| 2S CRF MFP: MOBED-FILM PROD SP FUND | | | | |
| PAD010 | FILM REBATE PROGRAM | 700,000 | 700,000 | |
| PBE101 | FILM | 591,625 | 625,000 | 33,375 |
| | SUB-TOTAL 2S CRF MFP | 1,291,625 | 1,325,000 | 33,375 |
| 2S NDF OLN: NEIGHBORHOOD OTHER LOANS-NON-GRANT | | | | |
| | NO PROJECT | | 10,000 | 10,000 |
| | SUB-TOTAL 2S NDF OLN | | 10,000 | 10,000 |
| | SUB-TOTAL CONTINUING PROJECTS | 19,773,197 | 15,147,706 | (4,625,491) |
| GRANTS: | | | | |
| 2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING | | | | |
| MECDEI | CA DISABILITY EMPLOYMENT INITIATIVE | 504,595 | | (504,595) |
| MERRFG | RAPID RESPONSE FORMULA GRANT | 378,107 | 378,107 | |
| METECH | TECHSF H-1B WESTED TECH SKILLS GRANT | 2,980,000 | | (2,980,000) |
| MEWI13 | WIA SUBGRANT PROGRAM YR 12/13 K386327 | 6,272,742 | | (6,272,742) |
| | SUB-TOTAL 2S CDB GNC | 9,135,444 | 378,107 | (8,757,337) |
| | SUB-TOTAL 2013-2014 | 34,754,810 | 35,645,741 | 890,931 |
| | SUB-TOTAL 2014-2015 | 18,604,409 | 18,604,409 | (1,615,626) |
| | SUB-TOTAL 2013-2014 vs 2014-2015 | | | (1,615,626) |

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING

MEWI14 WIA SUBGRANT PROGRAM YEAR 13/14

SUB-TOTAL 2S CDB GNC

| | | | | |
|----------------------------|------------|------------|-------------|--------------|
| | 10,135,444 | 5,734,071 | 5,734,071 | 5,734,071 |
| | | 6,112,178 | (4,023,266) | 6,112,178 |
| SUB-TOTAL GRANTS | 10,135,444 | 6,112,178 | (4,023,266) | 6,112,178 |
| Total Uses of Funds | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 |
| | | | | (14,199,843) |

Department: REG : ELECTIONS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------|-------------------|-------------------|------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| Total Sources by Funds | | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

Program Summary

| | | | | | | |
|------------------------------|-----------|-------------------|-------------------|------------------|-------------------|------------------|
| FCH | ELECTIONS | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| Total Uses by Program | | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 3,821,573 | 4,865,194 | 1,043,621 | 4,131,321 | (733,873) |
| 013 | MANDATORY FRINGE BENEFITS | 1,475,629 | 1,640,209 | 164,580 | 1,793,033 | 152,824 |
| 021 | NON PERSONNEL SERVICES | 5,814,337 | 8,776,731 | 2,962,394 | 6,780,470 | (1,996,261) |
| 040 | MATERIALS & SUPPLIES | 380,797 | 235,433 | (145,364) | 267,146 | 31,713 |
| 060 | CAPITAL OUTLAY | 29,838 | 94,044 | 64,206 | 2,099,500 | 2,005,456 |
| 06P | PROGRAMMATIC PROJECTS | | 190,576 | 190,576 | | (190,576) |
| 081 | SERVICES OF OTHER DEPTS | 894,674 | 1,045,770 | 151,096 | 909,725 | (136,045) |
| Total Uses by Character | | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 60136 | COUNTY CANDIDATE FILING FEE | 20,500 | 89,918 | 69,418 | 49,603 | (40,315) |
| 60149 | PAID BALLOT ARGUMENT FEE | 60,000 | 95,000 | 35,000 | 45,000 | (50,000) |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 2,064 | 3,475 | 1,411 | 3,600 | 125 |
| 865HS | EXP REC FR HSS (AAO) | | 75,000 | 75,000 | | (75,000) |
| 865RH | EXP REC FR RETIREE HEALTH TRUST BOARD | | 70,000 | 70,000 | | (70,000) |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 82,000 | | (82,000) | 52,000 | 52,000 |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 450,608 | | (450,608) | 351,060 | 351,060 |
| 875SD | EXP REC FR COUNTY ED (NON-AAO) | 277,184 | | (277,184) | 284,219 | 284,219 |
| GFS (1) | GENERAL FUND SUPPORT | 11,524,492 | 16,514,564 | 4,990,072 | 15,195,713 | (1,318,851) |
| Total Sources by Funds | | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: REG : ELECTIONS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 3,821,573 | 4,865,194 | 1,043,621 | 4,131,321 | (733,873) |
| 013 | MANDATORY FRINGE BENEFITS | 1,475,629 | 1,640,209 | 164,580 | 1,793,033 | 152,824 |
| 021 | NON PERSONNEL SERVICES | 5,814,337 | 8,776,731 | 2,962,394 | 6,780,470 | (1,996,261) |
| 040 | MATERIALS & SUPPLIES | 380,797 | 235,433 | (145,364) | 267,146 | 31,713 |
| 060 | CAPITAL OUTLAY | 29,838 | 94,044 | 64,206 | 2,099,500 | 2,005,456 |
| 06P | PROGRAMMATIC PROJECTS | | 190,576 | 190,576 | | (190,576) |
| 081 | SERVICES OF OTHER DEPTS | 894,674 | 1,045,770 | 151,096 | 909,725 | (136,045) |
| | SUB-TOTAL 1G AGF AAA | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

| | | | | | | |
|--|----------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | SUB-TOTAL OPERATING | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| | Total Uses of Funds | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

Department: ECD : EMERGENCY MANAGEMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|-------------------|-------------------|---------------|
| 1G AGF | GENERAL FUND | 43,056,594 | 46,755,917 | 3,699,323 | 46,818,913 | 62,996 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 4,618,326 | 22,901,903 | 18,283,577 | 22,917,367 | 15,464 |
| Total Sources by Funds | | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

Program Summary

| | | | | | | |
|------------------------------|-------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| BIR | EMERGENCY COMMUNICATIONS | 40,316,575 | 43,231,194 | 2,914,619 | 43,189,893 | (41,301) |
| BIV | EMERGENCY SERVICES | 6,471,790 | 26,285,716 | 19,813,926 | 26,407,242 | 121,526 |
| BIW | FALSE ALARM PREVENTION | 754,297 | | (754,297) | | |
| BIY | OUTDOOR PUBLIC WARNING SYSTEM | 132,258 | 140,910 | 8,652 | 139,145 | (1,765) |
| Total Uses by Program | | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| 001 | SALARIES | 25,840,852 | 26,743,222 | 902,370 | 27,572,423 | 829,201 |
| 013 | MANDATORY FRINGE BENEFITS | 9,380,969 | 10,265,281 | 884,312 | 11,342,594 | 1,077,313 |
| 020 | OVERHEAD | 6,322 | 5,481 | (841) | 5,481 | |
| 021 | NON PERSONNEL SERVICES | 2,304,516 | 20,048,793 | 17,744,277 | 19,599,125 | (449,668) |
| 040 | MATERIALS & SUPPLIES | 127,994 | 286,076 | 158,082 | 268,352 | (17,724) |
| 060 | CAPITAL OUTLAY | 348,889 | 606,774 | 257,885 | 228,885 | (377,889) |
| 06P | PROGRAMMATIC PROJECTS | 1,045,248 | 2,257,000 | 1,211,752 | 1,170,000 | (1,087,000) |
| 070 | DEBT SERVICE | 2,213,627 | 2,178,840 | (34,787) | 2,181,840 | 3,000 |
| 081 | SERVICES OF OTHER DEPTS | 6,406,503 | 7,266,353 | 859,850 | 7,367,580 | 101,227 |
| Total Uses by Character | | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|-----------|------------|------------|------------|--------|
| 44012 | FED. HOMELAND SAFETY GRANTS-PASSTHROUGH | 4,584,554 | 22,901,903 | 18,317,349 | 22,917,367 | 15,464 |
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 33,772 | | (33,772) | | |
| 60901 | EMT CERTIFICATE/ACCREDITATION FEE | 71,190 | 71,190 | | 73,500 | 2,310 |
| 60902 | AMBULANCE PERMIT FEE | 193,600 | 208,000 | 14,400 | 216,000 | 8,000 |
| 60903 | AMBULANCE CERTIFICATION OPERATION FEE | 25,000 | 30,000 | 5,000 | 35,000 | 5,000 |
| 60905 | EMS TRAINING PROGRAM RENEWAL FEE | 360 | 360 | | | (360) |
| 60906 | EMSA RECEIVING HOSPITAL FEE | 139,347 | 107,190 | (32,157) | 107,190 | |
| 60907 | EMSA STEMI FEE | 53,240 | 66,550 | 13,310 | 79,860 | 13,310 |

Department Appropriations (2 year) (Mayor's Proposed)

Department: ECD : EMERGENCY MANAGEMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|-------------------|-------------------|---------------|
| 61199 | MISCELLANEOUS FEE | 1,540 | 2,170 | 630 | 2,170 | 455 |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 13,215 | 6,102 | (7,113) | 6,557 | 29,459 |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | | 1,191,231 | 1,191,231 | 1,220,690 | 9,829 |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 196,350 | 229,484 | 33,134 | 239,313 | 2,277 |
| 865MT | EXP REC FR MUNICIPAL TRANSPORTATION(AAO) | 67,084 | 41,078 | (26,006) | 43,355 | 1,199 |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 81,473 | 91,744 | 10,271 | 92,943 | 920 |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 98,595 | 44,480 | (54,115) | 44,480 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 25,281 | 12,317 | (12,964) | 13,237 | |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 3,332 | 1,503 | (1,829) | 1,503 | |
| 865UW | EXP REC FR WATER DEPT (AAO) | 9,308 | 4,199 | (5,109) | 4,199 | |
| 865WP | EXP REC FR CLEANWATER (AAO) | 27,119 | 12,235 | (14,884) | 12,235 | |
| GFS (1) | GENERAL FUND SUPPORT | 42,050,560 | 44,636,084 | 2,585,524 | 44,626,581 | (9,403) |
| Total Sources by Funds | | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 22,451,691 | 23,371,504 | 919,813 | 24,275,004 | 903,500 |
| 013 | MANDATORY FRINGE BENEFITS | 8,074,213 | 8,860,941 | 786,728 | 9,870,804 | 1,009,863 |
| 021 | NON PERSONNEL SERVICES | 1,849,802 | 1,810,012 | (39,790) | 1,506,998 | (303,014) |
| 040 | MATERIALS & SUPPLIES | 111,400 | 105,539 | (5,861) | 87,776 | (17,763) |
| 060 | CAPITAL OUTLAY | | 5,924 | 5,924 | 10,885 | 4,961 |
| 070 | DEBT SERVICE | 2,213,627 | 2,178,840 | (34,787) | 2,181,840 | 3,000 |
| 081 | SERVICES OF OTHER DEPTS | 6,242,385 | 5,821,055 | (421,330) | 5,874,090 | 53,035 |
| SUB-TOTAL 1G AGF AAA | | 40,943,118 | 42,153,815 | 1,210,697 | 43,807,397 | 1,653,582 |
| SUB-TOTAL OPERATING | | 40,943,118 | 42,153,815 | 1,210,697 | 43,807,397 | 1,653,582 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

| | | | | | | |
|--------|--|--------|--------|--|--------|--|
| CED019 | CITY'S EARTHQUAKE EARLY WARNING SYSTEM | 60,000 | 60,000 | | 60,000 | |
|--------|--|--------|--------|--|--------|--|

SUB-TOTAL 1G AGF AAP

SUB-TOTAL ANNUAL PROJECTS

60,000
60,000
60,000

Department: ECD : EMERGENCY MANAGEMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|--------|--|------------------|------------------|------------------|------------------|--------------------|
| CED011 | UPS (UNINTERRUPTIBLE POWER SUPPLY) | 88,889 | | (88,889) | | |
| CED013 | 911 CENTER GASEOUS FIRE SUPPRESSION SYS | 260,000 | | (260,000) | | |
| CED016 | DEM - BAYWEB PROJECT | 226,764 | | (226,764) | | |
| CED018 | DEM - GF CAPITAL PROJECT - CAD | 1,200,000 | 1,488,223 | 288,223 | 270,000 | 270,000 |
| CED026 | PUBLIC SAFETY RADIO REPLACEMENT -SCOPING | | 930,000 | 930,000 | 900,000 | (1,488,223) |
| CED067 | DEM FACILITY ENHANCEMENT | | 221,850 | 221,850 | | (30,000) |
| CED06R | DEM FACILITY RENEWAL | | 379,000 | 379,000 | 218,000 | (221,850) |
| | SUB-TOTAL 1G AGF ACP | 1,775,653 | 3,019,073 | 1,243,420 | 1,388,000 | (1,631,073) |
| | SUB-TOTAL CONTINUING PROJECTS | 1,775,653 | 3,019,073 | 1,243,420 | 1,388,000 | (1,631,073) |

GRANTS:**2S PPF HLS: HOMELAND SECURITY**

| | | | | | | |
|--------|--|------------------|-------------------|-------------------|-------------------|---------------|
| EDEMPG | EMERGENCY MGMT PERFORMANCE | | 293,118 | (35,227) | 299,757 | 6,639 |
| EDMMRS | METROPOLITAN MEDICAL RESPONSE SYSTEM | 328,345 | | (281,731) | | |
| EDRCPG | REGIONAL CATASTROPHIC PREPAREDNESS GRANT | 281,731 | | (33,772) | | |
| EDSHSP | STATE HOMELAND SECURITY PROGRAM | 33,772 | 677,473 | 122,186 | 686,298 | 8,825 |
| SUAS10 | FY10 SUPER UASI GRANT | 555,287 | | (1,309,947) | | |
| SUAS11 | FY11 UASI GRANT | 1,309,947 | | (2,109,244) | | |
| SUAS13 | FY13 UASI GRANT | 2,109,244 | 21,931,312 | 21,931,312 | 21,931,312 | (21,931,312) |
| SUAS14 | FY14 UASI GRANT | | | | 21,931,312 | 21,931,312 |
| | SUB-TOTAL 2S PPF HLS | 4,618,326 | 22,901,903 | 18,283,577 | 22,917,367 | 15,464 |
| | SUB-TOTAL GRANTS | 4,618,326 | 22,901,903 | 18,283,577 | 22,917,367 | 15,464 |

WORK ORDERS/OVERHEAD:**1G AGF WOF: GENERAL FUND WORK ORDER FUND**

| | | | | | | |
|-------|---------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| ECD03 | DEM ADMINISTRATION | 277,823 | 331,798 | 53,975 | 342,826 | 11,028 |
| ECD07 | DEM EMERGENCY SERVICES | | 1,191,231 | 1,191,231 | 1,220,690 | 29,459 |
| | SUB-TOTAL 1G AGF WOF | 277,823 | 1,523,029 | 1,245,206 | 1,563,516 | 40,487 |
| | SUB-TOTAL WORK ORDERS/OVERHEAD | 277,823 | 1,523,029 | 1,245,206 | 1,563,516 | 40,487 |
| | Total Uses of Funds | 47,674,970 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

Department: ENV : ENVIRONMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 2S ENV | ENVIRONMENTAL PROTECTION PROGRAM | 6,440,447 | 4,276,420 | (2,164,027) | 4,355,627 | 79,207 |
| 2S PWF | PUBLIC WORKS/TRANS & COMMERCE SRF | 11,857,193 | 13,051,478 | 1,194,285 | 13,166,133 | 114,655 |
| 7E GIF | GIFT FUND | | 75,000 | 75,000 | 75,000 | |
| Total Sources by Funds | | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

Program Summary

| | | | | | | |
|------------------------------|--|-------------------|-------------------|------------------|-------------------|----------------|
| CIO | CLEAN AIR | 781,857 | 858,062 | 76,205 | 865,306 | 7,244 |
| CIP | CLIMATE CHANGE/ENERGY | 3,179,097 | 754,945 | (2,424,152) | 771,656 | 16,711 |
| CIG | ENVIRONMENT | 7,261,554 | 8,060,746 | 799,192 | 8,170,088 | 109,342 |
| CIU | ENVIRONMENT-OUTREACH | 219,521 | 218,688 | (833) | 223,962 | 5,274 |
| CIQ | ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT | 173,709 | 173,569 | (140) | 179,652 | 6,083 |
| CIR | GREEN BUILDING | 383,130 | 478,322 | 95,192 | 490,941 | 12,619 |
| CIS | RECYCLING | 4,760,233 | 5,198,426 | 438,193 | 5,195,760 | (2,666) |
| CIT | TOXICS | 1,500,874 | 1,611,516 | 110,642 | 1,649,093 | 37,577 |
| BA1 | URBAN FORESTRY | 37,665 | 48,624 | 10,959 | 50,302 | 1,678 |
| Total Uses by Program | | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 4,710,128 | 4,910,806 | 200,678 | 4,941,132 | 30,326 |
| 013 | MANDATORY FRINGE BENEFITS | 2,567,782 | 2,710,818 | 143,036 | 2,922,762 | 211,944 |
| 020 | OVERHEAD | 614,848 | 541,648 | (73,200) | 528,676 | (12,972) |
| 021 | NON PERSONNEL SERVICES | 4,357,241 | 2,366,379 | (1,990,862) | 2,366,379 | (934) |
| 038 | CITY GRANT PROGRAMS | 950,000 | 1,133,000 | 183,000 | 1,132,066 | |
| 040 | MATERIALS & SUPPLIES | 227,056 | 318,349 | 91,293 | 318,349 | |
| 06P | PROGRAMMATIC PROJECTS | 1,394,486 | 1,348,238 | (46,248) | 1,348,238 | |
| 081 | SERVICES OF OTHER DEPTS | 3,476,099 | 3,278,686 | (197,413) | 3,274,179 | (4,507) |
| 095 | INTRAUND TRANSFERS OUT | 2,891,272 | 2,890,157 | (1,115) | 2,890,157 | |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | | 794,974 | 794,974 | 764,979 | (29,995) |
| ELU | TRANSFER ADJUSTMENTS-USES | (2,891,272) | (2,890,157) | 1,115 | (2,890,157) | |
| Total Uses by Character | | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

Department: ENV : ENVIRONMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---|-------------------|-------------------|------------------|-------------------|----------------|
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 553,055 | 536,135 | (16,920) | 540,921 | 4,786 |
| 49102 | SF TRANSPORTATION AUTHORITY | 418,611 | 382,464 | (36,147) | 382,464 | |
| 49999 | OTHER LOCAL/REGIONAL GRANTS | | 290,440 | 290,440 | 290,440 | |
| 60148 | SOLID WASTE IMPOUND ACCOUNT FEE | 8,433,868 | 9,191,478 | 757,610 | 9,501,133 | 309,655 |
| 60201 | CIGARETTE LITTER ABATEMENT FEE | 2,450,000 | 2,450,000 | | 2,450,000 | |
| 78101 | GIFTS AND BEQUESTS | | 75,000 | 75,000 | 75,000 | |
| 79999 | OTHER NON-OPERATING REVENUE | 4,132,282 | 1,521,443 | (2,610,839) | 1,620,864 | 99,421 |
| 865AC | EXP REC FR AIRPORT (AAO) | 5,000 | | (5,000) | | |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 146,586 | 296,586 | 150,000 | 146,586 | (150,000) |
| 865CP | EXP REC FR CITY PLANNING (AAO) | | 70,000 | 70,000 | | (70,000) |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 18,529 | 18,529 | | 18,529 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 18,529 | 18,529 | | 18,529 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 19,046 | 19,046 | | 19,046 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 800,000 | 1,100,000 | 300,000 | 1,100,000 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 44,046 | 44,046 | | 44,046 | |
| 865UC | EXP REC FR PUC (AAO) | 749,048 | 749,566 | 518 | 749,566 | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 509,040 | 597,839 | 88,799 | 597,839 | |
| 875UL | EXP REC FR LIGHT HEAT & POWER (NON-AAO) | | 25,000 | 25,000 | 25,000 | |
| 9502S | ITI FR 2S/PWF-PUBLIC WORKS FUND | 2,891,272 | 2,890,157 | (1,115) | 2,890,157 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | | 16,797 | 16,797 | 16,797 | |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | (2,891,272) | (2,890,157) | 1,115 | (2,890,157) | |
| Total Sources by Funds | | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

Uses of Funds Detail Appropriation**OPERATING:****2S ENV ANP: ENV-OPERATING-NON-PROJECT FUND**

| | | | | | | |
|-----------------------------|---------------------------|------------------|------------------|----------------|------------------|---------------|
| 001 | SALARIES | 1,137,883 | 1,269,438 | 131,555 | 1,286,159 | 16,721 |
| 013 | MANDATORY FRINGE BENEFITS | 724,994 | 803,357 | 78,363 | 869,664 | 66,307 |
| 021 | NON PERSONNEL SERVICES | 573,936 | 536,932 | (37,004) | 536,932 | |
| 040 | MATERIALS & SUPPLIES | 48,323 | 44,787 | (3,536) | 44,787 | |
| 081 | SERVICES OF OTHER DEPTS | 261,970 | 247,308 | (14,662) | 238,701 | (8,607) |
| SUB-TOTAL 2S ENV ANP | | 2,747,106 | 2,901,822 | 154,716 | 2,976,243 | 74,421 |

Department: ENV : ENVIRONMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****2S PWF CLA: CIGARETTE LITTER ABATEMENT FUND**

081 SERVICES OF OTHER DEPTS

2,450,000

2,450,000

SUB-TOTAL 2S PWF CLA**2,450,000****2,450,000****2S PWF SWN: SOLID WASTE NON-PROJECT**

001 SALARIES

2,200,662

341,932

2,575,845

33,251

013 MANDATORY FRINGE BENEFITS

1,288,761

185,586

1,600,394

126,047

020 OVERHEAD

12,025

169,219

181,244

021 NON PERSONNEL SERVICES

1,325,989

168,519

1,494,508

(934)

038 CITY GRANT PROGRAMS

950,000

183,000

1,132,066

040 MATERIALS & SUPPLIES

78,733

4,136

82,869

081 SERVICES OF OTHER DEPTS

659,751

(205,933)

455,676

1,858

095 INTRAFUND TRANSFERS OUT

2,891,272

(1,115)

2,890,157

(567)

098 UNAPPROPRIATED REVENUE-DESIGNATED

303,941

303,941

303,374

ELU TRANSFER ADJUSTMENTS-USES

(2,891,272)

1,115

(2,890,157)

SUB-TOTAL 2S PWF SWN**6,515,921****1,150,400****7,825,976****159,655****SUB-TOTAL OPERATING****13,018,143****1,305,116****13,725,219****234,076****CONTINUING PROJECTS:****2S ENV CPR: ENV-CONTINUING PROJECTS**

PATCOP AIR TRAVEL CARBON OFFSET PROGRAM

80,000

85,559

165,559

SUB-TOTAL 2S ENV CPR**80,000****85,559****165,559****2S PWF SWP: SOLID WASTE PROJECTS**

ENVNOW ENVIRONMENT NOW PROGRAM

2,891,272

43,885

2,890,157

(45,000)

SUB-TOTAL 2S PWF SWP**2,891,272****43,885****2,890,157****(45,000)****SUB-TOTAL CONTINUING PROJECTS****2,971,272****129,444****3,055,716****(45,000)****GRANTS:****2S ENV GNC: GRANTS; NON-PROJECT; CONTINUING**

EVBOTL OUTREACH FOR BOTTLE AND CANS

204,703

(29)

209,460

4,786

EVCAGG CLIMATE ADAPTATION GRANT

75,245

75,245

75,245

EVCAGR CLEAN AIR GRANT

42,366

42,366

42,366

EVCBEP COMMERCIAL BUILDINGS ENERGY PERFORMANCE

120,000

120,000

120,000

EVCBPP COMMUTER BENEFIT PROMOTION

59,404

1,008

60,412

EVCCCC CLEAN CITIES COORDINATOR COUNCIL

4,073

4,073

4,073

Department: ENV : ENVIRONMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| GRANTS: | | 2S ENV GNC: GRANTS; NON-PROJECT; CONTINUING | 26,475 | 26,475 | 26,475 | 4,786 |
|----------------------------------|--|---|-------------------|--------------------|-------------------|----------------|
| EVCCCF | DOE CLEAN CITIES(DOE-BAAQMD SPLT)FY13-14 | 26,475 | 26,475 | 26,475 | 4,786 | 4,786 |
| EVCCCL | BAAQMD CLEAN CITIES(DOE-BAAQMD SPL)13-14 | 24,439 | 24,439 | 24,439 | 4,786 | 4,786 |
| EVCCSP | DOE CLEAN CITIES SUPPORT PROJECT | 30,402 | 30,402 | 30,402 | 4,786 | 4,786 |
| EVCLIM | CLIMATE GRANT | 31,956 | 31,956 | 31,956 | 4,786 | 4,786 |
| EVNPSP | DOE-NPS TRANSPORTATION PROJECT | 20,366 | 20,366 | 20,366 | 4,786 | 4,786 |
| EVOBAG | ONE BAY AREA GRANT | 20,873 | 20,873 | 20,873 | 4,786 | 4,786 |
| EVOILB | CIWMB USED OIL GRANT | 225,706 | (14,319) | 225,706 | 4,786 | 4,786 |
| EVPGEB | ENERGY WATCH PG&E CONTRACT | 2,725,000 | (2,725,000) | | 4,786 | 4,786 |
| EVPKBP | PROP K BICYCLE PROGRAM #143.906031 | 31,674 | 31,674 | 31,674 | 4,786 | 4,786 |
| EVPKER | PROP K EMERGENCY RIDE HOME #143.906030 | 18,573 | 18,573 | 18,573 | 4,786 | 4,786 |
| EVPKRS | PROP K RIDESHARE | 36,106 | 36,106 | 36,106 | 4,786 | 4,786 |
| EVPRPK | CLEAN AIR PROJECTS | 164,632 | (119,089) | 164,632 | 4,786 | 4,786 |
| EVSFCC | CLEAN CITIES COALITION | 25,002 | (25,002) | | 4,786 | 4,786 |
| EVTDCS | TRANSPORTATION DEMAND MGMT MTC | 71,067 | (4,419) | 71,067 | 4,786 | 4,786 |
| | SUB-TOTAL 2S ENV GNC | 3,613,341 | 1,209,039 | (2,404,302) | 1,213,825 | 4,786 |
| 7E GIF GIF: ETF-GIFT FUND | | | | | | |
| EVGIFT | ENVIRONMENT-GIFTS | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| | SUB-TOTAL 7E GIF GIF | 75,000 | 75,000 | 75,000 | 75,000 | 75,000 |
| SUB-TOTAL GRANTS | | 3,613,341 | 1,284,039 | (2,329,302) | 1,288,825 | 4,786 |
| Total Uses of Funds | | 18,297,640 | 17,402,898 | (494,742) | 17,586,760 | 193,862 |

Department: ETH : ETHICS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------|------------------|------------------|----------------|------------------|---------------|
| 1G AGF | GENERAL FUND | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |
| Total Sources by Funds | | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |

Program Summary

| | | | | | | |
|------------------------------|------------------------|------------------|------------------|----------------|------------------|---------------|
| FFF | ELECTION CAMPAIGN FUND | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| FET | ETHICS COMMISSION | 2,256,239 | 2,453,391 | 197,152 | 2,543,049 | 89,658 |
| Total Uses by Program | | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|------------------|------------------|----------------|------------------|---------------|
| 001 | SALARIES | 1,375,980 | 1,488,011 | 112,031 | 1,517,275 | 29,264 |
| 013 | MANDATORY FRINGE BENEFITS | 558,860 | 639,045 | 80,185 | 700,265 | 61,220 |
| 021 | NON PERSONNEL SERVICES | 136,744 | 136,744 | | 136,744 | |
| 038 | CITY GRANT PROGRAMS | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| 040 | MATERIALS & SUPPLIES | 15,466 | 13,466 | (2,000) | 13,466 | |
| 081 | SERVICES OF OTHER DEPTS | 169,189 | 176,125 | 6,936 | 175,299 | (826) |
| Total Uses by Character | | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--------------------------------------|------------------|------------------|----------------|------------------|---------------|
| 20710 | LOBBYIST REGISTRATION FEE | 27,000 | 27,000 | | 27,000 | |
| 20711 | CAMPAIGN CONSULTANT REGISTRATION FEE | 18,000 | 18,000 | | 18,000 | |
| 25510 | CAMPAIGN DISCLOSURE FINES | 50,000 | 50,000 | | 50,000 | |
| 25520 | LOBBY FINES | 1,000 | 1,000 | | 1,000 | |
| 25521 | CAMPAIGN CONSULTANT FINES | 1,000 | 1,000 | | 1,000 | |
| 25530 | ECONOMIC INTEREST FINES | 1,000 | 1,000 | | 1,000 | |
| 25590 | OTHER ETHICS FINES | 1,000 | 1,000 | | 1,000 | |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 1,000 | 1,000 | | 1,000 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 4,000,000 | 2,000,000 | (2,000,000) | | (2,000,000) |
| GFS (1) | GENERAL FUND SUPPORT | 55,547 | 2,256,950 | 2,201,403 | 4,349,444 | 2,092,494 |
| Total Sources by Funds | | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ETH : ETHICS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|-----------------------------|------------------|------------------|----------------|------------------|---------------|
| 001 | SALARIES | 1,375,980 | 1,488,011 | 112,031 | 1,517,275 | 29,264 |
| 013 | MANDATORY FRINGE BENEFITS | 558,860 | 639,045 | 80,185 | 700,265 | 61,220 |
| 021 | NON PERSONNEL SERVICES | 136,744 | 136,744 | | 136,744 | |
| 040 | MATERIALS & SUPPLIES | 15,466 | 13,466 | (2,000) | 13,466 | |
| 081 | SERVICES OF OTHER DEPTS | 169,189 | 176,125 | 6,936 | 175,299 | (826) |
| | SUB-TOTAL 1G AGF AAA | 2,256,239 | 2,453,391 | 197,152 | 2,543,049 | 89,658 |
| | SUB-TOTAL OPERATING | 2,256,239 | 2,453,391 | 197,152 | 2,543,049 | 89,658 |

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | | |
|--------|--------------------------------------|------------------|------------------|----------------|------------------|---------------|
| PEC003 | PUBLIC FINANCING OF ELECTION- MAYOR | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| | SUB-TOTAL 1G AGF ACP | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| | SUB-TOTAL CONTINUING PROJECTS | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| | Total Uses of Funds | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |

Department: FAM : FINE ARTS MUSEUM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|----------------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 13,018,703 | 14,001,060 | 982,357 | 14,724,218 | 723,158 |
| 2S CRF | CULTURE & RECREATION SPEC REV FD | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| Total Sources by Funds | | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

Program Summary

| | | | | | | |
|------------------------------|-------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| EEB | ADMISSIONS | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| EEC | OPER & MAINT OF MUSEUMS | 13,018,703 | 14,001,060 | 982,357 | 14,724,218 | 723,158 |
| Total Uses by Program | | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 001 | SALARIES | 7,578,592 | 8,094,709 | 516,117 | 8,191,346 | 96,637 |
| 013 | MANDATORY FRINGE BENEFITS | 3,054,568 | 3,320,108 | 265,540 | 3,570,530 | 250,422 |
| 020 | OVERHEAD | 161,451 | 117,008 | (44,443) | 117,008 | |
| 021 | NON PERSONNEL SERVICES | 2,248,383 | 2,062,507 | (185,876) | 2,067,658 | 5,151 |
| 040 | MATERIALS & SUPPLIES | 39,600 | 39,400 | (200) | 39,400 | |
| 060 | CAPITAL OUTLAY | 631,497 | 823,259 | 191,762 | 1,105,933 | 282,674 |
| 06F | FACILITIES MAINTENANCE | 150,000 | 158,000 | 8,000 | 166,000 | 8,000 |
| 081 | SERVICES OF OTHER DEPTS | 2,385,379 | 2,531,719 | 146,340 | 2,643,917 | 112,198 |
| Total Uses by Character | | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|------------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 12210 | HOTEL ROOM TAX | 5,620,000 | (5,620,000) | | | |
| 62851 | MUSEUM EXHIBITION ADMISSION | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| 865AC | EXP REC FR AIRPORT (AAO) | 154,000 | 154,000 | | 154,000 | |
| 875AC | EXP REC FR AIRPORT (NON-AAO) | | 25,000 | 25,000 | 25,000 | |
| GFS (1) | GENERAL FUND SUPPORT | 7,244,703 | 13,822,060 | 6,577,357 | 14,545,218 | 723,158 |
| Total Sources by Funds | | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: FAM : FINE ARTS MUSEUM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 001 | SALARIES | 6,522,424 | 6,879,735 | 357,311 | 6,970,639 | 90,904 |
| 013 | MANDATORY FRINGE BENEFITS | 2,737,626 | 2,971,570 | 233,944 | 3,200,952 | 229,382 |
| 021 | NON PERSONNEL SERVICES | 557,777 | 602,777 | 45,000 | 602,777 | |
| 040 | MATERIALS & SUPPLIES | 34,000 | 34,000 | | 34,000 | |
| 081 | SERVICES OF OTHER DEPTS | 2,385,379 | 2,531,719 | 146,340 | 2,643,917 | 112,198 |
| | SUB-TOTAL 1G AGF AAA | 12,237,206 | 13,019,801 | 782,595 | 13,452,285 | 432,484 |
| | SUB-TOTAL OPERATING | 12,237,206 | 13,019,801 | 782,595 | 13,452,285 | 432,484 |

ANNUAL PROJECTS:**1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | | |
|--------|----------------------------------|----------------|----------------|------------------|----------------|--------------|
| FFA06F | FAM FACILITY MAINTENANCE | | 158,000 | 158,000 | 166,000 | 8,000 |
| FFA214 | MISC FAC MAINT PROJ | 781,497 | | (781,497) | | |
| | SUB-TOTAL 1G AGF AAP | 781,497 | 158,000 | (623,497) | 166,000 | 8,000 |
| | SUB-TOTAL ANNUAL PROJECTS | 781,497 | 158,000 | (623,497) | 166,000 | 8,000 |

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|--------|-----------------------------|--|----------------|----------------|------------------|----------------|
| CFA06R | FAM FACILITY RENEWAL | | 823,259 | 823,259 | 1,105,933 | 282,674 |
| | SUB-TOTAL 1G AGF ACP | | 823,259 | 823,259 | 1,105,933 | 282,674 |

2S CRF RPD: MUSEUMS ADMISSION FUND

| | | | | | | |
|--------|-----------------------------|------------------|------------------|-----------------|------------------|---------------|
| PFAADM | FINE ARTS OPERATING REV/EXP | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| | SUB-TOTAL 2S CRF RPD | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |

SUB-TOTAL CONTINUING PROJECTS:

| | | | | | | |
|--|----------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| | | 3,230,767 | 3,968,909 | 738,142 | 4,283,507 | 314,598 |
| | Total Uses of Funds | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

Department: FIR : FIRE DEPARTMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|---------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| 1G AGF | GENERAL FUND | 301,738,378 | 309,457,307 | 7,718,929 | 320,773,580 | 11,316,273 |
| 5A AAA | SFIA-OPERATING FUND | 20,985,351 | 21,507,954 | 522,603 | 22,031,475 | 523,521 |
| 5P AAA | PORT-OPERATING FUND | 3,349,084 | 3,340,843 | (8,241) | 3,407,560 | 66,717 |
| Total Sources by Funds | | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |

Program Summary

| | | | | | | |
|------------------------------|-----------------------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| AAD | ADMINISTRATION & SUPPORT SERVICES | 32,864,218 | 33,013,379 | 149,161 | 33,907,633 | 894,254 |
| AFC | CUSTODY | 715,735 | 1,621,500 | 905,765 | 2,555,500 | 934,000 |
| AGE | FIRE GENERAL | 1,278,096 | 1,455,251 | 177,155 | 1,358,000 | (97,251) |
| AEC | FIRE SUPPRESSION | 275,128,440 | 281,241,048 | 6,112,608 | 290,868,254 | 9,627,206 |
| API | PREVENTION & INVESTIGATION | 11,919,164 | 12,618,199 | 699,035 | 13,171,984 | 553,785 |
| ATR | TRAINING | 4,167,160 | 4,256,727 | 89,567 | 4,351,244 | 94,517 |
| AEH | WORK ORDER SERVICES | | 100,000 | 100,000 | | (100,000) |
| Total Uses by Program | | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| 001 | SALARIES | 236,696,105 | 237,922,604 | 1,226,499 | 240,524,203 | 2,601,599 |
| 013 | MANDATORY FRINGE BENEFITS | 59,664,074 | 64,376,474 | 4,712,400 | 71,375,959 | 6,999,485 |
| 020 | OVERHEAD | 126,727 | 111,485 | (15,242) | 111,485 | |
| 021 | NON PERSONNEL SERVICES | 1,997,190 | 2,297,011 | 299,821 | 2,197,011 | (100,000) |
| 038 | CITY GRANT PROGRAMS | | 100,000 | 100,000 | | (100,000) |
| 040 | MATERIALS & SUPPLIES | 5,593,776 | 4,953,231 | (640,545) | 4,945,231 | (8,000) |
| 060 | CAPITAL OUTLAY | 3,802,107 | 5,777,805 | 1,975,698 | 7,039,745 | 1,261,940 |
| 069 | PROJECT CARRYFORWARD BUDGETS ONLY | | | | 933,000 | 933,000 |
| 06F | FACILITIES MAINTENANCE | 615,735 | 889,000 | 273,265 | 973,000 | 84,000 |
| 06P | PROGRAMMATIC PROJECTS | | 377,155 | 377,155 | | (377,155) |
| 081 | SERVICES OF OTHER DEPTS | 17,577,099 | 17,501,339 | (75,760) | 18,112,981 | 611,642 |
| 091 | OPERATING TRANSFERS OUT | 1,840,503 | 1,868,641 | 28,138 | 1,868,641 | |
| 095 | INTRAFUND TRANSFERS OUT | 3,164,000 | 589,000 | (2,575,000) | 589,000 | |
| ELU | TRANSFER ADJUSTMENTS-USES | (5,004,503) | (2,457,641) | 2,546,862 | (2,457,641) | |
| Total Uses by Character | | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |

Department: FIR : FIRE DEPARTMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Reserved Appropriations**CONTROLLER RESERVES:****OPERATING: 1G AGF AAA:**

040 MATERIALS & SUPPLIES

SUB-TOTAL CONTROLLER RESERVES**Total Reserved Appropriations**

| | | | |
|--|----------------|----------------|------------------|
| | 125,682 | 125,682 | (125,682) |
| | 125,682 | 125,682 | (125,682) |
| | 125,682 | 125,682 | (125,682) |

Sources of Funds Detail by Subobject

| | | | | | |
|-------|---|--------------|--------------|-----------|--------------|
| 20150 | MED. CANNABIS DISPENSARY APPLICATION FEE | 880 | 880 | | |
| 39899 | OTHER CITY PROPERTY RENTALS | 370,000 | 370,000 | | 880 |
| 44939 | FEDERAL DIRECT GRANT | 803,929 | 832,067 | | 370,000 |
| 44940 | US NAVY COOPERATIVE AGREEMENT | 1,036,574 | 1,036,574 | 28,138 | 832,067 |
| 48311 | PUBLIC SAFETY SALES TAX ALLOCATION | 39,483,500 | 43,418,000 | | 1,036,574 |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 1,500 | 1,500 | 3,934,500 | 44,937,000 |
| 60629 | FALSE ALARM RESPONSE FEE | 220,500 | 220,500 | | 1,500 |
| 60663 | FIRE PRE-APPLICATION PLAN REVIEW FEE | 70,400 | 88,550 | 18,150 | 220,500 |
| 60664 | FIRE WATER FLOW REQUEST FEE | 70,400 | 88,550 | 18,150 | 88,550 |
| 60667 | FIRE PLAN CHECKING | 3,836,000 | 4,400,000 | 564,000 | 88,550 |
| 60668 | FIRE INSPECTION FEES | 1,023,000 | 1,403,000 | 380,000 | 4,400,000 |
| 60670 | HIGH RISE FIRE INSPECTION FEE | 1,548,000 | 1,680,000 | 132,000 | 1,403,000 |
| 60671 | SFFD TX COLL RENEWAL FEE | 1,562,000 | 1,562,000 | | 1,680,000 |
| 60672 | SFFD ORIG FILING-POSTING FEE | 879,500 | 879,500 | | 1,562,000 |
| 60673 | FIRE CODE REINSPECTION FEE | 103,400 | 56,350 | (47,050) | 879,500 |
| 60674 | FIRE REFERRAL INSPECTION FEE | 124,300 | 138,000 | 13,700 | 56,350 |
| 60678 | FIRE OVERTIME SERVICE FEES | 1,000,000 | 1,150,000 | 150,000 | 138,000 |
| 60679 | FIRE RESIDENTIAL INSPECTION FEES | 571,009 | 571,009 | | 1,150,000 |
| 60699 | OTHER PUBLIC SAFETY CHARGES | 10,000 | 10,000 | | 571,009 |
| 65905 | INSURANCE NET REVENUE | 326,000 | 326,000 | | 10,000 |
| 65916 | AMBULANCE BILLINGS | 96,364,890 | 96,208,815 | (156,075) | 326,000 |
| 65917 | AMBULANCE CONTRACTUAL ADJUSTS & ALLOWANCE | (66,848,578) | (65,106,458) | 1,742,120 | 96,208,815 |
| 65999 | MISC HOSPITAL SERVICE REVENUE | 20,000 | 20,000 | | (65,106,458) |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 3,000 | 103,000 | 100,000 | 20,000 |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 150,000 | 150,000 | | 5,000 |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 89,840 | 94,117 | 4,277 | 150,000 |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 3,789,951 | 3,922,600 | 132,649 | 94,117 |
| | | | | | 3,922,600 |

Department: FIR : FIRE DEPARTMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| 9302R | OTTI FR 25/PPF-PUBLIC PROTECTION FUND | 1,840,503 | 1,868,641 | 28,138 | 1,868,641 | |
| 9501G | ITI FR 1G-GENERAL FUND | 3,164,000 | 589,000 | (2,575,000) | 589,000 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 8,272,000 | | (8,272,000) | | |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | 11,057,932 | 22,391,159 | 11,333,227 | 22,981,734 | 590,575 |
| GFS (1) | GENERAL FUND SUPPORT | 215,128,383 | 215,832,753 | 704,370 | 225,728,026 | 9,895,273 |
| Total Sources by Funds | | 326,072,813 | 334,306,107 | 8,233,294 | 346,212,955 | 11,906,848 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----------------------------|---------------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| 001 | SALARIES | 217,946,538 | 218,984,444 | 1,037,906 | 221,549,996 | 2,565,552 |
| 013 | MANDATORY FRINGE BENEFITS | 54,515,834 | 58,887,912 | 4,372,078 | 65,333,519 | 6,445,607 |
| 021 | NON PERSONNEL SERVICES | 1,546,778 | 1,896,599 | 349,821 | 1,896,599 | (8,000) |
| 040 | MATERIALS & SUPPLIES | 4,364,130 | 3,873,585 | (490,545) | 3,865,585 | 965,036 |
| 060 | CAPITAL OUTLAY | 2,560,011 | 3,903,209 | 1,343,198 | 4,868,245 | 611,329 |
| 081 | SERVICES OF OTHER DEPTS | 17,567,610 | 17,491,161 | (76,449) | 18,102,490 | |
| 095 | INTRA FUND TRANSFERS OUT | 3,164,000 | 589,000 | (2,575,000) | 589,000 | |
| ELU | TRANSFER ADJUSTMENTS-USES | (3,164,000) | (589,000) | 2,575,000 | (589,000) | |
| SUB-TOTAL 1G AGF AAA | | 298,500,901 | 305,036,910 | 6,536,009 | 315,616,434 | 10,579,524 |

5A AAA AAA: SFIA-OPERATING-NON-PROJ-CONTROLLED FD

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 001 | SALARIES | 16,431,297 | 16,616,915 | 185,618 | 16,651,280 | 34,365 |
| 013 | MANDATORY FRINGE BENEFITS | 4,554,054 | 4,891,039 | 336,985 | 5,380,195 | 489,156 |
| SUB-TOTAL 5A AAA AAA | | 20,985,351 | 21,507,954 | 522,603 | 22,031,475 | 523,521 |

5P AAA AAA: PORT-OPERATING-NON-PROJ-CONTROLLED FD

| | | | | | | |
|-----------------------------|---------------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| 001 | SALARIES | 2,318,270 | 2,321,245 | 2,975 | 2,322,927 | 1,682 |
| 013 | MANDATORY FRINGE BENEFITS | 594,186 | 597,523 | 3,337 | 662,245 | 64,722 |
| 020 | OVERHEAD | 126,727 | 111,485 | (15,242) | 111,485 | |
| 021 | NON PERSONNEL SERVICES | 300,412 | 300,412 | | 300,412 | 313 |
| 081 | SERVICES OF OTHER DEPTS | 9,489 | 10,178 | 689 | 10,491 | |
| SUB-TOTAL 5P AAA AAA | | 3,349,084 | 3,340,843 | (8,241) | 3,407,560 | 66,717 |
| SUB-TOTAL OPERATING | | 322,835,336 | 329,885,707 | 7,050,371 | 341,055,469 | 11,169,762 |

Department: FIR : FIRE DEPARTMENT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**ANNUAL PROJECTS:****1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | | |
|--------|--------------------------------------|------------------|------------------|----------------|------------------|---------------|
| CFC114 | ESER2 PLANNING - FIRE DEPARTMENT | 100,000 | | (100,000) | | |
| CFC115 | FIR - WASHER EXTRACTOR INSTALLATION | 215,735 | | (215,735) | | |
| FFC06F | FIR - FACILITIES MAINTENANCE | | 889,000 | 889,000 | 973,000 | 84,000 |
| FFC293 | VARIOUS FACILITY MAINTENANCE PROJECT | 400,000 | | (400,000) | | |
| PFC130 | FIREFIGHTER UNIFORMS & TURNOUTS | 1,079,646 | 1,079,646 | | 1,079,646 | |
| | SUB-TOTAL 1G AGF AAP | 1,795,381 | 1,968,646 | 173,265 | 2,052,646 | 84,000 |
| | SUB-TOTAL ANNUAL PROJECTS | 1,795,381 | 1,968,646 | 173,265 | 2,052,646 | 84,000 |

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|--------|---|------------------|------------------|----------------|------------------|----------------|
| CFC067 | FIR - ENHANCEMENTS | 100,000 | | 100,000 | | (100,000) |
| CFC06R | FIR - FACILITY RENEWAL | 632,500 | | 632,500 | 1,582,500 | 950,000 |
| PFC007 | FIRE DEPARTMENT ON-LINE TRAINING | 300,000 | | (300,000) | | |
| PFC008 | FIRE DEPARTMENT PUBLIC SAFETY BLDG FF&E | 377,155 | | 377,155 | 433,000 | (377,155) |
| PFC009 | FIRE DEPARTMENT VEHICLE MODEM PROJECT | | | | 500,000 | 433,000 |
| PFC010 | FIRE DEPARTMENT INCIDENT DISPLAY BOARDS | | | | | 500,000 |
| PFC012 | MARINE EARTHQUAKE MEMORIAL PROJECT | | | | | (100,000) |
| PFC200 | FIRE PREVENTION VEHICLE REPLACEMENT | 164,000 | 100,000 | 100,000 | 164,000 | |
| PFC300 | EMS EQUIPMENT REPLACEMENT | 978,096 | 978,096 | | 425,000 | (553,096) |
| | SUB-TOTAL 1G AGF ACP | 1,442,096 | 2,351,751 | 909,655 | 3,104,500 | 752,749 |
| | SUB-TOTAL CONTINUING PROJECTS | 1,442,096 | 2,351,751 | 909,655 | 3,104,500 | 752,749 |

WORK ORDERS/OVERHEAD:**1G AGF WOF: GENERAL FUND WORK ORDER FUND**

| | | | | | | |
|-------|---------------------------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| FIR99 | FIRE GENERAL | 100,000 | | 100,000 | | (100,000) |
| | SUB-TOTAL 1G AGF WOF | 100,000 | 100,000 | 100,000 | (100,000) | (100,000) |
| | SUB-TOTAL WORK ORDERS/OVERHEAD | 100,000 | 100,000 | 100,000 | (100,000) | (100,000) |
| | Total Uses of Funds | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,510 |

Department: GEN : GENERAL CITY RESPONSIBILITY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|---|--------------------|--------------------|--------------------|--------------------|-------------------|
| 1G AGF | GENERAL FUND | 424,661,101 | 571,855,025 | 147,193,924 | 590,153,631 | 18,298,606 |
| 4D GOB | GENERAL OBLIGATION BOND FUND | 171,601,000 | 249,667,265 | 78,066,265 | 242,734,461 | (6,932,804) |
| 4D ODS | OTHER DEBT SERVICE FUNDS | 266,492 | 143,246 | (123,246) | 10,000 | (133,246) |
| 6I FCF | FINANCE CORP INTERNAL SERVICE FUNDS | 10,443,388 | | (10,443,388) | | |
| 7R RHC | RETIREE HEALTH CARE TRUST FUND - PROP B | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| Total Sources by Funds | | 617,441,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |

Program Summary

| | | | | | | |
|------------------------------|-------------------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| FCZ | GENERAL CITY RESPONSIBILITIES | 606,221,981 | 820,915,536 | 214,693,555 | 832,148,092 | 11,232,556 |
| AML | INDIGENT DEFENSE/GRAND JURY | 750,000 | 750,000 | | 750,000 | |
| FHC | RETIREE HEALTH CARE - PROP B | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| Total Uses by Program | | 617,141,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |

Character Summary

| | | | | | | |
|--------------------------------|---|--------------------|--------------------|--------------------|--------------------|-------------------|
| 013 | MANDATORY FRINGE BENEFITS | 62,654,915 | 58,313,112 | (4,341,803) | 63,413,262 | 5,100,150 |
| 021 | NON PERSONNEL SERVICES | 13,755,074 | 12,539,679 | (1,215,395) | 12,539,679 | |
| 038 | CITY GRANT PROGRAMS | 10,039,200 | | (10,039,200) | | |
| 060 | CAPITAL OUTLAY | 14,070,388 | 4,068,390 | (10,001,998) | 3,744,490 | (323,900) |
| 06P | PROGRAMMATIC PROJECTS | | 500,000 | 500,000 | | (500,000) |
| 070 | DEBT SERVICE | 171,867,492 | 249,846,621 | 77,979,129 | 244,759,981 | (5,086,640) |
| 081 | SERVICES OF OTHER DEPTS | 13,759,635 | 14,552,989 | 793,354 | 15,791,930 | 1,238,941 |
| 091 | OPERATING TRANSFERS OUT | 106,472,081 | 194,344,233 | 87,872,152 | 184,101,317 | (10,242,916) |
| 095 | INTRA FUND TRANSFERS OUT | 162,819,696 | 222,390,012 | 59,570,316 | 256,281,933 | 33,891,921 |
| 096 | UNAPPROPRIATED REVENUE-CHARTER RESERVES | 17,800,000 | 15,895,000 | (1,905,000) | 14,377,000 | (1,518,000) |
| 097 | UNAPPROPRIATED REVENUE RETAINED | 24,100,000 | 26,600,000 | 2,500,000 | 27,330,000 | 730,000 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 19,803,500 | 39,397,136 | 19,593,636 | 32,010,044 | (7,387,092) |
| Total Uses by Character | | 617,141,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|------------------------------------|-------------|-------------|------------|-------------|-------------|
| 10999 | UNALLOCATED GENERAL PROPERTY TAXES | 170,851,000 | 228,330,977 | 57,479,977 | 221,480,173 | (6,850,804) |
| 25920 | PENALTIES | | | | 15,279,147 | 15,279,147 |
| 30150 | INTEREST EARNED - POOLED CASH | 180,000 | 281,636 | 101,636 | 451,544 | 169,908 |

Department: GEN : GENERAL CITY RESPONSIBILITY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|--------------------|--------------------|--------------------|--------------------|-------------------|
| 48111 | HOMEOWNERS PROP TAX RELIEF | 750,000 | 750,000 | | | |
| 70201 | PROPOSITION B RET HEALTH CARE PRETAX | 6,660,000 | 11,000,000 | 4,340,000 | 750,000 | 3,000,000 |
| 70211 | FRINGE-PROP B RET HEALTH CARE-CITY SHARE | 3,330,000 | 5,500,000 | 2,170,000 | 14,000,000 | 1,500,000 |
| 80111 | PROCEEDS FROM SALE OF BONDS-FACE AMOUNT | 10,443,388 | | (10,443,388) | 7,000,000 | |
| 84901 | RETURN OF EXCESS DEPOSITS-FISCAL AGENTS | 627,000 | 1,104,500 | 477,500 | | (344,500) |
| 9301G | OTTI FR 1G-GENERAL FUND | 266,492 | 133,246 | (133,246) | 760,000 | (133,246) |
| 9302N | OTTI FR 2S/NDP-NEIGHBORHOOD DEV FD | | 10,000 | 10,000 | | |
| 9305L | OTTI FR 5L-LAGUNA HONDA HOSPITAL FUNDS | | | | 10,000 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | | 20,586,288 | 20,586,288 | 2,250,393 | 2,250,393 |
| GFS (1) | GENERAL FUND SUPPORT | 424,034,101 | 570,750,525 | 146,716,424 | 2,974,748 | (17,611,540) |
| Total Sources by Funds | | 617,141,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|-----------------------------|-----------------------------------|--------------------|--------------------|--------------------|-------------------|
| 013 | MANDATORY FRINGE BENEFITS | 58,313,112 | (4,341,803) | 63,413,262 | 5,100,150 |
| 021 | NON PERSONNEL SERVICES | 11,910,074 | (1,215,395) | 10,694,679 | |
| 038 | CITY GRANT PROGRAMS | 10,039,200 | (10,039,200) | | |
| 060 | CAPITAL OUTLAY | 627,000 | 477,500 | 760,000 | (344,500) |
| 081 | SERVICES OF OTHER DEPTS | 11,269,422 | 723,354 | 12,578,363 | 1,308,941 |
| 091 | OPERATING TRANSFERS OUT | 194,344,233 | 87,872,152 | 184,101,317 | (10,242,916) |
| 095 | INTRA-FUND TRANSFERS OUT | 162,819,696 | 59,570,316 | 256,281,933 | 33,891,921 |
| 097 | UNAPPROPRIATED REVENUE RETAINED | 24,100,000 | 2,500,000 | 27,330,000 | 730,000 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 9,856,000 | (9,856,000) | | |
| SUB-TOTAL 1G AGF AAA | | 399,025,034 | 125,690,924 | 555,159,554 | 30,443,596 |

4D GOB GOB: GENERAL OBLIGATION BOND FUND

| | | | | | |
|-----------------------------|--------------|--------------------|-------------------|--------------------|--------------------|
| 070 | DEBT SERVICE | 171,601,000 | 57,479,977 | 222,230,173 | (6,850,804) |
| SUB-TOTAL 4D GOB GOB | | 171,601,000 | 57,479,977 | 222,230,173 | (6,850,804) |

4D GOB TSR: TOBACCO SETTLEMENT REVENUE FOR DEBT SVC

| | | | | | |
|-----------------------------|--------------|-------------------|-------------------|-------------------|-----------------|
| 070 | DEBT SERVICE | 20,586,288 | 20,586,288 | 20,504,288 | (82,000) |
| SUB-TOTAL 4D GOB TSR | | 20,586,288 | 20,586,288 | 20,504,288 | (82,000) |

Department: GEN : GENERAL CITY RESPONSIBILITY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|--|--------------------|--------------------|---------------------|
| OPERATING: | | | | |
| 4D ODS LNF: GENERAL CITY LOAN FUND | | | | |
| 070 | DEBT SERVICE | 266,492 | 143,246 | (123,246) |
| | SUB-TOTAL 4D ODS LNF | 266,492 | 143,246 | (123,246) |
| 7R RHC HCT: HEALTH CARE - PROP B TRUST FUND | | | | |
| 021 | NON PERSONNEL SERVICES | 170,000 | 170,000 | |
| 081 | SERVICES OF OTHER DEPTS | 52,500 | 122,500 | 70,000 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 9,947,500 | 16,489,136 | 6,541,636 |
| | SUB-TOTAL 7R RHC HCT | 10,170,000 | 16,781,636 | 6,611,636 |
| | SUB-TOTAL OPERATING | 581,062,526 | 791,308,105 | 210,245,579 |
| ANNUAL PROJECTS: | | | | |
| 1G AGF AAP: GF-ANNUAL PROJECT | | | | |
| PGEISC | INDIGENT DEFENSE SPECIAL CIRCUMSTANCES | 750,000 | 750,000 | |
| | SUB-TOTAL 1G AGF AAP | 750,000 | 750,000 | |
| | SUB-TOTAL ANNUAL PROJECTS | 750,000 | 750,000 | |
| CONTINUING PROJECTS: | | | | |
| 1G AGF ACP: GF-CONTINUING PROJECTS | | | | |
| PCOBIP | BUDGET IMPROVEMENT PROJECT | 500,000 | 500,000 | |
| PGEICMS | JUSTIS | 3,161,067 | 3,161,067 | |
| PGEIGEN | GENERAL RESERVE ADMIN CODE 10.60(B) | 22,908,000 | 22,908,000 | |
| PGEIPHR | PUBLIC HOUSING REBUILD FUND | 3,000,000 | 3,000,000 | |
| PGETIR | TECH & INFR MAINT/REPLACEMENT | 925,000 | 925,000 | |
| PUNBSR | BUDGET STABILIZATION RESERVE | 17,800,000 | 15,895,000 | (1,905,000) |
| | SUB-TOTAL 1G AGF ACP | 24,886,067 | 46,389,067 | 21,503,000 |
| 6I FCF ELR: EQUIPMENT LEASE REVENUE BOND | | | | |
| PMVE13 | SFFC EQUIPMENT LEASE REV - SERIES 2013 | 10,443,388 | 10,443,388 | |
| | SUB-TOTAL 6I FCF ELR | 10,443,388 | 10,443,388 | |
| | SUB-TOTAL CONTINUING PROJECTS | 35,329,455 | 46,389,067 | 11,059,612 |
| Total Uses of Funds | | | | |
| | | 617,141,981 | 838,447,172 | 221,305,191 |
| | | | 854,349,636 | 15,902,464 |
| | | | 834,244,077 | (12,144,990) |

Department: UNA : GENERAL FUND UNALLOCATED

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|--------------|-------------|-------------|-------------|--------------|
| 10110 | PROP TAX CURR YR-SECURED | 759,089,000 | 818,962,000 | 59,873,000 | 874,010,000 | 55,048,000 |
| 10120 | PROP TAX CURR YR-UNSECURED | 49,536,000 | 53,232,000 | 3,696,000 | 53,765,000 | 533,000 |
| 10230 | UNSECURED INSTL 5/8 YR PLAN | 383,000 | 384,000 | 1,000 | 384,000 | |
| 10310 | SUPP ASST SB813-CY SECURED | 8,538,000 | 7,157,000 | (1,381,000) | 6,710,000 | (447,000) |
| 10410 | SUPP ASST SB813-PY SECURED | 18,143,000 | 15,210,000 | (2,933,000) | 14,259,000 | (951,000) |
| 10912 | PROP TAX IN-LIEU OF SALES AND USE TAX | 39,062,000 | 42,054,000 | 2,992,000 | 43,526,000 | 1,472,000 |
| 10913 | PROP TAX IN-LIEU OF VEHICLE LICENSE FEE | 172,710,000 | 184,813,000 | 12,103,000 | 195,626,000 | 10,813,000 |
| 10920 | PROP TAX AB 1290 RDA PASSTHROUGH | 13,783,000 | 14,505,000 | 722,000 | 15,163,000 | 658,000 |
| 10930 | SB 813-5% ADMINISTRATIVE COST | 2,410,000 | 2,016,000 | (394,000) | 1,890,000 | (126,000) |
| 10943 | PENALTY/COSTS-REDEMPTION | 14,012,000 | 14,667,000 | 655,000 | 14,667,000 | |
| 11110 | PAYROLL TAX | 427,813,800 | 479,055,000 | 51,241,200 | 458,210,000 | (20,845,000) |
| 11115 | PAYROLL TAX - PRIOR PERIOD | 16,276,000 | 16,276,000 | | 16,276,000 | |
| 11220 | GROSS RECEIPTS TAX PROPOSITION E | | | | 50,911,000 | 50,911,000 |
| 11310 | BUSINESS REGISTRATION TAX | | | | 38,727,000 | 1,126,000 |
| 12110 | SALES & USE TAX | 8,716,000 | 37,601,000 | 28,885,000 | 3,961,000 | 4,399,000 |
| 12210 | HOTEL ROOM TAX | 121,736,000 | 125,697,000 | 3,961,000 | 130,096,000 | 15,140,000 |
| 12310 | GAS ELECTRIC STEAM USERS TAX | 170,195,100 | 273,930,000 | 103,734,900 | 289,070,000 | 838,000 |
| 12320 | TELEPHONE USERS TAX (LAND & MOBILE) | 42,015,000 | 41,916,000 | (99,000) | 42,754,000 | 965,000 |
| 12340 | WATER USERS TAX | 46,855,000 | 48,240,000 | 1,385,000 | 49,205,000 | 67,000 |
| 12410 | PARKING TAX | 3,030,000 | 3,359,000 | 329,000 | 3,426,000 | |
| 12510 | REAL PROPERTY TRANSFER TAX | 76,530,000 | 83,251,000 | 6,721,000 | 85,749,000 | 2,498,000 |
| 12910 | STADIUM ADMISSION TAX | 203,470,000 | 225,150,000 | 21,680,000 | 225,150,000 | |
| 12930 | ACCESS LINE TAX - CURRENT | 1,818,000 | 1,854,000 | 36,000 | 886,000 | (968,000) |
| 20610 | PGE ELECTRIC | 42,980,000 | 42,614,000 | (366,000) | 43,040,000 | 426,000 |
| 20620 | PGE GAS | 3,722,000 | 3,650,000 | (72,000) | 3,650,000 | |
| 20630 | CABLE TV FRANCHISE | 2,395,000 | 2,124,000 | (271,000) | 2,124,000 | |
| 20640 | STEAM FRANCHISE | 9,549,000 | 10,124,109 | 575,109 | 10,124,109 | |
| 25110 | TRAFFIC FINES - MOVING | 204,000 | 200,000 | (4,000) | 200,000 | |
| 30150 | INTEREST EARNED - POOLED CASH | 4,848,000 | 4,500,000 | (348,000) | 4,500,000 | |
| 35244 | JESSIE SQUARE GARAGE | 1,594,191 | 5,306,000 | 3,711,809 | 5,214,000 | (92,000) |
| 45CAP | CAPITAL CONTRIBUTIONS-STATE | 1,300,000 | 1,600,000 | 300,000 | 1,600,000 | |
| 48111 | HOMEOWNERS PROP TAX RELIEF | | 56,700 | | | (56,700) |
| 48990 | STATE REVENUE LOSS | 3,839,000 | 3,839,000 | | 3,839,000 | |
| 60101 | COURT FEES | (15,000,000) | | 15,000,000 | | |
| 60198 | RECOVERY GENERAL GOVT COST | 400,000 | 500,000 | 100,000 | 500,000 | |
| 69999 | OTHER OPERATING REVENUE | 12,096,954 | 10,280,092 | (1,816,862) | 10,280,092 | |
| | | 600,000 | 600,000 | | 600,000 | |

Department: UNA : GENERAL FUND UNALLOCATED

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|--------------------------------|-------------------------------------|-----------------|-----------------|---------------|-----------------|---------------|
| 79992 | UNCLAIMED FUNDS FOR THE CITY (TTX) | 50,000 | 50,000 | 50,000 | 11,600,000 | 11,600,000 |
| 79999 | OTHER NON-OPERATING REVENUE | | | | 37,736,235 | 785,250 |
| 9305A | OTI FR 5A-AIRPORT FUND | 34,879,000 | 36,950,985 | 2,071,985 | 233,481,933 | 31,091,921 |
| 9501G | ITI FR 1G-GENERAL FUND | 162,819,696 | 202,390,012 | 39,570,316 | 110,550,000 | (11,386,880) |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 100,100,572 | 110,550,000 | 10,449,428 | 12,620,000 | (153,498,591) |
| 99999R | PRIOR YEAR DESIGNATED RESERVE | 14,669,954 | 24,006,880 | 9,336,926 | (3,102,169,369) | |
| GFS (2) | GENERAL FUND SUPPORT | (2,577,168,267) | (2,948,670,778) | (371,502,511) | | |
| Total Sources by Funds: | | | | | | |

(2) This figure is negative because we have allocated this amount to various departments to illustrate the amount of general fund subsidy each department requires to support its operation.

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | |
|-------------------------------|---------------------------------------|--------------------|-------------------|--------------------|--------------------|
| 1G AGF | GENERAL FUND | 108,104,882 | 2,542,498 | 102,871,396 | (5,233,486) |
| 2S CFF | CONVENTION FACILITIES FUND | 76,995,485 | 1,829,578 | 74,688,351 | (2,307,134) |
| 2S CRF | CULTURE & RECREATION SPEC REV FD | 12,732,639 | 12,732,639 | 12,759,723 | 27,084 |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | 332,520 | 4,121 | 332,520 | |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | 1,765,000 | (100,000) | 1,000,000 | (765,000) |
| 2S RPF | REAL PROPERTY SPECIAL REVENUE FUND | 56,880,327 | 4,080,398 | 62,347,863 | 5,467,536 |
| 6I CSF | IS-CENTRAL SHOPS FUND | 31,221,541 | 4,425,402 | 31,916,622 | 695,081 |
| 6I OIS | IS-REPRODUCTION FUND | 6,025,989 | 827,230 | 6,799,546 | (53,673) |
| Total/Sources by Funds | | 286,543,747 | 26,341,866 | 292,716,021 | (2,169,592) |

Program Summary

| | | | | | |
|-----|--|------------|-----------|------------|-------------|
| FFO | 311 CALL CENTER | 11,479,480 | 599,484 | 11,794,312 | 314,832 |
| AUA | ANIMAL WELFARE | 5,712,200 | 316,278 | 4,963,433 | (748,767) |
| FAU | CAPITAL ASSET PLANNING | 750,000 | | 750,000 | |
| FAC | CITY ADMINISTRATOR - ADMINISTRATION | 10,528,005 | 1,058,292 | 10,415,663 | (112,342) |
| ACA | COMMUNITY AMBASSADOR PROGRAM | 580,753 | 84,368 | 718,484 | 137,731 |
| CRD | COMMUNITY REDEVELOPMENT | 728,678 | 728,678 | 752,019 | 23,341 |
| FFQ | CONTRACT MONITORING | 4,662,030 | 185,853 | 3,986,097 | (675,933) |
| AME | COUNTY CLERK SERVICES | 1,886,255 | (8,730) | 1,876,877 | (9,378) |
| FAV | DISABILITY ACCESS | 7,937,835 | (486,414) | 5,490,603 | (2,447,232) |
| BA8 | EARTHQUAKE SAFETY PROGRAM | 590,000 | 150,000 | 590,000 | |
| FFL | ENTERTAINMENT COMMISSION | 851,356 | (10,108) | 875,315 | 23,959 |
| FFH | FACILITIES MGMT & OPERATIONS | 45,788,116 | 5,095,723 | 50,922,979 | 5,134,863 |
| FFK | FLEET MANAGEMENT | 990,923 | (132) | 1,125,655 | 134,732 |
| FEQ | GRANTS FOR THE ARTS | 11,888,347 | 899,292 | 12,814,723 | 27,084 |
| FFN | IMMIGRANT AND LANGUAGE SERVICES | 2,009,655 | 168,600 | 2,026,021 | 16,366 |
| AJU | JUSTIS PROJECT - CITY ADM OFFICE | 3,481,495 | (83,703) | 3,425,758 | 27,966 |
| FFB | LIVING WAGE / LIVING HEALTH (MCO/HCAO) | 3,297,163 | 424,977 | 3,820,910 | 98,770 |
| ASG | MEDICAL EXAMINER | 6,191,525 | 5,215,247 | 6,738,758 | (4,668,014) |
| BGP | MOSCONE EXPANSION PROJECT | 1,700,000 | 1,700,000 | | (3,400,000) |
| FER | NEIGHBORHOOD BEAUTIFICATION | 1,865,000 | (25,000) | 1,380,000 | (460,000) |
| FCC | PROCUREMENT SERVICES | 5,106,654 | 259,974 | 5,544,031 | 177,403 |
| FFI | REAL ESTATE SERVICES | 26,874,789 | 539,730 | 29,921,138 | 2,506,619 |
| FCB | REPRODUCTION SERVICES | 6,025,989 | 827,230 | 6,799,546 | (53,673) |
| FCT | RISK MANAGEMENT / GENERAL | 14,325,471 | 3,980,378 | 18,376,381 | 70,532 |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Program Summary

| | | | | | | |
|------------------------------|------------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| ELJ | TOURISM EVENTS | 73,465,907 | 73,595,485 | 129,578 | 74,688,351 | 1,092,866 |
| BK6 | TREASURE ISLAND | 1,758,079 | 1,924,948 | 166,869 | 1,848,550 | (76,398) |
| FFJ | VEHICLE & EQUIPMENT MAIN & FUELING | 25,949,934 | 30,375,336 | 4,425,402 | 31,070,417 | 695,081 |
| Total Uses by Program | | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| 001 | SALARIES | 57,088,390 | 60,656,456 | 3,568,066 | 62,443,831 | 1,787,375 |
| 013 | MANDATORY FRINGE BENEFITS | 25,072,158 | 27,606,313 | 2,534,155 | 30,709,131 | 3,102,818 |
| 020 | OVERHEAD | 2,480,014 | 2,423,689 | (56,325) | 2,423,689 | |
| 021 | NON PERSONNEL SERVICES | 119,100,888 | 125,855,857 | 6,754,969 | 127,284,079 | 1,428,222 |
| 038 | CITY GRANT PROGRAMS | 10,204,626 | 11,075,119 | 870,493 | 11,075,119 | |
| 040 | MATERIALS & SUPPLIES | 12,420,070 | 16,084,305 | 3,664,235 | 16,411,661 | 327,356 |
| 060 | CAPITAL OUTLAY | 11,896,646 | 19,580,919 | 7,684,273 | 9,983,519 | (9,597,400) |
| 06F | FACILITIES MAINTENANCE | 425,000 | 967,000 | 542,000 | 469,000 | (498,000) |
| 06P | PROGRAMMATIC PROJECTS | 1,672,680 | 2,215,465 | 542,785 | 1,445,584 | (769,881) |
| 070 | DEBT SERVICE | 506,231 | 506,231 | | 506,231 | |
| 079 | ALLOCATED CHARGES | | (102,381) | (102,381) | (102,381) | |
| 081 | SERVICES OF OTHER DEPTS | 27,622,044 | 27,961,640 | 339,596 | 30,010,777 | 2,049,137 |
| 095 | INTRA-FUND TRANSFERS OUT | 23,211,825 | 24,907,355 | 1,695,530 | 21,544,221 | (3,363,134) |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | | | | 781 | 781 |
| ELU | TRANSFER ADJUSTMENTS-USES | (23,156,825) | (24,852,355) | (1,695,530) | (21,489,221) | 3,363,134 |
| Total Uses by Character | | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 1G AGF ACP:

| | | | | | |
|--------------------------------------|--------------------|---------------|---------------|----------------|----------------|
| CAD067 | ADM - ENHANCEMENTS | 75,000 | 75,000 | 380,000 | 305,000 |
| SUB-TOTAL CONTROLLER RESERVES | | 75,000 | 75,000 | 380,000 | 305,000 |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Reserved Appropriations

MAYOR RESERVES:

ANNUAL PROJECTS: 1G AGF AAP:

CADANC ANIMAL SHELTER FACILITY PLAN

SUB-TOTAL MAYOR RESERVES

| | | | |
|--------------------------------------|----------------|----------------|------------------|
| | 700,000 | 700,000 | (700,000) |
| Total Reserved Appropriations | 775,000 | 775,000 | (395,000) |

Sources of Funds Detail by Subobject

| | | | | |
|-------|--|------------|--------------|-----------|
| 11110 | PAYROLL TAX | 1,000,000 | 1,000,000 | |
| 12210 | HOTEL ROOM TAX | 53,095,000 | (53,095,000) | |
| 20299 | SUNDRY BUSINESS LICENSES | 520,000 | 520,000 | |
| 20911 | DOG LICENSE | 410,000 | 410,000 | |
| 20921 | MARRIAGE LICENSE | 562,000 | 562,000 | |
| 25940 | OFFICE OF LABOR STD ENFORCEMENT PENALTIE | 274,036 | 40,000 | 40,000 |
| 25941 | PREVAILING WAGE PENALTIES | 100,000 | 354,036 | |
| 35701 | CONVENTION FACILITIES - RENTALS | 11,062,886 | 100,000 | |
| 35702 | CONVENTION FACILITIES - CONCESSIONS | 13,961,175 | 11,309,495 | 246,609 |
| 39899 | OTHER CITY PROPERTY RENTALS | 2,900,714 | 14,264,566 | 303,391 |
| 49997 | CITY DEPTS REVENUE FROM OCII | 1,618,000 | 2,938,714 | 38,000 |
| 60130 | COUNTY CLERK FEES | 1,191,400 | 1,625,000 | 7,000 |
| 60155 | CITY HALL TOURS | 5,000 | 1,191,400 | |
| 60202 | FUEL SALES & MAINTENANCE SERVICES | 700,000 | 5,000 | |
| 60501 | PUBLIC POUND FEE | 138,000 | 700,000 | |
| 60502 | PUBLIC POUND SALE OF ANIMALS | 22,000 | 138,000 | |
| 60505 | CAT REGISTRATION | 12,100 | 22,000 | |
| 60684 | FARMERS MARKET FEE | 925,950 | 12,100 | |
| 60690 | MEDICAL EXAMINER FEES | 640,000 | 925,950 | |
| 61101 | PLAN CHECKING | 212,000 | 665,000 | |
| 63508 | OTHER HEALTH FEE | 173,957 | 160,000 | |
| 63509 | BIRTH CERTIFICATE FEE | 214,005 | 173,957 | |
| 63510 | DEATH CERTIFICATE FEE | 61,450 | 214,005 | |
| 75415 | COMMUNITY IMPROVEMENT IMPACT FEE | 75,000 | 61,450 | |
| 76251 | SALE OF SCRAP AND WASTE | 325,000 | 75,000 | 305,000 |
| 79999 | OTHER NON-OPERATING REVENUE | 20,000 | 325,000 | |
| 86599 | EXP REC-GENERAL UNALLOCATED | 27,221,922 | 20,000 | |
| | | 2,382,404 | 1,624,461 | (757,943) |
| | | | (24,839,518) | |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-----------|------------|-----------|
| 865AA | EXP REC FR ASIAN ARTS MUSEUM (AAO) | 375,756 | 422,750 | 46,994 | 422,750 | (8,975) |
| 865AC | EXP REC FR AIRPORT (AAO) | 5,232,748 | 7,863,085 | 2,630,337 | 7,854,110 | 1,937,237 |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 13,760,430 | 15,016,161 | 1,255,731 | 16,953,398 | 3,300 |
| 865AN | EXP REC FR ANIMAL CARE & CONTROL (AAO) | | 124,829 | 124,829 | 128,129 | |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 2,542 | 58,451 | 55,909 | 58,451 | |
| 865AR | EXP REC FR ART COMMISSION (AAO) | 308,899 | 339,529 | 30,630 | 339,529 | |
| 865AS | EXP REC FR ASSESSOR (AAO) | 513,011 | 513,497 | 486 | 604,729 | 91,232 |
| 865AT | EXP REC FR DPW-AT (AAO) | 86,553 | | (86,553) | | |
| 865BD | EXP REC FR BOARD OF SUPV (AAO) | 33,229 | 33,038 | (191) | 33,038 | |
| 865BE | EXP REC FR BUS & ENC DEV (AAO) | 277,112 | 452,185 | 175,073 | 448,951 | (3,234) |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 2,342,041 | 2,600,466 | 258,425 | 2,593,103 | (7,363) |
| 865C8 | EXP REC FR CON-PAYROLL/PERSONNEL (AAO) | 405,178 | 405,178 | | 405,178 | |
| 865CA | EXP REC FR ADM (AAO) | 2,594,929 | 2,801,271 | 206,342 | 2,825,586 | 24,315 |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 54,789 | 66,420 | 11,631 | 66,420 | |
| 865CF | EXP REC FR CONV FACILITIES MGMT (AAO) | | 5,353 | 5,353 | 5,502 | 149 |
| 865CH | EXP REC FR CHILD-YOUTH & FAM (AAO) | 28,050 | 28,050 | | 28,050 | |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 175,771 | 207,272 | 31,501 | 207,272 | |
| 865CM | EXP REC FR MED EXAMINER/CORONER (AAO) | | 23,751 | 23,751 | 24,319 | 568 |
| 865CO | EXP REC FR CONTROLLER (AAO) | 351,709 | 351,332 | (377) | 351,332 | |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 1,393,355 | 1,455,890 | 62,535 | 1,455,909 | 19 |
| 865CS | EXP REC FR CIVIL SERVICE (AAO) | 63,555 | 63,555 | | 63,555 | |
| 865CT | EXP REC FR CITY ATTORNEY (AAO) | 37,210 | 73,469 | 36,259 | 73,878 | 409 |
| 865DA | EXP REC FR DISTRICT ATTORNEY (AAO) | 350,828 | 438,599 | 87,771 | 198,371 | (240,228) |
| 865EC | EXP REC FR ETHICS COMMISSION (AAO) | 96,537 | 102,583 | 6,046 | 102,583 | |
| 865ED | EXP REC FR EMERGENCY COMM. DEPT. | 328,340 | 335,768 | 7,428 | 336,350 | 582 |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 1,003,394 | 1,232,794 | 229,400 | 1,232,794 | |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 126,333 | 130,238 | 3,905 | 120,105 | (10,133) |
| 865FA | EXP REC FR FINE ARTS MUSEUM (AAO) | 920,000 | 955,000 | 35,000 | 955,000 | |
| 865FC | EXP REC FR FIRE DEPT (AAO) | 306,634 | 4,643,959 | 4,337,325 | 5,128,518 | 484,559 |
| 865GE | EXP REC FR GENERAL CITY RESP (AAO) | 3,228,067 | 3,236,067 | 8,000 | 3,236,067 | |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 2,440,399 | 2,994,542 | 554,143 | 3,007,294 | 12,752 |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 1,494,888 | 1,512,954 | 18,066 | 1,457,058 | (55,896) |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 564,734 | 531,185 | (33,549) | 531,185 | |
| 865HM | EXP REC FR COMM MENTAL HEALTH (AAO) | 78,147 | 128,147 | 50,000 | 128,147 | |
| 865HS | EXP REC FR HSS (AAO) | 16,437 | 17,455 | 1,018 | 17,455 | |
| 865JV | EXP REC FR JUVENILE COURT (AAO) | 106,566 | 185,164 | 78,598 | 186,173 | 1,009 |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|------------|------------|-----------|
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 295,513 | 464,187 | 168,674 | 462,257 | (1,930) |
| 865LL | EXP REC FR LAW LIBRARY (AAO) | 13,153 | 723,216 | 710,063 | 904,216 | 181,000 |
| 865MO | EXP REC FR MAYOR - CDBG (AAO) | 180,000 | 200,000 | 20,000 | 200,000 | |
| 865MT | EXP REC FR MUNICIPAL TRANSPORTATION(AAO) | 9,122,873 | 12,091,127 | 2,968,254 | 12,165,951 | 74,824 |
| 865VY | EXP REC FR MAYOR (AAO) | 218,278 | 178,278 | (40,000) | 178,278 | |
| 865OC | EXP REC FR OFFICE OF CONTRACT ADMIN(AAO) | | 1,600 | 1,600 | 1,600 | |
| 865PA | EXP REC FR PERMIT APPEALS (AAO) | 31,545 | 31,545 | | 31,545 | |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 2,952,523 | 9,057,905 | 6,105,382 | 11,817,515 | 2,759,610 |
| 865PD | EXP REC FR PUBLIC DEFENDER (AAO) | 671,910 | 699,954 | 28,044 | 700,407 | 453 |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 2,742,932 | 3,582,923 | 839,991 | 3,566,719 | (16,204) |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 6,903,479 | 6,909,283 | 5,804 | 6,886,647 | (22,636) |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 8,570,340 | 16,161,780 | 7,591,440 | 17,156,084 | 994,304 |
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 358,279 | 358,516 | 237 | 358,516 | |
| 865RC | EXP REC FR HUMAN RIGHTS (AAO) | 149,080 | 183,219 | 34,139 | 183,219 | |
| 865RD | EXP REC FR HUMAN RESOURCES (AAO) | 1,478,593 | 1,479,747 | 1,154 | 1,479,750 | 3 |
| 865RE | EXP REC FR REAL ESTATE (AAO) | 83,596 | 168,042 | 84,446 | 155,842 | (12,200) |
| 865RG | EXP REC FR REGISTRAR OF VOTERS (AAO) | 343,057 | 409,219 | 66,162 | 409,560 | 341 |
| 865RP | EXP REC FR REC & PARK (AAO) | 549,454 | 4,001,595 | 3,452,141 | 4,089,114 | 87,519 |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 278,346 | 289,575 | 11,229 | 289,575 | |
| 865SH | EXP REC FR SHERIFF (AAO) | 903,920 | 1,497,773 | 593,853 | 1,503,747 | 5,974 |
| 865SP | EXP REC FR TRIAL COURTS (AAO) | 37,835 | 44,278 | 6,443 | 44,278 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 4,716,832 | 5,259,888 | 543,056 | 5,182,273 | (77,615) |
| 865TI | EXP REC FROM ISD (AAO) | 2,098,732 | 2,402,270 | 303,538 | 2,431,269 | 28,999 |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 1,253,844 | 1,593,770 | 339,926 | 2,246,524 | 652,754 |
| 865UC | EXP REC FR PUC (AAO) | 4,568,201 | 6,080,191 | 1,511,990 | 5,865,158 | (215,033) |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 650,417 | 933,718 | 283,301 | 941,295 | 7,577 |
| 865UW | EXP REC FR WATER DEPT (AAO) | 1,576,746 | 1,723,568 | 146,822 | 1,723,785 | 217 |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 1,726,517 | 1,797,152 | 70,635 | 1,797,152 | |
| 865WO | EXP REC FR STATUS OF WOMEN (AAO) | 95,682 | 95,682 | | 95,682 | |
| 865WP | EXP REC FR CLEANWATER (AAO) | 524,669 | 2,185,794 | 1,661,125 | 2,232,422 | 46,628 |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 3,877,522 | 3,954,995 | 77,473 | 3,954,995 | |
| 875MO | EXP REC FR MAYOR-CDBG (NON-AAO) | 173,331 | 178,561 | 5,230 | 178,591 | 30 |
| 875PW | EXP REC FR PUBLIC WORKS (NON-AAO) | 51,013 | 51,013 | | 51,013 | |
| 875TC | EXP REC FR TRIAL COURTS (NON-AAO) | 882,280 | 882,280 | | 882,280 | |
| 875UC | EXP REC FR PUC (NON-AAO) | 679,000 | 679,000 | | 679,000 | |
| 9301G | OTT FR 1G-GENERAL FUND | 54,459,639 | 54,459,639 | 54,459,639 | 54,486,723 | 27,084 |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|--------------------|--------------------|-------------------|--------------------|--------------------|
| 9305A | OTI FR 5A-AIRPORT FUND | 30,888 | 31,713 | 825 | 31,713 | |
| 9305C | OTI FR 5C-CLEANWATER PROGRAM FUNDS | 30,888 | 31,713 | 825 | 31,713 | |
| 9305P | OTI FR 5P-PORT COMMISSION FUND | 30,888 | 31,713 | 825 | 31,713 | |
| 9305T | OTI FR 5T-HETCH HETCHY FUNDS | 30,889 | 31,712 | 823 | 31,712 | |
| 9305W | OTI FR 5W-WATER DEPARTMENT FUNDS | 30,889 | 31,712 | 823 | 31,712 | |
| 9502C | ITI FR 25/CFF-CONVENTION FACILITIES FD | 1,700,000 | 3,400,000 | 1,700,000 | | (3,400,000) |
| 9502T | ITI FR 25/RPF-REAL PROPERTY FUND | 21,456,825 | 21,452,355 | (4,470) | 21,489,221 | 36,866 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 12,833,103 | 13,208,133 | 375,030 | 9,065,961 | (4,142,172) |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | (23,156,825) | (24,852,355) | (1,695,530) | (21,489,221) | 3,363,134 |
| GFS (1) | GENERAL FUND SUPPORT | 44,388,098 | 51,837,570 | 7,449,472 | 46,876,092 | (4,961,478) |
| Total Sources by Funds | | 266,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|--------------------|-------------------|------------------|
| 001 | SALARIES | 28,517,013 | 29,680,882 | 1,163,869 | 30,024,761 | 343,879 |
| 013 | MANDATORY FRINGE BENEFITS | 11,299,808 | 12,417,839 | 1,118,031 | 13,503,192 | 1,085,353 |
| 021 | NON PERSONNEL SERVICES | 3,644,877 | 3,848,522 | 203,645 | 3,782,685 | (65,837) |
| 038 | CITY GRANT PROGRAMS | 10,104,626 | | (10,104,626) | | |
| 040 | MATERIALS & SUPPLIES | 1,056,291 | 1,055,291 | (1,000) | 1,055,291 | |
| 060 | CAPITAL OUTLAY | 144,126 | 448,595 | 304,469 | 54,069 | (394,526) |
| 081 | SERVICES OF OTHER DEPTS | 14,472,494 | 13,809,912 | (662,582) | 14,234,276 | 424,364 |
| 095 | INTRA FUND TRANSFERS OUT | 55,000 | 55,000 | | 55,000 | |
| SUB-TOTAL 1G AGF AAA | | 69,294,235 | 61,316,041 | (7,978,194) | 62,709,274 | 1,393,233 |

2S CFF ANP: CONV FAC FD-OPERATING-NONPROJECT

| | | | | | | |
|-----|---------------------------|------------|------------|----------|------------|---------|
| 001 | SALARIES | 266,602 | 272,378 | 5,776 | 275,711 | 3,333 |
| 013 | MANDATORY FRINGE BENEFITS | 95,940 | 105,054 | 9,114 | 115,437 | 10,383 |
| 021 | NON PERSONNEL SERVICES | 68,250,312 | 68,191,538 | (58,774) | 69,145,363 | 953,825 |
| 038 | CITY GRANT PROGRAMS | 100,000 | 100,000 | | 100,000 | |
| 040 | MATERIALS & SUPPLIES | 1,530 | 1,530 | | 1,530 | |
| 070 | DEBT SERVICE | 506,231 | 506,231 | | 506,231 | |
| 081 | SERVICES OF OTHER DEPTS | 4,245,292 | 4,418,754 | 173,462 | 4,544,079 | 125,325 |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****2S CFF ANP: CONV FAC FD-OPERATING-NONPROJECT**

095 INTRAFUND TRANSFERS OUT
ELU TRANSFER ADJUSTMENTS-USES

SUB-TOTAL 2S CFF ANP**2S CRF GFA: GRANTS FOR THE ARTS**

001 SALARIES
013 MANDATORY FRINGE BENEFITS
021 NON PERSONNEL SERVICES
038 CITY GRANT PROGRAMS
040 MATERIALS & SUPPLIES
081 SERVICES OF OTHER DEPTS

SUB-TOTAL 2S CRF GFA**2S GSF SBF: SURETY BOND SELF-INSURANCE FUND**

001 SALARIES
013 MANDATORY FRINGE BENEFITS
021 NON PERSONNEL SERVICES

SUB-TOTAL 2S GSF SBF**6I CSF CSF: IS-CENTRAL SHOPS FUND**

001 SALARIES
013 MANDATORY FRINGE BENEFITS
021 NON PERSONNEL SERVICES
040 MATERIALS & SUPPLIES
081 SERVICES OF OTHER DEPTS

SUB-TOTAL 6I CSF CSF**6I OIS REP: IS-REPRODUCTION FUND**

001 SALARIES
013 MANDATORY FRINGE BENEFITS
021 NON PERSONNEL SERVICES
040 MATERIALS & SUPPLIES
060 CAPITAL OUTLAY
081 SERVICES OF OTHER DEPTS

| | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|------------------|
| | 1,700,000 | 3,400,000 | 1,700,000 | | |
| | (1,700,000) | (3,400,000) | (1,700,000) | | (3,400,000) |
| | 73,465,907 | 73,595,485 | 129,578 | 74,688,351 | 1,092,866 |
| | | | | | |
| | 503,940 | 503,940 | 503,940 | 510,949 | 7,009 |
| | 217,733 | 217,733 | 217,733 | 237,808 | 20,075 |
| | 72,200 | 72,200 | 72,200 | 72,200 | |
| | 10,975,119 | 10,975,119 | 10,975,119 | 10,975,119 | |
| | 6,000 | 6,000 | 6,000 | 6,000 | |
| | 957,647 | 957,647 | 957,647 | 957,647 | |
| | 12,732,639 | 12,732,639 | 12,732,639 | 12,759,723 | 27,084 |
| | | | | | |
| | 63,480 | 63,480 | 1,241 | 64,558 | 1,078 |
| | 29,180 | 32,060 | 2,880 | 30,982 | (1,078) |
| | 63,023 | 63,023 | | 63,023 | |
| | 154,442 | 158,563 | 4,121 | 158,563 | |
| | | | | | |
| | 8,464,324 | 8,577,936 | 113,612 | 8,681,490 | 103,554 |
| | 4,356,896 | 4,538,317 | 181,421 | 4,931,936 | 393,619 |
| | 2,332,802 | 2,624,990 | 292,188 | 2,624,990 | |
| | 9,984,626 | 13,589,666 | 3,605,040 | 13,853,739 | 264,073 |
| | 811,286 | 1,044,427 | 233,141 | 978,262 | (66,165) |
| | 25,949,934 | 30,375,336 | 4,425,402 | 31,070,417 | 695,081 |
| | | | | | |
| | 1,246,554 | 1,381,823 | 135,269 | 1,439,796 | 57,973 |
| | 589,251 | 723,872 | 134,621 | 810,608 | 86,736 |
| | 3,236,008 | 3,773,750 | 537,742 | 3,725,981 | (47,769) |
| | 300,000 | 350,000 | 50,000 | 350,000 | |
| | 138,383 | 166,298 | 27,915 | | (166,298) |
| | 515,793 | 457,476 | (58,317) | 472,380 | 14,904 |

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

61 OIS REP: IS-REPRODUCTION FUND

098 UNAPPROPRIATED REVENUE-DESIGNATED

SUB-TOTAL 61 OIS REP

6,025,989 6,853,219 827,230 6,799,546 781 (53,673)

SUB-TOTAL OPERATING

174,890,507 185,031,283 10,140,776 188,185,874 13,295,367 3,154,597

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

CAD067 ADM - ENHANCEMENTS
CADANC ANIMAL SHELTER FACILITY PLAN
FADANC ANIMAL SHELTER FACILITIES MAINTENANCE
FADCHL CITY HALL FACILITIES MAINTENANCE PROJS
FADHOJ HALL OF JUSTICE
FADMAR ALEMANY MARKET FACILITIES MAINTENANCE
FADOFA CITY ADMIN SVCS OTHER FACILITIES
PAD004 CITY VEHICLE POOL
PAD006 ENTERTAINMENT COMMISSION FUND
PCA200 IMMIGRANT AND LANGUAGE SERVICES
PCA400 COMMUNITY AMBASSADOR PROGRAM

520,000 520,000 (520,000)
150,000 700,000 (700,000)
670,937 50,000 (50,000)
150,000 1,600,000 1,600,000
175,000 9,000 9,000
300,000 193,000 (300,000)
263,000 276,000 13,000
144,718 279,450 134,732
851,356 875,315 23,959
(467) 467
496,385 84,368 137,731
3,198,169 3,593,827 395,658 3,942,249 348,422

SUB-TOTAL 1G AGF AAP

3,198,169 3,593,827 395,658 3,942,249 348,422

SUB-TOTAL ANNUAL PROJECTS

3,198,169 3,593,827 395,658 3,942,249 348,422

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

CAD067 ADM - ENHANCEMENTS
CAD06R ADM - FACILITY RENEWAL
CADCHG CITY HALL EMERGENCY GENERATOR PROJECT
CADCHS CITY HALL SECURITY SYSTEM
CADEND CITY ADMIN PROJECTS-DISABLED ACCESS
CADFIR CITY HALL FIRE ALARM PROJECT
PAD009 E-PROCUREMENT
PAD011 JUSTIS PROJECT - CITY ADM. OFFICE
PATCIP CITY CAPITAL IMPROVEMENT PLANNING
PCA300 CAPSS EARTHQUAKE SAFETY PROGRAM

5,735,000 3,880,000 (1,855,000)
152,000 1,850,000 1,698,000
1,084,203 620,000 (464,203)
290,000 290,000 (290,000)
6,047,005 950,000 (5,097,005)
313,100 313,100 (313,100)
101,650 101,650
3,397,792 3,425,758 27,966
750,000 750,000
440,000 590,000
12,664,695 18,460,750 5,796,055 12,167,408 (6,293,342)

SUB-TOTAL 1G AGF ACP

12,664,695 18,460,750 5,796,055 12,167,408 (6,293,342)

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****2S CFF CPR: CONV FAC FD-CONTINUING PROJECTS**

CCF500 MOSCONE CONVENTION CENTER EXPANSION PLAN

| | | | | |
|------------------|------------------|------------------|--|--------------------|
| 1,700,000 | 3,400,000 | 1,700,000 | | (3,400,000) |
| 1,700,000 | 3,400,000 | 1,700,000 | | (3,400,000) |

SUB-TOTAL 2S CFF CPR**2S GSF VHS: VITAL & HLTH STATISTICS FEES**

PHCSA8 VITAL & HEALTH STATS FD

| | | | | |
|----------------|----------------|--|----------------|--|
| 173,957 | 173,957 | | 173,957 | |
| 173,957 | 173,957 | | 173,957 | |

SUB-TOTAL 2S GSF VHS**2S NDF BBF: NEIGHBORHOOD BEAUTIFICATION FUND**

PAD007 NEIGHBORHOOD BEAUTIFICATION

| | | | | |
|------------------|------------------|------------------|------------------|------------------|
| 1,865,000 | 1,765,000 | (100,000) | 1,000,000 | (765,000) |
| 1,865,000 | 1,765,000 | (100,000) | 1,000,000 | (765,000) |

SUB-TOTAL 2S NDF BBF**2S RPF SRA: 25 VAN NESS BUILDING**

PRECCC CIVIC CENTER CAMPUS

| | | | | |
|------------------|------------------|-----------------|------------------|--------------|
| 2,684,184 | 2,594,730 | (89,454) | 2,601,991 | 7,261 |
| 2,684,184 | 2,594,730 | (89,454) | 2,601,991 | 7,261 |

SUB-TOTAL 2S RPF SRA**2S RPF SRB: 1660 MISSION BLDG**

PRECCC CIVIC CENTER CAMPUS

| | | | | |
|----------------|----------------|---------------|----------------|--------------|
| 885,790 | 900,608 | 14,818 | 909,513 | 8,905 |
| 885,790 | 900,608 | 14,818 | 909,513 | 8,905 |

SUB-TOTAL 2S RPF SRB**2S RPF SRC: 30 VAN NESS BUILDING**

PRECCC CIVIC CENTER CAMPUS

| | | | | |
|------------------|------------------|-----------------|------------------|---------------|
| 6,373,038 | 6,324,417 | (48,621) | 6,343,513 | 19,096 |
| 6,373,038 | 6,324,417 | (48,621) | 6,343,513 | 19,096 |

SUB-TOTAL 2S RPF SRC**2S RPF SRE: 555 SEVENTH STREET BUILDING**

PRECCC CIVIC CENTER CAMPUS

| | | | | |
|----------------|----------------|--------------|----------------|--------------|
| 802,368 | 805,079 | 2,711 | 804,844 | (235) |
| 802,368 | 805,079 | 2,711 | 804,844 | (235) |

SUB-TOTAL 2S RPF SRE**2S RPF SRF: 1 SOUTH VAN NESS BUILDING**

PRECCC CIVIC CENTER CAMPUS

| | | | | |
|------------------|------------------|----------------|------------------|---------------|
| 8,139,957 | 8,247,798 | 107,841 | 8,290,286 | 42,488 |
| 8,139,957 | 8,247,798 | 107,841 | 8,290,286 | 42,488 |

SUB-TOTAL 2S RPF SRF**2S RPF SRG: 1650 MISSION STREET BUILDING**

PRECCC CIVIC CENTER CAMPUS

| | | | | |
|------------------|------------------|-----------------|------------------|----------------|
| 3,860,202 | 3,830,437 | (29,765) | 3,827,788 | (2,649) |
| 3,860,202 | 3,830,437 | (29,765) | 3,827,788 | (2,649) |

SUB-TOTAL 2S RPF SRG**2S RPF SRZ: SPECIAL REV FUND-REAL ESTATE**

PRE000 REAL ESTATE OPERATIONS

| | | | | |
|------------------|------------------|------------------|------------------|------------------|
| 5,336,644 | 5,444,827 | 108,183 | 5,574,364 | 129,537 |
| 3,179,601 | 6,762,739 | 3,583,138 | 9,648,790 | 2,886,051 |

PRECCC CIVIC CENTER CAMPUS

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:

2S RPF SRZ: SPECIAL REV FUND-REAL ESTATE

PREFMS FACILITIES MANAGEMENT

SUB-TOTAL 2S RPF SRZ

SUB-TOTAL CONTINUING PROJECTS

| | | | | |
|-------------------|-------------------|-------------------|-------------------|--------------------|
| 21,538,145 | 21,969,692 | 431,547 | 24,346,774 | 2,377,082 |
| 30,054,390 | 34,177,258 | 4,122,868 | 39,569,928 | 5,392,670 |
| 69,203,581 | 80,580,034 | 11,376,453 | 75,689,228 | (4,990,806) |

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

ADM23 CITY ADMINISTRATOR PROGRAMS

ADM24 INTERNAL SERVICES

SUB-TOTAL 1G AGF WOF

| | | | | |
|-------------------|-------------------|------------------|-------------------|------------------|
| 14,171,029 | 18,147,286 | 3,976,257 | 18,217,818 | 70,532 |
| 6,234,256 | 6,586,978 | 352,722 | 5,834,647 | (752,331) |
| 20,405,285 | 24,734,264 | 4,328,979 | 24,052,465 | (681,799) |

6I CSF VLP: VEHICLE LEASING PROGRAM FUND

ADM24 INTERNAL SERVICES

SUB-TOTAL 6I CSF VLP

| | | | | |
|----------------|----------------|--|----------------|--|
| 846,205 | 846,205 | | 846,205 | |
| 846,205 | 846,205 | | 846,205 | |

SUB-TOTAL WORK ORDERS/OVERHEAD

Total Uses of Funds

| | | | | |
|-------------|-------------|------------|-------------|-------------|
| 21,251,490 | 25,580,469 | 4,328,979 | 24,898,670 | (681,799) |
| 268,543,747 | 329,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 1G AGF | GENERAL FUND | 99,719,091 | 114,078,475 | 14,359,384 | 157,547,486 | 43,469,011 |
| 2S GTF | GASOLINE TAX FUND | 37,068,645 | 40,753,564 | 3,684,919 | 42,017,399 | 1,263,835 |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | | 50,000 | 50,000 | 949,000 | 899,000 |
| 2S PWF | PUBLIC WORKS/TRANS & COMMERCE SRF | 1,257,211 | 1,817,997 | 560,786 | 2,040,195 | 222,198 |
| 3C FPS | FIRE PROTECTION SYSTEMS IMPVT. FUND | 8,272,000 | | (8,272,000) | | |
| 3C SIF | STREET IMPROVEMENT FUND | 255,538 | 1,603,626 | 1,348,088 | | (1,603,626) |
| Total Sources by Funds | | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |

Program Summary

| | | | | | | |
|------------------------------|----------------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| BAM | ARCHITECTURE | 414,630 | 443,844 | 29,214 | 441,624 | (2,220) |
| BAR | BUILDING REPAIR AND MAINTENANCE | 18,102,561 | 18,637,389 | 534,828 | 18,981,004 | 343,615 |
| BAW | CITY CAPITAL PROJECTS | 37,234,377 | 40,680,471 | 3,446,094 | 81,521,743 | 40,841,272 |
| BAG | CONSTRUCTION MANAGEMENT SERVICES | 217,264 | 271,799 | 54,535 | 271,749 | (50) |
| BAA | ENGINEERING | 883,494 | 870,432 | (13,062) | 851,701 | (18,731) |
| BAZ | STREET AND SEWER REPAIR | 16,776,235 | 17,233,619 | 457,384 | 18,135,243 | 901,624 |
| BAT | STREET ENVIRONMENTAL SERVICES | 39,926,370 | 43,947,522 | 4,021,152 | 44,665,913 | 718,391 |
| BAT | STREET USE MANAGEMENT | 16,142,550 | 18,469,276 | 2,326,726 | 19,426,067 | 956,791 |
| BA1 | URBAN FORESTRY | 16,875,004 | 17,749,310 | 874,306 | 18,259,036 | 509,726 |
| Total Uses by Program | | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |

Character Summary

| | | | | | | |
|-----|-----------------------------------|-------------|------------|-------------|------------|-------------|
| 001 | SALARIES | 66,780,539 | 69,979,150 | 3,198,611 | 71,043,221 | 1,064,071 |
| 013 | MANDATORY FRINGE BENEFITS | 33,168,631 | 35,386,780 | 2,218,149 | 38,335,931 | 2,949,151 |
| 020 | OVERHEAD | 32,260,940 | 33,768,753 | 1,507,813 | 35,084,207 | 1,315,454 |
| 021 | NON PERSONNEL SERVICES | 6,607,290 | 10,101,329 | 3,494,039 | 9,661,316 | (440,013) |
| 040 | MATERIALS & SUPPLIES | 2,397,172 | 3,450,685 | 1,053,513 | 3,393,185 | (57,500) |
| 060 | CAPITAL OUTLAY | 36,813,420 | 34,787,762 | (2,025,658) | 77,846,835 | 43,059,073 |
| 069 | PROJECT CARRYFORWARD BUDGETS ONLY | (1,691,242) | | 1,691,242 | | |
| 06F | FACILITIES MAINTENANCE | 2,781,800 | 3,808,965 | 1,027,165 | 3,264,553 | (544,412) |
| 06P | PROGRAMMATIC PROJECTS | | 540,560 | 540,560 | 533,600 | (6,960) |
| 070 | DEBT SERVICE | 201,887 | 201,887 | | 152,092 | (49,795) |
| 081 | SERVICES OF OTHER DEPTS | 24,735,884 | 26,116,511 | 1,380,627 | 26,838,155 | 721,644 |
| 091 | OPERATING TRANSFERS OUT | 266,492 | 1,736,872 | 1,470,380 | | (1,736,872) |

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|---------------------|--------------------|-------------------|--------------------|-------------------|
| 095 | INTRAFUND TRANSFERS OUT | 1,945,742 | 1,383,133 | (562,609) | 876,048 | (507,085) |
| ELU | TRANSFER ADJUSTMENTS-USES | (59,696,070) | (62,958,725) | (3,262,655) | (64,475,063) | (1,516,338) |
| Total Uses by Character | | 1,46,572,485 | 158,303,662 | 11,731,177 | 202,557,080 | 44,250,418 |

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 2S NDF BPC:

CPWSSC COMPLETE STREET IMPROVEMENTS 69,000 69,000

CONTINUING PROJECTS: 2S NDF MOC:

CPWSSC COMPLETE STREET IMPROVEMENTS 250,000 250,000

CONTINUING PROJECTS: 2S NDF RHP:

CPWSSC COMPLETE STREET IMPROVEMENTS 573,000 573,000

SUB-TOTAL CONTROLLER RESERVES

892,000 892,000

Total Reserved Appropriations

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|-------------|-------------|------------|-------------|--------------|
| 20320 | CAFE TABLES AND CHAIRS | 157,000 | 168,630 | 11,630 | 170,674 | 2,044 |
| 20340 | SIDEWALK DISPLAY | 158,000 | 166,586 | 8,586 | 168,630 | 2,044 |
| 20350 | SIDEWALK FLOWER MARKETS | 5,000 | 5,110 | 110 | 5,110 | |
| 20370 | NEWSRACK FEES | 156,000 | 150,000 | (6,000) | 145,000 | (5,000) |
| 25920 | PENALTIES | 25,500 | 25,500 | | 25,500 | |
| 30150 | INTEREST EARNED - POOLED CASH | 147,653 | 41,661 | (105,992) | 41,661 | |
| 39899 | OTHER CITY PROPERTY RENTALS | 82,000 | 90,000 | 8,000 | 90,000 | |
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | | 10,000,000 | 10,000,000 | | (10,000,000) |
| 46211 | MOTOR VEHICLE FUEL TAX | 4,629,294 | 4,629,294 | | 4,629,294 | |
| 46212 | GAS TAX APPORTIONMENT 725 | 5,912,106 | 5,912,106 | | 5,912,106 | |
| 46213 | GAS TAX APPORTIONMENT CITY | 12,155,675 | 14,168,343 | 2,012,668 | 14,653,694 | 485,351 |
| 46214 | GAS TAX APPORTIONMENT COUNTY | 5,801,401 | 6,893,893 | 1,092,492 | 7,168,542 | 274,649 |
| 46219 | GAS TAX ADJUSTMENT BETWEEN DPW & MTA | (3,178,017) | (3,178,017) | | (3,178,017) | |
| 48912 | GAS TAX PROP-111 SEC 2105 COUNTY | 2,322,680 | 2,322,680 | | 2,322,680 | |
| 48914 | GAS TAX PROP-111 SEC 2105 CITY | 4,389,482 | 4,389,482 | | 4,389,482 | |
| 60148 | SOLID WASTE IMPOUND ACCOUNT FEE | 3,800,646 | 5,687,646 | 1,887,000 | 5,800,646 | 113,000 |

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|--------------------|--------------------|-------------------|--------------------|-------------------|
| 60500 | 'PARKLETS' PERMIT FEE | 10,800 | 13,797 | 2,997 | 15,330 | 1,533 |
| 60600 | MOBILE FOOD FACILITIES PERMIT | 24,500 | 18,396 | (6,104) | 19,418 | 1,022 |
| 60627 | CURB RECONFIGURATION CHARGE | 21,000 | 18,396 | (2,604) | 18,907 | 511 |
| 60637 | STREET SPACE | 789,500 | 1,379,700 | 590,200 | 1,277,500 | (102,200) |
| 60639 | MISC SERVICE CHARGES-DPW | 696,000 | 715,400 | 19,400 | 725,620 | 10,220 |
| 60641 | DEBRIS BOXES | 166,000 | 143,080 | (22,920) | 148,190 | 5,110 |
| 60642 | SIDEWALK PERMIT | 70,000 | 75,117 | 5,117 | 76,650 | 1,533 |
| 60644 | PERMIT PHONE BOOTH | 100 | | (100) | | |
| 60647 | RIGHT-OF-WAY ASSESSMENT | 3,683,400 | 4,045,544 | 362,144 | 4,090,200 | 44,656 |
| 60675 | ENCROACHMENT ASSESSMENT FEE | 604,000 | 628,530 | 24,530 | 648,970 | 20,440 |
| 60699 | OTHER PUBLIC SAFETY CHARGES | 1,257,211 | 1,817,997 | 560,786 | 2,040,195 | 222,198 |
| 60801 | STREET CLEANING STATE HIGHWAY | 630,000 | 630,000 | | 630,000 | |
| 60802 | STREET REPAIR STATE HIGHWAY | 170,000 | 170,000 | | 170,000 | |
| 75415 | COMMUNITY IMPROVEMENT IMPACT FEE | | 220,000 | 220,000 | 949,000 | 729,000 |
| 86599 | EXP REC-GENERAL UNALLOCATED | 56,785,405 | 57,050,716 | 265,311 | 58,896,061 | 1,845,345 |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 547,117 | 577,883 | 30,766 | 249,000 | (328,883) |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 2,211,400 | 2,211,400 | | 2,211,400 | |
| 865PK | EXP REC FR PARKING & TRAFFIC (AAO) | 225,000 | 275,000 | 50,000 | 275,000 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 275,000 | 275,000 | | 275,000 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 57,750,328 | 61,575,592 | 3,825,264 | 63,599,015 | 2,023,423 |
| 865UC | EXP REC FR PUC (AAO) | 50,000 | 50,000 | | 50,000 | |
| 865WP | EXP REC FR CLEANWATER (AAO) | 5,088,950 | 5,088,950 | | 5,088,950 | |
| 9502J | ITI FR 25/GTF-GASOLINE TAX FUND | 1,945,742 | 1,383,133 | (562,609) | 876,048 | (507,085) |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 149,546 | 1,603,626 | 1,454,080 | | (1,603,626) |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | (51,424,070) | (62,958,725) | (11,534,655) | (64,475,063) | (1,516,338) |
| GFS (1) | GENERAL FUND SUPPORT | 28,281,136 | 29,822,216 | 1,541,080 | 82,353,687 | 52,531,471 |
| Total Sources by Funds | | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|---------------------------|------------|------------|-----------|------------|---------|
| 001 | SALARIES | 13,464,934 | 15,318,057 | 1,853,123 | 15,569,543 | 251,486 |
| 013 | MANDATORY FRINGE BENEFITS | 5,955,825 | 7,113,978 | 1,158,153 | 7,716,404 | 602,426 |

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 020 | OVERHEAD | 10,147,137 | 11,887,953 | 1,740,816 | 12,337,910 | 449,957 |
| 021 | NON PERSONNEL SERVICES | 540,510 | 770,510 | 230,000 | 540,510 | (230,000) |
| 040 | MATERIALS & SUPPLIES | 535,875 | 1,419,686 | 883,811 | 1,419,686 | (109,444) |
| 060 | CAPITAL OUTLAY | 574,347 | 1,724,939 | 1,150,592 | 1,615,495 | 3,339 |
| 081 | SERVICES OF OTHER DEPTS | 1,397,502 | 1,410,630 | 13,128 | 1,413,969 | (133,246) |
| 091 | OPERATING TRANSFERS OUT | 266,492 | 133,246 | (133,246) | | |
| | SUB-TOTAL 1G AGF AAA | 32,882,622 | 39,778,999 | 6,896,377 | 40,613,517 | 834,518 |

2S GTF GTN: GAS TAX - ANNUALLY BUDGETED

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|----------------|-------------------|------------------|
| 001 | SALARIES | 6,150,504 | 6,149,744 | (760) | 6,220,653 | 70,909 |
| 013 | MANDATORY FRINGE BENEFITS | 2,517,385 | 2,632,637 | 115,252 | 2,849,666 | 217,029 |
| 020 | OVERHEAD | 4,384,659 | 4,439,876 | 55,217 | 4,603,258 | 163,382 |
| 040 | MATERIALS & SUPPLIES | 619,421 | 656,297 | 36,876 | 656,297 | |
| 060 | CAPITAL OUTLAY | 1,513,550 | 1,100,247 | (413,303) | 483,461 | (616,786) |
| 081 | SERVICES OF OTHER DEPTS | 656,712 | 1,025,312 | 368,600 | 1,089,812 | 64,500 |
| 095 | INTRAUND TRANSFERS OUT | 706,142 | 544,260 | (161,882) | 645,226 | 100,966 |
| ELU | TRANSFER ADJUSTMENTS-USES | (706,142) | (544,260) | 161,882 | (645,226) | (100,966) |
| | SUB-TOTAL 2S GTF GTN | 15,842,231 | 16,004,113 | 161,882 | 15,903,147 | (100,966) |

2S GTF RDN: ROAD FUND - ANNUALLY BUDGETED

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 633,237 | 651,247 | 18,010 | 658,859 | 7,612 |
| 013 | MANDATORY FRINGE BENEFITS | 279,126 | 301,704 | 22,578 | 327,034 | 25,330 |
| 020 | OVERHEAD | 416,834 | 409,450 | (7,384) | 422,861 | 13,411 |
| 021 | NON PERSONNEL SERVICES | 2,000 | 2,000 | | 2,000 | |
| 040 | MATERIALS & SUPPLIES | 136,408 | 136,408 | | 136,408 | |
| 060 | CAPITAL OUTLAY | 123,878 | 508,051 | 384,173 | 1,068,846 | 560,795 |
| 081 | SERVICES OF OTHER DEPTS | 979,156 | 962,506 | (16,650) | 963,409 | 903 |
| 095 | INTRAUND TRANSFERS OUT | 1,239,600 | 838,873 | (400,727) | 230,822 | (608,051) |
| ELU | TRANSFER ADJUSTMENTS-USES | (1,239,600) | (838,873) | 400,727 | (230,822) | 608,051 |
| | SUB-TOTAL 2S GTF RDN | 2,570,639 | 2,971,366 | 400,727 | 3,579,417 | 608,051 |
| | SUB-TOTAL OPERATING | 51,205,492 | 58,754,478 | 7,548,986 | 60,096,081 | 1,341,603 |

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | | |
|-------|-------------------------------------|-----------|--|--|--|---------|
| CACRI | PUBLIC RIGHT-OF-WAY TRANSITION PLAN | (930,000) | | | | 930,000 |
|-------|-------------------------------------|-----------|--|--|--|---------|

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|---------|---|-------------------|-------------------|------------------|-------------------|-------------------|
| CENSTR | STREET PROJECTS | 1,000,000 | 500,000 | (500,000) | 1,102,500 | 602,500 |
| CENTRN | TRANSPORTATION CAPITAL PROJECTS | (49,517) | | 49,517 | | |
| CHCVAC | SOUTHEAST HEALTH CTR RENOV - ADA/HVAC | (48,725) | | 48,725 | | |
| CPWBLD | PUBLIC WORKS CITY FAC PROJECTS | 6,607,517 | | | | |
| CPWCRM | CURB RAMP IMPROVEMENT PROJECTS | | 2,770,000 | (3,837,517) | 303,450 | (2,466,550) |
| CPWOFA | PUBLIC WORKS OTHER FACILITIES | | 1,247,000 | 1,247,000 | 4,617,996 | 3,370,996 |
| CPWPLZ | PLAZA IMPROVEMENT PROJECTS | | 315,000 | 315,000 | 330,750 | 15,750 |
| CPWSSC | COMPLETE STREET IMPROVEMENTS | | | | 500,000 | 500,000 |
| CPWTRN | TRANSPORTATION CAPITAL PROJECTS | | 4,053,000 | 4,053,000 | 500,000 | (3,553,000) |
| CSMDSR | SIDEWALK INSPECTION & REPAIR PROGRAM | (613,000) | | | 40,007,812 | 40,007,812 |
| CUFTRN | RIGHT-OF-WAY LANDSCAPE CAPITAL PROJECTS | 303,972 | | 1,268,573 | 3,060,155 | 2,404,582 |
| FBRDPW | FACILITIES MAINTENANCE-DPW | 350,000 | | 280,705 | 536,570 | (48,107) |
| FPWOFA | OTHER FACILITIES MAINTENANCE | 250,000 | | 17,500 | 385,875 | 18,375 |
| GCMOFA | HAZARDOUS MATERIAL ABATEMENT | 132,300 | | | | |
| PDSINF | INFRASTRUCTURE DEBT SERVICE | 817,517 | | 6,615 | 146,000 | 7,085 |
| PENPWP | PUBLIC WORKS PLAZA INSPECTION & REPAIR | 131,500 | | 2,040,468 | 2,868,722 | 10,737 |
| PENSTR | STREET STRUCTURE INSPECTION PROGRAM | | 231,000 | (131,500) | | |
| PENTRN | DPW-BOE PROJ-TRANSPRT | 100,000 | | 231,000 | 242,550 | 11,550 |
| PPWCRM | CURB RAMP PROGRAMMATIC PROJECTS | | | (100,000) | | |
| PPWPLZ | PLAZA PROGRAMMATIC PROJECTS | | 83,075 | 83,075 | 500,000 | 500,000 |
| PPWTRN | TRANSPORTATION PROGRAMMATIC PROJECT | | 105,000 | 105,000 | 87,229 | 4,154 |
| PSMHVP | HUNTERS VIEW PROJECT | | 540,560 | 540,560 | 110,250 | 5,250 |
| PSRTRN | DPW-SSR CAP PROJ | | 1,764,000 | 84,000 | 533,600 | (6,960) |
| PUIFOFA | MAINTENANCE EXISTING MEDIANS | 1,680,000 | | | 1,852,200 | 88,200 |
| PUIFTRN | BUF TRANSPORTATION PROJECTS | 94,500 | | 4,725 | 104,186 | 4,961 |
| | | 225,000 | 936,250 | 711,250 | 248,063 | (688,187) |
| | SUB-TOTAL 1G AGF ACP | 10,051,064 | 17,248,760 | 7,197,696 | 58,037,908 | 40,789,148 |

2S GTF GTF: SPECIAL GAS TAX STREET IMPVT FUND

| | | | | | | |
|--------|----------------------------------|------------|------------|--------------|------------|---------|
| CHUT14 | DPW-HUTA 2103 FY13-14 ALLOCATION | | 12,165,707 | 12,165,707 | 12,651,058 | 485,351 |
| CPWTRN | TRANSPORTATION CAPITAL PROJECTS | 10,153,039 | | (10,153,039) | | |
| PDSINF | INFRASTRUCTURE DEBT SERVICE | 1,707,889 | | 10,805 | 1,716,646 | (2,048) |

SUB-TOTAL 2S GTF GTF**2S GTF RDF: ROAD FUND**

| | | | | | | |
|--------|----------------------------------|--|-----------|-----------|-----------|---------|
| CHUT14 | DPW-HUTA 2103 FY13-14 ALLOCATION | | 6,884,293 | 6,884,293 | 7,158,942 | 274,649 |
|--------|----------------------------------|--|-----------|-----------|-----------|---------|

11,860,928**13,884,401****2,023,473****14,367,704****483,303**

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****2S GTF RDF: ROAD FUND**

CPWTRN TRANSPORTATION CAPITAL PROJECTS
PDSINF INFRASTRUCTURE DEBT SERVICE

| | | | | |
|------------------|------------------|------------------|------------------|----------------|
| 5,791,801 | (5,791,801) | | | |
| 1,003,046 | 1,009,391 | 6,345 | 1,008,189 | (1,202) |
| 6,794,847 | 7,893,684 | 1,098,837 | 8,167,131 | 273,447 |

SUB-TOTAL 2S GTF RDF**2S NDF BPC: BALBOA PARK COMMUNITY IMPROVEMENT FUND**

CPWSSC COMPLETE STREET IMPROVEMENTS

| | | | | |
|--|--|--|---------------|--------|
| | | | 69,000 | 69,000 |
| | | | 69,000 | |

SUB-TOTAL 2S NDF BPC**2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT**

CPWSSC COMPLETE STREET IMPROVEMENTS
CUFTRN RIGHT-OF-WAY LANDSCAPE CAPITAL PROJECTS

| | | | | |
|--|---------------|---------------|----------------|----------------|
| | | | 250,000 | 250,000 |
| | 50,000 | 50,000 | 57,000 | 7,000 |
| | 50,000 | 50,000 | 307,000 | 257,000 |

SUB-TOTAL 2S NDF MOC**2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS**

CPWSSC COMPLETE STREET IMPROVEMENTS

| | | | | |
|--|--|--|----------------|---------|
| | | | 573,000 | 573,000 |
| | | | 573,000 | |

SUB-TOTAL 2S NDF RHP**2S PWF SRF: OTHER SPECIAL REVENUE FUND**

PSMDSR SIDEWALK INSPECTION & REPAIR PROGRAM

| | | | | |
|------------------|------------------|----------------|------------------|----------------|
| 1,257,211 | 1,817,997 | 560,786 | 2,040,195 | 222,198 |
| 1,257,211 | 1,817,997 | 560,786 | 2,040,195 | 222,198 |

SUB-TOTAL 2S PWF SRF**3C FPS LOC: FIRE PROTECTION SYS IMPVT-LOCAL FUND**

CFCBLD FIRE DEPT. CAPITAL BLD. PROJ.

| | | | | |
|------------------|--|--------------------|--|--|
| 8,272,000 | | (8,272,000) | | |
| 8,272,000 | | (8,272,000) | | |

SUB-TOTAL 3C FPS LOC**3C SIF 06A: 2006 STATE PROP 1B-TRANS BOND-CITY-FY08**

CPWBLD PUBLIC WORKS CITY FAC PROJECTS

| | | | | |
|---------------|--|-----------------|--|--|
| 34,700 | | (34,700) | | |
| 34,700 | | (34,700) | | |

SUB-TOTAL 3C SIF 06A**3C SIF 06B: 2006 STATE PROP 1B-TRANS BOND-COUNTY-Y08**

CPWBLD PUBLIC WORKS CITY FAC PROJECTS

| | | | | |
|----------------|--|------------------|--|--|
| 220,838 | | (220,838) | | |
| 220,838 | | (220,838) | | |

SUB-TOTAL 3C SIF 06B**3C SIF OCT: OCTAVIA BOULEVARD SPECIAL FUND**

CENTRN TRANSPORTATION CAPITAL PROJECTS

| | | | | |
|------------------|------------------|------------------|--|--------------------|
| 1,603,626 | 1,603,626 | 1,603,626 | | (1,603,626) |
| 1,603,626 | 1,603,626 | 1,603,626 | | (1,603,626) |

SUB-TOTAL 3C SIF OCT**SUB-TOTAL CONTINUING PROJECTS**

| | | | | |
|------------|------------|-----------|------------|------------|
| 38,491,588 | 42,498,468 | 4,006,880 | 83,561,938 | 41,063,470 |
|------------|------------|-----------|------------|------------|

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|---|--------------------|--------------------|-------------------|--------------------|
| WORK ORDERS/OVERHEAD: | | | | |
| 1G AGF PWF: GF-DPW WORK ORDER FUND | | | | |
| DPWAT BUREAU OF ARCHITECTURE | 414,630 | 443,844 | 29,214 | 441,624 |
| DPWBR BUREAU OF BUILDING REPAIR | 16,059,472 | 16,458,697 | 399,225 | 16,841,445 |
| DPWCM BUREAU OF CONSTRUCTION MANAGEMENT | 217,264 | 271,799 | 54,535 | 271,749 |
| DPWEN BUREAU OF ENGINEERING | 883,494 | 870,432 | (13,062) | 851,701 |
| DPWSE BUREAU OF STREET ENVIRONMENT SVC | 2,773,270 | 1,922,521 | (850,749) | 1,990,362 |
| DPWSM BUREAU OF STREET USE AND MAPPING | 11,572,231 | 11,726,022 | 153,791 | 12,301,639 |
| DPWSR BUREAU OF SEWER REPAIR | 13,939,104 | 14,129,007 | 189,903 | 14,555,826 |
| DPWUF BUREAU OF URBAN FORESTRY | 10,925,940 | 11,228,394 | 302,454 | 11,641,715 |
| SUB-TOTAL 1G AGF PWF | 56,785,405 | 57,050,716 | 265,311 | 58,896,061 |
| SUB-TOTAL WORK ORDERS/OVERHEAD | 56,785,405 | 57,050,716 | 265,311 | 58,896,061 |
| Total Uses of Funds | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 |
| | | | | 44,250,418 |

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|--------------------|
| 1G AGF | GENERAL FUND | 2,333,623 | 2,529,832 | 196,209 | 2,652,642 | 122,810 |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | 2,516,336 | 2,965,860 | 449,524 | 3,109,631 | 143,771 |
| 6I TIF | DTIS-TELECOMM. & INFORMATION SVCS FUND | 70,784,910 | 77,616,243 | 6,831,333 | 74,583,375 | (3,032,868) |
| Total Sources by Funds | | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

Program Summary

| | | | | | | |
|------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| BIU | ADMINISTRATION | 23,541,789 | 27,024,554 | 3,482,765 | 27,940,734 | 916,180 |
| BK4 | GOVERNANCE AND OUTREACH | 9,087,343 | 8,965,129 | (122,214) | 9,356,228 | 391,099 |
| BAK | OPERATIONS | 31,333,200 | 32,694,054 | 1,360,854 | 30,237,969 | (2,456,085) |
| BIT | TECHNOLOGY | 2,601,035 | 3,242,459 | 641,424 | 2,508,443 | (734,016) |
| BTO | TECHNOLOGY SERVICES:PUBLIC SAFETY | 9,071,502 | 11,185,739 | 2,114,237 | 10,302,274 | (883,465) |
| Total Uses by Program | | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| 001 | SALARIES | 21,557,614 | 23,811,952 | 2,254,338 | 23,844,566 | 32,614 |
| 013 | MANDATORY FRINGE BENEFITS | 9,283,082 | 10,574,545 | 1,291,463 | 11,065,706 | 491,161 |
| 020 | OVERHEAD | 1,652,566 | 1,808,551 | 155,985 | 1,876,714 | 68,163 |
| 021 | NON PERSONNEL SERVICES | 33,496,011 | 35,776,777 | 2,280,766 | 34,970,400 | (806,377) |
| 040 | MATERIALS & SUPPLIES | 3,174,036 | 2,116,244 | (1,057,792) | 1,952,643 | (163,601) |
| 060 | CAPITAL OUTLAY | 1,810,185 | 2,443,487 | 633,302 | 2,325,164 | (118,323) |
| 06P | PROGRAMMATIC PROJECTS | | 2,328,517 | 2,328,517 | | (2,328,517) |
| 081 | SERVICES OF OTHER DEPTS | 4,661,375 | 4,251,862 | (409,513) | 4,310,455 | 58,593 |
| 091 | OPERATING TRANSFERS OUT | | 3,684,417 | 3,684,417 | 1,250,476 | (2,433,941) |
| ELU | TRANSFER ADJUSTMENTS-USES | | (3,684,417) | (3,684,417) | (1,250,476) | 2,433,941 |
| Total Uses by Character | | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|------------------------------------|-----------|-----------|---------|-----------|---------|
| 20630 | CABLE TV FRANCHISE | 2,471,836 | 2,921,360 | 449,524 | 3,065,131 | 143,771 |
| 30150 | INTEREST EARNED - POOLED CASH | 44,500 | 44,500 | | 44,500 | 625 |
| 39899 | OTHER CITY PROPERTY RENTALS | 19,648 | 170,845 | 151,197 | 171,470 | 1,000 |
| 49997 | CITY DEPTS REVENUE FROM OCII | | 30,000 | 30,000 | 31,000 | (4,885) |
| 865AA | EXP REC FR ASIAN ARTS MUSEUM (AAO) | 97,295 | 103,867 | 6,572 | 98,982 | |

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-----------|------------|-----------|
| 865AC | EXP REC FR AIRPORT (AAO) | 348,030 | 298,829 | (49,201) | 299,578 | 749 |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 2,328,657 | 2,402,603 | 73,946 | 2,369,027 | (33,576) |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 287,133 | 321,987 | 34,854 | 312,634 | (9,353) |
| 865AR | EXP REC FR ART COMMISSION (AAO) | 54,848 | 65,772 | 10,924 | 64,869 | (903) |
| 865AS | EXP REC FR ASSESSOR (AAO) | 364,173 | 379,285 | 15,112 | 371,964 | (7,321) |
| 865BD | EXP REC FR BOARD OF SUPV (AAO) | 155,946 | 176,222 | 20,276 | 173,636 | (2,586) |
| 865BE | EXP REC FR BUS & ENC DEV (AAO) | 141,233 | 935,284 | 794,051 | 162,796 | (772,488) |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 786,002 | 851,114 | 65,112 | 832,250 | (18,864) |
| 865CA | EXP REC FR ADM (AAO) | 89,089 | | (89,089) | | |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 229,237 | 252,208 | 22,971 | 248,697 | (3,511) |
| 865CH | EXP REC FR CHILD:YOUTH & FAM (AAO) | 92,879 | 123,390 | 30,511 | 122,207 | (1,183) |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 24,385 | 23,858 | (527) | 22,571 | (1,287) |
| 865CO | EXP REC FR CONTROLLER (AAO) | 1,657,263 | 1,773,734 | 116,471 | 1,797,897 | 24,163 |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 389,992 | 481,405 | 91,413 | 475,598 | (5,807) |
| 865CR | EXP REC FR COMMUNITY DEVELOPMENT (AAO) | 43,855 | | (43,855) | | |
| 865CS | EXP REC FR CIVIL SERVICE (AAO) | 12,474 | 12,021 | (453) | 11,784 | (237) |
| 865CT | EXP REC FR CITY ATTORNEY (AAO) | 549,677 | 561,062 | 11,385 | 543,496 | (17,566) |
| 865DA | EXP REC FR DISTRICT ATTORNEY (AAO) | 519,255 | 563,730 | 44,475 | 548,508 | (15,222) |
| 865EC | EXP REC FR ETHICS COMMISSION (AAO) | 72,652 | 73,543 | 891 | 72,716 | (827) |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 1,438,835 | 1,638,016 | 199,181 | 1,600,374 | (37,642) |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 143,774 | 166,470 | 22,696 | 164,332 | (2,138) |
| 865FA | EXP REC FR FINE ARTS MUSEUM (AAO) | 86,042 | 102,838 | 16,796 | 92,453 | (10,385) |
| 865FC | EXP REC FR FIRE DEPT (AAO) | 3,245,698 | 3,715,281 | 469,583 | 3,482,403 | (232,878) |
| 865GE | EXP REC FR GENERAL CITY RESP (AAO) | 3,986,146 | 4,420,346 | 434,200 | 4,610,138 | 189,792 |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 11,742,287 | 13,393,254 | 1,650,967 | 13,489,315 | 96,061 |
| 865HS | EXP REC FR HSS (AAO) | 123,568 | 138,646 | 15,078 | 137,628 | (1,018) |
| 865JV | EXP REC FR JUVENILE COURT (AAO) | 471,530 | 509,311 | 37,781 | 488,652 | (20,659) |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 885,837 | 1,512,087 | 626,250 | 1,458,507 | (53,580) |
| 865LL | EXP REC FR LAW LIBRARY (AAO) | 30,036 | 23,313 | (6,723) | 23,509 | 196 |
| 865MT | EXP REC FR MUNICIPAL TRANSPORTATION(AAO) | 6,266,214 | 6,926,761 | 660,547 | 6,566,422 | (360,339) |
| 865WY | EXP REC FR MAYOR (AAO) | 267,229 | 276,829 | 9,600 | 282,260 | 5,431 |
| 865PA | EXP REC FR PERMIT APPEALS (AAO) | 64,376 | 62,209 | (2,167) | 61,893 | (316) |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 9,879,322 | 10,910,525 | 1,031,203 | 10,529,890 | (380,635) |
| 865PD | EXP REC FR PUBLIC DEFENDER (AAO) | 340,433 | 353,762 | 13,329 | 345,717 | (8,045) |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 786,820 | 840,078 | 53,258 | 819,331 | (20,747) |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 2,164,723 | 2,286,040 | 121,317 | 2,203,935 | (82,105) |

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--------------------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 74,246 | 73,351 | (895) | 72,358 | (993) |
| 865RC | EXP REC FR HUMAN RIGHTS (AAO) | 124,277 | 111,733 | (12,544) | 113,559 | 1,826 |
| 865RD | EXP REC FR HUMAN RESOURCES (AAO) | 288,644 | 332,092 | 43,448 | 329,296 | (2,796) |
| 865RG | EXP REC FR REGISTRAR OF VOTERS (AAO) | 141,647 | 151,169 | 9,522 | 151,541 | 372 |
| 865RP | EXP REC FR REC & PARK (AAO) | 1,841,970 | 2,004,664 | 162,694 | 1,923,449 | (81,215) |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 656,406 | 681,159 | 24,753 | 678,426 | (2,733) |
| 865SH | EXP REC FR SHERIFF (AAO) | 2,858,112 | 2,766,105 | (92,007) | 2,619,842 | (146,263) |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 3,960,555 | 4,444,849 | 484,294 | 4,369,896 | (74,953) |
| 865TI | EXP REC FROM ISD (AAO) | 373,856 | 355,717 | (18,139) | 357,108 | 1,391 |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 532,409 | 570,916 | 38,507 | 564,921 | (5,995) |
| 865UC | EXP REC FR PUC (AAO) | 1,901,102 | 2,807,128 | 906,026 | 2,830,134 | 23,006 |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 523,095 | 667,807 | 144,712 | 649,313 | (18,494) |
| 865UW | EXP REC FR WATER DEPT (AAO) | 2,024,842 | 2,296,911 | 272,069 | 2,249,322 | (47,589) |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 104,679 | 103,224 | (1,455) | 98,391 | (4,833) |
| 865WO | EXP REC FR STATUS OF WOMEN (AAO) | 15,431 | 14,987 | (444) | 14,988 | 1 |
| 865WP | EXP REC FR CLEANWATER (AAO) | 1,299,690 | 1,345,101 | 45,411 | 1,310,336 | (34,765) |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 187,031 | 270,068 | 83,037 | 272,183 | 2,115 |
| 875MO | EXP REC FR MAYOR-CDBG (NON-AAO) | 53,891 | 42,100 | (11,791) | 41,671 | (429) |
| 875TI | EXP REC FROM ISD (NON-AAO) | 1,351,613 | 1,428,901 | 77,288 | 1,497,063 | 68,162 |
| 9306D | OTI FR 61/TIF-TELECOMM & INFO | 3,030,653 | 3,684,417 | 3,684,417 | 1,250,476 | (2,433,941) |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | | 1,093,477 | (1,937,176) | 172,880 | (920,597) |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | | (3,684,417) | (3,684,417) | (1,250,476) | 2,433,941 |
| GFS (1) | GENERAL FUND SUPPORT | 1,587,791 | 1,708,091 | 120,300 | 1,830,901 | 122,810 |
| Total Sources by Funds | | 75,684,869 | 83,111,935 | 7,427,066 | 80,345,648 | (2,766,287) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|---------------------------|---------|---------|--------|-----------|--------|
| 001 | SALARIES | 911,086 | 980,717 | 69,631 | 1,014,987 | 34,270 |
| 013 | MANDATORY FRINGE BENEFITS | 348,122 | 402,132 | 54,010 | 442,291 | 40,159 |
| 020 | OVERHEAD | 762,134 | 826,146 | 64,012 | 874,527 | 48,381 |
| 021 | NON PERSONNEL SERVICES | 292,830 | 297,448 | 4,618 | 297,448 | |
| 040 | MATERIALS & SUPPLIES | 13,051 | 13,051 | | 13,051 | |

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:

6I TIF ACP: DTIS-CONTINUING PROJECT FUND

| | | | | | | |
|-----------------------------|--------------------------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| PTIC09 | RADIO SECURITY ENHANCEMENT PROJECT | 390,000 | 390,000 | | 390,000 | |
| PTIC10 | SERVICE DESK REPLACEMENT PROJECT | 199,245 | 199,245 | | 50,000 | (149,245) |
| PTIC11 | BUSINESS LICENSE PORTAL PILOT | 777,455 | 777,455 | | | (777,455) |
| | SUB-TOTAL 6I TIF ACP | 4,451,096 | 4,451,096 | 4,451,096 | 1,250,476 | (3,200,620) |
| | SUB-TOTAL CONTINUING PROJECTS | 4,451,096 | 4,451,096 | 4,451,096 | 1,250,476 | (3,200,620) |
| Total Uses of Funds: | | 75,634,869 | 89,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

Department: HSS : HEALTH SERVICE SYSTEM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------|------------------|------------------|------------------|------------------|----------------|
| 1G AGF | GENERAL FUND | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| Total Sources by Funds | | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

Program Summary

| | | | | | | |
|------------------------------|-----------------------|------------------|------------------|------------------|------------------|----------------|
| FEE | HEALTH SERVICE SYSTEM | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| Total Uses by Program | | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|------------------|------------------|------------------|------------------|----------------|
| 001 | SALARIES | 2,950,245 | 4,066,200 | 1,115,955 | 4,368,261 | 302,061 |
| 013 | MANDATORY FRINGE BENEFITS | 1,450,916 | 1,982,064 | 531,148 | 2,272,331 | 290,267 |
| 021 | NON PERSONNEL SERVICES | 1,513,870 | 2,307,752 | 793,882 | 2,332,571 | 24,819 |
| 040 | MATERIALS & SUPPLIES | 35,626 | 59,000 | 23,374 | 41,000 | (18,000) |
| 060 | CAPITAL OUTLAY | | 11,550 | 11,550 | | (11,550) |
| 081 | SERVICES OF OTHER DEPTS | 601,579 | 688,562 | 86,983 | 616,063 | (72,499) |
| Total Uses by Character | | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|-----------|-----------|---------|-----------|---------|
| 69999 | OTHER OPERATING REVENUE | 6,000 | 6,000 | | 6,000 | |
| 79999 | OTHER NON-OPERATING REVENUE | 167,355 | 167,355 | | 167,355 | |
| 865AC | EXP REC FR AIRPORT (AAO) | 277,824 | 360,541 | 82,717 | 383,205 | 22,664 |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 46,871 | 57,962 | 11,091 | 61,606 | 3,644 |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 2,800 | 3,064 | 264 | 3,256 | 192 |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 25,869 | 36,258 | 10,389 | 38,537 | 2,279 |
| 865CT | EXP REC FR CITY ATTORNEY (AAO) | 52,546 | 70,474 | 17,928 | 74,904 | 4,430 |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 17,491 | 23,491 | 6,000 | 24,968 | 1,477 |
| 865GE | EXP REC FR GENERAL CITY RESP (AAO) | 1,995,659 | 2,708,907 | 713,248 | 2,879,193 | 170,286 |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 468,012 | 754,786 | 286,774 | 802,233 | 47,447 |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 213,658 | 290,322 | 76,664 | 308,572 | 18,250 |
| 865PA | EXP REC FR PERMIT APPEALS (AAO) | 870 | 1,532 | 662 | 1,629 | 97 |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 44,932 | 53,621 | 8,689 | 56,992 | 3,371 |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 1,099,435 | 1,124,264 | 24,829 | 1,194,937 | 70,673 |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 210,924 | 245,382 | 34,458 | 260,807 | 15,425 |

Department: HSS : HEALTH SERVICE SYSTEM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--------------------------------------|------------------|------------------|------------------|------------------|----------------|
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 4,961 | 7,405 | 2,444 | 7,870 | 465 |
| 865RP | EXP REC FR REC & PARK (AAO) | 149,238 | 198,655 | 49,417 | 211,142 | 12,487 |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 16,994 | 21,704 | 4,710 | 23,068 | 1,364 |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 307,782 | 433,568 | 125,786 | 460,823 | 27,255 |
| 865TI | EXP REC FROM ISD (AAO) | 40,458 | 48,770 | 8,312 | 51,836 | 3,066 |
| 865UC | EXP REC FR PUC (AAO) | 128,414 | 189,463 | 61,049 | 201,372 | 11,909 |
| 865UH | EXP REC FR HATCH HETCHY (AAO) | 53,895 | 65,878 | 11,983 | 70,019 | 4,141 |
| 865UW | EXP REC FR WATER DEPT (AAO) | 119,656 | 147,076 | 27,420 | 156,321 | 9,245 |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 11,187 | 15,576 | 4,389 | 16,555 | 979 |
| 865WP | EXP REC FR CLEANWATER (AAO) | 85,382 | 110,563 | 25,181 | 117,513 | 6,950 |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 1,010,023 | 1,972,511 | 962,488 | 2,049,513 | 77,002 |
| Total Sources by Funds | | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|----------------------------|-----------------------------|------------------|------------------|------------------|------------------|----------------|
| 001 | SALARIES | 2,950,245 | 4,066,200 | 1,115,955 | 4,368,261 | 302,061 |
| 013 | MANDATORY FRINGE BENEFITS | 1,450,916 | 1,982,064 | 531,148 | 2,272,331 | 290,267 |
| 021 | NON PERSONNEL SERVICES | 1,513,870 | 2,307,752 | 793,882 | 2,332,571 | 24,819 |
| 040 | MATERIALS & SUPPLIES | 35,626 | 59,000 | 23,374 | 41,000 | (18,000) |
| 060 | CAPITAL OUTLAY | | 11,550 | 11,550 | | (11,550) |
| 081 | SERVICES OF OTHER DEPTS | 601,579 | 688,562 | 86,983 | 616,063 | (72,499) |
| | SUB-TOTAL 1G AGF AAA | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| | SUB-TOTAL OPERATING | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| Total Uses of Funds | | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

Department: HRD : HUMAN RESOURCES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|------------------------------|---------------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 14,950,759 | 16,957,813 | 2,007,054 | 16,483,018 | (474,795) |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | 58,991,898 | 60,925,530 | 1,933,632 | 62,003,215 | 1,077,685 |
| Total Sources by Fund | | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

Program Summary

| | | | | | | |
|------------------------------|----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| FCW | ADMINISTRATION | 833,056 | 1,094,180 | 261,124 | 1,154,069 | 59,889 |
| FH1 | CLASS AND COMPENSATION | 603,795 | 480,605 | (123,190) | 497,796 | 17,191 |
| FC4 | EMPLOYEE RELATIONS | 4,291,925 | 5,484,599 | 1,192,674 | 4,637,378 | (847,221) |
| FC8 | EQUAL EMPLOYMENT OPPORTUNITY | 1,145,098 | 1,487,528 | 342,430 | 1,608,755 | 121,227 |
| FC5 | RECRUIT/ ASSESS/ CLIENT SERVICES | 7,317,440 | 7,725,039 | 407,599 | 7,880,668 | 155,629 |
| FDE | WORKERS COMPENSATION | 58,991,898 | 60,925,530 | 1,933,632 | 62,003,215 | 1,077,685 |
| FAR | WORKFORCE DEVELOPMENT | 759,445 | 685,862 | (73,583) | 704,352 | 18,490 |
| Total Uses by Program | | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 11,093,827 | 12,248,743 | 1,154,916 | 12,139,195 | (109,548) |
| 013 | MANDATORY FRINGE BENEFITS | 4,634,544 | 5,802,226 | 1,167,682 | 6,303,516 | 501,290 |
| 021 | NON PERSONNEL SERVICES | 53,178,543 | 54,303,640 | 1,125,097 | 54,739,056 | 435,416 |
| 040 | MATERIALS & SUPPLIES | 138,313 | 136,313 | (2,000) | 136,313 | |
| 06P | PROGRAMMATIC PROJECTS | 1,014,240 | 1,016,450 | 2,210 | 1,016,450 | |
| 081 | SERVICES OF OTHER DEPTS | 3,883,190 | 4,375,971 | 492,781 | 4,151,703 | (224,268) |
| Total Uses by Character | | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|-----------|-----------|-----------|-----------|--------|
| 86599 | EXP REC-GENERAL UNALLOCATED | 962,500 | 1,015,754 | 53,254 | 1,019,379 | 3,625 |
| 865AA | EXP REC FR ASIAN ARTS MUSEUM (AAO) | 16,409 | 26,582 | 10,173 | 27,581 | 999 |
| 865AC | EXP REC FR AIRPORT (AAO) | 2,179,863 | 2,190,005 | 10,142 | 2,264,179 | 74,174 |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 879,486 | 766,195 | (113,291) | 794,562 | 28,367 |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 534,086 | 366,287 | (167,799) | 376,712 | 10,425 |
| 865AR | EXP REC FR ART COMMISSION (AAO) | 60,003 | 102,024 | 42,021 | 102,024 | |
| 865AS | EXP REC FR ASSESSOR (AAO) | 138,171 | 140,646 | 2,475 | 143,865 | 3,219 |
| 865BE | EXP REC FR BUS & ENC DEV (AAO) | 8,748 | 9,788 | 1,040 | 10,156 | 368 |

Department: HRD : HUMAN RESOURCES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-----------|------------|---------|
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 386,094 | 375,164 | (10,930) | 378,539 | 3,375 |
| 865CA | EXP REC FR ADM (AAO) | 154,329 | 154,329 | | 154,329 | |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 203,918 | 209,310 | 5,392 | 215,860 | 6,550 |
| 865CH | EXP REC FR CHILD,YOUTH & FAM (AAO) | 66,358 | 64,358 | (2,000) | 64,358 | |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 50,000 | 50,000 | | 50,000 | |
| 865CO | EXP REC FR CONTROLLER (AAO) | 25,679 | 32,602 | 6,923 | 33,610 | 1,008 |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 321,058 | 321,058 | | 321,058 | |
| 865CS | EXP REC FR CIVIL SERVICE (AAO) | 25,100 | 25,100 | | 25,100 | |
| 865CT | EXP REC FR CITY ATTORNEY (AAO) | 78,248 | 60,226 | (18,022) | 62,490 | 2,264 |
| 865DA | EXP REC FR DISTRICT ATTORNEY (AAO) | 96,357 | 97,937 | 1,580 | 101,619 | 3,682 |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 590,614 | 443,701 | (146,913) | 458,733 | 15,032 |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 144,131 | 113,706 | (30,425) | 114,319 | 613 |
| 865FA | EXP REC FR FINE ARTS MUSEUM (AAO) | 234,137 | 346,748 | 112,611 | 358,881 | 12,133 |
| 865FC | EXP REC FR FIRE DEPT (AAO) | 8,606,880 | 8,164,986 | (441,894) | 8,421,635 | 256,649 |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 1,207,978 | 1,284,461 | 76,483 | 1,332,749 | 48,288 |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 5,813,293 | 5,605,739 | (207,554) | 5,816,444 | 210,705 |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 3,689,912 | 3,912,770 | 222,858 | 4,059,230 | 146,460 |
| 865HM | EXP REC FR COMM MENTAL HEALTH (AAO) | 442,191 | 519,283 | 77,092 | 538,805 | 19,522 |
| 865HS | EXP REC FR HSS (AAO) | 320,632 | 316,452 | (4,180) | 317,653 | 1,201 |
| 865JV | EXP REC FR JUVENILE COURT (AAO) | 1,650,718 | 1,352,105 | (298,613) | 1,402,936 | 50,831 |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 887,372 | 1,293,108 | 405,736 | 1,332,792 | 39,684 |
| 865MY | EXP REC FR MAYOR (AAO) | 46,370 | 28,874 | (17,496) | 29,508 | 634 |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 12,870,704 | 13,574,687 | 703,983 | 14,084,938 | 510,251 |
| 865PD | EXP REC FR PUBLIC DEFENDER (AAO) | 81,108 | 85,016 | 3,908 | 88,212 | 3,196 |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 1,023,170 | 772,217 | (250,953) | 798,309 | 26,092 |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 335,000 | 335,000 | | 335,000 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 2,515,396 | 2,222,664 | (292,732) | 2,303,654 | 80,990 |
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 52,904 | 61,320 | 8,416 | 61,320 | |
| 865RC | EXP REC FR HUMAN RIGHTS (AAO) | 133,397 | | (133,397) | | |
| 865RD | EXP REC FR HUMAN RESOURCES (AAO) | 735,593 | 766,700 | 31,107 | 795,524 | 28,824 |
| 865RG | EXP REC FR REGISTRAR OF VOTERS (AAO) | 90,000 | 90,000 | | 90,000 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 3,508,395 | 3,556,801 | 48,406 | 3,686,121 | 129,320 |
| 865RS | EXP REC FR RETIREMENT SYSTEM (AAO) | 84,771 | 110,720 | 25,949 | 114,096 | 3,376 |
| 865SH | EXP REC FR SHERIFF (AAO) | 3,642,315 | 4,534,401 | 892,086 | 4,701,526 | 167,125 |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 2,738,872 | 2,977,530 | 238,658 | 3,074,927 | 97,397 |
| 865TI | EXP REC FROM ISD (AAO) | 391,108 | 263,926 | (127,182) | 273,776 | 9,850 |

Department: HRD : HUMAN RESOURCES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|---------|-----------------------------------|-------------------|------------------|-------------------|----------------|
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 307,119 | 70,152 | 317,060 | 9,941 |
| 865UC | EXP REC FR PUC (AAO) | 236,967 | | | |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 1,145,825 | (153,376) | 1,003,635 | 11,186 |
| 865UW | EXP REC FR WATER DEPT (AAO) | 876,994 | (286,025) | 612,932 | 21,963 |
| 865WC | EXP REC FR HRD-WC (AAO) | 2,095,893 | 135,666 | 2,314,851 | 83,292 |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 99,513 | 52,990 | 152,503 | |
| 865WO | EXP REC FR STATUS OF WOMEN (AAO) | 205,194 | (53,257) | 156,774 | 4,837 |
| 865WP | EXP REC FR CLEANWATER (AAO) | 7,892 | | 7,892 | |
| 87599 | EXP REC UNALLOCATED (NON-AAO FDS) | 1,736,086 | 167,654 | 1,800,840 | 64,754 |
| 875RC | EXP REC FR HUMAN RIGHTS (NON-AAO) | 259,557 | 1,345,537 | 471,885 | (1,133,209) |
| | | 44,465 | (44,465) | | |
| GFS (1) | GENERAL FUND SUPPORT | 11,367,455 | 1,988,898 | 10,911,352 | (456,103) |
| | | 9,378,557 | | | |
| | Total Sources by Funds | 73,942,657 | 3,940,686 | 78,486,733 | 602,890 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 001 | SALARIES | 6,144,571 | 6,274,970 | 130,399 | 6,355,729 | 80,759 |
| 013 | MANDATORY FRINGE BENEFITS | 2,380,800 | 2,648,882 | 268,082 | 2,884,578 | 235,696 |
| 021 | NON PERSONNEL SERVICES | 968,959 | 890,908 | (78,051) | 845,908 | (45,000) |
| 040 | MATERIALS & SUPPLIES | 90,175 | 90,175 | | 90,175 | |
| 06P | PROGRAMMATIC PROJECTS | 1,014,240 | 1,016,450 | 2,210 | 1,016,450 | |
| 079 | ALLOCATED CHARGES | (1,502,692) | (1,502,692) | | (1,502,692) | |
| 081 | SERVICES OF OTHER DEPTS | 2,529,764 | 2,708,505 | 178,741 | 2,736,562 | 28,057 |
| | SUB-TOTAL 1G AGF AAA | 11,625,817 | 12,127,198 | 501,381 | 12,426,710 | 299,512 |

2S GSF AAA: WORKERS' COMPENSATION FUND

| | | | | | | |
|-----|---------------------------|------------|------------|---------|------------|---------|
| 001 | SALARIES | 3,609,059 | 3,941,892 | 332,833 | 4,045,106 | 103,214 |
| 013 | MANDATORY FRINGE BENEFITS | 1,826,519 | 2,529,255 | 702,736 | 2,768,757 | 239,502 |
| 021 | NON PERSONNEL SERVICES | 51,252,589 | 52,101,737 | 849,148 | 52,837,153 | 735,416 |
| 040 | MATERIALS & SUPPLIES | 23,638 | 23,638 | | 23,638 | |
| 079 | ALLOCATED CHARGES | 1,502,692 | 1,502,692 | | 1,502,692 | |

Department: HRD : HUMAN RESOURCES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

25 GSF AAA: WORKERS' COMPENSATION FUND

081 SERVICES OF OTHER DEPTS

SUB-TOTAL 25 GSF AAA

SUB-TOTAL OPERATING

777,401 826,316 48,915 825,869 (447)

58,991,898 60,925,530 1,933,632 62,003,215 1,077,685

70,517,715 73,052,728 2,435,013 74,429,925 1,377,197

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

PRD004 TUITION REIMBURSEMENT

PRD010 LABOR RELATIONS

PRD017 LEAVE MANAGEMENT

SUB-TOTAL 1G AGF AAP

SUB-TOTAL ANNUAL PROJECTS

125,100 125,100 125,100

1,517,281 2,722,405 1,205,124 1,838,162 (884,243)

246,664 246,664 331,600 84,936

1,642,381 3,094,169 1,451,788 2,294,862 (799,307)

1,642,381 3,094,169 1,451,788 2,294,862 (799,307)

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

PRD004 TUITION REIMBURSEMENT

SUB-TOTAL 1G AGF ACP

SUB-TOTAL CONTINUING PROJECTS

670,500 670,500 670,500

670,500 670,500 670,500

670,500 670,500 670,500

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

HRD04 RECRUIT/ASSESS/CLIENT SERVICES

HRD08 WORKFORCE DEVELOPMENT

SUB-TOTAL 1G AGF WOF

SUB-TOTAL WORK ORDERS/OVERHEAD

Total Uses of Funds

678,488 742,482 63,994 755,808 13,326

333,573 323,464 (10,109) 335,138 11,674

1,012,061 1,065,946 53,885 1,090,946 25,000

1,012,061 1,065,946 53,885 1,090,946 25,000

1,73,942,657 77,883,343 3,940,686 78,486,233 602,890

Department: HRC : HUMAN RIGHTS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|------------------------|--------------|-----------|-----------|--------|-----------|--------|
| 1G AGF | GENERAL FUND | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |
| Total Sources by Funds | | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

Program Summary

| | | | | | | |
|-----------------------|-------------------------|-----------|-----------|--------|-----------|--------|
| CAD | HUMAN RIGHTS COMMISSION | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |
| Total Uses by Program | | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

Character Summary

| | | | | | | |
|-------------------------|---------------------------|-----------|-----------|----------|-----------|----------|
| 001 | SALARIES | 1,119,835 | 1,124,653 | 4,818 | 1,129,747 | 5,094 |
| 013 | MANDATORY FRINGE BENEFITS | 508,251 | 477,435 | (30,816) | 514,454 | 37,019 |
| 021 | NON PERSONNEL SERVICES | 34,300 | 56,900 | 22,600 | 41,800 | (15,100) |
| 040 | MATERIALS & SUPPLIES | 5,000 | 5,000 | | 5,000 | |
| 081 | SERVICES OF OTHER DEPTS | 196,334 | 283,052 | 86,718 | 284,877 | 1,825 |
| Total Uses by Character | | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

Sources of Funds Detail by Subobject

| | | | | | | |
|------------------------|--|-----------|-----------|--------|-----------|-----------|
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 100 | 100 | | | (100) |
| 66502 | VEHICLE ADVERTISING | 15,000 | 15,000 | | | (15,000) |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 647,946 | 713,438 | 65,492 | | (713,438) |
| GFS (1) | GENERAL FUND SUPPORT | 1,215,774 | 1,218,502 | 2,728 | 1,975,878 | 757,376 |
| Total Sources by Funds | | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----|---------------------------|-----------|-----------|----------|-----------|----------|
| 001 | SALARIES | 1,119,837 | 1,124,654 | 4,817 | 1,129,748 | 5,094 |
| 013 | MANDATORY FRINGE BENEFITS | 508,249 | 477,434 | (30,815) | 514,453 | 37,019 |
| 021 | NON PERSONNEL SERVICES | 34,300 | 56,900 | 22,600 | 41,800 | (15,100) |

Department Appropriations (2 year) (Mayor's Proposed)

Department: HRC : HUMAN RIGHTS COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | |
|-----------------------------|------------------|------------------|---------------|---------------|
| 040 | 5,000 | 5,000 | 5,000 | |
| 081 | 196,334 | 283,052 | 86,718 | 1,825 |
| | 1,863,720 | 1,947,040 | 83,320 | 28,838 |
| SUB-TOTAL 1G AGF AAA | 1,863,720 | 1,947,040 | 83,320 | 28,838 |
| SUB-TOTAL OPERATING | 1,863,720 | 1,947,040 | 83,320 | 28,838 |
| Total Uses of Funds | 1,863,720 | 1,947,040 | 83,320 | 28,838 |

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|------------------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 1G AGF | GENERAL FUND | 568,271,080 | 696,391,175 | 28,120,095 | 714,205,667 | 17,814,492 |
| 2S HWF | HUMAN WELFARE SPECIAL REVENUE FUND | 25,323,662 | 30,028,706 | 4,705,044 | 26,610,846 | (3,417,860) |
| 2S SCP | SENIOR CITIZENS' PROGRAMS FUND | 9,487,879 | 8,501,793 | (986,086) | 7,819,832 | (681,961) |
| 7E GIF | GIFT FUND | 446,065 | 468,587 | 22,522 | 468,587 | |
| Total Sources by Funds | | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |

Program Summary

| | | | | | | |
|------------------------------|--|--------------------|--------------------|-------------------|--------------------|-------------------|
| CAO | ADMINISTRATIVE SUPPORT | 89,019,945 | 91,571,997 | 2,552,052 | 93,809,008 | 2,237,011 |
| CGO | ADULT PROTECTIVE SERVICES | 5,504,522 | 6,001,882 | 497,360 | 6,225,519 | 223,637 |
| CAG | CALWORKS | 46,935,371 | 45,865,071 | (1,070,300) | 47,028,660 | 1,163,589 |
| FAL | CHILDREN'S BASELINE | 28,051,313 | 28,007,598 | (43,715) | 28,814,357 | 806,759 |
| CAI | COUNTY ADULT ASSISTANCE PROGRAM | 52,028,814 | 50,220,515 | (1,808,299) | 50,713,875 | 493,360 |
| CII | COUNTY VETERANS SERVICES | 419,939 | 436,282 | 16,343 | 451,402 | 15,120 |
| CGP | DIVERSION AND COMMUNITY INTEGRATION PROG | 3,656,139 | 3,832,139 | 176,000 | 3,832,139 | |
| CGU | DSS CHILDCARE | 30,648,321 | 28,621,266 | (2,027,055) | 28,577,534 | (43,732) |
| CAL | FAMILY AND CHILDREN'S SERVICE | 119,100,732 | 119,065,248 | (35,484) | 121,812,001 | 2,746,753 |
| CAH | FOOD STAMPS | 21,147,407 | 24,619,146 | 3,471,739 | 25,942,971 | 1,323,825 |
| CAN | HOMELESS SERVICES | 88,884,866 | 103,157,394 | 14,272,528 | 101,649,214 | (1,508,180) |
| CIM | IN HOME SUPPORTIVE SERVICES | 127,436,807 | 131,806,971 | 4,370,164 | 135,391,753 | 3,584,782 |
| CGQ | INTEGRATED INTAKE | 1,212,564 | 1,797,703 | 585,139 | 2,041,581 | 243,878 |
| CAJ | MEDI-CAL | 24,703,735 | 30,687,541 | 5,983,806 | 32,721,372 | 2,033,831 |
| CIF | OFFICE ON AGING | 29,155,582 | 30,493,623 | 1,338,041 | 30,108,514 | (385,109) |
| CIH | PUBLIC ADMINISTRATOR | 1,518,043 | 1,478,206 | (39,837) | 1,531,698 | 53,492 |
| CGR | PUBLIC CONSERVATOR | 1,407,365 | 1,465,174 | 57,809 | 1,520,220 | 55,046 |
| CGS | PUBLIC GUARDIAN | 2,684,063 | 2,790,457 | 106,394 | 2,888,255 | 97,798 |
| CGT | REPRESENTATIVE PAYEE | 558,936 | 580,591 | 21,655 | 599,603 | 19,012 |
| CGV | WELFARE TO WORK | 29,454,222 | 32,891,457 | 3,437,235 | 33,445,256 | 553,799 |
| Total Uses by Program | | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |

Character Summary

| | | | | | | |
|-----|---------------------------|-------------|-------------|------------|-------------|-----------|
| 001 | SALARIES | 136,501,016 | 152,349,345 | 15,848,329 | 157,199,582 | 4,850,237 |
| 013 | MANDATORY FRINGE BENEFITS | 67,423,293 | 76,877,716 | 9,454,423 | 84,566,567 | 7,688,851 |
| 021 | NON PERSONNEL SERVICES | 25,220,761 | 26,821,674 | 1,600,913 | 26,956,709 | 135,035 |

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Character Summary

| | | | | | | |
|--------------------------------|---------------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 036 | AID ASSISTANCE | 48,644,898 | 49,022,678 | 377,780 | 50,502,146 | 1,479,468 |
| 037 | AID PAYMENTS | 244,499,779 | 239,748,943 | (4,750,836) | 242,389,375 | 2,640,432 |
| 038 | CITY GRANT PROGRAMS | 129,114,229 | 140,963,874 | 11,849,645 | 137,103,020 | (3,860,854) |
| 039 | OTHER SUPPORT & CARE OF PERSONS | 300,000 | 275,000 | (25,000) | 275,000 | |
| 040 | MATERIALS & SUPPLIES | 2,490,011 | 2,000,261 | (489,750) | 2,012,233 | 11,972 |
| 060 | CAPITAL OUTLAY | 3,284,260 | 1,579,521 | (1,704,739) | 979,016 | (600,505) |
| 06F | FACILITIES MAINTENANCE | 257,450 | 355,000 | 97,550 | 373,000 | 18,000 |
| 081 | SERVICES OF OTHER DEPTS | 45,792,989 | 45,396,249 | (396,740) | 46,748,284 | 1,352,035 |
| 091 | OPERATING TRANSFERS OUT | 2,480,915 | 2,480,915 | | 2,480,915 | |
| 095 | INTRAUND TRANSFERS OUT | 13,709,241 | 13,669,335 | (39,906) | 13,669,335 | |
| ELU | TRANSFER ADJUSTMENTS-USES | (16,190,156) | (16,150,250) | 39,906 | (16,150,250) | |
| Total Uses by Character | | 703,558,686 | 735,390,261 | 31,861,575 | 749,104,932 | 15,744,671 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-------------|------------|---------|
| 30490 | OTHER INVESTMENT INCOME | 255,928 | 250,000 | (5,928) | 250,000 | |
| 35232 | EMPLOYEE PARKING | 194,000 | 194,000 | | 194,000 | |
| 40101 | STAGE 1 CHILDCARE (FED-AID) | 11,713,613 | 11,336,197 | (377,416) | 11,336,197 | |
| 40102 | FOSTER FAMILY HOME LICENSING (FED-ADMIN) | 463,020 | 344,481 | (118,539) | 344,188 | (293) |
| 40103 | ADOPTION SERVICES(FED-ADMIN) | 1,322,402 | 1,314,881 | (7,521) | 1,313,787 | (1,094) |
| 40105 | APS/CSBG HEALTH-RELATED TITLE XIX | 17,585,652 | 18,589,749 | 1,004,097 | 19,205,538 | 615,789 |
| 40106 | INDEPENDENT LIVING PROGRAM(FED-ADMIN) | 526,793 | 523,105 | (3,688) | 523,105 | |
| 40107 | CALWIN (FED ADMIN) | 2,730,685 | 2,750,730 | 20,045 | 2,750,730 | |
| 40108 | CLF CSBG-HR - SPMP REVENUE | 1,175,224 | 1,175,224 | | 1,175,224 | |
| 40110 | KIN-GAP ADM FED SHARE | 196,021 | 150,839 | (45,182) | 150,694 | (145) |
| 40121 | WELFARE TO WORK | 14,184,631 | 16,875,391 | 2,690,760 | 16,891,103 | 15,712 |
| 40124 | FOOD STAMPS EMP & TRAINING (FED-ADMIN) | 12,645,515 | 8,903,444 | (3,742,071) | 8,903,444 | |
| 40131 | CALWORKS ELIGIBILITY | 7,879,225 | 8,635,450 | 756,225 | 8,753,599 | 118,149 |
| 40134 | FOOD STAMPS(FED-ADMIN) | 21,594,076 | 23,881,407 | 2,287,331 | 24,115,010 | 233,603 |
| 40137 | RRP/RCA(FED-ADMIN) | 192,906 | 124,925 | (67,981) | 124,799 | (126) |
| 40138 | FOSTER CARE (FED-ADMIN) | 1,996,168 | 2,196,417 | 200,249 | 2,194,206 | (2,211) |
| 40139 | CHILDRENS SERVICES (FED-ADMIN) | 18,768,723 | 21,018,182 | 2,249,459 | 21,131,916 | 113,734 |
| 40140 | EMERGENCY ASSISTANCE - FEDERAL | 1,885,128 | 1,885,128 | | 1,885,128 | |
| 40145 | IHSS ADMIN HEALTH-RELATED TITLE XIX | 11,914,568 | 12,746,963 | 832,395 | 13,275,825 | 528,862 |
| 40148 | TITLE IV-B CHILD WELFARE SERVICES | 471,120 | 471,120 | | 471,120 | |
| | CAL STATE DEPT ED - STAGE 2 CHILD CARE | 335,808 | 265,903 | (69,905) | 265,903 | |

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|-------|--|------------|------------|-------------|-------------|
| 40153 | CALWORKS FRAUD INCENTIVE - FEDERAL | 29,895 | 29,895 | | |
| 40154 | PROMOTING SAFE & STABLE FAMILIES | 420,303 | 384,478 | | |
| 40166 | CWS HEALTH-RELATED TITLE XIX | 3,021,018 | 3,110,638 | (35,825) | |
| 40167 | CBFRS CHILD ABUSE PREVENTION CFDA93.590 | 26,036 | 25,500 | 89,620 | (1,525) |
| 40168 | CWS TITLE XX CFDA 93.667 | 1,223,521 | 1,223,521 | (536) | |
| 40201 | CALWORKS (FED-AID) | 1,642,191 | 1,642,191 | | |
| 40202 | FOSTER CARE(FED-AID) | 10,195,905 | 9,639,786 | (556,119) | (244,454) |
| 40203 | ADOPTIONS(FED-AID) | 8,225,395 | 7,642,476 | (582,919) | 368,405 |
| 40204 | IHSS CONTRACT-MODE(TITLE XIX SHARE) | 8,682,546 | 7,634,016 | (1,048,530) | 108,877 |
| 40207 | REFUGEE(FED-AID) | 390,329 | 354,057 | (36,272) | 173,124 |
| 40210 | EMERG ASSISTANCE-FC AID (FED SHARE) | 1,073,391 | 1,344,142 | 270,751 | 358,482 |
| 40211 | IHSS PUBLIC AUTHORITY TITLE XIX SHARE | 28,327,844 | 29,302,424 | 974,580 | 1,111,752 |
| 40214 | KIN-GAP AID FED SHARE | 1,403,157 | 1,454,547 | 51,390 | 30,016,261 |
| 40220 | SSI/SSP CAAP INTERIM ASSTNCE REIMBURSEMT | 2,992,113 | 2,611,322 | (380,791) | 713,837 |
| 40221 | SSI/SSP CAPT INTERIM ASSTNCE REIMBURSEMT | 95,382 | 86,189 | (9,193) | 1,578,188 |
| 40222 | SSA/SSI FOSTER CARE REIMBURSEMENT | 1,160,009 | 1,121,078 | (38,931) | 123,641 |
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 10,224,679 | 7,777,092 | (2,447,587) | 159,682 |
| 44939 | FEDERAL DIRECT GRANT | 18,826,049 | 24,839,765 | 6,013,716 | |
| 45102 | FOSTER FAMILY HOME LICENSING (STATE-ADM) | 155,734 | 152,303 | (3,431) | |
| 45107 | CALWIN (STATE ADMIN) | 1,009,980 | 1,017,393 | 7,413 | 13,616 |
| 45121 | WELFARE TO WORK (STATE-ADMIN) | 3,185,282 | 3,281,618 | 96,336 | (681,961) |
| 45128 | CALWORKS MENTAL HEALTH (STATE/FED) | 1,726,485 | 1,718,843 | (7,642) | (3,318,285) |
| 45131 | CALWORKS ELIGIBILITY (STATE-ADMIN) | 4,855,260 | 5,220,175 | 364,915 | 2,126 |
| 45134 | FOOD STAMPS(STATE-ADMIN) | 16,234,942 | 17,262,820 | 1,027,878 | |
| 45136 | CASH ASST PGM FOR IMMIGRANT ELIGIBILITY | 858,790 | 952,333 | 93,543 | (7,164) |
| 45145 | IHSS ADMIN (STATE/FED) | 7,050,681 | 11,767,333 | 4,716,652 | 210,000 |
| 45150 | CAL STATE DEPT OF EDUC - STAGE 2/3 | 10,432,531 | 8,293,655 | (2,138,876) | (959) |
| 45169 | VETERANS SERVICES - STATE | 61,000 | 61,000 | | 390,000 |
| 45204 | IHSS CONTRACT-MODE (STATE GF SHARE) | 4,251,655 | 4,789,128 | 537,473 | (14) |
| 45209 | CASH ASSIST PGM FOR IMMIGRANTS - REVENUE | 6,433,153 | 5,935,079 | (498,074) | |
| 45211 | IHSS PUBLIC AUTHORITY STATE SHARE | 3,809,940 | 8,214,476 | 4,404,536 | 182,880 |
| 45214 | KIN-GAP AID STATE SHARE | 1,094,429 | 1,301,246 | 206,817 | (570,388) |
| 45299 | OTHER STATE-PUBLIC ASSISTANCE PROGRAMS | 1,480 | 12,193 | 10,713 | 110,610 |
| 45301 | MEDI-CAL-ELIGIBILITY DETERMINATION | 29,327,844 | 37,731,749 | 8,403,905 | (12) |
| 45511 | HEALTH/WELFARE SALES TAX ALLOCATION | 59,198,000 | 67,799,000 | 8,601,000 | 109,594 |
| 45512 | CALWORKS MOE SUBACCOUNT | 25,642,191 | 23,111,249 | (2,530,942) | (108,000) |
| | | | | | 325,250 |

Department Appropriations (2 year) (Mayor's Proposed)

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|---|------------|------------|-------------|------------|-----------|
| 45621 | MOTOR VEH LIC FEE-REALIGNMENT FUND | 1,508,000 | 1,519,000 | 11,000 | 1,519,000 | 60,457 |
| 45701 | ADULT PROTECTIVE SERVICES-AB 118 | 1,883,494 | 2,126,802 | 243,308 | 2,187,259 | (85,065) |
| 45705 | ADOPTIONS-AB 118 | 1,518,339 | 2,125,977 | 607,638 | 2,040,912 | 615,569 |
| 45710 | ADOPTION ASSISTANCE PRGRM-AB 118/ABX1 16 | 7,665,322 | 8,035,347 | 370,025 | 8,650,916 | 10,297 |
| 45711 | CHILD ABUSE PREVENTION-AB 118 | 142,791 | 161,237 | 18,446 | 171,534 | 2,728,248 |
| 45715 | CHILD WELFARE SERVICES-AB 118/ABX1 16 | 11,631,075 | 13,133,566 | 1,502,491 | 15,861,814 | 77,659 |
| 45730 | FOSTER CARE ADMINISTRATION-AB 118/ABX1 16 | 1,001,115 | 1,806,731 | 805,616 | 1,884,390 | (126,194) |
| 45735 | FOSTER CARE ASSISTANCE-AB 118/ABX1 16 | 10,580,729 | 13,015,290 | 2,434,561 | 12,889,096 | 5,760 |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 2,195,690 | 1,139,972 | (1,055,718) | 1,145,732 | (40,000) |
| 49999 | OTHER LOCAL/REGIONAL GRANTS | | 40,000 | 40,000 | | |
| 60128 | ADMIN FEE-PUBLIC GUARDIAN | 300,000 | 300,000 | | 300,000 | |
| 60129 | ATTY FEES-PUBLIC GUARDIAN | 85,000 | 85,000 | | 85,000 | |
| 60131 | BOND FEE-PUBLIC GUARDIAN | 16,000 | 16,000 | | 16,000 | |
| 60133 | ADMIN FEE-PUBLIC ADMINISTRATOR | 275,000 | 275,000 | | 275,000 | |
| 60134 | ATTY FEES-PUBLIC ADMINISTRATOR | 173,410 | 173,410 | | 173,410 | |
| 60135 | BOND FEE-PUBLIC ADMINISTRATOR | 15,356 | 15,356 | | 15,356 | |
| 60138 | IND FEE - REP PAYEE | 79,920 | 70,000 | (9,920) | 70,000 | |
| 60146 | REP-PAYEE FEES - REVENUE | | 210,739 | 210,739 | 210,739 | |
| 63509 | BIRTH CERTIFICATE FEE | 165,092 | 130,266 | (34,826) | 130,266 | |
| 63599 | MISC PUBLIC HEALTH REVENUE | 285,000 | | (285,000) | | |
| 78101 | GIFTS AND BEQUESTS | 446,065 | 1,495,357 | 1,049,292 | 1,495,357 | (59,575) |
| 78201 | PRIVATE GRANTS | 130,000 | 235,575 | 105,575 | 176,000 | |
| 79995 | CHILD SUPPORT OFFSETTING AID | 449,796 | 449,796 | | 449,796 | |
| 79997 | FOOD STAMP OVERPAYMENT COLLECTIONS | 80,000 | 80,000 | | 80,000 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | | 40,000 | 40,000 | 40,000 | |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 335,133 | 252,500 | (82,633) | 252,500 | |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 90,783 | 98,594 | 7,811 | 98,594 | |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 160,000 | 276,307 | 116,307 | 191,568 | (84,739) |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 1,156,618 | 1,624,640 | 468,022 | 1,324,640 | (300,000) |
| 865CY | EXP REC FR CHILDREN YOUTH & FAMILIE(AAO) | 9,604,393 | 9,607,415 | 3,022 | 9,607,415 | |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 41,170 | 50,000 | 8,830 | 50,000 | |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 17,967,951 | 17,880,647 | (87,304) | 18,211,400 | 330,753 |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | | 20,000 | 20,000 | 20,000 | |
| 865HM | EXP REC FR COMM MENTAL HEALTH (AAO) | 266,283 | 266,283 | | 266,283 | |
| 865JV | EXP REC FR JUVENILE COURT (AAO) | 49,387 | 88,284 | 38,897 | 88,284 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 821,990 | 821,990 | | 821,990 | |

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|-------------------------------|---------------------------------|--------------------|--------------------|-------------------|-------------------|
| 865UC | EXP REC FR PUC (AAO) | 10,000 | 10,000 | 10,000 | |
| 865UW | EXP REC FR WATER DEPT (AAO) | 10,000 | 10,000 | 10,000 | |
| 875MO | EXP REC FR MAYOR-CDBG (NON-AAO) | 77,058 | 3,139,897 | 3,062,839 | 3,139,897 |
| 9301G | OTT FR 1G-GENERAL FUND | 2,480,915 | 2,480,915 | | 2,480,915 |
| 9501G | ITI FR 1G-GENERAL FUND | 13,709,241 | 13,669,335 | (39,906) | 13,669,335 |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | (16,190,156) | (16,150,250) | 39,906 | (16,150,250) |
| GFS (1) | GENERAL FUND SUPPORT | 231,000,380 | 222,095,037 | (8,905,343) | 233,223,643 |
| Total Sources by Funds | | 703,528,686 | 735,390,261 | 31,861,575 | 13,714,671 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----------------------------|---------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 001 | SALARIES | 129,196,439 | 145,134,258 | 15,937,819 | 149,909,697 | 4,775,439 |
| 013 | MANDATORY FRINGE BENEFITS | 66,217,396 | 75,821,640 | 9,604,244 | 83,445,037 | 7,623,397 |
| 021 | NON PERSONNEL SERVICES | 20,925,539 | 22,923,933 | 1,998,394 | 23,158,543 | 234,610 |
| 036 | AID ASSISTANCE | 45,629,304 | 45,862,422 | 233,118 | 45,741,890 | (120,532) |
| 037 | AID PAYMENTS | 244,499,779 | 239,748,943 | (4,750,836) | 242,389,375 | 2,640,432 |
| 038 | CITY GRANT PROGRAMS | 85,956,863 | 92,678,642 | 6,721,779 | 92,751,485 | 72,843 |
| 040 | MATERIALS & SUPPLIES | 2,490,011 | 2,000,261 | (489,750) | 2,012,233 | 11,972 |
| 060 | CAPITAL OUTLAY | 200,260 | 1,579,521 | 1,379,261 | 979,016 | (600,505) |
| 081 | SERVICES OF OTHER DEPTS | 44,968,947 | 44,529,632 | (439,315) | 45,898,246 | 1,368,614 |
| 091 | OPERATING TRANSFERS OUT | 2,480,915 | 2,480,915 | (39,906) | 13,669,335 | |
| 095 | INTRA-FUND TRANSFERS OUT | 13,709,241 | 13,669,335 | 39,906 | (16,150,250) | |
| ELU | TRANSFER ADJUSTMENTS-USES | (16,190,156) | (16,150,250) | | | |
| SUB-TOTAL 1G AGF AAA | | 640,084,538 | 670,279,252 | 30,194,714 | 686,285,522 | 16,006,270 |
| SUB-TOTAL OPERATING | | 640,084,538 | 670,279,252 | 30,194,714 | 686,285,522 | 16,006,270 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

| | | | | | |
|----------------------------------|------------------------------|----------------|----------------|----------------|---------------|
| FSS06F | DSS - FACILITIES MAINTENANCE | 355,000 | 355,000 | 373,000 | 18,000 |
| SUB-TOTAL 1G AGF AAP | | 355,000 | 355,000 | 373,000 | 18,000 |
| SUB-TOTAL ANNUAL PROJECTS | | 355,000 | 355,000 | 373,000 | 18,000 |

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | | | | | |
|--------|---|-------------------|-------------------|--|--------------------|--|-------------------|--|------------------|
| FSS004 | CHILD CARE CENTER - FAC MAINT ACP | 67,450 | | | | | | | |
| FSS100 | FACILITIES MAINTENANCE- CONTINUING FUND | 3,274,000 | | | (67,450) | | | | |
| PSSBTP | AGING BROADBAND TECHNOLOGY PROGRAM | | 612,969 | | (3,274,000) | | 819,867 | | 206,898 |
| PSSCCR | STATE CHILDCARE RESERVE ACCOUNT | 1,000,000 | 1,724,586 | | 612,969 | | 3,324,586 | | 1,600,000 |
| PSSJNS | JOBS NOW PROGRAMS | 5,310,111 | 5,007,090 | | 724,586 | | 5,007,090 | | |
| PSSWFC | WORKING FAMILIES CREDIT | 300,000 | 275,000 | | (303,021) | | 275,000 | | |
| PSSWIN | CALIFORNIA WELFARE INFORMATION NETWORK | 4,525,740 | 4,467,943 | | (25,000) | | 4,451,267 | | (16,676) |
| | SUB-TOTAL 1G AGF ACP | 14,477,301 | 12,087,588 | | (2,389,713) | | 13,877,810 | | 1,790,222 |

1G AGF HSC: HUMAN SERVICES CARE FUND

| | | | | | | | | | |
|--------|-----------------------------|-------------------|-------------------|--|-----------------|--|-------------------|--|--|
| PSSHSC | HUMAN SERVICES CARE | 13,709,241 | 13,669,335 | | (39,906) | | 13,669,335 | | |
| | SUB-TOTAL 1G AGF HSC | 13,709,241 | 13,669,335 | | (39,906) | | 13,669,335 | | |

2S HWF DSS: DSS-SPECIAL REVENUE FUND

| | | | | | | | | | |
|--------|--|------------------|------------------|--|----------------|--|------------------|--|--|
| PSS001 | CHILDREN'S SERVICES FUND-W&I ARTICLE 5 | 176,077 | 138,498 | | (37,579) | | 138,498 | | |
| PSSCLT | COMMUNITY LIVING TRUSTFUND | 3,656,139 | 3,832,139 | | 176,000 | | 3,832,139 | | |
| PSSITC | ONGOING CMIPS II PROJECT | 24,960 | 24,960 | | | | 24,960 | | |
| | SUB-TOTAL 2S HWF DSS | 3,857,176 | 3,995,597 | | 138,421 | | 3,995,597 | | |

SUB-TOTAL CONTINUING PROJECTS

| | | | | | | | | | |
|--|--|------------|------------|--|-------------|--|------------|--|-----------|
| | | 32,043,718 | 29,752,520 | | (2,291,198) | | 31,542,742 | | 1,790,222 |
|--|--|------------|------------|--|-------------|--|------------|--|-----------|

GRANTS:

2S HWF GNC: GRANTS; NON-PROJECT; CONTINUING

| | | | | | | | | | |
|--------|--|-------------------|-------------------|--|------------------|--|-------------------|--|-------------|
| SSCCWR | CHILD CARE WORKFORCE REGISTRY | | 99,575 | | 99,575 | | 642,253 | | (99,575) |
| SSCPAC | CHILDCARE PLANNING AND ADVISORY COUNCIL | 642,253 | 642,253 | | | | | | |
| SSEHAP | EMERGENCY HOUSING & ASSISTANCE PROG. | 982,000 | | | (982,000) | | 836,206 | | |
| SSFDPC | FAMILY DEMO GRANT FOR CHILD ABUSE PREV | 625,000 | 836,206 | | 211,206 | | 600,000 | | 20,360 |
| SSFSP2 | FOOD STAMP PROGRAM PARTICIPATION GRANT 2 | 850,000 | 600,000 | | (250,000) | | 20,085,274 | | |
| SSHCOC | HUD CONTINUUM OF CARE GRANT | 800,000 | 20,064,914 | | 20,064,914 | | 250,000 | | |
| SSMDRC | MDRC DEMO SUBSIDIZED EMPLOYMENT PROGRAM | 186,184 | 250,000 | | (550,000) | | 201,516 | | |
| SSREFU | REFUGEE GRANTS | 30,000 | 201,516 | | 15,332 | | | | |
| SSSFEN | THE SAN FRANCISCO FOUNDATION | 6,716,373 | 875,730 | | (30,000) | | | | (875,730) |
| SSSHPG | MCKINNEY SUPPORTIVE HOUSING PRGM GRANT | 10,634,676 | 2,462,915 | | (5,840,643) | | | | (2,462,915) |
| SSSPCP | HUD MCKINNEY SHELTER + CARE PROG. | | 26,033,109 | | (8,171,761) | | 22,615,249 | | (3,417,860) |
| | SUB-TOTAL 2S HWF GNC | 21,466,486 | 26,033,109 | | 4,566,623 | | 22,615,249 | | |

Department: DSS : HUMAN SERVICES

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S SCP GNC: GRANTS; NON-PROJECT; CONTINUING

| | | | | | | |
|--------|--|------------------|------------------|------------------|------------------|------------------|
| AGCDP | CDSMP GRANT THRU SF HEALTH PLAN | 120,000 | 30,000 | (90,000) | 30,000 | |
| AGELAB | ELDER ABUSE PREVENTION (F&S T VII) (CID) | 14,167 | 12,548 | (1,619) | 12,548 | |
| AGFCSS | FAMILY CAREGIVER SUPPORT SERVICES | 416,667 | 378,028 | (38,639) | 378,028 | |
| AGHICP | HEALTH INSURANCE COUNSELING ADVOCACY PGM | 342,277 | 360,308 | 18,031 | 360,308 | |
| AGLTCT | LONG TERM CARE INTEGRATION GRANT | 100,000 | | (100,000) | | |
| AGNUTR | NUTRITION PROGRAMS (F&S; T3C1&2; 3F) | 2,145,548 | 2,145,548 | | 2,145,548 | |
| AGOBMC | MEDICAID PENALTY CITATIONS OMBUDSMAN | 27,114 | 26,874 | (240) | 26,874 | |
| AGSNFQ | SKILLED NURSING FACILITY QUALITY | 28,197 | 28,260 | 63 | 28,260 | |
| AGSUPP | SUPPORTIVE SERVICES (F&S; TITLE 3B&7) | 1,131,792 | 1,020,264 | (111,528) | 1,020,264 | |
| AGTCP | TRANSITIONAL CARE PROGRAM CMS GRANT | 3,982,203 | 3,320,049 | (662,154) | 2,638,088 | (681,961) |
| AGUSDA | FED USDA FOOD PROGRAMS | 1,179,914 | 1,179,914 | | 1,179,914 | |
| | SUB-TOTAL 2S SCP GNC | 9,487,879 | 8,501,793 | (986,086) | 7,819,832 | (681,961) |

7E GIF GIF: ETF-GIFT FUND

| | | | | | | |
|------|-----------------------------|----------------|----------------|---------------|----------------|--|
| AGHC | HOSPITAL COUNCIL | 446,065 | 468,587 | 22,522 | 468,587 | |
| | SUB-TOTAL 7E GIF GIF | 446,065 | 468,587 | 22,522 | 468,587 | |

SUB-TOTAL GRANTS

| | | | | | | |
|----------------------------|--|----------------------|----------------------|--------------------|----------------------|-------------------|
| | | 31,400,430 | 35,003,489 | 3,603,059 | 30,903,668 | (4,099,821) |
| Total Uses of Funds | | 7,035,286,686 | 7,353,390,261 | 317,861,575 | 7,491,104,932 | 13,714,671 |

Department: JUV : JUVENILE PROBATION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 34,561,879 | 35,722,583 | 1,160,704 | 36,878,158 | 1,155,575 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 1,125,958 | 1,264,044 | 138,086 | 1,347,000 | 82,956 |
| Total Sources by Funds | | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |

Program Summary

| | | | | | | |
|------------------------------|--|-------------------|-------------------|------------------|-------------------|------------------|
| ASC | ADMINISTRATION | 7,112,485 | 7,168,723 | 56,238 | 7,288,308 | 119,585 |
| FAL | CHILDREN'S BASELINE | 1,001,571 | 1,010,999 | 9,428 | 1,012,158 | 1,159 |
| AKE | JUVENILE HALL | 11,472,100 | 11,649,687 | 177,587 | 12,286,201 | 636,514 |
| AKS | JUVENILE HALL REPLACEMENT DEBT PAYMENT | 2,660,351 | 2,667,374 | 7,023 | 2,665,174 | (2,200) |
| AKF | LOG CABIN RANCH | 3,001,666 | 3,290,352 | 288,686 | 3,331,528 | 41,176 |
| AKC | PROBATION SERVICES | 10,439,664 | 11,199,492 | 759,828 | 11,641,789 | 442,297 |
| Total Uses by Program | | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 19,150,314 | 19,873,025 | 722,711 | 20,024,941 | 151,916 |
| 013 | MANDATORY FRINGE BENEFITS | 6,783,230 | 6,947,396 | 164,166 | 7,529,293 | 581,897 |
| 021 | NON PERSONNEL SERVICES | 3,472,491 | 3,786,616 | 314,125 | 3,780,523 | (6,093) |
| 038 | CITY GRANT PROGRAMS | 248,000 | 216,256 | (31,744) | 219,408 | 3,152 |
| 040 | MATERIALS & SUPPLIES | 693,647 | 673,647 | (20,000) | 729,177 | 55,530 |
| 060 | CAPITAL OUTLAY | 873,638 | 1,027,092 | 153,454 | 1,628,393 | 601,301 |
| 06F | FACILITIES MAINTENANCE | 330,000 | 497,000 | 167,000 | 364,000 | (133,000) |
| 081 | SERVICES OF OTHER DEPTS | 4,136,517 | 3,965,595 | (170,922) | 3,949,423 | (16,172) |
| Total Uses by Character | | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|-----------|-----------|---------|-----------|----------|
| 40156 | JUVENILE PROBATION TITLE IV-E(FOST.CARE) | 1,430,294 | 2,343,294 | 913,000 | 2,343,294 | |
| 44925 | FED MILK & FOOD PROGRAM | 178,000 | 178,000 | | 178,000 | |
| 44939 | FEDERAL DIRECT GRANT | | 22,944 | 22,944 | | (22,944) |
| 45161 | STATE-GROUP HOME MONTHLY VISITS | 253,879 | 253,879 | | 253,879 | |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 4,259,303 | 4,374,445 | 115,142 | 4,480,345 | 105,900 |
| 60699 | OTHER PUBLIC SAFETY CHARGES | 34,000 | 34,000 | | 34,000 | |
| 69911 | ADOPTION PROGRAM CHARGES | 5,000 | 5,000 | | 5,000 | |

Department: JUV : JUVENILE PROBATION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|-------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 80,000 | 80,000 | | |
| GFS (1) | GENERAL FUND SUPPORT | 29,447,361 | 29,695,065 | 247,704 | 30,850,640 |
| Total Sources by Funds | | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 |
| | | | | | 1,238,531 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 16,526,316 | 17,158,941 | 632,625 | 17,291,795 | 132,854 |
| 013 | MANDATORY FRINGE BENEFITS | 5,861,652 | 6,027,666 | 166,014 | 6,542,968 | 515,302 |
| 021 | NON PERSONNEL SERVICES | 3,217,318 | 3,444,341 | 227,023 | 3,407,141 | (37,200) |
| 040 | MATERIALS & SUPPLIES | 626,847 | 626,847 | | 626,847 | |
| 060 | CAPITAL OUTLAY | 23,638 | 219,092 | 195,454 | 128,393 | (90,699) |
| 081 | SERVICES OF OTHER DEPTS | 3,878,861 | 3,844,679 | (34,182) | 3,828,507 | (16,172) |
| SUB-TOTAL 1G AGF AAA | | 30,134,632 | 31,321,566 | 1,186,934 | 31,825,651 | 504,085 |
| SUB-TOTAL OPERATING | | 30,134,632 | 31,321,566 | 1,186,934 | 31,825,651 | 504,085 |

ANNUAL PROJECTS:**1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | | |
|----------------------------------|------------------------------------|------------------|------------------|------------------|------------------|----------------|
| CJV06R | JUV - FACILITY RENEWAL | | | | 350,000 | 350,000 |
| CJV131 | FY12-13 YGC BLDG ENTRANCE ADA | | | | | |
| CJV132 | FY12-13 PLUMBING REPLCMNT AT LCR | 250,000 | | (250,000) | | |
| CJV133 | FY12-13 YGC ELEVATOR CNTL REPLACE | 150,000 | 61,000 | (89,000) | | (61,000) |
| FJV06F | JUV - FACILITIES MAINTENANCE | 450,000 | | (450,000) | | |
| FJV267 | HVR-MISC FAC MAINT PROJ | | 497,000 | 497,000 | 364,000 | (133,000) |
| FJV311 | YGC-MISC FAC MAINT PROJ | 20,000 | | (20,000) | | |
| FJV312 | LCR-MISC FAC MAINT PROJ | 250,000 | | (250,000) | | |
| PJV025 | JUVENILE PROBATION & CAMPS FUNDING | 60,000 | | (60,000) | | |
| PJV026 | JUVENILE PROBATION & CAMPS FUNDING | 2,942,791 | 3,019,217 | 76,426 | 3,111,707 | 92,490 |
| | | 54,456 | 76,800 | 22,344 | 76,800 | |
| SUB-TOTAL 1G AGF AAP | | 4,177,247 | 3,654,017 | (523,230) | 3,902,507 | 248,490 |
| SUB-TOTAL ANNUAL PROJECTS | | 4,177,247 | 3,654,017 | (523,230) | 3,902,507 | 248,490 |

Department Appropriations (2 year) (Mayor's Proposed)

Department: JUV : JUVENILE PROBATION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|--|-------------------|------------------|------------------|
| CONTINUING PROJECTS: | | | | |
| 1G AGF ACP: GF-CONTINUING PROJECTS | | | | |
| CJV067 | JUV - ENHANCEMENT | 200,000 | 200,000 | 100,000 |
| CJV06R | JUV - FACILITY RENEWAL | 547,000 | 547,000 | 303,000 |
| PJV131 | FY12-13 JUVENILE HALL CAMERAS | 250,000 | (250,000) | |
| | SUB-TOTAL 1G AGF ACP | 747,000 | 497,000 | 403,000 |
| | SUB-TOTAL CONTINUING PROJECTS | 747,000 | 497,000 | 403,000 |
| GRANTS: | | | | |
| 2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING | | | | |
| JVSCHA | 2ND CHANCE ACT FOR JUV OFFENDERS FY12-14 | 22,944 | 22,944 | (22,944) |
| JVSTCO | JUV PROB-CBOC STANDARDS & TRAINING GRANT | 115,000 | 10,000 | (10,000) |
| JVY0BG | YOUTHFUL OFFENDER BLOCK GRANT | 1,010,958 | 105,142 | 115,900 |
| | SUB-TOTAL 2S PPF GNC | 1,125,958 | 138,086 | 82,956 |
| | SUB-TOTAL GRANTS | 1,125,958 | 138,086 | 82,956 |
| Total Uses of Funds | | 35,687,837 | 1,298,790 | 1,238,531 |

Department: LLB : LAW LIBRARY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
| 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

Fund Summary

| | | | | | | |
|------------------------|--------------|---------|-----------|---------|-----------|---------|
| 1G AGF | GENERAL FUND | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| Total Sources by Funds | | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

Program Summary

| | | | | | | |
|-----------------------|-------------|---------|-----------|---------|-----------|---------|
| EEA | LAW LIBRARY | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| Total Uses by Program | | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

Character Summary

| | | | | | | |
|-------------------------|---------------------------|---------|-----------|---------|-----------|---------|
| 001 | SALARIES | 346,563 | 363,194 | 16,631 | 367,640 | 4,446 |
| 013 | MANDATORY FRINGE BENEFITS | 140,277 | 157,554 | 17,277 | 171,415 | 13,861 |
| 021 | NON PERSONNEL SERVICES | 17,275 | 17,275 | | 17,275 | |
| 040 | MATERIALS & SUPPLIES | 443 | 443 | | 443 | |
| 081 | SERVICES OF OTHER DEPTS | 233,621 | 746,529 | 512,908 | 927,726 | 181,197 |
| Total Uses by Character | | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

Sources of Funds Detail by Subobject

| | | | | | | |
|------------------------|----------------------|---------|-----------|---------|-----------|---------|
| GFS (1) | GENERAL FUND SUPPORT | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| Total Sources by Funds | | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----|---------------------------|---------|---------|--------|---------|--------|
| 001 | SALARIES | 346,563 | 363,194 | 16,631 | 367,640 | 4,446 |
| 013 | MANDATORY FRINGE BENEFITS | 140,277 | 157,554 | 17,277 | 171,415 | 13,861 |
| 021 | NON PERSONNEL SERVICES | 17,275 | 17,275 | | 17,275 | |
| 040 | MATERIALS & SUPPLIES | 443 | 443 | | 443 | |

Department: LLB : LAW LIBRARY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

081 SERVICES OF OTHER DEPTS

SUB-TOTAL 1G AGF AAA

SUB-TOTAL OPERATING

Total Uses of Funds

| | | | | |
|----------------|------------------|----------------|------------------|----------------|
| 233,621 | 746,529 | 512,908 | 927,726 | 181,197 |
| 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

Department: MYR : MAYOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 16,531,181 | 42,329,670 | 25,798,489 | 46,109,435 | 3,779,765 |
| 2S CFF | CONVENTION FACILITIES FUND | 5,500,000 | 560,000 | (4,940,000) | 560,000 | |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | 3,990,855 | 1,712,143 | (2,278,712) | 1,082,948 | (629,195) |
| 2S ROF | LOW-MOD INCOME HOUSING ASSET FUND | | 6,868,000 | 6,868,000 | 6,865,000 | (3,000) |
| Total Sources by Funds | | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

Program Summary

| | | | | | | |
|------------------------------|-------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| FFC | AFFORDABLE HOUSING | 9,356,855 | 31,456,143 | 22,099,288 | 32,369,885 | 913,742 |
| FEA | CITY ADMINISTRATION | 4,460,237 | 4,653,049 | 192,812 | 4,702,454 | 49,405 |
| FAB | COMMUNITY INVESTMENT | 3,815,211 | 3,845,514 | 30,303 | 3,198,513 | (647,001) |
| CGD | CRIMINAL JUSTICE | 8,101 | 8,095 | (6) | 8,097 | 2 |
| CAN | HOMELESS SERVICES | 6,635,496 | 9,629,687 | 2,994,191 | 12,396,841 | 2,767,154 |
| FAJ | NEIGHBORHOOD SERVICES | 335,341 | 407,392 | 72,051 | 421,252 | 13,860 |
| FEY | PUBLIC POLICY & FINANCE | 1,410,795 | 1,469,933 | 59,138 | 1,520,341 | 50,408 |
| Total Uses by Program | | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| 001 | SALARIES | 3,782,059 | 4,881,778 | 1,099,719 | 5,068,013 | 186,235 |
| 013 | MANDATORY FRINGE BENEFITS | 1,573,223 | 2,146,543 | 573,320 | 2,396,542 | 249,999 |
| 020 | OVERHEAD | | 1,405,582 | 1,405,582 | 1,408,305 | 2,723 |
| 021 | NON PERSONNEL SERVICES | 7,024,417 | 2,204,417 | (4,820,000) | 2,204,417 | |
| 038 | CITY GRANT PROGRAMS | 9,909,345 | 13,118,882 | 3,209,537 | 17,161,036 | 4,042,154 |
| 039 | OTHER SUPPORT & CARE OF PERSONS | | 21,621,000 | 21,621,000 | 20,746,000 | (875,000) |
| 040 | MATERIALS & SUPPLIES | 43,689 | 43,689 | | 43,689 | |
| 06P | PROGRAMMATIC PROJECTS | 2,853,401 | 5,174,941 | 2,321,540 | 4,966,335 | (208,606) |
| 081 | SERVICES OF OTHER DEPTS | 835,902 | 872,981 | 37,079 | 623,046 | (249,935) |
| Total Uses by Character | | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|-----------------------------|-----------|-----------|-------------|-----------|-----------|
| 12210 | HOTEL ROOM TAX | | | (5,500,000) | | |
| 25990 | SETTLEMENTS | 5,500,000 | | 650,000 | | (650,000) |
| 39899 | OTHER CITY PROPERTY RENTALS | 3,000,000 | 5,500,000 | 2,500,000 | 5,500,000 | |

Department Appropriations (2 year) (Mayor's Proposed)

Department: MYR : MAYOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|------------------------|---------------------------------------|------------|------------|------------|------------|-------------|
| 45511 | HEALTH/WELFARE SALES TAX ALLOCATION | 892,000 | 1,022,000 | 130,000 | 1,020,000 | (2,000) |
| 45621 | MOTOR VEH LIC FEE-REALIGNMENT FUND | 15,000 | 15,000 | | 15,000 | |
| 49997 | CITY DEPTS REVENUE FROM OCII | | 1,368,000 | 1,368,000 | 1,365,000 | (3,000) |
| 79945 | LOAN REV-FEES | 150,000 | 200,000 | 50,000 | 200,000 | |
| 79999 | OTHER NON-OPERATING REVENUE | 150,000 | 150,000 | | 150,000 | |
| 865CH | EXP REC FR CHILD;YOUTH & FAM (AAO) | 422,413 | 422,413 | | 422,413 | |
| 865DA | EXP REC FR DISTRICT ATTORNEY (AAO) | 22,462 | 23,024 | 562 | 23,024 | |
| 865ED | EXP REC FR EMERGENCY COMM. DEPT. | 47,075 | 48,252 | 1,177 | 48,252 | |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 3,578,185 | 5,884,996 | 2,306,811 | 7,218,382 | 1,333,386 |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 96,607 | 96,607 | | 96,607 | |
| 865PD | EXP REC FR PUBLIC DEFENDER (AAO) | 22,462 | 23,024 | 562 | 23,024 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 14,532 | 14,532 | | 14,532 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 181,110 | 237,110 | 56,000 | 237,110 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 17,237 | 17,237 | | 17,237 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 3,556,254 | 4,256,108 | 699,854 | 5,689,877 | 1,433,769 |
| 865UC | EXP REC FR PUC (AAO) | 272,359 | 279,168 | 6,809 | 279,168 | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 255,079 | 225,207 | (29,872) | 250,546 | 25,339 |
| 9301G | OTI FR 1G-GENERAL FUND | | 560,000 | 560,000 | 560,000 | |
| 9501G | ITI FR 1G-GENERAL FUND | 690,855 | 20,000,000 | 20,000,000 | 22,800,000 | 2,800,000 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | | 712,143 | 21,288 | 732,948 | 20,805 |
| GFS (1) | GENERAL FUND SUPPORT | 7,138,406 | 9,764,992 | 2,626,586 | 7,954,263 | (1,810,729) |
| Total Sources by Funds | | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|---------------------------|-----------|-----------|---------|-----------|---------|
| 001 | SALARIES | 2,729,738 | 2,860,114 | 130,376 | 2,953,194 | 93,080 |
| 013 | MANDATORY FRINGE BENEFITS | 1,158,997 | 1,287,825 | 128,828 | 1,433,015 | 145,190 |
| 021 | NON PERSONNEL SERVICES | 133,001 | 133,001 | | 133,001 | |
| 040 | MATERIALS & SUPPLIES | 43,689 | 43,689 | | 43,689 | |

Department: MYR : MAYOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|-----------------------------|------------------|------------------|----------------|------------------|---------------|
| 081 | SERVICES OF OTHER DEPTS | 654,770 | 671,849 | 17,079 | 521,914 | (149,935) |
| | SUB-TOTAL 1G AGF AAA | 4,720,195 | 4,996,478 | 276,283 | 5,084,813 | 88,335 |
| | SUB-TOTAL OPERATING | 4,720,195 | 4,996,478 | 276,283 | 5,084,813 | 88,335 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

| | | | | | | |
|--------|--|------------------|------------------|------------------|------------------|--------------|
| PMOCLS | CIVIL LEGAL SVCS | 100,000 | | (100,000) | | |
| PMOECB | EXCELSTOR & OMI CAPACITY BUILDING | 100,000 | | | 100,000 | |
| PMOEPD | EVICTIO PREVENTION COUNSELING | 127,914 | | | 130,472 | |
| PMOFES | FILIPINO EMPLOYMENT SUPPORT | | | | | |
| PMOHAS | LOW-MOD HOUSING ASSETS | | 74 | 74 | 77 | |
| PMOHCO | HOUSING COUNSELING | | | | | |
| PMOHCF | HOPE SF INITIATIVE | 25,583 | 26,095 | 512 | 26,095 | |
| PMOIMS | MOH-IMMIGRANT SERVICES | 348,401 | 389,373 | 40,972 | 389,373 | |
| PMOITS | IMMIGRATION & YOUTH SVCS | 171,229 | 347,835 | 176,606 | 347,835 | |
| PMOLCB | MOH-LOW INCOME CAPACITY BLDG | 149,118 | 151,691 | 2,573 | 151,691 | |
| PMOLSO | MOCB LEGAL SERVICES & INFO OUTREACH | 317,264 | 134,349 | (182,915) | 134,349 | |
| PMOMDT | MISSION DISTRICT THEATER PJT. | 1,274,703 | 942,005 | (332,698) | 944,997 | 2,992 |
| PMORVB | RICHMOND VILLAGE BEACON | 300,000 | | (300,000) | | |
| PMOSIF | IMMIGRATION COMM RESPONSE NETWORK | 195,999 | 218,622 | 22,623 | 218,622 | |
| PMOSOE | SANCTUARY OUTREACH EDUCATION | 85,000 | 85,000 | | 85,000 | |
| PMOTCE | TENANT COUNSELING AND EVICTION DEFENSE | 100,000 | 100,000 | | 100,000 | |
| PMY024 | MAYOR'S SPECIAL/PROTOCOL FUNDS | 25,000 | 25,000 | | 25,000 | |
| | SUB-TOTAL 1G AGF AAP | 3,320,211 | 2,650,514 | (669,697) | 2,653,513 | 2,999 |
| | SUB-TOTAL ANNUAL PROJECTS | 3,320,211 | 2,650,514 | (669,697) | 2,653,513 | 2,999 |

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | | |
|--------|-----------------------------|--------------|-------------------|-------------------|-------------------|----------------|
| PGEQCT | PUBLIC SAFETY PROJECTS | 5,000 | 5,000 | | 5,000 | |
| PMOHOF | HOUSING TRUST FUND - MOH | | 20,000,000 | 20,000,000 | 22,645,937 | 2,645,937 |
| PMOLIH | LOW INCOME HOUSING | | 3,150,000 | 3,150,000 | 1,400,000 | (1,750,000) |
| | SUB-TOTAL 1G AGF ACP | 5,000 | 23,155,000 | 23,150,000 | 24,050,937 | 895,937 |

Department: MYR : MAYOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

CONTINUING PROJECTS:

2S CFF LIH: CONV FAC FD-LOW INCOME HOUSING PROGRAM

| | | | | |
|-----------------------------|------------------|--------------------|----------------|--|
| PMOHTF | 5,000,000 | (5,000,000) | 560,000 | |
| PMOHTR | 500,000 | 60,000 | | |
| | 5,500,000 | (4,940,000) | 560,000 | |
| SUB-TOTAL 2S CFF LIH | | | | |

2S NDF AHF: AFFORDABLE HOUSING FUND-FEES

| | | | | |
|-----------------------------|----------------|----------------|----------------|------------------|
| PMOAHF | 690,855 | 21,288 | 732,948 | 20,805 |
| PMOHLB | | 650,000 | | (650,000) |
| | 690,855 | 671,288 | 732,948 | (629,195) |
| SUB-TOTAL 2S NDF AHF | | | | |

2S NDF HPF: HOUSING PROGRAM FEES FUND-OR390-90

| | | | | |
|-----------------------------|----------------|---------------|----------------|--|
| PMOLAF | 300,000 | 50,000 | 350,000 | |
| | 300,000 | 50,000 | 350,000 | |
| SUB-TOTAL 2S NDF HPF | | | | |

2S NDF LMF: LOW-MOD HOUSING ASSETS FUND

| | | | | |
|-----------------------------|------------------|--------------------|--|--|
| PMOMAR | 3,000,000 | (3,000,000) | | |
| | 3,000,000 | (3,000,000) | | |
| SUB-TOTAL 2S NDF LMF | | | | |

2S ROF LMF: LMIHAF NON-BOND FUNDS

| | | | | |
|-----------------------------|------------------|------------------|------------------|----------------|
| PMOHAS | 5,500,000 | 5,500,000 | 5,500,000 | |
| PMOPTA | 1,368,000 | 1,368,000 | 1,365,000 | (3,000) |
| | 6,868,000 | 6,868,000 | 6,865,000 | (3,000) |
| SUB-TOTAL 2S ROF LMF | | | | |

SUB-TOTAL CONTINUING PROJECTS

| | | | | |
|--|-----------|------------|------------|---------|
| | 9,495,855 | 32,295,143 | 32,799,288 | 263,742 |
|--|-----------|------------|------------|---------|

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

| | | | | |
|-----------------------------|------------------|-------------------|------------------|------------------|
| MYR01 | 1,630,279 | 1,677,991 | 47,712 | 25,340 |
| MYR17 | 6,855,496 | 9,849,687 | 2,994,191 | 2,767,154 |
| | 8,485,775 | 11,527,678 | 3,041,903 | 2,792,494 |
| SUB-TOTAL 1G AGF WOF | | | | |

SUB-TOTAL WORK ORDERS/OVERHEAD

| | | | | |
|----------------------------|------------|------------|------------|-----------|
| | 8,485,775 | 11,527,678 | 3,041,903 | 2,792,494 |
| Total Uses of Funds | 26,022,036 | 51,469,813 | 54,617,383 | 3,147,570 |

Department: POL : POLICE

Budget Year 2013-2014 and 2014-2015

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|------------------------------|--|--------------------|--------------------|-------------------|--------------------|------------------|
| 1G AGF | GENERAL FUND | 435,515,651 | 470,720,107 | 35,204,456 | 471,913,130 | 1,193,023 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 6,785,522 | 7,225,429 | 439,907 | 6,687,531 | (537,898) |
| 5A AAA | SFIA-OPERATING FUND | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| Total Sources by Fund | | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

Program Summary

| | | | | | | |
|------------------------------|-------------------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| AC5 | AIRPORT POLICE | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| ACB | INVESTIGATIONS | 78,528,877 | 82,049,722 | 3,520,845 | 83,494,757 | 1,445,035 |
| ACV | OFFICE OF CITIZEN COMPLAINTS | 4,610,850 | 4,876,485 | 265,635 | 5,036,106 | 159,621 |
| ACM | OPERATIONS AND ADMINISTRATION | 69,261,206 | 90,089,595 | 20,828,389 | 82,262,669 | (7,826,926) |
| ACX | PATROL | 275,603,051 | 290,293,469 | 14,690,418 | 297,167,261 | 6,873,792 |
| ACP | WORK ORDER SERVICES | 14,297,189 | 10,636,265 | (3,660,924) | 10,639,868 | 3,603 |
| Total Uses by Program | | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| 001 | SALARIES | 332,475,921 | 341,841,391 | 9,365,470 | 342,051,492 | 210,101 |
| 013 | MANDATORY FRINGE BENEFITS | 99,548,154 | 110,469,218 | 10,921,064 | 121,803,816 | 11,334,598 |
| 021 | NON PERSONNEL SERVICES | 14,295,501 | 14,273,651 | (21,850) | 14,510,046 | 236,395 |
| 038 | CITY GRANT PROGRAMS | | 120,000 | 120,000 | 120,000 | |
| 040 | MATERIALS & SUPPLIES | 5,477,232 | 5,010,546 | (466,686) | 5,076,601 | 66,055 |
| 060 | CAPITAL OUTLAY | 4,147,124 | 4,936,526 | 789,402 | 6,116,514 | 1,179,988 |
| 06F | FACILITIES MAINTENANCE | 120,000 | 126,000 | 6,000 | 132,000 | 6,000 |
| 06P | PROGRAMMATIC PROJECTS | 400,000 | 14,257,247 | 13,857,247 | 400,000 | (13,857,247) |
| 081 | SERVICES OF OTHER DEPTS | 33,482,276 | 36,533,898 | 3,051,622 | 39,464,378 | 2,930,480 |
| Total Uses by Character | | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|-------------------------------|-----------|-----------|---------|-----------|----------|
| 20240 | VEHICLE THEFT CRIMES-REVENUE | 500,959 | 500,959 | | 500,959 | |
| 25110 | TRAFFIC FINES - MOVING | 1,062,628 | 1,545,816 | | 1,528,648 | (17,168) |
| 25230 | PROBATION COSTS | 2,000 | 2,000 | 483,188 | 2,000 | |
| 25930 | TRAFFIC CODE LATE PENALTY | 500,000 | 500,000 | | 500,000 | |
| 30150 | INTEREST EARNED - POOLED CASH | 48,800 | 48,800 | | 48,800 | |

Department: POL : POLICE

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-------------|------------|-----------|
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 411,018 | 708,818 | 297,800 | 973,579 | 264,761 |
| 44932 | FED-NARC FORFEITURES & SEIZURES | 850,000 | 850,000 | | 850,000 | |
| 44939 | FEDERAL DIRECT GRANT | 456,348 | 868,472 | 412,124 | 55,768 | (812,704) |
| 44951 | STATE-NARC FORFEITURES & SEIZURES | 404,000 | 404,000 | | 504,000 | 100,000 |
| 45999 | STATE REVENUE ADJUSTMENT SUBOBJECT | 25,000 | 25,000 | | 25,000 | |
| 48311 | PUBLIC SAFETY SALES TAX ALLOCATION | 39,483,500 | 43,418,000 | 3,934,500 | 44,937,000 | 1,519,000 |
| 48917 | VLF LOC. SAFETY/PROTECTION | 49,976 | 78,888 | 28,912 | 50,000 | (28,888) |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 544,283 | 549,780 | 5,497 | 587,039 | 37,259 |
| 60116 | REORDER-RE RECORDATION FEE | 90,480 | 120,000 | 29,520 | 120,000 | |
| 60186 | FINGERPRINTING FEES | 75,000 | 26,000 | (49,000) | 26,000 | |
| 60197 | 108 ADM CODE OVERHEAD - POLICE | 1,050,000 | 1,200,000 | 150,000 | 1,350,000 | 150,000 |
| 60602 | AUCTIONEER | 500 | | (500) | | |
| 60604 | CLOSING OUT SALE | 500 | | (500) | | |
| 60605 | CAR PARK SOLICITATION | 750,000 | 750,000 | | 800,000 | 50,000 |
| 60607 | MESSAGE ESTABLISHMENT | 30,000 | 30,000 | | 30,000 | |
| 60609 | MOBILE CATERER & PERMITS | 5,000 | | (5,000) | | |
| 60612 | SECOND HAND DEALER GENERAL | 30,000 | 70,000 | 40,000 | 70,000 | |
| 60619 | ALARM PERMIT | 2,361,000 | 2,634,184 | 273,184 | 2,734,184 | 100,000 |
| 60629 | FALSE ALARM RESPONSE FEE | 75,000 | 150,000 | 75,000 | 200,000 | 50,000 |
| 60637 | STREET SPACE | 90,000 | 90,000 | | 90,000 | |
| 60651 | FORTUNE TELLER PERMIT FEES | 1,000 | 1,500 | 500 | 1,500 | |
| 60693 | POLICE SERVICE - HOUSING AUTHORITY | 1,000,000 | | (1,000,000) | | |
| 60694 | POLICE ADM FEE - TRAFFIC OFFENDER PROG | 573,239 | 763,314 | 190,075 | 778,636 | 15,322 |
| 60696 | POLICE PRESS PARKING PASS CHARGES | 5,000 | 15,500 | 10,500 | 15,500 | |
| 60698 | DUI EMERGENCY RESPONSE RECOVERY FEE | 5,000 | | (5,000) | | |
| 60699 | OTHER PUBLIC SAFETY CHARGES | 330,000 | 330,000 | | 509,413 | 179,413 |
| 86599 | EXP REC-GENERAL UNALLOCATED | 1,500,000 | 2,800,000 | 1,300,000 | 2,800,000 | |
| 865AC | EXP REC FR AIRPORT (AAO) | 2,088,642 | 1,788,854 | (299,788) | 841,000 | (947,854) |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 74,234 | 80,087 | 5,853 | 83,690 | 3,603 |
| 865CF | EXP REC FR CONV FACILITIES MGMT (AAO) | 75,000 | 75,000 | | 75,000 | |
| 865CH | EXP REC FR CHILD/YOUTH & FAM (AAO) | | 232,868 | 232,868 | 313,836 | 80,968 |
| 865DA | EXP REC FR DISTRICT ATTORNEY (AAO) | 50,000 | 50,000 | | 50,000 | |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 60,000 | 60,000 | | 60,000 | |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 189,000 | 189,000 | | 189,000 | |
| 865PK | EXP REC FR PARKING & TRAFFIC (AAO) | 10,093,120 | 5,346,621 | (4,746,499) | 5,257,543 | (89,078) |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 621,550 | 628,637 | 7,087 | 628,637 | |

Department: POL : POLICE

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 2,310,701 | 2,381,795 | 71,094 | 2,470,873 | 89,078 |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 60,000 | 60,000 | | 60,000 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 171,731 | 171,731 | | 171,731 | |
| 865TY | EXP REC FR TAXICAB COMMISSION (AAO) | 311,853 | 313,394 | 1,541 | 313,394 | |
| 865UC | EXP REC FR PUC (AAO) | 300,000 | 300,000 | | 300,000 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 332,271 | 354,582 | 22,311 | 258,102 | (96,480) |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| GFS (1) | GENERAL FUND SUPPORT | 373,252,840 | 407,431,936 | 34,179,096 | 407,439,829 | 7,893 |
| Total Sources by Funds | | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----------------------------|---------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 001 | SALARIES | 283,116,703 | 293,857,817 | 10,741,114 | 294,362,084 | 504,267 |
| 013 | MANDATORY FRINGE BENEFITS | 83,300,811 | 94,202,900 | 10,902,089 | 104,246,084 | 10,043,184 |
| 021 | NON PERSONNEL SERVICES | 10,874,907 | 10,668,613 | (206,294) | 10,668,613 | |
| 040 | MATERIALS & SUPPLIES | 5,105,353 | 4,862,548 | (242,805) | 4,862,548 | |
| 060 | CAPITAL OUTLAY | 2,129,698 | 3,074,000 | 944,302 | 4,351,514 | 1,277,514 |
| 06P | PROGRAMMATIC PROJECTS | 400,000 | | (400,000) | | |
| 081 | SERVICES OF OTHER DEPTS | 32,142,821 | 34,851,522 | 2,708,701 | 37,780,594 | 2,929,072 |
| SUB-TOTAL 1G AGF AAA | | 417,070,293 | 441,517,400 | 24,447,107 | 456,271,437 | 14,754,037 |

5A AAA AAA: SFIA-OPERATING-NON-PROJ-CONTROLLED FD

| | | | | | | |
|-----------------------------|---------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 001 | SALARIES | 34,825,445 | 35,871,641 | 1,046,196 | 36,022,617 | 150,976 |
| 013 | MANDATORY FRINGE BENEFITS | 12,819,590 | 13,751,300 | 931,710 | 15,051,569 | 1,300,269 |
| SUB-TOTAL 5A AAA AAA | | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| SUB-TOTAL OPERATING | | 464,715,328 | 491,140,341 | 26,425,013 | 507,345,623 | 16,205,282 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

| | | | | | | |
|--------|-----------------------------|---------|---------|-----------|---------|--|
| IPC236 | VAR LOC-MISC FAC MAINT PROJ | | | (100,000) | | |
| PPC041 | IT INVESTMENTS | 100,000 | | (26,495) | | |
| PPC076 | S.FRANCISCO SAFE;INC | 26,495 | 690,000 | | 690,000 | |

Department Appropriations (2 year) (Mayor's Proposed)

Department: POL : POLICE

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

PPCA14 PLES - HUD/OIG OPERATION SAFE HOME

SUB-TOTAL 1G AGF AAP

SUB-TOTAL ANNUAL PROJECTS

| | | | | |
|----------------|------------------|----------------|------------------|----------------|
| 70,683 | 1,016,195 | 945,512 | 1,009,825 | (6,370) |
| 887,178 | 1,706,195 | 819,017 | 1,699,825 | (6,370) |
| 887,178 | 1,706,195 | 819,017 | 1,699,825 | (6,370) |

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

CPC067 POL ENHANCEMENTS
CPC06R POL FACILITY RENEWAL
CPC0FOR JFIP - SFPD FORENSIC SERVICES RELOCATION
CPCHAZ HAZMAT ABATEMENT
CPCMAS POLICE FACILITIES MASTER PLAN
CPCMIS MISSION STATION CHILLER REPLACEMENT
CPCROO ROOF REPLACEMENTS-INGLESIDE BAYVIEW PARK
FPC06F POL FACILITY MAINTENANCE
GPC06F POL FACILITY MAINTENANCE
GPC041 IT INVESTMENTS
GPC043 EARLY INTERVENTION SYSTEM
PPCFFE PUBLIC SAFETY BUILDING FF&E
PPCGR2 SFPD MATCH - 2011 CALGRIP GRANT
PPCVEH COIT POL VEHICLE MODEM UPGRADES
PRR023 POLICE 36% ALLOC REAL ESTATE REC FEE

SUB-TOTAL 1G AGF ACP

2S PPF PDC: SFPD-CRIMINALISTICS LAB FUND

PPC035 SFPD CRIME LAB

SUB-TOTAL 2S PPF PDC

2S PPF PDD: DVROS REIMBURSEMENT FUND

PPCDVR DVROS DEVELOPMENT & MAINTENANCE FUND

SUB-TOTAL 2S PPF PDD

2S PPF PDF: SFPD-AUTOMATED FINGERPRINT ID FUND

PPCFPR AUTOMATED FINGERPRINT ID

SUB-TOTAL 2S PPF PDF

| | | | | |
|------------------|-------------------|-------------------|------------------|---------------------|
| 205,000 | 205,000 | 205,000 | 250,000 | 45,000 |
| 1,152,000 | 1,152,000 | 1,152,000 | 1,150,000 | (2,000) |
| 1,150,000 | (1,150,000) | (1,150,000) | | |
| 20,000 | (20,000) | (20,000) | | |
| 354,000 | (354,000) | (354,000) | | |
| 152,900 | (152,900) | (152,900) | | |
| 180,000 | (180,000) | (180,000) | | |
| 105,000 | 105,000 | 105,000 | 110,000 | 5,000 |
| 21,000 | 21,000 | 21,000 | 22,000 | 1,000 |
| 1,000,000 | 1,000,000 | 270,000 | 1,250,000 | 250,000 |
| 730,000 | | (333,611) | | |
| 333,611 | | 14,257,247 | | (14,257,247) |
| 250,000 | | (250,000) | | |
| 90,480 | 120,000 | 29,520 | 400,000 | 400,000 |
| 3,260,991 | 16,860,247 | 13,599,256 | 3,302,000 | (13,558,247) |
| | | | | |
| 2,000 | 2,000 | | 2,000 | |
| 2,000 | 2,000 | | 2,000 | |
| | | | | |
| 25,000 | 25,000 | | 25,000 | |
| 25,000 | 25,000 | | 25,000 | |
| | | | | |
| 1,587,628 | 2,070,816 | 483,188 | 2,053,648 | (17,168) |
| 1,587,628 | 2,070,816 | 483,188 | 2,053,648 | (17,168) |

Department: POL : POLICE

Budget Year 2013-2014 and 2014-2015

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****2S PPF PDN: SFPD-NARC FORF & ASSET SEIZURE FUND**

PPCNFF NARC FORFEITURE & ASSET SEIZURE

SUB-TOTAL 2S PPF PDN**2S PPF PDO: TRAFFIC OFFENDER FUND**

PPC033 S F TRAFFIC OFFENDER PROGRAM

SUB-TOTAL 2S PPF PDO**2S PPF PDS: POLICE LAW ENFORCEMENT SERVICES**

PPCA14 PLES - HUD/OIG OPERATION SAFE HOME

SUB-TOTAL 2S PPF PDS**2S PPF PDV: SFPD-VEHICLE THEFT CRIMES FUND**

PPC027 VEHICLE THEFT CRIMES

SUB-TOTAL 2S PPF PDV**SUB-TOTAL CONTINUING PROJECTS****GRANTS:****2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING**

MYBYRN BYRNE ANTI DRUG ABUSE ENFORCEMENT
 MYFIAG FEDERAL BYRNE JUSTICE ASSISTANCE GRANT
 PCABC0 ABC GRANT ASSISTANCE PROGRAM
 PCBOAT BOATING & WATERWAYS SAFETY
 PCFDBR FORENSIC DNA BACKLOG REDUCTION PROGRAM
 PCGRIP CEWA - CAL G.R.I.P. GRANT
 PCHT09 HUMAN TRAFFICKING GRANT
 PCMMET CALIFORNIA METHAMPHETAMINE GRANT
 PCOVER COVERDELL TRAINING PROGRAM
 PCSCCD SOLVING COLD CASES WITH DNA
 PCSOBR SOBRIETY CHECKPOINT MINIGRANT
 PCSTEP SELECTIVE TRAFFIC ENFORCEMENT PROGRAM
 PCVOID OTS AVOID THE 8 CAMPAIGN
 SFCOPS COPS PROGRAM -AB3229/AB1913

SUB-TOTAL 2S PPF GNC

| | | | | |
|------------------|------------------|--------------------|------------------|------------------|
| 1,635,071 | 1,657,382 | 22,311 | 1,660,902 | 3,520 |
| 1,635,071 | 1,657,382 | 22,311 | 1,660,902 | 3,520 |
| 573,239 | 763,314 | 190,075 | 778,636 | 15,322 |
| 573,239 | 763,314 | 190,075 | 778,636 | 15,322 |
| 1,000,000 | | (1,000,000) | | |
| 1,000,000 | | (1,000,000) | | |
| 500,959 | 500,959 | | 500,959 | |
| 500,959 | 500,959 | | 500,959 | |
| 8,584,888 | 21,879,718 | 13,294,830 | 8,323,145 | (13,556,573) |
| 106,659 | 106,659 | | 106,659 | |
| 67,752 | 55,769 | (11,983) | 55,768 | (1) |
| 100,000 | 100,001 | 1 | 100,000 | (1) |
| 65,000 | 65,000 | | 65,000 | |
| 388,596 | 388,596 | | 358,153 | (30,443) |
| 250,000 | | (250,000) | | |
| | 200,000 | 200,000 | 200,000 | |
| 194,283 | 194,283 | | 194,283 | |
| 13,594 | 13,768 | 174 | 13,768 | |
| 90,243 | 424,107 | 424,107 | 100,727 | (424,107) |
| | 100,727 | 10,484 | 100,727 | |
| | 93,392 | 93,392 | | |
| 135,522 | 129,272 | (6,250) | 129,272 | (93,392) |
| 49,976 | 78,888 | 28,912 | 50,000 | (28,888) |
| 1,461,625 | 1,950,462 | 488,837 | 1,373,630 | (576,832) |

Department Appropriations (2 year) (Mayor's Proposed)

Department: POL : POLICE

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S PPF SRC: PUBLIC PROTECTION-STATE RECURRING GRANTS

PCLNLF LOCAL LAW ENFORCEMENT - AB1464

SUB-TOTAL 2S PPF SRC

SUB-TOTAL GRANTS

| | | | |
|----------------|----------------|----------------|---------------|
| 255,496 | 255,496 | 292,756 | 37,260 |
| 255,496 | 255,496 | 292,756 | 37,260 |
| 1,461,625 | 2,205,958 | 744,333 | (539,572) |
| | | 1,666,386 | |

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

POL05 POLICE SERVICES

SUB-TOTAL 1G AGF WOF

SUB-TOTAL WORK ORDERS/OVERHEAD

Total Uses of Funds

| | | | |
|-------------------|-------------------|--------------------|--------------|
| 14,297,189 | 10,636,265 | (3,660,924) | 3,603 |
| 14,297,189 | 10,636,265 | (3,660,924) | 3,603 |
| 14,297,189 | 10,636,265 | (3,660,924) | 3,603 |
| 489,946,208 | 527,568,477 | 37,622,269 | 2,106,370 |
| | | 529,674,847 | |

Department: PDR : PUBLIC DEFENDER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| Total Sources by Funds | | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

Program Summary

| | | | | | | |
|------------------------------|------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| AIB | CRIMINAL AND SPECIAL DEFENSE | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |
| AKI | GRANT SERVICES | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| Total Uses by Program | | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 17,915,403 | 19,027,288 | 1,111,885 | 19,261,051 | 233,763 |
| 013 | MANDATORY FRINGE BENEFITS | 6,632,248 | 7,455,014 | 822,766 | 8,132,656 | 677,642 |
| 021 | NON PERSONNEL SERVICES | 916,208 | 964,522 | 48,314 | 940,862 | (23,660) |
| 040 | MATERIALS & SUPPLIES | 141,809 | 141,809 | | 141,809 | |
| 060 | CAPITAL OUTLAY | | 36,331 | 36,331 | 48,525 | 12,194 |
| 081 | SERVICES OF OTHER DEPTS | 1,188,520 | 1,246,193 | 57,673 | 1,241,884 | (4,309) |
| Total Uses by Character | | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|----------------|
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| 48918 | DISTRICT ATTORNEY/PUBLIC DEFENDER-AB109 | | 151,000 | 151,000 | 119,000 | (32,000) |
| 48920 | LOCAL COMMUNITY CORRECTIONS - AB109 | 109,755 | | (109,755) | | |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 54,258 | | (54,258) | | |
| 865CY | EXP REC FR CHILDREN YOUTH & FAMILIE(AAO) | | 100,000 | 100,000 | 100,000 | |
| GFS (1) | GENERAL FUND SUPPORT | 26,541,691 | 28,523,520 | 1,981,829 | 29,447,458 | 923,938 |
| Total Sources by Funds | | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: PDR : PUBLIC DEFENDER

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | |
|-----------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | 17,855,270 | 18,962,615 | 1,107,345 | 19,195,280 | 232,665 |
| 013 | 6,603,897 | 7,423,050 | 819,153 | 8,098,098 | 675,048 |
| 021 | 916,208 | 964,522 | 48,314 | 940,862 | (23,660) |
| 040 | 141,809 | 141,809 | | 141,809 | |
| 060 | | 36,331 | 36,331 | 48,525 | 12,194 |
| 081 | 1,188,520 | 1,246,193 | 57,673 | 1,241,884 | (4,309) |
| SUB-TOTAL 1G AGF AAA | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |
| SUB-TOTAL OPERATING | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |

GRANTS:

2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING

| | | | | | |
|-----------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| MYFJAG | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| SUB-TOTAL 2S PPF GNC | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| SUB-TOTAL GRANTS | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| Total Uses of Funds | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|------------------------------|----------------------|----------------------|--------------------|----------------------|-------------------|
| 1G AGF | GENERAL FUND | 638,541,937 | 728,261,618 | 89,719,681 | 729,012,867 | 751,249 |
| 2S CHS | COMM HEALTH SVS SPEC REV FD | 93,763,045 | 102,963,447 | 9,200,402 | 95,385,806 | (7,577,641) |
| 4D GOB | GENERAL OBLIGATION BOND FUND | 5,000,000 | | (5,000,000) | | |
| 5H AAA | SFGH-OPERATING FUND | 735,823,249 | 850,555,813 | 114,732,564 | 887,364,870 | 36,809,057 |
| 5H CPF | SFGH-CAPITAL PROJECTS FUND | | 692,234 | | | (692,234) |
| 5L AAA | LHH-OPERATING FUND | 189,460,058 | 211,356,686 | 21,896,628 | 222,453,057 | 11,096,371 |
| 5L DSF | LHH DEBT SERVICE FUND | 12,747,724 | 12,959,639 | 211,915 | 17,319,530 | 4,359,891 |
| Total Sources by Funds | | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

Program Summary

| | | | | | | |
|-----|--|-------------|-------------|------------|-------------|--------------|
| DHA | CENTRAL ADMINISTRATION | 152,192,421 | 214,369,599 | 62,177,178 | 215,820,010 | 1,450,411 |
| FAL | CHILDREN'S BASELINE | 47,823,044 | 53,229,227 | 5,406,183 | 54,631,694 | 1,402,467 |
| DSP | COMM HLTH - COMM SUPPORT - HOUSING | 24,852,099 | 30,017,815 | 5,165,716 | 30,752,635 | 734,820 |
| DPM | COMM HLTH - PREV - MATERNAL & CHILD HLTH | 27,057,827 | 28,168,874 | 1,111,047 | 28,767,341 | 598,467 |
| DPC | COMM HLTH - PREVENTION - AIDS | 58,469,635 | 58,319,655 | (149,980) | 57,300,381 | (1,019,274) |
| DPD | COMM HLTH - PREVENTION - DISEASE CONTROL | 19,731,308 | 19,610,043 | (121,265) | 20,037,454 | 427,411 |
| DPH | COMM HLTH - PREVENTION - HLTH EDUCATION | 5,955,393 | 7,594,655 | 1,639,262 | 7,618,765 | 24,110 |
| DPE | EMERGENCY SERVICES AGENCY | 1,400,000 | 1,228,050 | (171,950) | 1,200,000 | (28,050) |
| DPB | ENVIRONMENTAL HEALTH SERVICES | 19,097,927 | 19,955,613 | 857,686 | 20,377,283 | 421,670 |
| DMF | FORENSICS - AMBULATORY CARE | 28,831,213 | 29,515,090 | 683,877 | 30,433,326 | 918,236 |
| DHH | HEALTH AT HOME | 6,496,357 | 6,603,240 | 106,883 | 6,839,039 | 235,799 |
| DA5 | LAGUNA HONDA - LONG TERM CARE | 203,354,724 | 220,560,383 | 17,205,659 | 233,623,367 | 13,062,984 |
| DBG | LAGUNA HONDA HOSP - ACUTE CARE | 3,874,554 | 3,755,942 | (118,612) | 3,898,828 | 142,886 |
| DBD | LAGUNA HONDA HOSP - COMM SUPPORT CARE | (21,496) | | 21,496 | | |
| DQM | MENTAL HEALTH - ACUTE CARE | 3,462,797 | 3,462,797 | | 3,462,797 | |
| FAM | MENTAL HEALTH - CHILDREN'S PROGRAM | 38,425,920 | 38,672,491 | 246,571 | 38,293,955 | (378,536) |
| DMM | MENTAL HEALTH - COMMUNITY CARE | 152,343,350 | 171,340,803 | 18,997,453 | 159,244,263 | (12,096,540) |
| DLT | MENTAL HEALTH - LONG TERM CARE | 28,086,587 | 28,901,228 | 814,641 | 26,475,751 | (2,425,477) |
| DA5 | LAGUNA HONDA - LONG TERM CARE | | | | 2,250,393 | 2,250,393 |
| DPO | OCCUPATIONAL SAFETY & HEALTH | 1,846,839 | 1,930,468 | 83,629 | 1,972,270 | 41,802 |
| DHP | PRIMARY CARE - AMBU CARE - HEALTH CNTRS | 71,328,487 | 73,296,993 | 1,968,506 | 76,586,627 | 3,289,634 |
| D1F | SFGH - ACUTE CARE - FORENSICS | 3,437,973 | 3,056,502 | (381,471) | 3,174,469 | 117,967 |
| D1H | SFGH - ACUTE CARE - HOSPITAL | 603,946,169 | 698,553,453 | 94,607,284 | 731,086,498 | 32,533,045 |
| D1P | SFGH - ACUTE CARE - PSYCHIATRY | 26,127,815 | 25,794,682 | (333,133) | 26,386,738 | 592,056 |
| D3A | SFGH - AMBU CARE - ADULT MED HLTH CNTR | 27,739,879 | 38,097,241 | 10,357,362 | 39,313,859 | 1,216,618 |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Program Summary

| | | | | | | |
|------------------------------|---|----------------------|----------------------|--------------------|----------------------|-------------------|
| D3C | SFGH - AMBU CARE - METHADONE CLINIC | 1,638,208 | 2,809,528 | 1,171,320 | 2,917,562 | 108,034 |
| D3O | SFGH - AMBU CARE - OCCUPATIONAL HEALTH | 2,327,135 | 3,555,890 | 1,228,755 | 3,680,266 | 124,376 |
| D5E | SFGH - EMERGENCY - EMERGENCY | 24,472,046 | 33,457,049 | 8,985,003 | 35,218,882 | 1,761,833 |
| D5S | SFGH - EMERGENCY - PSYCHIATRIC SERVICES | 9,133,300 | 7,736,875 | (1,396,425) | 7,921,064 | 184,189 |
| D6P | SFGH - LONG TERM CARE - RF PSYCHIATRY | 16,871,492 | 13,388,697 | (3,482,795) | 12,114,414 | (1,274,283) |
| DMS | SUBSTANCE ABUSE - COMMUNITY CARE | 65,033,010 | 69,806,554 | 4,773,544 | 70,136,200 | 329,646 |
| Total Uses by Program | | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|----------------------|----------------------|--------------------|----------------------|-------------------|
| 001 | SALARIES | 569,208,551 | 624,168,254 | 54,959,703 | 639,931,087 | 15,762,833 |
| 013 | MANDATORY FRINGE BENEFITS | 239,101,046 | 271,992,089 | 32,891,043 | 297,923,395 | 25,931,306 |
| 020 | OVERHEAD | 1,562,679 | 1,590,657 | 27,978 | 1,587,501 | (3,156) |
| 021 | NON PERSONNEL SERVICES | 650,646,536 | 741,013,062 | 90,366,526 | 720,427,222 | (20,585,840) |
| 036 | AID ASSISTANCE | 25,000 | 25,000 | | 25,000 | |
| 038 | CITY GRANT PROGRAMS | 50,000 | | (50,000) | | |
| 040 | MATERIALS & SUPPLIES | 102,142,507 | 107,779,826 | 5,637,319 | 109,699,744 | 1,919,918 |
| 060 | CAPITAL OUTLAY | 9,709,735 | 7,758,963 | (1,950,772) | 15,496,959 | 7,737,996 |
| 069 | PROJECT CARRYFORWARD BUDGETS ONLY | (275,000) | | 275,000 | | |
| 06F | FACILITIES MAINTENANCE | 2,510,000 | 3,836,204 | 1,326,204 | 2,770,000 | (1,066,204) |
| 06P | PROGRAMMATIC PROJECTS | | 49,000,000 | 49,000,000 | 56,000,000 | 7,000,000 |
| 070 | DEBT SERVICE | 20,613,670 | 15,825,585 | (4,788,085) | 15,818,796 | (6,789) |
| 079 | ALLOCATED CHARGES | 290,488 | | (290,488) | | |
| 081 | SERVICES OF OTHER DEPTS | 79,750,801 | 83,799,797 | 4,048,996 | 87,493,535 | 3,693,738 |
| 091 | OPERATING TRANSFERS OUT | 124,230,527 | 198,559,230 | 74,328,703 | 177,437,300 | (21,121,930) |
| 095 | INTRAUND TRANSFERS OUT | 48,117,053 | 42,300,190 | (5,816,863) | 75,433,190 | 33,133,000 |
| 097 | UNAPPROPRIATED REVENUE RETAINED | | | | 2,112,498 | 2,112,498 |
| ELU | TRANSFER ADJUSTMENTS-USES | (172,347,580) | (240,859,420) | (68,511,840) | (250,620,097) | (9,760,677) |
| Total Uses by Character | | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 1G AGF ACP:

| | | | |
|--------|---------------------------------|-----------|-----------|
| CHC101 | DPH ADMIN BLDG SEISMIC RETROFIT | 2,500,000 | 2,500,000 |
|--------|---------------------------------|-----------|-----------|

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Reserved Appropriations**CONTROLLER RESERVES:****CONTINUING PROJECTS: 5H AAA ACP:**

| | | | | | |
|--------|--|-------------------|-------------------|-------------------|-------------------|
| CHGB5R | SFGH BLDG 5 RENOVATION & SEISMIC RETRO | | 5,800,000 | | 5,800,000 |
| CHGB89 | SFGH BLDG 89 & 90 RENO & SEISMIC RETRO | | 1,000,000 | | 1,000,000 |
| CHGRTP | SFGH REBUILD TRANSITION PLANNING | 24,000,000 | 25,000,000 | 24,000,000 | 1,000,000 |
| | SUB-TOTAL CONTROLLER RESERVES | 24,000,000 | 24,000,000 | 24,000,000 | 10,300,000 |
| | Total Reserved Appropriations | 24,000,000 | 24,000,000 | 24,000,000 | 10,300,000 |

Sources of Funds Detail by Subobject

| | | | | | |
|-------|--|------------|------------|--------------|------------|
| 20110 | CONSUMER PROTECT APPLICATION FEE | 367,389 | 394,385 | 26,996 | 394,385 |
| 20111 | DEEMED APPROVED OFF-SALE ALCOHOL USE FEE | 250,000 | 200,000 | (50,000) | 200,000 |
| 20120 | EATING PLACES | 5,785,943 | 5,742,535 | (43,408) | 5,742,535 |
| 20130 | FOOD BEVERAGE HUMAN CONSUMPTION | 876,107 | 901,501 | 25,394 | 901,501 |
| 20150 | MED. CANNABIS DISPENSARY APPLICATION FEE | 56,269 | 112,538 | 56,269 | 112,538 |
| 20151 | MED. CANNABIS DISPENSARY ANNUAL LICENSE | 112,538 | 56,266 | (56,272) | 56,266 |
| 25110 | TRAFFIC FINES - MOVING | 1,420,000 | 1,230,000 | (190,000) | 1,230,000 |
| 25210 | COURT FINES | 93,000 | 93,500 | 500 | 93,500 |
| 25920 | PENALTIES | 1,000,000 | 1,000,000 | | 1,000,000 |
| 30150 | INTEREST EARNED - POOLED CASH | 235,000 | 220,000 | (15,000) | 220,000 |
| 35232 | EMPLOYEE PARKING | 658,030 | 658,030 | | 658,030 |
| 39899 | OTHER CITY PROPERTY RENTALS | 96,210 | 96,210 | | 96,210 |
| 44531 | ARRA-FEDERAL PASS-THRU STATE/OTHER | 4,141,158 | 5,101,921 | 960,763 | 5,101,921 |
| 44931 | FEDERAL GRANTS PASS-THROUGH STATE/OTHER | 23,823,916 | 23,092,607 | (731,309) | 23,066,687 |
| 44933 | RECOVERY INDIRECT GRANT COSTS | 1,920,664 | 1,920,664 | | 1,920,664 |
| 44939 | FEDERAL DIRECT GRANT | 43,347,256 | 43,102,980 | (244,276) | 42,131,635 |
| 45412 | COMMUNITY MENTAL HEALTH SERVICE | 35,610,256 | 47,157,722 | 11,547,466 | 40,847,784 |
| 45413 | STATE ALCOHOL FUNDS | 16,674,672 | 20,699,341 | 4,024,669 | 18,919,070 |
| 45416 | SHORT-DOYLE MEDI-CAL | 77,541,022 | 65,260,792 | (12,280,230) | 65,440,000 |
| 45418 | STATE HEALTH CARE INITIATIVE REVENUE | 21,673,000 | 54,345,930 | 32,672,930 | 54,345,930 |
| 45511 | HEALTH/WELFARE SALES TAX ALLOCATION | 69,966,000 | 85,173,000 | 15,207,000 | 95,941,000 |
| 45621 | MOTOR VEH LIC FEE-REALIGNMENT FUND | 68,140,000 | 57,478,000 | (10,662,000) | 57,478,000 |
| 47011 | WEIGHTS AND INSPECTION FEES | 550,000 | 550,000 | | 550,000 |
| 48926 | SUDDEN INFANT DEATH SYNDROME | 10,000 | 10,000 | | 10,000 |
| 48928 | CALIFORNIA CHILDREN'S SERVICES ADMIN | 2,728,601 | 2,728,601 | | 2,728,601 |

Department Appropriations (2 year) (Mayor's Proposed)

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | | |
|-------|-------------------------------------|-------------|-------------|--------------|-------------|--|-------------|
| 48930 | CALIFORNIA CHILDREN SERVICES | 1,661,921 | 1,661,921 | | 1,661,921 | | (145,807) |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 4,778,300 | 3,782,494 | (995,806) | 3,636,687 | | |
| 49311 | HOUSING AUTHORITY | | (100,598) | (100,598) | (100,598) | | |
| 49999 | OTHER LOCAL/REGIONAL GRANTS | 30,000 | 30,000 | | 30,000 | | |
| 60681 | AGRICULTURAL INSPECTION FEE | 40,000 | 40,000 | | 40,000 | | |
| 60699 | OTHER PUBLIC SAFETY CHARGES | 261,232 | 261,232 | | 261,232 | | |
| 60702 | BOARD PRISONERS OTHER COUNTIES | 25,000 | 25,000 | | 25,000 | | |
| 63503 | LAUNDRY RENEWALS | 175,392 | 180,517 | 5,125 | 180,517 | | |
| 63508 | OTHER HEALTH FEE | 130,000 | 98,000 | (32,000) | 98,000 | | |
| 63509 | BIRTH CERTIFICATE FEE | 71,135 | 71,135 | | 71,135 | | |
| 63510 | DEATH CERTIFICATE FEE | 184,350 | 184,350 | | 184,350 | | |
| 63511 | REMOVAL PERMIT FEE | 18,000 | 18,000 | | 18,000 | | |
| 63512 | CRIPPLED CHILDREN CARE | 6,500 | 6,500 | | 6,500 | | |
| 63515 | LABORATORY FEES | 15,000 | 15,000 | | 15,000 | | |
| 63519 | GARBAGE TRUCK INSPECTION FEES | 485,736 | 485,736 | | 485,736 | | |
| 63520 | HAZARD MATL STORAGE PERMIT FEE | 2,654,439 | 2,727,568 | 73,129 | 2,727,568 | | |
| 63525 | HAZARD MATERIALS PERMIT FEES | 201,168 | 158,919 | (42,249) | 158,919 | | |
| 63526 | SOIL TESTING FEES | 72,531 | 72,532 | 1 | 72,532 | | |
| 63539 | SOLID WASTE TRANSFER STATION | 73,084 | 73,084 | | 73,084 | | |
| 63540 | PLAN CHECKING FEES-BEH | 1,190,370 | 1,267,732 | 77,362 | 1,267,732 | | |
| 63541 | COMPLAINT INVESTIGATIONS FEES | 203,658 | 208,258 | 4,600 | 208,258 | | |
| 63542 | CFC & MOTOR VEHICLE A/C PERMIT | | 5,206 | 5,206 | 5,206 | | |
| 63550 | MEDICAL WASTE-ACUTE CARE HOSPITAL | 110,772 | 121,304 | 10,532 | 121,304 | | |
| 63571 | HEALTHY HOUSING PROGRAM-HOTELS | 577,520 | 577,866 | 346 | 577,866 | | |
| 63572 | HEALTHY HOUSING PROGRAM-APARTMENTS | 1,939,613 | 1,940,777 | 1,164 | 1,940,777 | | |
| 63599 | MISC PUBLIC HEALTH REVENUE | 3,755,202 | 3,916,941 | 161,739 | 3,916,941 | | |
| 65101 | PATIENT PAYMENTS-MENTAL HEALTH | 617,600 | 617,600 | | 617,600 | | |
| 65102 | MEDI-CAL | 7,434,186 | 6,085,219 | (1,348,967) | 4,837,978 | | (1,247,241) |
| 65103 | MEDICARE | 1,648,139 | 1,648,139 | | 1,648,139 | | |
| 65201 | MEDICARE I/P GROSS CHARGES | 265,911,398 | 264,573,553 | (1,337,845) | 264,573,553 | | |
| 65202 | MEDI-CAL I/P GROSS CHARGES | 782,923,826 | 766,364,257 | (16,559,569) | 767,332,796 | | |
| 65205 | PRIVATE INSURANCE I/P GROSS CHARGES | 206,791 | 206,791 | | 206,791 | | |
| 65207 | OTHER I/P GROSS CHARGES | 341,932,246 | 383,367,833 | 41,435,587 | 383,367,833 | | |
| 65301 | MEDICARE O/P GROSS CHARGES | 84,754,044 | 86,714,789 | 1,960,745 | 86,727,037 | | 12,248 |
| 65302 | MEDI-CAL O/P GROSS CHARGES | 177,976,479 | 179,683,143 | 1,706,664 | 179,689,177 | | 6,034 |
| 65307 | OTHER OUTPATIENT GROSS CHARGES | 249,695,111 | 261,124,742 | 11,429,631 | 261,124,742 | | |

Department: DPH : PUBLIC HEALTH

Budget Year 2013-2014 and 2014-2015

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|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|---------------|---------------|--------------|---------------|-------------|
| 65312 | PATIENT PAYMENTS-O/P GROSS CHARGES | 2,424,330 | 2,454,330 | 30,000 | 2,454,330 | |
| 65316 | CHILD HEALTH & DISABILITY PREVENTION | 10,000 | 10,000 | | 10,000 | |
| 65317 | MEDI-CAL TCM/MAA | 4,280,600 | 4,280,600 | | 4,280,600 | |
| 65318 | MEDICAL FAMILY PLANNING | 247,250 | 210,850 | (36,400) | 210,850 | |
| 65320 | MEDI-CAL CCS THERAPY UNIT | 50,000 | 50,000 | | 50,000 | |
| 65321 | MEDI-CAL HOME HEALTH | 352,981 | 114,372 | (238,609) | 114,372 | |
| 65322 | MEDICARE HOME HEALTH | 1,479,460 | 1,479,460 | | 1,479,460 | |
| 65325 | OTHER MANAGED CARE O/P REVENUE | 85,000 | 352,981 | 267,981 | 352,981 | |
| 65326 | MEDICARE MANAGED CARE O/P REVENUE | 5,000 | 5,000 | | 5,000 | |
| 65801 | PROVISION FOR BAD DEBTS-I/P | (60,731,145) | (90,731,145) | (30,000,000) | (90,731,145) | |
| 65802 | MEDICARE I/P CONTRACTUAL ADJ | (251,452,898) | (252,862,841) | (1,409,943) | (252,862,841) | |
| 65803 | MEDI-CAL I/P CONTRACTUAL ADJ | (765,408,746) | (755,933,760) | 9,474,986 | (750,936,534) | 4,997,226 |
| 65804 | MEDI-CAL O/P CONTRACTUAL ADJ | (2,463,446) | (2,807,317) | (343,871) | (2,810,334) | (3,017) |
| 65806 | COUNTY INDIGENT CARE-I/P WRITE-OFF | (180,000) | (180,000) | | (180,000) | |
| 65807 | CHARITABLE ALLO I/P SLIDING FEE ADJ | (424,894,417) | (442,043,334) | (17,148,917) | (442,043,334) | |
| 65810 | PROVISION FOR BAD DEBTS-O/P | (2,035,009) | (2,035,009) | | (2,035,009) | |
| 65815 | MEDICARE O/P CONTRACTUAL ADJ | (2,830,327) | (3,341,203) | (510,876) | (3,347,327) | (6,124) |
| 65821 | M I ADULTS O/P WRITE-OFF | (10,525,337) | (10,525,337) | | (10,525,337) | |
| 65902 | MEDI-CAL NET REVENUE | 8,998,000 | 5,000,000 | (3,998,000) | 5,000,000 | |
| 65907 | OTHER PATIENT NET REVENUE | 45,360 | 15,988 | (29,372) | 15,988 | |
| 65911 | DP SNF-DISTINCT PART SKILLED NURSING FAC | 32,168,049 | 37,737,163 | 5,569,114 | 43,840,722 | 6,103,559 |
| 65912 | AB 915-OUTPATIENT MEDI-CAL SUPPL PAYT | 5,434,785 | 6,053,406 | 618,621 | 6,053,406 | |
| 65913 | DIALYSIS - MEDICARE | 1,990,277 | 2,002,938 | 12,661 | 2,002,938 | |
| 65914 | DIALYSIS - MEDI-CAL | 1,358,798 | 1,371,459 | 12,661 | 1,371,459 | |
| 65918 | PATIENT CO-PAYMENTS | 446,000 | 446,000 | | 446,000 | |
| 65950 | CAP. FEES/HEALTH PLAN SETTLEMENTS | 56,079,950 | 64,948,587 | 8,868,637 | 73,136,027 | 8,187,440 |
| 65952 | HEALTHY SF PATIENT ENROLLMENT FEES | 4,305,000 | 4,305,000 | | 4,305,000 | |
| 65953 | HEALTHY SF EMPLOYER ENROLLMENT FEES | 12,612,195 | 12,612,195 | | 12,612,195 | |
| 65997 | MEDICAL CANNABIS ID CARD | 133,000 | 133,000 | | 133,000 | |
| 65999 | MISC HOSPITAL SERVICE REVENUE | 341,033 | 1,483,424 | 1,142,391 | 1,188,261 | (295,163) |
| 66004 | SAFETY NET CARE POOL (SNCP) | 156,893,566 | 156,893,566 | | 156,893,566 | |
| 66006 | DELIV SYS REFORM INCENTIVE POOL (DSRIP) | 85,100,000 | 87,844,646 | 2,744,646 | 83,100,000 | (4,744,646) |
| 66007 | NDPH-IGT PROGRAM AB113 | 83,314 | | (83,314) | | |
| 66008 | SB 208 SPD | | 31,000,000 | 31,000,000 | 31,000,000 | |
| 75301 | HOSPITAL-RENTS/CONCES-OTHER OPER | 2,048,670 | 2,740,904 | 692,234 | 2,048,670 | (692,234) |
| 75302 | HOSPITAL-RENTS/CONCES/CAFETERIA SALES | 1,691,607 | 1,691,607 | | 1,691,607 | |

Department Appropriations (2 year) (Mayor's Proposed)

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-----------|------------|------------|
| 75311 | HOSPITAL-CHGS-OTHER GENRL GOVT | 50,000 | 50,000 | | 50,000 | |
| 75312 | HOSPITAL-CHGS-OTHER HEALTH FEE | 1,115,853 | 1,115,853 | | 1,115,853 | |
| 75319 | HOSPITAL-CHGS-TPA/MISC REVENUE | 15,000 | 15,000 | | 15,000 | |
| 75320 | OTHER OPERATING REVENUE(FROM WITHIN DPH) | 6,385,508 | 6,408,309 | 22,801 | 6,282,502 | (145,807) |
| 76123 | GAIN/LOSS-SALE OF BUILDING & STRUCTURES | | 1,800,000 | 1,800,000 | 1,800,000 | |
| 76252 | MEDICAL RECORDS ABSTRACT SALES | 104,000 | 104,000 | | 104,000 | |
| 78201 | PRIVATE GRANTS | 438,073 | 448,051 | 9,978 | 351,470 | (96,581) |
| 78960 | BAD DEBTS RECOVERY | 1,291,284 | 1,291,284 | | 1,291,284 | |
| 79950 | SB1128 LHH COP CONSTRUCTION REIMB(CRRP) | 15,000,000 | 14,947,228 | (52,772) | 14,906,677 | (40,551) |
| 80111 | PROCEEDS FROM SALE OF BONDS-FACE AMOUNT | | 5,000,000 | 5,000,000 | 25,000,000 | 20,000,000 |
| 86099 | ISF REC-GENERAL UNALLOCATED | 87,000 | 343,033 | 256,033 | 343,033 | |
| 860AA | ISF REC FR ASIAN ARTS MUSEUM (AAO) | 2,000 | 402 | (1,598) | 402 | |
| 860AD | ISF REC FR ADMINISTRATIVE SERVICES(AAO) | 21,360 | 28,654 | 7,294 | 28,654 | |
| 860AN | ISF REC FR ANIMAL CARE & CONTROL (AAO) | 600 | 5,090 | 4,490 | 5,090 | |
| 860BI | ISF REC FR BLDG INSPECTION (AAO) | 5,280 | 5,280 | | 5,280 | |
| 860CA | ISF REC FR ADM (AAO) | 26,510 | 50,512 | 24,002 | 50,512 | |
| 860CD | ISF REC FR CHILD SUPPORT SVCS (AAO) | 6,000 | 6,000 | | 6,000 | |
| 860CF | ISF REC FR CONV FACILITIES MGMT (AAO) | 5,200 | 5,200 | | 5,200 | |
| 860CM | ISF REC FR MEDICAL EXAM/CORONER (AAO) | 20,000 | 20,000 | 20,000 | 20,000 | |
| 860DA | ISF REC FR DISTRICT ATTORNEY (AAO) | | 1,904 | 1,904 | 1,904 | |
| 860ED | ISF REC FR EMERGENCY COMM. DEPT (AAO) | 1,995 | 4,355 | 2,360 | 4,355 | |
| 860FA | ISF REC FR FINE ARTS MUSEUM (AAO) | 840 | 840 | | 840 | |
| 860FC | ISF REC FR FIRE DEPT (AAO) | 404,600 | 74,056 | (330,544) | 74,056 | |
| 860LB | ISF REC FR PUBLIC LIBRARY (AAO) | 1,050 | 1,135 | 85 | 1,135 | |
| 860PC | ISF REC FR POLICE COMMISSION (AAO) | 154,025 | 336,000 | 181,975 | 336,000 | |
| 860PO | ISF REC FR PORT COMMISSION (AAO) | 59,885 | 62,669 | 2,784 | 62,669 | |
| 860PT | ISF REC FR PUBLIC TRANSPORTATION (AAO) | 258,800 | 559,098 | 300,298 | 559,098 | |
| 860PW | ISF REC FR PUBLIC WORKS (AAO) | 167,147 | 209,462 | 42,315 | 209,462 | |
| 860RD | ISF REC FR HUMAN RESOURCES (AAO) | 144,164 | 318,477 | 174,313 | 318,477 | |
| 860RP | ISF REC FR REC & PARK (AAO) | 39,378 | 48,150 | 8,772 | 48,150 | |
| 860SH | ISF REC FR SHERIFF (AAO) | 48,000 | 55,471 | 7,471 | 55,471 | |
| 860SS | ISF REC FR HUMAN SERVICES (AAO) | 18,000 | 39,170 | 21,170 | 39,170 | |
| 860UC | ISF REC FR PUC (AAO) | 220,000 | 272,236 | 52,236 | 272,236 | |
| 860WP | ISF REC FR CLEANWATER (AAO) | 75,000 | 129,040 | 54,040 | 129,040 | |
| 86599 | EXP REC-GENERAL UNALLOCATED | | 1,715,190 | 1,715,190 | 1,715,190 | |
| 865AA | EXP REC FR ASIAN ARTS MUSEUM (AAO) | 2,000 | 2,000 | | 2,000 | |

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|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|------------|------------|-------------|------------|----------|
| 865AC | EXP REC FR AIRPORT (AAO) | 37,000 | 40,000 | 3,000 | 40,000 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | | 50,000 | 50,000 | 15,000 | (35,000) |
| 865AN | EXP REC FR ANIMAL CARE & CONTROL (AAO) | 4,635 | 4,635 | | 4,635 | |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 2,374,917 | 2,749,211 | 374,294 | 2,749,211 | |
| 865AS | EXP REC FR ASSESSOR (AAO) | 1,600 | 1,600 | | 1,600 | |
| 865CA | EXP REC FR ADM (AAO) | 17,000 | 25,000 | 8,000 | 25,000 | |
| 865CF | EXP REC FR CONV FACILITIES MGMT (AAO) | 25,000 | 16,000 | (9,000) | 16,000 | |
| 865CH | EXP REC FR CHILD/YOUTH & FAM (AAO) | 2,716,416 | 3,166,310 | 449,894 | 3,144,269 | |
| 865CI | EXP REC FR CHILDREN AND FAMILIES (AAO) | 2,501,251 | 2,516,251 | 15,000 | 2,516,251 | |
| 865CM | EXP REC FR MED EXAMINER/CORONER (AAO) | 7,542 | 7,000 | (542) | 7,000 | |
| 865CY | EXP REC FR CHILDREN YOUTH & FAMILIE(AAO) | 3,625,479 | 3,625,479 | | 3,625,479 | |
| 865EL | EXP REC FR ELECTRICITY (AAO) | 23,000 | 21,000 | (2,000) | 21,000 | |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 12,000 | 19,000 | 7,000 | 19,000 | |
| 865FA | EXP REC FR FINE ARTS MUSEUM (AAO) | 7,500 | 7,500 | | 7,500 | |
| 865FC | EXP REC FR FIRE DEPT (AAO) | 35,000 | 35,000 | | 35,000 | |
| 865HS | EXP REC FR HSS (AAO) | 130,056 | | (130,056) | | |
| 865JV | EXP REC FR JUVENILE COURT (AAO) | 168,426 | 169,204 | 778 | 169,204 | |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 263,892 | 279,226 | 15,334 | 279,226 | |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 218,292 | 235,667 | 17,375 | 235,667 | |
| 865PK | EXP REC FR PARKING & TRAFFIC (AAO) | 16,200 | 16,200 | | 16,200 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 225,000 | 225,000 | | 225,000 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 225,574 | 250,000 | 24,426 | 250,000 | |
| 865RD | EXP REC FR HUMAN RESOURCES (AAO) | 92,158 | 76,452 | (15,706) | 76,452 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 96,000 | 96,000 | | 96,000 | |
| 865SH | EXP REC FR SHERIFF (AAO) | 168,500 | 254,381 | 85,881 | 254,381 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 17,910,173 | 16,332,922 | (1,577,251) | 16,332,922 | |
| 865TI | EXP REC FROM ISD (AAO) | 2,18,153 | 203,758 | (14,395) | 203,758 | |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 4,000 | | (4,000) | | |
| 865UC | EXP REC FR PUC (AAO) | 631,379 | 509,709 | (121,670) | 509,709 | |
| 865UH | EXP REC FR HETCH HETCHY (AAO) | 40,000 | 40,000 | | 40,000 | |
| 865UW | EXP REC FR WATER DEPT (AAO) | 120,000 | 120,000 | | 120,000 | |
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 20,843 | 27,445 | 6,602 | 27,445 | |
| 865WP | EXP REC FR CLEANWATER (AAO) | 30,000 | 35,000 | 5,000 | 35,000 | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 523,155 | 325,000 | (198,155) | 325,000 | |
| 875SS | EXP REC FR HUMAN SERVICES (NON-AAO) | 404,742 | 404,742 | | 404,742 | |
| 9301G | OTT FR 1G-GENERAL FUND | 2,208,081 | 2,205,688 | (2,393) | 2,205,688 | |

Department: DPH : PUBLIC HEALTH

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|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|----------------------|----------------------|--------------------|----------------------|-------------------|
| 9305H | OTT FR 5H-GENERAL HOSPITAL FUND | 119,186,907 | 177,559,230 | 58,372,323 | 175,186,907 | (2,372,323) |
| 9305L | OTT FR 5L-LAGUNA HONDA HOSPITAL FUNDS | 5,043,620 | 21,000,000 | 15,956,380 | | (21,000,000) |
| 9505H | ITI FR 5H-GENERAL HOSPITAL FUNDS | 36,887,053 | 41,302,190 | 4,415,137 | 73,110,190 | 31,808,000 |
| 9505L | ITI FR 5L-LAGUNA HONDA HOSPITAL FUNDS | 11,230,000 | 998,000 | (10,232,000) | 2,323,000 | 1,325,000 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | | 19,000,000 | 19,000,000 | | (19,000,000) |
| 99999R | PRIOR YEAR DESIGNATED RESERVE | 539,643 | 16,834,773 | 16,295,130 | 207,165 | (16,627,608) |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | (172,347,580) | (240,859,420) | (68,511,840) | (250,620,097) | (9,760,677) |
| GFS (1) | GENERAL FUND SUPPORT | 446,564,180 | 551,071,542 | 104,507,362 | 596,785,275 | 45,713,733 |
| Total Sources by Funds | | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

| | | | | | | |
|-----|-----------------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| 001 | SALARIES | 149,381,482 | 158,813,751 | 9,432,269 | 164,648,425 | 5,834,674 |
| 013 | MANDATORY FRINGE BENEFITS | 56,600,600 | 64,334,029 | 7,733,429 | 71,876,767 | 7,542,738 |
| 021 | NON PERSONNEL SERVICES | 343,330,165 | 411,724,361 | 68,394,196 | 395,781,239 | (15,943,122) |
| 036 | AID ASSISTANCE | 25,000 | 25,000 | | 25,000 | |
| 040 | MATERIALS & SUPPLIES | 12,614,635 | 13,307,253 | 692,618 | 13,632,214 | 324,961 |
| 060 | CAPITAL OUTLAY | 11,819 | 204,308 | 192,489 | 139,047 | (65,261) |
| 079 | ALLOCATED CHARGES | 290,488 | | (290,488) | | |
| 081 | SERVICES OF OTHER DEPTS | 16,764,683 | 19,315,339 | 2,550,656 | 20,888,685 | 1,573,346 |
| | SUB-TOTAL 1G AGF AAA | 579,018,872 | 667,724,041 | 88,705,169 | 666,991,377 | (732,664) |

4D GOB LH1: SB1128 LHH REVENUE FOR DEBT SVC

| | | | | | | |
|-----|-----------------------------|------------------|--|--------------------|--|--|
| 070 | DEBT SERVICE | 5,000,000 | | (5,000,000) | | |
| | SUB-TOTAL 4D GOB LH1 | 5,000,000 | | (5,000,000) | | |

5H AAA AAA: SFGH-OPERATING-NON-PROJ-CONTROLLED FD

| | | | | | | |
|-----|---------------------------|-------------|-------------|------------|-------------|------------|
| 001 | SALARIES | 270,878,498 | 307,479,854 | 36,601,356 | 314,160,574 | 6,680,720 |
| 013 | MANDATORY FRINGE BENEFITS | 118,524,504 | 135,632,803 | 17,108,299 | 148,849,140 | 13,216,337 |
| 021 | NON PERSONNEL SERVICES | 206,421,857 | 216,278,427 | 9,856,570 | 219,220,146 | 2,941,719 |
| 040 | MATERIALS & SUPPLIES | 75,808,316 | 77,004,384 | 1,196,068 | 77,838,681 | 834,297 |
| 060 | CAPITAL OUTLAY | 3,522,562 | 2,696,500 | (826,062) | 3,036,508 | 340,008 |
| 070 | DEBT SERVICE | 2,865,946 | 2,865,946 | | 2,862,157 | (3,789) |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

5H AAA AAA: SFGH-OPERATING-NON-PROJ-CONTROLLED FD

| | | | | | | |
|-----|-----------------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| 081 | SERVICES OF OTHER DEPTS | 48,733,322 | 49,592,548 | 859,226 | 51,091,283 | 1,498,735 |
| 091 | OPERATING TRANSFERS OUT | 109,926,000 | 168,298,323 | 58,372,323 | 165,926,000 | (2,372,323) |
| 095 | INTRA-FUND TRANSFERS OUT | 5,092,765 | 9,507,902 | 4,415,137 | 41,315,902 | 31,808,000 |
| ELU | TRANSFER ADJUSTMENTS-USES | (115,018,765) | (177,806,225) | (62,787,460) | (207,241,902) | (29,435,677) |
| | SUB-TOTAL 5H AAA AAA | 726,755,005 | 791,550,462 | 64,795,457 | 817,058,489 | 25,508,027 |

5L AAA AAA: LHH-OPERATING-NON-PROJ-CONTROLLED FD

| | | | | | | |
|-----|-----------------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| 001 | SALARIES | 106,943,019 | 117,051,991 | 10,108,972 | 119,635,729 | 2,583,738 |
| 013 | MANDATORY FRINGE BENEFITS | 48,521,924 | 55,609,435 | 7,087,511 | 61,221,270 | 5,611,835 |
| 021 | NON PERSONNEL SERVICES | 8,191,226 | 8,841,601 | 650,375 | 8,786,409 | (55,192) |
| 038 | CITY GRANT PROGRAMS | 50,000 | | (50,000) | | |
| 040 | MATERIALS & SUPPLIES | 11,888,374 | 15,680,389 | 3,792,015 | 16,441,049 | 760,660 |
| 060 | CAPITAL OUTLAY | 145,354 | 208,155 | 62,801 | 521,404 | 313,249 |
| 081 | SERVICES OF OTHER DEPTS | 12,218,211 | 12,695,165 | 476,954 | 13,252,246 | 557,081 |
| 091 | OPERATING TRANSFERS OUT | 5,043,620 | 998,000 | (5,043,620) | 2,323,000 | 1,325,000 |
| 095 | INTRA-FUND TRANSFERS OUT | 11,230,000 | (998,000) | (10,232,000) | (2,323,000) | (1,325,000) |
| ELU | TRANSFER ADJUSTMENTS-USES | (16,273,620) | | 15,275,620 | | |
| | SUB-TOTAL 5L AAA AAA | 187,958,108 | 210,086,736 | 22,128,628 | 219,858,107 | 9,771,371 |

5L DSF COP: LHH-CERT. OF PARTICIPATION SERIES A

| | | | | | | |
|-----|---------------------------------|----------------------|----------------------|--------------------|----------------------|-------------------|
| 070 | DEBT SERVICE | 12,747,724 | 12,959,639 | 211,915 | 12,956,639 | (3,000) |
| 091 | OPERATING TRANSFERS OUT | | 21,000,000 | 21,000,000 | 2,250,393 | (18,749,607) |
| 097 | UNAPPROPRIATED REVENUE RETAINED | | | | 2,112,498 | 2,112,498 |
| ELU | TRANSFER ADJUSTMENTS-USES | | (21,000,000) | (21,000,000) | | 21,000,000 |
| | SUB-TOTAL 5L DSF COP | 12,747,724 | 12,959,639 | 211,915 | 17,319,530 | 4,359,891 |
| | SUB-TOTAL OPERATING | 1,511,479,709 | 1,682,320,878 | 170,841,169 | 1,721,227,503 | 38,906,625 |

ANNUAL PROJECTS:

1G AGF AAP: GF-ANNUAL PROJECT

| | | | | | | |
|--------|---------------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| FHC200 | FACILITIES MAINTENANCE-HEALTH CENTERS | 300,000 | 315,000 | 15,000 | 331,000 | 16,000 |
| GHC315 | VAR LOC-MISC FAC MAINT PROJ | 50,000 | 53,000 | 3,000 | 56,000 | 3,000 |
| PHCMIS | DPH MIS PROJECT | 14,904,206 | 16,072,851 | 1,168,645 | 16,245,987 | 173,136 |
| PHM313 | DATA CONVERSION | 110,000 | 116,000 | 6,000 | 122,000 | 6,000 |
| | SUB-TOTAL 1G AGF AAP | 15,364,206 | 16,556,851 | 1,192,645 | 16,754,987 | 198,136 |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|---|-------------------|-------------------|--------------------|-------------------|
| ANNUAL PROJECTS: | | | | |
| 5H AAA AAP: SFGH-OPERATING-ANNUAL PROJECTS | | | | |
| FHG200 | 1,100,000 | 1,155,000 | 55,000 | 1,213,000 |
| | 1,100,000 | 1,155,000 | 55,000 | 1,213,000 |
| SUB-TOTAL 5H AAA AAP | | | | |
| 5L AAA AAP: LHH-OPERATING-ANNUAL PROJECTS | | | | |
| FHL350 | 950,000 | 998,000 | 48,000 | 1,048,000 |
| | 950,000 | 998,000 | 48,000 | 1,048,000 |
| SUB-TOTAL 5L AAA AAP | | | | |
| | 1,714,206 | 18,709,851 | 1,295,645 | 19,015,987 |
| SUB-TOTAL ANNUAL PROJECTS | | | | |
| | 1,714,206 | 18,709,851 | 1,295,645 | 19,015,987 |
| CONTINUING PROJECTS: | | | | |
| 1G AGF ACP: GF-CONTINUING PROJECTS | | | | |
| CHC101 | 250,000 | 400,000 | 150,000 | 2,500,000 |
| CHCCUR | 250,000 | | (250,000) | 150,000 |
| CHCHAP | 4,917,986 | 5,126,829 | 208,843 | 5,344,647 |
| CHCMPC | | 750,000 | 750,000 | (750,000) |
| CHCPHC | | 375,000 | 375,000 | (375,000) |
| CHCSHC | 2,500,000 | | (2,500,000) | |
| CHCVAC | (275,000) | | 275,000 | |
| PHCCBH | 2,896,441 | 2,896,441 | (50,000) | 2,896,441 |
| PHCDAO | 250,000 | 200,000 | 100,000 | 100,000 |
| PHM163 | 5,114,078 | 4,775,053 | (339,025) | 4,775,053 |
| PHMGDC | | | | |
| | 15,903,505 | 14,623,323 | (1,280,182) | 15,966,141 |
| SUB-TOTAL 1G AGF ACP | | | | |
| | | | | 1,342,818 |
| 2S CHS PHF: PUBLIC HEALTH-SPEC REV FD | | | | |
| PHCSA8 | 130,000 | 98,000 | (32,000) | 98,000 |
| PHCSB1 | 700,000 | 612,750 | (87,250) | 600,000 |
| PHCSB5 | | 113,625 | 113,625 | 113,625 |
| PHCSR7 | 700,000 | 615,300 | (84,700) | 600,000 |
| PHCSR8 | 80,000 | 30,000 | (50,000) | 30,000 |
| PHCSRS | 1,000,000 | 1,000,000 | | 1,000,000 |
| PHCSRT | 1,000 | 3,000 | 2,000 | 3,000 |
| PHM002 | 2,000 | 500 | (1,500) | 500 |
| PHM005 | 90,000 | 90,000 | | 90,000 |
| PHM006 | 30,000 | 40,000 | 10,000 | 40,000 |
| PMHS63 | 18,701,000 | 30,108,238 | 11,407,238 | 23,798,300 |
| | | | | (6,309,938) |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****2S CHS PHF: PUBLIC HEALTH-SPEC REV FD**

PROP36 PROP 36 FUNDS

SUB-TOTAL 2S CHS PHF

5H AAA ACP: SFGH-CONTINUING PROJ-OPERATING FD
 CHGB5R SFGH BLDG 5 RENOVATION & SEISMIC RETRO
 CHGB5S SFGH BLDG 5 SWITCHBOARD REPLACEMENT
 CHGB5W SFGH BLDG 5 WARD 7A; B & C PSYCH
 CHGB89 SFGH BLDG 89 & 90 RENO & SEISMIC RETRO
 CHGCHI CHILD HEALTH INITIATIVE
 CHGELE SFGH ELEVATOR REPLACEMENT BLDG 5
 CHGFAS SFGH CAMPUS FIRE ALARM SYSTEM
 CHGKRR SFGH KITCHEN RETHERM REPLACEMENT
 CHGRTP SFGH REBUILD TRANSITION PLANNING
 CHGSBR SFGH SERVICE BLDG SEISMIC RETROFIT
 GHG911 EMS 911 FUND

SUB-TOTAL 5H AAA ACP**5H CPF UCR: SFGH-UC-MAINT/CAPITAL IMPVT FUND**

PHG101 UC MAINT/CAPITAL IMPVT FUND MASTER PRJ

SUB-TOTAL 5H CPF UCR**5L AAA ACP: LHH-CONTINUING PROJ-OPERATING FD**

CHLCBR LHH CAMPUS BOILER RETROFITS
 CHLPNT LHH WARDS A B C & H PAINTING
 CHLROF LHH ROOFING
 PHLGFT LHH - GIFT SHOP
 PHLSTR LHH - GENERAL STORE

SUB-TOTAL 5L AAA ACP**SUB-TOTAL CONTINUING PROJECTS****GRANTS:****2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING**

HCAC11 HOSPITAL PREPAREDNESS PROGRAM
 HCAD09 CCMS USE OF NEW HEALTH INFO. TECHNOLOGY
 HCA005 MEDICAL MONITORING PROJECT

| | | | | |
|-------------------|--------------------|-------------------|--------------------|--------------------|
| 25,000 | 10,000 | (15,000) | 10,000 | |
| 21,459,000 | 32,721,413 | 11,262,413 | 26,383,425 | (6,337,988) |
| 500,000 | 875,000 | 375,000 | 5,800,000 | 4,925,000 |
| | | | 500,000 | 500,000 |
| | | | 150,000 | 150,000 |
| 5,218,244 | 250,000 | 250,000 | 1,000,000 | 750,000 |
| 2,000,000 | 5,218,381 | 137 | 5,218,381 | |
| | 2,000,000 | | | (2,000,000) |
| | | | 350,000 | 350,000 |
| | | | 75,000 | 75,000 |
| | | | 56,000,000 | 7,000,000 |
| 250,000 | 49,000,000 | 49,000,000 | | |
| | | (250,000) | | |
| | 506,970 | | | (506,970) |
| 7,968,244 | 57,850,351 | 49,882,107 | 69,093,381 | 11,243,030 |
| | | | | |
| | 692,234 | 692,234 | | (692,234) |
| | 692,234 | 692,234 | | (692,234) |
| 280,000 | | (280,000) | | |
| | | | 875,000 | 875,000 |
| 10,000 | 10,000 | | 400,000 | 400,000 |
| 32,000 | 32,000 | | 10,000 | |
| 322,000 | 42,000 | (280,000) | 32,000 | |
| 45,652,749 | 105,929,321 | 60,276,572 | 112,759,947 | 6,830,626 |
| | | | | |
| 414,096 | 385,288 | (28,808) | 385,288 | |
| 125,000 | | (125,000) | | |
| 401,770 | 401,770 | | 401,770 | |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**GRANTS:****2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING**

| | | | | | |
|--------|-----------|-----------|-----------|-----------|-----------|
| HCA007 | 176,503 | 55,431 | (121,072) | 55,431 | |
| HCA014 | 69,224 | 234,022 | 164,798 | 234,022 | |
| HCA016 | 3,005,365 | 2,131,800 | (873,565) | 2,131,800 | |
| HCA018 | 45,173 | 48,844 | 3,671 | 48,844 | |
| HCA023 | 276,105 | 88,323 | (187,782) | 88,323 | |
| HCA024 | 443,333 | 747,833 | 304,500 | 747,833 | |
| HCA026 | 34,265 | | (34,265) | | |
| HCA028 | 28,710 | 30,487 | 1,777 | 30,487 | |
| HCA029 | 51,102 | 54,201 | 3,099 | 54,201 | |
| HCA032 | 8,613 | | (8,613) | | (145,807) |
| HCA033 | 402,596 | 145,807 | (256,789) | | |
| HCA037 | 58,565 | | (58,565) | | |
| HCA039 | 14,355 | | (14,355) | | |
| HCA040 | 545,759 | 295,628 | (250,131) | 295,628 | |
| HCA041 | 298,144 | 166,232 | (131,912) | 113,193 | (53,039) |
| HCA042 | 30,350 | | (30,350) | | |
| HCA043 | | 40,354 | 40,354 | 40,354 | |
| HCA044 | 31,595 | 32,052 | 457 | 32,052 | |
| HCA048 | 93,187 | 73,137 | (20,050) | 73,137 | |
| HCA049 | 23,412 | | (23,412) | | |
| HCA050 | | 16,452 | 16,452 | 16,452 | |
| HCA051 | | 48,291 | 48,291 | 48,291 | |
| HCA052 | 358,597 | | (358,597) | | |
| HCA060 | | 358,597 | 358,597 | 358,597 | |
| HCA062 | | 300,000 | 300,000 | 300,000 | |
| HCA063 | | 300,000 | 300,000 | 300,000 | |
| HCA064 | | 26,323 | 26,323 | 26,323 | |
| HCA064 | | 216,000 | (24,000) | 216,000 | |
| HCA064 | 240,000 | | | | |
| HCA064 | 60,000 | 57,680 | (2,320) | 57,680 | |
| HCA064 | 200,000 | 140,000 | (60,000) | 140,000 | |
| HCA064 | | 500,000 | 500,000 | 500,000 | |
| HCA064 | 28,710 | | (28,710) | | |
| HCA064 | 89,085 | 88,308 | (777) | 88,308 | |
| HCA064 | | 49,357 | 49,357 | 49,357 | |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**GRANTS:****2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING**

| | | | | | | |
|--------|--|------------|------------|-----------|------------|----------|
| HCD123 | NATIONAL HIV BEHAVIORAL SURVEILLANCE | 439,917 | 464,713 | 24,796 | 464,713 | |
| HCD128 | HVTN ASSOC DIR FOR SITES IN THE AMERICAS | 135,168 | 138,578 | 3,410 | 138,578 | |
| HCD129 | HVTN TRAINING & EDUC COMMITTEE CO-CHAIR | 146,327 | 120,450 | (25,877) | 120,450 | |
| HCD132 | INTERNATIONAL MOBILITY OF HIV | 64,531 | | (64,531) | | |
| HCD134 | UCSF-GIVI CTR FOR AIDS RESEARCH (CFAR) | 6,093 | 42,331 | 36,238 | 42,331 | |
| HCD135 | REDUCING SEXUAL RISK AMONG EPISODIC MSM | 13,432 | | (13,432) | | |
| HCD138 | ARIPRAZOLE REDUCE METHAMPHETA MSM-HIV | 13,444 | | (13,444) | | |
| HCDC01 | STD SURVEILLANCE NETWORK (SSUN) | 189,700 | 149,417 | (40,283) | 149,417 | |
| HCDC10 | INFERTILITY PREVENTION PROJ. TRAINING | 43,197 | 41,892 | (1,305) | 41,892 | |
| HCDC11 | COMMUNITY TRANSFORMATION GRANT | 815,358 | 815,358 | | 815,358 | |
| HCDC12 | TUBERCULOSIS EPIDEMIOLOGIC STUDIES | 227,360 | 93,356 | (134,004) | 93,356 | |
| HCDC13 | PREVENTION TRAINING (STD) | 96,121 | 96,121 | | 96,121 | |
| HCDC14 | RISK BASED INITIATIVE | 67,583 | | (67,583) | | |
| HCDC21 | ACTIVE ENHANCED SURVEILLANCE VIRAL HEP | | 519,945 | 519,945 | 519,945 | |
| HCEH04 | ENVIRONMENTAL HLTH ASSESMENT-HEAT WAVE | 106,526 | | (106,526) | | |
| HCEH05 | COMMUNITY RISK REDUCTION PLAN (CRRP) | 30,000 | 30,000 | | 30,000 | |
| HCEH08 | STATE LOCAL OVERSIGHT PROJECT | 512,685 | 512,685 | | 512,685 | |
| HCEH09 | HEALTH IMPACT ASSESSMENTS | 167,061 | 167,061 | | 167,061 | |
| HCGC0L | CA COLON CANCER CONTROL HEALTH PROGRAM | 100,370 | 100,370 | | 100,370 | |
| HGLSC | LARKIN STREET YOUTH CENTER | 77,966 | 77,966 | | 77,966 | |
| HCGMCK | MCKINNEY HOMELESS GRANT (CHN-PC) | 765,204 | 765,204 | | 765,204 | |
| HCGMHF | METTA HEALTH FOUNDATION GRANT | 38,397 | 38,397 | | 38,397 | |
| HCGSAL | COPC-SEHC-SALES FORCE GRANT | | | | | (96,581) |
| HCGTAR | TARC-OUTPATIENT EARLY INTERVENTION SVCS | 219,613 | 199,136 | 199,136 | 102,555 | |
| HCGTWC | PREV. & HEALTH - TOM WADDELL (CHN-PC) | 94,787 | 219,613 | | 219,613 | |
| HCH005 | COLLAB INIT TO HELP END CHRONIC HOMELESS | 684,014 | 94,787 | | 94,787 | |
| HCH007 | DIR ACCESS TO HOUSING-CHRONICALLY ALCOHO | 508,873 | 677,348 | (6,666) | 677,348 | |
| HCMC02 | NURSE FAMILY PARTNERSHIP | 1,296,818 | 503,963 | (4,910) | 503,963 | |
| HCMC04 | AHWG HEALTH EDUCATION | | 1,301,599 | 4,781 | 1,301,599 | |
| HCMC05 | AHWG HEALTH ED COLLABORATIVE | | 60,000 | 60,000 | 60,000 | |
| HCPB02 | LEAD CASE MANAGEMENT CONTRACT | 504,546 | 24,500 | 24,500 | 24,500 | |
| HCPB11 | BEACH WATER QUALITY MONITOR & NOTIFICATN | 25,000 | 498,046 | (6,500) | 498,046 | |
| HCPD10 | STATE AIDS DRUG PROGRAM | 115,206 | 25,000 | | 25,000 | |
| HCPD13 | CARE TITLE FORMULA | 20,334,553 | 112,103 | (3,103) | 112,103 | |
| | | | 19,636,651 | (697,902) | 19,636,651 | |

Department Appropriations (2 year) (Mayor's Proposed)

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING

| | | | | | |
|--------|-----------|-----------|-----------|-----------|-----------|
| HCPD14 | 663,011 | 765,778 | 102,767 | 765,778 | |
| HCPD16 | 1,549,476 | 1,533,503 | (15,973) | 1,533,503 | |
| HCPD17 | 1,728,858 | 790,597 | (938,261) | 663,712 | (126,885) |
| HCPD21 | 384,743 | 297,373 | (87,370) | 297,373 | |
| HCPD29 | 896,842 | 942,258 | 45,416 | 942,258 | |
| HCPD40 | 165,000 | 52,227 | (112,773) | 52,227 | |
| HCPD68 | 28,710 | | (28,710) | | |
| HCPD69 | 1,415,370 | 1,535,670 | 120,300 | 1,535,670 | |
| HCPD79 | 28,710 | 31,041 | 2,331 | 31,041 | |
| HCPD89 | 1,582,791 | 1,512,423 | (70,368) | 1,509,962 | (2,461) |
| HCPD90 | 8,959,298 | 9,331,156 | 371,858 | 8,489,157 | (841,999) |
| HCPD95 | 212,971 | 207,489 | (5,482) | 207,489 | |
| HCPH01 | 308,788 | 277,439 | (31,349) | 277,439 | |
| HCPH25 | 250,783 | | (250,783) | | |
| HCPM01 | 246,842 | 195,853 | (50,989) | 195,853 | |
| HCPM02 | 506,884 | 551,972 | 45,088 | 551,972 | |
| HCPM03 | 1,337,423 | 1,480,012 | 142,589 | 1,507,131 | |
| HCPM05 | 1,303,949 | 1,288,210 | (15,739) | 1,288,210 | |
| HCPM08 | 3,310,000 | 2,966,729 | (343,271) | 2,966,729 | |
| HCPM13 | 249,793 | 1,081,771 | 831,978 | 1,081,771 | |
| HCPM14 | 1,231,381 | 1,133,734 | (97,647) | 1,133,734 | |
| HCPM25 | 12,650 | | (12,650) | | |
| HCSA01 | 12,715 | | (12,715) | | |
| HCSA02 | 800,000 | 800,000 | | 800,000 | |
| HCSA03 | 450,000 | 450,000 | | 450,000 | |
| HCSA04 | 141,586 | | (141,586) | | |
| HCSA05 | 71,250 | 100,000 | 28,750 | 100,000 | |
| HCSA06 | 325,000 | 325,000 | | 325,000 | |
| HCSA07 | 325,000 | 325,000 | | 325,000 | |
| HCSA08 | 158,225 | 155,531 | (2,694) | 155,531 | |
| HCSA10 | 1,328,657 | 1,394,327 | 65,670 | 1,394,327 | |
| HCSA12 | 211,701 | | (211,701) | | |
| HMA001 | 578,750 | 624,750 | 46,000 | 624,750 | |
| HMA002 | 624,750 | 578,750 | (46,000) | 578,750 | |

Department: DPH : PUBLIC HEALTH

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING

HMAD03 PRIMARY & BEHAVIORAL HLTH CARE INTEGRATI
 HMAD04 STATE VOCATIONAL REHABILITATION SERVICES
 HMCH02 URBAN TRAILS SAN FRANCISCO
 HMM005 HRSA TITLE IV HIV SERVICES
 HMM007 SAMHSA GRANT ALLOCATION FY
 HMPATH SB MCKINNEY-PATH

SUB-TOTAL 2S CHS GNC

| | | | | |
|-------------------------|-------------------|--------------------|-------------------|--------------------|
| 498,318 | 498,318 | 4,083 | 498,318 | |
| 90,400 | 90,400 | | 90,400 | |
| 1,500,000 | 1,000,000 | (500,000) | 1,000,000 | |
| 97,531 | 97,531 | | 97,531 | |
| 2,694,769 | 2,647,920 | (46,849) | 2,647,920 | |
| 631,739 | 620,465 | (11,274) | 620,465 | |
| 72,304,045 | 70,242,034 | (2,062,011) | 69,002,381 | (1,239,653) |
| SUB-TOTAL GRANTS | 70,242,034 | (2,062,011) | 69,002,381 | (1,239,653) |

WORK ORDERS/OVERHEAD:

1G AGF WOF: GENERAL FUND WORK ORDER FUND

DPHMH MENTAL HEALTH
 DPHPC PRIMARY CARE
 DPHPH PUBLIC HEALTH DIVISION
 DPHSA SUBSTANCE ABUSE

SUB-TOTAL 1G AGF WOF

| | | | | |
|-------------------|-------------------|------------------|-------------------|-----------------|
| 18,510,791 | 16,975,427 | (1,535,364) | 16,953,386 | (22,041) |
| 691,168 | 741,168 | 50,000 | 706,168 | (35,000) |
| 5,286,984 | 6,994,224 | 1,707,240 | 6,994,224 | |
| 3,766,411 | 4,646,584 | 880,173 | 4,646,584 | |
| 28,255,354 | 29,357,403 | 1,102,049 | 29,300,362 | (57,041) |

5L AAA WOF: LHH WORK ORDER FUND

DPHLH LAGUNA HONDA HOSPITAL

SUB-TOTAL 5L AAA WOF

| | | | | |
|----------------|----------------|--|----------------|--|
| 229,950 | 229,950 | | 229,950 | |
| 229,950 | 229,950 | | 229,950 | |

SUB-TOTAL WORK ORDERS/OVERHEAD

| | | | | |
|----------------------|----------------------|--------------------|----------------------|-------------------|
| 28,485,304 | 29,587,353 | 1,102,049 | 29,530,312 | (57,041) |
| 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 74,746,693 |

Total Uses of Funds

Department Appropriations (2 year) (Mayor's Proposed)

Department: LIB : PUBLIC LIBRARY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--------------------------------------|-------------------|--------------------|------------------|--------------------|------------------|
| 2S LIB | PUBLIC LIBRARY SPEC REV FD | 91,897,015 | 100,334,052 | 8,437,037 | 104,013,290 | 3,679,238 |
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | | 51,700 | 51,700 | 133,500 | 81,800 |
| 7E BEQ | BEQUESTS FUND | 491,422 | 498,433 | 7,011 | 417,000 | (81,433) |
| 7E GIF | GIFT FUND | 10,000 | 10,000 | | 10,000 | |
| Total Sources by Funds | | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

Program Summary

| | | | | | | |
|------------------------------|--|-------------------|--------------------|------------------|--------------------|------------------|
| EGE | ADULT SERVICES | 400,000 | 400,000 | | 400,000 | 992,419 |
| EEG | BRANCH PROGRAM | 19,570,250 | 20,997,341 | 1,427,091 | 21,989,760 | 452,999 |
| FAL | CHILDREN'S BASELINE | 8,635,577 | 8,926,363 | 290,786 | 9,379,362 | 26,243 |
| CBF | CHILDREN'S SERVICES | 1,168,384 | 1,292,682 | 124,298 | 1,318,925 | 1,037,777 |
| EGD | COLLECTION TECHNICAL SERVICES | 13,466,587 | 14,086,975 | 620,388 | 15,124,752 | 34,303 |
| EGF | COMMUNITY PARTNERSHIPS AND PROGRAMMING | 1,400,466 | 1,024,781 | (375,685) | 1,059,084 | (1,393,663) |
| EGH | FACILITIES | 12,757,244 | 15,212,215 | 2,454,971 | 13,818,552 | (527,135) |
| EGG | INFORMATION TECHNOLOGY | 6,173,935 | 8,072,934 | 1,898,999 | 7,545,799 | 2,471,261 |
| EIB | LIBRARY ADMINISTRATION | 11,968,453 | 13,188,705 | 1,220,252 | 15,659,966 | 585,401 |
| EEF | MAIN PROGRAM | 16,857,541 | 17,692,189 | 834,648 | 18,277,590 | |
| Total Uses by Program | | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|-------------------|--------------------|------------------|--------------------|------------------|
| 001 | SALARIES | 43,511,718 | 45,235,293 | 1,723,575 | 46,124,524 | 889,231 |
| 013 | MANDATORY FRINGE BENEFITS | 24,126,623 | 25,938,067 | 1,811,444 | 28,215,692 | 2,277,625 |
| 021 | NON PERSONNEL SERVICES | 6,322,048 | 7,148,043 | 825,995 | 7,040,187 | (107,856) |
| 040 | MATERIALS & SUPPLIES | 11,869,257 | 12,709,492 | 840,235 | 13,714,064 | 1,004,572 |
| 060 | CAPITAL OUTLAY | 625,000 | 2,652,498 | 2,027,498 | 308,683 | (2,343,815) |
| 081 | SERVICES OF OTHER DEPTS | 5,943,791 | 7,210,792 | 1,267,001 | 7,284,006 | 73,214 |
| 095 | INTRAUND TRANSFERS OUT | | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | | | | 1,886,634 | 1,886,634 |
| ELU | TRANSFER ADJUSTMENTS-USES | (550,000) | (2,050,997) | (1,500,997) | (195,855) | 1,855,142 |
| Total Uses by Character | | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

Department: LIB : PUBLIC LIBRARY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 2S NDF ENH:

PLB040 IPIC - LIBRARY MATERIALS

CONTINUING PROJECTS: 2S NDF RHP:

PLB040 IPIC - LIBRARY MATERIALS

SUB-TOTAL CONTROLLER RESERVES

Total Reserved Appropriations

| | | | | |
|---------------|---------------|---------------|----------------|---------------|
| 51,700 | 51,700 | 51,700 | 103,500 | 51,800 |
| 51,700 | 51,700 | 51,700 | 133,500 | 81,800 |
| 51,700 | 51,700 | 51,700 | 133,500 | 81,800 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|--------------------|------------------|--------------------|------------------|
| 10110 | PROP TAX CURR YR-SECURED | 33,478,000 | 36,132,000 | 2,654,000 | 38,551,000 | 2,419,000 |
| 10120 | PROP TAX CURR YR-UNSECURED | 2,185,000 | 2,348,000 | 163,000 | 2,371,000 | 23,000 |
| 10230 | UNSECURED INSTL 5/8 YR PLAN | 17,000 | 17,000 | | 17,000 | |
| 10310 | SUPP ASST SB813-CY SECURED | 313,000 | 263,000 | (50,000) | 246,000 | (17,000) |
| 10410 | SUPP ASST SB813-PY SECURED | 664,000 | 556,000 | (108,000) | 522,000 | (34,000) |
| 10920 | PROP TAX AB 1290 RDA PASSTHROUGH | 608,000 | 640,000 | 32,000 | 668,000 | 28,000 |
| 30150 | INTEREST EARNED - POOLED CASH | 272,400 | 272,400 | | 272,400 | |
| 39899 | OTHER CITY PROPERTY RENTALS | 374,288 | 374,288 | | 374,288 | |
| 48111 | HOMEOWNERS PROP TAX RELIEF | 165,000 | 165,000 | | 165,000 | |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 50,000 | 50,000 | 50,000 | 50,000 | |
| 62511 | BOOKS PAID | 57,800 | 57,800 | | 57,800 | |
| 62531 | FINES | 550,000 | 405,000 | (145,000) | 405,000 | |
| 62542 | LIBRARY EVENTS/MEETING ROOM FEES | 8,000 | 8,000 | | 8,000 | |
| 62598 | LIBRARY COPY AND PRINT FEES | | 180,000 | 180,000 | 180,000 | |
| 62599 | MISC LIBRARY SERVICES & OTHER REVENUE | 385,000 | 205,000 | (180,000) | 205,000 | |
| 75415 | COMMUNITY IMPROVEMENT IMPACT FEE | | 51,700 | 51,700 | 133,500 | 81,800 |
| 78101 | GIFTS AND BEQUESTS | 101,422 | 108,433 | 7,011 | 27,000 | (81,433) |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 56,421 | 58,560 | 2,139 | 60,802 | 2,242 |
| 9502M | ITI FR 2S/LIB-PUBLIC LIBRARY FUND | 550,000 | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |
| 999998 | BEGINNING FUND BALANCE-BUDGET BASIS | 213,106 | 1,312,004 | 1,098,898 | | (1,312,004) |
| ELMSD | TRANSFER ADJUSTMENTS-SOURCES | (550,000) | (2,050,997) | (1,500,997) | (195,855) | 1,855,142 |
| GFS (1) | GENERAL FUND SUPPORT | 52,950,000 | 57,690,000 | 4,740,000 | 60,260,000 | 2,570,000 |
| Total Sources by Funds | | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department Appropriations (2 year) (Mayor's Proposed)

Department: LIB : PUBLIC LIBRARY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

2S LIB NPR: PUBLIC LIBRARY PRESERVATION FUND

| | | | | | |
|---------------------------------------|-------------------|-------------------|------------------|--------------------|------------------|
| 001 SALARIES | 43,511,718 | 45,235,293 | 1,723,575 | 46,124,524 | 889,231 |
| 013 MANDATORY FRINGE BENEFITS | 24,126,623 | 25,938,067 | 1,811,444 | 28,215,692 | 2,277,625 |
| 021 NON PERSONNEL SERVICES | 6,247,626 | 7,148,043 | 900,417 | 7,040,187 | (107,856) |
| 040 MATERIALS & SUPPLIES | 11,417,257 | 12,074,359 | 657,102 | 13,078,564 | 1,004,205 |
| 060 CAPITAL OUTLAY | 75,000 | 601,501 | 526,501 | 112,828 | (488,673) |
| 081 SERVICES OF OTHER DEPTS | 5,943,791 | 7,210,792 | 1,267,001 | 7,284,006 | 73,214 |
| 095 INTRAFUND TRANSFERS OUT | 550,000 | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |
| 098 UNAPPROPRIATED REVENUE-DESIGNATED | (550,000) | (2,050,997) | (1,500,997) | 1,886,634 | 1,886,634 |
| ELU TRANSFER ADJUSTMENTS-USERS | | | | (195,855) | 1,855,142 |
| SUB-TOTAL 2S LIB NPR | 91,322,015 | 98,208,055 | 6,886,040 | 103,742,435 | 5,534,380 |
| SUB-TOTAL OPERATING | 91,322,015 | 98,208,055 | 6,886,040 | 103,742,435 | 5,534,380 |

CONTINUING PROJECTS:

2S LIB CPR: LIBRARY FUND - CONTINUING PROJECTS

| | | | | | |
|---|----------------|------------------|------------------|----------------|--------------------|
| CLBPOP SFPL POST OCCUPANCY ENHANCEMENTS PROJECT | 100,000 | 250,997 | 150,997 | 195,855 | (55,142) |
| CLBTNC SFPL TEEN CENTER | 450,000 | 1,650,000 | 1,200,000 | | (1,650,000) |
| FLBCPC 10 YEAR CAPITAL PLANNING PROGRAM | | 150,000 | 150,000 | | (150,000) |
| SUB-TOTAL 2S LIB CPR | 550,000 | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |

2S LIB SRF: LIBRARY SPECIAL REVENUE FUND

| | | | | | |
|--|---------------|---------------|--|---------------|--|
| PLB008 LIBRARY SPECIAL COLLECTION-HISTORY ROOM | 25,000 | 25,000 | | 25,000 | |
| SUB-TOTAL 2S LIB SRF | 25,000 | 25,000 | | 25,000 | |

2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND

| | | | | | |
|---------------------------------|--|---------------|---------------|----------------|---------------|
| PLB040 IPIC - LIBRARY MATERIALS | | 51,700 | 51,700 | 103,500 | 51,800 |
| SUB-TOTAL 2S NDF ENH | | 51,700 | 51,700 | 103,500 | 51,800 |

2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS

| | | | | | |
|---------------------------------|--|--|--|---------------|---------------|
| PLB040 IPIC - LIBRARY MATERIALS | | | | 30,000 | 30,000 |
| SUB-TOTAL 2S NDF RHP | | | | 30,000 | 30,000 |

SUB-TOTAL CONTINUING PROJECTS

| | | | | | |
|--|---------|-----------|-----------|---------|-------------|
| | 575,000 | 2,127,697 | 1,552,697 | 354,355 | (1,778,342) |
|--|---------|-----------|-----------|---------|-------------|

Department: LIB : PUBLIC LIBRARY

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

GRANTS:

2S LIB GNC: GRANTS; NON-PROJECT; CONTINUING

LBREAD PROJ READ TUTOR/STUDENT ENHANCEMENT

SUB-TOTAL 2S LIB GNC

7E BEQ BEQ: ETF-BEQUESTS FUND

LBARTK ESTATE OF CALVIN ARTKE

LBBERN HARVEY V. BERNEKING BEQUEST

LBDANN LILLIAN DANNENBERG BEQUEST

LBG122 FUHRMAN BEQUEST

LBHEGW ESTATE OF MARY HEGWOOD

LBVEEL ESTATE OF LEE LAWNHURST (ASCAP)

SUB-TOTAL 7E BEQ BEQ

7E GIF GIF: ETF-GIFT FUND

LBARTS F&F-SPL COLL-ARCHITECTURE/DECORATIVE ART

LBG607 LIB FOUND-STEGNER ENVIRONMENTAL CTR

SUB-TOTAL 7E GIF GIF

SUB-TOTAL GRANTS

| | | | | |
|----------------------------|-------------|-----------|-------------|-----------|
| 501,422 | 558,433 | 57,011 | 477,000 | (81,433) |
| 92,398,437 | 100,893,185 | 8,495,748 | 104,573,790 | 3,679,605 |
| Total Uses of Funds | | | | |

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | |
|-------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| 1G AGF | 78,398,931 | 91,979,713 | 13,580,782 | 81,632,734 | (10,346,979) |
| 2S CRF | 4,056,032 | 5,565,583 | 1,509,551 | 4,389,288 | (1,176,295) |
| 2S GOL | 12,203,819 | 13,758,878 | 1,555,059 | 13,512,746 | (246,132) |
| 2S NDF | 1,000,000 | 2,660,000 | 1,660,000 | 5,492,900 | 2,832,900 |
| 2S OSP | 41,301,121 | 43,432,437 | 2,131,316 | 44,904,898 | 1,472,461 |
| 3C RPF | 500,000 | 1,778,961 | 1,278,961 | | (1,778,961) |
| 7E BEQ | 636,676 | 671,502 | 34,826 | 671,502 | |
| 7E GIF | 408,173 | 471,258 | 63,085 | 471,258 | |
| Total Sources by Funds | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |

Program Summary

| | | | | | |
|------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| ECS | 13,795,112 | 25,857,936 | 12,062,824 | 16,188,976 | (9,668,960) |
| FAL | 9,650,793 | 10,177,899 | 527,106 | 10,379,201 | 201,302 |
| CAQ | 400,000 | 1,100,000 | 700,000 | 1,100,000 | |
| EAA | 10,630,582 | 11,228,981 | 598,399 | 11,545,234 | 316,253 |
| ECY | 3,013,871 | 4,590,583 | 1,576,712 | 3,989,288 | (601,295) |
| EAP | 72,315,697 | 76,076,576 | 3,760,879 | 75,681,642 | (394,934) |
| EIA | 76,158 | 76,350 | 192 | 76,350 | |
| ECU | 14,762,173 | 16,339,219 | 1,577,046 | 16,869,038 | 529,819 |
| ECD | 13,860,366 | 14,870,788 | 1,010,422 | 15,245,597 | 374,809 |
| Total Uses by Program | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |

Character Summary

| | | | | | |
|-----|-------------|------------|-----------|------------|-------------|
| 001 | 55,479,325 | 58,352,312 | 2,872,987 | 59,102,930 | 750,618 |
| 013 | 25,131,708 | 27,387,276 | 2,255,568 | 29,674,088 | 2,286,812 |
| 020 | 27,012,419 | 28,225,690 | 1,213,271 | 29,197,287 | 971,597 |
| 021 | 18,522,425 | 18,966,994 | 444,569 | 18,844,236 | (122,758) |
| 038 | 293,657 | 417,754 | 124,097 | 417,754 | |
| 040 | 4,743,869 | 5,318,933 | 575,064 | 5,072,114 | (246,819) |
| 060 | 13,974,382 | 15,594,252 | 1,619,870 | 15,782,985 | 188,733 |
| 069 | (1,500,000) | | 1,500,000 | | |
| 06F | 3,200,000 | 5,073,626 | 1,873,626 | 1,480,000 | (3,593,626) |
| 06P | 10,099 | 750,000 | 739,901 | | (750,000) |

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| 070 | DEBT SERVICE | 256,500 | 2,329,402 | 2,072,902 | 1,661,402 | (668,000) |
| 081 | SERVICES OF OTHER DEPTS | 19,083,178 | 20,551,179 | 1,468,001 | 20,364,610 | (186,569) |
| 091 | OPERATING TRANSFERS OUT | 3,125,861 | 5,951,357 | 2,825,496 | 5,766,364 | (184,993) |
| 095 | INTRA FUND TRANSFERS OUT | 5,620,512 | 12,843,349 | 7,222,837 | 5,599,836 | (7,243,513) |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 673,000 | 8,407,624 | 7,734,624 | 1,543,045 | (6,864,579) |
| ELU | TRANSFER ADJUSTMENTS-USERS | (37,122,183) | (49,851,416) | (12,729,233) | (43,431,325) | 6,420,091 |
| Total Uses by Character | | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,523,006) |

Reserved Appropriations**CONTROLLER RESERVES:****CONTINUING PROJECTS: 2S NDF ENH:**

CRPENH EASTERN NEIGHBORHOOD DEVELOPMENT FUND

CONTINUING PROJECTS: 2S NDF MOC:

CRPMOC MARKET OCTAVIA COMMUNITY IMPROVEMENTS

CONTINUING PROJECTS: 2S NDF RHP:

CRPRHP RINCON HILL COMMUNITY IMPROVEMENTS FUND

CONTINUING PROJECTS: 2S NDF VWF:

CRPVWF VISITACION VALLEY INFRASTRUCTURE

SUB-TOTAL CONTROLLER RESERVES**Total Reserved Appropriations**

| | | | | |
|--|------------------|------------------|------------------|------------------|
| | 400,000 | 400,000 | 1,520,000 | 1,120,000 |
| | | | 50,000 | 50,000 |
| | 500,000 | 500,000 | 2,227,900 | 1,727,900 |
| | 340,000 | 340,000 | 275,000 | (65,000) |
| | 1,240,000 | 1,240,000 | 4,072,900 | 2,832,900 |
| | 1,240,000 | 1,240,000 | 4,072,900 | 2,832,900 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|-----------------------------------|------------|------------|-----------|------------|-----------|
| 10110 | PROP TAX CURR YR-SECURED | 33,478,000 | 36,132,000 | 2,654,000 | 38,351,000 | 2,419,000 |
| 10120 | PROP TAX CURR YR-UNSECURED | 2,185,000 | 2,348,000 | 163,000 | 2,371,000 | 23,000 |
| 10230 | UNSECURED INSTL 5/8 YR PLAN | 17,000 | 17,000 | | 17,000 | |
| 10310 | SUPP ASST 58813-CY SECURED | 313,000 | 263,000 | (50,000) | 246,000 | (17,000) |
| 10410 | SUPP ASST 58813-PY SECURED | 664,000 | 556,000 | (108,000) | 522,000 | (34,000) |
| 10920 | PROP TAX AB 1290 RDA PASSTHROUGH | 608,000 | 640,000 | 32,000 | 668,000 | 28,000 |
| 12910 | STADIUM ADMISSION TAX | 895,000 | 913,000 | 18,000 | 436,000 | (477,000) |
| 25210 | COURT FINES | 10,099 | | (10,099) | | |
| 30140 | INTEREST EARNED - NON POOLED CASH | 65,000 | 65,000 | | 65,000 | |
| 30150 | INTEREST EARNED - POOLED CASH | 1,007,000 | 497,000 | (510,000) | 497,000 | |

Department Appropriations (2 year) (Mayor's Proposed)

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|--|-----------|-----------|-------------|-----------|-------------|
| 35210 | CIVIC CENTER GARAGE | 1,015,000 | 1,550,000 | 535,000 | 1,550,000 | |
| 35218 | ST. MARY'S GARAGE | 835,000 | 875,000 | 40,000 | 875,000 | |
| 35219 | UNION SQUARE GARAGE | 1,725,000 | 3,250,000 | 1,525,000 | 3,250,000 | |
| 35222 | PORTSMOUTH GARAGE | 1,315,000 | 1,300,000 | (15,000) | 1,300,000 | |
| 35225 | PARKING FEES-VARIOUS REC/PARK FACILITIES | 680,000 | 770,000 | 90,000 | 770,000 | |
| 35226 | MUSIC CONCOURSE-PARKING | 120,000 | 120,000 | | 120,000 | (8,000) |
| 35228 | LOT 6 PARKING | 8,000 | 8,000 | | | |
| 35311 | RENTALS-BALBOA STADIUM | 80,000 | 45,000 | (35,000) | 45,000 | |
| 35331 | RENTALS-CANDLESTICK PARK | 5,712,436 | 4,712,436 | (1,000,000) | 3,650,000 | (1,062,436) |
| 35341 | RENTALS-KEZAR PAVILION | 80,000 | 100,000 | 20,000 | 100,000 | |
| 35342 | RENTALS-KEZAR STADIUM | 80,000 | 47,000 | (33,000) | 47,000 | |
| 35351 | RENTALS-RECREATION FACILITIES | 825,400 | 895,000 | 69,600 | 895,000 | |
| 35411 | CONCESSION-CANDLESTICK PARK | 118,000 | 118,000 | | | (118,000) |
| 35490 | GOLF RESIDENT CARD FEES | 345,000 | 345,000 | | | |
| 35499 | CONCESSION-MISCELLANEOUS | 8,599,920 | 8,331,226 | (268,694) | 7,211,080 | (1,120,146) |
| 39899 | OTHER CITY PROPERTY RENTALS | 571,676 | 606,502 | 34,826 | 606,502 | |
| 48111 | HOMEOWNERS PROP TAX RELIEF | 152,000 | 152,000 | | 152,000 | 10,000 |
| 62611 | ADMISSION-RECREATION FACILITIES | 3,592,055 | 3,806,000 | 213,945 | 3,816,000 | |
| 62621 | CAMP MATHER FEES | 1,700,000 | 1,770,000 | 70,000 | 1,770,000 | |
| 62631 | GOLF FEES | 7,407,218 | 6,005,508 | (1,401,710) | 6,774,515 | 769,007 |
| 62641 | TENNIS FEES | 35,000 | 35,000 | | 35,000 | |
| 62651 | SWIM POOL FEES | 680,000 | 780,000 | 100,000 | 800,000 | 20,000 |
| 62672 | BERTH & MOORING FEES - EAST | 668,000 | 664,000 | (4,000) | 683,920 | 19,920 |
| 62673 | BERTH & MOORING FEES - WEST | 1,963,000 | 2,607,000 | 644,000 | 2,690,000 | 83,000 |
| 62681 | PHOTO CENTER FEES | 12,000 | 15,000 | 3,000 | 15,000 | |
| 62691 | PERMITS | 4,711,000 | 5,686,000 | 975,000 | 5,786,000 | 100,000 |
| 62699 | OTHER RECREATIONAL SERVICE CHGS | 2,432,970 | 3,767,970 | 1,335,000 | 3,077,970 | (690,000) |
| 75415 | COMMUNITY IMPROVEMENT IMPACT FEE | 1,000,000 | 4,438,961 | 3,438,961 | 5,492,900 | 1,053,939 |
| 78101 | GIFTS AND BEQUESTS | 408,173 | 471,258 | 63,085 | 471,258 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 80,000 | 80,000 | | 80,000 | |
| 865CH | EXP REC FR CHILD/YOUTH & FAM (AAO) | 900,000 | 1,100,000 | 200,000 | 1,100,000 | |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 15,694 | 15,694 | | 15,694 | |
| 865LB | EXP REC FR PUBLIC LIBRARY (AAO) | 591,668 | 591,668 | | 591,668 | |
| 865PO | EXP REC FR PORT COMMISSION (AAO) | 70,000 | 70,000 | | 70,000 | |
| 865RE | EXP REC FR REAL ESTATE (AAO) | 108,090 | 108,090 | | 108,090 | |
| 865UW | EXP REC FR WATER DEPT (AAO) | 604,956 | 604,956 | | 604,956 | |

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | |
|---------|---------------------------------------|--------------------|--------------------|-------------------|---------------------|
| 865WM | EXP REC FR WAR MEMORIAL (AAO) | 123,391 | 123,391 | | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 28,375,810 | 31,056,710 | 2,680,900 | 123,391 |
| 9301G | OTI FR 1G-GENERAL FUND | 2,264,649 | 4,771,357 | 2,506,708 | 32,065,125 |
| 9302L | OTI FR 25/GOL-GOLF FUND | 861,212 | 1,180,000 | 318,788 | 4,586,364 |
| 9303S | OTI FR 3C/SIF-STREET IMPVT CAP PRJ FD | | 1,603,626 | 1,603,626 | 1,180,000 |
| 9501G | ITI FR 1G-GENERAL FUND | | 6,987,624 | 6,987,624 | (1,603,626) |
| 9502F | ITI FR 25/CRF-CULTURE & RECREATION FD | 1,032,062 | 975,000 | (57,062) | (6,987,624) |
| 9502L | ITI FR 25/GOL-GOLF FUND | 290,000 | 320,000 | 30,000 | (575,000) |
| 9502Q | ITI FR 25/OSP-OPEN SPACE & PARK FUND | 4,298,450 | 4,560,725 | 262,275 | 10,000 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 3,563,717 | 3,518,770 | (44,947) | 4,869,836 |
| 99999R | PRIOR YEAR DESIGNATED RESERVE | 1,700,000 | 9,730,220 | 8,030,220 | 309,111 |
| ELIMSD | TRANSFER ADJUSTMENTS-SOURCES | (37,122,183) | (49,851,416) | (12,729,233) | 1,293,016 |
| GFS (1) | GENERAL FUND SUPPORT | 44,633,289 | 48,069,056 | 3,435,767 | 5,105,223 |
| | Total Sources by Funds | 138,504,752 | 160,318,332 | 21,813,580 | (43,431,325) |
| | | | | | 6,420,091 |
| | | | | | (1,787,913) |
| | | | | | (9,243,006) |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|---|-----------------------------|-------------------|-------------------|------------------|---------------|
| 001 | SALARIES | 29,176,451 | 1,056,904 | 29,543,898 | 367,447 |
| 013 | MANDATORY FRINGE BENEFITS | 13,141,919 | 1,027,821 | 14,210,986 | 1,069,067 |
| 020 | OVERHEAD | 16,969,917 | 781,227 | 17,616,034 | 646,117 |
| 021 | NON PERSONNEL SERVICES | 1,681,243 | 179,250 | 1,434,112 | (247,131) |
| 038 | CITY GRANT PROGRAMS | 341,404 | 124,097 | 341,404 | |
| 040 | MATERIALS & SUPPLIES | 2,639,490 | 341,365 | 2,735,104 | (245,751) |
| 060 | CAPITAL OUTLAY | 1,302,887 | 2,354,006 | 1,739,711 | (614,295) |
| 081 | SERVICES OF OTHER DEPTS | 1,451,931 | 1,670,867 | 773,747 | (897,120) |
| 091 | OPERATING TRANSFERS OUT | 2,264,649 | 4,771,357 | 4,586,364 | (184,993) |
| 095 | INTRA FUND TRANSFERS OUT | | 6,987,624 | | (6,987,624) |
| ELU | TRANSFER ADJUSTMENTS-USES | (2,264,649) | (11,758,981) | (4,586,364) | 7,172,617 |
| | SUB-TOTAL 1G AGF AAA | 63,535,943 | 68,316,662 | 4,780,719 | 78,334 |
| | | | | | |
| 2S CRF RPN: MARINA YACHT HARBOR-NONPROJECT | | | | | |
| 001 | SALARIES | 844,111 | 910,103 | 65,992 | 921,934 |
| | | | | | 11,831 |

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

2S CRF RPN: MARINA YACHT HARBOR-NONPROJECT

| | | | | | | |
|-----|-----------------------------------|------------------|------------------|------------------|------------------|------------------|
| 013 | MANDATORY FRINGE BENEFITS | 431,377 | 467,774 | 36,397 | 506,765 | 38,991 |
| 020 | OVERHEAD | 324,835 | 358,847 | 34,012 | 366,774 | 7,927 |
| 021 | NON PERSONNEL SERVICES | 143,446 | 218,626 | 75,180 | 218,626 | |
| 040 | MATERIALS & SUPPLIES | 100,000 | 100,000 | | 100,000 | |
| 070 | DEBT SERVICE | 256,500 | 2,329,402 | 2,072,902 | 1,661,402 | (668,000) |
| 081 | SERVICES OF OTHER DEPTS | 240,602 | 205,831 | (34,771) | 213,787 | 7,956 |
| 095 | INTRAUND TRANSFERS OUT | 1,032,062 | 975,000 | (57,062) | 400,000 | (575,000) |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 673,000 | | (673,000) | | |
| ELU | TRANSFER ADJUSTMENTS-USES | (1,032,062) | (975,000) | 57,062 | (400,000) | 575,000 |
| | SUB-TOTAL 2S CRF RPN | 3,013,871 | 4,590,583 | 1,576,712 | 3,989,288 | (601,295) |

2S GOL NPR: GOLF FUND - ANNUAL NONPROJ-CONTROLLED

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|----------------|-------------------|----------------|
| 001 | SALARIES | 3,153,025 | 3,231,650 | 78,625 | 3,269,627 | 37,977 |
| 013 | MANDATORY FRINGE BENEFITS | 1,410,537 | 1,522,836 | 112,299 | 1,649,484 | 126,648 |
| 020 | OVERHEAD | 1,458,066 | 1,470,586 | 12,520 | 1,500,532 | 29,946 |
| 021 | NON PERSONNEL SERVICES | 4,300,452 | 4,445,476 | 145,024 | 4,545,476 | 100,000 |
| 040 | MATERIALS & SUPPLIES | 596,101 | 696,101 | 100,000 | 696,101 | |
| 060 | CAPITAL OUTLAY | | 166,782 | 166,782 | 304,121 | 137,339 |
| 081 | SERVICES OF OTHER DEPTS | 995,638 | 1,155,447 | 159,809 | 1,217,405 | 61,958 |
| 091 | OPERATING TRANSFERS OUT | 861,212 | 1,180,000 | 318,788 | 1,180,000 | |
| 095 | INTRAUND TRANSFERS OUT | 290,000 | 320,000 | 30,000 | 330,000 | 10,000 |
| ELU | TRANSFER ADJUSTMENTS-USES | (1,151,212) | (1,500,000) | (348,788) | (1,510,000) | (10,000) |
| | SUB-TOTAL 2S GOL NPR | 11,913,819 | 12,688,878 | 775,059 | 13,182,746 | 493,868 |

2S OSP NPR: OPEN SPACE & PARK-NON PROJ-CONTROLLED

| | | | | | | |
|-----|---------------------------|------------|------------|---------|------------|----------|
| 001 | SALARIES | 14,225,932 | 14,962,695 | 736,763 | 15,158,913 | 196,218 |
| 013 | MANDATORY FRINGE BENEFITS | 7,788,096 | 8,258,483 | 470,387 | 8,965,403 | 706,920 |
| 020 | OVERHEAD | 8,600,777 | 9,083,166 | 482,389 | 9,388,103 | 304,937 |
| 021 | NON PERSONNEL SERVICES | 5,393,367 | 5,389,215 | (4,152) | 5,427,982 | 38,767 |
| 040 | MATERIALS & SUPPLIES | 382,704 | 527,426 | 144,722 | 527,426 | |
| 060 | CAPITAL OUTLAY | 427,895 | 463,629 | 35,734 | 377,815 | (85,814) |
| 081 | SERVICES OF OTHER DEPTS | 183,900 | 187,098 | 3,198 | 189,420 | 2,322 |
| 095 | INTRAUND TRANSFERS OUT | 4,298,450 | 4,560,725 | 262,275 | 4,869,836 | 309,111 |

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****2S OSP NPR: OPEN SPACE & PARK-NON PROJ-CONTROLLED**

ELU TRANSFER ADJUSTMENTS-USES

SUB-TOTAL 2S OSP NPR**SUB-TOTAL OPERATING****ANNUAL PROJECTS:****1G AGF AAP: GF-ANNUAL PROJECT**

FRPCOM MONSTER PARK - FACILITIES MAINTENANCE
 FRPFRH FIELD REHABILITATION
 FRPGEN GENERAL FACILITIES MAINTENANCE
 FRPGGP GGP DISABILITY ACCESS & IMPACT STUDY
 FRPMAT MATHER FACILITIES MAINTENANCE
 FRPMBB MIDNIGHT BASKETBALL
 PRP007 ZOO OPERATIONS PROJECT

SUB-TOTAL 1G AGF AAP**2S CRF RPA: R&P-MARINA YACHT HARBOR FUND**

CRPYFR MYH FAC RENEWAL
 CRPYRP MARINA YACHT RENOVATION PROGRAM
 FRPYFM YACHT HARBOR FACILITIES MAINTENANCE

SUB-TOTAL 2S CRF RPA**SUB-TOTAL ANNUAL PROJECTS****CONTINUING PROJECTS:****1G AGF ACP: GF-CONTINUING PROJECTS**

CRPADADA ADA COMPLIANCE
 CRPBDP BOEDEKER PLAYGROUND
 CRPCCP CIVIC CENTER PLAZA
 CRPERW EROSION CONTROL & RETAINING WALL REPL
 CRPGAT GGP ALVORD TUNNEL
 CRPGBK GGP BIKE LANES
 CRPGGP GOLDEN GATE PARK
 CRPIRR IRRIGATION SYSTEMS
 CRPKPS KEZAR PAVILLION SEISMIC UPGRADE
 CRPKRT KEZAR RUNNING TRACT REPLACEMENT

(4,298,450)
37,002,671
 (4,560,725)
38,871,712
 (262,275)
1,869,041
 (4,869,836)
40,035,062
 (309,111)
1,163,350
 115,460,304
 124,467,835
 9,001,531
 125,602,092
 1,134,257

1,750,000
 50,000
 630,000
 25,000
 200,000
 5,404,589
8,059,589
 1,837,500
 103,000
 811,500
 25,000
 210,000
 68,000
 5,086,002
8,141,002
 87,500
 53,000
 181,500
 25,000
 221,000
 68,000
 5,117,699
6,182,699
 (1,837,500)
 (47,000)
 (116,500)
 11,000
 31,697
(1,958,303)

600,000
 2,062
 430,000
1,032,062
 200,000
 201,952
 573,048
975,000
 (400,000)
 199,890
 143,048
(57,062)
 802
 399,198
400,000
 (200,000)
 (201,150)
 (173,850)
(575,000)
 9,091,651
 9,116,002
 24,351
 6,582,699
(2,533,303)

557,600
 250,000
 247,000
 50,000
 100,000
 250,000
 300,000
 850,000
 247,000
 200,000
 250,000
 2,000,000
 (257,600)
 (250,000)
 850,000
 (50,000)
 (100,000)
 200,000
 500,000
 (250,000)
 2,000,000
 500,000
 (200,000)
 (200,000)
 500,000
 (2,000,000)

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | |
|-----------------------------|------------------|------------------|------------------|--|--------------------|
| CRPLMB | 800,000 | | | | |
| CRPLPG | 250,000 | (800,000) | | | |
| CRPNPS | 15,000 | (250,000) | | | |
| CRPPFR | | (15,000) | | | |
| CRPPMG | | | 1,074,240 | | 1,074,240 |
| CRPPRP | 100,000 | | 300,000 | | 300,000 |
| CRPRSF | | | 250,000 | | 250,000 |
| CRPSEC | 125,000 | 150,000 | 400,000 | | 400,000 |
| CRPSSD | | | 125,000 | | |
| CRPTDR | 350,000 | 1,603,626 | | | |
| CRPTHS | 1,200,000 | (350,000) | | | (1,603,626) |
| CRPUPP | | (950,000) | | | (250,000) |
| CRPMDP | 15,000 | 6,987,624 | | | (6,987,624) |
| | | 15,000 | 15,000 | | |
| SUB-TOTAL 1G AGF ACP | 4,309,600 | 8,518,650 | 4,361,240 | | (8,467,010) |

2S CRF RPE: R&P-FISH & GAME PROPAGATION FUND

| | | | | | |
|--------|---------------|-----------------|--|--|--|
| PRPFIS | 10,099 | (10,099) | | | |
| | 10,099 | (10,099) | | | |

2S GOL CPR: GOL FUND -CONTINUING PROJECTS

| | | | | | |
|-----------------------------|----------------|----------------|----------------|--|------------------|
| CRPGLF | 290,000 | 30,000 | 330,000 | | 10,000 |
| PRPGLF | | 750,000 | | | (750,000) |
| SUB-TOTAL 2S GOL CPR | 290,000 | 780,000 | 330,000 | | (740,000) |

2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND

| | | | | | |
|--------|------------------|----------------|------------------|--|------------------|
| CRPENH | 1,000,000 | 820,000 | 2,940,000 | | 1,120,000 |
| | 1,000,000 | 820,000 | 2,940,000 | | 1,120,000 |

2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT

| | | | | | |
|--------|--|--|---------------|--|---------------|
| CRPMOC | | | 50,000 | | 50,000 |
| | | | 50,000 | | 50,000 |

SUB-TOTAL 2S NDF MOC**2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS**

| | | | | | |
|--------|----------------|----------------|------------------|--|------------------|
| CRPRHP | 500,000 | 500,000 | 2,227,900 | | 1,727,900 |
| | 500,000 | 500,000 | 2,227,900 | | 1,727,900 |

SUB-TOTAL 2S NDF RHP

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|--|-------------------|-------------------|-------------------|--------------------|
| CONTINUING PROJECTS: | | | | |
| 2S NDF VWF: VISITACION VALLEY INFRASTRUCTURE FUND | | | | |
| CRPVF | | | | |
| VISITACION VALLEY INFRASTRUCTURE | 340,000 | 340,000 | 275,000 | (65,000) |
| SUB-TOTAL 2S NDF VWF | 340,000 | 340,000 | 275,000 | (65,000) |
| 2S OSP CPR: OPEN SPACE-CONTINUING PROJECTS | | | | |
| CRPACQ | | | | |
| OPEN SPACE ACQUISITION | 1,860,000 | 2,028,000 | 2,149,000 | 121,000 |
| CRPCNT | 16,596 | 9,121 | 9,507 | 386 |
| OPEN SPACE AUDIT SERVICES | | | | |
| CRPCON | 1,116,000 | 1,217,000 | 1,289,000 | 72,000 |
| OPEN SPACE CONTINGENCY | | | | |
| CRPCPM | 1,105,854 | 1,106,604 | 1,222,329 | 115,725 |
| OPEN SPACE CAPITAL PROGRAM MANAGEMENT | | | | |
| CRPGAR | 200,000 | 200,000 | 200,000 | |
| OPEN SPACE COMMUNITY GARDENS | | | | |
| SUB-TOTAL 2S OSP CPR | 4,298,450 | 4,560,725 | 4,869,836 | 309,111 |
| 3C RPF 04A: 2000 VARIOUS PARK LSE REV BOND-S2004 | | | | |
| CRPNRV | | | | |
| 2004 REC & PARK REVENUE BOND | 1,778,961 | 1,778,961 | | (1,778,961) |
| SUB-TOTAL 3C RPF 04A | 1,778,961 | 1,778,961 | | (1,778,961) |
| 3C RPF LOC: R&P CAPITAL IMPROVEMENTS-LOCAL FUND | | | | |
| CRPNRP | | | | |
| NEIGHBORHOOD REC/PARK FACILITIES | 500,000 | | | |
| SUB-TOTAL 3C RPF LOC | 500,000 | (500,000) | | |
| SUB-TOTAL CONTINUING PROJECTS | 10,408,149 | 22,897,936 | 12,489,787 | (7,843,960) |
| GRANTS: | | | | |
| 7E BEQ BEQ: ETF-BEQUESTS FUND | | | | |
| RPG008 | | | | |
| FUHRMAN BEQUEST | 636,676 | 671,502 | 34,826 | 671,502 |
| SUB-TOTAL 7E BEQ BEQ | 636,676 | 671,502 | 34,826 | 671,502 |
| 7E GIF GIF: ETF-GIFT FUND | | | | |
| RPG090 | | | | |
| SMALL DONATIONS FOR GGP | 250,000 | | (250,000) | |
| RPG238 | | | | |
| SWIM CLUB GRANT | | 60,000 | 60,000 | |
| RPG427 | 59,773 | 59,382 | (391) | 59,382 |
| NATIONAL AIDS MEMORIAL GROVE ENDOWMENT | | | | |
| RPG431 | 22,242 | 25,526 | 3,284 | 25,526 |
| TEEN THEATER GIFT | | | | |
| RPG434 | 76,158 | 76,350 | 192 | 76,350 |
| SCHOLARSHIP FUND - MISC | | | | |
| RPGMSC | | 250,000 | 250,000 | |
| REC AND PARK MISC. DONATIONS | | | | |
| SUB-TOTAL 7E GIF GIF | 408,173 | 471,258 | 63,085 | 471,258 |
| SUB-TOTAL GRANTS | 1,044,849 | 1,142,760 | 97,911 | 1,142,760 |

Department: REC : RECREATION AND PARK COMMISSION

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|---|------------------|------------------|----------------|------------------|
| WORK ORDERS/OVERHEAD: | | | | |
| 1G AGF WOF: GENERAL FUND WORK ORDER FUND | | | | |
| REC33 | 2,493,799 | 2,693,799 | 200,000 | 2,693,799 |
| | 2,493,799 | 2,693,799 | 200,000 | 2,693,799 |
| SUB-TOTAL 1G AGF WOF | | | | |
| | 2,493,799 | 2,693,799 | 200,000 | 2,693,799 |
| SUB-TOTAL WORK ORDERS / OVERHEAD | | | | |
| | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 |
| Total Uses of Funds | | | | |
| | | | | (9,243,006) |

Department: RNT : RENT ARBITRATION BOARD

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
| 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| Total Sources by Funds | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

Fund Summary

| | | | | | | |
|-------------------------------|--------------------------------------|------------------|------------------|----------------|------------------|----------------|
| 2S NDF | NEIGHBORHOOD DEVELOPMENT SPEC REV FD | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| Total Sources by Funds | | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

Program Summary

| | | | | | | |
|------------------------------|------------|------------------|------------------|----------------|------------------|----------------|
| CCC | RENT BOARD | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| Total Uses by Program | | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|------------------|------------------|----------------|------------------|----------------|
| 001 | SALARIES | 3,211,988 | 3,329,101 | 117,113 | 3,374,311 | 45,210 |
| 013 | MANDATORY FRINGE BENEFITS | 1,386,334 | 1,503,615 | 117,281 | 1,642,476 | 138,861 |
| 020 | OVERHEAD | 10,361 | | (10,361) | | |
| 021 | NON PERSONNEL SERVICES | 163,058 | 163,058 | | 163,058 | |
| 038 | CITY GRANT PROGRAMS | 120,000 | 120,000 | | 120,000 | |
| 040 | MATERIALS & SUPPLIES | 37,499 | 37,499 | | 37,499 | |
| 081 | SERVICES OF OTHER DEPTS | 1,072,138 | 1,080,521 | 8,383 | 1,081,767 | 1,246 |
| Total Uses by Character | | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|-------------------------------------|------------------|------------------|----------------|------------------|----------------|
| 60171 | RENT ARBITRATION FEES | 4,792,263 | 5,064,975 | 272,712 | 5,071,030 | 6,055 |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 4,000 | 4,000 | | 4,000 | |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 10,000 | 10,000 | | 10,000 | |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 16,000 | 16,000 | | 16,000 | |
| 865SS | EXP REC FR HUMAN SERVICES (AAO) | 70,000 | 70,000 | | 70,000 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 1,109,115 | 1,068,819 | (40,296) | 1,248,081 | 179,262 |
| Total Sources by Funds | | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

Uses of Funds Detail Appropriation

| | | | | | | |
|---|----------|-----------|-----------|---------|-----------|--------|
| OPERATING: | | | | | | |
| 2S NDF RAB: RENT ARBITRATION BOARD FUND | | | | | | |
| 001 | SALARIES | 3,211,988 | 3,329,101 | 117,113 | 3,374,311 | 45,210 |

Department: RNT : RENT ARBITRATION BOARD

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

2S NDF RAB: RENT ARBITRATION BOARD FUND

| | | | | | | |
|-----|-----------------------------|------------------|------------------|----------------|------------------|----------------|
| 013 | MANDATORY FRINGE BENEFITS | 1,386,334 | 1,503,615 | 117,281 | 1,642,476 | 138,861 |
| 020 | OVERHEAD | 10,361 | | (10,361) | | |
| 021 | NON PERSONNEL SERVICES | 163,058 | 163,058 | | 163,058 | |
| 038 | CITY GRANT PROGRAMS | 120,000 | 120,000 | | 120,000 | |
| 040 | MATERIALS & SUPPLIES | 37,499 | 37,499 | | 37,499 | |
| 081 | SERVICES OF OTHER DEPTS | 1,072,138 | 1,080,521 | 8,383 | 1,081,767 | 1,246 |
| | SUB-TOTAL 2S NDF RAB | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

| | | | | | | |
|--|----------------------------|------------------|------------------|----------------|------------------|----------------|
| | SUB-TOTAL OPERATING | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| | Total Uses of Funds | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

Department: RET : RETIREMENT SYSTEM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 1G AGF | GENERAL FUND | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| 7P RET | EMPLOYEES' RETIREMENT SYSTEM | 19,704,758 | 21,495,462 | 1,790,704 | 22,414,854 | 919,392 |
| Total Sources by Funds | | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

Program Summary

| | | | | | | |
|------------------------------|-----------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| FED | ADMINISTRATION | 1,513,005 | 1,617,539 | 104,534 | 1,733,331 | 115,792 |
| EDC | EMPLOYEE DEFERRED COMP PLAN | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| FDF | INVESTMENT | 3,030,848 | 3,201,735 | 170,887 | 3,629,192 | 427,457 |
| FDD | RETIREMENT SERVICES | 15,160,905 | 16,676,188 | 1,515,283 | 17,052,331 | 376,143 |
| Total Uses by Program | | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

Character Summary

| | | | | | | |
|--------------------------------|-----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 9,316,373 | 9,906,454 | 590,081 | 10,303,222 | 396,768 |
| 013 | MANDATORY FRINGE BENEFITS | 4,076,797 | 4,461,020 | 384,223 | 4,974,333 | 513,313 |
| 020 | OVERHEAD | 175,108 | 166,917 | (8,191) | 166,917 | |
| 021 | NON PERSONNEL SERVICES | 3,725,848 | 5,001,883 | 1,276,035 | 5,001,883 | |
| 040 | MATERIALS & SUPPLIES | 220,000 | 220,000 | | 220,000 | |
| 060 | CAPITAL OUTLAY | 172,287 | 22,784 | (149,503) | | (22,784) |
| 081 | SERVICES OF OTHER DEPTS | 2,723,194 | 2,859,917 | 136,723 | 2,919,628 | 59,711 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 188,235 | | (188,235) | | |
| Total Uses by Character | | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 30150 | INTEREST EARNED - POOLED CASH | 251,000 | 251,000 | | 251,000 | |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 935,902 | 1,142,513 | 206,611 | 1,170,129 | 27,616 |
| 70199 | EMP RETIREMENT CONTRIBUTIONS | 19,414,243 | 21,204,947 | 1,790,704 | 22,124,339 | 919,392 |
| 865TR | EXP REC FR TREAS/TAX COLL (AAO) | 40,515 | 40,515 | | 40,515 | |
| GFS (1) | GENERAL FUND SUPPORT | (43,818) | | 43,818 | | |
| Total Sources by Funds | | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: RET : RETIREMENT SYSTEM

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

OPERATING:

7P RET ERT: EMPLOYEES RETIREMENT TRUST

| | | | | | | |
|-----|-----------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 8,927,404 | 9,459,108 | 531,704 | 9,849,427 | 390,319 |
| 013 | MANDATORY FRINGE BENEFITS | 3,910,367 | 4,252,538 | 342,171 | 4,744,684 | 492,146 |
| 020 | OVERHEAD | 175,108 | 166,917 | (8,191) | 166,917 | |
| 021 | NON PERSONNEL SERVICES | 3,393,163 | 4,669,198 | 1,276,035 | 4,669,198 | |
| 040 | MATERIALS & SUPPLIES | 215,000 | 215,000 | | 215,000 | |
| 060 | CAPITAL OUTLAY | 172,287 | 22,784 | (149,503) | | (22,784) |
| 081 | SERVICES OF OTHER DEPTS | 2,723,194 | 2,709,917 | (13,277) | 2,769,628 | 59,711 |
| 098 | UNAPPROPRIATED REVENUE-DESIGNATED | 188,235 | | (188,235) | | |
| | SUB-TOTAL 7P RET ERT | 19,704,758 | 21,495,462 | 1,790,704 | 22,414,854 | 919,392 |
| | SUB-TOTAL OPERATING | 19,704,758 | 21,495,462 | 1,790,704 | 22,414,854 | 919,392 |

CONTINUING PROJECTS:

1G AGF ACP: GF-CONTINUING PROJECTS

| | | | | | | |
|--------|--------------------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| PRS001 | EMPLOYEE DEFERRED COMPENSATION PLAN | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| | SUB-TOTAL 1G AGF ACP | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| | SUB-TOTAL CONTINUING PROJECTS | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| | Total Uses of Funds | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

Department: SHF : SHERIFF

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|--|--------------------|--------------------|------------------|--------------------|------------------|
| 1G AGF | GENERAL FUND | 171,467,579 | 177,517,301 | 6,049,722 | 184,482,119 | 6,964,818 |
| 2S PPF | PUBLIC PROTECTION SPECIAL REVENUE FUND | 3,255,970 | 3,311,531 | 55,561 | 3,128,686 | (182,845) |
| Total Sources by Funds | | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |

Program Summary

| | | | | | | |
|------------------------------|--------------------------------|--------------------|--------------------|------------------|--------------------|------------------|
| AMC | COURT SECURITY AND PROCESS | 14,049,521 | 12,154,845 | (1,894,676) | 12,206,780 | 51,935 |
| AFC | CUSTODY | 96,062,330 | 100,807,599 | 4,745,269 | 104,946,321 | 4,138,722 |
| ASP | FACILITIES & EQUIPMENT | 13,307,008 | 13,637,926 | 330,918 | 14,418,153 | 780,227 |
| AFT | SECURITY SERVICES | 16,224,272 | 16,223,656 | (616) | 16,794,592 | 570,936 |
| ASB | SHERIFF ADMINISTRATION | 8,981,113 | 13,934,477 | 4,953,364 | 13,922,693 | (11,784) |
| AFS | SHERIFF FIELD SERVICES | 7,976,044 | 9,047,254 | 1,071,210 | 9,123,415 | 76,161 |
| AFP | SHERIFF PROGRAMS | 12,294,272 | 11,723,055 | (571,217) | 11,749,651 | 26,596 |
| AKR | SHERIFF RECRUITMENT & TRAINING | 5,828,989 | 3,300,020 | (2,528,969) | 4,449,200 | 1,149,180 |
| Total Uses by Program | | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|--------------------|--------------------|------------------|--------------------|------------------|
| 001 | SALARIES | 103,609,924 | 107,588,289 | 3,978,365 | 108,168,359 | 580,070 |
| 013 | MANDATORY FRINGE BENEFITS | 34,832,958 | 34,382,473 | (450,485) | 38,164,088 | 3,781,615 |
| 021 | NON PERSONNEL SERVICES | 11,881,953 | 13,350,034 | 1,468,081 | 15,345,927 | 1,995,893 |
| 038 | CITY GRANT PROGRAMS | 5,133,888 | 5,112,690 | (21,198) | 4,944,216 | (168,474) |
| 040 | MATERIALS & SUPPLIES | 6,266,162 | 6,062,062 | (204,100) | 6,059,193 | (2,869) |
| 060 | CAPITAL OUTLAY | 2,689,050 | 3,408,418 | 719,368 | 3,856,148 | 447,730 |
| 06F | FACILITIES MAINTENANCE | 350,000 | 518,000 | 168,000 | 536,000 | 18,000 |
| 081 | SERVICES OF OTHER DEPTS | 9,959,614 | 10,406,866 | 447,252 | 10,536,874 | 130,008 |
| Total Uses by Character | | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |

Reserved Appropriations**CONTROLLER RESERVES:****CONTINUING PROJECTS: 1G AGF ACP:**

CSH067 SHF - ENHANCEMENT

2,300,000

2,300,000

SUB-TOTAL CONTROLLER RESERVES**2,300,000****2,300,000**

Department: SHF : SHERIFF

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Reserved Appropriations

MAYOR RESERVES:

OPERATING: 1G AGF AAA:

001 SALARIES

SUB-TOTAL MAYOR RESERVES

| | | | | |
|--------------------------------------|----------------|----------------|------------------|------------------|
| | 750,000 | 750,000 | | (750,000) |
| | 750,000 | 750,000 | | (750,000) |
| Total Reserved Appropriations | 750,000 | 750,000 | 2,300,000 | 1,550,000 |

Sources of Funds Detail by Subobject

| | | | | | |
|---------|--|--------------------|--------------------|------------------|--------------------|
| 25317 | FINES RELATED TO DNA ID (PROP 69-2004) | 123,053 | 123,053 | | |
| 30150 | INTEREST EARNED - POOLED CASH | 3,000 | 3,000 | | |
| 44922 | STATE CRIMINAL ALIEN ASSIST PROG (SCAAP) | | 425,000 | 425,000 | |
| 44939 | FEDERAL DIRECT GRANT | 30,846 | 232,454 | 201,608 | 32,454 |
| 48919 | TRIAL COURT SECURITY - AB109 | | 11,529,000 | 11,529,000 | |
| 48920 | LOCAL COMMUNITY CORRECTIONS - AB109 | 8,539,301 | 10,498,000 | 1,958,699 | 11,640,000 |
| 48923 | PEACE OFFICER TRAINING | 350,000 | 350,000 | | 9,463,000 |
| 48999 | OTHER STATE GRANTS & SUBVENTIONS | 934,616 | 934,616 | | 350,000 |
| 60125 | SHERIFFS FEES | 721,636 | 747,118 | 25,482 | 934,616 |
| 60701 | BOARDING OF PRISONERS | 700,000 | | (700,000) | 736,640 |
| 60702 | BOARD PRISONERS OTHER COUNTIES | 421,575 | 696,575 | 275,000 | 1,118,150 |
| 60704 | BOARD ROOM WORKING PRISONERS | 70,000 | 70,000 | | 70,000 |
| 60799 | MISC CORRECTION SERVICE REVENUE | 1,309,053 | 1,363,290 | 54,237 | 1,390,923 |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 219,038 | 219,038 | | 219,038 |
| 865AP | EXP REC FR ADULT PROBATION (AAO) | 141,000 | 141,000 | | 141,000 |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | 41,000 | 41,000 | | 41,000 |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 1,688,952 | 1,715,632 | 26,680 | 1,777,085 |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 7,177,323 | 7,295,262 | 117,939 | 7,632,984 |
| 865HL | EXP REC FR LAGUNA HONDA HOSPITAL (AAO) | 2,567,270 | 2,656,342 | 89,072 | 2,764,413 |
| 865PC | EXP REC FR POLICE COMMISSION (AAO) | 36,000 | 36,000 | | 36,000 |
| 865PW | EXP REC FR PUBLIC WORKS (AAO) | 35,000 | 35,000 | | 35,000 |
| 865RG | EXP REC FR REGISTRAR OF VOTERS (AAO) | 233,818 | 300,000 | 66,182 | 185,000 |
| 875TC | EXP REC FR TRIAL COURTS (NON-AAO) | 11,503,155 | | (11,503,155) | |
| 875UC | EXP REC FR PUC (NON-AAO) | 510,000 | 510,000 | | 510,000 |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 225,766 | | (225,766) | |
| GFS (1) | GENERAL FUND SUPPORT | 137,142,147 | 140,907,452 | 3,765,305 | 147,982,449 |
| | | 174,723,549 | 180,828,632 | 6,105,283 | 187,610,805 |
| | Total Sources by Funds | | | | 678,193 |

Department: SHF : SHERIFF

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|-------------------------------|--------------------|--------------------|------------------|--------------------|------------------|
| 001 SALARIES | 93,139,141 | 97,255,662 | 4,116,521 | 97,743,060 | 487,398 |
| 013 MANDATORY FRINGE BENEFITS | 31,281,675 | 30,848,411 | (433,264) | 34,326,886 | 3,478,475 |
| 021 NON PERSONNEL SERVICES | 11,345,853 | 12,812,853 | 1,467,000 | 14,809,827 | 1,996,974 |
| 038 CITY GRANT PROGRAMS | 3,451,689 | 3,462,017 | 10,328 | 3,462,017 | |
| 040 MATERIALS & SUPPLIES | 5,950,926 | 5,743,957 | (206,969) | 5,743,957 | |
| 060 CAPITAL OUTLAY | 1,014,050 | 517,932 | (496,118) | 249,734 | (268,198) |
| 081 SERVICES OF OTHER DEPTS | 9,898,690 | 10,350,454 | 451,764 | 10,480,377 | 129,923 |
| SUB-TOTAL 1G AGF AAA | 156,082,024 | 160,991,286 | 4,909,262 | 166,815,858 | 5,824,572 |
| SUB-TOTAL OPERATING | 156,082,024 | 160,991,286 | 4,909,262 | 166,815,858 | 5,824,572 |

ANNUAL PROJECTS:**1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | |
|--|------------------|------------------|------------------|------------------|---------------|
| FSH06F SHF - FACILITIES MAINTENANCE | | 518,000 | 518,000 | 536,000 | 18,000 |
| FSHEMP VAR LOC-MISC FAC MAINT PROJ | 350,000 | | (350,000) | | |
| PSHS07 VIOLENCE PREVENTION PROGRAMMING | 753,779 | 753,779 | | 753,779 | |
| PSSCCP COMMUNITY JUSTICE CENTER | 526,356 | | (526,356) | | |
| SUB-TOTAL 1G AGF AAP | 1,630,135 | 1,271,779 | (358,356) | 1,289,779 | 18,000 |
| SUB-TOTAL ANNUAL PROJECTS | 1,630,135 | 1,271,779 | (358,356) | 1,289,779 | 18,000 |

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | |
|---|------------------|------------------|------------------|------------------|----------------|
| CSH067 SHF - ENHANCEMENT | | 2,140,000 | 2,140,000 | 2,550,000 | 410,000 |
| CSH06R SHF - FACILITY RENEWAL | | 637,000 | 637,000 | 957,000 | 320,000 |
| CSHJFP JUSTICE FACILITIES IMPROVEMENT PROGRAM | 1,300,000 | | (1,300,000) | | |
| CSHROF REPAIR OF ROOF ON JAIL FACILITIES | 285,000 | | (285,000) | | |
| SUB-TOTAL 1G AGF ACP | 1,585,000 | 2,777,000 | 1,192,000 | 3,507,000 | 730,000 |

Department: SHF : SHERIFF

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**CONTINUING PROJECTS:****2S PPF DNA: DNA IDENTIFICATION FUND (PROP 69 - 2004)**

PSHDNA SHERIFF DNA IDENTIFICATION FUND

| | | | | |
|----------------|----------------|--|----------------|--|
| 123,053 | 123,053 | | 123,053 | |
| 123,053 | 123,053 | | 123,053 | |

SUB-TOTAL 2S PPF DNA**2S PPF SHA: SHERIFF-STATE AUTHORIZED SPEC REV FD**

PSH010 AB1109 SHERIFF VEHICLE MAINTENANCE
 PSH011 AB1109 SHERIFF VEHICLE REPLACEMENT
 PSH020 FURNITURE & EQUIPMENT
 PSH021 AB709 - SHERIFF CIVIL ADMIN FUND

| | | | | |
|----------------|----------------|---------------|----------------|-----------------|
| 66,096 | 64,538 | (1,558) | 64,538 | |
| 133,083 | 156,569 | 23,486 | 142,497 | (14,072) |
| 147,405 | 150,959 | 3,554 | 154,553 | 3,594 |
| 5,052 | 5,052 | | 5,052 | |
| 351,636 | 377,118 | 25,482 | 366,640 | (10,478) |

SUB-TOTAL 2S PPF SHA**2S PPF SHI: SHERIFF-INMATE PROGRAM FUND**

PSHSIP SHERIFF INMATE PROGRAM

| | | | | |
|------------------|------------------|------------------|------------------|---------------|
| 1,465,819 | 1,294,290 | (171,529) | 1,321,923 | 27,633 |
| 1,465,819 | 1,294,290 | (171,529) | 1,321,923 | 27,633 |

SUB-TOTAL 2S PPF SHI**2S PPF SHP: SHERIFF-PEACE OFFICER TRAINING**

PSH001 PEACE OFFICE TRAINING

| | | | | |
|----------------|----------------|--|----------------|--|
| 350,000 | 350,000 | | 350,000 | |
| 350,000 | 350,000 | | 350,000 | |

SUB-TOTAL 2S PPF SHP**SUB-TOTAL CONTINUING PROJECTS**

| | | | | |
|-----------|-----------|-----------|-----------|---------|
| 3,875,508 | 4,921,461 | 1,045,953 | 5,868,616 | 747,155 |
|-----------|-----------|-----------|-----------|---------|

GRANTS:**2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING**

MYFJAG FEDERAL BYRNE JUSTICE ASSISTANCE GRANT
 SFCOPS COP-9 PROGRAM -AB3229/AB1913
 SHPREA PREA-ZERO TOLERANCE
 SHSTCO SHERIFF-CSA STANDARDS & TRAINING GRANT

| | | | | |
|----------------|------------------|----------------|----------------|------------------|
| 30,846 | 32,454 | 1,608 | 32,454 | |
| 485,000 | 485,000 | | 485,000 | |
| | 200,000 | 200,000 | | (200,000) |
| 449,616 | 449,616 | | 449,616 | |
| 965,462 | 1,167,070 | 201,608 | 967,070 | (200,000) |

SUB-TOTAL 2S PPF GNC**SUB-TOTAL GRANTS**

| | | | | |
|---------|-----------|---------|---------|-----------|
| 965,462 | 1,167,070 | 201,608 | 967,070 | (200,000) |
|---------|-----------|---------|---------|-----------|

WORK ORDERS/OVERHEAD:**1G AGF WOF: GENERAL FUND WORK ORDER FUND**

SHF01 SHERIFF SERVICES

| | | | | |
|-------------------|-------------------|----------------|-------------------|----------------|
| 12,170,420 | 12,477,236 | 306,816 | 12,869,482 | 392,246 |
| 12,170,420 | 12,477,236 | 306,816 | 12,869,482 | 392,246 |

SUB-TOTAL 1G AGF WOF**SUB-TOTAL WORK ORDERS/OVERHEAD**

| | | | | |
|------------|------------|---------|------------|---------|
| 12,170,420 | 12,477,236 | 306,816 | 12,869,482 | 392,246 |
|------------|------------|---------|------------|---------|

Total Uses of Funds

| | | | | |
|-------------|-------------|-----------|-------------|----------|
| 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6781,973 |
|-------------|-------------|-----------|-------------|----------|

Department: WOM : STATUS OF WOMEN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|------------------------------------|------------------|------------------|------------------|------------------|---------------|
| 1G AGF | GENERAL FUND | 3,592,597 | 4,740,004 | 1,147,407 | 4,808,402 | 68,398 |
| 2S HWF | HUMAN WELFARE SPECIAL REVENUE FUND | 210,000 | 237,974 | 27,974 | 210,000 | (27,974) |
| Total Sources by Funds | | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

Program Summary

| | | | | | | |
|------------------------------|-------------------------------|------------------|------------------|------------------|------------------|---------------|
| FAL | CHILDREN'S BASELINE | 198,677 | 198,677 | | 198,677 | |
| CAE | COMMISSION ON STATUS OF WOMEN | 3,393,920 | 4,541,327 | 1,147,407 | 4,609,725 | 68,398 |
| CAZ | DOMESTIC VIOLENCE | 210,000 | 237,974 | 27,974 | 210,000 | (27,974) |
| Total Uses by Program | | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|------------------|------------------|------------------|------------------|---------------|
| 001 | SALARIES | 450,740 | 569,647 | 118,907 | 577,812 | 8,165 |
| 013 | MANDATORY FRINGE BENEFITS | 180,613 | 240,830 | 60,217 | 262,563 | 21,733 |
| 021 | NON PERSONNEL SERVICES | 5,840 | 17,340 | 11,500 | 5,840 | (11,500) |
| 038 | CITY GRANT PROGRAMS | 3,011,665 | 3,996,864 | 985,199 | 4,018,890 | 22,026 |
| 040 | MATERIALS & SUPPLIES | 34,735 | 34,735 | | 34,735 | |
| 081 | SERVICES OF OTHER DEPTS | 119,004 | 118,562 | (442) | 118,562 | |
| Total Uses by Character | | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|------------------|------------------|------------------|------------------|---------------|
| 20921 | MARRIAGE LICENSE | 210,000 | 221,697 | 11,697 | 210,000 | (11,697) |
| 25210 | COURT FINES | | 7,524 | 7,524 | | (7,524) |
| 60130 | COUNTY CLERK FEES | | 146 | 146 | | (146) |
| 865CD | EXP REC FR CHILD SUPPORT SERVICES(AAO) | | 11,500 | 11,500 | | (11,500) |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | | 8,607 | 8,607 | | (8,607) |
| GFS (1) | GENERAL FUND SUPPORT | 3,592,597 | 4,728,504 | 1,135,907 | 4,808,402 | 79,898 |
| Total Sources by Funds | | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: WOM : STATUS OF WOMEN

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|-------------------------------|------------------|------------------|------------------|------------------|---------------|
| 001 SALARIES | 450,740 | 569,647 | 118,907 | 577,812 | 8,165 |
| 013 MANDATORY FRINGE BENEFITS | 180,613 | 240,830 | 60,217 | 262,563 | 21,733 |
| 021 NON PERSONNEL SERVICES | 5,840 | 17,340 | 11,500 | 5,840 | (11,500) |
| 038 CITY GRANT PROGRAMS | 2,801,665 | 3,758,890 | 957,225 | 3,808,890 | 50,000 |
| 040 MATERIALS & SUPPLIES | 34,735 | 34,735 | | 34,735 | |
| 081 SERVICES OF OTHER DEPTS | 119,004 | 118,562 | (442) | 118,562 | |
| SUB-TOTAL 1G AGF AAA | 3,592,597 | 4,740,004 | 1,147,407 | 4,808,402 | 68,398 |

2S HWF DVP: DOMESTIC VIOLENCE PROGRAM FUND

| | | | | | |
|-----------------------------|----------------|----------------|---------------|----------------|-----------------|
| 038 CITY GRANT PROGRAMS | 210,000 | 237,974 | 27,974 | 210,000 | (27,974) |
| SUB-TOTAL 2S HWF DVP | 210,000 | 237,974 | 27,974 | 210,000 | (27,974) |

SUB-TOTAL OPERATING

| | | | | | |
|----------------------------|------------------|------------------|------------------|------------------|---------------|
| SUB-TOTAL OPERATING | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |
| Total Uses of Funds | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

Department: CRT : SUPERIOR COURT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|-------------------|---------------|-------------------|--------------|
| 1G AGF | GENERAL FUND | 32,847,567 | 32,827,220 | (20,347) | 32,827,220 | |
| 2S CTF | COURTS' SPECIAL REVENUE FUND | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 | 3,600 |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | 280,000 | 280,000 | | 280,000 | |
| Total Sources by Funds | | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

Program Summary

| | | | | | | |
|------------------------------|-----------------------------|-------------------|-------------------|---------------|-------------------|--------------|
| AMN | COURT HOUSE CONSTRUCTION | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 | 3,600 |
| AIK | DISPUTE RESOLUTION PROGRAM | 280,000 | 280,000 | | 280,000 | |
| AML | INDIGENT DEFENSE/GRAND JURY | 9,873,370 | 9,703,023 | (170,347) | 9,703,023 | |
| AMT | TRIAL COURT SERVICES | 22,974,197 | 23,124,197 | 150,000 | 23,124,197 | |
| Total Uses by Program | | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|---------------|-------------------|--------------|
| 013 | MANDATORY FRINGE BENEFITS | 500,000 | 650,000 | 150,000 | 650,000 | |
| 021 | NON PERSONNEL SERVICES | 36,882,606 | 36,748,837 | (133,769) | 36,752,437 | 3,600 |
| 038 | CITY GRANT PROGRAMS | 280,000 | 280,000 | | 280,000 | |
| 040 | MATERIALS & SUPPLIES | 1,000 | | (1,000) | | |
| 081 | SERVICES OF OTHER DEPTS | 37,835 | 44,278 | 6,443 | 44,278 | |
| Total Uses by Character | | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|-------------------------------------|-------------------|-------------------|---------------|-------------------|--------------|
| 25110 | TRAFFIC FINES - MOVING | 16,525 | 16,525 | | 16,525 | |
| 25120 | TRAFFIC FINES - PARKING | 18,039 | 18,039 | | 18,039 | |
| 60102 | COURT FILING FEES/SURCHARGES | 3,500,000 | 3,500,000 | | 3,500,000 | |
| 60108 | DISPUTE RES FILING FEE | 280,000 | 280,000 | | 280,000 | |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 1,039,310 | 1,081,331 | 42,021 | 1,084,931 | 3,600 |
| GFS (1) | GENERAL FUND SUPPORT | 32,847,567 | 32,827,220 | (20,347) | 32,827,220 | |
| Total Sources by Funds | | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CRT : SUPERIOR COURT

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | |
|-----|-----------------------------|-------------------|-------------------|-----------------|-------------------|
| 013 | MANDATORY FRINGE BENEFITS | 500,000 | 650,000 | 150,000 | 650,000 |
| 021 | NON PERSONNEL SERVICES | 32,346,567 | 32,177,220 | (169,347) | 32,177,220 |
| 040 | MATERIALS & SUPPLIES | 1,000 | | (1,000) | |
| | SUB-TOTAL 1G AGF AAA | 32,847,567 | 32,827,220 | (20,347) | 32,827,220 |
| | SUB-TOTAL OPERATING | 32,847,567 | 32,827,220 | (20,347) | 32,827,220 |

ANNUAL PROJECTS:**2S CTF APR: COURTS' SPEC REV FD-ANNUAL PROJECTS**

| | | | | | |
|--------|----------------------------------|------------------|------------------|---------------|------------------|
| CMC001 | COURTROOM TEMP CONSTRUCTION | 343,744 | 343,744 | | 343,744 |
| CMC700 | COURTHOUSE DEBT SERVICE | 4,230,130 | 4,272,151 | 42,021 | 4,275,751 |
| | SUB-TOTAL 2S CTF APR | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 |
| | SUB-TOTAL ANNUAL PROJECTS | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 |

CONTINUING PROJECTS:**2S GSF DRP: DISPUTE RESOLUTION PROGRAM**

| | | | | | |
|--------|--------------------------------------|-------------------|-------------------|---------------|-------------------|
| PMY001 | DISPUTE RESOLUTION | 280,000 | 280,000 | | 280,000 |
| | SUB-TOTAL 2S GSF DRP | 280,000 | 280,000 | | 280,000 |
| | SUB-TOTAL CONTINUING PROJECTS | 280,000 | 280,000 | | 280,000 |
| | Total Uses of Funds | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 |

3,600

Department: TTX : TREASURER/TAX COLLECTOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|---------------------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 1G AGF | GENERAL FUND | 28,973,651 | 35,062,825 | 6,089,174 | 39,172,172 | 4,109,347 |
| 2S GSF | GENERAL SERVICES SPECIAL REVENUE FUND | 459,030 | 466,481 | 7,451 | 392,640 | (73,841) |
| Total Sources by Funds | | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

Program Summary

| | | | | | | |
|------------------------------|----------------------|-------------------|-------------------|------------------|-------------------|------------------|
| FCO | BUSINESS TAX | 6,975,254 | 5,880,543 | (1,094,711) | 6,007,854 | 127,311 |
| FCS | DELINQUENT REVENUE | 7,691,639 | 8,790,901 | 1,099,262 | 9,012,419 | 221,518 |
| FGR | GROSS RECEIPTS TAX | | 5,975,296 | 5,975,296 | 9,230,280 | 3,254,984 |
| FCM | INVESTMENT | 2,328,040 | 2,355,479 | 27,439 | 2,455,593 | 100,114 |
| FC2 | LEGAL SERVICE | 441,801 | 519,184 | 77,383 | 535,949 | 16,765 |
| FEG | MANAGEMENT | 5,352,917 | 5,050,766 | (302,151) | 5,359,054 | 308,288 |
| FCN | PROPERTY TAX/LICENSE | 2,542,945 | 2,503,149 | (39,796) | 2,342,053 | (161,096) |
| FCQ | TAXPAYER ASSISTANCE | 1,409,882 | 1,637,952 | 228,070 | 1,690,539 | 52,587 |
| FCL | TREASURY | 2,690,203 | 2,816,036 | 125,833 | 2,931,071 | 115,035 |
| Total Uses by Program | | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|------------------|
| 001 | SALARIES | 15,619,688 | 17,247,559 | 1,627,871 | 18,110,937 | 863,378 |
| 013 | MANDATORY FRINGE BENEFITS | 6,510,426 | 7,628,747 | 1,118,321 | 8,557,250 | 928,503 |
| 020 | OVERHEAD | 8,020 | (124,344) | (132,364) | (145,767) | (21,423) |
| 021 | NON PERSONNEL SERVICES | 4,629,913 | 2,880,887 | (1,749,026) | 2,777,622 | (103,265) |
| 040 | MATERIALS & SUPPLIES | 278,915 | 233,736 | (45,179) | 233,736 | |
| 06P | PROGRAMMATIC PROJECTS | 243,638 | 4,186,654 | 3,943,016 | 6,186,654 | 2,000,000 |
| 081 | SERVICES OF OTHER DEPTS | 2,142,081 | 3,476,067 | 1,333,986 | 3,844,380 | 368,313 |
| Total Uses by Character | | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|-------------------------------|-----------|-----------|-----------|-----------|---------|
| 10940 | PROP TAX-ADMINISTRATIVE COST | 381,029 | 381,029 | | 381,029 | |
| 12210 | HOTEL ROOM TAX | 114,000 | | (114,000) | | |
| 30150 | INTEREST EARNED - POOLED CASH | 4,924,689 | 5,388,599 | 463,910 | 5,544,596 | 155,997 |
| 60104 | INSTALLMENT FEES | 75,000 | 75,000 | | 75,000 | |
| 60121 | ADMINISTRATIVE SURCHARGE | 11,000 | 11,000 | | 11,000 | |

Department: TTX : TREASURER/TAX COLLECTOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|------------------|
| 60164 | TTX - COMMISSIONS | 275,349 | 275,349 | | 275,349 | |
| 60165 | TTX - COLLECTION COSTS | 1,617,500 | 1,617,500 | | 1,617,500 | |
| 60166 | TTX - ESCROW FEES | 50,000 | 50,000 | | 50,000 | |
| 60167 | DELINQUENT INSTALLMENT COLLECTION FEE | 270,000 | 270,000 | | 270,000 | |
| 60168 | REDEMPTION FEE | 125,000 | 125,000 | | 125,000 | |
| 60176 | PASSPORT FEES | 200,000 | 140,000 | (60,000) | 140,000 | |
| 60179 | DELINQUENT BUSINESS TAX COLLECTION FEE | 20,000 | 75,000 | 55,000 | 75,000 | |
| 60180 | CONDOMINIUM CONVERSIONS | 14,000 | 14,000 | | 14,000 | |
| 60199 | OTHER GENERAL GOVERNMENT CHARGES | 165,000 | 135,000 | (30,000) | 135,000 | |
| 78201 | PRIVATE GRANTS | 459,030 | 466,481 | 7,451 | 392,640 | (73,841) |
| 78902 | NSF CHECKS | 250,000 | 250,000 | | 250,000 | |
| 865AC | EXP REC FR AIRPORT (AAO) | 350,000 | 217,000 | (133,000) | 217,000 | |
| 865BI | EXP REC FR BLDG INSPECTION (AAO) | 189,552 | 189,552 | | 189,552 | |
| 865CA | EXP REC FR ADM (AAO) | | 25,000 | 25,000 | 25,000 | |
| 865CH | EXP REC FR CHILD, YOUTH & FAM (AAO) | | 647,030 | 25,103 | 647,030 | |
| 865CP | EXP REC FR CITY PLANNING (AAO) | 621,927 | 5,000 | 5,000 | 5,000 | |
| 865ER | EXP REC FR EMERGENCY COMMUNICATIONS(AAO) | 600,404 | | (600,404) | | |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 238,600 | 238,600 | | 238,600 | |
| 865HC | EXP REC FR COMM HEALTH SERVICE (AAO) | 163,670 | 172,670 | 9,000 | 172,670 | |
| 865HG | EXP REC FR SF GENERAL HOSPITAL (AAO) | 1,155,849 | 1,155,849 | | 1,155,849 | |
| 865PT | EXP REC FR PUBLIC TRANSPORTATION(AAO) | 474,835 | 446,784 | (28,051) | 446,784 | |
| 865RB | EXP REC FR RENT ARBITRATION BD (AAO) | 175,000 | 175,000 | | 175,000 | |
| 865RP | EXP REC FR REC & PARK (AAO) | 170,000 | 170,000 | | 170,000 | |
| 865UW | EXP REC FR WATER DEPT (AAO) | 162,437 | 324,437 | 162,000 | 324,437 | |
| 87599 | EXP REC-UNALLOCATED (NON-AAO FDS) | 372,949 | 436,142 | 63,193 | 436,142 | |
| 875SD | EXP REC FR COUNTY ED(NON-AAO) | 204,630 | 204,630 | | 204,630 | |
| 875SP | EXP REC FR TRIAL COURTS (NON-AAO) | 1,384,341 | 1,434,600 | 50,259 | 1,434,600 | |
| GFS (1) | GENERAL FUND SUPPORT | 14,216,890 | 20,413,054 | 6,196,164 | 24,366,404 | 3,953,350 |
| Total Sources by Funds | | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

Department: TTX : TREASURER/TAX COLLECTOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation**OPERATING:****1G AGF AAA: GF-NON-PROJECT-CONTROLLED**

| | | | | | | |
|-----|-----------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 12,049,057 | 12,106,499 | 57,442 | 12,134,732 | 28,233 |
| 013 | MANDATORY FRINGE BENEFITS | 5,188,342 | 5,610,491 | 422,149 | 6,009,303 | 398,812 |
| 020 | OVERHEAD | (624,770) | (589,731) | 35,039 | (611,154) | (21,423) |
| 021 | NON PERSONNEL SERVICES | 3,389,786 | 2,115,364 | (1,274,422) | 2,157,340 | 41,976 |
| 040 | MATERIALS & SUPPLIES | 165,583 | 131,112 | (34,471) | 131,112 | |
| 081 | SERVICES OF OTHER DEPTS | 2,122,018 | 2,448,337 | 326,319 | 2,758,214 | 309,877 |
| | SUB-TOTAL 1G AGF AAA | 22,290,016 | 21,822,072 | (467,944) | 22,579,547 | 757,475 |
| | SUB-TOTAL OPERATING | 22,290,016 | 21,822,072 | (467,944) | 22,579,547 | 757,475 |

ANNUAL PROJECTS:**1G AGF AAP: GF-ANNUAL PROJECT**

| | | | | | | |
|--------|------------------------------------|----------------|----------------|---------------|----------------|---------------|
| PTX001 | COLLECTIONS IMPROVEMENT PROJECT | 100,460 | 105,515 | 5,055 | 109,519 | 4,004 |
| PTX002 | BANK ON SAN FRANCISCO PROJECT FUND | 55,343 | 91,494 | 36,151 | 184,378 | 92,884 |
| | SUB-TOTAL 1G AGF AAP | 155,803 | 197,009 | 41,206 | 293,897 | 96,888 |
| | SUB-TOTAL ANNUAL PROJECTS | 155,803 | 197,009 | 41,206 | 293,897 | 96,888 |

CONTINUING PROJECTS:**1G AGF ACP: GF-CONTINUING PROJECTS**

| | | | | | | |
|--------|--------------------------------------|----------------|------------------|------------------|-------------------|------------------|
| PTX006 | COLLECTIONS ENHANCEMENT PROJECT | 263,638 | 1,226,154 | 962,516 | 1,226,154 | |
| PTXGRI | GROSS RECEIPTS TAX IMPLEMENTATION | | 5,975,296 | 5,975,296 | 9,230,280 | 3,254,984 |
| | SUB-TOTAL 1G AGF ACP | 263,638 | 7,201,450 | 6,937,812 | 10,456,434 | 3,254,984 |
| | SUB-TOTAL CONTINUING PROJECTS | 263,638 | 7,201,450 | 6,937,812 | 10,456,434 | 3,254,984 |

GRANTS:**2S GSF GNC: GRANTS; NON-PROJECT; CONTINUING**

| | | | | | | |
|--------|-----------------------------|----------------|----------------|--------------|----------------|-----------------|
| TXBOSF | BANK OF SF PROGRAM FUND | 142,381 | 138,383 | (3,998) | 52,885 | (85,498) |
| TXOOFI | FINANCIAL EMPOWERMENT FUND | 142,122 | 146,913 | 4,791 | 151,796 | 4,883 |
| TXSAFE | OFE DIRECT DEPOSIT PROGRAM | 174,527 | 181,185 | 6,658 | 187,959 | 6,774 |
| | SUB-TOTAL 2S GSF GNC | 459,030 | 466,481 | 7,451 | 392,640 | (73,841) |
| | SUB-TOTAL GRANTS | 459,030 | 466,481 | 7,451 | 392,640 | (73,841) |

WORK ORDERS/OVERHEAD:**1G AGF WOF: GENERAL FUND WORK ORDER FUND**

| | | | | | | |
|-------|----------------|---------|---------|--------|---------|--------|
| TTX01 | ADMINISTRATION | 621,578 | 674,054 | 52,476 | 684,429 | 10,375 |
|-------|----------------|---------|---------|--------|---------|--------|

Department: TTX : TREASURER/TAX COLLECTOR

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

| | | | | |
|---|-------------------|-------------------|-------------------|------------------|
| WORK ORDERS/OVERHEAD: | | | | |
| 1G AGF WOF: GENERAL FUND WORK ORDER FUND | | | | |
| TTX02 | 682,437 | 710,424 | 710,424 | |
| TTX03 | 4,960,179 | 4,457,816 | 4,447,441 | (10,375) |
| SUB-TOTAL 1G AGF WOF | 6,264,194 | 5,842,294 | 5,842,294 | |
| SUB-TOTAL WORKORDERS/OVERHEAD | 6,264,194 | 5,842,294 | 5,842,294 | |
| Total Uses of Funds | 29,432,681 | 35,529,306 | 39,564,812 | 4,035,506 |

Department: WAR : WAR MEMORIAL

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Fund Summary

| | | | | | | |
|-------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 25 WMF | WAR MEMORIAL FUND | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| Total Sources by Funds | | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |

Program Summary

| | | | | | | |
|------------------------------|--------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| EED | OPERATIONS & MAINTENANCE | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| Total Uses by Program | | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |

Character Summary

| | | | | | | |
|--------------------------------|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| 001 | SALARIES | 5,113,966 | 4,688,123 | (425,843) | 4,855,371 | 167,248 |
| 013 | MANDATORY FRINGE BENEFITS | 2,416,046 | 2,338,566 | (77,480) | 2,569,853 | 231,287 |
| 020 | OVERHEAD | | 249,570 | 249,570 | | |
| 021 | NON PERSONNEL SERVICES | 787,322 | 753,269 | (34,053) | 766,028 | 12,759 |
| 040 | MATERIALS & SUPPLIES | 288,000 | 252,500 | (35,500) | 262,500 | 10,000 |
| 060 | CAPITAL OUTLAY | | 540,000 | 540,000 | 350,000 | (190,000) |
| 06F | FACILITIES MAINTENANCE | 482,500 | 437,000 | (45,500) | 412,000 | (25,000) |
| 070 | DEBT SERVICE | | 500 | 500 | 169,115 | 168,615 |
| 081 | SERVICES OF OTHER DEPTS | 3,028,035 | 2,675,212 | (352,823) | 2,747,848 | 72,636 |
| 095 | INTRAFUND TRANSFERS OUT | 482,500 | 977,000 | 494,500 | 762,000 | (215,000) |
| ELU | TRANSFER ADJUSTMENTS-USES | (482,500) | (977,000) | (494,500) | (762,000) | 215,000 |
| Total Uses by Character | | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |

Sources of Funds Detail by Subobject

| | | | | | | |
|-------|------------------------------------|-----------|---------|-------------|---------|--------|
| 12210 | HOTEL ROOM TAX | 9,158,500 | | (9,158,500) | | |
| 35232 | EMPLOYEE PARKING | 34,272 | 24,905 | (9,367) | 24,905 | |
| 35511 | OPERA HOUSE RENTAL | 456,705 | 438,664 | (18,041) | 451,696 | 13,032 |
| 35512 | GREEN ROOM RENTAL | 108,588 | | (108,588) | | |
| 35519 | OPERA HOUSE-OFFICE RENTAL | 132,186 | 132,186 | | 136,151 | 3,965 |
| 35521 | HERBST THEATER RENTAL | 89,653 | | (89,653) | | |
| 35531 | DAVIES SYMPHONY HALL RENTAL | 484,670 | 494,169 | 9,499 | 500,910 | 6,741 |
| 35539 | DAVIES SYMPHONY HALL-OFFICE RENTAL | 123,159 | 123,159 | | 126,854 | 3,695 |
| 35611 | OPERA HOUSE CONCESSIONS | 194,905 | 187,425 | (7,480) | 187,425 | |
| 35612 | OPERA HOUSE PROGRAM CONCESSION | 18,339 | 11,114 | (7,225) | 11,114 | |

Department: WAR : WAR MEMORIAL

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Sources of Funds Detail by Subobject

| | | | | | | |
|-------------------------------|--|-------------------|-------------------|------------------|-------------------|----------------|
| 35631 | DAVIES SYMPHONY HALL CONCESSIONS | 106,250 | 106,250 | | 106,250 | |
| 35632 | DAVIES SYMPHONY HALL PROG CONCESS | 2,125 | 2,125 | | 2,125 | |
| 62861 | VETERANS BUILDING OCCUPANCY FEES | 50,453 | | (50,453) | | |
| 62891 | ZELLERBACH REHEARSAL HALL | 158,032 | 158,597 | 565 | 163,355 | 4,758 |
| 62899 | MISC EXHIBIT & PERFORM SVC CHARGES | 89,951 | 11,093 | (78,858) | 11,093 | |
| 865AD | EXP REC FR ADMINISTRATIVE SERVICES (AAO) | 29,452 | | (29,452) | | |
| 865EV | EXP REC FR ENVIRONMENT (AAO) | 11,528 | | (11,528) | | |
| 865LL | EXP REC FR LAW LIBRARY (AAO) | 190,431 | | (190,431) | | |
| 9301G | OTT FR 1G-GENERAL FUND | | 9,380,306 | 9,380,306 | 9,380,306 | |
| 9502W | ITI FR 25/WMF-WAR MEMORIAL FUND | 482,500 | 977,000 | 494,500 | 762,000 | (215,000) |
| 99999B | BEGINNING FUND BALANCE-BUDGET BASIS | 676,670 | 864,747 | 188,077 | 1,280,101 | 415,354 |
| ELIUSD | TRANSFER ADJUSTMENTS-SOURCES | (482,500) | (977,000) | (494,500) | (762,000) | 215,000 |
| Total Sources by Funds | | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 227,545 |

Uses of Funds Detail Appropriation

| | | | | | | |
|--|---------------------------|-------------------|-------------------|------------------|-------------------|----------------|
| OPERATING: | | | | | | |
| 2S WMF AAA: WAR MEMORIAL-OPERATING NONPROJECT | | | | | | |
| 001 | SALARIES | 5,113,966 | 4,688,123 | (425,843) | 4,855,371 | 167,248 |
| 013 | MANDATORY FRINGE BENEFITS | 2,416,046 | 2,338,566 | (77,480) | 2,569,853 | 231,287 |
| 020 | OVERHEAD | | 249,570 | 249,570 | 249,570 | |
| 021 | NON PERSONNEL SERVICES | 787,322 | 753,269 | (34,053) | 766,028 | 12,759 |
| 040 | MATERIALS & SUPPLIES | 288,000 | 252,500 | (35,500) | 262,500 | 10,000 |
| 070 | DEBT SERVICE | | 500 | 500 | 169,115 | 168,615 |
| 081 | SERVICES OF OTHER DEPTS | 3,028,035 | 2,675,212 | (352,823) | 2,747,848 | 72,636 |
| 095 | INTRA-FUND TRANSFERS OUT | 482,500 | 977,000 | 494,500 | 762,000 | (215,000) |
| ELU | TRANSFER ADJUSTMENTS-USES | (482,500) | (977,000) | (494,500) | (762,000) | 215,000 |
| SUB-TOTAL 2S WMF AAA | | 11,633,369 | 10,957,740 | (675,629) | 11,620,285 | 662,545 |
| SUB-TOTAL OPERATING | | 11,633,369 | 10,957,740 | (675,629) | 11,620,285 | 662,545 |

ANNUAL PROJECTS:**2S WMF AAP: WAR MEMORIAL-ANNUAL PROJECTS**

| | | | | | | |
|--------|----------------------------|---------|---------|--|---------|----------|
| FWM06F | WAR - FACILITY MAINTENANCE | 437,000 | 437,000 | | 412,000 | (25,000) |
|--------|----------------------------|---------|---------|--|---------|----------|

Department: WAR : WAR MEMORIAL

| 2012-2013 Original Budget | 2013-2014 Proposed Budget | 2013-2014 vs 2012-2013 | 2014-2015 Proposed Budget | 2014-2015 vs 2013-2014 |
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|
|---------------------------------|---------------------------------|---------------------------|---------------------------------|---------------------------|

Uses of Funds Detail Appropriation

ANNUAL PROJECTS:

2S WMF AAP: WAR MEMORIAL-ANNUAL PROJECTS

GWMS23 MISC FAC MAINT PROJECTS

SUB-TOTAL 2S WMF AAP

SUB-TOTAL ANNUAL PROJECTS

CONTINUING PROJECTS:

2S WMF ACP: WAR MEMORIAL-CONTINUING PROJECTS

CWM06R WAR MEMORIAL RENEWAL

SUB-TOTAL 2S WMF ACP

SUB-TOTAL CONTINUING PROJECTS

Total Uses of Funds

| | | | | |
|------------|------------|-----------|------------|-----------|
| 482,500 | | (482,500) | | |
| 482,500 | 437,000 | (45,500) | 412,000 | (25,000) |
| 482,500 | 437,000 | (45,500) | 412,000 | (25,000) |
| | | | | |
| | 540,000 | 540,000 | 350,000 | (190,000) |
| | 540,000 | 540,000 | 350,000 | (190,000) |
| | 540,000 | 540,000 | 350,000 | (190,000) |
| 12,115,869 | 15,934,740 | (181,129) | 12,382,285 | (217,545) |

DETAIL OF RESERVES

Detail of Contribution to Budgetary Reserves

BUDGETARY RESERVES

Unappropriated Designated Reserves - (require subsequent Board appropriation to spend)

| | FY 2013-14 | FY 2014-15 |
|--|---------------|---------------|
| GENERAL FUND - GENERAL RESERVE | \$ 22,908,000 | \$ 10,781,000 |
| RECREATION AND PARK - GENERAL RESERVE | \$ - | \$ 7,320 |
| RECREATION AND PARK - GARAGE REVENUE STABILIZATION | \$ 6,987,624 | \$ - |
| ASIAN ART MUSEUM - GENERAL RESERVE | \$ 3,723 | \$ 6,433 |
| GENERAL SERVICES AGENCY - GENERAL RESERVE | \$ - | \$ 781 |
| ASSESSOR/RECORDER - GENERAL RESERVE | \$ 12,974 | \$ 8,279 |
| BUILDING INSPECTION - GENERAL RESERVE | \$ - | \$ - |
| BUILDING INSPECTION - ONE-TIME EXPENDITURES | \$ 15,000,000 | \$ - |
| ENVIRONMENT - GENERAL RESERVE | \$ 794,974 | \$ 764,979 |
| GENERAL FUND - HEALTH CARE APPN | \$ 16,489,136 | \$ 21,229,044 |
| LIBRARY - GENERAL RESERVE | \$ - | \$ 1,886,634 |
| RECREATION AND PARK - GENERAL RESERVE | \$ 1,420,262 | \$ 1,541,937 |
| RETIREMENT SYSTEM - GENERAL RESERVE | \$ - | \$ - |
| GENERAL FUND - BUDGET STABILIZATION RESERVE | \$ 15,895,000 | \$ 14,377,000 |
| Subtotal - Unappropriated Designated Reserves | \$ 79,511,693 | \$ 50,603,407 |

Appropriated Reserves

| | | |
|--|---------------|---------------|
| GENERAL FUND - LITIGATION | \$ 11,000,000 | \$ 11,330,000 |
| GENERAL FUND - SALARIES AND BENEFITS | \$ 13,100,000 | \$ 13,500,000 |
| GENERAL FUND - TECHNICAL ADJUSTMENTS | \$ 2,500,000 | \$ 2,500,000 |
| CHILDREN AND FAMILIES COMMISSION - EARLY CHILDHOOD DEVELOPMENT | \$ 1,026,015 | \$ 1,201,222 |
| COMMUNITY IMPROVEMENT - AFFORDABLE HOUSING | \$ 9,300,000 | \$ - |
| COMMUNITY IMPROVEMENT - BOARD DISTRICT SERVICES | \$ - | \$ 4,200,000 |
| PUBLIC HEALTH - DEBT SERVICES | \$ - | \$ 2,112,498 |
| Subtotal - Designated Reserves | \$ 36,926,015 | \$ 34,843,720 |

Total Budgetary Reserves

| | | |
|--|----------------|---------------|
| | \$ 116,437,708 | \$ 85,447,127 |
|--|----------------|---------------|

APPROPRIATION RESERVES**Department Reserve Description & Follow-Up Action Required**

| | Total FY 2013-2014 Appropriation Reserve | Total FY 2014-2015 Appropriation Reserve | Releasing Authority |
|---|--|--|---------------------|
| ADM--General Services Agency - City Administrator - Spending plan | \$ 700,000 | | Mayor |
| ART--Arts Commission - Patricia's Green Rotating Art Project | \$ 20,000 | \$ 20,000 | Controller |
| DPH--Public Health - Pending sale of debt proceeds | | \$ 2,500,000 | Controller |
| DPH--Public Health - Pending sale of debt proceeds | | \$ 5,800,000 | Controller |
| DPH--Public Health - Pending sale of debt proceeds | | \$ 1,000,000 | Controller |
| DPH--Public Health - Pending receipt of revenue | | | Controller |
| DPH--Public Health - Pending sale of debt proceeds | \$ 19,000,000 | | Controller |
| DPW--Public Works - Pedestrian mid-block path | \$ 5,000,000 | \$ 25,000,000 | Controller |
| DPW--Public Works - Living Alleyway Community Challenge Program | - | \$ 573,000 | Controller |
| DPW--Public Works - Geneva Westbound sidewalk improvement | - | \$ 250,000 | Controller |
| ECN--Economic and Workforce Development - America's Cup | - | \$ 69,000 | Controller |
| ADM--General Services Agency - City Administrator - Community Opportunity Program | \$ 10,000,000 | | Controller |
| ADM--General Services Agency - City Administrator - Community Opportunity Grant | \$ 50,000 | \$ 180,000 | Controller |
| LIB--Library - Library Materials Rincon Hill | \$ 25,000 | \$ 200,000 | Controller |
| LIB--Library - Library Materials Eastern Neighborhoods | - | \$ 30,000 | Controller |
| CPC--City Planning - Development of Brady Block Park | \$ 51,700 | \$ 103,500 | Controller |
| REC--Recreation and Park - Guy Place Park | - | \$ 100,000 | Controller |
| REC--Recreation and Park - Hayward Park | \$ 500,000 | \$ 2,227,900 | Controller |
| REC--Recreation and Park - 17th and Folsom Park | - | \$ 50,000 | Controller |
| REC--Recreation and Park - SOMA Park Rehabilitation, South Park | \$ 300,000 | \$ 1,120,000 | Controller |
| REC--Recreation and Park - Rehabilitation to Parks, Eastern Neighborhoods | \$ 100,000 | | Controller |
| REC--Recreation and Park - Completion of Hilltop Trail to Bayview Hill Park | - | \$ 400,000 | Controller |
| SHF--Sheriff - MOU arbitration award | \$ 340,000 | \$ 275,000 | Controller |
| SHF--Sheriff - Receipt of debt reimbursement | \$ 750,000 | \$ 2,300,000 | Mayor |
| | | | Controller |
| | \$ 36,836,700 | \$ 42,198,400 | |

ADMINISTRATIVE PROVISIONS

SECTION 3. General Authority.

The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

SECTION 3.1 Two-Year Budget.

Pursuant to Board of Supervisors Resolution 464-11 establishing a fixed two-year budget for the Airport, Port, and Public Utilities Commission, Fiscal Year 2013-14 funds for those Departments appropriated in this ordinance shall be available for allotment by the Controller on July 1, 2014, unless such budgets are amended pursuant to the provisions of the Resolution. Fiscal Year 2013-14 funds appropriated to the Municipal Transportation Agency shall be available to that Agency on July 1, 2014 pursuant to the provisions of Charter Section 8A. The Controller is authorized to adjust the two year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

SECTION 4. Interim Budget Provisions.

All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Budget Analyst of the Board of Supervisors.

When the Budget Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of a financial committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget Committee of the Board of Supervisors recommends a budget that increases funding that was deleted in the Mayor's Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 4.1 Interim Budget – Positions.

No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year

but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has approved the reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or "tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor's Budget, the Controller and the Director of Human Resources shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 5. Transfers of Functions and Duties.

Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance transferring the duty or function. The Controller, Director of Human Resources and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

SECTION 5.1 Agencies Organized under One Department.

Where one or more departments or agencies are organized under a single appointing officer or department head, the component units can continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the Department of Public Health, and reappropriation of funds.

SECTION 5.2 Continuing Funds Appropriated.

In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Administrative and Municipal Codes.

SECTION 5.3 Multi-Year Revenues.

In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

SECTION 5.4 Contracting Funds.

All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

SECTION 5.5 Real Estate Services.

Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

SECTION 5.6 Collection Services.

In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to the provisions of Administrative Code Section 10.37 and 10.38, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

SECTION 5.7 Contract Amounts Based on Savings.

When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

SECTION 5.8 Collection and Legal Services.

In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

SECTION 6. Bond Interest and Redemption.

In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem, taxes shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

SECTION 7. Allotment Controls.

Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the said allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

SECTION 7.1 Prior Year Encumbrances.

The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

SECTION 7.2 Equipment Defined.

Funds for the purchase of items of equipment having a significant value of over \$5,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the Department of Administrative Services and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

SECTION 7.3 Enterprise Deficits.

Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year. Provided, however, that the Board of Supervisors, in the annual budget, may approve appropriating such amounts to fund the activities of the enterprise in the succeeding fiscal year.

SECTION 8. Expenditure Estimates.

Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

SECTION 8.1 State and Federal Funds.

The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Director of Human Resources is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Director of Human Resources shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

SECTION 8.2 State and Federal Funding Restorations.

If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Fund Reserve.

SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls

Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Fund Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

SECTION 9. Interdepartmental Services.

The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part.

Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Computer Store. Such fees are hereby appropriated for that purpose.

SECTION 10. Positions in the City Service.

Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

SECTION 10.1 Positions, Funds, Transfers for Specific Purposes.

Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the Director of Administrative Services, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the

transfer of funds must be made from funds currently available in departmental personal service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) The Controller is authorized to transfer funds into a Post Employment Retiree Health Benefit Trust Fund to offset a portion of the liability of retiree health costs for anticipated new hires. The calculation of the transfer will be based on 1% of the salary paid to expected hires over the fiscal year. The source of funds from non-General Fund supported departments may be transferred from any legally available source from these departments.

SECTION 10.2 Professional Services Contracts.

Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human

Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

SECTION 10.3 Surety Bond Fund Administration.

The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).

The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Director of Human Resources are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and premium pay requirements above the funding level established in the adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards. The Controller's Office shall report to the Budget and Finance Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City Departments and remaining Reserve balances, following the first quarter of FY 2009-10 and as part of the Controller's Six and Nine Month Budget Status Reports.

SECTION 10.5 MOUs to be Reflected in Department Budgets.

Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

SECTION 10.6 Funding Memoranda of Understanding (MOUs).

Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding or has not contested an arbitration award with recognized employee organizations and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such

transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

SECTION 10.7 Fringe Benefit Rate Adjustments.

Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required when contribution rates are adjusted during the fiscal year. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from authorized contribution rate changes during the fiscal year and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make such prepayments.

SECTION 10.8 Police Department Uniformed Positions.

Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Director of Human Resources are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

SECTION 10.9 Holidays, Special Provisions.

Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

SECTION 10.10 Litigation Reserve, Payments.

The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

SECTION 10.11 Changes in Health Services Eligibility.

Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

SECTION 10.12 Federal Stimulus Funds for COBRA Subsidies.

The Controller is authorized to appropriate and expend such funds as may be necessary to provide COBRA subsidies authorized by the American Recovery and Reinvestment Act (ARRA), retroactive to the effective date of the subsidies authorized by ARRA, and paid for through payroll tax offsets or other federal reimbursements.

SECTION 11. Funds Received for Special Purposes, Trust Funds.

The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created by either additional grants and bequests or under other conditions and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

SECTION 11.1 Special and Trust Funds Appropriated.

Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

SECTION 11.2 Insurance Recoveries.

Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

SECTION 11.3 Bond Premiums.

Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

SECTION 11.4 Ballot Arguments.

Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

SECTION 11.5 Tenant Overtime.

Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, in connection with such properties the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

SECTION 11.6 Refunds.

The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

SECTION 11.7 Arbitrage.

The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

SECTION 11.8 Damage Recoveries.

Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded construction project are appropriated to the department incurring costs of repairing

or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

SECTION 11.9 Purchasing Damage Recoveries.

That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

SECTION 11.10 Off-Street Parking Guarantees.

Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

SECTION 11.11 Hotel Tax – Special Situations.

The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

SECTION 11.12 Local Transportation Agency Fund.

Local transportation funds are hereby appropriated pursuant to the Government Code.

SECTION 11.13 Insurance.

The Controller is hereby authorized to transfer to the City Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

SECTION 11.14 Grants to Commission on Aging and Child Support Services.

The Commission on Aging and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions.

SECTION 11.15 FEMA, OES, Other Reimbursements.

Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and related aftershocks or other natural disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which

initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses.

SECTION 11.16 Interest on Grant Funds.

Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

SECTION 11.17 Treasurer – Banking Agreements.

Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and credit card processing to Departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to general fund Departments as necessary to support allocated charges.

SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).

Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.

The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation.

SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.

The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

SECTION 11.21 State Local Public Safety Fund.

Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in

meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

SECTION 11.22 Laguna Honda Employee Development Account.

The Controller is authorized and directed to set up special funds as may be required to receive employee, corporate and private donations made for the purpose of funding employee training and development. Donated funds for employee development will be automatically appropriated for such purpose, and shall be maintained in the City's financial systems.

SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings

Loan repayments and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures. Expenditures shall be subject to the conditions under which each such fund was established.

SECTION 12. Special Situations.

SECTION 12.1 Revolving Funds.

Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

SECTION 12.2 Interest Allocations.

Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

SECTION 12.3 Property Tax.

Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the San Francisco Redevelopment Agency and the Treasure Island Development Authority as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements, and as mandated by State law.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes.

SECTION 12.4 New Project Reserves.

Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

SECTION 12.5 Aid Payments.

Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

SECTION 12.6 Department of Public Health Transfer Payments.

To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs. Funds necessary to participate in such programs that require transfer payments are hereby appropriated.

SECTION 12.7 Municipal Transportation Agency.

Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

SECTION 12.8 Treasure Island Authority.

Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance.

SECTION 12.9 Hetch Hetchy Power Stabilization Fund.

Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the department's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

SECTION 12.10 Closure of Special Funds and Projects.

In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to close such funds, consistent with the budgetary and fiscal provisions of the Charter.

SECTION 12.11 Charter-Mandated Baseline Appropriations.

The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

SECTION 12.12 Parking Tax Allocation.

The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agencies that are greater than those already appropriated in the Annual Appropriation Ordinance.

SECTION 12.13 Former Redevelopment Agency Funds.

Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and Departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests Departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse Departments for such additional services, the Departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller, in consultation with the City Administrator's Office and Mayor's Office of Housing, may

increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

SECTION 13. Treasure Island Development Authority.

The budget for the Treasure Island Development Authority is subject to separate approval by resolution of the Board of Supervisors. Work performed by City departments for the Treasure Island Development Authority may also be reflected in the City's budget. Administrative support to the Treasure Island Development Authority shall be performed by the General Services Agency. The General Services Agency shall include required positions and operating costs in its annual budget, funded by the Treasure Island Development Authority.

SECTION 14. Departments.

The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Public Works, the Department of Telecommunication and Information Services, and the Department of Administrative Services

The City Administrator shall be considered one entity for budget purposes and for disbursement of funds. This budgetary structure does not affect the separate legal status of the departments placed within the entity: Administrative Services, Medical Examiner, Convention and Facilities Management, and Animal Care and Control. Each of these departments shall retain the duties and responsibilities of departments as provided in the Charter and the Administrative Code, including but not limited to appointing and contracting authority.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Aging and Adult Services ("DAAS"), under the Mayor, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Office on Aging, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments, unless reorganized under Charter Section 4.132. The Director of Human Resources and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Commission on Aging to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. The Commission on Aging shall remain the Area Agency on Aging. This coordination is not intended to diminish the authority of the Commission on Aging over matters under the jurisdiction of the Commission.

The Director of the Commission on Aging also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Commission on Aging over matters under the jurisdiction of the Commission.

SECTION 15. Travel Reimbursement and Cell Phone Stipends.

The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as he shall deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Director of Human Resources, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cell phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones

SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.

The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

SECTION 17. Airport Service Payment.

The moneys received from the Airport's revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airports Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airports Commission.

SECTION 18. Pooled Cash, Investments.

The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed there from at the rate of interest earned on the City Pooled Cash Fund. No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

SECTION 19. Matching Funds for Federal or State Programs.

Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

SECTION 20. Advance Funding of Bond Projects – City Departments.

Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County,

the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 21. Advance Funding of Projects – Transportation Authority.

Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of Part III of the Municipal Code of the City and County of San Francisco, the Controller is hereby authorized to make such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 22. Controller to Correct Clerical Errors.

The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in the Annual Budget as adopted by the Board of Supervisors. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

SECTION 23. Transfer of State Revenues.

The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

SECTION 24. Use of Permit Revenues from the Department of Building Inspection.

Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

SECTION 25. Board of Supervisors Official Advertising Charges.

The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

SECTION 26. Work Order Appropriations.

The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

SECTION 27. Fee Reserves and Deferrals.

The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts.

SECTION 28. Close-Out of Reserved Appropriations.

On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

SECTION 28.1. Reserves Placed on Expenditures by Controller.

Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.

Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

SECTION 30. Business Improvement Districts.

Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby appropriated for fiscal years 2013-14 and 2014-15 in the respective amounts actually received by the City and County in such fiscal year for each such district. Estimated amounts of those appropriations for the business improvement districts identified are summarized in the chart below for information only.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District assessment is levied on gross hotel room revenue, not real property, and is collected and distributed by the Tax Collector's Office.

| District/Resolution No./Special Assessment No. | FY 2012-13 | FY 2013-14 |
|--|--------------|--------------|
| Castro/Upper Market Community Benefit District, 582-05, 63 | \$408,091 | \$408,091 |
| Central Market Community Benefit District, 631-06, 66 | \$574,164 | \$574,164 |
| Civic Center Community Benefit District, 021-11, 31 | \$695,819 | \$695,819 |
| Fisherman's Wharf Community Benefit District, 540-05, 64 | \$600,215 | \$600,215 |
| Fisherman's Wharf Portside, 539-05, F-107 | \$198,000 | \$198,000 |
| Greater Union Square Business Improvement District, 550-10, 57 | \$3,025,830 | \$3,025,830 |
| Mission Miracle-2500 Block of Mission Street Business Improvement District, 473-10, 65 | \$85,002 | \$85,002 |
| Moscone Expansion Business Improvement District, 26-13 | \$19,332,000 | \$19,332,000 |
| Noe Valley Community Benefit District, 583-05, 61 | \$232,710 | \$232,710 |
| North of Market/Tenderloin Community Benefit District, 584-05, 62 | \$1,004,623 | \$1,004,623 |
| Ocean Avenue, 587-10, 73 | \$239,578 | \$239,578 |
| Tourism Improvement District, 504-08, 75 | \$27,490,000 | \$27,490,000 |
| Yerba Buena Community Benefit District, 330-08, 96 | \$2,346,649 | \$2,346,649 |

MUNICIPAL TRANSPORTATION AGENCY

FARES

San Francisco Municipal Transportation Agency (MTA)
Transit Fares
Fiscal Years 2012-13 & 2013-14

Fixed Route Transportation Fares

| Fare Category | Fiscal Year 2012-13 | Fiscal Year 2013-14 |
|---|-----------------------------|-----------------------------|
| | Amount | Proposed Amount |
| Adult Cash Fare | \$2.00 | \$2.00 |
| Discount Cash Fare (Senior and Disabled) | \$0.75 | \$0.75 |
| Youth Cash Fare | \$0.75 | \$0.75 |
| Adult Fast Pass with Ride on BART in SF | \$74.00 | \$76.00 |
| Adult Fast Pass Muni Only | \$64.00 | \$66.00 |
| Disabled/Youth/Senior Monthly Pass Muni Only | \$22.00 | \$23.00 |
| Disabled/Youth/Senior Monthly Pass with Ride on BART in SF | \$27.00 | \$28.00 |
| Lifeline (low income) Monthly Pass | \$32.00 | \$33.00 |
| Cable Car Cash | \$6.00 | \$6.00 |
| Cable Car All-Day Pass | \$14.00 | \$15.00 |
| One-Day Passport | \$14.00 | \$15.00 |
| Three-Day Passport | \$22.00 | \$23.00 |
| Seven-Day Passport | \$28.00 | \$29.00 |
| Tokens (Pack of 10) | \$20.00 | \$20.00 |
| Special Cable Car Fare for Seniors and Disabled from 9:00PM to 7:00AM | \$3.00 | \$3.00 |
| Peninsula Pass/Regional Transit Sticker | \$59.00 | \$61.00 |
| BART-to-Muni Transfer | \$1.75 each way with coupon | \$1.75 each way with coupon |
| Class Pass (monthly) | \$26.00 | \$27.00 |
| School Coupon Booklet | \$7.50 | \$7.50 |
| Candlestick Park Express and Special Event Service: Adult | \$12.00 | \$12.00 |
| Candlestick Park Express and Special Event Service: Senior/Disabled/Youth | \$10.00 | \$11.00 |
| Candlestick Park Express and Special Event Service: Adult/Senior/Disabled/Youth with valid pass or equivalent | \$8.00 | \$9.00 |

Paratransit Fares

| Mode | Fiscal Year 2012-13 | Fiscal Year 2013-14 |
|-----------|---------------------------------------|---------------------------------------|
| | Amount | Proposed Amount |
| SF Access | \$2.00 per trip | \$2.00 per trip |
| Group Van | \$2.00 per trip | \$2.00 per trip |
| Taxi | \$5.00 per \$30 worth of taxi service | \$5.00 per \$30 worth of taxi service |

**STATEMENT OF BOND REDEMPTION
AND INTEREST**

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Fiscal Years 2013-2014 and 2014-2015

Summary

| | FY 2013-2014 | | | FY 2014-2015 | | |
|--|-----------------------|-----------------------|-------------------------|-----------------------|-----------------------|-------------------------|
| | <u>Principal</u> | <u>Interest</u> | <u>Total</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
| GENERAL OBLIGATION | | | | | | |
| CITY AND COUNTY OF SAN FRANCISCO | \$ 162,394,486 | \$ 94,240,812 | \$ 256,635,298 | \$ 152,979,884 | \$ 93,693,684 | \$ 246,673,568 |
| SAN FRANCISCO COMMUNITY COLLEGE DISTRICT | 15,180,000 | 16,582,260 | 31,762,260 | 15,870,000 | 15,870,454 | 31,740,454 |
| SAN FRANCISCO UNIFIED SCHOOL DISTRICT | 34,230,000 | 30,241,431 | 64,471,431 | 35,485,000 | 29,028,646 | 64,513,646 |
| BAY AREA RAPID TRANSIT DISTRICT | 998,250 | 6,570,722 | 7,568,972 | 1,217,700 | 6,532,132 | 7,749,832 |
| SUB-TOTAL GENERAL OBLIGATIONS - FROM AD VALOREM PROPERTY TAXES | \$ 212,802,736 | \$ 147,636,225 | \$ 360,437,961 | \$ 205,552,584 | \$ 145,124,916 | \$ 350,677,500 |
| OTHER DEBT PAYMENTS - GOVERNMENTAL ACTIVITIES | | | | | | |
| FISCAL CHARGES | 58,095,425 | 42,194,526 | 100,289,951 | 63,352,504 | 39,260,413 | 102,612,917 |
| | - | 2,771,993 | 2,771,993 | - | 2,883,869 | 2,883,869 |
| SUB-TOTAL OTHER DEBTS- GOVERNMENTAL ACTIVITIES | \$ 58,095,425 | \$ 44,966,519 | \$ 103,061,944 | \$ 63,352,504 | \$ 42,144,282 | \$ 105,496,786 |
| PUBLIC SERVICE ENTERPRISE - REVENUE BONDS, CERTIFICATES OF PARTICIPATION AND LOANS DEBT SERVICE | | | | | | |
| | 280,212,881 | 396,684,481 | 676,897,362 | 289,872,476 | 411,780,700 | 701,653,176 |
| TOTAL DEBT PAYMENTS | \$ 551,111,042 | \$ 589,286,225 | \$ 1,140,397,267 | \$ 558,777,564 | \$ 599,049,898 | \$ 1,157,827,462 |

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2013-2014 and 2014-2015

| Bond Description | FY 2013-2014 | | FY 2014-2015 | |
|--|-----------------------|----------------------|-----------------------|----------------------|
| | Principal | Interest | Principal | Interest |
| GENERAL CITY | | | | |
| 1994 UMB Program - Seismic Safety, Series 2007A - Drawdown 1-7 | \$ 1,129,486 | \$ 1,281,267 | \$ 2,410,753 | \$ 1,225,869 |
| 2000 Branch Library Facilities Improvement, Series 2008A | 1,270,000 | 1,069,506 | 1,315,000 | 1,018,706 |
| 2008 Clean and Safe Neighborhood Parks, Series 2008B | 1,715,000 | 1,518,431 | 1,805,000 | 1,432,681 |
| 2008 Clean and Safe Neighborhood Parks, Series 2010B | 2,065,000 | 669,625 | 2,170,000 | 566,375 |
| 2008 Clean and Safe Neighborhood Parks, BAB Series 2010D ⁽¹⁾ | - | 1,956,703 | - | 1,956,703 |
| 2008 Clean and Safe Neighborhood Parks, Series 2012B | 2,260,000 | 2,092,426 | 2,350,000 | 2,002,026 |
| 2008 Clean and Safe Neighborhood Parks, Series 2013E (Estimate) | 130,000 | 281,138 | 255,000 | 513,900 |
| 2012 Clean and Safe Neighborhood Parks, Series 2013A (Estimate) | 23,720,000 | 2,234,922 | 31,300,000 | 1,792,000 |
| 2008 San Francisco General Hospital Improvement Series 2009A | 4,415,000 | 5,218,988 | 4,590,000 | 5,042,388 |
| 2008 San Francisco General Hospital Improvement, Series 2010A | 10,075,000 | 3,266,213 | 10,580,000 | 2,762,463 |
| 2008 San Francisco General Hospital Improvement, BAB Series 2010C ⁽¹⁾ | - | 9,540,977 | - | 9,540,977 |
| 2008 San Francisco General Hospital Improvement, Series 2012D | 26,800,000 | 9,769,750 | 6,625,000 | 8,429,750 |
| 2008 San Francisco General Hospital Improvement, Series 2013D (Estimate) | 3,195,000 | 6,788,545 | 6,125,000 | 12,405,600 |
| 2010 Earthquake Safety & Emergency Response Series 2010E | 1,945,000 | 3,653,250 | 2,040,000 | 3,556,000 |
| 2010 Earthquake Safety & Emergency Response Series 2012A | 5,300,000 | 6,188,400 | 5,510,000 | 5,976,400 |
| 2010 Earthquake Safety & Emergency Response Series 2012E | 1,595,000 | 1,698,950 | 1,275,000 | 1,619,200 |
| 2010 Earthquake Safety & Emergency Response Series 2013B (Estimate) | 4,960,000 | 1,251,819 | 6,750,000 | 1,170,250 |
| 2011 Road Repaving and Street Safety, S2012C | 2,310,000 | 2,141,750 | 2,405,000 | 2,049,350 |
| 2011 Road Repaving and Street Safety, S2013C (Estimate) | 8,520,000 | 5,897,881 | 12,560,000 | 5,810,550 |
| 2006 General Obligation Bond Refunding, Series 2006 R1 | 8,430,000 | 2,353,450 | 8,765,000 | 2,016,250 |
| 2006 General Obligation Bond Refunding, Series 2006 R2 | 4,650,000 | 1,108,695 | 4,785,000 | 943,620 |
| 2008 General Obligation Bond Refunding, Series 2008 R1 | 18,265,000 | 2,453,100 | 13,185,000 | 1,539,850 |
| 2008 General Obligation Bond Refunding, Series 2008 R2 | 3,415,000 | 1,202,738 | 4,920,000 | 1,031,988 |
| 2008 General Obligation Bond Refunding, Series 2008 R3 (Laguna Honda Hosp) ⁽²⁾ | - | 5,847,138 | - | 5,847,138 |
| 2011 General Obligation Bond Refunding, Series 2011 R1 ⁽³⁾ | 26,230,000 | 14,755,150 | 22,485,000 | 13,443,650 |
| TOTAL BEFORE ADJUSTMENT FOR NET BID PREMIUM, FEDERAL SUBSIDY, TOBACCO SETTLEMENT REVENUE & SB 1128 SINKING FUND | \$ 162,394,486 | \$ 94,240,812 | \$ 152,979,884 | \$ 93,693,684 |
| NET BID PREMIUM, FEDERAL SUBSIDY, TOBACCO SETTLEMENT REVENUE & SB 1128 REIMBURSEMENT | | | | |
| 2010 Earthquake Safety & Emergency Response Series 2012E | (1,595,000) | (1,698,950) | - | (265,024) |
| 2008 San Francisco General Hospital Improvement, BAB Series 2010C ⁽¹⁾ | - | (3,048,819) | - | (3,048,819) |
| 2008 Clean and Safe Neighborhood Parks, BAB Series 2010D ⁽¹⁾ | - | (625,264) | - | (625,264) |
| Tobacco Settlement Revenues and SB 1128 Reimbursement ⁽²⁾ | (9,140,000) | (11,446,288) | (9,515,000) | (10,989,288) |
| GENERAL CITY, NET OF FEDERAL SUBSIDY, TSR & SB 1128 SINKING FUND | \$ 151,659,486 | \$ 77,421,491 | \$ 143,464,884 | \$ 78,765,289 |
| OUTSIDE CITY ANNUAL BUDGET | | | | |
| SAN FRANCISCO COMMUNITY COLLEGE DISTRICT (SFCCD), PROP 39 | | | | |
| 2001 Community College District, 2002 Series A | \$ 1,335,000 | \$ 1,395,369 | \$ 2,730,369 | \$ 1,323,613 |
| 2001 Community College District, 2004 Series B | 5,120,000 | 3,378,106 | 8,498,106 | 3,122,106 |
| 2001 Community College District, 2006 Series C | 1,390,000 | 1,890,338 | 3,270,338 | 1,810,838 |
| 2005 Community College District, 2006 Series A | 2,660,000 | 3,574,678 | 6,234,678 | 3,488,278 |
| 2005 Community College District, 2007 Series B | 3,395,000 | 4,585,856 | 7,960,856 | 4,396,106 |
| 2005 Community College District, 2010 Series C | 1,280,000 | 290,613 | 1,570,613 | 252,213 |
| 2005 Community College District, 2010 Series D | - | 1,497,300 | - | 1,497,300 |
| TOTAL SF COMMUNITY COLLEGE DISTRICT | \$ 15,180,000 | \$ 16,582,260 | \$ 31,762,260 | \$ 15,870,454 |
| TOTAL | \$ 166,839,486 | \$ 93,963,751 | \$ 175,227,144 | \$ 89,566,138 |

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2013-2014 and 2014-2015

| <u>Bond Description</u> | <u>FY 2013-2014</u> | | <u>FY 2014-2015</u> | |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
| | <u>Principal</u> | <u>Interest</u> | <u>Principal</u> | <u>Interest</u> |
| SAN FRANCISCO UNIFIED SCHOOL DISTRICT (SFUSD) / PROP 39 | | | | |
| 2003 Unified School District, 2006 Series C | 3,990,000 | 3,171,744 | 4,145,000 | 3,012,144 |
| 2005 Unified School District, 2007 Series A | 4,100,000 | 3,381,550 | 4,305,000 | 3,176,550 |
| 2006 Unified School District, 2009 Series B | 8,260,000 | 5,461,413 | 8,640,000 | 5,131,013 |
| 2006 Unified School District, 2010 Series C (QSCBs) ⁽¹⁾ | - | 742,969 | - | 742,969 |
| 2006 Unified School District, 2010 Series D (BABs) ⁽¹⁾ | - | 4,150,420 | - | 4,150,420 |
| 2006 Unified School District, 2010 Series E | 6,695,000 | 4,016,850 | 7,000,000 | 3,710,750 |
| 2011 Unified School District, 2012 Series A | 3,790,000 | 4,994,850 | 3,980,000 | 4,805,350 |
| 2012 General Obligation Refunding Bonds | 7,395,000 | 4,321,635 | 7,415,000 | 4,298,450 |
| TOTAL SF UNIFIED SCHOOL DISTRICT BEFORE ADJUSTMENT FOR FEDERAL SUBSIDY | \$ 34,230,000 | \$ 30,241,431 | \$ 35,485,000 | \$ 29,028,646 |
| FEDERAL SUBSIDY AVAILABLE FOR DEBT SERVICE PAYMENT | | | | |
| 2006 Unified School District, 2010 Series C (QSCBs) ⁽¹⁾ | \$ - | \$ (641,073) | \$ - | \$ (641,073) |
| 2006 Unified School District, 2010 Series D (BABs) ⁽¹⁾ | - | (1,326,267) | - | (1,326,267) |
| SF UNIFIED SCHOOL DISTRICT, NET OF FEDERAL SUBSIDY | \$ 34,230,000 | \$ 28,274,091 | \$ 35,485,000 | \$ 27,061,306 |
| BAY AREA RAPID TRANSIT DISTRICT (BART) | | | | |
| 2004 BART Earthquake Safety Bonds 2005 Series A | \$ 334,950 | \$ 572,258 | \$ 346,500 | \$ 560,200 |
| 2004 BART Earthquake Safety Bonds 2007 Series B | 663,300 | 5,998,464 | 871,200 | 5,971,932 |
| SUB-TOTAL BART | \$ 998,250 | \$ 6,570,722 | \$ 1,217,700 | \$ 6,532,132 |
| SUB-TOTAL SFCCD, SFUSD AND BART | \$ 50,408,250 | \$ 53,384,413 | \$ 52,572,700 | \$ 51,431,232 |
| TOTAL GENERAL OBLIGATION - GENERAL CITY, SFCCD, SFUSD AND BART ⁽³⁾ | \$ 212,802,736 | \$ 147,635,225 | \$ 205,552,584 | \$ 145,124,916 |
| | | | | \$ 350,677,500 |

(1) Debt service will be offset in part by available federal subsidies of interest.

(2) Debt service will be offset by available tobacco settlement revenues and SB 1128 sinking fund. The offset assumes that SB 1128 reimbursement will be available to cover GOBs debt service with respect to Laguna Honda Hospital Series 2008-R3 and Laguna Honda Hospital Series 2005A & Series 2005I both refunded by 2011 GOB Refunding S 2011-R1.

(3) For AAO purpose, the totals are gross of federal subsidies, tobacco settlement revenues and SB 1128 reimbursements.

CERTIFICATES OF PARTICIPATION

TOTAL CERTIFICATES OF PARTICIPATION

Asphalt Plant Expansion Project
Fillmore Renaissance Center
Facade Improvement Revolving Loan Fund Program
Hunter's Point Clubhouse Project
San Francisco Marina-West Harbor Loan, (Estimate)

SAN FRANCISCO FINANCE CORP LEASE REVENUE BONDS (SFFC LRB)

LRB Series 2008A

TOTAL EQUIPMENT LRB

LRB Refinancing Series 2010-R1

LRB Series 2006

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Other Debt Service
Fiscal Years 2013-2014 and 2014-2015

| | FY 2013-2014 | | | | FY 2014-2015 | | | |
|--|----------------------|----------------------|-----------------------|----------------------|-----------------------|----------------------|-----------------------|-----------------------|
| | Principal | Interest | Total Debt | Other Fiscal Charges | Principal | Interest | Total Debt | Other Fiscal Charges |
| | | | Service | | | | Service | |
| MOSCONE CENTER EXPANSION PROJECT | | | | | | | | |
| LR Refunding Bonds Series 2008-1, 2 Prepayment fee | \$ 3,000,000 | \$ - | \$ 3,000,000 | \$ - | \$ 3,000,000 | \$ - | \$ 3,000,000 | \$ - |
| LR Refunding Bonds Series 2008-1, 2 | 4,800,000 | 3,916,738 | 8,716,738 | 1,141,099 | 5,000,000 | 3,656,900 | 8,656,900 | 1,070,147 |
| TOTAL MOSCONE CENTER EXPANSION PROJECT LRB | \$ 7,800,000 | \$ 3,916,738 | \$ 11,716,738 | \$ 1,141,099 | \$ 8,000,000 | \$ 3,656,900 | \$ 11,656,900 | \$ 1,070,147 |
| LIBRARY PRESERVATION FUND | | | | | | | | |
| LRB Series 2009A | \$ 910,000 | \$ 1,558,210 | \$ 2,468,210 | \$ 51,070 | \$ 940,000 | \$ 1,528,635 | \$ 2,468,635 | \$ 51,070 |
| TOTAL LIBRARY PRESERVATION FUND | \$ 910,000 | \$ 1,558,210 | \$ 2,468,210 | \$ 51,070 | \$ 940,000 | \$ 1,528,635 | \$ 2,468,635 | \$ 51,070 |
| CAPITAL LEASE | | | | | | | | |
| DTIS/Reproduction-Oce' Printer | \$ 25,565 | \$ 733 | \$ 30,298 | \$ - | \$ 30,298 | \$ - | \$ - | \$ - |
| DTIS/Reproduction IBM Mainframe | 333,607 | 8,006 | 341,613 | - | 341,613 | - | - | - |
| Proposed DPW-Overhead Equipment- GSMART, (Estimate) | 200,473 | 1,411 | 201,884 | - | 201,884 | 478 | 152,092 | - |
| Moscone Convention Center through SFRDA LRB Series 1992 | 1,425,751 | 5,279,249 | 6,705,000 | 5,000 | 6,710,000 | - | - | - |
| Moscone Convention Center through SFRDA LRB Series 1994 (Land Lease) | 681,675 | 188,325 | 870,000 | - | 870,000 | 154,241 | 870,000 | - |
| TOTAL CAPITAL LEASE | \$ 2,671,271 | \$ 5,477,724 | \$ 8,148,995 | \$ 5,000 | \$ 8,153,995 | \$ 154,719 | \$ 1,022,092 | \$ - |
| TOTAL OTHER DEBT SERVICE | \$ 58,095,425 | \$ 42,194,526 | \$ 100,289,951 | \$ 2,771,993 | \$ 103,061,944 | \$ 39,260,413 | \$ 102,612,917 | \$ 2,863,869 |
| | | | | | | | | \$ 105,496,786 |

(4) A portion of all debt service payment is payable from non-general fund revenue.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

| | FY 2013-2014 | | | FY 2014-2015 | | |
|---|---------------------|---------------------|----------------------|---------------------|---------------------|----------------------|
| | Principal | Interest | Total | Principal | Interest | Total |
| HETCH HETCHY WATER & POWER ENTERPRISE | | | | | | |
| 2008 Clean Renewable Energy Bonds | \$ 421,667 | \$ - | \$ 421,667 | \$ 421,667 | \$ - | \$ 421,667 |
| 2011 Qualified Energy Conservation Bonds | 498,673 | 366,085 | 864,758 | 498,673 | 366,085 | 864,758 |
| 2012 New Clean Renewable Energy Bonds | 388,037 | 301,424 | 689,461 | 388,037 | 301,424 | 689,461 |
| 2013 Power Bonds (Estimate) | 334,370 | 738,000 | 1,072,370 | 334,370 | 738,000 | 1,072,370 |
| COP 525 Golden Gate Office Space, Series 2009 C | 277,031 | 158,442 | 435,473 | 277,031 | 158,442 | 435,473 |
| COP 525 Golden Gate Office Space, Series 2009 D | - | 812,476 | 812,476 | - | 812,476 | 812,476 |
| TOTAL HETCH HETCHY WATER & POWER ENTERPRISE | \$ 1,919,778 | \$ 2,376,427 | \$ 4,296,205 | \$ 1,919,778 | \$ 2,376,427 | \$ 4,296,205 |
| LAGUNA HONDA HOSPITAL ^(B) | | | | | | |
| COP Multiple Capital Improvement Projects Series 2009A | \$ 5,360,000 | \$ 7,392,474 | \$ 12,752,474 | \$ 5,600,000 | \$ 7,149,474 | \$ 12,749,474 |
| Other Fiscal Charges | - | 207,165 | 207,165 | - | 207,165 | 207,165 |
| Total Before Reimbursement Offset | \$ 5,360,000 | \$ 7,599,639 | \$ 12,959,639 | \$ 5,600,000 | \$ 7,356,639 | \$ 12,956,639 |
| SB 1128 Reimbursement offset | (4,435,862) | (6,117,910) | (10,553,772) | (4,634,483) | (5,916,806) | (10,551,289) |
| TOTAL LAGUNA HONDA HOSPITAL | \$ 924,138 | \$ 1,481,729 | \$ 2,405,867 | \$ 965,517 | \$ 1,439,833 | \$ 2,405,350 |
| SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY ^(B) | | | | | | |
| SFMTA 2012 Series A Revenue Bonds | \$ 3,315,000 | \$ 1,575,600 | \$ 4,890,600 | \$ 3,415,000 | \$ 1,463,767 | \$ 4,878,767 |
| SFMTA 2012 Series B Revenue Bonds | - | 1,235,081 | 1,235,081 | - | 1,235,081 | 1,235,081 |
| SFMTA 2013 Series Revenue Bond (Estimate) | - | 4,864,319 | 4,864,319 | - | 4,876,152 | 4,876,152 |
| SFMTA Commercial Paper Fees & Interest | - | 1,000,000 | 1,000,000 | - | 1,000,000 | 1,000,000 |
| SFMTA - Bonds & Commercial Papers | \$ 3,315,000 | \$ 8,675,000 | \$ 11,990,000 | \$ 3,415,000 | \$ 8,575,000 | \$ 11,990,000 |
| Trustees and Arbitrage Rebate Computation & Other Fees | 10,000 | - | 10,000 | 10,000 | - | 10,000 |
| TOTAL MUNICIPAL TRANSPORTATION AGENCY | \$ 3,325,000 | \$ 8,675,000 | \$ 12,000,000 | \$ 3,425,000 | \$ 8,575,000 | \$ 12,000,000 |
| PORT OF SAN FRANCISCO | | | | | | |
| Hyde Street Harbor Loan | \$ 114,599 | \$ 117,161 | \$ 231,760 | \$ 119,756 | \$ 112,004 | \$ 231,760 |
| SFPUC Loan | 262,724 | 12,037 | 274,761 | 139,160 | 5,569 | 144,729 |
| Total Port of San Francisco - Loans | \$ 377,323 | \$ 129,198 | \$ 506,521 | \$ 258,916 | \$ 117,573 | \$ 376,489 |
| Revenue Bonds, Series 2010A/B | \$ 725,000 | \$ 2,121,711 | \$ 2,846,711 | \$ 755,000 | \$ 2,088,361 | \$ 2,843,361 |
| Certificates of Participation, New \$38.46 Million Issue | 1,565,000 | 974,155 | 2,539,155 | 1,135,000 | 1,764,245 | 2,899,245 |
| Servicing cost of the new COP | 38,960 | - | 38,960 | 37,395 | - | 37,395 |
| Port Revenue Bonds, New \$24.27 Million Issue | - | 520,495 | 520,495 | 412,113 | 1,032,150 | 1,444,263 |
| Total Port of San Francisco - Bonds | \$ 2,328,960 | \$ 3,616,361 | \$ 5,945,321 | \$ 2,339,508 | \$ 4,884,756 | \$ 7,224,264 |
| TOTAL PORT OF SAN FRANCISCO | \$ 2,706,283 | \$ 3,745,559 | \$ 6,451,842 | \$ 2,598,424 | \$ 5,002,329 | \$ 7,600,753 |
| SAN FRANCISCO GENERAL HOSPITAL | | | | | | |
| Capital Lease Emergency Back-up Generators | \$ 1,195,667 | \$ 1,142,164 | \$ 2,337,831 | \$ 1,262,948 | \$ 1,074,863 | \$ 2,337,831 |
| Insurance, Trustees and Arbitrage Rebate Computation Fees | - | 61,536 | 61,536 | - | 57,747 | 57,747 |
| TOTAL SAN FRANCISCO GENERAL HOSPITAL | \$ 1,195,667 | \$ 1,203,700 | \$ 2,399,367 | \$ 1,262,948 | \$ 1,132,630 | \$ 2,395,578 |

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

| | FY 2013-2014 | | FY 2014-2015 | | | |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| | Principal | Interest | Total | Principal | Interest | Total |
| SAN FRANCISCO INTERNATIONAL AIRPORT | | | | | | |
| 2003 Airport 2nd Series Revenue Refunding Bonds Issue 29 | 10,417,500 | 888,279 | 11,305,779 | 7,629,167 | 449,203 | 8,078,370 |
| 2004 Airport 2nd Series Revenue Refunding Bonds Issue 31F | 18,167,500 | 2,865,748 | 21,033,248 | 19,068,333 | 2,016,307 | 21,084,640 |
| 2007 Airport 2nd Series Revenue Refunding Issue 32F/G/H | 10,667,500 | 20,598,108 | 31,265,608 | 23,368,334 | 20,069,733 | 43,458,067 |
| 2008 Airport 2nd Series Revenue Refunding Issue 34C/D/E/F | 31,052,500 | 18,588,017 | 49,640,517 | 14,007,500 | 17,146,983 | 31,154,483 |
| 2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 36 | - | 5,456,566 | 5,456,566 | - | 6,222,128 | 6,222,128 |
| 2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 37 | 402,500 | 2,773,777 | 3,176,277 | 417,500 | 3,148,983 | 3,566,483 |
| 2009 Airport 2nd Series Revenue Refunding Bonds Series 2009A/B | - | 8,575,000 | 8,575,000 | - | 8,575,000 | 8,575,000 |
| 2009 Airport 2nd Series Revenue Refunding Bonds Series 2009C | 12,554,167 | 5,450,483 | 18,004,650 | 23,965,833 | 4,842,775 | 28,808,608 |
| 2009 Airport 2nd Series Revenue Refunding Bonds Series 2009D | 382,500 | 2,840,933 | 3,223,433 | 397,500 | 2,833,283 | 3,230,783 |
| 2009 Airport 2nd Series Revenue Bonds Series 2009E | - | 27,062,138 | 27,062,138 | - | 27,062,138 | 27,062,138 |
| 2010 Airport 2nd Series Variable Rate Revenue Refunding Bonds Series 2010A | 755,000 | 6,664,545 | 7,419,545 | 786,667 | 7,573,412 | 8,360,079 |
| 2010 Airport 2nd Series Revenue Refunding Bonds Series 2010C | 21,039,167 | 16,790,067 | 37,829,234 | 39,695,833 | 15,746,859 | 55,442,692 |
| 2010 Airport 2nd Series Revenue Refunding Bonds Series 2010D | 5,471,667 | 4,313,569 | 9,785,236 | 10,320,000 | 4,116,819 | 14,436,819 |
| 2010 Airport 2nd Series Revenue Refunding Bonds Series 2010E | 24,033,333 | 713,309 | 24,746,642 | - | - | - |
| 2010 Airport 2nd Series Revenue Bonds Series 2010F/G | - | 6,423,000 | 6,423,000 | - | 6,423,000 | 6,423,000 |
| 2011 Airport 2nd Series Revenue Refunding Bonds Series 2011A/B | 17,861,667 | 5,841,029 | 23,702,696 | 17,968,333 | 5,039,571 | 23,007,904 |
| 2011 Airport 2nd Series Revenue Refunding Bonds Series 2011C/D/E | 7,315,833 | 16,123,165 | 23,438,998 | 13,974,167 | 15,962,007 | 29,936,174 |
| 2011 Airport 2nd Series Revenue Refunding Bonds Series 2011F/G/H | 4,805,000 | 15,010,826 | 19,815,826 | 4,828,333 | 14,938,277 | 19,766,610 |
| 2012 Airport 2nd Series Revenue Refunding Bonds Series 2012A/B | 133,333 | 15,759,833 | 15,893,166 | - | 15,756,500 | 15,756,500 |
| 2012 Airport 2nd Series Revenue Refunding Bonds Series 2012 (TBD) | - | 2,272,850 | 2,272,850 | - | 17,046,375 | 17,046,375 |
| 2012 Airport 2nd Series Revenue Refunding Bonds Series 2014 (TBD) | - | - | - | - | 2,740,142 | 2,740,142 |
| Swap Payments | 4,654,706 | - | 4,654,706 | 2,380,891 | - | 2,380,891 |
| Commercial Paper Interest | 6,602,208 | - | 6,602,208 | 6,640,861 | - | 6,640,861 |
| Standby Letter of Credit Fees | 6,258,896 | - | 6,258,896 | 6,685,463 | - | 6,685,463 |
| Remarketing Fees | 402,632 | - | 402,632 | 401,688 | - | 401,688 |
| Total Before interest income offset | \$ 182,977,609 | \$ 185,011,242 | \$ 367,988,851 | \$ 192,536,403 | \$ 197,729,495 | \$ 390,265,898 |
| Interest income offset | - | (1,883,995) | (1,883,995) | - | (549,833) | (549,833) |
| TOTAL SAN FRANCISCO INTERNATIONAL AIRPORT | \$ 182,977,609 | \$ 183,127,247 | \$ 366,104,856 | \$ 192,536,403 | \$ 197,179,662 | \$ 389,716,065 |
| WASTEWATER ENTERPRISE | | | | | | |
| 2003 Wastewater Revenue Refunding Bonds, Series A | \$ 24,395,000 | \$ 8,754,025 | \$ 33,149,025 | \$ 24,395,000 | \$ 8,754,025 | \$ 33,149,025 |
| 2010 Wastewater Revenue Bonds, Series A/B | - | 12,832,091 | 12,832,091 | - | 12,832,091 | 12,832,091 |
| 2012 Wastewater Revenue Bonds / Notes (Estimate) | 1,374,667 | 5,291,849 | 6,666,516 | 1,374,667 | 5,291,849 | 6,666,516 |
| Total Revenue Bonds | \$ 25,769,667 | \$ 26,877,965 | \$ 52,647,632 | \$ 25,769,667 | \$ 26,877,965 | \$ 52,647,632 |
| COP 525 Golden Gate Office Space, Series 2009 C | 538,063 | 307,734 | 845,797 | 538,063 | 307,734 | 845,797 |
| COP 525 Golden Gate Office Space, Series 2009 D | - | 1,578,028 | 1,578,028 | - | 1,578,028 | 1,578,028 |
| State of California - Revolving Fund Loan | 8,192,094 | 848,368 | 9,040,462 | 8,192,094 | 848,368 | 9,040,462 |
| TOTAL WASTEWATER ENTERPRISE | \$ 34,499,824 | \$ 29,612,095 | \$ 64,111,919 | \$ 34,499,824 | \$ 29,612,095 | \$ 64,111,919 |

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

| | FY 2013-2014 | | | FY 2014-2015 | | |
|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | Principal | Interest | Total | Principal | Interest | Total |
| WATER ENTERPRISE | | | | | | |
| 2001 Water Revenue Bonds, Series A | \$ - | \$ 1,280,000 | \$ 1,280,000 | \$ - | \$ 1,280,000 | \$ 1,280,000 |
| 2002 Water Revenue Bonds, Series A | 1,326,667 | 3,533,067 | 4,859,734 | 1,326,667 | 3,533,067 | 4,859,734 |
| 2002 Water Revenue Bonds, Series B | 7,903,333 | 951,333 | 8,854,666 | 7,903,333 | 951,333 | 8,854,666 |
| 2006 Water Revenue Bonds, Series A | 10,688,333 | 21,491,738 | 32,180,071 | 10,688,333 | 21,491,738 | 32,180,071 |
| 2006 Water Revenue Bonds, Series B | 3,951,667 | 3,822,313 | 7,773,980 | 3,951,667 | 3,822,313 | 7,773,980 |
| 2006 Water Revenue Bonds, Series C | 2,886,667 | 1,406,973 | 4,293,640 | 2,886,667 | 1,406,973 | 4,293,640 |
| 2009 Water Revenue Bonds, Series A | 7,376,667 | 19,629,704 | 27,006,371 | 7,376,667 | 19,629,704 | 27,006,371 |
| 2009 Water Revenue Bonds, Series B | 7,441,667 | 19,426,650 | 26,868,317 | 7,441,667 | 19,426,650 | 26,868,317 |
| 2010 Water Revenue Bonds, Series A | 1,943,333 | 2,557,663 | 4,500,996 | 1,943,333 | 2,557,663 | 4,500,996 |
| 2010 Water Revenue Bonds, Series B | - | 23,856,630 | 23,856,630 | - | 23,856,630 | 23,856,630 |
| 2010 Water Revenue Bonds, Series C | 3,391,667 | 436,583 | 3,828,250 | 3,391,667 | 436,583 | 3,828,250 |
| 2010 Water Revenue Bonds, Series D | - | 4,869,250 | 4,869,250 | - | 4,869,250 | 4,869,250 |
| 2010 Water Revenue Bonds, Series E | - | 20,060,998 | 20,060,998 | - | 20,060,998 | 20,060,998 |
| 2010 Water Revenue Bonds, Series F | - | 4,731,208 | 4,731,208 | - | 4,731,208 | 4,731,208 |
| 2010 Water Revenue Bonds, Series G | - | 16,885,278 | 16,885,278 | - | 16,885,278 | 16,885,278 |
| 2011 Water Revenue Bonds, Series A | - | 4,601,866 | 4,601,866 | - | 4,601,866 | 4,601,866 |
| 2011 Water Revenue Bonds, Series B | - | 1,375,800 | 1,375,800 | - | 1,375,800 | 1,375,800 |
| 2011 Water Revenue Bonds, Series C | 433,333 | 1,560,050 | 1,993,383 | 433,333 | 1,560,050 | 1,993,383 |
| 2011 Water Revenue Bonds, Series D | 2,696,667 | 2,657,600 | 5,354,267 | 2,696,667 | 2,657,600 | 5,354,267 |
| 2012 Water Revenue Bonds, Series B (Estimate) | 582,675 | 3,761,134 | 4,343,809 | 582,675 | 3,761,134 | 4,343,809 |
| 2012 Water Revenue Bonds, Series C (Estimate) | - | 435,095 | 435,095 | - | 435,095 | 435,095 |
| Water Revenue Bonds | \$ 50,622,676 | \$ 159,330,933 | \$ 209,953,609 | \$ 50,622,676 | \$ 159,330,933 | \$ 209,953,609 |
| COP 525 Golden Gate Office Space, Series 2009 C | 2,034,906 | 1,163,824 | 3,198,730 | 2,034,906 | 1,163,824 | 3,198,730 |
| COP 525 Golden Gate Office Space, Series 2009 D BAB | - | 5,967,967 | 5,967,967 | - | 5,967,967 | 5,967,967 |
| Trustee and Arbitrage Computation Fee | 3,500 | - | 3,500 | 3,500 | - | 3,500 |
| COP 525 Golden Gate Office Space, Series 2009D BAB, | - | - | - | - | - | - |
| Trustee and Arbitrage Computation Fee | 3,500 | - | 3,500 | 3,500 | - | 3,500 |
| TOTAL WATER ENTERPRISE | \$ 52,664,582 | \$ 166,462,724 | \$ 219,127,306 | \$ 52,664,582 | \$ 166,462,724 | \$ 219,127,306 |
| TOTAL PUBLIC SERVICE ENTERPRISES | \$ 280,212,881 | \$ 398,664,481 | \$ 676,897,362 | \$ 289,872,476 | \$ 411,780,700 | \$ 701,653,176 |

(5) Debt service related to construction cost of Laguna Honda Hospital is offset by SB 1128 sinking fund. The information for FY 2014-2015 assumes that SB 1128 reimbursement will be available to partially cover the Multiple Capital Improvement Projects (LHH) S 2009A debt service.

(6) SFMTA's 2013 Series Revenue Bonds and Commercial Papers have not yet been issued and are currently under review and pending approval by the Board of Supervisors. SFMTA's approved debt service budget for fiscal year 2013-2014 is \$12 million.

130563
Mayor's 2013–2014 & 2014–2015

PROPOSED BUDGET

Mayor Edwin M. Lee

CITY AND COUNTY OF SAN FRANCISCO • CALIFORNIA

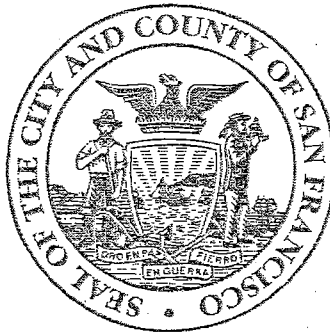
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CITY AND COUNTY OF
SAN FRANCISCO, CALIFORNIA

MAYOR'S 2013-2014 & 2014-2015

PROPOSED BUDGET

Mayor Edwin M. Lee



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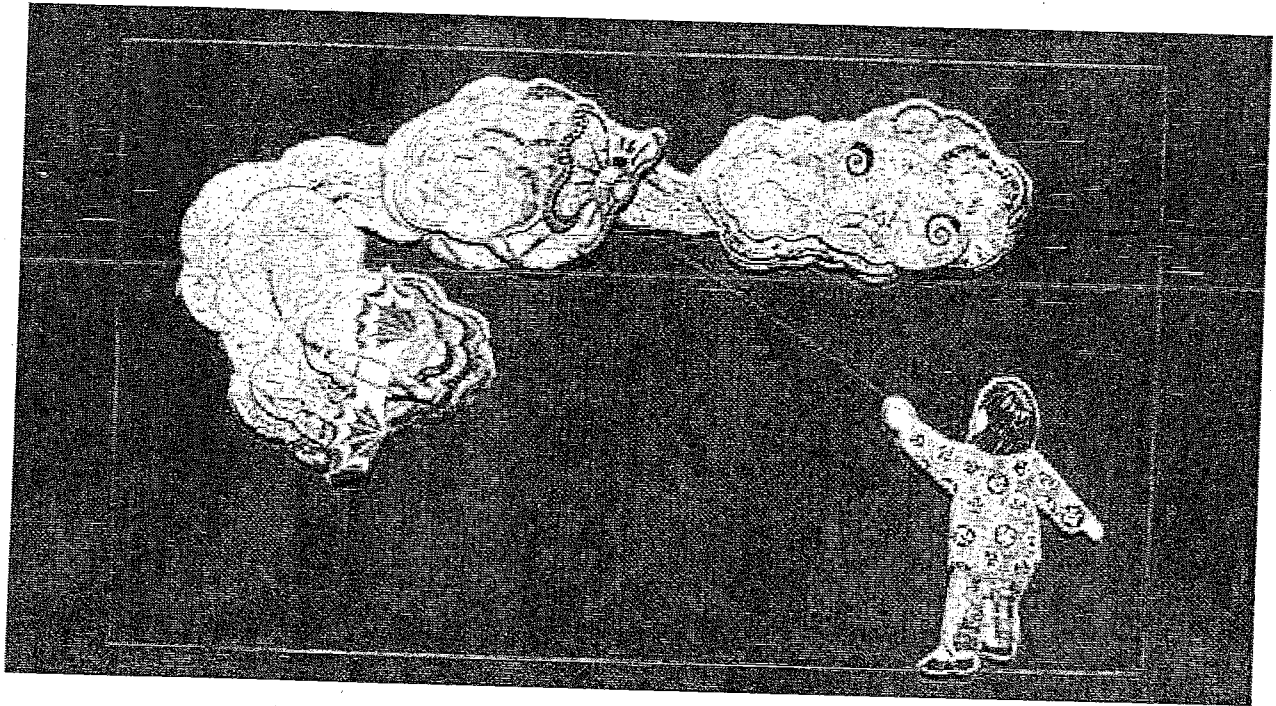
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Active Memory, 2012

By Shan Shan Sheng

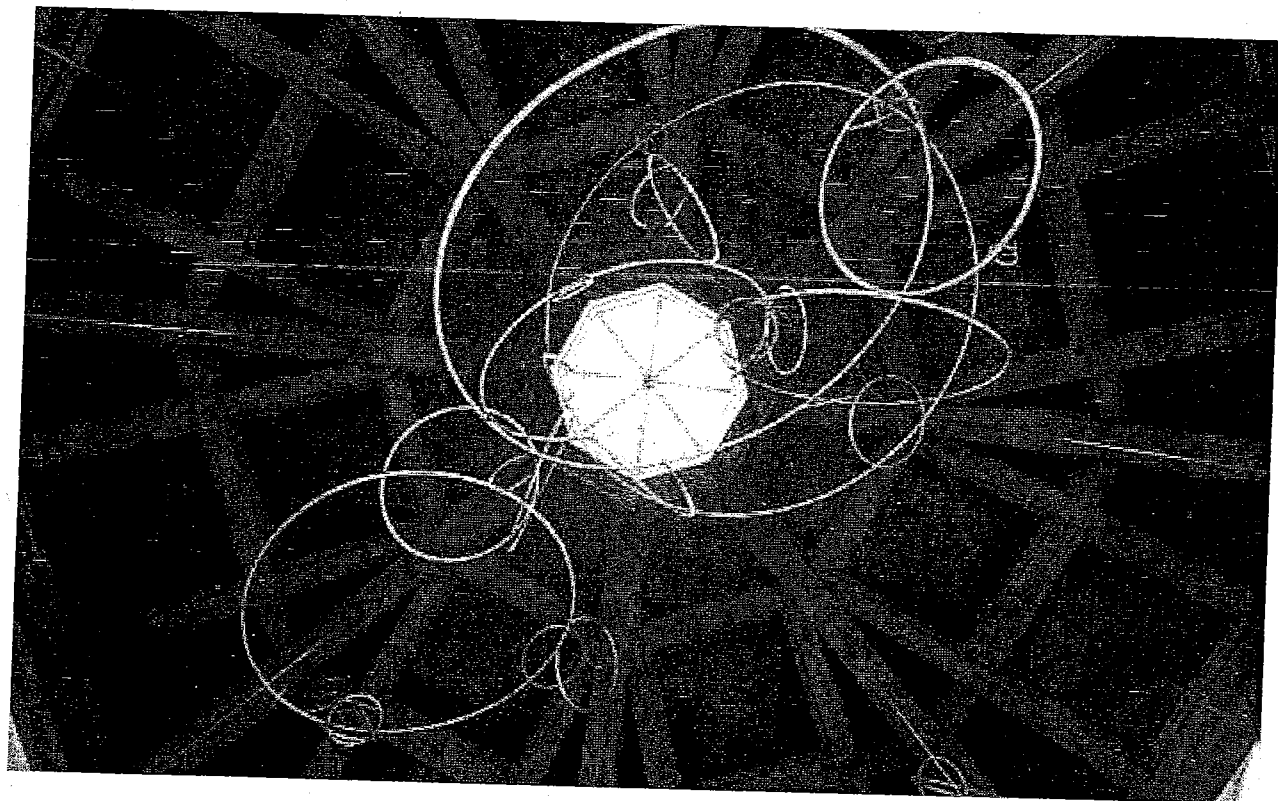
District 3, Betty Ann Ong Chinese Recreation Center

For the Center's entrance lobby, Chinese-born Shan Shan Sheng created a suspension sculpture that uses language to speak to the unique Chinese American experience in San Francisco and the California landscape. *Active Memory* is a cascade of red Chinese calligraphy that showers visitors upon entry. The artist handmade the glass characters to look handwritten. The sculpture's form, vertical flows of narrative, was inspired by traditional Chinese landscape paintings, which are often inscribed with poems.

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EXECUTIVE SUMMARY



Full Circles, 2011

By Mark Grieve and Ilana Spector

District 10, Visitation Valley Branch Library

Full Circles is a dynamic constellation of interlocking steel hoops embellished with recycled bicycle gears, located in the Visitation Valley Branch Library. According to the artists, the artwork is intended to evoke a "universe of possibilities" and communicate to "all walks of life".

MAYOR'S LETTER

Mayor's Letter

May 31, 2013

It is with great pride that I present the Proposed Budget for the City and County of San Francisco for Fiscal Years 2013-14 and 2014-15. This year's budget reflects a lot of hard work between city government and the people we serve. We've met in every district of the City, worked with our elected city family, and with hundreds of community leaders and providers who help us deliver services to the people of San Francisco. It's because of this consensus approach that I am proud to propose a responsible and balanced two-year budget that reflects the core values that we share in San Francisco - values of fiscal responsibility, social responsibility and investing in our City's future.

When we began this year's budget, we began like many years before: trying to reduce significant budget shortfalls. In late 2012 when I issued my budget instructions to department heads, our projected General Fund deficit was \$129.1 million for Fiscal Year (FY) 2013-14 and \$263.2 million for FY 2014-15. Although these deficits posed a challenge, they were lower than the deficits I faced in my first two years in office because we have pursued policies to control costs, grow our economy, create jobs and stabilize our fiscal health. This year I am proposing a budget that protects our social safety net, increases public safety, and invests in our City's infrastructure at unprecedented levels. It is also a budget that significantly grows our City's reserves.

The past few years have not been easy. We've made tough, but necessary choices on everything from escalating pension and health care costs to reforming our unfair, job-punishing business tax. We've also added a healthy dose of fiscal discipline with two-year budgeting, five-year financial planning, and a Ten-Year Capital Plan to get us to this point.

These tough choices have paid off. I am delivering this budget as San Francisco's economy is recovering, growing, and moving in the right direction. San Franciscans are getting back to work: our unemployment rate has dropped from 9.6 percent in January 2011 to 5.4 percent last month. Our credit rating has been upgraded by bond rating agencies in the last year, making our tax dollars go further when we deliver capital projects and giving our city even more investor confidence. And, by the end



of this two-year budget, the City's reserves will be at 4 percent of the total General Fund budget - an important element of our City's overall fiscal health.

Investing in Community Safety

It is essential that we live in a safe city; this budget includes funding to make San Francisco an even safer city. We developed a six-year Police and Fire Staffing Plan to train the next generation of San Francisco first responders. Over the next two years, San Francisco will hire 300 new, sworn police officers with 6 new academy classes. And, we will add 120 firefighters with 3 new fire academy classes.

Being a safe City also means investing in a social safety net to ensure support for our most vulnerable residents. One thing we agreed on early was that in a time of state and federal cuts, protecting our social safety net is more important than ever. I have rejected all proposed year one mental health and substance abuse reductions from the Public Health Department and I have restored \$4 million in federal cuts to programs serving people living with HIV & AIDS. On our streets, there are still too many individuals and families without a place to call home. That's why we are extending a dedicated emergency family shelter to provide year-round services, adding 25

more units of family supportive housing, and supporting a new approach to housing transitional age youth, which connects these young people to work. We will also continue our efforts to be a healthier City. The Affordable Care Act will extend health insurance to 35,000 San Franciscans, and I have tasked our Department of Public Health and the Human Services Agency to implement the Affordable Care Act.

Investing in San Francisco's Infrastructure and Economy

This budget includes \$445.2 million in capital investments which will support approximately 4,000 construction and related industry jobs over the next two years. My proposed budget also includes historic levels of General Fund support for smart capital investments: \$71.8 million in year one and \$105.3 million in year two, which represents funding at 92 percent of the Capital Plan recommended levels. My budget will fully fund the City's street repaving program to improve streets and sidewalks, and continue construction and planning on critical projects such as the Water and Sewer System Improvement Programs, our new General Hospital, the Bayview Opera House, improvements to MUNI, and—thanks to the \$195 million dollar voter-approved parks bond—we will invest in our parks and open spaces.

It is extremely important to me that as a government we set our innovative citizens up for success. Job growth in San Francisco is outpacing the rest of the state and nation; with 35 construction cranes across our skyline, you can visibly see public and private construction jobs being created - in fact 223,000 jobs will be created over the next ten years! I believe that small businesses are the heart and soul of our economy. My proposed budget includes funding for an online Business Portal to cut through bureaucratic red tape and make starting and operating a business in San Francisco easier. My budget also continues my Invest in Neighborhoods Initiative that is creating customized plans in 25 neighborhood commercial districts, and providing a Job Squad that brings City Hall to our neighborhood businesses. Further, because San Francisco is truly a global city, over the next two years we will continue to build on the success

of ChinaSF and expand our outreach to Latin American and Asian markets - not just attract businesses to locate here, but to introduce SF Made products to these growing markets.

I am especially proud of our City for coming together to ensure the success of our citizens around the Housing Trust Fund. Last year, together with the support of the voters, we passed a \$1.5 billion stream of funding over the next 30 years for affordable housing and assistance for first-time home buyers. Over the next two years we have budgeted \$42.8 million for new affordable housing developments; funds to help first time home owners and first responders with down payment assistance, and funds to preserve and stabilize existing housing. Every public dollar for new affordable housing developments is leveraged with two private dollars. All of these investments are needed to protect the housing stock in our City and make sure San Francisco can be affordable, and we are doing it smartly, with some of the strongest tenant protections in place.

While the worst of the economic crisis may be behind us, we cannot deviate from our commitment to fiscal responsibility and reform. We will continue to invest in our neighborhoods, in our infrastructure, and, most importantly, in our people.

The City Charter requires the Mayor to submit a balanced budget proposal on June 1. However, I view this submission as a first step in a process. I am proud of what we've accomplished in this budget submission, and I look forward to continuing to work with the Board of Supervisors to develop the best budget possible for the City and County of San Francisco.

Sincerely,



Edwin M. Lee
Mayor

EXECUTIVE SUMMARY

SAN FRANCISCO'S BUDGET

The budget for the City and County of San Francisco (the City) for Fiscal Year (FY) 2013-14 and FY 2014-15 is \$7.9 billion and \$7.9 billion, respectively. Roughly 50.2 percent of the budget is comprised of self-supporting activities driven by the City's Enterprise departments, which focus on City-related business operations and include the Port, the Municipal Transportation Agency, the Airport, the Public Utilities Commission, and others. The remaining 49.8 percent is comprised of General Fund monies, which support public services such as Public Health, Police and Fire Services, Recreation and Parks, and others.

Each year, the City makes decisions on how to allocate General Fund monies based on the resources that are available and the priorities and needs of the City and its citizens. The chart to the right summarizes total spending in each of the Major Service Areas.

The City and County of San Francisco is also a major San Francisco employer; the proposed budget for the next two fiscal years includes funding for approximately 27,900 employees. This represents a 3.7 percent growth in labor force over the two-year period, which is largely due to the City preparing for implementation of the

Affordable Care Act at both the Department of Public Health and the Human Services Agency; the hiring of additional maintenance workers to reduce overtime and improve fleet reliability at the Municipal Transportation Agency; and the continued implementation of the Mayor's six-year public safety hiring plan at the Police and Fire departments.

| Total Department Uses by Major Service Area | FY 2013-14 (\$ millions) | FY 2014-15 (\$ millions) |
|---|--------------------------|--------------------------|
| Public Protection | 1,289.8 | 1,313.8 |
| Public Works, Transportation & Commerce | 2,968.7 | 2,934.6 |
| Human Welfare & Neighborhood Development | 977.8 | 973.0 |
| Community Health | 1,906.8 | 1,951.5 |
| Culture & Recreation | 318.8 | 313.3 |
| General Administration & Finance | 776.9 | 785.9 |
| General City Responsibilities | 838.4 | 854.3 |
| Less Transfer Adjustments | (1,161.4) | (1,196.6) |
| Total Budget | 7,915.9 | 7,929.9 |

BUDGET PROCESS

The City's budget process begins in September with preliminary revenue projections for the upcoming budget years. In December, the Mayor's Office and the Controller's Office issue budget instructions to departments, which contain detailed guidance on the preparation of departments' budget requests. Departments then prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates, verifies, and refines the departments' proposed budgets, and turns the proposals over to the Mayor's Office of Public Policy and Finance. From March through May, the Mayor's Office analyzes each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Mayor conducts budget outreach to obtain feedback from the community on budget priorities.

The Mayor presents his balanced two-year budget proposal for departments by June 1st of each year. The Board of Supervisors' Budget and Finance Committee holds public hearings on the budget in June, makes recommendations for approval, and makes changes to the budget before it goes to the full Board. The entire budget is heard and must be voted on and approved by the full Board of Supervisors by August 1st. Finally, the budget returns to the Mayor for his approval and final adoption.

In November of 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets for four early-implementation departments: the Airport, the Municipal Transportation Agency, the Public Utilities

Commission, and the Port Commission. For the first time this year, these four early-implementation departments have a “fixed” two-year budget, and are required to open their FY 2013-14 budgets for re-approval only if updated revenues or expenditures are 5 percent above or below the previously adopted FY 2013-14 levels. Because none of these four departments have changes that meet this threshold the overall budgets for these departments will remain closed, adjusted by supplemental appropriations.

These departments will budget for FY 2014-15 next year as part of their next fixed two-year budget.

All General Fund departments will retain a variable two-year budget while they adjust to the new system; for these departments FY 2013-14 and FY 2014-15 will be the second year of producing a two-year budget.

SAN FRANCISCO'S FY 2013-14 AND FY 2014-15 BUDGET SHORTFALL

In December of 2012, the Mayor's Office projected a General Fund deficit of \$129.1 million for FY 2013-14 and \$263.2 million for FY 2014-15. The projected shortfalls are primarily due to growth in City costs such as wage and fringe benefit costs; the opening of new large scale capital projects including the Public Safety Building and the new San Francisco General Hospital; and the implementation of the new Housing Trust Fund set-aside. To help balance the projected shortfalls, the Mayor issued budget instructions to departments to reduce their General Fund Support by 1.5 percent in each year. If fully realized, a 1.5 percent reduction in discretionary General Fund Support would generate approximately \$18.7 million in ongoing savings to the General Fund.

| Budget Instructions General Fund Deficit | FY 2013-14 (\$ millions) | FY 2014-15 (\$ millions) |
|--|--------------------------|--------------------------|
| Sources | 15.3 | 80.8 |
| Uses | (144.4) | (344.0) |
| Projected General Fund Deficit | (129.1) | (263.2) |

FIVE-YEAR FINANCIAL PLAN

The Five-Year Financial Plan, also a requirement of Proposition A, requires the City to forecast expenditures and revenues during the five-year period, propose actions to balance revenues and expenditures during each year of the Plan, and discuss strategic goals and corresponding resources for City departments.

In March 2013, the City's second ever Five-Year Financial Plan was released and was unanimously approved in April of 2013 by the Board of Supervisors. The Plan shows that the City's revenue will grow by \$577.5 million, or 13 percent, over the next five years. However, the Plan also shows that expenditures will grow by \$1,065.7 million, or 25 percent, over the same period. The cost of City services is projected to steadily outpace revenue growth during the five-year period if the City does not take additional corrective action.

The Plan identifies proactive measures the City can take to address the imbalance between revenues and expenditures, thereby restoring stability to City finances over the next five years and preparing the City to weather

future economic changes. The strategies discussed represent ambitious but achievable targets which seek to slow projected growth while the City develops additional revenue, savings, and operational proposals that may require multi-year planning efforts.

In addition, the Five-Year Financial Plan updated the City's shortfall projections to project a General Fund deficit of \$123.6 million in FY 2013-14 and \$256.1 million in FY 2014-15. The more optimistic projections reflect updated positive revenue projections related to the continued economic recovery, as well as updated current year-end fund balance projections.

| Five-Year Financial Plan General Fund Deficit | FY 2013-14 (\$ millions) | FY 2014-15 (\$ millions) |
|---|--------------------------|--------------------------|
| Budget Instructions - Projected Shortfall | (129.1) | (263.2) |
| Changes Reflected in the Five-Year Plan | 5.5 | 7.1 |
| Updated Projected Shortfall | (123.6) | (256.1) |

BALANCING THE BUDGET

In preparing the proposed budget, Mayor Lee undertook an extensive outreach and engagement process. The Mayor partnered with members of the Board of Supervisors to hold six district-based budget town hall meetings across the City; hosted a city-wide online Town Hall with over 1,000 participants; and met with hundreds of residents, community organizations, City commissioners, labor organizations, business owners, and activists to discuss the budget.

The Proposed Budget incorporates a number of strategies, recommended by the Five-Year Financial Plan, in order to balance the City's budget and improve structural balance in the City's finances. The Mayor's balanced budget ensures that as our local economy grows, we continue to address structural budget issues, while making targeted, job-creating investments. The table to the right reflects the combination of solutions that the Mayor's proposed budget includes to create a balanced budget.

REVENUES AND FUND BALANCE reflect improving local tax revenues, additional prior year fund balance, an increase in state Public Safety Realignment revenues, and other one-time sources.

CITYWIDE SOLUTIONS reflect changes to citywide costs and prior assumptions for capital spending, baselines,

and inflationary costs on non-personnel spending, and projected changes in the City's fringe benefit costs.

DEPARTMENTAL SAVINGS AND REVENUES represent the savings and revenue proposals proposed by departments to offset the City's budget shortfall. The majority of the savings reflected in this category are related to revenues and do not reflect service reductions.

| Projected Shortfall | FY 2013-14 | FY 2014-15 |
|--|------------|------------|
| Five-Year Financial Plan Projected Shortfall | (123.6) | (256.1) |

| Solutions | FY 2013-14 | FY 2014-15 |
|------------------------------------|------------|------------|
| Revenue and Fund Balance | 119.0 | 96.3 |
| Citywide Changes and Solutions | (3.8) | 118.2 |
| Departmental Changes and Solutions | 8.4 | 41.6 |
| Final Balance After All Changes | 0.0 | 0.0 |

HIGHLIGHTS FROM THE FY 2013-14 AND 2014-15 BUDGET

Generating Economic Growth and Job Creation

When Mayor Lee first came to office in January 2011, San Francisco's unemployment rate was 9.5 percent. At the release of this proposed budget, the unemployment rate has dropped to 5.4 percent. Job growth in San Francisco is outpacing the rest of the State and nation: during the 12-month period ending September 30th, 2012, San Francisco added over 27,000 private sector jobs.

Currently, there are 35 tower cranes at construction projects across San Francisco, which visually illustrates the volume of construction and job creation taking place. Meanwhile, the tourism industry in San Francisco remains strong: in 2012, 16.5 million people visited San Francisco, which amounts to an average of 131,128 visitors every day.

This economic growth is resulting in strong revenue growth for the City's General Fund. In FY 2013-14, the

budget projects an increase of \$368.0 million in General Fund revenues, and an additional \$122.4 million in FY 2014-15, compared to the FY 2012-13 adopted budget. Continuing the trend from FY 2012-13, the largest increases in General Fund revenues are real property transfer tax, property tax, and payroll tax.

As a result, the Mayor's Proposed 2013-14 and 2014-15 budget continues investments key economic development initiatives including: the Invest in Neighborhoods initiative; the Small Business New Jobs Investment Fund; and the one-stop online business portal, geared at making opening and operating businesses in San Francisco easy and efficient. The proposed budget also maintains resources to enable the Office of Economic and Workforce Development (OEWD) to continue the successful sector-based economic development initiatives identified as priorities in the San Francisco Economic Strategy.

In addition, the Mayor's proposed budget enhances the

City's domestic and international business attraction efforts. More than 20 firms have chosen to locate in San Francisco as a result of the City's successful ChinaSF initiative, and San Francisco will build on this success by expanding the model to cover all of Asia as well as Latin America.

Reform Efforts Leading to Savings and Stability

Over the last several years, San Francisco has made significant efforts to manage the City's budget responsibly while navigating through very challenging fiscal conditions. These efforts include the voter approved Proposition A, which created greater discipline in the City's budgeting processes by requiring the City to adopt new, more responsible, long-range financial policies, including the Five-Year Financial Plan. These policies, now in effect, grow the City's reserves, limit the use of some of our most volatile revenues, and ensure that the City is on a more sustainable and less volatile financial path. By the end of FY 2012-13, the City will have \$127.3 million in Rainy Day and Budget Stabilization Reserves. The Mayor's proposed budget includes additional deposits of \$30.0 million over the next two years; rendering \$157.3 million in City reserves by the end of FY 2014-15, which is equal to approximately 4.0 percent of our total General Fund budget of \$3.9 billion. This unprecedented level of reserve funding will help protect our budget during future economic downturns.

A significant portion of the balancing plan for this two-year budget comes from savings generated by the savings in the City's cost for health and pension. Over the last several years, the City and its Health Service System (HSS) have begun to work together to begin to reduce our health care costs. The City has worked together with our employee labor organizations to begin to address employee wellness, which will continue to be an important strategy. In addition, the City will save more than \$52.6 million over the next two years as a result of the innovative work done by HSS. For example, HSS has formed two Accountable Care Organizations that align the incentives of all parties involved in City-supported healthcare plans to quality care, cost containment, and joint collaboration. This policy is already improving City employee outcomes and helping reduce budget deficits.

Fiscally Responsible Investments in Capital and Infrastructure

The Mayor's Proposed FY 2013-14 and 2014-15 budget includes \$445.2 million in capital investments, supporting approximately 4,000 construction and related industry jobs. The proposed budget includes historic levels of General Fund investment in capital and infrastructure with \$71.8 million in spending in FY 2013-14 and \$105.3

million in FY 2014-15, (92 percent of the recommended pay-as-you-go Capital Plan funding level in each year). In contrast, funding for capital ranged from 43.7 percent to 64.3 percent of recommended levels in the prior three years. This budget invests in our City-owned assets to extend their useful life and make them less expensive to maintain and operate; funds planning efforts for future large scale capital projects to ensure project budgets and timelines are accurate and attainable; and ensures the safety of our citizens by investing in seismic improvements and new facilities for first responders and health care providers.

In addition, the FY 2014-15 budget includes \$40.0 million in General Fund support to fully fund the City's street repaving program after the Road Repaving and Street Safety bond funds are expended. This up-front investment will save the City on future, more expensive street repaving costs; reduce repair expenses for Muni; and save car maintenance costs for San Francisco drivers.

Improving Government Efficiency

During the economic downturn, many City departments were forced to reduce services and staff. As a result of this and other economic factors, many departments that provide public services are now experiencing backlogs and delays. This budget supports strategies and initiatives to streamline processes, provide a more efficient and responsive government, and prepare for the next economic downturn. Including:

- Hiring five new positions at the Department of Public Works to keep pace with incoming permit applications and reduce the existing backlog by 47 percent without increasing fees to the public.
- Creating a \$17.0 million Economic Stabilization Reserve at the Department of Building Inspection to provide departmental financial stability during future downturns.
- Adding revenue-backed departmental staff at the City Planning Department to implement a formalized system for processing architectural addenda, and by implementing a policy and protocol establishing a Case Coordinator system with standardized, defined roles and responsibilities across review teams.
- Extending the hours of the Assessment Appeals Board to include nighttime hearings, which will speed up the hearing timeline and provide flexibility for San Franciscans who may find it difficult to attend hearings during the work week.

Implementing Federal Healthcare Reform

One of the major changes facing government in the next two fiscal years is the implementation of the Affordable Care Act (ACA). The ACA is designed to expand health

insurance coverage, improve the health care delivery system, and control increasing health care costs. Healthcare reform will transition the healthcare industry from a volume-based payment system to a value-based payment system, and San Francisco has been preparing for years to ensure successful implementation. However, implementation of ACA still requires major policy and operational shifts for City departments. The Department of Public Health (DPH) is making significant investments to prepare for the change while effectively managing costs, including:

- Developing an integrated delivery system to create a comprehensive system of care that is clinically and financially accountable to provide coordinated health services;
- Reprogramming the Behavioral Health Center to allow DPH patients to be placed more quickly in the appropriate level of care and improve patient flow within the DPH network;
- Strengthening Primary Care to ensure patients receive timely access to preventative care;
- Creating an Office of Managed Care responsible for contracting strategy with other health plans, utilization management, marketing-branding, data reporting, quality improvement, and provider services; and
- Investing in data analysis to collect and procure timely data on utilization and costs and convert that data to actionable operational recommendations.

The Human Services Agency (HSA) will also play a critical role in helping the City's residents participate in and understand the impacts of the ACA. HSA staff will enroll as many as 40,000 newly eligible Medi-Cal clients, and will provide information and services to San Francisco residents who inquire about eligibility for subsidized health insurance offered through the Affordable Care Act-authorized health exchanges.

Maintaining Our City's Social Safety Net

Mayor Lee's proposed budget demonstrates a commitment to health and human services by ensuring no service reductions and including targeted backfills of state and federal funding cuts that would have adversely impacted some of the City's most vulnerable populations. In the City's Five-Year Financial Plan, the Department of Public Health and its structural deficit is discussed in detail as a huge driver of the overall deficit. This two-year budget moves to close this structural problem without implementing cuts to service providers. In addition, the proposed budget backfills past reductions from the State and federal governments, and provides targeted service augmentations, including: \$2.8 million in Title V childcare cuts from the State; \$4.0 million in HIV health and prevention service cuts from the federal government; \$3.8 million in additional funding for homelessness prevention services and housing subsidies; and an additional \$2.5 million for supportive services for seniors, including nutrition and digital inclusion services.

Ensuring Public Safety

Mayor Lee's proposed budget ensures the City's safety and security by building back staffing capacity at the Police and Fire Departments. The proposed budget reflects the Mayor's six-year hiring plans for the Police and Fire Departments with the inclusion of six General Fund supported Police Academies and three General Fund supported Fire Academies during the upcoming two fiscal years, which will translate to the hiring of 300 police officers and 120 fire fighters. In addition, the Mayor's budget also provides for hiring of a class of 20 deputy sheriffs as well as a class of ten 911 call takers. Finally, over the next two years the City will open the doors of the new Public Safety Building (PSB), which will provide a new facility for the Police Department Headquarters and the Southern District Police Station, in addition to moving many of our first responders out of the seismically deficient Hall of Justice into a new building which will remain fully operational as a command center in the event of an emergency. The new Fire Station 4 will open inside the PSB, which will serve the growing Mission Bay neighborhood.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City and County of San Francisco
California**

For the Fiscal Year Beginning

July 1, 2012

Christopher P. Morill

President

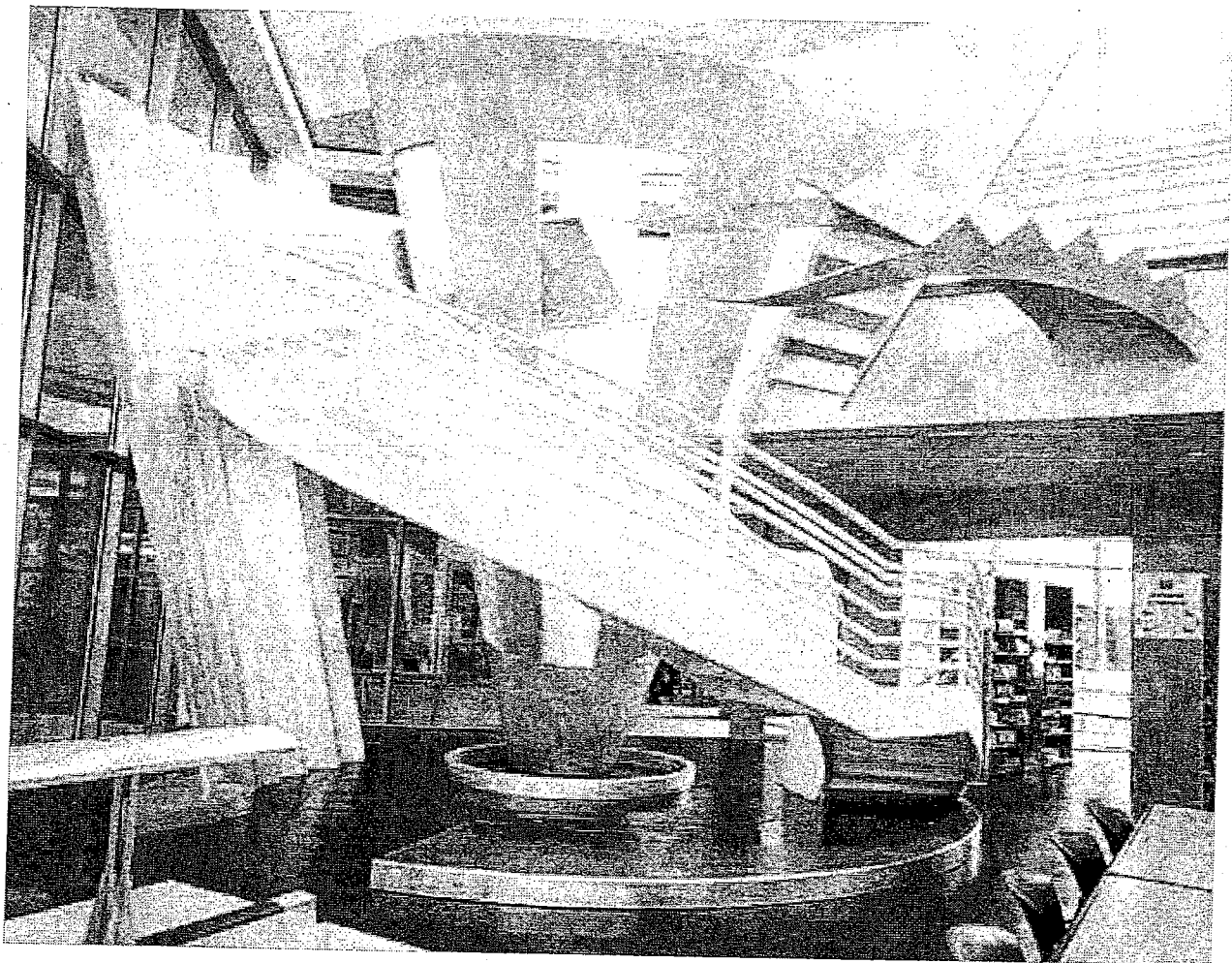
Jeffrey R. Egan

Executive Director

*The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City and County of San Francisco, California for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

HOW TO USE THIS BOOK



Fantasy Stair, 1996

By Alice Aycock

District 6, San Francisco Main Library

This functional staircase connects the 5th and 6th floors of the San Francisco Main Library. The stairs wrap around a two-story sculptural cone and appears to unravel.

HOW TO USE THIS BOOK

MAYOR'S PROPOSED BUDGET

The Mayor's Proposed FY 2013-14 and 2014-15 Budget for the City and County of San Francisco (the City) contains citywide budgetary and fiscal policy information as well as departmental budget submissions from General Fund and Enterprise Departments. The proposed budget is organized into the following sections:

EXECUTIVE SUMMARY: Includes the Mayor's Letter and the Executive Summary of the proposed budget, and provides a high-level overview of the City's budget, the changes from the prior budget year, an update on how the budget was balanced, and other high-level details on specific policy areas that are changing in the proposed budget.

OVERVIEW OF SAN FRANCISCO: Provides a high-level overview of economic, demographic, and financial trends in San Francisco.

BUDGET INFORMATION: Provides technical information on the structure, policies, and processes guiding the City's budget development and implementation.

BUDGET SUMMARY TABLES: Provides high-level financial data summarizing the Mayor's proposed budget. Tables detail changes over a four-year period: FY 2011-12 actual data, FY 2012-13 budgetary data, and FY 2013-14 and FY 2014-15 proposed budgetary data. The variance column measures the dollar difference between the proposed year and current year data. Summary data is provided on a citywide basis and organized in a variety of ways, including by department, major service area, and by character or type of spending or revenue. Featured tables include:

Uses By Service Area, Department, and Program lists citywide expenses at the program level by Major Service Area (MSA). The seven MSAs include Public Protection, Public Works, Transportation and Commerce, Human Welfare and Neighborhood Development, Community Health, Culture and Recreation, General Administration and Finance, and General City Responsibilities.

Funded Positions, Grand Recap By MSA and Department lists year-to-year change in funded positions by department. The count of funded positions is determined by the total authorized positions minus budgeted attrition savings.

DEPARTMENT BUDGETS: Provides budgetary information and operational priorities for each of the City's departments. Department information is organized alphabetically by department name and includes the following information:

Description of Services Provided includes key services or divisions and functions.

Budget Data Summary shows a summary of total expenditures and funded positions over time.

Budget Issues and Details explains any significant service level changes in Fiscal Years 2013-14 and 2014-15, and highlights key areas of focus.

Organizational Chart depicts the department's organizational structure.

Total Budget – Historical Comparison Chart illustrates the department's total revenue sources, expenditures, and funded positions over time.

Performance Measures illustrates the department's progress in meeting specific goals.

BONDED DEBT AND LONG TERM OBLIGATIONS: Provides technical information as well as current data on the City's debt portfolio and other long-term obligations.

CAPITAL PROJECTS: Provides information on capital projects funded in the proposed budget. The capital budget is reviewed and proposed by the Capital Planning Committee organized under the City Administrator's Office. Capital projects are supported by General Fund and Non-General Fund sources. Capital projects generally include major construction of new or existing buildings, roads, and other investments in our City's physical infrastructure. Specific projects are detailed in this section and within the corresponding departmental sections.

INFORMATION AND COMMUNICATION TECHNOLOGY PROJECTS: Provides information on information and communication technology (IT) projects funded in the proposed budget. The IT projects budget is reviewed and proposed by the Committee on Information Technology (COIT). IT projects are supported by General Fund and Non-General Fund sources. IT projects include new investments and replacement of the City's technology infrastructure. Specific projects are detailed in this section and within the corresponding departmental sections.

OTHER RESOURCES

The Mayor's proposed FY 2013-14 and FY 2014-15 budget for the City is one of a handful of financial documents that can be a resource to the public seeking budgetary information. In addition, the City produces the following publications:

Consolidated Budget and Annual Appropriation Ordinance, FY 2013-14 and FY 2014-15

The Consolidated Budget and Annual Appropriation Ordinance (AAO) contains the sources of funds and their uses, detailed by department. This document provides the legal authority for the City to spend funds during the fiscal year. The AAO is released annually with the Board's passage and the Mayor's signing of the final budget – usually in mid-August. An interim AAO is passed by a continuing resolution of the Board and provides the City's interim operating budget until the final budget is passed.

Annual Salary Ordinance, FY 2013-14 and FY 2014-15

The Annual Salary Ordinance (ASO) is the legal document that authorizes the number of positions and job

classifications in departments for the budgeted fiscal years. The ASO is passed at the same time as the AAO.

Comprehensive Annual Financial Report

The City's Comprehensive Annual Financial Report (CAFR) summarizes the performance of all revenue sources and accounts for total expenditures in any given fiscal year. The CAFR for the fiscal year ending June 30, 2012 is currently available. The FY 2012-13 CAFR will be made available by the Controller after the fiscal year has closed and the City's financial reports have been reviewed and certified.

Five-Year Financial Plan

The City's Five-Year Financial Plan forecasts expenditures and revenues during the five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for City departments. The Plan is published each odd calendar year by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst office.

OBTAINING BUDGET DOCUMENTS AND RESOURCES

Copies of these documents are distributed to all City libraries. They may also be viewed online at the City's website (www.sfgov.org) and at the following City Hall locations:

Mayor's Office of Public Policy & Finance

1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114
<http://www.sfmayor.org/budget>

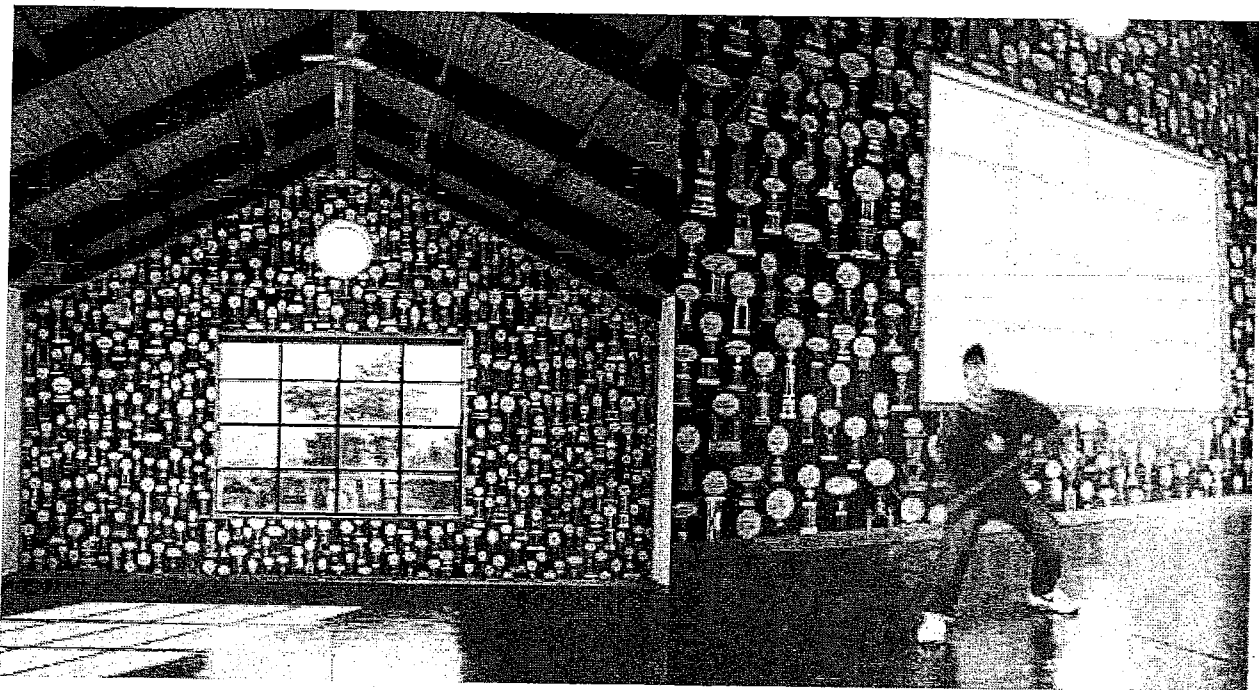
Controller's Office

1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500
<http://www.sfcontroller.org/>

Clerk of The Board of Supervisors

1 Dr. Carlton B. Goodlett Place, Room 244
Phone: (415) 554-5184
<http://www.sfbos.org/>

SAN FRANCISCO: AN OVERVIEW



Imagine Even More, 2008

By Jim Goldberg and Jon Rubin

District 11, Minnie and Lovie Ward Recreation Center

The 26-foot high by 40-foot wide laminated digital print honors daily acts of local heroism from the community. At the center of the image, two larger than life-size trophies bear the names of Minnie and Lovie Ward, beloved neighborhood patrons. Ribbons of different colors connect these trophies to hundreds of other unique trophies inscribed with the names of community members and workers, mapping an invisible but vital web of connections between friends, family, and neighbors.

SAN FRANCISCO: AN OVERVIEW

CITY GOVERNANCE AND STRUCTURE

The City and County of San Francisco (the City) was established by Charter in 1850 and is a legal subdivision of the State of California. It is the only consolidated city and county in the State, exercising the governmental powers of both a city and a county under California law. The City's governance structure, codified in the City Charter of 1996, is similar in form to the federal government. The Mayor's Office comprises the Executive branch, while the Board of Supervisors and Superior Court act as the Legislative and Judicial branches, respectively.

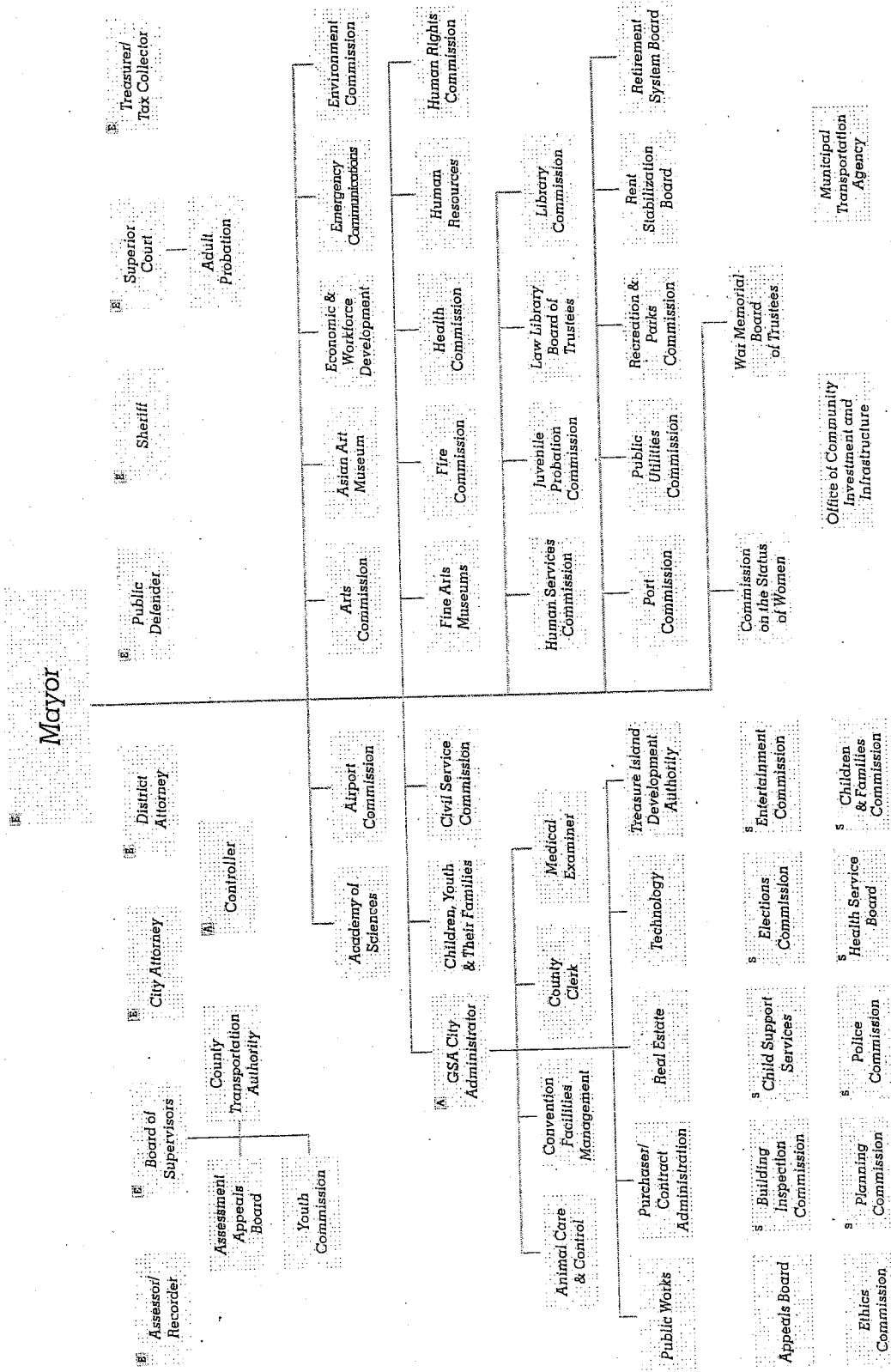
The Mayor and all members of the Board of Supervisors serve four-year terms. Mayoral elections are held on odd numbered years, while Board of Supervisors elections are held on even years. Elections for the Board of Supervisors are staggered, with five or six seats being open each election. Supervisors serve four-year terms and any

vacancies are filled by Mayoral appointment. Both the Mayor and members of the Board of Supervisors are limited to two terms.

The Board of Supervisors has eleven districts. Beginning in November 2000, the Board of Supervisors was elected by district for the first time since the 1970s.

The elected Mayor of San Francisco appoints the heads of most City departments. Many departments are also advised by commissions or boards whose members are citizens appointed by the Mayor or, in some cases, by a combination of the Mayor, the Board of Supervisors, and other elected officials. Elected officials include the Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff, Superior Court Judges, and the Treasurer.

SAN FRANCISCO: AN OVERVIEW



A = Appointed

E = Elected

S = Shared Appointment by Various Elected Officials

ELECTED OFFICIALS

Mayor

Edwin M. Lee

BOARD OF SUPERVISORS

President, District 3

David Chiu

Supervisor, District 1

Eric Mar

Supervisor, District 2

Mark Farrell

Supervisor, District 4

Katy Tang

Supervisor, District 5

London Breed

Supervisor, District 6

Jane Kim

Supervisor, District 7

Norman Yee

Supervisor, District 8

Scott Wiener

Supervisor, District 9

David Campos

Supervisor, District 10

Malia Cohen

Supervisor, District 11

John Avalos

Assessor-Recorder

Carmen Chu

City Attorney

Dennis J. Herrera

District Attorney

George Gascón

Public Defender

Jeff Adachi

Sheriff

Ross Mirkarimi

Superior Courts Presiding Judge

Cynthia Lee

Treasurer/Tax Collector

José Cisneros

APPOINTED OFFICIALS

City Administrator

Naomi Kelly

Controller

Benjamin Rosenfield

DEPARTMENT DIRECTORS/ADMINISTRATORS

Academy of Sciences (SCI)

Gregory Farrington, Ph.D.

Adult Probation (ADP)

Wendy Still

Aging and Adult Services (DAAS)

Anne Hinton

Airport (AIR/SFO)

John L. Martin

Animal Care and Control (ACC)

Rebecca Katz

Arts Commission (ART)

Tom DeCaigny

Assessment Appeals Board

Dawn Duran

Assessor-Recorder (ASR)

Carmen Chu

| | |
|---|--------------------------|
| Asian Arts Museum (AAM) | Jay Xu |
| Building Inspection (DBI) | Tom Hui (Acting) |
| Board of Appeals (BOA) | Cynthia Goldstein |
| Board of Supervisors (BOS) | Angela Calvillo |
| Child Support Services (CSS) | Karen M. Roye |
| Children and Families Commission (CFC/First 5) | Laurel Kloomok |
| Children, Youth and Their Families (DCYF) | Maria Su |
| City Administrator (ADM) | Naomi Kelly |
| City Attorney (CAT) | Dennis J. Herrera |
| City Planning (CPC) | John Rahaim |
| Civil Service Commission (CSC) | Jennifer Johnston |
| Controller (CON) | Benjamin Rosenfield |
| Convention Facilities Management | John Noguchi |
| Office of Community Investment and Infrastructure | Tiffany Bohee |
| County Transportation Authority (SFCTA) | Maria Lombardo (Interim) |
| District Attorney (DAT) | George Gascón |
| Office of Economic and Workforce Development (OEWD) | Todd Rufo |
| Elections (REG) | John Arntz |
| Emergency Management (ECD/DEM) | Anne Kronenberg |
| Entertainment Commission | Jocelyn Kane |
| Environment (ENV) | Melanie Nutter |
| Ethics (ETH) | John St. Croix |
| Fine Arts Museums (FAM) | Colin B. Bailey |
| Fire (FIR) | Joanne Hayes-White |
| Health Service System (HSS) | Catherine Dodd |
| Human Resources (HRD/DHR) | Micki Callahan |
| Human Rights Commission (HRC) | Theresa Sparks |
| Human Services Agency (HSA) | Trent Rhorer |
| Juvenile Probation (JPD) | William Sifferman |
| Law Library (LLB) | Marcia Bell |
| Library (LIB) | Luis Herrera |
| Medical Examiner | Amy P. Hart, M.D. |
| Municipal Transportation Agency (MTA) | Ed Reiskin |
| Office of Citizen Complaints (OCC) | Joyce Hicks |
| Police (POL) | Greg Suhr |
| Port (PRT) | Monique Moyer |
| Public Defender (PDR) | Jeff Adachi |

Public Health (DPH)
Public Utilities Commission (PUC)
Public Works (DPW)
Recreation and Parks (REC)
Rent Board (RNT)
Retirement System (RET)
Sheriff (SHF)
Status of Women (WOM)
Superior Court (CRT)
Technology (TIS/DT)
Treasure Island Development Authority (TIDA)
Treasurer/Tax Collector (TTX)
War Memorial (WAR)

Barbara Garcia
Harlan Kelly
Mohammed Nuru
Phil Ginsburg
Delene Wolf
Jay Huish
Ross Mirkarimi
Emily Murase
T. Michael Yuen
Marc Touitou
Mirian Saez
José Cisneros
Elizabeth Murray

COUNTY EDUCATION INSTITUTIONS

San Francisco Unified School District
San Francisco Community College District

Richard Carranza
Dr. Thelma Scott-Skillman (Interim)

DEMOGRAPHIC AND ECONOMIC STATISTICS

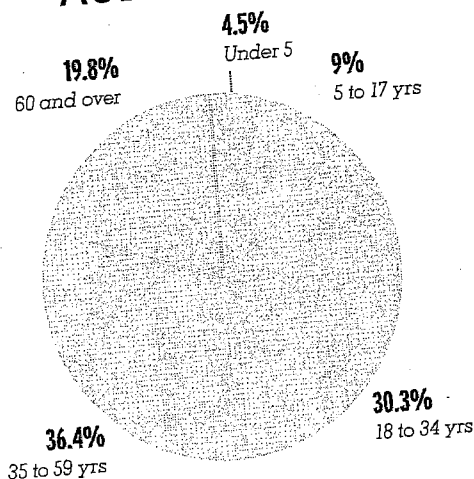
Incorporated on April 15th, 1850, San Francisco is the fourth largest city in the state of California and geographically the smallest county in California. Occupying just 49 square miles of land, the City is located on a peninsula bounded by the Pacific Ocean on the west, San Francisco Bay on the east, the entrance to the Bay and the Golden Gate to the north, and San Mateo County to the south.

While city government has played a key role in San Francisco's development, the true wealth of the City resides in the creative and entrepreneurial spirit of its

pioneering citizens. The U.S. Bureau of the Census, Population Estimates Program estimates a population of 825,863 in 2012, which represents a 1.4 percent increase from July 2011.

International immigration has been, and continues to be, the major reason for San Francisco's cultural diversity. Thirty-seven percent of the City's population over the age of five was born outside of the United States, and 45 percent speak a language other than English at home. Immigration, and its legacy, contribute to a sense of diversity in San Francisco public schools and positions the City's future labor force for success in the global economy.

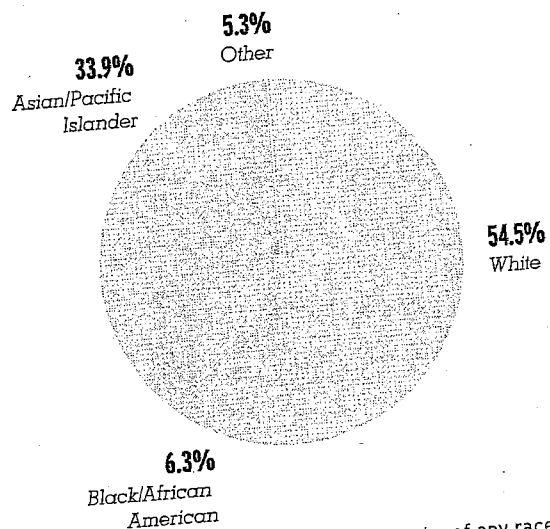
SAN FRANCISCO AGE RANGES



According to the American Community Survey 2011 data, the population of San Francisco is getting older.

Source: U.S. Census Bureau, 2011 American Community Survey

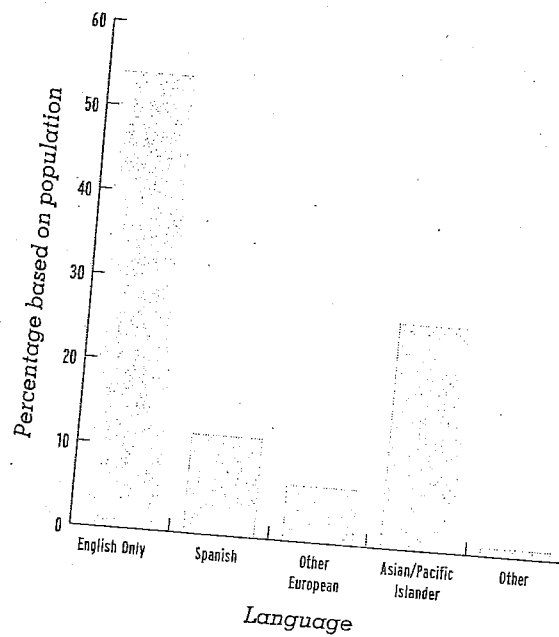
SAN FRANCISCO RACE IDENTIFICATIONS



Latinos are not listed as Latinos and can be of any race. According to the American Community Survey, Latinos make up 15 percent of the San Francisco population.

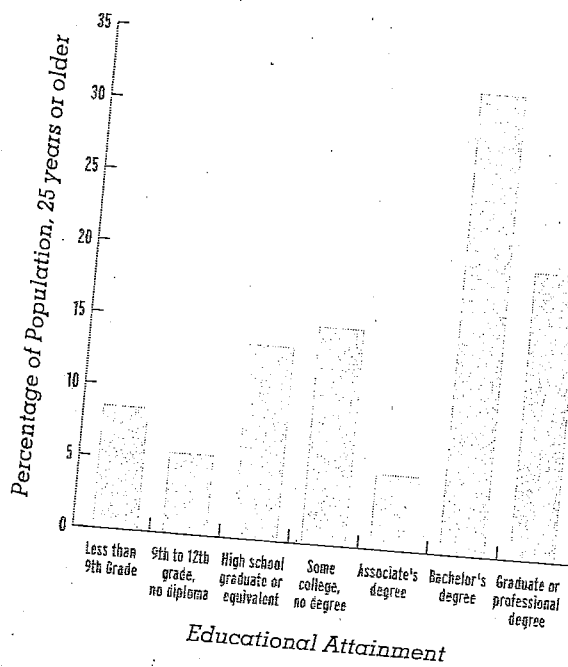
Source: U.S. Census Bureau, 2011 American Community Survey

LANGUAGES SPOKEN AT HOME



Source: U.S. Census Bureau, 2011 American Community Survey

EDUCATIONAL ATTAINMENT OF SAN FRANCISCANS



A key component of San Francisco's economic growth is the educational attainment of the City's residents. Over 50 percent of San Franciscans have a Bachelor's degree or higher.

Source: U.S. Census Bureau, 2011 American Community Survey

LOCAL ECONOMY

Over the past year, the City has again proven to be the center of an innovative region, which continues to create jobs and opportunities, develop lasting social and cultural impacts, and formulate tools and ideas that are used worldwide. The San Francisco Bay Area region is comprised of nine counties: Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano, and Sonoma. The strength of San Francisco's economy comes from a rich portfolio of well-established industries and businesses as well as emerging and growing sectors. In addition to being an economic center for advanced, knowledge-based services such as professional and financial services, information technology and digital media, health care, and hospitality services, San Francisco is pushing to develop new and innovative fields in civic-based technologies and green technologies to help grow its manufacturing sector.

During the 12 months ending September 30th, 2012, San Francisco added over 27,000 private sector jobs—a 5.7 percent increase—representing the fastest rate of growth of private non-farm employment in the last 40 years.

Job growth was seen in every major industry of the economy. The information sector, which includes many

technology industries, grew the fastest at 12.3 percent. Construction grew 9.4 percent, and other services (including repair and maintenance, personal services, and membership organizations) grew 9.1 percent.

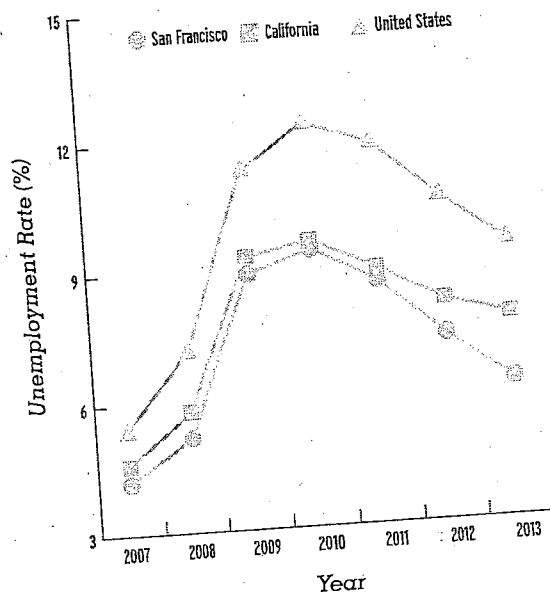
San Francisco's continued success will depend on fostering its relationships with all local businesses and providing emerging businesses with the support necessary to launch the next great San Francisco company.

Sector Growth

San Francisco is an international hub for surging knowledge industries like the technology, clean technology, and biotech sectors, which spur job creation and drive economic growth. Today there are more than 1,800 technology companies in San Francisco, more than 200 clean technology and green businesses, and more than 125 life sciences companies in the City.

This new leadership in technology complements the City's six Fortune 500 firms and its historical strength in the financial services, professional services, education, health care, and consumer products sectors. As a global gateway

ANNUAL UNEMPLOYMENT RATE TRENDS



San Francisco's current average unemployment rate as of April 2013 (5.4 percent) remains well below the State's as of April 2013 (9.0 percent). Furthermore, San Francisco is now below the national April 2013 unemployment rate (7.5 percent). Source and note: For San Francisco and California, Employment Development Department. For the United States, Bureau of Labor Statistics. 2007-2012 data is based on an average of 12 monthly data points. 2013 is based on seasonally-adjusted January-April only.

city, San Francisco is a destination for international firms looking for a North American headquarters.

Global Tech Leader

In its 2012 report, Jones Lang LaSalle found that San Francisco-based firms received \$849.3 million in venture capital (VC) investment in Q2 of 2012, ranking second in the country. Investment in San Francisco companies represented 19.8 percent of all VC technology funding in the US during this time period.

San Francisco tech industry growth in social media, gaming, mobile, cloud, and software is driving demand for commercial office space and creating more jobs in San Francisco. Technology companies leased 54.6 percent of the City's total office leasing in 2012. This is the equivalent to more than 10 Transamerica Pyramids. The following firms have all expanded in San Francisco in the last two years: Salesforce, Square, Dolby, Twitter, Zynga, Riverbed, Airbnb, LinkedIn, Yammer, Lithium, Meraki, Splunk, Github, Tagged, Zoosk, Yelp, One Kings Lane, Macys.com, Pac-12 Enterprises, Mozilla, Zendesk, and Kabam.

Technology companies have increased employment by 50 percent since January 2011, bringing millions of dollars in revenue to our City and making San Francisco the Innovation Capital of the World. Since the Central Market Payroll Tax Exclusion was approved in April 2011, eleven tech companies have leased or occupied more than 950,000 square feet of space along the Central Market corridor.

From large established tech firms to innovative startups, San Francisco is home to a broad range of tech companies. The current wave of investment and growth in the tech industry is centered on firms more attracted to dynamic and creative urban areas than has been the case in the past. San Francisco's continued vision and commitment to being a great place to live and work, combined with a focus on business attraction and retention, is driving job creation and economic growth for tomorrow.

A Center for Biotech Innovation, Collaboration, and Discovery

Since 2004, San Francisco has been home to another industry with deep roots in the region: biotech. Today San Francisco has more than 125 biotech and life sciences companies including FibroGen, Nektar, Celgene, Bayer, and Pfizer. Of those, 38 companies are located in Mission Bay – a 303-acre science and innovation cluster that includes 4.4 million square feet of office, research, and development space, 6,000 units of housing (28 percent affordable), 500,000 square feet of retail, a 500-room hotel, and 49 acres of new public open space. Mission Bay is anchored by a number of leading research institutions including UCSF's 57-acre Mission Bay Campus, the California Institute for Quantitative Biosciences (QB3),

the Gladstone Institutes, and the California Institute for Regenerative Medicine (CIRM). Mission Bay features one of the highest concentrations of incubators anywhere, with four life sciences incubators. The UCSF Medical Center at Mission Bay is under construction and will include a 289-bed complex featuring three separate hospitals that will specialize in children, women's health, and cancer patients. The center is expected to open to the public in February 2015. In the coming years, growth will continue to expand to the greater Mission Bay area, including Pier 70, Seawall Lot 337, and the Central Waterfront.

Cleantech Capital of North America

In 2012, San Francisco was named the Cleantech Capital of North America by the Cleantech Group, a leading cleantech industry research firm. The award recognizes the City's extensive cleantech efforts, which paired bold sustainability policies with smart economic development initiatives. Today, more than 210 clean technology and green companies are located in San Francisco including SunRun, Recurrent, Mission Motors, Adura, SunEdison, Tioga Energy, EnerNOC, and many others. San Francisco has made an aggressive push in the renewable energy sector, particularly with regards to solar energy. Today, more than 30 solar companies are located in San Francisco, including the top five solar photovoltaic panel manufacturers in the world. San Francisco has also become a hub for international cleantech firms, particularly firms from China and Europe. With companies like Opower expanding its west coast offices in San Francisco, and SCIEnergy and Recurve headquartered in the City, San Francisco continues to be a leader in the energy efficiency sector.

San Francisco as a Top Retail Hub

Calendar year 2012 marked the largest retail sales year in the City's history. During 2012, the City garnered \$138.1 million in sales tax revenue, which translates into \$13.8 billion in taxable sales for the year. This represents a 6.7 percent increase over 2011 sales. San Francisco will continue to be one of the strongest retail markets in the country, supported by continued job growth across sectors in San Francisco.

For the first time, large-scale retail developments are planned west of the Fifth Street intersection on Market street. The pace of leasing activity is expected to accelerate in the Mid-Market district due to major developments in the pipeline.

San Francisco Manufacturers Thrive

The manufacturing sector in San Francisco continues to thrive. According to a survey conducted in 2012 by SFMade, the City's manufacturing companies added 12.5 percent net new jobs compared to 10.5 percent in 2011. San Francisco manufacturers employ more than 3,200 workers, and the City's local manufacturers brought in over \$325 million in direct revenue into the local economy. The survey captures

a portion but not all of San Francisco's manufacturing industry. Based on Bureau of Labor Statistics data through September 2012, there were 9,441 manufacturing jobs in San Francisco, a 5.3 percent increase over the previous 12 months. Respondents to the SFMade survey were optimistic about their companies' prospects, with 85 percent expecting to be profitable by the close of 2012, and 40 percent planning to look for expanded space in the next 12 months.

The Visitor and Hospitality Industry

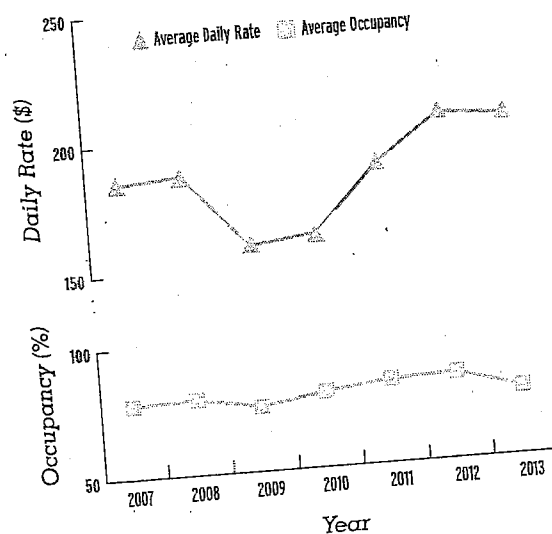
Tourism and business travel in San Francisco continues to rebound as the hotel sector has steadily reported increases in occupancy over the past few years. In 2012, 16.5 million visitors came to San Francisco, which represents an increase of 1 percent from 2011. More notably, there was a 5.5 percent increase in visitor spending, bringing total spending in San Francisco to \$8.9 billion in 2012. This is the highest level of spending by visitors in San Francisco's history. In 2012, the tourism sector generated \$562 million in taxes, up 6.7 percent from 2011. Jobs supported by tourism increased 3.6 percent to 74,009 jobs in 2012; payroll for these jobs increased 6.2 percent to an annual payroll of \$2.18 billion. In 2012, the San Francisco International Airport facilitated 44.5 million visitors, more than ever in its history. The City expects growth to accelerate in 2013, as San Francisco embarks on several major projects that will help to draw in visitors, including:

EXPANSION OF THE MOSCONE CENTER In February 2013, the Moscone Center expansion project finalized project financing with the passage of the Moscone Expansion (assessment) District (MED) and approval by the City to issue certificates of participation and commercial paper. Two-thirds of these issuances will be re-paid by hotel assessments from the MED and one-third will be repaid by the City. The construction and design cost of the project is estimated to be \$500 million. The City hopes to launch construction in December 2014 in phases planned around booked conventions; final completion is scheduled for Spring 2018. Expansion of the Moscone Center will:

- Create 3,424 long-term jobs in addition to union construction jobs;
- Induce \$713 million in direct spending in the first seven years after expansion; and
- Contribute \$320 million more in incremental hotel tax revenues to the General Fund over the life of the District.

EXPLORATORIUM The new Exploratorium project on Piers 15 and 17 opened in April 2013 and expects to draw a large new regional and tourist audience that could not easily access the previous location at the Palace of Fine Arts.

ANNUAL AVERAGE DAILY ROOM AND OCCUPANCY RATES 2007-13



The chart above represents both the occupancy and the average daily rate for San Francisco's hotels. As both of these measures increase, they demonstrate the strength of San Francisco's tourism industry.

Note: 2013 figures reflect average rates through March.
 2007-2012 data is based on an average of 12 monthly data points.
 2013 data is based on seasonally-adjusted data for January-March only.

PIER 27 With the award of the America's Cup to San Francisco, Pier 27 will now be used for two purposes: as the start and finish line for the America's Cup, and subsequently as San Francisco's premier cruise ship terminal. The Cruise Terminal project on Pier 27 was dedicated in January 2013 in time to host the 2013 America's Cup events. The Port intends to transform the existing ten-acre Pier 27 site into a vibrant year-round cruise terminal, public plaza, and community facility that meets security and passenger handling demands of the cruise industry while also allowing for public recreation and special event uses. The new terminal will function as the main point of entry for ships during the cruise season, but will also be available as a rental to conventions, nonprofit fundraisers, private parties, and community festivals such as Fleet Week and International Arts Festival.

WARRIORS ARENA In 2012, San Francisco began actively working with the Warriors to develop a world-class, state-of-the-art sports and entertainment facility in time for the 2017-18 NBA season. In addition to the creation of thousands of new jobs for Bay Area residents, the new arena will generate hundreds of millions of dollars in new economic growth and activity for the City. Games and events will bring people from all over the region, and the money they spend will benefit local businesses.

PIER 43 PROMENADE AND JEFFERSON STREET IMPROVEMENT PROJECT The public reopening of the Pier 43 promenade extending The Embarcadero Promenade from Powell Street to Taylor Street in Fisherman's Wharf, and the construction of Phase I of the Jefferson Street Improvement Project along population-dense portions between Hyde and Jones, will greatly enhance the pedestrian and visitor experience in one of the cornerstones of San Francisco's tourism sector.

The Pier 43 promenade was re-opened in December 2012. This public space project enhances a 50+ year Port vision to rehabilitate industrial space for greater public enjoyment and entertainment while still maintaining robust fishing activities. This project replaced the once dilapidated parking lot located near the historic Ferry Arch, with 8,000 square-foot plaza adjacent to Pier 45 resting upon an upgraded section of the seawall. This new public promenade will serve millions of visitors each year, allowing them to pause and enjoy the view with new lighting, picnic tables, and an overall enhanced pedestrian experience at Fisherman's Wharf. The \$10 million Pier 43 Promenade and seawall project was made possible via multiple funding sources, with the majority of funds coming from the 2008 Clean & Safe Neighborhoods Park General Obligation Bond, San Francisco Bay Trail Program, Port Harbor Improvement Bonds, Port Revenue Bonds, and a Homeland Security Lighting Grant.

Construction of the \$4.2 million Phase I portion of the Jefferson Street Improvement Project began in January 2013 and will be completed in June 2013, in time to welcome summer visitors. Improvements on the first two blocks of Jefferson, between Jones and Hyde Streets, were designed with the help of Danish architect Jan Gehl and are being constructed by the Department of Public Works. The promenade is expected to transform Jefferson into the kind of popular, pedestrian-oriented streets that are found in many cities across the world. Since 2006, the San Francisco Planning Department has worked with the Fisherman's Wharf Community Benefit District on improvements to the area. The Jefferson Street Improvements not only address accessibility for the businesses, people, and fishermen who work in the neighborhood, but also creates a better walking and biking environment for the 40,000 - 75,000 people that visit per day.

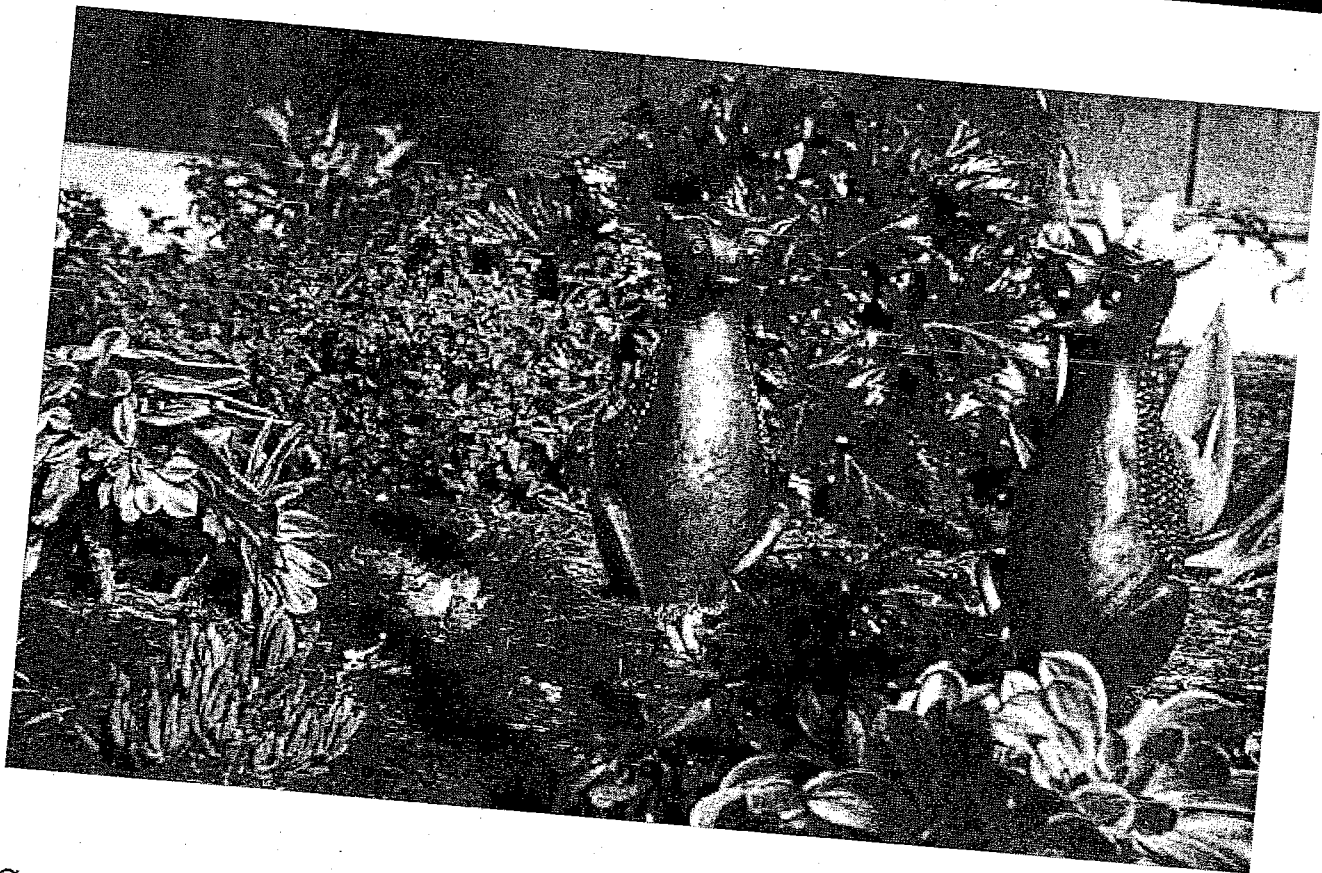
AMERICA'S CUP In December 2010, San Francisco was chosen to host the 2013 America's Cup, the third largest international sporting event. The City hosted two exhibition America's Cup World Series races in Summer 2012, drawing over 150,000 spectators. The America's Cup races in Summer and Fall 2013 include the Louis Vuitton Cup (July 4-August 30), the Red Bull Youth America's Cup (September 1-4), and the America's Cup Finals (September 7-21). These events are expected to draw thousands of visitors to San Francisco and will directly support local hotels, restaurants, shops, and cultural institutions, generating more than \$13 million in taxes for the City.

Leading The State's Economic Recovery

In April 2013, San Francisco's unemployment rate was the third lowest in the state at 5.4 percent, down from 7.8 percent the year before. According to the California Employment Development Department (EDD), San Francisco netted 26,000 additional jobs between Q2 2011 and Q2 2012, with the strongest growth coming from the professional, scientific, and service sectors. Employment in the three-county San Francisco Metro region will grow by 169,000 jobs between 2010 and 2020, an 18.7 percent increase over the decade. By contrast, the State of California is projected to grow by only 16.3 percent over the same period. Local employment growth is expected in nearly all private-sector industries over those years. Professional and business services is projected to add the most jobs, with leisure and hospitality services second. San Francisco County accounts for more than half of the employment in the three-county area (as an annual average 2011 total jobs).

San Francisco's long-term economic fundamentals—the quality of its workforce, environment, technological base, and the general quality of life—remain among the strongest of any city in the United States. These competitive advantages are likely to secure the City's continued prosperity into the future.

BUDGET INFORMATION



Sunnyside Menagerie, 2009

By WOWHAUS

District 8, Sunnyside Conservatory

Sunnyside Menagerie is a family of 23 fantastical bronze creatures designed by the artist team of Wowhaus, Ene Osteras-Constable and Scott Constable. Nestled along the garden pathways at the Sunnyside Conservatory, the suite of sculptures was inspired by the Victorian notion of a conservatory as a living cabinet of curiosities.

FUND STRUCTURE

The City and County of San Francisco (the City) adopts budgets for all funds on an annual basis, except for capital project funds and certain debt service funds for which the City usually adopts project-length budgets. A fund is a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. All City funds can be divided into the following three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds are used to account for most of the City's basic services, and to record available resources, expected expenditures, and changes. There are different types of funds organized within the governmental fund category including special revenue, debt service, capital projects, and permanent funds. A major fund within this category is the General Fund. The General Fund is the City's main source of discretionary spending.

Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers, including outside customers, internal units, and other City departments. The two major types of proprietary funds include internal service funds and enterprise funds. Internal service funds are used to account for the expense of goods or services provided by one City department to another City department on a cost-reimbursement basis. Internal service funds account for the activities of centralized vehicle and equipment maintenance, purchasing, printing, mailing, telecommunications and information services, and lease financing through the Finance Corporation. Enterprise funds are used to support the operations, facilities maintenance, and capital needs of specific entities. Resources in enterprise funds are not available for general City services.

The City reports on the following major proprietary funds:

THE SAN FRANCISCO INTERNATIONAL AIRPORT FUND accounts for the activities of the City-owned commercial service airport in the San Francisco Bay Area.

THE WATER DEPARTMENT FUND accounts for the activities

of the San Francisco Water Department under the Public Utilities Commission (PUC). The Department is engaged in the distribution of water to the City and certain suburban areas.

THE HETCH HETCHY WATER AND POWER FUND accounts for the activities of Hetch Hetchy Water and Power Department (Hetch Hetchy) under the PUC. The Department is engaged in the collection and distribution of approximately 85 percent of the City's water supply, and in the generation and transmission of electricity.

THE CLEAN WATER PROGRAM FUND accounts for the activities of the Clean Water Program (CWP) under the PUC. The CWP was created after San Francisco voters approved a proposition in 1976 authorizing the City to issue \$240.0 million in bonds for the purpose of acquiring, constructing, improving, and financing improvements to the City's municipal sewage treatment and disposal system.

THE MUNICIPAL TRANSPORTATION AGENCY FUND accounts for the activities of the Municipal Transportation Agency (MTA). The MTA was established by Proposition E, passed by the City's voters in November 1999 and includes: the San Francisco Municipal Railway (MUNI); San Francisco Municipal Railway Improvement Corporation (SFMRIC); and the operations of the Parking and Traffic Commission (DPT) which includes the Parking Authority. MUNI is responsible for the operation of the City's public transportation system. SFMRIC is a nonprofit corporation established to provide capital financial assistance for the modernization of MUNI by acquiring, constructing, and financing improvements to the City's public transportation system. DPT is responsible for proposing and implementing street and traffic changes and overseeing the City's off-street parking operations.

THE GENERAL HOSPITAL MEDICAL CENTER FUND accounts for the activities of the San Francisco General Hospital Medical Center, the City-owned acute care hospital.

THE PORT OF SAN FRANCISCO FUND accounts for the activities of the Port of San Francisco. The fund was established in 1969 after San Francisco voters approved a proposition accepting the transfer of the Harbor of San Francisco from the State of California.

THE LAGUNA HONDA HOSPITAL FUND accounts for the activities of Laguna Honda Hospital, the City-owned skilled nursing facility.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. They are not available to support the City's own programs and are comprised of the following major funds:

THE PERMANENT FUND accounts for resources legally restricted to the extent that only earnings—not principal—may be used for purposes that support specific programs.

THE PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS reflect the activities of the Employees' Retirement System and the Health Service System. The Retirement System accounts for employee contributions, city contributions, and the earnings and profits from investments. It also accounts for the disbursements made for employee retirement benefits, withdrawals, disability and death benefits, and administrative expenses. The Health Service System accounts for contributions from active and retired employees and surviving spouses, employer contributions (including the City, Community College District, and San Francisco Unified School District, among others), and the earnings and profits from investments. It also accounts

for disbursements to various health and dental plans and care providers for the medical and dental expenses of beneficiaries.

THE INVESTMENT TRUST FUND accounts for the external portion of the Treasurer's Office investment pool. The funds of the San Francisco Community College District, San Francisco Unified School District, and the Trial Courts are accounted for within the Investment Trust Fund.

THE AGENCY FUNDS account for resources held by the City in a custodial capacity on behalf of the State of California and human welfare, community health, and transportation programs.

GENERAL FUND REVENUE AND EXPENDITURE TRENDS

OVERVIEW

Each year, the City prepares a budgetary forecast of General Fund supported operating expenditures and revenues, and projects either a surplus or shortfall between expenditures and revenues. In odd-numbered years, the Mayor's Office works with the Controller's Office to prepare the City's Five-Year Financial Plan which is submitted to the Board of Supervisors for review and adoption. In even-numbered years, the City prepares an update to the Five-Year Financial Plan, commonly referred to as the Joint Report, since it is jointly authored by the Controller, the Mayor's Office of Public Policy and Finance, and the Board of Supervisor's Budget and Legislative Analyst. These reports project updated revenue trends based on the most current economic data and assume no change to existing policies and service levels. The City's first ever Five-Year Financial Plan was released in May of 2011, and in March of 2013, the City released its second Five-Year Financial Plan. This most recent Five-Year Financial Plan projected a \$123.6 million General Fund shortfall for Fiscal Year (FY) 2013-14, a \$256.1 million shortfall for FY 2014-15, a \$367.7 million shortfall in FY 2015-16, a \$423.2 million shortfall in FY 2016-17, and a \$487.2 million shortfall in FY 2017-18.

The City is legally required to balance its budget each year. The Mayor's Proposed Two-Year Budget for Fiscal Years 2013-14 and 2014-15 balances the \$123.6 million and \$256.1 million shortfalls with a combination of one-time and ongoing departmental expenditure savings, citywide consolidations and efficiencies, and better than expected receipts in citywide and departmental revenue due to the economic recovery, in particular increases in payroll and property tax receipts. The proposed FY 2013-14 budget totals \$7.9 billion, a \$561.6 million, or 7.6 percent, increase from the FY 2012-13 budget. The General Fund comprises \$3.9 billion of the total budget, reflecting a \$456.5 million, or 13.1 percent, increase compared to FY 2012-13.

The economic recovery that began in 2010 is projected to continue at the national, state and local levels in Fiscal Years 2013-14 and 2014-15. The revenue projections in the budget are based on the assumption that most tax

revenues will continue to increase in FY 2013-14 and begin to plateau in FY 2014-15. In FY 2013-14, General Fund property and business taxes are projected to increase 7.0 percent and 17.7 percent, respectively, from FY 2012-13 budgeted levels; and by 5.8 percent and 5.9 percent, respectively, in FY 2014-15 from FY 2013-14 projections. The surge in projected FY 2013-14 business tax revenues reflects the impact of Proposition E—passed by the voters in 2012—increasing the registration fee for business licenses. Other local tax revenues, including real property transfer tax, parking tax, and hotel room tax are projected to increase by an average of 7.2 percent in FY 2013-14 from the FY 2012-13 budget and by an average of 2.7 percent in FY 2014-15 from FY 2013-14 projections. Interest income is projected to increase 61.5 percent in FY 2013-14 from the FY 2012-13 budget, with relatively flat growth of 0.6 percent in FY 2014-15, reflecting large increases to cash balances from tax receipts mitigated by continuing low interest rates. Federal government subventions are projected to increase 7.9 percent in FY 2013-14 and decline by 3.4 percent in 2014-15 due to one-time cost reimbursements expected in FY 2013-14. Across all funds (including the hospitals, airport, and utilities), revenue from charges for services is projected to increase 7.8 percent during FY 2013-14 from the FY 2012-13 budget, and maintain relatively flat growth of 0.5 percent during FY 2014-15. The increase in FY 2013-14 is primarily due to citywide increases in development-related inspection fee revenue. The only significant revenue percentage decreases are a 15.0 percent projected loss of Recovery of General Government Costs in FY 2013-14 due to changes in how allocated city costs are recovered, and a 52.2 percent projected decrease in Stadium Admissions Tax revenue in FY 2014-15 due to the loss of San Francisco 49ers games at Candlestick Park.

While the Five-Year Financial Plan projected revenues increase from FY 2012-13 by \$223.7 million in FY 2013-14 and by an additional \$105.2 million in 2014-15, operating expenditures are projected to increase at an even faster rate. The largest projected increase is due to increases in employee salary, wage, and fringe benefit

costs. In the proposed budget, total labor-related costs are \$245.5 million higher in FY 2013-14 than in FY 2012-13, and \$149.3 million higher in FY 2014-15 than in FY 2013-14. Within General Fund operations, labor-related costs are \$179.5 million higher in FY 2013-14 than in FY 2012-13, and \$103.0 million higher in FY 2014-15 than in FY 2013-14. These increases are due to the rapidly rising cost of employee health and pension benefits as well as a proposed increase in the number of funded positions, primarily related to federal healthcare reform and the corresponding expansion of Medi-Cal, which

predominantly affect the Department of Public Health and the Human Services Agency. In addition, the budget reflects position growth at the Municipal Transportation Agency in maintenance and technical job classes as part of an effort to improve the reliability of the transit fleet and reduce overtime; an increase in positions at the Police Department to support the Police Hiring Plan; and increases in custodial staff at the Department of Real Estate for existing services and to operate the new Public Safety Building, which will open in FY 2014-15. General Fund revenue and expenditure trends are discussed in greater detail below.

REVENUE TRENDS

The City's budget is supported by a number of different revenue sources. Enterprise fund activities are primarily backed by fees for service, while tax revenues will account for approximately 64 percent of total General Fund sources in FY 2013-14 and 66 percent in FY 2014-15.

Citywide revenues are projected to increase by \$368.0 million, or 11.5 percent, from FY 2012-13 to FY 2013-14, and \$122.4 million, or 3.4 percent, from FY 2013-14 to FY 2014-15. Total General Fund resources including transfers, fund balance, and use of reserves are projected to increase from FY 2012-13 by \$460.5 million, or 13.2 percent, in FY 2013-14 and by an additional \$100.4 million, or 2.5 percent, in FY 2014-15. Continuing the trend from FY 2012-13, the largest increases in General Fund revenues on an economic basis are in real property transfer tax, property tax, and payroll tax. General Fund state subventions are increasing \$61.3 million, or 12.2 percent, in FY 2013-14 and \$8.7 million, or 1.5 percent, in FY 2014-15. The budget allocates \$223.9 million in General Fund year-end balance from prior years as a source, which is split \$113.3 million in FY 2013-14 and \$110.6 million in FY 2014-15. The budget also allocates \$51.5 million from prior year reserves, including \$5.8 million and \$4.4 million in Rainy Day Reserve funds to be transferred to the San Francisco Unified School District in FY 2013-14 and FY 2014-15, respectively; \$23.4 million in Citywide Budget Savings Incentive Reserve; \$14.8 million from the Recreation and Park Budget Savings Incentive Reserve; and \$3.0 million of one-time use Rainy Day Reserve funds.

General Fund Revenues

Property Tax Revenue

The General Fund share of property tax revenue is expected to be \$1,153 million in FY 2013-14 and \$1,220 million in FY 2014-15, a 7.0 percent and 5.8 percent increase, respectively, from the FY 2012-13 and FY 2013-14 budgets; reflecting improving residential rolls and rebounding commercial valuations. Approximately

57 percent of Proposition 13's one percent property tax rate accrues to the General Fund. The remainder of the revenue accrues to the State's Education Revenue Augmentation Fund (ERAF), the City's Library Preservation Fund, Children's Fund or Open Space Fund; or accrues to other entities such as the Bay Area Rapid Transit District (BART), the San Francisco Unified School District, and the San Francisco Community College District. In addition to the one percent countywide property tax rate (determined by Proposition 13), the City pays debt service related to voter-approved bonds from a property tax rate add-on that the Controller calculates annually.

Business Tax Revenue

Business tax revenue is budgeted at \$533.0 million in FY 2013-14 and \$564.2 million in FY 2014-15 in the General Fund, which represents annual growth of \$80.2 million, or 17.7 percent, and \$31.2 million, or 5.9 percent, respectively. Business tax revenue is comprised of payroll taxes, business license registration fees, and, beginning in FY 2014-15, gross receipts taxes. The proposed revenue level for FY 2013-14 and FY 2014-15 reflects continued improvement over strong growth experienced in FY 2012-13. The budget assumes continued recovery in both the number of jobs and wage levels during tax years 2013 and 2014 and includes \$50.9 million from gross receipts taxes in FY 2014-15.

Sales Tax Revenue

Local sales tax is expected to generate \$125.7 million in FY 2013-14 and \$130.1 million in FY 2014-15, an annual increase of 3.3 percent and 3.5 percent, respectively. Local sales tax revenues reached and began to exceed their pre-recessionary peak beginning in FY 2011-12, and are projected to continue growth slightly above inflation in FY 2013-14 and FY 2014-15. In addition, projections reflect the loss of the positive impact from state laws affecting sales tax reporting for online retailers experienced in FY 2012-13 as retailers adopt distribution strategies that decrease sales tax allocations to San

San Francisco from online purchases. Sustained increases in this economically sensitive revenue source will depend on tourism, job growth, and business activity.

Hotel Room Tax Revenue

Hotel room tax revenue is projected to be \$273.9 million in FY 2013-14 and \$289.1 million in FY 2014-15, representing annual increases of 9.3 percent and 5.5 percent respectively. These increases reflect strong year-over-year growth in occupancy and average daily room rates in both years. Room rates are projected to plateau in the near term, reflecting continued moderate growth in employment and airport landings and no change in room supply.

Access Line and Utility User Tax Revenues

Access line tax revenue is budgeted at \$42.6 million in FY 2013-14 and \$43.0 million in FY 2014-15, representing an annual decrease of \$0.4 million, or 0.9 percent, in FY 2013-14 and increase of \$0.4 million, or 1.0 percent, in FY 2014-15. The budget reflects a proposed inflationary increase to the Access Line Tax rate of 2.2 percent as required under Business and Tax Regulations Code Section 784. Utility users tax (UUT) revenue is budgeted at \$93.5 million in FY 2013-14 and \$95.4 million in FY 2014-15, representing annual increases of \$1.6 million, or 1.8 percent, and \$1.9 million, or 2.0 percent, respectively.

Parking Tax Revenue

Parking tax revenue is budgeted at \$83.3 million in FY 2013-14, representing an increase of \$6.7 million, or 8.8 percent, over the FY 2012-13 budgeted amount. In FY 2014-15, parking tax revenue is budgeted at \$85.7 million, representing an increase of \$2.5 million, or 3.0 percent, over the FY 2013-14 budgeted amount. Parking tax revenue is positively correlated with business activity and employment, both of which are projected to increase over the next two years.

Real Property Transfer Tax Revenue

Real property transfer tax revenue is budgeted at \$225.0 million in FY 2013-14, representing an increase of \$21.5 million, or 10.6 percent, over the FY 2012-13 budget of \$203.5 million. In FY 2014-15, real property transfer tax revenue is expected to remain unchanged from FY 2013-14 at \$225.0 million. High value commercial transactions increased significantly during FY 2011-12 and the first half of FY 2012-13. Revenues improved at an even faster pace due to the effect of Proposition N (passed in November 2010), which increased the tax rate on transactions valued at or above \$5.0 million. Increases in the number of high value commercial transactions are expected to plateau during FY 2013-14, to be replaced to some extent by greater numbers of lower value residential transactions. The total value of properties changing ownership is

projected to increase to historic levels in FY 2013-14, and remain unchanged in FY 2014-15. Considering the highly volatile nature of this revenue source, the Controller's Office monitors collection rates throughout the fiscal year and provides updates to the Mayor and Board of Supervisors.

Federal Revenue

Federal grants and subventions are projected to increase by \$15.7 million, or 7.9 percent, to \$214.5 million in FY 2013-14, and decrease by \$7.2 million, or 3.4 percent, to 207.3 million in FY 2014-15. The FY 2013-14 budgeted amount includes a large one-time payment of \$10 million in federal transportation reimbursements.

State Revenue

State grants and subventions are projected to increase by \$61.3 million, or 12.2 percent, to \$562.6 million in FY 2013-14 and then increase by \$8.7 million, or 1.5 percent, to \$571.3 million in FY 2014-15. Statewide sales tax revenues reflect changes in funding as a result of state realignment and continued statewide sales recovery that began in FY 2010-11. The budget for FY 2013-14 and FY 2014-15 assumes increases in Health and Welfare Realignment sales tax subventions of \$23.9 million, or 18.4 percent, and \$10.7 million, or 6.9 percent, respectively. Similarly, Proposition 172 Public Safety Sales Tax allocations are projected to increase by \$7.9 million, or 10.0 percent, in FY 2013-14 and by \$3.0 million, or 3.5 percent, in FY 2014-15. The remaining increase is largely due to increases in funding for realignment funding for Public Safety and Health and Welfare Realignment programs. These increases are offset by a projected \$10.7 million decline also related to realignment, or a 15.3 percent decrease, in allocations of statewide Vehicle License Fee (VLF) collections in FY 2013-14 which remains unchanged in FY 2014-15.

Charges for Services

Charges for services are projected to grow by \$10.3 million, or 6.2 percent, in FY 2013-14 compared to the FY 2012-13 budget, and by \$0.8 million, or 0.4 percent, in FY 2014-15 compared to the FY 2013-14 budget, due primarily to increased recoveries from ambulance billings at the Fire Department allowed by state legislation AB 678 passed in 2011 allowing the City to obtain increased federal Medicare reimbursements for ambulance services.

Operating Transfers In

Transfers in to the General Fund are projected to increase by \$62.0 million, or 39.8 percent, in FY 2013-14 compared to the FY 2012-13 budget, and decrease by \$3.2 million, or 1.5 percent, in FY 2014-15 compared to the FY 2013-14 budget. The increase in FY 2013-14 is primarily driven by an increased transfer from San Francisco General

Hospital. Increases to the transfer amount in both years are also comprised of increases to the annual service payment of 15.0 percent from San Francisco International Airport concession revenues. Airport concession funding is projected to be \$2.1 million more in FY 2013-14 than the FY 2012-13 budgeted amount, and projected to increase by an additional \$0.8 million from FY 2013-14 to FY 2014-15 as airport traffic continues to increase.

EXPENDITURE TRENDS

Personnel Expenses

The proposed budget includes an increase in total labor costs of \$245.5 million, or 6.5 percent, and an additional increase of \$149.3 million, or 3.7 percent, for all funds in FY 2013-14 and FY 2014-15, respectively. This total increase includes an increase in General Fund labor costs of \$107.6 million, or 6.1 percent, in FY 2013-14 and an additional increase of \$74.3 million, or 3.9 percent, in FY 2014-15. This increase is due to increasing costs for employee health and pension benefits; a proposed increase in the number of funded positions; and negotiated settlements with the City's labor unions including a 1.75 percent wage increase in FY 2013-14 for most City employees and additional cost sharing of employee medical and retirement costs.

Non-Personnel Expenses

General Fund non-personnel expenses—including professional services, materials and supplies, aid assistance, grants, capital projects and equipment—will increase by \$130.7 million, or 11.5 percent, to \$1.3 billion in FY 2013-14 and remain at those spending levels in FY 2014-15.

Contribution Transfers Out

Contribution Transfers Out of the General Fund are budgeted at \$805.1 million and \$846.6 million in Fiscal Years 2013-14 and 2014-15, respectively, representing an increase of \$189.3 million and an additional \$41.5 million from the FY 2012-13 budgeted amount. These increases are primarily due to an increase in General Fund subsidies for San Francisco General and Laguna Honda Hospitals, as well as increasing baseline funded requirements for the Municipal Transportation Agency, the Public Library, and the Public Education Enrichment Fund.

SPENDING MANDATES AND DISCRETIONARY SOURCES

In Fiscal Years 2013-14 and 2014-15, the General Fund will represent 49.8 and 51.0 percent of the City's total budget, respectively. General Fund discretionary spending capacity, however, is only slightly above 30 percent of the City's total budget due to voter-approved minimum spending requirements. San Francisco voters have passed ballot measures that require minimum spending levels for certain operations, including the Children's Baseline, the Public Library Baseline, the Public Transportation Baseline, the City Services Auditor operations, the Municipal Symphony Baseline, the Human Services Care Fund, Housing Trust Fund, required reserve deposits, and Police and Fire Department minimum staffing requirements. These requirements will be discussed in detail in the Controller's discussion of the Mayor's Budget, also known as the Revenue Letter, published the second week of June.

LONG-TERM FINANCIAL PLANNING PROCESS

The Constitution of the State of California requires all cities to adopt a balanced budget wherein revenues match expenditures. In order to do so, the City must be able to project expected revenues and expenditures in future years. Long-term financial planning involves making revenue and cost projections to inform the City's budget process. Adding to the complexity of financial planning, the San Francisco City Charter and state law restrict how revenue may be generated and specify how the City must spend available funds. Although the City's budget is formally developed between February and June of each year, the City's financial planning is a year-round process.

The following sections provide some detail on the various projections, policies, and plans that inform and enable the City's annual budget process.

Two-Year Budgeting

On November 3, 2009, voters approved Proposition A, amending the Charter to make changes to the City's budget and financial processes intended to stabilize spending by requiring multi-year budgeting and financial planning.

Proposition A required a two-year (biennial) budget, replacing the annual budget. In Fiscal Year (FY) 2010-11, the City adopted two-year budgets for the following four pilot departments: the Airport, the Port, the Public Utilities Commission, and Municipal Transportation Agency (MTA). These four early-implementation departments had a "fixed" two-year budget for FY 2012-13 and FY 2013-14. These departments are only amending their budgets for FY 2013-14 this year if revenues or expenditures are 5.0 percent above or below projections. Last fiscal year, all City departments adopted two-year budgets (FY 2012-13 and FY 2013-14) as required by Proposition A. This fiscal year, these departments adjusted the second year of their previously adopted two-year budget (FY 2013-14) in addition to budgeting for FY 2014-15. Once departments have had a reasonable amount of time to adjust to two-year budgeting, the second year will become fixed for all City departments. The two-year budgets are developed, approved, and implemented pursuant to the same

process as the annual budgets described in the Annual Financial Planning and Budget Process section of this document.

Operating Revenue and Expenditure Projections

The Controller's Office, the Mayor's Office, and the Board of Supervisors are responsible for leading long-term financial planning for the City. Between these three offices, the City produces three annual reports over the course of each fiscal year, including a Five-Year Financial Plan each odd calendar year, and a Joint Report each even calendar year. Together, these reports provide the basis for developing the City's budget. These reports are:

THE CONTROLLER'S SIX-MONTH BUDGET STATUS REPORT, published annually in early February, projects the year-end status of the City's General Fund and key special revenue and enterprise funds based on financial activity from July through December. Issues identified within this report can then be incorporated into mid-year budgetary adjustments as necessary.

THE FOUR YEAR BUDGET PROJECTION ("JOINT REPORT"), published each even calendar year in March by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst Office, reports on projected citywide revenues and expenditures for the next four fiscal years. First required by voters in 1994, this analysis captures significant one-time budgetary items in addition to forecasting revenue and expenditure trends into the future. Starting in FY 2011-12, the Joint Report was extended to forecast four years into the future (prior to FY 2011-12, the report projected three years into the future). This change is required by Proposition A, which also states that the City must adopt a biennial Five-Year Financial Plan. The Joint Report now serves as an "off-year" update to the Five-Year Financial Plan and projects out the remaining four years of the prior year plan.

THE FIVE-YEAR FINANCIAL PLAN, published each odd calendar year in late February by the Controller's Office,

the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst Office, forecasts expenditures and revenues during a five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for City departments. In March 2013, the Mayor proposed the City's second Five-Year Financial Plan for Fiscal Years 2013-14 through 2017-18, which was unanimously adopted by the Board of Supervisors in April 2013.

THE CONTROLLER'S NINE-MONTH BUDGET STATUS REPORT, published annually in early May, reports financial activity from July through March and includes the projected year-end status of the City's General Fund as well as key special revenue and enterprise funds. A comprehensive review of revenue and spending to-date and discussions with financial officers at major City departments drive the report's year-end projections.

These reports are used by the Mayor's Office in preparing a balanced budget to propose to the Board of Supervisors each year, and for developing multi-year budget projections. The reports provide information on the resources available for the City's programs and provide projections on costs moving forward. The independent auditors who certify the City's annual financial statements and the national bond rating agencies provide additional external-oversight to the City's financial matters.

New Financial Policies and Enhanced Reserves

Proposition A charges the Controller's Office with proposing to the Mayor and Board of Supervisors financial policies addressing reserves, use of volatile revenues, debt, and financial measures in the case of disaster recovery, and requires the City to adopt budgets consistent with these policies once approved.

In May 2010, new legislation was adopted to codify the City's practice of maintaining an annual General Reserve for fiscal pressures not anticipated in the budget and roughly double the size of the reserve by FY 2015-16; and, to create a new Budget Stabilization Reserve funded by excess receipts from volatile revenue streams to augment the existing Rainy Day Reserve to help the City mitigate the impact of multi-year downturns.

Ten-Year Capital Expenditure Projections

Simultaneous to the revenue and expenditure projection process, the City also engages in a long-term capital planning process for the infrastructure and facilities needs of the City. Managed under the City Administrator, the City has completed a comprehensive assessment of the near- and long-term capital needs on a building-by-

building, asset-by-asset basis each year since 2005. Starting in FY 2011-12, the Ten-Year Capital Plan switched from an annual to a biennial process to be issued along with the City's Five-Year Financial Plan in each odd calendar year. The Ten-Year Capital Plan is a tool to inform policymakers as they make funding decisions for capital projects. The Plan prioritizes projects, establishes timelines for major investments needed to maintain the City's infrastructure, highlights opportunities to combine similar capital projects to generate cost savings, and identifies funding sources. Once passed by the Board of Supervisors and the Mayor, the Capital Plan serves as a central tool in the development of the City's budget. The Plan also presents an opportunity for City departments to coordinate investments and share information about the impact to operating costs that may result from new capital projects.

Funding for capital improvements is appropriated through the City's budget process. Last year, the Capital budget moved to a two-year budget cycle along with the rest of the City's budget. While the creation of a Ten-Year Capital Plan does not change the basic appropriation and funding mechanisms for capital improvements, the priorities in the capital improvement budget do reflect the policies and objectives identified in the plan.

Capital Planning Committee

The legislation requiring the development of the Ten-Year Capital Plan also created the Capital Planning Committee (CPC) composed of elected officials and key department heads. The purpose of the CPC is to establish prioritization and assessment criteria to assist the City Administrator with the development of the Capital Plan, review the City Administrator's bi-annual proposed Capital Plan prior to its submission to the Mayor and Board of Supervisors, and review the annual biennial budgets and any proposed use of long-term debt—including General Obligation bonds—to ensure compliance with the plan. The CPC also provides an opportunity for interdepartmental discussion about the impact of capital investments on City operating costs and service delivery.

Under the direction of the City Administrator, Capital Planning staff annually assesses facility conditions for repair and renewal needs, makes renewal cost projections, and evaluates costs of proposed enhancement projects within the horizon of the Ten-Year Capital Plan. Using criteria designated by the CPC, staff review available funding resources and prepare and update the Ten-Year Capital Plan. Once these recommendations have been integrated into the final draft of the Plan, it is presented to the Mayor and Board of Supervisors for approval. Highlights of the Fiscal Year 2014-2023 Capital Plan and its effects on the City's operating budget are included in the back of this book.

Five-Year Information & Communications Technology Plan

Simultaneous to the revenue and expenditure projection process, the City also engages in an information and communications technology planning process for the technology needs of the City. Managed by the Committee on Information Technology (COIT), the City has completed an assessment of departmental information and communications technology requests. The Information and Communications Technology (ICT) Plan is issued along with the City's Five-Year Financial Plan in each odd calendar year. The ICT Plan provides a framework for how the City can proactively plan for, fund, and implement projects that support the Plan's strategic goals. Once passed by the Board of Supervisors and the Mayor, the ICT Plan serves as a central tool in the development of the City's budget. The Plan also presents an opportunity for City departments to coordinate investments and share information about the impact to operating costs that may result from new technology projects.

Funding for technology is appropriated through the City's budget process. While the creation of the ICT Plan does not change the basic appropriation and funding mechanisms for technology investments, the Plan establishes citywide priorities and goals.

Five-Year Financial Planning

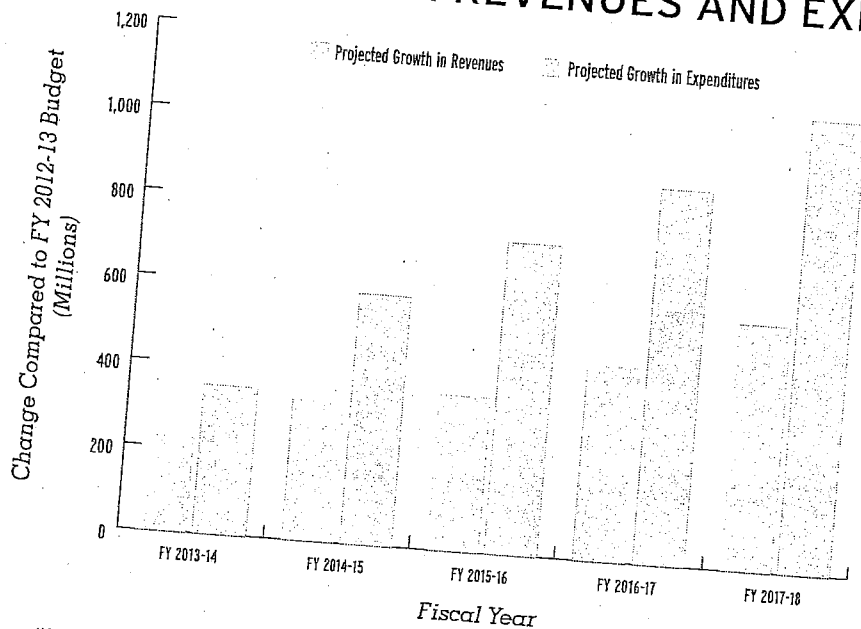
In March 2013, the Mayor proposed the City's Five-Year Financial Plan for Fiscal Years 2013-14 through 2017-18. This Plan projects that, despite continued growth in tax

revenues, the cost of city services will steadily outpace revenue growth over the next five years. If the City does not take corrective action, the gap between General Fund revenues and expenditures will rise from \$123.6 million in FY 2013-14 to approximately \$487.2 million by FY 2017-18. The primary driver of this growing imbalance is employee wage, benefit, and pension costs, which are projected to grow by \$458.9 million over the next five years.

To address this structural imbalance and promote fiscal stability, the Five-Year Financial Plan proposes a number of strategies, including capital spending and debt restructuring, managing employee wage and benefit costs, raising additional revenue, adjusting revenue baseline requirements and allocations, limiting non-personnel cost inflation, finding one-time sources of revenues and savings, and implementing ongoing departmental revenues and savings initiatives. The Plan also recommends phasing out the use of one-time solutions to balance the budget and instead using these measures to fund reserves and one-time expenditures such as capital projects. If the City takes proactive steps to implement these strategies, it can minimize the impact on departmental services and operations and be better prepared for future economic downturns.

In addition to these citywide General Fund projections, the Five-Year Financial Plan also includes more detailed discussion of major budgetary and programmatic issues facing many of the City's largest departments, as well as a summary of the City's Ten-Year Capital Plan and Information and Communications Technology (ICT) Plan.

PROJECTED GROWTH IN REVENUES AND EXPENDITURES



Expenditures are expected to grow by 25 percent over the next five years, outpacing revenues, which are projected to increase by 13 percent over the next five years.

ANNUAL FINANCIAL PLANNING AND BUDGET PROCESS

Budgeting Method

Mission-driven budgeting, as described by the City Charter, requires department budget requests to include goals, programs, targeted clients, and strategic plans. The requested budget must tie program-funding proposals directly to specific goals. In addition, legislation passed by the Board of Supervisors requires establishing performance standards to increase accountability. The City and County of San Francisco operates under a budget that balances all operating expenditures with available revenue sources and prior year fund balance.

Governmental financial information statements are reported using the modified accrual basis of accounting. Revenues are recognized when they are measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred as under accrual accounting. However, debt service expenditures as well as expenditures related to vacation, sick leave, and claims and judgments are recorded only when payment is due.

The City adopts annual budgets for all government funds on a substantially modified accrual basis of accounting, except for capital project funds and certain debt service funds that generally adopt project-length budgets. The budget of the City is a detailed operating plan that identifies estimated costs and results in relation to estimated revenues. The budget includes: the programs, projects, services, and activities to be provided during the Fiscal Year (FY); the estimated resources (inflows) available for appropriation; and the estimated changes to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

Two-Year Budget Cycle

In November 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY

2012-13. In FY 2010-11, the City adopted two-year budgets covering FY 2010-11 and FY 2011-12 for four early-implementation departments: the Airport, the Municipal Transportation Agency, the Public Utilities Commission, and the Port Commission. FY 2012-13 was the first year that all City departments submitted a two-year budget for FY 2012-13 and FY 2013-14. Also for the first time that year, the four early-implementation departments had a "fixed" two-year budget. This means these departments amended their budget this year for FY 2013-14 only if proposed revenues or expenditures were 5.0 percent above or below projections. All other departments are retaining a variable two-year budget while they adjust to the new system; these departments' budgets for FY 2013-14 are open to changes and must be rebalanced as part of the next two year budget. Moving to a fixed two-year budget for all departments would require the passage of legislation by the Board of Supervisors. The two-year budget is developed, approved, and implemented pursuant to the process described below.

Key Participants

- Citizens provide direction for and commentary on budget priorities throughout the annual budget process. Input from citizens at community town hall meetings, stakeholder working groups convened by the Mayor's Office, public budget hearings, and communication with elected officials are all carefully considered in formulating the Mayor's proposed budget.
- City departments prioritize needs and present balanced budgets for review and analysis by the Mayor's Office of Public Policy and Finance.
- The Capital Planning Committee (CPC) and Committee on Information Technology (COIT) provide recommendations to the Mayor's Office on citywide priorities for capital and IT investments, and recommend the level of investment needed to meet the priorities they identify.
- The Mayor, with the assistance of the Mayor's Office of Public Policy and Finance, prepares and submits a balanced budget to the Board of Supervisors on an

annual basis. The Mayor's Office of Public Policy and Finance also conducts multi-year budget projections for the purposes of long-term budget planning.

- The Board of Supervisors is the City's legislative body and is responsible for amending and approving the Mayor's proposed budget. The Board's Budget and Legislative Analyst also participates in reviews of City spending and financial projections and makes recommendations to the Board on budget modifications.
- The Controller is the City's Chief Financial Officer and is responsible for projecting available revenue to fund City operations and investments in both the near- and long-term. In addition, the City Services Auditor Division of the Controller's Office is responsible for working with departments to develop, improve, and evaluate their performance standards.

Calendar and Process

Beginning in September and concluding in July, the annual budget cycle can be divided into three major stages (see calendar at the end of this section):

- Budget Preparation: budget development and submission to the Board of Supervisors.
- Approval: budget review and enactment by the Board of Supervisors and budget signing by the Mayor.
- Implementation: department execution and budget adjustments.

Budget Preparation

The budget process begins in September and includes the Controller's Office and Mayor's Office's preliminary projection of Enterprise and General Fund revenues for the budget year. Also at this time, many departments begin budget planning to allow adequate input from oversight commissions and from the public. In December, budget instructions are issued by the Mayor's Office and the Controller's Office with detailed guidance on the preparation of department budget requests. The instructions contain a financial outlook, policy goals, and guidelines as well as technical instructions.

Three categories of budgets are prepared:

- General Fund department budgets: General Fund departments rely in whole or in part on discretionary revenue comprised primarily of local taxes such as property, sales, payroll, and other taxes. The Mayor introduces the proposed General Fund budget to the Board of Supervisors on June 1.
- Enterprise department budgets: Enterprise departments generate non-discretionary revenue primarily from charges for services that are used

to support operations. The Mayor introduces the proposed Enterprise budgets to the Board of Supervisors on May 1.

- Capital budget: Capital budget requests are submitted to the Capital Planning Committee (CPC) for review and inclusion in the City's biannual Ten-Year Capital Plan. The biannual Capital Budget is brought before the Board of Supervisors and Mayor for approval concurrently with the General Fund and Enterprise department budgets.

Between December and early February, departments prepare their budget requests, and submit them to the Controller by mid-February. The Controller consolidates and verifies all of the information that departments have submitted. In the first week of March, the Controller submits departments' proposed budget requests to the Mayor's Office of Public Policy and Finance for review.

From March through June, the Mayor and the Mayor's Office of Public Policy and Finance analyze each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Controller's Office certifies all revenue estimates.

From February through May, the Mayor and the Mayor's staff meet with community groups to provide budget updates and to hear concerns and requests for funding to improve public services. Total budget requests must be brought into balance with estimated total revenues which requires the Mayor's Office of Public Policy and Finance to prioritize funding requests that typically exceed projected available revenues. Before the Mayor's proposed budget is introduced to the Board of Supervisors, the Controller ensures that the finalized budget is balanced and accurate.

Approval

Upon receiving the Mayor's proposed budget, the Budget and Finance Committee of the Board of Supervisors holds public hearings during the months of May and June to review departmental requests and solicit public input. The Budget and Finance Committee makes recommendations to the full Board for budget approval along with their proposed changes. Since budget review lapses into the new fiscal year, the Interim Budget—usually the Mayor's proposed budget—is passed by the Board as a continuing resolution and serves as the operating budget until the budget is finalized in late July. The Mayor typically signs the budget ordinance into law by mid-August.

The Budget and Finance Committee works closely with the Board of Supervisor's Budget and Legislative Analyst, which develops recommendations on departmental budgets. Informed by departmental discussions that

center on justifications for proposed expenses and comparison with prior year spending, the Board's Budget Analyst forwards a report with recommended reductions. The Budget and Finance Committee reviews the Budget Analyst's recommended expenditure reductions, along with department and public input, before making final budget recommendations to the full Board of Supervisors.

Because the budget must be balanced, expenditure reductions that are made to General Fund departments represent unallocated monies that the Board of Supervisors can apply to new public services or to offset proposed budget cuts. The Board of Supervisors generates a list of budget policy priorities that the Budget and Finance Committee uses to guide funding decisions on the unallocated pool of money. The Budget Committee then votes to approve the amended budget and forwards it to the full Board by July 30th.

As the City Charter requires, the Board of Supervisors must vote on the budget twice between July 15 and August 1. At the first reading, which occurs the first Tuesday after July 15, amendments may be proposed and, if passed by a simple majority, added to the budget. These amendments may be proposed by any member of the Board of Supervisors and can reflect further public input and/or Board policy priorities. At the second reading, the Board votes on the amended budget again and if passed, the budget will be forwarded to the Mayor for final signature. If additional amendments are proposed during the second reading, the budget must go through a new second reading a week later. Final passage by the Board must occur before the August 1 deadline.

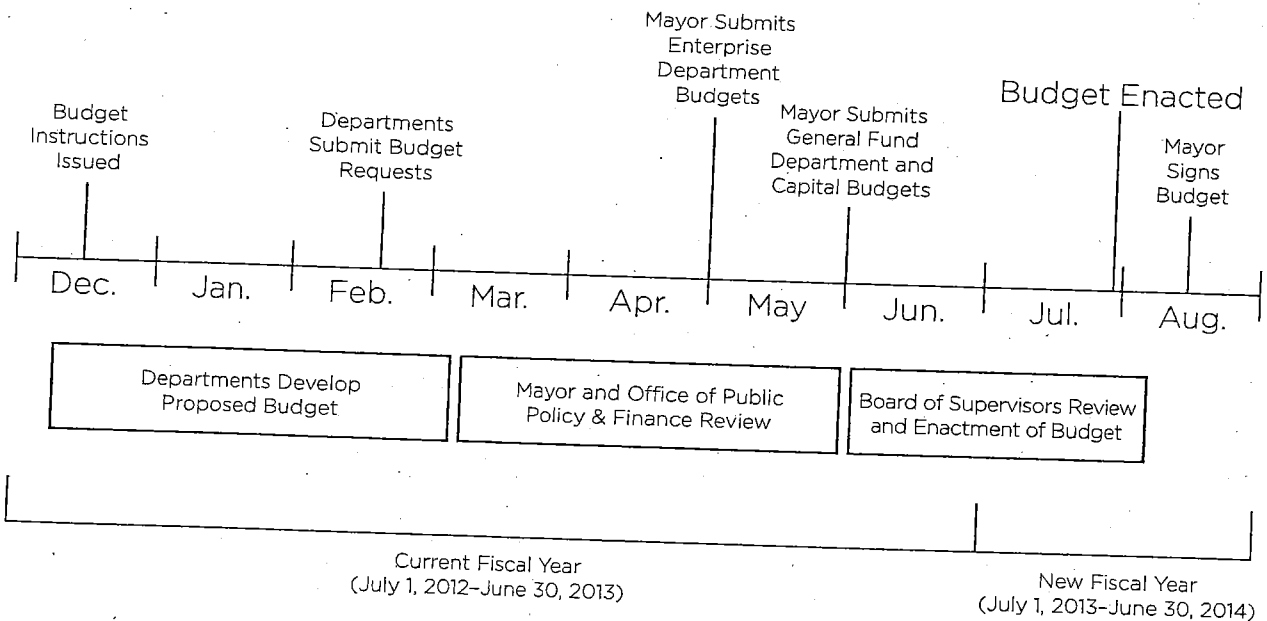
The Mayor has ten days to approve the final budget, now called the Annual Appropriation Ordinance. The Mayor may sign the budget as approved by the Board, making

it effective immediately. The Mayor may also veto any portion of the budget, whereupon it returns to the Board of Supervisors. The Board has ten days to override any or all of the Mayor's vetoes with a two-thirds majority vote. In this case, upon the Board vote, the budget is immediately enacted, thus completing the budget process for the fiscal year. Should the Mayor opt not to sign the budget within the ten-day period, the budget is automatically enacted but without the Mayor's signature of approval. Once the Annual Appropriation Ordinance is passed, it supersedes the Interim Budget.

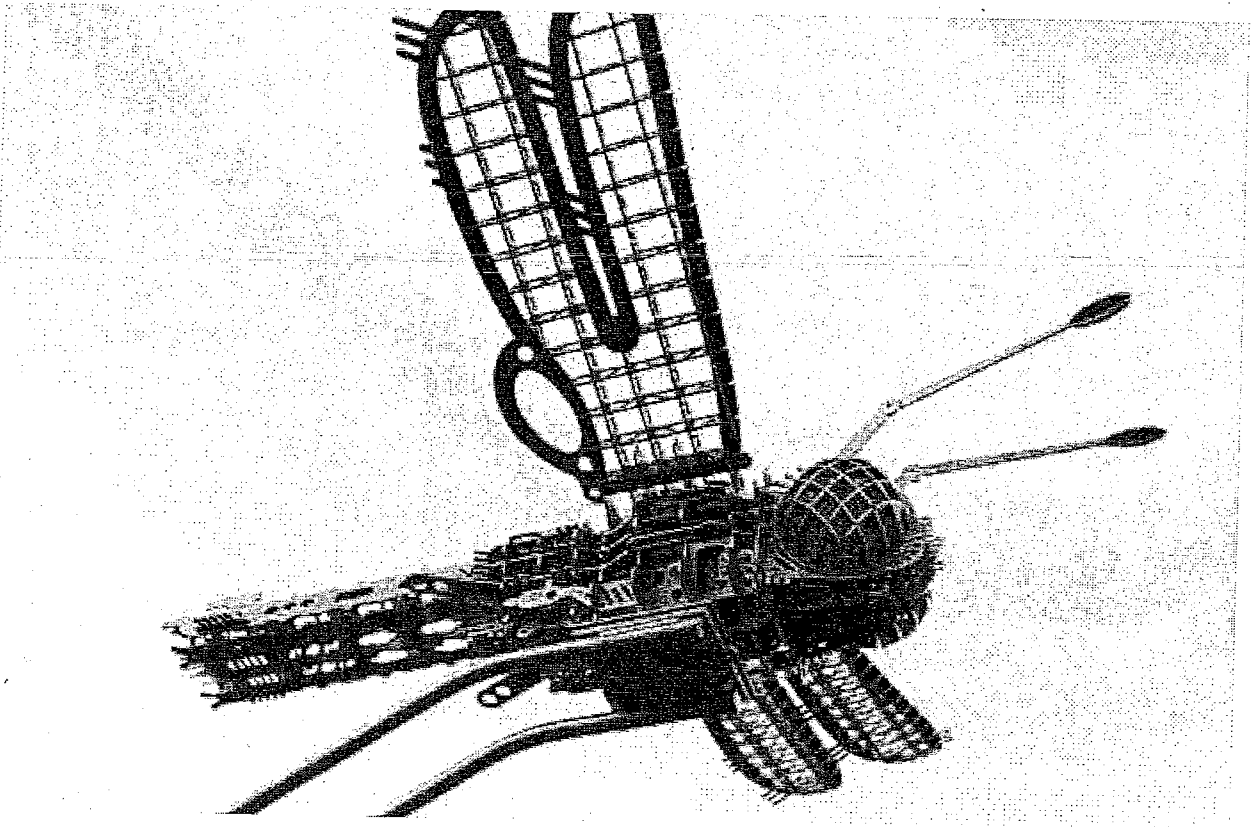
Implementation

Responsibility for execution of the budget rests largely with departments. The Mayor's Office and the Controller monitor department spending throughout the year and take measures to mitigate overspending or revenue shortfalls. Both offices, as well as the Board of Supervisors, also evaluate departments' achievement of performance measures on a periodic basis.

Budget adjustments during the fiscal year take place in two ways: through supplemental appropriation requests, and through grants appropriation legislation. Supplemental appropriation requests are made when a department finds that it has inadequate resources to carry it through to the end of the year. Grant appropriations occur when an outside entity awards funding to a department. Both supplemental and grant appropriation requests require Board of Supervisors approval before going to the Mayor for final signature.



BUDGET SUMMARY TABLES



Incomplete Metamorphosis, 2006

By Joyce Hsu

District 1, Argonne Playground

Visitors to this mid-block neighborhood playground are greeted by two playful sculptures attached to fence posts at each entrance. They could be model airplanes or giant dragonflies but in fact are the laser-cut aluminum product of the artist's imagination.

SOURCES AND USES OF FUNDS EXCLUDING FUND TRANSFERS

| Category of Sources or Use | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|-------------------------------------|----------------------|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Sources of Funds | | | | | | |
| Local Taxes | 2,595,804,771 | 2,611,666,789 | 2,890,522,366 | 278,855,577 | 3,012,489,562 | 121,967,196 |
| Licenses & Fines | 183,336,866 | 168,930,148 | 162,588,606 | (6,341,542) | 177,127,106 | 14,538,500 |
| Use of Money or Property | 503,629,027 | 500,968,807 | 514,570,246 | 13,601,439 | 516,314,620 | 1,744,374 |
| Intergovernmental Revenue - Federal | 388,048,690 | 409,257,913 | 440,613,856 | 31,355,943 | 356,393,851 | (84,220,005) |
| Intergovernmental Revenue - State | 673,952,866 | 692,196,254 | 803,412,682 | 111,216,428 | 812,503,983 | 9,091,301 |
| Intergovernmental Revenue - Other | 78,630,626 | 77,948,611 | 87,154,306 | 9,205,695 | 87,093,306 | (61,000) |
| Charges for Services | 2,346,597,015 | 2,342,123,620 | 2,508,555,260 | 166,431,640 | 2,594,678,346 | 86,123,086 |
| Other Revenues | 475,791,925 | 166,645,300 | 178,610,155 | 11,964,855 | 207,706,344 | 29,096,189 |
| Transfer Adjustments-Sources | 49,394,713 | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | (414,319,381) | 236,091,357 | 329,872,522 | 93,781,165 | 165,570,760 | (164,301,762) |
| Sources of Funds Subtotals | 6,880,867,118 | 7,205,828,799 | 7,915,899,999 | 710,071,200 | 7,929,877,878 | 13,977,879 |
| Uses of Funds | | | | | | |
| Salaries & Wages | 2,499,183,533 | 2,631,273,685 | 2,771,828,236 | 140,554,551 | 2,811,980,832 | 40,152,596 |
| Fringe Benefits | 1,072,138,328 | 1,150,356,184 | 1,255,327,118 | 104,970,934 | 1,364,514,573 | 109,187,455 |
| Overhead | 154,575,609 | 159,850,240 | 162,336,297 | 2,486,057 | 167,571,893 | 5,235,596 |
| Professional & Contractual Services | 1,373,367,016 | 1,445,486,091 | 1,638,594,618 | 193,108,527 | 1,596,572,437 | (42,022,181) |
| Aid Assistance / Grants | 597,367,527 | 615,798,496 | 667,258,295 | 51,459,799 | 648,774,988 | (18,483,307) |
| Materials & Supplies | 254,470,911 | 288,254,350 | 293,090,903 | 4,836,553 | 295,818,385 | 2,727,482 |
| Equipment | 28,121,115 | 39,330,079 | 36,995,497 | (2,334,582) | 32,304,116 | (4,691,381) |
| Debt Service | 562,305,806 | 804,567,765 | 940,940,639 | 136,372,874 | 936,433,337 | (4,507,302) |
| Services of Other Departments | 600,658,201 | 664,566,947 | 691,135,882 | 26,568,935 | 702,719,364 | 11,583,482 |
| Expenditure Recovery | (845,450,241) | (995,772,699) | (1,032,911,136) | (37,138,437) | (1,053,428,957) | (20,517,821) |
| Budgetary Reserves | 0 | 159,850,228 | 235,647,715 | 75,797,487 | 237,145,501 | 1,497,786 |
| Transfer Adjustments-Uses | 295,655,189 | 0 | 0 | 0 | 0 | 0 |
| Facilities Maintenance | 16,486,931 | 56,408,647 | 63,617,446 | 7,208,799 | 43,260,678 | (20,356,768) |
| Capital Renewal | 196,900 | 33,754,969 | 40,781,948 | 7,026,979 | 90,304,076 | 49,522,128 |
| Capital Projects | 271,790,293 | 152,103,817 | 151,256,541 | (847,276) | 55,906,655 | (95,349,886) |
| Uses of Funds Subtotals | 6,880,867,118 | 7,205,828,799 | 7,915,899,999 | 710,071,200 | 7,929,877,878 | 13,977,879 |

Note: FY 2011-12 Actuals reflect levels of annually budgeted activity. Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories. The City's Comprehensive Annual Financial Report reflects the audited actual total spending including both annually budgeted and non-annually budgeted capital project spending.

SOURCES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|----------------------|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Local Taxes | | | | | | |
| 101 PROPERTY TAXES-CURRENT YEAR | 1,099,303,398 | 922,746,000 | 995,333,000 | 72,587,000 | 1,058,726,000 | 63,393,000 |
| 102 PROPERTY TAXES-PRIOR YEAR | 988,369 | 437,000 | 438,000 | 1,000 | 438,000 | 0 |
| 103 SUPPLEMENTAL-CURRENT | 7,195,593 | 9,539,000 | 7,923,000 | (1,616,000) | 7,295,000 | (628,000) |
| 104 SUPPLEMENTAL-PRIOR | 11,552,202 | 20,268,000 | 17,065,000 | (3,203,000) | 16,131,000 | (934,000) |
| 109 OTHER PROPERTY TAXES | 236,884,238 | 415,190,389 | 488,851,366 | 73,660,977 | 494,907,562 | 6,056,196 |
| 111 PAYROLL TAX | 429,093,868 | 445,089,800 | 496,331,000 | 51,241,200 | 475,486,000 | (20,845,000) |
| 112 GROSS RECEIPTS TAX | 0 | 0 | 0 | 0 | 50,911,000 | 50,911,000 |
| 113 REGISTRATION TAX | 8,583,037 | 8,716,000 | 37,657,000 | 28,941,000 | 38,783,000 | 1,126,000 |
| 121 SALES & USE TAX | 117,071,312 | 121,736,000 | 125,697,000 | 3,961,000 | 130,096,000 | 4,399,000 |
| 122 HOTEL ROOM TAX | 239,567,837 | 250,351,600 | 273,930,000 | 23,578,400 | 289,070,000 | 15,140,000 |
| 123 UTILITY USERS TAX | 91,675,981 | 91,900,000 | 93,515,000 | 1,615,000 | 95,385,000 | 1,870,000 |
| 124 PARKING TAX | 76,645,058 | 76,530,000 | 83,251,000 | 6,721,000 | 85,749,000 | 2,498,000 |
| 125 PROPERTY TRANSFER TAX | 233,591,131 | 203,470,000 | 225,150,000 | 21,680,000 | 225,150,000 | 0 |
| 129 OTHER LOCAL TAXES | 43,652,747 | 45,693,000 | 45,381,000 | (312,000) | 44,362,000 | (1,019,000) |
| Local Taxes Subtotals | 2,595,804,771 | 2,611,666,789 | 2,890,522,366 | 278,855,577 | 3,012,489,562 | 121,967,196 |
| Licenses & Fines | | | | | | |
| 201 BUSINESS HEALTH LICENSES | 6,718,548 | 7,449,126 | 7,408,105 | (41,021) | 7,408,105 | 0 |
| 202 OTHER BUSINESS/PROFESSIONAL LICENSES | 16,049,424 | 10,911,292 | 9,884,766 | (1,026,526) | 9,936,728 | 51,962 |
| 203 ROAD PRIVILEGES & PERMITS | 10,738,799 | 10,515,933 | 10,530,259 | 14,326 | 10,540,268 | 10,009 |
| 206 FRANCHISES | 17,924,874 | 18,341,836 | 19,019,469 | 677,633 | 19,163,240 | 143,771 |
| 207 ETHICS FEES | 79,475 | 45,000 | 45,000 | 0 | 45,000 | 0 |
| 209 OTHER LICENSES & PERMITS | 7,947,728 | 7,942,674 | 7,954,371 | 11,697 | 7,942,674 | (11,697) |
| 251 TRAFFIC FINES | 96,780,796 | 108,403,192 | 101,708,180 | (6,695,012) | 101,391,012 | (317,168) |
| 252 COURT FINES-NON TRAFFIC | 212,615 | 105,099 | 103,024 | (2,075) | 95,500 | (7,524) |
| 253 OTHER NON-COURT FINES | 3,421,306 | 3,257,460 | 3,286,896 | 29,436 | 3,286,896 | 0 |
| 255 ETHICS FINES | 49,529 | 54,000 | 54,000 | 0 | 54,000 | 0 |
| 259 OTHER FORFEITURES & PENALTIES | 23,413,772 | 1,904,536 | 2,594,536 | 690,000 | 17,263,683 | 14,669,147 |
| Licenses & Fines Subtotals | 183,336,866 | 168,930,148 | 162,588,606 | (6,341,542) | 177,127,106 | 14,538,500 |
| Use of Money or Property | | | | | | |
| 301 INTEREST | 34,847,099 | 30,524,026 | 28,145,786 | (2,378,240) | 30,745,525 | 2,599,739 |
| 302 DIVIDENDS | 7,840 | 0 | 0 | 0 | 0 | 0 |
| 304 OTHER INVESTMENT INCOME (GROSS) | (1,978,724) | 255,928 | 250,000 | (5,928) | 250,000 | 0 |
| 351 PARKING METER COLLECTIONS | 50,966,206 | 47,150,400 | 50,220,041 | 3,069,641 | 50,220,041 | 0 |
| 352 PARKING GARAGE/LOT RENTALS | 159,364,159 | 161,360,832 | 167,314,955 | 5,954,123 | 167,306,955 | (8,000) |
| 353 REC & PARK - RENTALS | 7,994,789 | 6,777,836 | 5,799,436 | (978,400) | 4,737,000 | (1,062,436) |
| 354 REC & PARK - CONCESSIONS | 8,123,758 | 9,062,920 | 8,794,226 | (268,694) | 7,556,080 | (1,238,146) |
| 355 CULTURAL FACILITIES-RENTALS | 1,569,926 | 1,394,961 | 1,188,178 | (206,783) | 1,215,611 | 27,433 |
| 356 CULTURAL FACILITIES-CONCESSIONS | 426,383 | 321,619 | 306,914 | (14,705) | 306,914 | 0 |
| 357 CONV FACILITIES - RENTALS & CONCESSIONS | 20,733,418 | 23,438,907 | 25,024,061 | 1,585,154 | 25,574,061 | 550,000 |
| 360 PORT-CARGO RENTAL | 5,084 | 0 | 0 | 0 | 0 | 0 |
| 361 PORT-SHIP REPAIR CONCESSION | 1,075,559 | 0 | 0 | 0 | 0 | 0 |
| 362 PORT-HARBOR RENTS | 1,966,943 | 0 | 0 | 0 | 0 | 0 |
| 363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCESSION | 41,779,828 | 40,816,000 | 42,050,365 | 1,234,365 | 42,874,724 | 824,359 |
| 365 PORT-CRUISE RENTS | 211,378 | 0 | 0 | 0 | 0 | 0 |
| 366 PORT-FISHING RENT | 1,817,641 | 2,068,900 | 2,110,000 | 41,100 | 2,110,000 | 0 |
| 367 PORT-OTHER MARINE RENTS/CONCESSIONS | 1,289,672 | 3,753,016 | 1,958,817 | (1,794,199) | 1,958,817 | 0 |
| 372 SFIA-PASSENGER TERMINALS RENTALS | 4,993,850 | 5,256,800 | 5,432,900 | 176,100 | 5,432,900 | 0 |
| 373 SFIA-PAVED & UNIMPROVED-NONAIRLINE RENTA | 15,466,830 | 15,899,000 | 16,297,000 | 398,000 | 16,297,000 | 0 |
| 374 SFIA-ADVERTISING; TEL. & OTHERS | 21,465,859 | 21,472,000 | 20,057,000 | (1,415,000) | 20,057,000 | 0 |
| 375 SFIA-NEWS; TOBACCO & GIFTS | 38,729,981 | 38,710,000 | 40,256,000 | 1,546,000 | 40,256,000 | 0 |
| 376 SFIA-AUTO RENTALS | 44,731,884 | 44,527,000 | 46,593,000 | 2,066,000 | 46,593,000 | 0 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

SOURCES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| 377 SFIA-RESTAURANT & ALLIED SVCS | 14,975,151 | 15,010,000 | 16,152,000 | 1,142,000 | 16,152,000 | 0 |
| 379 SFIA-OTHER GROUND TRANSPORTATION | 11,265,104 | 11,523,000 | 11,757,000 | 234,000 | 11,757,000 | 0 |
| 381 SFIA-CNG SERVICES | 109,859 | 103,000 | 104,000 | 1,000 | 104,000 | 0 |
| 391 SFWD-OTHERS | 171,108 | 0 | 0 | 0 | 0 | 0 |
| 398 OTHER CITY PROPERTY RENTALS | 21,500,298 | 21,542,662 | 24,758,567 | 3,215,905 | 24,809,992 | 51,425 |
| 399 OTHER CONCESSIONS | 18,144 | 0 | 0 | 0 | 0 | 0 |
| Use of Money or Property Subtotals | 503,629,027 | 500,968,807 | 514,570,246 | 13,601,439 | 516,314,620 | 1,744,374 |
| Intergovernmental Revenue - Federal | | | | | | |
| 401 FEDERAL-PUBLIC ASSISTANCE ADMIN | 139,322,566 | 142,079,540 | 148,984,697 | 6,905,157 | 150,554,769 | 1,570,072 |
| 402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS | 53,825,490 | 64,384,283 | 62,983,067 | (1,401,216) | 64,171,685 | 1,188,618 |
| 411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSIS | 0 | 3,700,000 | 3,700,000 | 0 | 3,700,000 | 0 |
| 440 FEDERAL HOMELAND SECURITY | 53,209,695 | 11,042,652 | 23,701,903 | 12,659,251 | 23,717,367 | 15,464 |
| 445 FEDERAL-AM RECOVERY & REINVESTMENT ACT | 23,836,591 | 4,141,158 | 5,101,921 | 960,763 | 5,101,921 | 0 |
| 449 FEDERAL-OTHER | 117,854,348 | 183,910,280 | 196,142,268 | 12,231,988 | 109,148,109 | (86,994,159) |
| Intergovernmental Revenue - Federal Subtotals | 388,048,690 | 409,257,913 | 440,613,856 | 31,355,943 | 356,393,851 | (84,220,005) |
| Intergovernmental Revenue - State | | | | | | |
| 451 STATE-PUBLIC ASSISTANCE ADMIN | 45,748,230 | 45,824,564 | 49,981,352 | 4,156,788 | 50,575,341 | 593,989 |
| 452 STATE-PUBLIC ASSISTANCE PORGRAMS | 25,051,847 | 19,259,691 | 24,069,560 | 4,809,869 | 23,770,449 | (299,111) |
| 453 STATE-HEALTH ADMINISTRATION | 30,743,526 | 29,327,844 | 37,731,749 | 8,403,905 | 37,841,343 | 109,594 |
| 454 STATE-HEALTH PROGRAMS | 131,881,938 | 160,490,673 | 197,905,317 | 37,414,644 | 189,983,382 | (7,921,935) |
| 455 STATE-HEALTH & WELFARE SALES TAX | 154,064,723 | 155,698,191 | 177,105,249 | 21,407,058 | 188,088,499 | 10,983,250 |
| 456 STATE-HEALTH & WELFARE VEH LICENSE FEES | 59,717,107 | 69,663,000 | 59,012,000 | (10,651,000) | 59,012,000 | 0 |
| 457 STATE-HEALTH & HUMAN SERVICES | 44,774,148 | 34,422,865 | 40,404,950 | 5,982,085 | 43,685,921 | 3,280,971 |
| 45C CAPITAL CONTRIBUTIONS-STATE | 0 | 0 | 56,700 | 56,700 | 0 | (56,700) |
| 461 STATE-MOTOR VEHICLE IN-LIEU TAX | 775,555 | 0 | 0 | 0 | 0 | 0 |
| 462 STATE-HIGHWAY USERS TAX | 23,625,969 | 27,820,459 | 30,925,619 | 3,105,160 | 31,685,619 | 760,000 |
| 470 STATE-AGRICULTURE | 495,924 | 550,000 | 550,000 | 0 | 550,000 | 0 |
| 471 STATE-TRANSPORT/TRANSIT-OPERATING ASSIST | 32,500,536 | 30,000,000 | 30,600,000 | 600,000 | 30,600,000 | 0 |
| 481 STATE - HOMEOWNERS' PROPERTY TAX RELIEF | 5,118,693 | 5,101,000 | 5,101,000 | 0 | 5,101,000 | 0 |
| 483 STATE - PROP 172 PUBLIC SAFETY FUNDS | 76,565,204 | 78,967,000 | 86,836,000 | 7,869,000 | 89,874,000 | 3,038,000 |
| 489 STATE - OTHER | 42,889,466 | 35,070,967 | 63,133,186 | 28,062,219 | 61,736,429 | (1,396,757) |
| Intergovernmental Revenue - State Subtotals | 673,952,866 | 692,196,254 | 803,412,682 | 111,216,428 | 812,503,983 | 9,091,301 |
| Intergovernmental Revenue - Other | | | | | | |
| 491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSIST | 78,125,165 | 77,918,611 | 79,252,464 | 1,333,853 | 79,252,464 | 0 |
| 492 OTHER-TRANSPORT/TRANSIT-CAPITAL ASSIST | 339,089 | 0 | 0 | 0 | 0 | 0 |
| 493 OTHER-IN-LIEU TAXES | 0 | 0 | (100,598) | (100,598) | (100,598) | 0 |
| 499 OTHER - GOVERNMENTAL AGENCIES | 166,372 | 30,000 | 8,002,440 | 7,972,440 | 7,941,440 | (31,000) |
| Intergovernmental Revenue - Other Subtotals | 78,630,626 | 77,948,611 | 87,154,306 | 9,205,695 | 87,093,306 | (61,000) |

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SOURCES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|----------------------|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Charges for Services | | | | | | |
| 601 GENERAL GOVERNMENT SERVICES | 70,712,565 | 72,652,004 | 80,922,570 | 8,270,566 | 82,037,138 | 1,114,568 |
| 605 HUMANE SERVICES | 200,876 | 172,100 | 172,100 | 0 | 172,100 | 0 |
| 606 PUBLIC SAFETY SERVICE CHARGES | 41,804,620 | 36,172,720 | 38,446,530 | 2,273,810 | 39,046,288 | 599,758 |
| 607 CORRECTION SERVICE CHARGES | 1,693,185 | 2,525,628 | 2,154,865 | (370,763) | 2,604,073 | 449,208 |
| 608 HIGHWAY SERVICE CHARGES | 666,468 | 800,000 | 800,000 | 0 | 800,000 | 0 |
| 609 EMERGENCY SERVICE RELATED CHARGES | 432,511 | 482,737 | 483,290 | 553 | 511,550 | 28,260 |
| 611 PLANNING & ENGINEERING SERVICES | 53,188,517 | 43,274,375 | 50,256,894 | 6,982,519 | 51,414,640 | 1,157,746 |
| 625 LIBRARY SERVICES | 877,912 | 1,000,800 | 855,800 | (145,000) | 855,800 | 0 |
| 626 REC & PARK-SERVICE CHARGES | 22,093,023 | 23,201,243 | 25,136,478 | 1,935,235 | 25,448,405 | 311,927 |
| 628 CONCERTS; EXHIBITIONS & PERFORMANCES | 4,270,588 | 4,809,165 | 4,612,239 | (196,926) | 4,651,716 | 39,477 |
| 631 SANITATION SERVICE CHARGES | 231,757,387 | 228,374,900 | 239,936,500 | 11,561,600 | 252,000,100 | 12,063,600 |
| 635 PUBLIC HEALTH CHARGES | 14,860,938 | 12,765,474 | 12,710,734 | (54,740) | 12,710,785 | 51 |
| 640 PORT-CARGO SERVICES | 4,707,146 | 4,845,020 | 5,125,559 | 280,539 | 5,125,559 | 0 |
| 641 PORT-SHIP REPAIR SERVICES | 0 | 1,534,154 | 1,893,167 | 359,013 | 1,893,167 | 0 |
| 642 PORT-HARBOR SERVICES | 15,000 | 1,944,750 | 1,992,300 | 47,550 | 1,992,300 | 0 |
| 645 PORT-CRUISE SERVICES | 2,100,037 | 2,671,800 | 3,162,000 | 490,200 | 3,162,000 | 0 |
| 646 PORT-FISHING SERVICES | 62,760 | 0 | 0 | 0 | 0 | 0 |
| 647 PORT-OTHER MARINE SERVICES | 644,331 | 1,576,800 | 1,607,000 | 30,200 | 1,607,000 | 0 |
| 651 HOSPITAL SERVICE CHARGES | 7,096,721 | 9,443,358 | 9,236,782 | (206,576) | 7,694,378 | (1,542,404) |
| 652 INPATIENT REVENUES | 1,572,056,543 | 1,390,974,261 | 1,414,512,434 | 23,538,173 | 1,415,480,973 | 968,539 |
| 653 OUTPATIENT REVENUES | 562,073,918 | 518,935,925 | 534,025,937 | 15,090,012 | 534,044,219 | 18,282 |
| 654 EMERGENCY ROOM REVENUES | 218,338,881 | 0 | 0 | 0 | 0 | 0 |
| 658 REVENUE DEDUCTIONS | (1,973,595,013) | (1,520,521,325) | (1,560,459,946) | (39,938,621) | (1,555,471,861) | 4,988,085 |
| 659 NET PATIENT REVENUE | 162,597,230 | 156,455,656 | 169,126,023 | 12,670,367 | 183,417,022 | 14,290,999 |
| 660 STATE BILL REVENUES | 192,323,009 | 242,076,880 | 275,738,212 | 33,661,332 | 270,993,566 | (4,744,646) |
| 661 TRANSIT PASS REVENUE | 88,443,559 | 96,032,140 | 92,612,434 | (3,419,706) | 92,212,434 | (400,000) |
| 662 TRANSIT CABLE CAR REVENUE | 27,928,252 | 25,054,000 | 25,303,000 | 249,000 | 25,303,000 | 0 |
| 663 TRANSIT CASH FARES | 78,618,610 | 71,328,000 | 69,823,073 | (1,504,927) | 69,654,889 | (168,184) |
| 664 TRANSIT CHARTER BUS REVENUE | 12,285 | 10,200 | 10,200 | 0 | 10,200 | 0 |
| 665 TRANSIT ADVERTISING REVENUE | 15,370,018 | 15,142,603 | 15,613,903 | 471,300 | 15,605,072 | (8,831) |
| 666 TRANSIT TOKEN REVENUE | 4,498,457 | 3,500,000 | 3,535,000 | 35,000 | 3,535,000 | 0 |
| 667 TRANSIT PARATRANSIT REVENUE | 1,294,517 | 1,400,000 | 1,414,000 | 14,000 | 1,414,000 | 0 |
| 669 TRANSIT OTHER OPERATING REVENUE | 1,012,078 | 150,000 | 151,500 | 1,500 | 151,500 | 0 |
| 671 SFIA-FLIGHT OPERATIONS | 200,803,574 | 177,694,000 | 220,969,880 | 43,275,880 | 233,623,772 | 12,653,892 |
| 672 SFIA-RENTAL AIRLINES | 189,371,987 | 209,209,000 | 227,872,000 | 18,663,000 | 227,872,000 | 0 |
| 673 SFIA-PAVED & UNIMPROVED-AIRLINES | 25,222,186 | 25,272,000 | 24,779,000 | (493,000) | 24,779,000 | 0 |
| 674 SFIA-AIRCRAFT & OUTDOOR STORAGE | 10,594,754 | 10,320,000 | 10,493,000 | 173,000 | 10,493,000 | 0 |
| 675 SFIA-AIRLINE SUPPORT SERVICE | 41,522,249 | 40,807,000 | 41,730,000 | 923,000 | 41,730,000 | 0 |
| 676 SFIA-FUEL; OIL & OTHER SERVICES | 13,360,426 | 13,503,000 | 13,839,000 | 336,000 | 13,839,000 | 0 |
| 677 SFIA-PARKING AIRLINES | 7,853,044 | 7,784,000 | 7,975,000 | 191,000 | 7,975,000 | 0 |
| 681 WATER SALES | 344,946,218 | 368,927,909 | 396,644,109 | 27,716,200 | 437,643,800 | 40,999,691 |
| 687 HHETCHY - ELECTRICITY SALES | 91,540,081 | 35,607,926 | 37,121,032 | 1,513,106 | 40,424,100 | 3,303,068 |
| 699 OTHER CHARGES FOR SERVICES | 2,131,359 | 2,466,583 | 3,645,427 | 1,178,844 | 3,645,427 | 0 |
| 860 ISF CHARGES FOR SERVICES TO AAO FUNDS | 11,094,208 | 1,746,834 | 2,576,234 | 829,400 | 2,576,234 | 0 |
| Charges for Services Subtotals | 2,346,597,015 | 2,342,123,620 | 2,508,555,260 | 166,431,640 | 2,594,678,346 | 86,123,086 |

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SOURCES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|------------------------|------------------------|------------------------|--------------------------|------------------------|--------------------------|
| Other Revenues | | | | | | |
| 701 RETIREMENT - CONTRIBUTIONS | 16,083,741 | 19,414,243 | 21,204,947 | 1,790,704 | 22,124,339 | 919,392 |
| 702 PROPOSITION B HEALTH CARE | 9,210,801 | 9,990,000 | 16,500,000 | 6,510,000 | 21,000,000 | 4,500,000 |
| 707 EXTRAORDINARY GAIN | 198,128,975 | 0 | 0 | 0 | 0 | 0 |
| 753 CHN-OTHER OPERATING REVENUE | 12,439,847 | 11,306,638 | 12,021,673 | 715,035 | 11,183,632 | (838,041) |
| 754 DEVELOPMENT IMPACT FEES & EXACTIONS | 3,041,490 | 1,202,573 | 4,879,072 | 3,676,499 | 7,648,000 | 2,768,928 |
| 759 PORT-OTHER NON OPERATING REVENUE | 2,338,294 | 1,495,445 | 1,471,107 | (24,338) | 1,469,689 | (1,418) |
| 761 GAIN(LOSS) ON SALES OF FIXED ASSETS | 830,215 | 0 | 1,800,000 | 1,800,000 | 1,800,000 | 0 |
| 762 PROCEEDS FROM SALES OF OTHER CITY PROP | 703,602 | 429,000 | 429,000 | 0 | 429,000 | 0 |
| 771 SFIA-COGENERATION FACILITIES | 56,360 | 101,000 | 102,000 | 1,000 | 102,000 | 0 |
| 772 SFIA-ELECTRICITY | 17,901,754 | 18,567,000 | 23,999,000 | 5,432,000 | 23,999,000 | 0 |
| 773 SFIA-WATER | 5,624,866 | 6,628,000 | 6,759,000 | 131,000 | 6,759,000 | 0 |
| 776 SFIA-NATURAL GAS | 325,723 | 349,000 | 356,000 | 7,000 | 356,000 | 0 |
| 779 SFIA-MISCELLANEOUS | 8,488,689 | 8,365,000 | 7,256,000 | (1,109,000) | 7,256,000 | 0 |
| 780 WATER-OTHER OPERATING REVENUE | 2,304,400 | 2,291,000 | 2,360,000 | 69,000 | 3,007,100 | 647,100 |
| 781 GIFTS & BEQUESTS | 11,040,989 | 10,955,660 | 12,150,048 | 1,194,388 | 2,068,615 | (10,081,433) |
| 782 PRIVATE GRANTS | 2,963,488 | 1,297,103 | 1,470,107 | 173,004 | 985,110 | (484,997) |
| 789 OTHER OPERATING ADJUSTMENTS | 8,012,538 | 1,541,284 | 1,541,284 | 0 | 1,541,284 | 0 |
| 797 CUSTOM WORK&SVC TO OTHER GOVT AGENCIES | 6,562,657 | 0 | 0 | 0 | 0 | 0 |
| 799 OTHER NON-OPERATING REVENUES | 143,774,756 | 61,641,966 | 58,206,417 | (3,435,549) | 70,217,575 | 12,011,158 |
| 801 PROCEED FROM LONG-TERM DEBTS | 12,179,564 | 10,443,388 | 5,000,000 | (5,443,388) | 25,000,000 | 20,000,000 |
| 803 PROCEED FROM SHORT-TERM DEBTS | 10,914,415 | 0 | 0 | 0 | 0 | 0 |
| 849 OTHER FINANCING SOURCES | 2,864,761 | 627,000 | 1,104,500 | 477,500 | 760,000 | (344,500) |
| Other Revenues Subtotals | 475,791,925 | 166,645,300 | 178,610,155 | 11,964,855 | 207,706,344 | 29,096,189 |
| Transfers In | | | | | | |
| 920 CONTRIBUTION TRANSFERS IN (CTI) | 405,723,977 | 502,081,186 | 602,569,052 | 100,487,866 | 655,434,703 | 52,865,651 |
| 930 OTHER OPERATING TRANSFERS IN (OTI) | 350,630,480 | 449,501,261 | 611,290,020 | 161,788,759 | 575,530,259 | (35,759,761) |
| 950 INTRAFUND TRANSFERS IN (ITI) | 554,682,670 | 475,789,079 | 618,751,791 | 142,962,712 | 607,205,910 | (11,545,881) |
| Transfers In Subtotals | 1,311,037,127 | 1,427,371,526 | 1,832,610,863 | 405,239,337 | 1,838,170,872 | 5,560,009 |
| Use of / (Deposit to) Fund Balance | | | | | | |
| 999 UNAPPROPRIATED FUND BALANCE | (414,319,381) | 236,091,357 | 329,872,522 | 93,781,165 | 165,570,760 | (164,301,762) |
| Use of / (Deposit to) Fund Balance Subtotals | (414,319,381) | 236,091,357 | 329,872,522 | 93,781,165 | 165,570,760 | (164,301,762) |
| Revenue Subtotals | 8,142,509,532 | 8,633,200,325 | 9,748,510,862 | 1,115,310,537 | 9,768,048,750 | 19,537,888 |
| Less Interfund and Intrafund Transfers | (1,261,642,414) | (1,427,371,526) | (1,832,610,863) | (405,239,337) | (1,838,170,872) | (5,560,009) |
| Net Sources | 6,880,867,118 | 7,205,828,799 | 7,915,899,999 | 710,071,200 | 7,929,877,878 | 13,977,879 |

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USES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|----------------------|----------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Salaries & Wages | | | | | | |
| 001 PERMANENT SALARIES-MISC | 1,328,335,177 | 1,510,933,160 | 1,612,096,178 | 101,163,018 | 1,647,447,250 | 35,351,072 |
| 002 PERMANENT SALARIES-UNIFORM | 489,307,943 | 505,418,933 | 510,348,953 | 4,930,020 | 512,576,663 | 2,227,710 |
| 003 PERMANENT SALARIES-PLATFORM | 149,510,398 | 144,021,108 | 150,713,346 | 6,692,238 | 150,713,346 | 0 |
| 004 PERMANENT SALARIES-NURSES | 163,485,688 | 202,987,851 | 218,418,302 | 15,430,451 | 223,740,269 | 5,321,967 |
| 005 TEMP SALARIES-MISC | 87,641,128 | 44,465,475 | 49,433,458 | 4,967,983 | 46,962,911 | (2,470,547) |
| 006 TEMP SALARIES-NURSES | 28,987,265 | 5,248,847 | 5,349,204 | 100,357 | 5,355,312 | 6,108 |
| 009 PREMIUM PAY | 92,237,554 | 90,177,498 | 94,207,708 | 4,030,210 | 94,550,965 | 343,257 |
| 010 ONE-TIME PAYMENTS | 24,689,113 | 4,750,463 | 4,903,131 | 152,668 | 4,702,225 | (200,906) |
| 011 OVERTIME | 110,831,090 | 103,997,972 | 103,491,543 | (506,429) | 102,988,918 | (502,625) |
| 012 HOLIDAY PAY | 24,158,177 | 19,272,378 | 22,866,413 | 3,594,035 | 22,942,973 | 76,560 |
| Salaries & Wages | 2,499,183,533 | 2,631,273,685 | 2,771,828,236 | 140,554,551 | 2,811,980,832 | 40,152,596 |
| Fringe Benefits | | | | | | |
| 013 RETIREMENT | 409,324,707 | 435,323,616 | 528,610,056 | 93,286,440 | 618,304,000 | 89,693,944 |
| 014 SOCIAL SECURITY | 139,364,928 | 152,725,293 | 162,672,555 | 9,947,262 | 164,947,949 | 2,275,394 |
| 015 HEALTH SERVICE | 458,005,350 | 500,518,056 | 502,681,265 | 2,163,209 | 520,389,965 | 17,708,700 |
| 016 DENTAL COVERAGE | 41,941,228 | 39,401,384 | 41,120,964 | 1,719,580 | 42,726,233 | 1,605,269 |
| 017 UNEMPLOYMENT INSURANCE | 6,341,799 | 6,576,975 | 6,928,289 | 351,314 | 7,028,759 | 100,470 |
| 018 PLATFORM TRUST FUND | 4,417,000 | 0 | 0 | 0 | 0 | 0 |
| 019 OTHER FRINGE BENEFITS | 12,743,316 | 15,810,860 | 13,313,989 | (2,496,871) | 11,117,667 | (2,196,322) |
| Fringe Benefits | 1,072,138,328 | 1,150,356,184 | 1,255,327,118 | 104,970,934 | 1,364,514,573 | 109,187,455 |
| Overhead | | | | | | |
| 020 OVERHEAD | 154,575,609 | 159,850,240 | 162,336,297 | 2,486,057 | 167,571,893 | 5,235,596 |
| Overhead | 154,575,609 | 159,850,240 | 162,336,297 | 2,486,057 | 167,571,893 | 5,235,596 |
| Professional & Contractual Services | | | | | | |
| 021 TRAVEL | 2,641,552 | 2,170,586 | 2,383,694 | 213,108 | 2,299,237 | (84,457) |
| 022 TRAINING | 6,483,718 | 7,316,271 | 7,524,480 | 208,209 | 7,442,591 | (81,889) |
| 023 EMPLOYEE EXPENSES | 1,627,637 | 829,543 | 907,685 | 78,142 | 911,984 | 4,299 |
| 024 MEMBERSHIP FEES | 3,525,400 | 3,218,882 | 3,274,273 | 55,391 | 3,257,368 | (16,905) |
| 025 ENTERTAINMENT AND PROMOTION | 1,107,139 | 631,801 | 990,896 | 359,095 | 995,293 | 4,397 |
| 026 COURT FEES AND OTHER COMPENSATION | 11,228,502 | 10,660,092 | 10,736,524 | 76,432 | 10,736,840 | 316 |
| 027 PROFESSIONAL & SPECIALIZED SERVICES | 719,207,476 | 750,373,322 | 788,217,979 | 37,844,657 | 766,672,089 | (21,545,890) |
| 028 MAINTENANCE SVCS-BUILDING & STRUCTURES | 39,307,220 | 33,776,363 | 34,777,813 | 1,001,450 | 34,885,777 | 107,964 |
| 029 MAINTENANCE SVCS-EQUIPMENT | 43,900,396 | 50,044,682 | 52,845,375 | 2,800,693 | 53,061,515 | 216,140 |
| 030 RENTS & LEASES-BUILDINGS & STRUCTURES | 83,653,004 | 129,693,095 | 136,549,415 | 6,856,320 | 138,712,034 | 2,162,619 |
| 031 RENTS & LEASES-EQUIPMENT | 10,185,224 | 10,746,809 | 11,611,234 | 864,425 | 11,493,252 | (117,982) |
| 032 UTILITIES | 18,223,626 | 17,728,129 | 18,284,461 | 556,332 | 18,835,660 | 551,199 |
| 033 POWER FOR RESALE | 94,986,170 | 46,817,160 | 45,452,987 | (1,364,173) | 46,349,094 | 896,107 |
| 034 SUBSTANCE | 4,185,794 | 46,000 | 46,000 | 0 | 46,000 | 0 |
| 035 OTHER CURRENT EXPENSES | 55,076,655 | 100,635,082 | 102,980,109 | 2,345,027 | 100,668,904 | (2,311,205) |
| 051 INSURANCE | 75,685,785 | 71,105,943 | 71,484,954 | 379,011 | 72,285,226 | 800,272 |
| 052 TAXES; LICENSES & PERMITS | 188,281,168 | 186,418,592 | 256,512,953 | 70,094,361 | 254,026,298 | (2,486,655) |
| 053 JUDGMENTS & CLAIMS | 63,289,512 | 34,655,066 | 31,227,039 | (3,428,027) | 31,172,039 | (55,000) |
| 054 OTHER FIXED CHARGES | 718,639 | 1,012,144 | 1,066,167 | 54,023 | 366,167 | (700,000) |
| 058 HEALTH SERV FUND-OTHER BENEFIT EXPENSES | 144,308 | 0 | 0 | 0 | 0 | 0 |
| 06B PROGRAMMATIC PROJECTS-CFWD BUDGET ONLY | 0 | 20,000 | 0 | 0 | 0 | 0 |
| 06C CAPITAL PROJECTS BUDGET - CFWD ONLY | 0 | 0 | 20,000 | 0 | 953,000 | 933,000 |
| 06D FACILITIES MAINTENANCE BUDGET-CFWD ONLY | 0 | (3,416,242) | 0 | 3,416,242 | 0 | 0 |
| 06P PROGRAMMATIC PROJECTS-BUDGET | 0 | (50,000) | 0 | 50,000 | 0 | 0 |
| 079 ALLOCATED CHARGES | 0 | 19,709,796 | 98,276,140 | 78,566,344 | 77,930,277 | (20,345,863) |
| 07R PAYMENT TO REFUNDED BOND ESCROW AGENT | (52,798,226) | (28,657,025) | (36,575,560) | (7,918,535) | (36,528,208) | 47,352 |
| Professional & Contractual Services | 2,706,317 | 0 | 0 | 0 | 0 | 0 |
| Professional & Contractual Services | 1,373,367,016 | 1,445,486,091 | 1,638,594,618 | 193,108,527 | 1,596,572,437 | (42,022,181) |

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USES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|----------------------|----------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Aid Assistance / Grants | | | | | | |
| 036 AID ASSISTANCE | 38,721,367 | 48,669,898 | 49,047,678 | 377,780 | 50,527,146 | 1,479,468 |
| 037 AID PAYMENTS | 232,730,006 | 244,499,779 | 239,748,943 | (4,750,836) | 242,389,375 | 2,640,432 |
| 038 CITY GRANT PROGRAMS | 273,472,067 | 322,328,819 | 356,565,674 | 34,236,855 | 334,837,467 | (21,728,207) |
| 039 OTHER SUPPORT & CARE OF PERSONS | 52,444,087 | 300,000 | 21,896,000 | 21,596,000 | 21,021,000 | (875,000) |
| Aid Assistance / Grants | 597,367,527 | 615,798,496 | 667,258,295 | 51,459,799 | 648,774,988 | (18,483,307) |
| Materials & Supplies | | | | | | |
| 040 MATERIALS & SUPPLIES BUDGET ONLY | 0 | 121,007,841 | 126,342,095 | 5,334,254 | 127,230,067 | 887,972 |
| 041 INVENTORIES | 1,724,761 | 0 | 0 | 0 | 0 | 0 |
| 042 BUILDING & CONSTRUCTION SUPPLIES | 25,127,419 | 21,084,086 | 20,817,953 | (266,133) | 20,806,757 | (11,196) |
| 043 EQUIPMENT MAINTENANCE SUPPLIES | 37,563,124 | 33,657,704 | 32,793,859 | (863,845) | 32,793,859 | 0 |
| 044 HOSPITAL, CLINICS & LABORATORY SUPPLIES | 79,252,145 | 22,752,962 | 25,699,138 | 2,946,176 | 26,315,236 | 616,098 |
| 045 SAFETY | 9,647,715 | 7,305,636 | 7,587,139 | 281,503 | 7,586,867 | (272) |
| 046 FOOD | 11,449,387 | 7,234,214 | 9,264,989 | 2,030,775 | 9,507,214 | 242,225 |
| 047 FUELS AND LUBRICANTS | 30,322,624 | 22,915,921 | 20,270,598 | (2,645,323) | 20,270,598 | 0 |
| 048 WATER SEWAGE TREATMENT SUPPLIES | 10,621,411 | 13,392,295 | 13,485,095 | 92,800 | 13,485,095 | 0 |
| 049 OTHER MATERIALS & SUPPLIES | 47,436,864 | 36,724,340 | 34,610,837 | (2,113,503) | 35,603,492 | 992,655 |
| 04A EQUIPMENT (5K OR LESS-CONTROLLED ASSET) | 1,325,461 | 2,179,351 | 2,219,200 | 39,849 | 2,219,200 | 0 |
| Materials & Supplies | 254,470,911 | 288,254,350 | 293,090,903 | 4,836,553 | 295,818,385 | 2,727,482 |
| Equipment | | | | | | |
| 060 EQUIPMENT PURCHASE | 19,677,961 | 17,589,699 | 24,408,211 | 6,818,512 | 20,676,773 | (3,731,438) |
| 061 EQUIPMENT LEASE PURCHASE-INITIAL | 1,357,867 | 0 | 0 | 0 | 0 | 0 |
| 062 EQUIPMENT LEASE/PURCHASE-OPTION RENEWAL | 479,873 | 604,631 | 372,111 | (232,520) | 341,813 | (30,298) |
| 063 EQUIPT LEASE/PURCHASE-FIN AGCY-INITIAL | 173,378 | 10,552,388 | 0 | (10,552,388) | 0 | 0 |
| 064 EQPT LEASE/PURCH-CITY FIN AGCY-OPT RENEW | 6,416,221 | 10,570,861 | 12,200,675 | 1,629,814 | 11,285,530 | (915,145) |
| 065 ANIMAL PURCHASE | 14,313 | 12,500 | 14,500 | 2,000 | 0 | (14,500) |
| 068 INTEREST EXPENSE-CAPITALIZED | 1,502 | 0 | 0 | 0 | 0 | 0 |
| Equipment | 28,121,115 | 39,330,079 | 36,995,497 | (2,334,582) | 32,304,116 | (4,691,381) |
| Debt Service | | | | | | |
| 070 DEBT SERVICE - BUDGET ONLY | 273,992 | 30,728,937 | 27,774,391 | (2,954,546) | 29,067,586 | 1,293,195 |
| 071 DEBT REDEMPTION | 292,519,925 | 264,917,731 | 340,754,804 | 75,837,073 | 334,613,371 | (6,141,433) |
| 073 DEBT ISSUANCE COST | 757,187 | 0 | 0 | 0 | 0 | 0 |
| 074 DEBT INTEREST AND OTHER FISCAL CHARGES | 268,754,702 | 508,921,097 | 572,411,444 | 63,490,347 | 572,752,380 | 340,936 |
| Debt Service | 562,305,806 | 804,567,765 | 940,940,639 | 136,372,874 | 936,433,337 | (4,507,302) |
| Services of Other Departments | | | | | | |
| 081 SERVICES OF OTHER DEPTS (AAO FUNDS) | 600,658,201 | 664,566,947 | 691,135,882 | 26,568,935 | 702,719,364 | 11,583,482 |
| Services of Other Departments | 600,658,201 | 664,566,947 | 691,135,882 | 26,568,935 | 702,719,364 | 11,583,482 |
| Transfers Out | | | | | | |
| 092 CONTRIBUTION TRANSFERS OUT (CTO) | 389,872,977 | 483,615,993 | 575,504,100 | 91,888,107 | 633,435,916 | 57,931,816 |
| 092 GENERAL FUND SUBSIDY TRANSFER OUT | 16,187,285 | 18,465,193 | 27,064,952 | 8,599,759 | 21,998,787 | (5,066,165) |
| 093 OTHER OPERATING TRANSFERS OUT (OTO) | 369,324,858 | 449,501,261 | 611,290,020 | 161,788,759 | 575,530,259 | (35,759,761) |
| 095 INTRAFUND TRANSFERS OUT (ITO) | 781,325,286 | 475,789,079 | 618,751,791 | 142,962,712 | 607,205,910 | (11,545,881) |
| Transfers Out | 1,556,710,406 | 1,427,371,526 | 1,832,610,863 | 405,239,337 | 1,838,170,872 | 5,560,009 |
| Budgetary Reserves | | | | | | |
| 096 UNAPPROPRIATED REVENUE-CHARTER RESERVES | 0 | 17,800,000 | 15,895,000 | (1,905,000) | 14,377,000 | (1,518,000) |
| 097 UNAPPROPRIATED REVENUE RETAINED | 0 | 116,699,200 | 141,602,267 | 24,903,067 | 114,433,681 | (27,168,586) |
| 098 UNAPPROPRIATED REVENUE-DESIGNATED | 0 | 25,351,028 | 78,150,448 | 52,799,420 | 108,334,820 | 30,184,372 |
| Budgetary Reserves | 0 | 159,850,228 | 235,647,715 | 75,797,487 | 237,145,501 | 1,497,786 |
| Facilities Maintenance | | | | | | |
| 06F FACILITIES MAINTENANCE PROJECTS-BUDGET | 16,486,931 | 56,408,647 | 63,617,446 | 7,208,799 | 43,260,678 | (20,356,768) |
| Facilities Maintenance | 16,486,931 | 56,408,647 | 63,617,446 | 7,208,799 | 43,260,678 | (20,356,768) |

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USES BY CATEGORY AND OBJECT

| Object | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|----------------------|----------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Capital Renewal | | | | | | |
| 06R CAPITAL RENEWAL | 196,900 | 33,754,969 | 40,781,948 | 7,026,979 | 90,304,076 | 49,522,128 |
| Capital Renewal | 196,900 | 33,754,969 | 40,781,948 | 7,026,979 | 90,304,076 | 49,522,128 |
| Capital Projects | | | | | | |
| 067 BLDG;STRUCTURES & IMPROVEMENTS | 271,790,293 | 152,103,817 | 151,256,541 | (847,276) | 55,906,655 | (95,349,886) |
| Capital Projects | 271,790,293 | 152,103,817 | 151,256,541 | (847,276) | 55,906,655 | (95,349,886) |
| Expenditures | 8,987,372,576 | 9,628,973,024 | 10,781,421,998 | 1,152,448,974 | 10,821,477,707 | 40,055,709 |
| Less Interfund and Intrafund Transfers | (1,261,055,217) | (1,427,371,526) | (1,832,610,863) | (405,239,337) | (1,838,170,872) | (5,560,009) |
| Less Interdepartmental Recoveries | (845,450,241) | (995,772,699) | (1,032,911,136) | (37,138,437) | (1,053,428,957) | (20,517,821) |
| Net Uses | 6,880,867,118 | 7,205,828,799 | 7,915,899,999 | 710,071,200 | 7,929,877,878 | 13,977,879 |

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

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SOURCES BY FUND

| Fund | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Fund Type: 1G GENERAL FUND | 3,266,304,399 | 3,666,456,897 | 4,186,868,342 | 520,411,445 | 4,314,164,082 | 127,295,740 |
| AGF GENERAL FUND | 22,409,950 | 0 | 0 | 0 | 0 | 0 |
| BSI BUDGET SAVINGS INCENTIVE | 3,288,714,349 | 3,666,456,897 | 4,186,868,342 | 520,411,445 | 4,314,164,082 | 127,295,740 |
| Fund Type: 1G Subtotal | | | | | | |
| Fund Type: 2S SPECIAL REVENUE FUNDS | 44,547,946 | 51,135,558 | 100,336,232 | 49,200,674 | 72,450,925 | (27,885,307) |
| BIF BUILDING INSPECTION FUND | 5,787,743 | 11,008,190 | 7,186,745 | (3,821,445) | 7,499,678 | 312,933 |
| CDB COMMUNITY DEVELOPMENT SPECIAL REV FUND | 19,087,842 | 30,562,257 | 44,596,786 | 14,034,529 | 38,243,822 | (6,352,964) |
| CFC CHILDREN AND FAMILIES FUND | 87,991,811 | 82,365,907 | 80,955,485 | (1,410,422) | 75,248,351 | (5,707,134) |
| CFF CONVENTION FACILITIES FUND | 87,424,061 | 93,223,279 | 114,808,100 | 21,584,821 | 103,074,199 | (11,733,901) |
| CHF CHILDREN'S FUND | 107,396,109 | 93,763,045 | 102,963,447 | 9,200,402 | 95,385,806 | (7,577,641) |
| CHS COMM HEALTH SVS SPEC REV FD | 24,623,660 | 10,401,050 | 28,118,683 | 17,717,633 | 25,748,250 | (2,370,433) |
| CRF CULTURE & RECREATION SPEC REV FD | 12,878,097 | 12,844,515 | 13,274,981 | 430,466 | 13,198,423 | (76,558) |
| CSS CHILD SUPPORT SERVICES FUND | 4,570,626 | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 | 3,600 |
| CTF COURTS' SPECIAL REVENUE FUND | 10,266,993 | 5,020,623 | 2,747,279 | (2,273,344) | 2,851,486 | 104,207 |
| ENV ENVIRONMENTAL PROTECTION PROGRAM | 11,585,403 | 13,355,031 | 15,258,878 | 1,903,847 | 15,022,746 | (236,132) |
| GOL GOLF FUND | 9,580,008 | 6,973,376 | 6,430,460 | (542,916) | 6,494,051 | 63,591 |
| GSF GENERAL SERVICES SPECIAL REVENUE FUND | 36,910,475 | 35,585,217 | 38,707,527 | 3,122,310 | 39,464,277 | 756,750 |
| GTF GASOLINE TAX FUND | 19,468,826 | 25,533,662 | 30,266,680 | 4,733,018 | 26,820,846 | (3,445,834) |
| HWF HUMAN WELFARE SPECIAL REVENUE FUND | 93,069,748 | 92,390,594 | 102,326,489 | 9,935,895 | 104,148,343 | 1,821,854 |
| LIB PUBLIC LIBRARY SPEC REV FD | 61,670,375 | 13,223,913 | 12,845,872 | (378,041) | 16,057,142 | 3,211,270 |
| NDF NEIGHBORHOOD DEVELOPMENT SPEC REV FD | 42,252,053 | 45,599,571 | 47,993,162 | 2,393,591 | 49,774,734 | 1,781,572 |
| OSP OPEN SPACE & PARK FUND | 78,969,911 | 27,804,779 | 45,150,917 | 17,346,138 | 44,148,877 | (1,002,040) |
| PPF PUBLIC PROTECTION SPECIAL REVENUE FUND | 21,710,859 | 15,115,676 | 16,349,632 | 1,233,956 | 16,881,485 | 531,853 |
| PWF PUBLIC WORKS/TRANS & COMMERCE SRF | 19,620,575 | 0 | 6,868,000 | 6,868,000 | 6,865,000 | (3,000) |
| ROF LOW-MOD INCOME HOUSING ASSET FUND | 1,145,680 | 24,813,642 | 25,247,048 | 433,406 | 24,937,606 | (309,442) |
| RPF REAL PROPERTY SPECIAL REVENUE FUND | 28,379 | 9,487,879 | 8,501,793 | (986,086) | 7,819,832 | (681,961) |
| SCP SENIOR CITIZENS' PROGRAMS FUND | 57,393 | 0 | 0 | 0 | 0 | 0 |
| T&C TRANSPORTATION & COMMERCE S/R FD | 11,478,642 | 12,366,958 | 12,911,740 | 544,782 | 13,144,285 | 232,545 |
| WMF WAR MEMORIAL FUND | 812,123,215 | 717,148,596 | 868,461,831 | 151,313,235 | 809,899,659 | (58,562,172) |
| Fund Type: 2S Subtotal | | | | | | |
| Fund Type: 3C CAPITAL PROJECTS FUNDS | 0 | 8,272,000 | 0 | (8,272,000) | 0 | 0 |
| FPS FIRE PROTECTION SYSTEMS IMPVT. FUND | 70,802 | 0 | 0 | 0 | 0 | 0 |
| PLI PUBLIC LIBRARY IMPROVEMENT FUND | 8,783,127 | 500,000 | 1,778,961 | 1,278,961 | 0 | (1,778,961) |
| RPF RECREATION & PARK CAPITAL IMPVTS FUND | 8,334,145 | 255,538 | 1,603,626 | 1,348,088 | 0 | (1,603,626) |
| SIF STREET IMPROVEMENT FUND | 4,274,293 | 0 | 0 | 0 | 0 | 0 |
| XCF CITY FACILITIES IMPROVEMENT FUND | 21,462,367 | 8,027,538 | 3,382,587 | (5,644,951) | 0 | (3,382,587) |
| Fund Type: 3C Subtotal | | | | | | |
| Fund Type: 4D DEBT SERVICE FUNDS | 218,668,361 | 176,601,000 | 249,667,265 | 73,066,265 | 242,734,461 | (6,932,804) |
| GDB GENERAL OBLIGATION BOND FUND | 0 | 266,492 | 143,246 | (123,246) | 10,000 | (133,246) |
| ODS OTHER DEBT SERVICE FUNDS | 218,668,361 | 176,867,492 | 249,810,511 | 72,943,019 | 242,744,461 | (7,066,050) |
| Fund Type: 4D Subtotal | | | | | | |
| Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS | 777,069,949 | 844,564,388 | 880,543,297 | 35,978,909 | 877,891,311 | (2,651,986) |
| AAA SFIA-OPERATING FUND | 133,112,156 | 137,198,209 | 157,429,491 | 20,231,282 | 93,859,772 | (63,569,719) |
| CPF SFIA-CAPITAL PROJECTS FUND | 88,949 | 806,360 | 800,000 | (6,360) | 800,000 | 0 |
| SRF SFIA-SPECIAL REVENUE FUND | 810,271,054 | 862,568,957 | 1,038,772,788 | 56,203,831 | 972,551,083 | (66,221,705) |
| Fund Type: 5A Subtotal | | | | | | |
| Fund Type: 5C WASTEWATER ENTERPRISE FUNDS | 218,391,364 | 241,272,473 | 252,547,080 | 11,274,607 | 264,719,416 | 12,172,336 |
| AAA CWP-OPERATING FUND | 41,420,337 | 33,000,000 | 37,000,000 | 4,000,000 | 39,000,000 | 2,000,000 |
| CPF CWP-CAPITAL PROJECTS FUND | 259,811,701 | 274,272,473 | 289,547,080 | 15,274,607 | 303,719,416 | 14,172,336 |
| Fund Type: 5C Subtotal | | | | | | |
| Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS | 860,378,938 | 887,880,085 | 1,065,402,704 | 177,522,619 | 1,131,647,438 | 66,244,734 |
| AAA SFHG-OPERATING FUND | 0 | 0 | 692,234 | 692,234 | 0 | (692,234) |
| CPF SFHG-CAPITAL PROJECTS FUND | 860,378,938 | 887,880,085 | 1,066,094,938 | 178,214,853 | 1,131,647,438 | 65,552,500 |
| Fund Type: 5H Subtotal | | | | | | |
| Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS | 222,552,644 | 205,503,728 | 212,124,736 | 6,621,008 | 224,546,107 | 12,421,371 |
| AAA LHH-OPERATING FUND | | | | | | |

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SOURCES BY FUND

| Fund | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS | | | | | | |
| DSF LHH DEBT SERVICE FUND | 0 | 12,747,724 | 33,959,639 | 21,211,915 | 17,319,530 | (16,640,109) |
| Fund Type: 5L Subtotal | 222,552,644 | 218,251,452 | 246,084,375 | 27,832,923 | 241,865,637 | (4,218,738) |
| Fund Type: 5M MTA-MUNICIPAL RAILWAY FUNDS | | | | | | |
| AAA MUNI-OPERATING FUND | 710,410,826 | 659,532,379 | 671,982,100 | 12,449,721 | 680,943,916 | 8,961,816 |
| SRF MUNI-SPECIAL REVENUE FUND | 1,751,279 | 0 | 0 | 0 | 0 | 0 |
| Fund Type: 5M Subtotal | 712,162,105 | 659,532,379 | 671,982,100 | 12,449,721 | 680,943,916 | 8,961,816 |
| Fund Type: 5N MTA-PARKING & TRAFFIC FUNDS | | | | | | |
| AAA PTC-OPERATING FUND | 128,634,265 | 249,393,362 | 248,758,173 | (635,189) | 251,288,173 | 2,530,000 |
| Fund Type: 5N Subtotal | 128,634,265 | 249,393,362 | 248,758,173 | (635,189) | 251,288,173 | 2,530,000 |
| Fund Type: 5O MTA-TAXI COMMISSION | | | | | | |
| AAA TAXI COMMISSION-OPERATING FUND | 12,368,337 | 10,157,739 | 9,187,172 | (970,567) | 9,239,134 | 51,962 |
| Fund Type: 5O Subtotal | 12,368,337 | 10,157,739 | 9,187,172 | (970,567) | 9,239,134 | 51,962 |
| Fund Type: 5P PORT OF SAN FRANCISCO FUNDS | | | | | | |
| AAA PORT-OPERATING FUND | 107,691,504 | 99,665,934 | 108,401,301 | 8,735,367 | 77,967,840 | (30,433,461) |
| SBH SOUTH BEACH HARBOR | 0 | 4,283,715 | 4,346,475 | 62,760 | 4,346,475 | 0 |
| Fund Type: 5P Subtotal | 107,691,504 | 103,949,649 | 112,747,776 | 8,798,127 | 82,314,315 | (30,433,461) |
| Fund Type: 5T PUC-HETCH HETCHY DEPARTMENT FUNDS | | | | | | |
| AAA HETCHY OPERATING FUND | 178,682,541 | 103,182,303 | 110,844,084 | 7,661,781 | 90,167,870 | (20,676,214) |
| CPF HETCHY CAPITAL PROJECTS FUND | 0 | 34,454,200 | 48,723,652 | 14,269,452 | 16,537,361 | (32,186,291) |
| Fund Type: 5T Subtotal | 178,682,541 | 137,636,503 | 159,567,736 | 21,931,233 | 106,705,231 | (52,862,505) |
| Fund Type: 5W PUC-WATER DEPARTMENT FUNDS | | | | | | |
| AAA SFWD-OPERATING FUND | 371,688,776 | 430,525,647 | 482,787,803 | 52,262,156 | 504,489,331 | 21,701,528 |
| CPF SFWD-CAPITAL PROJECTS FUND | 3,523,079 | 17,215,000 | 20,252,600 | 3,037,600 | 20,252,600 | 0 |
| PUC PUC OPERATING FUND | 210,429 | 0 | 0 | 0 | 0 | 0 |
| Fund Type: 5W Subtotal | 375,422,284 | 447,740,647 | 503,040,403 | 55,299,756 | 524,741,931 | 21,701,528 |
| Fund Type: 5X PARKING GARAGES/OTHER | | | | | | |
| OPF OFF STREET PARKING OPERATING FUND | 15,366,776 | 46,480,492 | 47,408,901 | 928,409 | 47,408,901 | 0 |
| Fund Type: 5X Subtotal | 15,366,776 | 46,480,492 | 47,408,901 | 928,409 | 47,408,901 | 0 |
| Fund Type: 5Y SFMTA BICYCLE FUND | | | | | | |
| AAA BICYCLE OPERATING FUND | 511,054 | 354,405 | 370,427 | 16,022 | 370,427 | 0 |
| Fund Type: 5Y Subtotal | 511,054 | 354,405 | 370,427 | 16,022 | 370,427 | 0 |
| Fund Type: 5Z SFMTA PEDESTRIAN FUND | | | | | | |
| AAA PEDESTRIAN OPERATING FUND | 128,958 | 161,391 | 168,890 | 7,499 | 168,890 | 0 |
| Fund Type: 5Z Subtotal | 128,958 | 161,391 | 168,890 | 7,499 | 168,890 | 0 |
| Fund Type: 6I INTERNAL SERVICE FUNDS | | | | | | |
| CSF IS-CENTRAL SHOPS FUND | 125,488 | 0 | 700,000 | 700,000 | 700,000 | 0 |
| PCF FINANCE CORP INTERNAL SERVICE FUNDS | 0 | 10,443,388 | 0 | (10,443,388) | 0 | 0 |
| OIS IS-REPRODUCTION FUND | (404,209) | 0 | 146,730 | 146,730 | 11,000 | (135,730) |
| TIF DTIS-TELECOMM. & INFORMATION SVCS FUND | (2,684,242) | 3,050,301 | 4,978,739 | 1,928,438 | 1,625,826 | (3,352,913) |
| Fund Type: 6I Subtotal | (2,962,963) | 13,493,689 | 5,825,469 | (7,668,220) | 2,336,826 | (3,488,643) |
| Fund Type: 7E EXPENDABLE TRUST FUNDS | | | | | | |
| BEQ BEQUESTS FUND | 1,439,706 | 1,128,098 | 1,169,935 | 41,837 | 1,088,502 | (81,433) |
| GIF GIFT FUND | 2,445,777 | 864,238 | 1,024,845 | 160,607 | 1,024,845 | 0 |
| Fund Type: 7E Subtotal | 3,885,483 | 1,992,336 | 2,194,780 | 202,444 | 2,113,347 | (81,433) |
| Fund Type: 7P PENSION TRUST FUNDS | | | | | | |
| RET EMPLOYEES RETIREMENT SYSTEM | 16,591,671 | 19,664,243 | 21,454,947 | 1,790,704 | 22,374,339 | 919,392 |
| Fund Type: 7P Subtotal | 16,591,671 | 19,664,243 | 21,454,947 | 1,790,704 | 22,374,339 | 919,392 |

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SOURCES BY FUND

| Fund | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Fund Type: 7R RETIREE HEALTH CARE TRUST FUND - PROP B | | | | | | |
| RHC RETIREE HEALTH CARE TRUST FUND - PROP B | 44,888 | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| | 44,888 | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| Fund Type: 7R Subtotal | | | | | | |
| Revenue Subtotals | 8,142,509,532 | 8,633,200,325 | 9,748,510,862 | 1,115,310,537 | 9,768,048,750 | 19,537,888 |
| | (1,261,642,414) | (1,427,371,526) | (1,832,610,863) | (405,239,337) | (1,838,170,872) | (5,560,009) |
| Less Interfund and Intrafund Transfers | | | | | | |
| | 6,880,867,118 | 7,205,828,799 | 7,915,899,999 | 710,071,200 | 7,929,877,878 | 13,977,879 |
| Net Sources | | | | | | |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 01 Public Protection | | | | | | |
| ADULT PROBATION | | | | | | |
| ADMINISTRATION - ADULT PROBATION | | | | | | |
| COMMUNITY SERVICES | 2,505,451 | 4,263,091 | 4,447,047 | 183,956 | 4,611,842 | 164,795 |
| ONE STOP RE ENTRY SERVICES | 7,113,821 | 9,635,653 | 9,236,431 | (399,222) | 9,578,718 | 342,287 |
| PRE - SENTENCING INVESTIGATION | 281,701 | 1,415,630 | 1,581,602 | 165,972 | 1,613,411 | 31,809 |
| REALIGNMENT SERVICES-POST RELEASE COMM. | 3,171,660 | 2,939,817 | 2,954,571 | 14,754 | 3,050,829 | 96,258 |
| WORK ORDERS & GRANTS | 1,894,280 | 6,121,861 | 8,789,091 | 2,667,230 | 8,907,522 | 118,431 |
| ADULT PROBATION | 737,801 | 600,000 | 0 | (600,000) | 0 | 0 |
| DISTRICT ATTORNEY | 15,704,714 | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |
| ADMINISTRATION - CRIMINAL & CIVIL | | | | | | |
| CAREER CRIMINAL PROSECUTION | 1,588,255 | 2,030,382 | 2,072,446 | 42,064 | 1,916,088 | (156,358) |
| CHILD ABDUCTION | 1,075,230 | 1,002,495 | 1,041,013 | 38,518 | 1,074,144 | 33,131 |
| FAMILY VIOLENCE PROGRAM | 978,886 | 914,780 | 998,165 | 83,385 | 1,030,297 | 32,132 |
| FELONY PROSECUTION | 1,157,174 | 1,216,414 | 1,595,359 | 378,945 | 1,643,409 | 48,050 |
| MISDEMEANOR PROSECUTION | 22,660,241 | 24,466,391 | 27,887,076 | 3,420,685 | 28,362,190 | 475,114 |
| SUPPORT SERVICES | 2,096,296 | 1,915,546 | 1,995,815 | 80,269 | 2,063,431 | 67,616 |
| WORK ORDERS & GRANTS | 5,517,417 | 6,172,219 | 6,514,328 | 342,109 | 6,717,826 | 203,498 |
| DISTRICT ATTORNEY | 6,447,204 | 4,939,394 | 4,791,640 | (147,754) | 4,286,702 | (504,938) |
| EMERGENCY MANAGEMENT | 41,520,703 | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |
| 911 PROJECT | | | | | | |
| EMERGENCY COMMUNICATIONS | 365,396 | 0 | 0 | 0 | 0 | 0 |
| EMERGENCY MANAGEMENT - EMSA | 39,620,334 | 40,316,575 | 43,231,194 | 2,914,619 | 43,189,893 | (41,301) |
| EMERGENCY SERVICES | (127) | 0 | 0 | 0 | 0 | 0 |
| FALSE ALARM PREVENTION | 51,758,296 | 6,471,790 | 26,285,716 | 19,813,926 | 26,407,242 | 121,526 |
| OUTDOOR PUBLIC WARNING SYSTEM | 721,716 | 754,297 | 0 | (754,297) | 0 | 0 |
| EMERGENCY MANAGEMENT | 83,460 | 132,258 | 140,910 | 8,652 | 139,145 | (1,765) |
| FIRE DEPARTMENT | 92,549,075 | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |
| ADMINISTRATION & SUPPORT SERVICES | | | | | | |
| CUSTODY | 31,190,925 | 32,864,218 | 33,013,379 | 149,161 | 33,907,633 | 894,254 |
| FIRE GENERAL | 0 | 715,735 | 1,621,500 | 905,765 | 2,555,500 | 934,000 |
| FIRE SUPPRESSION | 690 | 1,278,096 | 1,455,251 | 177,155 | 1,358,000 | (97,251) |
| GRANT SERVICES | 255,316,638 | 275,128,440 | 281,241,048 | 6,112,608 | 290,868,254 | 9,627,206 |
| PREVENTION & INVESTIGATION | 234,498 | 0 | 0 | 0 | 0 | 0 |
| TRAINING | 11,094,390 | 11,919,164 | 12,618,199 | 699,035 | 13,171,984 | 553,785 |
| WORK ORDER SERVICES | 4,021,504 | 4,167,160 | 4,256,727 | 89,567 | 4,351,244 | 94,517 |
| FIRE DEPARTMENT | 675,698 | 0 | 100,000 | 100,000 | 0 | (100,000) |
| JUVENILE PROBATION | 302,534,343 | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |
| ADMINISTRATION | | | | | | |
| CHILDREN'S BASELINE | 7,294,134 | 7,112,485 | 7,168,723 | 56,238 | 7,288,308 | 119,585 |
| JUVENILE HALL | 1,065,292 | 1,001,571 | 1,010,999 | 9,428 | 1,012,158 | 1,159 |
| JUVENILE HALL REPLACEMENT DEBT PAYMENT | 11,052,513 | 11,472,100 | 11,649,687 | 177,587 | 12,286,201 | 636,514 |
| LOG CABIN RANCH | 2,626,268 | 2,660,351 | 2,667,374 | 7,023 | 2,665,174 | (2,200) |
| PROBATION SERVICES | 2,643,749 | 3,001,666 | 3,290,352 | 288,686 | 3,331,528 | 41,176 |
| JUVENILE PROBATION | 9,133,056 | 10,439,664 | 11,199,492 | 759,828 | 11,641,789 | 442,297 |
| POLICE | 33,815,012 | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |
| AIRPORT POLICE | | | | | | |
| CRIME CONTROL | 43,784,588 | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| INVESTIGATIONS | 424 | 0 | 0 | 0 | 0 | 0 |
| OFFICE OF CITIZEN COMPLAINTS | 64,194,300 | 78,528,877 | 82,049,722 | 3,520,845 | 83,494,757 | 1,445,035 |
| OPERATIONS AND ADMINISTRATION | 4,484,454 | 4,610,850 | 4,876,485 | 265,635 | 5,036,106 | 159,621 |
| PATROL | 68,509,203 | 69,261,206 | 90,089,595 | 20,828,389 | 82,262,669 | (7,826,926) |
| POLICE OPERATIONS | 276,177,335 | 275,603,051 | 290,293,469 | 14,690,418 | 297,167,261 | 6,873,792 |
| WORK ORDER SERVICES | 19,252 | 0 | 0 | 0 | 0 | 0 |
| POLICE | 15,246,673 | 14,297,189 | 10,636,265 | (3,660,924) | 10,639,868 | 3,603 |
| PUBLIC DEFENDER | 472,416,229 | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |
| CRIMINAL AND SPECIAL DEFENSE | | | | | | |
| GRANT SERVICES | 26,185,622 | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |
| PUBLIC DEFENDER WORK ORDER | 341,433 | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| | 79,678 | 0 | 0 | 0 | 0 | 0 |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|----------------------|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 01 Public Protection | | | | | | |
| PUBLIC DEFENDER | 26,606,733 | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |
| SHERIFF | | | | | | |
| COURT SECURITY AND PROCESS | 12,190,982 | 14,049,521 | 12,154,845 | (1,894,676) | 12,206,780 | 51,935 |
| CUSTODY | 83,901,967 | 96,062,330 | 100,807,599 | 4,745,269 | 104,946,321 | 4,138,722 |
| FACILITIES & EQUIPMENT | 12,441,613 | 13,307,008 | 13,637,926 | 330,918 | 14,418,153 | 780,227 |
| HALL OF JUSTICE JAILS | 2,442 | 0 | 0 | 0 | 0 | 0 |
| NON PROGRAM | 8,760,223 | 0 | 0 | 0 | 0 | 0 |
| SECURITY SERVICES | 16,728,207 | 16,224,272 | 16,223,656 | (616) | 16,794,592 | 570,936 |
| SHERIFF ADMINISTRATION | 12,545,432 | 8,981,113 | 13,934,477 | 4,953,364 | 13,922,693 | (11,784) |
| SHERIFF FIELD SERVICES | 9,881,276 | 7,976,044 | 9,047,254 | 1,071,210 | 9,123,415 | 76,161 |
| SHERIFF FIELD SERVICES GRANTS | 1,048 | 0 | 0 | 0 | 0 | 0 |
| SHERIFF PROGRAMS | 12,300,840 | 12,294,272 | 11,723,055 | (571,217) | 11,749,651 | 26,596 |
| SHERIFF RECRUITMENT & TRAINING | 3,300,750 | 5,828,989 | 3,300,020 | (2,528,969) | 4,449,200 | 1,149,180 |
| SHERIFF | 172,054,780 | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |
| SUPERIOR COURT | | | | | | |
| COURT HOUSE CONSTRUCTION | 4,570,626 | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 | 3,600 |
| DISPUTE RESOLUTION PROGRAM | 250,375 | 280,000 | 280,000 | 0 | 280,000 | 0 |
| INDIGENT DEFENSE/GRAND JURY | 9,527,921 | 9,873,370 | 9,703,023 | (170,347) | 9,703,023 | 0 |
| TRIAL COURT SERVICES | 23,353,658 | 22,974,197 | 23,124,197 | 150,000 | 23,124,197 | 0 |
| SUPERIOR COURT | 37,702,580 | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |
| Service Area: 01 Subtotals | 1,194,904,169 | 1,206,234,629 | 1,289,846,716 | 83,612,087 | 1,313,809,616 | 23,962,900 |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 02 Public Works, Transportation & Commerce | | | | | | |
| AIRPORT COMMISSION | | | | | | |
| ADMINISTRATION | 35,071,569 | 42,001,587 | 44,716,322 | 2,714,735 | 46,020,786 | 1,304,464 |
| AIRPORT DIRECTOR | 16,765,220 | 8,793,873 | 9,902,222 | 1,108,349 | 10,016,001 | 113,779 |
| BUREAU OF DESIGN AND CONSTRUCTION | 5,059,864 | 14,263,376 | 14,489,824 | 226,448 | 14,640,932 | 151,108 |
| BUSINESS & FINANCE | 415,212,150 | 448,300,394 | 467,602,516 | 19,302,122 | 482,131,579 | 14,529,063 |
| CAPITAL PROJECTS AND GRANTS | 88,949 | 86,498,209 | 76,229,491 | (10,268,718) | 800,000 | (75,429,491) |
| CHIEF OPERATING OFFICER | 4,141,879 | 4,806,312 | 5,197,948 | 391,636 | 5,302,857 | 104,909 |
| COMMUNICATIONS & MARKETING | 6,241,287 | 6,488,281 | 7,313,620 | 825,339 | 7,416,714 | 103,094 |
| CONTINUING PROJECTS, MAINT AND RENEWAL | 174,243 | 10,500,000 | 9,310,000 | (1,190,000) | 0 | (9,310,000) |
| DEPARTMENTAL FUND TRANSFER | 10,544,000 | 0 | 0 | 0 | 0 | 0 |
| FACILITIES | 143,828,120 | 154,682,430 | 161,995,783 | 7,313,353 | 164,461,138 | 2,465,355 |
| FACILITIES MAINTENANCE/CONSTRUCTION | 65,315,441 | 0 | 0 | 0 | 0 | 0 |
| FIRE AIRPORT BUREAU NON-PERSONNEL COST | 573,175 | 668,947 | 872,574 | 203,627 | 575,313 | (297,261) |
| OPERATIONS AND SECURITY | 53,931,817 | 59,421,756 | 63,690,607 | 4,268,851 | 64,562,134 | 871,527 |
| PLANNING DIVISION | 3,516,874 | 3,547,012 | 3,858,567 | 311,555 | 3,959,350 | 100,783 |
| POLICE AIRPORT BUREAU NON-PERSONNEL COST | 1,933,045 | 3,552,285 | 3,209,054 | (343,231) | 2,191,898 | (1,017,156) |
| AIRPORT COMMISSION | 762,397,633 | 843,524,462 | 868,388,528 | 24,864,066 | 802,078,702 | (66,309,826) |
| BOARD OF APPEALS | | | | | | |
| APPEALS PROCESSING | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| BOARD OF APPEALS | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| BUILDING INSPECTION | | | | | | |
| ADMINISTRATION/SUPPORT SERVICES | 10,970,928 | 12,695,193 | 35,002,916 | 22,307,723 | 20,633,277 | (14,369,639) |
| HOUSING INSPECTION/CODE ENFORCEMENT SVCS | 6,336,655 | 8,727,166 | 10,420,268 | 1,693,102 | 10,323,650 | (96,618) |
| INSPECTION SERVICES | 14,825,637 | 16,648,234 | 19,728,730 | 3,080,496 | 19,438,198 | (290,532) |
| PERMIT CENTER | 2,501 | 0 | 0 | 0 | 0 | 0 |
| PLAN REVIEW SERVICES | 9,194,640 | 12,159,405 | 13,685,762 | 1,526,357 | 14,492,838 | 807,076 |
| BUILDING INSPECTION | 41,320,361 | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |
| ECONOMIC AND WORKFORCE DEVELOPMENT | | | | | | |
| CHILDREN'S BASELINE | 347,889 | 314,065 | 314,065 | 0 | 314,065 | 0 |
| ECONOMIC DEVELOPMENT | 11,674,581 | 24,504,084 | 23,611,791 | (892,293) | 9,997,767 | (13,614,024) |
| FILM SERVICES | 1,203,984 | 1,291,625 | 1,325,000 | 33,375 | 625,000 | (700,000) |
| OFFICE OF SMALL BUSINESS AFFAIRS | 676,332 | 787,895 | 866,509 | 78,614 | 891,866 | 25,357 |
| WORKFORCE TRAINING | 7,383,311 | 19,349,235 | 16,173,063 | (3,176,172) | 16,261,887 | 88,824 |
| ECONOMIC AND WORKFORCE DEVELOPMENT | 21,286,097 | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |
| GENERAL SERVICES AGENCY - PUBLIC WORKS | | | | | | |
| ARCHITECTURE | 937,269 | 414,630 | 443,844 | 29,214 | 441,624 | (2,220) |
| BUILDING REPAIR AND MAINTENANCE | 11,137,281 | 18,102,561 | 18,637,389 | 534,828 | 18,981,004 | 343,615 |
| CAPITAL ASSET PLANNING | 292,806 | 0 | 0 | 0 | 0 | 0 |
| CITY CAPITAL PROJECTS | 22,843,391 | 37,234,377 | 40,680,471 | 3,446,094 | 81,521,743 | 40,841,272 |
| CONSTRUCTION MANAGEMENT SERVICES | 2,385,829 | 217,264 | 271,799 | 54,535 | 271,749 | (50) |
| ENGINEERING | 2,785,398 | 883,494 | 870,432 | (13,062) | 851,701 | (18,731) |
| FACILITIES MGMT & OPERATIONS | 50,255 | 0 | 0 | 0 | 0 | 0 |
| GENERAL ADMINISTRATION | 3,657 | 0 | 0 | 0 | 0 | 0 |
| MAINTENANCE OF STREETLIGHTS | 133,308 | 0 | 0 | 0 | 0 | 0 |
| MAPPING | 4,350,991 | 0 | 0 | 0 | 0 | 0 |
| NEIGHBORHOOD BEAUTIFICATION | 126,541 | 0 | 0 | 0 | 0 | 0 |
| PARKING & TRAFFIC | 216,627 | 0 | 0 | 0 | 0 | 0 |
| STREET AND SEWER REPAIR | 10,881,795 | 16,776,235 | 17,233,619 | 457,384 | 18,135,243 | 901,624 |
| STREET ENVIRONMENTAL SERVICES | 36,321,639 | 39,926,370 | 43,947,522 | 4,021,152 | 44,665,913 | 718,391 |
| STREET USE MANAGEMENT | 8,070,712 | 16,142,550 | 18,469,276 | 2,326,726 | 19,426,067 | 956,791 |
| URBAN FORESTRY | 10,075,552 | 16,875,004 | 17,749,310 | 874,306 | 18,259,036 | 509,726 |
| GENERAL SERVICES AGENCY - PUBLIC WORKS | 110,613,051 | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |
| MUNICIPAL TRANSPORTATION AGENCY | | | | | | |
| ACCESSIBLE SERVICES | 13,801,006 | 20,913,224 | 22,178,474 | 1,265,250 | 22,221,590 | 43,116 |
| ADMINISTRATION | 52,075,497 | 69,028,044 | 73,440,798 | 4,412,754 | 73,741,974 | 301,176 |
| AGENCY WIDE EXPENSES | 92,558,473 | 105,049,662 | 66,625,738 | (38,423,924) | 68,419,790 | 1,794,052 |
| CAPITAL PROGRAMS & CONSTRUCTION | 18,313 | 100,402 | (2,434) | (102,836) | (1,626) | 808 |
| CUSTOMER SERVICE | 919 | 0 | 0 | 0 | 0 | 0 |
| DEVELOPMENT AND PLANNING | 917,187 | 714,521 | 919,103 | 204,582 | 931,322 | 12,219 |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|----------------------|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 02 Public Works, Transportation & Commerce | | | | | | |
| MUNICIPAL TRANSPORTATION AGENCY | 76,468,029 | 82,629,336 | 90,364,209 | 7,734,873 | 91,551,487 | 1,187,278 |
| PARKING & TRAFFIC | 18,327,941 | 24,377,430 | 27,724,828 | 3,347,398 | 27,724,828 | 0 |
| PARKING GARAGES & LOTS | 464,632,482 | 443,907,050 | 486,718,110 | 42,811,060 | 493,174,596 | 6,456,486 |
| RAIL & BUS SERVICES | 16,999,761 | 0 | 0 | 0 | 0 | 0 |
| REVENUE, TRANSFERS & RESERVES | 56,855,561 | 79,798,726 | 78,675,457 | (1,123,269) | 80,350,138 | 1,674,681 |
| SECURITY, SAFETY, TRAINING & ENFORCEMENT | 2,336,542 | 4,098,656 | 3,252,770 | (845,886) | 3,304,732 | 51,962 |
| TAXI SERVICES | | | | | | |
| MUNICIPAL TRANSPORTATION AGENCY | 794,991,711 | 830,617,051 | 849,897,053 | 19,280,002 | 861,418,831 | 11,521,778 |
| PORT | 21,714,196 | 25,973,010 | 28,017,972 | 2,044,962 | 28,144,011 | 126,039 |
| ADMINISTRATION | 4,131,372 | 4,354,256 | 4,512,906 | 158,650 | 4,661,156 | 148,250 |
| ENGINEERING & ENVIRONMENTAL | 38,478,295 | 32,353,913 | 36,950,802 | 4,596,889 | 22,980,859 | (13,969,943) |
| MAINTENANCE | 2,967,232 | 8,014,541 | 8,104,649 | 90,108 | 8,174,126 | 69,477 |
| MARITIME OPERATIONS & MARKETING | 2,898,054 | 4,341,865 | 3,433,220 | (908,645) | 3,525,524 | 92,304 |
| PLANNING & DEVELOPMENT | 9,458,221 | 10,436,166 | 11,007,953 | 571,787 | 11,362,047 | 354,094 |
| REAL ESTATE & MANAGEMENT | | | | | | |
| PORT | 79,647,370 | 85,473,751 | 92,027,502 | 6,553,751 | 78,847,723 | (13,179,779) |
| PUBLIC UTILITIES COMMISSION | 286,810,296 | 128,875,975 | 132,231,159 | 3,355,184 | 147,240,634 | 15,009,475 |
| ADMINISTRATION | 11,553,113 | 12,561,644 | 13,795,151 | 1,233,507 | 14,218,814 | 423,663 |
| CUSTOMER SERVICES | 421,667 | 232,022,270 | 272,054,871 | 40,032,601 | 273,187,178 | 1,132,307 |
| DEBT SERVICE | 45,736 | 0 | 0 | 0 | 0 | 0 |
| ENERGY CONSERVATION | (26,206) | 27,784 | 0 | (27,784) | 0 | 0 |
| ENGINEERING | 10,172,199 | 10,670,196 | 11,075,808 | 405,612 | 11,173,217 | 97,409 |
| FINANCE | (51,156,921) | (59,148,630) | (62,495,480) | (3,346,850) | (63,953,999) | (1,458,519) |
| GENERAL MANAGEMENT | 31,975,153 | 34,574,200 | 49,723,652 | 15,149,452 | 16,537,361 | (33,186,291) |
| HETCH HETCHY CAPITAL PROJECTS | 6,651,877 | 0 | 0 | 0 | 0 | 0 |
| HETCH HETCHY POWER | 18,348 | 0 | 0 | 0 | 0 | 0 |
| HETCH HETCHY PROJECT OPERATIONS | 15,494,904 | 60,050,094 | 55,917,619 | (4,132,475) | 56,436,013 | 518,394 |
| HETCHY WATER OPERATIONS | 8,399,975 | 10,126,539 | 10,450,022 | 323,483 | 10,812,963 | 362,941 |
| HUMAN RESOURCES | 17,310,063 | 20,603,495 | 21,637,054 | 1,033,559 | 22,063,683 | 426,629 |
| MANAGEMENT INFORMATION | 0 | 1,754,144 | 7,063,432 | 5,309,288 | 34,634,732 | 27,571,300 |
| OPERATING RESERVE | 6,963,282 | 21,711,391 | 20,295,346 | (1,416,045) | 21,316,769 | 1,021,423 |
| POWER INFRASTRUCTURE DEVELOPMENT | 29,241,715 | 45,751,628 | 45,889,480 | 137,852 | 46,054,169 | 164,689 |
| POWER PURCHASING/ SCHEDULING | 1,787,709 | 0 | 0 | 0 | 0 | 0 |
| POWER UTILITY FIELD SERVICES | 72,143,441 | 342,000 | 357,000 | 15,000 | 0 | (357,000) |
| POWER UTILITY SERVICES | 6,190,583 | 12,543,797 | 12,782,488 | 238,691 | 13,096,580 | 314,092 |
| STRATEGIC PLANNING/COMPLIANCE | 39,028 | 0 | 0 | 0 | 0 | 0 |
| STREET USE MANAGEMENT | 18,083 | 0 | 0 | 0 | 0 | 0 |
| TECHNOLOGY | 22,540,554 | 33,000,000 | 37,000,000 | 4,000,000 | 39,000,000 | 2,000,000 |
| WASTEWATER CAPITAL PROJECTS | 30,632,906 | 31,144,431 | 31,366,160 | 221,729 | 31,781,942 | 415,782 |
| WASTEWATER COLLECTION | 3,386,371 | 0 | 0 | 0 | 0 | 0 |
| WASTEWATER DISPOSAL | 2,416,238 | 3,843,922 | 3,565,309 | (278,613) | 3,122,499 | (442,810) |
| WASTEWATER OPERATIONS | 64,864,189 | 69,858,634 | 71,395,185 | 1,536,551 | 72,610,673 | 1,215,488 |
| WASTEWATER TREATMENT | 44,073,849 | 22,216,000 | 25,772,600 | 3,556,600 | 27,381,500 | 1,609,000 |
| WATER CAPITAL PROJECTS | 1,871,821 | 0 | 0 | 0 | 0 | 0 |
| WATER PUMPING | 16,454,067 | 19,850,880 | 23,170,324 | 3,319,444 | 22,202,456 | (967,868) |
| WATER SOURCE OF SUPPLY | (926,717) | 0 | 0 | 0 | 0 | 0 |
| WATER SUPPLY & POWER OPERATIONS | 71,654,272 | 50,661,642 | 51,709,956 | 1,048,314 | 52,824,721 | 1,114,765 |
| WATER TRANSMISSION/ DISTRIBUTION | 36,718,461 | 42,595,492 | 43,278,524 | 683,032 | 44,006,774 | 728,250 |
| WATER TREATMENT | | | | | | |
| PUBLIC UTILITIES COMMISSION | 747,740,076 | 805,637,528 | 878,035,660 | 72,398,132 | 895,748,779 | 17,713,119 |
| Service Area: 02 Subtotals | 2,558,744,824 | 2,809,234,622 | 2,968,722,594 | 158,487,972 | 2,934,568,748 | (34,153,846) |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 03 Human Welfare & Neighborhood Development | | | | | | |
| CHILD SUPPORT SERVICES | | | | | | |
| CHILD SUPPORT SERVICES PROGRAM | | | | | | |
| CHILD SUPPORT SERVICES | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| CHILDREN AND FAMILIES COMMISSION | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| CHILDREN AND FAMILIES FUND | | | | | | |
| PUBLIC ED FUND - PROP H (MARCH 2004) | 15,125,044 | 19,266,703 | 21,308,637 | 2,041,934 | 21,673,821 | 365,184 |
| CHILDREN AND FAMILIES COMMISSION | 11,910,776 | 20,124,057 | 32,657,333 | 12,533,276 | 25,939,185 | (6,718,148) |
| CHILDREN; YOUTH & THEIR FAMILIES | 27,035,820 | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |
| CHILDREN'S BASELINE | | | | | | |
| CHILDREN'S FUND PROGRAMS | 33,795,588 | 31,363,590 | 31,803,066 | 439,476 | 30,516,223 | (1,286,843) |
| CHILDREN'S SVCS - NON - CHILDREN'S FUND | 41,227,625 | 45,758,046 | 53,216,726 | 7,458,680 | 53,002,825 | (213,901) |
| PUBLIC EDUCATION FUND (PROP H) | 11,803,628 | 6,396,880 | 6,018,778 | (378,102) | 5,429,620 | (589,158) |
| VIOLENCE PREVENTION | 29,143,000 | 33,362,000 | 47,450,000 | 14,088,000 | 37,180,000 | (10,270,000) |
| CHILDREN; YOUTH & THEIR FAMILIES | 5,547,851 | 6,532,442 | 5,582,495 | (949,947) | 5,583,703 | 1,208 |
| CHILDREN; YOUTH & THEIR FAMILIES | 121,517,692 | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |
| COUNTY EDUCATION OFFICE | | | | | | |
| COUNTY EDUCATION SERVICES | 116,026 | 116,000 | 116,000 | 0 | 116,000 | 0 |
| COUNTY EDUCATION OFFICE | 116,026 | 116,000 | 116,000 | 0 | 116,000 | 0 |
| ENVIRONMENT | | | | | | |
| CLEAN AIR | | | | | | |
| CLIMATE CHANGE/ENERGY | 1,130,816 | 781,857 | 858,062 | 76,205 | 865,306 | 7,244 |
| ENVIRONMENT | 9,649,841 | 3,179,097 | 754,945 | (2,424,152) | 771,656 | 16,711 |
| ENVIRONMENT-OUTREACH | 6,688,243 | 7,261,554 | 8,060,746 | 799,192 | 8,170,088 | 109,342 |
| ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT | 203,135 | 219,521 | 218,688 | (833) | 223,962 | 5,274 |
| GREEN BUILDING | 944,027 | 173,709 | 173,569 | (140) | 179,652 | 6,083 |
| RECYCLING | 566,449 | 383,130 | 478,322 | 95,192 | 490,941 | 12,619 |
| SOLID WASTE MANAGEMENT | 4,216,518 | 4,760,233 | 5,198,426 | 438,193 | 5,195,760 | (2,666) |
| TOXICS | 347,901 | 0 | 0 | 0 | 0 | 0 |
| URBAN FORESTRY | 1,781,208 | 1,500,874 | 1,611,516 | 110,642 | 1,649,093 | 37,577 |
| ENVIRONMENT | 37,232 | 37,665 | 48,624 | 10,959 | 50,302 | 1,678 |
| ENVIRONMENT | 25,565,370 | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |
| HUMAN RIGHTS COMMISSION | | | | | | |
| HUMAN RIGHTS COMMISSION | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |
| HUMAN RIGHTS COMMISSION | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |
| HUMAN SERVICES | | | | | | |
| ADMINISTRATIVE SUPPORT | | | | | | |
| ADULT PROTECTIVE SERVICES | 85,275,509 | 89,019,945 | 91,571,997 | 2,552,052 | 93,809,008 | 2,237,011 |
| CALWORKS | 5,949,156 | 5,504,522 | 6,001,882 | 497,360 | 6,225,519 | 223,637 |
| CHILDREN'S BASELINE | 44,437,990 | 46,935,371 | 45,865,071 | (1,070,300) | 47,028,660 | 1,163,589 |
| COUNTY ADULT ASSISTANCE PROGRAM | 18,926,131 | 28,051,313 | 28,007,598 | (43,715) | 28,814,357 | 806,759 |
| COUNTY VETERANS SERVICES | 51,113,165 | 52,028,814 | 50,220,515 | (1,808,299) | 50,713,875 | 493,360 |
| DIVERSION AND COMMUNITY INTEGRATION PROG | 379,250 | 419,939 | 436,282 | 16,343 | 451,402 | 15,120 |
| DSS CHILDCARE | 3,212,488 | 3,656,139 | 3,832,139 | 176,000 | 3,832,139 | 0 |
| FAMILY AND CHILDREN'S SERVICE | 26,081,489 | 30,648,321 | 28,621,266 | (2,027,055) | 28,577,534 | (43,732) |
| FOOD STAMPS | 101,573,324 | 119,100,732 | 119,065,248 | (35,484) | 121,812,001 | 2,746,753 |
| HOMELESS SERVICES | 15,556,160 | 21,147,407 | 24,619,146 | 3,471,739 | 25,942,971 | 1,323,825 |
| IN HOME SUPPORTIVE SERVICES | 81,974,874 | 88,884,866 | 103,157,394 | 14,272,528 | 101,649,214 | (1,508,180) |
| INTEGRATED INTAKE | 125,492,758 | 127,436,807 | 131,806,971 | 4,370,164 | 135,391,753 | 3,584,782 |
| MEDI-CAL | 1,020,521 | 1,212,564 | 1,797,703 | 585,139 | 2,041,581 | 243,878 |
| NO COMMUNITY | 23,164,780 | 24,703,735 | 30,687,541 | 5,983,806 | 32,721,372 | 2,033,831 |
| OFFICE ON AGING | 242,499 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC ADMINISTRATOR | 19,386,880 | 29,155,582 | 30,493,623 | 1,338,041 | 30,108,514 | (385,109) |
| PUBLIC CONSERVATOR | 1,541,721 | 1,518,043 | 1,478,206 | (39,837) | 1,531,698 | 53,492 |
| PUBLIC ED FUND - PROP H (MARCH 2004) | 1,714,293 | 1,407,365 | 1,465,174 | 57,809 | 1,520,220 | 55,046 |
| PUBLIC GUARDIAN | 215,420 | 0 | 0 | 0 | 0 | 0 |
| REPRESENTATIVE PAYEE | 2,329,938 | 2,684,063 | 2,790,457 | 106,394 | 2,888,255 | 97,798 |
| WELFARE TO WORK | 562,014 | 558,936 | 580,591 | 21,655 | 599,603 | 19,012 |
| HUMAN SERVICES | 25,388,747 | 29,454,222 | 32,891,457 | 3,437,235 | 33,445,256 | 553,799 |
| HUMAN SERVICES | 635,539,107 | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |
| RENT ARBITRATION BOARD | | | | | | |
| RENT BOARD | 5,197,290 | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 03 Human Welfare & Neighborhood Development | | | | | | |
| RENT ARBITRATION BOARD | 5,197,290 | 6,001,378 | 6,213,794 | 232,416 | 6,419,111 | 185,317 |
| RENT ARBITRATION BOARD | | | | | | |
| STATUS OF WOMEN | 198,450 | 198,677 | 198,677 | 0 | 198,677 | 0 |
| CHILDREN'S BASELINE | 3,164,487 | 3,393,920 | 4,541,327 | 1,147,407 | 4,609,725 | 68,398 |
| COMMISSION ON STATUS OF WOMEN | 194,000 | 210,000 | 237,974 | 27,974 | 210,000 | (27,974) |
| DOMESTIC VIOLENCE | 3,556,937 | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |
| STATUS OF WOMEN | | | | | | |
| Service Area: 03 Subtotal | 837,771,212 | 909,658,686 | 977,829,036 | 68,170,350 | 973,021,310 | (4,807,726) |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|----------------------|----------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 04 Community Health | | | | | | |
| PUBLIC HEALTH | | | | | | |
| CENTRAL ADMINISTRATION | | | | | | |
| CHILDREN'S BASELINE | 108,981,896 | 152,192,421 | 214,369,599 | 62,177,178 | 215,820,010 | 1,450,411 |
| COMM HLTH - COMM SUPPORT - HOUSING | 38,828,188 | 47,823,044 | 53,229,227 | 5,406,183 | 54,631,694 | 1,402,467 |
| COMM HLTH - PREV - MATERNAL & CHILD HLTH | 26,973,854 | 24,852,099 | 30,017,815 | 5,165,716 | 30,752,635 | 734,820 |
| COMM HLTH - PREVENTION - AIDS | 21,206,816 | 27,057,827 | 28,168,874 | 1,111,047 | 28,767,341 | 598,467 |
| COMM HLTH - PREVENTION - DISEASE CONTROL | 52,322,785 | 58,469,635 | 58,319,655 | (149,980) | 57,300,381 | (1,019,274) |
| COMM HLTH - PREVENTION - HLTH EDUCATION | 19,029,725 | 19,731,308 | 19,610,043 | (121,265) | 20,037,454 | 427,411 |
| EMERGENCY SERVICES AGENCY | 5,430,907 | 5,955,393 | 7,594,655 | 1,639,262 | 7,618,765 | 24,110 |
| ENVIRONMENTAL HEALTH SERVICES | 1,036,500 | 1,400,000 | 1,228,050 | (171,950) | 1,200,000 | (28,050) |
| FORENSICS - AMBULATORY CARE | 20,247,015 | 19,097,927 | 19,955,613 | 857,686 | 20,377,283 | 421,670 |
| HEALTH AT HOME | 28,656,644 | 28,831,213 | 29,515,090 | 683,877 | 30,433,326 | 918,236 |
| LAGUNA HONDA - LONG TERM CARE | 7,103,201 | 6,496,357 | 6,603,240 | 106,883 | 6,839,039 | 235,799 |
| LAGUNA HONDA HOSP - ACUTE CARE | 214,976,422 | 203,354,724 | 220,560,383 | 17,205,659 | 233,623,367 | 13,062,984 |
| LAGUNA HONDA HOSP - COMM SUPPORT CARE | 2,715,375 | 3,874,554 | 3,755,942 | (118,612) | 3,898,828 | 142,886 |
| MENTAL HEALTH - ACUTE CARE | 55 | (21,496) | 0 | 21,496 | (1) | (1) |
| MENTAL HEALTH - CHILDREN'S PROGRAM | 2,490,402 | 3,462,797 | 3,462,797 | 0 | 3,462,797 | 0 |
| MENTAL HEALTH - COMMUNITY CARE | 35,533,164 | 38,425,920 | 38,672,491 | 246,571 | 38,293,955 | (378,536) |
| MENTAL HEALTH - LONG TERM CARE | 167,160,128 | 152,343,350 | 171,340,803 | 18,997,453 | 159,244,263 | (12,096,540) |
| NON PROGRAM | 33,733,418 | 28,086,587 | 28,901,228 | 814,641 | 26,475,751 | (2,425,477) |
| OCCUPATIONAL SAFETY & HEALTH | 29,055 | 0 | 0 | 0 | 2,250,393 | 2,250,393 |
| PRIMARY CARE - AMBU CARE - HEALTH CNTRS | 1,948,503 | 1,846,839 | 1,930,468 | 83,629 | 1,972,270 | 41,802 |
| SFGH - ACUTE CARE - FORENSICS | 58,982,910 | 71,328,487 | 73,296,993 | 1,968,506 | 76,586,627 | 3,289,634 |
| SFGH - ACUTE CARE - HOSPITAL | 2,144,039 | 3,437,973 | 3,056,502 | (381,471) | 3,174,469 | 117,967 |
| SFGH - ACUTE CARE - PSYCHIATRY | 556,289,516 | 603,946,169 | 698,553,453 | 94,607,284 | 731,086,498 | 32,533,045 |
| SFGH - AMBU CARE - ADULT MED HLTH CNTR | 31,391,626 | 26,127,815 | 25,794,682 | (333,133) | 26,386,738 | 592,056 |
| SFGH - AMBU CARE - METHADONE CLINIC | 37,116,869 | 27,739,879 | 38,097,241 | 10,357,362 | 39,313,859 | 1,216,618 |
| SFGH - AMBU CARE - OCCUPATIONAL HEALTH | 2,458,758 | 1,638,208 | 2,809,528 | 1,171,320 | 2,917,562 | 108,034 |
| SFGH - EMERGENCY - EMERGENCY | 3,365,049 | 2,327,135 | 3,555,890 | 1,228,755 | 3,680,266 | 124,376 |
| SFGH - EMERGENCY - PSYCHIATRIC SERVICES | 32,252,127 | 24,472,046 | 33,457,049 | 8,985,003 | 35,218,882 | 1,761,833 |
| SFGH - LONG TERM CARE - RF PSYCHIATRY | 7,293,849 | 9,133,300 | 7,736,875 | (1,396,425) | 7,921,064 | 184,189 |
| SUBSTANCE ABUSE - COMMUNITY CARE | 15,437,355 | 16,871,492 | 13,388,697 | (3,482,795) | 12,114,414 | (1,274,283) |
| | 59,837,681 | 65,033,010 | 69,806,554 | 4,773,544 | 70,136,200 | 329,646 |
| PUBLIC HEALTH | 1,594,973,842 | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |
| Service Area: 04 Subtotals | | | | | | |
| | 1,594,973,842 | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 05 Culture & Recreation | | | | | | |
| ACADEMY OF SCIENCES | 3,994,811 | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| ACADEMY OF SCIENCES | 3,994,811 | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| ACADEMY OF SCIENCES | | | | | | |
| ARTS COMMISSION | 2,043,144 | 1,902,745 | 1,439,039 | (463,706) | 680,142 | (758,897) |
| ART COMMISSION-ADMINISTRATION | 77,712 | 351,821 | 582,766 | 230,945 | 1,163,938 | 581,172 |
| CIVIC COLLECTION | 0 | 142,509 | 186,410 | 43,901 | 191,174 | 4,764 |
| CIVIC DESIGN | 4,022,036 | 204 | 0 | (204) | 0 | 0 |
| COMMUNITY ARTS & EDUCATION | 0 | 3,409,561 | 5,345,656 | 1,936,095 | 3,565,987 | (1,779,669) |
| COMMUNITY ARTS & EDUCATION-GENERAL ADMIN | 1,719,868 | 2,333,867 | 2,837,755 | 503,888 | 2,857,370 | 19,615 |
| CULTURAL EQUITY | 0 | 649,253 | 595,317 | (53,936) | 601,486 | 6,169 |
| EDUCATIONAL PROGRAMS | 45,925 | 327,824 | 482,284 | 154,460 | 494,458 | 12,174 |
| GALLERY | 0 | 30,000 | 0 | (30,000) | 0 | 0 |
| GRANTS FOR THE ARTS | 1,993,934 | 2,031,816 | 2,139,061 | 107,245 | 2,258,237 | 119,176 |
| MUNICIPAL SYMPHONY CONCERTS | 415,796 | 31,130 | 129,586 | 98,456 | 129,586 | 0 |
| PUBLIC ART | 266,982 | 312,033 | 312,033 | 0 | 322,954 | 10,921 |
| STREET ARTISTS | 10,585,397 | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |
| ARTS COMMISSION | | | | | | |
| ASIAN ART MUSEUM | 7,597,190 | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |
| ASIAN ARTS MUSEUM | 7,597,190 | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |
| ASIAN ART MUSEUM | | | | | | |
| FINE ARTS MUSEUM | 3,223,957 | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| ADMISSIONS | 11,947,966 | 13,018,703 | 14,001,060 | 982,357 | 14,724,218 | 723,158 |
| OPER & MAINT OF MUSEUMS | 15,171,923 | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |
| FINE ARTS MUSEUM | | | | | | |
| LAW LIBRARY | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| LAW LIBRARY | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| LAW LIBRARY | | | | | | |
| PUBLIC LIBRARY | 357,071 | 400,000 | 400,000 | 0 | 400,000 | 0 |
| ADULT SERVICES | 20,092,557 | 19,570,250 | 20,997,341 | 1,427,091 | 21,989,760 | 992,419 |
| BRANCH PROGRAM | 8,569,976 | 8,635,577 | 8,926,363 | 290,786 | 9,379,362 | 452,999 |
| CHILDREN'S BASELINE | 1,025,730 | 1,168,384 | 1,292,682 | 124,298 | 1,318,925 | 26,243 |
| CHILDREN'S SERVICES | 5,649,769 | 13,466,587 | 14,086,975 | 620,388 | 15,124,752 | 1,037,777 |
| COLLECTION TECHNICAL SERVICES | 8,407,623 | 1,400,466 | 1,024,781 | (375,685) | 1,059,084 | 34,303 |
| COMMUNITY PARTNERSHIPS AND PROGRAMMING | 11,320,844 | 12,757,244 | 15,212,215 | 2,454,971 | 13,818,552 | (1,393,663) |
| FACILITIES | 5,139,445 | 6,173,935 | 8,072,934 | 1,898,999 | 7,545,799 | (527,135) |
| INFORMATION TECHNOLOGY | 11,153,280 | 11,968,453 | 13,188,705 | 1,220,252 | 15,659,966 | 2,471,261 |
| LIBRARY ADMINISTRATION | 16,373,778 | 16,857,541 | 17,692,189 | 834,648 | 18,277,590 | 585,401 |
| MAIN PROGRAM | 88,090,073 | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |
| PUBLIC LIBRARY | | | | | | |
| RECREATION AND PARK COMMISSION | 33,172,552 | 13,795,112 | 25,857,936 | 12,062,824 | 16,188,976 | (9,668,960) |
| CAPITAL PROJECTS | 10,399,256 | 9,650,793 | 10,177,899 | 527,106 | 10,379,201 | 201,302 |
| CHILDREN'S BASELINE | 505,159 | 400,000 | 1,100,000 | 700,000 | 1,100,000 | 0 |
| CHILDREN'S SVCS - NON - CHILDREN'S FUND | 1,161 | 0 | 0 | 0 | 0 | 0 |
| CULTURE & RECREATION/DEPARTMENTAL | 11,569,095 | 10,630,582 | 11,228,981 | 598,399 | 11,545,234 | 316,253 |
| GOLDEN GATE PARK | 1,669,143 | 3,013,871 | 4,590,583 | 1,576,712 | 3,989,288 | (601,295) |
| MARINA HARBOR | 42,100 | 0 | 0 | 0 | 0 | 0 |
| NEIGHBORHOOD SERVICES | 63,285,524 | 72,315,697 | 76,076,576 | 3,760,879 | 75,681,642 | (394,934) |
| PARKS | 147,595 | 76,158 | 76,350 | 192 | 76,350 | 0 |
| REC & PARK ADMINISTRATION | 12,619,315 | 14,762,173 | 16,339,219 | 1,577,046 | 16,869,038 | 529,819 |
| RECREATION | 14,326,477 | 13,860,366 | 14,870,788 | 1,010,422 | 15,245,597 | 374,809 |
| STRUCTURAL MAINTENANCE | 147,737,377 | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |
| RECREATION AND PARK COMMISSION | | | | | | |
| WAR MEMORIAL | 166,199 | 0 | 0 | 0 | 0 | 0 |
| OPER & MAINT OF MUSEUMS | 15,753,447 | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| OPERATIONS & MAINTENANCE | 15,919,648 | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| WAR MEMORIAL | 289,703,056 | 283,869,546 | 318,606,003 | 34,936,457 | 313,279,944 | (5,526,059) |
| Service Area: 05 Subtotal | | | | | | |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 06 General Administration & Finance | | | | | | |
| ASSESSOR / RECORDER | | | | | | |
| PERSONAL PROPERTY | | | | | | |
| REAL PROPERTY | 2,412,830 | 2,996,239 | 3,124,644 | 128,405 | 2,960,111 | (164,533) |
| RECORDER | 6,221,191 | 7,257,028 | 8,251,326 | 994,298 | 6,647,533 | (1,603,793) |
| TECHNICAL SERVICES | 1,520,683 | 3,389,611 | 2,367,599 | (1,022,012) | 2,361,260 | (6,339) |
| TRANSFER TAX | 6,526,717 | 6,514,062 | 6,796,969 | 282,907 | 10,121,709 | 3,324,740 |
| ASSESSOR / RECORDER | 1,254,988 | 1,051,644 | 1,278,361 | 226,717 | 1,747,630 | 469,269 |
| BOARD OF SUPERVISORS | 17,936,409 | 21,208,584 | 21,818,899 | 610,315 | 21,838,243 | 2,019,344 |
| BOARD - LEGISLATIVE ANALYSIS | | | | | | |
| BOARD OF SUPERVISOR | 2,049,002 | 2,000,000 | 2,000,000 | 0 | 2,000,000 | 0 |
| CHILDREN'S BASELINE | 4,759,070 | 6,183,898 | 6,668,149 | 484,251 | 6,856,302 | 188,153 |
| CLERK OF THE BOARD | 149,398 | 175,530 | 266,905 | 91,375 | 275,525 | 8,620 |
| LOCAL AGENCY FORMATION | 3,514,038 | 4,054,693 | 3,973,861 | (80,832) | 4,115,565 | 141,704 |
| BOARD OF SUPERVISORS | 279,317 | 0 | 0 | 0 | 0 | 0 |
| CITY ATTORNEY | 10,750,825 | 12,414,121 | 12,906,915 | 494,794 | 13,247,392 | 338,477 |
| CLAIMS | | | | | | |
| LEGAL SERVICE | 4,034,186 | 6,060,764 | 6,305,851 | 245,087 | 6,529,935 | 224,084 |
| LEGAL SERVICE-PAYING DEPTS | 61,168,121 | 58,817,487 | 61,858,081 | 3,040,594 | 63,789,064 | 1,930,983 |
| CITY ATTORNEY | 2,735,000 | 2,735,000 | 2,735,000 | 0 | 2,735,000 | 0 |
| CITY PLANNING | 67,937,307 | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |
| ADMINISTRATION/PLANNING | | | | | | |
| CITYWIDE PLANNING | 8,668,031 | 9,928,716 | 9,953,961 | 25,245 | 9,876,856 | (77,105) |
| CURRENT PLANNING | 4,171,985 | 4,623,888 | 5,885,155 | 1,261,267 | 6,408,189 | 523,034 |
| ENVIRONMENTAL PLANNING | 6,747,167 | 7,106,022 | 8,122,387 | 1,016,365 | 8,279,964 | 157,577 |
| ZONING ADMINISTRATION AND COMPLIANCE | 3,344,524 | 4,958,878 | 4,620,442 | (338,436) | 5,393,857 | 773,415 |
| CITY PLANNING | 1,071,267 | 1,568,206 | 1,635,626 | 67,420 | 1,695,810 | 60,184 |
| CIVIL SERVICE COMMISSION | 24,002,974 | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |
| CIVIL SERVICE COMMISSION | | | | | | |
| CIVIL SERVICE COMMISSION | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| CONTROLLER | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| ACCOUNTING OPERATIONS AND SYSTEMS | | | | | | |
| CITY SERVICES AUDITOR | 7,074,742 | 7,202,436 | 8,167,819 | 965,383 | 8,441,922 | 274,103 |
| ECONOMIC ANALYSIS | 8,853,804 | 12,363,860 | 13,671,802 | 1,307,942 | 13,570,165 | (101,637) |
| FINANCIAL SYSTEMS PROJECTS | 403,403 | 442,997 | 517,577 | 74,580 | 536,061 | 18,484 |
| MANAGEMENT, BUDGET AND ANALYSIS | 273,155 | 0 | 2,300,000 | 2,300,000 | 250,000 | (2,050,000) |
| PAYROLL AND PERSONNEL SERVICES | 3,551,678 | 4,987,141 | 5,025,271 | 38,130 | 4,926,145 | (99,126) |
| PUBLIC FINANCE | 12,814,403 | 13,250,360 | 13,889,096 | 638,736 | 15,263,969 | 1,374,873 |
| CONTROLLER | 526,952 | 540,378 | 692,028 | 151,650 | 756,602 | 64,574 |
| ELECTIONS | 33,498,137 | 36,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |
| ELECTIONS | | | | | | |
| ELECTIONS | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| ETHICS COMMISSION | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| ELECTION CAMPAIGN FUND | | | | | | |
| ETHICS COMMISSION | 1,993,827 | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| ETHICS COMMISSION | 2,058,628 | 2,256,239 | 2,453,391 | 197,152 | 2,543,049 | 89,658 |
| ETHICS COMMISSION | 4,052,455 | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |
| GENERAL SERVICES AGENCY - CITY ADMIN | | | | | | |
| 311 CALL CENTER | | | | | | |
| ANIMAL WELFARE | 10,134,541 | 10,879,996 | 11,479,480 | 599,484 | 11,794,312 | 314,832 |
| CAPITAL ASSET PLANNING | 4,338,669 | 5,395,922 | 5,712,200 | 316,278 | 4,963,433 | (748,767) |
| CITY ADMINISTRATOR - ADMINISTRATION | 590,650 | 750,000 | 750,000 | 0 | 750,000 | 0 |
| COMMUNITY AMBASSADOR PROGRAM | 9,053,675 | 9,469,713 | 10,528,005 | 1,058,292 | 10,415,663 | (112,342) |
| COMMUNITY REDEVELOPMENT | 0 | 496,385 | 580,753 | 84,368 | 718,484 | 137,731 |
| CONTRACT MONITORING | 0 | 0 | 728,678 | 728,678 | 752,019 | 23,341 |
| COUNTY CLERK SERVICES | 0 | 4,476,177 | 4,662,030 | 185,853 | 3,986,097 | (675,933) |
| DISABILITY ACCESS | 1,266,502 | 1,894,985 | 1,886,255 | (8,730) | 1,876,877 | (9,378) |
| EARTHQUAKE SAFETY PROGRAM | 5,037,809 | 8,424,249 | 7,937,835 | (486,414) | 5,490,603 | (2,447,232) |
| ENTERTAINMENT COMMISSION | 0 | 440,000 | 590,000 | 150,000 | 590,000 | 0 |
| FACILITIES MGMT & OPERATIONS | 692,177 | 861,464 | 851,356 | (10,108) | 875,315 | 23,959 |
| | 36,645,611 | 40,692,393 | 45,788,116 | 5,095,723 | 50,922,979 | 5,134,863 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY SERVICE AREA, DEPARTMENT

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 06 General Administration & Finance | | | | | | |
| GENERAL SERVICES AGENCY - CITY ADMIN | | | | | | |
| FLEET MANAGEMENT | 872,904 | 991,055 | 990,923 | (132) | 1,125,655 | 134,732 |
| GRANTS FOR THE ARTS | 12,007,087 | 11,888,347 | 12,787,639 | 899,292 | 12,814,723 | 27,084 |
| IMMIGRANT AND LANGUAGE SERVICES | 1,274,570 | 1,841,055 | 2,009,655 | 168,600 | 2,026,021 | 16,366 |
| JUSTIS PROJECT - CITY ADM OFFICE | 3,772,014 | 3,481,495 | 3,397,792 | (83,703) | 3,425,758 | 27,966 |
| LIVING WAGE / LIVING HEALTH (MCO/HCAO) | 2,855,619 | 3,297,163 | 3,722,140 | 424,977 | 3,820,910 | 98,770 |
| MEDICAL EXAMINER | 6,395,591 | 6,191,525 | 11,406,772 | 5,215,247 | 6,738,758 | (4,668,014) |
| MOSCONE EXPANSION PROJECT | 0 | 1,700,000 | 3,400,000 | 1,700,000 | 0 | (3,400,000) |
| NEIGHBORHOOD BEAUTIFICATION | 839,209 | 1,865,000 | 1,840,000 | (25,000) | 1,380,000 | (460,000) |
| PROCUREMENT SERVICES | 4,372,103 | 5,106,654 | 5,366,628 | 259,974 | 5,544,031 | 177,403 |
| PUBLICITY AND ADVERTISING | 49,392 | 0 | 0 | 0 | 0 | 0 |
| REAL ESTATE SERVICES | 23,533,525 | 26,874,789 | 27,414,519 | 539,730 | 29,921,138 | 2,506,619 |
| REPRODUCTION SERVICES | 5,714,562 | 6,025,989 | 6,853,219 | 827,230 | 6,799,546 | (53,673) |
| RISK MANAGEMENT / GENERAL | 11,740,636 | 14,325,471 | 18,305,849 | 3,980,378 | 18,376,381 | 70,532 |
| TOURISM EVENTS | 58,801,377 | 73,465,907 | 73,595,485 | 129,578 | 74,688,351 | 1,092,866 |
| TREASURE ISLAND | 1,329,343 | 1,758,079 | 1,924,948 | 166,869 | 1,848,550 | (76,398) |
| VEHICLE & EQUIPMENT MAINT & FUELING | 25,741,018 | 25,949,934 | 30,375,336 | 4,425,402 | 31,070,417 | 695,081 |
| GENERAL SERVICES AGENCY - CITY ADMIN | 227,058,584 | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |
| GENERAL SERVICES AGENCY - TECHNOLOGY | | | | | | |
| ADMINISTRATION | 21,869,117 | 23,541,789 | 27,024,554 | 3,482,765 | 27,940,734 | 916,180 |
| GOVERNANCE AND OUTREACH | 7,777,432 | 9,087,343 | 8,965,129 | (122,214) | 9,356,228 | 391,099 |
| OPERATIONS | 26,404,986 | 31,333,200 | 32,694,054 | 1,360,854 | 30,237,969 | (2,456,085) |
| REPRODUCTION SERVICES | (32) | 0 | 0 | 0 | 0 | 0 |
| TECHNOLOGY | 1,629,361 | 2,601,035 | 3,242,459 | 641,424 | 2,508,443 | (734,016) |
| TECHNOLOGY SERVICES-PUBLIC SAFETY | 10,504,083 | 9,071,502 | 11,185,739 | 2,114,237 | 10,302,274 | (883,465) |
| GENERAL SERVICES AGENCY - TECHNOLOGY | 68,184,947 | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |
| HEALTH SERVICE SYSTEM | | | | | | |
| HEALTH SERVICE SYSTEM | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| HEALTH SERVICE SYSTEM | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| HUMAN RESOURCES | | | | | | |
| ADMINISTRATION | 622,832 | 833,056 | 1,094,180 | 261,124 | 1,154,069 | 59,889 |
| CLASS AND COMPENSATION | 295,424 | 603,795 | 480,605 | (123,190) | 497,796 | 17,191 |
| EMPLOYEE RELATIONS | 6,477,342 | 4,291,925 | 5,484,599 | 1,192,674 | 4,637,378 | (847,221) |
| EQUAL EMPLOYMENT OPPORTUNITY | 1,065,122 | 1,145,098 | 1,487,528 | 342,430 | 1,608,755 | 121,227 |
| HEALTH SERVICE SYSTEM | 144,308 | 0 | 0 | 0 | 0 | 0 |
| MANAGEMENT INFORMATION SYSTEM | 51,797 | 0 | 0 | 0 | 0 | 0 |
| RECRUIT/ ASSESS/ CLIENT SERVICES | 7,611,661 | 7,317,440 | 7,725,039 | 407,599 | 7,880,668 | 155,629 |
| WORKERS COMPENSATION | 56,650,300 | 58,991,898 | 60,825,530 | 1,933,632 | 62,003,215 | 1,077,685 |
| WORKFORCE DEVELOPMENT | 935,858 | 759,445 | 685,862 | (73,583) | 704,352 | 18,490 |
| HUMAN RESOURCES | 73,854,644 | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |
| MAYOR | | | | | | |
| AFFORDABLE HOUSING | 71,676,349 | 9,356,855 | 31,456,143 | 22,099,288 | 32,369,885 | 913,742 |
| CITY ADMINISTRATION | 4,011,143 | 4,460,237 | 4,653,049 | 192,812 | 4,702,454 | 49,405 |
| COMMUNITY INVESTMENT | 5,890,001 | 3,815,211 | 3,845,514 | 30,303 | 3,198,513 | (647,001) |
| CRIMINAL JUSTICE | 155,578 | 8,101 | 8,095 | (6) | 8,097 | 2 |
| HOMELESS SERVICES | 5,267,078 | 6,635,496 | 9,629,687 | 2,994,191 | 12,396,841 | 2,767,154 |
| LEAD-BASED PAINT HAZARD CONTROL PROGRAM | 245,569 | 0 | 0 | 0 | 0 | 0 |
| NEIGHBORHOOD SERVICES | 201,924 | 335,341 | 407,392 | 72,051 | 421,252 | 13,860 |
| PUBLIC FINANCE | 9,640,604 | 0 | 0 | 0 | 0 | 0 |
| PUBLIC POLICY & FINANCE | 1,202,564 | 1,410,795 | 1,469,933 | 59,138 | 1,520,341 | 50,408 |
| MAYOR | 98,290,810 | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |
| RETIREMENT SYSTEM | | | | | | |
| ADMINISTRATION | 1,663,448 | 1,513,005 | 1,617,539 | 104,534 | 1,733,331 | 115,792 |
| EMPLOYEE DEFERRED COMP PLAN | 809,870 | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| INVESTMENT | 2,017,052 | 3,030,848 | 3,201,735 | 170,887 | 3,629,192 | 427,457 |
| RETIREMENT SERVICES | 12,434,712 | 15,160,905 | 16,676,188 | 1,515,283 | 17,052,331 | 376,143 |
| RETIREMENT SYSTEM | 16,925,082 | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |
| TREASURER/TAX COLLECTOR | | | | | | |
| BUSINESS TAX | 6,111,637 | 6,975,254 | 5,880,543 | (1,094,711) | 6,007,854 | 127,311 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|---|---------------------|---------------------|-----------------------|--------------------------|-----------------------|--------------------------|
| Service Area: 06 General Administration & Finance | | | | | | |
| TREASURER/TAX COLLECTOR | | | | | | |
| DELINQUENT REVENUE | 7,349,441 | 7,691,639 | 8,790,901 | 1,099,262 | 9,012,419 | 221,518 |
| GROSS RECEIPTS TAX | 0 | 0 | 5,975,296 | 5,975,296 | 9,230,280 | 3,254,984 |
| INVESTMENT | 1,515,791 | 2,328,040 | 2,355,479 | 27,439 | 2,455,593 | 100,114 |
| LEGAL SERVICE | 258,070 | 441,801 | 519,184 | 77,383 | 535,949 | 16,765 |
| MANAGEMENT | 5,242,722 | 5,352,917 | 5,050,766 | (302,151) | 5,359,054 | 308,288 |
| PROPERTY TAX/LICENSE | 2,531,349 | 2,542,945 | 2,503,149 | (39,796) | 2,342,053 | (161,096) |
| TAXPAYER ASSISTANCE | 1,183,338 | 1,409,882 | 1,637,952 | 228,070 | 1,690,539 | 52,587 |
| TRANSFER TAX | 211,893 | 0 | 0 | 0 | 0 | 0 |
| TREASURY | 1,971,005 | 2,690,203 | 2,816,036 | 125,833 | 2,931,071 | 115,035 |
| TREASURER/TAX COLLECTOR | 26,375,246 | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |
| Service Area: 06 Subtotals | | | | | | |
| | 690,648,844 | 686,366,227 | 776,872,044 | 90,505,817 | 785,869,841 | 8,997,797 |

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

| Program | 2011-2012 Actual | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|------------------------|------------------------|------------------------|--------------------------|------------------------|--------------------------|
| Service Area: 07 General City Responsibilities | | | | | | |
| GENERAL CITY RESPONSIBILITY | 974,617,202 | 1,108,303,167 | 1,423,484,588 | 315,181,421 | 1,487,582,795 | 64,098,207 |
| GENERAL CITY RESPONSIBILITIES | 69,901,791 | 0 | 0 | 0 | 0 | 0 |
| GENERAL FUND UNALLOCATED | 0 | 750,000 | 750,000 | 0 | 750,000 | 0 |
| INDIGENT DEFENSE/GRAND JURY | 44,888 | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| RETIREE HEALTH CARE - PROP B | 1,044,563,881 | 1,119,223,167 | 1,441,016,224 | 321,793,057 | 1,509,784,339 | 68,768,115 |
| GENERAL CITY RESPONSIBILITY | | | | | | |
| GENERAL FUND UNALLOCATED | 9,934,127 | 0 | 0 | 0 | 0 | 0 |
| GENERAL FUND UNALLOCATED | 3,085 | 0 | 0 | 0 | 0 | 0 |
| NO COMMUNITY | 9,937,212 | 0 | 0 | 0 | 0 | 0 |
| GENERAL FUND UNALLOCATED | | | | | | |
| Service Area: 07 Subtotals | 1,054,501,093 | 1,119,223,167 | 1,441,016,224 | 321,793,057 | 1,509,784,339 | 68,768,115 |
| Expenditure Subtotals | 8,220,747,040 | 8,689,922,890 | 9,679,882,054 | 989,959,164 | 9,781,869,928 | 101,987,874 |
| Less Interdepartmental Recoveries And Transfers | (1,339,879,922) | (1,484,094,091) | (1,763,982,055) | (279,887,964) | (1,851,992,050) | (88,009,995) |
| Net Uses | 6,880,867,118 | 7,205,828,799 | 7,915,899,999 | 710,071,200 | 7,929,877,878 | 13,977,878 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

CONSOLIDATED SCHEDULE OF SOURCES AND USES

| Sources of Funds | 2013-2014 | | | 2014-2015 | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Prior Year Fund Balance | 113,307,118 | 164,036,004 | 277,343,122 | 110,550,000 | 37,088,372 | 147,638,372 |
| Prior Year Reserves | 33,737,100 | 18,792,300 | 52,529,400 | 17,725,223 | 207,165 | 17,932,388 |
| Regular Revenues | 3,578,150,671 | 4,007,876,806 | 7,586,027,477 | 3,700,501,808 | 4,063,805,310 | 7,764,307,118 |
| Transfers Into the General Fund | 217,982,482 | (217,982,482) | 0 | 214,791,783 | (214,791,783) | 0 |
| Total Sources of Funds | 3,943,177,371 | 3,972,722,628 | 7,915,899,999 | 4,043,568,814 | 3,886,309,064 | 7,929,877,878 |

| Uses of Funds | 2013-2014 | | | 2014-2015 | | |
|-----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| | General Fund | Self Supporting | Total | General Fund | Self Supporting | Total |
| Regular Expenditures: | | | | | | |
| Gross Expenditures | 3,379,111,956 | 5,078,395,529 | 8,457,507,485 | 3,428,426,263 | 5,128,263,662 | 8,556,689,925 |
| Less Interdepartmental Recoveries | (371,678,733) | (661,232,403) | (1,032,911,136) | (376,278,214) | (677,150,743) | (1,053,428,957) |
| Net Regular Expenditures | 3,007,433,223 | 4,417,163,126 | 7,424,596,349 | 3,052,148,049 | 4,451,112,919 | 7,503,260,968 |
| Transfers From the General Fund | 805,124,434 | (805,124,434) | 0 | 846,604,571 | (846,604,571) | 0 |
| Capital Projects | 45,028,374 | 147,010,115 | 192,038,489 | 83,705,196 | 62,505,535 | 146,210,731 |
| Facilities Maintenance | 13,200,716 | 50,416,730 | 63,617,446 | 8,615,678 | 34,645,000 | 43,260,678 |
| Reserves | 72,390,624 | 163,257,091 | 235,647,715 | 52,495,320 | 184,650,181 | 237,145,501 |
| Total Uses of Funds | 3,943,177,371 | 3,972,722,628 | 7,915,899,999 | 4,043,568,814 | 3,886,309,064 | 7,929,877,878 |

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

AUTHORIZED POSITIONS, GRAND RECAP DETAIL

| Position Detail | 2011-2012 | 2012-2013 | 2013-2014 | | 2014-2015 | |
|---|-------------------|-------------------|-------------------|-----------------------|-----------------|-----------------------|
| | Budget | Budget | Proposed Budget | Change From 2012-2013 | Proposed Budget | Change From 2013-2014 |
| Operating | | | | | | |
| Permanent | 28,845.10 | 29,425.14 | 30,155.07 | 729.93 | 30,314 | 159 |
| Temporary | 525.12 | 575.46 | 622.93 | 47.47 | 585 | (38) |
| Non-Operating | | | | | | |
| Grant | 371.64 | 396.70 | 367.62 | (29.08) | 364 | (3) |
| Capital/Other | 1,469.11 | 1,485.50 | 1,565.74 | 80.24 | 1,591 | 25 |
| Authorized Positions - Subtotal: | 31,210.97 | 31,882.80 | 32,711.36 | 828.56 | 32,854 | 143 |
| Unfunded Positions | | | | | | |
| Attrition Savings | (3,156.30) | (3,162.34) | (3,045.38) | 116.96 | (3,030) | 16 |
| Capital/Other | (1,872.35) | (1,864.74) | (1,943.98) | (79.24) | (1,969) | (25) |
| Unfunded Positions - Subtotal: | (5,028.65) | (5,027.08) | (4,989.36) | 37.72 | (4,999) | (9) |
| Net Funded Positions: | 26,182.32 | 26,855.72 | 27,722.00 | 866.28 | 27,855 | 133 |

*The table above reflects Fiscal Year 2013-14 authorized positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary authorized positions for these departments.

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA & DEPARTMENT TITLE

| Department | 2011-2012 Budget | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Service Area: 01 Public Protection | | | | | | |
| ADULT PROBATION | 108.00 | 138.10 | 141.12 | 3.02 | 141.44 | 0.32 |
| DISTRICT ATTORNEY | 238.52 | 244.97 | 254.77 | 9.80 | 251.54 | (3.23) |
| EMERGENCY MANAGEMENT | 213.56 | 243.70 | 244.55 | 0.85 | 248.97 | 4.42 |
| FIRE DEPARTMENT | 1,473.76 | 1,462.51 | 1,466.77 | 4.26 | 1,469.47 | 2.70 |
| JUVENILE PROBATION | 236.49 | 236.02 | 239.43 | 3.41 | 239.17 | (0.26) |
| POLICE | 2,664.92 | 2,654.67 | 2,734.06 | 79.39 | 2,742.88 | 8.82 |
| PUBLIC DEFENDER | 159.80 | 157.87 | 156.50 | (1.37) | 156.34 | (0.16) |
| SHERIFF | 1,010.22 | 1,013.20 | 993.29 | (19.91) | 1,008.15 | 14.86 |
| Service Area: 01 TOTAL | 6,105.27 | 6,151.04 | 6,230.49 | 79.45 | 6,257.96 | 27.47 |
| Service Area: 02 Public Works, Transportation & Commerce | | | | | | |
| AIRPORT COMMISSION | 1,377.31 | 1,443.36 | 1,462.82 | 19.46 | 1,461.22 | (1.60) |
| BOARD OF APPEALS | 5.00 | 5.00 | 5.00 | 0 | 5.00 | 0.00 |
| BUILDING INSPECTION | 242.76 | 265.82 | 285.09 | 19.27 | 291.55 | 6.46 |
| ECONOMIC AND WORKFORCE DEVELOPMENT | 64.86 | 76.10 | 85.88 | 9.78 | 87.70 | 1.82 |
| GENERAL SERVICES AGENCY - PUBLIC WORKS | 783.24 | 807.51 | 826.21 | 18.70 | 827.64 | 1.43 |
| MUNICIPAL TRANSPORTATION AGENCY | 4,140.59 | 4,388.17 | 4,481.32 | 93.15 | 4,480.83 | (0.49) |
| PORT | 223.16 | 235.98 | 236.79 | 0.81 | 236.73 | (0.06) |
| PUBLIC UTILITIES COMMISSION | 1,615.62 | 1,619.57 | 1,621.27 | 1.70 | 1,620.58 | (0.69) |
| Service Area: 02 TOTAL | 8,452.54 | 8,841.51 | 9,004.38 | 162.87 | 9,011.25 | 6.87 |
| Service Area: 03 Human Welfare & Neighborhood Development | | | | | | |
| CHILD SUPPORT SERVICES | 94.44 | 90.35 | 84.25 | (6.10) | 80.76 | (3.49) |
| CHILDREN AND FAMILIES COMMISSION | 16.11 | 15.87 | 17.00 | 1.13 | 17.00 | 0.00 |
| CHILDREN; YOUTH & THEIR FAMILIES | 32.05 | 33.38 | 37.42 | 4.04 | 37.11 | (0.31) |
| COUNTY EDUCATION OFFICE | 0.99 | 0 | 0 | 0 | 0.00 | 0.00 |
| ENVIRONMENT | 58.55 | 59.43 | 59.09 | (0.34) | 58.65 | (0.44) |
| HUMAN RIGHTS COMMISSION | 33.52 | 12.00 | 11.81 | (0.19) | 11.68 | (0.13) |
| HUMAN SERVICES | 1,690.52 | 1,750.07 | 1,870.98 | 120.91 | 1,893.95 | 22.97 |
| RENT ARBITRATION BOARD | 28.91 | 28.53 | 28.53 | 0 | 28.52 | (0.01) |
| STATUS OF WOMEN | 4.76 | 4.71 | 5.67 | 0.96 | 5.67 | 0.00 |
| Service Area: 03 TOTAL | 1,959.85 | 1,994.34 | 2,114.75 | 120.41 | 2,133.34 | 18.59 |
| Service Area: 04 Community Health | | | | | | |
| PUBLIC HEALTH | 5,671.29 | 5,800.22 | 6,138.87 | 338.65 | 6,199.76 | 60.89 |
| Service Area: 04 TOTAL | 5,671.29 | 5,800.22 | 6,138.87 | 338.65 | 6,199.76 | 60.89 |
| Service Area: 05 Culture & Recreation | | | | | | |
| ACADEMY OF SCIENCES | 12.48 | 12.35 | 12.35 | 0 | 12.35 | 0.00 |
| ARTS COMMISSION | 19.37 | 26.87 | 28.43 | 1.56 | 28.43 | 0.00 |
| ASIAN ART MUSEUM | 58.31 | 57.91 | 57.83 | (0.08) | 57.77 | (0.06) |
| FINE ARTS MUSEUM | 106.06 | 109.86 | 111.14 | 1.28 | 110.94 | (0.20) |
| LAW LIBRARY | 3.00 | 3.00 | 3.00 | 0 | 3.00 | 0.00 |

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA & DEPARTMENT TITLE

| Department | 2011-2012 Budget | 2012-2013 Budget | 2013-2014 Proposed | Change From 2012-2013 | 2014-2015 Proposed | Change From 2013-2014 |
|--|---------------------|---------------------|-----------------------|-----------------------------|-----------------------|-----------------------------|
| Service Area: 05 Culture & Recreation | | | | | | |
| PUBLIC LIBRARY | 628.41 | 640.48 | 651.73 | 11.25 | 653.97 | 2.24 |
| RECREATION AND PARK COMMISSION | 833.73 | 841.26 | 863.20 | 21.94 | 862.92 | (0.28) |
| WAR MEMORIAL | 62.73 | 63.33 | 56.55 | (6.78) | 57.91 | 1.36 |
| Service Area: 05 TOTAL | 1,724.09 | 1,755.06 | 1,784.23 | 29.17 | 1,787.29 | 3.06 |
| Service Area: 06 General Administration & Finance | | | | | | |
| ASSESSOR / RECORDER | 146.67 | 142.04 | 153.87 | 11.83 | 149.89 | (3.98) |
| BOARD OF SUPERVISORS | 62.70 | 70.32 | 74.62 | 4.30 | 74.60 | (0.02) |
| CITY ATTORNEY | 299.29 | 303.47 | 303.86 | 0.39 | 303.82 | (0.04) |
| CITY PLANNING | 150.83 | 151.77 | 158.59 | 6.82 | 161.37 | 2.78 |
| CIVIL SERVICE COMMISSION | 5.70 | 5.70 | 6.02 | 0.32 | 6.02 | 0.00 |
| CONTROLLER | 200.68 | 197.67 | 203.66 | 5.99 | 205.57 | 1.91 |
| ELECTIONS | 54.63 | 42.25 | 53.44 | 11.19 | 47.43 | (6.01) |
| ETHICS COMMISSION | 17.32 | 16.79 | 17.51 | 0.72 | 17.50 | (0.01) |
| GENERAL SERVICES AGENCY - CITY ADMIN | 637.47 | 688.62 | 717.61 | 28.99 | 732.98 | 15.37 |
| GENERAL SERVICES AGENCY - TECHNOLOGY | 196.23 | 199.20 | 217.95 | 18.75 | 215.87 | (2.08) |
| HEALTH SERVICE SYSTEM | 34.82 | 35.10 | 45.78 | 10.68 | 48.39 | 2.61 |
| HUMAN RESOURCES | 123.06 | 123.77 | 135.87 | 12.10 | 132.53 | (3.34) |
| MAYOR | 37.14 | 38.52 | 49.70 | 11.18 | 50.78 | 1.08 |
| RETIREMENT SYSTEM | 94.70 | 96.59 | 97.99 | 1.40 | 99.96 | 1.97 |
| TREASURER/TAX COLLECTOR | 208.04 | 201.74 | 212.81 | 11.07 | 218.92 | 6.11 |
| Service Area: 06 TOTAL | 2,269.28 | 2,313.55 | 2,449.28 | 135.73 | 2,465.63 | 16.35 |
| Report Grand Total | 26,182.32 | 26,855.72 | 27,722.00 | 866.28 | 27,855.23 | 133.23 |

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

CITY AND COUNTY OF SAN FRANCISCO

MAJOR FUND BUDGETARY RECAP

(IN THOUSANDS OF DOLLARS)

| Sources | Governmental Funds | | | | | | | Total All Funds |
|--|--------------------|-----------------|-----------------|----------------|------------------|------------------|--------------------|------------------|
| | General Fund | Special Revenue | Capital Project | Debt Service | Enterprise | Internal Service | Other Agency/Trust | |
| Prior Year Fund Balance - 6/30/13 (est.) | 113,307 | 54,755 | 1,604 | 20,586 | 85,861 | 1,229 | 0 | 277,343 |
| Prior Year Reserves | 33,737 | 1,986 | 0 | 0 | 16,807 | 0 | 0 | 52,529 |
| Prior Year Sources | 147,044 | 56,741 | 1,604 | 20,586 | 102,668 | 1,229 | 0 | 328,873 |
| Property Taxes | 1,153,417 | 127,862 | 0 | 228,331 | 0 | 0 | 0 | 1,509,610 |
| Other Local Taxes | 846,924 | 0 | 0 | 0 | 0 | 0 | 0 | 846,924 |
| Business Taxes | 532,988 | 1,000 | 0 | 0 | 0 | 0 | 0 | 533,988 |
| Rents & Concessions | 23,061 | 36,819 | 0 | 0 | 425,167 | 171 | 957 | 486,174 |
| Fines and Forfeitures | 6,830 | 5,186 | 0 | 0 | 95,730 | 0 | 0 | 107,747 |
| Interest & Investment Income | 10,946 | 1,974 | 0 | 0 | 14,830 | 0 | 647 | 28,396 |
| Licenses, Permits & Franchises | 25,534 | 10,717 | 0 | 0 | 18,592 | 0 | 0 | 54,842 |
| Intergovernmental - State | 562,649 | 95,418 | 0 | 750 | 144,596 | 0 | 0 | 803,413 |
| Intergovernmental - Federal | 214,499 | 145,572 | 0 | 0 | 80,543 | 0 | 0 | 440,614 |
| Intergovernmental - Other | 3,602 | 2,551 | 0 | 0 | 80,960 | 41 | 0 | 87,154 |
| Charges for Services | 177,048 | 94,471 | 0 | 0 | 2,233,760 | 700 | 0 | 2,505,979 |
| Other Revenues | 19,549 | 7,856 | 1,779 | 0 | 107,069 | 0 | 38,828 | 175,082 |
| Other Financing Sources | 1,104 | 0 | 0 | 0 | 5,000 | 0 | 0 | 6,104 |
| Subtotal Current Year Sources | 3,578,151 | 529,426 | 1,779 | 229,081 | 3,206,247 | 912 | 40,431 | 7,586,027 |
| Transfers In | 217,982 | 218,886 | 0 | 143 | 773,163 | 3,684 | 0 | 1,213,859 |
| Total Available Sources | 3,943,177 | 805,053 | 3,383 | 249,811 | 4,082,079 | 5,825 | 40,431 | 9,129,759 |
| Uses | | | | | | | | |
| Public Works, Transportation & Commerce | 82,877 | 109,826 | 0 | 0 | 2,521,365 | 0 | 0 | 2,714,068 |
| Community Health | 698,904 | 102,963 | 0 | 0 | 1,071,320 | 0 | 0 | 1,873,188 |
| Public Protection | 1,135,506 | 44,989 | 0 | 0 | 74,472 | 0 | 0 | 1,254,966 |
| Human Welfare & Neighborhood Dev | 695,810 | 230,709 | 0 | 0 | 0 | 0 | 544 | 927,063 |
| General City Responsibilities | 132,213 | 0 | 0 | 249,811 | 0 | 0 | 292 | 382,316 |
| General Administration & Finance | 243,913 | 112,079 | 0 | 0 | 0 | 2,141 | 21,455 | 379,588 |
| Culture & Recreation | 118,935 | 184,196 | 1,779 | 0 | 0 | 0 | 1,651 | 306,561 |
| Subtotal Current Year Uses | 3,108,157 | 784,763 | 1,779 | 249,811 | 3,667,157 | 2,141 | 23,942 | 7,837,750 |
| Transfers Out | 805,124 | 3,059 | 1,604 | 0 | 400,388 | 3,684 | 0 | 1,213,859 |
| Total Proposed Uses | 3,913,282 | 787,821 | 3,383 | 249,811 | 4,067,545 | 5,825 | 23,942 | 9,051,609 |
| Fund Balance - 6/30/14 (est.) | 29,896 | 17,232 | 0 | 0 | 14,534 | 0 | 16,489 | 78,150 |

Notes:

- 1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.
- 2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

CITY AND COUNTY OF SAN FRANCISCO

MAJOR FUND BUDGETARY RECAP

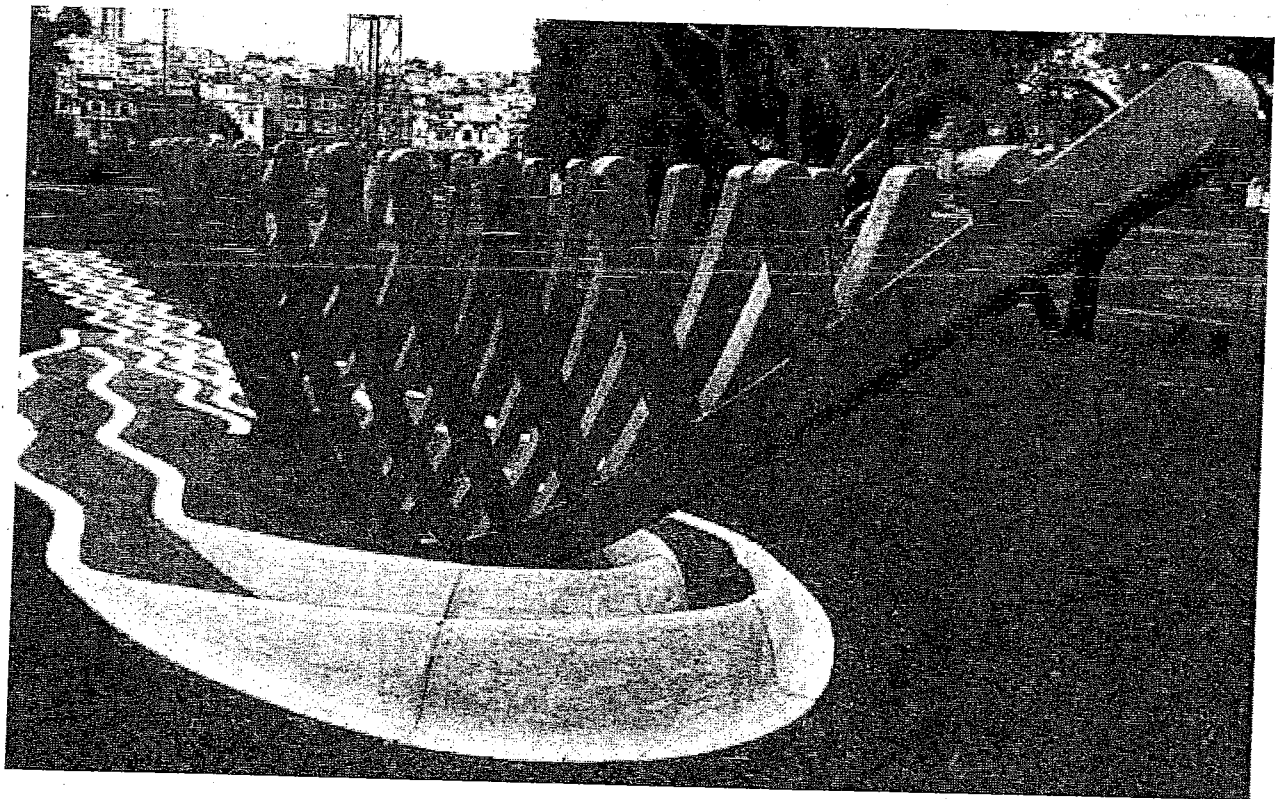
(IN THOUSANDS OF DOLLARS)

| | Governmental Funds | | | | | | | Total All Funds |
|--|--------------------|-----------------|-----------------|----------------|------------------|------------------|--------------------|------------------|
| | General Fund | Special Revenue | Capital Project | Debt Service | Enterprise | Internal Service | Other Agency/Trust | |
| Sources | | | | | | | | |
| Prior Year Fund Balance - 6/30/14 (est.) | 110,550 | 30,630 | 0 | 2,975 | 3,311 | 173 | 0 | 147,638 |
| Prior Year Reserves | 17,725 | 0 | 0 | 0 | 207 | 0 | 0 | 17,932 |
| Prior Year Sources | 128,275 | 30,630 | 0 | 2,975 | 3,518 | 173 | 0 | 165,571 |
| Property Taxes | 1,220,417 | 135,600 | 0 | 221,480 | 0 | 0 | 0 | 1,577,498 |
| Other Local Taxes | 869,812 | 0 | 0 | 0 | 0 | 0 | 0 | 869,812 |
| Business Taxes | 564,180 | 1,000 | 0 | 0 | 0 | 0 | 0 | 565,180 |
| Rents & Concessions | 20,597 | 37,590 | 0 | 0 | 426,004 | 171 | 957 | 485,319 |
| Fines and Forfeitures | 6,870 | 4,512 | 0 | 15,279 | 95,430 | 0 | 0 | 122,091 |
| Interest & Investment Income | 11,010 | 1,918 | 0 | 0 | 17,251 | 0 | 817 | 30,996 |
| Licenses, Permits & Franchises | 25,533 | 10,860 | 0 | 0 | 18,644 | 0 | 0 | 55,036 |
| Intergovernmental - State | 571,252 | 90,455 | 0 | 750 | 150,047 | 0 | 0 | 812,504 |
| Intergovernmental - Federal | 207,308 | 139,484 | 0 | 0 | 9,602 | 0 | 0 | 356,394 |
| Intergovernmental - Other | 3,583 | 2,508 | 0 | 0 | 80,960 | 42 | 0 | 87,093 |
| Charges for Services | 177,805 | 96,159 | 0 | 0 | 2,317,439 | 700 | 0 | 2,592,102 |
| Other Revenues | 21,375 | 11,884 | 0 | 0 | 107,098 | 0 | 44,166 | 184,523 |
| Other Financing Sources | 760 | 0 | 0 | 0 | 25,000 | 0 | 0 | 25,760 |
| Subtotal Current Year Sources | 3,700,502 | 531,968 | 0 | 237,509 | 3,247,475 | 913 | 45,939 | 7,764,307 |
| Transfers In | 214,792 | 203,962 | 0 | 2,260 | 808,701 | 1,250 | 0 | 1,230,965 |
| Total Available Sources | 4,043,569 | 766,560 | 0 | 242,744 | 4,059,694 | 2,337 | 45,939 | 9,160,843 |
| Uses | | | | | | | | |
| Public Works, Transportation & Commerce | 112,287 | 112,659 | 0 | 0 | 2,410,377 | 0 | 0 | 2,635,322 |
| Community Health | 699,713 | 95,386 | 0 | 0 | 1,120,643 | 0 | 0 | 1,915,741 |
| Public Protection | 1,159,204 | 43,989 | 0 | 0 | 76,513 | 0 | 0 | 1,279,706 |
| Human Welfare & Neighborhood Dev | 714,041 | 208,888 | 0 | 0 | 0 | 0 | 544 | 923,473 |
| General City Responsibilities | 138,989 | 0 | 0 | 242,744 | 0 | 0 | 222 | 381,956 |
| General Administration & Finance | 246,838 | 109,039 | 0 | 0 | 0 | 1,086 | 22,374 | 379,337 |
| Culture & Recreation | 115,105 | 189,334 | 0 | 0 | 0 | 0 | 1,570 | 306,008 |
| Subtotal Current Year Uses | 3,186,176 | 759,294 | 0 | 242,744 | 3,607,533 | 1,086 | 24,710 | 7,821,543 |
| Transfers Out | 846,605 | 3,059 | 0 | 0 | 380,051 | 1,250 | 0 | 1,230,965 |
| Total Proposed Uses | 4,032,780 | 762,353 | 0 | 242,744 | 3,987,584 | 2,336 | 24,710 | 9,052,508 |
| Fund Balance - 6/30/15 (est.) | 10,788 | 4,207 | 0 | 0 | 72,110 | 1 | 21,229 | 108,335 |

Notes:

- 1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.
- 2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

DEPARTMENT BUDGETS



Passage, 2010

By Kent Roberts

District 2, Moscone Recreation Center

Passage is a 25-foot stainless steel sculpture resembling the skeleton of an old wooden ship cruising through the park. *Passage* serves as a monument to the ships that carried early settlers from around the world into San Francisco Bay, and it also evokes the pleasure boats and commercial vessels that are viewable from the recreation center site.

ACADEMY OF SCIENCES

The California Academy of Sciences (SCI or "the Academy") is a multifaceted scientific institution that houses an aquarium, a planetarium, and a natural history museum, and is committed to leading-edge research, educational outreach, and finding new and innovative ways to engage and inspire the public.

SERVICES

Although the Academy of Sciences is made up of many divisions that run its operations, programs, and research departments, the only portion of the Academy that receives funding from the City and County of San Francisco through the budget process is the Steinhart Aquarium.

THE STEINHART AQUARIUM'S goal is to be the most creative, innovative, effective, and respected institution of its type in the world. It works toward this goal by emphasizing the following three key philosophies: exhibit and emphasize the diversity, interconnectedness, importance, and fragility of global ecosystems; develop novel, creative exhibition techniques and related programs that support the mission of the entire institution; and practice science-based animal management and provide high-quality animal care.

The Steinhart Aquarium is home to 38,000 live animals that represent more than 900 separate species from around the world. Established through a gift to the City, the Aquarium educates the public about aquatic species. The Aquarium has one of the most important fish collections in the world, and the largest collection of Pacific invertebrates in the United States. Together, these two collections make the Academy a major center for ocean life. Its collections of reptiles, plants, and insects are among the best in the world.

For more information, call (415) 379-8000 or 311; or visit www.calacademy.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 3,994,811 | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| Total FTE | 12 | 12 | 12 | 0 | 12 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$4.4 million for the Academy is \$0.4 million, or 10.1 percent, higher than the FY 2012-13 budget of \$4.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, as well as additional funding allocated to the Academy for capital renewal and facilities maintenance. The FY 2013-14 budget represents 60 percent of the direct expenditures for the Steinhart Aquarium, which total \$6.7 million. Consistent with prior years, the Academy will fund this difference through a draw on the organization's endowment.

The FY 2014-15 proposed budget of \$4.3 million for the Academy is \$0.2 million, or 3.7 percent, less than the FY 2013-14 budget of \$4.4 million. A significant portion of this decrease is due to the expiration of the FY 2012-13 and FY 2013-14 capital planning contributions to facilities maintenance.

Contributing to San Francisco's Economy

In FY 2011-12, the Academy attracted 1.3 million visitors, 148,000 special events attendees, and over 700 volunteers. Seventy-three percent of these visitors and volunteers are estimated to be non-San Francisco residents, generating incremental tourism spending and impacts to the City. Excluding any economic activity generated by San Francisco residents, the economic benefits of the Academy to San Francisco are estimated to total \$122.3 million. The Academy's presence is estimated to have created 922 additional jobs in the City, primarily in the food and beverage, retail, and hotel sectors; this figure is exclusive of the 415 San Francisco-based Academy employees. The Academy remains dedicated to playing its part in San Francisco's vital tourism sector.

Promoting Science Literacy

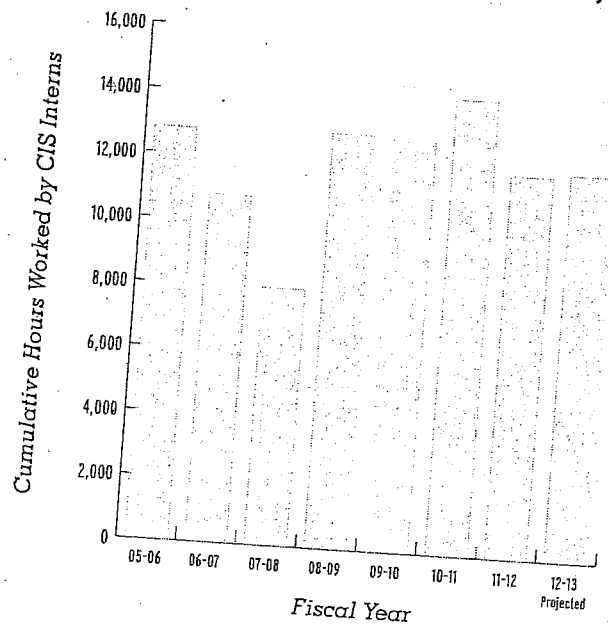
The Academy strives to be a global leader in enhancing science literacy about nature, life, and sustainability for people of all ages. To this end, the Academy works to offer highly creative and effective programs that amplify

the guest experience, engage youth with science in a personal and direct way, and inspire students to take up careers in science. The Academy hosts over 44,000 San Francisco school group visitors annually and continues to provide free access through Quarterly Free Sundays and Neighborhood Free Days. The Academy provides a variety of Out-of-School-Time and Digital Learning programs for middle and high school-aged youth, including paid internships. Participation in the free Community Access Ticket Service and the San Francisco Public Library's free Family Pass program are also Academy priorities.

Animal Care and Conservation Facility

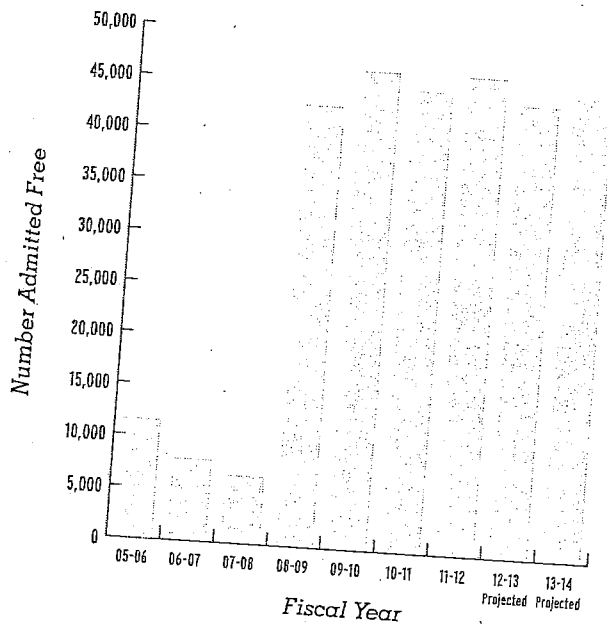
In order to maintain professional accreditation with the Association of Zoos and Aquariums (AZA), the Academy has begun construction of its \$3.0 million Animal Care and Conservation Facility and is projected to complete construction in FY 2013-14. Increasing the quality and quantity of the Steinhart Aquarium's animal care facilities allows the Academy to maintain a greater diversity of species on display, particularly for specimens gathered on research expeditions. In addition, these improvements will increase staff efficiency and align workflows by moving offices closer together. The areas vacated by staff are being reconfigured to create new holding, husbandry, and quarantine areas. The end result of this project will be a 2,000 square foot increase combined with substantial improvements to the existing 3,500 square feet of animal care, holding, and quarantine space.

NUMBER OF HOURS WORKED BY CAREERS IN SCIENCE (CIS) INTERNS



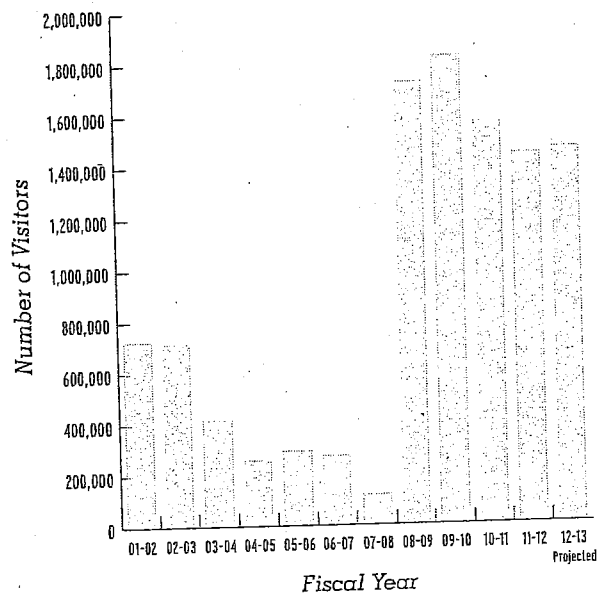
Careers in Science interns are projected to work more than 11,000 hours in FY 2012-13 at the Steinhart Aquarium.

NUMBER OF SAN FRANCISCO SCHOOL CHILDREN ADMITTED FREE IN EDUCATIONAL GROUPS



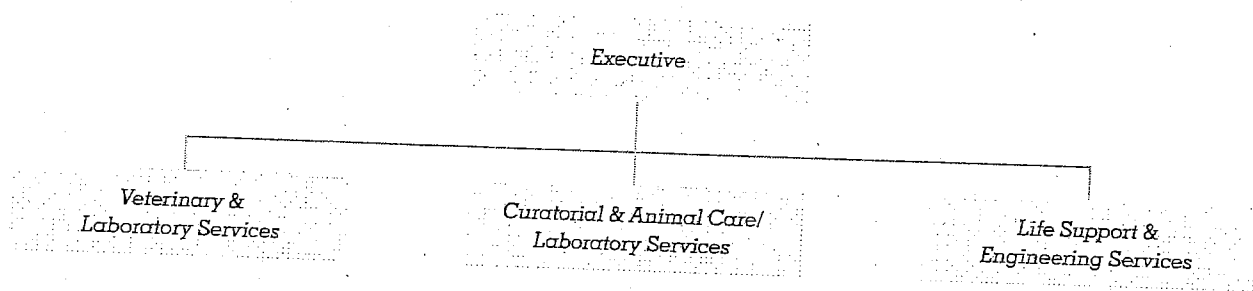
More than 44,000 school children in educational groups are admitted free into the museum annually.

NUMBER OF VISITORS



Attendance levels peaked in 2009 due to the Academy of Sciences moving into the new facility in Golden Gate Park.

ACADEMY OF SCIENCES



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 12.48 | 12.35 | 12.35 | 0.00 | 12.35 | 0.00 |
| Net Operating Positions | 12.48 | 12.35 | 12.35 | 0.00 | 12.35 | 0.00 |
| SOURCES | | | | | | |
| Local Taxes | 1,208,000 | 1,208,000 | 0 | (1,208,000) | 0 | 0 |
| General Fund Support | 2,786,811 | 2,818,851 | 4,432,695 | 1,613,844 | 4,266,550 | (166,145) |
| Sources Total | 3,994,811 | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 1,046,297 | 1,067,283 | 1,050,953 | (16,330) | 1,062,885 | 11,932 |
| Fringe Benefits | 431,628 | 433,053 | 463,827 | 30,774 | 504,150 | 40,323 |
| Professional & Contractual Services | 2,116,169 | 2,112,215 | 2,152,215 | 40,000 | 2,152,215 | 0 |
| Services of Other Departments | 250,717 | 264,300 | 297,300 | 33,000 | 320,900 | 23,600 |
| Uses - Operating Expenditures Total | 3,844,811 | 3,876,851 | 3,964,295 | 87,444 | 4,040,150 | 75,855 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Facilities Maintenance | 150,000 | 150,000 | 218,400 | 68,400 | 226,400 | 8,000 |
| Capital Renewal | 0 | 0 | 250,000 | 250,000 | 0 | (250,000) |
| Uses - Project Expenditures Total | 150,000 | 150,000 | 468,400 | 318,400 | 226,400 | (242,000) |
| USES BY PROGRAM RECAP | | | | | | |
| Academy Of Sciences | 3,994,811 | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |
| Uses by Program Recap Total | 3,994,811 | 4,026,851 | 4,432,695 | 405,844 | 4,266,550 | (166,145) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ACADEMY OF SCIENCES | | | | | |
| Ensure that visitors receive an excellent guest experience | | | | | |
| Number of exhibit days | 364 | 363 | 363 | 363 | 363 |
| Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better | 95% | 85% | 90% | 90% | 90% |
| City cost per visitor | \$1.96 | \$1.98 | \$1.98 | \$2.01 | \$1.94 |
| Reach school-aged and pre-school children in San Francisco and provide educational resources to San Francisco schools and teachers. | | | | | |
| Number of school-aged children reached | 210,174 | 276,500 | 275,000 | 276,500 | 278,000 |
| Number of visitors to the Early Childhood Education Center | 83,044 | 113,000 | 113,000 | 114,000 | 115,000 |
| Percentage of SF schools attending the Academy or an Academy sponsored program | 82% | 82% | 82% | 82% | 82% |
| Reach and engage a broad range of local, national, and international visitors. | | | | | |
| Number of visitors (adults & children) | 1,439,143 | 1,550,000 | 1,425,000 | 1,425,000 | 1,425,000 |
| Percentage of visitors from outside the Bay Area | 28% | 35% | 35% | 35% | 35% |
| Ensure a safe and sustainable institution for the public visitors, the living collections and the aquarium staff | | | | | |
| Recycling rate of Academy waste | 75% | 70% | 75% | 75% | 75% |

AIRPORT

The San Francisco International Airport (SFO or "the Airport") strives to be an exceptional airport in service to its communities. SFO is the Bay Area's largest airport, offering non-stop links with more than 31 international destinations on 30 international carriers as well as non-stop connections to more than 74 cities in the U.S. on 15 domestic airlines.

SERVICES

The Airport provides services through the following divisions:

ADMINISTRATION creates and enhances partnerships within the city and with the Airport's neighbors; recruits and maintains a competent workforce; and oversees medical services at the Airport.

BUSINESS AND FINANCE ensures that Airport property and facilities achieve the maximum non-airline revenue return; provides the proper environment for existing and new businesses; develops and implements innovative fiscal policies and solutions; and manages the Airport's financial performance.

CHIEF OPERATING OFFICER provides executive oversight to Administration, Design and Construction, Operations, Maintenance, Planning, and the Museum program to ensure the delivery of safe, secure, and efficient services to the traveling public; promotes high standards of customer service; and protects the environment. This division also works with the Director and Executive Committee in developing Airport-wide policy, vision, and strategy.

COMMUNICATIONS AND MARKETING provides timely and accurate information regarding the Airport to the public, media, airlines, and neighboring communities; markets opportunities for new or expanded airline services and on-site parking and concessions to increase Airport

revenue; and oversees customer service programs.

DESIGN AND CONSTRUCTION plans and implements capital improvement projects and programs. This division designs and oversees improvements to buildings, utility systems, and other Airport systems.

MAINTENANCE keeps the Airport facilities clean, safe, and running efficiently.

MUSEUMS provides a broad range of attractions for the traveling public and creates an ambiance in the Airport that reflects the sophistication and cultural diversity of San Francisco.

OPERATIONS AND SECURITY manages the airfield, public transportation, terminals, airport security program, and emergency procedures to provide the public with a safe, secure, efficient, and customer-friendly Airport.

PLANNING prepares long-range facility development planning studies and analyzes projects to support the development of the Airport capital improvement program.

For more information, call (650) 821-5042 or 311; or visit www.flysfo.com

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | |
|--------------------|---------------|-----------------|----------------|---------------------|
| | Actual Budget | Original Budget | Amended Budget | Change from 2012-13 |
| Total Expenditures | 762,397,633 | 843,524,462 | 868,388,528 | 24,864,066 |
| Total FTE | 1,377 | 1,443 | 1,463 | 20 |

BUDGET ISSUES AND DETAILS

The Airport is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and 2013-14 budget. The FY 2013-14 adopted budget of \$866.9 million is \$23.3 million, or 1.6 percent, higher than the FY 2012-13 budget of \$843.5 million. A significant amount of this increase is due to the annualization of positions added in the prior year; proposed new positions; cost increases for operating the shuttle buses and AirTrain; a new guest services training program; and aviation security consulting services. In addition, debt service expenses are higher as a result of scheduled increases for previously issued bonds. The Mayor's Office has introduced a policy supplemental appropriation to adjust the budget by \$1.6 million to \$868.5 million. This supplemental reflects policy and fiscal changes that were unknown and thus unbudgeted in the original two-year budget, including the increase in the Annual Service Payment to the City due to higher than projected concession revenues. The amended budget of \$868.4 million reflects the policy supplemental as well as work order cost adjustments and other citywide technical adjustments.

The Airport does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

Supporting Tourism and Trade

The Airport forecasts that enplanements (the number of passengers boarding a plane) will reach 22.5 million in FY 2013-14, a 5.4 percent increase from FY 2012-13. While the Airport has experienced dramatic growth in domestic traffic over the last several fiscal years, this growth is expected to moderate over the next few years. For international service, the Airport has added new seasonal service from SAS to Copenhagen and additional flights to Europe and Mexico by current air carriers. By attracting new and expanding existing airline service, the Airport supports tourism and international trade, promotes lower airfares, and improves its competitive position. The Airport projects that expanding international traffic will be the source of its long-term growth.

Providing Local Business Opportunities and Revenue

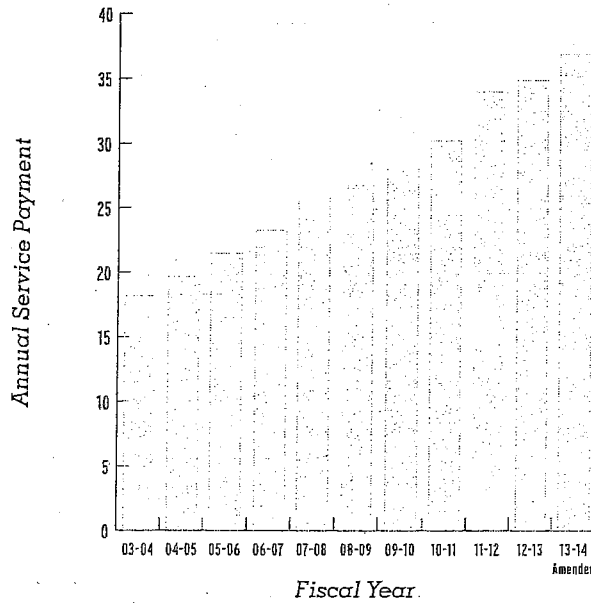
The Airport's concession program continues to perform well, with passenger spending rates that are among the highest in North America. The concessions include high-end retailers, many restaurants, and vendors that offer a broad range of services. In 2011, SFO ranked fourth among the top performing airports for retail, food, and beverage concessions with an overall spend-per-passenger of \$12.21. In calendar year 2012, Terminal 2 (which opened in 2011 and has many unique concession offerings) had a spending rate of \$14.22 per passenger. The budget for concession revenues is 8.4 percent higher than FY 2012-13, which will increase the Airport's Annual Service Payment to the City's General Fund.

In recognition of its continued success in its concession program, Airport Revenue News (ARN) honored SFO with four awards: "Airport with the Best Concessions Management Team;" "Airport with the Best Overall Concession Program" in the Large Airport category; and SFO's Terminal 2 was recognized as the "Airport with the Most Unique Services" and "Airport with the Best Overall Concession Program."

Capital Investment and Job Creation

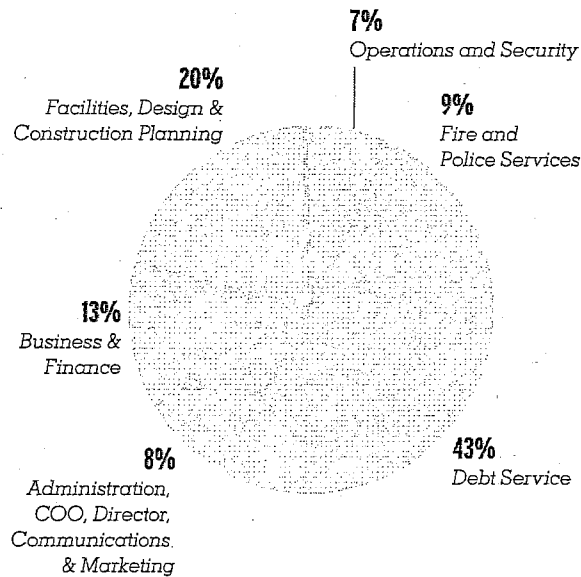
The Airport's \$4.1 billion Ten-Year Capital Plan will support the local economy and businesses by investing in Airport infrastructure. The Airport Capital Plan will create approximately 36,000 jobs over the 10-year period. The Plan includes \$2.89 billion in investments in terminal improvements, including the renovation of Boarding Area B in Terminal 1; \$327.4 million on airport support projects, such as a new air traffic control tower, access control system upgrades, public safety facilities and equipment, and cargo and hangar facilities; \$699.0 million in spending on the airfield for runway safety areas and other improvements; \$163.2 million for utility infrastructure; and \$102.8 million on roadways, AirTrain, and parking facilities.

ANNUAL SERVICE PAYMENT TO GENERAL FUND (\$ IN MILLIONS)



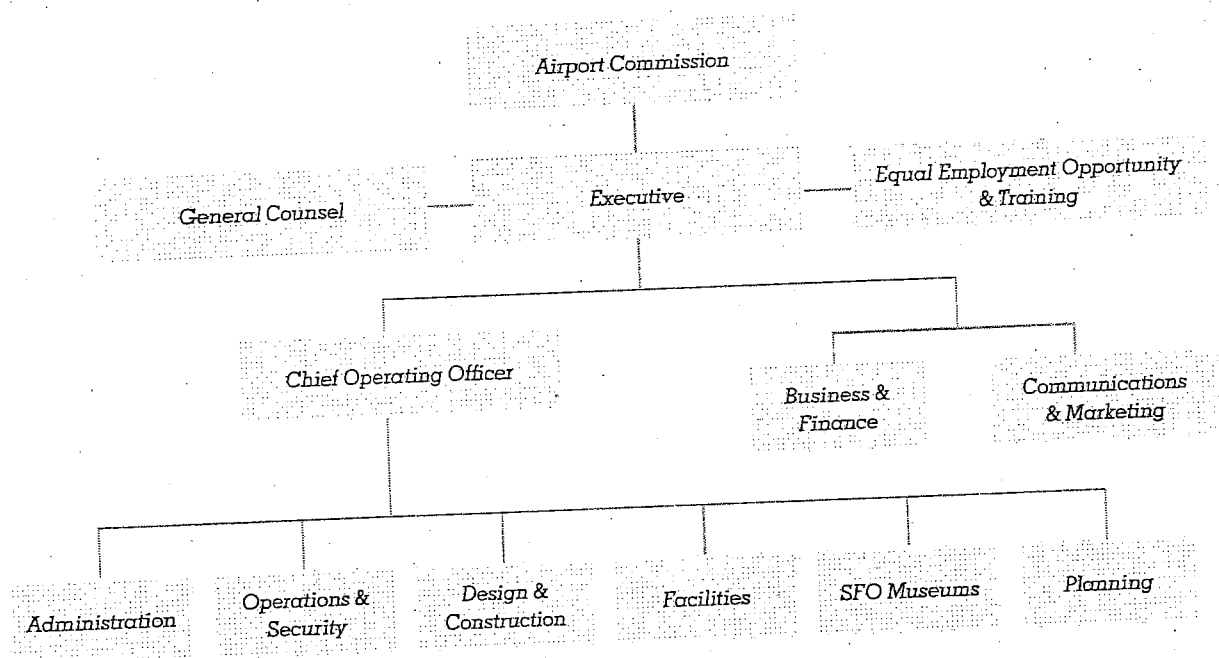
The Airport has a unique provision called the Annual Service Payment (ASP) which allows it to pay 15 percent of its concession revenues to the City. The ASP has more than doubled over the last 10 years.

FY 2013-14 USES BY SERVICE AREA



63 percent of the Department's expenditures go toward facilities, design and construction, planning, and debt service.

AIRPORT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | |
|--|--------------------|--------------------|--------------------|---------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 |
| AUTHORIZED POSITIONS | | | | |
| Total Authorized | 1,499.31 | 1,570.98 | 1,606.45 | 35.47 |
| Non-operating Positions (cap/other) | (122.00) | (127.62) | (143.63) | (16.01) |
| Net Operating Positions | 1,377.31 | 1,443.36 | 1,462.82 | 19.46 |
| SOURCES | | | | |
| Licenses & Fines | 197,970 | 173,000 | 173,000 | 0 |
| Use of Money or Property | 254,732,883 | 265,465,525 | 264,141,900 | (1,323,625) |
| Intergovernmental Revenue - Federal | 15,633,529 | 75,183,521 | 71,741,491 | (3,442,030) |
| Intergovernmental Revenue - State | 35,538 | 15,000 | 15,000 | 0 |
| Charges for Services | 488,739,830 | 484,589,000 | 547,657,880 | 63,068,880 |
| Other Revenues | 42,657,675 | 34,010,000 | 38,472,000 | 4,462,000 |
| Transfers In | 85,228,586 | 77,983,517 | 107,510,750 | 29,527,233 |
| Expenditure Recovery | 30,146 | 7,569,408 | 8,257,385 | 687,977 |
| Transfer Adjustments-Sources | (85,228,586) | (146,613,903) | (178,641,645) | (32,027,742) |
| Use of / (Deposit to) Fund Balance | (39,629,938) | 45,149,394 | 9,060,767 | (36,088,627) |
| Sources Total | 762,397,633 | 843,524,462 | 868,388,528 | 24,864,066 |
| USES - OPERATING EXPENDITURES | | | | |
| Salaries & Wages | 105,701,975 | 123,274,059 | 128,633,243 | 5,359,184 |
| Fringe Benefits | 52,429,167 | 69,593,193 | 75,164,984 | 5,571,791 |
| Overhead | 3,009 | 2,543,707 | 2,588,499 | 44,792 |
| Professional & Contractual Services | 92,284,697 | 95,331,174 | 99,570,646 | 4,239,472 |
| Materials & Supplies | 14,610,021 | 15,240,279 | 15,195,354 | (44,925) |
| Equipment | 1,531,818 | 2,251,338 | 1,624,825 | (626,513) |
| Debt Service | 337,487,154 | 350,144,580 | 364,166,429 | 14,021,849 |
| Services of Other Departments | 48,493,394 | 54,038,035 | 59,722,359 | 5,684,324 |
| Transfers Out | 129,769,543 | 112,893,405 | 144,493,448 | 31,600,043 |
| Transfer Adjustments-Uses | (85,228,586) | (77,983,517) | (107,510,750) | (29,527,233) |
| Uses - Operating Expenditures Total | 697,082,192 | 747,326,253 | 783,649,037 | 36,322,784 |
| USES - PROJECT EXPENDITURES | | | | |
| Facilities Maintenance | 5,203,285 | 10,500,000 | 9,310,000 | (1,190,000) |
| Capital Projects | 60,112,156 | 85,698,209 | 75,429,491 | (10,268,718) |
| Uses - Project Expenditures Total | 65,315,441 | 96,198,209 | 84,739,491 | (11,458,718) |
| USES BY PROGRAM RECAP | | | | |
| Administration | 35,071,569 | 42,001,587 | 44,716,322 | 2,714,735 |
| Airport Director | 16,765,220 | 8,793,873 | 9,902,222 | 1,108,349 |
| Bureau Of Design And Construction | 5,059,864 | 14,263,376 | 14,489,824 | 226,448 |
| Business & Finance | 415,212,150 | 448,300,394 | 467,602,516 | 19,302,122 |
| Capital Projects And Grants | 88,949 | 86,498,209 | 76,229,491 | (10,268,718) |
| Chief Operating Officer | 4,141,879 | 4,806,312 | 5,197,948 | 391,636 |
| Communications & Marketing | 6,241,287 | 6,488,281 | 7,313,620 | 825,339 |
| Continuing Projects, Maint And Renewal | 174,243 | 10,500,000 | 9,310,000 | (1,190,000) |
| Departmental Fund Transfer | 10,544,000 | 0 | 0 | 0 |
| Facilities | 143,828,120 | 154,682,430 | 161,995,783 | 7,313,353 |
| Facilities Maintenance, Construction | 65,315,441 | 0 | 0 | 0 |
| Fire Airport Bureau Non-Personnel Cost | 573,175 | 668,947 | 872,574 | 203,627 |
| Operations And Security | 53,931,817 | 59,421,756 | 63,690,607 | 4,268,851 |
| Planning Division | 3,516,874 | 3,547,012 | 3,858,567 | 311,555 |
| Police Airport Bureau Non-Personnel Cost | 1,933,045 | 3,552,285 | 3,209,054 | (343,231) |
| Uses by Program Recap Total | 762,397,633 | 843,524,462 | 868,388,528 | 24,864,066 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| ADMINISTRATION, BUSINESS | | | | | |
| Contribute to the strength of the local economy | | | | | |
| Amount of annual service payment to the City's General Fund, in millions | \$34.0 | \$33.9 | \$36.3 | \$36.9 | \$37.7 |
| Percent change in domestic air passenger volume | 9.4% | 2.1% | 3.8% | 1.2% | 1.6% |
| Percent change in international air passenger volume | 3.3% | 2.8% | 3.0% | 2.9% | 2.6% |
| Increase concession revenues | | | | | |
| Total concession revenue per enplaned passenger | \$10.34 | \$10.59 | \$10.65 | \$10.69 | \$10.75 |
| Control airline cost per enplaned passenger | | | | | |
| Airline cost per enplaned passenger (in constant 2008 dollars) | \$13.54 | \$14.13 | \$13.85 | \$14.31 | \$14.94 |
| SAFETY & SECURITY | | | | | |
| Provide accessible and convenient facilities and superior customer service | | | | | |
| Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable) | 4.0 | 4.1 | 4.1 | 4.1 | 4.1 |
| Average immigration and customs wait times as a percent of the average of six comparable airports | 103% | 92% | 115% | 117% | 115% |

ADULT PROBATION

The Adult Probation Department (ADP) contributes to public safety through its court services, evidence-based supervision, and treatment referral functions.

The Department supervises approximately 5,700 adult probationers as well as 600-700 mandatory supervision and post-release community supervision clients on court-ordered supervision and diversion programs.

SERVICES

The Adult Probation Department provides services through the following divisions:

PRE-SENTENCE INVESTIGATIONS prepares pre-sentencing investigative and supplemental reports to the Superior Court when a defendant is charged with a felony offense or has violated the conditions of his or her probation. The reports include an evidence-based risk and needs assessment to aid the courts in sentencing decisions. Support staff maintains the official Department records for clients and processes reports.

COMMUNITY SERVICES SUPERVISION provides evidence-based supervision services as well as wrap-around care and treatment services to clients to promote their success and ensure accountability for their compliance with the court-established terms and conditions of probation. In addition to enforcing court orders, probation officers assist victims and facilitate re-socialization of probationers. The Specialized Intensive Services Units closely monitor high-risk probationers who have committed gang, sex, drug, or domestic violence offenses.

POST-RELEASE COMMUNITY SUPERVISION provides intensive supervision of the post-release community supervision population. The Pre-Release Team coordinates the release of inmates from the county jail or State prison to County Community Supervision.

REENTRY SERVICES coordinates a seamless continuum of care and support to probationers to increase successful outcomes, reduce recidivism, and minimize victimization. This includes the coordination of policies and the implementation of evidence-based supervision practices that are effective alternatives to incarceration, reduce recidivism of adults returning to San Francisco, and improve community safety and health.

ADMINISTRATIVE SERVICES provides fiscal management, personnel, and payroll services; grants and contract administration; operational and performance analysis; and capital improvement and management information services.

For more information call (415) 553-1706 or 311; or visit www.sfgov.org/adultprobation

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 15,704,714 | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |
| Total FTE | 108 | 138 | 141 | 3 | 141 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$27.0 million for the Adult Probation Department is \$2.0 million, or 8.1 percent, higher than the FY 2012-13 budget of \$25.0 million. A significant amount of this increase is due to funding for the Public Safety Realignment initiative implemented on October 1, 2011. In addition, the FY 2013-14 proposed budget includes funding for the continued implementation and improvement of evidence-based supervision to enhance public safety and maximize offender restitution, reconciliation, and restorative services to victims of crime. The newly implemented risk and needs assessment tool and training will allow the Department to accurately classify an offender's risk for recidivism and direct staff and resources toward the offenders who are more likely to reoffend.

The FY 2014-15 proposed budget of \$27.8 million for ADP is \$0.8 million, or 2.8 percent, higher than the FY 2013-14 budget of \$27.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Using Data to Improve Services

The Adult Probation Department is collecting, reporting, analyzing, and interpreting data to improve the effectiveness of its supervision and reentry services, as well as outcomes for clients. The Department produces management reports on various metrics to assess performance of the organization, including quality assurance reports developed through its new case management system. Over the next two fiscal years, the Department will continue to expand the evaluation of reentry services, treatment, and housing as they relate to the outcomes of ADP clients permanently exiting the criminal justice system. The Department reports on reentry services, treatment, and housing referrals monthly, and will expand these reports to continuously inform decisions related to current and projected service level needs.

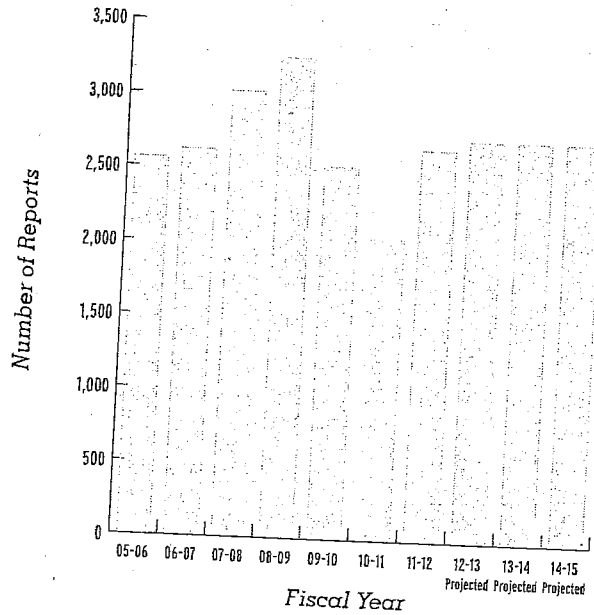
State Realignment AB109

Assembly Bill (AB) 109 State Public Safety Realignment was implemented in October 2011 as a State budget initiative to reduce prison costs by releasing non-serious, non-violent, non-sex offenders back to their county of origin while allocating resources directly to the county responsible for public safety. The Department has experienced an increase in caseloads from the addition of the post-release community supervision population. In response the Department has established a Post-Release Community Supervision division and a Pre-Release Team that provides intensive supervision of the post-release community supervision population. The Pre-Release Team is responsible for coordinating the release of inmates from county jail or State prison to County Community Supervision, administering a risk needs assessment, and reviewing special conditions with clients prior to their release to community supervision in order to address individual needs and improve outcomes.

Client Supportive Services

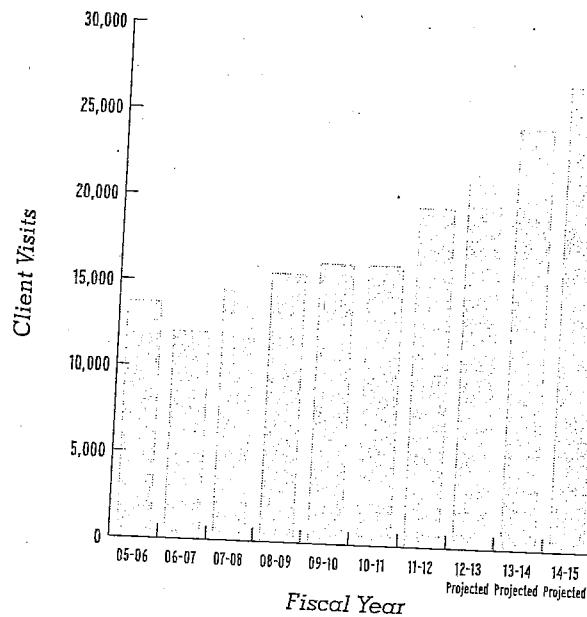
In FY 2013-14 and FY 2014-15, ADP will continue to work collaboratively with the Department of Public Health, the Human Services Agency, and Child Support Services to provide a seamless continuum of care and support to clients in order to increase successful outcomes and to reduce recidivism and victimization. In addition, the Department's Community Assessment Center will open in June 2013 to better coordinate benefits and services for ADP clients.

SUPPLEMENTAL REPORTS SUBMITTED TO THE SUPERIOR COURT



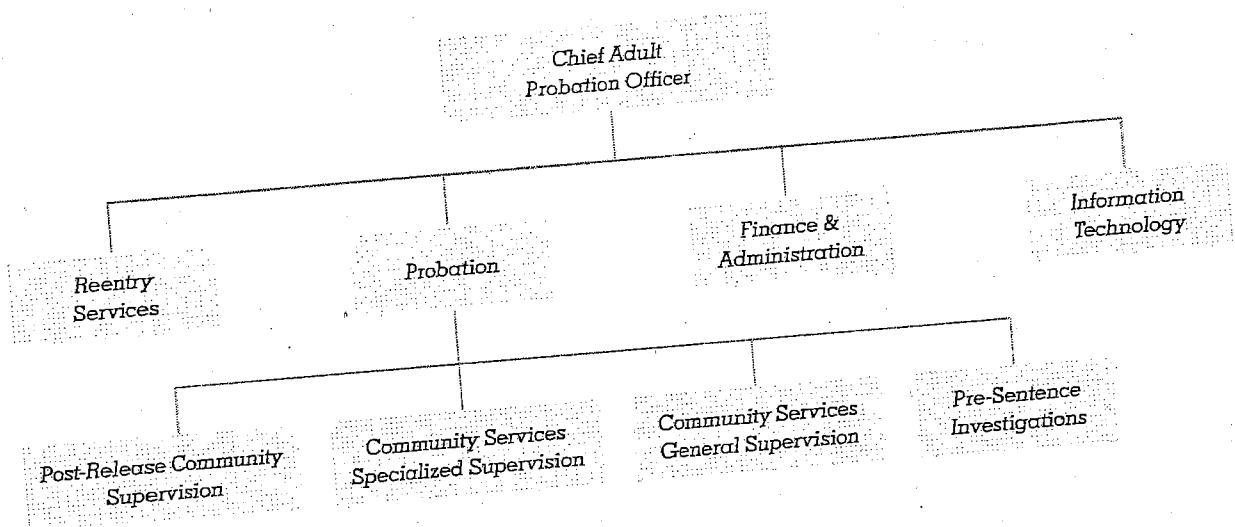
Supplemental Reports submitted to the Superior Court have been increasing since FY 2010-11 due to the Public Safety Realignment population.

CLIENT VISITS TO ADULT PROBATION OFFICE



Client Visits have been increasing since FY 2006-07. The increase in client visits are attributed to increased services to clients and improved case management techniques. Additionally, client visits started to increase significantly in FY 2011-12 due to Public Safety Realignment.

ADULT PROBATION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 108.00 | 138.35 | 141.12 | 2.77 | 141.44 | 0.32 |
| Non-operating Positions (cap/other) | 0.00 | (0.25) | 0.00 | 0.25 | 0.00 | 0.00 |
| Net Operating Positions | 108.00 | 138.10 | 141.12 | 3.02 | 141.44 | 0.32 |
| SOURCES | | | | | | |
| Intergovernmental Revenue - Federal | 1,128,417 | 771,296 | 139,945 | (631,351) | 139,945 | 0 |
| Intergovernmental Revenue - State | 6,294,838 | 8,750,946 | 10,720,585 | 1,969,639 | 9,685,585 | (1,035,000) |
| Charges for Services | 386,485 | 230,000 | 267,000 | 37,000 | 267,000 | 0 |
| Other Revenues | (880) | 1,356,567 | 632,779 | (723,788) | 632,779 | 0 |
| Expenditure Recovery | 161,589 | 122,853 | 120,088 | (2,765) | 124,196 | 4,108 |
| Use of / (Deposit to) Fund Balance | (780,791) | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 8,515,056 | 13,744,390 | 15,128,345 | 1,383,955 | 16,912,817 | 1,784,472 |
| Sources Total | 15,704,714 | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 8,914,105 | 12,200,644 | 12,833,043 | 632,399 | 13,005,042 | 171,999 |
| Fringe Benefits | 3,911,237 | 4,416,703 | 4,636,183 | 219,480 | 5,113,645 | 477,462 |
| Professional & Contractual Services | 866,772 | 3,650,137 | 4,764,725 | 1,114,588 | 4,814,725 | 50,000 |
| Aid Assistance / Grants | 0 | 159,700 | 159,700 | 0 | 159,700 | 0 |
| Materials & Supplies | 220,866 | 342,459 | 302,815 | (39,644) | 302,815 | 0 |
| Equipment | 178,722 | 39,327 | 82,134 | 42,807 | 135,182 | 53,048 |
| Services of Other Departments | 1,613,012 | 4,167,082 | 4,230,142 | 63,060 | 4,231,213 | 1,071 |
| Uses - Operating Expenditures Total | 15,704,714 | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |
| USES BY PROGRAM RECAP | | | | | | |
| Administration - Adult Probation | 2,505,451 | 4,263,091 | 4,447,047 | 183,956 | 4,611,842 | 164,795 |
| Community Services | 7,113,821 | 9,635,653 | 9,236,431 | (399,222) | 9,578,718 | 342,287 |
| One Stop Re Entry Services | 281,701 | 1,415,630 | 1,581,602 | 165,972 | 1,613,411 | 31,809 |
| Pre - Sentencing Investigation | 3,171,660 | 2,939,817 | 2,954,571 | 14,754 | 3,050,829 | 96,258 |
| Realignment Services-Post Release Comm. | 1,894,280 | 6,121,861 | 8,789,091 | 2,667,230 | 8,907,522 | 118,431 |
| Work Orders & Grants | 737,801 | 600,000 | 0 | (600,000) | 0 | 0 |
| Uses by Program Recap Total | 15,704,714 | 24,976,052 | 27,008,742 | 2,032,690 | 27,762,322 | 753,580 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ADMINISTRATION - ADULT PROBATION | | | | | |
| Maximize staff effectiveness | | | | | |
| Probationers per Probation Officer | 102 | n/a | 64 | 50 | 50 |
| COMMUNITY SERVICES | | | | | |
| Provide protection to the community through supervision and provision of appropriate services to adult probationers | | | | | |
| Number of site visits made to batterer treatment programs | 94 | 60 | 60 | 60 | 60 |
| Number of community meetings attended by probation staff | 376 | 200 | 250 | 250 | 250 |
| Number of cases successfully terminated | 1,324 | 1,100 | 900 | 900 | 900 |
| Number of visits to the Department | 19,700 | 16,000 | 20,000 | 20,000 | 20,000 |
| POST RELEASE COMMUNITY SUPERVISION | | | | | |
| Provide protection to the community through supervision and provision of appropriate services to adult probationers | | | | | |
| Percent of individuals who have been on PRCS for at least twelve months that have successfully completed PRCS. | n/a | 90% | 90% | 90% | 90% |
| Percent of individuals completing Mandatory Supervision who complete successfully. | n/a | 75% | 80% | 90% | 90% |
| PRE-SENTENCING INVESTIGATION | | | | | |
| Provide timely reports to guide the courts with rendering appropriate sentencing decisions | | | | | |
| Percentage of reports submitted to the Court two days prior to sentencing as per agreement with the Courts | 94% | 100% | 97% | 100% | 100% |
| Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant | 100% | 100% | 100% | 100% | 100% |
| Number of COMPAS risk/needs assessments and reassessments conducted | 1,986 | 2,000 | 1,500 | 1,500 | 1,500 |

ARTS COMMISSION

The San Francisco Arts Commission (ART) strives to ensure that all San Francisco residents have equal access to arts experiences in all disciplines, that programs are provided comprehensively and evenly throughout the City, and that these programs are innovative and of the highest quality.

SERVICES

The Arts Commission provides services through the following program areas:

CIVIC ART COLLECTION oversees the care and maintenance of 4,000 objects in all media that comprise the City's \$90 million collection, which includes over 100 historic monuments.

PUBLIC ART PROGRAM commissions new art for the City and is funded with 2 percent of the gross construction cost of City capital improvement projects, as mandated by the City's Art Enrichment Ordinance.

COMMUNITY ARTS AND EDUCATION (CAE) promotes community revitalization through the arts in economically disadvantaged and underserved areas via six community cultural centers, the Central Market ARTery Project, the Arts Education Program, and WritersCorps, a creative writing and youth development program.

CULTURAL EQUITY GRANTS (CEG) awards project-based grants to San Francisco arts organizations and individual artists to nurture the continued growth of a vibrant arts scene that celebrates the City's diversity and its variety of cultural traditions.

STREET ARTISTS PROGRAM administers licenses to hundreds of local crafts people who sell handmade products in legal vending spaces, providing the City with a colorful marketplace year-round.

CIVIC DESIGN REVIEW fulfills the Arts Commission's original Charter mandate to review the design of all structures placed on City property to ensure the quality of the built environment in San Francisco.

SAN FRANCISCO ART COMMISSION (SFAC) GALLERIES present year-round curated exhibitions in three publicly accessible locations that both reflect our regional diversity and position the Bay Area within an international art landscape.

For more information, call (415) 252-2590 or 311; or visit www.sfartscommission.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 10,585,397 | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |
| Total FTE | 19 | 27 | 28 | 2 | 28 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$14.0 million for the Arts Commission is \$2.5 million, or 21.9 percent, higher than the FY 2012-13 budget of \$11.5 million. A significant amount of this increase is due to \$2.2 million in one time funding towards capital renewal and facilities maintenance projects. In addition the Arts Commission is increasing Cultural Equity grants by \$0.2 million.

The FY 2014-15 proposed budget of \$12.3 million for the Arts Commission is \$1.8 million, or 12.7 percent, lower than the FY 2013-14 budget of \$14.0 million. A significant amount of this decrease is due to the expiration of one-time capital funds.

The proposed budget does not include funding for the Arts Commission's largest program—the Public Art Program—which is funded with capital improvement project funds, as stipulated by the City's Art Enrichment ordinance. These funds are not allocated annually in the budget process, but rather are transferred to the Department on a project-by-project basis. Depending on project size, this funding may span several years.

Data-Driven Decision Making

In FY 2013-14 and FY 2014-15, the Arts Commission will continue to conduct a strategic assessment and planning process to identify key needs and opportunities within the San Francisco arts ecology, enable the Department to better connect information and resources from citywide initiatives to the arts community, and improve the City's responsiveness to community need. The analysis will result in measurable objectives and goals for the Department, and will include an implementation plan.

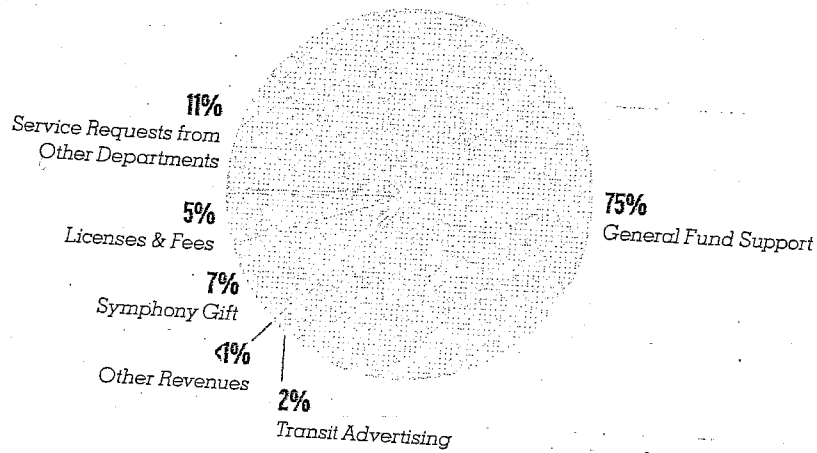
Caring for Capital Assets

The FY 2013-14 and 2014-15 proposed budget includes capital funding for the Veterans War Memorial renovation project, as the Department plans to move into the building in May 2015. The Department anticipates occupying space in the building on three floors, with administrative offices on the third floor, a gallery and public programming space on the first floor, and basement storage space for the civic art collection. Additionally, the FY 2013-14 and 2014-15 proposed budget includes capital maintenance funding for the City's four cultural centers as well as funding for critical restoration and conservation projects.

Civic Art Collection Inventory

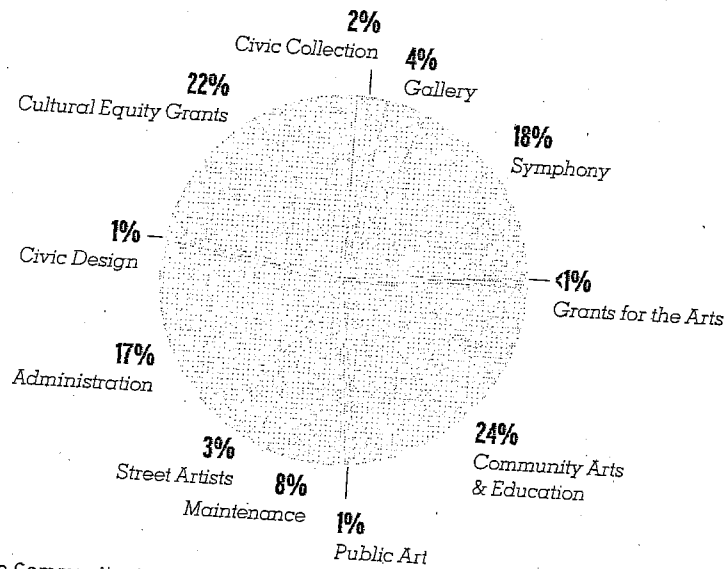
The Arts Commission plans to complete a comprehensive inventory of the City's civic art collection at the end of FY 2013-14. The information gathered will allow the Department to assess the maintenance and conservation requirements of the collection in order to better anticipate future capital funding needs and identify revenue sources. The Arts Commission is also investigating the creation of a cost-neutral rotating arts loan program for City departments in order to ensure that a greater portion of the collection is on display and publicly accessible.

FY 2013-14 DEPARTMENT SOURCES



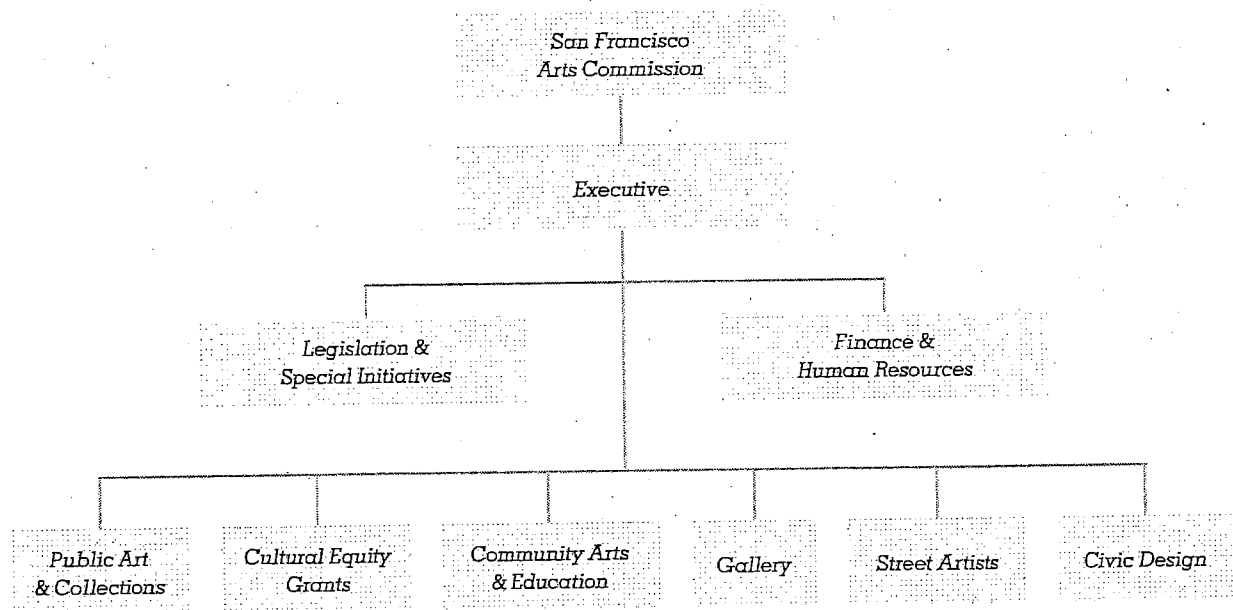
75 percent of the Department's funding comes from the General Fund.

FY 2013-14 DEPARTMENT USES BY PROGRAM AREA



The Community Arts and Education and Cultural Equity Grants Programs together represent 38 percent of the Department's total budget.

ARTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|-------------------------------------|--------------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| Total Authorized | 30.27 | 34.07 | 34.63 | 0.56 | 34.63 | 0.00 |
| Non-operating Positions (cap/other) | (10.90) | (7.20) | (6.20) | 1.00 | (6.20) | 0.00 |
| Net Operating Positions | 19.37 | 26.87 | 28.43 | 1.56 | 28.43 | 0.00 |

SOURCES

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Local Taxes | 3,232,000 | 3,232,000 | 0 | (3,232,000) | 0 | 0 |
| Licenses & Fines | 252,954 | 312,033 | 312,033 | 0 | 322,954 | 10,921 |
| Use of Money or Property | 826 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Other | 0 | 0 | 60,000 | 60,000 | 60,000 | 0 |
| Charges for Services | 686,334 | 1,194,137 | 1,202,847 | 8,710 | 1,216,575 | 13,728 |
| Other Revenues | 840,300 | 496,049 | 20,000 | (476,049) | 20,000 | 0 |
| Transfers In | 74,217 | 55,000 | 3,553,600 | 3,498,600 | 3,553,600 | 0 |
| Expenditure Recovery | 1,211,192 | 1,113,803 | 902,254 | (211,549) | 902,254 | 0 |
| Use of / (Deposit to)-Fund Balance | 352,041 | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 3,935,533 | 5,119,741 | 7,999,173 | 2,879,432 | 6,189,949 | (1,809,224) |
| Sources Total | 10,585,397 | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|----------------|-------------------|----------------|
| Salaries & Wages | 2,110,583 | 2,229,350 | 2,368,229 | 138,879 | 2,402,867 | 34,638 |
| Fringe Benefits | 941,645 | 1,002,960 | 1,107,149 | 104,189 | 1,200,377 | 93,228 |
| Overhead | 0 | 310,901 | (354,650) | (665,551) | (411,489) | (56,839) |
| Professional & Contractual Services | 2,991,647 | 2,589,693 | 4,675,375 | 2,085,682 | 4,784,482 | 109,107 |
| Aid Assistance / Grants | 3,671,647 | 4,089,638 | 2,601,117 | (1,488,521) | 2,601,117 | 0 |
| Materials & Supplies | 105,070 | 7,441 | 34,158 | 26,717 | 34,158 | 0 |
| Services of Other Departments | 376,880 | 424,950 | 507,524 | 82,574 | 524,820 | 17,296 |
| Uses - Operating Expenditures Total | 10,197,472 | 10,654,933 | 10,938,902 | 283,969 | 11,136,332 | 197,430 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|----------------|------------------|------------------|------------------|--------------------|
| Facilities Maintenance | 212,140 | 175,507 | 185,000 | 9,493 | 194,000 | 9,000 |
| Capital Renewal | 0 | 442,323 | 1,106,005 | 663,682 | 755,000 | (351,005) |
| Capital Projects | 175,785 | 250,000 | 1,820,000 | 1,570,000 | 180,000 | (1,640,000) |
| Uses - Project Expenditures Total | 387,925 | 867,830 | 3,111,005 | 2,243,175 | 1,129,000 | (1,982,005) |

USES BY PROGRAM RECAP

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Art Commission-Administration | 2,043,144 | 1,902,745 | 1,439,039 | (463,706) | 680,142 | (758,897) |
| Civic Collection | 77,712 | 351,821 | 582,766 | 230,945 | 1,163,938 | 581,172 |
| Civic Design | 0 | 142,509 | 186,410 | 43,901 | 191,174 | 4,764 |
| Community Arts & Education | 4,022,036 | 204 | 0 | (204) | 0 | 0 |
| Community Arts & Education-General Admin | 0 | 3,409,561 | 5,345,656 | 1,936,095 | 3,565,987 | (1,779,669) |
| Cultural Equity | 1,719,868 | 2,333,867 | 2,837,755 | 503,888 | 2,857,370 | 19,615 |
| Educational Programs | 0 | 649,253 | 595,317 | (53,936) | 601,486 | 6,169 |
| Gallery | 45,925 | 327,824 | 482,284 | 154,460 | 494,458 | 12,174 |
| Grants For The Arts | 0 | 30,000 | 0 | (30,000) | 0 | 0 |
| Municipal Symphony Concerts | 1,993,934 | 2,031,816 | 2,139,061 | 107,245 | 2,258,237 | 119,176 |
| Public Art | 415,796 | 31,130 | 129,586 | 98,456 | 129,586 | 0 |
| Street Artists | 266,982 | 312,033 | 312,033 | 0 | 322,954 | 10,921 |
| Uses by Program Recap Total | 10,585,397 | 11,522,763 | 14,049,907 | 2,527,144 | 12,265,332 | (1,784,575) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| ART COMMISSION-ADMINISTRATION | | | | | |
| Ensure the quality of the built environment by providing design review of all City Building Projects. | | | | | |
| Number of public building projects reviewed by the Civic Design Review Committee | 49 | 50 | 50 | 50 | 50 |
| CIVIC COLLECTION | | | | | |
| Maintain the City's Civic Art Collection | | | | | |
| Number of major restorations of artwork in the Civic Art Collection | 7 | 4 | 4 | 4 | 4 |
| PUBLIC ART | | | | | |
| Implement significant public art projects for the enjoyment of SF's residents and visitors, which are accessible to the blind and sight-impaired | | | | | |
| Number of public art projects completed during the year | 12 | 15 | 11 | 17 | 8 |
| STREET ARTISTS | | | | | |
| Assist artists in supporting themselves through selling their work | | | | | |
| Number of new licenses issued | 166 | 179 | 174 | 179 | 179 |

ASIAN ART MUSEUM

The Asian Art Museum (AAM) houses and provides long-term care, maintenance, security, and display of the City's collection of over 17,000 Asian art pieces; hosts special exhibitions of Asian art from around the world; and produces educational and outreach programs to inform a broad, diverse public about Asian art and culture.

SERVICES

The Asian Art Museum provides services through the following program areas:

COLLECTION & SPECIAL EXHIBITIONS showcase the Asian Art Museum as a cultural touchstone for visitors. With continuing growth in new markets, and the trend toward increasing globalization, the collections of the Museum represent a rare insight into the culture, arts, and history of countries emerging as global trade partners. For many, experiencing the collections of the Asian Art Museum is their first contact with the history and cultures of Asia.

Rated as a three-star "must see" attraction by the Michelin Guide®, the AAM continues to enhance its role

and reputation as a unique cultural asset to the City. The Museum's collection is one of the country's most comprehensive collections of Asian art.

EDUCATIONAL AND OUTREACH PROGRAMMING is designed for a global audience of Bay Area residents, students, and domestic and international tourists. These programs utilize that vast collection to foster knowledge and appreciation for Asian art.

For more information, call (415) 581-3500 or call 311; or visit www.asianart.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 7,597,190 | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |
| Total FTE | 58 | 58 | 58 | 0 | 58 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$8.7 million for the Asian Art Museum is \$0.4 million, or 5.2 percent, higher than the FY 2012-13 budget of \$8.3 million. A significant amount of this increase is due to increases in salary and fringe benefits costs and an increase in capital expenditures.

The FY 2014-15 proposed budget of \$9.3 million for the Asian Art Museum is \$0.6 million, or 6.7 percent, higher than the FY 2013-14 budget of \$8.7 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs and an increase in capital renewal and facility maintenance allocations.

The Department's budget represents a unique private-public partnership: AAM receives funding from the General Fund to cover approximately one-third of its budget; the remaining two-thirds are funded through the Asian Art Museum Foundation (the Foundation).

Featured Programming

Over the course of the next two fiscal years, AAM will host a number of notable exhibitions representing the diversity and depth of Asian art and culture, including:

In the Moment: Japanese Art from the Larry Ellison Collection (FY 2013-14)

In the summer of 2013, as the America's Cup Challenger Series takes to San Francisco Bay, the Asian Art Museum will present an exhibition of Japanese art from the rarely seen collection of Larry Ellison, Oracle CEO and owner of ORACLE TEAM USA, defender of the 2013 America's Cup. *In the Moment: Japanese Art from the Larry Ellison Collection* introduces approximately 80 artworks spanning 1,300 years, and explores the dynamic nature of art selection and display in traditional Japanese settings. Included are significant works by noted artists of the Momoyama (1573-1615) and Edo (1615-1868) periods, along with other important examples of religious art, lacquer, woodwork, and metalwork. Highlights include a 13-14th century wooden sculpture of Shotoku Taishi; six-panel folding screens dating to the 17th century by

Kano Sansetsu; and 18th century paintings by acclaimed masters Maruyama Okyo and Ito Jakuchu.

In Grand Style: Celebrations in Korean Art (FY 2013-14)

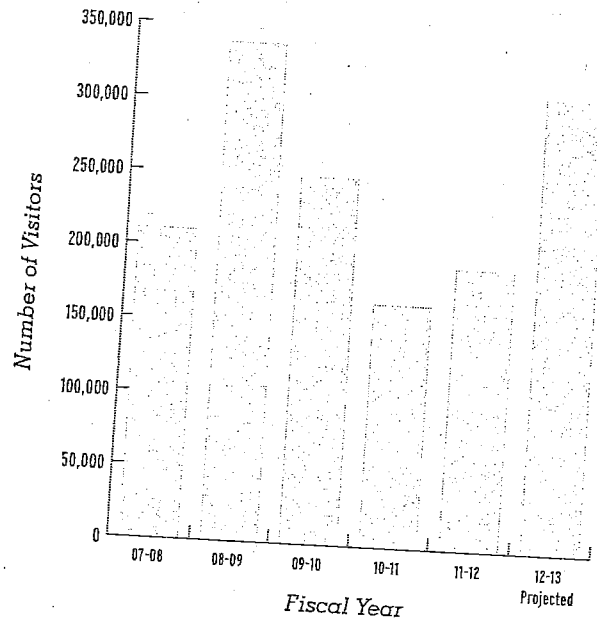
In Grand Style: Celebrations in Korean Art explores the importance and cultural significance of celebrations during Korea's Joseon dynasty (1392-1911). During this period, Confucianism was culturally embedded in society as the governing state belief, and festivities marking important rites of passage – political appointments, birthdays, weddings, funerals – followed elaborate protocols. *In Grand Style* features approximately 150 objects from 13 Korean institutions representing this tradition – from kings' and queens' seals and protocol books (uigwe) with paintings of royal banquets, to special ceremonial robes and furniture. The exhibition reveals the cultural and political significance at the core of the celebrations. Nearly all of the artworks and their accompanying narratives will be presented to U.S. audiences for the first time through this exhibit.

Yoga: The Art of Transformation (FY 2013-14)

All over the world, millions of people practice yoga to find spiritual insight or better health. Practitioners and non-practitioners alike are aware of yoga's origins in India, but few know of yoga's goal of transforming body and consciousness, its profound philosophical underpinnings, its presence within Jain, Buddhist, and Sufi as well as Hindu traditions, or the surprisingly diverse social roles played by male and female yogic practitioners over centuries.

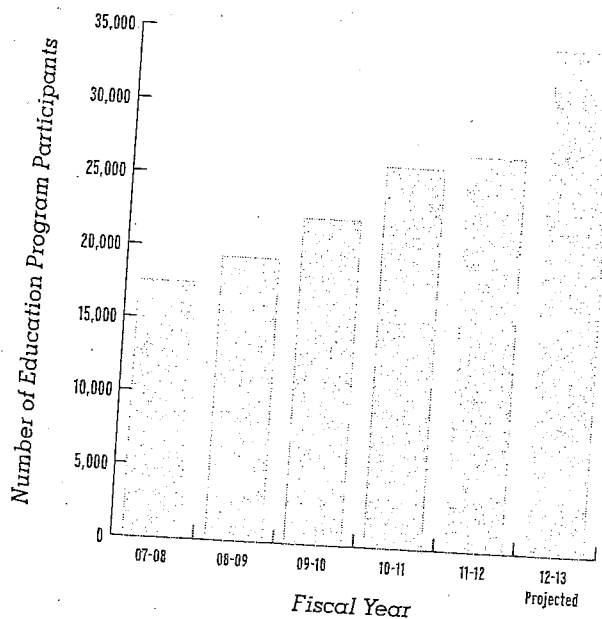
Borrowed from 25 museums and private collections in India, Europe, and the United States, *Yoga: The Art of Transformation* includes an installation that reunites for the first time three monumental stone yogini goddesses from a 10th-century Chola temple; 10 folios from the first illustrated compilation of asanas (yogic postures); and a Thomas Edison film, *Hindoo Fakir* (1906), the first movie ever produced about India.

NUMBER OF VISITORS



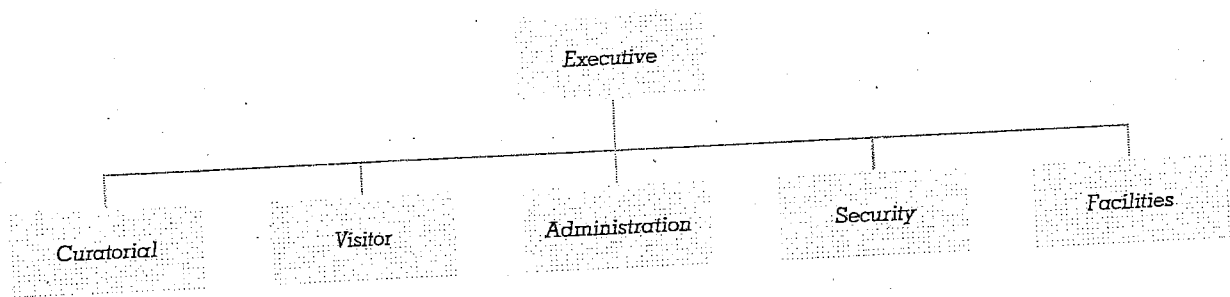
In FY 2012-13, the number of visitors to the museum is projected to increase by 87 percent over the previous year. This is partially due to the popularity of the Terra Cotta Warriors exhibit.

NUMBER OF EDUCATION PROGRAM PARTICIPANTS



The number of education program participants in the museum has steadily increased from FY 2007-08.

ASIAN ART MUSEUM



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 58.31 | 57.91 | 57.83 | (0.08) | 57.77 | (0.06) |
| Net Operating Positions | 58.31 | 57.91 | 57.83 | (0.08) | 57.77 | (0.06) |
| SOURCES | | | | | | |
| Local Taxes | | | | | | |
| Charges for Services | 2,229,000 | 2,229,000 | 0 | (2,229,000) | 0 | 0 |
| General Fund Support | 424,762 | 481,928 | 498,865 | 16,937 | 498,865 | 0 |
| Sources Total | 4,943,428 | 5,602,297 | 8,245,574 | 2,643,277 | 8,831,505 | 585,931 |
| | 7,597,190 | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | | | | | | |
| Fringe Benefits | 3,645,942 | 4,135,812 | 4,207,039 | 71,227 | 4,264,518 | 57,479 |
| Overhead | 1,560,197 | 1,716,299 | 1,849,458 | 133,159 | 1,987,594 | 138,136 |
| Professional & Contractual Services | 48,933 | 25,585 | 27,444 | 1,859 | 27,444 | 0 |
| Services of Other Departments | 1,365,597 | 1,317,734 | 1,372,122 | 54,388 | 1,356,142 | (15,980) |
| Budgetary Reserves | 826,521 | 960,895 | 1,017,928 | 57,033 | 1,059,514 | 41,586 |
| Uses - Operating Expenditures Total | 0 | 0 | 3,723 | 3,723 | 6,433 | 2,710 |
| | 7,447,190 | 8,156,325 | 8,477,714 | 321,389 | 8,701,645 | 223,931 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Facilities Maintenance | | | | | | |
| Capital Renewal | 150,000 | 156,900 | 220,725 | 63,825 | 228,725 | 8,000 |
| Uses - Project Expenditures Total | 0 | 0 | 46,000 | 46,000 | 400,000 | 354,000 |
| | 150,000 | 156,900 | 266,725 | 109,825 | 628,725 | 362,000 |
| USES BY PROGRAM RECAP | | | | | | |
| Asian Arts Museum | | | | | | |
| Uses by Program Recap Total | 7,597,190 | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |
| | 7,597,190 | 8,313,225 | 8,744,439 | 431,214 | 9,330,370 | 585,931 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ASIAN ART MUSEUM | | | | | |
| Increase museum membership | | | | | |
| Number of museum members | 13,725 | 16,000 | 14,667 | 14,995 | 15,300 |
| Increase number of museum visitors | | | | | |
| Number of museum visitors | 191,404 | 205,000 | 246,991 | 220,000 | 240,000 |
| Provide quality programs on Asian art and culture | | | | | |
| Number of education program participants | 26,956 | 26,000 | 27,380 | 30,000 | 25,000 |
| Number of public program participants | 52,737 | 50,000 | 55,000 | 55,000 | 45,000 |

ASSESSOR-RECORDER

The Office of the Assessor-Recorder (ASR) identifies and assesses the value of all taxable property in the City and County of San Francisco. ASR also records and maintains the official records of the City. ASR is committed to providing fair and equitable treatment of taxpayers and delivering outstanding public service.

SERVICES

The Assessor-Recorder provides services through the following divisions:

REAL PROPERTY maintains the City's parcel maps, locates taxable property, identifies ownership, establishes taxable value, and reassesses property after a change in ownership and/or new construction.

BUSINESS PERSONAL PROPERTY (BPP) conducts routine audits on over 35,000 City businesses that pay property tax. Business personal property is assessed annually and the owners of all businesses must file a property statement with BPP detailing the cost of their supplies, equipment, and fixtures. BPP assists the City's business community in completing these forms.

TRANSACTIONS reviews and evaluates all recorded real estate transactions to determine their suitability for assessment.

EXEMPTIONS processes exemption requests and properly applies all legal exemptions to assessed property.

RECORDER provides the underlying framework for the City's real estate transactions and is responsible for recording legal documents that determine ownership of real property. The Recorder division also assesses and collects transfer taxes; and maintains, indexes, and issues official copies of all recorded documents, such as public marriage records.

PUBLIC SERVICES answers public questions for all Assessor or Recorder functions. The Public Service division provides translation services to customers, assists the public in accessing official City records, and helps those facing foreclosure with information and resources.

For more information, call (415) 554-5596 or 311; or visit www.sfassessor.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 17,936,409 | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |
| Total FTE | 147 | 142 | 154 | 12 | 150 | (4) |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$21.8 million for ASR is \$0.6 million, or 2.9 percent, higher than the FY 2012-13 budget of \$21.2 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$23.8 million for ASR is \$2.0 million, or 9.2 percent, higher than the FY 2013-14 budget of \$21.8 million. A significant amount of this increase is due to the appropriation of funds to process record-high rates of assessment appeals.

Increased Department Revenues

The City's General Fund receives over \$1 billion in property tax revenue. Property tax accounts for more than a third of the General Fund and is its largest single component. Property tax revenue depends on the Department's efforts in maintaining the assessment roll, reassessing properties as necessary, and collecting transfer tax revenue. In addition to the property tax revenue that goes to the General Fund, the Department collects its own revenue from recording fees. This revenue is expected to increase by 42 percent in FY 2013-14 compared to the FY 2012-13 budget. This projected increase – from \$3.9 million to \$5.5 million – is attributed to an increase in the number of recorded documents due to the improved real estate market, and adjustment to fees made in the prior year.

Increased Workload

One of the largest factors impacting the Department's operations in recent years has been the unprecedented increase in Assessment Appeals Board (AAB) appeals. The annual number of AAB appeals filed has increased from an average of 1,500 between FY 2000-01 to FY 2008-09 to over 6,000 between FY 2009-10 to FY 2012-13. To address

this workload surge, the Department added limited-term staff in FY 2011-12 to focus exclusively on AAB appeals. As a result, the number of annually closed appeals increased from approximately 2,500 in FY 2009-10 to over 5,500 in FY 2011-12. Despite this increase in productivity, the number of open AAB appeals is still approximately 8,000. A significant portion of the increased funds in the Department's FY 2014-15 proposed budget will go towards the continuation of the project and associated staff to work down the backlog.

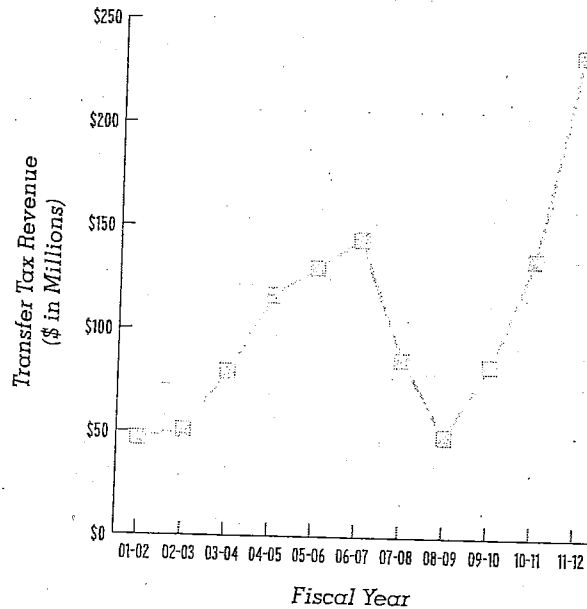
Enhancement of Mapping Function

ASR's Mapping Unit is responsible for the accurate and timely mapping of more than 204,000 parcels located in the City. Other City departments and taxpayers heavily rely on the work of this Unit. ASR is enhancing the Mapping Unit's ability to serve taxpayers, leverage the newest Geographical Imaging Systems (GIS) technology, and ensure business continuity.

Improving Business Processes and Service through Technology

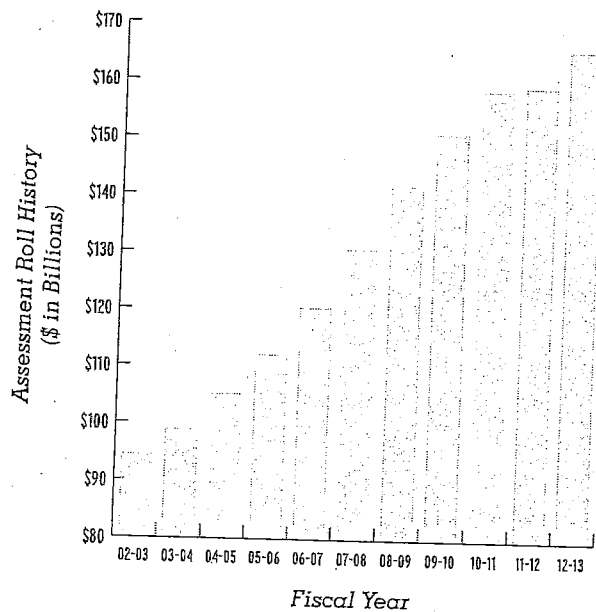
ASR continues to leverage technology to enhance many of its business processes, to improve its service delivery, and to increase efficiency. In FY 2012-13, ASR successfully launched its e-Recording function, a new paperless recording process for agencies and companies that electronically submit documents to ASR for recordation. Additional IT initiatives planned for FY 2013-14 and FY 2014-15 include: planning and research regarding the replacement of the department's two main systems; expansion of the e-Recording function to include more partners submitting documents electronically; and continued digitization efforts across all ASR business units.

TRANSFER TAX REVENUE HISTORY



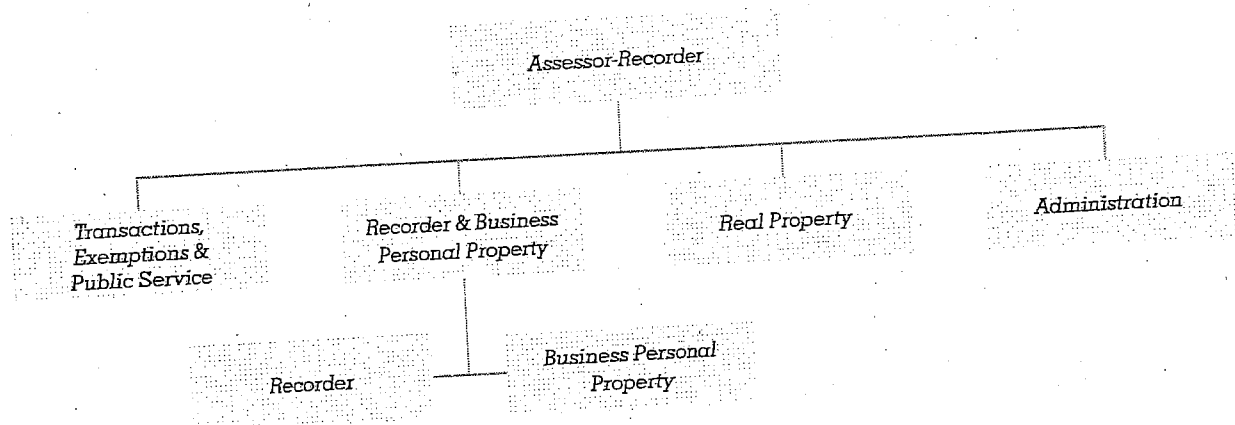
After declines in FY 2007-08 and FY 2008-09, transfer tax revenue has rebounded and reached a 10-year peak in FY 2011-12. The increase is due to a recovering real estate market and the Prop N transfer tax rate increases on properties over \$5.0 million that took effect in December of 2010.

ASSESSMENT ROLL HISTORY



In FY 2012-13, the City's assessment roll increased by 4 percent. The City's continued positive roll growth places it in the very small minority of California counties that avoided any assessment roll decline the past decade.

ASSESSOR-RECORDER



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|----------------|---------------|----------------|---------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 153.21 | 149.04 | 165.49 | 16.45 | 162.89 | (2.60) |
| Net Operating Positions | (6.54) | (7.00) | (11.62) | (4.62) | (13.00) | (1.38) |
| | 146.67 | 142.04 | 153.87 | 11.83 | 149.89 | (3.98) |

SOURCES

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|----------------|-------------------|------------------|
| Charges for Services | 4,265,523 | 3,884,000 | 5,504,974 | 1,620,974 | 5,530,113 | 25,139 |
| Transfers In | 256,567 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 0 | -45,000 | 150,000 | 105,000 | 150,000 | 0 |
| Transfer Adjustments-Sources | (256,567) | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | (22,995) | 1,555,611 | 32,625 | (1,522,986) | 1,147 | (31,478) |
| General Fund Support | 13,693,881 | 15,723,973 | 16,131,300 | 407,327 | 18,156,983 | 2,025,683 |
| Sources Total | 17,936,409 | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|----------------|-------------------|------------------|
| Salaries & Wages | 10,078,330 | 11,411,516 | 12,764,598 | 1,353,082 | 12,529,025 | (235,573) |
| Fringe Benefits | 4,270,864 | 4,753,453 | 5,474,626 | 721,173 | 5,774,853 | 300,227 |
| Overhead | 62,237 | 127,318 | 329,812 | 202,494 | 329,812 | 0 |
| Professional & Contractual Services | 1,212,737 | 2,689,550 | 1,254,820 | (1,434,730) | 3,148,174 | 1,893,354 |
| Materials & Supplies | 250,046 | 174,689 | 106,500 | (68,189) | 106,500 | 0 |
| Equipment | 131,850 | 180,363 | 16,300 | (164,063) | 0 | (16,300) |
| Services of Other Departments | 1,756,670 | 1,851,695 | 1,859,269 | 7,574 | 1,936,766 | 77,497 |
| Transfers Out | 256,567 | 0 | 0 | 0 | 0 | 0 |
| Budgetary Reserves | 0 | 20,000 | 12,974 | (7,026) | 13,113 | 139 |
| Transfer Adjustments-Uses | (256,567) | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 17,762,734 | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|----------|----------|----------|----------|----------|
| Capital Projects | 173,675 | 0 | 0 | 0 | 0 | 0 |
| Uses - Project Expenditures Total | 173,675 | 0 | 0 | 0 | 0 | 0 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|----------------|-------------------|------------------|
| Personal Property | 2,412,830 | 2,996,239 | 3,124,644 | 128,405 | 2,960,111 | (164,533) |
| Real Property | 6,221,191 | 7,257,028 | 8,251,326 | 994,298 | 6,647,533 | (1,603,793) |
| Recorder | 1,520,683 | 3,389,611 | 2,367,599 | (1,022,012) | 2,361,260 | (6,339) |
| Technical Services | 6,526,717 | 6,514,062 | 6,796,969 | 282,907 | 10,121,709 | 3,324,740 |
| Transfer Tax | 1,254,988 | 1,051,644 | 1,278,361 | 226,717 | 1,747,630 | 469,269 |
| Uses by Program Recap Total | 17,936,409 | 21,208,584 | 21,818,899 | 610,315 | 23,838,243 | 2,019,344 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

REAL PROPERTY

Assess all taxable property within the City and County of San Francisco

| | | | | | |
|---|----------|----------|----------|----------|----------|
| Value (in billions) of working assessment roll (Secured Roll, excluding SBE Roll) | \$157.50 | \$164.07 | \$165.46 | \$171.92 | \$178.97 |
| Number of Supplemental and Escape Assessments | 32,057 | 23,000 | 22,482 | 17,600 | 13,800 |

Effectively defend and resolve assessment appeals

| | | | | | |
|--------------------------------------|-------|-------|-------|-------|-------|
| Number of appeals resolved in a year | 5,563 | 5,500 | 5,535 | 5,500 | 5,500 |
|--------------------------------------|-------|-------|-------|-------|-------|

RECORDER

Collect all fees for recording of documents

| | | | | | |
|------------------------------|-------------|-------------|-------------|-------------|-------------|
| Recording fees | \$4,258,429 | \$3,884,000 | \$5,207,379 | \$5,504,974 | \$5,530,113 |
| Number of documents recorded | 232,551 | 225,000 | 246,000 | 240,000 | 240,000 |

BOARD OF APPEALS

The Board of Appeals (BOA) provides the public with a final administrative review process for the issuance, denial, suspension, revocation, and modification of City permits as well as certain decisions of the Zoning Administrator, Planning Commission, and Historic Preservation Commission.

SERVICES

The Board of Appeals provides services through the following program areas:

APPEAL PROCESSING provides information on the appeals process and assists members of the public who want to file or respond to an appeal. BOA staff ensure that appeals are processed in conformance with the requirements of the City Charter and relevant codes; that appeals are decided at duly noticed public hearings; and that BOA issues timely decisions to uphold, overrule, or modify departmental decisions.

CUSTOMER SERVICE provides notification of and information on public hearings on appeals, and strives to create a fair and impartial forum within which appeals may be considered and decided. Information about the appeal process is available on the Department's website, in its offices, and at Department meetings in City Hall.

Written materials are available in English, Spanish, and Chinese, and Department staff members are available to assist limited-English speaking customers in Spanish, Cantonese, and Mandarin.

The benchmarks used by the Department to assess the quality of its customer service include clearly articulated timelines for assigning hearing dates, established briefing schedules, and hearing protocols that create a fair and accessible process that allows all parties an equal opportunity to present their case. To ensure the appeals process is carried out in a timely manner, the BOA also benchmarks the speed with which the Department makes determinations and issues written decisions.

For more information, call (415) 575-6880 or 311; or visit www.sfgov.org/boa

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| Total FTE | 5 | 5 | 5 | 0 | 5 | 0 |

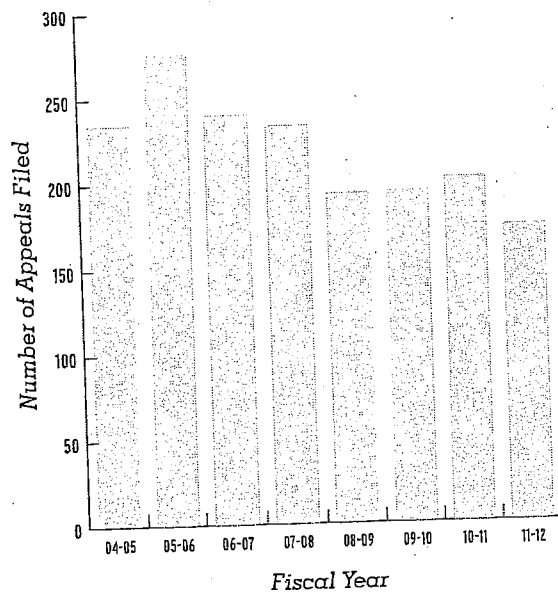
BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$0.9 million for the Board of Appeals is roughly equal to the FY 2012-13 budget. The FY 2014-15 proposed budget of \$0.9 million for the Board of Appeals is equal to the FY 2013-14 proposed budget. There are no significant changes to the Department's budget in either fiscal year.

Launching Appeal Management Database

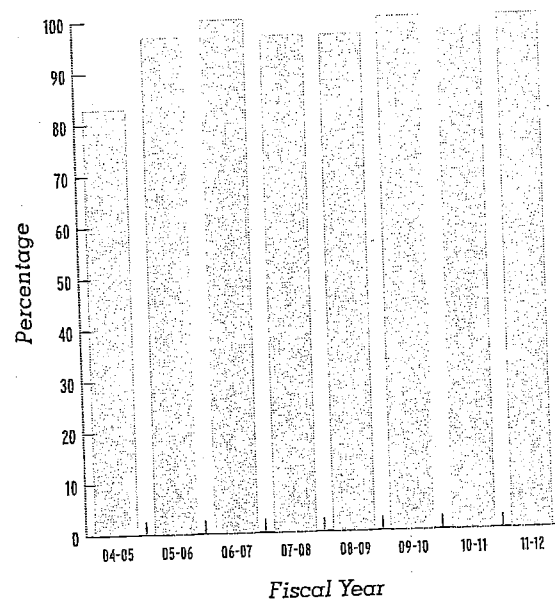
The Board of Appeals is launching an appeal management database to increase efficiency in how appeals are filed and tracked and to enhance the Department's ability to report on appeal trends and outcomes. This system will also allow the BOA to electronically share appeal-related data with the other City departments that have determinations appealed to the BOA. This will be especially useful where the Board of Supervisors imposes special requirements or restrictions on properties that are the subject of land use-related appeals.

NUMBER OF APPEALS FILED



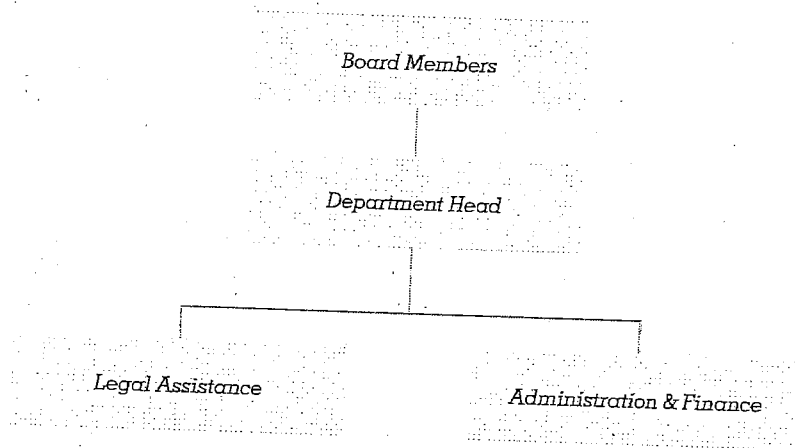
Examples of appeals received include DBI issued permits, DPW Bureau of Street Use & Mapping permits, and Zoning Administrator Determinations.

PERCENTAGE OF ON-TIME DECISIONS



The Department has a consistently high rate of releasing written decisions within 15 days of final action.

BOARD OF APPEALS



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|----------------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 5.00 | 5.00 | 5.00 | 0.00 | 5.00 | 0.00 |
| Net Operating Positions | 5.00 | 5.00 | 5.00 | 0.00 | 5.00 | 0.00 |
| SOURCES | | | | | | |
| Charges for Services | 739,175 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| Other Revenues | (650) | 0 | 0 | 0 | 0 | 0 |
| Sources Total | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 359,050 | 399,374 | 409,688 | 10,314 | 415,275 | 5,587 |
| Fringe Benefits | 225,989 | 216,758 | 225,052 | 8,294 | 219,782 | (5,270) |
| Overhead | 0 | 6,723 | 0 | (6,723) | 0 | 0 |
| Professional & Contractual Services | 22,720 | 74,192 | 74,192 | 0 | 74,192 | 0 |
| Materials & Supplies | 4,194 | 9,398 | 9,398 | 0 | 9,398 | 0 |
| Services of Other Departments | 126,572 | 225,998 | 223,755 | (2,243) | 223,438 | (317) |
| Uses - Operating Expenditures Total | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| USES BY PROGRAM RECAP | | | | | | |
| Appeals Processing | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |
| Uses by Program Recap Total | 738,525 | 932,443 | 942,085 | 9,642 | 942,085 | 0 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| APPEALS PROCESSING | | | | | |
| Provide a fair and efficient administrative appeals process to the public | | | | | |
| Percentage of cases decided within 75 days of filing | 65% | 65% | 72% | 60% | 60% |
| Percentage of written decisions released within 15 days of final action | 100% | 97% | 100% | 97% | 97% |

BOARD OF SUPERVISORS

The Board of Supervisors (BOS or "Board") is the legislative branch of government in the City and County of San Francisco. The Board of Supervisors responds to the needs of the people of San Francisco by adopting legislation, establishing policies, and assisting constituents with their issues. As provided in the City Charter, the Board of Supervisors provides for the public's access to government meetings, documents, and records.

SERVICES

The Board of Supervisors provides services through the following divisions:

THE BOARD OF SUPERVISORS is comprised of 11 elected members who are responsible for adopting the City's budget, appropriating funds, approving City laws, and establishing policies and procedures to improve the overall quality of life in San Francisco.

THE CLERK OF THE BOARD is the steward of the legislative record and manages the affairs and staff of the Department.

ASSESSMENT APPEALS BOARD adjudicates disputes between the Office of the Assessor-Recorder and property owners. It equalizes the valuation of the taxable property within the City for the purpose of taxation.

BUDGET AND LEGISLATIVE ANALYST provides fiscal and policy analyses, special studies, and management audit reports on city departments and programs for the Board.

LOCAL AGENCY FORMATION COMMISSION (LAFCO) reviews and approves jurisdictional boundary changes. LAFCo plays an advisory role for the Community Choice Aggregation energy program.

SUNSHINE ORDINANCE TASK FORCE advises the Board, and provides information to other City departments, on appropriate ways to implement the Sunshine Ordinance in order to ensure that deliberations of commissions, boards, councils, and other agencies of the City are conducted before the people, and that City operations are open to the public's review.

YOUTH COMMISSION is a body of 17 San Franciscans between the ages of 12 and 23 responsible for advising the Board and the Mayor on policies and laws related to young people.

For more information, call (415) 554-5184 or 311; or visit www.sfbos.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 10,750,825 | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |
| Total FTE | 63 | 70 | 75 | 5 | 75 | 0 |

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of \$12.9 million for the Board of Supervisors is \$0.5 million, or 4.0 percent, higher than the FY 2012-13 budget of \$12.4 million. A significant amount of this increase is due to the annualization of eleven Legislative Assistant positions that were added to the FY 2012-13 budget.

The FY 2014-15 proposed budget of \$13.2 million for the Board of Supervisors is \$0.3 million, or 2.6 percent, higher than the FY 2013-14 proposed budget of \$12.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Mandated Services

The City Charter requires that the Board of Supervisors provide direct services that support open and participatory government. Charter-mandated positions and programs include board members, board aides, the Clerk of the Board, the Assessment Appeals Board, the Sunshine Ordinance Task Force, the Youth Commission, committee clerks, the Comprehensive Annual Financial Report (CAFR), official/legal advertising, and budget and legislative analysis. In the next two fiscal years, the Board will continue to strive to provide these mandated services in the most efficient and effective manner.

More Responsive and Effective Government

Since FY 2012-13, the Board has developed and implemented major projects that increase the efficiency of mandated services. In FY 2013-14, the Department

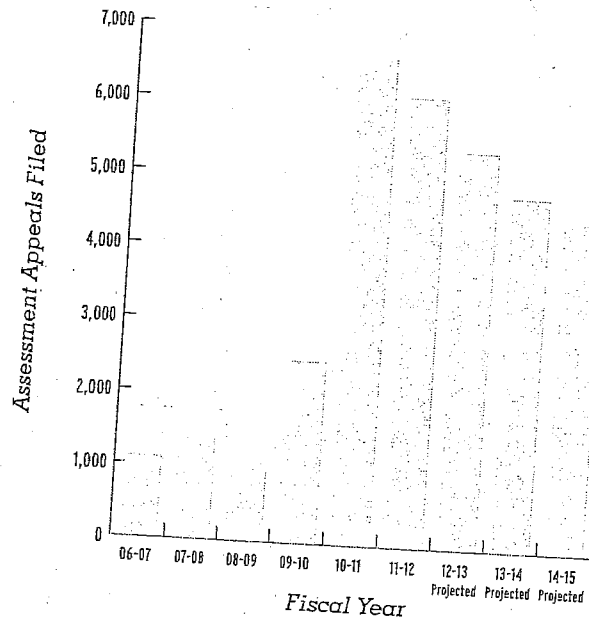
will continue its work on updating the outdated and unsupported information technology system used by the Assessment Appeals Board. Currently, all assessment appeals must be provided in hard copy to the Board, and Department staff enter information from the forms into the Board's online system. This work will enable online assessment appeals filing for customers, eliminating the need for manual entry by Department staff.

Additionally, the Department recently unveiled its legislative research center, which allows the public to research over a decade of the City and County's legislative record online. In the past, members of the public would have to file a formal records request for historical information.

Increasing AAB Appeals Hearings

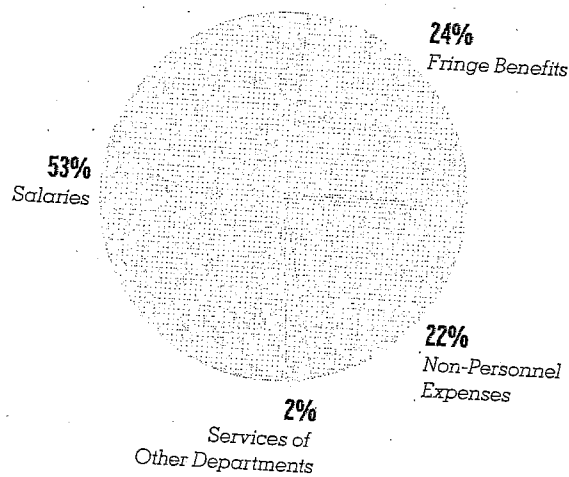
The Assessment Appeals Board, in collaboration with the Assessor-Recorder, the Treasurer Tax Collector, and the Controller, is working to streamline and improve the property tax refund process. As part of this effort, the Assessment Appeals Board plans to begin holding evening hearings in autumn 2013 to address the current backlog of approximately 8,000 appeals. Evening hearings will improve the appeals experience for property-owners, by speeding the hearing timeline and providing flexibility for those who may find it difficult to attend hearings during the work week. By hiring one additional staff member to address this backlog, the Assessment Appeals Board projects to be able to increase the number of residential hearings by at least 50 percent, from 16 to 24 per month.

ASSESSMENT APPEALS FILED BY FISCAL YEAR



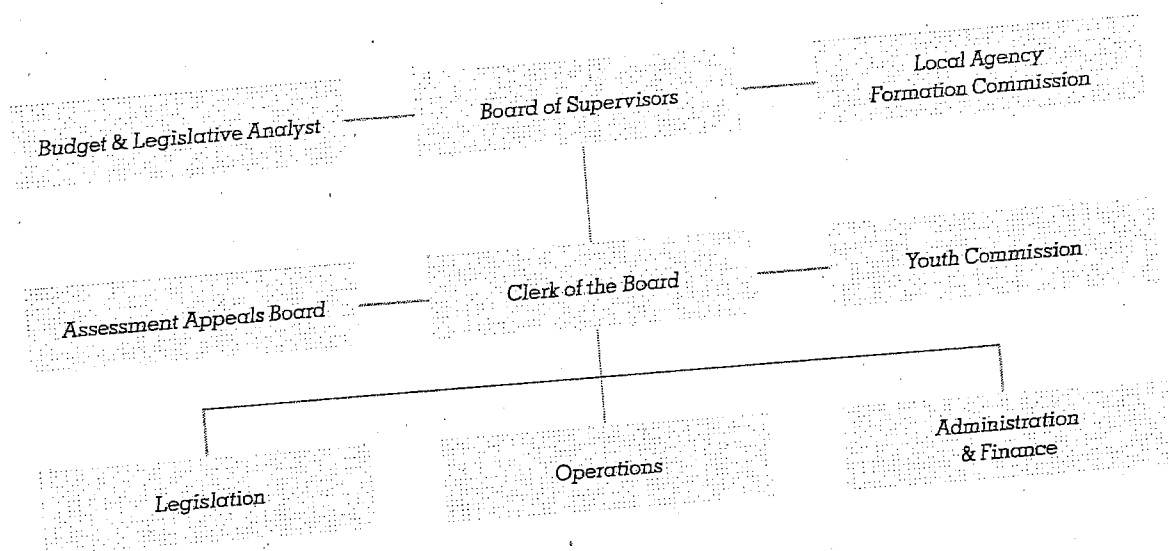
With the recent mortgage crisis, coupled with the rise in vacancy rates affecting commercial properties, the Assessment Appeals Board saw a dramatic increase in the number of appeals filed in FY 2010-11. These numbers have decreased as the market has begun to improve; however, they remain at all-time highs.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 77 percent of its budget on staff salaries and fringe benefits.

BOARD OF SUPERVISORS



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 64.70 | 72.32 | | | | |
| Net Operating Positions | (2.00) | (2.00) | 78.12 | 5.80 | 78.10 | (0.02) |
| | 62.70 | 70.32 | 74.62 | 4.30 | 74.60 | (0.02) |
| SOURCES | | | | | | |
| Charges for Services | 513,223 | 465,250 | 468,000 | 2,750 | 450,000 | (18,000) |
| Other Revenues | (1,170) | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 330,611 | 167,617 | 167,617 | 0 | 167,617 | 0 |
| General Fund Support | 9,908,161 | 11,781,254 | 12,273,298 | 492,044 | 12,629,775 | 356,477 |
| Sources Total | 10,750,825 | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 5,441,479 | 6,435,177 | 6,799,045 | 363,868 | 6,867,217 | 68,172 |
| Fringe Benefits | 2,221,075 | 2,597,933 | 2,928,099 | 330,166 | 3,177,678 | 249,579 |
| Professional & Contractual Services | 2,832,760 | 3,075,585 | 2,856,259 | (219,326) | 2,879,572 | 23,313 |
| Materials & Supplies | 62,218 | 92,051 | 92,051 | 0 | 92,051 | 0 |
| Services of Other Departments | 193,293 | 213,375 | 233,461 | 20,086 | 230,874 | (2,587) |
| Uses - Operating Expenditures Total | 10,750,825 | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |
| USES BY PROGRAM RECAP | | | | | | |
| Board - Legislative Analysis | 2,049,002 | 2,000,000 | 2,000,000 | 0 | 2,000,000 | 0 |
| Board Of Supervisor | 4,759,070 | 6,183,898 | 6,668,149 | 484,251 | 6,856,302 | 188,153 |
| Children's Baseline | 149,398 | 175,530 | 266,905 | 91,375 | 275,525 | 8,620 |
| Clerk Of The Board | 3,514,038 | 4,054,693 | 3,973,861 | (80,832) | 4,115,565 | 141,704 |
| Local Agency Formation | 279,317 | 0 | 0 | 0 | 0 | 0 |
| Uses by Program Recap Total | 10,750,825 | 12,414,121 | 12,908,915 | 494,794 | 13,247,392 | 338,477 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

BOARD - LEGISLATIVE NOTICING REQUIREMENTS

Provide response and support to the Board, Committees, Commissions and Task Force, other department/agencies and general public on legislative or policy related matters.

| | | | | | |
|--|-------|-------|-------|-------|-------|
| Percentage of Board or Committee meeting agendas posted on website at least 72 hours prior to meeting | 100% | 100% | 100% | 100% | 100% |
| Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes | 6.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes | 6.00% | 0.00% | 0.00% | 0.00% | 0.00% |

CLERK OF THE BOARD

Provide response and support to the Board of Supervisors, Committee, Commissions, Task Force, other departments/agencies and general public on legislative or policy related matters.

| | | | | | |
|--|-----|-----|-----|-----|-----|
| Percentage of written, electronic public records and telephone requests answered within established time frame | 95% | 90% | 90% | 90% | 90% |
| Customer service surveys | 87% | 85% | 85% | 85% | 85% |

BUILDING INSPECTION

The Department of Building Inspection (DBI) safeguards the life and property of the citizens of San Francisco by enforcing the City's building, housing, plumbing, electrical, and mechanical codes, as well as the disability access regulations.

SERVICES

The Department of Building Inspection provides services through the following divisions:

PERMIT SERVICES is responsible for the collection of fees associated with permits; over-the-counter permit plan check and issuance; coordination of submitted permit applications; final approval; and technical services to ensure that proposed construction work meets all code safety requirements. This process is performed in a timely, professional, and courteous manner. Permit Services also includes Management Information Services and Information Technology Project Management.

INSPECTION SERVICES is responsible for inspecting buildings, structures, and sites within the City for compliance with applicable laws regulating construction, quality of materials, use of occupancy, location, and maintenance.

ADMINISTRATION SERVICES consists of the Development Fee Collection Unit, Records Management, Financial Services, and Personnel and Payroll Services.

For more information, call (415) 558-6088 or 311; or visit www.sfdbi.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 41,330,361 | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |
| Total FTE | 243 | 266 | 285 | 19 | 292 | 6 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$78.8 million for the Department of Building Inspection is \$28.6 million, or 57.0 percent, higher than the FY 2012-13 budget of \$50.2 million. A significant amount of this increase is due to increased labor and overhead costs associated with increasing permit volumes and complexity; increases in travel, training, and materials and supplies for new staff; and increased costs for trainings on new state laws regarding accessibility and updated building codes. In addition, DBI is investing in one-time costs including capital and tenant improvements at 1660 Mission Street, electric vehicles and associated charging infrastructure, and a facility master plan.

The FY 2014-15 proposed budget of \$64.9 million for the Department of Building Inspection is \$13.9 million, or 17.7 percent, lower than the FY 2013-14 budget of \$78.8 million. A significant amount of this decrease is due to the exclusion of one-time Capital Reserve funding included in the FY 2013-14 budget.

Increased Demand for DBI Services

The Department's financial situation has improved significantly since the major downturn in the construction industry, which began in FY 2008-09. DBI revenues for FY 2012-13 are projected to be 14 percent greater by year-end than what was projected in DBI's original budget due to the continued economic recovery and corresponding demand for DBI's services. The proposed FY 2013-14 budget assumes that the revenue from charges for services will continue to be 14 percent greater than the original FY 2012-13 budget. The proposed FY 2014-15 budget assumes revenue will grow by an additional 3 percent.

Increased Staffing Needs

As a result of increased demand for services, DBI requires an increase in staffing levels. DBI is proposing 22 new positions in its FY 2013-14 budget – an increase of 16 positions from the six already approved in the original FY 2013-14 budget – and is proposing four additional new positions in its FY 2014-15 budget. These staff will address the increased permit volume and complexity; facilitate the timely processing of requests so that the City can continue to attract and retain jobs; enable DBI to adequately address the new soft story program, earthquake safety working group, green building group, and code cycle changes; and make government more responsive and effective, including by reducing the backlog in code enforcement.

The new positions in FY 2013-14 include 12 in Inspection Services, five in Permit Services, and one in Administrative Services; and four in the Soft Story Project to address records requests, code enforcement, plan check, and inspection needs. The new positions in FY 2014-15 include one in Permit Services and one in the Soft Story Project.

Saving for the Future

In the most recent economic recession, DBI reduced 30 percent of total work hours between FY 2006-07 and FY 2010-11 in the form of layoffs and furloughs. During this stronger economic climate, DBI is designating \$17.0 million of fund balance as an Economic Stabilization Reserve to provide departmental financial stability during future downturns, consistent with recommendations made by the Controller's Office.

Permit and Project Tracking System

In coordination with the City Planning Department, the Department is currently implementing the new Permit and Project Tracking System (PPTS), which will consolidate the City's existing multiple systems into one citywide permitting system and allow city departments to share data. Benefits of the new system include increased transparency, assurance of data and financial accountability, reduction of processing times, and improved reporting across departments. From the user perspective, PPTS will allow the public to track planning applications and building permits online, file some applications online, file complaints, and search for general property information. This system is on budget and scheduled to go live in November 2013.

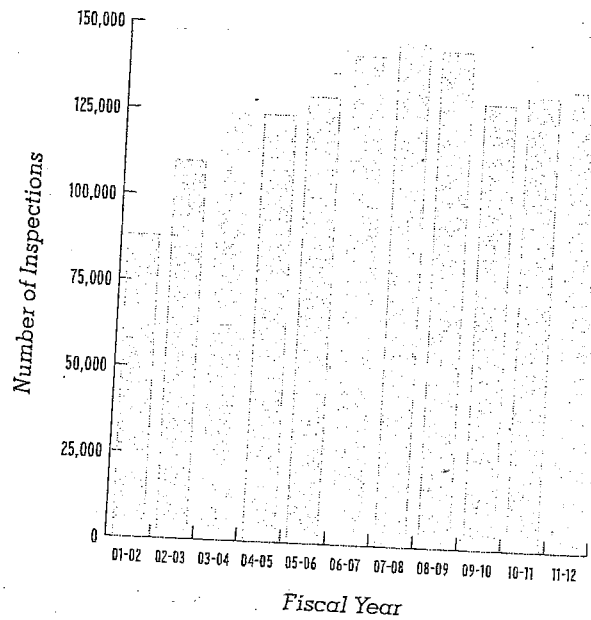
New and Continuing Projects

DBI is moving forward with its conversion of records project to digitize its current and historical records, which will shorten the time required to reproduce documents and satisfy records requests to City customers. DBI also plans to implement a tenant improvement program at 1660 Mission to improve service delivery and effectiveness of its staff by replacing the generator with a unit large enough to power the entire building in an emergency; upgrading the phone system to increase reliability and increase the transfer speed of the large amounts of data in the system; upgrading the HVAC system and elevator; creating a facility master plan to assess DBI's space needs; and conducting a fee study. In addition, DBI is proposing increased seed funding for the Repair and Demolition Fund so that the Department can contract emergency work after an emergency.

New Regulations and Code Updates

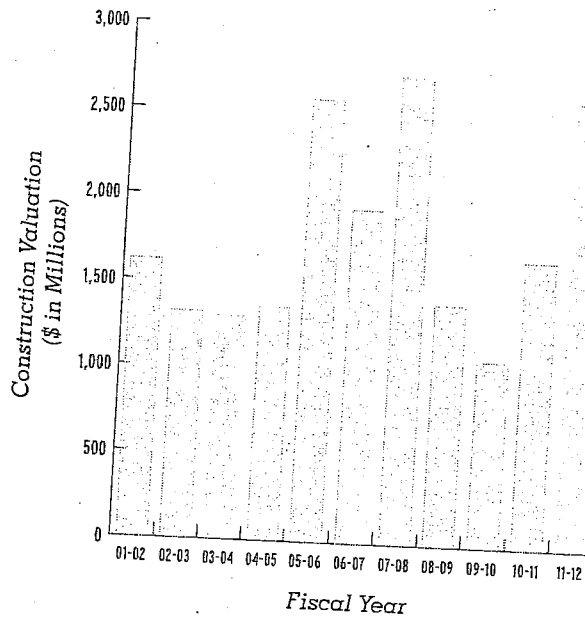
State law requires that many DBI inspectors and engineers receive Certified Access Specialist program (CASP) training and certification. The training and certification cost approximately \$1,500 per staff person. International and State Building Codes are updated on a three-year cycle, and purchase of and training on new code books is required in FY 2013-14. The budget accounts for these essential training costs.

INSPECTION PERFORMANCE



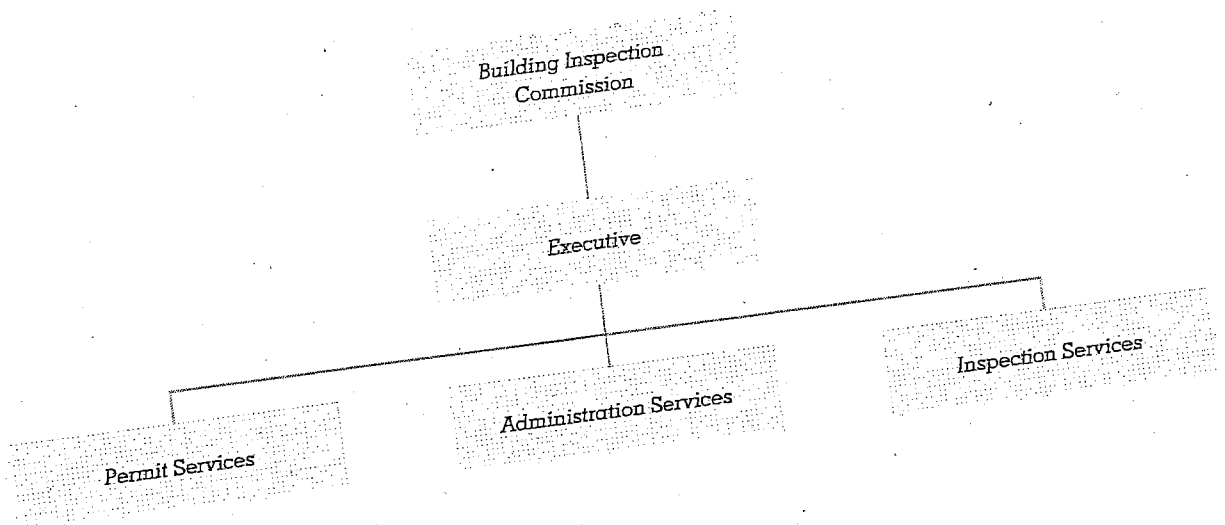
The number of inspections is increasing with the return of construction activity after a drop in FY 2009-10 due to the recession.

CONSTRUCTION VALUATION OF ISSUED PERMITS



The construction valuation for issued permits, exclusive of refunds, increased significantly in FY 2011-12. The valuation excludes large projects, such as the Transbay Terminal.

BUILDING INSPECTION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|---------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 242.76 | 271.67 | | | | |
| Non-operating Positions (cap/other) | 0.00 | (5.85) | 295.86 | 24.19 | 303.32 | 7.46 |
| Net Operating Positions | 242.76 | 265.82 | 285.09 | 19.27 | 291.55 | 6.46 |
| SOURCES | | | | | | |
| Licenses & Fines | 6,663,389 | 6,760,674 | 6,760,674 | 0 | 6,760,674 | 0 |
| Use of Money or Property | 71,214 | 252,152 | 459,214 | 207,062 | 459,214 | 0 |
| Charges for Services | 50,226,003 | 42,766,517 | 49,794,820 | 7,028,303 | 50,945,358 | 1,150,538 |
| Other Revenues | 1,876 | 0 | 0 | 0 | 0 | 0 |
| Transfers In | 4,474,936 | 1,096,385 | 21,739,543 | 20,643,158 | 7,706,950 | (14,032,593) |
| Expenditure Recovery | 869,353 | 190,825 | 240,987 | 50,162 | 143,988 | (96,999) |
| Transfer Adjustments-Sources | (4,086,938) | (1,096,385) | (21,739,543) | (20,643,158) | (7,706,950) | (14,032,593) |
| Use of / (Deposit to) Fund Balance | (16,889,472) | 259,830 | 21,581,981 | 21,322,151 | 6,578,729 | (15,003,252) |
| Sources Total | 41,330,361 | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 20,758,151 | 25,820,633 | 28,451,241 | 2,630,608 | 29,517,515 | 1,066,274 |
| Fringe Benefits | 9,429,894 | 11,296,116 | 13,071,733 | 1,775,617 | 14,356,909 | 1,285,176 |
| Overhead | 0 | 742,252 | 1,275,123 | 532,871 | 1,275,123 | 0 |
| Professional & Contractual Services | 1,831,273 | 2,437,011 | 4,713,618 | 2,276,607 | 3,178,533 | (1,535,085) |
| Aid Assistance / Grants | 1,514,890 | 1,767,612 | 1,777,612 | 10,000 | 1,777,612 | 0 |
| Materials & Supplies | 268,530 | 562,048 | 561,098 | (950) | 476,848 | (84,250) |
| Equipment | 1,360,697 | 300,000 | 1,641,000 | 1,341,000 | 370,000 | (1,271,000) |
| Services of Other Departments | 6,145,764 | 7,303,744 | 7,804,251 | 500,507 | 7,606,657 | (197,594) |
| Transfers Out | 4,086,938 | 1,096,385 | 21,739,543 | 20,643,158 | 7,706,950 | (14,032,593) |
| Budgetary Reserves | 0 | 582 | 15,000,000 | 14,999,418 | 0 | (15,000,000) |
| Transfer Adjustments-Uses | (4,086,938) | (1,096,385) | (21,739,543) | (20,643,158) | (7,706,950) | (14,032,593) |
| Uses - Operating Expenditures Total | 41,309,199 | 50,229,998 | 74,295,676 | 24,065,678 | 58,559,197 | (15,736,479) |
| USES - PROJECT EXPENDITURES | | | | | | |
| Capital Projects | 21,162 | 0 | 4,542,000 | 4,542,000 | 6,328,766 | 1,786,766 |
| Uses - Project Expenditures Total | 21,162 | 0 | 4,542,000 | 4,542,000 | 6,328,766 | 1,786,766 |
| USES BY PROGRAM RECAP | | | | | | |
| Administration/Support Services | 10,970,928 | 12,695,193 | 35,002,916 | 22,307,723 | 20,633,277 | (14,369,639) |
| Housing Inspection/Code Enforcement Svcs | 6,336,655 | 8,727,166 | 10,420,268 | 1,693,102 | 10,323,650 | (96,618) |
| Inspection Services | 14,825,637 | 16,648,234 | 19,728,730 | 3,080,496 | 19,438,198 | (290,532) |
| Permit Center | 2,501 | 0 | 0 | 0 | 0 | 0 |
| Plan Review Services | 9,194,640 | 12,159,405 | 13,685,762 | 1,526,357 | 14,492,838 | 807,076 |
| Uses by Program Recap Total | 41,330,361 | 50,229,998 | 78,837,676 | 28,607,678 | 64,887,963 | (13,949,713) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| DBI - INSPECTION SERVICES | | | | | |
| Improve Code Enforcement | | | | | |
| Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day | 93% | 100% | 100% | 100% | 100% |
| Inspections per inspector/day (building) | 11.4 | 11.0 | 11.0 | 11.0 | 11.0 |
| Inspections per inspector/day (electrical) | 13.3 | 11.0 | 11.0 | 11.0 | 11.0 |
| Inspections per inspector/day (plumbing) | 10.1 | 11.0 | 11.0 | 11.0 | 11.0 |
| Improve Construction Inspection Response Time | | | | | |
| Percentage of Customer-Requested Inspections Completed Within Two Business Days of Requested Date | 98% | 90% | 90% | 90% | 90% |
| DBI - PERMIT SERVICES | | | | | |
| Percentage of Submitted Permit Applications Routed within One Business Day | | | | | |
| Timeliness of Distributing Submitted Drawings | 100% | 90% | 90% | 90% | 90% |
| DBI - PLAN REVIEW SERVICES | | | | | |
| Improve Plan Review Turnaround Time | | | | | |
| Percentage of Permit Applications for Multi-Family Residential and/or Mixed-Use Buildings Reviewed Within 42 Calendar Days | 99% | 90% | 90% | 90% | 90% |
| Percentage of Permit Applications for Office and/or Commercial Buildings Reviewed Within 42 Calendar Days | 98% | 90% | 90% | 90% | 90% |

CHILD SUPPORT SERVICES

The Department of Child Support Services (CSS) works to empower parents to provide economic and medical support for their children, thereby contributing to the well-being of families and children.

SERVICES

The Department of Child Support Services provides services through the following divisions:

ADMINISTRATION provides policy direction and acts as the conduit to all federal, state, and local government agencies. This division ensures compliance with personnel management regulations and all related MOU labor contracts, and assures the fiscal integrity of the Department as it relates to reporting, record-keeping, and procurement.

CASE MANAGEMENT manages the Department's child support caseload and works with families to ensure that children are financially, medically, and emotionally

supported. This division delivers direct services to clients through the provision of a variety of programs focused on the economic security of the family and the safety of the child.

LEGAL SERVICES provides initial and on-going support to parents in the areas of paternity establishment, location of parents, requests for child and medical support orders from the court, enforcement and modification of support orders, and the collection and distribution of child support.

For more information, call (415) 356-2700 or 311; or visit www.sfgov.org/DCSS

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| Total FTE | 94 | 90 | 84 | (6) | 81 | (3) |

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of \$13.7 million for Child Support Services is \$0.5 million, or 3.6 percent, higher than the FY 2012-13 budget of \$13.2 million. A significant amount of this increase is due to the State's restoration of baseline funding reduced in FY 2012-13. In addition, the California Department of Child Support Services has proposed an increase in one-time funding to support the purchase of replacement equipment, a data storage system, and related materials.

The FY 2014-15 proposed budget of \$13.5 million for Child Support Services is \$0.3 million, or 1.9 percent, lower than the FY 2013-14 budget of \$13.7 million. A significant amount of this decrease is due to the reduction of one-time funds received in FY 2013-14 for system improvements.

Moving to a Virtual Server System

In an effort to improve efficiency and effectiveness of its data management systems, the Department, in consultation with the California Department of Child Support Services (CA DCSS) Technology Services Division division, has elected to move from a physical server system to a virtual server system. Currently, the Department has over 14 physical servers with a life span of approximately five years, all of which require high employee interaction and must be regularly replaced at growing costs. Additionally, the physical servers are difficult to monitor remotely and therefore do not comport with system security protocols prescribed by the CA DCSS. Over time, the virtual host server system will reduce the Department's dependency on physical servers to zero and permit both the CA DCSS and the City's Department of Technology to have oversight and better support the CSS in the event of a system failure.

Reducing Barriers to Employment

In collaboration with the Office of Economic and Workforce Development (OEWD), the Human Services Agency (HSA), and SF Goodwill, CSS won an Enhanced Job Training Demonstration grant from the Department of Labor for "Transitions SF". Transitions SF recruits and refers non-custodial parents aged 18-59 who have minor children, reside in San Francisco, and who have been identified by CSS as either delinquent in child support payments or non-job ready, to Goodwill for employment services. In addition to assisting non-custodial parents in securing employment, CSS provides specialized, intensive services to Transitions SF participants to assist them in modifying child support orders, repaying arrears, and getting child support obligations in line with their income and ability to pay. To date, approximately 590 non-custodial parents have been randomly assigned to participate in Transitions SF, and CSS intends to enroll a

total of 1000 non-custodial parents by December of 2014 as it prepares for the phasing out of the grant in July of 2015.

Reducing Domestic Violence

CSS developed a Family Violence Indicator (FVI) for case managers to flag cases of domestic violence where the enforcement of child support obligations may be dangerous. The Department is currently seeing unprecedented growth in the number of clients who are exposed to family violence: in 2009, the Department served 391 clients exposed to family violence; in July of 2011, there were 1,901 open cases flagged for family violence. In response, CSS has trained caseworkers and attorneys to communicate effectively with victims and perpetrators of domestic violence, and to work with non-custodial parents to secure child support for the custodial parent safely. As of February 2013, approximately 72 percent of the total cases flagged for domestic violence have made payments.

Serving Incarcerated Parents

In 2007, CSS established a formal relationship with the Sheriff's Department to provide on-site child support services to incarcerated parents. Caseworkers and attorneys meet weekly with noncustodial parents who are incarcerated in the San Francisco County jail to discuss and respond to client concerns and modify orders. CSS staff provide educational presentations and answer questions at parole release meetings, as well as meet with attending parents to discuss their child support cases. Between 2007 and 2013, the jail outreach initiative identified 3,286 non-custodial parents whose whereabouts were previously unknown and whose overall debt owed is in excess of \$19.7 million. The Department has reduced these arrears by modifying current support obligations, enrolling eligible inmates in CSS program opportunities upon their release, and addressing current balances through the Department's Compromise of Arrears Program.

Reentry Services for Parents

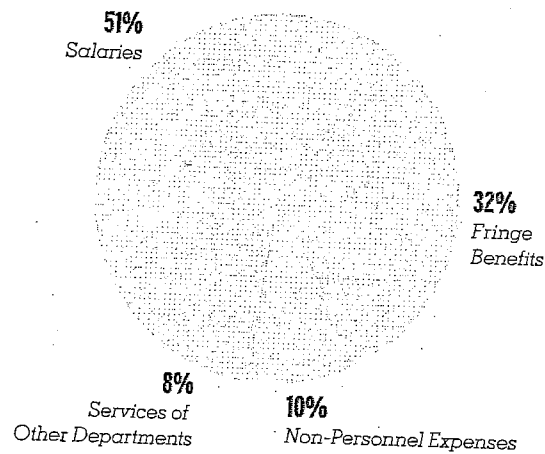
CSS partners with the Adult Probation Department (ADP) to incorporate child support assessment and plans as part of the probation plan for post-release parents with open child support cases. Strategies include: the gradual re-introduction of realistic orders that are mindful of the instability many parents experience as they transition from incarceration; consolidation of out-of-county cases; paternity establishment; and timely modification of orders. This initiative reduces the negative impact that full child support enforcement may have on the successful reintegration of post-release parents.

Health Care Reform and Child Support

The Affordable Care Act (ACA), is slated to go into effect in 2014 and will improve accessibility and affordability for custodial and non-custodial parents in meeting their obligation to ensure adequate medical coverage for

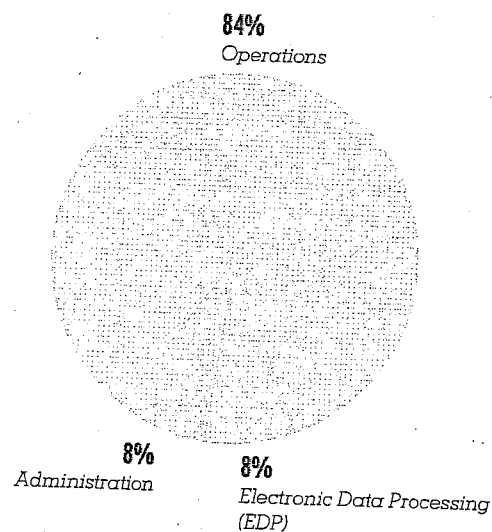
their children. CSS, along with California's entire child support program, is moving aggressively to implement the requirements and programmatic changes necessitated by ACA legislation.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



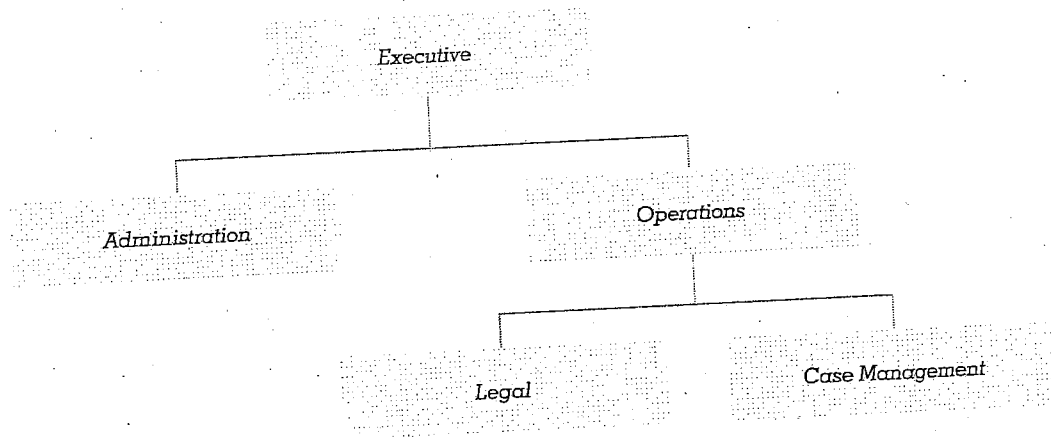
Over 80 percent of the Department's FY 2013-14 proposed budget is expended on salaries and fringe benefits.

FY 2013-14 DEPARTMENT USES BY SERVICES AREA



Only 8 percent of the Department's FY 2013-14 proposed budget is allocated to administrative support.

CHILD SUPPORT SERVICES



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 94.44 | 90.35 | 84.25 | (6.10) | 80.76 | (3.49) |
| Net Operating Positions | 94.44 | 90.35 | 84.25 | (6.10) | 80.76 | (3.49) |
| SOURCES | | | | | | |
| Use of Money or Property | 6,300 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Federal | 8,502,220 | 8,543,216 | 8,828,674 | 285,458 | 8,778,146 | (50,528) |
| Intergovernmental Revenue - State | 4,379,934 | 4,301,299 | 4,446,307 | 145,008 | 4,420,277 | (26,030) |
| Expenditure Recovery | 280,000 | 400,432 | 449,049 | 48,617 | 266,427 | (182,622) |
| Use of / (Deposit to) Fund Balance | (10,357) | 0 | 0 | 0 | 0 | 0 |
| Sources Total | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 7,471,968 | 7,225,328 | 6,839,338 | (385,990) | 6,656,505 | (182,833) |
| Fringe Benefits | 3,523,226 | 3,777,458 | 4,023,595 | 246,137 | 4,200,630 | 177,035 |
| Professional & Contractual Services | 1,136,163 | 1,263,985 | 1,585,307 | 321,322 | 1,518,579 | (66,728) |
| Materials & Supplies | 129,986 | 101,711 | 115,162 | 13,451 | 124,641 | 9,479 |
| Equipment | 0 | 9,715 | 117,453 | 107,738 | 30,995 | (86,458) |
| Services of Other Departments | 896,754 | 866,750 | 1,043,175 | 176,425 | 933,500 | (109,675) |
| Uses - Operating Expenditures Total | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| USES BY PROGRAM RECAP | | | | | | |
| Child Support Services Program | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |
| Uses by Program Recap Total | 13,158,097 | 13,244,947 | 13,724,030 | 479,083 | 13,464,850 | (259,180) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| CHILD SUPPORT SERVICES PROGRAM | | | | | |
| Establish paternity for children born out of wedlock in the county | | | | | |
| Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock | 91.0% | 90.0% | 91.0% | 91.0% | 91.0% |
| Establish child support orders | | | | | |
| San Francisco orders established as a percentage of cases needing an order | 90.9% | 89.4% | 90.8% | 90.8% | 90.8% |
| Increase economic self-sufficiency of single parent families | | | | | |
| Amount of child support collected by SF DCSS annually, in millions | \$27.5 | \$26.8 | \$27.3 | \$27.3 | \$27.3 |
| San Francisco current collections as a percentage of current support owed | 70.6% | 70.9% | 72.1% | 72.9% | 72.9% |
| San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco | 67.0% | 70.6% | 68.0% | 71.3% | 71.3% |
| Provide effective services to clients | | | | | |
| Number of unemancipated children in San Francisco caseload | 12,629 | 11,392 | 11,783 | 10,723 | 9,758 |

CHILDREN AND FAMILIES COMMISSION

The San Francisco Children and Families Commission (First 5) was established in 2000 as part of the statewide First 5 California movement to assist public agencies, non-profit organizations, and families in supporting early education, pediatric healthcare, and family support.

SERVICES

First 5 provides services through the following divisions:

CHILD HEALTH AND FAMILY SUPPORT supports healthy, strong, nurturing families by promoting activities that provide parents with increased resources and social support networks, encourage family literacy, and decrease the impact of risk factors in young children's homes. First 5 invests in health and mental health consultation services, including developmental screening and inclusion practices, to link more children to supportive services earlier in life.

CHILD DEVELOPMENT & EARLY CHILDHOOD EDUCATION (INCLUDING PRESCHOOL FOR ALL) promotes enhanced school readiness by supporting greater access to high-quality early care and education for all of San Francisco's young children.

OPERATIONS AND ADMINISTRATION manages the administration of First 5, including budget and human resources needs, and coordinates with all divisions on short- and long-term program needs.

PLANNING AND EVALUATION evaluates, coordinates, and aligns systems that directly affect young children and their families in order to holistically improve school readiness outcomes.

For more information, call (415) 934-4849 or 311; or visit www.first5sf.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 27,035,820 | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |
| Total FTE | 16 | 16 | 17 | 1 | 17 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$54.0 million for First 5 is \$14.6 million, or 37.0 percent, higher than the FY 2012-13 budget of \$39.4 million. A significant amount of this increase is due to a \$8.0 million increase in the Department's Proposition H (Prop H) allocation. In addition, First 5 is receiving a \$4.7 million Child Signature Program grant from First 5 California and a \$328,150 Race to the Top federal grant through the California Department of Education.

The FY 2014-15 proposed budget of \$47.6 million for First 5 is \$6.4 million, or 11.8 percent, lower than the FY 2013-14 budget of \$54.0 million. A significant amount of this decrease is due to a \$5.6 million decrease in the Department's Prop H allocation. Prop H, passed by the voters in March 2004, creates an annual City General Fund allocation for K-12 and preschool education. Up to 25 percent of the allocation may be deferred by the City in the event that the City projects a budget shortfall greater than \$100 million. The proposed budget allocates all Prop H funds in FY 2013-14, but defers 25 percent of the allocation in FY 2014-15 to balance the City's projected \$256.1 million shortfall.

First 5's allocation of Prop H dollars in FY 2012-13 was \$17.7 million; the proposed FY 2013-14 and FY 2014-15 allocation is \$25.7 million and \$20.2 million, respectively.

In FY 2013-14 and FY 2014-15, First 5 continues to face declining revenue from its statewide tobacco tax revenue (Proposition 10). This decline is not unexpected, and the Department has created a sustainability plan to guide its funding decisions. To partially offset these declining revenues, First 5 will draw down its sustainability fund over time.

Partnering for Sustained Effectiveness

First 5's 2012-2015 Strategic Plan focuses on promoting school readiness and school success, and engages many community and city partners to achieve these goals. Approximately 30 percent of First 5 funds are committed to the joint funding of child and family well-being initiatives with other city departments.

FY 2012-13 marked the first year of a new three-year \$10 million initiative by First 5, the Human Services Agency (HSA), and the Department of Children, Youth & their Families (DCYF) to support neighborhood-based and population-focused family resource centers. These centers are in neighborhoods throughout the City with varying levels of services based on the needs of local families.

Population-focused family resource centers provide services to families citywide, but focus on children and families who are homeless and under-housed, recent immigrants, populations with special needs, LGBTQ and teen families, and families with children exposed to violence.

In FY 2013-14, First 5 will continue to contribute approximately \$6.6 million to jointly fund early care and education (ECE) initiatives with DCYF and HSA. These efforts include funding for health screening and early childhood mental health consultation; childcare subsidies for low-income families with infants and toddlers; a variety of professional development and education attainment activities for teachers; and inclusion strategies for children with special needs.

Preschool for All (PFA)

In addition to overseeing Proposition 10 dollars, First 5 is also responsible for implementing the City's Universal Preschool for All Program (PFA), which is funded by local General Fund revenues as part of Proposition H. The Department began the implementation of PFA in FY 2005-06 and expanded the program in FY 2008-09 to serve all neighborhoods. In FY 2013-14, the Department anticipates funding half-day free preschool for approximately 3,500 four-year-olds, and will continue to target PFA funds to children from low-income families.

The Department's high level organization chart reflects a change to the division formally referred to as the "Preschool for All" division. First 5 has added federal and state grant funding to its preschool initiatives, which is now referred to as the Child Development and Early Childhood Education division to reflect the broader scope and funding sources involved.

Improving Child Care Quality

Over the next two fiscal years, First 5 will focus on improving the quality of child care in San Francisco by investing \$12.2 million in their SF Quality Rating and Improvement System (SF-QRIS). SF-QRIS is a system of on-going program improvement that ensures that City investments in early care and education are outcomes-based and data driven, and coordinates and connects external assessment of performance and technical assistance services. SF QRIS data will guide ECE providers in making program improvements, track technical assistance services and their outcomes, and increase the capacity of policymakers to make data-driven decisions.

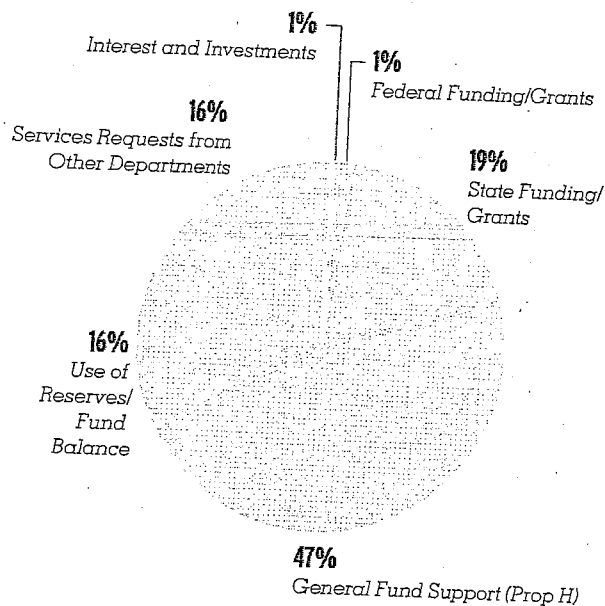
Prop H One-Time Funds

As a result of the City's full funding of the Proposition H allocation in FY 2013-14, First 5 is receiving an additional \$6.4 million in funding. The Department plans to use these one-time funds to improve early care and education facilities; improve special education preschool classrooms and bring them into the PFA network; improve the coordination, data and evaluation capabilities of the early care and education network; enhance the availability of developmentally appropriate educational materials; and identify gaps in service and develop a plan to ensure sustainability of the network during federal, state, and local policy changes.

Filling Gaps in Early Care and Education

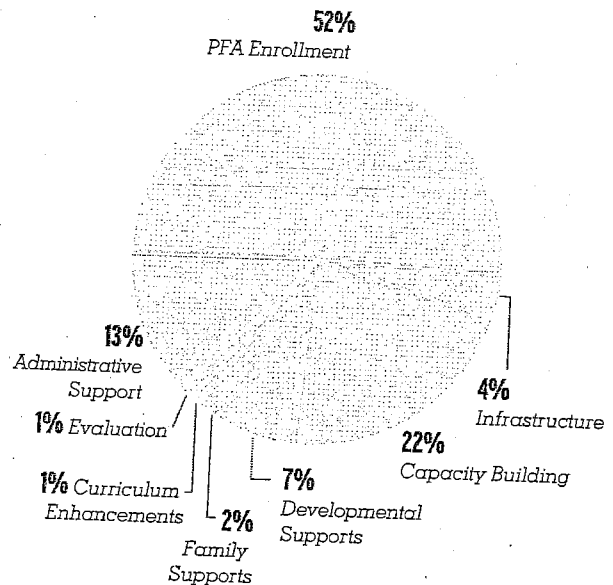
The Department is committing part of its sustainability reserve to backfill state cuts to early care and education (ECE) services, including by: preserving 100 childcare vouchers for CalWORKs 4-year olds expected to lose their vouchers from the State; ensuring 170 children will retain full day Head Start; and helping the City continue to backfill the 10 percent Title V cut passed down from the State last year. First 5 is also committing funds to pull an additional 200 children off the City's ECE/childcare waitlist.

FY 2013-14 DEPARTMENT SOURCES



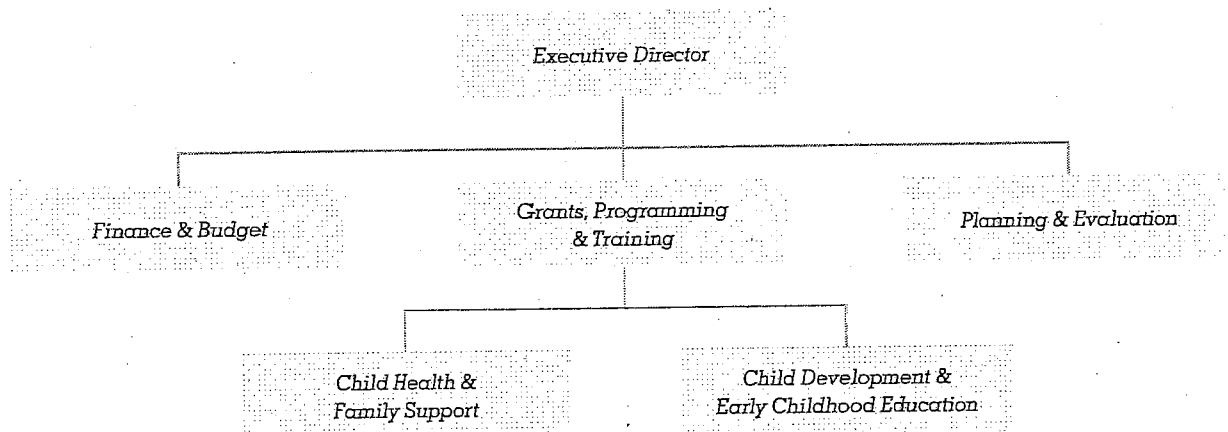
47 percent of the Department's FY 2013-14 revenues come from the City's General Fund in the form of a Proposition H allocation.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



The majority of department expenses go toward reimbursements to child care providers based on Preschool for All (PFA) enrollment.

CHILDREN AND FAMILIES COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 16.11 | 15.87 | 17.00 | 1.13 | 17.00 | 0.00 |
| Net Operating Positions | 16.11 | 15.87 | 17.00 | 1.13 | 17.00 | 0.00 |
| SOURCES | | | | | | |
| Use of Money or Property | 463,666 | 187,416 | 320,748 | 133,332 | 264,682 | (56,066) |
| Intergovernmental Revenue - Federal | 0 | 0 | 328,150 | 328,150 | 380,800 | 52,650 |
| Intergovernmental Revenue - State | 6,407,874 | 8,991,723 | 10,441,532 | 1,449,809 | 10,430,598 | (10,934) |
| Expenditure Recovery | 7,947,978 | 8,828,503 | 9,369,184 | 540,681 | 9,369,184 | 0 |
| Use of / (Deposit to) Fund Balance | (3,634,698) | 3,683,118 | 7,786,356 | 4,103,238 | 7,017,742 | (768,614) |
| General Fund Support | 15,851,000 | 17,700,000 | 25,720,000 | 8,020,000 | 20,150,000 | (5,570,000) |
| Sources Total | 27,035,820 | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 905,455 | 1,403,535 | 1,531,758 | 128,223 | 1,557,663 | 25,905 |
| Fringe Benefits | 469,318 | 666,276 | 714,024 | 47,748 | 776,679 | 62,655 |
| Professional & Contractual Services | 367,251 | 1,572,439 | 2,208,871 | 636,432 | 1,668,871 | (540,000) |
| Aid Assistance / Grants | 19,835,158 | 31,314,806 | 43,420,225 | 12,105,419 | 37,644,457 | (5,775,768) |
| Materials & Supplies | 36,021 | 122,251 | 190,770 | 68,519 | 193,420 | 2,650 |
| Services of Other Departments | 5,422,617 | 4,311,453 | 4,874,307 | 562,854 | 4,570,694 | (303,613) |
| Budgetary Reserves | 0 | 0 | 1,026,015 | 1,026,015 | 1,201,222 | 175,207 |
| Uses - Operating Expenditures Total | 27,035,820 | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |
| USES BY PROGRAM RECAP | | | | | | |
| Children And Families Fund | 15,125,044 | 19,266,703 | 21,308,637 | 2,041,934 | 21,673,821 | 365,184 |
| Public Ed Fund - Prop H (March 2004) | 11,910,776 | 20,124,057 | 32,657,333 | 12,533,276 | 25,939,185 | (6,718,148) |
| Uses by Program Recap Total | 27,035,820 | 39,390,760 | 53,965,970 | 14,575,210 | 47,613,006 | (6,352,964) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| CHILDREN AND FAMILIES FUND | | | | | |
| Improve parents'/caregivers' ability to support their children's readiness for school | | | | | |
| Number of parents participating in a parent education workshop or class series | 1,249 | 1,000 | 1,000 | 1,000 | 1,000 |
| Number of children participating in school readiness activities and services | 1,533 | 1,275 | 1,500 | 1,500 | 1,500 |
| Information, resources, and supports are available to promote and protect the oral, physical, and mental health of young children. | | | | | |
| Number of children receiving vision, hearing, and/or dental screenings | 4,458 | 4,000 | 4,000 | 4,000 | 4,000 |
| Providers have the capacity and skills to implement evidence-based practices that ensure the healthy social-emotional and physical development of all children. | | | | | |
| Number of resource centers receiving early childhood mental health consultation | 90 | 86 | 157 | 150 | 150 |
| Number of children screened for special needs | 4,045 | 2,475 | 2,475 | 2,475 | 2,475 |
| PUBLIC EDUCATION FUND - PROP H | | | | | |
| Increase access to high quality preschool | | | | | |
| Number of four-year olds enrolled in Preschool For All (PFA) program | 3,066 | 3,300 | 3,300 | 3,500 | 3,600 |
| Provide preschool sites with enhancements to improve children's readiness for school | | | | | |
| Number of PFA classrooms participating in early literacy curriculum enhancements | 197 | 200 | 200 | 250 | 250 |
| Increase preschool workforce development opportunities | | | | | |
| Number of Preschool For All (PFA) staff participating in PFA professional development activities | 1,525 | 1,500 | 1,750 | 1,750 | 1,750 |

CHILDREN, YOUTH & THEIR FAMILIES

The Department of Children, Youth & their Families (DCYF) works to ensure that families with children are a prominent and valued segment of San Francisco's social fabric by supporting programs and activities in every neighborhood. DCYF takes a multi-faceted approach to accomplishing its mission, including strategic funding, program partnerships, policy innovation, and informing and engaging the public.

SERVICES

The Department of Children, Youth, & their Families provides services through the following divisions:

GRANTS AND PROGRAMS manages Department grants for over 400 programs, including contracting and fiscal/performance monitoring; providing technical assistance to grantees; and conducting data analysis and evaluations of Department services.

POLICY AND PLANNING plans, researches, develops, and implements the Department's three-year strategic plan, which consists of the Community Needs Assessment (CNA), Children's Services Allocation Plan (CSAP), and Request for Proposals (RFP).

BUDGET AND OPERATIONS manages the administration and finance functions of the Department, including

budget, human resources, facilities, and information technology needs.

Together, these divisions work to partner with community-based organizations, the San Francisco Unified School District (SFUSD), and other City departments to provide various children and family services, including out-of-school time academic programs, recreation, and enrichments activities; youth workforce development and health and wellness services; youth empowerment opportunities; summer lunch/snack programs; family support and violence prevention/intervention services; and SFKIDS.org, a parent resource website.

For more information, call (415) 554-8990 or 311; or visit www.dcyf.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 121,517,692 | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |
| Total FTE | 32 | 33 | 37 | 4 | 37 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$144.1 million for the Department of Children, Youth & their Families is \$20.7 million, or 16.7 percent, higher than the FY 2012-13 budget of \$123.4 million. A significant amount of this increase is due to a \$15.0 million increase in transfer funds to San Francisco Unified School District (SFUSD). In addition, the Department is experiencing a \$3.2 million increase in their Children's Fund revenues, used primarily for grants to community-based organizations.

The FY 2014-15 proposed budget of \$131.7 million for the Department of Children, Youth & their Families is \$12.4 million, or 8.6 percent, lower than the FY 2013-14 budget of \$144.1 million. A significant amount of this decrease is due to a \$11.4 million reduction in transfer funds to the SFUSD.

Proposition H (Prop H), passed by the voters in March 2004, creates an annual City General Fund allocation for K-12 and preschool education. DCYF passes SFUSD's allocation of Prop H funds through their budget to SFUSD. Up to 25 percent of the allocation may be deferred by the City in the event that the City projects a budget shortfall greater than \$100 million. The proposed budget allocates all Prop H funds in FY 2013-14, but defers 25 percent of the allocation in FY 2014-15 to balance the City's projected \$256.1 million shortfall.

Implementing the 2013-16 Children's Services Allocation Plan (CSAP)

FY 2013-14 marks the first year of the Department's new three-year Children's Services Allocation Plan (CSAP) cycle. The CSAP targets resources to programs that meet the Department's primary goal of ensuring that children and youth are ready to learn and are succeeding in school. The FY 2013-14 and FY 2014-15 proposed budget for the Department includes increased funding for grants to community-based organizations as prescribed by the Department's CSAP. The FY 2013-14 and 2014-15 proposed budget funds the following services in each year:

- **Out-of-School Time (OST)** – \$16.8 million will be allocated to various academic enrichment, summer, and recreation programs. The Department completed the FY 2013-2016 OST/Y-LEAD RFP in FY 2012-2013. The new funding amount represents \$1.5 million in increased annual funding for these core services.
- **Youth, Leadership, and Development (Y-LEAD)** – \$21.0 million will be allocated to youth workforce development, teen, transitional aged youth (TAY), and

health and wellness programs. This amount includes a \$1.2 million annual increase to fund new RFP awards completed in FY 2012-13.

- **Family Support (FS)** – \$5.0 million will be allocated to family support services including family resource centers.
- **Violence Prevention and Intervention (VPI)** – \$11.7 million will be allocated to various programs, including alternative education and case management programs.
- **Early Care and Education (ECE)** – \$10.0 million will be allocated to the Office of Early Childcare and Education for various ECE programs that provide child care subsidies and improve program quality.
- **Citywide Systems Support (SS)** – \$8.0 million will be allocated to citywide programs, such as Healthy Kids San Francisco, SFKIDS.org, and Kindergarten to College.

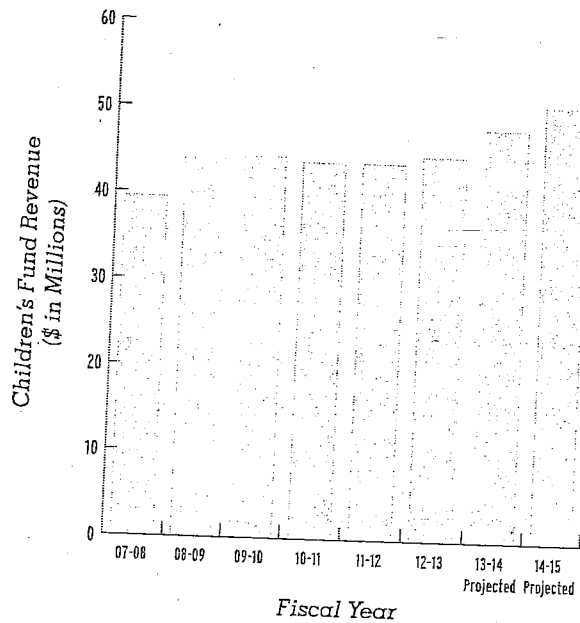
Promoting Accountability and Service Quality Efforts

In FY 2013-14 and FY 2014-15, the Department will continue to focus on quality improvements by working with its community-based organization partners to evaluate its programs and improve provision of services. In partnership with community stakeholders, the Department has developed and conducted program quality assessments. In addition, the Department has provided technical assistance workshops to community-based organizations, offering tools and approaches for classroom management, program safety, and youth participation. The FY 2013-14 and 2014-15 proposed budget includes over \$1.0 million in funding for evaluation, capacity building, and technical assistance. In addition, the Department will continue to strengthen internal operations that have a direct impact on services, including program and fiscal monitoring, and data analysis.

Partnering with SFUSD

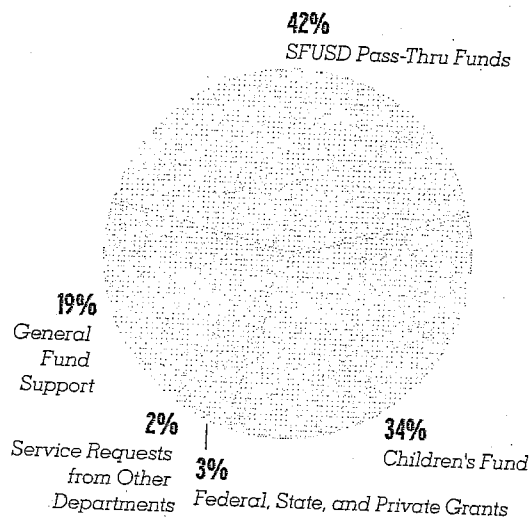
The Department's primary goal is to ensure that children and youth are ready to learn and are succeeding in school. To meet this goal, DCYF works closely with the San Francisco Unified School District in the administration of a variety of programs, including afterschool, summer, arts, athletics, wellness, truancy prevention, and work-based learning programs. The FY 2013-14 proposed budget includes \$60.6 million in SFUSD transfer funds. This represents an increase of \$15.0 million over the prior year and includes the full funding of Proposition H.

CHILDREN'S FUND REVENUE



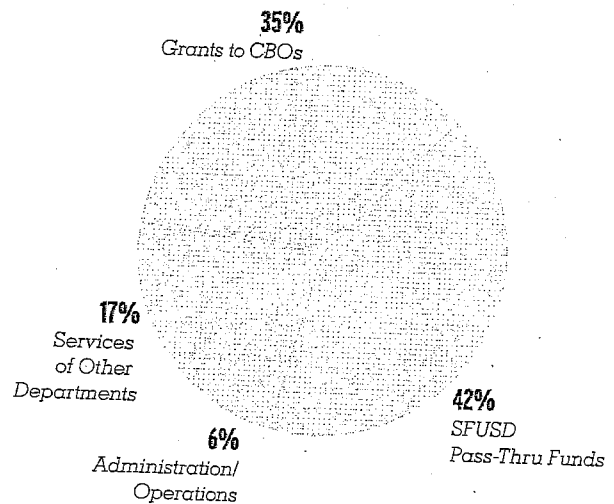
Children's Fund revenue has increased with the recovery from the economic recession.

FY 2013-14 DEPARTMENT SOURCES



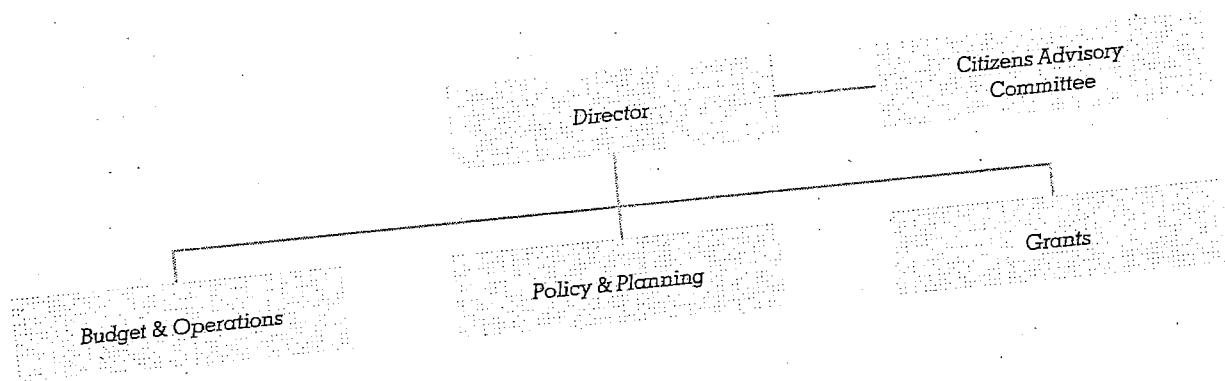
The Children's Fund is the Department's largest source of funds.

FY 2013-14 DEPARTMENT USES



The Department's largest expenditure in FY 2013-14 is SFUSD Pass-Thru Funds. This represents a larger than normal proportion of DCYF's budget due to the City's full funding of Prop H.

CHILDREN, YOUTH & THEIR FAMILIES



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|---------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 33.05 | 34.38 | 38.42 | 4.04 | 37.11 | (1.31) |
| Non-operating Positions (cap/other) | (1.00) | (1.00) | (1.00) | 0.00 | 0.00 | 1.00 |
| Net Operating Positions | 32.05 | 33.38 | 37.42 | 4.04 | 37.11 | (0.31) |
| SOURCES | | | | | | |
| Local Taxes | 43,796,420 | 44,716,000 | 47,950,000 | 3,234,000 | 50,850,000 | 2,900,000 |
| Use of Money or Property | 324,850 | 108,000 | 108,000 | 0 | 108,000 | 0 |
| Intergovernmental Revenue - Federal | 1,735,131 | 1,328,811 | 1,358,312 | 29,501 | 1,359,520 | 1,208 |
| Intergovernmental Revenue - State | 2,421,932 | 3,508,521 | 3,060,152 | (448,369) | 3,060,152 | 0 |
| Other Revenues | 1,034,679 | 160,000 | 110,000 | (50,000) | 0 | (110,000) |
| Transfers In | 44,419,000 | 45,700,000 | 60,600,000 | 14,900,000 | 49,190,000 | (11,410,000) |
| Expenditure Recovery | 6,498,509 | 2,180,455 | 2,216,389 | 35,934 | 2,210,389 | (6,000) |
| Transfer Adjustments-Sources | (3,300,000) | (3,360,000) | (3,660,000) | (300,000) | (3,820,000) | (160,000) |
| Use of / (Deposit to) Fund Balance | (3,582,346) | 1,311,046 | 4,810,901 | 3,499,855 | 1,697,000 | (3,113,901) |
| General Fund Support | 28,169,517 | 27,760,125 | 27,517,311 | (242,814) | 27,057,310 | (460,001) |
| Sources Total | 121,517,692 | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 2,714,816 | 3,064,439 | 3,515,842 | 451,403 | 3,548,810 | 32,968 |
| Fringe Benefits | 1,244,890 | 1,318,239 | 1,613,134 | 294,895 | 1,716,765 | 103,631 |
| Professional & Contractual Services | 1,387,335 | 2,179,865 | 2,826,465 | 646,600 | 2,823,543 | (2,922) |
| Aid Assistance / Grants | 98,043,360 | 93,147,708 | 110,674,653 | 17,526,945 | 98,134,894 | (12,539,759) |
| Materials & Supplies | 164,887 | 187,433 | 201,927 | 14,494 | 187,880 | (14,047) |
| Services of Other Departments | 17,962,404 | 23,515,274 | 25,239,044 | 1,723,770 | 25,300,479 | 61,435 |
| Transfers Out | 3,300,000 | 3,360,000 | 3,660,000 | 300,000 | 3,820,000 | 160,000 |
| Transfer Adjustments-Uses | (3,300,000) | (3,360,000) | (3,660,000) | (300,000) | (3,820,000) | (160,000) |
| Uses - Operating Expenditures Total | 121,517,692 | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |
| USES BY PROGRAM RECAP | | | | | | |
| Children's Baseline | 33,795,588 | 31,363,590 | 31,803,066 | 439,476 | 30,516,223 | (1,286,843) |
| Children's Fund Programs | 41,227,625 | 45,758,046 | 53,216,726 | 7,458,680 | 53,002,825 | (213,901) |
| Children's Svcs - Non - Children's Fund | 11,803,628 | 6,396,880 | 6,018,778 | (378,102) | 5,429,620 | (589,158) |
| Public Education Fund (Prop H) | 29,143,000 | 33,362,000 | 47,450,000 | 14,088,000 | 37,180,000 | (10,270,000) |
| Violence Prevention | 5,547,851 | 6,532,442 | 5,582,495 | (949,947) | 5,583,703 | 1,208 |
| Uses by Program Recap Total | 121,517,692 | 123,412,958 | 144,071,065 | 20,658,107 | 131,712,371 | (12,358,694) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| CHILDREN'S BASELINE | | | | | |
| Support the health of children and youth | 7,487 | 6,513 | 6,513 | 6,513 | 6,513 |
| Number of high school students served at school Wellness Centers | | | | | |
| CHILDREN'S FUND PROGRAMS | | | | | |
| Improve the availability and quality of DCYF-funded programs/services | 59% | 90% | 68% | 75% | 75% |
| Percentage of Children's Fund grant recipients who fulfill their work plan objectives & meet minimum fiscal, organizational and program standards | | | | | |
| Number of children, youth, and their families participating in programs/services funded by the Children's Fund | 59,704 | 50,000 | 60,000 | 60,000 | 60,000 |
| Increase the availability and quality of out-of-school time programs | | | | | |
| Number of children and youth attending afterschool programs for five or more hours per week | 13,648 | 7,700 | 14,000 | 14,000 | 14,000 |
| Percentage of participants in afterschool programs who report enhanced enjoyment and engagement in learning as a result of the program | 82% | 75% | 76% | 75% | 75% |
| Prepare San Francisco youth 14 to 17 years old for a productive future by helping them to develop the skills and competencies needed to succeed in school and work | | | | | |
| Number of 14 to 17 years old served by DCYF-funded YLEAD programs | 13,433 | 10,000 | 9,000 | 10,000 | 10,000 |
| Number of 14 to 17 year olds placed in a job (subsidized or unsubsidized), internship, or on-the-job training program (excluding the Mayor's Summer Jobs+ Program) | 1,665 | 2,500 | 2,250 | 2,500 | 2,500 |
| Percentage of youth in YWD programs who report developing education or career goals and learning the steps needed to achieve their goals | 64% | 75% | 75% | 75% | 75% |
| Improve the outcomes of youth that have been identified as at-risk for poor social and educational outcomes | | | | | |
| Number of youth 14-24 years old in DCYF-funded case management program receiving case management services | 879 | 800 | 810 | 900 | 900 |

CITY ATTORNEY

The City Attorney's Office (CAT) provides legal services to the Mayor's Office, the Board of Supervisors, and to the many departments, boards, and commissions that comprise the government of the City and County of San Francisco.

SERVICES

The City Attorney's Office provides services through the following divisions:

LITIGATION DIVISION handles all claims and litigation filed against the City. The litigation team also prosecutes civil actions in which the City is a plaintiff. Trial attorneys handle matters from the enforcement of the City's building codes against slumlords to the prosecution of fraud and unfair competition actions against corporate defendants. The litigation team represents the City in approximately 7,500 actions annually, ranging from personal injury and property damage to child custody, welfare fraud, breach of contract, and workers' compensation.

GOVERNMENT DIVISION acts as the City's general counsel. Attorneys in this division draft all municipal ordinances and contracts, and advise City officials and agencies on a wide range of legal issues. Their expertise covers every aspect of municipal government. Areas of specialization within the division include: Appellate Advocacy; Construction; Contracts and Intellectual Property; Environmental Protection; Finance and Real Estate;

Government Ethics; Health, Education, and Social Services; Labor Relations; Public Utilities; Taxation; Telecommunications; and Transportation.

NEIGHBORHOOD AND COMMUNITY SERVICES DIVISION protects City residents, businesses, and neighborhoods by aggressively enforcing San Francisco's building, health, and public safety codes; prepares annual reviews; and makes available to the public a codification of City ordinances.

ADMINISTRATIVE SERVICES DIVISION manages the operations of the Department. Division staff are responsible for secretarial, clerical, personnel, administrative, and information systems support, including management of the law library and coordination of the in-house continuing legal education program. This division also handles special projects, such as the coordination of the City's sexual harassment prevention workshops.

For more information, call (415) 554-4700 or 311; or visit www.sfcityattorney.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 67,937,307 | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |
| Total FTE | 299 | 303 | 304 | 1 | 304 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$70.9 million for the City Attorney is \$3.3 million, or 4.9 percent, higher than the FY 2012-13 budget of \$67.6 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, and an increase in rent costs associated with a new office lease.

The FY 2014-15 proposed budget of \$73.1 million for the City Attorney is \$2.2 million, or 3.0 percent, higher than the FY 2013-14 budget of \$70.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Affirmative Litigation Program

Since 1998, the Department's Affirmative Litigation Program has successfully advanced important public policy initiatives in San Francisco and across the United States, and has proven to be of critical importance to the protection of the health, social, and financial interests of San Francisco and its citizens. In collaboration with Yale University, the Department's Affirmative Litigation Working Group researches potential litigation and explores innovative public policy litigation strategies. In FY 2013-14 and FY 2014-15, the program will continue to focus on:

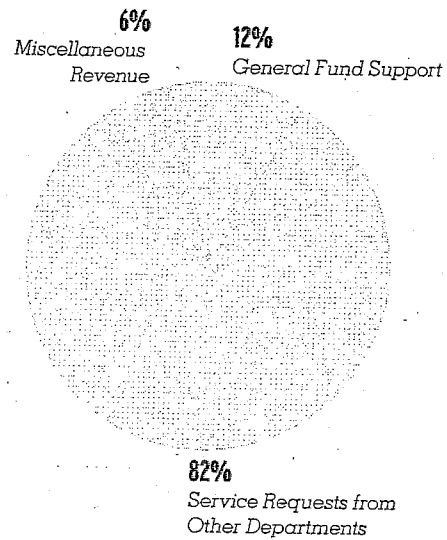
- The investigation and prosecution of public integrity cases to ensure the probity and transparency of the City's contracting and decision-making processes, and to seek damages where public funds have been misappropriated;
- The exposure and elimination of unscrupulous business practices, and the pursuit of restitution on behalf of consumers;
- The filing of anti-trust cases on behalf of the City to recover overcharges due to price fixing and other anti-trust violations; and
- The filing of cases on behalf of the City to require federal and State agencies to fulfill their legal duties to protect the citizens of San Francisco.

Protecting San Francisco's Neighborhoods and Residents

The Department's Neighborhood and Resident Protection team is responsible for the enforcement of municipal and State laws governing public nuisance. Over the course of the next two fiscal years, through a coordinated effort with relevant City agencies, the team will investigate complaints of public nuisance and, when appropriate, enforce the law to abate that nuisance through all necessary means, including litigation. Public nuisance actions usually result in substantial penalties and generate the recovery of attorneys' fees and costs.

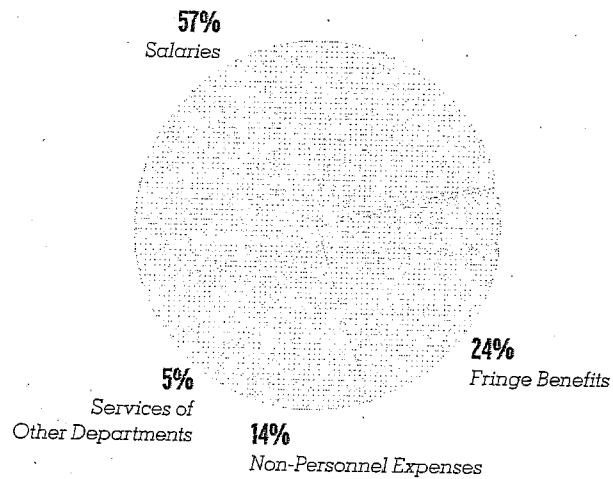
The Neighborhood and Resident Protection team will also continue to abate gang-related problems through the civil gang injunction. The Department now has four permanent, active injunctions in Bayview Hunters Point, the Mission, Visitacion Valley, and the Western Addition. The team cooperates with local, state, and federal law enforcement to minimize gang-related violence in San Francisco. Neighborhoods in San Francisco that experience isolated instances of criminal activity may benefit from other legal options, such as drug abatement actions and unfair competition actions. The team works closely with the San Francisco Police Department to implement the most effective solutions to crimes and other undesirable activities throughout the City.

FY 2013-14 DEPARTMENT SOURCES



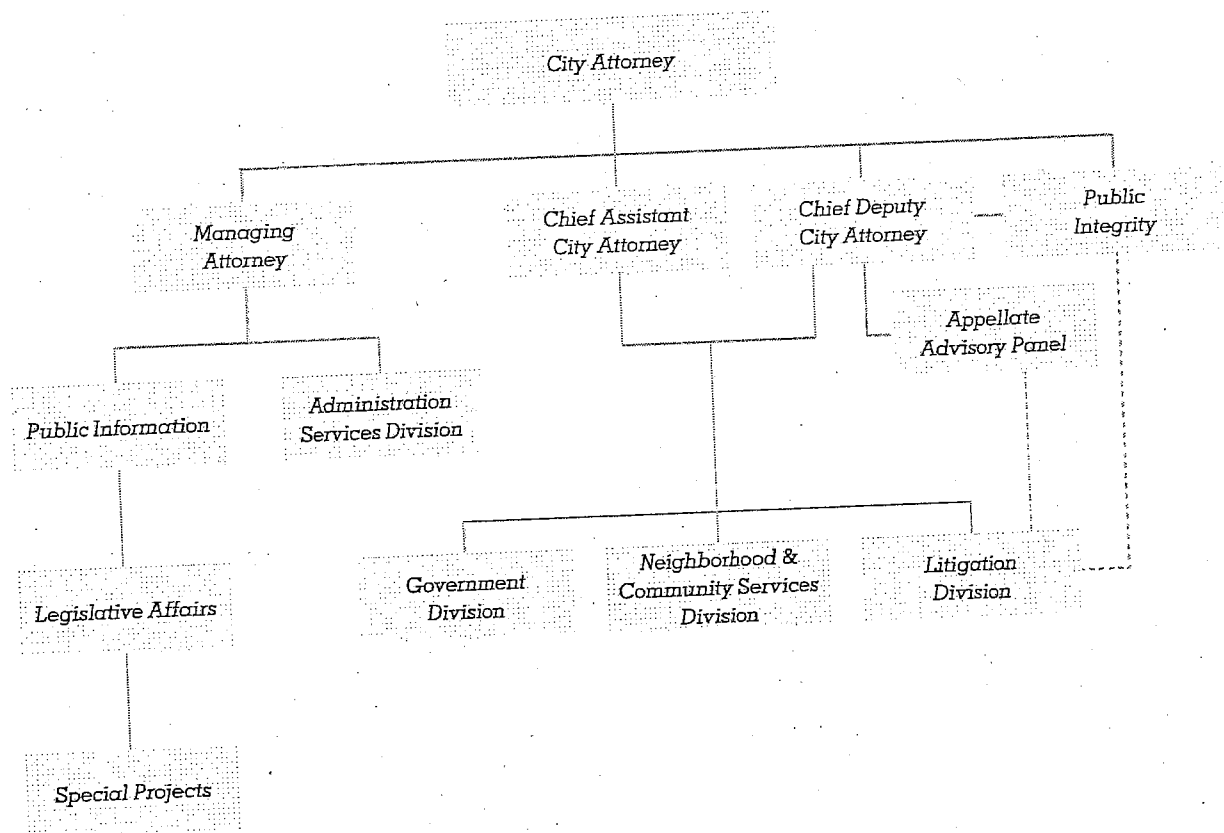
The Department receives 82 percent of its revenue through payments from other City departments.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 81 percent of its budget on staff salaries and fringe benefits.

CITY ATTORNEY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------|--------|--------|--------|------|--------|--------|
| Total Authorized | 299.29 | 303.47 | 303.86 | 0.39 | 303.82 | (0.04) |
| Net Operating Positions | 299.29 | 303.47 | 303.86 | 0.39 | 303.82 | (0.04) |

SOURCES

| | | | | | | |
|------------------------------------|------------|------------|------------|-----------|------------|-----------|
| Licenses & Fines | 2,600,000 | 1,872,101 | 1,836,578 | (35,523) | 1,836,578 | 0 |
| Intergovernmental Revenue - Other | 0 | 0 | 2,176,000 | 2,176,000 | 2,137,000 | (39,000) |
| Other Revenues | 1,205 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 58,747,507 | 58,875,340 | 58,031,179 | (844,161) | 57,805,179 | (226,000) |
| Use of / (Deposit to) Fund Balance | 880,519 | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 5,708,076 | 6,865,810 | 8,855,175 | 1,989,365 | 11,275,242 | 2,420,067 |
| Sources Total | 67,937,307 | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|-------------------------------------|------------|------------|------------|-----------|------------|-----------|
| Salaries & Wages | 37,737,887 | 39,475,770 | 40,367,178 | 891,408 | 40,878,355 | 511,177 |
| Fringe Benefits | 14,685,645 | 15,854,104 | 17,152,570 | 1,298,466 | 18,761,174 | 1,608,604 |
| Professional & Contractual Services | 11,705,751 | 8,446,455 | 9,386,468 | 940,013 | 9,511,468 | 125,000 |
| Materials & Supplies | 126,346 | 124,641 | 132,441 | 7,800 | 132,441 | 0 |
| Equipment | 0 | 0 | 137,679 | 137,679 | 48,525 | (89,154) |
| Services of Other Departments | 3,681,678 | 3,712,281 | 3,722,596 | 10,315 | 3,722,036 | (560) |
| Uses - Operating Expenditures Total | 67,937,307 | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

USES BY PROGRAM RECAP

| | | | | | | |
|-----------------------------|------------|------------|------------|-----------|------------|-----------|
| Claims | 4,034,186 | 6,060,764 | 6,305,851 | 245,087 | 6,529,935 | 224,084 |
| Legal Service | 61,168,121 | 58,817,487 | 61,858,081 | 3,040,594 | 63,789,064 | 1,930,983 |
| Legal Service-Paying Depts | 2,735,000 | 2,735,000 | 2,735,000 | 0 | 2,735,000 | 0 |
| Uses by Program Recap Total | 67,937,307 | 67,613,251 | 70,898,932 | 3,285,681 | 73,053,999 | 2,155,067 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

CLAIMS

Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims

| | | | | | |
|---|-------|-------|-------|-------|-------|
| Number of claims opened | 2,968 | 2,850 | 2,850 | 2,850 | 2,850 |
| Number of claims closed | 2,986 | 3,000 | 3,000 | 3,000 | 3,000 |
| Average number of days from claim filing to final disposition | 56 | 150 | 150 | 150 | 150 |
| Percent of claims denied | 52% | 52% | 52% | 52% | 52% |
| Percent of claims settled | 47% | 48% | 48% | 48% | 48% |

LEGAL SERVICE

Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors | 240 | 300 | 300 | 300 | 300 |
|---|-----|-----|-----|-----|-----|

Provide legal services to client departments which meet client expectations for quality

| | | | | | |
|---|-----|-----|-------|-----|-----|
| Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed | 88% | 88% | n/a * | 88% | n/a |
| Percent of client departments who consider the overall service of the Office to be of high quality | 90% | 90% | n/a * | 90% | n/a |

Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco

| | | | | | |
|--|-----|-----|-----|-----|-----|
| Number of Board-generated work assignments | 205 | 266 | 266 | 266 | 266 |
|--|-----|-----|-----|-----|-----|

LEGAL SERVICE-PAYING DEPTS

Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government

| | | | | | |
|--|-----|-----|-----|-----|-----|
| Number of tort litigation cases opened | 437 | 460 | 460 | 460 | 460 |
|--|-----|-----|-----|-----|-----|

* The client satisfaction survey is conducted every other year; therefore data for FY 2012-13 and FY 2014-15 is not available.

CITY PLANNING

The City Planning Department (CPC) works to make San Francisco the world's most livable urban place — environmentally, economically, socially, and culturally.

SERVICES

The City Planning Department provides services through the following divisions:

CITYWIDE PLANNING maintains the City's General Plan, prepares neighborhood plans, and develops planning code controls and other regulations that implement the General Plan.

CURRENT PLANNING reviews project applications, provides public information, and implements historic preservation programs.

ENVIRONMENTAL PLANNING prepares state- and federally-mandated environmental review documents for the City.

ZONING ADMINISTRATION AND COMPLIANCE administers, interprets, and enforces the City's Planning Code.

ADMINISTRATION includes the Director's Office, Commission functions, and the Chief Administrative Officer functions; this division provides department-wide support in the areas of information technology, finance, legislative affairs, communications, personnel and training, and special projects such as the permit and project tracking system.

For more information, call (415) 558-6378 or 311; or visit www.sf-planning.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 24,002,974 | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |
| Total FTE | 151 | 152 | 159 | 7 | 161 | 2 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$30.2 million for the City Planning Department is \$2.0 million, or 7.2 percent, higher than the FY 2012-13 budget of \$28.2 million. A significant amount of this increase is due to increased revenue from the continuing trend of larger project reviews and the automatic indexing of the Department's fees. In addition, the Department anticipates grant revenue to increase.

The FY 2014-15 proposed budget of \$31.7 million for the City Planning Department is \$1.4 million, or 4.8 percent, higher than the FY 2013-14 budget of \$30.2 million. A significant amount of this increase is due to the automatic indexing of the Department's fees.

Permit and Case Volume Trends

While CPC anticipates caseload growth to be flat in FY 2013-14 and FY 2014-15, the recent years' growth has created a significant backlog, despite the Department's efforts to redirect staff resources to address this problem. This workload will be addressed through additional positions in the proposed budget, in conjunction with those added in the Department's FY 2012-13 revenue-backed supplemental appropriation.

Neighborhood Initiatives

Over the next two fiscal years, the Department will continue to be a lead player in the City's Invest in Neighborhoods Initiative, which covers 25 traditional neighborhood commercial districts and is led by the Office of Economic and Workforce Development (OEWD). CPC will continue to direct staff support and provide the initiative with land use and data assessments, public realm design and beautification, community outreach and facilitation, land use and zoning policy recommendations, and project design review. Additionally, the Department will continue to provide support to the Central Market area through its participation in the City's Better Market Street team.

General Plan Updates and Community Plans

In FY 2013-14, CPC will engage City and community stakeholders to perform significant updates to the General Plan, including the Transportation Element, the Urban Design Element, and the creation of a new General Plan framework document to serve as a summary of major San Francisco planning policies as well as a guide for future development. The Department will continue work on the Central Corridor Plan, which will propose changes to the allowed land uses and building heights, and will include a strategy for improving the pedestrian experience along the central corridor in association with the coming Central Subway. The Department's community planning efforts include strategies to increase community outreach and engagement and to provide equity indicators such as affordable housing, job development, and community stabilization.

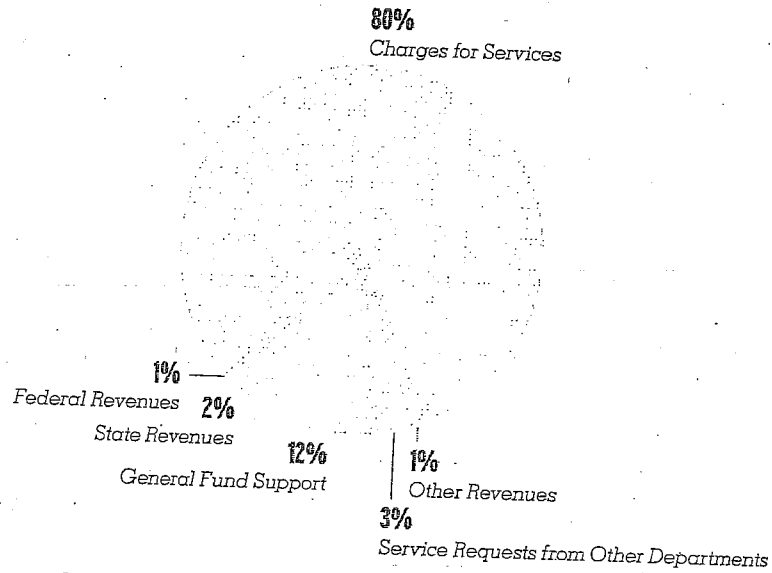
Transportation Initiatives

The Department will continue to invest resources in planning for reliable public transit and transportation initiatives, including completing the Environmental Impact Report (EIR) for the Transit Effectiveness Project (TEP) and working on the EIR for the Transportation Sustainability Program (TSP) in collaboration with the Municipal Transportation Agency (MTA), San Francisco County Transportation Authority (SFCTA), and OEWD. CPC anticipates completing both EIRs in FY 2013-14.

Permit and Project Tracking System

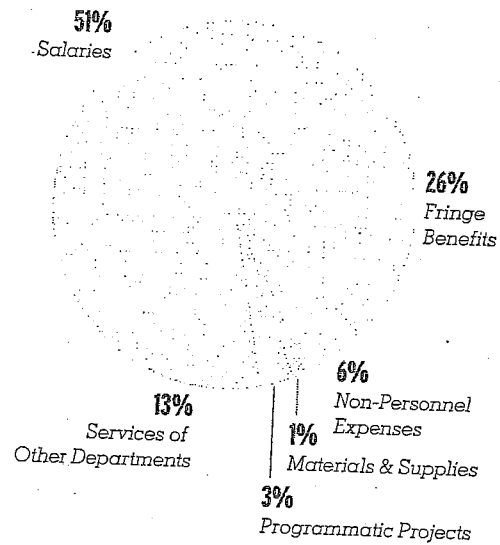
In coordination with the Department of Building Inspection, the Department is currently implementing the new Permit and Project Tracking System (PPTS), which will consolidate the City's existing multiple systems into one citywide permitting system and allow city departments to share data. Benefits of the new system include increased transparency, assurance of data and financial accountability, reduction of processing times, and consolidated and more advanced reporting across department boundaries. From the user perspective, PPTS will allow the public to track planning applications and building permits online, file some applications online, file complaints, and search for general property information. This system is on budget and scheduled to go live in November 2013.

FY 2013-14 DEPARTMENT SOURCES



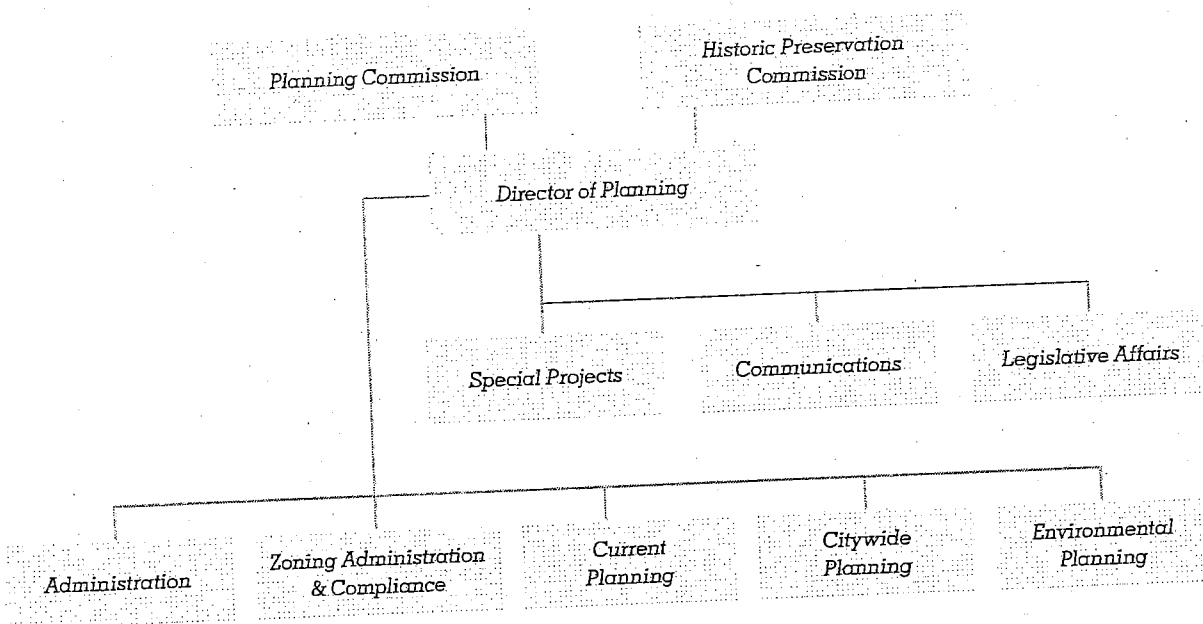
80 percent of the Planning Department's proposed budget is supported by charges for services.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Planning Department expends 77 percent of its budget on salaries and fringe benefits.

CITY PLANNING



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|-------------|---------------|-------------|
| Total Authorized | 154.13 | 156.80 | 178.05 | 21.25 | 182.56 | 4.51 |
| Non-operating Positions (cap/other) | (3.30) | (5.03) | (19.46) | (14.43) | (21.19) | (1.73) |
| Net Operating Positions | 150.83 | 151.77 | 158.59 | 6.82 | 161.37 | 2.78 |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Intergovernmental Revenue - Federal | 84,870 | 0 | 342,067 | 342,067 | 0 | (342,067) |
| Intergovernmental Revenue - State | 0 | 762,746 | 522,500 | (240,246) | 1,322,500 | 800,000 |
| Intergovernmental Revenue - Other | 57,393 | 0 | 175,000 | 175,000 | 183,000 | 8,000 |
| Charges for Services | 20,111,968 | 21,109,469 | 25,175,254 | 4,065,785 | 25,779,766 | 604,512 |
| Other Revenues | 1,489,572 | 312,573 | 283,411 | (29,162) | 737,600 | 454,189 |
| Expenditure Recovery | 1,511,137 | 1,216,771 | 749,740 | (467,031) | 458,740 | (291,000) |
| Use of / (Deposit to) Fund Balance | (1,697,518) | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 2,445,552 | 4,784,151 | 2,969,599 | (1,814,552) | 3,173,070 | 203,471 |
| Sources Total | 24,002,974 | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Salaries & Wages | 12,332,940 | 14,372,874 | 15,461,585 | 1,088,711 | 16,078,764 | 617,179 |
| Fringe Benefits | 5,592,931 | 6,513,698 | 7,441,825 | 928,127 | 8,009,194 | 567,369 |
| Overhead | 97,101 | 564,028 | 313,400 | (250,628) | 313,400 | 0 |
| Professional & Contractual Services | 940,682 | 2,567,169 | 2,084,726 | (482,443) | 2,678,860 | 594,134 |
| Aid Assistance / Grants | 0 | 0 | 57,500 | 57,500 | 0 | (57,500) |
| Materials & Supplies | 124,577 | 160,560 | 157,573 | (2,987) | 147,768 | (9,805) |
| Equipment | 11,140 | 110,743 | 72,144 | (38,599) | 35,698 | (36,446) |
| Services of Other Departments | 4,022,185 | 3,871,638 | 4,224,506 | 352,868 | 4,090,992 | (133,514) |
| Transfers Out | 20,642 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 23,142,198 | 28,160,710 | 29,813,259 | 1,652,549 | 31,354,676 | 1,541,417 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|---------------|----------------|----------------|----------------|------------------|
| Capital Projects | 860,776 | 25,000 | 404,312 | 379,312 | 300,000 | (104,312) |
| Uses - Project Expenditures Total | 860,776 | 25,000 | 404,312 | 379,312 | 300,000 | (104,312) |

USES BY PROGRAM RECAP

| | | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Administration/Planning | 8,668,031 | 9,928,716 | 9,953,961 | 25,245 | 9,876,856 | (77,105) |
| Citywide Planning | 4,171,985 | 4,623,888 | 5,885,155 | 1,261,267 | 6,408,189 | 523,034 |
| Current Planning | 6,747,167 | 7,106,022 | 8,122,387 | 1,016,365 | 8,279,964 | 157,577 |
| Environmental Planning | 3,344,524 | 4,958,878 | 4,620,442 | (338,436) | 5,393,857 | 773,415 |
| Zoning Administration And Compliance | 1,071,267 | 1,568,206 | 1,635,626 | 67,420 | 1,695,810 | 60,184 |
| Uses by Program Recap Total | 24,002,974 | 28,185,710 | 30,217,571 | 2,031,861 | 31,654,676 | 1,437,105 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

CITYWIDE PLANNING

Perform timely and comprehensive review of projects.

| | | | | | |
|--|-----|-----|-----|-----|-----|
| Percent of general plan referrals completed within 45 days | 46% | 90% | 90% | 90% | 90% |
|--|-----|-----|-----|-----|-----|

Successfully program development impact fee revenue.

| | | | | | |
|--|-----|-----|-----|-----|-----|
| Percent of projected development impact fee revenue for the following 2 fiscal years programmed by fiscal year end | 92% | 90% | 90% | 90% | 90% |
|--|-----|-----|-----|-----|-----|

CURRENT PLANNING

Perform timely and comprehensive review of applications

| | | | | | |
|--|-----|-----|-----|-----|-----|
| Percentage of all building permits involving new construction and alterations review, approved or disapproved within 90 days | 66% | 75% | 75% | 75% | 75% |
| Percentage of conditional use applications requiring Commission action approved or disapproved within 180 days | 52% | 70% | 71% | 70% | 70% |
| Percentage of public initiated Discretionary Review applications approved or disapproved within 90 days | 27% | 80% | 50% | 80% | 80% |

DEPARTMENT-WIDE/OTHER

Perform timely review of legislation.

| | | | | | |
|---|-----|-----|------|-----|-----|
| Percentage of Ordinances initiated by an elected office that are reviewed by the Commission within 90 days or continued at the request of the elected official. | 87% | 85% | 100% | 85% | 85% |
|---|-----|-----|------|-----|-----|

Implement the new Permit & Project Tracking System (PPTS) in a timely manner.

| | | | | | |
|---|-----|------|-----|------|------|
| Percent completion of the Permit and Project Tracking System (PPTS) to be fully implemented for staff use by November of 2013 | 33% | 100% | 80% | 100% | 100% |
|---|-----|------|-----|------|------|

Respond to information requests in a timely and professional manner.

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Percent of helpdesk requests resolved within 24 hours | 87% | 75% | 75% | 75% | 75% |
|---|-----|-----|-----|-----|-----|

ENVIRONMENTAL PLANNING

Perform timely and comprehensive review of applications

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Percent of all environmental impact reports (EIRs) completed within 24 months | 50% | 75% | 75% | 75% | 75% |
| Percent of Negative Declarations (Neg Decs), Class 32s, Community Plan Exemptions (CPEs), and Addenda completed within 9 months | 58% | 75% | 75% | 75% | 75% |
| Percentage of categorical exemptions reviewed within 45 days | 82% | 75% | 75% | 75% | 75% |

ZONING ADMIN & COMPLIANCE

Effectively compel compliance for cases in violation.

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Percent of complaints where enforcement proceedings have been initiated within 30 business days of complaint filing | 97% | 95% | 95% | 95% | 95% |
|---|-----|-----|-----|-----|-----|

CIVIL SERVICE COMMISSION

The Civil Service Commission (CSC) establishes, ensures, and maintains an equitable and credible merit system for public service employment for the citizens of San Francisco, and strives to consistently provide the best-qualified candidates for public service in a timely and cost-effective manner.

SERVICES

The Civil Service Commission provides services through the following divisions:

GENERAL DIVISION establishes rules, policies, and procedures to carry out the civil service merit system for public service employment; administers appeals and requests for hearings on the decisions of the Human Resources Director and the Municipal Transportation Agency's Director of Transportation; monitors the operation of the merit system through inspection services and audits; conducts surveys; sets salaries for elected officials; and administers the City's Employee Relations Ordinance.

TRAINING, EDUCATION, AND OUTREACH DIVISION educates the public on the Civil Service Commission's functions and services through publications and expanding information on its website; provides outreach, information, and notification of the Catastrophic Illness Program; and provides training and education about the merit system.

For more information, call (415) 252-3247 or 311; or visit www.sfgov.org/civil_service

BUDGET DATA SUMMARY

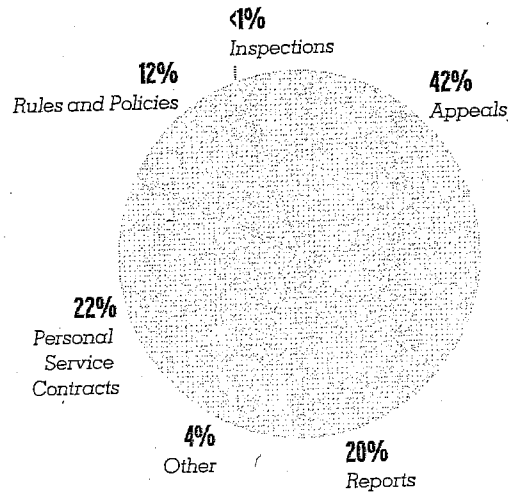
| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| Total FTE | 6 | 6 | 6 | 0 | 6 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$0.9 million for the Civil Service Commission is \$66,188, or 7.7 percent, higher than the FY 2012-13 budget of \$0.9 million. A significant portion of this increase is due to increases in salary and fringe benefits costs.

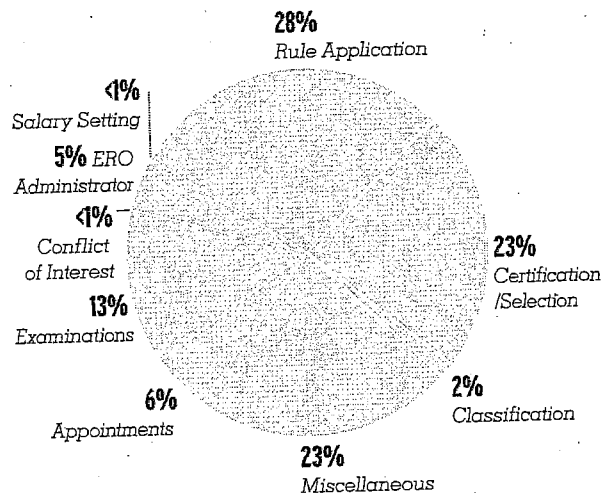
The FY 2014-15 proposed budget of \$1.0 million for the Civil Service Commission is \$28,608, or 3.1 percent, higher than the FY 2013-14 budget of \$0.9 million. A significant portion of this increase is also due to increases in salary and fringe benefits costs.

MATTERS HEARD BY THE CIVIL SERVICE COMMISSION



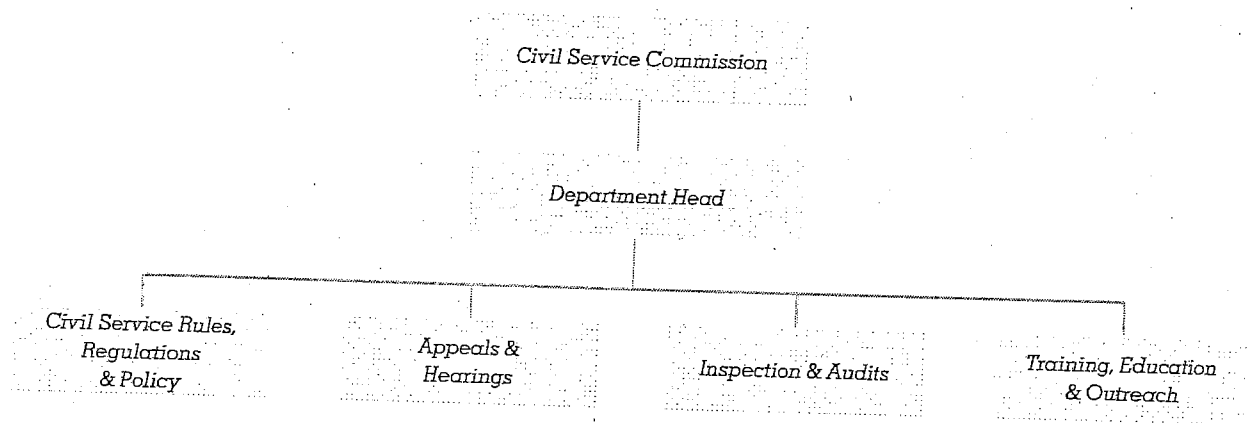
42 percent of the cases heard by the Commission are related to appeals.

TYPES OF INSPECTION REQUESTS



37 percent of all inspection requests made to the Department are related to the application of City rules and regulations.

CIVIL SERVICE COMMISSION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|----------------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 5.70 | 5.70 | 6.02 | 0.32 | 6.02 | 0.00 |
| Net Operating Positions | 5.70 | 5.70 | 6.02 | 0.32 | 6.02 | 0.00 |
| SOURCES | | | | | | |
| Charges for Services | 94 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 310,000 | 310,000 | 310,000 | 0 | 310,000 | 0 |
| General Fund Support | 544,732 | 548,926 | 615,114 | 66,188 | 643,722 | 28,608 |
| Sources Total | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 521,598 | 528,631 | 565,505 | 36,874 | 572,614 | 7,109 |
| Fringe Benefits | 231,052 | 215,471 | 245,238 | 29,767 | 266,975 | 21,737 |
| Professional & Contractual Services | 2,264 | 10,300 | 10,300 | 0 | 10,300 | 0 |
| Materials & Supplies | 2,335 | 3,395 | 3,395 | 0 | 3,395 | 0 |
| Services of Other Departments | 97,577 | 101,129 | 100,676 | (453) | 100,438 | (238) |
| Uses - Operating Expenditures Total | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| USES BY PROGRAM RECAP | | | | | | |
| Civil Service Commission | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |
| Uses by Program Recap Total | 854,826 | 858,926 | 925,114 | 66,188 | 953,722 | 28,608 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| CIVIL SERVICE COMMISSION | | | | | |
| Support Commission in resolving civil service issues | | | | | |
| Percentage of appeals and requests for hearings processed within seven days | 98% | 100% | 100% | 100% | 100% |
| Percentage of appeals forwarded and resolved by the Commission in the fiscal year | 60% | 65% | 65% | 65% | 65% |
| The percentage of completed responses to Inspection Service requests within 60 days | 88% | 80% | 80% | 80% | 80% |
| The number of merit system audits conducted and completed in the fiscal year | 7 | 7 | 7 | 8 | 8 |

COMMUNITY INVESTMENT AND INFRASTRUCTURE

The Office of Community Investment and Infrastructure (OCII) is the Successor Agency to the San Francisco Redevelopment Agency, which was dissolved by the State of California in 2012.

SERVICES

On February 1, 2012 the San Francisco Redevelopment Agency (SFRA), along with all 400 redevelopment agencies in California, was dissolved pursuant to Assembly Bill 26 (AB 26) and by order of the California State Supreme Court. In June of 2012, Assembly Bill 1484 was passed to further clarify certain aspects of AB 26. Together the two assembly bills are known as the Dissolution Law. Pursuant to the Dissolution Law and to Board of Supervisors Ordinance 215-12, the City created the Office of Community Investment and Infrastructure (OCII) as the Successor Agency to the San Francisco Redevelopment Agency. As Successor Agency, OCII is tasked with completing the previously approved enforceable obligations of the SFRA.

The Office of Community Investment and Infrastructure provides services through the following divisions:

MAJOR APPROVED DEVELOPMENT PROJECTS were previously approved by the SFRA. These development projects are located at Hunter's Point Shipyard / Candlestick Point, Mission Bay North and South Redevelopment Project, and Transbay.

ASSET MANAGEMENT & DISPOSITION OF PROPERTIES includes the management of SFRA assets including those at Yerba Buena Center and Gardens, South Beach Harbor, and other real property that must be reduced under the Dissolution Law.

AFFORDABLE HOUSING ensures the development of affordable housing in the Major Approved Development Projects as well as fulfilling a Replacement Housing Obligation.

FINANCE AND ADMINISTRATION provides financial and accounting oversight, debt management, and records and IT management for the Office's entire portfolio.

For more information, call (415) 759-2400 or 311; or visit www.sfredevelopment.org

BUDGET ISSUES AND DETAILS

At the time the Mayor submitted the proposed Fiscal Year (FY) 2012-13 budget, all operations of the former Redevelopment Agency were transferred to the City and County of San Francisco based on AB 26 and the actions of the Board of Supervisors. Subsequent amendments made to the Dissolution Law in June of 2012 established that the Successor Agency to the former Redevelopment Agency must remain a separate legal entity from the City and County of San Francisco, while remaining under the legislative authority of the Board of Supervisors. Accordingly, in FY 2013-14, the OCII budget is being considered separately from the City and County budget. The OCII operates with an annual budget, so only the FY 2013-14 budget is presented here.

The Fiscal Year (FY) 2013-14 proposed budget of \$311.2 million is \$157.8 million, or 102.9 percent, higher than the FY 2012-13 budget of \$153.4 million. This increase is primarily due to the issuance of bonds for the Mission Bay North and South project areas, developer fees that will be applied toward affordable housing, and previously appropriated fund balance for affordable housing expenditures and commitments.

Major Approved Development Projects Hunters Point Ship Yard / Candlestick Park

The Hunters Point Shipyard and Candlestick Point form 770 acres along the southeastern waterfront of San Francisco. These two sites are the subject of the Hunters Point Shipyard Redevelopment Plan and the Bayview Hunters Point Redevelopment Plan. The transfer of property after environmental remediation by the U.S. Navy to OCII, and in turn, the redevelopment of the property, will occur in phases.

Phase 1 will include the establishment of 26 acres of open space and construction of 1,600 homes, over half of which will be completed in the next five years. Phase 2 involves construction of an additional 10,500 new homes, with 32 percent meeting affordable housing guidelines, as well as the rebuilding of the Alice Griffith Public Housing development. Phase 2 also includes almost 3 million square feet of research and development and office uses as a hub for emerging technologies on the Shipyard, and over 300 acres of parks and open space including a complete renovation of the Candlestick Point State Recreation area. Phase 1 and Phase 2 will generate more than 12,000 permanent jobs; new community facilities; new transit infrastructure; and will provide approximately \$90 million in community benefits. The full build-out will occur over 20 to 25 years.

Mission Bay

The Mission Bay North and South Redevelopment Project Areas were established in 1998 to create a vibrant, transit-oriented, mixed-use community that will result in 6,000 residential units (30 percent of which will be affordable); 4.4 million square feet of office and biotechnology space; 400,000 square feet of retail uses; a new University of California, San Francisco (UCSF) research campus and medical center; a 500-room hotel; 41 acres of open space; and a new public school, public library, and the new public safety building. Completion of the Mission Bay project is anticipated to occur over 25 to 30 years and result in the construction of more than \$700 million of new infrastructure, the development of over \$8 billion in private vertical development, and the creation of 31,000 permanent jobs.

By early 2015, there will be many visible improvements in the area including the completion of all market-rate residential units and an additional 150 to 350 affordable units, the first phase of the new UCSF medical center that will provide 289 new hospital beds, the new Public Safety Building that will provide additional security to the neighborhood with a local fire and police station, as well as the San Francisco Police Headquarters. In addition, the 4th Street commercial corridor will be mostly complete and filled with new, local-serving commercial uses.

Transbay

The Transbay Redevelopment Project Area (Project Area) was adopted in 2005 and consists of approximately 40 acres in downtown San Francisco surrounding the new Transbay Transit Center (TTC). The Project Area goals include the development of: 1) the new, multi-modal TTC and related public infrastructure; 2) a new, transit-oriented neighborhood on approximately 10 acres of publicly-owned property, most of which was formerly owned by the State; and 3) approximately 1,200 affordable housing units, which equals 35 percent of the new residential units constructed in the Project Area. OCII acts as the master developer for most of the formerly State-owned parcels in the Project Area, issuing requests for proposals and selecting developers to construct the improvements, as specified in the Redevelopment Plan for the Transbay Redevelopment Project Area (Redevelopment Plan) and related documents.

The new, transit-oriented neighborhood that will be developed on the 10-acres of formerly State-owned property in the Project Area will consist of more than 3,000 new housing units, including affordable units,

commercial space, and new public open space. In addition, the new Transbay Transit Center site will include a 5.5-acre rooftop park and a 1.35-million-square-foot office tower. The development program for the Project Area embodies a balanced approach to density, with office and residential towers spaced apart to protect views and sunlight, and retail and townhouses to maintain visual interest at the ground level. The program includes significant widening and improvement of sidewalks and reconfiguration of an Interstate 80 off-ramp to help create a safe and attractive pedestrian environment.

Asset Management and Disposition of Properties

In addition to the Major Approved Development Projects, OCII has significant asset management responsibilities in several active and expired redevelopment project areas. These asset management responsibilities include: (1) property management of physical land and buildings; (2) lease management; (3) loan management and administration; (4) oversight of public parking garages; (5) landlord and creditor responsibilities in bankruptcies; (6) managing and monitoring development agreements; (7) managing the 700-berth South Beach Harbor; (8) managing a community facilities district; (9) general asset management and problem-solving; and (10) developing and implementing a long-range property management plan that is required under Redevelopment Dissolution Law and that will be submitted to the Commission, the Oversight Board, and the State Department of Finance (DOF).

In the Property Management Plan, the OCII must identify its real property for one of the following uses: governmental use, future development, fulfillment of an enforceable obligation, or sale of the property. Redevelopment Dissolution Law requires the Oversight Board and DOF to approve the Property Management

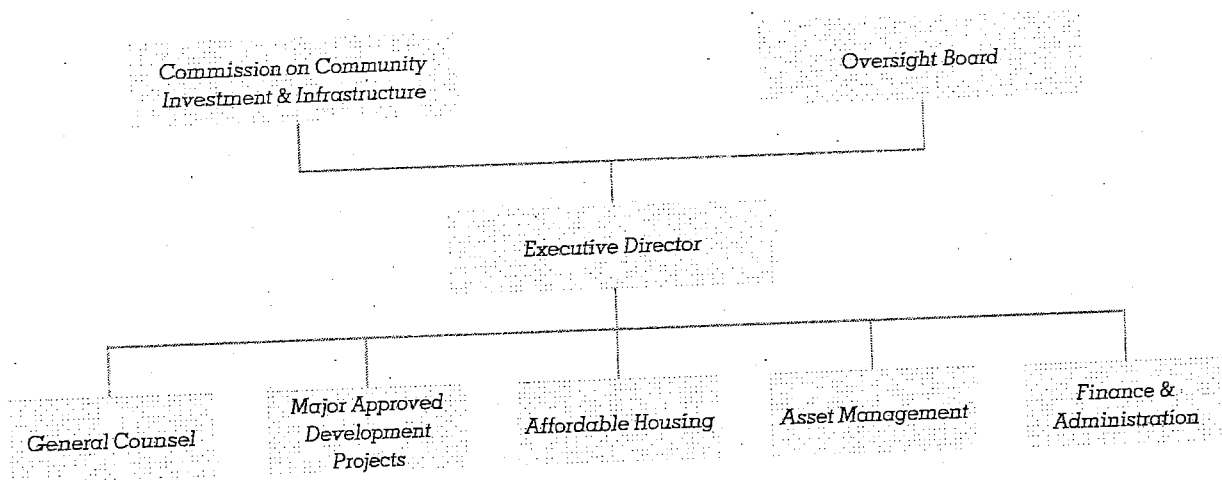
Plan and imposes other conditions on the assets if the plan is approved. During FY 2013-14, OCII staff expect to develop the Property Management Plan, the Plan guide through the approvals process, and to develop specific disposition plans for the South Beach Harbor and Yerba Buena Center and Gardens.

Affordable Housing

OCII has retained three types of Affordable Housing Obligations from SFRA. First are the affordable housing projects that were under construction and were drawing down funds from loan agreements that were entered into prior to the Dissolution Law. The majority of these projects are expected to have fully drawn down those loan funds by the end of FY 2013-14. Second are the Affordable Housing Obligations that are integrally related to the three critical redevelopment legacy projects under the Major Approved Development Projects that OCII, as Successor Agency, must continue to implement under enforceable obligations consistent with the Dissolution Law. And third are OCII's Affordable Housing Obligations include the replacement of residential units that were destroyed by SFRA in the early years of redevelopment.

These obligations are referred to as OCII's Retained Housing Obligations. To implement these obligations, OCII will work with the Mayor's Office of Housing and Community Development (MOHCD) to provide staffing, policy direction, and technical expertise. Upon completion of the project, the Dissolution Law requires OCII to transfer the assets (land, loan agreements, ground leases, etc.) to MOHCD, which is the designated Housing Successor Agency under the Dissolution Law and Board of Supervisors' action. After this transfer, MOHCD must ensure continuing compliance with the underlying enforceable obligation, e.g. the Mission Bay Housing Program, but otherwise has all rights and liabilities of the asset.

COMMUNITY INVESTMENT AND INFRASTRUCTURE



FY 2013-14 PROPOSED BUDGET SUMMARY, IN \$ THOUSANDS

| | FY 2012-13 Budget | FY 2013-14 Proposed |
|--|----------------------|------------------------|
| Sources | | |
| Property Tax Increment - Debt Svc | \$96,811 | \$97,230 |
| Property Tax Increment - Housing | 2,600 | 10,619 |
| Property Tax Increment - Other | 14,346 | 11,400 |
| Subtotal Property Tax Increment | 113,756 | 119,249 |
| Hotel Tax - Debt Svc | 3,177 | 3,089 |
| Rent & Lease Revenues | 11,918 | 13,329 |
| Developer Payments | 14,683 | 9,450 |
| Developer Fees for Affordable Housing | - | 35,700 |
| Federal & State Grants/Program Income | 1,495 | 8,863 |
| Garage Revenues | 3,508 | 3,533 |
| City Reimbursements for OCII Staff | 150 | 540 |
| New Bond Proceeds | - | 58,600 |
| Subtotal Current Revenues | 148,687 | 252,352 |
| Fund Balance - Housing | 2,439 | 48,620 |
| Fund Balance - Other | 2,245 | 10,194 |
| Total Sources | 153,370 | 311,167 |
| Uses - Operations | | |
| Salaries and Benefits | 6,354 | 6,140 |
| General Administrative & Mgmt Services | 903 | 850 |
| Affordable Housing Project Mgmt Services | 1,350 | 1,368 |
| Rent | 348 | 441 |
| Retiree Health Insurance | 913 | 975 |
| Auditing & Accounting Services | 125 | 315 |
| Bond management services | 459 | 464 |
| Legal Services | 1,384 | 3,066 |
| Planning, Design Rvw, & Constr Mgmt Svcs | 545 | 2,852 |
| Asset Management | 5,478 | 4,658 |
| Other Professional Services | 2,414 | 3,601 |
| Grants to Community-Based Organizations | 4,080 | 7,564 |
| Payments to other Public Agencies | 2,872 | 2,555 |
| Other Current Expenses | 12,619 | 3,388 |
| Subtotal Operations | 39,844 | 38,236 |
| Affordable Housing Loans | 1,000 | 82,931 |
| Development Infrastructure | 9,950 | 71,022 |
| Restricted Developer Fee Reserve | - | 9,300 |
| Restricted Tax Increment Reserve | - | - |
| Bldg Imprvmnts/Lead & Asbestos Abatement | - | 6,336 |
| Public Art | 1,229 | 2,136 |
| Debt Service | 101,348 | 101,206 |
| Total Uses | \$153,370 | \$311,167 |

CONTROLLER

The Controller's Office (CON) works to ensure the City's financial integrity and to promote efficient, effective, and accountable government. The Controller's Office strives to be a model for good government and to make the City a better place to live and work.

SERVICES

As the Chief Fiscal Officer and Auditor for the City and County of San Francisco, the Controller's Office is responsible for the fiscal management and oversight of a \$7.9 billion budget, as well as the budgetary planning and monitoring of the receipt, collection, and disbursement of City funds.

The Controller's Office provides services through the following divisions:

ACCOUNTING OPERATIONS AND SYSTEMS DIVISION controls the financial activities of the City, which include the certification of funds for contracts, vendor payments, personnel requisitions, and the oversight of departmental expenditures to assess the overall fiscal condition of the City. The division is also responsible for the production of the City's annual audited financial statements, and for maintaining and managing the City's financial information systems.

BUDGET AND ANALYSIS DIVISION provides fiscal management and oversight, budgetary planning, and public policy analysis for the City's budget. The division implements and controls budgetary changes, balances revenues with expenditures, projects the mid-year and year-end financial condition of the City, and produces the Countywide Cost Allocation Plan (COWCAP). The division also provides financial, budgetary, and economic information to a wide range of customers, including the Mayor, Board of Supervisors, city departments, rating agencies, community stakeholders, and the press.

CITY SERVICES AUDITOR DIVISION conducts financial and performance audits of city departments, agencies, concessions, and contracts. The division has broad

authority for benchmarking, performance management, and best practices. The division also oversees the City's Whistleblower Program.

ECONOMIC ANALYSIS DIVISION reports on pending City legislation that has potentially substantial economic impacts on the city. The division analyzes proposed legislative and policy changes on business attraction and retention, job creation, and tax and fee revenues; and reports on other matters relating to the overall economic health of the city.

PAYROLL/PERSONNEL SERVICES provides payroll services for City employees and ensures compliance with City, State, and federal tax, wage, and hour regulations. It also develops and manages the City's new web-based integrated Human Resources, Benefits Administration, and Payroll system services to the active, retired, and future workforces.

PUBLIC FINANCE DIVISION issues and manages the City's General Fund debt obligations. It provides low-cost debt financing of large-scale, long-term capital projects and improvements that produce social and economic benefits to the citizens of San Francisco, while balancing market and credit risk appropriate benefits, mitigations, and controls. The City relies on the issuance of General Obligation bonds to leverage property tax receipts for voter-approved capital expenditures for construction and/or acquisition of improvements to real property.

For more information, call (415) 554-7500 or 311; or visit www.sfcontroller.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 33,498,137 | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |
| Total FTE | 201 | 198 | 204 | 6 | 206 | 2 |

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of \$44.3 million for the Controller's Office is \$5.5 million, or 14.1 percent, higher than the FY 2012-13 budget of \$38.8 million. A significant amount of this increase is due to new information technology (IT) projects.

The FY 2014-15 proposed budget of \$43.7 million for the Controller's Office is \$0.5 million, or 1.2 percent, lower than the FY 2013-14 budget of \$44.3 million. A significant amount of this decrease is due to the reduction in one-time funds for information technology projects provided in FY 2013-14.

Focusing on the City's IT Systems

In FY 2013-14 and FY 2014-15, the Controller's Office will focus on four key IT projects:

Financial System Replacement Project

Over the next two fiscal years, the Department will continue its work on the Financial System Replacement project and will focus on developing a recommended scope, boundaries, and approach for replacement; refining cost and resource estimates for design and implementation; and requesting proposals for system and implementation services.

Citywide Financial Systems Disaster Recovery Project

In partnership with the Department of Technology, the Controller's Office will initiate the next phase of the Citywide Financial Disaster Systems Recovery project in FY 2013-14. This includes design and development to connect the City's financial systems to the California State Office of Technology Services Data Center in the Sacramento area. This new off-site location will provide secure, reliable, redundant, on-time systems disaster recovery for the City's core financial, human resources, benefits administration, and payroll information.

eMerge – New Human Resources, Benefits Administration, and Payroll System

Phase I of the new eMerge PeopleSoft system was completed in FY 2012-13 with a successful citywide roll-out in the fall of 2012. Work has now begun on Phase II, with the objective of converting all departments currently using the Time Entry Scheduling System into use of PeopleSoft Time & Labor scheduling system. The Controller's office will initiate system and integration testing in FY 2013-14.

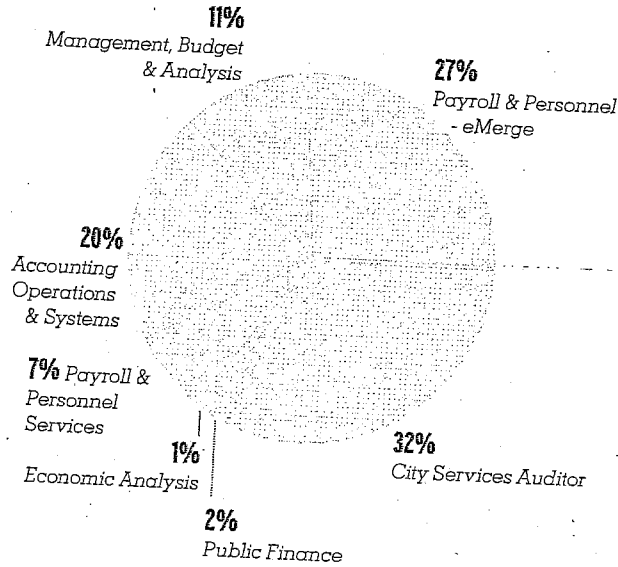
Financial Transparency Website

The Controller's Office will provide the public with greater access to City financial data through a financial transparency website. The Phase I release, completed in early 2013, presents the public with historical spending and revenue data, and allows users to view five-year comparisons and generate charts. In FY 2013-14, Phase II will fully develop this capability to include budget, vendor payment, and employee compensation information.

Implementing Business Gross Receipts Tax

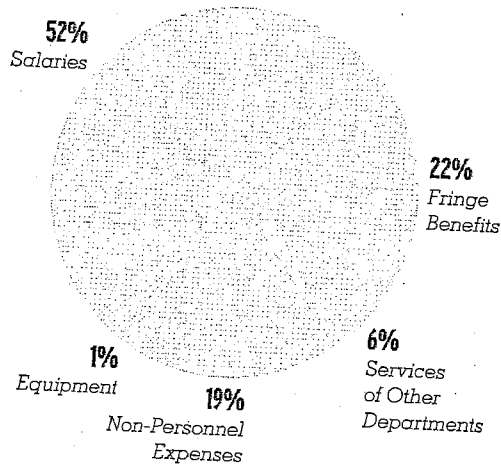
The Gross Receipts Tax and Business Registration Fees Ordinance (Proposition E) was approved by San Francisco voters in November 2012. The first taxpayer filings affected will be the Business Registration Fees due May 31, 2014. The changes to the Gross Receipts Tax and Payroll Expense Tax commence January 1, 2014. The City will phase in the Gross Receipts Tax and reduce the Payroll Expense Tax over a five-year period beginning in 2014. In FY 2013-14, the Controller's Office will work with the Office of Treasurer-Tax Collector to make the necessary preparations to enact the new ordinance.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



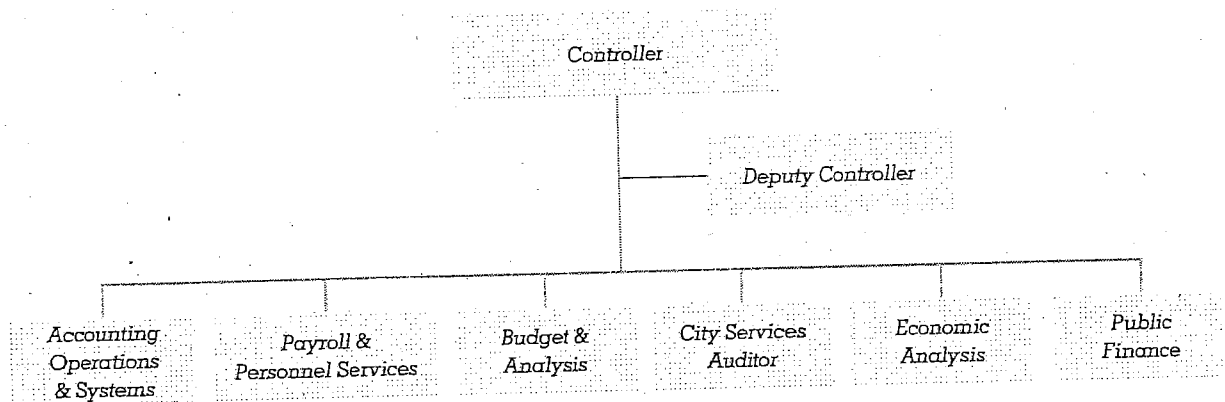
The City Services Auditor is the Department's largest program area.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 74 percent of its budget on staff salaries and fringe benefits.

CONTROLLER



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|-------------|---------------|-------------|
| Total Authorized | 207.68 | 204.75 | 217.09 | 12.34 | 222.57 | 5.48 |
| Non-operating Positions (cap/other) | (7.00) | (7.08) | (13.43) | (6.35) | (17.00) | (3.57) |
| Net Operating Positions | 200.68 | 197.67 | 203.66 | 5.99 | 205.57 | 1.91 |

SOURCES

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Local Taxes | 41,491 | 36,360 | 36,360 | 0 | 36,360 | 0 |
| Intergovernmental Revenue - Other | 0 | 0 | 125,000 | 125,000 | 130,000 | 5,000 |
| Charges for Services | 422,289 | 365,826 | 365,826 | 0 | 365,826 | 0 |
| Other Revenues | 201,623 | 0 | 0 | 0 | 0 | 0 |
| Transfers In | 198,208 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 22,449,284 | 26,970,844 | 29,525,963 | 2,555,119 | 30,528,817 | 1,002,854 |
| Transfer Adjustments-Sources | (198,208) | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | 570,000 | 183,849 | 757,118 | 573,269 | 0 | (757,118) |
| General Fund Support | 9,813,450 | 11,230,293 | 13,453,326 | 2,223,033 | 12,683,861 | (769,465) |
| Sources Total | 33,498,137 | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Salaries & Wages | 18,204,309 | 19,643,630 | 21,186,413 | 1,542,783 | 21,744,520 | 558,107 |
| Fringe Benefits | 7,358,427 | 7,904,974 | 8,908,592 | 1,003,618 | 9,804,243 | 895,651 |
| Professional & Contractual Services | 5,391,766 | 7,959,366 | 10,760,996 | 2,801,630 | 7,993,723 | (2,767,273) |
| Materials & Supplies | 206,021 | 409,775 | 475,470 | 65,695 | 470,200 | (5,270) |
| Equipment | 343,468 | 294,597 | 234,277 | (60,320) | 1,009,162 | 774,885 |
| Services of Other Departments | 1,994,146 | 2,574,830 | 2,697,845 | 123,015 | 2,723,016 | 25,171 |
| Transfers Out | 198,208 | 0 | 0 | 0 | 0 | 0 |
| Transfer Adjustments-Uses | (198,208) | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 33,498,137 | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Accounting Operations And Systems | 7,074,742 | 7,202,436 | 8,167,819 | 965,383 | 8,441,922 | 274,103 |
| City Services Auditor | 8,853,804 | 12,363,860 | 13,671,802 | 1,307,942 | 13,570,165 | (101,637) |
| Economic Analysis | 403,403 | 442,997 | 517,577 | 74,580 | 536,061 | 18,484 |
| Financial Systems Projects | 273,155 | 0 | 2,300,000 | 2,300,000 | 250,000 | (2,050,000) |
| Management, Budget And Analysis | 3,551,678 | 4,987,141 | 5,025,271 | 38,130 | 4,926,145 | (99,126) |
| Payroll And Personnel Services | 12,814,403 | 13,250,360 | 13,889,096 | 638,736 | 15,263,969 | 1,374,873 |
| Public Finance | 526,952 | 540,378 | 692,028 | 151,650 | 756,602 | 64,574 |
| Uses by Program Recap Total | 33,498,137 | 38,787,172 | 44,263,593 | 5,476,421 | 43,744,864 | (518,729) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ACCOUNTING OPERATIONS AND SYSTEMS | | | | | |
| Ensure that the City follows appropriate accounting procedures | 0 | 0 | 0 | 0 | 0 |
| Number of findings of material weakness in annual City audit | | | | | |
| Provide accurate, timely financial reporting | 1 | 1 | 1 | 1 | 1 |
| City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes) | | | | | |
| CITY SERVICES AUDITOR | | | | | |
| Provide effective consulting and technical assistance to City departments to improve their operations | 95% | 95% | 95% | 95% | 95% |
| Percentage of client ratings for technical assistance projects that are good or excellent | | | | | |
| ECONOMIC ANALYSIS | | | | | |
| Provide timely economic and operational analyses to inform legislation and management decisions | 100% | 100% | 100% | 100% | 100% |
| Percentage of OEA economic impact reports completed by the hearing date | | | | | |
| MANAGEMENT, BUDGET AND ANALYSIS | | | | | |
| Provide accurate, timely information to support fiscal planning | 6.12% | 2.00% | 2.00% | 2.00% | 2.00% |
| Percentage by which actual General Fund revenues vary from prior year revised budget estimates | | | | | |
| PAYROLL & PERSONNEL SERVICES | | | | | |
| Provide accurate, timely financial transactions | 99.3% | 96.5% | 96.5% | 97.0% | 97.0% |
| Percentage of payroll transactions not requiring correction | | | | | |
| PUBLIC FINANCE | | | | | |
| Reduce the City's debt service costs through bond refinancings | \$47,130,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 | \$5,000,000 |
| Present value savings from bond refinancings | | | | | |

COUNTY EDUCATION

Funding for support staff at the San Francisco Unified School District's (SFUSD) County Education Office is maintained in this submission, as legally required of counties under the California Constitution.

SERVICES

In Fiscal Year (FY) 2002-03, funding for programs and services at the County Education Office was diverted to the Department of Children, Youth & their Families (DCYF), which administers the funds in conjunction with the San Francisco Unified School District (SFUSD).

In FY 2013-14 and FY 2014-15, General Fund support for arts, music, and athletics programs offered through the school district will increase with an increased allocation of Public Education Enrichment Fund (Proposition H) dollars.

In March 2004, voters approved Proposition H creating a Public Education Enrichment Fund and requiring that the

City deposit General Fund funding each year to support programs at SFUSD and First 5 San Francisco. The total Prop H funding obligation is \$77.1 million for FY 2013-14 and \$60.4 million for FY 2014-15. More detail about this program can be found in the department sections for Children and Families Commission (also known as the First 5 San Francisco) and DCYF.

In addition, the FY 2013-14 and 2014-15 budget contains allocations to SFUSD of \$5.8 million and \$4.4 million, respectively, out of the City's Rainy Day Reserve.

For more information, call (415) 241-6000 or 311; or visit www.sfusd.edu

TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total Authorized | 10.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Non-operating Positions (cap/other) | (10.00) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Net Operating Positions | 0.99 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

SOURCES

| | | | | | | |
|----------------------|----------------|----------------|----------------|----------|----------------|----------|
| Other Revenues | (360) | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 116,386 | 116,000 | 116,000 | 0 | 116,000 | 0 |
| Sources Total | 116,026 | 116,000 | 116,000 | 0 | 116,000 | 0 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|----------------|----------------|----------------|----------|----------------|----------|
| Salaries & Wages | 94,305 | 0 | 0 | 0 | 0 | 0 |
| Fringe Benefits | 21,721 | 0 | 0 | 0 | 0 | 0 |
| Aid Assistance / Grants | 0 | 116,000 | 116,000 | 0 | 116,000 | 0 |
| Uses - Operating Expenditures Total | 116,026 | 116,000 | 116,000 | 0 | 116,000 | 0 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|----------------|----------------|----------------|----------|----------------|----------|
| County Education Services | 116,026 | 116,000 | 116,000 | 0 | 116,000 | 0 |
| Uses by Program Recap Total | 116,026 | 116,000 | 116,000 | 0 | 116,000 | 0 |

DISTRICT ATTORNEY

The District Attorney's Office (DAT) collaborates with the City's diverse communities, law enforcement, and stakeholders to make San Francisco safe. The Department engages in public education and crime prevention efforts, and investigates, charges, and prosecutes all criminal violations occurring within the City and County of San Francisco.

SERVICES

The District Attorney provides services through the following departments:

GENERAL OPERATIONS DEPARTMENT is comprised of the Criminal Division and Victim Services Division. The Criminal Division investigates and prosecutes serious and violent felony offenses and misdemeanor crimes. The Victim Services Division provides support services, such as crisis intervention and court accompaniment, to over 5,000 victims of crime annually. General Operations also manages all alternative courts, including Behavioral Health Court, Drug Court, Community Justice Center, Truancy Court, Back on Track, Community Courts, and the Neighborhood Prosecutor initiative.

SPECIAL OPERATIONS DEPARTMENT is comprised of the White Collar Division, the Investigations Division, and the Brady, Appellate & Training Division. The White Collar Division investigates and prosecutes a variety of

specialized crimes. The Investigations Division is the sworn investigative branch of the office, which conducts investigations and provides law enforcement support to the General Operations Department. The Brady, Appellate & Training Division is responsible for handling writs and appeals, specialized legal motions, and evaluating and responding to trial integrity issues.

SUPPORT SERVICES DEPARTMENT provides administrative, financial, information technology, human resource, and legal support to the investigative, prosecutorial, and victim service divisions of the Department. Legal support includes paralegal assistance, legal internship programs, the Charging Unit, Library Services, the Record Room, and general office reception.

For more information, call (415) 553-1751 or 311; or visit www.sfdistrictattorney.com

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 41,520,703 | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |
| Total FTE | 239 | 245 | 255 | 10 | 252 | (3) |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$46.9 million for the District Attorney is \$4.2 million, or 9.9 percent, higher than the FY 2012-13 budget of \$42.7 million. A significant amount of this increase is due to the annualization of a supplemental appropriation provided in FY 2012-13, which added positions to the Department's budget.

The FY 2014-15 proposed budget of \$47.1 million for the District Attorney is \$0.2 million, or 0.4 percent, higher than the FY 2013-14 budget of \$46.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Continued Decline of Non-General Fund Sources

Of the FY 2013-14 proposed budget, 9.4 percent comes from non-General Fund sources. The District Attorney continues to face a decline in available non-General Fund revenue due to a trend of dwindling outside funding to support public safety and prosecution. In particular, the FY 2013-14 and 2014-15 proposed budget includes reductions in funding from the Reentry grant managed by the Adult Probation Department and the STOP grant managed by Police Department, both of which fund key collaborations around public safety. In addition, the Department is subject to reductions in grant funding that support core prosecutorial efforts in mortgage fraud, insurance fraud, and high-tech fraud.

Victim Services

Since 2009, the District Attorney's Victim Services Division has seen a 15 percent increase in victims seeking assistance. A large part of the increase represents victims of domestic violence, assaults, and robbery. In 2012, the Department launched a pilot program to place Victim Advocates in community based organizations. This pilot provides a critical linkage in assisting victims of crime who historically underreport crime. As a result, the

Department will continue implementing this program in FY 2013-14 and FY 2014-15.

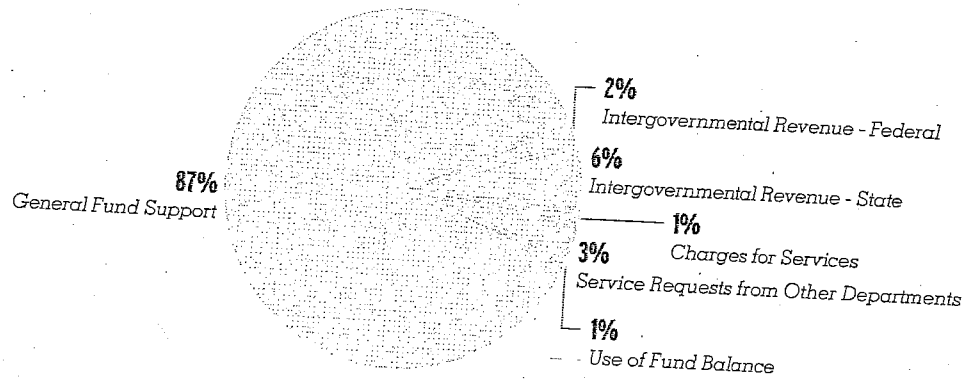
Crime Prevention Programming

Given that 94 percent of homicide victims under the age of 25 in San Francisco are high school dropouts, and 75 percent of the nation's incarcerated individuals were habitual truants, interventions to keep youth in school remain critical in impacting the cycle of crime. In 2011, the District Attorney began supporting a pilot program at Burton High School to help incoming ninth graders with histories of significant truancy and academic failure to make a successful transition to high school. Each year, 20 students identified by Burton High School staff receive on-site individual case management provided by San Francisco's Truancy Assessment and Resource Center. In its first year, students in the Burton truancy pilot program attended an average of 23 percent more school days than in their previous year of school. The Department will continue to support this program in the next two budget years.

Dedicated Domestic Violence Unit

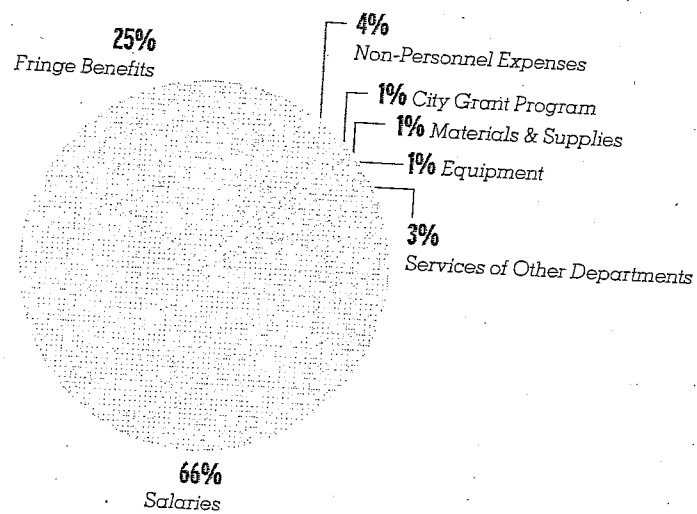
Domestic violence is a notoriously difficult crime to prosecute. By definition, the victim is in a relationship with the offender, which creates complications for prosecutors. Over the last 10 years, San Francisco has prided itself on taking a hard line against domestic violence. From 2010 to 2012, the number of felony and misdemeanor Domestic Violence plea agreements dropped significantly, impacting attorneys' caseloads and sending the number of jury trials to an all-time high. As a result, the District Attorney sought and was granted supplemental funding in FY 2012-13. The FY 2013-14 and FY 2014-15 proposed budget continues to fund the expansion of a dedicated Domestic Violence Unit that enables the office to address all facets of each domestic violence case.

FY 2013-14 DEPARTMENT SOURCES



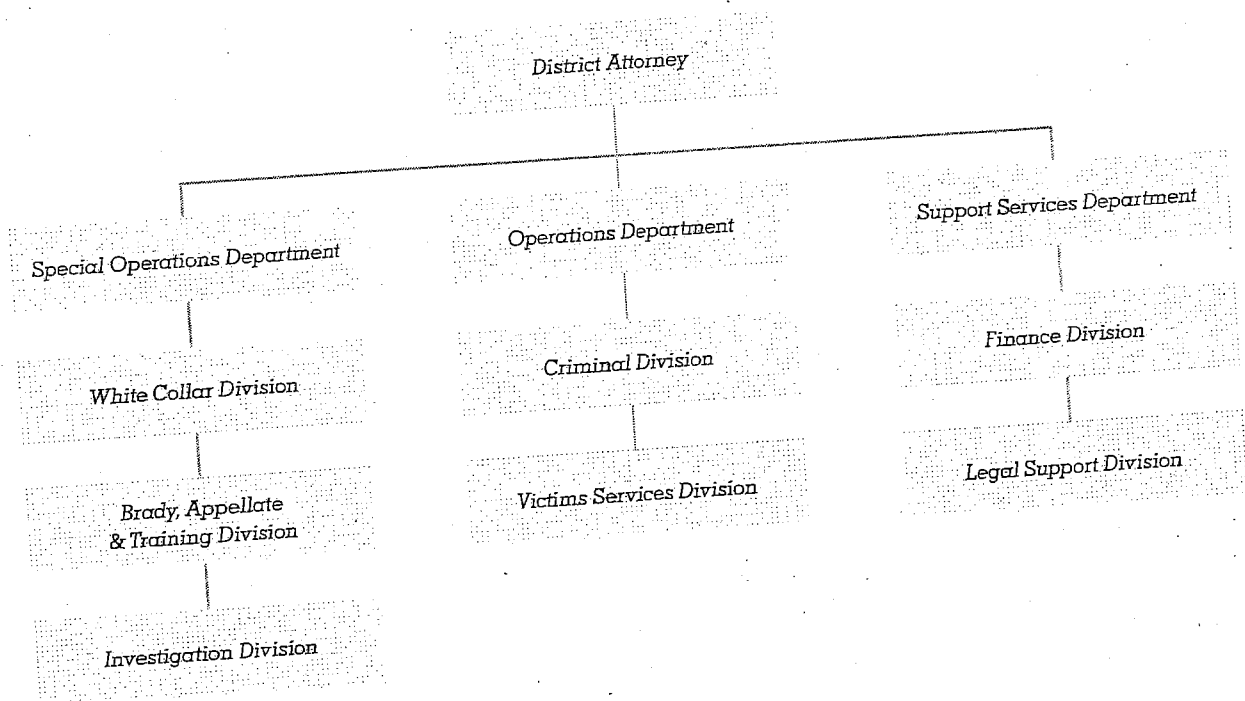
87 percent of the Department's budget comes from the General Fund.

FY 2013-14 DEPARTMENT USES



The Department expends 91 percent of its budget on salaries and fringe benefits costs.

DISTRICT ATTORNEY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|-------------|---------------|---------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 244.77 | 246.22 | 254.77 | 8.55 | 251.54 | (3.23) |
| Net Operating Positions | (6.25) | (1.25) | 0.00 | 1.25 | 0.00 | (3.23) |
| | 238.52 | 244.97 | 254.77 | 9.80 | 251.54 | (3.23) |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Licenses & Fines | 1,032,012 | 0 | 0 | 0 | 0 | 0 |
| Use of Money or Property | 5,569 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Federal | 2,333,115 | 917,771 | 924,754 | 6,983 | 924,754 | 0 |
| Intergovernmental Revenue - State | 3,175,704 | 2,740,526 | 2,865,066 | 124,540 | 2,584,128 | (280,938) |
| Charges for Services | 171,826 | 670,279 | 573,814 | (96,465) | 573,814 | 0 |
| Other Revenues | 14,835 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 1,187,665 | 1,486,852 | 1,248,820 | (238,032) | 992,820 | (256,000) |
| Use of / (Deposit to) Fund Balance | 187,494 | 332,588 | 490,904 | 158,316 | 355,225 | (135,679) |
| General Fund Support | 33,412,483 | 36,509,605 | 40,792,484 | 4,282,879 | 41,663,346 | 870,862 |
| Sources Total | 41,520,703 | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Salaries & Wages | 27,799,426 | 28,888,079 | 30,899,417 | 2,011,338 | 30,826,580 | (72,837) |
| Fringe Benefits | 9,772,233 | 10,307,851 | 11,753,689 | 1,445,838 | 12,528,497 | 774,808 |
| Overhead | 77,051 | 40,928 | 0 | (40,928) | 0 | 0 |
| Professional & Contractual Services | 2,027,599 | 1,618,325 | 1,918,031 | 299,706 | 1,929,417 | 11,386 |
| Aid Assistance / Grants | 584,869 | 247,992 | 252,952 | 4,960 | 252,952 | 0 |
| Materials & Supplies | 316,152 | 185,132 | 294,630 | 109,498 | 210,752 | (83,878) |
| Equipment | 48,537 | 170,371 | 578,173 | 407,802 | 397,451 | (180,722) |
| Services of Other Departments | 890,373 | 1,198,943 | 1,198,950 | 7 | 948,438 | (250,512) |
| Uses - Operating Expenditures Total | 41,516,240 | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|--------------|----------|----------|----------|----------|----------|
| Facilities Maintenance | 4,463 | 0 | 0 | 0 | 0 | 0 |
| Uses - Project Expenditures Total | 4,463 | 0 | 0 | 0 | 0 | 0 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Administration - Criminal & Civil | 1,588,255 | 2,030,382 | 2,072,446 | 42,064 | 1,916,088 | (156,358) |
| Career Criminal Prosecution | 1,075,230 | 1,002,495 | 1,041,013 | 38,518 | 1,074,144 | 33,131 |
| Child Abduction | 978,886 | 914,780 | 998,165 | 83,385 | 1,030,297 | 32,132 |
| Family Violence Program | 1,157,174 | 1,216,414 | 1,595,359 | 378,945 | 1,643,409 | 48,050 |
| Felony Prosecution | 22,660,241 | 24,466,391 | 27,887,076 | 3,420,685 | 28,362,190 | 475,114 |
| Misdemeanor Prosecution | 2,096,296 | 1,915,546 | 1,995,815 | 80,269 | 2,063,431 | 67,616 |
| Support Services | 5,517,417 | 6,172,219 | 6,514,328 | 342,109 | 6,717,826 | 203,498 |
| Work Orders & Grants | 6,447,204 | 4,939,394 | 4,791,640 | (147,754) | 4,286,702 | (504,938) |
| Uses by Program Recap Total | 41,520,703 | 42,657,621 | 46,895,842 | 4,238,221 | 47,094,087 | 198,245 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| FAMILY VIOLENCE PROGRAM | | | | | |
| Assist victims to recover in the aftermath of crime | | | | | |
| Number of victims provided with crisis intervention services | 2,978 | 3,153 | 2,900 | 2,900 | 2,900 |
| FELONY PROSECUTION | | | | | |
| Hold felony offenders accountable for their crimes | | | | | |
| Number of adult felony arrests reviewed | 11,196 | 15,000 | 12,000 | 12,000 | 12,000 |
| Number of adult felony arrests charged or handled by probation revocation | 5,652 | 7,000 | 6,000 | 6,000 | 6,000 |
| Effectively prosecute homicide cases | | | | | |
| Average number of cases handled per attorney in the homicide unit | 7 | 7 | 7 | 7 | 7 |
| Maintain and increase specialized skills of investigators and prosecutors through training programs | | | | | |
| Number of enhanced trainings provided for attorneys and investigators | 188 | 100 | 105 | 100 | 100 |

ECONOMIC & WORKFORCE DEVELOPMENT

The Office of Economic and Workforce Development (OEWD) supports the City's economic vitality through key programs focused on neighborhood commercial corridors, workforce development, joint development projects, industry-focused business recruitment and retention, small business assistance, and international business development. OEWD's goal is to work continually to make San Francisco an even better place to live, work, and do business.

SERVICES

The Office of Economic and Workforce Development provides services through the following divisions:

BUSINESS ATTRACTION AND RETENTION DIVISION works to attract and retain businesses, with an emphasis on key industry clusters.

WORKFORCE DEVELOPMENT DIVISION provides overall strategic coordination for the City's workforce development system and implements job training programs in high-demand industries.

SMALL BUSINESS COMMISSION, OFFICE OF SMALL BUSINESS, AND SMALL BUSINESS ASSISTANCE CENTER provide citywide policy direction on issues affecting small businesses and operate a One-Stop Small Business Assistance Center that supports small businesses.

INVEST IN NEIGHBORHOODS DIVISION facilitates the revitalization of commercial corridors in neighborhoods across the city and creates Community Benefit Districts throughout the city. This division also provides oversight and technical assistance in support of a number of community-based efforts.

JOINT DEVELOPMENT DIVISION manages major public-private real estate development projects in order to maximize public benefits, including the development of affordable housing, economic activity, jobs, and open space.

FILM COMMISSION promotes San Francisco as a destination to filmmakers and spurs additional City revenue and jobs by attracting and facilitating film productions.

INTERNATIONAL TRADE AND COMMERCE DIVISION increases international business opportunities in the city through direct international business attraction efforts, development of international government and non-governmental organization partnerships, and the expansion of infrastructure to facilitate increased international travel to San Francisco.

For more information, call (415) 554-6969 or 311; or visit www.oewd.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 21,286,097 | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |
| Total FTE | 65 | 76 | 86 | 10 | 88 | 2 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$42.3 million for the Office of Economic & Workforce Development is \$4.0 million, or 8.6 percent, lower than the FY 2012-13 budget of \$46.2 million. A significant amount of this decrease is due to the expiration of one-time capital funds to the first phase of construction on the James R. Herman Cruise Terminal.

The FY 2014-15 proposed budget of \$28.1 million for the Office of Economic & Workforce Development is \$14.2 million, or 33.6 percent, lower than the FY 2013-14 budget of \$42.3 million. A significant portion of this decrease is due to the completion of the 34th America's Cup project.

Strengthening Neighborhoods

Invest in Neighborhoods

In FY 2012-13, OEWD launched the Invest in Neighborhoods initiative to improve the deployment of City resources and services in order to better meet the needs of 25 commercial districts around the city. The commercial districts served through the initiative received an initial assessment, a point person at City Hall, the opportunity to apply for small project grants, and access to a range of other services. In its first year, Invest in Neighborhoods also successfully initiated a variety of specific programs and outreach efforts, including dispatching the Jobs Squad in West Portal, Ocean Avenue, and the Mission to engage with residents on disaster response and recovery efforts. As part of the Small Business New Jobs Investment Fund, OEWD implemented an ADA Program, which provides ADA assessments and awards competitive grant funding for remediation; and launched the new Emerging Business Loan Fund, which provides loans between \$50,000-\$1.0 million to qualifying businesses. Additionally, the initiative awarded a contract for the development and management of a city-wide storefront vacancy-tracking online database.

In FY 2013-14, OEWD will build upon the foundation laid in FY 2012-13 by working with other City agencies to deploy customized services in each commercial district; build the capacity of community partners to implement

projects, develop organizational structures, and increase neighborhood vitality and resilience. The Department will continue to leverage the growing Small Business New Jobs Investment Fund, the new vacancy tracking system, and SF Shines Façade and Tenant Improvement Program.

Improve Blighted Areas

In FY 2012-13, OEWD launched the Improve Blighted Areas initiative, which focuses on the Central Market and 6th Street areas. The program includes business attraction and retention activities, arts revitalization, and on-going economic development planning. Through these efforts, OEWD facilitated the lease signings and/or openings of eight new retail businesses and five new arts venues in 2012. The district has demonstrated a 20 percent increase in sales tax revenue from 2010 to 2012, reflecting major gains in the attraction of new employers and small businesses.

In FY 2013-14, OEWD will build upon this success by increasing focus on public safety initiatives, workforce development, community capacity building, and business retention in the Central Market and 6th Street areas.

Attracting and Growing Jobs

Over the next two fiscal years, OEWD will continue the successful sector-based economic development initiatives focused on identified as priorities in the San Francisco Economic Strategy, including tech, biotech, cleantech, manufacturing, and international sectors. The Department will build upon its successful effort to support local manufacturing with a focus on apparel, consumer products and food sectors. Additionally, the Department will continue its "start/stay/grow" effort to support companies as they start, keep them as they expand, and support their continued growth in the city. The Department remains focused on preparing and connecting San Franciscans to jobs in these key sectors.

The Department is also expanding business attraction efforts both domestically and internationally. The City has attracted more than 20 firms to the City with the

ChinaSF initiative, and the Mayor's budget supports expanding this model with new initiatives to cover Asia as a whole, as well as Latin America.

Investing In Workforce Programs

In FY 2013-14 and FY 2014-15, the Department will continue to focus on responding to key industries that drive San Francisco's economy. OEWD bridges the gap between educational and vocational training institutions and industries, and provides San Francisco workers with access to quality employment opportunities. Specific programs include CityBuild, Hospitality Initiative, TechSF, and the Health Care Academy. The Department will also work to provide young adults and mid-career workers with connections to growth areas in the local labor market by leveraging public and private sector apprenticeship and internship opportunities, coupled with targeted skills training. Increased areas of focus include providing more neighborhood-based access points for entry into the city-wide, cross-department workforce system.

The Mayor's budget includes additional resources for the City's First Source Hiring program, improving the infrastructure for job seekers interested in non-construction jobs. The program also includes full General Fund support for core workforce development activities, and maintaining resources for community-based training providers and the broad range of clients they serve. Over the next two years, OEWD's Workforce Division will also develop, test, and rigorously evaluate technology and training innovations focused on improving workforce services for both job seekers and employers.

Supporting Small Businesses

In the next two budget years, the Office of Small Business will provide additional outreach and education to assist small businesses with the transition from the current payroll tax system to the new gross receipts tax system. In addition, the Office of Small Business, in collaboration with the Mayor's Office of Civic Innovation and the Department of Technology, will start on the second

phase in the development of a comprehensive one-stop online business portal. The first phase of the project was completed in FY 2012-13 and has already served approximately 1,000 unique businesses; continued development of this project will make starting and operating a business in San Francisco easier and more efficient.

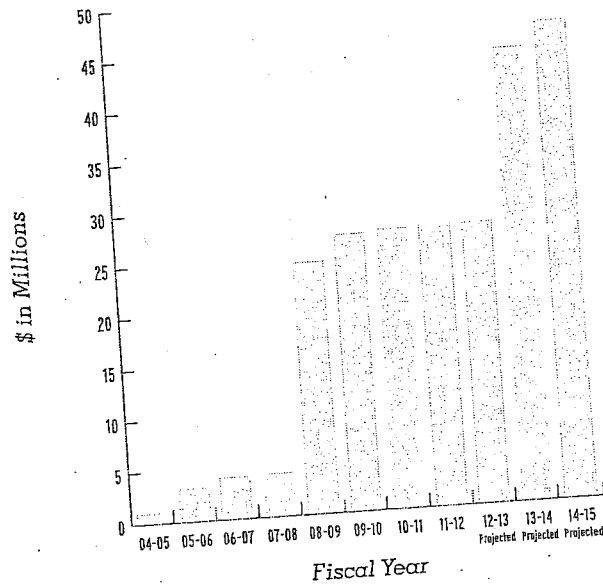
Implementing Local Hire

In its first year of implementation, the City's Local Hiring policy mandated a local hiring requirement of 20 percent by trade. On March 25, 2012, the policy began its second year of implementation with an increase in hiring requirements to 25 percent by trade. The preliminary findings for the period between March 25, 2012 and March 24, 2013 indicate that for the 40 active projects, 32 percent of the total craft hours and 56 percent of the apprentice hours worked were performed by San Francisco residents. On March 25, 2013, the policy entered its third year with increased mandatory hire requirements of 30 percent by trade. OEWD will work closely with City departments and the public to ensure continued success for Local Hire into the future.

Promoting Film

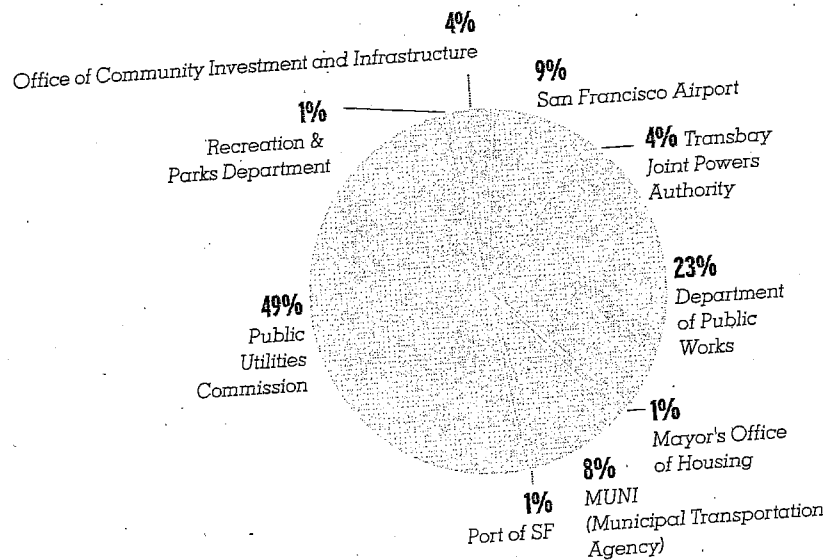
In FY 2013-14, the Department will continue its "Scene in San Francisco" Rebate Program, which attracted two feature films in 2012: Woody Allen's *Blue Jasmine*, and a small independent film by local film maker, Chris Mason Johnson, *Test*. Both productions used mostly local hires for their films. In FY 2013-14 and FY 2014-15, the Film Commission will continue to promote its Vendor Discount Program, which offers discounts from local merchants to visiting productions in an effort to lower the costs of filming in San Francisco. In addition, the Film Commission will continue to nurture the production of local independent films through its Film Space Grant and the continuation of the SF Film Collective, which provides affordable office space to emerging filmmakers and creative professionals with significant ties to San Francisco.

COMMUNITY BENEFIT DISTRICT ASSESSMENT REVENUE



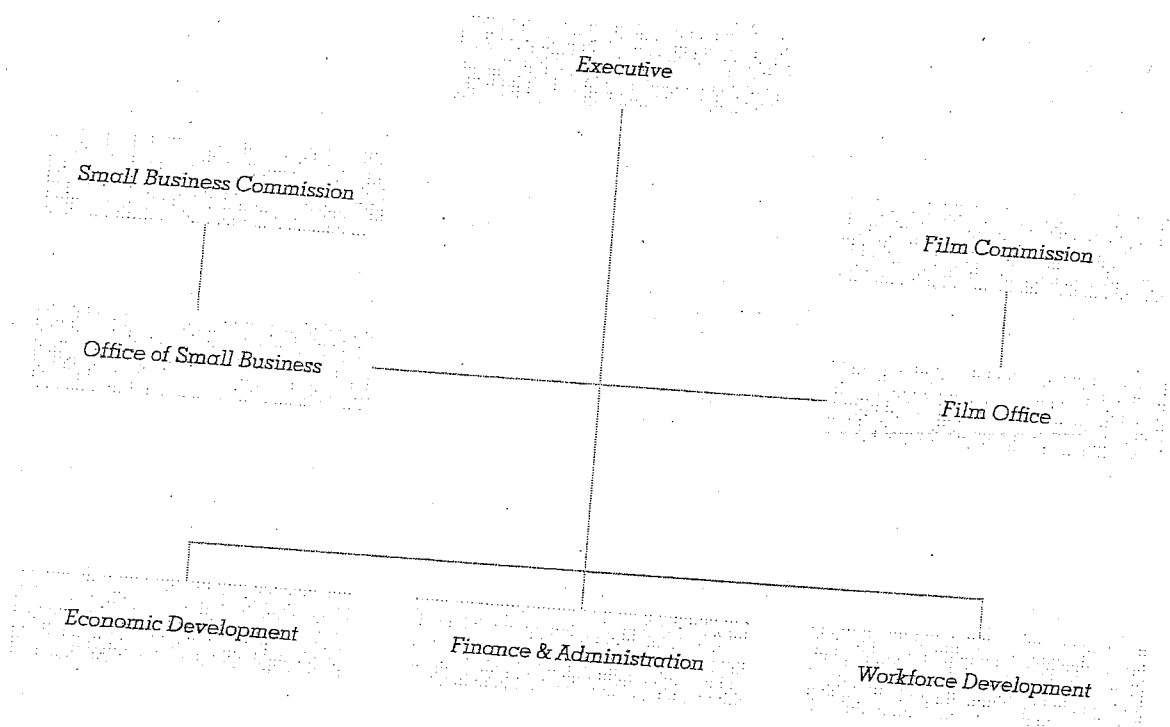
In FY 2013-14, expected growth in Community Benefit District Assessment revenue is driven by the Moscone Expansion District. This assessment will serve as a mechanism to help fund the design, engineering, planning, entitlements, and construction of the proposed expansion of the Moscone Convention Center.

FY 2012-13 CITYBUILD PLACEMENTS BY DEPARTMENT



CityBuild provides workforce training and job placement services to San Francisco residents interested in pursuing a career in the construction industry.

ECONOMIC & WORKFORCE DEVELOPMENT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|--------------|--------------|--------------|-------------|--------------|-------------|
| Total Authorized | 79.26 | 88.04 | 98.28 | 10.24 | 100.10 | 1.82 |
| Non-operating Positions (cap/other) | (14.40) | (11.94) | (12.40) | (0.46) | (12.40) | 0.00 |
| Net Operating Positions | 64.86 | 76.10 | 85.88 | 9.78 | 87.70 | 1.82 |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|---------------------|
| Local Taxes | 0 | 0 | 56,000 | 56,000 | 56,000 | 0 |
| Use of Money or Property | 0 | 0 | 8,728 | 8,728 | 8,728 | 0 |
| Intergovernmental Revenue - Federal | 761,912 | 10,135,444 | 6,123,475 | (4,011,969) | 6,123,722 | 247 |
| Charges for Services | 1,142,713 | 922,875 | 1,126,250 | 203,375 | 1,126,250 | 0 |
| Other Revenues | 8,516,277 | 11,372,642 | 11,752,978 | 380,336 | 1,843,404 | (9,909,574) |
| Transfers In | 651,546 | 700,000 | 701,272 | 1,272 | 1,272 | (700,000) |
| Expenditure Recovery | 3,520,108 | 4,093,943 | 4,329,786 | 235,843 | 4,330,120 | 334 |
| Transfer Adjustments-Sources | 0 | 0 | (1,272) | (1,272) | (1,272) | 0 |
| Use of / (Deposit to) Fund Balance | (203) | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 6,693,744 | 19,022,000 | 18,193,211 | (828,789) | 14,602,361 | (3,590,850) |
| Sources Total | 21,286,097 | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|----------------|-------------------|---------------------|
| Salaries & Wages | 4,464,735 | 7,166,036 | 8,376,722 | 1,210,686 | 8,654,014 | 277,292 |
| Fringe Benefits | 1,776,603 | 3,180,657 | 3,742,983 | 562,326 | 4,111,133 | 368,150 |
| Professional & Contractual Services | 6,561,255 | 10,721,583 | 11,578,078 | 856,495 | 1,624,358 | (9,953,720) |
| Aid Assistance / Grants | 6,018,373 | 17,236,320 | 15,952,792 | (1,283,528) | 12,657,706 | (3,295,086) |
| Materials & Supplies | 83,293 | 150,487 | 154,987 | 4,500 | 154,987 | 0 |
| Services of Other Departments | 2,348,490 | 663,821 | 1,650,507 | 986,686 | 878,387 | (772,120) |
| Transfers Out | 33,348 | 2,228,000 | 835,631 | (1,392,369) | 11,272 | (824,359) |
| Transfer Adjustments-Uses | 0 | 0 | (1,272) | (1,272) | (1,272) | 0 |
| Uses - Operating Expenditures Total | 21,286,097 | 41,346,904 | 42,290,428 | 943,524 | 28,090,585 | (14,199,843) |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------|------------------|----------|--------------------|----------|----------|
| Capital Projects | 0 | 4,900,000 | 0 | (4,900,000) | 0 | 0 |
| Uses - Project Expenditures Total | 0 | 4,900,000 | 0 | (4,900,000) | 0 | 0 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|--------------------|-------------------|---------------------|
| Children's Baseline | 347,889 | 314,065 | 314,065 | 0 | 314,065 | 0 |
| Economic Development | 11,674,581 | 24,504,084 | 23,611,791 | (892,293) | 9,997,767 | (13,614,024) |
| Film Services | 1,203,984 | 1,291,625 | 1,325,000 | 33,375 | 625,000 | (700,000) |
| Office Of Small Business Affairs | 676,332 | 787,895 | 866,509 | 78,614 | 891,866 | 25,357 |
| Workforce Training | 7,383,311 | 19,349,235 | 16,173,063 | (3,176,172) | 16,261,887 | 88,824 |
| Uses by Program Recap Total | 21,286,097 | 46,246,904 | 42,290,428 | (3,956,476) | 28,090,585 | (14,199,843) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ECONOMIC DEVELOPMENT | | | | | |
| To improve the business climate in San Francisco in order to attract and retain businesses, with specific focus on targeted industries and including small business | | | | | |
| Number of businesses taking advantage of incentive programs including local payroll tax exemptions and state enterprise zone benefits | 1,531 | 1,300 | 1,375 | 1,400 | 1,500 |
| Number of state and local enterprise zone vouchers issued | 9,310 | 12,200 | 11,000 | 11,000 | 11,000 |
| To strengthen the economic vitality of neighborhoods and commercial corridors | | | | | |
| Annual Community Benefit District (CBD) revenue | \$27,652,272 | \$31,473,241 | \$27,519,628 | \$44,221,800 | \$46,657,129 |
| To grow and support quality workforce opportunities for all San Francisco residents | | | | | |
| Placement rate of individuals in jobs | 68% | 60% | 68% | 70% | 70% |
| To foster international trade | | | | | |
| Number of international trade delegations hosted or co-hosted | 160 | 120 | 145 | 150 | 160 |
| Develop, assist, and promote film activities | | | | | |
| Number of permits issued | 443 | 450 | 530 | 580 | 600 |
| Revenues collected from film permits | \$165,000 | \$162,500 | \$180,000 | \$190,000 | \$205,000 |
| OFFICE OF SMALL BUSINESS AFFAIRS | | | | | |
| Foster, promote and retain small businesses in San Francisco | | | | | |
| Number of small businesses assisted | 2,807 | 2,600 | 3,032 | 3,184 | 3,250 |

ELECTIONS

The Department of Elections (REG) works to conduct accurate and efficient elections under the rules and regulations established by federal, state, and local laws; facilitate an open process that ensures public confidence in the election system; consistently improve public outreach and education to all eligible voters in San Francisco; and continue to improve services provided by streamlining processes and looking ahead to the future needs of the voters of San Francisco.

SERVICES

The Department of Elections provides services through the following divisions:

BALLOT DISTRIBUTION DIVISION manages the design, translation, production, and distribution of multi-card trilingual ballots for each election, including vote-by-mail ballots for over 200,000 permanent vote-by-mail voters.

CAMPAIGN SERVICES DIVISION provides information about, and facilitates the filing of, candidate nomination papers, ballot measures, and the proponent and opponent arguments that appear in the Voter Information Pamphlet.

LOGIC & ACCURACY DIVISION tests optical-scan voting machines and touchscreen voting machines to confirm the accuracy of software and hardware formulated for a particular election.

INFORMATION TECHNOLOGY DIVISION produces data reports and is responsible for the Department's website and network infrastructure.

OUTREACH DIVISION provides community and voter outreach and education programs in English, Spanish, Chinese, and Russian, as required by federal, state, and local laws.

POLL WORKER DIVISION assesses, hires, and trains inspectors, clerks, high school students, and translators to staff every polling place in San Francisco.

PRECINCT SERVICES DIVISION secures and equips the use of all voting sites – in public buildings, businesses, and private homes – throughout San Francisco following the guidelines set forth by the Americans with Disabilities Act (ADA), the Help America Vote Act (HAVA), and the Secretary of State's Office (SOS).

PUBLICATIONS DIVISION produces San Francisco's sample and official ballots and Voter Information Pamphlets. Materials must be printed in English, Chinese, and Spanish and appear in a neutral yet appealing format.

VOTER SERVICES DIVISION administers the voter roll, voter registration, vote-by-mail voting, and petition signature verification, as well as answers the public's general questions about voting.

WAREHOUSE DIVISION manages the Pier 48 Warehouse and ancillary storage facilities, ensures proper handling and distribution of voting equipment, and is responsible for the management of the Processing Center, which serves as a ballot collection site on election night.

For more information, call (415) 554-4375 or 311; or visit www.sfelections.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| Total FTE | 55 | 42 | 53 | 11 | 47 | (6) |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$16.8 million for the Department of Elections is \$4.4 million, or 35.7 percent, higher than the FY 2012-13 budget of \$12.4 million. A significant amount of this increase is due to the two scheduled elections in FY 2013-14 (the November 5, 2013 Municipal Election and the June 3, 2014 Statewide Primary Election) compared to the one election that took place in FY 2012-13. For the November 5 election, the Department will consolidate polling places to achieve savings in poll worker stipends and polling place fees, reduce costs for Parking and Traffic to retrieve ballots, reduce Sheriff's security costs, and reduce nonpersonnel expenses such as vehicle rentals and supplies. In accordance with California Elections Code Section 12241, the consolidation of polling places is only allowed for municipal elections, thus the Department will return to a full allotment of voting precincts for the June 3 election.

The FY 2014-15 proposed budget of \$16.0 million for the Department of Elections is \$0.9 million, or 5.1 percent, lower than the FY 2013-14 budget of \$16.8 million. A significant amount of this decrease is due to there being only one scheduled election in FY 2014-15 compared to two elections in FY 2013-14. The one scheduled election in FY 2014-15 is the November 2014 Consolidated General Election. Because the November 2014 General Election will likely result in higher voter turnout, and it is anticipated that more candidates and propositions will be on the ballot, the FY 2014-15 budget includes a relatively higher level of temporary salaries, overtime, professional services, printing, postage, and work order expenses than an average municipal election or primary election would require.

Data Driven Election Administration

The Department's costs vary significantly based on the time of year and the number of elections that the County is required to conduct each fiscal year. The Department collects historical statistics for each election, including voter turnout, number of vote-by-mail ballots mailed and returned, types of calls received from the public during election cycle, and the number of voters who voted at the polls and during the early voting period. By analyzing this data, the Department can better prepare for high peaks of

activity and more effectively allocate staffing resources. Furthermore, the data indicating the voter turnout at each voting site enables the Department to meet voter demand by increasing or decreasing the number of assigned poll workers and quantities of Election Day supplies and materials, as well as ensure that the funds are spent judiciously.

After each election cycle, the Department administers a survey to poll workers, the volunteers who administer voting at the polls. The survey asks these volunteers for input regarding their Election Day experience, their training, and about any suggestions they might have for future poll worker training. Consistent data gathering allows the Department to measure successes of its training program and identify areas that require additional focus.

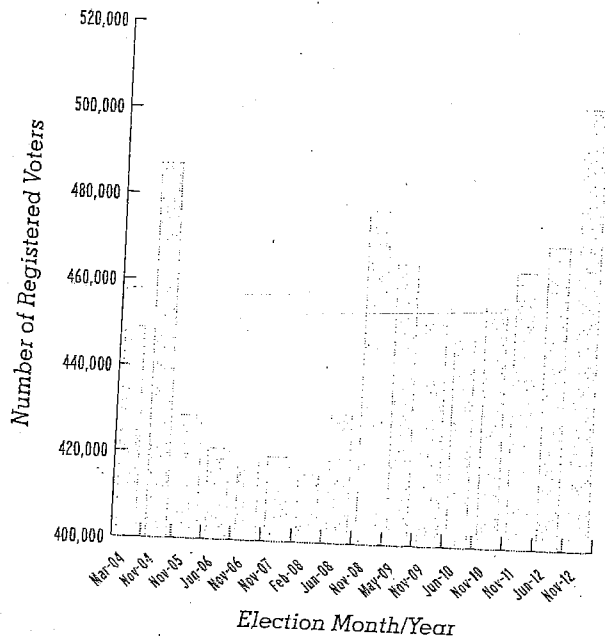
Increasing Participation in the Electoral Process

The Department maintains a database of the more than 500 community-based organizations it partners with to schedule outreach events and presentations. Data kept on all events includes communities served, languages spoken, number of people in attendance, materials distributed, and voter registrations collected. This data is used for evaluating outreach success at meetings, tracking performance measures for each election, and planning future elections.

To provide proper bilingual assistance on Election Day, the Department assigns Chinese and Spanish-speaking poll workers to many voting locations. To identify sites in which voters may need language assistance, and to determine the number of bilingual poll workers to assign to those sites, the Department collects and uses a variety of data, such as voter requests for election materials in Chinese or Spanish, voter countries of origin, and voter surnames.

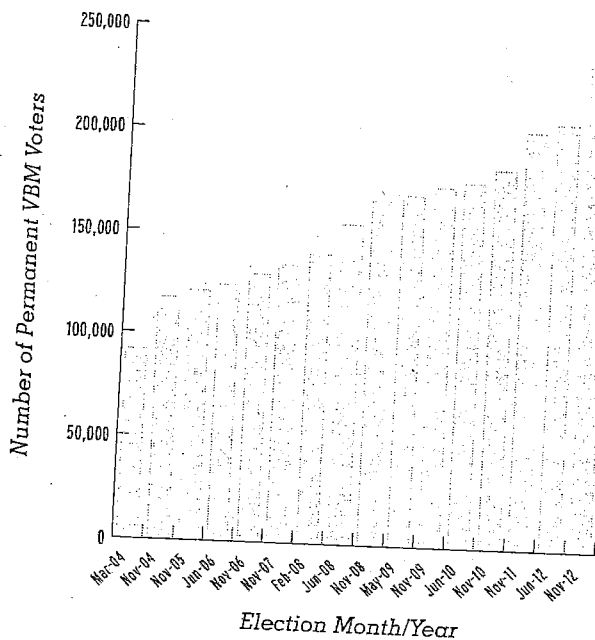
The Department's website is an invaluable tool to inform voters about registration, election procedures, polling place locations, and to encourage informed participation. To evaluate the effectiveness of the site, the Department uses monitoring tools to identify and collect data on usage patterns, including how long users spend on each page, how they navigate the site, and what type of information they seek.

NUMBER OF REGISTERED VOTERS



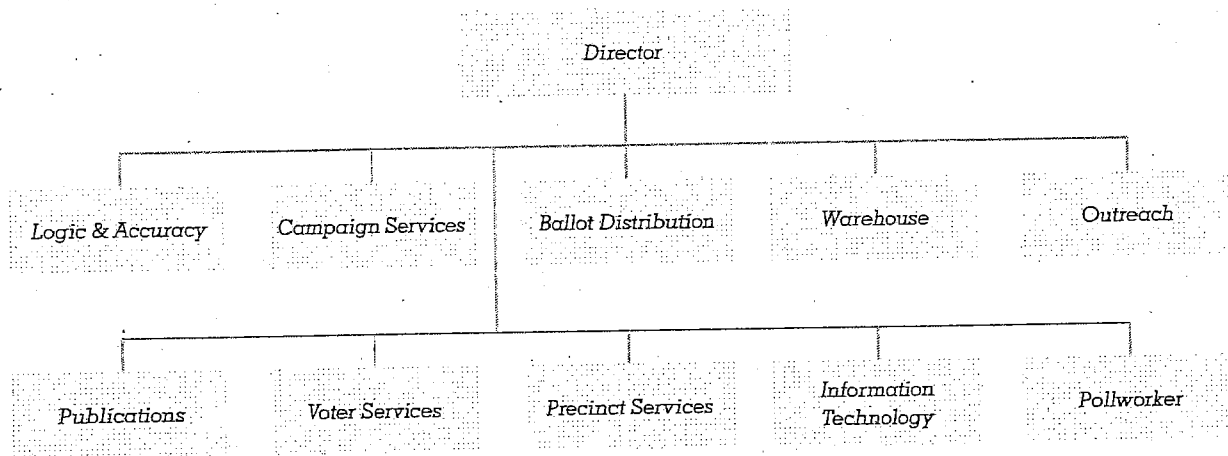
The number of registered voters in San Francisco peaked with the Presidential election in the Fall of 2012.

ACTUAL NUMBER OF PERMANENT VOTE-BY-MAIL VOTERS (VBM)



The number of San Francisco registered voters who have requested to be permanent Vote-By-Mail (VBM) voters is steadily increasing.

ELECTIONS



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Total Authorized | 55.40 | 42.25 | 53.44 | 11.19 | 47.43 | (6.01) |
| Non-operating Positions (cap/other) | (0.77) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Net Operating Positions | 54.63 | 42.25 | 53.44 | 11.19 | 47.43 | (6.01) |

SOURCES

| | | | | | | |
|----------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Charges for Services | 198,740 | 82,564 | 188,393 | 105,829 | 98,203 | (90,190) |
| Expenditure Recovery | 166,021 | 809,792 | 145,000 | (664,792) | 687,279 | 542,279 |
| General Fund Support | 14,193,949 | 11,524,492 | 16,514,564 | 4,990,072 | 15,195,713 | (1,318,851) |
| Sources Total | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Salaries & Wages | 4,537,084 | 3,821,573 | 4,865,194 | 1,043,621 | 4,131,321 | (733,873) |
| Fringe Benefits | 1,460,033 | 1,475,629 | 1,640,209 | 164,580 | 1,793,033 | 152,824 |
| Professional & Contractual Services | 7,309,928 | 5,814,337 | 8,967,307 | 3,152,970 | 6,780,470 | (2,186,837) |
| Materials & Supplies | 200,949 | 380,797 | 235,433 | (145,364) | 267,146 | 31,713 |
| Equipment | 27,684 | 29,838 | 94,044 | 64,206 | 99,500 | 5,456 |
| Services of Other Departments | 1,023,032 | 894,674 | 1,045,770 | 151,096 | 909,725 | (136,045) |
| Uses - Operating Expenditures Total | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 13,981,195 | (2,866,762) |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------|----------|----------|----------|------------------|------------------|
| Capital Projects | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 |
| Uses - Project Expenditures Total | 0 | 0 | 0 | 0 | 2,000,000 | 2,000,000 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Elections | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |
| Uses by Program Recap Total | 14,558,710 | 12,416,848 | 16,847,957 | 4,431,109 | 15,981,195 | (866,762) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| ELECTIONS | | | | | |
| San Francisco voter registration and turnout | | | | | |
| Number of registered voters | 467,524 | 473,244 | 502,841 | 473,718 | 491,011 |
| Voter turnout | 171,174 | 360,000 | 364,875 | 189,500 | 320,000 |
| Vote-by-mail turnout | 104,150 | 172,000 | 193,196 | 127,500 | 176,000 |
| Turnout as a percentage of registration | 37% | 76% | 73% | 40% | 65% |
| Vote-by-mail turnout as a percentage of total turnout | 61% | 48% | 53% | 68% | 55% |
| Providing a voter education and outreach program in accordance with the Voting Rights Act, the Help America Vote Act, and the Equal Access to Services Ordinance | | | | | |
| Number of outreach events | 435 | 350 | 191 | 241 | 170 |
| Number of educational presentations | 360 | 350 | 178 | 224 | 160 |
| Number of educational presentation program attendees | 19,416 | 16,032 | 28,000 | 35,000 | 25,200 |
| Providing bilingual poll workers at San Francisco's polling places | | | | | |
| Number of bilingual poll workers recruited | 1,882 | 2,200 | 1,175 | 1,300 | 670 |
| Maintaining a program to analyze and improve the customer service that the Department provides. | | | | | |
| Average rating for the level of customer service provided (scale of 1-5) | 4.9 | 5.0 | 4.6 | 5.0 | 5.0 |

EMERGENCY MANAGEMENT

The Department of Emergency Management (DEM) leads the City in planning, preparedness, communication, response, and recovery for daily emergencies, large-scale citywide events, and major disasters. DEM is the vital link in emergency communication between the public and first responders, and provides key coordination and leadership to City departments, stakeholders, residents, and visitors.

SERVICES

The Department of Emergency Management provides services through the following divisions:

DIVISION OF EMERGENCY COMMUNICATIONS (DEC) personnel, commonly referred to as Public Safety Communications Dispatchers, are cross-trained to process police, medical, and fire emergency calls. In addition, dispatchers are responsible for monitoring and coordinating two-way radio communication with public safety responders and maintaining the status of field personnel through a computer-aided dispatch system.

DIVISION OF EMERGENCY SERVICES (DES) personnel coordinate the multi-disciplinary citywide planning, preparation, and response for emergencies that go beyond or are outside the resources of traditional response departments. In addition, staff coordinate training,

exercises, education, and outreach for city residents, the private sector, City agencies, and others associated with emergency management and disaster planning. DES serves as the City's primary link to state and federal emergency management and Homeland Security partners. DES also houses the Emergency Medical Services Agency (EMSA), which regulates and coordinates all components of the City's pre-hospital care system.

ADMINISTRATION AND SUPPORT provides the Department with payroll and personnel services, budget and accounting functions, IT systems planning and management, facility management, and other administrative functions.

For more information, call (415) 558-3800 or 311; or visit www.sfdem.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 92,549,075 | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |
| Total FTE | 214 | 244 | 245 | 1 | 249 | 4 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$69.7 million for the Department of Emergency Management is \$22.0 million, or 46.1 percent, higher than the FY 2012-13 budget of \$47.7 million. A significant amount of this increase is due to the inclusion of \$22.9 million in pass-through grant revenues from the Department of Homeland Security (DHS). In prior years, this revenue has been accepted into the budget mid-year through the City's Accept and Expend process and therefore was not included in the annual budget figure. The performance period of DHS grants has been shortened from 36 months to 24 months, which allows DEM to draw down funds sooner, thereby maximizing the availability of grant funds. DEM serves as the fiscal agent for these funds, 77.1 percent of which are sub-granted to other local jurisdictions. In addition, \$1.2 million of this budgetary increase is due to the funding of a class of 10 dispatchers in FY 2013-14, to address overtime and attrition at the City's 9-1-1 call center.

The FY 2014-15 proposed budget of \$69.7 million for the Department of Emergency Management is roughly the same as the FY 2013-14 proposed budget.

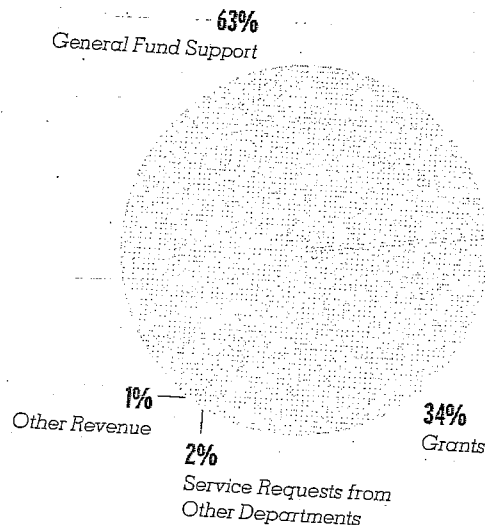
Public Safety Technology Projects

In alignment with the City's Information & Communication Technology (ICT) Plan, DEM is spearheading a number of large technology projects. To

strengthen security and disaster preparedness, DEM has requested funding through the Committee on Information Technology (COIT) to replace the City's legacy 800MHz Radio System, which is estimated to cost \$69.0 million. In FY 2013-14 and FY 2014-15, \$1.8 million has been allocated for planning phase of the Public Safety Radio Replacement project, which includes the hiring of dedicated project staff and the selection of a consultant to provide a needs-analysis and detailed project budget planning.

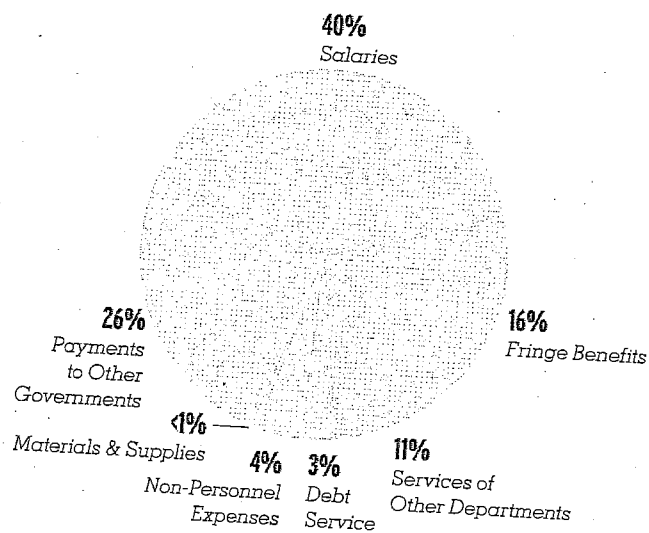
Another of DEM's critical technology projects is the Bay Area Wireless Enhanced Broadband (BayWEB) project, which will build a wireless broadband data network throughout the seven-county Bay Area, dedicated for the region's public safety agencies. This project is one of the first phases of a nationwide network buildout of the FirstNet system. The BayWEB network incorporates cutting-edge 4G LTE technology that allows police, firefighters, and other first responders in the field to share texts, download photos of suspects or lost children, view video of incident scenes, and use new mobile apps to work smarter. As a dedicated network just for public safety, BayWEB will work if commercial cellular traffic fails during a major incident. In FY 2013-14 and FY 2014-15, a total of \$0.5 million is budgeted for network implementation, which accounts for City staff time, establishing lease agreements, and utility expenses.

FY 2013-14 DEPARTMENT SOURCES



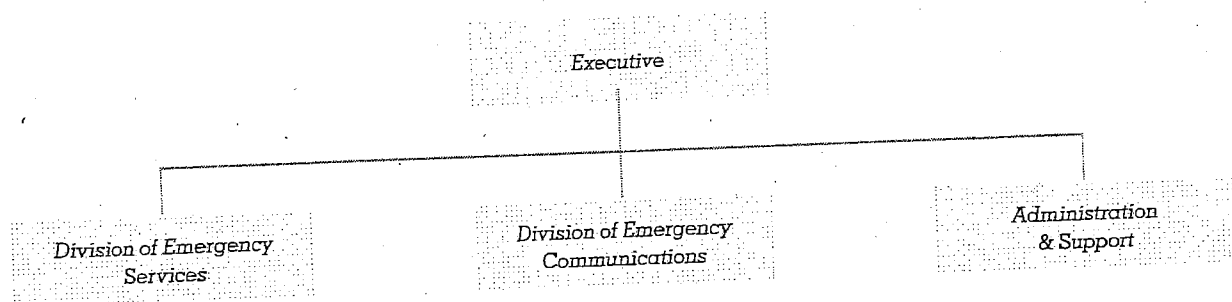
Following the passage of Proposition O in 2008, the Emergency Response Fee was replaced by the Access Line Tax (ALT). The ALT is treated as a general tax, so the Department is now mostly supported by the General Fund.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Over a quarter of the Department's proposed budget consists of payments to other governments through grant pass-throughs.

EMERGENCY MANAGEMENT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|-------------|---------------|-------------|
| Total Authorized | 233.56 | 243.70 | 246.09 | 2.39 | 249.97 | 3.88 |
| Non-operating Positions (cap/other) | (20.00) | 0.00 | (1.54) | (1.54) | (1.00) | 0.54 |
| Net Operating Positions | 213.56 | 243.70 | 244.55 | 0.85 | 248.97 | 4.42 |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| Use of Money or Property | 3,842 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Federal | 48,809,482 | 4,618,326 | 22,901,903 | 18,283,577 | 22,917,367 | 15,464 |
| Intergovernmental Revenue - State | 10,000 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 438,522 | 484,277 | 485,460 | 1,183 | 513,720 | 28,260 |
| Other Revenues | (440) | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 1,824,422 | 521,757 | 1,634,373 | 1,112,616 | 1,678,512 | 44,139 |
| Use of / (Deposit to) Fund Balance | 769,980 | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 40,693,267 | 42,050,560 | 44,636,084 | 2,585,524 | 44,626,681 | (9,403) |
| Sources Total | 92,549,075 | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|
| Salaries & Wages | 26,207,688 | 25,840,852 | 26,743,222 | 902,370 | 27,572,423 | 829,201 |
| Fringe Benefits | 9,753,846 | 9,380,969 | 10,265,281 | 884,312 | 11,342,594 | 1,077,313 |
| Overhead | 601 | 6,322 | 5,481 | (841) | 5,481 | 0 |
| Professional & Contractual Services | 44,133,579 | 3,349,764 | 22,305,793 | 18,956,029 | 20,769,125 | (1,536,668) |
| Materials & Supplies | 1,067,769 | 127,994 | 286,076 | 158,082 | 268,352 | (17,724) |
| Equipment | 2,482,909 | 88,889 | 5,924 | (82,965) | 10,885 | 4,961 |
| Debt Service | 0 | 2,213,627 | 2,178,840 | (34,787) | 2,181,840 | 3,000 |
| Services of Other Departments | 8,118,761 | 6,406,503 | 7,266,353 | 859,850 | 7,367,580 | 101,227 |
| Transfers Out | 365,396 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 92,130,549 | 47,414,920 | 69,056,970 | 21,642,050 | 69,518,280 | 461,310 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|------------------|
| Capital Renewal | 0 | 0 | 379,000 | 379,000 | 218,000 | (161,000) |
| Capital Projects | 418,526 | 260,000 | 221,850 | (38,150) | 0 | (221,850) |
| Uses - Project Expenditures Total | 418,526 | 260,000 | 600,850 | 340,850 | 218,000 | (382,850) |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---------------|
| 911 Project | 365,396 | 0 | 0 | 0 | 0 | 0 |
| Emergency Communications | 39,620,334 | 40,316,575 | 43,231,194 | 2,914,619 | 43,189,893 | (41,301) |
| Emergency Management - Emsa | (127) | 0 | 0 | 0 | 0 | 0 |
| Emergency Services | 51,758,296 | 6,471,790 | 26,285,716 | 19,813,926 | 26,407,242 | 121,526 |
| False Alarm Prevention | 721,716 | 754,297 | 0 | (754,297) | 0 | 0 |
| Outdoor Public Warning System | 83,460 | 132,258 | 140,910 | 8,652 | 139,145 | (1,765) |
| Uses by Program Recap Total | 92,549,075 | 47,674,920 | 69,657,820 | 21,982,900 | 69,736,280 | 78,460 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| DEM EMERGENCY COMMUNICATIONS | | | | | |
| Staff emergency communication center with fully-trained personnel | | | | | |
| Number of new dispatchers successfully completing the training program | 8 | 10 | 8 | 10 | 10 |
| Respond quickly to incoming calls | | | | | |
| Percentage of emergency calls answered within ten seconds | 88% | 90% | 90% | 90% | 90% |
| Calls handled per dispatcher FTE/hour | 13 | 14 | 14 | 14 | 14 |
| DEM EMERGENCY SERVICES | | | | | |
| Exercise emergency response capabilities | | | | | |
| Overall satisfaction with DES led exercises. | 4 | 4 | 4 | 4 | 4 |
| Coordinate interagency planning | | | | | |
| Number of disaster council meetings | 3 | 4 | 4 | 4 | 4 |
| Overall satisfaction with trainings provided by DES staff. | 4 | 4 | 4 | 4 | 4 |
| Promote community preparedness for emergencies | | | | | |
| Number of preparedness presentations made | 35 | 20 | 25 | 25 | 25 |

ENVIRONMENT

The Department of the Environment (ENV) creates visionary policies and innovative programs that promote social equity, protect human health, and lead the way toward a sustainable future. Environment puts this mission into action by mobilizing communities and providing the resources needed to safeguard our homes, our city, and ultimately our planet.

SERVICES

The Department of the Environment provides services through the following program areas:

CLEAN TRANSPORTATION promotes alternatives to driving for residents, businesses, and City agencies; promotes clean alternative fuel technology; and monitors the alternative fuel composition of the City fleet.

CLIMATE tracks greenhouse gas emissions for San Francisco's citywide and municipal operations, and designs and coordinates policies to reduce the City's carbon footprint in line with approved goals.

ENERGY provides energy efficiency audits at commercial establishments; offers retrofits pending available State funding; provides free energy-efficient appliances to commercial and residential clients; and promotes both residential and commercial solar energy installations.

Green Building focuses on promoting resource conservation in the construction, demolition, and maintenance of municipal building projects, and enhances the environmental performance of residential and commercial buildings in San Francisco.

Green Business helps San Francisco businesses adopt environmental practices that are sustainable as well

as profitable and recognizes these businesses for their efforts with the San Francisco Green Business seal.

ENVIRONMENTAL JUSTICE addresses air quality, energy infrastructure, and health concerns in communities that bear a disproportionate environmental burden, helping to build healthier, more sustainable neighborhoods.

OUTREACH provides outreach to San Francisco residents and schools. The school outreach program provides curriculum to over 225 San Francisco public and private schools, and teaches K-12 students how to protect nature through topics such as zero waste, urban gardening, and water pollution prevention.

TOXICS REDUCTION promotes proper use and disposal of toxic products, and educates municipal, commercial, and residential clients on non-toxic alternatives.

ZERO WASTE promotes recycling, materials reuse, and waste reduction for municipal, commercial, and residential clients, bringing the city ever closer to the goal of zero waste by 2020.

For more information, call (415) 355-3700 or 311; or visit www.sfenvironment.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 25,565,370 | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |
| Total FTE | 59 | 59 | 59 | 0 | 59 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$17.4 million for the Department of the Environment is \$0.9 million, or 4.9 percent, lower than the FY 2012-13 budget of \$18.3 million. A significant amount of this decrease is due to changes in grant funding.

The FY 2014-15 proposed budget of \$17.6 million for the Department of the Environment is \$0.2 million, or 1.1 percent, higher than the FY 2013-14 budget of 17.4 million. A significant amount of this increase is due to increased salary and fringe benefits costs.

The Department's budget fluctuates depending on the timing and size of external grants. The Department received significant federal funding in prior years, both through an earmark and through American Recovery and Reinvestment Act (ARRA) funding that will end in December 2013.

Green Jobs and Waste Division

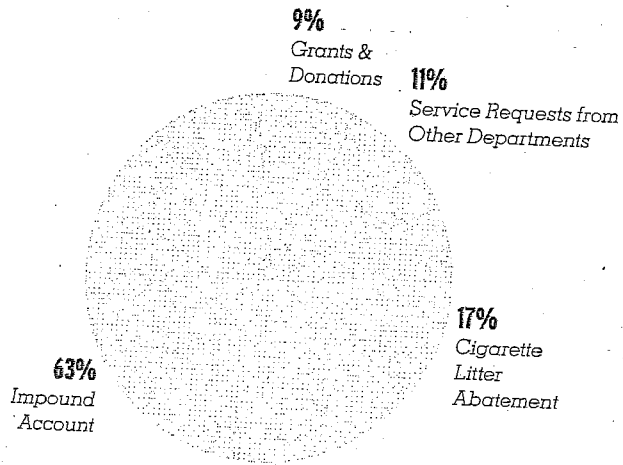
With a citywide goal of zero waste by 2020, the

Department will continue to promote recycling, composting, and other waste diversion practices in FY 2013-14 and FY 2014-15. The Department is pleased to continue the Environment Now education and outreach program, which hires local San Francisco residents for extensive green jobs training. The program provides leadership development and on-the-job training to workers from the City's most underserved neighborhoods.

Initiating Biodiversity Program

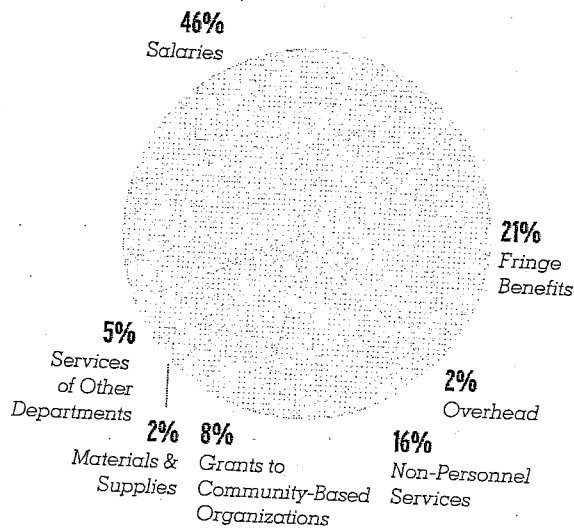
San Francisco's iconic park lands and open natural areas harbor remarkably diverse ecological communities of native habitats, plants, and animals, including 10 federally-listed endangered species, 20 globally rare plants, and hundreds of species of resident and migratory birds. The Department is initiating a Biodiversity Program to advance planning and policymaking for the protection, conservation, and restoration of the City's natural lands and biodiversity.

FY 2013-14 DEPARTMENT SOURCES



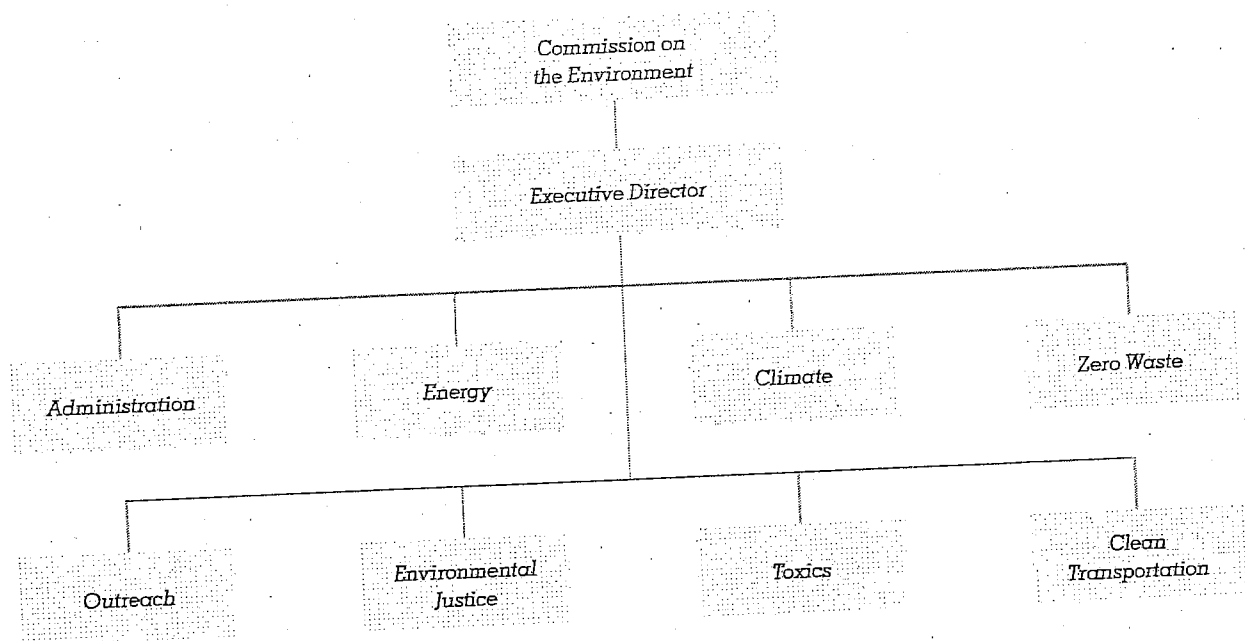
The majority of the Department's budget is funded by the City's Solid Waste Impound Account, which is collected through a 3 percent set-aside from garbage rate fees.

FY 2013-14 USES BY EXPENDITURE TYPE



8 percent of the Department's expenditures are allocated for grants to community-based organizations.

ENVIRONMENT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|--------------|--------------|--------------|---------------|--------------|---------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 88.74 | 87.08 | 87.58 | 0.50 | 87.14 | (0.44) |
| | (30.19) | (27.65) | (28.49) | (0.84) | (28.49) | 0.00 |
| Net Operating Positions | 58.55 | 59.43 | 59.09 | (0.34) | 58.65 | (0.44) |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Intergovernmental Revenue - Federal | 2,763,960 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - State | 6,218,649 | 553,055 | 536,135 | (16,920) | 540,921 | 4,786 |
| Intergovernmental Revenue - Other | 701,153 | 418,611 | 672,904 | 254,293 | 672,904 | 0 |
| Charges for Services | 11,325,698 | 10,883,868 | 11,641,478 | 757,610 | 11,951,133 | 309,655 |
| Other Revenues | 373,607 | 4,132,282 | 1,596,443 | (2,535,839) | 1,695,864 | 99,421 |
| Transfers In | 0 | 2,891,272 | 2,890,157 | (1,115) | 2,890,157 | 0 |
| Expenditure Recovery | 4,228,395 | 2,309,824 | 2,939,141 | 629,317 | 2,719,141 | (220,000) |
| Transfer Adjustments-Sources | 0 | (2,891,272) | (2,890,157) | 1,115 | (2,890,157) | 0 |
| Use of / (Deposit to) Fund Balance | (424,300) | 0 | 16,797 | 16,797 | 16,797 | 0 |
| General Fund Support | 378,208 | 0 | 0 | 0 | 0 | 0 |
| Sources Total | 25,565,370 | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Salaries & Wages | 6,151,435 | 4,710,128 | 4,910,806 | 200,678 | 4,941,132 | 30,326 |
| Fringe Benefits | 2,980,280 | 2,567,782 | 2,710,818 | 143,036 | 2,922,762 | 211,944 |
| Overhead | 1,043,047 | 614,848 | 541,648 | (73,200) | 528,676 | (12,972) |
| Professional & Contractual Services | 8,687,944 | 5,751,727 | 3,714,617 | (2,037,110) | 3,714,617 | 0 |
| Aid Assistance / Grants | 1,756,475 | 950,000 | 1,133,000 | 183,000 | 1,132,066 | (934) |
| Materials & Supplies | 265,617 | 227,056 | 318,349 | 91,293 | 318,349 | 0 |
| Equipment | 7,683 | 0 | 0 | 0 | 0 | 0 |
| Services of Other Departments | 3,655,287 | 3,476,099 | 3,278,686 | (197,413) | 3,274,179 | (4,507) |
| Transfers Out | 1,017,602 | 2,891,272 | 2,890,157 | (1,115) | 2,890,157 | 0 |
| Budgetary Reserves | 0 | 0 | 794,974 | 794,974 | 764,979 | (29,995) |
| Transfer Adjustments-Uses | 0 | (2,891,272) | (2,890,157) | 1,115 | (2,890,157) | 0 |
| Uses - Operating Expenditures Total | 25,565,370 | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

USES BY PROGRAM RECAP

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Clean Air | 1,130,816 | 781,857 | 858,062 | 76,205 | 865,306 | 7,244 |
| Climate Change/Energy | 9,649,841 | 3,179,097 | 754,945 | (2,424,152) | 771,656 | 16,711 |
| Environment | 6,688,243 | 7,261,554 | 8,060,746 | 799,192 | 8,170,088 | 109,342 |
| Environment-Outreach | 203,135 | 219,521 | 218,688 | (833) | 223,962 | 5,274 |
| Environmental Justice / Youth Employment | 944,027 | 173,709 | 173,569 | (140) | 179,652 | 6,083 |
| Green Building | 566,449 | 383,130 | 478,322 | 95,192 | 490,941 | 12,619 |
| Recycling | 4,216,518 | 4,760,233 | 5,198,426 | 438,193 | 5,195,760 | (2,666) |
| Solid Waste Management | 347,901 | 0 | 0 | 0 | 0 | 0 |
| Toxics | 1,781,208 | 1,500,874 | 1,611,516 | 110,642 | 1,649,093 | 37,577 |
| Urban Forestry | 37,232 | 37,665 | 48,624 | 10,959 | 50,302 | 1,678 |
| Uses by Program Recap Total | 25,565,370 | 18,297,640 | 17,402,898 | (894,742) | 17,596,760 | 193,862 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| CLEAN AIR | | | | | |
| Increase the use of biofuels and/or other alternative fuels by the city fleet | 14% | 20% | 15% | 20% | 20% |
| Percentage of CCSF fleet fuel usage that is biodiesel | | | | | |
| CLIMATE CHANGE/ENERGY | | | | | |
| Encourage the use of renewable energy and energy efficiency | 8,910 | 6,609 | 10,000 | 6,609 | 6,609 |
| Metric Tons of CO2 greenhouse gas reduced through SF Energy Watch program activities | | | | | |
| Megawatt reduction: SF Energy Watch program activities | 4 | 3 | 5 | 3 | 3 |
| GREEN BUILDING | | | | | |
| Ensure energy efficiency and environmental-friendly designed buildings | 2,300,000 | 4,000,000 | 4,000,000 | 4,500,000 | 5,000,000 |
| Quantity of LEED certified municipal green building stock in San Francisco (square footage). | | | | | |
| TOXICS | | | | | |
| Improve environmental quality and reduce toxics | 177 | 270 | 212 | 230 | 240 |
| Number of Green Businesses certified through Green Business program | | | | | |

ETHICS COMMISSION

The Ethics Commission (ETH) acts as a filing officer, enforcement and investigations entity, administrator of public finance programs, and advisor to City departments on ethical matters. The Ethics Commission promotes and practices the highest standards of ethical behavior in government.

SERVICES

The Ethics Commission provides services through the following divisions:

ENFORCEMENT AND INVESTIGATIONS investigates ethics complaints, imposes administrative penalties when appropriate, and oversees the registration and regulation of campaign consultants and lobbyists.

CAMPAIGN FINANCE serves as the filing officer for campaign disclosure statements submitted by political candidates and committees, and for financial disclosure statements submitted by city elected officials, members of boards and commissions, and department heads. This division also assesses and collects late fees for failure to adhere to deadlines and requirements.

AUDITS AND PUBLIC FINANCE audits campaign disclosure statements of targeted and randomly selected campaign

committees and all publicly financed candidates to ensure compliance with state and local laws. This division administers the Election Campaign Fund for the City, which provides publicly-matched funds to candidates for the Board of Supervisors and Mayor, by verifying eligibility, disbursing funds, and conducting audits of all publicly financed candidates at the completion of each election cycle.

In addition, the Department provides advice regarding the application of campaign finance, ethics, lobbyist, and campaign consultant laws, as well as training on these laws.

For more information call (415) 252-3100 or 311; or visit www.sfgov.org/ethics

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 4,052,455 | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |
| Total FTE | 17 | 17 | 18 | 1 | 18 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$4.4 million for the Ethics Commission is \$0.2 million, or 4.8 percent, higher than the FY 2012-13 budget of \$4.2 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$4.4 million for the Ethics Commission is roughly the same as the FY 2013-14 proposed budget.

Election Campaign Fund

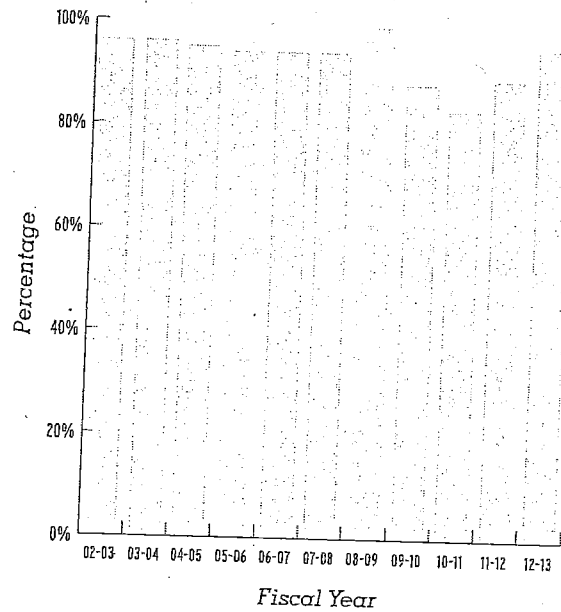
San Francisco's public financing program for candidates for the Board of Supervisors was adopted through a ballot measure (Proposition O) in November 2000. In 2006, the program was extended to include Mayoral candidates as well. The San Francisco Ethics Commission administered the public financing program in elections for candidates for the Board of Supervisors beginning in 2002. Because no candidate for Mayor qualified for public funding in 2007, the Commission administered the public financing

program in a Mayoral election for the first time in 2011. The City allocates a set amount of funding per resident to the Election Campaign Fund yearly, with the goal of reaching \$7.0 million the year of a mayoral election.

Use of Data for Effectiveness

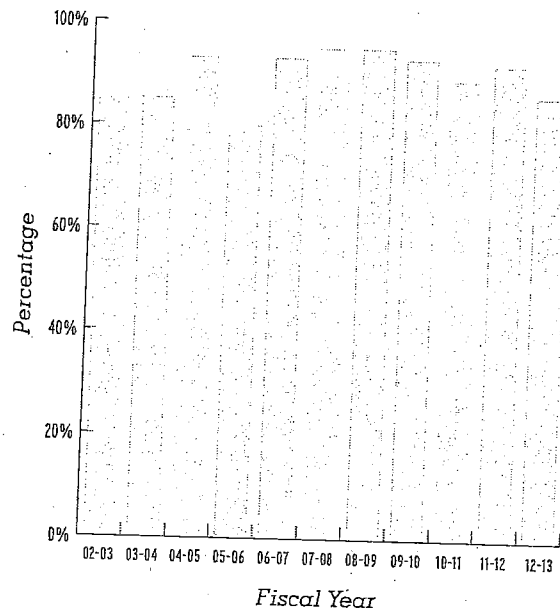
Each unit of the Ethics Commission utilizes and relies on data to effectively accomplish Department objectives. The Late Filing Fees unit uses data to identify late filers and assess late fees. The Campaign Filings unit uses data to identify filers that may need additional customer support to help them to file on time. The Statement of Economic Interests (SEI) unit uses data to identify filers who must file with the Ethics Commission and designated employees who have failed to file their SEIs with their departments. The Audit unit uses data to project the amount of public funds disbursements that will occur in each election. The Legal unit uses data to determine whether changes to laws and regulations are needed.

PERCENTAGE OF IDENTIFIED LOBBYISTS FILING REPORTS ON A TIMELY BASIS



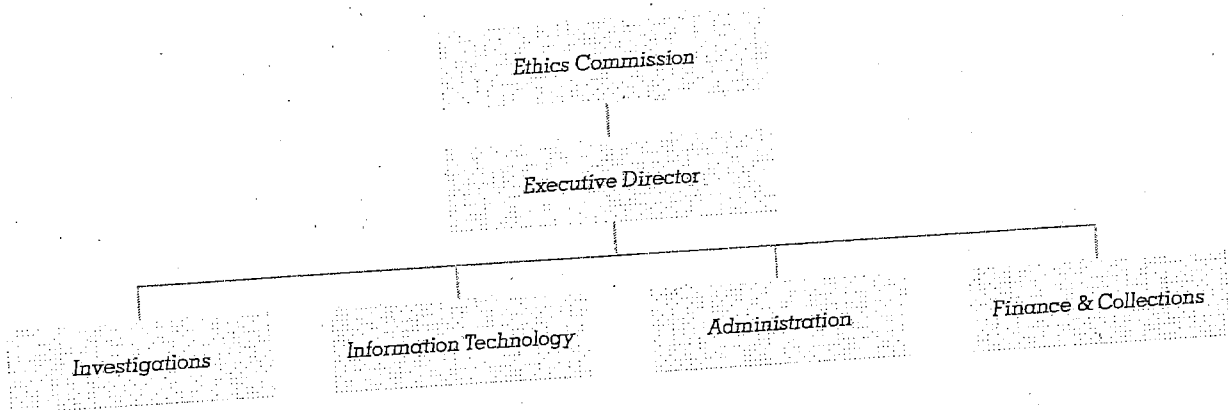
In FY 2011-12, approximately 95 percent of lobbyists filed reports on a timely basis.

PERCENTAGE OF IDENTIFIED CAMPAIGN CONSULTANTS WHO FILE QUARTERLY REPORTS ON A TIMELY BASIS



According to the Campaign Consultant Ordinance, registered campaign consultants must file quarterly reports with the Ethics Commission. The percent of campaign consultants who filed their quarterly reports on a timely basis decreased from FY 2010-11 to FY 2011-12.

ETHICS COMMISSION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 17.32 | 16.79 | 17.51 | 0.72 | 17.50 | (0.01) |
| Net Operating Positions | 17.32 | 16.79 | 17.51 | 0.72 | 17.50 | (0.01) |
| SOURCES | | | | | | |
| Licenses & Fines | 129,004 | 99,000 | 99,000 | 0 | 99,000 | 0 |
| Charges for Services | 316 | 1,000 | 1,000 | 0 | 1,000 | 0 |
| Other Revenues | (150) | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | 0 | 4,000,000 | 2,000,000 | (2,000,000) | 0 | (2,000,000) |
| General Fund Support | 3,923,285 | 55,547 | 2,256,950 | 2,201,403 | 4,349,444 | 2,092,494 |
| Sources Total | 4,052,455 | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 1,242,199 | 1,375,980 | 1,488,011 | 112,031 | 1,517,275 | 29,264 |
| Fringe Benefits | 541,024 | 558,860 | 639,045 | 80,185 | 700,265 | 61,220 |
| Professional & Contractual Services | 112,427 | 136,744 | 136,744 | 0 | 136,744 | 0 |
| Aid Assistance / Grants | 1,993,827 | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| Materials & Supplies | 7,303 | 15,466 | 13,466 | (2,000) | 13,466 | 0 |
| Services of Other Departments | 155,675 | 169,189 | 176,125 | 6,936 | 175,299 | (826) |
| Uses - Operating Expenditures Total | 4,052,455 | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |
| USES BY PROGRAM RECAP | | | | | | |
| Election Campaign Fund | 1,993,827 | 1,899,308 | 1,903,559 | 4,251 | 1,906,395 | 2,836 |
| Ethics Commission | 2,058,628 | 2,256,239 | 2,453,391 | 197,152 | 2,543,049 | 89,658 |
| Uses by Program Recap Total | 4,052,455 | 4,155,547 | 4,356,950 | 201,403 | 4,449,444 | 92,494 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ETHICS COMMISSION | | | | | |
| Promote compliance with state and local filing requirements | | | | | |
| Percentage of identified lobbyists filing reports on a timely basis | 95% | 90% | 95% | 92% | 92% |
| Percentage of identified campaign consultants who file quarterly reports on a timely basis | 86% | 84% | 86% | 88% | 88% |
| Promote and ensure compliance with state and local campaign reporting and disclosure laws | | | | | |
| Number of campaign committees and publicly financed candidate committees audited | 12 | 28 | 23 | 22 | 23 |
| Percentage of expected campaign finance statements (Form 460) filed on time | 90% | 90% | 90% | 92% | 92% |
| Investigate complaints of alleged violations of state and local law relating to campaign finance, governmental ethics, and conflicts of interest that are within the jurisdiction of the Commission | | | | | |
| Percentage of complaints resolved | 45% | 45% | 45% | 45% | 45% |

FINE ARTS MUSEUMS

The Fine Arts Museums of San Francisco (FAM), through the de Young and the Legion of Honor museums, offer residents and visitors to the city an overview of artistic achievement spanning from ancient times to the present. The Fine Arts Museums provide, through the development and utilization of collections, exhibitions, education, and community outreach programs, a rich and diversified experience of art and culture for Bay Area, Northern California, national, and international audiences.

SERVICES

The Fine Arts Museums provide services through the following divisions:

GENERAL DIVISION is responsible for the security and maintenance of the de Young Museum and the Legion of Honor, as well as for the security, conservation, and public display of the City's art collection. The de Young is home to a world class collection of American paintings; decorative arts and crafts; arts from Africa, Oceania, and the Americas; Western and non-Western textiles; and photography. The Legion of Honor is known for its rich overview of European art history, from medieval times through the 20th Century. It also houses an outstanding collection of ancient art.

ADMISSIONS DIVISION is responsible for administering public entry into the two museums in the form of ticket sales. The Fine Arts Museums' special exhibitions bring significant and rare art works to the Bay Area. In Fiscal Year (FY) 2012-13, the Department presented more than 20 special exhibitions, ranging from contemporary prints

and photography, costumes, fashion, textiles, and Italian masterworks, to *Girl With a Pearl Earring: Dutch Paintings From The Mauritshuis*, and *Royal Treasures from the Louvre*.

Additionally, the Department offers a variety of educational and outreach programs throughout the year aimed at engaging a broad and diverse public with the Fine Arts Museums' collections and exhibitions. The Department partnered with other San Francisco institutions to bring about a more robust cross-pollination of the City's arts and culture in our community. In calendar year 2012, the combined attendance at the de Young and the Legion of Honor exceeded 1.4 million visitors, including 241,000 individuals who participated in education or outreach programs. Membership in FY 2012-13 continues to be strong with more than 101,000 households.

For more information, call (415) 750-3600 or 311; or visit deyoungmuseum.org or legionofhonor.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 15,171,923 | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |
| Total FTE | 106 | 110 | 111 | 1 | 111 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$17.1 million for the Fine Arts Museums is \$0.9 million, or 5.5 percent, higher than the FY 2012-13 budget of \$16.2 million. A significant amount of this increase is due to increases in salary, fringe benefits costs, utility rates, and operational costs. Additionally, the Fine Arts Museums are receiving General Fund support to fund an additional 10 days of public operations during traditional holiday closures.

The FY 2014-15 proposed budget of \$17.9 million for the Fine Arts Museums is \$0.8 million, or 4.4 percent, higher than the FY 2013-14 budget of \$17.1 million. A significant amount of this increase is due to increases in capital outlay and facilities maintenance and increased costs associated with salary and fringe benefits costs.

Major Exhibitions

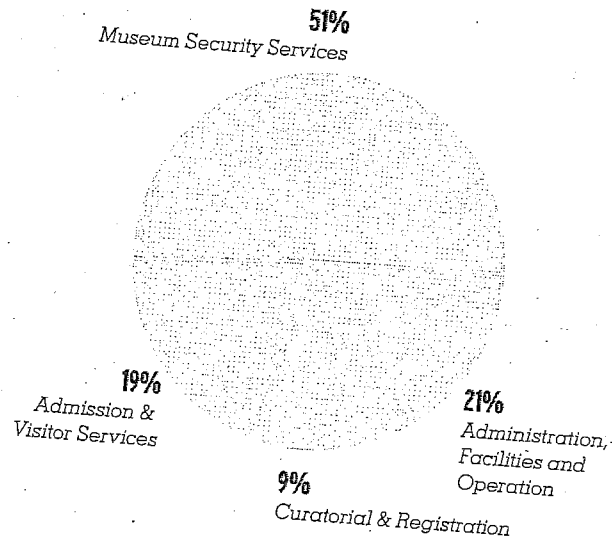
The Department will work over the next two fiscal years to expand tourism and trade by mounting major exhibitions and displaying artwork in collaboration with SFMOMA during their closure. At the de Young, special

exhibitions include *Richard Diebenkorn: The Berkeley Years* (June-October, 2013), *David Hockney: A Bigger Exhibition* (October 2013-January 2014), *Modern Nature: Georgia O'Keeffe and Lake George* (February-May 2013), and the *Meyerhoff Collection from the National Gallery* (June-October, 2014). Featured special exhibitions at the Legion of Honor include *Impressionists on the Water* (June-September, 2013), *Anders Zorn: Sweden's Master Painter* (November, 2013-February, 2014), and *19th-Century French Paintings from the National Gallery* (March-August, 2014).

Educational Programming

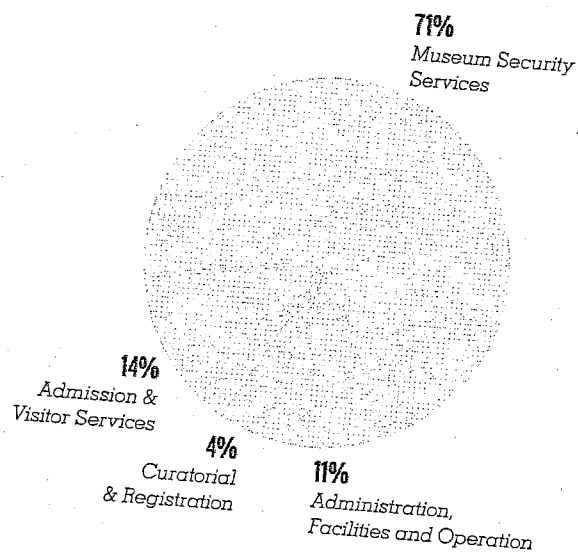
The Department works with local colleges and universities on internship and fellowship programs in digital media and conservation. Additionally, the Department works with the San Francisco Unified School District (SFUSD) on the Museum Ambassadors program, which provides teens from under-resourced schools with job training and experience, and on the Get Smart with Art art-integrated curriculum for 1st-12th grade students.

FY 2013-14 USES BY SERVICE AREA



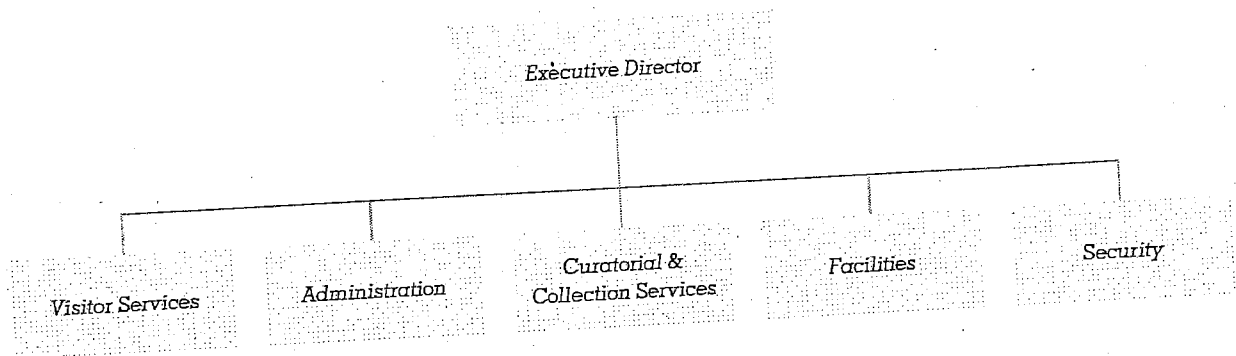
Over half of the Department's expenditures go to Museum Security Services.

FY 2013-14 STAFFING BY SERVICE AREA



Seventy-one percent of the Department's staffing supports Museum Security Services.

FINE ARTS MUSEUMS



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 106.06 | 109.86 | 111.14 | 1.28 | 110.94 | (0.20) |
| Net Operating Positions | 106.06 | 109.86 | 111.14 | 1.28 | 110.94 | (0.20) |
| SOURCES | | | | | | |
| Local Taxes | | | | | | |
| Charges for Services | 5,620,000 | 5,620,000 | 0 | (5,620,000) | 0 | 0 |
| Other Revenues | 3,223,956 | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| Expenditure Recovery | 599,965 | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | 159,000 | 154,000 | 179,000 | 25,000 | 179,000 | 0 |
| General Fund Support | (599,964) | 0 | 0 | 0 | 0 | 0 |
| Sources Total | 6,168,966 | 7,244,703 | 13,822,060 | 6,577,357 | 14,545,218 | 723,158 |
| | 15,171,923 | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | | | | | | |
| Fringe Benefits | 7,278,582 | 7,578,592 | 8,094,709 | 516,117 | 8,191,346 | 96,637 |
| Overhead | 2,658,726 | 3,054,568 | 3,320,108 | 265,540 | 3,570,530 | 250,422 |
| Professional & Contractual Services | 130,572 | 161,451 | 117,008 | (44,443) | 117,008 | 0 |
| Materials & Supplies | 2,461,235 | 2,248,383 | 2,062,507 | (185,876) | 2,067,658 | 5,151 |
| Services of Other Departments | 25,412 | 39,600 | 39,400 | (200) | 39,400 | 0 |
| Uses - Operating Expenditures Total | 2,324,947 | 2,385,379 | 2,531,719 | 146,340 | 2,643,917 | 112,198 |
| | 14,879,474 | 15,467,973 | 16,165,451 | 697,478 | 16,629,859 | 464,408 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Facilities Maintenance | | | | | | |
| Capital Renewal | 159,999 | 150,000 | 158,000 | 8,000 | 166,000 | 8,000 |
| Capital Projects | 0 | 631,497 | 823,259 | 191,762 | 1,105,933 | 282,674 |
| Uses - Project Expenditures Total | 132,450 | 0 | 0 | 0 | 0 | 0 |
| | 292,449 | 781,497 | 981,259 | 199,762 | 1,271,933 | 290,674 |
| USES BY PROGRAM RECAP | | | | | | |
| Admissions | | | | | | |
| Oper & Maint Of Museums | 3,223,957 | 3,230,767 | 3,145,650 | (85,117) | 3,177,574 | 31,924 |
| Uses by Program Recap Total | 11,947,966 | 13,018,703 | 14,001,060 | 982,357 | 14,724,218 | 723,158 |
| | 15,171,923 | 16,249,470 | 17,146,710 | 897,240 | 17,901,792 | 755,082 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

ADMISSIONS

Provide quality art and educational experiences to attract a large and diverse audience

| | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|
| | 386,254 | 300,000 | 313,090 | 317,500 | 317,500 |
| Number of Legion of Honor visitors | 1,201,915 | 1,280,000 | 1,204,277 | 1,263,000 | 1,263,000 |
| Number of de Young visitors | 257,997 | 250,000 | 225,000 | 233,000 | 250,000 |
| Number of education program participants | 21 | 23 | 24 | 18 | 20 |
| Number of exhibitions | 105,851 | 115,000 | 107,100 | 105,000 | 105,000 |
| Number of paid memberships | \$7.24 | \$7.65 | \$7.58 | \$8.66 | \$8.81 |
| City cost per visitor (All museums) | | | | | |

DEVELOPMENT

Provide for collection growth through gifts, bequests and purchases

| | | | | | |
|--|-----|-----|-----|-----|-----|
| | 490 | 450 | 507 | 470 | 470 |
| Number of acquisitions through gifts, bequests and purchases | | | | | |

FIRE DEPARTMENT

The Fire Department (FIR) protects the lives and property of the people of San Francisco from fires, natural disasters, and hazardous materials incidents; provides emergency medical services; prevents fires through prevention and education programs; and provides a work environment that values health, wellness, and cultural diversity, and is free of harassment and discrimination.

SERVICES

The Fire Department provides services through the following divisions:

SUPPRESSION fights fires, provides Emergency Medical Services (EMS), oversees specialized services such as Hazardous Materials units and Search and Rescue units, and conducts disaster planning and preparedness training.

PREVENTION minimizes injuries, deaths, and property loss due to fire through code enforcement, public education, and inspection programs that detect and eliminate fire hazards.

INVESTIGATION determines, documents, and reports on the origin and cause of fires and explosions, ensuring that such incidents can be prosecuted if appropriate.

SUPPORT SERVICES manages the Department's facilities, equipment, and water supply systems and is responsible for all maintenance, repairs, and capital improvements.

TRAINING instructs and evaluates all Department staff and new recruits, and provides comprehensive Fire and EMS training to all staff.

FIREBOAT operates and maintains the City's two fireboats, and is responsible for Water Rescue and Fire Suppression on the San Francisco Bay.

AIRPORT provides fire services at the San Francisco International Airport, including but not limited to Fire Suppression, EMS, and Water Rescue.

ADMINISTRATION provides support and oversees the Department's programs in areas such as accounting and finance, planning and research, human resources, payroll, public information, the physician's office, and management information services.

For more information, call (415) 558-3200 or 311; or visit www.sf-fire.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 302,534,343 | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |
| Total FTE | 1,474 | 1,463 | 1,467 | 4 | 1,469 | 3 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$334.3 million for the Fire Department is \$8.2 million, or 2.5 percent, higher than the FY 2012-13 budget of \$326.1 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$346.2 million for the Fire Department is \$12.0 million, or 3.6 percent, higher than the FY 2013-14 budget of \$334.3 million. A significant amount of this increase is due to increases in salary and fringe benefits costs. In addition, the proposed budget includes staffing for Fire Station 4, which is currently under construction as part of the 2010 Earthquake Safety and Emergency Response (ESER) Bond program and is scheduled to open in Fall 2014.

Public Safety Hiring

As part of the Mayor's Public Safety Hiring plan announced in June 2012, there will be an academy class for 42 firefighters in both fiscal years. The Department will hold an additional academy class of 36 entry-level firefighters in January 2014 to further increase uniform staffing levels. Hiring is critical to the Department's operational stability, as the Department needs to replace a large number of retired employees. Over the next two years, these 120 new firefighters will reduce the Department's reliance on overtime staffing to fulfill its fixed staffing model.

Investment in Infrastructure

In June 2010, voters passed Proposition B, the Earthquake Safety and Emergency Response (ESER) Bond, proposed as part of the City's Ten-Year Capital Plan. This bond provides funding for infrastructure improvements, including the repair and seismic retrofitting of a number of the Department's firehouses; repair and upgrade of the Auxiliary Water Supply System; and construction of the new Public Safety Building in Mission Bay, which

will house the new Fire Station 4. Construction work has begun on the initial bond projects and will continue through the next two fiscal years. In addition, planning efforts have commenced for potential future ESER bond programs.

As part of the Capital Plan, the Fire Department will invest \$3.4 million over the two fiscal years to repair and refurbish its aging Fire Stations.

More Responsive and Effective Government

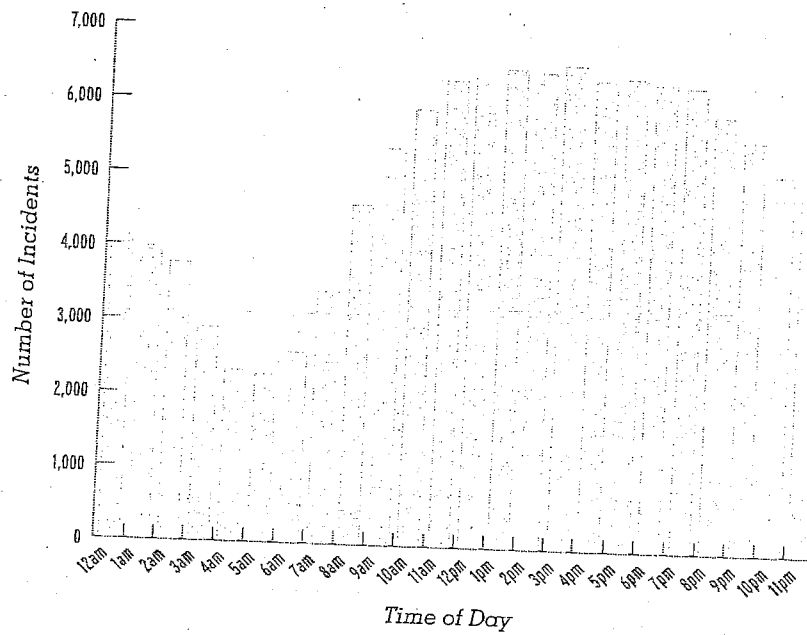
The Department is continually exploring ways to become more effective in its operational and administrative practices. To this end, the Department regularly reviews trends in medical call supply and demand and uses data to improve the Department's ambulances deployment. Additionally, the Department works with the Department of Emergency Management's 9-1-1 dispatch center to improve response times for deployed units.

The Department will continue implementing a variety of technology-driven initiatives over the two fiscal years. In FY 2014-15, the Department will add high-speed wireless data service and replace data terminals in its apparatus. These technology investments enable the Department to be more responsive to fires and other emergencies.

Financial Stability and Long-Term Planning

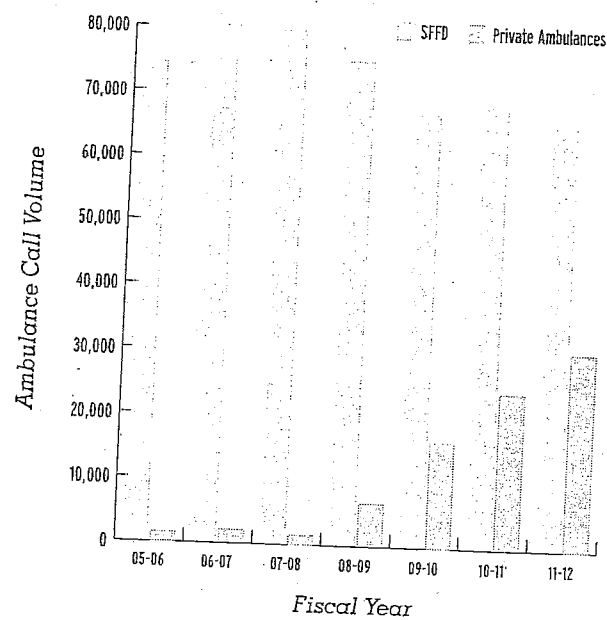
As part of the City's overall long-term planning strategy, the Department will continue to work with the Mayor's Office on its multi-year planning efforts. The Department is also working with the Department of Emergency Management on the design and structure of the City's ambulance system, as a result of the recent State ruling on the Exclusive Operating Area agreement for San Francisco.

FISCAL YEAR 2011-12 TOTAL RUNS BY TIME OF DAY



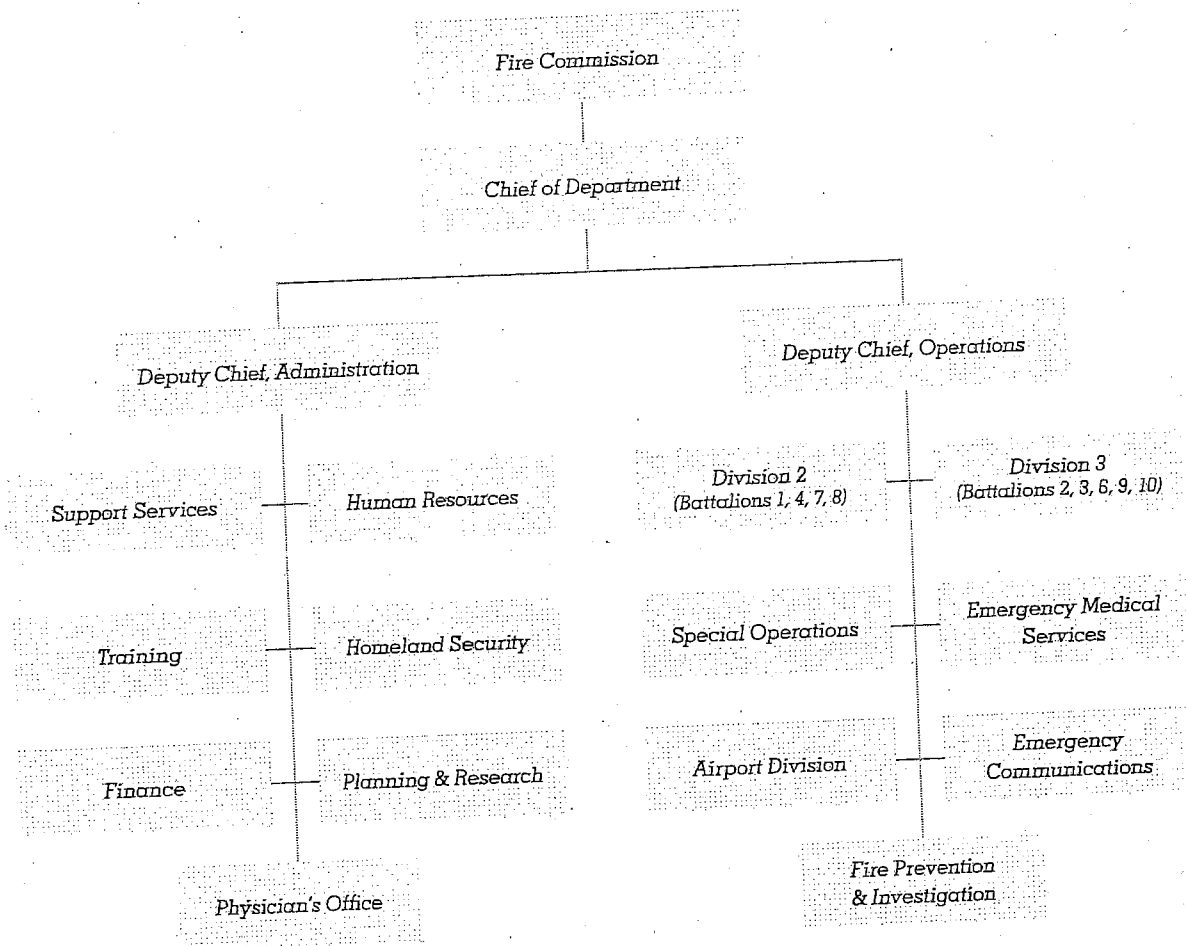
Call volume peaks at around 3:00pm each day.

FIRE DEPARTMENT VERSUS PRIVATE EMS CALL VOLUME



The Fire Department handles the majority of EMS ambulance calls in the City.

FIRE DEPARTMENT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|-------------|-----------------|-------------|
| Total Authorized | 1,475.76 | 1,465.51 | 1,471.31 | 5.80 | 1,474.47 | 3.16 |
| Non-operating Positions (cap/other) | (2.00) | (3.00) | (4.54) | (1.54) | (5.00) | (0.46) |
| Net Operating Positions | 1,473.76 | 1,462.51 | 1,466.77 | 4.26 | 1,469.47 | 2.70 |

SOURCES

| | | | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| Licenses & Fines | 770 | 880 | 880 | 0 | 880 | 0 |
| Use of Money or Property | 630,620 | 370,000 | 370,000 | 0 | 370,000 | 0 |
| Intergovernmental Revenue - Federal | 1,894,267 | 1,840,503 | 1,868,641 | 28,138 | 1,868,641 | 0 |
| Intergovernmental Revenue - State | 38,282,602 | 39,483,500 | 43,418,000 | 3,934,500 | 44,937,000 | 1,519,000 |
| Charges for Services | 32,170,472 | 40,882,321 | 43,697,316 | 2,814,995 | 43,697,316 | 0 |
| Other Revenues | 1,350 | 0 | 0 | 0 | 0 | 0 |
| Transfers In | 2,048,768 | 5,004,503 | 2,457,641 | (2,546,862) | 2,457,641 | 0 |
| Expenditure Recovery | 4,363,313 | 4,032,791 | 4,269,717 | 236,926 | 4,171,717 | (98,000) |
| Transfer Adjustments-Sources | (2,048,769) | 11,057,932 | 22,391,156 | 11,333,224 | 22,981,394 | 590,238 |
| Use of / (Deposit to) Fund Balance | 21,509,890 | 8,272,000 | 0 | (8,272,000) | 0 | 0 |
| General Fund Support | 203,681,060 | 215,128,383 | 215,832,753 | 704,370 | 225,728,026 | 9,895,273 |
| Sources Total | 302,534,343 | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|--------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| Salaries & Wages | 224,348,235 | 236,696,105 | 237,922,604 | 1,226,499 | 240,524,203 | 2,601,599 |
| Fringe Benefits | 51,836,769 | 59,664,074 | 64,376,474 | 4,712,400 | 71,375,959 | 6,999,485 |
| Overhead | 56,234 | 126,727 | 111,485 | (15,242) | 111,485 | 0 |
| Professional & Contractual Services | 1,728,752 | 1,997,190 | 2,674,166 | 676,976 | 3,130,011 | 455,845 |
| Aid Assistance / Grants | 0 | 0 | 100,000 | 100,000 | 0 | (100,000) |
| Materials & Supplies | 4,926,992 | 5,593,776 | 4,953,231 | (640,545) | 4,945,231 | (8,000) |
| Equipment | 1,963,960 | 3,702,107 | 5,045,305 | 1,343,198 | 5,457,245 | 411,940 |
| Services of Other Departments | 17,108,375 | 17,577,099 | 17,501,339 | (75,760) | 18,112,981 | 611,642 |
| Transfers Out | 2,048,769 | 5,004,503 | 2,457,641 | (2,546,862) | 2,457,641 | 0 |
| Transfer Adjustments-Uses | (2,048,769) | (5,004,503) | (2,457,641) | 2,546,862 | (2,457,641) | 0 |
| Uses - Operating Expenditures Total | 301,969,317 | 325,357,078 | 332,684,604 | 7,327,526 | 343,657,115 | 10,972,511 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|----------------|------------------|----------------|------------------|----------------|
| Facilities Maintenance | 95,771 | 615,735 | 889,000 | 273,265 | 973,000 | 84,000 |
| Capital Renewal | 0 | 0 | 632,500 | 632,500 | 1,582,500 | 950,000 |
| Capital Projects | 469,255 | 100,000 | 100,000 | 0 | 0 | (100,000) |
| Uses - Project Expenditures Total | 565,026 | 715,735 | 1,621,500 | 905,765 | 2,555,500 | 934,000 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|--------------------|--------------------|--------------------|------------------|--------------------|-------------------|
| Administration & Support Services | 31,190,925 | 32,864,218 | 33,013,379 | 149,161 | 33,907,633 | 894,254 |
| Custody | 0 | 715,735 | 1,621,500 | 905,765 | 2,555,500 | 934,000 |
| Fire General | 690 | 1,278,096 | 1,455,251 | 177,155 | 1,358,000 | (97,251) |
| Fire Suppression | 255,316,638 | 275,128,440 | 281,241,048 | 6,112,608 | 290,868,254 | 9,627,206 |
| Grant Services | 234,498 | 0 | 0 | 0 | 0 | 0 |
| Prevention & Investigation | 11,094,390 | 11,919,164 | 12,618,199 | 699,035 | 13,171,984 | 553,785 |
| Training | 4,021,504 | 4,167,160 | 4,256,727 | 89,567 | 4,351,244 | 94,517 |
| Work Order Services | 675,698 | 0 | 100,000 | 100,000 | 0 | (100,000) |
| Uses by Program Recap Total | 302,534,343 | 326,072,813 | 334,306,104 | 8,233,291 | 346,212,615 | 11,906,511 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ADMINISTRATION-FIRE DEPARTMENT | | | | | |
| Educate the public in handling emergencies | | | | | |
| Number of citizens trained in emergency techniques and procedures | 1,580 | 1,600 | 1,600 | 1,600 | 1,600 |
| FIRE BUREAU OF TRAINING | | | | | |
| Train fire and rescue personnel to effectively respond to emergencies | | | | | |
| Number of new recruits trained | 70 | 50 | 50 | 50 | 50 |
| FIRE INVESTIGATION | | | | | |
| Determine the causes of fire in an effective and efficient manner | | | | | |
| Number of fires investigated | 260 | 300 | 300 | 300 | 300 |
| Total arson arrests | 27 | 30 | 30 | 30 | 30 |
| FIRE PREVENTION | | | | | |
| Prevent fire through inspection and permit services | | | | | |
| Number of new fire permits issued | 3,963 | 4,000 | 4,000 | 4,000 | 4,000 |
| Number of inspections made | 15,849 | 12,000 | 12,000 | 12,000 | 12,000 |
| FIRE SUPPRESSION | | | | | |
| Respond timely to calls for emergency assistance | | | | | |
| Total number of responses to emergency incidents | 268,238 | 252,000 | 252,000 | 252,000 | 252,000 |
| Number of Code 3 (Emergency) Incidents | 80,470 | 78,000 | 78,000 | 78,000 | 78,000 |
| Number of fires extinguished | 3,623 | 3,400 | 3,400 | 3,400 | 3,400 |
| Roll time of first unit to respond to Code 3 incidents, in seconds - 90th percentile | 308 | 300 | 300 | 300 | 300 |
| Roll time of first transport-capable company to Code 3 incidents requiring possible medical care, in seconds - 90th Percentile | 552 | 600 | 600 | 600 | 600 |

GSA – CITY ADMINISTRATOR'S OFFICE

The General Services Agency–City Administrator's Office (ADM) works to ensure efficient delivery of services and the reduction of fiscal waste and excess; generate revenue through external and internal partnerships; and develop a workplace atmosphere where employees are valued and challenged. The Department is dedicated to responding to all of its customers' needs in a timely and efficient manner, while complying with legal mandates.

SERVICES

The GSA – City Administrator's Office provides services through the following divisions:

311 CUSTOMER SERVICE CENTER provides prompt, courteous, and professional customer service experience over the phone and online 24 hours a day to San Francisco residents, visitors, and businesses seeking general information and government services.

ANIMAL CARE AND CONTROL is responsible for the city's stray, injured, abandoned, neglected, and mistreated animals, both domestic and wild.

CIVIC ENGAGEMENT AND IMMIGRANT AFFAIRS (OCEIA) promotes civic participation and inclusive policies that improve the lives of San Francisco's residents, particularly immigrant, underserved, and vulnerable communities.

COMMUNITY CHALLENGE GRANT PROGRAM provides matching grants to local residents, businesses, non-profits, and other community groups to make physical improvements to their neighborhoods.

CONTRACT MONITORING ensures all contracts that the City enters into comply with the Equal Benefits Ordinance and the Local Business Enterprise and Non-Discrimination in Contracting Ordinance.

CONVENTION FACILITIES markets and maintains the Moscone Center and provides direction to the San Francisco Travel Association in its task of promoting San Francisco as a destination for conventions, meetings, and tradeshows.

COUNTY CLERK'S OFFICE issues marriage licenses and municipal identification cards; performs civil ceremonies; and registers, certifies, and maintains records such as domestic partnerships, notary publics, vital records, and other forms.

ENTERTAINMENT COMMISSION provides permit services to the entertainment industry, acts as an ombudsman to permit applicants, and promotes entertainment as a viable and dynamic part of the City's economic engine.

GRANTS FOR THE ARTS provides funding for the arts in San Francisco.

MAYOR'S OFFICE ON DISABILITY (MOD) ensures that all programs, activities, services, and benefits operated or funded by the City are fully accessible to and usable by people with disabilities.

MEDICAL EXAMINER is mandated by State law to investigate sudden, unexpected, and violent deaths in the City. The office also conducts drug and poison analysis.

OFFICE OF LABOR STANDARDS ENFORCEMENT (OLSE) enforces labor laws adopted by San Francisco voters and the San Francisco Board of Supervisors.

INTERNAL SERVICES provides services to other City departments.

CAPITAL PLANNING PROGRAM is responsible for the development and implementation of the City's Capital Plan and its annual capital budget (please see the capital section at the end of the budget book for more information).

FLEET MANAGEMENT provides quality service and reduces vehicle and equipment downtime for all City departments.

PURCHASING (OFFICE OF CONTRACT ADMINISTRATION) supports the procurement of materials, equipment, and services that are essential to providing governmental services for the citizens of San Francisco.

REAL ESTATE DIVISION is responsible for the property transactions of most General Fund departments

(purchases, sales, and leases), assists Enterprise departments with aspects of their real estate needs, and provides real estate consultant services to a variety of departments, the Board of Supervisors, and the Mayor's Office. This division is responsible for providing professional property management services to over four million square feet of improved premises in 51 different locations throughout the city.

RISK MANAGEMENT is dedicated to minimizing the risk or loss and maximizing opportunities to the City through Strategic Risk Analysis, facilitation of risk transfer, and the creation and maintenance of a culture of collaborative risk management within all City departments.

TREASURE ISLAND DEVELOPMENT AUTHORITY (TIDA) is a non-profit, public benefit agency dedicated to the economic development of former Naval Station Treasure Island.

For more information, call (415) 554-4852 or 311; or visit www.sfgsa.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 227,058,584 | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |
| Total FTE | 637 | 689 | 718 | 29 | 733 | 15 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$294.9 million for the City Administrator is \$26.3 million, or 9.8 percent, higher than the FY 2012-13 budget of \$268.5 million. A significant portion of this increase is due to increases in capital project costs.

The FY 2014-15 proposed budget of \$292.7 million for the City Administrator is \$2.2 million, or 0.7 percent, lower than the FY 2013-14 budget of \$294.9 million. A significant portion of this decrease is due to reductions in overhead and capital project costs.

Fleet Management

Over the next two fiscal years, Fleet Management will...

impacts of operating City vehicles by continuing to reduce the City's fleet size; spending approximately \$3.0 million each year to replace 192 total older vehicles and comply with the Healthy Air and Clean Transportation Ordinance (HACTO); promoting car sharing enterprises to flexibly expand transportation for City and public use; and increasing the use of electric plug-in vehicles.

Earthquake Safety Implementation Program

The Earthquake Safety Implementation Program (ESIP) evolved out of the Community Action Plan for Seismic Safety (CAPSS), a 10-year study of earthquake impacts and recommendations contracted through the Department of Building Inspection. ESIP began in FY

2011-12 in the City Administrator's Office as a 30-year program to implement the CAPSS recommendations to minimize the impacts of earthquakes through information and education, and through the voluntary and mandatory strengthening of San Francisco's most vulnerable building stock. In FY 2013-14, the City committed \$0.6 million to hire staff who will work with seismic safety experts to continue the development of this program.

Strengthening Language Access Services

In 2009, the Board of Supervisors amended the San Francisco Language Access Ordinance (LAO), mandating numerous new requirements under the Office of Civic Engagement and Immigrant Affairs (OCEIA), including responsibility for citywide implementation, monitoring, annual compliance, and technical assistance.

As of the 2010 census, over 46 percent of the City's population speaks a language other than English at home. Under the LAO, City departments that provide information to the public must comply with the law, including providing translated documents and interpreters upon request. These language services are especially critical during crisis, emergency and public safety situations. Tagalog now qualifies as one of three languages (including Chinese and Spanish) that meets the language population threshold outlined in the LAO.

Starting in FY 2013-14, an increase of \$0.6 million is included in the OCEIA budget to fund one new Tagalog interpreter and \$0.4 million in grant funds to

the community to ensure that OCEIA can continue to partner with community based, culturally competent organizations for needed language services and community interpreters.

Improving the Shelter Bed Reservation System

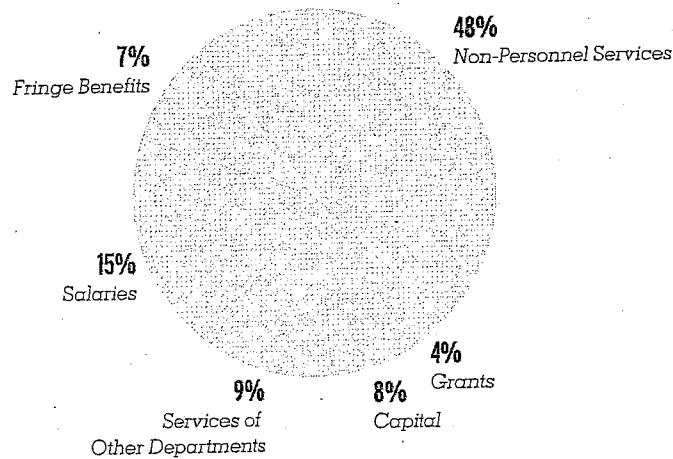
The FY 2013-14 and 2014-15 proposed budget includes funding to improve the shelter reservation system through 311. Currently, homeless individuals seeking a shelter bed reservation must apply in person at a homeless resource center. This investment will increase access and coordination of the emergency shelter system by allowing homeless individuals to reserve shelter beds by calling 311. This will especially help homeless disabled, seniors, and employed individuals as they will not have to stand in line for extended periods of time in order to access services.

Office of Chief Medical Examiner (OCME) Facility

In the FY 2013-14 budget, the Chief Medical Examiner's Office (OCME) will receive \$4.6 million in capital funding to continue implementation of the replacement of the Medical Examiner's current facility.

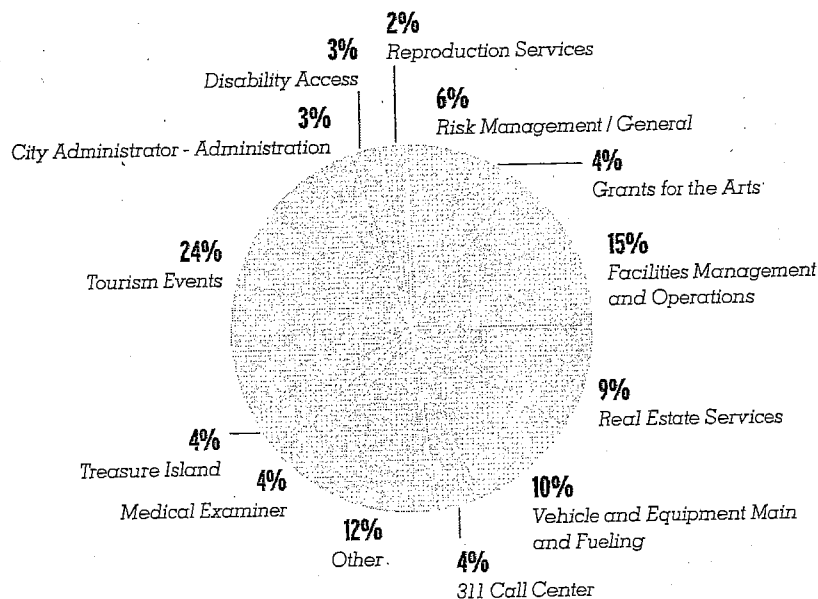
The project will relocate the OCME to a 45,000 square feet seismically-safe facility at 1 Newhall to house administrative offices, an autopsy suite, toxicology lab, support spaces, and off-street parking for department vehicles.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



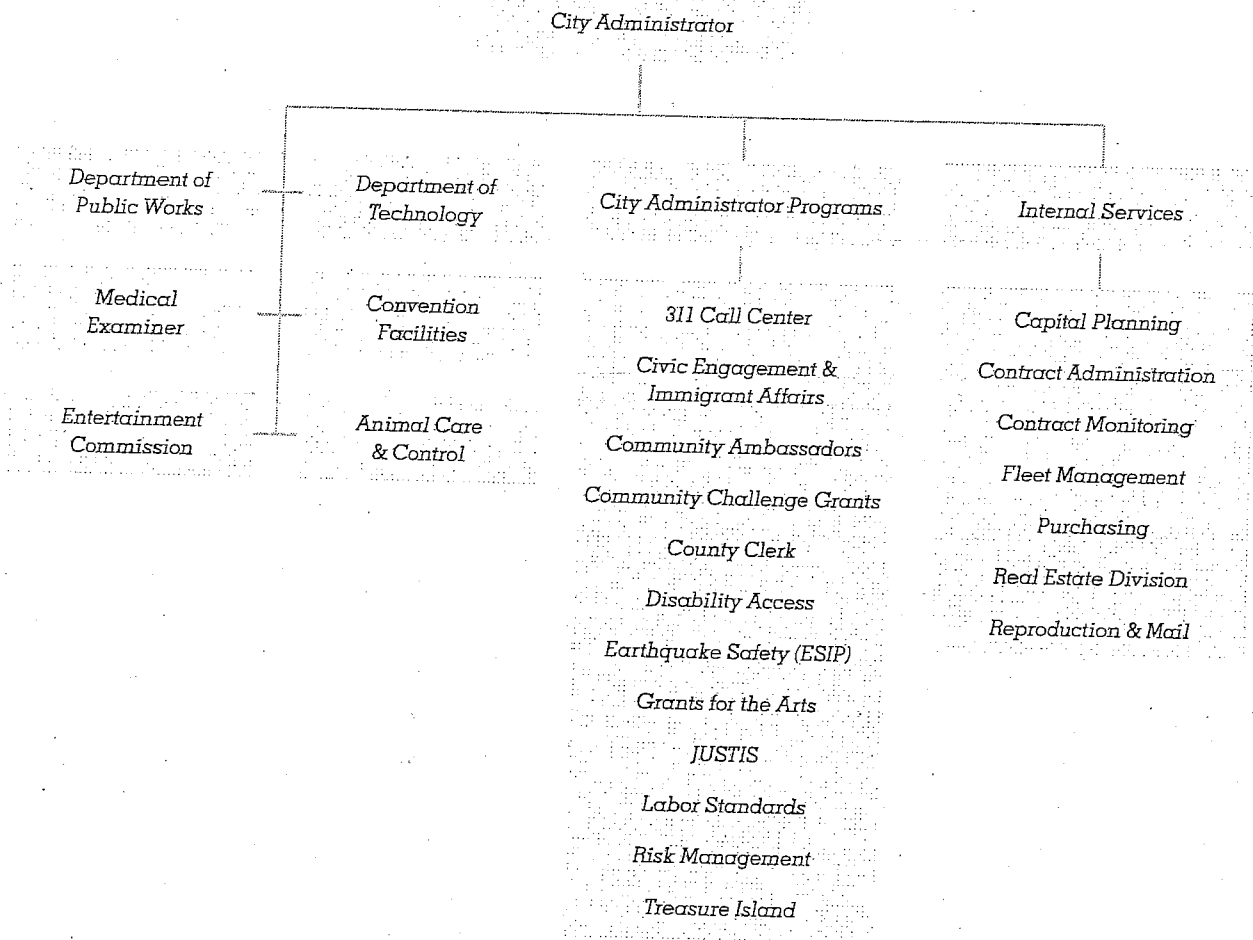
In FY 2013-14, the Department will spend 48 percent of its budget on non-personnel services payments. This is largely made up of debt service for large capital projects such as the Moscone Convention Center improvements.

FY 2013-14 DEPARTMENT USES BY PROGRAM



The Tourism Events program area makes up 24 percent of the Department's overall budget.

GENERAL SERVICES AGENCY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|--------------|---------------|--------------|
| Total Authorized | 646.47 | 698.39 | 729.15 | 30.76 | 744.98 | 15.83 |
| Non-operating Positions (cap/other) | (9.00) | (9.77) | (11.54) | (1.77) | (12.00) | (0.46) |
| Net Operating Positions | 637.47 | 688.62 | 717.61 | 28.99 | 732.98 | 15.37 |

SOURCES

| | | | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| Local Taxes | 55,456,181 | 54,095,000 | 1,000,000 | (53,095,000) | 1,000,000 | 0 |
| Licenses & Fines | 1,982,914 | 1,866,036 | 1,906,036 | 40,000 | 1,946,036 | 40,000 |
| Use of Money or Property | 24,985,882 | 26,186,621 | 27,924,775 | 1,738,154 | 28,512,775 | 588,000 |
| Intergovernmental Revenue - Federal | 93,865 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Other | 0 | 0 | 1,618,000 | 1,618,000 | 1,625,000 | 7,000 |
| Charges for Services | 3,143,389 | 3,595,862 | 4,268,862 | 673,000 | 4,268,862 | 0 |
| Other Revenues | 554,078 | 345,000 | 420,000 | 75,000 | 725,000 | 305,000 |
| Transfers In | 1,188,560 | 23,311,267 | 79,470,557 | 56,159,290 | 76,134,507 | (3,336,050) |
| Expenditure Recovery | 112,524,352 | 125,079,585 | 138,084,035 | 13,004,450 | 144,051,009 | 5,966,974 |
| Transfer Adjustments-Sources | (20,616) | (23,156,825) | (24,852,355) | (1,695,530) | (21,489,221) | 3,363,134 |
| Use of / (Deposit to) Fund Balance | 17,744,934 | 12,833,103 | 13,208,133 | 375,030 | 9,065,961 | (4,142,172) |
| General Fund Support | 9,405,045 | 44,388,098 | 51,837,570 | 7,449,472 | 46,876,092 | (4,961,478) |
| Sources Total | 227,058,584 | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| Salaries & Wages | 51,137,098 | 57,088,390 | 60,656,456 | 3,568,066 | 62,443,831 | 1,787,375 |
| Fringe Benefits | 22,270,785 | 25,072,158 | 27,606,313 | 2,534,155 | 30,709,131 | 3,102,818 |
| Overhead | 179,117 | 2,480,014 | 2,423,689 | (56,325) | 2,423,689 | 0 |
| Professional & Contractual Services | 77,848,243 | 120,773,568 | 127,968,941 | 7,195,373 | 128,627,282 | 658,341 |
| Aid Assistance / Grants | 11,306,635 | 10,204,626 | 11,075,119 | 870,493 | 11,075,119 | 0 |
| Materials & Supplies | 13,791,758 | 12,420,070 | 16,084,305 | 3,664,235 | 16,411,661 | 327,356 |
| Equipment | 658,584 | 282,509 | 759,611 | 477,102 | 333,519 | (426,092) |
| Debt Service | 507,931 | 506,231 | 506,231 | 0 | 506,231 | 0 |
| Services of Other Departments | 23,027,434 | 27,622,044 | 27,961,640 | 339,596 | 30,010,777 | 2,049,137 |
| Transfers Out | 18,878,964 | 23,211,825 | 24,907,355 | 1,695,530 | 21,544,221 | (3,363,134) |
| Budgetary Reserves | 0 | 0 | 0 | 0 | 781 | 781 |
| Transfer Adjustments-Uses | (20,616) | (23,156,825) | (24,852,355) | (1,695,530) | (21,489,221) | 3,363,134 |
| Uses - Operating Expenditures Total | 219,585,933 | 256,504,610 | 275,097,305 | 18,592,695 | 282,597,021 | 7,499,716 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Facilities Maintenance | 345,754 | 425,000 | 967,000 | 542,000 | 469,000 | (498,000) |
| Capital Renewal | 0 | 1,120,937 | 815,100 | (305,837) | 3,450,000 | 2,634,900 |
| Capital Projects | 7,126,897 | 10,493,200 | 18,006,208 | 7,513,008 | 6,200,000 | (11,806,208) |
| Uses - Project Expenditures Total | 7,472,651 | 12,039,137 | 19,788,308 | 7,749,171 | 10,119,000 | (9,669,308) |

USES BY PROGRAM RECAP

| | | | | | | |
|-------------------------------------|------------|------------|------------|-----------|------------|-------------|
| 311 Call Center | 10,134,541 | 10,879,995 | 11,479,480 | 599,484 | 11,794,312 | 314,832 |
| Animal Welfare | 4,338,669 | 5,395,922 | 5,712,200 | 316,278 | 4,963,433 | (748,767) |
| Capital Asset Planning | 590,650 | 750,000 | 750,000 | 0 | 750,000 | 0 |
| City Administrator - Administration | 9,053,675 | 9,469,713 | 10,528,005 | 1,058,292 | 10,415,663 | (112,342) |
| Community Ambassador Program | 0 | 496,385 | 580,753 | 84,368 | 718,484 | 137,731 |
| Community Redevelopment | 0 | 0 | 728,678 | 728,678 | 752,019 | 23,341 |
| Contract Monitoring | 0 | 4,476,177 | 4,662,030 | 185,853 | 3,986,097 | (675,933) |
| County Clerk Services | 1,266,502 | 1,894,985 | 1,886,255 | (8,730) | 1,876,877 | (9,378) |
| Disability Access | 5,037,809 | 8,424,249 | 7,937,835 | (486,414) | 5,490,603 | (2,447,232) |
| Earthquake Safety Program | 0 | 440,000 | 590,000 | 150,000 | 590,000 | 0 |
| Entertainment Commission | 692,177 | 861,464 | 851,356 | (10,108) | 875,315 | 23,959 |
| Facilities Mgmt & Operations | 36,645,611 | 40,692,393 | 45,788,116 | 5,095,723 | 50,922,979 | 5,134,863 |
| Fleet Management | 872,904 | 991,055 | 990,923 | (132) | 1,125,655 | 134,732 |
| Grants For The Arts | 12,007,087 | 11,888,347 | 12,787,639 | 899,292 | 12,814,723 | 27,084 |
| Immigrant And Language Services | 1,274,570 | 1,841,055 | 2,009,655 | 168,600 | 2,026,021 | 16,366 |

TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| Justis Project - City Adm Office | 3,772,014 | 3,481,495 | 3,397,792 | (83,703) | 3,425,758 | 27,966 |
| Living Wage / Living Health (Mco/Hcao) | 2,855,619 | 3,297,163 | 3,722,140 | 424,977 | 3,820,910 | 98,770 |
| Medical Examiner | 6,395,591 | 6,191,525 | 11,406,772 | 5,215,247 | 6,738,758 | (4,668,014) |
| Moscone Expansion Project | 0 | 1,700,000 | 3,400,000 | 1,700,000 | 0 | (3,400,000) |
| Neighborhood Beautification | 839,209 | 1,865,000 | 1,840,000 | (25,000) | 1,380,000 | (460,000) |
| Procurement Services | 4,372,103 | 5,106,654 | 5,366,628 | 259,974 | 5,544,031 | 177,403 |
| Publicity And Advertising | 49,392 | 0 | 0 | 0 | 0 | 0 |
| Real Estate Services | 23,533,525 | 26,874,789 | 27,414,519 | 539,730 | 29,921,138 | 2,506,619 |
| Reproduction Services | 5,714,562 | 6,025,989 | 6,853,219 | 827,230 | 6,799,546 | (53,673) |
| Risk Management / General | 11,740,636 | 14,325,471 | 18,305,849 | 3,980,378 | 18,376,381 | 70,532 |
| Tourism Events | 58,801,377 | 73,465,907 | 73,595,485 | 129,578 | 74,688,351 | 1,092,866 |
| Treasure Island | 1,329,343 | 1,758,079 | 1,924,948 | 166,869 | 1,848,550 | (76,398) |
| Vehicle & Equipment Main & Fueling | 25,741,018 | 25,949,934 | 30,375,336 | 4,425,402 | 31,070,417 | 695,081 |
| Uses by Program Recap Total | 227,058,584 | 268,543,747 | 294,885,613 | 26,341,866 | 292,716,021 | (2,169,592) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| 311 CUSTOMER SERVICE CENTER | | | | | |
| One Call Resolution | 96% | 95% | 96% | 95% | 95% |
| Percentage of calls handled without a transfer | | | | | |
| Quality Assurance | 96% | 92% | 95% | 92% | 92% |
| Quality assurance percentage score | | | | | |
| ANIMAL WELFARE | | | | | |
| Decrease number of animals euthanized | 75% | 76% | 75% | 76% | 76% |
| Percentage of live animal releases | | | | | |
| Decrease or maintain average field emergency response time | 22 | 23 | 23 | 23 | 23 |
| Field service emergency response time, in minutes | | | | | |
| COUNTY CLERK SERVICES | | | | | |
| Streamline delivery of County Clerk services | 91% | 90% | 95% | 90% | 90% |
| Percentage of customers assisted within ten minutes from the time they are ready to be served | | | | | |
| DISABILITY ACCESS | | | | | |
| Conduct required plan and site reviews in a timely manner | 95% | 85% | 85% | 85% | 85% |
| Percentage of requests for plan reviews fulfilled within twenty business days | | | | | |
| FLEET MANAGEMENT | | | | | |
| Control citywide vehicle costs by reducing the number of vehicles assigned to departments | 875 | 890 | 880 | 880 | 880 |
| Number of vehicles assigned to departments | | | | | |
| Transition the general purpose fleet to clean fuel technologies | 47% | 50% | 49% | 53% | 53% |
| Percentage of the general purpose fleet that is clean fuel | | | | | |
| GRANTS FOR THE ARTS | | | | | |
| Promote San Francisco as a tourist destination by supporting the arts and cultural community | 9,421,838 | 9,650,000 | 9,650,000 | 9,650,000 | 9,650,000 |
| Number of attendees at programs and events supported by GFTA funding | | | | | |
| LABOR STANDARDS ENFORCEMENT | | | | | |
| Implement and enforce San Francisco labor laws | 54 | 60 | 60 | 60 | 60 |
| Number of education/outreach presentations made regarding the San Francisco Labor Laws | | | | | |
| MEDICAL EXAMINER | | | | | |
| Complete cases and investigations in a timely manner | 94% | 90% | 93% | 90% | 90% |
| Percentage of all notifications of families completed within 24 hours | | | | | |
| REAL ESTATE SERVICES | | | | | |
| Keep rental rates for City tenants below market rates | 100% | 95% | 99% | 95% | 95% |
| Average occupancy rate in City-owned buildings managed by Real Estate | | | | | |
| TOURISM EVENTS | | | | | |
| Promote San Francisco as a convention destination by providing high quality services | 87% | 80% | 80% | 80% | 80% |
| Percentage of client post-convention survey ratings in the above average or higher category | | | | | |
| VEHICLE & EQUIPMENT MAIN & FUELING | | | | | |
| Maintain a reasonable average maintenance cost per vehicle | \$4,531 | \$4,100 | \$5,700 | \$4,000 | \$4,000 |
| Average annual maintenance cost per Police vehicle | \$1,255 | \$1,100 | \$1,500 | \$1,000 | \$1,000 |
| Average annual maintenance cost per general purpose vehicle | | | | | |

GSA - PUBLIC WORKS

The General Services Agency-Department of Public Works (DPW) designs, builds, operates, maintains, greens, and improves the City's infrastructure, public right-of-way, and facilities with skill, pride, and responsiveness in partnership with the San Francisco community.

SERVICES

The Department of Public Works provides services through the following program areas:

BUILDING DESIGN AND CONSTRUCTION provides comprehensive planning, project management, architectural, and building construction management services for the development of new buildings, and the modernization of existing buildings, facilities, and public urban landscape.

BUILDING REPAIR provides quality construction, repair, remodeling, and facility maintenance management services to City-owned facilities, and operates the City's various drawbridges.

INFRASTRUCTURE DESIGN AND CONSTRUCTION provides engineering planning, project development, design, construction management, and consulting services for a range of capital improvement projects as well as maintains the City's right-of-way infrastructure, including streets, structures, sidewalks, curb ramps, and streetscapes.

PROJECT CONTROLS SERVICES supports the Department's capital projects by providing contract support services,

hazardous materials investigation, materials testing, contract compliance monitoring, quality assurance and quality control, cost estimating, and project scheduling.

STREET AND SEWER REPAIR is responsible for street paving and repair, sewer repair, and pothole filling. In addition, the bureau constructs curb ramps and repairs stairways, landings, retaining walls, walkways, curbs, gutters, and sidewalks around City-maintained trees.

STREET ENVIRONMENTAL SERVICES AND URBAN FORESTRY uses mechanical street sweepers, strategic litter receptacle placement, and City work crews to clean streets and curbs, remove graffiti, and to pick up illegally dumped debris. The bureau also maintains the City's street trees and median landscaping.

STREET USE AND MAPPING ensures that city sidewalks and streets are safe and accessible by permitting and inspecting the use of the public right-of-way. The bureau also maintains the official city map.

For more information, call (415) 554-6920 or 311; or visit www.sfdpw.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 110,613,051 | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |
| Total FTE | 783 | 808 | 826 | 19 | 828 | 2 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$158.3 million for the Department of Public Works is \$11.7 million, or 8.0 percent, higher than the FY 2012-13 budget of \$146.6 million. A significant amount of this increase is due to changes in capital project funding.

The FY 2014-15 proposed budget of \$202.6 million for the Department of Public Works is \$44.3 million, or 28.0 percent, higher than the FY 2013-14 budget of \$158.3 million. A significant amount of this increase is also due to changes in capital project funding. Specifically, the budget includes \$40.0 million in General Fund support for street repaving once the Road Resurfacing and Street Safety bond funding expires.

Cleaning and Greening San Francisco

DPW remains committed to maintaining clean streets through a myriad of strategies that include partnering with the community, augmenting grant resources, enforcing the City's litter laws and right-of-way codes, and conducting community outreach on issues such as illegal dumping and graffiti abatement. Starting in FY 2013-14, DPW plans to augment outreach, education, and code enforcement efforts to increase community awareness and accountability around street and sidewalk cleanliness.

Improving City Streets and Buildings

DPW will continue managing a number of major bond programs and capital projects including General Hospital, the Earthquake Safety and Emergency Response bond program, Moscone Expansion, Veteran's Memorial, and the Road Repair & Safe Streets Bond. When implementing these projects and programs, DPW will ensure that

facilities and streets are designed and constructed in such a way that they grant full and fair access to all users.

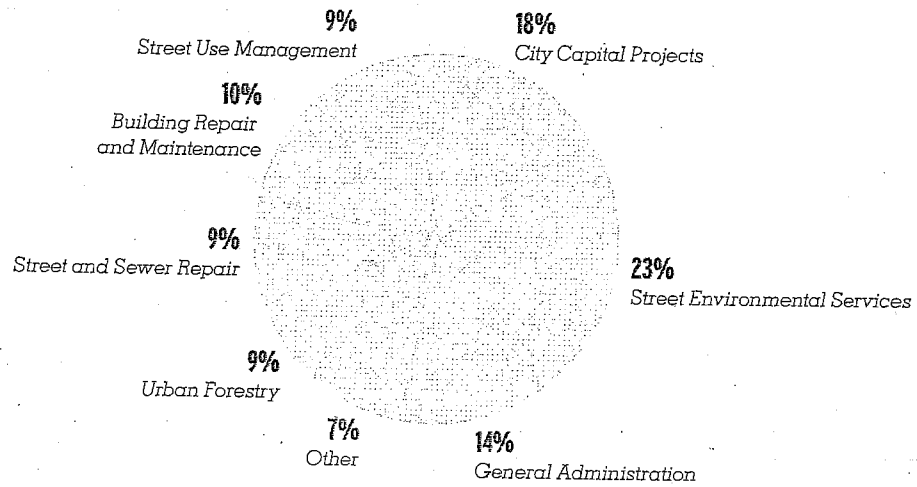
Tree Relinquishment

The Department's FY 2013-14 budget includes the appropriation of one-time funds in the amount of \$0.7 million to hire four arborist technicians on an as-needed basis for one year to prune 3,000 street trees, which will then be relinquished to adjacent property owners. This funding will ensure that the Department can move forward with tree relinquishment as planned in prior year budgets and that the trees will be in good condition and recently pruned before being relinquished to property owners.

Using Data to Advance Programmatic Efficiency

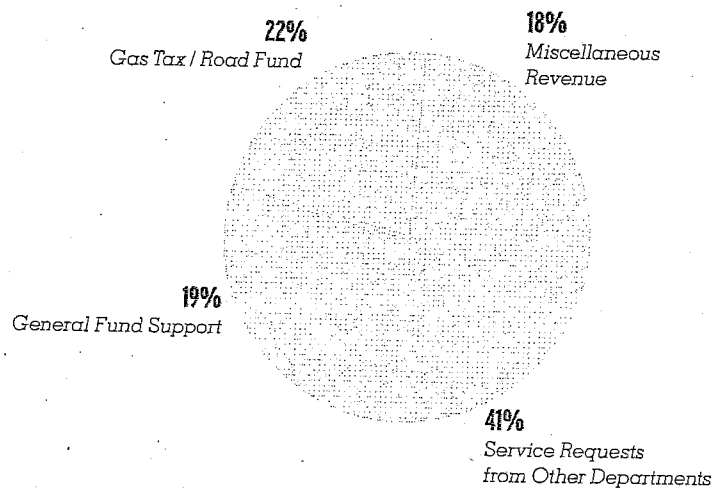
For the past three years, DPW has used an internal performance management system to analyze real-time business intelligence data. At monthly DPW Stat meetings, managers and staff monitor and analyze performance data of key operational activities. These meetings have helped shape strategic staffing assignments as well as awareness of and response to the City's most pressing needs. In FY 2012-13, DPW implemented DPW Stat for capital projects, new monthly meeting where design and construction managers emphasize performance of capital projects. The goal of these meetings is to increase the accountability of project managers and ensure that projects are delivered on-time and on-budget. Through DPW Stat, the Department continues to focus on making strategic service and project improvements by relying upon empirical data.

FY 2013-14 DEPARTMENT USES BY PROGRAM AREA



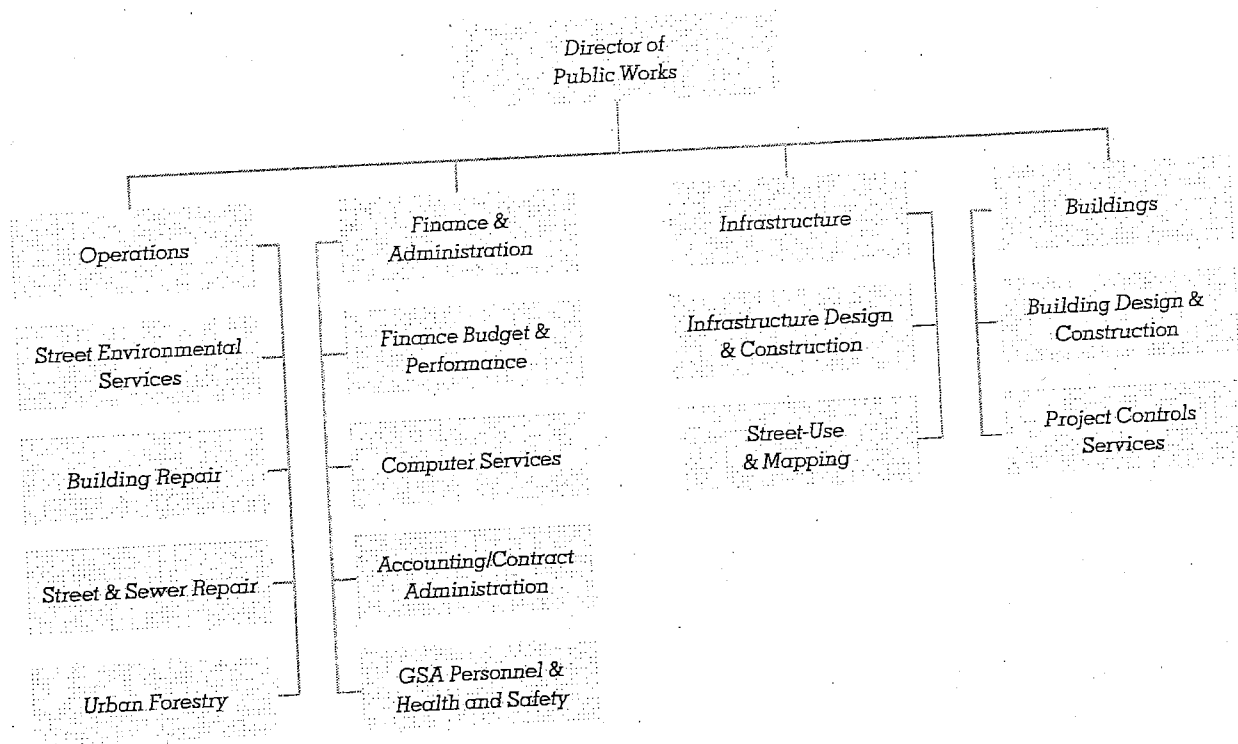
The Department spends 9 percent of its budget on Urban Forestry.

FY 2013-14 DEPARTMENT SOURCES



The Department receives 41 percent of its revenue through service requests from other City departments.

DEPARTMENT OF PUBLIC WORKS



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|----------------|-----------------|----------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 1,146.17 | 1,216.28 | 1,279.52 | 63.24 | 1,297.88 | 18.36 |
| Net Operating Positions | (362.93) | (408.77) | (453.31) | (44.54) | (470.24) | (16.93) |
| | 783.24 | 807.51 | 826.21 | 18.70 | 827.64 | 1.43 |

SOURCES

| | | | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| Licenses & Fines | | | | | | |
| Use of Money or Property | 989,170 | 501,500 | 515,826 | 14,326 | 514,914 | (912) |
| Intergovernmental Revenue - Federal | 353,469 | 229,653 | 131,661 | (97,992) | 131,661 | 0 |
| Intergovernmental Revenue - State | 2,731,111 | 0 | 10,000,000 | 10,000,000 | 0 | (10,000,000) |
| Intergovernmental Revenue - Other | 26,913,463 | 32,032,621 | 35,137,781 | 3,105,160 | 35,897,781 | 760,000 |
| Charges for Services | 1,492,722 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 19,263,615 | 11,923,157 | 15,343,603 | 3,420,446 | 15,661,626 | 318,023 |
| Transfers In | 442,827 | 0 | 220,000 | 220,000 | 949,000 | 729,000 |
| Expenditure Recovery | 1,137,131 | 1,945,742 | 1,383,133 | (562,609) | 876,048 | (507,085) |
| Transfer Adjustments-Sources | 84,914,891 | 122,933,200 | 127,104,541 | 4,171,341 | 130,644,426 | 3,539,885 |
| Use of / (Deposit to) Fund Balance | (51,538,726) | (51,424,070) | (62,958,725) | (11,534,655) | (64,475,063) | (1,516,338) |
| General Fund Support | 13,835,133 | 149,546 | 1,603,626 | 1,454,080 | 0 | (1,603,626) |
| Sources Total | 10,078,245 | 28,281,136 | 29,822,216 | 1,541,080 | 82,353,687 | 52,531,471 |
| | 110,613,051 | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|---------------------|---------------------|---------------------|--------------------|---------------------|--------------------|
| Salaries & Wages | | | | | | |
| Fringe Benefits | 41,640,199 | 66,780,539 | 69,979,150 | 3,198,611 | 71,043,221 | 1,064,071 |
| Overhead | 23,129,325 | 33,168,631 | 35,386,780 | 2,218,149 | 38,335,931 | 2,949,151 |
| Professional & Contractual Services | 34,263,004 | 32,260,940 | 33,768,753 | 1,507,813 | 35,084,207 | 1,315,454 |
| Materials & Supplies | 7,799,714 | 4,916,048 | 10,641,889 | 5,725,841 | 10,194,916 | (446,973) |
| Equipment | 4,262,618 | 2,397,172 | 3,450,685 | 1,053,513 | 3,393,185 | (57,500) |
| Debt Service | 2,536,963 | 2,940,842 | 3,828,515 | 887,673 | 3,676,607 | (151,908) |
| Services of Other Departments | 266,492 | 201,887 | 201,887 | 0 | 152,092 | (49,795) |
| Transfers Out | 23,574,426 | 24,735,884 | 26,116,511 | 1,380,627 | 26,838,155 | 721,644 |
| Transfer Adjustments-Uses | 4,263,628 | 2,212,234 | 3,120,005 | 907,771 | 876,048 | (2,243,957) |
| Uses - Operating Expenditures Total | (51,538,726) | (59,696,070) | (62,958,725) | (3,262,655) | (64,475,063) | (1,516,338) |
| | 90,197,643 | 109,918,107 | 123,535,450 | 13,617,343 | 125,119,299 | 1,583,849 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|--------------------|-------------------|--------------------|
| Facilities Maintenance | | | | | | |
| Capital Renewal | 396,838 | 2,781,800 | 3,808,965 | 1,027,165 | 3,264,553 | (544,412) |
| Capital Projects | 0 | 18,080,312 | 22,082,036 | 4,001,724 | 67,090,205 | 45,008,169 |
| Uses - Project Expenditures Total | 20,018,570 | 15,792,266 | 8,877,211 | (6,915,055) | 7,080,023 | (1,797,188) |
| | 20,415,408 | 36,654,378 | 34,768,212 | (1,886,166) | 77,434,781 | 42,666,569 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| Architecture | | | | | | |
| Building Repair And Maintenance | 937,269 | 414,630 | 443,844 | 29,214 | 441,624 | (2,220) |
| Capital Asset Planning | 11,137,281 | 18,102,561 | 18,637,389 | 534,828 | 18,981,004 | 343,615 |
| City Capital Projects | 292,806 | 0 | 0 | 0 | 0 | 0 |
| Construction Management Services | 22,843,391 | 37,234,377 | 40,680,471 | 3,446,094 | 81,521,743 | 40,841,272 |
| Engineering | 2,385,829 | 217,264 | 271,799 | 54,535 | 271,749 | (50) |
| Facilities Mgmt & Operations | 2,785,398 | 883,494 | 870,432 | (13,062) | 851,701 | (18,731) |
| General Administration | 50,255 | 0 | 0 | 0 | 0 | 0 |
| Maintenance Of Streetlights | 3,657 | 0 | 0 | 0 | 0 | 0 |
| Mapping | 133,308 | 0 | 0 | 0 | 0 | 0 |
| Neighborhood Beautification | 4,350,991 | 0 | 0 | 0 | 0 | 0 |
| Parking & Traffic | 126,541 | 0 | 0 | 0 | 0 | 0 |
| Street And Sewer Repair | 216,627 | 0 | 0 | 0 | 0 | 0 |
| Street Environmental Services | 10,881,795 | 16,776,235 | 17,233,619 | 457,384 | 18,135,243 | 901,624 |
| Street Use Management | 36,321,639 | 39,926,370 | 43,947,522 | 4,021,152 | 44,665,913 | 718,391 |
| Urban Forestry | 8,070,712 | 16,142,550 | 18,469,276 | 2,326,726 | 19,426,067 | 956,791 |
| Uses by Program Recap Total | 10,075,552 | 16,875,004 | 17,749,310 | 874,306 | 18,259,036 | 509,726 |
| | 110,613,051 | 146,572,485 | 158,303,662 | 11,731,177 | 202,554,080 | 44,250,418 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ARCHITECTURE | | | | | |
| Develop accurate construction cost estimates for City projects | | | | | |
| Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the architect's estimate | 75% | 90% | 90% | 90% | 90% |
| CONSTRUCTION MANAGEMENT SERVICES | | | | | |
| Track City construction project costs | | | | | |
| Percentage change order cost to original contracts, for projects exceeding \$2 million | 14.8% | 14.4% | 10.0% | 14.4% | 13.0% |
| Develop accurate construction cost estimates for City projects | | | | | |
| Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding \$2 million | 2.5% | 3.2% | 2.0% | 3.2% | 2.9% |
| ENGINEERING | | | | | |
| Develop accurate construction cost estimates for City projects | | | | | |
| Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the engineer's estimate | 76% | 75% | 75% | 75% | 75% |
| Maintain quality of City streets through repaving program | | | | | |
| Number of blocks of City streets repaved | 346 | 420 | 420 | 520 | 420 |
| STREET AND SEWER REPAIR SERVICES | | | | | |
| Maintain City streets in good repair | | | | | |
| Percentage of potholes repaired within 72 hours of request | 88% | 85% | 90% | 90% | 90% |
| Cost per block paved by BSSR | \$26,853 | \$23,021 | \$23,021 | \$23,021 | \$23,022 |
| STREET ENVIRONMENTAL SERVICES | | | | | |
| Maintain cleanliness of City streets/sidewalks, through direct services as well as regulations and education | | | | | |
| Percentage of street cleaning requests abated within 48 hours | 90% | 85% | 90% | 90% | 90% |
| Percentage of graffiti requests abated within 48 hours (public property) | 80% | 70% | 92% | 92% | 92% |
| Cost per curb mile mechanically swept (controlled routes) | \$69 | \$73 | \$73 | \$73 | \$73 |

GSA - TECHNOLOGY

The General Services Agency-Department of Technology (DT) provides high-quality, cost-effective, customer-focused information technology and telecommunications solutions.

SERVICES

The Department of Technology provides services through the following divisions:

ENTERPRISE TECHNOLOGY OFFICE manages the on-going support and upgrade of the City's information technology infrastructure. This includes building and maintaining voice, video, and data networks, which support the City's computing needs; and maintaining and operating the City's data center, which houses the hardware that supports enterprise applications such as the centralized financial system, e-mail, and Geographic Information Systems (GIS). In addition, this division maintains the public safety, mission-critical wireless and wired communication and information systems of the City's Emergency Management, Fire, and Police departments. These systems include the 9-1-1 dispatch network, outdoor public warning system, emergency telephone system, and all wireless radio systems.

CUSTOMER SERVICE provides enterprise technology support services to all City departments, including database administration, business process mapping, and

solution development. This division also serves as the primary point of customer contact through the operation of DT's Customer Service Desk. Additionally, this division oversees security services and business continuation planning for the Department.

MEDIA AND POLICY operates the award-winning SFGovTV, the City's website, and a variety of Social Media and e-Government initiatives. In addition, this division manages the Cable Franchise and the Public Education and Government (PEG) activities.

ADMINISTRATION manages contract management and procurement, Chief Information Officer (CIO) review of all information technology (IT) purchases, citywide enterprise agreements, accounting and budgetary functions, enterprise telephone billing, human resources, and administration for the Department.

For more information call (415) 581-4000 or 311; or visit www.sfgov.org/dt

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 68,184,947 | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |
| Total FTE | 196 | 199 | 218 | 19 | 216 | (2) |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$83.1 million for the Department of Technology is \$7.5 million, or 9.9 percent, higher than the FY 2012-13 budget of \$75.6 million. A significant amount of this increase is due to new IT projects as well as increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$80.3 million for the Department of Technology is \$2.8 million, or 3.3 percent, lower than the FY 2013-14 proposed budget of \$83.1 million. A significant portion of this decrease is due to the one-time project funding expiration of the FY 2013-14 budget.

New Initiatives

In accordance with the Information and Communication Technology (ICT) Plan, the Department continues to focus on supporting citywide enterprise technology that will create operational and budgetary efficiencies while better serving its customers.

DT is committed to completing the following initiatives over the next two fiscal years:

Mobile Services – implement new mobile phone and tablet solutions with the goal of improving access to City services and information online;

City WiFi – provide accessible wireless connectivity for City residents and employees at City buildings;

Security – continue investment in the City's IT security to safeguard its networks and infrastructure from ongoing security risks and threats;

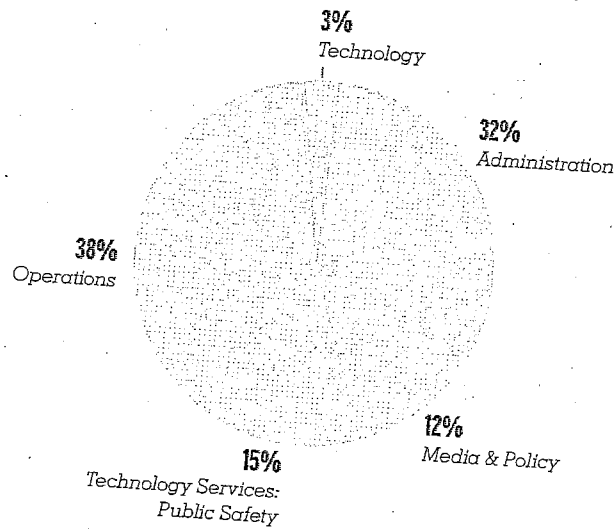
Fiber Services – continue building a comprehensive, robust City fiber network;

Disaster Recovery – working with the Controller's Office to build and implement the City's disaster recovery infrastructure;

Radio Security Enhancement Project – upgrade dated and insufficient security systems at the various City radio sites to protect the City's communication infrastructure critical to public safety; and

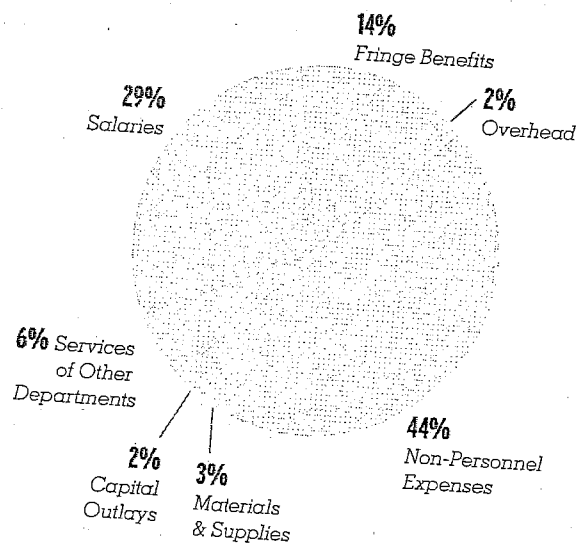
Project Management Office – strengthen project management capabilities at the Department to ensure that existing projects are completed on-time and on-budget.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



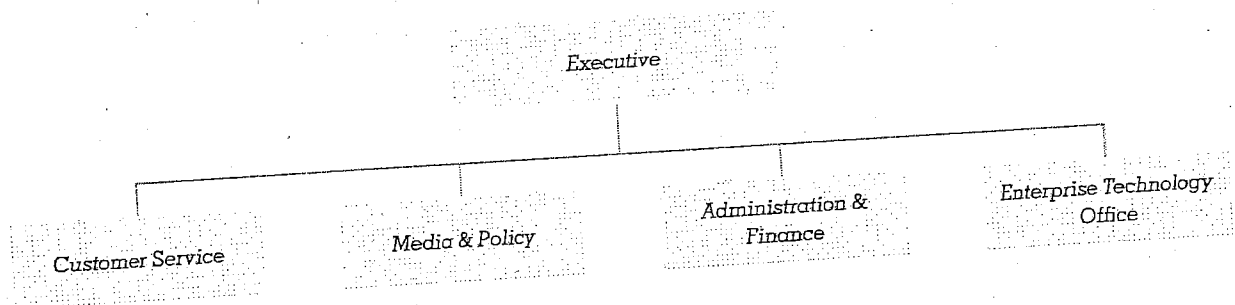
The Department's largest service area is Operations, which manages the on-going support and upgrades to the City's IT infrastructure.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Non-Personnel Expenses comprise 44 percent of the Department's budget and are the largest type of expenditure. Included in these expenses are IT equipment and licensing fees.

DEPARTMENT OF TECHNOLOGY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|--------------|---------------|---------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 227.23 | 233.20 | 250.49 | 17.29 | 249.87 | (0.62) |
| | (31.00) | (34.00) | (32.54) | 1.46 | (34.00) | (1.46) |
| Net Operating Positions | 196.23 | 199.20 | 217.95 | 18.75 | 215.87 | (2.08) |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Licenses & Fines | 2,350,134 | 2,471,836 | 2,921,360 | 449,524 | 3,065,131 | 143,771 |
| Use of Money or Property | 62,401 | 64,148 | 215,345 | 151,197 | 215,970 | 625 |
| Intergovernmental Revenue - Federal | 2,436,586 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Other | 0 | 0 | 30,000 | 30,000 | 31,000 | 1,000 |
| Charges for Services | 20 | 0 | 0 | 0 | 0 | 0 |
| Other Revenues | 2,625 | 0 | 0 | 0 | 0 | 0 |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 65,221,886 | 68,480,441 | 3,684,417 | 3,684,417 | 1,250,476 | (2,433,941) |
| Transfer Adjustments-Sources | 0 | 0 | 77,143,662 | 8,663,221 | 75,029,766 | (2,113,896) |
| Use of / (Deposit to) Fund Balance | (3,588,737) | 3,030,653 | (3,684,417) | (3,684,417) | (1,250,476) | 2,433,941 |
| General Fund Support | 1,700,032 | 1,587,791 | 1,093,477 | (1,937,176) | 172,880 | (920,597) |
| | | | 1,708,091 | 120,300 | 1,830,901 | 122,810 |
| Sources Total | 68,184,947 | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Salaries & Wages | 19,794,862 | 21,557,614 | 23,811,952 | 2,254,338 | 23,844,566 | 32,614 |
| Fringe Benefits | 8,677,857 | 9,283,082 | 10,574,545 | 1,291,463 | 11,065,706 | 491,161 |
| Overhead | 1,553,024 | 1,652,566 | 1,808,551 | 155,985 | 1,876,714 | 68,163 |
| Professional & Contractual Services | 25,086,303 | 33,496,011 | 38,105,294 | 4,609,283 | 34,970,400 | (3,134,894) |
| Aid Assistance / Grants | 951,746 | 0 | 0 | 0 | 0 | 0 |
| Materials & Supplies | 4,176,409 | 3,174,036 | 2,116,244 | (1,057,792) | 1,952,643 | (163,601) |
| Equipment | 1,407,578 | 1,810,185 | 2,443,487 | 633,302 | 2,325,164 | (118,323) |
| Services of Other Departments | 4,662,153 | 4,661,375 | 4,251,862 | (409,513) | 4,310,455 | 58,593 |
| Transfers Out | 838,444 | 0 | 3,684,417 | 3,684,417 | 1,250,476 | (2,433,941) |
| Transfer Adjustments-Uses | 0 | 0 | (3,684,417) | (3,684,417) | (1,250,476) | 2,433,941 |
| Uses - Operating Expenditures Total | 67,148,376 | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|------------------|----------|----------|----------|----------|----------|
| Capital Projects | 1,036,571 | 0 | 0 | 0 | 0 | 0 |
| Uses - Project Expenditures Total | 1,036,571 | 0 | 0 | 0 | 0 | 0 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|--------------------|
| Administration | 21,869,117 | 23,541,789 | 27,024,554 | 3,482,765 | 27,940,734 | 916,180 |
| Governance And Outreach | 7,777,432 | 9,087,343 | 8,965,129 | (122,214) | 9,356,228 | 391,099 |
| Operations | 26,404,986 | 31,333,200 | 32,694,054 | 1,360,854 | 30,237,969 | (2,456,085) |
| Reproduction Services | (32) | 0 | 0 | 0 | 0 | 0 |
| Technology | 1,629,361 | 2,601,035 | 3,242,459 | 641,424 | 2,508,443 | (734,016) |
| Technology Services:Public Safety | 10,504,083 | 9,071,502 | 11,185,739 | 2,114,237 | 10,302,274 | (883,465) |
| Uses by Program Recap Total | 68,184,947 | 75,634,869 | 83,111,935 | 7,477,066 | 80,345,648 | (2,766,287) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

CUSTOMER SERVICE

Provide leadership for project methodology and efficient, cost-effective management for projects engaging DT resources

Percent of projects completed on time, on budget and to specification

| | | | | |
|-----|-----|-----|-----|-----|
| 58% | 85% | 64% | 85% | 85% |
|-----|-----|-----|-----|-----|

ENTERPRISE OPERATIONS

Ensure high availability of the systems managed by DT

Network Up Time

E-mail System

| | | | | |
|--------|--------|--------|--------|--------|
| 99.91% | 99.00% | 99.00% | 99.00% | 99.00% |
| n/a | 99.00% | 99.00% | 99.00% | 99.00% |

GENERAL CITY RESPONSIBILITY

General City Responsibility is a departmental designation for expenditures that are citywide in nature. For example, General Fund payment of claims, retiree subsidies, or health services administration costs are budgeted in General City Responsibility rather than allocating costs to General Fund departments.

TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|----------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| SOURCES | | | | | | |
| Local Taxes | 179,646,251 | 170,851,000 | 228,330,977 | 57,479,977 | 221,480,173 | (6,850,804) |
| Licenses & Fines | 16,521,512 | 0 | 0 | 0 | 15,279,147 | 15,279,147 |
| Use of Money or Property | 9,035,199 | 180,000 | 281,636 | 101,636 | 451,544 | 169,908 |
| Intergovernmental Revenue - State | 770,896 | 750,000 | 750,000 | 0 | 750,000 | 0 |
| Other Revenues | 16,750,605 | 21,060,388 | 17,604,500 | (3,455,888) | 21,760,000 | 4,155,500 |
| Transfers In | 25,296,166 | 266,492 | 143,246 | (123,246) | 2,260,393 | 2,117,147 |
| Expenditure Recovery | 12,304 | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | 82,963,049 | 0 | 20,586,288 | 20,586,288 | 2,974,748 | (17,611,540) |
| General Fund Support | 713,567,899 | 424,034,101 | 570,750,525 | 146,716,424 | 589,393,631 | 18,643,106 |
| Sources Total | 1,044,563,881 | 617,141,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | (431) | 0 | 0 | 0 | 0 | 0 |
| Fringe Benefits | 55,663,196 | 62,654,915 | 58,313,112 | (4,341,803) | 63,413,262 | 5,100,150 |
| Professional & Contractual Services | 26,675,638 | 13,755,074 | 13,039,679 | (715,395) | 12,539,679 | (500,000) |
| Aid Assistance / Grants | 0 | 10,039,200 | 0 | (10,039,200) | 0 | 0 |
| Equipment | 0 | 11,070,388 | 1,104,500 | (9,965,888) | 760,000 | (344,500) |
| Debt Service | 215,962,044 | 171,867,492 | 249,846,621 | 77,979,129 | 244,759,981 | (5,086,640) |
| Services of Other Departments | 13,650,476 | 13,759,635 | 14,552,989 | 793,354 | 15,791,930 | 1,238,941 |
| Transfers Out | 732,612,958 | 269,291,777 | 416,734,245 | 147,442,468 | 440,383,250 | 23,649,005 |
| Budgetary Reserves | 0 | 61,703,500 | 81,892,136 | 20,188,636 | 73,717,044 | (8,175,092) |
| Uses - Operating Expenditures Total | 1,044,563,881 | 614,141,981 | 835,483,282 | 221,341,301 | 851,365,146 | 15,881,864 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Capital Projects | 0 | 3,000,000 | 2,963,890 | (36,110) | 2,984,490 | 20,600 |
| Uses - Project Expenditures Total | 0 | 3,000,000 | 2,963,890 | (36,110) | 2,984,490 | 20,600 |
| USES BY PROGRAM RECAP | | | | | | |
| General City Responsibilities | 974,617,202 | 606,221,981 | 820,915,536 | 214,693,555 | 832,148,092 | 11,232,556 |
| General Fund Unallocated | 69,901,791 | 0 | 0 | 0 | 0 | 0 |
| Indigent Defense/Grand Jury | 0 | 750,000 | 750,000 | 0 | 750,000 | 0 |
| Retiree Health Care - Prop B | 44,888 | 10,170,000 | 16,781,636 | 6,611,636 | 21,451,544 | 4,669,908 |
| Uses by Program Recap Total | 1,044,563,881 | 617,141,981 | 838,447,172 | 221,305,191 | 854,349,636 | 15,902,464 |

GENERAL FUND UNALLOCATED

General Fund Unallocated is a department designation for revenues that are not directly attributable to a City department. For example, undesignated property taxes, business taxes, and hotel taxes are deposited into General Fund Unallocated. The benefits of these revenues are spread to departments in the form of a General Fund subsidy allocation.

TOTAL BUDGET – HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|------------------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| SOURCES | | | | | | |
| Local Taxes | 2,220,986,602 | 2,239,100,900 | 2,531,943,000 | 292,842,100 | 2,653,500,000 | 121,557,000 |
| Licenses & Fines | 20,313,492 | 20,718,000 | 20,598,109 | (119,891) | 20,598,109 | 0 |
| Use of Money or Property | 1,147,570 | 2,894,191 | 6,906,000 | 4,011,809 | 6,814,000 | (92,000) |
| Intergovernmental Revenue - Federal | 110,279 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - State | 4,585,675 | (11,161,000) | 3,895,700 | 15,056,700 | 3,839,000 | (56,700) |
| Charges for Services | 10,436,829 | 13,096,954 | 11,380,092 | (1,716,862) | 11,380,092 | 0 |
| Other Revenues | 40,210 | 50,000 | 50,000 | 0 | 11,650,000 | 11,600,000 |
| Transfers In | 248,110,997 | 197,698,696 | 165,850,418 | (31,848,278) | 166,635,668 | 785,250 |
| Use of / (Deposit to) Fund Balance | (320,790,403) | 114,770,526 | 133,882,880 | 19,112,354 | 122,405,000 | (11,477,880) |
| General Fund Support | (2,175,004,039) | (2,577,168,267) | (2,874,506,199) | (297,337,932) | (2,996,821,869) | (122,315,670) |
| Sources Total | 9,937,212 | 0 | 0 | 0 | 0 | 0 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Transfers Out | 9,937,212 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 9,937,212 | 0 | 0 | 0 | 0 | 0 |
| USES BY PROGRAM RECAP | | | | | | |
| General Fund Unallocated | 9,934,127 | 0 | 0 | 0 | 0 | 0 |
| No Community | 3,085 | 0 | 0 | 0 | 0 | 0 |
| Uses by Program Recap Total | 9,937,212 | 0 | 0 | 0 | 0 | 0 |

HEALTH SERVICE SYSTEM

The Health Service System (HSS) administers and manages health benefits for more than 108,000 active employees, retirees, and dependents from four employers: City & County of San Francisco, San Francisco Unified School District, City College of San Francisco, and the San Francisco Superior Court. The Health Service System is dedicated to preserving and improving sustainable, quality health benefits and to enhancing the well-being of its members and dependents.

SERVICES

The Health Service System provides services through the following divisions:

ADMINISTRATION develops policy recommendations, rates and benefits analysis, and plan designs to proactively manage health care costs; coordinates monthly Health Service Board meetings; oversees plan vendor selections and performance analysis; and maintains relationships with employers, City departments, plan vendors, and external partners.

FINANCE ensures the timeliness and accuracy of over 12,500 annual financial transactions; conducts the Charter-mandated 10-county rates survey; calculates over 6,700 annual premium rates; oversees the annual external audit of the Health Service Trust Fund; and routinely reports on the Health Service Trust Fund and administrative budget.

OPERATIONS provides health benefits counseling and enrollment support for the more than 108,000 HSS members and dependents; maintains regulatory

compliance and membership rules; conducts eligibility audits; and manages data exchanges and information technology related to benefits administration.

COMMUNICATIONS oversees the distribution of 65,000 annual Open Enrollment packets; maintains a benefits website viewed by over 53,000 members each year; prepares reports and presentations; manages information requests; and reviews all vendor communications to HSS members for clarity and accuracy.

HEALTH PROMOTION AND WELLNESS coordinates wellness councils and creates opportunities for wellness programming designed to proactively manage health care costs. HSS oversees the City's Employee Assistance Program (EAP), which provides behavioral health services and workshops.

For more information, call (415) 554-1727 or 311; or visit www.myhss.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| Total FTE | 35 | 35 | 46 | 11 | 48 | 2 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$9.1 million for Health Service System is \$2.6 million, or 39.1 percent, higher than the FY 2012-13 budget of \$6.6 million. A significant amount of this increase is due to the addition of positions related to the continued implementation of the eMerge system, improved vendor contracts management, data analysis and benchmarking, overall cost containment, wellness programming for city employees, and benefit sustainability efforts.

The FY 2014-15 proposed budget of \$9.6 million for the Health Service System is \$0.5 million, or 5.7 percent, higher than the FY 2013-14 proposed budget of \$9.1 million. A significant amount of this increase is due to increases in salary and fringe benefits costs and the annualization of new positions added in FY 2013-14. These increases are partially offset by having no Health Service Board Election costs and no equipment purchases in FY 2013-14.

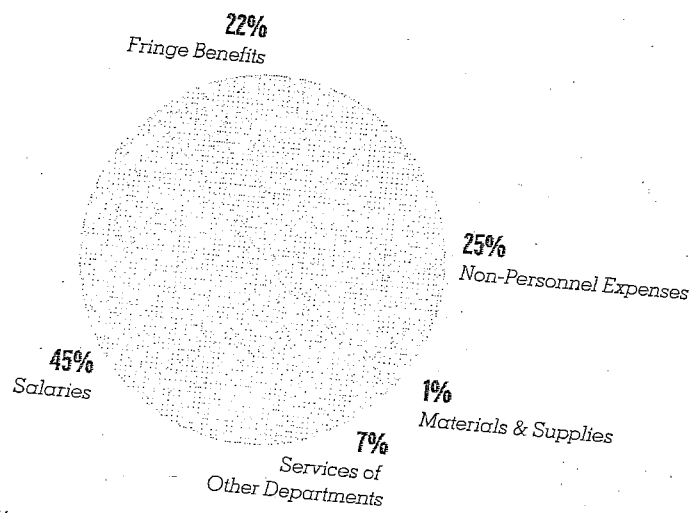
Federal Healthcare Reform — Patient Protection and Affordable Care Act
Implementation of the Patient Protection and Affordable Care Act (PPACA) began in 2011 and will continue through 2018. PPACA contains complex regulatory requirements, potentially dramatic changes to cost

drivers, and core structural changes to healthcare benefits delivery. HSS must have sufficient resources to ensure regulatory compliance while also developing strategies for minimizing the anticipated cost impact of PPACA on taxes, fees, and premiums.

Cost Containment and Sustainability of Benefits

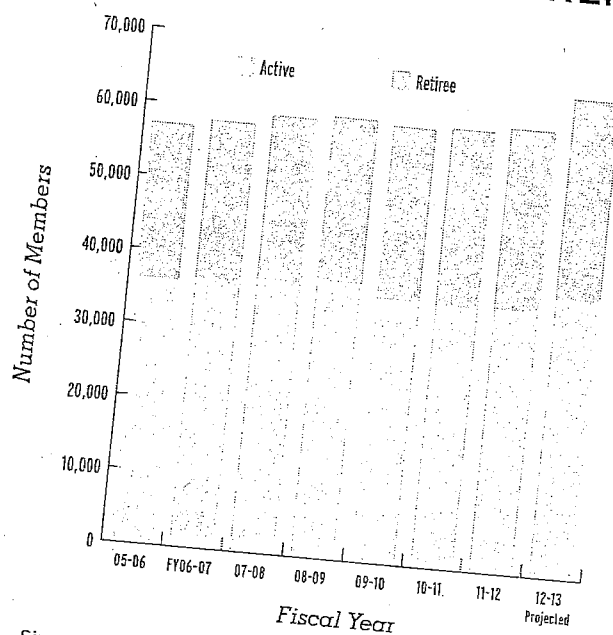
During 2012 and 2013 rate negotiations, HSS implemented a wide array of innovations reducing 2012 (6-month benefit period) and 2013 (calendar year) rate renewals by a projected \$46.8 million. Due to the Department's aggressive strategy, aggregate health premium increases for HSS medical plans have been less than half the local, state, and federal averages for the past three cycles. Flex funding of the Blue Shield plan accounted for \$25.2 million of the estimated decrease. Additional innovations included mitigating enrollment migration to maintain cost competition between plans and collaborating with Blue Shield, hospitals, and medical groups to form two Accountable Care Organizations (ACOs), which will lower health care spending and improve patient care in San Francisco. Several of these cost containment measures will reduce the City's Other Post Employment Benefits (OPEB) liability in future years.

DEPARTMENT USES BY EXPENDITURE TYPE



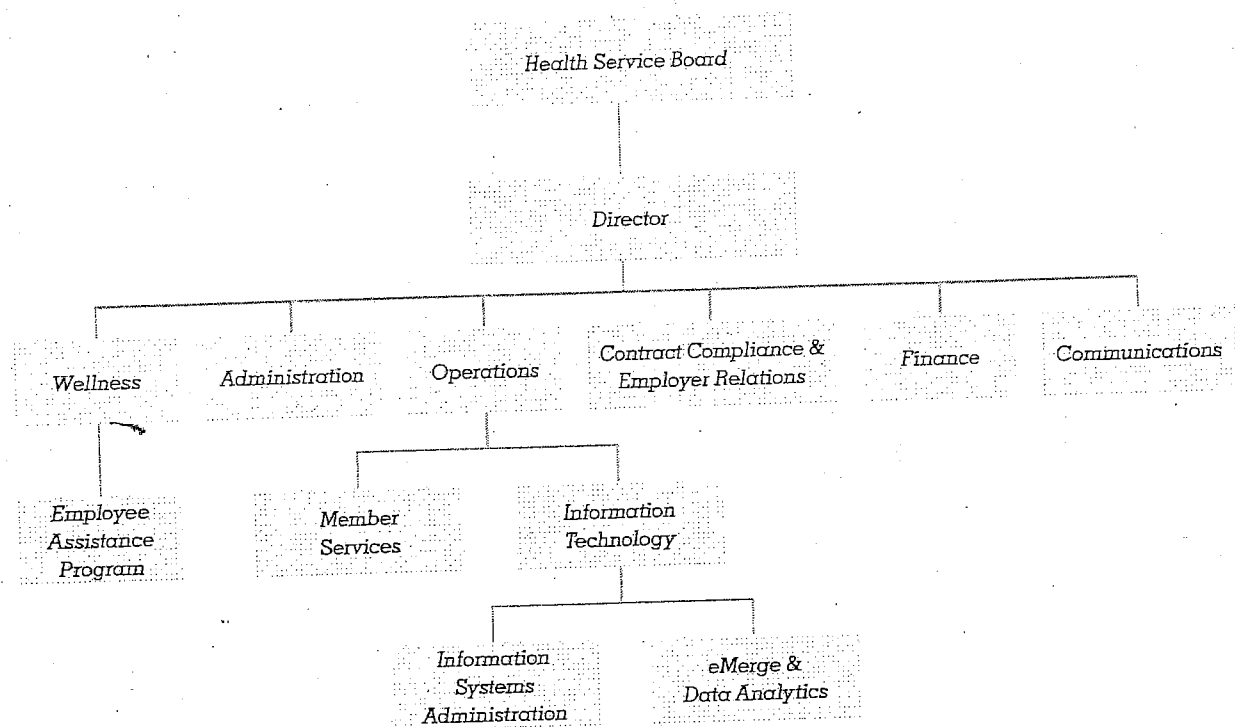
67 percent of the Department's budget is used for salaries and fringe benefits.

HSS MEMBERSHIP TREND



Since FY 2005-06, retirees have steadily grown as a percentage of HSS members.

HEALTH SERVICES SYSTEM



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|-------------|
| Total Authorized | 36.82 | 37.10 | 47.78 | 10.68 | 50.39 | 2.61 |
| Non-operating Positions (cap/other) | (2.00) | (2.00) | (2.00) | 0.00 | (2.00) | 0.00 |
| Net Operating Positions | 34.82 | 35.10 | 45.78 | 10.68 | 48.39 | 2.61 |

SOURCES

| | | | | | | |
|----------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Charges for Services | 6,200 | 0 | 6,000 | 6,000 | 6,000 | 0 |
| Other Revenues | 161,155 | 167,355 | 167,355 | 0 | 167,355 | 0 |
| Expenditure Recovery | 6,200,533 | 6,384,881 | 8,941,773 | 2,556,892 | 9,456,871 | 515,098 |
| Sources Total | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|----------------|
| Salaries & Wages | 2,721,825 | 2,950,245 | 4,066,200 | 1,115,955 | 4,368,261 | 302,061 |
| Fringe Benefits | 1,336,659 | 1,450,916 | 1,982,064 | 531,148 | 2,272,331 | 290,267 |
| Professional & Contractual Services | 1,549,231 | 1,513,870 | 2,307,752 | 793,882 | 2,332,571 | 24,819 |
| Materials & Supplies | 34,204 | 35,626 | 59,000 | 23,374 | 41,000 | (18,000) |
| Equipment | 26,307 | 0 | 11,550 | 11,550 | 0 | (11,550) |
| Services of Other Departments | 699,662 | 601,579 | 688,562 | 86,983 | 616,063 | (72,499) |
| Uses - Operating Expenditures Total | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|----------------|
| Health Service System | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |
| Uses by Program Recap Total | 6,367,888 | 6,552,236 | 9,115,128 | 2,562,892 | 9,630,226 | 515,098 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| HEALTH SERVICE SYSTEM | | | | | |
| Improve customer service | | | | | |
| Average time to answer telephone calls (in seconds) | 14 | 30 | 28 | 30 | 30 |
| Call abandonment rate | 1.7% | 5.0% | 3.0% | 5.0% | 5.0% |
| Average lobby wait time (in minutes) | 7.0 | 10.0 | 4.0 | 10.0 | 10.0 |
| Percentage of staff who are bilingual | 62% | 25% | 50% | 25% | 25% |
| Percentage of appeals responded to within 30 days and appeals not reaching the Health Service Board | 100% | 95% | 95% | 95% | 95% |
| Improve the accuracy and timeliness of financial reporting and payments | | | | | |
| Percentage of payments to vendors made on or before the due date | 100% | 99% | 99% | 99% | 99% |
| Percentage of accounts current in premium payments (delinquent less than 60 days) | 100% | 100% | 100% | 100% | 100% |
| Improve the monitoring of contracts and communications with contract vendors | | | | | |
| Percentage of vendor contracts that include performance guarantees | 100% | 100% | 100% | 100% | 100% |
| Membership satisfaction | | | | | |
| Percentage of survey respondents who found the HSS Fair beneficial | 85% | 85% | 85% | 85% | 85% |
| Percentage of survey respondents who rate HSS service as good or better | 80% | 80% | 80% | 80% | 80% |
| Percentage of survey respondents who find the HSS website informative | 80% | 80% | 80% | 80% | 80% |

HUMAN RESOURCES

The Department of Human Resources (DHR) recruits, engages, and develops the City's workforce to meet the expectations and service needs of San Franciscans.

SERVICES

The Department of Human Resources provides services through the following functional areas:

EMPLOYMENT SERVICES includes the Recruitment and Assessment Services team, the Client Service team, the Classification and Compensation team, and the Employment Information Services team. Collectively, these teams provide innovative human resources solutions, technical consultation, and direct services in all operational areas of the City's human resources programs. They are also responsible for ensuring equal employment opportunity and the application of merit system principles.

EMPLOYEE RELATIONS negotiates and administers the provisions of collective bargaining agreements between the City and County of San Francisco and the labor organizations that represent City employees, and engages in legally required meet and confer processes regarding issues within the scope of representation. Employee Relations staff advises departmental personnel representatives in the interpretation of contractual provisions, manages and reviews all grievances related to contract interpretation/application and disciplinary actions, and evaluates bargaining unit assignments for City classifications.

EQUAL EMPLOYMENT OPPORTUNITY (EEO) provides professional consultation to applicants, employees,

and departments in the areas of equal employment opportunity, employment discrimination and harassment, and accommodation of persons with disabilities. EEO staff also trains supervisors and managers to prevent workplace harassment and implements investigation and alternative dispute resolution of harassment and employment discrimination complaints.

WORKERS' COMPENSATION administers benefits related to industrial injuries and illnesses in compliance with state and local laws and regulations; coordinates citywide safety and prevention efforts; and facilitates return-to-work programs.

WORKFORCE DEVELOPMENT AND TRAINING develops and presents citywide professional training programs and organizational design consultation to City departments; manages succession planning programs; and designs and implements internship and apprenticeship programs.

ADMINISTRATION, FINANCE, BUDGET, AND INFORMATION SERVICES provides internal administrative support to ensure efficient department operations.

For more information, call (415) 557-4800 or 311; or visit www.sfdhr.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 73,854,644 | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |
| Total FTE | 123 | 124 | 136 | 12 | 133 | (3) |

BUDGET ISSUES AND DETAILS

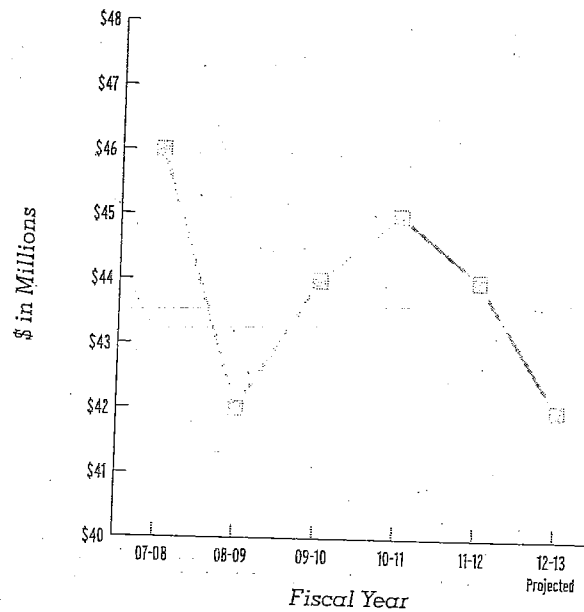
The Fiscal Year (FY) 2013-14 proposed budget of \$77.9 million for the Department of Human Resources is \$3.9 million, or 5.3 percent, higher than the FY 2012-13 budget of \$73.9 million. A significant amount of this increase is due to the Department's Labor Project budget, which will increase due to anticipated contract negotiations for City employees' wages and benefits. In addition, the Department is adding new positions and professional services for a new Citywide Leave Management Unit.

The FY 2014-15 proposed budget of \$78.5 million for the Department is \$0.6 million, or 0.8 percent, higher than the FY 2013-14 budget of \$77.9 million. A significant amount of this increase is due to higher workers' compensation claims costs as well as the annualization of new positions budgeted in FY 2013-14.

Citywide Leave Management Unit

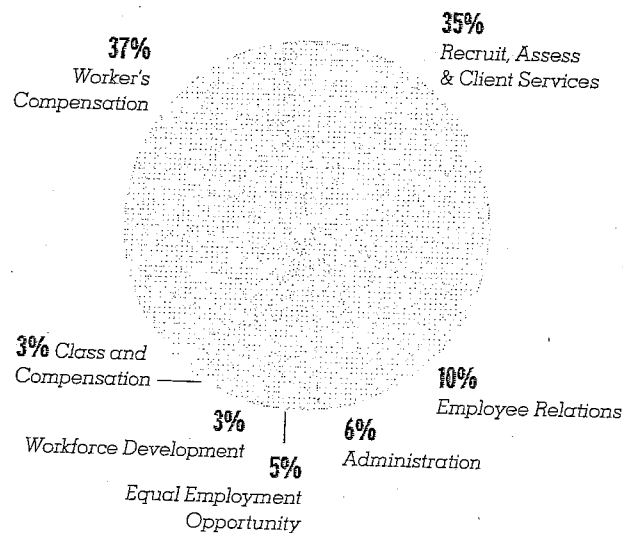
In FY 2013-14, the Department will establish a Citywide Leave Management Unit to advise and train human resources personnel regarding the myriad of federal, state, and local laws governing leaves and their overlap with the City's leave programs. The new unit will enable the City to consistently apply and communicate leave entitlements to employees, leading to overall decreased labor costs. As a result of this project, the City will be implementing what is considered a best practice for identifying, addressing, and managing employees' leave usage.

TOTAL WORKERS' COMPENSATION CLAIMS COSTS



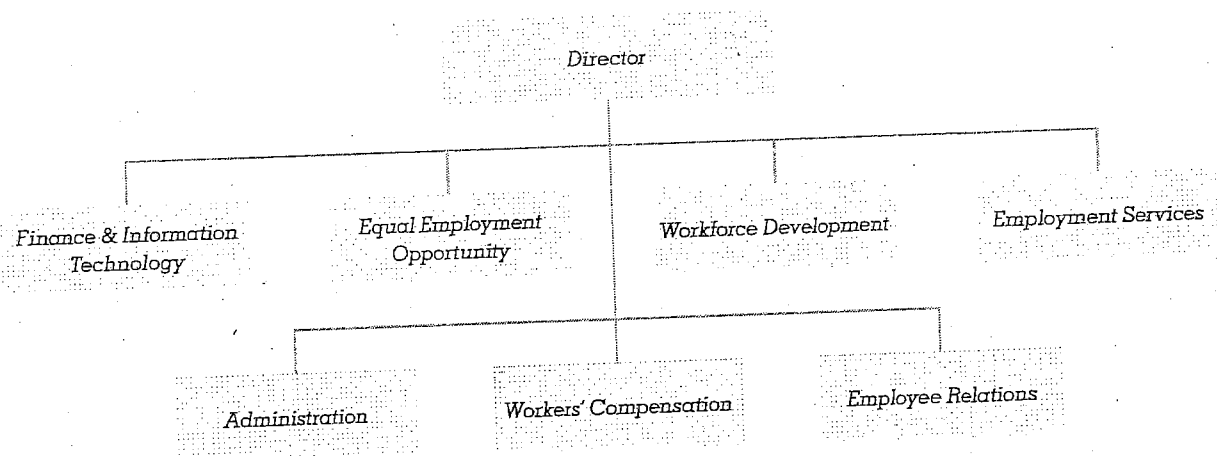
Annual claims costs decreased by 7 percent from a high of \$46 million in FY 2007-08.

FULL-TIME EQUIVALENT POSITIONS BY PROGRAM



37 percent of all DHR employees work in the Workers' Compensation Program.

HUMAN RESOURCES



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|--------------|---------------|---------------|
| Total Authorized | 123.06 | 123.77 | 138.87 | 15.10 | 135.53 | (3.34) |
| Non-operating Positions (cap/other) | 0.00 | 0.00 | (3.00) | (3.00) | (3.00) | 0.00 |
| Net Operating Positions | 123.06 | 123.77 | 135.87 | 12.10 | 132.53 | (3.34) |

SOURCES

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Other Revenues | (50) | 0 | 0 | 0 | 0 | 0 |
| Transfers In | 4,589 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 61,734,758 | 64,564,100 | 66,515,888 | 1,951,788 | 67,574,881 | 1,058,993 |
| Use of / (Deposit to) Fund Balance | (7,463) | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 12,122,810 | 9,378,557 | 11,367,455 | 1,988,898 | 10,911,352 | (456,103) |
| Sources Total | 73,854,644 | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Salaries & Wages | 11,774,529 | 11,093,827 | 12,248,743 | 1,154,916 | 12,139,195 | (109,548) |
| Fringe Benefits | 4,802,498 | 4,634,544 | 5,802,226 | 1,167,682 | 6,303,516 | 501,290 |
| Professional & Contractual Services | 53,177,951 | 54,192,783 | 55,320,090 | 1,127,307 | 55,755,506 | 435,416 |
| Materials & Supplies | 147,029 | 138,313 | 136,313 | (2,000) | 136,313 | 0 |
| Services of Other Departments | 3,952,637 | 3,883,190 | 4,375,971 | 492,781 | 4,151,703 | (224,268) |
| Uses - Operating Expenditures Total | 73,854,644 | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Administration | 622,832 | 833,056 | 1,094,180 | 261,124 | 1,154,069 | 59,889 |
| Class And Compensation | 295,424 | 603,795 | 480,605 | (123,190) | 497,796 | 17,191 |
| Employee Relations | 6,477,342 | 4,291,925 | 5,484,599 | 1,192,674 | 4,637,378 | (847,221) |
| Equal Employment Opportunity | 1,065,122 | 1,145,098 | 1,487,528 | 342,430 | 1,608,755 | 121,227 |
| Health Service System | 144,308 | 0 | 0 | 0 | 0 | 0 |
| Management Information System | 51,797 | 0 | 0 | 0 | 0 | 0 |
| Recruit/ Assess/ Client Services | 7,611,661 | 7,317,440 | 7,725,039 | 407,599 | 7,880,668 | 155,629 |
| Workers Compensation | 56,650,300 | 58,991,898 | 60,925,530 | 1,933,632 | 62,003,215 | 1,077,685 |
| Workforce Development | 935,858 | 759,445 | 685,862 | (73,583) | 704,352 | 18,490 |
| Uses by Program Recap Total | 73,854,644 | 73,942,657 | 77,883,343 | 3,940,686 | 78,486,233 | 602,890 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

CLASS AND COMPENSATION

Provide high quality compensation services

| | | | | | |
|---|-----|------|------|------|------|
| Percent of wage rate calculations not requiring pay corrections | 99% | 100% | 100% | 100% | 100% |
|---|-----|------|------|------|------|

EQUAL EMPLOYMENT OPPORTUNITY

Provide City employees with a discrimination-free workplace

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Percentage of discrimination complaints investigated within 6 months of receipt | 74% | 70% | 60% | 70% | 70% |
|---|-----|-----|-----|-----|-----|

RECRUIT/ ASSESS/ CLIENT SERVICES

Streamline the examination process to facilitate permanent appointment and maintain low level of provisional appointment

| | | | | | |
|--|-------|-------|-------|-------|-------|
| Percentage of employees citywide that are provisional | 1.50% | 1.60% | 1.60% | 1.60% | 1.60% |
| Average time between examination announcement closing and list adoption, in months | 1.8 | 2.0 | 2.0 | 2.0 | 2.0 |

WORKERS COMPENSATION

Resolve employee Workers Compensation claims in a timely and effective manner

| | | | | | |
|--|------|------|------|------|------|
| Workers' Compensation claims closing ratio | 109% | 105% | 106% | 105% | 105% |
|--|------|------|------|------|------|

WORKFORCE DEVELOPMENT

Provide high quality training to employees

| | | | | | |
|---|-----|-----|-----|-----|-----|
| Average rating of DHR workshops by participants (1-5 scale) | 4.4 | 4.4 | 4.7 | 4.4 | 4.4 |
|---|-----|-----|-----|-----|-----|

HUMAN RIGHTS COMMISSION

The Human Rights Commission (HRC), established in 1964 by City Ordinance, provides leadership and advocacy in securing, protecting, and promoting human rights for all people.

SERVICES

The Human Rights Commission provides services through the following divisions:

DISCRIMINATION COMPLAINTS INVESTIGATION & MEDIATION DIVISION investigates and mediates complaints of discrimination and non-compliance in employment, housing, and public accommodation, as prescribed by San Francisco Administrative Code Chapters 12A, 12B, 12C and 12N and San Francisco Police Code Articles 33, 38 and 1.2. In addition, this Division is charged with implementing the Sanctuary City Ordinance by assisting the public in filing, mediating, and investigating

complaints of non-compliance as prescribed by San Francisco Administrative Code Chapters 12H.

POLICY AND SOCIAL JUSTICE DIVISION collaborates closely with other governmental agencies, community-based organizations, and members of the community to address a wide-range of civil rights and other related social justice issues affecting the residents of San Francisco.

For more information, call (415) 252-2500 or 311; or visit www.sf-hrc.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |
| Total FTE | 34 | 12 | 12 | 0 | 12 | 0 |

BUDGET ISSUES AND DETAILS

The FY 2013-14 proposed budget of \$1.9 million for the Human Rights Commission is \$83,320, or 4.5 percent, higher than the FY 2012-13 budget of \$1.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

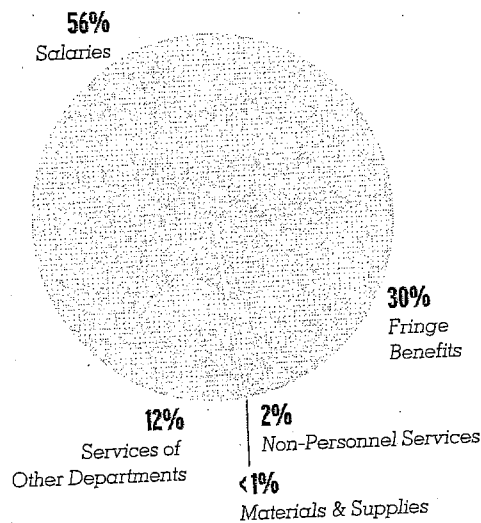
The FY 2014-15 proposed budget of \$2.0 million for the Human Rights Commission is \$28,838, or 1.5 percent higher than the FY 2013-14 proposed budget of \$1.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Using Technology to Enhance Efficiency

In 2012, the Human Rights Commission developed a web-based application to maximize the effectiveness

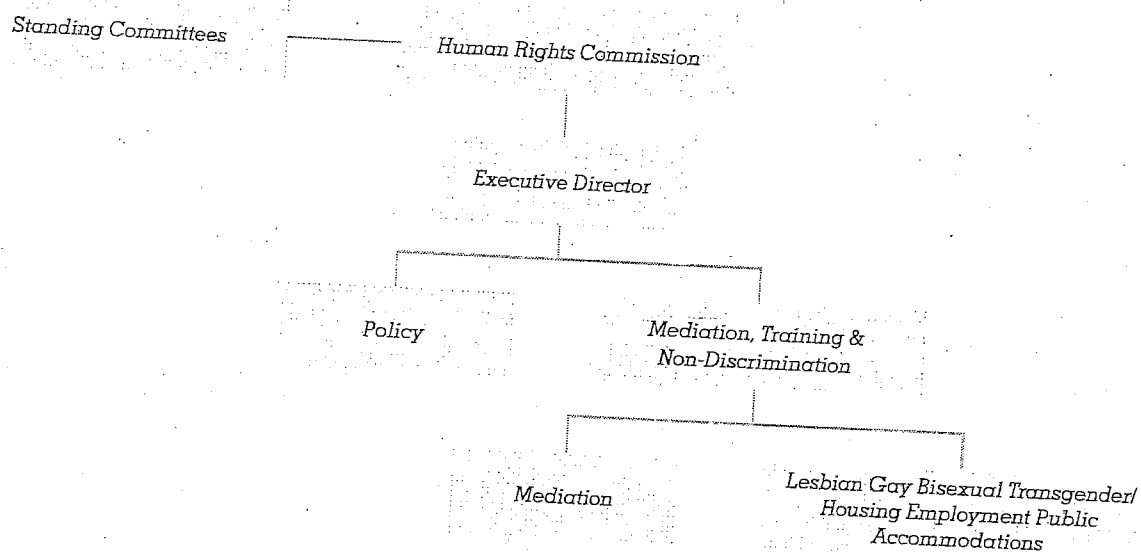
of services provided by the Discrimination Complaints Investigation and Mediation Division throughout the complaint process. This centralized information-sharing system has transformed HRC investigations, increasing the efficiency with which the Department approaches, tracks, and monitors data related to discrimination complaints. The improved capacity to track, monitor, and report information related to claims of discrimination enables the City to better analyze activity in employment, housing, and public accommodations. In turn, the Department can effectively identify patterns and trends in these areas, and collaborate with employers, housing providers, City contractors, and other businesses to address any problematic findings.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



HRC expends 86 percent of its budget on salaries and fringe benefits.

HUMAN RIGHTS COMMISSION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|--------------|--------------|--------------|---------------|--------------|---------------|
| Total Authorized | 35.52 | 12.00 | 11.81 | (0.19) | 11.68 | (0.13) |
| Non-operating Positions (cap/other) | (2.00) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Net Operating Positions | 33.52 | 12.00 | 11.81 | (0.19) | 11.68 | (0.13) |

SOURCES

| | | | | | | |
|----------------------|------------------|------------------|------------------|---------------|------------------|---------------|
| Charges for Services | 354 | 0 | 15,100 | 15,100 | 0 | (15,100) |
| Expenditure Recovery | 4,509,831 | 647,946 | 713,438 | 65,492 | 0 | (713,438) |
| General Fund Support | 1,074,688 | 1,215,774 | 1,218,502 | 2,728 | 1,975,878 | 757,376 |
| Sources Total | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|------------------|------------------|------------------|---------------|------------------|---------------|
| Salaries & Wages | 2,919,822 | 1,119,835 | 1,124,653 | 4,818 | 1,129,747 | 5,094 |
| Fringe Benefits | 1,385,271 | 508,251 | 477,435 | (30,816) | 514,454 | 37,019 |
| Overhead | 49,896 | 0 | 0 | 0 | 0 | 0 |
| Professional & Contractual Services | 451,300 | 34,300 | 56,900 | 22,600 | 41,800 | (15,100) |
| Materials & Supplies | 21,535 | 5,000 | 5,000 | 0 | 5,000 | 0 |
| Services of Other Departments | 757,049 | 196,334 | 283,052 | 86,718 | 284,877 | 1,825 |
| Uses - Operating Expenditures Total | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|------------------|------------------|------------------|---------------|------------------|---------------|
| Human Rights Commission | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |
| Uses by Program Recap Total | 5,584,873 | 1,863,720 | 1,947,040 | 83,320 | 1,975,878 | 28,838 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

Discrimination Division

Address complaints of discrimination in employment, housing and public accommodations within the City and County of San Francisco

| | | | | | |
|--|-------|-------|-------|-------|-------|
| Total Inquiries & Intakes | 1,479 | 1,700 | 1,700 | 1,700 | 1,800 |
| Total Number of Complaints Filed | 95 | 120 | 107 | 107 | 107 |
| Total Number of Complaints Filed and Settled | 20 | 30 | 23 | 23 | 23 |

HUMAN SERVICES AGENCY

The Human Services Agency (HSA) promotes well-being and self-sufficiency among individuals, families, and communities in San Francisco. The Human Services Agency is comprised of two separate departments. The Department of Aging and Adult Services (DAAS) is charged with planning, coordinating, providing, and advocating for community-based services for older adults and individuals with disabilities, and works with nearly 44,000 San Franciscans each year. The Department of Human Services (DHS) works with approximately 146,000 San Franciscans each year to provide critical housing, nutrition assistance, income support, and child welfare services.

SERVICES

The Department of Aging and Adult Services provides services through the following divisions:

IN-HOME SUPPORTIVE SERVICES (IHSS) assists more than 22,000 low-income elderly, disabled and/or blind San Franciscans to live safely in their own homes, rather than in a nursing home or other group care facility. The program employs more than 18,000 individuals as independent providers. IHSS workers assist consumers with household chores and personal care. The program works with hospitals and other medical facilities to ensure that homecare services are in place at the time of discharge, which helps to mitigate hospital recidivism.

PROTECTIVE SERVICES DIVISION is comprised of Adult Protective Services (APS), Public Guardian, Public Administrator, Public Conservator, and Representative Payee. Adult Protective Services assists elders (65+) and adults with disabilities/dependent adults (18-64) who are abused or neglected, or at risk of abuse or neglect. The Public Guardian provides probate conservatorship services for San Francisco's seniors and adults with disabilities who are substantially unable to provide for

their own personal needs. The Public Administrator handles the estates of deceased San Franciscans when no family members are willing or able to act. The Public Conservator provides mental health conservatorship services for San Franciscans deemed gravely disabled due to mental illness. The Representative Payee manages money for adults with disabilities who cannot manage their own funds and who voluntarily agree to have the Payee manage their money for them.

LONG-TERM CARE OPERATIONS DIVISION is comprised of the Diversion and Community Integration Program (DCIP), the Community Living Fund (CLF), and the San Francisco Transitional Care Program (SF TCP). DAAS is the lead organization of the DCIP, which provides an integrated approach to offering supportive services and housing for individuals diverted from or discharged from Laguna Honda Hospital. The CLF was created to support aging in place and community placement alternatives for individuals who may otherwise require care within an institution. The CLF provides for home- and community-based services, or a combination of equipment and services, that help individuals currently or at risk of being

institutionalized to continue living independently in their homes, or to return to community living. SF TCP is a partnership comprised of eight San Francisco hospitals, nine community-based organizations, and DAAS. The focus of the TCP is to lower hospital readmission rates by providing short-term, targeted social services for adults with disabilities and seniors leaving acute hospital settings.

COMMUNITY SERVICES/INTAKE DIVISION includes the Office on the Aging, County Veterans' Service Office (CVSO), and Integrated Intake. The Office on the Aging works with community-based organizations to provide a wide range of programs and services for seniors and adults with disabilities, including nutrition programs, activity centers, transportation, and legal services. The CVSO helps veterans and their dependents to obtain veterans' benefits and entitlements. Integrated Intake provides 24-hour information and assistance services pertaining to adults with disabilities and seniors, and takes reports of elder/dependent adult abuse, IHSS and CLF referrals, and requests for home delivered meals.

The Department of Human Services provides services through the following program areas:

CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO CHILDREN (CALWORKS) AND WELFARE-TO-WORK SERVICES provide financial assistance and supportive services, such as job readiness assistance, behavioral health treatment, transportation, and services designed to help parents of low-income families secure and retain employment and become self-sufficient.

CHILD CARE PROGRAMS, administered by the Office of Early Care and Education, link low-income families to subsidized child care slots and provide funding for numerous initiatives, including facilities and workforce investments to help ensure that children have access to high-quality early childhood education.

COUNTY ADULT ASSISTANCE PROGRAMS (CAAP) provide financial aid and supportive services such as job training, shelter, Supplemental Security Income (SSI) Advocacy, permanent housing, Homeward Bound, and other services to eligible low-income San Francisco adult residents in order to help clients secure and retain employment and become self-sufficient.

HOUSING AND HOMELESS SERVICES provide assistance and support to homeless individuals and families, including early intervention and prevention, emergency shelters, transitional housing, permanent supportive housing, and other services to help them achieve the highest possible level of self-sufficiency. The Care Not Cash program aims to improve the health and welfare of homeless CAAP clients by offering housing and services as part of their benefit package.

FAMILY AND CHILDREN'S SERVICES protects children from abuse and neglect; supports the well-being of children and families; and finds permanency for children through reunification, legal guardianship, or adoptions. This division operates the child abuse hotline, conducts investigations and case planning, and provides case management for families and for children living at home and in foster care.

CAL-FRESH (FOOD STAMPS) helps adults and families improve their health by providing access to a nutritious diet.

MEDI-CAL HEALTH CONNECTIONS connects San Francisco residents, including seniors, people with disabilities, families, pregnant women, children, and young adults, to free and low-cost health coverage through the Medi-Cal program. With the implementation of the Affordable Care Act in California, the Medi-Cal program will serve many single adults who are not pregnant or disabled, and provide information and enrollment services to San Francisco residents who may be eligible for subsidized health insurance through the Affordable Care Act-authorized health exchange.

ADMINISTRATION, POLICY, AND PLANNING provides support to programs for both DAAS and DHS. Administrative functions include budget, finance, contracts and facilities management, information technology, and human resources. Policy and Planning conducts analyses to support on-going improvement of services to clients, while the investigations office works to ensure program integrity.

For more information, call (415) 557-5000 or 311; or visit www.sfhhsa.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 635,539,107 | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |
| Total FTE | 1,691 | 1,750 | 1,871 | 121 | 1,894 | 23 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$735.4 million for the Human Services Agency is \$31.9 million, or 4.5 percent, higher than the FY 2012-13 budget of \$703.5 million. A significant amount of this increase is due to increased revenue to support the expansion of Medi-Cal as part of the implementation of the Affordable Care Act (ACA), and increased state revenue related to social service realignment and the administration of in-home supportive services. New programs include grant-funded administration of the Housing Opportunities for Persons with AIDS (HOPWA) rental assistance program and a state revenue supported refocusing of CalWORKs services on connecting clients to work.

The FY 2014-15 proposed budget of \$749.1 million for the Human Services Agency is \$13.7 million, or 1.9 percent, higher than the FY 2013-14 budget of \$735.4 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, along with a small increase in the housing and homeless budget for new supportive housing sites opening in FY 2014-15.

Medi-Cal Expansion

The implementation of the Affordable Care Act (ACA) in California will lead to a dramatic expansion in the Medi-Cal caseload. Projections indicate that there may be as many as 40,000 new clients eligible for Medi-Cal in San Francisco beginning in January 2014, and HSA is responsible for enrolling the new clients. In addition, HSA will have to begin providing information and services to San Francisco residents who inquire about eligibility for subsidized health insurance offered through the ACA-authorized health exchange.

This influx of new clients requires new staffing and business processes to improve efficiency. New records management, reception, and eligibility staff included in the FY 2013-14 and 2014-15 budget will allow HSA to streamline services and provide seamless services to clients whether they come to the Department's office in person or call in for service.

Service Center Technology

Multiple programs at HSA—including Medi-Cal, CalFresh, and CalWORKs—have moved some or all of their operations to a service center approach. In contrast to past practices linking each client to one caseworker, this approach allows clients to access their information with any available caseworker in person, on the phone, online, and through the mail. Client information is available electronically, allowing caseworkers to respond to clients' questions and inquiries quickly and efficiently.

HSA continues to invest in the software and technology necessary to enhance this approach, and also schedule clients more effectively for appointments.

Connecting to Work

Governor Jerry Brown's redesign of the CalWORKs program for families calls on counties to refocus on connecting clients to meaningful work and long-term self-sufficiency beginning in FY 2013-14. This new approach fits well with HSA's existing Jobs Now program and other employment-focused programs. To meet the State's demands, HSA is adding employment assistance staff as funded by CalWORKs revenue, and updating program rules in order to more fully engage all CalWORKs clients.

Improving Effectiveness

HSA's commitment to data-driven accountability and continuous improvement is rooted in the rigorous analyses performed by its Planning Unit. The Planning Unit works with the executives and program managers of DHS and DAAS programs to develop and analyze information to support Department decision-making and to improve efficiency and effectiveness. Planning analysts track program caseloads and trends on an ongoing basis, providing managers with the reports needed to monitor their programs. Planning analysts also conduct needs assessments and program evaluations that inform programmatic changes. Recently, the Planning Unit spearheaded a systematic review of the Department's contracts to sharpen the contract outcomes, align them with program goals, and hold providers to the highest level of accountability. HSA launched an online contracts management database in FY 2012-13 that tracks contractor performance on these outcomes over time.

HOPWA Subsidies

In Spring 2013, HSA assumed responsibility for local administration of the Housing Opportunities for Persons with AIDS (HOPWA) Rental Assistance Program from the San Francisco Housing Authority. The HOPWA Program provides rental subsidies to San Francisco residents who are living with HIV/AIDS and who are very low-income. The FY 2013-14 budget includes \$3.1 million from the Mayor's Office of Housing for the program, \$2.9 million of which is for rental assistance for clients. The remaining funds support administration of the program. The program's transition to HSA follows a similar, successful transition of the administration of the rental assistance portion of the Shelter Plus Care Program to HSA from the Housing Authority in 2011.

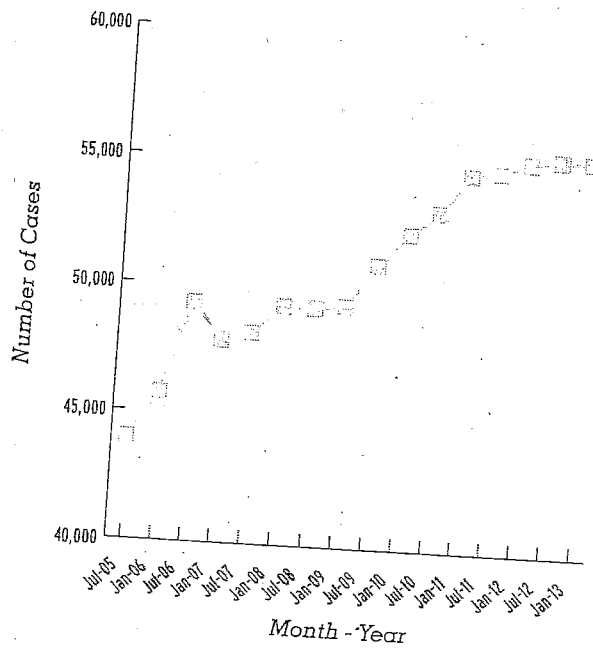
SSI Advocacy

Over the next two fiscal years, HSA will continue to strengthen the Social Security Income (SSI) Advocacy program. This program serves single adults with disabilities in the County Adult Assistance Programs (CAAP) by helping them complete applications and appeals for federal SSI benefits. If clients are successful in their application for SSI, they receive increased income, sometimes as much as \$10,000 more a year in cash aid, as well as gain eligibility for Medi-Cal benefits. A recent analysis shows that the SSI Advocacy program benefits the City: a total of 717 clients were awarded SSI during FY 2011-12, resulting in a net benefit of approximately \$3.3 million for HSA alone (additional reimbursement also comes to the City through the Department of Public Health for medical services). For every dollar HSA spent on the SSI Advocacy program, it recouped \$2.98 in the form of increased revenue, such as reimbursements from SSA and forgone future aid payments. For every dollar HSA spent on the program, HSA estimates that it and the Department of Public Health recouped a combined \$4.07.

Broadband Technology Opportunities Program

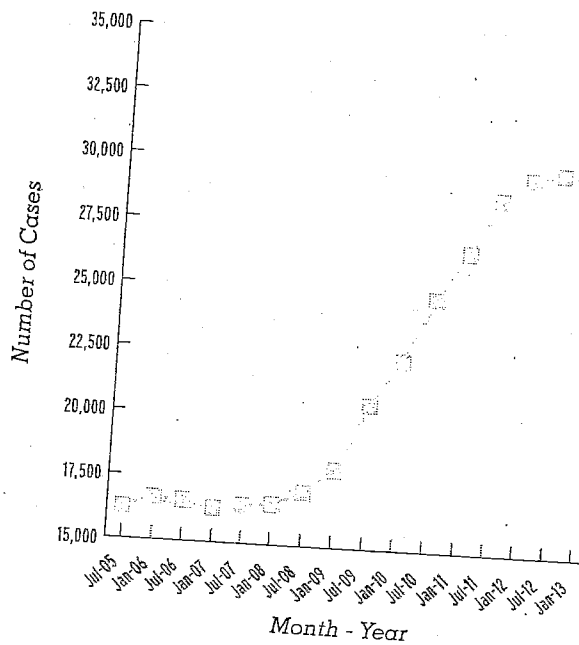
In 2010, the U.S. Department of Commerce awarded \$7.9 million to San Francisco for a Broadband Technology Opportunities Program (BTOP). The purpose of the award was to increase technology accessibility in San Francisco with a focus on bridging the digital divide of seniors and adults with disabilities. Of the \$7.9 million, HSA received approximately \$3.0 million for DAAS Senior Programs. While the activities have helped to enrich the lives of seniors and adults with disabilities, this important work would not be continued after September 2013 without new funding. The FY 2013-14 and 2014-15 budget contains over \$1.4 million in General Fund support to continue this program. Over the next two fiscal years, DAAS will work with each of the existing 54 BTOP sites to ensure program effectiveness.

MEDI-CAL CASELOAD GROWTH



The Medi-Cal caseload has grown by 26 percent since July 2005.

NON-ASSISTANCE FOOD STAMPS CASELOAD GROWTH



The Non-Assistance Food Stamps caseload has grown by 83 percent since July 2005.



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|---------------|-----------------|--------------|
| Total Authorized | 1,704.52 | 1,767.07 | 1,884.90 | 117.83 | 1,906.95 | 22.05 |
| Non-operating Positions (cap/other) | (14.00) | (17.00) | (13.92) | 3.08 | (13.00) | 0.92 |
| Net Operating Positions | 1,690.52 | 1,750.07 | 1,870.98 | 120.91 | 1,893.95 | 22.97 |

SOURCES

| | | | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| Use of Money or Property | 339,472 | 449,928 | 444,000 | (5,928) | 444,000 | 0 |
| Intergovernmental Revenue - Federal | 200,968,911 | 225,541,041 | 233,412,653 | 7,871,612 | 232,221,625 | (1,191,028) |
| Intergovernmental Revenue - State | 215,378,496 | 213,455,932 | 241,685,515 | 28,229,583 | 245,616,169 | 3,930,654 |
| Intergovernmental Revenue - Other | 44,301 | 0 | 40,000 | 40,000 | 0 | (40,000) |
| Charges for Services | 3,317,129 | 1,394,778 | 1,275,771 | (119,007) | 1,275,771 | 0 |
| Other Revenues | 593,716 | 1,105,861 | 2,260,728 | 1,154,867 | 2,201,153 | (59,575) |
| Transfers In | 18,014,051 | 16,190,156 | 16,150,250 | (39,906) | 16,150,250 | 0 |
| Expenditure Recovery | 25,471,895 | 30,580,766 | 34,176,557 | 3,595,791 | 34,122,571 | (53,986) |
| Transfer Adjustments-Sources | (18,014,051) | (16,190,156) | (16,150,250) | 39,906 | (16,150,250) | 0 |
| Use of / (Deposit to) Fund Balance | (2,238,345) | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 191,663,532 | 231,000,380 | 222,095,037 | (8,905,343) | 233,223,643 | 11,128,606 |
| Sources Total | 635,539,107 | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| Salaries & Wages | 126,827,418 | 136,501,016 | 152,349,345 | 15,848,329 | 157,199,582 | 4,850,237 |
| Fringe Benefits | 64,049,850 | 67,423,293 | 76,877,716 | 9,454,423 | 84,566,567 | 7,688,851 |
| Professional & Contractual Services | 26,310,234 | 25,220,761 | 26,821,674 | 1,600,913 | 26,956,709 | 135,035 |
| Aid Assistance / Grants | 374,159,891 | 422,558,906 | 430,010,495 | 7,451,589 | 430,269,541 | 259,046 |
| Materials & Supplies | 2,587,551 | 2,490,011 | 2,000,261 | (489,750) | 2,012,233 | 11,972 |
| Equipment | 297,704 | 200,260 | 1,579,521 | 1,379,261 | 979,016 | (600,505) |
| Services of Other Departments | 40,858,572 | 45,792,989 | 45,396,249 | (396,740) | 46,748,284 | 1,352,035 |
| Transfers Out | 18,256,550 | 16,190,156 | 16,150,250 | (39,906) | 16,150,250 | 0 |
| Transfer Adjustments-Uses | (18,014,051) | (16,190,156) | (16,150,250) | 39,906 | (16,150,250) | 0 |
| Uses - Operating Expenditures Total | 635,333,719 | 700,187,236 | 735,035,261 | 34,848,025 | 748,731,932 | 13,696,671 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|------------------|----------------|--------------------|----------------|---------------|
| Facilities Maintenance | 143,763 | 257,450 | 355,000 | 97,550 | 373,000 | 18,000 |
| Capital Renewal | 0 | 3,084,000 | 0 | (3,084,000) | 0 | 0 |
| Capital Projects | 61,625 | 0 | 0 | 0 | 0 | 0 |
| Uses - Project Expenditures Total | 205,388 | 3,341,450 | 355,000 | (2,986,450) | 373,000 | 18,000 |

USES BY PROGRAM RECAP

| | | | | | | |
|--|-------------|-------------|-------------|-------------|-------------|-------------|
| Administrative Support | 85,275,509 | 89,019,945 | 91,571,997 | 2,552,052 | 93,809,008 | 2,237,011 |
| Adult Protective Services | 5,949,156 | 5,504,522 | 6,001,882 | 497,360 | 6,225,519 | 223,637 |
| Calworks | 44,437,990 | 46,935,371 | 45,865,071 | (1,070,300) | 47,028,660 | 1,163,589 |
| Children's Baseline | 18,926,131 | 28,051,313 | 28,007,598 | (43,715) | 28,814,357 | 806,759 |
| County Adult Assistance Program | 51,113,165 | 52,028,814 | 50,220,515 | (1,808,299) | 50,713,875 | 493,360 |
| County Veterans Services | 379,250 | 419,939 | 436,282 | 16,343 | 451,402 | 15,120 |
| Diversion And Community Integration Prog | 3,212,488 | 3,656,139 | 3,832,139 | 176,000 | 3,832,139 | 0 |
| Dss Childcare | 26,081,489 | 30,648,321 | 28,621,266 | (2,027,055) | 28,577,534 | (43,732) |
| Family And Children's Service | 101,573,324 | 119,100,732 | 119,065,248 | (35,484) | 121,812,001 | 2,746,753 |
| Food Stamps | 15,556,160 | 21,147,407 | 24,619,146 | 3,471,739 | 25,942,971 | 1,323,825 |
| Homeless Services | 81,974,874 | 88,884,866 | 103,157,394 | 14,272,528 | 101,649,214 | (1,508,180) |
| In Home Supportive Services | 125,492,758 | 127,436,807 | 131,806,971 | 4,370,164 | 135,391,753 | 3,584,782 |
| Integrated Intake | 1,020,521 | 1,212,564 | 1,797,703 | 585,139 | 2,041,581 | 243,878 |
| Medi-Cal | 23,164,780 | 24,703,735 | 30,687,541 | 5,983,806 | 32,721,372 | 2,033,831 |
| No Community | 242,499 | 0 | 0 | 0 | 0 | 0 |
| Office On Aging | 19,386,880 | 29,155,582 | 30,493,623 | 1,338,041 | 30,108,514 | (385,109) |
| Public Administrator | 1,541,721 | 1,518,043 | 1,478,206 | (39,837) | 1,531,698 | 53,492 |
| Public Conservator | 1,714,293 | 1,407,365 | 1,465,174 | 57,809 | 1,520,220 | 55,046 |

TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|-------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| USES BY PROGRAM RECAP | | | | | | |
| Public Ed Fund - Prop H (March 2004) | 215,420 | 0 | 0 | 0 | 0 | 0 |
| Public Guardian | 2,329,938 | 2,684,063 | 2,790,457 | 106,394 | 2,888,255 | 97,798 |
| Representative Payee | 562,014 | 558,936 | 580,591 | 21,655 | 599,603 | 19,012 |
| Welfare To Work | 25,388,747 | 29,454,222 | 32,891,457 | 3,437,235 | 33,445,256 | 553,799 |
| Uses by Program Recap Total | 635,539,107 | 703,528,686 | 735,390,261 | 31,861,575 | 749,104,932 | 13,714,671 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| ADULT SERVICES | | | | | |
| Assist individuals and families to achieve their greatest potential within the context of family, community and/or society | | | | | |
| Total number of In Home Support Services (IHSS) clients | 21,591 | 21,900 | 21,740 | 21,840 | 21,900 |
| Number of unduplicated clients served by the Community Living Fund program | 511 | 500 | 700 | 650 | 650 |
| Percentage of formerly institutionalized Community Living Fund clients who have successfully continued community living for a period of at least six months | 77% | 80% | 80% | 80% | 80% |
| Promote the health and well being of San Franciscans | | | | | |
| Number of meals served at centers (OOA) | 714,243 | 750,450 | 714,147 | 718,475 | 718,475 |
| Number of meals delivered to homes (OOA) | 1,193,328 | 987,860 | 1,333,481 | 1,007,593 | 1,007,593 |
| Number of unduplicated individuals served meals through senior congregate and home-delivered meal programs (OOA) | 17,570 | 19,600 | 17,570 | 17,800 | 17,800 |
| Assist individuals and families to achieve their greatest potential within the context of family, community and/or society | | | | | |
| Number of referrals and requests for information about Aging and Adult Services | 24,335 | 23,000 | 27,000 | 32,000 | 32,000 |
| Maximize personal and agency resources | | | | | |
| Number of unduplicated veterans that received assistance | 2,432 | 3,000 | 3,000 | 3,000 | 3,000 |
| Protect and shield against abuse and neglect | | | | | |
| Number of individuals served by the Public Conservator's Office | 796 | 800 | 800 | 800 | 800 |
| Public Guardian: Percentage of mandated visits made per quarter | 98% | 100% | 100% | 100% | 100% |
| Total number of conservatees receiving services through the Public Guardian Office | 343 | 350 | 340 | 330 | 330 |
| FAMILY AND CHILDREN'S SERVICE | | | | | |
| Assist individuals and families to achieve their greatest potential within the context of family, community and/or society | | | | | |
| Percent of children who were reunified from child welfare supervised foster care during the most recent 12 month study period and had been in care less than 12 months | 61% | 75% | 65% | 75% | 75% |
| FOOD STAMPS | | | | | |
| Promote the health and well being of San Franciscans | | | | | |
| Food Stamps: Error rate | 2.7% | 4.5% | 3.4% | 4.5% | 4.5% |
| Current active food stamp caseload | 28,057 | 29,000 | 28,000 | 29,000 | 30,000 |
| HOMELESS SERVICES | | | | | |
| Promote the health and well being of San Franciscans | | | | | |
| Number of households that secured and/or maintained housing due to a one-time grant | 1,928 | 2,500 | 2,526 | 2,200 | 2,200 |
| Number of CAAP clients leaving homelessness due to obtaining housing through Care Not Cash | 275 | 275 | 296 | 275 | 275 |
| Percent of formerly homeless clients (single adults) still in supportive housing or other appropriate placements after one year | 91% | 90% | 91% | 90% | 90% |
| Assist individuals and families to achieve their greatest potential within the context of family, community and/or society | | | | | |
| Number of families receiving a rental subsidy | 186 | 200 | 212 | 185 | 185 |
| WORKFORCE DEVELOPMENT | | | | | |
| Facilitate economic self-sufficiency | | | | | |
| Rate of completion of participants enrolled in job readiness programs | 69% | 65% | 67% | 70% | 70% |
| Job placement rate for aided individuals | 70% | 45% | 56% | 60% | 60% |
| Number of individuals that received workforce development services | 3,631 | 2,500 | 2,800 | 3,000 | 3,000 |
| Number of individuals that were placed in employment (subsidized or unsubsidized) | 2,025 | 1,200 | 2,300 | 2,400 | 2,400 |

JUVENILE PROBATION

The Department of Juvenile Probation (JPD) locates, develops, and administers programs for the assessment, education, treatment, rehabilitation, and effective supervision of youth under the jurisdiction of the Department.

SERVICES

The Department of Juvenile Probation provides services through the following program areas:

RESIDENTIAL PROGRAMS operates two facilities: the Juvenile Justice Center, where the county juvenile detention facility is located (Juvenile Hall); and the Log Cabin Ranch School, a residential program for adjudicated youth located in La Honda, California.

PROBATION SERVICES serves the community by investigating referrals of youth who are alleged to be beyond parental control or to have committed a crime. The Department also provides supervision services for youth who are wards of the court, or who have been deemed in need of such services by the San Francisco Superior Court.

COMMUNITY PROGRAMS partners with the Department of Children, Youth and Their Families (DCYF) and the Department of Public Health (DPH) to fund violence prevention services provided by community-based organizations. DCYF manages the community-based organization services on behalf of City departments with direction from the Joint Funders, a steering committee composed of principal stakeholders from DCYF, JPD, and DPH.

For more information call (415) 753-7800 or 311; or visit www.sfgov.org/juvprobation

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 33,815,012 | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |
| Total FTE | 236 | 236 | 239 | 3 | 239 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$37.0 million for the Department of Juvenile Probation is \$1.3 million, or 3.6 percent, higher than the FY 2012-13 budget of \$35.7 million. A significant amount of this increase is due to increases in salary and fringe benefits costs; an increase in cost associated with water treatment operations at Log Cabin Ranch; and increases funds for other capital projects. These costs are offset by federal sources.

The FY 2014-15 proposed budget of \$38.2 million for the Department of Juvenile Probation is \$1.2 million, or 3.3 percent, higher than the FY 2013-14 proposed budget of \$37.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs as well as funding for capital projects and facilities maintenance.

Collaborative Approach to Community-Based Programming

Juvenile Probation, the Department of Children, Youth and Their Families, and the Department of Public Health will continue to fund community-based service providers that offer a range of violence prevention programs to San Francisco youth and their families. Strategies aimed at case management, detention alternatives, gender-specific programming, and after-care services continue to be a priority for the Department and the City, as reflected in the Local Action Plan adopted by the Juvenile Justice Coordinating Council.

Juvenile Collaborative Reentry Team (JCRU)

This year, the Department is expanding its reentry programming for youth. Based on a successful three-year pilot, the Department has launched the Juvenile Collaborative Reentry Team (JCRU). The model establishes a collaborative team approach in the development and implementation of reentry plans for youth. A dedicated team of attorneys, social workers, social advocates, probation officers, and clinical case coordinators work with the children and their families to ensure that youth are assisted in a comprehensive and monitored transition and community reintegration process.

Addressing Capital Needs

In FY 2012-13, the Capital Planning Committee funded multiple projects for JPD to improve the conditions of two aging facilities: the Youth Guidance Center Courts and Administration Building and the Log Cabin Ranch facility. In FY 2013-14 and FY 2014-15, the City will invest over \$3.5 million in maintaining and improving JPD's capital and facilities infrastructure. Furthermore, the Department has established a close partnership with the San Francisco Public Utilities Commission to assist with the operations and improvements at the water and wastewater treatment system. The Department will expand that partnership in FY 2013-14 to make further improvements.

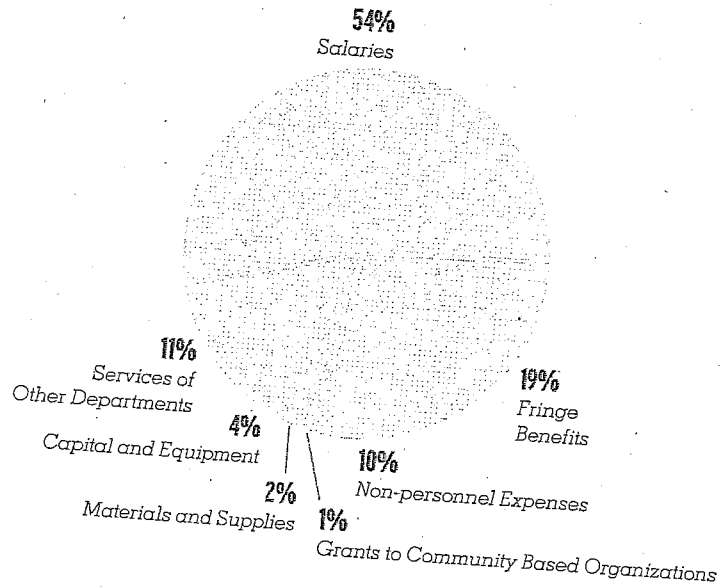
Foster Care Revenue

For FY 2013-14 and continuing in FY 2014-15, the Department will increase its revenue from federal foster care sources (Title IV-E) by \$900,000 due to improved time studying for work that probation officers do with foster youth.

Organizational and Staff Development

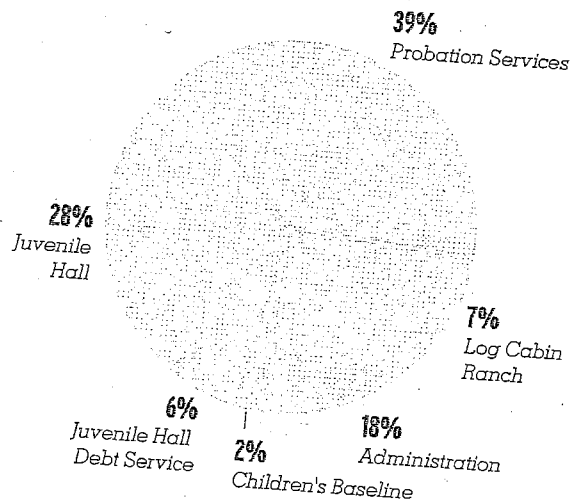
JPD will continue its efforts towards leadership development and training, strengthened community partnerships, and the continued implementation of evidence-based practices. In the coming fiscal years, the Department will continue to extend technical assistance and training for its community partners, provide leadership training for staff, and work to strengthen its operations. In addition, the Department is finalizing a comprehensive policy audit of all of its policies and procedures to ensure consistency with state and federal law, and national best practices.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



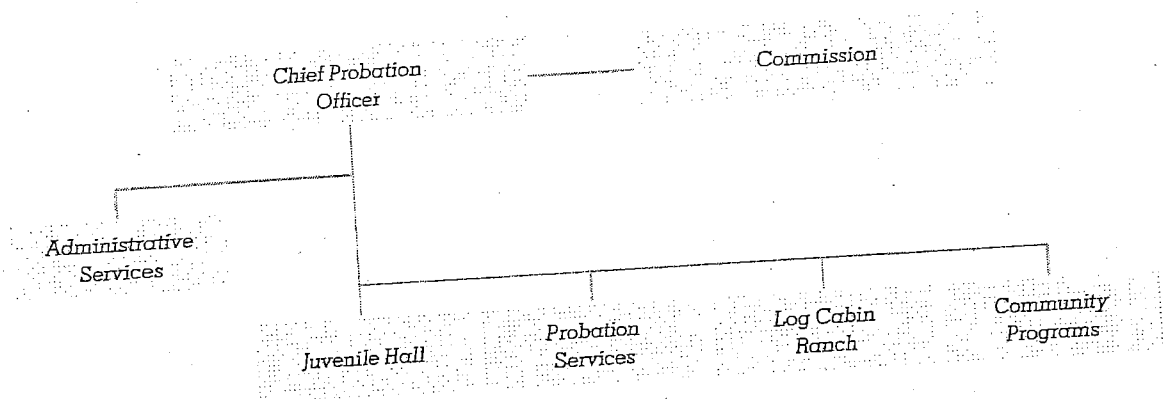
73 percent of Juvenile Probation's budget is expended on staff salaries and benefits.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



76 percent of Juvenile Probation's budget represents direct interactions with and services for San Francisco youth.

JUVENILE PROBATION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|-------------|---------------|---------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 238.49 | 237.52 | 240.43 | 2.91 | 240.17 | (0.26) |
| Net Operating Positions | (2.00) | (1.50) | (1.00) | 0.50 | (1.00) | 0.00 |
| | 236.49 | 236.02 | 239.43 | 3.41 | 239.17 | (0.26) |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Licenses & Fines | 31 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - Federal | 2,974,420 | 1,608,294 | 2,544,238 | 935,944 | 2,521,294 | (22,944) |
| Intergovernmental Revenue - State | 4,691,433 | 4,513,182 | 4,628,324 | 115,142 | 4,734,224 | 105,900 |
| Charges for Services | 44,469 | 39,000 | 39,000 | 0 | 39,000 | 0 |
| Other Revenues | 140,340 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 89,547 | 80,000 | 80,000 | 0 | 80,000 | 0 |
| Use of / (Deposit to) Fund Balance | 66,837 | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 25,807,935 | 29,447,361 | 29,695,065 | 247,704 | 30,850,640 | 1,155,575 |
| Sources Total | 33,815,012 | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Salaries & Wages | 17,942,050 | 19,150,314 | 19,873,025 | 722,711 | 20,024,941 | 151,916 |
| Fringe Benefits | 7,058,568 | 6,783,230 | 6,947,396 | 164,166 | 7,529,293 | 581,897 |
| Overhead | 10,000 | 0 | 0 | 0 | 0 | 0 |
| Professional & Contractual Services | 842,341 | 3,472,491 | 3,786,616 | 314,125 | 3,780,523 | (6,093) |
| Aid Assistance / Grants | 0 | 248,000 | 216,256 | (31,744) | 219,408 | 3,152 |
| Materials & Supplies | 633,972 | 693,647 | 673,647 | (20,000) | 729,177 | 55,530 |
| Equipment | 21,401 | 23,638 | 219,092 | 195,454 | 128,393 | (90,699) |
| Services of Other Departments | 4,321,466 | 4,136,517 | 3,965,595 | (170,922) | 3,949,423 | (16,172) |
| Transfers Out | 2,624,818 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 33,454,616 | 34,507,837 | 35,681,627 | 1,173,790 | 36,361,158 | 679,531 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|------------------|------------------|----------------|------------------|----------------|
| Facilities Maintenance | 360,396 | 330,000 | 497,000 | 167,000 | 364,000 | (133,000) |
| Capital Renewal | 0 | 600,000 | 808,000 | 208,000 | 1,200,000 | 392,000 |
| Capital Projects | 0 | 250,000 | 0 | (250,000) | 300,000 | 300,000 |
| Uses - Project Expenditures Total | 360,396 | 1,180,000 | 1,305,000 | 125,000 | 1,864,000 | 559,000 |

USES BY PROGRAM RECAP

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Administration | 7,294,134 | 7,112,485 | 7,168,723 | 56,238 | 7,288,308 | 119,585 |
| Children's Baseline | 1,065,292 | 1,001,571 | 1,010,999 | 9,428 | 1,012,158 | 1,159 |
| Juvenile Hall | 11,052,513 | 11,472,100 | 11,649,687 | 177,587 | 12,286,201 | 636,514 |
| Juvenile Hall Replacement Debt Payment | 2,626,268 | 2,660,351 | 2,667,374 | 7,023 | 2,665,174 | (2,200) |
| Log Cabin Ranch | 2,643,749 | 3,001,666 | 3,290,352 | 288,686 | 3,331,528 | 41,176 |
| Probation Services | 9,133,056 | 10,439,664 | 11,199,492 | 759,828 | 11,641,789 | 442,297 |
| Uses by Program Recap Total | 33,815,012 | 35,687,837 | 36,986,627 | 1,298,790 | 38,225,158 | 1,238,531 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

JUVENILE HALL

Provide a safe and secure environment for staff and detainees

Cost per youth per day - Juvenile Hall

| | | | | |
|-------|-------|-------|-------|-------|
| \$367 | \$377 | \$377 | \$377 | \$377 |
|-------|-------|-------|-------|-------|

LOG CABIN RANCH

Improve results for residents placed at Log Cabin Ranch

Percentage of Log Cabin Ranch graduates enrolled in vocational or educational programs within 30 days of release

| | | | | |
|-----|-----|-----|-----|-----|
| 94% | 80% | 75% | 75% | 89% |
|-----|-----|-----|-----|-----|

Percentage of Log Cabin Ranch graduates who do not incur sustained charges for new law violations within the first year of graduation

| | | | | |
|-----|-----|-----|-----|-----|
| 62% | 50% | 65% | 65% | 65% |
|-----|-----|-----|-----|-----|

PROBATION SERVICES

Utilize probation services and community resources to assist youth in successfully navigating probation.

Percentage of Early Morning Studies Academy (EMSA) youth who complete GED

| | | | | |
|-----|-----|-----|-----|-----|
| 66% | 70% | 70% | 70% | 72% |
|-----|-----|-----|-----|-----|

Percentage of youth who successfully complete the Evening Report Center Programs

| | | | | |
|-----|-----|-----|-----|-----|
| 57% | 75% | 75% | 75% | 75% |
|-----|-----|-----|-----|-----|

Percentage of probationer applicants through the New Directions Employment Program who get jobs compared with those who have applied

| | | | | |
|-----|-----|-----|-----|-----|
| 76% | 72% | 72% | 72% | 75% |
|-----|-----|-----|-----|-----|

Total number of community service hours completed by probation involved youth

| | | | | |
|-------|-------|-------|-------|-------|
| 1,665 | 1,000 | 1,100 | 1,100 | 1,200 |
|-------|-------|-------|-------|-------|

Reduce repeat offenders

Percentage of youth who incur a sustained finding for a new law violation while on probation

| | | | | |
|----|----|----|----|----|
| 3% | 5% | 5% | 5% | 5% |
|----|----|----|----|----|

LAW LIBRARY

The Law Library (LLB) provides the people of San Francisco free access to legal information and specialized reference assistance in the use of those materials so that they may preserve their rights and conduct their legal affairs.

SERVICES

The Law Library provides the following services:

MAINTAINS A COMPREHENSIVE LEGAL COLLECTION in electronic and print formats, including federal, state, and local laws, ordinances, regulations, and cases; court and legal forms; legal treatises, periodicals, texts, and encyclopedias; practice manuals, legal finding aids, and reference tools; legal materials and guides to meet the needs of both the public and legal professionals; legal resources and databases; and comprehensive archives of precedential cases, laws, regulations, and other essential materials.

ASSISTS PROFESSIONALS in navigating the law and finding the information they need by providing legal research assistance; instruction in the use of complex legal databases; orientation in how to find and use legal resources; library-created reference guides; seminars and legal educational programs; one-on-one legal information services; and by continuously refining, enhancing, and developing new services to meet emerging technologies.

ENSURES THE CURRENCY AND ACCURACY OF THE LEGAL COLLECTION by continuing to update codes and regulations, new case law reports, and current practice materials in print and electronic formats; processing, cataloging, and updating incoming materials daily to ensure their availability in LLB's database system; deleting outdated materials; adding, maintaining, and regularly updating modules to the specialized library software systems; enhancing and adding databases as essential new legal products are developed; monitoring the range of legal information materials, both in print and in electronic formats, to determine what will best serve Law Library patrons; and periodically replacing public computers and legal reference software.

For more information, call (415) 554-6821 or 311; or visit www.sflawlibrary.org

BUDGET DATA SUMMARY

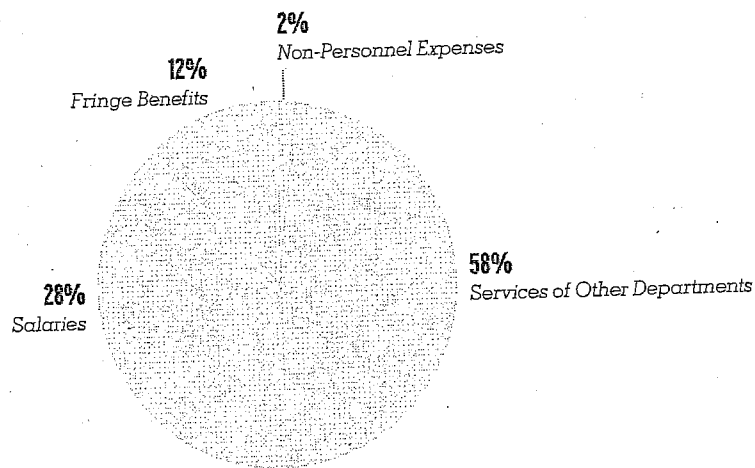
| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| Total FTE | 3 | 3 | 3 | 0 | 3 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$1.3 million for the Law Library is \$0.5 million, or 74.1 percent, higher than the FY 2012-13 budget of \$0.7 million. A significant amount of this increase is due to increased facilities rental costs associated with the Law Library's move from the Veterans War Memorial to a new location.

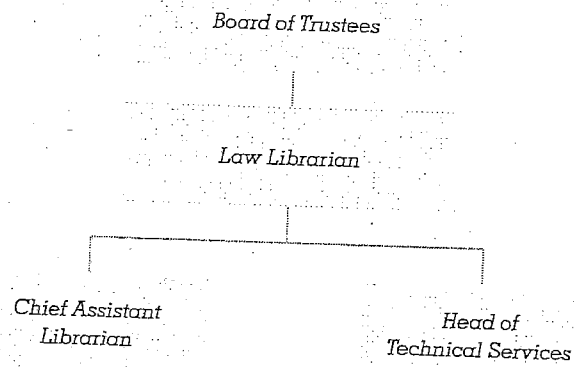
The FY 2014-15 proposed budget of \$1.5 million for the Law Library is \$0.2 million, or 15.5 percent, higher than the FY 2013-14 budget of \$1.3 million. A significant amount of this increase is also due to increased facilities rental costs.

DEPARTMENT USES BY EXPENDITURE TYPE



58 percent of the Department's budget is spent on services of other departments, primarily rent.

LAW LIBRARY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 | 0.00 |
| Net Operating Positions | 3.00 | 3.00 | 3.00 | 0.00 | 3.00 | 0.00 |
| SOURCES | | | | | | |
| General Fund Support | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| Sources Total | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 244,922 | 346,563 | 363,194 | 16,631 | 367,640 | 4,446 |
| Fringe Benefits | 113,703 | 140,277 | 157,554 | 17,277 | 171,415 | 13,861 |
| Professional & Contractual Services | 15,627 | 17,275 | 17,275 | 0 | 17,275 | 0 |
| Materials & Supplies | 435 | 443 | 443 | 0 | 443 | 0 |
| Services of Other Departments | 231,952 | 233,621 | 746,529 | 512,908 | 927,726 | 181,197 |
| Uses - Operating Expenditures Total | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| USES BY PROGRAM RECAP | | | | | | |
| Law Library | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |
| Uses by Program Recap Total | 606,639 | 738,179 | 1,284,995 | 546,816 | 1,484,499 | 199,504 |

MAYOR

The Mayor's Office (MYR) represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant environment.

SERVICES

The Mayor's Office has executive leadership and citywide governance responsibilities, including budget development and public policy direction and implementation. Divisions within the Mayor's Office also provide a range of services to the public, including:

MAYOR'S OFFICE OF NEIGHBORHOOD SERVICES works to ensure that the needs of constituents are addressed quickly and effectively, and fosters communication among residents, neighborhood groups, and City departments.

MAYOR'S OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT coordinates the City's efforts to maximize housing opportunities for low-income households and individuals, and administers a variety of housing finance programs. Its Community Development Division strengthens the social, economic and physical infrastructure of the city's low-income neighborhoods

and communities in need. Formerly the Mayor's Office of Housing, in June 2013, the Division has been renamed the Mayor's Office of Housing and Community Development to reflect the Mayor's continued priority to build thriving communities and better integrate housing and community services.

MAYOR'S OFFICE OF PUBLIC POLICY AND FINANCE develops and oversees administration and implementation of the Mayor's policy initiatives; develops the City's annual budget; and provides fiscal oversight to City departments.

MAYOR'S OFFICE OF LEGISLATIVE AND GOVERNMENT AFFAIRS advocates in the City's interest at the local, regional, state, and federal levels of government.

For more information, call (415) 554-6141 or 311; or visit www.sfmayor.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 98,290,810 | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |
| Total FTE | 37 | 39 | 50 | 11 | 51 | 1 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$51.5 million for the Mayor's Office is \$25.4 million, or 97.8 percent, higher than the FY 2012-13 budget of \$26.0 million. A significant amount of this change is due to the passage in November 2012 of Proposition E – the Housing Trust Fund, which sets aside \$20.0 million of city funds for affordable housing beginning FY 2013-14. In FY 2013-14, the Mayor's Office will continue to focus its resources on implementing the Mayor's vision and priorities for the City, including the Mayor's 17-Point Jobs Plan and the Interrupt, Predict and Organize strategy for crime prevention; advocating for funding and policy changes at the state and federal levels; and implementing long-term, sound fiscal policies to improve City government.

The FY 2014-15 proposed budget of \$54.6 million for the Mayor's Office is \$3.1 million, or 6.1 percent, higher than the FY 2013-14 budget of \$51.5 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, and \$2.8 million in mandated growth to the Housing Trust Fund.

Long-Term Financial Planning

The Mayor's Office is taking the lead in implementing reforms to provide for more comprehensive long-term financial planning in accordance with Proposition A, which was approved by voters in November 2009. In March of 2013, the Mayor's Office proposed the City's second Five-Year Financial Plan that forecast expenditures and revenues for the next five fiscal years, and provided strategies to address the structural imbalance in the City's finances. This two-year budget will include growing financial reserves, as required by the City's adopted financial policies. These efforts help prepare the City for future economic downturns.

State and Federal Advocacy

In FY 2013-14 and FY 2014-15, the Mayor's Office will continue to advocate for the City's interests as the state and federal governments look to implement significant policy changes, including Health Care Reform, the continued realignment of public safety and human services functions, and the elimination of redevelopment agencies. Another important priority for the City is the implementation of High Speed Rail and its northern terminus at the Transbay Transit Center.

Violence Prevention

In July 2012, Mayor Lee announced a new violence prevention and intervention initiative – "Interrupt, Predict, and Organize for a Safer San Francisco" (IPO). As a part of IPO, multiple goals and objectives are outlined to ensure public safety. One of the major objectives of IPO is to implement a coordinated service strategy and to address early intervention, education, workforce, and behavioral health needs of high at-risk and in-risk individuals in San Francisco's high crime neighborhoods. This initiative seeks to ensure better coordination between City departments, as well as implement new innovative crime prevention strategies.

Housing Trust Fund (Proposition C)

In November 2012, voters overwhelmingly passed Proposition C, the Mayor's initiative to create a Housing Trust Fund (HTF) to provide 30 years of ongoing funding to build and preserve homes affordable to San Francisco's low- and middle-income residents. FY 2013-14 marks the first year of HTF funding, starting at \$20 million and growing annually. Implementation of the Housing Trust Fund focuses on four principal outcomes: to create a long-term funding stream to build and preserve thousands of affordable rental homes and homeownership opportunities; provide incentives to market-rate developers to build homes affordable to middle-income San Franciscans onsite within private developments; fund neighborhood improvements; and stimulate overall housing production by creating a more consistent and predictable set of development rules.

To ensure successful implementation, the Mayor's Office of Housing and Community Development (MOHCD) has undertaken steps to update the City's Inclusionary Housing program; conduct stakeholder outreach to receive input on existing program enhancements and new program development; and identify projects in the City's affordable housing pipeline for funding commitments. Key programs and projects to be funded from the HTF include: (1) expansion of down payment assistance programs, including new opportunities for the City's First Responders; (2) expansion of single family rehabilitation and healthy homes programs; (3) implementation of a new small site acquisition and rehabilitation program for properties of fewer than 25 units; (4) additional funding for foreclosure and eviction prevention services; and (5) funding commitments for multifamily affordable housing development.

HOPE SF and Citywide Affordable Housing Progress

The FY 2013-14 and 2014-15 proposed budget includes funding for HOPE SF, the City's signature initiative that works to revitalize the most distressed public housing sites as mixed-income developments. In FY 2013-14, construction on the second phase of the Hunters View development will start. Alice Griffith, the second HOPE SF project, which is a 1,200 unit development that is part of the Hunters Point Shipyard Major Approved Development Project, will begin construction on its first phase. Additionally, MOHCD will work on environmental and land use approvals in coordination with the development teams for Sunnydale and Potrero, following upon the receipt of federal Choice Neighborhoods Initiative planning grants by each of those sites in 2012.

The Mayor's Office of Housing and Community Development and its partner agencies continue to fund additional supportive housing developments, making significant progress towards the housing goals of the City's Ten-Year Plan to End Homelessness. The key projects under construction in FY 2013-14 include: St. Anthony's Senior Housing, a 90-unit senior housing development to be built above a renovated St. Anthony's Dining Room in the Tenderloin; 1180 4th Street, the first affordable housing development in Mission Bay South; Broadway-Sansome Family Apartments, a 74-unit supportive housing development for low-income and homeless families on a former Embarcadero Freeway on-ramp site; and 1100 Ocean Avenue, a 70-unit supportive housing development for families and transitional age youth (TAY) on a former SFMTA bus loop across from San Francisco City College.

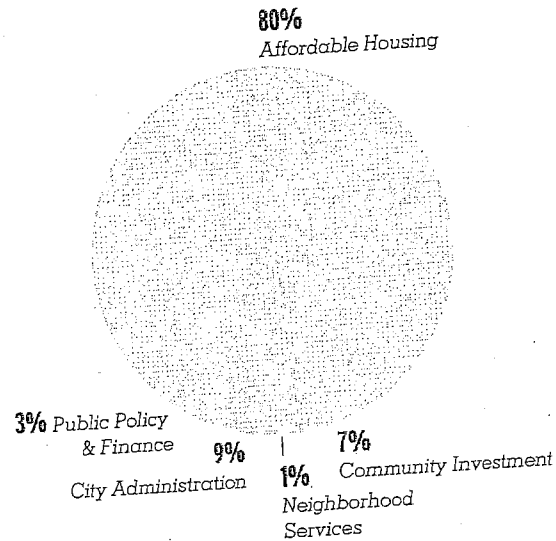
Preserving Services to Communities and Vulnerable Residents

Despite federal funding reductions to the City's U.S. Department of Housing and Urban Development (HUD) entitlement programs, the Mayor's Office of Housing and Community Development will be able to sustain FY 2012-13 fund levels for its federal grantees through FY 2013-14. MOHCD grants will assist more than 3,000 individuals with counseling to help prevent eviction or loss of housing; provide more than 3,500 individuals with free legal counseling and representation to protect victims of domestic violence, employment discrimination, and housing discrimination; and assist more than 1,000 individuals with financial literacy and homeownership counseling to build assets and become economically self-sufficient. Grants will also fund critical capital improvements at 19 community facilities; support tree-planting and other landscaping improvements at 135 locations; and sustain supportive services, operating costs and capital repairs for living facilities for people with HIV/AIDS.

Implementing OCII Affordable Housing Obligations

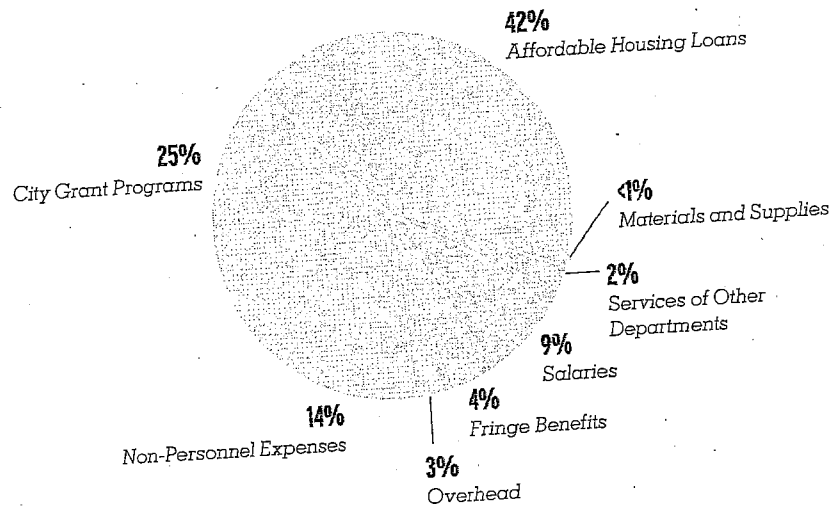
In 2012, all former Redevelopment Agency Housing assets (real property and outstanding loans) were transferred to MOHCD as a result of the State's budgetary action to dissolve redevelopment agencies throughout California. MOHCD continues to oversee the management of these housing assets. In FY 2013-14, MOHCD will continue to partner with the Office of Community Investment and Infrastructure (OCII), the Successor Agency to the San Francisco Redevelopment Agency, to assist OCII in implementing its enforceable housing obligations that include the Alice Griffith HOPE SF site, the City's replacement housing obligation, and sites in the three Major Approved Development Projects (Mission Bay, Hunters Point Shipyard, and Transbay).

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



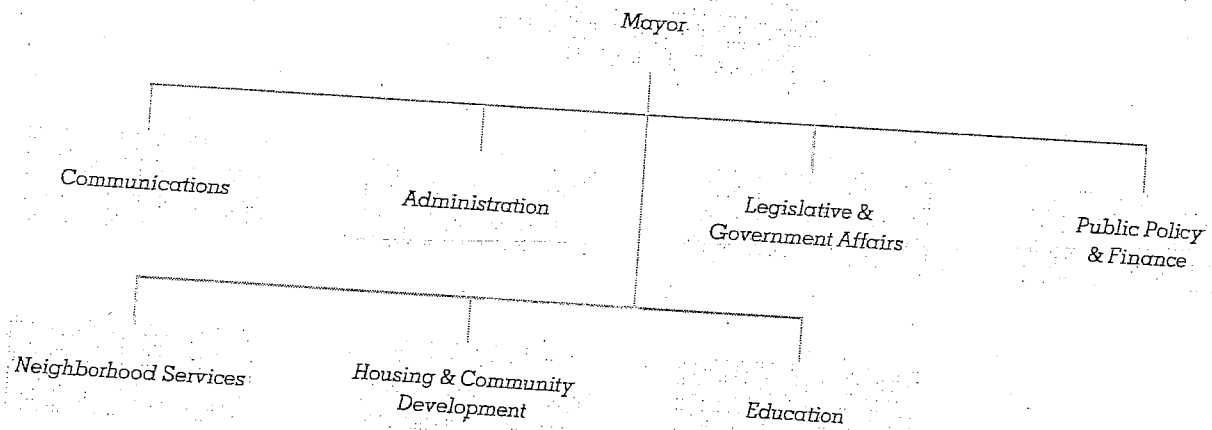
The Mayor's Office of Housing and Community Development accounts for approximately 87 percent of the Mayor's Office's budget, providing community investment and affordable housing.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Work associated with the new Housing Trust Fund comprises the largest portion of the Mayor's Office's expenditures.

MAYOR



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|-------------|
| Total Authorized | 93.44 | 94.82 | 106.00 | 11.18 | 107.08 | 1.08 |
| Non-operating Positions (cap/other) | (56.30) | (56.30) | (56.30) | 0.00 | (56.30) | 0.00 |
| Net Operating Positions | 37.14 | 38.52 | 49.70 | 11.18 | 50.78 | 1.08 |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Local Taxes | 500,000 | 5,500,000 | 0 | (5,500,000) | 0 | 0 |
| Licenses & Fines | 0 | 0 | 650,000 | 650,000 | 0 | (650,000) |
| Use of Money or Property | 2,376,385 | 3,000,000 | 5,500,000 | 2,500,000 | 5,500,000 | 0 |
| Intergovernmental Revenue - Federal | 10,077,536 | 0 | 0 | 0 | 0 | 0 |
| Intergovernmental Revenue - State | 823,895 | 907,000 | 1,037,000 | 130,000 | 1,035,000 | (2,000) |
| Intergovernmental Revenue - Other | 0 | 0 | 1,368,000 | 1,368,000 | 1,365,000 | (3,000) |
| Other Revenues | 245,256,954 | 300,000 | 350,000 | 50,000 | 350,000 | 0 |
| Transfers In | 1,316,870 | 0 | 20,560,000 | 20,560,000 | 23,360,000 | 2,800,000 |
| Expenditure Recovery | 9,662,767 | 8,485,775 | 11,527,678 | 3,041,903 | 14,320,172 | 2,792,494 |
| Transfer Adjustments-Sources | (1,316,870) | 0 | 0 | 0 | 0 | 0 |
| Use of / (Deposit to) Fund Balance | (174,437,661) | 690,855 | 712,143 | 21,288 | 732,948 | 20,805 |
| General Fund Support | 4,030,934 | 7,138,406 | 9,764,992 | 2,626,586 | 7,954,263 | (1,810,729) |
| Sources Total | 98,290,810 | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Salaries & Wages | 4,135,162 | 3,782,059 | 4,881,778 | 1,099,719 | 5,068,013 | 186,235 |
| Fringe Benefits | 1,802,616 | 1,573,223 | 2,146,543 | 573,320 | 2,396,542 | 249,999 |
| Overhead | 0 | 0 | 1,405,582 | 1,405,582 | 1,408,305 | 2,723 |
| Professional & Contractual Services | 25,028,918 | 9,877,818 | 7,379,358 | (2,498,460) | 7,170,752 | (208,606) |
| Aid Assistance / Grants | 63,853,148 | 9,909,345 | 34,739,882 | 24,830,537 | 37,907,036 | 3,167,154 |
| Materials & Supplies | 21,704 | 43,689 | 43,689 | 0 | 43,689 | 0 |
| Debt Service | (4,123) | 0 | 0 | 0 | 0 | 0 |
| Services of Other Departments | 3,453,385 | 835,902 | 872,981 | 37,079 | 623,046 | (249,935) |
| Transfers Out | 1,316,870 | 0 | 0 | 0 | 0 | 0 |
| Transfer Adjustments-Uses | (1,316,870) | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 98,290,810 | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

USES BY PROGRAM RECAP

| | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Affordable Housing | 71,676,349 | 9,356,855 | 31,456,143 | 22,099,288 | 32,369,885 | 913,742 |
| City Administration | 4,011,143 | 4,460,237 | 4,653,049 | 192,812 | 4,702,454 | 49,405 |
| Community Investment | 5,890,001 | 3,815,211 | 3,845,514 | 30,303 | 3,198,513 | (647,001) |
| Criminal Justice | 155,578 | 8,101 | 8,095 | (6) | 8,097 | 2 |
| Homeless Services | 5,267,078 | 6,635,496 | 9,629,687 | 2,994,191 | 12,396,841 | 2,767,154 |
| Lead-Based Paint Hazard Control Program | 245,569 | 0 | 0 | 0 | 0 | 0 |
| Neighborhood Services | 201,924 | 335,341 | 407,392 | 72,051 | 421,252 | 13,860 |
| Public Finance | 9,640,604 | 0 | 0 | 0 | 0 | 0 |
| Public Policy & Finance | 1,202,564 | 1,410,795 | 1,469,933 | 59,138 | 1,520,341 | 50,408 |
| Uses by Program Recap Total | 98,290,810 | 26,022,036 | 51,469,813 | 25,447,777 | 54,617,383 | 3,147,570 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| AFFORDABLE HOUSING | | | | | |
| Provide affordable housing | | | | | |
| Number of homeownership opportunities or assistance received by first time homebuyers | 122 | 130 | 130 | 130 | 130 |
| COMMUNITY DEVELOPMENT | | | | | |
| Promote economic development in low-income communities | | | | | |
| Number of small business and micro-enterprise start-ups assisted | 415 | 325 | 380 | 380 | 380 |
| Number of jobs created | 269 | 190 | 315 | 315 | 315 |
| Number of business expansions assisted | 704 | 450 | 500 | 500 | 500 |
| Number of jobs retained | 240 | 80 | 200 | 200 | 200 |
| Number of direct loans made to small businesses and micro-enterprises | 4 | 15 | 20 | 18 | 18 |
| NEIGHBORHOOD SERVICES | | | | | |
| Respond to citizens | | | | | |
| Number of Certificates, Proclamations, and Greeting Letters Issued | 1,645 | 1,500 | 1,610 | 1,500 | 1,600 |
| Number of Town Halls Produced | 7 | 7 | 7 | 7 | 7 |
| PUBLIC POLICY & FINANCE | | | | | |
| Obtain citizen input and promote understanding of the City's budget | | | | | |
| Number of presentations to advocates, labor groups, community organizations and other stakeholders | 35 | 25 | 25 | 25 | 25 |

MUNICIPAL TRANSPORTATION AGENCY

The Municipal Transportation Agency (MTA) operates the Municipal Railway (Muni), manages parking, traffic and taxi regulation, and manages pedestrian, bicycling, and streetscape programs. On a daily basis, the MTA endeavors to improve the quality of life for residents, businesses, and visitors alike through implementation of the City's Transit First Policy, and to ensure mobility for all who live, visit, and work in San Francisco.

SERVICES

The Municipal Transportation Agency provides services through the following program areas:

MUNI provides electric trolley bus, hybrid and diesel motor coach, light rail, cable car, historic streetcar, and contracted paratransit service to the city. Muni also manages the Transit Effectiveness Project (TEP), which was the first comprehensive study and assessment of the Muni system in a generation. The TEP is expected to improve operational effectiveness and system reliability through various measures, which will be launched in the coming years.

SUSTAINABLE STREETS manages the safe and convenient operation of city streets, including traffic, pedestrians, bicycles, and transit lanes, as well as public parking garages and parking-meters; installs and maintains traffic signals, traffic signs, and street markings; and coordinates safe traffic flow at school intersections.

PEDESTRIAN AND BICYCLE PROGRAMS focus on improving walking and bicycling in San Francisco by emphasizing

safety, congestion improvements, emissions reduction, and personal health promotion.

SAFETY, TRAINING, SECURITY & ENFORCEMENT enhances safety and security of the transit system as well as enforcement of parking regulations and a system safety program focused on attaining an optimum level of safety and environmental compliance.

ACCESSIBLE SERVICES manages contracted paratransit (door-to-door) service for customers with disabilities who cannot independently use regular Muni service, and ensures that fixed-route Muni services and other MTA services and programs are accessible to seniors and persons with disabilities.

TAXI SERVICES regulates the taxi industry with the goal of improving services to residents and visitors to San Francisco by working with taxi drivers, taxi companies, and medallion holders.

For more information, call 311; or visit www.sfmta.com

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | |
|--------------------|---------------|-----------------|----------------|---------------------|
| | Actual Budget | Original Budget | Amended Budget | Change from 2012-13 |
| Total Expenditures | 794,991,711 | 830,617,051 | 849,897,053 | 19,280,002 |
| Total FTE | 4,141 | 4,388 | 4,481 | 93 |

BUDGET ISSUES AND DETAILS

The Municipal Transportation Agency is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and FY 2013-14 budget. The FY 2013-14 adopted budget of \$853.0 million for the Department is \$22.4 million, or 2.7 percent, higher than the FY 2012-13 budget of \$830.6 million. This increase reflects revenue increases from the Department's General Fund baseline, parking fees and fines, transit fare, operating grants, and miscellaneous revenues, as well as expenditure increases in salary and fringe benefits costs, debt service work orders, and non-personnel services. The amended budget of \$849.9 million is the same as the adopted budget, but reflects work order cost adjustments and other citywide technical adjustments.

The MTA does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

Investment in Maintenance

In recent years, the MTA has not sufficiently funded Muni's maintenance costs, which has adversely impacted the system's reliability. The MTA's budget will focus on reversing that trend by making a significant investment in maintenance to improve service and address safety. At the same time, the MTA is budgeting for the system's future by ensuring funding for key planning efforts to improve service, such as all-door boarding. The budget also includes efficiencies and revenue measures. Efficiencies include management position elimination, labor savings from open labor contracts, reduction in overtime expenditures, and improved workers' compensation performance. Revenue measures include inflation-based indexing of most fares, fees, and fines, as well as an additional pass-through of a state-imposed parking ticket fee. Altogether, this budget represents an important step towards implementation of MTA's FY 2013-2018 Strategic Plan.

Revenue Bonds

In Summer 2012, the MTA refunded \$47.0 million existing debt on garages and parking meters as well as

issued \$28.0 million in revenue bonds to fund state-of-good-repair transit and garage projects. Addressing these long-standing capital needs will reduce MTA's maintenance expenses in their operating budget. The revenue bonds will be obligations of the MTA, with the principal and interest payable from MTA's gross revenues, excluding General Fund transfers. Annual debt service is expected to be less than 2 percent of MTA's annual operating budget.

Free Muni for Low-Income Youth Pilot

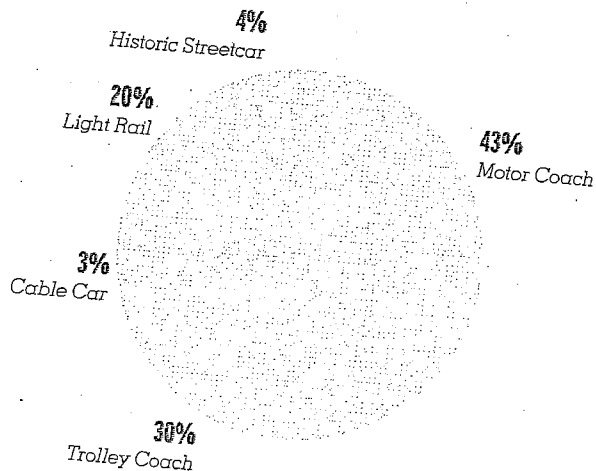
On March 1, 2013, the MTA began providing free transit service for low-income youth, ages 5-17, who use a Clipper® card for a monthly pass. The MTA originally secured a \$1.6 million Metropolitan Transportation Commission (MTC) grant in FY 2012-13. An additional \$2.2 million is expected for FY 2013-14 allowing for a sixteen month pilot program. These grant funds supplement \$4.3 million in existing operating funds approved by the MTA Board of Directors and \$0.4 million from the San Francisco County Transportation Authority to use towards this program.

Central Subway

The Central Subway Project is Phase 2 of the Third Street Light Rail Program that will link the Bayview and Visitacion Valley with Mission Bay, South of Market (SoMa), Yerba Buena/Moscone Center, Union Square, and Chinatown. The Central Subway will improve regional connections to Caltrain, BART, Muni rail lines, and bus routes while reducing travel time and providing rapid transit in this burgeoning and increasingly congested corridor.

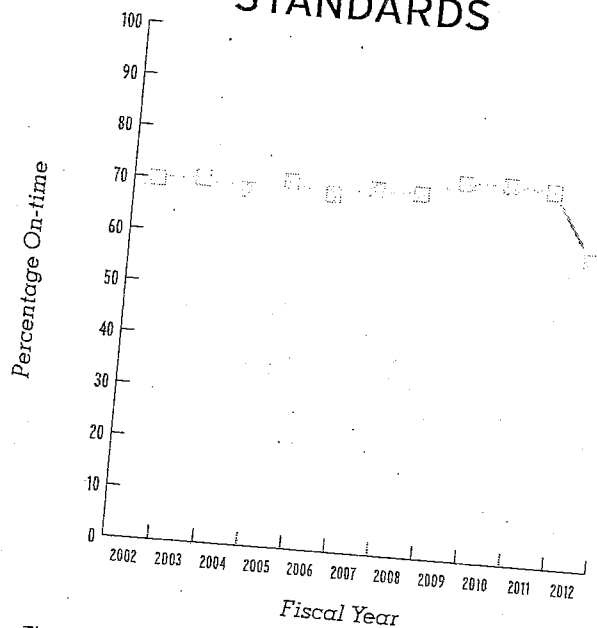
This year, the MTA commenced major construction in SoMa and Union Square. Due to community concerns about construction disruptions, the MTA has worked to relocate the retrieval site of tunnel boring machines to private property in North Beach. The extended light rail line is slated to open to the public in 2019.

MUNI PASSENGERS BY VEHICLE MODE



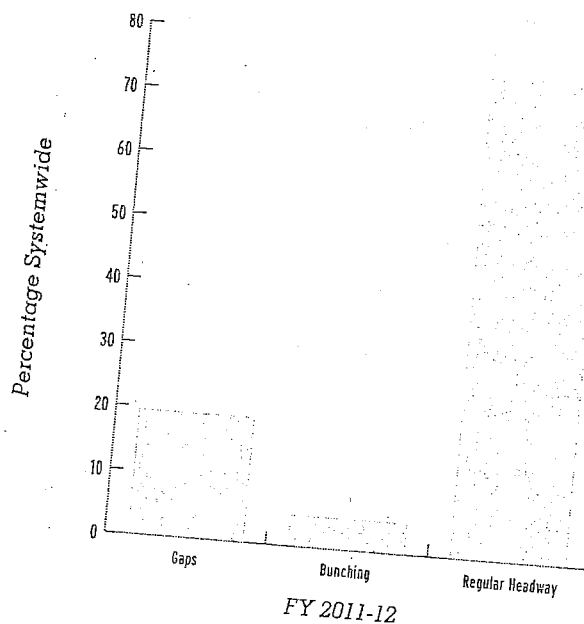
Each year, Muni carries over 200 million passengers – approximately 700,000 on an average weekday. Approximately one-quarter of trips are served on the rail systems, and over half are on the zero-emission electric fleet (trolley coach, cable car, light rail, and historic streetcar).

PERCENTAGE OF MUNI VEHICLES MEETING ON-TIME STANDARDS



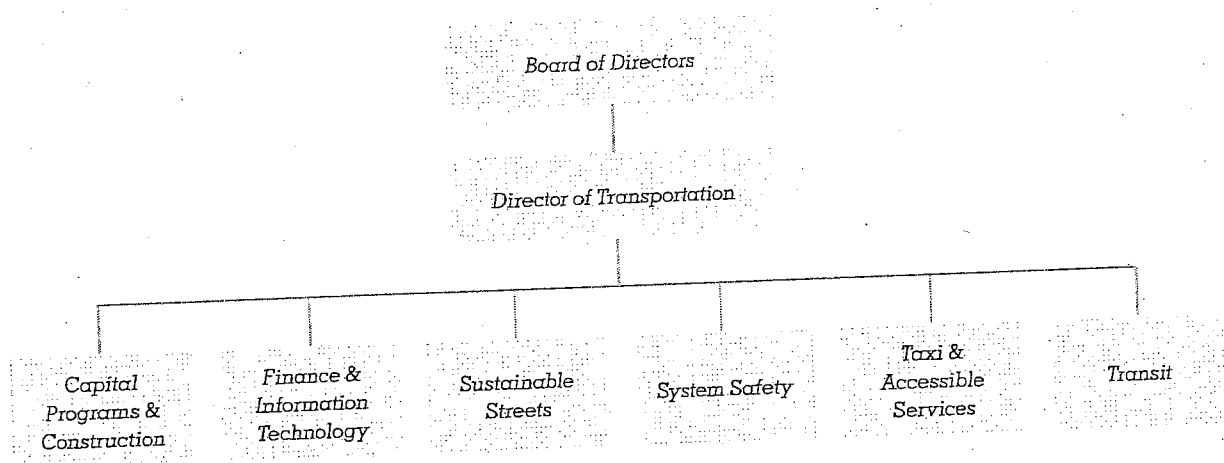
The decline in on-time performance from FY 2010-11 to FY 2011-12 is largely due to an improved calculation methodology that more accurately measures schedule adherence.

HEADWAY STATUS OF MUNI VEHICLES



For more than 75 percent of observed timepoints, Muni vehicles arrived at expected time intervals.

MUNICIPAL TRANSPORTATION AGENCY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | |
|--|---------|-----------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 |

AUTHORIZED POSITIONS

| | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|---------------|
| Total Authorized | | | | |
| Non-operating Positions (cap/other) | 4,514.34 | 4,751.17 | 4,849.36 | 98.19 |
| Net Operating Positions | (373.75) | (363.00) | (368.04) | (5.04) |
| | 4,140.59 | 4,388.17 | 4,481.32 | 93.15 |

SOURCES

| | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|-------------------|
| Licenses & Fines | | | | |
| Use of Money or Property | 113,416,202 | 119,690,539 | 111,887,772 | (7,802,767) |
| Intergovernmental Revenue - Federal | 96,917,024 | 94,639,056 | 98,361,428 | 3,722,372 |
| Intergovernmental Revenue - State | 0 | 3,700,000 | 3,700,000 | 0 |
| Intergovernmental Revenue - Other | 35,480,245 | 32,500,000 | 33,100,000 | 600,000 |
| Charges for Services | 75,797,812 | 77,500,000 | 78,870,000 | 1,370,000 |
| Other Revenues | 229,306,150 | 225,144,634 | 221,946,345 | (3,198,289) |
| Transfers In | 789,471 | 0 | 0 | 0 |
| Expenditure Recovery | 150,837,868 | 199,975,539 | 198,010,118 | (1,965,421) |
| Transfer Adjustments-Sources | 80,767,024 | 87,132,257 | 87,822,149 | 689,892 |
| Use of / (Deposit to) Fund Balance | (160,142,558) | (222,594,974) | (215,800,759) | 6,794,215 |
| General Fund Support | (40,817,527) | 0 | 0 | 0 |
| Sources Total | 212,640,000 | 212,930,000 | 232,000,000 | 19,070,000 |
| | 794,991,711 | 830,617,051 | 849,897,053 | 19,280,002 |

USES - OPERATING EXPENDITURES

| | | | | |
|--|--------------------|--------------------|--------------------|-------------------|
| Salaries & Wages | 365,476,076 | 346,502,310 | 355,842,807 | 9,340,497 |
| Fringe Benefits | 178,972,173 | 176,178,282 | 189,835,767 | 13,657,485 |
| Overhead | 81,636,233 | 85,637,927 | 86,992,379 | 1,354,452 |
| Professional & Contractual Services | 94,832,252 | 141,274,265 | 135,132,605 | (6,141,660) |
| Materials & Supplies | 56,983,572 | 81,643,783 | 77,182,744 | (4,461,039) |
| Equipment | 2,091,395 | 1,088,999 | 978,355 | (110,644) |
| Debt Service | 2,685,035 | 9,000,000 | 12,000,000 | 3,000,000 |
| Services of Other Departments | 60,189,812 | 64,053,920 | 62,132,416 | (1,921,504) |
| Transfers Out | 98,381,606 | 137,902,539 | 130,554,118 | (7,348,421) |
| Budgetary Reserves | 0 | 9,930,000 | 10,000,000 | 70,000 |
| Transfer Adjustments-Uses | (160,142,558) | (222,594,974) | (215,800,759) | 6,794,215 |
| Uses - Operating Expenditures Total | 781,105,596 | 830,617,051 | 844,850,432 | 14,233,381 |

USES - PROJECT EXPENDITURES

| | | | | |
|--|-------------------|----------|------------------|------------------|
| Capital Renewal | 196,900 | 0 | 0 | 0 |
| Capital Projects | 13,689,215 | 0 | 5,046,621 | 5,046,621 |
| Uses - Project Expenditures Total | 13,886,115 | 0 | 5,046,621 | 5,046,621 |

USES BY PROGRAM RECAP

| | | | | |
|--|--------------------|--------------------|--------------------|-------------------|
| Accessible Services | 13,801,006 | 20,913,224 | 22,178,474 | 1,265,250 |
| Administration | 52,075,497 | 69,028,044 | 73,440,798 | 4,412,754 |
| Agency Wide Expenses | 92,558,473 | 105,049,662 | 66,625,738 | (38,423,924) |
| Capital Programs & Construction | 18,313 | 100,402 | (2,434) | (102,836) |
| Customer Service | 919 | 0 | 0 | 0 |
| Development And Planning | 917,187 | 714,521 | 919,103 | 204,582 |
| Parking & Traffic | 76,468,029 | 82,629,336 | 90,364,209 | 7,734,873 |
| Parking Garages & Lots | 18,327,941 | 24,377,430 | 27,724,828 | 3,347,398 |
| Rail & Bus Services | 464,632,482 | 443,907,050 | 486,718,110 | 42,811,060 |
| Revenue, Transfers & Reserves | 16,999,761 | 0 | 0 | 0 |
| Security, Safety, Training & Enforcement | 56,855,561 | 79,798,726 | 78,675,457 | (1,123,269) |
| Taxi Services | 2,336,542 | 4,098,656 | 3,252,770 | (845,886) |
| Uses by Program Recap Total | 794,991,711 | 830,617,051 | 849,897,053 | 19,280,002 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| Goal 2: Make transit, walking, bicycling, taxi, ridesharing & carsharing the preferred means of travel | | | | | |
| Objective 2.1: Improve customer service and communications | | | | | |
| Hazardous traffic signal reports: % responded to and repaired within two hours | 97% | 98% | 97% | 98% | 98% |
| Parking meter malfunction reports: % responded to and repaired within 48 hours | 84% | 86% | 81% | 86% | 86% |
| Objective 2.2: Improve transit performance | | | | | |
| Percentage of on-time performance | 60.1% * | 85.0% | 59.1% ** | 85.0% | 85.0% |
| % of scheduled service hours delivered | 97.5% | 98.5% | 96.9% | 98.5% | 98.5% |
| Goal 3: Improve the environment and quality of life in San Francisco | | | | | |
| Objective 3.4: Deliver services efficiently | | | | | |
| Cost per revenue mile | \$26.82 | n/a | \$27.89 | \$29.01 | \$30.17 |
| Cost per boarding | \$2.93 | n/a | \$3.05 | \$3.17 | \$3.30 |
| Farebox recovery ratio | 31% | n/a | 31% | 30% | 30% |

* Due to data collection constraints associated with new OTP calculation methodology, reported FY 2011-12 figures include only observations from October 14, 2011 through June 30, 2012.

** Methodology for calculating On-Time Performance (OTP) in FY 2011-12 and beyond differs from previous methodology. The more conservative current methodology reflects whether vehicles are actually adhering to their defined schedules and has resulted in lower on-time performance figures."

POLICE DEPARTMENT

The Police Department (POL) is committed to excellence in law enforcement and dedicated to the people, traditions, and diversity of the City and County of San Francisco. In order to protect life and property, prevent crime, and reduce the fear of crime, the Department provides service with understanding, response with compassion, performance with integrity, and law enforcement with vision.

SERVICES

The Police Department provides services through the following divisions:

OPERATIONS serves to protect life and property, works closely with the community to prevent crime, solves crimes using thorough investigative techniques, identifies and arrests suspects, prepares cases for prosecution, and reduces the fear of crime while providing a safe San Francisco environment. This is accomplished by forming partnerships with the residents, merchants, and visitors of the City, and working collaboratively to solve neighborhood problems.

The three major sub-divisions of the Operations Division are: Patrol – Golden Gate Division; Patrol – Metro Division; and the Investigations Bureau.

SPECIAL OPERATIONS shares the mission of Operations and is comprised of the specialized units within the Police Department. These include Tactical units such as Specialists, Hondas, Canines and Mounted, Explosive Ordinance Disposal, Fugitive Recovery Enforcement Team, as well as the Marine, Homeland Security, Violence Reduction Team, and Joint Terrorist Task Force units.

Special Operations also collaborates with the Public Utilities Commission (PUC) and the Municipal Transportation Agency (MTA), to ensure the safety of our city's water system and the security of passengers, drivers, and property of the MTA.

AIRPORT handles security, traffic control, and law enforcement at the San Francisco International Airport, which is physically located in San Mateo County. Police personnel assigned to the Airport support the security programs and emergency procedures of the Airport to provide the public with a safe, secure, efficient, and customer-friendly airport.

ADMINISTRATION provides technical and administrative support, works to increase overall Department efficiency, and ensures that daily functions are carried out effectively. Administration consists of Crime Information Services, Fleet, Forensic Services, Property, Staff Services, Technology, and Training.

For more information, call (415) 553-1651 or 311; or visit www.sf-police.org

OFFICE OF CITIZEN COMPLAINTS (OCC) is a civilian department under the jurisdiction of the San Francisco Police Commission. The OCC is independent from the Police Department but is included as part of the Police Department's budget. The City Charter mandates the OCC to "promptly, fairly, and impartially investigate" all civilian complaints of misconduct or neglect of duty against Police Department sworn members, confidentially report its factual findings in investigations, and present statistical reports and policy recommendations to the Police Commission. The OCC mediates eligible complaints and conducts outreach to inform the public and create transparency about its services.

For more information, call (415) 241-7711 or 311; or visit www.sfgov.org/occ

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 472,416,229 | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |
| Total FTE | 2,665 | 2,655 | 2,734 | 79 | 2,743 | 9 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$527.6 million for the Police Department is \$37.6 million, or 7.7 percent, higher than the FY 2012-13 budget of \$489.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs. In addition, this proposed budget includes one-time capital dollars to purchase furniture, fixtures, and equipment (FF&E) for the new public safety building scheduled to open in the fall of 2014.

The FY 2014-15 proposed budget of \$529.7 million for the Police Department is \$2.1 million, or 0.4 percent, higher than the FY 2013-14 budget of \$527.6 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Comprehensive Hiring Plan

In recent years, the Police Department has experienced a large number of retirements. With the expiration of the Deferred Retirement Option Program (DROP), the Department is certain that there will continue to be significant retirements in FY 2013-14 and FY 2014-15. To address attrition, the Department is in the 2nd year of implementation of its six-year hiring plan. This plan allows the department to conduct three, General Fund-supported Police Academy classes of 50 recruits each year in order to backfill retirements and increase the size of the force. The Department's hiring plan also includes a commitment to increase civilian hiring, which will ensure that there is adequate staff in non-sworn functions. The FY 2013-14 proposed budget supports 32 of these hires, which will allow the Department to move officers currently performing these functions out into the field.

Public Safety Building Progress

Funded by the first Earthquake Safety and Emergency Response General Obligation Bond, the new Public Safety Building construction project broke ground in FY 2011-12. The Public Safety Building will house Police headquarters as well as a district police and fire station in the Mission Bay neighborhood. The FY 2013-14 proposed budget includes funding for the purchase of FF&E to ensure that the constructed building will be ready for use when it opens in 2014.

Technological Improvements

The Police Department strives to utilize new technology to improve its policing efforts and will continue its effort to move to a more stable and robust technology platform. The Department's four-point plan for technology improvements includes creating a robust data warehouse, equipping officers with proper technology tools, creating a technology help desk, and building a strong technology team. The Crime Data Warehouse, a year into development, will enable better crime prevention and improve officer safety and effectiveness. The Department will add to its recent technological advancements with continued enhancements of its data warehouse, which provides immediate access to crime data as crime occurs. This will allow the Department members to instantly identify suspects, locate similar crimes nationwide, and identify hot spots and crime trends. This new technology-based platform integrates over 24 criminal justice systems into one easy-to-use system for police access in vehicles, stations, or on their smart devices deployed in the field.

Community Policing

Community Policing is a shared philosophy and organizational strategy in which the police work collaboratively with community and business members, community-based organizations, and other City agencies, in order to reduce violent crime, create safer communities, and enhance the health and vibrancy of neighborhoods in San Francisco. There are several components to Community Policing, which include genuine partnerships between the police and community, problem solving, shared responsibility, mutual respect, interaction with youth, and communication. Community Policing requires that the police communicate regularly and openly with the community in a language-accessible manner, and provide information about crime and crime prevention.

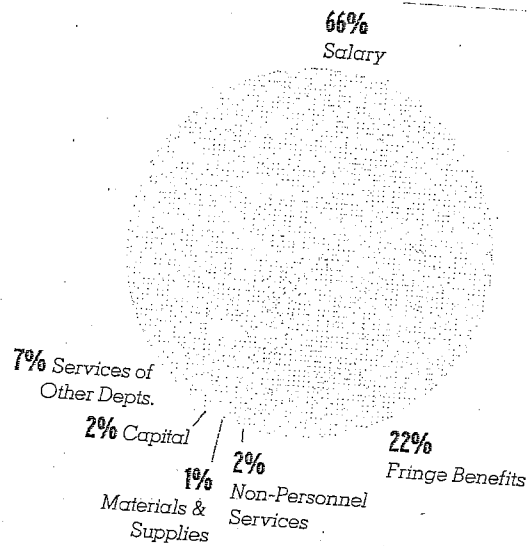
Youth Programs

In the next two fiscal years, the Police Department will continue to prioritize partnerships and increase communication with community-based organizations

and educational institutions to provide San Francisco youth with opportunities to participate in positive learning activities. Although the Department continues to participate in and sponsor numerous events and programs, including the Wilderness and Fishing programs and the Police Activities League (PAL), in FY 2013-14, the Department will emphasize promoting the

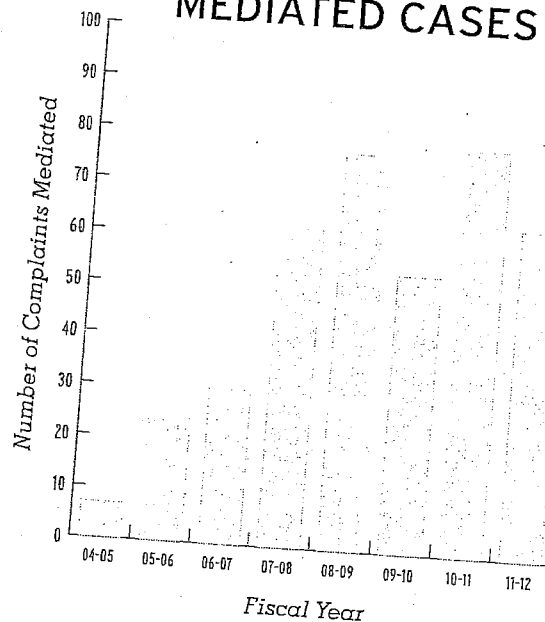
Chief's "finish high school" philosophy. To this end, the Department will continue to implement the Future Graduates Program in which members of the Police Department, along with a diverse group of City employees who began their jobs with only a high school diploma, encourage students to stay in school for a healthy and successful life.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



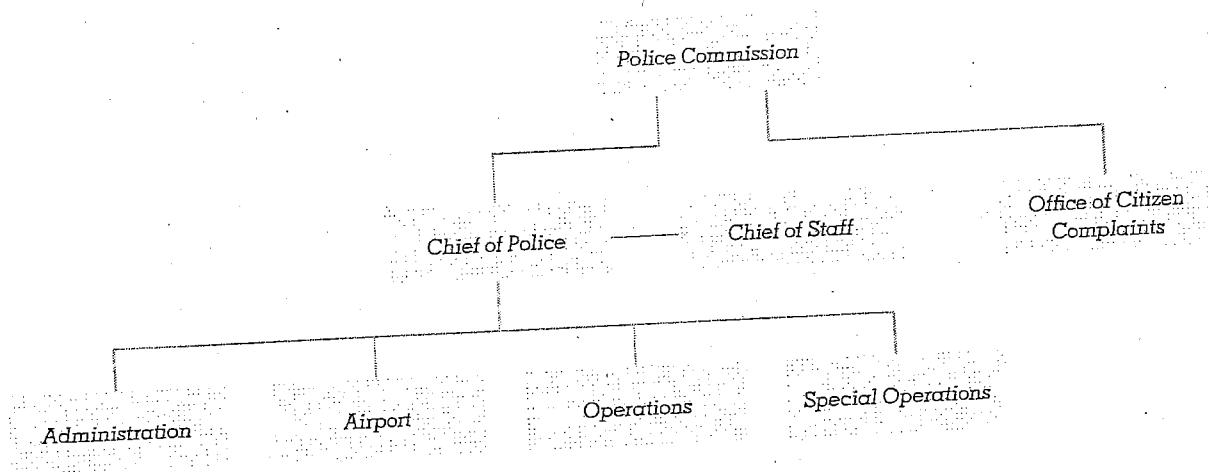
The Department expends 88 percent of its budget on staff salaries and fringe benefits.

OFFICE OF CITIZEN COMPLAINTS (OCC) MEDIATED CASES



The number of complaints mediated decreased by 19 percent in FY 2011-12 compared to the previous fiscal year.

POLICE



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|--------------|-----------------|-------------|
| Total Authorized | 2,725.34 | 2,695.47 | 2,745.25 | 49.78 | 2,746.88 | 1.63 |
| Non-operating Positions (cap/other) | (60.42) | (40.80) | (11.19) | 29.61 | (4.00) | 7.19 |
| Net Operating Positions | 2,664.92 | 2,654.67 | 2,734.06 | 79.39 | 2,742.88 | 8.82 |

SOURCES

| | | | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| Licenses & Fines | 2,683,462 | 2,065,587 | 2,548,775 | 483,188 | 2,531,607 | (17,168) |
| Use of Money or Property | 37,901 | 48,800 | 48,800 | 0 | 48,800 | 0 |
| Intergovernmental Revenue - Federal | 9,677,563 | 1,717,366 | 2,427,290 | 709,924 | 1,879,347 | (547,943) |
| Intergovernmental Revenue - State | 39,282,965 | 40,506,759 | 44,475,668 | 3,968,909 | 46,103,039 | 1,627,371 |
| Intergovernmental Revenue - Other | 3,000 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 5,506,692 | 6,471,719 | 6,180,498 | (291,221) | 6,725,233 | 544,735 |
| Other Revenues | 6,523 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 15,930,596 | 17,905,831 | 14,477,987 | (3,427,844) | 13,614,704 | (863,283) |
| Transfer Adjustments-Sources | 0 | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| Use of / (Deposit to) Fund Balance | 42,557,915 | 332,271 | 354,582 | 22,311 | 258,102 | (96,480) |
| General Fund Support | 356,729,612 | 373,252,840 | 407,431,936 | 34,179,096 | 407,439,829 | 7,893 |
| Sources Total | 472,416,229 | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| Salaries & Wages | 331,745,449 | 332,475,921 | 341,841,391 | 9,365,470 | 342,051,492 | 210,101 |
| Fringe Benefits | 87,775,792 | 99,548,154 | 110,469,218 | 10,921,064 | 121,803,816 | 11,334,598 |
| Professional & Contractual Services | 13,574,806 | 14,695,501 | 28,530,898 | 13,835,397 | 14,910,046 | (13,620,852) |
| Aid Assistance / Grants | 0 | 0 | 120,000 | 120,000 | 120,000 | 0 |
| Materials & Supplies | 4,083,320 | 5,477,232 | 5,010,546 | (466,686) | 5,076,601 | 66,055 |
| Equipment | 3,211,099 | 2,310,224 | 3,579,526 | 1,269,302 | 4,716,514 | 1,136,988 |
| Services of Other Departments | 31,594,378 | 33,482,276 | 36,533,898 | 3,051,622 | 39,464,378 | 2,930,480 |
| Transfers Out | 125,000 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 472,109,844 | 487,989,308 | 526,085,477 | 38,096,169 | 528,142,847 | 2,057,370 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|----------------|------------------|------------------|------------------|------------------|---------------|
| Facilities Maintenance | 0 | 120,000 | 126,000 | 6,000 | 132,000 | 6,000 |
| Capital Renewal | 0 | 332,900 | 1,152,000 | 819,100 | 1,150,000 | (2,000) |
| Capital Projects | 306,385 | 1,504,000 | 205,000 | (1,299,000) | 250,000 | 45,000 |
| Uses - Project Expenditures Total | 306,385 | 1,956,900 | 1,483,000 | (473,900) | 1,532,000 | 49,000 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|------------------|
| Airport Police | 43,784,588 | 47,645,035 | 49,622,941 | 1,977,906 | 51,074,186 | 1,451,245 |
| Crime Control | 424 | 0 | 0 | 0 | 0 | 0 |
| Investigations | 64,194,300 | 78,528,877 | 82,049,722 | 3,520,845 | 83,494,757 | 1,445,035 |
| Office Of Citizen Complaints | 4,484,454 | 4,610,850 | 4,876,485 | 265,635 | 5,036,106 | 159,621 |
| Operations And Administration | 68,509,203 | 69,261,206 | 90,089,595 | 20,828,389 | 82,262,669 | (7,826,926) |
| Patrol | 276,177,335 | 275,603,051 | 290,293,469 | 14,690,418 | 297,167,261 | 6,873,792 |
| Police Operations | 19,252 | 0 | 0 | 0 | 0 | 0 |
| Work Order Services | 15,246,673 | 14,297,189 | 10,636,265 | (3,660,924) | 10,639,868 | 3,603 |
| Uses by Program Recap Total | 472,416,229 | 489,946,208 | 527,568,477 | 37,622,269 | 529,674,847 | 2,106,370 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| PATROL | | | | | |
| Reduce crime; Uniform Crime Reporting (UCR) numbers | | | | | |
| UCR: Number UCR Part I violent offenses reported | 6,842 | 6,626 | 7,200 | 6,295 | 5,980 |
| UCR: Number of UCR Part I violent offenses reported per 100,000 population | 810.3 | 787.0 | 854.0 | 748.0 | 711.0 |
| UCR: Number of UCR Part I property offenses reported per 100,000 population | 4,191.4 | 3,966.0 | 5,139.0 | 3,768.0 | 3,579.6 |
| Respond timely to calls for emergency assistance | | | | | |
| Response time: Priority A calls (in seconds) | 260 | 240 | 273 | 240 | 250 |
| Response time: Priority B calls (in seconds) | 484 | 459 | 501 | 450 | 480 |
| SPECIAL OPERATIONS | | | | | |
| Reduce traffic accidents and ensure pedestrian safety | | | | | |
| Number of traffic accidents that result in injuries | 1,546 | 2,921 | 3,250 | 2,775 | 2,692 |
| Number of traffic accidents that result in fatalities | 35 | n/a * | 42 | n/a | n/a |
| THE OFFICE OF CITIZEN COMPLAINTS | | | | | |
| Address civilian complaints of police misconduct professionally and efficiently | | | | | |
| Number of Cases Closed During the Reporting Period per FTE Investigator | 60 | 48 | 48 | 48 | 48 |
| Percentage of Sustained Cases Completed within the One-Year Statute of Limitations Under Government Code 3304 | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

* As a matter of policy, the Police Department does not set target for traffic accidents resulting in fatalities.

PORT

The Port (PRT) promotes a balance of maritime, recreational, industrial, transportation, environmental stewardship, public access, and commercial activities on a self-supporting basis through appropriate management and development of the waterfront for the benefit of the public.

SERVICES

The Port provides services through the following divisions:

ENGINEERING provides project and construction management, engineering design, facility inspection, contracting, code compliance review, and permit services for all Port facilities.

MARITIME manages and markets cruise and cargo shipping, ship repair, commercial and sport fishing, ferry and excursion operations, and other harbor services.

MAINTENANCE is responsible for repairing piles, piers, roofs, plumbing and electrical systems, and street cleaning along the Port's seven-and-a-half miles of waterfront property.

PLANNING AND DEVELOPMENT sees that the development and use of Port lands is consistent with the goals and policies of the Waterfront Land Use Plan, maintains and

amends Plan policies, leads community planning projects for specified waterfront areas, and administers land use regulatory review of projects on Port property.

REAL ESTATE oversees all property and lease management for marketing and leasing the Port's commercial and industrial property.

ADMINISTRATION manages the Port's operations and support services including Human Resources, Accounting, Finance, Information Systems, Contracts, and Business Services.

EXECUTIVE includes the Port Executive Director, the Communications Department, Homeland Security, Special Projects, Port Commission Secretary, and the Port's General Counsel.

For more information, call (415) 274-0400 or 311; or visit www.sfport.com

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | |
|--------------------|---------------|-----------------|----------------|---------------------|
| | Actual Budget | Original Budget | Amended Budget | Change from 2012-13 |
| Total Expenditures | 79,647,370 | 85,473,751 | 92,027,502 | 6,553,751 |
| Total FTE | 223 | 236 | 237 | 1 |

BUDGET ISSUES AND DETAILS

The Port is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and FY 2013-14 budget. The FY 2013-14 adopted budget of \$87.8 million for the Port is \$2.3 million, or 2.7 percent, higher than the FY 2012-13 budget of \$85.5 million, reflecting capital improvements as well as increased fringe benefits costs for existing employees. The Mayor's Office introduced a policy supplemental appropriation to further increase the Port's budget by \$3.9 million to \$91.7 million. This supplemental appropriation reflects additional spending on capital improvements to Pier 35, roofs, and compliance with the Americans with Disabilities Act, as well as increased debt service payments. The amended budget of \$92.0 million reflects the policy supplemental as well as work order cost adjustments and other citywide technical adjustments.

The Port does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

150th Anniversary

The Port observed its 150th Anniversary on April 24, 2013 and continues its celebration throughout FY 2013-14. On April 24, 1863, the State Legislature created the State Harbor Commission, which oversaw the development of the Port, including the seawall that continues to serve San Francisco today. The Port's heritage began just following the Gold Rush era during Abraham Lincoln's term as President of the United States. The Port will hold events and activities on the waterfront and throughout the city that highlight the Port's rich maritime and cultural history and showcase the vibrant "people port" that it is today.

Completing the James R. Herman Cruise Terminal and Preparing for the America's Cup

On December 31, 2010, San Francisco was selected by the America's Cup Event Authority to host the 34th America's Cup (AC34) in 2013. Since that time, the Port has delivered the operational and capital improvements necessary for AC34 (including completion of Phase 1 of the James R. Herman Cruise Terminal to serve as the headquarters for the event), invested \$13.0 million on other infrastructure improvements, and \$12.2 million to meet project permitting and mitigation requirements. The majority of this work will leave a long-lasting legacy for cruises, the local economy, and the public.

Following the sailing races in September 2013, the Port will undergo Phase 2 of the James R. Herman Cruise Terminal project. The new Cruise Terminal is sized to handle vessels up to 1,200 feet long carrying 2,600 passengers, and has the capacity at key areas to allow it to service vessels carrying as many as 5,000 passengers. On non-cruise days, the facility will be used as a special event facility. With its expansive vistas and centralized waterfront location, the new Cruise Terminal is the perfect picture frame for all that is both iconic and exciting about San Francisco: the spires of the Bay Bridge and Ferry Building; the Transamerica Building; to Coit Tower; and the wonderful homes nestled into Telegraph Hill.

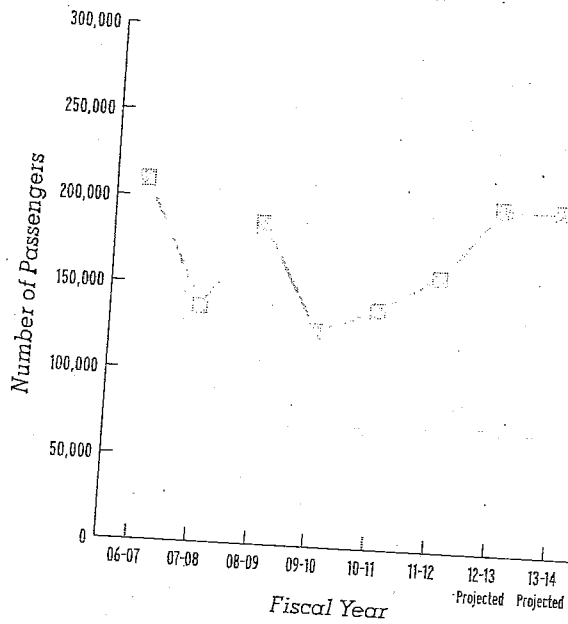
The Exploratorium

On April 17, 2013 the Exploratorium, the internationally acclaimed museum of science, art, and human perception, re-opened to the public at the Port's historic Pier 15 on the Embarcadero. Located at the Palace of Fine Arts since its founding in 1969, the Exploratorium launched the \$300 million capital campaign to build its new waterfront home in the fall of 2010. The new campus provides twice the space of the prior location, and annual attendance is projected to at least double to one million. Guests are encouraged to explore over 600 hands-on exhibits, both indoors and outdoors, while enjoying breathtaking views of the San Francisco Bay.

Parks and Open Space

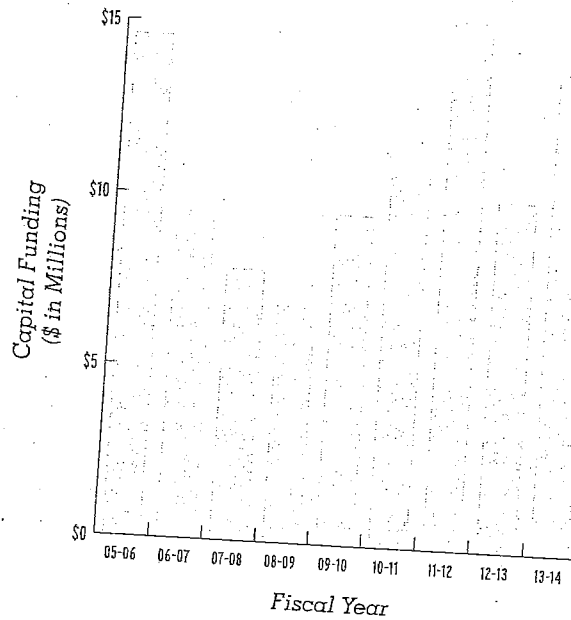
In 2012, San Francisco voters approved Proposition B for the \$195 million Clean and Safe Neighborhood Parks Bond, which includes \$34.5 million for the Port to complete repairs and renovations at Islais Creek, Warm Water Cove, Agua Vista Park, Fisherman's Wharf Plaza, Pier 70 Parks, and the Northeast Wharf Plaza. The Northeast Wharf Plaza will be completed along with the new James R. Herman Cruise Terminal at Pier 27. The new 2.7 acre park is expected to feature a large lawn for informal recreation and many places to enjoy views of the San Francisco Bay and cruise ships. There are a number of open spaces planned for Pier 70, including Crane Cove Park, Slipways Park, Machine Shop Courtyard, and Central Plaza. Each site has an opportunity to provide significant benefit to the Blue Greenway and allow the public to enjoy and learn about the history of Pier 70, which is an eligible National Register Historic District and home to the nation's longest continually operated civilian ship repair yard.

CRUISE PASSENGERS AT THE PORT OF SF



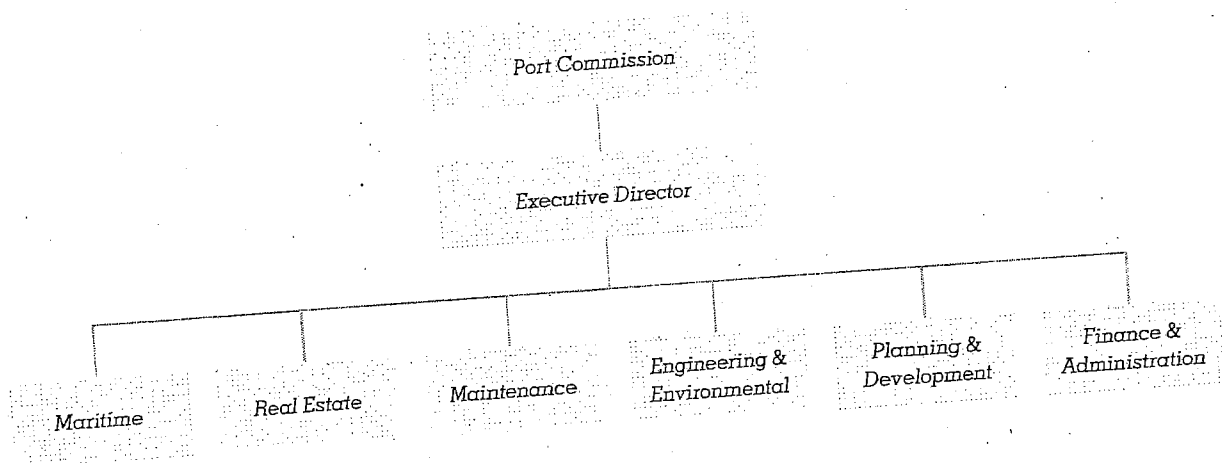
Cruise passenger projections are improving as a result of the stronger economic climate and the planned availability of the new James R. Herman Cruise Terminal, which will have capacity for larger ships that carry more passengers.

ANNUAL CAPITAL INVESTMENTS



Capital investment is an important priority for the Port, as its Ten-Year Capital Plan estimates \$1.6 billion in deferred maintenance of infrastructure on the waterfront.

PORT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | |
|--|-------------------|-------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 |
| AUTHORIZED POSITIONS | | | | |
| Total Authorized | 243.93 | 254.98 | 260.18 | 5.20 |
| Non-operating Positions (cap/other) | (20.77) | (19.00) | (23.39) | (4.39) |
| Net Operating Positions | 223.16 | 235.98 | 236.79 | 0.81 |
| SOURCES | | | | |
| Licenses & Fines | 2,231,512 | 2,060,000 | 2,261,000 | 201,000 |
| Use of Money or Property | 64,497,874 | 60,293,416 | 61,059,323 | 765,907 |
| Intergovernmental Revenue - Other | 0 | 0 | 2,090,000 | 2,090,000 |
| Charges for Services | 7,970,672 | 12,872,524 | 14,080,026 | 1,207,502 |
| Other Revenues | 1,978,591 | 1,495,445 | 1,471,107 | (24,338) |
| Transfers In | 26,168,203 | 17,544,982 | 18,377,018 | 832,036 |
| Expenditure Recovery | 751,956 | 190,168 | 173,228 | (16,940) |
| Transfer Adjustments-Sources | (26,168,203) | (18,666,066) | (20,893,502) | (2,227,436) |
| Use of / (Deposit to) Fund Balance | 2,185,464 | 9,683,282 | 13,409,302 | 3,726,020 |
| General Fund Support | 31,301 | 0 | 0 | 0 |
| Sources Total | 79,647,370 | 85,473,751 | 92,027,502 | 6,553,751 |
| USES - OPERATING EXPENDITURES | | | | |
| Salaries & Wages | 20,623,618 | 22,755,717 | 23,351,086 | 595,369 |
| Fringe Benefits | 9,680,129 | 10,798,599 | 11,501,291 | 702,692 |
| Overhead | 12,234 | 0 | 315,652 | 315,652 |
| Professional & Contractual Services | 10,092,604 | 13,251,579 | 12,072,514 | (1,179,065) |
| Materials & Supplies | 1,108,377 | 1,410,166 | 1,447,598 | 37,432 |
| Equipment | 138,696 | 572,685 | 477,421 | (95,264) |
| Debt Service | 3,271,837 | 7,899,840 | 8,991,802 | 1,091,962 |
| Services of Other Departments | 11,766,829 | 12,252,662 | 13,046,233 | 793,571 |
| Transfers Out | 26,848,152 | 16,196,870 | 18,440,372 | 2,243,502 |
| Budgetary Reserves | 0 | 0 | 2,055,666 | 2,055,666 |
| Transfer Adjustments-Uses | (26,168,203) | (15,316,982) | (17,552,659) | (2,235,677) |
| Uses - Operating Expenditures Total | 57,374,273 | 69,821,136 | 74,146,976 | 4,325,840 |
| USES - PROJECT EXPENDITURES | | | | |
| Facilities Maintenance | 2,643,738 | 3,260,073 | 3,415,526 | 155,453 |
| Capital Projects | 19,629,359 | 12,392,542 | 14,465,000 | 2,072,458 |
| Uses - Project Expenditures Total | 22,273,097 | 15,652,615 | 17,880,526 | 2,227,911 |
| USES BY PROGRAM RECAP | | | | |
| Administration | 21,714,196 | 25,973,010 | 28,017,972 | 2,044,962 |
| Engineering & Environmental | 4,131,372 | 4,354,256 | 4,512,906 | 158,650 |
| Maintenance | 38,478,295 | 32,353,913 | 36,950,802 | 4,596,889 |
| Maritime Operations & Marketing | 2,967,232 | 8,014,541 | 8,104,649 | 90,108 |
| Planning & Development | 2,898,054 | 4,341,865 | 3,433,220 | (908,645) |
| Real Estate & Management | 9,458,221 | 10,436,166 | 11,007,953 | 571,787 |
| Uses by Program Recap Total | 79,647,370 | 85,473,751 | 92,027,502 | 6,553,751 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| MAINTENANCE | | | | | |
| Financial Stability - Improve utilization of maintenance resources | | | | | |
| Percentage of preventative maintenance of sewer pumps performed on schedule | 71% | 100% | 95% | 95% | 95% |
| Maintenance cost per square foot of Port facilities | \$1.73 | \$1.71 | \$1.64 | \$1.71 | \$1.71 |
| MARITIME OPERATIONS & MARKETING | | | | | |
| Economic Impact - Increase the volume of cargo shipping | | | | | |
| Total cargo tonnage - Bulk | 1,166,386 | 1,000,000 | 1,200,000 | 1,200,000 | 1,300,000 |
| Economic Impact - Increase cruise volume | | | | | |
| Total number of cruise ship calls | 59 | 63 | 65 | 64 | 66 |
| Economic Impact - Track ferry passenger volume | | | | | |
| Total number of ferry passengers transiting through Port managed facilities. | 1,542,479 | 1,450,000 | 1,545,000 | 1,545,000 | 1,550,000 |
| PLANNING & DEVELOPMENT | | | | | |
| Quality of Life - Public participation in implementation of Waterfront Land Use Plan | | | | | |
| Total number of community meetings held to discuss ongoing Port projects and programs | 22 | 32 | 30 | 25 | 25 |
| REAL ESTATE & MANAGEMENT | | | | | |
| Economic Impact - Achieve maximum revenue from leasing activities | | | | | |
| Amount of revenue earned from commercial/industrial rent and parking, in millions | \$58.9 | \$57.7 | \$62.1 | \$61.4 | \$64.2 |

PUBLIC DEFENDER

The Office of the Public Defender (PDR) delivers competent, effective, and ethical legal representation to indigent persons accused of crimes and involved in conservatorship matters in San Francisco.

SERVICES

The Public Defender provides services through the following divisions:

FELONY UNIT provides legal representation to individuals charged with felony offenses, including those charged with serious and violent offenses like murder, manslaughter, rape, fraud, robbery, burglary, criminal threats, assault, weapon possession, and narcotic offenses.

MISDEMEANOR UNIT provides legal representation to individuals charged with misdemeanor offenses, including persons charged with assault and battery, driving under the influence, theft, weapon possession, vandalism, and domestic violence.

JUVENILE UNIT provides legal representation to youth on delinquency matters and is responsible for meeting the educational, social, and behavioral health needs of youth in order to ensure their long-term success at home, school, and in the community.

MENTAL HEALTH UNIT provides representation to clients

at all stages of the involuntary treatment commitment process, including petitions to extend maximum terms of commitment, and ensures that clients receive effective mental health treatment.

SPECIALTY COURTS / CLEAN SLATE AND REENTRY UNITS are designed to reduce recidivism. The Specialty Courts—Drug Court, Behavioral Health Court, and the Community Justice Center—employ evidence-based practices to obtain positive social outcomes. The Clean Slate/Reentry units eliminate barriers to employment and link clients to essential services.

MAGIC PROGRAM convenes, facilitates, and coordinates a network of 100 community-based organizations that support and build the collective capacity of service providers, schools, City agencies, and community members in Bayview Hunters Point and the Western Addition neighborhood.

For more information, call (415) 553-1671 or 311; or visit www.sfpublicdefender.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 26,606,733 | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |
| Total FTE | 160 | 158 | 157 | (1) | 156 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$28.9 million for the Public Defender is \$2.0 million, or 7.8 percent, higher than the FY 2012-13 budget of \$26.8 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$29.8 million for the Public Defender is \$0.9 million, or 3.1 percent, higher than the FY 2013-14 budget of \$28.9 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs.

Community Justice Center

The Community Justice Center (CJC), established in May 2009, offers a community-centered approach to addressing crimes that directly affect neighborhoods in a treatment-oriented collaborative setting. Beginning in March 2012, with the agreement of the Superior Court, the Public Defender resumed representing all eligible clients at the CJC utilizing existing staff.

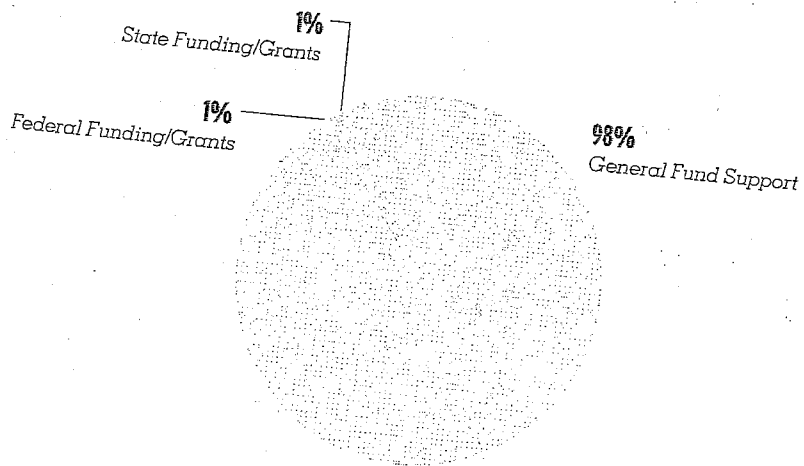
Parole Violation Court

Under the AB109 state realignment initiative, the Department will begin providing legal representation to parolees charged with violating their parole on July 1, 2013. This responsibility was previously handled by state contractors. Based on the most recent statistics, the Department expects to handle at least 2,384 cases and 300 parole hearings each of the coming two fiscal years.

New Conflicts Policy

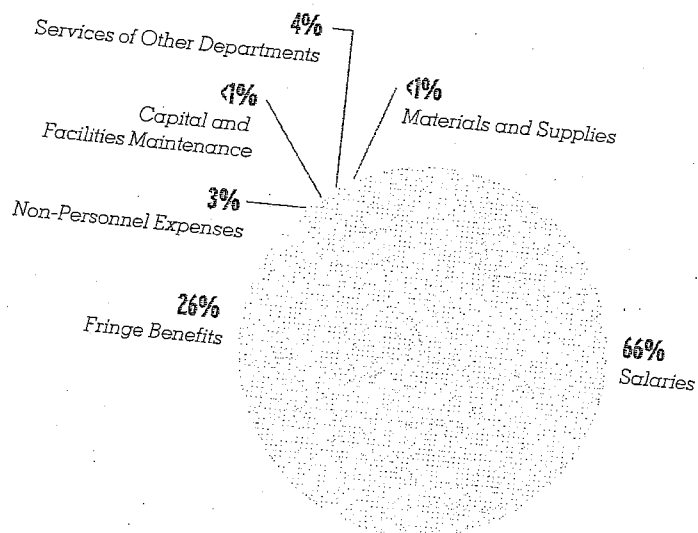
The Public Defender instituted a new conflicts policy during FY 2012-13, which controls when the Department must refer cases to the Indigent Defense Panel. Consistent with new court decisions, the Department now utilizes ethical firewalls and an updated definition of "currently represented client" for the purposes of declaring conflicts. Concurrently, the court system has seen a decline in the number of cases referred to the Indigent Defense Panel.

FY 2013-14 DEPARTMENT SOURCES



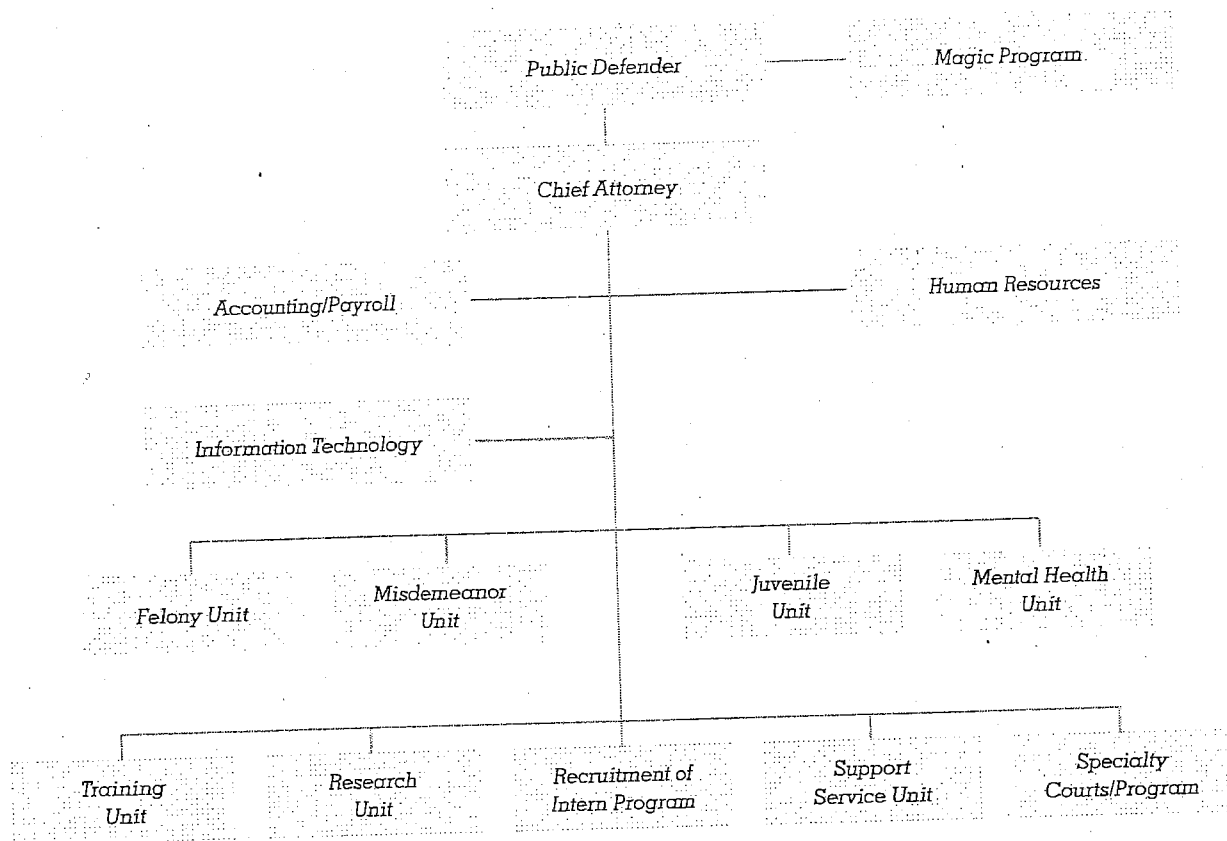
General Fund support comprises 98 percent of Department sources.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 92 percent of its budget on salary and fringe benefits costs.

PUBLIC DEFENDER



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Total Authorized | 162.22 | 161.56 | 159.04 | (2.52) | 159.34 | 0.30 |
| Non-operating Positions (cap/other) | (2.42) | (3.69) | (2.54) | 1.15 | (3.00) | (0.46) |
| Net Operating Positions | 159.80 | 157.87 | 156.50 | (1.37) | 156.34 | (0.16) |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Intergovernmental Revenue - Federal | 281,418 | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| Intergovernmental Revenue - State | 190,507 | 109,755 | 151,000 | 41,245 | 119,000 | (32,000) |
| Other Revenues | 55,941 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 139,206 | 54,258 | 100,000 | 45,742 | 100,000 | 0 |
| Use of / (Deposit to) Fund Balance | 4,074 | 0 | 0 | 0 | 0 | 0 |
| General Fund Support | 25,935,587 | 26,541,691 | 28,523,520 | 1,981,829 | 29,447,458 | 923,938 |
| Sources Total | 26,606,733 | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Salaries & Wages | 17,966,558 | 17,915,403 | 19,027,288 | 1,111,885 | 19,261,051 | 233,763 |
| Fringe Benefits | 6,503,807 | 6,632,248 | 7,455,014 | 822,766 | 8,132,656 | 677,642 |
| Professional & Contractual Services | 862,089 | 916,208 | 964,522 | 48,314 | 940,862 | (23,660) |
| Materials & Supplies | 141,887 | 141,809 | 141,809 | 0 | 141,809 | 0 |
| Equipment | 0 | 0 | 36,331 | 36,331 | 48,525 | 12,194 |
| Services of Other Departments | 1,132,392 | 1,188,520 | 1,246,193 | 57,673 | 1,241,884 | (4,309) |
| Uses - Operating Expenditures Total | 26,606,733 | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Criminal And Special Defense | 26,185,622 | 26,705,704 | 28,774,520 | 2,068,816 | 29,666,458 | 891,938 |
| Grant Services | 341,433 | 88,484 | 96,637 | 8,153 | 100,329 | 3,692 |
| Public Defender Work Order | 79,678 | 0 | 0 | 0 | 0 | 0 |
| Uses by Program Recap Total | 26,606,733 | 26,794,188 | 28,871,157 | 2,076,969 | 29,766,787 | 895,630 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| CRIMINAL AND SPECIAL DEFENSE | | | | | |
| Represent defendants effectively | | | | | |
| Number of felony matters handled | 7,672 | 7,425 | 8,433 | 8,433 | 8,433 |
| Number of misdemeanor matters handled | 4,570 | 4,269 | 3,625 | 4,269 | 3,625 |
| Number of mental health clients represented | 2,965 | 3,000 | 3,270 | 3,000 | 3,000 |
| Number of juvenile matters handled | 4,758 | 4,850 | 4,460 | 4,600 | 4,600 |
| Provide expungement services | | | | | |
| Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences | 5,268 | 4,758 | 4,800 | 4,758 | 4,800 |
| Number of motions filed on behalf of the clients under Clean Slate | 1,129 | 1,400 | 720 | 720 | 720 |
| Provide alternatives to incarceration | | | | | |
| Number of new participants in Drug Court | 272 | 336 | 150 | 150 | 150 |
| Number of carryover participants in Drug Court | 283 | 200 | 200 | 200 | 200 |
| Number of dismissals of Drug Court client cases | 132 | 120 | 80 | 80 | 80 |
| Provide Re-entry Services to Clients | | | | | |
| Number of clients evaluated for referral to services | 284 | 300 | 300 | 300 | 300 |
| Number of clients referred to services | 232 | 200 | 200 | 200 | 200 |

PUBLIC HEALTH

The mission of the Department of Public Health (DPH) is to protect and promote the health of all San Franciscans.

SERVICES

The Department of Public Health provides services through the following areas/divisions:

SAN FRANCISCO GENERAL HOSPITAL (SFGH) is a licensed general acute care hospital owned and operated by the City and County of San Francisco. SFGH provides a full complement of inpatient, outpatient, emergency, skilled nursing, diagnostic, mental health, and rehabilitation services for adults and children. Additionally, SFGH is the designated trauma center for the 1.5 million residents of San Francisco and northern San Mateo County.

LAGUNA HONDA HOSPITAL provides a full range of skilled nursing services to adult residents of San Francisco who are disabled or chronically ill, including specialized care for those with wounds, head trauma, stroke, spinal cord and orthopedic injuries, HIV/AIDS, and dementia.

COMMUNITY PROGRAMS provides community-oriented primary care delivered through 20 city-run clinics

throughout San Francisco, including at SFGH's campus, HIV/AIDS health services, mental health and substance abuse treatment, housing and homelessness assistance, and maternal and child healthcare.

HEALTH AT HOME provides home health services to residents of San Francisco, which reduces their reliance on unnecessary institutionalization and supports independent living in the community.

JAIL HEALTH SERVICES provides a comprehensive and integrated system of medical, psychiatric, and substance abuse services to inmates in San Francisco jails.

PUBLIC HEALTH SERVICES provides health promotion and prevention, HIV/AIDS programs, infectious disease control, and environmental health.

For more information, call 311 or visit www.sfdph.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 1,594,973,842 | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |
| Total FTE | 5,671 | 5,800 | 6,138 | 338 | 6,199 | 61 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$1.9 billion for the Department of Public Health is \$231.5 million, or 13.8 percent, higher than the FY 2012-13 budget of \$1.7 billion. A significant amount of this increase is due to a correction of structural shortfalls in the budgets for San Francisco General (SFGH) and Laguna Honda Hospital, as well as the purchase of furniture, fixtures, and equipment for the new San Francisco General Hospital building and investments and program changes to meet the requirements under healthcare reform.

The FY 2014-15 proposed budget of \$1.9 billion for the Department of Public Health is \$44.7 million, or 2.3 percent, higher than the FY 2013-14 budget. A significant amount of this increase is due to additional purchases of furniture, fixtures, and equipment for the new San Francisco General Hospital building, as well as annualization of positions added in FY 2013-14 for implementation of health care reform.

Realigning Services For Success

In anticipation of new programmatic responsibilities expected with the implementation of the Affordable Care Act (ACA) on January 1, 2014 and California's 1115 Waiver – coupled with uncertainty regarding future funding for healthcare – DPH has been examining its service delivery system to better integrate its delivery system, promote efficiency, minimize costs, and prioritize services more consistently. Healthcare reform will transition the healthcare industry from a volume-based payment system to a value-based payment system. In order to effectively manage costs, maintain revenues, and provide quality care, DPH must make significant investments and changes in its infrastructure to ensure that it minimizes its exposure to financial risks.

Developing An Integrated Delivery System

In FY 2010-11, DPH underwent an internal planning process focused on strengthening and integrating its delivery system in response to healthcare reform, with the goal of creating a comprehensive system of care that is clinically and financially capable of providing coordinated health services. This process yielded over 40 recommendations in policy and strategic oversight, system development and change management, and operational and administrative infrastructure. Most of these recommendations are being implemented within existing resources, but the process identified critical shortfalls in departmental capacity for case management and utilization management, among others, which require additional investment to implement effectively.

Community Programs Request For Proposals (RFP)

In the next two fiscal years, the Department will release a packet of RFP solicitations both to reduce costs and to realign its contractual services to meet one or more of the following objectives: essential services to meeting the ACA milestones; services reimbursable under ACA; services that directly help hospital discharge; and services that support population health.

The Department will retain some contractual services that do not meet these objectives, allowing the continuation of a system of care where applicable. The implementation of the RFPs will result in \$8.8 million in partial-year savings in FY 2014-15. The Departmental sections that will be participating in the RFP process include: Community Behavioral Health Services (CBHS), Housing and Urban Health (HUH), HIV Health Services (HHS), HIV Prevention Section (HPS), and Community Health Promotion and Prevention (CHPP).

Reprogramming The Behavioral Health Center (BHC)

Since its formation, the BHC has been a critical facility for DPH and San Francisco, allowing the Department to provide the appropriate level of care for its clients. The role of the BHC within the DPH network will be more critical than ever after the transition to a more managed care-focused model and the implementation of healthcare reform, but some programming changes are needed both to achieve budgetary savings and to maximize the use of the facility. The program changes include:

- Creation of respite level beds for both Mental Health and Medicine that do not currently exist but could positively impact acuity at SFGH.
- Creation of Residential Care Facility for the Elderly beds that would be available for non-ambulatory residents. This is a level of care that is currently in short supply in the City.
- Transition of SNF patients to appropriate care elsewhere within the DPH system, including to less restrictive settings where possible.

Implementation of these changes will improve patient flow within the DPH network, resulting in better use of resources, improved revenues, and an enhanced ability to allow the City's residents to pursue independence.

Strengthening Primary Care

Primary care plays a central role in healthcare reform, ensuring that patients receive timely access to preventive

care. To meet quality standards and to minimize risk and costs, DPH plans to strengthen the infrastructure of and expand access to its community-oriented primary clinics.

Over the next two fiscal years, DPH will provide additional staffing to enable the Community Oriented Primary Care (COPC) system to provide expanded evening and weekend clinic hours for up to eight clinic sessions per week. Additionally, for COPC to remain competitive and to receive maximum revenue reimbursement, DPH is developing a patient-centered package of services that will attract patients to select or retain DPH as their healthcare provider.

DPH will also create effective leadership at the clinics to ensure that services are well coordinated, timely, accessible, culturally competent, appropriate, and effective. While the Department has reduced staffing at the clinics in the past to achieve budget savings and efficiencies, this investment is critical in light of the future expansion and pivotal role of these services.

Reorganizing Population Health Division

In March 2013, DPH's Population Health and Prevention Division changed its name to the Population Health Division (PHD), reflecting a reorganization effort underway since November 2011. Broadly, reorganization will allow PHD – and DPH more widely – to better respond to emerging public health issues, changes in public health practice, developments in public health financing, and emerging public health leadership opportunities.

Creating A Sound Financial Foundation

Setting A Realistic Budget

The Mayor's proposed budget includes an increase in General Fund support of \$51 million in FY 2013-14 and \$55 million in FY 2014-15 to correct a historical structural shortfall in the Department's budget. For each of the past several years, the Department has required a mid-year supplemental appropriation to realign its budget to its actual costs. As the imbalance has grown, it has created increasing financial uncertainty for the Department and the City's General Fund. The Mayor's budget corrects this imbalance, improving financial stability and transparency for the Department's budget. The correction includes the addition of permanent clinical positions to support existing services so the Department will rely less on temporary staff, as well as adjustments to salary savings assumptions to more accurately reflect the actual staffing patterns at San Francisco General and Laguna Honda Hospitals. With this correction, the Department will no longer require mid-year supplemental appropriations to continue its current

operations through the fiscal year and allow managers to effectively manage their budgets. The cost of this expense is partially offset by additional projected revenue growth.

Creating An Office of Managed Care

As healthcare regulations change, public healthcare providers such as DPH will increasingly operate in a managed care environment, where it receives a fixed per-member per-month reimbursement rather than fee-for-service reimbursement. To be successful, DPH must create an organizational infrastructure to manage costs and business relationships with other plans and providers. In anticipation of this change, the Mayor's FY 2013-14 and FY 2014-15 proposed budget includes a new Office of Managed Care (OMC), which will be responsible for contracting strategy with health plans, utilization management, marketing-branding, data reporting, quality improvement, and provider services. The OMC will be developed to (1) manage resources more effectively to maximize benefits for clients and (2) reduce misuse, overuse, and underuse of services.

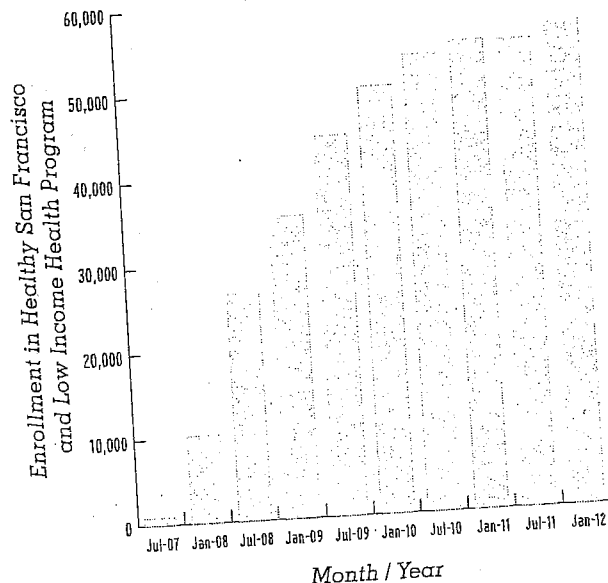
Addressing Reductions In Federal Funding

In FY 2012-13, the Department experienced significant federal Ryan White Act and Center for Disease Control (CDC) funding reductions for HIV services. The Mayor's proposed FY 2013-14 and FY 2014-15 budget backfills this cut with a restoration of \$4.0 million in HIV Health Services and HIV Prevention programs. However, federal funding formulas continue to shift dollars to counties where incidence rates of disease are increasing, rather than remaining stable as they are in San Francisco. Consequently, the Department has recently received additional reductions in HIV Prevention and Health Services of \$2.2 million in FY 2013-14, growing to \$3.1 million in FY 2014-15. In addition to HIV funding reductions, the CDC also reduced its support of tuberculosis control and public health prevention programs.

Preparing For the New San Francisco General Hospital

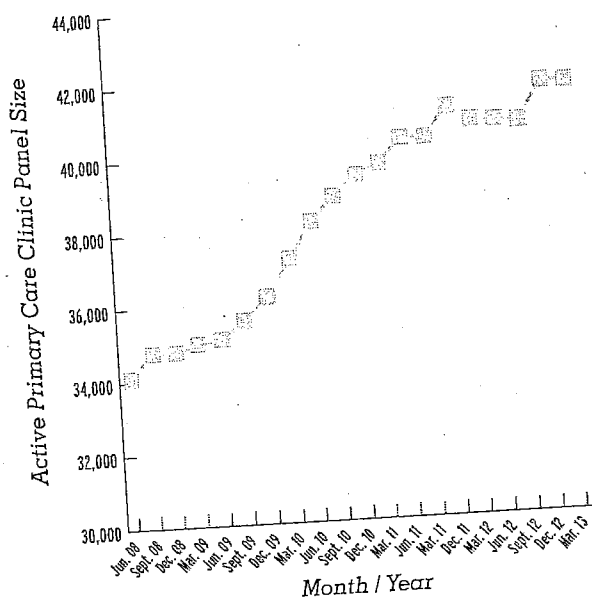
In late 2015, the new San Francisco General Hospital (SFGH) will open. All acute care services will be relocated to the new facility and all non-acute services not subject to State requirements for seismic compliance will remain in the current building. To plan for the transition of patients and services and the day-to-day operations of this new facility, DPH will invest \$2.0 million for new facility and transition planning over the next several years. In addition, \$49.0 million in FY 2013-14 and \$56.0 million in FY 2014-15 is budgeted to begin procurement of furniture, fixtures, and equipment for this new facility.

ENROLLMENT IN HEALTHY SAN FRANCISCO AND LOW-INCOME HEALTH PROGRAM



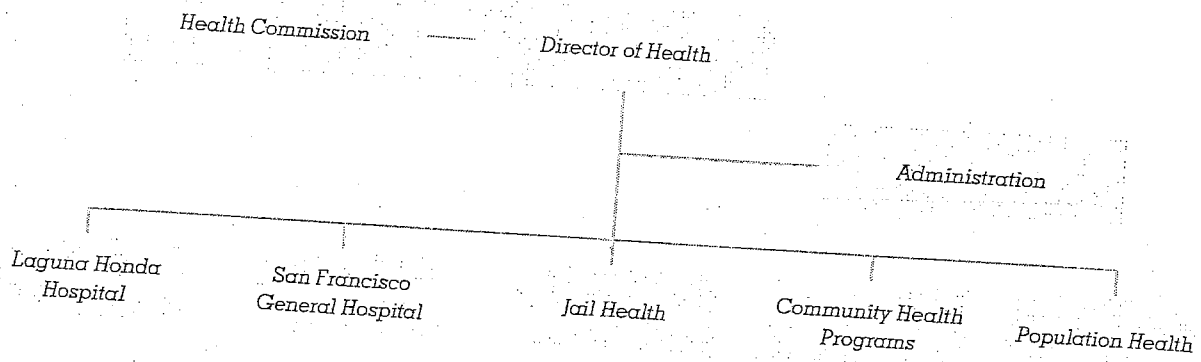
Currently, over 59,000 of the estimated 64,000 uninsured are enrolled in Healthy San Francisco (HSF) or the Low Income Health Program (LIHP). Many of these clients will transition to MediCal or will be eligible to access insurance through the exchange.

LINKING PATIENTS WITH PRIMARY CARE PROVIDERS IN COMMUNITY-ORIENTATED PRIMARY CARE



Through the implementation of the care team model to increase provider productivity and expansion of clinic hours, DPH has successfully increased the number of patients actively engaged in primary care.

PUBLIC HEALTH



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|----------------------|----------------------|----------------------|--------------------|----------------------|-------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 5,736.63 | 5,866.52 | 6,206.99 | 340.47 | 6,268.33 | 61.34 |
| Non-operating Positions (cap/other) | (65.34) | (66.30) | (68.12) | (1.82) | (68.57) | (0.45) |
| Net Operating Positions | 5,671.29 | 5,800.22 | 6,138.87 | 338.65 | 6,199.76 | 60.89 |
| SOURCES | | | | | | |
| Licenses & Fines | 9,424,726 | 9,961,246 | 9,730,725 | (230,521) | 9,730,725 | 0 |
| Use of Money or Property | 895,666 | 989,240 | 974,240 | (15,000) | 974,240 | 0 |
| Intergovernmental Revenue - Federal | 73,802,723 | 73,232,994 | 73,218,172 | (14,822) | 72,220,907 | (997,265) |
| Intergovernmental Revenue - State | 276,055,400 | 299,333,772 | 338,847,801 | 39,514,029 | 341,558,993 | 2,711,192 |
| Intergovernmental Revenue - Other | 31,585 | 30,000 | (70,598) | (100,598) | (70,598) | 0 |
| Charges for Services | 736,097,949 | 781,439,979 | 825,762,976 | 44,322,997 | 839,741,831 | 13,978,855 |
| Other Revenues | 104,282,414 | 28,139,995 | 35,612,236 | 7,472,241 | 54,637,063 | 19,024,827 |
| Transfers In | 142,799,664 | 174,555,661 | 243,065,108 | 68,509,447 | 252,825,785 | 9,760,677 |
| Expenditure Recovery | 25,719,218 | 32,896,883 | 33,601,882 | 704,999 | 33,544,841 | (57,041) |
| Transfer Adjustments-Sources | (135,635,529) | (172,347,580) | (240,859,420) | (68,511,840) | (250,620,097) | (9,760,677) |
| Use of / (Deposit to) Fund Balance | 37,488,079 | 539,643 | 35,834,773 | 35,295,130 | 207,165 | (35,627,608) |
| General Fund Support | 324,011,947 | 446,564,180 | 551,071,542 | 104,507,362 | 596,785,275 | 45,713,733 |
| Sources Total | 1,594,973,842 | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 555,039,238 | 569,208,551 | 624,168,254 | 54,959,703 | 639,931,087 | 15,762,833 |
| Fringe Benefits | 237,677,344 | 239,101,046 | 271,992,089 | 32,891,043 | 297,923,395 | 25,931,306 |
| Overhead | 1,754,526 | 1,562,679 | 1,590,657 | 27,978 | 1,587,501 | (3,156) |
| Professional & Contractual Services | 581,511,802 | 650,662,024 | 790,013,062 | 139,351,038 | 776,427,222 | (13,585,840) |
| Aid Assistance / Grants | 2,301,315 | 75,000 | 25,000 | (50,000) | 25,000 | 0 |
| Materials & Supplies | 96,159,858 | 102,142,507 | 107,779,826 | 5,637,319 | 109,699,744 | 1,919,918 |
| Equipment | 2,523,953 | 3,679,735 | 3,108,963 | (570,772) | 3,696,959 | 587,996 |
| Debt Service | 1,471,211 | 20,613,670 | 15,825,585 | (4,788,085) | 15,818,796 | (6,789) |
| Services of Other Departments | 73,590,598 | 79,750,801 | 83,799,797 | 4,048,996 | 87,493,535 | 3,693,738 |
| Transfers Out | 162,713,138 | 172,347,580 | 240,859,420 | 68,511,840 | 252,870,490 | 12,011,070 |
| Budgetary Reserves | 0 | 0 | 0 | 0 | 2,112,498 | 2,112,498 |
| Transfer Adjustments-Uses | (135,635,529) | (172,347,580) | (240,859,420) | (68,511,840) | (250,620,097) | (9,760,677) |
| Uses - Operating Expenditures Total | 1,579,107,454 | 1,666,796,013 | 1,898,303,233 | 231,507,220 | 1,936,966,130 | 38,662,897 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Facilities Maintenance | 1,571,322 | 2,510,000 | 3,836,204 | 1,326,204 | 2,770,000 | (1,066,204) |
| Capital Renewal | 0 | 2,530,000 | 2,375,000 | (155,000) | 2,350,000 | (25,000) |
| Capital Projects | 14,295,066 | 3,500,000 | 2,275,000 | (1,225,000) | 9,450,000 | 7,175,000 |
| Uses - Project Expenditures Total | 15,866,388 | 8,540,000 | 8,486,204 | (53,796) | 14,570,000 | 6,083,796 |
| USES BY PROGRAM RECAP | | | | | | |
| Central Administration | 108,981,896 | 152,192,421 | 214,369,599 | 62,177,178 | 215,820,010 | 1,450,411 |
| Children's Baseline | 38,828,188 | 47,823,044 | 53,229,227 | 5,406,183 | 54,631,694 | 1,402,467 |
| Comm Hlth - Comm Support - Housing | 26,973,854 | 24,852,099 | 30,017,815 | 5,165,716 | 30,752,635 | 734,820 |
| Comm Hlth - Prev - Maternal & Child Hlth | 21,206,816 | 27,057,827 | 28,168,874 | 1,111,047 | 28,767,341 | 598,467 |
| Comm Hlth - Prevention - Aids | 52,322,785 | 58,469,635 | 58,319,655 | (149,980) | 57,300,381 | (1,019,274) |
| Comm Hlth - Prevention - Disease Control | 19,029,725 | 19,731,308 | 19,610,043 | (121,265) | 20,037,454 | 427,411 |
| Comm Hlth - Prevention - Hlth Education | 5,430,907 | 5,955,393 | 7,594,655 | 1,639,262 | 7,618,765 | 24,110 |
| Emergency Services Agency | 1,036,500 | 1,400,000 | 1,228,050 | (171,950) | 1,200,000 | (28,050) |
| Environmental Health Services | 20,247,015 | 19,097,927 | 19,955,613 | 857,686 | 20,377,283 | 421,670 |
| Forensics - Ambulatory Care | 28,656,644 | 28,831,213 | 29,515,090 | 683,877 | 30,433,326 | 918,236 |
| Health At Home | 7,103,201 | 6,496,357 | 6,603,240 | 106,883 | 233,623,367 | 235,799 |
| Laguna Honda - Long Term Care | 214,976,422 | 203,354,724 | 220,560,383 | 17,205,659 | 3,898,828 | 13,062,984 |
| Laguna Honda Hosp - Acute Care | 2,715,375 | 3,874,554 | 3,755,942 | (118,612) | (1) | 142,886 |
| Laguna Honda Hosp - Comm Support Care | 55 | (21,496) | 0 | 21,496 | (1) | (1) |
| Mental Health - Acute Care | 2,490,402 | 3,462,797 | 3,462,797 | 0 | 3,462,797 | 0 |
| Mental Health - Children's Program | 35,533,164 | 38,425,920 | 38,672,491 | 246,571 | 38,293,955 | (378,536) |
| Mental Health - Community Care | 167,160,128 | 152,343,350 | 171,340,803 | 18,997,453 | 159,244,263 | (12,096,540) |
| Mental Health - Long Term Care | 33,733,418 | 28,086,587 | 28,901,228 | 814,641 | 26,475,751 | (2,425,477) |

TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|---|----------------------|----------------------|----------------------|--------------------|----------------------|-------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| Non Program | 29,065 | 0 | 0 | 0 | 2,250,393 | 2,250,393 |
| Occupational Safety & Health | 1,948,503 | 1,846,839 | 1,930,468 | 83,629 | 1,972,270 | 41,802 |
| Primary Care - Ambu Care - Health Cntrs | 58,982,910 | 71,328,487 | 73,296,993 | 1,968,506 | 76,586,627 | 3,289,634 |
| SFGH - Acute Care - Forensics | 2,144,039 | 3,437,973 | 3,056,502 | (381,471) | 3,174,469 | 117,967 |
| SFGH - Acute Care - Hospital | 556,289,516 | 603,946,169 | 698,553,453 | 94,607,284 | 731,086,498 | 32,533,045 |
| SFGH - Acute Care - Psychiatry | 31,391,626 | 26,127,815 | 25,794,682 | (333,133) | 26,386,738 | 592,056 |
| SFGH - Ambu Care - Adult Med Hlth Cntr | 37,116,869 | 27,739,879 | 38,097,241 | 10,357,362 | 39,313,859 | 1,216,618 |
| SFGH - Ambu Care - Methadone Clinic | 2,458,758 | 1,638,208 | 2,809,528 | 1,171,320 | 2,917,562 | 108,034 |
| SFGH - Ambu Care - Occupational Health | 3,365,049 | 2,327,135 | 3,555,890 | 1,228,755 | 3,680,266 | 124,376 |
| SFGH - Emergency - Emergency | 32,252,127 | 24,472,046 | 33,457,049 | 8,985,003 | 35,218,882 | 1,761,833 |
| SFGH - Emergency - Psychiatric Services | 7,293,849 | 9,133,300 | 7,736,875 | (1,396,425) | 7,921,064 | 184,189 |
| SFGH - Long Term Care - Rf Psychiatry | 15,437,355 | 16,871,492 | 13,388,697 | (3,482,795) | 12,114,414 | (1,274,283) |
| Substance Abuse - Community Care | 59,837,681 | 65,033,010 | 69,806,554 | 4,773,544 | 70,136,200 | 329,646 |
| Uses by Program Recap Total | 1,594,973,842 | 1,675,336,013 | 1,906,789,437 | 231,453,424 | 1,951,536,130 | 44,746,693 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| COMM HLTH - COMM SUPPORT - HOUSING | | | | | |
| Increase the number of supportive housing units | | | | | |
| Number of bed slots in housing programs | 2,403 | 2,629 | 2,629 | 2,803 | 2,803 |
| Number of unduplicated clients served in supportive housing | 1,278 | 1,376 | 1,376 | 1,359 | 1,359 |
| Increase attention to social and economic factors that affect health status | | | | | |
| Number of unduplicated clients served by housing and housing-related programs | 3,820 | 3,974 | 3,974 | 3,935 | 3,935 |
| COMM HLTH - PREV - MATERNAL & CHILD HLTH | | | | | |
| Increase the number of breastfed infants in the Women, Infants and Children (WIC) program | | | | | |
| Percentage of breastfed infants participating in the WIC program per month | 66% | 67% | 67% | 67% | 67% |
| COMM HLTH - PREVENTION - AIDS | | | | | |
| Strengthen primary and secondary prevention activities | | | | | |
| Percentage of clients testing HIV+ who are successfully linked to medical care | 76% | 75% | 75% | 75% | 75% |
| COMM HLTH - PREVENTION - BEHM | | | | | |
| Protect and respond to the environmental health of San Francisco residents | | | | | |
| Percentage of environmental health complaints abated | 81% | 80% | 82% | 80% | 80% |
| FORENSICS - AMBULATORY CARE | | | | | |
| Provide continuity of care for recipients of DPH services | | | | | |
| Number of jail health screenings | 16,402 | 17,000 | 16,000 | 17,000 | 16,000 |
| LAGUNA HONDA - LONG TERM CARE | | | | | |
| Improve health outcomes among San Francisco residents | | | | | |
| Cost per patient per day at Laguna Honda Hospital | \$790 | \$835 | \$835 | \$876 | \$920 |
| MENTAL HEALTH - CHILDREN'S PROGRAM | | | | | |
| Increase the number of high-risk children served in mental health treatment settings | | | | | |
| San Francisco residents under 19 years of age receiving services provided by Children's Mental Health Services | 4,892 | 5,000 | 5,000 | 5,000 | 5,000 |
| MENTAL HEALTH - COMMUNITY CARE | | | | | |
| Provide clinical services to target populations | | | | | |
| Number of unique mental health clients in treatment | 26,240 | 25,000 | 27,000 | 25,000 | 27,000 |
| Percentage of new mental health clients who are homeless | 17% | 15% | 19% | 20% | 20% |
| PRIMARY CARE - AMBU CARE - HEALTH CNTRS | | | | | |
| Provide clinical services to target populations | | | | | |
| Percentage of patients who are uninsured | 44% | 41% | 41% | 41% | 44% |
| Percentage of patients who are homeless | 13% | 11% | 10% | 11% | 10% |
| Percentage of outpatient visits by uninsured patients | 36% | 36% | 36% | 36% | 36% |
| Percentage of outpatient visits by homeless patients | 13% | 12% | 12% | 12% | 12% |
| SFGH - ACUTE CARE - HOSPITAL | | | | | |
| Provide clinical services to target populations | | | | | |
| Number of hospital medical/surgical inpatient days at SFGH | 79,635 | 80,000 | 78,000 | 80,000 | 80,000 |
| Uninsured medical/surgical inpatient days as a percentage of total medical/surgical inpatient days | 21% | 21% | 21% | 21% | 20% |
| Homeless outpatient visits as a percentage of total visits | 6% | 6% | 6% | 6% | 6% |
| Decrease rate of ambulance diversions | | | | | |
| Percentage of time that San Francisco General Hospital's Emergency Department is unable to accept lower-priority emergency cases | 21% | 23% | 23% | 23% | 20% |
| SUBSTANCE ABUSE - COMMUNITY CARE | | | | | |
| Provide substance abuse treatment services | | | | | |
| Number of unique substance abuse clients in treatment | 7,705 | 9,000 | 8,000 | 8,000 | 8,000 |
| Percentage of homeless clients among substance abuse treatment admissions | 35% | 26% | 37% | 37% | 37% |

PUBLIC LIBRARY

The Public Library (LIB or "the Library") is dedicated to free and equal access to information, knowledge, independent learning, and reading for our community. The Library consists of the Main Library at Civic Center, 27 branch libraries spread out across the city, mobile libraries that travel around the city, and the public website. In addition to the Library's collection of 3.4 million items in various formats and over 50 languages, the Library offers the public access to computers, various technologies, and educational, literary, and recreational programming.

SERVICES

The Public Library provides services through the following strategic areas:

LITERACY AND LEARNING initiatives provide robust collections, resources, services, and programs that support reading and address the changing literacy and learning needs of the 21st century.

DIGITAL STRATEGIES ensure equitable access to public technology and resources.

YOUTH ENGAGEMENT supports the city's youth with myriad programs and services including early literacy, the summer reading program, homework help services, test

preparation programs, outreach to schools, and expanded teen services on technology and media literacies.

STRATEGIC PARTNERSHIPS leverage the Library's resources to strengthen the services and programs offered and to help the Library reach a larger audience.

DIVERSE PROGRAMMING promotes the Library as a key center for literary arts and a provider of accessible services, fosters community engagement, and serves as a place where all San Franciscans feel welcome.

For more information, call (415) 557-4400 or 311; or visit www.sfpl.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 88,090,073 | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |
| Total FTE | 628 | 640 | 652 | 12 | 654 | 2 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$100.9 million for the Public Library is \$8.5 million, or 9.2 percent, higher than the FY 2012-13 budget of \$92.4 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, which are driven by the addition of 56 hours per week of public library operating hours, as well as the on-going financial effects of the FY 2012-13 expanded hours. In addition, the FY 2013-14 budget includes an additional \$1.2 million for the Main Library's Teen Center construction phase. The Library's proposed budget also includes enhancements to library collections and facilities maintenance.

The FY 2014-15 proposed budget of \$104.6 million for the Public Library is \$3.7 million, or 3.6 percent, higher than the FY 2013-14 budget of \$100.9 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs. In addition, the Library continues to increase funding to ensure that it maintains a robust materials collection and invests in information technology, infrastructure, and programs for the public that meet evolving needs.

Facilities Investments

Following voter approval of \$106.0 million in General Obligation bonds in 2000, the City leveraged the approved bond funds with State grants, gifts, and revenue bonds supported by the Library Preservation Fund to finance the \$196.3 million Branch Library Improvement Program (BLIP). BLIP calls for the renovation of 16 branches, the replacement of four leased facilities with City-owned buildings, the replacement of three branches with new buildings, the construction of a new Mission Bay branch, and the creation of a support services center. The Library has completed 23 of the 24 BLIP projects. The most recent branch opening was the Bayview Branch Library on February 23, 2013. The Bayview project surpassed local hire requirements: 68 percent of the subcontractors were local business enterprises, and approximately half of all construction workers were from San Francisco, including residents from the Bayview-Hunters Point community. The remaining and final BLIP project is the North Beach branch library. It is approximately 15 percent complete and is anticipated to open to the public mid-2014.

Post-occupancy evaluation of Library facilities has helped identify the investments required to ensure that facilities meet the service needs of public and staff, and achieve operating efficiencies. Over the next several years, the Library will make improvements to building control systems, lighting, and acoustics; repair and replace public furnishings and flooring; and improve exterior finishes. Other facilities improvements include investments in custodial and security services.

Expansion of Public Hours

Charter Section 16.109 requires that the Library Commission assess and modify as appropriate the hours of operation for the Main and branch libraries at least once every five years. In the Fall 2012, the Library Commission established a community input process, which included surveys and public hearings in 11 supervisorial districts. The result was a recommendation to expand hours by 56 hours per week systemwide, including increasing hours at the Main Library's Library for the Blind and Print Disabled, Deaf Center, and History Center. With the addition of these hours in FY 2013-14, the Library will be open to the public a total of 1,370 hours per week, or 159 (13 percent) more hours per week than the 1,211 permanent weekly hours established in Charter Section 16.109.

Strong Library Collections

The proposed FY 2013-14 and FY 2014-15 budgets continue to invest in strong library collections, which represent approximately 11 percent of the operating budget. Print books remain the primary material format, but the library is expanding its investments in eResources, including eBooks, eMusic, eVideo, databases, and eLearning. Other investments include youth materials, materials in international languages, and periodicals. The FY 2013-14 collection budget increased approximately 7 percent over the FY 2012-13 budget; in FY 2014-15, it will increase an additional 10 percent.

Embracing Innovation

Over the next two fiscal years, the Library will further upgrade its servers, networks, bandwidth, and infrastructure as well as improve the public's access to technology in order to help close the city's digital divide. For example, starting in FY 2013-14, the Library will pilot laptop/eResource lending kiosks and invest in public eReaders and tablets to help meet public technology needs. Other technology enhancements include shifting public computing software from OpenOffice to the Microsoft Office Suite so that the patrons will have access to standard workplace software.

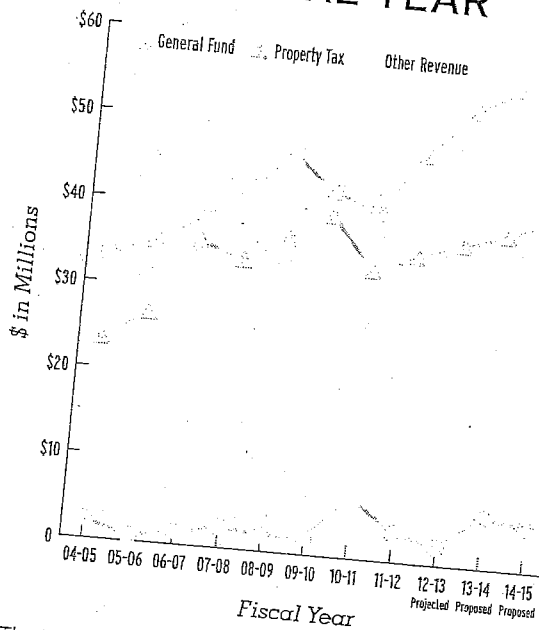
Youth Engagement

In FY 2011-12, the Department received a \$100,000 grant from the Institute of Museum and Library Sciences to build a Teen Center Learning Lab Program that will support the attainment of multiple literacies in technology, media, environment and health, reading, and civic engagement. Youth who engage in the planning process and Learning Lab programs will learn how

to select and use resources in new ways as sources for creative media projects, be better consumers and evaluators of digital content, use technology and media production tools, share and license work produced in the Creative Commons, and tell stories that support and celebrate local culture and diversity. Teen producers, distributors, and curators of work in a digital world will gain practical knowledge about distribution rights, copyright, journalism ethics, and more to help them in

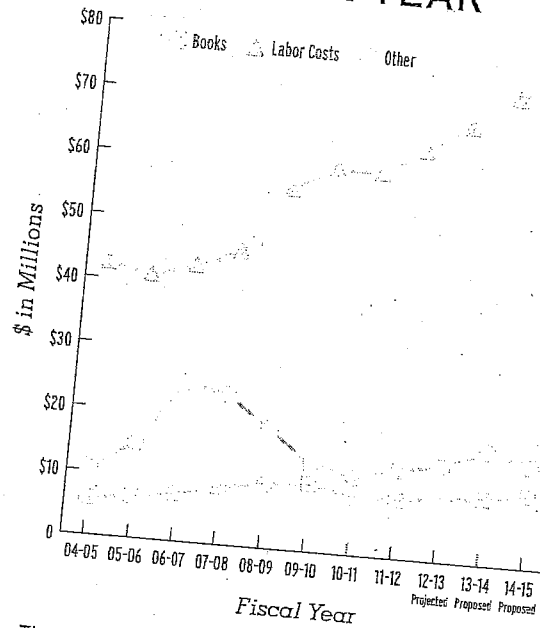
their current projects and future careers. The Library's FY 2013-14 budget includes \$1.2 million for a new Teen Center Learning Lab within the Main Library and related tenant improvements for services and programs that will be relocated in the building. The remaining estimated project costs will be funded via private fundraising. The new Teen Center will act as a hub for youth media education and literacy development.

DEPARTMENT SOURCES BY FISCAL YEAR



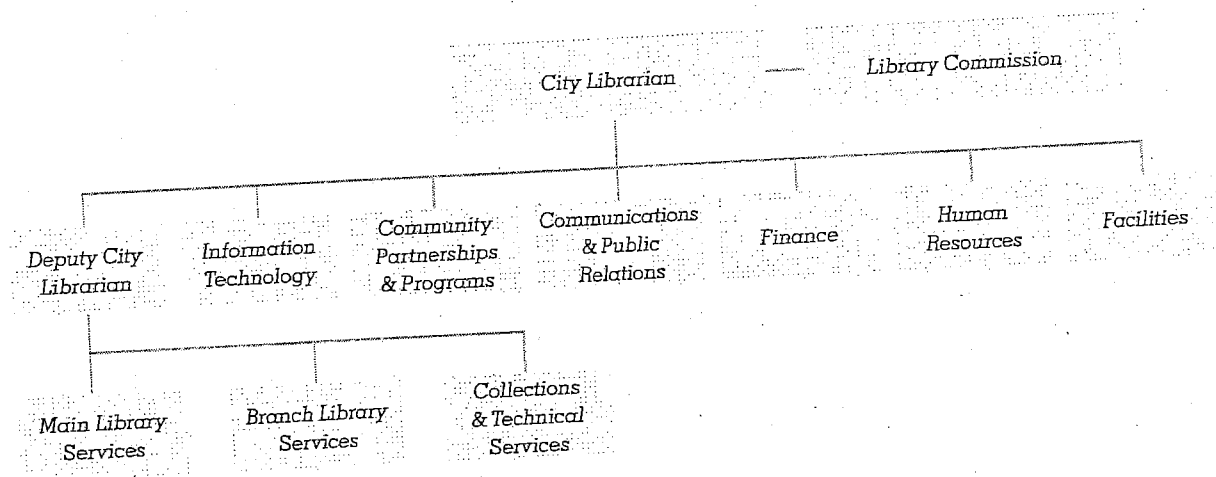
The Library expects modest growth in property tax revenue in FY 2013-14 as well as an increase in its General Fund baseline.

DEPARTMENT USES BY FISCAL YEAR



The Library expects continued increases in labor costs while other expenses decrease. As more branch libraries reopen and library hours are increased in FY 2013-14, labor costs will increase further.

PUBLIC LIBRARY



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|--------------------------------|---------------|---------------|---------------|--------------|---------------|-------------|
| Total Authorized | 628.41 | 640.48 | 651.73 | 11.25 | 653.97 | 2.24 |
| Net Operating Positions | 628.41 | 640.48 | 651.73 | 11.25 | 653.97 | 2.24 |

SOURCES

| | | | | | | |
|-------------------------------------|-------------------|-------------------|--------------------|------------------|--------------------|------------------|
| Local Taxes | | | | | | |
| Use of Money or Property | 36,497,018 | 37,265,000 | 39,956,000 | 2,691,000 | 42,375,000 | 2,419,000 |
| Intergovernmental Revenue - Federal | 1,056,522 | 646,688 | 646,688 | 0 | 646,688 | 0 |
| Intergovernmental Revenue - State | 33,017 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 290,299 | 165,000 | 215,000 | 50,000 | 215,000 | 0 |
| Other Revenues | 869,810 | 1,000,800 | 855,800 | (145,000) | 855,800 | 0 |
| Transfers In | 539,589 | 101,422 | 160,133 | 58,711 | 160,500 | 367 |
| Expenditure Recovery | 5,778,742 | 550,000 | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |
| Transfer Adjustments-Sources | 58,804 | 56,421 | 58,560 | 2,139 | 60,802 | 2,242 |
| Use of / (Deposit to) Fund Balance | (5,778,742) | (550,000) | (2,050,997) | (1,500,997) | (195,855) | 1,855,142 |
| General Fund Support | (4,124,986) | 213,106 | 1,312,004 | 1,098,898 | 0 | (1,312,004) |
| Sources Total | 52,870,000 | 52,950,000 | 57,690,000 | 4,740,000 | 60,260,000 | 2,570,000 |
| | 88,090,073 | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|--------------------|------------------|
| Salaries & Wages | 41,444,434 | 43,511,718 | 45,235,293 | 1,723,575 | 46,124,524 | 889,231 |
| Fringe Benefits | 22,970,156 | 24,126,623 | 25,938,067 | 1,811,444 | 28,215,692 | 2,277,625 |
| Professional & Contractual Services | 5,300,791 | 6,322,048 | 7,148,043 | 825,995 | 7,040,187 | (107,856) |
| Materials & Supplies | 11,489,911 | 11,869,257 | 12,709,492 | 840,235 | 13,714,064 | 1,004,572 |
| Equipment | 183,058 | 75,000 | 601,501 | 526,501 | 112,828 | (488,673) |
| Services of Other Departments | 5,599,312 | 5,943,791 | 7,210,792 | 1,267,001 | 7,284,006 | 73,214 |
| Transfers Out | 5,778,742 | 550,000 | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |
| Budgetary Reserves | 0 | 0 | 0 | 0 | 1,886,634 | 1,886,634 |
| Transfer Adjustments-Uses | (5,778,742) | (550,000) | (2,050,997) | (1,500,997) | (195,855) | 1,855,142 |
| Uses - Operating Expenditures Total | 86,987,662 | 91,848,437 | 98,843,188 | 6,994,751 | 104,377,935 | 5,534,747 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|------------------|----------------|------------------|------------------|----------------|--------------------|
| Facilities Maintenance | 350,524 | 0 | 0 | 0 | 0 | 0 |
| Capital Renewal | 0 | 0 | 150,000 | 150,000 | 0 | (150,000) |
| Capital Projects | 751,887 | 550,000 | 1,900,997 | 1,350,997 | 195,855 | (1,705,142) |
| Uses - Project Expenditures Total | 1,102,411 | 550,000 | 2,050,997 | 1,500,997 | 195,855 | (1,855,142) |

USES BY PROGRAM RECAP

| | | | | | | |
|--|-------------------|-------------------|--------------------|------------------|--------------------|------------------|
| Adult Services | 357,071 | 400,000 | 400,000 | 0 | 400,000 | 0 |
| Branch Program | 20,092,557 | 19,570,250 | 20,997,341 | 1,427,091 | 21,989,760 | 992,419 |
| Children's Baseline | 8,569,976 | 8,635,577 | 8,926,363 | 290,786 | 9,379,362 | 452,999 |
| Children's Services | 1,025,730 | 1,168,384 | 1,292,682 | 124,298 | 1,318,925 | 26,243 |
| Collection Technical Services | 5,649,769 | 13,466,587 | 14,086,975 | 620,388 | 15,124,752 | 1,037,777 |
| Community Partnerships And Programming | 8,407,623 | 1,400,466 | 1,024,781 | (375,685) | 1,059,084 | 34,303 |
| Facilities | 11,320,844 | 12,757,244 | 15,212,215 | 2,454,971 | 13,818,552 | (1,393,663) |
| Information Technology | 5,139,445 | 6,173,935 | 8,072,934 | 1,898,999 | 7,545,799 | (527,135) |
| Library Administration | 11,153,280 | 11,968,453 | 13,188,705 | 1,220,252 | 15,659,966 | 2,471,261 |
| Main Program | 16,373,778 | 16,857,541 | 17,692,189 | 834,648 | 18,277,590 | 585,401 |
| Uses by Program Recap Total | 88,090,073 | 92,398,437 | 100,894,185 | 8,495,748 | 104,573,790 | 3,679,605 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| BRANCH PROGRAM | | | | | |
| Meet citizens' needs in quantity and availability of library collections at the branch libraries | | | | | |
| In-library use of materials at branch libraries | 2,698,336 | 2,550,000 | 2,550,000 | 2,680,000 | 2,815,000 |
| Provide hours of operation at the branch libraries that respond to user demand | | | | | |
| Weekly hours of operation in the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center | 1,282 | 1,278 | 1,278 | 1,334 | 1,334 |
| Number of persons entering branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center | 5,060,860 | 5,162,077 | 5,162,077 | 5,410,000 | 5,680,500 |
| Ensure customer satisfaction with services at the branch libraries | | | | | |
| Number of questions answered annually at the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center | 1,720,367 | 1,605,000 | 1,605,000 | 1,640,000 | 1,674,000 |
| Ensure that all library facilities are safe, accessible and sustainable public spaces | | | | | |
| Percentage of branch libraries that are seismically upgraded, moved from leased to permanent spaces, and made ADA compliant | 92% | 96% | 96% | 96% | 100% |
| CHILDREN & YOUTH SERVICES (CYS) | | | | | |
| Provide high quality programs for children and youth | | | | | |
| Number of programs provided | 6,260 | 6,232 | 6,232 | 6,294 | 6,300 |
| Number of children and youth attending programs | 254,611 | 240,000 | 240,000 | 245,000 | 246,000 |
| Support education of children and youth through instruction on library resources and how to use them | | | | | |
| Number of instructional visits or programs for school classes | 3,366 | 3,400 | 3,400 | 3,450 | 3,470 |
| Number of children and teens receiving instruction via school visits or library visits | 83,094 | 84,000 | 84,000 | 85,000 | 86,000 |
| COLLECTIONS & TECHNICAL SERVICES (CTS) | | | | | |
| Acquire, prepare and maintain library materials for public use | | | | | |
| Number of new materials made available to the public | 407,012 | 400,000 | 360,000 | 350,000 | 300,000 |
| Ensure access to materials and services for patrons who speak/read a language other than English | | | | | |
| Number of physical items in languages other than English added to the library's collection | 59,344 | 61,000 | 60,000 | 60,000 | 60,000 |
| Meet citizens' needs in quantity and availability of library collections | | | | | |
| Circulation of physical books and materials | 10,971,974 | 11,130,000 | 10,600,000 | 10,300,000 | 10,000,000 |
| Circulation of eBooks and eMedia | 379,506 | 440,000 | 550,000 | 750,000 | 900,000 |
| COMMUNICATIONS PROGRAMS & PARTNERSHIPS (CPP) | | | | | |
| Provide for and inform the public on high quality educational and cultural programs and services offered by the library | | | | | |
| Number of people attending adult programs | 47,893 | 45,000 | 40,000 | 45,000 | 45,000 |
| INFORMATION TECHNOLOGY | | | | | |
| Meet patron needs for access to technology | | | | | |
| Number of web pages viewed (or hits) to the Library's web server | 12,510,099 | 12,000,000 | 12,000,000 | 12,000,000 | 12,000,000 |
| Number of public computers available for use | 905 | 1,050 | 920 | 950 | 1,000 |
| Number of hours used by patrons at public computer terminals, including both reserved and walk-in use | 539,985 | 550,000 | 528,801 | 528,000 | 525,000 |
| Average number of wi-fi users per day at the Main Library | 1,217 | 660 | 475 | 500 | 600 |
| Average number of wi-fi users per day at branch libraries | 2,502 | 1,440 | 1,300 | 1,350 | 1,450 |
| Ensure access to materials and services for patrons who speak/read a language other than English | | | | | |
| Number of uses (or hits) to the Library's web pages in Chinese and Spanish | 205,198 | 220,000 | 210,000 | 215,000 | 215,000 |
| Number of website and catalog page views by mobile devices | 5,082,706 | 3,000,000 | 5,000,000 | 5,000,000 | 5,000,000 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| MAIN PROGRAM | | | | | |
| Provide hours of operation at the Main Library that respond to user demand | | | | | |
| Number of persons entering the Main Library | 2,187,564 | 2,225,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| Ensure customer satisfaction with services at the Main Library | | | | | |
| Number of questions answered annually at the Main Library | 975,278 | 925,000 | 900,000 | 900,000 | 900,000 |
| SYSTEMWIDE | | | | | |
| Meet citizens' needs in quantity and availability of library collections | | | | | |
| Collection Expenditures per Number of Borrowers | \$22.41* | n/a | \$22.54 | \$23.65 | \$25.79 |
| Expenditures per Number of Visits | \$12.76* | n/a | \$12.82 | \$13.31 | \$13.44 |

* This measure is new and therefore did not have a target for 2012-13.

PUBLIC UTILITIES COMMISSION

The Public Utilities Commission (PUC) provides customers with high quality, efficient, and reliable water, power, and wastewater services in a manner that values environmental and community interests and sustains the resources entrusted in their care.

SERVICES

The Public Utilities Commission provides services through the following divisions:

WATER ENTERPRISE is responsible for collecting, treating, and distributing 234 million gallons of water per day to 2.5 million people, including retail customers in the City and 27 wholesale customers located in San Mateo, Santa Clara, and Alameda Counties. Retail customers include residential, commercial, industrial, and governmental users.

WASTEWATER ENTERPRISE collects, transmits, treats, and discharges sanitary and stormwater flows generated within the city for the protection of public health and environmental safety. This involves operating, cleaning, and maintaining 1,000 miles of city sewers, 29 pump stations, three wastewater treatment plants as well as responding to sewer-related service calls. The Wastewater Enterprise serves approximately 150,000 residential accounts, which discharge about 39 million gallons per day, and approximately 22,000 non-residential accounts, which discharge about 19 million gallons per day of sanitary flow.

HETCH HETCHY WATER AND POWER is comprised of the Power Enterprise and the upcountry operations of the Water Enterprise. This includes the collection and conveyance of approximately 85 percent of the City's water supply and the generation and transmission of electricity from that source. About two thirds of the electricity generated by Hetch Hetchy Water and Power is used by the City's municipal customers, including the Public Hospitals and Municipal Railway (MUNI). The balance of electricity generated is sold to other publicly-owned utilities, such as the Turlock and Modesto Irrigation Districts. Hetch Hetchy Water and Power includes a system of reservoirs, hydroelectric power plants, aqueducts, pipelines, and transmission lines, carrying water and power from the Sierra Nevada to customers in the City and portions of the surrounding San Francisco Bay Area.

PUC BUREAUS provide infrastructure planning as well as managerial and administrative support to the PUC.

For more information, call (415) 554-3155 or 311; or visit www.sfwater.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | |
|--------------------|---------------|-----------------|----------------|---------------------|
| | Actual Budget | Original Budget | Amended Budget | Change from 2012-13 |
| Total Expenditures | 747,740,076 | 805,637,528 | 878,035,660 | 72,398,132 |
| Total FTE | 1,616 | 1,620 | 1,621 | |

BUDGET ISSUES AND DETAILS

The Public Utilities Commission is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and 2013-14 budget. The FY 2013-14 adopted budget of \$889.4 million for the Department is \$83.8 million, or 10.4 percent, higher than the FY 2012-13 budget of \$805.6 million, largely reflecting increases in debt service payments as the Department funds critical infrastructure improvements, including the Water System Improvement Project's seismic upgrades and wastewater system improvements. In addition, the adopted budget accounts for increases in salary and fringe benefits costs. The amended budget of \$878.0 million is the same as the adopted budget, but reflects work order cost adjustments and other citywide technical adjustments.

The FY 2012-13 and 2013-14 adopted budget supports the PUC's strategic goals to provide high quality services, plan for the future, promote a green and sustainable City, engage the public, and invest in our communities. All PUC utilities operate 24/7 providing essential service utilities to meet its customers' water, power, and sewer service needs.

The PUC does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will occur next year for FY 2014-15 and FY 2015-16.

Water Enterprise

The Water Enterprise's top priority for the next two fiscal years is to ensure the completion of the Water System Improvement Program (WSIP) upgrades and to plan the post-construction integration of critical infrastructure improvements. Environmental mitigation and the monitoring of prior commitments are key elements to the plan. A continued focus on the 24/7 delivery of water and the diversification of the water supply – including water conservation programs and the development of groundwater and recycled water sources – remain important priorities.

Wastewater Enterprise

Capital improvements, along with the 24/7 operations of the City's sewer system, remains the Wastewater Enterprise's top priority. This includes the continued planning and implementation of the Sewer System Improvement Program (SSIP) through completion of sewer condition assessments of mains, pipelines, and treatment plants as well as pump stations and watersheds.

Funding is requested to comply with the new permit requirements for separate storm and sanitary systems and to develop standard operating procedures to comply with these mandates. In addition, the PUC continues to fund the expansion of green programs, including Fat, Oil, and Grease (FOG) collections (in conjunction with the Bio-diesel and digester food waste), and the rain barrels and cistern incentive program; to develop standards for future Low Impact Design (LID) projects; and to expand the commitment to co-generation and other alternative energy assets system.

Hetch Hetchy Water & Power and the Power Enterprise

Hetch Hetchy priorities include: compliance with power and water regulatory requirements, including the North America Electric Corporation (NERC) and the Western Electricity Coordinating Council (WECC); funding fishery studies mandated by the Federal Regulatory Commission (FERC) as part of the requirement under the Districts' FERC license to operate the Don Pedro Project; and a water transfer with the Modesto Irrigation District for a dry year supply. The Power Enterprise's priorities include the continued promotion of green and sustainable power practices, the purchase of renewable energy, and energy efficiency programs.

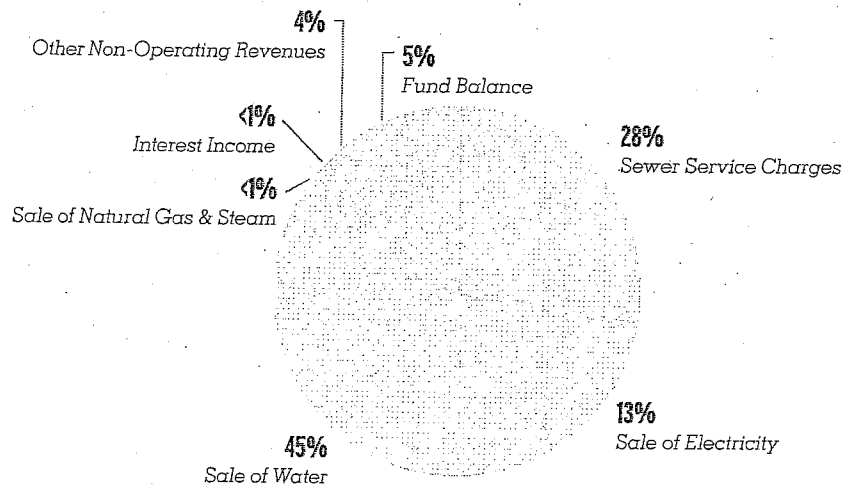
GoSolarSF

The FY 2013-14 budget includes \$4.0 million for the GoSolarSF program. To encourage more installations of solar power in San Francisco, the PUC is offering incentives to San Francisco residents and businesses to install solar power on their properties. One solar incentive is available per electric meter for business, residential and non-profit non-residential incentive applications. For non-profit residential incentive applicants, one solar incentive is available per service site.

CleanPowerSF

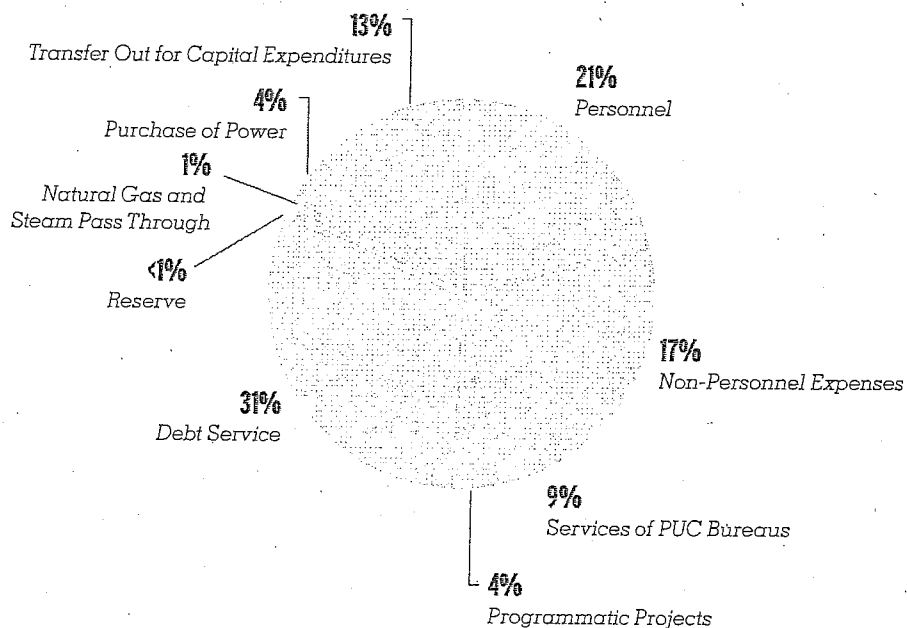
CleanPowerSF is the PUC's Community Choice Aggregation (CCA) Program, which allows cities and counties to pool their citizens' purchasing power to buy electricity. CleanPowerSF will provide San Franciscans with an alternative, 100 percent renewable energy supply. Advertising will take place to ensure that customers are aware that they must opt-out if they are enrolled in the program. The program will move forward after the adoption of not-to-exceed power rates.

FY 2013-14 DEPARTMENT SOURCES



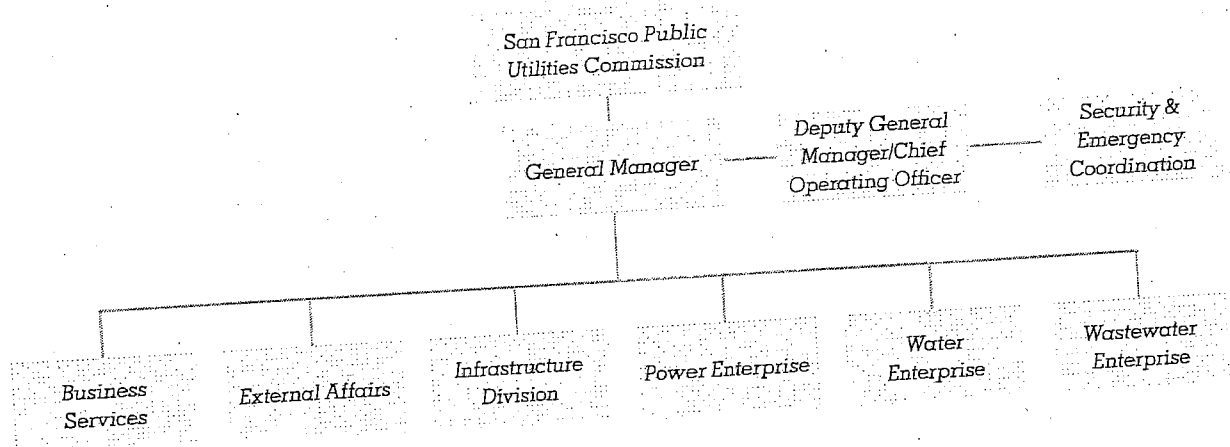
86 percent of the Department's sources come from the sale of electricity, water, and sewer services.

FY 2013-14 DEPARTMENT USES



PUC uses will rise in Fiscal Year 2013-14 due to large capital projects and debt service costs.

PUBLIC UTILITIES COMMISSION



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | |
|--|---------|-----------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 |

AUTHORIZED POSITIONS

| | | | | |
|-------------------------------------|-----------------|-----------------|-----------------|-------------|
| Total Authorized | 2,220.89 | 2,225.07 | 2,225.77 | 0.70 |
| Non-operating Positions (cap/other) | (605.27) | (605.50) | (604.50) | 1.00 |
| Net Operating Positions | 1,615.62 | 1,619.57 | 1,621.27 | 1.70 |

SOURCES

| | | | | |
|------------------------------------|--------------------|--------------------|--------------------|-------------------|
| Licenses & Fines | 2,242,088 | 0 | 0 | 0 |
| Use of Money or Property | 13,904,671 | 14,852,000 | 15,870,000 | 1,018,000 |
| Charges for Services | 678,083,001 | 632,910,735 | 673,701,641 | 40,790,906 |
| Other Revenues | 21,947,377 | 40,508,275 | 40,594,838 | 86,563 |
| Transfers In | 135,607,236 | 150,592,255 | 177,597,369 | 27,005,114 |
| Expenditure Recovery | 175,835,544 | 247,245,092 | 254,423,024 | 7,177,932 |
| Transfer Adjustments-Sources | (236,056,844) | (301,257,187) | (328,542,583) | (27,285,396) |
| Use of / (Deposit to) Fund Balance | (43,822,997) | 20,786,358 | 44,391,371 | 23,605,013 |
| Sources Total | 747,740,076 | 805,637,528 | 878,035,660 | 72,398,132 |

USES - OPERATING EXPENDITURES

| | | | | |
|--|--------------------|--------------------|--------------------|-------------------|
| Salaries & Wages | 163,277,541 | 196,966,259 | 201,040,753 | 4,074,494 |
| Fringe Benefits | 75,358,769 | 83,776,752 | 89,802,765 | 6,026,013 |
| Overhead | 6,336,511 | 3,779,416 | 557,951 | (3,221,465) |
| Professional & Contractual Services | 164,237,349 | 106,826,842 | 92,814,202 | (14,012,640) |
| Aid Assistance / Grants | 3,059,790 | 2,995,125 | 2,995,125 | 0 |
| Materials & Supplies | 24,739,685 | 28,042,970 | 28,216,152 | 173,182 |
| Equipment | 5,057,654 | 5,963,207 | 5,198,421 | (764,786) |
| Debt Service | 587,667 | 241,863,938 | 284,893,342 | 43,029,404 |
| Services of Other Departments | 133,364,594 | 162,095,692 | 164,294,423 | 2,198,731 |
| Transfers Out | 311,932,294 | 150,684,921 | 177,692,506 | 27,007,585 |
| Budgetary Reserves | 0 | 87,334,911 | 116,454,603 | 29,119,692 |
| Transfer Adjustments-Uses | (236,056,844) | (301,257,187) | (328,542,583) | (27,285,396) |
| Uses - Operating Expenditures Total | 651,895,010 | 769,072,846 | 835,417,660 | 66,344,814 |

USES - PROJECT EXPENDITURES

| | | | | |
|--|-------------------|-------------------|-------------------|------------------|
| Facilities Maintenance | 1,667,689 | 30,943,682 | 33,602,000 | 2,658,318 |
| Capital Renewal | 0 | 3,501,000 | 6,016,000 | 2,515,000 |
| Capital Projects | 94,177,377 | 2,120,000 | 3,000,000 | 880,000 |
| Uses - Project Expenditures Total | 95,845,066 | 36,564,682 | 42,618,000 | 6,053,318 |

USES BY PROGRAM RECAP

| | | | | |
|---------------------------------|--------------|--------------|--------------|-------------|
| Administration | 286,810,296 | 128,875,975 | 132,231,159 | 3,355,184 |
| Customer Services | 11,553,113 | 12,561,644 | 13,795,151 | 1,233,507 |
| Debt Service | 421,667 | 232,022,270 | 272,054,871 | 40,032,601 |
| Energy Conservation | 45,736 | 0 | 0 | 0 |
| Engineering | (26,206) | 27,784 | 0 | (27,784) |
| Finance | 10,172,199 | 10,670,196 | 11,075,808 | 405,612 |
| General Management | (51,156,921) | (59,148,630) | (62,495,480) | (3,346,850) |
| Hetch Hetchy Capital Projects | 31,975,153 | 34,574,200 | 49,723,652 | 15,149,452 |
| Hetch Hetchy Power | 6,651,877 | 0 | 0 | 0 |
| Hetch Hetchy Project Operations | 18,348 | 0 | 0 | 0 |
| Hetchy Water Operations | 15,494,904 | 60,050,094 | 55,917,619 | (4,132,475) |

TOTAL BUDGET – HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | |
|------------------------------------|--------------------|--------------------|--------------------|-------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 |
| Human Resources | 8,399,975 | 10,126,539 | 10,450,022 | 323,483 |
| Management Information | 17,310,083 | 20,603,495 | 21,637,054 | 1,033,559 |
| Operating Reserve | 0 | 1,754,144 | 7,063,432 | 5,309,288 |
| Power Infrastructure Development | 6,963,282 | 21,711,391 | 20,295,346 | (1,416,045) |
| Power Purchasing/ Scheduling | 29,241,715 | 45,751,628 | 45,889,480 | 137,852 |
| Power Utility Field Services | 1,787,709 | 0 | 0 | 0 |
| Power Utility Services | 72,143,441 | 342,000 | 357,000 | 15,000 |
| Strategic Planning/Compliance | 6,190,583 | 12,543,797 | 12,782,488 | 238,691 |
| Street Use Management | 39,028 | 0 | 0 | 0 |
| Technology | 18,083 | 0 | 0 | 0 |
| Wastewater Capital Projects | 22,540,554 | 33,000,000 | 37,000,000 | 4,000,000 |
| Wastewater Collection | 30,632,906 | 31,144,431 | 31,366,160 | 221,729 |
| Wastewater Disposal | 3,386,371 | 0 | 0 | 0 |
| Wastewater Operations | 2,416,238 | 3,843,922 | 3,565,309 | (278,613) |
| Wastewater Treatment | 64,864,189 | 69,858,634 | 71,395,185 | 1,536,551 |
| Water Capital Projects | 44,073,849 | 22,216,000 | 25,772,600 | 3,556,600 |
| Water Pumping | 1,871,821 | 0 | 0 | 0 |
| Water Source Of Supply | 16,454,067 | 19,850,880 | 23,170,324 | 3,319,444 |
| Water Supply & Power Operations | (926,717) | 0 | 0 | 0 |
| Water Transmission/ Distribution | 71,654,272 | 50,661,642 | 51,709,956 | 1,048,314 |
| Water Treatment | 36,718,461 | 42,595,492 | 43,278,524 | 683,032 |
| Uses by Program Recap Total | 747,740,076 | 805,637,528 | 878,035,660 | 72,398,132 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| Customer and Community | | | | | |
| Invest in Customers/Community | | | | | |
| Percent of procured hours worked through community-based employment: WSIP Projects Covered by the WSIPLA | 7.70% | 5.00% | 10.00% | 5.00% | 5.00% |
| Percent of procured hours worked through community-based employment (Non-WSIP) | 6.98% | 5.00% | 3.50% | 3.00% | 3.00% |
| Cost per gallon of water | \$0.70 | n/a* | \$0.78 | \$0.84 | \$0.94 |
| Cost per gallon of wastewater | \$0.99 | n/a* | \$1.04 | \$1.09 | \$1.15 |
| Cost per Kilowatt hour of electricity | \$0.10 | n/a* | \$0.11 | \$0.08 | \$0.10 |
| Environment | | | | | |
| Steward the Environment | | | | | |
| Total amount of water sold to San Francisco residential customers in gallons per capita per day (gpcd) | 50.29 | 55.00 | 49.69 | 55.00 | 55.00 |
| Percent of total water supplied by alternative sources to retail customers | 3.00% | 3.40% | 3.25% | 3.40% | 3.40% |
| Percent sewage sludge (the residual, semi-solid material left from the sewage treatment process) going to beneficial reuse | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Average monthly electricity used per SFPUC street light (in kWh) | 52.00 | 52.00 | 50.00 | 45.20 | 39.00 |
| Total electricity reduction achieved by customers (in MWh) | 3,142.00 | 2,790.00 | 3,140.00 | 4,353.00 | 4,353.00 |
| Governance | | | | | |
| Improve Governance | | | | | |
| Drinking water quality compliance rate (percent days in full compliance with drinking water standards) | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |
| Percent completion within 60 days from Commission Award to Certification of components of construction contracts that are within SFPUC control | 65.00% | 70.00% | 70.00% | 70.00% | 50.00% |
| Distribution system renewal and replacement rate for water mains (percent) | 0.22% | 0.75% | 0.38% | 1.00% | 1.00% |
| System renewal and replacement rate for Wastewater (miles) | 8.70 | 12.00 | 15.00 | 15.00 | 15.00 |

* This measure is new and therefore did not have a target for 2012-13.

RECREATION AND PARKS

The Recreation and Park Department (RPD) strives to foster the well-being of San Francisco's diverse community by maintaining beautiful parks, preserving the environment, and providing enriching recreational activities. RPD maintains more than 200 parks, playgrounds, and open spaces, including Camp Mather, the Marina Yacht Harbor, Candlestick Park, six municipal golf courses, and other recreational facilities and urban forestry areas.

SERVICES

The Recreation and Park Department provides services through the following divisions:

RECREATION provides a broad range of recreation programming in four key areas – community services, cultural arts, sports and athletics, and leisure services – in 25 full-service recreation facilities and nine swimming pools across San Francisco.

GOLDEN GATE PARK manages park maintenance, the Japanese Tea Garden, Kezar Stadium, the Botanical Garden, and the Conservatory of Flowers.

PARKS maintains the City's neighborhood and regional parks, natural areas, and open spaces, as well as manages turf maintenance, golf courses, and Candlestick Park.

STRUCTURAL MAINTENANCE conducts preventative maintenance and completes small capital projects throughout the Recreation and Parks system.

For more information, call (415) 831-2700 or 311; or visit www.sfrecpark.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 147,737,377 | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |
| Total FTE | 834 | 841 | 863 | 22 | 863 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$160.3 million for the Recreation and Parks Department is \$21.8 million, or 15.7 percent, higher than the FY 2012-13 budget of \$138.5 million. A significant amount of this increase is due to increased salary and fringe benefits cost and an increase to recreation program staffing, work order, and software licensing costs.

The FY 2014-15 proposed budget of \$151.1 million for the Recreation and Park Department is \$9.2 million, or 5.8 percent, lower than the FY 2013-14 budget of \$160.3 million. A significant amount of this decrease is due to a reduction in capital project spending.

Enhancing Recreation Programming

The Recreation and Park Department continues to improve the breadth and scope of its recreation programming. In FY 2012-13, the Department achieved a 70 percent recreation program enrollment rate. In FY 2013-14, RPD intends to use several different tools, including enhanced employee training, online customer evaluations, and a new quarterly recreation program assessment process to increase that rate. The Department will use feedback from these evaluation processes to guide its decisions regarding what type and how many sessions of programs to offer. Over the last year, the Department has increased programming for adults, offering leagues and classes ranging from dodgeball and volleyball to yoga, video editing, and pilates. In FY 2013-14, the Department will continue to increase adult recreation options and will also expand recreation programming for adults between the ages of 18 and 25.

Supporting the Mayor's commitment to workforce development, RPD will expand its Workcreation program to add school year employment slots for youth ages 14 to 17.

As RPD enhances its programs, it remains committed to ensuring that ability to pay is never a barrier to participation in recreation. The Department manages a strong scholarship program, providing financial support to low-income San Francisco residents. In FY 2011-12, RPD gave \$764,000 in scholarship assistance to recreation program users, an increase of 54 percent from the previous year. The Department expects to offer at least \$800,000 in scholarship assistance in FY 2012-13 and in the coming two fiscal years.

Maintaining Beautiful Parks and Facilities

RPD provides beautiful, clean, and safe parks and open spaces to all San Francisco residents and visitors.

The Department's commitment to this mission is demonstrated by its Park Maintenance Standards score of 91.3 percent for the first six months of FY 2012-13. This score is over a half percentage point higher than the score from the same period in the prior fiscal year. To achieve this level of park maintenance, RPD has standardized its gardener work schedules and implemented a custodian relief program, which deploys as-needed custodians to ensure shift coverage in case of staff illness or vacation.

Improving Parks and Recreation Facilities

RPD is in the midst of a multi-year effort to renovate facilities and parks across the city. The Department has benefitted from a rich array of capital funding in the last decade, including \$110 million from the 2000 Neighborhood Parks Bond, \$185 million from the 2008 Clean and Safe Neighborhood Parks Bond, two lease revenue bonds for a total amount of \$65 million, and multiple grants and philanthropic gifts. FY 2012-13 was also an active period of investment in RPD assets. In FY 2012-13, the Department opened the Betty Ann Ong Chinese Recreation Center, Mission Playground, Fulton Playground, and Sunset Recreation Center. In November 2012, voters approved a new \$195 million General Obligation Bond to improve 15 neighborhood parks and pools, playgrounds, irrigation infrastructure, forestry, and regional parks, including Lake Merced and McLaren and Golden Gate Parks. In 2013-14, RPD will start work on the first of the 2012 bond projects, which include Glen Park, Joe DiMaggio Playground, Balboa Swimming Pool, and Mountain Lake Playground. This era of investment will ensure that San Franciscans have great places to play, relax, and enjoy nature in parks for decades to come.

Reducing Water Consumption

In partnership with the Public Utilities Commission (PUC), RPD has reduced water usage, improved landscapes, and reduced costs through the replacement of outdated and decaying irrigation systems in three parks: Alta Plaza, Balboa, and Jefferson Square. The projects include installation of state-of-the-art irrigation controllers and planting of "no mow" grass and drought tolerant plants. In FY 2013-14, RPD and the PUC will jointly fund another water conservation project, replacing the irrigation system at Alamo Square.

Striving for Financial Sustainability

Understanding that financial sustainability supports department stability, RPD continues to seek to increase the revenue generated from its leases, concessions, and other park amenities, and to pursue philanthropic

support. In FY 2013-14, the Department's new agreement with the promoter of the Outside Lands concert in Golden Gate Park will generate \$300,000 in additional annual revenue to support RPD operations. The Department's four parking garages will add nearly \$2 million in revenue, and park amenities and concessions will add \$250,000 in new revenue to RPD's budget.

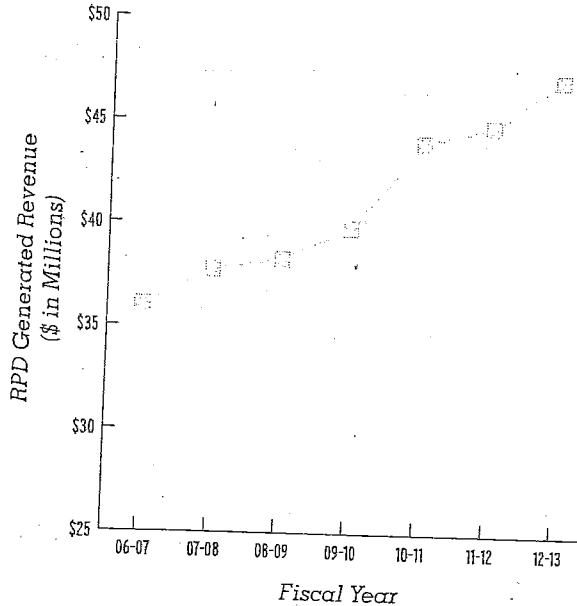
In addition, the Department has successfully cultivated philanthropic support of its operations and capital program. In FY 2012-13, RPD raised \$20,000 to support a summer day camp for autistic children; \$95,000 to fund a mobile program bringing activities such as rock climbing, skate boarding, and kayaking to every San Francisco neighborhood; and \$100,000 to endow a gardener at the Polo Fields in Golden Gate Park. In 2013-14, the Department

expects to receive a gift of \$60,000 to fund learn-to-swim classes for youth in low-income neighborhoods, and nearly \$2 million in funding to support renovations of playgrounds at Huntington and Sue Bierman Parks.

Candlestick Park

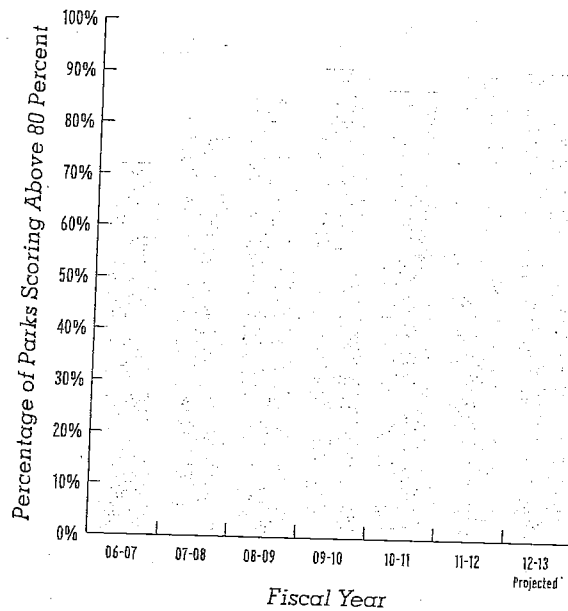
This budget assumes that 2013 will be the 49ers last football season at Candlestick Park and that Lennar Corp. will take ownership of the site on January 1, 2015 as part of the Bayview Hunters Point Area Plan. If the 49ers do leave Candlestick Park after the 2013 season the team will pay the Department \$3.3 million in FY 2014-15 as compensation and \$0.5 million in FY 2014-15 and FY 2015-16 to support youth recreation programming.

DEPARTMENT-GENERATED REVENUE



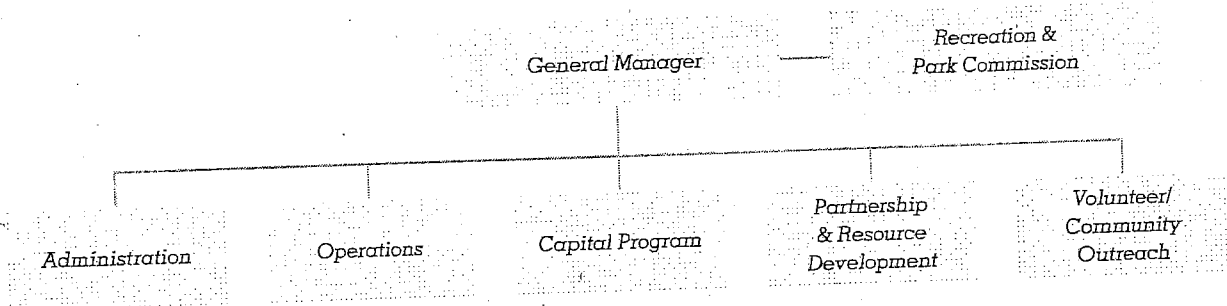
The Recreation and Park Department generates over \$47 million a year in revenue from its programs, property, and concessions to support its services.

PARK EVALUATION SCORES



Based on mid-year results, the Department's park maintenance scores have continued to improve in FY 2012-13.

RECREATION & PARKS



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|--------------------|--------------------|--------------------|-------------------|--------------------|--------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 855.97 | 865.50 | 888.21 | 22.71 | 888.16 | (0.05) |
| Non-operating Positions (cap/other) | (22.24) | (24.24) | (25.01) | (0.77) | (25.24) | (0.23) |
| Net Operating Positions | 833.73 | 841.26 | 863.20 | 21.94 | 862.92 | (0.28) |
| SOURCES | | | | | | |
| Local Taxes | 37,366,754 | 38,160,000 | 40,869,000 | 2,709,000 | 42,811,000 | 1,942,000 |
| Licenses & Fines | 0 | 10,099 | 0 | (10,099) | 0 | 0 |
| Use of Money or Property | 25,597,712 | 23,182,432 | 23,635,164 | 452,732 | 21,326,582 | (2,308,582) |
| Intergovernmental Revenue - State | 168,024 | 152,000 | 152,000 | 0 | 152,000 | 0 |
| Intergovernmental Revenue - Other | 502,660 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 22,076,023 | 23,201,243 | 25,136,478 | 1,935,235 | 25,448,405 | 311,927 |
| Other Revenues | 8,935,932 | 1,408,173 | 4,910,219 | 3,502,046 | 5,964,158 | 1,053,939 |
| Transfers In | 9,121,736 | 8,746,373 | 20,398,332 | 11,651,959 | 11,366,200 | (9,032,132) |
| Expenditure Recovery | 31,120,319 | 30,869,609 | 33,750,509 | 2,880,900 | 34,758,924 | 1,008,415 |
| Transfer Adjustments-Sources | (36,834,329) | (37,122,183) | (49,851,416) | (12,729,233) | (43,431,325) | (6,420,091) |
| Use of / (Deposit to) Fund Balance | 18,904,483 | 5,263,717 | 13,248,990 | 7,985,273 | 6,398,239 | (6,850,751) |
| General Fund Support | 30,778,063 | 44,633,289 | 48,069,056 | 3,435,767 | 46,281,143 | (1,787,913) |
| Sources Total | 147,737,377 | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 51,765,500 | 55,479,325 | 58,352,312 | 2,872,987 | 59,102,930 | 750,618 |
| Fringe Benefits | 23,138,857 | 25,131,708 | 27,387,276 | 2,255,568 | 29,674,088 | 2,286,812 |
| Overhead | 27,219,209 | 27,012,419 | 28,225,690 | 1,213,271 | 29,197,287 | 971,597 |
| Professional & Contractual Services | 16,961,775 | 17,032,524 | 19,716,994 | 2,684,470 | 18,844,236 | (872,758) |
| Aid Assistance / Grants | 204,836 | 293,657 | 417,754 | 124,097 | 417,754 | 0 |
| Materials & Supplies | 4,595,681 | 4,743,869 | 5,318,933 | 575,064 | 5,072,114 | (246,819) |
| Equipment | 1,520,293 | 1,730,782 | 3,040,243 | 1,309,461 | 2,421,647 | (618,596) |
| Debt Service | 70,558 | 256,500 | 2,329,402 | 2,072,902 | 1,661,402 | (668,000) |
| Services of Other Departments | 17,731,052 | 19,083,178 | 20,551,179 | 1,468,001 | 20,364,610 | (186,569) |
| Transfers Out | 8,104,299 | 8,746,373 | 18,794,706 | 10,048,333 | 11,366,200 | (7,428,506) |
| Budgetary Reserves | 0 | 673,000 | 8,407,624 | 7,734,624 | 1,543,045 | (6,864,579) |
| Transfer Adjustments-Uses | (36,834,329) | (37,122,183) | (49,851,416) | (12,729,233) | (43,431,325) | (6,420,091) |
| Uses - Operating Expenditures Total | 114,477,731 | 123,061,152 | 142,690,697 | 19,629,545 | 136,233,988 | (6,456,709) |
| USES - PROJECT EXPENDITURES | | | | | | |
| Facilities Maintenance | 2,749,863 | 3,200,000 | 5,073,626 | 1,873,626 | 1,480,000 | (3,593,626) |
| Capital Renewal | 0 | 2,497,000 | 2,970,048 | 473,048 | 2,870,438 | (99,610) |
| Capital Projects | 30,509,783 | 9,746,600 | 9,583,961 | (162,639) | 10,490,900 | 906,939 |
| Uses - Project Expenditures Total | 33,259,646 | 15,443,600 | 17,627,635 | 2,184,035 | 14,841,338 | (2,786,297) |
| USES BY PROGRAM RECAP | | | | | | |
| Capital Projects | 33,172,552 | 13,795,112 | 25,857,936 | 12,062,824 | 16,188,976 | (9,668,960) |
| Children's Baseline | 10,399,256 | 9,650,793 | 10,177,899 | 527,106 | 10,379,201 | 201,302 |
| Children's Svcs - Non - Children's Fund | 505,159 | 400,000 | 1,100,000 | 700,000 | 1,100,000 | 0 |
| Culture & Recreation/Departmental | 1,161 | 0 | 0 | 0 | 0 | 0 |
| Golden Gate Park | 11,569,095 | 10,630,582 | 11,228,981 | 598,399 | 11,545,234 | 316,253 |
| Marina Harbor | 1,669,143 | 3,013,871 | 4,590,583 | 1,576,712 | 3,989,288 | (601,295) |
| Neighborhood Services | 42,100 | 0 | 0 | 0 | 0 | 0 |
| Parks | 63,285,524 | 72,315,697 | 76,076,576 | 3,760,879 | 75,681,642 | (394,934) |
| Rec & Park Administration | 147,595 | 76,158 | 76,350 | 192 | 76,350 | 0 |
| Recreation | 12,619,315 | 14,762,173 | 16,339,219 | 1,577,046 | 16,869,038 | 529,819 |
| Structural Maintenance | 14,326,477 | 13,860,366 | 14,870,788 | 1,010,422 | 15,245,597 | 374,809 |
| Uses by Program Recap Total | 147,737,377 | 138,504,752 | 160,318,332 | 21,813,580 | 151,075,326 | (9,243,006) |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

NEIGHBORHOOD and CITYWIDE SERVICES

Improve the quality of park maintenance and create safe, welcoming parks and facilities

| | | | | | |
|--|----------|-------|----------|----------|----------|
| Citywide percentage of park maintenance standards met for all parks inspected | 91% | 90% | 90% | 90% | 90% |
| Citywide percentage of restroom standards met in parks | 94% | 90% | 90% | 90% | 90% |
| Percentage of graffiti work orders completed within 48 hours | 77% | 75% | 75% | 75% | 75% |
| Number of trees maintained | 1,905 | 1,200 | 1,040 | 950 | 950 |
| Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas) | \$15,250 | n/a | \$16,265 | \$15,250 | \$15,250 |

Improve community loyalty

| | | | | | |
|--------------------------------------|--------|--------|--------|--------|--------|
| Number of recreation volunteer hours | 78,228 | 73,000 | 73,000 | 75,000 | 75,000 |
| Number of park volunteer hours | 69,139 | 73,000 | 73,000 | 75,000 | 75,000 |

Increase access to, and improve quality of, Recreational Programming

| | | | | | |
|--|--------|--------|--------|--------|--------|
| Number of recreation course registrations | 54,334 | 52,500 | 52,500 | 55,000 | 55,000 |
| Percentage of recreation courses with 70% capacity of class size | 65% | 68% | 68% | 70% | 70% |

Improve RPD infrastructure in both buildings and grounds

| | | | | | |
|---|-----|-----|------|-----|-----|
| Percentage of work orders completed | 81% | 75% | 65% | 75% | 75% |
| Percentage of emergency work orders completed | 98% | 95% | 95% | 95% | 95% |
| Percentage of capital projects completed on or under budget | 80% | 90% | 100% | 90% | 90% |

RENT ARBITRATION BOARD

The Rent Arbitration Board (RNT) protects tenants from excessive rent increases and unjust evictions while assuring landlords of fair and adequate rents; provides fair and even-handed treatment for both tenants and landlords through efficient and consistent administration of the rent law; promotes the preservation of sound, affordable housing; and enhances the ethnic and cultural diversity that is unique to San Francisco.

SERVICES

The Rent Arbitration Board provides services in the following areas:

PUBLIC INFORMATION AND COUNSELING provides information to the public regarding Rent Ordinance rules and regulations, as well as other municipal, state, and federal ordinances in the area of landlord/tenant law.

HEARINGS AND APPEALS consists of 10 Administrative Law Judges (ALJs) who are supervised by two Senior Administrative Law Judges. The ALJs conduct arbitrations and mediations to resolve disputes between landlords and tenants and issue decisions in accordance with applicable laws.

For more information, call (415) 252-4601 or 311; or visit www.sfrb.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 5,197,290 | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| Total FTE | 29 | 29 | 29 | 0 | 29 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$6.2 million for the Rent Arbitration Board is \$0.2 million, or 3.9 percent, higher than the FY 2012-13 budget of \$6.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$6.4 million for the Rent Arbitration Board is \$0.2 million, or 3.0 percent, higher than the FY 2013-14 budget of \$6.2 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs.

Protecting Housing Affordability

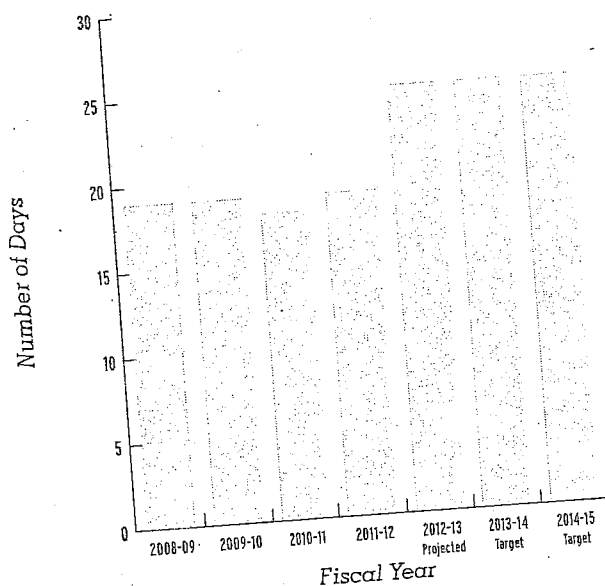
The Department's central function of regulating rents during a tenant's tenancy, and preventing evictions without good cause, keeps rents affordable, and promotes affordable housing. During the past fiscal year, the

Department answered over 27,000 counseling calls, served over 10,000 counter visitors, adjudicated 1,368 tenant petitions, and investigated 570 Wrongful Eviction Reports, providing substantially more service than the previous fiscal year.

Using Data to Improve Department Effectiveness

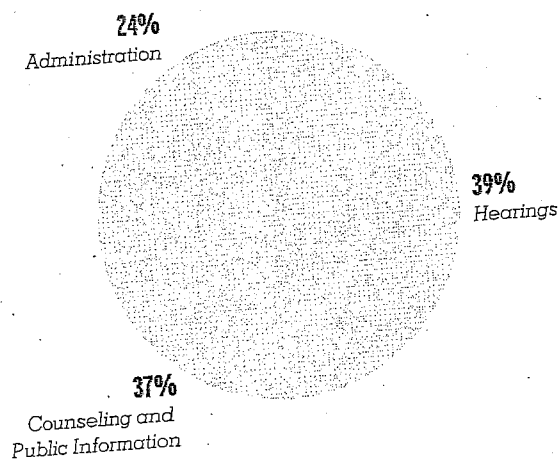
The Department uses a wide variety of data and reports to monitor and increase the effectiveness of its operations, including performance measures to track department progress towards making information available in multiple languages and average number of days to process a petition. The Department reports on its operations on an annual and monthly basis. These reports include the Annual Statistical Report, the Annual Eviction Report, and the Monthly Statistical Reports.

AVERAGE NUMBER OF DAYS FOR ADMINISTRATIVE LAW JUDGE TO SUBMIT DECISIONS FOR REVIEW



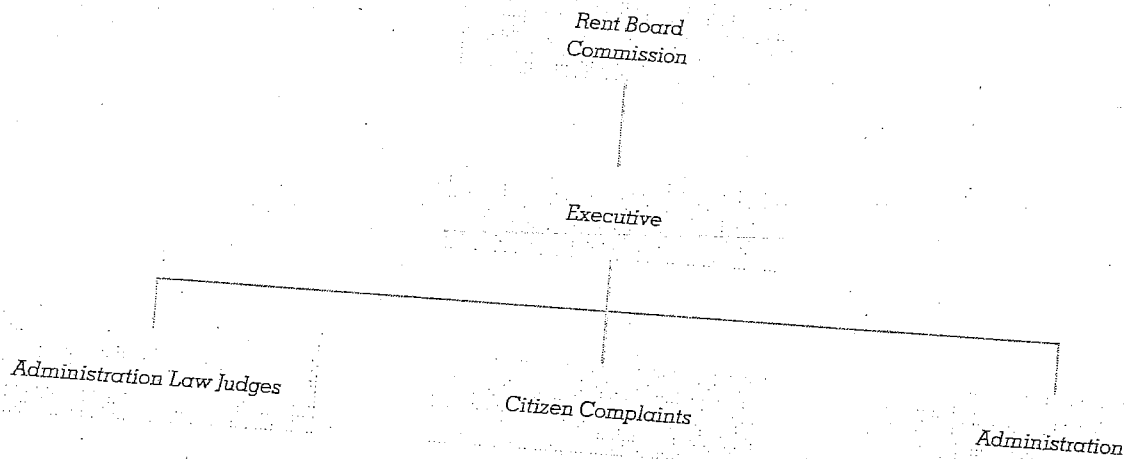
The Department strives to adjudicate cases as quickly as possible. The legal mandate for reviewing cases is 30 days.

FY 2013-14 DEPARTMENT STAFFING BY SERVICE AREA



76 percent of the Rent Arbitration Board's staff provides direct services to tenants and landlords.

RENT ARBITRATION BOARD



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | 28.91 | 28.53 | 28.53 | 0.00 | 28.52 | (0.01) |
| Net Operating Positions | 28.91 | 28.53 | 28.53 | 0.00 | 28.52 | (0.01) |
| SOURCES | | | | | | |
| Charges for Services | 5,051,299 | 4,796,263 | 5,068,975 | 272,712 | 5,075,030 | 6,055 |
| Expenditure Recovery | 43,121 | 96,000 | 96,000 | 0 | 96,000 | 0 |
| Use of / (Deposit to) Fund Balance | 102,870 | 1,109,115 | 1,068,819 | (40,296) | 1,248,081 | 179,262 |
| Sources Total | 5,197,290 | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 2,909,978 | 3,211,988 | 3,329,101 | 117,113 | 3,374,311 | 45,210 |
| Fringe Benefits | 1,259,683 | 1,386,334 | 1,503,615 | 117,281 | 1,642,476 | 138,861 |
| Overhead | 14,352 | 10,361 | 0 | (10,361) | 0 | 0 |
| Professional & Contractual Services | 115,112 | 163,058 | 163,058 | 0 | 163,058 | 0 |
| Aid Assistance / Grants | 108,566 | 120,000 | 120,000 | 0 | 120,000 | 0 |
| Materials & Supplies | 25,957 | 37,499 | 37,499 | 0 | 37,499 | 0 |
| Services of Other Departments | 763,642 | 1,072,138 | 1,080,521 | 8,383 | 1,081,767 | 1,246 |
| Uses - Operating Expenditures Total | 5,197,290 | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| USES BY PROGRAM RECAP | | | | | | |
| Rent Board | 5,197,290 | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |
| Uses by Program Recap Total | 5,197,290 | 6,001,378 | 6,233,794 | 232,416 | 6,419,111 | 185,317 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
| RENT BOARD | | | | | |
| Provide a timely resolution for all allegations of wrongful eviction filings | | | | | |
| Average number of days needed to process allegations of wrongful evictions | 1.5 | 2.0 | 2.0 | 2.0 | 2.0 |
| Provide a timely resolution of all petitions | | | | | |
| Average number of days for Administrative Law Judges to submit decisions for review | 19.0 | 25.0 | 25.0 | 25.0 | 25.0 |
| Provide translations of documents and make available through multiple sources | | | | | |
| Number of discrete documents in languages other than English | 387 | 412 | 400 | 416 | 416 |
| Number of locations where translated documents are available | 746 | 826 | 800 | 830 | 830 |

RETIREMENT SYSTEM

The Retirement System (RET) works to secure, protect, and prudently invest the City's pension trust accounts, administer mandated benefit programs, and provide promised benefits.

SERVICES

The Retirement System provides services through the following divisions:

ADMINISTRATION directs the overall administration of the Retirement System, including implementation of Retirement Board policies and directives; implementation of legislative changes to the Retirement System; legal and procedural compliance of all activities of the Retirement System; administration of member retirement counseling and pension payment processing; administration of the disability application and hearing officer process; and management of the Retirement System's information technology, budget, and financial systems.

RETIREMENT SERVICES provides retirement counseling for active and retired members; maintains historical employment data and retirement accounts for both active and retired members; calculates and processes all benefits payable as a result of a member's retirement, death, or termination of employment; disburses monthly retirement allowances to more than 25,000 retirees and

beneficiaries; and maintains Retirement System financial records and reporting in compliance with all applicable legal and regulatory requirements.

INVESTMENT manages and invests the \$16.8 billion San Francisco Employee Retirement System (SFERS) Trust in accordance with the investment policy of the Retirement Board; monitors the performance of external investment managers; and maintains information and analysis of capital markets and institutional investment opportunities.

DEFERRED COMPENSATION oversees and administers the City's \$2.3 billion Deferred Compensation Plan (DCP). The City's Deferred Compensation Plan and Trust are established separately from, and are independent of, the Retirement System's defined benefit pension plan.

For more information, call (415) 487-7020; or 311; or visit www.sfers.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 17,433,012 | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,883 | 947,008 |
| Total FTE | 95 | 97 | 98 | 1 | 100 | 2 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$22.6 million for the Retirement System is \$2.0 million, or 9.9 percent, higher than the FY 2012-13 budget of \$21.0 million. A significant amount of this increase is due to an increase in staff levels, including a new investment risk manager position to meet the fiduciary needs of the SFERS Trust, as well as the service needs of the members and participants. The entirety of the Department's budget is funded from the SFERS Trust or through reimbursement from the third-party administrator of the City's Deferred Compensation Plan.

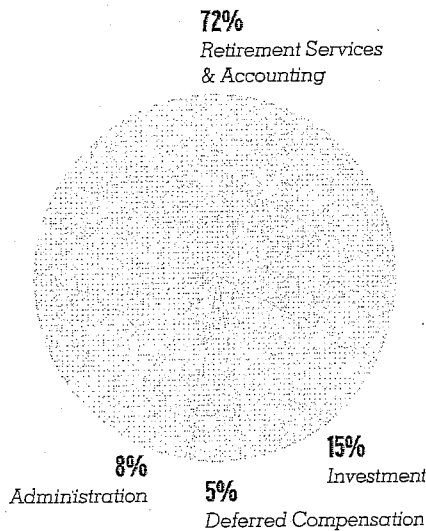
The FY 2014-15 proposed budget of \$23.6 million for the Retirement System is \$1.0 million, or 4.2 percent, higher than the FY 2013-14 budget of \$22.6 million. A significant portion of this increase is due to the addition of two new senior security analyst positions in the Investment Division and increases in salary and fringe benefits costs.

Reducing City Costs

The SFERS Trust earned an annualized investment return of over 11 percent in the last three fiscal years. This investment return was significantly higher than the Plan's investment return assumption, and served to reduce the expected increase in the employer contribution requirements to SFERS resulting from the Plan's use of five-year smoothing.

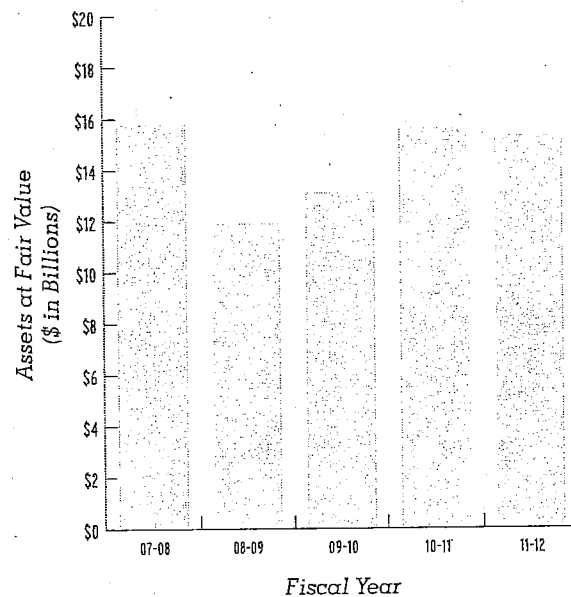
The Department will continue to work to maintain superior levels of investment returns on SFERS trust fund assets. The Department's performance target is to achieve a return on trust investments that ranks in the top 50th percentile or better. As of March 31, 2013, the Department was just under this performance target on a five-year average return basis, but it is in the top quartile on a three-year average return basis. The Department anticipates that it will meet or exceed this five-year average return target as of June 30, 2013.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



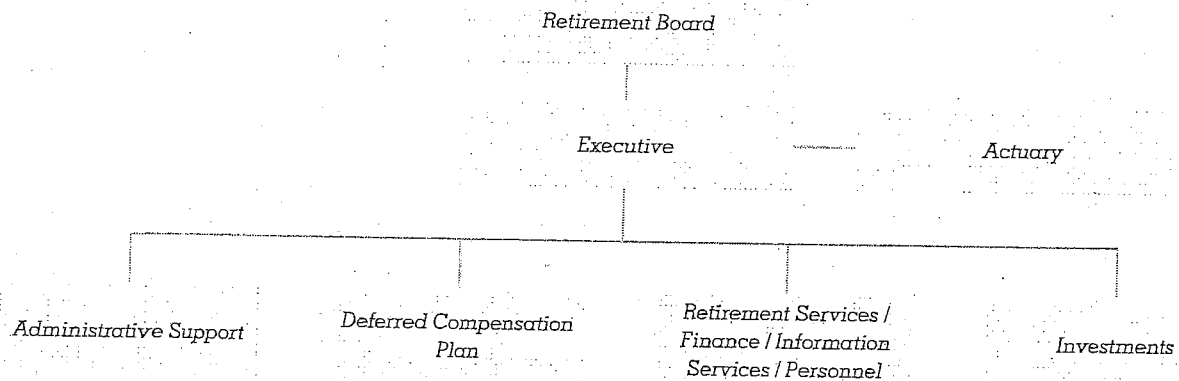
72 percent of the Department's expenditures go towards retirement services and accounting.

PENSION FUND NET ASSETS



The City's pension fund's net assets fell during the recession but started to rebound in FY 2009-10.

RETIREMENT SYSTEM



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|--------------------------------|--------------|--------------|--------------|-------------|--------------|-------------|
| Total Authorized | 94.70 | 96.59 | 97.99 | 1.40 | 99.96 | 1.97 |
| Net Operating Positions | 94.70 | 96.59 | 97.99 | 1.40 | 99.96 | 1.97 |

SOURCES

| | | | | | | |
|--------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Use of Money or Property | 507,930 | 251,000 | 251,000 | 0 | 251,000 | 0 |
| Charges for Services | 610,000 | 935,902 | 1,142,513 | 206,611 | 1,170,129 | 27,616 |
| Other Revenues | 16,083,741 | 19,414,243 | 21,204,947 | 1,790,704 | 22,124,339 | 919,392 |
| Expenditure Recovery | 31,471 | 40,515 | 40,515 | 0 | 40,515 | 0 |
| General Fund Support | 199,870 | (43,818) | 0 | 43,818 | 0 | 0 |
| Sources Total | 17,433,012 | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Salaries & Wages | 7,721,229 | 9,316,373 | 9,906,454 | 590,081 | 10,303,222 | 396,768 |
| Fringe Benefits | 3,607,216 | 4,076,797 | 4,461,020 | 384,223 | 4,974,333 | 513,313 |
| Overhead | 28,718 | 175,108 | 166,917 | (8,191) | 166,917 | 0 |
| Professional & Contractual Services | 3,033,760 | 3,725,848 | 5,001,883 | 1,276,035 | 5,001,883 | 0 |
| Materials & Supplies | 143,601 | 220,000 | 220,000 | 0 | 220,000 | 0 |
| Equipment | 29,385 | 172,287 | 22,784 | (149,503) | 0 | (22,784) |
| Services of Other Departments | 2,361,173 | 2,723,194 | 2,859,917 | 136,723 | 2,919,628 | 59,711 |
| Budgetary Reserves | 0 | 188,235 | 0 | (188,235) | 0 | 0 |
| Uses - Operating Expenditures Total | 16,925,082 | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|----------------|
| Administration | 1,663,448 | 1,513,005 | 1,617,539 | 104,534 | 1,733,331 | 115,792 |
| Employee Deferred Comp Plan | 809,870 | 893,084 | 1,143,513 | 250,429 | 1,171,129 | 27,616 |
| Investment | 2,017,052 | 3,030,848 | 3,201,735 | 170,887 | 3,629,192 | 427,457 |
| Retirement Services | 12,434,712 | 15,160,905 | 16,676,188 | 1,515,283 | 17,052,331 | 376,143 |
| Uses by Program Recap Total | 16,925,082 | 20,597,842 | 22,638,975 | 2,041,133 | 23,585,983 | 947,008 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| EMPLOYEE DEFERRED COMP PLAN | | | | | |
| Provide effective administration of the Deferred Compensation Plan | | | | | |
| Percentage of eligible City employees who participate in the Deferred Compensation Plan | 53% | 50% | 53% | 50% | 50% |
| INVESTMENT | | | | | |
| Maximize investment returns at an acceptable risk level for Plan participants | | | | | |
| Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of \$1 billion, using 5-year average return (1 equals yes) | 1 | 1 | 1 | 1 | 1 |

SHERIFF

The Sheriff's Department (SHF) provides for the safe and secure detention of persons arrested or under court order; operates county jail facilities, including in-custody educational, vocational, and transitional programs; operates alternative sentencing and in and out of custody community programs; provides law enforcement services for a number of City facilities; and carries out criminal and civil warrants and court orders.

SERVICES

The Sheriff's Department provides services through the following operational areas:

ADMINISTRATION includes the Office of the Sheriff and central departmental functions such as financial services, payroll, Investigative Services, and Information and Technology Support Services.

COURT SECURITY provides security staffing for the courtrooms at the Civic Center Courthouse, Hall of Justice Courts, Family Courts at the Youth Guidance Center, and the Community Justice Court.

CUSTODY AND JAIL PROGRAMS facilitates the intake, classification, and custody of all prisoners. The Department operates jail facilities at 425 Seventh Street (Jails 1 and 2), the Hall of Justice (Jails 3 and 4), and the San Bruno Jail Complex (Jails 5 and 6). Each housing jail oversees its own in-custody programs that target the reentry needs of prisoners based on their history and risk assessment. Additional in-custody services include Prisoner Legal, Religious Programming, Visiting, and Recreation.

FACILITIES AND EQUIPMENT oversees the Department's vehicles, radios, capital program, and maintenance of the jails and training facilities.

COMMUNITY PROGRAMS organizes and operates the Department's many innovative alternatives to incarceration as well as out of custody programs

designed to provide on-going support to recently released prisoners. The Sheriff's Work Alternative Program (SWAP) and Electronic Monitoring are also part of Community Programs.

PERSONNEL, TRAINING, AND BACKGROUND UNITS are responsible for the recruitment, hiring, and background investigations of all employees. As a law enforcement agency employing first responders, all staff must meet Peace Officer Training mandates for hiring, background investigations, and training. Additionally, these units manage all federal, State, and locally mandated leaves and safety programs, such as the Injury and Illness Prevention Program and workers' compensation.

SHERIFF'S FIELD SUPPORT AND SERVICES oversees building security services for a number of City buildings, including City Hall, the Hall of Justice, San Francisco General Hospital, and Laguna Honda Hospital; runs the Central Warrant Bureau and Warrant Services; manages the Prisoner Transportation Unit; and provides security and bailiffs for the criminal and civil courts. This division also supervises security during elections and works closely with the Police Department to provide assistance and mutual aid for civil unrest, large civic events, and emergencies. The Civil unit serves subpoenas, writs of execution, restraining orders issued by the Superior Courts, performs evictions, and provides eviction assistance to tenants.

For more information, call (415) 554-7225 or 311; or visit www.sfsheriff.com

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 172,054,780 | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |
| Total FTE | 1,010 | 1,013 | 993 | (20) | 1,008 | 15 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$180.8 million for the Sheriff's Department is \$6.1 million, or 3.5 percent, higher than the FY 2012-13 budget of \$174.7 million. A significant amount of this increase is due to debt service costs related to the replacement of County Jails 3 and 4.

The FY 2014-15 proposed budget of \$187.6 million for the Sheriff's Department is \$6.8 million, or 3.8 percent, higher than the FY 2013-14 budget. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Custody Trends – Acute Mental Health

The Department has seen a flattening of the daily jail population, coupled with an increase in the intensity of the jail population's psychiatric needs. This increased acuity is reflected in the growth of the number of hours of psychiatric care provided by the Department. According to Jail Psychiatric Services, the number of hours of psychiatric care has increased 19 percent from 58,515 hours in 2009 to 69,347 hours in 2012. The acute special needs of the mentally ill population require intense staff resources to maintain prisoner and staff safety. In response to this trend, the Department has increased its emphasis on providing services for the mentally ill, including specialized staff training for managing mentally ill patients, increased focus on programming for the mentally ill, and acquisition of grants such as Keys to Freedom that fund services for the mentally ill population.

Program Trends

In FY 2013-14, the Department will continue to partner with community-based organizations to provide new and innovative in and out of custody programming to reduce recidivism, decrease the number of crimes committed, and increase public safety. These programs reflect an increased emphasis on specialized programming targeted at violence prevention, mental illness, substance abuse, and vocational training. In FY 2013-14, the Sheriff's Department will be providing the most robust vocational training in the Department's history, including horticulture, culinary, and bike repair training programs. Furthermore, keeping with industry emphasis on evidence-based practice, the program

awards made for FY 2013-14 reflect an enhanced focus on data collection and program evaluation.

Reentry Pod

In February 2013, the Department worked collaboratively with the Adult Probation Department (ADP) to open a designated reentry housing unit, known as the Reentry Pod. The Reentry Pod is a pilot program to connect individuals who will soon be released to the supervision of Adult Probation to ensure they are better connected with community-based treatment, benefits, housing, job training, and supportive services upon their release. After being released, these individuals will continue to access resources at ADP's Community Assessment and Services Center and other public or community-based partner sites. Providing this continuum of services pre-release and immediately upon release is expected to improve outcomes for a high-risk, high-needs population.

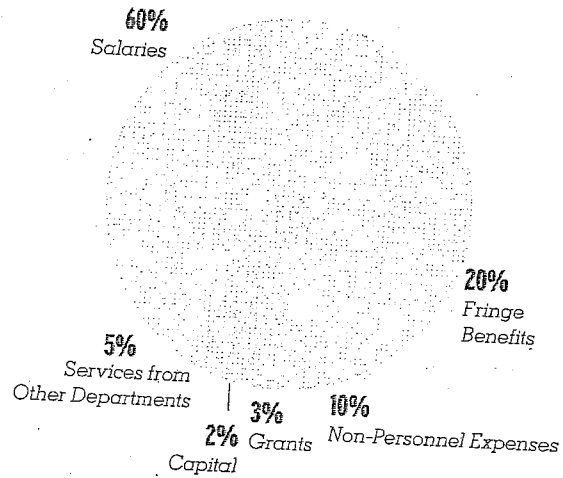
Efficient Service Provision

In response to the current fiscal environment, which requires all departments to provide high quality service efficiently, the Sheriff's Department plans to intensify the specialization of its labor force, hiring and assigning staff to the tasks best suited to each person's skill set. In FY 2013-14, the Sheriff's Department will prioritize the allocation of sworn staff to Custody and Field Support posts and will hire civilian staff to perform critical, non-security related tasks. In addition, the Department will work closely with the Department of Human Resources to enhance management of mandated leaves and workers' compensation.

Staffing Needs

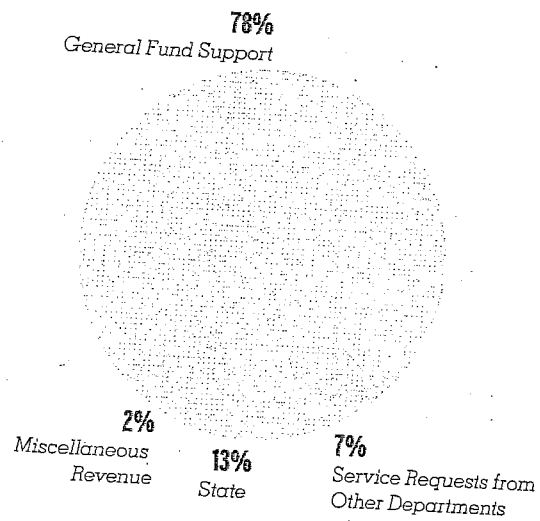
In the past four years, the Sheriff's Department has seen a reduction of over 75 sworn staff positions due to the consolidation of prisoners at five of the six jails, as well as retirements and separations. As a result, the Department has supplemented with overtime to perform its essential functions. In FY 2013-14, for the first time since 2009, the Department will hold a full Academy class of 20 deputies and expects that these new staff will enter the system and begin to reduce overtime expenditures in FY 2014-15.

FY 2013-14 DEPARTMENT USES



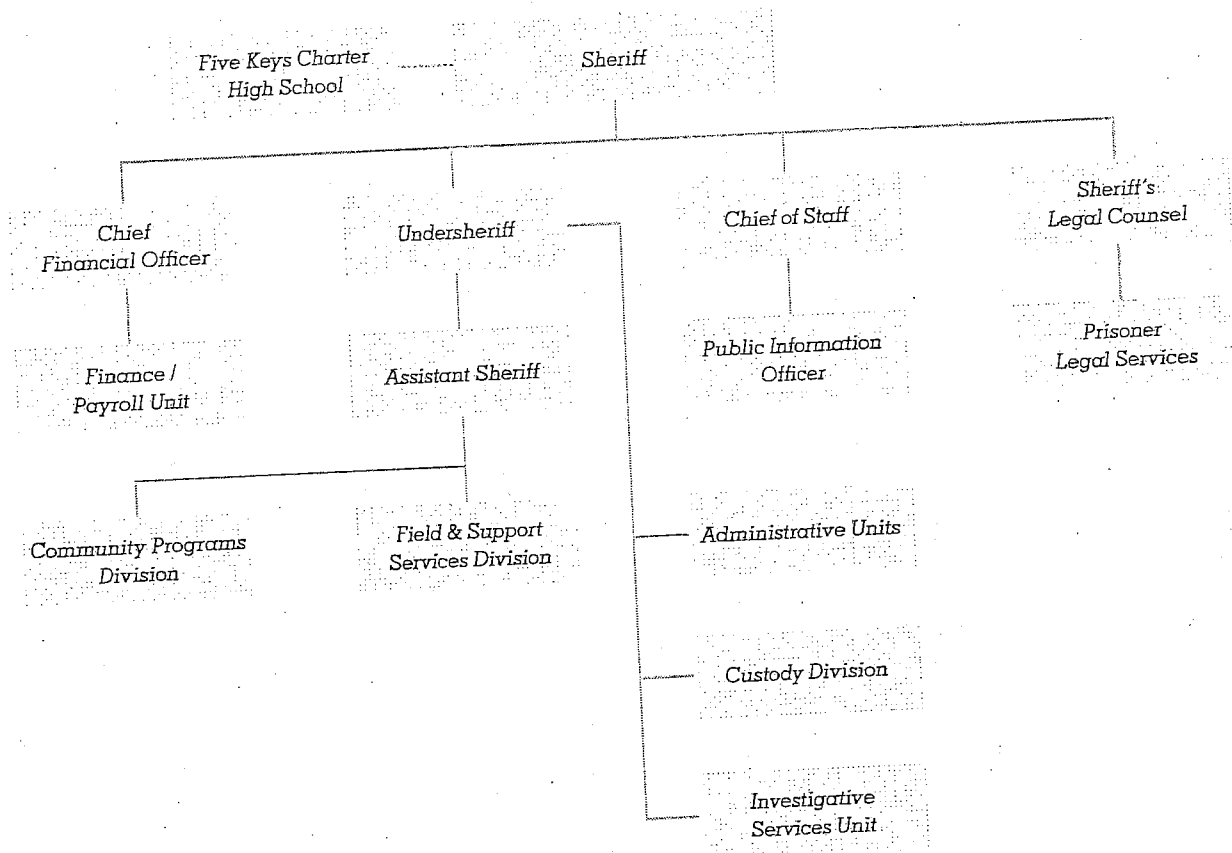
80 percent of the Department's budget is comprised of staff salaries and fringe benefits.

FY 2013-14 DEPARTMENT SOURCES



13 percent of the Department's sources comes from Realignment and Trial Court revenue from the State.

SHERIFF



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|-----------------|-----------------|---------------|----------------|-----------------|--------------|
| Total Authorized | 1,010.78 | 1,013.20 | 993.29 | (19.91) | 1,008.15 | 14.86 |
| Non-operating Positions (cap/other) | (0.56) | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Net Operating Positions | 1,010.22 | 1,013.20 | 993.29 | (19.91) | 1,008.15 | 14.86 |

SOURCES

| | | | | | | |
|-------------------------------------|--------------------|--------------------|--------------------|------------------|--------------------|------------------|
| Licenses & Fines | 0 | 123,053 | 123,053 | 0 | 123,053 | 0 |
| Use of Money or Property | 5,276 | 3,000 | 3,000 | 0 | 3,000 | 0 |
| Intergovernmental Revenue - Federal | 1,214,358 | 30,846 | 657,454 | 626,608 | 457,454 | (200,000) |
| Intergovernmental Revenue - State | 2,094,497 | 9,823,917 | 23,311,616 | 13,487,699 | 22,387,616 | (924,000) |
| Charges for Services | 2,551,974 | 3,222,264 | 2,876,983 | (345,281) | 3,315,713 | 438,730 |
| Other Revenues | (1,678) | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 23,526,878 | 24,152,556 | 12,949,274 | (11,203,282) | 13,341,520 | 392,246 |
| Use of / (Deposit to) Fund Balance | (189,529) | 225,766 | 0 | (225,766) | 0 | 0 |
| General Fund Support | 142,853,004 | 137,142,147 | 140,907,452 | 3,765,305 | 147,982,449 | 7,074,997 |
| Sources Total | 172,054,780 | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|--------------------|--------------------|--------------------|------------------|--------------------|------------------|
| Salaries & Wages | 102,096,286 | 103,609,924 | 107,588,289 | 3,978,365 | 108,168,359 | 580,070 |
| Fringe Benefits | 36,603,561 | 34,832,958 | 34,382,473 | (450,485) | 38,164,088 | 3,781,615 |
| Professional & Contractual Services | 2,238,845 | 11,881,953 | 13,350,034 | 1,468,081 | 15,345,927 | 1,995,893 |
| Aid Assistance / Grants | 4,974,445 | 5,133,888 | 5,112,690 | (21,198) | 4,944,216 | (168,474) |
| Materials & Supplies | 5,508,419 | 6,266,162 | 6,062,062 | (204,100) | 6,059,193 | (2,869) |
| Equipment | 321,668 | 232,050 | 356,418 | 124,368 | 349,148 | (7,270) |
| Services of Other Departments | 8,662,975 | 9,959,614 | 10,406,866 | 447,252 | 10,536,874 | 130,008 |
| Transfers Out | 8,760,223 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 169,166,422 | 171,916,549 | 177,258,832 | 5,342,283 | 183,567,805 | 6,308,973 |

USES - PROJECT EXPENDITURES

| | | | | | | |
|--|------------------|------------------|------------------|----------------|------------------|----------------|
| Facilities Maintenance | 281,386 | 350,000 | 518,000 | 168,000 | 536,000 | 18,000 |
| Capital Renewal | 0 | 935,000 | 637,000 | (298,000) | 957,000 | 320,000 |
| Capital Projects | 2,606,972 | 1,522,000 | 2,415,000 | 893,000 | 2,550,000 | 135,000 |
| Uses - Project Expenditures Total | 2,888,358 | 2,807,000 | 3,570,000 | 763,000 | 4,043,000 | 473,000 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|--------------------|--------------------|--------------------|------------------|--------------------|------------------|
| Court Security And Process | 12,190,982 | 14,049,521 | 12,154,845 | (1,894,676) | 12,206,780 | 51,935 |
| Custody | 83,901,967 | 96,062,330 | 100,807,599 | 4,745,269 | 104,946,321 | 4,138,722 |
| Facilities & Equipment | 12,441,613 | 13,307,008 | 13,637,926 | 330,918 | 14,418,153 | 780,227 |
| Hall Of Justice Jails | 2,442 | 0 | 0 | 0 | 0 | 0 |
| Non Program | 8,760,223 | 0 | 0 | 0 | 0 | 0 |
| Security Services | 16,728,207 | 16,224,272 | 16,223,656 | (616) | 16,794,592 | 570,936 |
| Sheriff Administration | 12,545,432 | 8,981,113 | 13,934,477 | 4,953,364 | 13,922,693 | (11,784) |
| Sheriff Field Services | 9,881,276 | 7,976,044 | 9,047,254 | 1,071,210 | 9,123,415 | 76,161 |
| Sheriff Field Services Grants | 1,048 | 0 | 0 | 0 | 0 | 0 |
| Sheriff Programs | 12,300,840 | 12,294,272 | 11,723,055 | (571,217) | 11,749,651 | 26,596 |
| Sheriff Recruitment & Training | 3,300,750 | 5,828,989 | 3,300,020 | (2,528,969) | 4,449,200 | 1,149,180 |
| Uses by Program Recap Total | 172,054,780 | 174,723,549 | 180,828,832 | 6,105,283 | 187,610,805 | 6,781,973 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

COURT SECURITY AND PROCESS

Provide inmate escort and security to the courts and prevent physical harm to any person or property in, or in the vicinity of, any courthouse in San Francisco

Number of court staff or public who have been harmed while in or in the vicinity of any courthouse in San Francisco

2 0 1 0 0

CUSTODY

Provide for the secure and safe detention of persons arrested or under court order

Cost per jail day calculated according to State guidelines for

\$135 \$140 \$135 \$138 \$138

Daily Jail Rate

1,535 1,900 1,550 1,600 1,600

Average daily population (ADP)

72% 85% 70% 85% 85%

ADP as a percentage of rated capacity of jails

1,134 2,100 1,534 2,100 2,100

Number of inmate Safety Cell placements

SHERIFF ADMINISTRATION

Execute criminal and civil warrants and court orders

Number of pre-eviction home visits

1,612 1,350 1,928 1,873 1,873

Number of eviction day crisis interventions

110 120 162 170 170

Number of evictions executed

1,041 1,200 1,047 1,200 1,200

SHERIFF FIELD SERVICES

Safely transport prisoners

Number of prisoners transported

33,067 37,000 35,019 37,000 37,000

Number of major transport incidents

0 0 1 0 0

SHERIFF PROGRAMS

Provide education, skill development, and counseling programs in jail

Average daily number of prisoners in substance abuse treatment and violence prevention programs.

288 380 336 380 380

Average daily attendance of participants enrolled in charter school

266 250 275 250 250

Provide alternative sentencing options and crime prevention programs.

Hours of work performed in the community

44,128 50,000 40,552 50,000 50,000

Number of clients enrolled in community antiviolenence programs

657 700 621 700 700

Re-arrest rate for antiviolenence program clients

14% 15% 13% 13% 13%

STATUS OF WOMEN

The Department on the Status of Women (WOM) promotes and fosters the equitable treatment and the socioeconomic, political, and educational advancement of women and girls in San Francisco through policies, legislation, and programs that focus primarily on women in need. In 1998, San Francisco became the first municipality in the nation to adopt a local ordinance reflecting the principles of the United Nations Convention to Eliminate All Forms of Discrimination Against Women, an international bill of rights for women.

SERVICES

The Department on the Status of Women provides services through the following program areas:

VIOLENCE AGAINST WOMEN PREVENTION & INTERVENTION (VAW) GRANTS PROGRAM makes up over 80 percent of the Department's funds. These grants support 31 community programs that address violence against women. In Fiscal Year (FY) 2011-12, these grants served 29,434 individuals.

In addition, the Department collaborates with other organizations working to end violence against women. These collaborative efforts include the Justice and Courage Oversight Panel, which oversees domestic violence policy reform; the Family Violence Council, which coordinates services, analyzes trends, and advises

officials on family violence issues; and the San Francisco Collaborative Against Human Trafficking, which works to increase awareness, collect data, and share information on human trafficking.

WOMEN'S HUMAN RIGHTS INITIATIVES, fostered through gender analysis and gender budgeting, ensure that the City's policies reflect the City's diverse population. The Department developed the Gender Equity Principles (GEP) Initiative, which works to ensure gender equitable workplaces.

For more information, call (415) 252-2570 or 311; or visit www.sfgov.org/dosw

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 3,556,937 | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |
| Total FTE | 5 | 5 | 6 | 1 | 6 | 0 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$5.0 million for the Department on the Status of Women is \$1.2 million, or 30.9 percent, higher than the FY 2012-13 budget of \$3.8 million. This increase is due to annualization of a supplemental appropriation for domestic violence programs and services passed by the Board of Supervisors in February 2013, additional funding for the Violence Against Women grants, and increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of \$5.0 million for the Department on the Status of Women is roughly the same as the FY 2013-14 budget of \$5.0 million. There are no significant budgetary changes in the FY 2014-15 proposed budget.

Violence Against Women

The proposed budget increases funding levels for

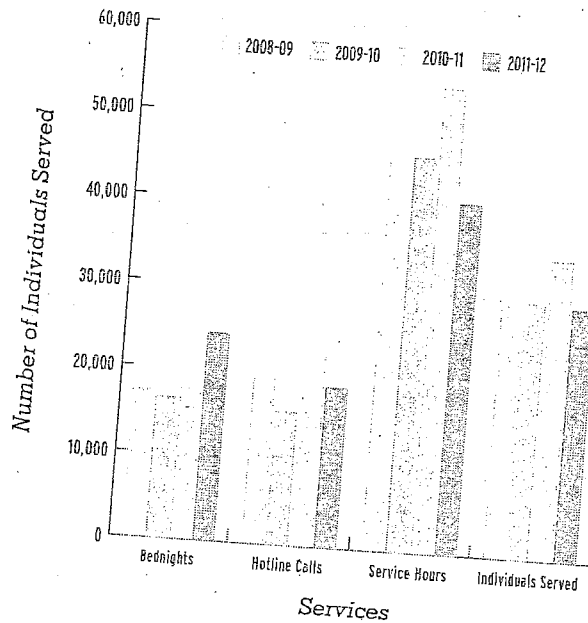
domestic violence programs for two years, and funds domestic violence analysis, assessment, and training. It includes new funding focused on reducing violence against transgender women in San Francisco, and preventing and intervening against human trafficking.

The Department anticipates major advances in the City's coordination, training, and policies related to violence against women, which will include domestic violence, family violence, transgender violence, and human trafficking.

Advancing Women's Equality

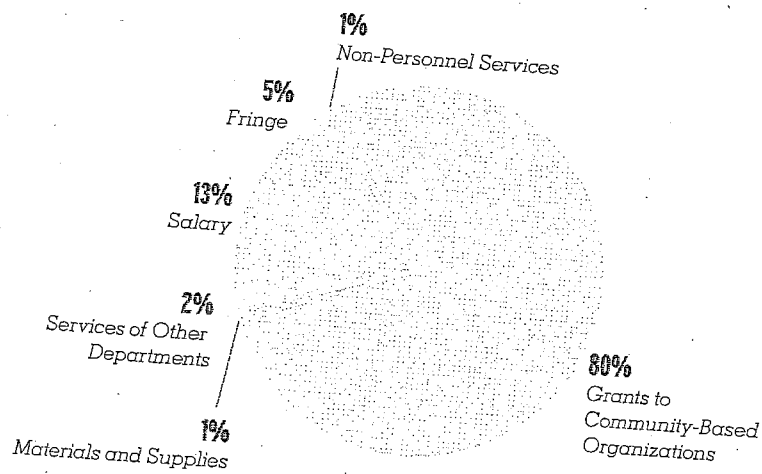
In FY 2013-14 and FY 2014-15, members of the Department's Gender Equality Principles (GEP) Initiative will continue to work with a group of San Francisco's largest employers to advance women's equality in the workplace.

VIOLENCE AGAINST WOMEN PREVENTION & INTERVENTION GRANTS PROGRAM OUTCOMES



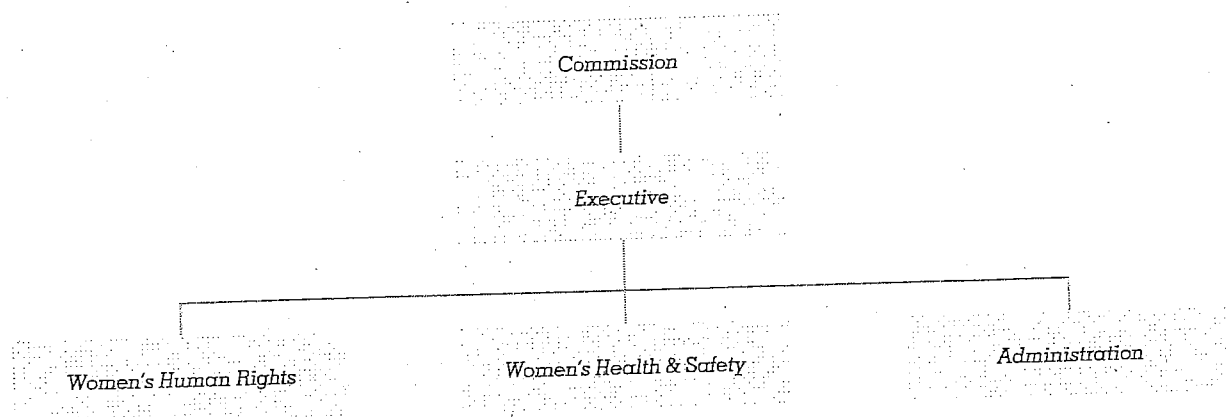
The number of individuals served by community-based organizations (funded by the Department) decreased slightly from FY 2010-11 to FY 2011-12.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



80 percent of department expenditures go towards grants to community-based organizations.

STATUS OF WOMEN



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|--------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Total Authorized | 4.76 | 4.71 | 5.67 | 0.96 | 5.67 | 0.00 |
| Net Operating Positions | 4.76 | 4.71 | 5.67 | 0.96 | 5.67 | 0.00 |

SOURCES

| | | | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Licenses & Fines | 229,221 | 210,000 | 229,221 | 19,221 | 210,000 | (19,221) |
| Charges for Services | 146 | 0 | 146 | 146 | 0 | (146) |
| Other Revenues | 19,425 | 0 | 0 | 0 | 0 | 0 |
| Expenditure Recovery | 71,000 | 0 | 11,500 | 11,500 | 0 | (11,500) |
| Use of / (Deposit to) Fund Balance | (35,431) | 0 | 8,607 | 8,607 | 0 | (8,607) |
| General Fund Support | 3,272,576 | 3,592,597 | 4,728,504 | 1,135,907 | 4,808,402 | 79,898 |
| Sources Total | 3,556,937 | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|---------------|
| Salaries & Wages | 419,664 | 450,740 | 569,647 | 118,907 | 577,812 | 8,165 |
| Fringe Benefits | 160,752 | 180,613 | 240,830 | 60,217 | 262,563 | 21,733 |
| Professional & Contractual Services | 35,642 | 5,840 | 17,340 | 11,500 | 5,840 | (11,500) |
| Aid Assistance / Grants | 2,778,181 | 3,011,665 | 3,996,864 | 985,199 | 4,018,890 | 22,026 |
| Materials & Supplies | 31,530 | 34,735 | 34,735 | 0 | 34,735 | 0 |
| Services of Other Departments | 131,168 | 119,004 | 118,562 | (442) | 118,562 | 0 |
| Uses - Operating Expenditures Total | 3,556,937 | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|---------------|
| Children's Baseline | 198,450 | 198,677 | 198,677 | 0 | 198,677 | 0 |
| Commission On Status Of Women | 3,164,487 | 3,393,920 | 4,541,327 | 1,147,407 | 4,609,725 | 68,398 |
| Domestic Violence | 194,000 | 210,000 | 237,974 | 27,974 | 210,000 | (27,974) |
| Uses by Program Recap Total | 3,556,937 | 3,802,597 | 4,977,978 | 1,175,381 | 5,018,402 | 40,424 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|--|---------------------|---------------------|------------------------|---------------------|---------------------|
|--|---------------------|---------------------|------------------------|---------------------|---------------------|

COMMISSION ON THE STATUS OF WOMEN

Advance the human rights of women and girls in the workforce, services, and budget of city government

| | | | | | |
|---|---|---|---|---|---|
| Number of City programs and agencies monitored under the Women's Human Rights Ordinance (CEDAW) | 4 | 4 | 4 | 4 | 4 |
|---|---|---|---|---|---|

Promote gender equality in the workplace and community

| | | | | | |
|--|-------|-------|-------|-------|-------|
| Number of people educated and trained about gender equality and San Francisco's Women's Human Rights Ordinance (CEDAW) | 1,667 | 1,500 | 1,020 | 1,500 | 1,500 |
| Number of private sector entities engaged in the San Francisco Gender Equality Principles (GEP) Initiative | 53 | 53 | 45 | 53 | 53 |

VIOLENCE AGAINST WOMEN PREVENTION AND INTERVENTION (VAW) GRANTS PROGRAM

Monitor direct services in violence against women prevention and intervention

| | | | | | |
|--|--------|--------|--------|--------|--------|
| Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually | 40,908 | 32,318 | 32,318 | 32,318 | 32,318 |
| Number of unduplicated individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually | 29,434 | 24,576 | 25,185 | 24,576 | 24,576 |
| Percent of people accessing services for which English is not a primary language | 26 | 32 | 32 | 32 | 32 |
| Number of calls to crisis lines annually | 16,614 | 14,547 | 14,547 | 14,547 | 14,547 |
| Number of shelter bed-nights annually | 5,228 | 3,534 | 5,600 | 3,534 | 3,534 |
| Number of transitional housing bed nights annually | 19,029 | 11,355 | 11,790 | 11,355 | 11,355 |

SUPERIOR COURT

The Superior Court (CRT) assures equal access, fair treatment, and the just and efficient resolution of disputes for all people asserting their rights under the law in the City and County of San Francisco.

The Superior Court of California, County of San Francisco is a State entity that serves the City and County of San Francisco. Article VI of the California Constitution establishes the Judicial Branch, which includes the Superior Court, as a separate and equal branch of government governed by the Judicial Council of California. Two legislative acts have relieved the City and County from future funding responsibility for court operations and facilities:

THE LOCKYER-ISENBERG TRIAL COURT FUNDING ACT OF 1997 designated the Judicial Council, rather than counties, as the entity responsible for allocation of funding for all Superior Court operations throughout the State. In exchange for relief from funding court operations, counties must make a fixed perpetual annual maintenance of effort (MOE) payment to the State that is equal to what counties allocated for court operations in Fiscal Year (FY) 1994-95. All future costs of court operations will be funded by the State and allocated by the Judicial Council.

THE TRIAL COURT FACILITIES ACT OF 2002 mandated that ownership and responsibility for all court facilities be transferred from counties to the Judicial Council. In exchange for relief from court facilities responsibilities, counties must make a fixed county facilities payment (CFP) to the State that is based on an average of what was expended on court facilities maintenance during

FY 1995-96 through FY 1999-00. All future costs of maintaining court facilities will be funded by the State and allocated by the Judicial Council.

Since 1998, the City and County of San Francisco has been making a maintenance of effort payment to the State for relief from court operations responsibility, and since 2009, the City has been making a CFP payment for relief from court facilities responsibility. State legislative requirements and Constitutional separation preclude local government from reviewing Judicial Branch budgets. However, the exceptions to this are judicial supplemental benefits and the following county-funded program that is managed by the Superior Court:

INDIGENT DEFENSE PROGRAM provides funding for outside legal counsel in cases that represent a conflict of interest for the Public Defender and is constitutionally-mandated.

CIVIL GRAND JURY selection and empanelment of jurors is a state-mandated responsibility of the Superior Court. Beginning in 2013-14, Civil Grand Jury administrative support will transfer to the Controller's Office.

For more information, call (415) 551-4000 or 311; or visit www.sfsuperiorcourt.org

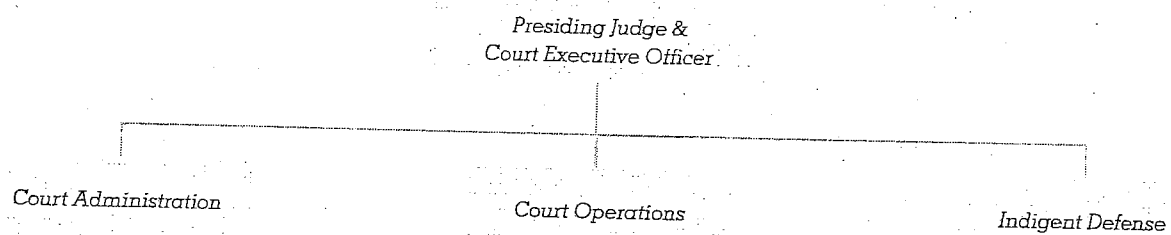
BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|---------------------------|------------------|--------------------|--------------------|------------------------|--------------------|------------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 37,702,580 | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$37.7 million for the Superior Court is roughly equal to the FY 2012-13 budget. The FY 2014-15 proposed budget of \$37.7 million for the Superior Court is also roughly equal to the FY 2013-14 budget.

SUPERIOR COURT



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| SOURCES | | | | | | |
| Licenses & Fines | 72,556 | 34,564 | 34,564 | 0 | 34,564 | 0 |
| Use of Money or Property | (15,365) | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 3,278,409 | 3,780,000 | 3,780,000 | 0 | 3,780,000 | 0 |
| Use of / (Deposit to) Fund Balance | 1,485,401 | 1,039,310 | 1,081,331 | 42,021 | 1,084,931 | 3,600 |
| General Fund Support | 32,881,579 | 32,847,567 | 32,827,220 | (20,347) | 32,827,220 | 0 |
| Sources Total | 37,702,580 | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 298,474 | 0 | 0 | 0 | 0 | 0 |
| Fringe Benefits | 297,998 | 500,000 | 650,000 | 150,000 | 650,000 | 0 |
| Professional & Contractual Services | 32,284,379 | 36,882,606 | 36,748,837 | (133,769) | 36,752,437 | 3,600 |
| Aid Assistance / Grants | 250,375 | 280,000 | 280,000 | 0 | 280,000 | 0 |
| Materials & Supplies | 728 | 1,000 | 0 | (1,000) | 0 | 0 |
| Services of Other Departments | 0 | 37,835 | 44,278 | 6,443 | 44,278 | 0 |
| Transfers Out | 4,190,495 | 0 | 0 | 0 | 0 | 0 |
| Uses - Operating Expenditures Total | 37,322,449 | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Capital Projects | 380,131 | 0 | 0 | 0 | 0 | 0 |
| Uses - Project Expenditures Total | 380,131 | 0 | 0 | 0 | 0 | 0 |
| USES BY PROGRAM RECAP | | | | | | |
| Court House Construction | 4,570,626 | 4,573,874 | 4,615,895 | 42,021 | 4,619,495 | 3,600 |
| Dispute Resolution Program | 250,375 | 280,000 | 280,000 | 0 | 280,000 | 0 |
| Indigent Defense/Grand Jury | 9,527,921 | 9,873,370 | 9,703,023 | (170,347) | 9,703,023 | 0 |
| Trial Court Services | 23,353,658 | 22,974,197 | 23,124,197 | 150,000 | 23,124,197 | 0 |
| Uses by Program Recap Total | 37,702,580 | 37,701,441 | 37,723,115 | 21,674 | 37,726,715 | 3,600 |

TREASURER-TAX COLLECTOR

The Office of the Treasurer-Tax Collector (TTX) serves as the banker, collection agent, and investment officer for the City and County of San Francisco.

SERVICES

The Office of the Treasurer-Tax Collector provides services through the following divisions:

BUSINESS TAX implements and enforces the business tax ordinances for the City. These taxes include payroll expense tax, parking tax, transient occupancy tax, utility users' tax, access line tax, and stadium taxes. In addition, this division collects the business registration and emergency response fees.

PROPERTY TAX & LICENSING bills, collects, records, and reports payments of secured and unsecured property taxes, special assessments, and license fees for the Public Health, Police, and Fire departments, as well as dog licenses for the Department of Animal Care and Control.

DELINQUENT REVENUE is the official collection arm of the City. It is authorized to collect all of the City's accounts receivable that exceed \$300 and are at least 90 days overdue.

INVESTMENT administers and controls the investment of all monies in the Treasurer's custody that are not required for payment of current obligations. This division's goal is to maximize interest income while preserving the liquidity and safety of the principal.

TAXPAYER ASSISTANCE provides tax information to the public and serves as the Department's primary public contact unit.

For more information, call (415) 554-6888 or 311; or visit www.sftreasurer.com

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 26,375,246 | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |
| Total FTE | 208 | 202 | 213 | 11 | 219 | 6 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$35.5 million for the Treasurer-Tax Collector is \$6.1 million, or 20.7 percent, higher than the FY 2012-13 budget of \$29.4 million. A significant amount of this increase is due to the passage of the Gross Receipts Tax, which the Department is accountable for implementing. In addition, the Department is taking on new responsibilities related to alarm licenses that were managed by the Department of Emergency Management in the past.

The FY 2014-15 proposed budget of \$39.6 million for the Treasurer-Tax Collector is \$4.0 million, or 11.3 percent, higher than the FY 2013-14 budget of \$35.5 million. A significant amount of this increase is due to the implementation of the Gross Receipts Tax.

Implementing the Gross Receipts Tax

The Gross Receipts Tax and Business Registration Fees Ordinance (2012 Proposition E) was approved by San Francisco voters on November 6, 2012. The first taxpayer filings affected by Prop. E will be the Business Registration Fees due May 31, 2014. The changes to the Gross Receipts Tax and Payroll Expense Tax commence January 1, 2014. The Department is responsible for implementing the new tax along with the other business taxes.

The Department projects costs to increase as a result of Gross Receipts Tax implementation by \$5.7 million in FY 2013-14 and by an additional \$3.3 million in FY 2014-15. As implementation transitions to regular operations, costs of the implementation project will decrease.

Kindergarten to College Savings

In FY 2010-11, in collaboration with the Mayor, the Department launched the first program in the nation to automatically open a college savings account for all children entering kindergarten in the City's public

schools. This Kindergarten to College program (K2C) includes a matching component and incentives to boost family savings, and puts San Francisco at the forefront of national savings policy models. K2C now covers all 4,400 students entering into kindergarten each year. Since its inception, K2C has opened 8,000 accounts for San Francisco children. As the only program in North America operating at this scale, K2C is a flagship for ensuring students have the financial foundation for higher education and financial "knowledge" for good decision making related to money matters.

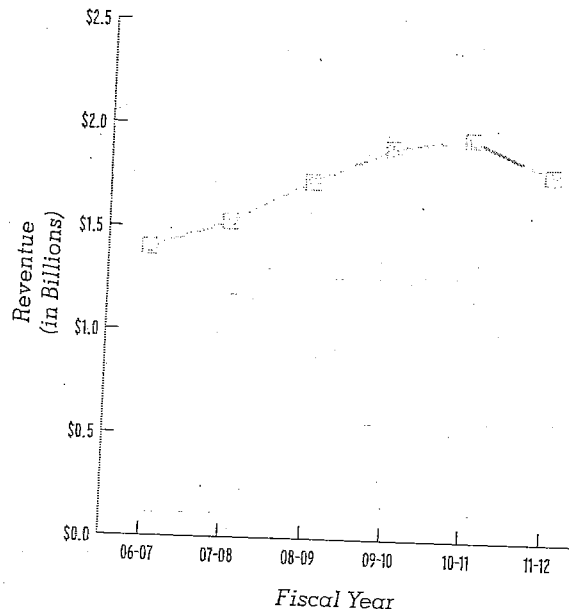
Reforming of Permit Renewals

The Treasurer, along with Mayor Lee and Board of Supervisors President David Chiu, initiated legislation to ease burdens on small businesses operating in San Francisco. Businesses of all types are required to have permits to operate, and the annual renewal of these permits previously occurred sporadically throughout the year depending on the type of permit and the location of the business. The legislation passed in FY 2011-12 consolidates permit renewal billings by business owner on one date, making it easier for the business to plan, track, and pay. In FY 2013-14, the Department will expand its efforts by working with other departments on License 1-2-3 as well as on developing models for improved ways for businesses to register in San Francisco.

Making Government More Efficient & Effective Through Technology

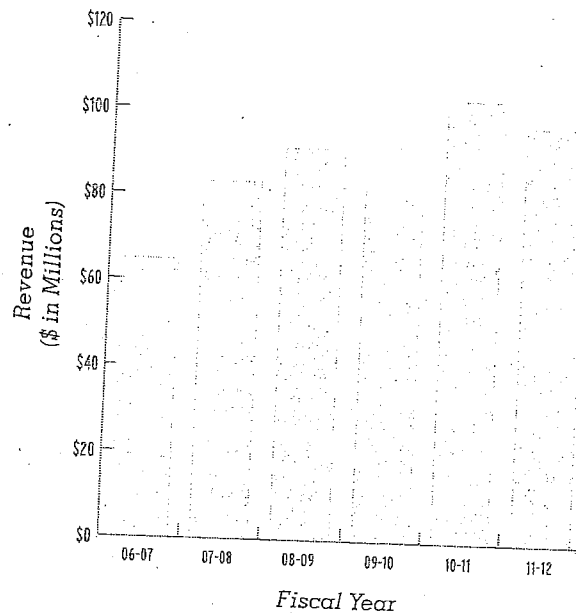
The Department has been actively utilizing technological innovations in order to improve customer service, increase efficiency, and grow collections. Over the past few fiscal years, the Department has automated a majority of its tax collection processes. In FY 2013-14, the Department will have implemented two major projects: the new cashier and remittance system and the new business tax system.

SECURED PROPERTY TAX REVENUE COLLECTION 6 YEAR COMPARISON



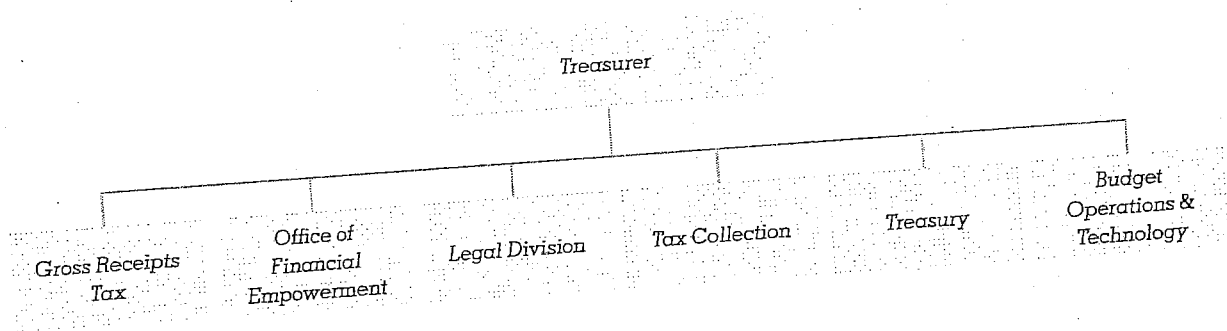
Secured property tax revenue in FY 2011-12 decreased by \$170 million from its peak of \$1.95 billion in FY 2010-11.

SECURED SUPPLEMENTAL PROPERTY TAX REVENUE COLLECTION 6 YEAR COMPARISON



Supplemental property tax collection in FY 2011-12 decreased by \$5 million from its peak of \$103 million in FY 2010-11.

TREASURER-TAX COLLECTOR



TOTAL BUDGET - HISTORICAL COMPARISON

| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|---------|-----------------|-----------------|------------------|-----------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |

AUTHORIZED POSITIONS

| | | | | | | |
|-------------------------------------|---------------|---------------|----------------|---------------|----------------|-------------|
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 213.04 | 206.74 | 222.81 | 16.07 | 228.92 | 6.11 |
| Net Operating Positions | (5.00) | (5.00) | (10.00) | (5.00) | (10.00) | 0.00 |
| | 208.04 | 201.74 | 212.81 | 11.07 | 218.92 | 6.11 |

SOURCES

| | | | | | | |
|--------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Local Taxes | | | | | | |
| Licenses & Fines | 548,793 | 495,029 | 381,029 | (114,000) | 381,029 | 0 |
| Use of Money or Property | 3,747 | 0 | 0 | 0 | 0 | 0 |
| Charges for Services | 3,650,011 | 4,924,689 | 5,388,599 | 463,910 | 5,544,596 | 155,997 |
| Other Revenues | 3,431,401 | 2,822,849 | 2,787,849 | (35,000) | 2,787,849 | 0 |
| Expenditure Recovery | 881,053 | 709,030 | 716,481 | 7,451 | 642,640 | (73,841) |
| General Fund Support | 4,950,264 | 6,264,194 | 5,842,294 | (421,900) | 5,842,294 | 0 |
| Sources Total | 12,909,977 | 14,216,890 | 20,413,054 | 6,196,164 | 24,366,404 | 3,953,350 |
| | 26,375,246 | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

USES - OPERATING EXPENDITURES

| | | | | | | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Salaries & Wages | 14,395,459 | 15,619,688 | 17,247,559 | 1,627,871 | 18,110,937 | 863,378 |
| Fringe Benefits | 6,238,036 | 6,510,426 | 7,628,747 | 1,118,321 | 8,557,250 | 928,503 |
| Overhead | 0 | 8,020 | (124,344) | (132,364) | (145,767) | (21,423) |
| Professional & Contractual Services | 3,293,834 | 4,873,551 | 7,067,541 | 2,193,990 | 8,964,276 | 1,896,735 |
| Materials & Supplies | 323,333 | 278,915 | 233,736 | (45,179) | 233,736 | 0 |
| Equipment | 6,909 | 0 | 0 | 0 | 0 | 0 |
| Services of Other Departments | 2,117,675 | 2,142,081 | 3,476,067 | 1,333,986 | 3,844,380 | 368,313 |
| Uses - Operating Expenditures Total | 26,375,246 | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

USES BY PROGRAM RECAP

| | | | | | | |
|------------------------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| Business Tax | 6,111,637 | 6,975,254 | 5,880,543 | (1,094,711) | 6,007,854 | 127,311 |
| Delinquent Revenue | 7,349,441 | 7,691,639 | 8,790,901 | 1,099,262 | 9,012,419 | 221,518 |
| Gross Receipts Tax | 0 | 0 | 5,975,296 | 5,975,296 | 9,230,280 | 3,254,984 |
| Investment | 1,515,791 | 2,328,040 | 2,355,479 | 27,439 | 2,455,593 | 100,114 |
| Legal Service | 258,070 | 441,801 | 519,184 | 77,383 | 535,949 | 16,765 |
| Management | 5,242,722 | 5,352,917 | 5,050,766 | (302,151) | 5,359,054 | 308,288 |
| Property Tax/Licensing | 2,531,349 | 2,542,945 | 2,503,149 | (39,796) | 2,342,053 | (161,096) |
| Taxpayer Assistance | 1,183,338 | 1,409,882 | 1,637,952 | 228,070 | 1,690,539 | 52,587 |
| Transfer Tax | 211,893 | 0 | 0 | 0 | 0 | 0 |
| Treasury | 1,971,005 | 2,690,203 | 2,816,036 | 125,833 | 2,931,071 | 115,035 |
| Uses by Program Recap Total | 26,375,246 | 29,432,681 | 35,529,306 | 6,096,625 | 39,564,812 | 4,035,506 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| DEPARTMENTAL MANAGEMENT | | | | | |
| Expand access to City government by placing information and transactions online | | | | | |
| Number of web-enabled transactions completed online using the City's SFGOV Online Services portal | 89,110 | 70,000 | 85,000 | 100,000 | 100,000 |
| TTX-BUSINESS TAX | | | | | |
| Promote compliance with the Business Tax Ordinance | | | | | |
| Number of taxpayer audits completed | 667 | 650 | 780 | 780 | 780 |
| TTX-DELINQUENT REVENUE | | | | | |
| Maximize revenue through intensive collection activity | | | | | |
| Amount of total revenue collected on all delinquent debts, in millions | \$103.0 | \$80.0 | \$90.0 | \$90.0 | \$90.0 |
| TTX-PROPERTY TAX/LICENSING | | | | | |
| Maintain low property tax delinquency rates | | | | | |
| Percentage of delinquency rate of secured property taxes | 2.50% | 2.00% | 2.00% | 2.00% | 2.00% |
| TTX-TREASURY | | | | | |
| Maximize interest earnings for San Francisco by processing payments efficiently | | | | | |
| Percentage of payments received that are processed and deposited during the same business day. | 99% | 99% | 99% | 99% | 99% |

WAR MEMORIAL

The War Memorial (WAR) manages, operates, and maintains the War Memorial and Performing Arts Center, including the War Memorial Opera House, Veterans Building, Davies Symphony Hall, Zellerbach Rehearsal Hall, Memorial Court, and adjacent grounds. The Department works to provide safe, first-class facilities to promote cultural, educational, and entertainment opportunities in a cost-effective manner for maximum use and enjoyment of the public, and to best serve the purposes and beneficiaries of the War Memorial Trust.

SERVICES

The War Memorial provides services in the following areas:

FACILITIES MANAGEMENT is responsible for the management, oversight, and delivery of daily engineering, maintenance, custodial, security, and stage/technical services to support facilities' operations; management and administration of tenant occupancies and coordination of tenant services; and planning, coordination, and implementation of regular and periodic facilities maintenance and capital improvement projects.

BOOKING, MARKETING AND EVENT SERVICES is responsible for the booking of the Opera House, Davies Symphony Hall, Herbst Theatre, Green Room, and Zellerbach Rehearsal rental facilities, including license agreement administration, box office and ticket sales services, stage/event production and technical coordination, front-of-

house usher services, food and beverage concession and catering services, lost and found, customer service center, program accessibility, and public information.

WAR MEMORIAL TRUST ADMINISTRATION ensures that the War Memorial, a group of facilities entrusted to the City's care by the 1921 War Memorial Trust Agreement, upholds its specific duties and responsibilities under the Trust, including providing rent-free space and facilities for the San Francisco Posts of the American Legion, a named beneficiary of the Trust. The War Memorial schedules and coordinates the American Legion Posts' building occupancy and uses pursuant to the Trust provisions.

For more information, call (415) 554-6300 or 311; or visit www.sfwmpac.org

BUDGET DATA SUMMARY

| | 2011-12 | 2012-13 | 2013-14 | | 2014-15 | |
|--------------------|---------------|-----------------|-----------------|---------------------|-----------------|---------------------|
| | Actual Budget | Original Budget | Proposed Budget | Change from 2012-13 | Proposed Budget | Change from 2013-14 |
| Total Expenditures | 15,919,646 | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| Total FTE | 63 | 63 | 57 | (7) | 58 | 1 |

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of \$11.9 million for the War Memorial is \$0.2 million, or 1.5 percent, lower than the FY 2012-13 budget of \$12.1 million. A significant amount of this decrease is due to the planned closure of the Veterans Building on July 1, 2013 for a two-year construction period to implement seismic and life safety renovations. The Veterans Building closure is projected to reduce FY 2013-14 expenditures by \$1.3 million. This savings is partially offset by an increase in salary and fringe benefits costs, an increase in utility rates, and an increase in FY 2013-14 capital project expenditures for the Opera House and Davies Symphony Hall.

The FY 2014-15 proposed budget of \$12.4 million for the War Memorial is \$0.4 million, or 3.7 percent, higher than the FY 2013-14 budget of \$11.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, as well as the costs and debt payments associated with the War Memorial Veterans Building seismic upgrade.

Veterans Building Seismic Upgrade and Improvements Project

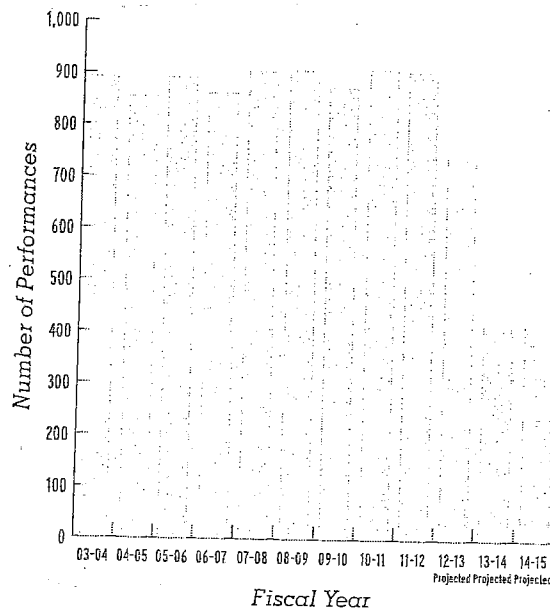
As provided in the City's Ten-Year Capital Plan, the two-year construction period of the Veterans Building Seismic Upgrade and Improvements Project will commence on July 1, 2013. This major project represents an investment in one of San Francisco's historic properties and has a significant impact on the War Memorial's budget for the next two fiscal years, in terms of both revenues and

expenditures. Earned revenues from Herbst Theatre and Green Room rentals, as well as other Veterans Building occupancies, will decrease by \$0.6 million in both FY 2013-14 and FY 2014-15. Veterans Building operating expenditures will decrease by \$1.2 million in FY 2013-14, and by \$1.0 million in FY 2014-15, largely due to the reduction of positions and discontinuation of building services and utilities during the two-year Veterans Building closure. The Veterans Building Project will create hundreds of construction jobs, and the Local Hire Ordinance will insure new jobs for San Franciscans. Upon completion of the Veterans Building Project, the War Memorial will restore necessary staffing and building services and utilities, and the building will re-open with significantly improved and new facilities for veterans and arts organizations that will generate additional earned revenue.

Automated Booking System

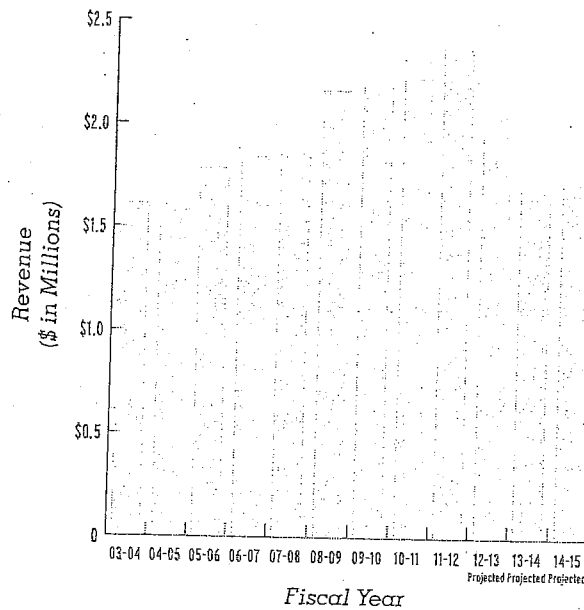
Following extensive review of available venue and room scheduling software products, the War Memorial installed new booking software in late FY 2011-12. Software customization and staff training is on-going, and full conversion from manual booking processes to online booking and scheduling is now targeted for June 2013. Automated booking will greatly improve efficiency and effectiveness of booking and licensing performance venues and will generate a wide variety of reports and data that will assist in identifying trends, creating marketing tools, and quantifying successes.

TOTAL ANNUAL PERFORMANCES



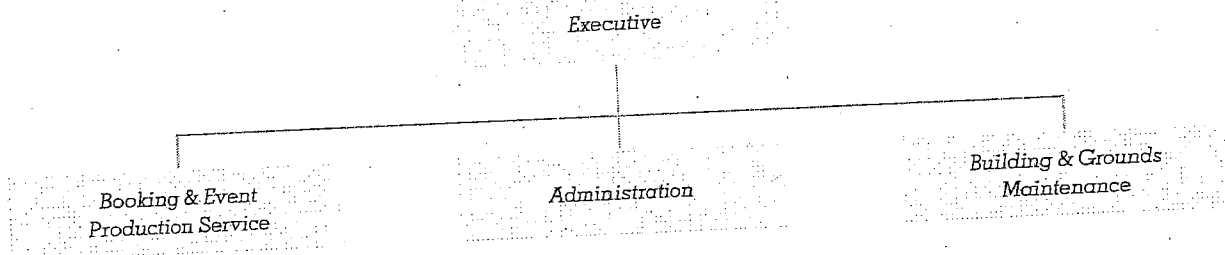
Performances are projected to decrease in the next two fiscal years due to the seismic renovation of the War Memorial Veterans Building.

ANNUAL EARNED REVENUE



Annual Earned Revenue from facility and equipment rental fees, food, beverage, and merchandise concession commissions are projected to decrease in the next two fiscal years due to the seismic renovation of the War Memorial Veterans Building.

WAR MEMORIAL



TOTAL BUDGET - HISTORICAL COMPARISON

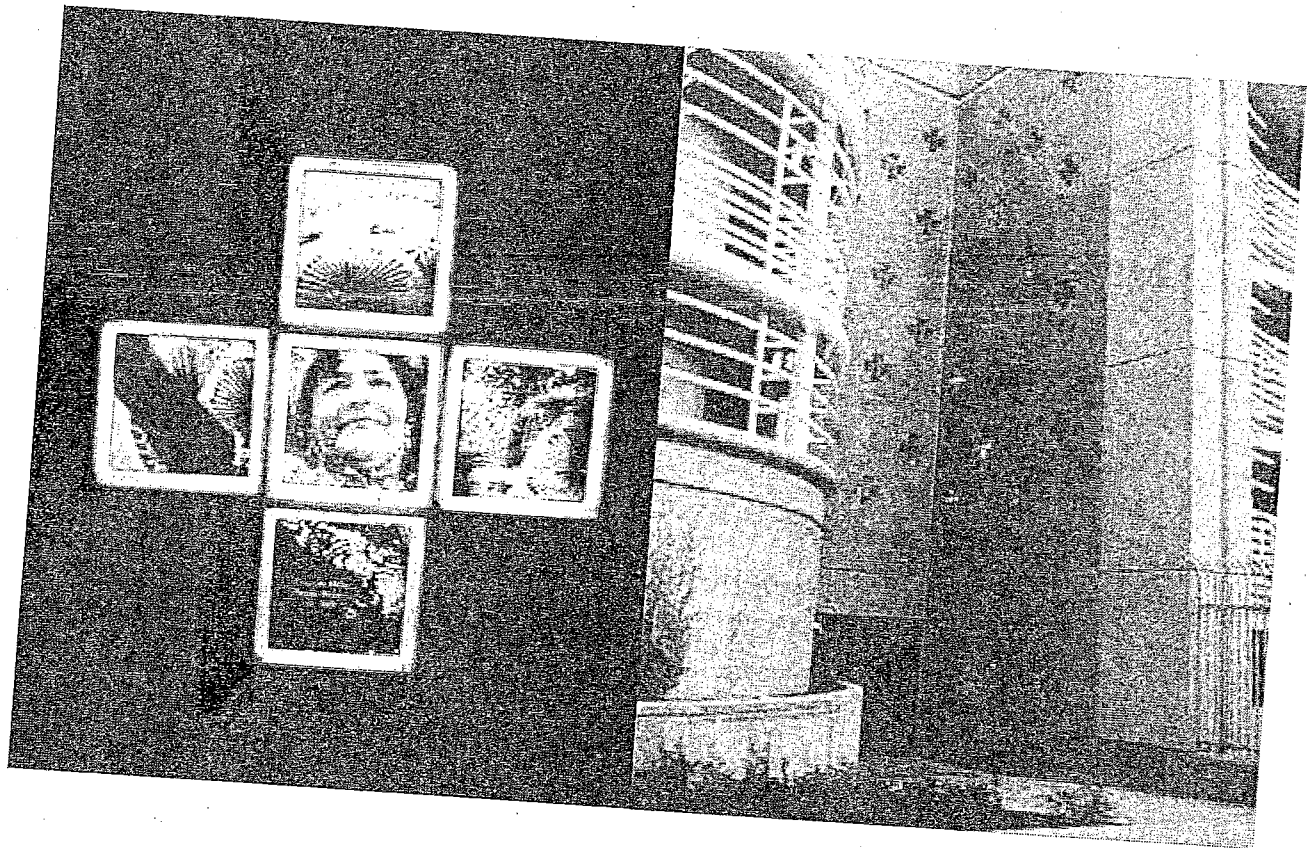
| | 2011-12 | 2012-13 | 2013-2014 | | 2014-2015 | |
|--|-------------------|-------------------|-------------------|------------------|-------------------|------------------|
| | Actual | Original Budget | Proposed Budget | Chg From 2012-13 | Proposed Budget | Chg From 2013-14 |
| AUTHORIZED POSITIONS | | | | | | |
| Total Authorized | | | | | | |
| Non-operating Positions (cap/other) | 63.73 | 64.33 | 57.55 | (6.78) | 58.91 | 1.36 |
| Net Operating Positions | (1.00) | (1.00) | (1.00) | 0.00 | (1.00) | 0.00 |
| | 62.73 | 63.33 | 56.55 | (6.78) | 57.91 | 1.36 |
| SOURCES | | | | | | |
| Local Taxes | 8,676,261 | 9,158,500 | 0 | (9,158,500) | 0 | 0 |
| Use of Money or Property | 2,033,657 | 1,750,852 | 1,519,997 | (230,855) | 1,547,430 | 27,433 |
| Charges for Services | 363,555 | 298,436 | 169,690 | (128,746) | 174,448 | 4,758 |
| Other Revenues | 601,772 | 0 | 0 | 0 | 0 | 0 |
| Transfers In | 2,579,509 | 482,500 | 10,357,306 | 9,874,806 | 10,142,306 | (215,000) |
| Expenditure Recovery | 274,275 | 231,411 | 0 | (231,411) | 0 | 0 |
| Transfer Adjustments-Sources | 0 | (482,500) | (977,000) | (494,500) | (762,000) | 215,000 |
| Use of / (Deposit to) Fund Balance | 1,390,617 | 676,670 | 864,747 | 188,077 | 1,280,101 | 415,354 |
| Sources Total | 15,919,646 | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| USES - OPERATING EXPENDITURES | | | | | | |
| Salaries & Wages | 4,797,999 | 5,113,966 | 4,688,123 | (425,843) | 4,855,371 | 167,248 |
| Fringe Benefits | 2,275,307 | 2,416,046 | 2,338,566 | (77,480) | 2,569,853 | 231,287 |
| Overhead | 0 | 0 | 249,570 | 249,570 | 249,570 | 0 |
| Professional & Contractual Services | 728,173 | 787,322 | 753,269 | (34,053) | 766,028 | 12,759 |
| Materials & Supplies | 253,232 | 288,000 | 252,500 | (35,500) | 262,500 | 10,000 |
| Debt Service | 0 | 0 | 500 | 500 | 169,115 | 168,615 |
| Services of Other Departments | 2,978,265 | 3,028,035 | 2,675,212 | (352,823) | 2,747,848 | 72,636 |
| Transfers Out | 50,000 | 482,500 | 977,000 | 494,500 | 762,000 | (215,000) |
| Transfer Adjustments-Uses | 0 | (482,500) | (977,000) | (494,500) | (762,000) | 215,000 |
| Uses - Operating Expenditures Total | 11,082,976 | 11,633,369 | 10,957,740 | (675,629) | 11,620,285 | 662,545 |
| USES - PROJECT EXPENDITURES | | | | | | |
| Facilities Maintenance | 0 | 482,500 | 437,000 | (45,500) | 412,000 | (25,000) |
| Capital Renewal | 0 | 0 | 540,000 | 540,000 | 350,000 | (190,000) |
| Capital Projects | 4,836,670 | 0 | 0 | 0 | 0 | 0 |
| Uses - Project Expenditures Total | 4,836,670 | 482,500 | 977,000 | 494,500 | 762,000 | (215,000) |
| USES BY PROGRAM RECAP | | | | | | |
| Oper & Maint Of Museums | 166,199 | 0 | 0 | 0 | 0 | 0 |
| Operations & Maintenance | 15,753,447 | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |
| Uses by Program Recap Total | 15,919,646 | 12,115,869 | 11,934,740 | (181,129) | 12,382,285 | 447,545 |

PERFORMANCE MEASURES

| | 2011-2012 Actual | 2012-2013 Target | 2012-2013 Projected | 2013-2014 Target | 2014-2015 Target |
|---|---------------------|---------------------|------------------------|---------------------|---------------------|
| OPERATIONS & MAINTENANCE | | | | | |
| Provide maximum number of performances and events | | | | | |
| Opera House performances/events | 181 | 169 | 169 | 171 | 171 |
| Davies Symphony Hall performances/events | 259 | 234 | 234 | 245 | 245 |
| Herbst Theatre performances/events | 286 | 206 | 190 | n/a | n/a |
| Green Room performances/events | 178 | 140 | 135 | n/a | n/a |
| Provide continued successful utilization of the facilities | | | | | |
| Opera House percentage of days rented | 94% | 92% | 92% | 94% | 92% |
| Davies Symphony Hall percentage of days rented | 88% | 81% | 81% | 82% | 81% |
| Herbst Theatre percentage of days rented | 81% | 76% | 65% | n/a* | n/a* |
| Green Room percentage of days rented | 51% | 52% | 45% | n/a* | n/a* |
| Veterans' use of meeting rooms | 468 | 370 | 340 | n/a* | n/a* |

* Due to seismic retrofitting of the Veterans Building beginning July 1, 2013, there will be no use of the Herbst Theater, Green Room, or Veteran's meeting rooms in FY 2013-14 and FY 2014-15.

BONDED DEBT & LONG TERM OBLIGATIONS



History Windows, 1996

By Ann Chamberlain

District 9, General Hospital Parking Garage

The glass fiber reinforced concrete (GFRC) walls and glass brick windows created by Ann Chamberlain recall the architectural detailing on the original General Hospital buildings and present a photographic history of General Hospital, Potrero Hill, the Mission District, and the transportation systems which connect them.

BONDED DEBT & LONG-TERM OBLIGATIONS

The Office of Public Finance is housed within the Controller's Office and provides and manages low-cost debt financing of large-scale, long-term capital projects and improvements that produce social and economic benefit to the City and its citizens while balancing market and credit risk with appropriate benefits, mitigations, and controls.

STRATEGIC ISSUES

- ♦ Maintain access to cost-effective borrowing.
- ♦ Maintain moderate debt and debt service payment with effective planning and coordination with City departments.
- ♦ Meet significant capital demands through debt financing and alternate financing mechanisms such as public/private partnerships.
- ♦ Achieve the highest practical credit rating.
- ♦ Ensure compliance with applicable state and federal law.
- ♦ Ensure full and timely payment of debt.

Background

The City and County of San Francisco enjoys national recognition among investors in municipal debt obligations as a high profile economic center of one of the country's largest, most vibrant metropolitan areas. Investor interest benefits the City in the form of lower interest rates and lower annual debt service expenditures compared to other California cities.

The City utilizes three principal types of municipal debt obligations to finance long-term capital projects: General Obligation (G.O.) bonds, lease revenue bonds, and certificates of participation. The issuance of G.O. bonds enables the City to leverage property tax receipts

for capital expenditures associated with the acquisition or improvement of real property such as libraries, hospitals, parks, and cultural and educational facilities. G.O. bonds must be voter-approved by a two-thirds majority vote.

The City utilizes lease revenue bonds and certificates of participation to leverage General Fund receipts (such as fees and charges) to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the City. Debt service payments for lease revenue bonds and certificates of participation are typically paid from revenues of the related project or fees, taxes, or surcharges imposed on users of the project. For example, debt service on the lease revenue bonds issued to construct the Moscone Center Expansion Project are repaid primarily from the 2 percent increase in hotel taxes approved by the Board of Supervisors in August 1996 and passed by the voters in November 1998. However, the 2 percent increase is not directly pledged for such debt service and repayment can be funded from any lawful monies of the City's General Fund. Lease revenue bonds must be voter-approved by a simple majority vote.

The City utilizes Commercial Paper Certificates of Participation Program from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property; and the acquisition of capital equipment and vehicles in anticipation of long-term financing.

Ratings

General Obligation Bonds

The City's G.O. bond debt, which carries the City's strongest ratings, is rated Aa1/AA/AA by Moody's Investor Services (Moody's), Standard & Poor's, and Fitch Ratings, respectively, with AAA being the highest rating attainable.

On February 5, 2013, Moody's upgraded the City and County of San Francisco's General Obligation bonds rating to "Aa1" from "Aa2". Moody's has also upgraded the rating on the City's essential-asset lease obligation and certificates of participation to "Aa3" from "A1". The outlook for the City's long-term ratings is "stable". Moody's upgrade recognizes the quality of the City's exceptionally "large tax base, wealthy populace, recovering housing market, large and diverse regional economy, and sound prospects for continued economic improvement at a rate superior to the likely state and national growth rate". The action also reflects the City's fiscal position which is likely to improve, and moderate debt levels.

On March 28, 2013, Fitch upgraded the City's general obligation bonds rating to "AA" from "AA-". Fitch also upgraded the rating on the City's lease obligation and certificates of participation to "AA-" from "A+". Fitch's outlook for the City's long-term ratings is "stable". Fitch's upgrade reflects solid improvements to the City's budgeting, planning, and reserve policies as well as the City's continued meaningful progress addressing its post-retirement benefit liabilities.

On April 15, 2013, Standard & Poor's affirmed the City's general obligation bonds "AA" rating and revised the rating outlook to "stable" from "negative".

Lease Revenue Bonds

Standard & Poor's, Moody's, and Fitch Ratings rate the City's lease revenue bonds AA-/Aa3/AA-, respectively, with stable outlooks.

The ratings are one to two rating levels below the City's G.O. bond ratings, a normal relationship between G.O. bonds and lease revenue bonds. This difference can be attributed in part to the less stringent voter requirement for lease revenue bonds. In addition, the City has no legal obligation or authority to levy taxes for repayment, as is the case for G.O. bonds; only to appropriate rent on the use of the facilities financed when it has use and occupancy.

Despite the City's sizable budget requirements, state and federal funding uncertainties, and numerous capital projects, the ratings reflect overall strengths such as strong financial management, low to moderate debt burden, strong tax base growth, and favorable socio-economic profile.

In 2006, Standard & Poor's enhanced its analysis of financial management policies and procedures with the introduction of the concept of the Financial Management Assessment ("FMA"), a transparent assessment of a government's financial practices. Standard & Poor's has assigned a strong FMA to the City, which indicates that the City practices are strong, well-embedded, and likely sustainable.

**TABLE 1: OUTSTANDING G.O. BONDS & LONG TERM OBLIGATIONS
DEBT SERVICE FOR FISCAL YEAR 2013-14**

| | |
|---|------------------------|
| Principal Outstanding | |
| General Obligations (as of 7/1/13) | \$1,657,133,269 |
| Plus Expected New Issuance | \$452,860,000 |
| Total General Obligations | \$2,109,993,269 |
| Long-Term Obligations (as of 7/1/13) | \$1,121,277,301 |
| Plus Expected New Issuance | \$253,560,000 |
| Total Long-Term Obligations | \$1,374,837,301 |
| Total Principal Outstanding | \$3,484,830,570 |
| Fiscal Year 2013-2014 Debt Service | |
| General Obligation Bonds | \$230,004,763 |
| Long-Term Obligations | \$124,025,744 |
| Total Annual Debt Service | \$354,030,507 |

Debt Profile

Pursuant to the City Charter, the City must have voter authorization to issue G.O. bonds and lease revenue bonds. In the case of G.O. bonds, authorization is required by a two-thirds majority vote. In the case of lease revenue bonds, authorization is required by a simple majority vote (50% of those voting plus one).

The City's outstanding General Fund debt consists of G.O. bonds, lease revenue bonds, and certificates of participation. Of the \$3.48 billion in outstanding debt and other long-term obligations, \$124.4 million or 3.6 percent are in variable rate demand bonds. In addition, there are long-term obligations issued by public agencies whose jurisdictions overlap the boundaries of the City in whole or in part.

As shown in Table 1, the Fiscal Year (FY) 2013-14 budget provides \$354.0 million for the payment of debt service on \$3.48 billion in debt and other long term obligations.

General Obligation Bonds

The City's issuance of G.O. bonds must be approved by at least two-thirds of the voters. In addition, the principal amount of bonds outstanding at any one time must not exceed 3 percent of the assessed value of all taxable real and personal property located within the boundaries of the City.

For debt management and federal expenditure requirements, and because large-scale capital improvement projects are typically completed over a number of years, bonds are usually issued in installments. For that reason, and because

TABLE 2: GENERAL OBLIGATION BONDS (AS OF JULY 1, 2013)

| DESCRIPTION OF ISSUE (DATE OF AUTHORIZATION) | SERIES | ISSUED | OUTSTANDING ^m | AUTHORIZED & UNISSUED |
|---|--------|------------------------|--------------------------|--------------------------|
| Seismic Safety Loan Program (11/3/92) ⁿ | 2007A | \$30,315,450 | \$26,323,269 | \$284,684,550 |
| Branch Library Facilities Improvement (11/7/00) | 2008A | 31,065,000 | 25,460,000 | |
| Clean & Safe Neighborhood Parks (2/5/08) | 2008B | 42,520,000 | 35,165,000 | |
| | 2010B | 24,785,000 | 14,025,000 | |
| | 2010D | 35,645,000 | 35,645,000 | |
| San Francisco General Hospital and Trauma Center (11/4/08) | 2012B | 73,355,000 | 60,270,000 | 8,695,000 |
| | 2009A | 131,650,000 | 103,565,000 | |
| | 2010A | 120,890,000 | 68,410,000 | |
| | 2010C | 173,805,000 | 173,805,000 | |
| Earthquake Safety and Emergency Response Bond (6/8/10) | 2012D | 251,000,000 | 211,180,000 | 209,955,000 |
| | 2010E | 79,520,000 | 74,230,000 | |
| | 2012A | 183,330,000 | 150,505,000 | |
| Road Repaving & Street Safety (11/8/11) | 2012E | 38,265,000 | 37,010,000 | 111,185,000 |
| Clean & Safe Neighborhood Parks (11/6/12) | 2012C | 74,295,000 | 61,695,000 | 173,705,000 |
| SUBTOTALS | | \$1,290,440,450 | \$1,077,288,269 | \$983,224,550 |
| General Obligation Refunding Bonds | | | | |
| Series 2006-R1 issued 10/31/06 | | | 23,520,000 | |
| Series 2006-R2 issued 12/18/06 | | 90,690,000 | 54,155,000 | |
| Series 2008-R1 issued 5/29/08 | | 66,565,000 | 30,300,000 | |
| Series 2008-R2 issued 5/29/08 | | 232,075,000 | 53,465,000 | |
| Series 2008-R3 issued 7/30/08 | | 39,320,000 | 24,610,000 | |
| Series 2011-R1 issued 11/9/2011 | | 118,130,000 | 118,130,000 | |
| Series 2011-R1 issued 11/9/2011 | | 339,475,000 | 299,185,000 | |
| SUB TOTALS | | 339,475,000 | 118,130,000 | |
| TOTALS | | \$2,176,695,450 | \$1,657,133,269 | \$983,224,550 |

^mSection 9.106 of the City Charter limits issuance of general obligation bonds of the City to 3% of the personal assessment assessed value of all real and district indebtedness or any redevelopment agency indebtedness.

ⁿOf the \$35,000,000 authorized by the Board of Supervisors in February 2007, \$30,315,450 has been drawn upon to date pursuant to the Credit Agreement described under "General Obligation Bonds Authorized but Unissued."

Source: Office of Public Finance, City and County of San Francisco.

G.O. bonds are repaid in the interim, the full amount of G.O. bonds authorized by the electorate typically exceeds the amount of G.O. bonds outstanding.

As of July 1, 2013, the total amount of G.O. bonds authorized by the voters but not yet issued will be \$983.2 million. Of the \$1.7 billion G.O. bonds outstanding, a total principal amount of \$2.1 billion was originally issued. Table 2 lists the City's outstanding G.O. bonds including authorized programs where G.O. bonds have not yet been issued.

Table 2 does not include the approximately \$452.9 million in general obligation bonds to be issued in June 2013 and in FY 2013-14, which includes G.O. bonds for the voter-approved San Francisco Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving and Street Safety Bonds, and the San Francisco General Hospital Bonds. Debt service on the City's G.O. bonds is repaid from taxes levied on all real and personal property within the City boundaries.

Long-Term Obligations

Long-term obligations include lease financings known as lease revenue bonds and certificates of participation. Pursuant to the Charter, lease revenue bonds must be approved by a simple majority of the voters. As with G.O. bonds, there is frequently a significant delay between the date of voter authorization and the time the lease obligations are actually issued. As of July 1, 2013, the City will have \$1.1 billion in long-term obligations outstanding.

As shown in Table 1, the FY 2013-14 budget provides for the payment of debt service on \$1.4 billion in long-term obligations expected to be outstanding during the fiscal year, including \$253.6 million in projected new issuances. The new issuances include lease revenue bonds associated with the Equipment Purchase Program and projects for the Port of San Francisco; certificates of participation for the Hope SF project; and certificates of participation for the War Memorial Veterans Building seismic upgrade project.

In 1994, voters approved Proposition B, which authorized the issuance of up to \$60.0 million in lease revenue bonds for the acquisition and construction of a combined dispatch center for the City's emergency 9-1-1 communication system, and for the center's emergency information and communications equipment. In 1997 and 1998, the Finance Corporation issued \$22.6 million and \$23.3 million of Proposition B lease revenue bonds, respectively, leaving \$14.0 million in remaining authorization. There is no current plan to issue additional series of bonds under Proposition B. This does not include lease revenue bonds authorized by the voters in an unspecified amount under Proposition F in 1989 which may be issued to construct various parking facilities within the City.

On March 7, 2000, voters approved Proposition C, which extended a two and one half cent per \$100 in assessed valuation property tax set-aside for the benefit of the Recreation and Park Department (the Open Space Fund). Proposition C also authorizes the issuance of lease revenue bonds or other forms of indebtedness payable from the Open Space Fund. The City issued approximately \$27.0 million and \$42.4 million of such Open Space Fund lease revenue bonds in October 2006 and October 2007, respectively.

In November 2007 voters approved Proposition D which renewed a two and one half cent per \$100 in assessed valuation property tax set-aside for the benefit of the Library (the Library Preservation Fund) and authorized the City to issue lease revenue bonds or other types of debt to construct and improve library facilities. The City issued Library Preservation Fund lease revenue bonds in the amount of approximately \$34.3 million in March 2009.

Commercial Paper Program

The Board authorized on March 17, 2009 and the Mayor approved on March 24, 2009, the establishment of a not-to-exceed \$150.0 million Commercial Paper Certificates of Participation Program (the CP Program). Under the proposed CP Program, Commercial Paper Notes (the CP Notes) will be issued from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of long-term financing to be issued when market conditions are favorable. Projects will be eligible to access the CP Program once the Board and the Mayor have approved the project and the long-term, permanent financing for the project. In June 2010, the City obtained letters of credit securing the CP Notes issued by J.P. Morgan Chase Bank, N.A. with a maximum principal amount of \$50 million and by U.S. Bank, N.A. with a maximum principal amount of \$50 million. As of April 9, 2013, the outstanding principal amount of CP Notes is \$89.0 million. The weighted average interest rate for the CP Notes is approximately 0.17 percent. The CP Program has provided interim financing for various projects, including Moscone Center Improvement, Hope SF, War Memorial, Port Facilities, and capital equipment for the Department of Public Works.

Tax and Revenue Anticipation Notes

Pursuant to the Charter and the Constitution and laws of the State of California, the City may issue tax and revenue anticipation notes (TRANs), which are payable solely from Unrestricted Revenues of the City's General Fund in the fiscal year in which such TRANs are issued. The amount issued, when added to the interest payable in any given fiscal year, may not exceed 85 percent of the estimated Unrestricted Revenues legally available for payment of the TRANs. Proceeds of the TRANs may only be used to pay obligations of the General Fund occurring in the fiscal year in which the TRANs are issued.

Overlapping Debt Obligations

Overlapping debt obligations are long-term obligations sold in the public credit markets by public agencies whose boundaries overlap the boundaries of the City in whole or in part. These overlapping debt obligations generally are not repaid from revenues of the City nor are they necessarily obligations secured by land within the City. In many cases, overlapping debt obligations issued by a public agency are payable only from the revenues of the public agency, such as sales tax receipts generated within the City's boundaries. Overlapping debt obligations of the City have been issued by such public agencies as the former San Francisco Redevelopment Agency, now the Office of Community Investment and Infrastructure, Association of Bay Area Government, the Bayshore-Hester Assessment District, the Bay Area Rapid Transit District (BART), the San Francisco Community College District, and the San Francisco Unified School District.

As of July 1, 2013, the City estimates that \$2.3 billion in overlapping debt obligations will be outstanding. As these are direct obligations of other public agencies, no debt service with respect to these obligations is included in the City's FY 2013-14 budget.

Debt Limit

The City's debt limit for outstanding G.O. bond principal is governed by Section 9.106 of the City's Charter and is subject to Article XIII of the State Constitution. Under the Charter, the City's outstanding G.O. bond principal is limited to 3 percent of the assessed value of all taxable real and personal property located within the jurisdiction of the City and County of San Francisco.

As indicated in Table 3, the City has a G.O. bond limit of \$5.0 billion, based upon the Controller's Certificate of Assessed Valuation released on August 1, 2012. As of

July 1, 2013, the City will have \$1.7 billion of G.O. bonds outstanding which results in a G.O. bond debt to assessed value ratio of 1.0 percent. The City's remaining legal capacity for G.O. bond debt will be \$3.3 billion based on the FY 2012-13 Assessed Valuation. The FY 2013-14 Assessed Valuation will be released in August 2013 and will likely result in modest growth in the City's G.O. bond debt capacity.

The voters have approved an additional \$983.2 million in G.O. bonds which the City has not yet issued. The amount of authorized but unissued debt is not included in the debt limit calculation since the limit applies only to outstanding bonds. Principal on previously issued bonds is repaid on a continuous basis allowing for additional debt capacity despite continued authorization for the issuance of new debt. Furthermore, debt capacity will increase or decrease in proportion to an increase or decrease in the assessed value of all real and personal property within the City.

Citizens' General Obligation Bond Oversight Committee

In the March 2002 Primary Election, San Francisco voters approved Proposition F, creating the Citizens' General Obligation Bond Oversight Committee (the Committee). The purpose of the Committee is to inform the public concerning the expenditure of general obligation bond proceeds. The Committee actively reviews and reports on the expenditure of taxpayers' money in accordance with the voter authorization; and convenes to provide oversight for ensuring that general obligation bond revenues are expended only in accordance with the ballot measure and no general obligation bond funds are used for any administrative salaries or other general governmental operating expenses, unless specifically authorized in the ballot measure for such general obligation bonds.

TABLE 3: CALCULATION OF DEBT LIMIT RATIO

| Debt Limit Ratio: 3% of Net Assessed Value | |
|--|--------------------------|
| Assessed Value (8/1/12) | \$172,544,301,567 |
| Less Exemptions | (7,501,181,277) |
| Net Assessed Value (8/1/12) | \$165,043,120,290 |
| Legal Debt Capacity (3 percent) | \$4,951,293,609 |
| Outstanding G.O. Bonds (7/1/13) | \$1,657,133,269 |
| G.O. Debt Ratio (7/1/13) | 1.00% |
| Unused Capacity | \$3,294,160,340 |

Proposition F also provides that all ballot measures seeking voter authorization for general obligation bonds subsequent to the 2002 adoption of Proposition F must provide 0.1 percent of the gross proceeds from the proposed bonds be deposited in a fund established by the Controller's Office and appropriated by the Board at the direction of the Committee to cover the Committee's costs. The Committee, which was initially convened on January 9, 2003, continuously reviews existing G.O. bond programs. The Committee issues reports on the results of its activities to the Board of Supervisors at least once per year.

Since the Committee was convened in 2003, the voters have approved \$1.9 billion in G.O. Bonds to fund various bond programs such as Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving & Street Safety Bonds, and San Francisco General Hospital Bonds.

Enterprise Department Principal Outstanding and Debt Service for FY 2013-14

There are six Enterprise Departments of the City and County of San Francisco that do not require discretionary

City funding for their support, or in the case of revenue bond indebtedness, to offset long-term debt. These departments are: the Airport (AIR); the Municipal Transportation Agency (MTA); the Port (PRT); the Public Utilities Commission (PUC); the Rent Arbitration Board (RNT); and the Retirement System (RET). Of these six departments, the Airport, MTA, Port, and PUC have issued revenue bonds to leverage operating revenues in order to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the public. Table 4 shows the total FY 2013-14 Enterprise Departments' principal outstanding and debt service payments due. As of July 1, 2013, the Enterprise Departments will have \$9.2 billion in principal outstanding including \$1.6 billion expected to be issued by the end of the fiscal year. The FY 2013-14 budget provides for the debt service payment of \$576.8 million in revenue bonds.

TABLE 4: ENTERPRISE DEPARTMENT REVENUE BOND PRINCIPAL OUTSTANDING AND DEBT SERVICE FOR FISCAL YEAR 2013-14

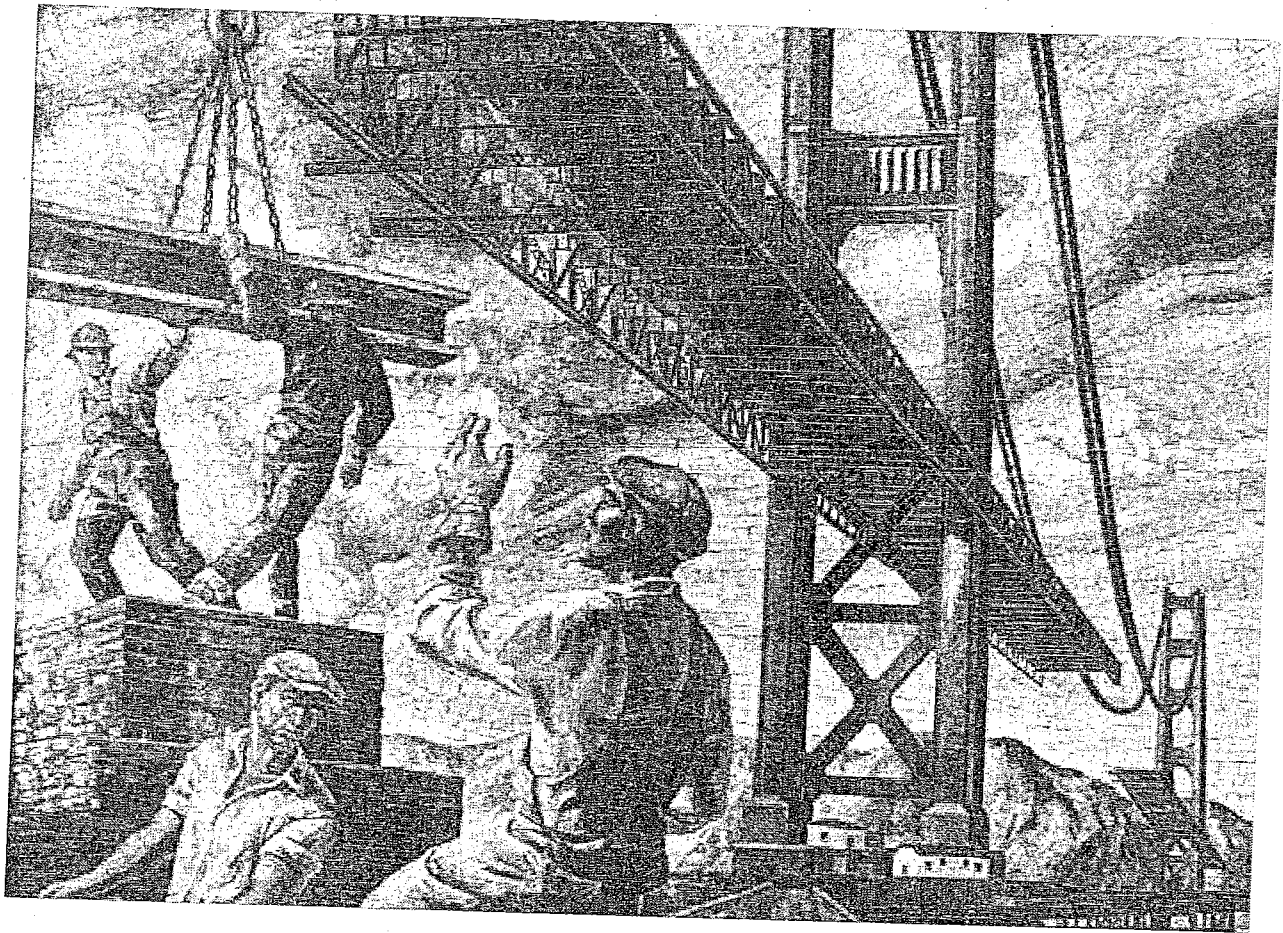
| Agency | Principal Amount Outstanding As of 7/1/13 | Expected New Issuance | Total | Fiscal Year 2013-14 Principal and Interest Payments |
|--------------------------------------|---|------------------------|-------------------------|---|
| PUC ¹ | \$4,984,307,667 | \$927,949,378 | \$5,912,257,045 | \$192,167,286 |
| MTA-Parking and Traffic ² | 60,720,000 | 200,000,000 | \$260,720,000 | 12,000,000 |
| Port Commission ³ | 72,749,351 | 17,000,000 | 89,749,351 | 6,733,521 |
| Airport Commission | 4,058,750,000 | 426,819,856 | 4,485,569,856 | 365,927,096 |
| Total | \$9,176,527,018 | \$1,571,769,234 | \$10,748,296,252 | \$576,827,903 |

¹ Includes revenue bonds, commercial paper, State Loans.

² The SFMTA 2012 Series Revenue Bonds were issued on July 11, 2012. SFMTA 2013 Series Revenue Bonds and Commercial Papers have not yet been issued.

³ Includes loans from the California Department of Boating & Waterways and the SFPUC.

CAPITAL PROJECTS



Building the Iron Horse, 2010

By Owen Smith

District 7, Laguna Honda Hospital

Owen Smith chose to illustrate the building of the Golden Gate Bridge because of the subject matter's connection to the Glen Wessel WPA murals, in the original Laguna Honda building, which include themes related to labor and the four classic elements. To Smith, the building of the Golden Gate Bridge represents human audacity, bravery, skill, and artistic and engineering achievement. The location of the bridge is a meeting of water, earth, and sky (air), and the bridge is forged in steel (fire).

CAPITAL PROJECTS

TEN-YEAR CAPITAL PLAN AND PROPOSED FY 2013-14 AND 2014-15 CAPITAL BUDGET

Every two years, the City Administrator submits a Ten-Year Capital Plan to the Mayor and Board of Supervisors, as required under Section 3.21 of the Administrative Code. The Ten-Year Capital Plan (the Plan) provides an assessment of the City's capital infrastructure needs and a financing plan for addressing those needs. Under the authority of the City Administrator, the Capital Planning Program prepares the Plan and presents it to the Capital Planning Committee (CPC) for review. The Plan, along with the City's Five-Year Financial Plan and Information and Communication Technology Plan, is issued in odd years. In those years, the Plan is submitted to the Board on March 1 for approval no later than May 1. Following adoption of the Plan, the Capital Planning Committee proposes a rolling two-year capital budget for consideration by the Board of Supervisors during the regular budget process.

Eligible Projects

Within the Plan, capital projects fall into one of five general funding categories, which make up the City's Capital pay-as-you-go program:

1. Routine Maintenance

The day-to-day maintenance of existing buildings and infrastructure, which often includes labor costs.

2. Renewals

FACILITY RENEWALS: Investments that preserve or extend the useful life of facilities and infrastructure. Examples include the repair and replacement of major building systems such as roofs, exterior walls and windows, and heating and cooling systems.

STREETS & RIGHT-OF-WAY RENEWALS: Investments that preserve or extend the useful life of streets, and repair or replace infrastructure in the public right-of-way. Examples include street resurfacing, sidewalk repair, and plaza rehabilitation.

3. Enhancements

AMERICANS WITH DISABILITIES ACT (ADA) TRANSITION PLAN: Investments that improve the accessibility of City facilities, as well as the public right-of-way including curb ramps and sidewalks.

OTHER ENHANCEMENTS:

Investments that increase an assets value or useful life and/or change its use. Examples include purchasing a new facility or park; major additions to an existing facility; and planting new trees.

4. Project Development

Investments in the planning of major capital improvement programs. Examples of planning activities include project design and environmental review.

5. Critical Capital Improvements and Emerging Needs

Investments that address a critical need (which may or may not be identified in the Plan whether they have been clearly defined or not) investments that can be used to leverage additional funds. Examples include emergency repairs or stabilization projects resulting from unforeseen events or disasters, building and infrastructure evaluations and studies, and improvements to comply with state, federal, or local mandates and policy priorities.

HIGHLIGHTS OF THE FY 2014-23 CAPITAL PLAN

The City's Fiscal Year (FY) 2014-23 Ten-Year Capital Plan, adopted in April 2013, recommends total investments of \$25.1 billion between FYs 2013-14 and 2022-23. The proposed projects address a variety of critical capital needs for the City's water and sewer systems, Port and Airport, mass transit and roadway network, parks and plazas, and public health and public protection facilities. Examples of investments in the Capital Plan directed at General Fund programs and services include:

Improved Maintenance of City Facilities, Roads, and Infrastructure

Overall investment levels in the maintenance and renewal of facilities and right-of-way infrastructure increase gradually over the life of the Plan. Totalling \$1.6 billion in General Fund sources, the proposed renewal investments capture 55.0 percent of the need in year one and increase to 136.0 percent in year ten of the Plan, at which point the City will begin to address the current backlog of deferred maintenance, which is projected to grow to an estimated \$1.2 billion by FY 2022-23.

Earthquake and Public Safety Improvements at Critical Facilities

The Plan heavily prioritizes seismic and other public safety projects that ensure city facilities are seismically safe and operable after an emergency. These investments total more than \$1.9 billion. The highest priorities are projects in the June 2014 and June 2021 Earthquake Safety and Emergency Response General Obligation bonds, and the replacement of County Jails 3 and 4 now at the Hall of Justice.

Disability Access Improvements

The Plan also prioritizes improving the accessibility of city facilities for the disabled in accordance with the City's Americans with Disabilities Act (ADA) transition plan. It recommends spending \$159.0 million over the next ten years to improve the accessibility of city facilities and the public right-of-way, including curb ramps and sidewalks.

Parks and Open Space Improvements

The Plan proposes \$310.0 million in system wide work, funded primarily with bond issuances from the \$195.0 million Clean and Safe Neighborhood Parks General Obligation bond that was approved by voters in November 2012.

IMPACT OF FY 2014-23 CAPITAL PLAN ON CITY'S OPERATING BUDGET

The City's Ten-Year Capital Plan anticipates a number of major Capital Improvement Programs that will have an impact on the City's operating budget. The City is starting to quantify these operating expenditures and include them in the Capital Plan's cost estimates and the City's long-term financial planning projections. Below are some highlights of changes to operating costs due to the projects in the Ten-Year Capital Plan. A more detailed discussion of specific projects can be found in the Ten-Year Capital Plan.

Growth in General Fund Cash Expenditures

The Ten-Year Capital Plan recommends an annual increase of 10.0 percent in the level of General Fund cash expenditures for capital improvements from the inception

of the Plan in 2006. These increases are anticipated in the City's FY 2013-14 through FY 2017-18 Five-Year Financial Plan in the projection for General Fund operating revenues and expenditures. The solutions section of the Five-Year Financial Plan recommends adjusting the level of anticipated cash investments to FY 2013-14 levels and then growing at 10.0 percent per year to address projected General Fund budget shortfalls over the next five years. This strategy will be revisited in the City's next Ten-Year Capital Plan.

Pre-funding Capital Bond Programs

Over the past seven years, the Capital Plan has included a policy of pre-funding planning for major capital improvement programs with General Fund pay-as-you-go funding. On several occasions in the City's history, the

City proposed to voters General Obligation (G.O.) bond programs without adequate planning or complete cost estimates. As a result, the value of the voter-approved bonds was insufficient to complete the promised project scope, leading to financial challenges. The policy of pre-funding planning for capital improvement programs has been successfully implemented with the 2008 San Francisco General Hospital rebuild bond, the 2010 Earthquake Safety and Emergency Response (ESER) bond, the 2011 Road Repaving and Street Safety Bond, and the 2012 Clean and Safe Neighborhood Parks bond. The FY 2013-14 budget includes funding to plan the second ESER bond in June 2014, and the FY 2014-15 budget includes funding to plan the Public Health bond in November 2015. This interaction between the operating budget and major capital programs has additional long-term financial benefits for the City's operating budget, since incomplete cost estimates historically have meant operating funds must be diverted to make up for shortfalls in G.O. bond-funded improvements. Furthermore, many bond eligible expenses are reimbursable to the General Fund in later years; the FY 2014-15 budget includes reimbursements for \$11.6 million in past critical project development expenses mostly from ESER 1. These funds will cover the upcoming \$11.6 million in project development in the FY 2014-15 budget for the 2015 Public Health bond and the Jail Replacement project.

Justice Facilities Improvement Program

The Earthquake Safety and Emergency Response bond passed by voters in 2010, as well as a similar bond planned for 2014, are part of a larger plan to replace the seismically vulnerable Hall of Justice. The City dedicates approximately \$0.6 million per year from the General Fund in short-term repairs and upgrades to keep the Hall of Justice safe and operational until a larger portion of the building can be relocated. While the cost to relocate criminal justice functions out of the Hall of Justice is substantial, the potential cost of delaying the project is even more significant. For example, in the event of a major seismic event, the City would need to pay for the 800 prisoners and employees housed in Jails 3 and 4 to be moved to a temporary facility while building a replacement facility at a cost of several hundred of millions of dollars.

San Francisco General Hospital

Over the next few years, construction will be completed on the new San Francisco General Hospital. The Department of Public Health anticipates the need for approximately \$170.0 million in equipment that cannot be paid for with G.O. bond funds. The Department hopes to fund a portion of this need with donations from the San Francisco General Hospital Foundation and \$105.0 million is included in this proposed two-year budget.

Streets and Right-of-Way

Failure to maintain the City's streets leads to street reconstruction that is 4.6 times the cost of regular maintenance. General Fund impacts and cost concerns led the Mayor and President of the Board of Supervisors to create a Street Resurfacing Finance Working Group. This Working Group put forth a report detailing funding and policy options to maintain and improve the City's streets and right-of-way, in part leading to the introduction and passage of the \$248.0 million Road Repaving and Street Safety G.O. bond measure in 2011.

The City is responsible for maintaining approximately 865 miles of streets and roadways comprising of 12,855 street segments. The statewide average Pavement Condition Index (PCI) score is 66, while the San Francisco PCI is 65. The City has committed to reaching a PCI of 70 by funding street resurfacing through the General Fund after the 2012 Road Resurfacing and Street Safety General Obligation bond is exhausted, and as a result the FY 2014-15 budget includes \$40.0 million in additional General Fund monies to repave the City's streets. Over the next ten years, the Plan recommends that the City invest \$867.0 million in street repaving from all sources to improve the PCI to 70 and sustain that condition.

Additional investments are proposed in the FY 2014-23 Ten-Year Capital Plan for a comprehensive set of improvements through the Transportation and Street Infrastructure Package (TSIP), which will provide safe and complete streets in neighborhoods across the City and improve transit reliability. The Plan recommends using \$660.0 million in funding from several sources including the General Fund; the business tax, passed in November 2012; and a vehicle license fee to be proposed on the November 2014 ballot. The TSIP also includes a proposed \$150.0 million Transportation Improvement bond for the November 2014 ballot along with the vehicle license fee.

PROPOSED CAPITAL BUDGET FOR FY 2013-14 AND FY 2014-15

For FY 2013-14 and FY 2014-15, the capital budget proposes \$210.0 million in total capital investments for General Fund departments, supporting approximately 1,900 direct and indirect jobs during the life of the projects. The fixed FY 2013-14 capital budget for Enterprise departments, approved in May 2012 and adjusted by supplemental appropriations in May 2013, includes an additional \$235.2 million in total capital projects, supporting approximately 2,000 jobs.

The proposed capital budget prioritizes critical infrastructure and life-safety projects, as well as projects that will create jobs for San Francisco residents and generate economic activity.

Enterprise Department Capital Projects

Major Enterprise department projects in the FY 2013-14 budget include the continuation of the Runway Safety Area Program at the San Francisco International Airport; structural improvements to several piers along the Port's waterfront to support the America's Cup; and the Sewer System Improvement Program by the Public Utilities Commission. In addition, several major Enterprise department projects not included in the City's budget are expected to begin or make significant progress over the next two fiscal years, including the Central Subway, Doyle Drive, and the Transbay Terminal. These projects are funded outside of the City's budget process through supplemental appropriations or grant resolutions.

General Fund Department Capital Projects

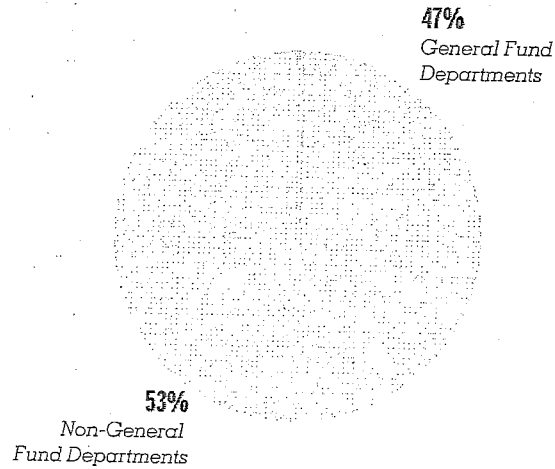
The proposed General Fund pay-as-you-go investments in the Fiscal Years 2013-14 and 2014-15 capital budget total approximately \$177.1 million. These investments include ADA improvements; routine maintenance of City assets; funding for our streets and right-of-way; renewals at facilities supporting the delivery of public safety and health services; and planning and design for critical infrastructure projects including projects related to the replacement of the Hall of Justice and the Department of Public Health. This funding commitment presents 92 percent of the Capital Plan's recommended funding level. This significant General Fund investment in capital includes \$78.1 million in FY 2013-14 and \$105.3 million in FY 2014-15. The increase in funding from FY 2013-14 to 2014-15 is due to a large General Fund increase for street repaving to make up for the expiration of the Road Resurfacing and Street Safety Bond.

Additional non-General Fund sources such as the Open Space Fund, the Marina Yacht Harbor Fund, the Golf Fund, federal and state grants, development impact fees, and other sources, bring the total capital investments for General Fund departments to approximately \$210.0 million over the next two years.

Detailed information on the evaluation and prioritization of capital projects can be found in the Executive Summary and Appendix of the FY 2014-23 Capital Plan, which is available online at www.onesanfrancisco.org

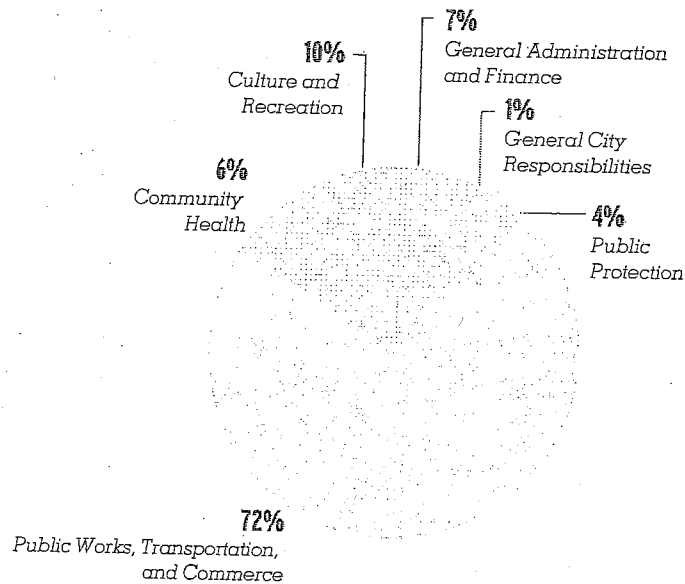
A list of projects included in the FY 2013-14 and 2014-15 proposed budget is included on the following pages.

FY 2013-14 AND FY 2014-15 TOTAL CAPITAL BUDGET



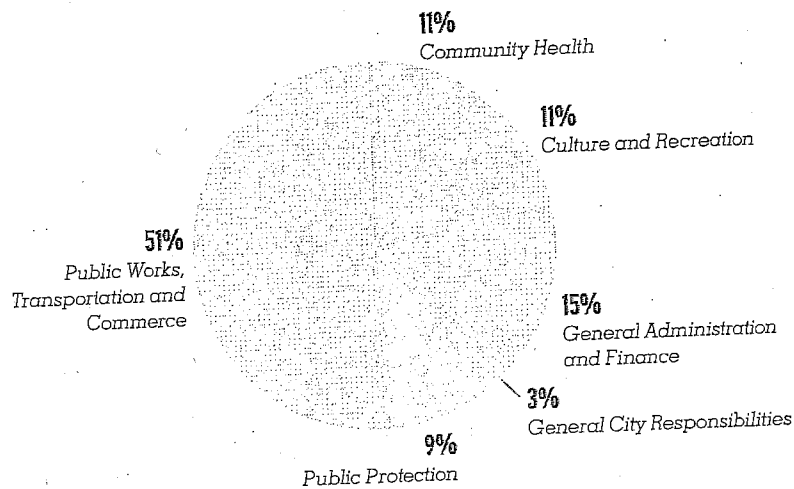
Over the next two years, \$445.2 million will be spent on capital; 47.2 percent will go towards needs for General Fund departments. However, some FY 2014-15 capital projects for the four Enterprise departments aren't captured in these figures, as they will budget for FY 2014-15 next year.

FY 2013-14 AND FY 2014-15 CAPITAL BUDGET BY SERVICE AREA



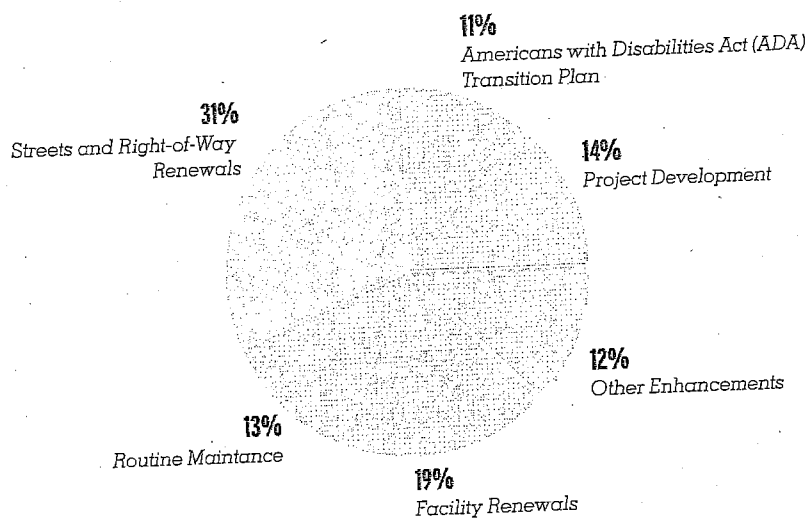
Approximately 72 percent of the City's total capital budget funds Public Works, Transportation, and Commerce projects. Because San Francisco is a City and a County, the budget includes funding for such diverse functions as street paving, pier maintenance, sewer and water system repairs, and improvements to our Airport.

FY 2013-14 AND FY 2014-15 GENERAL FUND CAPITAL BUDGET BY SERVICE AREA



Public Works, Transportation, and Commerce represents 51.1 percent of total General Fund department capital spending. In FY 2014-15, funding for Public Works, Transportation and Commerce capital projects grows by \$41.6 million over the prior year, largely due to the City funding \$40.0 million in street repaving with General Fund monies after the Road Resurfacing and Street Safety bond funding is expended.

FY 2013-14 AND FY 2014-15 GENERAL FUND CAPITAL BUDGET BY EXPENDITURE TYPE



Streets and Right-of-Way projects make up 31.2 percent of the General Fund capital budget; this includes spending on pothole filling, streetscape projects, greening projects, initial paving of large portions of market street, and general street resurfacing in FY 2014-15. In FY 2013-14, street resurfacing is funded with bond proceeds.

PROPOSED CAPITAL PROJECTS

| Project Title | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|--|--------------------------------------|-----------------------|-----------------------|
| Department : AAM ASIAN ART MUSEUM | | | |
| CAD06R00AABE BUILDING EXTERIORS | GF-ANNUAL PROJECT | | |
| FAA06F000DFM FACILITY MAINTENANCE | GF-ANNUAL PROJECT | 46,000 | |
| FAAFAC00 AAM - FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 220,725 | 228,725 |
| Department : AAM Subtotal | | | 400,000 |
| | | 266,725 | 628,725 |
| Department : ADM GENERAL SERVICES AGENCY - CITY ADMIN | | | |
| CAD067IPEN01 COMMUNITY OPPORTUNITIES GRANT | GF-CONTINUING PROJECTS | | |
| CAD067IPMO01 COMMUNITY OPPORTUNITIES PROGRAM | GF-CONTINUING PROJECTS | 25,000 | 200,000 |
| CAD067MDLHAD ADA | GF-CONTINUING PROJECTS | 50,000 | 180,000 |
| CAD067MDRPA01 ADA | GF-CONTINUING PROJECTS | 200,000 | |
| CAD067MDYGAD ADA | GF-CONTINUING PROJECTS | 500,000 | 1,500,000 |
| CAD067MEMEPD PROJECT DEVELOPMENT | GF-CONTINUING PROJECTS | 400,000 | 2,000,000 |
| CAD067RELL01 TENANT IMPROVEMENTS | GF-CONTINUING PROJECTS | 4,560,000 | |
| CAD06RACACIF INTERIOR FINISHES | GF-ANNUAL PROJECT | 520,000 | |
| CAD06RREZVEC ELEVATOR REFURBISHMENT | GF-CONTINUING PROJECTS | 52,000 | |
| CAD06RREBGR01 ROOF REPLACEMENT | GF-CONTINUING PROJECTS | | 1,500,000 |
| CAD06RRECHIF INTERIOR FINISHES | GF-CONTINUING PROJECTS | 100,000 | 50,000 |
| CADAN000 ANIMAL SHELTER FACILITY PLAN | GF-CONTINUING PROJECTS | | 300,000 |
| CADCHG11 CITY HALL EMERGENCY GENERATOR PROJECT | GF-ANNUAL PROJECT | 700,000 | |
| CADCHSRECH00 CITY HALL SECURITY SYSTEM | GF-CONTINUING PROJECTS | 1,084,203 | 620,000 |
| CADEND191299 ADA MAINT&RENEWAL FY11-12 RESERVE | GF-CONTINUING PROJECTS | 290,000 | |
| CADEND301299 ADA SFGH CAMPUS | GF-CONTINUING PROJECTS | 1,235,005 | |
| CADEND311299 ADA GSA | GF-CONTINUING PROJECTS | 2,000,000 | |
| CADEND321299 ADA GSA | GF-CONTINUING PROJECTS | 1,612,000 | |
| CADEND331299 ADA DPH | GF-CONTINUING PROJECTS | 500,000 | 100,000 |
| CADEND341299 ADA HSA | GF-CONTINUING PROJECTS | 700,000 | 650,000 |
| CADFIR11 CITY HALL FIRE ALARM PROJECT | GF-CONTINUING PROJECTS | | 200,000 |
| CCF50000 MOSCONE CONVENTION CENTER EXPANSION PLAN | GF-CONTINUING PROJECTS | 313,100 | |
| FADAN006 ROOF REPLACEMENT | CONV FAC FD-CONTINUING PROJECTS | 3,400,000 | |
| FADCHL03 WINDOW STABILIZATION | GF-ANNUAL PROJECT | 50,000 | |
| FADHOJBU1199 FY10-11 CIP BUDGET | GF-ANNUAL PROJECT | | 1,600,000 |
| FADMAR01 REPAVING PROJECT | GF-ANNUAL PROJECT | 184,000 | 193,000 |
| FAD0FA1214 FY 13-14 CIP BUDGET | GF-ANNUAL PROJECT | 300,000 | |
| PATCPCPB099 CAPITAL PLANNING 06-07 | GF-ANNUAL PROJECT | 263,000 | 276,000 |
| Department : ADM Subtotal | GF-CONTINUING PROJECTS | 750,000 | 750,000 |
| | | 19,788,308 | 10,119,000 |
| Department : AIR AIRPORT COMMISSION | | | |
| CAC046UN4601 ENVIRONMENTAL IMPROVEMENTS-UNALLOC | SFIA-CAPITAL PROJECTS-FEDERAL FUND | 1,854,000 | |
| CAC047UN4701 AIRFIELD IMPROVEMENTS-UNALLOC | SFIA-CAPITAL PROJECTS-FEDERAL FUND | 63,087,491 | |
| CAC050UN5001 AIRPORT SUPPORT-UNALLOC | SFIA-CAPITAL PROJECTS-OPERATING FUND | 4,488,000 | |
| CAC060UN6001 UTILITY IMPROVEMENTS-UNALLOC | SFIA-CAPITAL PROJECTS-FEDERAL FUND | 6,000,000 | |
| CATCLM99 AIRPORT ANTICIPATED CLAIMS | SFIA-CONTINUING PROJ-OPERATING FD | 200,000 | |
| FAC20099 AIRFIELD FAC MAINT | SFIA-CONTINUING PROJ-OPERATING FD | 600,000 | |
| FAC30099 TERMINAL FAC MAINT | SFIA-CONTINUING PROJ-OPERATING FD | 2,700,000 | |
| FAC40099 GROUNDSIDE FAC MAINT | SFIA-CONTINUING PROJ-OPERATING FD | 700,000 | |
| FAC45099 UTILITIES FAC MAINT | SFIA-CONTINUING PROJ-OPERATING FD | 2,000,000 | |
| FAC50099 SUPPORT FAC MAINT | SFIA-CONTINUING PROJ-OPERATING FD | 2,500,000 | |
| FAC55099 WEST OF BAYSHORE FACILITY MAINTENANCE | SFIA-CONTINUING PROJ-OPERATING FD | 500,000 | |
| MACART99 AIRPORT MUSEUM ART ACQUISITION | SFIA-CONTINUING PROJ-OPERATING FD | 110,000 | |
| Department : AIR Subtotal | | 84,739,491 | 0 |

PROPOSED CAPITAL PROJECTS

| Project Title | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|---|--|-----------------------|-----------------------|
| Department : ART ARTS COMMISSION | | | |
| CAR067CCBV01 BVOH - RENOVATION | GF-CONTINUING PROJECTS | 1,050,000 | 160,000 |
| CAR067CO00SR CIVIC COLL - STRUCT ASSMT & REINFORCEMNT | GF-CONTINUING PROJECTS | 20,000 | 20,000 |
| CAR067IPMO01 PATRICIA'S GREEN ROTATING ART PROJECT | MARKET & OCTAVIA COMMUNITY IMPROVEMENT | 159,005 | |
| CAR06RCCAEE AAACC - ELECTRICAL EQUIP/ROUGH-IN | GF-CONTINUING PROJECTS | 50,000 | |
| CAR06RCCAARR AAACC - ROOF REPLACEMENT | GF-CONTINUING PROJECTS | | 250,000 |
| CAR06RCCMCHV MCCLA - HVAC DISTRIB SYS/CONTROLS/EQUIP | GF-CONTINUING PROJECTS | 797,000 | |
| CAR06RCCS0RR SOMA - ROOF REPLACEMENT | GF-CONTINUING PROJECTS | | 350,000 |
| CAR06RCCO0CR CIVIC COLL - RESTORATION | GF-CONTINUING PROJECTS | 100,000 | 155,000 |
| CAR06RCCO0CT CIVIC COLL - CONS ASSMT & TRTMT | GF-CONTINUING PROJECTS | 750,000 | |
| CARWAR ART MOVE TO VETERANS BUILDING | GF-CONTINUING PROJECTS | 106,000 | 111,000 |
| FAR06FCC00FM CIVIC COLL - RESTORATION | GF-ANNUAL PROJECT | 79,000 | 83,000 |
| FAR06FCC00FM CIVIC COLL - MAINTENANCE | GF-ANNUAL PROJECT | 3,111,005 | 1,129,000 |
| Department :ART Subtotal | | | |
| Department :CPC CITY PLANNING | | | |
| CCP067IPMO01 BRADY BLOCK PARK | MARKET & OCTAVIA COMMUNITY IMPROVEMENT | | 100,000 |
| CCPBMS01 BETTER MARKET STREET PROJECT | GF-CONTINUING PROJECTS | 150,000 | |
| CCPPTP01 PAVEMENT TO PARKS PROGRAM | GF-CONTINUING PROJECTS | 254,312 | |
| CCPSTI01 STREET TREE INVENTORY | GF-CONTINUING PROJECTS | | 200,000 |
| Department :CPC Subtotal | | 404,312 | 300,000 |
| Department :DBI BUILDING INSPECTION | | | |
| CBIEVT0101 ELEVATOR UPGRADE | BIF-CONTINUING PROJECTS | 500,000 | 1,000,000 |
| CBIGEN01 GENERATOR REPLACEMENT | BIF-CONTINUING PROJECTS | 500,000 | 1,328,766 |
| CBIHVA0101 HVAC UPGRADE | BIF-CONTINUING PROJECTS | 500,000 | 2,000,000 |
| CBIPH01 PHONE SYSTEM REPLACEMENT | BIF-CONTINUING PROJECTS | 400,000 | |
| CBITEI0101 TENANT IMPROVEMENT | BIF-CONTINUING PROJECTS | 2,642,000 | 2,000,000 |
| Department :DBI Subtotal | | 4,542,000 | 6,328,766 |
| Department :DPH PUBLIC HEALTH | | | |
| CHC101 DPH ADMIN BLDG SEISMIC RETROFIT | GF-CONTINUING PROJECTS | 400,000 | 2,500,000 |
| CHCCUR00 CURRY CENTER PROJECT-REVENUE | GF-CONTINUING PROJECTS | | 150,000 |
| CHCMPC0102 COPC MAXINE HALL -PATIEN CAP-CHN WORK | GF-CONTINUING PROJECTS | 750,000 | |
| CHCPHC0102 POTRERO HILL HLTH CTR HVAC & ROOF-CHN WK | GF-CONTINUING PROJECTS | 375,000 | |
| CHGBSR0102 BLDG 5 RENOVATION & SEISMIC RETRO-CHN | GF-CONTINUING PROJECTS | 875,000 | 5,800,000 |
| CHGBSS0102 SFGH BLDG 5 SWITCHBOARD REPL - CHN WORK | SFGH-CONTINUING PROJ-OPERATING FD | | 500,000 |
| CHGBSW0102 SFGH BLDG 5 WARD 7A; B & C PSYCH | SFGH-CONTINUING PROJ-OPERATING FD | | 150,000 |
| CHGB890102 SFGH BLDG 89 & 90 -CHN WORK | SFGH-CONTINUING PROJ-OPERATING FD | 250,000 | 1,000,000 |
| CHGELE0102 SFGH ELEVATOR REPLACEMENT BLDG 5-CHN | SFGH-CONTINUING PROJ-OPERATING FD | 2,000,000 | |
| CHGFAS0102 SFGH CAMPUS FIRE ALARM SYSTEM-CHN WORK | SFGH-CONTINUING PROJ-OPERATING FD | | 350,000 |
| CHGKRR0102 SFGH KITCHEN RETHERM REPLACEMENT-CHN | SFGH-CONTINUING PROJ-OPERATING FD | | 75,000 |
| CHLPNT0101 LHH WARDS A B C & H PAINTING | SFGH-CONTINUING PROJ-OPERATING FD | | 400,000 |
| CHLPNT0201 LHH PAINT EXTERIORS K L & M WINGS | LHH-CONTINUING PROJ-OPERATING FD | | 475,000 |
| CHLROF0101 LHH ROOFING AT A B & C WINGS | LHH-CONTINUING PROJ-OPERATING FD | | 400,000 |
| FHC20001 FACILITIES MAINTENANCE-HEALTH CENTERS | LHH-CONTINUING PROJ-OPERATING FD | 315,000 | 331,000 |
| FHG20001 MISC FAC MAINT PROJ | GF-ANNUAL PROJECT | 1,155,000 | 1,213,000 |
| FHL350 MISC FAC MAINT PROJ | SFGH-OPERATING-ANNUAL PROJECTS | 998,000 | 1,048,000 |
| GHC315 VAR LOC-MISC FAC MAINT PROJ | LHH-OPERATING-ANNUAL PROJECTS | 53,000 | 56,000 |
| GHG9110101 EMS 911 FUND - ALL YEARS | GF-ANNUAL PROJECT | 506,970 | |
| PHG101 UC MAINT/CAPITAL IMPVT FUND MASTER PRJ | SFGH-CONTINUING PROJ-OPERATING FD | 692,234 | |
| PHM313 DATA CONVERSION | SFGH-UC-MAINT/CAPITAL IMPVT FUND | 116,000 | 122,000 |
| Department :DPH Subtotal | | 8,486,264 | 14,570,000 |

PROPOSED CAPITAL PROJECTS

| Project Title | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|--|--|-----------------------|-----------------------|
| Department : DPW GENERAL SERVICES AGENCY - PUBLIC WORKS | | | |
| CENSTRSSBU99 STREET STRUCTURES REPAIRS BUDGET ALLOC | GF-CONTINUING PROJECTS | | |
| CHUT14SRBU99 STREET RECONSTR & RENOVATION BGT ALLOC | ROAD FUND | 500,000 | 1,102,500 |
| CHUT14SRBU99 STREET RECONSTR & RENOVATION BGT ALLOC | SPECIAL GAS TAX STREET IMPVT FUND | 6,884,293 | 7,158,942 |
| CPWBLDSS0399 BETTER MARKET STREET BUDGET | GF-CONTINUING PROJECTS | 12,165,707 | 12,651,058 |
| CPWBLDYDBU01 TRAINING & DEPT OPER CTR TRAILER REPLACE | GF-CONTINUING PROJECTS | 2,320,000 | |
| CPWBLDYDBU02 CARPENTER SHOP DUST COLLECTION SYS REWOR | GF-CONTINUING PROJECTS | 450,000 | |
| CPWCRMB0BU99 BUDGET | GF-CONTINUING PROJECTS | | 303,450 |
| CPWCRMC8BU99 CURB RAMPS (ADA ROW TRAN PLAN) BUDGET | GF-CONTINUING PROJECTS | 1,247,000 | |
| CPWOFARBU99 DPW-EMERGENCY CAPITAL REPAIRS BUDGET | GF-CONTINUING PROJECTS | | 4,617,996 |
| CPWPLZPLBU99 HALLIDIE PLAZA ELEVATOR REPLACE BUDGET | GF-CONTINUING PROJECTS | 315,000 | 330,750 |
| CPWSSCC8BU99 IPIC-LIVING ALLEYWAY COM CHAL PROG (MK & | GF-CONTINUING PROJECTS | | 500,000 |
| CPWSSCP0BU01 TSIP-PED & BIKE SAFETY IMPROV BUDGET | MARKET & OCTAVIA COMMUNITY IMPROVEMENT | | 250,000 |
| CPWSSCP0BU02 IPIC-PED MID-BLOCK PED PATH BET FOLSOM & | GF-CONTINUING PROJECTS | 1,000,000 | |
| CPWSSCSS8U01 TSIP-COMPLETE ST CORRIDOR DEV BUDGET | RINCQN HILL & SOMA COMMUNITY FUNDS | | 573,000 |
| CPWSSCSS8U02 TSIP-STREETSCAPE IMP PROG (16TH ST) BUDG | GF-CONTINUING PROJECTS | 1,500,000 | |
| CPWSSCSS8U99 STREETSCAPE IM PROJECTS BUDGET | GF-CONTINUING PROJECTS | 1,000,000 | |
| CPWSSCSWB099 IPIC-GENEVA WESTBOUND SIDEWALK IMP BUDGE | GF-CONTINUING PROJECTS | 553,000 | 500,000 |
| CPWTRNSRB099 STREET RECONSTR & RENOVATION BGT ALLOC | BALBOA PARK COMMUNITY IMPROVEMENT FUND | | 69,000 |
| CSMDRSAB099 ACCELERATED SIDEWALK ABATEMENT BUDGET | GF-CONTINUING PROJECTS | | 40,007,812 |
| CSMDRSWB099 EXPANDED SIDEWALK REPAIR PROGRAM - BGT | GF-CONTINUING PROJECTS | 194,229 | 852,198 |
| CUFRNTRBU99 NEW STREET TREE PLANTING BGT ALLOCATION | GF-CONTINUING PROJECTS | 461,344 | 2,207,957 |
| CUFRNTRBU99 NEW STREET TREE PLANTING BGT ALLOCATION | GF-CONTINUING PROJECTS | 584,677 | 536,570 |
| FBRDPWFMB099 FACILITIES MAINTENANCE-RECURRING - BGT | MARKET & OCTAVIA COMMUNITY IMPROVEMENT | 50,000 | 57,000 |
| GCMOFALAB099 DPW-BCM ASBESTOS & LEAD ABATEMENT - BGT | GF-CONTINUING PROJECTS | 367,500 | 385,875 |
| PENSTRIPBU99 STREET STRUC INSP PROG BUDGET ALLOCATN | GF-CONTINUING PROJECTS | 138,915 | 146,000 |
| PPWCRMC8BU99 CURB RAMP INSPECTION & REPLACEMENT BUDGE | GF-CONTINUING PROJECTS | 231,000 | 242,550 |
| PPWPLZIRBU99 DPW-PLAZA INSPECTION & REPAIR BUDGET | GF-CONTINUING PROJECTS | | 500,000 |
| PPWTRNLSBU99 DPW-LANDSLIDE/ROCKFALL RESPONSE BUDGET | GF-CONTINUING PROJECTS | 83,075 | 87,229 |
| PSMDRSAB099 ACCELERATED SIDEWALK ABATEMENT BUDGET | GF-CONTINUING PROJECTS | 105,000 | 110,250 |
| PSMDRSWB099 SIDEWALK INSPECTION/REPAIR BUDGET ALLOCA | OTHER SPECIAL REVENUE FUND | 560,786 | 970,168 |
| PSRTRNPRBU99 DPW-SSR POTHOLE REPAIR | OTHER SPECIAL REVENUE FUND | 1,257,211 | 1,070,027 |
| PUFOFAVRBU99 MAINT. EXISTING MEDIANS-VAR - BGT | GF-CONTINUING PROJECTS | 1,764,000 | 1,852,200 |
| PUFRNTMBU99 STREET TREE MAINTENANCE - BGT | GF-CONTINUING PROJECTS | 99,225 | 104,186 |
| Department :DPW Subtotal | GF-CONTINUING PROJECTS | 936,250 | 248,063 |
| Department :DSS HUMAN SERVICES | | 34,768,212 | 77,434,781 |
| FSS06F0000FM FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | | |
| FSS06F00CCFM FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 200,000 | 210,000 |
| FSS06F00HSFM FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 71,000 | 75,000 |
| Department :DSS Subtotal | GF-ANNUAL PROJECT | 84,000 | 88,000 |
| Department :ECD EMERGENCY MANAGEMENT | | 355,000 | 373,000 |
| CED06700DCHR DEM CABLE VAULT HARDENING REALIGNMENT PR | GF-CONTINUING PROJECTS | | |
| CED06700DCHV DEM DATA CENTER HVAC IMPROVEMENTS | GF-CONTINUING PROJECTS | 50,000 | |
| CED06R00TUBE 911 CENTER 1003 TURK ST GUTTER REPLCMT | GF-CONTINUING PROJECTS | 171,850 | |
| CED06R00TUEE ELECTRICAL IMPROVEMENTS FOR 1011 TURK ST | GF-CONTINUING PROJECTS | | 218,000 |
| Department :ECD Subtotal | GF-CONTINUING PROJECTS | 379,000 | 218,000 |
| Department :FAM FINE ARTS MUSEUM | | 600,850 | 218,000 |
| CFA06R00DY01 DY -DRAINAGE REPAIRS | GF-CONTINUING PROJECTS | | |
| CFA06R00DYBE DY - EXTERIOR LIGHTING | GF-CONTINUING PROJECTS | | 150,000 |
| CFA06R00DYHV DY - VIBRATION ANALYSIS | GF-CONTINUING PROJECTS | | 175,000 |
| CFA06R00LHBE LH - MASONRY | GF-CONTINUING PROJECTS | | 25,000 |
| CFA06R00LHEC LH - ELEVATOR REFURBISHMENT | GF-CONTINUING PROJECTS | 137,255 | 416,745 |
| CFA06R00LHHV LH - HVAC | GF-CONTINUING PROJECTS | | 20,000 |
| CFA06R00LHRR LH - ROOF REPLACEMENT | GF-CONTINUING PROJECTS | 268,750 | |
| FFA06F0000FM FAM - FACILITIES MAINTENANCE | GF-CONTINUING PROJECTS | 417,254 | 319,188 |
| Department :FAM Subtotal | GF-ANNUAL PROJECT | 158,000 | 166,000 |
| | | 981,259 | 1,271,933 |

PROPOSED CAPITAL PROJECTS

| Project Title | | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|---|--|---------------------------------------|-----------------------|-----------------------|
| Department : FIR FIRE DEPARTMENT | | | | |
| CFC067DS00SR | SEISMIC REINFORCEMENT | GF-CONTINUING PROJECTS | 100,000 | |
| CFC06RDS0001 | EXHAUST EXTRACTORS | GF-CONTINUING PROJECTS | 250,000 | 300,000 |
| CFC06RDS0002 | BOILERS | GF-CONTINUING PROJECTS | 282,500 | 332,500 |
| CFC06RDS0003 | APPARATUS DOOR REPLACEMENT | GF-CONTINUING PROJECTS | 100,000 | 200,000 |
| CFC06RDS00EG | EMERGENCY GENERATORS | GF-CONTINUING PROJECTS | | 500,000 |
| CFC06RDS00HV | HVAC | GF-CONTINUING PROJECTS | | 250,000 |
| FFC06F0000FM | FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 600,000 | 670,000 |
| FFC06F000TFM | FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 289,000 | 303,000 |
| Department : FIR Subtotal | | | 1,621,500 | 2,555,500 |
| Department : GEN GENERAL CITY RESPONSIBILITY | | | | |
| PGEPR000 | PUBLIC HOUSING REBUILD FUND | GF-CONTINUING PROJECTS | 2,963,890 | 2,984,490 |
| Department : GEN Subtotal | | | 2,963,890 | 2,984,490 |
| Department : JUV JUVENILE PROBATION | | | | |
| CJV067LC00MP | MASTER PLAN | GF-CONTINUING PROJECTS | 200,000 | 300,000 |
| CJV06RLC00RR | ROOF REPLACEMENT | GF-ANNUAL PROJECT | | 350,000 |
| CJV06RYG00RP | REPAVING | GF-CONTINUING PROJECTS | | 200,000 |
| CJV06RYGJJB | BUILDING EXTERIORS | GF-CONTINUING PROJECTS | | 250,000 |
| CJV06RYGJHVP | HVAC DISTRIBUTIONS SYS/CONTROLS/EQUIP | GF-CONTINUING PROJECTS | | 400,000 |
| CJV06RYGYAFD | FIRE DETECTION/PROTECTION SYS | GF-CONTINUING PROJECTS | 547,000 | |
| CJV13213 | PLUMBING REPLCMNT AT LCR FY12-13 | GF-ANNUAL PROJECT | 61,000 | |
| FJV06F0000FM | JUV - FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 497,000 | 364,000 |
| Department : JUV Subtotal | | | 1,305,000 | 1,864,000 |
| Department : LIB PUBLIC LIBRARY | | | | |
| CLBPOPBR14BU | POST-OCCUPANCY ENHANCMTS FY13-14 BGT | LIBRARY FUND - CONTINUING PROJECTS | 250,997 | |
| CLBPOPBR15BU | POE-F15-BUDGET | LIBRARY FUND - CONTINUING PROJECTS | | 195,855 |
| CLBTNCMA14BU | TEEN CENTER-FY14-BUDGET | LIBRARY FUND - CONTINUING PROJECTS | 1,650,000 | |
| FLBCPC | 10 YEAR CAPITAL PLANNING PROGRAM | LIBRARY FUND - CONTINUING PROJECTS | 150,000 | |
| Department : LIB Subtotal | | | 2,050,997 | 195,855 |
| Department : MTA MUNICIPAL TRANSPORTATION AGENCY | | | | |
| | | MUNI-OPERATING-NON-PROJ-CONTROLLED FD | 5,046,621 | 5,046,621 |
| Department : MTA Subtotal | | | 5,046,621 | 5,046,621 |
| Department : POL POLICE | | | | |
| CPC0670000SR | POLICE STATIONS SEISMIC IMPROVEMENTS | GF-CONTINUING PROJECTS | 180,000 | |
| CPC06700MD01 | SFPD MARINE BOAT DOCK | GF-CONTINUING PROJECTS | 25,000 | |
| CPC06700MI01 | MISSION SECURITY FENCING | GF-CONTINUING PROJECTS | | 250,000 |
| CPC06R000001 | POLICE STATIONS HOT WATER SUPPLY SYSTEMS | GF-CONTINUING PROJECTS | 50,000 | 50,000 |
| CPC06R000002 | POLICE FACILITIES DRAINAGE REPAIRS | GF-CONTINUING PROJECTS | 50,000 | 150,000 |
| CPC06R0000HV | POLICE STATION HVAC UPGRADES | GF-CONTINUING PROJECTS | 375,000 | |
| CPC06R0000RR | POLICE FACILITIES ROOFS REPAIRS | GF-CONTINUING PROJECTS | | 250,000 |
| CPC06R00ACHV | ACADEMY HVAC AND ELECTRICITY UPGRADES | GF-CONTINUING PROJECTS | 250,000 | |
| CPC06R00LM01 | LAKE MERCED RANGE MAINTENANCE PROJECTS | GF-CONTINUING PROJECTS | 200,000 | 200,000 |
| CPC06R00ST00 | GGP STABLES RENOVATION | GF-CONTINUING PROJECTS | 227,000 | 500,000 |
| PPC06F0000FM | POLICE FACILITIES MAINTENANCE | GF-CONTINUING PROJECTS | 105,000 | 110,000 |
| GPC06F0000HZ | POLICE HAZMAT ABATEMENT | GF-CONTINUING PROJECTS | 21,000 | 22,000 |
| Department : POL Subtotal | | | 1,483,000 | 1,532,000 |

PROPOSED CAPITAL PROJECTS

| Project Title | | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|----------------------------------|--|-----------------------------------|-----------------------|-----------------------|
| Department : PRT PORT | | | | |
| CPO61901 | EMERGENCY FACILITY MAINTENANCE | PORT-CONTINUING PROJ-OPERATING FD | 502,776 | |
| CPO6251901 | MAINTENANCE DREDGING FY 11/12 & FY 12/13 | PORT-CONTINUING PROJ-OPERATING FD | 3,200,000 | 550,000 |
| CPO68001 | PORT ADA TRANSITION PLAN | PORT-CONTINUING PROJ-OPERATING FD | 300,000 | |
| CPO72001 | PIER 80/92/96 TRACK MAINT. | PORT-CONTINUING PROJ-OPERATING FD | 100,000 | |
| CPO7271101 | MATERIALS TESTING FY 12/13 & FY 13/14 | PORT-CONTINUING PROJ-OPERATING FD | 750,000 | |
| CPO75901 | ROOF REPAIR PROJECT | PORT-CONTINUING PROJ-OPERATING FD | 1,725,224 | |
| CPO76101 | UTILITIES PROJECT | PORT-CONTINUING PROJ-OPERATING FD | 2,690,000 | |
| CPO77401 | GREENING/BEAUTIFICATION IMP - S.WATERFNT | PORT-CONTINUING PROJ-OPERATING FD | 150,000 | |
| CPO77601 | LEASING CAPITAL IMPROVEMENT PROJECT | PORT-CONTINUING PROJ-OPERATING FD | 100,000 | |
| CPO77801 | PIER STRUCTURE RPR PRJT PH II | PORT-CONTINUING PROJ-OPERATING FD | 732,000 | |
| CPO79401 | SO WATERFRNT OPEN SPACE ENHNCMNTS/ALTERN | PORT-CONTINUING PROJ-OPERATING FD | 550,000 | |
| CPO79601 | PIER 70 INFRASTRUCTURE PLAN | PORT-CONTINUING PROJ-OPERATING FD | 200,000 | |
| CPO9219ARJ01 | P35 SUBSTRUCTURE REPAIR | PORT-CONTINUING PROJ-OPERATING FD | 3,000,000 | |
| GPO22801 | STORMWATER POLLUTION CONTROL | PORT-OPERATING-ANNUAL PROJECTS | 190,000 | |
| GPO23601 | PUBLIC ACCESS IMPROVEMENTS | PORT-OPERATING-ANNUAL PROJECTS | 75,000 | |
| GPO53601 | MISCELLANEOUS TENANT FACILITY IMPROVEMNT | PORT-OPERATING-ANNUAL PROJECTS | 185,000 | |
| GPO54301 | FACILITY MAINTENANCE AND REPAIR | PORT-OPERATING-ANNUAL PROJECTS | 287,000 | |
| GPO54701 | WHARF J-10 OVERSIGHT | PORT-OPERATING-ANNUAL PROJECTS | 40,000 | |
| GPO54801 | ABANDONED MAT/ILLEGAL DUMPING CLEANUP-RE | PORT-OPERATING-ANNUAL PROJECTS | 180,000 | |
| GPO54901 | ICS TRAINING DVLPMNT & IMPLEMENTATION | PORT-OPERATING-ANNUAL PROJECTS | 25,000 | |
| GPO55001 | HAZARDOUS WASTE ASSESSMENT & REMOVAL | PORT-OPERATING-ANNUAL PROJECTS | 50,000 | |
| GPO55101 | A/E CNSLTNG PRJT PLNNING; DSG & COST EST | PORT-OPERATING-ANNUAL PROJECTS | 450,000 | |
| GPO55501 | PIER 90 SUBSURFACE PETROLEUM INVSTGTION | PORT-OPERATING-ANNUAL PROJECTS | 40,000 | |
| GPO55601 | UTILITY ANNUAL MAINTENANCE | PORT-OPERATING-ANNUAL PROJECTS | 50,000 | |
| GPO55701 | OIL SPILL RESPONSE TRAINING & INVSTGTION | PORT-OPERATING-ANNUAL PROJECTS | 90,000 | |
| GPO55901 | EMERGENCY OPERATIONS EQUIPT & DOC SUPPLI | PORT-OPERATING-ANNUAL PROJECTS | 25,000 | |
| GPO56101 | PIER 94/96 BACKLANDS SITE INVESTIGATION | PORT-OPERATING-ANNUAL PROJECTS | 30,000 | |
| GPO56301 | EMERGE CITYWIDE PAYROLL PROJECT | PORT-OPERATING-ANNUAL PROJECTS | 151,525 | |
| GPO56501 | SANITARY SEWER MANAGEMENT PLAN | PORT-OPERATING-ANNUAL PROJECTS | 90,000 | |
| GPO56601 | PORT RESILIENCE & RECOVERY PROJECT | PORT-OPERATING-ANNUAL PROJECTS | 50,000 | |
| GPO56801 | PIER 80 UST INVESTIGATION | PORT-OPERATING-ANNUAL PROJECTS | 75,000 | |
| GPO56901 | GIS PROJECT | PORT-OPERATING-ANNUAL PROJECTS | 208,000 | |
| GPO57101 | ORACLE R12 UPGRADE PROJECT | PORT-OPERATING-ANNUAL PROJECTS | 300,000 | |
| GPO57201 | AMERICA'S CUP | PORT-OPERATING-ANNUAL PROJECTS | 350,000 | |
| GPO62401 | CARGO FAC REPAIR | PORT-OPERATING-ANNUAL PROJECTS | 109,000 | |
| GPO63201 | HERON'S HEAD PARK (PIER 98) | PORT-OPERATING-ANNUAL PROJECTS | 115,000 | |
| GPO72802 | PORT EVENTS & PROMOTION | PORT-OPERATING-ANNUAL PROJECTS | 150,000 | |
| PYEAES06 | YOUTH EMPLOYMENT & ENVIRON BUDGET | PORT-OPERATING-ANNUAL PROJECTS | 565,000 | |
| Department : PRT Subtotal | | | 17,880,526 | 550,000 |

PROPOSED CAPITAL PROJECTS

| Project Title | | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|--|--|--|-----------------------|-----------------------|
| Department : PUC PUBLIC UTILITIES COMMISSION | | | | |
| CJH88701 | SF ELECTRICAL RELIABILITY/TRANSBAY PRJCT | TRANSBAY CABLE | 2,000,000 | 2,000,000 |
| CJH99801 | CAMP MATHER LEACH FIELD PROJECT | HETCHY CONTINUING PROJ-OPERATING FD | 1,000,000 | |
| CJW25701 | WATERSHED PROTECTION | SFWD-CONTINUING PROJ-OPERATING FD | 500,000 | 500,000 |
| CJW26501 | LANDSCAPE CONSERVATION PROGRAM | SFWD-CONTINUING PROJ-OPERATING FD | 1,500,000 | 2,000,000 |
| CJW27101 | LONG TERM MONITORING & PERMIT PROGRAM | SFWD-CONTINUING PROJ-OPERATING FD | 3,520,000 | 4,629,000 |
| FUH10001 | HETCHY WATER - FACILITIES MAINTENANCE | HETCHY OPERATING-ANNUAL PROJECTS | 1,600,000 | 1,600,000 |
| FUW10101 | AWSS MAINTENANCE - CDD | SFWD-OPERATING-ANNUAL PROJECTS | 500,000 | 500,000 |
| FUW10201 | WATER ENTERPRISE-WATERSHED PROTECTION | SFWD-OPERATING-ANNUAL PROJECTS | 1,996,000 | 1,696,000 |
| PUH50301 | ARC FLASH & ELECTRICAL HAZARD | HETCHY OPERATING-ANNUAL PROJECTS | 357,000 | |
| PUH50401 | WECC/NERC COMPLIANCE | HETCHY OPERATING-ANNUAL PROJECTS | 2,672,000 | 2,672,000 |
| PUW50201 | WATER RESOURCES PLANNING AND DEVELOPMENT | SFWD-OPERATING-ANNUAL PROJECTS | 2,100,000 | 1,000,000 |
| PUW51100 | TREASURE ISLAND - MAINTENANCE | HETCHY OPERATING-ANNUAL PROJECTS | 2,910,000 | 2,997,000 |
| PUW51100 | TREASURE ISLAND - MAINTENANCE | SFWD-OPERATING-ANNUAL PROJECTS | 1,132,000 | 1,165,000 |
| PUW51101 | TREASURE ISLAND - WASTEWATER | CWP-OPERATING-ANNUAL PROJECTS | 1,200,000 | 1,236,000 |
| PUW51401 | 525 GOLDEN GATE - O & M | CWP-OPERATING-ANNUAL PROJECTS | 692,000 | 713,000 |
| PUW51401 | 525 GOLDEN GATE - O & M | HETCHY OPERATING-ANNUAL PROJECTS | 359,000 | 370,000 |
| PUW51401 | 525 GOLDEN GATE - O & M | SFWD-OPERATING-ANNUAL PROJECTS | 2,240,000 | 2,300,000 |
| PUW51501 | 525 GOLDEN GATE - LEASE PAYMENT | CWP-OPERATING-ANNUAL PROJECTS | 2,424,000 | 2,424,000 |
| PUW51501 | 525 GOLDEN GATE - LEASE PAYMENT | HETCHY OPERATING-ANNUAL PROJECTS | 1,248,000 | 1,248,000 |
| PUW51501 | 525 GOLDEN GATE - LEASE PAYMENT | SFWD-OPERATING-ANNUAL PROJECTS | 9,167,000 | 9,166,000 |
| PWW10001 | LOW IMPACT DEVELOPMENT | CWP-OPERATING-ANNUAL PROJECTS | 1,181,000 | 681,000 |
| PYEAES06 | YOUTH EMPLOYMENT & ENVIRON BUDGET | CWP-OPERATING-ANNUAL PROJECTS | 697,864 | 300,000 |
| PYEAES06 | YOUTH EMPLOYMENT & ENVIRON BUDGET | HETCHY OPERATING-ANNUAL PROJECTS | 332,136 | 150,000 |
| PYEAES06 | YOUTH EMPLOYMENT & ENVIRON BUDGET | SFWD-OPERATING-ANNUAL PROJECTS | 1,290,000 | 1,150,000 |
| Department : PUC Subtotal | | | 42,618,000 | 40,497,000 |
| Department : REC RECREATION AND PARK COMMISSION | | | | |
| CRPACQ01 | OS ACQUISITION-BUDGET | OPEN SPACE-CONTINUING PROJECTS | 2,028,000 | 2,149,000 |
| CRPADAO1 | ADA COMPLIANCE-BUDGET | GF-CONTINUING PROJECTS | 300,000 | 800,000 |
| CRPCCPCAC01 | CIVIC CENTER PLAZA ADA BUDGET | GF-CONTINUING PROJECTS | 850,000 | 650,000 |
| CRPCON01 | OPEN SPACE CONTINGENCY-BUDGET | OPEN SPACE-CONTINUING PROJECTS | 1,217,000 | 1,289,000 |
| CRPCPM01 | OS CAPITAL PROGRAM MGMT-BUDGET | OPEN SPACE-CONTINUING PROJECTS | 1,000,000 | 1,000,000 |
| CRPENH1FPK | 17TH & FOLSOM PARK | EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND | 300,000 | 1,120,000 |
| CRPENHEN01 | EASTERN NEIGHBORHOOD PARK REHAB BUDGET | EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND | | 400,000 |
| CRPENHSMPL01 | SOMA PLANNING PROCESS - BUDGET | EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND | 100,000 | |
| CRPERW01 | EROSION CONTROL & RETAINING WALL REPL | GF-CONTINUING PROJECTS | 247,000 | 247,000 |
| CRPGAR01 | OS COMMUNITY GARDENS-BUDGET | OPEN SPACE-CONTINUING PROJECTS | 200,000 | 200,000 |
| CRPGGPBT01 | GGP BISON PADDOCK FENCING BUDGET | GF-CONTINUING PROJECTS | 200,000 | |
| CRPGLF01 | GOLF PROGRAM | GOLF FUND - CONTINUING PROJECTS | 320,000 | 330,000 |
| CRPIRR01 | IRRIGATION SYSTEMS | GF-CONTINUING PROJECTS | | 500,000 |
| CRPKRT01 | KEZAR RUNNING TRACT REPLACEMENT | GF-CONTINUING PROJECTS | 2,000,000 | |
| CRPMOCMHPG01 | MARGARET HAYWARD PLAYGROUND BUDGET | MARKET & OCTAVIA COMMUNITY IMPROVEMENT | | 50,000 |
| CRPNRVERPP01 | EMERGING NEEDS PROJECTS BUDGET | 2000 VARIOUS PARK LSE REV BOND-S2004 | 1,778,961 | |
| CRPPFR01 | PLAYING FIELDS REPLACEMENT | GF-CONTINUING PROJECTS | | 1,074,240 |
| CRPPMGPS01 | PORTSMOUTH SQUARE GARAGE REHAB BUDGET | GF-CONTINUING PROJECTS | | 300,000 |
| CRPPRP01 | PUMP REPLACEMENT PROJECT-BUDGET | GF-CONTINUING PROJECTS | 250,000 | 250,000 |
| CRPRHPRHGP01 | RINCON HILL-GUY PLACE PARK BUDGET | RINCON HILL & SOMA COMMUNITY FUNDS | 500,000 | 2,227,900 |
| CRPRSF01 | COURT RESURFACING | GF-CONTINUING PROJECTS | | 400,000 |
| CRPSEC01 | SECURITY AND LIGHTING SYSTEM-BUDGET | GF-CONTINUING PROJECTS | 125,000 | 125,000 |
| CRPSSD01 | SOMA SKATE PARK & DOG PARK | GF-CONTINUING PROJECTS | 1,603,626 | |
| CRPTH01 | TELEGRAPH HILL STABILIZATION-BUDGET | GF-CONTINUING PROJECTS | 250,000 | |
| CRPVVHITBV01 | HILLTOP TRAIL TO BAYVIEW HILL BUDGET | VISTACION VALLEY INFRASTRUCTURE FUND | 340,000 | 275,000 |
| CRPYFREHRN | EAST HARBOR RENOVATION | R&P-MARINA YACHT HARBOR FUND | 200,000 | |
| CRPYRP01 | MARINA YACHT RENOVATION PROGRAM | R&P-MARINA YACHT HARBOR FUND | 200,000 | |
| FRPCOM01 | MONSTER PARK - FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 1,837,500 | |
| FRPRH01 | FIELD REHABILITATION | GF-ANNUAL PROJECT | 103,000 | 56,000 |
| FRPGEN01 | GENERAL FACILITIES MAINT-BUDGET | GF-ANNUAL PROJECT | 811,500 | 695,000 |
| FRPMAT01 | MATHER FACILITIES MAINT-BUDGET | GF-ANNUAL PROJECT | 210,000 | 221,000 |
| FRPMBB01 | MIDNIGHT BASKETBALL - BUDGET | GF-ANNUAL PROJECT | 68,000 | 68,000 |

PROPOSED CAPITAL PROJECTS

| Project Title | Subfund Title | Proposed 2013-2014 | Proposed 2014-2015 |
|---|----------------------------------|-----------------------|-----------------------|
| FRPYFM01 MYH-FACILITIES MAINTENANCE-BUDGET | R&P-MARINA YACHT HARBOR FUND | 300,000 | 300,000 |
| FRPYFMWHDR01 MARINA RENO. WEST HARBOR DREDGING BUDGET | R&P-MARINA YACHT HARBOR FUND | 273,048 | 99,198 |
| PRPMDP01 MISSION DOLORES PG FAC MAINT RESERVE | GF-CONTINUING PROJECTS | 15,000 | 15,000 |
| Department : REC Subtotal | | 17,627,635 | 14,841,338 |
| Department : REG ELECTIONS | | | |
| PRG04300 REG - WAREHOUSE MOVE | GF-NON-PROJECT-CONTROLLED | | 2,000,000 |
| Department : REG Subtotal | | 0 | 2,000,000 |
| Department : SCI ACADEMY OF SCIENCES | | | |
| CSC06R00SCHV AHU REPLACEMENT | GF-CONTINUING PROJECTS | 250,000 | |
| FSC06F0000FM FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 218,400 | 226,400 |
| Department : SCI Subtotal | | 468,400 | 226,400 |
| Department : SHF SHERIFF | | | |
| CSH0670000PD PROJECT DEVELOPMENT | GF-NON-PROJECT-CONTROLLED | 275,000 | |
| CSH067003PD PROJECT DEVELOPMENT | GF-CONTINUING PROJECTS | 2,140,000 | 2,550,000 |
| CSH06RC0101 HOLDING CELL IMPROVEMENT | GF-CONTINUING PROJECTS | 100,000 | |
| CSH06RC0102 HOT WATER SYSTEM IMPROVEMENT | GF-CONTINUING PROJECTS | | 205,000 |
| CSH06RC010CC CLOSED CIRCUIT SECURITY EQUIPMENT | GF-CONTINUING PROJECTS | 50,000 | |
| CSH06RC01RR ROOF REPAIR | GF-CONTINUING PROJECTS | | 250,000 |
| CSH06RC0201 CELL SECURITY REFURBISHMENT | GF-CONTINUING PROJECTS | 185,000 | 200,000 |
| CSH06RC02ES EQUIPMENT REPLACEMENT | GF-CONTINUING PROJECTS | 165,000 | |
| CSH06RC0301 VISITOR AREA UPGRADE | GF-CONTINUING PROJECTS | | 110,000 |
| CSH06RC03IF INTERIOR FINISH | GF-CONTINUING PROJECTS | 137,000 | |
| CSH06RC04ES EQUIPMENT REPLACEMENT | GF-CONTINUING PROJECTS | | 60,000 |
| CSH06RC05ES EQUIPMENT REPLACEMENT | GF-CONTINUING PROJECTS | | 132,000 |
| FSH06F0000FM FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 368,000 | 386,000 |
| FSH06FC03FM FACILITIES MAINTENANCE | GF-ANNUAL PROJECT | 150,000 | 150,000 |
| Department : SHF Subtotal | | 3,570,000 | 4,043,000 |
| Department : WAR WAR MEMORIAL | | | |
| CWM06R00DSEC DS ELEVATOR REFURBISHMENT | WAR MEMORIAL-CONTINUING PROJECTS | | 350,000 |
| CWM06R00DSIF DS INTERIOR FINISHES | WAR MEMORIAL-CONTINUING PROJECTS | 400,000 | |
| CWM06R00DHRR OH ROOF REPLACEMENT | WAR MEMORIAL-CONTINUING PROJECTS | 140,000 | |
| FWM06F0000FM WAR - FACILITY MAINTENANCE | WAR MEMORIAL-ANNUAL PROJECTS | 437,000 | 412,000 |
| Department : WAR Subtotal | | 977,000 | 762,000 |
| Capital Project Total | | 255,655,935 | 189,471,409 |

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS



Celebrate Ability, 2013

By Johanna Poethig

District 5, Hamilton Recreation Center

Celebrate Ability is a series of mosaic medallions that play with words and images of California native species to highlight the shared activities that take place at the Center.

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

INFORMATION & COMMUNICATION TECHNOLOGY (ICT) PLAN AND THE PROPOSED FY 2013-14 AND FY 2014-15 BUDGET

Every other year, the City Administrator submits an Information & Communication Technology Plan (ICT Plan) to the Mayor and Board of Supervisors, as required under Section 22.A of the Administrative Code. The ICT Plan provides an assessment of the City's information and communication technology (IT) needs for the next five years and a financing plan for addressing those needs. Under the authority of the City Administrator, the Committee on Information Technology (COIT) prepares the ICT Plan. The Plan is submitted to the Board of Supervisors on March 1 for approval no later than May 1. Following adoption of the Plan, COIT proposes a two-year IT budget for consideration by the Mayor and Board of Supervisors during the regular budget process. The FY 2013-14 through FY 2017-18 ICT Plan was unanimously adopted by the Board of Supervisors in April 2013.

Eligible Projects

Within the Plan, IT projects fall into four major categories:

1. New / Enhancements

Investments that increase an asset's value or useful life

and/or change its use. These typically result from the passage of new laws or mandates, functional changes, or technological advancements.

2. Renewals / Replacements

Investments to preserve or extend the useful life of existing IT infrastructure.

3. Routine Maintenance

Projects that provide for the day-to-day maintenance of existing IT infrastructure, including labor costs. Unlike renewals and enhancements, these costs are often funded within departments' operating budgets.

4. Critical Project Development

Funding for pre-project development and planning. This category continues the City's commitment established through the Capital Planning Program to funding pre-development planning, so that project costs and impacts are clearly understood before a decision is made to either fund or place a project before voters.

HIGHLIGHTS OF THE FY 2013-14 THROUGH FY 2017-18 ICT PLAN

The City's ICT Plan, adopted in April of 2013, identifies goals and priorities to guide the Committee on Information Technology (COIT) as it evaluates departmental IT project requests.

ICT Plan recommends prioritizing projects that:

Make Government More Efficient & Effective

In all economic climates, the City will strive to become more efficient and effective in all business operations and public service offerings. Technology enables and supports

the City's efforts to maximize resources and provide the best possible service to its constituents.

Improve Public Access & Transparency

The City recognizes that a foundation of effective governance is the provision of public access to City information and services. The City will invest in projects to expand online services, improve access to citywide information, and address the digital divide.

Strengthen Security & Disaster Preparedness

The City considers the protection of its business systems and services a primary objective. The City's IT Security

program takes a holistic approach to protecting City government services and providing secure, reliable technology solutions for constituents and visitors.

Support & Maintain Critical City IT Infrastructure

Investing in the City's IT infrastructure continues to be a foundational need. The ICT Plan recommends that the City will invest in this crucial area to implement new systems as well as also sustain current systems.

During the five-year period covered by the ICT Plan, FY 2014-18, departments requested a total of \$548.0 million in IT project funding. The ICT Plan identified a \$205.4 million funding gap and proposed a number of financial strategies to address the shortfall.

FISCAL YEARS 2013-14 AND FY 2014-15 FOR PROPOSED IT PROJECT BUDGET

Departments proposed \$199.5 million in IT projects for FYs 2013-14 and 2014-15, including \$102.0 million in General Fund requests and \$97.5 million in non-General Fund requests. The Committee on Information Technology recommends funding priority IT projects through \$59.8 million of General Fund support and \$100.3 million of non-General Fund support.

Non-General Fund Department IT Projects

Major non-General Fund projects in the Mayor's FY 2013-14 and 2014-15 proposed budget include a variety of large, multi-year projects such as: electronic medical records conversion at the Department of Public Health; replacement of the secure local area network at the Airport; implementation of systems monitoring and control at the Public Utilities Commission; and a train controls systems upgrade at the Municipal Transportation Agency.

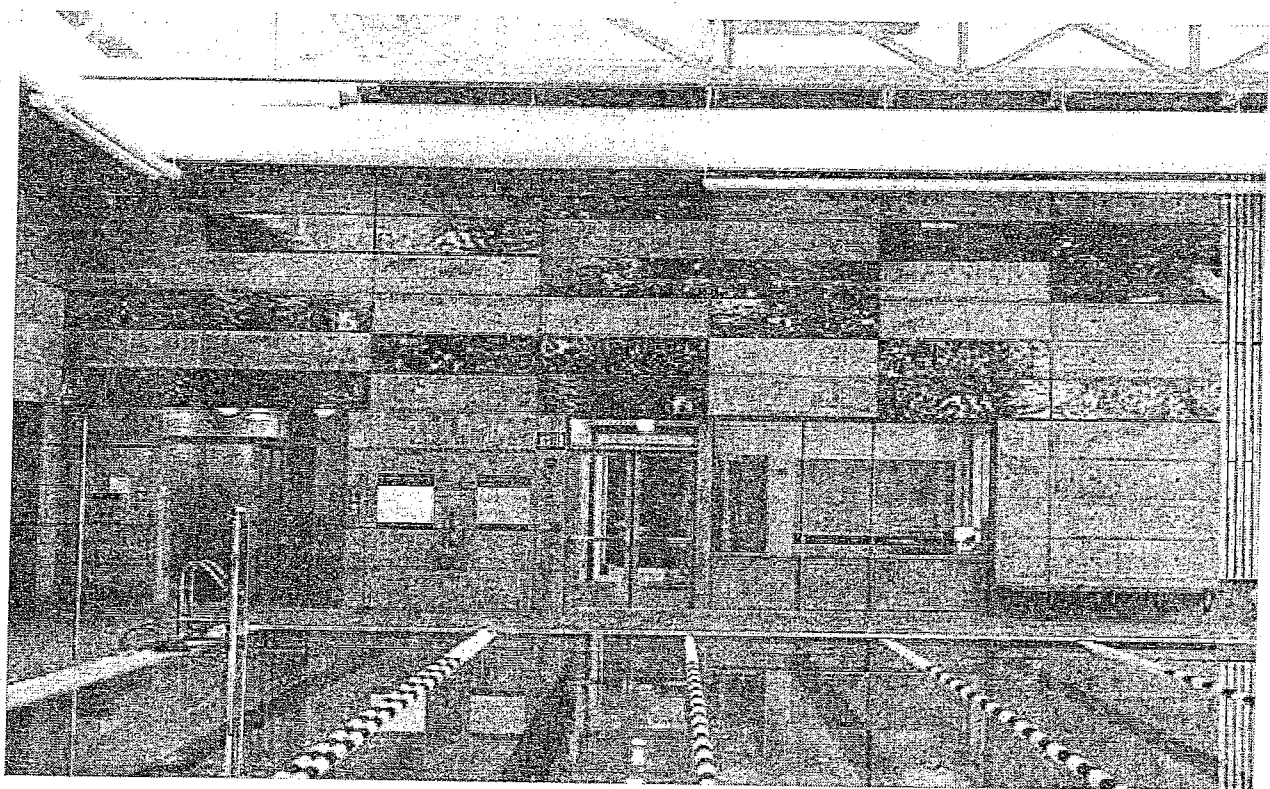
General Fund Support of IT Projects

The FY 2013-14 and 2014-15 budget includes General Fund of \$59.8 million in new and continuing IT investments. Major projects include:

- \$27.0 million to fund IT infrastructure at the new San Francisco General Hospital.
- \$17.1 million in public safety investments for: computer aided dispatch and fire station alerting; the development of an interoperable public safety data network; high-tech mobile devices for police officers; crime data warehouse; planning and project development of the public safety radio system replacement; and IT infrastructure for the new Public Safety Building.
- \$1.3 million to complete the scoping of the replacement of the City's legacy financial system.
- \$3.0 million to provide security for projects that include the protection of radio sites, on-going IT security measures, and citywide financial systems disaster recovery.
- \$1.1 million in investments for fiber and wi-fi to city buildings.

Detailed information about these and other proposed IT projects and a full copy of the City's ICT Plan can be found online at www.sfcoit.org

COMMONLY USED TERMS



Swimmers' Waves, 2008

By Catherine Wagner

District 4, Sava Pool

Swimmer's Waves consists of 27 porcelain enamel panels with images of the waves created by swimmers in a pool. Two of the panels include an image of the beloved former lifeguard Charlie Sava.

COMMONLY USED TERMS

ACCRUAL BASIS ACCOUNTING – An accounting methodology that recognizes revenues or expenditures when services are provided.

ANNUAL APPROPRIATION ORDINANCE (AAO) – The piece of legislation that enacts the annual budget.

ANNUAL SALARY ORDINANCE (ASO) – The piece of legislation that grants departments the authority to fill a specified number of positions during the fiscal year. Note that this is not the same as having the funding to fill that number of positions. The ASO is passed at the same time as the AAO.

ANNUALIZATION – Adjusting a partial year revenue or expense to reflect a full year's worth of income or spending.

ATTRITION SAVINGS – Salary savings that result when positions at a department are vacant.

BALANCING – Process of making revenues match expenditures within each departmental budget and within the City budget as a whole.

BASELINE – (1) The annualized budget for the current fiscal year, which serves as the starting point for preparing the next fiscal year's budget. (2) A required minimum of spending for a specific purpose.

BUDGET CYCLE – The period of time in which the City's financial plan for the upcoming fiscal year is developed; submitted to, reviewed, and enacted by the Board of Supervisors and signed by the Mayor; and implemented by city departments.

CAPITAL BUDGET – Funds to acquire land, plan and construct new buildings, expand or modify existing buildings, and/or purchase equipment related to such construction.

CASH BASIS ACCOUNTING – An accounting methodology that recognizes revenues and expenditures when payments are actually made.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The City's Annual Financial Report, which summarizes the performance of all revenue sources and accounts for total expenditures in the prior fiscal year.

CARRYFORWARD – Funds remaining unspent at year-end that a department requests permission to spend during the following fiscal year. Some funds carry forward automatically at year-end.

COST-OF-LIVING ADJUSTMENT (COLA) – A regularly scheduled adjustment to salaries, aid payments or other types of expenditures to reflect the cost of inflation.

COUNTY-WIDE COST ALLOCATION PLAN (COWCAP) – The County-Wide Cost Allocation Plan is developed annually by the Controller's Office and calculates the overhead rate charged to each department for its share of citywide overhead costs, such as payroll, accounting, and operations.

DEFICIT – An excess of expenditures over revenues.

ENTERPRISE DEPARTMENT – A department that does not require a General Fund subsidy because it generates its own revenues by charging a fee for service.

FISCAL YEAR – The twelve-month budget cycle. San Francisco's fiscal year runs from July 1st to June 30th.

FRINGE – The dollar value of employee benefits such as health and dental, which varies from position to position.

FULL-TIME EQUIVALENT (FTE) – One or more employees who cumulatively work 40 hours/week.

FUND – Government budgets are made up of funds that organize and account for specific resources. Each fund is considered a separate accounting entity.

FUND BALANCE – The amount of funding that remains in a given fund at the end of the fiscal year.

GENERAL FUND – The largest of the City's funds, the General Fund is a source for discretionary spending and funds many of the basic municipal services such as public safety, health and human services and public works. Primary revenue sources include local taxes such as property, sales, payroll and other taxes.

GENERAL FUND DEPARTMENT – A department that receives an annual appropriation from the City's General Fund.

INTERIM BUDGET – The citywide budget that is in effect for the first two months of the fiscal year, during the lag period between July 1st—the date on which the Board of Supervisors must technically submit its budget—until mid-August when the new budget is signed into effect by the Mayor. The Mayor's proposed budget serves as the interim budget.

MAYOR'S PROPOSED BUDGET – The citywide budget submitted to the Board of Supervisors by the Mayor's Office, on May 1st for selected Enterprise and General Fund departments and June 1st for all remaining departments, that makes recommendations and estimates for the City's financial operations for the ensuing fiscal year.

MEMORANDUM OF UNDERSTANDING (MOU) – A binding agreement between two parties.

ORDINANCE – A proposed or enacted law. Typically prepared by the City Attorney.

RAINY DAY RESERVE – Funds that are legally set-aside by the City Charter, Section 9.113.5, with the intent of protecting the City from being negatively impacted by the economy's boom-bust cycle. Generally, the Rainy Day Reserve requires that money be saved when revenue growth exceeds a certain level (in good economic times) in order to create a cushion during economic downturns.

RESOLUTION – A type of legislation. Typically prepared by the sponsoring department or a member of the Board of Supervisors and is generally directed internally.

REVISED BUDGET – The department's budget at year-end. Over the course of the fiscal year, the department's original budget may be amended to reflect supplemental appropriations, and receipts of unbudgeted grants.

SPECIAL FUND – Any fund other than the General Fund. Revenue in special funds is non-discretionary.

SURPLUS – An excess of revenue over expenditures.

TECHNICAL ADJUSTMENT – Changes made by the Mayor's Office to the Mayor's proposed budget after it has been submitted to the Board of Supervisors.

TWO-YEAR BUDGETING – The new citywide process (beginning Fiscal Year 2012-13) of budgeting each year for the next two fiscal years.

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013
Re: Mayor's FY 2013-14 and FY 2014-15 Budget Submission

Madam Clerk,

In accordance with City and County of San Francisco Charter, Article IX, Section 9.100, the Mayor's Office hereby submits the Mayor's June 1st proposed budget, corresponding legislation and related materials for Fiscal Year 2013-14 and Fiscal Year 2014-15.

In addition to the Annual Salary Ordinance and Annual Appropriation Ordinance, the following items are included in the Mayor's submission:

- Five copies of the Mayor's Budget Book.
- The budget for the Treasure Island Development Authority for FY 2013-14 and FY 2014-15.
- The budget for the Office of Community Investment and Infrastructure for FY 2013-14 and FY 2014-15.
- 26 separate pieces of legislation (see list attached).
- A Transfer of Function letter detailing the transfer of 2.0 positions within the Executive Branch.
- A letter addressing funding levels for consumer price index increases for nonprofit corporations or public entities for the coming two fiscal years.

If you have any questions, please contact me at (415) 554-6515, or Emily Volberding at (415) 554-7631.

Best, Regards,

A handwritten signature in black ink, appearing to read "Kate H", followed by a long horizontal flourish.

Kate Howard
Mayor's Budget Director

| Description of Legislation |
|--|
| ADM Medical Examiner fee adjustments |
| Administrative Code - Special Funds for Cultural, Arts & Publicity Programs |
| ART - Street Artist Certificate Fee adjustment to CPI |
| Buisness & Tax Regulations Code - Hotel Tax Allocations |
| CON - Administrative Code - Surety Bonds; Bid Securities |
| CON - Administrative, Buisness & Tax Regulations Code - Controller Reports & Cash Reserve Fund |
| CON - Planning Code - Controller's Reports |
| DEM transfer of function to TTX of the management of the Police Alarm Ordinance |
| DPH Public Health Rates for FY 2013-14 and FY 2014-15 |
| HSA - Allocation plan for the Human Services Care Fund |
| HSA fee implementation for Public Guardianship Program |
| LIB - Establishment of a gift fund |
| LIB fee adjustments for late DVDs and photo reproduction services |
| MOH - Local Operating Subsidy Grant - 1075 Le Conte |
| MOH - Local Operating Subsidy Grant - 225 Berry |
| MOH - Local Operating Subsidy Grant - 25 Essex |
| MYR - Budget Savings Incentive Fund (BISR) expenditure plan |
| OCII - Office of Community Investment and Infrastructure Budget |
| OCII - Office of Community Investment and Infrastructure Interim Budget |
| Public Education Enrichment Fund - Children & Families Commission |
| Public Education Enrichment Fund - Unified School District |
| REC - Lease and Management Agreement - SF Botanical Garden |
| REC Fee adjustments and environmental findings |
| SFFD fee adjustments for services and environmental findings |
| TIDA - Treasure Island Development Authority Budget |
| TIDA - Treasure Island Development Authority Interim Budget |



May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013

Re: Interim Exceptions to the Annual Salary Ordinance

Madam Clerk,

I herein present exceptions to the Annual Salary Ordinance (ASO) for consideration by the Budget and Finance Committee of the Board of Supervisors. The City's standard practice is to budget new positions at 0.77 FTE. Where there is justification for expedited hiring, however, the Board may authorize exceptions to the Interim ASO, which allow new positions to be filled in the first quarter of the fiscal year, prior to final adoption of the budget. Exceptions are being requested for the following positions:

General Fund Positions (47.92 FTE)

▪ **Adult Probation (3.00 FTE)**

- **1064 IS Programmer Analyst-Principal (1.00 FTE)** This urgently needed position will enable APD to complete many IT related investments to their service including implementation of COMPAS, opening of the new CASC one-stop shop for parolees, and moving APD onto the JUSTIS system.
- **9775 Senior Community Development Specialist II (1.00 FTE)** This position is being added to ensure no layoffs at the Department in spite of the loss of grant funding. Because the employee already works for the City in a temporary position, this interim exception will enable the Department to seamlessly transition this employee onto a permanent requisition to ensure no loss of service.
- **9774 Senior Community Development Specialist I (1.00 FTE)** This position is currently filled with a temporary employee that has been with the department for more than 6 months. This interim exception will enable the Department to move this employee to a permanent position. There is no net new staff or cost with the addition of this interim exception because the Department reduced temporary salaries to offset the cost to move this person onto a permanent requisition.

▪ **Department of Public Works (16.92 FTE).**

- **1822 Administrative Analyst (0.92 FTE)** This position urgently needs to be filled to support administration of the Moscone Expansion project currently underway. The recruitment process will be accelerated in order to fill in early FY 2013-14. This position is not technically General Fund as it is supported with project funds, (commercial paper and certificates of participation).
- **1051 IS Business Analyst-Assistant (1.00 FTE), 1053 IS Business Analyst-Senior (1.0 FTE), 1054 IS Business Analyst-Principal (4.00 FTE), 1070 IS Project**

Director (1.00 FTE), These positions are funded by non-General Fund interdepartmental work orders. The hiring process will be accelerated to meet project timelines.

- **1824 Principal Administrative Analyst (1.00 FTE), 5502 Project Manager I (1.00 FTE), 1820 Junior Administrative Analyst (3.00 FTE), 1822 Administrative Analyst (2.00 FTE), 1842 Management Analyst (2.00 FTE)** – These positions are funded by non-General Fund interdepartmental work orders and are currently filled by temporary hires.

▪ **Police Department (1.00 FTE)**

- **1823 Senior Administrative Analyst (1.00 FTE)** This position replaces a retiring Q82 and civilianizes the Contracts Administrator position within the Fiscal Division of the Police Department. The position is a high priority fill a candidate has been identified for lateral transfer into the position.

▪ **Office of the Treasurer & Tax Collector (16.00 FTE)**

- **1823 Senior Administrative Analyst (1.00 FTE), 1408 Principal Clerk (2.00 FTE)** These positions will ensure the on-time implementation of the gross receipts tax, and the Department will be able to immediately hire these positions from available lists on July 1, 2013.
- **4310 Commercial Division Assistant Supervisor (1.00 FTE), 1630 Account Clerk (2.00 FTE), 1632 Senior Account Clerk (1.00 FTE), 4308 Senior Collections Officer (5.00 FTE), 4321 Cashier II (0.50 FTE), 4321 Cashier II (2.00 FTE)** These positions are currently filled by staff working on work order assignments from the Superior Court. At the time of the FY 2012-13 and 2013-14 budget, it was believed the work order would be eliminated in FY 2013-14 so the positions were deleted from the Treasurer's budget. However, over the past year, the Superior Court and the Treasurer will retain the work order and the corresponding positions. Not providing an interim exception would result in layoffs.
- **1630 Account Clerk (0.50 FTE)** This position was added and filled mid-year during FY 2012-13 for work with the MTA. Failure to provide an interim exception would result in a layoff of existing staff.
- **8173 Legal Assistant (1.00 FTE)** This position represents the renewal of a limited-term position that was set to expire in the Treasurer's FY 2013-14 budget. Because this position has provided revenue-generating work around Summary Judgments, the Treasurer and the Mayor's Office have decided to renew the position in the budget. As the position is currently filled, not providing an interim exception would result in a layoff of existing staff.

▪ **Mayor's Office of Housing (6.00 FTE)**

- **9770 Community Development Assistant (1.00 FTE), 9774 Senior Community Development Specialist I (3.00 FTE), 9775 Senior Community Development Specialist II (2.00 FTE)** These positions will execute the Housing Trust Fund, as approved by voters in Proposition C, and are needed immediately for implementation.

▪ **Board of Supervisors (1.00 FTE)**

- **1406 Senior Clerk (1.00 FTE)** This off-budget project position is for the new Assessment Appeals Board project to streamline and improve the property tax refund process. This interim exception will allow the Board of Supervisors to fill the position

immediately to ensure no increase in the current backlog for appeals since the filing period runs from July to September. The recruiting process for this position is already underway to ensure a start date in July of 2013.

- **Mayor's Office of Neighborhood Services (1.00 FTE)**
 - **9920 Public Service Aide (1.00 FTE)** Position converts a current employee paid with temporary salaries to a permanent civil service employee.
- **Department of Human Resources (3.00 FTE)**
 - **1820 Junior Administrative Analyst (3.00 FTE)** Continuation of technology innovation fellows' program; anticipated to begin August 2013. Recruiting process begun late FY 2013-14

Non-General Fund Positions (8.00 FTE)

- **Department of Child Support Services (1.00 FTE)**
 - **8159 Child Support Officer III (1.00 FTE)** This position was deleted in the FY 2013-14 budget during the FY 2012-13 and 2013-14 budget process but was restored in the FY 2013-14 and FY 2014-15 budget. However, as the position will accommodate an existing employee, failure to grant an interim exception will result in a layoff.
- **Department of Building Inspection (3.00 FTE)**
 - **1053 IS Business Analyst-Senior (1.00 FTE), 5214 Building Plans Engineer (1.00 FTE), 6321 Permit Technician I (1.00 FTE)**
 - All above positions are requested as interim exceptions to immediately support the development of the approved soft story retrofit program.
- **Department of Public Works (1.00 FTE).**
 - **1822 Administrative Analyst (1.0 FTE)** This position reflects the transition of an employee that is currently working for the Department as a City Hall Fellow; therefore, this position needs to be filled at the beginning of the fiscal year when the City Hall Fellows program concludes, in order to prevent a layoff.
- **Police Department (1.00 FTE)**
 - **Q082 Captain III (1.00 FTE)**– The addition of this position reflects a Q82 currently funded by UASI grants. These grants have been previously approved by the Board, but did not include the ASO amendment to add the Police Department position; the addition is a technical adjustment to correct that omission. The FY13 grant will continue to fund this Off Budget Captain position.
- **Mayor's Office of Housing (1.00 FTE)**
 - **9774 Senior Community Development Specialist I (1.00 FTE)** This position will execute workload for the Successor Housing Agency to the San Francisco Redevelopment Agency, and is needed for immediate implementation.
- **Department of Children, Youth and their Families (1.00 FTE)**
 - **1444 Secretary I (1.00 FTE)** This position will convert an existing employee from temporary status to permanent civil service status.

The positions listed below are not counted towards interim exceptions but are included for situational awareness purposes. The positions are converting from temporary to permanent civil service positions in this budget in alignment with MOU agreements.

- **Department of Human Resources (3.00 FTE)**
 - **1202 Personnel Clerk (3.00 FTE)** This position corresponds with a move of three current filled positions from temp to permanent, per MOU agreements.
- **Office of the City Administrator (13.00 FTE).**
 - **2708 – Custodian (13.00 FTE)** The City Administrator's Department of Real Estate is converting 13.00 current part time custodian positions to full time. This conversion is consistent with MOU agreements.

Please do not hesitate to contact me if you have any questions regarding the requested interim exceptions to the ASO.

Sincerely,



Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose
Controller

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013
Re: Mayor's FY 2013-2014 and FY 2014-15 Budget Submission

Madam Clerk,

As required under the San Francisco Administrative Code, SEC 12P.3 (ii), this letter provides notice to the Board of Supervisors that the Mayor's Proposed Budget for Fiscal Years (FY) 2013-14 and 2014-15 does not contain funding for consumer price index increases for nonprofit corporations and public entities in either FY 2013-14 or FY 2014-15, nor for prior years. As the City's 5 Year Financial Plan, issued on May 1, 2013, projects a \$123.6 million shortfall in FY 2013-14 and a \$256.1 million shortfall in FY 2014-15, it would not be feasible to provide consumer price index increases through other budgetary reductions without jeopardizing City operations.

If you have any questions, please contact my office.

Sincerely,

A handwritten signature in black ink, appearing to read "Kate Howard", with a long, sweeping horizontal line extending to the right.

Kate Howard
Mayor's Budget Director

cc: Members of the Board of Supervisors

OFFICE OF THE MAYOR
SAN FRANCISCO



EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013
Re: Notice of Transfer of Function under Charter Section 4.132

Madam Clerk:

This letter constitutes a notice to the Board of Supervisors under Charter Section 4.132 of a transfer of function between departments within the Executive. All positions are regular positions unless otherwise specified. The positions include the following:

- One position (1.0 FTE 1824 Principal Administrative Analyst) will transfer from Department of Emergency Management to the Treasurer / Tax Collector, moving the management of the City's False Alarm Program.
- One position (.77 FTE 5299 Planner IV – Environmental Review) will transfer from the San Francisco Public Utilities Commission to the City Planning Department to perform PUC related planning functions.

There are several other changes that, while not transfers of functions are noted below.

- Three position transfers between OCII and ADM (1 each 0932, 0933 and 0953) and three between OCII and MOH (1 each 1657, 5502 and R035) only appear to be transfers; however, these positions are already serving in the noted receiving departments. These positions were accidentally moved during a technical recasting of positions during the creation of OCII and are moving back as a technical fix.
- Administrative costs and support services for the Civil Grand Jury are transferred from the Superior Court of San Francisco to the Controller's Office. The Court will continue its state-mandated responsibility for selection and empanelment of jurors; support services, however, are a County function and will be placed under the Controller's Office.

If you have any questions please feel free to contact my office.

Sincerely,

A handwritten signature in black ink, appearing to read "Kate Howard", written over a horizontal line.

Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose
Controller

OFFICE OF THE MAYOR
SAN FRANCISCO



130563

EDWIN M. LEE
MAYOR

TO: Angela Calvillo, Clerk of the Board of Supervisors
FROM: *pm* Mayor Edwin M. Lee *JE*
RE: Mayor's FY 2013-14 and FY 2014-15 Budget Submission
DATE: May 31, 2013

Attached for introduction to the Board of Supervisors is the Mayor's June 1st proposed budget, corresponding legislation and related materials for Fiscal Year 2013-14 and Fiscal Year 2014-15 along with five copies of the Mayor's Budget Book.

I request that this item be calendared in Budget and Finance Committee.

Should you have any questions, please contact Jason Elliott (415) 554-5105.

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