File No. 130535

Committee Item No. 2
Board Item No. 27

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget and Finance Committee

Date: 06/17/2013
06/19/2013
06/20/2013
06/21/2013

Board of Supervisors Meeting **Date:** 7/9/13

Cmte	Board	
☐	☐	**Motion**
☐	☐	**Resolution**
☐	☐	**Ordinance**
☐	☐	**Legislative Digest**
☐	☐	**Budget and Legislative Analyst Report** *(The BLA report will be attached when it becomes available)
☐	☐	**Legislative Analyst Report**
☐	☐	**Youth Commission Report**
☐	☐	**Introduction Form**
☒	☒	**Department/Agency Cover Letter and/or Report**
☐	☐	**MOU**
☐	☐	**Grant Information Form**
☐	☐	**Grant Budget**
☐	☐	**Subcontract Budget**
☐	☐	**Contract/Agreement**
☐	☐	**Form 126 – Ethics Commission**
☐	☐	**Award Letter**
☐	☐	**Application**
☐	☒	**Public Correspondence**

OTHER **(Use back side if additional space is needed)**

☒	☒	Proposed Budget and Annual Appropriation Ordinance
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Completed by: Victor Young **Date** June 13, 2013
Completed by: Victor Young **Date**

The Budget and Legislative Analyst's Report is located in Board of Supervisor's File No. 130535 and at the following website:

http://www.sfbos.org/index.aspx?page=14753

The following documents related to the FYs 2013-2014 and 2014-2015 Budget of the City and County of San Francisco are available in the reference file and online at the following websites:

- **The City and County of San Francisco Proposed Budget and Appropriation Ordinance as of May 31, 2013 (BOS File No. 130535)**

http://www.sfcontroller.org/Modules/ShowDocument.aspx?documentid=4337

- **The City and County of San Francisco Proposed Salary Ordinance as of May 31, 2013 (BOS File No. 130536)**

http://www.sfcontroller.org/Modules/ShowDocument.aspx?documentid=4335

- **Mayor's 2013-2014 and 2014-2015 Proposed Budget (BOS File No. 130536)**

http://www.sfmayor.org/Modules/ShowDocument.aspx?documentID=266

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

Sources for Final Board Adjustments

Table 1	FY 2013-14	FY 2014-15	**Total**
I. Reductions from Budget Analyst Recommendations			
General Fund Reductions	*9,892,715*	*5,576,523*	15,469,238
Children's Fund Reductions	*141,446*	*309,266*	450,712
II. Additional Fund Balance *			
Net FY 2012-13 Tax revenue	*1,400,000*		*1,400,000*
FY 2012-13 Litigation Reserve balance	*2,800,000*		*2,800,000*
Year-end savings identified by Budget Analyst	*1,088,390*		*1,088,390*
Year-end project reductions and expenditure closeouts	*3,621,480*		*3,621,480*
III. Jail Debt Service Restructuring	1,341,456	1,583,365	2,924,821
IV. Expanding Consumer Protection program	1,000,000	1,000,000	2,000,000
V. Do Not Replace Vehicles with less than 100k miles	2,284,513	2,299,067	4,583,580
VI. Reduce Equipment Fixtures for new General Hospital		2,703,357	2,703,357
VII. Remaining Technical Adjustment Reserve	1,430,000	1,900,000	3,330,000
Total Available for Appropriation - General Fund	**$ 25,000,000**	**$ 15,371,578**	**$ 40,371,578**
Total Available for Appropriation - Non General Fund			
Budget Analyst DBI reductions	483,163	177,000	660,163
Reduction of DBI capital reserve deposit	261,837	568,000	829,837
Total Available for Appropriation - Non General Fund	**$ 745,000**	**$ 745,000**	**$ 1,490,000**

** Requires Mayor's Technical Adjustment*

Budget Committee Amendments ıe FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
1	Art & Culture	ADM	Continuation of Third Thursday on Third St	Monthly arts and family community event in Bayview	$120,000		$120,000	$120,000		$120,000
2	Community Services	ADM	Violence Prevention	Services, advocacy and violence prevention work for Translatinas in the Mission	$200,000		$200,000			
3	Community Services	ADM	Language Access	Language Access Network - To sustain and grow the community-based San Francisco Language Access services	$100,000		$100,000	$100,000		$100,000
4	Workforce Development	ADM	Employment Services	Job placement and development for day laborers and domestic workers	$60,000		$60,000			
5	Housing Support	ADM	Housing Authority Holly Courts	Keypad locks for gates	$97,000		$97,000			
6	Community Services	Citywide	1.5% Cost of Doing Business Increase	Non-profit providers	$6,150,000		$6,150,000	$6,150,000		$6,150,000
7	Community Services	DAT	Truancy Prevention		$130,000		$130,000			
8	Housing Support	DBI	Code Enforcement Outreach Program	Strengthening and Expanding the work of the Code Enforcement and Non Profit Support Programs		$745,000	$745,000		$745,000	$745,000
9	Children, Youth Services	DCYF	LGBTQ Youth Drop-In	1 on 1 case management	$175,000		$175,000	$175,000		$175,000
10	Children, Youth Services	DCYF	LGBTQ Youth Safety Net	Public Safety net linkage	$154,627		$154,627	$154,627		$154,627
11	Children, Youth Services	DCYF	Argonne Elementary School	DCYF ExCEL Match Grant	$153,847		$153,847	$153,847		$153,847

3628

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
12	Children, Youth Services	DCYF	Balboa After School Program		$75,000		$75,000			
13	Children, Youth Services	DCYF	LGBT youth inclusion in schools	High School Support Program	$75,000		$75,000			
14	Children, Youth Services	DCYF	D11 Youth Workforce Preparation		$100,000		$100,000			
15	Children, Youth Services	DCYF	Teen Program	Teen Program for at-risk teens in the Western Addition with focus on afterschool achievement	$100,000		$100,000	$100,000		$100,000
16	Children, Youth Services	DCYF	Job Training	Youth job training, life skills, mentoring	$85,000		$85,000	$85,000		$85,000
17	Children, Youth Services	DCYF	Specialized K-8 Music Instruction	Promoting cross cultural understanding through music and cultural instruction	$77,387		$77,387	$77,387		$77,387
18	Children, Youth Services	DCYF	Comprehensive K-8 Summer learning Program	Provide academic enrichment to motivated students with limited educational opportunities	$75,278		$75,278	$75,278		$75,278
19	Children, Youth Services	DCYF	LGBT youth inclusion in schools	Anti-bullyling ciriculum	$50,000		$50,000			
20	Children, Youth Services	DCYF	After School Programs	After School Programming Environmental Learning	$75,000		$75,000			
21	Children, Youth Services	DCYF	George Peabody Elementary School	DCYF ExCEL Match Grant	$62,056		$62,056	$62,056		$62,056
22	Children, Youth Services	DCYF	After School Programs	Youth services, after school programs, leadership development for Vis Valley youth	$60,000		$60,000	$60,000		$60,000

3629

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
23	Children, Youth Services	DCYF	Pre-School Program	Early childhood ed programs in Potrero Hill for low income children	$60,000		$60,000	$60,000		$60,000
24	Workforce Training - Youth	DCYF	Job Training for youth	Job training for low in come and latino youth	$55,171		$55,171	$55,171		$55,171
25	Children, Youth Services	DCYF	Alamo Elementary School	Comprehensive K-8 School-based Before and Afterschool Scholarships	$54,816		$54,816	$54,816		$54,816
26	Children, Youth Services	DCYF	After School Programs	Combatting childhood obesity in Latino community	$50,955		$50,955	$50,955		$50,955
27	Children, Youth Services	DCYF	Youth Empowerment/ Organizing	Immigrant high school organizing in District 6	$50,000		$50,000	$50,000		$50,000
28	Children, Youth Services	DCYF	After School Programs	Programming for at risk girls in the Mission	$25,000		$25,000	$50,000		$50,000
29	Children, Youth Services	DCYF	After School Programs	Gender Specific Youth Services	$40,000		$40,000	$40,000		$40,000
30	Children, Youth Services	DCYF	Bessie Afterschool Programming	After School Programming	$45,000		$45,000	$45,000		$45,000
31	Children, Youth Services	DCYF	Environmental program - Denman Middle School		$40,000		$40,000	$40,000		$40,000
32	Children, Youth Services	DCYF	Richmond District Multicultural Children's Art Program	Comprehensive K-8 Community-based Afterschool	$35,669		$35,669	$35,669		$35,669
33	Children, Youth Services	DCYF	After School Programs	Arts and music programming for low income and latino youth	$25,000		$25,000	$25,000		$25,000
34	Children, Youth Services	DCYF	Pre-School Programs	Early childhood education reading program for latino youth	$24,000		$24,000	$24,000		$24,000
35	Children, Youth Services	DCYF	Lafayette Elementary After School Program	DCYF ExCEL Match Grant	$22,011		$22,011	$22,011		$22,011

3630

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
36	Children, Youth Services	DCYF	Reading Program	Alvarado School	$20,000		$20,000	$20,000		$20,000
37	Children, Youth Services	DCYF	Sheltered Youth	Summer programming for Tenderloin Youth				$25,000		$25,000
38	Children, Youth Services	DCYF	Youth and Young Adult Workforce	OMI youth programming	$75,000		$75,000			
39	Health	DPH	HIV/AIDS Services	Backfill HIV/AIDS General Fund programs	$2,995,000		$2,995,000	$3,000,000		$3,000,000
40	Health	DPH	Community Clinic	Health care services for the immigrant community left out of federal health reform	$350,000		$350,000	$350,000		$350,000
41	Health	DPH	San Francisco Wraparound Project	Crisis response for victims of gun shots and stabbings late night/early morning hours at General Hospital.	$200,000		$200,000			
42	Health	DPH	Mental health/ Substance abuse/ Social services for people affected by HIV	Community Health Project	$100,000		$100,000	$100,000		$100,000
43	Health	DPH	Tattoo removal	Tattoo removal for gang-involved youth expansion	$45,000		$45,000			
44	Health	DPH	SFGH Surgical Services	Trangender surgery position (UCSF)	$200,000		$200,000	$350,000		$350,000
45	Workforce	DPH	Homeless youth services in the Haight		$75,000		$75,000	$75,000		$75,000
46	Public Infrastructure	DPW	Staffing and additional projects	Increase laborer/gardening staff citywide	$500,000		$500,000			
47	Public Infrastructure	DPW	Sunset Blvd jogging path	Redo jogging path on one side of Sunset Blvd between Pacheco and Lincoln	$182,000		$182,000			

3631

Budget Committee Amendments .he FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
48	Public Infrastructure	DPW	Business Corridor Cleaning	Enhanced Cleaning in Irving, Noriega, Taraval	$125,000		$125,000			
49	Public Infrastructure	DPW	Funding for additional greening and community garden Projects	Bayview and Visitacion Valley	$75,000		$75,000			
50	Public Infrastructure	DPW	Benches and trees on Union and Fillmore		$75,000		$75,000			
51	Transit/Roads	DPW	Pedestrian Safety Improvement in D7		$250,000		$250,000			
52	Transit/Roads	DPW	Lombard Street pedestrian safety improvement		$50,000		$50,000			
53	Recreation	DPW	Open space expansion at Ingleside Library	Planning and Development to extend to the parcel to the side of the library into a publicly accessible open space area	$100,000		$100,000			
54	Public Infrastructure	DPW	Public Open Space Accessibility Improvements		$225,000		$225,000			
55	Public Infrastructure	DPW	LGBT Center - Deferred Maintenance Capital		$250,000		$250,000			
56	Community Services	DTIS	BTOP for youth and families	Computer Literacy Training	$225,000		$225,000			
57	Other Public Services	Ethics	Additional staffing	Additional enforcement and audit staff	$175,000		$175,000			
58	Other Public Services	GEN	District Allocations; Participatory Budgeting Pilot	Board District Allocation, and Admin support for Citywide Pilot for Participatory Budgeting	$750,000		$750,000			
59	Other Public Services	HRC	Human Rights Commission	Additional staffing for violence prevention & anti-discrimination work	$50,000		$50,000	$80,000		$80,000

3632

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
60	Community Services	HRC	Human Rights Commission	Violence prevention public education campaign for the TG community	$10,000		$10,000			
61	Children, Youth Services	HSA	School supplies and dental kits for youth		$270,000		$270,000			
62	Public Infrastructure	HSA	Homeless Services for Youth	Street Clean up and improvement	$20,000		$20,000	$20,000		$20,000
63	Homeless Support	HSA	Homeless Services for Veterans' Residence		$69,100		$69,100			
64	Homeless Support	HSA	LGBT Homeless Youth Outreach		$88,677		$88,677			
65	Homeless Support	HSA	HESPA	Needed to fully fund standards of care in homeless shelters (ie maintenance, staffing and training).	$1,000,000		$1,000,000	$1,000,000		$1,000,000
66	Homeless Support	HSA	5th and Harrison TAY housing	44 units for homeless individuals includes supportive services focused on workforce development	$300,000		$300,000	$300,000		$300,000
67	Housing Support	HSA	LGBTQ Housing	Castro Youth Housing Initiative	$274,952		$274,952	$274,952		$274,952
68	Community Services	HSA	Right to Counsel - Pilot continuation	Eviction Defense	$150,000		$150,000			
69	Community Services	HSA	SafeCare	In home visitation	$45,000		$45,000	$45,000		$45,000
70	Childcare	HSA	Early Head Start	Restore sequestration cuts	$78,986		$78,986			
71	Senior Support	HSA/ DAAS	Information and Referral System for Elders	Comprehensive system of assessment and assistance with services navigation	$150,000		$150,000			
72	Senior Support	HSA/ DAAS	Senior Nutrition	Home delivered meals for the elderly	$250,000		$250,000			
73	Senior Support	HSA/ DAAS	Aging in Place	Community Service	$100,000		$100,000			

3633

Budget Committee Amendments . .ie FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
74	Senior Support	HSA/ DAAS	Richmond District Aging In Place Programs	Community Service (Aging in Place Planning Grant)	$100,000		$100,000	$100,000		$100,000
75	Senior Support	HSA/ DAAS	OMI senior programs	Outreach, social services	$30,000		$30,000	$30,000		$30,000
76	Senior Support	HSA/ DAAS	Richmond District Senior Services	Half-time Social Service Aide at Senior Center	$25,000		$25,000	$25,000		$25,000
77	Senior Support	HSA/ DAAS	Senior Outreach and Services	Community Services	$25,000		$25,000	$25,000		$25,000
78	Senior Support	HSA/ DAAS	Senior Meals in District 6	food, supplies	$78,000		$78,000			
79	Senior Support	HSA/ DAAS	Senior activities in SoMa	Community Services	$25,000		$25,000	$25,000		$25,000
80	Community Services	MOH	Immigrant Legal Services	For legal services for individuals with mental health issues facing deportation	$120,000		$120,000	$120,000		$120,000
81	Housing Support	MOH	Public Housing Collaborative	Advocacy and leadership development for residents of public housing	$100,000		$100,000			
82	Community Services	MOH	Capacity Building	Support for community based organizations working with youth and support for community planning and neighborhood wide capacity building including organizational capacity building	$100,000		$100,000	$100,000		$100,000
83	Housing Support	MOH	Referral program for affordable housing in Soma		$60,000		$60,000			
84	Community Services	MOH	Immigrant and Transition Age Youth		$45,000		$45,000	$45,000		$45,000
85	Senior Support	MOH & OEWD	Neighborhood Access Point	Senior Service Support--Community Services	$270,000		$270,000	$270,000		$270,000
86	Homeless Support	MOH/HSA	Homeless Emergency Services and Housing	Homeless Prevention and Rapid Rehousing	$950,000		$950,000			
87	Homeless Support	MOH/HSA	Homeless Emergency Services and Housing	LOSP Subsidies for SRO families				$151,740		$151,740

3634

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
88	Community Services	MTA	Street closures for public recreation		$125,000		$125,000			
89	Transit/Roads	MTA	Lombard Street safety enforcement		$100,000		$100,000			
90	Transit/Roads	MTA	District 8 Pedestrian and bicycle safety enhancements		$105,600		$105,600			
91	Children, Youth Services	MTA	Crossing Guard Program for Public Elementary Schools in D7		$150,000		$150,000			
92	Workforce Development	OEWD	San Francisco Workforce Development Coalition	Unified ask to address decreased funding from the loss of redevelopment and stimulus funding. Increase coordination of workforce CBOs to focus on barrier removal	$900,000		$900,000			
93	Workforce Development	OEWD	Local Hiring Construction Pipeline Development	Construction local workforce pipeline development	$100,000		$100,000			
94	Workforce Development	OEWD	OMI Workforce Center		$150,000		$150,000	$150,000		$150,000
95	Workforce Development	OEWD	Workforce Development/Job Placement	Workforce development/job placement, revitalization of the one-stop center in the Western Addition	$250,000		$250,000			
96	Workforce Development	OEWD	Medical Training	Training Women in Public Housing for the Medical Field, Western Addition	$100,000		$100,000			
97	Workforce Development	OEWD	D11 Adult Workforce		$80,000		$80,000	$80,000		$80,000
98	Workforce Development	OEWD	TAY Workforce	TAY Workforce Development in the Western Addition	$75,000		$75,000	$75,000		$75,000

3635

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
99	Other Public Services	OEWD	Mission Safety Coordinator		$50,000		$50,000	$50,000		$50,000
100	Commercial Support	OEWD	Broad Street Randolph Revitalization		$50,000		$50,000			
101	Commercial Support	OEWD		Chinese language small business support in the Portola	$50,000		$50,000	$50,000		$50,000
102	Commercial Support	OEWD		Spanish language small business support in the Mission	$50,000		$50,000	$50,000		$50,000
103	Commercial Support	OEWD	Richmond District Planing Grant	Planning grant to support D1 Commercial Corridors economic development	$47,011		$47,011			
104	Commercial Support	OEWD	Business Technical Assistance	Business Outreach on ADA Compliance	$38,126		$38,126			
105	Commercial Support	OEWD	District 8 Merchant Support During Construction	Merchant Support During Construction	$25,000		$25,000			
106	Public Infrastructure	Planning	Japantown Planning Grant		$50,000		$50,000	$50,000		$50,000
107	Public Infrastructure	Planning	Nexus study on community facilities	Non Profit Displacement Impact	$75,000		$75,000			
108	Other Public Services	POL	Richmond Station CAB		$25,000		$25,000			
109	Transit	POL	Bicycle Recovery Program	To establish and maintain a bike registration and theft preventions program	$75,000		$75,000			
110	Public Infrastructure	REC	Restroom facility at 45 Ave and Lincoln Way playground	Improvement to Restroom	$100,000		$100,000			
111	Recreation	REC	Marina Community Building		$50,000		$50,000			
112	Recreation	REC	Randall Museum	Randall Museum enhancement -Curator	$40,000		$40,000	$85,000		$85,000

3636

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
113	Recreation	REC	Clubhouse Reopenings Citywide	To reopen 1 clubhouse with programming - Temp staff	$665,000		$665,000	$665,000		$665,000
114	Children, Youth Services	REC	Open Schoolyards		$150,000		$150,000	$150,000		$150,000
115	Public Infrastructure	REC	Geneva Car Barn	Planning , capacity buiding for replacement	$130,000		$130,000			
116	Recreation	REC	West Portal Playground Play Structure Replacement	The play structures at West Portal Playground are old and need to be replaced	$100,000		$100,000			
117	Public Infrastructure	REC	Coit Tower / Pioneer Park Custodian	Full time position 1 FTE	$77,800		$77,800			
118	Public Infrastructure	REC	Lafayette Park garbage cans		$16,000		$16,000			
119	Recreation	REC	Saturday in the park - McLaren		$15,000		$15,000			
120	Recreation	REC	Victoria Manalo Park Activation	park patrol, food justice, and greening and movie night	$15,000		$15,000			
121	Community Services	REC	Marina Family Festival	Permit fees,	$10,000		$10,000			
		Total			**$24,569,069**	**$745,000**	**$25,314,069**	**$15,802,509**	**$745,000**	**$16,547,509**
		GEN		Roll forward for ongoing support for Year 2 budget	430,931			-$430,931		
		Grand total			**$25,000,000**	**$745,000**	**$25,745,000**	**$15,371,578**	**$745,000**	**$16,547,509**

3637

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	FFO - 311 Call Center													
Temporary Salaries			$418,331	$371,331	$47,000	x	x							
Mandatory Fringe Benefits			$12,509	$11,103.60	$1,405	x	x							
	Total Savings			*$48,405*										
	The Mayor's proposed FY 2013-14 budget increases temporary salaries by $250,000 in the 311 Call Center. The recommended reduction of $47,000 is consistent with the 311 Call Center's operational need and FY 2014-15 budgeted expenditures.													
	AUA-Animal Welfare													
Equipment Purchase			$96,034	$68,222	$27,812	x	x							
	Department is requesting funding for two pieces of lab equipment and two new vehicles, but mileage logs from the department show only 41,000 miles for the Toyota Camry the Department is seeking to replace. Recommended reduction reflects savings from not purchasing a new Prius to replace the Camry.													
	FAC-City Administrator's Office													
Attrition Savings--Misc.	(1.29)	(1.94)	($132,565)	($196,068)	$63,503	x		(1.29)	(1.94)	($134,316)	($201,995)	$67,679	x	
Mandatory Fringe Benefits			($53,026)	($76,961)	$23,935	x				($53,726)	($80,797)	$27,071	x	
	Total Savings			*$87,438*				*Total Savings*			*$94,750*			
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						

3639

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AME - County Clerk Services													
Professional and Specialzed Services			$61,130	$43,000	$18,130	x				$61,130	$43,000	$18,130	x	
	Department has agreed to this reduction to match expected spending patterns.							Ongoing reduction.						
Materials and Supplies			$110,000	$90,000	$20,000	x				$110,000	$90,000	$20,000	x	
	Recommended reduction reflects expected actual expenditures over next two fiscal years.							Ongoing reduction.						
	FFK - Fleet Management													
Equipment Purchase			$144,718	$58,453	$86,265	x	x			$279,450	$30,641	$248,809	x	x
	Recommended reduction reflects purchase of two new vehicles instead of five. This recommendation is because most of the requested vehicles seeking replacement have less than 39,000 miles on their odometers. Our recommendation will allow the replacement of two vehicles with over 60,000 miles. In addition, this reduction will help meet HACTO's goal of a 20% fleet reduction by July 1, 2015.							Recommended reduction reflects purchase of one new vehicle instead of seven. This recommendation is because six of the requested vehicles to be replaced have less than 31,000 miles on their odometers. In addition, this reduction will help meet HACTO's goal of a 20% fleet reduction by July 1, 2015.						
	FFB - Living Wage / Living Health													
Attrition Savings--Misc	(0.27)	(0.50)	($27,686)	($51,270)	$23,584	x	x							
Mandatory Fringe Benefits			($11,564)	($21,415)	$9,851	x	x							
	Total Savings			*$33,435*				*Total Savings*			*$0*			
	The recommended increase in Attrition Savings reflects anticipated vacancy that is not likely to be filled for approximately six months.													
	ASG - Medical Examiner													
Attrition Savings--Misc	(0.11)	(0.61)	($13,021)	($72,207)	$59,186	x		(0.11)	(0.61)	($13,202)	($73,211)	$60,009	x	
Mandatory Fringe Benefits			($5,208)	($28,880)	$23,672	x				($5,281)	($29,284)	$24,004	x	
	Total Savings			*$82,858*				*Total Savings*			*$84,013*			
	The recommended change in Attrition Savings provides allowance for funding additional salaries to increase staffing in the Medical Examiner's Office, however reflects anticipated vacancy of two key positions that are not likely to be filled immediately.							Ongoing savings.						

3640

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Equipment Purchase			$184,151	$166,256	$17,895	x	x							
	Recommended reduction reflects quoted price for new equipment based on vendor quotes provided by the Department.													

Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$213,812	$208,426	$422,238
Non-General Fund	$0	$0	$0
Total	$213,812	$208,426	$422,238
Total w/o Med. Examiner	$213,812	$125,568	$339,380

Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$248,809	$216,892	$465,701
Non-General Fund	$0	$0	$0
Total	$248,809	$216,892	$465,701
al w/o Med. Examiner	$248,809	$132,880	$381,689

3641

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADP - Adult Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AKB - Community Services													
Attrition Savings	(4.10)	(4.35)	($393,505)	($417,499)	$23,994	x	x							
Mandatory Fringe Benefits			($131,846)	($139,885)	$8,039	x	x							
	Total Savings			*$32,034*										
	Adjust attrition savings to reflect actual hiring date of vacant 8434.													
	AOS - One-Stop Reentry Services													
Senior Community Development Specialist II	1.00	0.77	$108,137	$83,265	$24,872	x	x							
Mandatory Fringe Benefits			$44,183	$34,021	$10,162	x	x							
	Total Savings			*$35,034*										
	Disapprove interim exception for 9775. This position does not fill an urgent need for a July 1, 2013 hiring date and should be filled through a regular hiring process.													
Professional Services			$440,000	$344,167	$95,833	x	x							
	Reduce Professional Services expenditures to reflect actual timeline for rolling out the Alternative Sentencing for Women and Children program and services.													
	ASH - Administration													
IS Programmer Analyst - Principal	1.00	0.92	$112,837	$103,810	$9,027	x	x							
Mandatory Fringe Benefits			$45,695	$42,039	$3,656	x	x							
	Total Savings			*$12,683*										
	Disapprove the Interim Exception for the Programmer Analyst position. The Department is proposing to hire a limited tenure Programmer Analyst to support the implementation of the JUSTIS project. The Department has not begun recruiting for this position and cannot expect to fill it before August 1, 2013.													

3642

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADP - Adult Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Senior Community Development Specialist I	1.00	0.00	$91,124	$0	$91,124	x		1.00	0.00	$91,124	$0	$91,124	x	
Mandatory Fringe Benefits			$39,688	$0	$39,688	x				$39,688	$0	$39,688	x	
	Total Savings			*$130,812*				*Total Savings*			*$130,812*			
	Disapprove Senior Community Development Specialist position. The department has not justified the need for this position. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials. These activities are currently provided by 5 existing 1823s in the Reentry Division, and the Department has not demonstrated the increased need for support.							Ongoing reduction						
Management Consulting			$125,000	$75,000	$50,000	x				$125,000	$75,000	$50,000	x	
	Reduce Management Consulting Services expenditures by $50,000.							Ongoing reduction						
	ARS - Realignment													
Professional Services			$2,229,392	$2,186,097	$43,295	x	x							
	Decrease professional services budget to reflect actual contracted amounts and program timelines.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$218,878	$180,812	$399,690
Non-General Fund	$0	$0	$0
Total	$218,878	$180,812	$399,690

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$180,812	$180,812
Non-General Fund	$0	$0	$0
Total	$0	$180,812	$180,812

3643

GF = General Fund
1T = One Time

ADP - Adult Probation

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	Reserve Recommendations													
Professional Services			$514,350	$514,350	$0					$514,350	$514,350	$0		
	The Department is proposing to amend an existing contract to expand services for sex offenders. The Budget and Legislative Analyst recommends placing these program expenses on Budget and Finance Committee Reserve pending submission of amended contract and final budget details.							The Department is proposing to amend an existing contract to expand services for sex offenders. The Budget and Legislative Analyst recommends placing these program expenses on Budget and Finance Committee Reserve pending submission of amended contract and final budget details.						

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

3644

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ASR - Assessor/Recorder

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FDJ - Real Property													
Engineering Associate I	0.77	0.50	$ 61,068	$ 39,655	$ 21,413	x	x							
Mandatory Fringe Benefits			$ 27,984	$ 18,171	$ 9,813	x	x							
			Total Savings	*$ 31,226*										
	Reduce to reflect the planned start date for this position.													
Attrition Savings	(3.69)	(4.60)	$ (324,539)	$ (405,000)	$ 80,461	x	x							
Mandatory Fringe Benefits			$ (143,529)	$ (179,113)	$ 35,584	x	x							
			Total Savings	*$ 116,045*										
	The Assessor/Recorder has decreased attrition savings from FY 2012-13 by $353,546 to allow for the hire of vacant appraiser and administrative support positions. Our recommendation would provide the Assessor/Recorder's Office sufficient project staff to process assessment appeals. [adjusted for eight 9/1/13 hires and one 10/1/13 hire]													
Other Current Expenses			$ 90,000	$ 83,000	$ 7,000	x				$ 90,000	$ 83,000	$ 7,000	x	
	Reduce expenditures to correspond to the department's budget.							Ongoing reduction						
	FEH - Transfer Tax													
Attrition Savings	0.49	0.00	$ 37,899	$ -	$ 37,899	x		0.49	0.00	$ 38,510	$ -	$ 38,510	x	
Mandatory Fringe Benefits			$ 17,608	$ -	$ 17,608	x				$ 19,094	$ -	$ 19,094	x	
			Total Savings	*$ 55,507*						*Total Savings*	*$ 57,604*			
	Attrition corrected for positive amount budgeted.							Attrition corrected for positive amount budgeted.						
Administrative Analyst	0.77	0.67	$ 63,980	$ 55,394	$ 8,586	x	x							
Mandatory Fringe Benefits			$ 28,727	$ 24,996	$ 3,731	x	x							
			Total Savings	*$ 12,317*										
	Reduce to reflect the planned start date of 11/1/13 for this position.													

3645

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ASR - Assessor/Recorder

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
	FDL - Technical Services													
Assessor-Recorder Office Assistant	0.77	0.77	$ -	$ -	$ -									
Real Property Appraiser	3.08	3.08	$ -	$ -	$ -									
Principal Real Property Appraiser	0.77	0.77	$ -	$ -	$ -									
	The Assessor/Recorder has requested six new off-budget positions (4.62 FTEs in FY 2013-14) to process assessment appeals. These positions should be limited tenure for three fiscal years, FY 2013-14, FY 2014-15 and FY 2015-16, with a termination date of June 30, 2016.													
Real Property Appraiser								7.00	7.00	$ 587,296	$ 587,296	$ -		
Assessor-Recorder Office Assistant								3.00	3.00	$ 168,265	$ 168,265	$ -		
Senior Real Property Appraiser								2.00	2.00	$ 194,265	$ 194,265	$ -		
Principal Real Property Appraiser								1.00	1.00	$ 112,429	$ 112,429	$ -		
Mandatory Fringe Benefits										$ 516,666	$ 516,666	$ -		
								The Assessor/Recorder has 13 existing limited-tenure project positions to process assessment appeals, which were due to terminate in FY 2013-14. The Assessor/Recorder has requested extension of these positions in FY 2014-15. Therefore, these postions should be limited tenure for two additional years with a termination date of June 30, 2016.						

FY 2013-14

	Total Recommended Reductions		
	One-Time	Ongoing	Total
General Fund	$ 159,588	$ 62,507	$ 222,095
Non-General Fund	$ -	$ -	$ -
Total	$ 159,588	$ 62,507	$ 222,095

FY 2014-15

	Total Recommended Reductions		
	One-Time	Ongoing	Total
General Fund	$ -	$ 64,604	$ 64,604
Non-General Fund	$ -	$ -	$ -
Total	$ -	$ 64,604	$ 64,604

3646

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

BOS - Board of Supervisors

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	FAA - Board of Supervisors													
Attrition Savings	0.13	0.00	$12,839	$0	$12,839	x		0.13	0.00	$12,954	$0	$12,954	x	
Mandatory Fringe Benefits			$5,534	$0	$5,534	x				$6,011	$0	$6,011	x	
	Total Savings			*$18,373*				*Total Savings*			*$18,965*			
	Adjust Attrition Savings to zero due to positive Attrition Savings currently budgeted.							Ongoing Savings. Adjust Attrition Savings to zero due to positive Attrition Savings currently budgeted						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$18,373	$18,373
Non-General Fund	$0	$0	$0
Total	$0	$18,373	$18,373

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$18,965	$18,965
Non-General Fund	$0	$0	$0
Total	$0	$18,965	$18,965

3647

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CAT - City Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FC2 - Legal Service													
Judgements and Claims			$5,642,623	$5,592,623	$50,000	x				$5,942,623	$5,892,623	$50,000	x	
	Reduce to reflect the Department's historical expenditures on litigation expenses.							Ongoing Savings						
Equipment Purchase			$114,077	$77,139	$36,938	x	x							
	Disapprove one of four requested new cars to replace existing cars, one of which has mileage of 77,000 and therefore does not require immediate repalcement.													
Attrition Savings	(18.62)	(19.12)	($2,711,917)	($2,762,037)	$50,120	x	x							
Mandatory Fringe Benefits			($1,014,797)	($1,035,796)	$20,999	x	x							
	Total Savings			*$71,119*										
	Increase attrition savings by 0.50 FTE to reflect actual hire date of January 2014 for a vacant 1.00 FTE Claims Investigator position.													

3648

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$108,057	$50,000	$158,057
Non-General Fund	$0	$0	$0
Total	$108,057	$50,000	$158,057

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$50,000	$50,000
Non-General Fund	$0	$0	$0
Total	$0	$50,000	$50,000

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CHF - Children, Youth & Their Families

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
								CBI - Children's Fund Programs													
CHFAA	CBI	2SCHFNPR	235002	001	001	1840	Junior Management Analyst	0.00	1.00	$0	$67,342	($67,342)			1.00	0.00	$0	$68,490	($68,490)		
CHFAA	CBI	2SCHFNPR	235002	013	013	1840	Mandatory Fringe Benefits			$0	$32,644	($32,644)					$0	$35,277	($35,277)		
CHFAA	CBI	2SCHFNPR	235002	001	001	1822	Administrative Analyst	1.00	0.00	$83,091	$0	$83,091			0.00	1.00	$84,507	$0	$84,507		
CHFAA	CBI	2SCHFNPR	235002	013	013	1822	Mandatory Fringe Benefits			$37,308	$0	$37,308					$40,522	$0	$40,522		
								Total Savings			*$20,413*				*Total Savings*			*$21,262*			
								The Department did not demonstrate any change in workflow such that an upward substitution of the Junior Management Analyst position is not justified.							Ongoing savings.						
CHF13	CVP	2SCHFNPR	235002	001	001	9772	Community Development Specialist	0.00	1.00	$0	$78,719	($78,719)			0.00	1.00	$0	$80,061	($80,061)		
CHF13	CVP	2SCHFNPR	235002	013	013	9772	Mandatory Fringe Benefits			$0	$36,015	($36,015)					$0	$39,065	($39,065)		
CHFAA	CBI	2SCHFNPR	235002	001	001	9774	Senior Community Development Specialist I	1.00	0.00	$91,124	$0	$91,124			1.00	0.00	$92,677	$0	$92,677		
CHFAA	CBI	2SCHFNPR	235002	013	013	9774	Mandatory Fringe Benefits			$39,688	$0	$39,688					$43,197	$0	$43,197		
								Total Savings			*$16,078*				*Total Savings*			*$16,748*			
								Starting in February 2013, the Department was granted an Acting Assignment Pay Request by Human Resources to allow a Community Development Specialist (9772) to temporarily fill the roles and responsibilities of a Senior Community Development Specialist I (9774) in the Grants Unit because, per the request, the Department was experiencing a temporary staffing shortage with a vacant 9775 in the Unit and a temporary increase in work in the Unit. As the 9775 position is scheduled to be hired on July 1, 2013, the Department has not provided a reason that the Community Development Specialist should not resume the original roles and responsibilities, in keeping with the Acting Assignment Pay Request.							Ongoing savings.						
CHFAA	CBI	2SCHFNPR	235002	021	027	02700	Professional & Specialized Services			$1,708,500	$1,603,545	$104,955					$1,708,500	$1,437,244	$271,256		
								Reduce to reflect planned FY 2013-14 expenditures.							Reduce to reflect planned FY 2014-15 expenditures.						
								CAQ -													
CHFAA	CAQ	1GAGFAAA	235082	038	038	03801	City Grant Programs			$1,723,771	$1,573,771	$150,000	x				$1,623,051	$1,473,051	$150,000	x	
								Reduce to reflect historical underexpenditure of this line item.							Ongoing savings.						
CHFAA	CAQ	1GAGFAAA	235121	038	038	03801	City Grant Programs			$1,956,308	$1,756,308	$200,000	x				$1,577,870	$1,377,870	$200,000	x	
								Reduce to reflect historical underexpenditure of this line item.							Ongoing savings.						

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FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$350,000	$350,000
Non-General Fund	$0	$141,446	$141,446
Total	$0	$491,446	$491,446

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$350,000	$350,000
Non-General Fund	$0	$309,266	$309,266
Total	$0	$659,266	$659,266

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CON - Controller

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings
								FEB - Management				
CON01	FEB	1GAGFAAA	CON314005	40	040	4000	Materials and Supplies			$16,000	$11,000	$5,000
								Reduce to reflect historical spending patterns for materials and supplies.				
CON01	FEB	1GAGFAAA	CON314005	001	001	9993M Z	Attrition Savings	(2.27)	(3.27)	($247,165)	($302,165)	$55,000
CON01	FEB	1GAGFAAA	CON314005	013	013	9993M Z	Mandatory Fringe Benefits			($101,528)	($124,120)	$22,592
										Total Savings	*$77,592*	
								Increase attrition savings to reflect actual hire dates for a 1824 Principal Administrative Analyst, a 1654 Accountant III, and a 1054 Principal IS B Analyst as well as the 0931 Manager III position that is being held for the incumbant who is Acting 0953 expected to return February 2014.				
CONO1	FFM	1GAGFACP	CONECONOMIC	001	001	0101	Miscellaneous Salaries			$369,368	$288,668	$80,700
CONO1	FFM	1GAGFACP	CONECONOMIC	013	013	various	Mandatory Fringe Benefits			$148,209	$115,828	$32,381
										Total Savings	*$113,081*	
								The Department has increased this budget by $119,000 to transfer a positi the programmatic project budget to the Economic Analysis program budg Because the Department also has $148,000 in carryforward funds from pr that can fund this position, new funds can be deleted.				
								FDG - Accounting Operations and Systems				
CON03	FDG	1GAGFAAA	CONAOSD-GFNP	21	022	2100	Training			$14,000	$10,000	$4,000
								Reduce to reflect historical spending patterns for training.				
CON03	FDG	1GAGFAAA	CONAOSD-GFNP	001	001	9993M Z	Attrition Savings	(4.82)	(5.32)	($475,271)	($524,573)	$49,302
CON03	FDG	1GAGFAAA	CONAOSD-GFNP	013	013	9993M Z	Mandatory Fringe Benefits			($201,500)	($222,402)	$20,902
										Total Savings	*$70,204*	
								Increase attrition savings to reflect actual hire dates of four vacant positio 1652 Accountant II position vacant since November 2011; two 1654 Acc III, one vacant since January 2013 and one vacant since April 2013; and, Accountant IV vacant since May 2010.				

3650

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CON - Controller

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings
								FDC - Payroll/Personnel Services (eMerge)				
CON05	FDC	1GAGFWOF	CONEMERGEOPS	60	060	6000	Equipment Purchase			$234,277	$233,700	$577
								Decrease to reflect actual departmental needs.				
CON03	FDC	1GAGFWOF	CONEMERGEOPS	01	001	1064_C	Principal IS Programmer Analyst	0.00	1.00	$0	$112,837	($112,837)
CON03	FDC	1GAGFWOF	CONEMERGEOPS	13	013	1064_C	Mandatory Fringe Benefits			$0	$45,695	($45,695)
CON03	FDC	1GAGFWOF	CONEMERGEOPS	01	001	1054_C	Principal IS Business Analyst	1.00	0.00	$123,792	$0	$123,792
CON03	FDC	1GAGFWOF	CONEMERGEOPS	13	013	1054_C	Mandatory Fringe Benefits			$48,226	$0	$48,226
										Total Savings	*$13,486*	
								Deny upward substitution. Responsibilities and functions can be carried o current classification.				

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$261,455	$22,486	$283,941
Non-General Fund	$0	$0	$0
Total	$261,455	$22,486	$283,941

3651

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

		FY 2014-15						
		FTE		Amount				
GF	1T	From	To	From	To	Savings	GF	1T
x				$16,000	$11,000	$5,000	x	
		Ongoing Savings						
x	x							
x	x							
Busines n								
x	x							
x	x							
ition fror lge prior year								
x				$14,000	$10,000	$4,000	x	
		Ongiong Savings						
x	x							
x	x							
ions: on countar l, on								

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

		FY 2014-15						
		FTE		Amount				
GF	1T	From	To	From	To	Savings	GF	1T
x	x			$1,009,162	$1,001,432	$7,730	x	x
		Decrease to reflect actual departmental needs.						
x				($114,223)	$0	($114,223)	x	
x				($49,847)	$0.00	($49,847)	x	
x				$125,313	$0	$125,313	x	
x				$52,729	$0.00	$52,729	x	
				Total Savings	*$13,972*			
l out b		Ongoing Savings						

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$7,730	$22,972	$30,702
Non-General Fund	$0	$0	$0
Total	**$7,730**	**$22,972**	**$30,702**

3653

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FEF - Administration/Planning													
Public Relations Assistant	0.77	0.00	$44,593	$0	$44,593			1.00	0.00	$58,901	$0	$58,901		
Mandatory Fringe Benefits			$22,987	$0	$22,987					$32,136	$0.00	$32,136		
	Total Savings			*$67,580*				*Total Savings*			*$91,037*			
	The proposed position is responsible for improving the Department's social media content, internal and external communications and other administrative duties. The Department currently has a public relations officer to provide these services. Moreover, the Budget and Legislative Analyst is recommending approval of a Planner III in Citywide Planning who will be dedicated to public outreach and public education efforts with the City's neighborhoods and businesses.							Ongoing savings.						
Training			$38,000	$33,000	$5,000		X			$38,000	$10,000	$28,000		X
	Proposed training budget includes Conflict Mediation Skills Training provided by outside consultants for $15,000. Department could not provide quotes justifying the cost for this training.							Reduce training budget because a planned retreat and other training workshops will be held in FY 2013-14, not in FY 2014-15.						
	FAH- Citywide Planning													
Planner III	2.87	2.11	$290,578	$213,630	$76,948			3.25	2.25	$333,093	$230,603	$102,490		
Mandatory Fringe Benefits			$122,928	$90,374	$32,554					$151,584	$104,942	$46,642		
	Total Savings			*$109,502*				*Total Savings*			*$149,132*			
	Two new full time and four new part time Planner III positions (2.87 FTEs in FY 2013-14) are being requested in this division. The Budget and Legislative Analyst is recommending approval of two new full time Planner III positions (1.54 FTE in FY 2013-14) and two new part time positions (.57 FTE in FY 2013-14) to work on new mandated monitoring and reporting requirements, the Chinatown Open Space Project, the Urban Design Guidelines project, and outreach to City neighborhoods and businesses for Planning Code legislation and projects. The Budget and Legislative Analyst is recommending disapproval of two part-time Planner III positions (0.76 FTEs in FY 2013-14) to provide support for Site Master Plans and the Hunters Point Shipyard Project which can be completed by internal staff. With our recommendation, in FY 2013-14 the division will have 10.0 FTE Planner II's, 13.67 FTE Planner III's positions, and 6.0 FTE Planner IV's to provide these functions.							Ongoing savings.						
Professional & Specialized			$284,503	$234,503	$50,000					$258,304	$208,304	$50,000		
	Reduce professional and specialized service contracts which include the development of a dwelling unit handbook, conducting public outreach and performing studies and assessements of various Citywide Planning issues. The Budget and Legislative Analyst is recommending a Planner III in this division that will be dedicated to public outreach. Scope of work for contracts should be reduced to account for work that can be done internally.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Planner III	1.54	1.00	$155,920	$101,246	$54,674		X							
Mandatory Fringe Benefits			$65,960	$42,830	$23,130									
			Total Savings	*$77,804*										
	Reduce two new Planner III positions from 1.54 FTE in FY 2013-14 to 1.0 FTE Planner III's to reflect a January start date (two 0.5 FTE Planner III's in FY 2013-14). Both Planner III's will be annualized to 1.0 FTE Planner III's in FY 2014-15 for a total of 2.0 FTE Planner III's in FY 2014-15 as originally requested by the Department.													
Professional & Specialized Services			$285,000	$235,000	$50,000		X							
	Reduce professional and specialized service contracts for marketing for the Cities Alive Conference and consultants to update planning guidelines and public information documents where support from internal staff can be provided. The Department could not provide sufficient justification for the cost of several contracts.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$132,804	$227,082	$359,886
Total	$132,804	$227,082	$359,886

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$28,000	$290,169	$318,169
Total	$28,000	$290,169	$318,169

Policy Recommendations

FDP- Current Planning														
Planner III	1.54	1.54 L												
Planner II	3.08	3.08 L												
FFP- Current Planning														
Planner III- Environmental Planne	1.54	1.54 L												
Planner II	0.77	.77 L												

GF = General Fund
1T = One Time

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	The Department is requesting to create nine new positions in FY 2013-14 that are not funded: - Two new Planner III positions (1.54 FTE in FY 2013-14) in Current Planning to process planning permits for new projects; - Four new Planner II positions (3.08 FTE in FY 2013-14) in Current Planning to process planning permits for new projects; - Two new Environmental Planner III positions (1.54 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects; and - One new Planner II in the (0.77 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects. According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization to quickly hire necessary positions to process new development projects when project applications and fees are received. The Department may submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.													

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

3656

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

CRT - Superior Court

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AML - Indigent Defense/Grand Jury													
Court Fees and Other Compensation			$8,426,072	$8,026,072	$400,000	x				$8,426,072	$8,026,072	$400,000	x	
	Total Savings			*$400,000*				*Total Savings*			*$400,000*			
	The Indigent Defense Program has a projected surplus in FY 2012-13 due to declining caseloads. Despite an increase in per-case cost, expenditures are 10% lower in 2012-13 relative to 2011-12. From February 2012 to February 2013, the number of cases reported by the Indigent Defense program declined by over 34%. The caseload is expected to continue to be lower in FY 2013-14, with an expected corresponding decrease in billings in FY 2013-14 as these referred cases are closed. Allowing for increases in end-of-year billings, the Budget and Legislative Analyst still projects a FY 2012-13 surplus of at least $465,000. The Budget and Legislative Analyst recommends reducing the FY 2013-14 budget by $400,000, which is 14% less than the projected surplus of $465,000 in FY 2012-13.							Ongoing savings.						

FY 2013-14 Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$400,000	$400,000
Non-General Fund	$0	$0	$0
Total	$0	$400,000	$400,000

FY 2014-15 Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$400,000	$400,000
Non-General Fund	$0	$0	$0
Total	$0	$400,000	$400,000

3657

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

DAT - District Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AIH - Child Abduction (1G-AGF-ACP)													
			$998,165	$993,165	$5,000	x	x							
	Reduce by $5,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14.													
	AIJ - Family Violence Program (1G-AGF-ACP)													
			$1,595,359	$1,495,359	$100,000	x	x							
	Reduce by $100,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14.													
	AIA - Felony Prosecution Program (1G-AGF-AAA)													
Attrition Savings - Misc			($1,605,548)	($1,679,448)	$73,900	x				($1,830,042)	($1,902,329)	$72,287	x	
Mandatory Fringe Benefits			($567,062)	($593,162)	$26,100	x				($701,570)	($729,283)	$27,713	x	
	Total Savings			*$100,000*				*Total Savings*			*$100,000*			
	The Mayor's proposed budget increases General Fund salaries by $2.0 million in FY 2013-14 compared to the original FY 2012-13 budget, which includes (1) $0.8 million for new positions approved in FY 2012-13 through a supplemental appropriation, (2) $0.26 million for positions transferred from grant-funded and other programs and positions substitutions, (3) $0.16 million for FY 2012-13 deficit is General Fund salaries, and (4) $0.2 million for step adjustments. The balance of $0.58 milllion is to hire existing vacant positions for various functions. The Budget and Legislative Analyst's proposed increase of $0.2 million in attrition savings would still give the District Attorney's Office an increase of $380,000 to hire existing vacancies.							Ongoing savings.						

3658

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

DAT - District Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AIA - Felony Prosecution Program (1G-AGF-AAA)													
Equipment Purchase-Budget			$360,944	$298,264	$62,680	x	x			$294,480	$206,136	$88,344	x	x
IS-Purch-Central Shops-Auto Maint			$72,875	$64,875	$8,000	x	x			$75,048	$63,048	$12,000	x	x
	Total Savings			*$70,680*				*Total Savings*			*$100,344*			
	Department plans to retire 12 vehicles this year and to replace them, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of one of the 2 requested SUVs and canceling the purchase of one of the 10 requested Interceptors. This will allow for a nearly full restoration of the fleet despite historically declining crime trends and a decline of cases by 36% over the last 5 years.							Department plans to retire 10 vehicles and to replace them with 10 Interceptors, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of three of the 10 requested Interceptors. This will still allow for a nearly full restoration of the fleet. Furthermore, one of the vehicles cited for replacement is only 6 years old.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$175,680	$100,000	$275,680
Non-General Fund	$0	$0	$0
Total	$175,680	$100,000	$275,680

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$100,344	$100,000	$200,344
Non-General Fund	$0	$0	$0
Total	$100,344	$100,000	$200,344

3659

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DBI - Building Inspection

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BAN - Administration/Support Services													
Entertainment & Promotion			$122,603	$50,000	$72,603					$127,000	$50,000	$77,000		
	Reduce entertainment and promotion budget based on historical expenditues. This reduction still provides an allocation that is well over historical expenditures.							Ongoing reduction						
	BIS - Inspection Services													
Temporary Salaries			$241,484	$191,484	$50,000					$241,484	$191,484	$50,000		
	Reduce temporary salaries budget based on historical expenditues. This reduction still leaves an increase over current use.							Ongoing reduction						
Maintenance Svcs Equipment			$267,805	$253,245	$14,560		X							
	Reduce maintenance services equipment budget. The Budget Analyst recommends an overall reduction to the amount of new vehicles requested by the DBI from 33 to 25, a reduction of 8. Therefore the number of new parking placards needed should also be reduced by 8. Placards are $1820 each.													
Materials & Supplies			$67,975	$47,975	$20,000					$57,225	$37,225	$20,000		
	Reduce materials and supplied based on historical expenditures.							Ongoing reduction						
Materials & Supplies			$26,500	$21,500	$5,000					$21,000	$16,000	$5,000		
								Ongoing reduction						
	BHS - Housing Inspection & Code Enforcement													
Equipment Purchase			$444,000	$148,000	$296,000		X							
	DBI has 124 inspectors who are currently on staff or have a planned hire date in FY 2013-14 that need vehicles. The current fleet consists of 99 vehicles therefore DBI needs 25 new vehicles and are requesting 33. Reduce the vehicle amount by 8.													
Materials & Supplies			$18,750	$13,750	$5,000					$13,000	$8,000	$5,000		
	Reduce materials and supplied based on historical expenditures.							Ongoing reduction						

3660

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DBI - Building Inspection

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BPS - Plan Review Services													
Training			$77,361	$57,361	$20,000					$77,361	$57,361	$20,000		
	Reduce training budget based on historical expenditues. This reduction still provides sufficient funds to meet current and projected needs.							Ongoing reduction						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$310,560	$172,603	$483,163
Total	$310,560	$172,603	$483,163

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$177,000	$177,000
Total	$0	$177,000	$177,000

Reserve Recommendation

	BAN - Administration/ Support Services													
Capital Outlay			$2,642,000	$2,642,000			X			$2,000,000	$2,000,000			
	Place tenant improvement budget on Budget and Finance Committee reserve until a spending plan is developed.													

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$2,642,000	$0	$2,642,000
Total	$2,642,000	$0	$2,642,000

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$2,000,000	$0	$2,000,000
Total	$2,000,000	$0	$2,000,000

3661

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst

For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DHA - Central Administration													
Psychiatric Social Worker	1.00	-	$88,464	$0	$88,464	x		1.0	0.0	$89,971	$0	$89,971	x	
Fringe Benefits	-	-			$34,138	x		0.0	0.0			$34,720	x	
	Total Savings			*$122,602*				*Total Savings*			*$124,691*			
	The Mayor's proposed FY 2013-14 budget includes 338.65 new FTES department wide to correct budgetary shortfalls at SFGH and LHH and to implement the Affordable Health Care Act. The Budget and Legislative Analyst has recommended approval of the new positions but recommends deletion of long-term vacancies as follows: - 1.0 Psychiatric Social Worker that has been vacant since 7/1/11							Ongoing savings						
Financial Systems Supervisor	1.00	-	$126,121	$0	$126,121	x		1.0	0.0	$126,121	$0	$127,671	x	
Health Care Analyst	-	1.00	$0	$84,492	($84,492)	x		0.0	1.0	$0	$85,935	($85,935)	x	
Fringe Benefits	-	-			$15,819	x		0.0	0.0			$15,860	x	
	Total Savings			*$57,448*				*Total Savings*			*$57,596*			
Attrition Savings			($246,654)	($275,378)	$28,724	x	x							
Fringe Benefits	-	-			$11,085	x	x							
	Total Savings			*$39,809*										
	Downward substitution of one vacant Financial Systems Supervisor to one Health Care Analyst, including attrition savings adjustment to account for hiring date.							Ongoing savings						
Attrition Savings			(983,308)	(1,023,308)	$40,000	x				($996,727)	($1,036,727)	$40,000	x	
Fringe Benefits	-	-			$15,200	x		0.0	0.0			$15,200	x	
	Total Savings			*$55,200*				*Total Savings*			*$55,200*			
	The Department reduced attrition savings in this program by $40,000 although the Department's projected salary surplus in FY 2012-13 for General Fund programs (1G AGF AAA) is $845,000. This recommendation adjusts FY 2013-14 attrition savings to the FY 2012-13 budgeted amount.							Ongoing savings						

3662

GF = General Fund

1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Equipment Purchase Budget	-	-	$30,641	$0	$30,641	x	x	0.0	0.0	$0	$0	$0	x	
	Eliminates one Civic GX automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	DHP - Primary Care - Health Centers													
Attrition Savings	(20.18)	0.10	$95,540	$7,077	$100,000	x	x							
Fringe Benefits					$38,590	x	x							
	Total Savings			*$138,590*										
	The Department has increased salaries in the Primary Care Health Centers by $1,859,001 in FY 2013-14, from $40,263,268 in FY 2012-13 to $42,122,269 in FY 2013-14 to allow for the hire of 10 new positions. The Department currently has 70.69 vacant FTEs in this program. The Budget and Legislative Analyst's recommendation adjusts for the vacant FTEs and the Department's plan to hire for the Primary Care Health Centers.													
Attrition Savings			($253,552)	($336,819)	$83,267	x				($349,058)	($439,030)	$89,972	x	
Fringe Benefits					$32,133	x						$34,720	x	
	Total Savings			*$115,400*				*Total Savings*			*$124,692*			
	Adjust attrition savings for one vacant Senior Medical Social Worker position.							Ongoing savings						

3663

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DMF - Forensics - Ambulatory Care													
Medical Records Clerk	3.00	2.00	$181,957	$121,305	$60,652	x		3.0	2.0	$185,059	$123,373	$61,686	x	
Attrition Savings			($291,894)	($352,546)	($60,652)	x				($298,239)	($359,925)	($61,686)	x	
	Total Savings			*$0*				*Total Savings*			*$0*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
	DMM - Mental Health - Community Care													
Equipment Purchase Budget	-	-	$55,624	$0	$55,624	x	x	0.0	0.0	$0	$0	$0	x	
	Eliminates two Prius automobiles, which are not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	DPB - Environmental Health Services													
Equipment Purchase Budget	-	-	$27,812	$0	$27,812	x	x	0.0	0.0	$0	$0	$0	x	
	Eliminates one Prius automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	FAL - Children's Baseline - Public Health Department													
Attrition Savings	0.35	-	$59,996	$0	$59,996	x		0.0	0.0	$60,630	$0	$60,630	x	
Fringe Benefits	-	-	$22,279	$0	$22,279	x		0.0	0.0	$24,396	$0	$24,396	x	
	Total Savings			*$82,275*				*Total Savings*			*$85,026*			
	This reduction reflects a technical correction to the Mayor's proposed budget.							Ongoing savings						

3664

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	D1H - San Francisco General Hospital - Acute Care													
Surgical Procedures Technician	17.60	16.60	$1,281,166	$1,208,372	$72,794	x		17.6	16.6	$1,303,004	$1,228,970	$74,034	x	
CPD Technician	23.80	22.80	$1,659,151	$1,589,439	$69,712	x		23.8	22.8	$1,687,431	$1,616,531	$70,900	x	
Diagnostic Imaging Tech III	6.60	5.60	$773,323	$656,153	$117,170	x		6.6	5.6	$786,505	$667,338	$119,167	x	
Attrition Savings			(8,745,746)	(8,858,742)	$112,996	x				($8,968,880)	($9,081,876)	$112,996		
Fringe Benefits	-	-			$143,814	x		0.0	0.0			$145,522	x	
	Total Savings			*$516,486*				*Total Savings*			*$522,619*			
	The Mayor's proposed FY 2013-14 budget includes 338.65 new FTES department wide to correct budgetary shortfalls at SFGH and LHH and to implement the Affordable Health Care Act. The Budget and Legislative Analyst has recommended approval of the new positions but recommends deletion of long-term vacancies as follows: - 1.0 Surgical Procedures Technician that has been vacant since 3/25/11; - 1.0 CPD Technician that has been vacant since 12/16/11; - 1.0 Diagnostic Imaging Technician III that has been vacant since 7/6/11.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DA5 - Laguna Honda Hospital - Long-Term Care													
Diagnostic Imaging Tech II	1.50	1.00	$167,419	$111,613	$55,806	x		1.5	1.0	$170,273	$113,515	$56,758	x	
Health Care Billing Clerk II	8.50	8.00	$575,540	$541,685	$33,855	x		8.5	8.0	$585,350	$550,918	$34,432	x	
[redacted]	-	-			$34,600	x		0.0	0.0			$35,190	x	
			Total Savings	*$124,261*						*Total Savings*	*$126,380*			
Attrition Savings			($90,508)	($275,322)	$184,814	x	x							
[redacted]	-	-			$71,320	x	x							
			Total Savings	*$256,134*										
	The Mayor's proposed FY 2013-14 budget includes 338.65 new FTES department wide to correct budgetary shortfalls at SFGH and LHH and to implement the Affordable Health Care Act. The Budget and Legislative Analyst has recommended approval of the new positions but recommends deletion of long-term vacancies as follows: - 0.5 Diagnostice Imaging Tech II that has been vacant since 1/1/11; - 0.5 Health Care Billing Clerk II that has been vacant since 6/15/10 (DPH will continue to have 4.0 vacant Health Care Billing Clerk II positions)							Ongoing savings						
Equipment Purchase Budget	0.00	0.00	$0	$0	$0	x	x	0.0	0.0	$304,500	$187,444	$117,056	x	x
								Reduces the Department's budget for two passenger vans to match the vendor quote provided by the Department.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$548,609	$1,073,672	$1,622,282
Non-General Fund	$0	$0	$0
Total	$548,609	$1,073,672	$1,622,282

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$117,056	$983,208	1,100,264
Non-General Fund	$0	$112,996	112,996
Total	$117,056	$1,096,204	1,213,260

GF = General Fund
1T = One Time

GSA-DPW General Services Agency - Department of Public Works

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
Policy Recommendations														
	BAZ- Street Environmental Services													
General Laborer Supervisor I								23.00	22.00	$1,571,722	$1,503,387	$68,335	X	
Mandatory Fringe Benefits										$821,095	$785,395	$35,700	X	
Environmental Service Worker								14.00	8.00	$690,804	$394,745	$296,059	X	
Mandatory Fringe Benefits										$438,648	$250,656	$187,992	X	
Truck Driver								5.00	4.60	$395,255	$363,635	$31,620	X	
Mandatory Fringe Benefits										$204,415	$188,062	$16,353	X	
General Laborer								125.50	125.10	$7,742,391	$7,717,714	$24,677	X	
Mandatory Fringe Benefits										$4,207,350	$4,193,940	$13,410	X	
										Total Savings	*$674,146*			

The Budget and Legislative Analyst's audit of the San Francisco Housing Authority (SFHA) recommended termination of the Memorandum of Understanding (MOU) between DPW and SFHA for the Laborer Apprentice Program in order for SFHA to provide the program directly. The Mayor's proposed FY 2013-14 and FY 2014-15 budget continues the Laborer Apprentice Program for SFHA as a City cost. The Board of Supervisors, as a policy option, could approve City funds for the Laborer Apprentice Program in FY 2013-14 and transfer the program to SFHA in FY 2014-15.

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$674,146	$674,146
Non-General Fund	$0	$0	$0
Total	$0	$674,146	$674,146

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECD - Emergency Management

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BIR - Emergency Communications													
Attrition Savings	0.00	0.00	$435	$0	$435	x		0.00	0.00	$441	$0	$441	x	
Mandatory Fringe Benefits			$124	$0.00	$124	x				$140	$0	$140	x	
	Total Savings			*$559*				*Total Savings*			*$581*			
	Decrease Attrition Savings to $0 because of positive numbers reflected in the FY 2013-14 budget which are incorrect.							Ongoing Savings.						
1042 IS Engineer - Journey	0.46	0.00	$52,659	$0	$52,659	x	x							
Mandatory Fringe Benefits			$21,238	$0.00	$21,238	x	x							
	Total Savings			*$73,897*										
	Delete .46 FTE for 1042 IS Engineer-Journey position as a technical adjustment due to double-budgeting for the position.													
	BIV - Emergency Services													
Materials & Supplies			$17,100	$14,000	$3,100	x				$17,100	$14,000	$3,100	x	
$0	Reduction based on historical expenditures which did not exceed $1,173 in FY 2012-13.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$73,897	$3,659	$77,556
Non-General Fund	$0	$0	$0
Total	$73,897	$3,659	$77,556

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$3,681	$3,681
Non-General Fund	$0	$0	$0
Total	$0	$3,681	$3,681

3668

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECN - Office of Economic and Workforce Development

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BK5 - Economic Development													
Senior Community Development Specialist II	0.77	0.00	$83,265	$0	$83,265	x		1.00	0.00	$109,980	$0	$109,980	x	
Mandatory Fringe Benefits			$34,022	$0	$34,022	x				$48,312	$0	$48,312	x	
Senior Community Development Specialist I	0.00	0.77	$0	$70,165	($70,165)	x		0.00	1.00	$0	$92,677	($92,677)	x	
Mandatory Fringe Benefits			$0	$30,558	($30,558)	x				$0	$43,197	($43,197)	x	
	Total Savings			*$16,564*				*Total Savings*			*$22,418*			
	The position has been altered to reflect parity with other positions in the Division currently performing identical duties and responsibilities.							Ongoing savings.						
Attrition Savings	0.04	0.23	($4,560)	($39,393)	$34,833	x	x							
Mandatory Fringe Benefits			($1,861)	($15,204)	$13,343	x	x							
	Total Savings			*$48,176*										
	The FTE is altered to reflect the anticipated October 1, 2013 hiring date.													
Professional and Specialized Services - Budget			$650,000	$450,000	$200,000	x				$650,000	$450,000	$200,000	x	
	OEWD has budgeted for consultant contracts for three Port development projects at Pier 70, Seawall 337 and Pier 48, and Piers 30-32 , which will be reimbursed by the respective developers. The needed amount is $200,000 less, or $450,000.							Ongoing savings.						
Services of Other Departments (AAO Funds)			$766,679	$662,339	$104,340	x	x							
	Reduce to reflect reductions in the one-time expenses with the Department of Technology for the Business License Portal Pilot. These program costs were reduced to reflect reported program needs.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$152,516	$216,564	$369,080
Non-General Fund	$0	$0	$0
Total	$152,516	$216,564	$369,080

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$222,418	$222,418
Non-General Fund	$0	$0	$0
Total	$0	$222,418	$222,418

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

ECN - Office of Economic and Workforce Development

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
City College of San Francisco	COMMUNITY BASED ORGANIZATION SERVICES	Yes	2010	9/27/2012	177,700.00	66,443.00
Arriba Juntos - IAL	COMMUNITY BASED ORGANIZATION SERVICES	Yes	2011	9/27/2012	100,000.00	80,335.00
G Neil	OTHER OFFICE SUPPLIES	Yes	2011	9/27/2012	120.00	120.00
San Francisco Redevelopment Agency	COMMUNITY BASED ORGANIZATION SERVICES	No	2010	9/27/2012	74,520.00	21,181.00
Arriba Juntos - IAL	COMMUNITY BASED ORGANIZATION SERVICES	No	2011	9/27/2012	50,000.00	10,035.00

Total Amount Return to Fund Balance	178,114.00
General Fund	146,898.00
Non-General Fund	31,216.00

Note: The above encumbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

3670

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ENV - Environment

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	CIS - Recycling													
Other Current Expenses			$100,000	$85,000	$15,000					$100,000	$85,000	$15,000		
	This line-item is being increased from $75,000 to $100,000 to support the Sustainability Director for SF Unified School District. The past three fiscal years have seen this line-item decreased from a high of $92,500 to $75,000 in the current fiscal year. Reduction restores funding to FY 2011-2012 levels.							Ongoing reduction.						
Other Professional Services			$485,392	$464,392	$21,000					$485,392	$464,392	$21,000		
	Materials provided by the Department show that these services will only cost $459,392. This reduction simply matches the amount the department is expected to spend on professional services, plus a $5,000 buffer.							Ongoing reduction.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$36,000	$36,000
Total	$0	$36,000	$36,000

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$36,000	$36,000
Total	$0	$36,000	$36,000

3671

GF = General Fund
1T = One Time

Recommendations of . ,et and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

Note: Footer needs to be customized for hearing date

FAM Fine Arts Museum

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
FAM01	EEC	11GAGFAAA	615003	001	012	01201	Holiday Pay			$129,312	$111,312	$18,000	x				$ 129,312.00	$111,312	$ 18,000.00	x	
							Fringe Benefits			$9,854	$8,482	$1,372	x				$9,854	$8,482	$1,372	x	
										Total Savings		*$19,372*					*Total Savings*		*$19,372*		
							Reduce Holiday Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14.								Ongoing savings						
FAM01	EEC	11GAGFAAA	615003	001	009	00901	Premium Pay			$331,209	$313,304	$17,905	x				$331,209	$313,304	$17,905	x	
FAM01	EEC	11GAGFAAA					Fringe Benefits			$25,238	$23,874	$1,364	x				$25,238	$23,874	$1,364	x	
										Total Savings		*$19,269*					*Total Savings*		*$19,269*		
							Reduce Premium Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14.								Ongoing savings						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$38,641	$ 38,641
Non-General Fund	$ -	$ -	$ -
Total		$38,641	$ 38,641

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$38,641	$ 38,641
Non-General Fund	$ -	$ -	$ -
Total		$38,641	$ 38,641

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3672

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FIR - Fire

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
								AAD - Administration & Support Services						
FIR10	AAD	1GAGFAAA	315011	01	01	7334	Stationary Engineer	1.00	0.00	($152,652)	($229,208)	$76,556	x	
FIR10	AAD	1GAGFAAA	315011	13	13	7334	Mandatory Fringe Benefits			($67,381)	(101,173)	$33,792	x	
FIR08	AEC	1GAGFAAA	315012	001	001	9993M_Z	Attrition Savings - Miscellaneous	(1.04)	(2.11)	($97,537)	($197,537)	$100,000	x	
FIR08	AEC	1GAGFAAA	315012	013	013	9993M_Z	Mandatory Fringe Benefits			($41,993)	(85,046)	$43,053	x	
FIR08	AEC	1GAGFAAA	315014	060	060	06000	Equipment Purchase							
FIR08	AEC	1GAGFAAA	315014	001	001	00902	Premium Pay - Uniform			$10,437,132	$10,192,815	$244,317	x	x
FIR08	AEC	1GAGFAAA	315014	013	013	00902	Mandatory Fringe Benefits			$2,298,256	2,244,457	$53,799	x	x
FIR08	AEC	1GAGFAAA	315014	001	011	9993U_Z	Attrition Savings - Uniform	(312.00)	(8.75)	($38,314,194)	($38,402,548)	$88,354	x	
FIR08	AEC	1GAGFAAA	315014	013	013	9993U_Z	Mandatory Fringe Benefits			($13,028,045)	(13,058,088)	$30,043	x	
FIR11	ATR	1GAGFAAA	315018	040	040	04000	Materials & Supplies			$63,390	$45,000	$18,390	x	

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$298,116	$390,189	$688,304
Non-General Fund	$0	$0	$0
Total	$298,116	$390,189	$688,304

Non-

GF

3673

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FY 2014-15							
FTE		Amount					
From	To	From	To	Savings	GF	1T	
		($154,927)	($232,424)	$77,497	x		
		($71,364)	($107,061)	$35,697	x		
(1.04)	(2.09)	($99,074)	($199,074)	$100,000	x		
		($45,780)	($91,987.89)	$46,208	x		
		$1,089,990	$983,663	$106,327	x	x	
		($38,191,610)	($38,281,610)	$90,000	x		
		($14,380,796)	($14,414,685)	$33,889	x		
		$63,390	$45,000	$18,390	x		

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$106,327	$401,681	$508,008
-General Fund	$0		$0
Total	$106,327	$401,681	$508,008

3674

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GEN- General City Responsibility

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FCZ - General City Responsibilities													
Judgements and Claims			$3,300,000	$3,100,000	$200,000	x				$3,300,000	$3,100,000	$200,000	x	
	The Litigation Reserve is intended to provide funds for potential legal claims or judgements against the City. Reduce the reserve amount based on projected Judgements and Claims expenditures in FY 2012-13. Reducing the budget for judgements and claims to $3,100,000 would retain sufficient funds to meet expected claims in FY 2013-14 and FY 2014-15.							Ongoing Reductions						
Other Current Expenses- Budget			$5,452,401	$5,352,401	$100,000	x				$5,452,401	$5,352,401	$100,000	x	
	The Audit Reserve is intended to pay claims from prior years' audits. However, this Reserve is also used to meet shortfalls in internal service funds, work order recoveries and other uses. Audit Reserve Fund expenditures in FY 2011-12 were $5,515,685. Reducing the Audit Reserve by $100,000 to $5,352,401 would retain sufficient funds to meet expected claims in FY 2013-14 and FY 2014-15.							Ongoing Reductions						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$300,000	$300,000
Non-General Fund	$0	$0	$0
Total	$0	$300,000	$300,000

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$300,000	$300,000
Non-General Fund	$0	$0	$0
Total	$0	$300,000	$300,000

Policy Recommendations

	FCZ - General City Responsibilities													
Programmatic Projects- Budget			$500,000	$500,000	$0	x	x							
	The programmatic project is a participatory budgeting pilot project. The purpose of the project is to bring prioritization and decision making to citizens and residents in the budget development process. As this is a new policy initiative piloted by a member of the Board, it is a policy matter for the Board of Supervisors.													

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HRD - Human Resources

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FC8 - Equal Employment Opportunity													
Principal Administrative Analyst	0.77	0.00	$86,762	$0	$86,762	x		1.00	0.00	$114,063	$0	$114,063	x	
Mandatory Fringe Benefits			$35,150	$0	$35,150	x				$49,804	$0	$49,804	x	
Senior Administrative Analyst	0.00	0.77	$0	$74,964	($74,964)	x		0.00	1.00	$0	$98,552	($98,552)	x	
Mandatory Fringe Benefits			$0	$32,094	($32,094)	x				$0	$45,352	($45,352)	x	
			Total Savings	*$14,854*						*Total Savings*	*$19,963*			
	A new 1823 Senior Administrative Analyst is recommended in the place of a proposed 1824 Principal Administrative Analyst for the new Citywide Leave Management Unit. The responsibilities and functions of the new postion can be carried out by the 1823 classification.							Ongoing Savings						
	FC4 - Employee Relations													
Temporary Salaries			$666,380	$616,380	$50,000	x	x							
	The Department has increased Temporary Salaries from $320,529 in FY 2012-13 to $666,380 in FY 2013-14 to pay for staff to support labor contract negotiations. In addition, the Department is proposing 3.00 FTE new limited tenure Senior Employee Relations Representatives and 1.00 FTE Junior Management Analyst to support labor contract negotiations. The recommended reduction of $50,000 is consistent with the Department's staffing plan and will provide sufficient resources for labor contract negotiations in FY 2013-14.													
Professional & Specialized Services			$400,000	$380,000	$20,000	x				$200,000	$180,000	$20,000	x	
	The Department has increased Professional and Specialized Services in this division from $100,000 in FY 2012-13 to $400,000 in FY 2013-14 to pay for outside lead negotiators and for the use of abritrators and actuarial services. However the Department has historically underspent for Professional and Specialized Services. The recommended reduction is consistent with historical expenditures for the prior fiscal years and will provide sufficient resources for labor contract negotiations in FY 2013-14.							Ongoing Savings						
	FCW - Administration													
Professional & Specialized Services			$36,367	$30,000	$6,367	x				$36,367	$30,000	$6,367	x	
	Reduce to reflect historical departmental expenditures on professional and specialized services.							Ongoing Savings						
Training			$124,769	$104,769	$20,000	x				$124,769	$104,769	$20,000	x	
	Reduce to reflect historical departmental expenditures on training.							Reduce to reflect historical departmental expenditures on training.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HRD - Human Resources

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Materials & Supplies			$48,148	$38,148	$10,000	x				$48,148	$38,148	$10,000	x	
	Reduce to reflect historical departmental expenditures on materials and supplies.							Ongoing Savings						
	FC5 - Recruit/Assess/Client Services													
Professional & Specialized Services			$50,000	$30,000	$20,000	x	x							
	The Mayor's Budget includes $50,000 for professional services contracts to recruit San Francisco residents for City jobs; the proposed reduction is consistent with the Department's spending plan and provides sufficient funding for these services.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$70,000	$71,221	$141,221
Non-General Fund	$0	$0	$0
Total	$70,000	$71,221	$141,221

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$76,330	$76,330
Non-General Fund	$0	$0	$0
Total	$0	$76,330	$76,330

3677

GF = General Fund
1T = One Time

Recommendations of [illegible]get and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

Note: Footer needs to be customized for hearing date

DSS - Human Services Agency

Division	Program	Fund	Index	Chart.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	13-14 GF Ongoing	13-14 NonGF Ongoing	13-14 GF One Time
							CAO - Administrative Support																	
GFS	CAO	1GAGFAAA	45ADIN	001	9993	9993	Attrition Savings			($589,390)	($611,234)	$21,844	X	X										
GFS	CAO	1GAGFAAA	45ADIN	013	9993	9993	Mandatory Fringe Benefits			($268,775)	($278,010)	$9,235	X	X										
								Total Savings			*$31,079*													18,026
							Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2966 Welfare Fraud Investigator position.																	
GFS	CAO	1GAGFAAA	45ITOH	001	9993	9993	Attrition Savings			($492,692)	($678,905)	$186,213	X	X										
GFS	CAO	1GAGFAAA	45ITOH	013	9993	9993	Mandatory Fringe Benefits			($224,694)	($302,804)	$78,110	X	X										
								Total Savings			*$264,323*													153,307
							Increase attrition savings to reflect anticipated November 1 hire date of 8 vacant IT positions.																	
							CAL - Family and Children's Services																	
GFS	CAL	1GAGFAAA	45FCOH	001	9993	9993	Attrition Savings			($2,954,465)	($2,968,760)	$14,295	X	X										
GFS	CAL	1GAGFAAA	45FCOH	013	9993	9993	Mandatory Fringe Benefits			($1,328,943)	($1,336,183)	$7,240	X	X										
								Total Savings			*$21,535*													7,107
							Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2904 Human Service Technician position, which would be substituted from a vacant 2912 Senior Social Worker position.																	
GFS	CAL	1GAGFAAA	45FCOH	001	2904	2904	Human Services Technician	28.00	26.00	$1,740,303	$1,615,995	$124,308	X		28.00	26.00	$1,769,966	$1,643,540	$126,426	X				
GFS	CAL	1GAGFAAA	45FCOH	013	2904	2904	Mandatory Fringe Benefits			$881,421	$818,463	$62,958	X				$951,623	$883,651	$67,972	X				
								Total Savings			*$187,266*						*Total Savings*		*$194,398*			61,798	125,468	
							Delete 2 vacant positions, which have been vacant since 2/2011 and 12/2011. The Department will still have 2 vacant positions for 2904 Human Services Technicians in Family and Children's Services, and 2 vacant positions for Human Services Technicians in In-Home Supportive Services.										Ongoing savings								
GFS	CAL	1GAGFAAA	45FCOH	001	2940	2940	Protective Services Worker	159.00	155.00	$14,769,213	$14,397,661	$371,552	X		159.00	155.00	$15,020,953	$14,643,069	$377,884	X				
GFS	CAL	1GAGFAAA	45FCOH	013	2940	2940	Mandatory Fringe Benefits			$6,452,238	$6,289,918	$162,320	X				$7,031,120	$6,854,236	$176,884	X				
GFS	CAL	1GAGFAAA	45FCOH	001	2910	2910	Social Worker	6.00	10.00	$394,412	$657,352	($262,940)	X		6.00	10.00	$401,135	$668,558	($267,423)	X				
GFS	CAL	1GAGFAAA	45FCOH	013	2910	2910	Mandatory Fringe Benefits			$195,239	$325,399	($130,160)	X				$211,076	$351,793	($140,717)	X				
GFS	CAL	1GAGFAAA	45FCOH	001	9993	9993	Attrition Savings			($2,954,465)	($3,014,941)	$60,476	X	X										
GFS	CAL	1GAGFAAA	45FCOH	013	9993	9993	Mandatory Fringe Benefits			($1,328,943)	($1,358,880)	$29,937	X	X										
								Total Savings			*$231,185*						*Total Savings*		*$146,628*			46,455	94,317	29,836
							Substitute 4 vacant 2940 Protective Services Worker positions, which have been vacant since 7/2011 and 9/2011, with 4 2910 Social Worker positions. The Department will still have 9 vacant positions for 2940 Protective Services Workers. Increase attrition savings to reflect anticipated October 1 hire date of new 2910 Social Worker positions.										Ongoing savings								
GFS	CAL	1GAGFAAA	45CCWSCM	036	036	03615	Aid Assistance			$367,528	$317,528	$50,000	X				$367,528	$317,528	$50,000	X		19,000	31,000	
							Reduce 036 Aid Assistance to reflect actual and projected expenditures.										Ongoing savings							
							CAI - County Adult Assistance Program																	
GFS	CAI	1GAGFAAA	45PAOH	001	9993	9993	Attrition Savings			($1,667,824)	($1,686,481)	$18,657	X	X										
GFS	CAI	1GAGFAAA	45PAOH	013	9993	9993	Mandatory Fringe Benefits			($770,733)	($779,265)	$8,532	X	X										
								Total Savings			*$27,189*													15,770
							Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2916 Social Work Specialist position.																	
							CGR - Public Conservator																	
GFS	CGR	1GAGFAAA	45ASPC	001	9993	9993	Attrition Savings			($181,932)	($202,279)	$20,347	X	X										
GFS	CGR	1GAGFAAA	45ASPC	001	9993	9993	Mandatory Fringe Benefits			($80,269)	($89,216)	$8,947	X	X										
								Total Savings			*$29,294*													14,647
							Increase attrition savings to reflect anticipated September 1 hire date of a vacant 2930 Psychiatric Social Worker position.																	
							CAG - CalWorks																	
GFS	CAG	1GAGFAAA	45CWOH	001	9993	9993	Attrition Savings			($1,326,449)	($1,349,328)	$22,879	X	X										
GFS	CAG	1GAGFAAA	45CWOH	001	9993	9993	Mandatory Fringe Benefits			($632,388)	($642,169)	$9,781	X	X										
								Total Savings			*$32,660*													4,899
							Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2917 Program Support Analyst position.																	
							CGV - Welfare to Work																	
GFS	CGV	1GAGFAAA	45ESJN	001	005	00501	Temporary Salaries - Miscellaneous			$3,823,392	$2,973,392	$850,000	X	X										
							Reduce 005 Temporary Salaries - Miscellaneous to offset an automatic carry forward of approximately $850,000 resulting from unexpended temporary salaries for Public Service Trainees. This is a one-time reduction.																	
																						127,253	250,785	1,093,592

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$1,093,592	$127,253	$1,220,845
Non-General Fund	$252,901	$250,785	$503,686
Total	$1,346,493	$378,038	$1,724,531

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$131,538	$131,538
Non-General Fund	$0	$259,488	$259,488
Total	$0	$391,026	$391,026

GF = General Fund
1T = One Time

13-14 NonGF One Time	14-15 GF Ongoing	14-15 NonGF Ongoing	Controller Notes			
			ACTION	SAVINGS	ACTION	SAVINGS
			Y	$21,844	Y	$0
			Y	$9,235	Y	$0
13,053						
			Y	$186,213	Y	$0
			Y	$78,110	Y	$0
111,016						
			Y	$14,295	Y	$0
			Y	$7,240	Y	$0
14,428						
			Y	$124,308	Y	$126,426
			Y	$62,958	Y	$67,972
	64,151	130,247				
			Y	$371,552	Y	$377,884
			Y	$162,320	Y	$176,884
			Y	($262,940)	Y	($267,423)
			Y	($130,160)	Y	($140,717)
			Y	$60,476	Y	$0
			Y	$29,937	Y	$0
60,577	48,387	98,241				
	19,000	31,000	Y	$50,000	Y	$50,000
			Y	$18,657	Y	$0
			Y	$8,532	Y	$0
11,419						
			Y	$20,347	Y	$0
			Y	$8,947	Y	$0
14,647						
			Y	$22,879	Y	$0
			Y	$9,781	Y	$0
27,761						
			Y	$850,000	Y	$0
252,901	131,538	259,488				

GF = General Fund
1T = One Time

3679

Recommendations of [illegible]get and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HSS - Health Service System

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	All Approved and agreed.
								HSS - HSS Administration														
HSS01	FEE	1GAGFAAA	HS5020	021	030	03000	Rents/Leases-Bldgs										$936,000	$850,000	$86,000	x	x	
															Reduce budgeted amount for annual lease expenses based on actual lease recently approved by the Board of Supervisors (File 13-0466), adjusted upward to reflect cost of living increases in the approved lease for FY 2014-15.							
HSS01	FEE	1GAGFAAA	HS5020	001	001	1209	Benefit Technician	0.77	0.50	$46,581	$30,247	$16,334	x	x								
HSS01	FEE	1GAGFAAA	HS5020	013			Mandatory Fringe Benefits			$23,575	$15,309	$8,266	x	x								
										Total Savings	*$24,600*						*Total Savings*	*$0*				
								Reduce in order to delay the requested hiring of a new 1209 Benefit Technician position until January 1, 2014.														
HSS01	FEE	1GAGFAAA	HS5023	001	001	1823	Senior Administrative Analyst	0.50	0.33	$48,678	$32,127	$16,551	x	x					$0			
HSS01	FEE	1GAGFAAA	HS5023	013			Mandatory Fringe Benefits			$20,840	$13,756	$7,084	x	x					$0			
										Total Savings	*$23,635*						*Total Savings*	*$0*				
								Reduce the requested new 1823 Senior Administrative Analyst position as a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program and the hiring of a new Wellness Manager position to assist in developing and implementing the program. The Controller's report is anticipated to be issued in the Fall of 2013.														
HSS01	FEE	1GAGFAAA	HS5023	001	001	1842	Management Assistant	0.50	0.33	$38,214	$25,221	$12,993	x	x					$0			
HSS01	FEE	1GAGFAAA	HS5023	013			Mandatory Fringe Benefits			$17,669	$11,662	$6,007	x	x					$0			
										Total Savings	*$19,000*						*Total Savings*	*$0*				
								Reduce the requested new 1842 Management Assistant position as a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program and the hiring of a new Wellness Manager position to assist in developing and implementing the program. The Controller's report is anticipated to be issued in the Fall of 2013.														
HSS01	FEE	1GAGFAAA	HS5020	001	005	00501	Temp Salaries Misc	0.86		$73,000	$23,000	$50,000	x				$73,000	$23,000	$50,000	x		
HSS01	FEE	1GAGFAAA	HS5020	013			Mandatory Fringe Benefits			$5,766	$1,817	$3,949	x				$5,766	$1,817	$3,949	x		
										Total Savings	*$53,949*						*Total Savings*	*$53,949*				
								Reduce Temporary salaries to current year budgeted levels, particularly given the number of new positions requested in the FY 2013-14 budget.							Ongoing savings.							
HSS01	FEE	1GAGFAAA	HS5020	001	001	9993M Z	Attrition Savings	(0.47)	(1.18)	($41,184)	($102,960)	$61,776	x		(0.47)	(1.18)	($41,785)	($104,463)	$62,678	x		
							Mandatory Fringe Benefits			($18,199)	($45,498)	$27,299	x				($19,811)	($49,536)	$29,725	x		
										Total Savings	*$89,075*						*Total Savings*	*$92,403*				
								Increase Attrition Savings to 1.18 FTE positions given a higher level of Attrition Savings currently budgeted and the number of new positions being requested in the FY 2013-14 budget.							Ongoing savings.							

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$35,635	$75,803	$111,437
Non-General Fund	$31,600	$67,221	$98,822
Total	$67,235	$143,024	$210,259

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$45,580	$77,567	$123,147
Non-General Fund	$40,420	$68,785	$109,205
Total	$86,000	$146,352	$232,352

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General F	$35,635	$75,803	$111,437
Non-Gen	$31,600	$67,221	$98,822
Total	$67,235	$143,024	$210,259

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General	$45,580	$77,567	$123,147
Non-Ge	$40,420	$68,785	$109,205
Total	$86,000	$146,352	$232,352

GF = General Fund
1T = One Time

3680

Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

JUV - Juvenile Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AKE - Juvenile Hall													
Attrition Savings - Miscellaneous	(17.42)	(18.15)	($1,187,910)	($1,237,910)	$50,000	x		(17.85)	(18.29)	($1,217,192)	($1,267,192)	$50,000	x	
Mandatory Fringe Benefits			($472,813)	($492,714)	$19,901	x				($517,542)	($538,802)	$21,260	x	
	Total Savings			*$69,901*				*Total Savings*			*$71,260*			
	The Department has reduced attrition savings by $106,000 in FY 2013-14 compared to FY 2012-13 in order to fill vacant Juvenile Hall Counselor positions, which includes 5 weeks of training. The Department has also increased overtime by $138,000 to cover scheduled Juvenile Hall shifts while the new Juvenile Hall Counselors are undergoing training. Because the Department has a projected salary surplus in FY 2012-13 of $110,000, the recommended increase in attrition savings of $50,000 will still give the Department sufficient funds to fill the vacant positions.							Ongoing savings.						
Equipment Purchase-Budget			$30,450	$0	$30,450	x	x							
Equipment Purchase-Budget			$45,935	$0	$45,935	x	x							
Equipment Purchase-Budget			$30,641	$0	$30,641	x	x							
Equipment Purchase-Budget										$28,306	$0	$28,306	x	x
	Total Savings			*$107,026*				*Total Savings*			*$28,306*			
	The Department requests to replace five of its 28 vehicles in FY 2013-14, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Furthermore, vehicle utilization information provided by the Department shows some vehicles with low average annual mileage, including as low as 8,576 miles or an average of 780 miles per year. The Budget and Legislative Analyst recommends approval of the requested one replacement van and one replacement automobile and disapproval of 3 replacement automobiles.							The Department requests to replace two vehicles in FY 2014-15, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Based on vehicle utilization information provided by the Department, which shows some vehicles with low average annual mileage, the Budget and Legislative Analyst recommends approval of one requested replacement car and disapproval of one car.						
	AKC - Probation Services													
Professional & Specialized Svcs-Budget			$223,000.00	$187,000.00	$36,000	x				$252,000	$216,000	$36,000	x	
	The Mayor's proposed budget includes $156,000 to pay the State's fees for youth incarcerated in the California Youth Authority (CYA). Based on the Department's average annual admissions to CYA of 4 to 5 youth, the Budget and Legislative Analyst recommends $120,000 ($2,000 per month for youth or $10,000 per month for 5 youth) instead of $156,000.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$107,026	$105,901	$212,927
Non-General Fund	$0	$0	$0
Total	$107,026	$105,901	$212,927

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$28,306	$107,260	$135,566
Non-General Fund	$0	$0	$0
Total	$28,306	$107,260	$135,566

$107,026 $105,901

$28,306 $107,260

GF = General Fund
1T = One Time

Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

JUV - Juvenile Probation														
	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
										$28,306	$107,260			
			$107,026	$105,901										
		GF	104,388	36,000	140,388				GF	10,677	36,000	46,677		
		NGFS	-	-	-					-	-	-		
					$72,539							$88,889		

3682

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

LIB - Public Library

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY From
								EGG - Information Technology							
LIB01	EGG	2SLIBNPR	415230	081	081	081ET	GF-TIS-Telephone (AAO)			$ 818,885	$ 458,165	$ 360,720			
								Based on projected actual need of $458,165.							Ongoing
								CBF - Children's Services							
LIB70	CBF	2SLIBNPR	415058	040	049	04941	Minor Furnishings			$ 10,000	$ 6,500	$ 3,500			
								FY 2012-13 actuals are projected to be $5,500. FY 2012-13 budget was $5,000. It would cost an extra $500 to close out encumbrances. Our recommended reduction of $3,500 provides for $6,500, an increase of $1,500 or 30%.							Ongoing
								EIB - Library Admin							
LIB01	EIB	2SLIBNPR	415240	021	035	03551	Copy Machine			$ 18,000	$ 16,800	$ 1,200			
								The Library anticipates 10% above the 3-year historical average of $15,300, which is a projected actual need of $16,800.							Ongoing
LIB01	EIB	2SLIBNPR	415034	001	005	00501	Temp-Regular-Misc			$ 72,000	$ 67,000	$ 5,000			
								Projected actual need of $67,000.							Ongoing

3683

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

LIB - Public Library

Division	Program	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FT From
								EEF - Main Program							
LIB01	EEF	2SLIBNPR	415032	021	035	03521	Freight/Delivery			$ 80,000	$ 50,000	$ 30,000			
								Projected actual need of $50,000.							Ongoing
								EGH - Facilities							
LIB01	EGH	2SLIBNPR	415235	060	060	06000	Equipment Purchase - Budget								
															Reductio SFPL. T
LIB01	EGH	2SLIBNPR	415235	040	049	04999	Other Materials & Supplies			$ 185,000	$ 145,000	$ 40,000			
								Based on projected actual need of $145,000.							Ongoing
LIB01	EGH	2SLIBNPR	415235	021	029	02999	Other Equip Maint			$ 286,058	$ 241,058	$ 45,000			
								##							Ongoing

3684

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total	
General Fund	$ -	$ -	$ -	Genera
Non-General Fund	$ -	$ 485,420	$ 485,420	Non-Genera
Total	$ -	$ 485,420	$ 485,420	

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FY 2014-15					
TE	Amount				
To	From	To	Savings	GF	1T
	$ 824,199	$ 458,165	$ 366,034		
g savings.					
	$ 10,000	$ 6,500	$ 3,500		
g savings.					
	$ 18,000	$ 16,800	$ 1,200		
g savings.					
	$ 72,000	$ 67,000	$ 5,000		
g savings.					

GF = General Fund
1T = One Time

FY 2014-15					
TE	Amount				
To	From	To	Savings	GF	1T
	$ 80,000	$ 50,000	$ 30,000		
g savings.					
	$ 40,000	$ 30,000	$ 10,000		x
on of $10k for Media Van based on price quotes provided by The Library agrees with recommendation.					
	$ 185,000	$ 145,000	$ 40,000		
g savings.					
	$ 286,058	$ 241,058	$ 45,000		
g savings.					

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
l Fund	$ -	$ -	$ -
l Fund	$ 10,000	$ 490,734	$ 500,734
Total	$ 10,000	$ 490,734	$ 500,734

GF = General Fund
1T = One Time

3686

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

MYR - Mayor

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
Xerox Corporation	Copy Machine	Yes	2011	9/27/2012	5,000.00	1,575.00
Xerox Corporation	Copy Machine	Yes	2002	9/27/2012	696.00	360.00
Regency	Other Current Expenses	Yes	2002	9/27/2012	4,000.00	1,410.00
Staples Inc	Other Office Supplies	Yes	2011	9/27/2012	800.00	800.00
Staples Inc	Other Office Supplies	Yes	2011	9/27/2012	4,500.00	2,506.00
Staples Inc	Other Office Supplies	Yes	2011	9/27/2012	200.00	200.00
					-	-
					Total Amount Return to Fund Balance	6,851.00
					General Fund	6,851.00
					Non-General Fund	-

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

3687

MYR - Mayor

Policy Recommendations

MYR - Mayor

FFC - Affordable Housing - Housing Trust Fund													
Neighborhood Initiative - Programmatic Project	$200,000	$200,000	$0	x									
Neighborhood Initative - Community Based Org				x				$1,000,000	$1,000,000	$0	x		
Downpayment Assistance Loan Prorgam	$1,000,000	$1,000,000	$0	x				$2,000,000	$2,000,000	$0	x		
First Responder Loan Program	$1,000,000	$1,000,000	$0	x				$1,000,000	$1,000,000	$0	x		
Housing Stabilization - Community Based Org	$825,000	$825,000	$0	x				$1,100,000	$1,100,000	$0	x		
Housing Development Pool Loans	$14,821,000	$14,821,000	$0	x				$14,346,000	$14,346,000	$0	x		
Small Site Acq/Rehab Program Loans	$1,000,000	$1,000,000	$0	x				$2,000,000	$2,000,000	$0	x		

	Total Savings *$0*	*Total Savings* *$0*
	The above-listed programs totaling $18,846,000 are part of the Mayor's Office of Housing new $20 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. The total Housing Trust Fund appropriation of $20 million is not discretionary, and there are specific required funding levels over the first five years, such as (a) $15 million for the Downpayment Assistance Loan Programs in the first five years, (b) up to $15 million for the Housing Stabilization Programs in the first five years, and (c) a maximum of 10% of the Housing Trust Fund in any one year for the Neighborhood Infrastructure Grant Program. However, the specific allocation of funding to individual programs is discretionary in FY 2013-14, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors.	The above-listed programs totaling $21,446,000 are part of the Mayor's Office of Housing $22.8 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. While the total Housing Trust Fund appropriation of $22.8 million is not discretionary, and there are specific required funding levels over the first five years, the specific allocation of funding to individual programs is discretionary in FY 2014-15, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors.

3688

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Fixed Two-Year Budget

PDR - Public Defender

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	AIB - Criminal and Special Defense													
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings		1T
Software Licensing Fees			$51,452	$0	$51,452	x				$51,452	$0	$51,452	x	
	Department is requesting new software (100 units of Misconduct Match 3.0, 2 units of CaseMap 10, 20 units of Nuance Dragon Premium Edition Version 12, and 2 units of Abobe CS6 Design). We recommend disapproval of the new software items requested. The Department states that the new acquisition of 100 units of Misconduct Match 3.0 cannot be reduced to a smaller number because the software is not useful in small quantities. However, 100 units of this item will cost $34,900 in total, and the Department can maintain operational excellence using previously acquired software. Similarly, 2 units of CaseMap 10 at a cost of $5,980, 20 units of Nuance Dragon Premium Edition Version 12 at a cost of $995, and 2 units of Abobe CS6 Design at a cost of $4,018 are not needed. With a Sales Tax of 4,015.64, the total cost of software requested was $49,908.64. The Department had initially obtained a quote for $51,452 before negotiating a price reduction to $49,908.64.							Ongoing savings.						
Other Professional Services			$40,000.00	$40,000	$0					$40,000	$25,000	$15,000	x	x
								The Public Defender is approved to obtain an enterprise scanner in FY 2013-14. The Department will have installed the scanner by September 2013 and plans to use it to routinely and retroactively digitize case files. The Department's rationale for increasing the budget for Other Professional Services by $20,000 to $40,000 in FY 2013-14 is to cover the increase of storage costs as case files accumulate. The acquisition of the enterprise scanner should stabilize these storage costs and progressively reduce them. The cost of storage should be reduced to $25,000 in FY 2014-15, enabling a reduction of $15,000 in FY 2014-15.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$51,452	$51,452
Non-General Fund	$0	$0	$0
Total	$0	$51,452	$51,452

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$15,000	$51,452	$66,452
Non-General Fund	$0	$0	$0
Total	$15,000	$51,452	$66,452

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACB - Investigations													
Attrition Savings - Miscellaneous	(2.89)	(4.89)	($238,330)	($403,264)	$164,934	x	x							
Mandatory Fringe Benefits			($106,617)	($180,400)	$73,783	x	x							
	Total Savings			*$238,717*										
	Increase Attrition Savings to reflect actual hiring dates for current vacant positions. The Investigations Division currently has 12 vacant positions. According to the Department, at least 8 of the vacant positions will not be filled until November 2013.													
	ACM - Operations and Administration													
Attrition Savings - Miscellaneous	(8.76)	(12.69)	($712,618)	($1,032,618)	$320,000	x	x							
Mandatory Fringe Benefits			($321,111)	($411,233)	$90,122	x	x							
	Total Savings			*$410,122*										
	Increase Attrition Savings to reflect actual hiring dates for 48 current vacant positions in the Operations & Administration Division. These include 11 positions approved for Year 1 (FY 2012-13) of the Recivilianization Plan, 21 positions approved for Year 2 (FY2013-14) of the Recivilianization Plan, and 16 other vacant positions.													
Senior Admin Analyst	1.00	0.77	$97,356	$74,964	$22,392	x	x							
Mandatory Fringe Benefits			$41,681	$32,094	$9,587	x	x							
	Total Savings			*$31,979*										
	Disapprove the interim exception for the 1823 Senior Administrative Analyst. The Department is requesting this new position as part of its Recivilianization, although it was not approved as part of the 2 Year Recivilianization Plan in 2012. That plan approved the civilianization of 52 positions. Of the 21 positions approved for civilianization in 2012-13, only 6 have been filled. There is no urgent need to fill this 1823 position as of July 1, 2013, and given the challenges that the Department has faced in the civilianization process, reducing the new 1823 to .77 FTE reflects a realistic and sufficient hiring timeline for the department.													

3690

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACX - Patrol													
Attrition Savings	(8.53)	(9.07)	($519,040)	($551,898)	$32,858	x	x							
Mandatory Fringe Benefits			($263,792)	($280,492)	$16,700	x	x							
	Total Savings			*$49,558*										
	Increase Attrition Savings to reflect actual hiring dates for current vacant positions.													
Overtime			$999,208	$0		x				$999,208	$0		x	
Social Security			$14,489	$0		x				$14,489	$0		x	
Unemployment Insurance			$2,498	$0		x				$2,498	$0		x	
	Total Savings			*$1,016,195*				*Total Savings*			*$1,016,195*			
	The Budget and Legislative Analyst completed a performance audit of the San Francisco Housing Authority (SFHA) in May 2013 and recommended that SFHA terminate the Memorandum of Understanding (MOU) with SFPD, based on the lack of demonstrated performance and effectiveness since 2004. Under the MOU, SFPD provided dedicated police staffing for several SFHA housing sites. SFPD scheduled police officers to 12 hour shifts, of which 10 hours were regular pay included in the SFPD operating budget and two hours were overtime pay reimbursed by SFHA. The Mayor's proposed budget deletes the revenue reimbursements from SFHA to the SFPD for police overtime but maintains these overtime expenditures. Under our recommendation, SFPD could continue to provide dedicated police staffing to the select SFHA housing sites on regular 10 hour shifts without the use of overtime, in the same manner that SFPD provides dedicated police staffing to the 6th Street Corridor and the San Francisco Unified School District, including scheduling dedicated police staff during the hours of the day and on the days of the week in which police presence is most needed.							Ongoing savings						

GF = General Fund
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Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACV - Office of Citizen Complaints													
Deputy Director I	1.00	0.90	$112,996	$101,696	$11,300	x	x							
Mandatory Fringe Benefits			$49,336	$44,402	$4,934	x	x							
	Total Savings			*$16,233*										
	Reduce FTE to reflect actual hiring timeline.													
Equipment Purchase			$27,812	$0	$27,812	x	x							
	Disapprove the purchase of one new vehicle. The Department seeks to replace a vehicle with approximately 50,000 miles, in accordance with the Healthy Air and Clean Transportation Ordinance (HACTO). However, HACTO does not simply require that 12-year-old vehicles be replaced by 2015, but that fleets be reduced and transit-first strategies be implemented. The Department should therefore seek to implement alternative travel strategies, including public transit and carpools, to meet this legislative requirement.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$774,421	$1,016,195	$1,790,616
Non-General Fund	$0	$0	$0
Total	$774,421	$1,016,195	$1,790,616

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$1,016,195	$1,016,195
Non-General Fund	$0	$0	$0
Total	$0	$1,016,195	$1,016,195

3692

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Division	Progr	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF
								EAP - Parks					
REC32	EAP	1GAGFAAA	RECUF	060	060	06000	Equipment Purchase			$56,550	$55,045	$1,505	x
								Reduction based on quote provided by Department.					
REC32	EAP	1GAGFAAA	RECUF	060	060	06000	Equipment Purchase						
REC32	EAP	1GAGFAAA	RECUF	060	060	06000	Equipment Purchase						
REC32	EAP	1GAGFAAA	RECQ1GF	060	060	06000	Equipment Purchase			$100,000	$94,887	$5,113	x
								Reduction based on quote provided by Department.					
REC32	EAP	1GAGFAAA	RECPATROL	060	060	06000	Equipment Purchase			$44,300	$0	$44,300	x
								Replacement of 2010 Ford Ranger truck with new Ford F-250 truck is not justi Maintenance in FY 2012-13 was only $588 and the vehicle is only three years					
REC24	EAP	1GAGFAAA	RECPSA1GF	060	060	06000	Equipment Purchase			$44,296	$0	$44,296	x
								Replacement of 2001 Ford F-150 truck with new Ford F-250 truck is not justifi Maintenance in FY 2012-13 was only $1,068 and no maintenance/reparis have been needed since September, 2012.					
REC32	EAP	1GAGFAAA	RECTURF	060	060	06000	Equipment Purchase						
REC32	EAP	1GAGFAAA	RECCWAPPRENT	001	001	9993M Z	Attrition Savings	(1.71)	(3.33)	($111,172)	($216,542)	$105,370	x
REC32	EAP	1GAGFAAA	RECCWAPPRENT	013	013	9993M Z	Mandatory Fringe Benefits			($55,375)	($107,860.01)	$52,485	x
										Total Savings	*$157,855*		
								Increase Attrition Savings to reflect upward substitution resulting in new positi in FY 2013-14 of 2 - 7501 Environmental Service Worker positions and 6 vaca 3410 Apprentice Gardener positions with September 1, 2013 hiring dates.					

3693

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Division	Progr	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF
REC31	EAP	2SGOLNPR	RECGOLFHARD	001	001	9993M_Z	Attrition Savings	(2.47)	(2.67)	($169,827)	($183,402)	$13,575	x
REC31	EAP	2SGOLNPR	RECGOLFHARD	013	013	9993M_Z	Mandatory Fringe Benefits			($82,870)	($89,494)	$6,624	x
										Total Savings	*$20,199*		
								Increase Attrition Savings based on hiring plans.					
								ECD - Structural Maintenance					
REC12	ECD	1GAGFAAA	RECSMOPGF	060	060	06000	Equipment Purchase						
REC12	ECD	1GAGFAAA	RECSMOPGF	060	060	06000	Equipment Purchase						
REC12	ECD	1GAGFAAA	RECSMOPGF	060	060	06000	Equipment Purchase			$250,125	$175,947	$74,178	x
								Reduction based on quote provided by Department.					
REC12	ECD	1GAGFAAA	RECADMPROP	001	001	9993M_Z	Attrition Savings	0.00	0.35	($4)	($22,400)	$22,396	x
REC12	ECD	1GAGFAAA	RECADMPROP	013	013	9993M_Z	Mandatory Fringe Benefits			($1)	($5,600)	$5,599	x
										Total Savings	*$27,995*		
								Increase Attrition Savings to reflect upward substitution resulting in a new pos in FY 2013-14 of 1 - 1823 Senior Administrative Analyst with October 1, 201 hiring date.					

3694

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1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Division	Progr	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF
								ECS - Capital Projects					
REC16	ECS	1GOHFREC	RECCAPADMIN	001	001	9993M_Z	Attrition Savings	0.00	(0.15)	($169)	($10,462)	$10,293	x
REC16	ECS	1GOHFREC	RECCAPADMIN	013	013	9993M_Z	Mandatory Fringe Benefits			($47)	($2,909.55)	$2,863	x
										Total Savings	*$13,156*		
								Increase Attrition Savings based on hiring plans.					
								EIA - Administration					
REC02	EIA	1GOHFREC	RECADMFIN	040	040	04000	Materials & Supplies			$341,339	$321,339	$20,000	x
								Reduction based on historical expenditures from FY 2010-11 through FY 2012					
REC02	EIA	1GOHFREC	RECADMFIN	060	060	06000	Equipment Purchase			$55,826	$51,334	$4,492	x
								Reduction based on quote provided by Department.					
REC02	EIA	1GOHFREC	RECADMFIN	001	001	9993M_Z	Attrition Savings	0.03	(0.59)	$2,993	($58,791)	$61,784	x
REC02	EIA	1GOHFREC	RECADMFIN	013	013	9993M_Z	Mandatory Fringe Benefits			$1,269	($24,926.76)	$26,196	x
										Total Savings	*$87,980*		
								Increase Attrition Savings to reflect upward substitution resulting in new positi in FY 2013-14 of 2 - 1823 Senior Administrative Analyst position and 1 - 1820 Junior Administrative Analyst position with October 1, 2013 hiring dates.					
REC02	EIA	1GOHFREC	RECADMPROP	001	001	3422	Park Section Supervisor	0.00	0.00	$0	$0	$0	x
REC03	EIA	1GOHFREC	RECADMPROP	013	013	3422	Mandatory Fringe Benefits			$0	$0	$0	x
REC04	EIA	1GOHFREC	RECADMPROP	001	001	1823	Senior Administrative Analyst	1.00	0.00	$97,356	$0	$97,356	x
REC05	EIA	1GOHFREC	RECADMPROP	013	013	1823	Mandatory Fringe Benefits			$41,681	$0	$41,681	x
REC06	EIA	1GOHFREC	RECADMPROP	013	013	1822	Administrative Analyst	0.00	1.00	$0	$83,091	($83,091)	x
REC07	EIA	1GOHFREC	RECADMPROP	013	013	1822	Mandatory Fringe Benefits			$0	$37,308	($37,308)	x
										Total Savings	*$18,638*		
								Revise upward substitution from a 3422 Park Section Supervisor to a 1823 Ser Administrative Analyst to an upward substitution from a 3422 Park Section Supervisor to a 1822 Administrative Analyst, who can perform the work descri by the Department.					

3695

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Division	Progr	Fund	Index	Char.	Object	Subobject	Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF
								FAL - Children's Baseline					
REC19	FAL	1GAGFAAA	RECCSCB	001	001	9993M_Z	Attrition Savings	0.23	0.00	$15,101	$0	$15,101	x
REC19	FAL	1GAGFAAA	RECCSCB	013	013	9993M_Z	Mandatory Fringe Benefits			$7,393	$0.00	$7,393	x
								Total Savings			*$22,494*		

Attrition savings incorrectly adds funding to the Department's salary budget, ra than reducing it. Removing funding in Attrition Savings funding entirely will correct the funding amount for Attrition Savings in FY 2013-14.

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$427,465	$64,245	$491,711
Non-General Fund	$38,888	$11,604	$50,493
Total	$466,354	$75,850	$542,201

#REF!
#REF! $98,979 #REF!

3696

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

	FY 2014-15							1T		Year 1		1T		Year 2	
	FTE		Amount					General Fund	Non-GF	General Fun	Non-GF			General Fun	Non-GF
1T	From	To	From	To	Savings	GF	1T								
x								1,505							
			$61,988	$57,858	$4,130	x	x					4,130			
	Reduction based on quote provided by Department.														
			$61,988	$57,858	$4,130	x	x					4,130			
	Reduction based on quote provided by Department.														
x								5,113							
x								44,300							
stifie 's olc															
x								44,296							
ifiec v															
			$54,375	$50,492	$3,883	x	x					3,883			
	Reduction based on quote provided by Department.														
x								157,855							
x															
ition car															

3697

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

	FY 2014-15							1T		Year 1		1T		Year 2	
	FTE		Amount					General Fund	Non-GF	General Fun	Non-GF			General Fun	Non-GF
1T	From	To	From	To	Savings	GF	1T								
	(2.46)	(2.66)	($171,914)	($185,657)	$13,743	x				20,199				20,922	
			($89,801)	($96,980)	$7,179	x									
	Total Savings			*$20,922*											
	Ongoing savings.														
			$58,725	$57,858	$867	x	x					867			
	Reduction based on quote provided by Department.														
			$44,296	$0	$44,296	x	x					44,296			
	Replacement of currently owned vehicle with new Ford F-250 is not justified. Currently owned vehicle is only 9 years old, which is three years under the City's vehicle replacement policy of 12 years under HACTO. Department cites wear and tear and body damage as justification for replacement, which is not a sufficient rationale for vehicle replacement.														
x								74,178							
x								27,995							
x															
ɔsitio 1															

3698

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

	FY 2014-15							1T		Year 1		1T		Year 2	
	FTE		Amount					General Fund	Non-GF	General Fun	Non-GF			General Fun	Non-GF
1T	From	To	From	To	Savings	GF	1T								
										65%					
	0.00	(0.15)	($171)	($10,592)	$10,421	x				8,551	4,604			13,651	
			($53)	($3,282.90)	$3,230	x									
			Total Savings	*$13,651*											
	Ongoing savings.														
										65%				65%	
			$341,339	$321,339	$20,000	x				13,000	7,000			13,000	7,000
12-1	Ongoing savings.														
								65%							
x								2,920.00	1,572						
								65%							
x								57,187	30,793						
x															
ition 2															
								65%						65%	
	0.00	0.00	$0	$0	$0	x		12,115	6,523					12,269	6,607
			$0	$0	$0	x									
	1.00	1.00	$98,552	$0	$98,552	x									
			$45,353	$0	$45,353	x									
	0.00	1.00	$0	$84,507	($84,507)	x									
			$0	$40,522	($40,522)	x									
			Total Savings	*$18,876*											
enic cribe	Ongoing savings.														

GF = General Fund
1T = One Time

3699

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

	FY 2014-15							1T		Year 1		1T		Year 2	
	FTE		Amount					General Fund	Non-GF	General Fun	Non-GF			General Fun	Non-GF
1T	From	To	From	To	Savings	GF	1T								
	0.23	0.00	$15,358	$0	$15,358	x				22494				23343	
			$7,985	$0	$7,985	x									
			Total Savings	*$23,343*											
rathe	Removing funding in Attrition Savings funding entirely will correct the funding amount for Attrition Savings in FY 2014-15.														

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$57,306	$83,187	**$140,493**
Non-General Fund	$0	$13,607	**$13,607**
Total	**$57,306**	**$96,793**	**$154,099**

57306 83186.7 13606.6

$97,659 $97,659

3700

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REG - Elections

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FCH - Elections													
Attrition Savings	(1.97)	(3.25)	($160,835)	($265,337)	$104,502	x		(1.94)	(3.25)	($160,828)	($269,428)	$108,600	x	
Mandatory Fringe Benefits			($73,000)	($120,432)	$47,432	x				($78,076)	($130,797)	$52,721	x	
	Total Savings			*$151,934*				*Total Savings*			$161,321			
	Increase Attrition Savings due to existing 2.75 FTE positions being held vacant to achieve budgeted savings plus additional .50 FTE projected savings.							Ongoing savings.						
Miscellaneous Facilities Rental					$0					$1,479,756	$1,479,756	$0	x	x
								Place $500,000 on Budget and Finance Committee Reserve for rent pending approval of a new lease and determination of the actual costs to relocate the Department's warehouse from Pier 48. This General Fund appropriation of $500,000 is an additional amount included in the FY 2014-15 budget in anticipation of the need to relocate and potentially higher lease costs.						
Bldgs, Structures & Improvement Project					$0					$2,000,000	$2,000,000	$0	x	x
								Place $2,000,000 on Budget and Finance Committee Reserve pending approval of a new lease and determination of the actual costs to relocate the Department's warehouse from Pier 48. A one-time General Fund appropriation of $2,000,000 is included in the FY 2014-15 capital budget in anticipation of the need to relocate and move the Department of Elections warehouse.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$151,934	$151,934
Non-General Fund	$0	$0	$0
Total	$0	$151,934	$151,934

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$161,321	$161,321
Non-General Fund	$0	$0	$0
Total	$0	$161,321	$161,321

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$2,500,000	$0	$2,500,000
Non-General Fund	$0	$0	$0
Total	$2,500,000	$0	$2,500,000

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

RET - Retirement System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	EDC- Employee Deferred Compensation Plan													
Travel			$5,000	$3,000	$2,000					$5,000	$3,000	$2,000		
	The department has historically underspent for travel over the last three years.							Ongoing Savings						
Professional & Specialized Services			$300,000	$275,000	$25,000					$300,000	$275,000	$25,000		
	The department has historically underspent for professional services over the last three years.							Ongoing Savings						
	FDD-Retirement Services													
Professional & Specialized Services			$1,063,400	$963,400	$100,000					$1,063,400	$813,400	$250,000		x
	The department has historically underspent for professional services over the last three years. The Budget and Legislative Analyst's recommendations provides for $250,000 related to moving expenses while accounting for historical expenditures.							The Budget and Legislative Analyst recommends decreasing the amount to account for $250,000 included in the previous year's budget for moving services for the Department's relocation in FY 13-14 which should be one-time costs.						
Materials & Supplies			$215,000	$200,000	$15,000					$215,000	$200,000	$15,000		
	The department has historically underspent for materials and supplies over the last three years.							Ongoing Savings						
Attrition Savings	(5.02)	(5.52)	($442,837)	($486,944)	$44,107		x							
Mandatory Fringe Benefits			($194,808)	($214,211)	$19,403		x							
			Total Savings	*$63,510*										
	Due to the number of vacancies and expected hire dates, the Budget and Legislative Analyst recommends increasing the attrition savings from (5.02) FTEs to (5.52) FTEs.													
	FED-Administration													
Travel			$20,000	$15,000	$5,000					$20,000	$15,000	$5,000		
	The department has historically underspent for travel over the last three years.							Ongoing Savings						
Training			$9,700	$5,000	$4,700					$9,700	$5,000	$4,700		
	The department has historically underspent for training over the last three years.							Ongoing Savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

RET - Retirement System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Professional & Specialized Services			$583,600	$568,600	$15,000					$583,600	$568,600	$15,000		
	The department is requesting a $15,000 increase for graphic design and photography services related to the Department's communications including the Annual Report and member newsletters, however the Department has historically underspent for professional services over the last three years. The Budget and Legislative Anaylst does not recommend the increase as the Department can absorb the new services in existing resources.							Ongoing Savings						
Other Current Expenses			$10,000	$8,000	$2,000					$10,000	$8,000	$2,000		
	The department has historically underspent for other current expense over the last three years.							Ongoing Savings						
	FDF - Investment													
Financial System Supervisor								1.54	0.00	$196,613	$0	$196,613		
Mandatory Fringe Benefits										$82,147	$0	$82,147		
	Total Savings			*$0*				*Total Savings*			*$278,760*			
								The 1.54 FTE 1670 Financial Systems Supervisors are salary placeholders for new senior security analyst classifications that will need to be created in FY 14-15. The Budget and Legislative Analyst recommends not approving these new positions in the FY 2014-15 budget until the classifications are created.						

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$63,510	$168,700	**$232,210**
Total	**$63,510**	**$168,700**	**$232,210**

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$250,000	$347,460	**$597,460**
Total	**$250,000**	**$347,460**	**$597,460**

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

SHF - Sheriff

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ASP - Facilites & Equipment													
IT Operations Support Administrator III	1.54	1.00	$128,859	$83,675	$45,184	x	x							
Mandatory Fringe Benefits			$57,956	$37,634	$20,322	x	x							
	Total Savings			*$65,506*										
	Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator III.													
IT Operations Support Administrator II	0.77	0.27	$53,019	$18,591	$34,428	x	x							
Mandatory Fringe Benefits			$25,604	$8,978	$16,626	x	x							
	Total Savings			*$51,054*										
	Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator II.													
Attrition Savings	0.00	(0.23)	$0	($29,178)	$29,178	x	x							
Mandatory Fringe Benefits	0.00	(0.23)	$0	($11,253)	$11,253	x	x							
	Total Savings			*$40,431*										
	Increase attrition savings to reflect actual hire date of a vacant IS Engineer-Senior, which was substituted from an IS Business Analyst-Senior.													
Other Current Expenses			$75,000	$55,000	$20,000	x				$75,000	$55,000	$20,000	x	
	Reduce 021 Other Current Expenses by $20,000 based on actual expenditures.							Reduce 021 Other Current Expenses by $20,000 based on actual expenditures.						
Materials & Supplies Budget Only			$20,000	$15,000	$5,000	x				$20,000	$15,000	$5,000	x	
	Reduce 040 Materials & Supplies Budget Only by $5,000 based on actual expenditures.							Reduce 040 Materials & Supplies Budget Only by $5,000 based on actual expenditures.						
Materials & Supplies Budget Only			$125,000	$119,000	$6,000	x				$125,000	$119,000	$6,000	x	
	Reduce 040 Materials & Supplies Budget Only by $6,000 based on actual expenditures.							Reduce 040 Materials & Supplies Budget Only by $6,000 based on actual expenditures.						
	AFP - Sheriff Programs													
Professional & Specialized Services			$529,187	$429,187	$100,000	x				$529,187	$429,187	$100,000	x	
	Reduce 027 Professional & Specialized Services based on actual expenditures.							Reduce 027 Professional & Specialized Services based on actual expenditures.						

3704

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

SHF - Sheriff

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Rents & Leases-Buildings & Structures			$221,321	$190,092	$31,229	x	x							
	Reduce 030 Rents & Leases-Buildings & Structures by $31,229 to reflect actual lease amount. This is one-time savings due to anticipated increased rent costs in FY 2014-15.													
	AFT - Security													
Attrition Savings			$380	$0	$380	x	x							
Mandatory Fringe Benefits			$77	$0	$77	x	x							
	Total Savings			*$457*										
	Increase attrition savings to correct for erroneous positive attrition savings.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$188,677	$131,000	$319,677
Non-General Fund	$0	$0	$0
Total	$188,677	$131,000	$319,677

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$131,000	$131,000
Non-General Fund	$0	$0	$0
Total	$0	$131,000	$131,000

3705

GF = General Fund
1T = One Time

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BIU - Administration													
Project Manager I	1.54	1.54	$184,161	$0	$184,161			2.00	2.00	$242,108	$0	$242,108		
Mandatory Fringe Benefits			$72,785	$0	$72,785					$103,245	$0	$103,245		
	Total Savings			*$256,946*				*Total Savings*			*$345,353*			
	The Department has requested two Project Manager I positions for the proposed Project Management Office, established to support the management of technology projects. Currently, the Department does not have dedicated project managers but rather uses existing staff to serve as project managers on specific technology projects in addition to their other functions. The Department is requesting two new permanent project manager positions dedicated to project management of Department-specific and Citywide technology projects. Our recommendation would approve these two new permanent project manager positions as off-budget positions, requiring the Department to obtain specific sources of project funds for each of these positions.							Ongoing savings.						
	BIT - Technology													
Management Assistant	0.77	0.00	$58,849	$0	$58,849		x							
Mandatory Fringe Benefits			$27,209	$0	$27,209		x							
	Total Savings			*$86,058*										
	The Department has not sufficiently demonstrated the need for a 0.77 FTE Management Assistant to aid in the implementation of the temporary Business License Portal Program.													
IS Business Analyst - Senior	1.54	0.77	$164,722	$82,361	$82,361		x							
Mandatory Fringe Benefits			$67,738	$33,869	$33,869		x							
IS Business Analyst	0.00	0.77	$0	$71,134	($71,134)		x							
Mandatory Fringe Benefits			$0	$30,961	($30,961)		x							
	Total Savings			*$14,135*										
	The Department is requesting two new limited tenure Senior IS Business Analyst positions to implement the temporary Business License Portal Program. The Department has not sufficiently demonstrated the need for two Senior IS Business Analysts in the proposed program structure comprised of four employees. Based on the project goals and objectives, substituting one new IS Business Analyst position for one of the requested new Senior IS Business Analyst positions will be sufficient to meet the stated program objectives.													

3706

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
Manager III	0.77	0.00	$100,720	$0	$100,720		x							
Mandatory Fringe Benefits			$41,089	$0	$41,089		x							
Manager II	0.00	0.77	$0	$94,491	($94,491)		x							
Mandatory Fringe Benefits			$0	$43,171	($43,171)		x							
	Total Savings			*$4,147*										
	The Department is requesting one new Manager III position for the temporary Business License Portal Program. Because the requested position, which will be responsible for a single program and therefore does not meet the specifications of the DHR job description for the Manager III classification, which states that the classification oversees an entire division within a department, the Budget and Legislative Analyst recommends approving the requested position as a Manager II rather than a Manager III.													
Expected Recovery for Services to AAO Funds			($766,679)	($662,339)	($104,340)		x							
	This reduction in a work order with the the Office of Economic and Workforce Development is to account for the above reductions in the Business License Portal Pilot project as OEWD is funding the one-year of this project.													
	BTO - Technology Services - Public Safety													
Materials and Supplies Budget Only			$384,201	$309,201	$75,000					$384,201	$309,201	$75,000		
	The Department of Technology provides minor repairs and maintenance to City departments' communications radios. Because the Budget and Finance Committee has approved a reduction to the City's contract with Motorola to purchase radios, the budget required for future repairs and maintenance is correspondingly reduced.							Ongoing savings.						
	BAK - Operations													
Professional & Specialized Services			$900,905	$825,752	$75,153					$900,905	$825,752	$75,153		
	Reduce to reflect the Department's annual contract total with Tident Services, Inc. of $808,752 plus the Department's $17,000 contingency for the contract for maintenance and support of the City's Mainframe.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items In the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	BK4 - Governance and Outreach													
Professional & Specialized Services			$231,009	$191,400	$39,609	x				$231,009	$191,400	$39,609	x	
	Reduce to reflect projected annual costs as reported by the Department for closed captioning services.							Ongoing savings in the final year of the contract.						
Maintenance Services - Equipment			$10,000	$2,000	$8,000	x				$10,000	$2,000	$8,000	x	
	Reduced to reflect historical expenditures.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$47,609	$47,609
Non-General Fund	$0	$407,099	$407,099
Total	$0	$454,708	$454,708

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$47,609	$47,609
Non-General Fund	$0	$495,506	$495,506
Total	$0	$543,115	$543,115

3708

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items In the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Reserve Recommendations														
Professional & Specialized Services			$228,000	$228,000	$0									
	The Department has not provided documentation justifying the professional services costs associated with the Business License Portal Program. The Budget and Legislative Analyst recommends placing these one-time program expenses on Budget and Finance Committee Reserve pending submission of budget details.													

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

TIS10	BIU	6ITIFAAP	750073	001	001	5502	Project Manager I	1.54	0.00	$184,161	$0	$184,161			2.00	0.00	$242,108	$0	$242,108
TIS10	BIU	6ITIFAAP	750073	013	013	5502	Mandatory Fringe Benefits			$72,785	$0	$72,785					$103,245	$0	$103,245
								Total Savin $256,946							*Total Savin $345,353*				
								The Department intends to train existing project managers overseeing the Department's current projects in project management best practices, and those project managers will report to the manager overseeing the new Project Management Office. These positions have been eliminated as the training of current project managers would be duplicative of hiring additional trained project managers.							Ongoing savings.			

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TTX - Treasurer/Tax Collector

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FCS - Delinquent Revenue													
Programmatic projects-budget			$1,186,654	$989,111	$197,543	x	x							
	Projected actual need of $989,111													
	FEG - Management													
Attrition Savings - Miscellaneous	(2.26)	(2.70)	($249,841)	($298,482.61)	$48,642	x	x							
Mandatory Fringe Benefits			($102,063)	($121,934)	$19,871	x	x							
			Total Savings	*$68,512*										
	Adjust attrition savings for vacancy.													
	FCN - Property Tax/Licensing													
Department Overhead			$35,039	$0	$35,039	x	x			$13,616	$0	$13,616	x	x
	Technical correction.							Technical correction.						
	FCL - Treasury													
Attrition Savings - Miscellaneous	0.04	0.00	$2,535	$0	$2,535	x		0.04	0.00	$2,575	$0	$2,575	x	
Mandatory Fringe Benefits			$1,282	$0	$1,282	x				$1,401	$0	$1,401	x	
			Total Savings	*$3,817*	-					*Total Savings*	*$3,976*			
	Technical adjustment to delete positive attrition savings							Ongoing Savings						
	FCQ - Taxpayer Asst													
Principal Clerk	11.66	11.50	$820,521	$809,261	$11,260	x		11.66	11.50	$834,507	$823,056	$11,451	x	
Mandatory Fringe Benefits			$391,093	$385,726	$5,367	x				$423,078	$417,272	$5,806	x	
			Total Savings	*$16,627*						*Total Savings*	*$17,257*			
	Delete 0.16 FTE 1408 Principal Clerk which has been vacant since 7/1/10.							Ongoing Savings						
	FCO - Business Tax													
Attrition Savings - Miscellaneous	(4.32)	(5.47)	($371,768)	($456,558.00)	$84,790	x	x							
Mandatory Fringe Benefits			($165,462)	($218,318.00)	$52,856	x	x							
			Total Savings	*$137,646*										
	Adjust attrition savings for vacancies.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$438,740	$20,444	$459,184
Non-General Fund	$0	$0	$0
Total	**$438,740**	**$20,444**	**$459,184**

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$13,616	$21,233	$34,849
Non-General Fund	$0	$0	$0
Total	**$13,616**	**$21,233**	**$34,849**

GF = General Fund
1T = One Time

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

Sources for Final Board Adjustments

Table 1	FY 2013-14	FY 2014-15	**Total**
I. Reductions from Budget Analyst Recommendations			
General Fund Reductions	*9,892,715*	*5,576,523*	15,469,238
Children's Fund Reductions	*141,446*	*309,266*	450,712
II. Additional Fund Balance *			
Net FY 2012-13 Tax revenue	*1,400,000*		*1,400,000*
FY 2012-13 Litigation Reserve balance	*2,800,000*		*2,800,000*
Year-end savings identified by Budget Analyst	*1,088,390*		*1,088,390*
Year-end project reductions and expenditure closeouts	*3,621,480*		*3,621,480*
III. Jail Debt Service Restructuring	1,341,456	1,583,365	2,924,821
IV. Expanding Consumer Protection program	1,000,000	1,000,000	2,000,000
V. Do Not Replace Vehicles with less than 100k miles	2,284,513	2,299,067	4,583,580
VI. Reduce Equipment Fixtures for new General Hospital		2,703,357	2,703,357
VII. Remaining Technical Adjustment Reserve	1,430,000	1,900,000	3,330,000
Total Available for Appropriation - General Fund	**$ 25,000,000**	**$ 15,371,578**	**$ 40,371,578**
Total Available for Appropriation - Non General Fund			
Budget Analyst DBI reductions	483,163	177,000	660,163
Reduction of DBI capital reserve deposit	261,837	568,000	829,837
Total Available for Appropriation - Non General Fund	**$ 745,000**	**$ 745,000**	**$ 1,490,000**

** Requires Mayor's Technical Adjustment*

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

A. Summary by Department

Row Labels		Sum of FY 13-14 Amount (General fund)	Sum of FY 13/14 TOTAL	Sum of FY 14-15 Amount (General Fund)	Sum of FY 14/15 TOTAL
ADM	Administrative Services	577,000	577,000	220,000	220,000
Citywide	Citywide	6,150,000	6,150,000	6,150,000	6,150,000
DCYF	Children, Youth and Their Families	1,940,817	1,940,817	1,540,817	1,540,817
DBI	Building Inspection		745,000		745,000
DAT	District Attorney	130,000	130,000		
DPH	Public Health	3,965,000	3,965,000	3,875,000	3,875,000
DPW	Public Works	1,832,000	1,832,000		
DTIS	Technology	225,000	225,000		
Ethics	Ethics	175,000	175,000		
GEN	General City Responsibility	750,000	750,000		
HRC	Human Rights	60,000	60,000	80,000	80,000
HSA	Human Services	2,296,715	2,296,715	1,639,952	1,639,952
HSA/ DAAS	Human Services/Adult and Aging Services	783,000	783,000	205,000	205,000
[illegible]H	Mayor's Office of Housing	425,000	425,000	265,000	265,000
MOH & OEWD	Mayor's Office of Housing, and Economic and Workforce Development	270,000	270,000	270,000	270,000
MOH/HSA	Mayor's Office of Housing, and Human Services Agency	950,000	950,000	151,740	151,740
MTA	Municipal Transportation Agency	480,600	480,600		
OEWD	Economic and Workforce Development	1,965,137	1,965,137	455,000	455,000
Planning	Planning	125,000	125,000	50,000	50,000
POL	Police	100,000	100,000		
REC	Recreation and Park	1,368,800	1,368,800	900,000	900,000
Roll forward	General City Responsibility	430,931		(430,931)	
Grand Total		25,000,000	25,314,069	15,371,578	16,547,509

B. Summary by Category

	Values			
Row Labels	Sum of FY 13-14 Amount (General fund)	Sum of FY 13/14 TOTAL	Sum of FY 14-15 Amount (General Fund)	Sum of FY 14/15 TOTAL
Art & Culture	120,000	120,000	120,000	120,000
Childcare	78,986	78,986		
Commercial Support	260,137	260,137	100,000	100,000
Community Services	7,410,000	7,410,000	6,560,000	6,560,000
Health	3,890,000	3,890,000	3,800,000	3,800,000
Homeless Support	2,407,777	2,407,777	1,451,740	1,451,740
Housing Support	531,952	1,276,952	274,952	1,019,952
Public Infrastructure	1,900,800	1,900,800	70,000	70,000
Recreation	985,000	985,000	750,000	750,000
Senior Support	1,053,000	1,053,000	475,000	475,000
Transit	75,000	75,000		
Transit/Roads	255,600	255,600		
Workforce Development	1,715,000	1,715,000	305,000	305,000
Workforce Training - /outh	55,171	55,171	55,171	55,171
(blank)				
Workforce	75,000	75,000	75,000	75,000
Children, Youth Services	2,455,646	2,455,646	1,635,646	1,635,646
Transit/Roads	250,000	250,000		
Other Public Services	1,050,000	1,050,000	130,000	130,000
Roll forward	430,931		(430,931)	
Grand Total	25,000,000	25,314,069	15,371,578	16,547,509

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
1	Art & Culture	ADM	Continuation of Third Thursday on Third St	Monthly arts and family community event in Bayview	$120,000		$120,000	$120,000		$120,000
2	Community Services	ADM	Violence Prevention	Services, advocacy and violence prevention work for Translatinas in the Mission	$200,000		$200,000			
3	Community Services	ADM	Language Access	Language Access Network - To sustain and grow the community-based San Francisco Language Access services	$100,000		$100,000	$100,000		$100,000
4	Workforce Development	ADM	Employment Services	Job placement and development for day laborers and domestic workers	$60,000		$60,000			
5	Housing Support	ADM	Housing Authority Holly Courts	Keypad locks for gates	$97,000		$97,000			
6	Community Services	Citywide	1.5% Cost of Doing Business Increase	Non-profit providers	$6,150,000		$6,150,000	$6,150,000		$6,150,000
7	Community Services	DAT	Truancy Prevention		$130,000		$130,000			
8	Housing Support	DBI	Code Enforcement Outreach Program	Strengthening and Expanding the work of the Code Enforcement and Non Profit Support Programs		$745,000	$745,000		$745,000	$745,000
9	Children, Youth Services	DCYF	LGBTQ Youth Drop-In	1 on 1 case management	$175,000		$175,000	$175,000		$175,000
10	Children, Youth Services	DCYF	LGBTQ Youth Safety Net	Public Safety net linkage	$154,627		$154,627	$154,627		$154,627
11	Children, Youth Services	DCYF	Argonne Elementary School	DCYF ExCEL Match Grant	$153,847		$153,847	$153,847		$153,847

3717

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
12	Children, Youth Services	DCYF	Balboa After School Program		$75,000		$75,000			
13	Children, Youth Services	DCYF	LGBT youth inclusion in schools	High School Support Program	$75,000		$75,000			
14	Children, Youth Services	DCYF	D11 Youth Workforce Preparation		$100,000		$100,000			
15	Children, Youth Services	DCYF	Teen Program	Teen Program for at-risk teens in the Western Addition with focus on afterschool achievement	$100,000		$100,000	$100,000		$100,000
16	Children, Youth Services	DCYF	Renaissance Parents for Success	Youth job training, life skills, mentoring	$85,000		$85,000	$85,000		$85,000
17	Children, Youth Services	DCYF	Specialized K-8 Music Instruction	Promoting cross cultural understanding through music and cultural instruction	$77,387		$77,387	$77,387		$77,387
18	Children, Youth Services	DCYF	Comprehensive K-8 Summer learning Program	Provide academic enrichment to motivated students with limited educational opportunities	$75,278		$75,278	$75,278		$75,278
19	Children, Youth Services	DCYF	LGBT youth inclusion in schools	Anti-bullyling ciriculum	$50,000		$50,000			
20	Children, Youth Services	DCYF	After School Programs	After School Programming Environmental Learning	$75,000		$75,000			
21	Children, Youth Services	DCYF	George Peabody Elementary School	DCYF ExCEL Match Grant	$62,056		$62,056	$62,056		$62,056
22	Children, Youth Services	DCYF	After School Programs	Youth services, after school programs, leadership development for Vis Valley youth	$60,000		$60,000	$60,000		$60,000

3718

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
23	Children, Youth Services	DCYF	Pre-School Program	Early childhood ed programs in Potrero Hill for low income children	$60,000		$60,000	$60,000		$60,000
24	Workforce Training - Youth	DCYF	Job Training for youth	Job training for low in come and latino youth	$55,171		$55,171	$55,171		$55,171
25	Children, Youth Services	DCYF	Alamo Elementary School	Comprehensive K-8 School-based Before and Afterschool Scholarships	$54,816		$54,816	$54,816		$54,816
26	Children, Youth Services	DCYF	After School Programs	Combatting childhood obesity in Latino community	$50,955		$50,955	$50,955		$50,955
27	Children, Youth Services	DCYF	Youth Empowerment/ Organizing	Immigrant high school organizing in District 6	$50,000		$50,000	$50,000		$50,000
28	Children, Youth Services	DCYF	After School Programs	Programming for at risk girls in the Mission	$25,000		$25,000	$50,000		$50,000
29	Children, Youth Services	DCYF	After School Programs	Gender Specific Youth Services	$40,000		$40,000	$40,000		$40,000
30	Children, Youth Services	DCYF	Bessie Afterschool Programming	After School Programming	$45,000		$45,000	$45,000		$45,000
31	Children, Youth Services	DCYF	Environmental program - Denman Middle School		$40,000		$40,000	$40,000		$40,000
32	Children, Youth Services	DCYF	Richmond District Multicultural Children's Art Program	Comprehensive K-8 Community-based Afterschool	$35,669		$35,669	$35,669		$35,669
33	Children, Youth Services	DCYF	After School Programs	Arts and music programming for low income and latino youth	$25,000		$25,000	$25,000		$25,000
34	Children, Youth Services	DCYF	Pre-School Programs	Early childhood education reading program for latino youth	$24,000		$24,000	$24,000		$24,000
35	Children, Youth Services	DCYF	Lafayette Elementary After School Program	DCYF ExCEL Match Grant	$22,011		$22,011	$22,011		$22,011

3719

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
36	Children, Youth Services	DCYF	Reading Program	Alvarado School	$20,000		$20,000	$20,000		$20,000
37	Children, Youth Services	DCYF	Sheltered Youth	Summer programming for Tenderloin Youth				$25,000		$25,000
38	Children, Youth Services	DCYF	Youth and Young Adult Workforce	OMI youth programming	$75,000		$75,000			
39	Health	DPH	HIV/AIDS Services	Backfill HIV/AIDS General Fund programs	$2,995,000		$2,995,000	$3,000,000		$3,000,000
40	Health	DPH	Community Clinic	Health care services for the immigrant community left out of federal health reform	$350,000		$350,000	$350,000		$350,000
41	Health	DPH	San Francisco Wraparound Project	Crisis response for victims of gun shots and stabbings late night/early morning hours at General Hospital.	$200,000		$200,000			
42	Health	DPH	Community Health Project	Community Health Project	$100,000		$100,000	$100,000		$100,000
43	Health	DPH	Tattoo removal	Tattoo removal for gang-involved youth expansion	$45,000		$45,000			
44	Health	DPH	SFGH Surgical Services	Trangender surgery position (UCSF)	$200,000		$200,000	$350,000		$350,000
45	Workforce	DPH	Homeless youth services in the Haight		$75,000		$75,000	$75,000		$75,000
46	Public Infrastructure	DPW	Staffing and additional projects	Increase laborer/gardening staff citywide	$500,000		$500,000			
47	Public Infrastructure	DPW	Sunset Blvd jogging path	Redo jogging path on one side of Sunset Blvd between Pacheco and Lincoln	$182,000		$182,000			

3720

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
48	Public Infrastructure	DPW	Business Corridor Cleaning	Enhanced Cleaning in Irving, Noriega, Taraval	$125,000		$125,000			
49	Public Infrastructure	DPW	Funding for additional greening and community garden Projects	Bayview and Visitacion Valley	$75,000		$75,000			
50	Public Infrastructure	DPW	Benches and trees on Union and Fillmore		$75,000		$75,000			
51	Transit/Roads	DPW	Pedestrian Safety Improvement in D7		$250,000		$250,000			
52	Transit/Roads	DPW	Lombard Street pedestrian safety improvement		$50,000		$50,000			
53	Recreation	DPW	Open space expansion at Ingleside Library	Planning and Development to extend to the parcel to the side of the library into a publicly accessible open space area	$100,000		$100,000			
54	Public Infrastructure	DPW	Public Open Space Accessibility Improvements		$225,000		$225,000			
55	Public Infrastructure	DPW	LGBT Center - Deferred Maintenance Capital		$250,000		$250,000			
56	Community Services	DTIS	BTOP for youth and families	Computer Literacy Training	$225,000		$225,000			
57	Other Public Services	Ethics	Additional staffing	Additional enforcement and audit staff	$175,000		$175,000			
58	Other Public Services	GEN	District Allocations; Participatory Budgeting Pilot	Board District Allocation, and Admin support for Citywide Pilot for Participatory Budgeting	$750,000		$750,000			
59	Other Public Services	HRC	Human Rights Commission	Additional staffing for violence prevention & anti-discrimination work	$50,000		$50,000	$80,000		$80,000

3721

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
60	Community Services	HRC	Human Rights Commission	Violence prevention public education campaign for the TG community	$10,000		$10,000			
61	Children, Youth Services	HSA	School supplies and dental kits for youth		$270,000		$270,000			
62	Public Infrastructure	HSA	Homeless Services for Youth	Street Clean up and improvement	$20,000		$20,000	$20,000		$20,000
63	Homeless Support	HSA	Homeless Services for Veterans' Residence		$69,100		$69,100			
64	Homeless Support	HSA	LGBT Homeless Youth Outreach		$88,677		$88,677			
65	Homeless Support	HSA	HESPA	Needed to fully fund standards of care in homeless shelters (ie maintenance, staffing and training).	$1,000,000		$1,000,000	$1,000,000		$1,000,000
66	Homeless Support	HSA	5th and Harrison TAY housing	44 units for homeless individuals includes supportive services focused on workforce development	$300,000		$300,000	$300,000		$300,000
67	Housing Support	HSA	LGBTQ Housing	Castro Youth Housing Initiative	$274,952		$274,952	$274,952		$274,952
68	Community Services	HSA	Right to Counsel - Pilot continuation	Eviction Defense	$150,000		$150,000			
69	Community Services	HSA	SafeCare	In home visitation	$45,000		$45,000	$45,000		$45,000
70	Childcare	HSA	Early Head Start	Restore sequestration cuts	$78,986		$78,986			
71	Senior Support	HSA/ DAAS	Information and Referral System for Elders	Comprehensive system of assessment and assistance with services navigation	$150,000		$150,000			
72	Senior Support	HSA/ DAAS	Senior Nutrition	Home delivered meals for the elderly	$250,000		$250,000			
73	Senior Support	HSA/ DAAS	Aging in Place	Community Service	$100,000		$100,000			

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
74	Senior Support	HSA/ DAAS	Richmond District Aging In Place Programs	Community Service (Aging in Place Planning Grant)	$100,000		$100,000	$100,000		$100,000
75	Senior Support	HSA/ DAAS	OMI senior programs	Outreach, social services	$30,000		$30,000	$30,000		$30,000
76	Senior Support	HSA/ DAAS	Richmond District Senior Services	Half-time Social Service Aide at Senior Center	$25,000		$25,000	$25,000		$25,000
77	Senior Support	HSA/ DAAS	Senior Outreach and Services	Community Services	$25,000		$25,000	$25,000		$25,000
78	Senior Support	HSA/ DAAS	Senior Meals in District 6	food, supplies	$78,000		$78,000			
79	Senior Support	HSA/ DAAS	Senior activities in SoMa	Community Services	$25,000		$25,000	$25,000		$25,000
80	Community Services	MOH	Immigrant Legal Services	For legal services for individuals with mental health issues facing deportation	$120,000		$120,000	$120,000		$120,000
81	Housing Support	MOH	Public Housing Collaborative	Advocacy and leadership development for residents of public housing	$100,000		$100,000			
82	Community Services	MOH	Capacity Building	Support for community based organizations working with youth and support for community planning and neighborhood wide capacity building including organizational capacity building	$100,000		$100,000	$100,000		$100,000
83	Housing Support	MOH	Referral program for affordable housing in Soma		$60,000		$60,000			
84	Community Services	MOH	Immigrant and Transition Age Youth		$45,000		$45,000	$45,000		$45,000
85	Senior Support	MOH & OEWD	Neighborhood Access Point	Senior Service Support--Community Services	$270,000		$270,000	$270,000		$270,000
86	Homeless Support	MOH/HSA	Homeless Emergency Services and Housing	Homeless Prevention and Rapid Rehousing	$950,000		$950,000			
87	Homeless Support	MOH/HSA	Homeless Emergency Services and Housing	LOSP Subsidies for SRO families				$151,740		$151,740

3723

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
88	Community Services	MTA	Street closures for public recreation		$125,000		$125,000			
89	Transit/Roads	MTA	Lombard Street safety enforcement		$100,000		$100,000			
90	Transit/Roads	MTA	District 8 Pedestrian and bicycle safety enhancements		$105,600		$105,600			
91	Children, Youth Services	MTA	Crossing Guard Program for Public Elementary Schools in D7		$150,000		$150,000			
92	Workforce Development	OEWD	San Francisco Workforce Development Coalition	Unified ask to address decreased funding from the loss of redevelopment and stimulus funding. Increase coordination of workforce CBOs to focus on barrier removal	$900,000		$900,000			
93	Workforce Development	OEWD	Local Hiring Construction Pipeline Development	Construction local workforce pipeline development	$100,000		$100,000			
94	Workforce Development	OEWD	OMI Workforce Center		$150,000		$150,000	$150,000		$150,000
95	Workforce Development	OEWD	Workforce Development/Job Placement	Workforce development/job placement, revitalization of the one-stop center in the Western Addition	$250,000		$250,000			
96	Workforce Development	OEWD	Medical Training	Training Women in Public Housing for the Medical Field, Western Addition	$100,000		$100,000			
97	Workforce Development	OEWD	D11 Adult Workforce		$80,000		$80,000	$80,000		$80,000
98	Workforce Development	OEWD	TAY Workforce	TAY Workforce Development in the Western Addition	$75,000		$75,000	$75,000		$75,000

3724

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
99	Other Public Services	OEWD	Mission Safety Coordinator		$50,000		$50,000	$50,000		$50,000
100	Commercial Support	OEWD	Broad Street Randolph Revitalization		$50,000		$50,000			
101	Commercial Support	OEWD		Chinese language small business support in the Portola	$50,000		$50,000	$50,000		$50,000
102	Commercial Support	OEWD		Spanish language small business support in the Mission	$50,000		$50,000	$50,000		$50,000
103	Commercial Support	OEWD	Richmond District Planing Grant	Planning grant to support D1 Commercial Corridors economic development	$47,011		$47,011			
104	Commercial Support	OEWD	Business Technical Assistance	Business Outreach on ADA Compliance	$38,126		$38,126			
105	Commercial Support	OEWD	District 8 Merchant Support During Construction	Merchant Support During Construction	$25,000		$25,000			
106	Public Infrastructure	Planning	Japantown Planning Grant		$50,000		$50,000	$50,000		$50,000
107	Public Infrastructure	Planning	Nexus study on community facilities	Non Profit Displacement Impact	$75,000		$75,000			
108	Other Public Services	POL	Richmond Station CAB		$25,000		$25,000			
109	Transit	POL	Bicycle Recovery Program	To establish and maintain a bike registration and theft preventions program	$75,000		$75,000			
110	Public Infrastructure	REC	Restroom facility at 45 Ave and Lincoln Way playground	Improvement to Restroom	$100,000		$100,000			
111	Recreation	REC	Marina Community Building		$50,000		$50,000			
112	Recreation	REC	Randall Museum	Randall Museum enhancement -Curator	$40,000		$40,000	$85,000		$85,000

3725

Budget Committee Amendments to the FY 2014 and FY 15 Appropriations

#	Category	Dept	Program /Project	Description	FY 13-14 Amount (General fund)	FY 13-14 Amount (Non General fund)	FY 13/14 TOTAL	FY 14-15 Amount (General Fund)	FY 14-15 Amount (Non General fund)	FY 14/15 TOTAL
113	Recreation	REC	Clubhouse Reopenings Citywide	To reopen 1 clubhouse with programming - Temp staff	$665,000		$665,000	$665,000		$665,000
114	Children, Youth Services	REC	Open Schoolyards		$150,000		$150,000	$150,000		$150,000
115	Public Infrastructure	REC	Geneva Car Barn	Planning , capacity buiding for replacement	$130,000		$130,000			
116	Recreation	REC	West Portal Playground Play Structure Replacement	The play structures at West Portal Playground are old and need to be replaced	$100,000		$100,000			
117	Public Infrastructure	REC	Coit Tower / Pioneer Park Custodian	Full time position 1 FTE	$77,800		$77,800			
118	Public Infrastructure	REC	Lafayette Park garbage cans		$16,000		$16,000			
119	Recreation	REC	Saturday in the park - McLaren		$15,000		$15,000			
120	Recreation	REC	Victoria Manalo Park Activation	park patrol, food justice, and greening and movie night	$15,000		$15,000			
121	Community Services	REC	Marina Family Festival	Permit fees,	$10,000		$10,000			
		Total			**$24,569,069**	**$745,000**	**$25,314,069**	**$15,802,509**	**$745,000**	**$16,547,509**
		GEN		Roll forward for ongoing support for Year 2 budget	430,931			-$430,931		
		Grand total			**$25,000,000**	**$745,000**	**$25,745,000**	**$15,371,578**	**$745,000**	**$16,547,509**

OFFICE OF THE MAYOR
SAN FRANCISCO

EDWIN M. LEE
MAYOR

June 27, 2013

Supervisor Mark Farrell
Chair, Budget and Finance Committee
Board of Supervisors, City and County of San Francisco
City Hall, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Technical adjustments to the Mayor's Proposed Budget #3

Supervisor Farrell:

Per Charter Section 9.101, I am submitting the attached technical adjustments to the Mayor's Proposed Budget for FY 2013-14 and FY 2014-15. These adjustments include:

I. Increasing the size of the City's budget by $8,909,870 as a result of the following updates to projected year end fund balances:
   - Changes in FY 2012-13 property tax, payroll tax, and transfer tax revenue offset by changes to baseline and budget stabilization reserve deposits totaling $1,400,000
   - Available FY 2012-13 balance in the litigation reserve of $2,800,000
   - Additional year-end savings identified by the budget and legislative analyst totaling $1,088,390
   - Additional project closeouts and expenditure reductions in the current year which generate additional year end fund balance of $3,621,480

II. Appropriating $5,072,223 of Consumer Protection revenue in order to expand the Consumer Protection program at the City Attorney's Office, which will result in net General Fund savings of $1,000,000 in each year for a total of $2,000,000. These changes are detailed in Attachment #1.

With the changes described above $10,909,870 is available for appropriation by the Board. In addition, the balance of the Mayor's Technical Adjustment Reserve ($3,330,000) is available for appropriation.

Please contact me at 554-6515 with any questions or concerns.

Sincerely,

Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose
Controller

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

Technical Adjustment to the Mayor's Budget #3

Attachment 1: Consumer Protection Pilot Expansion

		FY 2013-14		FY 2014-15
Consumer Protection Revenue		**2,524,863**		**2,547,360**
Expenditures in the City Attorney's Office				
8177 (3)	$	(721,499)	$	(735,928)
8169 (2)	$	(224,161)	$	(228,645)
0931 (1)	$	(179,203)	$	(182,787)
Nonpersonnel Expenses	$	(400,000)	$	(400,000)
Work Order Request to GFS Depts	$	(1,000,000)	$	(1,000,000)
Subtotal:	**$**	**(2,524,863)**	**$**	**(2,547,360)**
Recoveries in various departments				
Police Department	$	425,000	$	425,000
Office of Labor Standards	$	350,000	$	350,000
Department of Public Health	$	225,000	$	225,000
Subtotal:	**$**	**1,000,000**	**$**	**1,000,000**
Net GFS Impact	**$**	**1,000,000**	**$**	**1,000,000**

OFFICE OF THE MAYOR

SAN FRANCISCO

EDWIN M. LEE

MAYOR

June 27, 2013

Supervisor Mark Farrell
Chair, Budget and Finance Committee
Board of Supervisors, City and County of San Francisco
City Hall, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Technical adjustments to the Mayor's Proposed Budget #2

Supervisor Farrell:

Per Charter Section 9.101, I am submitting the attached technical adjustments to the Mayor's Proposed Budget for FY 2013-14 and FY 2014-15. Significant changes include:

- Technical corrections to index codes and subobjects in the budgets of the Art Commission, the General Service Agency, and the Adult Probation Department; and
- Correcting IHSS salaries in the Human Service Agency's budget, enabling the Department to draw funds with a State revenue match and increase their capacity for larger caseloads; and
- Fund homeless shelter services in the Department of Public Health's budget that was included in the prior year's adopted budget, but that was inadvertently deleted; and
- Aligning expenditures with revenue projections at the Department of Public Health and the Human Services Agency; and
- Corrections to expenditures and fund balance at the First Five Commission to balance according to appropriate fund source; and
- Including a work order between the Human Services Agency and the Mayor's Office on Housing to enable provision of intended service; and
- Substitution of a position at the Civil Service Commission to reflect actual filled position; and
- Moving permanent salaries to overtime in the Sheriff's work order fund to reflect department hiring plans.

Note that these technical adjustments result in General Fund costs of $359,235 in FY 2013-14 and costs of $359,538 in FY 2014-15 which will be funded by the Mayor's Technical Adjustment Reserve. The attached tables detail these changes. The figures may change slightly once they are entered into the budget system.

Please contact me at 554-6515 with any questions or concerns.

Sincerely,

Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose, Budget and Legislative Analyst
Ben Rosenfield, Controller

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE (415) 554-6141

FY 2013-14 and FY 2014-15 Technical Adjustments #2

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Char	Obj	Sobj	BY Change Amount	BY Savings/ (Costs)	BY+1 Change Amount	BY+1 Savings/ (Costs)
GFS	ART	ART03	EEP	1GAGFACP	28CEGADM	PARCEG140000		021	027	02799	(132,616)	132,616	-	-
GFS	ART	ART03	EEP	1GAGFACP	28CEGADM	PARCEG140000		038	038	03801	133,156	(133,156)	-	-
GFS	ART	ART06	EES	1GAGFAAP	ARAR046B501G			950	950	9501G	(25,000)	25,000	-	-
GFS	ART	ART06	EES	1GAGFAAP	ARARGALA501G	PARGAL140000		950	950	9501G	25,000	(25,000)	-	-
GFS	ART	ART08	EEU	1GAGFAAP	ARAR041D501G	PARCEG140000		950	950	9501G	(30,000)	30,000	-	-
GFS	ART	ART03	EEP	1GAGFAAP	ARARCEGA501G	PARCEG140000		950	950	9501G	30,000	(30,000)	-	-
GFS	ADM	ADM23	FEQ	1GAGFAAA	ADAR046B951G			095	095	0951G	(25,000)	25,000	-	-
GFS	ADM	ADM23	FEQ	1GAGFAAA	ADARGALA951G			095	095	0951G	25,000	(25,000)	-	-
GFS	ADM	ADM23	FEQ	1GAGFAAA	ADAR041D951G			095	095	0951G	(30,000)	30,000	-	-
GFS	ADM	ADM23	FEQ	1GAGFAAA	ADARCEGA951G			095	095	0951G	30,000	(30,000)	-	-
GFS	ART	ART08	EEX	1GAGFAAP	28FACILITYMA	FAR322		069	06B	06B00	(20,000)	20,000	(20,000)	20,000
Self Supporting	ART	ART03	EEP	2SCRFCEE	28CEGADMNY2S			021	027	02799	(1,587,116)	1,587,116	-	-
Self Supporting	ART	ART03	EEP	2SCRFCEE	28CEGADMNY2S	PARCEG140000		038	038	03801	1,587,116	(1,587,116)	-	-
Self Supporting	ART	ART05	EEM	2SCRFACB	28STRART	PAR102		021	035	03500	3,000	(3,000)	-	-
Self Supporting	ART	ART05	EEM	2SCRFACB	28STRART	PAR102		040	040	04000	(3,000)	3,000	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	750	782	78201	25,000	25,000	(25,000)	(25,000)
GFS	ADP	ADP01	ARS	1GAFFAAA	135110			21	27	2700	(440,000)	440,000	-	-
GFS	ADP	ADP01	ARS	1GAFFAAA	135110			38	38	3800	440,000	(440,000)	-	-
Self Supporting	ADP	ADP01	AKB	2SPPFADP	133812	PAPCIF12AP		21	27	2700	(632,779)	632,779	-	-
Self Supporting	ADP	ADP01	AKB	2SPPFADP	133812	PAPCIF12AP		38	38	3800	632,779	(632,779)	-	-
Self Supporting	ADM	ADM24	FCB	6IOISREP	701101			060	062	06200	(77,472)	77,472	-	-
Self Supporting	ADM	ADM24	FCB	6IOISREP	701101			999	999	99999B	(77,472)	77,472	-	-
GFS	ART	ART03	EEP	1GAGFACP	28CEGADM	PARCEG140000		020	020	02019	(50)	50	50	(50)
Self Supporting	ART	ART07	EET	2SCRFACA	28CIVDESIGN	PAR516		020	020	02019	540	(540)	(540)	540
Self Supporting	ART	ART07	EET	2SCRFACA	28CIVDESIGN	PAR516		013	019	01901	(540)	540	540	(540)
Self Supporting	ART	ART05	EEM	2SCRFACB	28STRART	PAR102		020	020	02019	14,762	(14,762)	-	-
GFS	ART	ART01	EEJ	1GAGFAAA	28GENADM			020	020	02019	(14,762)	14,762	-	-
Self Supporting	ART	ART05	EEM	2SCRFACB	28STRART	PAR102		910	930	9301G	14,762	(14,762)	-	-
GFS	GEN	GENAA	FCZ	GEAR102A932F				091	093	0932F	14,762	(14,762)	-	-
GFS	DSS	DSSAG	CIM	1GAGFAAA	45ASIH			037	037	03781	(385,049)	385,049	120,048	(120,048)
GFS	DSS	DSSAG	CIM	1GAGFAAA	45ASIH			037	037	03751	714,259	(714,259)	(293,172)	293,172
GFS	DSS	DSSAM	CAO	1GAGFAAA	45ADREVS			400	402	40204	329,210	329,210	(173,124)	(173,124)
GFS	DSS	DSSHS	CAG	1GAGFAAA	458000			037	037	03711	400,000	(400,000)	-	-
GFS	DSS	DSSAM	CAO	1GAGFAAA	45ADREVS			450	455	45512	400,000	400,000	-	-
GFS	DSS	DSSHS	CAN	1GAGFAAA	45HLHOUSE			038	038	03801	(210,000)	210,000	(70,000)	70,000
GFS	DSS	DSSHS	CAN	1GAGFAAA	45HLHOUSE			081	081	081MO	210,000	(210,000)	70,000	(70,000)
GFS	MYR	MYR17	FAB	1GAGFWOF	MYR17WKORD			038	038	03801	210,000	(210,000)	70,000	(70,000)
GFS	MYR	MYR17	FAB	1GAGFWOF	MYR17WKORD			086	086	086SS	(210,000)	210,000	(70,000)	70,000
Self-Supporting	DPH	DPHSA	DMS	1GAGFWOF	HMHSHELTERWO			021	027	02700	(381,348)	(381,348)	-	-

3730

Nonposition

FY 2013-14 and FY 2014-15 Technical Adjustments #2

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Char	Obj	Sobj	BY Change Amount	BY Savings/ (Costs)	BY+1 Change Amount	BY+1 Savings/ (Costs)
Self-Supporting	DPH	DPHSA	DMS	1GAGFWOF	HMHSHELTERWO			086	086	086CH	381,348	381,348	-	-
GFS	DPH	DPHSA	DMS	1GAGFAAA	HMHSCCRES227			021	027	02700	381,348	(381,348)	-	-
Self-Supporting	DPH	DPHPH	DPC	2SCHSGNC	HCHIVHSVCSGR		HCAO161400	21	27	2700	(648,293)	648,293	-	-
Self-Supporting	DPH	DPHPH	DPC	2SCHSGNC	HCHIVHSVCSGR		HCAO1614AA	400	449	44931	(648,293)	(648,293)	-	-
Self Supporting	CFC	CFC01	CPH	2SCFCACP	640016			038	038	03801	362,425	(362,425)	569,295	(569,295)
Self Supporting	CFC	CFC01	CFC	2SCFCACP	640109			999	999	99999B	362,425	362,425	931,720	931,720

3731

FY 2013-14 and FY 2014-15 Technical Adjustments #2

GFS	Dept	Div	Prog	FundStr	Index	Class	Ret	Status	Action	Ref	Char	BY Change FTE	BY Change Amount	BY Savings/ (Costs)	GF Savings / (Cost) - FY 13-14	BY+1 Change FTE	BY+1 Change Amount	BY+1 Savings/ (Costs)	GFS FY 14-15 Savings / (Cost)
GFS	SHF	SHF01	AFT	1GAGFWOF	062351	OVERU_X	X	A			001		460,000	(460,000)	(460,000)		(460,000)	460,000	460,000
GFS	SHF	SHF01	AFT	1GAGFWOF	062351	9993U_Z	Z	A			001		(460,000)	460,000	460,000		460,000	(460,000)	(460,000)
GFS	SHF	SHF01	AFT	1GAGFWOF	062310	OVERU_X	X	A			001		300,000	(300,000)	(300,000)		(300,000)	300,000	300,000
GFS	SHF	SHF01	AFT	1GAGFWOF	062310	9993U_Z	Z	A			001		(300,000)	300,000	300,000		300,000	(300,000)	(300,000)
GFS	CSC	CSCAA	FCV	1GAGFAAA	305001	1203_C	C	A	S	CS01	001	(1.00)	(69,650)	69,650	69,650	-	-	-	-
GFS	CSC	CSCAA	FCV	1GAGFAAA	305001	1840_C	C	A	S	CS01	001	1.00	67,342	(67,342)	(67,342)	-	-	-	-

3732

OFFICE OF THE MAYOR

SAN FRANCISCO

EDWIN M. LEE

MAYOR

June 17, 2013

Supervisor Mark Farrell
Chair, Budget and Finance Committee
Board of Supervisors, City and County of San Francisco
City Hall, 1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Technical adjustments to the Mayor's Proposed Budget #1

Supervisor Farrell:

Per Charter Section 9.101, I am submitting the attached technical adjustments to the Mayor's Proposed Budget for FY 2013-14 and FY 2014-15. Significant changes include:

- Correctly balancing workorders in a number of departments including the Department of Public Health, the Adult Probation Department, the Human Services Agency, and the Department of Human Resources;
- Including a one-time information technology project that was included in the prior year adopted budget for the Sheriff's Department, but that was inadvertently deleted in the current budget process;
- Annualizing expenses included in the Department on the Status of Women's second FY 2012-13 supplemental, which was recently approved by the Board of Supervisors;
- Reducing expenditure and revenue authority in the Office of Economic Development for the America's Cup project to better reflect projected spending rates;
- Correctly coding the Civil Grand Jury project in the Controller's Office budget;
- Correcting index codes for Gross Receipts Tax Implementation in the Treasurer-Tax Collector's budget; and
- Corrections to expenditures and fund balance at the City Administrator's Office, the Department of the Environment, the Public Library, and the Art Commission to more accurately reflect planned spending patterns and correctly balance within their funds.

Note that these technical adjustments result in General Fund costs in FY 2013-14 of $711,332 and costs of $229,772 in FY 2014-15 which will be funded by the Mayor's Technical Adjustment Reserve. The attached tables detail these changes. The figures may change slightly once they are entered into the budget system.

Please contact me at 554-6515 with any questions or concerns.

Sincerely,

Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose, Budget and Legislative Analyst
Ben Rosenfield, Controller

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Char	Obj	Sobj	BY Change Amount	BY Savings / (Cost)	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	JUV			1GAGFACP	120040	CJV067LC00MP		06	06	06700	(200,000)	200,000	-	-
GFS	JUV			1GAGFACP	120040	CJV06RLC00RP		06	06	06R00	200,000	(200,000)	-	-
Self Supporting	ADM	ADM24	FCB	6IOISREP	701101			060	062	06200	77,472	(77,472)	(30,456)	30,456
Self Supporting	ADM	ADM24	FCB	6IOISREP	701101			999	999	99999B	77,472	77,472	(77,472)	77,472
GFS	ADM	ADM19	EIJ	2SCFFANP	935006			086	086	08699	(150,000)	150,000	-	-
GFS	ADM	ADM19	EIJ	2SCFFANP	935002			999	999	99999B	(150,000)	(150,000)	-	-
GFS	ART	ART01	EEJ	1GAGFAAA	28GENADM			020	020	02019	(43,554)	43,554	-	-
Self Supporting	ART	ART05	EEM	2SCRFACB	28STRART	PAR102		020	020	02019	43,554	(43,554)	-	-
Self Supporting	ART	ART05	EEM	2SCRFACB	28STRART	PAR102		910	930	9301G	43,554	43,554	-	-
GFS	GEN	GENAA	FCZ	GEAR102A932F				091	093	0932F	43,554	(43,554)	-	-
GFS	FIR	FIR99	AGE	1GAGFACP	315051	PFC01000		069	06B	06B00	-	-	(500,000)	500,000
GFS	FIR	FIR99	AGE	1GAGFACP	315051	PFC01100		069	06B	06B00	-	-	500,000	(500,000)
Self Supporting	LIB	LIB01	EIB	2SLIBNPR	415034			081	081	081RF	72,610	(72,610)	-	-
Self Supporting	LIB	LIB01	EXX	2SLIBNPR	415006			999	999	99999B	72,610	72,610	-	-
GFS	SHF	SHF01	ASP	1GAGFAAA	062822			081	081	081C5	450,000	(450,000)	(450,000)	450,000
Self Supporting	TIS	TIS08	BAK	6ITIFAAP	750019	PTI001		086	086	086SH	(450,000)	450,000	450,000	(450,000)
Self Supporting	TIS	TIS08	BAK	6ITIFAAP	750019	PTI001		021	027	02700	57,240	(57,240)	(57,240)	57,240
Self Supporting	TIS	TIS08	BAK	6ITIFAAP	750019	PTI001		060	060	06000	392,760	(392,760)	(392,760)	392,760
Self Supporting	ENV	ENV01	CIG	2SPWFSWN	220005			038	038	03801	300,000	(300,000)	934	(934)
Self Supporting	ENV	ENV01	CIG	2SPWFSWN	220005			098	098	098GR	(303,941)	303,941	567	(567)
Self Supporting	ENV	ENV01	CIS	2SPWFSWN	ENENNOWA952S			095	095	0952S	(30,059)	30,059	(1,501)	1,501
Self Supporting	ENV	ENV01	CIS	2SPWFSWP	220222	ENVNOW12		06P	06P	06P00	460,974	(460,974)	(30,929)	30,929
Self Supporting	ENV	ENV01	CIS	2SPWFSWP	220222	ENVNOW12		098	098	098GR	(491,033)	491,033	29,428	(29,428)
Self Supporting	ENV	ENV01	CIS	2SPWFSWP	ENENNOWA502S			950	950	9502S	(30,059)	(30,059)	(1,501)	(1,501)
Self Supporting	ENV	ENV01	CIT	2SPWFSWN	220013			021	027	02799	34,000	(34,000)	-	-
GFS	WOM	WOMAA	CAE	1GAGFAAA	485003			038	038	03800	196,214	(196,214)	(50,000)	50,000
GFS	HRC	HRC01	CAD	1GAGFAAA	345003			081	081	081H4	35,000	(35,000)	-	-
GFS	HRD	HRD04	FC5	1GAGFAAA	335004			086	087	08799	35,000	(35,000)	-	-
GFS	HRD	HRD04	FC5	1GAGFAAA	335004			086	086	086RC	(35,000)	35,000	-	-
GFS	DSS	DSSHS	CAN	1GAGFAAA	45HLHOUSE			038	038	03801	52,500	(52,500)	-	-
GFS	DSS	DSSHS	FAL	1GAGFAAA	45CCGF			036	036	03621	40,000	(40,000)	-	-
GFS	DSS	DSSHS	FAL	1GAGFAAA	45FCGF			086	086	086AD	40,000	(40,000)	-	-
GFS	DSS	DSSHS	FAL	1GAGFAAA	45CCGF			086	086	086AD	(40,000)	40,000	-	-
Self Supporting	HRD	HRD06	FDE	2SGSFAAA	335001			021	051	05100	155,953	(155,953)	(26,092)	26,092
Self Supporting	HRD	HRD06	FDE	2SGSFAAA	335001			086	086	086PO	(155,953)	155,953	26,092	(26,092)
GFS	HRD	HRD04	FC5	1GAGFAAA	335046			021	027	02799	(23,224)	23,224	-	-
GFS	HRD	HRD04	FC5	1GAGFAAA	335046			021	030	03011	23,224	(23,224)	-	-

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Char	Obj	Sobj	BY Change Amount	BY Savings / (Cost)	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	ECN	ECN01	BK5	1GAGFACP	210050	PBEAMCBE00		06P	06P	06P00	(5,000,000)	5,000,000	-	-
GFS	ECN	ECN01	BK5	1GAGFACP	210050	PBEAMCBE00		750	781	78101	(5,000,000)	(5,000,000)	-	-
GFS	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	040		04000	3,717	(3,717)	(3,717)	3,717
GFS	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	021		02201	887	(887)	(887)	887
GFS	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14			78201	25,000	25,000	(25,000)	(25,000)
GFS	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14	040		04000	10,654	(10,654)	(10,654)	10,654
GFS	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14	021		02201	2,034	(2,034)	(2,034)	2,034
GFS	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14			78201	85,000	85,000	(85,000)	(85,000)
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	750	782	78201	(110,000)	(110,000)	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	021	022	02201	(2,922)	2,922	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	040	040	04000	(14,047)	14,047	-	-
GFS	CHF	CHFAA	CAQ	1GAGFAAA	235082			038	038	03801	(130,000)	130,000	-	-
GFS	CHF	CHF13	CVP	1GAGFAAP	CHF131GAAPVP	PMY027		038	038	03801	80,000	(80,000)	-	
GFS	CHF	CHFAA	CAQ	1GAGFAAA	235121			038	038	03801	50,000	(50,000)	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			021	022	02200	(2,572)	2,572	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			021	023	02302	(11,640)	11,640	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			021	026	02671	(32,000)	32,000	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			021	035	03500	(5,000)	5,000	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			021	052	05241	(118,135)	118,135	-	-
GFS	CON	CON01	FEB	1GAGFACP	CON314005			040	040	04000	(1,000)	1,000	-	-
GFS	CON	CON01	FEB	1GAGFACP	CONGRANDJURY	PCOCGJ00		021	022	02200	2,572	(2,572)	-	-
GFS	CON	CON01	FEB	1GAGFACP	CONGRANDJURY	PCOCGJ00		021	023	02302	11,640	(11,640)	-	-
GFS	CON	CON01	FEB	1GAGFACP	CONGRANDJURY	PCOCGJ00		021	026	02671	32,000	(32,000)	-	-
GFS	CON	CON01	FEB	1GAGFACP	CONGRANDJURY	PCOCGJ00		021	035	03500	5,000	(5,000)	-	-
GFS	CON	CON01	FEB	1GAGFACP	CONGRANDJURY	PCOCGJ00		040	040	04000	1,000	(1,000)	-	-
GFS	CON	CON06	FDO	1GAGFWOF	CON-CSA-MGMT	PCOCSA00		021	027	02721	(175,000)	175,000	(175,000)	175,000
Self Supporting	TIS	TIS13	BAK	6ITIFAAP	751411	PTI001		021	035	03500	(1,238,720)	1,238,720	200,000	(200,000)
Self Supporting	TIS	TIS13	BAK	6ITIFACP	752001	PTIC0100		021	035	03500	1,238,720	(1,238,720)	(200,000)	200,000
Self Supporting	TIS	TIS06	BIT	6ITIFACP	752011	PTIC1100		021	027	02700	(10,776)	10,776	10,776	-
Self Supporting	TIS	TIS08	BAK	6ITIFAAP	TITIC02A936T			091	093	0936T	(10,776)	10,776	10,776	-
Self Supporting	TIS	TIS08	BAK	6ITIFACP	TITIC02A306D			910	930	9306D	(10,776)	(10,776)	10,776	-
Self Supporting	TIS	TIS10	BIU	6ITIFAAP	750022	PTI001		999	999	99999B	(10,776)	(10,776)	10,776	-
Self Supporting	TIS	TIS06	BIT	6ITIFACP	752011	PTIC1100		086	086	086BE	766,679	(766,679)	-	-
Self Supporting	TIS	TIS08	BAK	6ITIFAAP	750019	PTI001		086	086	086BE	(766,679)	766,679	766,679	(766,679)
GFS	DSS	DSSAG	CIM	1GAGFAAA	45ASIH			086	086	086HG	(30,000)	30,000	(30,000)	30,000
GFS	DSS	DSSAG	CIM	1GAGFAAA	45ASIH			038	038	03801	30,000	(30,000)	30,000	(30,000)
GFS	DPH	DPHGH	D1H	5HAAAAAA	HGH1HUN40061			081	081	081SS	30,000	(30,000)	30,000	(30,000)

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Char	Obj	Sobj	BY Change Amount	BY Savings / (Cost)	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		06P	06P	06P00	(3,000,000)	3,000,000	(2,000,000)	2,000,000
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		081	081	081CA	(62,000)	62,000	(58,000)	58,000
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		081	081	081CT	(500,000)	500,000	-	-
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		081	081	081ED	(392,879)	392,879	(334)	334
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		081	081	081H1	(39,200)	39,200	-	-
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		06P	06P	06P00	3,000,000	(3,000,000)	2,000,000	(2,000,000)
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		081	081	081CA	62,000	(62,000)	58,000	(58,000)
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		081	081	081CT	500,000	(500,000)	-	-
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		081	081	081ED	392,879	(392,879)	334	(334)
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		081	081	081H1	39,200	(39,200)	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	230001			999	999	99999B	8,227	(8,227)	344	(344)
GFS	GEN	GENAA	FCZ	1GAGFAAA	975007			021	052	05244	(4,236)	4,236	-	-
GFS	ECD	ECD03	BIR	1GAGFAAA	770218			040	049	04999	-	-	18,440	(18,440)

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Class	Ret	Status	Action	Ref	Char	BY Change FTE	BY Change Amount	BY Savings / (Cost)	BY+1 Change FTE	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	ECD	ECD03	BIR	1GAGFACP	770318	CED01801		1042_C	C	L			001	(0.54)	(62,899)	62,899	-	-	-
GFS	ECD	ECD03	BIR	1GAGFACP	770318	CED01801		1042_C	C	L			013	-	(25,247)	25,247	-	-	-
Self Supporting	PDR	PDR01	AKI	2SPPFGNC	055200		PDOJJP13	8177_C	C	O	N		001	1.00	-	-	(1.00)	-	-
Self Supporting	DPW	DPWGA	BKJ	2SPWFOHF	DPW770024			1822_C	C	A	N		001	(0.23)	(19,111)	19,111	-		
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			1654	C	O	N		001	0.77	-	-	1.00	-	-
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			P103_E	E	A	R	GH85	004	(3.00)	(520,226)	520,226	(3.00)	531,800	(531,800)
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061		-	P103_E	E	A	R	GH85	004	3.00	520,226	(520,226)	3.00	(531,800)	531,800
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			9993M_Z	Z	A			001	-	(330,344)	330,344	-	338,223	(338,223)
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			9993N_Z	Z	A			004	-	(632,248)	632,248	-	658,996	(658,996)
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			STEPM_Z	Z	A			001	-	(670,070)	670,070	-	677,411	(677,411)
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			9993M_Z	Z	A			001	-	330,344	(330,344)	-	(338,223)	338,223
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			9993N_Z	Z	A			004	-	632,248	(632,248)	-	(658,996)	658,996
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			STEPM_Z	Z	A			001	-	670,070	(670,070)	-	(677,411)	677,411
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	1822		G	N		001	0.17	14,076	(14,076)	(0.22)	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	1822		G	N		013	-	6,320	(6,320)		-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14	1822		G	N		001	0.60	49,904	(49,904)	(0.78)	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14	1822		G	N		013	-	22,407	(22,407)		-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	1822		G	N		001	(0.77)	(63,980)	63,980	-	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	1822		G	N		013	-	(28,727)	28,727		-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1220		A	S		001	(1.00)	(65,735)	65,735	-	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1220		A	S		013	-	(32,169)	32,169	-	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1222		A	S		001	1.00	72,082	(72,082)	-	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1222		A	S		013	-	34,049	(34,049)	-	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			1844		A	N		001	0.77	83,091	(83,091)	0.23	(29,021)	(89,114)
GFS	CON	CON02	MAR	1GAGFAAA	CON314005			1844		A	N		013	-	37,308	(37,308)	-	42,029	(42,029)
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			9993M_Z		A			001	-	-	-	-	(13,008)	13,008
GFS	CON	CON06	FDO	1GAGFWOF	CONCITYSERV	PCOCSA		9993M		A			001	-	87,500	(87,500)	-	87,500	(87,500)
GFS	CON	CON06	FDO	1GAGFWOF	CONPERFAUDIT	PCOCSA		9993M		A			001	-	87,500	(87,500)	-	87,500	(87,500)
Self Supporting	LIB	LIB01	EEG	2SLIBNPR	415034			TEMPM_E	E	A			001	-	50,000	(50,000)	-	-	-
Self Supporting	TIS	TIS13	BAK	6ITIFAAP	751411	PTI001		1043_C	C	L	R	TIS1423	001	(1.00)	(126,862)	126,862	-	-	-
Self Supporting	TIS	TIS13	BAK	6ITIFACP	752001	PTIC0100		1043_C	C	L	R	TIS1423	001	1.00	126,862	(126,862)	-	-	-
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0922_C	C	A	R	TTX016	001	(0.19)			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0922_C	C	A	R	TTX023	001	-			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0931_C	C	A	R	TTX015	001	(0.50)			(0.50)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0933_C	C	A	R	TTX011	001	(0.25)			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0953_C	C	A	R	TTX014	001	(0.50)			(0.50)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1070_C	C	A	R	TTX019	001	(0.10)			(0.10)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1408_C	C	L	N		001	(2.00)			(2.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1408_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1408_C	C	A	R	TTX009	001	(1.00)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1632_C	C	L	N		001	(1.54)			(2.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1632_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1823_C	C	L	N		001	(1.00)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1823_C	C	A	N		001	-			-		

Position

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Class	Ret	Status	Action	Ref	Char	BY Change FTE	BY Change Amount	BY Savings / (Cost)	BY+1 Change FTE	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1823_C	C	A	R	TTX018	001	(0.25)			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		4222_C	C	A	N		001	-			(5.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		4334_C	C	A	N		001	-			(2.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		8177_C	C	L	N		001	(0.77)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		8177_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		9993M_Z	Z	A			001	1.01			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		TEMPM_E	E	A			001	(1.30)			(1.29)		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0922_C	C	A	R	TTX016	001	0.19			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0922_C	C	A	R	TTX023	001	-			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0931_C	C	A	R	TTX015	001	0.50			0.50		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0933_C	C	A	R	TTX011	001	0.25			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0953_C	C	A	R	TTX014	001	0.50			0.50		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1070_C	C	A	R	TTX019	001	0.10			0.10		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1408_C	C	L	N		001	2.00			2.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1408_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1408_C	C	A	R	TTX009	001	1.00			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1632_C	C	L	N		001	1.54			2.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1632_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1823_C	C	L	N		001	1.00			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1823_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1823_C	C	A	R	TTX018	001	0.25			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		4222_C	C	A	N		001	-			5.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		4334_C	C	A	N		001	-			2.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		8177_C	C	L	N		001	0.77			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		8177_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		9993M_Z	Z	A			001	(1.01)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		TEMPM_E	E	A			001	1.30			1.29		

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Class	Ret	Status	Action	Ref	Char	BY Change FTE	BY Change Amount	BY Savings / (Cost)	BY+1 Change FTE	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	ECD	ECD03	BIR	1GAGFACP	770318	CED01801		1042_C	C	L			001	(0.54)	(62,899)	62,899	-	-	-
GFS	ECD	ECD03	BIR	1GAGFACP	770318	CED01801		1042_C	C	L			013	-	(25,247)	25,247	-	-	-
Self Supporting	PDR	PDR01	AKI	2SPPFGNC	055200		PDOJJP13	8177_C	C	O	N		001	1.00	-	-	(1.00)	-	-
Self Supporting	DPW	DPWGA	BKJ	2SPWFOHF	DPW770024			1822_C	C	A	N		001	(0.23)	(19,111)	19,111	-		
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			1654	C	O	N		001	0.77	-	-	1.00	-	-
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			P103_E	E	A	R	GH85	004	(3.00)	(520,226)	520,226	(3.00)	531,800	(531,800)
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061		-	P103_E	E	A	R	GH85	004	3.00	520,226	(520,226)	3.00	(531,800)	531,800
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			9993M_Z	Z	A			001	-	(330,344)	330,344	-	338,223	(338,223)
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			9993N_Z	Z	A			004	-	(632,248)	632,248	-	658,996	(658,996)
GFS	DPH	GH	FAL	5HAAAAAA	HGH1HPE40051			STEPM_Z	Z	A			001	-	(670,070)	670,070	-	677,411	(677,411)
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			9993M_Z	Z	A			001	-	330,344	(330,344)	-	(338,223)	338,223
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			9993N_Z	Z	A			004	-	632,248	(632,248)	-	(658,996)	658,996
GFS	DPH	GH	D1H	5HAAAAAA	HGH1HUN40061			STEPM_Z	Z	A			001	-	670,070	(670,070)	-	(677,411)	677,411
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	1822		G	N		001	0.17	14,076	(14,076)	(0.22)	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		SFFN_14	1822		G	N		013	-	6,320	(6,320)		-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14	1822		G	N		001	0.60	49,904	(49,904)	(0.78)	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235128		CHBECH_14	1822		G	N		013	-	22,407	(22,407)		-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	1822		G	N		001	(0.77)	(63,980)	63,980	-	-	-
Self Supporting	CHF	CHFAA	CAQ	2SCHFGNC	235086		MYSFSP14SN	1822		G	N		013	-	(28,727)	28,727		-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1220		A	S		001	(1.00)	(65,735)	65,735	-	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1220		A	S		013	-	(32,169)	32,169	-	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1222		A	S		001	1.00	72,082	(72,082)	-	-	-
Self Supporting	CHF	CHFAA	CBI	2SCHFNPR	235002			1222		A	S		013	-	34,049	(34,049)	-	-	-
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			1844		A	N		001	0.77	83,091	(83,091)	0.23	(29,021)	(89,114)
GFS	CON	CON02	MAR	1GAGFAAA	CON314005			1844		A	N		013	-	37,308	(37,308)	-	42,029	(42,029)
GFS	CON	CON01	FEB	1GAGFAAA	CON314005			9993M_Z		A			001	-	-	-	-	(13,008)	13,008
GFS	CON	CON06	FDO	1GAGFWOF	CONCITYSERV	PCOCSA		9993M		A			001	-	87,500	(87,500)	-	87,500	(87,500)
GFS	CON	CON06	FDO	1GAGFWOF	CONPERFAUDIT	PCOCSA		9993M		A			001	-	87,500	(87,500)	-	87,500	(87,500)
Self Supporting	LIB	LIB01	EEG	2SLIBNPR	415034			TEMPM_E	E	A			001	-	50,000	(50,000)	-	-	-
Self Supporting	TIS	TIS13	BAK	6ITIFAAP	751411	PTI001		1043_C	C	L	R	TIS1423	001	(1.00)	(126,862)	126,862	-	-	-
Self Supporting	TIS	TIS13	BAK	6ITIFACP	752001	PTIC0100		1043_C	C	L	R	TIS1423	001	1.00	126,862	(126,862)	-	-	-
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0922_C	C	A	R	TTX016	001	(0.19)			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0922_C	C	A	R	TTX023	001	-			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0931_C	C	A	R	TTX015	001	(0.50)			(0.50)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0933_C	C	A	R	TTX011	001	(0.25)			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		0953_C	C	A	R	TTX014	001	(0.50)			(0.50)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1070_C	C	A	R	TTX019	001	(0.10)			(0.10)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1408_C	C	L	N		001	(2.00)			(2.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1408_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1408_C	C	A	R	TTX009	001	(1.00)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1632_C	C	L	N		001	(1.54)			(2.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1632_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1823_C	C	L	N		001	(1.00)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1823_C	C	A	N		001	-			-		

Position

FY 2013-14 and FY 2014-15 Technical Adjustments #1

GFS	Dept	Div	Prog	FundStr	Index	Proj	Grant	Class	Ret	Status	Action	Ref	Char	BY Change FTE	BY Change Amount	BY Savings / (Cost)	BY+1 Change FTE	BY+1 Change Amount	BY+1 Savings / (Cost)
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		1823_C	C	A	R	TTX018	001	(0.25)			(0.25)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		4222_C	C	A	N		001	-			(5.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		4334_C	C	A	N		001	-			(2.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		8177_C	C	L	N		001	(0.77)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		8177_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		9993M_Z	Z	A			001	1.01			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085061	PTXGRI13		TEMPM_E	E	A			001	(1.30)			(1.29)		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0922_C	C	A	R	TTX016	001	0.19			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0922_C	C	A	R	TTX023	001	-			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0931_C	C	A	R	TTX015	001	0.50			0.50		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0933_C	C	A	R	TTX011	001	0.25			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		0953_C	C	A	R	TTX014	001	0.50			0.50		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1070_C	C	A	R	TTX019	001	0.10			0.10		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1408_C	C	L	N		001	2.00			2.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1408_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1408_C	C	A	R	TTX009	001	1.00			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1632_C	C	L	N		001	1.54			2.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1632_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1823_C	C	L	N		001	1.00			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1823_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		1823_C	C	A	R	TTX018	001	0.25			0.25		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		4222_C	C	A	N		001	-			5.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		4334_C	C	A	N		001	-			2.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		8177_C	C	L	N		001	0.77			1.00		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		8177_C	C	A	N		001	-			-		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		9993M_Z	Z	A			001	(1.01)			(1.00)		
GFS	TTX	TTX03	FGR	1GAGFACP	085062	PTXGRI13		TEMPM_E	E	A			001	1.30			1.29		

CITY AND COUNTY OF SAN FRANCISCO OFFICE OF THE CONTROLLER

BOS-11 (direct)
COB, B+F Clerk
Cpages

MEMORANDUM

TO: Mayor Edwin Lee
Members, Board of Supervisors

FROM: Ben Rosenfield, Controller

DATE: June 26, 2013

SUBJECT: General Fund Revenue Update

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 JUN 26 PM 4:29
PN

Since the introduction of the proposed budget on June 1, 2013, additional information on the City's General Fund revenue outlook has become available.

- **Current Year Projection.** The Controller's Office now projects a $4.2 million increase in projected General Fund resources available at the end of the current fiscal year. These resources are certified and are available for appropriation.

- **State Budget Public Health Revenue Impacts.** Given the State's plans for implementation of the Affordable Care Act (ACA) in the adopted State budget, significant losses of local realignment revenue assumed in the proposed budget will occur over the coming two years. As a result, the Controller's Office has placed $17 million of expenditures on reserve in both fiscal years of the proposed two-year budget. These revenue losses will likely require future policy decisions and budget reallocations by the Mayor and the Board as more information becomes available.

Current Year Projection

Given current information, the Controller's Office projects a $4.2 million improvement in current year ending balance, as summarized in Table 1 below. The $7.4 million increase in projected property tax revenue noted in Table 1 below is due to the reduction of current year revenues required to be set aside to correct prior year allocations of tax increment to the Redevelopment Agency for parcels in the Mission Bay North and South project areas versus the level assumed in our prior projections. Additionally, receipts of revenue through May and June to date indicate payroll tax revenues will be $7.8 million higher than projected in the Nine-Month Report. These improvements are offset by significant reductions in property transfer tax revenues, which we now project will be $14.6 million below our last projection. Transfer tax receipts were $9.9 million in May, or approximately $9.5 million below projections, and June receipts are projected to be approximately $5 million below projections.

These revised revenue projections will reduce the required deposit to the Budget Stabilization Reserve by $0.9 million and increase required General Fund baseline contributions by $0.1 million. Given year end settlement activity, the Controller's Office also projects $2.8 million in surplus balance in funds appropriated to pay for litigation expenses.

FY 2013-14 Budget Savings Incentive Fund Proposal

Dept	Project Title	Total	Committee
Asian Art Museum	Grouting, Caulking, and Stone Replacement	46,000	Capital
Asian Art Museum	Facilities Maintenance	165,000	Capital
Academy of Sciences	AHU Replacement	250,000	Capital
City Administrator's Office	ADA Renewals - Juvenile Probation Admin Building	400,000	Capital
City Administrator's Office	Disabled Access - Master Planning & GSA Projects	500,000	Capital
City Administrator's Office	ADA Renewals- 2010 ADA Recreation Facilities	500,000	Capital
City Administrator's Office	City Hall Emergency Power Capabilities	1,084,203	Capital
City Administrator's Office	SFGH Building 80/90 Elevators	1,235,005	Capital
City Administrator's Office	Disabled Access - Cultural Facilities	1,612,000	Capital
City Administrator's Office	Disabled Access - San Francisco General Hospital, Existing	2,000,000	Capital
City Administrator's Office	Disabled Access- Public Health	700,000	Capital
City Administrator's Office	Facilities Maintenance	263,000	Capital
City Administrator's Office	Facilities Maintenance - Hall of Justice	184,000	Capital
City Administrator's Office	Animal Shelter Roof Replacement	50,000	Capital
Controller	Financial Systems Replacement	1,300,000	COIT
Controller	Citywide Financial Systems DR	1,600,000	COIT
Controller	Financial Transparency Website	300,000	COIT
District Attorney	DAMION Upgrades - JUSTIS implementation	243,480	COIT
Elections	RFID Asset Tracking System	190,576	COIT
Fine Arts Museum	Legion of Honor - Masonry	137,255	Capital
Fine Arts Museum	Legion of Honor - Roof Project	417,254	Capital
Fire Department	Fire Stations Seismic Improvements & Renewals	100,000	Capital
Fire Department	Fire Station Apparatus Door Replacement	100,000	Capital
Fire Department	Exhaust Extractors	250,000	Capital
Fire Department	Boiler System Replacement	282,500	Capital
Fire Department	Underground Storage Tank (UST) Monitoring	289,000	Capital
Fire Department	Facilities Maintenace	600,000	Capital
Juveline Probation	Replace Culvert and Repair Road Leading to Log Cabin Ranch	200,000	Capital
Juveline Probation	Facilities Maintenance	347,000	Capital
Juveline Probation	Fire Notification Replacement and System Upgrades	547,000	Capital
Juveline Probation	Replace Plumbing Fixtures and Rough-in at Log Cabin Ranch	61,000	Capital
Sheriff's Department	County Jails #1, #3 & #4: Holding Cells /Dorm Safety Compliance & Repairs (425 7th Street &HOJ)	100,000	Capital
Sheriff's Department	County Jails 2 & 4 Kitchen Repairs & Equip Replacement	165,000	Capital
Sheriff's Department	County Jails 3 & 4 (HOJ): Interior Waterproofing	137,000	Capital
Sheriff's Department	County Jails 3 & 4: Lights & Locks Maintenance - HOJ	150,000	Capital
Sheriff's Department	County Jail #2: Cell Security Refurbishment	185,000	Capital
Total		**16,691,273**	

FY 2014-15 Budget Savings Incentive Fund Proposal

Dept	Project Title	Total	Committee
Asian Art Museum	Security Surveillance System	400,000	COIT
Adult Probation	PROBSTAT implementation	50,000	COIT
City Administrator's Office	Bill Graham Civic Auditorium Roof Repairs	50,000	Capital
Controller	Financial Transparency Website	250,000	COIT
Fine Arts Museum	Legion of Honor - Freight Elevator Cab Refurbishment	20,000	Capital
Fine Arts Museum	de Young - Replace Failed Exterior Lighting	175,000	Capital
Fine Arts Museum	Legion of Honor - Masonry	416,745	Capital
Fire Department	Fire Vehicle Modems	433,000	COIT
Fire Department	Mobile Data Terminal Replacement	500,000	COIT
Fire Department	Fire Station Apparatus Door Replacement	200,000	Capital
Fire Department	Exhaust Extractors	300,000	Capital
Fire Department	Boiler System Replacement	332,500	Capital
Fire Department	Underground Storage Tank (UST) Monitoring	303,000	Capital
Fire Department	Generator Replacements	500,000	Capital
Fire Department	HVAC Systems Repair	250,000	Capital
Juvenile Probation	Log Cabin Ranch Master Plan Development	300,000	Capital
Juvenile Probation	Juvenile Justice Center Buildings Exterior Repair	250,000	Capital
Juvenile Probation	Juvenile Justice Center - Resurface roadways and parking lots	200,000	Capital
Juvenile Probation	HVAC and Insulation Improvements at JJC	400,000	Capital
Juvenile Probation	Roof Replacements at Log Cabin Ranch	350,000	Capital
Sheriff's Department	County Jail #3 & #4 - Visit Area Security Upgrades	110,000	Capital
Sheriff's Department	County Jail #1 & #2 Domestic Hot Water Heating System Replacement Project	205,000	Capital
Sheriff's Department	CJ#5 Kitchen Refrigeration Upgrades & Repairs	132,000	Capital
Sheriff's Department	CJ#4 and CJ#5 Laundry Equipment Replacement & Diversification Projects	60,000	Capital
Sheriff's Department	County Jails 1 & 2 Roof Repair (425 7th Street)	250,000	Capital
Sheriff's Department	Automated Staffing & Shift Mgmt System	175,000	COIT
Total		**6,762,245**	

CITY AND COUNTY OF SAN FRANCISCO

PROPOSED BUDGET

AND

APPROPRIATION ORDINANCE

AS OF MAY 31, 2013

File No. 130535 Ordinance No. _____

FISCAL YEAR ENDING JUNE 30, 2014 and
FISCAL YEAR ENDING JUNE 30, 2015

FOR SELECT DEPARTMENTS

CITY AND COUNTY OF SAN FRANCISCO OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Monique Zmuda
Deputy Controller

PROPOSED BUDGET AND ANNUAL APPROPRIATION

ORDINANCE

AS OF MAY 31, 2013

FISCAL YEAR ENDING JUNE 30, 2014
and
FISCAL YEAR ENDING JUNE 30, 2015

The Proposed Budget and Annual Appropriation Ordinance as of May 31, 2013 and its accompanying schedules are produced by the Controller's Budget Office. Upon approval, this is the document that is the legal authority for the City to spend funds during the fiscal year.

This document contains information on the sources and uses of City funds and departments, detailed by department and program. Additional schedules summarize City revenues and expenditures by service area, department, and fund. Please see the table of contents for a complete list of the information contained in this document.

Copies of this document are distributed to all City libraries and on the City Controller's website (http://www.sfcontroller.org). They may also be viewed at the following City Hall offices:

Mayor's Office of Public Policy and Finance
1 Dr. Carlton B. Goodlett Place, Room 288

Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316

Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244

If you would like additional copies or need further information, please call the Controller's Budget Office at (415) 554-7500.

415-554-7500 City Hall • 1 Dr. Carlton B. Goodlett Place • Room 316 • San Francisco CA 94102-4694 FAX 415-554-7466

Table of Contents

		Page
Annual Appropriation Ordinance (Sections 1 & 2)		7
Consolidated Schedule of Sources and Uses		10
Sources of Funds by Service Area and Department		12
Sources of Funds		16
Uses of Funds		22
Positions by Service Area & Department		28
Major Fund Budgetary Recap		32
Appropriation Detail by Department:		
A		
SCI	ACADEMY OF SCIENCES	38
ADP	ADULT PROBATION	40
ART	ARTS COMMISSION	43
AAM	ASIAN ART MUSEUM	47
ASR	ASSESSOR / RECORDER	49
B		
PAB	BOARD OF APPEALS	52
BOS	BOARD OF SUPERVISORS	54
DBI	BUILDING INSPECTION	56
C		
CSS	CHILD SUPPORT SERVICES	60
CFC	CHILDREN AND FAMILIES COMMISSION	62
CHF	CHILDREN, YOUTH & THEIR FAMILIES	64
CAT	CITY ATTORNEY	68
CPC	CITY PLANNING	71
CSC	CIVIL SERVICE	75
CON	CONTROLLER	77
USD	COUNTY EDUCATION OFFICE	81
D		
DAT	DISTRICT ATTORNEY	82
E		
ECN	ECONOMIC & WORKFORCE DEVELOPMENT	86
REG	ELECTIONS	90
ECD	EMERGENCY MANAGEMENT	92
ENV	ENVIRONMENT	95
ETH	ETHICS	99
F		
FAM	FINE ARTS MUSEUM	101
FIR	FIRE DEPARTMENT	103

Table of Contents

		Page
G		
GEN	GENERAL CITY RESPONSIBILITY	107
UNA	GENERAL FUND UNALLOCATED	110
ADM	GENERAL SERVICES AGENCY - CITY ADMINISTRATOR	112
DPW	GENERAL SERVICES AGENCY - PUBLIC WORKS	122
TIS	GENERAL SERVICES AGENCY - TECHNOLOGY	129
H		
HSS	HEALTH SERVICE SYSTEM	134
HRD	HUMAN RESOURCES	136
HRC	HUMAN RIGHTS	140
DSS	HUMAN SERVICES AGENCY	142
J		
JUV	JUVENILE PROBATION	149
L		
LLB	LAW LIBRARY	152
M		
MYR	MAYOR	154
P		
POL	POLICE	158
PDR	PUBLIC DEFENDER	164
DPH	PUBLIC HEALTH	166
LIB	PUBLIC LIBRARY	181
R		
REC	RECREATION AND PARK	185
RNT	RENT ARBITRATION BOARD	194
RET	RETIREMENT SYSTEM	196
S		
SHF	SHERIFF	198
WOM	STATUS OF WOMEN	202
CRT	SUPERIOR COURT	204
T		
TTX	TREASURER / TAX COLLECTOR	206
W		
WAR	WAR MEMORIAL	210
Detail of Reserves		214
Administrative Provisions		217
Municipal Transportation Agency Fares		241
Statement of Bond Redemption and Interest		243

FILE NO. _____ ORDINANCE NO. _____

AN ORDINANCE APPROPRIATING ALL ESTIMATED RECEIPTS

AND ALL ESTIMATED EXPENDITURES FOR DEPARTMENTS OF THE

CITY AND COUNTY OF SAN FRANCISCO

AS OF MAY 31, 2013

FOR FISCAL YEARS ENDING JUNE 30, 2014 AND JUNE 30, 2015

BE IT ORDAINED BY THE PEOPLE OF THE CITY AND COUNTY OF SAN FRANCISCO

SECTION 1. The amounts of estimated receipts, income and revenue enumerated herein are hereby appropriated to the funds and departments indicated in this ordinance for the purpose of meeting appropriations herein provided.

SECTION 2. The amounts of proposed expenditures are hereby appropriated to the funds and departments as enumerated herein. Each department for which an expenditure appropriation is herein made is hereby authorized to use, in the manner provided by the law, the amounts so appropriated for the purposes specified in this appropriation ordinance.

CONSOLIDATED SCHEDULE OF SOURCES AND USES

Consolidated Schedule of Sources and Uses

*All Funds**

	2013-2014			2014-2015		
Sources of Funds	**General Fund**	**Self Supporting**	**Total**	**General Fund**	**Self Supporting**	**Total**
Prior Year Fund Balance	113,307,118	164,036,004	277,343,122	110,550,000	37,088,372	147,638,372
Prior Year Reserves	33,737,100	18,792,300	52,529,400	17,725,223	207,165	17,932,388
Regular Revenues	3,578,150,671	4,007,876,806	7,586,027,477	3,700,501,808	4,063,805,310	7,764,307,118
Transfers Into the General Fund	217,982,482	(217,982,482)	0	214,791,783	(214,791,783)	0
Total Sources of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

Uses of Funds	**General Fund**	**Self Supporting**	**Total**	**General Fund**	**Self Supporting**	**Total**
Regular Expenditures:						
Gross Expenditures	3,379,111,956	5,078,395,529	8,457,507,485	3,428,426,263	5,128,263,662	8,556,689,925
Less Interdepartmental Recoveries	(371,678,733)	(661,232,403)	(1,032,911,136)	(376,278,214)	(677,150,743)	(1,053,428,957)
Net Regular Expenditures	3,007,433,223	4,417,163,126	7,424,596,349	3,052,148,049	4,451,112,919	7,503,260,968
Transfers From the General Fund	805,124,434	(805,124,434)	0	846,604,571	(846,604,571)	0
Capital Projects	45,028,374	147,010,115	192,038,489	83,705,196	62,505,535	146,210,731
Facilities Maintenance	13,200,716	50,416,730	63,617,446	8,615,678	34,645,000	43,260,678
Reserves	72,390,624	163,257,091	235,647,715	52,495,320	184,650,181	237,145,501
Total Uses of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

SOURCES OF FUNDS BY SERVICE AREA AND DEPARTMENT

Sources of Funds by Service Area and Department*

Department		Fiscal Year 2013-2014			Fiscal Year 2014-2015		
		Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
01: Public Protection							
ADP	ADULT PROBATION	11,880,397	15,128,345	27,008,742	10,849,505	16,912,817	27,762,322
CRT	SUPERIOR COURT	4,895,895	32,827,220	37,723,115	4,899,495	32,827,220	37,726,715
DAT	DISTRICT ATTORNEY	6,103,358	40,792,484	46,895,842	5,430,741	41,663,346	47,094,087
ECD	EMERGENCY MANAGEMENT	25,021,736	44,636,084	69,657,820	25,109,599	44,626,681	69,736,280
FIR	FIRE DEPARTMENT	118,473,351	215,832,753	334,306,104	120,484,589	225,728,026	346,212,615
JUV	JUVENILE PROBATION	7,291,562	29,695,065	36,986,627	7,374,518	30,850,640	38,225,158
PDR	PUBLIC DEFENDER	347,637	28,523,520	28,871,157	319,329	29,447,458	29,766,787
POL	POLICE	120,136,541	407,431,936	527,568,477	122,235,018	407,439,829	529,674,847
SHF	SHERIFF	39,921,380	140,907,452	180,828,832	39,628,356	147,982,449	187,610,805
TOTAL Public Protection		334,071,857	955,774,859	1,289,846,716	336,331,150	977,478,466	1,313,809,616
02: Public Works, Transportation & Commerce							
AIR	AIRPORT COMMISSION	868,388,528	0	868,388,528	802,078,702	0	802,078,702
DBI	BUILDING INSPECTION	78,837,676	0	78,837,676	64,887,963	0	64,887,963
DPW	GENERAL SERVICES AGENCY - PUBLIC WORKS	128,481,446	29,822,216	158,303,662	120,200,393	82,353,687	202,554,080
ECN	ECONOMIC AND WORKFORCE DEVELOPMENT	24,097,217	18,193,211	42,290,428	13,488,224	14,602,361	28,090,585
MTA	MUNICIPAL TRANSPORTATION AGENCY	617,897,053	232,000,000	849,897,053	619,058,831	242,360,000	861,418,831
PAB	BOARD OF APPEALS	942,085	0	942,085	942,085	0	942,085
PRT	PORT	92,027,502	0	92,027,502	78,847,723	0	78,847,723
PUC	PUBLIC UTILITIES COMMISSION	878,035,660	0	878,035,660	895,748,779	0	895,748,779
TOTAL Public Works, Transportation & Commerce		2,688,707,167	280,015,427	2,968,722,594	2,595,252,700	339,316,048	2,934,568,748
03: Human Welfare & Neighborhood Development							
CFC	CHILDREN AND FAMILIES COMMISSION	28,245,970	25,720,000	53,965,970	27,463,006	20,150,000	47,613,006
CHF	CHILDREN; YOUTH & THEIR FAMILIES	116,553,754	27,517,311	144,071,065	104,655,061	27,057,310	131,712,371
CSS	CHILD SUPPORT SERVICES	13,724,030	0	13,724,030	13,464,850	0	13,464,850
DSS	HUMAN SERVICES	513,295,224	222,095,037	735,390,261	515,881,289	233,223,643	749,104,932
ENV	ENVIRONMENT	17,402,898	0	17,402,898	17,596,760	0	17,596,760

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

Sources of Funds by Service Area and Department*

Department		Fiscal Year 2013-2014			Fiscal Year 2014-2015		
		Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
03: Human Welfare & Neighborhood Development							
HRC	HUMAN RIGHTS COMMISSION	728,538	1,218,502	1,947,040	0	1,975,878	1,975,878
RNT	RENT ARBITRATION BOARD	6,233,794	0	6,233,794	6,419,111	0	6,419,111
USD	COUNTY EDUCATION OFFICE	0	116,000	116,000	0	116,000	116,000
WOM	STATUS OF WOMEN	249,474	4,728,504	4,977,978	210,000	4,808,402	5,018,402
TOTAL Human Welfare & Neighborhood Development		696,433,682	281,395,354	977,829,036	685,690,077	287,331,233	973,021,310
04: Community Health							
DPH	PUBLIC HEALTH	1,355,717,895	551,071,542	1,906,789,437	1,354,750,855	596,785,275	1,951,536,130
TOTAL Community Health		1,355,717,895	551,071,542	1,906,789,437	1,354,750,855	596,785,275	1,951,536,130
05: Culture & Recreation							
AAM	ASIAN ART MUSEUM	498,865	8,245,574	8,744,439	498,865	8,831,505	9,330,370
ART	ARTS COMMISSION	6,050,734	7,999,173	14,049,907	6,075,383	6,189,949	12,265,332
FAM	FINE ARTS MUSEUM	3,324,650	13,822,060	17,146,710	3,356,574	14,545,218	17,901,792
LIB	PUBLIC LIBRARY	43,204,185	57,690,000	100,894,185	44,313,790	60,260,000	104,573,790
LLB	LAW LIBRARY	0	1,284,995	1,284,995	0	1,484,499	1,484,499
REC	RECREATION AND PARK COMMISSION	112,249,276	48,069,056	160,318,332	104,794,183	46,281,143	151,075,326
SCI	ACADEMY OF SCIENCES	0	4,432,695	4,432,695	0	4,266,550	4,266,550
WAR	WAR MEMORIAL	11,934,740	0	11,934,740	12,382,285	0	12,382,285
TOTAL Culture & Recreation		177,262,450	141,543,553	318,806,003	171,421,080	141,858,864	313,279,944
06: General Administration & Finance							
ADM	GENERAL SERVICES AGENCY - CITY ADMIN	243,048,043	51,837,570	294,885,613	245,839,929	46,876,092	292,716,021
ASR	ASSESSOR / RECORDER	5,687,599	16,131,300	21,818,899	5,681,260	18,156,983	23,838,243
BOS	BOARD OF SUPERVISORS	635,617	12,273,298	12,908,915	617,617	12,629,775	13,247,392
CAT	CITY ATTORNEY	62,084,727	8,814,205	70,898,932	61,819,727	11,234,272	73,053,999
CON	CONTROLLER	30,810,267	13,453,326	44,263,593	31,061,003	12,683,861	43,744,864
CPC	CITY PLANNING	27,247,972	2,969,599	30,217,571	28,481,606	3,173,070	31,654,676
CSC	CIVIL SERVICE COMMISSION	310,000	615,114	925,114	310,000	643,722	953,722
ETH	ETHICS COMMISSION	2,100,000	2,256,950	4,356,950	100,000	4,349,444	4,449,444
HRD	HUMAN RESOURCES	66,515,888	11,367,455	77,883,343	67,574,881	10,911,352	78,486,233
HSS	HEALTH SERVICE SYSTEM	9,115,128	0	9,115,128	9,630,226	0	9,630,226

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

Sources of Funds by Service Area and Department*

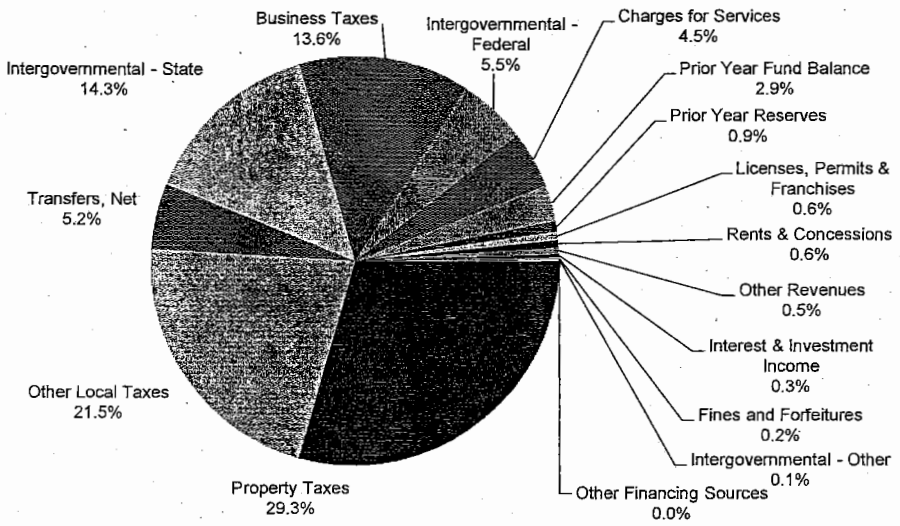
Department	Fiscal Year 2013-2014			Fiscal Year 2014-2015		
	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources	Departmental Revenue and Recoveries	Allocated General Fund Support	Total Departmental Sources
06: General Administration & Finance						
MYR MAYOR	41,704,821	9,764,992	51,469,813	46,663,120	7,954,263	54,617,383
REG ELECTIONS	333,393	16,514,564	16,847,957	785,482	15,195,713	15,981,195
RET RETIREMENT SYSTEM	22,638,975	0	22,638,975	23,585,983	0	23,585,983
TIS GENERAL SERVICES AGENCY - TECHNOLOGY	81,403,844	1,708,091	83,111,935	78,514,747	1,830,901	80,345,648
TTX TREASURER/TAX COLLECTOR	15,116,252	20,413,054	35,529,306	15,198,408	24,366,404	39,564,812
TOTAL General Administration & Finance	608,752,526	168,119,518	776,872,044	615,863,989	170,005,852	785,869,841
07: General City Responsibilities						
GEN GENERAL CITY RESPONSIBILITY	267,696,647	570,750,525	838,447,172	264,956,005	589,393,631	854,349,636
UNA GENERAL FUND UNALLOCATED	2,948,670,778	(2,948,670,778)	0	3,102,169,369	(3,102,169,369)	0
TOTAL General City Responsibilities	3,216,367,425	(2,377,920,253)	838,447,172	3,367,125,374	(2,512,775,738)	854,349,636
Less Citywide Transfer Adjustments	(457,326,024)		(457,326,024)	(481,449,441)		(481,449,441)
Less Interdepartmental Recoveries	(704,086,979)		(704,086,979)	(715,107,906)		(715,107,906)
Net Total Sources of Funds	**7,915,899,999**	**0**	**7,915,899,999**	**7,929,877,878**	**0**	**7,929,877,878**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue estimates for these departments.

SOURCES OF FUNDS

Sources of Funds - FY 2013-2014

General Fund

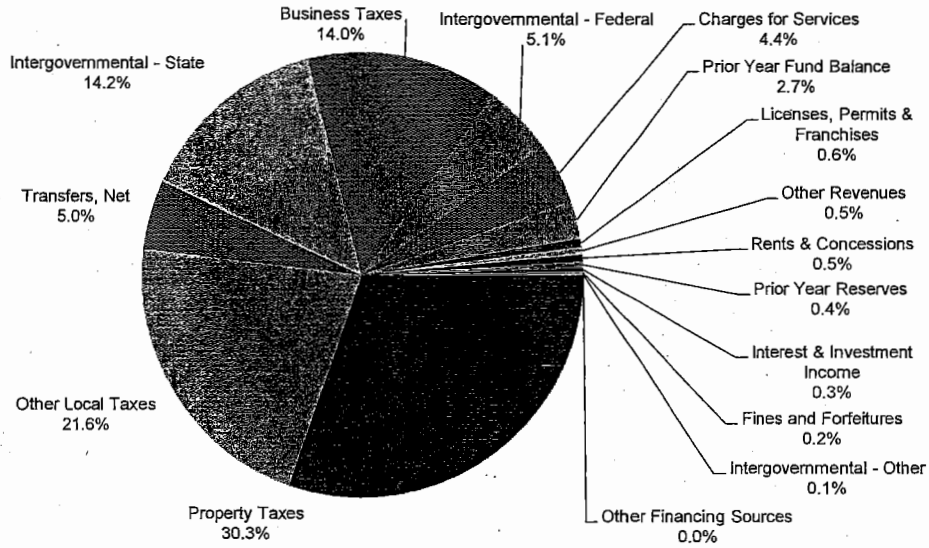


GENERAL FUND **Sorted by Size**

Sources of Funds	FY 2013-2014 Proposed Budget	% of Total
Property Taxes	1,153,417,389	29.3%
Other Local Taxes	846,924,000	21.5%
Intergovernmental - State	562,648,874	14.3%
Business Taxes	532,988,000	13.6%
Intergovernmental - Federal	214,498,827	5.5%
Charges for Services	177,047,549	4.5%
Licenses, Permits & Franchises	25,533,540	0.6%
Rents & Concessions	23,060,899	0.6%
Other Revenues	19,549,380	0.5%
Interest & Investment Income	10,945,599	0.3%
Fines and Forfeitures	6,830,114	0.2%
Intergovernmental - Other	3,602,000	0.1%
Other Financing Sources	1,104,500	0.0%
Regular Revenues	**3,578,150,671**	**91.0%**
Transfers Into the General Fund	217,982,482	5.2%
Prior Year Fund Balance	113,307,118	2.9%
Prior Year Reserves	33,737,100	0.9%
Total Sources	**3,943,177,371**	**100.0%**

Sources of Funds - FY 2014-2015

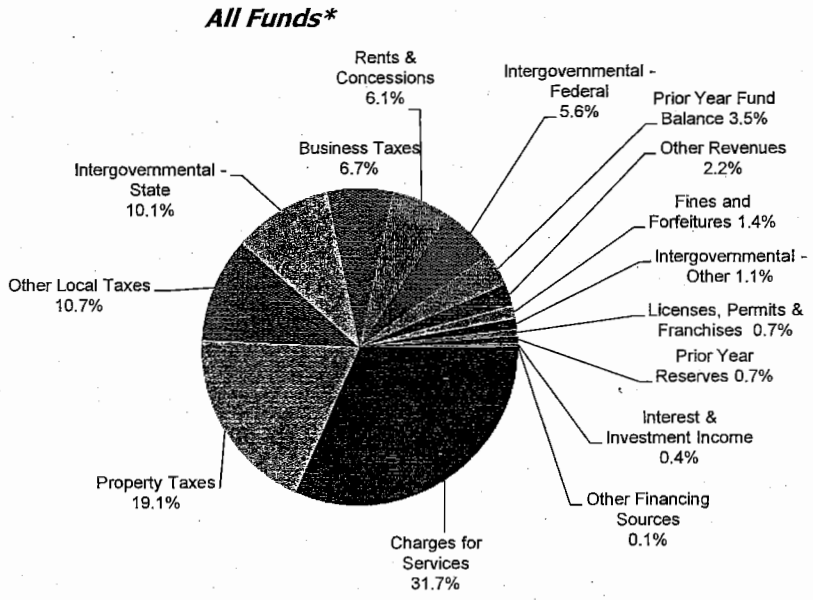
General Fund



GENERAL FUND **Sorted by Size**

Sources of Funds	FY 2014-2015 Proposed Budget	% of Total
Property Taxes	1,220,417,389	30.3%
Other Local Taxes	869,812,000	21.6%
Intergovernmental - State	571,251,765	14.2%
Business Taxes	564,180,000	14.0%
Intergovernmental - Federal	207,308,292	5.1%
Charges for Services	177,804,755	4.4%
Licenses, Permits & Franchises	25,532,628	0.6%
Other Revenues	21,374,806	0.5%
Rents & Concessions	20,597,463	0.5%
Interest & Investment Income	11,009,596	0.3%
Fines and Forfeitures	6,870,114	0.2%
Intergovernmental - Other	3,583,000	0.1%
Other Financing Sources	760,000	0.0%
Regular Revenues	**3,700,501,808**	**91.8%**
Transfers Into the General Fund	214,791,783	5.0%
Prior Year Fund Balance	110,550,000	2.7%
Prior Year Reserves	17,725,223	0.4%
Total Sources	**4,043,568,814**	**100.0%**

Sources of Funds - FY 2013-2014



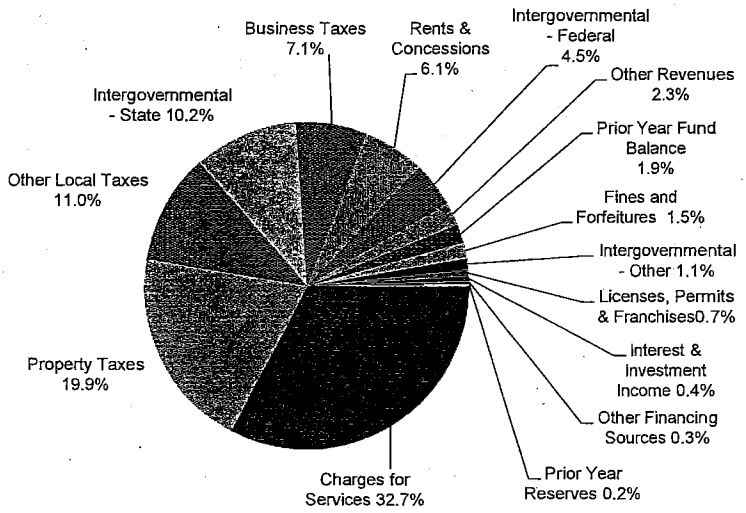
ALL FUNDS — **Sorted by Size**

Sources of Funds	FY 2013-2014 Proposed Budget	% of Total
Charges for Services	2,505,979,026	31.7%
Property Taxes	1,509,610,366	19.1%
Other Local Taxes	846,924,000	10.7%
Intergovernmental - State	803,412,682	10.1%
Business Taxes	533,988,000	6.7%
Rents & Concessions	486,174,460	6.1%
Intergovernmental - Federal	440,613,856	5.6%
Other Revenues	175,081,889	2.2%
Fines and Forfeitures	107,746,636	1.4%
Intergovernmental - Other	87,154,306	1.1%
Licenses, Permits & Franchises	54,841,970	0.7%
Interest & Investment Income	28,395,786	0.4%
Other Financing Sources	6,104,500	0.1%
Regular Revenues	**7,586,027,477**	**95.8%**
Prior Year Fund Balance	277,343,122	3.5%
Prior Year Reserves	52,529,400	0.7%
Total Sources	**7,915,899,999**	**100.0%**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or

Sources of Funds - FY 2014-2015

All Funds*



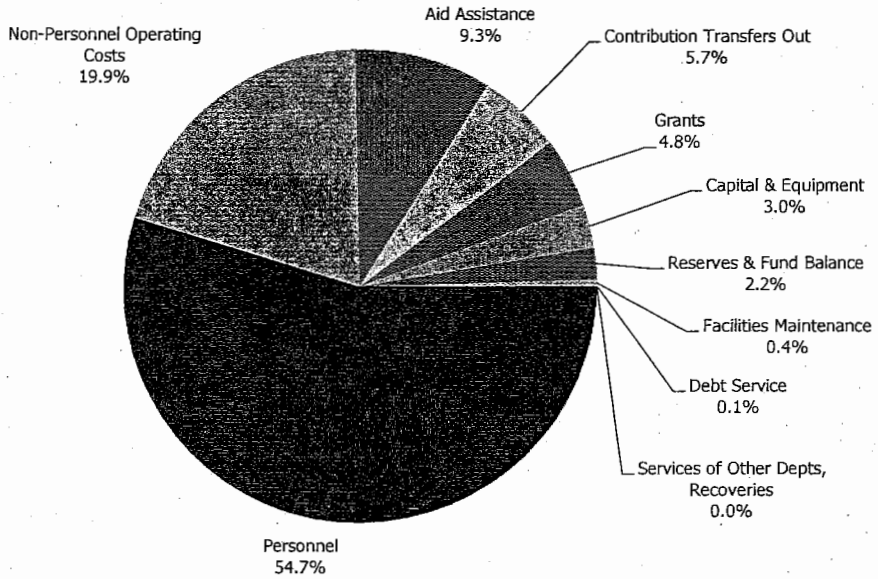
ALL FUNDS **Sorted by Size**

Sources of Funds	FY 2014-2015 Proposed Budget	% of Total
Charges for Services	2,592,102,112	32.7%
Property Taxes	1,577,497,562	19.9%
Other Local Taxes	869,812,000	11.0%
Intergovernmental - State	812,503,983	10.2%
Business Taxes	565,180,000	7.1%
Rents & Concessions	485,319,095	6.1%
Intergovernmental - Federal	356,393,851	4.5%
Other Revenues	184,522,578	2.3%
Fines and Forfeitures	122,091,091	1.5%
Intergovernmental - Other	87,093,306	1.1%
Licenses, Permits & Franchises	55,036,015	0.7%
Interest & Investment Income	30,995,525	0.4%
Other Financing Sources	25,760,000	0.3%
Regular Revenues	**7,764,307,118**	**97.9%**
Prior Year Fund Balance	147,638,372	1.9%
Prior Year Reserves	17,932,388	0.2%
Total Sources	**7,929,877,878**	**100.0%**

USES OF FUNDS

Uses of Funds - FY 2013-2014

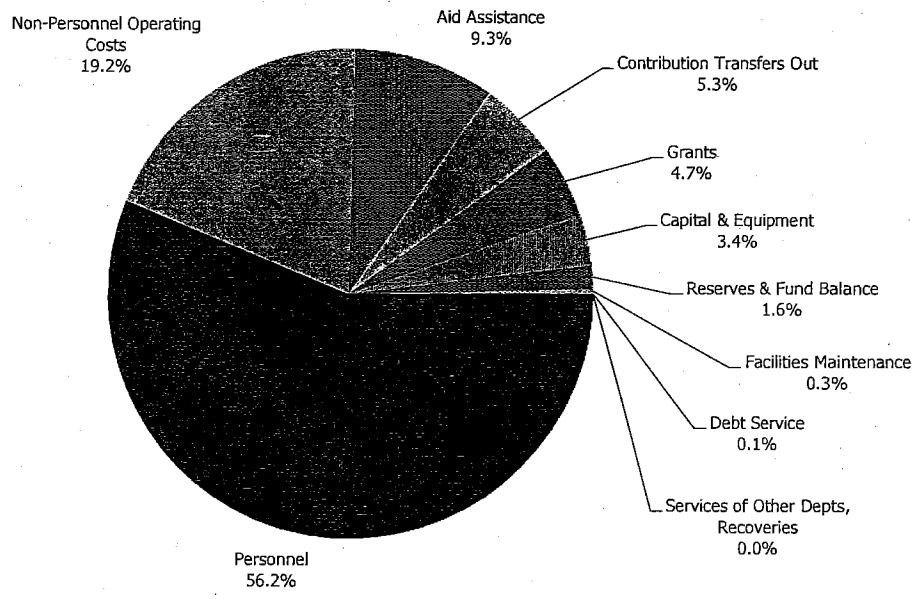
General Fund



	Gross		Net of Recoveries	
Type of Use	**FY 2013-2014 Proposed Budget**	**% of Total**	**FY 2013-2014 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$1,331,523,051	70.7%	$1,286,455,083	70.7%
Personnel - Fringe Benefits	$552,394,886	29.3%	$533,698,015	29.3%
Personnel - Subtotal	$1,883,917,937	47.8%	$1,820,153,098	46.2%
Non-Personnel Operating Costs	$686,002,015	17.4%	$662,782,953	16.8%
Aid Assistance	$309,198,845	7.8%	$309,198,845	7.8%
Transfers from the General Fund	$805,124,434	20.4%	$805,124,434	20.4%
Grants	$159,661,108	4.0%	$159,661,108	4.0%
Capital & Equipment	$98,450,643	2.5%	$98,450,643	2.5%
Reserves & Fund Balance	$72,390,624	1.8%	$72,390,624	1.8%
Facilities Maintenance	$13,200,716	0.3%	$13,200,716	0.3%
Debt Service	$2,214,950	0.1%	$2,214,950	0.1%
Services of Other Depts, Recoveries	($86,983,901)	-2.2%	$0	0.0%
Grand Total	**$3,943,177,371**	**100.0%**	**$3,943,177,371**	**100.0%**

Uses of Funds - FY 2014-2015

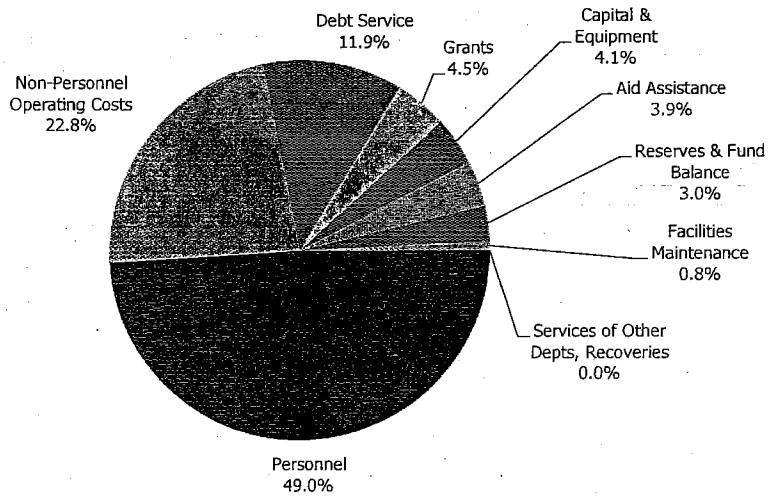
General Fund



	Gross		Net of Recoveries	
Type of Use	**FY 2014-2015 Proposed Budget**	**% of Total**	**FY 2014-2015 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$1,351,098,382	40.0%	$1,308,217,410	38.7%
Personnel - Fringe Benefits	$607,148,621	18.0%	$587,879,023	17.4%
Personnel - Subtotal	$1,958,247,003	58.0%	$1,896,096,432	56.2%
Non-Personnel Operating Costs	$669,378,802	19.8%	$648,134,151	19.2%
Aid Assistance	$313,093,745	9.3%	$313,093,745	9.3%
Transfers from the General Fund	$846,604,571	5.3%	$846,604,571	5.3%
Grants	$160,149,783	4.7%	$160,149,783	4.7%
Capital & Equipment	$114,181,774	3.4%	$114,181,774	3.4%
Reserves & Fund Balance	$52,495,320	1.6%	$52,495,320	1.6%
Facilities Maintenance	$8,615,678	0.3%	$8,615,678	0.3%
Debt Service	$4,197,360	0.1%	$4,197,360	0.1%
Services of Other Depts, Recoveries	($83,395,222)	-2.5%	$0	0.0%
Grand Total	**$4,043,568,814**	**100.0%**	**$4,043,568,814**	**100.0%**

Uses of Funds - FY 2013-2014

All Funds*

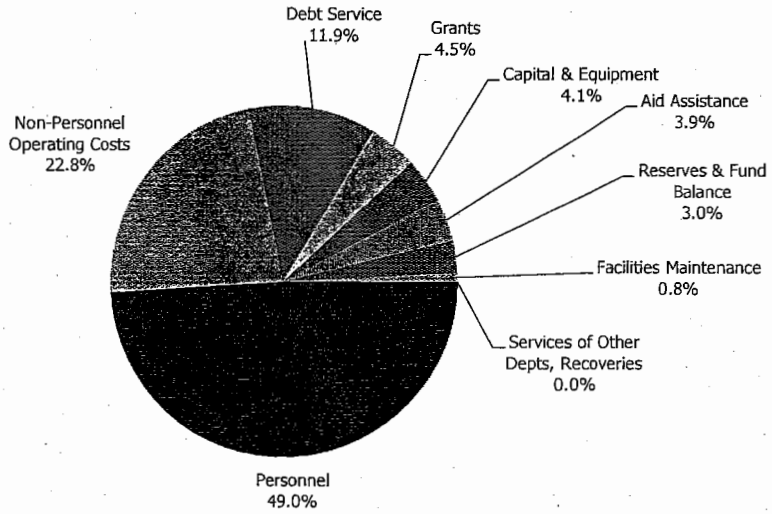


	Gross		Net of Recoveries	
Type of Use	**FY 2013-2014 Proposed Budget**	**% of Total**	**FY 2013-2014 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$2,771,828,236	35.0%	$2,670,294,757	33.7%
Personnel - Fringe Benefits	$1,255,327,118	15.9%	$1,209,343,847	15.3%
Personnel - Subtotal	$4,027,155,354	50.9%	$3,879,638,604	49.0%
Non-Personnel Operating Costs	$1,869,964,941	23.6%	$1,801,467,174	22.8%
Debt Service	$940,940,639	11.9%	$940,940,639	11.9%
Grants	$356,565,674	4.5%	$356,565,674	4.5%
Capital & Equipment	$327,330,126	4.1%	$327,330,126	4.1%
Aid Assistance	$310,692,621	3.9%	$310,692,621	3.9%
Reserves & Fund Balance	$235,647,715	3.0%	$235,647,715	3.0%
Facilities Maintenance	$63,617,446	0.8%	$63,617,446	0.8%
Services of Other Depts, Recoveries	($216,014,517)	-2.7%	$0	0.0%
Grand Total	**$7,915,899,999**	**100.0%**	**$7,915,899,999**	**100.0%**
Average Per Employee (FTE)				
Personnel - Salaries & Wages	$99,987	68.8%		
Personnel - Fringe Benefits	$45,283	31.2%		
Personnel - Subtotal	**$145,269**	**100.0%**		

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

Uses of Funds - FY 2014-2015

All Funds*



	Gross		Net of Recoveries	
Type of Use	**FY 2014-2015 Proposed Budget**	**% of Total**	**FY 2014-2015 Proposed Budget**	**% of Total**
Personnel - Salaries & Wages	$2,811,980,832	35.5%	$2,709,484,669	34.2%
Personnel - Fringe Benefits	$1,364,514,573	17.2%	$1,314,778,278	16.6%
Personnel - Subtotal	$4,176,495,405	52.7%	$4,024,262,946	50.7%
Non-Personnel Operating Costs	$1,850,035,753	23.3%	$1,782,602,304	22.5%
Debt Service	$936,433,337	11.8%	$936,433,337	11.8%
Grants	$334,837,467	4.2%	$334,837,467	4.2%
Aid Assistance	$313,937,521	4.0%	$313,937,521	4.0%
Capital & Equipment	$257,398,124	3.2%	$257,398,124	3.2%
Reserves & Fund Balance	$237,145,501	3.0%	$237,145,501	3.0%
Facilities Maintenance	$43,260,678	0.5%	$43,260,678	0.5%
Services of Other Depts, Recoveries	($219,665,908)	-2.8%	$0	0.0%
Grand Total	**$7,929,877,878**	**100.0%**	**$7,929,877,878**	**100.0%**
Average Per Employee (FTE)				
Personnel - Salaries & Wages	$100,950	67.3%		
Personnel - Fringe Benefits	$48,986	32.7%		
Personnel - Subtotal	**$149,936**	**100.0%**		

*The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

POSITIONS BY MAJOR SERVICE AREA AND DEPARTMENT

Funded Positions, Grand Recap by Major Service Area and Department Title*

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
ADULT PROBATION	108.00	138.10	141.12	3.02	141.44	0.32
DISTRICT ATTORNEY	238.52	244.97	254.77	9.80	251.54	(3.23)
EMERGENCY MANAGEMENT	213.56	243.70	244.55	0.85	248.97	4.42
FIRE DEPARTMENT	1,473.76	1,462.51	1,466.77	4.26	1,469.47	2.70
JUVENILE PROBATION	236.49	236.02	239.43	3.41	239.17	(0.26)
POLICE	2,664.92	2,654.67	2,734.06	79.39	2,742.88	8.82
PUBLIC DEFENDER	159.80	157.87	156.50	(1.37)	156.34	(0.16)
SHERIFF	1,010.22	1,013.20	993.29	(19.91)	1,008.15	14.86
TOTAL Public Protection	6,105.27	6,151.04	6,230.49	79.45	6,257.96	27.47
Service Area: 02 Public Works, Transportation & Commerce						
AIRPORT COMMISSION	1,377.31	1,443.36	1,462.82	19.46	1,461.22	(1.60)
BOARD OF APPEALS	5.00	5.00	5.00	0	5.00	0
BUILDING INSPECTION	242.76	265.82	285.09	19.27	291.55	6.46
ECONOMIC AND WORKFORCE DEVELOPMENT	64.86	76.10	85.88	9.78	87.70	1.82
GENERAL SERVICES AGENCY - PUBLIC WORKS	783.24	807.51	826.21	18.70	827.64	1.43
MUNICIPAL TRANSPORTATION AGENCY	4,140.59	4,388.17	4,481.32	93.15	4,480.83	(0.49)
PORT	223.16	235.98	236.79	0.81	236.73	(0.06)
PUBLIC UTILITIES COMMISSION	1,615.62	1,619.57	1,621.27	1.70	1,620.58	(0.69)
TOTAL Public Works, Transportation & Commerce	8,452.54	8,841.51	9,004.38	162.87	9,011.25	6.87
Service Area: 03 Human Welfare & Neighborhood Development						
CHILD SUPPORT SERVICES	94.44	90.35	84.25	(6.10)	80.76	(3.49)
CHILDREN AND FAMILIES COMMISSION	16.11	15.87	17.00	1.13	17.00	0
CHILDREN; YOUTH & THEIR FAMILIES	32.05	33.38	37.42	4.04	37.11	(0.31)
COUNTY EDUCATION OFFICE	0.99	0	0	0	0	0
ENVIRONMENT	58.55	59.43	59.09	(0.34)	58.65	(0.44)
HUMAN RIGHTS COMMISSION	33.52	12.00	11.81	(0.19)	11.68	(0.13)
HUMAN SERVICES	1,690.52	1,750.07	1,870.98	120.91	1,893.95	22.97
RENT ARBITRATION BOARD	28.91	28.53	28.53	0	28.52	(0.01)
STATUS OF WOMEN	4.76	4.71	5.67	0.96	5.67	0
TOTAL Human Welfare & Neighborhood Development	1,959.85	1,994.34	2,114.75	120.41	2,133.34	18.59
Service Area: 04 Community Health						
PUBLIC HEALTH	5,671.29	5,800.22	6,138.87	338.65	6,199.76	60.89
TOTAL Community Health	5,671.29	5,800.22	6,138.87	338.65	6,199.76	60.89
Service Area: 05 Culture & Recreation						
ACADEMY OF SCIENCES	12.48	12.35	12.35	0	12.35	0
ARTS COMMISSION	19.37	26.87	28.43	1.56	28.43	0
ASIAN ART MUSEUM	58.31	57.91	57.83	(0.08)	57.77	(0.06)
FINE ARTS MUSEUM	106.06	109.86	111.14	1.28	110.94	(0.20)
LAW LIBRARY	3.00	3.00	3.00	0	3.00	0

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

Funded Positions, Grand Recap by Major Service Area and Department Title*

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 05 Culture & Recreation						
PUBLIC LIBRARY	628.41	640.48	651.73	11.25	653.97	2.24
RECREATION AND PARK COMMISSION	833.73	841.26	863.20	21.94	862.92	(0.28)
WAR MEMORIAL	62.73	63.33	56.55	(6.78)	57.91	1.36
TOTAL Culture & Recreation	1,724.09	1,755.06	1,784.23	29.17	1,787.29	3.06
Service Area: 06 General Administration & Finance						
ASSESSOR / RECORDER	146.67	142.04	153.87	11.83	149.89	(3.98)
BOARD OF SUPERVISORS	62.70	70.32	74.62	4.30	74.60	(0.02)
CITY ATTORNEY	299.29	303.47	303.86	0.39	303.82	(0.04)
CITY PLANNING	150.83	151.77	158.59	6.82	161.37	2.78
CIVIL SERVICE COMMISSION	5.70	5.70	6.02	0.32	6.02	0
CONTROLLER	200.68	197.67	203.66	5.99	205.57	1.91
ELECTIONS	54.63	42.25	53.44	11.19	47.43	(6.01)
ETHICS COMMISSION	17.32	16.79	17.51	0.72	17.50	(0.01)
GENERAL SERVICES AGENCY - CITY ADMIN	637.47	688.62	717.61	28.99	732.98	15.37
GENERAL SERVICES AGENCY - TECHNOLOGY	196.23	199.20	217.95	18.75	215.87	(2.08)
HEALTH SERVICE SYSTEM	34.82	35.10	45.78	10.68	48.39	2.61
HUMAN RESOURCES	123.06	123.77	135.87	12.10	132.53	(3.34)
MAYOR	37.14	38.52	49.70	11.18	50.78	1.08
RETIREMENT SYSTEM	94.70	96.59	97.99	1.40	99.96	1.97
TREASURER/TAX COLLECTOR	208.04	201.74	212.81	11.07	218.92	6.11
TOTAL General Administration & Finance	2,269.28	2,313.55	2,449.28	135.73	2,465.63	16.35
Report Grand Total	**26,182.32**	**26,855.72**	**27,722.00**	**866.28**	**27,855.23**	**133.23**

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

MAJOR FUND BUDGETARY RECAP

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2013-2014
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/13 (est.)	113,307	54,755	1,604	20,586	85,861	1,229	0	277,343
Prior Year Reserves	33,737	1,986	0	0	16,807	0	0	52,529
Prior Year Sources	147,044	56,741	1,604	20,586	102,668	1,229	0	329,873
Property Taxes	1,153,417	127,862	0	228,331	0	0	0	1,509,610
Other Local Taxes	846,924	0	0	0	0	0	0	846,924
Business Taxes	532,988	1,000	0	0	0	0	0	533,988
Rents & Concessions	23,061	36,819	0	0	425,167	171	957	486,174
Fines and Forfeitures	6,830	5,186	0	0	95,730	0	0	107,747
Interest & Investment Income	10,946	1,974	0	0	14,830	0	647	28,396
Licenses, Permits & Franchises	25,534	10,717	0	0	18,592	0	0	54,842
Intergovernmental - State	562,649	95,418	0	750	144,596	0	0	803,413
Intergovernmental - Federal	214,499	145,572	0	0	80,543	0	0	440,614
Intergovernmental - Other	3,602	2,551	0	0	80,960	41	0	87,154
Charges for Services	177,048	94,471	0	0	2,233,760	700	0	2,505,979
Other Revenues	19,549	7,856	1,779	0	107,069	0	38,828	175,082
Other Financing Sources	1,104	0	0	0	5,000	0	0	6,104
Subtotal Current Year Sources	3,578,151	529,426	1,779	229,081	3,206,247	912	40,431	7,586,027
Transfers In	217,982	218,886	0	143	773,163	3,684	0	1,213,859
Total Available Sources	3,943,177	1,805,053	3,383	249,811	4,082,079	5,825	40,431	9,129,759

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2013-2014
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Uses								
Public Works, Transportation & Commerce	82,877	109,826	0	0	2,521,365	0	0	2,714,068
Community Health	698,904	102,963	0	0	1,071,320	0	0	1,873,188
Public Protection	1,135,506	44,989	0	0	74,472	0	0	1,254,966
Human Welfare & Neighborhood Dev	695,810	230,709	0	0	0	0	544	927,063
General City Responsibilities	132,213	0	0	249,811	0	0	292	382,316
General Administration & Finance	243,913	112,079	0	0	0	2,141	21,455	379,588
Culture & Recreation	118,935	184,196	1,779	0	0	0	1,651	306,561
Subtotal Current Year Uses	3,108,157	784,763	1,779	249,811	3,667,157	2,141	23,942	7,837,750
Transfers Out	805,124	3,059	1,604	0	400,388	3,684	0	1,213,859
Total Proposed Uses	3,913,282	787,821	3,383	249,811	4,067,545	5,825	23,942	9,051,609
Fund Balance - 6/30/14 (est.)	29,896	17,232	0	0	14,534	0	16,489	78,150

Notes:

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City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2014-2015
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/14 (est.)	110,550	30,630	0	2,975	3,311	173	0	147,638
Prior Year Reserves	17,725	0	0	0	207	0	0	17,932
Prior Year Sources	128,275	30,630	0	2,975	3,518	173	0	165,571
Property Taxes	1,220,417	135,600	0	221,480	0	0	0	1,577,498
Other Local Taxes	869,812	0	0	0	0	0	0	869,812
Business Taxes	564,180	1,000	0	0	0	0	0	565,180
Rents & Concessions	20,597	37,590	0	0	426,004	171	957	485,319
Fines and Forfeitures	6,870	4,512	0	15,279	95,430	0	0	122,091
Interest & Investment Income	11,010	1,918	0	0	17,251	0	817	30,996
Licenses, Permits & Franchises	25,533	10,860	0	0	18,644	0	0	55,036
Intergovernmental - State	571,252	90,455	0	750	150,047	0	0	812,504
Intergovernmental - Federal	207,308	139,484	0	0	9,602	0	0	356,394
Intergovernmental - Other	3,583	2,508	0	0	80,960	42	0	87,093
Charges for Services	177,805	96,159	0	0	2,317,439	700	0	2,592,102
Other Revenues	21,375	11,884	0	0	107,098	0	44,166	184,523
Other Financing Sources	760	0	0	0	25,000	0	0	25,760
Subtotal Current Year Sources	3,700,502	531,968	0	237,509	3,247,475	913	45,939	7,764,307
Transfers In	214,792	203,962	0	2,260	808,701	1,250	0	1,230,965
Total Available Sources	4,043,569	766,560	0	242,744	4,059,694	2,337	45,939	9,160,843

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

City and County of San Francisco
Major Fund Budgetary Recap
Budget Year 2014-2015
(in Thousands of Dollars)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Uses								
Public Works, Transportation & Commerce	112,287	112,659	0	0	2,410,377	0	0	2,635,322
Community Health	699,713	95,386	0	0	1,120,643	0	0	1,915,741
Public Protection	1,159,204	43,989	0	0	76,513	0	0	1,279,706
Human Welfare & Neighborhood Dev	714,041	208,888	0	0	0	0	544	923,473
General City Responsibilities	138,989	0	0	242,744	0	0	222	381,956
General Administration & Finance	246,838	109,039	0	0	0	1,086	22,374	379,337
Culture & Recreation	115,105	189,334	0	0	0	0	1,570	306,008
Subtotal Current Year Uses	3,186,176	759,294	0	242,744	3,607,533	1,086	24,710	7,821,543
Transfers Out	846,605	3,059	0	0	380,051	1,250	0	1,230,965
Total Proposed Uses	4,032,780	762,353	0	242,744	3,987,584	2,336	24,710	9,052,508
Fund Balance - 6/30/15 (est.)	10,788	4,207	0	0	72,110	1	21,229	108,335

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

APPROPRIATION DETAIL

Department: SCI : ACADEMY OF SCIENCES

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Total Sources by Funds		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Program Summary

EEH	ACADEMY OF SCIENCES	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Total Uses by Program		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Character Summary

001	SALARIES	1,067,283	1,050,953	(16,330)	1,062,885	11,932
013	MANDATORY FRINGE BENEFITS	433,053	463,827	30,774	504,150	40,323
021	NON PERSONNEL SERVICES	2,112,215	2,152,215	40,000	2,152,215	
060	CAPITAL OUTLAY		250,000	250,000		(250,000)
06F	FACILITIES MAINTENANCE	150,000	218,400	68,400	226,400	8,000
081	SERVICES OF OTHER DEPTS	264,300	297,300	33,000	320,900	23,600
Total Uses by Character		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Sources of Funds Detail by Subobject

12210	HOTEL ROOM TAX	1,208,000		(1,208,000)		
GFS (1)	GENERAL FUND SUPPORT	2,818,851	4,432,695	1,613,844	4,266,550	(166,145)
Total Sources by Funds		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,067,283	1,050,953	(16,330)	1,062,885	11,932
013	MANDATORY FRINGE BENEFITS	433,053	463,827	30,774	504,150	40,323
021	NON PERSONNEL SERVICES	2,112,215	2,152,215	40,000	2,152,215	
06F	FACILITIES MAINTENANCE	150,000		(150,000)		

Department: SCI : ACADEMY OF SCIENCES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	264,300	297,300	33,000	320,900	23,600
	SUB-TOTAL 1G AGF AAA	**4,026,851**	**3,964,295**	**(62,556)**	**4,040,150**	**75,855**
	SUB-TOTAL OPERATING	**4,026,851**	**3,964,295**	**(62,556)**	**4,040,150**	**75,855**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FSC06F	SCI - FACILITY MAINTENANCE		218,400	218,400	226,400	8,000
	SUB-TOTAL 1G AGF AAP		**218,400**	**218,400**	**226,400**	**8,000**
	SUB-TOTAL ANNUAL PROJECTS		**218,400**	**218,400**	**226,400**	**8,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CSC06R	SCI - FACILITY RENEWAL		250,000	250,000		(250,000)
	SUB-TOTAL 1G AGF ACP		**250,000**	**250,000**		**(250,000)**
	SUB-TOTAL CONTINUING PROJECTS		**250,000**	**250,000**		**(250,000)**
Total Uses of Funds		**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

Department: ADP : ADULT PROBATION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	22,636,544	26,013,433	3,376,889	26,767,013	753,580
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	2,339,508	995,309	(1,344,199)	995,309	
Total Sources by Funds		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
Program Summary						
ASH	ADMINISTRATION - ADULT PROBATION	4,263,091	4,447,047	183,956	4,611,842	164,795
AKB	COMMUNITY SERVICES	9,635,653	9,236,431	(399,222)	9,578,718	342,287
AOS	ONE STOP RE ENTRY SERVICES	1,415,630	1,581,602	165,972	1,613,411	31,809
AKG	PRE - SENTENCING INVESTIGATION	2,939,817	2,954,571	14,754	3,050,829	96,258
ARS	REALIGNMENT SERVICES-POST RELEASE COMM.	6,121,861	8,789,091	2,667,230	8,907,522	118,431
AIE	WORK ORDERS & GRANTS	600,000		(600,000)		
Total Uses by Program		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
Character Summary						
001	SALARIES	12,200,644	12,833,043	632,399	13,005,042	171,999
013	MANDATORY FRINGE BENEFITS	4,416,703	4,636,183	219,480	5,113,645	477,462
021	NON PERSONNEL SERVICES	3,650,137	4,764,725	1,114,588	4,764,725	
038	CITY GRANT PROGRAMS	159,700	159,700		159,700	
040	MATERIALS & SUPPLIES	342,459	302,815	(39,644)	302,815	
060	CAPITAL OUTLAY	39,327	82,134	42,807	135,182	53,048
06P	PROGRAMMATIC PROJECTS				50,000	50,000
081	SERVICES OF OTHER DEPTS	4,167,082	4,230,142	63,060	4,231,213	1,071
Total Uses by Character		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	174,944	60,596	(114,348)	60,596	
44939	FEDERAL DIRECT GRANT	596,352	79,349	(517,003)	79,349	
44951	STATE-NARC FORFEITURES & SEIZURES	159,700	159,700		159,700	
48920	LOCAL COMMUNITY CORRECTIONS - AB109	8,539,301	10,498,000	1,958,699	9,463,000	(1,035,000)
48999	OTHER STATE GRANTS & SUBVENTIONS	51,945	62,885	10,940	62,885	
60103	DIVERSION FEES	15,000	5,000	(10,000)	5,000	
60107	COURT REIMBURSEMENTS	5,000	2,000	(3,000)	2,000	

Department: ADP : ADULT PROBATION

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
60112	PROBATION COST	200,000	250,000	50,000	250,000	
60113	INVESTIGATION COSTS	10,000	10,000		10,000	
79999	OTHER NON-OPERATING REVENUE	1,356,567	632,779	(723,788)	632,779	
865SH	EXP REC FR SHERIFF (AAO)	122,853	120,088	(2,765)	124,196	4,108
GFS (1)	GENERAL FUND SUPPORT	13,744,390	15,128,345	1,383,955	16,912,817	1,784,472
Total Sources by Funds		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	11,907,742	12,609,848	702,106	12,803,900	194,052
013	MANDATORY FRINGE BENEFITS	4,317,730	4,601,676	283,946	5,053,000	451,324
021	NON PERSONNEL SERVICES	3,056,411	4,069,061	1,012,650	4,069,061	
040	MATERIALS & SUPPLIES	277,459	302,815	25,356	302,815	
060	CAPITAL OUTLAY	39,327	82,134	42,807	135,182	53,048
081	SERVICES OF OTHER DEPTS	2,915,022	4,227,811	1,312,789	4,228,859	1,048
	SUB-TOTAL 1G AGF AAA	**22,513,691**	**25,893,345**	**3,379,654**	**26,592,817**	**699,472**
	SUB-TOTAL OPERATING	**22,513,691**	**25,893,345**	**3,379,654**	**26,592,817**	**699,472**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PAP004	ADULT PROB PROBSTAT PROJECT				50,000	50,000
	SUB-TOTAL 1G AGF ACP				**50,000**	**50,000**
2S PPF ADP: ADULT PROBATION SPECIAL REVENUE FUND						
PAPCIF	COMM CORRECTIONS PERF INCENTIVE FD-CCPIF	1,356,567	632,779	(723,788)	632,779	
	SUB-TOTAL 2S PPF ADP	**1,356,567**	**632,779**	**(723,788)**	**632,779**	
2S PPF PDN: SFPD-NARC FORF & ASSET SEIZURE FUND						
PPCNFF	NARC FORFEITURE & ASSET SEIZURE	159,700	159,700		159,700	
	SUB-TOTAL 2S PPF PDN	**159,700**	**159,700**		**159,700**	
	SUB-TOTAL CONTINUING PROJECTS	**1,516,267**	**792,479**	**(723,788)**	**842,479**	**50,000**

Department: ADP : ADULT PROBATION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
APDVEM	DOMESTIC VIOLENCE CAL EMA	100,000		(100,000)		
APSCRE	SECOND CHANCE REENTRY	500,000		(500,000)		
APSTCP	ADULT PROB-CBOC STANDRDS &TRAINING GRANT	51,945	62,885	10,940	62,885	
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	74,944	60,596	(14,348)	60,596	
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	96,352	79,349	(17,003)	79,349	
	SUB-TOTAL 2S PPF GNC	**823,241**	**202,830**	**(620,411)**	**202,830**	
	SUB-TOTAL GRANTS	**823,241**	**202,830**	**(620,411)**	**202,830**	
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ADP01	ADULT PROBATION	122,853	120,088	(2,765)	124,196	4,108
	SUB-TOTAL 1G AGF WOF	**122,853**	**120,088**	**(2,765)**	**124,196**	**4,108**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**122,853**	**120,088**	**(2,765)**	**124,196**	**4,108**
Total Uses of Funds		**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

Department: ART : ARTS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	10,814,127	9,753,961	(1,060,166)	7,947,532	(1,806,429)
2S CRF	CULTURE & RECREATION SPEC REV FD	708,636	4,275,946	3,567,310	4,297,800	21,854
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		20,000	20,000	20,000	
Total Sources by Funds		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**
Program Summary						
EEJ	ART COMMISSION-ADMINISTRATION	1,902,745	1,439,039	(463,706)	680,142	(758,897)
EER	CIVIC COLLECTION	351,821	582,766	230,945	1,163,938	581,172
EET	CIVIC DESIGN	142,509	186,410	43,901	191,174	4,764
EEO	COMMUNITY ARTS & EDUCATION	204		(204)		
EEX	COMMUNITY ARTS & EDUCATION-GENERAL ADMIN	3,409,561	5,345,656	1,936,095	3,565,987	(1,779,669)
EEP	CULTURAL EQUITY	2,333,867	2,837,755	503,888	2,857,370	19,615
EEV	EDUCATIONAL PROGRAMS	649,253	595,317	(53,936)	601,486	6,169
EES	GALLERY	327,824	482,284	154,460	494,458	12,174
EEU	GRANTS FOR THE ARTS	30,000		(30,000)		
EEQ	MUNICIPAL SYMPHONY CONCERTS	2,031,816	2,139,061	107,245	2,258,237	119,176
EEN	PUBLIC ART	31,130	129,586	98,456	129,586	
EEM	STREET ARTISTS	312,033	312,033		322,954	10,921
Total Uses by Program		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**
Character Summary						
001	SALARIES	2,229,350	2,368,229	138,879	2,402,867	34,638
013	MANDATORY FRINGE BENEFITS	1,002,960	1,107,149	104,189	1,200,377	93,228
020	OVERHEAD	310,901	(354,650)	(665,551)	(411,489)	(56,839)
021	NON PERSONNEL SERVICES	2,569,693	4,579,575	2,009,882	4,688,682	109,107
038	CITY GRANT PROGRAMS	4,089,638	2,601,117	(1,488,521)	2,601,117	
040	MATERIALS & SUPPLIES	7,441	34,158	26,717	34,158	
060	CAPITAL OUTLAY	692,323	2,926,005	2,233,682	935,000	(1,991,005)
069	PROJECT CARRYFORWARD BUDGETS ONLY	20,000	20,000		20,000	
06F	FACILITIES MAINTENANCE	175,507	185,000	9,493	194,000	9,000
06P	PROGRAMMATIC PROJECTS		75,800	75,800	75,800	
081	SERVICES OF OTHER DEPTS	424,950	507,524	82,574	524,820	17,296
Total Uses by Character		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

Department: ART : ARTS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 2S NDF MOC:						
CAR067	SF ARTS COMMISSION - CPC ENHANCEMENT		20,000	20,000	20,000	
	SUB-TOTAL CONTROLLER RESERVES		**20,000**	**20,000**	**20,000**	
Total Reserved Appropriations			**20,000**	**20,000**	**20,000**	
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	3,232,000		(3,232,000)		
20360	STREET ARTIST CERTIFICATION FEES	312,033	312,033		322,954	10,921
49997	CITY DEPTS REVENUE FROM OCII		60,000	60,000	60,000	
60127	CIVIC DESIGN FEE - ARTS COMMISSION	150,000	126,410	(23,590)	131,174	4,764
60155	CITY HALL TOURS	3,500	3,500		3,500	
62841	ART COMM SYMPHONY CONCERTS	794,034	794,034		796,829	2,795
62849	ART COMM OTHER PERFORMANCES	4,000	4,000		4,000	
66501	TRANSIT ADVERTISING	242,603	274,903	32,300	281,072	6,169
75415	COMMUNITY IMPROVEMENT IMPACT FEE		20,000	20,000	20,000	
79999	OTHER NON-OPERATING REVENUE	496,049		(496,049)		
865AC	EXP REC FR AIRPORT (AAO)	31,025	31,025		31,025	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	75,000		(75,000)		
865CA	EXP REC FR ADM (AAO)	441,229	441,229		441,229	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	100,000	100,000		100,000	
865CR	EXP REC FR COMMUNITY DEVELOPMENT (AAO)	60,000		(60,000)		
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	180,000	180,000		180,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	150,000	150,000		150,000	
875UW	EXP REC FR WATER DEPT (NON-AAO)	76,549		(76,549)		
9301G	OTI FR 1G-GENERAL FUND		3,498,600	3,498,600	3,498,600	
9501G	ITI FR 1G-GENERAL FUND	55,000	55,000		55,000	
GFS (1)	GENERAL FUND SUPPORT	5,119,741	7,999,173	2,879,432	6,189,949	(1,809,224)
Total Sources by Funds		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ART : ARTS COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,101,830	1,235,886	134,056	1,253,105	17,219
013	MANDATORY FRINGE BENEFITS	514,070	587,289	73,219	635,646	48,357
020	OVERHEAD	144,850	(898,862)	(1,043,712)	(969,273)	(70,411)
021	NON PERSONNEL SERVICES	75,117	170,701	95,584	170,701	
038	CITY GRANT PROGRAMS	2,180,883	637,370	(1,543,513)	637,370	
040	MATERIALS & SUPPLIES	2,980	23,010	20,030	23,010	
081	SERVICES OF OTHER DEPTS	416,035	501,496	85,461	518,770	17,274
	SUB-TOTAL 1G AGF AAA	**4,435,765**	**2,256,890**	**(2,178,875)**	**2,269,329**	**12,439**
2S CRF CCF: CULTURAL CENTERS (FACILITIES)						
038	CITY GRANT PROGRAMS		1,516,000	1,516,000	1,516,000	
06P	PROGRAMMATIC PROJECTS.		75,800	75,800	75,800	
	SUB-TOTAL 2S CRF CCF		**1,591,800**	**1,591,800**	**1,591,800**	
2S CRF CEE: CULTURAL EQUITY ENDOWMENT						
021	NON PERSONNEL SERVICES		1,587,116	1,587,116	1,587,116	
038	CITY GRANT PROGRAMS		319,684	319,684	319,684	
	SUB-TOTAL 2S CRF CEE		**1,906,800**	**1,906,800**	**1,906,800**	
	SUB-TOTAL OPERATING	**4,435,765**	**5,755,490**	**1,319,725**	**5,767,929**	**12,439**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FAR06F	SF ARTS COMMISSION - CPC RENEWAL		185,000	185,000	194,000	9,000
FAR211	CIVIC COLLECTION - MAINTENANCE	320,796	372,741	51,945	384,913	12,172
FAR322	FACILITY MAINTENANCE PROJECTS	120,507	20,000	(100,507)	20,000	
PAR004	ART COMMISSION - SYMPHONY ORCHESTRA	2,031,816	2,139,061	107,245	2,258,237	119,176
PAR041	COMMUNITY ART AND EDUCATION - HOTEL TAX	30,000		(30,000)		
PAR045	COM. ARTS & ED - CULTURAL CENTERS	204		(204)		
PAR046	GALLERY - CITY HALL ART EXHIBIT	327,824		(327,824)		
PARCEG	CULTURE EQUITY GRANT-ADMINISTRATION		30,000	30,000	30,000	
PARGAL	GALLERIES-ADMINISTRATION		482,284	482,284	494,458	12,174
	SUB-TOTAL 1G AGF AAP	**2,831,147**	**3,229,086**	**397,939**	**3,381,608**	**152,522**
	SUB-TOTAL ANNUAL PROJECTS	**2,831,147**	**3,229,086**	**397,939**	**3,381,608**	**152,522**

Department: ART : ARTS COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CAR067	SF ARTS COMMISSION - CPC ENHANCEMENT		1,050,000	1,050,000	160,000	(890,000)
CAR06R	SF ARTS COMMISSION - CPC RENEWAL		1,106,005	1,106,005	755,000	(351,005)
CARWAR	ART MOVE TO VETERANS BUILDING	250,000	750,000	500,000		(750,000)
FARMCH	MISSION CULTURAL CENTER HVAC	214,760		(214,760)		
FARMCR	MISSION CULTURAL CENTER ROOF	227,563		(227,563)		
PAR197	CULTURE EQUITY GRANT-ADMINISTRATION	2,333,867		(2,333,867)		
PARCEG	CULTURE EQUITY GRANT-ADMINISTRATION		900,955	900,955	920,570	19,615
	SUB-TOTAL 1G AGF ACP	**3,026,190**	**3,806,960**	**780,770**	**1,835,570**	**(1,971,390)**
2S CRF ACA: ARTS COM-PUBLIC ARTS FUND						
PAR054	PUBLIC ART - MARKET STREET ART	31,130	109,586	78,456	109,586	
PAR055	PUBLIC ART - JC DECAUX	4,000	4,000		4,000	
PAR056	COM. ARTS & ED - YOUTH ARTS	159,253	165,317	6,064	171,486	6,169
PAR516	ARTS COMMISSION-CIVIC DESIGN	202,220	186,410	(15,810)	191,174	4,764
	SUB-TOTAL 2S CRF ACA	**396,603**	**465,313**	**68,710**	**476,246**	**10,933**
2S CRF ACB: ARTS COM-STREET ARTIST PROGRAM FUND						
PAR102	STREET ARTIST LICENSE ADMINISTRATION	312,033	312,033		322,954	10,921
	SUB-TOTAL 2S CRF ACB	**312,033**	**312,033**		**322,954**	**10,921**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CAR067	SF ARTS COMMISSION - CPC ENHANCEMENT		20,000	20,000	20,000	
	SUB-TOTAL 2S NDF MOC		**20,000**	**20,000**	**20,000**	
	SUB-TOTAL CONTINUING PROJECTS	**3,734,826**	**4,604,306**	**869,480**	**2,654,770**	**(1,949,536)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ART04	PUBLIC ARTS & COLLECTIONS	31,025	31,025		31,025	
ART08	COMMUNITY ART & EDUCATION	490,000	430,000	(60,000)	430,000	
	SUB-TOTAL 1G AGF WOF	**521,025**	**461,025**	**(60,000)**	**461,025**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**521,025**	**461,025**	**(60,000)**	**461,025**	
Total Uses of Funds		**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

Department: AAM : ASIAN ART MUSEUM

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	7,831,297	8,245,574	414,277	8,831,505	585,931
2S CRF	CULTURE & RECREATION SPEC REV FD	481,928	498,865	16,937	498,865	
Total Sources by Funds		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

Program Summary

EEI	ASIAN ARTS MUSEUM	8,313,225	8,744,439	431,214	9,330,370	585,931
Total Uses by Program		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

Character Summary

001	SALARIES	4,135,812	4,207,039	71,227	4,264,518	57,479
013	MANDATORY FRINGE BENEFITS	1,716,299	1,849,458	133,159	1,987,594	138,136
020	OVERHEAD	25,585	27,444	1,859	27,444	
021	NON PERSONNEL SERVICES	1,317,734	1,372,122	54,388	1,356,142	(15,980)
060	CAPITAL OUTLAY		46,000	46,000	400,000	354,000
06F	FACILITIES MAINTENANCE	156,900	220,725	63,825	228,725	8,000
081	SERVICES OF OTHER DEPTS	960,895	1,017,928	57,033	1,059,514	41,586
098	UNAPPROPRIATED REVENUE-DESIGNATED		3,723	3,723	6,433	2,710
Total Uses by Character		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

Sources of Funds Detail by Subobject

12210	HOTEL ROOM TAX	2,229,000		(2,229,000)		
62851	MUSEUM EXHIBITION ADMISSION	481,928	498,865	16,937	498,865	
GFS (1)	GENERAL FUND SUPPORT	5,602,297	8,245,574	2,643,277	8,831,505	585,931
Total Sources by Funds		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

Department: AAM : ASIAN ART MUSEUM

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	3,931,610	3,999,454	67,844	4,053,786	54,332
013	MANDATORY FRINGE BENEFITS	1,587,264	1,711,114	123,850	1,839,127	128,013
021	NON PERSONNEL SERVICES	1,194,628	1,250,353	55,725	1,250,353	
081	SERVICES OF OTHER DEPTS	960,895	1,017,928	57,033	1,059,514	41,586
	SUB-TOTAL 1G AGF AAA	**7,674,397**	**7,978,849**	**304,452**	**8,202,780**	**223,931**
	SUB-TOTAL OPERATING	**7,674,397**	**7,978,849**	**304,452**	**8,202,780**	**223,931**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CAA06R	AAM - FACILITY RENEWAL		46,000	46,000		(46,000)
FAA06F	AAM - FACILITY MAINTENANCE		220,725	220,725	228,725	8,000
FAAFAC	AAM - FACILITIES MAINTENANCE	156,900		(156,900)	400,000	400,000
	SUB-TOTAL 1G AGF AAP	**156,900**	**266,725**	**109,825**	**628,725**	**362,000**
	SUB-TOTAL ANNUAL PROJECTS	**156,900**	**266,725**	**109,825**	**628,725**	**362,000**
CONTINUING PROJECTS:						
2S CRF RPD: MUSEUMS ADMISSION FUND						
PAA002	ASIAN ARTS OPERATING REV/EXP	481,928	498,865	16,937	498,865	
	SUB-TOTAL 2S CRF RPD	**481,928**	**498,865**	**16,937**	**498,865**	
	SUB-TOTAL CONTINUING PROJECTS	**481,928**	**498,865**	**16,937**	**498,865**	
Total Uses of Funds		**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

Department: ASR : ASSESSOR / RECORDER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	17,818,973	19,451,300	1,632,327	21,476,983	2,025,683
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
Total Sources by Funds		21,208,584	21,818,899	610,315	23,838,243	2,019,344
Program Summary						
FDK	PERSONAL PROPERTY	2,996,239	3,124,644	128,405	2,960,111	(164,533)
FDJ	REAL PROPERTY	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
FCG	RECORDER	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
FDL	TECHNICAL SERVICES	6,514,062	6,796,969	282,907	10,121,709	3,324,740
FEH	TRANSFER TAX	1,051,644	1,278,361	226,717	1,747,630	469,269
Total Uses by Program		21,208,584	21,818,899	610,315	23,838,243	2,019,344
Character Summary						
001	SALARIES	11,411,516	12,764,598	1,353,082	12,529,025	(235,573)
013	MANDATORY FRINGE BENEFITS	4,753,453	5,474,626	721,173	5,774,853	300,227
020	OVERHEAD	127,318	329,812	202,494	329,812	
021	NON PERSONNEL SERVICES	2,689,550	1,254,820	(1,434,730)	1,654,820	400,000
040	MATERIALS & SUPPLIES	174,689	106,500	(68,189)	106,500	
060	CAPITAL OUTLAY	180,363	16,300	(164,063)		(16,300)
06P	PROGRAMMATIC PROJECTS				1,493,354	1,493,354
081	SERVICES OF OTHER DEPTS	1,851,695	1,859,269	7,574	1,936,766	77,497
098	UNAPPROPRIATED REVENUE-DESIGNATED	20,000	12,974	(7,026)	13,113	139
Total Uses by Character		21,208,584	21,818,899	610,315	23,838,243	2,019,344
Sources of Funds Detail by Subobject						
60115	RECORDING FEES	3,390,000	4,945,000	1,555,000	4,960,000	15,000
60116	RECORDER-RE RECORDATION FEE	24,000	35,000	11,000	40,000	5,000
60143	VITAL & HEALTH STATISTICS FEE STA	30,000	29,974	(26)	30,113	139
60152	SOCIAL SECURITY NUMBER TRUNCATION FEE	190,000	225,000	35,000	230,000	5,000
60199	OTHER GENERAL GOVERNMENT CHARGES	250,000	270,000	20,000	270,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	45,000		(45,000)		
875PO	EXP REC FR PORT COMMISSION (NON-AAO)		150,000	150,000	150,000	

Department: ASR : ASSESSOR / RECORDER

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,555,611	32,625	(1,522,986)	1,147	(31,478)
GFS (1)	GENERAL FUND SUPPORT	15,723,973	16,131,300	407,327	18,156,983	2,025,683
Total Sources by Funds		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	10,949,239	11,774,791	825,552	10,492,760	(1,282,031)
013	MANDATORY FRINGE BENEFITS	4,483,979	5,122,920	638,941	4,875,442	(247,478)
021	NON PERSONNEL SERVICES	476,560	535,320	58,760	535,320	
040	MATERIALS & SUPPLIES	67,500	59,000	(8,500)	59,000	
081	SERVICES OF OTHER DEPTS	1,041,695	1,059,269	17,574	1,136,766	77,497
	SUB-TOTAL 1G AGF AAA	**17,018,973**	**18,551,300**	**1,532,327**	**17,099,288**	**(1,452,012)**
	SUB-TOTAL OPERATING	**17,018,973**	**18,551,300**	**1,532,327**	**17,099,288**	**(1,452,012)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PAS002	TECHNOLOGY INFRASTRUCTURE	100,000	200,000	100,000	600,000	400,000
PASAAR	ASSESSMENT APPEALS RESEARCH	700,000	700,000		3,777,695	3,077,695
	SUB-TOTAL 1G AGF ACP	**800,000**	**900,000**	**100,000**	**4,377,695**	**3,477,695**
2S GSF SAF: STATE AUTHORIZED SPECIAL REV FUND						
PAS006	SOCIAL SECURITY NUMBER TRUNCATION	227,000	79,000	(148,000)	79,000	
PAS007	RECORDER - ERECORDING	100,000	25,000	(75,000)	25,000	
PRR003	DOC STORAGE CONVER FUND AB3332	1,133,393	547,219	(586,174)	558,235	11,016
PRR008	PAGE RECORDERS MODERNIZATION	1,026,089	1,184,210	158,121	1,169,305	(14,905)
PRR021	ASSESSOR 10% ALLOC REAL ESTATE REC FEE	252,490	23,500	(228,990)	23,500	
PRR061	RECORDER INDEXING PROJECT	620,639	478,696	(141,943)	476,107	(2,589)
	SUB-TOTAL 2S GSF SAF	**3,359,611**	**2,337,625**	**(1,021,986)**	**2,331,147**	**(6,478)**

Department: ASR : ASSESSOR / RECORDER

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S GSF VHS: VITAL & HLTH STATISTICS FEES						
PRR010	STATISTICS FEE COLLECTION-RECORDER	30,000	29,974	(26)	30,113	139
	SUB-TOTAL 2S GSF VHS	**30,000**	**29,974**	**(26)**	**30,113**	**139**
	SUB-TOTAL CONTINUING PROJECTS	**4,189,611**	**3,267,599**	**(922,012)**	**6,738,955**	**3,471,356**
Total Uses of Funds		**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

Department: PAB : BOARD OF APPEALS

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	932,443	942,085	9,642	942,085	
Total Sources by Funds		**932,443**	**942,085**	**9,642**	**942,085**	

Program Summary

BAH	APPEALS PROCESSING	932,443	942,085	9,642	942,085	
Total Uses by Program		**932,443**	**942,085**	**9,642**	**942,085**	

Character Summary

001	SALARIES	399,374	409,688	10,314	415,275	5,587
013	MANDATORY FRINGE BENEFITS	216,758	225,052	8,294	219,782	(5,270)
020	OVERHEAD	6,723		(6,723)		
021	NON PERSONNEL SERVICES	74,192	74,192		74,192	
040	MATERIALS & SUPPLIES	9,398	9,398		9,398	
081	SERVICES OF OTHER DEPTS	225,998	223,755	(2,243)	223,438	(317)
Total Uses by Character		**932,443**	**942,085**	**9,642**	**942,085**	

Sources of Funds Detail by Subobject

60124	PERMIT APPLICATION FILING FEES	46,037	46,037		46,037	
60126	BOARD OF APPEALS SURCHARGE	886,406	896,048	9,642	896,048	
Total Sources by Funds		**932,443**	**942,085**	**9,642**	**942,085**	

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	399,374	409,688	10,314	415,275	5,587
013	MANDATORY FRINGE BENEFITS	216,758	225,052	8,294	219,782	(5,270)
020	OVERHEAD	6,723		(6,723)		
021	NON PERSONNEL SERVICES	74,192	74,192		74,192	
040	MATERIALS & SUPPLIES	9,398	9,398		9,398	

Department: PAB : BOARD OF APPEALS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	225,998	223,755	(2,243)	223,438	(317)
	SUB-TOTAL 1G AGF AAA	**932,443**	**942,085**	**9,642**	**942,085**	
	SUB-TOTAL OPERATING	**932,443**	**942,085**	**9,642**	**942,085**	
Total Uses of Funds		**932,443**	**942,085**	**9,642**	**942,085**	

Department: BOS : BOARD OF SUPERVISORS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	12,414,121	12,890,915	476,794	13,229,392	338,477
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND		18,000	18,000	18,000	
Total Sources by Funds		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Program Summary						
FAQ	BOARD - LEGISLATIVE ANALYSIS	2,000,000	2,000,000		2,000,000	
FAA	BOARD OF SUPERVISOR	6,183,898	6,668,149	484,251	6,856,302	188,153
FAL	CHILDREN'S BASELINE	175,530	266,905	91,375	275,525	8,620
FAE	CLERK OF THE BOARD	4,054,693	3,973,861	(80,832)	4,115,565	141,704
Total Uses by Program		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Character Summary						
001	SALARIES	6,435,177	6,799,045	363,868	6,867,217	68,172
013	MANDATORY FRINGE BENEFITS	2,597,933	2,928,099	330,166	3,177,678	249,579
021	NON PERSONNEL SERVICES	3,075,585	2,770,027	(305,558)	2,770,027	
040	MATERIALS & SUPPLIES	92,051	92,051		92,051	
06P	PROGRAMMATIC PROJECTS		86,232	86,232	109,545	23,313
081	SERVICES OF OTHER DEPTS	213,375	233,461	20,086	230,874	(2,587)
Total Uses by Character		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Sources of Funds Detail by Subobject						
60147	BOS - PLANNING APPEALS SURCHARGE	35,000	35,000		35,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	430,250	433,000	2,750	415,000	(18,000)
865PO	EXP REC FR PORT COMMISSION (AAO)	2,754	2,754		2,754	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	28,322	28,322		28,322	
865UC	EXP REC FR PUC (AAO)	26,541	26,541		26,541	
865UW	EXP REC FR WATER DEPT (AAO)	90,000	90,000		90,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	20,000	20,000		20,000	
GFS (1)	GENERAL FUND SUPPORT	11,781,254	12,273,298	492,044	12,629,775	356,477
Total Sources by Funds		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: BOS : BOARD OF SUPERVISORS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	6,438,998	6,799,045	360,047	6,867,217	68,172
013	MANDATORY FRINGE BENEFITS	2,594,112	2,928,099	333,987	3,177,678	249,579
021	NON PERSONNEL SERVICES	3,075,585	2,752,027	(323,558)	2,752,027	
040	MATERIALS & SUPPLIES	92,051	92,051		92,051	
06P	PROGRAMMATIC PROJECTS		86,232	86,232	109,545	23,313
081	SERVICES OF OTHER DEPTS	213,375	233,461	20,086	230,874	(2,587)
	SUB-TOTAL 1G AGF AAA	**12,414,121**	**12,890,915**	**476,794**	**13,229,392**	**338,477**
2S GSF ORF: OUTREACH FUND - PROP J						
021	NON PERSONNEL SERVICES		18,000	18,000	18,000	
	SUB-TOTAL 2S GSF ORF		**18,000**	**18,000**	**18,000**	
	SUB-TOTAL OPERATING	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
Total Uses of Funds		**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

Department: DBI : BUILDING INSPECTION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S BIF	BUILDING INSPECTION FUND	50,229,998	78,837,676	28,607,678	64,887,963	(13,949,713)
Total Sources by Funds		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Program Summary						
BAN	ADMINISTRATION/SUPPORT SERVICES	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
BHS	HOUSING INSPECTION/CODE ENFORCEMENT SVCS	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
BIS	INSPECTION SERVICES	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
BPS	PLAN REVIEW SERVICES	12,159,405	13,685,762	1,526,357	14,492,838	807,076
Total Uses by Program		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Character Summary						
001	SALARIES	25,820,633	28,451,241	2,630,608	29,517,515	1,066,274
013	MANDATORY FRINGE BENEFITS	11,296,116	13,071,733	1,775,617	14,356,909	1,285,176
020	OVERHEAD	742,252	1,275,123	532,871	1,275,123	
021	NON PERSONNEL SERVICES	2,408,201	4,713,618	2,305,417	3,178,533	(1,535,085)
038	CITY GRANT PROGRAMS	1,767,612	1,777,612	10,000	1,777,612	
040	MATERIALS & SUPPLIES	562,048	561,098	(950)	476,848	(84,250)
060	CAPITAL OUTLAY	300,000	6,183,000	5,883,000	6,698,766	515,766
06P	PROGRAMMATIC PROJECTS	28,810		(28,810)		
081	SERVICES OF OTHER DEPTS	7,303,744	7,804,251	500,507	7,606,657	(197,594)
095	INTRAFUND TRANSFERS OUT	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
098	UNAPPROPRIATED REVENUE-DESIGNATED	582	15,000,000	14,999,418		(15,000,000)
ELU	TRANSFER ADJUSTMENTS-USES	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Total Uses by Character		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Sources of Funds Detail by Subobject						
20931	APARTMENT LICENSE FEE	6,760,674	6,760,674		6,760,674	
30150	INTEREST EARNED - POOLED CASH	252,152	459,214	207,062	459,214	
60175	TTX - GENERAL GOVERNMENT SERVICE CHARGES	50,000	50,000		50,000	
61101	PLAN CHECKING	13,690,959	16,744,135	3,053,176	16,995,548	251,413
61102	PREMIUM PLAN REVIEW	281,200	305,752	24,552	315,238	9,486
61103	PREPLAN APPLICATION MEETING	107,700	117,104	9,404	120,737	3,633

Department: DBI : BUILDING INSPECTION

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
61104	SUBPOENA	16,600	18,049	1,449	18,609	560
61105	APPLICATION EXTENSION FEE	100,000	108,731	8,731	112,104	3,373
61108	NOTICES	44,100	47,950	3,850	49,438	1,488
61109	POSTING NOTICES	9,000	9,786	786	10,090	304
61110	STREET NUMBERS	54,700	59,476	4,776	61,321	1,845
61111	REPRODUCTION	6,300	6,300		6,300	
61112	CENTRAL PERMIT BUREAU FEE	2,209,467	2,402,381	192,914	2,476,913	74,532
61115	BUILDING PERMITS	9,098,262	11,079,470	1,981,208	11,347,310	267,840
61116	BID INVESTIGATION FEE	600,000	652,387	52,387	672,627	20,240
61117	ADDITION BLDG INSPECTIONS	871,400	947,484	76,084	976,879	29,395
61118	CONDO CONVERSION REPORTS	73,100	79,483	6,383	81,949	2,466
61119	OFF HOURS BLDG INSPECTION	38,800	42,188	3,388	43,497	1,309
61120	ENERGY INSPECTION	245,000	266,392	21,392	274,657	8,265
61121	PERMIT EXTENSION FEE	1,000	1,087	87	1,121	34
61130	PLUMBING PERMIT ISSUANCE FEE	3,154,240	3,429,644	275,404	3,536,046	106,402
61131	PENALTIES--PLUMBING/MECHANICAL PERMITS	200,000	217,462	17,462	224,209	6,747
61132	PLUMBING INSPECTION	323,771	373,959	50,188	385,561	11,602
61133	OFF HOURS PLUMBING INSPECTION	26,500	28,814	2,314	29,708	894
61135	MECHANICAL PERMIT ISSUANCE FEE	293,900	319,561	25,661	329,475	9,914
61140	ELECTRICAL PERMIT	4,511,469	5,210,804	699,335	5,372,464	161,660
61141	PENALTIES ELECTRICAL PERMIT	124,400	135,262	10,862	139,458	4,196
61142	ADDITIONAL ELECTRICAL INSPECTION	737,200	801,567	64,367	826,435	24,868
61143	OFF HOURS ELECTRICAL INSPECTION	406,700	442,210	35,510	455,929	13,719
61144	SIGN PERMIT	22,800	24,791	1,991	25,560	769
61150	MECHANICAL PLAN REVIEW	100,000	108,731	8,731	112,104	3,373
61152	ADDITIONAL MECHANICAL INSPECTION	500	544	44	561	17
61155	BOILER PERMIT	300,000	326,194	26,194	336,314	10,120
61156	BOILER PERMIT PENALTIES	15,000	16,310	1,310	16,816	506
61160	HOTEL LICENSE FEE	373,693	406,321	32,628	418,927	12,606
61161	1 & 2 FAMILY RENTAL UNIT FEE	1,531,660	1,678,024	146,364	1,730,083	52,059
61162	HOTEL CONVERSION ORDINANCE	97,213	157,093	59,880	161,967	4,874
61164	BUILDING STANDARDS FEES	30,000	30,000		30,000	
61165	CODE ENFORCEMENT	500,000	543,656	43,656	560,522	16,866
61167	CODE ENFORCE - ASSESSMENT FEES	273,400	297,271	23,871	306,494	9,223
61168	CODE ENFORCE - CITY ATTORNEY LITIGATION	500,000	543,656	43,656	560,522	16,866
61170	SEISMIC RETROFITTING	72,400	78,721	6,321	81,163	2,442

Department: DBI : BUILDING INSPECTION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
61180	PERMIT FACILITATOR	34,294	37,288	2,994	38,445	1,157
61181	BOARD FEES	1,500	1,631	131	1,682	51
61183	MICROFILM RELATED FEE	250,000	250,000		250,000	
61184	RECORDS RETENTION FEE	372,500	372,500		372,500	
61185	REPORT OF RESIDENTIAL RECORD FEE	900,000	900,000		900,000	
61186	VACANT/ABANDONED BUILDING FEE	100,000	108,731	8,731	112,104	3,373
63592	INTERIOR LEAD ABATEMENT FEES	1,500	1,631	131	1,682	51
69999	OTHER OPERATING REVENUE	14,289	14,289		14,289	
865CP	EXP REC FR CITY PLANNING (AAO)	63,365	180,364	116,999	83,365	(96,999)
865PO	EXP REC FR PORT COMMISSION (AAO)	20,000	20,000		20,000	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	66,837		(66,837)		
865PW	EXP REC FR PUBLIC WORKS (AAO)	7,500	7,500		7,500	
865UC	EXP REC FR PUC (AAO)	21,623	21,623		21,623	
865UW	EXP REC FR WATER DEPT (AAO)	11,500	11,500		11,500	
9502A	ITI FR 2S/BIF-BLDG INSPECTION FUND	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	259,830	21,581,981	21,322,151	6,578,729	(15,003,252)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Total Sources by Funds		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
Uses of Funds Detail Appropriation						
OPERATING:						
2S BIF ANP: BIF-OPERATING-NONPROJECT FUND						
001	SALARIES	25,820,633	28,451,241	2,630,608	29,517,515	1,066,274
013	MANDATORY FRINGE BENEFITS	11,296,116	13,071,733	1,775,617	14,356,909	1,285,176
020	OVERHEAD	742,252	1,275,123	532,871	1,275,123	
021	NON PERSONNEL SERVICES	1,547,564	2,486,075	938,511	1,770,349	(715,726)
038	CITY GRANT PROGRAMS	1,767,612	1,777,612	10,000	1,777,612	
040	MATERIALS & SUPPLIES	562,048	561,098	(950)	476,848	(84,250)
060	CAPITAL OUTLAY	300,000	1,641,000	1,341,000	370,000	(1,271,000)
081	SERVICES OF OTHER DEPTS	7,303,744	7,804,251	500,507	7,606,657	(197,594)
095	INTRAFUND TRANSFERS OUT	859,447	21,739,543	20,880,096	7,706,950	(14,032,593)
098	UNAPPROPRIATED REVENUE-DESIGNATED	582		(582)		

Department: DBI : BUILDING INSPECTION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S BIF ANP: BIF-OPERATING-NONPROJECT FUND						
ELU	TRANSFER ADJUSTMENTS-USES	(859,447)	(21,739,543)	(20,880,096)	(7,706,950)	14,032,593
	SUB-TOTAL 2S BIF ANP	**49,340,551**	**57,068,133**	**7,727,582**	**57,151,013**	**82,880**
	SUB-TOTAL OPERATING	**49,340,551**	**57,068,133**	**7,727,582**	**57,151,013**	**82,880**
CONTINUING PROJECTS:						
2S BIF BSC: BUILDING STANDARDS COMMISSION FUND						
PBIBSC	BUILDING STANDARDS COMMISSION - SB1473	30,000	30,000		30,000	
	SUB-TOTAL 2S BIF BSC	**30,000**	**30,000**		**30,000**	
2S BIF CPR: BIF-CONTINUING PROJECTS						
CBIDBI	DBI STABILIZATION RESERVE		15,000,000	15,000,000		(15,000,000)
CBIEVT	ELEVATOR UPGRADE		500,000	500,000	1,000,000	500,000
CBIGEN	GENERATOR REPLACEMENT		500,000	500,000	1,328,766	828,766
CBIHVA	HVAC UPGRADE		500,000	500,000	2,000,000	1,500,000
CBIPHN	PHONE SYSTEM REPLACEMENT		400,000	400,000		(400,000)
CBITEI	TENANT IMPROVEMENT		2,642,000	2,642,000	2,000,000	(642,000)
PBICOR	CONVERSION OF RECORDS	759,447	500,000	(259,447)	500,000	
PBIRMP	RECORDS MANAGEMENT - BUILDING PLANS	100,000	150,000	50,000	150,000	
PBISSP	SOFT STORY PROGRAM		547,543	547,543	728,184	180,641
	SUB-TOTAL 2S BIF CPR	**859,447**	**20,739,543**	**19,880,096**	**7,706,950**	**(13,032,593)**
2S BIF RAD: DBI-REPAIR AND DEMOLITIONS FUND						
PBIRDM	REPAIRS & DEMOLITION		1,000,000	1,000,000		(1,000,000)
	SUB-TOTAL 2S BIF RAD		**1,000,000**	**1,000,000**		**(1,000,000)**
	SUB-TOTAL CONTINUING PROJECTS	**889,447**	**21,769,543**	**20,880,096**	**7,736,950**	**(14,032,593)**
Total Uses of Funds		**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**

Department: CSS : CHILD SUPPORT SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S CSS	CHILD SUPPORT SERVICES FUND	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Total Sources by Funds		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Program Summary						
CAF	CHILD SUPPORT SERVICES PROGRAM	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Total Uses by Program		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Character Summary						
001	SALARIES	7,225,328	6,839,338	(385,990)	6,656,505	(182,833)
013	MANDATORY FRINGE BENEFITS	3,777,458	4,023,595	246,137	4,200,630	177,035
021	NON PERSONNEL SERVICES	1,263,985	1,585,307	321,322	1,518,579	(66,728)
040	MATERIALS & SUPPLIES	101,711	115,162	13,451	124,641	9,479
060	CAPITAL OUTLAY	9,715	117,453	107,738	30,995	(86,458)
081	SERVICES OF OTHER DEPTS	866,750	1,043,175	176,425	933,500	(109,675)
Total Uses by Character		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Sources of Funds Detail by Subobject						
40199	OTHER FEDERAL-PUBLIC ASSISTANCE ADMIN	8,543,216	8,828,674	285,458	8,778,146	(50,528)
45299	OTHER STATE-PUBLIC ASSISTANCE PROGRAMS	3,644,034	3,792,438	148,404	3,770,237	(22,201)
48999	OTHER STATE GRANTS & SUBVENTIONS	657,265	653,869	(3,396)	650,040	(3,829)
865AP	EXP REC FR ADULT PROBATION (AAO)	90,000	129,228	39,228	129,228	
865BE	EXP REC FR BUS & ENC DEV (AAO)	99,751	101,797	2,046	101,797	
875BE	EXP REC FR BUS & ENC DEV (NON AAO)	210,681	218,024	7,343	35,402	(182,622)
Total Sources by Funds		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Uses of Funds Detail Appropriation						
OPERATING:						
2S CSS ANP: CSS-OPERATING-NON-PROJECT FUND						
001	SALARIES	7,225,328	6,839,338	(385,990)	6,656,505	(182,833)
013	MANDATORY FRINGE BENEFITS	3,777,458	4,023,595	246,137	4,200,630	177,035

Department: CSS : CHILD SUPPORT SERVICES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S CSS ANP: CSS-OPERATING-NON-PROJECT FUND						
021	NON PERSONNEL SERVICES	1,263,985	1,585,307	321,322	1,518,579	(66,728)
040	MATERIALS & SUPPLIES	101,711	115,162	13,451	124,641	9,479
060	CAPITAL OUTLAY	9,715	117,453	107,738	30,995	(86,458)
081	SERVICES OF OTHER DEPTS	866,750	1,043,175	176,425	933,500	(109,675)
	SUB-TOTAL 2S CSS ANP	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
	SUB-TOTAL OPERATING	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
Total Uses of Funds		**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**

Department: CFC : CHILDREN AND FAMILIES COMMISSION

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
2S CFC	CHILDREN AND FAMILIES FUND	39,390,760	53,965,970	14,575,210	47,613,006	(6,352,964)
Total Sources by Funds		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Program Summary

CFC	CHILDREN AND FAMILIES FUND	19,266,703	21,308,637	2,041,934	21,673,821	365,184
CPH	PUBLIC ED FUND - PROP H (MARCH 2004)	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
Total Uses by Program		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Character Summary

001	SALARIES	1,403,535	1,531,758	128,223	1,557,663	25,905
013	MANDATORY FRINGE BENEFITS	666,276	714,024	47,748	776,679	62,655
021	NON PERSONNEL SERVICES	1,572,439	2,208,871	636,432	1,668,871	(540,000)
038	CITY GRANT PROGRAMS	31,314,806	43,420,225	12,105,419	37,644,457	(5,775,768)
040	MATERIALS & SUPPLIES	122,251	190,770	68,519	193,420	2,650
081	SERVICES OF OTHER DEPTS	4,311,453	4,874,307	562,854	4,570,694	(303,613)
097	UNAPPROPRIATED REVENUE RETAINED		1,026,015	1,026,015	1,201,222	175,207
Total Uses by Character		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Sources of Funds Detail by Subobject

30150	INTEREST EARNED - POOLED CASH	187,416	320,748	133,332	264,682	(56,066)
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER		328,150	328,150	380,800	52,650
45417	PROP 10 TOBACCO TAX FUNDING	8,991,723	10,441,532	1,449,809	10,430,598	(10,934)
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	4,662,500	5,117,840	455,340	5,117,840	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,166,003	4,251,344	85,341	4,251,344	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	2,245,217	5,828,829	3,583,612	7,017,742	1,188,913
99999R	PRIOR YEAR DESIGNATED RESERVE	1,437,901	1,957,527	519,626		(1,957,527)
GFS (1)	GENERAL FUND SUPPORT	17,700,000	25,720,000	8,020,000	20,150,000	(5,570,000)
Total Sources by Funds		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CFC : CHILDREN AND FAMILIES COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S CFC ACP: CFC-CONTINUING PROJECTS						
PCIP10	PROP 10 - TOBACCO TAX FUNDING	15,974,979	16,186,174	211,195	16,498,708	312,534
PCIPRH	PUBLIC EDUCATION-PROP H (MARCH 2004)	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
	SUB-TOTAL 2S CFC ACP	**36,099,036**	**48,843,507**	**12,744,471**	**42,437,893**	**(6,405,614)**
	SUB-TOTAL CONTINUING PROJECTS	**36,099,036**	**48,843,507**	**12,744,471**	**42,437,893**	**(6,405,614)**
GRANTS:						
2S CFC GPC: GRANTS; PROJECT; CONTINUING						
CICARP	CARES PLUS		50,000	50,000	50,000	
CIFRTT	RACE TO THE TOP-EARLY LEARNING CHALLENGE		328,150	328,150	380,800	52,650
CIPPOP	POWER OF PRESCHOOL GRANT	3,291,724		(3,291,724)		
CISCSP	STATE CHILD SIGNATURE PROGRAM		4,744,313	4,744,313	4,744,313	
	SUB-TOTAL 2S CFC GPC	**3,291,724**	**5,122,463**	**1,830,739**	**5,175,113**	**52,650**
	SUB-TOTAL GRANTS	**3,291,724**	**5,122,463**	**1,830,739**	**5,175,113**	**52,650**
Total Uses of Funds		**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	29,810,580	29,580,875	(229,705)	29,114,874	(466,001)
2S CHF	CHILDREN'S FUND	89,993,279	111,300,925	21,307,646	99,407,024	(11,893,901)
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	3,609,099	3,189,265	(419,834)	3,190,473	1,208
Total Sources by Funds		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
Program Summary						
FAL	CHILDREN'S BASELINE	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
CBI	CHILDREN'S FUND PROGRAMS	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
CAQ	CHILDREN'S SVCS - NON - CHILDREN'S FUND	6,396,880	6,018,778	(378,102)	5,429,620	(589,158)
CBK	PUBLIC EDUCATION FUND (PROP H)	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
CVP	VIOLENCE PREVENTION	6,532,442	5,582,495	(949,947)	5,583,703	1,208
Total Uses by Program		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
Character Summary						
001	SALARIES	3,064,439	3,515,842	451,403	3,548,810	32,968
013	MANDATORY FRINGE BENEFITS	1,318,239	1,613,134	294,895	1,716,765	103,631
021	NON PERSONNEL SERVICES	2,179,865	2,826,465	646,600	2,823,543	(2,922)
038	CITY GRANT PROGRAMS	93,147,708	110,674,653	17,526,945	98,134,894	(12,539,759)
040	MATERIALS & SUPPLIES	187,433	201,927	14,494	187,880	(14,047)
081	SERVICES OF OTHER DEPTS	23,515,274	25,239,044	1,723,770	25,300,479	61,435
095	INTRAFUND TRANSFERS OUT	3,360,000	3,660,000	300,000	3,820,000	160,000
ELU	TRANSFER ADJUSTMENTS-USES	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
Total Uses by Character		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
Sources of Funds Detail by Subobject						
10110	PROP TAX CURR YR-SECURED	40,173,000	43,362,000	3,189,000	46,262,000	2,900,000
10120	PROP TAX CURR YR-UNSECURED	2,622,000	2,817,000	195,000	2,845,000	28,000
10230	UNSECURED INSTL 5/8 YR PLAN	20,000	20,000		20,000	
10310	SUPP ASST SB813-CY SECURED	375,000	240,000	(135,000)	93,000	(147,000)
10410	SUPP ASST SB813-PY SECURED	797,000	743,000	(54,000)	828,000	85,000
10920	PROP TAX AB 1290 RDA PASSTHROUGH	729,000	768,000	39,000	802,000	34,000
30150	INTEREST EARNED - POOLED CASH	108,000	108,000		108,000	

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	1,061,916	1,064,342	2,426	1,065,550	1,208
44939	FEDERAL DIRECT GRANT	266,895	293,970	27,075	293,970	
48111	HOMEOWNERS PROP TAX RELIEF	195,000	195,000		195,000	
48999	OTHER STATE GRANTS & SUBVENTIONS	3,313,521	2,865,152	(448,369)	2,865,152	
78201	PRIVATE GRANTS	160,000	110,000	(50,000)		(110,000)
865AC	EXP REC FR AIRPORT (AAO)	49,555	49,555		49,555	
865AS	EXP REC FR ASSESSOR (AAO)	21,000	21,000		21,000	
865BD	EXP REC FR BOARD OF SUPV (AAO)	4,200	4,200		4,200	
865BI	EXP REC FR BLDG INSPECTION (AAO)	37,800	37,800		37,800	
865CA	EXP REC FR ADM (AAO)	5,344	5,344		5,344	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	5,000	18,000	13,000	12,000	(6,000)
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	12,800	12,800		12,800	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	16,800	16,800		16,800	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	305,000	327,825	22,825	327,825	
865CP	EXP REC FR CITY PLANNING (AAO)	4,200	4,309	109	4,309	
865EL	EXP REC FR ELECTRICITY (AAO)	4,200		(4,200)		
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	176,904	176,904		176,904	
865JV	EXP REC FR JUVENILE COURT (AAO)	946,177	946,177		946,177	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	156,800	156,800		156,800	
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	33,600	33,600		33,600	
865PO	EXP REC FR PORT COMMISSION (AAO)	9,072	9,072		9,072	
865PW	EXP REC FR PUBLIC WORKS (AAO)	25,200	25,200		25,200	
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	9,600	9,600		9,600	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	1,056	1,056		1,056	
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	12,600	12,600		12,600	
865RP	EXP REC FR REC & PARK (AAO)	84,000	84,000		84,000	
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	4,536	4,536		4,536	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,643	4,643		4,643	
865TI	EXP REC FROM ISD (AAO)		4,200	4,200	4,200	
865TR	EXP REC FR TREAS/TAX COLL (AAO)	10,368	10,368		10,368	
865UC	EXP REC FR PUC (AAO)	240,000	240,000		240,000	
9301G	OTI FR 1G-GENERAL FUND	42,340,000	56,940,000	14,600,000	45,370,000	(11,570,000)
9502D	ITI FR 2S/CHF-CHILDREN'S FUND	3,360,000	3,660,000	300,000	3,820,000	160,000
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,311,046	4,810,901	3,499,855	1,697,000	(3,113,901)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
GFS (1)	GENERAL FUND SUPPORT	27,760,125	27,517,311	(242,814)	27,057,310	(460,001)

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

Sources of Funds Detail by Subobject

	2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Total Sources by Funds	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	170,248	173,927	3,679	176,056	2,129
013	MANDATORY FRINGE BENEFITS	57,263	63,071	5,808	69,747	6,676
038	CITY GRANT PROGRAMS	8,887,529	9,541,413	653,884	9,062,255	(479,158)
081	SERVICES OF OTHER DEPTS	5,294,979	5,343,702	48,723	5,343,702	
	SUB-TOTAL 1G AGF AAA	**14,410,019**	**15,122,113**	**712,094**	**14,651,760**	**(470,353)**
2S CHF NPR: CHILDREN'S FUND-NON PROJECT						
001	SALARIES	2,289,209	2,771,168	481,959	2,858,661	87,493
013	MANDATORY FRINGE BENEFITS	1,025,208	1,278,031	252,823	1,420,731	142,700
021	NON PERSONNEL SERVICES	1,352,570	2,146,040	793,470	2,146,040	
038	CITY GRANT PROGRAMS	27,543,578	32,107,328	4,563,750	31,456,727	(650,601)
040	MATERIALS & SUPPLIES	101,312	101,312		101,312	
081	SERVICES OF OTHER DEPTS	10,086,169	11,152,847	1,066,678	11,199,354	46,507
095	INTRAFUND TRANSFERS OUT	3,360,000	3,660,000	300,000	3,820,000	160,000
ELU	TRANSFER ADJUSTMENTS-USES	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
	SUB-TOTAL 2S CHF NPR	**42,398,046**	**49,556,726**	**7,158,680**	**49,182,825**	**(373,901)**
	SUB-TOTAL OPERATING	**56,808,065**	**64,678,839**	**7,870,774**	**63,834,585**	**(844,254)**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PCH003	HIGH QUALITY CHILD CARE PROGRAM	3,186,765	3,110,079	(76,686)	3,114,431	4,352
PCHECS	EMERGENCY CHILDREN'S SERVICES	7,926,841	7,591,841	(335,000)	7,591,841	
PCHYOU	EXCELSIOR YOUTH CENTER	105,060	105,060		105,060	
PMY027	COMMUNITY BASED AGENCIES	2,923,343	2,393,230	(530,113)	2,393,230	
	SUB-TOTAL 1G AGF AAP	**14,142,009**	**13,200,210**	**(941,799)**	**13,204,562**	**4,352**
	SUB-TOTAL ANNUAL PROJECTS	**14,142,009**	**13,200,210**	**(941,799)**	**13,204,562**	**4,352**

Department: CHF : CHILDREN; YOUTH & THEIR FAMILIES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCH002	CHILD CARE FACILITIES IMPROVEMENT	367,402	367,402		367,402	
PMY007	BEACON INITIATIVES	716,150	716,150		716,150	
	SUB-TOTAL 1G AGF ACP	**1,083,552**	**1,083,552**		**1,083,552**	
2S CHF USD: PUBLIC EDUCATION SPECIAL FUND - SFUSD						
PCH007	SFUSD GRANTS - PEEF BASELINE FUNDING	6,720,000	7,320,000	600,000	7,640,000	320,000
PCH009	SFUSD SPECIAL PROJECTS	50,000		(50,000)		
PCH012	RAINY DAY RESERVE SUPPORT	6,270,000	5,830,000	(440,000)	4,370,000	(1,460,000)
PCIPRH	PUBLIC EDUCATION-PROP H (MARCH 2004)	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
	SUB-TOTAL 2S CHF USD	**46,402,000**	**60,600,000**	**14,198,000**	**49,190,000**	**(11,410,000)**
	SUB-TOTAL CONTINUING PROJECTS	**47,485,552**	**61,683,552**	**14,198,000**	**50,273,552**	**(11,410,000)**
GRANTS:						
2S CHF GNC: GRANTS; NON-PROJECT; CONTINUING						
CHMART	WALMART FOUNDATION	160,000		(160,000)		
MYSFSP	SUMMER FOOD PROGRM-CHILDRN;YOUTH &FAMLIS	1,033,233	1,144,199	110,966	1,034,199	(110,000)
	SUB-TOTAL 2S CHF GNC	**1,193,233**	**1,144,199**	**(49,034)**	**1,034,199**	**(110,000)**
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	28,683	30,143	1,460	31,351	1,208
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	197,774	207,402	9,628	207,402	
MYSCCP	SCHIFF-CARDENAS AB 1913	2,953,521	2,316,355	(637,166)	2,316,355	
MYVEST	BULLETPROOF VEST PARTNERSHIP GRANT	69,121	86,568	17,447	86,568	
SFCOPS	COPS PROGRAM -AB3229/AB1913	360,000	548,797	188,797	548,797	
	SUB-TOTAL 2S PPF GNC	**3,609,099**	**3,189,265**	**(419,834)**	**3,190,473**	**1,208**
	SUB-TOTAL GRANTS	**4,802,332**	**4,333,464**	**(468,868)**	**4,224,672**	**(108,792)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
CHFAA	GENERAL SERVICE SUPPORT	175,000	175,000		175,000	
	SUB-TOTAL 1G AGF WOF	**175,000**	**175,000**		**175,000**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**175,000**	**175,000**		**175,000**	
Total Uses of Funds		**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

Department: CAT : CITY ATTORNEY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	67,613,251	70,898,932	3,285,681	73,053,999	2,155,067
Total Sources by Funds		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Program Summary						
FA2	CLAIMS	6,060,764	6,305,851	245,087	6,529,935	224,084
FC2	LEGAL SERVICE	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
FC3	LEGAL SERVICE-PAYING DEPTS	2,735,000	2,735,000		2,735,000	
Total Uses by Program		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Character Summary						
001	SALARIES	39,475,770	40,367,178	891,408	40,878,355	511,177
013	MANDATORY FRINGE BENEFITS	15,854,104	17,152,570	1,298,466	18,761,174	1,608,604
021	NON PERSONNEL SERVICES	8,446,455	9,386,468	940,013	9,511,468	125,000
040	MATERIALS & SUPPLIES	124,641	132,441	7,800	132,441	
060	CAPITAL OUTLAY		137,679	137,679	48,525	(89,154)
081	SERVICES OF OTHER DEPTS	3,712,281	3,722,596	10,315	3,722,036	(560)
Total Uses by Character		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
Sources of Funds Detail by Subobject						
25310	CONSUMER PROTECTION FINES	1,872,101	1,836,578	(35,523)	1,836,578	
49997	CITY DEPTS REVENUE FROM OCII		2,176,000	2,176,000	2,137,000	(39,000)
865AC	EXP REC FR AIRPORT (AAO)	3,465,000	3,465,000		3,465,000	
865AP	EXP REC FR ADULT PROBATION (AAO)	181,217	181,217		181,217	
865AS	EXP REC FR ASSESSOR (AAO)	700,000	700,000		700,000	
865BE	EXP REC FR BUS & ENC DEV (AAO)		50,000	50,000	50,000	
865BI	EXP REC FR BLDG INSPECTION (AAO)	2,407,740	2,401,592	(6,148)	2,401,592	
865CA	EXP REC FR ADM (AAO)	1,150,688	1,153,658	2,970	1,153,658	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	35,000	35,000		20,000	(15,000)
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	75,000	75,000		75,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	60,000	60,000		60,000	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	39,280	39,280		39,280	
865CP	EXP REC FR CITY PLANNING (AAO)	1,627,140	1,627,140		1,627,140	

Department: CAT : CITY ATTORNEY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865CR	EXP REC FR COMMUNITY DEVELOPMENT (AAO)	984,145		(984,145)		
865CT	EXP REC FR CITY ATTORNEY (AAO)	2,900,000	2,900,000		2,900,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	275,100	275,100		275,100	
865EV	EXP REC FR ENVIRONMENT (AAO)	100,000	100,000		100,000	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	528,297	528,297		528,297	
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,003,851	991,851	(12,000)	991,851	
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	903,000	903,000		903,000	
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	231,540	231,540		231,540	
865HS	EXP REC FR HSS (AAO)	120,000	120,000		120,000	
865MO	EXP REC FR MAYOR - CDBG (AAO)	400,000	45,000	(355,000)	45,000	
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	300,000	300,000		300,000	
865MY	EXP REC FR MAYOR (AAO)	45,000		(45,000)		
865PA	EXP REC FR PERMIT APPEALS (AAO)	130,077	130,000	(77)	130,000	
865PC	EXP REC FR POLICE COMMISSION (AAO)		350,000	350,000	350,000	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	360,000	360,000		360,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	2,859,022	2,859,022		2,859,022	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	11,533,413	11,533,413		11,533,413	
865PW	EXP REC FR PUBLIC WORKS (AAO)	232,000	232,000		232,000	
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	375,000	375,000		375,000	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	75,000	60,000	(15,000)	60,000	
865RD	EXP REC FR HUMAN RESOURCES (AAO)	1,042,825	1,250,000	207,175	1,000,000	(250,000)
865RH	EXP REC FR RETIREE HEALTH TRUST BOARD	40,000	40,000		40,000	
865RP	EXP REC FR REC & PARK (AAO)	1,904,000	1,904,000		1,904,000	
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	1,525,000	1,675,000	150,000	1,675,000	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,563,000	4,563,000		4,563,000	
865TI	EXP REC FROM ISD (AAO)	660,089	450,000	(210,089)	450,000	
865TR	EXP REC FR TREAS/TAX COLL (AAO)		500,000	500,000	500,000	
865UC	EXP REC FR PUC (AAO)	1,430,000	1,430,000		1,430,000	
865UH	EXP REC FR HETCH HETCHY (AAO)	2,681,656	2,681,656		2,681,656	
865UW	EXP REC FR WATER DEPT (AAO)	1,680,787	1,680,787		1,680,787	
865WM	EXP REC FR WAR MEMORIAL (AAO)	85,000	100,000	15,000	100,000	
865WP	EXP REC FR CLEANWATER (AAO)	1,116,000	1,116,000		1,116,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	4,105,508	3,313,653	(791,855)	3,352,653	39,000
875PO	EXP REC FR PORT COMMISSION (NON-AAO)		340,978	340,978	340,978	
875PT	EXP REC FR PUBLIC TRANSPORT (NON-AAO)	944,965	944,965		944,965	
875UC	EXP REC FR PUC (NON-AAO)	4,000,000	4,000,000		4,000,000	

Department: CAT : CITY ATTORNEY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GFS (1)	GENERAL FUND SUPPORT	6,865,810	8,814,205	1,948,395	11,234,272	2,420,067
Total Sources by Funds		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	39,475,770	40,367,178	891,408	40,878,355	511,177
013	MANDATORY FRINGE BENEFITS	15,854,104	17,152,570	1,298,466	18,761,174	1,608,604
021	NON PERSONNEL SERVICES	8,141,455	9,081,468	940,013	9,206,468	125,000
040	MATERIALS & SUPPLIES	124,641	132,441	7,800	132,441	
060	CAPITAL OUTLAY		137,679	137,679	48,525	(89,154)
081	SERVICES OF OTHER DEPTS	812,281	822,596	10,315	822,036	(560)
	SUB-TOTAL 1G AGF AAA	**64,408,251**	**67,693,932**	**3,285,681**	**69,848,999**	**2,155,067**
	SUB-TOTAL OPERATING	**64,408,251**	**67,693,932**	**3,285,681**	**69,848,999**	**2,155,067**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PCT002	BUSINESS TAX LITIGATION	470,000	470,000		470,000	
	SUB-TOTAL 1G AGF AAP	**470,000**	**470,000**		**470,000**	
	SUB-TOTAL ANNUAL PROJECTS	**470,000**	**470,000**		**470,000**	
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCT001	LEGAL INITIATIVES	2,735,000	2,735,000		2,735,000	
	SUB-TOTAL 1G AGF ACP	**2,735,000**	**2,735,000**		**2,735,000**	
	SUB-TOTAL CONTINUING PROJECTS	**2,735,000**	**2,735,000**		**2,735,000**	
Total Uses of Funds		**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**

Department: CPC : CITY PLANNING

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	26,750,284	28,703,769	1,953,485	29,221,493	517,724
2S CDB	COMMUNITY DEVELOPMENT SPECIAL REV FUND	872,746	1,074,567	201,821	1,387,500	312,933
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	562,680	439,235	(123,445)	1,045,683	606,448
Total Sources by Funds		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
Program Summary						
FEF	ADMINISTRATION/PLANNING	9,928,716	9,953,961	25,245	9,876,856	(77,105)
FAH	CITYWIDE PLANNING	4,623,888	5,885,155	1,261,267	6,408,189	523,034
FDP	CURRENT PLANNING	7,106,022	8,122,387	1,016,365	8,279,964	157,577
FFP	ENVIRONMENTAL PLANNING	4,958,878	4,620,442	(338,436)	5,393,857	773,415
FZA	ZONING ADMINISTRATION AND COMPLIANCE	1,568,206	1,635,626	67,420	1,695,810	60,184
Total Uses by Program		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
Character Summary						
001	SALARIES	14,372,874	15,461,585	1,088,711	16,078,764	617,179
013	MANDATORY FRINGE BENEFITS	6,513,698	7,441,825	928,127	8,009,194	567,369
020	OVERHEAD	564,028	313,400	(250,628)	313,400	
021	NON PERSONNEL SERVICES	1,838,986	1,437,717	(401,269)	1,463,860	26,143
038	CITY GRANT PROGRAMS		57,500	57,500		(57,500)
040	MATERIALS & SUPPLIES	160,560	157,573	(2,987)	147,768	(9,805)
060	CAPITAL OUTLAY	135,743	476,456	340,713	335,698	(140,758)
06P	PROGRAMMATIC PROJECTS	728,183	647,009	(81,174)	1,215,000	567,991
081	SERVICES OF OTHER DEPTS	3,871,638	4,224,506	352,868	4,090,992	(133,514)
Total Uses by Character		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

Reserved Appropriations

CONTROLLER RESERVES:			
CONTINUING PROJECTS: 2S NDF MOC:			
CCP067	CPC - ENHANCEMENT	100,000	100,000
	SUB-TOTAL CONTROLLER RESERVES	**100,000**	**100,000**
Total Reserved Appropriations		**100,000**	**100,000**

Department: CPC : CITY PLANNING

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
44939	FEDERAL DIRECT GRANT		342,067	342,067		(342,067)
48999	OTHER STATE GRANTS & SUBVENTIONS	762,746	522,500	(240,246)	1,322,500	800,000
49997	CITY DEPTS REVENUE FROM OCII		175,000	175,000	183,000	8,000
60157	PLANNING - CATEGORICAL EXEMPTION FEES	639,163	687,865	48,702	704,260	16,395
60173	NEW CONSTRUCTION BUILDING PERMITS	1,599,386	2,409,459	810,073	2,466,885	57,426
60183	CITY PLANNING HEALTH FEES	157,101	134,539	(22,562)	137,746	3,207
60188	CITY PLANNING APPLICATION REFUNDS	(300,000)	(250,000)	50,000	(250,000)	
60189	BUILDING PERMIT ALTERATIONS	9,622,807	11,526,692	1,903,885	11,801,412	274,720
60190	PLANNING - CONDITIONAL USE FEES	2,361,968	2,544,717	182,749	2,605,366	60,649
60191	PLANNING - ENVIRONMENTAL REVIEW FEES	4,411,956	5,076,492	664,536	5,197,481	120,989
60192	PLANNING - VARIANCE FEES	351,610	383,241	31,631	392,375	9,134
60193	PLANNING - CERT OF APPROPRIATENE FEES	236,105	196,279	(39,826)	200,958	4,679
60194	OTHER SHORT RANGE CITY PLANNING FEES	1,669,266	2,091,545	422,279	2,141,394	49,849
60195	PLANNING - MEDICAL CANNABIS DISPENSARY		8,601	8,601	8,806	205
61165	CODE ENFORCEMENT	360,107	365,824	5,717	373,083	7,259
75415	COMMUNITY IMPROVEMENT IMPACT FEE	202,573	73,411	(129,162)	672,600	599,189
78201	PRIVATE GRANTS	110,000	210,000	100,000	65,000	(145,000)
865AC	EXP REC FR AIRPORT (AAO)	10,000	10,000		10,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	112,000	82,000	(30,000)	82,000	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	25,000	25,000		25,000	
865RE	EXP REC FR REAL ESTATE (AAO)	83,790	34,540	(49,250)	34,540	
865RP	EXP REC FR REC & PARK (AAO)	78,484	79,234	750	79,234	
865UC	EXP REC FR PUC (AAO)	278,924	152,966	(125,958)	152,966	
875AC	EXP REC FR AIRPORT (NON-AAO)	46,719		(46,719)		
875PO	EXP REC FR PORT COMMISSION (NON-AAO)		50,000	50,000		(50,000)
875PT	EXP REC FR PUBLIC TRANSPORT (NON-AAO)	417,053	195,000	(222,053)	25,000	(170,000)
875PW	EXP REC FR PUBLIC WORKS (NON-AAO)	137,431	121,000	(16,431)	50,000	(71,000)
875UC	EXP REC FR PUC (NON-AAO)	27,370		(27,370)		
GFS (1)	GENERAL FUND SUPPORT	4,784,151	2,969,599	(1,814,552)	3,173,070	203,471
Total Sources by Funds		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

Department: CPC : CITY PLANNING

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	12,888,801	14,495,792	1,606,991	14,914,814	419,022
013	MANDATORY FRINGE BENEFITS	5,972,100	7,014,328	1,042,228	7,461,170	446,842
020	OVERHEAD	564,028	313,400	(250,628)	313,400	
021	NON PERSONNEL SERVICES	738,220	1,205,468	467,248	1,417,060	211,592
040	MATERIALS & SUPPLIES	140,536	150,611	10,075	141,568	(9,043)
060	CAPITAL OUTLAY	97,399	72,144	(25,255)	35,698	(36,446)
081	SERVICES OF OTHER DEPTS	3,650,498	4,003,366	352,868	3,869,852	(133,514)
	SUB-TOTAL 1G AGF AAA	**24,051,582**	**27,255,109**	**3,203,527**	**28,153,562**	**898,453**
	SUB-TOTAL OPERATING	**24,051,582**	**27,255,109**	**3,203,527**	**28,153,562**	**898,453**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CCPBMS	BETTER MARKET STREET PROJECT	182,501	150,000	(32,501)		(150,000)
CCPPTP	PAVEMENT TO PARKS PROGRAM	95,000	254,312	159,312		(254,312)
CCPPTS	INTEGRATED PERMIT TRACKING SYSTEM	641,527		(641,527)		
CCPSTI	STREET TREE INVENTORY				200,000	200,000
CPC100	NEIGHBORHOOD PROFILES PROJECT	547,730	567,244	19,514	587,798	20,554
PCP038	PLAN IMPLEMENTATION - GENERAL	406,945	353,213	(53,732)	280,135	(73,078)
PCP039	CENTRAL CORRIDOR EIR	224,999	123,891	(101,108)		(123,893)
PCP040	TRANSPORTATION SUSTAINABILITY PROG EIR	600,000		(600,000)		
	SUB-TOTAL 1G AGF ACP	**2,698,702**	**1,448,660**	**(1,250,042)**	**1,067,931**	**(380,729)**
2S NDF BPC: BALBOA PARK COMMUNITY IMPROVEMENT FUND						
PGEBPC	BALBOA PARK COMMUNITY IMPROVEMENTS				7,000	7,000
	SUB-TOTAL 2S NDF BPC				**7,000**	**7,000**
2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND						
PGEENI	EASTERN NEIGHBRHD INFRASTRUCTURE IMPROVE	202,573	29,000	(173,573)	431,400	402,400
	SUB-TOTAL 2S NDF ENH	**202,573**	**29,000**	**(173,573)**	**431,400**	**402,400**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CCP067	CPC - ENHANCEMENT				100,000	100,000
PGEMOC	MARKET OCTAVIA COMMUNITY IMPROVEMENTS		18,700	18,700	124,200	105,500
	SUB-TOTAL 2S NDF MOC		**18,700**	**18,700**	**224,200**	**205,500**

Department: CPC : CITY PLANNING

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S NDF PCE: PLANNING CODE ENFORCEMENT FUND						
PCP037	SIGN CODE ENFORCEMENT	360,107	365,824	5,717	373,083	7,259
	SUB-TOTAL 2S NDF PCE	**360,107**	**365,824**	**5,717**	**373,083**	**7,259**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
PMORHS	SOMA STABILIZATION FUND		10,000	10,000	10,000	
	SUB-TOTAL 2S NDF RHP		**10,000**	**10,000**	**10,000**	
2S NDF VVF: VISITACION VALLEY INFRASTRUCTURE FUND						
PGEVVF	VISITATION VALLEY INFRASTRUCTURE FUND		15,711	15,711		(15,711)
	SUB-TOTAL 2S NDF VVF		**15,711**	**15,711**		**(15,711)**
	SUB-TOTAL CONTINUING PROJECTS	**3,261,382**	**1,887,895**	**(1,373,487)**	**2,113,614**	**225,719**
GRANTS:						
2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING						
CPCAHP	CA OFFICE OF HISTORIC PRESERVATION	20,000	22,500	2,500	22,500	
CPCOFO	COLUMBIA FOUNDATION		75,000	75,000		(75,000)
CPCSGC	STRATEGIC GROWTH COUNCIL	242,746		(242,746)		
CPCTMS	CALTRANS TRANSPORTATION PLANNING GRANT	250,000		(250,000)	250,000	250,000
CPFOCP	FRIENDS OF CITY PLANNING GRANT	60,000	60,000		65,000	5,000
CPLAPN	CALTRANS LIVING ALLEY PEDESTRIAN NETWORK	250,000		(250,000)		
CPNFAW	NATIONAL FISH & WILDLIFE-ENV SOL FOR COM		100,000	100,000		(100,000)
CPSGCN	SGC - PLANNING				550,000	550,000
CPSGCU	SGC - URBAN GREENING PROJECTS		500,000	500,000	500,000	
CPUSDA	USDA - NAT'L URBAN & COMMUNITY FORESTRY		242,067	242,067		(242,067)
CPUSDN	USDN - FOOD PLANNING GRANT	50,000	75,000	25,000		(75,000)
	SUB-TOTAL 2S CDB GNC	**872,746**	**1,074,567**	**201,821**	**1,387,500**	**312,933**
	SUB-TOTAL GRANTS	**872,746**	**1,074,567**	**201,821**	**1,387,500**	**312,933**
Total Uses of Funds		**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

Department: CSC : CIVIL SERVICE COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	858,926	925,114	66,188	953,722	28,608
Total Sources by Funds		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Program Summary						
FCV	CIVIL SERVICE COMMISSION	858,926	925,114	66,188	953,722	28,608
Total Uses by Program		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Character Summary						
001	SALARIES	528,631	565,505	36,874	572,614	7,109
013	MANDATORY FRINGE BENEFITS	215,471	245,238	29,767	266,975	21,737
021	NON PERSONNEL SERVICES	10,300	10,300		10,300	
040	MATERIALS & SUPPLIES	3,395	3,395		3,395	
081	SERVICES OF OTHER DEPTS	101,129	100,676	(453)	100,438	(238)
Total Uses by Character		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Sources of Funds Detail by Subobject						
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	140,000	140,000		140,000	
865UC	EXP REC FR PUC (AAO)	170,000	170,000		170,000	
GFS (1)	GENERAL FUND SUPPORT	548,926	615,114	66,188	643,722	28,608
Total Sources by Funds		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	528,631	565,505	36,874	572,614	7,109
013	MANDATORY FRINGE BENEFITS	215,471	245,238	29,767	266,975	21,737
021	NON PERSONNEL SERVICES	10,300	10,300		10,300	
040	MATERIALS & SUPPLIES	3,395	3,395		3,395	

Department: CSC : CIVIL SERVICE COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	101,129	100,676	(453)	100,438	(238)
	SUB-TOTAL 1G AGF AAA	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
	SUB-TOTAL OPERATING	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
Total Uses of Funds		**858,926**	**925,114**	**66,188**	**953,722**	**28,608**

Department: CON : CONTROLLER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	38,787,172	44,263,593	5,476,421	43,744,864	(518,729)
Total Sources by Funds		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
Program Summary						
FDG	ACCOUNTING OPERATIONS AND SYSTEMS	7,202,436	8,167,819	965,383	8,441,922	274,103
FDO	CITY SERVICES AUDITOR	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
FFM	ECONOMIC ANALYSIS	442,997	517,577	74,580	536,061	18,484
FDX	FINANCIAL SYSTEMS PROJECTS		2,300,000	2,300,000	250,000	(2,050,000)
FEB	MANAGEMENT, BUDGET AND ANALYSIS	4,987,141	5,025,271	38,130	4,926,145	(99,126)
FDC	PAYROLL AND PERSONNEL SERVICES	13,250,360	13,889,096	638,736	15,263,969	1,374,873
FFG	PUBLIC FINANCE	540,378	692,028	151,650	756,602	64,574
Total Uses by Program		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
Character Summary						
001	SALARIES	19,643,630	21,186,413	1,542,783	21,744,520	558,107
013	MANDATORY FRINGE BENEFITS	7,904,974	8,908,592	1,003,618	9,804,243	895,651
021	NON PERSONNEL SERVICES	7,859,366	8,289,513	430,147	7,743,723	(545,790)
040	MATERIALS & SUPPLIES	409,775	475,470	65,695	470,200	(5,270)
060	CAPITAL OUTLAY	294,597	234,277	(60,320)	1,009,162	774,885
06P	PROGRAMMATIC PROJECTS	100,000	2,471,483	2,371,483	250,000	(2,221,483)
081	SERVICES OF OTHER DEPTS	2,574,830	2,697,845	123,015	2,723,016	25,171
Total Uses by Character		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
Sources of Funds Detail by Subobject						
10940	PROP TAX-ADMINISTRATIVE COST	36,360	36,360		36,360	
49997	CITY DEPTS REVENUE FROM OCII		125,000	125,000	130,000	5,000
60140	PAYROLL DEDUCTION PROCESSING FEE-CON	76,000	76,000		76,000	
60141	LOCAL TRANSPORTATION FUND ADMIN	161,000	161,000		161,000	
60167	DELINQUENT INSTALLMENT COLLECTION FEE	40,812	40,812		40,812	
60168	REDEMPTION FEE	38,014	38,014		38,014	
69999	OTHER OPERATING REVENUE	50,000	50,000		50,000	
86599	EXP REC-GENERAL UNALLOCATED	12,180,011	12,914,684	734,673	13,441,086	526,402

Department: CON : CONTROLLER

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865AC	EXP REC FR AIRPORT (AAO)	1,462,406	1,712,888	250,482	1,535,073	(177,815)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	13,975	13,975		14,459	484
865BI	EXP REC FR BLDG INSPECTION (AAO)	136,642	162,270	25,628	164,984	2,714
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	45,477	49,698	4,221	51,372	1,674
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	19,863	20,368	505	26,202	5,834
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	5,564	5,451	(113)	6,070	619
865CP	EXP REC FR CITY PLANNING (AAO)	51,413	55,339	3,926	61,611	6,272
865CT	EXP REC FR CITY ATTORNEY (AAO)	104,429	108,542	4,113	120,843	12,301
865EV	EXP REC FR ENVIRONMENT (AAO)	50,666	44,577	(6,089)	48,942	4,365
865GE	EXP REC FR GENERAL CITY RESP (AAO)	3,632,731	3,960,675	327,944	4,278,501	317,826
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	857,864	987,103	129,239	1,076,291	89,188
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,164,876	1,198,039	33,163	1,314,410	116,371
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	659,376	724,669	65,293	778,861	54,192
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	150,363	157,881	7,518	157,881	
865HS	EXP REC FR HSS (AAO)	12,822	13,094	272	14,578	1,484
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	226,485	236,168	9,683	262,486	26,318
865OC	EXP REC FR OFFICE OF CONTRACT ADMIN(AAO)	15,000	10,000	(5,000)	10,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	89,298	108,286	18,988	98,069	(10,217)
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	2,105,606	2,507,384	401,778	2,507,156	(228)
865PW	EXP REC FR PUBLIC WORKS (AAO)	557,595	612,147	54,552	647,711	35,564
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	15,298	15,462	164	17,009	1,547
865RC	EXP REC FR HUMAN RIGHTS (AAO)	25,000	16,750	(8,250)	16,750	
865RH	EXP REC FR RETIREE HEALTH TRUST BOARD	12,500	12,500		12,500	
865RP	EXP REC FR REC & PARK (AAO)	332,490	374,003	41,513	413,422	39,419
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	50,938	53,607	2,669	58,898	5,291
865SS	EXP REC FR HUMAN SERVICES (AAO)	131,378	222,647	91,269	142,721	(79,926)
865TI	EXP REC FROM ISD (AAO)	80,406	84,233	3,827	93,780	9,547
865TR	EXP REC FR TREAS/TAX COLL (AAO)	50,000	50,000		50,000	
865UC	EXP REC FR PUC (AAO)	1,658,250	1,855,967	197,717	1,735,327	(120,640)
865WM	EXP REC FR WAR MEMORIAL (AAO)	22,233	21,961	(272)	24,450	2,489
87591	EXP REC-BOND ISSUANCE COSTS	125,000	125,000		125,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	924,889	1,090,595	165,706	1,222,374	131,779
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	183,849	757,118	573,269		(757,118)
GFS (1)	GENERAL FUND SUPPORT	11,230,293	13,453,326	2,223,033	12,683,861	(769,465)
Total Sources by Funds		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

Department: CON : CONTROLLER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	8,657,056	9,465,939	808,883	9,626,904	160,965
013	MANDATORY FRINGE BENEFITS	3,572,393	4,090,882	518,489	4,487,375	396,493
021	NON PERSONNEL SERVICES	1,182,387	1,330,615	148,228	1,380,615	50,000
040	MATERIALS & SUPPLIES	262,782	238,782	(24,000)	238,782	
081	SERVICES OF OTHER DEPTS	808,034	859,578	51,544	866,358	6,780
	SUB-TOTAL 1G AGF AAA	**14,482,652**	**15,985,796**	**1,503,144**	**16,600,034**	**614,238**
	SUB-TOTAL OPERATING	**14,482,652**	**15,985,796**	**1,503,144**	**16,600,034**	**614,238**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PCOCSA	CITY SERVICES AUDITS					
	SUB-TOTAL 1G AGF AAP					
	SUB-TOTAL ANNUAL PROJECTS					
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCOCEA	ECONOMIC ANALYSIS	442,997	517,577	74,580	536,061	18,484
PCOOPF	OFFICE OF PUBLIC FINANCE	540,378	692,028	151,650	756,602	64,574
PCOSDR	SYSTEMS DISASTER RECOVERY PROJECT	499,998	171,483	(328,515)		(171,483)
PCOSYS	BUDGET & PAYROLL SYSTEM		2,300,000	2,300,000	250,000	(2,050,000)
	SUB-TOTAL 1G AGF ACP	**1,483,373**	**3,681,088**	**2,197,715**	**1,542,663**	**(2,138,425)**
	SUB-TOTAL CONTINUING PROJECTS	**1,483,373**	**3,681,088**	**2,197,715**	**1,542,663**	**(2,138,425)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
CON05	PAYROLL PERSONNEL	10,457,287	10,924,907	467,620	12,032,002	1,107,095

Sources of Funds Detail by Subobject

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

Department: CON : CONTROLLER

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
CON06	CITY SERVICES AUDITOR	12,363,861	13,671,802	1,307,941	13,570,165	(101,637)
	SUB-TOTAL 1G AGF WOF	**22,821,148**	**24,596,709**	**1,775,561**	**25,602,167**	**1,005,458**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**22,821,148**	**24,596,709**	**1,775,561**	**25,602,167**	**1,005,458**
Total Uses of Funds		**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

Department: USD : COUNTY EDUCATION OFFICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	116,000	116,000		116,000	
Total Sources by Funds		**116,000**	**116,000**		**116,000**	
Program Summary						
EEE	COUNTY EDUCATION SERVICES	116,000	116,000		116,000	
Total Uses by Program		**116,000**	**116,000**		**116,000**	
Character Summary						
038	CITY GRANT PROGRAMS	116,000	116,000		116,000	
Total Uses by Character		**116,000**	**116,000**		**116,000**	
Sources of Funds Detail by Subobject						
GFS (1)	GENERAL FUND SUPPORT	116,000	116,000		116,000	
Total Sources by Funds		**116,000**	**116,000**		**116,000**	

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:					
1G AGF AAA: GF-NON-PROJECT-CONTROLLED					
038	CITY GRANT PROGRAMS	116,000	116,000		116,000
	SUB-TOTAL 1G AGF AAA	**116,000**	**116,000**		**116,000**
	SUB-TOTAL OPERATING	**116,000**	**116,000**		**116,000**
Total Uses of Funds		**116,000**	**116,000**		**116,000**

Department: DAT : DISTRICT ATTORNEY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	38,516,212	42,597,684	4,081,472	43,180,546	582,862
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	4,141,409	4,298,158	156,749	3,913,541	(384,617)
Total Sources by Funds		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
Program Summary						
ASI	ADMINISTRATION - CRIMINAL & CIVIL	2,030,382	2,072,446	42,064	1,916,088	(156,358)
AID	CAREER CRIMINAL PROSECUTION	1,002,495	1,041,013	38,518	1,074,144	33,131
AIH	CHILD ABDUCTION	914,780	998,165	83,385	1,030,297	32,132
AIJ	FAMILY VIOLENCE PROGRAM	1,216,414	1,595,359	378,945	1,643,409	48,050
AIA	FELONY PROSECUTION	24,466,391	27,887,076	3,420,685	28,362,190	475,114
AIF	MISDEMEANOR PROSECUTION	1,915,546	1,995,815	80,269	2,063,431	67,616
AII	SUPPORT SERVICES	6,172,219	6,514,328	342,109	6,717,826	203,498
AIE	WORK ORDERS & GRANTS	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
Total Uses by Program		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
Character Summary						
001	SALARIES	28,888,079	30,899,417	2,011,338	30,826,580	(72,837)
013	MANDATORY FRINGE BENEFITS	10,307,851	11,753,689	1,445,838	12,528,497	774,808
020	OVERHEAD	40,928		(40,928)		
021	NON PERSONNEL SERVICES	1,618,325	1,918,031	299,706	1,929,417	11,386
038	CITY GRANT PROGRAMS	247,992	252,952	4,960	252,952	
040	MATERIALS & SUPPLIES	185,132	294,630	109,498	210,752	(83,878)
060	CAPITAL OUTLAY	170,371	578,173	407,802	397,451	(180,722)
081	SERVICES OF OTHER DEPTS	1,198,943	1,198,950	7	948,438	(250,512)
Total Uses by Character		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	741,431	748,414	6,983	748,414	
44939	FEDERAL DIRECT GRANT	176,340	176,340		176,340	
44951	STATE-NARC FORFEITURES & SEIZURES	80,000	80,000		80,000	
48917	VLF LOC. SAFETY/PROTECTION	340,000	472,465	132,465	223,527	(248,938)
48918	DISTRICT ATTORNEY/PUBLIC DEFENDER-AB109		151,000	151,000	119,000	(32,000)

Department: DAT : DISTRICT ATTORNEY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
48920	LOCAL COMMUNITY CORRECTIONS - AB109	109,755		(109,755)		
48923	PEACE OFFICER TRAINING	16,000	16,000		16,000	
48999	OTHER STATE GRANTS & SUBVENTIONS	2,194,771	2,145,601	(49,170)	2,145,601	
60114	DA BAD CHECK DIVERSION FEES	93,000	5,000	(88,000)	5,000	
60116	RECORDER-RE RECORDATION FEE	162,000	245,380	83,380	245,380	
60150	DISCOVERY FEES	54,000	54,000		54,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	160,000	160,000		160,000	
60618	COMMUNITY COURT FEES	5,000	5,000		5,000	
60676	FIRST OFFENDER PROSTITUTION PROGRAM FEE	196,279	104,434	(91,845)	104,434	
865AP	EXP REC FR ADULT PROBATION (AAO)	54,258		(54,258)		
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	12,000	12,000		12,000	
865MY	EXP REC FR MAYOR (AAO)	256,000	256,000			(256,000)
865PC	EXP REC FR POLICE COMMISSION (AAO)	791,769	600,281	(191,488)	600,281	
865SS	EXP REC FR HUMAN SERVICES (AAO)	372,825	380,539	7,714	380,539	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	332,588	490,904	158,316	355,225	(135,679)
GFS (1)	GENERAL FUND SUPPORT	36,509,605	40,792,484	4,282,879	41,663,346	870,862
Total Sources by Funds		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	22,788,350	24,807,012	2,018,662	24,982,828	175,816
013	MANDATORY FRINGE BENEFITS	8,186,322	9,461,909	1,275,587	10,293,983	832,074
021	NON PERSONNEL SERVICES	1,018,703	1,259,703	241,000	1,259,703	
038	CITY GRANT PROGRAMS	247,992	252,952	4,960	252,952	
040	MATERIALS & SUPPLIES	137,480	137,480		137,480	
060	CAPITAL OUTLAY	170,371	435,173	264,802	397,451	(37,722)
081	SERVICES OF OTHER DEPTS	1,168,943	1,168,950	7	918,438	(250,512)
	SUB-TOTAL 1G AGF AAA	**33,718,161**	**37,523,179**	**3,805,018**	**38,242,835**	**719,656**
	SUB-TOTAL OPERATING	**33,718,161**	**37,523,179**	**3,805,018**	**38,242,835**	**719,656**

Department: DAT : DISTRICT ATTORNEY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PDA060	PEACE OFFICER STD & TESTING 01-004-060	16,000	16,000		16,000	
PDA063	CHILD ABDUCTION	914,780	998,165	83,385	1,030,297	32,132
PDA064	PROSECUTIONS 01/001/064	1,002,495	1,041,013	38,518	1,074,144	33,131
PDA075	FAMILY VIOLENCE	1,216,414	1,595,359	378,945	1,643,409	48,050
PRR022	DIST ATTY 54% ALLOC REAL ESTATE REC FEE	161,510	175,148	13,638	181,041	5,893
	SUB-TOTAL 1G AGF ACP	**3,311,199**	**3,825,685**	**514,486**	**3,944,891**	**119,206**
2S PPF DAF: DA-SPECIAL REVENUE FUND						
PDA111	FIRST OFFENDER PROSTITUTION PROGRAM	196,286	107,076	(89,210)	104,432	(2,644)
PDA112	CIVIL LITIGATION FUND	150,000	150,000		150,000	
PDA113	DA CONSUMER PROTECTION ENFORCEMT-PROP 64	262,581	275,262	12,681	285,227	9,965
	SUB-TOTAL 2S PPF DAF	**608,867**	**532,338**	**(76,529)**	**539,659**	**7,321**
2S PPF DAN: DA-NARC FORF & ASSET SEIZURE FUND						
PDA400	NARCOTIC FORFEITURE & ASSET SEIZURE	80,000	223,000	143,000	80,000	(143,000)
	SUB-TOTAL 2S PPF DAN	**80,000**	**223,000**	**143,000**	**80,000**	**(143,000)**
	SUB-TOTAL CONTINUING PROJECTS	**4,000,066**	**4,581,023**	**580,957**	**4,564,550**	**(16,473)**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
DAAUTO	DEPT OF INS AUTO INSURANCE FRAUD	250,000	250,000		250,000	
DACRCO	CRIMINAL RESTITUTION COMPACT	88,538	85,658	(2,880)	85,658	
DARECT	HIGH TECH CRIMES GRANT	45,000	135,000	90,000	135,000	
DASBOC	STATE BOARD OF CONTROL	714,138	714,138		714,138	
DASEAB	SPEC. EMPH. VICTIM WITNESS-ELDER ABUSE	109,625	116,420	6,795	116,420	
DAURBA	ORG. AUTO FRAUD ACTIVITY INTER. PROGRAM	136,290		(136,290)		
DAVIWI	VICTIM WITNESS ASSISTANCE PROGRAM	496,440	533,985	37,545	533,985	
DAVWOM	VIOLENCE AGAINST WOMEN-VERTICAL PROSECUT	221,595	184,238	(37,357)	184,238	
DAWCOM	INVEST/PROSECUTION-WORKER'S COMP FRAUD	739,200	739,200		739,200	
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	135,376	135,376		135,376	
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	176,340	176,340		176,340	
SFCOPS	COPS PROGRAM -AB3229/AB1913	340,000	472,465	132,465	223,527	(248,938)
	SUB-TOTAL 2S PPF GNC	**3,452,542**	**3,542,820**	**90,278**	**3,293,882**	**(248,938)**
	SUB-TOTAL GRANTS	**3,452,542**	**3,542,820**	**90,278**	**3,293,882**	**(248,938)**

Department: DAT : DISTRICT ATTORNEY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
DAT01	DISTRICT ATTORNEY SERVICES	1,486,852	1,248,820	(238,032)	992,820	(256,000)
	SUB-TOTAL 1G AGF WOF	**1,486,852**	**1,248,820**	**(238,032)**	**992,820**	**(256,000)**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**1,486,852**	**1,248,820**	**(238,032)**	**992,820**	**(256,000)**
Total Uses of Funds		**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	34,819,835	34,843,250	23,415	21,343,407	(13,499,843)
2S CDB	COMMUNITY DEVELOPMENT SPECIAL REV FUND	10,135,444	6,112,178	(4,023,266)	6,112,178	
2S CRF	CULTURE & RECREATION SPEC REV FD	1,291,625	1,325,000	33,375	625,000	(700,000)
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		10,000	10,000	10,000	
Total Sources by Funds		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
Program Summary						
FAL	CHILDREN'S BASELINE	314,065	314,065		314,065	
BK5	ECONOMIC DEVELOPMENT	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
BFS	FILM SERVICES	1,291,625	1,325,000	33,375	625,000	(700,000)
BK7	OFFICE OF SMALL BUSINESS AFFAIRS	787,895	866,509	78,614	891,866	25,357
BL1	WORKFORCE TRAINING	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
Total Uses by Program		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
Character Summary						
001	SALARIES	7,166,036	8,376,722	1,210,686	8,654,014	277,292
013	MANDATORY FRINGE BENEFITS	3,180,657	3,742,983	562,326	4,111,133	368,150
021	NON PERSONNEL SERVICES	2,131,184	2,402,437	271,253	1,624,358	(778,079)
038	CITY GRANT PROGRAMS	17,236,320	15,952,792	(1,283,528)	12,657,706	(3,295,086)
040	MATERIALS & SUPPLIES	150,487	154,987	4,500	154,987	
060	CAPITAL OUTLAY	4,900,000		(4,900,000)		
06P	PROGRAMMATIC PROJECTS	8,590,399	9,175,641	585,242		(9,175,641)
081	SERVICES OF OTHER DEPTS	663,821	1,650,507	986,686	878,387	(772,120)
091	OPERATING TRANSFERS OUT	2,228,000	835,631	(1,392,369)	11,272	(824,359)
ELU	TRANSFER ADJUSTMENTS-USES		(1,272)	(1,272)	(1,272)	
Total Uses by Character		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
Sources of Funds Detail by Subobject						
11310	BUSINESS REGISTRATION TAX		56,000	56,000	56,000	
30130	INTEREST EARNED - LOANS/LEASES		8,728	8,728	8,728	
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	10,135,444	6,112,178	(4,023,266)	6,112,178	
44933	RECOVERY INDIRECT GRANT COSTS		11,297	11,297	11,544	247

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
60151	ENTERPRISE ZONE ADMIN FEE RECOVERY	731,250	731,250		731,250	
60199	OTHER GENERAL GOVERNMENT CHARGES	191,625	225,000	33,375	225,000	
69999	OTHER OPERATING REVENUE		170,000	170,000	170,000	
78101	GIFTS AND BEQUESTS	10,000,000	10,000,000			(10,000,000)
79994	DEVELOPER EXACTIONS	1,372,642	1,752,978	380,336	1,843,404	90,426
865AC	EXP REC FR AIRPORT (AAO)	798,498	798,498		798,498	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	148,856		(148,856)		
865AP	EXP REC FR ADULT PROBATION (AAO)	30,000		(30,000)		
865BI	EXP REC FR BLDG INSPECTION (AAO)	203,930	225,750	21,820	225,750	
865CA	EXP REC FR ADM (AAO)	400,000	400,000		400,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	125,000	125,000		125,000	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	239,956	239,956		239,956	
865TR	EXP REC FR TREAS/TAX COLL (AAO)		392,879	392,879	393,213	334
865UC	EXP REC FR PUC (AAO)	1,505,000	1,555,000	50,000	1,555,000	
865UH	EXP REC FR HETCH HETCHY (AAO)	50,000		(50,000)		
875PT	EXP REC FR PUBLIC TRANSPORT (NON-AAO)	592,703	592,703		592,703	
9301G	OTI FR 1G-GENERAL FUND	700,000	701,272	1,272	1,272	(700,000)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES		(1,272)	(1,272)	(1,272)	
GFS (1)	GENERAL FUND SUPPORT	19,022,000	18,193,211	(828,789)	14,602,361	(3,590,850)
Total Sources by Funds		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	491,109	501,446	10,337	507,873	6,427
013	MANDATORY FRINGE BENEFITS	193,669	210,375	16,706	229,305	18,930
021	NON PERSONNEL SERVICES	52,500	48,500	(4,000)	48,500	
040	MATERIALS & SUPPLIES	14,020	16,020	2,000	16,020	
081	SERVICES OF OTHER DEPTS	36,597	34,168	(2,429)	34,168	
	SUB-TOTAL 1G AGF AAA	**787,895**	**810,509**	**22,614**	**835,866**	**25,357**
	SUB-TOTAL OPERATING	**787,895**	**810,509**	**22,614**	**835,866**	**25,357**

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PBE008	WORKFORCE DEVELOPMENT	9,527,856	2,417	(9,525,439)	2,632	215
PBE011	ECONOMIC DEVELOPMENT PROJECTS	6,022,512	9,845,085	3,822,573	8,140,635	(1,704,450)
PBEWFD	WORKFORCE DEVELOPMENT		10,372,533	10,372,533	10,461,142	88,609
	SUB-TOTAL 1G AGF AAP	**15,550,368**	**20,220,035**	**4,669,667**	**18,604,409**	**(1,615,626)**
	SUB-TOTAL ANNUAL PROJECTS	**15,550,368**	**20,220,035**	**4,669,667**	**18,604,409**	**(1,615,626)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PBE006	CITY ECONOMIC DEVELOPMENT PLAN	67,000	65,728	(1,272)	65,728	
PBE009	PUBLIC-PRIVATE DEVELOPMENT PROJECTS	1,310,642		(1,310,642)		
PBEAMC	AMERICA'S CUP	10,203,930	10,000,000	(203,930)		(10,000,000)
PBECST	CRUISE SHIP TERMINAL	4,900,000		(4,900,000)		
PBEDAE	DISABILITY ACCESS AND EDUCATION PROGRAM		56,000	56,000	56,000	
PBEJTD	PUBLIC-PRIVATE DEVELOPMENT PROJECTS		1,690,978	1,690,978	1,781,404	90,426
PBESBR	SMALL BUSINESS REVOLVING LOAN FUND	2,000,000	2,000,000			(2,000,000)
	SUB-TOTAL 1G AGF ACP	**18,481,572**	**13,812,706**	**(4,668,866)**	**1,903,132**	**(11,909,574)**
2S CRF MFP: MOBED-FILM PROD SP FUND						
PAD010	FILM REBATE PROGRAM	700,000	700,000			(700,000)
PBE101	FILM	591,625	625,000	33,375	625,000	
	SUB-TOTAL 2S CRF MFP	**1,291,625**	**1,325,000**	**33,375**	**625,000**	**(700,000)**
2S NDF OLN: NEIGHBORHOOD OTHER LOANS-NON-GRANT						
	NO PROJECT		10,000	10,000	10,000	
	SUB-TOTAL 2S NDF OLN		**10,000**	**10,000**	**10,000**	
	SUB-TOTAL CONTINUING PROJECTS	**19,773,197**	**15,147,706**	**(4,625,491)**	**2,538,132**	**(12,609,574)**
GRANTS:						
2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING						
MECDEI	CA DISABILITY EMPLOYMENT INITIATIVE	504,595		(504,595)		
MERRFG	RAPID RESPONSE FORMULA GRANT	378,107	378,107		378,107	
METECH	TECHSF H-1B WESTED TECH SKILLS GRANT	2,980,000		(2,980,000)		
MEWI13	WIA SUBGRANT PROGRAM YR 12/13 K386327	6,272,742		(6,272,742)		

Department: ECN : ECONOMIC AND WORKFORCE DEVELOPMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S CDB GNC: GRANTS; NON-PROJECT; CONTINUING						
MEWI14	WIA SUBGRANT PROGRAM YEAR 13/14		5,734,071	5,734,071	5,734,071	
	SUB-TOTAL 2S CDB GNC	**10,135,444**	**6,112,178**	**(4,023,266)**	**6,112,178**	
	SUB-TOTAL GRANTS	**10,135,444**	**6,112,178**	**(4,023,266)**	**6,112,178**	
Total Uses of Funds		**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

Department: REG : ELECTIONS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Total Sources by Funds		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Program Summary						
FCH	ELECTIONS	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Total Uses by Program		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Character Summary						
001	SALARIES	3,821,573	4,865,194	1,043,621	4,131,321	(733,873)
013	MANDATORY FRINGE BENEFITS	1,475,629	1,640,209	164,580	1,793,033	152,824
021	NON PERSONNEL SERVICES	5,814,337	8,776,731	2,962,394	6,780,470	(1,996,261)
040	MATERIALS & SUPPLIES	380,797	235,433	(145,364)	267,146	31,713
060	CAPITAL OUTLAY	29,838	94,044	64,206	2,099,500	2,005,456
06P	PROGRAMMATIC PROJECTS		190,576	190,576		(190,576)
081	SERVICES OF OTHER DEPTS	894,674	1,045,770	151,096	909,725	(136,045)
Total Uses by Character		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Sources of Funds Detail by Subobject						
60136	COUNTY CANDIDATE FILING FEE	20,500	89,918	69,418	49,603	(40,315)
60149	PAID BALLOT ARGUMENT FEE	60,000	95,000	35,000	45,000	(50,000)
60199	OTHER GENERAL GOVERNMENT CHARGES	2,064	3,475	1,411	3,600	125
865HS	EXP REC FR HSS (AAO)		75,000	75,000		(75,000)
865RH	EXP REC FR RETIREE HEALTH TRUST BOARD		70,000	70,000		(70,000)
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	82,000		(82,000)	52,000	52,000
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	450,608		(450,608)	351,060	351,060
875SD	EXP REC FR COUNTY ED(NON-AAO)	277,184		(277,184)	284,219	284,219
GFS (1)	GENERAL FUND SUPPORT	11,524,492	16,514,564	4,990,072	15,195,713	(1,318,851)
Total Sources by Funds		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: REG : ELECTIONS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	3,821,573	4,865,194	1,043,621	4,131,321	(733,873)
013	MANDATORY FRINGE BENEFITS	1,475,629	1,640,209	164,580	1,793,033	152,824
021	NON PERSONNEL SERVICES	5,814,337	8,776,731	2,962,394	6,780,470	(1,996,261)
040	MATERIALS & SUPPLIES	380,797	235,433	(145,364)	267,146	31,713
060	CAPITAL OUTLAY	29,838	94,044	64,206	2,099,500	2,005,456
06P	PROGRAMMATIC PROJECTS		190,576	190,576		(190,576)
081	SERVICES OF OTHER DEPTS	894,674	1,045,770	151,096	909,725	(136,045)
	SUB-TOTAL 1G AGF AAA	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
	SUB-TOTAL OPERATING	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
Total Uses of Funds		**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

Department: ECD : EMERGENCY MANAGEMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	43,056,594	46,755,917	3,699,323	46,818,913	62,996
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	4,618,326	22,901,903	18,283,577	22,917,367	15,464
Total Sources by Funds		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
Program Summary						
BIR	EMERGENCY COMMUNICATIONS	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
BIV	EMERGENCY SERVICES	6,471,790	26,285,716	19,813,926	26,407,242	121,526
BIW	FALSE ALARM PREVENTION	754,297		(754,297)		
BIY	OUTDOOR PUBLIC WARNING SYSTEM	132,258	140,910	8,652	139,145	(1,765)
Total Uses by Program		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
Character Summary						
001	SALARIES	25,840,852	26,743,222	902,370	27,572,423	829,201
013	MANDATORY FRINGE BENEFITS	9,380,969	10,265,281	884,312	11,342,594	1,077,313
020	OVERHEAD	6,322	5,481	(841)	5,481	
021	NON PERSONNEL SERVICES	2,304,516	20,048,793	17,744,277	19,599,125	(449,668)
040	MATERIALS & SUPPLIES	127,994	286,076	158,082	268,352	(17,724)
060	CAPITAL OUTLAY	348,889	606,774	257,885	228,885	(377,889)
06P	PROGRAMMATIC PROJECTS	1,045,248	2,257,000	1,211,752	1,170,000	(1,087,000)
070	DEBT SERVICE	2,213,627	2,178,840	(34,787)	2,181,840	3,000
081	SERVICES OF OTHER DEPTS	6,406,503	7,266,353	859,850	7,367,580	101,227
Total Uses by Character		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
Sources of Funds Detail by Subobject						
44012	FED. HOMELAND SAFETY GRANTS-PASSTHROUGH	4,584,554	22,901,903	18,317,349	22,917,367	15,464
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	33,772		(33,772)		
60901	EMT CERTIFICATE/ACCREDITATION FEE	71,190	71,190		73,500	2,310
60902	AMBULANCE PERMIT FEE	193,600	208,000	14,400	216,000	8,000
60903	AMBULANCE CERTIFICATION OPERATION FEE	25,000	30,000	5,000	35,000	5,000
60905	EMS TRAINING PROGRAM RENEWAL FEE	360	360			(360)
60906	EMSA RECEIVING HOSPITAL FEE	139,347	107,190	(32,157)	107,190	
60907	EMSA STEMI FEE	53,240	66,550	13,310	79,860	13,310

Department: ECD : EMERGENCY MANAGEMENT

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
61199	MISCELLANEOUS FEE	1,540	2,170	630	2,170	
865BI	EXP REC FR BLDG INSPECTION (AAO)	13,215	6,102	(7,113)	6,557	455
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)		1,191,231	1,191,231	1,220,690	29,459
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	196,350	229,484	33,134	239,313	9,829
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	67,084	41,078	(26,006)	43,355	2,277
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	81,473	91,744	10,271	92,943	1,199
865PW	EXP REC FR PUBLIC WORKS (AAO)	98,595	44,480	(54,115)	44,480	
865RP	EXP REC FR REC & PARK (AAO)	25,281	12,317	(12,964)	13,237	920
865UH	EXP REC FR HETCH HETCHY (AAO)	3,332	1,503	(1,829)	1,503	
865UW	EXP REC FR WATER DEPT (AAO)	9,308	4,199	(5,109)	4,199	
865WP	EXP REC FR CLEANWATER (AAO)	27,119	12,235	(14,884)	12,235	
GFS (1)	GENERAL FUND SUPPORT	42,050,560	44,636,084	2,585,524	44,626,681	(9,403)
Total Sources by Funds		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	22,451,691	23,371,504	919,813	24,275,004	903,500
013	MANDATORY FRINGE BENEFITS	8,074,213	8,860,941	786,728	9,870,804	1,009,863
021	NON PERSONNEL SERVICES	1,849,802	1,810,012	(39,790)	1,506,998	(303,014)
040	MATERIALS & SUPPLIES	111,400	105,539	(5,861)	87,776	(17,763)
060	CAPITAL OUTLAY		5,924	5,924	10,885	4,961
070	DEBT SERVICE	2,213,627	2,178,840	(34,787)	2,181,840	3,000
081	SERVICES OF OTHER DEPTS	6,242,385	5,821,055	(421,330)	5,874,090	53,035
	SUB-TOTAL 1G AGF AAA	**40,943,118**	**42,153,815**	**1,210,697**	**43,807,397**	**1,653,582**
	SUB-TOTAL OPERATING	**40,943,118**	**42,153,815**	**1,210,697**	**43,807,397**	**1,653,582**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CED019	CITY'S EARTHQUAKE EARLY WARNING SYSTEM	60,000	60,000		60,000	
	SUB-TOTAL 1G AGF AAP	**60,000**	**60,000**		**60,000**	
	SUB-TOTAL ANNUAL PROJECTS	**60,000**	**60,000**		**60,000**	

Department: ECD : EMERGENCY MANAGEMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CED011	UPS (UNINTERRUPTIBLE POWER SUPPLY)	88,889		(88,889)		
CED013	911 CENTER GASEOUS FIRE SUPPRESSION SYS	260,000		(260,000)		
CED016	DEM - BAYWEB PROJECT	226,764		(226,764)	270,000	270,000
CED018	DEM - GF CAPITAL PROJECT - CAD	1,200,000	1,488,223	288,223		(1,488,223)
CED026	PUBLIC SAFETY RADIO REPLACEMENT -SCOPING		930,000	930,000	900,000	(30,000)
CED067	DEM FACILITY ENHANCEMENT		221,850	221,850		(221,850)
CED06R	DEM FACILITY RENEWAL		379,000	379,000	218,000	(161,000)
	SUB-TOTAL 1G AGF ACP	**1,775,653**	**3,019,073**	**1,243,420**	**1,388,000**	**(1,631,073)**
	SUB-TOTAL CONTINUING PROJECTS	**1,775,653**	**3,019,073**	**1,243,420**	**1,388,000**	**(1,631,073)**
GRANTS:						
2S PPF HLS: HOMELAND SECURITY						
EDEMPG	EMERGENCY MGMT PERFORMANCE	328,345	293,118	(35,227)	299,757	6,639
EDMMRS	METROPOLITAN MEDICAL RESPONSE SYSTEM	281,731		(281,731)		
EDRCPG	REGIONAL CATASTROPHIC PREPAREDNESS GRANT	33,772		(33,772)		
EDSHSP	STATE HOMELAND SECURITY PROGRAM	555,287	677,473	122,186	686,298	8,825
SUAS10	FY10 SUPER UASI GRANT	1,309,947		(1,309,947)		
SUAS11	FY11 UASI GRANT	2,109,244		(2,109,244)		
SUAS13	FY13 UASI GRANT		21,931,312	21,931,312		(21,931,312)
SUAS14	FY14 UASI GRANT				21,931,312	21,931,312
	SUB-TOTAL 2S PPF HLS	**4,618,326**	**22,901,903**	**18,283,577**	**22,917,367**	**15,464**
	SUB-TOTAL GRANTS	**4,618,326**	**22,901,903**	**18,283,577**	**22,917,367**	**15,464**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ECD03	DEM ADMINISTRATION	277,823	331,798	53,975	342,826	11,028
ECD07	DEM EMERGENCY SERVICES		1,191,231	1,191,231	1,220,690	29,459
	SUB-TOTAL 1G AGF WOF	**277,823**	**1,523,029**	**1,245,206**	**1,563,516**	**40,487**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**277,823**	**1,523,029**	**1,245,206**	**1,563,516**	**40,487**
Total Uses of Funds		**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

Department: ENV : ENVIRONMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S ENV	ENVIRONMENTAL PROTECTION PROGRAM	6,440,447	4,276,420	(2,164,027)	4,355,627	79,207
2S PWF	PUBLIC WORKS/TRANS & COMMERCE SRF	11,857,193	13,051,478	1,194,285	13,166,133	114,655
7E GIF	GIFT FUND		75,000	75,000	75,000	
Total Sources by Funds		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
Program Summary						
CIO	CLEAN AIR	781,857	858,062	76,205	865,306	7,244
CIP	CLIMATE CHANGE/ENERGY	3,179,097	754,945	(2,424,152)	771,656	16,711
CIG	ENVIRONMENT	7,261,554	8,060,746	799,192	8,170,088	109,342
CIU	ENVIRONMENT-OUTREACH	219,521	218,688	(833)	223,962	5,274
CIQ	ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT	173,709	173,569	(140)	179,652	6,083
CIR	GREEN BUILDING	383,130	478,322	95,192	490,941	12,619
CIS	RECYCLING	4,760,233	5,198,426	438,193	5,195,760	(2,666)
CIT	TOXICS	1,500,874	1,611,516	110,642	1,649,093	37,577
BA1	URBAN FORESTRY	37,665	48,624	10,959	50,302	1,678
Total Uses by Program		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
Character Summary						
001	SALARIES	4,710,128	4,910,806	200,678	4,941,132	30,326
013	MANDATORY FRINGE BENEFITS	2,567,782	2,710,818	143,036	2,922,762	211,944
020	OVERHEAD	614,848	541,648	(73,200)	528,676	(12,972)
021	NON PERSONNEL SERVICES	4,357,241	2,366,379	(1,990,862)	2,366,379	
038	CITY GRANT PROGRAMS	950,000	1,133,000	183,000	1,132,066	(934)
040	MATERIALS & SUPPLIES	227,056	318,349	91,293	318,349	
06P	PROGRAMMATIC PROJECTS	1,394,486	1,348,238	(46,248)	1,348,238	
081	SERVICES OF OTHER DEPTS	3,476,099	3,278,686	(197,413)	3,274,179	(4,507)
095	INTRAFUND TRANSFERS OUT	2,891,272	2,890,157	(1,115)	2,890,157	
098	UNAPPROPRIATED REVENUE-DESIGNATED		794,974	794,974	764,979	(29,995)
ELU	TRANSFER ADJUSTMENTS-USES	(2,891,272)	(2,890,157)	1,115	(2,890,157)	
Total Uses by Character		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

Department: ENV : ENVIRONMENT

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
48999	OTHER STATE GRANTS & SUBVENTIONS	553,055	536,135	(16,920)	540,921	4,786
49102	SF TRANSPORTATION AUTHORITY	418,611	382,464	(36,147)	382,464	
49999	OTHER LOCAL/REGIONAL GRANTS		290,440	290,440	290,440	
60148	SOLID WASTE IMPOUND ACCOUNT FEE	8,433,868	9,191,478	757,610	9,501,133	309,655
60201	CIGARETTE LITTER ABATEMENT FEE	2,450,000	2,450,000		2,450,000	
78101	GIFTS AND BEQUESTS		75,000	75,000	75,000	
79999	OTHER NON-OPERATING REVENUE	4,132,282	1,521,443	(2,610,839)	1,620,864	99,421
865AC	EXP REC FR AIRPORT (AAO)	5,000		(5,000)		
865BI	EXP REC FR BLDG INSPECTION (AAO)	146,586	296,586	150,000	146,586	(150,000)
865CP	EXP REC FR CITY PLANNING (AAO)		70,000	70,000		(70,000)
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	18,529	18,529		18,529	
865PO	EXP REC FR PORT COMMISSION (AAO)	18,529	18,529		18,529	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	19,046	19,046		19,046	
865PW	EXP REC FR PUBLIC WORKS (AAO)	800,000	1,100,000	300,000	1,100,000	
865RP	EXP REC FR REC & PARK (AAO)	44,046	44,046		44,046	
865UC	EXP REC FR PUC (AAO)	749,048	749,566	518	749,566	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	509,040	597,839	88,799	597,839	
875UL	EXP REC FR LIGHT HEAT & POWER (NON-AAO)		25,000	25,000	25,000	
9502S	ITI FR 2S/PWF-PUBLIC WORKS FUND	2,891,272	2,890,157	(1,115)	2,890,157	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		16,797	16,797	16,797	
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(2,891,272)	(2,890,157)	1,115	(2,890,157)	
Total Sources by Funds		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

Uses of Funds Detail Appropriation

OPERATING:						
2S ENV ANP: ENV-OPERATING-NON-PROJECT FUND						
001	SALARIES	1,137,883	1,269,438	131,555	1,286,159	16,721
013	MANDATORY FRINGE BENEFITS	724,994	803,357	78,363	869,664	66,307
021	NON PERSONNEL SERVICES	573,936	536,932	(37,004)	536,932	
040	MATERIALS & SUPPLIES	48,323	44,787	(3,536)	44,787	
081	SERVICES OF OTHER DEPTS	261,970	247,308	(14,662)	238,701	(8,607)
	SUB-TOTAL 2S ENV ANP	**2,747,106**	**2,901,822**	**154,716**	**2,976,243**	**74,421**

Department: ENV : ENVIRONMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S PWF CLA: CIGARETTE LITTER ABATEMENT FUND						
081	SERVICES OF OTHER DEPTS	2,450,000	2,450,000		2,450,000	
	SUB-TOTAL 2S PWF CLA	**2,450,000**	**2,450,000**		**2,450,000**	
2S PWF SWN: SOLID WASTE NON-PROJECT						
001	SALARIES	2,200,662	2,542,594	341,932	2,575,845	33,251
013	MANDATORY FRINGE BENEFITS	1,288,761	1,474,347	185,586	1,600,394	126,047
020	OVERHEAD	12,025	181,244	169,219	181,244	
021	NON PERSONNEL SERVICES	1,325,989	1,494,508	168,519	1,494,508	
038	CITY GRANT PROGRAMS	950,000	1,133,000	183,000	1,132,066	(934)
040	MATERIALS & SUPPLIES	78,733	82,869	4,136	82,869	
081	SERVICES OF OTHER DEPTS	659,751	453,818	(205,933)	455,676	1,858
095	INTRAFUND TRANSFERS OUT	2,891,272	2,890,157	(1,115)	2,890,157	
098	UNAPPROPRIATED REVENUE-DESIGNATED		303,941	303,941	303,374	(567)
ELU	TRANSFER ADJUSTMENTS-USES	(2,891,272)	(2,890,157)	1,115	(2,890,157)	
	SUB-TOTAL 2S PWF SWN	**6,515,921**	**7,666,321**	**1,150,400**	**7,825,976**	**159,655**
	SUB-TOTAL OPERATING	**11,713,027**	**13,018,143**	**1,305,116**	**13,252,219**	**234,076**
CONTINUING PROJECTS:						
2S ENV CPR: ENV-CONTINUING PROJECTS						
PATCOP	AIR TRAVEL CARBON OFFSET PROGRAM	80,000	165,559	85,559	165,559	
	SUB-TOTAL 2S ENV CPR	**80,000**	**165,559**	**85,559**	**165,559**	
2S PWF SWP: SOLID WASTE PROJECTS						
ENVNOW	ENVIRONMENT NOW PROGRAM	2,891,272	2,935,157	43,885	2,890,157	(45,000)
	SUB-TOTAL 2S PWF SWP	**2,891,272**	**2,935,157**	**43,885**	**2,890,157**	**(45,000)**
	SUB-TOTAL CONTINUING PROJECTS	**2,971,272**	**3,100,716**	**129,444**	**3,055,716**	**(45,000)**
GRANTS:						
2S ENV GNC: GRANTS; NON-PROJECT; CONTINUING						
EVBOTL	OUTREACH FOR BOTTLE AND CANS	204,703	204,674	(29)	209,460	4,786
EVCAGG	CLIMATE ADAPTATION GRANT		75,245	75,245	75,245	
EVCAIR	CLEAN AIR GRANT		42,366	42,366	42,366	
EVCBEP	COMMERCIAL BUILDINGS ENERGY PERFORMANCE		120,000	120,000	120,000	
EVCBPP	COMMUTER BENEFIT PROMOTION	59,404	60,412	1,008	60,412	
EVCCCC	CLEAN CITIES COORDINATOR COUNCIL		4,073	4,073	4,073	

Department: ENV : ENVIRONMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S ENV GNC: GRANTS; NON-PROJECT; CONTINUING						
EVCCCF	DOE CLEAN CITIES(DOE-BAAQMD SPLT)FY13-14		26,475	26,475	26,475	
EVCCCL	BAAQMD CLEAN CITIES(DOE-BAAQMD SPL)13-14		24,439	24,439	24,439	
EVCCSP	DOE CLEAN CITIES SUPPORT PROJECT		30,402	30,402	30,402	
EVCLIM	CLIMATE GRANT		31,956	31,956	31,956	
EVNPSP	DOE-NPS TRANSPORTATION PROJECT		20,366	20,366	20,366	
EVOBAG	ONE BAY AREA GRANT		20,873	20,873	20,873	
EVOILB	CIWMB USED OIL GRANT	240,025	225,706	(14,319)	225,706	
EVPGEB	ENERGY WATCH PG&E CONTRACT	2,725,000		(2,725,000)		
EVPKBP	PROP K BICYCLE PROGRAM #143.906031		31,674	31,674	31,674	
EVPKER	PROP K EMERGENCY RIDE HOME #143.906030		18,573	18,573	18,573	
EVPKRS	PROP K RIDESHARE		36,106	36,106	36,106	
EVPRPK	CLEAN AIR PROJECTS	283,721	164,632	(119,089)	164,632	
EVSFCC	CLEAN CITIES COALITION	25,002		(25,002)		
EVTDMS	TRANSPORTATION DEMAND MGMT MTC	75,486	71,067	(4,419)	71,067	
	SUB-TOTAL 2S ENV GNC	**3,613,341**	**1,209,039**	**(2,404,302)**	**1,213,825**	**4,786**
7E GIF GIF: ETF-GIFT FUND						
EVGIFT	ENVIRONMENT-GIFTS		75,000	75,000	75,000	
	SUB-TOTAL 7E GIF GIF		**75,000**	**75,000**	**75,000**	
	SUB-TOTAL GRANTS	**3,613,341**	**1,284,039**	**(2,329,302)**	**1,288,825**	**4,786**
Total Uses of Funds		**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

Department: ETH : ETHICS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	4,155,547	4,356,950	201,403	4,449,444	92,494
Total Sources by Funds		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
Program Summary						
FFF	ELECTION CAMPAIGN FUND	1,899,308	1,903,559	4,251	1,906,395	2,836
FET	ETHICS COMMISSION	2,256,239	2,453,391	197,152	2,543,049	89,658
Total Uses by Program		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
Character Summary						
001	SALARIES	1,375,980	1,488,011	112,031	1,517,275	29,264
013	MANDATORY FRINGE BENEFITS	558,860	639,045	80,185	700,265	61,220
021	NON PERSONNEL SERVICES	136,744	136,744		136,744	
038	CITY GRANT PROGRAMS	1,899,308	1,903,559	4,251	1,906,395	2,836
040	MATERIALS & SUPPLIES	15,466	13,466	(2,000)	13,466	
081	SERVICES OF OTHER DEPTS	169,189	176,125	6,936	175,299	(826)
Total Uses by Character		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
Sources of Funds Detail by Subobject						
20710	LOBBYIST REGISTRATION FEE	27,000	27,000		27,000	
20711	CAMPAIGN CONSULTANT REGISTRATION FEE	18,000	18,000		18,000	
25510	CAMPAIGN DISCLOSURE FINES	50,000	50,000		50,000	
25520	LOBBY FINES	1,000	1,000		1,000	
25521	CAMPAIGN CONSULTANT FINES	1,000	1,000		1,000	
25530	ECONOMIC INTEREST FINES	1,000	1,000		1,000	
25590	OTHER ETHICS FINES	1,000	1,000		1,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	1,000	1,000		1,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	4,000,000	2,000,000	(2,000,000)		(2,000,000)
GFS (1)	GENERAL FUND SUPPORT	55,547	2,256,950	2,201,403	4,349,444	2,092,494
Total Sources by Funds		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: ETH : ETHICS COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,375,980	1,488,011	112,031	1,517,275	29,264
013	MANDATORY FRINGE BENEFITS	558,860	639,045	80,185	700,265	61,220
021	NON PERSONNEL SERVICES	136,744	136,744		136,744	
040	MATERIALS & SUPPLIES	15,466	13,466	(2,000)	13,466	
081	SERVICES OF OTHER DEPTS	169,189	176,125	6,936	175,299	(826)
	SUB-TOTAL 1G AGF AAA	**2,256,239**	**2,453,391**	**197,152**	**2,543,049**	**89,658**
	SUB-TOTAL OPERATING	**2,256,239**	**2,453,391**	**197,152**	**2,543,049**	**89,658**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PEC003	PUBLIC FINANCING OF ELECTION- MAYOR	1,899,308	1,903,559	4,251	1,906,395	2,836
	SUB-TOTAL 1G AGF ACP	**1,899,308**	**1,903,559**	**4,251**	**1,906,395**	**2,836**
	SUB-TOTAL CONTINUING PROJECTS	**1,899,308**	**1,903,559**	**4,251**	**1,906,395**	**2,836**
Total Uses of Funds		**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**

Department: FAM : FINE ARTS MUSEUM

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	13,018,703	14,001,060	982,357	14,724,218	723,158
2S CRF	CULTURE & RECREATION SPEC REV FD	3,230,767	3,145,650	(85,117)	3,177,574	31,924
Total Sources by Funds		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
Program Summary						
EEB	ADMISSIONS	3,230,767	3,145,650	(85,117)	3,177,574	31,924
EEC	OPER & MAINT OF MUSEUMS	13,018,703	14,001,060	982,357	14,724,218	723,158
Total Uses by Program		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
Character Summary						
001	SALARIES	7,578,592	8,094,709	516,117	8,191,346	96,637
013	MANDATORY FRINGE BENEFITS	3,054,568	3,320,108	265,540	3,570,530	250,422
020	OVERHEAD	161,451	117,008	(44,443)	117,008	
021	NON PERSONNEL SERVICES	2,248,383	2,062,507	(185,876)	2,067,658	5,151
040	MATERIALS & SUPPLIES	39,600	39,400	(200)	39,400	
060	CAPITAL OUTLAY	631,497	823,259	191,762	1,105,933	282,674
06F	FACILITIES MAINTENANCE	150,000	158,000	8,000	166,000	8,000
081	SERVICES OF OTHER DEPTS	2,385,379	2,531,719	146,340	2,643,917	112,198
Total Uses by Character		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	5,620,000		(5,620,000)		
62851	MUSEUM EXHIBITION ADMISSION	3,230,767	3,145,650	(85,117)	3,177,574	31,924
865AC	EXP REC FR AIRPORT (AAO)	154,000	154,000		154,000	
875AC	EXP REC FR AIRPORT (NON-AAO)		25,000	25,000	25,000	
GFS (1)	GENERAL FUND SUPPORT	7,244,703	13,822,060	6,577,357	14,545,218	723,158
Total Sources by Funds		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: FAM : FINE ARTS MUSEUM

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	6,522,424	6,879,735	357,311	6,970,639	90,904
013	MANDATORY FRINGE BENEFITS	2,737,626	2,971,570	233,944	3,200,952	229,382
021	NON PERSONNEL SERVICES	557,777	602,777	45,000	602,777	
040	MATERIALS & SUPPLIES	34,000	34,000		34,000	
081	SERVICES OF OTHER DEPTS	2,385,379	2,531,719	146,340	2,643,917	112,198
	SUB-TOTAL 1G AGF AAA	**12,237,206**	**13,019,801**	**782,595**	**13,452,285**	**432,484**
	SUB-TOTAL OPERATING	**12,237,206**	**13,019,801**	**782,595**	**13,452,285**	**432,484**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FFA06F	FAM FACILITY MAINTENANCE		158,000	158,000	166,000	8,000
FFA214	MISC FAC MAINT PROJ	781,497		(781,497)		
	SUB-TOTAL 1G AGF AAP	**781,497**	**158,000**	**(623,497)**	**166,000**	**8,000**
	SUB-TOTAL ANNUAL PROJECTS	**781,497**	**158,000**	**(623,497)**	**166,000**	**8,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CFA06R	FAM FACILITY RENEWAL		823,259	823,259	1,105,933	282,674
	SUB-TOTAL 1G AGF ACP		**823,259**	**823,259**	**1,105,933**	**282,674**
2S CRF RPD: MUSEUMS ADMISSION FUND						
PFAADM	FINE ARTS OPERATING REV/EXP	3,230,767	3,145,650	(85,117)	3,177,574	31,924
	SUB-TOTAL 2S CRF RPD	**3,230,767**	**3,145,650**	**(85,117)**	**3,177,574**	**31,924**
	SUB-TOTAL CONTINUING PROJECTS	**3,230,767**	**3,968,909**	**738,142**	**4,283,507**	**314,598**
Total Uses of Funds		**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**

Department: FIR : FIRE DEPARTMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	301,738,378	309,457,307	7,718,929	320,773,580	11,316,273
5A AAA	SFIA-OPERATING FUND	20,985,351	21,507,954	522,603	22,031,475	523,521
5P AAA	PORT-OPERATING FUND	3,349,084	3,340,843	(8,241)	3,407,560	66,717
Total Sources by Funds		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
Program Summary						
AAD	ADMINISTRATION & SUPPORT SERVICES	32,864,218	33,013,379	149,161	33,907,633	894,254
AFC	CUSTODY	715,735	1,621,500	905,765	2,555,500	934,000
AGE	FIRE GENERAL	1,278,096	1,455,251	177,155	1,358,000	(97,251)
AEC	FIRE SUPPRESSION	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
API	PREVENTION & INVESTIGATION	11,919,164	12,618,199	699,035	13,171,984	553,785
ATR	TRAINING	4,167,160	4,256,727	89,567	4,351,244	94,517
AEH	WORK ORDER SERVICES		100,000	100,000		(100,000)
Total Uses by Program		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
Character Summary						
001	SALARIES	236,696,105	237,922,604	1,226,499	240,524,203	2,601,599
013	MANDATORY FRINGE BENEFITS	59,664,074	64,376,474	4,712,400	71,375,959	6,999,485
020	OVERHEAD	126,727	111,485	(15,242)	111,485	
021	NON PERSONNEL SERVICES	1,997,190	2,297,011	299,821	2,197,011	(100,000)
038	CITY GRANT PROGRAMS		100,000	100,000		(100,000)
040	MATERIALS & SUPPLIES	5,593,776	4,953,231	(640,545)	4,945,231	(8,000)
060	CAPITAL OUTLAY	3,802,107	5,777,805	1,975,698	7,039,745	1,261,940
069	PROJECT CARRYFORWARD BUDGETS ONLY				933,000	933,000
06F	FACILITIES MAINTENANCE	615,735	889,000	273,265	973,000	84,000
06P	PROGRAMMATIC PROJECTS		377,155	377,155		(377,155)
081	SERVICES OF OTHER DEPTS	17,577,099	17,501,339	(75,760)	18,112,981	611,642
091	OPERATING TRANSFERS OUT	1,840,503	1,868,641	28,138	1,868,641	
095	INTRAFUND TRANSFERS OUT	3,164,000	589,000	(2,575,000)	589,000	
ELU	TRANSFER ADJUSTMENTS-USES	(5,004,503)	(2,457,641)	2,546,862	(2,457,641)	
Total Uses by Character		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

Department: FIR : FIRE DEPARTMENT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
CONTROLLER RESERVES:						
OPERATING: 1G AGF AAA:						
040	MATERIALS & SUPPLIES		125,682	125,682		(125,682)
	SUB-TOTAL CONTROLLER RESERVES		**125,682**	**125,682**		**(125,682)**
Total Reserved Appropriations			**125,682**	**125,682**		**(125,682)**
Sources of Funds Detail by Subobject						
20150	MED. CANNABIS DISPENSARY APPLICATION FEE	880	880		880	
39899	OTHER CITY PROPERTY RENTALS	370,000	370,000		370,000	
44939	FEDERAL DIRECT GRANT	803,929	832,067	28,138	832,067	
44940	US NAVY COOPERATIVE AGREEMENT	1,036,574	1,036,574		1,036,574	
48311	PUBLIC SAFETY SALES TAX ALLOCATION	39,483,500	43,418,000	3,934,500	44,937,000	1,519,000
60199	OTHER GENERAL GOVERNMENT CHARGES	1,500	1,500		1,500	
60629	FALSE ALARM RESPONSE FEE	220,500	220,500		220,500	
60663	FIRE PRE-APPLICATION PLAN REVIEW FEE	70,400	88,550	18,150	88,550	
60664	FIRE WATER FLOW REQUEST FEE	70,400	88,550	18,150	88,550	
60667	FIRE PLAN CHECKING	3,836,000	4,400,000	564,000	4,400,000	
60668	FIRE INSPECTION FEES	1,023,000	1,403,000	380,000	1,403,000	
60670	HIGH RISE FIRE INSPECTION FEE	1,548,000	1,680,000	132,000	1,680,000	
60671	SFFD TX COLL RENEWAL FEE	1,562,000	1,562,000		1,562,000	
60672	SFFD ORIG FILING-POSTING FEE	879,500	879,500		879,500	
60673	FIRE CODE REINSPECTION FEE	103,400	56,350	(47,050)	56,350	
60674	FIRE REFERRAL INSPECTION FEE	124,300	138,000	13,700	138,000	
60678	FIRE OVERTIME SERVICE FEES	1,000,000	1,150,000	150,000	1,150,000	
60679	FIRE RESIDENTIAL INSPECTION FEES	571,009	571,009		571,009	
60699	OTHER PUBLIC SAFETY CHARGES	10,000	10,000		10,000	
65905	INSURANCE NET REVENUE	326,000	326,000		326,000	
65916	AMBULANCE BILLINGS	96,364,890	96,208,815	(156,075)	96,208,815	
65917	AMBULANCE CONTRACTUAL ADJSTS & ALLOWANCE	(66,848,578)	(65,106,458)	1,742,120	(65,106,458)	
65999	MISC HOSPITAL SERVICE REVENUE	20,000	20,000		20,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	3,000	103,000	100,000	5,000	(98,000)
865BI	EXP REC FR BLDG INSPECTION (AAO)	150,000	150,000		150,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	89,840	94,117	4,277	94,117	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	3,789,951	3,922,600	132,649	3,922,600	

Department: FIR : FIRE DEPARTMENT

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
9302R	OTI FR 2S/PPF-PUBLIC PROTECTION FUND	1,840,503	1,868,641	28,138	1,868,641	
9501G	ITI FR 1G-GENERAL FUND	3,164,000	589,000	(2,575,000)	589,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	8,272,000		(8,272,000)		
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	11,057,932	22,391,159	11,333,227	22,981,734	590,575
GFS (1)	GENERAL FUND SUPPORT	215,128,383	215,832,753	704,370	225,728,026	9,895,273
Total Sources by Funds		**326,072,813**	**334,306,107**	**8,233,294**	**346,212,955**	**11,906,848**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	217,946,538	218,984,444	1,037,906	221,549,996	2,565,552
013	MANDATORY FRINGE BENEFITS	54,515,834	58,887,912	4,372,078	65,333,519	6,445,607
021	NON PERSONNEL SERVICES	1,546,778	1,896,599	349,821	1,896,599	
040	MATERIALS & SUPPLIES	4,364,130	3,873,585	(490,545)	3,865,585	(8,000)
060	CAPITAL OUTLAY	2,560,011	3,903,209	1,343,198	4,868,245	965,036
081	SERVICES OF OTHER DEPTS	17,567,610	17,491,161	(76,449)	18,102,490	611,329
095	INTRAFUND TRANSFERS OUT	3,164,000	589,000	(2,575,000)	589,000	
ELU	TRANSFER ADJUSTMENTS-USES	(3,164,000)	(589,000)	2,575,000	(589,000)	
	SUB-TOTAL 1G AGF AAA	**298,500,901**	**305,036,910**	**6,536,009**	**315,616,434**	**10,579,524**
5A AAA AAA: SFIA-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	16,431,297	16,616,915	185,618	16,651,280	34,365
013	MANDATORY FRINGE BENEFITS	4,554,054	4,891,039	336,985	5,380,195	489,156
	SUB-TOTAL 5A AAA AAA	**20,985,351**	**21,507,954**	**522,603**	**22,031,475**	**523,521**
5P AAA AAA: PORT-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	2,318,270	2,321,245	2,975	2,322,927	1,682
013	MANDATORY FRINGE BENEFITS	594,186	597,523	3,337	662,245	64,722
020	OVERHEAD	126,727	111,485	(15,242)	111,485	
021	NON PERSONNEL SERVICES	300,412	300,412		300,412	
081	SERVICES OF OTHER DEPTS	9,489	10,178	689	10,491	313
	SUB-TOTAL 5P AAA AAA	**3,349,084**	**3,340,843**	**(8,241)**	**3,407,560**	**66,717**
	SUB-TOTAL OPERATING	**322,835,336**	**329,885,707**	**7,050,371**	**341,055,469**	**11,169,762**

Department: FIR : FIRE DEPARTMENT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CFC114	ESER2 PLANNING - FIRE DEPARTMENT	100,000		(100,000)		
CFC115	FIR - WASHER EXTRACTOR INSTALLATION	215,735		(215,735)		
FFC06F	FIR - FACILITIES MAINTENANCE		889,000	889,000	973,000	84,000
FFC293	VARIOUS FACILITY MAINTENANCE PROJECT	400,000		(400,000)		
PFC130	FIREFIGHTER UNIFORMS & TURNOUTS	1,079,646	1,079,646		1,079,646	
	SUB-TOTAL 1G AGF AAP	**1,795,381**	**1,968,646**	**173,265**	**2,052,646**	**84,000**
	SUB-TOTAL ANNUAL PROJECTS	**1,795,381**	**1,968,646**	**173,265**	**2,052,646**	**84,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CFC067	FIR - ENHANCEMENTS		100,000	100,000		(100,000)
CFC06R	FIR - FACILITY RENEWAL		632,500	632,500	1,582,500	950,000
PFC007	FIRE DEPARTMENT ON-LINE TRAINING	300,000		(300,000)		
PFC008	FIRE DEPARTMENT PUBLIC SAFETY BLDG FF&E		377,155	377,155		(377,155)
PFC009	FIRE DEPARTMENT VEHICLE MODEM PROJECT				433,000	433,000
PFC010	FIRE DEPARTMENT INCIDENT DISPLAY BOARDS				500,000	500,000
PFC012	MARINE EARTHQUAKE MEMORIAL PROJECT		100,000	100,000		(100,000)
PFC200	FIRE PREVENTION VEHICLE REPLACEMENT	164,000	164,000		164,000	
PFC300	EMS EQUIPMENT REPLACEMENT	978,096	978,096		425,000	(553,096)
	SUB-TOTAL 1G AGF ACP	**1,442,096**	**2,351,751**	**909,655**	**3,104,500**	**752,749**
	SUB-TOTAL CONTINUING PROJECTS	**1,442,096**	**2,351,751**	**909,655**	**3,104,500**	**752,749**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
FIR99	FIRE GENERAL		100,000	100,000		(100,000)
	SUB-TOTAL 1G AGF WOF		**100,000**	**100,000**		**(100,000)**
	SUB-TOTAL WORK ORDERS/OVERHEAD		**100,000**	**100,000**		**(100,000)**
Total Uses of Funds		**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

Department: GEN : GENERAL CITY RESPONSIBILITY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	424,661,101	571,855,025	147,193,924	590,153,631	18,298,606
4D GOB	GENERAL OBLIGATION BOND FUND	171,601,000	249,667,265	78,066,265	242,734,461	(6,932,804)
4D ODS	OTHER DEBT SERVICE FUNDS	266,492	143,246	(123,246)	10,000	(133,246)
6I FCF	FINANCE CORP INTERNAL SERVICE FUNDS	10,443,388		(10,443,388)		
7R RHC	RETIREE HEALTH CARE TRUST FUND - PROP B	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Total Sources by Funds		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
Program Summary						
FCZ	GENERAL CITY RESPONSIBILITIES	606,221,981	820,915,536	214,693,555	832,148,092	11,232,556
AML	INDIGENT DEFENSE/GRAND JURY	750,000	750,000		750,000	
FHC	RETIREE HEALTH CARE - PROP B	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Total Uses by Program		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
Character Summary						
013	MANDATORY FRINGE BENEFITS	62,654,915	58,313,112	(4,341,803)	63,413,262	5,100,150
021	NON PERSONNEL SERVICES	13,755,074	12,539,679	(1,215,395)	12,539,679	
038	CITY GRANT PROGRAMS	10,039,200		(10,039,200)		
060	CAPITAL OUTLAY	14,070,388	4,068,390	(10,001,998)	3,744,490	(323,900)
06P	PROGRAMMATIC PROJECTS		500,000	500,000		(500,000)
070	DEBT SERVICE	171,867,492	249,846,621	77,979,129	244,759,981	(5,086,640)
081	SERVICES OF OTHER DEPTS	13,759,635	14,552,989	793,354	15,791,930	1,238,941
091	OPERATING TRANSFERS OUT	106,472,081	194,344,233	87,872,152	184,101,317	(10,242,916)
095	INTRAFUND TRANSFERS OUT	162,819,696	222,390,012	59,570,316	256,281,933	33,891,921
096	UNAPPROPRIATED REVENUE-CHARTER RESERVES	17,800,000	15,895,000	(1,905,000)	14,377,000	(1,518,000)
097	UNAPPROPRIATED REVENUE RETAINED	24,100,000	26,600,000	2,500,000	27,330,000	730,000
098	UNAPPROPRIATED REVENUE-DESIGNATED	19,803,500	39,397,136	19,593,636	32,010,044	(7,387,092)
Total Uses by Character		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
Sources of Funds Detail by Subobject						
10999	UNALLOCATED GENERAL PROPERTY TAXES	170,851,000	228,330,977	57,479,977	221,480,173	(6,850,804)
25920	PENALTIES				15,279,147	15,279,147
30150	INTEREST EARNED - POOLED CASH	180,000	281,636	101,636	451,544	169,908

Department: GEN : GENERAL CITY RESPONSIBILITY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
48111	HOMEOWNERS PROP TAX RELIEF	750,000	750,000		750,000	
70201	PROPOSITION B RET HEALTH CARE PRETAX	6,660,000	11,000,000	4,340,000	14,000,000	3,000,000
70211	FRINGE-PROP B RET HEALTH CARE-CITY SHARE	3,330,000	5,500,000	2,170,000	7,000,000	1,500,000
80111	PROCEEDS FROM SALE OF BONDS-FACE AMOUNT	10,443,388		(10,443,388)		
84901	RETURN OF EXCESS DEPOSITS-FISCAL AGENTS	627,000	1,104,500	477,500	760,000	(344,500)
9301G	OTI FR 1G-GENERAL FUND	266,492	133,246	(133,246)		(133,246)
9302N	OTI FR 2S/NDF-NEIGHBORHOOD DEV FD		10,000	10,000	10,000	
9305L	OTI FR 5L-LAGUNA HONDA HOSPITAL FUNDS				2,250,393	2,250,393
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		20,586,288	20,586,288	2,974,748	(17,611,540)
GFS (1)	GENERAL FUND SUPPORT	424,034,101	570,750,525	146,716,424	589,393,631	18,643,106
Total Sources by Funds		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
013	MANDATORY FRINGE BENEFITS	62,654,915	58,313,112	(4,341,803)	63,413,262	5,100,150
021	NON PERSONNEL SERVICES	11,910,074	10,694,679	(1,215,395)	10,694,679	
038	CITY GRANT PROGRAMS	10,039,200		(10,039,200)		
060	CAPITAL OUTLAY	627,000	1,104,500	477,500	760,000	(344,500)
081	SERVICES OF OTHER DEPTS	10,546,068	11,269,422	723,354	12,578,363	1,308,941
091	OPERATING TRANSFERS OUT	106,472,081	194,344,233	87,872,152	184,101,317	(10,242,916)
095	INTRAFUND TRANSFERS OUT	162,819,696	222,390,012	59,570,316	256,281,933	33,891,921
097	UNAPPROPRIATED REVENUE RETAINED	24,100,000	26,600,000	2,500,000	27,330,000	730,000
098	UNAPPROPRIATED REVENUE-DESIGNATED	9,856,000		(9,856,000)		
	SUB-TOTAL 1G AGF AAA	**399,025,034**	**524,715,958**	**125,690,924**	**555,159,554**	**30,443,596**
4D GOB GOB: GENERAL OBLIGATION BOND FUND						
070	DEBT SERVICE	171,601,000	229,080,977	57,479,977	222,230,173	(6,850,804)
	SUB-TOTAL 4D GOB GOB	**171,601,000**	**229,080,977**	**57,479,977**	**222,230,173**	**(6,850,804)**
4D GOB TSR: TOBACCO SETTLMNT REVENUE FOR DEBT SVC						
070	DEBT SERVICE		20,586,288	20,586,288	20,504,288	(82,000)
	SUB-TOTAL 4D GOB TSR		**20,586,288**	**20,586,288**	**20,504,288**	**(82,000)**

Department: GEN : GENERAL CITY RESPONSIBILITY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
4D ODS LNF: GENERAL CITY LOAN FUND						
070	DEBT SERVICE	266,492	143,246	(123,246)	10,000	(133,246)
	SUB-TOTAL 4D ODS LNF	**266,492**	**143,246**	**(123,246)**	**10,000**	**(133,246)**
7R RHC HCT: HEALTH CARE - PROP B TRUST FUND						
021	NON PERSONNEL SERVICES	170,000	170,000		170,000	
081	SERVICES OF OTHER DEPTS	52,500	122,500	70,000	52,500	(70,000)
098	UNAPPROPRIATED REVENUE-DESIGNATED	9,947,500	16,489,136	6,541,636	21,229,044	4,739,908
	SUB-TOTAL 7R RHC HCT	**10,170,000**	**16,781,636**	**6,611,636**	**21,451,544**	**4,669,908**
	SUB-TOTAL OPERATING	**581,062,526**	**791,308,105**	**210,245,579**	**819,355,559**	**28,047,454**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PGEISC	INDIGENT DEFENSE SPECIAL CIRCUMSTANCES	750,000	750,000		750,000	
	SUB-TOTAL 1G AGF AAP	**750,000**	**750,000**		**750,000**	
	SUB-TOTAL ANNUAL PROJECTS	**750,000**	**750,000**		**750,000**	
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PCOBIP	BUDGET IMPROVEMENT PROJECT		500,000	500,000		(500,000)
PGECMS	JUSTIS	3,161,067	3,161,067		3,161,067	
PGEGEN	GENERAL RESERVE ADMIN CODE 10.60(B)		22,908,000	22,908,000	10,781,000	(12,127,000)
PGEPHR	PUBLIC HOUSING REBUILD FUND	3,000,000	3,000,000		5,000,010	2,000,010
PGETIR	TECH & INFR MAINT/REPLACEMENT	925,000	925,000		925,000	
PUNBSR	BUDGET STABILIZATION RESERVE	17,800,000	15,895,000	(1,905,000)	14,377,000	(1,518,000)
	SUB-TOTAL 1G AGF ACP	**24,886,067**	**46,389,067**	**21,503,000**	**34,244,077**	**(12,144,990)**
6I FCF ELR: EQUIPMENT LEASE REVENUE BOND						
PMYE13	SFFC EQUIPMENT LEASE REV - SERIES 2013	10,443,388		(10,443,388)		
	SUB-TOTAL 6I FCF ELR	**10,443,388**		**(10,443,388)**		
	SUB-TOTAL CONTINUING PROJECTS	**35,329,455**	**46,389,067**	**11,059,612**	**34,244,077**	**(12,144,990)**
Total Uses of Funds		**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

Department: UNA : GENERAL FUND UNALLOCATED

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
10110	PROP TAX CURR YR-SECURED	759,089,000	818,962,000	59,873,000	874,010,000	55,048,000
10120	PROP TAX CURR YR-UNSECURED	49,536,000	53,232,000	3,696,000	53,765,000	533,000
10230	UNSECURED INSTL 5/8 YR PLAN	383,000	384,000	1,000	384,000	
10310	SUPP ASST SB813-CY SECURED	8,538,000	7,157,000	(1,381,000)	6,710,000	(447,000)
10410	SUPP ASST SB813-PY SECURED	18,143,000	15,210,000	(2,933,000)	14,259,000	(951,000)
10912	PROP TAX IN-LIEU OF SALES AND USE TAX	39,062,000	42,054,000	2,992,000	43,526,000	1,472,000
10913	PROP TAX IN-LIEU OF VEHICLE LICENSE FEE	172,710,000	184,813,000	12,103,000	195,626,000	10,813,000
10920	PROP TAX AB 1290 RDA PASSTHROUGH	13,783,000	14,505,000	722,000	15,163,000	658,000
10930	SB 813-5% ADMINISTRATIVE COST	2,410,000	2,016,000	(394,000)	1,890,000	(126,000)
10943	PENALTY/COSTS-REDEMPTION	14,012,000	14,667,000	655,000	14,667,000	
11110	PAYROLL TAX	427,813,800	479,055,000	51,241,200	458,210,000	(20,845,000)
11115	PAYROLL TAX - PRIOR PERIOD	16,276,000	16,276,000		16,276,000	
11220	GROSS RECEIPTS TAX PROPOSITION E				50,911,000	50,911,000
11310	BUSINESS REGISTRATION TAX	8,716,000	37,601,000	28,885,000	38,727,000	1,126,000
12110	SALES & USE TAX	121,736,000	125,697,000	3,961,000	130,096,000	4,399,000
12210	HOTEL ROOM TAX	170,195,100	273,930,000	103,734,900	289,070,000	15,140,000
12310	GAS ELECTRIC STEAM USERS TAX	42,015,000	41,916,000	(99,000)	42,754,000	838,000
12320	TELEPHONE USERS TAX (LAND & MOBILE)	46,855,000	48,240,000	1,385,000	49,205,000	965,000
12340	WATER USERS TAX	3,030,000	3,359,000	329,000	3,426,000	67,000
12410	PARKING TAX	76,530,000	83,251,000	6,721,000	85,749,000	2,498,000
12510	REAL PROPERTY TRANSFER TAX	203,470,000	225,150,000	21,680,000	225,150,000	
12910	STADIUM ADMISSION TAX	1,818,000	1,854,000	36,000	886,000	(968,000)
12930	ACCESS LINE TAX - CURRENT	42,980,000	42,614,000	(366,000)	43,040,000	426,000
20610	PGE ELECTRIC	3,722,000	3,650,000	(72,000)	3,650,000	
20620	PGE GAS	2,395,000	2,124,000	(271,000)	2,124,000	
20630	CABLE TV FRANCHISE	9,549,000	10,124,109	575,109	10,124,109	
20640	STEAM FRANCHISE	204,000	200,000	(4,000)	200,000	
25110	TRAFFIC FINES - MOVING	4,848,000	4,500,000	(348,000)	4,500,000	
30150	INTEREST EARNED - POOLED CASH	1,594,191	5,306,000	3,711,809	5,214,000	(92,000)
35244	JESSIE SQUARE GARAGE	1,300,000	1,600,000	300,000	1,600,000	
45CAP	CAPITAL CONTRIBUTIONS-STATE		56,700	56,700		(56,700)
48111	HOMEOWNERS PROP TAX RELIEF	3,839,000	3,839,000		3,839,000	
48990	STATE REVENUE LOSS	(15,000,000)		15,000,000		
60101	COURT FEES	400,000	500,000	100,000	500,000	
60198	RECOVERY GENERAL GOVT COST	12,096,954	10,280,092	(1,816,862)	10,280,092	
69999	OTHER OPERATING REVENUE	600,000	600,000		600,000	

Department: UNA : GENERAL FUND UNALLOCATED

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
79992	UNCLAIMED FUNDS FOR THE CITY (TTX)	50,000	50,000		50,000	
79999	OTHER NON-OPERATING REVENUE				11,600,000	11,600,000
9305A	OTI FR 5A-AIRPORT FUND	34,879,000	36,950,985	2,071,985	37,736,235	785,250
9501G	ITI FR 1G-GENERAL FUND	162,819,696	202,390,012	39,570,316	233,481,933	31,091,921
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	100,100,572	110,550,000	10,449,428	110,550,000	
99999R	PRIOR YEAR DESIGNATED RESERVE	14,669,954	24,006,880	9,336,926	12,620,000	(11,386,880)
GFS (2)	GENERAL FUND SUPPORT	(2,577,168,267)	(2,948,670,778)	(371,502,511)	(3,102,169,369)	(153,498,591)
Total Sources by Funds						

(2) This figure is negative because we have allocated this amount to various departments to illustrate the amount of general fund subsidy each department requires to support its operation.

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	105,562,384	108,104,882	2,542,498	102,871,396	(5,233,486)
2S CFF	CONVENTION FACILITIES FUND	75,165,907	76,995,485	1,829,578	74,688,351	(2,307,134)
2S CRF	CULTURE & RECREATION SPEC REV FD		12,732,639	12,732,639	12,759,723	27,084
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	328,399	332,520	4,121	332,520	
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	1,865,000	1,765,000	(100,000)	1,000,000	(765,000)
2S RPF	REAL PROPERTY SPECIAL REVENUE FUND	52,799,929	56,880,327	4,080,398	62,347,863	5,467,536
6I CSF	IS-CENTRAL SHOPS FUND	26,796,139	31,221,541	4,425,402	31,916,622	695,081
6I OIS	IS-REPRODUCTION FUND	6,025,989	6,853,219	827,230	6,799,546	(53,673)
Total Sources by Funds		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

Program Summary

FFO	311 CALL CENTER	10,879,996	11,479,480	599,484	11,794,312	314,832
AUA	ANIMAL WELFARE	5,395,922	5,712,200	316,278	4,963,433	(748,767)
FAU	CAPITAL ASSET PLANNING	750,000	750,000		750,000	
FAC	CITY ADMINISTRATOR - ADMINISTRATION	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
ACA	COMMUNITY AMBASSADOR PROGRAM	496,385	580,753	84,368	718,484	137,731
CRD	COMMUNITY REDEVELOPMENT		728,678	728,678	752,019	23,341
FFQ	CONTRACT MONITORING	4,476,177	4,662,030	185,853	3,986,097	(675,933)
AME	COUNTY CLERK SERVICES	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
FAV	DISABILITY ACCESS	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
BA8	EARTHQUAKE SAFETY PROGRAM	440,000	590,000	150,000	590,000	
FFL	ENTERTAINMENT COMMISSION	861,464	851,356	(10,108)	875,315	23,959
FFH	FACILITIES MGMT & OPERATIONS	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863
FFK	FLEET MANAGEMENT	991,055	990,923	(132)	1,125,655	134,732
FEQ	GRANTS FOR THE ARTS	11,888,347	12,787,639	899,292	12,814,723	27,084
FFN	IMMIGRANT AND LANGUAGE SERVICES	1,841,055	2,009,655	168,600	2,026,021	16,366
AJU	JUSTIS PROJECT - CITY ADM OFFICE	3,481,495	3,397,792	(83,703)	3,425,758	27,966
FFB	LIVING WAGE / LIVING HEALTH (MCO/HCAO)	3,297,163	3,722,140	424,977	3,820,910	98,770
ASG	MEDICAL EXAMINER	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
BGP	MOSCONE EXPANSION PROJECT	1,700,000	3,400,000	1,700,000		(3,400,000)
FER	NEIGHBORHOOD BEAUTIFICATION	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
FCC	PROCUREMENT SERVICES	5,106,654	5,366,628	259,974	5,544,031	177,403
FFI	REAL ESTATE SERVICES	26,874,789	27,414,519	539,730	29,921,138	2,506,619
FCB	REPRODUCTION SERVICES	6,025,989	6,853,219	827,230	6,799,546	(53,673)
FCT	RISK MANAGEMENT / GENERAL	14,325,471	18,305,849	3,980,378	18,376,381	70,532

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Program Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
EIJ	TOURISM EVENTS	73,465,907	73,595,485	129,578	74,688,351	1,092,866
BK6	TREASURE ISLAND	1,758,079	1,924,948	166,869	1,848,550	(76,398)
FFJ	VEHICLE & EQUIPMENT MAIN & FUELING	25,949,934	30,375,336	4,425,402	31,070,417	695,081
Total Uses by Program		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

Character Summary

001	SALARIES	57,088,390	60,656,456	3,568,066	62,443,831	1,787,375
013	MANDATORY FRINGE BENEFITS	25,072,158	27,606,313	2,534,155	30,709,131	3,102,818
020	OVERHEAD	2,480,014	2,423,689	(56,325)	2,423,689	
021	NON PERSONNEL SERVICES	119,100,888	125,855,857	6,754,969	127,284,079	1,428,222
038	CITY GRANT PROGRAMS	10,204,626	11,075,119	870,493	11,075,119	
040	MATERIALS & SUPPLIES	12,420,070	16,084,305	3,664,235	16,411,661	327,356
060	CAPITAL OUTLAY	11,896,646	19,580,919	7,684,273	9,983,519	(9,597,400)
06F	FACILITIES MAINTENANCE	425,000	967,000	542,000	469,000	(498,000)
06P	PROGRAMMATIC PROJECTS	1,672,680	2,215,465	542,785	1,445,584	(769,881)
070	DEBT SERVICE	506,231	506,231		506,231	
079	ALLOCATED CHARGES		(102,381)	(102,381)	(102,381)	
081	SERVICES OF OTHER DEPTS	27,622,044	27,961,640	339,596	30,010,777	2,049,137
095	INTRAFUND TRANSFERS OUT	23,211,825	24,907,355	1,695,530	21,544,221	(3,363,134)
098	UNAPPROPRIATED REVENUE-DESIGNATED				781	781
ELU	TRANSFER ADJUSTMENTS-USES	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
Total Uses by Character		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

Reserved Appropriations

CONTROLLER RESERVES:					
CONTINUING PROJECTS: 1G AGF ACP:					
CAD067	ADM - ENHANCEMENTS	75,000	75,000	380,000	305,000
	SUB-TOTAL CONTROLLER RESERVES	**75,000**	**75,000**	**380,000**	**305,000**

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
MAYOR RESERVES:						
ANNUAL PROJECTS: 1G AGF AAP:						
CADANC	ANIMAL SHELTER FACILITY PLAN		700,000	700,000		(700,000)
	SUB-TOTAL MAYOR RESERVES		**700,000**	**700,000**		**(700,000)**
Total Reserved Appropriations			**775,000**	**775,000**	**380,000**	**(395,000)**
Sources of Funds Detail by Subobject						
11110	PAYROLL TAX	1,000,000	1,000,000		1,000,000	
12210	HOTEL ROOM TAX	53,095,000		(53,095,000)		
20299	SUNDRY BUSINESS LICENSES	520,000	520,000		520,000	
20911	DOG LICENSE	410,000	410,000		410,000	
20921	MARRIAGE LICENSE	562,000	562,000		562,000	
25940	OFFICE OF LABOR STD ENFORCEMENT PENALTIE	274,036	314,036	40,000	354,036	40,000
25941	PREVAILING WAGE PENALTIES	100,000	100,000		100,000	
35701	CONVENTION FACILITIES - RENTALS	10,398,957	11,062,886	663,929	11,309,495	246,609
35702	CONVENTION FACILITIES - CONCESSIONS	13,039,950	13,961,175	921,225	14,264,566	303,391
39899	OTHER CITY PROPERTY RENTALS	2,747,714	2,900,714	153,000	2,938,714	38,000
49997	CITY DEPTS REVENUE FROM OCII		1,618,000	1,618,000	1,625,000	7,000
60130	COUNTY CLERK FEES	1,191,400	1,191,400		1,191,400	
60155	CITY HALL TOURS	5,000	5,000		5,000	
60202	FUEL SALES & MAINTENANCE SERVICES		700,000	700,000	700,000	
60501	PUBLIC POUND FEE	138,000	138,000		138,000	
60502	PUBLIC POUND SALE OF ANIMALS	22,000	22,000		22,000	
60505	CAT REGISTRATION	12,100	12,100		12,100	
60684	FARMERS MARKET FEE	925,950	925,950		925,950	
60690	MEDICAL EXAMINER FEES	640,000	665,000	25,000	665,000	
61101	PLAN CHECKING	212,000	160,000	(52,000)	160,000	
63508	OTHER HEALTH FEE	173,957	173,957		173,957	
63509	BIRTH CERTIFICATE FEE	214,005	214,005		214,005	
63510	DEATH CERTIFICATE FEE	61,450	61,450		61,450	
75415	COMMUNITY IMPROVEMENT IMPACT FEE		75,000	75,000	380,000	305,000
76251	SALE OF SCRAP AND WASTE	325,000	325,000		325,000	
79999	OTHER NON-OPERATING REVENUE	20,000	20,000		20,000	
86599	EXP REC-GENERAL UNALLOCATED	27,221,922	2,382,404	(24,839,518)	1,624,461	(757,943)

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	375,756	422,750	46,994	422,750	
865AC	EXP REC FR AIRPORT (AAO)	5,232,748	7,863,085	2,630,337	7,854,110	(8,975)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	13,760,430	15,016,161	1,255,731	16,953,398	1,937,237
865AN	EXP REC FR ANIMAL CARE & CONTROL (AAO)		124,829	124,829	128,129	3,300
865AP	EXP REC FR ADULT PROBATION (AAO)	2,542	58,451	55,909	58,451	
865AR	EXP REC FR ART COMMISSION (AAO)	308,899	339,529	30,630	339,529	
865AS	EXP REC FR ASSESSOR (AAO)	513,011	513,497	486	604,729	91,232
865AT	EXP REC FR DPW-AT (AAO)	86,553		(86,553)		
865BD	EXP REC FR BOARD OF SUPV (AAO)	33,229	33,038	(191)	33,038	
865BE	EXP REC FR BUS & ENC DEV (AAO)	277,112	452,185	175,073	448,951	(3,234)
865BI	EXP REC FR BLDG INSPECTION (AAO)	2,342,041	2,600,466	258,425	2,593,103	(7,363)
865C8	EXP REC FR CON-PAYROLL/PERSONNEL (AAO)	405,178	405,178		405,178	
865CA	EXP REC FR ADM (AAO)	2,594,929	2,801,271	206,342	2,825,586	24,315
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	54,789	66,420	11,631	66,420	
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)		5,353	5,353	5,502	149
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	28,050	28,050		28,050	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	175,771	207,272	31,501	207,272	
865CM	EXP REC FR MED EXAMINER/CORONER (AAO)		23,751	23,751	24,319	568
865CO	EXP REC FR CONTROLLER (AAO)	351,709	351,332	(377)	351,332	
865CP	EXP REC FR CITY PLANNING (AAO)	1,393,355	1,455,890	62,535	1,455,909	19
865CS	EXP REC FR CIVIL SERVICE (AAO)	63,555	63,555		63,555	
865CT	EXP REC FR CITY ATTORNEY (AAO)	37,210	73,469	36,259	73,878	409
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	350,828	438,599	87,771	198,371	(240,228)
865EC	EXP REC FR ETHICS COMMISSION (AAO)	96,537	102,583	6,046	102,583	
865ED	EXP REC FR EMERGENCY COMM. DEPT.	328,340	335,768	7,428	336,350	582
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	1,003,394	1,232,794	229,400	1,232,794	
865EV	EXP REC FR ENVIRONMENT (AAO)	126,333	130,238	3,905	120,105	(10,133)
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	920,000	955,000	35,000	955,000	
865FC	EXP REC FR FIRE DEPT (AAO)	306,634	4,643,959	4,337,325	5,128,518	484,559
865GE	EXP REC FR GENERAL CITY RESP (AAO)	3,228,067	3,236,067	8,000	3,236,067	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	2,440,399	2,994,542	554,143	3,007,294	12,752
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,494,888	1,512,954	18,066	1,457,058	(55,896)
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	564,734	531,185	(33,549)	531,185	
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	78,147	128,147	50,000	128,147	
865HS	EXP REC FR HSS (AAO)	16,437	17,455	1,018	17,455	
865JV	EXP REC FR JUVENILE COURT (AAO)	106,566	185,164	78,598	186,173	1,009

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	295,513	464,187	168,674	462,257	(1,930)
865LL	EXP REC FR LAW LIBRARY (AAO)	13,153	723,216	710,063	904,216	181,000
865MO	EXP REC FR MAYOR - CDBG (AAO)	180,000	200,000	20,000	200,000	
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	9,122,873	12,091,127	2,968,254	12,165,951	74,824
865MY	EXP REC FR MAYOR (AAO)	218,278	178,278	(40,000)	178,278	
865OC	EXP REC FR OFFICE OF CONTRACT ADMIN(AAO)		1,600	1,600	1,600	
865PA	EXP REC FR PERMIT APPEALS (AAO)	31,545	31,545		31,545	
865PC	EXP REC FR POLICE COMMISSION (AAO)	2,952,523	9,057,905	6,105,382	11,817,515	2,759,610
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	671,910	699,954	28,044	700,407	453
865PO	EXP REC FR PORT COMMISSION (AAO)	2,742,932	3,582,923	839,991	3,566,719	(16,204)
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	6,903,479	6,909,283	5,804	6,886,647	(22,636)
865PW	EXP REC FR PUBLIC WORKS (AAO)	8,570,340	16,161,780	7,591,440	17,156,084	994,304
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	358,279	358,516	237	358,516	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	149,080	183,219	34,139	183,219	
865RD	EXP REC FR HUMAN RESOURCES (AAO)	1,478,593	1,479,747	1,154	1,479,750	3
865RE	EXP REC FR REAL ESTATE (AAO)	83,596	168,042	84,446	155,842	(12,200)
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	343,057	409,219	66,162	409,560	341
865RP	EXP REC FR REC & PARK (AAO)	549,454	4,001,595	3,452,141	4,089,114	87,519
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	278,346	289,575	11,229	289,575	
865SH	EXP REC FR SHERIFF (AAO)	903,920	1,497,773	593,853	1,503,747	5,974
865SP	EXP REC FR TRIAL COURTS (AAO)	37,835	44,278	6,443	44,278	
865SS	EXP REC FR HUMAN SERVICES (AAO)	4,716,832	5,259,888	543,056	5,182,273	(77,615)
865TI	EXP REC FROM ISD (AAO)	2,098,732	2,402,270	303,538	2,431,269	28,999
865TR	EXP REC FR TREAS/TAX COLL (AAO)	1,253,844	1,593,770	339,926	2,246,524	652,754
865UC	EXP REC FR PUC (AAO)	4,568,201	6,080,191	1,511,990	5,865,158	(215,033)
865UH	EXP REC FR HETCH HETCHY (AAO)	650,417	933,718	283,301	941,295	7,577
865UW	EXP REC FR WATER DEPT (AAO)	1,576,746	1,723,568	146,822	1,723,785	217
865WM	EXP REC FR WAR MEMORIAL (AAO)	1,726,517	1,797,152	70,635	1,797,152	
865WO	EXP REC FR STATUS OF WOMEN (AAO)	95,682	95,682		95,682	
865WP	EXP REC FR CLEANWATER (AAO)	524,669	2,185,794	1,661,125	2,232,422	46,628
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	3,877,522	3,954,995	77,473	3,954,995	
875MO	EXP REC FR MAYOR-CDBG (NON-AAO)	173,331	178,561	5,230	178,591	30
875PW	EXP REC FR PUBLIC WORKS (NON-AAO)	51,013	51,013		51,013	
875TC	EXP REC FR TRIAL COURTS (NON-AAO)	882,280	882,280		882,280	
875UC	EXP REC FR PUC (NON-AAO)	679,000	679,000		679,000	
9301G	OTI FR 1G-GENERAL FUND		54,459,639	54,459,639	54,486,723	27,084

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
9305A	OTI FR 5A-AIRPORT FUND	30,888	31,713	825	31,713	
9305C	OTI FR 5C-CLEANWATER PROGRAM FUNDS	30,888	31,713	825	31,713	
9305P	OTI FR 5P-PORT COMMISSION FUND	30,888	31,713	825	31,713	
9305T	OTI FR 5T-HETCH HETCHY FUNDS	30,889	31,712	823	31,712	
9305W	OTI FR 5W-WATER DEPARTMENT FUNDS	30,889	31,712	823	31,712	
9502C	ITI FR 2S/CFF-CONVENTION FACILITIES FD	1,700,000	3,400,000	1,700,000		(3,400,000)
9502T	ITI FR 2S/RPF-REAL PROPERTY FUND	21,456,825	21,452,355	(4,470)	21,489,221	36,866
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	12,833,103	13,208,133	375,030	9,065,961	(4,142,172)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
GFS (1)	GENERAL FUND SUPPORT	44,388,098	51,837,570	7,449,472	46,876,092	(4,961,478)
Total Sources by Funds		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	28,517,013	29,680,882	1,163,869	30,024,761	343,879
013	MANDATORY FRINGE BENEFITS	11,299,808	12,417,839	1,118,031	13,503,192	1,085,353
021	NON PERSONNEL SERVICES	3,644,877	3,848,522	203,645	3,782,685	(65,837)
038	CITY GRANT PROGRAMS	10,104,626		(10,104,626)		
040	MATERIALS & SUPPLIES	1,056,291	1,055,291	(1,000)	1,055,291	
060	CAPITAL OUTLAY	144,126	448,595	304,469	54,069	(394,526)
081	SERVICES OF OTHER DEPTS	14,472,494	13,809,912	(662,582)	14,234,276	424,364
095	INTRAFUND TRANSFERS OUT	55,000	55,000		55,000	
	SUB-TOTAL 1G AGF AAA	**69,294,235**	**61,316,041**	**(7,978,194)**	**62,709,274**	**1,393,233**
2S CFF ANP: CONV FAC FD-OPERATING-NONPROJECT						
001	SALARIES	266,602	272,378	5,776	275,711	3,333
013	MANDATORY FRINGE BENEFITS	95,940	105,054	9,114	115,437	10,383
021	NON PERSONNEL SERVICES	68,250,312	68,191,538	(58,774)	69,145,363	953,825
038	CITY GRANT PROGRAMS	100,000	100,000		100,000	
040	MATERIALS & SUPPLIES	1,530	1,530		1,530	
070	DEBT SERVICE	506,231	506,231		506,231	
081	SERVICES OF OTHER DEPTS	4,245,292	4,418,754	173,462	4,544,079	125,325

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S CFF ANP: CONV FAC FD-OPERATING-NONPROJECT						
095	INTRAFUND TRANSFERS OUT	1,700,000	3,400,000	1,700,000		(3,400,000)
ELU	TRANSFER ADJUSTMENTS-USES	(1,700,000)	(3,400,000)	(1,700,000)		3,400,000
	SUB-TOTAL 2S CFF ANP	**73,465,907**	**73,595,485**	**129,578**	**74,688,351**	**1,092,866**
2S CRF GFA: GRANTS FOR THE ARTS						
001	SALARIES		503,940	503,940	510,949	7,009
013	MANDATORY FRINGE BENEFITS		217,733	217,733	237,808	20,075
021	NON PERSONNEL SERVICES		72,200	72,200	72,200	
038	CITY GRANT PROGRAMS		10,975,119	10,975,119	10,975,119	
040	MATERIALS & SUPPLIES		6,000	6,000	6,000	
081	SERVICES OF OTHER DEPTS		957,647	957,647	957,647	
	SUB-TOTAL 2S CRF GFA		**12,732,639**	**12,732,639**	**12,759,723**	**27,084**
2S GSF SBF: SURETY BOND SELF-INSURANCE FUND						
001	SALARIES	62,239	63,480	1,241	64,558	1,078
013	MANDATORY FRINGE BENEFITS	29,180	32,060	2,880	30,982	(1,078)
021	NON PERSONNEL SERVICES	63,023	63,023		63,023	
	SUB-TOTAL 2S GSF SBF	**154,442**	**158,563**	**4,121**	**158,563**	
6I CSF CSF: IS-CENTRAL SHOPS FUND						
001	SALARIES	8,464,324	8,577,936	113,612	8,681,490	103,554
013	MANDATORY FRINGE BENEFITS	4,356,896	4,538,317	181,421	4,931,936	393,619
021	NON PERSONNEL SERVICES	2,332,802	2,624,990	292,188	2,624,990	
040	MATERIALS & SUPPLIES	9,984,626	13,589,666	3,605,040	13,853,739	264,073
081	SERVICES OF OTHER DEPTS	811,286	1,044,427	233,141	978,262	(66,165)
	SUB-TOTAL 6I CSF CSF	**25,949,934**	**30,375,336**	**4,425,402**	**31,070,417**	**695,081**
6I OIS REP: IS-REPRODUCTION FUND						
001	SALARIES	1,246,554	1,381,823	135,269	1,439,796	57,973
013	MANDATORY FRINGE BENEFITS	589,251	723,872	134,621	810,608	86,736
021	NON PERSONNEL SERVICES	3,236,008	3,773,750	537,742	3,725,981	(47,769)
040	MATERIALS & SUPPLIES	300,000	350,000	50,000	350,000	
060	CAPITAL OUTLAY	138,383	166,298	27,915		(166,298)
081	SERVICES OF OTHER DEPTS	515,793	457,476	(58,317)	472,380	14,904

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
6I OIS REP: IS-REPRODUCTION FUND						
098	UNAPPROPRIATED REVENUE-DESIGNATED				781	781
	SUB-TOTAL 6I OIS REP	**6,025,989**	**6,853,219**	**827,230**	**6,799,546**	**(53,673)**
	SUB-TOTAL OPERATING	**174,890,507**	**185,031,283**	**10,140,776**	**188,185,874**	**3,154,591**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CAD067	ADM - ENHANCEMENTS		520,000	520,000		(520,000)
CADANC	ANIMAL SHELTER FACILITY PLAN	150,000	700,000	550,000		(700,000)
FADANC	ANIMAL SHELTER FACILITIES MAINTENANCE	670,937	50,000	(620,937)		(50,000)
FADCHL	CITY HALL FACILITIES MAINTENANCE PROJS	150,000		(150,000)	1,600,000	1,600,000
FADHOJ	HALL OF JUSTICE	175,000	184,000	9,000	193,000	9,000
FADMAR	ALEMANY MARKET FACILITIES MAINTENANCE	300,000	300,000			(300,000)
FADOFA	CITY ADMIN SVCS OTHER FACILITIES	250,000	263,000	13,000	276,000	13,000
PAD004	CITY VEHICLE POOL	144,850	144,718	(132)	279,450	134,732
PAD006	ENTERTAINMENT COMMISSION FUND	861,464	851,356	(10,108)	875,315	23,959
PCA200	IMMIGRANT AND LANGUAGE SERVICES	(467)		467		
PCA400	COMMUNITY AMBASSADOR PROGRAM	496,385	580,753	84,368	718,484	137,731
	SUB-TOTAL 1G AGF AAP	**3,198,169**	**3,593,827**	**395,658**	**3,942,249**	**348,422**
	SUB-TOTAL ANNUAL PROJECTS	**3,198,169**	**3,593,827**	**395,658**	**3,942,249**	**348,422**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CAD067	ADM - ENHANCEMENTS		5,735,000	5,735,000	3,880,000	(1,855,000)
CAD06R	ADM - FACILITY RENEWAL		152,000	152,000	1,850,000	1,698,000
CADCHG	CITY HALL EMERGENCY GENERATOR PROJECT	225,000	1,084,203	859,203	620,000	(464,203)
CADCHS	CITY HALL SECURITY SYSTEM		290,000	290,000		(290,000)
CADEND	CITY ADMIN PROJECTS-DISABLED ACCESS	7,668,200	6,047,005	(1,621,195)	950,000	(5,097,005)
CADFIR	CITY HALL FIRE ALARM PROJECT		313,100	313,100		(313,100)
PAD009	E-PROCUREMENT	100,000	101,650	1,650	101,650	
PAD011	JUSTIS PROJECT - CITY ADM. OFFICE	3,481,495	3,397,792	(83,703)	3,425,758	27,966
PATCIP	CITY CAPITAL IMPROVMENT PLANNING	750,000	750,000		750,000	
PCA300	CAPSS EARTHQUAKE SAFETY PROGRAM	440,000	590,000	150,000	590,000	
	SUB-TOTAL 1G AGF ACP	**12,664,695**	**18,460,750**	**5,796,055**	**12,167,408**	**(6,293,342)**

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S CFF CPR: CONV FAC FD-CONTINUING PROJECTS						
CCF500	MOSCONE CONVENTION CENTER EXPANSION PLAN	1,700,000	3,400,000	1,700,000		(3,400,000)
	SUB-TOTAL 2S CFF CPR	**1,700,000**	**3,400,000**	**1,700,000**		**(3,400,000)**
2S GSF VHS: VITAL & HLTH STATISTICS FEES						
PHCSA8	VITAL & HEALTH STATS FD	173,957	173,957		173,957	
	SUB-TOTAL 2S GSF VHS	**173,957**	**173,957**		**173,957**	
2S NDF BBF: NEIGHBORHOOD BEAUTIFICATION FUND						
PAD007	NEIGHBORHOOD BEAUTIFICATION	1,865,000	1,765,000	(100,000)	1,000,000	(765,000)
	SUB-TOTAL 2S NDF BBF	**1,865,000**	**1,765,000**	**(100,000)**	**1,000,000**	**(765,000)**
2S RPF SRA: 25 VAN NESS BUILDING						
PRECCC	CIVIC CENTER CAMPUS	2,684,184	2,594,730	(89,454)	2,601,991	7,261
	SUB-TOTAL 2S RPF SRA	**2,684,184**	**2,594,730**	**(89,454)**	**2,601,991**	**7,261**
2S RPF SRB: 1660 MISSION BLDG						
PRECCC	CIVIC CENTER CAMPUS	885,790	900,608	14,818	909,513	8,905
	SUB-TOTAL 2S RPF SRB	**885,790**	**900,608**	**14,818**	**909,513**	**8,905**
2S RPF SRC: 30 VAN NESS BUILDING						
PRECCC	CIVIC CENTER CAMPUS	6,373,038	6,324,417	(48,621)	6,343,513	19,096
	SUB-TOTAL 2S RPF SRC	**6,373,038**	**6,324,417**	**(48,621)**	**6,343,513**	**19,096**
2S RPF SRE: 555 SEVENTH STREET BUILDING						
PRECCC	CIVIC CENTER CAMPUS	802,368	805,079	2,711	804,844	(235)
	SUB-TOTAL 2S RPF SRE	**802,368**	**805,079**	**2,711**	**804,844**	**(235)**
2S RPF SRF: 1 SOUTH VAN NESS BUILDING						
PRECCC	CIVIC CENTER CAMPUS	8,139,957	8,247,798	107,841	8,290,286	42,488
	SUB-TOTAL 2S RPF SRF	**8,139,957**	**8,247,798**	**107,841**	**8,290,286**	**42,488**
2S RPF SRG: 1650 MISSION STREET BUILDING						
PRECCC	CIVIC CENTER CAMPUS	3,860,202	3,830,437	(29,765)	3,827,788	(2,649)
	SUB-TOTAL 2S RPF SRG	**3,860,202**	**3,830,437**	**(29,765)**	**3,827,788**	**(2,649)**
2S RPF SRZ: SPECIAL REV FUND-REAL ESTATE						
PRE000	REAL ESTATE OPERATIONS	5,336,644	5,444,827	108,183	5,574,364	129,537
PRECCC	CIVIC CENTER CAMPUS	3,179,601	6,762,739	3,583,138	9,648,790	2,886,051

Department: ADM : GENERAL SERVICES AGENCY - CITY ADMIN

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S RPF SRZ: SPECIAL REV FUND-REAL ESTATE						
PREFMS	FACILITIES MANAGEMENT	21,538,145	21,969,692	431,547	24,346,774	2,377,082
	SUB-TOTAL 2S RPF SRZ	**30,054,390**	**34,177,258**	**4,122,868**	**39,569,928**	**5,392,670**
	SUB-TOTAL CONTINUING PROJECTS	**69,203,581**	**80,680,034**	**11,476,453**	**75,689,228**	**(4,990,806)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
ADM23	CITY ADMINISTRATOR PROGRAMS	14,171,029	18,147,286	3,976,257	18,217,818	70,532
ADM24	INTERNAL SERVICES	6,234,256	6,586,978	352,722	5,834,647	(752,331)
	SUB-TOTAL 1G AGF WOF	**20,405,285**	**24,734,264**	**4,328,979**	**24,052,465**	**(681,799)**
6I CSF VLP: VEHICLE LEASING PROGRAM FUND						
ADM24	INTERNAL SERVICES	846,205	846,205		846,205	
	SUB-TOTAL 6I CSF VLP	**846,205**	**846,205**		**846,205**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**21,251,490**	**25,580,469**	**4,328,979**	**24,898,670**	**(681,799)**
Total Uses of Funds		**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	99,719,091	114,078,475	14,359,384	157,547,486	43,469,011
2S GTF	GASOLINE TAX FUND	37,068,645	40,753,564	3,684,919	42,017,399	1,263,835
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		50,000	50,000	949,000	899,000
2S PWF	PUBLIC WORKS/TRANS & COMMERCE SRF	1,257,211	1,817,997	560,786	2,040,195	222,198
3C FPS	FIRE PROTECTION SYSTEMS IMPVT. FUND	8,272,000		(8,272,000)		
3C SIF	STREET IMPROVEMENT FUND	255,538	1,603,626	1,348,088		(1,603,626)
Total Sources by Funds		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
Program Summary						
BAM	ARCHITECTURE	414,630	443,844	29,214	441,624	(2,220)
BAR	BUILDING REPAIR AND MAINTENANCE	18,102,561	18,637,389	534,828	18,981,004	343,615
BAW	CITY CAPITAL PROJECTS	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
BAG	CONSTRUCTION MANAGEMENT SERVICES	217,264	271,799	54,535	271,749	(50)
BAA	ENGINEERING	883,494	870,432	(13,062)	851,701	(18,731)
BA2	STREET AND SEWER REPAIR	16,776,235	17,233,619	457,384	18,135,243	901,624
BAZ	STREET ENVIRONMENTAL SERVICES	39,926,370	43,947,522	4,021,152	44,665,913	718,391
BAT	STREET USE MANAGEMENT	16,142,550	18,469,276	2,326,726	19,426,067	956,791
BA1	URBAN FORESTRY	16,875,004	17,749,310	874,306	18,259,036	509,726
Total Uses by Program		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
Character Summary						
001	SALARIES	66,780,539	69,979,150	3,198,611	71,043,221	1,064,071
013	MANDATORY FRINGE BENEFITS	33,168,631	35,386,780	2,218,149	38,335,931	2,949,151
020	OVERHEAD	32,260,940	33,768,753	1,507,813	35,084,207	1,315,454
021	NON PERSONNEL SERVICES	6,607,290	10,101,329	3,494,039	9,661,316	(440,013)
040	MATERIALS & SUPPLIES	2,397,172	3,450,685	1,053,513	3,393,185	(57,500)
060	CAPITAL OUTLAY	36,813,420	34,787,762	(2,025,658)	77,846,835	43,059,073
069	PROJECT CARRYFORWARD BUDGETS ONLY	(1,691,242)		1,691,242		
06F	FACILITIES MAINTENANCE	2,781,800	3,808,965	1,027,165	3,264,553	(544,412)
06P	PROGRAMMATIC PROJECTS		540,560	540,560	533,600	(6,960)
070	DEBT SERVICE	201,887	201,887		152,092	(49,795)
081	SERVICES OF OTHER DEPTS	24,735,884	26,116,511	1,380,627	26,838,155	721,644
091	OPERATING TRANSFERS OUT	266,492	1,736,872	1,470,380		(1,736,872)

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

Character Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
095	INTRAFUND TRANSFERS OUT	1,945,742	1,383,133	(562,609)	876,048	(507,085)
ELU	TRANSFER ADJUSTMENTS-USES	(59,696,070)	(62,958,725)	(3,262,655)	(64,475,063)	(1,516,338)
Total Uses by Character		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

Reserved Appropriations

CONTROLLER RESERVES:						
CONTINUING PROJECTS: 2S NDF BPC:						
CPWSSC	COMPLETE STREET IMPROVEMENTS				69,000	69,000
CONTINUING PROJECTS: 2S NDF MOC:						
CPWSSC	COMPLETE STREET IMPROVEMENTS				250,000	250,000
CONTINUING PROJECTS: 2S NDF RHP:						
CPWSSC	COMPLETE STREET IMPROVEMENTS				573,000	573,000
	SUB-TOTAL CONTROLLER RESERVES				**892,000**	**892,000**
Total Reserved Appropriations					**892,000**	**892,000**

Sources of Funds Detail by Subobject

20320	CAFE TABLES AND CHAIRS	157,000	168,630	11,630	170,674	2,044
20340	SIDEWALK DISPLAY	158,000	166,586	8,586	168,630	2,044
20350	SIDEWALK FLOWER MARKETS	5,000	5,110	110	5,110	
20370	NEWSRACK FEES	156,000	150,000	(6,000)	145,000	(5,000)
25920	PENALTIES	25,500	25,500		25,500	
30150	INTEREST EARNED - POOLED CASH	147,653	41,661	(105,992)	41,661	
39899	OTHER CITY PROPERTY RENTALS	82,000	90,000	8,000	90,000	
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER		10,000,000	10,000,000		(10,000,000)
46211	MOTOR VEHICLE FUEL TAX	4,629,294	4,629,294		4,629,294	
46212	GAS TAX APPORTIONMENT 725	5,912,106	5,912,106		5,912,106	
46213	GAS TAX APPORTIONMENT CITY	12,155,675	14,168,343	2,012,668	14,653,694	485,351
46214	GAS TAX APPORTIONMENT COUNTY	5,801,401	6,893,893	1,092,492	7,168,542	274,649
46219	GAS TAX ADJUSTMENT BETWEEN DPW & MTA	(3,178,017)	(3,178,017)		(3,178,017)	
48912	GAS TAX PROP-111 SEC 2105 COUNTY	2,322,680	2,322,680		2,322,680	
48914	GAS TAX PROP-111 SEC 2105 CITY	4,389,482	4,389,482		4,389,482	
60148	SOLID WASTE IMPOUND ACCOUNT FEE	3,800,646	5,687,646	1,887,000	5,800,646	113,000

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
60500	'PARKLETS' PERMIT FEE	10,800	13,797	2,997	15,330	1,533
60600	MOBILE FOOD FACILITIES PERMIT	24,500	18,396	(6,104)	19,418	1,022
60627	CURB RECONFIGURATION CHARGE	21,000	18,396	(2,604)	18,907	511
60637	STREET SPACE	789,500	1,379,700	590,200	1,277,500	(102,200)
60639	MISC SERVICE CHARGES-DPW	696,000	715,400	19,400	725,620	10,220
60641	DEBRIS BOXES	166,000	143,080	(22,920)	148,190	5,110
60642	SIDEWALK PERMIT	70,000	75,117	5,117	76,650	1,533
60644	PERMIT PHONE BOOTH	100		(100)		
60647	RIGHT-OF-WAY ASSESSMENT	3,683,400	4,045,544	362,144	4,090,200	44,656
60675	ENCROACHMENT ASSESSMENT FEE	604,000	628,530	24,530	648,970	20,440
60699	OTHER PUBLIC SAFETY CHARGES	1,257,211	1,817,997	560,786	2,040,195	222,198
60801	STREET CLEANING STATE HIGHWAY	630,000	630,000		630,000	
60802	STREET REPAIR STATE HIGHWAY	170,000	170,000		170,000	
75415	COMMUNITY IMPROVEMENT IMPACT FEE		220,000	220,000	949,000	729,000
86599	EXP REC-GENERAL UNALLOCATED	56,785,405	57,050,716	265,311	58,896,061	1,845,345
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	547,117	577,883	30,766	249,000	(328,883)
865EV	EXP REC FR ENVIRONMENT (AAO)	2,211,400	2,211,400		2,211,400	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	225,000	275,000	50,000	275,000	
865PO	EXP REC FR PORT COMMISSION (AAO)	275,000	275,000		275,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	57,750,328	61,575,592	3,825,264	63,599,015	2,023,423
865UC	EXP REC FR PUC (AAO)	50,000	50,000		50,000	
865WP	EXP REC FR CLEANWATER (AAO)	5,088,950	5,088,950		5,088,950	
9502J	ITI FR 2S/GTF-GASOLINE TAX FUND	1,945,742	1,383,133	(562,609)	876,048	(507,085)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	149,546	1,603,626	1,454,080		(1,603,626)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(51,424,070)	(62,958,725)	(11,534,655)	(64,475,063)	(1,516,338)
GFS (1)	GENERAL FUND SUPPORT	28,281,136	29,822,216	1,541,080	82,353,687	52,531,471
Total Sources by Funds		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	13,464,934	15,318,057	1,853,123	15,569,543	251,486
013	MANDATORY FRINGE BENEFITS	5,955,825	7,113,978	1,158,153	7,716,404	602,426

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
020	OVERHEAD	10,147,137	11,887,953	1,740,816	12,337,910	449,957
021	NON PERSONNEL SERVICES	540,510	770,510	230,000	540,510	(230,000)
040	MATERIALS & SUPPLIES	535,875	1,419,686	883,811	1,419,686	
060	CAPITAL OUTLAY	574,347	1,724,939	1,150,592	1,615,495	(109,444)
081	SERVICES OF OTHER DEPTS	1,397,502	1,410,630	13,128	1,413,969	3,339
091	OPERATING TRANSFERS OUT	266,492	133,246	(133,246)		(133,246)
	SUB-TOTAL 1G AGF AAA	**32,882,622**	**39,778,999**	**6,896,377**	**40,613,517**	**834,518**
2S GTF GTN: GAS TAX - ANNUALLY BUDGETED						
001	SALARIES	6,150,504	6,149,744	(760)	6,220,653	70,909
013	MANDATORY FRINGE BENEFITS	2,517,385	2,632,637	115,252	2,849,666	217,029
020	OVERHEAD	4,384,659	4,439,876	55,217	4,603,258	163,382
040	MATERIALS & SUPPLIES	619,421	656,297	36,876	656,297	
060	CAPITAL OUTLAY	1,513,550	1,100,247	(413,303)	483,461	(616,786)
081	SERVICES OF OTHER DEPTS	656,712	1,025,312	368,600	1,089,812	64,500
095	INTRAFUND TRANSFERS OUT	706,142	544,260	(161,882)	645,226	100,966
ELU	TRANSFER ADJUSTMENTS-USES	(706,142)	(544,260)	161,882	(645,226)	(100,966)
	SUB-TOTAL 2S GTF GTN	**15,842,231**	**16,004,113**	**161,882**	**15,903,147**	**(100,966)**
2S GTF RDN: ROAD FUND - ANNUALLY BUDGETED						
001	SALARIES	633,237	651,247	18,010	658,859	7,612
013	MANDATORY FRINGE BENEFITS	279,126	301,704	22,578	327,034	25,330
020	OVERHEAD	416,834	409,450	(7,384)	422,861	13,411
021	NON PERSONNEL SERVICES	2,000	2,000		2,000	
040	MATERIALS & SUPPLIES	136,408	136,408		136,408	
060	CAPITAL OUTLAY	123,878	508,051	384,173	1,068,846	560,795
081	SERVICES OF OTHER DEPTS	979,156	962,506	(16,650)	963,409	903
095	INTRAFUND TRANSFERS OUT	1,239,600	838,873	(400,727)	230,822	(608,051)
ELU	TRANSFER ADJUSTMENTS-USES	(1,239,600)	(838,873)	400,727	(230,822)	608,051
	SUB-TOTAL 2S GTF RDN	**2,570,639**	**2,971,366**	**400,727**	**3,579,417**	**608,051**
	SUB-TOTAL OPERATING	**51,295,492**	**58,754,478**	**7,458,986**	**60,096,081**	**1,341,603**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CADCRI	PUBLIC RIGHT-OF-WAY TRANSITION PLAN	(930,000)		930,000		

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CENSTR	STREET PROJECTS	1,000,000	500,000	(500,000)	1,102,500	602,500
CENTRN	TRANSPORTATION CAPITAL PROJECTS	(49,517)		49,517		
CHCVAC	SOUTHEAST HEATLH CTR RENOVA - ADA/HVAC	(48,725)		48,725		
CPWBLD	PUBLIC WORKS CITY FAC PROJECTS	6,607,517	2,770,000	(3,837,517)	303,450	(2,466,550)
CPWCRM	CURB RAMP IMPROVEMENT PROJECTS		1,247,000	1,247,000	4,617,996	3,370,996
CPWOFA	PUBLIC WORKS OTHER FACILITIES		315,000	315,000	330,750	15,750
CPWPLZ	PLAZA IMPROVEMENT PROJECTS				500,000	500,000
CPWSSC	COMPLETE STREET IMPROVEMENTS		4,053,000	4,053,000	500,000	(3,553,000)
CPWTRN	TRANSPORTATION CAPITAL PROJECTS				40,007,812	40,007,812
CSMDSR	SIDEWALK INSPECTION & REPAIR PROGRAM	(613,000)	655,573	1,268,573	3,060,155	2,404,582
CUFTRN	RIGHT-OF-WAY LANDSCAPE CAPITAL PROJECTS	303,972	584,677	280,705	536,570	(48,107)
FBRDPW	FACILITIES MAINTENANCE-DPW	350,000	367,500	17,500	385,875	18,375
FPWOFA	OTHER FACILITIES MAINTENANCE	250,000		(250,000)		
GCMOFA	HAZARDOUS MATERIAL ABATEMENT	132,300	138,915	6,615	146,000	7,085
PDSINF	INFRASTRUCTURE DEBT SERVICE	817,517	2,857,985	2,040,468	2,868,722	10,737
PENPWP	PUBLIC WORKS PLAZA INSPECTION & REPAIR	131,500		(131,500)		
PENSTR	STREET STRUCTURE INSPECTION PROGRAM		231,000	231,000	242,550	11,550
PENTRN	DPW-BOE PROJ-TRANSPRT	100,000		(100,000)		
PPWCRM	CURB RAMP PROGRAMMATIC PROJECTS				500,000	500,000
PPWPLZ	PLAZA PROGRAMMATIC PROJECTS		83,075	83,075	87,229	4,154
PPWTRN	TRANSPORTATION PROGRAMMATIC PROJECT		105,000	105,000	110,250	5,250
PSMHVP	HUNTERS VIEW PROJECT		540,560	540,560	533,600	(6,960)
PSRTRN	DPW-SSR CAP PROJ	1,680,000	1,764,000	84,000	1,852,200	88,200
PUFOFA	MAINTENANCE EXISTING MEDIANS	94,500	99,225	4,725	104,186	4,961
PUFTRN	BUF TRANSPORTATION PROJECTS	225,000	936,250	711,250	248,063	(688,187)
	SUB-TOTAL 1G AGF ACP	**10,051,064**	**17,248,760**	**7,197,696**	**58,037,908**	**40,789,148**
2S GTF GTF: SPECIAL GAS TAX STREET IMPVT FUND						
CHUT14	DPW-HUTA 2103 FY13-14 ALLOCATION		12,165,707	12,165,707	12,651,058	485,351
CPWTRN	TRANSPORTATION CAPITAL PROJECTS	10,153,039		(10,153,039)		
PDSINF	INFRASTRUCTURE DEBT SERVICE	1,707,889	1,718,694	10,805	1,716,646	(2,048)
	SUB-TOTAL 2S GTF GTF	**11,860,928**	**13,884,401**	**2,023,473**	**14,367,704**	**483,303**
2S GTF RDF: ROAD FUND						
CHUT14	DPW-HUTA 2103 FY13-14 ALLOCATION		6,884,293	6,884,293	7,158,942	274,649

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S GTF RDF: ROAD FUND						
CPWTRN	TRANSPORTATION CAPITAL PROJECTS	5,791,801		(5,791,801)		
PDSINF	INFRASTRUCTURE DEBT SERVICE	1,003,046	1,009,391	6,345	1,008,189	(1,202)
	SUB-TOTAL 2S GTF RDF	**6,794,847**	**7,893,684**	**1,098,837**	**8,167,131**	**273,447**
2S NDF BPC: BALBOA PARK COMMUNITY IMPROVEMENT FUND						
CPWSSC	COMPLETE STREET IMPROVEMENTS				69,000	69,000
	SUB-TOTAL 2S NDF BPC				**69,000**	**69,000**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CPWSSC	COMPLETE STREET IMPROVEMENTS				250,000	250,000
CUFTRN	RIGHT-OF-WAY LANDSCAPE CAPITAL PROJECTS		50,000	50,000	57,000	7,000
	SUB-TOTAL 2S NDF MOC		**50,000**	**50,000**	**307,000**	**257,000**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
CPWSSC	COMPLETE STREET IMPROVEMENTS				573,000	573,000
	SUB-TOTAL 2S NDF RHP				**573,000**	**573,000**
2S PWF SRF: OTHER SPECIAL REVENUE FUND						
PSMDSR	SIDEWALK INSPECTION & REPAIR PROGRAM	1,257,211	1,817,997	560,786	2,040,195	222,198
	SUB-TOTAL 2S PWF SRF	**1,257,211**	**1,817,997**	**560,786**	**2,040,195**	**222,198**
3C FPS LOC: FIRE PROTECTION SYS IMPVT-LOCAL FUND						
CFCBLD	FIRE DEPT. CAPITAL BLD. PROJ.	8,272,000		(8,272,000)		
	SUB-TOTAL 3C FPS LOC	**8,272,000**		**(8,272,000)**		
3C SIF 06A: 2006 STATE PROP 1B-TRANS BOND-CITY-FY08						
CPWBLD	PUBLIC WORKS CITY FAC PROJECTS	34,700		(34,700)		
	SUB-TOTAL 3C SIF 06A	**34,700**		**(34,700)**		
3C SIF 06B: 2006 STATE PROP 1B-TRANS BOND-COUNTY-Y08						
CPWBLD	PUBLIC WORKS CITY FAC PROJECTS	220,838		(220,838)		
	SUB-TOTAL 3C SIF 06B	**220,838**		**(220,838)**		
3C SIF OCT: OCTAVIA BOULEVARD SPECIAL FUND						
CENTRN	TRANSPORTATION CAPITAL PROJECTS		1,603,626	1,603,626		(1,603,626)
	SUB-TOTAL 3C SIF OCT		**1,603,626**	**1,603,626**		**(1,603,626)**
	SUB-TOTAL CONTINUING PROJECTS	**38,491,588**	**42,498,468**	**4,006,880**	**83,561,938**	**41,063,470**

Department: DPW : GENERAL SERVICES AGENCY - PUBLIC WORKS

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
WORK ORDERS/OVERHEAD:						
1G AGF PWF: GF-DPW WORK ORDER FUND						
DPWAT	BUREAU OF ARCHITECTURE	414,630	443,844	29,214	441,624	(2,220)
DPWBR	BUREAU OF BUILDING REPAIR	16,059,472	16,458,697	399,225	16,841,445	382,748
DPWCM	BUREAU OF CONSTRUCTION MANAGEMENT	217,264	271,799	54,535	271,749	(50)
DPWEN	BUREAU OF ENGINEERING	883,494	870,432	(13,062)	851,701	(18,731)
DPWSE	BUREAU OF STREET ENVIRONMENT SVC	2,773,270	1,922,521	(850,749)	1,990,362	67,841
DPWSM	BUREAU OF STREET USE AND MAPPING	11,572,231	11,726,022	153,791	12,301,639	575,617
DPWSR	BUREAU OF SEWER REPAIR	13,939,104	14,129,007	189,903	14,555,826	426,819
DPWUF	BUREAU OF URBAN FORESTRY	10,925,940	11,228,394	302,454	11,641,715	413,321
	SUB-TOTAL 1G AGF PWF	**56,785,405**	**57,050,716**	**265,311**	**58,896,061**	**1,845,345**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**56,785,405**	**57,050,716**	**265,311**	**58,896,061**	**1,845,345**
Total Uses of Funds		**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	2,333,623	2,529,832	196,209	2,652,642	122,810
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	2,516,336	2,965,860	449,524	3,109,631	143,771
6I TIF	DTIS-TELECOMM. & INFORMATION SVCS FUND	70,784,910	77,616,243	6,831,333	74,583,375	(3,032,868)
Total Sources by Funds		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
Program Summary						
BIU	ADMINISTRATION	23,541,789	27,024,554	3,482,765	27,940,734	916,180
BK4	GOVERNANCE AND OUTREACH	9,087,343	8,965,129	(122,214)	9,356,228	391,099
BAK	OPERATIONS	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
BIT	TECHNOLOGY	2,601,035	3,242,459	641,424	2,508,443	(734,016)
BTO	TECHNOLOGY SERVICES:PUBLIC SAFETY	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
Total Uses by Program		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
Character Summary						
001	SALARIES	21,557,614	23,811,952	2,254,338	23,844,566	32,614
013	MANDATORY FRINGE BENEFITS	9,283,082	10,574,545	1,291,463	11,065,706	491,161
020	OVERHEAD	1,652,566	1,808,551	155,985	1,876,714	68,163
021	NON PERSONNEL SERVICES	33,496,011	35,776,777	2,280,766	34,970,400	(806,377)
040	MATERIALS & SUPPLIES	3,174,036	2,116,244	(1,057,792)	1,952,643	(163,601)
060	CAPITAL OUTLAY	1,810,185	2,443,487	633,302	2,325,164	(118,323)
06P	PROGRAMMATIC PROJECTS		2,328,517	2,328,517		(2,328,517)
081	SERVICES OF OTHER DEPTS	4,661,375	4,251,862	(409,513)	4,310,455	58,593
091	OPERATING TRANSFERS OUT		3,684,417	3,684,417	1,250,476	(2,433,941)
ELU	TRANSFER ADJUSTMENTS-USES		(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
Total Uses by Character		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
Sources of Funds Detail by Subobject						
20630	CABLE TV FRANCHISE	2,471,836	2,921,360	449,524	3,065,131	143,771
30150	INTEREST EARNED - POOLED CASH	44,500	44,500		44,500	
39899	OTHER CITY PROPERTY RENTALS	19,648	170,845	151,197	171,470	625
49997	CITY DEPTS REVENUE FROM OCII		30,000	30,000	31,000	1,000
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	97,295	103,867	6,572	98,982	(4,885)

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865AC	EXP REC FR AIRPORT (AAO)	348,030	298,829	(49,201)	299,578	749
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	2,328,657	2,402,603	73,946	2,369,027	(33,576)
865AP	EXP REC FR ADULT PROBATION (AAO)	287,133	321,987	34,854	312,634	(9,353)
865AR	EXP REC FR ART COMMISSION (AAO)	54,848	65,772	10,924	64,869	(903)
865AS	EXP REC FR ASSESSOR (AAO)	364,173	379,285	15,112	371,964	(7,321)
865BD	EXP REC FR BOARD OF SUPV (AAO)	155,946	176,222	20,276	173,636	(2,586)
865BE	EXP REC FR BUS & ENC DEV (AAO)	141,233	935,284	794,051	162,796	(772,488)
865BI	EXP REC FR BLDG INSPECTION (AAO)	786,002	851,114	65,112	832,250	(18,864)
865CA	EXP REC FR ADM (AAO)	89,089		(89,089)		
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	229,237	252,208	22,971	248,697	(3,511)
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	92,879	123,390	30,511	122,207	(1,183)
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	24,385	23,858	(527)	22,571	(1,287)
865CO	EXP REC FR CONTROLLER (AAO)	1,657,263	1,773,734	116,471	1,797,897	24,163
865CP	EXP REC FR CITY PLANNING (AAO)	389,992	481,405	91,413	475,598	(5,807)
865CR	EXP REC FR COMMUNITY DEVELOPMENT (AAO)	43,855		(43,855)		
865CS	EXP REC FR CIVIL SERVICE (AAO)	12,474	12,021	(453)	11,784	(237)
865CT	EXP REC FR CITY ATTORNEY (AAO)	549,677	561,062	11,385	543,496	(17,566)
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	519,255	563,730	44,475	548,508	(15,222)
865EC	EXP REC FR ETHICS COMMISSION (AAO)	72,652	73,543	891	72,716	(827)
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	1,438,835	1,638,016	199,181	1,600,374	(37,642)
865EV	EXP REC FR ENVIRONMENT (AAO)	143,774	166,470	22,696	164,332	(2,138)
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	86,042	102,838	16,796	92,453	(10,385)
865FC	EXP REC FR FIRE DEPT (AAO)	3,245,698	3,715,281	469,583	3,482,403	(232,878)
865GE	EXP REC FR GENERAL CITY RESP (AAO)	3,986,146	4,420,346	434,200	4,610,138	189,792
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	11,742,287	13,393,254	1,650,967	13,489,315	96,061
865HS	EXP REC FR HSS (AAO)	123,568	138,646	15,078	137,628	(1,018)
865JV	EXP REC FR JUVENILE COURT (AAO)	471,530	509,311	37,781	488,652	(20,659)
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	885,837	1,512,087	626,250	1,458,507	(53,580)
865LL	EXP REC FR LAW LIBRARY (AAO)	30,036	23,313	(6,723)	23,509	196
865MT	EXP REC FR MUNICIPAL TRANSPORTATION(AAO)	6,266,214	6,926,761	660,547	6,566,422	(360,339)
865MY	EXP REC FR MAYOR (AAO)	267,229	276,829	9,600	282,260	5,431
865PA	EXP REC FR PERMIT APPEALS (AAO)	64,376	62,209	(2,167)	61,893	(316)
865PC	EXP REC FR POLICE COMMISSION (AAO)	9,879,322	10,910,525	1,031,203	10,529,890	(380,635)
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	340,433	353,762	13,329	345,717	(8,045)
865PO	EXP REC FR PORT COMMISSION (AAO)	786,820	840,078	53,258	819,331	(20,747)
865PW	EXP REC FR PUBLIC WORKS (AAO)	2,164,723	2,286,040	121,317	2,203,935	(82,105)

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	74,246	73,351	(895)	72,358	(993)
865RC	EXP REC FR HUMAN RIGHTS (AAO)	124,277	111,733	(12,544)	113,559	1,826
865RD	EXP REC FR HUMAN RESOURCES (AAO)	288,644	332,092	43,448	329,296	(2,796)
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	141,647	151,169	9,522	151,541	372
865RP	EXP REC FR REC & PARK (AAO)	1,841,970	2,004,664	162,694	1,923,449	(81,215)
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	656,406	681,159	24,753	678,426	(2,733)
865SH	EXP REC FR SHERIFF (AAO)	2,858,112	2,766,105	(92,007)	2,619,842	(146,263)
865SS	EXP REC FR HUMAN SERVICES (AAO)	3,960,555	4,444,849	484,294	4,369,896	(74,953)
865TI	EXP REC FROM ISD (AAO)	373,856	355,717	(18,139)	357,108	1,391
865TR	EXP REC FR TREAS/TAX COLL (AAO)	532,409	570,916	38,507	564,921	(5,995)
865UC	EXP REC FR PUC (AAO)	1,901,102	2,807,128	906,026	2,830,134	23,006
865UH	EXP REC FR HETCH HETCHY (AAO)	523,095	667,807	144,712	649,313	(18,494)
865UW	EXP REC FR WATER DEPT (AAO)	2,024,842	2,296,911	272,069	2,249,322	(47,589)
865WM	EXP REC FR WAR MEMORIAL (AAO)	104,679	103,224	(1,455)	98,391	(4,833)
865WO	EXP REC FR STATUS OF WOMEN (AAO)	15,431	14,987	(444)	14,988	1
865WP	EXP REC FR CLEANWATER (AAO)	1,299,690	1,345,101	45,411	1,310,336	(34,765)
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	187,031	270,068	83,037	272,183	2,115
875MO	EXP REC FR MAYOR-CDBG (NON-AAO)	53,891	42,100	(11,791)	41,671	(429)
875TI	EXP REC FROM ISD (NON-AAO)	1,351,613	1,428,901	77,288	1,497,063	68,162
9306D	OTI FR 6I/TIF-TELECOMM & INFO		3,684,417	3,684,417	1,250,476	(2,433,941)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	3,030,653	1,093,477	(1,937,176)	172,880	(920,597)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES		(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
GFS (1)	GENERAL FUND SUPPORT	1,587,791	1,708,091	120,300	1,830,901	122,810
Total Sources by Funds		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	911,086	980,717	69,631	1,014,987	34,270
013	MANDATORY FRINGE BENEFITS	348,122	402,132	54,010	442,291	40,159
020	OVERHEAD	762,134	826,146	64,012	874,527	48,381
021	NON PERSONNEL SERVICES	292,830	297,448	4,618	297,448	
040	MATERIALS & SUPPLIES	13,051	13,051		13,051	

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	6,400	10,338	3,938	10,338	
	SUB-TOTAL 1G AGF AAA	**2,333,623**	**2,529,832**	**196,209**	**2,652,642**	**122,810**
2S GSF CTA: CABLE TV ACCESS DEV & PROGRAM FUND						
021	NON PERSONNEL SERVICES	1,407,250	1,570,880	163,630	1,951,694	380,814
060	CAPITAL OUTLAY	1,109,086	1,394,980	285,894	1,157,937	(237,043)
	SUB-TOTAL 2S GSF CTA	**2,516,336**	**2,965,860**	**449,524**	**3,109,631**	**143,771**
6I TIF AAP: DTIS-OPERATING-ANNUAL PROJECT FUND						
001	SALARIES	19,747,549	21,168,240	1,420,691	21,458,084	289,844
013	MANDATORY FRINGE BENEFITS	8,590,062	9,471,419	881,357	10,038,389	566,970
020	OVERHEAD	292,013	367,533	75,520	367,533	
021	NON PERSONNEL SERVICES	18,437,562	18,029,148	(408,414)	16,536,189	(1,492,959)
040	MATERIALS & SUPPLIES	3,155,985	1,751,820	(1,404,165)	1,751,420	(400)
060	CAPITAL OUTLAY	701,099	1,048,507	347,408	1,167,227	118,720
081	SERVICES OF OTHER DEPTS	4,454,975	4,022,193	(432,782)	4,080,786	58,593
091	OPERATING TRANSFERS OUT		3,684,417	3,684,417	1,250,476	(2,433,941)
ELU	TRANSFER ADJUSTMENTS-USES		(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
	SUB-TOTAL 6I TIF AAP	**55,379,245**	**55,858,860**	**479,615**	**55,399,628**	**(459,232)**
6I TIF NPR: TELECOMMUNICATION-NON PROJ-CONTROLLED						
001	SALARIES	898,979	917,466	18,487	928,093	10,627
013	MANDATORY FRINGE BENEFITS	344,898	375,918	31,020	406,124	30,206
020	OVERHEAD	598,419	614,872	16,453	634,654	19,782
021	NON PERSONNEL SERVICES	13,358,369	15,178,700	1,820,331	15,745,069	566,369
040	MATERIALS & SUPPLIES	5,000		(5,000)		
081	SERVICES OF OTHER DEPTS	200,000	219,331	19,331	219,331	
	SUB-TOTAL 6I TIF NPR	**15,405,665**	**17,306,287**	**1,900,622**	**17,933,271**	**626,984**
	SUB-TOTAL OPERATING	**75,634,869**	**78,660,839**	**3,025,970**	**79,095,172**	**434,333**
CONTINUING PROJECTS:						
6I TIF ACP: DTIS-CONTINUING PROJECT FUND						
PCOSDR	SYSTEMS DISASTER RECOVERY PROJECT		2,328,517	2,328,517		(2,328,517)
PTIC02	CITY FIBER WAN PROJECT		655,879	655,879	810,476	154,597
PTIC08	WI-FI PROJECT		100,000	100,000		(100,000)

Department: TIS : GENERAL SERVICES AGENCY - TECHNOLOGY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
6I TIF ACP: DTIS-CONTINUING PROJECT FUND						
PTIC09	RADIO SECURITY ENHANCEMENT PROJECT		390,000	390,000	390,000	
PTIC10	SERVICE DESK REPLACEMENT PROJECT		199,245	199,245	50,000	(149,245)
PTIC11	BUSINESS LICENSE PORTAL PILOT		777,455	777,455		(777,455)
	SUB-TOTAL 6I TIF ACP		**4,451,096**	**4,451,096**	**1,250,476**	**(3,200,620)**
	SUB-TOTAL CONTINUING PROJECTS		**4,451,096**	**4,451,096**	**1,250,476**	**(3,200,620)**
Total Uses of Funds		**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

Department: HSS : HEALTH SERVICE SYSTEM

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
1G AGF	GENERAL FUND	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Total Sources by Funds		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Program Summary

FEE	HEALTH SERVICE SYSTEM	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Total Uses by Program		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Character Summary

001	SALARIES	2,950,245	4,066,200	1,115,955	4,368,261	302,061
013	MANDATORY FRINGE BENEFITS	1,450,916	1,982,064	531,148	2,272,331	290,267
021	NON PERSONNEL SERVICES	1,513,870	2,307,752	793,882	2,332,571	24,819
040	MATERIALS & SUPPLIES	35,626	59,000	23,374	41,000	(18,000)
060	CAPITAL OUTLAY		11,550	11,550		(11,550)
081	SERVICES OF OTHER DEPTS	601,579	688,562	86,983	616,063	(72,499)
Total Uses by Character		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Sources of Funds Detail by Subobject

69999	OTHER OPERATING REVENUE		6,000	6,000	6,000	
79999	OTHER NON-OPERATING REVENUE	167,355	167,355		167,355	
865AC	EXP REC FR AIRPORT (AAO)	277,824	360,541	82,717	383,205	22,664
865BI	EXP REC FR BLDG INSPECTION (AAO)	46,871	57,962	11,091	61,606	3,644
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	2,800	3,064	264	3,256	192
865CP	EXP REC FR CITY PLANNING (AAO)	25,869	36,258	10,389	38,537	2,279
865CT	EXP REC FR CITY ATTORNEY (AAO)	52,546	70,474	17,928	74,904	4,430
865EV	EXP REC FR ENVIRONMENT (AAO)	17,491	23,491	6,000	24,968	1,477
865GE	EXP REC FR GENERAL CITY RESP (AAO)	1,995,659	2,708,907	713,248	2,879,193	170,286
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	468,012	754,786	286,774	802,233	47,447
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	213,658	290,322	76,664	308,572	18,250
865PA	EXP REC FR PERMIT APPEALS (AAO)	870	1,532	662	1,629	97
865PO	EXP REC FR PORT COMMISSION (AAO)	44,932	53,621	8,689	56,992	3,371
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	1,099,435	1,124,264	24,829	1,194,937	70,673
865PW	EXP REC FR PUBLIC WORKS (AAO)	210,924	245,382	34,458	260,807	15,425

Department: HSS : HEALTH SERVICE SYSTEM

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	4,961	7,405	2,444	7,870	465
865RP	EXP REC FR REC & PARK (AAO)	149,238	198,655	49,417	211,142	12,487
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	16,994	21,704	4,710	23,068	1,364
865SS	EXP REC FR HUMAN SERVICES (AAO)	307,782	433,568	125,786	460,823	27,255
865TI	EXP REC FROM ISD (AAO)	40,458	48,770	8,312	51,836	3,066
865UC	EXP REC FR PUC (AAO)	128,414	189,463	61,049	201,372	11,909
865UH	EXP REC FR HETCH HETCHY (AAO)	53,895	65,878	11,983	70,019	4,141
865UW	EXP REC FR WATER DEPT (AAO)	119,656	147,076	27,420	156,321	9,245
865WM	EXP REC FR WAR MEMORIAL (AAO)	11,187	15,576	4,389	16,555	979
865WP	EXP REC FR CLEANWATER (AAO)	85,382	110,563	25,181	117,513	6,950
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	1,010,023	1,972,511	962,488	2,049,513	77,002
Total Sources by Funds		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	2,950,245	4,066,200	1,115,955	4,368,261	302,061
013	MANDATORY FRINGE BENEFITS	1,450,916	1,982,064	531,148	2,272,331	290,267
021	NON PERSONNEL SERVICES	1,513,870	2,307,752	793,882	2,332,571	24,819
040	MATERIALS & SUPPLIES	35,626	59,000	23,374	41,000	(18,000)
060	CAPITAL OUTLAY		11,550	11,550		(11,550)
081	SERVICES OF OTHER DEPTS	601,579	688,562	86,983	616,063	(72,499)
	SUB-TOTAL 1G AGF AAA	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
	SUB-TOTAL OPERATING	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
Total Uses of Funds		**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

Department: HRD : HUMAN RESOURCES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	14,950,759	16,957,813	2,007,054	16,483,018	(474,795)
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
Total Sources by Funds		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
Program Summary						
FCW	ADMINISTRATION	833,056	1,094,180	261,124	1,154,069	59,889
FH1	CLASS AND COMPENSATION	603,795	480,605	(123,190)	497,796	17,191
FC4	EMPLOYEE RELATIONS	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
FC8	EQUAL EMPLOYMENT OPPORTUNITY	1,145,098	1,487,528	342,430	1,608,755	121,227
FC5	RECRUIT/ ASSESS/ CLIENT SERVICES	7,317,440	7,725,039	407,599	7,880,668	155,629
FDE	WORKERS COMPENSATION	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
FAR	WORKFORCE DEVELOPMENT	759,445	685,862	(73,583)	704,352	18,490
Total Uses by Program		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
Character Summary						
001	SALARIES	11,093,827	12,248,743	1,154,916	12,139,195	(109,548)
013	MANDATORY FRINGE BENEFITS	4,634,544	5,802,226	1,167,682	6,303,516	501,290
021	NON PERSONNEL SERVICES	53,178,543	54,303,640	1,125,097	54,739,056	435,416
040	MATERIALS & SUPPLIES	138,313	136,313	(2,000)	136,313	
06P	PROGRAMMATIC PROJECTS	1,014,240	1,016,450	2,210	1,016,450	
081	SERVICES OF OTHER DEPTS	3,883,190	4,375,971	492,781	4,151,703	(224,268)
Total Uses by Character		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
Sources of Funds Detail by Subobject						
86599	EXP REC-GENERAL UNALLOCATED	962,500	1,015,754	53,254	1,019,379	3,625
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	16,409	26,582	10,173	27,581	999
865AC	EXP REC FR AIRPORT (AAO)	2,179,863	2,190,005	10,142	2,264,179	74,174
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	879,486	766,195	(113,291)	794,562	28,367
865AP	EXP REC FR ADULT PROBATION (AAO)	534,086	366,287	(167,799)	376,712	10,425
865AR	EXP REC FR ART COMMISSION (AAO)	60,003	102,024	42,021	102,024	
865AS	EXP REC FR ASSESSOR (AAO)	138,171	140,646	2,475	143,865	3,219
865BE	EXP REC FR BUS & ENC DEV (AAO)	8,748	9,788	1,040	10,156	368

Department: HRD : HUMAN RESOURCES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865BI	EXP REC FR BLDG INSPECTION (AAO)	386,094	375,164	(10,930)	378,539	3,375
865CA	EXP REC FR ADM (AAO)	154,329	154,329		154,329	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	203,918	209,310	5,392	215,860	6,550
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	66,358	64,358	(2,000)	64,358	
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	50,000	50,000		50,000	
865CO	EXP REC FR CONTROLLER (AAO)	25,679	32,602	6,923	33,610	1,008
865CP	EXP REC FR CITY PLANNING (AAO)	321,058	321,058		321,058	
865CS	EXP REC FR CIVIL SERVICE (AAO)	25,100	25,100		25,100	
865CT	EXP REC FR CITY ATTORNEY (AAO)	78,248	60,226	(18,022)	62,490	2,264
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	96,357	97,937	1,580	101,619	3,682
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	590,614	443,701	(146,913)	458,733	15,032
865EV	EXP REC FR ENVIRONMENT (AAO)	144,131	113,706	(30,425)	114,319	613
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	234,137	346,748	112,611	358,881	12,133
865FC	EXP REC FR FIRE DEPT (AAO)	8,606,880	8,164,986	(441,894)	8,421,635	256,649
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	1,207,978	1,284,461	76,483	1,332,749	48,288
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	5,813,293	5,605,739	(207,554)	5,816,444	210,705
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	3,689,912	3,912,770	222,858	4,059,230	146,460
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	442,191	519,283	77,092	538,805	19,522
865HS	EXP REC FR HSS (AAO)	320,632	316,452	(4,180)	317,653	1,201
865JV	EXP REC FR JUVENILE COURT (AAO)	1,650,718	1,352,105	(298,613)	1,402,936	50,831
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	887,372	1,293,108	405,736	1,332,792	39,684
865MY	EXP REC FR MAYOR (AAO)	46,370	28,874	(17,496)	29,508	634
865PC	EXP REC FR POLICE COMMISSION (AAO)	12,870,704	13,574,687	703,983	14,084,938	510,251
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	81,108	85,016	3,908	88,212	3,196
865PO	EXP REC FR PORT COMMISSION (AAO)	1,023,170	772,217	(250,953)	798,309	26,092
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	335,000	335,000		335,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	2,515,396	2,222,664	(292,732)	2,303,654	80,990
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	52,904	61,320	8,416	61,320	
865RC	EXP REC FR HUMAN RIGHTS (AAO)	133,397		(133,397)		
865RD	EXP REC FR HUMAN RESOURCES (AAO)	735,593	766,700	31,107	795,524	28,824
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	90,000	90,000		90,000	
865RP	EXP REC FR REC & PARK (AAO)	3,508,395	3,556,801	48,406	3,686,121	129,320
865RS	EXP REC FR RETIREMENT SYSTEM (AAO)	84,771	110,720	25,949	114,096	3,376
865SH	EXP REC FR SHERIFF (AAO)	3,642,315	4,534,401	892,086	4,701,526	167,125
865SS	EXP REC FR HUMAN SERVICES (AAO)	2,738,872	2,977,530	238,658	3,074,927	97,397
865TI	EXP REC FROM ISD (AAO)	391,108	263,926	(127,182)	273,776	9,850

Department: HRD : HUMAN RESOURCES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865TR	EXP REC FR TREAS/TAX COLL (AAO)	236,967	307,119	70,152	317,060	9,941
865UC	EXP REC FR PUC (AAO)	1,145,825	992,449	(153,376)	1,003,635	11,186
865UH	EXP REC FR HETCH HETCHY (AAO)	876,994	590,969	(286,025)	612,932	21,963
865UW	EXP REC FR WATER DEPT (AAO)	2,095,893	2,231,559	135,666	2,314,851	83,292
865WC	EXP REC FR HRD-WC (AAO)	99,513	152,503	52,990	152,503	
865WM	EXP REC FR WAR MEMORIAL (AAO)	205,194	151,937	(53,257)	156,774	4,837
865WO	EXP REC FR STATUS OF WOMEN (AAO)	7,892	7,892		7,892	
865WP	EXP REC FR CLEANWATER (AAO)	1,568,432	1,736,086	167,654	1,800,840	64,754
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	259,557	1,605,094	1,345,537	471,885	(1,133,209)
875RC	EXP REC FR HUMAN RIGHTS (NON-AAO)	44,465		(44,465)		
GFS (1)	GENERAL FUND SUPPORT	9,378,557	11,367,455	1,988,898	10,911,352	(456,103)
Total Sources by Funds		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	6,144,571	6,274,970	130,399	6,355,729	80,759
013	MANDATORY FRINGE BENEFITS	2,380,800	2,648,882	268,082	2,884,578	235,696
021	NON PERSONNEL SERVICES	968,959	890,908	(78,051)	845,908	(45,000)
040	MATERIALS & SUPPLIES	90,175	90,175		90,175	
06P	PROGRAMMATIC PROJECTS	1,014,240	1,016,450	2,210	1,016,450	
079	ALLOCATED CHARGES	(1,502,692)	(1,502,692)		(1,502,692)	
081	SERVICES OF OTHER DEPTS	2,529,764	2,708,505	178,741	2,736,562	28,057
	SUB-TOTAL 1G AGF AAA	**11,625,817**	**12,127,198**	**501,381**	**12,426,710**	**299,512**
2S GSF AAA: WORKERS' COMPENSATION FUND						
001	SALARIES	3,609,059	3,941,892	332,833	4,045,106	103,214
013	MANDATORY FRINGE BENEFITS	1,826,519	2,529,255	702,736	2,768,757	239,502
021	NON PERSONNEL SERVICES	51,252,589	52,101,737	849,148	52,837,153	735,416
040	MATERIALS & SUPPLIES	23,638	23,638		23,638	
079	ALLOCATED CHARGES	1,502,692	1,502,692		1,502,692	

Department: HRD : HUMAN RESOURCES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S GSF AAA: WORKERS' COMPENSATION FUND						
081	SERVICES OF OTHER DEPTS	777,401	826,316	48,915	825,869	(447)
	SUB-TOTAL 2S GSF AAA	**58,991,898**	**60,925,530**	**1,933,632**	**62,003,215**	**1,077,685**
	SUB-TOTAL OPERATING	**70,617,715**	**73,052,728**	**2,435,013**	**74,429,925**	**1,377,197**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PRD004	TUITION REIMBURSEMENT	125,100	125,100		125,100	
PRD010	LABOR RELATIONS	1,517,281	2,722,405	1,205,124	1,838,162	(884,243)
PRD017	LEAVE MANAGEMENT		246,664	246,664	331,600	84,936
	SUB-TOTAL 1G AGF AAP	**1,642,381**	**3,094,169**	**1,451,788**	**2,294,862**	**(799,307)**
	SUB-TOTAL ANNUAL PROJECTS	**1,642,381**	**3,094,169**	**1,451,788**	**2,294,862**	**(799,307)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PRD004	TUITION REIMBURSEMENT	670,500	670,500		670,500	
	SUB-TOTAL 1G AGF ACP	**670,500**	**670,500**		**670,500**	
	SUB-TOTAL CONTINUING PROJECTS	**670,500**	**670,500**		**670,500**	
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
HRD04	RECRUIT/ASSESS/CLIENT SERVICES	678,488	742,482	63,994	755,808	13,326
HRD08	WORKFORCE DEVELOPMENT	333,573	323,464	(10,109)	335,138	11,674
	SUB-TOTAL 1G AGF WOF	**1,012,061**	**1,065,946**	**53,885**	**1,090,946**	**25,000**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**1,012,061**	**1,065,946**	**53,885**	**1,090,946**	**25,000**
Total Uses of Funds		**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

Department: HRC : HUMAN RIGHTS COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	1,863,720	1,947,040	83,320	1,975,878	28,838
Total Sources by Funds		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Program Summary						
CAD	HUMAN RIGHTS COMMISSION	1,863,720	1,947,040	83,320	1,975,878	28,838
Total Uses by Program		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Character Summary						
001	SALARIES	1,119,835	1,124,653	4,818	1,129,747	5,094
013	MANDATORY FRINGE BENEFITS	508,251	477,435	(30,816)	514,454	37,019
021	NON PERSONNEL SERVICES	34,300	56,900	22,600	41,800	(15,100)
040	MATERIALS & SUPPLIES	5,000	5,000		5,000	
081	SERVICES OF OTHER DEPTS	196,334	283,052	86,718	284,877	1,825
Total Uses by Character		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Sources of Funds Detail by Subobject						
60199	OTHER GENERAL GOVERNMENT CHARGES		100	100		(100)
66502	VEHICLE ADVERTISING		15,000	15,000		(15,000)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	647,946	713,438	65,492		(713,438)
GFS (1)	GENERAL FUND SUPPORT	1,215,774	1,218,502	2,728	1,975,878	757,376
Total Sources by Funds		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	1,119,837	1,124,654	4,817	1,129,748	5,094
013	MANDATORY FRINGE BENEFITS	508,249	477,434	(30,815)	514,453	37,019
021	NON PERSONNEL SERVICES	34,300	56,900	22,600	41,800	(15,100)

Department: HRC : HUMAN RIGHTS COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
040	MATERIALS & SUPPLIES	5,000	5,000		5,000	
081	SERVICES OF OTHER DEPTS	196,334	283,052	86,718	284,877	1,825
	SUB-TOTAL 1G AGF AAA	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
	SUB-TOTAL OPERATING	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
Total Uses of Funds:		**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**

Department: DSS : HUMAN SERVICES

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	668,271,080	696,391,175	28,120,095	714,205,667	17,814,492
2S HWF	HUMAN WELFARE SPECIAL REVENUE FUND	25,323,662	30,028,706	4,705,044	26,610,846	(3,417,860)
2S SCP	SENIOR CITIZENS' PROGRAMS FUND	9,487,879	8,501,793	(986,086)	7,819,832	(681,961)
7E GIF	GIFT FUND	446,065	468,587	22,522	468,587	
Total Sources by Funds		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
Program Summary						
CAO	ADMINISTRATIVE SUPPORT	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
CGO	ADULT PROTECTIVE SERVICES	5,504,522	6,001,882	497,360	6,225,519	223,637
CAG	CALWORKS	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
FAL	CHILDREN'S BASELINE	28,051,313	28,007,598	(43,715)	28,814,357	806,759
CAI	COUNTY ADULT ASSISTANCE PROGRAM	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
CIJ	COUNTY VETERANS SERVICES	419,939	436,282	16,343	451,402	15,120
CGP	DIVERSION AND COMMUNITY INTEGRATION PROG	3,656,139	3,832,139	176,000	3,832,139	
CGU	DSS CHILDCARE	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
CAL	FAMILY AND CHILDREN'S SERVICE	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
CAH	FOOD STAMPS	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
CAN	HOMELESS SERVICES	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
CIM	IN HOME SUPPORTIVE SERVICES	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
CGQ	INTEGRATED INTAKE	1,212,564	1,797,703	585,139	2,041,581	243,878
CAJ	MEDI-CAL	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
CIF	OFFICE ON AGING	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
CIH	PUBLIC ADMINISTRATOR	1,518,043	1,478,206	(39,837)	1,531,698	53,492
CGR	PUBLIC CONSERVATOR	1,407,365	1,465,174	57,809	1,520,220	55,046
CGS	PUBLIC GUARDIAN	2,684,063	2,790,457	106,394	2,888,255	97,798
CGT	REPRESENTATIVE PAYEE	558,936	580,591	21,655	599,603	19,012
CGV	WELFARE TO WORK	29,454,222	32,891,457	3,437,235	33,445,256	553,799
Total Uses by Program		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
Character Summary						
001	SALARIES	136,501,016	152,349,345	15,848,329	157,199,582	4,850,237
013	MANDATORY FRINGE BENEFITS	67,423,293	76,877,716	9,454,423	84,566,567	7,688,851
021	NON PERSONNEL SERVICES	25,220,761	26,821,674	1,600,913	26,956,709	135,035

Department: DSS : HUMAN SERVICES

Character Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
036	AID ASSISTANCE	48,644,898	49,022,678	377,780	50,502,146	1,479,468
037	AID PAYMENTS	244,499,779	239,748,943	(4,750,836)	242,389,375	2,640,432
038	CITY GRANT PROGRAMS	129,114,229	140,963,874	11,849,645	137,103,020	(3,860,854)
039	OTHER SUPPORT & CARE OF PERSONS	300,000	275,000	(25,000)	275,000	
040	MATERIALS & SUPPLIES	2,490,011	2,000,261	(489,750)	2,012,233	11,972
060	CAPITAL OUTLAY	3,284,260	1,579,521	(1,704,739)	979,016	(600,505)
06F	FACILITIES MAINTENANCE	257,450	355,000	97,550	373,000	18,000
081	SERVICES OF OTHER DEPTS	45,792,989	45,396,249	(396,740)	46,748,284	1,352,035
091	OPERATING TRANSFERS OUT	2,480,915	2,480,915		2,480,915	
095	INTRAFUND TRANSFERS OUT	13,709,241	13,669,335	(39,906)	13,669,335	
ELU	TRANSFER ADJUSTMENTS-USES	(16,190,156)	(16,150,250)	39,906	(16,150,250)	
Total Uses by Character		703,528,686	735,390,261	31,861,575	749,104,932	13,714,671

Sources of Funds Detail by Subobject

30490	OTHER INVESTMENT INCOME	255,928	250,000	(5,928)	250,000	
35232	EMPLOYEE PARKING	194,000	194,000		194,000	
40101	STAGE 1 CHILDCARE (FED-AID)	11,713,613	11,336,197	(377,416)	11,336,197	
40102	FOSTER FAMILY HOME LICENSING (FED-ADMIN)	463,020	344,481	(118,539)	344,188	(293)
40103	ADOPTION SERVICES(FED-ADMIN)	1,322,402	1,314,881	(7,521)	1,313,787	(1,094)
40105	APS/CSBG HEALTH-RELATED TITLE XIX	17,585,652	18,589,749	1,004,097	19,205,538	615,789
40106	INDEPENDENT LIVING PROGRAM(FED-ADMIN)	526,793	523,105	(3,688)	523,105	
40107	CALWIN (FED ADMIN)	2,730,685	2,750,730	20,045	2,750,730	
40108	CLF CSBG-HR - SPMP REVENUE	1,175,224	1,175,224		1,175,224	
40110	KIN-GAP ADM FED SHARE	196,021	150,839	(45,182)	150,694	(145)
40121	WELFARE TO WORK	14,184,631	16,875,391	2,690,760	16,891,103	15,712
40124	FOOD STAMPS EMP & TRAINING (FED-ADMIN)	12,645,515	8,903,444	(3,742,071)	8,903,444	
40131	CALWORKS ELIGIBILITY	7,879,225	8,635,450	756,225	8,753,599	118,149
40134	FOOD STAMPS(FED-ADMIN)	21,594,076	23,881,407	2,287,331	24,115,010	233,603
40137	RRP/RCA(FED-ADMIN)	192,906	124,925	(67,981)	124,799	(126)
40138	FOSTER CARE (FED-ADMIN)	1,996,168	2,196,417	200,249	2,194,206	(2,211)
40139	CHILDRENS SERVICES (FED-ADMIN)	18,768,723	21,018,182	2,249,459	21,131,916	113,734
40140	EMERGENCY ASSISTANCE - FEDERAL	1,885,128	1,885,128		1,885,128	
40145	IHSS ADMIN HEALTH-RELATED TITLE XIX	11,914,568	12,746,963	832,395	13,275,825	528,862
40148	TITLE IV-B CHILD WELFARE SERVICES	471,120	471,120		471,120	
40150	CAL STATE DEPT ED - STAGE 2 CHILD CARE	335,808	265,903	(69,905)	265,903	

Department: DSS : HUMAN SERVICES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
40153	CALWORKS FRAUD INCENTIVE - FEDERAL	29,895	29,895		29,895	
40154	PROMOTING SAFE & STABLE FAMILIES	420,303	384,478	(35,825)	384,478	
40166	CWS HEALTH-RELATED TITLE XIX	3,021,018	3,110,638	89,620	3,109,113	(1,525)
40167	CBFRS CHILD ABUSE PREVENTION CFDA93.590	26,036	25,500	(536)	25,500	
40168	CWS TITLE XX CFDA 93.667	1,223,521	1,223,521		1,223,521	
40201	CALWORKS (FED-AID)	1,642,191	1,642,191		1,397,737	(244,454)
40202	FOSTER CARE(FED-AID)	10,195,905	9,639,786	(556,119)	10,008,191	368,405
40203	ADOPTIONS(FED-AID)	8,225,395	7,642,476	(582,919)	7,751,353	108,877
40204	IHSS CONTRACT-MODE(TITLE XIX SHARE)	8,682,546	7,634,016	(1,048,530)	7,807,140	173,124
40207	REFUGEE(FED-AID)	390,329	354,057	(36,272)	358,482	4,425
40210	EMERG ASSISTANCE-FC AID (FED SHARE)	1,073,391	1,344,142	270,751	1,111,752	(232,390)
40211	IHSS PUBLIC AUTHORITY TITLE XIX SHARE	28,327,844	29,302,424	974,580	30,016,261	713,837
40214	KIN-GAP AID FED SHARE	1,403,157	1,454,547	51,390	1,578,188	123,641
40220	SSI/SSP CAAP INTERIM ASSTNCE REIMBURSEMT	2,992,113	2,611,322	(380,791)	2,771,004	159,682
40221	SSI/SSP CAPI INTERIM ASSTNCE REIMBURSEMT	95,382	86,189	(9,193)	86,189	
40222	SSA/SSI FOSTER CARE REIMBURSEMENT	1,160,009	1,121,078	(38,931)	1,134,694	13,616
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	10,224,679	7,777,092	(2,447,587)	7,095,131	(681,961)
44939	FEDERAL DIRECT GRANT	18,826,049	24,839,765	6,013,716	21,521,480	(3,318,285)
45102	FOSTER FAMILY HOME LICENSING (STATE-ADM)	155,734	152,303	(3,431)	152,303	
45107	CALWIN (STATE ADMIN)	1,009,980	1,017,393	7,413	1,017,393	
45121	WELFARE TO WORK (STATE-ADMIN)	3,185,282	3,281,618	96,336	3,283,744	2,126
45128	CALWORKS MENTAL HEALTH (STATE/FED)	1,726,485	1,718,843	(7,642)	1,718,843	
45131	CALWORKS ELIGIBILITY (STATE-ADMIN)	4,855,260	5,220,175	364,915	5,213,011	(7,164)
45134	FOOD STAMPS(STATE-ADMIN)	16,234,942	17,262,820	1,027,878	17,472,820	210,000
45136	CASH ASST PGM FOR IMMIGRANT ELIGIBILTY	858,790	952,333	93,543	951,374	(959)
45145	IHSS ADMIN (STATE/FED)	7,050,681	11,767,333	4,716,652	12,157,333	390,000
45150	CAL STATE DEPT OF EDUC - STAGE 2/3	10,432,531	8,293,655	(2,138,876)	8,293,641	(14)
45169	VETERANS SERVICES - STATE	61,000	61,000		61,000	
45204	IHSS CONTRACT-MODE (STATE GF SHARE)	4,251,655	4,789,128	537,473	4,789,128	
45209	CASH ASSIST PGM FOR IMMIGRANTS - REVENUE	6,433,153	5,935,079	(498,074)	6,117,959	182,880
45211	IHSS PUBLIC AUTHORITY STATE SHARE	3,809,940	8,214,476	4,404,536	7,644,088	(570,388)
45214	KIN-GAP AID STATE SHARE	1,094,429	1,301,246	206,817	1,411,856	110,610
45299	OTHER STATE-PUBLIC ASSISTANCE PROGRAMS	1,480	12,193	10,713	12,181	(12)
45301	MEDI-CAL-ELIGIBILITY DETERMINATION	29,327,844	37,731,749	8,403,905	37,841,343	109,594
45511	HEALTH/WELFARE SALES TAX ALLOCATION	59,198,000	67,799,000	8,601,000	67,691,000	(108,000)
45512	CALWORKS MOE SUBACCOUNT	25,642,191	23,111,249	(2,530,942)	23,436,499	325,250

Department: DSS : HUMAN SERVICES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
45621	MOTOR VEH LIC FEE-REALIGNMENT FUND	1,508,000	1,519,000	11,000	1,519,000	
45701	ADULT PROTECTIVE SERVICES-AB 118	1,883,494	2,126,802	243,308	2,187,259	60,457
45705	ADOPTIONS-AB 118	1,518,339	2,125,977	607,638	2,040,912	(85,065)
45710	ADOPTION ASSISTANCE PRGRM-AB 118/ABX1 16	7,665,322	8,035,347	370,025	8,650,916	615,569
45711	CHILD ABUSE PREVENTION-AB 118	142,791	161,237	18,446	171,534	10,297
45715	CHILD WELFARE SERVICES-AB 118/ABX1 16	11,631,075	13,133,566	1,502,491	15,861,814	2,728,248
45730	FOSTER CARE ADMINISTRATN-AB 118/ABX1 16	1,001,115	1,806,731	805,616	1,884,390	77,659
45735	FOSTER CARE ASSISTANCE-AB 118/ABX1 16	10,580,729	13,015,290	2,434,561	12,889,096	(126,194)
48999	OTHER STATE GRANTS & SUBVENTIONS	2,195,690	1,139,972	(1,055,718)	1,145,732	5,760
49999	OTHER LOCAL/REGIONAL GRANTS		40,000	40,000		(40,000)
60128	ADMIN FEE-PUBLIC GUARDIAN	300,000	300,000		300,000	
60129	ATTY FEES-PUBLIC GUARDIAN	85,000	85,000		85,000	
60131	BOND FEE-PUBLIC GUARDIAN	16,000	16,000		16,000	
60133	ADMIN FEE-PUBLIC ADMINISTRATOR	275,000	275,000		275,000	
60134	ATTY FEES-PUBLIC ADMINISTRATOR	173,410	173,410		173,410	
60135	BOND FEE-PUBLIC ADMINISTRATOR	15,356	15,356		15,356	
60138	IMD FEE - REP PAYEE	79,920	70,000	(9,920)	70,000	
60146	REP-PAYEE FEES - REVENUE		210,739	210,739	210,739	
63509	BIRTH CERTIFICATE FEE	165,092	130,266	(34,826)	130,266	
63599	MISC PUBLIC HEALTH REVENUE	285,000		(285,000)		
78101	GIFTS AND BEQUESTS	446,065	1,495,357	1,049,292	1,495,357	
78201	PRIVATE GRANTS	130,000	235,575	105,575	176,000	(59,575)
79995	CHILD SUPPORT OFFSETTING AID	449,796	449,796		449,796	
79997	FOOD STAMP OVERPAYMENT COLLECTIONS	80,000	80,000		80,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)		40,000	40,000	40,000	
865AP	EXP REC FR ADULT PROBATION (AAO)	335,133	252,500	(82,633)	252,500	
865BI	EXP REC FR BLDG INSPECTION (AAO)	90,783	98,594	7,811	98,594	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	160,000	276,307	116,307	191,568	(84,739)
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	1,156,618	1,624,640	468,022	1,324,640	(300,000)
865CY	EXP REC FR CHILDREN YOUTH & FAMILIE(AAO)	9,604,393	9,607,415	3,022	9,607,415	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	41,170	50,000	8,830	50,000	
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	17,967,951	17,880,647	(87,304)	18,211,400	330,753
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)		20,000	20,000	20,000	
865HM	EXP REC FR COMM MENTAL HEALTH (AAO)	266,283	266,283		266,283	
865JV	EXP REC FR JUVENILE COURT (AAO)	49,387	88,284	38,897	88,284	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	821,990	821,990		821,990	

Department: DSS : HUMAN SERVICES

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865UC	EXP REC FR PUC (AAO)		10,000	10,000	10,000	
865UW	EXP REC FR WATER DEPT (AAO)	10,000		(10,000)		
875MO	EXP REC FR MAYOR-CDBG (NON-AAO)	77,058	3,139,897	3,062,839	3,139,897	
9301G	OTI FR 1G-GENERAL FUND	2,480,915	2,480,915		2,480,915	
9501G	ITI FR 1G-GENERAL FUND	13,709,241	13,669,335	(39,906)	13,669,335	
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(16,190,156)	(16,150,250)	39,906	(16,150,250)	
GFS (1)	GENERAL FUND SUPPORT	231,000,380	222,095,037	(8,905,343)	233,223,643	11,128,606
Total Sources by Funds		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	129,196,439	145,134,258	15,937,819	149,909,697	4,775,439
013	MANDATORY FRINGE BENEFITS	66,217,396	75,821,640	9,604,244	83,445,037	7,623,397
021	NON PERSONNEL SERVICES	20,925,539	22,923,933	1,998,394	23,158,543	234,610
036	AID ASSISTANCE	45,629,304	45,862,422	233,118	45,741,890	(120,532)
037	AID PAYMENTS	244,499,779	239,748,943	(4,750,836)	242,389,375	2,640,432
038	CITY GRANT PROGRAMS	85,956,863	92,678,642	6,721,779	92,751,485	72,843
040	MATERIALS & SUPPLIES	2,490,011	2,000,261	(489,750)	2,012,233	11,972
060	CAPITAL OUTLAY	200,260	1,579,521	1,379,261	979,016	(600,505)
081	SERVICES OF OTHER DEPTS	44,968,947	44,529,632	(439,315)	45,898,246	1,368,614
091	OPERATING TRANSFERS OUT	2,480,915	2,480,915		2,480,915	
095	INTRAFUND TRANSFERS OUT	13,709,241	13,669,335	(39,906)	13,669,335	
ELU	TRANSFER ADJUSTMENTS-USES	(16,190,156)	(16,150,250)	39,906	(16,150,250)	
	SUB-TOTAL 1G AGF AAA	**640,084,538**	**670,279,252**	**30,194,714**	**686,285,522**	**16,006,270**
	SUB-TOTAL OPERATING	**640,084,538**	**670,279,252**	**30,194,714**	**686,285,522**	**16,006,270**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FSS06F	DSS - FACILITIES MAINTENANCE		355,000	355,000	373,000	18,000
	SUB-TOTAL 1G AGF AAP		**355,000**	**355,000**	**373,000**	**18,000**
	SUB-TOTAL ANNUAL PROJECTS		**355,000**	**355,000**	**373,000**	**18,000**

Department: DSS : HUMAN SERVICES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
FSS004	CHILD CARE CENTER - FAC MAINT ACP	67,450		(67,450)		
FSS100	FACILITIES MAINTENANCE- CONTINUING FUND	3,274,000		(3,274,000)		
PSSBTP	AGING BROADBAND TECHNOLOGY PROGRAM		612,969	612,969	819,867	206,898
PSSCCR	STATE CHILDCARE RESERVE ACCOUNT	1,000,000	1,724,586	724,586	3,324,586	1,600,000
PSSJNS	JOBS NOW PROGRAMS	5,310,111	5,007,090	(303,021)	5,007,090	
PSSWFC	WORKING FAMILIES CREDIT	300,000	275,000	(25,000)	275,000	
PSSWIN	CALIFORNIA WELFARE INFORMATION NETWORK	4,525,740	4,467,943	(57,797)	4,451,267	(16,676)
	SUB-TOTAL 1G AGF ACP	**14,477,301**	**12,087,588**	**(2,389,713)**	**13,877,810**	**1,790,222**
1G AGF HSC: HUMAN SERVICES CARE FUND						
PSSHSC	HUMAN SERVICES CARE	13,709,241	13,669,335	(39,906)	13,669,335	
	SUB-TOTAL 1G AGF HSC	**13,709,241**	**13,669,335**	**(39,906)**	**13,669,335**	
2S HWF DSS: DSS-SPECIAL REVENUE FUND						
PSS001	CHILDREN'S SERVICES FUND-W&I ARTICLE 5	176,077	138,498	(37,579)	138,498	
PSSCLT	COMMUNITY LIVING TRUSTFUND	3,656,139	3,832,139	176,000	3,832,139	
PSSITC	ONGOING CMIPS II PROJECT	24,960	24,960		24,960	
	SUB-TOTAL 2S HWF DSS	**3,857,176**	**3,995,597**	**138,421**	**3,995,597**	
	SUB-TOTAL CONTINUING PROJECTS	**32,043,718**	**29,752,520**	**(2,291,198)**	**31,542,742**	**1,790,222**
GRANTS:						
2S HWF GNC: GRANTS; NON-PROJECT; CONTINUING						
SSCCWR	CHILD CARE WORKFORCE REGISTRY		99,575	99,575		(99,575)
SSCPAC	CHILDCARE PLANNING AND ADVISORY COUNCIL	642,253	642,253		642,253	
SSEHAP	EMERGENCY HOUSING & ASSISTANCE PROG.	982,000		(982,000)		
SSFDCP	FAMILY DEMO GRANT FOR CHILD ABUSE PREV	625,000	836,206	211,206	836,206	
SSFSP2	FOOD STAMP PROGRAM PARTICIPATION GRANT 2	850,000	600,000	(250,000)	600,000	
SSHCOC	HUD CONTINUUM OF CARE GRANT		20,064,914	20,064,914	20,085,274	20,360
SSMDRC	MDRC DEMO SUBSIDIZED EMPLOYMENT PROGRAM	800,000	250,000	(550,000)	250,000	
SSREFU	REFUGEE GRANTS	186,184	201,516	15,332	201,516	
SSSFFN	THE SAN FRANCISCO FOUNDATION	30,000		(30,000)		
SSSHPG	MCKINNEY SUPPORTIVE HOUSING PRGM GRANT	6,716,373	875,730	(5,840,643)		(875,730)
SSSPCP	HUD MCKINNEY SHELTER + CARE PROG.	10,634,676	2,462,915	(8,171,761)		(2,462,915)
	SUB-TOTAL 2S HWF GNC	**21,466,486**	**26,033,109**	**4,566,623**	**22,615,249**	**(3,417,860)**

Department: DSS : HUMAN SERVICES

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S SCP GNC: GRANTS; NON-PROJECT; CONTINUING						
AGCDP	CDSMP GRANT THRU SF HEALTH PLAN	120,000	30,000	(90,000)	30,000	
AGELAB	ELDER ABUSE PREVENTION (F&S T VII) (CID)	14,167	12,548	(1,619)	12,548	
AGFCSS	FAMILY CAREGIVER SUPPPORT SERVICES	416,667	378,028	(38,639)	378,028	
AGHICP	HEALTH INSURANCE COUNSELING ADVOCACY PGM	342,277	360,308	18,031	360,308	
AGLTCI	LONG TERM CARE INTEGRATION GRANT	100,000		(100,000)		
AGNUTR	NUTRITION PROGRAMS (F&S; T3C1&2; 3F)	2,145,548	2,145,548		2,145,548	
AGOBMC	MEDICAID PENALTY CITATIONS OMBUDSMAN	27,114	26,874	(240)	26,874	
AGSNFQ	SKILLED NURSING FACILITY QUALITY	28,197	28,260	63	28,260	
AGSUPP	SUPPORTIVE SERVICES (F&S; TITLE 3B&7)	1,131,792	1,020,264	(111,528)	1,020,264	
AGTCP	TRANSITIONAL CARE PROGRAM CMS GRANT	3,982,203	3,320,049	(662,154)	2,638,088	(681,961)
AGUSDA	FED USDA FOOD PROGRAMS	1,179,914	1,179,914		1,179,914	
	SUB-TOTAL 2S SCP GNC	**9,487,879**	**8,501,793**	**(986,086)**	**7,819,832**	**(681,961)**
7E GIF GIF: ETF-GIFT FUND						
AGHC	HOSPITAL COUNCIL	446,065	468,587	22,522	468,587	
	SUB-TOTAL 7E GIF GIF	**446,065**	**468,587**	**22,522**	**468,587**	
	SUB-TOTAL GRANTS	**31,400,430**	**35,003,489**	**3,603,059**	**30,903,668**	**(4,099,821)**
Total Uses of Funds		**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

Department: JUV : JUVENILE PROBATION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	34,561,879	35,722,583	1,160,704	36,878,158	1,155,575
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	1,125,958	1,264,044	138,086	1,347,000	82,956
Total Sources by Funds		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
Program Summary						
ASC	ADMINISTRATION	7,112,485	7,168,723	56,238	7,288,308	119,585
FAL	CHILDREN'S BASELINE	1,001,571	1,010,999	9,428	1,012,158	1,159
AKE	JUVENILE HALL	11,472,100	11,649,687	177,587	12,286,201	636,514
AKS	JUVENILE HALL REPLACEMENT DEBT PAYMENT	2,660,351	2,667,374	7,023	2,665,174	(2,200)
AKF	LOG CABIN RANCH	3,001,666	3,290,352	288,686	3,331,528	41,176
AKC	PROBATION SERVICES	10,439,664	11,199,492	759,828	11,641,789	442,297
Total Uses by Program		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
Character Summary						
001	SALARIES	19,150,314	19,873,025	722,711	20,024,941	151,916
013	MANDATORY FRINGE BENEFITS	6,783,230	6,947,396	164,166	7,529,293	581,897
021	NON PERSONNEL SERVICES	3,472,491	3,786,616	314,125	3,780,523	(6,093)
038	CITY GRANT PROGRAMS	248,000	216,256	(31,744)	219,408	3,152
040	MATERIALS & SUPPLIES	693,647	673,647	(20,000)	729,177	55,530
060	CAPITAL OUTLAY	873,638	1,027,092	153,454	1,628,393	601,301
06F	FACILITIES MAINTENANCE	330,000	497,000	167,000	364,000	(133,000)
081	SERVICES OF OTHER DEPTS	4,136,517	3,965,595	(170,922)	3,949,423	(16,172)
Total Uses by Character		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
Sources of Funds Detail by Subobject						
40156	JUVENILE PROBATION TITLE IV-E(FOST.CARE)	1,430,294	2,343,294	913,000	2,343,294	
44925	FED MILK & FOOD PROGRAM	178,000	178,000		178,000	
44939	FEDERAL DIRECT GRANT		22,944	22,944		(22,944)
45161	STATE-GROUP HOME MONTHLY VISITS	253,879	253,879		253,879	
48999	OTHER STATE GRANTS & SUBVENTIONS	4,259,303	4,374,445	115,142	4,480,345	105,900
60699	OTHER PUBLIC SAFETY CHARGES	34,000	34,000		34,000	
69911	ADOPTION PROGRAM CHARGES	5,000	5,000		5,000	

Department: JUV : JUVENILE PROBATION

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	80,000	80,000		80,000	
GFS (1)	GENERAL FUND SUPPORT	29,447,361	29,695,065	247,704	30,850,640	1,155,575
Total Sources by Funds		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	16,526,316	17,158,941	632,625	17,291,795	132,854
013	MANDATORY FRINGE BENEFITS	5,861,652	6,027,666	166,014	6,542,968	515,302
021	NON PERSONNEL SERVICES	3,217,318	3,444,341	227,023	3,407,141	(37,200)
040	MATERIALS & SUPPLIES	626,847	626,847		626,847	
060	CAPITAL OUTLAY	23,638	219,092	195,454	128,393	(90,699)
081	SERVICES OF OTHER DEPTS	3,878,861	3,844,679	(34,182)	3,828,507	(16,172)
	SUB-TOTAL 1G AGF AAA	**30,134,632**	**31,321,566**	**1,186,934**	**31,825,651**	**504,085**
	SUB-TOTAL OPERATING	**30,134,632**	**31,321,566**	**1,186,934**	**31,825,651**	**504,085**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
CJV06R	JUV - FACILITY RENEWAL				350,000	350,000
CJV131	FY12-13 YGC BLDG ENTRANCE ADA	250,000		(250,000)		
CJV132	FY12-13 PLUMBING REPLCMNT AT LCR	150,000	61,000	(89,000)		(61,000)
CJV133	FY12-13 YGC ELEVATOR CNTL REPLACE	450,000		(450,000)		
FJV06F	JUV - FACILITIES MAINTENANCE		497,000	497,000	364,000	(133,000)
FJV267	HVR-MISC FAC MAINT PROJ	20,000		(20,000)		
FJV311	YGC-MISC FAC MAINT PROJ	250,000		(250,000)		
FJV312	LCR-MISC FAC MAINT PROJ	60,000		(60,000)		
PJV025	JUVENILE PROBATION & CAMPS FUNDING	2,942,791	3,019,217	76,426	3,111,707	92,490
PJV026	JUVENILE PROBATION & CAMPS FUNDING	54,456	76,800	22,344	76,800	
	SUB-TOTAL 1G AGF AAP	**4,177,247**	**3,654,017**	**(523,230)**	**3,902,507**	**248,490**
	SUB-TOTAL ANNUAL PROJECTS	**4,177,247**	**3,654,017**	**(523,230)**	**3,902,507**	**248,490**

Department: JUV : JUVENILE PROBATION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CJV067	JUV - ENHANCEMENT		200,000	200,000	300,000	100,000
CJV06R	JUV - FACILITY RENEWAL		547,000	547,000	850,000	303,000
PJV131	FY12-13 JUVENILE HALL CAMERAS	250,000		(250,000)		
	SUB-TOTAL 1G AGF ACP	**250,000**	**747,000**	**497,000**	**1,150,000**	**403,000**
	SUB-TOTAL CONTINUING PROJECTS	**250,000**	**747,000**	**497,000**	**1,150,000**	**403,000**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
JVSCHA	2ND CHANCE ACT FOR JUV OFFENDERS FY12-14		22,944	22,944		(22,944)
JVSTCO	JUV PROB-CBOC STANDARDS & TRAINING GRANT	115,000	125,000	10,000	115,000	(10,000)
JVYOBG	YOUTHFUL OFFENDER BLOCK GRANT	1,010,958	1,116,100	105,142	1,232,000	115,900
	SUB-TOTAL 2S PPF GNC	**1,125,958**	**1,264,044**	**138,086**	**1,347,000**	**82,956**
	SUB-TOTAL GRANTS	**1,125,958**	**1,264,044**	**138,086**	**1,347,000**	**82,956**
Total Uses of Funds		**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

Department: LLB : LAW LIBRARY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	738,179	1,284,995	546,816	1,484,499	199,504
Total Sources by Funds		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Program Summary						
EEA	LAW LIBRARY	738,179	1,284,995	546,816	1,484,499	199,504
Total Uses by Program		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Character Summary						
001	SALARIES	346,563	363,194	16,631	367,640	4,446
013	MANDATORY FRINGE BENEFITS	140,277	157,554	17,277	171,415	13,861
021	NON PERSONNEL SERVICES	17,275	17,275		17,275	
040	MATERIALS & SUPPLIES	443	443		443	
081	SERVICES OF OTHER DEPTS	233,621	746,529	512,908	927,726	181,197
Total Uses by Character		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Sources of Funds Detail by Subobject						
GFS (1)	GENERAL FUND SUPPORT	738,179	1,284,995	546,816	1,484,499	199,504
Total Sources by Funds		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	346,563	363,194	16,631	367,640	4,446
013	MANDATORY FRINGE BENEFITS	140,277	157,554	17,277	171,415	13,861
021	NON PERSONNEL SERVICES	17,275	17,275		17,275	
040	MATERIALS & SUPPLIES	443	443		443	

Department: LLB : LAW LIBRARY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	233,621	746,529	512,908	927,726	181,197
	SUB-TOTAL 1G AGF AAA	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
	SUB-TOTAL OPERATING	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
Total Uses of Funds		**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**

Department: MYR : MAYOR

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	16,531,181	42,329,670	25,798,489	46,109,435	3,779,765
2S CFF	CONVENTION FACILITIES FUND	5,500,000	560,000	(4,940,000)	560,000	
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	3,990,855	1,712,143	(2,278,712)	1,082,948	(629,195)
2S ROF	LOW-MOD INCOME HOUSING ASSET FUND		6,868,000	6,868,000	6,865,000	(3,000)
Total Sources by Funds		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
Program Summary						
FFC	AFFORDABLE HOUSING	9,356,855	31,456,143	22,099,288	32,369,885	913,742
FEA	CITY ADMINISTRATION	4,460,237	4,653,049	192,812	4,702,454	49,405
FAB	COMMUNITY INVESTMENT	3,815,211	3,845,514	30,303	3,198,513	(647,001)
CGD	CRIMINAL JUSTICE	8,101	8,095	(6)	8,097	2
CAN	HOMELESS SERVICES	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
FAJ	NEIGHBORHOOD SERVICES	335,341	407,392	72,051	421,252	13,860
FEY	PUBLIC POLICY & FINANCE	1,410,795	1,469,933	59,138	1,520,341	50,408
Total Uses by Program		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
Character Summary						
001	SALARIES	3,782,059	4,881,778	1,099,719	5,068,013	186,235
013	MANDATORY FRINGE BENEFITS	1,573,223	2,146,543	573,320	2,396,542	249,999
020	OVERHEAD		1,405,582	1,405,582	1,408,305	2,723
021	NON PERSONNEL SERVICES	7,024,417	2,204,417	(4,820,000)	2,204,417	
038	CITY GRANT PROGRAMS	9,909,345	13,118,882	3,209,537	17,161,036	4,042,154
039	OTHER SUPPORT & CARE OF PERSONS		21,621,000	21,621,000	20,746,000	(875,000)
040	MATERIALS & SUPPLIES	43,689	43,689		43,689	
06P	PROGRAMMATIC PROJECTS	2,853,401	5,174,941	2,321,540	4,966,335	(208,606)
081	SERVICES OF OTHER DEPTS	835,902	872,981	37,079	623,046	(249,935)
Total Uses by Character		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
Sources of Funds Detail by Subobject						
12210	HOTEL ROOM TAX	5,500,000		(5,500,000)		
25990	SETTLEMENTS		650,000	650,000		(650,000)
39899	OTHER CITY PROPERTY RENTALS	3,000,000	5,500,000	2,500,000	5,500,000	

Department: MYR : MAYOR

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
45511	HEALTH/WELFARE SALES TAX ALLOCATION	892,000	1,022,000	130,000	1,020,000	(2,000)
45621	MOTOR VEH LIC FEE-REALIGNMENT FUND	15,000	15,000		15,000	
49997	CITY DEPTS REVENUE FROM OCII		1,368,000	1,368,000	1,365,000	(3,000)
79945	LOAN REV-FEES	150,000	200,000	50,000	200,000	
79999	OTHER NON-OPERATING REVENUE	150,000	150,000		150,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	422,413	422,413		422,413	
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	22,462	23,024	562	23,024	
865ED	EXP REC FR EMERGENCY COMM. DEPT.	47,075	48,252	1,177	48,252	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	3,578,185	5,884,996	2,306,811	7,218,382	1,333,386
865PC	EXP REC FR POLICE COMMISSION (AAO)	96,607	96,607		96,607	
865PD	EXP REC FR PUBLIC DEFENDER (AAO)	22,462	23,024	562	23,024	
865PO	EXP REC FR PORT COMMISSION (AAO)	14,532	14,532		14,532	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	181,110	237,110	56,000	237,110	
865RP	EXP REC FR REC & PARK (AAO)	17,237	17,237		17,237	
865SS	EXP REC FR HUMAN SERVICES (AAO)	3,556,254	4,256,108	699,854	5,689,877	1,433,769
865UC	EXP REC FR PUC (AAO)	272,359	279,168	6,809	279,168	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	255,079	225,207	(29,872)	250,546	25,339
9301G	OTI FR 1G-GENERAL FUND		560,000	560,000	560,000	
9501G	ITI FR 1G-GENERAL FUND		20,000,000	20,000,000	22,800,000	2,800,000
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	690,855	712,143	21,288	732,948	20,805
GFS (1)	GENERAL FUND SUPPORT	7,138,406	9,764,992	2,626,586	7,954,263	(1,810,729)
Total Sources by Funds		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	2,729,738	2,860,114	130,376	2,953,194	93,080
013	MANDATORY FRINGE BENEFITS	1,158,997	1,287,825	128,828	1,433,015	145,190
021	NON PERSONNEL SERVICES	133,001	133,001		133,001	
040	MATERIALS & SUPPLIES	43,689	43,689		43,689	

Department: MYR : MAYOR

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
081	SERVICES OF OTHER DEPTS	654,770	671,849	17,079	521,914	(149,935)
	SUB-TOTAL 1G AGF AAA	**4,720,195**	**4,996,478**	**276,283**	**5,084,813**	**88,335**
	SUB-TOTAL OPERATING	**4,720,195**	**4,996,478**	**276,283**	**5,084,813**	**88,335**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PMOCLS	CIVIL LEGAL SVCS	100,000		(100,000)		
PMOECB	EXCELSIOR & OMI CAPACITY BUILDING	100,000	100,000		100,000	
PMOEPC	EVICTION PREVENTION COUNSELING	127,914	130,472	2,558	130,472	
PMOFES	FILIPINO EMPLOYMENT SUPPORT		74	74	77	3
PMOHAS	LOW-MOD HOUSING ASSETS					
PMOHCO	HOUSING COUNSELING	25,583	26,095	512	26,095	
PMOHSF	HOPE SF INITIATIVE	348,401	389,373	40,972	389,373	
PMOIMS	MOH-IMMIGRANT SERVICES	171,229	347,835	176,606	347,835	
PMOIYS	IMMIGRATION & YOUTH SVCS	149,118	151,691	2,573	151,691	
PMOLCB	MOH-LOW INCOME CAPACITY BLDG	317,264	134,349	(182,915)	134,349	
PMOLSO	MOCD LEGAL SERVICES & INFO OUTREACH	1,274,703	942,005	(332,698)	944,997	2,992
PMOMDT	MISSION DISTRICT THEATER PJT.	300,000		(300,000)		
PMORVB	RICHMOND VILLAGE BEACON					
PMOSIF	IMMIGRATION COMM RESPONSE NETWORK	195,999	218,622	22,623	218,622	
PMOSOE	SANCTUARY OUTREACH EDUCATION	85,000	85,000		85,000	
PMOTCE	TENANT COUNSELING AND EVICTION DEFENSE	100,000	100,000		100,000	
PMY024	MAYOR'S SPECIAL/PROTOCOL FUNDS	25,000	25,000		25,000	
	SUB-TOTAL 1G AGF AAP	**3,320,211**	**2,650,514**	**(669,697)**	**2,653,513**	**2,999**
	SUB-TOTAL ANNUAL PROJECTS	**3,320,211**	**2,650,514**	**(669,697)**	**2,653,513**	**2,999**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PGEQCT	PUBLIC SAFETY PROJECTS	5,000	5,000		5,000	
PMOHOF	HOUSING TRUST FUND - MOH		20,000,000	20,000,000	22,645,937	2,645,937
PMOLIH	LOW INCOME HOUSING		3,150,000	3,150,000	1,400,000	(1,750,000)
	SUB-TOTAL 1G AGF ACP	**5,000**	**23,155,000**	**23,150,000**	**24,050,937**	**895,937**

Department: MYR : MAYOR

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S CFF LIH: CONV FAC FD-LOW INCOME HOUSING PROGRAM						
PMOHTF	MAYOR'S OFFICE OF HOUSING HOTEL TAX FUND	5,000,000		(5,000,000)		
PMOHTR	HOTEL TAX-RENT SUPPLEMENT ORDINANCE 2-98	500,000	560,000	60,000	560,000	
	SUB-TOTAL 2S CFF LIH	**5,500,000**	**560,000**	**(4,940,000)**	**560,000**	
2S NDF AHF: AFFORDABLE HOUSING FUND-FEES						
PMOAHF	AFFORDABLE HOUSING FUND-MOH	690,855	712,143	21,288	732,948	20,805
PMOHLB	MOH LEAD REMEDIATION - DPH PORTION		650,000	650,000		(650,000)
	SUB-TOTAL 2S NDF AHF	**690,855**	**1,362,143**	**671,288**	**732,948**	**(629,195)**
2S NDF HPF: HOUSING PROGRAM FEES FUND-OR390-90						
PMOLAF	MOH LOAN ADMINISTRATION FEES	300,000	350,000	50,000	350,000	
	SUB-TOTAL 2S NDF HPF	**300,000**	**350,000**	**50,000**	**350,000**	
2S NDF LMF: LOW-MOD HOUSING ASSETS FUND						
PMOMAR	MOH HOUSING ASSETS	3,000,000		(3,000,000)		
	SUB-TOTAL 2S NDF LMF	**3,000,000**		**(3,000,000)**		
2S ROF LMF: LMIHAF NON-BOND FUNDS						
PMOHAS	LOW-MOD HOUSING ASSETS		5,500,000	5,500,000	5,500,000	
PMOPTA	MOH PROPERTY TAX HOUSING ADMIN		1,368,000	1,368,000	1,365,000	(3,000)
	SUB-TOTAL 2S ROF LMF		**6,868,000**	**6,868,000**	**6,865,000**	**(3,000)**
	SUB-TOTAL CONTINUING PROJECTS	**9,495,855**	**32,295,143**	**22,799,288**	**32,558,885**	**263,742**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
MYR01	OFFICE OF THE MAYOR	1,630,279	1,677,991	47,712	1,703,331	25,340
MYR17	HOUSING/NEIGHBORHOODS	6,855,496	9,849,687	2,994,191	12,616,841	2,767,154
	SUB-TOTAL 1G AGF WOF	**8,485,775**	**11,527,678**	**3,041,903**	**14,320,172**	**2,792,494**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**8,485,775**	**11,527,678**	**3,041,903**	**14,320,172**	**2,792,494**
Total Uses of Funds		**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	435,515,651	470,720,107	35,204,456	471,913,130	1,193,023
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	6,785,522	7,225,429	439,907	6,687,531	(537,898)
5A AAA	SFIA-OPERATING FUND	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
Total Sources by Funds		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
Program Summary						
AC5	AIRPORT POLICE	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
ACB	INVESTIGATIONS	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
ACV	OFFICE OF CITIZEN COMPLAINTS	4,610,850	4,876,485	265,635	5,036,106	159,621
ACM	OPERATIONS AND ADMINISTRATION	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
ACX	PATROL	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
ACP	WORK ORDER SERVICES	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
Total Uses by Program		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
Character Summary						
001	SALARIES	332,475,921	341,841,391	9,365,470	342,051,492	210,101
013	MANDATORY FRINGE BENEFITS	99,548,154	110,469,218	10,921,064	121,803,816	11,334,598
021	NON PERSONNEL SERVICES	14,295,501	14,273,651	(21,850)	14,510,046	236,395
038	CITY GRANT PROGRAMS		120,000	120,000	120,000	
040	MATERIALS & SUPPLIES	5,477,232	5,010,546	(466,686)	5,076,601	66,055
060	CAPITAL OUTLAY	4,147,124	4,936,526	789,402	6,116,514	1,179,988
06F	FACILITIES MAINTENANCE	120,000	126,000	6,000	132,000	6,000
06P	PROGRAMMATIC PROJECTS	400,000	14,257,247	13,857,247	400,000	(13,857,247)
081	SERVICES OF OTHER DEPTS	33,482,276	36,533,898	3,051,622	39,464,378	2,930,480
Total Uses by Character		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
Sources of Funds Detail by Subobject						
20240	VEHICLE THEFT CRIMES-REVENUE	500,959	500,959		500,959	
25110	TRAFFIC FINES - MOVING	1,062,628	1,545,816	483,188	1,528,648	(17,168)
25230	PROBATION COSTS	2,000	2,000		2,000	
25930	TRAFFIC CODE LATE PENALTY	500,000	500,000		500,000	
30150	INTEREST EARNED - POOLED CASH	48,800	48,800		48,800	

Department: POL : POLICE

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	411,018	708,818	297,800	973,579	264,761
44932	FED-NARC FORFEITURES & SEIZURES	850,000	850,000		850,000	
44939	FEDERAL DIRECT GRANT	456,348	868,472	412,124	55,768	(812,704)
44951	STATE-NARC FORFEITURES & SEIZURES	404,000	404,000		504,000	100,000
45999	STATE REVENUE ADJUSTMENT SUBOBJECT	25,000	25,000		25,000	
48311	PUBLIC SAFETY SALES TAX ALLOCATION	39,483,500	43,418,000	3,934,500	44,937,000	1,519,000
48917	VLF LOC. SAFETY/PROTECTION	49,976	78,888	28,912	50,000	(28,888)
48999	OTHER STATE GRANTS & SUBVENTIONS	544,283	549,780	5,497	587,039	37,259
60116	RECORDER-RE RECORDATION FEE	90,480	120,000	29,520	120,000	
60186	FINGERPRINTING FEES	75,000	26,000	(49,000)	26,000	
60197	10B ADM CODE OVERHEAD - POLICE	1,050,000	1,200,000	150,000	1,350,000	150,000
60602	AUCTIONEER	500		(500)		
60604	CLOSING OUT SALE	500		(500)		
60605	CAR PARK SOLICITATION	750,000	750,000		800,000	50,000
60607	MASSAGE ESTABLISHMENT	30,000	30,000		30,000	
60609	MOBILE CATERER & PERMITS	5,000		(5,000)		
60612	SECOND HAND DEALER GENERAL	30,000	70,000	40,000	70,000	
60619	ALARM PERMIT	2,361,000	2,634,184	273,184	2,734,184	100,000
60629	FALSE ALARM RESPONSE FEE	75,000	150,000	75,000	200,000	50,000
60637	STREET SPACE	90,000	90,000		90,000	
60651	FORTUNE TELLER PERMIT FEES	1,000	1,500	500	1,500	
60693	POLICE SERVICE - HOUSING AUTHORITY	1,000,000		(1,000,000)		
60694	POLICE ADM FEE - TRAFFIC OFFENDER PROG	573,239	763,314	190,075	778,636	15,322
60696	POLICE PRESS PARKING PASS CHARGES	5,000	15,500	10,500	15,500	
60698	DUI EMERGENCY RESPONSE RECOVERY FEE	5,000		(5,000)		
60699	OTHER PUBLIC SAFETY CHARGES	330,000	330,000		509,413	179,413
86599	EXP REC-GENERAL UNALLOCATED	1,500,000	2,800,000	1,300,000	2,800,000	
865AC	EXP REC FR AIRPORT (AAO)	2,088,642	1,788,854	(299,788)	841,000	(947,854)
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	74,234	80,087	5,853	83,690	3,603
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	75,000	75,000		75,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)		232,868	232,868	313,836	80,968
865DA	EXP REC FR DISTRICT ATTORNEY (AAO)	50,000	50,000		50,000	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	60,000	60,000		60,000	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	189,000	189,000		189,000	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	10,093,120	5,346,621	(4,746,499)	5,257,543	(89,078)
865PO	EXP REC FR PORT COMMISSION (AAO)	621,550	628,637	7,087	628,637	

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Sources of Funds Detail by Subobject						
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	2,310,701	2,381,795	71,094	2,470,873	89,078
865PW	EXP REC FR PUBLIC WORKS (AAO)	60,000	60,000		60,000	
865SS	EXP REC FR HUMAN SERVICES (AAO)	171,731	171,731		171,731	
865TY	EXP REC FR TAXICAB COMMISSION (AAO)	311,853	313,394	1,541	313,394	
865UC	EXP REC FR PUC (AAO)	300,000	300,000		300,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	332,271	354,582	22,311	258,102	(96,480)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
GFS (1)	GENERAL FUND SUPPORT	373,252,840	407,431,936	34,179,096	407,439,829	7,893
Total Sources by Funds		**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation						
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	283,116,703	293,857,817	10,741,114	294,362,084	504,267
013	MANDATORY FRINGE BENEFITS	83,300,811	94,202,900	10,902,089	104,246,084	10,043,184
021	NON PERSONNEL SERVICES	10,874,907	10,668,613	(206,294)	10,668,613	
040	MATERIALS & SUPPLIES	5,105,353	4,862,548	(242,805)	4,862,548	
060	CAPITAL OUTLAY	2,129,698	3,074,000	944,302	4,351,514	1,277,514
06P	PROGRAMMATIC PROJECTS	400,000		(400,000)		
081	SERVICES OF OTHER DEPTS	32,142,821	34,851,522	2,708,701	37,780,594	2,929,072
	SUB-TOTAL 1G AGF AAA	**417,070,293**	**441,517,400**	**24,447,107**	**456,271,437**	**14,754,037**
5A AAA AAA: SFIA-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	34,825,445	35,871,641	1,046,196	36,022,617	150,976
013	MANDATORY FRINGE BENEFITS	12,819,590	13,751,300	931,710	15,051,569	1,300,269
	SUB-TOTAL 5A AAA AAA	**47,645,035**	**49,622,941**	**1,977,906**	**51,074,186**	**1,451,245**
	SUB-TOTAL OPERATING	**464,715,328**	**491,140,341**	**26,425,013**	**507,345,623**	**16,205,282**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
IPC236	VAR LOC-MISC FAC MAINT PROJ	100,000		(100,000)		
PPC041	IT INVESTMENTS	26,495		(26,495)		
PPC076	S.FRANCISCO SAFE;INC	690,000	690,000		690,000	

Department: POL : POLICE

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PPCA14	PLES - HUD/OIG OPERATION SAFE HOME	70,683	1,016,195	945,512	1,009,825	(6,370)
	SUB-TOTAL 1G AGF AAP	**887,178**	**1,706,195**	**819,017**	**1,699,825**	**(6,370)**
	SUB-TOTAL ANNUAL PROJECTS	**887,178**	**1,706,195**	**819,017**	**1,699,825**	**(6,370)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CPC067	POL ENHANCEMENTS		205,000	205,000	250,000	45,000
CPC06R	POL FACILITY RENEWAL		1,152,000	1,152,000	1,150,000	(2,000)
CPCFOR	JFIP - SFPD FORENSIC SERVICES RELOCATION	1,150,000		(1,150,000)		
CPCHAZ	HAZMAT ABATEMENT	20,000		(20,000)		
CPCMAS	POLICE FACILITIES MASTER PLAN	354,000		(354,000)		
CPCMIS	MISSION STATION CHILLER REPLACEMENT	152,900		(152,900)		
CPCROO	ROOF REPLACEMENTS-INGLESIDE BAYVIEW PARK	180,000		(180,000)		
FPC06F	POL FACILITY MAINTENANCE		105,000	105,000	110,000	5,000
GPC06F	POL FACILITY MAINTENANCE		21,000	21,000	22,000	1,000
PPC041	IT INVESTMENTS	730,000	1,000,000	270,000	1,250,000	250,000
PPC043	EARLY INTERVENTION SYSTEM	333,611		(333,611)		
PPCFFE	PUBLIC SAFETY BUILDING FF&E		14,257,247	14,257,247		(14,257,247)
PPCGR2	SFPD MATCH - 2011 CALGRIP GRANT	250,000		(250,000)		
PPCVEH	COIT POL VEHICLE MODEM UPDGRADES				400,000	400,000
PRR023	POLICE 36% ALLOC REAL ESTATE REC FEE	90,480	120,000	29,520	120,000	
	SUB-TOTAL 1G AGF ACP	**3,260,991**	**16,860,247**	**13,599,256**	**3,302,000**	**(13,558,247)**
2S PPF PDC: SFPD-CRIMINALISTICS LAB FUND						
PPC035	SFPD CRIME LAB	2,000	2,000		2,000	
	SUB-TOTAL 2S PPF PDC	**2,000**	**2,000**		**2,000**	
2S PPF PDD: DVROS REIMBURSEMENT FUND						
PPCDVR	DVROS DEVELOPMENT & MAINTENANCE FUND	25,000	25,000		25,000	
	SUB-TOTAL 2S PPF PDD	**25,000**	**25,000**		**25,000**	
2S PPF PDF: SFPD-AUTOMATED FINGERPRINT ID FUND						
PPCFPR	AUTOMATED FINGERPRINT ID	1,587,628	2,070,816	483,188	2,053,648	(17,168)
	SUB-TOTAL 2S PPF PDF	**1,587,628**	**2,070,816**	**483,188**	**2,053,648**	**(17,168)**

Department: POL : POLICE

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S PPF PDN: SFPD-NARC FORF & ASSET SEIZURE FUND						
PPCNFF	NARC FORFEITURE & ASSET SEIZURE	1,635,071	1,657,382	22,311	1,660,902	3,520
	SUB-TOTAL 2S PPF PDN	**1,635,071**	**1,657,382**	**22,311**	**1,660,902**	**3,520**
2S PPF PDO: TRAFFIC OFFENDER FUND						
PPC033	S F TRAFFIC OFFENDER PROGRAM	573,239	763,314	190,075	778,636	15,322
	SUB-TOTAL 2S PPF PDO	**573,239**	**763,314**	**190,075**	**778,636**	**15,322**
2S PPF PDS: POLICE LAW ENFORCEMENT SERVICES						
PPCA14	PLES - HUD/OIG OPERATION SAFE HOME	1,000,000		(1,000,000)		
	SUB-TOTAL 2S PPF PDS	**1,000,000**		**(1,000,000)**		
2S PPF PDV: SFPD-VEHICLE THEFT CRIMES FUND						
PPC027	VEHICLE THEFT CRIMES	500,959	500,959		500,959	
	SUB-TOTAL 2S PPF PDV	**500,959**	**500,959**		**500,959**	
	SUB-TOTAL CONTINUING PROJECTS	**8,584,888**	**21,879,718**	**13,294,830**	**8,323,145**	**(13,556,573)**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYBYRN	BYRNE ANTI DRUG ABUSE ENFORCEMENT	106,659	106,659		106,659	
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	67,752	55,769	(11,983)	55,768	(1)
PCABC0	ABC GRANT ASSISTANCE PROGRAM	100,000	100,001	1	100,000	(1)
PCBOAT	BOATING & WATERWAYS SAFETY	65,000	65,000		65,000	
PCFDBR	FORENSIC DNA BACKLOG REDUCTION PROGRAM	388,596	388,596		358,153	(30,443)
PCGRIP	CEMA - CAL G.R.I.P. GRANT	250,000		(250,000)		
PCHT09	HUMAN TRAFFICKING GRANT		200,000	200,000	200,000	
PCMMET	CALIFORNIA METHAMPHETAMINE GRANT	194,283	194,283		194,283	
PCOVER	COVERDELL TRAINING PROGRAM	13,594	13,768	174	13,768	
PCSCCD	SOLVING COLD CASES WITH DNA		424,107	424,107		(424,107)
PCSOBR	SOBRIETY CHECKPOINT MINIGRANT	90,243	100,727	10,484	100,727	
PCSTEP	SELECTIVE TRAFFIC ENFORCEMENT PROGRAM		93,392	93,392		(93,392)
PCVOID	OTS AVOID THE 8 CAMPAIGN	135,522	129,272	(6,250)	129,272	
SFCOPS	COPS PROGRAM -AB3229/AB1913	49,976	78,888	28,912	50,000	(28,888)
	SUB-TOTAL 2S PPF GNC	**1,461,625**	**1,950,462**	**488,837**	**1,373,630**	**(576,832)**

Department: POL : POLICE

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Uses of Funds Detail Appropriation						
GRANTS:						
2S PPF SRC: PUBLIC PROTECTION-STATE RECURRING GRANTS						
PCLENF	LOCAL LAW ENFORCEMENT - AB1464		255,496	255,496	292,756	37,260
	SUB-TOTAL 2S PPF SRC		**255,496**	**255,496**	**292,756**	**37,260**
	SUB-TOTAL GRANTS	1,461,625	2,205,958	744,333	1,666,386	(539,572)
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
POL05	POLICE SERVICES	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
	SUB-TOTAL 1G AGF WOF	**14,297,189**	**10,636,265**	**(3,660,924)**	**10,639,868**	**3,603**
	SUB-TOTAL WORK ORDERS/OVERHEAD	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
Total Uses of Funds		489,946,208	527,568,477	37,622,269	529,674,847	2,106,370

Department: PDR : PUBLIC DEFENDER

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	26,705,704	28,774,520	2,068,816	29,666,458	891,938
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	88,484	96,637	8,153	100,329	3,692
Total Sources by Funds		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
Program Summary						
AIB	CRIMINAL AND SPECIAL DEFENSE	26,705,704	28,774,520	2,068,816	29,666,458	891,938
AKI	GRANT SERVICES	88,484	96,637	8,153	100,329	3,692
Total Uses by Program		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
Character Summary						
001	SALARIES	17,915,403	19,027,288	1,111,885	19,261,051	233,763
013	MANDATORY FRINGE BENEFITS	6,632,248	7,455,014	822,766	8,132,656	677,642
021	NON PERSONNEL SERVICES	916,208	964,522	48,314	940,862	(23,660)
040	MATERIALS & SUPPLIES	141,809	141,809		141,809	
060	CAPITAL OUTLAY		36,331	36,331	48,525	12,194
081	SERVICES OF OTHER DEPTS	1,188,520	1,246,193	57,673	1,241,884	(4,309)
Total Uses by Character		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
Sources of Funds Detail by Subobject						
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	88,484	96,637	8,153	100,329	3,692
48918	DISTRICT ATTORNEY/PUBLIC DEFENDER-AB109		151,000	151,000	119,000	(32,000)
48920	LOCAL COMMUNITY CORRECTIONS - AB109	109,755		(109,755)		
865AP	EXP REC FR ADULT PROBATION (AAO)	54,258		(54,258)		
865CY	EXP REC FR CHILDREN YOUTH & FAMILIE(AAO)		100,000	100,000	100,000	
GFS (1)	GENERAL FUND SUPPORT	26,541,691	28,523,520	1,981,829	29,447,458	923,938
Total Sources by Funds		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: PDR : PUBLIC DEFENDER

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	17,855,270	18,962,615	1,107,345	19,195,280	232,665
013	MANDATORY FRINGE BENEFITS	6,603,897	7,423,050	819,153	8,098,098	675,048
021	NON PERSONNEL SERVICES	916,208	964,522	48,314	940,862	(23,660)
040	MATERIALS & SUPPLIES	141,809	141,809		141,809	
060	CAPITAL OUTLAY		36,331	36,331	48,525	12,194
081	SERVICES OF OTHER DEPTS	1,188,520	1,246,193	57,673	1,241,884	(4,309)
	SUB-TOTAL 1G AGF AAA	**26,705,704**	**28,774,520**	**2,068,816**	**29,666,458**	**891,938**
	SUB-TOTAL OPERATING	**26,705,704**	**28,774,520**	**2,068,816**	**29,666,458**	**891,938**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	88,484	96,637	8,153	100,329	3,692
	SUB-TOTAL 2S PPF GNC	**88,484**	**96,637**	**8,153**	**100,329**	**3,692**
	SUB-TOTAL GRANTS	**88,484**	**96,637**	**8,153**	**100,329**	**3,692**
Total Uses of Funds		**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	638,541,937	728,261,618	89,719,681	729,012,867	751,249
2S CHS	COMM HEALTH SVS SPEC REV FD	93,763,045	102,963,447	9,200,402	95,385,806	(7,577,641)
4D GOB	GENERAL OBLIGATION BOND FUND	5,000,000		(5,000,000)		
5H AAA	SFGH-OPERATING FUND	735,823,249	850,555,813	114,732,564	887,364,870	36,809,057
5H CPF	SFGH-CAPITAL PROJECTS FUND		692,234	692,234		(692,234)
5L AAA	LHH-OPERATING FUND	189,460,058	211,356,686	21,896,628	222,453,057	11,096,371
5L DSF	LHH DEBT SERVICE FUND	12,747,724	12,959,639	211,915	17,319,530	4,359,891
Total Sources by Funds		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
Program Summary						
DHA	CENTRAL ADMINISTRATION	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
FAL	CHILDREN'S BASELINE	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
DSP	COMM HLTH - COMM SUPPORT - HOUSING	24,852,099	30,017,815	5,165,716	30,752,635	734,820
DPM	COMM HLTH - PREV - MATERNAL & CHILD HLTH	27,057,827	28,168,874	1,111,047	28,767,341	598,467
DPC	COMM HLTH - PREVENTION - AIDS	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
DPD	COMM HLTH - PREVENTION - DISEASE CONTROL	19,731,308	19,610,043	(121,265)	20,037,454	427,411
DPH	COMM HLTH - PREVENTION - HLTH EDUCATION	5,955,393	7,594,655	1,639,262	7,618,765	24,110
DPE	EMERGENCY SERVICES AGENCY	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
DPB	ENVIRONMENTAL HEALTH SERVICES	19,097,927	19,955,613	857,686	20,377,283	421,670
DMF	FORENSICS - AMBULATORY CARE	28,831,213	29,515,090	683,877	30,433,326	918,236
DHH	HEALTH AT HOME	6,496,357	6,603,240	106,883	6,839,039	235,799
DA5	LAGUNA HONDA - LONG TERM CARE	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
DBG	LAGUNA HONDA HOSP - ACUTE CARE	3,874,554	3,755,942	(118,612)	3,898,828	142,886
DBD	LAGUNA HONDA HOSP - COMM SUPPORT CARE	(21,496)		21,496		
DQM	MENTAL HEALTH - ACUTE CARE	3,462,797	3,462,797		3,462,797	
FAM	MENTAL HEALTH - CHILDREN'S PROGRAM	38,425,920	38,672,491	246,571	38,293,955	(378,536)
DMM	MENTAL HEALTH - COMMUNITY CARE	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
DLT	MENTAL HEALTH - LONG TERM CARE	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)
DA5	LAGUNA HONDA - LONG TERM CARE				2,250,393	2,250,393
DPO	OCCUPATIONAL SAFETY & HEALTH	1,846,839	1,930,468	83,629	1,972,270	41,802
DHP	PRIMARY CARE - AMBU CARE - HEALTH CNTRS	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
D1F	SFGH - ACUTE CARE - FORENSICS	3,437,973	3,056,502	(381,471)	3,174,469	117,967
D1H	SFGH - ACUTE CARE - HOSPITAL	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
D1P	SFGH - ACUTE CARE - PSYCHIATRY	26,127,815	25,794,682	(333,133)	26,386,738	592,056
D3A	SFGH - AMBU CARE - ADULT MED HLTH CNTR	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Program Summary						
D3C	SFGH - AMBU CARE - METHADONE CLINIC	1,638,208	2,809,528	1,171,320	2,917,562	108,034
D3O	SFGH - AMBU CARE - OCCUPATIONAL HEALTH	2,327,135	3,555,890	1,228,755	3,680,266	124,376
D5E	SFGH - EMERGENCY - EMERGENCY	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
D5S	SFGH - EMERGENCY - PSYCHIATRIC SERVICES	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
D6P	SFGH - LONG TERM CARE - RF PSYCHIATRY	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
DMS	SUBSTANCE ABUSE - COMMUNITY CARE	65,033,010	69,806,554	4,773,544	70,136,200	329,646
Total Uses by Program		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
Character Summary						
001	SALARIES	569,208,551	624,168,254	54,959,703	639,931,087	15,762,833
013	MANDATORY FRINGE BENEFITS	239,101,046	271,992,089	32,891,043	297,923,395	25,931,306
020	OVERHEAD	1,562,679	1,590,657	27,978	1,587,501	(3,156)
021	NON PERSONNEL SERVICES	650,646,536	741,013,062	90,366,526	720,427,222	(20,585,840)
036	AID ASSISTANCE	25,000	25,000		25,000	
038	CITY GRANT PROGRAMS	50,000		(50,000)		
040	MATERIALS & SUPPLIES	102,142,507	107,779,826	5,637,319	109,699,744	1,919,918
060	CAPITAL OUTLAY	9,709,735	7,758,963	(1,950,772)	15,496,959	7,737,996
069	PROJECT CARRYFORWARD BUDGETS ONLY	(275,000)		275,000		
06F	FACILITIES MAINTENANCE	2,510,000	3,836,204	1,326,204	2,770,000	(1,066,204)
06P	PROGRAMMATIC PROJECTS		49,000,000	49,000,000	56,000,000	7,000,000
070	DEBT SERVICE	20,613,670	15,825,585	(4,788,085)	15,818,796	(6,789)
079	ALLOCATED CHARGES	290,488		(290,488)		
081	SERVICES OF OTHER DEPTS	79,750,801	83,799,797	4,048,996	87,493,535	3,693,738
091	OPERATING TRANSFERS OUT	124,230,527	198,559,230	74,328,703	177,437,300	(21,121,930)
095	INTRAFUND TRANSFERS OUT	48,117,053	42,300,190	(5,816,863)	75,433,190	33,133,000
097	UNAPPROPRIATED REVENUE RETAINED				2,112,498	2,112,498
ELU	TRANSFER ADJUSTMENTS-USES	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
Total Uses by Character		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

Reserved Appropriations

CONTROLLER RESERVES:

CONTINUING PROJECTS: 1G AGF ACP:

CHC101	DPH ADMIN BLDG SEISMIC RETROFIT	2,500,000	2,500,000

Department: DPH : PUBLIC HEALTH

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 5H AAA ACP:						
CHGB5R	SFGH BLDG 5 RENOVATION & SEISMIC RETRO				5,800,000	5,800,000
CHGB89	SFGH BLDG 89 & 90 RENO & SEISMIC RETRO				1,000,000	1,000,000
CHGRTP	SFGH REBUILD TRANSITION PLANNING		24,000,000	24,000,000	25,000,000	1,000,000
	SUB-TOTAL CONTROLLER RESERVES		**24,000,000**	**24,000,000**	**34,300,000**	**10,300,000**
Total Reserved Appropriations			**24,000,000**	**24,000,000**	**34,300,000**	**10,300,000**

Sources of Funds Detail by Subobject

20110	CONSUMER PROTECT APPLICATION FEE	367,389	394,385	26,996	394,385	
20111	DEEMED APPROVED OFF-SALE ALCOHOL USE FEE	250,000	200,000	(50,000)	200,000	
20120	EATING PLACES	5,785,943	5,742,535	(43,408)	5,742,535	
20130	FOOD BEVERAGE HUMAN CONSUMPTION	876,107	901,501	25,394	901,501	
20150	MED. CANNABIS DISPENSARY APPLICATION FEE	56,269	112,538	56,269	112,538	
20151	MED. CANNABIS DISPENSARY ANNUAL LICENSE	112,538	56,266	(56,272)	56,266	
25110	TRAFFIC FINES - MOVING	1,420,000	1,230,000	(190,000)	1,230,000	
25210	COURT FINES	93,000	93,500	500	93,500	
25920	PENALTIES	1,000,000	1,000,000		1,000,000	
30150	INTEREST EARNED - POOLED CASH	235,000	220,000	(15,000)	220,000	
35232	EMPLOYEE PARKING	658,030	658,030		658,030	
39899	OTHER CITY PROPERTY RENTALS	96,210	96,210		96,210	
44531	ARRA-FEDERAL PASS-THRU STATE/OTHER	4,141,158	5,101,921	960,763	5,101,921	
44931	FEDERAL GRANTS PASS-THROUGH STATE/OTHER	23,823,916	23,092,607	(731,309)	23,066,687	(25,920)
44933	RECOVERY INDIRECT GRANT COSTS	1,920,664	1,920,664		1,920,664	
44939	FEDERAL DIRECT GRANT	43,347,256	43,102,980	(244,276)	42,131,635	(971,345)
45412	COMMUNITY MENTAL HEALTH SERVICE	35,610,256	47,157,722	11,547,466	40,847,784	(6,309,938)
45413	STATE ALCOHOL FUNDS	16,674,672	20,699,341	4,024,669	18,919,070	(1,780,271)
45416	SHORT-DOYLE MEDI-CAL	77,541,022	65,260,792	(12,280,230)	65,440,000	179,208
45418	STATE HEALTH CARE INITIATIVE REVENUE	21,673,000	54,345,930	32,672,930	54,345,930	
45511	HEALTH/WELFARE SALES TAX ALLOCATION	69,966,000	85,173,000	15,207,000	95,941,000	10,768,000
45621	MOTOR VEH LIC FEE-REALIGNMENT FUND	68,140,000	57,478,000	(10,662,000)	57,478,000	
47011	WEIGHTS AND INSPECTION FEES	550,000	550,000		550,000	
48926	SUDDEN INFANT DEATH SYNDROME	10,000	10,000		10,000	
48928	CALIFORNIA CHILDREN'S SERVICES ADMIN	2,728,601	2,728,601		2,728,601	

Department: DPH : PUBLIC HEALTH

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
48930	CALIFORNIA CHILDREN SERVICES	1,661,921	1,661,921		1,661,921	
48999	OTHER STATE GRANTS & SUBVENTIONS	4,778,300	3,782,494	(995,806)	3,636,687	(145,807)
49311	HOUSING AUTHORITY		(100,598)	(100,598)	(100,598)	
49999	OTHER LOCAL/REGIONAL GRANTS	30,000	30,000		30,000	
60681	AGRICULTURAL INSPECTION FEE	40,000	40,000		40,000	
60699	OTHER PUBLIC SAFETY CHARGES	261,232	261,232		261,232	
60702	BOARD PRISONERS OTHER COUNTIES	25,000	25,000		25,000	
63503	LAUNDRY RENEWALS	175,392	180,517	5,125	180,517	
63508	OTHER HEALTH FEE	130,000	98,000	(32,000)	98,000	
63509	BIRTH CERTIFICATE FEE	71,135	71,135		71,135	
63510	DEATH CERTIFICATE FEE	184,350	184,350		184,350	
63511	REMOVAL PERMIT FEE	18,000	18,000		18,000	
63512	CRIPPLED CHILDREN CARE	6,500	6,500		6,500	
63515	LABORATORY FEES	15,000	15,000		15,000	
63519	GARBAGE TRUCK INSPECTION FEES	485,736	485,736		485,736	
63520	HAZARD MATL STORAGE PERMIT FEE	2,654,439	2,727,568	73,129	2,727,568	
63525	HAZARD MATERIALS PERMIT FEES	201,168	158,919	(42,249)	158,919	
63526	SOIL TESTING FEES	72,531	72,532	1	72,532	
63539	SOLID WASTE TRANSFER STATION	73,084	73,084		73,084	
63540	PLAN CHECKING FEES-BEH	1,190,370	1,267,732	77,362	1,267,732	
63541	COMPLAINT INVESTIGATIONS FEES	203,658	208,258	4,600	208,258	
63542	CFC & MOTOR VEHICLE A/C PERMIT		5,206	5,206	5,206	
63550	MEDICAL WASTE-ACUTE CARE HOSPITAL	110,772	121,304	10,532	121,304	
63571	HEALTHY HOUSING PROGRAM-HOTELS	577,520	577,866	346	577,866	
63572	HEALTHY HOUSING PROGRAM-APARTMENTS	1,939,613	1,940,777	1,164	1,940,777	
63599	MISC PUBLIC HEALTH REVENUE	3,755,202	3,916,941	161,739	3,916,941	
65101	PATIENT PAYMENTS-MENTAL HEALTH	617,600	617,600		617,600	
65102	MEDI-CAL	7,434,186	6,085,219	(1,348,967)	4,837,978	(1,247,241)
65103	MEDICARE	1,648,139	1,648,139		1,648,139	
65201	MEDICARE I/P GROSS CHARGES	265,911,398	264,573,553	(1,337,845)	264,573,553	
65202	MEDI-CAL I/P GROSS CHARGES	782,923,826	766,364,257	(16,559,569)	767,332,796	968,539
65205	PRIVATE INSURANCE I/P GROSS CHARGES	206,791	206,791		206,791	
65207	OTHER I/P GROSS CHARGES	341,932,246	383,367,833	41,435,587	383,367,833	
65301	MEDICARE O/P GROSS CHARGES	84,754,044	86,714,789	1,960,745	86,727,037	12,248
65302	MEDI-CAL O/P GROSS CHARGES	177,976,479	179,683,143	1,706,664	179,689,177	6,034
65307	OTHER OUTPATIENT GROSS CHARGES	249,695,111	261,124,742	11,429,631	261,124,742	

Department: DPH : PUBLIC HEALTH

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
65312	PATIENT PAYMENTS-O/P GROSS CHARGES	2,424,330	2,454,330	30,000	2,454,330	
65316	CHILD HEALTH & DISABILITY PREVENTION	10,000	10,000		10,000	
65317	MEDI-CAL TCM/MAA	4,280,600	4,280,600		4,280,600	
65318	MEDICAL FAMILY PLANNING	247,250	210,850	(36,400)	210,850	
65320	MEDI-CAL CCS THERAPY UNIT	50,000	50,000		50,000	
65321	MEDI-CAL HOME HEALTH	352,981	114,372	(238,609)	114,372	
65322	MEDICARE HOME HEALTH	1,479,460	1,479,460		1,479,460	
65325	OTHER MANAGED CARE O/P REVENUE	85,000	352,981	267,981	352,981	
65326	MEDICARE MANAGED CARE O/P REVENUE	5,000	5,000		5,000	
65801	PROVISION FOR BAD DEBTS-I/P	(60,731,145)	(90,731,145)	(30,000,000)	(90,731,145)	
65802	MEDICARE I/P CONTRACTUAL ADJ	(251,452,898)	(252,862,841)	(1,409,943)	(252,862,841)	
65803	MEDI-CAL I/P CONTRACTUAL ADJ	(765,408,746)	(755,933,760)	9,474,986	(750,936,534)	4,997,226
65804	MEDI-CAL O/P CONTRACTUAL ADJ	(2,463,446)	(2,807,317)	(343,871)	(2,810,334)	(3,017)
65806	COUNTY INDIGENT CARE-I/P WRITE-OFF	(180,000)	(180,000)		(180,000)	
65807	CHARITABLE ALLO I/P SLIDING FEE ADJ	(424,894,417)	(442,043,334)	(17,148,917)	(442,043,334)	
65810	PROVISION FOR BAD DEBTS-O/P	(2,035,009)	(2,035,009)		(2,035,009)	
65815	MEDICARE O/P CONTRACTUAL ADJ	(2,830,327)	(3,341,203)	(510,876)	(3,347,327)	(6,124)
65821	M I ADULTS O/P WRITE-OFF	(10,525,337)	(10,525,337)		(10,525,337)	
65902	MEDI-CAL NET REVENUE	8,998,000	5,000,000	(3,998,000)	5,000,000	
65907	OTHER PATIENT NET REVENUE	45,360	15,988	(29,372)	15,988	
65911	DP SNF-DISTINCT PART SKILLED NURSING FAC	32,168,049	37,737,163	5,569,114	43,840,722	6,103,559
65912	AB 915-OUTPATIENT MEDI-CAL SUPPL PAYT	5,434,785	6,053,406	618,621	6,053,406	
65913	DIALYSIS - MEDICARE	1,990,277	2,002,938	12,661	2,002,938	
65914	DIALYSIS - MEDI-CAL	1,358,798	1,371,459	12,661	1,371,459	
65918	PATIENT CO-PAYMENTS	446,000	446,000		446,000	
65950	CAP. FEES/HEALTH PLAN SETTLEMENTS	56,079,950	64,948,587	8,868,637	73,136,027	8,187,440
65952	HEALTHY SF PATIENT ENROLLMENT FEES	4,305,000	4,305,000		4,305,000	
65953	HEALTHY SF EMPLOYER ENROLLMENT FEES	12,612,195	12,612,195		12,612,195	
65997	MEDICAL CANNABIS ID CARD	133,000	133,000		133,000	
65999	MISC HOSPITAL SERVICE REVENUE	341,033	1,483,424	1,142,391	1,188,261	(295,163)
66004	SAFETY NET CARE POOL (SNCP)	156,893,566	156,893,566		156,893,566	
66006	DELIV SYS REFORM INCENTIVE POOL (DSRIP)	85,100,000	87,844,646	2,744,646	83,100,000	(4,744,646)
66007	NDPH-IGT PROGRAM AB113	83,314		(83,314)		
66008	SB 208 SPD		31,000,000	31,000,000	31,000,000	
75301	HOSPITAL-RENTS/CONCESS-OTHER OPER	2,048,670	2,740,904	692,234	2,048,670	(692,234)
75302	HOSPITAL-RENTS/CONCES/CAFETERIA SALES	1,691,607	1,691,607		1,691,607	

Department: DPH : PUBLIC HEALTH

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
75311	HOSPITAL-CHGS-OTHER GENRL GOVT	50,000	50,000		50,000	
75312	HOSPITAL-CHGS-OTHER HEALTH FEE	1,115,853	1,115,853		1,115,853	
75319	HOSPITAL-CHGS-TPA/MISC REVENUE	15,000	15,000		15,000	
75320	OTHER OPERATING REVENUE(FROM WITHIN DPH)	6,385,508	6,408,309	22,801	6,262,502	(145,807)
76123	GAIN/LOSS-SALE OF BUILDING & STRUCTURES		1,800,000	1,800,000	1,800,000	
76252	MEDICAL RECORDS ABSTRACT SALES	104,000	104,000		104,000	
78201	PRIVATE GRANTS	438,073	448,051	9,978	351,470	(96,581)
78960	BAD DEBTS RECOVERY	1,291,284	1,291,284		1,291,284	
79950	SB1128 LHH COP CONSTRUCTION REIMB(CRRP)	15,000,000	14,947,228	(52,772)	14,906,677	(40,551)
80111	PROCEEDS FROM SALE OF BONDS-FACE AMOUNT		5,000,000	5,000,000	25,000,000	20,000,000
86099	ISF REC-GENERAL UNALLOCATED	87,000	343,033	256,033	343,033	
860AA	ISF REC FR ASIAN ARTS MUSEUM (AAO)	2,000	402	(1,598)	402	
860AD	ISF REC FR ADMINISTRATIVE SERVICES(AAO)	21,360	28,654	7,294	28,654	
860AN	ISF REC FR ANIMAL CARE & CONTROL (AAO)	600	5,090	4,490	5,090	
860BI	ISF REC FR BLDG INSPECTION (AAO)	5,280	5,280		5,280	
860CA	ISF REC FR ADM (AAO)	26,510	50,512	24,002	50,512	
860CD	ISF REC FR CHILD SUPPORT SVCES (AAO)	6,000	6,000		6,000	
860CF	ISF REC FR CONV FACILITIES MGMT (AAO)	5,200	5,200		5,200	
860CM	ISF REC FR MEDICAL EXAM/CORONER (AAO)		20,000	20,000	20,000	
860DA	ISF REC FR DISTRICT ATTORNEY (AAO)		1,904	1,904	1,904	
860ED	ISF REC FR EMERGENCY COMM. DEPT (AAO)	1,995	4,355	2,360	4,355	
860FA	ISF REC FR FINE ARTS MUSEUM (AAO)	840	840		840	
860FC	ISF REC FR FIRE DEPT (AAO)	404,600	74,056	(330,544)	74,056	
860LB	ISF REC FR PUBLIC LIBRARY (AAO)	1,050	1,135	85	1,135	
860PC	ISF REC FR POLICE COMMISSION (AAO)	154,025	336,000	181,975	336,000	
860PO	ISF REC FR PORT COMMISSION (AAO)	59,885	62,669	2,784	62,669	
860PT	ISF REC FR PUBLIC TRANSPORTATION (AAO)	258,800	559,098	300,298	559,098	
860PW	ISF REC FR PUBLIC WORKS (AAO)	167,147	209,462	42,315	209,462	
860RD	ISF REC FR HUMAN RESOURCES (AAO)	144,164	318,477	174,313	318,477	
860RP	ISF REC FR REC & PARK (AAO)	39,378	48,150	8,772	48,150	
860SH	ISF REC FR SHERIFF (AAO)	48,000	55,471	7,471	55,471	
860SS	ISF REC FR HUMAN SERVICES (AAO)	18,000	39,170	21,170	39,170	
860UC	ISF REC FR PUC (AAO)	220,000	272,236	52,236	272,236	
860WP	ISF REC FR CLEANWATER (AAO)	75,000	129,040	54,040	129,040	
86599	EXP REC-GENERAL UNALLOCATED		1,715,190	1,715,190	1,715,190	
865AA	EXP REC FR ASIAN ARTS MUSEUM (AAO)	2,000	2,000		2,000	

Department: DPH : PUBLIC HEALTH

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865AC	EXP REC FR AIRPORT (AAO)	37,000	40,000	3,000	40,000	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)		50,000	50,000	15,000	(35,000)
865AN	EXP REC FR ANIMAL CARE & CONTROL (AAO)	4,635	4,635		4,635	
865AP	EXP REC FR ADULT PROBATION (AAO)	2,374,917	2,749,211	374,294	2,749,211	
865AS	EXP REC FR ASSESSOR (AAO)	1,600	1,600		1,600	
865CA	EXP REC FR ADM (AAO)	17,000	25,000	8,000	25,000	
865CF	EXP REC FR CONV FACILITIES MGMT (AAO)	25,000	16,000	(9,000)	16,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	2,716,416	3,166,310	449,894	3,144,269	(22,041)
865CI	EXP REC FR CHILDREN AND FAMILIES (AAO)	2,501,251	2,516,251	15,000	2,516,251	
865CM	EXP REC FR MED EXAMINER/CORONER (AAO)	7,542	7,000	(542)	7,000	
865CY	EXP REC FR CHILDREN YOUTH & FAMILIE(AAO)	3,625,479	3,625,479		3,625,479	
865EL	EXP REC FR ELECTRICITY (AAO)	23,000	21,000	(2,000)	21,000	
865EV	EXP REC FR ENVIRONMENT (AAO)	12,000	19,000	7,000	19,000	
865FA	EXP REC FR FINE ARTS MUSEUM (AAO)	7,500	7,500		7,500	
865FC	EXP REC FR FIRE DEPT (AAO)	35,000	35,000		35,000	
865HS	EXP REC FR HSS (AAO)	130,056		(130,056)		
865JV	EXP REC FR JUVENILE COURT (AAO)	168,426	169,204	778	169,204	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	263,892	279,226	15,334	279,226	
865PC	EXP REC FR POLICE COMMISSION (AAO)	218,292	235,667	17,375	235,667	
865PK	EXP REC FR PARKING & TRAFFIC (AAO)	16,200	16,200		16,200	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	225,000	225,000		225,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	225,574	250,000	24,426	250,000	
865RD	EXP REC FR HUMAN RESOURCES (AAO)	92,158	76,452	(15,706)	76,452	
865RP	EXP REC FR REC & PARK (AAO)	96,000	96,000		96,000	
865SH	EXP REC FR SHERIFF (AAO)	168,500	254,381	85,881	254,381	
865SS	EXP REC FR HUMAN SERVICES (AAO)	17,910,173	16,332,922	(1,577,251)	16,332,922	
865TI	EXP REC FROM ISD (AAO)	218,153	203,758	(14,395)	203,758	
865TR	EXP REC FR TREAS/TAX COLL (AAO)	4,000		(4,000)		
865UC	EXP REC FR PUC (AAO)	631,379	509,709	(121,670)	509,709	
865UH	EXP REC FR HETCH HETCHY (AAO)	40,000	40,000		40,000	
865UW	EXP REC FR WATER DEPT (AAO)	120,000	120,000		120,000	
865WM	EXP REC FR WAR MEMORIAL (AAO)	20,843	27,445	6,602	27,445	
865WP	EXP REC FR CLEANWATER (AAO)	30,000	35,000	5,000	35,000	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	523,155	325,000	(198,155)	325,000	
875SS	EXP REC FR HUMAN SERVICES (NON-AAO)	404,742	404,742		404,742	
9301G	OTI FR 1G-GENERAL FUND	2,208,081	2,205,688	(2,393)	2,205,688	

Department: DPH : PUBLIC HEALTH

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
9305H	OTI FR 5H-GENERAL HOSPITAL FUND	119,186,907	177,559,230	58,372,323	175,186,907	(2,372,323)
9305L	OTI FR 5L-LAGUNA HONDA HOSPITAL FUNDS	5,043,620	21,000,000	15,956,380		(21,000,000)
9505H	ITI FR 5H-GENERAL HOSPITAL FUNDS	36,887,053	41,302,190	4,415,137	73,110,190	31,808,000
9505L	ITI FR 5L-LAGUNA HONDA HOSPITAL FUNDS	11,230,000	998,000	(10,232,000)	2,323,000	1,325,000
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		19,000,000	19,000,000		(19,000,000)
99999R	PRIOR YEAR DESIGNATED RESERVE	539,643	16,834,773	16,295,130	207,165	(16,627,608)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
GFS (1)	GENERAL FUND SUPPORT	446,564,180	551,071,542	104,507,362	596,785,275	45,713,733
Total Sources by Funds		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	149,381,482	158,813,751	9,432,269	164,648,425	5,834,674
013	MANDATORY FRINGE BENEFITS	56,600,600	64,334,029	7,733,429	71,876,767	7,542,738
021	NON PERSONNEL SERVICES	343,330,165	411,724,361	68,394,196	395,781,239	(15,943,122)
036	AID ASSISTANCE	25,000	25,000		25,000	
040	MATERIALS & SUPPLIES	12,614,635	13,307,253	692,618	13,632,214	324,961
060	CAPITAL OUTLAY	11,819	204,308	192,489	139,047	(65,261)
079	ALLOCATED CHARGES	290,488		(290,488)		
081	SERVICES OF OTHER DEPTS	16,764,683	19,315,339	2,550,656	20,888,685	1,573,346
	SUB-TOTAL 1G AGF AAA	**579,018,872**	**667,724,041**	**88,705,169**	**666,991,377**	**(732,664)**
4D GOB LH1: SB1128 LHH REVENUE FOR DEBT SVC						
070	DEBT SERVICE	5,000,000		(5,000,000)		
	SUB-TOTAL 4D GOB LH1	**5,000,000**		**(5,000,000)**		
5H AAA AAA: SFGH-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	270,878,498	307,479,854	36,601,356	314,160,574	6,680,720
013	MANDATORY FRINGE BENEFITS	118,524,504	135,632,803	17,108,299	148,849,140	13,216,337
021	NON PERSONNEL SERVICES	206,421,857	216,278,427	9,856,570	219,220,146	2,941,719
040	MATERIALS & SUPPLIES	75,808,316	77,004,384	1,196,068	77,838,681	834,297
060	CAPITAL OUTLAY	3,522,562	2,696,500	(826,062)	3,036,508	340,008
070	DEBT SERVICE	2,865,946	2,865,946		2,862,157	(3,789)

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
5H AAA AAA: SFGH-OPERATING-NON-PROJ-CONTROLLED FD						
081	SERVICES OF OTHER DEPTS	48,733,322	49,592,548	859,226	51,091,283	1,498,735
091	OPERATING TRANSFERS OUT	109,926,000	168,298,323	58,372,323	165,926,000	(2,372,323)
095	INTRAFUND TRANSFERS OUT	5,092,765	9,507,902	4,415,137	41,315,902	31,808,000
ELU	TRANSFER ADJUSTMENTS-USES	(115,018,765)	(177,806,225)	(62,787,460)	(207,241,902)	(29,435,677)
	SUB-TOTAL 5H AAA AAA	**726,755,005**	**791,550,462**	**64,795,457**	**817,058,489**	**25,508,027**
5L AAA AAA: LHH-OPERATING-NON-PROJ-CONTROLLED FD						
001	SALARIES	106,943,019	117,051,991	10,108,972	119,635,729	2,583,738
013	MANDATORY FRINGE BENEFITS	48,521,924	55,609,435	7,087,511	61,221,270	5,611,835
021	NON PERSONNEL SERVICES	8,191,226	8,841,601	650,375	8,786,409	(55,192)
038	CITY GRANT PROGRAMS	50,000		(50,000)		
040	MATERIALS & SUPPLIES	11,888,374	15,680,389	3,792,015	16,441,049	760,660
060	CAPITAL OUTLAY	145,354	208,155	62,801	521,404	313,249
081	SERVICES OF OTHER DEPTS	12,218,211	12,695,165	476,954	13,252,246	557,081
091	OPERATING TRANSFERS OUT	5,043,620		(5,043,620)		
095	INTRAFUND TRANSFERS OUT	11,230,000	998,000	(10,232,000)	2,323,000	1,325,000
ELU	TRANSFER ADJUSTMENTS-USES	(16,273,620)	(998,000)	15,275,620	(2,323,000)	(1,325,000)
	SUB-TOTAL 5L AAA AAA	**187,958,108**	**210,086,736**	**22,128,628**	**219,858,107**	**9,771,371**
5L DSF COP: LHH-CERT. OF PARTICIPATION SERIES A						
070	DEBT SERVICE	12,747,724	12,959,639	211,915	12,956,639	(3,000)
091	OPERATING TRANSFERS OUT		21,000,000	21,000,000	2,250,393	(18,749,607)
097	UNAPPROPRIATED REVENUE RETAINED				2,112,498	2,112,498
ELU	TRANSFER ADJUSTMENTS-USES		(21,000,000)	(21,000,000)		21,000,000
	SUB-TOTAL 5L DSF COP	**12,747,724**	**12,959,639**	**211,915**	**17,319,530**	**4,359,891**
	SUB-TOTAL OPERATING	**1,511,479,709**	**1,682,320,878**	**170,841,169**	**1,721,227,503**	**38,906,625**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FHC200	FACILITIES MAINTENANCE-HEALTH CENTERS	300,000	315,000	15,000	331,000	16,000
GHC315	VAR LOC-MISC FAC MAINT PROJS	50,000	53,000	3,000	56,000	3,000
PHCMIS	DPH MIS PROJECT	14,904,206	16,072,851	1,168,645	16,245,987	173,136
PHM313	DATA CONVERSION	110,000	116,000	6,000	122,000	6,000
	SUB-TOTAL 1G AGF AAP	**15,364,206**	**16,556,851**	**1,192,645**	**16,754,987**	**198,136**

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
5H AAA AAP: SFGH-OPERATING-ANNUAL PROJECTS						
FHG200	MISC FAC MAINT PROJ	1,100,000	1,155,000	55,000	1,213,000	58,000
	SUB-TOTAL 5H AAA AAP	**1,100,000**	**1,155,000**	**55,000**	**1,213,000**	**58,000**
5L AAA AAP: LHH-OPERATING-ANNUAL PROJECTS						
FHL350	MISC FAC MAINT PROJ	950,000	998,000	48,000	1,048,000	50,000
	SUB-TOTAL 5L AAA AAP	**950,000**	**998,000**	**48,000**	**1,048,000**	**50,000**
	SUB-TOTAL ANNUAL PROJECTS	**17,414,206**	**18,709,851**	**1,295,645**	**19,015,987**	**306,136**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CHC101	DPH ADMIN BLDG SEISMIC RETROFIT	250,000	400,000	150,000	2,500,000	2,100,000
CHCCUR	CURRY CENTER PROJECT	250,000		(250,000)	150,000	150,000
CHCHAP	HEALTH ACCESS PROGRAM-PRIMARY CARE	4,917,986	5,126,829	208,843	5,344,647	217,818
CHCMPC	COPC MAXINE HALL -PATIEN CAP ENHANCEMENT		750,000	750,000		(750,000)
CHCPHC	POTRERO HILL HEALTH CENTER -HVAC & ROOF		375,000	375,000		(375,000)
CHCSHC	SOUTHEAST HEATLH CTR-INTEGRATION	2,500,000		(2,500,000)		
CHCVAC	SOUTHEAST HEATLH CTR RENOVA - ADA/HVAC	(275,000)		275,000		
PHCCBH	COMMUNITY BASED HOUSING	2,896,441	2,896,441		2,896,441	
PHCDAO	DEEMED APPROVED OFF-SALE ALCOHOL USE FEE	250,000	200,000	(50,000)	200,000	
PHM163	SB163 HSA CALWIN WRAPAROUND		100,000	100,000	100,000	
PHMGDC	MANAGED CARE	5,114,078	4,775,053	(339,025)	4,775,053	
	SUB-TOTAL 1G AGF ACP	**15,903,505**	**14,623,323**	**(1,280,182)**	**15,966,141**	**1,342,818**
2S CHS PHF: PUBLIC HEALTH-SPEC REV FD						
PHCSA8	VITAL & HEALTH STATS FD	130,000	98,000	(32,000)	98,000	
PHCSB1	SB 1773 EMERGENCY MEDICAL SVC FUND	700,000	612,750	(87,250)	600,000	(12,750)
PHCSC5	MILLENIUM LEAD PAINT SETTLEMENT FUNDS		113,625	113,625	113,625	
PHCSR7	EMERGENCY MED SVC FUND	700,000	615,300	(84,700)	600,000	(15,300)
PHCSR8	SPECIAL LABORATORY FUND	80,000	30,000	(50,000)	30,000	
PHCSRS	TOBACCO SETTLEMENT PROJECT	1,000,000	1,000,000		1,000,000	
PHCSRT	CHILD PASSENGER SAFETY PROGRAM	1,000	3,000	2,000	3,000	
PHM002	DRUG PROGRAM FEE	2,000	500	(1,500)	500	
PHM005	DUI PROGRAM	90,000	90,000		90,000	
PHM006	ALCOHOL REHAB PROGRAM	30,000	40,000	10,000	40,000	
PMHS63	PROP 63 MENTAL HEALTH SERVICES ACT	18,701,000	30,108,238	11,407,238	23,798,300	(6,309,938)

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S CHS PHF: PUBLIC HEALTH-SPEC REV FD						
PROP36	PROP 36 FUNDS	25,000	10,000	(15,000)	10,000	
	SUB-TOTAL 2S CHS PHF	**21,459,000**	**32,721,413**	**11,262,413**	**26,383,425**	**(6,337,988)**
5H AAA ACP: SFGH-CONTINUING PROJ-OPERATING FD						
CHGB5R	SFGH BLDG 5 RENOVATION & SEISMIC RETRO	500,000	875,000	375,000	5,800,000	4,925,000
CHGB5S	SFGH BLDG 5 SWITCHBOARD REPLACEMENT				500,000	500,000
CHGB5W	SFGH BLDG 5 WARD 7A; B & C PSYCH				150,000	150,000
CHGB89	SFGH BLDG 89 & 90 RENO & SEISMIC RETRO		250,000	250,000	1,000,000	750,000
CHGCHI	CHILD HEALTH INITIATIVE	5,218,244	5,218,381	137	5,218,381	
CHGELE	SFGH ELEVATOR REPLACEMENT BLDG 5	2,000,000	2,000,000			(2,000,000)
CHGFAS	SFGH CAMPUS FIRE ALARM SYSTEM				350,000	350,000
CHGKRR	SFGH KITCHEN RETHERM REPLACEMENT				75,000	75,000
CHGRTP	SFGH REBUILD TRANSITION PLANNING		49,000,000	49,000,000	56,000,000	7,000,000
CHGSBR	SFGH SERVICE BLDG SEISMIC RETROFIT	250,000		(250,000)		
GHG911	EMS 911 FUND		506,970	506,970		(506,970)
	SUB-TOTAL 5H AAA ACP	**7,968,244**	**57,850,351**	**49,882,107**	**69,093,381**	**11,243,030**
5H CPF UCR: SFGH-UC-MAINT/CAPITAL IMPVT FUND						
PHG101	UC MAINT/CAPITAL IMPVT FUND MASTER PRJ		692,234	692,234		(692,234)
	SUB-TOTAL 5H CPF UCR		**692,234**	**692,234**		**(692,234)**
5L AAA ACP: LHH-CONTINUING PROJ-OPERATING FD						
CHLCBR	LHH CAMPUS BOILER RETROFITS	280,000		(280,000)		
CHLPNT	LHH WARDS A B C & H PAINTING				875,000	875,000
CHLROF	LHH ROOFING				400,000	400,000
PHLGFT	LHH - GIFT SHOP	10,000	10,000		10,000	
PHLSTR	LHH - GENERAL STORE	32,000	32,000		32,000	
	SUB-TOTAL 5L AAA ACP	**322,000**	**42,000**	**(280,000)**	**1,317,000**	**1,275,000**
	SUB-TOTAL CONTINUING PROJECTS	**45,652,749**	**105,929,321**	**60,276,572**	**112,759,947**	**6,830,626**
GRANTS:						
2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING						
HCAC11	HOSPITAL PREPAREDNESS PROGRAM	414,096	385,288	(28,808)	385,288	
HCAD09	CCMS USE OF NEW HEALTH INFO. TECHNOLOGY	125,000		(125,000)		
HCAO05	MEDICAL MONITORING PROJECT	401,770	401,770		401,770	

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING						
HCAO07	PREVENTION UMBRELLA FOR MSM IN AMERICAS	176,503	55,431	(121,072)	55,431	
HCAO14	CDC KENYA - MONITORING & EVALUATION	69,224	234,022	164,798	234,022	
HCAO16	HIV CARE PROGRAM - SAM	3,005,365	2,131,800	(873,565)	2,131,800	
HCAO18	GHANA MARPS SIZE ESTIMATION	45,173	48,844	3,671	48,844	
HCAO23	ATLANTA HQ UCSF TECHNICAL ASSISTANCE	276,105	88,323	(187,782)	88,323	
HCAO24	THE STOP STUDY	443,333	747,833	304,500	747,833	
HCAO26	OCTAVE-CAPACITY BUILDING WORKSHOP SERIES	34,265		(34,265)		
HCAO28	PSI/MYANMAR COLLABORATIVE IMPACT STUDY	28,710	30,487	1,777	30,487	
HCAO29	TANZANIA UCSF TECHNICAL ASSISTANCE	51,102	54,201	3,099	54,201	
HCAO32	CRUCIAL TRANSITIONS IN YOUNG OPIOID USER	8,613		(8,613)		
HCAO33	INTEGRATING HIV AND GERIATRIC SERVICES	402,596	145,807	(256,789)		(145,807)
HCAO37	WESTERN STATES NODE-NATL DRUG ABUSE TX	58,565		(58,565)		
HCAO39	IMPLEMENTATION OF PROGRAMS FOR HIV/AIDS	14,355		(14,355)		
HCAO40	IMPLEMENTING NEW DIR IN HIV PREV. IN SF	545,759	295,628	(250,131)	295,628	
HCAO41	ADDRESSING SYNDEMICS-PROG COLLABORATION	298,144	166,232	(131,912)	113,193	(53,039)
HCAO42	CHEMOPROPHYLAXIS FOR HIV PREVENT. IN MEN	30,350		(30,350)		
HCAO43	IMPROVING BLOOD SAFETY AND HIV TESTING		40,354	40,354	40,354	
HCAO44	HAART OPTIMISM	31,595	32,052	457	32,052	
HCAO48	LONGITUDINAL RESEARCH TO ASSESS HIV RISK	93,187	73,137	(20,050)	73,137	
HCAO49	ENHANCING PREP IN COMMUNITY SETTINGS	23,412		(23,412)		
HCAO50	CHEMOPROPHYLAXIS FOR HIV PREVENTION		16,452	16,452	16,452	
HCAO51	HIV EVALUATION ACTIVITIES - SOUTH AFRICA		48,291	48,291	48,291	
HCAO52	RYAN WHITE PART C	358,597		(358,597)		
HCAO60	RYAN WHITE PART C		358,597	358,597	358,597	
HCAO62	SPECIAL PROJECT OF NATIONAL SIGNIFICANCE		300,000	300,000	300,000	
HCAO63	SPNS: ENHANCING ENGAGEMENT IN HIV CARE		300,000	300,000	300,000	
HCAO64	HOME: A COMPREHENSIVE HIV TESTING		26,323	26,323	26,323	
HCAP03	CDC BASIC-REFUGEE	240,000	216,000	(24,000)	216,000	
HCCH04	CROSS BAY COLLAB TO COMBAT HUMAN TRAFFIC	60,000	57,680	(2,320)	57,680	
HCCH05	SF PEDESTRIAN SAFETY PROJ YOUTH & SENIOR	200,000	140,000	(60,000)	140,000	
HCCH06	SAFE ROUTES TO SCHOOL-SAN FCO (SRTS-SF)		500,000	500,000	500,000	
HCD101	CENTER FOR AIDS PREVENTION STUDIES	28,710		(28,710)		
HCD113	PANDEMIC INFLUENZA STATE GF	89,085	88,308	(777)	88,308	
HCD119	SAN FRANCISCO VACCINE AND PREV. UNIT		49,357	49,357	49,357	

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING						
HCD123	NATIONAL HIV BEHAVIORAL SURVEILLANCE	439,917	464,713	24,796	464,713	
HCD128	HVTN ASSOC DIR FOR SITES IN THE AMERICAS	135,168	138,578	3,410	138,578	
HCD129	HVTN TRAINING & EDUC COMMITTEE CO-CHAIR	146,327	120,450	(25,877)	120,450	
HCD132	INTERNATIONAL MOBILITY OF HIV	64,531		(64,531)		
HCD134	UCSF-GIVI CTR FOR AIDS RESEARCH (CFAR)	6,093	42,331	36,238	42,331	
HCD135	REDUCING SEXUAL RISK AMONG EPISODIC MSM	13,432		(13,432)		
HCD138	ARIPIPRAZOLE REDUCE METHAMPHETA MSM-HIV	13,444		(13,444)		
HCDC01	STD SURVEILLANCE NETWORK (SSUN)	189,700	149,417	(40,283)	149,417	
HCDC10	INFERTILITY PREVENTION PROJ. TRAINING	43,197	41,892	(1,305)	41,892	
HCDC11	COMMUNITY TRANSFORMATION GRANT	815,358	815,358		815,358	
HCDC12	TUBERCULOSIS EPIDEMIOLOGIC STUDIES	227,360	93,356	(134,004)	93,356	
HCDC13	PREVENTION TRAINING (STD)	96,121	96,121		96,121	
HCDC14	RISK BASED INITIATIVE	67,583		(67,583)		
HCDC21	ACTIVE ENHANCED SURVEILLANCE VIRAL HEP		519,945	519,945	519,945	
HCEH04	ENVIRONMENTAL HLTH ASSESSEMNT-HEAT WAVE	106,526		(106,526)		
HCEH05	COMMUNITY RISK REDUCTION PLAN (CRRP)	30,000	30,000		30,000	
HCEH08	STATE LOCAL OVERSIGHT PROJECT	512,685	512,685		512,685	
HCEH09	HEALTH IMPACT ASSESSMENTS	167,061	167,061		167,061	
HCGCOL	CA COLON CANCER CONTROL HEALTH PROGRAM	100,370	100,370		100,370	
HCGLSC	LARKIN STREET YOUTH CENTER	77,966	77;966		77,966	
HCGMCK	MCKINNEY HOMELESS GRANT (CHN-PC)	765,204	765,204		765,204	
HCGMHF	METTA HEALTH FOUNDATION GRANT	38,397	38,397		38,397	
HCGSAL	COPC-SEHC-SALES FORCE GRANT		199,136	199,136	102,555	(96,581)
HCGTAR	TARC-OUTPATIENT EARLY INTERVENTION SVCS	219,613	219,613		219,613	
HCGTWC	PREV. & HEALTH - TOM WADDELL (CHN-PC)	94,787	94,787		94,787	
HCH005	COLLAB INIT TO HELP END CHRONIC HOMELESS	684,014	677,348	(6,666)	677,348	
HCH007	DIR ACCESS TO HOUSING-CHRONICALLY ALCOHO	508,873	503,963	(4,910)	503,963	
HCMC02	NURSE FAMILY PARTNERSHIP	1,296,818	1,301,599	4,781	1,301,599	
HCMC04	AHWG HEALTH EDUCATION		60,000	60,000	60,000	
HCMC05	AHWG HEALTH ED COLLABORATIVE		24,500	24,500	24,500	
HCPB02	LEAD CASE MANAGEMENT CONTRACT	504,546	498,046	(6,500)	498,046	
HCPB11	BEACH WATER QUALITY MONITOR & NOTIFICATN	25,000	25,000		25,000	
HCPD10	STATE AIDS DRUG PROGRAM	115,206	112,103	(3,103)	112,103	
HCPD13	CARE TITLE FORMULA	20,334,553	19,636,651	(697,902)	19,636,651	

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING						
HCPD14	LOCAL ASSIST BLOCK GRANT	663,011	765,778	102,767	765,778	
HCPD16	STD PREVENTION	1,549,476	1,533,503	(15,973)	1,533,503	
HCPD17	TB/HIV PREVENTION	1,728,858	790,597	(938,261)	663,712	(126,885)
HCPD21	TUBERCULOSIS SUBVENTION	384,743	297,373	(87,370)	297,373	
HCPD29	IMMUNIZATION SERVICES	896,842	942,258	45,416	942,258	
HCPD40	STATE-STD TRAINING GRANT	165,000	52,227	(112,773)	52,227	
HCPD68	INT'L TRAINEESHIP IN AIDS PREV. STUDIES	28,710		(28,710)		
HCPD69	HEALTH PREPAREDNESS & RESPONSE BIOTERROR	1,415,370	1,535,670	120,300	1,535,670	
HCPD79	CENTER FOR AIDS PREVENTION STUDIES	28,710	31,041	2,331	31,041	
HCPD89	AIDS SURVEILLANCE/SEROPREVALENCE	1,582,791	1,512,423	(70,368)	1,509,962	(2,461)
HCPD90	AIDS PREVENTION & EDUC	8,959,298	9,331,156	371,858	8,489,157	(841,999)
HCPD95	SAN FRANCISCO CITIES READINESS INITIATIV	212,971	207,489	(5,482)	207,489	
HCPH01	HEALTH EDUCATION AB75	308,788	277,439	(31,349)	277,439	
HCPH25	SAFE ROUTE TO SCHOOL	250,783		(250,783)		
HCPM01	TITLE X FAMILY PLANNING	246,842	195,853	(50,989)	195,853	
HCPM02	BLACK INFANT HEALTH PROGRAM	506,884	551,972	45,088	551,972	
HCPM03	MCH ALLOTMENT	1,337,423	1,480,012	142,589	1,507,131	27,119
HCPM05	CHDP/EPSDT/PHN/PCG	1,303,949	1,288,210	(15,739)	1,288,210	
HCPM08	WIC PROGRAM	3,310,000	2,966,729	(343,271)	2,966,729	
HCPM13	NUTRITION NETWORK PROJECT	249,793	1,081,771	831,978	1,081,771	
HCPM14	HEALTH CARE-CHILDREN IN FOSTER CARE	1,231,381	1,133,734	(97,647)	1,133,734	
HCPM25	FACET GRANT; BAART PROGRAMS	12,650		(12,650)		
HCSA01	SBIRT	12,715		(12,715)		
HCSA02	SECOND CHANCE PRISONER REENTRY	800,000	800,000		800,000	
HCSA03	SHOP	450,000	450,000		450,000	
HCSA04	SUPERVISED VISITATION/SAFE EXCHANGE	141,586		(141,586)		
HCSA05	SFCJC INTENSIVE OUTPATIENT PROGRAM	71,250	100,000	28,750	100,000	
HCSA06	SF ADULT TREATMENT DRUG COURT	325,000	325,000		325,000	
HCSA07	SF COMMUNITY JUSTICE CENTER -CSAT	325,000	325,000		325,000	
HCSA08	BUPRENORPHINE SMOKING CESSATION PROGRAM	158,225	155,531	(2,694)	155,531	
HCSA10	SAN FRANCISCO MINORITY AIDS INITIATIVE	1,328,657	1,394,327	65,670	1,394,327	
HCSA12	PSYCHIATRIC PHARMACIST INNOVATIONS GRANT	211,701		(211,701)		
HMAD01	INTEGRATED SERVICES FOR MENTALLY ILL	578,750	624,750	46,000	624,750	
HMAD02	INTEGRATED SERVICES (PUBLIC CONTRACT)	624,750	578,750	(46,000)	578,750	

Department: DPH : PUBLIC HEALTH

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S CHS GNC: GRANTS; NON-PROJECT; CONTINUING						
HMAD03	PRIMARY & BEHAVIORAL HLTH CARE INTEGRATI	494,235	498,318	4,083	498,318	
HMAD04	STATE VOCATIONAL REHABILITATION SERVICES	90,400	90,400		90,400	
HMCH02	URBAN TRAILS SAN FRANCISCO	1,500,000	1,000,000	(500,000)	1,000,000	
HMM005	HRSA TITLE IV HIV SERVICES	97,531	97,531		97,531	
HMM007	SAMHSA GRANT ALLOCATION FY	2,694,769	2,647,920	(46,849)	2,647,920	
HMPATH	SB MCKINNEY-PATH	631,739	620,465	(11,274)	620,465	
	SUB-TOTAL 2S CHS GNC	**72,304,045**	**70,242,034**	**(2,062,011)**	**69,002,381**	**(1,239,653)**
	SUB-TOTAL GRANTS	**72,304,045**	**70,242,034**	**(2,062,011)**	**69,002,381**	**(1,239,653)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
DPHMH	MENTAL HEALTH	18,510,791	16,975,427	(1,535,364)	16,953,386	(22,041)
DPHPC	PRIMARY CARE	691,168	741,168	50,000	706,168	(35,000)
DPHPH	PUBLIC HEALTH DIVISION	5,286,984	6,994,224	1,707,240	6,994,224	
DPHSA	SUBSTANCE ABUSE	3,766,411	4,646,584	880,173	4,646,584	
	SUB-TOTAL 1G AGF WOF	**28,255,354**	**29,357,403**	**1,102,049**	**29,300,362**	**(57,041)**
5L AAA WOF: LHH WORK ORDER FUND						
DPHLH	LAGUNA HONDA HOSPITAL	229,950	229,950		229,950	
	SUB-TOTAL 5L AAA WOF	**229,950**	**229,950**		**229,950**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**28,485,304**	**29,587,353**	**1,102,049**	**29,530,312**	**(57,041)**
Total Uses of Funds		**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

Department: LIB : PUBLIC LIBRARY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S LIB	PUBLIC LIBRARY SPEC REV FD	91,897,015	100,334,052	8,437,037	104,013,290	3,679,238
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD		51,700	51,700	133,500	81,800
7E BEQ	BEQUESTS FUND	491,422	498,433	7,011	417,000	(81,433)
7E GIF	GIFT FUND	10,000	10,000		10,000	
Total Sources by Funds		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**
Program Summary						
EGE	ADULT SERVICES	400,000	400,000		400,000	
EEG	BRANCH PROGRAM	19,570,250	20,997,341	1,427,091	21,989,760	992,419
FAL	CHILDREN'S BASELINE	8,635,577	8,926,363	290,786	9,379,362	452,999
CBF	CHILDREN'S SERVICES	1,168,384	1,292,682	124,298	1,318,925	26,243
EGD	COLLECTION TECHNICAL SERVICES	13,466,587	14,086,975	620,388	15,124,752	1,037,777
EGF	COMMUNITY PARTNERSHIPS AND PROGRAMMING	1,400,466	1,024,781	(375,685)	1,059,084	34,303
EGH	FACILITES	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
EGG	INFORMATION TECHNOLOGY	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
EIB	LIBRARY ADMINISTRATION	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
EEF	MAIN PROGRAM	16,857,541	17,692,189	834,648	18,277,590	585,401
Total Uses by Program		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**
Character Summary						
001	SALARIES	43,511,718	45,235,293	1,723,575	46,124,524	889,231
013	MANDATORY FRINGE BENEFITS	24,126,623	25,938,067	1,811,444	28,215,692	2,277,625
021	NON PERSONNEL SERVICES	6,322,048	7,148,043	825,995	7,040,187	(107,856)
040	MATERIALS & SUPPLIES	11,869,257	12,709,492	840,235	13,714,064	1,004,572
060	CAPITAL OUTLAY	625,000	2,652,498	2,027,498	308,683	(2,343,815)
081	SERVICES OF OTHER DEPTS	5,943,791	7,210,792	1,267,001	7,284,006	73,214
095	INTRAFUND TRANSFERS OUT	550,000	2,050,997	1,500,997	195,855	(1,855,142)
098	UNAPPROPRIATED REVENUE-DESIGNATED				1,886,634	1,886,634
ELU	TRANSFER ADJUSTMENTS-USES	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
Total Uses by Character		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

Department: LIB : PUBLIC LIBRARY

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
CONTROLLER RESERVES:						
CONTINUING PROJECTS: 2S NDF ENH:						
PLB040	IPIC - LIBRARY MATERIALS		51,700	51,700	103,500	51,800
CONTINUING PROJECTS: 2S NDF RHP:						
PLB040	IPIC - LIBRARY MATERIALS				30,000	30,000
	SUB-TOTAL CONTROLLER RESERVES		**51,700**	**51,700**	**133,500**	**81,800**
Total Reserved Appropriations			**51,700**	**51,700**	**133,500**	**81,800**
Sources of Funds Detail by Subobject						
10110	PROP TAX CURR YR-SECURED	33,478,000	36,132,000	2,654,000	38,551,000	2,419,000
10120	PROP TAX CURR YR-UNSECURED	2,185,000	2,348,000	163,000	2,371,000	23,000
10230	UNSECURED INSTL 5/8 YR PLAN	17,000	17,000		17,000	
10310	SUPP ASST SB813-CY SECURED	313,000	263,000	(50,000)	246,000	(17,000)
10410	SUPP ASST SB813-PY SECURED	664,000	556,000	(108,000)	522,000	(34,000)
10920	PROP TAX AB 1290 RDA PASSTHROUGH	608,000	640,000	32,000	668,000	28,000
30150	INTEREST EARNED - POOLED CASH	272,400	272,400		272,400	
39899	OTHER CITY PROPERTY RENTALS	374,288	374,288		374,288	
48111	HOMEOWNERS PROP TAX RELIEF	165,000	165,000		165,000	
48999	OTHER STATE GRANTS & SUBVENTIONS		50,000	50,000	50,000	
62511	BOOKS PAID	57,800	57,800		57,800	
62531	FINES	550,000	405,000	(145,000)	405,000	
62542	LIBRARY EVENTS/MEETING ROOM FEES	8,000	8,000		8,000	
62598	LIBRARY COPY AND PRINT FEES		180,000	180,000	180,000	
62599	MISC LIBRARY SERVICES & OTHER REVENUE	385,000	205,000	(180,000)	205,000	
75415	COMMUNITY IMPROVEMENT IMPACT FEE		51,700	51,700	133,500	81,800
78101	GIFTS AND BEQUESTS	101,422	108,433	7,011	27,000	(81,433)
865EV	EXP REC FR ENVIRONMENT (AAO)	56,421	58,560	2,139	60,802	2,242
9502M	ITI FR 2S/LIB-PUBLIC LIBRARY FUND	550,000	2,050,997	1,500,997	195,855	(1,855,142)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	213,106	1,312,004	1,098,898		(1,312,004)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
GFS (1)	GENERAL FUND SUPPORT	52,950,000	57,690,000	4,740,000	60,260,000	2,570,000
Total Sources by Funds		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: LIB : PUBLIC LIBRARY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S LIB NPR: PUBLIC LIBRARY PRESERVATION FUND						
001	SALARIES	43,511,718	45,235,293	1,723,575	46,124,524	889,231
013	MANDATORY FRINGE BENEFITS	24,126,623	25,938,067	1,811,444	28,215,692	2,277,625
021	NON PERSONNEL SERVICES	6,247,626	7,148,043	900,417	7,040,187	(107,856)
040	MATERIALS & SUPPLIES	11,417,257	12,074,359	657,102	13,078,564	1,004,205
060	CAPITAL OUTLAY	75,000	601,501	526,501	112,828	(488,673)
081	SERVICES OF OTHER DEPTS	5,943,791	7,210,792	1,267,001	7,284,006	73,214
095	INTRAFUND TRANSFERS OUT	550,000	2,050,997	1,500,997	195,855	(1,855,142)
098	UNAPPROPRIATED REVENUE-DESIGNATED				1,886,634	1,886,634
ELU	TRANSFER ADJUSTMENTS-USES	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
	SUB-TOTAL 2S LIB NPR	**91,322,015**	**98,208,055**	**6,886,040**	**103,742,435**	**5,534,380**
	SUB-TOTAL OPERATING	**91,322,015**	**98,208,055**	**6,886,040**	**103,742,435**	**5,534,380**
CONTINUING PROJECTS:						
2S LIB CPR: LIBRARY FUND - CONTINUING PROJECTS						
CLBPOP	SFPL POST OCCUPANCY ENHANCEMENTS PROJECT	100,000	250,997	150,997	195,855	(55,142)
CLBTNC	SFPL TEEN CENTER	450,000	1,650,000	1,200,000		(1,650,000)
FLBCPC	10 YEAR CAPITAL PLANNING PROGRAM		150,000	150,000		(150,000)
	SUB-TOTAL 2S LIB CPR	**550,000**	**2,050,997**	**1,500,997**	**195,855**	**(1,855,142)**
2S LIB SRF: LIBRARY SPECIAL REVENUE FUND						
PLB008	LIBRARY SPECIAL COLLECTION-HISTORY ROOM	25,000	25,000		25,000	
	SUB-TOTAL 2S LIB SRF	**25,000**	**25,000**		**25,000**	
2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND						
PLB040	IPIC - LIBRARY MATERIALS		51,700	51,700	103,500	51,800
	SUB-TOTAL 2S NDF ENH		**51,700**	**51,700**	**103,500**	**51,800**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
PLB040	IPIC - LIBRARY MATERIALS				30,000	30,000
	SUB-TOTAL 2S NDF RHP				**30,000**	**30,000**
	SUB-TOTAL CONTINUING PROJECTS	**575,000**	**2,127,697**	**1,552,697**	**354,355**	**(1,773,342)**

Department: LIB : PUBLIC LIBRARY

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
GRANTS:						
2S LIB GNC: GRANTS; NON-PROJECT; CONTINUING						
LBREAD	PROJ READ TUTOR/STUDENT ENHANCEMENT		50,000	50,000	50,000	
	SUB-TOTAL 2S LIB GNC		**50,000**	**50,000**	**50,000**	
7E BEQ BEQ: ETF-BEQUESTS FUND						
LBARTK	ESTATE OF CALVIN ARTKE	74,422		(74,422)		
LBBERN	HARVEY V. BERNEKING BEQUEST		15,000	15,000		(15,000)
LBDANN	LILLIAN DANNENBERG BEQUEST	15,000	15,000		15,000	
LBG122	FUHRMAN BEQUEST	400,000	400,000		400,000	
LBHEGW	ESTATE OF MARY HEGWOOD		66,433	66,433		(66,433)
LBVEEL	ESTATE OF LEE LAWNHURST (ASCAP)	2,000	2,000		2,000	
	SUB-TOTAL 7E BEQ BEQ	**491,422**	**498,433**	**7,011**	**417,000**	**(81,433)**
7E GIF GIF: ETF-GIFT FUND						
LBARTS	F&F-SPL COLL-ARCHITECTURE/DECORATIVE ART	5,000	5,000		5,000	
LBG607	LIB FOUND-STEGNER ENVIRONMENTAL CTR	5,000	5,000		5,000	
	SUB-TOTAL 7E GIF GIF	**10,000**	**10,000**		**10,000**	
	SUB-TOTAL GRANTS	**501,422**	**558,433**	**57,011**	**477,000**	**(81,433)**
Total Uses of Funds		**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

Department: REC : RECREATION AND PARK COMMISSION

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	78,398,931	91,979,713	13,580,782	81,632,734	(10,346,979)
2S CRF	CULTURE & RECREATION SPEC REV FD	4,056,032	5,565,583	1,509,551	4,389,288	(1,176,295)
2S GOL	GOLF FUND	12,203,819	13,758,878	1,555,059	13,512,746	(246,132)
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	1,000,000	2,660,000	1,660,000	5,492,900	2,832,900
2S OSP	OPEN SPACE & PARK FUND	41,301,121	43,432,437	2,131,316	44,904,898	1,472,461
3C RPF	RECREATION & PARK CAPITAL IMPVTS FUND	500,000	1,778,961	1,278,961		(1,778,961)
7E BEQ	BEQUESTS FUND	636,676	671,502	34,826	671,502	
7E GIF	GIFT FUND	408,173	471,258	63,085	471,258	
Total Sources by Funds		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
Program Summary						
ECS	CAPITAL PROJECTS	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
FAL	CHILDREN'S BASELINE	9,650,793	10,177,899	527,106	10,379,201	201,302
CAQ	CHILDREN'S SVCS - NON - CHILDREN'S FUND	400,000	1,100,000	700,000	1,100,000	
EAA	GOLDEN GATE PARK	10,630,582	11,228,981	598,399	11,545,234	316,253
ECY	MARINA HARBOR	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
EAP	PARKS	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
EIA	REC & PARK ADMINISTRATION	76,158	76,350	192	76,350	
ECU	RECREATION	14,762,173	16,339,219	1,577,046	16,869,038	529,819
ECD	STRUCTURAL MAINTENANCE	13,860,366	14,870,788	1,010,422	15,245,597	374,809
Total Uses by Program		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
Character Summary						
001	SALARIES	55,479,325	58,352,312	2,872,987	59,102,930	750,618
013	MANDATORY FRINGE BENEFITS	25,131,708	27,387,276	2,255,568	29,674,088	2,286,812
020	OVERHEAD	27,012,419	28,225,690	1,213,271	29,197,287	971,597
021	NON PERSONNEL SERVICES	18,522,425	18,966,994	444,569	18,844,236	(122,758)
038	CITY GRANT PROGRAMS	293,657	417,754	124,097	417,754	
040	MATERIALS & SUPPLIES	4,743,869	5,318,933	575,064	5,072,114	(246,819)
060	CAPITAL OUTLAY	13,974,382	15,594,252	1,619,870	15,782,985	188,733
069	PROJECT CARRYFORWARD BUDGETS ONLY	(1,500,000)		1,500,000		
06F	FACILITIES MAINTENANCE	3,200,000	5,073,626	1,873,626	1,480,000	(3,593,626)
06P	PROGRAMMATIC PROJECTS	10,099	750,000	739,901		(750,000)

Department: REC : RECREATION AND PARK COMMISSION

Character Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
070	DEBT SERVICE	256,500	2,329,402	2,072,902	1,661,402	(668,000)
081	SERVICES OF OTHER DEPTS	19,083,178	20,551,179	1,468,001	20,364,610	(186,569)
091	OPERATING TRANSFERS OUT	3,125,861	5,951,357	2,825,496	5,766,364	(184,993)
095	INTRAFUND TRANSFERS OUT	5,620,512	12,843,349	7,222,837	5,599,836	(7,243,513)
098	UNAPPROPRIATED REVENUE-DESIGNATED	673,000	8,407,624	7,734,624	1,543,045	(6,864,579)
ELU	TRANSFER ADJUSTMENTS-USES	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
Total Uses by Character		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

Reserved Appropriations

CONTROLLER RESERVES:					
CONTINUING PROJECTS: 2S NDF ENH:					
CRPENH	EASTERN NEIGHBORHOOD DEVELOPMENT FUND	400,000	400,000	1,520,000	1,120,000
CONTINUING PROJECTS: 2S NDF MOC:					
CRPMOC	MARKET OCTAVIA COMMUNITY IMPROVEMENTS			50,000	50,000
CONTINUING PROJECTS: 2S NDF RHP:					
CRPRHP	RINCON HILL COMMUNITY IMPROVEMENTS FUND	500,000	500,000	2,227,900	1,727,900
CONTINUING PROJECTS: 2S NDF VVF:					
CRPVVF	VISITACION VALLEY INFRASTRUCTURE	340,000	340,000	275,000	(65,000)
	SUB-TOTAL CONTROLLER RESERVES	**1,240,000**	**1,240,000**	**4,072,900**	**2,832,900**
Total Reserved Appropriations		**1,240,000**	**1,240,000**	**4,072,900**	**2,832,900**

Sources of Funds Detail by Subobject

10110	PROP TAX CURR YR-SECURED	33,478,000	36,132,000	2,654,000	38,551,000	2,419,000
10120	PROP TAX CURR YR-UNSECURED	2,185,000	2,348,000	163,000	2,371,000	23,000
10230	UNSECURED INSTL 5/8 YR PLAN	17,000	17,000		17,000	
10310	SUPP ASST SB813-CY SECURED	313,000	263,000	(50,000)	246,000	(17,000)
10410	SUPP ASST SB813-PY SECURED	664,000	556,000	(108,000)	522,000	(34,000)
10920	PROP TAX AB 1290 RDA PASSTHROUGH	608,000	640,000	32,000	668,000	28,000
12910	STADIUM ADMISSION TAX	895,000	913,000	18,000	436,000	(477,000)
25210	COURT FINES	10,099		(10,099)		
30140	INTEREST EARNED - NON POOLED CASH	65,000	65,000		65,000	
30150	INTEREST EARNED - POOLED CASH	1,007,000	497,000	(510,000)	497,000	

Department: REC : RECREATION AND PARK COMMISSION

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
35210	CIVIC CENTER GARAGE	1,015,000	1,550,000	535,000	1,550,000	
35218	ST. MARY'S GARAGE	835,000	875,000	40,000	875,000	
35219	UNION SQUARE GARAGE	1,725,000	3,250,000	1,525,000	3,250,000	
35222	PORTSMOUTH GARAGE	1,315,000	1,300,000	(15,000)	1,300,000	
35225	PARKING FEES-VARIOUS REC/PARK FACILITIES	680,000	770,000	90,000	770,000	
35226	MUSIC CONCOURSE-PARKING	120,000	120,000		120,000	
35228	LOT 6 PARKING	8,000	8,000			(8,000)
35311	RENTALS-BALBOA STADIUM	80,000	45,000	(35,000)	45,000	
35331	RENTALS-CANDLESTICK PARK	5,712,436	4,712,436	(1,000,000)	3,650,000	(1,062,436)
35341	RENTALS-KEZAR PAVILION	80,000	100,000	20,000	100,000	
35342	RENTALS-KEZAR STADIUM	80,000	47,000	(33,000)	47,000	
35351	RENTALS-RECREATION FACILITIES	825,400	895,000	69,600	895,000	
35411	CONCESSION-CANDLESTICK PARK	118,000	118,000			(118,000)
35490	GOLF RESIDENT CARD FEES	345,000	345,000		345,000	
35499	CONCESSION-MISCELLANEOUS	8,599,920	8,331,226	(268,694)	7,211,080	(1,120,146)
39899	OTHER CITY PROPERTY RENTALS	571,676	606,502	34,826	606,502	
48111	HOMEOWNERS PROP TAX RELIEF	152,000	152,000		152,000	
62611	ADMISSION-RECREATION FACILITIES	3,592,055	3,806,000	213,945	3,816,000	10,000
62621	CAMP MATHER FEES	1,700,000	1,770,000	70,000	1,770,000	
62631	GOLF FEES	7,407,218	6,005,508	(1,401,710)	6,774,515	769,007
62641	TENNIS FEES	35,000	35,000		35,000	
62651	SWIM POOL FEES	680,000	780,000	100,000	800,000	20,000
62672	BERTH & MOORING FEES - EAST	668,000	664,000	(4,000)	683,920	19,920
62673	BERTH & MOORING FEES - WEST	1,963,000	2,607,000	644,000	2,690,000	83,000
62681	PHOTO CENTER FEES	12,000	15,000	3,000	15,000	
62691	PERMITS	4,711,000	5,686,000	975,000	5,786,000	100,000
62699	OTHER RECREATIONAL SERVICE CHGS	2,432,970	3,767,970	1,335,000	3,077,970	(690,000)
75415	COMMUNITY IMPROVEMENT IMPACT FEE	1,000,000	4,438,961	3,438,961	5,492,900	1,053,939
78101	GIFTS AND BEQUESTS	408,173	471,258	63,085	471,258	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	80,000	80,000		80,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	900,000	1,100,000	200,000	1,100,000	
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	15,694	15,694		15,694	
865LB	EXP REC FR PUBLIC LIBRARY (AAO)	591,668	591,668		591,668	
865PO	EXP REC FR PORT COMMISSION (AAO)	70,000	70,000		70,000	
865RE	EXP REC FR REAL ESTATE (AAO)	108,090	108,090		108,090	
865UW	EXP REC FR WATER DEPT (AAO)	604,956	604,956		604,956	

Department: REC : RECREATION AND PARK COMMISSION

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
865WM	EXP REC FR WAR MEMORIAL (AAO)	123,391	123,391		123,391	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	28,375,810	31,056,710	2,680,900	32,065,125	1,008,415
9301G	OTI FR 1G-GENERAL FUND	2,264,649	4,771,357	2,506,708	4,586,364	(184,993)
9302L	OTI FR 2S/GOL-GOLF FUND	861,212	1,180,000	318,788	1,180,000	
9303S	OTI FR 3C/SIF-STREET IMPVT CAP PRJ FD		1,603,626	1,603,626		(1,603,626)
9501G	ITI FR 1G-GENERAL FUND		6,987,624	6,987,624		(6,987,624)
9502F	ITI FR 2S/CRF-CULTURE & RECREATION FD	1,032,062	975,000	(57,062)	400,000	(575,000)
9502L	ITI FR 2S/GOL-GOLF FUND	290,000	320,000	30,000	330,000	10,000
9502Q	ITI FR 2S/OSP-OPEN SPACE & PARK FUND	4,298,450	4,560,725	262,275	4,869,836	309,111
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	3,563,717	3,518,770	(44,947)	1,293,016	(2,225,754)
99999R	PRIOR YEAR DESIGNATED RESERVE	1,700,000	9,730,220	8,030,220	5,105,223	(4,624,997)
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
GFS (1)	GENERAL FUND SUPPORT	44,633,289	48,069,056	3,435,767	46,281,143	(1,787,913)
Total Sources by Funds		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	28,119,547	29,176,451	1,056,904	29,543,898	367,447
013	MANDATORY FRINGE BENEFITS	12,114,098	13,141,919	1,027,821	14,210,986	1,069,067
020	OVERHEAD	16,188,690	16,969,917	781,227	17,616,034	646,117
021	NON PERSONNEL SERVICES	1,501,993	1,681,243	179,250	1,434,112	(247,131)
038	CITY GRANT PROGRAMS	217,307	341,404	124,097	341,404	
040	MATERIALS & SUPPLIES	2,639,490	2,980,855	341,365	2,735,104	(245,751)
060	CAPITAL OUTLAY	1,302,887	2,354,006	1,051,119	1,739,711	(614,295)
081	SERVICES OF OTHER DEPTS	1,451,931	1,670,867	218,936	773,747	(897,120)
091	OPERATING TRANSFERS OUT	2,264,649	4,771,357	2,506,708	4,586,364	(184,993)
095	INTRAFUND TRANSFERS OUT		6,987,624	6,987,624		(6,987,624)
ELU	TRANSFER ADJUSTMENTS-USES	(2,264,649)	(11,758,981)	(9,494,332)	(4,586,364)	7,172,617
	SUB-TOTAL 1G AGF AAA	**63,535,943**	**68,316,662**	**4,780,719**	**68,394,996**	**78,334**
2S CRF RPN: MARINA YACHT HARBOR-NONPROJECT						
001	SALARIES	844,111	910,103	65,992	921,934	11,831

Department: REC : RECREATION AND PARK COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S CRF RPN: MARINA YACHT HARBOR-NONPROJECT						
013	MANDATORY FRINGE BENEFITS	431,377	467,774	36,397	506,765	38,991
020	OVERHEAD	324,835	358,847	34,012	366,774	7,927
021	NON PERSONNEL SERVICES	143,446	218,626	75,180	218,626	
040	MATERIALS & SUPPLIES	100,000	100,000		100,000	
070	DEBT SERVICE	256,500	2,329,402	2,072,902	1,661,402	(668,000)
081	SERVICES OF OTHER DEPTS	240,602	205,831	(34,771)	213,787	7,956
095	INTRAFUND TRANSFERS OUT	1,032,062	975,000	(57,062)	400,000	(575,000)
098	UNAPPROPRIATED REVENUE-DESIGNATED	673,000		(673,000)		
ELU	TRANSFER ADJUSTMENTS-USES	(1,032,062)	(975,000)	57,062	(400,000)	575,000
	SUB-TOTAL 2S CRF RPN	**3,013,871**	**4,590,583**	**1,576,712**	**3,989,288**	**(601,295)**
2S GOL NPR: GOLF FUND - ANNUAL NONPROJ-CONTROLLED						
001	SALARIES	3,153,025	3,231,650	78,625	3,269,627	37,977
013	MANDATORY FRINGE BENEFITS	1,410,537	1,522,836	112,299	1,649,484	126,648
020	OVERHEAD	1,458,066	1,470,586	12,520	1,500,532	29,946
021	NON PERSONNEL SERVICES	4,300,452	4,445,476	145,024	4,545,476	100,000
040	MATERIALS & SUPPLIES	596,101	696,101	100,000	696,101	
060	CAPITAL OUTLAY		166,782	166,782	304,121	137,339
081	SERVICES OF OTHER DEPTS	995,638	1,155,447	159,809	1,217,405	61,958
091	OPERATING TRANSFERS OUT	861,212	1,180,000	318,788	1,180,000	
095	INTRAFUND TRANSFERS OUT	290,000	320,000	30,000	330,000	10,000
ELU	TRANSFER ADJUSTMENTS-USES	(1,151,212)	(1,500,000)	(348,788)	(1,510,000)	(10,000)
	SUB-TOTAL 2S GOL NPR	**11,913,819**	**12,688,878**	**775,059**	**13,182,746**	**493,868**
2S OSP NPR: OPEN SPACE & PARK-NON PROJ-CONTROLLED						
001	SALARIES	14,225,932	14,962,695	736,763	15,158,913	196,218
013	MANDATORY FRINGE BENEFITS	7,788,096	8,258,483	470,387	8,965,403	706,920
020	OVERHEAD	8,600,777	9,083,166	482,389	9,388,103	304,937
021	NON PERSONNEL SERVICES	5,393,367	5,389,215	(4,152)	5,427,982	38,767
040	MATERIALS & SUPPLIES	382,704	527,426	144,722	527,426	
060	CAPITAL OUTLAY	427,895	463,629	35,734	377,815	(85,814)
081	SERVICES OF OTHER DEPTS	183,900	187,098	3,198	189,420	2,322
095	INTRAFUND TRANSFERS OUT	4,298,450	4,560,725	262,275	4,869,836	309,111

Department: REC : RECREATION AND PARK COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S OSP NPR: OPEN SPACE & PARK-NON PROJ-CONTROLLED						
ELU	TRANSFER ADJUSTMENTS-USES	(4,298,450)	(4,560,725)	(262,275)	(4,869,836)	(309,111)
	SUB-TOTAL 2S OSP NPR	**37,002,671**	**38,871,712**	**1,869,041**	**40,035,062**	**1,163,350**
	SUB-TOTAL OPERATING	**115,466,304**	**124,467,835**	**9,001,531**	**125,602,092**	**1,134,257**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FRPCOM	MONSTER PARK - FACILITIES MAINTENANCE	1,750,000	1,837,500	87,500		(1,837,500)
FRPFRH	FIELD REHABILITATION	50,000	103,000	53,000	56,000	(47,000)
FRPGEN	GENERAL FACILITIES MAINTENANCE	630,000	811,500	181,500	695,000	(116,500)
FRPGGP	GGP DISABILITY ACCESS & IMPACT STUDY	25,000	25,000		25,000	
FRPMAT	MATHER FACILITIES MAINTENANCE	200,000	210,000	10,000	221,000	11,000
FRPMBB	MIDNIGHT BASKETBALL		68,000	68,000	68,000	
PRP007	ZOO OPERATIONS PROJECT	5,404,589	5,086,002	(318,587)	5,117,699	31,697
	SUB-TOTAL 1G AGF AAP	**8,059,589**	**8,141,002**	**81,413**	**6,182,699**	**(1,958,303)**
2S CRF RPA: R&P-MARINA YACHT HARBOR FUND						
CRPYFR	MYH FAC RENEWAL	600,000	200,000	(400,000)		(200,000)
CRPYRP	MARINA YACHT RENOVATION PROGRAM	2,062	201,952	199,890	802	(201,150)
FRPYFM	YACHT HARBOR FACILITIES MAINTENANCE	430,000	573,048	143,048	399,198	(173,850)
	SUB-TOTAL 2S CRF RPA	**1,032,062**	**975,000**	**(57,062)**	**400,000**	**(575,000)**
	SUB-TOTAL ANNUAL PROJECTS	**9,091,651**	**9,116,002**	**24,351**	**6,582,699**	**(2,533,303)**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CRPADA	ADA COMPLIANCE	557,600	300,000	(257,600)	800,000	500,000
CRPBDP	BOEDDEKER PLAYGROUND	250,000		(250,000)		
CRPCCP	CIVIC CENTER PLAZA		850,000	850,000	650,000	(200,000)
CRPERW	EROSION CONTROL & RETAINING WALL REPL	247,000	247,000		247,000	
CRPGAT	GGP ALVORD TUNNEL	50,000		(50,000)		
CRPGBK	GGP BIKE LANES	100,000		(100,000)		
CRPGGP	GOLDEN GATE PARK		200,000	200,000		(200,000)
CRPIRR	IRRIGATION SYSTEMS				500,000	500,000
CRPKPS	KEZAR PAVILLION SEISMIC UPGRADE	250,000		(250,000)		
CRPKRT	KEZAR RUNNING TRACT REPLACEMENT		2,000,000	2,000,000		(2,000,000)

Department: REC : RECREATION AND PARK COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CRPLMB	LAKE MERCED BOATHOUSE IMPROVEMENTS	800,000		(800,000)		
CRPLPG	LARSEN PLAYGROUND IMROVEMENTS	250,000		(250,000)		
CRPNPS	OPEN SPACE NEIGHBORHOOD PARKS & SQUARES	15,000		(15,000)		
CRPPFR	PLAYING FIELDS REPLACEMENT				1,074,240	1,074,240
CRPPMG	PORTSMOUTH SQUARE GARAGE				300,000	300,000
CRPPRP	PUMP REPLACEMENT PROJECT	100,000	250,000	150,000	250,000	
CRPRSF	COURT RESURFACING				400,000	400,000
CRPSEC	SECURITY AND LIGHTING SYSTEM	125,000	125,000		125,000	
CRPSSD	SOMA SKATE PARK & DOG PARK		1,603,626	1,603,626		(1,603,626)
CRPTDR	TROCADERO DECK REPLACEMENT	350,000		(350,000)		
CRPTHS	TELEGRAPH HILL STABILIZATION	1,200,000	250,000	(950,000)		(250,000)
CRPUPP	REC GARAGE REVENUE STABILIZATION		6,987,624	6,987,624		(6,987,624)
PRPMDP	MISSION DOLORES PG FAC MAINT RESERVE	15,000	15,000		15,000	
	SUB-TOTAL 1G AGF ACP	**4,309,600**	**12,828,250**	**8,518,650**	**4,361,240**	**(8,467,010)**
2S CRF RPE: R&P-FISH & GAME PROPAGATION FUND						
PRPFIS	FISH AND GAME	10,099		(10,099)		
	SUB-TOTAL 2S CRF RPE	**10,099**		**(10,099)**		
2S GOL CPR: GOLF FUND -CONTINUING PROJECTS						
CRPGLF	GOLF PROGRAM	290,000	320,000	30,000	330,000	10,000
PRPGLF	GOLF PROGRAM		750,000	750,000		(750,000)
	SUB-TOTAL 2S GOL CPR	**290,000**	**1,070,000**	**780,000**	**330,000**	**(740,000)**
2S NDF ENH: EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND						
CRPENH	EASTERN NEIGHBORHOOD DEVELOPMENT FUND	1,000,000	1,820,000	820,000	2,940,000	1,120,000
	SUB-TOTAL 2S NDF ENH	**1,000,000**	**1,820,000**	**820,000**	**2,940,000**	**1,120,000**
2S NDF MOC: MARKET & OCTAVIA COMMUNITY IMPROVEMENT						
CRPMOC	MARKET OCTAVIA COMMUNITY IMPROVEMENTS				50,000	50,000
	SUB-TOTAL 2S NDF MOC				**50,000**	**50,000**
2S NDF RHP: RINCON HILL & SOMA COMMUNITY FUNDS						
CRPRHP	RINCON HILL COMMUNITY IMPROVEMENTS FUND		500,000	500,000	2,227,900	1,727,900
	SUB-TOTAL 2S NDF RHP		**500,000**	**500,000**	**2,227,900**	**1,727,900**

Department: REC : RECREATION AND PARK COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S NDF VVF: VISITACION VALLEY INFRASTRUCTURE FUND						
CRPVVF	VISITACION VALLEY INFRASTRUCTURE		340,000	340,000	275,000	(65,000)
	SUB-TOTAL 2S NDF VVF		**340,000**	**340,000**	**275,000**	**(65,000)**
2S OSP CPR: OPEN SPACE-CONTINUING PROJECTS						
CRPACQ	OPEN SPACE ACQUISITION	1,860,000	2,028,000	168,000	2,149,000	121,000
CRPCNT	OPEN SPACE AUDIT SERVICES	16,596	9,121	(7,475)	9,507	386
CRPCON	OPEN SPACE CONTINGENCY	1,116,000	1,217,000	101,000	1,289,000	72,000
CRPCPM	OPEN SPACE CAPITAL PROGRAM MANAGEMENT	1,105,854	1,106,604	750	1,222,329	115,725
CRPGAR	OPEN SPACE COMMUNITY GARDENS	200,000	200,000		200,000	
	SUB-TOTAL 2S OSP CPR	**4,298,450**	**4,560,725**	**262,275**	**4,869,836**	**309,111**
3C RPF 04A: 2000 VARIOUS PARK LSE REV BOND-S2004						
CRPNRV	2004 REC & PARK REVENUE BOND		1,778,961	1,778,961		(1,778,961)
	SUB-TOTAL 3C RPF 04A		**1,778,961**	**1,778,961**		**(1,778,961)**
3C RPF LOC: R&P CAPITAL IMPROVEMENTS-LOCAL FUND						
CRPNRP	NEIGHBORHOOD REC/PARK FACILITIES	500,000		(500,000)		
	SUB-TOTAL 3C RPF LOC	**500,000**		**(500,000)**		
	SUB-TOTAL CONTINUING PROJECTS	**10,408,149**	**22,897,936**	**12,489,787**	**15,053,976**	**(7,843,960)**
GRANTS:						
7E BEQ BEQ: ETF-BEQUESTS FUND						
RPG008	FUHRMAN BEQUEST	636,676	671,502	34,826	671,502	
	SUB-TOTAL 7E BEQ BEQ	**636,676**	**671,502**	**34,826**	**671,502**	
7E GIF GIF: ETF-GIFT FUND						
RPG090	SMALL DONATIONS FOR GGP	250,000		(250,000)		
RPG238	SWIM CLUB GRANT		60,000	60,000	60,000	
RPG427	NATIONAL AIDS MEMORIAL GROVE ENDOWMENT	59,773	59,382	(391)	59,382	
RPG431	TEEN THEATER GIFT	22,242	25,526	3,284	25,526	
RPG434	SCHOLARSHIP FUND - MISC	76,158	76,350	192	76,350	
RPGMSC	REC AND PARK MISC. DONATIONS		250,000	250,000	250,000	
	SUB-TOTAL 7E GIF GIF	**408,173**	**471,258**	**63,085**	**471,258**	
	SUB-TOTAL GRANTS	**1,044,849**	**1,142,760**	**97,911**	**1,142,760**	

Department: REC : RECREATION AND PARK COMMISSION

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
REC33	WORK ORDER	2,493,799	2,693,799	200,000	2,693,799	
	SUB-TOTAL 1G AGF WOF	**2,493,799**	**2,693,799**	**200,000**	**2,693,799**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**2,493,799**	**2,693,799**	**200,000**	**2,693,799**	
Total Uses of Funds		**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

Department: RNT : RENT ARBITRATION BOARD

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
2S NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV FD	6,001,378	6,233,794	232,416	6,419,111	185,317
Total Sources by Funds		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Program Summary						
CCC	RENT BOARD	6,001,378	6,233,794	232,416	6,419,111	185,317
Total Uses by Program		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Character Summary						
001	SALARIES	3,211,988	3,329,101	117,113	3,374,311	45,210
013	MANDATORY FRINGE BENEFITS	1,386,334	1,503,615	117,281	1,642,476	138,861
020	OVERHEAD	10,361		(10,361)		
021	NON PERSONNEL SERVICES	163,058	163,058		163,058	
038	CITY GRANT PROGRAMS	120,000	120,000		120,000	
040	MATERIALS & SUPPLIES	37,499	37,499		37,499	
081	SERVICES OF OTHER DEPTS	1,072,138	1,080,521	8,383	1,081,767	1,246
Total Uses by Character		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Sources of Funds Detail by Subobject						
60171	RENT ARBITRATION FEES	4,792,263	5,064,975	272,712	5,071,030	6,055
60199	OTHER GENERAL GOVERNMENT CHARGES	4,000	4,000		4,000	
865CP	EXP REC FR CITY PLANNING (AAO)	10,000	10,000		10,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	16,000	16,000		16,000	
865SS	EXP REC FR HUMAN SERVICES (AAO)	70,000	70,000		70,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,109,115	1,068,819	(40,296)	1,248,081	179,262
Total Sources by Funds		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Uses of Funds Detail Appropriation						
OPERATING:						
2S NDF RAB: RENT ARBITRATION BOARD FUND						
001	SALARIES	3,211,988	3,329,101	117,113	3,374,311	45,210

Department: RNT : RENT ARBITRATION BOARD

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
2S NDF RAB: RENT ARBITRATION BOARD FUND						
013	MANDATORY FRINGE BENEFITS	1,386,334	1,503,615	117,281	1,642,476	138,861
020	OVERHEAD	10,361		(10,361)		
021	NON PERSONNEL SERVICES	163,058	163,058		163,058	
038	CITY GRANT PROGRAMS	120,000	120,000		120,000	
040	MATERIALS & SUPPLIES	37,499	37,499		37,499	
081	SERVICES OF OTHER DEPTS	1,072,138	1,080,521	8,383	1,081,767	1,246
	SUB-TOTAL 2S NDF RAB	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
	SUB-TOTAL OPERATING	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
Total Uses of Funds		**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**

Department: RET : RETIREMENT SYSTEM

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	893,084	1,143,513	250,429	1,171,129	27,616
7P RET	EMPLOYEES' RETIREMENT SYSTEM	19,704,758	21,495,462	1,790,704	22,414,854	919,392
Total Sources by Funds		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
Program Summary						
FED	ADMINISTRATION	1,513,005	1,617,539	104,534	1,733,331	115,792
EDC	EMPLOYEE DEFERRED COMP PLAN	893,084	1,143,513	250,429	1,171,129	27,616
FDF	INVESTMENT	3,030,848	3,201,735	170,887	3,629,192	427,457
FDD	RETIREMENT SERVICES	15,160,905	16,676,188	1,515,283	17,052,331	376,143
Total Uses by Program		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
Character Summary						
001	SALARIES	9,316,373	9,906,454	590,081	10,303,222	396,768
013	MANDATORY FRINGE BENEFITS	4,076,797	4,461,020	384,223	4,974,333	513,313
020	OVERHEAD	175,108	166,917	(8,191)	166,917	
021	NON PERSONNEL SERVICES	3,725,848	5,001,883	1,276,035	5,001,883	
040	MATERIALS & SUPPLIES	220,000	220,000		220,000	
060	CAPITAL OUTLAY	172,287	22,784	(149,503)		(22,784)
081	SERVICES OF OTHER DEPTS	2,723,194	2,859,917	136,723	2,919,628	59,711
098	UNAPPROPRIATED REVENUE-DESIGNATED	188,235		(188,235)		
Total Uses by Character		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
Sources of Funds Detail by Subobject						
30150	INTEREST EARNED - POOLED CASH	251,000	251,000		251,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	935,902	1,142,513	206,611	1,170,129	27,616
70199	EMP RETIREMENT CONTRIBUTIONS	19,414,243	21,204,947	1,790,704	22,124,339	919,392
865TR	EXP REC FR TREAS/TAX COLL (AAO)	40,515	40,515		40,515	
GFS (1)	GENERAL FUND SUPPORT	(43,818)		43,818		
Total Sources by Funds		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: RET : RETIREMENT SYSTEM

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
7P RET ERT: EMPLOYEES RETIREMENT TRUST						
001	SALARIES	8,927,404	9,459,108	531,704	9,849,427	390,319
013	MANDATORY FRINGE BENEFITS	3,910,367	4,252,538	342,171	4,744,684	492,146
020	OVERHEAD	175,108	166,917	(8,191)	166,917	
021	NON PERSONNEL SERVICES	3,393,163	4,669,198	1,276,035	4,669,198	
040	MATERIALS & SUPPLIES	215,000	215,000		215,000	
060	CAPITAL OUTLAY	172,287	22,784	(149,503)		(22,784)
081	SERVICES OF OTHER DEPTS	2,723,194	2,709,917	(13,277)	2,769,628	59,711
098	UNAPPROPRIATED REVENUE-DESIGNATED	188,235		(188,235)		
	SUB-TOTAL 7P RET ERT	**19,704,758**	**21,495,462**	**1,790,704**	**22,414,854**	**919,392**
	SUB-TOTAL OPERATING	**19,704,758**	**21,495,462**	**1,790,704**	**22,414,854**	**919,392**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PRS001	EMPLOYEE DEFERRED COMPENSATION PLAN	893,084	1,143,513	250,429	1,171,129	27,616
	SUB-TOTAL 1G AGF ACP	**893,084**	**1,143,513**	**250,429**	**1,171,129**	**27,616**
	SUB-TOTAL CONTINUING PROJECTS	**893,084**	**1,143,513**	**250,429**	**1,171,129**	**27,616**
Total Uses of Funds		**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

Department: SHF : SHERIFF

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	171,467,579	177,517,301	6,049,722	184,482,119	6,964,818
2S PPF	PUBLIC PROTECTION SPECIAL REVENUE FUND	3,255,970	3,311,531	55,561	3,128,686	(182,845)
Total Sources by Funds		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
Program Summary						
AMC	COURT SECURITY AND PROCESS	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
AFC	CUSTODY	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
ASP	FACILITIES & EQUIPMENT	13,307,008	13,637,926	330,918	14,418,153	780,227
AFT	SECURITY SERVICES	16,224,272	16,223,656	(616)	16,794,592	570,936
ASB	SHERIFF ADMINISTRATION	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
AFS	SHERIFF FIELD SERVICES	7,976,044	9,047,254	1,071,210	9,123,415	76,161
AFP	SHERIFF PROGRAMS	12,294,272	11,723,055	(571,217)	11,749,651	26,596
AKR	SHERIFF RECRUITMENT & TRAINING	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
Total Uses by Program		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
Character Summary						
001	SALARIES	103,609,924	107,588,289	3,978,365	108,168,359	580,070
013	MANDATORY FRINGE BENEFITS	34,832,958	34,382,473	(450,485)	38,164,088	3,781,615
021	NON PERSONNEL SERVICES	11,881,953	13,350,034	1,468,081	15,345,927	1,995,893
038	CITY GRANT PROGRAMS	5,133,888	5,112,690	(21,198)	4,944,216	(168,474)
040	MATERIALS & SUPPLIES	6,266,162	6,062,062	(204,100)	6,059,193	(2,869)
060	CAPITAL OUTLAY	2,689,050	3,408,418	719,368	3,856,148	447,730
06F	FACILITIES MAINTENANCE	350,000	518,000	168,000	536,000	18,000
081	SERVICES OF OTHER DEPTS	9,959,614	10,406,866	447,252	10,536,874	130,008
Total Uses by Character		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

Reserved Appropriations

CONTROLLER RESERVES:			
CONTINUING PROJECTS: 1G AGF ACP:			
CSH067	SHF - ENHANCEMENT	2,300,000	2,300,000
	SUB-TOTAL CONTROLLER RESERVES	**2,300,000**	**2,300,000**

Department: SHF : SHERIFF

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Reserved Appropriations						
MAYOR RESERVES:						
OPERATING: 1G AGF AAA:						
001	SALARIES		750,000	750,000		(750,000)
	SUB-TOTAL MAYOR RESERVES		**750,000**	**750,000**		**(750,000)**
Total Reserved Appropriations			**750,000**	**750,000**	**2,300,000**	**1,550,000**
Sources of Funds Detail by Subobject						
25317	FINES RELATED TO DNA ID (PROP 69-2004)	123,053	123,053		123,053	
30150	INTEREST EARNED - POOLED CASH	3,000	3,000		3,000	
44922	STATE CRIMINAL ALIEN ASSIST PROG (SCAAP)		425,000	425,000	425,000	
44939	FEDERAL DIRECT GRANT	30,846	232,454	201,608	32,454	(200,000)
48919	TRIAL COURT SECURITY - AB109		11,529,000	11,529,000	11,640,000	111,000
48920	LOCAL COMMUNITY CORRECTIONS - AB109	8,539,301	10,498,000	1,958,699	9,463,000	(1,035,000)
48923	PEACE OFFICER TRAINING	350,000	350,000		350,000	
48999	OTHER STATE GRANTS & SUBVENTIONS	934,616	934,616		934,616	
60125	SHERIFFS FEES	721,636	747,118	25,482	736,640	(10,478)
60701	BOARDING OF PRISONERS	700,000		(700,000)		
60702	BOARD PRISONERS OTHER COUNTIES	421,575	696,575	275,000	1,118,150	421,575
60704	BOARD ROOM WORKING PRISONERS	70,000	70,000		70,000	
60799	MISC CORRECTION SERVICE REVENUE	1,309,053	1,363,290	54,237	1,390,923	27,633
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	219,038	219,038		219,038	
865AP	EXP REC FR ADULT PROBATION (AAO)	141,000	141,000		141,000	
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)	41,000	41,000		41,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	1,688,952	1,715,632	26,680	1,777,085	61,453
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	7,177,323	7,295,262	117,939	7,632,984	337,722
865HL	EXP REC FR LAGUNA HONDA HOSPITAL (AAO)	2,567,270	2,656,342	89,072	2,764,413	108,071
865PC	EXP REC FR POLICE COMMISSION (AAO)	36,000	36,000		36,000	
865PW	EXP REC FR PUBLIC WORKS (AAO)	35,000	35,000		35,000	
865RG	EXP REC FR REGISTRAR OF VOTERS (AAO)	233,818	300,000	66,182	185,000	(115,000)
875TC	EXP REC FR TRIAL COURTS (NON-AAO)	11,503,155		(11,503,155)		
875UC	EXP REC FR PUC (NON-AAO)	510,000	510,000		510,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	225,766		(225,766)		
GFS (1)	GENERAL FUND SUPPORT	137,142,147	140,907,452	3,765,305	147,982,449	7,074,997
Total Sources by Funds		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

Department: SHF : SHERIFF

2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014

Sources of Funds Detail by Subobject

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	93,139,141	97,255,662	4,116,521	97,743,060	487,398
013	MANDATORY FRINGE BENEFITS	31,281,675	30,848,411	(433,264)	34,326,886	3,478,475
021	NON PERSONNEL SERVICES	11,345,853	12,812,853	1,467,000	14,809,827	1,996,974
038	CITY GRANT PROGRAMS	3,451,689	3,462,017	10,328	3,462,017	
040	MATERIALS & SUPPLIES	5,950,926	5,743,957	(206,969)	5,743,957	
060	CAPITAL OUTLAY	1,014,050	517,932	(496,118)	249,734	(268,198)
081	SERVICES OF OTHER DEPTS	9,898,690	10,350,454	451,764	10,480,377	129,923
	SUB-TOTAL 1G AGF AAA	**156,082,024**	**160,991,286**	**4,909,262**	**166,815,858**	**5,824,572**
	SUB-TOTAL OPERATING	**156,082,024**	**160,991,286**	**4,909,262**	**166,815,858**	**5,824,572**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
FSH06F	SHF - FACILITES MAINTENANCE		518,000	518,000	536,000	18,000
FSHFMP	VAR LOC-MISC FAC MAINT PROJ	350,000		(350,000)		
PSHS07	VIOLENCE PREVENTION PROGRAMMING	753,779	753,779		753,779	
PSSCCP	COMMUNITY JUSTICE CENTER	526,356		(526,356)		
	SUB-TOTAL 1G AGF AAP	**1,630,135**	**1,271,779**	**(358,356)**	**1,289,779**	**18,000**
	SUB-TOTAL ANNUAL PROJECTS	**1,630,135**	**1,271,779**	**(358,356)**	**1,289,779**	**18,000**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
CSH067	SHF - ENHANCEMENT		2,140,000	2,140,000	2,550,000	410,000
CSH06R	SHF - FACILITY RENEWAL		637,000	637,000	957,000	320,000
CSHJFP	JUSTICE FACILITIES IMPROVEMENT PROGRAM	1,300,000		(1,300,000)		
CSHROF	REPAIR OF ROOF ON JAIL FACILITIES	285,000		(285,000)		
	SUB-TOTAL 1G AGF ACP	**1,585,000**	**2,777,000**	**1,192,000**	**3,507,000**	**730,000**

Department: SHF : SHERIFF

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
CONTINUING PROJECTS:						
2S PPF DNA: DNA IDENTIFICATION FUND (PROP 69 - 2004)						
PSHDNA	SHERIFF DNA IDENTIFICATION FUND	123,053	123,053		123,053	
	SUB-TOTAL 2S PPF DNA	**123,053**	**123,053**		**123,053**	
2S PPF SHA: SHERIFF-STATE AUTHORIZED SPEC REV FD						
PSH010	AB1109 SHERIFF VEHICLE MAINTENANCE	66,096	64,538	(1,558)	64,538	
PSH011	AB1109 SHERIFF VEHICLE REPLACEMENT	133,083	156,569	23,486	142,497	(14,072)
PSH020	FURNITURE & EQUIPTMENT	147,405	150,959	3,554	154,553	3,594
PSH021	AB709 - SHERIFF CIVIL ADMIN FUND	5,052	5,052		5,052	
	SUB-TOTAL 2S PPF SHA	**351,636**	**377,118**	**25,482**	**366,640**	**(10,478)**
2S PPF SHI: SHERIFF-INMATE PROGRAM FUND						
PSHSIP	SHERIFF INMATE PROGRAM	1,465,819	1,294,290	(171,529)	1,321,923	27,633
	SUB-TOTAL 2S PPF SHI	**1,465,819**	**1,294,290**	**(171,529)**	**1,321,923**	**27,633**
2S PPF SHP: SHERIFF-PEACE OFFICER TRAINING						
PSH001	PEACE OFFICE TRAINING	350,000	350,000		350,000	
	SUB-TOTAL 2S PPF SHP	**350,000**	**350,000**		**350,000**	
	SUB-TOTAL CONTINUING PROJECTS	**3,875,508**	**4,921,461**	**1,045,953**	**5,668,616**	**747,155**
GRANTS:						
2S PPF GNC: GRANTS; NON-PROJECT; CONTINUING						
MYFJAG	FEDERAL BYRNE JUSTICE ASSISTANCE GRANT	30,846	32,454	1,608	32,454	
SFCOPS	COPS PROGRAM -AB3229/AB1913	485,000	485,000		485,000	
SHPREA	PREA-ZERO TOLERANCE		200,000	200,000		(200,000)
SHSTCO	SHERIFF-CSA STANDARDS & TRAINING GRANT	449,616	449,616		449,616	
	SUB-TOTAL 2S PPF GNC	**965,462**	**1,167,070**	**201,608**	**967,070**	**(200,000)**
	SUB-TOTAL GRANTS	**965,462**	**1,167,070**	**201,608**	**967,070**	**(200,000)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
SHF01	SHERIFF SERVICES	12,170,420	12,477,236	306,816	12,869,482	392,246
	SUB-TOTAL 1G AGF WOF	**12,170,420**	**12,477,236**	**306,816**	**12,869,482**	**392,246**
	SUB-TOTAL WORK ORDERS/OVERHEAD	**12,170,420**	**12,477,236**	**306,816**	**12,869,482**	**392,246**
Total Uses of Funds		**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

Department: WOM : STATUS OF WOMEN

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	3,592,597	4,740,004	1,147,407	4,808,402	68,398
2S HWF	HUMAN WELFARE SPECIAL REVENUE FUND	210,000	237,974	27,974	210,000	(27,974)
Total Sources by Funds		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Program Summary						
FAL	CHILDREN'S BASELINE	198,677	198,677		198,677	
CAE	COMMISSION ON STATUS OF WOMEN	3,393,920	4,541,327	1,147,407	4,609,725	68,398
CAZ	DOMESTIC VIOLENCE	210,000	237,974	27,974	210,000	(27,974)
Total Uses by Program		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Character Summary						
001	SALARIES	450,740	569,647	118,907	577,812	8,165
013	MANDATORY FRINGE BENEFITS	180,613	240,830	60,217	262,563	21,733
021	NON PERSONNEL SERVICES	5,840	17,340	11,500	5,840	(11,500)
038	CITY GRANT PROGRAMS	3,011,665	3,996,864	985,199	4,018,890	22,026
040	MATERIALS & SUPPLIES	34,735	34,735		34,735	
081	SERVICES OF OTHER DEPTS	119,004	118,562	(442)	118,562	
Total Uses by Character		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Sources of Funds Detail by Subobject						
20921	MARRIAGE LICENSE	210,000	221,697	11,697	210,000	(11,697)
25210	COURT FINES		7,524	7,524		(7,524)
60130	COUNTY CLERK FEES		146	146		(146)
865CD	EXP REC FR CHILD SUPPORT SERVICES(AAO)		11,500	11,500		(11,500)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS		8,607	8,607		(8,607)
GFS (1)	GENERAL FUND SUPPORT	3,592,597	4,728,504	1,135,907	4,808,402	79,898
Total Sources by Funds		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: WOM : STATUS OF WOMEN

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	450,740	569,647	118,907	577,812	8,165
013	MANDATORY FRINGE BENEFITS	180,613	240,830	60,217	262,563	21,733
021	NON PERSONNEL SERVICES	5,840	17,340	11,500	5,840	(11,500)
038	CITY GRANT PROGRAMS	2,801,665	3,758,890	957,225	3,808,890	50,000
040	MATERIALS & SUPPLIES	34,735	34,735		34,735	
081	SERVICES OF OTHER DEPTS	119,004	118,562	(442)	118,562	
	SUB-TOTAL 1G AGF AAA	**3,592,597**	**4,740,004**	**1,147,407**	**4,808,402**	**68,398**
2S HWF DVP: DOMESTIC VIOLENCE PROGRAM FUND						
038	CITY GRANT PROGRAMS	210,000	237,974	27,974	210,000	(27,974)
	SUB-TOTAL 2S HWF DVP	**210,000**	**237,974**	**27,974**	**210,000**	**(27,974)**
	SUB-TOTAL OPERATING	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
Total Uses of Funds		**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**

Department: CRT : SUPERIOR COURT

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	32,847,567	32,827,220	(20,347)	32,827,220	
2S CTF	COURTS' SPECIAL REVENUE FUND	4,573,874	4,615,895	42,021	4,619,495	3,600
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	280,000	280,000		280,000	
Total Sources by Funds		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Program Summary						
AMN	COURT HOUSE CONSTRUCTION	4,573,874	4,615,895	42,021	4,619,495	3,600
AIK	DISPUTE RESOLUTION PROGRAM	280,000	280,000		280,000	
AML	INDIGENT DEFENSE/GRAND JURY	9,873,370	9,703,023	(170,347)	9,703,023	
AMT	TRIAL COURT SERVICES	22,974,197	23,124,197	150,000	23,124,197	
Total Uses by Program		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Character Summary						
013	MANDATORY FRINGE BENEFITS	500,000	650,000	150,000	650,000	
021	NON PERSONNEL SERVICES	36,882,606	36,748,837	(133,769)	36,752,437	3,600
038	CITY GRANT PROGRAMS	280,000	280,000		280,000	
040	MATERIALS & SUPPLIES	1,000		(1,000)		
081	SERVICES OF OTHER DEPTS	37,835	44,278	6,443	44,278	
Total Uses by Character		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
Sources of Funds Detail by Subobject						
25110	TRAFFIC FINES - MOVING	16,525	16,525		16,525	
25120	TRAFFIC FINES - PARKING	18,039	18,039		18,039	
60102	COURT FILING FEES/SURCHARGES	3,500,000	3,500,000		3,500,000	
60108	DISPUTE RES FILING FEE	280,000	280,000		280,000	
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	1,039,310	1,081,331	42,021	1,084,931	3,600
GFS (1)	GENERAL FUND SUPPORT	32,847,567	32,827,220	(20,347)	32,827,220	
Total Sources by Funds		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Department: CRT : SUPERIOR COURT

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
013	MANDATORY FRINGE BENEFITS	500,000	650,000	150,000	650,000	
021	NON PERSONNEL SERVICES	32,346,567	32,177,220	(169,347)	32,177,220	
040	MATERIALS & SUPPLIES	1,000		(1,000)		
	SUB-TOTAL 1G AGF AAA	**32,847,567**	**32,827,220**	**(20,347)**	**32,827,220**	
	SUB-TOTAL OPERATING	**32,847,567**	**32,827,220**	**(20,347)**	**32,827,220**	
ANNUAL PROJECTS:						
2S CTF APR: COURTS' SPEC REV FD-ANNUAL PROJECTS						
CMC001	COURTROOM TEMP CONSTRUCTION	343,744	343,744		343,744	
CMC700	COURTHOUSE DEBT SERVICE	4,230,130	4,272,151	42,021	4,275,751	3,600
	SUB-TOTAL 2S CTF APR	**4,573,874**	**4,615,895**	**42,021**	**4,619,495**	**3,600**
	SUB-TOTAL ANNUAL PROJECTS	**4,573,874**	**4,615,895**	**42,021**	**4,619,495**	**3,600**
CONTINUING PROJECTS:						
2S GSF DRP: DISPUTE RESOLUTION PROGRAM						
PMY001	DISPUTE RESOLUTION	280,000	280,000		280,000	
	SUB-TOTAL 2S GSF DRP	**280,000**	**280,000**		**280,000**	
	SUB-TOTAL CONTINUING PROJECTS	**280,000**	**280,000**		**280,000**	
Total Uses of Funds		**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

Department: TTX : TREASURER/TAX COLLECTOR

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
Fund Summary						
1G AGF	GENERAL FUND	28,973,651	35,062,825	6,089,174	39,172,172	4,109,347
2S GSF	GENERAL SERVICES SPECIAL REVENUE FUND	459,030	466,481	7,451	392,640	(73,841)
Total Sources by Funds		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Program Summary						
FCO	BUSINESS TAX	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311
FCS	DELINQUENT REVENUE	7,691,639	8,790,901	1,099,262	9,012,419	221,518
FGR	GROSS RECEIPTS TAX		5,975,296	5,975,296	9,230,280	3,254,984
FCM	INVESTMENT	2,328,040	2,355,479	27,439	2,455,593	100,114
FC2	LEGAL SERVICE	441,801	519,184	77,383	535,949	16,765
FEG	MANAGEMENT	5,352,917	5,050,766	(302,151)	5,359,054	308,288
FCN	PROPERTY TAX/LICENSING	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
FCQ	TAXPAYER ASSISTANCE	1,409,882	1,637,952	228,070	1,690,539	52,587
FCL	TREASURY	2,690,203	2,816,036	125,833	2,931,071	115,035
Total Uses by Program		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Character Summary						
001	SALARIES	15,619,688	17,247,559	1,627,871	18,110,937	863,378
013	MANDATORY FRINGE BENEFITS	6,510,426	7,628,747	1,118,321	8,557,250	928,503
020	OVERHEAD	8,020	(124,344)	(132,364)	(145,767)	(21,423)
021	NON PERSONNEL SERVICES	4,629,913	2,880,887	(1,749,026)	2,777,622	(103,265)
040	MATERIALS & SUPPLIES	278,915	233,736	(45,179)	233,736	
06P	PROGRAMMATIC PROJECTS	243,638	4,186,654	3,943,016	6,186,654	2,000,000
081	SERVICES OF OTHER DEPTS	2,142,081	3,476,067	1,333,986	3,844,380	368,313
Total Uses by Character		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Sources of Funds Detail by Subobject						
10940	PROP TAX-ADMINISTRATIVE COST	381,029	381,029		381,029	
12210	HOTEL ROOM TAX	114,000		(114,000)		
30150	INTEREST EARNED - POOLED CASH	4,924,689	5,388,599	463,910	5,544,596	155,997
60104	INSTALLMENT FEES	75,000	75,000		75,000	
60121	ADMINISTRATIVE SURCHARGE	11,000	11,000		11,000	

Department: TTX : TREASURER/TAX COLLECTOR

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
60164	TTX - COMMISSIONS	275,349	275,349		275,349	
60165	TTX - COLLECTION COSTS	1,617,500	1,617,500		1,617,500	
60166	TTX - ESCROW FEES	50,000	50,000		50,000	
60167	DELINQUENT INSTALLMENT COLLECTION FEE	270,000	270,000		270,000	
60168	REDEMPTION FEE	125,000	125,000		125,000	
60176	PASSPORT FEES	200,000	140,000	(60,000)	140,000	
60179	DELINQUENT BUSINESS TAX COLLECTION FEE	20,000	75,000	55,000	75,000	
60180	CONDOMINIUM CONVERSIONS	14,000	14,000		14,000	
60199	OTHER GENERAL GOVERNMENT CHARGES	165,000	135,000	(30,000)	135,000	
78201	PRIVATE GRANTS	459,030	466,481	7,451	392,640	(73,841)
78902	NSF CHECKS	250,000	250,000		250,000	
865AC	EXP REC FR AIRPORT (AAO)	350,000	217,000	(133,000)	217,000	
865BI	EXP REC FR BLDG INSPECTION (AAO)	189,552	189,552		189,552	
865CA	EXP REC FR ADM (AAO)		25,000	25,000	25,000	
865CH	EXP REC FR CHILD;YOUTH & FAM (AAO)	621,927	647,030	25,103	647,030	
865CP	EXP REC FR CITY PLANNING (AAO)		5,000	5,000	5,000	
865ER	EXP REC FR EMERGENCY COMMUNICATIONS(AAO)	600,404		(600,404)		
865EV	EXP REC FR ENVIRONMENT (AAO)	238,600	238,600		238,600	
865HC	EXP REC FR COMM HEALTH SERVICE (AAO)	163,670	172,670	9,000	172,670	
865HG	EXP REC FR SF GENERAL HOSPITAL (AAO)	1,155,849	1,155,849		1,155,849	
865PT	EXP REC FR PUBLIC TRANSPORTATION(AAO)	474,835	446,784	(28,051)	446,784	
865RB	EXP REC FR RENT ARBITRATION BD (AAO)	175,000	175,000		175,000	
865RP	EXP REC FR REC & PARK (AAO)	170,000	170,000		170,000	
865UW	EXP REC FR WATER DEPT (AAO)	162,437	324,437	162,000	324,437	
87599	EXP REC-UNALLOCATED (NON-AAO FDS)	372,949	436,142	63,193	436,142	
875SD	EXP REC FR COUNTY ED(NON-AAO)	204,630	204,630		204,630	
875SP	EXP REC FR TRIAL COURTS (NON-AAO)	1,384,341	1,434,600	50,259	1,434,600	
GFS (1)	GENERAL FUND SUPPORT	14,216,890	20,413,054	6,196,164	24,366,404	3,953,350
Total Sources by Funds		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

(1) This figure represents the nondepartmental (citywide) general fund revenues required to support the department's operations.

Uses of Funds Detail Appropriation

OPERATING:

1G AGF AAA: GF-NON-PROJECT-CONTROLLED

Department: TTX : TREASURER/TAX COLLECTOR

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
OPERATING:						
1G AGF AAA: GF-NON-PROJECT-CONTROLLED						
001	SALARIES	12,049,057	12,106,499	57,442	12,134,732	28,233
013	MANDATORY FRINGE BENEFITS	5,188,342	5,610,491	422,149	6,009,303	398,812
020	OVERHEAD	(624,770)	(589,731)	35,039	(611,154)	(21,423)
021	NON PERSONNEL SERVICES	3,389,786	2,115,364	(1,274,422)	2,157,340	41,976
040	MATERIALS & SUPPLIES	165,583	131,112	(34,471)	131,112	
081	SERVICES OF OTHER DEPTS	2,122,018	2,448,337	326,319	2,758,214	309,877
	SUB-TOTAL 1G AGF AAA	**22,290,016**	**21,822,072**	**(467,944)**	**22,579,547**	**757,475**
	SUB-TOTAL OPERATING	**22,290,016**	**21,822,072**	**(467,944)**	**22,579,547**	**757,475**
ANNUAL PROJECTS:						
1G AGF AAP: GF-ANNUAL PROJECT						
PTX001	COLLECTIONS IMPROVEMENT PROJECT	100,460	105,515	5,055	109,519	4,004
PTX002	BANK ON SAN FRANCISCO PROJECT FUND	55,343	91,494	36,151	184,378	92,884
	SUB-TOTAL 1G AGF AAP	**155,803**	**197,009**	**41,206**	**293,897**	**96,888**
	SUB-TOTAL ANNUAL PROJECTS	**155,803**	**197,009**	**41,206**	**293,897**	**96,888**
CONTINUING PROJECTS:						
1G AGF ACP: GF-CONTINUING PROJECTS						
PTX006	COLLECTIONS ENHANCEMENT PROJECT	263,638	1,226,154	962,516	1,226,154	
PTXGRI	GROSS RECEIPTS TAX IMPLEMENTATION		5,975,296	5,975,296	9,230,280	3,254,984
	SUB-TOTAL 1G AGF ACP	**263,638**	**7,201,450**	**6,937,812**	**10,456,434**	**3,254,984**
	SUB-TOTAL CONTINUING PROJECTS	**263,638**	**7,201,450**	**6,937,812**	**10,456,434**	**3,254,984**
GRANTS:						
2S GSF GNC: GRANTS; NON-PROJECT; CONTINUING						
TXBOSF	BANK OF SF PROGRAM FUND	142,381	138,383	(3,998)	52,885	(85,498)
TXOOFE	FINANCIAL EMPOWERMENT FUND	142,122	146,913	4,791	151,796	4,883
TXSAFE	OFE DIRECT DEPOSIT PROGRAM	174,527	181,185	6,658	187,959	6,774
	SUB-TOTAL 2S GSF GNC	**459,030**	**466,481**	**7,451**	**392,640**	**(73,841)**
	SUB-TOTAL GRANTS	**459,030**	**466,481**	**7,451**	**392,640**	**(73,841)**
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
TTX01	ADMINISTRATION	621,578	674,054	52,476	684,429	10,375

Department: TTX : TREASURER/TAX COLLECTOR

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
WORK ORDERS/OVERHEAD:						
1G AGF WOF: GENERAL FUND WORK ORDER FUND						
TTX02	TREASURY	682,437	710,424	27,987	710,424	
TTX03	TAX COLLECTOR SERVICES	4,960,179	4,457,816	(502,363)	4,447,441	(10,375)
	SUB-TOTAL 1G AGF WOF	**6,264,194**	**5,842,294**	**(421,900)**	**5,842,294**	
	SUB-TOTAL WORK ORDERS/OVERHEAD	**6,264,194**	**5,842,294**	**(421,900)**	**5,842,294**	
Total Uses of Funds		**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

Department: WAR : WAR MEMORIAL

Fund Summary

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
2S WMF	WAR MEMORIAL FUND	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Total Sources by Funds		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

Program Summary

EED	OPERATIONS & MAINTENANCE	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Total Uses by Program		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

Character Summary

001	SALARIES	5,113,966	4,688,123	(425,843)	4,855,371	167,248
013	MANDATORY FRINGE BENEFITS	2,416,046	2,338,566	(77,480)	2,569,853	231,287
020	OVERHEAD		249,570	249,570	249,570	
021	NON PERSONNEL SERVICES	787,322	753,269	(34,053)	766,028	12,759
040	MATERIALS & SUPPLIES	288,000	252,500	(35,500)	262,500	10,000
060	CAPITAL OUTLAY		540,000	540,000	350,000	(190,000)
06F	FACILITIES MAINTENANCE	482,500	437,000	(45,500)	412,000	(25,000)
070	DEBT SERVICE		500	500	169,115	168,615
081	SERVICES OF OTHER DEPTS	3,028,035	2,675,212	(352,823)	2,747,848	72,636
095	INTRAFUND TRANSFERS OUT	482,500	977,000	494,500	762,000	(215,000)
ELU	TRANSFER ADJUSTMENTS-USES	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Total Uses by Character		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

Sources of Funds Detail by Subobject

12210	HOTEL ROOM TAX	9,158,500		(9,158,500)		
35232	EMPLOYEE PARKING	34,272	24,905	(9,367)	24,905	
35511	OPERA HOUSE RENTAL	456,705	438,664	(18,041)	451,696	13,032
35512	GREEN ROOM RENTAL	108,588		(108,588)		
35519	OPERA HOUSE-OFFICE RENTAL	132,186	132,186		136,151	3,965
35521	HERBST THEATER RENTAL	89,653		(89,653)		
35531	DAVIES SYMPHONY HALL RENTAL	484,670	494,169	9,499	500,910	6,741
35539	DAVIES SYMPHONY HALL-OFFICE RENTAL	123,159	123,159		126,854	3,695
35611	OPERA HOUSE CONCESSIONS	194,905	187,425	(7,480)	187,425	
35612	OPERA HOUSE PROGRAM CONCESSION	18,339	11,114	(7,225)	11,114	

Department: WAR : WAR MEMORIAL

Sources of Funds Detail by Subobject

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
35631	DAVIES SYMPHONY HALL CONCESSIONS	106,250	106,250		106,250	
35632	DAVIES SYMPHONY HALL PROG CONCESS	2,125	2,125		2,125	
62861	VETERANS BUILDING OCCUPANCY FEES	50,453		(50,453)		
62891	ZELLERBACH REHEARSAL HALL	158,032	158,597	565	163,355	4,758
62899	MISC EXHIBIT & PERFORM SVC CHARGES	89,951	11,093	(78,858)	11,093	
865AD	EXP REC FR ADMINISTRATIVE SERVICES (AAO)	29,452		(29,452)		
865EV	EXP REC FR ENVIRONMENT (AAO)	11,528		(11,528)		
865LL	EXP REC FR LAW LIBRARY (AAO)	190,431		(190,431)		
9301G	OTI FR 1G-GENERAL FUND		9,380,306	9,380,306	9,380,306	
9502W	ITI FR 2S/WMF-WAR MEMORIAL FUND	482,500	977,000	494,500	762,000	(215,000)
99999B	BEGINNING FUND BALANCE-BUDGET BASIS	676,670	864,747	188,077	1,280,101	415,354
ELIMSD	TRANSFER ADJUSTMENTS-SOURCES	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Total Sources by Funds		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

Uses of Funds Detail Appropriation

OPERATING:						
2S WMF AAA: WAR MEMORIAL-OPERATING NONPROJECT						
001	SALARIES	5,113,966	4,688,123	(425,843)	4,855,371	167,248
013	MANDATORY FRINGE BENEFITS	2,416,046	2,338,566	(77,480)	2,569,853	231,287
020	OVERHEAD		249,570	249,570	249,570	
021	NON PERSONNEL SERVICES	787,322	753,269	(34,053)	766,028	12,759
040	MATERIALS & SUPPLIES	288,000	252,500	(35,500)	262,500	10,000
070	DEBT SERVICE		500	500	169,115	168,615
081	SERVICES OF OTHER DEPTS	3,028,035	2,675,212	(352,823)	2,747,848	72,636
095	INTRAFUND TRANSFERS OUT	482,500	977,000	494,500	762,000	(215,000)
ELU	TRANSFER ADJUSTMENTS-USES	(482,500)	(977,000)	(494,500)	(762,000)	215,000
	SUB-TOTAL 2S WMF AAA	**11,633,369**	**10,957,740**	**(675,629)**	**11,620,285**	**662,545**
	SUB-TOTAL OPERATING	**11,633,369**	**10,957,740**	**(675,629)**	**11,620,285**	**662,545**
ANNUAL PROJECTS:						
2S WMF AAP: WAR MEMORIAL-ANNUAL PROJECTS						
FWM06F	WAR - FACILITY MAINTENANCE		437,000	437,000	412,000	(25,000)

Department: WAR : WAR MEMORIAL

Uses of Funds Detail Appropriation

		2012-2013 Original Budget	2013-2014 Proposed Budget	2013-2014 vs 2012-2013	2014-2015 Proposed Budget	2014-2015 vs 2013-2014
ANNUAL PROJECTS:						
2S WMF AAP: WAR MEMORIAL-ANNUAL PROJECTS						
GWM523	MISC FAC MAINT PROJECTS	482,500		(482,500)		
	SUB-TOTAL 2S WMF AAP	**482,500**	**437,000**	**(45,500)**	**412,000**	**(25,000)**
	SUB-TOTAL ANNUAL PROJECTS	**482,500**	**437,000**	**(45,500)**	**412,000**	**(25,000)**
CONTINUING PROJECTS:						
2S WMF ACP: WAR MEMORIAL-CONTINUING PROJECTS						
CWM06R	WAR MEMORIAL RENEWAL		540,000	540,000	350,000	(190,000)
	SUB-TOTAL 2S WMF ACP		**540,000**	**540,000**	**350,000**	**(190,000)**
	SUB-TOTAL CONTINUING PROJECTS		**540,000**	**540,000**	**350,000**	**(190,000)**
Total Uses of Funds		**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

DETAIL OF RESERVES

Detail of Contribution to Budgetary Reserves

BUDGETARY RESERVES

		FY 2013-14	FY 2014-15
Unappropriated Designated Reserves - (require subsequent Board appropriation to spend)			
	GENERAL FUND - GENERAL RESERVE	$ 22,908,000	$ 10,781,000
	RECREATION AND PARK - GENERAL RESERVE	$ -	$ 7,320
	RECREATION AND PARK - GARAGE REVENUE STABILIZATION	$ 6,987,624	$ -
	ASIAN ART MUSEUM - GENERAL RESERVE	$ 3,723	$ 6,433
	GENERAL SERVICES AGENCY - GENERAL RESERVE	$ -	$ 781
	ASSESSOR/ RECORDER - GENERAL RESERVE	$ 12,974	$ 8,279
	BUILDING INSPECTION - GENERAL RESERVE	$ -	$ -
	BUILDING INSPECTION - ONE-TIME EXPENDITURES	$ 15,000,000	$ -
	ENVIRONMENT - GENERAL RESERVE	$ 794,974	$ 764,979
	GENERAL FUND - HEALTH CARE APPN	$ 16,489,136	$ 21,229,044
	LIBRARY - GENERAL RESERVE	$ -	$ 1,886,634
	RECREATION AND PARK - GENERAL RESERVE	$ 1,420,262	$ 1,541,937
	RETIREMENT SYSTEM - GENERAL RESERVE	$ -	$ -
	GENERAL FUND - BUDGET STABILIZATION RESERVE	$ 15,895,000	$ 14,377,000
Subtotal - Unappropriated Designated Reserves		$ 79,511,693	$ 50,603,407
Appropriated Reserves			
	GENERAL FUND - LITIGATION	$ 11,000,000	$ 11,330,000
	GENERAL FUND - SALARIES AND BENEFITS	$ 13,100,000	$ 13,500,000
	GENERAL FUND - TECHNICAL ADJUSTMENTS	$ 2,500,000	$ 2,500,000
	CHILDREN AND FAMILIES COMMISSION - EARLY CHILDHOOD DEVELOPMENT	$ 1,026,015	$ 1,201,222
	COMMUNITY IMPROVEMENT - AFFORDABLE HOUSING	$ 9,300,000	$ -
	COMMUNITY IMPROVEMENT - BOARD DISTRICT SERVICES	$ -	$ 4,200,000
	PUBLIC HEALTH - DEBT SERVICES	$ -	$ 2,112,498
Subtotal - Designated Reserves		$ 36,926,015	$ 34,843,720
Total Budgetary Reserves		**$ 116,437,708**	**$ 85,447,127**

APPROPRIATION RESERVES

Department Reserve Description & Follow-Up Action Required	Total FY 2013-2014 Appropriation Reserve	Total FY 2014-2015 Appropriation Reserve	Releasing Authority
ADM--General Services Agency - City Administrator - Spending plan	$ 700,000		Mayor
ART--Arts Commission - Patricia's Green Rotating Art Project	$ 20,000	$ 20,000	Controller
DPH--Public Health - Pending sale of debt proceeds		$ 2,500,000	Controller
DPH--Public Health - Pending sale of debt proceeds		$ 5,800,000	Controller
DPH--Public Health - Pending sale of debt proceeds		$ 1,000,000	Controller
DPH--Public Health - Pending receipt of revenue	$ 19,000,000		Controller
DPH--Public Health - Pending sale of debt proceeds	$ 5,000,000	$ 25,000,000	Controller
DPW--Public Works - Pedestrian mid-block path	$ -	$ 573,000	Controller
DPW--Public Works - Living Alleyway Community Challenge Program	$ -	$ 250,000	Controller
DPW--Public Works - Geneva Westbound sidewalk improvement	$ -	$ 69,000	Controller
ECN--Economic and Workforce Development - America's Cup	$ 10,000,000	$ -	Controller
ADM--General Services Agency - City Administrator - Community Opportunity Program	$ 50,000	$ 180,000	Controller
ADM--General Services Agency - City Administrator - Community Opportunity Grant	$ 25,000	$ 200,000	Controller
LIB--Library - Library Materials Rincon Hill	$ -	$ 30,000	Controller
LIB--Library - Library Materials Eastern Neighborhoods	$ 51,700	$ 103,500	Controller
CPC--City Planning - Development of Brady Block Park	$ -	$ 100,000	Controller
REC--Recreation and Park - Guy Place Park	$ 500,000	$ 2,227,900	Controller
REC--Recreation and Park - Hayward Park	$ -	$ 50,000	Controller
REC--Recreation and Park - 17th and Folsom Park	$ 300,000	$ 1,120,000	Controller
REC--Recreation and Park - SOMA Park Rehabilitation, South Park	$ 100,000	$ -	Controller
REC--Recreation and Park - Rehabilitation to Parks, Eastern Neighborhoods	$ -	$ 400,000	Controller
REC--Recreation and Park - Completion of Hilltop Trail to Bayview Hill Park	$ 340,000	$ 275,000	Controller
SHF--Sheriff - MOU arbitration award	$ 750,000		Mayor
SHF--Sheriff - Receipt of debt reimbursement		$ 2,300,000	Controller
	$ 36,836,700	**$ 42,198,400**	

ADMINISTRATIVE PROVISIONS

SECTION 3. General Authority.
The Controller is hereby authorized and directed to set up appropriate accounts for the items of receipts and expenditures appropriated herein.

SECTION 3.1 Two-Year Budget.
Pursuant to Board of Supervisors Resolution 464-11 establishing a fixed two-year budget for the Airport, Port, and Public Utilities Commission, Fiscal Year 2013-14 funds for those Departments appropriated in this ordinance shall be available for allotment by the Controller on July 1, 2014, unless such budgets are amended pursuant to the provisions of the Resolution. Fiscal Year 2013-14 funds appropriated to the Municipal Transportation Agency shall be available to that Agency on July 1, 2014 pursuant to the provisions of Charter Section 8A. The Controller is authorized to adjust the two year budget to reflect transfers and substitutions consistent with City's policies and restrictions for such transfers. The Controller is further authorized to make adjustments to the second year budgets consistent with Citywide estimates for salaries, fringe benefits, and work orders.

SECTION 4. Interim Budget Provisions.
All funds for equipment and new capital improvements shall be held in reserve until final action by the Board of Supervisors. No new equipment or capital improvements shall be authorized during the interim period other than equipment or capital improvements that, in the discretion of the Controller, is reasonably required for the continued operation of existing programs or projects previously approved by the Board of Supervisors. Authorization for the purchase of such equipment may be approved by the Board of Supervisors.

During the period of the interim annual appropriation ordinance and interim annual salary ordinance, no transfer of funds within a department shall be permitted without approval of the Controller, Mayor's Budget Director and the Budget Analyst of the Board of Supervisors.

When the Budget Committee reserves selected expenditure items pending receipt of additional information from departments, upon receipt of the required information to the satisfaction of a financial committee, the Controller may release the previously reserved funds with no further action required by the Board of Supervisors.

If the Budget Committee of the Board of Supervisors recommends a budget that increases funding that was deleted in the Mayor's Budget, the Controller shall have the authority to continue to pay these expenses until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 4.1 Interim Budget – Positions.
No new position may be filled in the interim period with the exception of those positions which in the discretion of the Controller are critical for the operation of existing programs or for projects previously approved by the Board of Supervisors or are required for emergency operations or where such positions would result in a net increase in revenues or where such positions are required to comply with law. New positions shall be defined as those positions that are enumerated in the Mayor's budget for the current fiscal year

but were not enumerated in the appropriation and salary ordinances for the prior fiscal year, as amended, through June 30 of the prior fiscal year. In the event the Mayor has approved the reclassification of a position in the department's budget for the current fiscal year, the Controller shall process a temporary or "tx" requisition at the request of the department and subject to approval of the Human Resources Director. Such action will allow for the continued employment of the incumbent in his or her former position pending action by the Board of Supervisors on the proposed reclassifications.

If the Budget Committee of the Board of Supervisors recommends a budget that reinstates positions that were deleted in the Mayor's Budget, the Controller and the Director of Human Resources shall have the authority to continue to employ and pay the salaries of the reinstated positions until final passage of the budget by the Board of Supervisors, and approval of the budget by the Mayor.

SECTION 5. Transfers of Functions and Duties.
Where revenues for any fund or department are herein provided by transfer from any other fund or department, or where a duty or a performance has been transferred from one department to another, the Controller is authorized and directed to make the related transfer of funds, provided further, that where revenues for any fund or department are herein provided by transfer from any other fund or department in consideration of departmental services to be rendered, in no event shall such transfer of revenue be made in excess of the actual cost of such service.

Where a duty or performance has been transferred from one department to another or departmental reorganization is effected as provided in the Charter, in addition to any required transfer of funds, the Controller and Human Resources Director are authorized to make any personnel transfers or reassignments between the affected departments and appointing officers at a mutually convenient time, not to exceed 100 days from the effective date of the ordinance transferring the duty or function. The Controller, Director of Human Resources and Clerk of the Board of Supervisors, with assistance of the City Attorney, are hereby authorized and directed to make such changes as may be necessary to conform all applicable ordinances to reflect said reorganization, transfer of duty or performance between departments.

SECTION 5.1 Agencies Organized under One Department.
Where one or more departments or agencies are organized under a single appointing officer or department head, the component units can continue to be shown as separate agencies for budgeting and accounting purposes to facilitate reporting. However the entity shall be considered a single department for purposes of employee assignment and seniority, position transfers, and transfers of monies among funds within the Department of Public Health, and reappropriation of funds.

SECTION 5.2 Continuing Funds Appropriated.
In addition to the amount provided from taxes, the Controller shall make available for expenditure the amount of actual receipts from special funds whose receipts are continuously appropriated as provided in the Administrative and Municipal Codes.

SECTION 5.3 Multi-Year Revenues.
In connection with money received in one fiscal year for departmental services to be performed in a subsequent year, the Controller is authorized to establish an account for depositing revenues which are applicable to the ensuing fiscal year, said revenue shall be carried forward and become a part of the funds available for appropriation in said ensuing fiscal year.

SECTION 5.4 Contracting Funds.
All money received in connection with contracts under which a portion of the moneys received is to be paid to the contractors and the remainder of the moneys received inures to the City and County shall be deposited in the Treasury.

(a) That portion of the money received that under the terms of the contract inures to the City and County shall be deposited to the credit of the appropriate fund.

(b) That portion of the money received that under the terms of the contracts is to be paid to the contractor shall be deposited in special accounts and is hereby appropriated for said purposes.

SECTION 5.5 Real Estate Services.
Rents received from properties acquired or held in trust for specific purposes are hereby appropriated to the extent necessary for maintenance of said properties, including services of the General Services Agency.

Moneys received from lessees, tenants or operators of City-owned property for the specific purpose of real estate services relative to such leases or operating agreements are hereby appropriated to the extent necessary to provide such services.

SECTION 5.6 Collection Services.
In any contracts for the collection of unpaid bills for services rendered to clients, patients or both by the Department of Public Health in which said unpaid bills have not become delinquent pursuant to the provisions of Administrative Code Section 10.37 and 10.38, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the various divisions and institutions of the Department of Public Health to record such recoveries. Any percentage of the amounts, not to exceed 25 percent, recovered from such unpaid bills by a contractor is hereby appropriated to pay the costs of said contract. The Controller is authorized and is hereby directed to establish appropriate accounts to record total collections and contract payments relating to such unpaid bills.

SECTION 5.7 Contract Amounts Based on Savings.
When the terms of a contract provide for payment amounts to be determined by a percentage of cost savings or previously unrecognized revenues, such amounts as are actually realized from either said cost savings or unrecognized revenues are hereby appropriated to the extent necessary to pay contract amounts due. The Controller is authorized and is hereby directed to establish appropriate accounts to record such transactions.

SECTION 5.8 Collection and Legal Services.
In any contracts between the City Attorney's Office and outside counsel for legal services in connection with the prosecution of actions filed on behalf of the City or for assistance in the prosecution of actions that the City Attorney files in the name of the People, where the fee to outside counsel is contingent on the recovery of a judgment or other monies by the City through such action, the Controller is hereby authorized to adjust the estimated revenues and expenditures of the City Attorney's Office to record such recoveries. A percentage of such recoveries, not to exceed 25 percent plus the amount of any out-of-pocket costs the Controller determines were actually incurred to prosecute such action, is hereby appropriated from the amount of such recoveries to pay the contingent fee due to such outside counsel under said contract and any costs incurred by the City or outside counsel in prosecuting the action. The Controller is authorized and hereby directed to establish appropriate accounts to record total collections and contingent fee and cost payments relating to such actions. The City Attorney as verified by the Controller shall report to the Board of Supervisors annually on the collections and costs incurred under this provision, including the case name, amount of judgment, the fund which the judgment was deposited, and the total cost of and funding source for the legal action.

SECTION 6. Bond Interest and Redemption.
In the event that estimated receipts from other than utility revenues, but including amounts from ad-valorem, taxes shall exceed the actual requirements for bond interest and redemption, said excess shall be transferred to a General Bond Interest and Redemption Reserve account. The Bond Interest and Redemption Reserve is hereby appropriated to meet debt service requirements including printing of bonds, cost of bond rating services and the legal opinions approving the validity of bonds authorized to be sold not otherwise provided for herein.

Issuance, legal and financial advisory service costs, including the reimbursement of departmental services in connection therewith, for debt instruments issued by the City and County, to the extent approved by the Board of Supervisors in authorizing the debt, may be paid from the proceeds of such debt and are hereby appropriated for said purposes.

SECTION 7. Allotment Controls.
Since several items of expenditures herein appropriated are based on estimated receipts, income or revenues which may not be fully realized, it shall be incumbent upon the Controller to establish a schedule of allotments, of such duration as the Controller may determine, under which the sums appropriated to the several departments shall be expended. The Controller shall revise such revenue estimates periodically. If such revised estimates indicate a shortage, the Controller shall hold in reserve an equivalent amount of the corresponding expenditure appropriations set forth herein until the collection of the amounts as originally estimated is assured, and in all cases where it is provided by the Charter that a specified or minimum tax shall be levied for any department the amount of appropriation herein provided derived from taxes shall not exceed the amount actually produced by the levy made for such department.

The Controller in issuing payments or in certifying contracts, purchase orders or other encumbrances pursuant to Section 3.105 of the Charter, shall consider only the allotted portions of appropriation items to be available for encumbrance or expenditure and shall not approve the incurring of liability under any allotment in excess of the amount of such allotment. In case of emergency or unusual circumstances which could not be anticipated at the time of allotment, an additional allotment for a period may be made on the recommendation of the department head and the approval of the Controller. After the allotment schedule has been established or fixed, as heretofore provided, it shall be unlawful for any department or officer to expend or cause to be expended a sum greater than the amount set forth for the particular activity in the said allotment schedule so established, unless an additional allotment is made, as herein provided.

Allotments, liabilities incurred and expenditures made under expenditure appropriations herein enumerated shall in no case exceed the amount of each such appropriation, unless the same shall have been increased by transfers or supplemental appropriations made in the manner provided by Section 9.105 of the Charter.

SECTION 7.1 Prior Year Encumbrances.
The Controller is hereby authorized to establish reserves for the purpose of providing funds for adjustments in connection with liquidation of encumbrances and other obligations of prior years.

SECTION 7.2 Equipment Defined.
Funds for the purchase of items of equipment having a significant value of over $5,000 and a useful life of three years and over shall only be purchased from appropriations specifically provided for equipment or lease-purchased equipment, including equipment from capital projects. Departments may purchase additional or replacement equipment from previous equipment or lease-purchase appropriations, or from citywide equipment and other non-salary appropriations, with approval of the Mayor's Office and the Controller.

Where appropriations are made herein for the purpose of replacing automotive and other equipment, the equipment replaced shall be surrendered to the Department of Administrative Services and shall be withdrawn from service on or before delivery to departments of the new automotive equipment. When the replaced equipment is sold, in lieu of being traded-in, the proceeds shall be deposited to a revenue account of the related fund. Provided, however, that so much of said proceeds as may be required to affect the purchase of the new equipment is hereby appropriated for the purpose. Funds herein appropriated for automotive equipment shall not be used to buy a replacement of any automobile superior in class to the one being replaced unless it has been specifically authorized by the Board of Supervisors in the making of the original appropriation.

Appropriations of equipment from current funds shall be construed to be annual appropriations and unencumbered balances shall lapse at the close of the fiscal year.

SECTION 7.3 Enterprise Deficits.
Funds appropriated herein to meet estimated enterprise deficits shall be made available to each such enterprise only to the extent that an actual deficit shall exist and not to exceed the amount herein provided. Any amount not required for the purpose of meeting an enterprise fund deficit shall be transferred back to the General Fund at the end of each fiscal year. Provided, however, that the Board of Supervisors, in the annual budget, may approve appropriating such amounts to fund the activities of the enterprise in the succeeding fiscal year.

SECTION 8. Expenditure Estimates.
Where appropriations are made for specific projects or purposes which may involve the payment of salaries or wages, the head of the department to which such appropriations are made, or the head of the department authorized by contract or interdepartmental order to make expenditures from each such appropriation, shall file with the Controller, when requested, an estimate of the amount of any such expenditures to be made during the ensuing period.

SECTION 8.1 State and Federal Funds.
The Controller is authorized to increase Federal and State funds that may be claimed due to new General Fund expenditures appropriated by the Board of Supervisors. The Director of Human Resources is authorized to add civil service positions required to implement the programs authorized by these funds. The Controller and the Director of Human Resources shall report to the Board of Supervisors any actions taken under this authorization before the Board acts on the Annual Appropriation and Annual Salary Ordinances.

SECTION 8.2 State and Federal Funding Restorations.
If additional State or Federal funds are allocated to the City and County of San Francisco to backfill State reductions, the Controller shall backfill any funds appropriated to any program to the General Fund Reserve.

SECTION 8.3 Process for Addressing General Fund Revenue Shortfalls
Upon receiving Controller estimates of revenue shortfalls that exceed the value of the General Fund Reserve and any other allowances for revenue shortfalls in the adopted City budget, the Mayor shall inform the Board of Supervisors of actions to address this shortfall. The Board of Supervisors may adopt an ordinance to reflect the Mayor's proposal or alternative proposals in order to balance the budget.

SECTION 9. Interdepartmental Services.
The Controller is hereby authorized and directed to prescribe the method to be used in making payments for interdepartmental services in accordance with the provisions of Section 3.105 of the Charter, and to provide for the establishment of interdepartmental reserves which may be required to pay for future obligations which result from current performances. Whenever in the judgment of the Controller, the amounts which have been set aside for such purposes are no longer required or are in excess of the amount which is then currently estimated to be required, the Controller shall transfer the amount no longer required to the fund balance of the particular fund of which the reserve is a part.

Provided further that no expenditure shall be made for personnel services, rent, equipment and capital outlay purposes from any interdepartmental reserve or work order fund without specific appropriation by the Board of Supervisors.

The amount detailed in departmental budgets for services of other City departments cannot be transferred to other spending categories without prior agreement from both the requesting and performing departments.

The Controller, pursuant to the provisions of Charter Section 3.105, shall review and may adjust charges or fees for services that may be authorized by the Board of Supervisors for the administration of the Computer Store. Such fees are hereby appropriated for that purpose.

SECTION 10. Positions in the City Service.
Department heads shall not make appointments to any office or position until the Controller shall certify that funds are available.

Funds provided herein for salaries or wages may, with the approval of the Controller, be used to provide for temporary employment when it becomes necessary to replace the occupant of a position while on extended leave without pay, or for the temporary filling of a vacancy in a budgeted position. The Controller is authorized to approve the use of existing salary appropriations within departments to fund permanent appointments of up to six months to backfill anticipated vacancies to ensure implementation of successful succession plans and to facilitate the transfer of mission critical knowledge. The Controller shall provide a report to the Board of Supervisors every six months enumerating permanent positions created under this authority.

Appointments to seasonal or temporary positions shall not exceed the term for which the Controller has certified the availability of funds.

The Controller shall be immediately notified of a vacancy occurring in any position.

SECTION 10.1 Positions, Funds, Transfers for Specific Purposes.
Funds for personnel services may be transferred from any legally available source on the recommendation of the department head and approval by the Director of Administrative Services, Board or Commission, for departments under their respective jurisdiction, and on authorization of the Controller with the prior approval of the Human Resources Director for:

(a) Lump sum payments to officers, employees, police officers and fire fighters other than elective officers and members of boards and commissions upon death or retirement or separation caused by industrial accident for accumulated sick leave benefits in accordance with Civil Service Commission rules.

(b) Payment of the supervisory differential adjustment, out of class pay or other negotiated premium to employees who qualify for such adjustment provided that the

transfer of funds must be made from funds currently available in departmental personal service appropriations.

(c) Payment of any legal salary or fringe benefit obligations of the City and County including amounts required to fund arbitration awards.

(d) The Controller is hereby authorized to adjust salary appropriations for positions administratively reclassified or temporarily exchanged by the Human Resources Director provided that the reclassified position and the former position are in the same functional area.

(e) Positions may be substituted or exchanged between the various salary appropriations or position classifications when approved by the Human Resources Director as long as said transfers do not increase total departmental personnel service appropriations.

(f) The Controller is hereby authorized and directed upon the request of a department head and the approval by the Mayor's Office to transfer from any legally available funds amounts needed to fund legally mandated salaries, fringe benefits and other costs of City employees. Such funds are hereby appropriated for the purpose set forth herein.

(g) The Controller is hereby authorized to transfer any legally available funds to adjust salary and fringe benefit appropriations as required under reclassifications recommended by the Human Resources Director and approved by the Board of Supervisors in implementing the Management Compensation and Classification Plan.

Amounts transferred shall not exceed the actual amount required including the cost to the City and County of mandatory fringe benefits.

(h) Pursuant to California Labor Code Section 4850.4, the Controller is authorized to make advance payments from departments' salary accounts to employees participating in CalPERS who apply for disability retirement. Repayment of these advanced disability retirement payments from CalPERS and from employees are hereby appropriated to the departments' salary account.

(i) The Controller is authorized to transfer funds into a Post Employment Retiree Health Benefit Trust Fund to offset a portion of the liability of retiree health costs for anticipated new hires. The calculation of the transfer will be based on 1% of the salary paid to expected hires over the fiscal year. The source of funds from non-General Fund supported departments may be transferred from any legally available source from these departments.

SECTION 10.2 Professional Services Contracts.
Funds appropriated for professional service contracts may be transferred to the account for salaries on the recommendation of the department head for the specific purpose of using City personnel in lieu of private contractors with the approval of the Human

Resources Director and the Mayor and the certification by the Controller that such transfer of funds would not increase the cost of government.

SECTION 10.3 Surety Bond Fund Administration.
The Controller is hereby authorized to allocate funds from capital project appropriations to the San Francisco Self-Insurance Surety Bond Fund, as governed by Administrative Code Section 10.100-317 and in accordance with amounts determined pursuant to Administrative Code Section 14B.16.

SECTION 10.4 Salary Adjustments, Memoranda of Understanding (MOUs).
The Controller is authorized and directed to transfer from the Salary and Benefits Reserve, or any legally available funds, amounts necessary to adjust appropriations for salaries and related mandatory fringe benefits of employees whose compensation is pursuant to Charter Sections A8.403 (Registered Nurses), A8.404 (Transit Operators), A8.409 (Miscellaneous Employees), A8.405 and A8.590-1 through A8.590-5 (Police and Firefighters), revisions to State Law, and/or collective bargaining agreements adopted pursuant to the Charter or arbitration award. The Controller and Director of Human Resources are further authorized and directed to adjust the rates of compensation to reflect current pay rates for any positions affected by the foregoing provisions.

Adjustments made pursuant to this section shall reflect only the percentage increase required to adjust appropriations to reflect revised salary and premium pay requirements above the funding level established in the adopted budget of the respective departments.

The Controller is authorized and directed to transfer from reserves or any legally available funds amounts necessary to provide costs of non-salary benefits in ratified Memoranda of Understanding or arbitration awards. The Controller's Office shall report to the Budget and Finance Committee on the status of the Salary and Benefits Reserve, including amounts transferred to individual City Departments and remaining Reserve balances, following the first quarter of FY 2009-10 and as part of the Controller's Six and Nine Month Budget Status Reports.

SECTION 10.5 MOUs to be Reflected in Department Budgets.
Should the City and County adopt an MOU with a recognized employee bargaining organization during the fiscal year which has fiscal effects, the Controller is authorized and directed to reflect the budgetary impact of said MOU in departmental appropriations by transferring amounts to or from the Salary and Benefits Reserve, or, for self-supporting or restricted funds, to or from the respective unappropriated fund balance account. All amounts transferred pursuant to this section are hereby appropriated for the purpose.

SECTION 10.6 Funding Memoranda of Understanding (MOUs).
Whenever the Board of Supervisors has ratified by ordinance or resolution Memoranda of Understanding or has not contested an arbitration award with recognized employee organizations and said memoranda or award contains provisions requiring the expenditure of funds, the Controller, on the recommendation of the Human Resources Director, shall reserve sufficient funds to comply with such provisions and such funds are hereby appropriated for such purposes. The Controller is hereby authorized to make such

transfers from funds hereby reserved or legally available as may be required to make funds available to departments to carry out the purposes required by the Memoranda of Understanding or arbitration award.

SECTION 10.7 Fringe Benefit Rate Adjustments.
Appropriations herein made for fringe benefits may be adjusted by the Controller to reflect revised amounts required when contribution rates are adjusted during the fiscal year. The Controller is authorized and is hereby directed to transfer between departmental appropriations and the General Reserve or other unappropriated balance of funds any amounts resulting from authorized contribution rate changes during the fiscal year and such amounts are hereby appropriated to said accounts.

When the Controller determines that prepayment of the employer share of pension contributions is likely to be fiscally advantageous, the Controller is authorized to adjust appropriations and transfers in order to make such prepayments.

SECTION 10.8 Police Department Uniformed Positions.
Positions in the Police Department for each of the various ranks that are filled based on the educational attainment of individual officers may be filled interchangeably at any level within the rank (e.g., Patrol Officer Q2, Q3 or Q4, Sergeant Q50, Q51, Q52). The Controller and Director of Human Resources are hereby authorized to adjust payrolls, salary ordinances and other documents, where necessary, to reflect the current status of individual employees; provided however, that nothing in this section shall authorize an increase in the total number of positions allocated to any one rank or to the Police Department.

SECTION 10.9 Holidays, Special Provisions.
Whenever any day is declared to be a holiday by proclamation of the Mayor after such day has heretofore been declared a holiday by the Governor of the State of California or the President of the United States, the Controller, with the approval of the Mayor's Office, is hereby authorized to make such transfer of funds not to exceed the actual cost of said holiday from any legally available funds.

SECTION 10.10 Litigation Reserve, Payments.
The Controller is authorized and directed to transfer from the Reserve for Litigation Account for General Fund supported departments or from any other legally available funds for other funds, amounts required to make payments required to settle litigation against the City and County of San Francisco that has been recommended by the City Attorney and approved by the Board of Supervisors in the manner provided in the Charter. Such funds are hereby appropriated for the purposes set forth herein.

SECTION 10.11 Changes in Health Services Eligibility.
Should the Board of Supervisors amend Administrative Code Section 16.700 to change the eligibility in the City's Health Service System, the Controller is authorized and directed to transfer from any legally available funds or the Salary and Fringe Reserve for the amount necessary to provide health benefit coverage not already reflected in the departmental budgets.

SECTION 10.12 Federal Stimulus Funds for COBRA Subsidies.
The Controller is authorized to appropriate and expend such funds as may be necessary to provide COBRA subsidies authorized by the American Recovery and Reinvestment Act (ARRA), retroactive to the effective date of the subsidies authorized by ARRA, and paid for through payroll tax offsets or other federal reimbursements.

SECTION 11. Funds Received for Special Purposes, Trust Funds.
The Controller is hereby authorized and directed to continue the existing special and trust funds, revolving funds, and reserves and the receipts in and expenditures from each such fund are hereby appropriated in accordance with law and the conditions under which each such fund was established.

The Controller is hereby authorized and directed to set up additional special and trust funds and reserves as may be created by either additional grants and bequests or under other conditions and the receipts in each fund are hereby appropriated in accordance with law for the purposes and subject to the conditions under which each such fund was established.

SECTION 11.1 Special and Trust Funds Appropriated.
Whenever the City and County of San Francisco shall receive for a special purpose from the United States of America, the State of California, or from any public or semi-public agency, or from any private person, firm or corporation, any moneys, or property to be converted into money, the Controller shall establish a special fund or account evidencing the said moneys so received and specifying the special purposes for which they have been received and for which they are held, which said account or fund shall be maintained by the Controller as long as any portion of said moneys or property remains.

Recurring grant funds which are detailed in departmental budget submissions and approved by the Mayor and Board of Supervisors in the annual budget shall be deemed to have met the requirements of Administrative Code Section 10.170 for the approval to apply for, receive and expend said funds and shall be construed to be funds received for a specific purpose as set forth in this section. Positions specifically approved by granting agencies in said grant awards may be filled as though said positions were included in the annual budget and Annual Salary Ordinance, provided however that the tenure of such positions shall be contingent on the continued receipt of said grant funds. Individual grants may be adjusted by the Controller to reflect actual awards made if granting agencies increase or decrease the grant award amounts estimated in budget submissions.

The expenditures necessary from said funds or said accounts as created herein, in order to carry out the purpose for which said moneys or orders have been received or for which said accounts are being maintained, shall be approved by the Controller and said expenditures are hereby appropriated in accordance with the terms and conditions under which said moneys or orders have been received by the City and County of San Francisco, and in accordance with the conditions under which said funds are maintained.

SECTION 11.2 Insurance Recoveries.
Any moneys received by the City and County of San Francisco pursuant to the terms and conditions of any insurance policy are hereby appropriated and made available to the general city or specific departments for associated costs or claims.

SECTION 11.3 Bond Premiums.
Premiums received from the sale of bonds are hereby appropriated for bond interest and redemption purposes of the issue upon which it was received.

SECTION 11.4 Ballot Arguments.
Receipts in and expenditures for payment for the printing of ballot arguments, are hereby appropriated in accordance with law and the conditions under which this appropriation is established.

SECTION 11.5 Tenant Overtime.
Whenever employees of departments are required to work overtime on account of services required by renters, lessees or tenants of City-owned or occupied properties, or recipients of services from City departments, in connection with such properties the cost of such overtime employment shall be collected by the departments from the requesters of said services and shall be deposited with the Treasurer to the credit of departmental appropriations. All moneys deposited therein are hereby appropriated for such purpose.

SECTION 11.6 Refunds.
The Controller is hereby authorized and directed to set up appropriations for refunding amounts deposited in the Treasury in excess of amounts due, and the receipts and expenditures from each are hereby appropriated in accordance with law. Whereby State statute, local ordinance or court order, interest is payable on amounts to be refunded, in the absence of appropriation therefore, such interest is herewith appropriated from the unappropriated interest fund or interest earnings of the fund involved. The Controller is authorized, and funds are hereby appropriated, to refund overpayments and any mandated interest or penalties from State, Federal and local agencies when audits or other financial analyses determine that the City has received payments in excess of amounts due.

SECTION 11.7 Arbitrage.
The Controller is hereby authorized and directed to refund excess interest earnings on bond proceeds (arbitrage) when such amounts have been determined to be due and payable under applicable Internal Revenue Service regulations. Such arbitrage refunds shall be charged in the various bond funds in which the arbitrage earnings were recorded and such funds are hereby appropriated for the purpose.

SECTION 11.8 Damage Recoveries.
Moneys received as payment for damage to City-owned property and equipment are hereby appropriated to the department concerned to pay the cost of repairing such equipment or property. Moneys received as payment for liquidated damages in a City-funded construction project are appropriated to the department incurring costs of repairing

or abating the damages. Any excess funds, and any amount received for damaged property or equipment which is not to be repaired shall be credited to a related fund.

SECTION 11.9 Purchasing Damage Recoveries.
That portion of funds received pursuant to the provisions of Administrative Code Section 21.33 - failure to deliver article contracted for - as may be needed to affect the required procurement are hereby appropriated for that purpose and the balance, if any, shall be credited the related fund.

SECTION 11.10 Off-Street Parking Guarantees.
Whenever the Board of Supervisors has authorized the execution of agreements with corporations for the construction of off-street parking and other facilities under which the City and County of San Francisco guarantees the payment of the corporations' debt service or other payments for operation of the facility, it shall be incumbent upon the Controller to reserve from parking meter or other designated revenues sufficient funds to provide for such guarantees. The Controller is hereby authorized to make payments as previously guaranteed to the extent necessary and the reserves approved in each Annual Appropriation Ordinance are hereby appropriated for the purpose. The Controller shall notify the Board of Supervisors annually of any payments made pursuant to this Section.

SECTION 11.11 Hotel Tax – Special Situations.
The Controller is hereby authorized and directed to make such interfund transfers or other adjustments as may be necessary to conform budget allocations to the requirements of the agreements and indentures of the 1994 Lease Revenue and/or San Francisco Redevelopment Agency Hotel Tax Revenue Bond issues.

SECTION 11.12 Local Transportation Agency Fund.
Local transportation funds are hereby appropriated pursuant to the Government Code.

SECTION 11.13 Insurance.
The Controller is hereby authorized to transfer to the City Risk Manager any amounts indicated in the budget estimate and appropriated hereby for the purchase of insurance or the payment of insurance premiums.

SECTION 11.14 Grants to Commission on Aging and Child Support Services.
The Commission on Aging and the Department of Child Support Services are authorized to receive and expend available federal and state contributions and grant awards for their target populations. The Controller is hereby authorized and directed to make the appropriate entries to reflect the receipt and expenditure of said grant award funds and contributions.

SECTION 11.15 FEMA, OES, Other Reimbursements.
Whenever the City and County recovers funds from any federal or state agency as reimbursement for the cost of damages resulting from earthquakes and related aftershocks or other natural disasters for which the Mayor has declared a state of emergency, such funds are hereby appropriated for the purpose. The Controller is authorized to transfer such funds to the credit of the departmental appropriation which

initially incurred the cost, or, if the fiscal year in which the expenses were charged has ended, to the credit of the fund which incurred the expenses.

SECTION 11.16 Interest on Grant Funds.
Whenever the City and County earns interest on funds received from the State of California or the federal government and said interest is specifically required to be expended for the purpose for which the funds have been received, said interest is hereby appropriated in accordance with the terms under which the principal is received and appropriated.

SECTION 11.17 Treasurer – Banking Agreements.
Whenever the Treasurer finds that it is in the best interest of the City and County to use either a compensating balance or fee for service agreement to secure banking services that benefit all participants of the pool, any funds necessary to be paid for such agreement are to be charged against interest earnings and such funds are hereby appropriated for the purpose.

The Treasurer may offset banking charges that benefit all participants of the investment pool against interest earned by the pool. The Treasurer shall allocate other bank charges and credit card processing to Departments or pool participants that benefit from those services. The Controller may transfer funds appropriated in the budget to general fund Departments as necessary to support allocated charges.

SECTION 11.18 City Buildings–Acquisition with Certificates of Participation (COPs).
Receipts in and expenditures from accounts set up for the acquisition and operation of City-owned buildings including, but not limited to 25 Van Ness Avenue and 1660 Mission Street, are hereby appropriated for the purposes set forth in the various bond indentures through which said properties were acquired.

SECTION 11.19 Generally Accepted Principles of Financial Statement Presentation.
The Controller is hereby authorized to make adjustments to departmental budgets as part of the year-end closing process to conform amounts to the Charter provisions and generally accepted principles of financial statement presentation.

SECTION 11.20 Fund Balance Reporting and Government Fund Type Definitions.
The Controller is authorized to establish or adjust fund type definitions for restricted, committed or assigned revenues and expenditures, in accordance with the requirements of Governmental Accounting Standards Board Statement 54. These changes will be designed to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Reclassification of funds shall be reviewed by the City's outside auditors during their audit of the City's financial statements.

SECTION 11.21 State Local Public Safety Fund.
Amounts received from the State Local Public Safety Fund (Sales Taxes) for deposit to the Public Safety Augmentation Fund shall be transferred to the General Fund for use in

meeting eligible costs of public safety as provided by State law and said funds are appropriated for said purposes.

Said funds shall be allocated to support public safety department budgets, but not specific appropriation accounts, and shall be deemed to be expended at a rate of 75% of eligible departmental expenditures up to the full amount received. The Controller is hereby directed to establish procedures to comply with state reporting requirements.

SECTION 11.22 Laguna Honda Employee Development Account.
The Controller is authorized and directed to set up special funds as may be required to receive employee, corporate and private donations made for the purpose of funding employee training and development. Donated funds for employee development will be automatically appropriated for such purpose, and shall be maintained in the City's financial systems.

SECTION 11.23 Affordable Housing Loan Repayments and Interest Earnings
Loan repayments and interest earnings in special revenue funds designated for affordable housing are hereby appropriated for affordable housing program expenditures. Expenditures shall be subject to the conditions under which each such fund was established.

SECTION 12. Special Situations.

SECTION 12.1 Revolving Funds.
Surplus funds remaining in departmental appropriations may be transferred to fund increases in revolving funds up to the amount authorized by the Board of Supervisors if said Board, by ordinance, has authorized an increase in said revolving fund amounts.

SECTION 12.2 Interest Allocations.
Interest shall not be allocated to any special, enterprise, or trust fund or account unless said allocation is required by Charter, state law or specific provision in the legislation that created said fund. Any interest earnings not allocated to special, enterprise or trust funds or accounts shall be credited, by the Controller, to General Fund Unallocated Revenues.

SECTION 12.3 Property Tax.
Consistent with the State Teeter Plan requirements, the Board of Supervisors elects to continue the alternative method of distribution of tax levies and collections in accordance with Revenue and Taxation Code Section 4701. The Board of Supervisors directs the Controller to maintain the Teeter Tax Losses Reserve Fund at an amount not less than 1% of the total of all taxes and assessments levied on the secured roll for that year for participating entities in the county as provided by Revenue and Taxation Code Section 4703. The Board of Supervisors authorizes the Controller to make timely property tax distributions to the San Francisco Redevelopment Agency and the Treasure Island Development Authority as approved by the Board of Supervisors through the budget, through development pass-through contracts, through tax increment allocation pledge agreements, and as mandated by State law.

The Controller is authorized and directed to recover costs from the levy, collection and administration of property taxes.

SECTION 12.4 New Project Reserves.
Where this Board has set aside a portion of the General Reserve for a new project or program approved by a supplemental appropriation, any funds not required for the approved supplemental appropriation shall be returned to the General Fund General Reserve by the Controller.

SECTION 12.5 Aid Payments.
Aid paid from funds herein provided and refunded during the fiscal year hereof shall be credited to, and made available in, the appropriation from which said aid was provided.

SECTION 12.6 Department of Public Health Transfer Payments.
To more accurately reflect the total net budget of the Department of Public Health, this ordinance shows net revenues received from certain State and Federal health programs. Funds necessary to participate in such programs that require transfer payments are hereby appropriated.

SECTION 12.7 Municipal Transportation Agency.
Consistent with the provisions of Proposition E and Proposition A creating the Municipal Transportation Agency and including the Parking and Traffic function as a part of the Municipal Transportation Agency, the Controller is authorized to make such transfers and reclassification of accounts necessary to properly reflect the provision of central services to the Municipal Transportation Agency in the books and accounts of the City. No change can increase or decrease the overall level of the City's budget.

SECTION 12.8 Treasure Island Authority.
Should the Treasure Island property be conveyed and deed transferred from the Federal Government, the Controller is hereby authorized to make budgetary adjustments necessary to ensure that there is no General Fund impact from this conveyance.

SECTION 12.9 Hetch Hetchy Power Stabilization Fund.
Hetch Hetchy has entered into a long-term agreement to purchase a fixed amount of power. Any excess power from this contract will be sold back to the power market.

To limit Hetch Hetchy's risk from adverse market conditions in the future years of the contract, the Controller is authorized to establish a power stabilization account that reserves any excess revenues from power sales in the early years of the contract. These funds may be used to offset potential losses in the later years of the contract. The balance in this fund may be reviewed and adjusted annually.

The power purchase amount reflected in the department's expenditure budget is the net amount of the cost of power purchased for Hetch Hetchy use. Power purchase appropriations may be increased by the Controller to reflect the pass through costs of power purchased for resale under long-term fixed contracts previously approved by the Board of Supervisors.

SECTION 12.10 Closure of Special Funds and Projects.
In accordance with Administrative Code Section 10.100-1(d), if there has been no expenditure activity for the past two fiscal years, a special fund or project can be closed and repealed. The Controller is hereby authorized and directed to close such funds, consistent with the budgetary and fiscal provisions of the Charter.

SECTION 12.11 Charter-Mandated Baseline Appropriations.
The Controller is authorized to increase or reduce budgetary appropriations as required by the Charter for baseline allocations to align allocations to the amounts required by formula based on actual revenues received during the fiscal year. Departments must obtain Board of Supervisors' approval prior to any expenditure supported by increasing baseline allocations as required under the Charter and the Municipal Code.

SECTION 12.12 Parking Tax Allocation.
The Controller is authorized to increase or decrease final budgetary allocation of parking tax in-lieu transfers to reflect actual collections to the Municipal Transportation Agency. The Municipal Transportation Agency must obtain Board of Supervisors' approval prior to any expenditure supported by allocations that accrue to the Agencies that are greater than those already appropriated in the Annual Appropriation Ordinance.

SECTION 12.13 Former Redevelopment Agency Funds.
Pursuant to Board of Supervisors Ordinance 215-12, the Successor Agency to the San Francisco Redevelopment Agency (also known as the Office of Community Investment and Infrastructure, or OCII) is a separate legal entity from the City and its budget is subject to separate approval by resolution of the Board of Supervisors. The Controller is authorized to transfer funds and appropriation authority between and within accounts related to former San Francisco Redevelopment Agency fund balances to serve the accounting requirements of the OCII, the Port, the Mayor's Office of Housing and the City Administrator's office and to comply with State requirements and applicable bond covenants.

The Purchaser is authorized to allow the OCII and Departments to follow applicable contracting and purchasing procedures of the former SFRA and waive inconsistent provisions of the San Francisco Administrative Code when managing contracts and purchasing transactions related to programs formerly administered by the SFRA.

If during the course of the budget period, the OCII requests Departments to provide additional services beyond budgeted amounts and the Controller determines that the Successor Agency has sufficient additional funds available to reimburse Departments for such additional services, the Departmental expenditure authority to provide such services is hereby appropriated.

When 100% of property tax increment revenues for a redevelopment project area are pledged based on an agreement that constitutes an enforceable obligation, the Controller, in consultation with the City Administrator's Office and Mayor's Office of Housing, may

increase or decrease appropriations to match actual revenues realized for the project area.

The Mayor's Office of Housing is authorized to act as the fiscal agent for the Public Initiatives Development Corporation (PIDC) and receive and disburse PIDC funds as authorized by the PIDC bylaws and the PIDC Board of Directors.

SECTION 13. Treasure Island Development Authority.
The budget for the Treasure Island Development Authority is subject to separate approval by resolution of the Board of Supervisors. Work performed by City departments for the Treasure Island Development Authority may also be reflected in the City's budget. Administrative support to the Treasure Island Development Authority shall be performed by the General Services Agency. The General Services Agency shall include required positions and operating costs in its annual budget, funded by the Treasure Island Development Authority.

SECTION 14. Departments.
The term department as used in this ordinance shall mean department, bureau, office, utility, agency, board or commission, as the case may be. The term department head as used herein shall be the chief executive duly appointed and acting as provided in the Charter. When one or more departments are reorganized or consolidated, the former entities may be displayed as separate units, if, in the opinion of the Controller, this will facilitate accounting or reporting.

(a) The Public Utilities Commission shall be considered one entity for budget purposes and for disbursement of funds within each of the enterprises. The entity shall retain its enterprises, including Water, Hetch Hetchy, Wastewater, and the Public Utilities Commission, as separate utility fund enterprises under the jurisdiction of the Public Utilities Commission and with the authority provided by the Charter. This section shall not be construed as a merger or completion of the Hetch Hetchy Project, which shall not be deemed completed until a specific finding of completion has been made by the Public Utilities Commission. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

(b) There shall be a General Services Agency, headed by the City Administrator, including the Department of Public Works, the Department of Telecommunication and Information Services, and the Department of Administrative Services

The City Administrator shall be considered one entity for budget purposes and for disbursement of funds. This budgetary structure does not affect the separate legal status of the departments placed within the entity: Administrative Services, Medical Examiner, Convention and Facilities Management, and Animal Care and Control. Each of these departments shall retain the duties and responsibilities of departments as provided in the Charter and the Administrative Code, including but not limited to appointing and contracting authority.

(c) There shall be a Human Services Agency, which shall be considered one entity for budget purposes and for disbursement of funds. Within the Human Services Agency shall be two departments: (1) the Department of Human Services, under the Human Services Commission, and (2) the Department of Aging and Adult Services ("DAAS"), under the Mayor, includes Adult Protective Services, the Public Administrator/Public Guardian, the Mental Health Conservator, the Office on Aging, the County Veterans' Service Officer, and the In-Home Supportive Services Program. This budgetary structure does not affect the legal status or structure of the two departments, unless reorganized under Charter Section 4.132. The Director of Human Resources and the Controller are authorized to transfer employees, positions, and funding in order to effectuate the transfer of the program from one department to the other. The consolidated agency will be recognized for purposes of determining employee seniority, position transfers, budgetary authority and transfers or reappropriation of funds.

The departments within the Human Services Agency shall coordinate with each other and with the Commission on Aging to improve delivery of services, increase administrative efficiencies and eliminate duplication of efforts. To this end, they may share staff and facilities. The Commission on Aging shall remain the Area Agency on Aging. This coordination is not intended to diminish the authority of the Commission on Aging over matters under the jurisdiction of the Commission.

The Director of the Commission on Aging also may serve as the department head for DAAS, and/or as a deputy director for the Department of Human Services, but shall receive no additional compensation by virtue of an additional appointment. If an additional appointment is made, it shall not diminish the authority of the Commission on Aging over matters under the jurisdiction of the Commission.

SECTION 15. Travel Reimbursement and Cell Phone Stipends.
The Controller shall establish rules for the payment of all amounts payable for travel for officers and employees, and for the presentation of such vouchers as he shall deem proper in connection with expenditures made pursuant to said Section. No allowance shall be made for traveling expenses provided for in this ordinance unless funds have been appropriated or set aside for such expenses in accordance with the provisions of the Charter.

The Controller may advance the sums necessary for traveling expenses, but proper account and return must be made of said sums so advanced by the person receiving the same within ten days after said person returns to duty in the City and County of San Francisco, and failure on the part of the person involved to make such accounting shall be sufficient cause for the Controller to withhold from such persons pay check or checks in a sum equivalent to the amount to be accounted.

In consultation with the Director of Human Resources, the Controller shall establish rules and parameters for the payment of monthly stipends to officers and employees who use their own cells phones to maintain continuous communication with their workplace, and who participate in a Citywide program that reduces costs of City-owned cell phones

SECTION 16. Contributed Revenue Reserve and Audit and Adjustment Reserve.
The Controller is hereby authorized to establish a Contributed Revenue and Adjustment Reserve to accumulate receipts in excess of those estimated revenues or unexpended appropriations stated herein. Said reserve is established for the purpose of funding the budget of the subsequent year, and the receipts in this reserve are hereby appropriated for said purpose. The Controller is authorized to maintain an Audit and Adjustment Reserve to offset audit adjustments, and to balance expenditure accounts to conform to year-end balancing and year-end close requirements.

SECTION 17. Airport Service Payment.
The moneys received from the Airport's revenue fund as the Annual Service Payment provided in the Airline-Airport Lease and Use Agreement are in satisfaction of all obligations of the Airport Commission for indirect services provided by the City and County of San Francisco to the Commission and San Francisco International Airport and constitute the total transfer to the City's General Fund.

The Controller is hereby authorized and directed to transfer to the City's General Fund from the Airport revenue fund with the approval of the Airport Commission funds that constitute the annual service payment provided in the Airline - Airport Lease and Use Agreement in addition to the amount stated in the Annual Appropriation Ordinance.

On the last business day of the fiscal year, unless otherwise directed by the Airports Commission, the Controller is hereby authorized and directed to transfer all moneys remaining in the Airport's Contingency Account to the Airport's Revenue Fund. The Controller is further authorized and directed to return such amounts as were transferred from the Contingency Account, back to the Contingency Account from the Revenue Fund Unappropriated Surplus on the first business day of the succeeding fiscal year, unless otherwise directed by the Airports Commission.

SECTION 18. Pooled Cash, Investments.
The Treasurer and Controller are hereby authorized to transfer available fund balances within pooled cash accounts to meet the cash management of the City, provided that special and non-subsidized enterprise funds shall be credited interest earnings on any funds temporarily borrowed there from at the rate of interest earned on the City Pooled Cash Fund. No such cash transfers shall be allowed where the investment of said funds in investments such as the pooled funds of the City and County is restricted by law.

SECTION 19. Matching Funds for Federal or State Programs.
Funds contributed to meet operating deficits and/or to provide matching funds for federal or State aid (e.g. Medicaid under SB 855 or similar legislation for San Francisco General Hospital) are specifically deemed to be made exclusively from local property and business tax sources.

SECTION 20. Advance Funding of Bond Projects – City Departments.
Whenever the City and County has authorized appropriations for the advance funding of projects which may at a future time be funded from the proceeds of general obligation, revenue, or lease revenue bond issues or other legal obligations of the City and County,

the Controller shall recover from bond proceeds or other available sources, when they become available, the amount of any interest earnings foregone by the General Fund as a result of such cash advance to disbursements made pursuant to said appropriations. The Controller shall use the monthly rate of return earned by the Treasurer on City Pooled Cash Fund during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 21. Advance Funding of Projects – Transportation Authority.
Whenever the San Francisco County Transportation Authority requests advance funding of the costs of administration or the costs of projects specified in the City and County of San Francisco Transportation Expenditure Plan which will be funded from proceeds of the transactions and use tax as set forth in Article 14 of Part III of the Municipal Code of the City and County of San Francisco, the Controller is hereby authorized to make such advance. The Controller shall recover from the proceeds of the transactions and use tax when they become available, the amount of the advance and any interest earnings foregone by the City and County General Fund as a result of such cash advance funding. The Controller shall use the monthly rate of return earned by the Treasurer on General City Pooled Cash funds during the period or periods covered by the advance as the basis for computing the amount of interest foregone which is to be credited to the General Fund.

SECTION 22. Controller to Correct Clerical Errors.
The Controller is hereby authorized and directed to adjust interdepartmental appropriations, make transfers to correct objects of expenditures classifications and to correct clerical or computational errors as may be ascertained by the Controller to exist in the Annual Budget as adopted by the Board of Supervisors. The Controller shall file with the Clerk of the Board a list of such adjustments, transfers and corrections made pursuant to this Section.

The Controller is hereby authorized to make the necessary transfers to correct objects of expenditure classifications, and corrections in classifications made necessary by changes in the proposed method of expenditure.

SECTION 23. Transfer of State Revenues.
The Controller is authorized to transfer revenues among City departments to comply with provisions in the State budget.

SECTION 24. Use of Permit Revenues from the Department of Building Inspection.
Permit revenue funds from the Department of Building Inspection that are transferred to other departments as shown in this budget shall be used only to fund the planning, regulatory, enforcement and building design activities that have a demonstrated nexus with the projects that produce the fee revenues.

SECTION 25. Board of Supervisors Official Advertising Charges.
The Board of Supervisors is authorized to collect funds from enterprise departments to place official advertising. The funds collected are automatically appropriated in the budget of the Board of Supervisors as they are received.

SECTION 26. Work Order Appropriations.
The Board of Supervisors directs the Controller to establish work orders pursuant to Board-approved appropriations, including positions needed to perform work order services, and corresponding recoveries for services that are fully cost covered, including but not limited to services provided by one City department to another City department, as well as services provided by City departments to external agencies, including but not limited to the Office of Community Investment and Infrastructure, the Treasure Island Development Authority, the School District, and the Community College. Revenues for services from external agencies shall be appropriated by the Controller in accordance with the terms and conditions established to perform the service.

SECTION 27. Fee Reserves and Deferrals.
The Controller is authorized to establish fee reserve allocations for a given program to the extent that the cost of service exceeds the revenue received in a given fiscal year, including establishment of deferred revenue or reserve accounts.

SECTION 28. Close-Out of Reserved Appropriations.
On an annual basis, the Controller shall report the status of all reserves, their remaining balances, and departments' explanations of why funding has not been requested for release. Continuation of reserves will be subject to consideration and action by the Budget and Finance Committee. The Controller shall close out reserved appropriations that are no longer required by the department for the purposes for which they were appropriated.

SECTION 28.1. Reserves Placed on Expenditures by Controller.
Consistent with Charter Section 3.105(d), the Controller is authorized to reserve expenditures in the City's budget equal to uncertain revenues, as deemed appropriate by the Controller. The Controller is authorized to remove, transfer, and update reserves to expenditures in the budget as revenue estimates are updated and received in order to maintain City operations.

SECTION 29. Appropriation Control of Capital Improvement Projects and Equipment.
Unless otherwise exempted in another section of the Administrative Code or Annual Appropriation Ordinance, and in accordance with Administrative Code Section 3.18, departments may transfer funds from one Board-approved capital project to another Board-approved capital project. The Controller shall approve transfers only if they do not materially change the size or scope of the original project. Annually, the Controller shall report to the Board of Supervisors on transfers of funds that exceed 10% of the original appropriation to which the transfer is made.

The Controller is authorized to approve substitutions within equipment items purchased to equip capital facilities providing that the total cost is within the Board-approved capital project appropriation.

SECTION 30. Business Improvement Districts.
Proceeds from all special assessments levied on real property included in the property-based business improvement districts in the City and County of San Francisco are hereby appropriated for fiscal years 2013-14 and 2014-15 in the respective amounts actually received by the City and County in such fiscal year for each such district. Estimated amounts of those appropriations for the business improvement districts identified are summarized in the chart below for information only.

The Controller is authorized to disburse the assessment revenues appropriated by this section to the respective Owners' Associations (as defined in Section 36614.5 of the Streets and Highways Code) for such districts as provided in the management district plans, resolutions establishing the districts, annual budgets and management agreements, as approved by the Board of Supervisors for each such district, for the purposes authorized therein. The Tourism Improvement District assessment is levied on gross hotel room revenue, not real property, and is collected and distributed by the Tax Collector's Office.

District/Resolution No./Special Asssessment No.	FY 2012-13	FY 2013-14
Castro/Upper Market Community Benefit District, 582-05, 63	$408,091	$408,091
Central Market Community Benefit District, 631-06, 66	$574,164	$574,164
Civic Center Community Benefit District, 021-11, 31	$695,819	$695,819
Fisherman's Wharf Community Benefit District, 540-05, 64	$600,215	$600,215
Fisherman's Wharf Portside, 539-05, F-107	$198,000	$198,000
Greater Union Square Business Improvement District, 550-10, 57	$3,025,830	$3,025,830
Mission Miracle-2500 Block of Mission Street Business Improvement District, 473-10, 65	$85,002	$85,002
Moscone Expansion Business Improvement District, 26-13	$19,332,000	$19,332,000
Noe Valley Community Benefit District, 583-05, 61	$232,710	$232,710
North of Market/Tenderloin Community Benefit District, 584-05, 62	$1,004,623	$1,004,623
Ocean Avenue, 587-10, 73	$239,578	$239,578
Tourism Improvement District, 504-08, 75	$27,490,000	$27,490,000
Yerba Buena Community Benefit District, 330-08, 96	$2,346,649	$2,346,649

MUNICIPAL TRANSPORTATION AGENCY

FARES

San Francisco Municipal Transportation Agency (MTA)
Transit Fares
Fiscal Years 2012-13 & 2013-14

Fixed Route Transportation Fares

Fare Category	Fiscal Year 2012-13 Amount	Fiscal Year 2013-14 Proposed Amount
Adult Cash Fare	$2.00	$2.00
Discount Cash Fare (Senior and Disabled)	$0.75	$0.75
Youth Cash Fare	$0.75	$0.75
Adult Fast Pass with Ride on BART in SF	$74.00	$76.00
Adult Fast Pass Muni Only	$64.00	$66.00
Disabled/Youth/Senior Monthly Pass Muni Only	$22.00	$23.00
Disabled/Youth/Senior Monthly Pass with Ride on BART in SF	$27.00	$28.00
Lifeline (low income) Monthly Pass	$32.00	$33.00
Cable Car Cash	$6.00	$6.00
Cable Car All-Day Pass	$14.00	$15.00
One-Day Passport	$14.00	$15.00
Three-Day Passport	$22.00	$23.00
Seven-Day Passport	$28.00	$29.00
Tokens (Pack of 10)	$20.00	$20.00
Special Cable Car Fare for Seniors and Disabled from 9:00PM to 7:00AM	$3.00	$3.00
Peninsula Pass/Regional Transit Sticker	$59.00	$61.00
BART-to-Muni Transfer	$1.75 each way with coupon	$1.75 each way with coupon
Class Pass (monthly)	$26.00	$27.00
School Coupon Booklet	$7.50	$7.50
Candlestick Park Express and Special Event Service: Adult	$12.00	$12.00
Candlestick Park Express and Special Event Service: Senior/Disabled/Youth	$10.00	$11.00
Candlestick Park Express and Special Event Service: Adult/Senior/Disabled/Youth with valid pass or equivalent	$8.00	$9.00

Paratransit Fares

Mode	Fiscal Year 2012-13 Amount	Fiscal Year 2013-14 Proposed Amount
SF Access	$2.00 per trip	$2.00 per trip
Group Van	$2.00 per trip	$2.00 per trip
Taxi	$5.00 per $30 worth of taxi service	$5.00 per $30 worth of taxi service

STATEMENT OF BOND REDEMPTION

AND INTEREST

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Fiscal Years 2013-2014 and 2014-2015

Summary

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
GENERAL OBLIGATION						
CITY AND COUNTY OF SAN FRANCISCO	$ 162,394,486	$ 94,240,812	$ 256,635,298	$ 152,979,884	$ 93,693,684	$ 246,673,568
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT	15,180,000	16,582,260	31,762,260	15,870,000	15,870,454	31,740,454
SAN FRANCISCO UNIFIED SCHOOL DISTRICT	34,230,000	30,241,431	64,471,431	35,485,000	29,028,646	64,513,646
BAY AREA RAPID TRANSIT DISTRICT	998,250	6,570,722	7,568,972	1,217,700	6,532,132	7,749,832
SUB-TOTAL GENERAL OBLIGATIONS - FROM AD VALOREM PROPERTY TAXES	**$ 212,802,736**	**$ 147,635,225**	**$ 360,437,961**	**$ 205,552,584**	**$ 145,124,916**	**$ 350,677,500**
OTHER DEBT PAYMENTS - GOVERNMENTAL ACTIVITIES	58,095,425	42,194,526	100,289,951	63,352,504	39,260,413	102,612,917
FISCAL CHARGES	-	2,771,993	2,771,993	-	2,883,869	2,883,869
SUB-TOTAL OTHER DEBTS- GOVERNMENTAL ACTIVITIES	**$ 58,095,425**	**$ 44,966,519**	**$ 103,061,944**	**$ 63,352,504**	**$ 42,144,282**	**$ 105,496,786**
PUBLIC SERVICE ENTERPRISE - REVENUE BONDS, CERTICATES OF PARTICIPATION AND LOANS DEBT SERVICE	**280,212,881**	**396,684,481**	**676,897,362**	**289,872,476**	**411,780,700**	**701,653,176**
TOTAL DEBT PAYMENTS	**$ 551,111,042**	**$ 589,286,225**	**$ 1,140,397,267**	**$ 558,777,564**	**$ 599,049,898**	**$ 1,157,827,462**

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2013-2014 and 2014-2015

Bond Description	FY 2013-2014 Principal	FY 2013-2014 Interest	FY 2013-2014 Total	FY 2014-2015 Principal	FY 2014-2015 Interest	FY 2014-2015 Total
GENERAL CITY						
1994 UMB Program - Seismic Safety, Series 2007A - Drawdown 1-7	$ 1,129,486	$ 1,281,267	$ 2,410,753	$ 1,184,884	$ 1,225,869	$ 2,410,753
2000 Branch Library Facilities Improvement, Series 2008A	1,270,000	1,069,506	2,339,506	1,315,000	1,018,706	2,333,706
2008 Clean and Safe Neighborhood Parks, Series 2008B	1,715,000	1,518,431	3,233,431	1,805,000	1,432,681	3,237,681
2008 Clean and Safe Neighborhood Parks, Series 2010B	2,065,000	669,625	2,734,625	2,170,000	566,375	2,736,375
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D (1)	-	1,956,703	1,956,703	-	1,956,703	1,956,703
2008 Clean and Safe Neighborhood Parks, Series 2012B	2,260,000	2,092,426	4,352,426	2,350,000	2,002,026	4,352,026
2008 Clean and Safe Neighborhood Parks, Series 2013E (Estimate)	130,000	281,138	411,138	255,000	513,900	768,900
2012 Clean and Safe Neighborhood Parks, Series 2013A (Estimate)	23,720,000	2,234,922	25,954,922	31,300,000	1,792,000	33,092,000
2008 San Francisco General Hospital Improvement Series 2009A	4,415,000	5,218,988	9,633,988	4,590,000	5,042,388	9,632,388
2008 San Francisco General Hospital Improvement, Series 2010A	10,075,000	3,266,213	13,341,213	10,580,000	2,762,463	13,342,463
2008 San Francisco General Hospital Improvement, BAB Series 2010C (1)	-	9,540,977	9,540,977	-	9,540,977	9,540,977
2008 San Francisco General Hospital Improvement, Series 2012D	26,800,000	9,769,750	36,569,750	6,625,000	8,429,750	15,054,750
2008 San Francisco General Hospital Improvement, Series 2013D (Estimate)	3,195,000	6,788,545	9,983,545	6,125,000	12,405,600	18,530,600
2010 Earthquake Safety & Emergency Response Series 2010E	1,945,000	3,653,250	5,598,250	2,040,000	3,556,000	5,596,000
2010 Earthquake Safety & Emergency Response Series 2012A	5,300,000	6,188,400	11,488,400	5,510,000	5,976,400	11,486,400
2010 Earthquake Safety & Emergency Response Series 2012E	1,595,000	1,698,950	3,293,950	1,275,000	1,619,200	2,894,200
2010 Earthquake Safety & Emergency Response Series 2013B (Estimate)	4,960,000	1,251,819	6,211,819	6,750,000	1,170,250	7,920,250
2011 Road Repaving and Street Safety, S2012C	2,310,000	2,141,750	4,451,750	2,405,000	2,049,350	4,454,350
2011 Road Repaving and Street Safety, S2013C (Estimate)	8,520,000	5,897,881	14,417,881	12,560,000	5,810,550	18,370,550
2006 General Obligation Bond Refunding, Series 2006 R1	8,430,000	2,353,450	10,783,450	8,765,000	2,016,250	10,781,250
2006 General Obligation Bond Refunding, Series 2006 R2	4,650,000	1,108,695	5,758,695	4,785,000	943,620	5,728,620
2008 General Obligation Bond Refunding, Series 2008 R1	18,265,000	2,453,100	20,718,100	13,185,000	1,539,850	14,724,850
2008 General Obligation Bond Refunding, Series 2008 R2	3,415,000	1,202,738	4,617,738	4,920,000	1,031,988	5,951,988
2008 General Obligation Bond Refunding, Series 2008 R3 (Laguna Honda Hosp) (2)	-	5,847,138	5,847,138	-	5,847,138	5,847,138
2011 General Obligation Bond Refunding, Series 2011 R1 (2)	26,230,000	14,755,150	40,985,150	22,485,000	13,443,650	35,928,650
TOTAL BEFORE ADJUSTMENT FOR NET BID PREMIUM, FEDERAL SUBSIDY, TOBACCO SETTTLEMENT REVENUE & SB 1128 SINKING FUND	$ 162,394,486	$ 94,240,812	$ 256,635,298	$ 152,979,884	$ 93,693,684	$ 246,673,568
NET BID PREMIUM, FEDERAL SUBSIDY, TOBACCO SETTLEMENT REVENUE & SB 1128 REIMBURSEMENT						
2010 Earthquake Safety & Emergency Response Series 2012E	(1,595,000)	(1,698,950)	(3,293,950)	-	(265,024)	(265,024)
2008 San Francisco General Hospital Improvement, BAB Series 2010C (1)	-	(3,048,819)	(3,048,819)	-	(3,048,819)	(3,048,819)
2008 Clean and Safe Neighborhood Parks, BAB Series 2010D (1)	-	(625,264)	(625,264)	-	(625,264)	(625,264)
Tobacco Settlement Revenues and SB 1128 Reimbursement (2)	(9,140,000)	(11,446,288)	(20,586,288)	(9,515,000)	(10,989,288)	(20,504,288)
GENERAL CITY, NET OF FEDERAL SUBSIDY, TSR & SB 1128 SINKING FUND	$ 151,659,486	$ 77,421,491	$ 229,080,977	$ 143,464,884	$ 78,765,289	$ 222,230,173
OUTSIDE CITY ANNUAL BUDGET						
SAN FRANCISCO COMMUNITY COLLEGE DISTRICT (SFCCD), PROP 39						
2001 Community College District, 2002 Series A	$ 1,335,000	$ 1,395,369	$ 2,730,369	$ 1,410,000	$ 1,323,613	$ 2,733,613
2001 Community College District, 2004 Series B	5,120,000	3,378,106	8,498,106	5,325,000	3,122,106	8,447,106
2001 Community College District, 2006 Series C	1,390,000	1,880,338	3,270,338	1,460,000	1,810,838	3,270,838
2005 Community College District, 2006 Series A	2,660,000	3,574,678	6,234,678	2,795,000	3,468,278	6,263,278
2005 Community College District, 2007 Series B	3,395,000	4,565,856	7,960,856	3,565,000	4,396,106	7,961,106
2005 Community College District, 2010 Series C	1,280,000	290,613	1,570,613	1,315,000	252,213	1,567,213
2005 Community College District, 2010 Series D	-	1,497,300	1,497,300	-	1,497,300	1,497,300
TOTAL SF COMMUNITY COLLEGE DISTRICT	$ 15,180,000	$ 16,582,260	$ 31,762,260	$ 15,870,000	$ 15,870,454	$ 31,740,454

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
General Obligation
Fiscal Years 2013-2014 and 2014-2015

Bond Description	FY 2013-2014 Principal	FY 2013-2014 Interest	FY 2013-2014 Total	FY 2014-2015 Principal	FY 2014-2015 Interest	FY 2014-2015 Total
SAN FRANCISCO UNIFIED SCHOOL DISTRICT (SFUSD) PROP 39						
2003 Unified School District, 2006 Series C	3,990,000	3,171,744	7,161,744	4,145,000	3,012,144	7,157,144
2006 Unified School District, 2007 Series A	4,100,000	3,381,550	7,481,550	4,305,000	3,176,550	7,481,550
2006 Unified School District, 2009 Series B	8,260,000	5,461,413	13,721,413	8,640,000	5,131,013	13,771,013
2006 Unified School District, 2010 Series C (QSCBs) (1)	-	742,969	742,969	-	742,969	742,969
2006 Unified School District, 2010 Series D (BABs) (1)	-	4,150,420	4,150,420	-	4,150,420	4,150,420
2006 Unified School District, 2010 Series E	6,695,000	4,016,850	10,711,850	7,000,000	3,710,750	10,710,750
2011 Unified School District, 2012 Series A	3,790,000	4,994,850	8,784,850	3,980,000	4,805,350	8,785,350
2012 General Obligation Refunding Bonds	7,395,000	4,321,635	11,716,635	7,415,000	4,299,450	11,714,450
TOTAL SF UNIFIED SCHOOL DISTRICT BEFORE ADJUSTMENT FOR FEDERAL SUBSIDY	$ 34,230,000	$ 30,241,431	$ 64,471,431	$ 35,485,000	$ 29,028,646	$ 64,513,646
FEDERAL SUBSIDY AVAILABLE FOR DEBT SERVICE PAYMENT						
2006 Unified School District, 2010 Series C (QSCBs) (1)	$ -	$ (641,073)	$ (641,073)	$ -	$ (641,073)	$ (641,073)
2006 Unified School District, 2010 Series D (BABs) (1)	-	(1,326,267)	(1,326,267)	-	(1,326,267)	(1,326,267)
SF UNIFIED SCHOOL DISTRICT, NET OF FEDERAL SUBSIDY	$ 34,230,000	$ 28,274,091	$ 62,504,091	$ 35,485,000	$ 27,061,306	$ 62,546,306
BAY AREA RAPID TRANSIT DISTRICT (BART)						
2004 BART Earthquake Safety Bonds 2005 Series A	$ 334,950	$ 572,258	$ 907,208	$ 346,500	$ 560,200	$ 906,700
2004 BART Earthquake Safety Bonds 2007 Series B	663,300	5,998,464	6,661,764	871,200	5,971,932	6,843,132
SUB-TOTAL BART	$ 998,250	$ 6,570,722	$ 7,568,972	$ 1,217,700	$ 6,532,132	$ 7,749,832
SUB-TOTAL SFCCD, SFUSD AND BART	$ 50,408,250	$ 53,394,413	$ 103,802,663	$ 52,572,700	$ 51,431,232	$ 104,003,932
TOTAL GENERAL OBLIGATION - GENERAL CITY, SFCCD, SFUSD AND BART (3)	$ 212,802,736	$ 147,635,225	$ 360,437,961	$ 205,552,584	$ 145,124,916	$ 350,677,500

(1) Debt service will be offset in part by available federal subsidies of interest.
(2) Debt service will be offset by available tobacco settlement revenues and SB 1128 sinking fund. The offset assumes that SB 1128 reimbursement will be available to cover GOBs debt service with respect to Laguna Honda Hospital Series 2008-R3 and Laguna Honda Hospital Series 2005A & Series 2005I both refunded by 2011 GOB Refunding S 2011-R1.
(3) For AAO purpose, the totals are gross of federal subsidies, tobacco settlement revenues and SB 1128 reimbursements.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Other Debt Service
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014					FY 2014-2015				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total
CERTIFICATES OF PARTICIPATION										
30 Van Ness Avenue Property, Series 2001A	$ 965,000	$ 1,363,805	$ 2,328,805	$ 29,765	$ 2,358,570	$ 1,010,000	$ 1,322,560	$ 2,332,560	$ 29,765	$ 2,362,325
Juvenile Hall Replacement Project, Series 2003	1,055,000	1,571,893	2,626,893	40,481	2,667,374	1,095,000	1,529,693	2,624,693	40,481	2,665,174
San Francisco Courthouse Project Refunding, Series 2004R-1 (4)	3,410,000	776,595	4,186,595	41,278	4,227,873	3,550,000	640,195	4,190,195	41,278	4,231,473
City Office Buildings Multiple - Property, Series 2007A & B	2,630,000	6,254,313	8,884,313	62,582	8,946,895	2,760,000	6,119,563	8,879,563	62,582	8,942,145
Multiple Capital Improvement Projects Series 2009B	950,000	1,678,525	2,628,525	99,560	2,728,085	980,000	1,645,275	2,625,275	99,560	2,724,835
Refunding Certificate of Participation Series 2010A	5,675,000	5,825,450	11,500,450	100,103	11,600,553	5,895,000	5,594,050	11,489,050	100,103	11,589,153
Moscone Center South Refunding Project, Series 2011A	1,150,000	1,049,600	2,199,600	531,638	2,731,238	1,280,000	1,013,150	2,293,150	531,638	2,824,788
Moscone Center Improvement Project, Series 2011B	4,460,000	2,796,350	7,256,350	4,000	7,260,350	11,480,000	2,477,550	13,957,550	4,000	13,961,550
Multiple Capital Improvement Projects, Series 2012A	1,205,000	1,612,875	2,817,875	83,633	2,901,508	1,240,000	1,588,775	2,828,775	83,633	2,912,408
Moscone Center Improvement Project Series 2013A	6,735,000	1,208,186	7,943,186	89,438	8,032,624	6,705,000	1,240,850	7,945,850	72,600	8,018,450
Proposed COPs, HOJ Site Acquisition (Estimate)	385,000	921,917	1,306,917	34,540	1,341,457	945,000	2,187,575	3,132,575	34,155	3,166,730
Proposed COPs, HOPE SF (Estimate)	-	-	-	36,110	36,110	-	1,979,400	1,979,400	36,110	2,015,510
Proposed COPs, Port (Estimate)	1,135,000	1,764,245	2,899,245	37,395	2,936,640	1,080,000	1,770,587	2,850,587	36,765	2,887,352
Proposed COPs, War Memorial Building (Estimate)	-	-	-	500	500	-	-	-	168,615	168,615
TOTAL CERTIFICATES OF PARTICIPATION	$ 29,755,000	$ 26,823,754	$ 56,578,754	$ 1,191,023	$ 57,769,777	$ 38,020,000	$ 29,109,223	$ 67,129,223	$ 1,341,285	$ 68,470,508
LOANS										
Asphalt Plant Expansion Project	$ 130,442	$ 2,804	$ 133,246	$ -	$ 133,246	$ -	$ -	$ -	$ -	$ -
Fillmore Renaissance Center	242,000	237,797	479,797	-	479,797	256,000	225,197	481,197	-	481,197
Facade Improvement Revolving Loan Fund Program	-	10,000	10,000	-	10,000	-	10,000	10,000	-	10,000
Hunter's Point Clubhouse Project	105,000	64,473	169,473	-	169,473	111,000	60,075	171,075	-	171,075
San Francisco Marina-West Harbor Loan, (Estimate)	1,246,712	183,245	1,429,957	-	1,429,957	388,131	1,041,826	1,429,957	-	1,429,957
TOTAL LOANS PAYABLE	$ 1,724,154	$ 498,319	$ 2,222,473	$ -	$ 2,222,473	$ 755,131	$ 1,337,098	$ 2,092,229	$ -	$ 2,092,229
SAN FRANCISCO FINANCE CORP LEASE REVENUE BONDS (SFFC LRB)										
EQUIPMENT										
LRB Series 2008A	585,000	24,975	609,975	14,589	624,564	300,000	5,063	305,063	14,589	319,652
LRB Series 2010A	2,275,000	72,900	2,347,900	38,326	2,386,226	420,000	20,100	440,100	38,326	478,426
LRB Series 2011A	3,985,000	513,200	4,498,200	60,218	4,558,418	3,395,000	331,750	3,726,750	60,218	3,786,968
LRB Series 2012A	2,890,000	197,250	3,087,250	60,218	3,147,468	2,960,000	139,100	3,099,100	60,218	3,159,318
LRB Series 2013A (Estimate)	1,180,000	243,781	1,423,781	60,218	1,483,999	3,230,000	250,950	3,480,950	60,218	3,541,168
TOTAL EQUIPMENT LRB	$ 10,915,000	$ 1,052,106	$ 11,967,106	$ 233,569	$ 12,200,675	$ 10,305,000	$ 746,963	$ 11,051,963	$ 233,569	$ 11,285,532
Emergency Communication System										
LRB Refinancing Series 2010-R1	$ 1,600,000	$ 546,181	$ 2,146,181	$ 32,659	$ 2,178,840	$ 1,635,000	$ 514,181	$ 2,149,181	$ 32,659	$ 2,181,840
TOTAL EMERGENCY SYSTEM LRB	$ 1,600,000	$ 546,181	$ 2,146,181	$ 32,659	$ 2,178,840	$ 1,635,000	$ 514,181	$ 2,149,181	$ 32,659	$ 2,181,840
OPEN SPACE FUND (VARIOUS PARK PROJECTS)										
LRB Series 2006	$ 1,120,000	$ 876,381	$ 1,996,381	$ 54,490	$ 2,050,871	$ 1,165,000	$ 831,581	$ 1,996,581	$ 73,273	$ 2,069,854
LRB Series 2007	1,600,000	1,445,113	3,045,113	63,083	3,108,196	1,665,000	1,381,113	3,046,113	81,866	3,127,979
TOTAL OPEN SPACE FUND LRB	$ 2,720,000	$ 2,321,494	$ 5,041,494	$ 117,573	$ 5,159,067	$ 2,830,000	$ 2,212,694	$ 5,042,694	$ 155,139	$ 5,197,833

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Other Debt Service
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014					FY 2014-2015				
	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total	Principal	Interest	Total Debt Service	Other Fiscal Charges	Total
MOSCONE CENTER EXPANSION PROJECT										
LR Refunding Bonds Series 2008 -1, 2 Prepayment fee	$ 3,000,000	$ -	$ 3,000,000	$ -	$ 3,000,000	$ 3,000,000	$ -	$ 3,000,000	$ -	$ 3,000,000
LR Refunding Bonds Series 2008 -1, 2	4,800,000	3,916,738	8,716,738	1,141,099	9,857,837	5,000,000	3,656,900	8,656,900	1,070,147	9,727,047
TOTAL MOSCONE CENTER EXPANSION PROJECT LRB	$ 7,800,000	$ 3,916,738	$ 11,716,738	$ 1,141,099	$ 12,857,837	$ 8,000,000	$ 3,656,900	$ 11,656,900	$ 1,070,147	$ 12,727,047
LIBRARY PRESERVATION FUND										
LRB Series 2009A	$ 910,000	$ 1,558,210	$ 2,468,210	$ 51,070	$ 2,519,280	$ 940,000	$ 1,528,635	$ 2,468,635	$ 51,070	$ 2,519,705
TOTAL LIBRARY PRESERVATION FUND	$ 910,000	$ 1,558,210	$ 2,468,210	$ 51,070	$ 2,519,280	$ 940,000	$ 1,528,635	$ 2,468,635	$ 51,070	$ 2,519,705
CAPITAL LEASE										
DTIS/Reproduction-Oce' Printer	$ 29,565	$ 733	$ 30,298	$ -	$ 30,298	$ -	$ -	$ -	$ -	$ -
DTIS/Reproduction IBM Mainframe	333,807	8,006	341,813	-	341,813	-	-	-	-	-
Proposed DPW-Overhead Equipment- GSMART, (Estimate)	200,473	1,411	201,884	-	201,884	151,614	478	152,092	-	152,092
Moscone Convention Center through SFRDA LRB Series 1992	1,425,751	5,279,249	6,705,000	5,000	6,710,000	-	-	-	-	-
Moscone Convention Center through SFRDA LRB Series 1994 (Land Lease)	681,675	188,325	870,000	-	870,000	715,759	154,241	870,000	-	870,000
TOTAL CAPITAL LEASE	$ 2,671,271	$ 5,477,724	$ 8,148,995	$ 5,000	$ 8,153,995	$ 867,373	$ 154,719	$ 1,022,092	$ -	$ 1,022,092
TOTAL OTHER DEBT SERVICE	$ 58,095,425	$ 42,194,526	$ 100,289,951	$ 2,771,993	$ 103,061,944	$ 63,352,504	$ 39,260,413	$ 102,612,917	$ 2,883,869	$ 105,496,786

(4) A portion or all debt service payment is payable from non-general fund revenue.

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
HETCH HETCHY WATER & POWER ENTERPRISE						
2008 Clean Renewable Energy Bonds	$ 421,667	$ -	$ 421,667	$ 421,667	$ -	$ 421,667
2011 Qualified Energy Conservation Bonds	498,673	366,085	864,758	498,673	366,085	864,758
2012 New Clean Renewable Energy Bonds	388,037	301,424	689,461	388,037	301,424	689,461
2013 Power Bonds (Estimate)	334,370	738,000	1,072,370	334,370	738,000	1,072,370
COP 525 Golden Gate Office Space, Series 2009 C	277,031	158,442	435,473	277,031	158,442	435,473
COP 525 Golden Gate Office Space, Series 2009 D	-	812,476	812,476	-	812,476	812,476
TOTAL HETCH HETCHY WATER & POWER ENTERPRISE	$ 1,919,778	$ 2,376,427	$ 4,296,205	$ 1,919,778	$ 2,376,427	$ 4,296,205
LAGUNA HONDA HOSPITAL [5]						
COP Multiple Capital Improvement Projects Series 2009A	$ 5,360,000	$ 7,392,474	$ 12,752,474	$ 5,600,000	$ 7,149,474	$ 12,749,474
Other Fiscal Charges	-	207,165	207,165	-	207,165	207,165
Total Before Reimbursement Offset	$ 5,360,000	$ 7,599,639	$ 12,959,639	$ 5,600,000	$ 7,356,639	$ 12,956,639
SB 1128 Reimbursement offsett	(4,435,862)	(6,117,910)	(10,553,772)	(4,634,483)	(5,916,806)	(10,551,289)
TOTAL LAGUNA HONDA HOSPITAL	$ 924,138	$ 1,481,729	$ 2,405,867	$ 965,517	$ 1,439,833	$ 2,405,350
SAN FRANCISCO MUNICIPAL TRANSPORTATION AGENCY [6]						
SFMTA 2012 Series A Revenue Bonds	$ 3,315,000	$ 1,575,600	$ 4,890,600	$ 3,415,000	$ 1,463,767	$ 4,878,767
SFMTA 2012 Series B Revenue Bonds	-	1,235,081	1,235,081	-	1,235,081	1,235,081
SFMTA 2013 Series Revenue Bond (Estimate)		4,864,319	4,864,319	-	4,876,152	4,876,152
SFMTA Commercial Paper Fees & Interest	-	1,000,000	1,000,000	-	1,000,000	1,000,000
SFMTA - Bonds & Commercial Papers	$ 3,315,000	$ 8,675,000	$ 11,990,000	$ 3,415,000	$ 8,575,000	$ 11,990,000
Trustees and Arbitrage Rebate Computation & Other Fees	10,000	-	10,000	10,000	-	10,000
TOTAL MUNICIPAL TRANSPORTATION AGENCY	$ 3,325,000	$ 8,675,000	$ 12,000,000	$ 3,425,000	$ 8,575,000	$ 12,000,000
PORT OF SAN FRANCISCO						
Hyde Street Harbor Loan	$ 114,599	$ 117,161	$ 231,760	$ 119,756	$ 112,004	$ 231,760
SFPUC Loan	262,724	12,037	274,761	139,160	5,569	144,729
Total Port of San Francisco - Loans	$ 377,323	$ 129,198	$ 506,521	$ 258,916	$ 117,573	$ 376,489
Revenue Bonds, Series 2010A/B	$ 725,000	$ 2,121,711	$ 2,846,711	$ 755,000	$ 2,088,361	$ 2,843,361
Certificates of Participation, New $38.46 Million Issue	1,565,000	974,155	2,539,155	1,135,000	1,764,245	2,899,245
Servicing cost of the new COP	38,960	-	38,960	37,395	-	37,395
Port Revenue Bonds, New $24.27 Million Issue	-	520,495	520,495	412,113	1,032,150	1,444,263
Total Port of San Francisco - Bonds	$ 2,328,960	$ 3,616,361	$ 5,945,321	$ 2,339,508	$ 4,884,756	$ 7,224,264
TOTAL PORT OF SAN FRANCISCO	$ 2,706,283	$ 3,745,559	$ 6,451,842	$ 2,598,424	$ 5,002,329	$ 7,600,753
SAN FRANCISCO GENERAL HOSPITAL						
Capital Lease Emergency Back-up Generators	$ 1,195,667	$ 1,142,164	$ 2,337,831	$ 1,262,948	$ 1,074,883	$ 2,337,831
Insurance, Trustees and Arbitrage Rebate Computation Fees	-	61,536	61,536	-	57,747	57,747
TOTAL SAN FRANCISCO GENERAL HOSPITAL	$ 1,195,667	$ 1,203,700	$ 2,399,367	$ 1,262,948	$ 1,132,630	$ 2,395,578

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
SAN FRANCISCO INTERNATIONAL AIRPORT						
2003 Airport 2nd Series Revenue Refunding Bonds Issue 29	10,417,500	888,279	11,305,779	7,629,167	449,203	8,078,370
2004 Airport 2nd Series Revenue Refunding Bonds Issue 31F	18,167,500	2,865,748	21,033,248	19,068,333	2,016,307	21,084,640
2007 Airport 2nd Series Revenue Refunding Issue 32F/G/H	10,667,500	20,598,108	31,265,608	23,368,334	20,089,733	43,458,067
2008 Airport 2nd Series Revenue Refunding Issue 34C/D/E/F	31,052,500	18,588,017	49,640,517	14,007,500	17,146,983	31,154,483
2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 36	-	5,456,566	5,456,566	-	6,222,128	6,222,128
2008 Airport 2nd Series Variable Rate Revenue Refunding Bond Issue 37	402,500	2,773,777	3,176,277	417,500	3,148,983	3,566,483
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009A/B	-	8,575,000	8,575,000	-	8,575,000	8,575,000
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009C	12,554,167	5,450,483	18,004,650	23,965,833	4,842,775	28,808,608
2009 Airport 2nd Series Revenue Refunding Bonds Series 2009D	382,500	2,840,933	3,223,433	397,500	2,833,283	3,230,783
2009 Airport 2nd Series Revenue Bonds Series 2009E	-	27,062,138	27,062,138	-	27,062,138	27,062,138
2010 Airport 2nd Series Variable Rate Revenue Refunding Bonds Series 2010A	755,000	6,664,545	7,419,545	786,667	7,573,412	8,360,079
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010C	21,039,167	16,790,067	37,829,234	39,695,833	15,746,859	55,442,692
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010D	5,471,667	4,313,569	9,785,236	10,320,000	4,116,819	14,436,819
2010 Airport 2nd Series Revenue Refunding Bonds Series 2010E	24,033,333	713,309	24,746,642	-	-	-
2010 Airport 2nd Series Revenue Bonds Series 2010F/G	-	6,423,000	6,423,000	-	6,423,000	6,423,000
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011A/B	17,861,667	5,841,029	23,702,696	17,968,333	5,039,571	23,007,904
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011C/D/E	7,315,833	16,123,165	23,438,998	13,974,167	15,962,007	29,936,174
2011 Airport 2nd Series Revenue Refunding Bonds Series 2011F/G/H	4,805,000	15,010,826	19,815,826	4,828,333	14,938,277	19,766,610
2012 Airport 2nd Series Revenue Refunding Bonds Series 2012A/B	133,333	15,759,833	15,893,166	-	15,756,500	15,756,500
2012 Airport 2nd Series Revenue Refunding Bonds Series 2012 (TBD)	-	2,272,850	2,272,850	-	17,046,375	17,046,375
2012 Airport 2nd Series Revenue Refunding Bonds Series 2014 (TBD)	-	-	-	-	2,740,142	2,740,142
Swap Payments	4,654,706	-	4,654,706	2,380,891	-	2,380,891
Commercial Paper Interest	6,602,208	-	6,602,208	6,640,861	-	6,640,861
Standby Letter of Credit Fees	6,258,896	-	6,258,896	6,685,463	-	6,685,463
Remarketing Fees	402,632	-	402,632	401,688	-	401,688
Total Before interest income offsett	$ 182,977,609	$ 185,011,242	$ 367,988,851	$ 192,536,403	$ 197,729,495	$ 390,265,898
Interest income offset	-	(1,883,995)	(1,883,995)	-	(549,833)	(549,833)
TOTAL SAN FRANCISCO INTERNATIONAL AIRPORT	$ 182,977,609	$ 183,127,247	$ 366,104,856	$ 192,536,403	$ 197,179,662	$ 389,716,065
WASTEWATER ENTERPRISE						
2003 Wastewater Revenue Refunding Bonds, Series A	$ 24,395,000	$ 8,754,025	$ 33,149,025	$ 24,395,000	$ 8,754,025	$ 33,149,025
2010 Wastewater Revenue Bonds, Series A/B	-	12,832,091	12,832,091	-	12,832,091	12,832,091
2012 Wastewater Revenue Bonds / Notes (Estimate)	1,374,667	5,291,849	6,666,516	1,374,667	5,291,849	6,666,516
Total Revenue Bonds	$ 25,769,667	$ 26,877,965	$ 52,647,632	$ 25,769,667	$ 26,877,965	$ 52,647,632
COP 525 Golden Gate Office Space, Series 2009 C	538,063	307,734	845,797	538,063	307,734	845,797
COP 525 Golden Gate Office Space, Series 2009 D	-	1,578,028	1,578,028	-	1,578,028	1,578,028
State of California - Revolving Fund Loan	8,192,094	848,368	9,040,462	8,192,094	848,368	9,040,462
TOTAL WASTEWATER ENTERPRISE	$ 34,499,824	$ 29,612,095	$ 64,111,919	$ 34,499,824	$ 29,612,095	$ 64,111,919

CITY AND COUNTY OF SAN FRANCISCO
Statement of Bond Redemption and Interest
Public Service Enterprise Revenue Bonds, Certificates of Participation and Loans
Fiscal Years 2013-2014 and 2014-2015

	FY 2013-2014			FY 2014-2015		
	Principal	Interest	Total	Principal	Interest	Total
WATER ENTERPRISE						
2001 Water Revenue Bonds, Series A	$ -	$ 1,280,000	$ 1,280,000	$ -	$ 1,280,000	$ 1,280,000
2002 Water Revenue Bonds, Series A	1,326,667	3,533,067	4,859,734	1,326,667	3,533,067	4,859,734
2002 Water Revenue Bonds, Series B	7,903,333	951,333	8,854,666	7,903,333	951,333	8,854,666
2006 Water Revenue Bonds, Series A	10,688,333	21,491,738	32,180,071	10,688,333	21,491,738	32,180,071
2006 Water Revenue Bonds, Series B	3,951,667	3,822,313	7,773,980	3,951,667	3,822,313	7,773,980
2006 Water Revenue Bonds, Series C	2,886,667	1,406,973	4,293,640	2,886,667	1,406,973	4,293,640
2009 Water Revenue Bonds, Series A	7,376,667	19,629,704	27,006,371	7,376,667	19,629,704	27,006,371
2009 Water Revenue Bonds, Series B	7,441,667	19,426,650	26,868,317	7,441,667	19,426,650	26,868,317
2010 Water Revenue Bonds, Series A	1,943,333	2,557,663	4,500,996	1,943,333	2,557,663	4,500,996
2010 Water Revenue Bonds, Series B	-	23,856,630	23,856,630	-	23,856,630	23,856,630
2010 Water Revenue Bonds, Series C	3,391,667	436,583	3,828,250	3,391,667	436,583	3,828,250
2010 Water Revenue Bonds, Series D	-	4,869,250	4,869,250	-	4,869,250	4,869,250
2010 Water Revenue Bonds, Series E	-	20,060,998	20,060,998	-	20,060,998	20,060,998
2010 Water Revenue Bonds, Series F	-	4,731,208	4,731,208	-	4,731,208	4,731,208
2010 Water Revenue Bonds, Series G	-	16,885,278	16,885,278	-	16,885,278	16,885,278
2011 Water Revenue Bonds, Series A	-	4,601,866	4,601,866	-	4,601,866	4,601,866
2011 Water Revenue Bonds, Series B	-	1,375,800	1,375,800	-	1,375,800	1,375,800
2011 Water Revenue Bonds, Series C	433,333	1,560,050	1,993,383	433,333	1,560,050	1,993,383
2011 Water Revenue Bonds, Series D	2,696,667	2,657,600	5,354,267	2,696,667	2,657,600	5,354,267
2012 Water Revenue Bonds, Series B (Estimate)	582,675	3,761,134	4,343,809	582,675	3,761,134	4,343,809
2012 Water Revenue Bonds, Series C (Estimate)	-	435,095	435,095	-	435,095	435,095
Water Revenue Bonds	$ 50,622,676	$ 159,330,933	$ 209,953,609	$ 50,622,676	$ 159,330,933	$ 209,953,609
COP 525 Golden Gate Office Space, Series 2009 C	2,034,906	1,163,824	3,198,730	2,034,906	1,163,824	3,198,730
COP 525 Golden Gate Office Space, Series 2009 D BAB	-	5,967,967	5,967,967	-	5,967,967	5,967,967
Trustee and Arbitrage Computation Fee	3,500	-	3,500	3,500	-	3,500
COP 525 Golden Gate Office Space, Series 2009D BAB, Trustee and Arbitrage Computation Fee	3,500	-	3,500	3,500	-	3,500
TOTAL WATER ENTERPRISE	$ 52,664,582	$ 166,462,724	$ 219,127,306	$ 52,664,582	$ 166,462,724	$ 219,127,306
TOTAL PUBLIC SERVICE ENTERPRISES	$ 280,212,881	$ 396,684,481	$ 676,897,362	$ 289,872,476	$ 411,780,700	$ 701,653,176

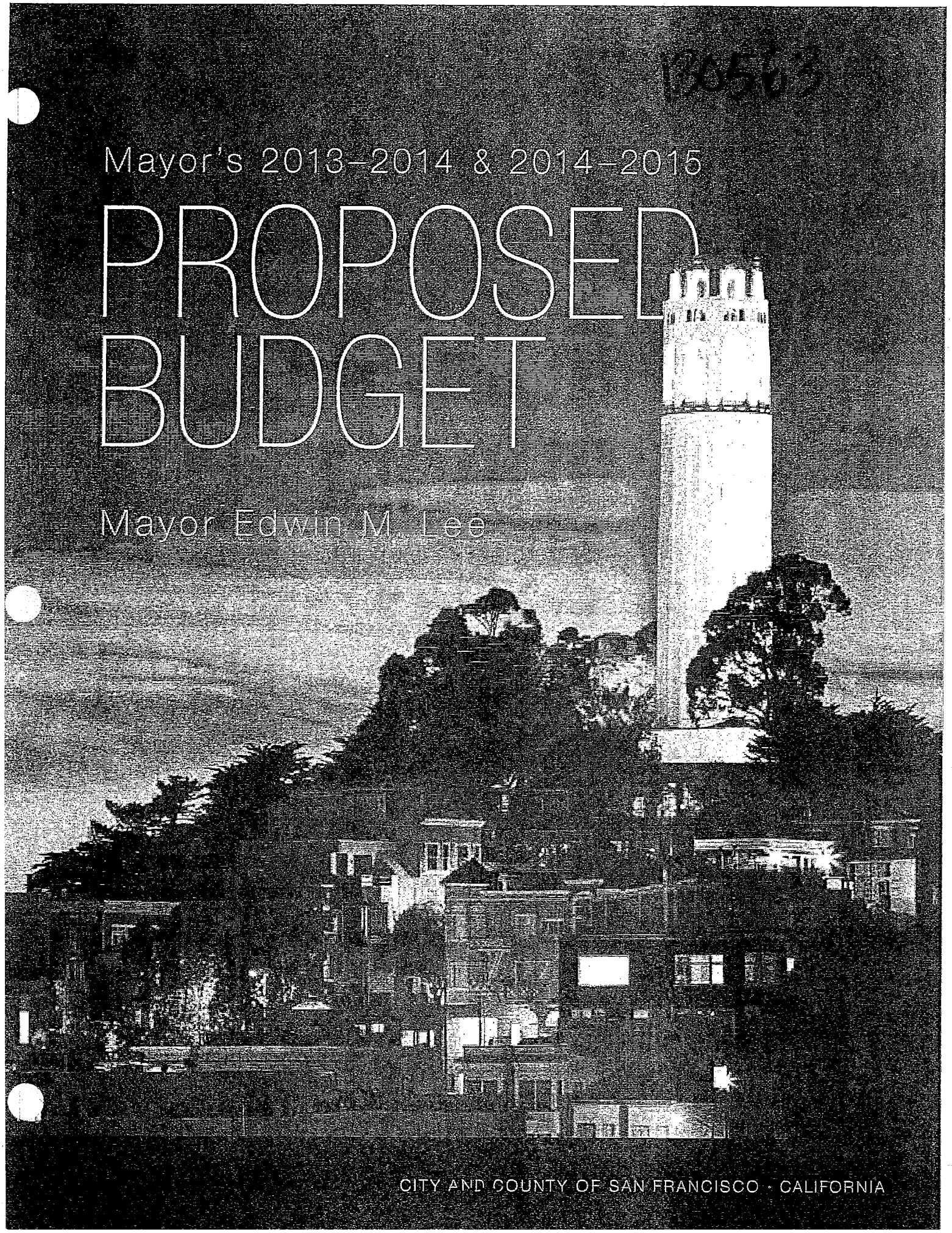
(5) Debt service related to construction cost of Laguna Honda Hospital is offset by SB 1128 sinking fund. The information for FY 2014-2015 assumes that SB 1128 reimbursement will be available to partially cover the Multiple Capital Improvement Projects (LHH) S 2009A debt service.

(6) SFMTA's 2013 Series Revenue Bonds and Commercial Papers have not yet been issued and are currently under review and pending approval by the Board of Supervisors. SFMTA's approved debt service budget for fiscal year 2013-2014 is $12 million.

Mayor's 2013–2014 & 2014–2015

PROPOSED BUDGET

Mayor Edwin M. Lee



CITY AND COUNTY OF SAN FRANCISCO · CALIFORNIA

CITY AND COUNTY OF

SAN FRANCISCO, CALIFORNIA

MAYOR'S 2013-2014 & 2014-2015

PROPOSED BUDGET

Mayor Edwin M. Lee

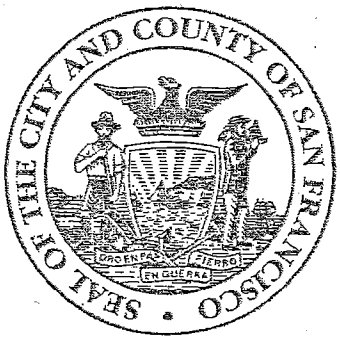


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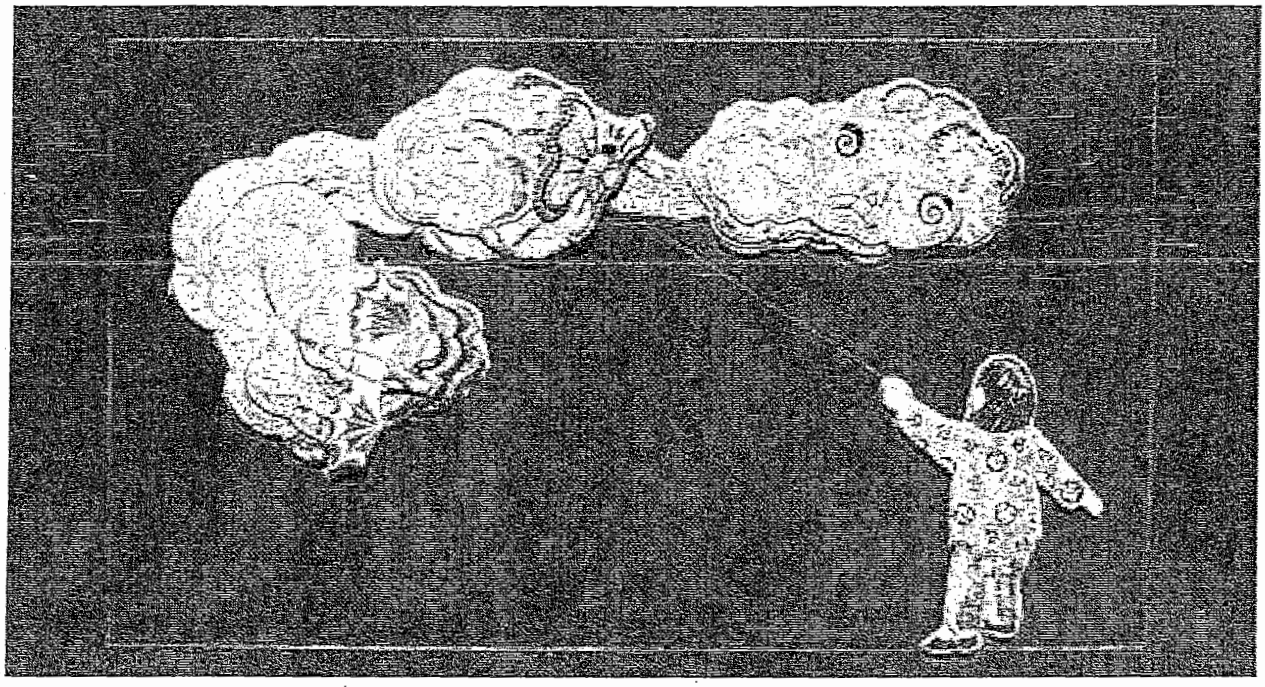
TABLE OF CONTENTS



Active Memory, 2012

By Shan Shan Sheng

District 3, Betty Ann Ong Chinese Recreation Center

For the Center's entrance lobby, Chinese-born Shan Shan Sheng created a suspension sculpture that uses language to speak to the unique Chinese American experience in San Francisco and the California landscape. *Active Memory* is a cascade of red Chinese calligraphy that showers visitors upon entry. The artist handmade the glass characters to look handwritten. The sculpture's form, vertical flows of narrative, was inspired by traditional Chinese landscape paintings, which are often inscribed with poems.

CONTENTS

PROPOSED BUDGET 1

TABLE OF CONTENTS 5

EXECUTIVE SUMMARY 9
Mayor's Letter 11
Executive Summary 13

HOW TO USE THIS BOOK 19

SAN FRANCISCO: AN OVERVIEW 23

BUDGET INFORMATION 37
Fund Structure 39
General Fund Revenue and Expenditure Trends 41
Long-term Financial Planning Process 45
Annual Financial Planning and Budget Process 49

BUDGET SUMMARY TABLES 53

DEPARTMENT BUDGETS 83
Airport 93
Adult Probation 99
Arts Commission 105
Asian Art Museum 111
Assessor-Recorder 117
Board of Appeals 123
Board of Supervisors 129
Building Inspection 135
Child Support Services 141
Children and Families Commission 147
Children, Youth & Their Families 153
City Attorney 159
City Planning 165
Civil Service Commission 171
Community Investment and Infrastructure 177
Controller 183
County Education 189
Economic & Workforce Development 197
Elections 205
Emergency Management 211
Environment 217
Ethics Commission 223
Fine Arts Museums 229
Fire Department 235
GSA - City Administrator's Office 241
GSA - Public Works 249
GSA - Technology 255
General City Responsibility 261
General Fund Unallocated 263
Health Service System 265
Human Resources 271
Human Rights Commission 277
Human Services Agency 283
Juvenile Probation 293
Law Library 299
Mayor 303
Municipal Transportation Agency 311
Police Department 317
Port 323
Public Defender 329
Public Health 335
Public Library 343
Public Utilities Commission 351
Recreation and Parks 359
Rent Arbitration Board 365
Retirement System 371
Sheriff 377
Status of Women 383
Superior Court 389
Treasurer-Tax Collector 393
War Memorial 399

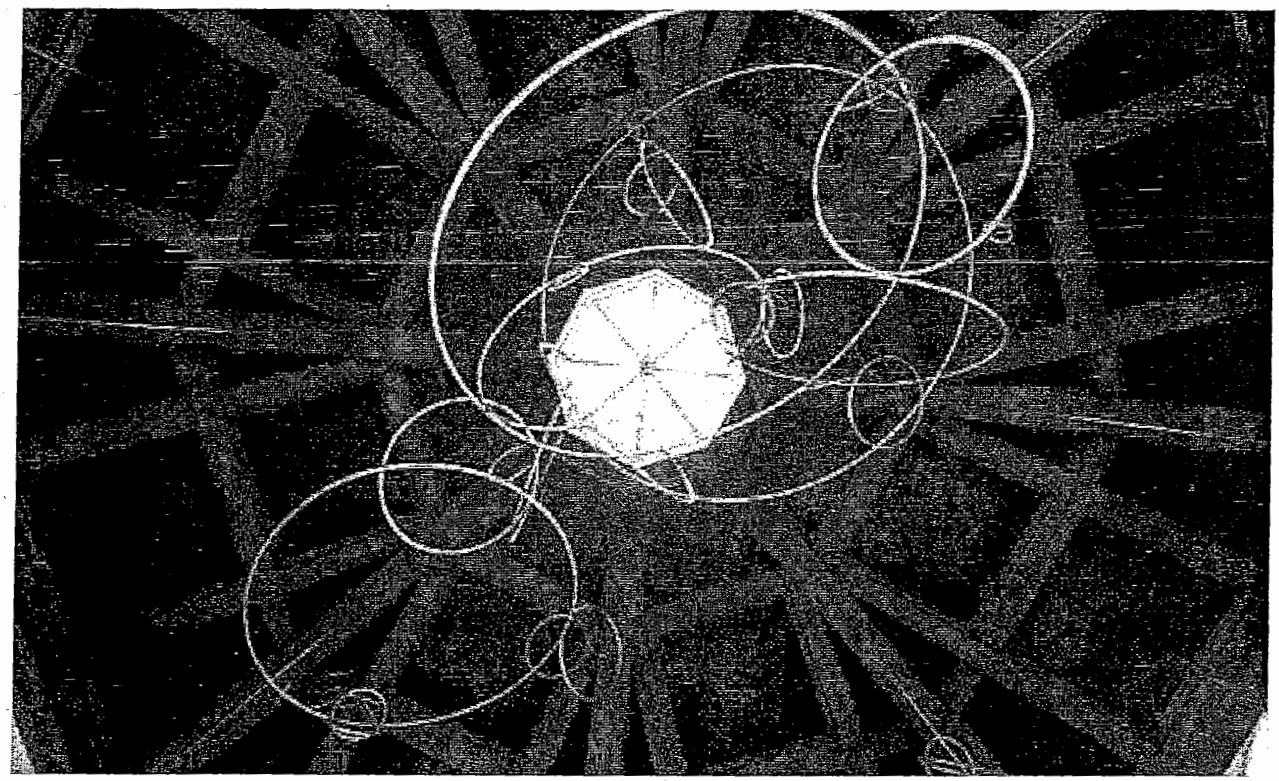
BONDED DEBT & LONG TERM OBLIGATIONS 405

CAPITAL PROJECTS 413

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS 429

COMMONLY USED TERMS 433

EXECUTIVE SUMMARY



Full Circles, 2011

By Mark Grieve and Ilana Spector

District 10, Visitacion Valley Branch Library

Full Circles is a dynamic constellation of interlocking steel hoops embellished with recycled bicycle gears, located in the Visitacion Valley Branch Library. According to the artists, the artwork is intended to evoke a "universe of possibilities" and communicate to "all walks of life".

MAYOR'S LETTER

Mayor's Letter

May 31, 2013

It is with great pride that I present the Proposed Budget for the City and County of San Francisco for Fiscal Years 2013-14 and 2014-15. This year's budget reflects a lot of hard work between city government and the people we serve. We've met in every district of the City, worked with our elected city family, and with hundreds of community leaders and providers who help us deliver services to the people of San Francisco. It's because of this consensus approach that I am proud to propose a responsible and balanced two-year budget that reflects the core values that we share in San Francisco - values of fiscal responsibility, social responsibility and investing in our City's future.

When we began this year's budget, we began like many years before: trying to reduce significant budget shortfalls. In late 2012 when I issued my budget instructions to department heads, our projected General Fund deficit was $129.1 million for Fiscal Year (FY) 2013-14 and $263.2 million for FY 2014-15. Although these deficits posed a challenge, they were lower than the deficits I faced in my first two years in office because we have pursued policies to control costs, grow our economy, create jobs and stabilize our fiscal health. This year I am proposing a budget that protects our social safety net, increases public safety, and invests in our City's infrastructure at unprecedented levels. It is also a budget that significantly grows our City's reserves.

The past few years have not been easy. We've made tough, but necessary choices on everything from escalating pension and health care costs to reforming our unfair, job-punishing business tax. We've also added a healthy dose of fiscal discipline with two-year budgeting, five-year financial planning, and a Ten-Year Capital Plan to get us to this point.

These tough choices have paid off. I am delivering this budget as San Francisco's economy is recovering, growing, and moving in the right direction. San Franciscans are getting back to work: our unemployment rate has dropped from 9.6 percent in January 2011 to 5.4 percent last month. Our credit rating has been upgraded by bond rating agencies in the last year, making our tax dollars go further when we deliver capital projects and giving our city even more investor confidence. And, by the end

of this two-year budget, the City's reserves will be at 4 percent of the total General Fund budget - an important element of our City's overall fiscal health.

Investing in Community Safety

It is essential that we live in a safe city; this budget includes funding to make San Francisco an even safer city. We developed a six-year Police and Fire Staffing Plan to train the next generation of San Francisco first responders. Over the next two years, San Francisco will hire 300 new, sworn police officers with 6 new academy classes. And, we will add 120 firefighters with 3 new fire academy classes.

Being a safe City also means investing in a social safety net to ensure support for our most vulnerable residents. One thing we agreed on early was that in a time of state and federal cuts, protecting our social safety net is more important than ever. I have rejected all proposed year one mental health and substance abuse reductions from the Public Health Department and I have restored $4 million in federal cuts to programs serving people living with HIV & AIDS. On our streets, there are still too many individuals and families without a place to call home. That's why we are extending a dedicated emergency family shelter to provide year-round services, adding 25

more units of family supportive housing, and supporting a new approach to housing transitional age youth, which connects these young people to work. We will also continue our efforts to be a healthier City. The Affordable Care Act will extend health insurance to 35,000 San Franciscans, and I have tasked our Department of Public Health and the Human Services Agency to implement the Affordable Care Act.

Investing in San Francisco's Infrastructure and Economy

This budget includes $445.2 million in capital investments which will support approximately 4,000 construction and related industry jobs over the next two years. My proposed budget also includes historic levels of General Fund support for smart capital investments: $71.8 million in year one and $105.3 million in year two, which represents funding at 92 percent of the Capital Plan recommended levels. My budget will fully fund the City's street repaving program to improve streets and sidewalks, and continue construction and planning on critical projects such as the Water and Sewer System Improvement Programs, our new General Hospital, the Bayview Opera House, improvements to MUNI, and—thanks to the $195 million dollar voter-approved parks bond—we will invest in our parks and open spaces.

It is extremely important to me that as a government we set our innovative citizens up for success. Job growth in San Francisco is outpacing the rest of the state and nation; with 35 construction cranes across our skyline, you can visibly see public and private construction jobs being created - in fact 223,000 jobs will be created over the next ten years! I believe that small businesses are the heart and soul of our economy. My proposed budget includes funding for an online Business Portal to cut through bureaucratic red tape and make starting and operating a business in San Francisco easier. My budget also continues my Invest in Neighborhoods Initiative that is creating customized plans in 25 neighborhood commercial districts, and providing a Job Squad that brings City Hall to our neighborhood businesses. Further, because San Francisco is truly a global city, over the next two years we will continue to build on the success of ChinaSF and expand our outreach to Latin American and Asian markets - not just attract businesses to locate here, but to introduce SF Made products to these growing markets.

I am especially proud of our City for coming together to ensure the success of our citizens around the Housing Trust Fund. Last year, together with the support of the voters, we passed a $1.5 billion stream of funding over the next 30 years for affordable housing and assistance for first-time home buyers. Over the next two years we have budgeted $42.8 million for new affordable housing developments; funds to help first time home owners and first responders with down payment assistance, and funds to preserve and stabilize existing housing. Every public dollar for new affordable housing developments is leveraged with two private dollars All of these investments are needed to protect the housing stock in our City and make sure San Francisco can be affordable, and we are doing it smartly, with some of the strongest tenant protections in place.

While the worst of the economic crisis may be behind us, we cannot deviate from our commitment to fiscal responsibility and reform. We will continue to invest in our neighborhoods, in our infrastructure, and, most importantly, in our people.

The City Charter requires the Mayor to submit a balanced budget proposal on June 1. However, I view this submission as a first step in a process. I am proud of what we've accomplished in this budget submission, and I look forward to continuing to work with the Board of Supervisors to develop the best budget possible for the City and County of San Francisco.

Sincerely,

Edwin M. Lee

Mayor

EXECUTIVE SUMMARY

SAN FRANCISCO'S BUDGET

The budget for the City and County of San Francisco (the City) for Fiscal Year (FY) 2013-14 and FY 2014-15 is $7.9 billion and $7.9 billion, respectively. Roughly 50.2 percent of the budget is comprised of self-supporting activities driven by the City's Enterprise departments, which focus on City-related business operations and include the Port, the Municipal Transportation Agency, the Airport, the Public Utilities Commission, and others. The remaining 49.8 percent is comprised of General Fund monies, which support public services such as Public Health, Police and Fire Services, Recreation and Parks, and others.

Each year, the City makes decisions on how to allocate General Fund monies based on the resources that are available and the priorities and needs of the City and its citizens. The chart to the right summarizes total spending in each of the Major Service Areas.

The City and County of San Francisco is also a major San Francisco employer; the proposed budget for the next two fiscal years includes funding for approximately 27,900 employees. This represents a 3.7 percent growth in labor force over the two-year period, which is largely due to the City preparing for implementation of the Affordable Care Act at both the Department of Public Health and the Human Services Agency; the hiring of additional maintenance workers to reduce overtime and improve fleet reliability at the Municipal Transportation Agency; and the continued implementation of the Mayor's six-year public safety hiring plan at the Police and Fire departments.

Total Department Uses by Major Service Area	FY 2013-14 ($ millions)	FY 2014-15 ($ millions)
Public Protection	1,289.8	1,313.8
Public Works, Transportation & Commerce	2,968.7	2,934.6
Human Welfare & Neighborhood Development	977.8	973.0
Community Health	1,906.8	1,951.5
Culture & Recreation	318.8	313.3
General Administration & Finance	776.9	785.9
General City Responsibilities	838.4	854.3
Less Transfer Adjustments	(1,161.4)	(1,196.6)
Total Budget	**7,915.9**	**7,929.9**

BUDGET PROCESS

The City's budget process begins in September with preliminary revenue projections for the upcoming budget years. In December, the Mayor's Office and the Controller's Office issue budget instructions to departments, which contain detailed guidance on the preparation of departments' budget requests. Departments then prepare their budget requests and submit them to the Controller by mid-February. The Controller consolidates, verifies, and refines the departments' proposed budgets, and turns the proposals over to the Mayor's Office of Public Policy and Finance. From March through May, the Mayor's Office analyzes each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Mayor conducts budget outreach to obtain feedback from the community on budget priorities.

The Mayor presents his balanced two-year budget proposal for departments by June 1st of each year. The Board of Supervisors' Budget and Finance Committee holds public hearings on the budget in June, makes recommendations for approval, and makes changes to the budget before it goes to the full Board. The entire budget is heard and must be voted on and approved by the full Board of Supervisors by August 1st. Finally, the budget returns to the Mayor for his approval and final adoption.

In November of 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets for four early-implementation departments: the Airport, the Municipal Transportation Agency, the Public Utilities

Commission, and the Port Commission. For the first time this year, these four early-implementation departments have a "fixed" two-year budget, and are required to open their FY 2013-14 budgets for re-approval only if updated revenues or expenditures are 5 percent above or below the previously adopted FY 2013-14 levels. Because none of these four departments have changes that meet this threshold the overall budgets for these departments will remain closed, adjusted by supplemental appropriations. These departments will budget for FY 2014-15 next year as part of their next fixed two-year budget.

All General Fund departments will retain a variable two-year budget while they adjust to the new system; for these departments FY 2013-14 and FY 2014-15 will be the second year of producing a two-year budget.

SAN FRANCISCO'S FY 2013-14 AND FY 2014-15 BUDGET SHORTFALL

In December of 2012, the Mayor's Office projected a General Fund deficit of $129.1 million for FY 2013-14 and $263.2 million for FY 2014-15. The projected shortfalls are primarily due to growth in City costs such as wage and fringe benefit costs; the opening of new large scale capital projects including the Public Safety Building and the new San Francisco General Hospital; and the implementation of the new Housing Trust Fund set-aside. To help balance the projected shortfalls, the Mayor issued budget instructions to departments to reduce their General Fund Support by 1.5 percent in each year. If fully realized, a 1.5 percent reduction in discretionary General Fund Support would generate approximately $18.7 million in ongoing savings to the General Fund.

Budget Instructions General Fund Deficit	FY 2013-14 ($ millions)	FY 2014-15 ($ millions)
Sources	15.3	80.8
Uses	(144.4)	(344.0)
Projected General Fund Deficit	(129.1)	(263.2)

FIVE-YEAR FINANCIAL PLAN

The Five-Year Financial Plan, also a requirement of Proposition A, requires the City to forecast expenditures and revenues during the five-year period, propose actions to balance revenues and expenditures during each year of the Plan, and discuss strategic goals and corresponding resources for City departments.

In March 2013, the City's second ever Five-Year Financial Plan was released and was unanimously approved in April of 2013 by the Board of Supervisors. The Plan shows that the City's revenue will grow by $577.5 million, or 13 percent, over the next five years. However, the Plan also shows that expenditures will grow by $1,065.7 million, or 25 percent, over the same period. The cost of City services is projected to steadily outpace revenue growth during the five-year period if the City does not take additional corrective action.

The Plan identifies proactive measures the City can take to address the imbalance between revenues and expenditures, thereby restoring stability to City finances over the next five years and preparing the City to weather future economic changes. The strategies discussed represent ambitious but achievable targets which seek to slow projected growth while the City develops additional revenue, savings, and operational proposals that may require multi-year planning efforts.

In addition, the Five-Year Financial Plan updated the City's shortfall projections to project a General Fund deficit of $123.6 million in FY 2013-14 and $256.1 million in FY 2014-15. The more optimistic projections reflect updated positive revenue projections related to the continued economic recovery, as well as updated current year-end fund balance projections.

Five-Year Financial Plan General Fund Deficit	FY 2013-14 ($ millions)	FY 2014-15 ($ millions)
Budget Instructions - Projected Shortfall	(129.1)	(263.2)
Changes Reflected in the Five-Year Plan	5.5	7.1
Updated Projected Shortfall	(123.6)	(256.1)

BALANCING THE BUDGET

In preparing the proposed budget, Mayor Lee undertook an extensive outreach and engagement process. The Mayor partnered with members of the Board of Supervisors to hold six district-based budget town hall meetings across the City; hosted a city-wide online Town Hall with over 1,000 participants; and met with hundreds of residents, community organizations, City commissioners, labor organizations, business owners, and activists to discuss the budget.

The Proposed Budget incorporates a number of strategies, recommended by the Five-Year Financial Plan, in order to balance the City's budget and improve structural balance in the City's finances. The Mayor's balanced budget ensures that as our local economy grows, we continue to address structural budget issues, while making targeted, job-creating investments. The table to the right reflects the combination of solutions that the Mayor's proposed budget includes to create a balanced budget.

REVENUES AND FUND BALANCE reflect improving local tax revenues, additional prior year fund balance, an increase in state Public Safety Realignment revenues, and other one-time sources.

CITYWIDE SOLUTIONS reflect changes to citywide costs and prior assumptions for capital spending, baselines, and inflationary costs on non-personnel spending, and projected changes in the City's fringe benefit costs.

DEPARTMENTAL SAVINGS AND REVENUES represent the savings and revenue proposals proposed by departments to offset the City's budget shortfall. The majority of the savings reflected in this category are related to revenues and do not reflect service reductions.

Projected Shortfall	FY 2013-14	FY 2014-15
Five-Year Financial Plan Projected Shortfall	(123.6)	(256.1)

Solutions	FY 2013-14	FY 2014-15
Revenue and Fund Balance	119.0	96.3
Citywide Changes and Solutions	(3.8)	118.2
Departmental Changes and Solutions	8.4	41.6
Final Balance After All Changes	0.0	0.0

HIGHLIGHTS FROM THE FY 2013-14 AND 2014-15 BUDGET

Generating Economic Growth and Job Creation

When Mayor Lee first came to office in January 2011, San Francisco's unemployment rate was 9.5 percent. At the release of this proposed budget, the unemployment rate has dropped to 5.4 percent. Job growth in San Francisco is outpacing the rest of the State and nation: during the 12-month period ending September 30th, 2012, San Francisco added over 27,000 private sector jobs.

Currently, there are 35 tower cranes at construction projects across San Francisco, which visually illustrates the volume of construction and job creation taking place. Meanwhile, the tourism industry in San Francisco remains strong: in 2012, 16.5 million people visited San Francisco, which amounts to an average of 131,128 visitors every day.

This economic growth is resulting in strong revenue growth for the City's General Fund. In FY 2013-14, the budget projects an increase of $368.0 million in General Fund revenues, and an additional $122.4 million in FY 2014-15, compared to the FY 2012-13 adopted budget. Continuing the trend from FY 2012-13, the largest increases in General Fund revenues are real property transfer tax, property tax, and payroll tax.

As a result, the Mayor's Proposed 2013-14 and 2014-15 budget continues investments key economic development initiatives including: the Invest in Neighborhoods initiative; the Small Business New Jobs Investment Fund; and the one-stop online business portal, geared at making opening and operating businesses in San Francisco easy and efficient. The proposed budget also maintains resources to enable the Office of Economic and Workforce Development (OEWD) to continue the successful sector-based economic development initiatives identified as priorities in the San Francisco Economic Strategy.

In addition, the Mayor's proposed budget enhances the

City's domestic and international business attraction efforts. More than 20 firms have chosen to locate in San Francisco as a result of the City's successful ChinaSF initiative, and San Francisco will build on this success by expanding the model to cover all of Asia as well as Latin America.

Reform Efforts Leading to Savings and Stability

Over the last several years, San Francisco has made significant efforts to manage the City's budget responsibly while navigating through very challenging fiscal conditions. These efforts include the voter approved Proposition A, which created greater discipline in the City's budgeting processes by requiring the City to adopt new, more responsible, long-range financial policies, including the Five-Year Financial Plan. These policies, now in effect, grow the City's reserves, limit the use of some of our most volatile revenues, and ensure that the City is on a more sustainable and less volatile financial path. By the end of FY 2012-13, the City will have $127.3 million in Rainy Day and Budget Stabilization Reserves. The Mayor's proposed budget includes additional deposits of $30.0 million over the next two years; rendering $157.3 million in City reserves by the end of FY 2014-15, which is equal to approximately 4.0 percent of our total General Fund budget of $3.9 billion. This unprecedented level of reserve funding will help protect our budget during future economic downturns.

A significant portion of the balancing plan for this two-year budget comes from savings generated by the savings in the City's cost for health and pension. Over the last several years, the City and its Health Service System (HSS) have begun to work together to begin to reduce our health care costs. The City has worked together with our employee labor organizations to begin to address employee wellness, which will continue to be an important strategy. In addition, the City will save more than $52.6 million over the next two years as a result of the innovative work done by HSS. For example, HSS has formed two Accountable Care Organizations that align the incentives of all parties involved in City-supported healthcare plans to quality care, cost containment, and joint collaboration. This policy is already improving City employee outcomes and helping reduce budget deficits.

Fiscally Responsible Investments in Capital and Infrastructure

The Mayor's Proposed FY 2013-14 and 2014-15 budget includes $445.2 million in capital investments, supporting approximately 4,000 construction and related industry jobs. The proposed budget includes historic levels of General Fund investment in capital and infrastructure with $71.8 million in spending in FY 2013-14 and $105.3 million in FY 2014-15, (92 percent of the recommended pay-as-you-go Capital Plan funding level in each year). In contrast, funding for capital ranged from 43.7 percent to 64.3 percent of recommended levels in the prior three years. This budget invests in our City-owned assets to extend their useful life and make them less expensive to maintain and operate; funds planning efforts for future large scale capital projects to ensure project budgets and timelines are accurate and attainable; and ensures the safety of our citizens by investing in seismic improvements and new facilities for first responders and health care providers.

In addition, the FY 2014-15 budget includes $40.0 million in General Fund support to fully fund the City's street repaving program after the Road Repaving and Street Safety bond funds are expended. This up-front investment will save the City on future, more expensive street repaving costs; reduce repair expenses for Muni; and save car maintenance costs for San Francisco drivers.

Improving Government Efficiency

During the economic downturn, many City departments were forced to reduce services and staff. As a result of this and other economic factors, many departments that provide public services are now experiencing backlogs and delays. This budget supports strategies and initiatives to streamline processes, provide a more efficient and responsive government, and prepare for the next economic downturn. Including:

- Hiring five new positions at the Department of Public Works to keep pace with incoming permit applications and reduce the existing backlog by 47 percent without increasing fees to the public.
- Creating a $17.0 million Economic Stabilization Reserve at the Department of Building Inspection to provide departmental financial stability during future downturns.
- Adding revenue-backed departmental staff at the City Planning Department to implement a formalized system for processing architectural addenda, and by implementing a policy and protocol establishing a Case Coordinator system with standardized, defined roles and responsibilities across review teams.
- Extending the hours of the Assessment Appeals Board to include nighttime hearings, which will speed up the hearing timeline and provide flexibility for San Franciscans who may find it difficult to attend hearings during the work week.

Implementing Federal Healthcare Reform

One of the major changes facing government in the next two fiscal years is the implementation of the Affordable Care Act (ACA). The ACA is designed to expand health

insurance coverage, improve the health care delivery system, and control increasing health care costs. Healthcare reform will transition the healthcare industry from a volume-based payment system to a value-based payment system, and San Francisco has been preparing for years to ensure successful implementation. However, implementation of ACA still requires major policy and operational shifts for City departments. The Department of Public Health (DPH) is making significant investments to prepare for the change while effectively managing costs, including:

- Developing an integrated delivery system to create a comprehensive system of care that is clinically and financially accountable to provide coordinated health services;
- Reprogramming the Behavioral Health Center to allow DPH patients to be placed more quickly in the appropriate level of care and improve patient flow within the DPH network;
- Strengthening Primary Care to ensure patients receive timely access to preventative care;
- Creating an Office of Managed Care responsible for contracting strategy with other health plans, utilization management, marketing-branding, data reporting, quality improvement, and provider services; and
- Investing in data analysis to collect and procure timely data on utilization and costs and convert that data to actionable operational recommendations.

The Human Services Agency (HSA) will also play a critical role in helping the City's residents participate in and understand the impacts of the ACA. HSA staff will enroll as many as 40,000 newly eligible Medi-Cal clients, and will provide information and services to San Francisco residents who inquire about eligibility for subsidized health insurance offered through the Affordable Care Act-authorized health exchanges.

Maintaining Our City's Social Safety Net

Mayor Lee's proposed budget demonstrates a commitment to health and human services by ensuring no service reductions and including targeted backfills of state and federal funding cuts that would have adversely impacted some of the City's most vulnerable populations. In the City's Five-Year Financial Plan, the Department of Public Health and its structural deficit is discussed in detail as a huge driver of the overall deficit. This two-year budget moves to close this structural problem without implementing cuts to service providers. In addition, the proposed budget backfills past reductions from the State and federal governments, and provides targeted service augmentations, including: $2.8 million in Title V childcare cuts from the State; $4.0 million in HIV health and prevention service cuts from the federal government; $3.8 million in additional funding for homelessness prevention services and housing subsidies; and an additional $2.5 million for supportive services for seniors, including nutrition and digital inclusion services.

Ensuring Public Safety

Mayor Lee's proposed budget ensures the City's safety and security by building back staffing capacity at the Police and Fire Departments. The proposed budget reflects the Mayor's six-year hiring plans for the Police and Fire Departments with the inclusion of six General Fund supported Police Academies and three General Fund supported Fire Academies during the upcoming two fiscal years, which will translate to the hiring of 300 police officers and 120 fire fighters. In addition, the Mayor's budget also provides for hiring of a class of 20 deputy sheriffs as well as a class of ten 911 call takers. Finally, over the next two years the City will open the doors of the new Public Safety Building (PSB), which will provide a new facility for the Police Department Headquarters and the Southern District Police Station, in addition to moving many of our first responders out of the seismically deficient Hall of Justice into a new building which will remain fully operational as a command center in the event of an emergency. The new Fire Station 4 will open inside the PSB, which will serve the growing Mission Bay neighborhood.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City and County of San Francisco
California

For the Fiscal Year Beginning

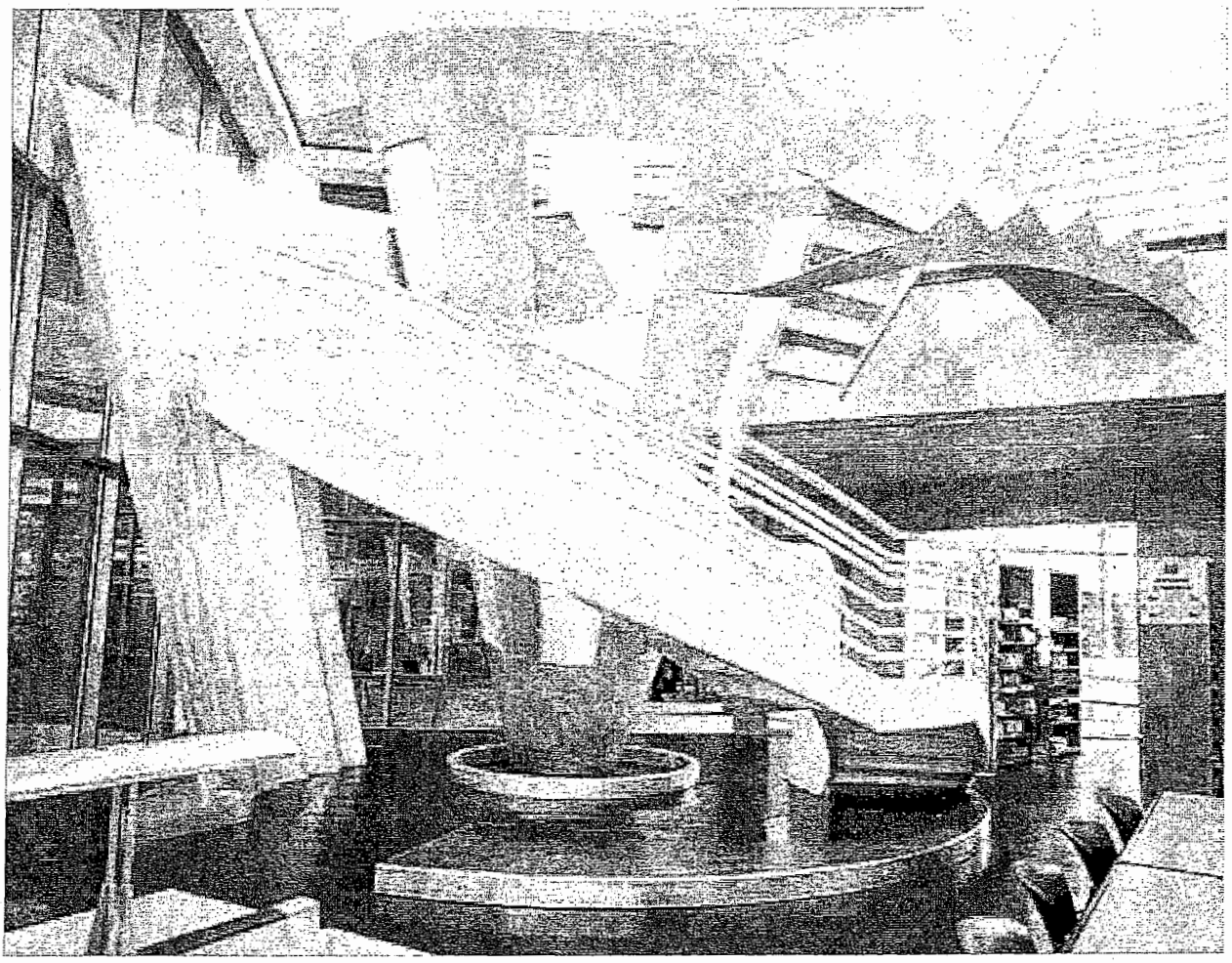
July 1, 2012

President | Executive Director

*The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City and County of San Francisco, California for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

HOW TO USE THIS BOOK



Fantasy Stair, 1996

By Alice Aycock

District 6, San Francisco Main Library

This functional staircase connects the 5th and 6th floors of the San Francisco Main Library. The stairs wrap around a two-story sculptural cone and appears to unravel.

HOW TO USE THIS BOOK

MAYOR'S PROPOSED BUDGET

The Mayor's Proposed FY 2013-14 and 2014-15 Budget for the City and County of San Francisco (the City) contains citywide budgetary and fiscal policy information as well as departmental budget submissions from General Fund and Enterprise Departments. The proposed budget is organized into the following sections:

EXECUTIVE SUMMARY: Includes the Mayor's Letter and the Executive Summary of the proposed budget, and provides a high-level overview of the City's budget, the changes from the prior budget year, an update on how the budget was balanced, and other high-level details on specific policy areas that are changing in the proposed budget.

OVERVIEW OF SAN FRANCISCO: Provides a high-level overview of economic, demographic, and financial trends in San Francisco.

BUDGET INFORMATION: Provides technical information on the structure, policies, and processes guiding the City's budget development and implementation.

BUDGET SUMMARY TABLES: Provides high-level financial data summarizing the Mayor's proposed budget. Tables detail changes over a four-year period: FY 2011-12 actual data, FY 2012-13 budgetary data, and FY 2013-14 and FY 2014-15 proposed budgetary data. The variance column measures the dollar difference between the proposed year and current year data. Summary data is provided on a citywide basis and organized in a variety of ways, including by department, major service area, and by character or type of spending or revenue. Featured tables include:

Uses By Service Area, Department, and Program lists citywide expenses at the program level by Major Service Area (MSA). The seven MSAs include Public Protection, Public Works, Transportation and Commerce, Human Welfare and Neighborhood Development, Community Health, Culture and Recreation, General Administration and Finance, and General City Responsibilities.

Funded Positions, Grand Recap By MSA and Department lists year-to-year change in funded positions by department. The count of funded positions is determined by the total authorized positions minus budgeted attrition savings.

DEPARTMENT BUDGETS: Provides budgetary information and operational priorities for each of the City's departments. Department information is organized alphabetically by department name and includes the following information:

Description of Services Provided includes key services or divisions and functions.

Budget Data Summary shows a summary of total expenditures and funded positions over time.

Budget Issues and Details explains any significant service level changes in Fiscal Years 2013-14 and 2014-15, and highlights key areas of focus.

Organizational Chart depicts the department's organizational structure.

Total Budget – Historical Comparison Chart illustrates the department's total revenue sources, expenditures, and funded positions over time.

Performance Measures illustrates the department's progress in meeting specific goals.

BONDED DEBT AND LONG TERM OBLIGATIONS: Provides technical information as well as current data on the City's debt portfolio and other long-term obligations.

CAPITAL PROJECTS: Provides information on capital projects funded in the proposed budget. The capital budget is reviewed and proposed by the Capital Planning Committee organized under the City Administrator's Office. Capital projects are supported by General Fund and Non-General Fund sources. Capital projects generally include major construction of new or existing buildings, roads, and other investments in our City's physical infrastructure. Specific projects are detailed in this section and within the corresponding departmental sections.

INFORMATION AND COMMUNICATION TECHNOLOGY PROJECTS: Provides information on information and communication technology (IT) projects funded in the proposed budget. The IT projects budget is reviewed and proposed by the Committee on Information Technology (COIT). IT projects are supported by General Fund and Non-General Fund sources. IT projects include new investments and replacement of the City's technology infrastructure. Specific projects are detailed in this section and within the corresponding departmental sections.

OTHER RESOURCES

The Mayor's proposed FY 2013-14 and FY 2014-15 budget for the City is one of a handful of financial documents that can be a resource to the public seeking budgetary information. In addition, the City produces the following publications:

Consolidated Budget and Annual Appropriation Ordinance, FY 2013-14 and FY 2014-15

The Consolidated Budget and Annual Appropriation Ordinance (AAO) contains the sources of funds and their uses, detailed by department. This document provides the legal authority for the City to spend funds during the fiscal year. The AAO is released annually with the Board's passage and the Mayor's signing of the final budget – usually in mid-August. An interim AAO is passed by a continuing resolution of the Board and provides the City's interim operating budget until the final budget is passed.

Annual Salary Ordinance, FY 2013-14 and FY 2014-15

The Annual Salary Ordinance (ASO) is the legal document that authorizes the number of positions and job classifications in departments for the budgeted fiscal years. The ASO is passed at the same time as the AAO.

Comprehensive Annual Financial Report

The City's Comprehensive Annual Financial Report (CAFR) summarizes the performance of all revenue sources and accounts for total expenditures in any given fiscal year. The CAFR for the fiscal year ending June 30, 2012 is currently available. The FY 2012-13 CAFR will be made available by the Controller after the fiscal year has closed and the City's financial reports have been reviewed and certified.

Five-Year Financial Plan

The City's Five-Year Financial Plan forecasts expenditures and revenues during the five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for City departments. The Plan is published each odd calendar year by the Contoller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst office.

OBTAINING BUDGET DOCUMENTS AND RESOURCES

Copies of these documents are distributed to all City libraries. They may also be viewed online at the City's website (www.sfgov.org) and at the following City Hall locations:

Mayor's Office of Public Policy & Finance

1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114
http://www.sfmayor.org/budget

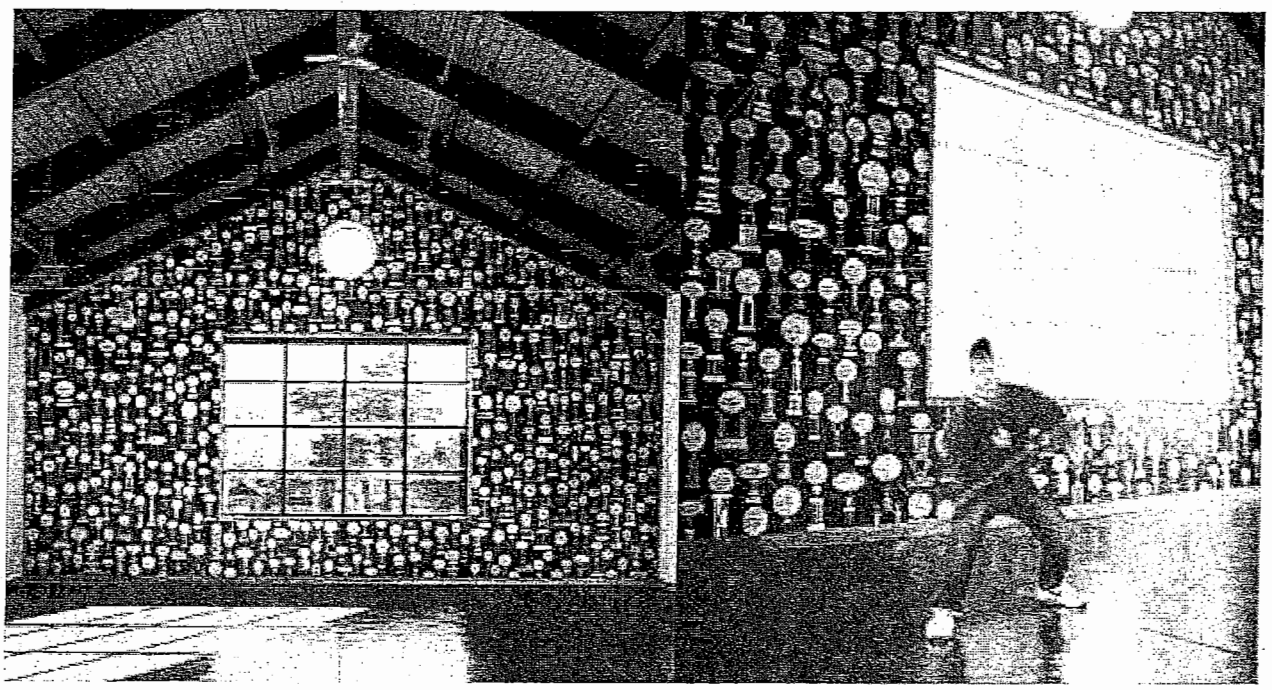
Controller's Office

1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500
http://www.sfcontroller.org/

Clerk of The Board of Supervisors

1 Dr. Carlton B. Goodlett Place, Room 244
Phone: (415) 554-5184
http://www.sfbos.org/

SAN FRANCISCO: AN OVERVIEW



Imagine Even More, 2008

By Jim Goldberg and Jon Rubin

District 11, Minnie and Lovie Ward Recreation Center

The 26-foot high by 40-foot wide laminated digital print honors daily acts of local heroism from the community. At the center of the image, two larger than life-size trophies bear the names of Minnie and Lovie Ward, beloved neighborhood patrons. Ribbons of different colors connect these trophies to hundreds of other unique trophies inscribed with the names of community members and workers, mapping an invisible but vital web of connections between friends, family, and neighbors.

SAN FRANCISCO: AN OVERVIEW

CITY GOVERNANCE AND STRUCTURE

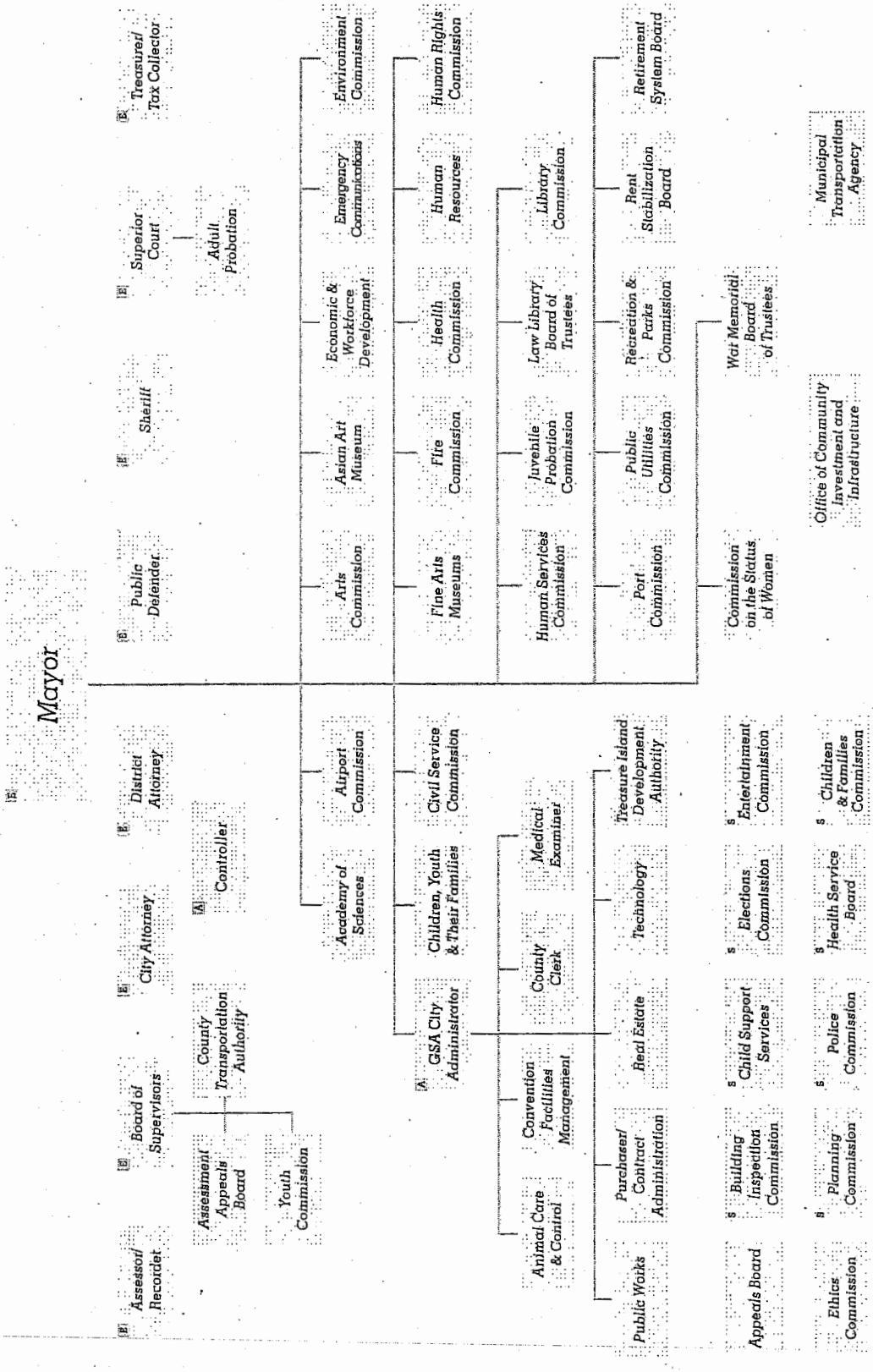
The City and County of San Francisco (the City) was established by Charter in 1850 and is a legal subdivision of the State of California. It is the only consolidated city and county in the State, exercising the governmental powers of both a city and a county under California law. The City's governance structure, codified in the City Charter of 1996, is similar in form to the federal government. The Mayor's Office comprises the Executive branch, while the Board of Supervisors and Superior Court act as the Legislative and Judicial branches, respectively.

The Mayor and all members of the Board of Supervisors serve four-year terms. Mayoral elections are held on odd numbered years, while Board of Supervisors elections are held on even years. Elections for the Board of Supervisors are staggered, with five or six seats being open each election. Supervisors serve four-year terms and any vacancies are filled by Mayoral appointment. Both the Mayor and members of the Board of Supervisors are limited to two terms.

The Board of Supervisors has eleven districts. Beginning in November 2000, the Board of Supervisors was elected by district for the first time since the 1970s.

The elected Mayor of San Francisco appoints the heads of most City departments. Many departments are also advised by commissions or boards whose members are citizens appointed by the Mayor or, in some cases, by a combination of the Mayor, the Board of Supervisors, and other elected officials. Elected officials include the Assessor-Recorder, City Attorney, District Attorney, Public Defender, Sheriff, Superior Court Judges, and the Treasurer.

SAN FRANCISCO: AN OVERVIEW



ELECTED OFFICIALS

Mayor	Edwin M. Lee

BOARD OF SUPERVISORS

President, District 3	David Chiu
Supervisor, District 1	Eric Mar
Supervisor, District 2	Mark Farrell
Supervisor, District 4	Katy Tang
Supervisor, District 5	London Breed
Supervisor, District 6	Jane Kim
Supervisor, District 7	Norman Yee
Supervisor, District 8	Scott Wiener
Supervisor, District 9	David Campos
Supervisor, District 10	Malia Cohen
Supervisor, District 11	John Avalos

Assessor-Recorder	Carmen Chu
City Attorney	Dennis J. Herrera
District Attorney	George Gascón
Public Defender	Jeff Adachi
Sheriff	Ross Mirkarimi
Superior Courts Presiding Judge	Cynthia Lee
Treasurer/Tax Collector	José Cisneros

APPOINTED OFFICIALS

City Administrator	Naomi Kelly
Controller	Benjamin Rosenfield

DEPARTMENT DIRECTORS/ADMINISTRATORS

Academy of Sciences (SCI)	Gregory Farrington, Ph.D.
Adult Probation (ADP)	Wendy Still
Aging and Adult Services (DAAS)	Anne Hinton
Airport (AIR/SFO)	John L. Martin
Animal Care and Control (ACC)	Rebecca Katz
Arts Commission (ART)	Tom DeCaigny
Assessment Appeals Board	Dawn Duran
Assessor-Recorder (ASR)	Carmen Chu

Asian Arts Museum (AAM)	Jay Xu
Building Inspection (DBI)	Tom Hui (Acting)
Board of Appeals (BOA)	Cynthia Goldstein
Board of Supervisors (BOS)	Angela Calvillo
Child Support Services (CSS)	Karen M. Roye
Children and Families Commission (CFC/First 5)	Laurel Kloomok
Children, Youth and Their Families (DCYF)	Maria Su
City Administrator (ADM)	Naomi Kelly
City Attorney (CAT)	Dennis J. Herrera
City Planning (CPC)	John Rahaim
Civil Service Commission (CSC)	Jennifer Johnston
Controller (CON)	Benjamin Rosenfield
Convention Facilities Management	John Noguchi
Office of Community Investment and Infratructure	Tiffany Bohee
County Transportation Authority (SFCTA)	Maria Lombardo (Interim)
District Attorney (DAT)	George Gascón
Office of Economic and Workforce Development (OEWD)	Todd Rufo
Elections (REG)	John Arntz
Emergency Management (ECD/DEM)	Anne Kronenberg
Entertainment Commission	Jocelyn Kane
Environment (ENV)	Melanie Nutter
Ethics (ETH)	John St. Croix
Fine Arts Museums (FAM)	Colin B. Bailey
Fire (FIR)	Joanne Hayes-White
Health Service System (HSS)	Catherine Dodd
Human Resources (HRD/DHR)	Micki Callahan
Human Rights Commission (HRC)	Theresa Sparks
Human Services Agency (HSA)	Trent Rhorer
Juvenile Probation (JPD)	William Sifferman
Law Library (LLB)	Marcia Bell
Library (LIB)	Luis Herrera
Medical Examiner	Amy P. Hart, M.D.
Municipal Transportation Agency (MTA)	Ed Reiskin
Office of Citizen Complaints (OCC)	Joyce Hicks
Police (POL)	Greg Suhr
Port (PRT)	Monique Moyer
Public Defender (PDR)	Jeff Adachi

Public Health (DPH)	Barbara Garcia
Public Utilities Commission (PUC)	Harlan Kelly
Public Works (DPW)	Mohammed Nuru
Recreation and Parks (REC)	Phil Ginsburg
Rent Board (RNT)	Delene Wolf
Retirement System (RET)	Jay Huish
Sheriff (SHF)	Ross Mirkarimi
Status of Women (WOM)	Emily Murase
Superior Court (CRT)	T. Michael Yuen
Technology (TIS/DT)	Marc Touitou
Treasure Island Development Authority (TIDA)	Mirian Saez
Treasurer/Tax Collector (TTX)	José Cisneros
War Memorial (WAR)	Elizabeth Murray

COUNTY EDUCATION INSTITUTIONS

San Francisco Unified School District	Richard Carranza
San Francisco Community College District	Dr. Thelma Scott-Skillman (Interim)

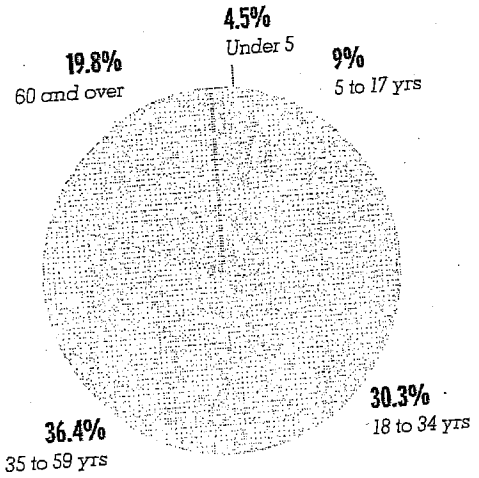
DEMOGRAPHIC AND ECONOMIC STATISTICS

Incorporated on April 15th, 1850, San Francisco is the fourth largest city in the state of California and geographically the smallest county in California. Occupying just 49 square miles of land, the City is located on a peninsula bounded by the Pacific Ocean on the west, San Francisco Bay on the east, the entrance to the Bay and the Golden Gate to the north, and San Mateo County to the south.

While city government has played a key role in San Francisco's development, the true wealth of the City resides in the creative and entrepreneurial spirit of its pioneering citizens. The U.S. Bureau of the Census, Population Estimates Program estimates a population of 825,863 in 2012, which represents a 1.4 percent increase from July 2011.

International immigration has been, and continues to be, the major reason for San Francisco's cultural diversity. Thirty-seven percent of the City's population over the age of five was born outside of the United States, and 45 percent speak a language other than English at home. Immigration, and its legacy, contribute to a sense of diversity in San Francisco public schools and positions the City's future labor force for success in the global economy.

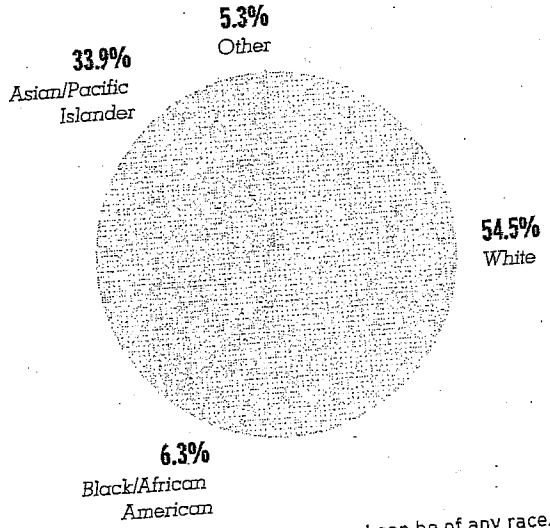
SAN FRANCISCO AGE RANGES



According to the American Community Survey 2011 data, the population of San Francisco is getting older.

Source: U.S. Census Bureau, 2011 American Community Survey

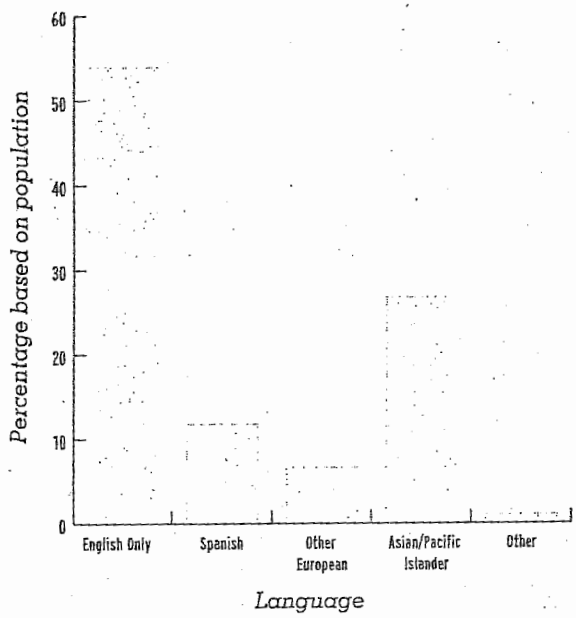
SAN FRANCISCO RACE IDENTIFICATIONS



Latinos are not listed as Latinos and can be of any race. According to the American Community Survey, Latinos make up 15 percent of the San Francisco population.

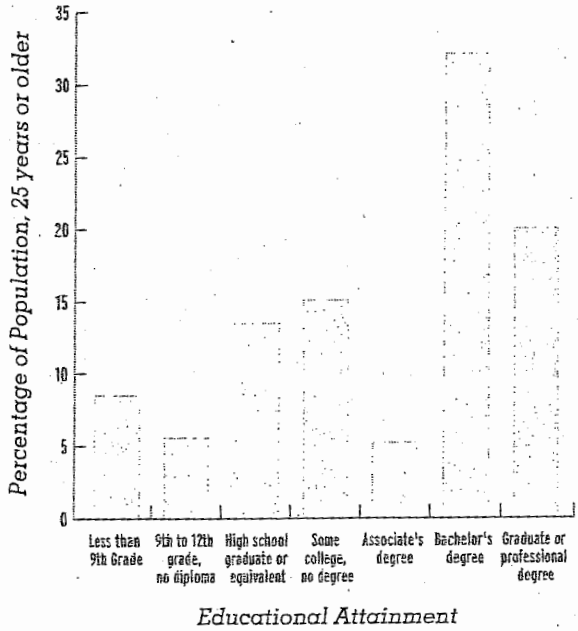
Source: U.S. Census Bureau, 2011 American Community Survey

LANGUAGES SPOKEN AT HOME



Source: U.S. Census Bureau, 2011 American Community Survey

EDUCATIONAL ATTAINMENT OF SAN FRANCISCANS



A key component of San Francisco's economic growth is the educational attainment of the City's residents. Over 50 percent of San Franciscans have a Bachelor's degree or higher.

Source: U.S. Census Bureau, 2011 American Community Survey

LOCAL ECONOMY

Over the past year, the City has again proven to be the center of an innovative region, which continues to create jobs and opportunities, develop lasting social and cultural impacts, and formulate tools and ideas that are used worldwide. The San Francisco Bay Area region is comprised of nine counties: Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano, and Sonoma. The strength of San Francisco's economy comes from a rich portfolio of well-established industries and businesses as well as emerging and growing sectors. In addition to being an economic center for advanced, knowledge-based services such as professional and financial services, information technology and digital media, health care, and hospitality services, San Francisco is pushing to develop new and innovative fields in civic-based technologies and green technologies to help grow its manufacturing sector.

During the 12 months ending September 30th, 2012, San Francisco added over 27,000 private sector jobs—a 5.7 percent increase—representing the fastest rate of growth of private non-farm employment in the last 40 years.

Job growth was seen in every major industry of the economy. The information sector, which includes many technology industries, grew the fastest at 12.3 percent. Construction grew 9.4 percent, and other services (including repair and maintenance, personal services, and membership organizations) grew 9.1 percent.

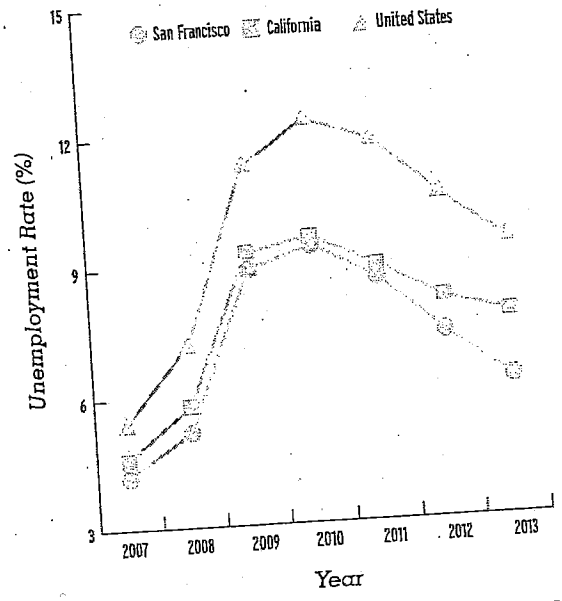
San Francisco's continued success will depend on fostering its relationships with all local businesses and providing emerging businesses with the support necessary to launch the next great San Francisco company.

Sector Growth

San Francisco is an international hub for surging knowledge industries like the technology, clean technology, and biotech sectors, which spur job creation and drive economic growth. Today there are more than 1,800 technology companies in San Francisco, more than 200 clean technology and green businesses, and more than 125 life sciences companies in the City.

This new leadership in technology complements the City's six Fortune 500 firms and its historical strength in the financial services, professional services, education, health care, and consumer products sectors. As a global gateway

ANNUAL UNEMPLOYMENT RATE TRENDS



San Francisco's current average unemployment rate as of April 2013 (5.4 percent) remains well below the State's as of April 2013 (9.0 percent). Furthermore, San Francisco is now below the national April 2013 unemployment rate (7.5 percent).

Source and note: For San Francisco and California, Employment Development Department. For the United States, Bureau of Labor Statistics. 2007-2012 data is based on an average of 12 monthly data points. 2013 is based on seasonally-adjusted January-April only.

city, San Francisco is a destination for international firms looking for a North American headquarters.

Global Tech Leader

In its 2012 report, Jones Lang LaSalle found that San Francisco-based firms received $849.3 million in venture capital (VC) investment in Q2 of 2012, ranking second in the country. Investment in San Francisco companies represented 19.8 percent of all VC technology funding in the US during this time period.

San Francisco tech industry growth in social media, gaming, mobile, cloud, and software is driving demand for commercial office space and creating more jobs in San Francisco. Technology companies leased 54.6 percent of the City's total office leasing in 2012. This is the equivalent to more than 10 Transamerica Pyramids. The following firms have all expanded in San Francisco in the last two years: Salesforce, Square, Dolby, Twitter, Zynga, Riverbed, Airbnb, LinkedIn, Yammer, Lithium, Meraki, Splunk, Github, Tagged, Zoosk, Yelp, One Kings Lane, Macys.com, Pac-12 Enterprises, Mozilla, Zendesk, and Kabam.

Technology companies have increased employment by 50 percent since January 2011, bringing millions of dollars in revenue to our City and making San Francisco the Innovation Capital of the World. Since the Central Market Payroll Tax Exclusion was approved in April 2011, eleven tech companies have leased or occupied more than 950,000 square feet of space along the Central Market corridor.

From large established tech firms to innovative startups, San Francisco is home to a broad range of tech companies. The current wave of investment and growth in the tech industry is centered on firms more attracted to dynamic and creative urban areas than has been the case in the past. San Francisco's continued vision and commitment to being a great place to live and work, combined with a focus on business attraction and retention, is driving job creation and economic growth for tomorrow.

A Center for Biotech Innovation, Collaboration, and Discovery

Since 2004, San Francisco has been home to another industry with deep roots in the region: biotech. Today San Francisco has more than 125 biotech and life sciences companies including FibroGen, Nektar, Celgene, Bayer, and Pfizer. Of those, 38 companies are located in Mission Bay – a 303-acre science and innovation cluster that includes 4.4 million square feet of office, research, and development space, 6,000 units of housing (28 percent affordable), 500,000 square feet of retail, a 500-room hotel, and 49 acres of new public open space. Mission Bay is anchored by a number of leading research institutions including UCSF's 57-acre Mission Bay Campus, the California Institute for Quantitative Biosciences (QB3), the Gladstone Institutes, and the California Institute for Regenerative Medicine (CIRM). Mission Bay features one of the highest concentrations of incubators anywhere, with four life sciences incubators. The UCSF Medical Center at Mission Bay is under construction and will include a 289-bed complex featuring three separate hospitals that will specialize in children, women's health, and cancer patients. The center is expected to open to the public in February 2015. In the coming years, growth will continue to expand to the greater Mission Bay area, including Pier 70, Seawall Lot 337, and the Central Waterfront.

Cleantech Capital of North America

In 2012, San Francisco was named the Cleantech Capital of North America by the Cleantech Group, a leading cleantech industry research firm. The award recognizes the City's extensive cleantech efforts, which paired bold sustainability policies with smart economic development initiatives. Today, more than 210 clean technology and green companies are located in San Francisco including SunRun, Recurrent, Mission Motors, Adura, SunEdison, Tioga Energy, EnerNOC, and many others. San Francisco has made an aggressive push in the renewable energy sector, particularly with regards to solar energy. Today, more than 30 solar companies are located in San Francisco, including the top five solar photovoltaic panel manufacturers in the world. San Francisco has also become a hub for international cleantech firms, particularly firms from China and Europe. With companies like Opower expanding its west coast offices in San Francisco, and SCIenergy and Recurve headquartered in the City, San Francisco continues to be a leader in the energy efficiency sector.

San Francisco as a Top Retail Hub

Calendar year 2012 marked the largest retail sales year in the City's history. During 2012, the City garnered $138.1 million in sales tax revenue, which translates into $13.8 billion in taxable sales for the year. This represents a 6.7 percent increase over 2011 sales. San Francisco will continue to be one of the strongest retail markets in the country, supported by continued job growth across sectors in San Francisco.

For the first time, large-scale retail developments are planned west of the Fifth Street intersection on Market street. The pace of leasing activity is expected to accelerate in the Mid-Market district due to major developments in the pipeline.

San Francisco Manufacturers Thrive

The manufacturing sector in San Francisco continues to thrive. According to a survey conducted in 2012 by SFMade, the City's manufacturing companies added 12.5 percent net new jobs compared to 10.5 percent in 2011. San Francisco manufacturers employ more than 3,200 workers, and the City's local manufacturers brought in over $325 million in direct revenue into the local economy. The survey captures

a portion but not all of San Francisco's manufacturing industry. Based on Bureau of Labor Statistics data through September 2012, there were 9,441 manufacturing jobs in San Francisco, a 5.3 percent increase over the previous 12 months. Respondents to the SFMade survey were optimistic about their companies' prospects, with 85 percent expecting to be profitable by the close of 2012, and 40 percent planning to look for expanded space in the next 12 months.

The Visitor and Hospitality Industry

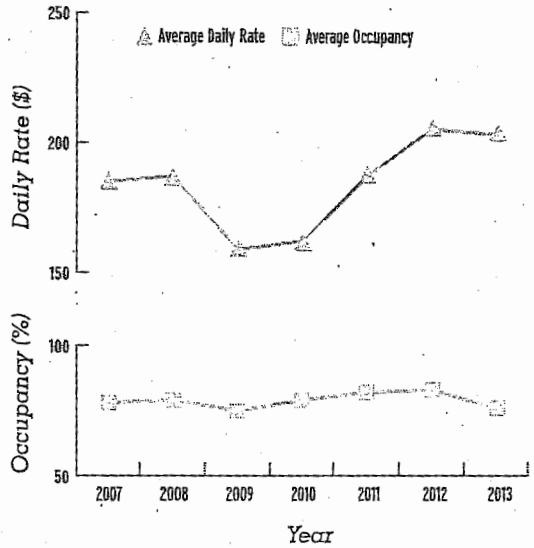
Tourism and business travel in San Francisco continues to rebound as the hotel sector has steadily reported increases in occupancy over the past few years. In 2012, 16.5 million visitors came to San Francisco, which represents an increase of 1 percent from 2011. More notably, there was a 5.5 percent increase in visitor spending, bringing total spending in San Francisco to $8.9 billion in 2012. This is the highest level of spending by visitors in San Francisco's history. In 2012, the tourism sector generated $562 million in taxes, up 6.7 percent from 2011. Jobs supported by tourism increased 3.6 percent to 74,009 jobs in 2012; payroll for these jobs increased 6.2 percent to an annual payroll of $2.18 billion. In 2012, the San Francisco International Airport facilitated 44.5 million visitors, more than ever in its history. The City expects growth to accelerate in 2013, as San Francisco embarks on several major projects that will help to draw in visitors, including:

EXPANSION OF THE MOSCONE CENTER In February 2013, the Moscone Center expansion project finalized project financing with the passage of the Moscone Expansion (assessment) District (MED) and approval by the City to issue certificates of participation and commercial paper. Two-thirds of these issuances will be re-paid by hotel assessments from the MED and one-third will be repaid by the City. The construction and design cost of the project is estimated to be $500 million. The City hopes to launch construction in December 2014 in phases planned around booked conventions; final completion is scheduled for Spring 2018. Expansion of the Moscone Center will:

- Create 3,424 long-term jobs in addition to union construction jobs;
- Induce $713 million in direct spending in the first seven years after expansion; and
- Contribute $320 million more in incremental hotel tax revenues to the General Fund over the life of the District.

EXPLORATORIUM The new Exploratorium project on Piers 15 and 17 opened in April 2013 and expects to draw a large new regional and tourist audience that could not easily access the previous location at the Palace of Fine Arts.

ANNUAL AVERAGE DAILY ROOM AND OCCUPANCY RATES 2007-13



The chart above represents both the occupancy and the average daily rate for San Francisco's hotels. As both of these measures increase, they demonstrate the strength of San Francisco's tourism industry.

Note: 2013 figures reflect average rates through March.

2007-2012 data is based on an average of 12 monthly data points.

2013 data is based on seasonally-adjusted data for January-March only.

PIER 27 With the award of the America's Cup to San Francisco, Pier 27 will now be used for two purposes: as the start and finish line for the America's Cup, and subsequently as San Francisco's premier cruise ship terminal. The Cruise Terminal project on Pier 27 was dedicated in January 2013 in time to host the 2013 America's Cup events. The Port intends to transform the existing ten-acre Pier 27 site into a vibrant year-round cruise terminal, public plaza, and community facility that meets security and passenger handling demands of the cruise industry while also allowing for public recreation and special event uses. The new terminal will function as the main point of entry for ships during the cruise season, but will also be available as a rental to conventions, nonprofit fundraisers, private parties, and community festivals such as Fleet Week and International Arts Festival.

WARRIORS ARENA In 2012, San Francisco began actively working with the Warriors to develop a world-class, state-of-the-art sports and entertainment facility in time for the 2017-18 NBA season. In addition to the creation of thousands of new jobs for Bay Area residents, the new arena will generate hundreds of millions of dollars in new economic growth and activity for the City. Games and events will bring people from all over the region, and the money they spend will benefit local businesses.

PIER 43 PROMENADE AND JEFFERSON STREET IMPROVEMENT PROJECT The public reopening of the Pier 43 promenade extending The Embarcadero Promenade from Powell Street to Taylor Street in Fisherman's Wharf, and the construction of Phase I of the Jefferson Street Improvement Project along population-dense portions between Hyde and Jones, will greatly enhance the pedestrian and visitor experience in one of the cornerstones of San Francisco's tourism sector.

The Pier 43 promenade was re-opened in December 2012. This public space project enhances a 50+ year Port vision to rehabilitate industrial space for greater public enjoyment and entertainment while still maintaining robust fishing activities. This project replaced the once dilapidated parking lot located near the historic Ferry Arch, with 8,000 square-foot plaza adjacent to Pier 45 resting upon an upgraded section of the seawall. This new public promenade will serve millions of visitors each year, allowing them to pause and enjoy the view with new lighting, picnic tables, and an overall enhanced pedestrian experience at Fisherman's Wharf. The $10 million Pier 43 Promenade and seawall project was made possible via multiple funding sources, with the majority of funds coming from the 2008 Clean & Safe Neighborhoods Park General Obligation Bond, San Francisco Bay Trail Program, Port Harbor Improvement Bonds, Port Revenue Bonds, and a Homeland Security Lighting Grant.

Construction of the $4.2 million Phase I portion of the Jefferson Street Improvement Project began in January 2013 and will be completed in June 2013, in time to welcome summer visitors. Improvements on the first two blocks of Jefferson, between Jones and Hyde Streets, were designed with the help of Danish architect Jan Gehl and are being constructed by the Department of Public Works. The promenade is expected to transform Jefferson into the kind of popular, pedestrian-oriented streets that are found in many cities across the world. Since 2006, the San Francisco Planning Department has worked with the Fisherman's Wharf Community Benefit District on improvements to the area. The Jefferson Street Improvements not only address accessibility for the businesses, people, and fishermen who work in the neighborhood, but also creates a better walking and biking environment for the 40,000 - 75,000 people that visit per day.

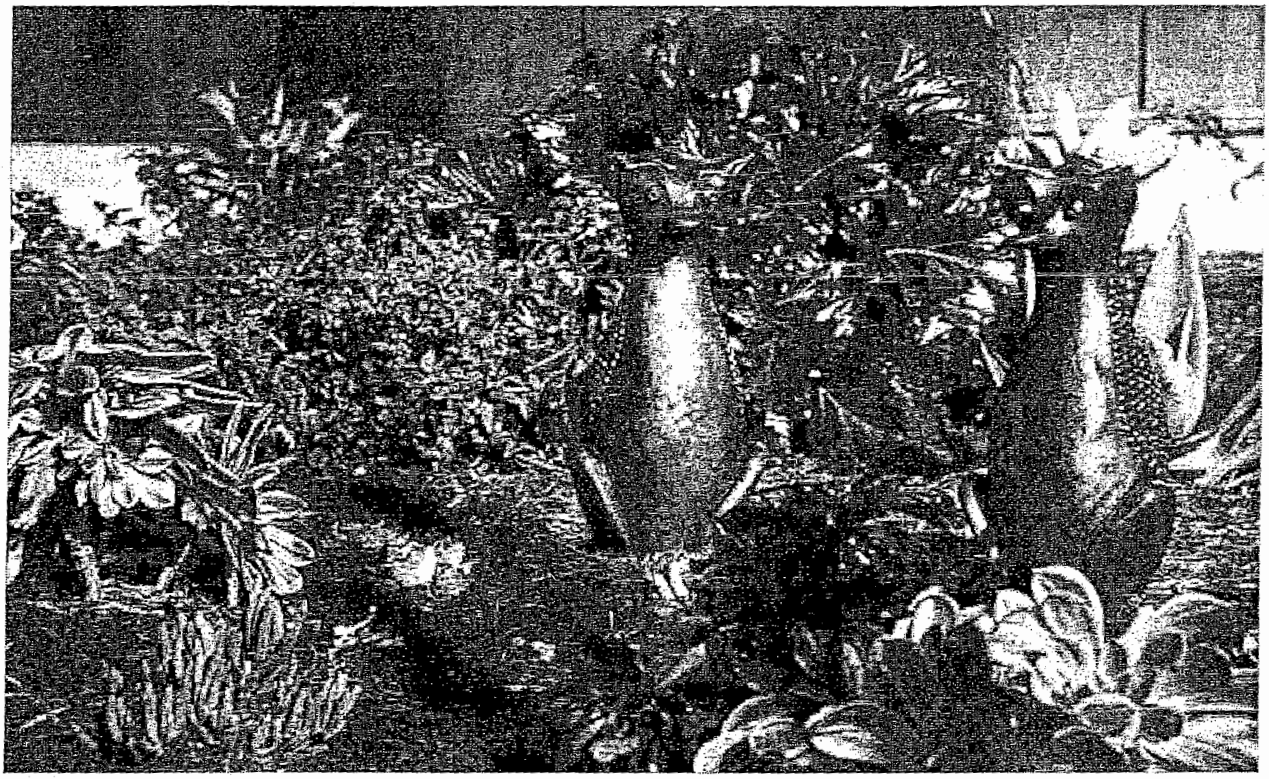
AMERICA'S CUP In December 2010, San Francisco was chosen to host the 2013 America's Cup, the third largest international sporting event. The City hosted two exhibition America's Cup World Series races in Summer 2012, drawing over 150,000 spectators. The America's Cup races in Summer and Fall 2013 include the Louis Vuitton Cup (July 4-August 30), the Red Bull Youth America's Cup (September 1-4), and the America's Cup Finals (September 7-21). These events are expected to draw thousands of visitors to San Francisco and will directly support local hotels, restaurants, shops, and cultural institutions, generating more than $13 million in taxes for the City.

Leading The State's Economic Recovery

In April 2013, San Francisco's unemployment rate was the third lowest in the state at 5.4 percent, down from 7.8 percent the year before. According to the California Employment Development Department (EDD), San Francisco netted 26,000 additional jobs between Q2 2011 and Q2 2012, with the strongest growth coming from the professional, scientific, and service sectors. Employment in the three-county San Francisco Metro region will grow by 169,000 jobs between 2010 and 2020, an 18.7 percent increase over the decade. By contrast, the State of California is projected to grow by only 16.3 percent over the same period. Local employment growth is expected in nearly all private-sector industries over those years. Professional and business services is projected to add the most jobs, with leisure and hospitality services second. San Francisco County accounts for more than half of the employment in the three-county area (as an annual average 2011 total jobs).

San Francisco's long-term economic fundamentals—the quality of its workforce, environment, technological base, and the general quality of life—remain among the strongest of any city in the United States. These competitive advantages are likely to secure the City's continued prosperity into the future.

BUDGET INFORMATION



Sunnyside Menagerie, 2009

By WOWHAUS

District 8, Sunnyside Conservatory

Sunnyside Menagerie is a family of 23 fantastical bronze creatures designed by the artist team of Wowhaus, Ene Osteras-Constable and Scott Constable. Nestled along the garden pathways at the Sunnyside Conservatory, the suite of sculptures was inspired by the Victorian notion of a conservatory as a living cabinet of curiosities.

FUND STRUCTURE

The City and County of San Francisco (the City) adopts budgets for all funds on an annual basis, except for capital project funds and certain debt service funds for which the City usually adopts project-length budgets. A fund is a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. All City funds can be divided into the following three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds

Governmental funds are used to account for most of the City's basic services, and to record available resources, expected expenditures, and changes. There are different types of funds organized within the governmental fund category including special revenue, debt service, capital projects, and permanent funds. A major fund within this category is the General Fund. The General Fund is the City's main source of discretionary spending.

Proprietary Funds

Proprietary funds are generally used to account for services for which the City charges customers, including outside customers, internal units, and other City departments. The two major types of proprietary funds include internal service funds and enterprise funds. Internal service funds are used to account for the expense of goods or services provided by one City department to another City department on a cost-reimbursement basis. Internal service funds account for the activities of centralized vehicle and equipment maintenance, purchasing, printing, mailing, telecommunications and information services, and lease financing through the Finance Corporation. Enterprise funds are used to support the operations, facilities maintenance, and capital needs of specific entities. Resources in enterprise funds are not available for general City services.

The City reports on the following major proprietary funds:

THE SAN FRANCISCO INTERNATIONAL AIRPORT FUND accounts for the activities of the City-owned commercial service airport in the San Francisco Bay Area.

THE WATER DEPARTMENT FUND accounts for the activities of the San Francisco Water Department under the Public Utilities Commission (PUC). The Department is engaged in the distribution of water to the City and certain suburban areas.

THE HETCH HETCHY WATER AND POWER FUND accounts for the activities of Hetch Hetchy Water and Power Department (Hetch Hetchy) under the PUC. The Department is engaged in the collection and distribution of approximately 85 percent of the City's water supply, and in the generation and transmission of electricity.

THE CLEAN WATER PROGRAM FUND accounts for the activities of the Clean Water Program (CWP) under the PUC. The CWP was created after San Francisco voters approved a proposition in 1976 authorizing the City to issue $240.0 million in bonds for the purpose of acquiring, constructing, improving, and financing improvements to the City's municipal sewage treatment and disposal system.

THE MUNICIPAL TRANSPORTATION AGENCY FUND accounts for the activities of the Municipal Transportation Agency (MTA). The MTA was established by Proposition E, passed by the City's voters in November 1999 and includes: the San Francisco Municipal Railway (MUNI); San Francisco Municipal Railway Improvement Corporation (SFMRIC); and the operations of the Parking and Traffic Commission (DPT) which includes the Parking Authority. MUNI is responsible for the operation of the City's public transportation system. SFMRIC is a nonprofit corporation established to provide capital financial assistance for the modernization of MUNI by acquiring, constructing, and financing improvements to the City's public transportation system. DPT is responsible for proposing and implementing street and traffic changes and overseeing the City's off-street parking operations.

THE GENERAL HOSPITAL MEDICAL CENTER FUND accounts for the activities of the San Francisco General Hospital Medical Center, the City-owned acute care hospital.

THE PORT OF SAN FRANCISCO FUND accounts for the activities of the Port of San Francisco. The fund was established in 1969 after San Francisco voters approved a proposition accepting the transfer of the Harbor of San Francisco from the State of California.

THE LAGUNA HONDA HOSPITAL FUND accounts for the activities of Laguna Honda Hospital, the City-owned skilled nursing facility.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. They are not available to support the City's own programs and are comprised of the following major funds:

THE PERMANENT FUND accounts for resources legally restricted to the extent that only earnings—not principal—may be used for purposes that support specific programs.

THE PENSION AND OTHER EMPLOYEE BENEFIT TRUST FUNDS reflect the activities of the Employees' Retirement System and the Health Service System. The Retirement System accounts for employee contributions, city contributions, and the earnings and profits from investments. It also accounts for the disbursements made for employee retirement benefits, withdrawals, disability and death benefits, and administrative expenses. The Health Service System accounts for contributions from active and retired employees and surviving spouses, employer contributions (including the City, Community College District, and San Francisco Unified School District, among others), and the earnings and profits from investments. It also accounts for disbursements to various health and dental plans and care providers for the medical and dental expenses of beneficiaries.

THE INVESTMENT TRUST FUND accounts for the external portion of the Treasurer's Office investment pool. The funds of the San Francisco Community College District, San Francisco Unified School District, and the Trial Courts are accounted for within the Investment Trust Fund.

THE AGENCY FUNDS account for resources held by the City in a custodial capacity on behalf of the State of California and human welfare, community health, and transportation programs.

GENERAL FUND REVENUE AND EXPENDITURE TRENDS

OVERVIEW

Each year, the City prepares a budgetary forecast of General Fund supported operating expenditures and revenues, and projects either a surplus or shortfall between expenditures and revenues. In odd-numbered years, the Mayor's Office works with the Controller's Office to prepare the City's Five-Year Financial Plan which is submitted to the Board of Supervisors for review and adoption. In even-numbered years, the City prepares an update to the Five-Year Financial Plan, commonly referred to as the Joint Report, since it is jointly authored by the Controller, the Mayor's Office of Public Policy and Finance, and the Board of Supervisor's Budget and Legislative Analyst. These reports project updated revenue trends based on the most current economic data and assume no change to existing polices and service levels. The City's first ever Five-Year Financial Plan was released in May of 2011, and in March of 2013, the City released its second Five-Year Financial Plan. This most recent Five-Year Financial Plan projected a $123.6 million General Fund shortfall for Fiscal Year (FY) 2013-14, a $256.1 million shortfall for FY 2014-15, a $367.7 million shortfall in FY 2015-16, a $423.2 million shortfall in FY 2016-17, and a $487.2 million shortfall in FY 2017-18.

The City is legally required to balance its budget each year. The Mayor's Proposed Two-Year Budget for Fiscal Years 2013-14 and 2014-15 balances the $123.6 million and $256.1 million shortfalls with a combination of one-time and ongoing departmental expenditure savings, citywide consolidations and efficiencies, and better than expected receipts in citywide and departmental revenue due to the economic recovery, in particular increases in payroll and property tax receipts. The proposed FY 2013-14 budget totals $7.9 billion, a $561.6 million, or 7.6 percent, increase from the FY 2012-13 budget. The General Fund comprises $3.9 billion of the total budget, reflecting a $456.5 million, or 13.1 percent, increase compared to FY 2012-13.

The economic recovery that began in 2010 is projected to continue at the national, state and local levels in Fiscal Years 2013-14 and 2014-15. The revenue projections in the budget are based on the assumption that most tax revenues will continue to increase in FY 2013-14 and begin to plateau in FY 2014-15. In FY 2013-14, General Fund property and business taxes are projected to increase 7.0 percent and 17.7 percent, respectively, from FY 2012-13 budgeted levels; and by 5.8 percent and 5.9 percent, respectively, in FY 2014-15 from FY 2013-14 projections. The surge in projected FY 2013-14 business tax revenues reflects the impact of Proposition E—passed by the voters in 2012—increasing the registration fee for business licenses. Other local tax revenues, including real property transfer tax, parking tax, and hotel room tax are projected to increase by an average of 7.2 percent in FY 2013-14 from the FY 2012-13 budget and by an average of 2.7 percent in FY 2014-15 from FY 2013-14 projections. Interest income is projected to increase 61.5 percent in FY 2013-14 from the FY 2012-13 budget, with relatively flat growth of 0.6 percent in FY 2014-15, reflecting large increases to cash balances from tax receipts mitigated by continuing low interest rates. Federal government subventions are projected to increase 7.9 percent in FY 2013-14 and decline by 3.4 percent in 2014-15 due to one-time cost reimbursements expected in FY 2013-14. Across all funds (including the hospitals, airport, and utilities), revenue from charges for services is projected to increase 7.8 percent during FY 2013-14 from the FY 2012-13 budget, and maintain relatively flat growth of 0.5 percent during FY 2014-15. The increase in FY 2013-14 is primarily due to citywide increases in development-related inspection fee revenue. The only significant revenue percentage decreases are a 15.0 percent projected loss of Recovery of General Government Costs in FY 2013-14 due to changes in how allocated city costs are recovered, and a 52.2 percent projected decrease in Stadium Admissions Tax revenue in FY 2014-15 due to the loss of San Francisco 49ers games at Candlestick Park.

While the Five-Year Financial Plan projected revenues increase from FY 2012-13 by $223.7 million in FY 2013-14 and by an additional $105.2 million in 2014-15, operating expenditures are projected to increase at an even faster rate. The largest projected increase is due to increases in employee salary, wage, and fringe benefit

costs. In the proposed budget, total labor-related costs are $245.5 million higher in FY 2013-14 than in FY 2012-13, and $149.3 million higher in FY 2014-15 than in FY 2013-14. Within General Fund operations, labor-related costs are $179.5 million higher in FY 2013-14 than in FY 2012-13, and $103.0 million higher in FY 2014-15 than in FY 2013-14. These increases are due to the rapidly rising cost of employee health and pension benefits as well as a proposed increase in the number of funded positions, primarily related to federal healthcare reform and the corresponding expansion of Medi-Cal, which predominantly affect the Department of Public Health and the Human Services Agency. In addition, the budget reflects position growth at the Municipal Transportation Agency in maintenance and technical job classes as part of an effort to improve the reliability of the transit fleet and reduce overtime; an increase in positions at the Police Department to support the Police Hiring Plan; and increases in custodial staff at the Department of Real Estate for existing services and to operate the new Public Safety Building, which will open in FY 2014-15. General Fund revenue and expenditure trends are discussed in greater detail below.

REVENUE TRENDS

The City's budget is supported by a number of different revenue sources. Enterprise fund activities are primarily backed by fees for service, while tax revenues will account for approximately 64 percent of total General Fund sources in FY 2013-14 and 66 percent in FY 2014-15.

Citywide revenues are projected to increase by $368.0 million, or 11.5 percent, from FY 2012-13 to FY 2013-14, and $122.4 million, or 3.4 percent, from FY 2013-14 to FY 2014-15. Total General Fund resources including transfers, fund balance, and use of reserves are projected to increase from FY 2012-13 by $460.5 million, or 13.2 percent, in FY 2013-14 and by an additional $100.4 million, or 2.5 percent, in FY 2014-15. Continuing the trend from FY 2012-13, the largest increases in General Fund revenues on an economic basis are in real property transfer tax, property tax, and payroll tax. General Fund state subventions are increasing $61.3 million, or 12.2 percent, in FY 2013-14 and $8.7 million, or 1.5 percent, in FY 2014-15. The budget allocates $223.9 million in General Fund year-end balance from prior years as a source, which is split $113.3 million in FY 2013-14 and $110.6 million in FY 2014-15. The budget also allocates $51.5 million from prior year reserves, including $5.8 million and $4.4 million in Rainy Day Reserve funds to be transferred to the San Francisco Unified School District in FY 2013-14 and FY 2014-15, respectively; $23.4 million in Citywide Budget Savings Incentive Reserve; $14.8 million from the Recreation and Park Budget Savings Incentive Reserve; and $3.0 million of one-time use Rainy Day Reserve funds.

General Fund Revenues

Property Tax Revenue

The General Fund share of property tax revenue is expected to be $1,153 million in FY 2013-14 and $1,220 million in FY 2014-15, a 7.0 percent and 5.8 percent increase, respectively, from the FY 2012-13 and FY 2013-14 budgets; reflecting improving residential rolls and rebounding commercial valuations. Approximately 57 percent of Proposition 13's one percent property tax rate accrues to the General Fund. The remainder of the revenue accrues to the State's Education Revenue Augmentation Fund (ERAF), the City's Library Preservation Fund, Children's Fund or Open Space Fund; or accrues to other entities such as the Bay Area Rapid Transit District (BART), the San Francisco Unified School District, and the San Francisco Community College District. In addition to the one percent countywide property tax rate (determined by Proposition 13), the City pays debt service related to voter-approved bonds from a property tax rate add-on that the Controller calculates annually.

Business Tax Revenue

Business tax revenue is budgeted at $533.0 million in FY 2013-14 and $564.2 million in FY 2014-15 in the General Fund, which represents annual growth of $80.2 million, or 17.7 percent, and $31.2 million, or 5.9 percent, respectively. Business tax revenue is comprised of payroll taxes, business license registration fees, and, beginning in FY 2014-15, gross receipts taxes. The proposed revenue level for FY 2013-14 and FY 2014-15 reflects continued improvement over strong growth experienced in FY 2012-13. The budget assumes continued recovery in both the number of jobs and wage levels during tax years 2013 and 2014 and includes $50.9 million from gross receipts taxes in FY 2014-15.

Sales Tax Revenue

Local sales tax is expected to generate $125.7 million in FY 2013-14 and $130.1 million in FY 2014-15, an annual increase of 3.3 percent and 3.5 percent, respectively. Local sales tax revenues reached and began to exceed their pre-recessionary peak beginning in FY 2011-12, and are projected to continue growth slightly above inflation in FY 2013-14 and FY 2014-15. In addition, projections reflect the loss of the positive impact from state laws affecting sales tax reporting for online retailers experienced in FY 2012-13 as retailers adopt distribution strategies that decrease sales tax allocations to San

Francisco from online purchases. Sustained increases in this economically sensitive revenue source will depend on tourism, job growth, and business activity.

Hotel Room Tax Revenue

Hotel room tax revenue is projected to be $273.9 million in FY 2013-14 and $289.1 million in FY 2014-15, representing annual increases of 9.3 percent and 5.5 percent respectively. These increases reflect strong year-over-year growth in occupancy and average daily room rates in both years. Room rates are projected to plateau in the near term, reflecting continued moderate growth in employment and airport landings and no change in room supply.

Access Line and Utility User Tax Revenues

Access line tax revenue is budgeted at $42.6 million in FY 2013-14 and $43.0 million in FY 2014-15, representing an annual decrease of $0.4 million, or 0.9 percent, in FY 2013-14 and increase of $0.4 million, or 1.0 percent, in FY 2014-15. The budget reflects a proposed inflationary increase to the Access Line Tax rate of 2.2 percent as required under Business and Tax Regulations Code Section 784. Utility users tax (UUT) revenue is budgeted at $93.5 million in FY 2013-14 and $95.4 million in FY 2014-15, representing annual increases of $1.6 million, or 1.8 percent, and $1.9 million, or 2.0 percent, respectively.

Parking Tax Revenue

Parking tax revenue is budgeted at $83.3 million in FY 2013-14, representing an increase of $6.7 million, or 8.8 percent, over the FY 2012-13 budgeted amount. In FY 2014-15, parking tax revenue is budgeted at $85.7 million, representing an increase of $2.5 million, or 3.0 percent, over the FY 2013-14 budgeted amount. Parking tax revenue is positively correlated with business activity and employment, both of which are projected to increase over the next two years.

Real Property Transfer Tax Revenue

Real property transfer tax revenue is budgeted at $225.0 million in FY 2013-14, representing an increase of $21.5 million, or 10.6 percent, over the FY 2012-13 budget of $203.5 million. In FY 2014-15, real property transfer tax revenue is expected to remain unchanged from FY 2013-14 at $225.0 million. High value commercial transactions increased significantly during FY 2011-12 and the first half of FY 2012-13. Revenues improved at an even faster pace due to the effect of Proposition N (passed in November 2010), which increased the tax rate on transactions valued at or above $5.0 million. Increases in the number of high value commercial transactions are expected to plateau during FY 2013-14, to be replaced to some extent by greater numbers of lower value residential transactions. The total value of properties changing ownership is projected to increase to historic levels in FY 2013-14, and remain unchanged in FY 2014-15. Considering the highly volatile nature of this revenue source, the Controller's Office monitors collection rates throughout the fiscal year and provides updates to the Mayor and Board of Supervisors.

Federal Revenue

Federal grants and subventions are projected to increase by $15.7 million, or 7.9 percent, to $214.5 million in FY 2013-14, and decrease by $7.2 million, or 3.4 percent, to 207.3 million in FY 2014-15. The FY 2013-14 budgeted amount includes a large one-time payment of $10 million in federal transportation reimbursements.

State Revenue

State grants and subventions are projected to increase by $61.3 million, or 12.2 percent, to $562.6 million in FY 2013-14 and then increase by $8.7 million, or 1.5 percent, to $571.3 million in FY 2014-15. Statewide sales tax revenues reflect changes in funding as a result of state realignment and continued statewide sales recovery that began in FY 2010–11. The budget for FY 2013-14 and FY 2014-15 assumes increases in Health and Welfare Realignment sales tax subventions of $23.9 million, or 18.4 percent, and $10.7 million, or 6.9 percent, respectively. Similarly, Proposition 172 Public Safety Sales Tax allocations are projected to increase by $7.9 million, or 10.0 percent, in FY 2013-14 and by $3.0 million, or 3.5 percent, in FY 2014-15. The remaining increase is largely due to increases in funding for realignment funding for Public Safety and Health and Welfare Realignment programs. These increases are offset by a projected $10.7 million decline also related to realignment, or a 15.3 percent decrease, in allocations of statewide Vehicle License Fee (VLF) collections in FY 2013-14 which remains unchanged in FY 2014-15.

Charges for Services

Charges for services are projected to grow by $10.3 million, or 6.2 percent, in FY 2013-14 compared to the FY 2012-13 budget, and by $0.8 million, or 0.4 percent, in FY 2014-15 compared to the FY 2013-14 budget, due primarily to increased recoveries from ambulance billings at the Fire Department allowed by state legislation AB 678 passed in 2011 allowing the City to obtain increased federal Medicare reimbursements for ambulance services.

Operating Transfers In

Transfers in to the General Fund are projected to increase by $62.0 million, or 39.8 percent, in FY 2013-14 compared to the FY 2012-13 budget, and decrease by $3.2 million, or 1.5 percent, in FY 2014-15 compared to the FY 2013-14 budget. The increase in FY 2013-14 is primarily driven by an increased transfer from San Francisco General

Hospital. Increases to the transfer amount in both years are also comprised of increases to the annual service payment of 15.0 percent from San Francisco International Airport concession revenues. Airport concession funding is projected to be $2.1 million more in FY 2013-14 than the FY 2012-13 budgeted amount, and projected to increase by an additional $0.8 million from FY 2013-14 to FY 2014-15 as airport traffic continues to increase.

EXPENDITURE TRENDS

Personnel Expenses

The proposed budget includes an increase in total labor costs of $245.5 million, or 6.5 percent, and an additional increase of $149.3 million, or 3.7 percent, for all funds in FY 2013-14 and FY 2014-15, respectively. This total increase includes an increase in General Fund labor costs of $107.6 million, or 6.1 percent, in FY 2013-14 and an additional increase of $74.3 million, or 3.9 percent, in FY 2014-15. This increase is due to increasing costs for employee health and pension benefits; a proposed increase in the number of funded positions; and negotiated settlements with the City's labor unions including a 1.75 percent wage increase in FY 2013-14 for most City employees and additional cost sharing of employee medical and retirement costs.

Non-Personnel Expenses

General Fund non-personnel expenses—including professional services, materials and supplies, aid assistance, grants, capital projects and equipment—will increase by $130.7 million, or 11.5 percent, to $1.3 billion in FY 2013-14 and remain at those spending levels in FY 2014-15.

Contribution Transfers Out

Contribution Transfers Out of the General Fund are budgeted at $805.1 million and $846.6 million in Fiscal Years 2013-14 and 2014-15, respectively, representing an increase of $189.3 million and an additional $41.5 million from the FY 2012-13 budgeted amount. These increases are primarily due to an increase in General Fund subsidies for San Francisco General and Laguna Honda Hospitals, as well as increasing baseline funded requirements for the Municipal Transportation Agency, the Public Library, and the Public Education Enrichment Fund.

SPENDING MANDATES AND DISCRETIONARY SOURCES

In Fiscal Years 2013-14 and 2014-15, the General Fund will represent 49.8 and 51.0 percent of the City's total budget, respectively. General Fund discretionary spending capacity, however, is only slightly above 30 percent of the City's total budget due to voter-approved minimum spending requirements. San Francisco voters have passed ballot measures that require minimum spending levels for certain operations, including the Children's Baseline, the Public Library Baseline, the Public Transportation Baseline, the City Services Auditor operations, the Municipal Symphony Baseline, the Human Services Care Fund, Housing Trust Fund, required reserve deposits, and Police and Fire Department minimum staffing requirements. These requirements will be discussed in detail in the Controller's discussion of the Mayor's Budget, also known as the Revenue Letter, published the second week of June.

LONG-TERM FINANCIAL PLANNING PROCESS

The Constitution of the State of California requires all cities to adopt a balanced budget wherein revenues match expenditures. In order to do so, the City must be able to project expected revenues and expenditures in future years. Long-term financial planning involves making revenue and cost projections to inform the City's budget process. Adding to the complexity of financial planning, the San Francisco City Charter and state law restrict how revenue may be generated and specify how the City must spend available funds. Although the City's budget is formally developed between February and June of each year, the City's financial planning is a year-round process.

The following sections provide some detail on the various projections, policies, and plans that inform and enable the City's annual budget process.

Two-Year Budgeting

On November 3, 2009, voters approved Proposition A, amending the Charter to make changes to the City's budget and financial processes intended to stabilize spending by requiring multi-year budgeting and financial planning.

Proposition A required a two-year (biennial) budget, replacing the annual budget. In Fiscal Year (FY) 2010-11, the City adopted two-year budgets for the following four pilot departments: the Airport, the Port, the Public Utilities Commission, and Municipal Transportation Agency (MTA). These four early-implementation departments had a "fixed" two-year budget for FY 2012-13 and FY 2013-14. These departments are only amending their budgets for FY 2013-14 this year if revenues or expenditures are 5.0 percent above or below projections. Last fiscal year, all City departments adopted two-year budgets (FY 2012-13 and FY 2013-14) as required by Proposition A. This fiscal year, these departments adjusted the second year of their previously adopted two-year budget (FY 2013-14) in addition to budgeting for FY 2014-15. Once departments have had a reasonable amount of time to adjust to two-year budgeting, the second year will become fixed for all City departments. The two-year budgets are developed, approved, and implemented pursuant to the same process as the annual budgets described in the Annual Financial Planning and Budget Process section of this document.

Operating Revenue and Expenditure Projections

The Controller's Office, the Mayor's Office, and the Board of Supervisors are responsible for leading long-term financial planning for the City. Between these three offices, the City produces three annual reports over the course of each fiscal year, including a Five-Year Financial Plan each odd calendar year, and a Joint Report each even calendar year. Together, these reports provide the basis for developing the City's budget. These reports are:

THE CONTROLLER'S SIX-MONTH BUDGET STATUS REPORT, published annually in early February, projects the year-end status of the City's General Fund and key special revenue and enterprise funds based on financial activity from July through December. Issues identified within this report can then be incorporated into mid-year budgetary adjustments as necessary.

THE FOUR YEAR BUDGET PROJECTION ("JOINT REPORT"), published each even calendar year in March by the Controller's Office, the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst Office, reports on projected citywide revenues and expenditures for the next four fiscal years. First required by voters in 1994, this analysis captures significant one-time budgetary items in addition to forecasting revenue and expenditure trends into the future. Starting in FY 2011-12, the Joint Report was extended to forecast four years into the future (prior to FY 2011-12, the report projected three years into the future). This change is required by Proposition A, which also states that the City must adopt a biennial Five-Year Financial Plan. The Joint Report now serves as an "off-year" update to the Five-Year Financial Plan and projects out the remaining four years of the prior year plan.

THE FIVE-YEAR FINANCIAL PLAN, published each odd calendar year in late February by the Controller's Office,

the Mayor's Office of Public Policy and Finance, and the Board of Supervisors' Budget and Legislative Analyst Office, forecasts expenditures and revenues during a five-year period, proposes actions to balance revenues and expenditures during each year of the plan, and discusses strategic goals and corresponding resources for City departments. In March 2013, the Mayor proposed the City's second Five-Year Financial Plan for Fiscal Years 2013-14 through 2017-18, which was unanimously adopted by the Board of Supervisors in April 2013.

THE CONTROLLER'S NINE-MONTH BUDGET STATUS REPORT, published annually in early May, reports financial activity from July through March and includes the projected year-end status of the City's General Fund as well as key special revenue and enterprise funds. A comprehensive review of revenue and spending to-date and discussions with financial officers at major City departments drive the report's year-end projections.

These reports are used by the Mayor's Office in preparing a balanced budget to propose to the Board of Supervisors each year, and for developing multi-year budget projections. The reports provide information on the resources available for the City's programs and provide projections on costs moving forward. The independent auditors who certify the City's annual financial statements and the national bond rating agencies provide additional external oversight to the City's financial matters.

New Financial Policies and Enhanced Reserves

Proposition A charges the Controller's Office with proposing to the Mayor and Board of Supervisors financial policies addressing reserves, use of volatile revenues, debt, and financial measures in the case of disaster recovery, and requires the City to adopt budgets consistent with these policies once approved.

In May 2010, new legislation was adopted to codify the City's practice of maintaining an annual General Reserve for fiscal pressures not anticipated in the budget and roughly double the size of the reserve by FY 2015-16; and, to create a new Budget Stabilization Reserve funded by excess receipts from volatile revenue streams to augment the existing Rainy Day Reserve to help the City mitigate the impact of multi-year downturns.

Ten-Year Capital Expenditure Projections

Simultaneous to the revenue and expenditure projection process, the City also engages in a long-term capital planning process for the infrastructure and facilities needs of the City. Managed under the City Administrator, the City has completed a comprehensive assessment of the near- and long-term capital needs on a building-by-building, asset-by-asset basis each year since 2005. Starting in FY 2011-12, the Ten-Year Capital Plan switched from an annual to a biennial process to be issued along with the City's Five-Year Financial Plan in each odd calendar year. The Ten-Year Capital Plan is a tool to inform policymakers as they make funding decisions for capital projects. The Plan prioritizes projects, establishes timelines for major investments needed to maintain the City's infrastructure, highlights opportunities to combine similar capital projects to generate cost savings, and identifies funding sources. Once passed by the Board of Supervisors and the Mayor, the Capital Plan serves as a central tool in the development of the City's budget. The Plan also presents an opportunity for City departments to coordinate investments and share information about the impact to operating costs that may result from new capital projects.

Funding for capital improvements is appropriated through the City's budget process. Last year, the Capital budget moved to a two-year budget cycle along with the rest of the City's budget. While the creation of a Ten-Year Capital Plan does not change the basic appropriation and funding mechanisms for capital improvements, the priorities in the capital improvement budget do reflect the policies and objectives identified in the plan.

Capital Planning Committee

The legislation requiring the development of the Ten-Year Capital Plan also created the Capital Planning Committee (CPC) composed of elected officials and key department heads. The purpose of the CPC is to establish prioritization and assessment criteria to assist the City Administrator with the development of the Capital Plan, review the City Administrator's bi-annual proposed Capital Plan prior to its submission to the Mayor and Board of Supervisors, and review the annual biennial budgets and any proposed use of long-term debt—including General Obligation bonds—to ensure compliance with the plan. The CPC also provides an opportunity for interdepartmental discussion about the impact of capital investments on City operating costs and service delivery.

Under the direction of the City Administrator, Capital Planning staff annually assesses facility conditions for repair and renewal needs, makes renewal cost projections, and evaluates costs of proposed enhancement projects within the horizon of the Ten-Year Capital Plan. Using criteria designated by the CPC, staff review available funding resources and prepare and update the Ten-Year Capital Plan. Once these recommendations have been integrated into the final draft of the Plan, it is presented to the Mayor and Board of Supervisors for approval. Highlights of the Fiscal Year 2014-2023 Capital Plan and its effects on the City's operating budget are included in the back of this book.

Five-Year Information & Communications Technology Plan

Simultaneous to the revenue and expenditure projection process, the City also engages in an information and communications technology planning process for the technology needs of the City. Managed by the Committee on Information Technology (COIT), the City has completed an assessment of departmental information and communications technology requests. The Information and Communications Technology (ICT) Plan is issued along with the City's Five-Year Financial Plan in each odd calendar year. The ICT Plan provides a framework for how the City can proactively plan for, fund, and implement projects that support the Plan's strategic goals. Once passed by the Board of Supervisors and the Mayor, the ICT Plan serves as a central tool in the development of the City's budget. The Plan also presents an opportunity for City departments to coordinate investments and share information about the impact to operating costs that may result from new technology projects.

Funding for technology is appropriated through the City's budget process. While the creation of the ICT Plan does not change the basic appropriation and funding mechanisms for technology investments, the Plan establishes citywide priorities and goals.

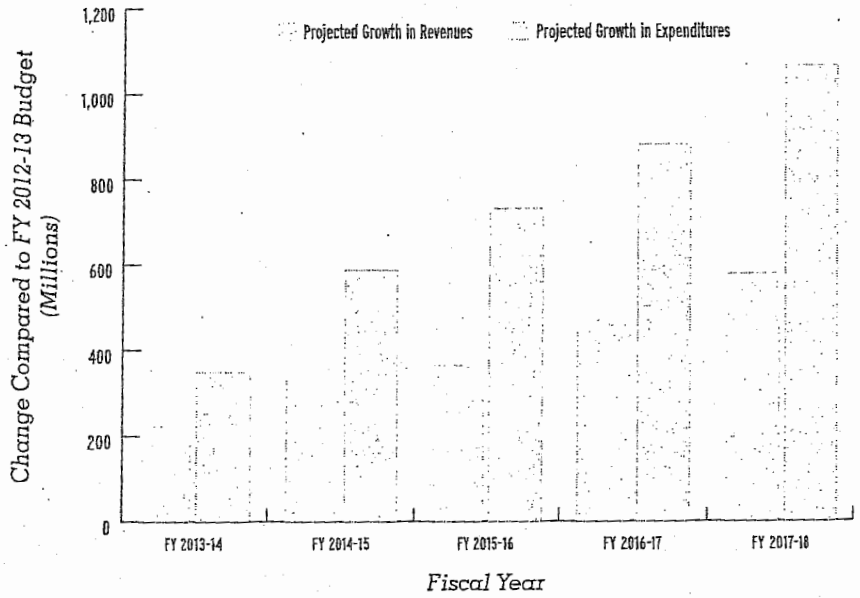
Five-Year Financial Planning

In March 2013, the Mayor proposed the City's Five-Year Financial Plan for Fiscal Years 2013-14 through 2017-18. This Plan projects that, despite continued growth in tax revenues, the cost of city services will steadily outpace revenue growth over the next five years. If the City does not take corrective action, the gap between General Fund revenues and expenditures will rise from $123.6 million in FY 2013-14 to approximately $487.2 million by FY 2017-18. The primary driver of this growing imbalance is employee wage, benefit, and pension costs, which are projected to grow by $458.9 million over the next five years.

To address this structural imbalance and promote fiscal stability, the Five-Year Financial Plan proposes a number of strategies, including capital spending and debt restructuring, managing employee wage and benefit costs, raising additional revenue, adjusting revenue baseline requirements and allocations, limiting non-personnel cost inflation, finding one-time sources of revenues and savings, and implementing ongoing departmental revenues and savings initiatives. The Plan also recommends phasing out the use of one-time solutions to balance the budget and instead using these measures to fund reserves and one-time expenditures such as capital projects. If the City takes proactive steps to implement these strategies, it can minimize the impact on departmental services and operations and be better prepared for future economic downturns.

In addition to these citywide General Fund projections, the Five-Year Financial Plan also includes more detailed discussion of major budgetary and programmatic issues facing many of the City's largest departments, as well as a summary of the City's Ten-Year Capital Plan and Information and Communications Technology (ICT) Plan.

PROJECTED GROWTH IN REVENUES AND EXPENDITURES



Expenditures are expected to grow by 25 percent over the next five years, outpacing revenues, which are projected to increase by 13 percent over the next five years.

ANNUAL FINANCIAL PLANNING AND BUDGET PROCESS

Budgeting Method

Mission-driven budgeting, as described by the City Charter, requires department budget requests to include goals, programs, targeted clients, and strategic plans. The requested budget must tie program-funding proposals directly to specific goals. In addition, legislation passed by the Board of Supervisors requires establishing performance standards to increase accountability. The City and County of San Francisco operates under a budget that balances all operating expenditures with available revenue sources and prior year fund balance.

Governmental financial information statements are reported using the modified accrual basis of accounting. Revenues are recognized when they are measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are generally recorded when a liability is incurred as under accrual accounting. However, debt service expenditures as well as expenditures related to vacation, sick leave, and claims and judgments are recorded only when payment is due.

The City adopts annual budgets for all government funds on a substantially modified accrual basis of accounting, except for capital project funds and certain debt service funds that generally adopt project-length budgets. The budget of the City is a detailed operating plan that identifies estimated costs and results in relation to estimated revenues. The budget includes: the programs, projects, services, and activities to be provided during the Fiscal Year (FY); the estimated resources (inflows) available for appropriation; and the estimated changes to appropriations. The budget represents a process through which policy decisions are deliberated, implemented, and controlled. The City Charter prohibits expending funds for which there is no legal appropriation.

Two-Year Budget Cycle

In November 2009, voters passed Proposition A, which amended the City Charter to require the City to transition to a two-year budget cycle for all departments by FY 2012-13. In FY 2010-11, the City adopted two-year budgets covering FY 2010-11 and FY 2011-12 for four early-implementation departments: the Airport, the Municipal Transportation Agency, the Public Utilities Commission, and the Port Commission. FY 2012-13 was the first year that all City departments submitted a two-year budget for FY 2012-13 and FY 2013-14. Also for the first time that year, the four early-implementation departments had a "fixed" two-year budget. This means these departments amended their budget this year for FY 2013-14 only if proposed revenues or expenditures were 5.0 percent above or below projections. All other departments are retaining a variable two-year budget while they adjust to the new system; these departments' budgets for FY 2013-14 are open to changes and must be rebalanced as part of the next two year budget. Moving to a fixed two-year budget for all departments would require the passage of legislation by the Board of Supervisors. The two-year budget is developed, approved, and implemented pursuant to the process described below.

Key Participants

- Citizens provide direction for and commentary on budget priorities throughout the annual budget process. Input from citizens at community town hall meetings, stakeholder working groups convened by the Mayor's Office, public budget hearings, and communication with elected officials are all carefully considered in formulating the Mayor's proposed budget.
- City departments prioritize needs and present balanced budgets for review and analysis by the Mayor's Office of Public Policy and Finance.
- The Capital Planning Committee (CPC) and Committee on Information Technology (COIT) provide recommendations to the Mayor's Office on citywide priorities for capital and IT investments, and recommend the level of investment needed to meet the priorities they identify.
- The Mayor, with the assistance of the Mayor's Office of Public Policy and Finance, prepares and submits a balanced budget to the Board of Supervisors on an

annual basis. The Mayor's Office of Public Policy and Finance also conducts multi-year budget projections for the purposes of long-term budget planning.

- The Board of Supervisors is the City's legislative body and is responsible for amending and approving the Mayor's proposed budget. The Board's Budget and Legislative Analyst also participates in reviews of City spending and financial projections and makes recommendations to the Board on budget modifications.
- The Controller is the City's Chief Financial Officer and is responsible for projecting available revenue to fund City operations and investments in both the near- and long-term. In addition, the City Services Auditor Division of the Controller's Office is responsible for working with departments to develop, improve, and evaluate their performance standards.

Calendar and Process

Beginning in September and concluding in July, the annual budget cycle can be divided into three major stages (see calendar at the end of this section):

- Budget Preparation: budget development and submission to the Board of Supervisors.
- Approval: budget review and enactment by the Board of Supervisors and budget signing by the Mayor.
- Implementation: department execution and budget adjustments.

Budget Preparation

The budget process begins in September and includes the Controller's Office and Mayor's Office's preliminary projection of Enterprise and General Fund revenues for the budget year. Also at this time, many departments begin budget planning to allow adequate input from oversight commissions and from the public. In December, budget instructions are issued by the Mayor's Office and the Controller's Office with detailed guidance on the preparation of department budget requests. The instructions contain a financial outlook, policy goals, and guidelines as well as technical instructions.

Three categories of budgets are prepared:

- General Fund department budgets: General Fund departments rely in whole or in part on discretionary revenue comprised primarily of local taxes such as property, sales, payroll, and other taxes. The Mayor introduces the proposed General Fund budget to the Board of Supervisors on June 1.
- Enterprise department budgets: Enterprise departments generate non-discretionary revenue primarily from charges for services that are used to support operations. The Mayor introduces the proposed Enterprise budgets to the Board of Supervisors on May 1.
- Capital budget: Capital budget requests are submitted to the Capital Planning Committee (CPC) for review and inclusion in the City's biannual Ten-Year Capital Plan. The biannual Capital Budget is brought before the Board of Supervisors and Mayor for approval concurrently with the General Fund and Enterprise department budgets.

Between December and early February, departments prepare their budget requests, and submit them to the Controller by mid-February. The Controller consolidates and verifies all of the information that departments have submitted. In the first week of March, the Controller submits departments' proposed budget requests to the Mayor's Office of Public Policy and Finance for review.

From March through June, the Mayor and the Mayor's Office of Public Policy and Finance analyze each budget proposal, examining policy and service implications in order to meet citywide needs and reflect the Mayor's goals and priorities for the upcoming year. Concurrently, the Controller's Office certifies all revenue estimates.

From February through May, the Mayor and the Mayor's staff meet with community groups to provide budget updates and to hear concerns and requests for funding to improve public services. Total budget requests must be brought into balance with estimated total revenues which requires the Mayor's Office of Public Policy and Finance to prioritize funding requests that typically exceed projected available revenues. Before the Mayor's proposed budget is introduced to the Board of Supervisors, the Controller ensures that the finalized budget is balanced and accurate.

Approval

Upon receiving the Mayor's proposed budget, the Budget and Finance Committee of the Board of Supervisors holds public hearings during the months of May and June to review departmental requests and solicit public input. The Budget and Finance Committee makes recommendations to the full Board for budget approval along with their proposed changes. Since budget review lapses into the new fiscal year, the Interim Budget—usually the Mayor's proposed budget—is passed by the Board as a continuing resolution and serves as the operating budget until the budget is finalized in late July. The Mayor typically signs the budget ordinance into law by mid-August.

The Budget and Finance Committee works closely with the Board of Supervisor's Budget and Legislative Analyst, which develops recommendations on departmental budgets. Informed by departmental discussions that

center on justifications for proposed expenses and comparison with prior year spending, the Board's Budget Analyst forwards a report with recommended reductions. The Budget and Finance Committee reviews the Budget Analyst's recommended expenditure reductions, along with department and public input, before making final budget recommendations to the full Board of Supervisors.

Because the budget must be balanced, expenditure reductions that are made to General Fund departments represent unallocated monies that the Board of Supervisors can apply to new public services or to offset proposed budget cuts. The Board of Supervisors generates a list of budget policy priorities that the Budget and Finance Committee uses to guide funding decisions on the unallocated pool of money. The Budget Committee then votes to approve the amended budget and forwards it to the full Board by July 30th.

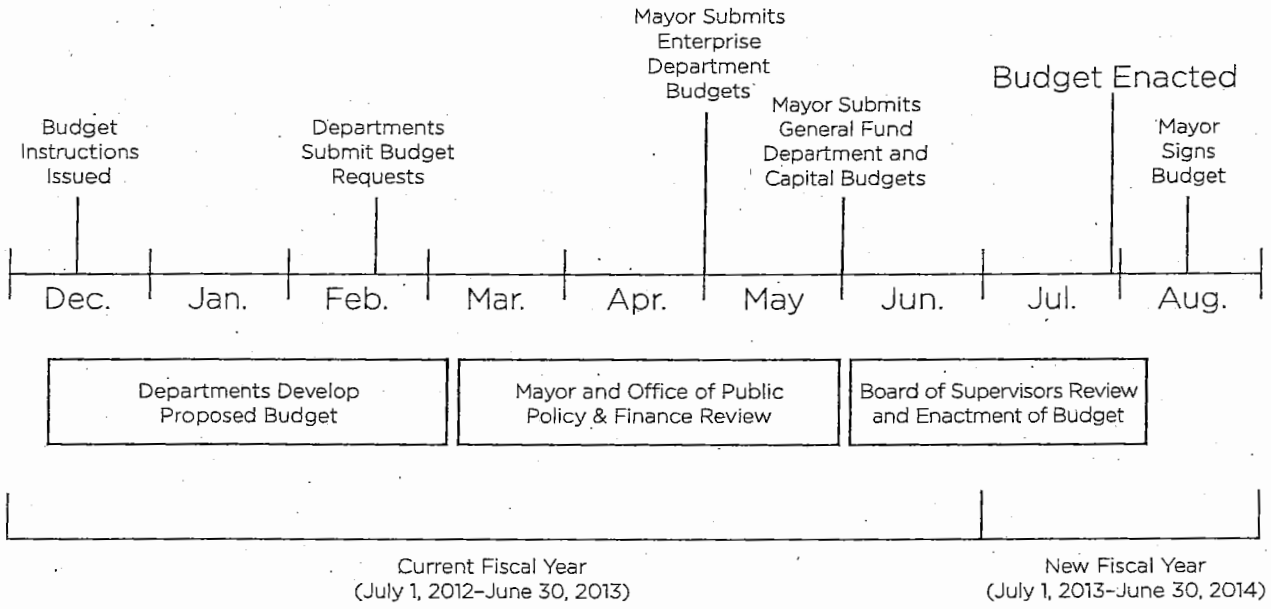
As the City Charter requires, the Board of Supervisors must vote on the budget twice between July 15 and August 1. At the first reading, which occurs the first Tuesday after July 15, amendments may be proposed and, if passed by a simple majority, added to the budget. These amendments may be proposed by any member of the Board of Supervisors and can reflect further public input and/or Board policy priorities. At the second reading, the Board votes on the amended budget again and if passed, the budget will be forwarded to the Mayor for final signature. If additional amendments are proposed during the second reading, the budget must go through a new second reading a week later. Final passage by the Board must occur before the August 1 deadline.

The Mayor has ten days to approve the final budget, now called the Annual Appropriation Ordinance. The Mayor may sign the budget as approved by the Board, making it effective immediately. The Mayor may also veto any portion of the budget, whereupon it returns to the Board of Supervisors. The Board has ten days to override any or all of the Mayor's vetoes with a two-thirds majority vote. In this case, upon the Board vote, the budget is immediately enacted, thus completing the budget process for the fiscal year. Should the Mayor opt not to sign the budget within the ten-day period, the budget is automatically enacted but without the Mayor's signature of approval. Once the Annual Appropriation Ordinance is passed, it supersedes the Interim Budget.

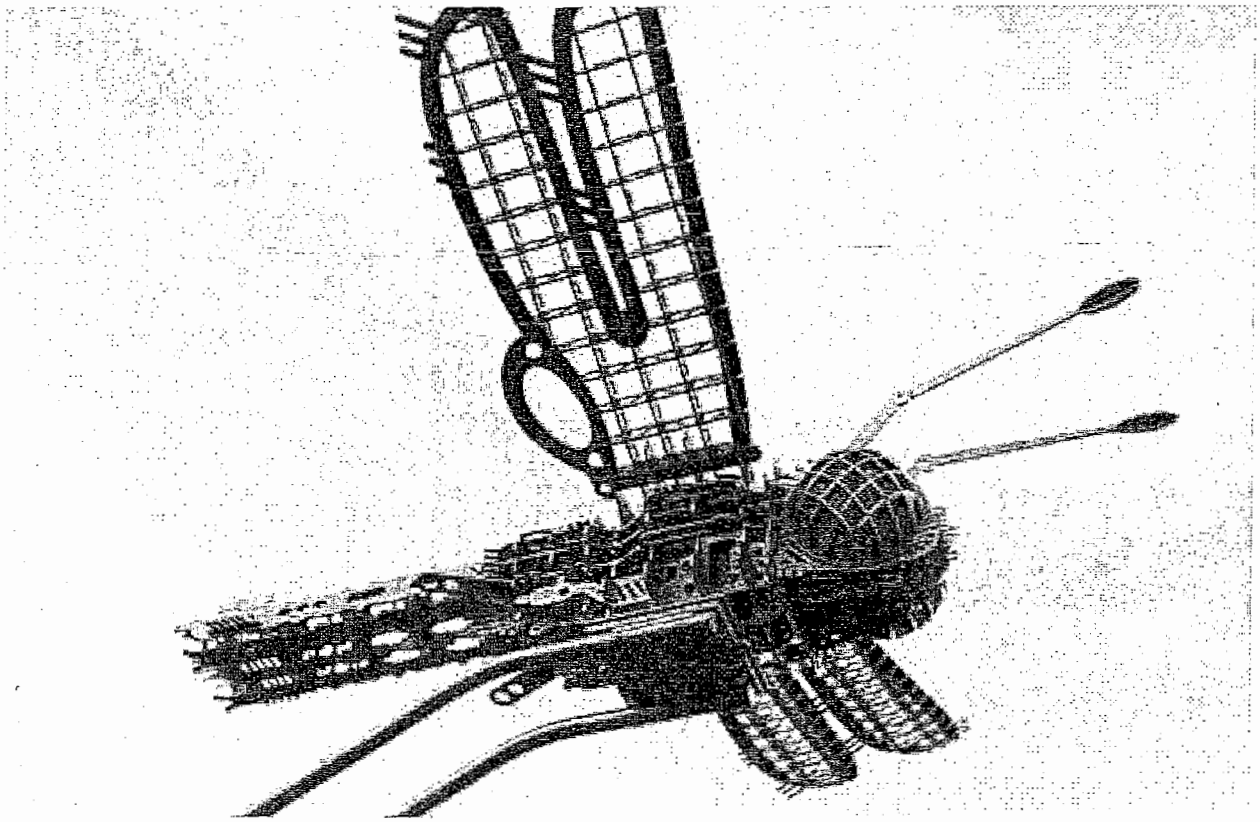
Implementation

Responsibility for execution of the budget rests largely with departments. The Mayor's Office and the Controller monitor department spending throughout the year and take measures to mitigate overspending or revenue shortfalls. Both offices, as well as the Board of Supervisors, also evaluate departments' achievement of performance measures on a periodic basis.

Budget adjustments during the fiscal year take place in two ways: through supplemental appropriation requests, and through grants appropriation legislation. Supplemental appropriation requests are made when a department finds that it has inadequate resources to carry it through to the end of the year. Grant appropriations occur when an outside entity awards funding to a department. Both supplemental and grant appropriation requests require Board of Supervisors approval before going to the Mayor for final signature.



BUDGET SUMMARY TABLES



Incomplete Metamorphosis, 2006

By Joyce Hsu

District 1, Argonne Playground

Visitors to this mid-block neighborhood playground are greeted by two playful sculptures attached to fence posts at each entrance. They could be model airplanes or giant dragonflies but in fact are the laser-cut aluminum product of the artist's imagination.

SOURCES AND USES OF FUNDS EXCLUDING FUND TRANSFERS

Category of Sources or Use	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Sources of Funds						
Local Taxes	2,595,804,771	2,611,666,789	2,890,522,366	278,855,577	3,012,489,562	121,967,196
Licenses & Fines	183,336,866	168,930,148	162,588,606	(6,341,542)	177,127,106	14,538,500
Use of Money or Property	503,629,027	500,968,807	514,570,246	13,601,439	516,314,620	1,744,374
Intergovernmental Revenue - Federal	388,048,690	409,257,913	440,613,856	31,355,943	356,393,851	(84,220,005)
Intergovernmental Revenue - State	673,952,866	692,196,254	803,412,682	111,216,428	812,503,983	9,091,301
Intergovernmental Revenue - Other	78,630,626	77,948,611	87,154,306	9,205,695	87,093,306	(61,000)
Charges for Services	2,346,597,015	2,342,123,620	2,508,555,260	166,431,640	2,594,678,346	86,123,086
Other Revenues	475,791,925	166,645,300	178,610,155	11,964,855	207,706,344	29,096,189
Transfer Adjustments-Sources	49,394,713	0	0	0	0	0
Use of / (Deposit to) Fund Balance	(414,319,381)	236,091,357	329,872,522	93,781,165	165,570,760	(164,301,762)
Sources of Funds Subtotals	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**
Uses of Funds						
Salaries & Wages	2,499,183,533	2,631,273,685	2,771,828,236	140,554,551	2,811,980,832	40,152,596
Fringe Benefits	1,072,138,328	1,150,356,184	1,255,327,118	104,970,934	1,364,514,573	109,187,455
Overhead	154,575,609	159,850,240	162,336,297	2,486,057	167,571,893	5,235,596
Professional & Contractual Services	1,373,367,016	1,445,486,091	1,638,594,618	193,108,527	1,596,572,437	(42,022,181)
Aid Assistance / Grants	597,367,527	615,798,496	667,258,295	51,459,799	648,774,988	(18,483,307)
Materials & Supplies	254,470,911	288,254,350	293,090,903	4,836,553	295,818,385	2,727,482
Equipment	28,121,115	39,330,079	36,995,497	(2,334,582)	32,304,116	(4,691,381)
Debt Service	562,305,806	804,567,765	940,940,639	136,372,874	936,433,337	(4,507,302)
Services of Other Departments	600,658,201	664,566,947	691,135,882	26,568,935	702,719,364	11,583,482
Expenditure Recovery	(845,450,241)	(995,772,699)	(1,032,911,136)	(37,138,437)	(1,053,428,957)	(20,517,821)
Budgetary Reserves	0	159,850,228	235,647,715	75,797,487	237,145,501	1,497,786
Transfer Adjustments-Uses	295,655,189	0	0	0	0	0
Facilities Maintenance	16,486,931	56,408,647	63,617,446	7,208,799	43,260,678	(20,356,768)
Capital Renewal	196,900	33,754,969	40,781,948	7,026,979	90,304,076	49,522,128
Capital Projects	271,790,293	152,103,817	151,256,541	(847,276)	55,906,655	(95,349,886)
Uses of Funds Subtotals	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

Note: FY 2011-12 Actuals reflect levels of annually budgeted activity. Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories. The City's Comprehensive Annual Financial Report reflects the audited actual total spending including both annually budgeted and non-annually budgeted capital project spending.

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Local Taxes						
101 PROPERTY TAXES-CURRENT YEAR	1,099,303,398	922,746,000	995,333,000	72,587,000	1,058,726,000	63,393,000
102 PROPERTY TAXES-PRIOR YEAR	988,369	437,000	438,000	1,000	438,000	0
103 SUPPLEMENTAL-CURRENT	7,195,593	9,539,000	7,923,000	(1,616,000)	7,295,000	(628,000)
104 SUPPLEMENTAL-PRIOR	11,552,202	20,268,000	17,065,000	(3,203,000)	16,131,000	(934,000)
109 OTHER PROPERTY TAXES	236,884,238	415,190,389	488,851,366	73,660,977	494,907,562	6,056,196
111 PAYROLL TAX	429,093,868	445,089,800	496,331,000	51,241,200	475,486,000	(20,845,000)
112 GROSS RECEIPTS TAX	0	0	0	0	50,911,000	50,911,000
113 REGISTRATION TAX	8,583,037	8,716,000	37,657,000	28,941,000	38,783,000	1,126,000
121 SALES & USE TAX	117,071,312	121,736,000	125,697,000	3,961,000	130,096,000	4,399,000
122 HOTEL ROOM TAX	239,567,837	250,351,600	273,930,000	23,578,400	289,070,000	15,140,000
123 UTILITY USERS TAX	91,675,981	91,900,000	93,515,000	1,615,000	95,385,000	1,870,000
124 PARKING TAX	76,645,058	76,530,000	83,251,000	6,721,000	85,749,000	2,498,000
125 PROPERTY TRANSFER TAX	233,591,131	203,470,000	225,150,000	21,680,000	225,150,000	0
129 OTHER LOCAL TAXES	43,652,747	45,693,000	45,381,000	(312,000)	44,362,000	(1,019,000)
Local Taxes Subtotals	**2,595,804,771**	**2,611,666,789**	**2,890,522,366**	**278,855,577**	**3,012,489,562**	**121,967,196**
Licenses & Fines						
201 BUSINESS HEALTH LICENSES	6,718,548	7,449,126	7,408,105	(41,021)	7,408,105	0
202 OTHER BUSINESS/PROFESSIONAL LICENSES	16,049,424	10,911,292	9,884,766	(1,026,526)	9,936,728	51,962
203 ROAD PRIVILEGES & PERMITS	10,738,799	10,515,933	10,530,259	14,326	10,540,268	10,009
206 FRANCHISES	17,924,874	18,341,836	19,019,469	677,633	19,163,240	143,771
207 ETHICS FEES	79,475	45,000	45,000	0	45,000	0
209 OTHER LICENSES & PERMITS	7,947,728	7,942,674	7,954,371	11,697	7,942,674	(11,697)
251 TRAFFIC FINES	96,780,796	108,403,192	101,708,180	(6,695,012)	101,391,012	(317,168)
252 COURT FINES-NON TRAFFIC	212,615	105,099	103,024	(2,075)	95,500	(7,524)
253 OTHER NON-COURT FINES	3,421,306	3,257,460	3,286,896	29,436	3,286,896	0
255 ETHICS FINES	49,529	54,000	54,000	0	54,000	0
259 OTHER FORFEITURES & PENALTIES	23,413,772	1,904,536	2,594,536	690,000	17,263,683	14,669,147
Licenses & Fines Subtotals	**183,336,866**	**168,930,148**	**162,588,606**	**(6,341,542)**	**177,127,106**	**14,538,500**
Use of Money or Property						
301 INTEREST	34,847,099	30,524,026	28,145,786	(2,378,240)	30,745,525	2,599,739
302 DIVIDENDS	7,840	0	0	0	0	0
304 OTHER INVESTMENT INCOME (GROSS)	(1,978,724)	255,928	250,000	(5,928)	250,000	0
351 PARKING METER COLLECTIONS	50,966,206	47,150,400	50,220,041	3,069,641	50,220,041	0
352 PARKING GARAGE/LOT RENTALS	159,364,159	161,360,832	167,314,955	5,954,123	167,306,955	(8,000)
353 REC & PARK - RENTALS	7,994,789	6,777,836	5,799,436	(978,400)	4,737,000	(1,062,436)
354 REC & PARK - CONCESSSIONS	8,123,758	9,062,920	8,794,226	(268,694)	7,556,080	(1,238,146)
355 CULTURAL FACILITIES-RENTALS	1,569,926	1,394,961	1,188,178	(206,783)	1,215,611	27,433
356 CULTURAL FACILITIES-CONCESSIONS	426,383	321,619	306,914	(14,705)	306,914	0
357 CONV FACILITIES - RENTALS & CONCESSIONS	20,733,418	23,438,907	25,024,061	1,585,154	25,574,061	550,000
360 PORT-CARGO RENTAL	5,084	0	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	1,075,559	0	0	0	0	0
362 PORT-HARBOR RENTS	1,966,943	0	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCESSIO	41,779,828	40,816,000	42,050,365	1,234,365	42,874,724	824,359
365 PORT-CRUISE RENTS	211,378	0	0	0	0	0
366 PORT-FISHING RENT	1,817,641	2,068,900	2,110,000	41,100	2,110,000	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	1,289,672	3,753,016	1,958,817	(1,794,199)	1,958,817	0
372 SFIA-PASSENGER TERMINALS RENTALS	4,993,850	5,256,800	5,432,900	176,100	5,432,900	0
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE RENTA	15,466,830	15,899,000	16,297,000	398,000	16,297,000	0
374 SFIA-ADVERTISING; TEL. & OTHERS	21,465,859	21,472,000	20,057,000	(1,415,000)	20,057,000	0
375 SFIA-NEWS; TOBACCO & GIFTS	38,729,981	38,710,000	40,256,000	1,546,000	40,256,000	0
376 SFIA-AUTO RENTALS	44,731,884	44,527,000	46,593,000	2,066,000	46,593,000	0

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SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
377 SFIA-RESTAURANT & ALLIED SVCS	14,975,151	15,010,000	16,152,000	1,142,000	16,152,000	0
379 SFIA-OTHER GROUND TRANSPORTATION	11,265,104	11,523,000	11,757,000	234,000	11,757,000	0
381 SFIA-CNG SERVICES	109,859	103,000	104,000	1,000	104,000	0
391 SFWD-OTHERS	171,108	0	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	21,500,298	21,542,662	24,758,567	3,215,905	24,809,992	51,425
399 OTHER CONCESSIONS	18,144	0	0	0	0	0
Use of Money or Property Subtotals	**503,629,027**	**500,968,807**	**514,570,246**	**13,601,439**	**516,314,620**	**1,744,374**
Intergovernmental Revenue - Federal						
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	139,322,566	142,079,540	148,984,697	6,905,157	150,554,769	1,570,072
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	53,825,490	64,384,283	62,983,067	(1,401,216)	64,171,685	1,188,618
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSIS	0	3,700,000	3,700,000	0	3,700,000	0
440 FEDERAL HOMELAND SECURITY	53,209,695	11,042,652	23,701,903	12,659,251	23,717,367	15,464
445 FEDERAL-AM RECOVERY & REINVESTMENT ACT	23,836,591	4,141,158	5,101,921	960,763	5,101,921	0
449 FEDERAL-OTHER	117,854,348	183,910,280	196,142,268	12,231,988	109,148,109	(86,994,159)
Intergovernmental Revenue - Federal Subtotals	**388,048,690**	**409,257,913**	**440,613,856**	**31,355,943**	**356,393,851**	**(84,220,005)**
Intergovernmental Revenue - State						
451 STATE-PUBLIC ASSISTANCE ADMIN	45,748,230	45,824,564	49,981,352	4,156,788	50,575,341	593,989
452 STATE-PUBLIC ASSISTANCE PORGRAMS	25,051,847	19,259,691	24,069,560	4,809,869	23,770,449	(299,111)
453 STATE-HEALTH ADMINISTRATION	30,743,526	29,327,844	37,731,749	8,403,905	37,841,343	109,594
454 STATE-HEALTH PROGRAMS	131,881,938	160,490,673	197,905,317	37,414,644	189,983,382	(7,921,935)
455 STATE-HEALTH & WELFARE SALES TAX	154,064,723	155,698,191	177,105,249	21,407,058	188,088,499	10,983,250
456 STATE-HEALTH & WELFARE VEH LICENSE FEES	59,717,107	69,663,000	59,012,000	(10,651,000)	59,012,000	0
457 STATE-HEALTH & HUMAN SERVICES	44,774,148	34,422,865	40,404,950	5,982,085	43,685,921	3,280,971
45C CAPITAL CONTRIBUTIONS-STATE	0	0	56,700	56,700	0	(56,700)
461 STATE-MOTOR VEHICLE IN-LIEU TAX	775,555	0	0	0	0	0
462 STATE-HIGHWAY USERS TAX	23,625,969	27,820,459	30,925,619	3,105,160	31,685,619	760,000
470 STATE-AGRICULTURE	495,924	550,000	550,000	0	550,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASSIST	32,500,536	30,000,000	30,600,000	600,000	30,600,000	0
481 STATE - HOMEOWNERS' PROPERTY TAX RELIEF	5,118,693	5,101,000	5,101,000	0	5,101,000	0
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	76,565,204	78,967,000	86,836,000	7,869,000	89,874,000	3,038,000
489 STATE - OTHER	42,889,466	35,070,967	63,133,186	28,062,219	61,736,429	(1,396,757)
Intergovernmental Revenue - State Subtotals	**673,952,866**	**692,196,254**	**803,412,682**	**111,216,428**	**812,503,983**	**9,091,301**
Intergovernmental Revenue - Other						
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSIST	78,125,165	77,918,611	79,252,464	1,333,853	79,252,464	0
492 OTHER-TRANSPORT/TRANSIT-CAPITAL ASSIST	339,089	0	0	0	0	0
493 OTHER-IN-LIEU TAXES	0	0	(100,598)	(100,598)	(100,598)	0
499 OTHER - GOVERNMENTAL AGENCIES	166,372	30,000	8,002,440	7,972,440	7,941,440	(61,000)
Intergovernmental Revenue - Other Subtotals	**78,630,626**	**77,948,611**	**87,154,306**	**9,205,695**	**87,093,306**	**(61,000)**

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SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Charges for Services						
601 GENERAL GOVERNMENT SERVICES	70,712,565	72,652,004	80,922,570	8,270,566	82,037,138	1,114,568
605 HUMANE SERVICES	200,876	172,100	172,100	0	172,100	0
606 PUBLIC SAFETY SERVICE CHARGES	41,804,620	36,172,720	38,446,530	2,273,810	39,046,288	599,758
607 CORRECTION SERVICE CHARGES	1,693,185	2,525,628	2,154,865	(370,763)	2,604,073	449,208
608 HIGHWAY SERVICE CHARGES	666,468	800,000	800,000	0	800,000	0
609 EMERGENCY SERVICE RELATED CHARGES	432,511	482,737	483,290	553	511,550	28,260
611 PLANNING & ENGINEERING SERVICES	53,188,517	43,274,375	50,256,894	6,982,519	51,414,640	1,157,746
625 LIBRARY SERVICES	877,912	1,000,800	855,800	(145,000)	855,800	0
626 REC & PARK-SERVICE CHARGES	22,093,023	23,201,243	25,136,478	1,935,235	25,448,405	311,927
628 CONCERTS; EXHIBITIONS & PERFORMANCES	4,270,588	4,809,165	4,612,239	(196,926)	4,651,716	39,477
631 SANITATION SERVICE CHARGES	231,757,387	228,374,900	239,936,500	11,561,600	252,000,100	12,063,600
635 PUBLIC HEALTH CHARGES	14,860,938	12,765,474	12,710,734	(54,740)	12,710,785	51
640 PORT-CARGO SERVICES	4,707,146	4,845,020	5,125,559	280,539	5,125,559	0
641 PORT-SHIP REPAIR SERVICES	0	1,534,154	1,893,167	359,013	1,893,167	0
642 PORT-HARBOR SERVICES	15,000	1,944,750	1,992,300	47,550	1,992,300	0
645 PORT-CRUISE SERVICES	2,100,037	2,671,800	3,162,000	490,200	3,162,000	0
646 PORT-FISHING SERVICES	62,760	0	0	0	0	0
647 PORT-OTHER MARINE SERVICES	644,331	1,576,800	1,607,000	30,200	1,607,000	0
651 HOSPITAL SERVICE CHARGES	7,096,721	9,443,358	9,236,782	(206,576)	7,694,378	(1,542,404)
652 INPATIENT REVENUES	1,572,056,543	1,390,974,261	1,414,512,434	23,538,173	1,415,480,973	968,539
653 OUTPATIENT REVENUES	562,073,918	518,935,925	534,025,937	15,090,012	534,044,219	18,282
654 EMERGENCY ROOM REVENUES	218,338,881	0	0	0	0	0
658 REVENUE DEDUCTIONS	(1,973,595,013)	(1,520,521,325)	(1,560,459,946)	(39,938,621)	(1,555,471,861)	4,988,085
659 NET PATIENT REVENUE	162,597,230	156,455,656	169,126,023	12,670,367	183,417,022	14,290,999
660 STATE BILL REVENUES	192,323,009	242,076,880	275,738,212	33,661,332	270,993,566	(4,744,646)
661 TRANSIT PASS REVENUE	88,443,559	96,032,140	92,612,434	(3,419,706)	92,212,434	(400,000)
662 TRANSIT CABLE CAR REVENUE	27,928,252	25,054,000	25,303,000	249,000	25,303,000	0
663 TRANSIT CASH FARES	78,618,610	71,328,000	69,823,073	(1,504,927)	69,654,889	(168,184)
664 TRANSIT CHARTER BUS REVENUE	12,285	10,200	10,200	0	10,200	0
665 TRANSIT ADVERTISING REVENUE	15,370,018	15,142,603	15,613,903	471,300	15,605,072	(8,831)
666 TRANSIT TOKEN REVENUE	4,498,457	3,500,000	3,535,000	35,000	3,535,000	0
667 TRANSIT PARATRANSIT REVENUE	1,294,517	1,400,000	1,414,000	14,000	1,414,000	0
669 TRANSIT OTHER OPERATING REVENUE	1,012,078	150,000	151,500	1,500	151,500	0
671 SFIA-FLIGHT OPERATIONS	200,803,574	177,694,000	220,969,880	43,275,880	233,623,772	12,653,892
672 SFIA-RENTAL AIRLINES	189,371,987	209,209,000	227,872,000	18,663,000	227,872,000	0
673 SFIA-PAVED & UNIMPROVED-AIRLINES	25,222,186	25,272,000	24,779,000	(493,000)	24,779,000	0
674 SFIA-AIRCRAFT & OUTDOOR STORAGE	10,594,754	10,320,000	10,493,000	173,000	10,493,000	0
675 SFIA-AIRLINE SUPPORT SERVICE	41,522,249	40,807,000	41,730,000	923,000	41,730,000	0
676 SFIA-FUEL; OIL & OTHER SERVICES	13,360,426	13,503,000	13,839,000	336,000	13,839,000	0
677 SFIA-PARKING AIRLINES	7,853,044	7,784,000	7,975,000	191,000	7,975,000	0
681 WATER SALES	344,946,218	368,927,909	396,644,109	27,716,200	437,643,800	40,999,691
687 HHETCHY - ELECTRICITY SALES	91,540,081	35,607,926	37,121,032	1,513,106	40,424,100	3,303,068
699 OTHER CHARGES FOR SERVICES	2,131,359	2,466,583	3,645,427	1,178,844	3,645,427	0
860 ISF CHARGES FOR SERVICES TO AAO FUNDS	11,094,208	1,746,834	2,576,234	829,400	2,576,234	0
Charges for Services Subtotals	**2,346,597,015**	**2,342,123,620**	**2,508,555,260**	**166,431,640**	**2,594,678,346**	**86,123,086**

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SOURCES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Other Revenues						
701 RETIREMENT - CONTRIBUTIONS	16,083,741	19,414,243	21,204,947	1,790,704	22,124,339	919,392
702 PROPOSITION B HEALTH CARE	9,210,801	9,990,000	16,500,000	6,510,000	21,000,000	4,500,000
707 EXTRAORDINARY GAIN	198,128,975	0	0	0	0	0
753 CHN-OTHER OPERATING REVENUE	12,439,847	11,306,638	12,021,673	715,035	11,183,632	(838,041)
754 DEVELOPMENT IMPACT FEES & EXACTIONS	3,041,490	1,202,573	4,879,072	3,676,499	7,648,000	2,768,928
759 PORT-OTHER NON OPERATING REVENUE	2,338,294	1,495,445	1,471,107	(24,338)	1,469,689	(1,418)
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	830,215	0	1,800,000	1,800,000	1,800,000	0
762 PROCEEDS FROM SALES OF OTHER CITY PROP	703,602	429,000	429,000	0	429,000	0
771 SFIA-COGENERATION FACILITIES	56,360	101,000	102,000	1,000	102,000	0
772 SFIA-ELECTRICITY	17,901,754	18,567,000	23,999,000	5,432,000	23,999,000	0
773 SFIA-WATER	5,624,866	6,628,000	6,759,000	131,000	6,759,000	0
776 SFIA-NATURAL GAS	325,723	349,000	356,000	7,000	356,000	0
779 SFIA-MISCELLANEOUS	8,488,689	8,365,000	7,256,000	(1,109,000)	7,256,000	0
780 WATER-OTHER OPERATING REVENUE	2,304,400	2,291,000	2,360,000	69,000	3,007,100	647,100
781 GIFTS & BEQUESTS	11,040,989	10,955,660	12,150,048	1,194,388	2,068,615	(10,081,433)
782 PRIVATE GRANTS	2,963,488	1,297,103	1,470,107	173,004	985,110	(484,997)
789 OTHER OPERATING ADJUSTMENTS	8,012,538	1,541,284	1,541,284	0	1,541,284	0
797 CUSTOM WORK&SVC TO OTHER GOV'T AGENCIES	6,562,657	0	0	0	0	0
799 OTHER NON-OPERATING REVENUES	143,774,756	61,641,966	58,206,417	(3,435,549)	70,217,575	12,011,158
801 PROCEED FROM LONG-TERM DEBTS	12,179,564	10,443,388	5,000,000	(5,443,388)	25,000,000	20,000,000
803 PROCEED FROM SHORT-TERM DEBTS	10,914,415	0	0	0	0	0
849 OTHER FINANCING SOURCES	2,864,761	627,000	1,104,500	477,500	760,000	(344,500)
Other Revenues Subtotals	**475,791,925**	**166,645,300**	**178,610,155**	**11,964,855**	**207,706,344**	**29,096,189**
Transfers In						
920 CONTRIBUTION TRANSFERS IN (CTI)	405,723,977	502,081,186	602,569,052	100,487,866	655,434,703	52,865,651
930 OTHER OPERATING TRANSFERS IN (OTI)	350,630,480	449,501,261	611,290,020	161,788,759	575,530,259	(35,759,761)
950 INTRAFUND TRANSFERS IN (ITI)	554,682,670	475,789,079	618,751,791	142,962,712	607,205,910	(11,545,881)
Transfers In Subtotals	**1,311,037,127**	**1,427,371,526**	**1,832,610,863**	**405,239,337**	**1,838,170,872**	**5,560,009**
Use of / (Deposit to) Fund Balance						
999 UNAPPROPRIATED FUND BALANCE	(414,319,381)	236,091,357	329,872,522	93,781,165	165,570,760	(164,301,762)
Use of / (Deposit to) Fund Balance Subtotals	**(414,319,381)**	**236,091,357**	**329,872,522**	**93,781,165**	**165,570,760**	**(164,301,762)**
Revenue Subtotals	8,142,509,532	8,633,200,325	9,748,510,862	1,115,310,537	9,768,048,750	19,537,888
Less Interfund and Intrafund Transfers	(1,261,642,414)	(1,427,371,526)	(1,832,610,863)	(405,239,337)	(1,838,170,872)	(5,560,009)
Net Sources	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY CATEGORY AND OBJECT

Object		2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Salaries & Wages							
001	PERMANENT SALARIES-MISC	1,328,335,177	1,510,933,160	1,612,096,178	101,163,018	1,647,447,250	35,351,072
002	PERMANENT SALARIES-UNIFORM	489,307,943	505,418,933	510,348,953	4,930,020	512,576,663	2,227,710
003	PERMANENT SALARIES-PLATFORM	149,510,398	144,021,108	150,713,346	6,692,238	150,713,346	0
004	PERMANENT SALARIES-NURSES	163,485,688	202,987,851	218,418,302	15,430,451	223,740,269	5,321,967
005	TEMP SALARIES-MISC	87,641,128	44,465,475	49,433,458	4,967,983	46,962,911	(2,470,547)
006	TEMP SALARIES-NURSES	28,987,265	5,248,847	5,349,204	100,357	5,355,312	6,108
009	PREMIUM PAY	92,237,554	90,177,498	94,207,708	4,030,210	94,550,965	343,257
010	ONE-TIME PAYMENTS	24,689,113	4,750,463	4,903,131	152,668	4,702,225	(200,906)
011	OVERTIME	110,831,090	103,997,972	103,491,543	(506,429)	102,988,918	(502,625)
012	HOLIDAY PAY	24,158,177	19,272,378	22,866,413	3,594,035	22,942,973	76,560
Salaries & Wages		**2,499,183,533**	**2,631,273,685**	**2,771,828,236**	**140,554,551**	**2,811,980,832**	**40,152,596**
Fringe Benefits							
013	RETIREMENT	409,324,707	435,323,616	528,610,056	93,286,440	618,304,000	89,693,944
014	SOCIAL SECURITY	139,364,928	152,725,293	162,672,555	9,947,262	164,947,949	2,275,394
015	HEALTH SERVICE	458,005,350	500,518,056	502,681,265	2,163,209	520,389,965	17,708,700
016	DENTAL COVERAGE	41,941,228	39,401,384	41,120,964	1,719,580	42,726,233	1,605,269
017	UNEMPLOYMENT INSURANCE	6,341,799	6,576,975	6,928,289	351,314	7,028,759	100,470
018	PLATFORM TRUST FUND	4,417,000	0	0	0	0	0
019	OTHER FRINGE BENEFITS	12,743,316	15,810,860	13,313,989	(2,496,871)	11,117,667	(2,196,322)
Fringe Benefits		**1,072,138,328**	**1,150,356,184**	**1,255,327,118**	**104,970,934**	**1,364,514,573**	**109,187,455**
Overhead							
020	OVERHEAD	154,575,609	159,850,240	162,336,297	2,486,057	167,571,893	5,235,596
Overhead		**154,575,609**	**159,850,240**	**162,336,297**	**2,486,057**	**167,571,893**	**5,235,596**
Professional & Contractual Services							
021	TRAVEL	2,641,552	2,170,586	2,383,694	213,108	2,299,237	(84,457)
022	TRAINING	6,483,718	7,316,271	7,524,480	208,209	7,442,591	(81,889)
023	EMPLOYEE EXPENSES	1,627,637	829,543	907,685	78,142	911,984	4,299
024	MEMBERSHIP FEES	3,525,400	3,218,882	3,274,273	55,391	3,257,368	(16,905)
025	ENTERTAINMENT AND PROMOTION	1,107,139	631,801	990,896	359,095	995,293	4,397
026	COURT FEES AND OTHER COMPENSATION	11,228,502	10,660,092	10,736,524	76,432	10,736,840	316
027	PROFESSIONAL & SPECIALIZED SERVICES	719,207,476	750,373,322	788,217,979	37,844,657	766,672,089	(21,545,890)
028	MAINTENANCE SVCS-BUILDING & STRUCTURES	39,307,220	33,776,363	34,777,813	1,001,450	34,885,777	107,964
029	MAINTENANCE SVCS-EQUIPMENT	43,900,396	50,044,682	52,845,375	2,800,693	53,061,515	216,140
030	RENTS & LEASES-BUILDINGS & STRUCTURES	83,653,004	129,693,095	136,549,415	6,856,320	138,712,034	2,162,619
031	RENTS & LEASES-EQUIPMENT	10,185,224	10,746,809	11,611,234	864,425	11,493,252	(117,982)
032	UTILITIES	18,223,626	17,728,129	18,284,461	556,332	18,835,660	551,199
033	POWER FOR RESALE	94,986,170	46,817,160	45,452,987	(1,364,173)	46,349,094	896,107
034	SUBSISTANCE	4,185,794	46,000	46,000	0	46,000	0
035	OTHER CURRENT EXPENSES	55,076,655	100,635,082	102,980,109	2,345,027	100,668,904	(2,311,205)
051	INSURANCE	75,685,785	71,105,943	71,484,954	379,011	72,285,226	800,272
052	TAXES; LICENSES & PERMITS	188,281,168	186,418,592	256,512,953	70,094,361	254,026,298	(2,486,655)
053	JUDGMENTS & CLAIMS	63,289,512	34,655,066	31,227,039	(3,428,027)	31,172,039	(55,000)
054	OTHER FIXED CHARGES	718,639	1,012,144	1,066,167	54,023	366,167	(700,000)
058	HEALTH SERV FUND-OTHER BENEFIT EXPENSES	144,308	0	0	0	0	0
06B	PROGRAMMATIC PROJECTS-CFWD BUDGET ONLY	0	20,000	20,000	0	953,000	933,000
06C	CAPITAL PROJECTS BUDGET - CFWD ONLY	0	(3,416,242)	0	3,416,242	0	0
06D	FACILITIES MAINTENANCE BUDGET-CFWD ONLY	0	(50,000)	0	50,000	0	0
06P	PROGRAMMATIC PROJECTS-BUDGET	0	19,709,796	98,276,140	78,566,344	77,930,277	(20,345,863)
079	ALLOCATED CHARGES	(52,798,226)	(28,657,025)	(36,575,560)	(7,918,535)	(36,528,208)	47,352
07R	PAYMENT TO REFUNDED BOND ESCROW AGENT	2,706,317	0	0	0	0	0
Professional & Contractual Services		**1,373,367,016**	**1,445,486,091**	**1,638,594,618**	**193,108,527**	**1,596,572,437**	**(42,022,181)**

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USES BY CATEGORY AND OBJECT

Object		2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Aid Assistance / Grants							
036	AID ASSISTANCE	38,721,367	48,669,898	49,047,678	377,780	50,527,146	1,479,468
037	AID PAYMENTS	232,730,006	244,499,779	239,748,943	(4,750,836)	242,389,375	2,640,432
038	CITY GRANT PROGRAMS	273,472,067	322,328,819	356,565,674	34,236,855	334,837,467	(21,728,207)
039	OTHER SUPPORT & CARE OF PERSONS	52,444,087	300,000	21,896,000	21,596,000	21,021,000	(875,000)
Aid Assistance / Grants		**597,367,527**	**615,798,496**	**667,258,295**	**51,459,799**	**648,774,988**	**(18,483,307)**
Materials & Supplies							
040	MATERIALS & SUPPLIES BUDGET ONLY	0	121,007,841	126,342,095	5,334,254	127,230,067	887,972
041	INVENTORIES	1,724,761	0	0	0	0	0
042	BUILDING & CONSTRUCTION SUPPLIES	25,127,419	21,084,086	20,817,953	(266,133)	20,806,757	(11,196)
043	EQUIPMENT MAINTENANCE SUPPLIES	37,563,124	33,657,704	32,793,859	(863,845)	32,793,859	0
044	HOSPITAL; CLINICS & LABORATORY SUPPLIES	79,252,145	22,752,962	25,699,138	2,946,176	26,315,236	616,098
045	SAFETY	9,647,715	7,305,636	7,587,139	281,503	7,586,867	(272)
046	FOOD	11,449,387	7,234,214	9,264,989	2,030,775	9,507,214	242,225
047	FUELS AND LUBRICANTS	30,322,624	22,915,921	20,270,598	(2,645,323)	20,270,598	0
048	WATER SEWAGE TREATMENT SUPPLIES	10,621,411	13,392,295	13,485,095	92,800	13,485,095	0
049	OTHER MATERIALS & SUPPLIES	47,436,864	36,724,340	34,610,837	(2,113,503)	35,603,492	992,655
04A	EQUIPMENT (5K OR LESS-CONTROLLED ASSET)	1,325,461	2,179,351	2,219,200	39,849	2,219,200	0
Materials & Supplies		**254,470,911**	**288,254,350**	**293,090,903**	**4,836,553**	**295,818,385**	**2,727,482**
Equipment							
060	EQUIPMENT PURCHASE	19,677,961	17,589,699	24,408,211	6,818,512	20,676,773	(3,731,438)
061	EQUIPMENT LEASE PURCHASE-INITIAL	1,357,867	0	0	0	0	0
062	EQUIPMENT LEASE/PURCHASE-OPTION RENEWAL	479,873	604,631	372,111	(232,520)	341,813	(30,298)
063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIAL	173,378	10,552,388	0	(10,552,388)	0	0
064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT RENEW	6,416,221	10,570,861	12,200,675	1,629,814	11,285,530	(915,145)
065	ANIMAL PURCHASE	14,313	12,500	14,500	2,000	0	(14,500)
068	INTEREST EXPENSE-CAPITALIZED	1,502	0	0	0	0	0
Equipment		**28,121,115**	**39,330,079**	**36,995,497**	**(2,334,582)**	**32,304,116**	**(4,691,381)**
Debt Service							
070	DEBT SERVICE - BUDGET ONLY	273,992	30,728,937	27,774,391	(2,954,546)	29,067,586	1,293,195
071	DEBT REDEMPTION	292,519,925	264,917,731	340,754,804	75,837,073	334,613,371	(6,141,433)
073	DEBT ISSUANCE COST	757,187	0	0	0	0	0
074	DEBT INTEREST AND OTHER FISCAL CHARGES	268,754,702	508,921,097	572,411,444	63,490,347	572,752,380	340,936
Debt Service		**562,305,806**	**804,567,765**	**940,940,639**	**136,372,874**	**936,433,337**	**(4,507,302)**
Services of Other Departments							
081	SERVICES OF OTHER DEPTS (AAO FUNDS)	600,658,201	664,566,947	691,135,882	26,568,935	702,719,364	11,583,482
Services of Other Departments		**600,658,201**	**664,566,947**	**691,135,882**	**26,568,935**	**702,719,364**	**11,583,482**
Transfers Out							
092	CONTRIBUTION TRANSFERS OUT (CTO)	389,872,977	483,615,993	575,504,100	91,888,107	633,435,916	57,931,816
092	GENERAL FUND SUBSIDY TRANSFER OUT	16,187,285	18,465,193	27,064,952	8,599,759	21,998,787	(5,066,165)
093	OTHER OPERATING TRANSFERS OUT (OTO)	369,324,858	449,501,261	611,290,020	161,788,759	575,530,259	(35,759,761)
095	INTRAFUND TRANSFERS OUT (ITO)	781,325,286	475,789,079	618,751,791	142,962,712	607,205,910	(11,545,881)
Transfers Out		**1,556,710,406**	**1,427,371,526**	**1,832,610,863**	**405,239,337**	**1,838,170,872**	**5,560,009**
Budgetary Reserves							
096	UNAPPROPRIATED REVENUE-CHARTER RESERVES	0	17,800,000	15,895,000	(1,905,000)	14,377,000	(1,518,000)
097	UNAPPROPRIATED REVENUE RETAINED	0	116,699,200	141,602,267	24,903,067	114,433,681	(27,168,586)
098	UNAPPROPRIATED REVENUE-DESIGNATED	0	25,351,028	78,150,448	52,799,420	108,334,820	30,184,372
Budgetary Reserves		**0**	**159,850,228**	**235,647,715**	**75,797,487**	**237,145,501**	**1,497,786**
Facilities Maintenance							
06F	FACILITIES MAINTENANCE PROJECTS-BUDGET	16,486,931	56,408,647	63,617,446	7,208,799	43,260,678	(20,356,768)
Facilities Maintenance		**16,486,931**	**56,408,647**	**63,617,446**	**7,208,799**	**43,260,678**	**(20,356,768)**

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USES BY CATEGORY AND OBJECT

Object	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Capital Renewal						
06R CAPITAL RENEWAL	196,900	33,754,969	40,781,948	7,026,979	90,304,076	49,522,128
Capital Renewal	**196,900**	**33,754,969**	**40,781,948**	**7,026,979**	**90,304,076**	**49,522,128**
Capital Projects						
067 BLDS;STRUCTURES & IMPROVEMENTS	271,790,293	152,103,817	151,256,541	(847,276)	55,906,655	(95,349,886)
Capital Projects	**271,790,293**	**152,103,817**	**151,256,541**	**(847,276)**	**55,906,655**	**(95,349,886)**
Expenditures	8,987,372,576	9,628,973,024	10,781,421,998	1,152,448,974	10,821,477,707	40,055,709
Less Interfund and Intrafund Transfers	(1,261,055,217)	(1,427,371,526)	(1,832,610,863)	(405,239,337)	(1,838,170,872)	(5,560,009)
Less Interdepartmental Recoveries	(845,450,241)	(995,772,699)	(1,032,911,136)	(37,138,437)	(1,053,428,957)	(20,517,821)
Net Uses	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

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SOURCES BY FUND

Fund	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Fund Type: 1G GENERAL FUND						
AGF GENERAL FUND	3,266,304,399	3,666,456,897	4,186,868,342	520,411,445	4,314,164,082	127,295,740
BSI BUDGET SAVINGS INCENTIVE	22,409,950	0	0	0	0	0
Fund Type: 1G Subtotal	3,288,714,349	3,666,456,897	4,186,868,342	520,411,445	4,314,164,082	127,295,740
Fund Type: 2S SPECIAL REVENUE FUNDS						
BIF BUILDING INSPECTION FUND	44,547,946	51,135,558	100,336,232	49,200,674	72,450,925	(27,885,307)
CDB COMMUNITY DEVELOPMENT SPECIAL REV FUND	5,787,743	11,008,190	7,186,745	(3,821,445)	7,499,678	312,933
CFC CHILDREN AND FAMILIES FUND	19,087,842	30,562,257	44,596,786	14,034,529	38,243,822	(6,352,964)
CFF CONVENTION FACILITIES FUND	87,991,811	82,365,907	80,955,485	(1,410,422)	75,248,351	(5,707,134)
CHF CHILDREN'S FUND	87,424,061	93,223,279	114,808,100	21,584,821	103,074,199	(11,733,901)
CHS COMM HEALTH SVS SPEC REV FD	107,396,109	93,763,045	102,963,447	9,200,402	95,385,806	(7,577,641)
CRF CULTURE & RECREATION SPEC REV FD	24,623,660	10,401,050	28,118,683	17,717,633	25,748,250	(2,370,433)
CSS CHILD SUPPORT SERVICES FUND	12,878,097	12,844,515	13,274,981	430,466	13,198,423	(76,558)
CTF COURTS' SPECIAL REVENUE FUND	4,570,626	4,573,874	4,615,895	42,021	4,619,495	3,600
ENV ENVIRONMENTAL PROTECTION PROGRAM	10,266,993	5,020,623	2,747,279	(2,273,344)	2,851,486	104,207
GOL GOLF FUND	11,585,403	13,355,031	15,258,878	1,903,847	15,022,746	(236,132)
GSF GENERAL SERVICES SPECIAL REVENUE FUND	9,580,008	6,973,376	6,430,460	(542,916)	6,494,051	63,591
GTF GASOLINE TAX FUND	36,910,475	35,585,217	38,707,527	3,122,310	39,464,277	756,750
HWF HUMAN WELFARE SPECIAL REVENUE FUND	19,468,826	25,533,662	30,266,680	4,733,018	26,820,846	(3,445,834)
LIB PUBLIC LIBRARY SPEC REV FD	93,069,748	92,390,594	102,326,489	9,935,895	104,148,343	1,821,854
NDF NEIGHBORHOOD DEVELOPMENT SPEC REV FD	61,670,375	13,223,913	12,845,872	(378,041)	16,057,142	3,211,270
OSP OPEN SPACE & PARK FUND	42,252,053	45,599,571	47,993,162	2,393,591	49,774,734	1,781,572
PPF PUBLIC PROTECTION SPECIAL REVENUE FUND	78,969,911	27,804,779	45,150,917	17,346,138	44,148,877	(1,002,040)
PWF PUBLIC WORKS/TRANS & COMMERCE SRF	21,710,859	15,115,676	16,349,632	1,233,956	16,881,485	531,853
ROF LOW-MOD INCOME HOUSING ASSET FUND	19,620,575	0	6,868,000	6,868,000	6,865,000	(3,000)
RPF REAL PROPERTY SPECIAL REVENUE FUND	1,145,680	24,813,642	25,247,048	433,406	24,937,606	(309,442)
SCP SENIOR CITIZENS' PROGRAMS FUND	28,379	9,487,879	8,501,793	(986,086)	7,819,832	(681,961)
T&C TRANSPORTATION & COMMERCE S/R FD	57,393	0	0	0	0	0
WMF WAR MEMORIAL FUND	11,478,642	12,366,958	12,911,740	544,782	13,144,285	232,545
Fund Type: 2S Subtotal	812,173,215	717,148,596	868,461,831	151,313,235	809,899,659	(58,562,172)
Fund Type: 3C CAPITAL PROJECTS FUNDS						
FPS FIRE PROTECTION SYSTEMS IMPVT. FUND	0	8,272,000	0	(8,272,000)	0	0
PLI PUBLIC LIBRARY IMPROVEMENT FUND	70,802	0	0	0	0	0
RPF RECREATION & PARK CAPITAL IMPVTS FUND	8,783,127	500,000	1,778,961	1,278,961	0	(1,778,961)
SIF STREET IMPROVEMENT FUND	8,334,145	255,538	1,603,626	1,348,088	0	(1,603,626)
XCF CITY FACILITIES IMPROVEMENT FUND	4,274,293	0	0	0	0	0
Fund Type: 3C Subtotal	21,462,367	9,027,538	3,382,587	(5,644,951)	0	(3,382,587)
Fund Type: 4D DEBT SERVICE FUNDS						
GOB GENERAL OBLIGATION BOND FUND	218,668,361	176,601,000	249,667,265	73,066,265	242,734,461	(6,932,804)
ODS OTHER DEBT SERVICE FUNDS	0	266,492	143,246	(123,246)	10,000	(133,246)
Fund Type: 4D Subtotal	218,668,361	176,867,492	249,810,511	72,943,019	242,744,461	(7,066,050)
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS						
AAA SFIA-OPERATING FUND	777,069,949	844,564,388	880,543,297	35,978,909	877,891,311	(2,651,986)
CPF SFIA-CAPITAL PROJECTS FUND	133,112,156	137,198,209	157,429,491	20,231,282	93,859,772	(63,569,719)
SRF SFIA-SPECIAL REVENUE FUND	88,949	806,360	800,000	(6,360)	800,000	0
Fund Type: 5A Subtotal	910,271,054	982,568,957	1,038,772,788	56,203,831	972,551,083	(66,221,705)
Fund Type: 5C WASTEWATER ENTERPRISE FUNDS						
AAA CWP-OPERATING FUND	218,391,364	241,272,473	252,547,080	11,274,607	264,719,416	12,172,336
CPF CWP-CAPITAL PROJECTS FUND	41,420,337	33,000,000	37,000,000	4,000,000	39,000,000	2,000,000
Fund Type: 5C Subtotal	259,811,701	274,272,473	289,547,080	15,274,607	303,719,416	14,172,336
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS						
AAA SFGH-OPERATING FUND	860,378,938	887,880,085	1,065,402,704	177,522,619	1,131,647,438	66,244,734
CPF SFGH-CAPITAL PROJECTS FUND	0	0	692,234	692,234	0	(692,234)
Fund Type: 5H Subtotal	860,378,938	887,880,085	1,066,094,938	178,214,853	1,131,647,438	65,552,500
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS						
AAA LHH-OPERATING FUND	222,552,644	205,503,728	212,124,736	6,621,008	224,546,107	12,421,371

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SOURCES BY FUND

Fund	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS						
DSF LHH DEBT SERVICE FUND	0	12,747,724	33,959,639	21,211,915	17,319,530	(16,640,109)
Fund Type: 5L Subtotal	272,552,644	218,251,452	246,084,375	27,832,923	241,865,637	(4,218,738)
Fund Type: 5M MTA-MUNICIPAL RAILWAY FUNDS						
AAA MUNI-OPERATING FUND	710,410,826	659,532,379	671,982,100	12,449,721	680,943,916	8,961,816
SRF MUNI-SPECIAL REVENUE FUND	1,751,279	0	0	0	0	0
Fund Type: 5M Subtotal	712,162,105	659,532,379	671,982,100	12,449,721	680,943,916	8,961,816
Fund Type: 5N MTA-PARKING & TRAFFIC FUNDS						
AAA PTC-OPERATING FUND	128,634,265	249,393,362	248,758,173	(635,189)	251,288,173	2,530,000
Fund Type: 5N Subtotal	128,634,265	249,393,362	248,758,173	(635,189)	251,288,173	2,530,000
Fund Type: 5O MTA-TAXI COMMISSION						
AAA TAXI COMMISSION-OPERATING FUND	12,368,337	10,157,739	9,187,172	(970,567)	9,239,134	51,962
Fund Type: 5O Subtotal	12,368,337	10,157,739	9,187,172	(970,567)	9,239,134	51,962
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS						
AAA PORT-OPERATING FUND	107,691,504	99,665,934	108,401,301	8,735,367	77,967,840	(30,433,461)
SBH SOUTH BEACH HARBOR	0	4,283,715	4,346,475	62,760	4,346,475	0
Fund Type: 5P Subtotal	107,691,504	103,949,649	112,747,776	8,798,127	82,314,315	(30,433,461)
Fund Type: 5T PUC-HETCH HETCHY DEPARTMENT FUNDS						
AAA HETCHY OPERATING FUND	178,682,541	103,182,303	110,844,084	7,661,781	90,167,870	(20,676,214)
CPF HETCHY CAPITAL PROJECTS FUND	0	34,454,200	48,723,652	14,269,452	16,537,361	(32,186,291)
Fund Type: 5T Subtotal	178,682,541	137,636,503	159,567,736	21,931,233	106,705,231	(52,862,505)
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS						
AAA SFWD-OPERATING FUND	371,688,776	430,525,647	482,787,803	52,262,156	504,489,331	21,701,528
CPF SFWD-CAPITAL PROJECTS FUND	3,523,079	17,215,000	20,252,600	3,037,600	20,252,600	0
PUC PUC OPERATING FUND	210,429	0	0	0	0	0
Fund Type: 5W Subtotal	375,422,284	447,740,647	503,040,403	55,299,756	524,741,931	21,701,528
Fund Type: 5X PARKING GARAGES/OTHER						
OPF OFF STREET PARKING OPERATING FUND	15,366,776	46,480,492	47,408,901	928,409	47,408,901	0
Fund Type: 5X Subtotal	15,366,776	46,480,492	47,408,901	928,409	47,408,901	0
Fund Type: 5Y SFMTA BICYCLE FUND						
AAA BICYCLE OPERATING FUND	511,054	354,405	370,427	16,022	370,427	0
Fund Type: 5Y Subtotal	511,054	354,405	370,427	16,022	370,427	0
Fund Type: 5Z SFMTA PEDESTRIAN FUND						
AAA PEDESTRIAN OPERATING FUND	128,958	161,391	168,890	7,499	168,890	0
Fund Type: 5Z Subtotal	128,958	161,391	168,890	7,499	168,890	0
Fund Type: 6I INTERNAL SERVICE FUNDS						
CSF IS-CENTRAL SHOPS FUND	125,488	0	700,000	700,000	700,000	0
FCF FINANCE CORP INTERNAL SERVICE FUNDS	0	10,443,388	0	(10,443,388)	0	0
OIS IS-REPRODUCTION FUND	(404,209)	0	146,730	146,730	11,000	(135,730)
TIF DTIS-TELECOMM. & INFORMATION SVCS FUND	(2,684,242)	3,050,301	4,978,739	1,928,438	1,625,826	(3,352,913)
Fund Type: 6I Subtotal	(2,962,963)	13,493,689	5,825,469	(7,668,220)	2,336,826	(3,488,643)
Fund Type: 7E EXPENDABLE TRUST FUNDS						
BEQ BEQUESTS FUND	1,439,706	1,128,098	1,169,935	41,837	1,088,502	(81,433)
GIF GIFT FUND	2,445,777	864,238	1,024,845	160,607	1,024,845	0
Fund Type: 7E Subtotal	3,885,483	1,992,336	2,194,780	202,444	2,113,347	(81,433)
Fund Type: 7P PENSION TRUST FUNDS						
RET EMPLOYEES' RETIREMENT SYSTEM	16,591,671	19,664,243	21,454,947	1,790,704	22,374,339	919,392
Fund Type: 7P Subtotal	16,591,671	19,664,243	21,454,947	1,790,704	22,374,339	919,392

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SOURCES BY FUND

Fund	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Fund Type: 7R RETIREE HEALTH CARE TRUST FUND - PROP B						
RHC RETIREE HEALTH CARE TRUST FUND - PROP B	44,888	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Fund Type: 7R Subtotal	**44,888**	**10,170,000**	**16,781,636**	**6,611,636**	**21,451,544**	**4,669,908**
Revenue Subtotals	8,142,509,532	8,633,200,325	9,748,510,862	1,115,310,537	9,768,048,750	19,537,888
Less Interfund and Intrafund Transfers	(1,261,642,414)	(1,427,371,526)	(1,832,610,863)	(405,239,337)	(1,838,170,872)	(5,560,009)
Net Sources	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
ADULT PROBATION						
ADMINISTRATION - ADULT PROBATION	2,505,451	4,263,091	4,447,047	183,956	4,611,842	164,795
COMMUNITY SERVICES	7,113,821	9,635,653	9,236,431	(399,222)	9,578,718	342,287
ONE STOP RE ENTRY SERVICES	281,701	1,415,630	1,581,602	165,972	1,613,411	31,809
PRE - SENTENCING INVESTIGATION	3,171,660	2,939,817	2,954,571	14,754	3,050,829	96,258
REALIGNMENT SERVICES-POST RELEASE COMM.	1,894,280	6,121,861	8,789,091	2,667,230	8,907,522	118,431
WORK ORDERS & GRANTS	737,801	600,000	0	(600,000)	0	0
ADULT PROBATION	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
DISTRICT ATTORNEY						
ADMINISTRATION - CRIMINAL & CIVIL	1,588,255	2,030,382	2,072,446	42,064	1,916,088	(156,358)
CAREER CRIMINAL PROSECUTION	1,075,230	1,002,495	1,041,013	38,518	1,074,144	33,131
CHILD ABDUCTION	978,886	914,780	998,165	83,385	1,030,297	32,132
FAMILY VIOLENCE PROGRAM	1,157,174	1,216,414	1,595,359	378,945	1,643,409	48,050
FELONY PROSECUTION	22,660,241	24,466,391	27,887,076	3,420,685	28,362,190	475,114
MISDEMEANOR PROSECUTION	2,096,296	1,915,546	1,995,815	80,269	2,063,431	67,616
SUPPORT SERVICES	5,517,417	6,172,219	6,514,328	342,109	6,717,826	203,498
WORK ORDERS & GRANTS	6,447,204	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
DISTRICT ATTORNEY	**41,520,703**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
EMERGENCY MANAGEMENT						
911 PROJECT	365,396	0	0	0	0	0
EMERGENCY COMMUNICATIONS	39,620,334	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
EMERGENCY MANAGEMENT - EMSA	(127)	0	0	0	0	0
EMERGENCY SERVICES	51,758,296	6,471,790	26,285,716	19,813,926	26,407,242	121,526
FALSE ALARM PREVENTION	721,716	754,297	0	(754,297)	0	0
OUTDOOR PUBLIC WARNING SYSTEM	83,460	132,258	140,910	8,652	139,145	(1,765)
EMERGENCY MANAGEMENT	**92,549,075**	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
FIRE DEPARTMENT						
ADMINISTRATION & SUPPORT SERVICES	31,190,925	32,864,218	33,013,379	149,161	33,907,633	894,254
CUSTODY	0	715,735	1,621,500	905,765	2,555,500	934,000
FIRE GENERAL	690	1,278,096	1,455,251	177,155	1,358,000	(97,251)
FIRE SUPPRESSION	255,316,638	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
GRANT SERVICES	234,498	0	0	0	0	0
PREVENTION & INVESTIGATION	11,094,390	11,919,164	12,618,199	699,035	13,171,984	553,785
TRAINING	4,021,504	4,167,160	4,256,727	89,567	4,351,244	94,517
WORK ORDER SERVICES	675,698	0	100,000	100,000	0	(100,000)
FIRE DEPARTMENT	**302,534,343**	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
JUVENILE PROBATION						
ADMINISTRATION	7,294,134	7,112,485	7,168,723	56,238	7,288,308	119,585
CHILDREN'S BASELINE	1,065,292	1,001,571	1,010,999	9,428	1,012,158	1,159
JUVENILE HALL	11,052,513	11,472,100	11,649,687	177,587	12,286,201	636,514
JUVENILE HALL REPLACEMENT DEBT PAYMENT	2,626,268	2,660,351	2,667,374	7,023	2,665,174	(2,200)
LOG CABIN RANCH	2,643,749	3,001,666	3,290,352	288,686	3,331,528	41,176
PROBATION SERVICES	9,133,056	10,439,664	11,199,492	759,828	11,641,789	442,297
JUVENILE PROBATION	**33,815,012**	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
POLICE						
AIRPORT POLICE	43,784,588	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
CRIME CONTROL	424	0	0	0	0	0
INVESTIGATIONS	64,194,300	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
OFFICE OF CITIZEN COMPLAINTS	4,484,454	4,610,850	4,876,485	265,635	5,036,106	159,621
OPERATIONS AND ADMINISTRATION	68,509,203	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
PATROL	276,177,335	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
POLICE OPERATIONS	19,252	0	0	0	0	0
WORK ORDER SERVICES	15,246,673	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
POLICE	**472,416,229**	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
PUBLIC DEFENDER						
CRIMINAL AND SPECIAL DEFENSE	26,185,622	26,705,704	28,774,520	2,068,816	29,666,458	891,938
GRANT SERVICES	341,433	88,484	96,637	8,153	100,329	3,692
PUBLIC DEFENDER WORK ORDER	79,678	0	0	0	0	0

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
PUBLIC DEFENDER						
PUBLIC DEFENDER	26,606,733	26,794,188	28,871,157	2,076,969	29,766,787	895,630
SHERIFF						
COURT SECURITY AND PROCESS	12,190,982	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
CUSTODY	83,901,967	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
FACILITIES & EQUIPMENT	12,441,613	13,307,008	13,637,926	330,918	14,418,153	780,227
HALL OF JUSTICE JAILS	2,442	0	0	0	0	0
NON PROGRAM	8,760,223	0	0	0	0	0
SECURITY SERVICES	16,728,207	16,224,272	16,223,656	(616)	16,794,592	570,936
SHERIFF ADMINISTRATION	12,545,432	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
SHERIFF FIELD SERVICES	9,881,276	7,976,044	9,047,254	1,071,210	9,123,415	76,161
SHERIFF FIELD SERVICES GRANTS	1,048	0	0	0	0	0
SHERIFF PROGRAMS	12,300,840	12,294,272	11,723,055	(571,217)	11,749,651	26,596
SHERIFF RECRUITMENT & TRAINING	3,300,750	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
SHERIFF	172,054,780	174,723,549	180,828,832	6,105,283	187,610,805	6,781,973
SUPERIOR COURT						
COURT HOUSE CONSTRUCTION	4,570,626	4,573,874	4,615,895	42,021	4,619,495	3,600
DISPUTE RESOLUTION PROGRAM	250,375	280,000	280,000	0	280,000	0
INDIGENT DEFENSE/GRAND JURY	9,527,921	9,873,370	9,703,023	(170,347)	9,703,023	0
TRIAL COURT SERVICES	23,353,658	22,974,197	23,124,197	150,000	23,124,197	0
SUPERIOR COURT	37,702,580	37,701,441	37,723,115	21,674	37,726,715	3,600
Service Area: 01 Subtotals	1,194,904,169	1,206,234,629	1,289,846,716	83,612,087	1,313,809,616	23,962,900

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 02 Public Works, Transportation & Commerce						
AIRPORT COMMISSION						
ADMINISTRATION	35,071,569	42,001,587	44,716,322	2,714,735	46,020,786	1,304,464
AIRPORT DIRECTOR	16,765,220	8,793,873	9,902,222	1,108,349	10,016,001	113,779
BUREAU OF DESIGN AND CONSTRUCTION	5,059,864	14,263,376	14,489,824	226,448	14,640,932	151,108
BUSINESS & FINANCE	415,212,150	448,300,394	467,602,516	19,302,122	482,131,579	14,529,063
CAPITAL PROJECTS AND GRANTS	88,949	86,498,209	76,229,491	(10,268,718)	800,000	(75,429,491)
CHIEF OPERATING OFFICER	4,141,879	4,806,312	5,197,948	391,636	5,302,857	104,909
COMMUNICATIONS & MARKETING	6,241,287	6,488,281	7,313,620	825,339	7,416,714	103,094
CONTINUING PROJECTS, MAINT AND RENEWAL	174,243	10,500,000	9,310,000	(1,190,000)	0	(9,310,000)
DEPARTMENTAL FUND TRANSFER	10,544,000	0	0	0	0	0
FACILITIES	143,828,120	154,682,430	161,995,783	7,313,353	164,461,138	2,465,355
FACILITIES MAINTENANCE,CONSTRUCTION	65,315,441	0	0	0	0	0
FIRE AIRPORT BUREAU NON-PERSONNEL COST	573,175	668,947	872,574	203,627	575,313	(297,261)
OPERATIONS AND SECURITY	53,931,817	59,421,756	63,690,607	4,268,851	64,562,134	871,527
PLANNING DIVISION	3,516,874	3,547,012	3,858,567	311,555	3,959,350	100,783
POLICE AIRPORT BUREAU NON-PERSONNEL COST	1,933,045	3,552,285	3,209,054	(343,231)	2,191,898	(1,017,156)
AIRPORT COMMISSION	**762,397,633**	**843,524,462**	**868,388,528**	**24,864,066**	**802,078,702**	**(66,309,826)**
BOARD OF APPEALS						
APPEALS PROCESSING	738,525	932,443	942,085	9,642	942,085	0
BOARD OF APPEALS	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**
BUILDING INSPECTION						
ADMINISTRATION/SUPPORT SERVICES	10,970,928	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
HOUSING INSPECTION/CODE ENFORCEMENT SVCS	6,336,655	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
INSPECTION SERVICES	14,825,637	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
PERMIT CENTER	2,501	0	0	0	0	0
PLAN REVIEW SERVICES	9,194,640	12,159,405	13,685,762	1,526,357	14,492,838	807,076
BUILDING INSPECTION	**41,330,361**	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
ECONOMIC AND WORKFORCE DEVELOPMENT						
CHILDREN'S BASELINE	347,889	314,065	314,065	0	314,065	0
ECONOMIC DEVELOPMENT	11,674,581	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
FILM SERVICES	1,203,984	1,291,625	1,325,000	33,375	625,000	(700,000)
OFFICE OF SMALL BUSINESS AFFAIRS	676,332	787,895	866,509	78,614	891,866	25,357
WORKFORCE TRAINING	7,383,311	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
ECONOMIC AND WORKFORCE DEVELOPMENT	**21,286,097**	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
GENERAL SERVICES AGENCY - PUBLIC WORKS						
ARCHITECTURE	937,269	414,630	443,844	29,214	441,624	(2,220)
BUILDING REPAIR AND MAINTENANCE	11,137,281	18,102,561	18,637,389	534,828	18,981,004	343,615
CAPITAL ASSET PLANNING	292,806	0	0	0	0	0
CITY CAPITAL PROJECTS	22,843,391	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
CONSTRUCTION MANAGEMENT SERVICES	2,385,829	217,264	271,799	54,535	271,749	(50)
ENGINEERING	2,785,398	883,494	870,432	(13,062)	851,701	(18,731)
FACILITIES MGMT & OPERATIONS	50,255	0	0	0	0	0
GENERAL ADMINISTRATION	3,657	0	0	0	0	0
MAINTENANCE OF STREETLIGHTS	133,308	0	0	0	0	0
MAPPING	4,350,991	0	0	0	0	0
NEIGHBORHOOD BEAUTIFICATION	126,541	0	0	0	0	0
PARKING & TRAFFIC	216,627	0	0	0	0	0
STREET AND SEWER REPAIR	10,881,795	16,776,235	17,233,619	457,384	18,135,243	901,624
STREET ENVIRONMENTAL SERVICES	36,321,639	39,926,370	43,947,522	4,021,152	44,665,913	718,391
STREET USE MANAGEMENT	8,070,712	16,142,550	18,469,276	2,326,726	19,426,067	956,791
URBAN FORESTRY	10,075,552	16,875,004	17,749,310	874,306	18,259,036	509,726
GENERAL SERVICES AGENCY - PUBLIC WORKS	**110,613,051**	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
MUNICIPAL TRANSPORTATION AGENCY						
ACCESSIBLE SERVICES	13,801,006	20,913,224	22,178,474	1,265,250	22,221,590	43,116
ADMINISTRATION	52,075,497	69,028,044	73,440,798	4,412,754	73,741,974	301,176
AGENCY WIDE EXPENSES	92,558,473	105,049,662	66,625,738	(38,423,924)	68,419,790	1,794,052
CAPITAL PROGRAMS & CONSTRUCTION	18,313	100,402	(2,434)	(102,836)	(1,626)	808
CUSTOMER SERVICE	919	0	0	0	0	0
DEVELOPMENT AND PLANNING	917,187	714,521	919,103	204,582	931,322	12,219

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 02 Public Works, Transportation & Commerce						
MUNICIPAL TRANSPORTATION AGENCY						
PARKING & TRAFFIC	76,468,029	82,629,336	90,364,209	7,734,873	91,551,487	1,187,278
PARKING GARAGES & LOTS	18,327,941	24,377,430	27,724,828	3,347,398	27,724,828	0
RAIL & BUS SERVICES	464,632,482	443,907,050	486,718,110	42,811,060	493,174,596	6,456,486
REVENUE, TRANSFERS & RESERVES	16,999,761	0	0	0	0	0
SECURITY, SAFETY, TRAINING & ENFORCEMENT	56,855,561	79,798,726	78,675,457	(1,123,269)	80,350,138	1,674,681
TAXI SERVICES	2,336,542	4,098,656	3,252,770	(845,886)	3,304,732	51,962
MUNICIPAL TRANSPORTATION AGENCY	**794,991,711**	**830,617,051**	**849,897,053**	**19,280,002**	**861,416,831**	**11,521,778**
PORT						
ADMINISTRATION	21,714,196	25,973,010	28,017,972	2,044,962	28,144,011	126,039
ENGINEERING & ENVIRONMENTAL	4,131,372	4,354,256	4,512,906	158,650	4,661,156	148,250
MAINTENANCE	38,478,295	32,353,913	36,950,802	4,596,889	22,980,859	(13,969,943)
MARITIME OPERATIONS & MARKETING	2,967,232	8,014,541	8,104,649	90,108	8,174,126	69,477
PLANNING & DEVELOPMENT	2,898,054	4,341,865	3,433,220	(908,645)	3,525,524	92,304
REAL ESTATE & MANAGEMENT	9,458,221	10,436,166	11,007,953	571,787	11,362,047	354,094
PORT	**79,647,370**	**85,473,751**	**92,027,502**	**6,553,751**	**78,847,723**	**(13,179,779)**
PUBLIC UTILITIES COMMISSION						
ADMINISTRATION	286,810,296	128,875,975	132,231,159	3,355,184	147,240,634	15,009,475
CUSTOMER SERVICES	11,553,113	12,561,644	13,795,151	1,233,507	14,218,814	423,663
DEBT SERVICE	421,667	232,022,270	272,054,871	40,032,601	273,187,178	1,132,307
ENERGY CONSERVATION	45,736	0	0	0	0	0
ENGINEERING	(26,206)	27,784	0	(27,784)	0	0
FINANCE	10,172,199	10,670,196	11,075,808	405,612	11,173,217	97,409
GENERAL MANAGEMENT	(51,156,921)	(59,148,630)	(62,495,480)	(3,346,850)	(63,953,999)	(1,458,519)
HETCH HETCHY CAPITAL PROJECTS	31,975,153	34,574,200	49,723,652	15,149,452	16,537,361	(33,186,291)
HETCH HETCHY POWER	6,651,877	0	0	0	0	0
HETCH HETCHY PROJECT OPERATIONS	18,348	0	0	0	0	0
HETCHY WATER OPERATIONS	15,494,904	60,050,094	55,917,619	(4,132,475)	56,436,013	518,394
HUMAN RESOURCES	8,399,975	10,126,539	10,450,022	323,483	10,812,963	362,941
MANAGEMENT INFORMATION	17,310,083	20,603,495	21,637,054	1,033,559	22,063,683	426,629
OPERATING RESERVE	0	1,754,144	7,063,432	5,309,288	34,634,732	27,571,300
POWER INFRASTRUCTURE DEVELOPMENT	6,963,282	21,711,391	20,295,346	(1,416,045)	21,316,769	1,021,423
POWER PURCHASING/ SCHEDULING	29,241,715	45,751,628	45,889,480	137,852	46,054,169	164,689
POWER UTILITY FIELD SERVICES	1,787,709	0	0	0	0	0
POWER UTILITY SERVICES	72,143,441	342,000	357,000	15,000	0	(357,000)
STRATEGIC PLANNING/COMPLIANCE	6,190,583	12,543,797	12,782,488	238,691	13,096,580	314,092
STREET USE MANAGEMENT	39,028	0	0	0	0	0
TECHNOLOGY	18,083	0	0	0	0	0
WASTEWATER CAPITAL PROJECTS	22,540,554	33,000,000	37,000,000	4,000,000	39,000,000	2,000,000
WASTEWATER COLLECTION	30,632,906	31,144,431	31,366,160	221,729	31,781,942	415,782
WASTEWATER DISPOSAL	3,386,371	0	0	0	0	0
WASTEWATER OPERATIONS	2,416,238	3,843,922	3,565,309	(278,613)	3,122,499	(442,810)
WASTEWATER TREATMENT	64,864,189	69,858,634	71,395,185	1,536,551	72,610,673	1,215,488
WATER CAPITAL PROJECTS	44,073,849	22,216,000	25,772,600	3,556,600	27,381,600	1,609,000
WATER PUMPING	1,871,821	0	0	0	0	0
WATER SOURCE OF SUPPLY	16,454,067	19,850,880	23,170,324	3,319,444	22,202,456	(967,868)
WATER SUPPLY & POWER OPERATIONS	(926,717)	0	0	0	0	0
WATER TRANSMISSION/ DISTRIBUTION	71,654,272	50,661,642	51,709,956	1,048,314	52,824,721	1,114,765
WATER TREATMENT	36,718,461	42,595,492	43,278,524	683,032	44,006,774	728,250
PUBLIC UTILITIES COMMISSION	**747,740,076**	**805,637,528**	**878,035,660**	**72,398,132**	**895,748,779**	**17,713,119**
Service Area: 02 Subtotals	**2,558,744,824**	**2,809,234,622**	**2,968,722,594**	**159,487,972**	**2,934,568,748**	**(34,153,846)**

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4063

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 03 Human Welfare & Neighborhood Development						
CHILD SUPPORT SERVICES						
CHILD SUPPORT SERVICES PROGRAM	13,158,097	13,244,947	13,724,030	479,083	13,464,850	(259,180)
CHILD SUPPORT SERVICES	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
CHILDREN AND FAMILIES COMMISSION						
CHILDREN AND FAMILIES FUND	15,125,044	19,266,703	21,308,637	2,041,934	21,673,821	365,184
PUBLIC ED FUND - PROP H (MARCH 2004)	11,910,776	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
CHILDREN AND FAMILIES COMMISSION	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**
CHILDREN; YOUTH & THEIR FAMILIES						
CHILDREN'S BASELINE	33,795,588	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
CHILDREN'S FUND PROGRAMS	41,227,625	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
CHILDREN'S SVCS - NON - CHILDREN'S FUND	11,803,628	6,396,880	6,018,778	(378,102)	5,429,620	(589,158)
PUBLIC EDUCATION FUND (PROP H)	29,143,000	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
VIOLENCE PREVENTION	5,547,851	6,532,442	5,582,495	(949,947)	5,583,703	1,208
CHILDREN; YOUTH & THEIR FAMILIES	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
COUNTY EDUCATION OFFICE						
COUNTY EDUCATION SERVICES	116,026	116,000	116,000	0	116,000	0
COUNTY EDUCATION OFFICE	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**
ENVIRONMENT						
CLEAN AIR	1,130,816	781,857	858,062	76,205	865,306	7,244
CLIMATE CHANGE/ENERGY	9,649,841	3,179,097	754,945	(2,424,152)	771,656	16,711
ENVIRONMENT	6,688,243	7,261,554	8,060,746	799,192	8,170,088	109,342
ENVIRONMENT-OUTREACH	203,135	219,521	218,688	(833)	223,962	5,274
ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT	944,027	173,709	173,569	(140)	179,652	6,083
GREEN BUILDING	566,449	383,130	478,322	95,192	490,941	12,619
RECYCLING	4,216,518	4,760,233	5,198,426	438,193	5,195,760	(2,666)
SOLID WASTE MANAGEMENT	347,901	0	0	0	0	0
TOXICS	1,781,208	1,500,874	1,611,516	110,642	1,649,093	37,577
URBAN FORESTRY	37,232	37,665	48,624	10,959	50,302	1,678
ENVIRONMENT	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
HUMAN RIGHTS COMMISSION						
HUMAN RIGHTS COMMISSION	5,584,873	1,863,720	1,947,040	83,320	1,975,878	28,838
HUMAN RIGHTS COMMISSION	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
HUMAN SERVICES						
ADMINISTRATIVE SUPPORT	85,275,509	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
ADULT PROTECTIVE SERVICES	5,949,156	5,504,522	6,001,882	497,360	6,225,519	223,637
CALWORKS	44,437,990	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
CHILDREN'S BASELINE	18,926,131	28,051,313	28,007,598	(43,715)	28,814,357	806,759
COUNTY ADULT ASSISTANCE PROGRAM	51,113,165	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
COUNTY VETERANS SERVICES	379,250	419,939	436,282	16,343	451,402	15,120
DIVERSION AND COMMUNITY INTEGRATION PROG	3,212,488	3,656,139	3,832,139	176,000	3,832,139	0
DSS CHILDCARE	26,081,489	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
FAMILY AND CHILDREN'S SERVICE	101,573,324	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
FOOD STAMPS	15,556,160	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
HOMELESS SERVICES	81,974,874	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
IN HOME SUPPORTIVE SERVICES	125,492,758	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
INTEGRATED INTAKE	1,020,521	1,212,564	1,797,703	585,139	2,041,581	243,878
MEDI-CAL	23,164,780	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
NO COMMUNITY	242,499	0	0	0	0	0
OFFICE ON AGING	19,386,880	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
PUBLIC ADMINISTRATOR	1,541,721	1,518,043	1,478,206	(39,837)	1,531,698	53,492
PUBLIC CONSERVATOR	1,714,293	1,407,365	1,465,174	57,809	1,520,220	55,046
PUBLIC ED FUND - PROP H (MARCH 2004)	215,420	0	0	0	0	0
PUBLIC GUARDIAN	2,329,938	2,684,063	2,790,457	106,394	2,888,255	97,798
REPRESENTATIVE PAYEE	562,014	558,936	580,591	21,655	599,603	19,012
WELFARE TO WORK	25,388,747	29,454,222	32,891,457	3,437,235	33,445,256	553,799
HUMAN SERVICES	**635,539,107**	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
RENT ARBITRATION BOARD						
RENT BOARD	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317

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4064

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 03 Human Welfare & Neighborhood Development						
RENT ARBITRATION BOARD						
RENT ARBITRATION BOARD	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317
STATUS OF WOMEN						
CHILDREN'S BASELINE	198,450	198,677	198,677	0	198,677	0
COMMISSION ON STATUS OF WOMEN	3,164,487	3,393,920	4,541,327	1,147,407	4,609,725	68,398
DOMESTIC VIOLENCE	194,000	210,000	237,974	27,974	210,000	(27,974)
STATUS OF WOMEN	3,556,937	3,802,597	4,977,978	1,175,381	5,018,402	40,424
Service Area: 03 Subtotals	837,271,212	909,658,686	977,829,036	68,170,350	973,021,310	(4,807,726)

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 04 Community Health						
PUBLIC HEALTH						
CENTRAL ADMINISTRATION	108,981,896	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
CHILDREN'S BASELINE	38,828,188	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
COMM HLTH - COMM SUPPORT - HOUSING	26,973,854	24,852,099	30,017,815	5,165,716	30,752,635	734,820
COMM HLTH - PREV - MATERNAL & CHILD HLTH	21,206,816	27,057,827	28,168,874	1,111,047	28,767,341	598,467
COMM HLTH - PREVENTION - AIDS	52,322,785	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
COMM HLTH - PREVENTION - DISEASE CONTROL	19,029,725	19,731,308	19,610,043	(121,265)	20,037,454	427,411
COMM HLTH - PREVENTION - HLTH EDUCATION	5,430,907	5,955,393	7,594,655	1,639,262	7,618,765	24,110
EMERGENCY SERVICES AGENCY	1,036,500	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
ENVIRONMENTAL HEALTH SERVICES	20,247,015	19,097,927	19,955,613	857,686	20,377,283	421,670
FORENSICS - AMBULATORY CARE	28,656,644	28,831,213	29,515,090	683,877	30,433,326	918,236
HEALTH AT HOME	7,103,201	6,496,357	6,603,240	106,883	6,839,039	235,799
LAGUNA HONDA - LONG TERM CARE	214,976,422	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
LAGUNA HONDA HOSP - ACUTE CARE	2,715,375	3,874,554	3,755,942	(118,612)	3,898,828	142,886
LAGUNA HONDA HOSP - COMM SUPPORT CARE	55	(21,496)	0	21,496	(1)	(1)
MENTAL HEALTH - ACUTE CARE	2,490,402	3,462,797	3,462,797	0	3,462,797	0
MENTAL HEALTH - CHILDREN'S PROGRAM	35,533,164	38,425,920	38,672,491	246,571	38,293,955	(378,536)
MENTAL HEALTH - COMMUNITY CARE	167,160,128	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
MENTAL HEALTH - LONG TERM CARE	33,733,418	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)
NON PROGRAM	29,065	0	0	0	2,250,393	2,250,393
OCCUPATIONAL SAFETY & HEALTH	1,948,503	1,846,839	1,930,468	83,629	1,972,270	41,802
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	58,982,910	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
SFGH - ACUTE CARE - FORENSICS	2,144,039	3,437,973	3,056,502	(381,471)	3,174,469	117,967
SFGH - ACUTE CARE - HOSPITAL	556,289,516	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
SFGH - ACUTE CARE - PSYCHIATRY	31,391,626	26,127,815	25,794,682	(333,133)	26,386,738	592,056
SFGH - AMBU CARE - ADULT MED HLTH CNTR	37,116,869	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618
SFGH - AMBU CARE - METHADONE CLINIC	2,458,758	1,638,208	2,809,528	1,171,320	2,917,562	108,034
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	3,365,049	2,327,135	3,555,890	1,228,755	3,680,266	124,376
SFGH - EMERGENCY - EMERGENCY	32,252,127	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	7,293,849	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
SFGH - LONG TERM CARE - RF PSYCHIATRY	15,437,355	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
SUBSTANCE ABUSE - COMMUNITY CARE	59,837,681	65,033,010	69,806,554	4,773,544	70,136,200	329,646
PUBLIC HEALTH	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
Service Area: 04 Subtotals	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 05 Culture & Recreation						
ACADEMY OF SCIENCES						
ACADEMY OF SCIENCES	3,994,811	4,026,851	4,432,695	405,844	4,266,550	(166,145)
ACADEMY OF SCIENCES	**3,994,811**	**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**
ARTS COMMISSION						
ART COMMISSION-ADMINISTRATION	2,043,144	1,902,745	1,439,039	(463,706)	680,142	(758,897)
CIVIC COLLECTION	77,712	351,821	582,766	230,945	1,163,938	581,172
CIVIC DESIGN	0	142,509	186,410	43,901	191,174	4,764
COMMUNITY ARTS & EDUCATION	4,022,036	204	0	(204)	0	0
COMMUNITY ARTS & EDUCATION-GENERAL ADMIN	0	3,409,561	5,345,656	1,936,095	3,565,987	(1,779,669)
CULTURAL EQUITY	1,719,868	2,333,867	2,837,755	503,888	2,857,370	19,615
EDUCATIONAL PROGRAMS	0	649,253	595,317	(53,936)	601,486	6,169
GALLERY	45,925	327,824	482,284	154,460	494,458	12,174
GRANTS FOR THE ARTS	0	30,000	0	(30,000)	0	0
MUNICIPAL SYMPHONY CONCERTS	1,993,934	2,031,816	2,139,061	107,245	2,258,237	119,176
PUBLIC ART	415,796	31,130	129,586	98,456	129,586	0
STREET ARTISTS	266,982	312,033	312,033	0	322,954	10,921
ARTS COMMISSION	**10,585,397**	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**
ASIAN ART MUSEUM						
ASIAN ARTS MUSEUM	7,597,190	8,313,225	8,744,439	431,214	9,330,370	585,931
ASIAN ART MUSEUM	**7,597,190**	**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
FINE ARTS MUSEUM						
ADMISSIONS	3,223,957	3,230,767	3,145,650	(85,117)	3,177,574	31,924
OPER & MAINT OF MUSEUMS	11,947,966	13,018,703	14,001,060	982,357	14,724,218	723,158
FINE ARTS MUSEUM	**15,171,923**	**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
LAW LIBRARY						
LAW LIBRARY	606,639	738,179	1,284,995	546,816	1,484,499	199,504
LAW LIBRARY	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
PUBLIC LIBRARY						
ADULT SERVICES	357,071	400,000	400,000	0	400,000	0
BRANCH PROGRAM	20,092,557	19,570,250	20,997,341	1,427,091	21,989,760	992,419
CHILDREN'S BASELINE	8,569,976	8,635,577	8,926,363	290,786	9,379,362	452,999
CHILDREN'S SERVICES	1,025,730	1,168,384	1,292,682	124,298	1,318,925	26,243
COLLECTION TECHNICAL SERVICES	5,649,769	13,466,587	14,086,975	620,388	15,124,752	1,037,777
COMMUNITY PARTNERSHIPS AND PROGRAMMING	8,407,623	1,400,466	1,024,781	(375,685)	1,059,084	34,303
FACILITIES	11,320,844	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
INFORMATION TECHNOLOGY	5,139,445	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
LIBRARY ADMINISTRATION	11,153,280	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
MAIN PROGRAM	16,373,778	16,857,541	17,692,189	834,648	18,277,590	585,401
PUBLIC LIBRARY	**88,090,073**	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**
RECREATION AND PARK COMMISSION						
CAPITAL PROJECTS	33,172,552	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
CHILDREN'S BASELINE	10,399,256	9,650,793	10,177,899	527,106	10,379,201	201,302
CHILDREN'S SVCS - NON - CHILDREN'S FUND	505,159	400,000	1,100,000	700,000	1,100,000	0
CULTURE & RECREATION/DEPARTMENTAL	1,161	0	0	0	0	0
GOLDEN GATE PARK	11,569,095	10,630,582	11,228,981	598,399	11,545,234	316,253
MARINA HARBOR	1,669,143	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
NEIGHBORHOOD SERVICES	42,100	0	0	0	0	0
PARKS	63,285,524	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
REC & PARK ADMINISTRATION	147,595	76,158	76,350	192	76,350	0
RECREATION	12,619,315	14,762,173	16,339,219	1,577,046	16,869,038	529,819
STRUCTURAL MAINTENANCE	14,326,477	13,860,366	14,870,788	1,010,422	15,245,597	374,809
RECREATION AND PARK COMMISSION	**147,737,377**	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
WAR MEMORIAL						
OPER & MAINT OF MUSEUMS	166,199	0	0	0	0	0
OPERATIONS & MAINTENANCE	15,753,447	12,115,869	11,934,740	(181,129)	12,382,285	447,545
WAR MEMORIAL	**15,919,646**	**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
Service Area: 05 Subtotals	**289,703,056**	**283,869,546**	**318,806,003**	**34,936,457**	**313,279,944**	**(5,526,059)**

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 06 General Administration & Finance						
ASSESSOR / RECORDER						
PERSONAL PROPERTY	2,412,830	2,996,239	3,124,644	128,405	2,960,111	(164,533)
REAL PROPERTY	6,221,191	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
RECORDER	1,520,683	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
TECHNICAL SERVICES	6,526,717	6,514,062	6,796,969	282,907	10,121,709	3,324,740
TRANSFER TAX	1,254,988	1,051,644	1,278,361	226,717	1,747,630	469,269
ASSESSOR / RECORDER	**17,936,409**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
BOARD OF SUPERVISORS						
BOARD - LEGISLATIVE ANALYSIS	2,049,002	2,000,000	2,000,000	0	2,000,000	0
BOARD OF SUPERVISOR	4,759,070	6,183,898	6,668,149	484,251	6,856,302	188,153
CHILDREN'S BASELINE	149,398	175,530	266,905	91,375	275,525	8,620
CLERK OF THE BOARD	3,514,038	4,054,693	3,973,861	(80,832)	4,115,565	141,704
LOCAL AGENCY FORMATION	279,317	0	0	0	0	0
BOARD OF SUPERVISORS	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
CITY ATTORNEY						
CLAIMS	4,034,186	6,060,764	6,305,851	245,087	6,529,935	224,084
LEGAL SERVICE	61,168,121	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
LEGAL SERVICE-PAYING DEPTS	2,735,000	2,735,000	2,735,000	0	2,735,000	0
CITY ATTORNEY	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
CITY PLANNING						
ADMINISTRATION/PLANNING	8,668,031	9,928,716	9,953,961	25,245	9,876,856	(77,105)
CITYWIDE PLANNING	4,171,985	4,623,888	5,885,155	1,261,267	6,408,189	523,034
CURRENT PLANNING	6,747,167	7,106,022	8,122,387	1,016,365	8,279,964	157,577
ENVIRONMENTAL PLANNING	3,344,524	4,958,878	4,620,442	(338,436)	5,393,857	773,415
ZONING ADMINISTRATION AND COMPLIANCE	1,071,267	1,568,206	1,635,626	67,420	1,695,810	60,184
CITY PLANNING	**24,002,974**	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
CIVIL SERVICE COMMISSION						
CIVIL SERVICE COMMISSION	854,826	858,926	925,114	66,188	953,722	28,608
CIVIL SERVICE COMMISSION	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
CONTROLLER						
ACCOUNTING OPERATIONS AND SYSTEMS	7,074,742	7,202,436	8,167,819	965,383	8,441,922	274,103
CITY SERVICES AUDITOR	8,853,804	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
ECONOMIC ANALYSIS	403,403	442,997	517,577	74,580	536,061	18,484
FINANCIAL SYSTEMS PROJECTS	273,155	0	2,300,000	2,300,000	250,000	(2,050,000)
MANAGEMENT, BUDGET AND ANALYSIS	3,551,678	4,987,141	5,025,271	38,130	4,926,145	(99,126)
PAYROLL AND PERSONNEL SERVICES	12,814,403	13,250,360	13,889,096	638,736	15,263,969	1,374,873
PUBLIC FINANCE	526,952	540,378	692,028	151,650	756,602	64,574
CONTROLLER	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
ELECTIONS						
ELECTIONS	14,558,710	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
ELECTIONS	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
ETHICS COMMISSION						
ELECTION CAMPAIGN FUND	1,993,827	1,899,308	1,903,559	4,251	1,906,395	2,836
ETHICS COMMISSION	2,058,628	2,256,239	2,453,391	197,152	2,543,049	89,658
ETHICS COMMISSION	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
GENERAL SERVICES AGENCY - CITY ADMIN						
311 CALL CENTER	10,134,541	10,879,996	11,479,480	599,484	11,794,312	314,832
ANIMAL WELFARE	4,338,669	5,395,922	5,712,200	316,278	4,963,433	(748,767)
CAPITAL ASSET PLANNING	590,650	750,000	750,000	0	750,000	0
CITY ADMINISTRATOR - ADMINISTRATION	9,053,675	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
COMMUNITY AMBASSADOR PROGRAM	0	496,385	580,753	84,368	718,484	137,731
COMMUNITY REDEVELOPMENT	0	0	728,678	728,678	752,019	23,341
CONTRACT MONITORING	0	4,476,177	4,662,030	185,853	3,986,097	(675,933)
COUNTY CLERK SERVICES	1,266,502	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
DISABILITY ACCESS	5,037,809	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
EARTHQUAKE SAFETY PROGRAM	0	440,000	590,000	150,000	590,000	0
ENTERTAINMENT COMMISSION	692,177	861,464	851,356	(10,108)	875,315	23,959
FACILITIES MGMT & OPERATIONS	36,645,611	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863

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USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 06 General Administration & Finance						
GENERAL SERVICES AGENCY - CITY ADMIN						
FLEET MANAGEMENT	872,904	991,055	990,923	(132)	1,125,655	134,732
GRANTS FOR THE ARTS	12,007,087	11,888,347	12,787,639	899,292	12,814,723	27,084
IMMIGRANT AND LANGUAGE SERVICES	1,274,570	1,841,055	2,009,655	168,600	2,026,021	16,366
JUSTIS PROJECT - CITY ADM OFFICE	3,772,014	3,481,495	3,397,792	(83,703)	3,425,758	27,966
LIVING WAGE / LIVING HEALTH (MCO/HCAO)	2,855,619	3,297,163	3,722,140	424,977	3,820,910	98,770
MEDICAL EXAMINER	6,395,591	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
MOSCONE EXPANSION PROJECT	0	1,700,000	3,400,000	1,700,000	0	(3,400,000)
NEIGHBORHOOD BEAUTIFICATION	839,209	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
PROCUREMENT SERVICES	4,372,103	5,106,654	5,366,628	259,974	5,544,031	177,403
PUBLICITY AND ADVERTISING	49,392	0	0	0	0	0
REAL ESTATE SERVICES	23,533,525	26,874,789	27,414,519	539,730	29,921,138	2,506,619
REPRODUCTION SERVICES	5,714,562	6,025,989	6,853,219	827,230	6,799,546	(53,673)
RISK MANAGEMENT / GENERAL	11,740,636	14,325,471	18,305,849	3,980,378	18,376,381	70,532
TOURISM EVENTS	58,801,377	73,465,907	73,595,485	129,578	74,688,351	1,092,866
TREASURE ISLAND	1,329,343	1,758,079	1,924,948	166,869	1,848,550	(76,398)
VEHICLE & EQUIPMENT MAIN & FUELING	25,741,018	25,949,934	30,375,336	4,425,402	31,070,417	695,081
GENERAL SERVICES AGENCY - CITY ADMIN	**227,058,584**	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
GENERAL SERVICES AGENCY - TECHNOLOGY						
ADMINISTRATION	21,869,117	23,541,789	27,024,554	3,482,765	27,940,734	916,180
GOVERNANCE AND OUTREACH	7,777,432	9,087,343	8,965,129	(122,214)	9,356,228	391,099
OPERATIONS	26,404,986	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
REPRODUCTION SERVICES	(32)	0	0	0	0	0
TECHNOLOGY	1,629,361	2,601,035	3,242,459	641,424	2,508,443	(734,016)
TECHNOLOGY SERVICES:PUBLIC SAFETY	10,504,083	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
GENERAL SERVICES AGENCY - TECHNOLOGY	**68,184,947**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
HEALTH SERVICE SYSTEM						
HEALTH SERVICE SYSTEM	6,367,888	6,552,236	9,115,128	2,562,892	9,630,226	515,098
HEALTH SERVICE SYSTEM	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
HUMAN RESOURCES						
ADMINISTRATION	622,832	833,056	1,094,180	261,124	1,154,069	59,889
CLASS AND COMPENSATION	295,424	603,795	480,605	(123,190)	497,796	17,191
EMPLOYEE RELATIONS	6,477,342	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
EQUAL EMPLOYMENT OPPORTUNITY	1,065,122	1,145,098	1,487,528	342,430	1,608,755	121,227
HEALTH SERVICE SYSTEM	144,308	0	0	0	0	0
MANAGEMENT INFORMATION SYSTEM	51,797	0	0	0	0	0
RECRUIT/ ASSESS/ CLIENT SERVICES	7,611,661	7,317,440	7,725,039	407,599	7,880,668	155,629
WORKERS COMPENSATION	56,650,300	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
WORKFORCE DEVELOPMENT	935,858	759,445	685,862	(73,583)	704,352	18,490
HUMAN RESOURCES	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
MAYOR						
AFFORDABLE HOUSING	71,676,349	9,356,855	31,456,143	22,099,288	32,369,885	913,742
CITY ADMINISTRATION	4,011,143	4,460,237	4,653,049	192,812	4,702,454	49,405
COMMUNITY INVESTMENT	5,890,001	3,815,211	3,845,514	30,303	3,198,513	(647,001)
CRIMINAL JUSTICE	155,578	8,101	8,095	(6)	8,097	2
HOMELESS SERVICES	5,267,078	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
LEAD-BASED PAINT HAZARD CONTROL PROGRAM	245,569	0	0	0	0	0
NEIGHBORHOOD SERVICES	201,924	335,341	407,392	72,051	421,252	13,860
PUBLIC FINANCE	9,640,604	0	0	0	0	0
PUBLIC POLICY & FINANCE	1,202,564	1,410,795	1,469,933	59,138	1,520,341	50,408
MAYOR	**98,290,810**	**26,822,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
RETIREMENT SYSTEM						
ADMINISTRATION	1,663,448	1,513,005	1,617,539	104,534	1,733,331	115,792
EMPLOYEE DEFERRED COMP PLAN	809,870	893,084	1,143,513	250,429	1,171,129	27,616
INVESTMENT	2,017,052	3,030,848	3,201,735	170,887	3,629,192	427,457
RETIREMENT SERVICES	12,434,712	15,160,905	16,676,188	1,515,283	17,052,331	376,143
RETIREMENT SYSTEM	**16,925,082**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
TREASURER/TAX COLLECTOR						
BUSINESS TAX	6,111,637	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311

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4069

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 06 General Administration & Finance						
TREASURER/TAX COLLECTOR						
DELINQUENT REVENUE	7,349,441	7,691,639	8,790,901	1,099,262	9,012,419	221,518
GROSS RECEIPTS TAX	0	0	5,975,296	5,975,296	9,230,280	3,254,984
INVESTMENT	1,515,791	2,328,040	2,355,479	27,439	2,455,593	100,114
LEGAL SERVICE	258,070	441,801	519,184	77,383	535,949	16,765
MANAGEMENT	5,242,722	5,352,917	5,050,766	(302,151)	5,359,054	308,288
PROPERTY TAX/LICENSING	2,531,349	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
TAXPAYER ASSISTANCE	1,183,338	1,409,882	1,637,952	228,070	1,690,539	52,587
TRANSFER TAX	211,893	0	0	0	0	0
TREASURY	1,971,005	2,690,203	2,816,036	125,833	2,931,071	115,035
TREASURER/TAX COLLECTOR	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
Service Area: 06 Subtotals	**690,648,844**	**686,366,227**	**776,872,044**	**90,505,817**	**785,869,841**	**8,997,797**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

4070

USES BY SERVICE AREA, DEPARTMENT AND PROGRAM

Program	2011-2012 Actual	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 07 General City Responsibilities						
GENERAL CITY RESPONSIBILITY						
GENERAL CITY RESPONSIBILITIES	974,617,202	1,108,303,167	1,423,484,588	315,181,421	1,487,582,795	64,098,207
GENERAL FUND UNALLOCATED	69,901,791	0	0	0	0	0
INDIGENT DEFENSE/GRAND JURY	0	750,000	750,000	0	750,000	0
RETIREE HEALTH CARE - PROP B	44,888	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
GENERAL CITY RESPONSIBILITY	**1,044,563,881**	**1,119,223,167**	**1,441,016,224**	**321,793,057**	**1,509,784,339**	**68,768,115**
GENERAL FUND UNALLOCATED						
GENERAL FUND UNALLOCATED	9,934,127	0	0	0	0	0
NO COMMUNITY	3,085	0	0	0	0	0
GENERAL FUND UNALLOCATED	**9,937,212**	**0**	**0**	**0**	**0**	**0**
Service Area: 07 Subtotals	**1,054,501,093**	**1,119,223,167**	**1,441,016,224**	**321,793,057**	**1,509,784,339**	**68,768,115**
Expenditure Subtotals	8,220,747,040	8,689,922,890	9,679,882,054	989,959,164	9,781,869,928	101,987,874
Less Interdepartmental Recoveries And Transfers	(1,339,879,922)	(1,484,094,091)	(1,763,982,055)	(279,887,964)	(1,851,992,050)	(88,009,995)
Net Uses	**6,880,867,118**	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**7,929,877,878**	**13,977,879**

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San [illegible] that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

CONSOLIDATED SCHEDULE OF SOURCES AND USES

	2013-2014			2014-2015		
Sources of Funds	**General Fund**	**Self Supporting**	**Total**	**General Fund**	**Self Supporting**	**Total**
Prior Year Fund Balance	113,307,118	164,036,004	277,343,122	110,550,000	37,088,372	147,638,372
Prior Year Reserves	33,737,100	18,792,300	52,529,400	17,725,223	207,165	17,932,388
Regular Revenues	3,578,150,671	4,007,876,806	7,586,027,477	3,700,501,808	4,063,805,310	7,764,307,118
Transfers Into the General Fund	217,982,482	(217,982,482)	0	214,791,783	(214,791,783)	0
Total Sources of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

Uses of Funds	**General Fund**	**Self Supporting**	**Total**	**General Fund**	**Self Supporting**	**Total**
Regular Expenditures:						
Gross Expenditures	3,379,111,956	5,078,395,529	8,457,507,485	3,428,426,263	5,128,263,662	8,556,689,925
Less Interdepartmental Recoveries	(371,678,733)	(661,232,403)	(1,032,911,136)	(376,278,214)	(677,150,743)	(1,053,428,957)
Net Regular Expenditures	3,007,433,223	4,417,163,126	7,424,596,349	3,052,148,049	4,451,112,919	7,503,260,968
Transfers From the General Fund	805,124,434	(805,124,434)	0	846,604,571	(846,604,571)	0
Capital Projects	45,028,374	147,010,115	192,038,489	83,705,196	62,505,535	146,210,731
Facilities Maintenance	13,200,716	50,416,730	63,617,446	8,615,678	34,645,000	43,260,678
Reserves	72,390,624	163,257,091	235,647,715	52,495,320	184,650,181	237,145,501
Total Uses of Funds	3,943,177,371	3,972,722,628	7,915,899,999	4,043,568,814	3,886,309,064	7,929,877,878

*The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary revenue and cost estimates for these departments.

AUTHORIZED POSITIONS, GRAND RECAP DETAIL

Position Detail	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed Budget	2013-2014 Change From 2012-2013	2014-2015 Proposed Budget	2014-2015 Change From 2013-2014
Operating						
Permanent	28,845.10	29,425.14	30,155.07	729.93	30,314	159
Temporary	525.12	575.46	622.93	47.47	585	(38)
Non-Operating						
Grant	371.64	396.70	367.62	(29.08)	364	(3)
Capital/Other	1,469.11	1,485.50	1,565.74	80.24	1,591	25
Authorized Positions - Subtotal:	**31,210.97**	**31,882.80**	**32,711.36**	**828.56**	**32,854**	**143**
Unfunded Positions						
Attrition Savings	(3,156.30)	(3,162.34)	(3,045.38)	116.96	(3,030)	16
Capital/Other	(1,872.35)	(1,864.74)	(1,943.98)	(79.24)	(1,969)	(25)
Unfunded Positions - Subtotal:	**(5,028.65)**	**(5,027.08)**	**(4,989.36)**	**37.72**	**(4,999)**	**(9)**
Net Funded Positions:	**26,182.32**	**26,855.72**	**27,722.00**	**866.28**	**27,855**	**133**

*The table above reflects Fiscal Year 2013-14 authorized positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary authorized positions for these departments.

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA & DEPARTMENT TITLE

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 01 Public Protection						
ADULT PROBATION	108.00	138.10	141.12	3.02	141.44	0.32
DISTRICT ATTORNEY	238.52	244.97	254.77	9.80	251.54	(3.23)
EMERGENCY MANAGEMENT	213.56	243.70	244.55	0.85	248.97	4.42
FIRE DEPARTMENT	1,473.76	1,462.51	1,466.77	4.26	1,469.47	2.70
JUVENILE PROBATION	236.49	236.02	239.43	3.41	239.17	(0.26)
POLICE	2,664.92	2,654.67	2,734.06	79.39	2,742.88	8.82
PUBLIC DEFENDER	159.80	157.87	156.50	(1.37)	156.34	(0.16)
SHERIFF	1,010.22	1,013.20	993.29	(19.91)	1,008.15	14.86
Service Area: 01 TOTAL	**6,105.27**	**6,151.04**	**6,230.49**	**79.45**	**6,257.96**	**27.47**
Service Area: 02 Public Works, Transportation & Commerce						
AIRPORT COMMISSION	1,377.31	1,443.36	1,462.82	19.46	1,461.22	(1.60)
BOARD OF APPEALS	5.00	5.00	5.00	0	5.00	0.00
BUILDING INSPECTION	242.76	265.82	285.09	19.27	291.55	6.46
ECONOMIC AND WORKFORCE DEVELOPMENT	64.86	76.10	85.88	9.78	87.70	1.82
GENERAL SERVICES AGENCY - PUBLIC WORKS	783.24	807.51	826.21	18.70	827.64	1.43
MUNICIPAL TRANSPORTATION AGENCY	4,140.59	4,388.17	4,481.32	93.15	4,480.83	(0.49)
PORT	223.16	235.98	236.79	0.81	236.73	(0.06)
PUBLIC UTILITIES COMMISSION	1,615.62	1,619.57	1,621.27	1.70	1,620.58	(0.69)
Service Area: 02 TOTAL	**8,452.54**	**8,841.51**	**9,004.38**	**162.87**	**9,011.25**	**6.87**
Service Area: 03 Human Welfare & Neighborhood Development						
CHILD SUPPORT SERVICES	94.44	90.35	84.25	(6.10)	80.76	(3.49)
CHILDREN AND FAMILIES COMMISSION	16.11	15.87	17.00	1.13	17.00	0.00
CHILDREN; YOUTH & THEIR FAMILIES	32.05	33.38	37.42	4.04	37.11	(0.31)
COUNTY EDUCATION OFFICE	0.99	0	0	0	0.00	0.00
ENVIRONMENT	58.55	59.43	59.09	(0.34)	58.65	(0.44)
HUMAN RIGHTS COMMISSION	33.52	12.00	11.81	(0.19)	11.68	(0.13)
HUMAN SERVICES	1,690.52	1,750.07	1,870.98	120.91	1,893.95	22.97
RENT ARBITRATION BOARD	28.91	28.53	28.53	0	28.52	(0.01)
STATUS OF WOMEN	4.76	4.71	5.67	0.96	5.67	0.00
Service Area: 03 TOTAL	**1,959.85**	**1,994.34**	**2,114.75**	**120.41**	**2,133.34**	**18.59**
Service Area: 04 Community Health						
PUBLIC HEALTH	5,671.29	5,800.22	6,138.87	338.65	6,199.76	60.89
Service Area: 04 TOTAL	**5,671.29**	**5,800.22**	**6,138.87**	**338.65**	**6,199.76**	**60.89**
Service Area: 05 Culture & Recreation						
ACADEMY OF SCIENCES	12.48	12.35	12.35	0	12.35	0.00
ARTS COMMISSION	19.37	26.87	28.43	1.56	28.43	0.00
ASIAN ART MUSEUM	58.31	57.91	57.83	(0.08)	57.77	(0.06)
FINE ARTS MUSEUM	106.06	109.86	111.14	1.28	110.94	(0.20)
LAW LIBRARY	3.00	3.00	3.00	0	3.00	0.00

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

FUNDED POSITIONS, GRAND RECAP BY MAJOR SERVICE AREA & DEPARTMENT TITLE

Department	2011-2012 Budget	2012-2013 Budget	2013-2014 Proposed	Change From 2012-2013	2014-2015 Proposed	Change From 2013-2014
Service Area: 05 Culture & Recreation						
PUBLIC LIBRARY	628.41	640.48	651.73	11.25	653.97	2.24
RECREATION AND PARK COMMISSION	833.73	841.26	863.20	21.94	862.92	(0.28)
WAR MEMORIAL	62.73	63.33	56.55	(6.78)	57.91	1.36
Service Area: 05 TOTAL	**1,724.09**	**1,755.06**	**1,784.23**	**29.17**	**1,787.29**	**3.06**
Service Area: 06 General Administration & Finance						
ASSESSOR / RECORDER	146.67	142.04	153.87	11.83	149.89	(3.98)
BOARD OF SUPERVISORS	62.70	70.32	74.62	4.30	74.60	(0.02)
CITY ATTORNEY	299.29	303.47	303.86	0.39	303.82	(0.04)
CITY PLANNING	150.83	151.77	158.59	6.82	161.37	2.78
CIVIL SERVICE COMMISSION	5.70	5.70	6.02	0.32	6.02	0.00
CONTROLLER	200.68	197.67	203.66	5.99	205.57	1.91
ELECTIONS	54.63	42.25	53.44	11.19	47.43	(6.01)
ETHICS COMMISSION	17.32	16.79	17.51	0.72	17.50	(0.01)
GENERAL SERVICES AGENCY - CITY ADMIN	637.47	688.62	717.61	28.99	732.98	15.37
GENERAL SERVICES AGENCY - TECHNOLOGY	196.23	199.20	217.95	18.75	215.87	(2.08)
HEALTH SERVICE SYSTEM	34.82	35.10	45.78	10.68	48.39	2.61
HUMAN RESOURCES	123.06	123.77	135.87	12.10	132.53	(3.34)
MAYOR	37.14	38.52	49.70	11.18	50.78	1.08
RETIREMENT SYSTEM	94.70	96.59	97.99	1.40	99.96	1.97
TREASURER/TAX COLLECTOR	208.04	201.74	212.81	11.07	218.92	6.11
Service Area: 06 TOTAL	**2,269.28**	**2,313.55**	**2,449.28**	**135.73**	**2,465.63**	**16.35**
Report Grand Total	**26,182.32**	**26,855.72**	**27,722.00**	**866.28**	**27,855.23**	**133.23**

*The table above reflects Fiscal Year 2013-14 funded positions for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended. For Fiscal Year 2014-15 this contains preliminary funded position estimates for these departments.

4075

CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP

(IN THOUSANDS OF DOLLARS)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/13 (est.)	113,307	54,755	1,604	20,586	85,861	1,229	0	277,343
Prior Year Reserves	33,737	1,986	0	0	16,807	0	0	52,529
Prior Year Sources	147,044	56,741	1,604	20,586	102,668	1,229	0	329,873
Property Taxes	1,153,417	127,862	0	228,331	0	0	0	1,509,610
Other Local Taxes	846,924	0	0	0	0	0	0	846,924
Business Taxes	532,988	1,000	0	0	0	0	0	533,988
Rents & Concessions	23,061	36,819	0	0	425,167	171	957	486,174
Fines and Forfeitures	6,830	5,186	0	0	95,730	0	0	107,747
Interest & Investment Income	10,946	1,974	0	0	14,830	0	647	28,396
Licenses, Permits & Franchises	25,534	10,717	0	0	18,592	0	0	54,842
Intergovernmental - State	562,649	95,418	0	750	144,596	0	0	803,413
Intergovernmental - Federal	214,499	145,572	0	0	80,543	0	0	440,614
Intergovernmental - Other	3,602	2,551	0	0	80,960	41	0	87,154
Charges for Services	177,048	94,471	0	0	2,233,760	700	0	2,505,979
Other Revenues	19,549	7,856	1,779	0	107,069	0	38,828	175,082
Other Financing Sources	1,104	0	0	0	5,000	0	0	6,104
Subtotal Current Year Sources	3,578,151	529,426	1,779	229,081	3,206,247	912	40,431	7,586,027
Transfers In	217,982	218,886	0	143	773,163	3,684	0	1,213,859
Total Available Sources	3,943,177	805,053	3,383	249,811	4,082,079	5,825	40,431	9,129,759
Uses								
Public Works, Transportation & Commerce	82,877	109,826	0	0	2,521,365	0	0	2,714,068
Community Health	698,904	102,963	0	0	1,071,320	0	0	1,873,188
Public Protection	1,135,506	44,989	0	0	74,472	0	0	1,254,966
Human Welfare & Neighborhood Dev	695,810	230,709	0	0	0	0	544	927,063
General City Responsibilities	132,213	0	0	249,811	0	0	292	382,316
General Administration & Finance	243,913	112,079	0	0	0	2,141	21,455	379,588
Culture & Recreation	118,935	184,196	1,779	0	0	0	1,651	306,561
Subtotal Current Year Uses	3,108,157	784,763	1,779	249,811	3,667,157	2,141	23,942	7,837,750
Transfers Out	805,124	3,059	1,604	0	400,388	3,684	0	1,213,859
Total Proposed Uses	3,913,282	787,821	3,383	249,811	4,067,545	5,825	23,942	9,051,609
Fund Balance - 6/30/14 (est.)	29,896	17,232	0	0	14,534	0	16,489	78,150

Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above reflects Fiscal Year 2013-14 appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco that were previously approved or amended.

CITY AND COUNTY OF SAN FRANCISCO MAJOR FUND BUDGETARY RECAP

(IN THOUSANDS OF DOLLARS)

	Governmental Funds							
	General Fund	Special Revenue	Capital Project	Debt Service	Enterprise	Internal Service	Other Agency/Trust	Total All Funds
Sources								
Prior Year Fund Balance - 6/30/14 (est.)	110,550	30,630	0	2,975	3,311	173	0	147,638
Prior Year Reserves	17,725	0	0	0	207	0	0	17,932
Prior Year Sources	128,275	30,630	0	2,975	3,518	173	0	165,571
Property Taxes	1,220,417	135,600	0	221,480	0	0	0	1,577,498
Other Local Taxes	869,812	0	0	0	0	0	0	869,812
Business Taxes	564,180	1,000	0	0	0	0	0	565,180
Rents & Concessions	20,597	37,590	0	0	426,004	171	957	485,319
Fines and Forfeitures	6,870	4,512	0	15,279	95,430	0	0	122,091
Interest & Investment Income	11,010	1,918	0	0	17,251	0	817	30,996
Licenses, Permits & Franchises	25,533	10,860	0	0	18,644	0	0	55,036
Intergovernmental - State	571,252	90,455	0	750	150,047	0	0	812,504
Intergovernmental - Federal	207,308	139,484	0	0	9,602	0	0	356,394
Intergovernmental - Other	3,583	2,508	0	0	80,960	42	0	87,093
Charges for Services	177,805	96,159	0	0	2,317,439	700	0	2,592,102
Other Revenues	21,375	11,884	0	0	107,098	0	44,166	184,523
Other Financing Sources	760	0	0	0	25,000	0	0	25,760
Subtotal Current Year Sources	3,700,502	531,968	0	237,509	3,247,475	913	45,939	7,764,307
Transfers In	214,792	203,962	0	2,260	808,701	1,250	0	1,230,965
Total Available Sources	4,043,569	766,560	0	242,744	4,059,694	2,337	45,939	9,160,843
Uses								
Public Works, Transportation & Commerce	112,287	112,659	0	0	2,410,377	0	0	2,635,322
Community Health	699,713	95,386	0	0	1,120,643	0	0	1,915,741
Public Protection	1,159,204	43,989	0	0	76,513	0	0	1,279,706
Human Welfare & Neighborhood Dev	714,041	208,888	0	0	0	0	544	923,473
General City Responsibilities	138,989	0	0	242,744	0	0	222	381,956
General Administration & Finance	246,838	109,039	0	0	0	1,086	22,374	379,337
Culture & Recreation	115,105	189,334	0	0	0	0	1,570	306,008
Subtotal Current Year Uses	3,186,176	759,294	0	242,744	3,607,533	1,086	24,710	7,821,543
Transfers Out	846,605	3,059	0	0	380,051	1,250	0	1,230,965
Total Proposed Uses	4,032,780	762,353	0	242,744	3,987,584	2,336	24,710	9,052,508
Fund Balance - 6/30/15 (est.)	10,788	4,207	0	0	72,110	1	21,229	108,335

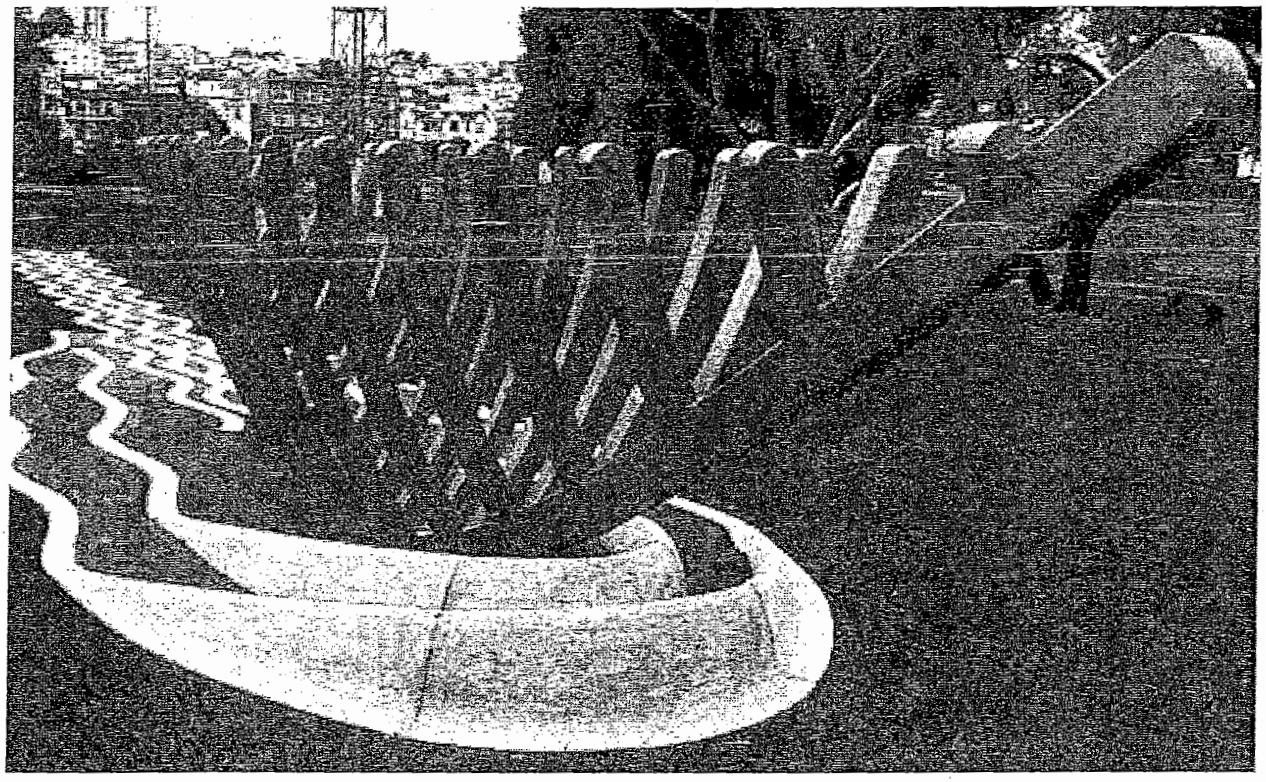
Notes:

1) Transfers In and Out shown gross on this budgetary recap, whereas the Consolidated Summary of the AAO shows only Contribution Transfers gross and Operating Transfers net.

2) The table above contains Fiscal Year 2014-15 preliminary appropriations for the Airport Commission, the San Francisco Public Utilities Commission, the Municipal Transportation Agency and the Port of San Francisco.

4077

DEPARTMENT BUDGETS



Passage, 2010

By Kent Roberts

District 2, Moscone Recreation Center

Passage is a 25-foot stainless steel sculpture resembling the skeleton of an old wooden ship cruising through the park. *Passage* serves as a monument to the ships that carried early settlers from around the world into San Francisco Bay, and it also evokes the pleasure boats and commercial vessels that are viewable from the recreation center site.

ACADEMY OF SCIENCES

The California Academy of Sciences (SCI or "the Academy") is a multifaceted scientific institution that houses an aquarium, a planetarium, and a natural history museum, and is committed to leading-edge research, educational outreach, and finding new and innovative ways to engage and inspire the public.

SERVICES

Although the Academy of Sciences is made up of many divisions that run its operations, programs, and research departments, the only portion of the Academy that receives funding from the City and County of San Francisco through the budget process is the Steinhart Aquarium.

THE STEINHART AQUARIUM'S goal is to be the most creative, innovative, effective, and respected institution of its type in the world. It works toward this goal by emphasizing the following three key philosophies: exhibit and emphasize the diversity, interconnectedness, importance, and fragility of global ecosystems; develop novel, creative exhibition techniques and related programs that support the mission of the entire institution; and practice science-based animal management and provide high-quality animal care.

The Steinhart Aquarium is home to 38,000 live animals that represent more than 900 separate species from around the world. Established through a gift to the City, the Aquarium educates the public about aquatic species. The Aquarium has one of the most important fish collections in the world, and the largest collection of Pacific invertebrates in the United States. Together, these two collections make the Academy a major center for ocean life. Its collections of reptiles, plants, and insects are among the best in the world.

For more information, call (415) 379-8000 or 311; or visit **www.calacademy.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	3,994,811	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Total FTE	12	12	12	0	12	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $4.4 million for the Academy is $0.4 million, or 10.1 percent, higher than the FY 2012-13 budget of $4.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, as well as and additional funding allocated to the Academy for capital renewal and facilities maintenance. The FY 2013-14 budget represents 60 percent of the direct expenditures for the Steinhart Aquarium, which total $6.7 million. Consistent with prior years, the Academy will fund this difference through a draw on the organization's endowment.

The FY 2014-15 proposed budget of $4.3 million for the Academy is $0.2 million, or 3.7 percent, less than the FY 2013-14 budget of $4.4 million. A significant portion of this decrease is due to the expiration of the FY 2012-13 and FY 2013-14 capital planning contributions to facilities maintenance.

Contributing to San Francisco's Economy

In FY 2011-12, the Academy attracted 1.3 million visitors, 148,000 special events attendees, and over 700 volunteers. Seventy-three percent of these visitors and volunteers are estimated to be non-San Francisco residents, generating incremental tourism spending and impacts to the City. Excluding any economic activity generated by San Francisco residents, the economic benefits of the Academy to San Francisco are estimated to total $122.3 million. The Academy's presence is estimated to have created 922 additional jobs in the City, primarily in the food and beverage, retail, and hotel sectors; this figure is exclusive of the 415 San Francisco-based Academy employees. The Academy remains dedicated to playing its part in San Francisco's vital tourism sector.

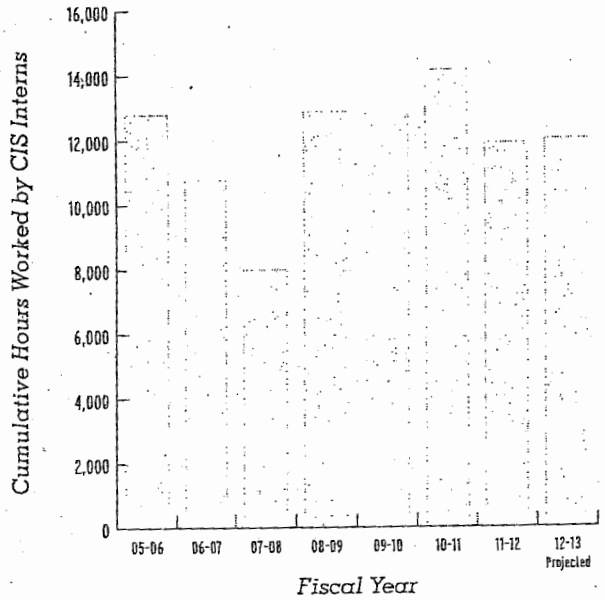
Promoting Science Literacy

The Academy strives to be a global leader in enhancing science literacy about nature, life, and sustainability for people of all ages. To this end, the Academy works to offer highly creative and effective programs that amplify the guest experience, engage youth with science in a personal and direct way, and inspire students to take up careers in science. The Academy hosts over 44,000 San Francisco school group visitors annually and continues to provide free access through Quarterly Free Sundays and Neighborhood Free Days. The Academy provides a variety of Out-of-School-Time and Digital Learning programs for middle and high school-aged youth, including paid internships. Participation in the free Community Access Ticket Service and the San Francisco Public Library's free Family Pass program are also Academy priorities.

Animal Care and Conservation Facility

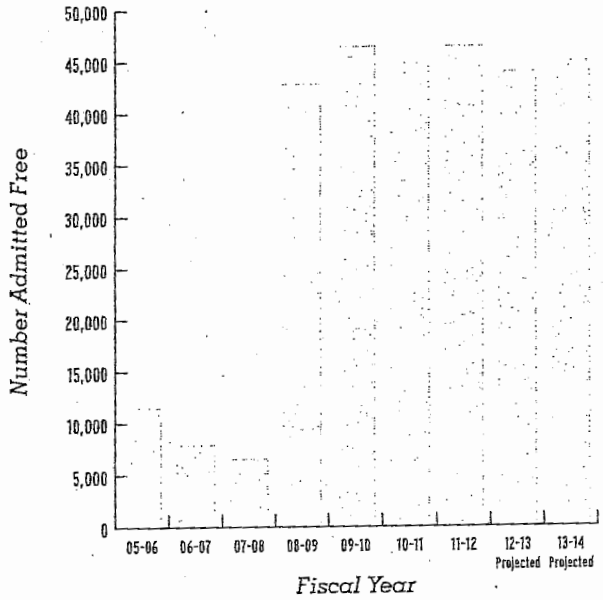
In order to maintain professional accreditation with the Association of Zoos and Aquariums (AZA), the Academy has begun construction of its $3.0 million Animal Care and Conservation Facility and is projected to complete construction in FY 2013-14. Increasing the quality and quantity of the Steinhart Aquarium's animal care facilities allows the Academy to maintain a greater diversity of species on display, particularly for specimens gathered on research expeditions. In addition, these improvements will increase staff efficiency and align workflows by moving offices closer together. The areas vacated by staff are being reconfigured to create new holding, husbandry, and quarantine areas. The end result of this project will be a 2,000 square foot increase combined with substantial improvements to the existing 3,500 square feet of animal care, holding, and quarantine space.

NUMBER OF HOURS WORKED BY CAREERS IN SCIENCE (CIS) INTERNS



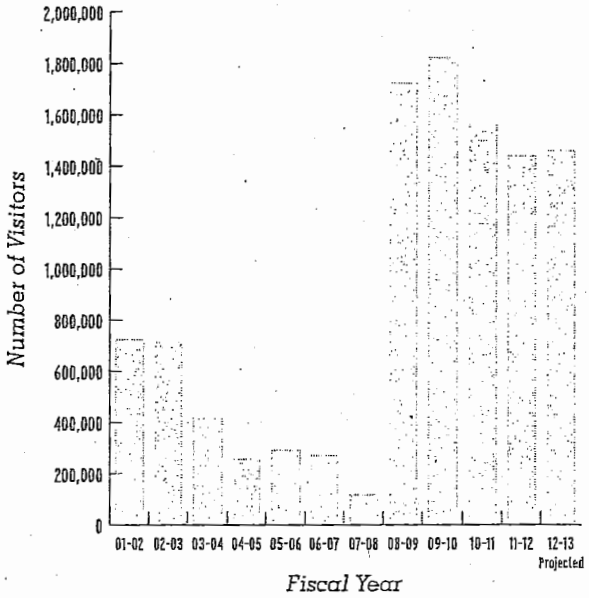
Careers in Science interns are projected to work more than 11,000 hours in FY 2012-13 at the Steinhart Aquarium.

NUMBER OF SAN FRANCISCO SCHOOL CHILDREN ADMITTED FREE IN EDUCATIONAL GROUPS



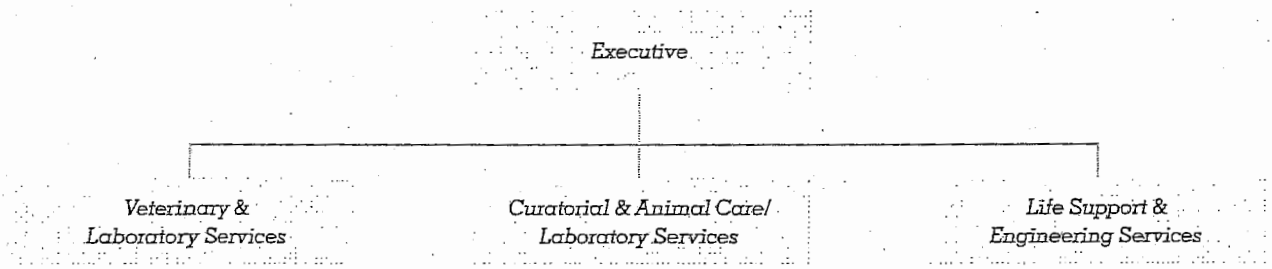
More than 44,000 school children in educational groups are admitted free into the museum annually.

NUMBER OF VISITORS



Attendance levels peaked in 2009 due to the Academy of Sciences moving into the new facility in Golden Gate Park.

ACADEMY OF SCIENCES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	12.48	12.35	12.35	0.00	12.35	0.00
Net Operating Positions	**12.48**	**12.35**	**12.35**	**0.00**	**12.35**	**0.00**
SOURCES						
Local Taxes	1,208,000	1,208,000	0	(1,208,000)	0	0
General Fund Support	2,786,811	2,818,851	4,432,695	1,613,844	4,266,550	(166,145)
Sources Total	**3,994,811**	**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	1,046,297	1,067,283	1,050,953	(16,330)	1,062,885	11,932
Fringe Benefits	431,628	433,053	463,827	30,774	504,150	40,323
Professional & Contractual Services	2,116,169	2,112,215	2,152,215	40,000	2,152,215	0
Services of Other Departments	250,717	264,300	297,300	33,000	320,900	23,600
Uses - Operating Expenditures Total	**3,844,811**	**3,876,851**	**3,964,295**	**87,444**	**4,040,150**	**75,855**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	150,000	150,000	218,400	68,400	226,400	8,000
Capital Renewal	0	0	250,000	250,000	0	(250,000)
Uses - Project Expenditures Total	**150,000**	**150,000**	**468,400**	**318,400**	**226,400**	**(242,000)**
USES BY PROGRAM RECAP						
Academy Of Sciences	3,994,811	4,026,851	4,432,695	405,844	4,266,550	(166,145)
Uses by Program Recap Total	**3,994,811**	**4,026,851**	**4,432,695**	**405,844**	**4,266,550**	**(166,145)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ACADEMY OF SCIENCES					
Ensure that visitors receive an excellent guest experience					
Number of exhibit days	364	363	363	363	363
Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better	95%	85%	90%	90%	90%
City cost per visitor	$1.96	$1.98	$1.98	$2.01	$1.94
Reach school-aged and pre-school children in San Francisco and provide educational resourses to San Francisc schools and teachers.					
Number of school-aged children reached	210,174	276,500	275,000	276,500	278,000
Number of visitors to the Early Childhood Education Center	83,044	113,000	113,000	114,000	115,000
Percentage of SF schools attending the Academy or an Academy sponsored program	82%	82%	82%	82%	82%
Reach and engage a broad range of local, national, and international visitors.					
Number of visitors (adults & children)	1,439,143	1,550,000	1,425,000	1,425,000	1,425,000
Percentage of visitors from outside the Bay Area	28%	35%	35%	35%	35%
Ensure a safe and sustainable institution for the public visitors, the living collections and the aquarium staff					
Recycling rate of Academy waste	75%	70%	75%	75%	75%

AIRPORT

The San Francisco International Airport (SFO or "the Airport") strives to be an exceptional airport in service to its communities. SFO is the Bay Area's largest airport, offering non-stop links with more than 31 international destinations on 30 international carriers as well as non-stop connections to more than 74 cities in the U.S. on 15 domestic airlines.

SERVICES

The Airport provides services through the following divisions:

ADMINISTRATION creates and enhances partnerships within the city and with the Airport's neighbors; recruits and maintains a competent workforce; and oversees medical services at the Airport.

BUSINESS AND FINANCE ensures that Airport property and facilities achieve the maximum non-airline revenue return; provides the proper environment for existing and new businesses; develops and implements innovative fiscal policies and solutions; and manages the Airport's financial performance.

CHIEF OPERATING OFFICER provides executive oversight to Administration, Design and Construction, Operations, Maintenance, Planning, and the Museum program to ensure the delivery of safe, secure, and efficient services to the traveling public; promotes high standards of customer service; and protects the environment. This division also works with the Director and Executive Committee in developing Airport-wide policy, vision, and strategy.

COMMUNICATIONS AND MARKETING provides timely and accurate information regarding the Airport to the public, media, airlines, and neighboring communities; markets opportunities for new or expanded airline services and on-site parking and concessions to increase Airport revenue; and oversees customer service programs.

DESIGN AND CONSTRUCTION plans and implements capital improvement projects and programs. This division designs and oversees improvements to buildings, utility systems, and other Airport systems.

MAINTENANCE keeps the Airport facilities clean, safe, and running efficiently.

MUSEUMS provides a broad range of attractions for the traveling public and creates an ambiance in the Airport that reflects the sophistication and cultural diversity of San Francisco.

OPERATIONS AND SECURITY manages the airfield, public transportation, terminals, airport security program, and emergency procedures to provide the public with a safe, secure, efficient, and customer-friendly Airport.

PLANNING prepares long-range facility development planning studies and analyzes projects to support the development of the Airport capital improvement program.

For more information, call (650) 821-5042 or 311; or visit **www.flysfo.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	762,397,633	843,524,462	868,388,528	24,864,066
Total FTE	1,377	1,443	1,463	20

BUDGET ISSUES AND DETAILS

The Airport is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and 2013-14 budget. The FY 2013-14 adopted budget of $866.9 million is $23.3 million, or 1.6 percent, higher than the FY 2012-13 budget of $843.5 million. A significant amount of this increase is due to the annualization of positions added in the prior year; proposed new positions; cost increases for operating the shuttle buses and AirTrain; a new guest services training program; and aviation security consulting services. In addition, debt service expenses are higher as a result of scheduled increases for previously issued bonds. The Mayor's Office has introduced a policy supplemental appropriation to adjust the budget by $1.6 million to $868.5 million. This supplemental reflects policy and fiscal changes that were unknown and thus unbudgeted in the original two-year budget, including the increase in the Annual Service Payment to the City due to higher than projected concession revenues. The amended budget of $868.4 million reflects the policy supplemental as well as work order cost adjustments and other citywide technical adjustments.

The Airport does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

Supporting Tourism and Trade

The Airport forecasts that enplanements (the number of passengers boarding a plane) will reach 22.5 million in FY 2013-14, a 5.4 percent increase from FY 2012-13. While the Airport has experienced dramatic growth in domestic traffic over the last several fiscal years, this growth is expected to moderate over the next few years. For international service, the Airport has added new seasonal service from SAS to Copenhagen and additional flights to Europe and Mexico by current air carriers. By attracting new and expanding existing airline service, the Airport supports tourism and international trade, promotes lower airfares, and improves its competitive position. The Airport projects that expanding international traffic will be the source of its long-term growth.

Providing Local Business Opportunities and Revenue

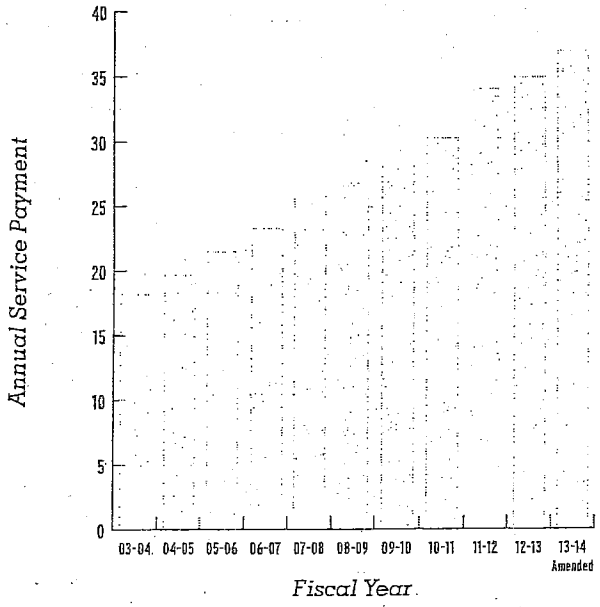
The Airport's concession program continues to perform well, with passenger spending rates that are among the highest in North America. The concessions include high-end retailers, many restaurants, and vendors that offer a broad range of services. In 2011, SFO ranked fourth among the top performing airports for retail, food, and beverage concessions with an overall spend-per-passenger of $12.21. In calendar year 2012, Terminal 2 (which opened in 2011 and has many unique concession offerings) had a spending rate of $14.22 per passenger. The budget for concession revenues is 8.4 percent higher than FY 2012-13, which will increase the Airport's Annual Service Payment to the City's General Fund.

In recognition of its continued success in its concession program, Airport Revenue News (ARN) honored SFO with four awards: "Airport with the Best Concessions Management Team;" "Airport with the Best Overall Concession Program" in the Large Airport category; and SFO's Terminal 2 was recognized as the "Airport with the Most Unique Services" and "Airport with the Best Overall Concession Program."

Capital Investment and Job Creation

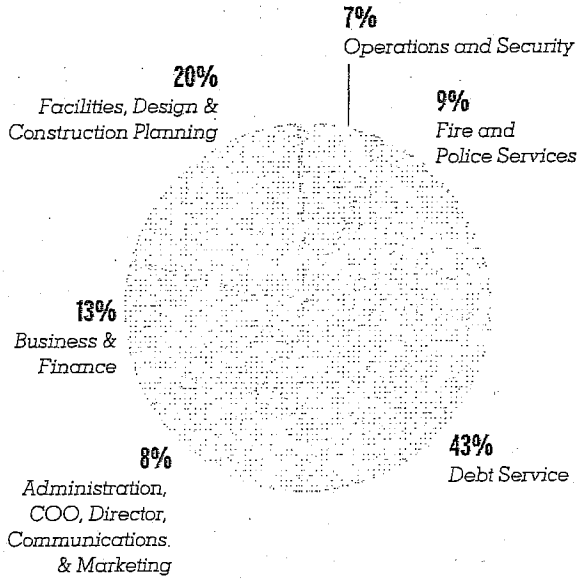
The Airport's $4.1 billion Ten-Year Capital Plan will support the local economy and businesses by investing in Airport infrastructure. The Airport Capital Plan will create approximately 36,000 jobs over the 10-year period. The Plan includes $2.89 billion in investments in terminal improvements, including the renovation of Boarding Area B in Terminal 1; $327.4 million on airport support projects, such as a new air traffic control tower, access control system upgrades, public safety facilities and equipment, and cargo and hangar facilities; $699.0 million in spending on the airfield for runway safety areas and other improvements; $163.2 million for utility infrastructure; and $102.8 million on roadways, AirTrain, and parking facilities.

ANNUAL SERVICE PAYMENT TO GENERAL FUND ($ IN MILLIONS)



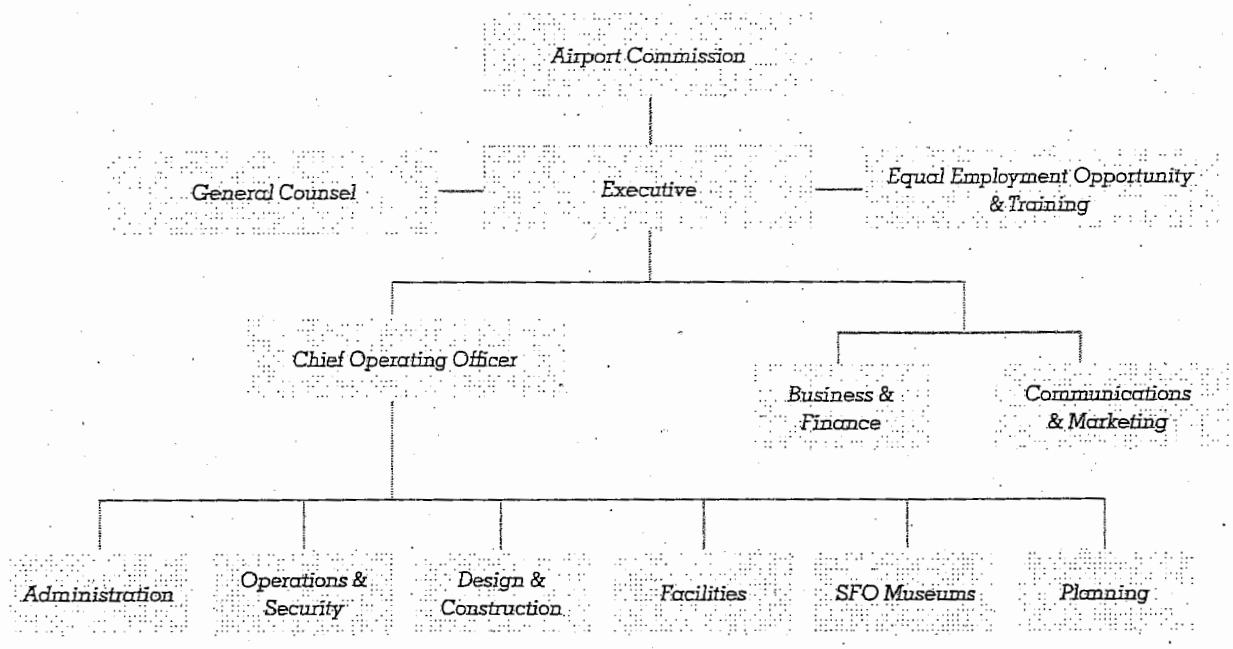
The Airport has a unique provision called the Annual Service Payment (ASP) which allows it to pay 15 percent of its concession revenues to the City. The ASP has more than doubled over the last 10 years.

FY 2013-14 USES BY SERVICE AREA



63 percent of the Department's expenditures go toward facilities, design and construction, planning, and debt service.

AIRPORT


Airport Commission
General Counsel
Executive
Equal Employment Opportunity & Training
Chief Operating Officer
Business & Finance
Communications & Marketing
Administration
Operations & Security
Design & Construction
Facilities
SFO Museums
Planning

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	1,499.31	1,570.98	1,606.45	35.47
Non-operating Positions (cap/other)	(122.00)	(127.62)	(143.63)	(16.01)
Net Operating Positions	**1,377.31**	**1,443.36**	**1,462.82**	**19.46**
SOURCES				
Licenses & Fines	197,970	173,000	173,000	0
Use of Money or Property	254,732,883	265,465,525	264,141,900	(1,323,625)
Intergovernmental Revenue - Federal	15,633,529	75,183,521	71,741,491	(3,442,030)
Intergovernmental Revenue - State	35,538	15,000	15,000	0
Charges for Services	488,739,830	484,589,000	547,657,880	63,068,880
Other Revenues	42,657,675	34,010,000	38,472,000	4,462,000
Transfers In	85,228,586	77,983,517	107,510,750	29,527,233
Expenditure Recovery	30,146	7,569,408	8,257,385	687,977
Transfer Adjustments-Sources	(85,228,586)	(146,613,903)	(178,641,645)	(32,027,742)
Use of / (Deposit to) Fund Balance	(39,629,938)	45,149,394	9,060,767	(36,088,627)
Sources Total	**762,397,633**	**843,524,462**	**868,388,528**	**24,864,066**
USES - OPERATING EXPENDITURES				
Salaries & Wages	105,701,975	123,274,059	128,633,243	5,359,184
Fringe Benefits	52,429,167	69,593,193	75,164,984	5,571,791
Overhead	3,009	2,543,707	2,588,499	44,792
Professional & Contractual Services	92,284,697	95,331,174	99,570,646	4,239,472
Materials & Supplies	14,610,021	15,240,279	15,195,354	(44,925)
Equipment	1,531,818	2,251,338	1,624,825	(626,513)
Debt Service	337,487,154	350,144,580	364,166,429	14,021,849
Services of Other Departments	48,493,394	54,038,035	59,722,359	5,684,324
Transfers Out	129,769,543	112,893,405	144,493,448	31,600,043
Transfer Adjustments-Uses	(85,228,586)	(77,983,517)	(107,510,750)	(29,527,233)
Uses - Operating Expenditures Total	**697,082,192**	**747,326,253**	**783,649,037**	**36,322,784**
USES - PROJECT EXPENDITURES				
Facilities Maintenance	5,203,285	10,500,000	9,310,000	(1,190,000)
Capital Projects	60,112,156	85,698,209	75,429,491	(10,268,718)
Uses - Project Expenditures Total	**65,315,441**	**96,198,209**	**84,739,491**	**(11,458,718)**
USES BY PROGRAM RECAP				
Administration	35,071,569	42,001,587	44,716,322	2,714,735
Airport Director	16,765,220	8,793,873	9,902,222	1,108,349
Bureau Of Design And Construction	5,059,864	14,263,376	14,489,824	226,448
Business & Finance	415,212,150	448,300,394	467,602,516	19,302,122
Capital Projects And Grants	88,949	86,498,209	76,229,491	(10,268,718)
Chief Operating Officer	4,141,879	4,806,312	5,197,948	391,636
Communications & Marketing	6,241,287	6,488,281	7,313,620	825,339
Continuing Projects, Maint And Renewal	174,243	10,500,000	9,310,000	(1,190,000)
Departmental Fund Transfer	10,544,000	0	0	0
Facilities	143,828,120	154,682,430	161,995,783	7,313,353
Facilities Maintenance,Construction	65,315,441	0	0	0
Fire Airport Bureau Non-Personnel Cost	573,175	668,947	872,574	203,627
Operations And Security	53,931,817	59,421,756	63,690,607	4,268,851
Planning Division	3,516,874	3,547,012	3,858,567	311,555
Police Airport Bureau Non-Personnel Cost	1,933,045	3,552,285	3,209,054	(343,231)
Uses by Program Recap Total	**762,397,633**	**843,524,462**	**868,388,528**	**24,864,066**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMINISTRATION, BUSINESS					
Contribute to the strength of the local economy					
Amount of annual service payment to the City's General Fund, in millions	$34.0	$33.9	$36.3	$36.9	$37.7
Percent change in domestic air passenger volume	9.4%	2.1%	3.8%	1.2%	1.6%
Percent change in international air passenger volume	3.3%	2.8%	3.0%	2.9%	2.6%
Increase concession revenues					
Total concession revenue per enplaned passenger	$10.34	$10.59	$10.65	$10.69	$10.75
Control airline cost per enplaned passenger					
Airline cost per enplaned passenger (in constant 2008 dollars)	$13.54	$14.13	$13.85	$14.31	$14.94
SAFETY & SECURITY					
Provide accessible and convenient facilities and superior customer service					
Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable)	4.0	4.1	4.1	4.1	4.1
Average immigration and customs wait times as a percent of the average of six comparable airports	103%	92%	115%	117%	115%

ADULT PROBATION

The Adult Probation Department (ADP) contributes to public safety through its court services, evidence-based supervision, and treatment referral functions. The Department supervises approximately 5,700 adult probationers as well as 600-700 mandatory supervision and post-release community supervision clients on court-ordered supervision and diversion programs.

SERVICES

The Adult Probation Department provides services through the following divisions:

PRE-SENTENCE INVESTIGATIONS prepares pre-sentencing investigative and supplemental reports to the Superior Court when a defendant is charged with a felony offense or has violated the conditions of his or her probation. The reports include an evidence-based risk and needs assessment to aid the courts in sentencing decisions. Support staff maintains the official Department records for clients and processes reports.

COMMUNITY SERVICES SUPERVISION provides evidence-based supervision services as well as wrap-around care and treatment services to clients to promote their success and ensure accountability for their compliance with the court-established terms and conditions of probation. In addition to enforcing court orders, probation officers assist victims and facilitate re-socialization of probationers. The Specialized Intensive Services Units closely monitor high-risk probationers who have committed gang, sex, drug, or domestic violence offenses.

POST-RELEASE COMMUNITY SUPERVISION provides intensive supervision of the post-release community supervision population. The Pre-Release Team coordinates the release of inmates from the county jail or State prison to County Community Supervision.

REENTRY SERVICES coordinates a seamless continuum of care and support to probationers to increase successful outcomes, reduce recidivism, and minimize victimization. This includes the coordination of policies and the implementation of evidence-based supervision practices that are effective alternatives to incarceration, reduce recidivism of adults returning to San Francisco, and improve community safety and health.

ADMINISTRATIVE SERVICES provides fiscal management, personnel, and payroll services; grants and contract administration; operational and performance analysis; and capital improvement and management information services.

For more information call (415) 553-1706 or 311; or visit **www.sfgov.org/adultprobation**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	15,704,714	24,976,052	27,008,742	2,032,690	27,762,322	753,580
Total FTE	108	138	141	3	141	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $27.0 million for the Adult Probation Department is $2.0 million, or 8.1 percent, higher than the FY 2012-13 budget of $25.0 million. A significant amount of this increase is due to funding for the Public Safety Realignment initiative implemented on October 1, 2011. In addition, the FY 2013-14 proposed budget includes funding for the continued implementation and improvement of evidence-based supervision to enhance public safety and maximize offender restitution, reconciliation, and restorative services to victims of crime. The newly implemented risk and needs assessment tool and training will allow the Department to accurately classify an offender's risk for recidivism and direct staff and resources toward the offenders who are more likely to reoffend.

The FY 2014-15 proposed budget of $27.8 million for ADP is $0.8 million, or 2.8 percent, higher than the FY 2013-14 budget of $27.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Using Data to Improve Services

The Adult Probation Department is collecting, reporting, analyzing, and interpreting data to improve the effectiveness of its supervision and reentry services, as well as outcomes for clients. The Department produces management reports on various metrics to assess performance of the organization, including quality assurance reports developed through its new case management system. Over the next two fiscal years, the Department will continue to expand the evaluation of reentry services, treatment, and housing as they relate to the outcomes of ADP clients permanently exiting the criminal justice system. The Department reports on reentry services, treatment, and housing referrals monthly, and will expand these reports to continuously inform decisions related to current and projected service level needs.

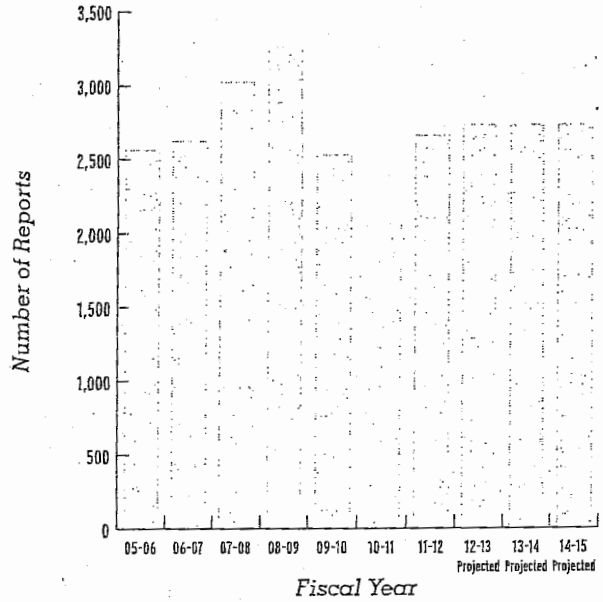
State Realignment AB109

Assembly Bill (AB) 109 State Public Safety Realignment was implemented in October 2011 as a State budget initiative to reduce prison costs by releasing non-serious, non-violent, non-sex offenders back to their county of origin while allocating resources directly to the county responsible for public safety. The Department has experienced an increase in caseloads from the addition of the post-release community supervision population. In response the Department has established a Post-Release Community Supervision division and a Pre-Release Team that provides intensive supervision of the post-release community supervision population. The Pre-Release Team is responsible for coordinating the release of inmates from county jail or State prison to County Community Supervision, administering a risk needs assessment, and reviewing special conditions with clients prior to their release to community supervision in order to address individual needs and improve outcomes.

Client Supportive Services

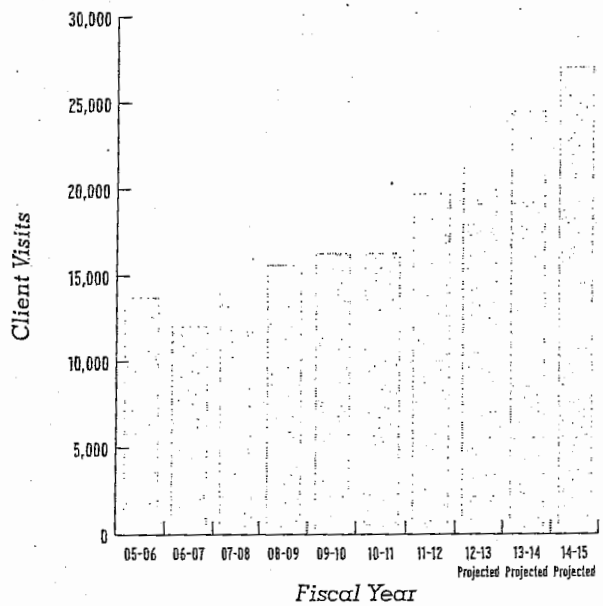
In FY 2013-14 and FY 2014-15, ADP will continue to work collaboratively with the Department of Public Health, the Human Services Agency, and Child Support Services to provide a seamless continuum of care and support to clients in order to increase successful outcomes and to reduce recidivism and victimization. In addition, the Department's Community Assessment Center will open in June 2013 to better coordinate benefits and services for ADP clients.

SUPPLEMENTAL REPORTS SUBMITTED TO THE SUPERIOR COURT



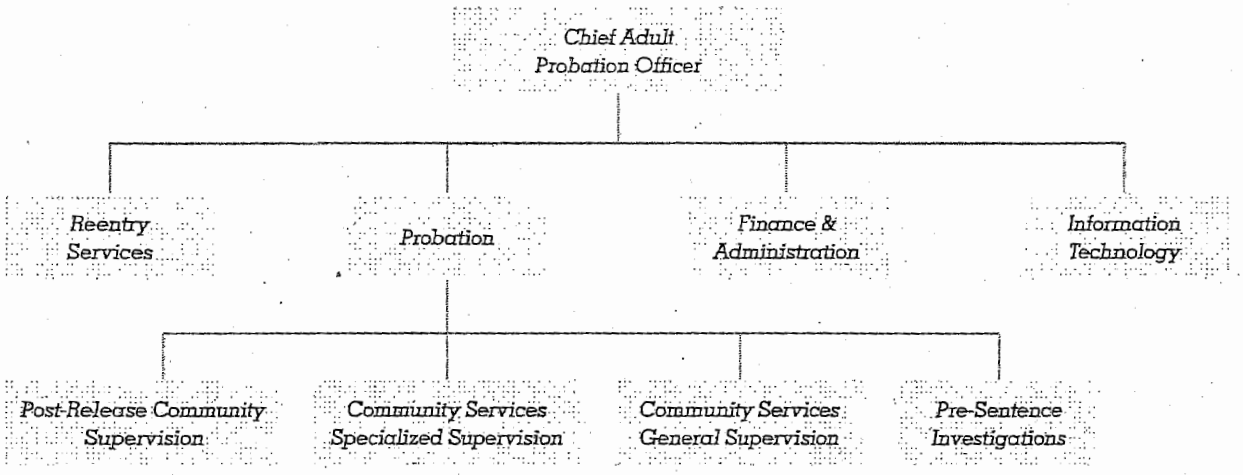
Supplemental Reports submitted to the Superior Court have been increasing since FY 2010-11 due to the Public Safety Realignment population.

CLIENT VISITS TO ADULT PROBATION OFFICE



Client Visits have been increasing since FY 2006-07. The increase in client visits are attributed to increased services to clients and improved case management techniques. Additionally, client visits started to increase significantly in FY 2011-12 due to Public Safety Realignment.

ADULT PROBATION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	108.00	138.35	141.12	2.77	141.44	0.32
Non-operating Positions (cap/other)	0.00	(0.25)	0.00	0.25	0.00	0.00
Net Operating Positions	**108.00**	**138.10**	**141.12**	**3.02**	**141.44**	**0.32**
SOURCES						
Intergovernmental Revenue - Federal	1,128,417	771,296	139,945	(631,351)	139,945	0
Intergovernmental Revenue - State	6,294,838	8,750,946	10,720,585	1,969,639	9,685,585	(1,035,000)
Charges for Services	386,485	230,000	267,000	37,000	267,000	0
Other Revenues	(880)	1,356,567	632,779	(723,788)	632,779	0
Expenditure Recovery	161,589	122,853	120,088	(2,765)	124,196	4,108
Use of / (Deposit to) Fund Balance	(780,791)	0	0	0	0	0
General Fund Support	8,515,056	13,744,390	15,128,345	1,383,955	16,912,817	1,784,472
Sources Total	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
USES - OPERATING EXPENDITURES						
Salaries & Wages	8,914,105	12,200,644	12,833,043	632,399	13,005,042	171,999
Fringe Benefits	3,911,237	4,416,703	4,636,183	219,480	5,113,645	477,462
Professional & Contractual Services	866,772	3,650,137	4,764,725	1,114,588	4,814,725	50,000
Aid Assistance / Grants	0	159,700	159,700	0	159,700	0
Materials & Supplies	220,866	342,459	302,815	(39,644)	302,815	0
Equipment	178,722	39,327	82,134	42,807	135,182	53,048
Services of Other Departments	1,613,012	4,167,082	4,230,142	63,060	4,231,213	1,071
Uses - Operating Expenditures Total	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**
USES BY PROGRAM RECAP						
Administration - Adult Probation	2,505,451	4,263,091	4,447,047	183,956	4,611,842	164,795
Community Services	7,113,821	9,635,653	9,236,431	(399,222)	9,578,718	342,287
One Stop Re Entry Services	281,701	1,415,630	1,581,602	165,972	1,613,411	31,809
Pre - Sentencing Investigation	3,171,660	2,939,817	2,954,571	14,754	3,050,829	96,258
Realignment Services-Post Release Comm.	1,894,280	6,121,861	8,789,091	2,667,230	8,907,522	118,431
Work Orders & Grants	737,801	600,000	0	(600,000)	0	0
Uses by Program Recap Total	**15,704,714**	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMINISTRATION - ADULT PROBATION					
Maximize staff effectiveness					
Probationers per Probation Officer	102	n/a	64	50	50
COMMUNITY SERVICES					
Provide protection to the community through supervision and provision of appropriate services to adult probationers					
Number of site visits made to batterer treatment programs	94	60	60	60	60
Number of community meetings attended by probation staff	376	200	250	250	250
Number of cases successfully terminated	1,324	1,100	900	900	900
Number of visits to the Department	19,700	16,000	20,000	20,000	20,000
POST RELEASE COMMUNITY SUPERVISION					
Provide protection to the community through supervision and provision of appropriate services to adult probationers					
Percent of individuals who have been on PRCS for at least twelve months that have successfully completed PRCS.	n/a	90%	90%	90%	90%
Percent of individuals completing Mandatory Supervision who complete successfully.	n/a	75%	80%	90%	90%
PRE-SENTENCING INVESTIGATION					
Provide timely reports to guide the courts with rendering appropriate sentencing decisions					
Percentage of reports submitted to the Court two days prior to sentencing as per agreement with the Courts	94%	100%	97%	100%	100%
Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant	100%	100%	100%	100%	100%
Number of COMPAS risk/needs assessments and reassessments conducted	1,986	2,000	1,500	1,500	1,500

ARTS COMMISSION

The San Francisco Arts Commission (ART) strives to ensure that all San Francisco residents have equal access to arts experiences in all disciplines, that programs are provided comprehensively and evenly throughout the City, and that these programs are innovative and of the highest quality.

SERVICES

The Arts Commission provides services through the following program areas:

CIVIC ART COLLECTION oversees the care and maintenance of 4,000 objects in all media that comprise the City's $90 million collection, which includes over 100 historic monuments.

PUBLIC ART PROGRAM commissions new art for the City and is funded with 2 percent of the gross construction cost of City capital improvement projects, as mandated by the City's Art Enrichment Ordinance.

COMMUNITY ARTS AND EDUCATION (CAE) promotes community revitalization through the arts in economically disadvantaged and undeserved areas via six community cultural centers, the Central Market ARTery Project, the Arts Education Program, and WritersCorps, a creative writing and youth development program.

CULTURAL EQUITY GRANTS (CEG) awards project-based grants to San Francisco arts organizations and individual artists to nurture the continued growth of a vibrant arts scene that celebrates the City's diversity and its variety of cultural traditions.

STREET ARTISTS PROGRAM administers licenses to hundreds of local crafts people who sell handmade products in legal vending spaces, providing the City with a colorful marketplace year-round.

CIVIC DESIGN REVIEW fulfills the Arts Commission's original Charter mandate to review the design of all structures placed on City property to ensure the quality of the built environment in San Francisco.

SAN FRANCISCO ART COMMISSION (SFAC) GALLERIES present year-round curated exhibitions in three publicly accessible locations that both reflect our regional diversity and position the Bay Area within an international art landscape.

For more information, call (415) 252-2590 or 311; or visit **www.sfartscommission.org**

4100

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	10,585,397	11,522,763	14,049,907	2,527,144	12,265,332	(1,784,575)
Total FTE	19	27	28	2	28	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $14.0 million for the Arts Commission is $2.5 million, or 21.9 percent, higher than the FY 2012-13 budget of $11.5 million. A significant amount of this increase is due to $2.2 million in one time funding towards capital renewal and facilities maintenance projects. In addition the Arts Commission is increasing Cultural Equity grants by $0.2 million.

The FY 2014-15 proposed budget of $12.3 million for the Arts Commission is $1.8 million, or 12.7 percent, lower than the FY 2013-14 budget of $14.0 million. A significant amount of this decrease is due to the expiration of one-time capital funds.

The proposed budget does not include funding for the Arts Commission's largest program—the Public Art Program—which is funded with capital improvement project funds, as stipulated by the City's Art Enrichment ordinance. These funds are not allocated annually in the budget process, but rather are transferred to the Department on a project-by-project basis. Depending on project size, this funding may span several years.

Data-Driven Decision Making

In FY 2013-14 and FY 2014-15, the Arts Commission will continue to conduct a strategic assessment and planning process to identify key needs and opportunities within the San Francisco arts ecology, enable the Department to better connect information and resources from citywide initiatives to the arts community, and improve the City's responsiveness to community need. The analysis will result in measurable objectives and goals for the Department, and will include an implementation plan.

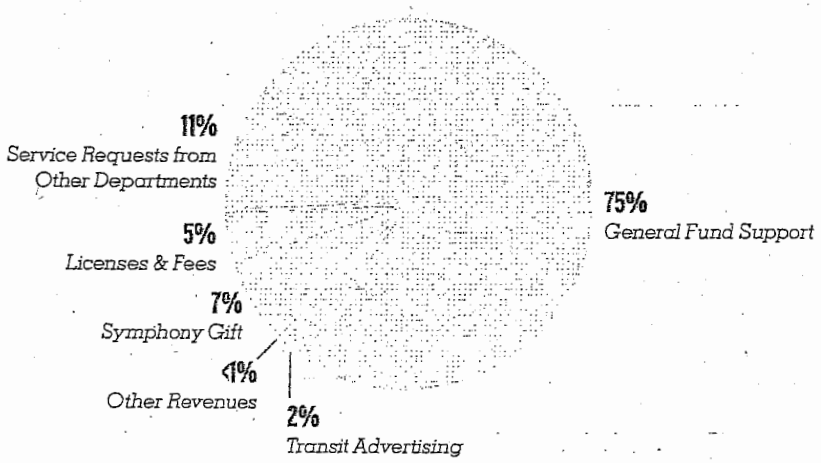
Caring for Capital Assets

The FY 2013-14 and 2014-15 proposed budget includes capital funding for the Veterans War Memorial renovation project, as the Department plans to move into the building in May 2015. The Department anticipates occupying space in the building on three floors, with administrative offices on the third floor, a gallery and public programming space on the first floor, and basement storage space for the civic art collection. Additionally, the FY 2013-14 and 2014-15 proposed budget includes capital maintenance funding for the City's four cultural centers as well as funding for critical restoration and conservation projects.

Civic Art Collection Inventory

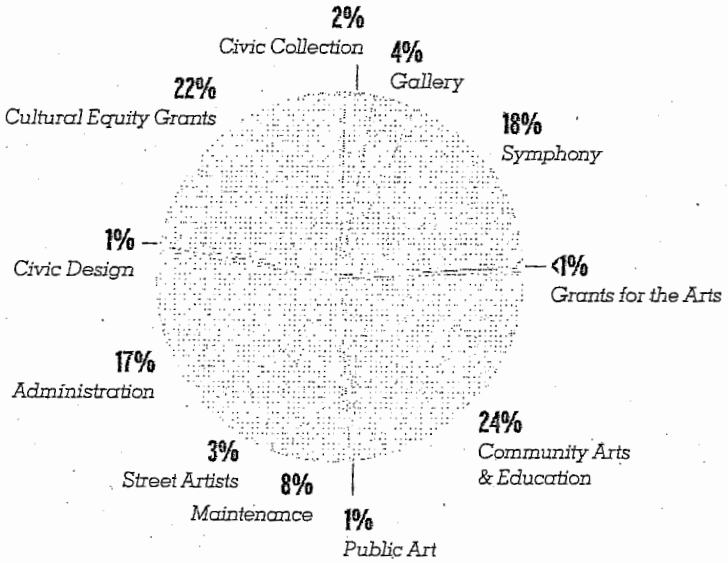
The Arts Commission plans to complete a comprehensive inventory of the City's civic art collection at the end of FY 2013-14. The information gathered will allow the Department to assess the maintenance and conservation requirements of the collection in order to better anticipate future capital funding needs and identify revenue sources. The Arts Commission is also investigating the creation of a cost-neutral rotating arts loan program for City departments in order to ensure that a greater portion of the collection is on display and publicly accessible.

FY 2013-14 DEPARTMENT SOURCES



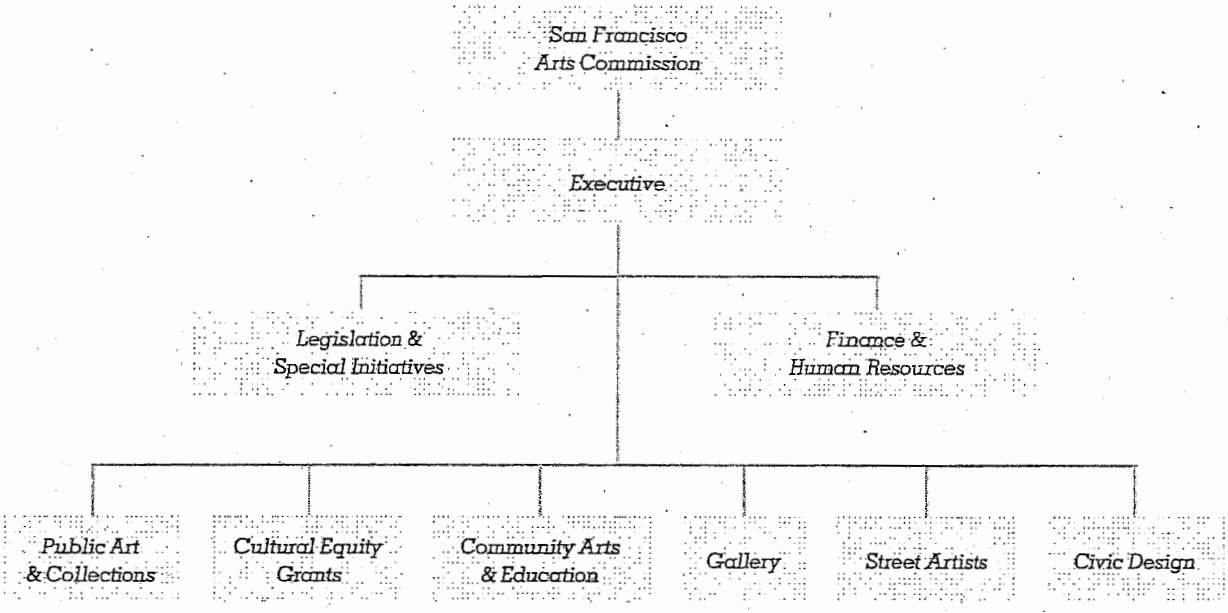
75 percent of the Department's funding comes from the General Fund.

FY 2013-14 DEPARTMENT USES BY PROGRAM AREA



The Community Arts and Education and Cultural Equity Grants Programs together represent 38 percent of the Department's total budget.

ARTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
Total Authorized	30.27	34.07	34.63	0.56	34.63	0.00
Non-operating Positions (cap/other)	(10.90)	(7.20)	(6.20)	1.00	(6.20)	0.00
Net Operating Positions	**19.37**	**26.87**	**28.43**	**1.56**	**28.43**	**0.00**
SOURCES						
Local Taxes	3,232,000	3,232,000	0	(3,232,000)	0	0
Licenses & Fines	252,954	312,033	312,033	0	322,954	10,921
Use of Money or Property	826	0	0	0	0	0
Intergovernmental Revenue - Other	0	0	60,000	60,000	60,000	0
Charges for Services	686,334	1,194,137	1,202,847	8,710	1,216,575	13,728
Other Revenues	840,300	496,049	20,000	(476,049)	20,000	0
Transfers In	74,217	55,000	3,553,600	3,498,600	3,553,600	0
Expenditure Recovery	1,211,192	1,113,803	902,254	(211,549)	902,254	0
Use of / (Deposit to) Fund Balance	352,041	0	0	0	0	0
General Fund Support	3,935,533	5,119,741	7,999,173	2,879,432	6,189,949	(1,809,224)
Sources Total	**10,585,397**	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,110,583	2,229,350	2,368,229	138,879	2,402,867	34,638
Fringe Benefits	941,645	1,002,960	1,107,149	104,189	1,200,377	93,228
Overhead	0	310,901	(354,650)	(665,551)	(411,489)	(56,839)
Professional & Contractual Services	2,991,647	2,589,693	4,675,375	2,085,682	4,784,482	109,107
Aid Assistance / Grants	3,671,647	4,089,638	2,601,117	(1,488,521)	2,601,117	0
Materials & Supplies	105,070	7,441	34,158	26,717	34,158	0
Services of Other Departments	376,880	424,950	507,524	82,574	524,820	17,296
Uses - Operating Expenditures Total	**10,197,472**	**10,654,933**	**10,938,902**	**283,969**	**11,136,332**	**197,430**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	212,140	175,507	185,000	9,493	194,000	9,000
Capital Renewal	0	442,323	1,106,005	663,682	755,000	(351,005)
Capital Projects	175,785	250,000	1,820,000	1,570,000	180,000	(1,640,000)
Uses - Project Expenditures Total	**387,925**	**867,830**	**3,111,005**	**2,243,175**	**1,129,000**	**(1,982,005)**
USES BY PROGRAM RECAP						
Art Commission-Administration	2,043,144	1,902,745	1,439,039	(463,706)	680,142	(758,897)
Civic Collection	77,712	351,821	582,766	230,945	1,163,938	581,172
Civic Design	0	142,509	186,410	43,901	191,174	4,764
Community Arts & Education	4,022,036	204	0	(204)	0	0
Community Arts & Education-General Admin	0	3,409,561	5,345,656	1,936,095	3,565,987	(1,779,669)
Cultural Equity	1,719,868	2,333,867	2,837,755	503,888	2,857,370	19,615
Educational Programs	0	649,253	595,317	(53,936)	601,486	6,169
Gallery	45,925	327,824	482,284	154,460	494,458	12,174
Grants For The Arts	0	30,000	0	(30,000)	0	0
Municipal Symphony Concerts	1,993,934	2,031,816	2,139,061	107,245	2,258,237	119,176
Public Art	415,796	31,130	129,586	98,456	129,586	0
Street Artists	266,982	312,033	312,033	0	322,954	10,921
Uses by Program Recap Total	**10,585,397**	**11,522,763**	**14,049,907**	**2,527,144**	**12,265,332**	**(1,784,575)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ART COMMISSION-ADMINISTRATION					
Ensure the quality of the built environment by providing design review of all City Building Projects.					
Number of public building projects reviewed by the Civic Design Review Committee	49	50	50	50	50
CIVIC COLLECTION					
Maintain the City's Civic Art Collection					
Number of major restorations of artwork in the Civic Art Collection	7	4	4	4	4
PUBLIC ART					
Implement significant public art projects for the enjoyment of SF's residents and visitors, which are accessible to the blind and sight-impaired					
Number of public art projects completed during the year	12	15	11	17	8
STREET ARTISTS					
Assist artists in supporting themselves through selling their work					
Number of new licenses issued	166	179	174	179	179

ASIAN ART MUSEUM

The Asian Art Museum (AAM) houses and provides long-term care, maintenance, security, and display of the City's collection of over 17,000 Asian art pieces; hosts special exhibitions of Asian art from around the world; and produces educational and outreach programs to inform a broad, diverse public about Asian art and culture.

SERVICES

The Asian Art Museum provides services through the following program areas:

COLLECTION & SPECIAL EXHIBITIONS showcase the Asian Art Museum as a cultural touchstone for visitors. With continuing growth in new markets, and the trend toward increasing globalization, the collections of the Museum represent a rare insight into the culture, arts, and history of countries emerging as global trade partners. For many, experiencing the collections of the Asian Art Museum is their first contact with the history and cultures of Asia.

Rated as a three-star "must see" attraction by the Michelin Guide®, the AAM continues to enhance its role and reputation as a unique cultural asset to the City. The Museum's collection is one of the country's most comprehensive collections of Asian art.

EDUCATIONAL AND OUTREACH PROGRAMMING is designed for a global audience of Bay Area residents, students, and domestic and international tourists. These programs utilize that vast collection to foster knowledge and appreciation for Asian art.

For more information, call (415) 581-3500 or call 311; or visit **www.asianart.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	7,597,190	8,313,225	8,744,439	431,214	9,330,370	585,931
Total FTE	58	58	58	0	58	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $8.7 million for the Asian Art Museum is $0.4 million, or 5.2 percent, higher than the FY 2012-13 budget of $8.3 million. A significant amount of this increase is due to increases in salary and fringe benefits costs and an increase in capital expenditures.

The FY 2014-15 proposed budget of $9.3 million for the Asian Art Museum is $0.6 million, or 6.7 percent, higher than the FY 2013-14 budget of $8.7 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs and an increase in capital renewal and facility maintenance allocations.

The Department's budget represents a unique private-public partnership: AAM receives funding from the General Fund to cover approximately one-third of its budget; the remaining two-thirds are funded through the Asian Art Museum Foundation (the Foundation).

Featured Programming

Over the course of the next two fiscal years, AAM will host a number of notable exhibitions representing the diversity and depth of Asian art and culture, including:

In the Moment: Japanese Art from the Larry Ellison Collection (FY 2013-14)

In the summer of 2013, as the America's Cup Challenger Series takes to San Francisco Bay, the Asian Art Museum will present an exhibition of Japanese art from the rarely seen collection of Larry Ellison, Oracle CEO and owner of ORACLE TEAM USA, defender of the 2013 America's Cup. *In the Moment: Japanese Art from the Larry Ellison Collection* introduces approximately 80 artworks spanning 1,300 years, and explores the dynamic nature of art selection and display in traditional Japanese settings. Included are significant works by noted artists of the Momoyama (1573-1615) and Edo (1615-1868) periods, along with other important examples of religious art, lacquer, woodwork, and metalwork. Highlights include a 13-14th century wooden sculpture of Shotoku Taishi; six-panel folding screens dating to the 17th century by Kano Sansetsu; and 18th century paintings by acclaimed masters Maruyama Okyo and Ito Jakuchu.

In Grand Style: Celebrations in Korean Art (FY 2013-14)

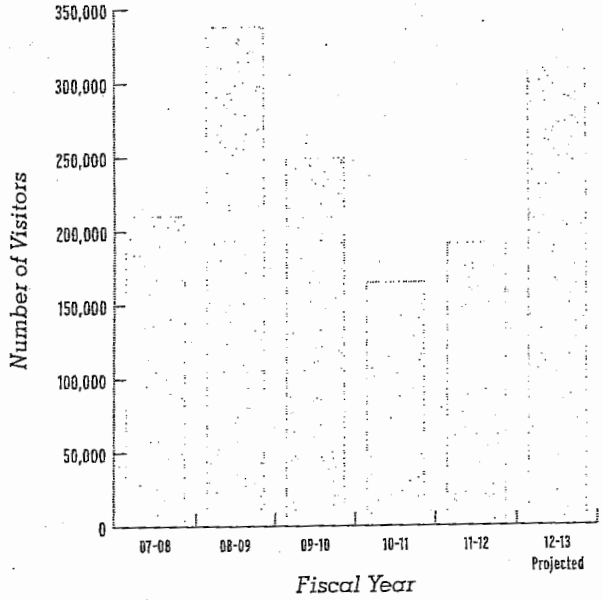
In Grand Style: Celebrations in Korean Art explores the importance and cultural significance of celebrations during Korea's Joseon dynasty (1392-1911). During this period, Confucianism was culturally embedded in society as the governing state belief, and festivities marking important rites of passage – political appointments, birthdays, weddings, funerals – followed elaborate protocols. *In Grand Style* features approximately 150 objects from 13 Korean institutions representing this tradition – from kings' and queens' seals and protocol books (uigwe) with paintings of royal banquets, to special ceremonial robes and furniture. The exhibition reveals the cultural and political significance at the core of the celebrations. Nearly all of the artworks and their accompanying narratives will be presented to U.S. audiences for the first time through this exhibit.

Yoga: The Art of Transformation (FY 2013-14)

All over the world, millions of people practice yoga to find spiritual insight or better health. Practitioners and non-practitioners alike are aware of yoga's origins in India, but few know of yoga's goal of transforming body and consciousness, its profound philosophical underpinnings, its presence within Jain, Buddhist, and Sufi as well as Hindu traditions, or the surprisingly diverse social roles played by male and female yogic practitioners over centuries.

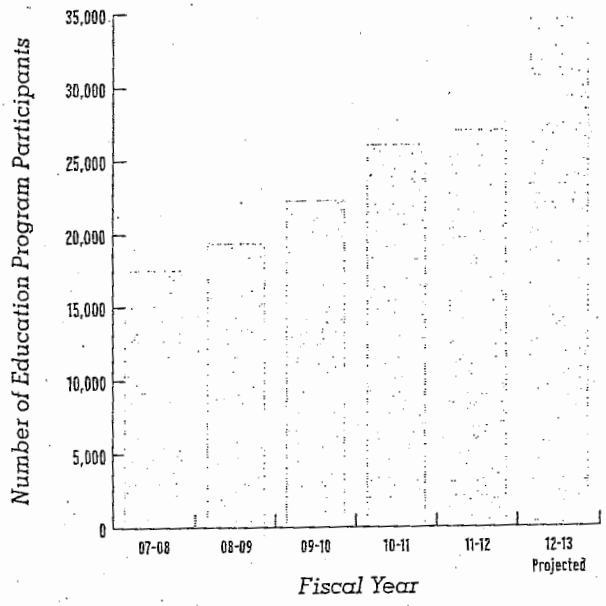
Borrowed from 25 museums and private collections in India, Europe, and the United States, *Yoga: The Art of Transformation* includes an installation that reunites for the first time three monumental stone yogini goddesses from a 10th-century Chola temple; 10 folios from the first illustrated compilation of asanas (yogic postures); and a Thomas Edison film, Hindoo Fakir (1906), the first movie ever produced about India.

NUMBER OF VISITORS



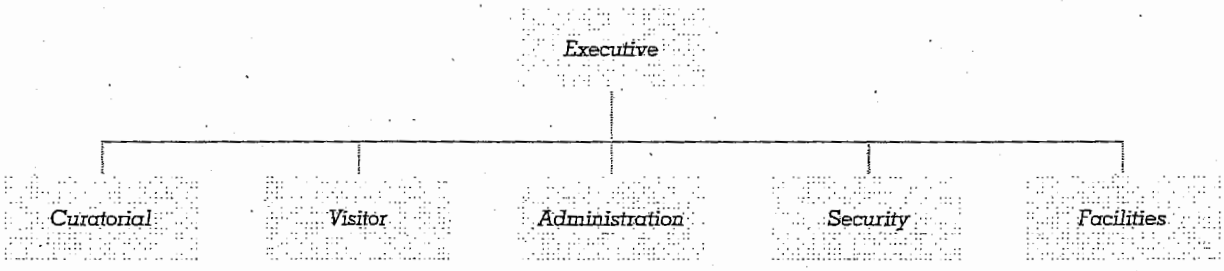
In FY 2012-13, the number of visitors to the museum is projected to increase by 87 percent over the previous year. This is partially due to the popularity of the Terra Cotta Warriors exhibit.

NUMBER OF EDUCATION PROGRAM PARTICIPANTS



The number of education program participants in the museum has steadily increased from FY 2007-08.

ASIAN ART MUSEUM



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TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	58.31	57.91	57.83	(0.08)	57.77	(0.06)
Net Operating Positions	**58.31**	**57.91**	**57.83**	**(0.08)**	**57.77**	**(0.06)**
SOURCES						
Local Taxes	2,229,000	2,229,000	0	(2,229,000)	0	0
Charges for Services	424,762	481,928	498,865	16,937	498,865	0
General Fund Support	4,943,428	5,602,297	8,245,574	2,643,277	8,831,505	585,931
Sources Total	**7,597,190**	**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**
USES - OPERATING EXPENDITURES						
Salaries & Wages	3,645,942	4,135,812	4,207,039	71,227	4,264,518	57,479
Fringe Benefits	1,560,197	1,716,299	1,849,458	133,159	1,987,594	138,136
Overhead	48,933	25,585	27,444	1,859	27,444	0
Professional & Contractual Services	1,365,597	1,317,734	1,372,122	54,388	1,356,142	(15,980)
Services of Other Departments	826,521	960,895	1,017,928	57,033	1,059,514	41,586
Budgetary Reserves	0	0	3,723	3,723	6,433	2,710
Uses - Operating Expenditures Total	**7,447,190**	**8,156,325**	**8,477,714**	**321,389**	**8,701,645**	**223,931**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	150,000	156,900	220,725	63,825	228,725	8,000
Capital Renewal	0	0	46,000	46,000	400,000	354,000
Uses - Project Expenditures Total	**150,000**	**156,900**	**266,725**	**109,825**	**628,725**	**362,000**
USES BY PROGRAM RECAP						
Asian Arts Museum	7,597,190	8,313,225	8,744,439	431,214	9,330,370	585,931
Uses by Program Recap Total	**7,597,190**	**8,313,225**	**8,744,439**	**431,214**	**9,330,370**	**585,931**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ASIAN ART MUSEUM					
Increase museum membership					
Number of museum members	13,725	16,000	14,667	14,995	15,300
Increase number of museum visitors					
Number of museum visitors	191,404	205,000	246,991	220,000	240,000
Provide quality programs on Asian art and culture					
Number of education program participants	26,956	26,000	27,380	30,000	25,000
Number of public program participants	52,737	50,000	55,000	55,000	45,000

ASSESSOR-RECORDER

The Office of the Assessor-Recorder (ASR) identifies and assesses the value of all taxable property in the City and County of San Francisco. ASR also records and maintains the official records of the City. ASR is committed to providing fair and equitable treatment of taxpayers and delivering outstanding public service.

SERVICES

The Assessor-Recorder provides services through the following divisions:

REAL PROPERTY maintains the City's parcel maps, locates taxable property, identifies ownership, establishes taxable value, and reassesses property after a change in ownership and/or new construction.

BUSINESS PERSONAL PROPERTY (BPP) conducts routine audits on over 35,000 City businesses that pay property tax. Business personal property is assessed annually and the owners of all businesses must file a property statement with BPP detailing the cost of their supplies, equipment, and fixtures. BPP assists the City's business community in completing these forms.

TRANSACTIONS reviews and evaluates all recorded real estate transactions to determine their suitability for assessment.

EXEMPTIONS processes exemption requests and properly applies all legal exemptions to assessed property.

RECORDER provides the underlying framework for the City's real estate transactions and is responsible for recording legal documents that determine ownership of real property. The Recorder division also assesses and collects transfer taxes; and maintains, indexes, and issues official copies of all recorded documents, such as public marriage records.

PUBLIC SERVICES answers public questions for all Assessor or Recorder functions. The Public Service division provides translation services to customers, assists the public in accessing official City records, and helps those facing foreclosure with information and resources.

For more information, call (415) 554-5596 or 311; or visit **www.sfassessor.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	17,936,409	21,208,584	21,818,899	610,315	23,838,243	2,019,344
Total FTE	147	142	154	12	150	(4)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $21.8 million for ASR is $0.6 million, or 2.9 percent, higher than the FY 2012-13 budget of $21.2 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $23.8 million for ASR is $2.0 million, or 9.2 percent, higher than the FY 2013-14 budget of $21.8 million. A significant amount of this increase is due to the appropriation of funds to process record-high rates of assessment appeals.

Increased Department Revenues

The City's General Fund receives over $1 billion in property tax revenue. Property tax accounts for more than a third of the General Fund and is its largest single component. Property tax revenue depends on the Department's efforts in maintaining the assessment roll, reassessing properties as necessary, and collecting transfer tax revenue. In addition to the property tax revenue that goes to the General Fund, the Department collects its own revenue from recording fees. This revenue is expected to increase by 42 percent in FY 2013-14 compared to the FY 2012-13 budget. This projected increase – from $3.9 million to $5.5 million – is attributed to an increase in the number of recorded documents due to the improved real estate market, and adjustment to fees made in the prior year.

Increased Workload

One of the largest factors impacting the Department's operations in recent years has been the unprecedented increase in Assessment Appeals Board (AAB) appeals. The annual number of AAB appeals filed has increased from an average of 1,500 between FY 2000-01 to FY 2008-09 to over 6,000 between FY 2009-10 to FY 2012-13. To address this workload surge, the Department added limited-term staff in FY 2011-12 to focus exclusively on AAB appeals. As a result, the number of annually closed appeals increased from approximately 2,500 in FY 2009-10 to over 5,500 in FY 2011-12. Despite this increase in productivity, the number of open AAB appeals is still approximately 8,000. A significant portion of the increased funds in the Department's FY 2014-15 proposed budget will go towards the continuation of the project and associated staff to work down the backlog.

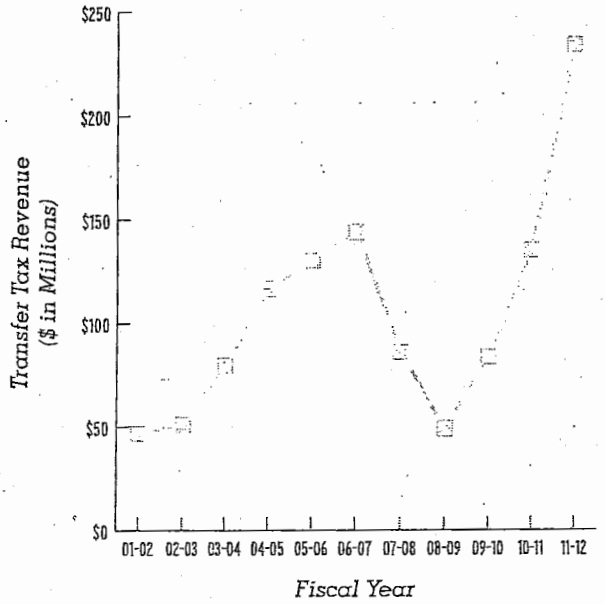
Enhancement of Mapping Function

ASR's Mapping Unit is responsible for the accurate and timely mapping of more than 204,000 parcels located in the City. Other City departments and taxpayers heavily rely on the work of this Unit. ASR is enhancing the Mapping Unit's ability to serve taxpayers, leverage the newest Geographical Imaging Systems (GIS) technology, and ensure business continuity.

Improving Business Processes and Service through Technology

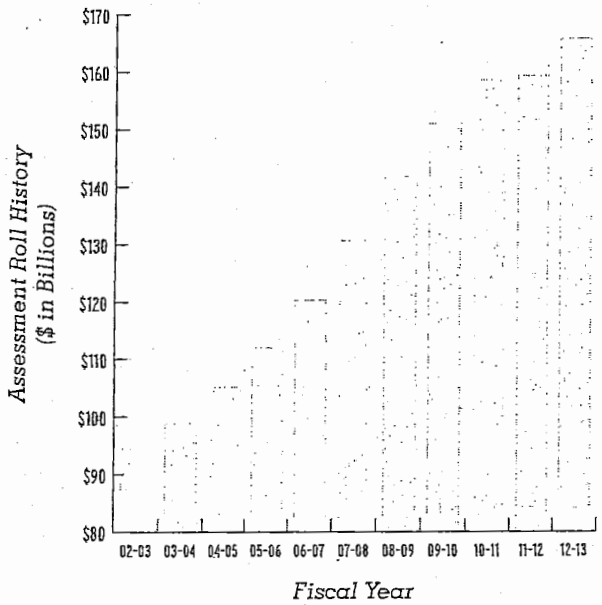
ASR continues to leverage technology to enhance many of its business processes, to improve its service delivery, and to increase efficiency. In FY 2012-13, ASR successfully launched its e-Recording function, a new paperless recording process for agencies and companies that electronically submit documents to ASR for recordation. Additional IT initiatives planned for FY 2013-14 and FY 2014-15 include: planning and research regarding the replacement of the department's two main systems; expansion of the e-Recording function to include more partners submitting documents electronically; and continued digitization efforts across all ASR business units.

TRANSFER TAX REVENUE HISTORY



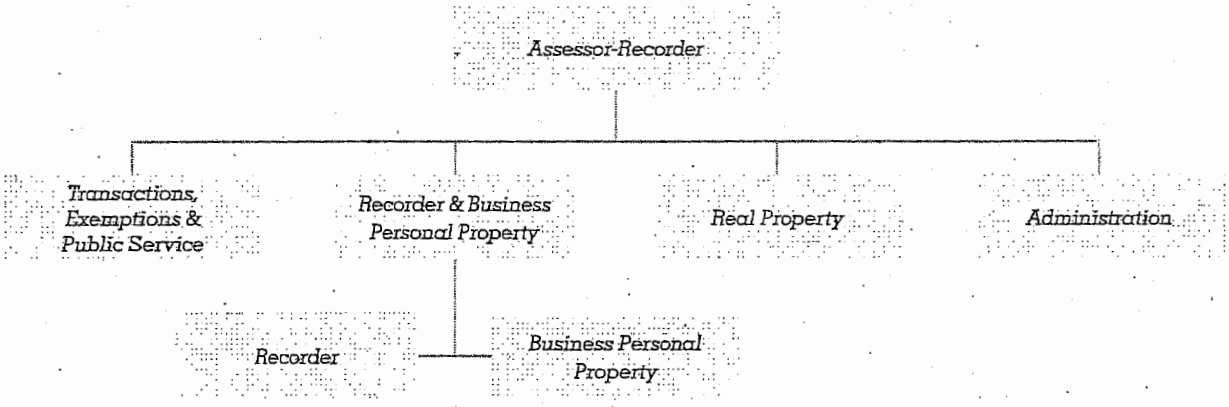
After declines in FY 2007-08 and FY 2008-09, transfer tax revenue has rebounded and reached a 10-year peak in FY 2011-12. The increase is due to a recovering real estate market and the Prop N transfer tax rate increases on properties over $5.0 million that took effect in December of 2010.

ASSESSMENT ROLL HISTORY



In FY 2012-13, the City's assessment roll increased by 4 percent. The City's continued positive roll growth places it in the very small minority of California counties that avoided any assessment roll decline the past decade.

ASSESSOR-RECORDER



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	153.21	149.04	165.49	16.45	162.89	(2.60)
Non-operating Positions (cap/other)	(6.54)	(7.00)	(11.62)	(4.62)	(13.00)	(1.38)
Net Operating Positions	**146.67**	**142.04**	**153.87**	**11.83**	**149.89**	**(3.98)**
SOURCES						
Charges for Services	4,265,523	3,884,000	5,504,974	1,620,974	5,530,113	25,139
Transfers In	256,567	0	0	0	0	0
Expenditure Recovery	0	45,000	150,000	105,000	150,000	0
Transfer Adjustments-Sources	(256,567)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	(22,995)	1,555,611	32,625	(1,522,986)	1,147	(31,478)
General Fund Support	13,693,881	15,723,973	16,131,300	407,327	18,156,983	2,025,683
Sources Total	**17,936,409**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
USES - OPERATING EXPENDITURES						
Salaries & Wages	10,078,330	11,411,516	12,764,598	1,353,082	12,529,025	(235,573)
Fringe Benefits	4,270,864	4,753,453	5,474,626	721,173	5,774,853	300,227
Overhead	62,237	127,318	329,812	202,494	329,812	0
Professional & Contractual Services	1,212,737	2,689,550	1,254,820	(1,434,730)	3,148,174	1,893,354
Materials & Supplies	250,046	174,689	106,500	(68,189)	106,500	0
Equipment	131,850	180,363	16,300	(164,063)	0	(16,300)
Services of Other Departments	1,756,670	1,851,695	1,859,269	7,574	1,936,766	77,497
Transfers Out	256,567	0	0	0	0	0
Budgetary Reserves	0	20,000	12,974	(7,026)	13,113	139
Transfer Adjustments-Uses	(256,567)	0	0	0	0	0
Uses - Operating Expenditures Total	**17,762,734**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**
USES - PROJECT EXPENDITURES						
Capital Projects	173,675	0	0	0	0	0
Uses - Project Expenditures Total	**173,675**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Personal Property	2,412,830	2,996,239	3,124,644	128,405	2,960,111	(164,533)
Real Property	6,221,191	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
Recorder	1,520,683	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
Technical Services	6,526,717	6,514,062	6,796,969	282,907	10,121,709	3,324,740
Transfer Tax	1,254,988	1,051,644	1,278,361	226,717	1,747,630	469,269
Uses by Program Recap Total	**17,936,409**	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
REAL PROPERTY					
Assess all taxable property within the City and County of San Francisco					
Value (in billions) of working assessment roll (Secured Roll, excluding SBE Roll)	$157.50	$164.07	$165.46	$171.92	$178.97
Number of Supplemental and Escape Assessments	32,057	23,000	22,482	17,600	13,800
Effectively defend and resolve assessment appeals					
Number of appeals resolved in a year	5,563	5,500	5,535	5,500	5,500
RECORDER					
Collect all fees for recording of documents					
Recording fees	$4,258,429	$3,884,000	$5,207,379	$5,504,974	$5,530,113
Number of documents recorded	232,551	225,000	246,000	240,000	240,000

BOARD OF APPEALS

The Board of Appeals (BOA) provides the public with a final administrative review process for the issuance, denial, suspension, revocation, and modification of City permits as well as certain decisions of the Zoning Administrator, Planning Commission, and Historic Preservation Commission.

SERVICES

The Board of Appeals provides services through the following program areas:

APPEAL PROCESSING provides information on the appeals process and assists members of the public who want to file or respond to an appeal. BOA staff ensure that appeals are processed in conformance with the requirements of the City Charter and relevant codes; that appeals are decided at duly noticed public hearings; and that BOA issues timely decisions to uphold, overrule, or modify departmental decisions.

CUSTOMER SERVICE provides notification of and information on public hearings on appeals, and strives to create a fair and impartial forum within which appeals may be considered and decided. Information about the appeal process is available on the Department's website, in its offices, and at Department meetings in City Hall.

Written materials are available in English, Spanish, and Chinese, and Department staff members are available to assist limited-English speaking customers in Spanish, Cantonese, and Mandarin.

The benchmarks used by the Department to assess the quality of its customer service include clearly articulated timelines for assigning hearing dates, established briefing schedules, and hearing protocols that create a fair and accessible process that allows all parties an equal opportunity to present their case. To ensure the appeals process is carried out in a timely manner, the BOA also benchmarks the speed with which the Department makes determinations and issues written decisions.

For more information, call (415) 575-6880 or 311; or visit **www.sfgov.org/boa**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	738,525	932,443	942,085	9,642	942,085	0
Total FTE	5	5	5	0	5	0

4118

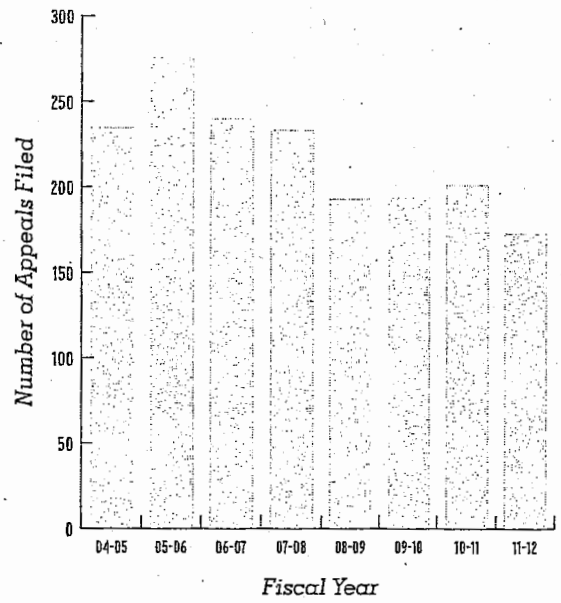
BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $0.9 million for the Board of Appeals is roughly equal to the FY 2012-13 budget. The FY 2014-15 proposed budget of $0.9 million for the Board of Appeals is equal to the FY 2013-14 proposed budget. There are no significant changes to the Department's budget in either fiscal year.

Launching Appeal Management Database

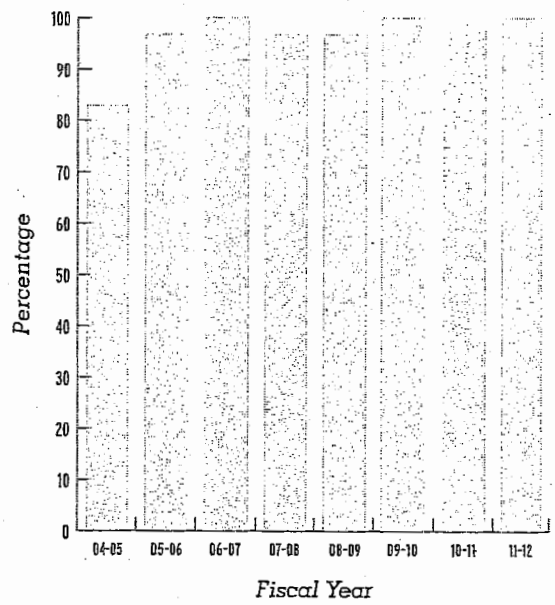
The Board of Appeals is launching an appeal management database to increase efficiency in how appeals are filed and tracked and to enhance the Department's ability to report on appeal trends and outcomes. This system will also allow the BOA to electronically share appeal-related data with the other City departments that have determinations appealed to the BOA. This will be especially useful where the Board of Supervisors imposes special requirements or restrictions on properties that are the subject of land use-related appeals.

NUMBER OF APPEALS FILED



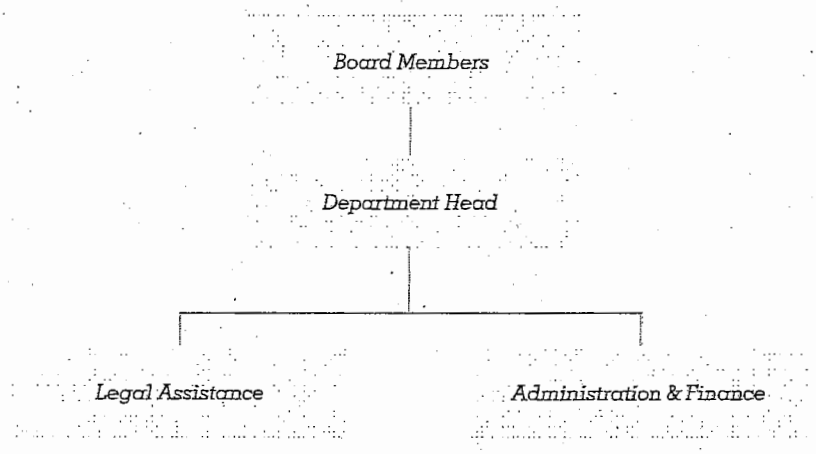
Examples of appeals received include DBI issued permits, DPW Bureau of Street Use & Mapping permits, and Zoning Administrator Determinations.

PERCENTAGE OF ON-TIME DECISIONS



The Department has a consistently high rate of releasing written decisions within 15 days of final action.

BOARD OF APPEALS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	5.00	5.00	5.00	0.00	5.00	0.00
Net Operating Positions	**5.00**	**5.00**	**5.00**	**0.00**	**5.00**	**0.00**
SOURCES						
Charges for Services	739,175	932,443	942,085	9,642	942,085	0
Other Revenues	(650)	0	0	0	0	0
Sources Total	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**
USES - OPERATING EXPENDITURES						
Salaries & Wages	359,050	399,374	409,688	10,314	415,275	5,587
Fringe Benefits	225,989	216,758	225,052	8,294	219,782	(5,270)
Overhead	0	6,723	0	(6,723)	0	0
Professional & Contractual Services	22,720	74,192	74,192	0	74,192	0
Materials & Supplies	4,194	9,398	9,398	0	9,398	0
Services of Other Departments	126,572	225,998	223,755	(2,243)	223,438	(317)
Uses - Operating Expenditures Total	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**
USES BY PROGRAM RECAP						
Appeals Processing	738,525	932,443	942,085	9,642	942,085	0
Uses by Program Recap Total	**738,525**	**932,443**	**942,085**	**9,642**	**942,085**	**0**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
APPEALS PROCESSING					
Provide a fair and efficient administrative appeals process to the public					
Percentage of cases decided within 75 days of filing	65%	65%	72%	60%	60%
Percentage of written decisions released within 15 days of final action	100%	97%	100%	97%	97%

4122

BOARD OF SUPERVISORS

The Board of Supervisors (BOS or "Board") is the legislative branch of government in the City and County of San Francisco. The Board of Supervisors responds to the needs of the people of San Francisco by adopting legislation, establishing policies, and assisting constituents with their issues. As provided in the City Charter, the Board of Supervisors provides for the public's access to government meetings, documents, and records.

SERVICES

The Board of Supervisors provides services through the following divisions:

THE BOARD OF SUPERVISORS is comprised of 11 elected members who are responsible for adopting the City's budget, appropriating funds, approving City laws, and establishing policies and procedures to improve the overall quality of life in San Francisco.

THE CLERK OF THE BOARD is the steward of the legislative record and manages the affairs and staff of the Department.

ASSESSMENT APPEALS BOARD adjudicates disputes between the Office of the Assessor-Recorder and property owners. It equalizes the valuation of the taxable property within the City for the purpose of taxation.

BUDGET AND LEGISLATIVE ANALYST provides fiscal and policy analyses, special studies, and management audit reports on city departments and programs for the Board.

LOCAL AGENCY FORMATION COMMISSION (LAFCO) reviews and approves jurisdictional boundary changes. LAFCo plays an advisory role for the Community Choice Aggregation energy program.

SUNSHINE ORDINANCE TASK FORCE advises the Board, and provides information to other City departments, on appropriate ways to implement the Sunshine Ordinance in order to ensure that deliberations of commissions, boards, councils, and other agencies of the City are conducted before the people, and that City operations are open to the public's review.

YOUTH COMMISSION is a body of 17 San Franciscans between the ages of 12 and 23 responsible for advising the Board and the Mayor on policies and laws related to young people.

For more information, call (415) 554-5184 or 311; or visit **www.sfbos.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	10,750,825	12,414,121	12,908,915	494,794	13,247,392	338,477
Total FTE	63	70	75	5	75	0

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of $12.9 million for the Board of Supervisors is $0.5 million, or 4.0 percent, higher than the FY 2012-13 budget of $12.4 million. A significant amount of this increase is due to the annualization of eleven Legislative Assistant positions that were added to the FY 2012-13 budget.

The FY 2014-15 proposed budget of $13.2 million for the Board of Supervisors is $0.3 million, or 2.6 percent, higher than the FY 2013-14 proposed budget of $12.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Mandated Services

The City Charter requires that the Board of Supervisors provide direct services that support open and participatory government. Charter-mandated positions and programs include board members, board aides, the Clerk of the Board, the Assessment Appeals Board, the Sunshine Ordinance Task Force, the Youth Commission, committee clerks, the Comprehensive Annual Financial Report (CAFR), official/legal advertising, and budget and legislative analysis. In the next two fiscal years, the Board will continue to strive to provide these mandated services in the most efficient and effective manner.

More Responsive and Effective Government

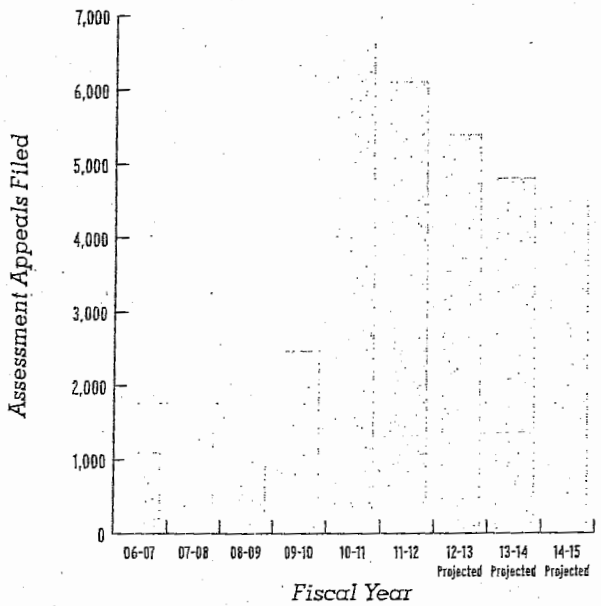
Since FY 2012-13, the Board has developed and implemented major projects that increase the efficiency of mandated services. In FY 2013-14, the Department will continue its work on updating the outdated and unsupported information technology system used by the Assessment Appeals Board. Currently, all assessment appeals must be provided in hard copy to the Board, and Department staff enter information from the forms into the Board's online system. This work will enable online assessment appeals filing for customers, eliminating the need for manual entry by Department staff.

Additionally, the Department recently unveiled its legislative research center, which allows the public to research over a decade of the City and County's legislative record online. In the past, members of the public would have to file a formal records request for historical information.

Increasing AAB Appeals Hearings

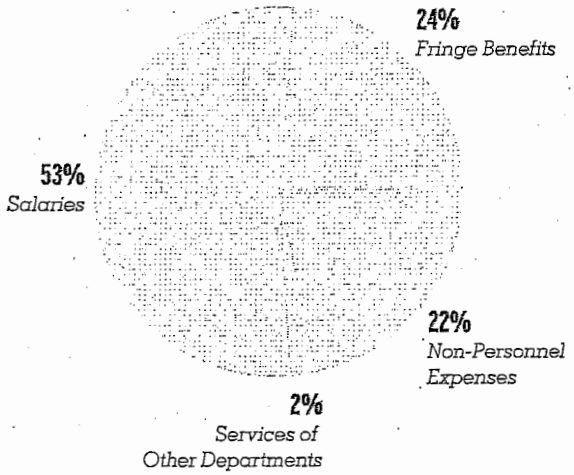
The Assessment Appeals Board, in collaboration with the Assessor-Recorder, the Treasurer Tax Collector, and the Controller, is working to streamline and improve the property tax refund process. As part of this effort, the Assessment Appeals Board plans to begin holding evening hearings in autumn 2013 to address the current backlog of approximately 8,000 appeals. Evening hearings will improve the appeals experience for property-owners, by speeding the hearing timeline and providing flexibility for those who may find it difficult to attend hearings during the work week. By hiring one additional staff member to address this backlog, the Assessment Appeals Board projects to be able to increase the number of residential hearings by at least 50 percent, from 16 to 24 per month.

ASSESSMENT APPEALS FILED BY FISCAL YEAR



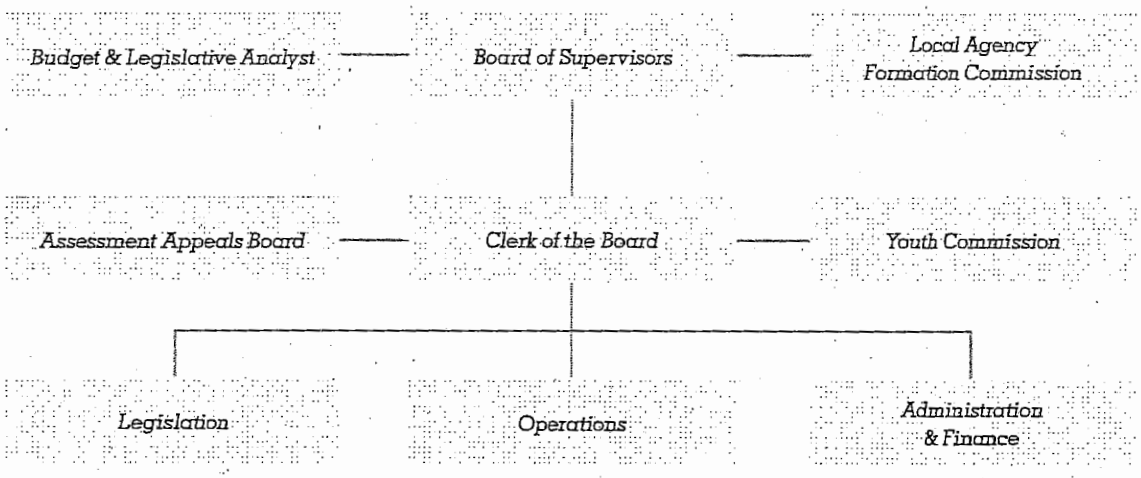
With the recent mortgage crisis, coupled with the rise in vacancy rates affecting commercial properties, the Assessment Appeals Board saw a dramatic increase in the number of appeals filed in FY 2010-11. These numbers have decreased as the market has begun to improve; however, they remain at all-time highs.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 77 percent of its budget on staff salaries and fringe benefits.

BOARD OF SUPERVISORS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	64.70	72.32	78.12	5.80	78.10	(0.02)
Non-operating Positions (cap/other)	(2.00)	(2.00)	(3.50)	(1.50)	(3.50)	0.00
Net Operating Positions	**62.70**	**70.32**	**74.62**	**4.30**	**74.60**	**(0.02)**
SOURCES						
Charges for Services	513,223	465,250	468,000	2,750	450,000	(18,000)
Other Revenues	(1,170)	0	0	0	0	0
Expenditure Recovery	330,611	167,617	167,617	0	167,617	0
General Fund Support	9,908,161	11,781,254	12,273,298	492,044	12,629,775	356,477
Sources Total	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
USES - OPERATING EXPENDITURES						
Salaries & Wages	5,441,479	6,435,177	6,799,045	363,868	6,867,217	68,172
Fringe Benefits	2,221,075	2,597,933	2,928,099	330,166	3,177,678	249,579
Professional & Contractual Services	2,832,760	3,075,585	2,856,259	(219,326)	2,879,572	23,313
Materials & Supplies	62,218	92,051	92,051	0	92,051	0
Services of Other Departments	193,293	213,375	233,461	20,086	230,874	(2,587)
Uses - Operating Expenditures Total	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**
USES BY PROGRAM RECAP						
Board - Legislative Analysis	2,049,002	2,000,000	2,000,000	0	2,000,000	0
Board Of Supervisor	4,759,070	6,183,898	6,668,149	484,251	6,856,302	188,153
Children's Baseline	149,398	175,530	266,905	91,375	275,525	8,620
Clerk Of The Board	3,514,038	4,054,693	3,973,861	(80,832)	4,115,565	141,704
Local Agency Formation	279,317	0	0	0	0	0
Uses by Program Recap Total	**10,750,825**	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
BOARD - LEGISLATIVE NOTICING REQUIREMENTS					
Provide response and support to the Board, Committees, Commissions and Task Force, other department/agencies and general public on legislative or policy related matters.					
Percentage of Board or Committee meeting agendas posted on website at least 72 hours prior to meeting	100%	100%	100%	100%	100%
Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes	6.00%	0.00%	0.00%	0.00%	0.00%
Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes	6.00%	0.00%	0.00%	0.00%	0.00%
CLERK OF THE BOARD					
Provide response and support to the Board of Supervisors, Committee, Commissions, Task Force, other departments/agencies and general public on legislative or policy related matters.					
Percentage of written, electronic public records and telephone requests answered within established time frame	95%	90%	90%	90%	90%
Customer service surveys	87%	85%	85%	85%	85%

BUILDING INSPECTION

The Department of Building Inspection (DBI) safeguards the life and property of the citizens of San Francisco by enforcing the City's building, housing, plumbing, electrical, and mechanical codes, as well as the disability access regulations.

SERVICES

The Department of Building Inspection provides services through the following divisions:

PERMIT SERVICES is responsible for the collection of fees associated with permits; over-the-counter permit plan check and issuance; coordination of submitted permit applications; final approval; and technical services to ensure that proposed construction work meets all code safety requirements. This process is performed in a timely, professional, and courteous manner. Permit Services also includes Management Information Services and Information Technology Project Management.

INSPECTION SERVICES is responsible for inspecting buildings, structures, and sites within the City for compliance with applicable laws regulating construction, quality of materials, use of occupancy, location, and maintenance.

ADMINISTRATION SERVICES consists of the Development Fee Collection Unit, Records Management, Financial Services, and Personnel and Payroll Services.

For more information, call (415) 558-6088 or 311; or visit **www.sfdbi.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	41,330,361	50,229,998	78,837,676	28,607,678	64,887,963	(13,949,713)
Total FTE	243	266	285	19	292	6

4130

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $78.8 million for the Department of Building Inspection is $28.6 million, or 57.0 percent, higher than the FY 2012-13 budget of $50.2 million. A significant amount of this increase is due to increased labor and overhead costs associated with increasing permit volumes and complexity; increases in travel, training, and materials and supplies for new staff; and increased costs for trainings on new state laws regarding accessibility and updated building codes. In addition, DBI is investing in one-time costs including capital and tenant improvements at 1660 Mission Street, electric vehicles and associated charging infrastructure, and a facility master plan.

The FY 2014-15 proposed budget of $64.9 million for the Department of Building Inspection is $13.9 million, or 17.7 percent, lower than the FY 2013-14 budget of $78.8 million. A significant amount of this decrease is due to the exclusion of one-time Capital Reserve funding included in the FY 2013-14 budget.

Increased Demand for DBI Services

The Department's financial situation has improved significantly since the major downturn in the construction industry, which began in FY 2008-09. DBI revenues for FY 2012-13 are projected to be 14 percent greater by year-end than what was projected in DBI's original budget due to the continued economic recovery and corresponding demand for DBI's services. The proposed FY 2013-14 budget assumes that the revenue from charges for services will continue to be 14 percent greater than the original FY 2012-13 budget. The proposed FY 2014-15 budget assumes revenue will grow by an additional 3 percent.

Increased Staffing Needs

As a result of increased demand for services, DBI requires an increase in staffing levels. DBI is proposing 22 new positions in its FY 2013-14 budget – an increase of 16 positions from the six already approved in the original FY 2013-14 budget – and is proposing four additional new positions in its FY 2014-15 budget. These staff will address the increased permit volume and complexity; facilitate the timely processing of requests so that the City can continue to attract and retain jobs; enable DBI to adequately address the new soft story program, earthquake safety working group, green building group, and code cycle changes; and make government more responsive and effective, including by reducing the backlog in code enforcement.

The new positions in FY 2013-14 include 12 in Inspection Services, five in Permit Services, and one in Administrative Services; and four in the Soft Story Project to address records requests, code enforcement, plan check, and inspection needs. The new positions in FY 2014-15 include one in Permit Services and one in the Soft Story Project.

Saving for the Future

In the most recent economic recession, DBI reduced 30 percent of total work hours between FY 2006-07 and FY 2010-11 in the form of layoffs and furloughs. During this stronger economic climate, DBI is designating $17.0 million of fund balance as an Economic Stabilization Reserve to provide departmental financial stability during future downturns, consistent with recommendations made by the Controller's Office.

Permit and Project Tracking System

In coordination with the City Planning Department, the Department is currently implementing the new Permit and Project Tracking System (PPTS), which will consolidate the City's existing multiple systems into one citywide permitting system and allow city departments to share data. Benefits of the new system include increased transparency, assurance of data and financial accountability, reduction of processing times, and improved reporting across departments. From the user perspective, PPTS will allow the public to track planning applications and building permits online, file some applications online, file complaints, and search for general property information. This system is on budget and scheduled to go live in November 2013.

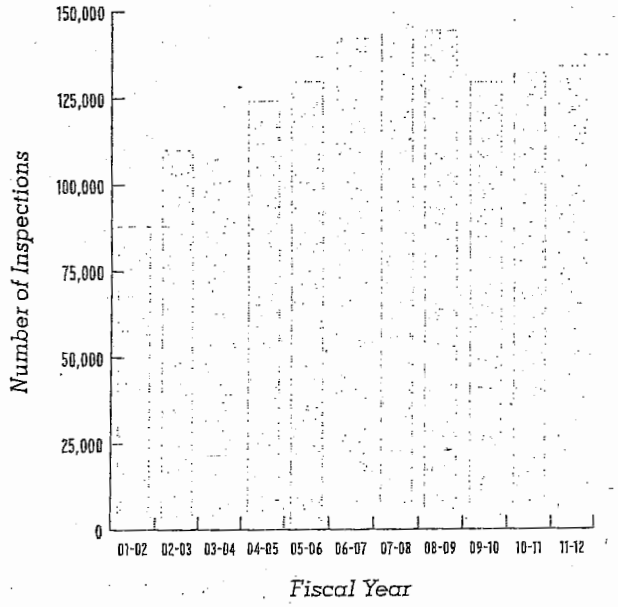
New and Continuing Projects

DBI is moving forward with its conversion of records project to digitize its current and historical records, which will shorten the time required to reproduce documents and satisfy records requests to City customers. DBI also plans to implement a tenant improvement program at 1660 Mission to improve service delivery and effectiveness of its staff by replacing the generator with a unit large enough to power the entire building in an emergency; upgrading the phone system to increase reliability and increase the transfer speed of the large amounts of data in the system; upgrading the HVAC system and elevator; creating a facility master plan to assess DBI's space needs; and conducting a fee study. In addition, DBI is proposing increased seed funding for the Repair and Demolition Fund so that the Department can contract emergency work after an emergency.

New Regulations and Code Updates

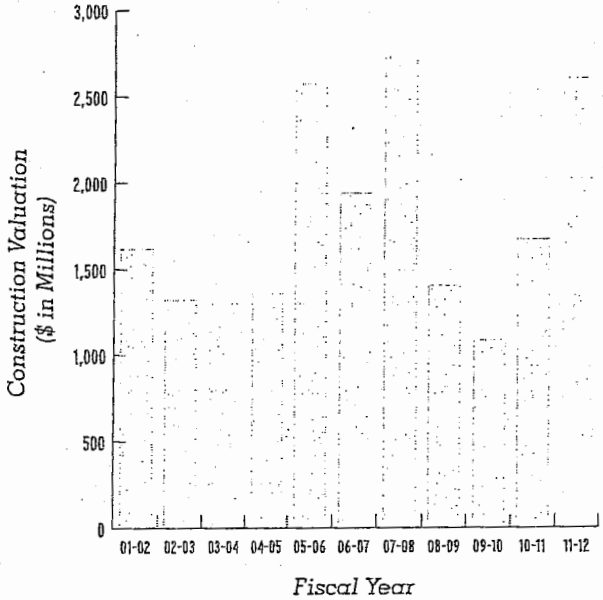
State law requires that many DBI inspectors and engineers receive Certified Access Specialist program (CASp) training and certification. The training and certification cost approximately $1,500 per staff person. International and State Building Codes are updated on a three-year cycle, and purchase of and training on new code books is required in FY 2013-14. The budget accounts for these essential training costs.

INSPECTION PERFORMANCE



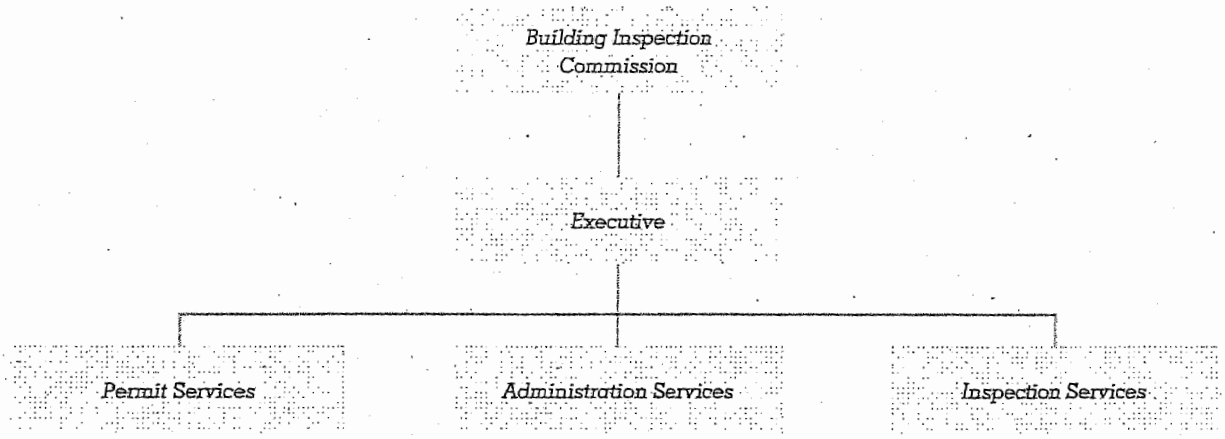
The number of inspections is increasing with the return of construction activity after a drop in FY 2009-10 due to the recession.

CONSTRUCTION VALUATION OF ISSUED PERMITS



The construction valuation for issued permits, exclusive of refunds, increased significantly in FY 2011-12. The valuation excludes large projects, such as the Transbay Terminal.

BUILDING INSPECTION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	242.76	271.67	295.86	24.19	303.32	7.46
Non-operating Positions (cap/other)	0.00	(5.85)	(10.77)	(4.92)	(11.77)	(1.00)
Net Operating Positions	**242.76**	**265.82**	**285.09**	**19.27**	**291.55**	**6.46**
SOURCES						
Licenses & Fines	6,663,389	6,760,674	6,760,674	0	6,760,674	0
Use of Money or Property	71,214	252,152	459,214	207,062	459,214	0
Charges for Services	50,226,003	42,766,517	49,794,820	7,028,303	50,945,358	1,150,538
Other Revenues	1,876	0	0	0	0	0
Transfers In	4,474,936	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
Expenditure Recovery	869,353	190,825	240,987	50,162	143,988	(96,999)
Transfer Adjustments-Sources	(4,086,938)	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Use of / (Deposit to) Fund Balance	(16,889,472)	259,830	21,581,981	21,322,151	6,578,729	(15,003,252)
Sources Total	**41,330,361**	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	20,758,151	25,820,633	28,451,241	2,630,608	29,517,515	1,066,274
Fringe Benefits	9,429,894	11,296,116	13,071,733	1,775,617	14,356,909	1,285,176
Overhead	0	742,252	1,275,123	532,871	1,275,123	0
Professional & Contractual Services	1,831,273	2,437,011	4,713,618	2,276,607	3,178,533	(1,535,085)
Aid Assistance / Grants	1,514,890	1,767,612	1,777,612	10,000	1,777,612	0
Materials & Supplies	268,530	562,048	561,098	(950)	476,848	(84,250)
Equipment	1,360,697	300,000	1,641,000	1,341,000	370,000	(1,271,000)
Services of Other Departments	6,145,764	7,303,744	7,804,251	500,507	7,606,657	(197,594)
Transfers Out	4,086,938	1,096,385	21,739,543	20,643,158	7,706,950	(14,032,593)
Budgetary Reserves	0	582	15,000,000	14,999,418	0	(15,000,000)
Transfer Adjustments-Uses	(4,086,938)	(1,096,385)	(21,739,543)	(20,643,158)	(7,706,950)	14,032,593
Uses - Operating Expenditures-Total	**41,309,199**	**50,229,998**	**74,295,676**	**24,065,678**	**58,559,197**	**(15,736,479)**
USES - PROJECT EXPENDITURES						
Capital Projects	21,162	0	4,542,000	4,542,000	6,328,766	1,786,766
Uses - Project Expenditures Total	**21,162**	**0**	**4,542,000**	**4,542,000**	**6,328,766**	**1,786,766**
USES BY PROGRAM RECAP						
Administration/Support Services	10,970,928	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
Housing Inspection/Code Enforcement Svcs	6,336,655	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
Inspection Services	14,825,637	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
Permit Center	2,501	0	0	0	0	0
Plan Review Services	9,194,640	12,159,405	13,685,762	1,526,357	14,492,838	807,076
Uses by Program Recap Total	**41,330,361**	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
DBI - INSPECTION SERVICES					
Improve Code Enforcement					
Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day	93%	100%	100%	100%	100%
Inspections per inspector/day (building)	11.4	11.0	11.0	11.0	11.0
Inspections per inspector/day (electrical)	13.3	11.0	11.0	11.0	11.0
Inspections per inspector/day (plumbing)	10.1	11.0	11.0	11.0	11.0
Improve Construction Inspection Response Time					
Percentage of Customer-Requested Inspections Completed Within Two Business Days of Requested Date	98%	90%	90%	90%	90%
DBI - PERMIT SERVICES					
Percentage of Submitted Permit Applications Routed within One Business Day					
Timeliness of Distributing Submitted Drawings	100%	90%	90%	90%	90%
DBI - PLAN REVIEW SERVICES					
Improve Plan Review Turnaround Time					
Percentage of Permit Applications for Multi-Family Residential and/or Mixed-Use Buildings Reviewed Within 42 Calendar Days	99%	90%	90%	90%	90%
Percentage of Permit Applications for Office and/or Commercial Buildings Reviewed Within 42 Calendar Days	98%	90%	90%	90%	90%

CHILD SUPPORT SERVICES

The Department of Child Support Services (CSS) works to empower parents to provide economic and medical support for their children, thereby contributing to the well-being of families and children.

SERVICES

The Department of Child Support Services provides services through the following divisions:

ADMINISTRATION provides policy direction and acts as the conduit to all federal, state, and local government agencies. This division ensures compliance with personnel management regulations and all related MOU labor contracts, and assures the fiscal integrity of the Department as it relates to reporting, record-keeping, and procurement.

CASE MANAGEMENT manages the Department's child support caseload and works with families to ensure that children are financially, medically, and emotionally supported. This division delivers direct services to clients through the provision of a variety of programs focused on the economic security of the family and the safety of the child.

LEGAL SERVICES provides initial and on-going support to parents in the areas of paternity establishment, location of parents, requests for child and medical support orders from the court, enforcement and modification of support orders, and the collection and distribution of child support.

For more information, call (415) 356-2700 or 311; or visit **www.sfgov.org/DCSS**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	13,158,097	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Total FTE	94	90	84	(6)	81	(3)

4136

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of $13.7 million for Child Support Services is $0.5 million, or 3.6 percent, higher than the FY 2012-13 budget of $13.2 million. A significant amount of this increase is due to the State's restoration of baseline funding reduced in FY 2012-13. In addition, the California Department of Child Support Services has proposed an increase in one-time funding to support the purchase of replacement equipment, a data storage system, and related materials.

The FY 2014-15 proposed budget of $13.5 million for Child Support Services is $0.3 million, or 1.9 percent, lower than the FY 2013-14 budget of $13.7 million. A significant amount of this decrease is due to the reduction of one-time funds received in FY 2013-14 for system improvements.

Moving to a Virtual Server System

In an effort to improve efficiency and effectiveness of its data management systems, the Department, in consultation with the California Department of Child Support Services (CA DCSS) Technology Services Division division, has elected to move from a physical server system to a virtual server system. Currently, the Department has over 14 physical servers with a life span of approximately five years, all of which require high employee interaction and must be regularly replaced at growing costs. Additionally, the physical servers are difficult to monitor remotely and therefore do not comport with system security protocols prescribed by the CA DCSS. Over time, the virtual host server system will reduce the Department's dependency on physical servers to zero and permit both the CA DCSS and the City's Department of Technology to have oversight and better support the CSS in the event of a system failure.

Reducing Barriers to Employment

In collaboration with the Office of Economic and Workforce Development (OEWD), the Human Services Agency (HSA), and SF Goodwill, CSS won an Enhanced Job Training Demonstration grant from the Department of Labor for "Transitions SF". Transitions SF recruits and refers non-custodial parents aged 18-59 who have minor children, reside in San Francisco, and who have been identified by CSS as either delinquent in child support payments or non-job ready, to Goodwill for employment services. In addition to assisting non-custodial parents in securing employment, CSS provides specialized, intensive services to Transitions SF participants to assist them in modifying child support orders, repaying arrears, and getting child support obligations in line with their income and ability to pay. To date, approximately 590 non-custodial parents have been randomly assigned to participate in Transitions SF, and CSS intends to enroll a total of 1000 non-custodial parents by December of 2014 as it prepares for the phasing out of the grant in July of 2015.

Reducing Domestic Violence

CSS developed a Family Violence Indicator (FVI) for case managers to flag cases of domestic violence where the enforcement of child support obligations may be dangerous. The Department is currently seeing unprecedented growth in the number of clients who are exposed to family violence: in 2009, the Department served 391 clients exposed to family violence; in July of 2011, there were 1,901 open cases flagged for family violence. In response, CSS has trained caseworkers and attorneys to communicate effectively with victims and perpetrators of domestic violence, and to work with non-custodial parents to secure child support for the custodial parent safely. As of February 2013, approximately 72 percent of the total cases flagged for domestic violence have made payments.

Serving Incarcerated Parents

In 2007, CSS established a formal relationship with the Sheriff's Department to provide on-site child support services to incarcerated parents. Caseworkers and attorneys meet weekly with noncustodial parents who are incarcerated in the San Francisco County jail to discuss and respond to client concerns and modify orders. CSS staff provide educational presentations and answer questions at parole release meetings, as well as meet with attending parents to discuss their child support cases. Between 2007 and 2013, the jail outreach initiative identified 3,286 non-custodial parents whose whereabouts were previously unknown and whose overall debt owed is in excess of $19.7 million. The Department has reduced these arrears by modifying current support obligations, enrolling eligible inmates in CSS program opportunities upon their release, and addressing current balances through the Department's Compromise of Arrears Program.

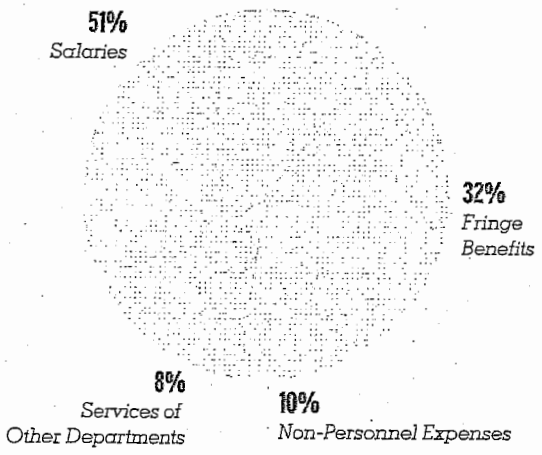
Reentry Services for Parents

CSS partners with the Adult Probation Department (ADP) to incorporate child support assessment and plans as part of the probation plan for post-release parents with open child support cases. Strategies include: the gradual re-introduction of realistic orders that are mindful of the instability many parents experience as they transition from incarceration; consolidation of out-of-county cases; paternity establishment; and timely modification of orders. This initiative reduces the negative impact that full child support enforcement may have on the successful reintegration of post-release parents.

Health Care Reform and Child Support

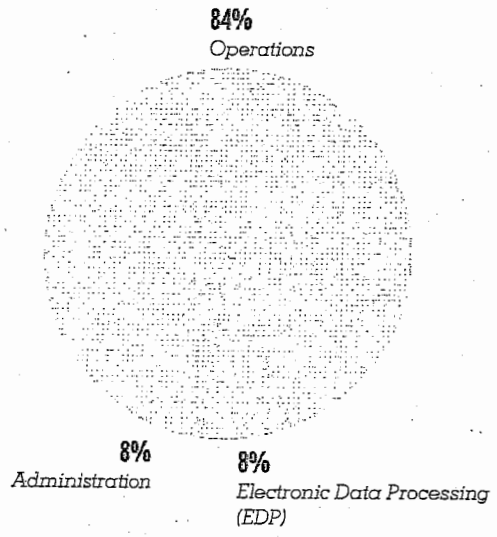
The Affordable Care Act (ACA), is slated to go into effect in 2014 and will improve accessibility and affordability for custodial and non-custodial parents in meeting their obligation to ensure adequate medical coverage for their children. CSS, along with California's entire child support program, is moving aggressively to implement the requirements and programmatic changes necessitated by ACA legislation.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



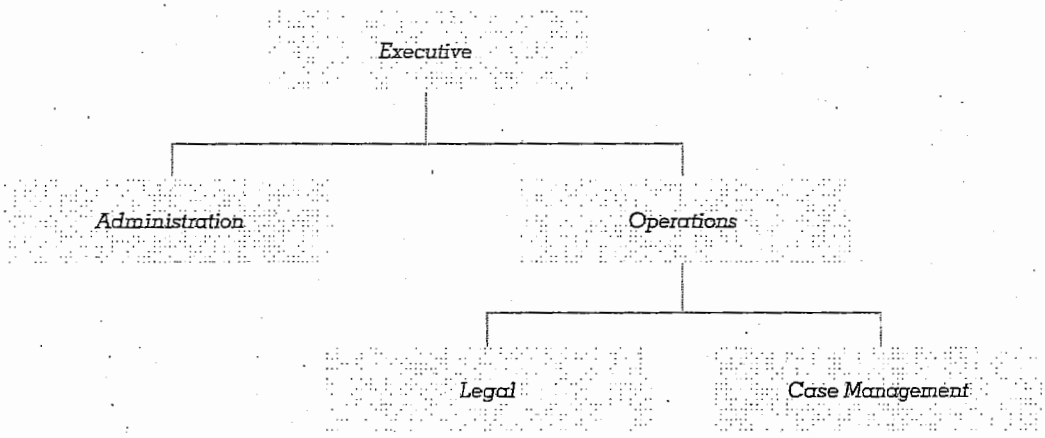
Over 80 percent of the Department's FY 2013-14 proposed budget is expended on salaries and fringe benefits.

FY 2013-14 DEPARTMENT USES BY SERVICES AREA



Only 8 percent of the Department's FY 2013-14 proposed budget is allocated to administrative support.

CHILD SUPPORT SERVICES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	94.44	90.35	84.25	(6.10)	80.76	(3.49)
Net Operating Positions	**94.44**	**90.35**	**84.25**	**(6.10)**	**80.76**	**(3.49)**
SOURCES						
Use of Money or Property	6,300	0	0	0	0	0
Intergovernmental Revenue - Federal	8,502,220	8,543,216	8,828,674	285,458	8,778,146	(50,528)
Intergovernmental Revenue - State	4,379,934	4,301,299	4,446,307	145,008	4,420,277	(26,030)
Expenditure Recovery	280,000	400,432	449,049	48,617	266,427	(182,622)
Use of / (Deposit to) Fund Balance	(10,357)	0	0	0	0	0
Sources Total	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	7,471,968	7,225,328	6,839,338	(385,990)	6,656,505	(182,833)
Fringe Benefits	3,523,226	3,777,458	4,023,595	246,137	4,200,630	177,035
Professional & Contractual Services	1,136,163	1,263,985	1,585,307	321,322	1,518,579	(66,728)
Materials & Supplies	129,986	101,711	115,162	13,451	124,641	9,479
Equipment	0	9,715	117,453	107,738	30,995	(86,458)
Services of Other Departments	896,754	866,750	1,043,175	176,425	933,500	(109,675)
Uses - Operating Expenditures Total	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**
USES BY PROGRAM RECAP						
Child Support Services Program	13,158,097	13,244,947	13,724,030	479,083	13,464,850	(259,180)
Uses by Program Recap Total	**13,158,097**	**13,244,947**	**13,724,030**	**479,083**	**13,464,850**	**(259,180)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CHILD SUPPORT SERVICES PROGRAM					
Establish paternity for children born out of wedlock in the county					
Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock	91.0%	90.0%	91.0%	91.0%	91.0%
Establish child support orders					
San Francisco orders established as a percentage of cases needing an order	90.9%	89.4%	90.8%	90.8%	90.8%
Increase economic self-sufficiency of single parent families					
Amount of child support collected by SF DCSS annually, in millions	$27.5	$26.8	$27.3	$27.3	$27.3
San Francisco current collections as a percentage of current support owed	70.6%	70.9%	72.1%	72.9%	72.9%
San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco	67.0%	70.6%	68.0%	71.3%	71.3%
Provide effective services to clients					
Number of unemancipated children in San Francisco caseload	12,629	11,392	11,783	10,723	9,758

CHILDREN AND FAMILIES COMMISSION

The San Francisco Children and Families Commission (First 5) was established in 2000 as part of the statewide First 5 California movement to assist public agencies, non-profit organizations, and families in supporting early education, pediatric healthcare, and family support.

SERVICES

First 5 provides services through the following divisions:

CHILD HEALTH AND FAMILY SUPPORT supports healthy, strong, nurturing families by promoting activities that provide parents with increased resources and social support networks, encourage family literacy, and decrease the impact of risk factors in young childrens' homes. First 5 invests in health and mental health consultation services, including developmental screening and inclusion practices, to link more children to supportive services earlier in life.

CHILD DEVELOPMENT & EARLY CHILDHOOD EDUCATION (INCLUDING PRESCHOOL FOR ALL) promotes enhanced school readiness by supporting greater access to high-quality early care and education for all of San Francisco's young children.

OPERATIONS AND ADMINISTRATION manages the administration of First 5, including budget and human resources needs, and coordinates with all divisions on short- and long-term program needs.

PLANNING AND EVALUATION evaluates, coordinates, and aligns systems that directly affect young children and their families in order to holistically improve school readiness outcomes.

For more information, call (415) 934-4849 or 311; or visit **www.first5sf.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	27,035,820	39,390,760	53,965,970	14,575,210	47,613,006	(6,352,964)
Total FTE	16	16	17	1	17	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $54.0 million for First 5 is $14.6 million, or 37.0 percent, higher than the FY 2012-13 budget of $39.4 million. A significant amount of this increase is due to a $8.0 million increase in the Department's Proposition H (Prop H) allocation. In addition, First 5 is receiving a $4.7 million Child Signature Program grant from First 5 California and a $328,150 Race to the Top federal grant through the California Department of Education.

The FY 2014-15 proposed budget of $47.6 million for First 5 is $6.4 million, or 11.8 percent, lower than the FY 2013-14 budget of $54.0 million. A significant amount of this decrease is due to a $5.6 million decrease in the Department's Prop H allocation. Prop H, passed by the voters in March 2004, creates an annual City General Fund allocation for K-12 and preschool education. Up to 25 percent of the allocation may be deferred by the City in the event that the City projects a budget shortfall greater than $100 million. The proposed budget allocates all Prop H funds in FY 2013-14, but defers 25 percent of the allocation in FY 2014-15 to balance the City's projected $256.1 million shortfall.

First 5's allocation of Prop H dollars in FY 2012-13 was $17.7 million; the proposed FY 2013-14 and FY 2014-15 allocation is $25.7 million and $20.2 million, respectively.

In FY 2013-14 and FY 2014-15, First 5 continues to face declining revenue from its statewide tobacco tax revenue (Proposition 10). This decline is not unexpected, and the Department has created a sustainability plan to guide its funding decisions. To partially offset these declining revenues, First 5 will draw down its sustainability fund over time.

Partnering for Sustained Effectiveness

First 5's 2012-2015 Strategic Plan focuses on promoting school readiness and school success, and engages many community and city partners to achieve these goals. Approximately 30 percent of First 5 funds are committed to the joint funding of child and family well-being initiatives with other city departments.

FY 2012-13 marked the first year of a new three-year $10 million initiative by First 5, the Human Services Agency (HSA), and the Department of Children, Youth & their Families (DCYF) to support neighborhood-based and population-focused family resource centers. These centers are in neighborhoods throughout the City with varying levels of services based on the needs of local families. Population-focused family resource centers provide services to families citywide, but focus on children and families who are homeless and under-housed, recent immigrants, populations with special needs, LGBTQ and teen families, and families with children exposed to violence.

In FY 2013-14, First 5 will continue to contribute approximately $6.6 million to jointly fund early care and education (ECE) initiatives with DCYF and HSA. These efforts include funding for health screening and early childhood mental health consultation; childcare subsidies for low-income families with infants and toddlers; a variety of professional development and education attainment activities for teachers; and inclusion strategies for children with special needs.

Preschool for All (PFA)

In addition to overseeing Proposition 10 dollars, First 5 is also responsible for implementing the City's Universal Preschool for All Program (PFA), which is funded by local General Fund revenues as part of Proposition H. The Department began the implementation of PFA in FY 2005-06 and expanded the program in FY 2008-09 to serve all neighborhoods. In FY 2013-14, the Department anticipates funding half-day free preschool for approximately 3,500 four-year-olds, and will continue to target PFA funds to children from low-income families.

The Department's high level organization chart reflects a change to the division formally referred to as the "Preschool for All" division. First 5 has added federal and state grant funding to its preschool initiatives, which is now referred to as the Child Development and Early Childhood Education division to reflect the broader scope and funding sources involved.

Improving Child Care Quality

Over the next two fiscal years, First 5 will focus on improving the quality of child care in San Francisco by investing $12.2 million in their SF Quality Rating and Improvement System (SF-QRIS). SF-QRIS is a system of on-going program improvement that ensures that City investments in early care and education are outcomes-based and data driven, and coordinates and connects external assessment of performance and technical assistance services. SF QRIS data will guide ECE providers in making program improvements, track technical assistance services and their outcomes, and increase the capacity of policymakers to make data-driven decisions.

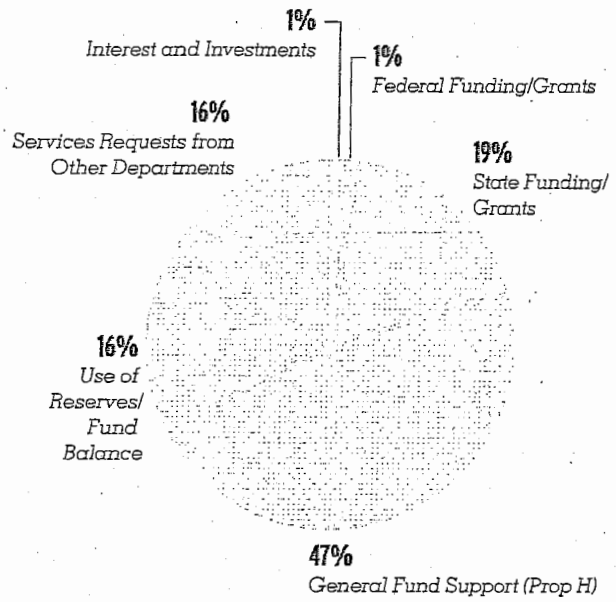
Prop H One-Time Funds

As a result of the City's full funding of the Proposition H allocation in FY 2013-14, First 5 is receiving an additional $6.4 million in funding. The Department plans to use these one-time funds to improve early care and education facilities; improve special education preschool classrooms and bring them into the PFA network; improve the coordination, data and evaluation capabilities of the early care and education network; enhance the availability of developmentally appropriate educational materials; and identify gaps in service and develop a plan to ensure sustainability of the network during federal, state, and local policy changes.

Filling Gaps in Early Care and Education

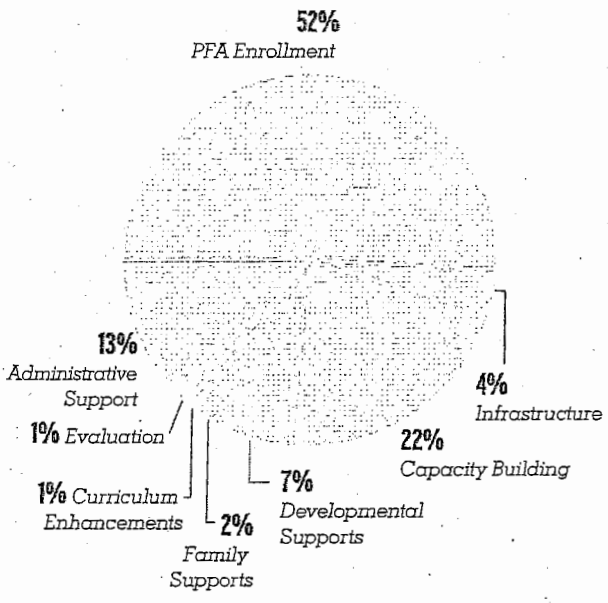
The Department is committing part of its sustainability reserve to backfill state cuts to early care and education (ECE) services, including by: preserving 100 childcare vouchers for CalWORKs 4-year olds expected to lose their vouchers from the State; ensuring 170 children will retain full day Head Start; and helping the City continue to backfill the 10 percent Title V cut passed down from the State last year. First 5 is also committing funds to pull an additional 200 children off the City's ECE/childcare waitlist.

FY 2013-14 DEPARTMENT SOURCES



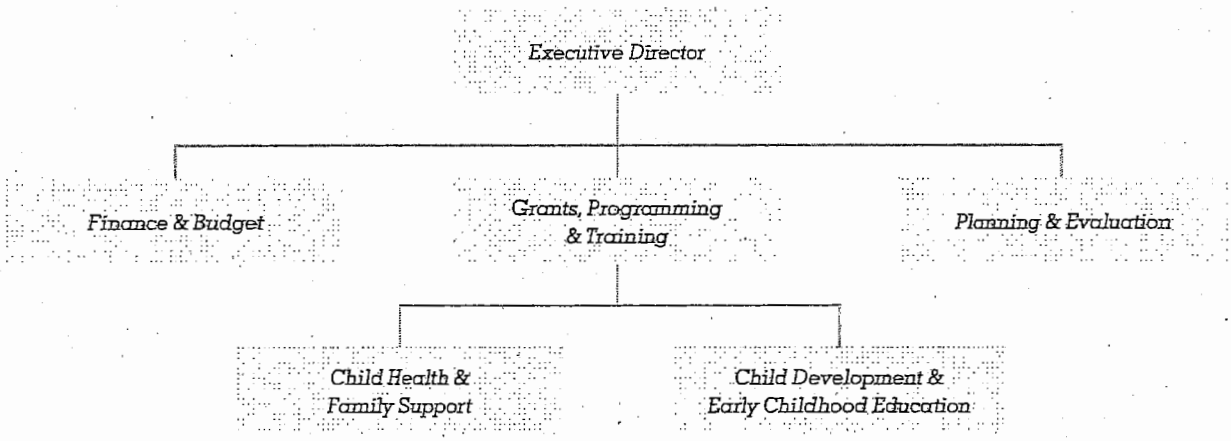
47 percent of the Department's FY 2013-14 revenues come from the City's General Fund in the form of a Proposition H allocation.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



The majority of department expenses go toward reimbursements to child care providers based on Preschool for All (PFA) enrollment.

CHILDREN AND FAMILIES COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	16.11	15.87	17.00	1.13	17.00	0.00
Net Operating Positions	**16.11**	**15.87**	**17.00**	**1.13**	**17.00**	**0.00**
SOURCES						
Use of Money or Property	463,666	187,416	320,748	133,332	264,682	(56,066)
Intergovernmental Revenue - Federal	0	0	328,150	328,150	380,800	52,650
Intergovernmental Revenue - State	6,407,874	8,991,723	10,441,532	1,449,809	10,430,598	(10,934)
Expenditure Recovery	7,947,978	8,828,503	9,369,184	540,681	9,369,184	0
Use of / (Deposit to) Fund Balance	(3,634,698)	3,683,118	7,786,356	4,103,238	7,017,742	(768,614)
General Fund Support	15,851,000	17,700,000	25,720,000	8,020,000	20,150,000	(5,570,000)
Sources Total	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	905,455	1,403,535	1,531,758	128,223	1,557,663	25,905
Fringe Benefits	469,318	666,276	714,024	47,748	776,679	62,655
Professional & Contractual Services	367,251	1,572,439	2,208,871	636,432	1,668,871	(540,000)
Aid Assistance / Grants	19,835,158	31,314,806	43,420,225	12,105,419	37,644,457	(5,775,768)
Materials & Supplies	36,021	122,251	190,770	68,519	193,420	2,650
Services of Other Departments	5,422,617	4,311,453	4,874,307	562,854	4,570,694	(303,613)
Budgetary Reserves	0	0	1,026,015	1,026,015	1,201,222	175,207
Uses - Operating Expenditures Total	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**
USES BY PROGRAM RECAP						
Children And Families Fund	15,125,044	19,266,703	21,308,637	2,041,934	21,673,821	365,184
Public Ed Fund - Prop H (March 2004)	11,910,776	20,124,057	32,657,333	12,533,276	25,939,185	(6,718,148)
Uses by Program Recap Total	**27,035,820**	**39,390,760**	**53,965,970**	**14,575,210**	**47,613,006**	**(6,352,964)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CHILDREN AND FAMILIES FUND					
Improve parents'/caregivers' ability to support their children's readiness for school					
Number of parents participating in a parent education workshop or class series	1,249	1,000	1,000	1,000	1,000
Number of children participating in school readiness activities and services	1,533	1,275	1,500	1,500	1,500
Information, resources, and supports are available to promote and protect the oral, physical, and mental health of young children.					
Number of children receiving vision, hearing, and/or dental screenings	4,458	4,000	4,000	4,000	4,000
Providers have the capacity and skills to implement evidence-based practices that ensure the healthy social-emotional and physical development of all children.					
Number of resource centers receiving early childhood mental health consultation	90	86	157	150	150
Number of children screened for special needs	4,045	2,475	2,475	2,475	2,475
PUBLIC EDUCATION FUND - PROP H					
Increase access to high quality preschool					
Number of four-year olds enrolled in Preschool For All (PFA) program	3,066	3,300	3,300	3,500	3,600
Provide preschool sites with enhancements to improve children's readiness for school					
Number of PFA classrooms participating in early literacy curriculum enhancements	197	200	200	250	250
Increase preschool workforce development opportunities					
Number of Preschool For All (PFA) staff participating in PFA professional development activities	1,525	1,500	1,750	1,750	1,750

CHILDREN, YOUTH & THEIR FAMILIES

The Department of Children, Youth & their Families (DCYF) works to ensure that families with children are a prominent and valued segment of San Francisco's social fabric by supporting programs and activities in every neighborhood. DCYF takes a multi-faceted approach to accomplishing its mission, including strategic funding, program partnerships, policy innovation, and informing and engaging the public.

SERVICES

The Department of Children, Youth, & their Families provides services through the following divisions:

GRANTS AND PROGRAMS manages Department grants for over 400 programs, including contracting and fiscal/performance monitoring; providing technical assistance to grantees; and conducting data analysis and evaluations of Department services.

POLICY AND PLANNING plans, researches, develops, and implements the Department's three-year strategic plan, which consists of the Community Needs Assessment (CNA), Children's Services Allocation Plan (CSAP), and Request for Proposals (RFP).

BUDGET AND OPERATIONS manages the administration and finance functions of the Department, including budget, human resources, facilities, and information technology needs.

Together, these divisions work to partner with community-based organizations, the San Francisco Unified School District (SFUSD), and other City departments to provide various children and family services, including out-of-school time academic programs, recreation, and enrichments activities; youth workforce development and health and wellness services; youth empowerment opportunities; summer lunch/snack programs; family support and violence prevention/intervention services; and SFKIDS.org, a parent resource website.

For more information, call (415) 554-8990 or 311; or visit **www.dcyf.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	121,517,692	123,412,958	144,071,065	20,658,107	131,712,371	(12,358,694)
Total FTE	32	33	37	4	37	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $144.1 million for the Department of Children, Youth & their Families is $20.7 million, or 16.7 percent, higher than the FY 2012-13 budget of $123.4 million. A significant amount of this increase is due to a $15.0 million increase in transfer funds to San Francisco Unified School District (SFUSD). In addition, the Department is experiencing a $3.2 million increase in their Children's Fund revenues, used primarily for grants to community-based organizations.

The FY 2014-15 proposed budget of $131.7 million for the Department of Children, Youth & their Families is $12.4 million, or 8.6 percent, lower than the FY 2013-14 budget of $144.1 million. A significant amount of this decrease is due to a $11.4 million reduction in transfer funds to the SFUSD.

Proposition H (Prop H), passed by the voters in March 2004, creates an annual City General Fund allocation for K-12 and preschool education. DCYF passes SFUSD's allocation of Prop H funds through their budget to SFUSD. Up to 25 percent of the allocation may be deferred by the City in the event that the City projects a budget shortfall greater than $100 million. The proposed budget allocates all Prop H funds in FY 2013-14, but defers 25 percent of the allocation in FY 2014-15 to balance the City's projected $256.1 million shortfall.

Implementing the 2013-16 Children's Services Allocation Plan (CSAP)

FY 2013-14 marks the first year of the Department's new three-year Children's Services Allocation Plan (CSAP) cycle. The CSAP targets resources to programs that meet the Department's primary goal of ensuring that children and youth are ready to learn and are succeeding in school. The FY 2013-14 and FY 2014-15 proposed budget for the Department includes increased funding for grants to community-based organizations as prescribed by the Department's CSAP. The FY 2013-14 and 2014-15 proposed budget funds the following services in each year:

- **Out-of-School Time (OST)** – $16.8 million will be allocated to various academic enrichment, summer, and recreation programs. The Department completed the FY 2013-2016 OST/Y-LEAD RFP in FY 2012-2013. The new funding amount represents $1.5 million in increased annual funding for these core services.
- **Youth, Leadership, and Development (Y-LEAD)** – $21.0 million will be allocated to youth workforce development, teen, transitional aged youth (TAY), and health and wellness programs. This amount includes a $1.2 million annual increase to fund new RFP awards completed in FY 2012-13.
- **Family Support (FS)** – $5.0 million will be allocated to family support services including family resource centers.
- **Violence Prevention and Intervention (VPI)** – $11.7 million will be allocated to various programs, including alternative education and case management programs.
- **Early Care and Education (ECE)** – $10.0 million will be allocated to the Office of Early Childcare and Education for various ECE programs that provide child care subsidies and improve program quality.
- **Citywide Systems Support (SS)** – $8.0 million will be allocated to citywide programs, such as Healthy Kids San Francisco, SFKIDS.org, and Kindergarten to College.

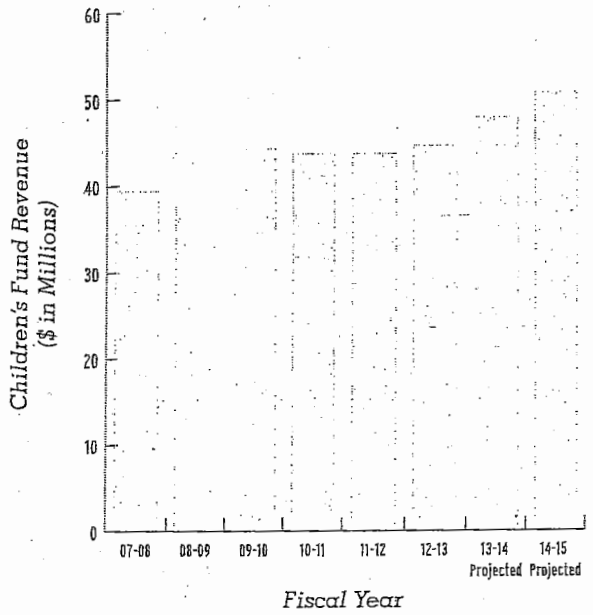
Promoting Accountability and Service Quality Efforts

In FY 2013-14 and FY 2014-15, the Department will continue to focus on quality improvements by working with its community-based organization partners to evaluate its programs and improve provision of services. In partnership with community stakeholders, the Department has developed and conducted program quality assessments. In addition, the Department has provided technical assistance workshops to community-based organizations, offering tools and approaches for classroom management, program safety, and youth participation. The FY 2013-14 and 2014-15 proposed budget includes over $1.0 million in funding for evaluation, capacity building, and technical assistance. In addition, the Department will continue to strengthen internal operations that have a direct impact on services, including program and fiscal monitoring, and data analysis.

Partnering with SFUSD

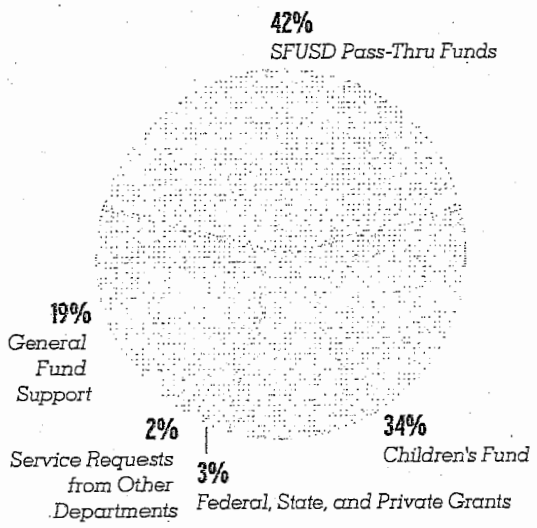
The Department's primary goal is to ensure that children and youth are ready to learn and are succeeding in school. To meet this goal, DCYF works closely with the San Francisco Unified School District in the administration of a variety of programs, including afterschool, summer, arts, athletics, wellness, truancy prevention, and work-based learning programs. The FY 2013-14 proposed budget includes $60.6 million in SFUSD transfer funds. This represents an increase of $15.0 million over the prior year and includes the full funding of Proposition H.

CHILDREN'S FUND REVENUE



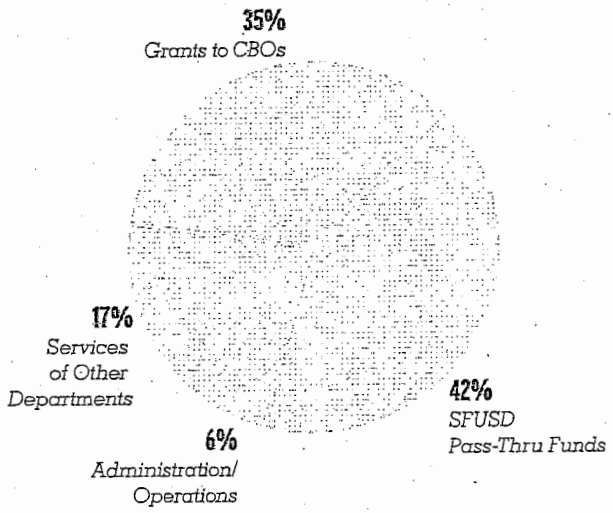
Children's Fund revenue has increased with the recovery from the economic recession.

FY 2013-14 DEPARTMENT SOURCES



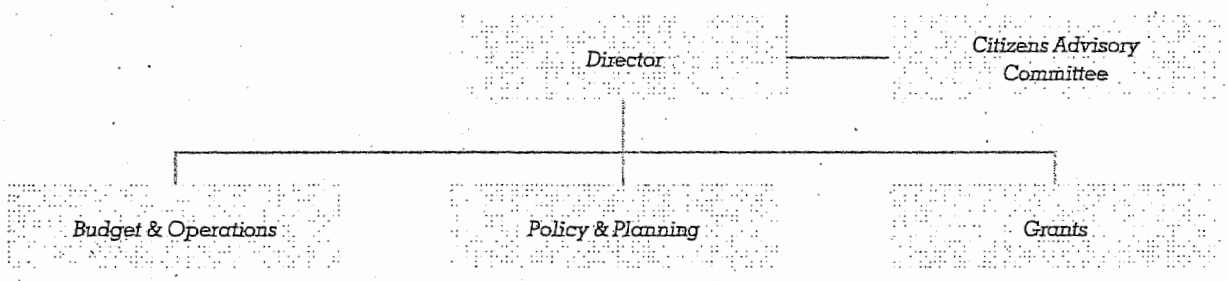
The Children's Fund is the Department's largest source of funds.

FY 2013-14 DEPARTMENT USES



The Department's largest expenditure in FY 2013-14 is SFUSD Pass-Thru Funds. This represents a larger than normal proportion of DCYF's budget due to the City's full funding of Prop H.

CHILDREN, YOUTH & THEIR FAMILIES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	33.05	34.38	38.42	4.04	37.11	(1.31)
Non-operating Positions (cap/other)	(1.00)	(1.00)	(1.00)	0.00	0.00	1.00
Net Operating Positions	**32.05**	**33.38**	**37.42**	**4.04**	**37.11**	**(0.31)**
SOURCES						
Local Taxes	43,796,420	44,716,000	47,950,000	3,234,000	50,850,000	2,900,000
Use of Money or Property	324,850	108,000	108,000	0	108,000	0
Intergovernmental Revenue - Federal	1,735,131	1,328,811	1,358,312	29,501	1,359,520	1,208
Intergovernmental Revenue - State	2,421,932	3,508,521	3,060,152	(448,369)	3,060,152	0
Other Revenues	1,034,679	160,000	110,000	(50,000)	0	(110,000)
Transfers In	44,419,000	45,700,000	60,600,000	14,900,000	49,190,000	(11,410,000)
Expenditure Recovery	6,498,509	2,180,455	2,216,389	35,934	2,210,389	(6,000)
Transfer Adjustments-Sources	(3,300,000)	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
Use of / (Deposit to) Fund Balance	(3,582,346)	1,311,046	4,810,901	3,499,855	1,697,000	(3,113,901)
General Fund Support	28,169,517	27,760,125	27,517,311	(242,814)	27,057,310	(460,001)
Sources Total	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,714,816	3,064,439	3,515,842	451,403	3,548,810	32,968
Fringe Benefits	1,244,890	1,318,239	1,613,134	294,895	1,716,765	103,631
Professional & Contractual Services	1,387,335	2,179,865	2,826,465	646,600	2,823,543	(2,922)
Aid Assistance / Grants	98,043,360	93,147,708	110,674,653	17,526,945	98,134,894	(12,539,759)
Materials & Supplies	164,887	187,433	201,927	14,494	187,880	(14,047)
Services of Other Departments	17,962,404	23,515,274	25,239,044	1,723,770	25,300,479	61,435
Transfers Out	3,300,000	3,360,000	3,660,000	300,000	3,820,000	160,000
Transfer Adjustments-Uses	(3,300,000)	(3,360,000)	(3,660,000)	(300,000)	(3,820,000)	(160,000)
Uses - Operating Expenditures Total	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**
USES BY PROGRAM RECAP						
Children's Baseline	33,795,588	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
Children's Fund Programs	41,227,625	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
Children's Svcs - Non - Children's Fund	11,803,628	6,396,880	6,018,778	(378,102)	5,429,620	(589,158)
Public Education Fund (Prop H)	29,143,000	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
Violence Prevention	5,547,851	6,532,442	5,582,495	(949,947)	5,583,703	1,208
Uses by Program Recap Total	**121,517,692**	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CHILDREN'S BASELINE					
Support the health of children and youth					
Number of high school students served at school Wellness Centers	7,487	6,513	6,513	6,513	6,513
CHILDREN'S FUND PROGRAMS					
Improve the availability and quality of DCYF-funded programs/services					
Percentage of Children's Fund grant recipients who fulfill their work plan objectives & meet minimum fiscal, organizational and program standards	59%	90%	68%	75%	75%
Number of children, youth, and their families participating in programs/services funded by the Children's Fund	59,704	50,000	60,000	60,000	60,000
Increase the availability and quality of out-of-school time programs					
Number of children and youth attending afterschool programs for five or more hours per week	13,648	7,700	14,000	14,000	14,000
Percentage of participants in afterschool programs who report enhanced enjoyment and engagement in learning as a result of the program	82%	75%	76%	75%	75%
Prepare San Francisco youth 14 to 17 years old for a productive future by helping them to develop the skills and competencies needed to succeed in school and work					
Number of 14 to 17 years old served by DCYF-funded YLEAD programs	13,433	10,000	9,000	10,000	10,000
Number of 14 to 17 year olds placed in a job (subsidized or unsubsidized), internship, or on-the-job training program (excluding the Mayor's Summer Jobs+ Program)	1,665	2,500	2,250	2,500	2,500
Percentage of youth in YWD programs who report developing education or career goals and learning the steps needed to achieve their goals	64%	75%	75%	75%	75%
Improve the outcomes of youth that have been identified as at-risk for poor social and educational outcomes					
Number of youth 14-24 years old in DCYF-funded case management program receiving case management services	879	800	810	900	900

CITY ATTORNEY

The City Attorney's Office (CAT) provides legal services to the Mayor's Office, the Board of Supervisors, and to the many departments, boards, and commissions that comprise the government of the City and County of San Francisco.

SERVICES

The City Attorney's Office provides services through the following divisions:

LITIGATION DIVISION handles all claims and litigation filed against the City. The litigation team also prosecutes civil actions in which the City is a plaintiff. Trial attorneys handle matters from the enforcement of the City's building codes against slumlords to the prosecution of fraud and unfair competition actions against corporate defendants. The litigation team represents the City in approximately 7,500 actions annually, ranging from personal injury and property damage to child custody, welfare fraud, breach of contract, and workers' compensation.

GOVERNMENT DIVISION acts as the City's general counsel. Attorneys in this division draft all municipal ordinances and contracts, and advise City officials and agencies on a wide range of legal issues. Their expertise covers every aspect of municipal government. Areas of specialization within the division include: Appellate Advocacy; Construction; Contracts and Intellectual Property; Environmental Protection; Finance and Real Estate; Government Ethics; Health, Education, and Social Services; Labor Relations; Public Utilities; Taxation; Telecommunications; and Transportation.

NEIGHBORHOOD AND COMMUNITY SERVICES DIVISION protects City residents, businesses, and neighborhoods by aggressively enforcing San Francisco's building, health, and public safety codes; prepares annual reviews; and makes available to the public a codification of City ordinances.

ADMINISTRATIVE SERVICES DIVISION manages the operations of the Department. Division staff are responsible for secretarial, clerical, personnel, administrative, and information systems support, including management of the law library and coordination of the in-house continuing legal education program. This division also handles special projects, such as the coordination of the City's sexual harassment prevention workshops.

For more information, call (415) 554-4700 or 311; or visit **www.sfcityattorney.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	67,937,307	67,613,251	70,898,932	3,285,681	73,053,999	2,155,067
Total FTE	299	303	304	1	304	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $70.9 million for the City Attorney is $3.3 million, or 4.9 percent, higher than the FY 2012-13 budget of $67.6 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, and an increase in rent costs associated with a new office lease.

The FY 2014-15 proposed budget of $73.1 million for the City Attorney is $2.2 million, or 3.0 percent, higher than the FY 2013-14 budget of $70.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Affirmative Litigation Program

Since 1998, the Department's Affirmative Litigation Program has successfully advanced important public policy initiatives in San Francisco and across the United States, and has proven to be of critical importance to the protection of the health, social, and financial interests of San Francisco and its citizens. In collaboration with Yale University, the Department's Affirmative Litigation Working Group researches potential litigation and explores innovative public policy litigation strategies. In FY 2013-14 and FY 2014-15, the program will continue to focus on:

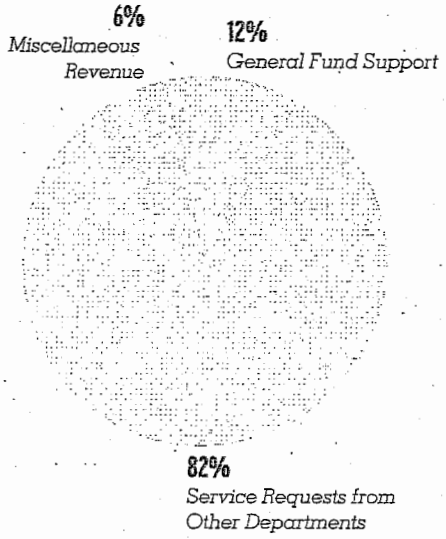
- The investigation and prosecution of public integrity cases to ensure the probity and transparency of the City's contracting and decision-making processes, and to seek damages where public funds have been misappropriated;
- The exposure and elimination of unscrupulous business practices, and the pursuit of restitution on behalf of consumers;
- The filing of anti-trust cases on behalf of the City to recover overcharges due to price fixing and other anti-trust violations; and
- The filing of cases on behalf of the City to require federal and State agencies to fulfill their legal duties to protect the citizens of San Francisco.

Protecting San Francisco's Neighborhoods and Residents

The Department's Neighborhood and Resident Protection team is responsible for the enforcement of municipal and State laws governing public nuisance. Over the course of the next two fiscal years, through a coordinated effort with relevant City agencies, the team will investigate complaints of public nuisance and, when appropriate, enforce the law to abate that nuisance through all necessary means, including litigation. Public nuisance actions usually result in substantial penalties and generate the recovery of attorneys' fees and costs.

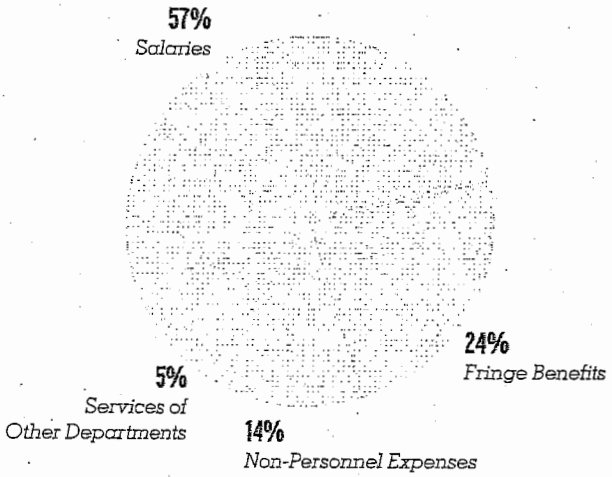
The Neighborhood and Resident Protection team will also continue to abate gang-related problems through the civil gang injunction. The Department now has four permanent, active injunctions in Bayview Hunters Point, the Mission, Visitacion Valley, and the Western Addition. The team cooperates with local, state, and federal law enforcement to minimize gang-related violence in San Francisco. Neighborhoods in San Francisco that experience isolated instances of criminal activity may benefit from other legal options, such as drug abatement actions and unfair competition actions. The team works closely with the San Francisco Police Department to implement the most effective solutions to crimes and other undesirable activities throughout the City.

FY 2013-14 DEPARTMENT SOURCES



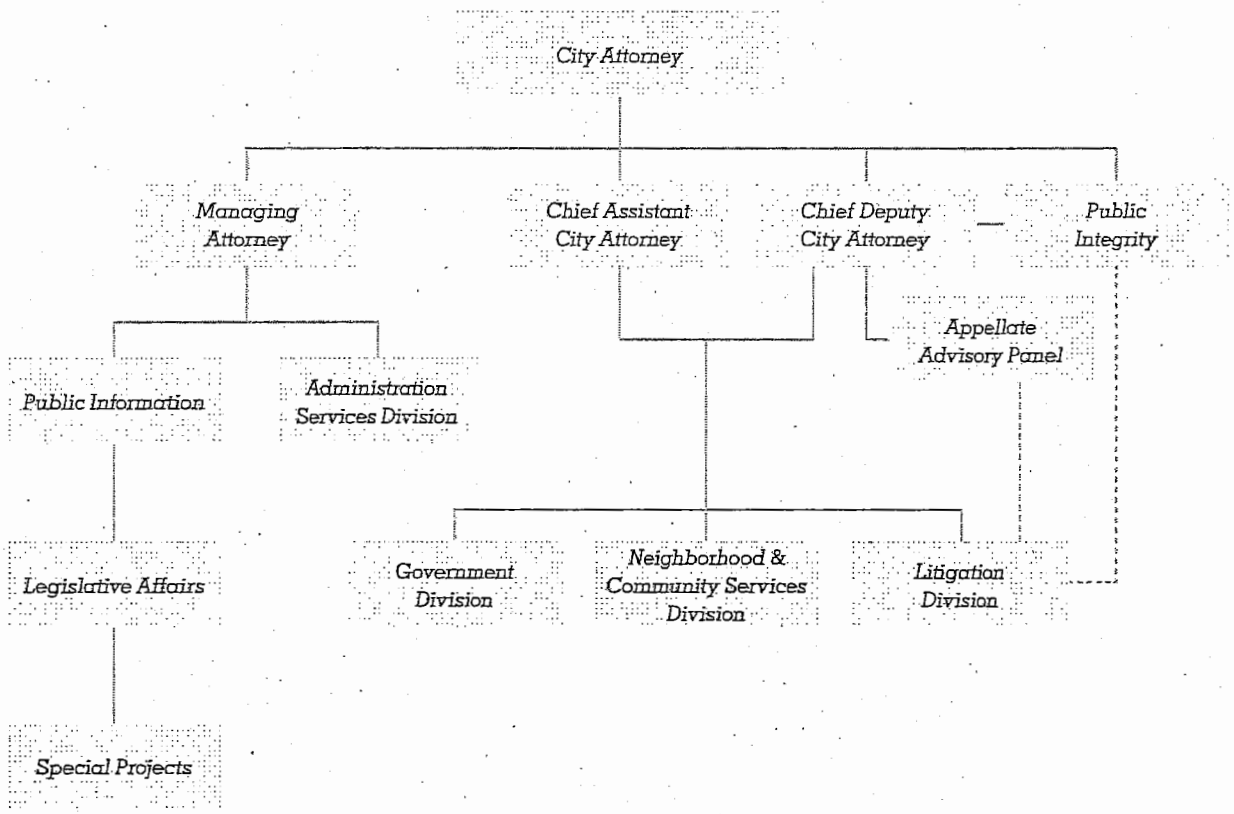
The Department receives 82 percent of its revenue through payments from other City departments.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 81 percent of its budget on staff salaries and fringe benefits.

CITY ATTORNEY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	299.29	303.47	303.86	0.39	303.82	(0.04)
Net Operating Positions	**299.29**	**303.47**	**303.86**	**0.39**	**303.82**	**(0.04)**
SOURCES						
Licenses & Fines	2,600,000	1,872,101	1,836,578	(35,523)	1,836,578	0
Intergovernmental Revenue - Other	0	0	2,176,000	2,176,000	2,137,000	(39,000)
Other Revenues	1,205	0	0	0	0	0
Expenditure Recovery	58,747,507	58,875,340	58,031,179	(844,161)	57,805,179	(226,000)
Use of / (Deposit to) Fund Balance	880,519	0	0	0	0	0
General Fund Support	5,708,076	6,865,810	8,855,175	1,989,365	11,275,242	2,420,067
Sources Total	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
USES - OPERATING EXPENDITURES						
Salaries & Wages	37,737,887	39,475,770	40,367,178	891,408	40,878,355	511,177
Fringe Benefits	14,685,645	15,854,104	17,152,570	1,298,466	18,761,174	1,608,604
Professional & Contractual Services	11,705,751	8,446,455	9,386,468	940,013	9,511,468	125,000
Materials & Supplies	126,346	124,641	132,441	7,800	132,441	0
Equipment	0	0	137,679	137,679	48,525	(89,154)
Services of Other Departments	3,681,678	3,712,281	3,722,596	10,315	3,722,036	(560)
Uses - Operating Expenditures Total	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**
USES BY PROGRAM RECAP						
Claims	4,034,186	6,060,764	6,305,851	245,087	6,529,935	224,084
Legal Service	61,168,121	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
Legal Service-Paying Depts	2,735,000	2,735,000	2,735,000	0	2,735,000	0
Uses by Program Recap Total	**67,937,307**	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CLAIMS					
Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims					
Number of claims opened	2,968	2,850	2,850	2,850	2,850
Number of claims closed	2,986	3,000	3,000	3,000	3,000
Average number of days from claim filing to final disposition	56	150	150	150	150
Percent of claims denied	52%	52%	52%	52%	52%
Percent of claims settled	47%	48%	48%	48%	48%
LEGAL SERVICE					
Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.					
Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors	240	300	300	300	300
Provide legal services to client departments which meet client expectations for quality					
Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed	88%	88%	n/a *	88%	n/a
Percent of client departments who consider the overall service of the Office to be of high quality	90%	90%	n/a *	90%	n/a
Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco					
Number of Board-generated work assignments	205	266	266	266	266
LEGAL SERVICE-PAYING DEPTS					
Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government					
Number of tort litigation cases opened	437	460	460	460	460

* The client satisfaction survey is conducted every other year; therefore data for FY 2012-13 and FY 2014-15 is not available.

CITY PLANNING

The City Planning Department (CPC) works to make San Francisco the world's most livable urban place — environmentally, economically, socially, and culturally.

SERVICES

The City Planning Department provides services through the following divisions:

CITYWIDE PLANNING maintains the City's General Plan, prepares neighborhood plans, and develops planning code controls and other regulations that implement the General Plan.

CURRENT PLANNING reviews project applications, provides public information, and implements historic preservation programs.

ENVIRONMENTAL PLANNING prepares state- and federally-mandated environmental review documents for the City.

ZONING ADMINISTRATION AND COMPLIANCE administers, interprets, and enforces the City's Planning Code.

ADMINISTRATION includes the Director's Office, Commission functions, and the Chief Administrative Officer functions; this division provides department-wide support in the areas of information technology, finance, legislative affairs, communications, personnel and training, and special projects such as the permit and project tracking system.

For more information, call (415) 558-6378 or 311; or visit **www.sf-planning.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	24,002,974	28,185,710	30,217,571	2,031,861	31,654,676	1,437,105
Total FTE	151	152	159	7	161	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $30.2 million for the City Planning Department is $2.0 million, or 7.2 percent, higher than the FY 2012-13 budget of $28.2 million. A significant amount of this increase is due to increased revenue from the continuing trend of larger project reviews and the automatic indexing of the Department's fees. In addition, the Department anticipates grant revenue to increase.

The FY 2014-15 proposed budget of $31.7 million for the City Planning Department is $1.4 million, or 4.8 percent, higher than the FY 2013-14 budget of $30.2 million. A significant amount of this increase is due to the automatic indexing of the Department's fees.

Permit and Case Volume Trends

While CPC anticipates caseload growth to be flat in FY 2013-14 and FY 2014-15, the recent years' growth has created a significant backlog, despite the Department's efforts to redirect staff resources to address this problem. This workload will be addressed through additional positions in the proposed budget, in conjunction with those added in the Department's FY 2012-13 revenue-backed supplemental appropriation.

Neighborhood Initiatives

Over the next two fiscal years, the Department will continue to be a lead player in the City's Invest in Neighborhoods Initiative, which covers 25 traditional neighborhood commercial districts and is led by the Office of Economic and Workforce Development (OEWD). CPC will continue to direct staff support and provide the initiative with land use and data assessments, public realm design and beautification, community outreach and facilitation, land use and zoning policy recommendations, and project design review. Additionally, the Department will continue to provide support to the Central Market area through its participation in the City's Better Market Street team.

General Plan Updates and Community Plans

In FY 2013-14, CPC will engage City and community stakeholders to perform significant updates to the General Plan, including the Transportation Element, the Urban Design Element, and the creation of a new General Plan framework document to serve as a summary of major San Francisco planning policies as well as a guide for future development. The Department will continue work on the Central Corridor Plan, which will propose changes to the allowed land uses and building heights, and will include a strategy for improving the pedestrian experience along the central corridor in association with the coming Central Subway. The Department's community planning efforts include strategies to increase community outreach and engagement and to provide equity indicators such as affordable housing, job development, and community stabilization.

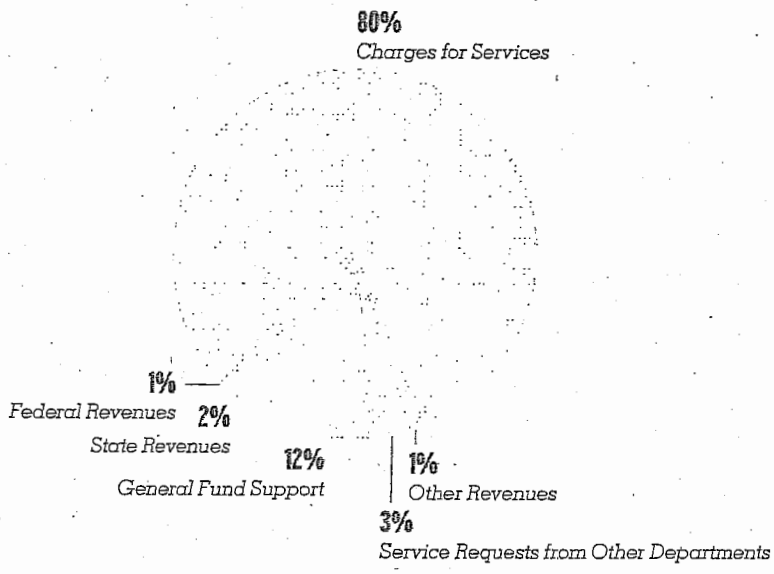
Transportation Initiatives

The Department will continue to invest resources in planning for reliable public transit and transportation initiatives, including completing the Environmental Impact Report (EIR) for the Transit Effectiveness Project (TEP) and working on the EIR for the Transportation Sustainability Program (TSP) in collaboration with the Municipal Transportation Agency (MTA), San Francisco County Transportation Authority (SFCTA), and OEWD. CPC anticipates completing both EIRs in FY 2013-14.

Permit and Project Tracking System

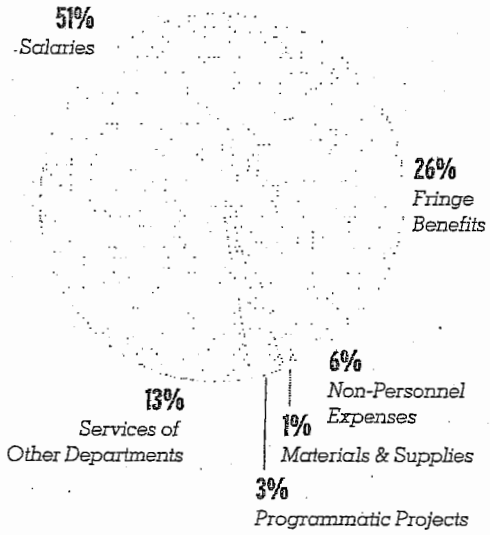
In coordination with the Department of Building Inspection, the Department is currently implementing the new Permit and Project Tracking System (PPTS), which will consolidate the City's existing multiple systems into one citywide permitting system and allow city departments to share data. Benefits of the new system include increased transparency, assurance of data and financial accountability, reduction of processing times, and consolidated and more advanced reporting across department boundaries. From the user perspective, PPTS will allow the public to track planning applications and building permits online, file some applications online, file complaints, and search for general property information. This system is on budget and scheduled to go live in November 2013.

FY 2013-14 DEPARTMENT SOURCES



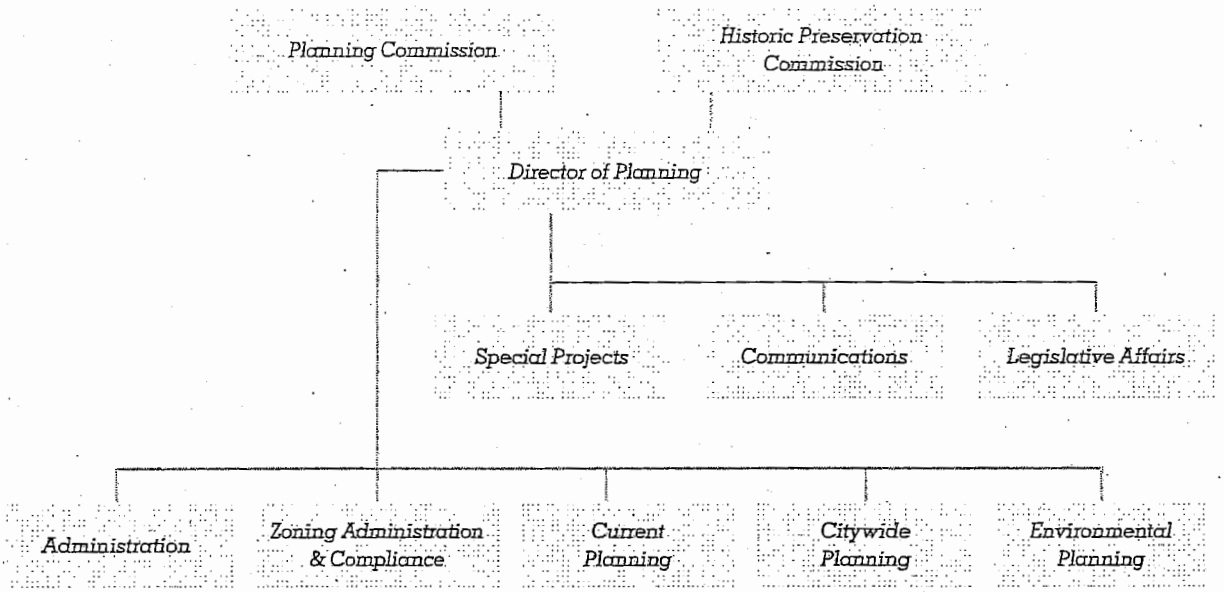
80 percent of the Planning Department's proposed budget is supported by charges for services.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Planning Department expends 77 percent of its budget on salaries and fringe benefits.

CITY PLANNING



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	154.13	156.80	178.05	21.25	182.56	4.51
Non-operating Positions (cap/other)	(3.30)	(5.03)	(19.46)	(14.43)	(21.19)	(1.73)
Net Operating Positions	**150.83**	**151.77**	**158.59**	**6.82**	**161.37**	**2.78**
SOURCES						
Intergovernmental Revenue - Federal	84,870	0	342,067	342,067	0	(342,067)
Intergovernmental Revenue - State	0	762,746	522,500	(240,246)	1,322,500	800,000
Intergovernmental Revenue - Other	57,393	0	175,000	175,000	183,000	8,000
Charges for Services	20,111,968	21,109,469	25,175,254	4,065,785	25,779,766	604,512
Other Revenues	1,489,572	312,573	283,411	(29,162)	737,600	454,189
Expenditure Recovery	1,511,137	1,216,771	749,740	(467,031)	458,740	(291,000)
Use of / (Deposit to) Fund Balance	(1,697,518)	0	0	0	0	0
General Fund Support	2,445,552	4,784,151	2,969,599	(1,814,552)	3,173,070	203,471
Sources Total	**24,002,974**	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**
USES - OPERATING EXPENDITURES						
Salaries & Wages	12,332,940	14,372,874	15,461,585	1,088,711	16,078,764	617,179
Fringe Benefits	5,592,931	6,513,698	7,441,825	928,127	8,009,194	567,369
Overhead	97,101	564,028	313,400	(250,628)	313,400	0
Professional & Contractual Services	940,682	2,567,169	2,084,726	(482,443)	2,678,860	594,134
Aid Assistance / Grants	0	0	57,500	57,500	0	(57,500)
Materials & Supplies	124,577	160,560	157,573	(2,987)	147,768	(9,805)
Equipment	11,140	110,743	72,144	(38,599)	35,698	(36,446)
Services of Other Departments	4,022,185	3,871,638	4,224,506	352,868	4,090,992	(133,514)
Transfers Out	20,642	0	0	0	0	0
Uses - Operating Expenditures Total	**23,142,198**	**28,160,710**	**29,813,259**	**1,652,549**	**31,354,676**	**1,541,417**
USES - PROJECT EXPENDITURES						
Capital Projects	860,776	25,000	404,312	379,312	300,000	(104,312)
Uses - Project Expenditures Total	**860,776**	**25,000**	**404,312**	**379,312**	**300,000**	**(104,312)**
USES BY PROGRAM RECAP						
Administration/Planning	8,668,031	9,928,716	9,953,961	25,245	9,876,856	(77,105)
Citywide Planning	4,171,985	4,623,888	5,885,155	1,261,267	6,408,189	523,034
Current Planning	6,747,167	7,106,022	8,122,387	1,016,365	8,279,964	157,577
Environmental Planning	3,344,524	4,958,878	4,620,442	(338,436)	5,393,857	773,415
Zoning Administration And Compliance	1,071,267	1,568,206	1,635,626	67,420	1,695,810	60,184
Uses by Program Recap Total	**24,002,974**	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CITYWIDE PLANNING					
Perform timely and comprehensive review of projects.					
Percent of general plan referrals completed within 45 days	46%	90%	90%	90%	90%
Successfully program development impact fee revenue.					
Percent of projected development impact fee revenue for the following 2 fiscal years programmed by fiscal year end	92%	90%	90%	90%	90%
CURRENT PLANNING					
Perform timely and comprehensive review of applications					
Percentage of all building permits involving new construction and alterations review, approved or disapproved within 90 days	66%	75%	75%	75%	75%
Percentage of conditional use applications requiring Commission action approved or disapproved within 180 days	52%	70%	71%	70%	70%
Percentage of public initiated Discretionary Review applications approved or disapproved within 90 days	27%	80%	50%	80%	80%
DEPARTMENT-WIDE/OTHER					
Perform timely review of legislation.					
Percentage of Ordinances initiated by an elected office that are reviewed by the Commission within 90 days or continued at the request of the elected official.	87%	85%	100%	85%	85%
Implement the new Permit & Project Tracking System (PPTS) in a timely manner.					
Percent completion of the Permit and Project Tracking System (PPTS) to be fully implemented for staff use by November of 2013	33%	100%	80%	100%	100%
Respond to information requests in a timely and professional manner.					
Percent of helpdesk requests resolved within 24 hours	87%	75%	75%	75%	75%
ENVIRONMENTAL PLANNING					
Perform timely and comprehensive reivew of applications					
Percent of all environmental impact reports (EIRs) completed within 24 months	50%	75%	75%	75%	75%
Percent of Negative Declarations (Neg Decs), Class 32s, Community Plan Exemptions (CPEs), and Addenda completed within 9 months	58%	75%	75%	75%	75%
Percentage of categorical exemptions reviewed within 45 days	82%	75%	75%	75%	75%
ZONING ADMIN & COMPLIANCE					
Effectively compel compliance for cases in violation.					
Percent of complaints where enforcement proceedings have been initiated within 30 business days of complaint filing	97%	95%	95%	95%	95%

CIVIL SERVICE COMMISSION

The Civil Service Commission (CSC) establishes, ensures, and maintains an equitable and credible merit system for public service employment for the citizens of San Francisco, and strives to consistently provide the best-qualified candidates for public service in a timely and cost-effective manner.

SERVICES

The Civil Service Commission provides services through the following divisions:

GENERAL DIVISION establishes rules, policies, and procedures to carry out the civil service merit system for public service employment; administers appeals and requests for hearings on the decisions of the Human Resources Director and the Municipal Transportation Agency's Director of Transportation; monitors the operation of the merit system through inspection services and audits; conducts surveys; sets salaries for elected officials; and administers the City's Employee Relations Ordinance.

TRAINING, EDUCATION, AND OUTREACH DIVISION educates the public on the Civil Service Commission's functions and services through publications and expanding information on its website; provides outreach, information, and notification of the Catastrophic Illness Program; and provides training and education about the merit system.

For more information, call (415) 252-3247 or 311; or visit **www.sfgov.org/civil_service**

BUDGET DATA SUMMARY

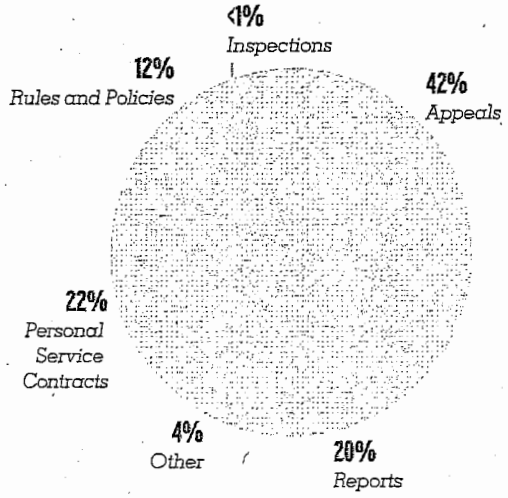
	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	854,826	858,926	925,114	66,188	953,722	28,608
Total FTE	6	6	6	0	6	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $0.9 million for the Civil Service Commission is $66,188, or 7.7 percent, higher than the FY 2012-13 budget of $0.9 million. A significant portion of this increase is due to increases in salary and fringe benefits costs.

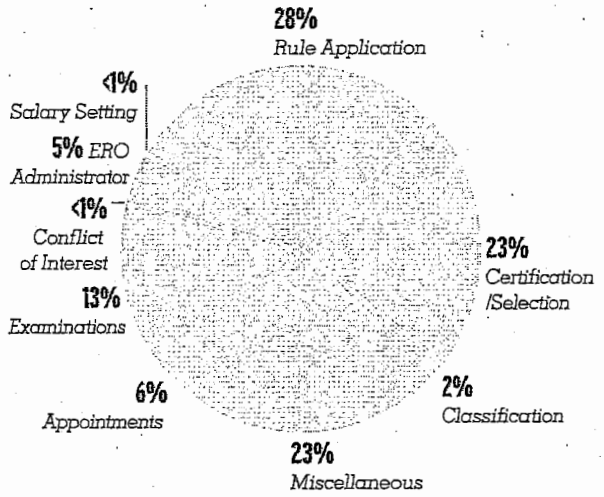
The FY 2014-15 proposed budget of $1.0 million for the Civil Service Commission is $28,608, or 3.1 percent, higher than the FY 2013-14 budget of $0.9 million. A significant portion of this increase is also due to increases in salary and fringe benefits costs.

MATTERS HEARD BY THE CIVIL SERVICE COMMISSION



42 percent of the cases heard by the Commission are related to appeals.

TYPES OF INSPECTION REQUESTS



37 percent of all inspection requests made to the Department are related to the application of City rules and regulations.

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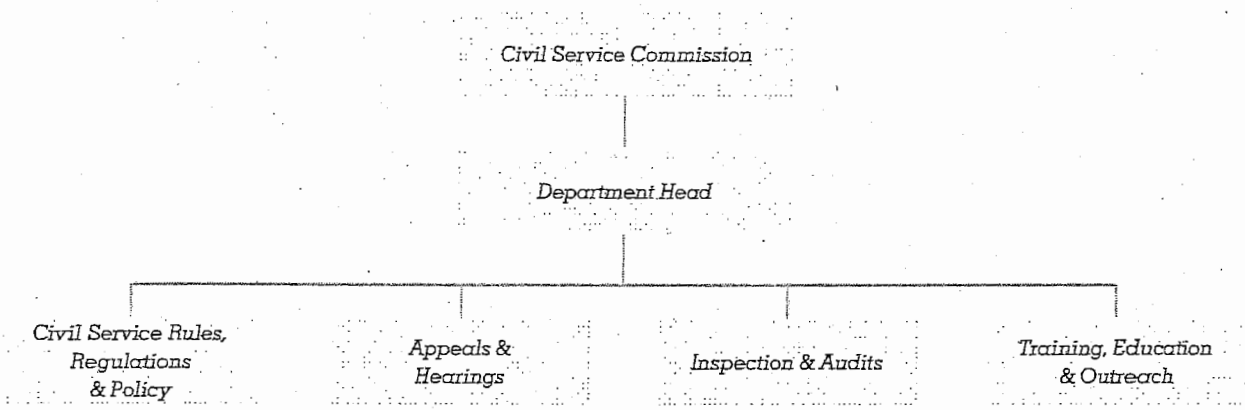
CIVIL SERVICE COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	5.70	5.70	6.02	0.32	6.02	0.00
Net Operating Positions	**5.70**	**5.70**	**6.02**	**0.32**	**6.02**	**0.00**
SOURCES						
Charges for Services	94	0	0	0	0	0
Expenditure Recovery	310,000	310,000	310,000	0	310,000	0
General Fund Support	544,732	548,926	615,114	66,188	643,722	28,608
Sources Total	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
USES - OPERATING EXPENDITURES						
Salaries & Wages	521,598	528,631	565,505	36,874	572,614	7,109
Fringe Benefits	231,052	215,471	245,238	29,767	266,975	21,737
Professional & Contractual Services	2,264	10,300	10,300	0	10,300	0
Materials & Supplies	2,335	3,395	3,395	0	3,395	0
Services of Other Departments	97,577	101,129	100,676	(453)	100,438	(238)
Uses - Operating Expenditures Total	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**
USES BY PROGRAM RECAP						
Civil Service Commission	854,826	858,926	925,114	66,188	953,722	28,608
Uses by Program Recap Total	**854,826**	**858,926**	**925,114**	**66,188**	**953,722**	**28,608**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CIVIL SERVICE COMMISSION					
Support Commission in resolving civil service issues					
Percentage of appeals and requests for hearings processed within seven days	98%	100%	100%	100%	100%
Percentage of appeals forwarded and resolved by the Commission in the fiscal year	60%	65%	65%	65%	65%
The percentage of completed responses to Inspection Service requests within 60 days	88%	80%	80%	80%	80%
The number of merit system audits conducted and completed in the fiscal year	7	7	7	8	8

COMMUNITY INVESTMENT AND INFRASTRUCTURE

The Office of Community Investment and Infrastructure (OCII) is the Successor Agency to the San Francisco Redevelopment Agency, which was dissolved by the State of California in 2012.

SERVICES

On February 1, 2012 the San Francisco Redevelopment Agency (SFRA), along with all 400 redevelopment agencies in California, was dissolved pursuant to Assembly Bill 26 (AB 26) and by order of the California State Supreme Court. In June of 2012, Assembly Bill 1484 was passed to further clarify certain aspects of AB 26. Together the two assembly bills are known as the Dissolution Law. Pursuant to the Dissolution Law and to Board of Supervisors Ordinance 215-12, the City created the Office of Community Investment and Infrastructure (OCII) as the Successor Agency to the San Francisco Redevelopment Agency. As Successor Agency, OCII is tasked with completing the previously approved enforceable obligations of the SFRA.

The Office of Community Investment and Infrastructure provides services through the following divisions:

MAJOR APPROVED DEVELOPMENT PROJECTS were previously approved by the SFRA. These development projects are located at Hunter's Point Shipyard / Candlestick Point, Mission Bay North and South Redevelopment Project, and Transbay.

ASSET MANAGEMENT & DISPOSITION OF PROPERTIES includes the management of SFRA assets including those at Yerba Buena Center and Gardens, South Beach Harbor, and other real property that must be reduced under the Dissolution Law.

AFFORDABLE HOUSING ensures the development of affordable housing in the Major Approved Development Projects as well as fulfilling a Replacement Housing Obligation.

FINANCE AND ADMINISTRATION provides financial and accounting oversight, debt management, and records and IT management for the Office's entire portfolio.

For more information, call (415) 759-2400 or 311; or visit **www.sfredevelopment.org**

BUDGET ISSUES AND DETAILS

At the time the Mayor submitted the proposed Fiscal Year (FY) 2012-13 budget, all operations of the former Redevelopment Agency were transferred to the City and County of San Francisco based on AB 26 and the actions of the Board of Supervisors. Subsequent amendments made to the Dissolution Law in June of 2012 established that the Successor Agency to the former Redevelopment Agency must remain a separate legal entity from the City and County of San Francisco, while remaining under the legislative authority of the Board of Supervisors. Accordingly, in FY 2013-14, the OCII budget is being considered separately from the City and County budget. The OCII operates with an annual budget, so only the FY 2013-14 budget is presented here.

The Fiscal Year (FY) 2013-14 proposed budget of $311.2 million is $157.8 million, or 102.9 percent, higher than the FY 2012-13 budget of $153.4 million. This increase is primarily due to the issuance of bonds for the Mission Bay North and South project areas, developer fees that will be applied toward affordable housing, and previously appropriated fund balance for affordable housing expenditures and commitments.

Major Approved Development Projects

Hunters Point Ship Yard / Candlestick Park

The Hunters Point Shipyard and Candlestick Point form 770 acres along the southeastern waterfront of San Francisco. These two sites are the subject of the Hunters Point Shipyard Redevelopment Plan and the Bayview Hunters Point Redevelopment Plan. The transfer of property after environmental remediation by the U.S. Navy to OCII, and in turn, the redevelopment of the property, will occur in phases.

Phase 1 will include the establishment of 26 acres of open space and construction of 1,600 homes, over half of which will be completed in the next five years. Phase 2 involves construction of an additional 10,500 new homes, with 32 percent meeting affordable housing guidelines, as well as the rebuilding of the Alice Griffith Public Housing development. Phase 2 also includes almost 3 million square feet of research and development and office uses as a hub for emerging technologies on the Shipyard, and over 300 acres of parks and open space including a complete renovation of the Candlestick Point State Recreation area. Phase 1 and Phase 2 will generate more than 12,000 permanent jobs; new community facilities; new transit infrastructure; and will provide approximately $90 million in community benefits. The full build-out will occur over 20 to 25 years.

Mission Bay

The Mission Bay North and South Redevelopment Project Areas were established in 1998 to create a vibrant, transit-oriented, mixed-use community that will result in 6,000 residential units (30 percent of which will be affordable); 4.4 million square feet of office and biotechnology space; 400,000 square feet of retail uses; a new University of California, San Francisco (UCSF) research campus and medical center; a 500-room hotel; 41 acres of open space; and a new public school, public library, and the new public safety building. Completion of the Mission Bay project is anticipated to occur over 25 to 30 years and result in the construction of more than $700 million of new infrastructure, the development of over $8 billion in private vertical development, and the creation of 31,000 permanent jobs.

By early 2015, there will be many visible improvements in the area including the completion of all market-rate residential units and an additional 150 to 350 affordable units, the first phase of the new UCSF medical center that will provide 289 new hospital beds, the new Public Safety Building that will provide additional security to the neighborhood with a local fire and police station, as well as the San Francisco Police Headquarters. In addition, the 4th Street commercial corridor will be mostly complete and filled with new, local-serving commercial uses.

Transbay

The Transbay Redevelopment Project Area (Project Area) was adopted in 2005 and consists of approximately 40 acres in downtown San Francisco surrounding the new Transbay Transit Center (TTC). The Project Area goals include the development of: 1) the new, multi-modal TTC and related public infrastructure; 2) a new, transit-oriented neighborhood on approximately 10 acres of publicly-owned property, most of which was formerly owned by the State; and 3) approximately 1,200 affordable housing units, which equals 35 percent of the new residential units constructed in the Project Area. OCII acts as the master developer for most of the formerly State-owned parcels in the Project Area, issuing requests for proposals and selecting developers to construct the improvements, as specified in the Redevelopment Plan for the Transbay Redevelopment Project Area (Redevelopment Plan) and related documents.

The new, transit-oriented neighborhood that will be developed on the 10-acres of formerly State-owned property in the Project Area will consist of more than 3,000 new housing units, including affordable units,

commercial space, and new public open space. In addition, the new Transbay Transit Center site will include a 5.5-acre rooftop park and a 1.35-million-square-foot office tower. The development program for the Project Area embodies a balanced approach to density, with office and residential towers spaced apart to protect views and sunlight, and retail and townhouses to maintain visual interest at the ground level. The program includes significant widening and improvement of sidewalks and reconfiguration of an Interstate 80 off-ramp to help create a safe and attractive pedestrian environment.

Asset Management and Disposition of Properties

In addition to the Major Approved Development Projects, OCII has significant asset management responsibilities in several active and expired redevelopment project areas. These asset management responsibilities include: (1) property management of physical land and buildings; (2) lease management; (3) loan management and administration; (4) oversight of public parking garages; (5) landlord and creditor responsibilities in bankruptcies; (6) managing and monitoring development agreements; (7) managing the 700-berth South Beach Harbor; (8) managing a community facilities district; (9) general asset management and problem-solving; and (10) developing and implementing a long-range property management plan that is required under Redevelopment Dissolution Law and that will be submitted to the Commission, the Oversight Board, and the State Department of Finance (DOF).

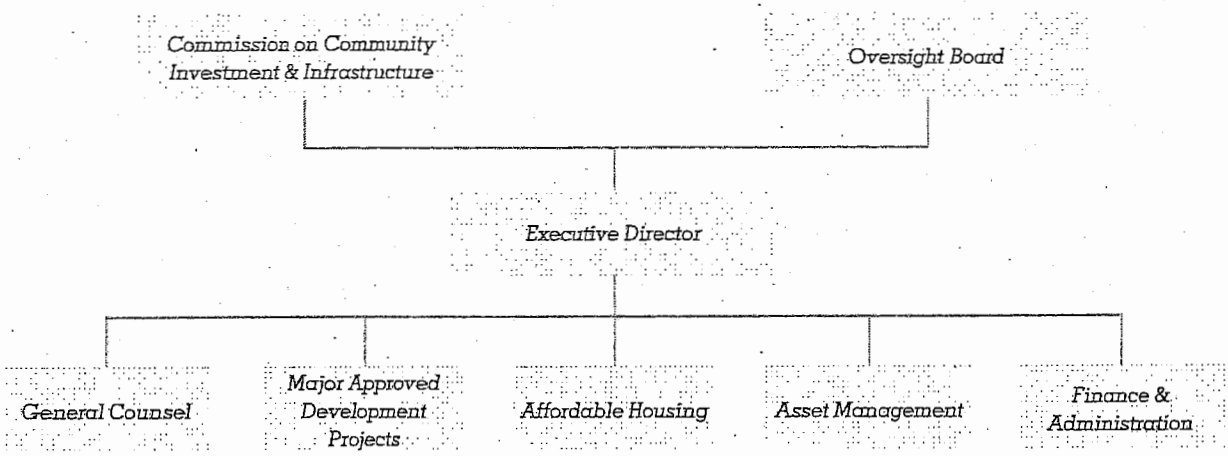
In the Property Management Plan, the OCII must identify its real property for one of the following uses: governmental use, future development, fulfillment of an enforceable obligation, or sale of the property. Redevelopment Dissolution Law requires the Oversight Board and DOF to approve the Property Management Plan and imposes other conditions on the assets if the plan is approved. During FY 2013-14, OCII staff expect to develop the Property Management Plan, the Plan guide through the approvals process, and to develop specific disposition plans for the South Beach Harbor and Yerba Buena Center and Gardens.

Affordable Housing

OCII has retained three types of Affordable Housing Obligations from SFRA. First are the affordable housing projects that were under construction and were drawing down funds from loan agreements that were entered into prior to the Dissolution Law. The majority of these projects are expected to have fully drawn down those loan funds by the end of FY 2013-14. Second are the Affordable Housing Obligations that are integrally related to the three critical redevelopment legacy projects under the Major Approved Development Projects that OCII, as Successor Agency, must continue to implement under enforceable obligations consistent with the Dissolution Law. And third are OCII's Affordable Housing Obligations include the replacement of residential units that were destroyed by SFRA in the early years of redevelopment.

These obligations are referred to as OCII's Retained Housing Obligations. To implement these obligations, OCII will work with the Mayor's Office of Housing and Community Development (MOHCD) to provide staffing, policy direction, and technical expertise. Upon completion of the project, the Dissolution Law requires OCII to transfer the assets (land, loan agreements, ground leases, etc.) to MOHCD, which is the designated Housing Successor Agency under the Dissolution Law and Board of Supervisors' action. After this transfer, MOHCD must ensure continuing compliance with the underlying enforceable obligation, e.g. the Mission Bay Housing Program, but otherwise has all rights and liabilities of the asset.

COMMUNITY INVESTMENT AND INFRASTRUCTURE



FY 2013-14 PROPOSED BUDGET SUMMARY, IN $ THOUSANDS

	FY 2012-13 Budget	FY 2013-14 Proposed
Sources		
Property Tax Increment - Debt Svc	$96,811	$97,230
Property Tax Increment - Housing	2,600	10,619
Property Tax Increment - Other	14,346	11,400
Subtotal Property Tax Increment	**113,756**	**119,249**
Hotel Tax - Debt Svc	3,177	3,089
Rent & Lease Revenues	11,918	13,329
Developer Payments	14,683	9,450
Developer Fees for Affordable Housing	-	35,700
Federal & State Grants/Program Income	1,495	8,863
Garage Revenues	3,508	3,533
City Reimbursements for OCII Staff	150	540
New Bond Proceeds	-	58,600
Subtotal Current Revenues	**148,687**	**252,352**
Fund Balance – Housing	2,439	48,620
Fund Balance - Other	2,245	10,194
Total Sources	**153,370**	**311,167**
Uses - Operations		
Salaries and Benefits	6,354	6,140
General Administrative & Mgmt Services	903	850
Affordable Housing Project Mgmt Services	1,350	1,368
Rent	348	441
Retiree Health Insurance	913	975
Auditing & Accounting Services	125	315
Bond management services	459	464
Legal Services	1,384	3,066
Planning, Design Rvw, & Constr Mgmt Svcs	545	2,852
Asset Management	5,478	4,658
Other Professional Services	2,414	3,601
Grants to Community-Based Organizations	4,080	7,564
Payments to other Public Agencies	2,872	2,555
Other Current Expenses	12,619	3,388
Subtotal Operations	**39,844**	**38,236**
Affordable Housing Loans	1,000	82,931
Development Infrastructure	9,950	71,022
Restricted Developer Fee Reserve	-	9,300
Restricted Tax Increment Reserve	-	-
Bldg Imprvmts/Lead & Asbestos Abatement	-	6,336
Public Art	1,229	2,136
Debt Service	101,348	101,206
Total Uses	**$153,370**	**$311,167**

CONTROLLER

The Controller's Office (CON) works to ensure the City's financial integrity and to promote efficient, effective, and accountable government. The Controller's Office strives to be a model for good government and to make the City a better place to live and work.

SERVICES

As the Chief Fiscal Officer and Auditor for the City and County of San Francisco, the Controller's Office is responsible for the fiscal management and oversight of a $7.9 billion budget, as well as the budgetary planning and monitoring of the receipt, collection, and disbursement of City funds.

The Controller's Office provides services through the following divisions:

ACCOUNTING OPERATIONS AND SYSTEMS DIVISION controls the financial activities of the City, which include the certification of funds for contracts, vendor payments, personnel requisitions, and the oversight of departmental expenditures to assess the overall fiscal condition of the City. The division is also responsible for the production of the City's annual audited financial statements, and for maintaining and managing the City's financial information systems.

BUDGET AND ANALYSIS DIVISION provides fiscal management and oversight, budgetary planning, and public policy analysis for the City's budget. The division implements and controls budgetary changes, balances revenues with expenditures, projects the mid-year and year-end financial condition of the City, and produces the Countywide Cost Allocation Plan (COWCAP). The division also provides financial, budgetary, and economic information to a wide range of customers, including the Mayor, Board of Supervisors, city departments, rating agencies, community stakeholders, and the press.

CITY SERVICES AUDITOR DIVISION conducts financial and performance audits of city departments, agencies, concessions, and contracts. The division has broad authority for benchmarking, performance management, and best practices. The division also oversees the City's Whistleblower Program.

ECONOMIC ANALYSIS DIVISION reports on pending City legislation that has potentially substantial economic impacts on the city. The division analyzes proposed legislative and policy changes on business attraction and retention, job creation, and tax and fee revenues; and reports on other matters relating to the overall economic health of the city.

PAYROLL/PERSONNEL SERVICES provides payroll services for City employees and ensures compliance with City, State, and federal tax, wage, and hour regulations. It also develops and manages the City's new web-based integrated Human Resources, Benefits Administration, and Payroll system services to the active, retired, and future workforces.

PUBLIC FINANCE DIVISION issues and manages the City's General Fund debt obligations. It provides low-cost debt financing of large-scale, long-term capital projects and improvements that produce social and economic benefits to the citizens of San Francisco, while balancing market and credit risk appropriate benefits, mitigations, and controls. The City relies on the issuance of General Obligation bonds to leverage property tax receipts for voter-approved capital expenditures for construction and/or acquisition of improvements to real property.

For more information, call (415) 554-7500 or 311; or visit **www.sfcontroller.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	33,498,137	38,787,172	44,263,593	5,476,421	43,744,864	(518,729)
Total FTE	201	198	204	6	206	2

BUDGET ISSUES

The Fiscal Year (FY) 2013-14 proposed budget of $44.3 million for the Controller's Office is $5.5 million, or 14.1 percent, higher than the FY 2012-13 budget of $38.8 million. A significant amount of this increase is due to new information technology (IT) projects.

The FY 2014-15 proposed budget of $43.7 million for the Controller's Office is $0.5 million, or 1.2 percent, lower than the FY 2013-14 budget of $44.3 million. A significant amount of this decrease is due to the reduction in one-time funds for information technology projects provided in FY 2013-14.

Focusing on the City's IT Systems

In FY 2013-14 and FY 2014-15, the Controller's Office will focus on four key IT projects:

Financial System Replacement Project

Over the next two fiscal years, the Department will continue its work on the Financial System Replacement project and will focus on developing a recommended scope, boundaries, and approach for replacement; refining cost and resource estimates for design and implementation; and requesting proposals for system and implementation services.

Citywide Financial Systems Disaster Recovery Project

In partnership with the Department of Technology, the Controller's Office will initiate the next phase of the Citywide Financial Disaster Systems Recovery project in FY 2013-14. This includes design and development to connect the City's financial systems to the California State Office of Technology Services Data Center in the Sacramento area. This new off-site location will provide secure, reliable, redundant, on-time systems disaster recovery for the City's core financial, human resources, benefits administration, and payroll information.

eMerge – New Human Resources, Benefits Administration, and Payroll System

Phase I of the new eMerge PeopleSoft system was completed in FY 2012-13 with a successful citywide roll-out in the fall of 2012. Work has now begun on Phase II, with the objective of converting all departments currently using the Time Entry Scheduling System into use of PeopleSoft Time & Labor scheduling system. The Controller's office will initiate system and integration testing in FY 2013-14.

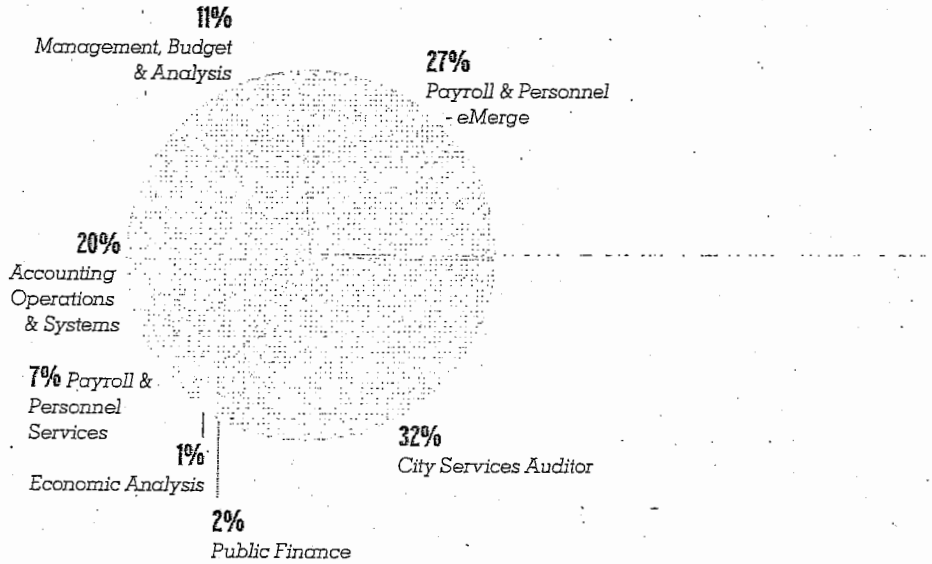
Financial Transparency Website

The Controller's Office will provide the public with greater access to City financial data through a financial transparency website. The Phase I release, completed in early 2013, presents the public with historical spending and revenue data, and allows users to view five-year comparisons and generate charts. In FY 2013-14, Phase II will fully develop this capability to include budget, vendor payment, and employee compensation information.

Implementing Business Gross Receipts Tax

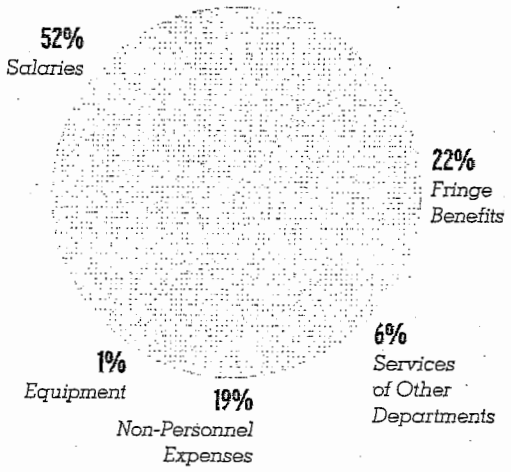
The Gross Receipts Tax and Business Registration Fees Ordinance (Proposition E) was approved by San Francisco voters in November 2012. The first taxpayer filings affected will be the Business Registration Fees due May 31, 2014. The changes to the Gross Receipts Tax and Payroll Expense Tax commence January 1, 2014. The City will phase in the Gross Receipts Tax and reduce the Payroll Expense Tax over a five-year period beginning in 2014. In FY 2013-14, the Controller's Office will work with the Office of Treasurer-Tax Collector to make the necessary preparations to enact the new ordinance.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



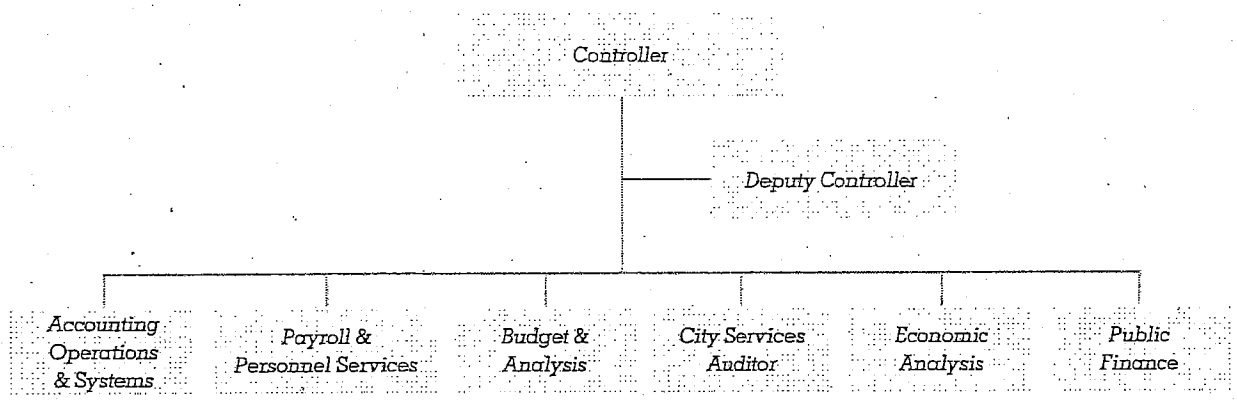
The City Services Auditor is the Department's largest program area.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 74 percent of its budget on staff salaries and fringe benefits.

CONTROLLER


Controller
Deputy Controller
Accounting Operations & Systems
Payroll & Personnel Services
Budget & Analysis
City Services Auditor
Economic Analysis
Public Finance

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	207.68	204.75	217.09	12.34	222.57	5.48
Non-operating Positions (cap/other)	(7.00)	(7.08)	(13.43)	(6.35)	(17.00)	(3.57)
Net Operating Positions	**200.68**	**197.67**	**203.66**	**5.99**	**205.57**	**1.91**
SOURCES						
Local Taxes	41,491	36,360	36,360	0	36,360	0
Intergovernmental Revenue - Other	0	0	125,000	125,000	130,000	5,000
Charges for Services	422,289	365,826	365,826	0	365,826	0
Other Revenues	201,623	0	0	0	0	0
Transfers In	198,208	0	0	0	0	0
Expenditure Recovery	22,449,284	26,970,844	29,525,963	2,555,119	30,528,817	1,002,854
Transfer Adjustments-Sources	(198,208)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	570,000	183,849	757,118	573,269	0	(757,118)
General Fund Support	9,813,450	11,230,293	13,453,326	2,223,033	12,683,861	(769,465)
Sources Total	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	18,204,309	19,643,630	21,186,413	1,542,783	21,744,520	558,107
Fringe Benefits	7,358,427	7,904,974	8,908,592	1,003,618	9,804,243	895,651
Professional & Contractual Services	5,391,766	7,959,366	10,760,996	2,801,630	7,993,723	(2,767,273)
Materials & Supplies	206,021	409,775	475,470	65,695	470,200	(5,270)
Equipment	343,468	294,597	234,277	(60,320)	1,009,162	774,885
Services of Other Departments	1,994,146	2,574,830	2,697,845	123,015	2,723,016	25,171
Transfers Out	198,208	0	0	0	0	0
Transfer Adjustments-Uses	(198,208)	0	0	0	0	0
Uses - Operating Expenditures Total	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**
USES BY PROGRAM RECAP						
Accounting Operations And Systems	7,074,742	7,202,436	8,167,819	965,383	8,441,922	274,103
City Services Auditor	8,853,804	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
Economic Analysis	403,403	442,997	517,577	74,580	536,061	18,484
Financial Systems Projects	273,155	0	2,300,000	2,300,000	250,000	(2,050,000)
Management, Budget And Analysis	3,551,678	4,987,141	5,025,271	38,130	4,926,145	(99,126)
Payroll And Personnel Services	12,814,403	13,250,360	13,889,096	638,736	15,263,969	1,374,873
Public Finance	526,952	540,378	692,028	151,650	756,602	64,574
Uses by Program Recap Total	**33,498,137**	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ACCOUNTING OPERATIONS AND SYSTEMS					
Ensure that the City follows appropriate accounting procedures					
Number of findings of material weakness in annual City audit	0	0	0	0	0
Provide accurate, timely financial reporting					
City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes)	1	1	1	1	1
CITY SERVICES AUDITOR					
Provide effective consulting and technical assistance to City departments to improve their operations					
Percentage of client ratings for technical assistance projects that are good or excellent	95%	95%	95%	95%	95%
ECONOMIC ANALYSIS					
Provide timely economic and operational analyses to inform legislation and management decisions					
Percentage of OEA economic impact reports completed by the hearing date	100%	100%	100%	100%	100%
MANAGEMENT, BUDGET AND ANALYSIS					
Provide accurate, timely information to support fiscal planning					
Percentage by which actual General Fund revenues vary from prior year revised budget estimates	6.12%	2.00%	2.00%	2.00%	2.00%
PAYROLL & PERSONNEL SERVICES					
Provide accurate, timely financial transactions					
Percentage of payroll transactions not requiring correction	99.3%	96.5%	96.5%	97.0%	97.0%
PUBLIC FINANCE					
Reduce the City's debt service costs through bond refinancings					
Present value savings from bond refinancings	$47,130,000	$5,000,000	$5,000,000	$5,000,000	$5,000,000

COUNTY EDUCATION

Funding for support staff at the San Francisco Unified School District's (SFUSD) County Education Office is maintained in this submission, as legally required of counties under the California Constitution.

SERVICES

In Fiscal Year (FY) 2002-03, funding for programs and services at the County Education Office was diverted to the Department of Children, Youth & their Families (DCYF), which administers the funds in conjunction with the San Francisco United School District (SFUSD).

In FY 2013-14 and FY 2014-15, General Fund support for arts, music, and athletics programs offered through the school district will increase with an increased allocation of Public Education Enrichment Fund (Proposition H) dollars.

In March 2004, voters approved Proposition H creating a Public Education Enrichment Fund and requiring that the City deposit General Fund funding each year to support programs at SFUSD and First 5 San Francisco. The total Prop H funding obligation is $77.1 million for FY 2013-14 and $60.4 million for FY 2014-15. More detail about this program can be found in the department sections for Children and Families Commission (also known as the First 5 San Francisco) and DCYF.

In addition, the FY 2013-14 and 2014-15 budget contains allocations to SFUSD of $5.8 million and $4.4 million, respectively, out of the City's Rainy Day Reserve.

For more information, call (415) 241-6000 or 311; or visit **www.sfusd.edu**

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	10.99	0.00	0.00	0.00	0.00	0.00
Non-operating Positions (cap/other)	(10.00)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**0.99**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**
SOURCES						
Other Revenues	(360)	0	0	0	0	0
General Fund Support	116,386	116,000	116,000	0	116,000	0
Sources Total	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**
USES - OPERATING EXPENDITURES						
Salaries & Wages	94,305	0	0	0	0	0
Fringe Benefits	21,721	0	0	0	0	0
Aid Assistance / Grants	0	116,000	116,000	0	116,000	0
Uses - Operating Expenditures Total	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**
USES BY PROGRAM RECAP						
County Education Services	116,026	116,000	116,000	0	116,000	0
Uses by Program Recap Total	**116,026**	**116,000**	**116,000**	**0**	**116,000**	**0**

DISTRICT ATTORNEY

The District Attorney's Office (DAT) collaborates with the City's diverse communities, law enforcement, and stakeholders to make San Francisco safe. The Department engages in public education and crime prevention efforts, and investigates, charges, and prosecutes all criminal violations occurring within the City and County of San Francisco.

SERVICES

The District Attorney provides services through the following departments:

GENERAL OPERATIONS DEPARTMENT is comprised of the Criminal Division and Victim Services Division. The Criminal Division investigates and prosecutes serious and violent felony offenses and misdemeanor crimes. The Victim Services Division provides support services, such as crisis intervention and court accompaniment, to over 5,000 victims of crime annually. General Operations also manages all alternative courts, including Behavioral Health Court, Drug Court, Community Justice Center, Truancy Court, Back on Track, Community Courts, and the Neighborhood Prosecutor initiative.

SPECIAL OPERATIONS DEPARTMENT is comprised of the White Collar Division, the Investigations Division, and the Brady, Appellate & Training Division. The White Collar Division investigates and prosecutes a variety of specialized crimes. The Investigations Division is the sworn investigative branch of the office, which conducts investigations and provides law enforcement support to the General Operations Department. The Brady, Appellate & Training Division is responsible for handling writs and appeals, specialized legal motions, and evaluating and responding to trial integrity issues.

SUPPORT SERVICES DEPARTMENT provides administrative, financial, information technology, human resource, and legal support to the investigative, prosecutorial, and victim service divisions of the Department. Legal support includes paralegal assistance, legal internship programs, the Charging Unit, Library Services, the Record Room, and general office reception.

For more information, call (415) 553-1751 or 311; or visit **www.sfdistrictattorney.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	41,520,703	42,657,621	46,895,842	4,238,221	47,094,087	198,245
Total FTE	239	245	255	10	252	(3)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $46.9 million for the District Attorney is $4.2 million, or 9.9 percent, higher than the FY 2012-13 budget of $42.7 million. A significant amount of this increase is due to the annualization of a supplemental appropriation provided in FY 2012-13, which added positions to the Department's budget.

The FY 2014-15 proposed budget of $47.1 million for the District Attorney is $0.2 million, or 0.4 percent, higher than the FY 2013-14 budget of $46.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Continued Decline of Non-General Fund Sources

Of the FY 2013-14 proposed budget, 9.4 percent comes from non-General Fund sources. The District Attorney continues to face a decline in available non-General Fund revenue due to a trend of dwindling outside funding to support public safety and prosecution. In particular, the FY 2013-14 and 2014-15 proposed budget includes reductions in funding from the Reentry grant managed by the Adult Probation Department and the STOP grant managed by Police Department, both of which fund key collaborations around public safety. In addition, the Department is subject to reductions in grant funding that support core prosecutorial efforts in mortgage fraud, insurance fraud, and high-tech fraud.

Victim Services

Since 2009, the District Attorney's Victim Services Division has seen a 15 percent increase in victims seeking assistance. A large part of the increase represents victims of domestic violence, assaults, and robbery. In 2012, the Department launched a pilot program to place Victim Advocates in community based organizations. This pilot provides a critical linkage in assisting victims of crime who historically underreport crime. As a result, the Department will continue implementing this program in FY 2013-14 and FY 2014-15.

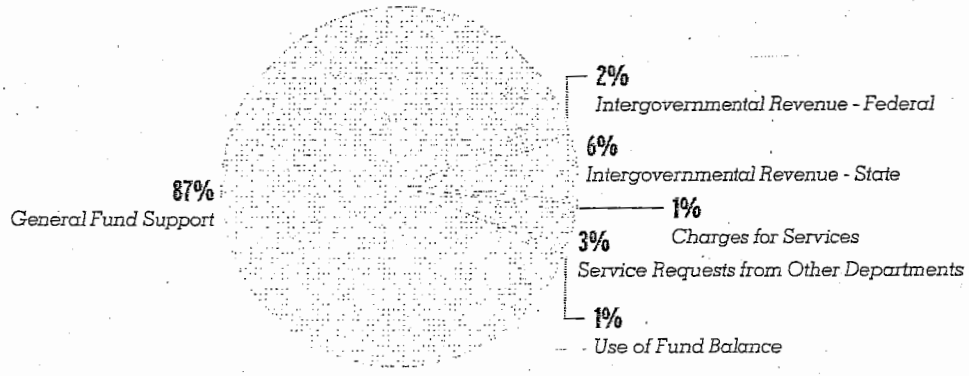
Crime Prevention Programming

Given that 94 percent of homicide victims under the age of 25 in San Francisco are high school dropouts, and 75 percent of the nation's incarcerated individuals were habitual truants, interventions to keep youth in school remain critical in impacting the cycle of crime. In 2011, the District Attorney began supporting a pilot program at Burton High School to help incoming ninth graders with histories of significant truancy and academic failure to make a successful transition to high school. Each year, 20 students identified by Burton High School staff receive on-site individual case management provided by San Francisco's Truancy Assessment and Resource Center. In its first year, students in the Burton truancy pilot program attended an average of 23 percent more school days than in their previous year of school. The Department will continue to support this program in the next two budget years.

Dedicated Domestic Violence Unit

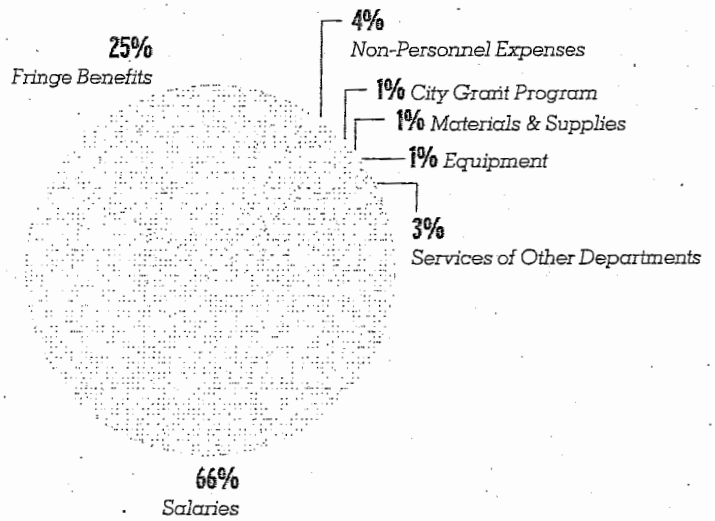
Domestic violence is a notoriously difficult crime to prosecute. By definition, the victim is in a relationship with the offender, which creates complications for prosecutors. Over the last 10 years, San Francisco has prided itself on taking a hard line against domestic violence. From 2010 to 2012, the number of felony and misdemeanor Domestic Violence plea agreements dropped significantly, impacting attorneys' caseloads and sending the number of jury trials to an all-time high. As a result, the District Attorney sought and was granted supplemental funding in FY 2012-13. The FY 2013-14 and FY 2014-15 proposed budget continues to fund the expansion of a dedicated Domestic Violence Unit that enables the office to address all facets of each domestic violence case.

FY 2013-14 DEPARTMENT SOURCES



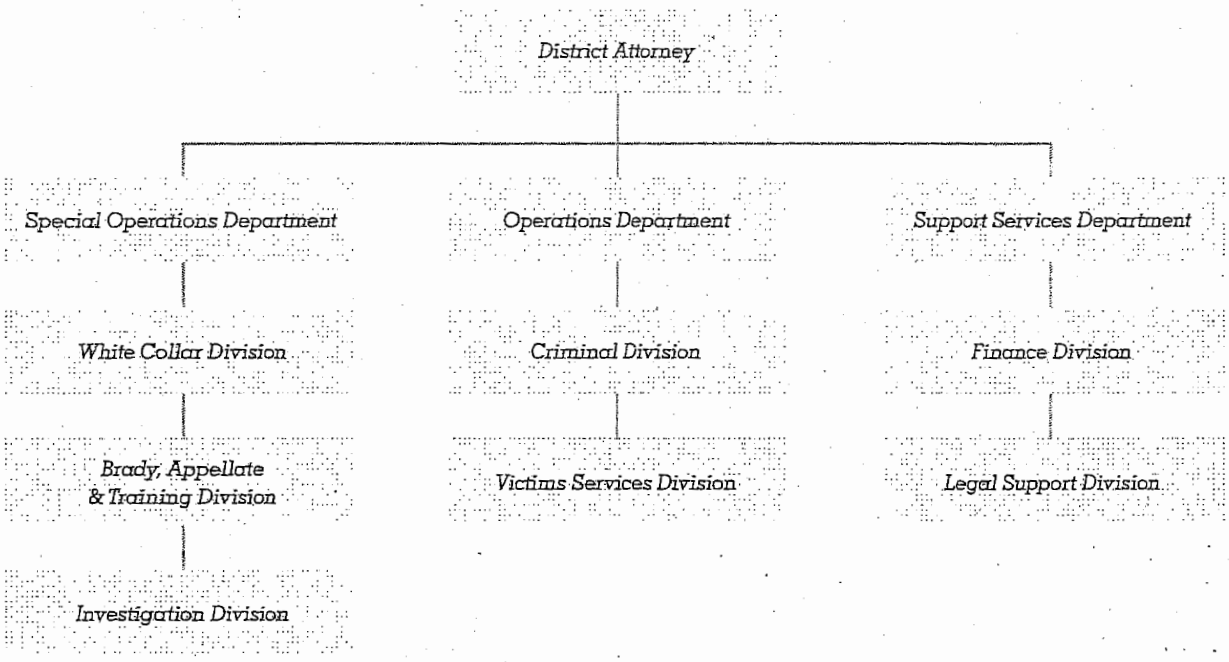
87 percent of the Department's budget comes from the General Fund.

FY 2013-14 DEPARTMENT USES



The Department expends 91 percent of its budget on salaries and fringe benefits costs.

DISTRICT ATTORNEY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	244.77	246.22	254.77	8.55	251.54	(3.23)
Non-operating Positions (cap/other)	(6.25)	(1.25)	0.00	1.25	0.00	0.00
Net Operating Positions	**238.52**	**244.97**	**254.77**	**9.80**	**251.54**	**(3.23)**
SOURCES						
Licenses & Fines	1,032,012	0	0	0	0	0
Use of Money or Property	5,569	0	0	0	0	0
Intergovernmental Revenue - Federal	2,333,115	917,771	924,754	6,983	924,754	0
Intergovernmental Revenue - State	3,175,704	2,740,526	2,865,066	124,540	2,584,128	(280,938)
Charges for Services	171,826	670,279	573,814	(96,465)	573,814	0
Other Revenues	14,835	0	0	0	0	0
Expenditure Recovery	1,187,665	1,486,852	1,248,820	(238,032)	992,820	(256,000)
Use of / (Deposit to) Fund Balance	187,494	332,588	490,904	158,316	355,225	(135,679)
General Fund Support	33,412,483	36,509,605	40,792,484	4,282,879	41,663,346	870,862
Sources Total	**41,520,703**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
USES - OPERATING EXPENDITURES						
Salaries & Wages	27,799,426	28,888,079	30,899,417	2,011,338	30,826,580	(72,837)
Fringe Benefits	9,772,233	10,307,851	11,753,689	1,445,838	12,528,497	774,808
Overhead	77,051	40,928	0	(40,928)	0	0
Professional & Contractual Services	2,027,599	1,618,325	1,918,031	299,706	1,929,417	11,386
Aid Assistance / Grants	584,869	247,992	252,952	4,960	252,952	0
Materials & Supplies	316,152	185,132	294,630	109,498	210,752	(83,878)
Equipment	48,537	170,371	578,173	407,802	397,451	(180,722)
Services of Other Departments	890,373	1,198,943	1,198,950	7	948,438	(250,512)
Uses - Operating Expenditures Total	**41,516,240**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	4,463	0	0	0	0	0
Uses - Project Expenditures Total	**4,463**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Administration - Criminal & Civil	1,588,255	2,030,382	2,072,446	42,064	1,916,088	(156,358)
Career Criminal Prosecution	1,075,230	1,002,495	1,041,013	38,518	1,074,144	33,131
Child Abduction	978,886	914,780	998,165	83,385	1,030,297	32,132
Family Violence Program	1,157,174	1,216,414	1,595,359	378,945	1,643,409	48,050
Felony Prosecution	22,660,241	24,466,391	27,887,076	3,420,685	28,362,190	475,114
Misdemeanor Prosecution	2,096,296	1,915,546	1,995,815	80,269	2,063,431	67,616
Support Services	5,517,417	6,172,219	6,514,328	342,109	6,717,826	203,498
Work Orders & Grants	6,447,204	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
Uses by Program Recap Total	**41,520,703**	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
FAMILY VIOLENCE PROGRAM					
Assist victims to recover in the aftermath of crime					
Number of victims provided with crisis intervention services	2,978	3,153	2,900	2,900	2,900
FELONY PROSECUTION					
Hold felony offenders accountable for their crimes					
Number of adult felony arrests reviewed	11,196	15,000	12,000	12,000	12,000
Number of adult felony arrests charged or handled by probation revocation	5,652	7,000	6,000	6,000	6,000
Effectively prosecute homicide cases					
Average number of cases handled per attorney in the homicide unit	7	7	7	7	7
Maintain and increase specialized skills of investigators and prosecutors through training programs					
Number of enhanced trainings provided for attorneys and investigators	188	100	105	100	100

ECONOMIC & WORKFORCE DEVELOPMENT

The Office of Economic and Workforce Development (OEWD) supports the City's economic vitality through key programs focused on neighborhood commercial corridors, workforce development, joint development projects, industry-focused business recruitment and retention, small business assistance, and international business development. OEWD's goal is to work continually to make San Francisco an even better place to live, work, and do business.

SERVICES

The Office of Economic and Workforce Development provides services through the following divisions:

BUSINESS ATTRACTION AND RETENTION DIVISION works to attract and retain businesses, with an emphasis on key industry clusters.

WORKFORCE DEVELOPMENT DIVISION provides overall strategic coordination for the City's workforce development system and implements job training programs in high-demand industries.

SMALL BUSINESS COMMISSION, OFFICE OF SMALL BUSINESS, AND SMALL BUSINESS ASSISTANCE CENTER provide citywide policy direction on issues affecting small businesses and operate a One-Stop Small Business Assistance Center that supports small businesses.

INVEST IN NEIGHBORHOODS DIVISION facilitates the revitalization of commercial corridors in neighborhoods across the city and creates Community Benefit Districts throughout the city. This division also provides oversight and technical assistance in support of a number of community-based efforts.

JOINT DEVELOPMENT DIVISION manages major public-private real estate development projects in order to maximize public benefits, including the development of affordable housing, economic activity, jobs, and open space.

FILM COMMISSION promotes San Francisco as a destination to filmmakers and spurs additional City revenue and jobs by attracting and facilitating film productions.

INTERNATIONAL TRADE AND COMMERCE DIVISION increases international business opportunities in the city through direct international business attraction efforts, development of international government and non-governmental organization partnerships, and the expansion of infrastructure to facilitate increased international travel to San Francisco.

For more information, call (415) 554-6969 or 311; or visit **www.oewd.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	21,286,097	46,246,904	42,290,428	(3,956,476)	28,090,585	(14,199,843)
Total FTE	65	76	86	10	88	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $42.3 million for the Office of Economic & Workforce Development is $4.0 million, or 8.6 percent, lower than the FY 2012-13 budget of $46.2 million. A significant amount of this decrease is due to the expiration of one-time capital funds to the first phase of construction on the James R. Herman Cruise Terminal.

The FY 2014-15 proposed budget of $28.1 million for the Office of Economic & Workforce Development is $14.2 million, or 33.6 percent, lower than the FY 2013-14 budget of $42.3 million. A significant portion of this decrease is due to the completion of the 34th America's Cup project.

Strengthening Neighborhoods

Invest in Neighborhoods

In FY 2012-13, OEWD launched the Invest in Neighborhoods initiative to improve the deployment of City resources and services in order to better meet the needs of 25 commercial districts around the city. The commercial districts served through the initiative received an initial assessment, a point person at City Hall, the opportunity to apply for small project grants, and access to a range of other services. In its first year, Invest in Neighborhoods also successfully initiated a variety of specific programs and outreach efforts, including dispatching the Jobs Squad in West Portal, Ocean Avenue, and the Mission to engage with residents on disaster response and recovery efforts. As part of the Small Business New Jobs Investment Fund, OEWD implemented an ADA Program, which provides ADA assessments and awards competitive grant funding for remediation; and launched the new Emerging Business Loan Fund, which provides loans between $50,000-$1.0 million to qualifying businesses. Additionally, the initiative awarded a contract for the development and management of a city-wide storefront vacancy-tracking online database.

In FY 2013-14, OEWD will build upon the foundation laid in FY 2012-13 by working with other City agencies to deploy customized services in each commercial district; build the capacity of community partners to implement projects, develop organizational structures, and increase neighborhood vitality and resilience. The Department will continue to leverage the growing Small Business New Jobs Investment Fund, the new vacancy tracking system, and SF Shines Façade and Tenant Improvement Program.

Improve Blighted Areas

In FY 2012-13, OEWD launched the Improve Blighted Areas initiative, which focuses on the Central Market and 6th Street areas. The program includes business attraction and retention activities, arts revitalization, and on-going economic development planning. Through these efforts, OEWD facilitated the lease signings and/or openings of eight new retail businesses and five new arts venues in 2012. The district has demonstrated a 20 percent increase in sales tax revenue from 2010 to 2012, reflecting major gains in the attraction of new employers and small businesses.

In FY 2013-14, OEWD will build upon this success by increasing focus on public safety initiatives, workforce development, community capacity building, and business retention in the Central Market and 6th Street areas.

Attracting and Growing Jobs

Over the next two fiscal years, OEWD will continue the successful sector-based economic development initiatives focused on identified as priorities in the San Francisco Economic Strategy, including tech, biotech, cleantech, manufacturing, and international sectors. The Department will build upon its successful effort to support local manufacturing with a focus on apparel, consumer products and food sectors. Additionally, the Department will continue its "start/stay/grow" effort to support companies as they start, keep them as they expand, and support their continued growth in the city. The Department remains focused on preparing and connecting San Franciscans to jobs in these key sectors.

The Department is also expanding business attraction efforts both domestically and internationally. The City has attracted more than 20 firms to the City with the

ChinaSF initiative, and the Mayor's budget supports expanding this model with new initiatives to cover Asia as a whole, as well as Latin America.

Investing In Workforce Programs

In FY 2013-14 and FY 2014-15, the Department will continue to focus on responding to key industries that drive San Francisco's economy. OEWD bridges the gap between educational and vocational training institutions and industries, and provides San Francisco workers with access to quality employment opportunities. Specific programs include CityBuild, Hospitality Initiative, TechSF, and the Health Care Academy. The Department will also work to provide young adults and mid-career workers with connections to growth areas in the local labor market by leveraging public and private sector apprenticeship and internship opportunities, coupled with targeted skills training. Increased areas of focus include providing more neighborhood-based access points for entry into the city-wide, cross-department workforce system.

The Mayor's budget includes additional resources for the City's First Source Hiring program, improving the infrastructure for job seekers interested in non-construction jobs. The program also includes full General Fund support for core workforce development activities, and maintaining resources for community-based training providers and the broad range of clients they serve. Over the next two years, OEWD's Workforce Division will also develop, test, and rigorously evaluate technology and training innovations focused on improving workforce services for both job seekers and employers.

Supporting Small Businesses

In the next two budget years, the Office of Small Business will provide additional outreach and education to assist small businesses with the transition from the current payroll tax system to the new gross receipts tax system. In addition, the Office of Small Business, in collaboration with the Mayor's Office of Civic Innovation and the Department of Technology, will start on the second phase in the development of a comprehensive one-stop online business portal. The first phase of the project was completed in FY 2012-13 and has already served approximately 1,000 unique businesses; continued development of this project will make starting and operating a business in San Francisco easier and more efficient.

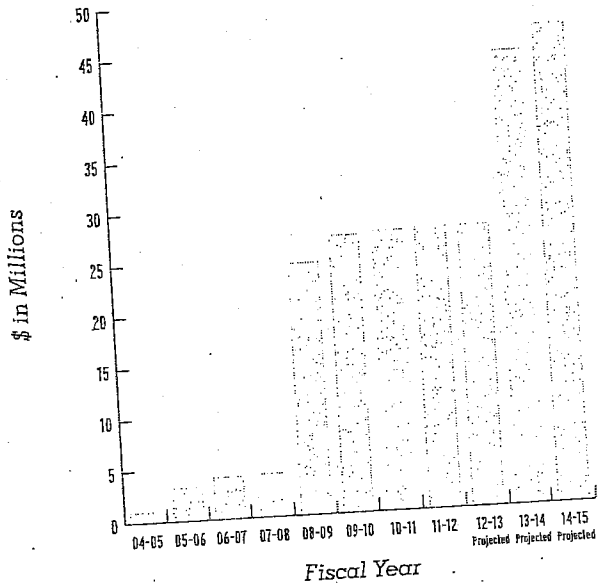
Implementing Local Hire

In its first year of implementation, the City's Local Hiring policy mandated a local hiring requirement of 20 percent by trade. On March 25, 2012, the policy began its second year of implementation with an increase in hiring requirements to 25 percent by trade. The preliminary findings for the period between March 25, 2012 and March 24, 2013 indicate that for the 40 active projects, 32 percent of the total craft hours and 56 percent of the apprentice hours worked were performed by San Francisco residents. On March 25, 2013, the policy entered its third year with increased mandatory hire requirements of 30 percent by trade. OEWD will work closely with City departments and the public to ensure continued success for Local Hire into the future.

Promoting Film

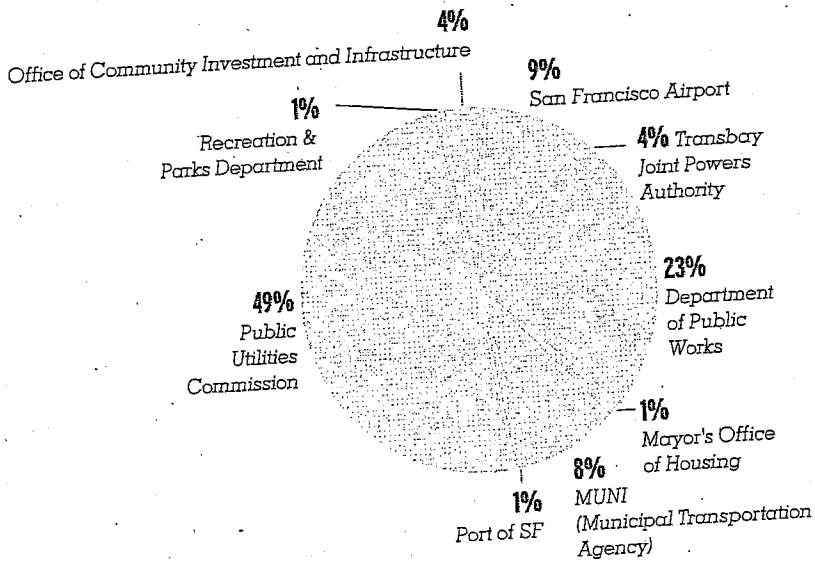
In FY 2013-14, the Department will continue its "Scene in San Francisco" Rebate Program, which attracted two feature films in 2012: Woody Allen's *Blue Jasmine*, and a small independent film by local film maker, Chris Mason Johnson, *Test*. Both productions used mostly local hires for their films. In FY 2013-14 and FY 2014-15, the Film Commission will continue to promote its Vendor Discount Program, which offers discounts from local merchants to visiting productions in an effort to lower the costs of filming in San Francisco. In addition, the Film Commission will continue to nurture the production of local independent films through its Film Space Grant and the continuation of the SF Film Collective, which provides affordable office space to emerging filmmakers and creative professionals with significant ties to San Francisco.

COMMUNITY BENEFIT DISTRICT ASSESSMENT REVENUE



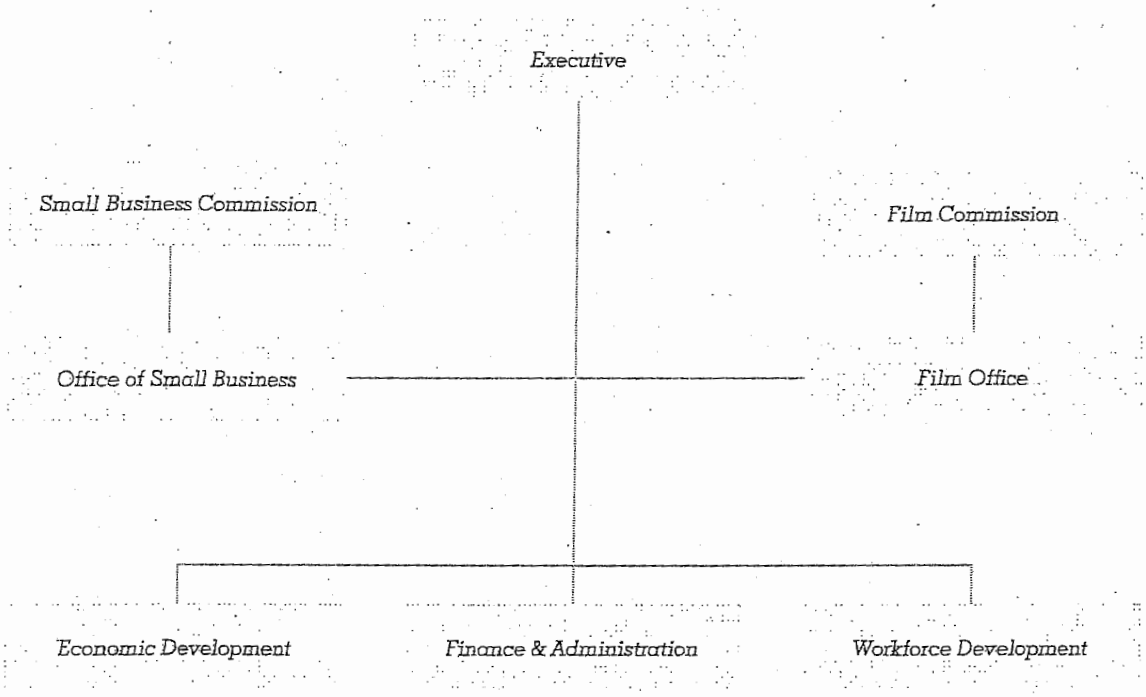
In FY 2013-14, expected growth in Community Benefit District Assessment revenue is driven by the Moscone Expansion District. This assessment will serve as a mechanism to help fund the design, engineering, planning, entitlements, and construction of the proposed expansion of the Moscone Convention Center.

FY 2012-13 CITYBUILD PLACEMENTS BY DEPARTMENT



CityBuild provides workforce training and job placement services to San Francisco residents interested in pursuing a career in the construction industry.

ECONOMIC & WORKFORCE DEVELOPMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	79.26	88.04	98.28	10.24	100.10	1.82
Non-operating Positions (cap/other)	(14.40)	(11.94)	(12.40)	(0.46)	(12.40)	0.00
Net Operating Positions	**64.86**	**76.10**	**85.88**	**9.78**	**87.70**	**1.82**
SOURCES						
Local Taxes	0	0	56,000	56,000	56,000	0
Use of Money or Property	0	0	8,728	8,728	8,728	0
Intergovernmental Revenue - Federal	761,912	10,135,444	6,123,475	(4,011,969)	6,123,722	247
Charges for Services	1,142,713	922,875	1,126,250	203,375	1,126,250	0
Other Revenues	8,516,277	11,372,642	11,752,978	380,336	1,843,404	(9,909,574)
Transfers In	651,546	700,000	701,272	1,272	1,272	(700,000)
Expenditure Recovery	3,520,108	4,093,943	4,329,786	235,843	4,330,120	334
Transfer Adjustments-Sources	0	0	(1,272)	(1,272)	(1,272)	0
Use of / (Deposit to) Fund Balance	(203)	0	0	0	0	0
General Fund Support	6,693,744	19,022,000	18,193,211	(828,789)	14,602,361	(3,590,850)
Sources Total	**21,286,097**	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,464,735	7,166,036	8,376,722	1,210,686	8,654,014	277,292
Fringe Benefits	1,776,603	3,180,657	3,742,983	562,326	4,111,133	368,150
Professional & Contractual Services	6,561,255	10,721,583	11,578,078	856,495	1,624,358	(9,953,720)
Aid Assistance / Grants	6,018,373	17,236,320	15,952,792	(1,283,528)	12,657,706	(3,295,086)
Materials & Supplies	83,293	150,487	154,987	4,500	154,987	0
Services of Other Departments	2,348,490	663,821	1,650,507	986,686	878,387	(772,120)
Transfers Out	33,348	2,228,000	835,631	(1,392,369)	11,272	(824,359)
Transfer Adjustments-Uses	0	0	(1,272)	(1,272)	(1,272)	0
Uses - Operating Expenditures Total	**21,286,097**	**41,346,904**	**42,290,428**	**943,524**	**28,090,585**	**(14,199,843)**
USES - PROJECT EXPENDITURES						
Capital Projects	0	4,900,000	0	(4,900,000)	0	0
Uses - Project Expenditures Total	**0**	**4,900,000**	**0**	**(4,900,000)**	**0**	**0**
USES BY PROGRAM RECAP						
Children's Baseline	347,889	314,065	314,065	0	314,065	0
Economic Development	11,674,581	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
Film Services	1,203,984	1,291,625	1,325,000	33,375	625,000	(700,000)
Office Of Small Business Affairs	676,332	787,895	866,509	78,614	891,866	25,357
Workforce Training	7,383,311	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
Uses by Program Recap Total	**21,286,097**	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ECONOMIC DEVELOPMENT					
To improve the business climate in San Francisco in order to attract and retain businesses, with specific focus on targeted industries and including small business					
Number of businesses taking advantage of incentive programs including local payroll tax exemptions and state enterprise zone benefits	1,531	1,300	1,375	1,400	1,500
Number of state and local enterprise zone vouchers issued	9,310	12,200	11,000	11,000	11,000
To strengthen the economic vitality of neighborhoods and commerical corridors					
Annual Community Benefit District (CBD) revenue	$27,652,272	$31,473,241	$27,519,628	$44,221,800	$46,657,129
To grow and support quality workforce opportunities for all San Francisco residents					
Placement rate of individuals in jobs	68%	60%	68%	70%	70%
To foster international trade					
Number of international trade delegations hosted or co-hosted	160	120	145	150	160
Develop, assist, and promote film activities					
Number of permits issued	443	450	530	580	600
Revenues collected from film permits	$165,000	$162,500	$180,000	$190,000	$205,000
OFFICE OF SMALL BUSINESS AFFAIRS					
Foster, promote and retain small businesses in San Francisco					
Number of small businesses assisted	2,807	2,600	3,032	3,184	3,250

ELECTIONS

The Department of Elections (REG) works to conduct accurate and efficient elections under the rules and regulations established by federal, state, and local laws; facilitate an open process that ensures public confidence in the election system; consistently improve public outreach and education to all eligible voters in San Francisco; and continue to improve services provided by streamlining processes and looking ahead to the future needs of the voters of San Francisco.

SERVICES

The Department of Elections provides services through the following divisions:

BALLOT DISTRIBUTION DIVISION manages the design, translation, production, and distribution of multi-card trilingual ballots for each election, including vote-by-mail ballots for over 200,000 permanent vote-by-mail voters.

CAMPAIGN SERVICES DIVISION provides information about, and facilitates the filing of, candidate nomination papers, ballot measures, and the proponent and opponent arguments that appear in the Voter Information Pamphlet.

LOGIC & ACCURACY DIVISION tests optical-scan voting machines and touchscreen voting machines to confirm the accuracy of software and hardware formulated for a particular election.

INFORMATION TECHNOLOGY DIVISION produces data reports and is responsible for the Department's website and network infrastructure.

OUTREACH DIVISION provides community and voter outreach and education programs in English, Spanish, Chinese, and Russian, as required by federal, state, and local laws.

POLL WORKER DIVISION assesses, hires, and trains inspectors, clerks, high school students, and translators to staff every polling place in San Francisco.

PRECINCT SERVICES DIVISION secures and equips the use of all voting sites – in public buildings, businesses, and private homes – throughout San Francisco following the guidelines set forth by the Americans with Disabilities Act (ADA), the Help America Vote Act (HAVA), and the Secretary of State's Office (SOS).

PUBLICATIONS DIVISION produces San Francisco's sample and official ballots and Voter Information Pamphlets. Materials must be printed in English, Chinese, and Spanish and appear in a neutral yet appealing format.

VOTER SERVICES DIVISION administers the voter roll, voter registration, vote-by-mail voting, and petition signature verification, as well as answers the public's general questions about voting.

WAREHOUSE DIVISION manages the Pier 48 Warehouse and ancillary storage facilities, ensures proper handling and distribution of voting equipment, and is responsible for the management of the Processing Center, which serves as a ballot collection site on election night.

For more information, call (415) 554-4375 or 311; or visit **www.sfelections.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	14,558,710	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Total FTE	55	42	53	11	47	(6)

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $16.8 million for the Department of Elections is $4.4 million, or 35.7 percent, higher than the FY 2012-13 budget of $12.4 million. A significant amount of this increase is due to the two scheduled elections in FY 2013-14 (the November 5, 2013 Municipal Election and the June 3, 2014 Statewide Primary Election) compared to the one election that took place in FY 2012-13. For the November 5 election, the Department will consolidate polling places to achieve savings in poll worker stipends and polling place fees, reduce costs for Parking and Traffic to retrieve ballots, reduce Sheriff's security costs, and reduce nonpersonnel expenses such as vehicle rentals and supplies. In accordance with California Elections Code Section 12241, the consolidation of polling places is only allowed for municipal elections, thus the Department will return to a full allotment of voting precincts for the June 3 election.

The FY 2014-15 proposed budget of $16.0 million for the Department of Elections is $0.9 million, or 5.1 percent, lower than the FY 2013-14 budget of $16.8 million. A significant amount of this decrease is due to there being only one scheduled election in FY 2014-15 compared to two elections in FY 2013-14. The one scheduled election in FY 2014-15 is the November 2014 Consolidated General Election. Because the November 2014 General Election will likely result in higher voter turnout, and it is anticipated that more candidates and propositions will be on the ballot, the FY 2014-15 budget includes a relatively higher level of temporary salaries, overtime, professional services, printing, postage, and work order expenses than an average municipal election or primary election would require.

Data Driven Election Administration

The Department's costs vary significantly based on the time of year and the number of elections that the County is required to conduct each fiscal year. The Department collects historical statistics for each election, including voter turnout, number of vote-by-mail ballots mailed and returned, types of calls received from the public during election cycle, and the number of voters who voted at the polls and during the early voting period. By analyzing this data, the Department can better prepare for high peaks of activity and more effectively allocate staffing resources. Furthermore, the data indicating the voter turnout at each voting site enables the Department to meet voter demand by increasing or decreasing the number of assigned poll workers and quantities of Election Day supplies and materials, as well as ensure that the funds are spent judiciously.

After each election cycle, the Department administers a survey to poll workers, the volunteers who administer voting at the polls. The survey asks these volunteers for input regarding their Election Day experience, their training, and about any suggestions they might have for future poll worker training. Consistent data gathering allows the Department to measure successes of its training program and identify areas that require additional focus.

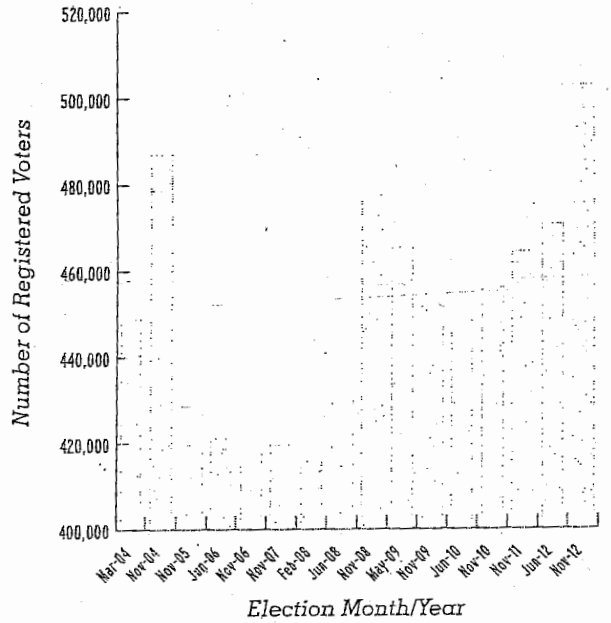
Increasing Participation in the Electoral Process

The Department maintains a database of the more than 500 community-based organizations it partners with to schedule outreach events and presentations. Data kept on all events includes communities served, languages spoken, number of people in attendance, materials distributed, and voter registrations collected. This data is used for evaluating outreach success at meetings, tracking performance measures for each election, and planning future elections.

To provide proper bilingual assistance on Election Day, the Department assigns Chinese and Spanish-speaking poll workers to many voting locations. To identify sites in which voters may need language assistance, and to determine the number of bilingual poll workers to assign to those sites, the Department collects and uses a variety of data, such as voter requests for election materials in Chinese or Spanish, voter countries of origin, and voter surnames.

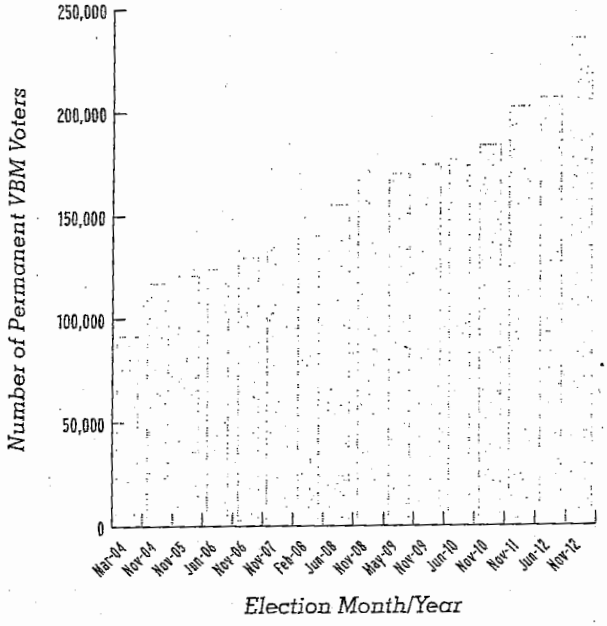
The Department's website is an invaluable tool to inform voters about registration, election procedures, polling place locations, and to encourage informed participation. To evaluate the effectiveness of the site, the Department uses monitoring tools to identify and collect data on usage patterns, including how long users spend on each page, how they navigate the site, and what type of information they seek.

NUMBER OF REGISTERED VOTERS



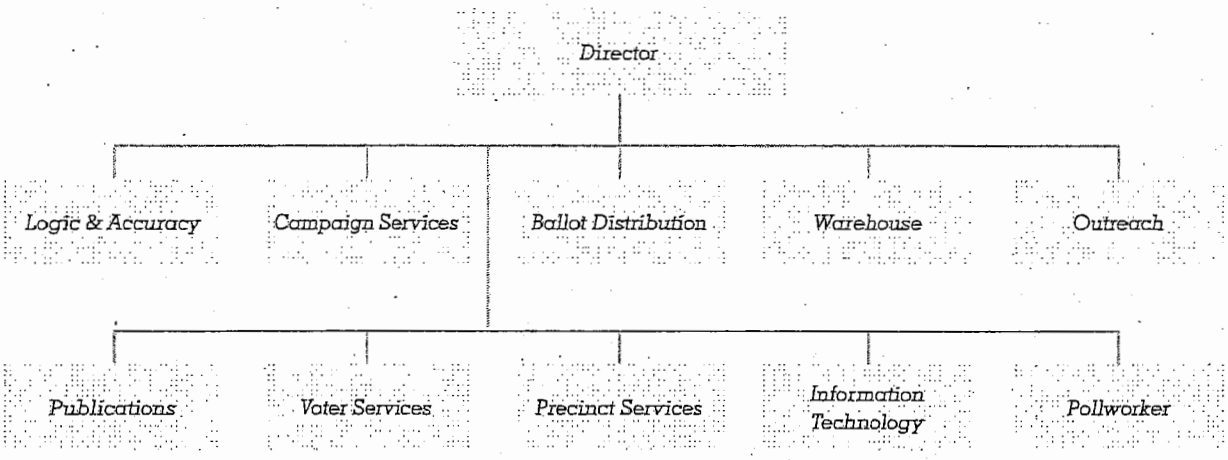
The number of registered voters in San Francisco peaked with the Presidential election in the Fall of 2012.

ACTUAL NUMBER OF PERMANENT VOTE-BY-MAIL VOTERS (VBM)



The number of San Francisco registered voters who have requested to be permanent Vote-By-Mail (VBM) voters is steadily increasing.

ELECTIONS


Director
Logic & Accuracy
Campaign Services
Ballot Distribution
Warehouse
Outreach
Publications
Voter Services
Precinct Services
Information Technology
Pollworker

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	55.40	42.25	53.44	11.19	47.43	(6.01)
Non-operating Positions (cap/other)	(0.77)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**54.63**	**42.25**	**53.44**	**11.19**	**47.43**	**(6.01)**
SOURCES						
Charges for Services	198,740	82,564	188,393	105,829	98,203	(90,190)
Expenditure Recovery	166,021	809,792	145,000	(664,792)	687,279	542,279
General Fund Support	14,193,949	11,524,492	16,514,564	4,990,072	15,195,713	(1,318,851)
Sources Total	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,537,084	3,821,573	4,865,194	1,043,621	4,131,321	(733,873)
Fringe Benefits	1,460,033	1,475,629	1,640,209	164,580	1,793,033	152,824
Professional & Contractual Services	7,309,928	5,814,337	8,967,307	3,152,970	6,780,470	(2,186,837)
Materials & Supplies	200,949	380,797	235,433	(145,364)	267,146	31,713
Equipment	27,684	29,838	94,044	64,206	99,500	5,456
Services of Other Departments	1,023,032	894,674	1,045,770	151,096	909,725	(136,045)
Uses - Operating Expenditures Total	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**13,981,195**	**(2,866,762)**
USES - PROJECT EXPENDITURES						
Capital Projects	0	0	0	0	2,000,000	2,000,000
Uses - Project Expenditures Total	**0**	**0**	**0**	**0**	**2,000,000**	**2,000,000**
USES BY PROGRAM RECAP						
Elections	14,558,710	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
Uses by Program Recap Total	**14,558,710**	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ELECTIONS					
San Francisco voter registration and turnout					
Number of registered voters	467,524	473,244	502,841	473,718	491,011
Voter turnout	171,174	360,000	364,875	189,500	320,000
Vote-by-mail turnout	104,150	172,000	193,196	127,500	176,000
Turnout as a percentage of registration	37%	76%	73%	40%	65%
Vote-by-mail turnout as a percentage of total turnout	61%	48%	53%	68%	55%
Providing a voter education and outreach program in accordance with the Voting Rights Act, the Help America Vote Act, and the Equal Access to Services Ordinance					
Number of outreach events	435	350	191	241	170
Number of educational presentations	360	350	178	224	160
Number of educational presentation program attendees	19,416	16,032	28,000	35,000	25,200
Providing bilingual poll workers at San Francisco's polling places					
Number of bilingual poll workers recruited	1,882	2,200	1,175	1,300	670
Maintaining a program to analyze and improve the customer service that the Department provides.					
Average rating for the level of customer service provided (scale of 1-5)	4.9	5.0	4.6	5.0	5.0

EMERGENCY MANAGEMENT

The Department of Emergency Management (DEM) leads the City in planning, preparedness, communication, response, and recovery for daily emergencies, large-scale citywide events, and major disasters. DEM is the vital link in emergency communication between the public and first responders, and provides key coordination and leadership to City departments, stakeholders, residents, and visitors.

SERVICES

The Department of Emergency Management provides services through the following divisions:

DIVISION OF EMERGENCY COMMUNICATIONS (DEC) personnel, commonly referred to as Public Safety Communications Dispatchers, are cross-trained to process police, medical, and fire emergency calls. In addition, dispatchers are responsible for monitoring and coordinating two-way radio communication with public safety responders and maintaining the status of field personnel through a computer-aided dispatch system.

DIVISION OF EMERGENCY SERVICES (DES) personnel coordinate the multi-disciplinary citywide planning, preparation, and response for emergencies that go beyond or are outside the resources of traditional response departments. In addition, staff coordinate training, exercises, education, and outreach for city residents, the private sector, City agencies, and others associated with emergency management and disaster planning. DES serves as the City's primary link to state and federal emergency management and Homeland Security partners. DES also houses the Emergency Medical Services Agency (EMSA), which regulates and coordinates all components of the City's pre-hospital care system.

ADMINISTRATION AND SUPPORT provides the Department with payroll and personnel services, budget and accounting functions, IT systems planning and management, facility management, and other administrative functions.

For more information, call (415) 558-3800 or 311; or visit **www.sfdem.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	92,549,075	47,674,920	69,657,820	21,982,900	69,736,280	78,460
Total FTE	214	244	245	1	249	4

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $69.7 million for the Department of Emergency Management is $22.0 million, or 46.1 percent, higher than the FY 2012-13 budget of $47.7 million. A significant amount of this increase is due to the inclusion of $22.9 million in pass-through grant revenues from the Department of Homeland Security (DHS). In prior years, this revenue has been accepted into the budget mid-year through the City's Accept and Expend process and therefore was not included in the annual budget figure. The performance period of DHS grants has been shortened from 36 months to 24 months, which allows DEM to draw down funds sooner, thereby maximizing the availability of grant funds. DEM serves as the fiscal agent for these funds, 77.1 percent of which are sub-granted to other local jurisdictions. In addition, $1.2 million of this budgetary increase is due to the funding of a class of 10 dispatchers in FY 2013-14, to address overtime and attrition at the City's 9-1-1 call center.

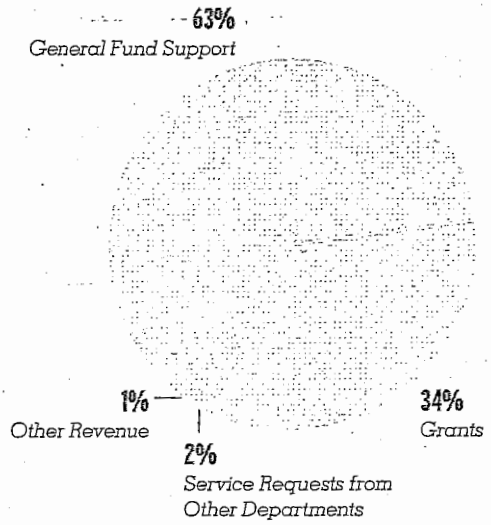
The FY 2014-15 proposed budget of $69.7 million for the Department of Emergency Management is roughly the same as the FY 2013-14 proposed budget.

Public Safety Technology Projects

In alignment with the City's Information & Communication Technology (ICT) Plan, DEM is spearheading a number of large technology projects. To strengthen security and disaster preparedness, DEM has requested funding through the Committee on Information Technology (COIT) to replace the City's legacy 800MHz Radio System, which is estimated to cost $69.0 million. In FY 2013-14 and FY 2014-15, $1.8 million has been allocated for planning phase of the Public Safety Radio Replacement project, which includes the hiring of dedicated project staff and the selection of a consultant to provide a needs-analysis and detailed project budget planning.

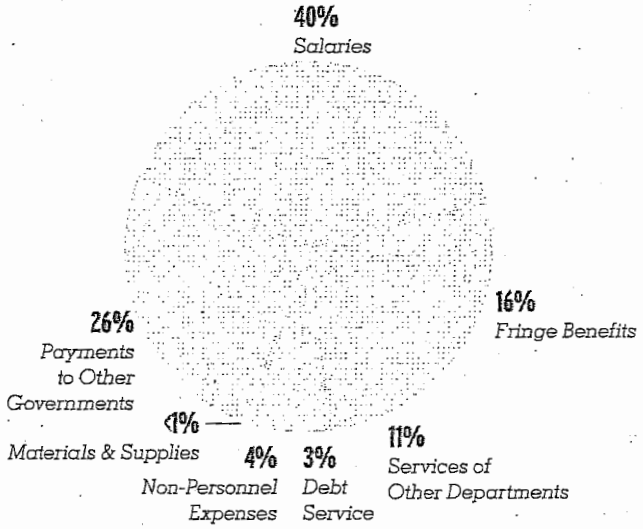
Another of DEM's critical technology projects is the Bay Area Wireless Enhanced Broadband (BayWEB) project, which will build a wireless broadband data network throughout the seven-county Bay Area, dedicated for the region's public safety agencies. This project is one of the first phases of a nationwide network buildout of the FirstNeT system. The BayWEB network incorporates cutting-edge 4G LTE technology that allows police, firefighters, and other first responders in the field to share texts, download photos of suspects or lost children, view video of incident scenes, and use new mobile apps to work smarter. As a dedicated network just for public safety, BayWEB will work if commercial cellular traffic fails during a major incident. In FY 2013-14 and FY 2014-15, a total of $0.5 million is budgeted for network implementation, which accounts for City staff time, establishing lease agreements, and utility expenses.

FY 2013-14 DEPARTMENT SOURCES



Following the passage of Proposition O in 2008, the Emergency Response Fee was replaced by the Access Line Tax (ALT). The ALT is treated as a general tax, so the Department is now mostly supported by the General Fund.

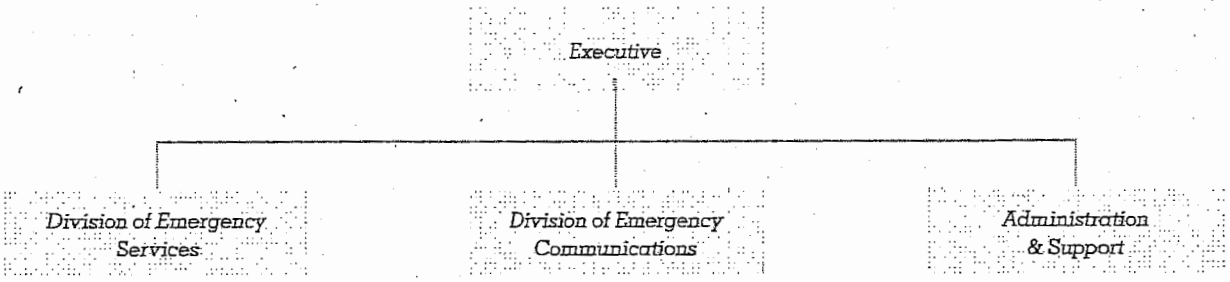
FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Over a quarter of the Department's proposed budget consists of payments to other governments through grant pass-throughs.

4208

EMERGENCY MANAGEMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	233.56	243.70	246.09	2.39	249.97	3.88
Non-operating Positions (cap/other)	(20.00)	0.00	(1.54)	(1.54)	(1.00)	0.54
Net Operating Positions	**213.56**	**243.70**	**244.55**	**0.85**	**248.97**	**4.42**
SOURCES						
Use of Money or Property	3,842	0	0	0	0	0
Intergovernmental Revenue - Federal	48,809,482	4,618,326	22,901,903	18,283,577	22,917,367	15,464
Intergovernmental Revenue - State	10,000	0	0	0	0	0
Charges for Services	438,522	484,277	485,460	1,183	513,720	28,260
Other Revenues	(440)	0	0	0	0	0
Expenditure Recovery	1,824,422	521,757	1,634,373	1,112,616	1,678,512	44,139
Use of / (Deposit to) Fund Balance	769,980	0	0	0	0	0
General Fund Support	40,693,267	42,050,560	44,636,084	2,585,524	44,626,681	(9,403)
Sources Total	**92,549,075**	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**
USES - OPERATING EXPENDITURES						
Salaries & Wages	26,207,688	25,840,852	26,743,222	902,370	27,572,423	829,201
Fringe Benefits	9,753,846	9,380,969	10,265,281	884,312	11,342,594	1,077,313
Overhead	601	6,322	5,481	(841)	5,481	0
Professional & Contractual Services	44,133,579	3,349,764	22,305,793	18,956,029	20,769,125	(1,536,668)
Materials & Supplies	1,067,769	127,994	286,076	158,082	268,352	(17,724)
Equipment	2,482,909	88,889	5,924	(82,965)	10,885	4,961
Debt Service	0	2,213,627	2,178,840	(34,787)	2,181,840	3,000
Services of Other Departments	8,118,761	6,406,503	7,266,353	859,850	7,367,580	101,227
Transfers Out	365,396	0	0	0	0	0
Uses - Operating Expenditures Total	**92,130,549**	**47,414,920**	**69,056,970**	**21,642,050**	**69,518,280**	**461,310**
USES - PROJECT EXPENDITURES						
Capital Renewal	0	0	379,000	379,000	218,000	(161,000)
Capital Projects	418,526	260,000	221,850	(38,150)	0	(221,850)
Uses - Project Expenditures Total	**418,526**	**260,000**	**600,850**	**340,850**	**218,000**	**(382,850)**
USES BY PROGRAM RECAP						
911 Project	365,396	0	0	0	0	0
Emergency Communications	39,620,334	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
Emergency Management - Emsa	(127)	0	0	0	0	0
Emergency Services	51,758,296	6,471,790	26,285,716	19,813,926	26,407,242	121,526
False Alarm Prevention	721,716	754,297	0	(754,297)	0	0
Outdoor Public Warning System	83,460	132,258	140,910	8,652	139,145	(1,765)
Uses by Program Recap Total	**92,549,075**	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
DEM EMERGENCY COMMUNICATIONS					
Staff emergency communication center with fully-trained personnel					
Number of new dispatchers successfully completing the training program	8	10	8	10	10
Respond quickly to incoming calls					
Percentage of emergency calls answered within ten seconds	88%	90%	90%	90%	90%
Calls handled per dispatcher FTE/hour	13	14	14	14	14
DEM EMERGENCY SERVICES					
Exercise emergency response capabilities					
Overall satisfaction with DES led exercises.	4	4	4	4	4
Coordinate interagency planning					
Number of disaster council meetings	3	4	4	4	4
Overall satisfaction with trainings provided by DES staff.	4	4	4	4	4
Promote community preparedness for emergencies					
Number of preparedness presentations made	35	20	25	25	25

ENVIRONMENT

The Department of the Environment (ENV) creates visionary policies and innovative programs that promote social equity, protect human health, and lead the way toward a sustainable future. Environment puts this mission into action by mobilizing communities and providing the resources needed to safeguard our homes, our city, and ultimately our planet.

SERVICES

The Department of the Environment provides services through the following program areas:

CLEAN TRANSPORTATION promotes alternatives to driving for residents, businesses, and City agencies; promotes clean alternative fuel technology; and monitors the alternative fuel composition of the City fleet.

CLIMATE tracks greenhouse gas emissions for San Francisco's citywide and municipal operations, and designs and coordinates policies to reduce the City's carbon footprint in line with approved goals.

ENERGY provides energy efficiency audits at commercial establishments; offers retrofits pending available State funding; provides free energy-efficient appliances to commercial and residential clients; and promotes both residential and commercial solar energy installations.

Green Building focuses on promoting resource conservation in the construction, demolition, and maintenance of municipal building projects, and enhances the environmental performance of residential and commercial buildings in San Francisco.

Green Business helps San Francisco businesses adopt environmental practices that are sustainable as well as profitable and recognizes these businesses for their efforts with the San Francisco Green Business seal.

ENVIRONMENTAL JUSTICE addresses air quality, energy infrastructure, and health concerns in communities that bear a disproportionate environmental burden, helping to build healthier, more sustainable neighborhoods.

OUTREACH provides outreach to San Francisco residents and schools. The school outreach program provides curriculum to over 225 San Francisco public and private schools, and teaches K-12 students how to protect nature through topics such as zero waste, urban gardening, and water pollution prevention.

TOXICS REDUCTION promotes proper use and disposal of toxic products, and educates municipal, commercial, and residential clients on non-toxic alternatives.

ZERO WASTE promotes recycling, materials reuse, and waste reduction for municipal, commercial, and residential clients, bringing the city ever closer to the goal of zero waste by 2020.

For more information, call (415) 355-3700 or 311; or visit **www.sfenvironment.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	25,565,370	18,297,640	17,402,898	(894,742)	17,596,760	193,862
Total FTE	59	59	59	0	59	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $17.4 million for the Department of the Environment is $0.9 million, or 4.9 percent, lower than the FY 2012-13 budget of $18.3 million. A significant amount of this decrease is due to changes in grant funding.

The FY 2014-15 proposed budget of $17.6 million for the Department of the Environment is $0.2 million, or 1.1 percent, higher than the FY 2013-14 budget of 17.4 million. A significant amount of this increase is due to increased salary and fringe benefits costs.

The Department's budget fluctuates depending on the timing and size of external grants. The Department received significant federal funding in prior years, both through an earmark and through American Recovery and Reinvestment Act (ARRA) funding that will end in December 2013.

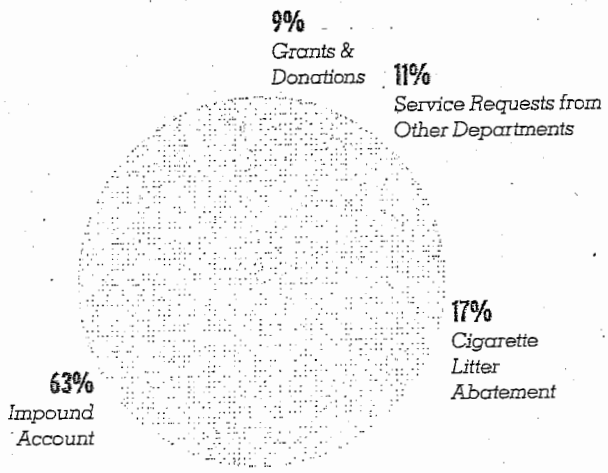
Green Jobs and Waste Division

With a citywide goal of zero waste by 2020, the Department will continue to promote recycling, composting, and other waste diversion practices in FY 2013-14 and FY 2014-15. The Department is pleased to continue the Environment Now education and outreach program, which hires local San Francisco residents for extensive green jobs training. The program provides leadership development and on-the-job training to workers from the City's most underserved neighborhoods.

Initiating Biodiversity Program

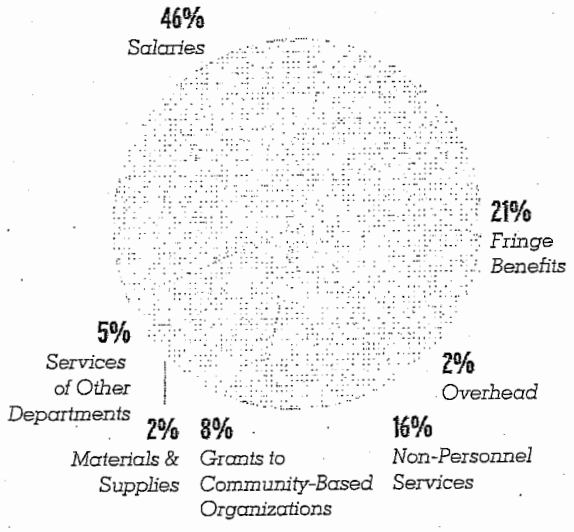
San Francisco's iconic park lands and open natural areas harbor remarkably diverse ecological communities of native habitats, plants, and animals, including 10 federally-listed endangered species, 20 globally rare plants, and hundreds of species of resident and migratory birds. The Department is initiating a Biodiversity Program to advance planning and policymaking for the protection, conservation, and restoration of the City's natural lands and biodiversity.

FY 2013-14 DEPARTMENT SOURCES



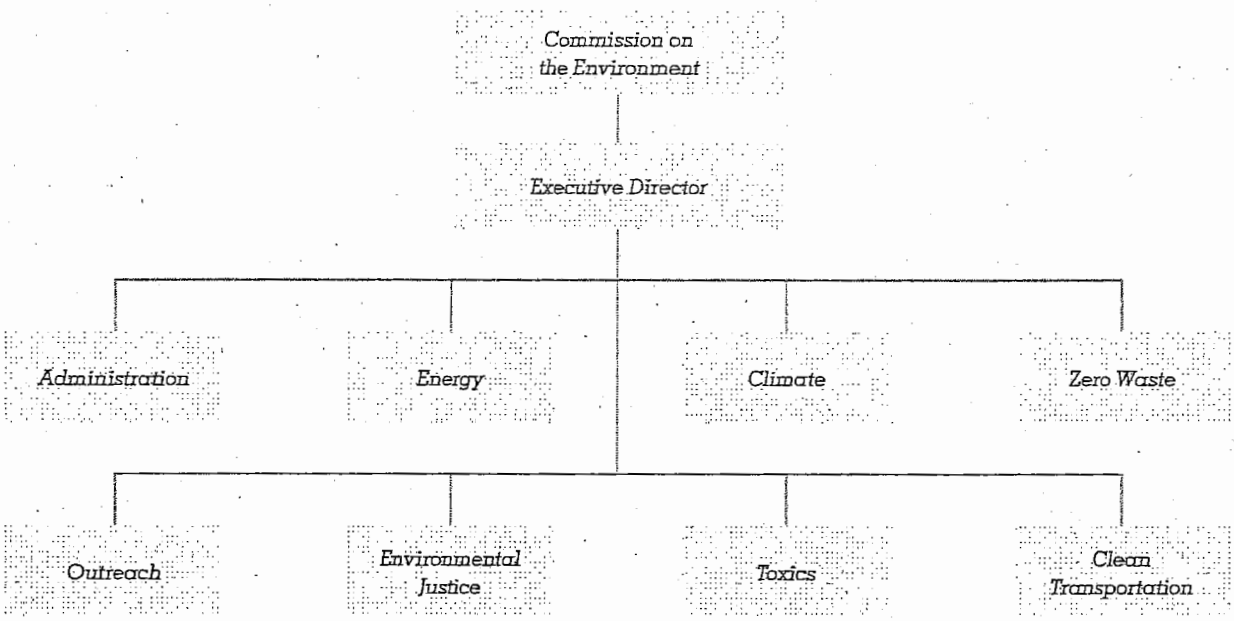
The majority of the Department's budget is funded by the City's Solid Waste Impound Account, which is collected through a 3 percent set-aside from garbage rate fees.

FY 2013-14 USES BY EXPENDITURE TYPE



8 percent of the Department's expenditures are allocated for grants to community-based organizations.

ENVIRONMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	88.74	87.08	87.58	0.50	87.14	(0.44)
Non-operating Positions (cap/other)	(30.19)	(27.65)	(28.49)	(0.84)	(28.49)	0.00
Net Operating Positions	**58.55**	**59.43**	**59.09**	**(0.34)**	**58.65**	**(0.44)**
SOURCES						
Intergovernmental Revenue - Federal	2,763,960	0	0	0	0	0
Intergovernmental Revenue - State	6,218,649	553,055	536,135	(16,920)	540,921	4,786
Intergovernmental Revenue - Other	701,153	418,611	672,904	254,293	672,904	0
Charges for Services	11,325,698	10,883,868	11,641,478	757,610	11,951,133	309,655
Other Revenues	373,607	4,132,282	1,596,443	(2,535,839)	1,695,864	99,421
Transfers In	0	2,891,272	2,890,157	(1,115)	2,890,157	0
Expenditure Recovery	4,228,395	2,309,824	2,939,141	629,317	2,719,141	(220,000)
Transfer Adjustments-Sources	0	(2,891,272)	(2,890,157)	1,115	(2,890,157)	0
Use of / (Deposit to) Fund Balance	(424,300)	0	16,797	16,797	16,797	0
General Fund Support	378,208	0	0	0	0	0
Sources Total	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
USES - OPERATING EXPENDITURES						
Salaries & Wages	6,151,435	4,710,128	4,910,806	200,678	4,941,132	30,326
Fringe Benefits	2,980,280	2,567,782	2,710,818	143,036	2,922,762	211,944
Overhead	1,043,047	614,848	541,648	(73,200)	528,676	(12,972)
Professional & Contractual Services	8,687,944	5,751,727	3,714,617	(2,037,110)	3,714,617	0
Aid Assistance / Grants	1,756,475	950,000	1,133,000	183,000	1,132,066	(934)
Materials & Supplies	265,617	227,056	318,349	91,293	318,349	0
Equipment	7,683	0	0	0	0	0
Services of Other Departments	3,655,287	3,476,099	3,278,686	(197,413)	3,274,179	(4,507)
Transfers Out	1,017,602	2,891,272	2,890,157	(1,115)	2,890,157	0
Budgetary Reserves	0	0	794,974	794,974	764,979	(29,995)
Transfer Adjustments-Uses	0	(2,891,272)	(2,890,157)	1,115	(2,890,157)	0
Uses - Operating Expenditures Total	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**
USES BY PROGRAM RECAP						
Clean Air	1,130,816	781,857	858,062	76,205	865,306	7,244
Climate Change/Energy	9,649,841	3,179,097	754,945	(2,424,152)	771,656	16,711
Environment	6,688,243	7,261,554	8,060,746	799,192	8,170,088	109,342
Environment-Outreach	203,135	219,521	218,688	(833)	223,962	5,274
Environmental Justice / Youth Employment	944,027	173,709	173,569	(140)	179,652	6,083
Green Building	566,449	383,130	478,322	95,192	490,941	12,619
Recycling	4,216,518	4,760,233	5,198,426	438,193	5,195,760	(2,666)
Solid Waste Management	347,901	0	0	0	0	0
Toxics	1,781,208	1,500,874	1,611,516	110,642	1,649,093	37,577
Urban Forestry	37,232	37,665	48,624	10,959	50,302	1,678
Uses by Program Recap Total	**25,565,370**	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CLEAN AIR					
Increase the use of biofuels and/or other alternative fuels by the city fleet					
Percentage of CCSF fleet fuel usage that is biodiesel	14%	20%	15%	20%	20%
CLIMATE CHANGE/ENERGY					
Encourage the use of renewable energy and energy efficiency					
Metric Tons of CO2 greenhouse gas reduced through SF Energy Watch program activities	8,910	6,609	10,000	6,609	6,609
Megawatt reduction: SF Energy Watch program activities	4	3	5	3	3
GREEN BUILDING					
Ensure energy efficiency and environmental-friendly designed buildings					
Quantity of LEED certified municipal green building stock in San Francisc (square footage).	2,300,000	4,000,000	4,000,000	4,500,000	5,000,000
TOXICS					
Improve environmental quality and reduce toxics					
Number of Green Businesses certified through Green Business program	177	270	212	230	240

ETHICS COMMISSION

The Ethics Commission (ETH) acts as a filing officer, enforcement and investigations entity, administrator of public finance programs, and advisor to City departments on ethical matters. The Ethics Commission promotes and practices the highest standards of ethical behavior in government.

SERVICES

The Ethics Commission provides services through the following divisions:

ENFORCEMENT AND INVESTIGATIONS investigates ethics complaints, imposes administrative penalties when appropriate, and oversees the registration and regulation of campaign consultants and lobbyists.

CAMPAIGN FINANCE serves as the filing officer for campaign disclosure statements submitted by political candidates and committees, and for financial disclosure statements submitted by city elected officials, members of boards and commissions, and department heads. This division also assesses and collects late fees for failure to adhere to deadlines and requirements.

AUDITS AND PUBLIC FINANCE audits campaign disclosure statements of targeted and randomly selected campaign committees and all publicly financed candidates to ensure compliance with state and local laws. This division administers the Election Campaign Fund for the City, which provides publicly-matched funds to candidates for the Board of Supervisors and Mayor, by verifying eligibility, disbursing funds, and conducting audits of all publicly financed candidates at the completion of each election cycle.

In addition, the Department provides advice regarding the application of campaign finance, ethics, lobbyist, and campaign consultant laws, as well as training on these laws.

For more information call (415) 252-3100 or 311; or visit **www.sfgov.org/ethics**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	4,052,455	4,155,547	4,356,950	201,403	4,449,444	92,494
Total FTE	17	17	18	1	18	0

4218

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $4.4 million for the Ethics Commission is $0.2 million, or 4.8 percent, higher than the FY 2012-13 budget of $4.2 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $4.4 million for the Ethics Commission is roughly the same as the FY 2013-14 proposed budget.

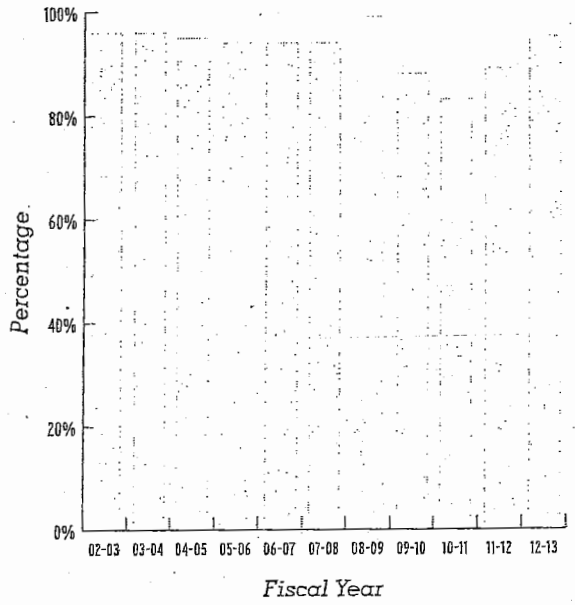
Election Campaign Fund

San Francisco's public financing program for candidates for the Board of Supervisors was adopted through a ballot measure (Proposition O) in November 2000. In 2006, the program was extended to include Mayoral candidates as well. The San Francisco Ethics Commission administered the public financing program in elections for candidates for the Board of Supervisors beginning in 2002. Because no candidate for Mayor qualified for public funding in 2007, the Commission administered the public financing program in a Mayoral election for the first time in 2011. The City allocates a set amount of funding per resident to the Election Campaign Fund yearly, with the goal of reaching $7.0 million the year of a mayoral election.

Use of Data for Effectiveness

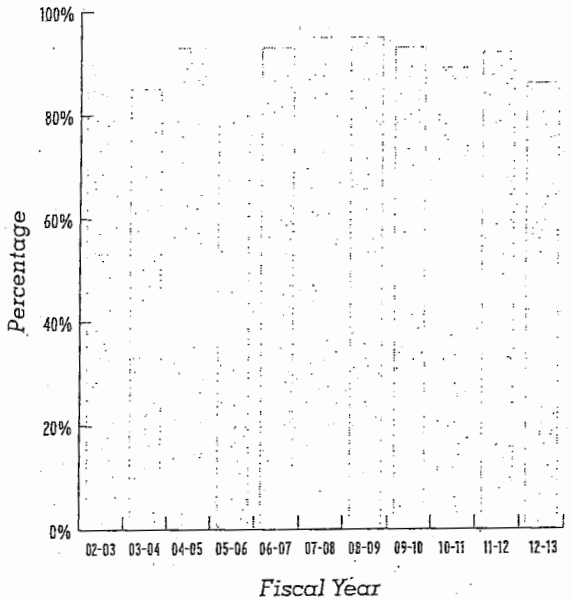
Each unit of the Ethics Commission utilizes and relies on data to effectively accomplish Department objectives. The Late Filing Fees unit uses data to identify late filers and assess late fees. The Campaign Filings unit uses data to identify filers that may need additional customer support to help them to file on time. The Statement of Economic Interests (SEI) unit uses data to identify filers who must file with the Ethics Commission and designated employees who have failed to file their SEIs with their departments. The Audit unit uses data to project the amount of public funds disbursements that will occur in each election. The Legal unit uses data to determine whether changes to laws and regulations are needed.

PERCENTAGE OF IDENTIFIED LOBBYISTS FILING REPORTS ON A TIMELY BASIS



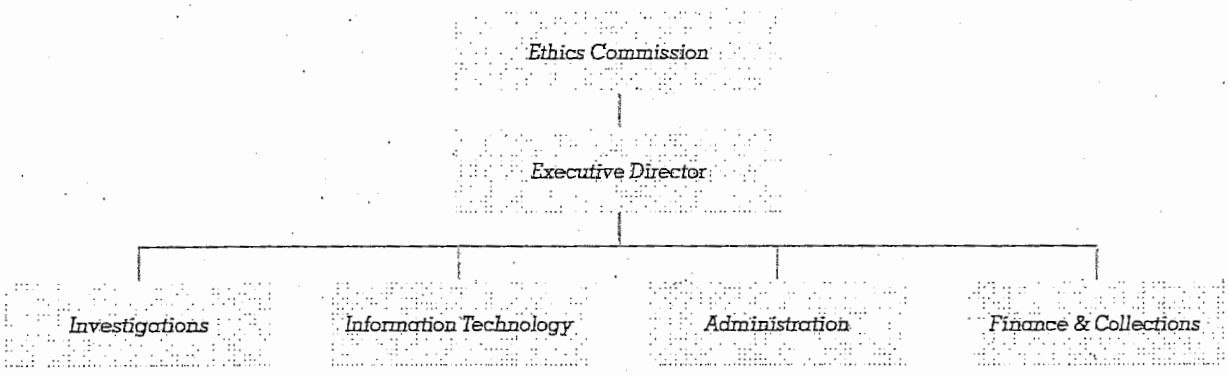
In FY 2011-12, approximately 95 percent of lobbyists filed reports on a timely basis.

PERCENTAGE OF IDENTIFIED CAMPAIGN CONSULTANTS WHO FILE QUARTERLY REPORTS ON A TIMELY BASIS



According to the Campaign Consultant Ordinance, registered campaign consultants must file quarterly reports with the Ethics Commission. The percent of campaign consultants who filed their quarterly reports on a timely basis decreased from FY 2010-11 to FY 2011-12.

ETHICS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	17.32	16.79	17.51	0.72	17.50	(0.01)
Net Operating Positions	**17.32**	**16.79**	**17.51**	**0.72**	**17.50**	**(0.01)**
SOURCES						
Licenses & Fines	129,004	99,000	99,000	0	99,000	0
Charges for Services	316	1,000	1,000	0	1,000	0
Other Revenues	(150)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	0	4,000,000	2,000,000	(2,000,000)	0	(2,000,000)
General Fund Support	3,923,285	55,547	2,256,950	2,201,403	4,349,444	2,092,494
Sources Total	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
USES - OPERATING EXPENDITURES						
Salaries & Wages	1,242,199	1,375,980	1,488,011	112,031	1,517,275	29,264
Fringe Benefits	541,024	558,860	639,045	80,185	700,265	61,220
Professional & Contractual Services	112,427	136,744	136,744	0	136,744	0
Aid Assistance / Grants	1,993,827	1,899,308	1,903,559	4,251	1,906,395	2,836
Materials & Supplies	7,303	15,466	13,466	(2,000)	13,466	0
Services of Other Departments	155,675	169,189	176,125	6,936	175,299	(826)
Uses - Operating Expenditures Total	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**
USES BY PROGRAM RECAP						
Election Campaign Fund	1,993,827	1,899,308	1,903,559	4,251	1,906,395	2,836
Ethics Commission	2,058,628	2,256,239	2,453,391	197,152	2,543,049	89,658
Uses by Program Recap Total	**4,052,455**	**4,155,547**	**4,356,950**	**201,403**	**4,449,444**	**92,494**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ETHICS COMMISSION					
Promote compliance with state and local filing requirements					
Percentage of identified lobbyists filing reports on a timely basis	95%	90%	95%	92%	92%
Percentage of identified campaign consultants who file quarterly reports on a timely basis	86%	84%	86%	88%	88%
Promote and ensure compliance with state and local campaign reporting and disclosure laws					
Number of campaign committees and publicly financed candidate committees audited	12	28	23	22	23
Percentage of expected campaign finance statements (Form 460) filed on time	90%	90%	90%	92%	92%
Investigate complaints of alleged violations of state and local law relating to campaign finance, governmental ethics, and conflicts of interest that are within the jurisdiction of the Commission					
Percentage of complaints resolved	45%	45%	45%	45%	45%

FINE ARTS MUSEUMS

The Fine Arts Museums of San Francisco (FAM), through the de Young and the Legion of Honor museums, offer residents and visitors to the city an overview of artistic achievement spanning from ancient times to the present. The Fine Arts Museums provide, through the development and utilization of collections, exhibitions, education, and community outreach programs, a rich and diversified experience of art and culture for Bay Area, Northern California, national, and international audiences.

SERVICES

The Fine Arts Museums provide services through the following divisions:

GENERAL DIVISION is responsible for the security and maintenance of the de Young Museum and the Legion of Honor, as well as for the security, conservation, and public display of the City's art collection. The de Young is home to a world class collection of American paintings; decorative arts and crafts; arts from Africa, Oceania, and the Americas; Western and non-Western textiles; and photography. The Legion of Honor is known for its rich overview of European art history, from medieval times through the 20th Century. It also houses an outstanding collection of ancient art.

ADMISSIONS DIVISION is responsible for administering public entry into the two museums in the form of ticket sales. The Fine Arts Museums' special exhibitions bring significant and rare art works to the Bay Area. In Fiscal Year (FY) 2012-13, the Department presented more than 20 special exhibitions, ranging from contemporary prints and photography, costumes, fashion, textiles, and Italian masterworks, to *Girl With a Pearl Earring: Dutch Paintings From The Mauritshuis*, and *Royal Treasures from the Louvre*.

Additionally, the Department offers a variety of educational and outreach programs throughout the year aimed at engaging a broad and diverse public with the Fine Arts Museums' collections and exhibitions. The Department partnered with other San Francisco institutions to bring about a more robust cross-pollination of the City's arts and culture in our community. In calendar year 2012, the combined attendance at the de Young and the Legion of Honor exceeded 1.4 million visitors, including 241,000 individuals who participated in education or outreach programs. Membership in FY 2012-13 continues to be strong with more than 101,000 households.

For more information, call (415) 750-3600 or 311; or visit **deyoungmuseum.org** or **legionofhonor.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	15,171,923	16,249,470	17,146,710	897,240	17,901,792	755,082
Total FTE	106	110	111	1	111	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $17.1 million for the Fine Arts Museums is $0.9 million, or 5.5 percent, higher than the FY 2012-13 budget of $16.2 million. A significant amount of this increase is due to increases in salary, fringe benefits costs, utility rates, and operational costs. Additionally, the Fine Arts Museums are receiving General Fund support to fund an additional 10 days of public operations during traditional holiday closures.

The FY 2014-15 proposed budget of $17.9 million for the Fine Arts Museums is $0.8 million, or 4.4 percent, higher than the FY 2013-14 budget of $17.1 million. A significant amount of this increase is due to increases in capital outlay and facilities maintenance and increased costs associated with salary and fringe benefits costs.

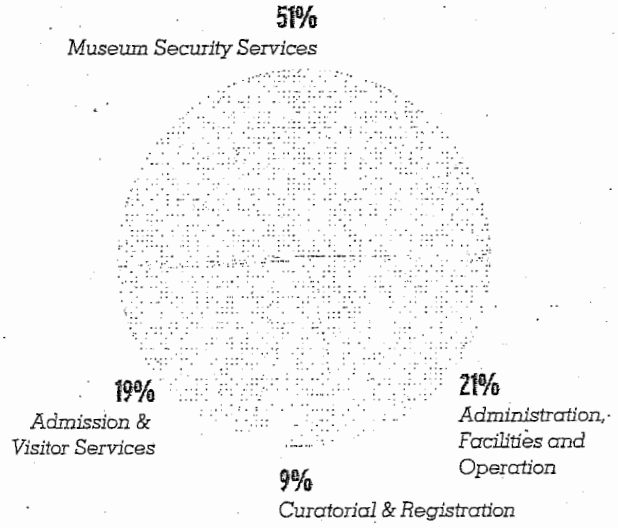
Major Exhibitions

The Department will work over the next two fiscal years to expand tourism and trade by mounting major exhibitions and displaying artwork in collaboration with SFMOMA during their closure. At the de Young, special exhibitions include *Richard Diebenkorn: The Berkeley Years* (June-October, 2013), *David Hockney: A Bigger Exhibition* (October 2013-January 2014), *Modern Nature: Georgia O'Keeffe and Lake George* (February-May 2013), and the *Meyerhoff Collection from the National Gallery* (June-October, 2014). Featured special exhibitions at the Legion of Honor include *Impressionists on the Water* (June-September, 2013), *Anders Zorn: Sweden's Master Painter* (November, 2013-February, 2014), and *19th-Century French Paintings from the National Gallery* (March-August, 2014).

Educational Programming

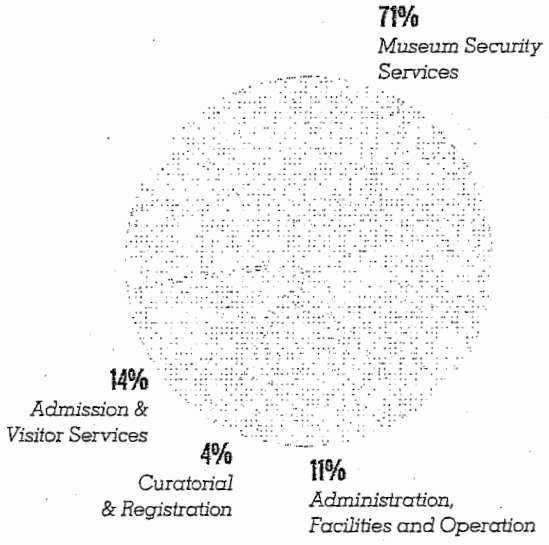
The Department works with local colleges and universities on internship and fellowship programs in digital media and conservation. Additionally, the Department works with the San Francisco Unified School District (SFUSD) on the Museum Ambassadors program, which provides teens from under-resourced schools with job training and experience, and on the Get Smart with Art art-integrated curriculum for 1st-12th grade students.

FY 2013-14 USES BY SERVICE AREA



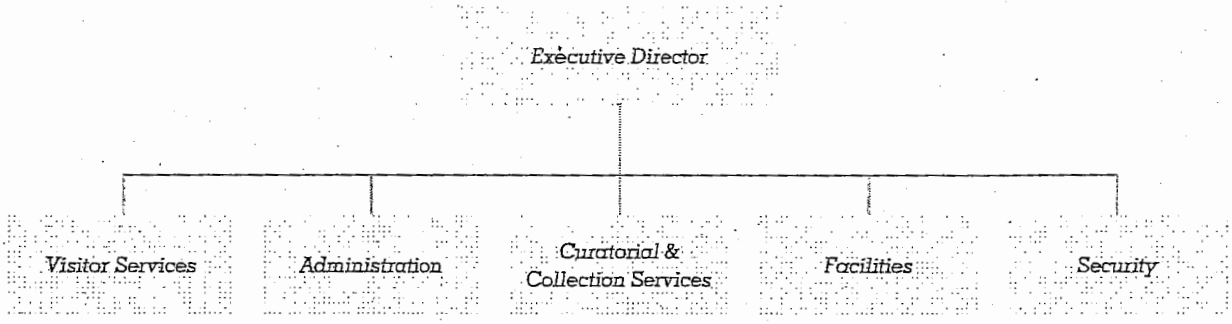
Over half of the Department's expenditures go to Museum Security Services.

FY 2013-14 STAFFING BY SERVICE AREA



Seventy-one percent of the Department's staffing supports Museum Security Services.

FINE ARTS MUSEUMS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	106.06	109.86	111.14	1.28	110.94	(0.20)
Net Operating Positions	**106.06**	**109.86**	**111.14**	**1.28**	**110.94**	**(0.20)**
SOURCES						
Local Taxes	5,620,000	5,620,000	0	(5,620,000)	0	0
Charges for Services	3,223,956	3,230,767	3,145,650	(85,117)	3,177,574	31,924
Other Revenues	599,965	0	0	0	0	0
Expenditure Recovery	159,000	154,000	179,000	25,000	179,000	0
Use of / (Deposit to) Fund Balance	(599,964)	0	0	0	0	0
General Fund Support	6,168,966	7,244,703	13,822,060	6,577,357	14,545,218	723,158
Sources Total	**15,171,923**	**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**
USES - OPERATING EXPENDITURES						
Salaries & Wages	7,278,582	7,578,592	8,094,709	516,117	8,191,346	96,637
Fringe Benefits	2,658,726	3,054,568	3,320,108	265,540	3,570,530	250,422
Overhead	130,572	161,451	117,008	(44,443)	117,008	0
Professional & Contractual Services	2,461,235	2,248,383	2,062,507	(185,876)	2,067,658	5,151
Materials & Supplies	25,412	39,600	39,400	(200)	39,400	0
Services of Other Departments	2,324,947	2,385,379	2,531,719	146,340	2,643,917	112,198
Uses - Operating Expenditures Total	**14,879,474**	**15,467,973**	**16,165,451**	**697,478**	**16,629,859**	**464,408**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	159,999	150,000	158,000	8,000	166,000	8,000
Capital Renewal	0	631,497	823,259	191,762	1,105,933	282,674
Capital Projects	132,450	0	0	0	0	0
Uses - Project Expenditures Total	**292,449**	**781,497**	**981,259**	**199,762**	**1,271,933**	**290,674**
USES BY PROGRAM RECAP						
Admissions	3,223,957	3,230,767	3,145,650	(85,117)	3,177,574	31,924
Oper & Maint Of Museums	11,947,966	13,018,703	14,001,060	982,357	14,724,218	723,158
Uses by Program Recap Total	**15,171,923**	**16,249,470**	**17,146,710**	**897,240**	**17,901,792**	**755,082**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMISSIONS					
Provide quality art and educational experiences to attract a large and diverse audience					
Number of Legion of Honor visitors	386,254	300,000	313,090	317,500	317,500
Number of de Young visitors	1,201,915	1,280,000	1,204,277	1,263,000	1,263,000
Number of education program participants	257,997	250,000	225,000	233,000	250,000
Number of exhibitions	21	23	24	18	20
Number of paid memberships	105,851	115,000	107,100	105,000	105,000
City cost per visitor (All museums)	$7.24	$7.65	$7.58	$8.66	$8.81
DEVELOPMENT					
Provide for collection growth through gifts, bequests and purchases					
Number of acquisitions through gifts, bequests and purchases	490	450	507	470	470

FIRE DEPARTMENT

The Fire Department (FIR) protects the lives and property of the people of San Francisco from fires, natural disasters, and hazardous materials incidents; provides emergency medical services; prevents fires through prevention and education programs; and provides a work environment that values health, wellness, and cultural diversity, and is free of harassment and discrimination.

SERVICES

The Fire Department provides services through the following divisions:

SUPPRESSION fights fires, provides Emergency Medical Services (EMS), oversees specialized services such as Hazardous Materials units and Search and Rescue units, and conducts disaster planning and preparedness training.

PREVENTION minimizes injuries, deaths, and property loss due to fire through code enforcement, public education, and inspection programs that detect and eliminate fire hazards.

INVESTIGATION determines, documents, and reports on the origin and cause of fires and explosions, ensuring that such incidents can be prosecuted if appropriate.

SUPPORT SERVICES manages the Department's facilities, equipment, and water supply systems and is responsible for all maintenance, repairs, and capital improvements.

TRAINING instructs and evaluates all Department staff and new recruits, and provides comprehensive Fire and EMS training to all staff.

FIREBOAT operates and maintains the City's two fireboats, and is responsible for Water Rescue and Fire Suppression on the San Francisco Bay.

AIRPORT provides fire services at the San Francisco International Airport, including but not limited to Fire Suppression, EMS, and Water Rescue.

ADMINISTRATION provides support and oversees the Department's programs in areas such as accounting and finance, planning and research, human resources, payroll, public information, the physician's office, and management information services.

For more information, call (415) 558-3200 or 311; or visit **www.sf-fire.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	302,534,343	326,072,813	334,306,104	8,233,291	346,212,615	11,906,511
Total FTE	1,474	1,463	1,467	4	1,469	3

4230

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $334.3 million for the Fire Department is $8.2 million, or 2.5 percent, higher than the FY 2012-13 budget of $326.1 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $346.2 million for the Fire Department is $12.0 million, or 3.6 percent, higher than the FY 2013-14 budget of $334.3 million. A significant amount of this increase is due to increases in salary and fringe benefits costs. In addition, the proposed budget includes staffing for Fire Station 4, which is currently under construction as part of the 2010 Earthquake Safety and Emergency Response (ESER) Bond program and is scheduled to open in Fall 2014.

Public Safety Hiring

As part of the Mayor's Public Safety Hiring plan announced in June 2012, there will be an academy class for 42 firefighters in both fiscal years. The Department will hold an additional academy class of 36 entry-level firefighters in January 2014 to further increase uniform staffing levels. Hiring is critical to the Department's operational stability, as the Department needs to replace a large number of retired employees. Over the next two years, these 120 new firefighters will reduce the Department's reliance on overtime staffing to fulfill its fixed staffing model.

Investment in Infrastructure

In June 2010, voters passed Proposition B, the Earthquake Safety and Emergency Response (ESER) Bond, proposed as part of the City's Ten-Year Capital Plan. This bond provides funding for infrastructure improvements, including the repair and seismic retrofitting of a number of the Department's firehouses; repair and upgrade of the Auxiliary Water Supply System; and construction of the new Public Safety Building in Mission Bay, which will house the new Fire Station 4. Construction work has begun on the initial bond projects and will continue through the next two fiscal years. In addition, planning efforts have commenced for potential future ESER bond programs.

As part of the Capital Plan, the Fire Department will invest $3.4 million over the two fiscal years to repair and refurbish its aging Fire Stations.

More Responsive and Effective Government

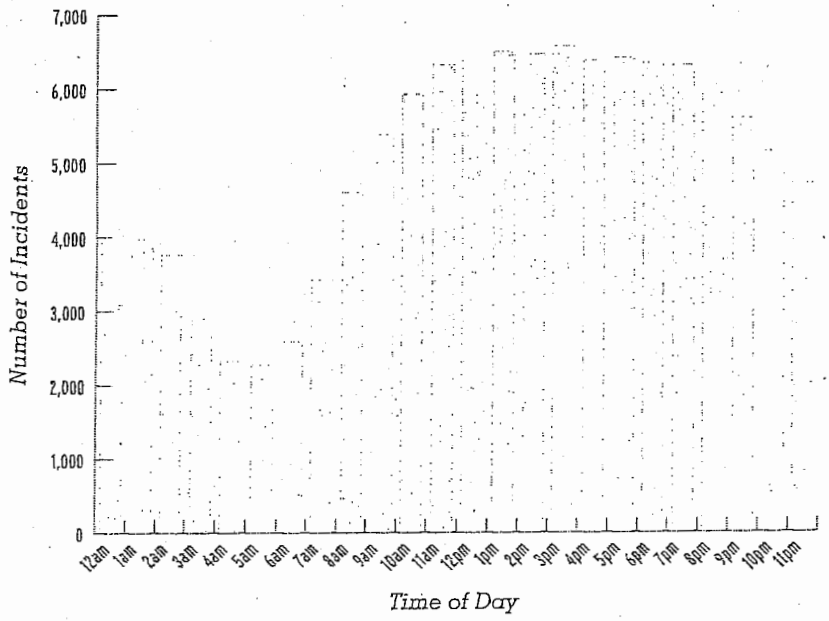
The Department is continually exploring ways to become more effective in its operational and administrative practices. To this end, the Department regularly reviews trends in medical call supply and demand and uses data to improve the Department's ambulances deployment. Additionally, the Department works with the Department of Emergency Management's 9-1-1 dispatch center to improve response times for deployed units.

The Department will continue implementing a variety technology-driven initiatives over the two fiscal years. In FY 2014-15, the Department will add high-speed wireless data service and replace data terminals in its apparatus. These technology investments enable the Department to be more responsive to fires and other emergencies.

Financial Stability and Long-Term Planning

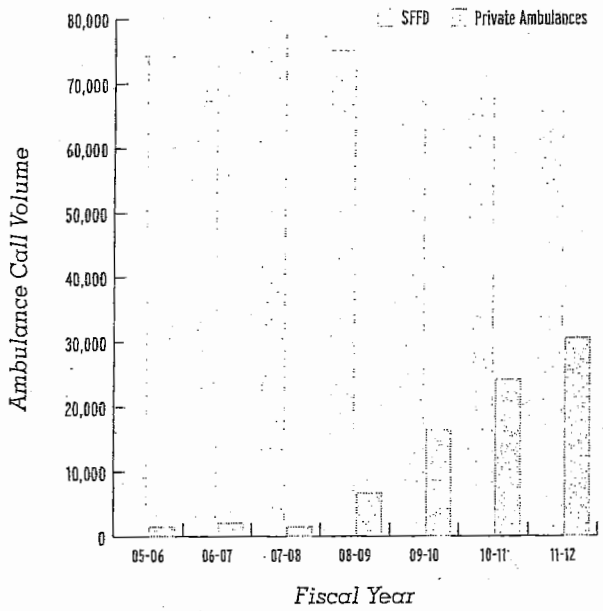
As part of the City's overall long-term planning strategy, the Department will continue to work with the Mayor's Office on its multi-year planning efforts. The Department is also working with the Department of Emergency Management on the design and structure of the City's ambulance system, as a result of the recent State ruling on the Exclusive Operating Area agreement for San Francisco.

FISCAL YEAR 2011-12 TOTAL RUNS BY TIME OF DAY



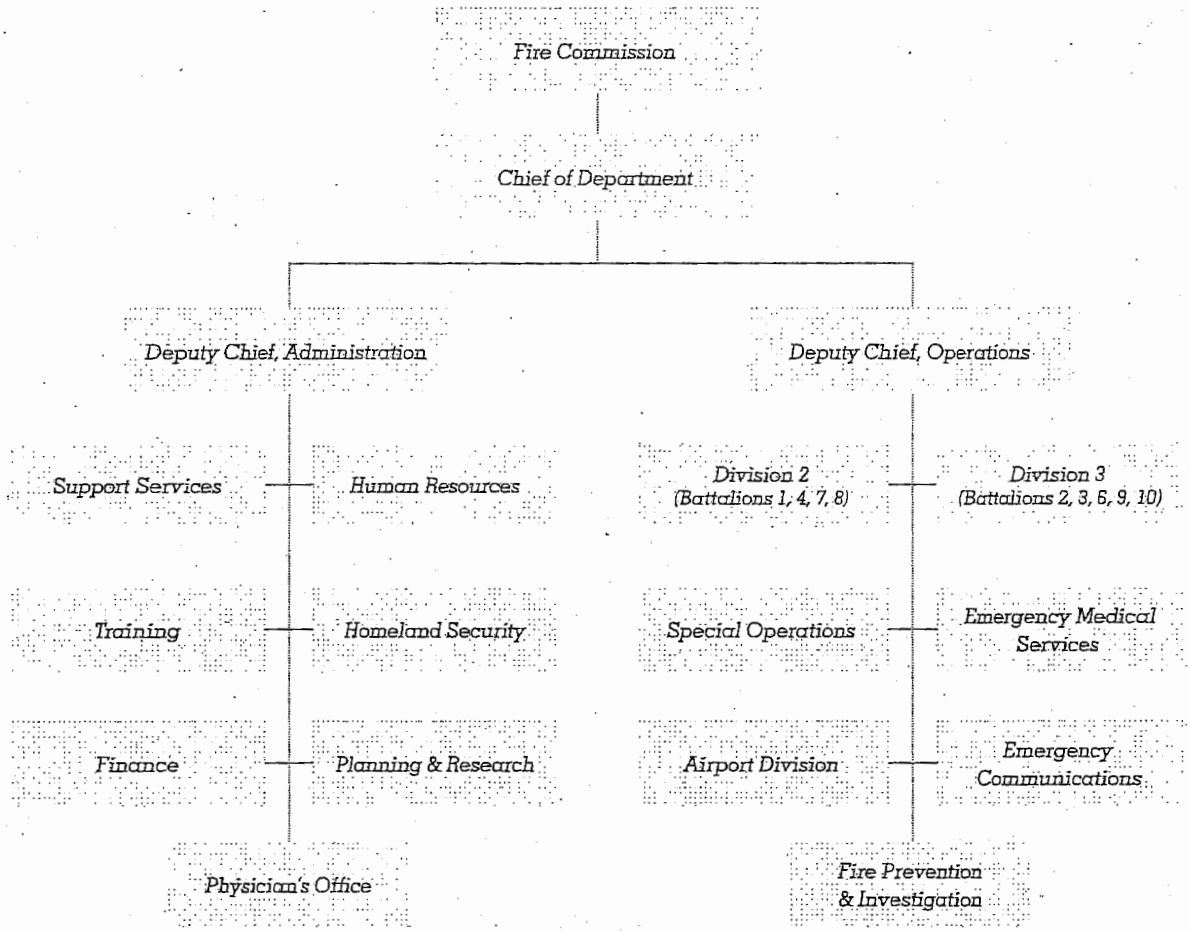
Call volume peaks at around 3:00pm each day.

FIRE DEPARTMENT VERSUS PRIVATE EMS CALL VOLUME



The Fire Department handles the majority of EMS ambulance calls in the City.

FIRE DEPARTMENT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,475.76	1,465.51	1,471.31	5.80	1,474.47	3.16
Non-operating Positions (cap/other)	(2.00)	(3.00)	(4.54)	(1.54)	(5.00)	(0.46)
Net Operating Positions	**1,473.76**	**1,462.51**	**1,466.77**	**4.26**	**1,469.47**	**2.70**
SOURCES						
Licenses & Fines	770	880	880	0	880	0
Use of Money or Property	630,620	370,000	370,000	0	370,000	0
Intergovernmental Revenue - Federal	1,894,267	1,840,503	1,868,641	28,138	1,868,641	0
Intergovernmental Revenue - State	38,282,602	39,483,500	43,418,000	3,934,500	44,937,000	1,519,000
Charges for Services	32,170,472	40,882,321	43,697,316	2,814,995	43,697,316	0
Other Revenues	1,350	0	0	0	0	0
Transfers In	2,048,768	5,004,503	2,457,641	(2,546,862)	2,457,641	0
Expenditure Recovery	4,363,313	4,032,791	4,269,717	236,926	4,171,717	(98,000)
Transfer Adjustments-Sources	(2,048,769)	11,057,932	22,391,156	11,333,224	22,981,394	590,238
Use of / (Deposit to) Fund Balance	21,509,890	8,272,000	0	(8,272,000)	0	0
General Fund Support	203,681,060	215,128,383	215,832,753	704,370	225,728,026	9,895,273
Sources Total	**302,534,343**	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**
USES - OPERATING EXPENDITURES						
Salaries & Wages	224,348,235	236,696,105	237,922,604	1,226,499	240,524,203	2,601,599
Fringe Benefits	51,836,769	59,664,074	64,376,474	4,712,400	71,375,959	6,999,485
Overhead	56,234	126,727	111,485	(15,242)	111,485	0
Professional & Contractual Services	1,728,752	1,997,190	2,674,166	676,976	3,130,011	455,845
Aid Assistance / Grants	0	0	100,000	100,000	0	(100,000)
Materials & Supplies	4,926,992	5,593,776	4,953,231	(640,545)	4,945,231	(8,000)
Equipment	1,963,960	3,702,107	5,045,305	1,343,198	5,457,245	411,940
Services of Other Departments	17,108,375	17,577,099	17,501,339	(75,760)	18,112,981	611,642
Transfers Out	2,048,769	5,004,503	2,457,641	(2,546,862)	2,457,641	0
Transfer Adjustments-Uses	(2,048,769)	(5,004,503)	(2,457,641)	2,546,862	(2,457,641)	0
Uses - Operating Expenditures Total	**301,969,317**	**325,357,078**	**332,684,604**	**7,327,526**	**343,657,115**	**10,972,511**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	95,771	615,735	889,000	273,265	973,000	84,000
Capital Renewal	0	0	632,500	632,500	1,582,500	950,000
Capital Projects	469,255	100,000	100,000	0	0	(100,000)
Uses - Project Expenditures Total	**565,026**	**715,735**	**1,621,500**	**905,765**	**2,555,500**	**934,000**
USES BY PROGRAM RECAP						
Administration & Support Services	31,190,925	32,864,218	33,013,379	149,161	33,907,633	894,254
Custody	0	715,735	1,621,500	905,765	2,555,500	934,000
Fire General	690	1,278,096	1,455,251	177,155	1,358,000	(97,251)
Fire Suppression	255,316,638	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
Grant Services	234,498	0	0	0	0	0
Prevention & Investigation	11,094,390	11,919,164	12,618,199	699,035	13,171,984	553,785
Training	4,021,504	4,167,160	4,256,727	89,567	4,351,244	94,517
Work Order Services	675,698	0	100,000	100,000	0	(100,000)
Uses by Program Recap Total	**302,534,343**	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADMINISTRATION-FIRE DEPARTMENT					
Educate the public in handling emergencies					
Number of citizens trained in emergency techniques and procedures	1,580	1,600	1,600	1,600	1,600
FIRE BUREAU OF TRAINING					
Train fire and rescue personnel to effectively respond to emergencies					
Number of new recruits trained	70	50	50	50	50
FIRE INVESTIGATION					
Determine the causes of fire in an effective and efficient manner					
Number of fires investigated	260	300	300	300	300
Total arson arrests	27	30	30	30	30
FIRE PREVENTION					
Prevent fire through inspection and permit services					
Number of new fire permits issued	3,963	4,000	4,000	4,000	4,000
Number of inspections made	15,849	12,000	12,000	12,000	12,000
FIRE SUPPRESSION					
Respond timely to calls for emergency assistance					
Total number of responses to emergency incidents	268,238	252,000	252,000	252,000	252,000
Number of Code 3 (Emergency) Incidents	80,470	78,000	78,000	78,000	78,000
Number of fires extinguished	3,623	3,400	3,400	3,400	3,400
Roll time of first unit to respond to Code 3 incidents, in seconds - 90th percentile	308	300	300	300	300
Roll time of first transport-capable company to Code 3 incidents requiring possible medical care, in seconds - 90th Percentile	552	600	600	600	600

GSA - CITY ADMINISTRATOR'S OFFICE

The General Services Agency–City Administrator's Office (ADM) works to ensure efficient delivery of services and the reduction of fiscal waste and excess; generate revenue through external and internal partnerships; and develop a workplace atmosphere where employees are valued and challenged. The Department is dedicated to responding to all of its customers' needs in a timely and efficient manner, while complying with legal mandates.

SERVICES

The GSA – City Administrator's Office provides services through the following divisions:

311 CUSTOMER SERVICE CENTER provides prompt, courteous, and professional customer service experience over the phone and online 24 hours a day to San Francisco residents, visitors, and businesses seeking general information and government services.

ANIMAL CARE AND CONTROL is responsible for the city's stray, injured, abandoned, neglected, and mistreated animals, both domestic and wild.

CIVIC ENGAGEMENT AND IMMIGRANT AFFAIRS (OCEIA) promotes civic participation and inclusive policies that improve the lives of San Francisco's residents, particularly immigrant, underserved, and vulnerable communities.

COMMUNITY CHALLENGE GRANT PROGRAM provides matching grants to local residents, businesses, non-profits, and other community groups to make physical improvements to their neighborhoods.

CONTRACT MONITORING ensures all contracts that the City enters into comply with the Equal Benefits Ordinance and the Local Business Enterprise and Non-Discrimination in Contracting Ordinance.

CONVENTION FACILITIES markets and maintains the Moscone Center and provides direction to the San Francisco Travel Association in its task of promoting San Francisco as a destination for conventions, meetings, and tradeshows.

COUNTY CLERK'S OFFICE issues marriage licenses and municipal identification cards; performs civil ceremonies; and registers, certifies, and maintains records such as domestic partnerships, notary publics, vital records, and other forms.

ENTERTAINMENT COMMISSION provides permit services to the entertainment industry, acts as an ombudsman to permit applicants, and promotes entertainment as a viable and dynamic part of the City's economic engine.

GRANTS FOR THE ARTS provides funding for the arts in San Francisco.

MAYOR'S OFFICE ON DISABILITY (MOD) ensures that all programs, activities, services, and benefits operated or funded by the City are fully accessible to and usable by people with disabilities.

MEDICAL EXAMINER is mandated by State law to investigate sudden, unexpected, and violent deaths in the City. The office also conducts drug and poison analysis.

OFFICE OF LABOR STANDARDS ENFORCEMENT (OLSE) enforces labor laws adopted by San Francisco voters and the San Francisco Board of Supervisors.

INTERNAL SERVICES provides services to other City departments.

CAPITAL PLANNING PROGRAM is responsible for the development and implementation of the City's Capital Plan and its annual capital budget (please see the capital section at the end of the budget book for more information).

FLEET MANAGEMENT provides quality service and reduces vehicle and equipment downtime for all City departments.

PURCHASING (OFFICE OF CONTRACT ADMINISTRATION) supports the procurement of materials, equipment, and services that are essential to providing governmental services for the citizens of San Francisco.

REAL ESTATE DIVISION is responsible for the property transactions of most General Fund departments (purchases, sales, and leases), assists Enterprise departments with aspects of their real estate needs, and provides real estate consultant services to a variety of departments, the Board of Supervisors, and the Mayor's Office. This division is responsible for providing professional property management services to over four million square feet of improved premises in 51 different locations throughout the city.

RISK MANAGEMENT is dedicated to minimizing the risk or loss and maximizing opportunities to the City through Strategic Risk Analysis, facilitation of risk transfer, and the creation and maintenance of a culture of collaborative risk management within all City departments.

TREASURE ISLAND DEVELOPMENT AUTHORITY (TIDA) is a non-profit, public benefit agency dedicated to the economic development of former Naval Station Treasure Island.

For more information, call (415) 554-4852 or 311; or visit **www.sfgsa.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	227,058,584	268,543,747	294,885,613	26,341,866	292,716,021	(2,169,592)
Total FTE	637	689	718	29	733	15

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $294.9 million for the City Administrator is $26.3 million, or 9.8 percent, higher than the FY 2012-13 budget of $268.5 million. A significant portion of this increase is due to increases in capital project costs.

The FY 2014-15 proposed budget of $292.7 million for the City Administrator is $2.2 million, or 0.7 percent, lower than the FY 2013-14 budget of $294.9 million. A significant portion of this decrease is due to reductions in overhead and capital project costs.

Fleet Management

Over the next two fiscal years, Fleet Management will focus on minimizing the costs and environmental impacts of operating City vehicles by continuing to reduce the City's fleet size; spending approximately $3.0 million each year to replace 192 total older vehicles and comply with the Healthy Air and Clean Transportation Ordinance (HACTO); promoting car sharing enterprises to flexibly expand transportation for City and public use; and increasing the use of electric plug-in vehicles.

Earthquake Safety Implementation Program

The Earthquake Safety Implementation Program (ESIP) evolved out of the Community Action Plan for Seismic Safety (CAPSS), a 10-year study of earthquake impacts and recommendations contracted through the Department of Building Inspection. ESIP began in FY

2011-12 in the City Administrator's Office as a 30-year program to implement the CAPSS recommendations to minimize the impacts of earthquakes through information and education, and through the voluntary and mandatory strengthening of San Francisco's most vulnerable building stock. In FY 2013-14, the City committed $0.6 million to hire staff who will work with seismic safety experts to continue the development of this program.

Strengthening Language Access Services

In 2009, the Board of Supervisors amended the San Francisco Language Access Ordinance (LAO), mandating numerous new requirements under the Office of Civic Engagement and Immigrant Affairs (OCEIA), including responsibility for citywide implementation, monitoring, annual compliance, and technical assistance.

As of the 2010 census, over 46 percent of the City's population speaks a language other than English at home. Under the LAO, City departments that provide information to the public must comply with the law, including providing translated documents and interpreters upon request. These language services are especially critical during crisis, emergency and public safety situations. Tagalog now qualifies as one of three languages (including Chinese and Spanish) that meets the language population threshold outlined in the LAO.

Starting in FY 2013-14, an increase of $0.6 million is included in the OCEIA budget to fund one new Tagalog interpreter and $0.4 million in grant funds to the community to ensure that OCEIA can continue to partner with community based, culturally competent organizations for needed language services and community interpreters.

Improving the Shelter Bed Reservation System

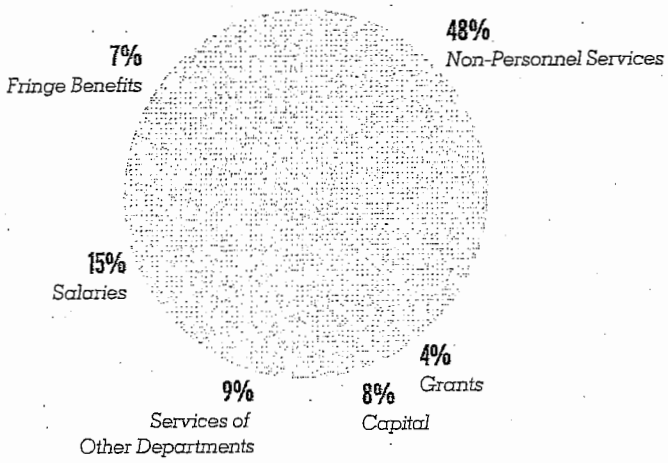
The FY 2013-14 and 2014-15 proposed budget includes funding to improve the shelter reservation system through 311. Currently, homeless individuals seeking a shelter bed reservation must apply in person at a homeless resource center. This investment will increase access and coordination of the emergency shelter system by allowing homeless individuals to reserve shelter beds by calling 311. This will especially help homeless disabled, seniors, and employed individuals as they will not have to stand in line for extended periods of time in order to access services.

Office of Chief Medical Examiner (OCME) Facility

In the FY 2013-14 budget, the Chief Medical Examiner's Office (OCME) will receive $4.6 million in capital funding to continue implementation of the replacement of the Medical Examiner's current facility.

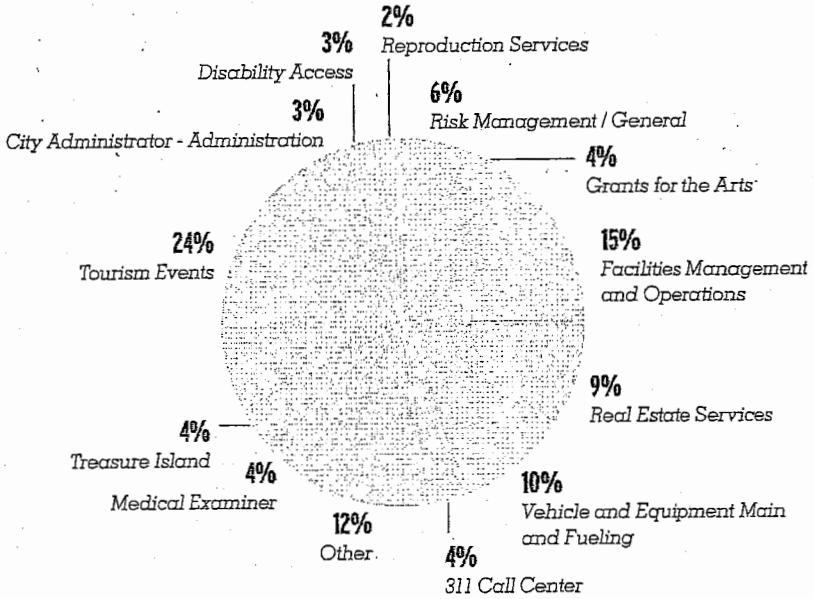
The project will relocate the OCME to a 45,000 square feet seismically-safe facility at 1 Newhall to house administrative offices, an autopsy suite, toxicology lab, support spaces, and off-street parking for department vehicles.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



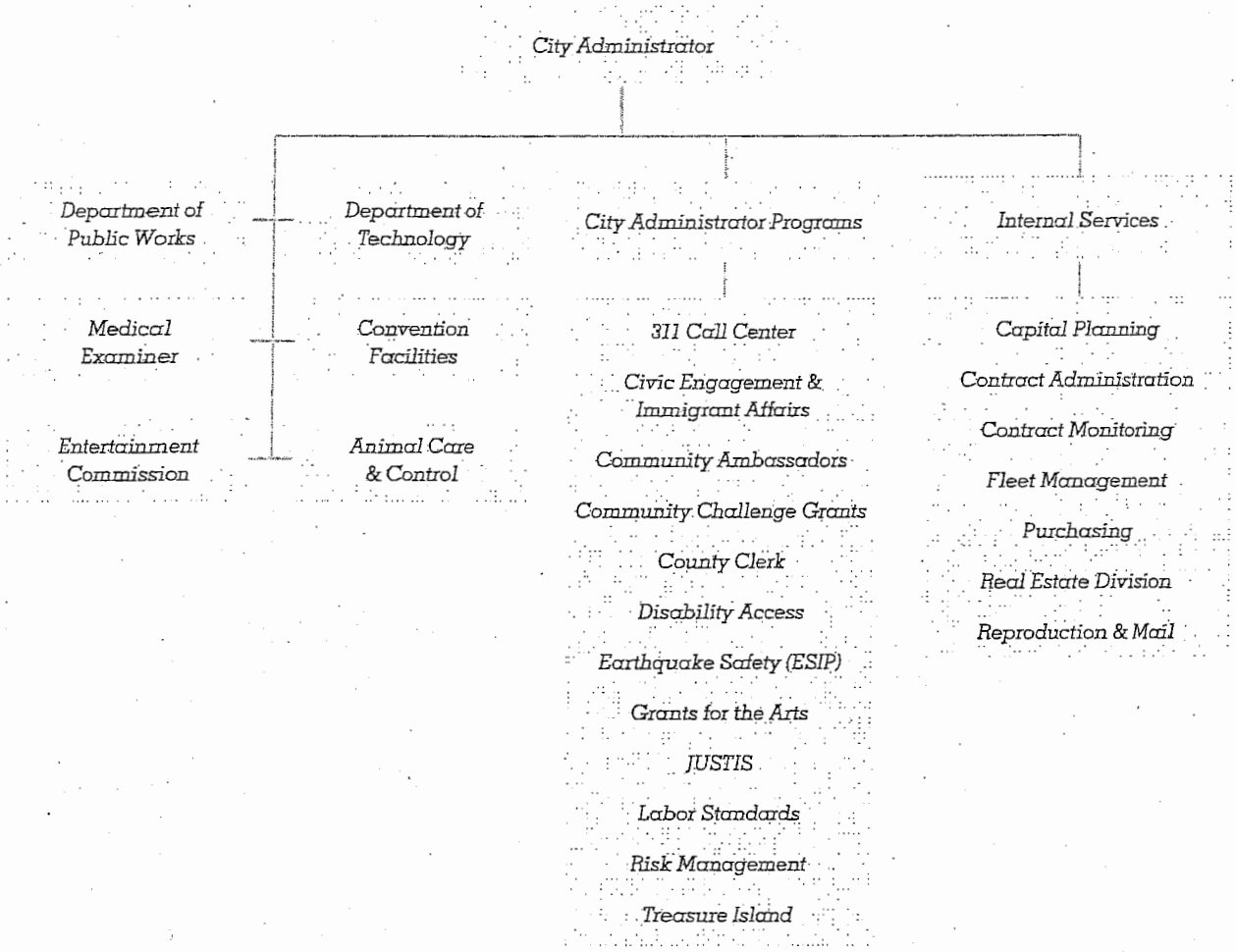
In FY 2013-14, the Department will spend 48 percent of its budget on non-personnel services payments. This is largely made up of debt service for large capital projects such as the Moscone Convention Center improvements.

FY 2013-14 DEPARTMENT USES BY PROGRAM



The Tourism Events program area makes up 24 percent of the Department's overall budget.

GENERAL SERVICES AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	646.47	698.39	729.15	30.76	744.98	15.83
Non-operating Positions (cap/other)	(9.00)	(9.77)	(11.54)	(1.77)	(12.00)	(0.46)
Net Operating Positions	**637.47**	**688.62**	**717.61**	**28.99**	**732.98**	**15.37**
SOURCES						
Local Taxes	55,456,181	54,095,000	1,000,000	(53,095,000)	1,000,000	0
Licenses & Fines	1,982,914	1,866,036	1,906,036	40,000	1,946,036	40,000
Use of Money or Property	24,985,882	26,186,621	27,924,775	1,738,154	28,512,775	588,000
Intergovernmental Revenue - Federal	93,865	0	0	0	0	0
Intergovernmental Revenue - Other	0	0	1,618,000	1,618,000	1,625,000	7,000
Charges for Services	3,143,389	3,595,862	4,268,862	673,000	4,268,862	0
Other Revenues	554,078	345,000	420,000	75,000	725,000	305,000
Transfers In	1,188,560	23,311,267	79,470,557	56,159,290	76,134,507	(3,336,050)
Expenditure Recovery	112,524,352	125,079,585	138,084,035	13,004,450	144,051,009	5,966,974
Transfer Adjustments-Sources	(20,616)	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
Use of / (Deposit to) Fund Balance	17,744,934	12,833,103	13,208,133	375,030	9,065,961	(4,142,172)
General Fund Support	9,405,045	44,388,098	51,837,570	7,449,472	46,876,092	(4,961,478)
Sources Total	**227,058,584**	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	51,137,098	57,088,390	60,656,456	3,568,066	62,443,831	1,787,375
Fringe Benefits	22,270,785	25,072,158	27,606,313	2,534,155	30,709,131	3,102,818
Overhead	179,117	2,480,014	2,423,689	(56,325)	2,423,689	0
Professional & Contractual Services	77,848,243	120,773,568	127,968,941	7,195,373	128,627,282	658,341
Aid Assistance / Grants	11,306,635	10,204,626	11,075,119	870,493	11,075,119	0
Materials & Supplies	13,791,758	12,420,070	16,084,305	3,664,235	16,411,661	327,356
Equipment	658,584	282,509	759,611	477,102	333,519	(426,092)
Debt Service	507,931	506,231	506,231	0	506,231	0
Services of Other Departments	23,027,434	27,622,044	27,961,640	339,596	30,010,777	2,049,137
Transfers Out	18,878,964	23,211,825	24,907,355	1,695,530	21,544,221	(3,363,134)
Budgetary Reserves	0	0	0	0	781	781
Transfer Adjustments-Uses	(20,616)	(23,156,825)	(24,852,355)	(1,695,530)	(21,489,221)	3,363,134
Uses - Operating Expenditures Total	**219,585,933**	**256,504,610**	**275,097,305**	**18,592,695**	**282,597,021**	**7,499,716**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	345,754	425,000	967,000	542,000	469,000	(498,000)
Capital Renewal	0	1,120,937	815,100	(305,837)	3,450,000	2,634,900
Capital Projects	7,126,897	10,493,200	18,006,208	7,513,008	6,200,000	(11,806,208)
Uses - Project Expenditures Total	**7,472,651**	**12,039,137**	**19,788,308**	**7,749,171**	**10,119,000**	**(9,669,308)**
USES BY PROGRAM RECAP						
311 Call Center	10,134,541	10,879,996	11,479,480	599,484	11,794,312	314,832
Animal Welfare	4,338,669	5,395,922	5,712,200	316,278	4,963,433	(748,767)
Capital Asset Planning	590,650	750,000	750,000	0	750,000	0
City Administrator - Administration	9,053,675	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
Community Ambassador Program	0	496,385	580,753	84,368	718,484	137,731
Community Redevelopment	0	0	728,678	728,678	752,019	23,341
Contract Monitoring	0	4,476,177	4,662,030	185,853	3,986,097	(675,933)
County Clerk Services	1,266,502	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
Disability Access	5,037,809	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
Earthquake Safety Program	0	440,000	590,000	150,000	590,000	0
Entertainment Commission	692,177	861,464	851,356	(10,108)	875,315	23,959
Facilities Mgmt & Operations	36,645,611	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863
Fleet Management	872,904	991,055	990,923	(132)	1,125,655	134,732
Grants For The Arts	12,007,087	11,888,347	12,787,639	899,292	12,814,723	27,084
Immigrant And Language Services	1,274,570	1,841,055	2,009,655	168,600	2,026,021	16,366

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
Justis Project - City Adm Office	3,772,014	3,481,495	3,397,792	(83,703)	3,425,758	27,966
Living Wage / Living Health (Mco/Hcao)	2,855,619	3,297,163	3,722,140	424,977	3,820,910	98,770
Medical Examiner	6,395,591	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
Moscone Expansion Project	0	1,700,000	3,400,000	1,700,000	0	(3,400,000)
Neighborhood Beautification	839,209	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
Procurement Services	4,372,103	5,106,654	5,366,628	259,974	5,544,031	177,403
Publicity And Advertising	49,392	0	0	0	0	0
Real Estate Services	23,533,525	26,874,789	27,414,519	539,730	29,921,138	2,506,619
Reproduction Services	5,714,562	6,025,989	6,853,219	827,230	6,799,546	(53,673)
Risk Management / General	11,740,636	14,325,471	18,305,849	3,980,378	18,376,381	70,532
Tourism Events	58,801,377	73,465,907	73,595,485	129,578	74,688,351	1,092,866
Treasure Island	1,329,343	1,758,079	1,924,948	166,869	1,848,550	(76,398)
Vehicle & Equipment Main & Fueling	25,741,018	25,949,934	30,375,336	4,425,402	31,070,417	695,081
Uses by Program Recap Total	**227,058,584**	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
311 CUSTOMER SERVICE CENTER					
One Call Resolution					
Percentage of calls handled without a transfer	96%	95%	96%	95%	95%
Quality Assurance					
Quality assurance percentage score	96%	92%	95%	92%	92%
ANIMAL WELFARE					
Decrease number of animals euthanized					
Percentage of live animal releases	75%	76%	75%	76%	76%
Decrease or maintain average field emergency response time					
Field service emergency response time, in minutes	22	23	23	23	23
COUNTY CLERK SERVICES					
Streamline delivery of County Clerk services					
Percentage of customers assisted within ten minutes from the time they are ready to be served	91%	90%	95%	90%	90%
DISABILITY ACCESS					
Conduct required plan and site reviews in a timely manner					
Percentage of requests for plan reviews fulfilled within twenty business days	95%	85%	85%	85%	85%
FLEET MANAGEMENT					
Control citywide vehicle costs by reducing the number of vehicles assigned to departments					
Number of vehicles assigned to departments	875	890	880	880	880
Transition the general purpose fleet to clean fuel technologies					
Percentage of the general purpose fleet that is clean fuel	47%	50%	49%	53%	53%
GRANTS FOR THE ARTS					
Promote San Francisco as a tourist destination by supporting the arts and cultural community					
Number of attendees at programs and events supported by GFTA funding	9,421,838	9,650,000	9,650,000	9,650,000	9,650,000
LABOR STANDARDS ENFORCEMENT					
Implement and enforce San Francisco labor laws					
Number of education/outreach presentations made regarding the San Francisco Labor Laws	54	60	60	60	60
MEDICAL EXAMINER					
Complete cases and investigations in a timely manner					
Percentage of all notifications of families completed within 24 hours	94%	90%	93%	90%	90%
REAL ESTATE SERVICES					
Keep rental rates for City tenants below market rates					
Average occupancy rate in City-owned buildings managed by Real Estate	100%	95%	99%	95%	95%
TOURISM EVENTS					
Promote San Francisco as a convention destination by providing high quality services					
Percentage of client post-convention survey ratings in the above average or higher category.	87%	80%	80%	80%	80%
VEHICLE & EQUIPMENT MAIN & FUELING					
Maintain a reasonable average maintenance cost per vehicle					
Average annual maintenance cost per Police vehicle	$4,531	$4,100	$5,700	$4,000	$4,000
Average annual maintenance cost per general purpose vehicle	$1,255	$1,100	$1,500	$1,000	$1,000

GSA - PUBLIC WORKS

The General Services Agency–Department of Public Works (DPW) designs, builds, operates, maintains, greens, and improves the City's infrastructure, public right-of-way, and facilities with skill, pride, and responsiveness in partnership with the San Francisco community.

SERVICES

The Department of Public Works provides services through the following program areas:

BUILDING DESIGN AND CONSTRUCTION provides comprehensive planning, project management, architectural, and building construction management services for the development of new buildings, and the modernization of existing buildings, facilities, and public urban landscape.

BUILDING REPAIR provides quality construction, repair, remodeling, and facility maintenance management services to City-owned facilities, and operates the City's various drawbridges.

INFRASTRUCTURE DESIGN AND CONSTRUCTION provides engineering planning, project development, design, construction management, and consulting services for a range of capital improvement projects as well as maintains the City's right-of-way infrastructure, including streets, structures, sidewalks, curb ramps, and streetscapes.

PROJECT CONTROLS SERVICES supports the Department's capital projects by providing contract support services, hazardous materials investigation, materials testing, contract compliance monitoring, quality assurance and quality control, cost estimating, and project scheduling.

STREET AND SEWER REPAIR is responsible for street paving and repair, sewer repair, and pothole filling. In addition, the bureau constructs curb ramps and repairs stairways, landings, retaining walls, walkways, curbs, gutters, and sidewalks around City-maintained trees.

STREET ENVIRONMENTAL SERVICES AND URBAN FORESTRY uses mechanical street sweepers, strategic litter receptacle placement, and City work crews to clean streets and curbs, remove graffiti, and to pick up illegally dumped debris. The bureau also maintains the City's street trees and median landscaping.

STREET USE AND MAPPING ensures that city sidewalks and streets are safe and accessible by permitting and inspecting the use of the public right-of-way. The bureau also maintains the official city map.

For more information, call (415) 554-6920 or 311; or visit www.sfdpw.org

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	110,613,051	146,572,485	158,303,662	11,731,177	202,554,080	44,250,418
Total FTE	783	808	826	19	828	1

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $158.3 million for the Department of Public Works is $11.7 million, or 8.0 percent, higher than the FY 2012-13 budget of $146.6 million. A significant amount of this increase is due to changes in capital project funding.

The FY 2014-15 proposed budget of $202.6 million for the Department of Public Works is $44.3 million, or 28.0 percent, higher than the FY 2013-14 budget of $158.3 million. A significant amount of this increase is also due to changes in capital project funding. Specifically, the budget includes $40.0 million in General Fund support for street repaving once the Road Resurfacing and Street Safety bond funding expires.

Cleaning and Greening San Francisco

DPW remains committed to maintaining clean streets through a myriad of strategies that include partnering with the community, augmenting grant resources, enforcing the City's litter laws and right-of-way codes, and conducting community outreach on issues such as illegal dumping and graffiti abatement. Starting in FY 2013-14, DPW plans to augment outreach, education, and code enforcement efforts to increase community awareness and accountability around street and sidewalk cleanliness.

Improving City Streets and Buildings

DPW will continue managing a number of major bond programs and capital projects including General Hospital, the Earthquake Safety and Emergency Response bond program, Moscone Expansion, Veteran's Memorial, and the Road Repair & Safe Streets Bond. When implementing these projects and programs, DPW will ensure that facilities and streets are designed and constructed in such a way that they grant full and fair access to all users.

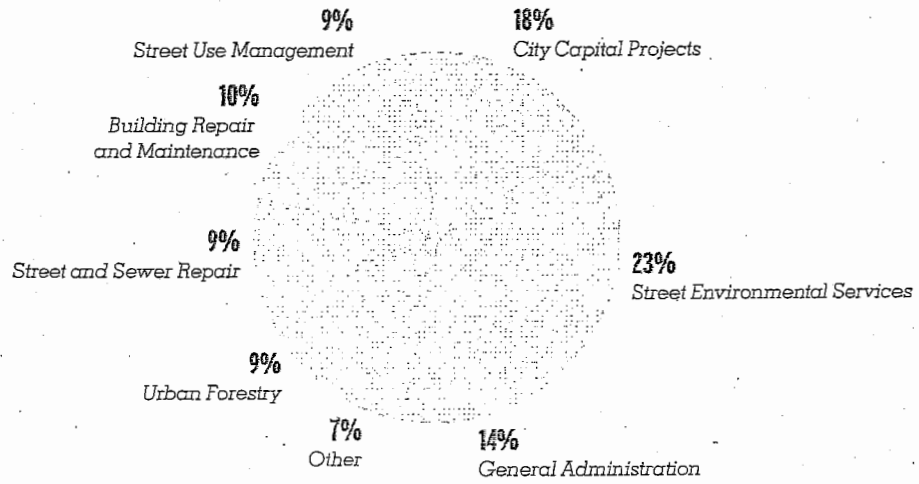
Tree Relinquishment

The Department's FY 2013-14 budget includes the appropriation of one-time funds in the amount of $0.7 million to hire four arborist technicians on an as-needed basis for one year to prune 3,000 street trees, which will then be relinquished to adjacent property owners. This funding will ensure that the Department can move forward with tree relinquishment as planned in prior year budgets and that the trees will be in good condition and recently pruned before being relinquished to property owners.

Using Data to Advance Programmatic Efficiency

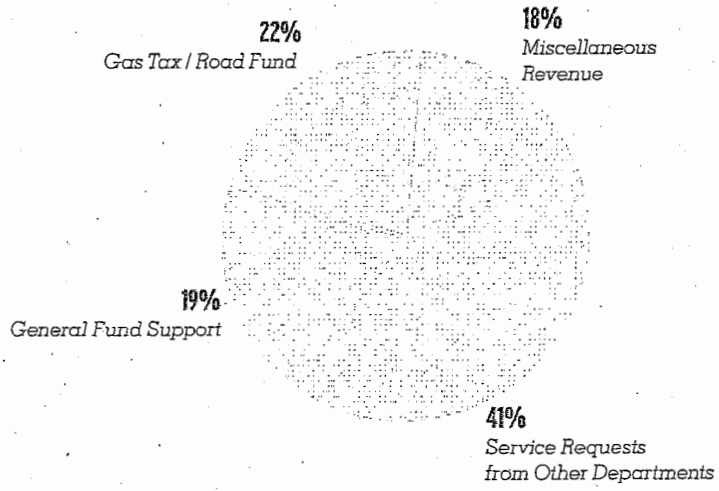
For the past three years, DPW has used an internal performance management system to analyze real-time business intelligence data. At monthly DPW Stat meetings, managers and staff monitor and analyze performance data of key operational activities. These meetings have helped shape strategic staffing assignments as well as awareness of and response to the City's most pressing needs. In FY 2012-13, DPW implemented DPW Stat for capital projects, new monthly meeting where design and construction managers emphasize performance of capital projects. The goal of these meetings is to increase the accountability of project managers and ensure that projects are delivered on-time and on-budget. Through DPW Stat, the Department continues to focus on making strategic service and project improvements by relying upon empirical data.

FY 2013-14 DEPARTMENT USES BY PROGRAM AREA



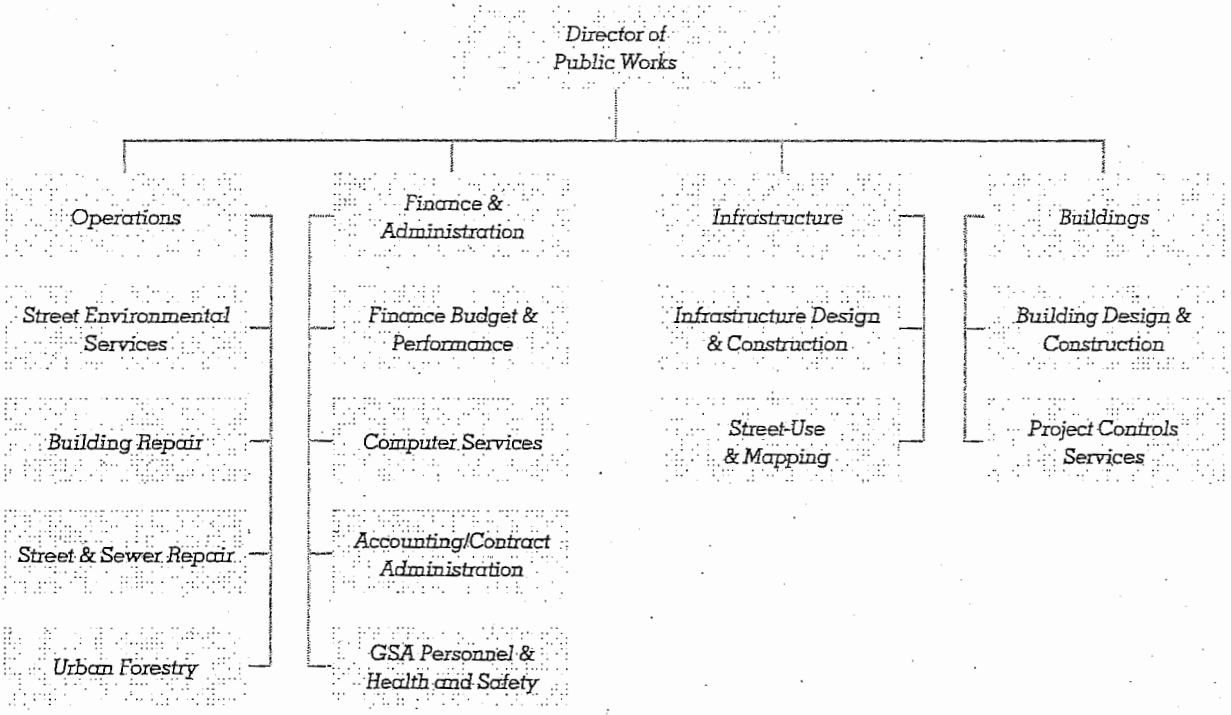
The Department spends 9 percent of its budget on Urban Forestry.

FY 2013-14 DEPARTMENT SOURCES



The Department receives 41 percent if its revenue through service requests from other City departments.

DEPARTMENT OF PUBLIC WORKS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,146.17	1,216.28	1,279.52	63.24	1,297.88	18.36
Non-operating Positions (cap/other)	(362.93)	(408.77)	(453.31)	(44.54)	(470.24)	(16.93)
Net Operating Positions	**783.24**	**807.51**	**826.21**	**18.70**	**827.64**	**1.43**
SOURCES						
Licenses & Fines	989,170	501,500	515,826	14,326	514,914	(912)
Use of Money or Property	353,469	229,653	131,661	(97,992)	131,661	0
Intergovernmental Revenue - Federal	2,731,111	0	10,000,000	10,000,000	0	(10,000,000)
Intergovernmental Revenue - State	26,913,463	32,032,621	35,137,781	3,105,160	35,897,781	760,000
Intergovernmental Revenue - Other	1,492,722	0	0	0	0	0
Charges for Services	19,263,615	11,923,157	15,343,603	3,420,446	15,661,626	318,023
Other Revenues	442,827	0	220,000	220,000	949,000	729,000
Transfers In	1,137,131	1,945,742	1,383,133	(562,609)	876,048	(507,085)
Expenditure Recovery	84,914,891	122,933,200	127,104,541	4,171,341	130,644,426	3,539,885
Transfer Adjustments-Sources	(51,538,726)	(51,424,070)	(62,958,725)	(11,534,655)	(64,475,063)	(1,516,338)
Use of / (Deposit to) Fund Balance	13,835,133	149,546	1,603,626	1,454,080	0	(1,603,626)
General Fund Support	10,078,245	28,281,136	29,822,216	1,541,080	82,353,687	52,531,471
Sources Total	**110,613,051**	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**
USES - OPERATING EXPENDITURES						
Salaries & Wages	41,640,199	66,780,539	69,979,150	3,198,611	71,043,221	1,064,071
Fringe Benefits	23,129,325	33,168,631	35,386,780	2,218,149	38,335,931	2,949,151
Overhead	34,263,004	32,260,940	33,768,753	1,507,813	35,084,207	1,315,454
Professional & Contractual Services	7,799,714	4,916,048	10,641,889	5,725,841	10,194,916	(446,973)
Materials & Supplies	4,262,618	2,397,172	3,450,685	1,053,513	3,393,185	(57,500)
Equipment	2,536,963	2,940,842	3,828,515	887,673	3,676,607	(151,908)
Debt Service	266,492	201,887	201,887	0	152,092	(49,795)
Services of Other Departments	23,574,426	24,735,884	26,116,511	1,380,627	26,838,155	721,644
Transfers Out	4,263,628	2,212,234	3,120,005	907,771	876,048	(2,243,957)
Transfer Adjustments-Uses	(51,538,726)	(59,696,070)	(62,958,725)	(3,262,655)	(64,475,063)	(1,516,338)
Uses - Operating Expenditures Total	**90,197,643**	**109,918,107**	**123,535,450**	**13,617,343**	**125,119,299**	**1,583,849**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	396,838	2,781,800	3,808,965	1,027,165	3,264,553	(544,412)
Capital Renewal	0	18,080,312	22,082,036	4,001,724	67,090,205	45,008,169
Capital Projects	20,018,570	15,792,266	8,877,211	(6,915,055)	7,080,023	(1,797,188)
Uses - Project Expenditures Total	**20,415,408**	**36,654,378**	**34,768,212**	**(1,886,166)**	**77,434,781**	**42,666,569**
USES BY PROGRAM RECAP						
Architecture	937,269	414,630	443,844	29,214	441,624	(2,220)
Building Repair And Maintenance	11,137,281	18,102,561	18,637,389	534,828	18,981,004	343,615
Capital Asset Planning	292,806	0	0	0	0	0
City Capital Projects	22,843,391	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
Construction Management Services	2,385,829	217,264	271,799	54,535	271,749	(50)
Engineering	2,785,398	883,494	870,432	(13,062)	851,701	(18,731)
Facilities Mgmt & Operations	50,255	0	0	0	0	0
General Administration	3,657	0	0	0	0	0
Maintenance Of Streetlights	133,308	0	0	0	0	0
Mapping	4,350,991	0	0	0	0	0
Neighborhood Beautification	126,541	0	0	0	0	0
Parking & Traffic	216,627	0	0	0	0	0
Street And Sewer Repair	10,881,795	16,776,235	17,233,619	457,384	18,135,243	901,624
Street Environmental Services	36,321,639	39,926,370	43,947,522	4,021,152	44,665,913	718,391
Street Use Management	8,070,712	16,142,550	18,469,276	2,326,726	19,426,067	956,791
Urban Forestry	10,075,552	16,875,004	17,749,310	874,306	18,259,036	509,726
Uses by Program Recap Total	**110,613,051**	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ARCHITECTURE					
Develop accurate construction cost estimates for City projects					
Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the architect's estimate	75%	90%	90%	90%	90%
CONSTRUCTION MANAGEMENT SERVICES					
Track City construction project costs					
Percentage change order cost to original contracts, for projects exceeding $2 million	14.8%	14.4%	10.0%	14.4%	13.0%
Develop accurate construction cost estimates for City projects					
Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding $2 million	2.5%	3.2%	2.0%	3.2%	2.9%
ENGINEERING					
Develop accurate construction cost estimates for City projects					
Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the engineer's estimate	76%	75%	75%	75%	75%
Maintain quality of City streets through repaving program					
Number of blocks of City streets repaved	346	420	420	520	420
STREET AND SEWER REPAIR SERVICES					
Maintain City streets in good repair					
Percentage of potholes repaired within 72 hours of request	88%	85%	90%	90%	90%
Cost per block paved by BSSR	$26,853	$23,021	$23,021	$23,021	$23,022
STREET ENVIRONMENTAL SERVICES					
Maintain cleanliness of City streets/sidewalks, through direct services as well as regulations and education					
Percentage of street cleaning requests abated within 48 hours	90%	85%	90%	90%	90%
Percentage of graffiti requests abated within 48 hours (public property)	80%	70%	92%	92%	92%
Cost per curb mile mechanically swept (controlled routes)	$69	$73	$73	$73	$73

GSA - TECHNOLOGY

The General Services Agency–Department of Technology (DT) provides high-quality, cost-effective, customer-focused information technology and telecommunications solutions.

SERVICES

The Department of Technology provides services through the following divisions:

ENTERPRISE TECHNOLOGY OFFICE manages the on-going support and upgrade of the City's information technology infrastructure. This includes building and maintaining voice, video, and data networks, which support the City's computing needs; and maintaining and operating the City's data center, which houses the hardware that supports enterprise applications such as the centralized financial system, e-mail, and Geographic Information Systems (GIS). In addition, this division maintains the public safety, mission-critical wireless and wired communication and information systems of the City's Emergency Management, Fire, and Police departments. These systems include the 9-1-1 dispatch network, outdoor public warning system, emergency telephone system, and all wireless radio systems.

CUSTOMER SERVICE provides enterprise technology support services to all City departments, including database administration, business process mapping, and solution development. This division also serves as the primary point of customer contact through the operation of DT's Customer Service Desk. Additionally, this division oversees security services and business continuation planning for the Department.

MEDIA AND POLICY operates the award-winning SFGovTV, the City's website, and a variety of Social Media and e-Government initiatives. In addition, this division manages the Cable Franchise and the Public Education and Government (PEG) activities.

ADMINISTRATION manages contract management and procurement, Chief Information Officer (CIO) review of all information technology (IT) purchases, citywide enterprise agreements, accounting and budgetary functions, enterprise telephone billing, human resources, and administration for the Department.

For more information call (415) 581-4000 or 311; or visit **www.sfgov.org/dt**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	68,184,947	75,634,869	83,111,935	7,477,066	80,345,648	(2,766,287)
Total FTE	196	199	218	19	216	(2)

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BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $83.1 million for the Department of Technology is $7.5 million, or 9.9 percent, higher than the FY 2012-13 budget of $75.6 million. A significant amount of this increase is due to new IT projects as well as increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $80.3 million for the Department of Technology is $2.8 million, or 3.3 percent, lower than the FY 2013-14 proposed budget of $83.1 million. A significant portion of this decrease is due to the one-time project funding expiration of the FY 2013-14 budget.

New Initiatives

In accordance with the Information and Communication Technology (ICT) Plan, the Department continues to focus on supporting citywide enterprise technology that will create operational and budgetary efficiencies while better serving its customers.

DT is committed to completing the following initiatives over the next two fiscal years:

Mobile Services – implement new mobile phone and tablet solutions with the goal of improving access to City services and information online;

City WiFi – provide accessible wireless connectivity for City residents and employees at City buildings;

Security – continue investment in the City's IT security to safeguard its networks and infrastructure from on-going security risks and threats;

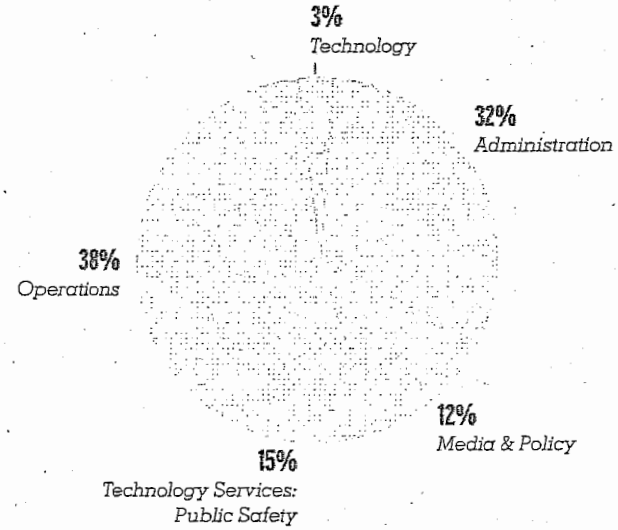
Fiber Services – continue building a comprehensive, robust City fiber network;

Disaster Recovery – working with the Controller's Office to build and implement the City's disaster recovery infrastructure;

Radio Security Enhancement Project – upgrade dated and insufficient security systems at the various City radio sites to protect the City's communication infrastructure critical to public safety; and

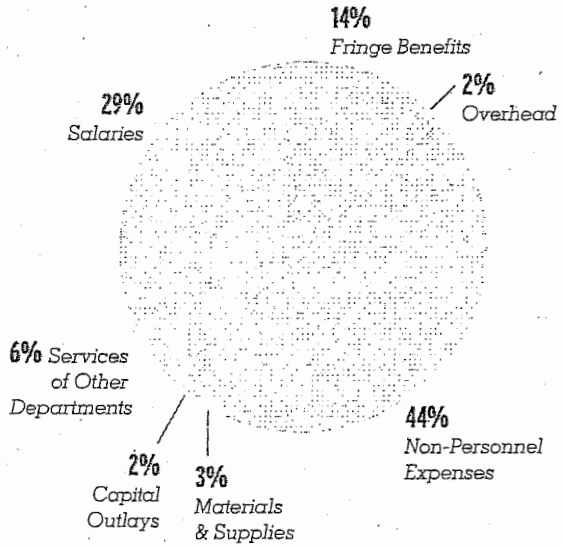
Project Management Office – strengthen project management capabilities at the Department to ensure that existing projects are completed on-time and on-budget.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



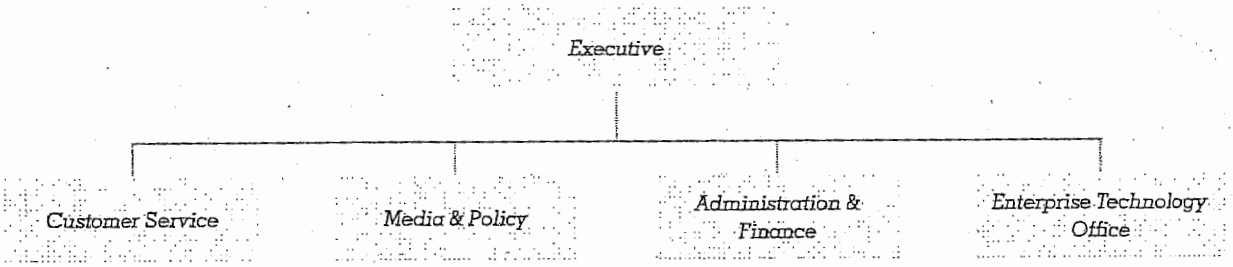
The Department's largest service area is Operations, which manages the on-going support and upgrades to the City's IT infrastructure.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Non-Personnel Expenses comprise 44 percent of the Department's budget and are the largest type of expenditure. Included in these expenses are IT equipment and licensing fees.

DEPARTMENT OF TECHNOLOGY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	227.23	233.20	250.49	17.29	249.87	(0.62)
Non-operating Positions (cap/other)	(31.00)	(34.00)	(32.54)	1.46	(34.00)	(1.46)
Net Operating Positions	**196.23**	**199.20**	**217.95**	**18.75**	**215.87**	**(2.08)**
SOURCES						
Licenses & Fines	2,350,134	2,471,836	2,921,360	449,524	3,065,131	143,771
Use of Money or Property	62,401	64,148	215,345	151,197	215,970	625
Intergovernmental Revenue - Federal	2,436,586	0	0	0	0	0
Intergovernmental Revenue - Other	0	0	30,000	30,000	31,000	1,000
Charges for Services	20	0	0	0	0	0
Other Revenues	2,625	0	0	0	0	0
Transfers In	0	0	3,684,417	3,684,417	1,250,476	(2,433,941)
Expenditure Recovery	65,221,886	68,480,441	77,143,662	8,663,221	75,029,766	(2,113,896)
Transfer Adjustments-Sources	0	0	(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
Use of / (Deposit to) Fund Balance	(3,588,737)	3,030,653	1,093,477	(1,937,176)	172,880	(920,597)
General Fund Support	1,700,032	1,587,791	1,708,091	120,300	1,830,901	122,810
Sources Total	**68,184,947**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	19,794,862	21,557,614	23,811,952	2,254,338	23,844,566	32,614
Fringe Benefits	8,677,857	9,283,082	10,574,545	1,291,463	11,065,706	491,161
Overhead	1,553,024	1,652,566	1,808,551	155,985	1,876,714	68,163
Professional & Contractual Services	25,086,303	33,496,011	38,105,294	4,609,283	34,970,400	(3,134,894)
Aid Assistance / Grants	951,746	0	0	0	0	0
Materials & Supplies	4,176,409	3,174,036	2,116,244	(1,057,792)	1,952,643	(163,601)
Equipment	1,407,578	1,810,185	2,443,487	633,302	2,325,164	(118,323)
Services of Other Departments	4,662,153	4,661,375	4,251,862	(409,513)	4,310,455	58,593
Transfers Out	838,444	0	3,684,417	3,684,417	1,250,476	(2,433,941)
Transfer Adjustments-Uses	0	0	(3,684,417)	(3,684,417)	(1,250,476)	2,433,941
Uses - Operating Expenditures Total	**67,148,376**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**
USES - PROJECT EXPENDITURES						
Capital Projects	1,036,571	0	0	0	0	0
Uses - Project Expenditures Total	**1,036,571**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Administration	21,869,117	23,541,789	27,024,554	3,482,765	27,940,734	916,180
Governance And Outreach	7,777,432	9,087,343	8,965,129	(122,214)	9,356,228	391,099
Operations	26,404,986	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
Reproduction Services	(32)	0	0	0	0	0
Technology	1,629,361	2,601,035	3,242,459	641,424	2,508,443	(734,016)
Technology Services:Public Safety	10,504,083	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
Uses by Program Recap Total	**68,184,947**	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CUSTOMER SERVICE					
Provide leadership for project methodology and efficient, cost-effective management for projects engaging DT resources					
Percent of projects completed on time, on budget and to specification	58%	85%	64%	85%	85%
ENTERPRISE OPERATIONS					
Ensure high availability of the systems managed by DT					
Network Up Time	99.91%	99.00%	99.00%	99.00%	99.00%
E-mail System	n/a	99.00%	99.00%	99.00%	99.00%

GENERAL CITY RESPONSIBILITY

General City Responsibility is a departmental designation for expenditures that are citywide in nature. For example, General Fund payment of claims, retiree subsidies, or health services administration costs are budgeted in General City Responsibility rather than allocating costs to General Fund departments.

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
SOURCES						
Local Taxes	179,646,251	170,851,000	228,330,977	57,479,977	221,480,173	(6,850,804)
Licenses & Fines	16,521,512	0	0	0	15,279,147	15,279,147
Use of Money or Property	9,035,199	180,000	281,636	101,636	451,544	169,908
Intergovernmental Revenue - State	770,896	750,000	750,000	0	750,000	0
Other Revenues	16,750,605	21,060,388	17,604,500	(3,455,888)	21,760,000	4,155,500
Transfers In	25,296,166	266,492	143,246	(123,246)	2,260,393	2,117,147
Expenditure Recovery	12,304	0	0	0	0	0
Use of / (Deposit to) Fund Balance	82,963,049	0	20,586,288	20,586,288	2,974,748	(17,611,540)
General Fund Support	713,567,899	424,034,101	570,750,525	146,716,424	589,393,631	18,643,106
Sources Total	**1,044,563,881**	**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**
USES - OPERATING EXPENDITURES						
Salaries & Wages	(431)	0	0	0	0	0
Fringe Benefits	55,663,196	62,654,915	58,313,112	(4,341,803)	63,413,262	5,100,150
Professional & Contractual Services	26,675,638	13,755,074	13,039,679	(715,395)	12,539,679	(500,000)
Aid Assistance / Grants	0	10,039,200	0	(10,039,200)	0	0
Equipment	0	11,070,388	1,104,500	(9,965,888)	760,000	(344,500)
Debt Service	215,962,044	171,867,492	249,846,621	77,979,129	244,759,981	(5,086,640)
Services of Other Departments	13,650,476	13,759,635	14,552,989	793,354	15,791,930	1,238,941
Transfers Out	732,612,958	269,291,777	416,734,245	147,442,468	440,383,250	23,649,005
Budgetary Reserves	0	61,703,500	81,892,136	20,188,636	73,717,044	(8,175,092)
Uses - Operating Expenditures Total	**1,044,563,881**	**614,141,981**	**835,483,282**	**221,341,301**	**851,365,146**	**15,881,864**
USES - PROJECT EXPENDITURES						
Capital Projects	0	3,000,000	2,963,890	(36,110)	2,984,490	20,600
Uses - Project Expenditures Total	**0**	**3,000,000**	**2,963,890**	**(36,110)**	**2,984,490**	**20,600**
USES BY PROGRAM RECAP						
General City Responsibilities	974,617,202	606,221,981	820,915,536	214,693,555	832,148,092	11,232,556
General Fund Unallocated	69,901,791	0	0	0	0	0
Indigent Defense/Grand Jury	0	750,000	750,000	0	750,000	0
Retiree Health Care - Prop B	44,888	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
Uses by Program Recap Total	**1,044,563,881**	**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

GENERAL FUND UNALLOCATED

General Fund Unallocated is a department designation for revenues that are not directly attributable to a City department. For example, undesignated property taxes, business taxes, and hotel taxes are deposited into General Fund Unallocated. The benefits of these revenues are spread to departments in the form of a General Fund subsidy allocation.

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
SOURCES						
Local Taxes	2,220,986,602	2,239,100,900	2,531,943,000	292,842,100	2,653,500,000	121,557,000
Licenses & Fines	20,313,492	20,718,000	20,598,109	(119,891)	20,598,109	0
Use of Money or Property	1,147,570	2,894,191	6,906,000	4,011,809	6,814,000	(92,000)
Intergovernmental Revenue - Federal	110,279	0	0	0	0	0
Intergovernmental Revenue - State	4,585,675	(11,161,000)	3,895,700	15,056,700	3,839,000	(56,700)
Charges for Services	10,436,829	13,096,954	11,380,092	(1,716,862)	11,380,092	0
Other Revenues	40,210	50,000	50,000	0	11,650,000	11,600,000
Transfers In	248,110,997	197,698,696	165,850,418	(31,848,278)	166,635,668	785,250
Use of / (Deposit to) Fund Balance	(320,790,403)	114,770,526	133,882,880	19,112,354	122,405,000	(11,477,880)
General Fund Support	(2,175,004,039)	(2,577,168,267)	(2,874,506,199)	(297,337,932)	(2,996,821,869)	(122,315,670)
Sources Total	9,937,212	0	0	0	0	0
USES - OPERATING EXPENDITURES						
Transfers Out	9,937,212	0	0	0	0	0
Uses - Operating Expenditures Total	9,937,212	0	0	0	0	0
USES BY PROGRAM RECAP						
General Fund Unallocated	9,934,127	0	0	0	0	0
No Community	3,085	0	0	0	0	0
Uses by Program Recap Total	9,937,212	0	0	0	0	0

HEALTH SERVICE SYSTEM

The Health Service System (HSS) administers and manages health benefits for more than 108,000 active employees, retirees, and dependents from four employers: City & County of San Francisco, San Francisco Unified School District, City College of San Francisco, and the San Francisco Superior Court. The Health Service System is dedicated to preserving and improving sustainable, quality health benefits and to enhancing the well-being of its members and dependents.

SERVICES

The Health Service System provides services through the following divisions:

ADMINISTRATION develops policy recommendations, rates and benefits analysis, and plan designs to proactively manage health care costs; coordinates monthly Health Service Board meetings; oversees plan vendor selections and performance analysis; and maintains relationships with employers, City departments, plan vendors, and external partners.

FINANCE ensures the timeliness and accuracy of over 12,500 annual financial transactions; conducts the Charter-mandated 10-county rates survey; calculates over 6,700 annual premium rates; oversees the annual external audit of the Health Service Trust Fund; and routinely reports on the Health Service Trust Fund and administrative budget.

OPERATIONS provides health benefits counseling and enrollment support for the more than 108,000 HSS members and dependents; maintains regulatory compliance and membership rules; conducts eligibility audits; and manages data exchanges and information technology related to benefits administration.

COMMUNICATIONS oversees the distribution of 65,000 annual Open Enrollment packets; maintains a benefits website viewed by over 53,000 members each year; prepares reports and presentations; manages information requests; and reviews all vendor communications to HSS members for clarity and accuracy.

HEALTH PROMOTION AND WELLNESS coordinates wellness councils and creates opportunities for wellness programming designed to proactively manage health care costs. HSS oversees the City's Employee Assistance Program (EAP), which provides behavioral health services and workshops.

For more information, call (415) 554-1727 or 311; or visit **www.myhss.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	6,367,888	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Total FTE	35	35	46	11	48	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $9.1 million for Health Service System is $2.6 million, or 39.1 percent, higher than the FY 2012-13 budget of $6.6 million. A significant amount of this increase is due to the addition of positions related to the continued implementation of the eMerge system, improved vendor contracts management, data analysis and benchmarking, overall cost containment, wellness programming for city employees, and benefit sustainability efforts.

The FY 2014-15 proposed budget of $9.6 million for the Health Service System is $0.5 million, or 5.7 percent, higher than the FY 2013-14 proposed budget of $9.1 million. A significant amount of this increase is due to increases in salary and fringe benefits costs and the annualization of new positions added in FY 2013-14. These increases are partially offset by having no Health Service Board Election costs and no equipment purchases in FY 2013-14.

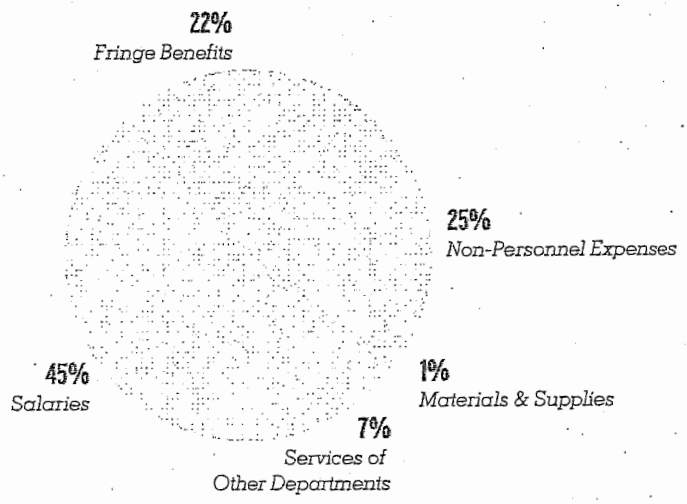
Federal Healthcare Reform — Patient Protection and Affordable Care Act

Implementation of the Patient Protection and Affordable Care Act (PPACA) began in 2011 and will continue through 2018. PPACA contains complex regulatory requirements, potentially dramatic changes to cost drivers, and core structural changes to healthcare benefits delivery. HSS must have sufficient resources to ensure regulatory compliance while also developing strategies for minimizing the anticipated cost impact of PPACA on taxes, fees, and premiums.

Cost Containment and Sustainability of Benefits

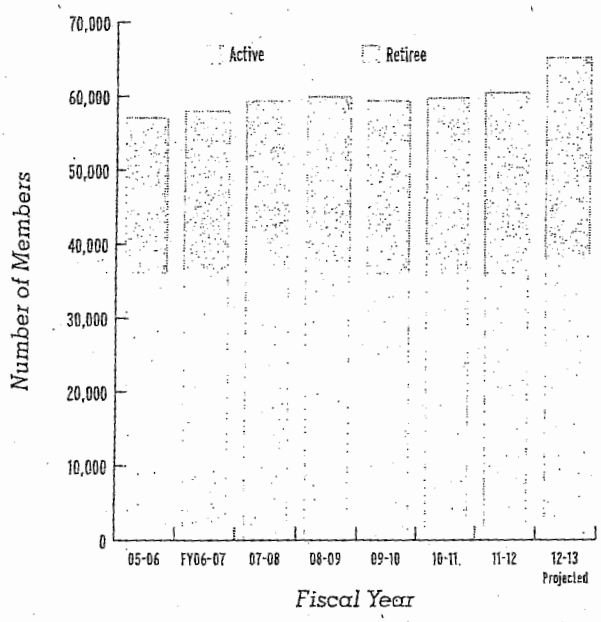
During 2012 and 2013 rate negotiations, HSS implemented a wide array of innovations reducing 2012 (6-month benefit period) and 2013 (calendar year) rate renewals by a projected $46.8 million. Due to the Department's aggressive strategy, aggregate health premium increases for HSS medical plans have been less than half the local, state, and federal averages for the past three cycles. Flex funding of the Blue Shield plan accounted for $25.2 million of the estimated decrease. Additional innovations included mitigating enrollment migration to maintain cost competition between plans and collaborating with Blue Shield, hospitals, and medical groups to form two Accountable Care Organizations (ACOs), which will lower health care spending and improve patient care in San Francisco. Several of these cost containment measures will reduce the City's Other Post Employment Benefits (OPEB) liability in future years.

DEPARTMENT USES BY EXPENDITURE TYPE



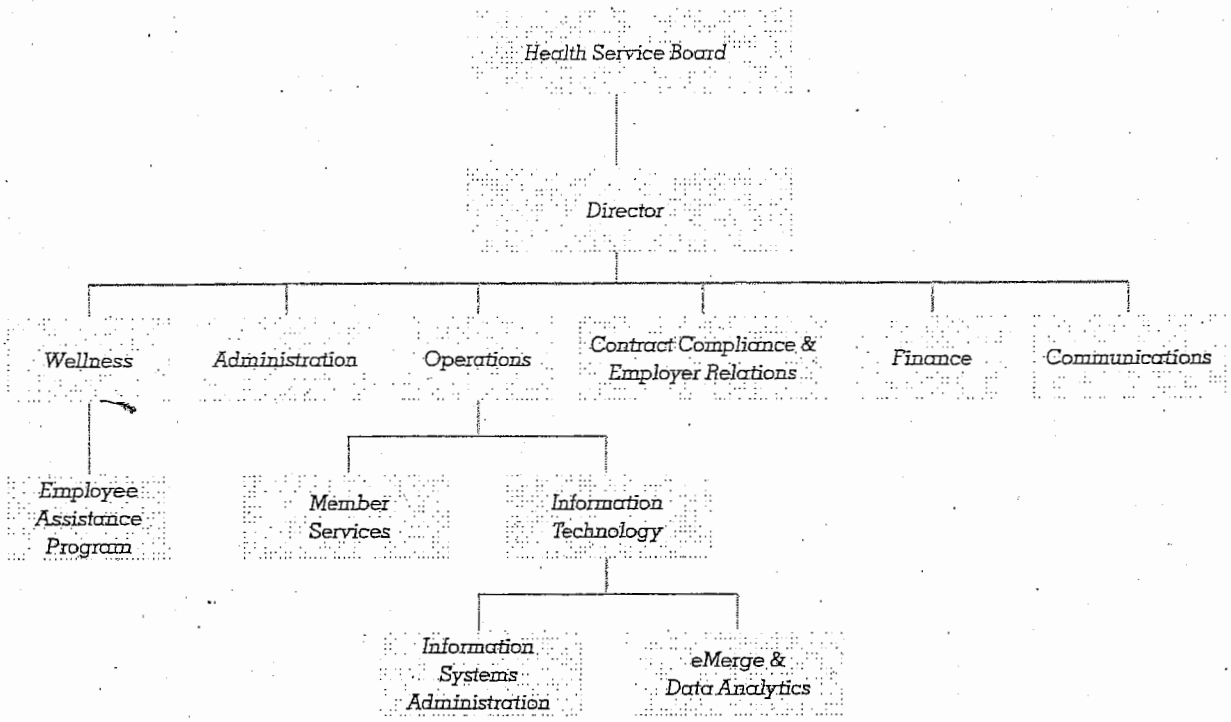
67 percent of the Department's budget is used for salaries and fringe benefits.

HSS MEMBERSHIP TREND



Since FY 2005-06, retirees have steadily grown as a percentage of HSS members.

HEALTH SERVICES SYSTEM



4263

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	36.82	37.10	47.78	10.68	50.39	2.61
Non-operating Positions (cap/other)	(2.00)	(2.00)	(2.00)	0.00	(2.00)	0.00
Net Operating Positions	**34.82**	**35.10**	**45.78**	**10.68**	**48.39**	**2.61**
SOURCES						
Charges for Services	6,200	0	6,000	6,000	6,000	0
Other Revenues	161,155	167,355	167,355	0	167,355	0
Expenditure Recovery	6,200,533	6,384,881	8,941,773	2,556,892	9,456,871	515,098
Sources Total	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,721,825	2,950,245	4,066,200	1,115,955	4,368,261	302,061
Fringe Benefits	1,336,659	1,450,916	1,982,064	531,148	2,272,331	290,267
Professional & Contractual Services	1,549,231	1,513,870	2,307,752	793,882	2,332,571	24,819
Materials & Supplies	34,204	35,626	59,000	23,374	41,000	(18,000)
Equipment	26,307	0	11,550	11,550	0	(11,550)
Services of Other Departments	699,662	601,579	688,562	86,983	616,063	(72,499)
Uses - Operating Expenditures Total	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**
USES BY PROGRAM RECAP						
Health Service System	6,367,888	6,552,236	9,115,128	2,562,892	9,630,226	515,098
Uses by Program Recap Total	**6,367,888**	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

4264

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
HEALTH SERVICE SYSTEM					
Improve customer service					
Average time to answer telephone calls (in seconds)	14	30	28	30	30
Call abandonment rate	1.7%	5.0%	3.0%	5.0%	5.0%
Average lobby wait time (in minutes)	7.0	10.0	4.0	10.0	10.0
Percentage of staff who are bilingual	62%	25%	50%	25%	25%
Percentage of appeals responded to within 30 days and appeals not reaching the Health Service Board	100%	95%	95%	95%	95%
Improve the accuracy and timeliness of financial reporting and payments					
Percentage of payments to vendors made on or before the due date	100%	99%	99%	99%	99%
Percentage of accounts current in premium payments (deliquent less than 60 days)	100%	100%	100%	100%	100%
Improve the monitoring of contracts and communications with contract vendors					
Percentage of vendor contracts that include performance guarantees	100%	100%	100%	100%	100%
Membership satisfaction					
Percentage of survey respondents who found the HSS Fair beneficial	85%	85%	85%	85%	85%
Percentage of survey respondents who rate HSS service as good or better	80%	80%	80%	80%	80%
Percentage of survey respondents who find the HSS website informative	80%	80%	80%	80%	80%

HUMAN RESOURCES

The Department of Human Resources (DHR) recruits, engages, and develops the City's workforce to meet the expectations and service needs of San Franciscans.

SERVICES

The Department of Human Resources provides services through the following functional areas:

EMPLOYMENT SERVICES includes the Recruitment and Assessment Services team, the Client Service team, the Classification and Compensation team, and the Employment Information Services team. Collectively, these teams provide innovative human resources solutions, technical consultation, and direct services in all operational areas of the City's human resources programs. They are also responsible for ensuring equal employment opportunity and the application of merit system principles.

EMPLOYEE RELATIONS negotiates and administers the provisions of collective bargaining agreements between the City and County of San Francisco and the labor organizations that represent City employees, and engages in legally required meet and confer processes regarding issues within the scope of representation. Employee Relations staff advises departmental personnel representatives in the interpretation of contractual provisions, manages and reviews all grievances related to contract interpretation/application and disciplinary actions, and evaluates bargaining unit assignments for City classifications.

EQUAL EMPLOYMENT OPPORTUNITY (EEO) provides professional consultation to applicants, employees, and departments in the areas of equal employment opportunity, employment discrimination and harassment, and accommodation of persons with disabilities. EEO staff also trains supervisors and managers to prevent workplace harassment and implements investigation and alternative dispute resolution of harassment and employment discrimination complaints.

WORKERS' COMPENSATION administers benefits related to industrial injuries and illnesses in compliance with state and local laws and regulations; coordinates citywide safety and prevention efforts; and facilitates return-to-work programs.

WORKFORCE DEVELOPMENT AND TRAINING develops and presents citywide professional training programs and organizational design consultation to City departments; manages succession planning programs; and designs and implements internship and apprenticeship programs.

ADMINISTRATION, FINANCE, BUDGET, AND INFORMATION SERVICES provides internal administrative support to ensure efficient department operations.

For more information, call (415) 557-4800 or 311; or visit **www.sfdhr.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	73,854,644	73,942,657	77,883,343	3,940,686	78,486,233	602,890
Total FTE	123	124	136	12	133	(3)

BUDGET ISSUES AND DETAILS

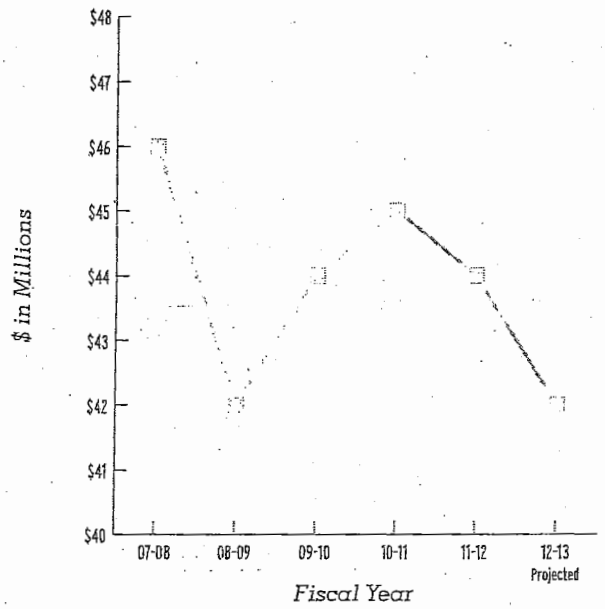
The Fiscal Year (FY) 2013-14 proposed budget of $77.9 million for the Department of Human Resources is $3.9 million, or 5.3 percent, higher than the FY 2012-13 budget of $73.9 million. A significant amount of this increase is due to the Department's Labor Project budget, which will increase due to anticipated contract negotiations for City employees' wages and benefits. In addition, the Department is adding new positions and professional services for a new Citywide Leave Management Unit.

The FY 2014-15 proposed budget of $78.5 million for the Department is $0.6 million, or 0.8 percent, higher than the FY 2013-14 budget of $77.9 million. A significant amount of this increase is due to higher workers' compensation claims costs as well as the annualization of new positions budgeted in FY 2013-14.

Citywide Leave Management Unit

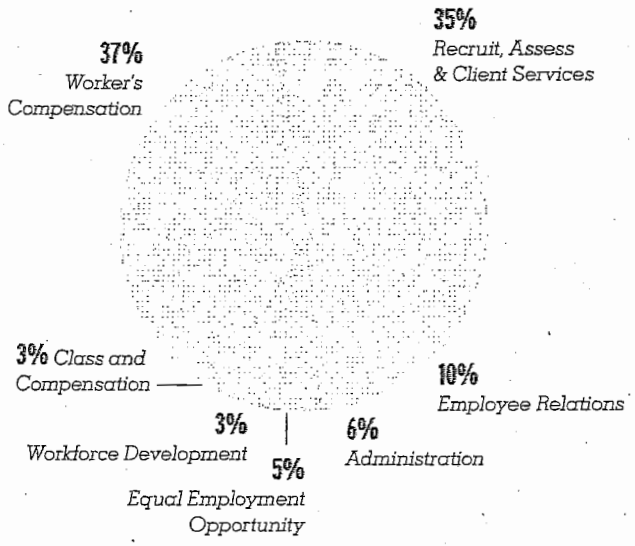
In FY 2013-14, the Department will establish a Citywide Leave Management Unit to advise and train human resources personnel regarding the myriad of federal, state, and local laws governing leaves and their overlap with the City's leave programs. The new unit will enable the City to consistently apply and communicate leave entitlements to employees, leading to overall decreased labor costs. As a result of this project, the City will be implementing what is considered a best practice for identifying, addressing, and managing employees' leave usage.

TOTAL WORKERS' COMPENSATION CLAIMS COSTS



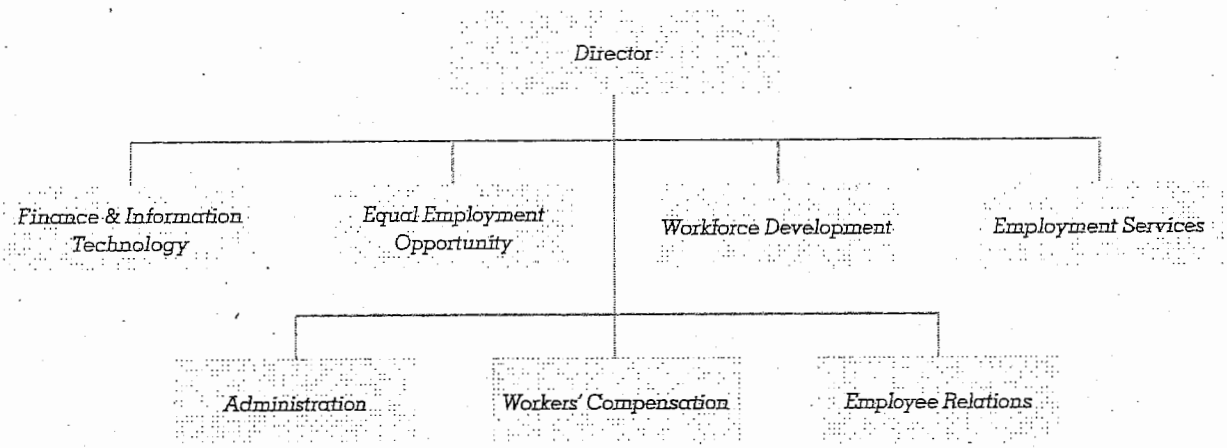
Annual claims costs decreased by 7 percent from a high of $46 million in FY 2007-08.

FULL-TIME EQUIVALENT POSITIONS BY PROGRAM



37 percent of all DHR employees work in the Workers' Compensation Program.

HUMAN RESOURCES



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	123.06	123.77	138.87	15.10	135.53	(3.34)
Non-operating Positions (cap/other)	0.00	0.00	(3.00)	(3.00)	(3.00)	0.00
Net Operating Positions	**123.06**	**123.77**	**135.87**	**12.10**	**132.53**	**(3.34)**
SOURCES						
Other Revenues	(50)	0	0	0	0	0
Transfers In	4,589	0	0	0	0	0
Expenditure Recovery	61,734,758	64,564,100	66,515,888	1,951,788	67,574,881	1,058,993
Use of / (Deposit to) Fund Balance	(7,463)	0	0	0	0	0
General Fund Support	12,122,810	9,378,557	11,367,455	1,988,898	10,911,352	(456,103)
Sources Total	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
USES - OPERATING EXPENDITURES						
Salaries & Wages	11,774,529	11,093,827	12,248,743	1,154,916	12,139,195	(109,548)
Fringe Benefits	4,802,498	4,634,544	5,802,226	1,167,682	6,303,516	501,290
Professional & Contractual Services	53,177,951	54,192,783	55,320,090	1,127,307	55,755,506	435,416
Materials & Supplies	147,029	138,313	136,313	(2,000)	136,313	0
Services of Other Departments	3,952,637	3,883,190	4,375,971	492,781	4,151,703	(224,268)
Uses - Operating Expenditures Total	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**
USES BY PROGRAM RECAP						
Administration	622,832	833,056	1,094,180	261,124	1,154,069	59,889
Class And Compensation	295,424	603,795	480,605	(123,190)	497,796	17,191
Employee Relations	6,477,342	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
Equal Employment Opportunity	1,065,122	1,145,098	1,487,528	342,430	1,608,755	121,227
Health Service System	144,308	0	0	0	0	0
Management Information System	51,797	0	0	0	0	0
Recruit/ Assess/ Client Services	7,611,661	7,317,440	7,725,039	407,599	7,880,668	155,629
Workers Compensation	56,650,300	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
Workforce Development	935,858	759,445	685,862	(73,583)	704,352	18,490
Uses by Program Recap Total	**73,854,644**	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CLASS AND COMPENSATION					
Provide high quality compensation services					
Percent of wage rate calculations not requiring pay corrections	99%	100%	100%	100%	100%
EQUAL EMPLOYMENT OPPORTUNITY					
Provide City employees with a discrimination-free workplace					
Percentage of discrimination complaints investigated within 6 months of receipt	74%	70%	60%	70%	70%
RECRUIT/ ASSESS/ CLIENT SERVICES					
Streamline the examination process to facilitate permanent appointment and maintain low level of provisional appointment					
Percentage of employees citywide that are provisional	1.50%	1.60%	1.60%	1.60%	1.60%
Average time between examination announcement closing and list adoption, in months	1.8	2.0	2.0	2.0	2.0
WORKERS COMPENSATION					
Resolve employee Workers Compensation claims in a timely and effective manner					
Workers' Compensation claims closing ratio	109%	105%	106%	105%	105%
WORKFORCE DEVELOPMENT					
Provide high quality training to employees					
Average rating of DHR workshops by participants (1-5 scale)	4.4	4.4	4.7	4.4	4.4

HUMAN RIGHTS COMMISSION

The Human Rights Commission (HRC), established in 1964 by City Ordinance, provides leadership and advocacy in securing, protecting, and promoting human rights for all people.

SERVICES

The Human Rights Commission provides services through the following divisions:

DISCRIMINATION COMPLAINTS INVESTIGATION & MEDIATION DIVISION investigates and mediates complaints of discrimination and non-compliance in employment, housing, and public accommodation, as prescribed by San Francisco Administrative Code Chapters 12A, 12B, 12C and 12N and San Francisco Police Code Articles 33, 38 and 1.2. In addition, this Division is charged with implementing the Sanctuary City Ordinance by assisting the public in filing, mediating, and investigating complaints of non-compliance as prescribed by San Francisco Administrative Code Chapters 12H.

POLICY AND SOCIAL JUSTICE DIVISION collaborates closely with other governmental agencies, community-based organizations, and members of the community to address a wide-range of civil rights and other related social justice issues affecting the residents of San Francisco.

For more information, call (415) 252-2500 or 311; or visit **www.sf-hrc.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	5,584,873	1,863,720	1,947,040	83,320	1,975,878	28,838
Total FTE	34	12	12	0	12	0

4272

BUDGET ISSUES AND DETAILS

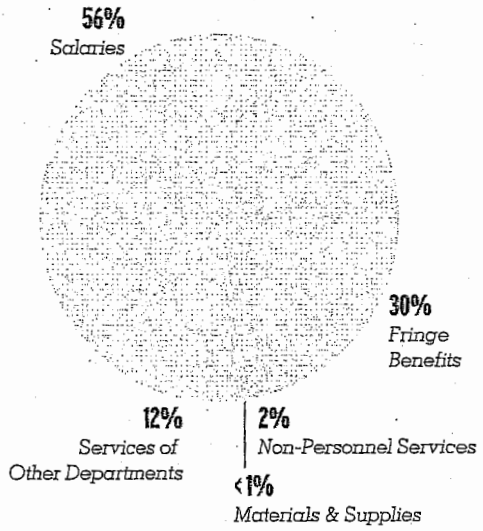
The FY 2013-14 proposed budget of $1.9 million for the Human Rights Commission is $83,320, or 4.5 percent, higher than the FY 2012-13 budget of $1.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $2.0 million for the Human Rights Commission is $28,838, or 1.5 percent higher than the FY 2013-14 proposed budget of $1.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Using Technology to Enhance Efficiency

In 2012, the Human Rights Commission developed a web-based application to maximize the effectiveness of services provided by the Discrimination Complaints Investigation and Mediation Division throughout the complaint process. This centralized information-sharing system has transformed HRC investigations, increasing the efficiency with which the Department approaches, tracks, and monitors data related to discrimination complaints. The improved capacity to track, monitor, and report information related to claims of discrimination enables the City to better analyze activity in employment, housing, and public accommodations. In turn, the Department can effectively identify patterns and trends in these areas, and collaborate with employers, housing providers, City contractors, and other businesses to address any problematic findings.

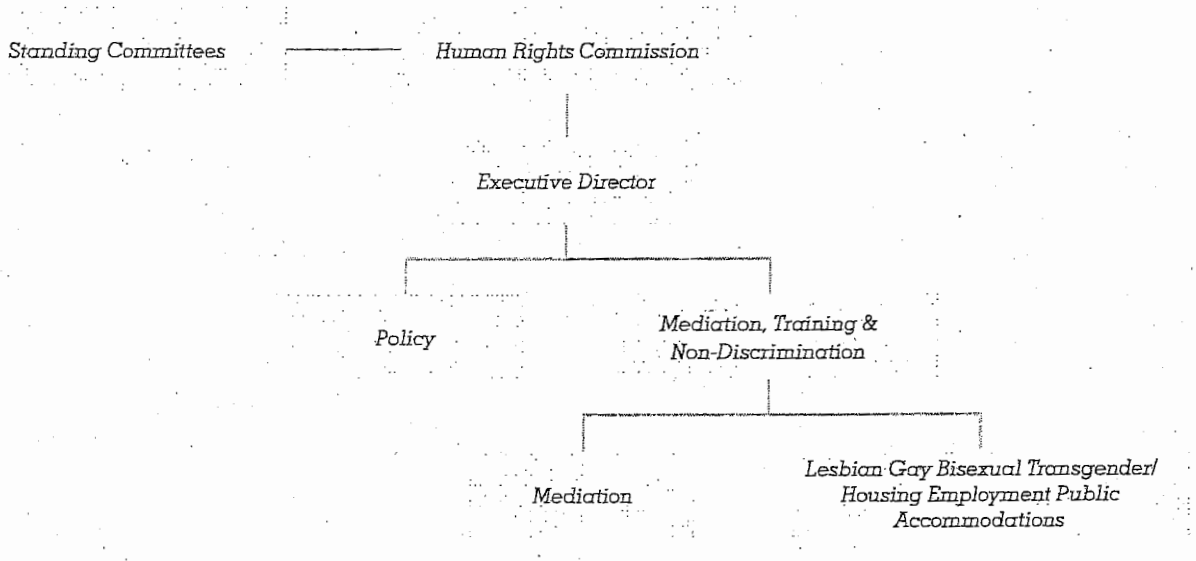
FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



HRC expends 86 percent of its budget on salaries and fringe benefits.

4273

HUMAN RIGHTS COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	35.52	12.00	11.81	(0.19)	11.68	(0.13)
Non-operating Positions (cap/other)	(2.00)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**33.52**	**12.00**	**11.81**	**(0.19)**	**11.68**	**(0.13)**
SOURCES						
Charges for Services	354	0	15,100	15,100	0	(15,100)
Expenditure Recovery	4,509,831	647,946	713,438	65,492	0	(713,438)
General Fund Support	1,074,688	1,215,774	1,218,502	2,728	1,975,878	757,376
Sources Total	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,919,822	1,119,835	1,124,653	4,818	1,129,747	5,094
Fringe Benefits	1,385,271	508,251	477,435	(30,816)	514,454	37,019
Overhead	49,896	0	0	0	0	0
Professional & Contractual Services	451,300	34,300	56,900	22,600	41,800	(15,100)
Materials & Supplies	21,535	5,000	5,000	0	5,000	0
Services of Other Departments	757,049	196,334	283,052	86,718	284,877	1,825
Uses - Operating Expenditures Total	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**
USES BY PROGRAM RECAP						
Human Rights Commission	5,584,873	1,863,720	1,947,040	83,320	1,975,878	28,838
Uses by Program Recap Total	**5,584,873**	**1,863,720**	**1,947,040**	**83,320**	**1,975,878**	**28,838**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
Discrimination Division					
Address complaints of discrimination in employment, housing and public accommodations within the City and County of San Francisco					
Total Inquiries & Intakes	1,479	1,700	1,700	1,700	1,800
Total Number of Complaints Filed	95	120	107	107	107
Total Number of Complaints Filed and Settled	20	30	23	23	23

HUMAN SERVICES AGENCY

The Human Services Agency (HSA) promotes well-being and self-sufficiency among individuals, families, and communities in San Francisco. The Human Services Agency is comprised of two separate departments. The Department of Aging and Adult Services (DAAS) is charged with planning, coordinating, providing, and advocating for community-based services for older adults and individuals with disabilities, and works with nearly 44,000 San Franciscans each year. The Department of Human Services (DHS) works with approximately 146,000 San Franciscans each year to provide critical housing, nutrition assistance, income support, and child welfare services.

SERVICES

The Department of Aging and Adult Services provides services through the following divisions:

IN-HOME SUPPORTIVE SERVICES (IHSS) assists more than 22,000 low-income elderly, disabled and/or blind San Franciscans to live safely in their own homes, rather than in a nursing home or other group care facility. The program employs more than 18,000 individuals as independent providers. IHSS workers assist consumers with household chores and personal care. The program works with hospitals and other medical facilities to ensure that homecare services are in place at the time of discharge, which helps to mitigate hospital recidivism.

PROTECTIVE SERVICES DIVISION is comprised of Adult Protective Services (APS), Public Guardian, Public Administrator, Public Conservator, and Representative Payee. Adult Protective Services assists elders (65+) and adults with disabilities/dependent adults (18-64) who are abused or neglected, or at risk of abuse or neglect. The Public Guardian provides probate conservatorship services for San Francisco's seniors and adults with disabilities who are substantially unable to provide for their own personal needs. The Public Administrator handles the estates of deceased San Franciscans when no family members are willing or able to act. The Public Conservator provides mental health conservatorship services for San Franciscans deemed gravely disabled due to mental illness. The Representative Payee manages money for adults with disabilities who cannot manage their own funds and who voluntarily agree to have the Payee manage their money for them.

LONG-TERM CARE OPERATIONS DIVISION is comprised of the Diversion and Community Integration Program (DCIP), the Community Living Fund (CLF), and the San Francisco Transitional Care Program (SF TCP). DAAS is the lead organization of the DCIP, which provides an integrated approach to offering supportive services and housing for individuals diverted from or discharged from Laguna Honda Hospital. The CLF was created to support aging in place and community placement alternatives for individuals who may otherwise require care within an institution. The CLF provides for home- and community-based services, or a combination of equipment and services, that help individuals currently or at risk of being

institutionalized to continue living independently in their homes, or to return to community living. SF TCP is a partnership comprised of eight San Francisco hospitals, nine community-based organizations, and DAAS. The focus of the TCP is to lower hospital readmission rates by providing short-term, targeted social services for adults with disabilities and seniors leaving acute hospital settings.

COMMUNITY SERVICES/INTAKE DIVISION includes the Office on the Aging, County Veterans' Service Office (CVSO), and Integrated Intake. The Office on the Aging works with community-based organizations to provide a wide range of programs and services for seniors and adults with disabilities, including nutrition programs, activity centers, transportation, and legal services. The CVSO helps veterans and their dependents to obtain veterans' benefits and entitlements. Integrated Intake provides 24-hour information and assistance services pertaining to adults with disabilities and seniors, and takes reports of elder/dependent adult abuse, IHSS and CLF referrals, and requests for home delivered meals.

The Department of Human Services provides services through the following program areas:

CALIFORNIA WORK OPPORTUNITY AND RESPONSIBILITY TO CHILDREN (CALWORKS) AND WELFARE-TO-WORK SERVICES provide financial assistance and supportive services, such as job readiness assistance, behavioral health treatment, transportation, and services designed to help parents of low-income families secure and retain employment and become self-sufficient.

CHILD CARE PROGRAMS, administered by the Office of Early Care and Education, link low-income families to subsidized child care slots and provide funding for numerous initiatives, including facilities and workforce investments to help ensure that children have access to high-quality early childhood education.

COUNTY ADULT ASSISTANCE PROGRAMS (CAAP) provide financial aid and supportive services such as job training, shelter, Supplemental Security Income (SSI) Advocacy, permanent housing, Homeward Bound, and other services to eligible low-income San Francisco adult residents in order to help clients secure and retain employment and become self-sufficient.

HOUSING AND HOMELESS SERVICES provide assistance and support to homeless individuals and families, including early intervention and prevention, emergency shelters, transitional housing, permanent supportive housing, and other services to help them achieve the highest possible level of self-sufficiency. The Care Not Cash program aims to improve the health and welfare of homeless CAAP clients by offering housing and services as part of their benefit package.

FAMILY AND CHILDREN'S SERVICES protects children from abuse and neglect; supports the well-being of children and families; and finds permanency for children through reunification, legal guardianship, or adoptions. This division operates the child abuse hotline, conducts investigations and case planning, and provides case management for families and for children living at home and in foster care.

CAL-FRESH (FOOD STAMPS) helps adults and families improve their health by providing access to a nutritious diet.

MEDI-CAL HEALTH CONNECTIONS connects San Francisco residents, including seniors, people with disabilities, families, pregnant women, children, and young adults, to free and low-cost health coverage through the Medi-Cal program. With the implementation of the Affordable Care Act in California, the Medi-Cal program will serve many single adults who are not pregnant or disabled, and provide information and enrollment services to San Francisco residents who may be eligible for subsidized health insurance through the Affordable Care Act-authorized health exchange.

ADMINISTRATION, POLICY, AND PLANNING provides support to programs for both DAAS and DHS. Administrative functions include budget, finance, contracts and facilities management, information technology, and human resources. Policy and Planning conducts analyses to support on-going improvement of services to clients, while the investigations office works to ensure program integrity.

For more information, call (415) 557-5000 or 311; or visit **www.sfhsa.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	635,539,107	703,528,686	735,390,261	31,861,575	749,104,932	13,714,671
Total FTE	1,691	1,750	1,871	121	1,894	23

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $735.4 million for the Human Services Agency is $31.9 million, or 4.5 percent, higher than the FY 2012-13 budget of $703.5 million. A significant amount of this increase is due to increased revenue to support the expansion of Medi-Cal as part of the implementation of the Affordable Care Act (ACA), and increased state revenue related to social service realignment and the administration of in-home supportive services. New programs include grant-funded administration of the Housing Opportunities for Persons with AIDS (HOPWA) rental assistance program and a state revenue supported refocusing of CalWORKs services on connecting clients to work.

The FY 2014-15 proposed budget of $749.1 million for the Human Services Agency is $13.7 million, or 1.9 percent, higher than the FY 2013-14 budget of $735.4 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, along with a small increase in the housing and homeless budget for new supportive housing sites opening in FY 2014-15.

Medi-Cal Expansion

The implementation of the Affordable Care Act (ACA) in California will lead to a dramatic expansion in the Medi-Cal caseload. Projections indicate that there may be as many as 40,000 new clients eligible for Medi-Cal in San Francisco beginning in January 2014, and HSA is responsible for enrolling the new clients. In addition, HSA will have to begin providing information and services to San Francisco residents who inquire about eligibility for subsidized health insurance offered through the ACA-authorized health exchange.

This influx of new clients requires new staffing and business processes to improve efficiency. New records management, reception, and eligibility staff included in the FY 2013-14 and 2014-15 budget will allow HSA to streamline services and provide seamless services to clients whether they come to the Department's office in person or call in for service.

Service Center Technology

Multiple programs at HSA—including Medi-Cal, CalFresh, and CalWORKs—have moved some or all of their operations to a service center approach. In contrast to past practices linking each client to one caseworker, this approach allows clients to access their information with any available caseworker in person, on the phone, online, and through the mail. Client information is available electronically, allowing caseworkers to respond to clients' questions and inquiries quickly and efficiently. HSA continues to invest in the software and technology necessary to enhance this approach, and also schedule clients more effectively for appointments.

Connecting to Work

Governor Jerry Brown's redesign of the CalWORKs program for families calls on counties to refocus on connecting clients to meaningful work and long-term self-sufficiency beginning in FY 2013-14. This new approach fits well with HSA's existing Jobs Now program and other employment-focused programs. To meet the State's demands, HSA is adding employment assistance staff as funded by CalWORKs revenue, and updating program rules in order to more fully engage all CalWORKs clients.

Improving Effectiveness

HSA's commitment to data-driven accountability and continuous improvement is rooted in the rigorous analyses performed by its Planning Unit. The Planning Unit works with the executives and program managers of DHS and DAAS programs to develop and analyze information to support Department decision-making and to improve efficiency and effectiveness. Planning analysts track program caseloads and trends on an on-going basis, providing managers with the reports needed to monitor their programs. Planning analysts also conduct needs assessments and program evaluations that inform programmatic changes. Recently, the Planning Unit spearheaded a systematic review of the Department's contracts to sharpen the contract outcomes, align them with program goals, and hold providers to the highest level of accountability. HSA launched an online contracts management database in FY 2012-13 that tracks contractor performance on these outcomes over time.

HOPWA Subsidies

In Spring 2013, HSA assumed responsibility for local administration of the Housing Opportunities for Persons with AIDS (HOPWA) Rental Assistance Program from the San Francisco Housing Authority. The HOPWA Program provides rental subsidies to San Francisco residents who are living with HIV/AIDS and who are very low-income. The FY 2013-14 budget includes $3.1 million from the Mayor's Office of Housing for the program, $2.9 million of which is for rental assistance for clients. The remaining funds support administration of the program. The program's transition to HSA follows a similar, successful transition of the administration of the rental assistance portion of the Shelter Plus Care Program to HSA from the Housing Authority in 2011.

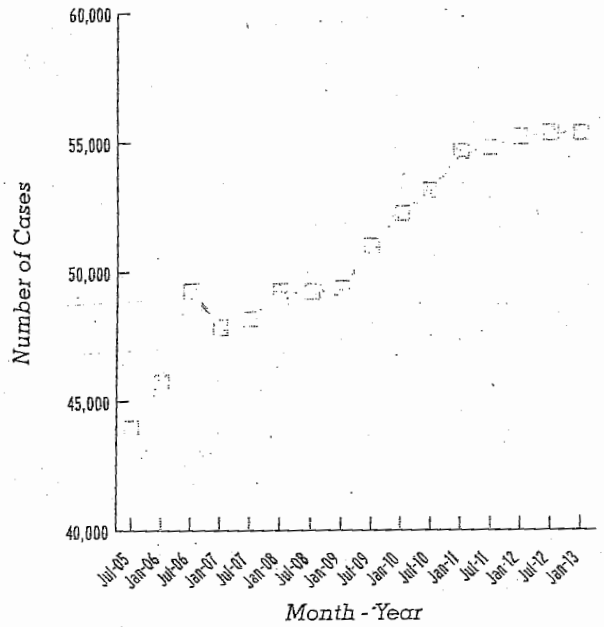
SSI Advocacy

Over the next two fiscal years, HSA will continue to strengthen the Social Security Income (SSI) Advocacy program. This program serves single adults with disabilities in the County Adult Assistance Programs (CAAP) by helping them complete applications and appeals for federal SSI benefits. If clients are successful in their application for SSI, they receive increased income, sometimes as much as $10,000 more a year in cash aid, as well as gain eligibility for Medi-Cal benefits. A recent analysis shows that the SSI Advocacy program benefits the City: a total of 717 clients were awarded SSI during FY 2011-12, resulting in a net benefit of approximately $3.3 million for HSA alone (additional reimbursement also comes to the City through the Department of Public Health for medical services). For every dollar HSA spent on the SSI Advocacy program, it recouped $2.98 in the form of increased revenue, such as reimbursements from SSA and forgone future aid payments. For every dollar HSA spent on the program, HSA estimates that it and the Department of Public Health recouped a combined $4.07.

Broadband Technology Opportunities Program

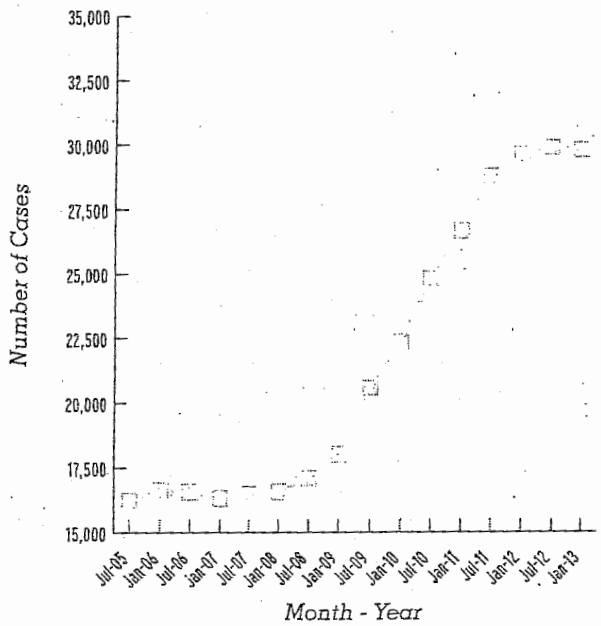
In 2010, the U.S. Department of Commerce awarded $7.9 million to San Francisco for a Broadband Technology Opportunities Program (BTOP). The purpose of the award was to increase technology accessibility in San Francisco with a focus on bridging the digital divide of seniors and adults with disabilities. Of the $7.9 million, HSA received approximately $3.0 million for DAAS Senior Programs. While the activities have helped to enrich the lives of seniors and adults with disabilities, this important work would not be continued after September 2013 without new funding. The FY 2013-14 and 2014-15 budget contains over $1.4 million in General Fund support to continue this program. Over the next two fiscal years, DAAS will work with each of the existing 54 BTOP sites to ensure program effectiveness.

MEDI-CAL CASELOAD GROWTH



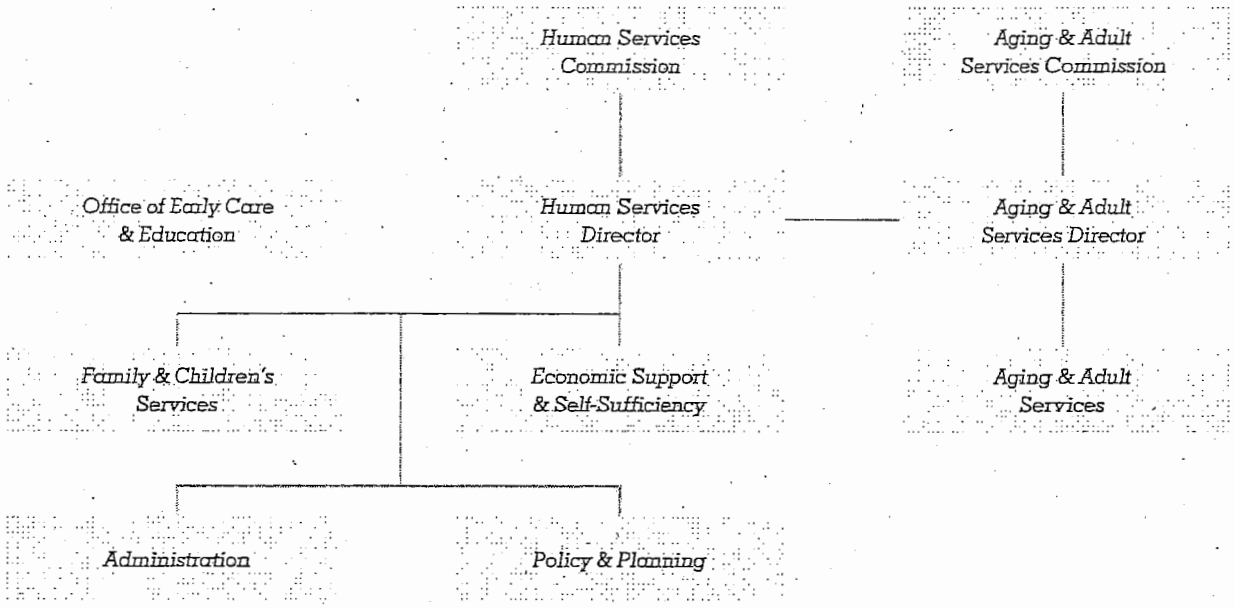
The Medi-Cal caseload has grown by 26 percent since July 2005.

NON-ASSISTANCE FOOD STAMPS CASELOAD GROWTH



The Non-Assistance Food Stamps caseload has grown by 83 percent since July 2005.

HUMAN SERVICES AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,704.52	1,767.07	1,884.90	117.83	1,906.95	22.05
Non-operating Positions (cap/other)	(14.00)	(17.00)	(13.92)	3.08	(13.00)	0.92
Net Operating Positions	**1,690.52**	**1,750.07**	**1,870.98**	**120.91**	**1,893.95**	**22.97**
SOURCES						
Use of Money or Property	339,472	449,928	444,000	(5,928)	444,000	0
Intergovernmental Revenue - Federal	200,968,911	225,541,041	233,412,653	7,871,612	232,221,625	(1,191,028)
Intergovernmental Revenue - State	215,378,496	213,455,932	241,685,515	28,229,583	245,616,169	3,930,654
Intergovernmental Revenue - Other	44,301	0	40,000	40,000	0	(40,000)
Charges for Services	3,317,129	1,394,778	1,275,771	(119,007)	1,275,771	0
Other Revenues	593,716	1,105,861	2,260,728	1,154,867	2,201,153	(59,575)
Transfers In	18,014,051	16,190,156	16,150,250	(39,906)	16,150,250	0
Expenditure Recovery	25,471,895	30,580,766	34,176,557	3,595,791	34,122,571	(53,986)
Transfer Adjustments-Sources	(18,014,051)	(16,190,156)	(16,150,250)	39,906	(16,150,250)	0
Use of / (Deposit to) Fund Balance	(2,238,345)	0	0	0	0	0
General Fund Support	191,663,532	231,000,380	222,095,037	(8,905,343)	233,223,643	11,128,606
Sources Total	**635,539,107**	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**
USES - OPERATING EXPENDITURES						
Salaries & Wages	126,827,418	136,501,016	152,349,345	15,848,329	157,199,582	4,850,237
Fringe Benefits	64,049,850	67,423,293	76,877,716	9,454,423	84,566,567	7,688,851
Professional & Contractual Services	26,310,234	25,220,761	26,821,674	1,600,913	26,956,709	135,035
Aid Assistance / Grants	374,159,891	422,558,906	430,010,495	7,451,589	430,269,541	259,046
Materials & Supplies	2,587,551	2,490,011	2,000,261	(489,750)	2,012,233	11,972
Equipment	297,704	200,260	1,579,521	1,379,261	979,016	(600,505)
Services of Other Departments	40,858,572	45,792,989	45,396,249	(396,740)	46,748,284	1,352,035
Transfers Out	18,256,550	16,190,156	16,150,250	(39,906)	16,150,250	0
Transfer Adjustments-Uses	(18,014,051)	(16,190,156)	(16,150,250)	39,906	(16,150,250)	0
Uses - Operating Expenditures Total	**635,333,719**	**700,187,236**	**735,035,261**	**34,848,025**	**748,731,932**	**13,696,671**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	143,763	257,450	355,000	97,550	373,000	18,000
Capital Renewal	0	3,084,000	0	(3,084,000)	0	0
Capital Projects	61,625	0	0	0	0	0
Uses - Project Expenditures Total	**205,388**	**3,341,450**	**355,000**	**(2,986,450)**	**373,000**	**18,000**
USES BY PROGRAM RECAP						
Administrative Support	85,275,509	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
Adult Protective Services	5,949,156	5,504,522	6,001,882	497,360	6,225,519	223,637
Calworks	44,437,990	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
Children's Baseline	18,926,131	28,051,313	28,007,598	(43,715)	28,814,357	806,759
County Adult Assistance Program	51,113,165	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
County Veterans Services	379,250	419,939	436,282	16,343	451,402	15,120
Diversion And Community Integration Prog	3,212,488	3,656,139	3,832,139	176,000	3,832,139	0
Dss Childcare	26,081,489	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
Family And Children's Service	101,573,324	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
Food Stamps	15,556,160	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
Homeless Services	81,974,874	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
In Home Supportive Services	125,492,758	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
Integrated Intake	1,020,521	1,212,564	1,797,703	585,139	2,041,581	243,878
Medi-Cal	23,164,780	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
No Community	242,499	0	0	0	0	0
Office On Aging	19,386,880	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
Public Administrator	1,541,721	1,518,043	1,478,206	(39,837)	1,531,698	53,492
Public Conservator	1,714,293	1,407,365	1,465,174	57,809	1,520,220	55,046

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
USES BY PROGRAM RECAP						
Public Ed Fund - Prop H (March 2004)	215,420	0	0	0	0	0
Public Guardian	2,329,938	2,684,063	2,790,457	106,394	2,888,255	97,798
Representative Payee	562,014	558,936	580,591	21,655	599,603	19,012
Welfare To Work	25,388,747	29,454,222	32,891,457	3,437,235	33,445,256	553,799
Uses by Program Recap Total	**635,539,107**	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
ADULT SERVICES					
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Total number of In Home Support Services (IHSS) clients	21,591	21,900	21,740	21,840	21,900
Number of unduplicated clients served by the Community Living Fund program	511	500	700	650	650
Percentage of formerly institutionalized Community Living Fund clients who have successfully continued community living for a period of at least six months	77%	80%	80%	80%	80%
Promote the health and well being of San Franciscans					
Number of meals served at centers (OOA)	714,243	750,450	714,147	718,475	718,475
Number of meals delivered to homes (OOA)	1,193,328	987,860	1,333,481	1,007,593	1,007,593
Number of unduplicated individuals served meals through senior congregate and home-delivered meal programs (OOA)	17,570	19,600	17,570	17,800	17,800
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Number of referrals and requests for information about Aging and Adult Services	24,335	23,000	27,000	32,000	32,000
Maximize personal and agency resources					
Number of unduplicated veterans that received assistance	2,432	3,000	3,000	3,000	3,000
Protect and shield against abuse and neglect					
Number of individuals served by the Public Conservator's Office	796	800	800	800	800
Public Guardian: Percentage of mandated visits made per quarter	98%	100%	100%	100%	100%
Total number of conservatees receiving services through the Public Guardian Office	343	350	340	330	330
FAMILY AND CHILDREN'S SERVICE					
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Percent of children who were reunified from child welfare supervised foster care during the most recent 12 month study period and had been in care less than 12 months	61%	75%	65%	75%	75%
FOOD STAMPS					
Promote the health and well being of San Franciscans					
Food Stamps: Error rate	2.7%	4.5%	3.4%	4.5%	4.5%
Current active food stamp caseload	28,057	29,000	28,000	29,000	30,000
HOMELESS SERVICES					
Promote the health and well being of San Franciscans					
Number of households that secured and/or maintained housing due to a one-time grant	1,928	2,500	2,526	2,200	2,200
Number of CAAP clients leaving homelessness due to obtaining housing through Care Not Cash	275	275	296	275	275
Percent of formerly homeless clients (single adults) still in supportive housing or other appropriate placements after one year	91%	90%	91%	90%	90%
Assist individuals and families to achieve their greatest potential within the context of family, community and/or society					
Number of families receiving a rental subsidy	186	200	212	185	185
WORKFORCE DEVELOPMENT					
Facilitate economic self-sufficiency					
Rate of completion of participants enrolled in job readiness programs	69%	65%	67%	70%	70%
Job placement rate for aided individuals	70%	45%	56%	60%	60%
Number of individuals that received workforce development services	3,631	2,500	2,800	3,000	3,000
Number of individuals that were placed in employment (subsidized or unsubsidized)	2,025	1,200	2,300	2,400	2,400

JUVENILE PROBATION

The Department of Juvenile Probation (JPD) locates, develops, and administers programs for the assessment, education, treatment, rehabilitation, and effective supervision of youth under the jurisdiction of the Department.

SERVICES

The Department of Juvenile Probation provides services through the following program areas:

RESIDENTIAL PROGRAMS operates two facilities: the Juvenile Justice Center, where the county juvenile detention facility is located (Juvenile Hall); and the Log Cabin Ranch School, a residential program for adjudicated youth located in La Honda, California.

PROBATION SERVICES serves the community by investigating referrals of youth who are alleged to be beyond parental control or to have committed a crime. The Department also provides supervision services for youth who are wards of the court, or who have been deemed in need of such services by the San Francisco Superior Court.

COMMUNITY PROGRAMS partners with the Department of Children, Youth and Their Families (DCYF) and the Department of Public Health (DPH) to fund violence prevention services provided by community-based organizations. DCYF manages the community-based organization services on behalf of City departments with direction from the Joint Funders, a steering committee composed of principal stakeholders from DCYF, JPD, and DPH.

For more information call (415) 753-7800 or 311; or visit **www.sfgov.org/juvprobation**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	33,815,012	35,687,837	36,986,627	1,298,790	38,225,158	1,238,531
Total FTE	236	236	239	3	239	0

4288

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $37.0 million for the Department of Juvenile Probation is $1.3 million, or 3.6 percent, higher than the FY 2012-13 budget of $35.7 million. A significant amount of this increase is due to increases in salary and fringe benefits costs; an increase in cost associated with water treatment operations at Log Cabin Ranch; and increases funds for other capital projects. These costs are offset by federal sources.

The FY 2014-15 proposed budget of $38.2 million for the Department of Juvenile Probation is $1.2 million, or 3.3 percent, higher than the FY 2013-14 proposed budget of $37.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs as well as funding for capital projects and facilities maintenance.

Collaborative Approach to Community-Based Programming

Juvenile Probation, the Department of Children, Youth and Their Families, and the Department of Public Health will continue to fund community-based service providers that offer a range of violence prevention programs to San Francisco youth and their families. Strategies aimed at case management, detention alternatives, gender-specific programming, and after-care services continue to be a priority for the Department and the City, as reflected in the Local Action Plan adopted by the Juvenile Justice Coordinating Council.

Juvenile Collaborative Reentry Team (JCRU)

This year, the Department is expanding its reentry programming for youth. Based on a successful three-year pilot, the Department has launched the Juvenile Collaborative Reentry Team (JCRU). The model establishes a collaborative team approach in the development and implementation of reentry plans for youth. A dedicated team of attorneys, social workers, social advocates, probation officers, and clinical case coordinators work with the children and their families to ensure that youth are assisted in a comprehensive and monitored transition and community reintegration process.

Addressing Capital Needs

In FY 2012-13, the Capital Planning Committee funded multiple projects for JPD to improve the conditions of two aging facilities: the Youth Guidance Center Courts and Administration Building and the Log Cabin Ranch facility. In FY 2013-14 and FY 2014-15, the City will invest over $3.5 million in maintaining and improving JPD's capital and facilities infrastructure. Furthermore, the Department has established a close partnership with the San Francisco Public Utilities Commission to assist with the operations and improvements at the water and wastewater treatment system. The Department will expand that partnership in FY 2013-14 to make further improvements.

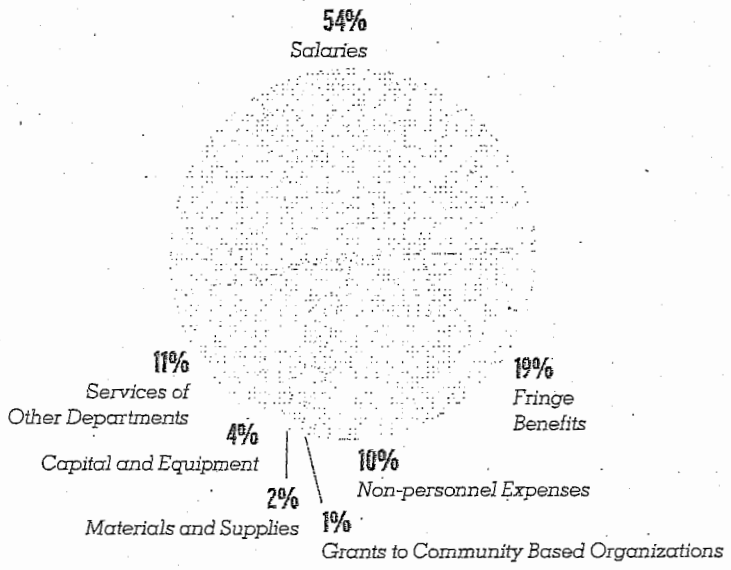
Foster Care Revenue

For FY 2013-14 and continuing in FY 2014-15, the Department will increase its revenue from federal foster care sources (Title IV-E) by $900,000 due to improved time studying for work that probation officers do with foster youth.

Organizational and Staff Development

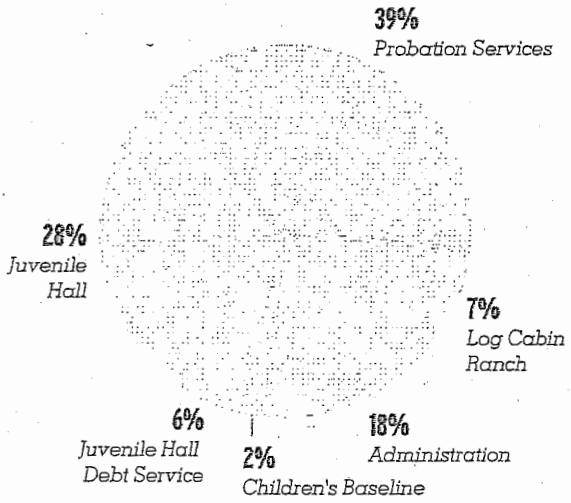
JPD will continue its efforts towards leadership development and training, strengthened community partnerships, and the continued implementation of evidence-based practices. In the coming fiscal years, the Department will continue to extend technical assistance and training for its community partners, provide leadership training for staff, and work to strengthen its operations. In addition, the Department is finalizing a comprehensive policy audit of all of its policies and procedures to ensure consistency with state and federal law, and national best practices.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



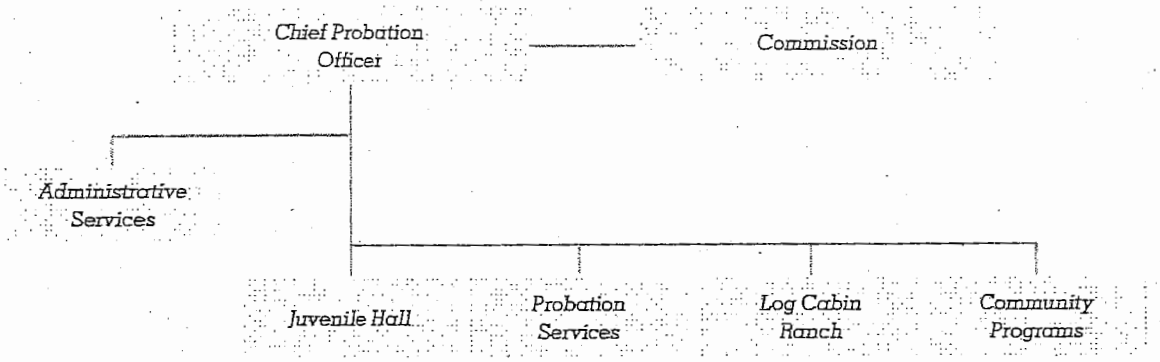
73 percent of Juvenile Probation's budget is expended on staff salaries and benefits.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



76 percent of Juvenile Probation's budget represents direct interactions with and services for San Francisco youth.

JUVENILE PROBATION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	238.49	237.52	240.43	2.91	240.17	(0.26)
Non-operating Positions (cap/other)	(2.00)	(1.50)	(1.00)	0.50	(1.00)	0.00
Net Operating Positions	**236.49**	**236.02**	**239.43**	**3.41**	**239.17**	**(0.26)**
SOURCES						
Licenses & Fines	31	0	0	0	0	0
Intergovernmental Revenue - Federal	2,974,420	1,608,294	2,544,238	935,944	2,521,294	(22,944)
Intergovernmental Revenue - State	4,691,433	4,513,182	4,628,324	115,142	4,734,224	105,900
Charges for Services	44,469	39,000	39,000	0	39,000	0
Other Revenues	140,340	0	0	0	0	0
Expenditure Recovery	89,547	80,000	80,000	0	80,000	0
Use of / (Deposit to) Fund Balance	66,837	0	0	0	0	0
General Fund Support	25,807,935	29,447,361	29,695,065	247,704	30,850,640	1,155,575
Sources Total	**33,815,012**	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**
USES - OPERATING EXPENDITURES						
Salaries & Wages	17,942,050	19,150,314	19,873,025	722,711	20,024,941	151,916
Fringe Benefits	7,058,568	6,783,230	6,947,396	164,166	7,529,293	581,897
Overhead	10,000	0	0	0	0	0
Professional & Contractual Services	842,341	3,472,491	3,786,616	314,125	3,780,523	(6,093)
Aid Assistance / Grants	0	248,000	216,256	(31,744)	219,408	3,152
Materials & Supplies	633,972	693,647	673,647	(20,000)	729,177	55,530
Equipment	21,401	23,638	219,092	195,454	128,393	(90,699)
Services of Other Departments	4,321,466	4,136,517	3,965,595	(170,922)	3,949,423	(16,172)
Transfers Out	2,624,818	0	0	0	0	0
Uses - Operating Expenditures Total	**33,454,616**	**34,507,837**	**35,681,627**	**1,173,790**	**36,361,158**	**679,531**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	360,396	330,000	497,000	167,000	364,000	(133,000)
Capital Renewal	0	600,000	808,000	208,000	1,200,000	392,000
Capital Projects	0	250,000	0	(250,000)	300,000	300,000
Uses - Project Expenditures Total	**360,396**	**1,180,000**	**1,305,000**	**125,000**	**1,864,000**	**559,000**
USES BY PROGRAM RECAP						
Administration	7,294,134	7,112,485	7,168,723	56,238	7,288,308	119,585
Children's Baseline	1,065,292	1,001,571	1,010,999	9,428	1,012,158	1,159
Juvenile Hall	11,052,513	11,472,100	11,649,687	177,587	12,286,201	636,514
Juvenile Hall Replacement Debt Payment	2,626,268	2,660,351	2,667,374	7,023	2,665,174	(2,200)
Log Cabin Ranch	2,643,749	3,001,666	3,290,352	288,686	3,331,528	41,176
Probation Services	9,133,056	10,439,664	11,199,492	759,828	11,641,789	442,297
Uses by Program Recap Total	**33,815,012**	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
JUVENILE HALL					
Provide a safe and secure environment for staff and detainees					
Cost per youth per day - Juvenile Hall	$367	$377	$377	$377	$377
LOG CABIN RANCH					
Improve results for residents placed at Log Cabin Ranch					
Percentage of Log Cabin Ranch graduates enrolled in vocational or educational programs within 30 days of release	94%	80%	75%	75%	89%
Percentage of Log Cabin Ranch graduates who do not incur sustained charges for new law violations within the first year of graduation	62%	50%	65%	65%	65%
PROBATION SERVICES					
Utilize probation services and community resources to assist youth in successfully navigating probation.					
Percentage of Early Morning Studies Academy (EMSA) youth who complete GED	66%	70%	70%	70%	72%
Percentage of youth who successfully complete the Evening Report Center Programs	57%	75%	75%	75%	75%
Percentage of probationer applicants through the New Directions Employment Program who get jobs compared with those who have applied	76%	72%	72%	72%	75%
Total number of community service hours completed by probation involved youth	1,665	1,000	1,100	1,100	1,200
Reduce repeat offenders					
Percentage of youth who incur a sustained finding for a new law violation while on probation	3%	5%	5%	5%	5%

LAW LIBRARY

The Law Library (LLB) provides the people of San Francisco free access to legal information and specialized reference assistance in the use of those materials so that they may preserve their rights and conduct their legal affairs.

SERVICES

The Law Library provides the following services:

MAINTAINS A COMPREHENSIVE LEGAL COLLECTION in electronic and print formats, including federal, state, and local laws, ordinances, regulations, and cases; court and legal forms; legal treatises, periodicals, texts, and encyclopedias; practice manuals, legal finding aids, and reference tools; legal materials and guides to meet the needs of both the public and legal professionals; legal resources and databases; and comprehensive archives of precedential cases, laws, regulations, and other essential materials.

ASSISTS PROFESSIONALS in navigating the law and finding the information they need by providing legal research assistance; instruction in the use of complex legal databases; orientation in how to find and use legal resources; library-created reference guides; seminars and legal educational programs; one-on-one legal information services; and by continuously refining, enhancing, and developing new services to meet emerging technologies.

ENSURES THE CURRENCY AND ACCURACY OF THE LEGAL COLLECTION by continuing to update codes and regulations, new case law reports, and current practice materials in print and electronic formats; processing, cataloging, and updating incoming materials daily to ensure their availability in LLB's database system; deleting outdated materials; adding, maintaining, and regularly updating modules to the specialized library software systems; enhancing and adding databases as essential new legal products are developed; monitoring the range of legal information materials, both in print and in electronic formats, to determine what will best serve Law Library patrons; and periodically replacing public computers and legal reference software.

For more information, call (415) 554-6821 or 311; or visit **www.sflawlibrary.org**

BUDGET DATA SUMMARY

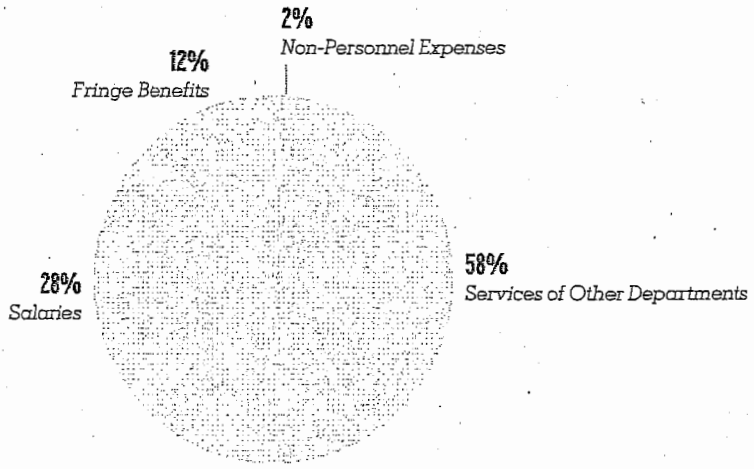
	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	606,639	738,179	1,284,995	546,816	1,484,499	199,504
Total FTE	3	3	3	0	3	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $1.3 million for the Law Library is $0.5 million, or 74.1 percent, higher than the FY 2012-13 budget of $0.7 million. A significant amount of this increase is due to increased facilities rental costs associated with the Law Library's move from the Veterans War Memorial to a new location.

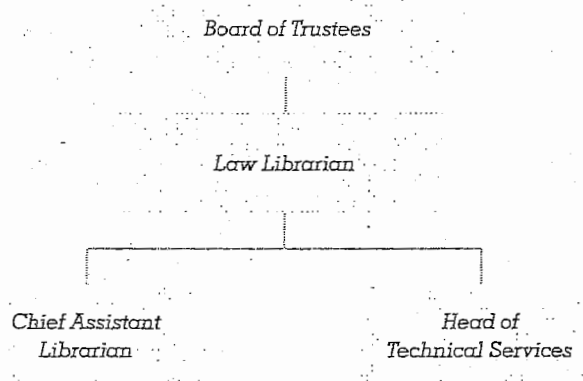
The FY 2014-15 proposed budget of $1.5 million for the Law Library is $0.2 million, or 15.5 percent, higher than the FY 2013-14 budget of $1.3 million. A significant amount of this increase is also due to increased facilities rental costs.

DEPARTMENT USES BY EXPENDITURE TYPE



58 percent of the Department's budget is spent on services of other departments, primarily rent.

LAW LIBRARY


Board of Trustees
Law Librarian
Chief Assistant Librarian
Head of Technical Services

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	3.00	3.00	3.00	0.00	3.00	0.00
Net Operating Positions	**3.00**	**3.00**	**3.00**	**0.00**	**3.00**	**0.00**
SOURCES						
General Fund Support	606,639	738,179	1,284,995	546,816	1,484,499	199,504
Sources Total	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
USES - OPERATING EXPENDITURES						
Salaries & Wages	244,922	346,563	363,194	16,631	367,640	4,446
Fringe Benefits	113,703	140,277	157,554	17,277	171,415	13,861
Professional & Contractual Services	15,627	17,275	17,275	0	17,275	0
Materials & Supplies	435	443	443	0	443	0
Services of Other Departments	231,952	233,621	746,529	512,908	927,726	181,197
Uses - Operating Expenditures Total	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**
USES BY PROGRAM RECAP						
Law Library	606,639	738,179	1,284,995	546,816	1,484,499	199,504
Uses by Program Recap Total	**606,639**	**738,179**	**1,284,995**	**546,816**	**1,484,499**	**199,504**

MAYOR

The Mayor's Office (MYR) represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant environment.

SERVICES

The Mayor's Office has executive leadership and citywide governance responsibilities, including budget development and public policy direction and implementation. Divisions within the Mayor's Office also provide a range of services to the public, including:

MAYOR'S OFFICE OF NEIGHBORHOOD SERVICES works to ensure that the needs of constituents are addressed quickly and effectively, and fosters communication among residents, neighborhood groups, and City departments.

MAYOR'S OFFICE OF HOUSING AND COMMUNITY DEVELOPMENT coordinates the City's efforts to maximize housing opportunities for low-income households and individuals, and administers a variety of housing finance programs. Its Community Development Division strengthens the social, economic and physical infrastructure of the city's low-income neighborhoods and communities in need. Formerly the Mayor's Office of Housing, in June 2013, the Division has been renamed the Mayor's Office of Housing and Community Development to reflect the Mayor's continued priority to build thriving communities and better integrate housing and community services.

MAYOR'S OFFICE OF PUBLIC POLICY AND FINANCE develops and oversees administration and implementation of the Mayor's policy initiatives; develops the City's annual budget; and provides fiscal oversight to City departments.

MAYOR'S OFFICE OF LEGISLATIVE AND GOVERNMENT AFFAIRS advocates in the City's interest at the local, regional, state, and federal levels of government.

For more information, call (415) 554-6141 or 311; or visit **www.sfmayor.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	98,290,810	26,022,036	51,469,813	25,447,777	54,617,383	3,147,570
Total FTE	37	39	50	11	51	1

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $51.5 million for the Mayor's Office is $25.4 million, or 97.8 percent, higher than the FY 2012-13 budget of $26.0 million. A significant amount of this change is due to the passage in November 2012 of Proposition E – the Housing Trust Fund, which sets aside $20.0 million of city funds for affordable housing beginning FY 2013-14. In FY 2013-14, the Mayor's Office will continue to focus its resources on implementing the Mayor's vision and priorities for the City, including the Mayor's 17-Point Jobs Plan and the Interrupt, Predict and Organize strategy for crime prevention; advocating for funding and policy changes at the state and federal levels; and implementing long-term, sound fiscal policies to improve City government.

The FY 2014-15 proposed budget of $54.6 million for the Mayor's Office is $3.1 million, or 6.1 percent, higher than the FY 2013-14 budget of $51.5 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, and $2.8 million in mandated growth to the Housing Trust Fund.

Long-Term Financial Planning

The Mayor's Office is taking the lead in implementing reforms to provide for more comprehensive long-term financial planning in accordance with Proposition A, which was approved by voters in November 2009. In March of 2013, the Mayor's Office proposed the City's second Five-Year Financial Plan that forecast expenditures and revenues for the next five fiscal years, and provided strategies to address the structural imbalance in the City's finances. This two-year budget will include growing financial reserves, as required by the City's adopted financial policies. These efforts help prepare the City for future economic downturns.

State and Federal Advocacy

In FY 2013-14 and FY 2014-15, the Mayor's Office will continue to advocate for the City's interests as the state and federal governments look to implement significant policy changes, including Health Care Reform, the continued realignment of public safety and human services functions, and the elimination of redevelopment agencies. Another important priority for the City is the implementation of High Speed Rail and its northern terminus at the Transbay Transit Center.

Violence Prevention

In July 2012, Mayor Lee announced a new violence prevention and intervention initiative –"Interrupt, Predict, and Organize for a Safer San Francisco" (IPO). As a part of IPO, multiple goals and objectives are outlined to ensure public safety. One of the major objectives of IPO is to implement a coordinated service strategy and to address early intervention, education, workforce, and behavioral health needs of high at-risk and in-risk individuals in San Francisco's high crime neighborhoods. This initiative seeks to ensure better coordination between City departments, as well as implement new innovative crime prevention strategies.

Housing Trust Fund (Proposition C)

In November 2012, voters overwhelmingly passed Proposition C, the Mayor's initiative to create a Housing Trust Fund (HTF) to provide 30 years of ongoing funding to build and preserve homes affordable to San Francisco's low- and middle-income residents. FY 2013-14 marks the first year of HTF funding, starting at $20 million and growing annually. Implementation of the Housing Trust Fund focuses on four principal outcomes: to create a long-term funding stream to build and preserve thousands of affordable rental homes and homeownership opportunities; provide incentives to market-rate developers to build homes affordable to middle-income San Franciscans onsite within private developments; fund neighborhood improvements; and stimulate overall housing production by creating a more consistent and predictable set of development rules.

To ensure successful implementation, the Mayor's Office of Housing and Community Development (MOHCD) has undertaken steps to update the City's Inclusionary Housing program; conduct stakeholder outreach to receive input on existing program enhancements and new program development; and identify projects in the City's affordable housing pipeline for funding commitments. Key programs and projects to be funded from the HTF include: (1) expansion of down payment assistance programs, including new opportunities for the City's First Responders; (2) expansion of single family rehabilitation and healthy homes programs; (3) implementation of a new small site acquisition and rehabilitation program for properties of fewer than 25 units; (4) additional funding for foreclosure and eviction prevention services; and (5) funding commitments for multifamily affordable housing development.

HOPE SF and Citywide Affordable Housing Progress

The FY 2013-14 and 2014-15 proposed budget includes funding for HOPE SF, the City's signature initiative that works to revitalize the most distressed public housing sites as mixed-income developments. In FY 2013-14, construction on the second phase of the Hunters View development will start. Alice Griffith, the second HOPE SF project, which is a 1,200 unit development that is part of the Hunters Point Shipyard Major Approved Development Project, will begin construction on its first phase. Additionally, MOHCD will work on environmental and land use approvals in coordination with the development teams for Sunnydale and Potrero, following upon the receipt of federal Choice Neighborhoods Initiative planning grants by each of those sites in 2012.

The Mayor's Office of Housing and Community Development and its partner agencies continue to fund additional supportive housing developments, making significant progress towards the housing goals of the City's Ten-Year Plan to End Homelessness. The key projects under construction in FY 2013-14 include: St. Anthony's Senior Housing, a 90-unit senior housing development to be built above a renovated St. Anthony's Dining Room in the Tenderloin; 1180 4th Street, the first affordable housing development in Mission Bay South; Broadway-Sansome Family Apartments, a 74-unit supportive housing development for low-income and homeless families on a former Embarcadero Freeway on-ramp site; and 1100 Ocean Avenue, a 70-unit supportive housing development for families and transitional age youth (TAY) on a former SFMTA bus loop across from San Francisco City College.

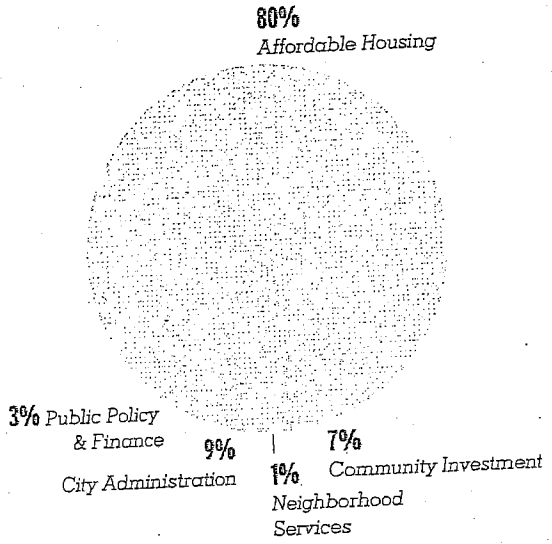
Preserving Services to Communities and Vulnerable Residents

Despite federal funding reductions to the City's U.S. Department of Housing and Urban Development (HUD) entitlement programs, the Mayor's Office of Housing and Community Development will be able to sustain FY 2012-13 fund levels for its federal grantees through FY 2013-14. MOHCD grants will assist more than 3,000 individuals with counseling to help prevent eviction or loss of housing; provide more than 3,500 individuals with free legal counseling and representation to protect victims of domestic violence, employment discrimination, and housing discrimination; and assist more than 1,000 individuals with financial literacy and homeownership counseling to build assets and become economically self-sufficient. Grants will also fund critical capital improvements at 19 community facilities; support tree-planting and other landscaping improvements at 135 locations; and sustain supportive services, operating costs and capital repairs for living facilities for people with HIV/AIDS.

Implementing OCII Affordable Housing Obligations

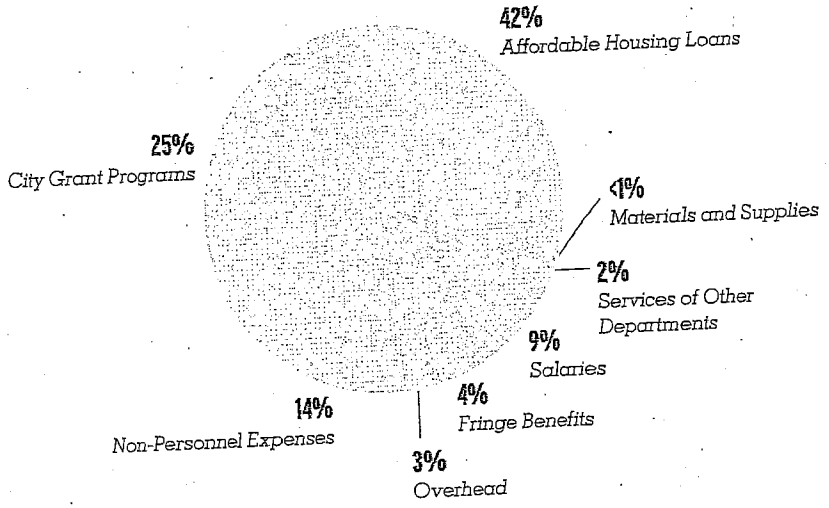
In 2012, all former Redevelopment Agency Housing assets (real property and outstanding loans) were transferred to MOHCD as a result of the State's budgetary action to dissolve redevelopment agencies throughout California. MOHCD continues to oversee the management of these housing assets. In FY 2013-14, MOHCD will continue to partner with the Office of Community Investment and Infrastructure (OCII), the Successor Agency to the San Francisco Redevelopment Agency, to assist OCII in implementing its enforceable housing obligations that include the Alice Griffith HOPE SF site, the City's replacement housing obligation, and sites in the three Major Approved Development Projects (Mission Bay, Hunters Point Shipyard, and Transbay).

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



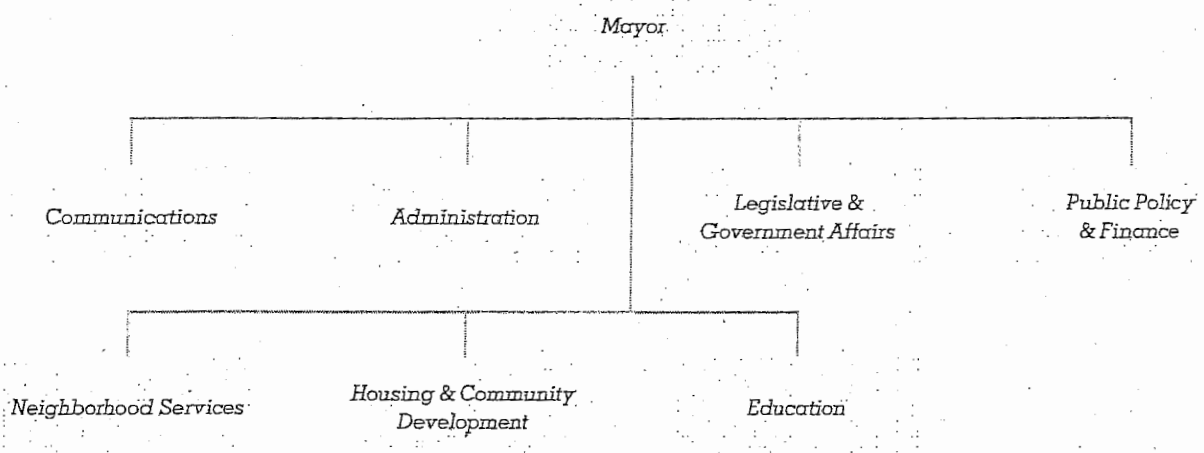
The Mayor's Office of Housing and Community Development accounts for approximately 87 percent of the Mayor's Office's budget, providing community investment and affordable housing.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



Work associated with the new Housing Trust Fund comprises the largest portion of the Mayor's Office's expenditures.

MAYOR


Mayor
Communications
Administration
Legislative & Government Affairs
Public Policy & Finance
Neighborhood Services
Housing & Community Development
Education

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	93.44	94.82	106.00	11.18	107.08	1.08
Non-operating Positions (cap/other)	(56.30)	(56.30)	(56.30)	0.00	(56.30)	0.00
Net Operating Positions	**37.14**	**38.52**	**49.70**	**11.18**	**50.78**	**1.08**
SOURCES						
Local Taxes	500,000	5,500,000	0	(5,500,000)	0	0
Licenses & Fines	0	0	650,000	650,000	0	(650,000)
Use of Money or Property	2,376,385	3,000,000	5,500,000	2,500,000	5,500,000	0
Intergovernmental Revenue - Federal	10,077,536	0	0	0	0	0
Intergovernmental Revenue - State	823,895	907,000	1,037,000	130,000	1,035,000	(2,000)
Intergovernmental Revenue - Other	0	0	1,368,000	1,368,000	1,365,000	(3,000)
Other Revenues	245,256,954	300,000	350,000	50,000	350,000	0
Transfers In	1,316,870	0	20,560,000	20,560,000	23,360,000	2,800,000
Expenditure Recovery	9,662,767	8,485,775	11,527,678	3,041,903	14,320,172	2,792,494
Transfer Adjustments-Sources	(1,316,870)	0	0	0	0	0
Use of / (Deposit to) Fund Balance	(174,437,661)	690,855	712,143	21,288	732,948	20,805
General Fund Support	4,030,934	7,138,406	9,764,992	2,626,586	7,954,263	(1,810,729)
Sources Total	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,135,162	3,782,059	4,881,778	1,099,719	5,068,013	186,235
Fringe Benefits	1,802,616	1,573,223	2,146,543	573,320	2,396,542	249,999
Overhead	0	0	1,405,582	1,405,582	1,408,305	2,723
Professional & Contractual Services	25,028,918	9,877,818	7,379,358	(2,498,460)	7,170,752	(208,606)
Aid Assistance / Grants	63,853,148	9,909,345	34,739,882	24,830,537	37,907,036	3,167,154
Materials & Supplies	21,704	43,689	43,689	0	43,689	0
Debt Service	(4,123)	0	0	0	0	0
Services of Other Departments	3,453,385	835,902	872,981	37,079	623,046	(249,935)
Transfers Out	1,316,870	0	0	0	0	0
Transfer Adjustments-Uses	(1,316,870)	0	0	0	0	0
Uses - Operating Expenditures Total	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**
USES BY PROGRAM RECAP						
Affordable Housing	71,676,349	9,356,855	31,456,143	22,099,288	32,369,885	913,742
City Administration	4,011,143	4,460,237	4,653,049	192,812	4,702,454	49,405
Community Investment	5,890,001	3,815,211	3,845,514	30,303	3,198,513	(647,001)
Criminal Justice	155,578	8,101	8,095	(6)	8,097	2
Homeless Services	5,267,078	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
Lead-Based Paint Hazard Control Program	245,569	0	0	0	0	0
Neighborhood Services	201,924	335,341	407,392	72,051	421,252	13,860
Public Finance	9,640,604	0	0	0	0	0
Public Policy & Finance	1,202,564	1,410,795	1,469,933	59,138	1,520,341	50,408
Uses by Program Recap Total	**98,290,810**	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
AFFORDABLE HOUSING					
Provide affordable housing					
Number of homeownership opportunities or assistance received by first time homebuyers	122	130	130	130	130
COMMUNITY DEVELOPMENT					
Promote economic development in low-income communities					
Number of small business and micro-enterprise start-ups assisted	415	325	380	380	380
Number of jobs created	269	190	315	315	315
Number of business expansions assisted	704	450	500	500	500
Number of jobs retained	240	80	200	200	200
Number of direct loans made to small businesses and micro-enterprises	4	15	20	18	18
NEIGHBORHOOD SERVICES					
Respond to citizens					
Number of Certificates, Proclamations, and Greeting Letters Issued	1,645	1,500	1,610	1,500	1,600
Number of Town Halls Produced	7	7	7	7	7
PUBLIC POLICY & FINANCE					
Obtain citizen input and promote understanding of the City's budget					
Number of presentations to advocates, labor groups, community organizations and other stakeholders	35	25	25	25	25

MUNICIPAL TRANSPORTATION AGENCY

The Municipal Transportation Agency (MTA) operates the Municipal Railway (Muni), manages parking, traffic and taxi regulation, and manages pedestrian, bicycling, and streetscape programs. On a daily basis, the MTA endeavors to improve the quality of life for residents, businesses, and visitors alike through implementation of the City's Transit First Policy, and to ensure mobility for all who live, visit, and work in San Francisco.

SERVICES

The Municipal Transportation Agency provides services through the following program areas:

MUNI provides electric trolley bus, hybrid and diesel motor coach, light rail, cable car, historic streetcar, and contracted paratransit service to the city. Muni also manages the Transit Effectiveness Project (TEP), which was the first comprehensive study and assessment of the Muni system in a generation. The TEP is expected to improve operational effectiveness and system reliability through various measures, which will be launched in the coming years.

SUSTAINABLE STREETS manages the safe and convenient operation of city streets, including traffic, pedestrians, bicycles, and transit lanes, as well as public parking garages and parking meters; installs and maintains traffic signals, traffic signs, and street markings; and coordinates safe traffic flow at school intersections.

PEDESTRIAN AND BICYCLE PROGRAMS focus on improving walking and bicycling in San Francisco by emphasizing safety, congestion improvements, emissions reduction, and personal health promotion.

SAFETY, TRAINING, SECURITY & ENFORCEMENT enhances safety and security of the transit system as well as enforcement of parking regulations and a system safety program focused on attaining an optimum level of safety and environmental compliance.

ACCESSIBLE SERVICES manages contracted paratransit (door-to-door) service for customers with disabilities who cannot independently use regular Muni service, and ensures that fixed-route Muni services and other MTA services and programs are accessible to seniors and persons with disabilities.

TAXI SERVICES regulates the taxi industry with the goal of improving services to residents and visitors to San Francisco by working with taxi drivers, taxi companies, and medallion holders.

For more information, call 311; or visit **www.sfmta.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	794,991,711	830,617,051	849,897,053	19,280,002
Total FTE	4,141	4,388	4,481	93

BUDGET ISSUES AND DETAILS

The Municipal Transportation Agency is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and FY 2013-14 budget. The FY 2013-14 adopted budget of $853.0 million for the Department is $22.4 million, or 2.7 percent, higher than the FY 2012-13 budget of $830.6 million. This increase reflects revenue increases from the Department's General Fund baseline, parking fees and fines, transit fare, operating grants, and miscellaneous revenues, as well as expenditure increases in salary and fringe benefits costs, debt service work orders, and non-personnel services. The amended budget of $849.9 million is the same as the adopted budget, but reflects work order cost adjustments and other citywide technical adjustments.

The MTA does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

Investment in Maintenance

In recent years, the MTA has not sufficiently funded Muni's maintenance costs, which has adversely impacted the system's reliability. The MTA's budget will focus on reversing that trend by making a significant investment in maintenance to improve service and address safety. At the same time, the MTA is budgeting for the system's future by ensuring funding for key planning efforts to improve service, such as all-door boarding. The budget also includes efficiencies and revenue measures. Efficiencies include management position elimination, labor savings from open labor contracts, reduction in overtime expenditures, and improved workers' compensation performance. Revenue measures include inflation-based indexing of most fares, fees, and fines, as well as an additional pass-through of a state-imposed parking ticket fee. Altogether, this budget represents an important step towards implementation of MTA's FY 2013-2018 Strategic Plan.

Revenue Bonds

In Summer 2012, the MTA refunded $47.0 million existing debt on garages and parking meters as well as issued $28.0 million in revenue bonds to fund state-of-good-repair transit and garage projects. Addressing these long-standing capital needs will reduce MTA's maintenance expenses in their operating budget. The revenue bonds will be obligations of the MTA, with the principal and interest payable from MTA's gross revenues, excluding General Fund transfers. Annual debt service is expected to be less than 2 percent of MTA's annual operating budget.

Free Muni for Low-Income Youth Pilot

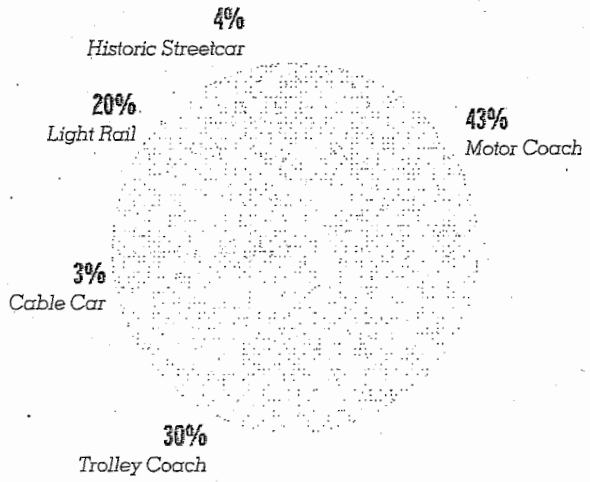
On March 1, 2013, the MTA began providing free transit service for low-income youth, ages 5-17, who use a Clipper® card for a monthly pass. The MTA originally secured a $1.6 million Metropolitan Transportation Commission (MTC) grant in FY 2012-13. An additional $2.2 million is expected for FY 2013-14 allowing for a sixteen month pilot program. These grant funds supplement $4.3 million in existing operating funds approved by the MTA Board of Directors and $0.4 million from the San Francisco County Transportation Authority to use towards this program.

Central Subway

The Central Subway Project is Phase 2 of the Third Street Light Rail Program that will link the Bayview and Visitacion Valley with Mission Bay, South of Market (SoMa), Yerba Buena/Moscone Center, Union Square, and Chinatown. The Central Subway will improve regional connections to Caltrain, BART, Muni rail lines, and bus routes while reducing travel time and providing rapid transit in this burgeoning and increasingly congested corridor.

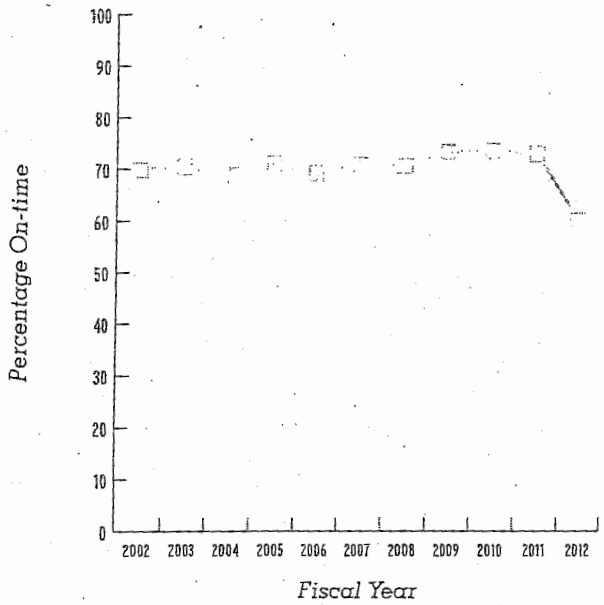
This year, the MTA commenced major construction in SoMa and Union Square. Due to community concerns about construction disruptions, the MTA has worked to relocate the retrieval site of tunnel boring machines to private property in North Beach. The extended light rail line is slated to open to the public in 2019.

MUNI PASSENGERS BY VEHICLE MODE



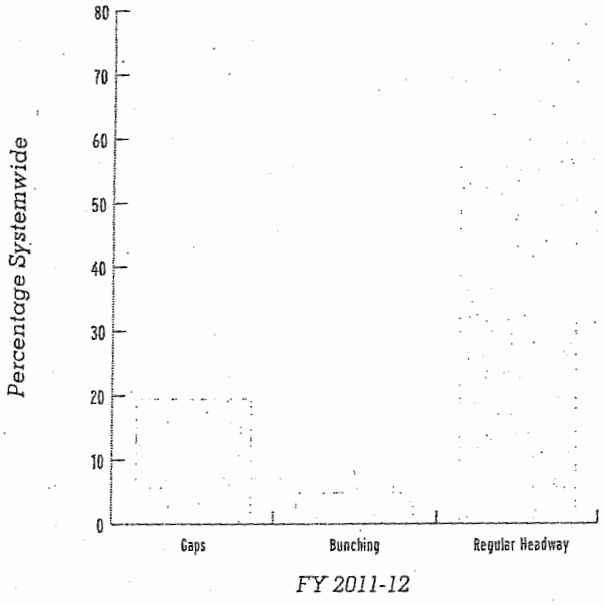
Each year, Muni carries over 200 million passengers – approximately 700,000 on an average weekday. Approximately one-quarter of trips are served on the rail systems, and over half are on the zero-emission electric fleet (trolley coach, cable car, light rail, and historic streetcar).

PERCENTAGE OF MUNI VEHICLES MEETING ON-TIME STANDARDS



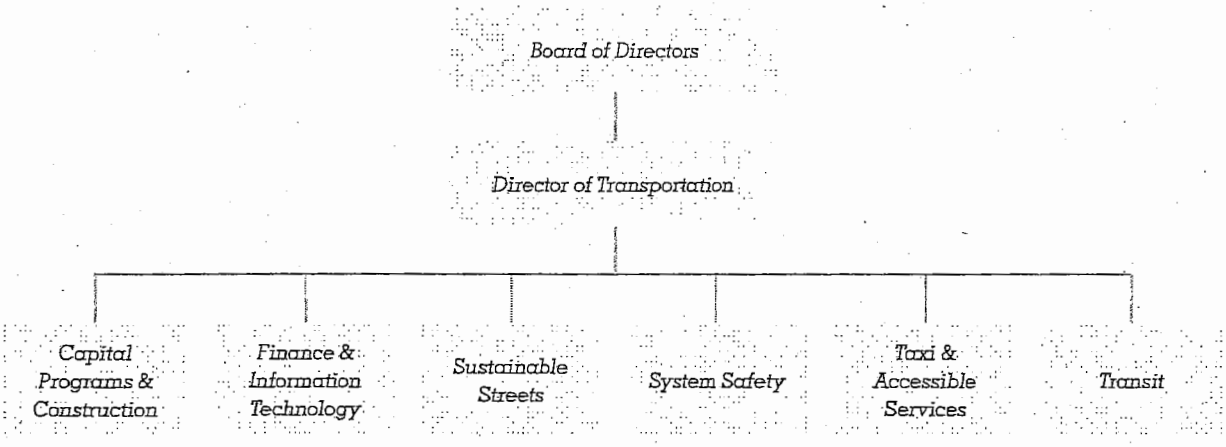
The decline in on-time performance from FY 2010-11 to FY 2011-12 is largely due to an improved calculation methodology that more accurately measures schedule adherence.

HEADWAY STATUS OF MUNI VEHICLES



For more than 75 percent of observed timepoints, Muni vehicles arrived at expected time intervals.

MUNICIPAL TRANSPORTATION AGENCY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	4,514.34	4,751.17	4,849.36	98.19
Non-operating Positions (cap/other)	(373.75)	(363.00)	(368.04)	(5.04)
Net Operating Positions	**4,140.59**	**4,388.17**	**4,481.32**	**93.15**
SOURCES				
Licenses & Fines	113,416,202	119,690,539	111,887,772	(7,802,767)
Use of Money or Property	96,917,024	94,639,056	98,361,428	3,722,372
Intergovernmental Revenue - Federal	0	3,700,000	3,700,000	0
Intergovernmental Revenue - State	35,480,245	32,500,000	33,100,000	600,000
Intergovernmental Revenue - Other	75,797,812	77,500,000	78,870,000	1,370,000
Charges for Services	229,306,150	225,144,634	221,946,345	(3,198,289)
Other Revenues	789,471	0	0	0
Transfers In	150,837,868	199,975,539	198,010,118	(1,965,421)
Expenditure Recovery	80,767,024	87,132,257	87,822,149	689,892
Transfer Adjustments-Sources	(160,142,558)	(222,594,974)	(215,800,759)	6,794,215
Use of / (Deposit to) Fund Balance	(40,817,527)	0	0	0
General Fund Support	212,640,000	212,930,000	232,000,000	19,070,000
Sources Total	**794,991,711**	**830,617,051**	**849,897,053**	**19,280,002**
USES - OPERATING EXPENDITURES				
Salaries & Wages	365,476,076	346,502,310	355,842,807	9,340,497
Fringe Benefits	178,972,173	176,178,282	189,835,767	13,657,485
Overhead	81,636,233	85,637,927	86,992,379	1,354,452
Professional & Contractual Services	94,832,252	141,274,265	135,132,605	(6,141,660)
Materials & Supplies	56,983,572	81,643,783	77,182,744	(4,461,039)
Equipment	2,091,395	1,088,999	978,355	(110,644)
Debt Service	2,685,035	9,000,000	12,000,000	3,000,000
Services of Other Departments	60,189,812	64,053,920	62,132,416	(1,921,504)
Transfers Out	98,381,606	137,902,539	130,554,118	(7,348,421)
Budgetary Reserves	0	9,930,000	10,000,000	70,000
Transfer Adjustments-Uses	(160,142,558)	(222,594,974)	(215,800,759)	6,794,215
Uses - Operating Expenditures Total	**781,105,596**	**830,617,051**	**844,850,432**	**14,233,381**
USES - PROJECT EXPENDITURES				
Capital Renewal	196,900	0	0	0
Capital Projects	13,689,215	0	5,046,621	5,046,621
Uses - Project Expenditures Total	**13,886,115**	**0**	**5,046,621**	**5,046,621**
USES BY PROGRAM RECAP				
Accessible Services	13,801,006	20,913,224	22,178,474	1,265,250
Administration	52,075,497	69,028,044	73,440,798	4,412,754
Agency Wide Expenses	92,558,473	105,049,662	66,625,738	(38,423,924)
Capital Programs & Construction	18,313	100,402	(2,434)	(102,836)
Customer Service	919	0	0	0
Development And Planning	917,187	714,521	919,103	204,582
Parking & Traffic	76,468,029	82,629,336	90,364,209	7,734,873
Parking Garages & Lots	18,327,941	24,377,430	27,724,828	3,347,398
Rail & Bus Services	464,632,482	443,907,050	486,718,110	42,811,060
Revenue, Transfers & Reserves	16,999,761	0	0	0
Security, Safety, Training & Enforcement	56,855,561	79,798,726	78,675,457	(1,123,269)
Taxi Services	2,336,542	4,098,656	3,252,770	(845,886)
Uses by Program Recap Total	**794,991,711**	**830,617,051**	**849,897,053**	**19,280,002**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
Goal 2: Make transit, walking, bicycling, taxi, ridesharing & carsharing the preferred means of travel					
Objective 2.1: Improve customer service and communications					
Hazardous traffic signal reports: % responded to and repaired within two hours	97%	98%	97%	98%	98%
Parking meter malfunction reports: % responded to and repaired within 48 hours	84%	86%	81%	86%	86%
Objective 2.2: Improve transit performance					
Percentage of on-time performance	60.1% *	85.0%	59.1% **	85.0%	85.0%
% of scheduled service hours delivered	97.5%	98.5%	96.9%	98.5%	98.5%
Goal 3: Improve the environment and quality of life in San Francisco					
Objective 3.4: Deliver services efficiently					
Cost per revenue mile	$26.82	n/a	$27.89	$29.01	$30.17
Cost per boarding	$2.93	n/a	$3.05	$3.17	$3.30
Farebox recovery ratio	31%	n/a	31%	30%	30%

* Due to data collection constraints associated with new OTP calculation methodology, reported FY 2011-12 figures include only observations from October 14, 2011 through June 30, 2012.

** Methodology for calculating On-Time Performance (OTP) in FY 2011-12 and beyond differs from previous methodology. The more conservative current methodology reflects whether vehicles are actually adhering to their defined schedules and has resulted in lower on-time performance figures."

POLICE DEPARTMENT

The Police Department (POL) is committed to excellence in law enforcement and dedicated to the people, traditions, and diversity of the City and County of San Francisco. In order to protect life and property, prevent crime, and reduce the fear of crime, the Department provides service with understanding, response with compassion, performance with integrity, and law enforcement with vision.

SERVICES

The Police Department provides services through the following divisions:

OPERATIONS serves to protect life and property, works closely with the community to prevent crime, solves crimes using thorough investigative techniques, identifies and arrests suspects, prepares cases for prosecution, and reduces the fear of crime while providing a safe San Francisco environment. This is accomplished by forming partnerships with the residents, merchants, and visitors of the City, and working collaboratively to solve neighborhood problems.

The three major sub-divisions of the Operations Division are: Patrol – Golden Gate Division; Patrol – Metro Division; and the Investigations Bureau.

SPECIAL OPERATIONS shares the mission of Operations and is comprised of the specialized units within the Police Department. These include Tactical units such as Specialists, Hondas, Canines and Mounted, Explosive Ordinance Disposal, Fugitive Recovery Enforcement Team, as well as the Marine, Homeland Security, Violence Reduction Team, and Joint Terrorist Task Force units.

Special Operations also collaborates with the Public Utilities Commission (PUC) and the Municipal Transportation Agency (MTA), to ensure the safety of our city's water system and the security of passengers, drivers, and property of the MTA.

AIRPORT handles security, traffic control, and law enforcement at the San Francisco International Airport, which is physically located in San Mateo County. Police personnel assigned to the Airport support the security programs and emergency procedures of the Airport to provide the public with a safe, secure, efficient, and customer-friendly airport.

ADMINISTRATION provides technical and administrative support, works to increase overall Department efficiency, and ensures that daily functions are carried out effectively. Administration consists of Crime Information Services, Fleet, Forensic Services, Property, Staff Services, Technology, and Training.

For more information, call (415) 553-1651 or 311; or visit **www.sf-police.org**

OFFICE OF CITIZEN COMPLAINTS (OCC) is a civilian department under the jurisdiction of the San Francisco Police Commission. The OCC is independent from the Police Department but is included as part of the Police Department's budget. The City Charter mandates the OCC to "promptly, fairly, and impartially investigate" all civilian complaints of misconduct or neglect of duty against Police Department sworn members, confidentially report its factual findings in investigations, and present statistical reports and policy recommendations to the Police Commission. The OCC mediates eligible complaints and conducts outreach to inform the public and create transparency about its services.

For more information, call (415) 241-7711 or 311; or visit **www.sfgov.org/occ**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	472,416,229	489,946,208	527,568,477	37,622,269	529,674,847	2,106,370
Total FTE	2,665	2,655	2,734	79	2,743	9

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $527.6 million for the Police Department is $37.6 million, or 7.7 percent, higher than the FY 2012-13 budget of $489.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs. In addition, this proposed budget includes one-time capital dollars to purchase furniture, fixtures, and equipment (FF&E) for the new public safety building scheduled to open in the fall of 2014.

The FY 2014-15 proposed budget of $529.7 million for the Police Department is $2.1 million, or 0.4 percent, higher than the FY 2013-14 budget of $527.6 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Comprehensive Hiring Plan

In recent years, the Police Department has experienced a large number of retirements. With the expiration of the Deferred Retirement Option Program (DROP), the Department is certain that there will continue to be significant retirements in FY 2013-14 and FY 2014-15. To address attrition, the Department is in the 2nd year of implementation of its six-year hiring plan. This plan allows the department to conduct three General Fund-supported Police Academy classes of 50 recruits each year in order to backfill retirements and increase the size of the force. The Department's hiring plan also includes a commitment to increase civilian hiring, which will ensure that there is adequate staff in non-sworn functions. The FY 2013-14 proposed budget supports 32 of these hires, which will allow the Department to move officers currently performing these functions out into the field.

Public Safety Building Progress

Funded by the first Earthquake Safety and Emergency Response General Obligation Bond, the new Public Safety Building construction project broke ground in FY 2011-12. The Public Safety Building will house Police headquarters as well as a district police and fire station in the Mission Bay neighborhood. The FY 2013-14 proposed budget includes funding for the purchase of FF&E to ensure that the constructed building will be ready for use when it opens in 2014.

Technological Improvements

The Police Department strives to utilize new technology to improve its policing efforts and will continue its effort to move to a more stable and robust technology platform. The Department's four-point plan for technology improvements includes creating a robust data warehouse, equipping officers with proper technology tools, creating a technology help desk, and building a strong technology team. The Crime Data Warehouse, a year into development, will enable better crime prevention and improve officer safety and effectiveness. The Department will add to its recent technological advancements with continued enhancements of its data warehouse, which provides immediate access to crime data as crime occurs. This will allow the Department members to instantly identify suspects, locate similar crimes nationwide, and identify hot spots and crime trends. This new technology-based platform integrates over 24 criminal justice systems into one easy-to-use system for police access in vehicles, stations, or on their smart devices deployed in the field.

Community Policing

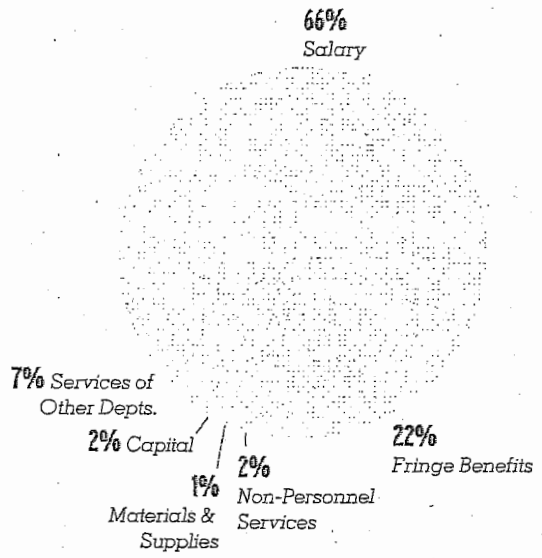
Community Policing is a shared philosophy and organizational strategy in which the police work collaboratively with community and business members, community-based organizations, and other City agencies, in order to reduce violent crime, create safer communities, and enhance the health and vibrancy of neighborhoods in San Francisco. There are several components to Community Policing, which include genuine partnerships between the police and community, problem solving, shared responsibility, mutual respect, interaction with youth, and communication. Community Policing requires that the police communicate regularly and openly with the community in a language-accessible manner, and provide information about crime and crime prevention.

Youth Programs

In the next two fiscal years, the Police Department will continue to prioritize partnerships and increase communication with community-based organizations

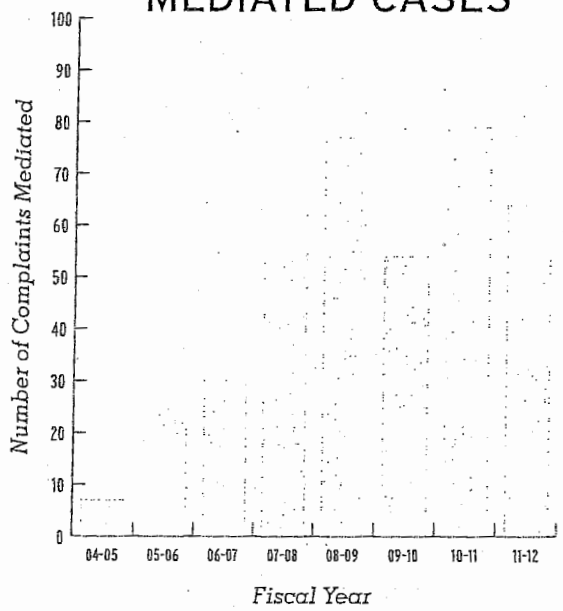
and educational institutions to provide San Francisco youth with opportunities to participate in positive learning activities. Although the Department continues to participate in and sponsor numerous events and programs, including the Wilderness and Fishing programs and the Police Activities League (PAL), in FY 2013-14, the Department will emphasize promoting the Chief's "finish high school" philosophy. To this end, the Department will continue to implement the Future Graduates Program in which members of the Police Department, along with a diverse group of City employees who began their jobs with only a high school diploma, encourage students to stay in school for a healthy and successful life.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



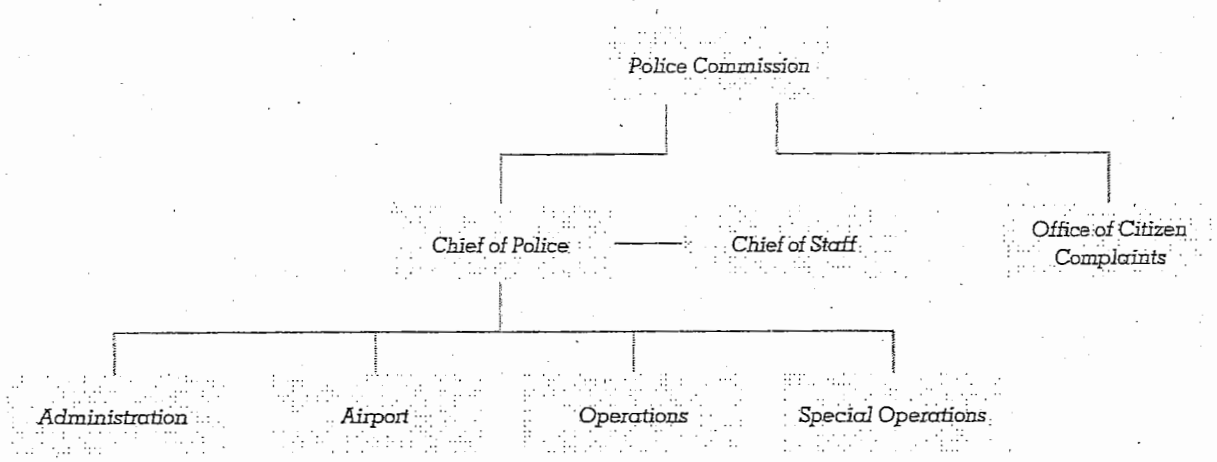
The Department expends 88 percent of its budget on staff salaries and fringe benefits.

OFFICE OF CITIZEN COMPLAINTS (OCC) MEDIATED CASES



The number of complaints mediated decreased by 19 percent in FY 2011-12 compared to the previous fiscal year.

POLICE


Police Commission
Chief of Police
Chief of Staff
Office of Citizen Complaints
Administration
Airport
Operations
Special Operations

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	2,725.34	2,695.47	2,745.25	49.78	2,746.88	1.63
Non-operating Positions (cap/other)	(60.42)	(40.80)	(11.19)	29.61	(4.00)	7.19
Net Operating Positions	**2,664.92**	**2,654.67**	**2,734.06**	**79.39**	**2,742.88**	**8.82**
SOURCES						
Licenses & Fines	2,683,462	2,065,587	2,548,775	483,188	2,531,607	(17,168)
Use of Money or Property	37,901	48,800	48,800	0	48,800	0
Intergovernmental Revenue - Federal	9,677,563	1,717,366	2,427,290	709,924	1,879,347	(547,943)
Intergovernmental Revenue - State	39,282,965	40,506,759	44,475,668	3,968,909	46,103,039	1,627,371
Intergovernmental Revenue - Other	3,000	0	0	0	0	0
Charges for Services	5,506,692	6,471,719	6,180,498	(291,221)	6,725,233	544,735
Other Revenues	6,523	0	0	0	0	0
Expenditure Recovery	15,930,596	17,905,831	14,477,987	(3,427,844)	13,614,704	(863,283)
Transfer Adjustments-Sources	0	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
Use of / (Deposit to) Fund Balance	42,557,915	332,271	354,582	22,311	258,102	(96,480)
General Fund Support	356,729,612	373,252,840	407,431,936	34,179,096	407,439,829	7,893
Sources Total	**472,416,229**	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**
USES - OPERATING EXPENDITURES						
Salaries & Wages	331,745,449	332,475,921	341,841,391	9,365,470	342,051,492	210,101
Fringe Benefits	87,775,792	99,548,154	110,469,218	10,921,064	121,803,816	11,334,598
Professional & Contractual Services	13,574,806	14,695,501	28,530,898	13,835,397	14,910,046	(13,620,852)
Aid Assistance / Grants	0	0	120,000	120,000	120,000	0
Materials & Supplies	4,083,320	5,477,232	5,010,546	(466,686)	5,076,601	66,055
Equipment	3,211,099	2,310,224	3,579,526	1,269,302	4,716,514	1,136,988
Services of Other Departments	31,594,378	33,482,276	36,533,898	3,051,622	39,464,378	2,930,480
Transfers Out	125,000	0	0	0	-0	0
Uses - Operating Expenditures Total	**472,109,844**	**487,989,308**	**526,085,477**	**38,096,169**	**528,142,847**	**2,057,370**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	0	120,000	126,000	6,000	132,000	6,000
Capital Renewal	0	332,900	1,152,000	819,100	1,150,000	(2,000)
Capital Projects	306,385	1,504,000	205,000	(1,299,000)	250,000	45,000
Uses - Project Expenditures Total	**306,385**	**1,956,900**	**1,483,000**	**(473,900)**	**1,532,000**	**49,000**
USES BY PROGRAM RECAP						
Airport Police	43,784,588	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
Crime Control	424	0	0	0	0	0
Investigations	64,194,300	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
Office Of Citizen Complaints	4,484,454	4,610,850	4,876,485	265,635	5,036,106	159,621
Operations And Administration	68,509,203	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
Patrol	276,177,335	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
Police Operations	19,252	0	0	0	0	0
Work Order Services	15,246,673	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
Uses by Program Recap Total	**472,416,229**	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
PATROL					
Reduce crime; Uniform Crime Reporting (UCR) numbers					
UCR: Number UCR Part I violent offenses reported	6,842	6,626	7,200	6,295	5,980
UCR: Number of UCR Part I violent offenses reported per 100,000 population	810.3	787.0	854.0	748.0	711.0
UCR: Number of UCR Part I property offenses reported per 100,000 population	4,191.4	3,966.0	5,139.0	3,768.0	3,579.6
Respond timely to calls for emergency assistance					
Response time: Priority A calls (in seconds)	260	240	273	240	250
Response time: Priority B calls (in seconds)	484	459	501	450	480
SPECIAL OPERATIONS					
Reduce traffic accidents and ensure pedestrian safety					
Number of traffic accidents that result in injuries	1,546	2,921	3,250	2,775	2,692
Number of traffic accidents that result in fatalities	35	n/a*	42	n/a	n/a
THE OFFICE OF CITIZEN COMPLAINTS					
Address civilian complaints of police misconduct professionally and efficiently					
Number of Cases Closed During the Reporting Period per FTE Investigator	60	48	48	48	48
Percentage of Sustained Cases Completed within the One-Year Statute of Limitations Under Government Code 3304	100.0%	100.0%	100.0%	100.0%	100.0%

* As a matter of policy, the Police Department does not set target for traffic accidents resulting in fatalities.

PORT

The Port (PRT) promotes a balance of maritime, recreational, industrial, transportation, environmental stewardship, public access, and commercial activities on a self-supporting basis through appropriate management and development of the waterfront for the benefit of the public.

SERVICES

The Port provides services through the following divisions:

ENGINEERING provides project and construction management, engineering design, facility inspection, contracting, code compliance review, and permit services for all Port facilities.

MARITIME manages and markets cruise and cargo shipping, ship repair, commercial and sport fishing, ferry and excursion operations, and other harbor services.

MAINTENANCE is responsible for repairing piles, piers, roofs, plumbing and electrical systems, and street cleaning along the Port's seven-and-a-half miles of waterfront property.

PLANNING AND DEVELOPMENT sees that the development and use of Port lands is consistent with the goals and policies of the Waterfront Land Use Plan, maintains and amends Plan policies, leads community planning projects for specified waterfront areas, and administers land use regulatory review of projects on Port property.

REAL ESTATE oversees all property and lease management for marketing and leasing the Port's commercial and industrial property.

ADMINISTRATION manages the Port's operations and support services including Human Resources, Accounting, Finance, Information Systems, Contracts, and Business Services.

EXECUTIVE includes the Port Executive Director, the Communications Department, Homeland Security, Special Projects, Port Commission Secretary, and the Port's General Counsel.

For more information, call (415) 274-0400 or 311; or visit **www.sfport.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	79,647,370	85,473,751	92,027,502	6,553,751
Total FTE	223	236	237	1

BUDGET ISSUES AND DETAILS

The Port is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and FY 2013-14 budget. The FY 2013-14 adopted budget of $87.8 million for the Port is $2.3 million, or 2.7 percent, higher than the FY 2012-13 budget of $85.5 million, reflecting capital improvements as well as increased fringe benefits costs for existing employees. The Mayor's Office introduced a policy supplemental appropriation to further increase the Port's budget by $3.9 million to $91.7 million. This supplemental appropriation reflects additional spending on capital improvements to Pier 35, roofs, and compliance with the Americans with Disabilities Act, as well as increased debt service payments. The amended budget of $92.0 million reflects the policy supplemental as well as work order cost adjustments and other citywide technical adjustments.

The Port does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will begin anew next year for FY 2014-15 and FY 2015-16.

150th Anniversary

The Port observed its 150th Anniversary on April 24, 2013 and continues its celebration throughout FY 2013-14. On April 24, 1863, the State Legislature created the State Harbor Commission, which oversaw the development of the Port, including the seawall that continues to serve San Francisco today. The Port's heritage began just following the Gold Rush era during Abraham Lincoln's term as President of the United States. The Port will hold events and activities on the waterfront and throughout the city that highlight the Port's rich maritime and cultural history and showcase the vibrant "people port" that it is today.

Completing the James R. Herman Cruise Terminal and Preparing for the America's Cup

On December 31, 2010, San Francisco was selected by the America's Cup Event Authority to host the 34th America's Cup (AC34) in 2013. Since that time, the Port has delivered the operational and capital improvements necessary for AC34 (including completion of Phase 1 of the James R. Herman Cruise Terminal to serve as the headquarters for the event), invested $13.0 million on other infrastructure improvements, and $12.2 million to meet project permitting and mitigation requirements. The majority of this work will leave a long-lasting legacy for cruises, the local economy, and the public.

Following the sailing races in September 2013, the Port will undergo Phase 2 of the James R. Herman Cruise Terminal project. The new Cruise Terminal is sized to handle vessels up to 1,200 feet long carrying 2,600 passengers, and has the capacity at key areas to allow it to service vessels carrying as many as 5,000 passengers. On non-cruise days, the facility will be used as a special event facility. With its expansive vistas and centralized waterfront location, the new Cruise Terminal is the perfect picture frame for all that is both iconic and exciting about San Francisco: the spires of the Bay Bridge and Ferry Building; the Transamerica Building; to Coit Tower; and the wonderful homes nestled into Telegraph Hill.

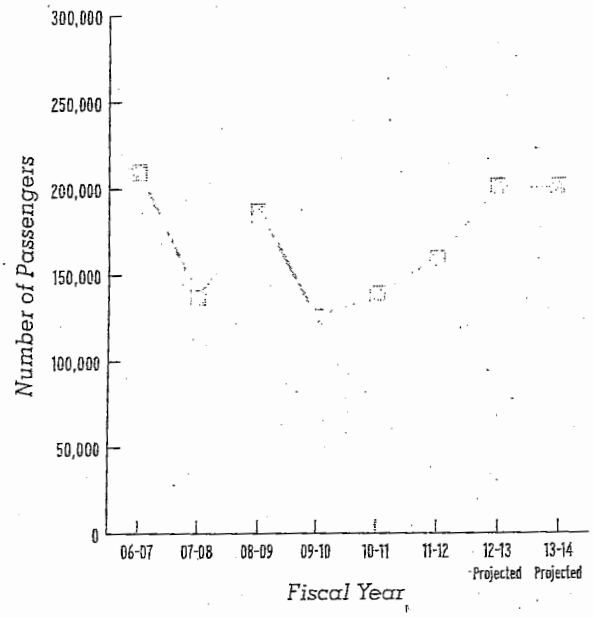
The Exploratorium

On April 17, 2013 the Exploratorium, the internationally acclaimed museum of science, art, and human perception, re-opened to the public at the Port's historic Pier 15 on the Embarcadero. Located at the Palace of Fine Arts since its founding in 1969, the Exploratorium launched the $300 million capital campaign to build its new waterfront home in the fall of 2010. The new campus provides twice the space of the prior location, and annual attendance is projected to at least double to one million. Guests are encouraged to explore over 600 hands-on exhibits, both indoors and outdoors, while enjoying breathtaking views of the San Francisco Bay.

Parks and Open Space

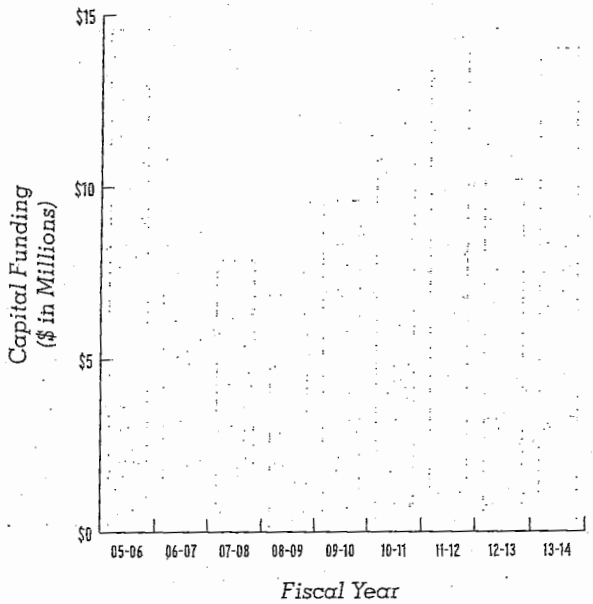
In 2012, San Francisco voters approved Proposition B for the $195 million Clean and Safe Neighborhood Parks Bond, which includes $34.5 million for the Port to complete repairs and renovations at Islais Creek, Warm Water Cove, Agua Vista Park, Fisherman's Wharf Plaza, Pier 70 Parks, and the Northeast Wharf Plaza. The Northeast Wharf Plaza will be completed along with the new James R. Herman Cruise Terminal at Pier 27. The new 2.7 acre park is expected to feature a large lawn for informal recreation and many places to enjoy views of the San Francisco Bay and cruise ships. There are a number of open spaces planned for Pier 70, including Crane Cove Park, Slipways Park, Machine Shop Courtyard, and Central Plaza. Each site has an opportunity to provide significant benefit to the Blue Greenway and allow the public to enjoy and learn about the history of Pier 70, which is an eligible National Register Historic District and home to the nation's longest continually operated civilian ship repair yard.

CRUISE PASSENGERS AT THE PORT OF SF



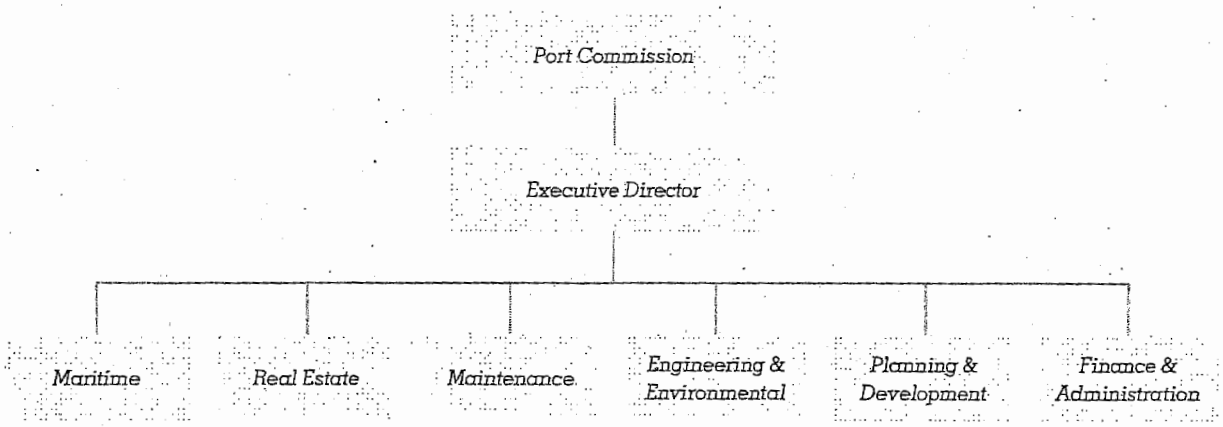
Cruise passenger projections are improving as a result of the stronger economic climate and the planned availability of the new James R. Herman Cruise Terminal, which will have capacity for larger ships that carry more passengers.

ANNUAL CAPITAL INVESTMENTS



Capital investment is an important priority for the Port, as its Ten-Year Capital Plan estimates $1.6 billion in deferred maintenance of infrastructure on the waterfront.

PORT


Port Commission
Executive Director
Maritime
Real Estate
Maintenance
Engineering & Environmental
Planning & Development
Finance & Administration

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	243.93	254.98	260.18	5.20
Non-operating Positions (cap/other)	(20.77)	(19.00)	(23.39)	(4.39)
Net Operating Positions	**223.16**	**235.98**	**236.79**	**0.81**
SOURCES				
Licenses & Fines	2,231,512	2,060,000	2,261,000	201,000
Use of Money or Property	64,497,874	60,293,416	61,059,323	765,907
Intergovernmental Revenue - Other	0	0	2,090,000	2,090,000
Charges for Services	7,970,672	12,872,524	14,080,026	1,207,502
Other Revenues	1,978,591	1,495,445	1,471,107	(24,338)
Transfers In	26,168,203	17,544,982	18,377,018	832,036
Expenditure Recovery	751,956	190,168	173,228	(16,940)
Transfer Adjustments-Sources	(26,168,203)	(18,666,066)	(20,893,502)	(2,227,436)
Use of / (Deposit to) Fund Balance	2,185,464	9,683,282	13,409,302	3,726,020
General Fund Support	31,301	0	0	0
Sources Total	**79,647,370**	**85,473,751**	**92,027,502**	**6,553,751**
USES - OPERATING EXPENDITURES				
Salaries & Wages	20,623,618	22,755,717	23,351,086	595,369
Fringe Benefits	9,680,129	10,798,599	11,501,291	702,692
Overhead	12,234	0	315,652	315,652
Professional & Contractual Services	10,092,604	13,251,579	12,072,514	(1,179,065)
Materials & Supplies	1,108,377	1,410,166	1,447,598	37,432
Equipment	138,696	572,685	477,421	(95,264)
Debt Service	3,271,837	7,899,840	8,991,802	1,091,962
Services of Other Departments	11,766,829	12,252,662	13,046,233	793,571
Transfers Out	26,848,152	16,196,870	18,440,372	2,243,502
Budgetary Reserves	0	0	2,055,666	2,055,666
Transfer Adjustments-Uses	(26,168,203)	(15,316,982)	(17,552,659)	(2,235,677)
Uses - Operating Expenditures Total	**57,374,273**	**69,821,136**	**74,146,976**	**4,325,840**
USES - PROJECT EXPENDITURES				
Facilities Maintenance	2,643,738	3,260,073	3,415,526	155,453
Capital Projects	19,629,359	12,392,542	14,465,000	2,072,458
Uses - Project Expenditures Total	**22,273,097**	**15,652,615**	**17,880,526**	**2,227,911**
USES BY PROGRAM RECAP				
Administration	21,714,196	25,973,010	28,017,972	2,044,962
Engineering & Environmental	4,131,372	4,354,256	4,512,906	158,650
Maintenance	38,478,295	32,353,913	36,950,802	4,596,889
Maritime Operations & Marketing	2,967,232	8,014,541	8,104,649	90,108
Planning & Development	2,898,054	4,341,865	3,433,220	(908,645)
Real Estate & Management	9,458,221	10,436,166	11,007,953	571,787
Uses by Program Recap Total	**79,647,370**	**85,473,751**	**92,027,502**	**6,553,751**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
MAINTENANCE					
Financial Stability - Improve utilization of maintenance resources					
Percentage of preventative maintenance of sewer pumps performed on schedule	71%	100%	95%	95%	95%
Maintenance cost per square foot of Port facilities	$1.73	$1.71	$1.64	$1.71	$1.71
MARITIME OPERATIONS & MARKETING					
Economic Impact - Increase the volume of cargo shipping					
Total cargo tonnage - Bulk	1,166,386	1,000,000	1,200,000	1,200,000	1,300,000
Economic Impact - Increase cruise volume					
Total number of cruise ship calls	59	63	65	64	66
Economic Impact - Track ferry passenger volume					
Total number of ferry passengers transiting though Port managed facilities.	1,542,479	1,450,000	1,545,000	1,545,000	1,550,000
PLANNING & DEVELOPMENT					
Quality of Life - Public participation in implementation of Waterfront Land Use Plan					
Total number of community meetings held to discuss ongoing Port projects and programs	22	32	30	25	25
REAL ESTATE & MANAGEMENT					
Economic Impact - Achieve maximum revenue from leasing activities					
Amount of revenue earned from commercial/industrial rent and parking, in millions	$58.9	$57.7	$62.1	$61.4	$64.2

PUBLIC DEFENDER

The Office of the Public Defender (PDR) delivers competent, effective, and ethical legal representation to indigent persons accused of crimes and involved in conservatorship matters in San Francisco.

SERVICES

The Public Defender provides services through the following divisions:

FELONY UNIT provides legal representation to individuals charged with felony offenses, including those charged with serious and violent offenses like murder, manslaughter, rape, fraud, robbery, burglary, criminal threats, assault, weapon possession, and narcotic offenses.

MISDEMEANOR UNIT provides legal representation to individuals charged with misdemeanor offenses, including persons charged with assault and battery, driving under the influence, theft, weapon possession, vandalism, and domestic violence.

JUVENILE UNIT provides legal representation to youth on delinquency matters and is responsible for meeting the educational, social, and behavioral health needs of youth in order to ensure their long-term success at home, school, and in the community.

MENTAL HEALTH UNIT provides representation to clients at all stages of the involuntary treatment commitment process, including petitions to extend maximum terms of commitment, and ensures that clients receive effective mental health treatment.

SPECIALTY COURTS / CLEAN SLATE AND REENTRY UNITS are designed to reduce recidivism. The Specialty Courts—Drug Court, Behavioral Health Court, and the Community Justice Center—employ evidence-based practices to obtain positive social outcomes. The Clean Slate/Reentry units eliminate barriers to employment and link clients to essential services.

MAGIC PROGRAM convenes, facilitates, and coordinates a network of 100 community-based organizations that support and build the collective capacity of service providers, schools, City agencies, and community members in Bayview Hunters Point and the Western Addition neighborhood.

For more information, call (415) 553-1671 or 311; or visit **www.sfpublicdefender.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	26,606,733	26,794,188	28,871,157	2,076,969	29,766,787	895,630
Total FTE	160	158	157	(1)	156	0

4324

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $28.9 million for the Public Defender is $2.0 million, or 7.8 percent, higher than the FY 2012-13 budget of $26.8 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $29.8 million for the Public Defender is $0.9 million, or 3.1 percent, higher than the FY 2013-14 budget of $28.9 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs.

Community Justice Center

The Community Justice Center (CJC), established in May 2009, offers a community-centered approach to addressing crimes that directly affect neighborhoods in a treatment-oriented collaborative setting. Beginning in March 2012, with the agreement of the Superior Court, the Public Defender resumed representing all eligible clients at the CJC utilizing existing staff.

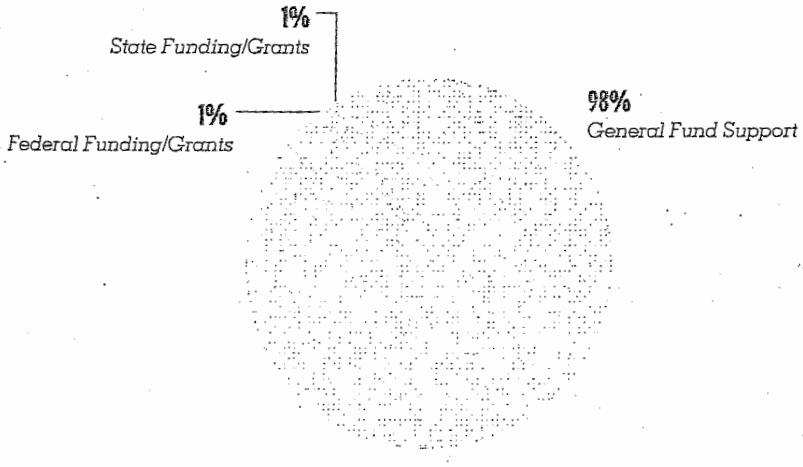
Parole Violation Court

Under the AB109 state realignment initiative, the Department will begin providing legal representation to parolees charged with violating their parole on July 1, 2013. This responsibility was previously handled by state contractors. Based on the most recent statistics, the Department expects to handle at least 2,384 cases and 300 parole hearings each of the coming two fiscal years.

New Conflicts Policy

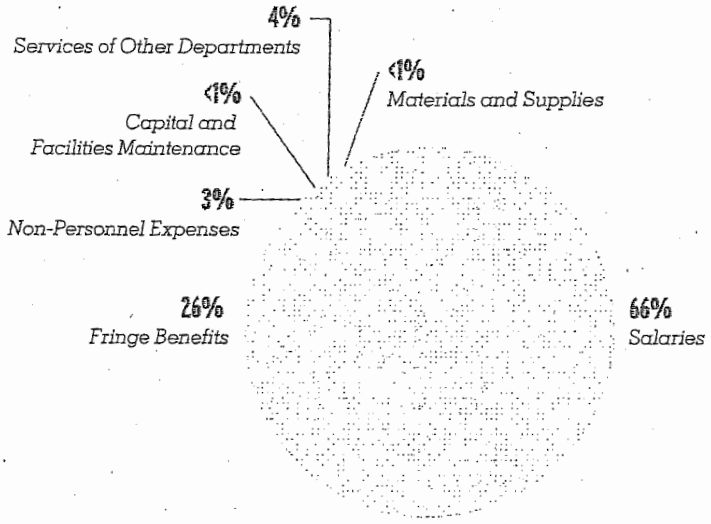
The Public Defender instituted a new conflicts policy during FY 2012-13, which controls when the Department must refer cases to the Indigent Defense Panel. Consistent with new court decisions, the Department now utilizes ethical firewalls and an updated definition of "currently represented client" for the purposes of declaring conflicts. Concurrently, the court system has seen a decline in the number of cases referred to the Indigent Defense Panel.

FY 2013-14 DEPARTMENT SOURCES



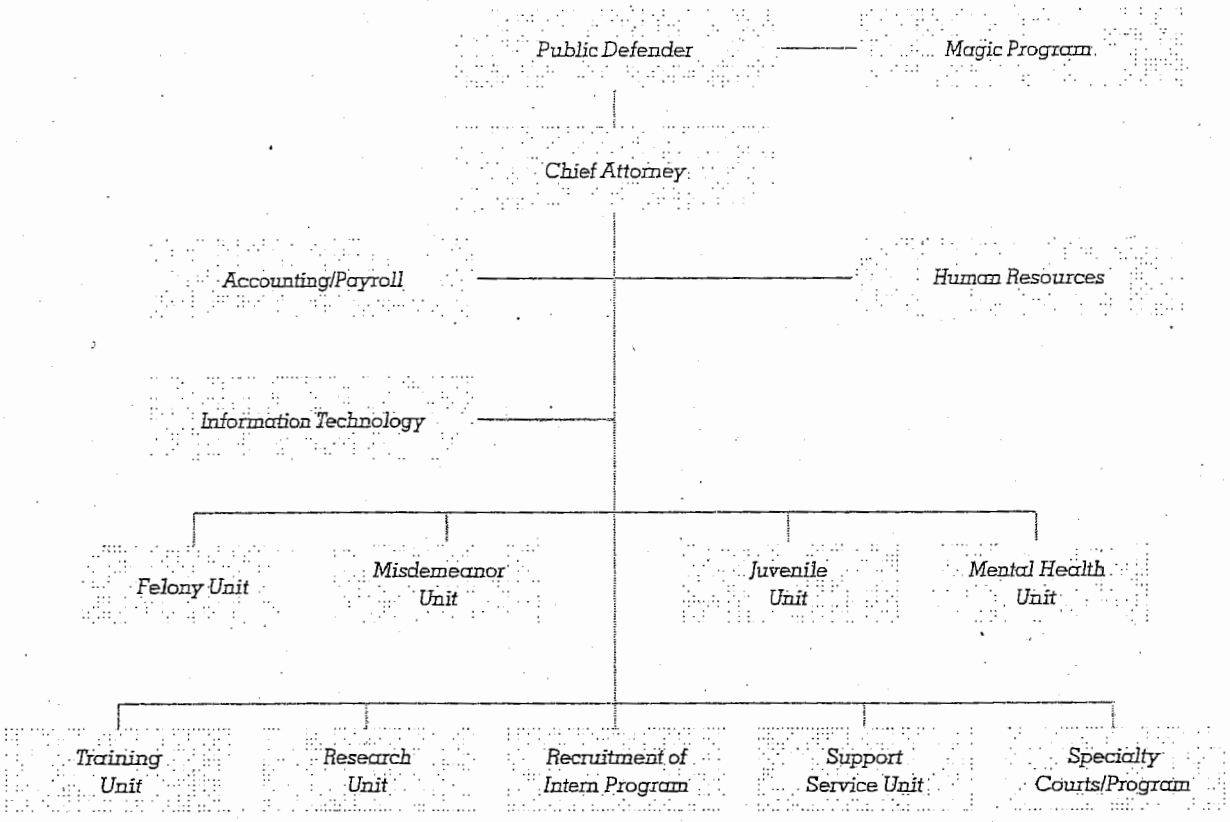
General Fund support comprises 98 percent of Department sources.

FY 2013-14 DEPARTMENT USES BY EXPENDITURE TYPE



The Department expends 92 percent of it's budget on salary and fringe benefits costs.

PUBLIC DEFENDER



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	162.22	161.56	159.04	(2.52)	159.34	0.30
Non-operating Positions (cap/other)	(2.42)	(3.69)	(2.54)	1.15	(3.00)	(0.46)
Net Operating Positions	**159.80**	**157.87**	**156.50**	**(1.37)**	**156.34**	**(0.16)**
SOURCES						
Intergovernmental Revenue - Federal	281,418	88,484	96,637	8,153	100,329	3,692
Intergovernmental Revenue - State	190,507	109,755	151,000	41,245	119,000	(32,000)
Other Revenues	55,941	0	0	0	0	0
Expenditure Recovery	139,206	54,258	100,000	45,742	100,000	0
Use of / (Deposit to) Fund Balance	4,074	0	0	0	0	0
General Fund Support	25,935,587	26,541,691	28,523,520	1,981,829	29,447,458	923,938
Sources Total	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
USES - OPERATING EXPENDITURES						
Salaries & Wages	17,966,558	17,915,403	19,027,288	1,111,885	19,261,051	233,763
Fringe Benefits	6,503,807	6,632,248	7,455,014	822,766	8,132,656	677,642
Professional & Contractual Services	862,089	916,208	964,522	48,314	940,862	(23,660)
Materials & Supplies	141,887	141,809	141,809	0	141,809	0
Equipment	0	0	36,331	36,331	48,525	12,194
Services of Other Departments	1,132,392	1,188,520	1,246,193	57,673	1,241,884	(4,309)
Uses - Operating Expenditures Total	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**
USES BY PROGRAM RECAP						
Criminal And Special Defense	26,185,622	26,705,704	28,774,520	2,068,816	29,666,458	891,938
Grant Services	341,433	88,484	96,637	8,153	100,329	3,692
Public Defender Work Order	79,678	0	0	0	0	0
Uses by Program Recap Total	**26,606,733**	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
CRIMINAL AND SPECIAL DEFENSE					
Represent defendants effectively					
Number of felony matters handled	7,672	7,425	8,433	8,433	8,433
Number of misdemeanor matters handled	4,570	4,269	3,625	4,269	3,625
Number of mental health clients represented	2,965	3,000	3,270	3,000	3,000
Number of juvenile matters handled	4,758	4,850	4,460	4,600	4,600
Provide expungement services					
Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences	5,268	4,758	4,800	4,758	4,800
Number of motions filed on behalf of the clients under Clean Slate	1,129	1,400	720	720	720
Provide alternatives to incarceration					
Number of new participants in Drug Court	272	336	150	150	150
Number of carryover participants in Drug Court	283	200	200	200	200
Number of dismissals of Drug Court client cases	132	120	80	80	80
Provide Re-entry Services to Clients					
Number of clients evaluated for referral to services	284	300	300	300	300
Number of clients referred to services	232	200	200	200	200

PUBLIC HEALTH

The mission of the Department of Public Health (DPH) is to protect and promote the health of all San Franciscans.

SERVICES

The Department of Public Health provides services through the following areas/divisions:

SAN FRANCISCO GENERAL HOSPITAL (SFGH) is a licensed general acute care hospital owned and operated by the City and County of San Francisco. SFGH provides a full complement of inpatient, outpatient, emergency, skilled nursing, diagnostic, mental health, and rehabilitation services for adults and children. Additionally, SFGH is the designated trauma center for the 1.5 million residents of San Francisco and northern San Mateo County.

LAGUNA HONDA HOSPITAL provides a full range of skilled nursing services to adult residents of San Francisco who are disabled or chronically ill, including specialized care for those with wounds, head trauma, stroke, spinal cord and orthopedic injuries, HIV/AIDS, and dementia.

COMMUNITY PROGRAMS provides community-oriented primary care delivered through 20 city-run clinics throughout San Francisco, including at SFGH's campus, HIV/AIDS health services, mental health and substance abuse treatment, housing and homelessness assistance, and maternal and child healthcare.

HEALTH AT HOME provides home health services to residents of San Francisco, which reduces their reliance on unnecessary institutionalization and supports independent living in the community.

JAIL HEALTH SERVICES provides a comprehensive and integrated system of medical, psychiatric, and substance abuse services to inmates in San Francisco jails.

PUBLIC HEALTH SERVICES provides health promotion and prevention, HIV/AIDS programs, infectious disease control, and environmental health.

For more information, call 311 or visit **www.sfdph.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	1,594,973,842	1,675,336,013	1,906,789,437	231,453,424	1,951,536,130	44,746,693
Total FTE	5,671	5,800	6,138	338	6,199	61

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $1.9 billion for the Department of Public Health is $231.5 million, or 13.8 percent, higher than the FY 2012-13 budget of $1.7 billion. A significant amount of this increase is due to a correction of structural shortfalls in the budgets for San Francisco General (SFGH) and Laguna Honda Hospital, as well as the purchase of furniture, fixtures, and equipment for the new San Francisco General Hospital building and investments and program changes to meet the requirements under healthcare reform.

The FY 2014-15 proposed budget of $1.9 billion for the Department of Public Health is $44.7 million, or 2.3 percent, higher than the FY 2013-14 budget. A significant amount of this increase is due to additional purchases of furniture, fixtures, and equipment for the new San Francisco General Hospital building, as well as annualization of positions added in FY 2013-14 for implementation of health care reform.

Realigning Services For Success

In anticipation of new programmatic responsibilities expected with the implementation of the Affordable Care Act (ACA) on January 1, 2014 and California's 1115 Waiver – coupled with uncertainty regarding future funding for healthcare – DPH has been examining its service delivery system to better integrate its delivery system, promote efficiency, minimize costs, and prioritize services more consistently. Healthcare reform will transition the healthcare industry from a volume-based payment system to a value-based payment system. In order to effectively manage costs, maintain revenues, and provide quality care, DPH must make significant investments and changes in its infrastructure to ensure that it minimizes its exposure to financial risks.

Developing An Integrated Delivery System

In FY 2010-11, DPH underwent an internal planning process focused on strengthening and integrating its delivery system in response to healthcare reform, with the goal of creating a comprehensive system of care that is clinically and financially capable of providing coordinated health services. This process yielded over 40 recommendations in policy and strategic oversight, system development and change management, and operational and administrative infrastructure. Most of these recommendations are being implemented within existing resources, but the process identified critical shortfalls in departmental capacity for case management and utilization management, among others, which require additional investment to implement effectively.

Community Programs Request For Proposals (RFP)

In the next two fiscal years, the Department will release a packet of RFP solicitations both to reduce costs and to realign its contractual services to meet one or more of the following objectives: essential services to meeting the ACA milestones; services reimbursable under ACA; services that directly help hospital discharge; and services that support population health.

The Department will retain some contractual services that do not meet these objectives, allowing the continuation of a system of care where applicable. The implementation of the RFPs will result in $8.8 million in partial-year savings in FY 2014-15. The Departmental sections that will be participating in the RFP process include: Community Behavioral Health Services (CBHS), Housing and Urban Health (HUH), HIV Health Services (HHS), HIV Prevention Section (HPS), and Community Health Promotion and Prevention (CHPP).

Reprogramming The Behavioral Health Center (BHC)

Since its formation, the BHC has been a critical facility for DPH and San Francisco, allowing the Department to provide the appropriate level of care for its clients. The role of the BHC within the DPH network will be more critical than ever after the transition to a more managed care-focused model and the implementation of healthcare reform, but some programming changes are needed both to achieve budgetary savings and to maximize the use of the facility. The program changes include:

- Creation of respite level beds for both Mental Health and Medicine that do not currently exist but could positively impact acuity at SFGH.
- Creation of Residential Care Facility for the Elderly beds that would be available for non-ambulatory residents. This is a level of care that is currently in short supply in the City.
- Transition of SNF patients to appropriate care elsewhere within the DPH system, including to less restrictive settings where possible.

Implementation of these changes will improve patient flow within the DPH network, resulting in better use of resources, improved revenues, and an enhanced ability to allow the City's residents to pursue independence.

Strengthening Primary Care

Primary care plays a central role in healthcare reform, ensuring that patients receive timely access to preventive

care. To meet quality standards and to minimize risk and costs, DPH plans to strengthen the infrastructure of and expand access to its community-oriented primary clinics.

Over the next two fiscal years, DPH will provide additional staffing to enable the Community Oriented Primary Care (COPC) system to provide expanded evening and weekend clinic hours for up to eight clinic sessions per week. Additionally, for COPC to remain competitive and to receive maximum revenue reimbursement, DPH is developing a patient-centered package of services that will attract patients to select or retain DPH as their healthcare provider.

DPH will also create effective leadership at the clinics to ensure that services are well coordinated, timely, accessible, culturally competent, appropriate, and effective. While the Department has reduced staffing at the clinics in the past to achieve budget savings and efficiencies, this investment is critical in light of the future expansion and pivotal role of these services.

Reorganizing Population Health Division

In March 2013, DPH's Population Health and Prevention Division changed its name to the Population Health Division (PHD), reflecting a reorganization effort underway since November 2011. Broadly, reorganization will allow PHD – and DPH more widely – to better respond to emerging public health issues, changes in public health practice, developments in public health financing, and emerging public health leadership opportunities.

Creating A Sound Financial Foundation

Setting A Realistic Budget

The Mayor's proposed budget includes an increase in General Fund support of $51 million in FY 2013-14 and $55 million in FY 2014-15 to correct a historical structural shortfall in the Department's budget. For each of the past several years, the Department has required a mid-year supplemental appropriation to realign its budget to its actual costs. As the imbalance has grown, it has created increasing financial uncertainty for the Department and the City's General Fund. The Mayor's budget corrects this imbalance, improving financial stability and transparency for the Department's budget. The correction includes the addition of permanent clinical positions to support existing services so the Department will rely less on temporary staff, as well as adjustments to salary savings assumptions to more accurately reflect the actual staffing patterns at San Francisco General and Laguna Honda Hospitals. With this correction, the Department will no longer require mid-year supplemental appropriations to continue its current operations through the fiscal year and allow managers to effectively manage their budgets. The cost of this expense is partially offset by additional projected revenue growth.

Creating An Office of Managed Care

As healthcare regulations change, public healthcare providers such as DPH will increasingly operate in a managed care environment, where it receives a fixed per-member per-month reimbursement rather than fee-for-service reimbursement. To be successful, DPH must create an organizational infrastructure to manage costs and business relationships with other plans and providers. In anticipation of this change, the Mayor's FY 2013-14 and FY 2014-15 proposed budget includes a new Office of Managed Care (OMC), which will be responsible for contracting strategy with health plans, utilization management, marketing-branding, data reporting, quality improvement, and provider services. The OMC will be developed to (1) manage resources more effectively to maximize benefits for clients and (2) reduce misuse, overuse, and underuse of services.

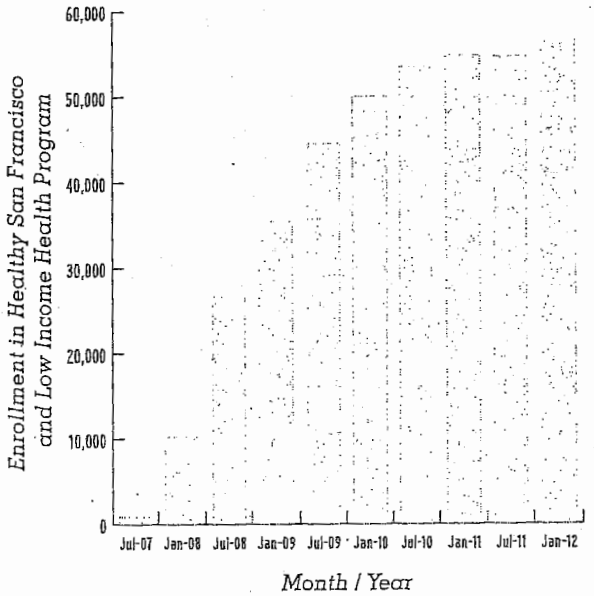
Addressing Reductions In Federal Funding

In FY 2012-13, the Department experienced significant federal Ryan White Act and Center for Disease Control (CDC) funding reductions for HIV services. The Mayor's proposed FY 2013-14 and FY 2014-15 budget backfills this cut with a restoration of $4.0 million in HIV Health Services and HIV Prevention programs. However, federal funding formulas continue to shift dollars to counties where incidence rates of disease are increasing, rather than remaining stable as they are in San Francisco. Consequently, the Department has recently received additional reductions in HIV Prevention and Health Services of $2.2 million in FY 2013-14, growing to $3.1 million in FY 2014-15. In addition to HIV funding reductions, the CDC also reduced its support of tuberculosis control and public health prevention programs.

Preparing For the New San Francisco General Hospital

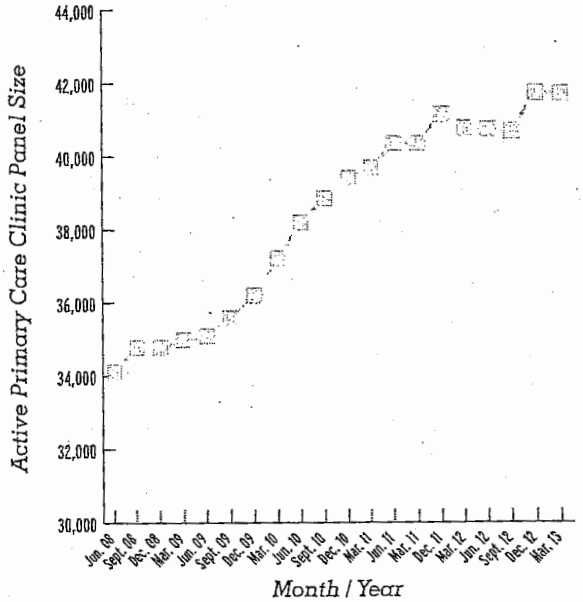
In late 2015, the new San Francisco General Hospital (SFGH) will open. All acute care services will be relocated to the new facility and all non-acute services not subject to State requirements for seismic compliance will remain in the current building. To plan for the transition of patients and services and the day-to-day operations of this new facility, DPH will invest $2.0 million for new facility and transition planning over the next several years. In addition, $49.0 million in FY 2013-14 and $56.0 million in FY 2014-15 is budgeted to begin procurement of furniture, fixtures, and equipment for this new facility.

ENROLLMENT IN HEALTHY SAN FRANCISCO AND LOW-INCOME HEALTH PROGRAM



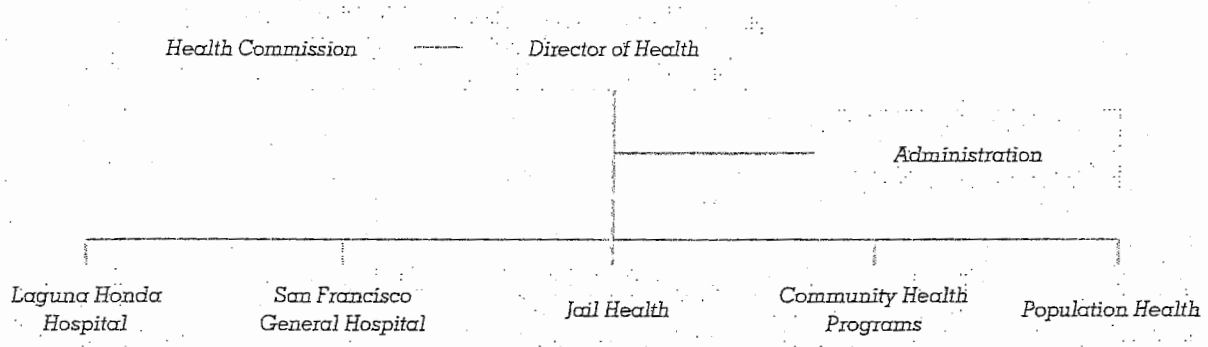
Currently, over 59,000 of the estimated 64,000 uninsured are enrolled in Healthy San Francisco (HSF) or the Low Income Health Program (LIHP). Many of these clients will transition to MediCal or will be eligible to access insurance through the exchange.

LINKING PATIENTS WITH PRIMARY CARE PROVIDERS IN COMMUNITY-ORIENTATED PRIMARY CARE



Through the implementation of the care team model to increase provider productivity and expansion of clinic hours, DPH has successfully increased the number of patients actively engaged in primary care.

PUBLIC HEALTH



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	5,736.63	5,866.52	6,206.99	340.47	6,268.33	61.34
Non-operating Positions (cap/other)	(65.34)	(66.30)	(68.12)	(1.82)	(68.57)	(0.45)
Net Operating Positions	**5,671.29**	**5,800.22**	**6,138.87**	**338.65**	**6,199.76**	**60.89**
SOURCES						
Licenses & Fines	9,424,726	9,961,246	9,730,725	(230,521)	9,730,725	0
Use of Money or Property	895,666	989,240	974,240	(15,000)	974,240	0
Intergovernmental Revenue - Federal	73,802,723	73,232,994	73,218,172	(14,822)	72,220,907	(997,265)
Intergovernmental Revenue - State	276,055,400	299,333,772	338,847,801	39,514,029	341,558,993	2,711,192
Intergovernmental Revenue - Other	31,585	30,000	(70,598)	(100,598)	(70,598)	0
Charges for Services	736,097,949	781,439,979	825,762,976	44,322,997	839,741,831	13,978,855
Other Revenues	104,282,414	28,139,995	35,612,236	7,472,241	54,637,063	19,024,827
Transfers In	142,799,664	174,555,661	243,065,108	68,509,447	252,825,785	9,760,677
Expenditure Recovery	25,719,218	32,896,883	33,601,882	704,999	33,544,841	(57,041)
Transfer Adjustments-Sources	(135,635,529)	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
Use of / (Deposit to) Fund Balance	37,488,079	539,643	35,834,773	35,295,130	207,165	(35,627,608)
General Fund Support	324,011,947	446,564,180	551,071,542	104,507,362	596,785,275	45,713,733
Sources Total	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**
USES - OPERATING EXPENDITURES						
Salaries & Wages	555,039,238	569,208,551	624,168,254	54,959,703	639,931,087	15,762,833
Fringe Benefits	237,677,344	239,101,046	271,992,089	32,891,043	297,923,395	25,931,306
Overhead	1,754,526	1,562,679	1,590,657	27,978	1,587,501	(3,156)
Professional & Contractual Services	581,511,802	650,662,024	790,013,062	139,351,038	776,427,222	(13,585,840)
Aid Assistance / Grants	2,301,315	75,000	25,000	(50,000)	25,000	0
Materials & Supplies	96,159,858	102,142,507	107,779,826	5,637,319	109,699,744	1,919,918
Equipment	2,523,953	3,679,735	3,108,963	(570,772)	3,696,959	587,996
Debt Service	1,471,211	20,613,670	15,825,585	(4,788,085)	15,818,796	(6,789)
Services of Other Departments	73,590,598	79,750,801	83,799,797	4,048,996	87,493,535	3,693,738
Transfers Out	162,713,138	172,347,580	240,859,420	68,511,840	252,870,490	12,011,070
Budgetary Reserves	0	0	0	0	2,112,498	2,112,498
Transfer Adjustments-Uses	(135,635,529)	(172,347,580)	(240,859,420)	(68,511,840)	(250,620,097)	(9,760,677)
Uses - Operating Expenditures Total	**1,579,107,454**	**1,666,796,013**	**1,898,303,233**	**231,507,220**	**1,936,966,130**	**38,662,897**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	1,571,322	2,510,000	3,836,204	1,326,204	2,770,000	(1,066,204)
Capital Renewal	0	2,530,000	2,375,000	(155,000)	2,350,000	(25,000)
Capital Projects	14,295,066	3,500,000	2,275,000	(1,225,000)	9,450,000	7,175,000
Uses - Project Expenditures Total	**15,866,388**	**8,540,000**	**8,486,204**	**(53,796)**	**14,570,000**	**6,083,796**
USES BY PROGRAM RECAP						
Central Administration	108,981,896	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
Children's Baseline	38,828,188	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
Comm Hlth - Comm Support - Housing	26,973,854	24,852,099	30,017,815	5,165,716	30,752,635	734,820
Comm Hlth - Prev - Maternal & Child Hlth	21,206,816	27,057,827	28,168,874	1,111,047	28,767,341	598,467
Comm Hlth - Prevention - Aids	52,322,785	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
Comm Hlth - Prevention - Disease Control	19,029,725	19,731,308	19,610,043	(121,265)	20,037,454	427,411
Comm Hlth - Prevention - Hlth Education	5,430,907	5,955,393	7,594,655	1,639,262	7,618,765	24,110
Emergency Services Agency	1,036,500	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
Environmental Health Services	20,247,015	19,097,927	19,955,613	857,686	20,377,283	421,670
Forensics - Ambulatory Care	28,656,644	28,831,213	29,515,090	683,877	30,433,326	918,236
Health At Home	7,103,201	6,496,357	6,603,240	106,883	6,839,039	235,799
Laguna Honda - Long Term Care	214,976,422	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
Laguna Honda Hosp - Acute Care	2,715,375	3,874,554	3,755,942	(118,612)	3,898,828	142,886
Laguna Honda Hosp - Comm Support Care	55	(21,496)	0	21,496	(1)	(1)
Mental Health - Acute Care	2,490,402	3,462,797	3,462,797	0	3,462,797	0
Mental Health - Children's Program	35,533,164	38,425,920	38,672,491	246,571	38,293,955	(378,536)
Mental Health - Community Care	167,160,128	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
Mental Health - Long Term Care	33,733,418	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
Non Program	29,065	0	0	0	2,250,393	2,250,393
Occupational Safety & Health	1,948,503	1,846,839	1,930,468	83,629	1,972,270	41,802
Primary Care - Ambu Care - Health Cntrs	58,982,910	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
SFGH - Acute Care - Forensics	2,144,039	3,437,973	3,056,502	(381,471)	3,174,469	117,967
SFGH - Acute Care - Hospital	556,289,516	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
SFGH - Acute Care - Psychiatry	31,391,626	26,127,815	25,794,682	(333,133)	26,386,738	592,056
SFGH - Ambu Care - Adult Med Hlth Cntr	37,116,869	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618
SFGH - Ambu Care - Methadone Clinic	2,458,758	1,638,208	2,809,528	1,171,320	2,917,562	108,034
SFGH - Ambu Care - Occupational Health	3,365,049	2,327,135	3,555,890	1,228,755	3,680,266	124,376
SFGH - Emergency - Emergency	32,252,127	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
SFGH - Emergency - Psychiatric Services	7,293,849	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
SFGH - Long Term Care - Rf Psychiatry	15,437,355	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
Substance Abuse - Community Care	59,837,681	65,033,010	69,806,554	4,773,544	70,136,200	329,646
Uses by Program Recap Total	**1,594,973,842**	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
COMM HLTH - COMM SUPPORT - HOUSING					
Increase the number of supportive housing units					
Number of bed slots in housing programs	2,403	2,629	2,629	2,803	2,803
Number of unduplicated clients served in supportive housing	1,278	1,376	1,376	1,359	1,359
Increase attention to social and economic factors that affect health status					
Number of unduplicated clients served by housing and housing-related programs	3,820	3,974	3,974	3,935	3,935
COMM HLTH - PREV - MATERNAL & CHILD HLTH					
Increase the number of breastfed infants in the Women, Infants and Children (WIC) program					
Percentage of breastfed infants participating in the WIC program per month	66%	67%	67%	67%	67%
COMM HLTH - PREVENTION - AIDS					
Strengthen primary and secondary prevention activities					
Percentage of clients testing HIV+ who are successfully linked to medical care	76%	75%	75%	75%	75%
COMM HLTH - PREVENTION - BEHM					
Protect and respond to the environmental health of San Francisco residents					
Percentage of environmental health complaints abated	81%	80%	82%	80%	80%
FORENSICS - AMBULATORY CARE					
Provide continuity of care for recipients of DPH services					
Number of jail health screenings	16,402	17,000	16,000	17,000	16,000
LAGUNA HONDA - LONG TERM CARE					
Improve health outcomes among San Francisco residents					
Cost per patient per day at Laguna Honda Hospital	$790	$835	$835	$876	$920
MENTAL HEALTH - CHILDREN'S PROGRAM					
Increase the number of high-risk children served in mental health treatment settings					
San Francisco residents under 19 years of age receiving services provided by Children's Mental Health Services	4,892	5,000	5,000	5,000	5,000
MENTAL HEALTH - COMMUNITY CARE					
Provide clinical services to target populations					
Number of unique mental health clients in treatment	26,240	25,000	27,000	25,000	27,000
Percentage of new mental health clients who are homeless	17%	15%	19%	20%	20%
PRIMARY CARE - AMBU CARE - HEALTH CNTRS					
Provide clinical services to target populations					
Percentage of patients who are uninsured	44%	41%	41%	41%	44%
Percentage of patients who are homeless	13%	11%	10%	11%	10%
Percentage of outpatient visits by uninsured patients	36%	36%	36%	36%	36%
Percentage of outpatient visits by homeless patients	13%	12%	12%	12%	12%
SFGH - ACUTE CARE - HOSPITAL					
Provide clinical services to target populations					
Number of hospital medical/surgical inpatient days at SFGH	79,635	80,000	78,000	80,000	80,000
Uninsured medical/surgical inpatient days as a percentage of total medical/surgical inpatient days	21%	21%	21%	21%	20%
Homeless outpatient visits as a percentage of total visits	6%	6%	6%	6%	6%
Decrease rate of ambulance diversions					
Percentage of time that San Francisco General Hospital's Emergency Department is unable to accept lower-priority emergency cases	21%	23%	23%	23%	20%
SUBSTANCE ABUSE - COMMUNITY CARE					
Provide substance abuse treatment services					
Number of unique substance abuse clients in treatment	7,705	9,000	8,000	8,000	8,000
Percentage of homeless clients among substance abuse treatment admissions	35%	26%	37%	37%	37%

PUBLIC LIBRARY

The Public Library (LIB or "the Library") is dedicated to free and equal access to information, knowledge, independent learning, and reading for our community. The Library consists of the Main Library at Civic Center, 27 branch libraries spread out across the city, mobile libraries that travel around the city, and the public website. In addition to the Library's collection of 3.4 million items in various formats and over 50 languages, the Library offers the public access to computers, various technologies, and educational, literary, and recreational programming.

SERVICES

The Public Library provides services through the following strategic areas:

LITERACY AND LEARNING initiatives provide robust collections, resources, services, and programs that support reading and address the changing literacy and learning needs of the 21st century.

DIGITAL STRATEGIES ensure equitable access to public technology and resources.

YOUTH ENGAGEMENT supports the city's youth with myriad programs and services including early literacy, the summer reading program, homework help services, test preparation programs, outreach to schools, and expanded teen services on technology and media literacies.

STRATEGIC PARTNERSHIPS leverage the Library's resources to strengthen the services and programs offered and to help the Library reach a larger audience.

DIVERSE PROGRAMMING promotes the Library as a key center for literary arts and a provider of accessible services, fosters community engagement, and serves as a place where all San Franciscans feel welcome.

For more information, call (415) 557-4400 or 311; or visit www.sfpl.org

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	88,090,073	92,398,437	100,894,185	8,495,748	104,573,790	3,679,605
Total FTE	628	640	652	12	654	2

4338

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $100.9 million for the Public Library is $8.5 million, or 9.2 percent, higher than the FY 2012-13 budget of $92.4 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, which are driven by the addition of 56 hours per week of public library operating hours, as well as the on-going financial effects of the FY 2012-13 expanded hours. In addition, the FY 2013-14 budget includes an additional $1.2 million for the Main Library's Teen Center construction phase. The Library's proposed budget also includes enhancements to library collections and facilities maintenance.

The FY 2014-15 proposed budget of $104.6 million for the Public Library is $3.7 million, or 3.6 percent, higher than the FY 2013-14 budget of $100.9 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs. In addition, the Library continues to increase funding to ensure that it maintains a robust materials collection and invests in information technology, infrastructure, and programs for the public that meet evolving needs.

Facilities Investments

Following voter approval of $106.0 million in General Obligation bonds in 2000, the City leveraged the approved bond funds with State grants, gifts, and revenue bonds supported by the Library Preservation Fund to finance the $196.3 million Branch Library Improvement Program (BLIP). BLIP calls for the renovation of 16 branches, the replacement of four leased facilities with City-owned buildings, the replacement of three branches with new buildings, the construction of a new Mission Bay branch, and the creation of a support services center. The Library has completed 23 of the 24 BLIP projects. The most recent branch opening was the Bayview Branch Library on February 23, 2013. The Bayview project surpassed local hire requirements: 68 percent of the subcontractors were local business enterprises, and approximately half of all construction workers were from San Francisco, including residents from the Bayview-Hunters Point community. The remaining and final BLIP project is the North Beach branch library. It is approximately 15 percent complete and is anticipated to open to the public mid-2014.

Post-occupancy evaluation of Library facilities has helped identify the investments required to ensure that facilities meet the service needs of public and staff, and achieve operating efficiencies. Over the next several years, the Library will make improvements to building control systems, lighting, and acoustics; repair and replace public furnishings and flooring; and improve exterior finishes. Other facilities improvements include investments in custodial and security services.

Expansion of Public Hours

Charter Section 16.109 requires that the Library Commission assess and modify as appropriate the hours of operation for the Main and branch libraries at least once every five years. In the Fall 2012, the Library Commission established a community input process, which included surveys and public hearings in 11 supervisorial districts. The result was a recommendation to expand hours by 56 hours per week systemwide, including increasing hours at the Main Library's Library for the Blind and Print Disabled, Deaf Center, and History Center. With the addition of these hours in FY 2013-14, the Library will be open to the public a total of 1,370 hours per week, or 159 (13 percent) more hours per week than the 1,211 permanent weekly hours established in Charter Section 16.109.

Strong Library Collections

The proposed FY 2013-14 and FY 2014-15 budgets continue to invest in strong library collections, which represent approximately 11 percent of the operating budget. Print books remain the primary material format, but the library is expanding its investments in eResources, including eBooks, eMusic, eVideo, databases, and eLearning. Other investments include youth materials, materials in international languages, and periodicals. The FY 2013-14 collection budget increased approximately 7 percent over the FY 2012-13 budget; in FY 2014-15, it will increase an additional 10 percent.

Embracing Innovation

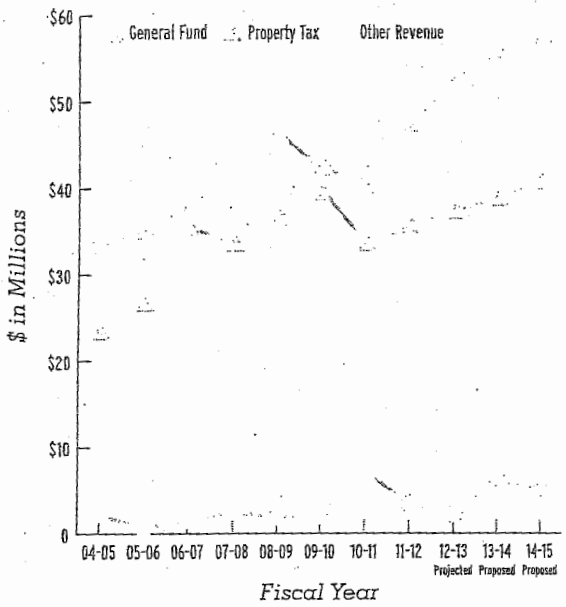
Over the next two fiscal years, the Library will further upgrade its servers, networks, bandwidth, and infrastructure as well as improve the public's access to technology in order to help close the city's digital divide. For example, starting in FY 2013-14, the Library will pilot laptop/eResource lending kiosks and invest in public eReaders and tablets to help meet public technology needs. Other technology enhancements include shifting public computing software from OpenOffice to the Microsoft Office Suite so that the patrons will have access to standard workplace software.

Youth Engagement

In FY 2011-12, the Department received a $100,000 grant from the Institute of Museum and Library Sciences to build a Teen Center Learning Lab Program that will support the attainment of multiple literacies in technology, media, environment and health, reading, and civic engagement. Youth who engage in the planning process and Learning Lab programs will learn how

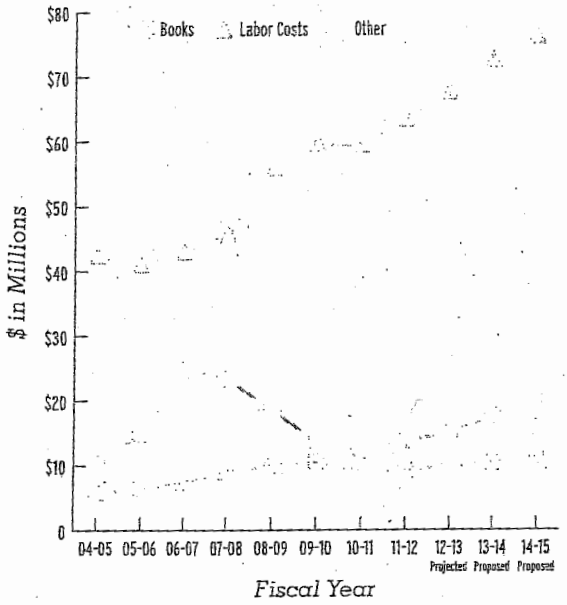
to select and use resources in new ways as sources for creative media projects, be better consumers and evaluators of digital content, use technology and media production tools, share and license work produced in the Creative Commons, and tell stories that support and celebrate local culture and diversity. Teen producers, distributors, and curators of work in a digital world will gain practical knowledge about distribution rights, copyright, journalism ethics, and more to help them in their current projects and future careers. The Library's FY 2013-14 budget includes $1.2 million for a new Teen Center Learning Lab within the Main Library and related tenant improvements for services and programs that will be relocated in the building. The remaining estimated project costs will be funded via private fundraising. The new Teen Center will act as a hub for youth media education and literacy development.

DEPARTMENT SOURCES BY FISCAL YEAR



The Library expects modest growth in property tax revenue in FY 2013-14 as well as an increase in its General Fund baseline.

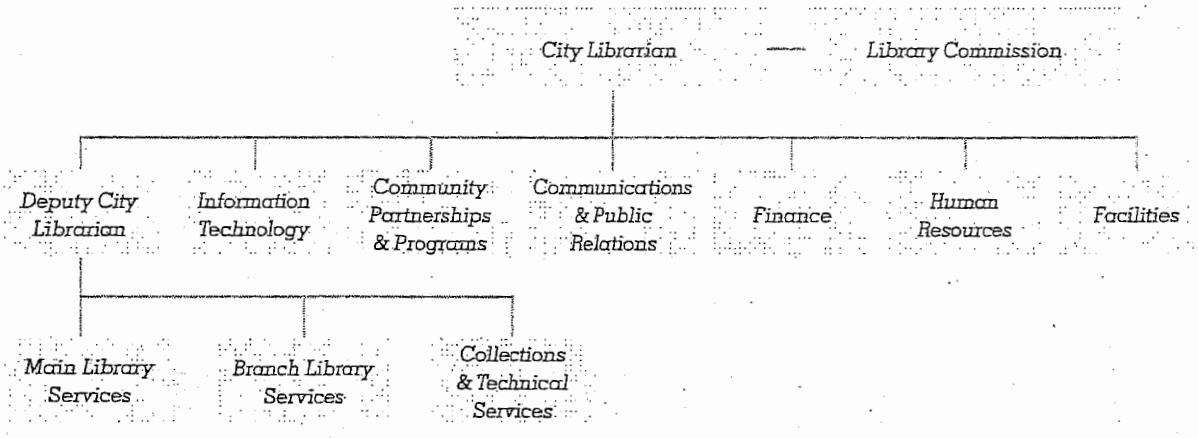
DEPARTMENT USES BY FISCAL YEAR



The Library expects continued increases in labor costs while other expenses decrease. As more branch libraries reopen and library hours are increased in FY 2013-14, labor costs will increase further.

PUBLIC LIBRARY

PUBLIC LIBRARY



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	628.41	640.48	651.73	11.25	653.97	2.24
Net Operating Positions	**628.41**	**640.48**	**651.73**	**11.25**	**653.97**	**2.24**
SOURCES						
Local Taxes	36,497,018	37,265,000	39,956,000	2,691,000	42,375,000	2,419,000
Use of Money or Property	1,056,522	646,688	646,688	0	646,688	0
Intergovernmental Revenue - Federal	33,017	0	0	0	0	0
Intergovernmental Revenue - State	290,299	165,000	215,000	50,000	215,000	0
Charges for Services	869,810	1,000,800	855,800	(145,000)	855,800	0
Other Revenues	539,589	101,422	160,133	58,711	160,500	367
Transfers In	5,778,742	550,000	2,050,997	1,500,997	195,855	(1,855,142)
Expenditure Recovery	58,804	56,421	58,560	2,139	60,802	2,242
Transfer Adjustments-Sources	(5,778,742)	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
Use of / (Deposit to) Fund Balance	(4,124,986)	213,106	1,312,004	1,098,898	0	(1,312,004)
General Fund Support	52,870,000	52,950,000	57,690,000	4,740,000	60,260,000	2,570,000
Sources Total	**88,090,073**	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**
USES - OPERATING EXPENDITURES						
Salaries & Wages	41,444,434	43,511,718	45,235,293	1,723,575	46,124,524	889,231
Fringe Benefits	22,970,156	24,126,623	25,938,067	1,811,444	28,215,692	2,277,625
Professional & Contractual Services	5,300,791	6,322,048	7,148,043	825,995	7,040,187	(107,856)
Materials & Supplies	11,489,911	11,869,257	12,709,492	840,235	13,714,064	1,004,572
Equipment	183,058	75,000	601,501	526,501	112,828	(488,673)
Services of Other Departments	5,599,312	5,943,791	7,210,792	1,267,001	7,284,006	73,214
Transfers Out	5,778,742	550,000	2,050,997	1,500,997	195,855	(1,855,142)
Budgetary Reserves	0	0	0	0	1,886,634	1,886,634
Transfer Adjustments-Uses	(5,778,742)	(550,000)	(2,050,997)	(1,500,997)	(195,855)	1,855,142
Uses - Operating Expenditures Total	**86,987,662**	**91,848,437**	**98,843,188**	**6,994,751**	**104,377,935**	**5,534,747**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	350,524	0	0	0	0	0
Capital Renewal	0	0	150,000	150,000	0	(150,000)
Capital Projects	751,887	550,000	1,900,997	1,350,997	195,855	(1,705,142)
Uses - Project Expenditures Total	**1,102,411**	**550,000**	**2,050,997**	**1,500,997**	**195,855**	**(1,855,142)**
USES BY PROGRAM RECAP						
Adult Services	357,071	400,000	400,000	0	400,000	0
Branch Program	20,092,557	19,570,250	20,997,341	1,427,091	21,989,760	992,419
Children's Baseline	8,569,976	8,635,577	8,926,363	290,786	9,379,362	452,999
Children's Services	1,025,730	1,168,384	1,292,682	124,298	1,318,925	26,243
Collection Technical Services	5,649,769	13,466,587	14,086,975	620,388	15,124,752	1,037,777
Community Partnerships And Programming	8,407,623	1,400,466	1,024,781	(375,685)	1,059,084	34,303
Facilites	11,320,844	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
Information Technology	5,139,445	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
Library Administration	11,153,280	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
Main Program	16,373,778	16,857,541	17,692,189	834,648	18,277,590	585,401
Uses by Program Recap Total	**88,090,073**	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

4342

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
BRANCH PROGRAM					
Meet citizens' needs in quantity and availability of library collections at the branch libraries					
In-library use of materials at branch libraries	2,698,336	2,550,000	2,550,000	2,680,000	2,815,000
Provide hours of operation at the branch libraries that respond to user demand					
Weekly hours of operation in the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	1,282	1,278	1,278	1,334	1,334
Number of persons entering branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	5,060,860	5,162,077	5,162,077	5,410,000	5,680,500
Ensure customer satisfaction with services at the branch libraries					
Number of questions answered annually at the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Jutices Center	1,720,367	1,605,000	1,605,000	1,640,000	1,674,000
Ensure that all library facilities are safe, accessible and sustainable public spaces					
Percentage of branch libraries that are seismically upgraded, moved from leased to permanent spaces, and made ADA compliant	92%	96%	96%	96%	100%
CHILDREN & YOUTH SERVICES (CYS)					
Provide high quality programs for children and youth					
Number of programs provided	6,260	6,232	6,232	6,294	6,300
Number of children and youth attending programs	254,611	240,000	240,000	245,000	246,000
Support education of children and youth through instruction on library resources and how to use them					
Number of instructional visits or programs for school classes	3,366	3,400	3,400	3,450	3,470
Number of children and teens receiving instruction via school visits or library visits	83,094	84,000	84,000	85,000	86,000
COLLECTIONS & TECHNICAL SERVICES (CTS)					
Acquire, prepare and maintain library materials for public use					
Number of new materials made available to the public	407,012	400,000	360,000	350,000	300,000
Ensure access to materials and services for patrons who speak/read a language other than English					
Number of physical items in languages other than English added to the library's collection	59,344	61,000	60,000	60,000	60,000
Meet citizens' needs in quantity and availability of library collections					
Circulation of physical books and materials	10,971,974	11,130,000	10,600,000	10,300,000	10,000,000
Circulation of eBooks and eMedia	379,506	440,000	550,000	750,000	900,000
COMMUNICATIONS PROGRAMS & PARTNERSHIPS (CPP)					
Provide for and inform the public on high quality educational and cultural programs and services offered by the library					
Number of people attending adult programs	47,893	45,000	40,000	45,000	45,000
INFORMATION TECHNOLOGY					
Meet patron needs for access to technology					
Number of web pages viewed (or hits) to the Library's web server	12,510,099	12,000,000	12,000,000	12,000,000	12,000,000
Number of public computers available for use	905	1,050	920	950	1,000
Number of hours used by patrons at public computer terminals, including both reserved and walk-in use	539,985	550,000	528,801	528,000	525,000
Average number of wi-fi users per day at the Main Library	1,217	660	475	500	600
Average number of wi-fi users per day at branch libraries	2,502	1,440	1,300	1,350	1,450
Ensure access to materials and services for patrons who speak/read a language other than English					
Number of uses (or hits) to the Library's web pages in Chinese and Spanish	205,198	220,000	210,000	215,000	215,000
Number of website and catalog page views by mobile devices	5,082,706	3,000,000	5,000,000	5,000,000	5,000,000

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
MAIN PROGRAM					
Provide hours of operation at the Main Library that respond to user demand					
Number of persons entering the Main Library	2,187,564	2,225,000	2,000,000	2,000,000	2,000,000
Ensure customer satisfaction with services at the Main Library					
Number of questions answered annually at the Main Library	975,278	925,000	900,000	900,000	900,000
SYSTEMWIDE					
Meet citizens' needs in quantity and availability of library collections					
Collection Expenditures per Number of Borrowers	$22.41*	n/a	$22.54	$23.65	$25.79
Expenditures per Number of Visits	$12.76*	n/a	$12.82	$13.31	$13.44

* This measure is new and therefore did not have a target for 2012-13.

PUBLIC UTILITIES COMMISSION

The Public Utilities Commission (PUC) provides customers with high quality, efficient, and reliable water, power, and wastewater services in a manner that values environmental and community interests and sustains the resources entrusted in their care.

SERVICES

The Public Utilities Commission provides services through the following divisions:

WATER ENTERPRISE is responsible for collecting, treating, and distributing 234 million gallons of water per day to 2.5 million people, including retail customers in the City and 27 wholesale customers located in San Mateo, Santa Clara, and Alameda Counties. Retail customers include residential, commercial, industrial, and governmental users.

WASTEWATER ENTERPRISE collects, transmits, treats, and discharges sanitary and stormwater flows generated within the city for the protection of public health and environmental safety. This involves operating, cleaning, and maintaining 1,000 miles of city sewers, 29 pump stations, three wastewater treatment plants as well as responding to sewer-related service calls. The Wastewater Enterprise serves approximately 150,000 residential accounts, which discharge about 39 million gallons per day, and approximately 22,000 non-residential accounts, which discharge about 19 million gallons per day of sanitary flow.

HETCH HETCHY WATER AND POWER is comprised of the Power Enterprise and the upcountry operations of the Water Enterprise. This includes the collection and conveyance of approximately 85 percent of the City's water supply and the generation and transmission of electricity from that source. About two thirds of the electricity generated by Hetch Hetchy Water and Power is used by the City's municipal customers, including the Public Hospitals and Municipal Railway (MUNI). The balance of electricity generated is sold to other publicly-owned utilities, such as the Turlock and Modesto Irrigation Districts. Hetch Hetchy Water and Power includes a system of reservoirs, hydroelectric power plants, aqueducts, pipelines, and transmission lines, carrying water and power from the Sierra Nevada to customers in the City and portions of the surrounding San Francisco Bay Area.

PUC BUREAUS provide infrastructure planning as well as managerial and administrative support to the PUC.

For more information, call (415) 554-3155 or 311; or visit www.sfwater.org

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14	
	Actual Budget	Original Budget	Amended Budget	Change from 2012–13
Total Expenditures	747,740,076	805,637,528	878,035,660	72,398,132
Total FTE	1,616	1,620	1,621	1

4346

BUDGET ISSUES AND DETAILS

The Public Utilities Commission is one of four Enterprise departments that is entering the second year of a fixed Fiscal Year (FY) 2012-13 and 2013-14 budget. The FY 2013-14 adopted budget of $889.4 million for the Department is $83.8 million, or 10.4 percent, higher than the FY 2012-13 budget of $805.6 million, largely reflecting increases in debt service payments as the Department funds critical infrastructure improvements, including the Water System Improvement Project's seismic upgrades and wastewaster system improvements. In addition, the adopted budget accounts for increases in salary and fringe benefits costs. The amended budget of $878.0 million is the same as the adopted budget, but reflects work order cost adjustments and other citywide technical adjustments.

The FY 2012-13 and 2013-14 adopted budget supports the PUC's strategic goals to provide high quality services, plan for the future, promote a green and sustainable City, engage the public, and invest in our communities. All PUC utilities operate 24/7 providing essential service utilities to meet its customers' water, power, and sewer service needs.

The PUC does not have a budget for FY 2014-15 because it is operating on a fixed two-year budget cycle, which will occur next year for FY 2014-15 and FY 2015-16.

Water Enterprise

The Water Enterprise's top priority for the next two fiscal years is to ensure the completion of the Water System Improvement Program (WSIP) upgrades and to plan the post-construction integration of critical infrastructure improvements. Environmental mitigation and the monitoring of prior commitments are key elements to the plan. A continued focus on the 24/7 delivery of water and the diversification of the water supply – including water conservation programs and the development of groundwater and recycled water sources – remain important priorities.

Wastewater Enterprise

Capital improvements, along with the 24/7 operations of the City's sewer system, remains the Wastewater Enterprise's top priority. This includes the continued planning and implementation of the Sewer System Improvement Program (SSIP) through completion of sewer condition assessments of mains, pipelines, and treatment plants as well as pump stations and watersheds. Funding is requested to comply with the new permit requirements for separate storm and sanitary systems and to develop standard operating procedures to comply with these mandates. In addition, the PUC continues to fund the expansion of green programs, including Fat, Oil, and Grease (FOG) collections (in conjunction with the Bio-diesel and digester food waste), and the rain barrels and cistern incentive program; to develop standards for future Low Impact Design (LID) projects; and to expand the commitment to co-generation and other alternative energy assets system.

Hetch Hetchy Water & Power and the Power Enterprise

Hetch Hetchy priorities include: compliance with power and water regulatory requirements, including the North America Electric Corporation (NERC) and the Western Electricity Coordinating Council (WECC); funding fishery studies mandated by the Federal Regulatory Commission (FERC) as part of the requirement under the Districts' FERC license to operate the Don Pedro Project; and a water transfer with the Modesto Irrigation District for a dry year supply. The Power Enterprise's priorities include the continued promotion of green and sustainable power practices, the purchase of renewable energy, and energy efficiency programs.

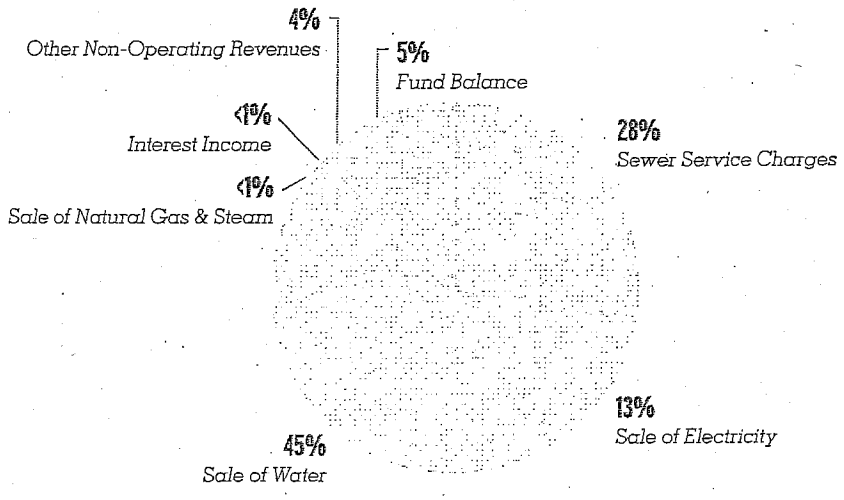
GoSolarSF

The FY 2013-14 budget includes $4.0 million for the GoSolarSF program. To encourage more installations of solar power in San Francisco, the PUC is offering incentives to San Francisco residents and businesses to install solar power on their properties. One solar incentive is available per electric meter for business, residential and non-profit non-residential incentive applications. For non-profit residential incentive applicants, one solar incentive is available per service site.

CleanPowerSF

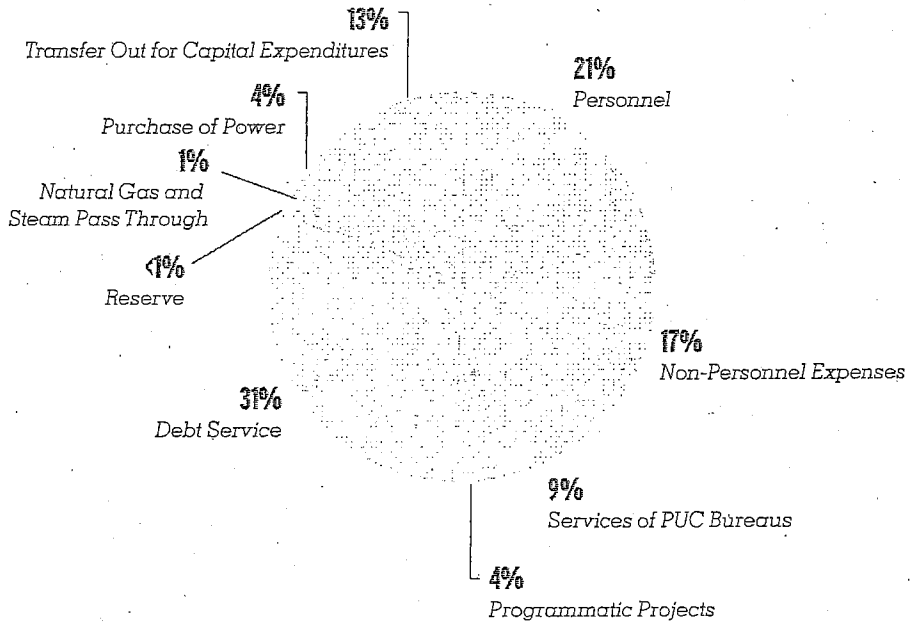
CleanPowerSF is the PUC's Community Choice Aggregation (CCA) Program, which allows cities and counties to pool their citizens' purchasing power to buy electricity. CleanPowerSF will provide San Franciscans with an alternative, 100 percent renewable energy supply. Advertising will take place to ensure that customers are aware that they must opt-out if they are enrolled in the program. The program will move forward after the adoption of not-to-exceed power rates.

FY 2013-14 DEPARTMENT SOURCES



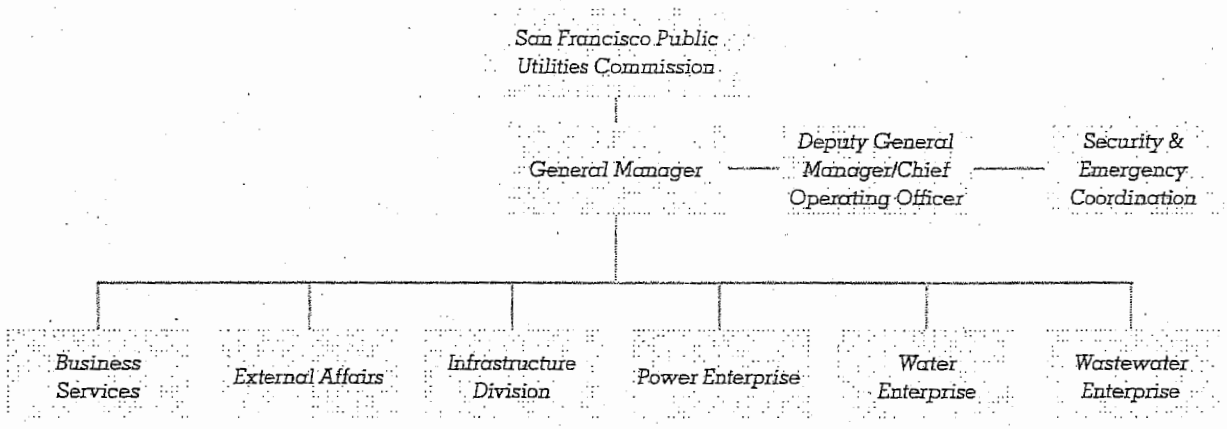
86 percent of the Department's sources come from the sale of electricity, water, and sewer services.

FY 2013-14 DEPARTMENT USES



PUC uses will rise in Fiscal Year 2013-14 due to large capital projects and debt service costs.

PUBLIC UTILITIES COMMISSION



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
AUTHORIZED POSITIONS				
Total Authorized	2,220.89	2,225.07	2,225.77	0.70
Non-operating Positions (cap/other)	(605.27)	(605.50)	(604.50)	1.00
Net Operating Positions	**1,615.62**	**1,619.57**	**1,621.27**	**1.70**
SOURCES				
Licenses & Fines	2,242,088	0	0	0
Use of Money or Property	13,904,671	14,852,000	15,870,000	1,018,000
Charges for Services	678,083,001	632,910,735	673,701,641	40,790,906
Other Revenues	21,947,377	40,508,275	40,594,838	86,563
Transfers In	135,607,236	150,592,255	177,597,369	27,005,114
Expenditure Recovery	175,835,544	247,245,092	254,423,024	7,177,932
Transfer Adjustments-Sources	(236,056,844)	(301,257,187)	(328,542,583)	(27,285,396)
Use of / (Deposit to) Fund Balance	(43,822,997)	20,786,358	44,391,371	23,605,013
Sources Total	**747,740,076**	**805,637,528**	**878,035,660**	**72,398,132**
USES - OPERATING EXPENDITURES				
Salaries & Wages	163,277,541	196,966,259	201,040,753	4,074,494
Fringe Benefits	75,358,769	83,776,752	89,802,765	6,026,013
Overhead	6,336,511	3,779,416	557,951	(3,221,465)
Professional & Contractual Services	164,237,349	106,826,842	92,814,202	(14,012,640)
Aid Assistance / Grants	3,059,790	2,995,125	2,995,125	0
Materials & Supplies	24,739,685	28,042,970	28,216,152	173,182
Equipment	5,057,654	5,963,207	5,198,421	(764,786)
Debt Service	587,667	241,863,938	284,893,342	43,029,404
Services of Other Departments	133,364,594	162,095,692	164,294,423	2,198,731
Transfers Out	311,932,294	150,684,921	177,692,506	27,007,585
Budgetary Reserves	0	87,334,911	116,454,603	29,119,692
Transfer Adjustments-Uses	(236,056,844)	(301,257,187)	(328,542,583)	(27,285,396)
Uses - Operating Expenditures Total	**651,895,010**	**769,072,846**	**835,417,660**	**66,344,814**
USES - PROJECT EXPENDITURES				
Facilities Maintenance	1,667,689	30,943,682	33,602,000	2,658,318
Capital Renewal	0	3,501,000	6,016,000	2,515,000
Capital Projects	94,177,377	2,120,000	3,000,000	880,000
Uses - Project Expenditures Total	**95,845,066**	**36,564,682**	**42,618,000**	**6,053,318**
USES BY PROGRAM RECAP				
Administration	286,810,296	128,875,975	132,231,159	3,355,184
Customer Services	11,553,113	12,561,644	13,795,151	1,233,507
Debt Service	421,667	232,022,270	272,054,871	40,032,601
Energy Conservation	45,736	0	0	0
Engineering	(26,206)	27,784	0	(27,784)
Finance	10,172,199	10,670,196	11,075,808	405,612
General Management	(51,156,921)	(59,148,630)	(62,495,480)	(3,346,850)
Hetch Hetchy Capital Projects	31,975,153	34,574,200	49,723,652	15,149,452
Hetch Hetchy Power	6,651,877	0	0	0
Hetch Hetchy Project Operations	18,348	0	0	0
Hetchy Water Operations	15,494,904	60,050,094	55,917,619	(4,132,475)

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13
Human Resources	8,399,975	10,126,539	10,450,022	323,483
Management Information	17,310,083	20,603,495	21,637,054	1,033,559
Operating Reserve	0	1,754,144	7,063,432	5,309,288
Power Infrastructure Development	6,963,282	21,711,391	20,295,346	(1,416,045)
Power Purchasing/ Scheduling	29,241,715	45,751,628	45,889,480	137,852
Power Utility Field Services	1,787,709	0	0	0
Power Utility Services	72,143,441	342,000	357,000	15,000
Strategic Planning/Compliance	6,190,583	12,543,797	12,782,488	238,691
Street Use Management	39,028	0	0	0
Technology	18,083	0	0	0
Wastewater Capital Projects	22,540,554	33,000,000	37,000,000	4,000,000
Wastewater Collection	30,632,906	31,144,431	31,366,160	221,729
Wastewater Disposal	3,386,371	0	0	0
Wastewater Operations	2,416,238	3,843,922	3,565,309	(278,613)
Wastewater Treatment	64,864,189	69,858,634	71,395,185	1,536,551
Water Capital Projects	44,073,849	22,216,000	25,772,600	3,556,600
Water Pumping	1,871,821	0	0	0
Water Source Of Supply	16,454,067	19,850,880	23,170,324	3,319,444
Water Supply & Power Operations	(926,717)	0	0	0
Water Transmission/ Distribution	71,654,272	50,661,642	51,709,956	1,048,314
Water Treatment	36,718,461	42,595,492	43,278,524	683,032
Uses by Program Recap Total	**747,740,076**	**805,637,528**	**878,035,660**	**72,398,132**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
Customer and Community					
Invest in Customers/Community					
Percent of procured hours worked through community-based employment: WSIP Projects Covered by the WSIPLA	7.70%	5.00%	10.00%	5.00%	5.00%
Percent of procured hours worked through community-based employment (Non-WSIP)	6.98%	5.00%	3.50%	3.00%	3.00%
Cost per gallon of water	$0.70	n/a*	$0.78	$0.84	$0.94
Cost per gallon of wastewater	$0.99	n/a*	$1.04	$1.09	$1.15
Cost per Kilowatt hour of electricity	$0.10	n/a*	$0.11	$0.08	$0.10
Environment					
Steward the Environment					
Total amount of water sold to San Francisco residential customers in gallons per capita per day (gpcd)	50.29	55.00	49.69	55.00	55.00
Percent of total water supplied by alternative sources to retail customers	3.00%	3.40%	3.25%	3.40%	3.40%
Percent sewage sludge (the residual, semi-solid material left from the sewage treatment process) going to beneficial reuse	100.00%	100.00%	100.00%	100.00%	100.00%
Average monthly electricity used per SFPUC street light (in kWh)	52.00	52.00	50.00	45.20	39.00
Total electricity reduction achieved by customers (in MWh)	3,142.00	2,790.00	3,140.00	4,353.00	4,353.00
Governance					
Improve Governance					
Drinking water quality compliance rate (percent days in full compliance with drinking water standards)	100.00%	100.00%	100.00%	100.00%	100.00%
Percent completion within 60 days from Commission Award to Certification of components of construction contracts that are within SFPUC control	65.00%	70.00%	70.00%	70.00%	50.00%
Distribution system renewal and replacement rate for water mains (percent)	0.22%	0.75%	0.38%	1.00%	1.00%
System renewal and replacement rate for Wastewater (miles)	8.70	12.00	15.00	15.00	15.00

* This measure is new and therefore did not have a target for 2012-13.

RECREATION AND PARKS

The Recreation and Park Department (RPD) strives to foster the well-being of San Francisco's diverse community by maintaining beautiful parks, preserving the environment, and providing enriching recreational activities. RPD maintains more than 200 parks, playgrounds, and open spaces, including Camp Mather, the Marina Yacht Harbor, Candlestick Park, six municipal golf courses, and other recreational facilities and urban forestry areas.

SERVICES

The Recreation and Park Department provides services through the following divisions:

RECREATION provides a broad range of recreation programming in four key areas – community services, cultural arts, sports and athletics, and leisure services – in 25 full-service recreation facilities and nine swimming pools across San Francisco.

GOLDEN GATE PARK manages park maintenance, the Japanese Tea Garden, Kezar Stadium, the Botanical Garden, and the Conservatory of Flowers.

PARKS maintains the City's neighborhood and regional parks, natural areas, and open spaces, as well as manages turf maintenance, golf courses, and Candlestick Park.

STRUCTURAL MAINTENANCE conducts preventative maintenance and completes small capital projects throughout the Recreation and Parks system.

For more information, call (415) 831-2700 or 311; or visit **www.sfrecpark.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	147,737,377	138,504,752	160,318,332	21,813,580	151,075,326	(9,243,006)
Total FTE	834	841	863	22	863	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $160.3 million for the Recreation and Parks Department is $21.8 million, or 15.7 percent, higher than the FY 2012-13 budget of $138.5 million. A significant amount of this increase is due to increased salary and fringe benefits cost and an increase to recreation program staffing, work order, and software licensing costs.

The FY 2014-15 proposed budget of $151.1 million for the Recreation and Park Department is $9.2 million, or 5.8 percent, lower than the FY 2013-14 budget of $160.3 million. A significant amount of this decrease is due to a reduction in capital project spending.

Enhancing Recreation Programming

The Recreation and Park Department continues to improve the breadth and scope of its recreation programming. In FY 2012-13, the Department achieved a 70 percent recreation program enrollment rate. In FY 2013-14, RPD intends to use several different tools, including enhanced employee training, online customer evaluations, and a new quarterly recreation program assessment process to increase that rate. The Department will use feedback from these evaluation processes to guide its decisions regarding what type and how many sessions of programs to offer. Over the last year, the Department has increased programming for adults, offering leagues and classes ranging from dodgeball and volleyball to yoga, video editing, and pilates. In FY 2013-14, the Department will continue to increase adult recreation options and will also expand recreation programming for adults between the ages of 18 and 25.

Supporting the Mayor's commitment to workforce development, RPD will expand its Workreation program to add school year employment slots for youth ages 14 to 17.

As RPD enhances its programs, it remains committed to ensuring that ability to pay is never a barrier to participation in recreation. The Department manages a strong scholarship program, providing financial support to low-income San Francisco residents. In FY 2011-12, RPD gave $764,000 in scholarship assistance to recreation program users, an increase of 54 percent from the previous year. The Department expects to offer at least $800,000 in scholarship assistance in FY 2012-13 and in the coming two fiscal years.

Maintaining Beautiful Parks and Facilities

RPD provides beautiful, clean, and safe parks and open spaces to all San Francisco residents and visitors. The Department's commitment to this mission is demonstrated by its Park Maintenance Standards score of 91.3 percent for the first six months of FY 2012-13. This score is over a half percentage point higher than the score from the same period in the prior fiscal year. To achieve this level of park maintenance, RPD has standardized its gardener work schedules and implemented a custodian relief program, which deploys as-needed custodians to ensure shift coverage in case of staff illness or vacation.

Improving Parks and Recreation Facilities

RPD is in the midst of a multi-year effort to renovate facilities and parks across the city. The Department has benefitted from a rich array of capital funding in the last decade, including $110 million from the 2000 Neighborhood Parks Bond, $185 million from the 2008 Clean and Safe Neighborhood Parks Bond, two lease revenue bonds for a total amount of $65 million, and multiple grants and philanthropic gifts. FY 2012-13 was also an active period of investment in RPD assets. In FY 2012-13, the Department opened the Betty Ann Ong Chinese Recreation Center, Mission Playground, Fulton Playground, and Sunset Recreation Center. In November 2012, voters approved a new $195 million General Obligation Bond to improve 15 neighborhood parks and pools, playgrounds, irrigation infrastructure, forestry, and regional parks, including Lake Merced and McLaren and Golden Gate Parks. In 2013-14, RPD will start work on the first of the 2012 bond projects, which include Glen Park, Joe DiMaggio Playground, Balboa Swimming Pool, and Mountain Lake Playground. This era of investment will ensure that San Franciscans have great places to play, relax, and enjoy nature in parks for decades to come.

Reducing Water Consumption

In partnership with the Public Utilities Commission (PUC), RPD has reduced water usage, improved landscapes, and reduced costs through the replacement of outdated and decaying irrigation systems in three parks: Alta Plaza, Balboa, and Jefferson Square. The projects include installation of state-of-the-art irrigation controllers and planting of "no mow" grass and drought tolerant plants. In FY 2013-14, RPD and the PUC will jointly fund another water conservation project, replacing the irrigation system at Alamo Square.

Striving for Financial Sustainability

Understanding that financial sustainability supports department stability, RPD continues to seek to increase the revenue generated from its leases, concessions, and other park amenities, and to pursue philanthropic

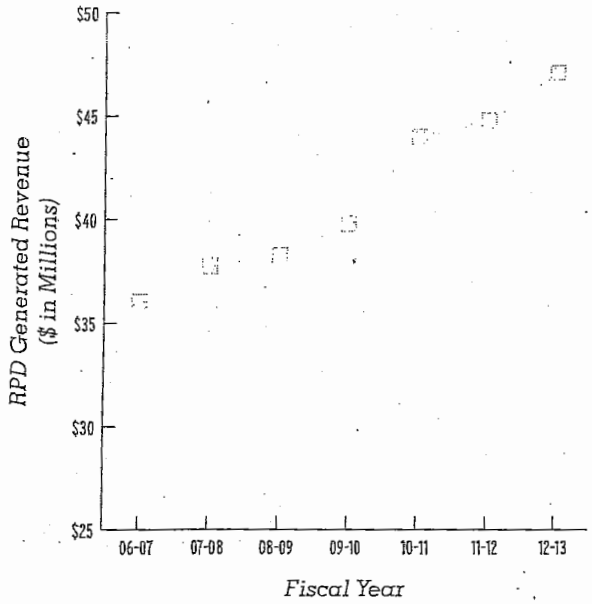
support. In FY 2013-14, the Department's new agreement with the promoter of the Outside Lands concert in Golden Gate Park will generate $300,000 in additional annual revenue to support RPD operations. The Department's four parking garages will add nearly $2 million in revenue, and park amenities and concessions will add $250,000 in new revenue to RPD's budget.

In addition, the Department has successfully cultivated philanthropic support of its operations and capital program. In FY 2012-13, RPD raised $20,000 to support a summer day camp for autistic children; $95,000 to fund a mobile program bringing activities such as rock climbing, skate boarding, and kayaking to every San Francisco neighborhood; and $100,000 to endow a gardener at the Polo Fields in Golden Gate Park. In 2013-14, the Department expects to receive a gift of $60,000 to fund learn-to-swim classes for youth in low-income neighborhoods, and nearly $2 million in funding to support renovations of playgrounds at Huntington and Sue Bierman Parks.

Candlestick Park

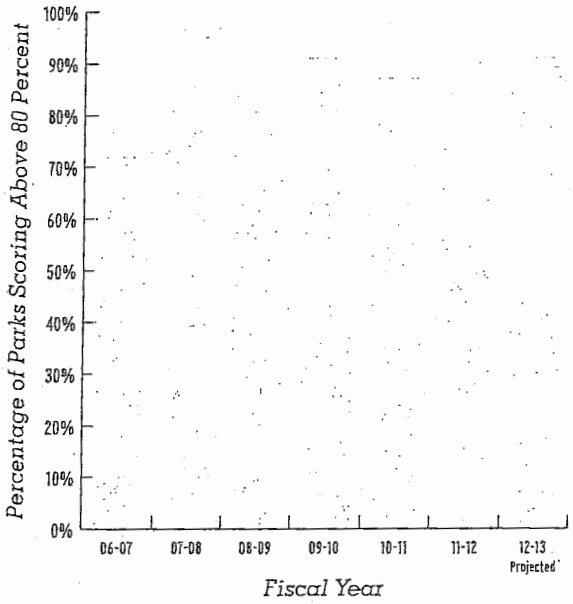
This budget assumes that 2013 will be the 49ers last football season at Candlestick Park and that Lennar Corp. will take ownership of the site on January 1, 2015 as part of the Bayview Hunters Point Area Plan. If the 49ers do leave Candlestick Park after the 2013 season the team will pay the Department $3.3 million in FY 2014-15 as compensation and $0.5 million in FY 2014-15 and FY 2015-16 to support youth recreation programming.

DEPARTMENT-GENERATED REVENUE



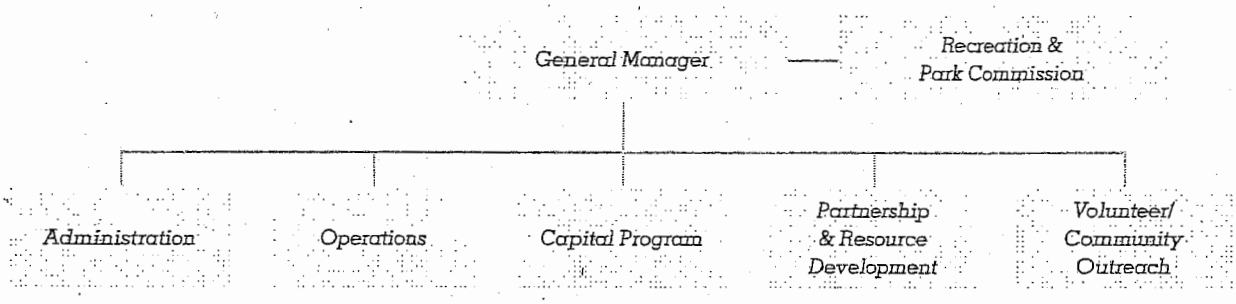
The Recreation and Park Department generates over $47 million a year in revenue from its programs, property, and concessions to support its services.

PARK EVALUATION SCORES



Based on mid-year results, the Department's park maintenance scores have continued to improve in FY 2012-13.

RECREATION & PARKS



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	855.97	865.50	888.21	22.71	888.16	(0.05)
Non-operating Positions (cap/other)	(22.24)	(24.24)	(25.01)	(0.77)	(25.24)	(0.23)
Net Operating Positions	**833.73**	**841.26**	**863.20**	**21.94**	**862.92**	**(0.28)**
SOURCES						
Local Taxes	37,366,754	38,160,000	40,869,000	2,709,000	42,811,000	1,942,000
Licenses & Fines	0	10,099	0	(10,099)	0	0
Use of Money or Property	25,597,712	23,182,432	23,635,164	452,732	21,326,582	(2,308,582)
Intergovernmental Revenue - State	168,024	152,000	152,000	0	152,000	0
Intergovernmental Revenue - Other	502,660	0	0	0	0	0
Charges for Services	22,076,023	23,201,243	25,136,478	1,935,235	25,448,405	311,927
Other Revenues	8,935,932	1,408,173	4,910,219	3,502,046	5,964,158	1,053,939
Transfers In	9,121,736	8,746,373	20,398,332	11,651,959	11,366,200	(9,032,132)
Expenditure Recovery	31,120,319	30,869,609	33,750,509	2,880,900	34,758,924	1,008,415
Transfer Adjustments-Sources	(36,834,329)	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
Use of / (Deposit to) Fund Balance	18,904,483	5,263,717	13,248,990	7,985,273	6,398,239	(6,850,751)
General Fund Support	30,778,063	44,633,289	48,069,056	3,435,767	46,281,143	(1,787,913)
Sources Total	**147,737,377**	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**
USES - OPERATING EXPENDITURES						
Salaries & Wages	51,765,500	55,479,325	58,352,312	2,872,987	59,102,930	750,618
Fringe Benefits	23,138,857	25,131,708	27,387,276	2,255,568	29,674,088	2,286,812
Overhead	27,219,209	27,012,419	28,225,690	1,213,271	29,197,287	971,597
Professional & Contractual Services	16,961,775	17,032,524	19,716,994	2,684,470	18,844,236	(872,758)
Aid Assistance / Grants	204,836	293,657	417,754	124,097	417,754	0
Materials & Supplies	4,595,681	4,743,869	5,318,933	575,064	5,072,114	(246,819)
Equipment	1,520,293	1,730,782	3,040,243	1,309,461	2,421,647	(618,596)
Debt Service	70,558	256,500	2,329,402	2,072,902	1,661,402	(668,000)
Services of Other Departments	17,731,052	19,083,178	20,551,179	1,468,001	20,364,610	(186,569)
Transfers Out	8,104,299	8,746,373	18,794,706	10,048,333	11,366,200	(7,428,506)
Budgetary Reserves	0	673,000	8,407,624	7,734,624	1,543,045	(6,864,579)
Transfer Adjustments-Uses	(36,834,329)	(37,122,183)	(49,851,416)	(12,729,233)	(43,431,325)	6,420,091
Uses - Operating Expenditures Total	**114,477,731**	**123,061,152**	**142,690,697**	**19,629,545**	**136,233,988**	**(6,456,709)**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	2,749,863	3,200,000	5,073,626	1,873,626	1,480,000	(3,593,626)
Capital Renewal	0	2,497,000	2,970,048	473,048	2,870,438	(99,610)
Capital Projects	30,509,783	9,746,600	9,583,961	(162,639)	10,490,900	906,939
Uses - Project Expenditures Total	**33,259,646**	**15,443,600**	**17,627,635**	**2,184,035**	**14,841,338**	**(2,786,297)**
USES BY PROGRAM RECAP						
Capital Projects	33,172,552	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
Children's Baseline	10,399,256	9,650,793	10,177,899	527,106	10,379,201	201,302
Children's Svcs - Non - Children's Fund	505,159	400,000	1,100,000	700,000	1,100,000	0
Culture & Recreation/Departmental	1,161	0	0	0	0	0
Golden Gate Park	11,569,095	10,630,582	11,228,981	598,399	11,545,234	316,253
Marina Harbor	1,669,143	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
Neighborhood Services	42,100	0	0	0	0	0
Parks	63,285,524	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
Rec & Park Administration	147,595	76,158	76,350	192	76,350	0
Recreation	12,619,315	14,762,173	16,339,219	1,577,046	16,869,038	529,819
Structural Maintenance	14,326,477	13,860,366	14,870,788	1,010,422	15,245,597	374,809
Uses by Program Recap Total	**147,737,377**	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
NEIGHBORHOOD and CITYWIDE SERVICES					
Improve the quality of park maintenance and create safe, welcoming parks and facilities					
Citywide percentage of park maintenance standards met for all parks inspected	91%	90%	90%	90%	90%
Citywide percentage of restroom standards met in parks	94%	90%	90%	90%	90%
Percentage of graffiti work orders completed within 48 hours	77%	75%	75%	75%	75%
Number of trees maintained	1,905	1,200	1,040	950	950
Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas)	$15,250	n/a	$16,265	$15,250	$15,250
Improve community loyalty					
Number of recreation volunteer hours	78,228	73,000	73,000	75,000	75,000
Number of park volunteer hours	69,139	73,000	73,000	75,000	75,000
Increase access to, and improve quality of, Recreational Programming					
Number of recreation course registrations	54,334	52,500	52,500	55,000	55,000
Percentage of recreation courses with 70% capacity of class size	65%	68%	68%	70%	70%
Improve RPD insfrastructure in both buildings and grounds					
Percentage of work orders completed	81%	75%	65%	75%	75%
Percentage of emergency work orders completed	98%	95%	95%	95%	95%
Percentage of capital projects completed on or under budget	80%	90%	100%	90%	90%

RENT ARBITRATION BOARD

The Rent Arbitration Board (RNT) protects tenants from excessive rent increases and unjust evictions while assuring landlords of fair and adequate rents; provides fair and even-handed treatment for both tenants and landlords through efficient and consistent administration of the rent law; promotes the preservation of sound, affordable housing; and enhances the ethnic and cultural diversity that is unique to San Francisco.

SERVICES

The Rent Arbitration Board provides services in the following areas:

PUBLIC INFORMATION AND COUNSELING provides information to the public regarding Rent Ordinance rules and regulations, as well as other municipal, state, and federal ordinances in the area of landlord/tenant law.

HEARINGS AND APPEALS consists of 10 Administrative Law Judges (ALJs) who are supervised by two Senior Administrative Law Judges. The ALJs conduct arbitrations and mediations to resolve disputes between landlords and tenants and issue decisions in accordance with applicable laws.

For more information, call (415) 252-4601 or 311; or visit www.sfrb.org

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317
Total FTE	29	29	29	0	29	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $6.2 million for the Rent Arbitration Board is $0.2 million, or 3.9 percent, higher than the FY 2012-13 budget of $6.0 million. A significant amount of this increase is due to increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $6.4 million for the Rent Arbitration Board is $0.2 million, or 3.0 percent, higher than the FY 2013-14 budget of $6.2 million. A significant amount of this increase is also due to increases in salary and fringe benefits costs.

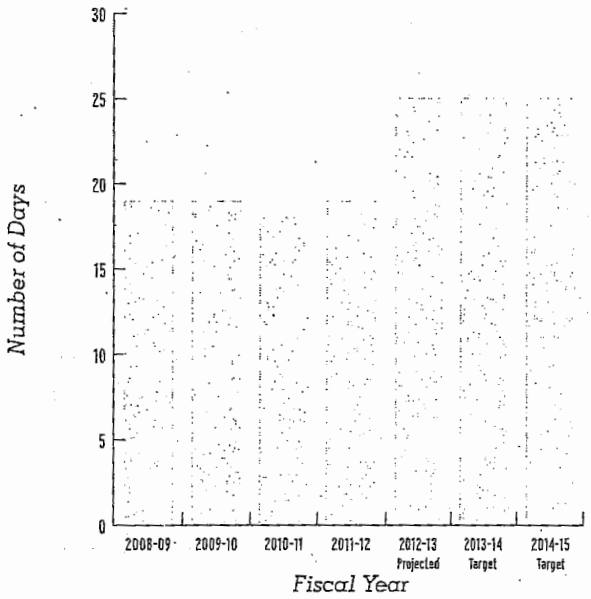
Protecting Housing Affordability

The Department's central function of regulating rents during a tenant's tenancy, and preventing evictions without good cause, keeps rents affordable, and promotes affordable housing. During the past fiscal year, the Department answered over 27,000 counseling calls, served over 10,000 counter visitors, adjudicated 1,368 tenant petitions, and investigated 570 Wrongful Eviction Reports, providing substantially more service than the previous fiscal year.

Using Data to Improve Department Effectiveness

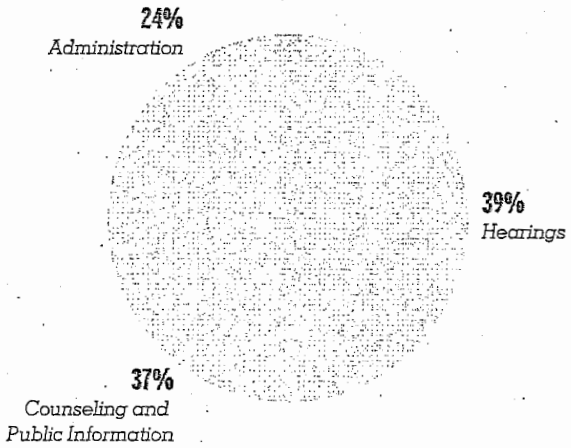
The Department uses a wide variety of data and reports to monitor and increase the effectiveness of its operations, including performance measures to track department progress towards making information available in multiple languages and average number of days to process a petition. The Department reports on its operations on an annual and monthly basis. These reports include the Annual Statistical Report, the Annual Eviction Report, and the Monthly Statistical Reports.

AVERAGE NUMBER OF DAYS FOR ADMINISTRATIVE LAW JUDGE TO SUBMIT DECISIONS FOR REVIEW



The Department strives to adjudicate cases as quickly as possible. The legal mandate for reviewing cases is 30 days.

FY 2013-14 DEPARTMENT STAFFING BY SERVICE AREA



76 percent of the Rent Arbitration Board's staff provides direct services to tenants and landlords.

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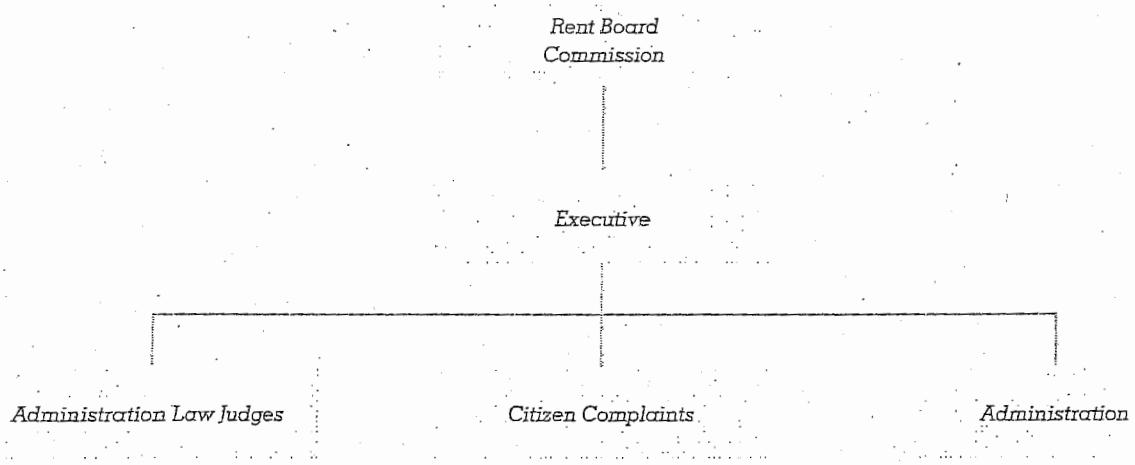
RENT ARBITRATION BOARD



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TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	28.91	28.53	28.53	0.00	28.52	(0.01)
Net Operating Positions	**28.91**	**28.53**	**28.53**	**0.00**	**28.52**	**(0.01)**
SOURCES						
Charges for Services	5,051,299	4,796,263	5,068,975	272,712	5,075,030	6,055
Expenditure Recovery	43,121	96,000	96,000	0	96,000	0
Use of / (Deposit to) Fund Balance	102,870	1,109,115	1,068,819	(40,296)	1,248,081	179,262
Sources Total	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
USES - OPERATING EXPENDITURES						
Salaries & Wages	2,909,978	3,211,988	3,329,101	117,113	3,374,311	45,210
Fringe Benefits	1,259,683	1,386,334	1,503,615	117,281	1,642,476	138,861
Overhead	14,352	10,361	0	(10,361)	0	0
Professional & Contractual Services	115,112	163,058	163,058	0	163,058	0
Aid Assistance / Grants	108,566	120,000	120,000	0	120,000	0
Materials & Supplies	25,957	37,499	37,499	0	37,499	0
Services of Other Departments	763,642	1,072,138	1,080,521	8,383	1,081,767	1,246
Uses - Operating Expenditures Total	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**
USES BY PROGRAM RECAP						
Rent Board	5,197,290	6,001,378	6,233,794	232,416	6,419,111	185,317
Uses by Program Recap Total	**5,197,290**	**6,001,378**	**6,233,794**	**232,416**	**6,419,111**	**185,317**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
RENT BOARD					
Provide a timely resolution for all allegations of wrongful eviction filings					
Average number of days needed to process allegations of wrongful evictions	1.5	2.0	2.0	2.0	2.0
Provide a timely resolution of all petitions					
Average number of days for Administrative Law Judges to submit decisions for review	19.0	25.0	25.0	25.0	25.0
Provide translations of documents and make available through multiple sources					
Number of discrete documents in languages other than English	387	412	400	416	416
Number of locations where translated documents are available	746	826	800	830	830

RETIREMENT SYSTEM

The Retirement System (RET) works to secure, protect, and prudently invest the City's pension trust accounts, administer mandated benefit programs, and provide promised benefits.

SERVICES

The Retirement System provides services through the following divisions:

ADMINISTRATION directs the overall administration of the Retirement System, including implementation of Retirement Board policies and directives; implementation of legislative changes to the Retirement System; legal and procedural compliance of all activities of the Retirement System; administration of member retirement counseling and pension payment processing; administration of the disability application and hearing officer process; and management of the Retirement System's information technology, budget, and financial systems.

RETIREMENT SERVICES provides retirement counseling for active and retired members; maintains historical employment data and retirement accounts for both active and retired members; calculates and processes all benefits payable as a result of a member's retirement, death, or termination of employment; disburses monthly retirement allowances to more than 25,000 retirees and beneficiaries; and maintains Retirement System financial records and reporting in compliance with all applicable legal and regulatory requirements.

INVESTMENT manages and invests the $16.8 billion San Francisco Employee Retirement System (SFERS) Trust in accordance with the investment policy of the Retirement Board; monitors the performance of external investment managers; and maintains information and analysis of capital markets and institutional investment opportunities.

DEFERRED COMPENSATION oversees and administers the City's $2.3 billion Deferred Compensation Plan (DCP). The City's Deferred Compensation Plan and Trust are established separately from, and are independent of, the Retirement System's defined benefit pension plan.

For more information, call (415) 487-7020; or 311; or visit **www.sfers.org**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	17,433,012	20,597,842	22,638,975	2,041,133	23,585,883	947,008
Total FTE	95	97	98	1	100	2

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $22.6 million for the Retirement System is $2.0 million, or 9.9 percent, higher than the FY 2012-13 budget of $21.0 million. A significant amount of this increase is due to an increase in staff levels, including a new investment risk manager position to meet the fiduciary needs of the SFERS Trust, as well as the service needs of the members and participants. The entirety of the Department's budget is funded from the SFERS Trust or through reimbursement from the third-party administrator of the City's Deferred Compensation Plan.

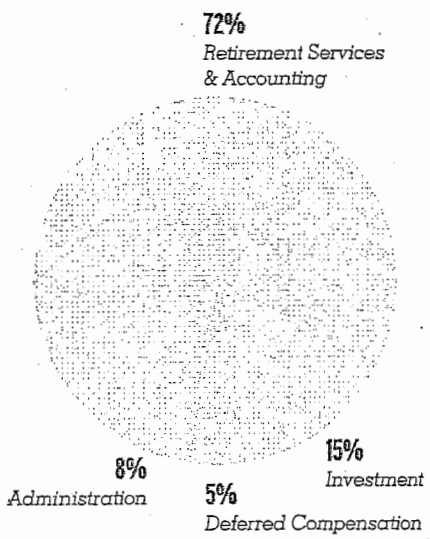
The FY 2014-15 proposed budget of $23.6 million for the Retirement System is $1.0 million, or 4.2 percent, higher than the FY 2013-14 budget of $22.6 million. A significant portion of this increase is due to the addition of two new senior security analyst positions in the Investment Division and increases in salary and fringe benefits costs.

Reducing City Costs

The SFERS Trust earned an annualized investment return of over 11 percent in the last three fiscal years. This investment return was significantly higher than the Plan's investment return assumption, and served to reduce the expected increase in the employer contribution requirements to SFERS resulting from the Plan's use of five-year smoothing.

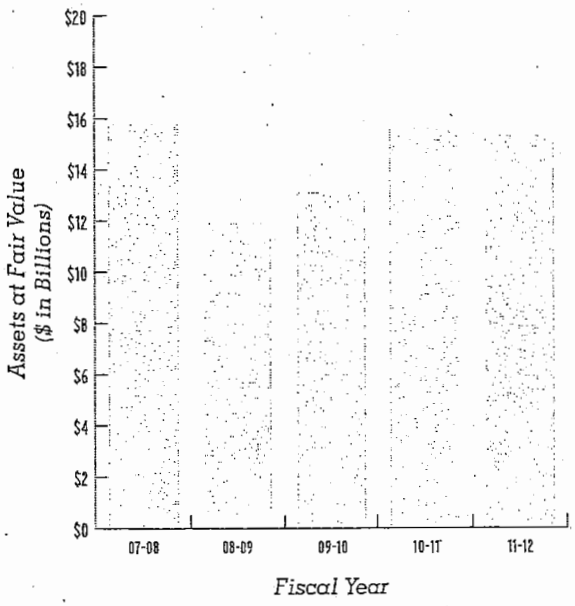
The Department will continue to work to maintain superior levels of investment returns on SFERS trust fund assets. The Department's performance target is to achieve a return on trust investments that ranks in the top 50th percentile or better. As of March 31, 2013, the Department was just under this performance target on a five-year average return basis, but it is in the top quartile on a three-year average return basis. The Department anticipates that it will meet or exceed this five-year average return target as of June 30, 2013.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



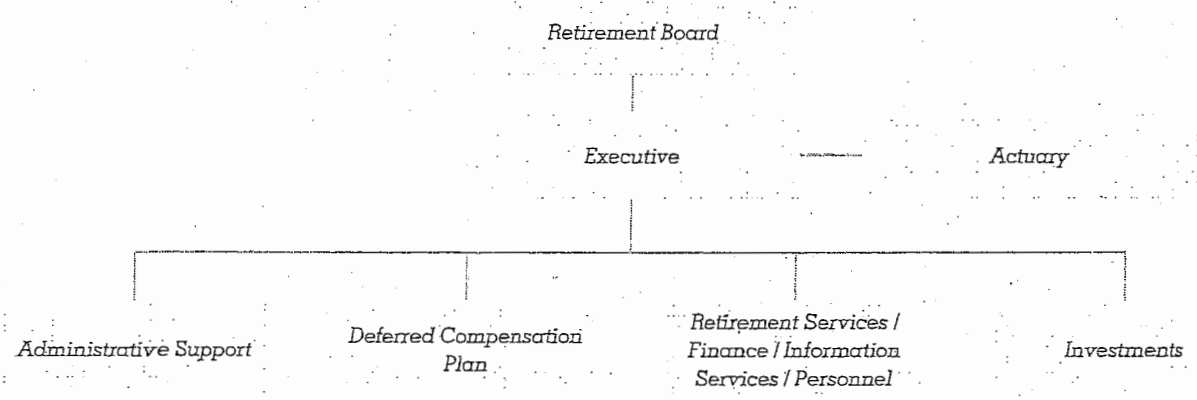
72 percent of the Department's expenditures go towards retirement services and accounting.

PENSION FUND NET ASSETS



The City's pension fund's net assets fell during the recession but started to rebound in FY 2009-10.

RETIREMENT SYSTEM



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	94.70	96.59	97.99	1.40	99.96	1.97
Net Operating Positions	**94.70**	**96.59**	**97.99**	**1.40**	**99.96**	**1.97**
SOURCES						
Use of Money or Property	507,930	251,000	251,000	0	251,000	0
Charges for Services	610,000	935,902	1,142,513	206,611	1,170,129	27,616
Other Revenues	16,083,741	19,414,243	21,204,947	1,790,704	22,124,339	919,392
Expenditure Recovery	31,471	40,515	40,515	0	40,515	0
General Fund Support	199,870	(43,818)	0	43,818	0	0
Sources Total	**17,433,012**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
USES - OPERATING EXPENDITURES						
Salaries & Wages	7,721,229	9,316,373	9,906,454	590,081	10,303,222	396,768
Fringe Benefits	3,607,216	4,076,797	4,461,020	384,223	4,974,333	513,313
Overhead	28,718	175,108	166,917	(8,191)	166,917	0
Professional & Contractual Services	3,033,760	3,725,848	5,001,883	1,276,035	5,001,883	0
Materials & Supplies	143,601	220,000	220,000	0	220,000	0
Equipment	29,385	172,287	22,784	(149,503)	0	(22,784)
Services of Other Departments	2,361,173	2,723,194	2,859,917	136,723	2,919,628	59,711
Budgetary Reserves	0	188,235	0	(188,235)	0	0
Uses - Operating Expenditures Total	**16,925,082**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**
USES BY PROGRAM RECAP						
Administration	1,663,448	1,513,005	1,617,539	104,534	1,733,331	115,792
Employee Deferred Comp Plan	809,870	893,084	1,143,513	250,429	1,171,129	27,616
Investment	2,017,052	3,030,848	3,201,735	170,887	3,629,192	427,457
Retirement Services	12,434,712	15,160,905	16,676,188	1,515,283	17,052,331	376,143
Uses by Program Recap Total	**16,925,082**	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
EMPLOYEE DEFERRED COMP PLAN					
Provide effective administration of the Deferred Compensation Plan					
Percentage of eligible City employees who participate in the Deferred Compensation Plan	53%	50%	53%	50%	50%
INVESTMENT					
Maximize investment returns at an acceptable risk level for Plan participants					
Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of $1 billion, using 5-year average return (1 equals yes)	1	1	1	1	1

SHERIFF

The Sheriff's Department (SHF) provides for the safe and secure detention of persons arrested or under court order; operates county jail facilities, including in-custody educational, vocational, and transitional programs; operates alternative sentencing and in and out of custody community programs; provides law enforcement services for a number of City facilities; and carries out criminal and civil warrants and court orders.

SERVICES

The Sheriff's Department provides services through the following operational areas:

ADMINISTRATION includes the Office of the Sheriff and central departmental functions such as financial services, payroll, Investigative Services, and Information and Technology Support Services.

COURT SECURITY provides security staffing for the courtrooms at the Civic Center Courthouse, Hall of Justice Courts, Family Courts at the Youth Guidance Center, and the Community Justice Court.

CUSTODY AND JAIL PROGRAMS facilitates the intake, classification, and custody of all prisoners. The Department operates jail facilities at 425 Seventh Street (Jails 1 and 2), the Hall of Justice (Jails 3 and 4), and the San Bruno Jail Complex (Jails 5 and 6). Each housing jail oversees its own in-custody programs that target the reentry needs of prisoners based on their history and risk assessment. Additional in-custody services include Prisoner Legal, Religious Programming, Visiting, and Recreation.

FACILITIES AND EQUIPMENT oversees the Department's vehicles, radios, capital program, and maintenance of the jails and training facilities.

COMMUNITY PROGRAMS organizes and operates the Department's many innovative alternatives to incarceration as well as out of custody programs designed to provide on-going support to recently released prisoners. The Sheriff's Work Alternative Program (SWAP) and Electronic Monitoring are also part of Community Programs.

PERSONNEL, TRAINING, AND BACKGROUND UNITS are responsible for the recruitment, hiring, and background investigations of all employees. As a law enforcement agency employing first responders, all staff must meet Peace Officer Training mandates for hiring, background investigations, and training. Additionally, these units manage all federal, State, and locally mandated leaves and safety programs, such as the Injury and Illness Prevention Program and workers' compensation.

SHERIFF'S FIELD SUPPORT AND SERVICES oversees building security services for a number of City buildings, including City Hall, the Hall of Justice, San Francisco General Hospital, and Laguna Honda Hospital; runs the Central Warrant Bureau and Warrant Services; manages the Prisoner Transportation Unit; and provides security and bailiffs for the criminal and civil courts. This division also supervises security during elections and works closely with the Police Department to provide assistance and mutual aid for civil unrest, large civic events, and emergencies. The Civil unit serves subpoenas, writs of execution, restraining orders issued by the Superior Courts, performs evictions, and provides eviction assistance to tenants.

For more information, call (415) 554-7225 or 311; or visit **www.sfsheriff.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	172,054,780	174,723,549	180,828,832	6,105,283	187,610,805	6,781,973
Total FTE	1,010	1,013	993	(20)	1,008	15

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $180.8 million for the Sheriff's Department is $6.1 million, or 3.5 percent, higher than the FY 2012-13 budget of $174.7 million. A significant amount of this increase is due to debt service costs related to the replacement of County Jails 3 and 4.

The FY 2014-15 proposed budget of $187.6 million for the Sheriff's Department is $6.8 million, or 3.8 percent, higher than the FY 2013-14 budget. A significant amount of this increase is due to increases in salary and fringe benefits costs.

Custody Trends – Acute Mental Health

The Department has seen a flattening of the daily jail population, coupled with an increase in the intensity of the jail population's psychiatric needs. This increased acuity is reflected in the growth of the number of hours of psychiatric care provided by the Department. According to Jail Psychiatric Services, the number of hours of psychiatric care has increased 19 percent from 58,515 hours in 2009 to 69,347 hours in 2012. The acute special needs of the mentally ill population require intense staff resources to maintain prisoner and staff safety. In response to this trend, the Department has increased its emphasis on providing services for the mentally ill, including specialized staff training for managing mentally ill patients, increased focus on programming for the mentally ill, and acquisition of grants such as Keys to Freedom that fund services for the mentally ill population.

Program Trends

In FY 2013-14, the Department will continue to partner with community-based organizations to provide new and innovative in and out of custody programming to reduce recidivism, decrease the number of crimes committed, and increase public safety. These programs reflect an increased emphasis on specialized programming targeted at violence prevention, mental illness, substance abuse, and vocational training. In FY 2013-14, the Sheriff's Department will be providing the most robust vocational training in the Department's history, including horticulture, culinary, and bike repair training programs. Furthermore, keeping with industry emphasis on evidence-based practice, the program awards made for FY 2013-14 reflect an enhanced focus on data collection and program evaluation.

Reentry Pod

In February 2013, the Department worked collaboratively with the Adult Probation Department (ADP) to open a designated reentry housing unit, known as the Reentry Pod. The Reentry Pod is a pilot program to connect individuals who will soon be released to the supervision of Adult Probation to ensure they are better connected with community-based treatment, benefits, housing, job training, and supportive services upon their release. After being released, these individuals will continue to access resources at ADP's Community Assessment and Services Center and other public or community-based partner sites. Providing this continuum of services pre-release and immediately upon release is expected to improve outcomes for a high-risk, high-needs population.

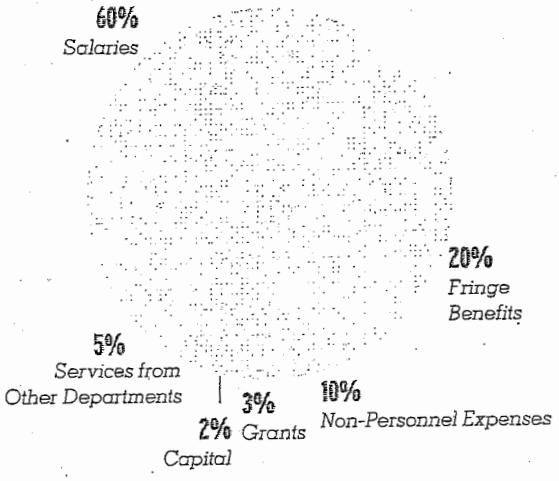
Efficient Service Provision

In response to the current fiscal environment, which requires all departments to provide high quality service efficiently, the Sheriff's Department plans to intensify the specialization of its labor force, hiring and assigning staff to the tasks best suited to each person's skill set. In FY 2013-14, the Sheriff's Department will prioritize the allocation of sworn staff to Custody and Field Support posts and will hire civilian staff to perform critical, non-security related tasks. In addition, the Department will work closely with the Department of Human Resources to enhance management of mandated leaves and workers' compensation.

Staffing Needs

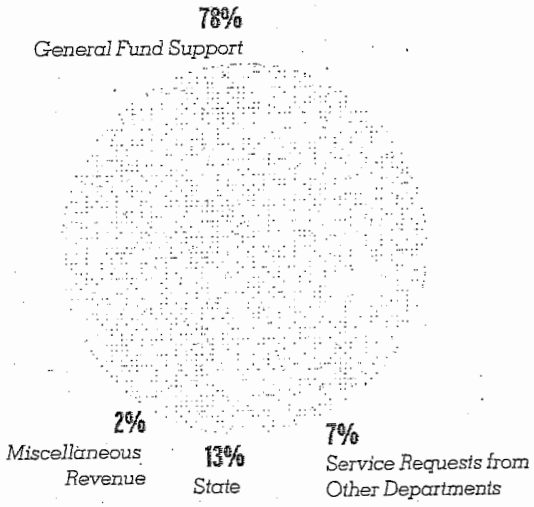
In the past four years, the Sheriff's Department has seen a reduction of over 75 sworn staff positions due to the consolidation of prisoners at five of the six jails, as well as retirements and separations. As a result, the Department has supplemented with overtime to perform its essential functions. In FY 2013-14, for the first time since 2009, the Department will hold a full Academy class of 20 deputies and expects that these new staff will enter the system and begin to reduce overtime expenditures in FY 2014-15.

FY 2013-14 DEPARTMENT USES



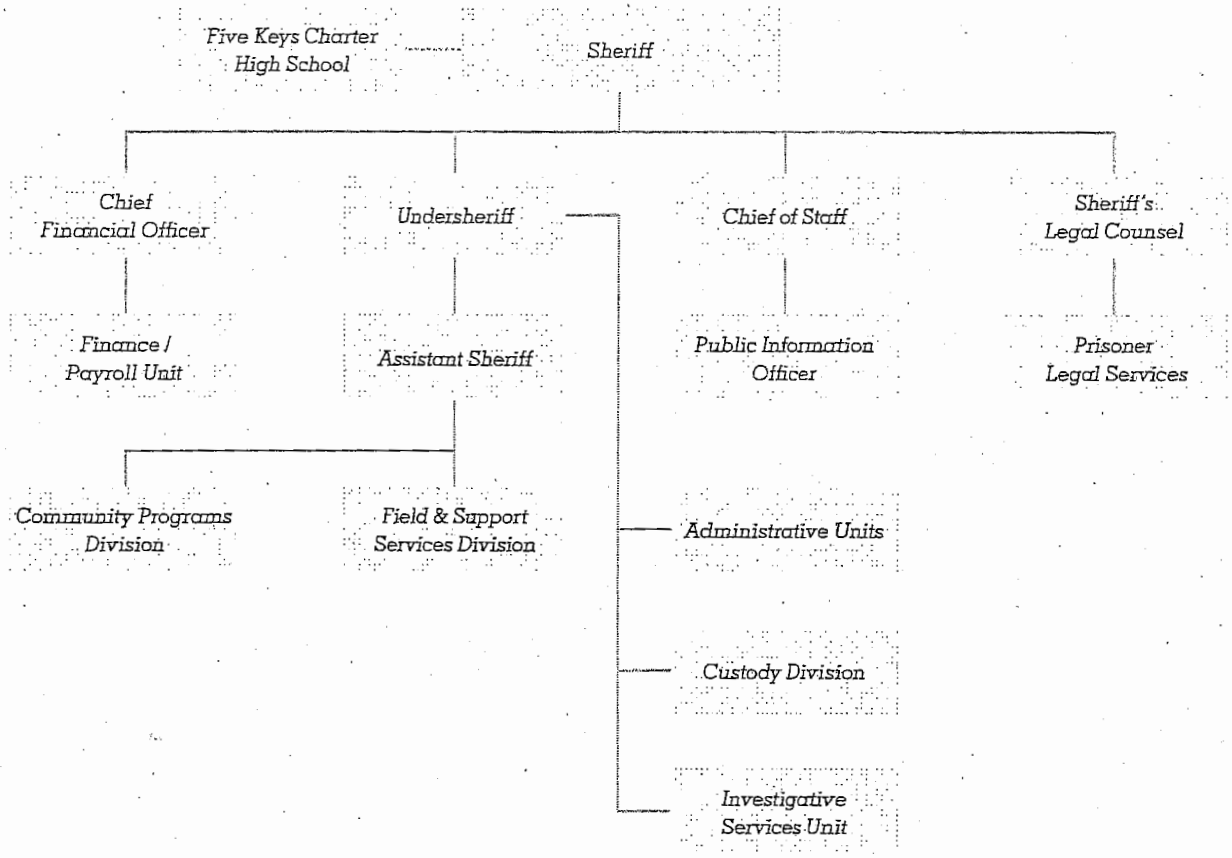
80 percent of the Department's budget is comprised of staff salaries and fringe benefits.

FY 2013-14 DEPARTMENT SOURCES



13 percent of the Department's sources comes from Realignment and Trial Court revenue from the State.

SHERIFF


Five Keys Charter High School
Sheriff
Chief Financial Officer
Undersheriff
Chief of Staff
Sheriff's Legal Counsel
Finance / Payroll Unit
Assistant Sheriff
Public Information Officer
Prisoner Legal Services
Community Programs Division
Field & Support Services Division
Administrative Units
Custody Division
Investigative Services Unit

TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	1,010.78	1,013.20	993.29	(19.91)	1,008.15	14.86
Non-operating Positions (cap/other)	(0.56)	0.00	0.00	0.00	0.00	0.00
Net Operating Positions	**1,010.22**	**1,013.20**	**993.29**	**(19.91)**	**1,008.15**	**14.86**
SOURCES						
Licenses & Fines	0	123,053	123,053	0	123,053	0
Use of Money or Property	5,276	3,000	3,000	0	3,000	0
Intergovernmental Revenue - Federal	1,214,358	30,846	657,454	626,608	457,454	(200,000)
Intergovernmental Revenue - State	2,094,497	9,823,917	23,311,616	13,487,699	22,387,616	(924,000)
Charges for Services	2,551,974	3,222,264	2,876,983	(345,281)	3,315,713	438,730
Other Revenues	(1,678)	0	0	0	0	0
Expenditure Recovery	23,526,878	24,152,556	12,949,274	(11,203,282)	13,341,520	392,246
Use of / (Deposit to) Fund Balance	(189,529)	225,766	0	(225,766)	0	0
General Fund Support	142,853,004	137,142,147	140,907,452	3,765,305	147,982,449	7,074,997
Sources Total	**172,054,780**	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**
USES - OPERATING EXPENDITURES						
Salaries & Wages	102,096,286	103,609,924	107,588,289	3,978,365	108,168,359	580,070
Fringe Benefits	36,603,561	34,832,958	34,382,473	(450,485)	38,164,088	3,781,615
Professional & Contractual Services	2,238,845	11,881,953	13,350,034	1,468,081	15,345,927	1,995,893
Aid Assistance / Grants	4,974,445	5,133,888	5,112,690	(21,198)	4,944,216	(168,474)
Materials & Supplies	5,508,419	6,266,162	6,062,062	(204,100)	6,059,193	(2,869)
Equipment	321,668	232,050	356,418	124,368	349,148	(7,270)
Services of Other Departments	8,662,975	9,959,614	10,406,866	447,252	10,536,874	130,008
Transfers Out	8,760,223	0	0	0	0	0
Uses - Operating Expenditures Total	**169,166,422**	**171,916,549**	**177,258,832**	**5,342,283**	**183,567,805**	**6,308,973**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	281,386	350,000	518,000	168,000	536,000	18,000
Capital Renewal	0	935,000	637,000	(298,000)	957,000	320,000
Capital Projects	2,606,972	1,522,000	2,415,000	893,000	2,550,000	135,000
Uses - Project Expenditures Total	**2,888,358**	**2,807,000**	**3,570,000**	**763,000**	**4,043,000**	**473,000**
USES BY PROGRAM RECAP						
Court Security And Process	12,190,982	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
Custody	83,901,967	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
Facilities & Equipment	12,441,613	13,307,008	13,637,926	330,918	14,418,153	780,227
Hall Of Justice Jails	2,442	0	0	0	0	0
Non Program	8,760,223	0	0	0	0	0
Security Services	16,728,207	16,224,272	16,223,656	(616)	16,794,592	570,936
Sheriff Administration	12,545,432	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
Sheriff Field Services	9,881,276	7,976,044	9,047,254	1,071,210	9,123,415	76,161
Sheriff Field Services Grants	1,048	0	0	0	0	0
Sheriff Programs	12,300,840	12,294,272	11,723,055	(571,217)	11,749,651	26,596
Sheriff Recruitment & Training	3,300,750	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
Uses by Program Recap Total	**172,054,780**	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
COURT SECURITY AND PROCESS					
Provide inmate escort and security to the courts and prevent physical harm to any person or property in, or in the vicinity of, any courthouse in San Francisco					
Number of court staff or public who have been harmed while in or in the vicinity of any courthouse in San Francisco	2	0	1	0	0
CUSTODY					
Provide for the secure and safe detention of persons arrested or under court order					
Cost per jail day calculated according to State guidelines for Daily Jail Rate	$135	$140	$135	$138	$138
Average daily population (ADP)	1,535	1,900	1,550	1,600	1,600
ADP as a percentage of rated capacity of jails	72%	85%	70%	85%	85%
Number of inmate Safety Cell placements	1,134	2,100	1,534	2,100	2,100
SHERIFF ADMINISTRATION					
Execute criminal and civil warrants and court orders					
Number of pre-eviction home visits	1,612	1,350	1,928	1,873	1,873
Number of eviction day crisis interventions	110	120	162	170	170
Number of evictions executed	1,041	1,200	1,047	1,200	1,200
SHERIFF FIELD SERVICES					
Safely transport prisoners					
Number of prisoners transported	33,067	37,000	35,019	37,000	37,000
Number of major transport incidents	0	0	1	0	0
SHERIFF PROGRAMS					
Provide education, skill development, and counseling programs in jail					
Average daily number of prisoners in substance abuse treatment and violence prevention programs.	288	380	336	380	380
Average daily attendance of participants enrolled in charter school	266	250	275	250	250
Provide alternative sentencing options and crime prevention programs.					
Hours of work performed in the community	44,128	50,000	40,552	50,000	50,000
Number of clients enrolled in community antiviolence programs	657	700	621	700	700
Re-arrest rate for antiviolence program clients	14%	15%	13%	13%	13%

STATUS OF WOMEN

The Department on the Status of Women (WOM) promotes and fosters the equitable treatment and the socioeconomic, political, and educational advancement of women and girls in San Francisco through policies, legislation, and programs that focus primarily on women in need. In 1998, San Francisco became the first municipality in the nation to adopt a local ordinance reflecting the principles of the United Nations Convention to Eliminate All Forms of Discrimination Against Women, an international bill of rights for women.

SERVICES

The Department on the Status of Women provides services through the following program areas:

VIOLENCE AGAINST WOMEN PREVENTION & INTERVENTION (VAW) GRANTS PROGRAM makes up over 80 percent of the Department's funds. These grants support 31 community programs that address violence against women. In Fiscal Year (FY) 2011-12, these grants served 29,434 individuals.

In addition, the Department collaborates with other organizations working to end violence against women. These collaborative efforts include the Justice and Courage Oversight Panel, which oversees domestic violence policy reform; the Family Violence Council, which coordinates services, analyzes trends, and advises officials on family violence issues; and the San Francisco Collaborative Against Human Trafficking, which works to increase awareness, collect data, and share information on human trafficking.

WOMEN'S HUMAN RIGHTS INITIATIVES, fostered through gender analysis and gender budgeting, ensure that the City's policies reflect the City's diverse population. The Department developed the Gender Equity Principles (GEP) Initiative, which works to ensure gender equitable workplaces.

For more information, call (415) 252-2570 or 311; or visit **www.sfgov.org/dosw**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	3,556,937	3,802,597	4,977,978	1,175,381	5,018,402	40,424
Total FTE	5	5	6	1	6	0

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $5.0 million for the Department on the Status of Women is $1.2 million, or 30.9 percent, higher than the FY 2012-13 budget of $3.8 million. This increase is due to annualization of a supplemental appropriation for domestic violence programs and services passed by the Board of Supervisors in February 2013, additional funding for the Violence Against Women grants, and increases in salary and fringe benefits costs.

The FY 2014-15 proposed budget of $5.0 million for the Department on the Status of Women is roughly the same as the FY 2013-14 budget of $5.0 million. There are no significant budgetary changes in the FY 2014-15 proposed budget.

Violence Against Women

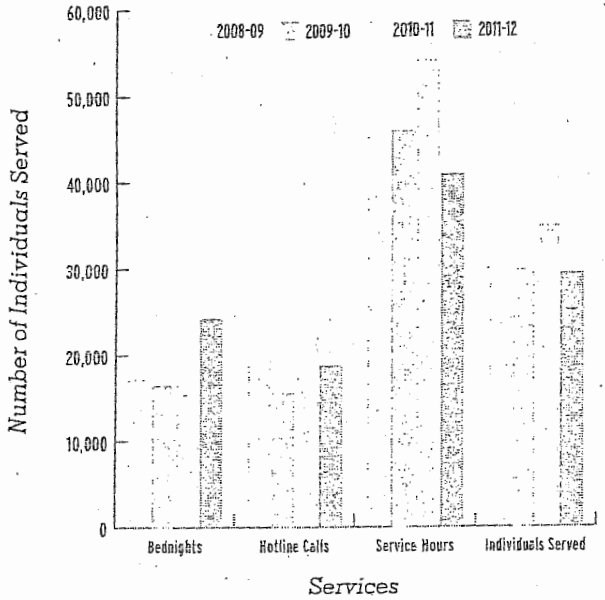
The proposed budget increases funding levels for domestic violence programs for two years, and funds domestic violence analysis, assessment, and training. It includes new funding focused on reducing violence against transgender women in San Francisco, and preventing and intervening against human trafficking.

The Department anticipates major advances in the City's coordination, training, and policies related to violence against women, which will include domestic violence, family violence, transgender violence, and human trafficking.

Advancing Women's Equality

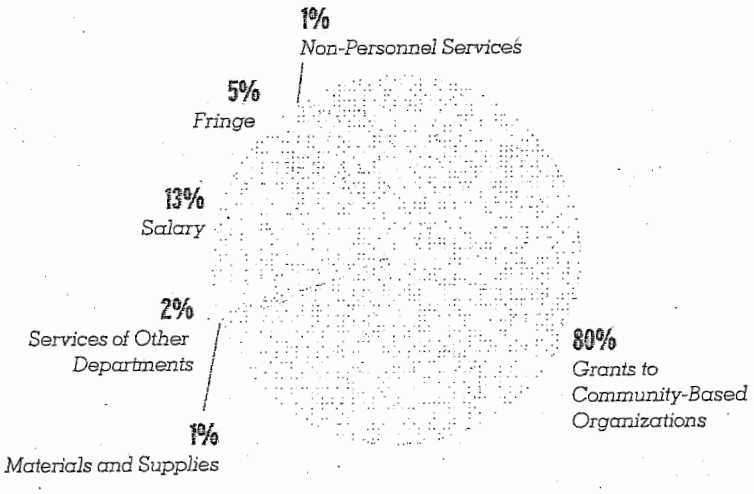
In FY 2013-14 and FY 2014-15, members of the Department's Gender Equality Principles (GEP) Initiative will continue to work with a group of San Francisco's largest employers to advance women's equality in the workplace.

VIOLENCE AGAINST WOMEN PREVENTION & INTERVENTION GRANTS PROGRAM OUTCOMES



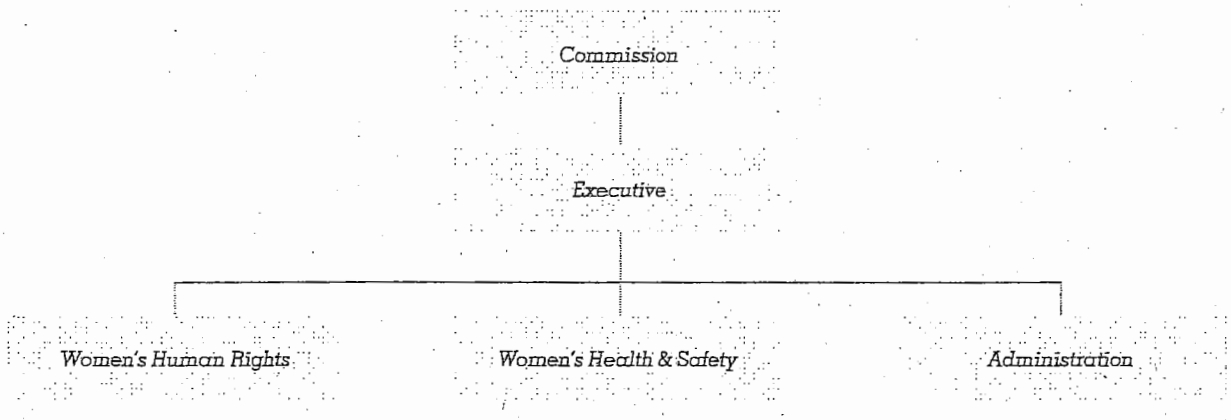
The number of individuals served by community-based organizations (funded by the Department) decreased slightly from FY 2010-11 to FY 2011-12.

FY 2013-14 DEPARTMENT USES BY SERVICE AREA



80 percent of department expenditures go towards grants to community-based organizations.

STATUS OF WOMEN



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	4.76	4.71	5.67	0.96	5.67	0.00
Net Operating Positions	**4.76**	**4.71**	**5.67**	**0.96**	**5.67**	**0.00**
SOURCES						
Licenses & Fines	229,221	210,000	229,221	19,221	210,000	(19,221)
Charges for Services	146	0	146	146	0	(146)
Other Revenues	19,425	0	0	0	0	0
Expenditure Recovery	71,000	0	11,500	11,500	0	(11,500)
Use of / (Deposit to) Fund Balance	(35,431)	0	8,607	8,607	0	(8,607)
General Fund Support	3,272,576	3,592,597	4,728,504	1,135,907	4,808,402	79,898
Sources Total	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
USES - OPERATING EXPENDITURES						
Salaries & Wages	419,664	450,740	569,647	118,907	577,812	8,165
Fringe Benefits	160,752	180,613	240,830	60,217	262,563	21,733
Professional & Contractual Services	35,642	5,840	17,340	11,500	5,840	(11,500)
Aid Assistance / Grants	2,778,181	3,011,665	3,996,864	985,199	4,018,890	22,026
Materials & Supplies	31,530	34,735	34,735	0	34,735	0
Services of Other Departments	131,168	119,004	118,562	(442)	118,562	0
Uses - Operating Expenditures Total	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**
USES BY PROGRAM RECAP						
Children's Baseline	198,450	198,677	198,677	0	198,677	0
Commission On Status Of Women	3,164,487	3,393,920	4,541,327	1,147,407	4,609,725	68,398
Domestic Violence	194,000	210,000	237,974	27,974	210,000	(27,974)
Uses by Program Recap Total	**3,556,937**	**3,802,597**	**4,977,978**	**1,175,381**	**5,018,402**	**40,424**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
COMMISSION ON THE STATUS OF WOMEN					
Advance the human rights of women and girls in the workforce, services, and budget of city government					
Number of City programs and agencies monitored under the Women's Human Rights Ordinance (CEDAW)	4	4	4	4	4
Promote gender equality in the workplace and community					
Number of people educated and trained about gender equality and San Francisco's Women's Human Rights Ordinance (CEDAW)	1,667	1,500	1,020	1,500	1,500
Number of private sector entities engaged in the San Francisco Gender Equality Principles (GEP) Initiative	53	53	45	53	53
VIOLENCE AGAINST WOMEN PREVENTION AND INTERVENTION (VAW) GRANTS PROGRAM					
Monitor direct services in violence against women prevention and intervention					
Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually	40,908	32,318	32,318	32,318	32,318
Number of unduplicated individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually	29,434	24,576	25,185	24,576	24,576
Percent of people accessing services for which English is not a primary language.	26	32	32	32	32
Number of calls to crisis lines annually	16,614	14,547	14,547	14,547	14,547
Number of shelter bed-nights annually	5,228	3,534	5,600	3,534	3,534
Number of transitional housing bed nights annually	19,029	11,355	11,790	11,355	11,355

SUPERIOR COURT

The Superior Court (CRT) assures equal access, fair treatment, and the just and efficient resolution of disputes for all people asserting their rights under the law in the City and County of San Francisco.

The Superior Court of California, County of San Francisco is a State entity that serves the City and County of San Francisco. Article VI of the California Constitution establishes the Judicial Branch, which includes the Superior Court, as a separate and equal branch of government governed by the Judicial Council of California. Two legislative acts have relieved the City and County from future funding responsibility for court operations and facilities:

THE LOCKYER-ISENBERG TRIAL COURT FUNDING ACT OF 1997 designated the Judicial Council, rather than counties, as the entity responsible for allocation of funding for all Superior Court operations throughout the State. In exchange for relief from funding court operations, counties must make a fixed perpetual annual maintenance of effort (MOE) payment to the State that is equal to what counties allocated for court operations in Fiscal Year (FY) 1994-95. All future costs of court operations will be funded by the State and allocated by the Judicial Council.

THE TRIAL COURT FACILITIES ACT OF 2002 mandated that ownership and responsibility for all court facilities be transferred from counties to the Judicial Council. In exchange for relief from court facilities responsibilities, counties must make a fixed county facilities payment (CFP) to the State that is based on an average of what was expended on court facilities maintenance during FY 1995-96 through FY 1999-00. All future costs of maintaining court facilities will be funded by the State and allocated by the Judicial Council.

Since 1998, the City and County of San Francisco has been making a maintenance of effort payment to the State for relief from court operations responsibility, and since 2009, the City has been making a CFP payment for relief from court facilities responsibility. State legislative requirements and Constitutional separation preclude local government from reviewing Judicial Branch budgets. However, the exceptions to this are judicial supplemental benefits and the following county-funded program that is managed by the Superior Court:

INDIGENT DEFENSE PROGRAM provides funding for outside legal counsel in cases that represent a conflict of interest for the Public Defender and is constitutionally-mandated.

CIVIL GRAND JURY selection and empanelment of jurors is a state-mandated responsibility of the Superior Court. Beginning in 2013-14, Civil Grand July administrative support will transfer to the Controller's Office.

For more information, call (415) 551-4000 or 311; or visit **www.sfsuperiorcourt.org**

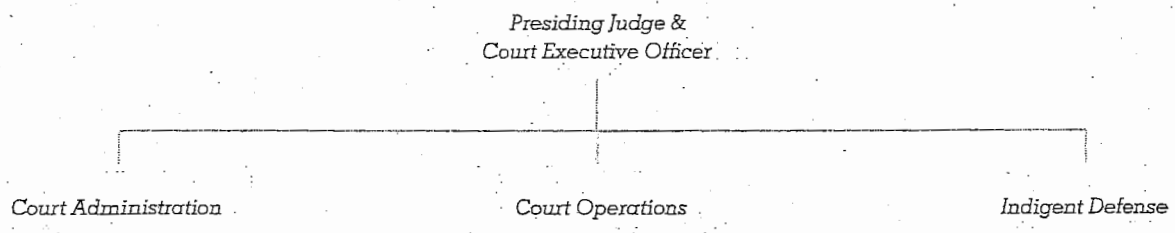
BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	37,702,580	37,701,441	37,723,115	21,674	37,726,715	3,600

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $37.7 million for the Superior Court is roughly equal to the FY 2012-13 budget. The FY 2014-15 proposed budget of $37.7 million for the Superior Court is also roughly equal to the FY 2013-14 budget.

SUPERIOR COURT



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
SOURCES						
Licenses & Fines	72,556	34,564	34,564	0	34,564	0
Use of Money or Property	(15,365)	0	0	0	0	0
Charges for Services	3,278,409	3,780,000	3,780,000	0	3,780,000	0
Use of / (Deposit to) Fund Balance	1,485,401	1,039,310	1,081,331	42,021	1,084,931	3,600
General Fund Support	32,881,579	32,847,567	32,827,220	(20,347)	32,827,220	0
Sources Total	**37,702,580**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
USES - OPERATING EXPENDITURES						
Salaries & Wages	298,474	0	0	0	0	0
Fringe Benefits	297,998	500,000	650,000	150,000	650,000	0
Professional & Contractual Services	32,284,379	36,882,606	36,748,837	(133,769)	36,752,437	3,600
Aid Assistance / Grants	250,375	280,000	280,000	0	280,000	0
Materials & Supplies	728	1,000	0	(1,000)	0	0
Services of Other Departments	0	37,835	44,278	6,443	44,278	0
Transfers Out	4,190,495	0	0	0	0	0
Uses - Operating Expenditures Total	**37,322,449**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**
USES - PROJECT EXPENDITURES						
Capital Projects	380,131	0	0	0	0	0
Uses - Project Expenditures Total	**380,131**	**0**	**0**	**0**	**0**	**0**
USES BY PROGRAM RECAP						
Court House Construction	4,570,626	4,573,874	4,615,895	42,021	4,619,495	3,600
Dispute Resolution Program	250,375	280,000	280,000	0	280,000	0
Indigent Defense/Grand Jury	9,527,921	9,873,370	9,703,023	(170,347)	9,703,023	0
Trial Court Services	23,353,658	22,974,197	23,124,197	150,000	23,124,197	0
Uses by Program Recap Total	**37,702,580**	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

TREASURER-TAX COLLECTOR

The Office of the Treasurer-Tax Collector (TTX) serves as the banker, collection agent, and investment officer for the City and County of San Francisco.

SERVICES

The Office of the Treasurer-Tax Collector provides services through the following divisions:

BUSINESS TAX implements and enforces the business tax ordinances for the City. These taxes include payroll expense tax, parking tax, transient occupancy tax, utility users' tax, access line tax, and stadium taxes. In addition, this division collects the business registration and emergency response fees.

PROPERTY TAX & LICENSING bills, collects, records, and reports payments of secured and unsecured property taxes, special assessments, and license fees for the Public Health, Police, and Fire departments, as well as dog licenses for the Department of Animal Care and Control.

DELINQUENT REVENUE is the official collection arm of the City. It is authorized to collect all of the City's accounts receivable that exceed $300 and are at least 90 days overdue.

INVESTMENT administers and controls the investment of all monies in the Treasurer's custody that are not required for payment of current obligations. This division's goal is to maximize interest income while preserving the liquidity and safety of the principal.

TAXPAYER ASSISTANCE provides tax information to the public and serves as the Department's primary public contact unit.

For more information, call (415) 554-6888 or 311; or visit **www.sftreasurer.com**

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	26,375,246	29,432,681	35,529,306	6,096,625	39,564,812	4,035,506
Total FTE	208	202	213	11	219	6

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $35.5 million for the Treasurer-Tax Collector is $6.1 million, or 20.7 percent, higher than the FY 2012-13 budget of $29.4 million. A significant amount of this increase is due to the passage of the Gross Receipts Tax, which the Department is accountable for implementing. In addition, the Department is taking on new responsibilities related to alarm licenses that were managed by the Department of Emergency Management in the past.

The FY 2014-15 proposed budget of $39.6 million for the Treasurer-Tax Collector is $4.0 million, or 11.3 percent, higher than the FY 2013-14 budget of $35.5 million. A significant amount of this increase is due to the implementation of the Gross Receipts Tax.

Implementing the Gross Receipts Tax

The Gross Receipts Tax and Business Registration Fees Ordinance (2012 Proposition E) was approved by San Francisco voters on November 6, 2012. The first taxpayer filings affected by Prop. E will be the Business Registration Fees due May 31, 2014. The changes to the Gross Receipts Tax and Payroll Expense Tax commence January 1, 2014. The Department is responsible for implementing the new tax along with the other business taxes.

The Department projects costs to increase as a result of Gross Receipts Tax implementation by $5.7 million in FY 2013-14 and by an additional $3.3 million in FY 2014-15. As implementation transitions to regular operations, costs of the implementation project will decrease.

Kindergarten to College Savings

In FY 2010-11, in collaboration with the Mayor, the Department launched the first program in the nation to automatically open a college savings account for all children entering kindergarten in the City's public schools. This Kindergarten to College program (K2C) includes a matching component and incentives to boost family savings, and puts San Francisco at the forefront of national savings policy models. K2C now covers all 4,400 students entering into kindergarten each year. Since its inception, K2C has opened 8,000 accounts for San Francisco children. As the only program in North America operating at this scale, K2C is a flagship for ensuring students have the financial foundation for higher education and financial "knowledge" for good decision making related to money matters.

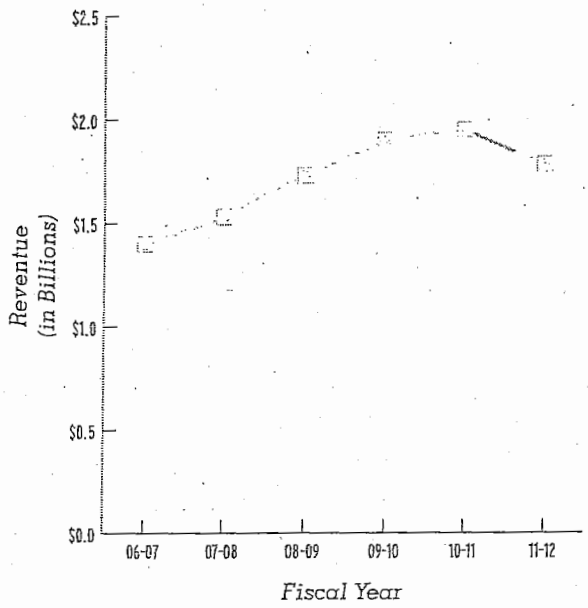
Reforming of Permit Renewals

The Treasurer, along with Mayor Lee and Board of Supervisors President David Chiu, initiated legislation to ease burdens on small businesses operating in San Francisco. Businesses of all types are required to have permits to operate, and the annual renewal of these permits previously occurred sporadically throughout the year depending on the type of permit and the location of the business. The legislation passed in FY 2011-12 consolidates permit renewal billings by business owner on one date, making it easier for the business to plan, track, and pay. In FY 2013-14, the Department will expand its efforts by working with other departments on License 1-2-3 as well as on developing models for improved ways for businesses to register in San Francisco.

Making Government More Efficient & Effective Through Technology

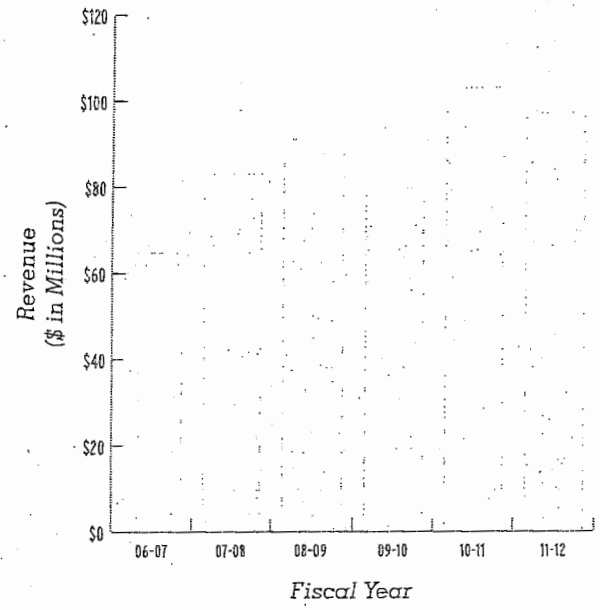
The Department has been actively utilizing technological innovations in order to improve customer service, increase efficiency, and grow collections. Over the past few fiscal years, the Department has automated a majority of its tax collection processes. In FY 2013-14, the Department will have implemented two major projects: the new cashier and remittance system and the new business tax system.

SECURED PROPERTY TAX REVENUE COLLECTION 6 YEAR COMPARISON



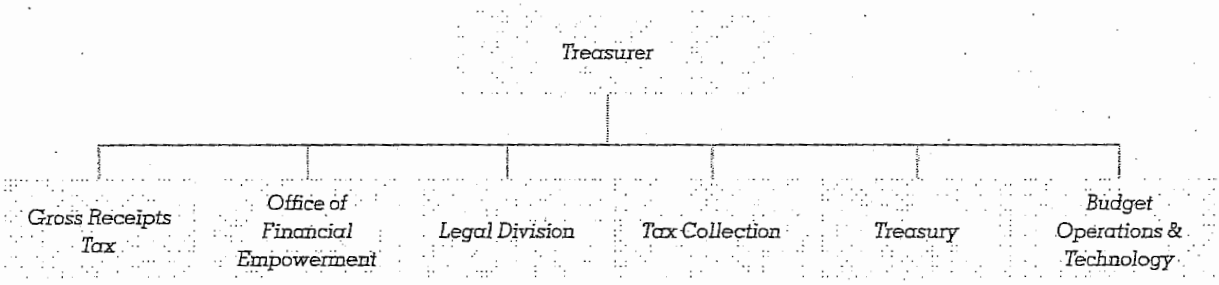
Secured property tax revenue in FY 2011-12 decreased by $170 million from its peak of $1.95 billion in FY 2010-11.

SECURED SUPPLEMENTAL PROPERTY TAX REVENUE COLLECTION 6 YEAR COMPARISON



Supplemental property tax collection in FY 2011-12 decreased by $5 million from its peak of $103 million in FY 2010-11.

TREASURER-TAX COLLECTOR



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	213.04	206.74	222.81	16.07	228.92	6.11
Non-operating Positions (cap/other)	(5.00)	(5.00)	(10.00)	(5.00)	(10.00)	0.00
Net Operating Positions	**208.04**	**201.74**	**212.81**	**11.07**	**218.92**	**6.11**
SOURCES						
Local Taxes	548,793	495,029	381,029	(114,000)	381,029	0
Licenses & Fines	3,747	0	0	0	0	0
Use of Money or Property	3,650,011	4,924,689	5,388,599	463,910	5,544,596	155,997
Charges for Services	3,431,401	2,822,849	2,787,849	(35,000)	2,787,849	0
Other Revenues	881,053	709,030	716,481	7,451	642,640	(73,841)
Expenditure Recovery	4,950,264	6,264,194	5,842,294	(421,900)	5,842,294	0
General Fund Support	12,909,977	14,216,890	20,413,054	6,196,164	24,366,404	3,953,350
Sources Total	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
USES - OPERATING EXPENDITURES						
Salaries & Wages	14,395,459	15,619,688	17,247,559	1,627,871	18,110,937	863,378
Fringe Benefits	6,238,036	6,510,426	7,628,747	1,118,321	8,557,250	928,503
Overhead	0	8,020	(124,344)	(132,364)	(145,767)	(21,423)
Professional & Contractual Services	3,293,834	4,873,551	7,067,541	2,193,990	8,964,276	1,896,735
Materials & Supplies	323,333	278,915	233,736	(45,179)	233,736	0
Equipment	6,909	0	0	0	0	0
Services of Other Departments	2,117,675	2,142,081	3,476,067	1,333,986	3,844,380	368,313
Uses - Operating Expenditures Total	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**
USES BY PROGRAM RECAP						
Business Tax	6,111,637	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311
Delinquent Revenue	7,349,441	7,691,639	8,790,901	1,099,262	9,012,419	221,518
Gross Receipts Tax	0	0	5,975,296	5,975,296	9,230,280	3,254,984
Investment	1,515,791	2,328,040	2,355,479	27,439	2,455,593	100,114
Legal Service	258,070	441,801	519,184	77,383	535,949	16,765
Management	5,242,722	5,352,917	5,050,766	(302,151)	5,359,054	308,288
Property Tax/Licensing	2,531,349	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
Taxpayer Assistance	1,183,338	1,409,882	1,637,952	228,070	1,690,539	52,587
Transfer Tax	211,893	0	0	0	0	0
Treasury	1,971,005	2,690,203	2,816,036	125,833	2,931,071	115,035
Uses by Program Recap Total	**26,375,246**	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
DEPARTMENTAL MANAGEMENT					
Expand access to City government by placing information and transactions online					
Number of web-enabled transactions completed online using the City's SFGOV Online Services portal	89,110	70,000	85,000	100,000	100,000
TTX-BUSINESS TAX					
Promote compliance with the Business Tax Ordinance					
Number of taxpayer audits completed	667	650	780	780	780
TTX-DELINQUENT REVENUE					
Maximize revenue through intensive collection activity					
Amount of total revenue collected on all delinquent debts, in millions	$103.0	$80.0	$90.0	$90.0	$90.0
TTX-PROPERTY TAX/LICENSING					
Maintain low property tax delinquency rates					
Percentage of delinquency rate of secured property taxes	2.50%	2.00%	2.00%	2.00%	2.00%
TTX-TREASURY					
Maximize interest earnings for San Francisco by processing payments efficiently					
Percentage of payments received that are processed and deposited during the same business day.	99%	99%	99%	99%	99%

WAR MEMORIAL

The War Memorial (WAR) manages, operates, and maintains the War Memorial and Performing Arts Center, including the War Memorial Opera House, Veterans Building, Davies Symphony Hall, Zellerbach Rehearsal Hall, Memorial Court, and adjacent grounds. The Department works to provide safe, first-class facilities to promote cultural, educational, and entertainment opportunities in a cost-effective manner for maximum use and enjoyment of the public, and to best serve the purposes and beneficiaries of the War Memorial Trust.

SERVICES

The War Memorial provides services in the following areas:

FACILITIES MANAGEMENT is responsible for the management, oversight, and delivery of daily engineering, maintenance, custodial, security, and stage/technical services to support facilities' operations; management and administration of tenant occupancies and coordination of tenant services; and planning, coordination, and implementation of regular and periodic facilities maintenance and capital improvement projects.

BOOKING, MARKETING AND EVENT SERVICES is responsible for the booking of the Opera House, Davies Symphony Hall, Herbst Theatre, Green Room, and Zellerbach Rehearsal rental facilities, including license agreement administration, box office and ticket sales services, stage/event production and technical coordination, front-of-house usher services, food and beverage concession and catering services, lost and found, customer service center, program accessibility, and public information.

WAR MEMORIAL TRUST ADMINISTRATION ensures that the War Memorial, a group of facilities entrusted to the City's care by the 1921 War Memorial Trust Agreement, upholds its specific duties and responsibilities under the Trust, including providing rent-free space and facilities for the San Francisco Posts of the American Legion, a named beneficiary of the Trust. The War Memorial schedules and coordinates the American Legion Posts' building occupancy and uses pursuant to the Trust provisions.

For more information, call (415) 554-6300 or 311; or visit www.sfwmpac.org

BUDGET DATA SUMMARY

	2011–12	2012–13	2013–14		2014–15	
	Actual Budget	Original Budget	Proposed Budget	Change from 2012–13	Proposed Budget	Change from 2013–14
Total Expenditures	15,919,646	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Total FTE	63	63	57	(7)	58	1

BUDGET ISSUES AND DETAILS

The Fiscal Year (FY) 2013-14 proposed budget of $11.9 million for the War Memorial is $0.2 million, or 1.5 percent, lower than the FY 2012-13 budget of $12.1 million. A significant amount of this decrease is due to the planned closure of the Veterans Building on July 1, 2013 for a two-year construction period to implement seismic and life safety renovations. The Veterans Building closure is projected to reduce FY 2013-14 expenditures by $1.3 million. This savings is partially offset by an increase in salary and fringe benefits costs, an increase in utility rates, and an increase in FY 2013-14 capital project expenditures for the Opera House and Davies Symphony Hall.

The FY 2014-15 proposed budget of $12.4 million for the War Memorial is $0.4 million, or 3.7 percent, higher than the FY 2013-14 budget of $11.9 million. A significant amount of this increase is due to increases in salary and fringe benefits costs, as well as the costs and debt payments associated with the War Memorial Veterans Building seismic upgrade.

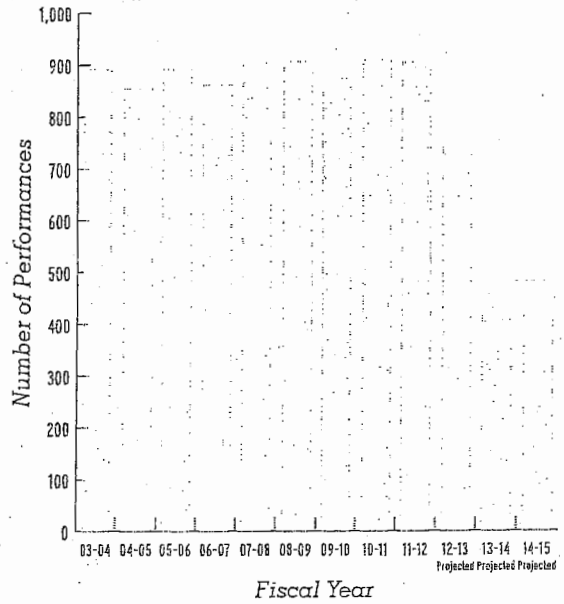
Veterans Building Seismic Upgrade and Improvements Project

As provided in the City's Ten-Year Capital Plan, the two-year construction period of the Veterans Building Seismic Upgrade and Improvements Project will commence on July 1, 2013. This major project represents an investment in one of San Francisco's historic properties and has a significant impact on the War Memorial's budget for the next two fiscal years, in terms of both revenues and expenditures. Earned revenues from Herbst Theatre and Green Room rentals, as well as other Veterans Building occupancies, will decrease by $0.6 million in both FY 2013-14 and FY 2014-15. Veterans Building operating expenditures will decrease by $1.2 million in FY 2013-14, and by $1.0 million in FY 2014-15, largely due to the reduction of positions and discontinuation of building services and utilities during the two-year Veterans Building closure. The Veterans Building Project will create hundreds of construction jobs, and the Local Hire Ordinance will insure new jobs for San Franciscans. Upon completion of the Veterans Building Project, the War Memorial will restore necessary staffing and building services and utilities, and the building will re-open with significantly improved and new facilities for veterans and arts organizations that will generate additional earned revenue.

Automated Booking System

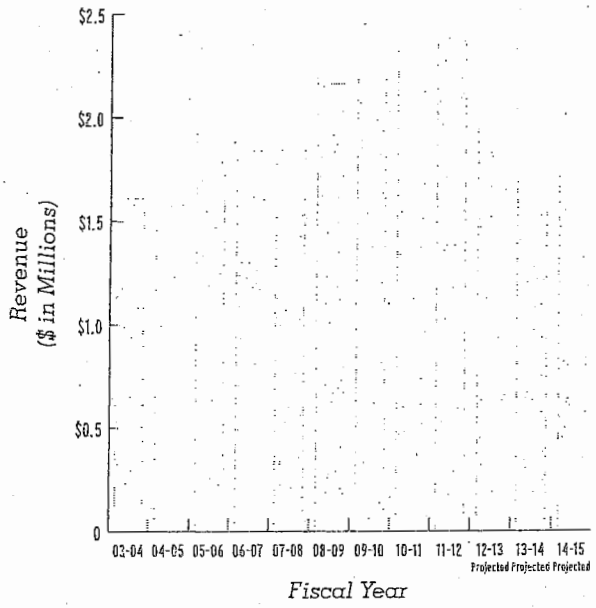
Following extensive review of available venue and room scheduling software products, the War Memorial installed new booking software in late FY 2011-12. Software customization and staff training is on-going, and full conversion from manual booking processes to online booking and scheduling is now targeted for June 2013. Automated booking will greatly improve efficiency and effectiveness of booking and licensing performance venues and will generate a wide variety of reports and data that will assist in identifying trends, creating marketing tools, and quantifying successes.

TOTAL ANNUAL PERFORMANCES



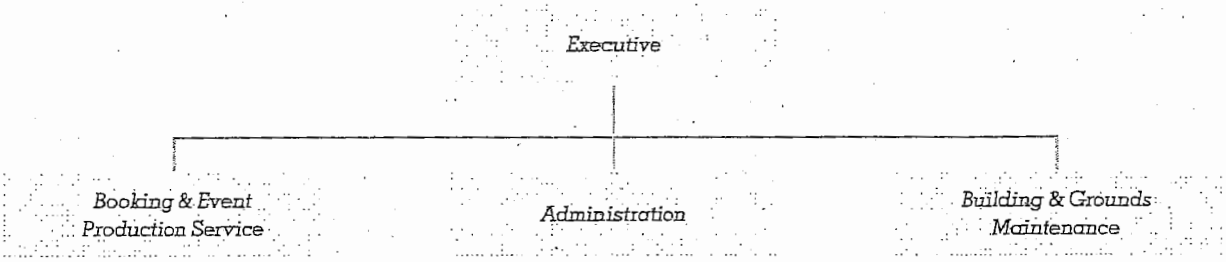
Performances are projected to decrease in the next two fiscal years due to the seismic renovation of the War Memorial Veterans Building.

ANNUAL EARNED REVENUE



Annual Earned Revenue from facility and equipment rental fees, food, beverage, and merchandise concession commissions are projected to decrease in the next two fiscal years due to the seismic renovation of the War Memorial Veterans Building.

WAR MEMORIAL



TOTAL BUDGET – HISTORICAL COMPARISON

	2011-12	2012-13	2013-2014		2014-2015	
	Actual	Original Budget	Proposed Budget	Chg From 2012-13	Proposed Budget	Chg From 2013-14
AUTHORIZED POSITIONS						
Total Authorized	63.73	64.33	57.55	(6.78)	58.91	1.36
Non-operating Positions (cap/other)	(1.00)	(1.00)	(1.00)	0.00	(1.00)	0.00
Net Operating Positions	**62.73**	**63.33**	**56.55**	**(6.78)**	**57.91**	**1.36**
SOURCES						
Local Taxes	8,676,261	9,158,500	0	(9,158,500)	0	0
Use of Money or Property	2,033,657	1,750,852	1,519,997	(230,855)	1,547,430	27,433
Charges for Services	363,555	298,436	169,690	(128,746)	174,448	4,758
Other Revenues	601,772	0	0	0	0	0
Transfers In	2,579,509	482,500	10,357,306	9,874,806	10,142,306	(215,000)
Expenditure Recovery	274,275	231,411	0	(231,411)	0	0
Transfer Adjustments-Sources	0	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Use of / (Deposit to) Fund Balance	1,390,617	676,670	864,747	188,077	1,280,101	415,354
Sources Total	**15,919,646**	**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**
USES - OPERATING EXPENDITURES						
Salaries & Wages	4,797,999	5,113,966	4,688,123	(425,843)	4,855,371	167,248
Fringe Benefits	2,275,307	2,416,046	2,338,566	(77,480)	2,569,853	231,287
Overhead	0	0	249,570	249,570	249,570	0
Professional & Contractual Services	728,173	787,322	753,269	(34,053)	766,028	12,759
Materials & Supplies	253,232	288,000	252,500	(35,500)	262,500	10,000
Debt Service	0	0	500	500	169,115	168,615
Services of Other Departments	2,978,265	3,028,035	2,675,212	(352,823)	2,747,848	72,636
Transfers Out	50,000	482,500	977,000	494,500	762,000	(215,000)
Transfer Adjustments-Uses	0	(482,500)	(977,000)	(494,500)	(762,000)	215,000
Uses - Operating Expenditures Total	**11,082,976**	**11,633,369**	**10,957,740**	**(675,629)**	**11,620,285**	**662,545**
USES - PROJECT EXPENDITURES						
Facilities Maintenance	0	482,500	437,000	(45,500)	412,000	(25,000)
Capital Renewal	0	0	540,000	540,000	350,000	(190,000)
Capital Projects	4,836,670	0	0	0	0	0
Uses - Project Expenditures Total	**4,836,670**	**482,500**	**977,000**	**494,500**	**762,000**	**(215,000)**
USES BY PROGRAM RECAP						
Oper & Maint Of Museums	166,199	0	0	0	0	0
Operations & Maintenance	15,753,447	12,115,869	11,934,740	(181,129)	12,382,285	447,545
Uses by Program Recap Total	**15,919,646**	**12,115,869**	**11,934,740**	**(181,129)**	**12,382,285**	**447,545**

PERFORMANCE MEASURES

	2011-2012 Actual	2012-2013 Target	2012-2013 Projected	2013-2014 Target	2014-2015 Target
OPERATIONS & MAINTENANCE					
Provide maximum number of performances and events					
Opera House performances/events	181	169	169	171	171
Davies Symphony Hall performances/events	259	234	234	245	245
Herbst Theatre performances/events	286	206	190	n/a	n/a
Green Room performances/events	178	140	135	n/a	n/a
Provide continued successful utilization of the facilities					
Opera House percentage of days rented	94%	92%	92%	94%	92%
Davies Symphony Hall percentage of days rented	88%	81%	81%	82%	81%
Herbst Theatre percentage of days rented	81%	76%	65%	n/a*	n/a*
Green Room percentage of days rented	51%	52%	45%	n/a*	n/a*
Veterans' use of meeting rooms	468	370	340	n/a*	n/a*

* Due to seismic retrofitting of the Veterans Building beginning July 1, 2013, there will be no use of the Herbst Theater, Green Room, or Veteran's meeting rooms in FY 2013-14 and FY 2014-15.

BONDED DEBT & LONG TERM OBLIGATIONS

History Windows, 1996

By Ann Chamberlain

District 9, General Hospital Parking Garage

The glass fiber reinforced concrete (GFRC) walls and glass brick windows created by Ann Chamberlain recall the architectural detailing on the original General Hospital buildings and present a photographic history of General Hospital, Potrero Hill, the Mission District, and the transportation systems which connect them.

BONDED DEBT & LONG-TERM OBLIGATIONS

The Office of Public Finance is housed within the Controller's Office and provides and manages low-cost debt financing of large-scale, long-term capital projects and improvements that produce social and economic benefit to the City and its citizens while balancing market and credit risk with appropriate benefits, mitigations, and controls.

STRATEGIC ISSUES

- Maintain access to cost-effective borrowing.
- Maintain moderate debt and debt service payment with effective planning and coordination with City departments.
- Meet significant capital demands through debt financing and alternate financing mechanisms such as public/private partnerships.
- Achieve the highest practical credit rating.
- Ensure compliance with applicable state and federal law.
- Ensure full and timely payment of debt.

Background

The City and County of San Francisco enjoys national recognition among investors in municipal debt obligations as a high profile economic center of one of the country's largest, most vibrant metropolitan areas. Investor interest benefits the City in the form of lower interest rates and lower annual debt service expenditures compared to other California cities.

The City utilizes three principal types of municipal debt obligations to finance long-term capital projects: General Obligation (G.O.) bonds, lease revenue bonds, and certificates of participation. The issuance of G.O. bonds enables the City to leverage property tax receipts for capital expenditures associated with the acquisition or improvement of real property such as libraries, hospitals, parks, and cultural and educational facilities. G.O. bonds must be voter-approved by a two-thirds majority vote.

The City utilizes lease revenue bonds and certificates of participation to leverage General Fund receipts (such as fees and charges) to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the City. Debt service payments for lease revenue bonds and certificates of participation are typically paid from revenues of the related project or fees, taxes, or surcharges imposed on users of the project. For example, debt service on the lease revenue bonds issued to construct the Moscone Center Expansion Project are repaid primarily from the 2 percent increase in hotel taxes approved by the Board of Supervisors in August 1996 and passed by the voters in November 1998. However, the 2 percent increase is not directly pledged for such debt service and repayment can be funded from any lawful monies of the City's General Fund. Lease revenue bonds must be voter-approved by a simple majority vote.

The City utilizes Commercial Paper Certificates of Participation Program from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property; and the acquisition of capital equipment and vehicles in anticipation of long-term financing.

Ratings

General Obligation Bonds

The City's G.O. bond debt, which carries the City's strongest ratings, is rated Aa1/AA/AA by Moody's Investor Services (Moody's), Standard & Poor's, and Fitch Ratings, respectively, with AAA being the highest rating attainable.

On February 5, 2013, Moody's upgraded the City and County of San Francisco's General Obligation bonds rating to "Aa1" from "Aa2". Moody's has also upgraded the rating on the City's essential-asset lease obligation and certificates of participation to "Aa3" from "A1". The outlook for the City's long-term ratings is "stable". Moody's upgrade recognizes the quality of the City's exceptionally "large tax base, wealthy populace, recovering housing market, large and diverse regional economy, and sound prospects for continued economic improvement at a rate superior to the likely state and national growth rate". The action also reflects the City's fiscal position which is likely to improve, and moderate debt levels.

On March 28, 2013, Fitch upgraded the City's general obligation bonds rating to "AA" from "AA-". Fitch also upgraded the rating on the City's lease obligation and certificates of participation to "AA-" from "A+". Fitch's outlook for the City's long-term ratings is "stable". Fitch's upgrade reflects solid improvements to the City's budgeting, planning, and reserve policies as well as the City's continued meaningful progress addressing its post-retirement benefit liabilities.

On April 15, 2013, Standard & Poor's affirmed the City's general obligation bonds "AA" rating and revised the rating outlook to "stable" from "negative".

Lease Revenue Bonds

Standard & Poor's, Moody's, and Fitch Ratings rate the City's lease revenue bonds AA-/Aa3/AA-, respectively, with stable outlooks.

The ratings are one to two rating levels below the City's G.O. bond ratings, a normal relationship between G.O. bonds and lease revenue bonds. This difference can be attributed in part to the less stringent voter requirement for lease revenue bonds. In addition, the City has no legal obligation or authority to levy taxes for repayment, as is the case for G.O. bonds; only to appropriate rent on the use of the facilities financed when it has use and occupancy.

Despite the City's sizable budget requirements, state and federal funding uncertainties, and numerous capital projects, the ratings reflect overall strengths such as strong financial management, low to moderate debt burden, strong tax base growth, and favorable socio-economic profile.

In 2006, Standard & Poor's enhanced its analysis of financial management policies and procedures with the introduction of the concept of the Financial Management Assessment ("FMA"), a transparent assessment of a government's financial practices. Standard & Poor's has assigned a strong FMA to the City, which indicates that the City practices are strong, well-embedded, and likely sustainable.

TABLE 1: OUTSTANDING G.O. BONDS & LONG TERM OBLIGATIONS DEBT SERVICE FOR FISCAL YEAR 2013-14

Principal Outstanding	
General Obligations (as of 7/1/13)	$1,657,133,269
Plus Expected New Issuance	$452,860,000
Total General Obligations	**$2,109,993,269**
Long-Term Obligations (as of 7/1/13)	$1,121,277,301
Plus Expected New Issuance	$253,560,000
Total Long-Term Obligations	**$1,374,837,301**
Total Principal Outstanding	**$3,484,830,570**

Fiscal Year 2013-2014 Debt Service	
General Obligation Bonds	$230,004,763
Long-Term Obligations	$124,025,744
Total Annual Debt Service	**$354,030,507**

Debt Profile

Pursuant to the City Charter, the City must have voter authorization to issue G.O. bonds and lease revenue bonds. In the case of G.O. bonds, authorization is required by a two-thirds majority vote. In the case of lease revenue bonds, authorization is required by a simple majority vote (50% of those voting plus one).

The City's outstanding General Fund debt consists of G.O. bonds, lease revenue bonds, and certificates of participation. Of the $3.48 billion in outstanding debt and other long-term obligations, $124.4 million or 3.6 percent are in variable rate demand bonds. In addition, there are long-term obligations issued by public agencies whose jurisdictions overlap the boundaries of the City in whole or in part.

As shown in Table 1, the Fiscal Year (FY) 2013-14 budget provides $354.0 million for the payment of debt service on $3.48 billion in debt and other long term obligations.

General Obligation Bonds

The City's issuance of G.O. bonds must be approved by at least two-thirds of the voters. In addition, the principal amount of bonds outstanding at any one time must not exceed 3 percent of the assessed value of all taxable real and personal property located within the boundaries of the City.

For debt management and federal expenditure requirements, and because large-scale capital improvement projects are typically completed over a number of years, bonds are usually issued in installments. For that reason, and because

TABLE 2: GENERAL OBLIGATION BONDS (AS OF JULY 1, 2013)

DESCRIPTION OF ISSUE (DATE OF AUTHORIZATION)	SERIES	ISSUED	OUTSTANDING[1]	AUTHORIZED & UNISSUED
Seismic Safety Loan Program (11/3/92) [2]	2007A	$30,315,450	$26,323,269	$284,684,550
Branch Library Facilities Improvement (11/7/00)	2008A	31,065,000	25,460,000	
Clean & Safe Neighborhood Parks (2/5/08)	2008B	42,520,000	35,165,000	
	2010B	24,785,000	14,025,000	
	2010D	35,645,000	35,645,000	
	2012B	73,355,000	60,270,000	8,695,000
San Francisco General Hospital and Trauma Center (11/4/08)	2009A	131,650,000	103,565,000	
	2010A	120,890,000	68,410,000	
	2010C	173,805,000	173,805,000	
	2012D	251,000,000	211,180,000	209,955,000
Earthquake Safety and Emergency Response Bond (6/8/10)	2010E	79,520,000	74,230,000	
	2012A	183,330,000	150,505,000	
	2012E	38,265,000	37,010,000	111,185,000
Road Repaving & Street Safety (11/8/11)	2012C	74,295,000	61,695,000	173,705,000
Clean & Safe Neighborhood Parks (11/6/12)				195,000,000
SUBTOTALS		**$1,290,440,450**	**$1,077,288,269**	**$983,224,550**
General Obligation Refunding Bonds			23,520,000	
Series 2006-R1 issued 10/31/06		90,690,000	54,155,000	
Series 2006-R2 issued 12/18/06		66,565,000	30,300,000	
Series 2008-R1 issued 5/29/08		232,075,000	53,465,000	
Series 2008-R2 issued 5/29/08		39,320,000	24,610,000	
Series 2008-R3 issued 7/30/08		118,130,000	118,130,000	
Series 2011-R1 issued 11/9/2011		339,475,000	299,185,000	
Series 2011-R1 issued 11/9/2011		339,475,000	118,130,000	
SUB TOTALS		**886,255,000**	**579,845,000**	
TOTALS		**$2,176,695,450**	**$1,657,133,269**	**$983,224,550**

[1] Section 9.106 of the City Charter limits issuance of general obligation bonds of the City to 3% of the personal assessment assessed value of all real and district indebtedness or any redevelopment agency indebtedness.

[2] Of the $35,000,000 authorized by the Board of Supervisors in February 2007, $30,315,450 has been drawn upon to date pursuant to the Credit Agreement described under "General Obligation Bonds Authorized but Unissued."

Source: Office of Public Finance, City and County of San Francisco.

G.O. bonds are repaid in the interim, the full amount of G.O. bonds authorized by the electorate typically exceeds the amount of G.O. bonds outstanding.

As of July 1, 2013, the total amount of G.O. bonds authorized by the voters but not yet issued will be $983.2 million. Of the $1.7 billion G.O. bonds outstanding, a total principal amount of $2.1 billion was originally issued. Table 2 lists the City's outstanding G.O. bonds including authorized programs where G.O. bonds have not yet been issued.

Table 2 does not include the approximately $452.9 million in general obligation bonds to be issued in June 2013 and in FY 2013-14, which includes G.O. bonds for the voter-approved San Francisco Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving and Street Safety Bonds, and the San Francisco General Hospital Bonds. Debt service on the City's G.O. bonds is repaid from taxes levied on all real and personal property within the City boundaries.

Long-Term Obligations

Long-term obligations include lease financings known as lease revenue bonds and certificates of participation. Pursuant to the Charter, lease revenue bonds must be approved by a simple majority of the voters. As with G.O. bonds, there is frequently a significant delay between the date of voter authorization and the time the lease obligations are actually issued. As of July 1, 2013, the City will have $1.1 billion in long-term obligations outstanding.

As shown in Table 1, the FY 2013-14 budget provides for the payment of debt service on $1.4 billion in long-term obligations expected to be outstanding during the fiscal year, including $253.6 million in projected new issuances. The new issuances include lease revenue bonds associated with the Equipment Purchase Program and projects for the Port of San Francisco; certificates of participation for the Hope SF project; and certificates of participation for the War Memorial Veterans Building seismic upgrade project.

In 1994, voters approved Proposition B, which authorized the issuance of up to $60.0 million in lease revenue bonds for the acquisition and construction of a combined dispatch center for the City's emergency 9-1-1 communication system, and for the center's emergency information and communications equipment. In 1997 and 1998, the Finance Corporation issued $22.6 million and $23.3 million of Proposition B lease revenue bonds, respectively, leaving $14.0 million in remaining authorization. There is no current plan to issue additional series of bonds under Proposition B. This does not include lease revenue bonds authorized by the voters in an unspecified amount under Proposition F in 1989 which may be issued to construct various parking facilities within the City.

On March 7, 2000, voters approved Proposition C, which extended a two and one half cent per $100 in assessed valuation property tax set-aside for the benefit of the Recreation and Park Department (the Open Space Fund). Proposition C also authorizes the issuance of lease revenue bonds or other forms of indebtedness payable from the Open Space Fund. The City issued approximately $27.0 million and $42.4 million of such Open Space Fund lease revenue bonds in October 2006 and October 2007, respectively.

In November 2007 voters approved Proposition D which renewed a two and one half cent per $100 in assessed valuation property tax set-aside for the benefit of the Library (the Library Preservation Fund) and authorized the City to issue lease revenue bonds or other types of debt to construct and improve library facilities. The City issued Library Preservation Fund lease revenue bonds in the amount of approximately $34.3 million in March 2009.

Commercial Paper Program

The Board authorized on March 17, 2009 and the Mayor approved on March 24, 2009, the establishment of a not-to-exceed $150.0 million Commercial Paper Certificates of Participation Program (the CP Program). Under the proposed CP Program, Commercial Paper Notes (the CP Notes) will be issued from time to time to pay approved project costs in connection with the acquisition, improvement, renovation, and construction of real property and the acquisition of capital equipment and vehicles in anticipation of long-term financing to be issued when market conditions are favorable. Projects will be eligible to access the CP Program once the Board and the Mayor have approved the project and the long-term, permanent financing for the project. In June 2010, the City obtained letters of credit securing the CP Notes issued by J.P. Morgan Chase Bank, N.A. with a maximum principal amount of $50 million and by U.S. Bank, N.A. with a maximum principal amount of $50 million. As of April 9, 2013, the outstanding principal amount of CP Notes is $89.0 million. The weighted average interest rate for the CP Notes is approximately 0.17 percent. The CP Program has provided interim financing for various projects, including Moscone Center Improvement, Hope SF, War Memorial, Port Facilities, and capital equipment for the Department of Public Works.

Tax and Revenue Anticipation Notes

Pursuant to the Charter and the Constitution and laws of the State of California, the City may issue tax and revenue anticipation notes (TRANs), which are payable solely from Unrestricted Revenues of the City's General Fund in the fiscal year in which such TRANs are issued. The amount issued, when added to the interest payable in any given fiscal year, may not exceed 85 percent of the estimated Unrestricted Revenues legally available for payment of the TRANs. Proceeds of the TRANs may only be used to pay obligations of the General Fund occurring in the fiscal year in which the TRANs are issued.

Overlapping Debt Obligations

Overlapping debt obligations are long-term obligations sold in the public credit markets by public agencies whose boundaries overlap the boundaries of the City in whole or in part. These overlapping debt obligations generally are not repaid from revenues of the City nor are they necessarily obligations secured by land within the City. In many cases, overlapping debt obligations issued by a public agency are payable only from the revenues of the public agency, such as sales tax receipts generated within the City's boundaries. Overlapping debt obligations of the City have been issued by such public agencies as the former San Francisco Redevelopment Agency, now the Office of Community Investment and Infrastructure, Association of Bay Area Government, the Bayshore-Hester Assessment District, the Bay Area Rapid Transit District (BART), the San Francisco Community College District, and the San Francisco Unified School District.

As of July 1, 2013, the City estimates that $2.3 billion in overlapping debt obligations will be outstanding. As these are direct obligations of other public agencies, no debt service with respect to these obligations is included in the City's FY 2013-14 budget.

Debt Limit

The City's debt limit for outstanding G.O. bond principal is governed by Section 9.106 of the City's Charter and is subject to Article XIII of the State Constitution. Under the Charter, the City's outstanding G.O. bond principal is limited to 3 percent of the assessed value of all taxable real and personal property located within the jurisdiction of the City and County of San Francisco.

As indicated in Table 3, the City has a G.O. bond limit of $5.0 billion, based upon the Controller's Certificate of Assessed Valuation released on August 1, 2012. As of July 1, 2013, the City will have $1.7 billion of G.O. bonds outstanding which results in a G.O. bond debt to assessed value ratio of 1.0 percent. The City's remaining legal capacity for G.O. bond debt will be $3.3 billion based on the FY 2012-13 Assessed Valuation. The FY 2013-14 Assessed Valuation will be released in August 2013 and will likely result in modest growth in the City's G.O. bond debt capacity.

The voters have approved an additional $983.2 million in G.O. bonds which the City has not yet issued. The amount of authorized but unissued debt is not included in the debt limit calculation since the limit applies only to outstanding bonds. Principal on previously issued bonds is repaid on a continuous basis allowing for additional debt capacity despite continued authorization for the issuance of new debt. Furthermore, debt capacity will increase or decrease in proportion to an increase or decrease in the assessed value of all real and personal property within the City.

Citizens' General Obligation Bond Oversight Committee

In the March 2002 Primary Election, San Francisco voters approved Proposition F, creating the Citizens' General Obligation Bond Oversight Committee (the Committee). The purpose of the Committee is to inform the public concerning the expenditure of general obligation bond proceeds. The Committee actively reviews and reports on the expenditure of taxpayers' money in accordance with the voter authorization; and convenes to provide oversight for ensuring that general obligation bond revenues are expended only in accordance with the ballot measure and no general obligation bond funds are used for any administrative salaries or other general governmental operating expenses, unless specifically authorized in the ballot measure for such general obligation bonds.

TABLE 3: CALCULATION OF DEBT LIMIT RATIO

Debt Limit Ratio: 3% of Net Assessed Value	
Assessed Value (8/1/12)	$172,544,301,567
Less Exemptions	(7,501,181,277)
Net Assessed Value (8/1/12)	**$165,043,120,290**
Legal Debt Capacity (3 percent)	$4,951,293,609
Outstanding G.O. Bonds (7/1/13)	$1,657,133,269
G.O. Debt Ratio (7/1/13)	1.00%
Unused Capacity	**$3,294,160,340**

Proposition F also provides that all ballot measures seeking voter authorization for general obligation bonds subsequent to the 2002 adoption of Proposition F must provide 0.1 percent of the gross proceeds from the proposed bonds be deposited in a fund established by the Controller's Office and appropriated by the Board at the direction of the Committee to cover the Committee's costs. The Committee, which was initially convened on January 9, 2003, continuously reviews existing G.O. bond programs. The Committee issues reports on the results of its activities to the Board of Supervisors at least once per year.

Since the Committee was convened in 2003, the voters have approved $1.9 billion in G.O. Bonds to fund various bond programs such as Clean and Safe Neighborhood Parks Bonds, Earthquake Safety and Emergency Response Bonds, Road Repaving & Street Safety Bonds, and San Francisco General Hospital Bonds.

Enterprise Department Principal Outstanding and Debt Service for FY 2013-14

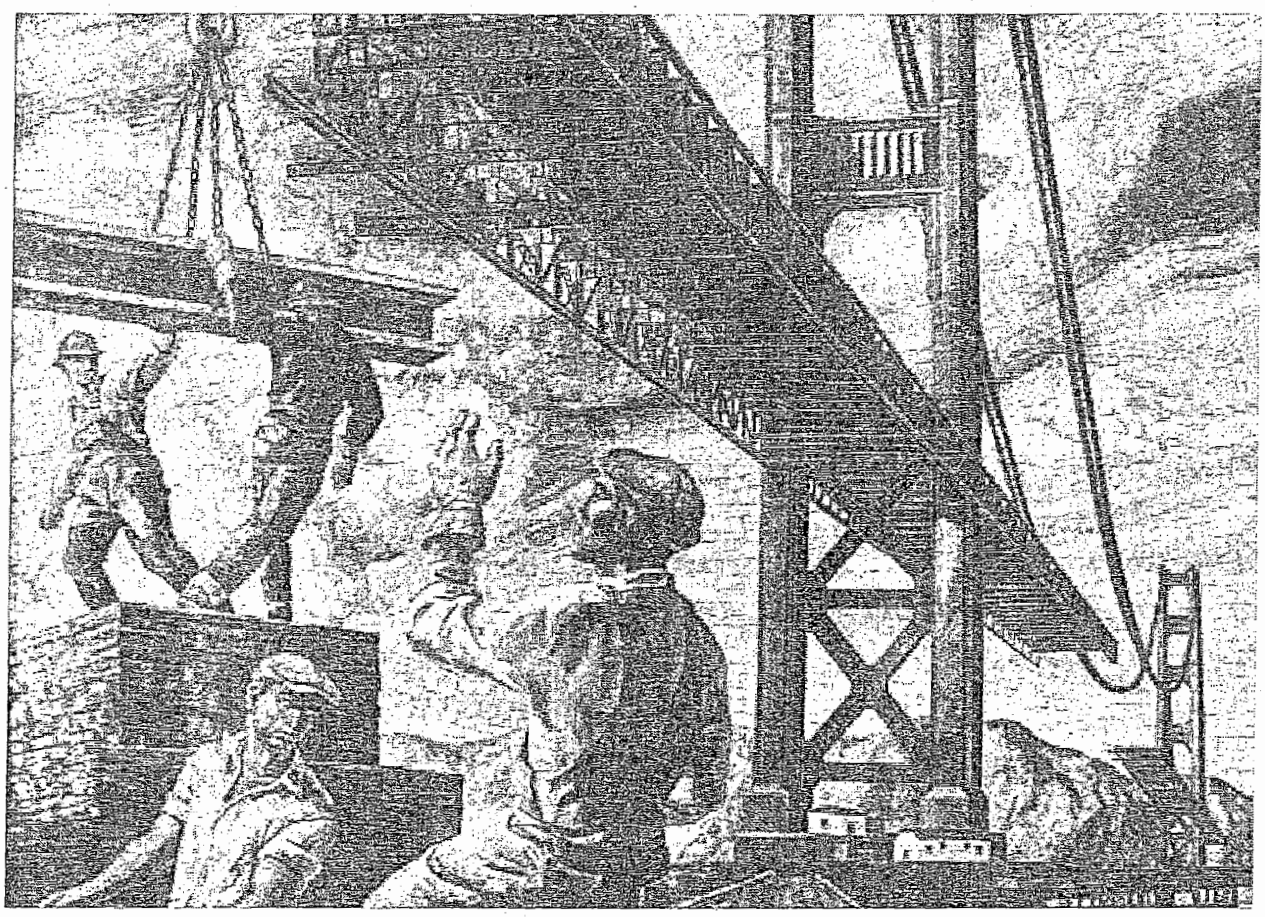
There are six Enterprise Departments of the City and County of San Francisco that do not require discretionary City funding for their support, or in the case of revenue bond indebtedness, to offset long-term debt. These departments are: the Airport (AIR); the Municipal Transportation Agency (MTA); the Port (PRT); the Public Utilities Commission (PUC); the Rent Arbitration Board (RNT); and the Retirement System (RET). Of these six departments, the Airport, MTA, Port, and PUC have issued revenue bonds to leverage operating revenues in order to finance capital projects and acquisitions, many of which provide a direct revenue benefit or cost savings to the public. Table 4 shows the total FY 2013-14 Enterprise Departments' principal outstanding and debt service payments due. As of July 1, 2013, the Enterprise Departments will have $9.2 billion in principal outstanding including $1.6 billion expected to be issued by the end of the fiscal year. The FY 2013-14 budget provides for the debt service payment of $576.8 million in revenue bonds.

TABLE 4: ENTERPRISE DEPARTMENT REVENUE BOND PRINCIPAL OUTSTANDING AND DEBT SERVICE FOR FISCAL YEAR 2013-14

Agency	Principal Amount Outstanding As of 7/1/13	Expected New Issuance	Total	Fiscal Year 2013-14 Principal and Interest Payments
PUC[1]	$4,984,307,667	$927,949,378	$5,912,257,045	$192,167,286
MTA-Parking and Traffic[2]	60,720,000	200,000,000	$260,720,000	12,000,000
Port Commission[3]	72,749,351	17,000,000	89,749,351	6,733,521
Airport Commission	4,058,750,000	426,819,856	4,485,569,856	365,927,096
Total	**$9,176,527,018**	**$1,571,769,234**	**$10,748,296,252**	**$576,827,903**

[1] Includes revenue bonds, commercial paper, State Loans.
[2] The SFMTA 2012 Series Revenue Bonds were issued on July 11, 2012. SFMTA 2013 Series Revenue Bonds and Commercial Papers have not yet been issued.
[3] Includes loans from the California Department of Boating & Waterways and the SFPUC.

CAPITAL PROJECTS



Building the Iron Horse, 2010

By Owen Smith

District 7, Laguna Honda Hospital

Owen Smith chose to illustrate the building of the Golden Gate Bridge because of the subject matter's connection to the Glen Wessel WPA murals, in the original Laguna Honda building, which include themes related to labor and the four classic elements. To Smith, the building of the Golden Gate Bridge represents human audacity, bravery, skill, and artistic and engineering achievement. The location of the bridge is a meeting of water, earth, and sky (air), and the bridge is forged in steel (fire).

CAPITAL PROJECTS

TEN-YEAR CAPITAL PLAN AND PROPOSED FY 2013-14 AND 2014-15 CAPITAL BUDGET

Every two years, the City Administrator submits a Ten-Year Capital Plan to the Mayor and Board of Supervisors, as required under Section 3.21 of the Administrative Code. The Ten-Year Capital Plan (the Plan) provides an assessment of the City's capital infrastructure needs and a financing plan for addressing those needs. Under the authority of the City Administrator, the Capital Planning Program prepares the Plan and presents it to the Capital Planning Committee (CPC) for review. The Plan, along with the City's Five-Year Financial Plan and Information and Communication Technology Plan, is issued in odd years. In those years, the Plan is submitted to the Board on March 1 for approval no later than May 1. Following adoption of the Plan, the Capital Planning Committee proposes a rolling two-year capital budget for consideration by the Board of Supervisors during the regular budget process.

Eligible Projects

Within the Plan, capital projects fall into one of five general funding categories, which make up the City's Capital pay-as-you-go program:

1. Routine Maintenance

The day-to-day maintenance of existing buildings and infrastructure, which often includes labor costs.

2. Renewals

FACILITY RENEWALS: Investments that preserve or extend the useful life of facilities and infrastructure. Examples include the repair and replacement of major building systems such as roofs, exterior walls and windows, and heating and cooling systems.

STREETS & RIGHT-OF-WAY RENEWALS: Investments that preserve or extend the useful life of streets, and repair or replace infrastructure in the public right-of-way. Examples include street resurfacing, sidewalk repair, and plaza rehabilitation.

3. Enhancements

AMERICANS WITH DISABILITIES ACT (ADA) TRANSITION PLAN: Investments that improve the accessibility of City facilities, as well as the public right-of-way including curb ramps and sidewalks.

OTHER ENHANCEMENTS:
Investments that increase an assets value or useful life and/or change its use. Examples include purchasing a new facility or park; major additions to an existing facility; and planting new trees.

4. Project Development

Investments in the planning of major capital improvement programs. Examples of planning activities include project design and environmental review.

5. Critical Capital Improvements and Emerging Needs

Investments that address a critical need (which may or may not be identified in the Plan whether they have been clearly defined or not) investments that can be used to leverage additional funds. Examples include emergency repairs or stabilization projects resulting from unforeseen events or disasters, building and infrastructure evaluations and studies, and improvements to comply with state, federal, or local mandates and policy priorities.

HIGHLIGHTS OF THE FY 2014-23 CAPITAL PLAN

The City's Fiscal Year (FY) 2014-23 Ten-Year Capital Plan, adopted in April 2013, recommends total investments of $25.1 billion between FYs 2013-14 and 2022-23. The proposed projects address a variety of critical capital needs for the City's water and sewer systems, Port and Airport, mass transit and roadway network, parks and plazas, and public health and public protection facilities. Examples of investments in the Capital Plan directed at General Fund programs and services include:

Improved Maintenance of City Facilities, Roads, and Infrastructure

Overall investment levels in the maintenance and renewal of facilities and right-of-way infrastructure increase gradually over the life of the Plan. Totaling $1.6 billion in General Fund sources, the proposed renewal investments capture 55.0 percent of the need in year one and increase to 136.0 percent in year ten of the Plan, at which point the City will begin to address the current backlog of deferred maintenance, which is projected to grow to an estimated $1.2 billion by FY 2022-23.

Earthquake and Public Safety Improvements at Critical Facilities

The Plan heavily prioritizes seismic and other public safety projects that ensure city facilities are seismically safe and operable after an emergency. These investments total more than $1.9 billion. The highest priorities are projects in the June 2014 and June 2021 Earthquake Safety and Emergency Response General Obligation bonds, and the replacement of County Jails 3 and 4 now at the Hall of Justice.

Disability Access Improvements

The Plan also prioritizes improving the accessibility of city facilities for the disabled in accordance with the City's Americans with Disabilities Act (ADA) transition plan. It recommends spending $159.0 million over the next ten years to improve the accessibility of city facilities and the public right-of-way, including curb ramps and sidewalks.

Parks and Open Space Improvements

The Plan proposes $310.0 million in system wide work, funded primarily with bond issuances from the $195.0 million Clean and Safe Neighborhood Parks General Obligation bond that was approved by voters in November 2012.

IMPACT OF FY 2014-23 CAPITAL PLAN ON CITY'S OPERATING BUDGET

The City's Ten-Year Capital Plan anticipates a number of major Capital Improvement Programs that will have an impact on the City's operating budget. The City is starting to quantify these operating expenditures and include them in the Capital Plan's cost estimates and the City's long-term financial planning projections. Below are some highlights of changes to operating costs due to the projects in the Ten-Year Capital Plan. A more detailed discussion of specific projects can be found in the Ten-Year Capital Plan.

Growth in General Fund Cash Expenditures

The Ten-Year Capital Plan recommends an annual increase of 10.0 percent in the level of General Fund cash expenditures for capital improvements from the inception of the Plan in 2006. These increases are anticipated in the City's FY 2013-14 through FY 2017-18 Five-Year Financial Plan in the projection for General Fund operating revenues and expenditures. The solutions section of the Five-Year Financial Plan recommends adjusting the level of anticipated cash investments to FY 2013-14 levels and then growing at 10.0 percent per year to address projected General Fund budget shortfalls over the next five years. This strategy will be revisited in the City's next Ten-Year Capital Plan.

Pre-funding Capital Bond Programs

Over the past seven years, the Capital Plan has included a policy of pre-funding planning for major capital improvement programs with General Fund pay-as-you-go funding. On several occasions in the City's history, the

City proposed to voters General Obligation (G.O.) bond programs without adequate planning or complete cost estimates. As a result, the value of the voter-approved bonds was insufficient to complete the promised project scope, leading to financial challenges. The policy of pre-funding planning for capital improvement programs has been successfully implemented with the 2008 San Francisco General Hospital rebuild bond, the 2010 Earthquake Safety and Emergency Response (ESER) bond, the 2011 Road Repaving and Street Safety Bond, and the 2012 Clean and Safe Neighborhood Parks bond. The FY 2013-14 budget includes funding to plan the second ESER bond in June 2014, and the FY 2014-15 budget includes funding to plan the Public Health bond in November 2015. This interaction between the operating budget and major capital programs has additional long-term financial benefits for the City's operating budget, since incomplete cost estimates historically have meant operating funds must be diverted to make up for shortfalls in G.O. bond-funded improvements. Furthermore, many bond eligible expenses are reimbursable to the General Fund in later years; the FY 2014-15 budget includes reimbursements for $11.6 million in past critical project development expenses mostly from ESER 1. These funds will cover the upcoming $11.6 million in project development in the FY 2014-15 budget for the 2015 Public Health bond and the Jail Replacement project.

Justice Facilities Improvement Program

The Earthquake Safety and Emergency Response bond passed by voters in 2010, as well as a similar bond planned for 2014, are part of a larger plan to replace the seismically vulnerable Hall of Justice. The City dedicates approximately $0.6 million per year from the General Fund in short-term repairs and upgrades to keep the Hall of Justice safe and operational until a larger portion of the building can be relocated. While the cost to relocate criminal justice functions out of the Hall of Justice is substantial, the potential cost of delaying the project is even more significant. For example, in the event of a major seismic event, the City would need to pay for the 800 prisoners and employees housed in Jails 3 and 4 to be moved to a temporary facility while building a replacement facility at a cost of several hundred of millions of dollars.

San Francisco General Hospital

Over the next few years, construction will be completed on the new San Francisco General Hospital. The Department of Public Health anticipates the need for approximately $170.0 million in equipment that cannot be paid for with G.O. bond funds. The Department hopes to fund a portion of this need with donations from the San Francisco General Hospital Foundation and $105.0 million is included in this proposed two-year budget.

Streets and Right-of-Way

Failure to maintain the City's streets leads to street reconstruction that is 4.6 times the cost of regular maintenance. General Fund impacts and cost concerns led the Mayor and President of the Board of Supervisors to create a Street Resurfacing Finance Working Group. This Working Group put forth a report detailing funding and policy options to maintain and improve the City's streets and right-of-way, in part leading to the introduction and passage of the $248.0 million Road Repaving and Street Safety G.O. bond measure in 2011.

The City is responsible for maintaining approximately 865 miles of streets and roadways comprising of 12,855 street segments. The statewide average Pavement Condition Index (PCI) score is 66, while the San Francisco PCI is 65. The City has committed to reaching a PCI of 70 by funding street resurfacing through the General Fund after the 2012 Road Resurfacing and Street Safety General Obligation bond is exhausted, and as a result the FY 2014-15 budget includes $40.0 million in additional General Fund monies to repave the City's streets. Over the next ten years, the Plan recommends that the City invest $867.0 million in street repaving from all sources to improve the PCI to 70 and sustain that condition.

Additional investments are proposed in the FY 2014-23 Ten-Year Capital Plan for a comprehensive set of improvements through the Transportation and Street Infrastructure Package (TSIP), which will provide safe and complete streets in neighborhoods across the City and improve transit reliability. The Plan recommends using $660.0 million in funding from several sources including the General Fund; the business tax, passed in November 2012; and a vehicle license fee to be proposed on the November 2014 ballot. The TSIP also includes a proposed $150.0 million Transportation Improvement bond for the November 2014 ballot along with the vehicle license fee.

PROPOSED CAPITAL BUDGET FOR FY 2013-14 AND FY 2014-15

For FY 2013-14 and FY 2014-15, the capital budget proposes $210.0 million in total capital investments for General Fund departments, supporting approximately 1,900 direct and indirect jobs during the life of the projects. The fixed FY 2013-14 capital budget for Enterprise departments, approved in May 2012 and adjusted by supplemental appropriations in May 2013, includes an additional $235.2 million in total capital projects, supporting approximately 2,000 jobs.

The proposed capital budget prioritizes critical infrastructure and life-safety projects, as well as projects that will create jobs for San Francisco residents and generate economic activity.

Enterprise Department Capital Projects

Major Enterprise department projects in the FY 2013-14 budget include the continuation of the Runway Safety Area Program at the San Francisco International Airport; structural improvements to several piers along the Port's waterfront to support the America's Cup; and the Sewer System Improvement Program by the Public Utilities Commission. In addition, several major Enterprise department projects not included in the City's budget are expected to begin or make significant progress over the next two fiscal years, including the Central Subway, Doyle Drive, and the Transbay Terminal. These projects are funded outside of the City's budget process through supplemental appropriations or grant resolutions.

General Fund Department Capital Projects

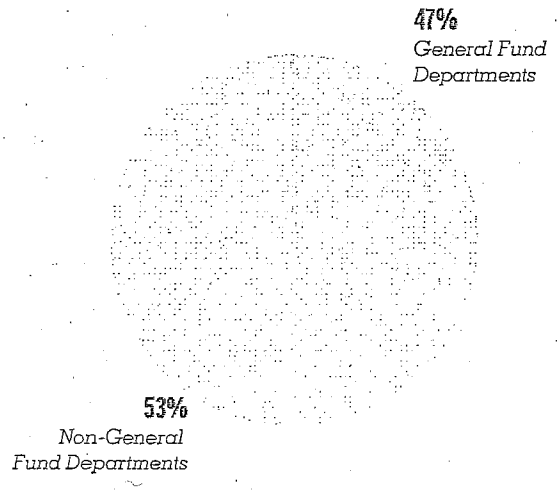
The proposed General Fund pay-as-you-go investments in the Fiscal Years 2013-14 and 2014-15 capital budget total approximately $177.1 million. These investments include ADA improvements; routine maintenance of City assets; funding for our streets and right-of-way; renewals at facilities supporting the delivery of public safety and health services; and planning and design for critical infrastructure projects including projects related to the replacement of the Hall of Justice and the Department of Public Health. This funding commitment presents 92 percent of the Capital Plan's recommended funding level. This significant General Fund investment in capital includes $78.1 million in FY 2013-14 and $105.3 million in FY 2014-15. The increase in funding from FY 2013-14 to 2014-15 is due to a large General Fund increase for street repaving to make up for the expiration of the Road Resurfacing and Street Safety Bond.

Additional non-General Fund sources such as the Open Space Fund, the Marina Yacht Harbor Fund, the Golf Fund, federal and state grants, development impact fees, and other sources, bring the total capital investments for General Fund departments to approximately $210.0 million over the next two years.

Detailed information on the evaluation and prioritization of capital projects can be found in the Executive Summary and Appendix of the FY 2014-23 Capital Plan, which is available online at **www.onesanfrancisco.org**

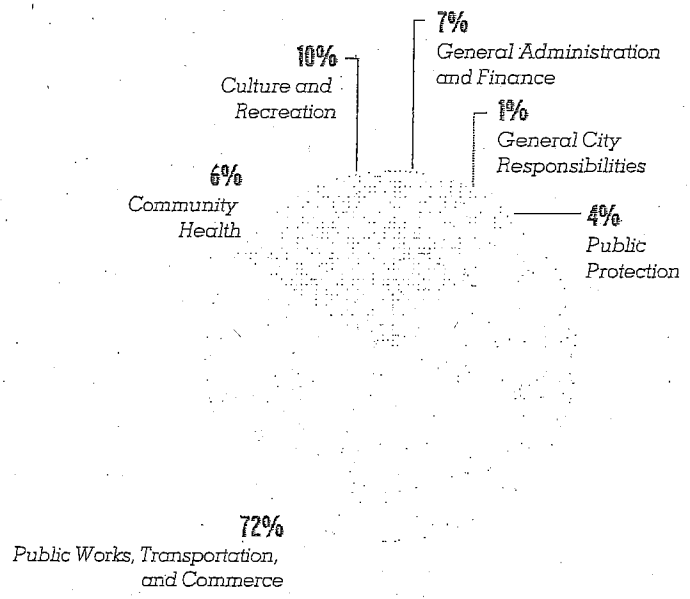
A list of projects included in the FY 2013-14 and 2014-15 proposed budget is included on the following pages.

FY 2013-14 AND FY 2014-15 TOTAL CAPITAL BUDGET



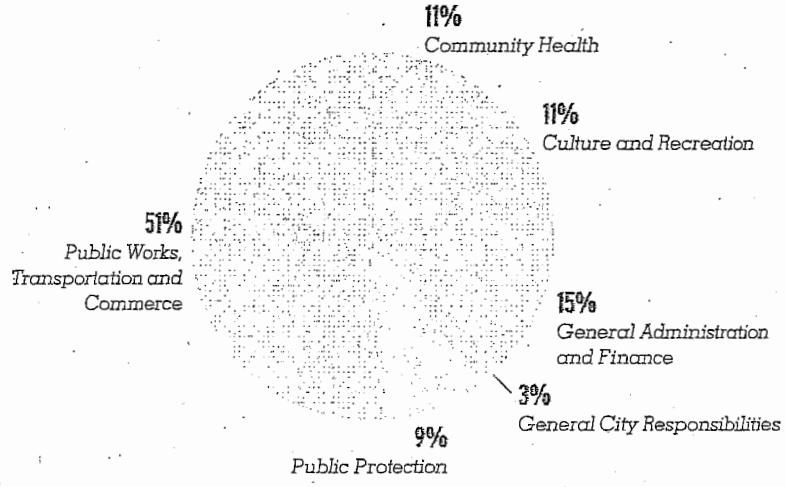
Over the next two years, $445.2 million will be spent on capital; 47.2 percent will go towards needs for General Fund departments. However, some FY 2014-15 capital projects for the four Enterprise departments aren't captured in these figures, as they will budget for FY 2014-15 next year.

FY 2013-14 AND FY 2014-15 CAPITAL BUDGET BY SERVICE AREA



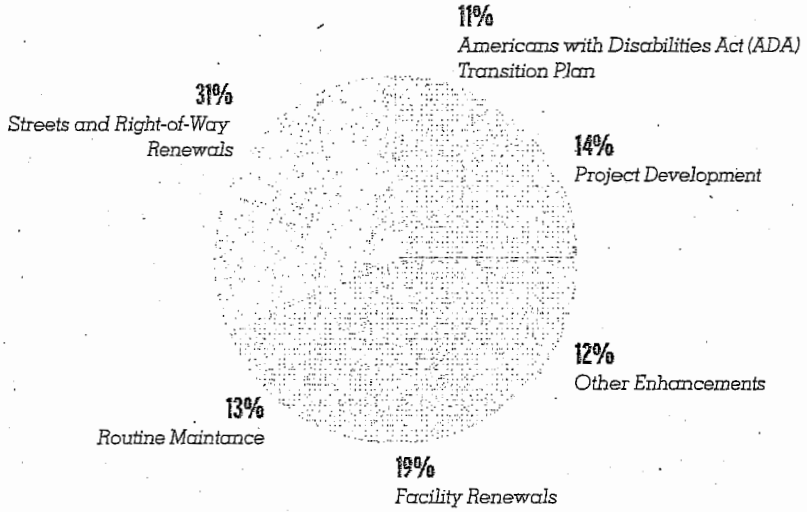
Approximately 72 percent of the City's total capital budget funds Public Works, Transportation, and Commerce projects. Because San Francisco is a City and a County, the budget includes funding for such diverse functions as street paving, pier maintenance, sewer and water system repairs, and improvements to our Airport.

FY 2013-14 AND FY 2014-15 GENERAL FUND CAPITAL BUDGET BY SERVICE AREA



Public Works, Transportation, and Commerce represents 51.1 percent of total General Fund department capital spending. In FY 2014-15, funding for Public Works, Transportation and Commerce capital projects grows by $41.6 million over the prior year, largely due to the City funding $40.0 million in street repaving with General Fund monies after the Road Resurfacing and Street Safety bond funding is expended.

FY 2013-14 AND FY 2014-15 GENERAL FUND CAPITAL BUDGET BY EXPENDITURE TYPE



Streets and Right-of-Way projects make up 31.2 percent of the General Fund capital budget; this includes spending on pothole filling, streetscape projects, greening projects, initial paving of large portions of market street, and general street resurfacing in FY 2014-15. In FY 2013-14, street resurfacing is funded with bond proceeds.

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : AAM ASIAN ART MUSEUM				
CAA06R00AABE	BUILDING EXTERIORS	GF-ANNUAL PROJECT	46,000	
FAA06F0000FM	FACILITY MAINTENANCE	GF-ANNUAL PROJECT	220,725	228,725
FAAFAC00	AAM - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT		400,000
Department : AAM Subtotal			**266,725**	**628,725**
Department : ADM GENERAL SERVICES AGENCY - CITY ADMIN				
CAD067IPEN01	COMMUNITY OPPORTUNITIES GRANT	GF-CONTINUING PROJECTS	25,000	200,000
CAD067IPMO01	COMMUNITY OPPORTUNITIES PROGRAM	GF-CONTINUING PROJECTS	50,000	180,000
CAD067MDLHAD	ADA	GF-CONTINUING PROJECTS	200,000	
CAD067MDRPAD	ADA	GF-CONTINUING PROJECTS	500,000	1,500,000
CAD067MDYGAD	ADA	GF-CONTINUING PROJECTS	400,000	2,000,000
CAD067MEMEPD	PROJECT DEVELOPMENT	GF-CONTINUING PROJECTS	4,560,000	
CAD067RELL01	TENANT IMPROVEMENTS	GF-ANNUAL PROJECT	520,000	
CAD06RACACIF	INTERIOR FINISHES	GF-CONTINUING PROJECTS	52,000	
CAD06RREZVEC	ELEVATOR REFURBISHMENT	GF-CONTINUING PROJECTS		1,500,000
CAD06RREBGRR	ROOF REPLACEMENT	GF-CONTINUING PROJECTS	100,000	50,000
CAD06RRECHIF	INTERIOR FINISHES	GF-CONTINUING PROJECTS		300,000
CADANC00	ANIMAL SHELTER FACILITY PLAN	GF-ANNUAL PROJECT	700,000	
CADCHG11	CITY HALL EMERGENCY GENERATOR PROJECT	GF-CONTINUING PROJECTS	1,084,203	620,000
CADCHSRECH00	CITY HALL SECURITY SYSTEM	GF-CONTINUING PROJECTS	290,000	
CADEND191299	ADA MAINT&RENEWAL FY11-12 RESERVE	GF-CONTINUING PROJECTS	1,235,005	
CADEND301299	ADA SFGH CAMPUS	GF-CONTINUING PROJECTS	2,000,000	
CADEND311299	ADA GSA	GF-CONTINUING PROJECTS	1,612,000	
CADEND321299	ADA GSA	GF-CONTINUING PROJECTS	500,000	100,000
CADEND331299	ADA DPH	GF-CONTINUING PROJECTS	700,000	650,000
CADEND341299	ADA HSA	GF-CONTINUING PROJECTS		200,000
CADFIR11	CITY HALL FIRE ALARM PROJECT	GF-CONTINUING PROJECTS	313,100	
CCF50000	MOSCONE CONVENTION CENTER EXPANSION PLAN	CONV FAC FD-CONTINUING PROJECTS	3,400,000	
FADANC06	ROOF REPLACEMENT	GF-ANNUAL PROJECT	50,000	
FADCHL03	WINDOW STABILIZATION	GF-ANNUAL PROJECT		1,600,000
FADHOJBU1199	FY10-11 CIP BUDGET	GF-ANNUAL PROJECT	184,000	193,000
FADMAR01	REPAVING PROJECT	GF-ANNUAL PROJECT	300,000	
FADOFA1214	FY 13-14 CIP BUDGET	GF-ANNUAL PROJECT	263,000	276,000
PATCIPCPBU99	CAPITAL PLANNING 06-07	GF-CONTINUING PROJECTS	750,000	750,000
Department : ADM Subtotal			**19,788,308**	**10,119,000**
Department : AIR AIRPORT COMMISSION				
CAC046UN4601	ENVIRONMENTAL IMPROVEMENTS-UNALLOC	SFIA-CAPITAL PROJECTS-FEDERAL FUND	1,854,000	
CAC047UN4701	AIRFIELD IMPROVEMENTS-UNALLOC	SFIA-CAPITAL PROJECTS-FEDERAL FUND	63,087,491	
CAC050UN5001	AIRPORT SUPPORT-UNALLOC	SFIA-CAPITAL PROJECTS-OPERATING FUND	4,988,000	
CAC060UN6001	UTILITY IMPROVEMENTS-UNALLOC	SFIA-CAPITAL PROJECTS-FEDERAL FUND	6,000,000	
CATCLM99	AIRPORT ANTICIPATED CLAIMS	SFIA-CONTINUING PROJ-OPERATING FD	200,000	
FAC20099	AIRFIELD FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	600,000	
FAC30099	TERMINAL FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	2,700,000	
FAC40099	GROUNDSIDE FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	700,000	
FAC45099	UTILITIES FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	2,000,000	
FAC50099	SUPPORT FAC MAINT	SFIA-CONTINUING PROJ-OPERATING FD	2,500,000	
FAC55099	WEST OF BAYSHORE FACILITY MAINTENANCE	SFIA-CONTINUING PROJ-OPERATING FD	500,000	
MACART99	AIRPORT MUSEUM ART ACQUISITION	SFIA-CONTINUING PROJ-OPERATING FD	110,000	
Department : AIR Subtotal			**84,739,491**	**0**

4416

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : ART ARTS COMMISSION				
CAR067CCBV01	BVOH - RENOVATION	GF-CONTINUING PROJECTS	1,050,000	
CAR067CO00SR	CIVIC COLL - STRUCT ASSMT & REINFORCEMNT	GF-CONTINUING PROJECTS		160,000
CAR067IPMO01	PATRICIA'S GREEN ROTATING ART PROJECT	MARKET & OCTAVIA COMMUNITY IMPROVEMENT	20,000	20,000
CAR06RCCAAEE	AAACC - ELECTRICAL EQUIP/ROUGH-IN	GF-CONTINUING PROJECTS	159,005	
CAR06RCCAARR	AAACC - ROOF REPLACEMENT	GF-CONTINUING PROJECTS	50,000	
CAR06RCCMCHV	MCCLA - HVAC DISTRIB SYS/CONTROLS/EQUIP	GF-CONTINUING PROJECTS		250,000
CAR06RCCSORR	SOMA - ROOF REPLACEMENT	GF-CONTINUING PROJECTS	797,000	
CAR06RCO00CR	CIVIC COLL - RESTORATION	GF-CONTINUING PROJECTS		350,000
CAR06RCO00CT	CIVIC COLL - CONS ASSMT & TRTMT	GF-CONTINUING PROJECTS	100,000	155,000
CARWAR	ART MOVE TO VETERANS BUILDING	GF-CONTINUING PROJECTS	750,000	
FAR06FCO00FM	CIVIC COLL - RESTORATION	GF-ANNUAL PROJECT	106,000	111,000
FAR06FCO00FM	CIVIC COLL - MAINTENANCE	GF-ANNUAL PROJECT	79,000	83,000
Department : ART Subtotal			**3,111,005**	**1,129,000**
Department : CPC CITY PLANNING				
CCP067IPMO01	BRADY BLOCK PARK	MARKET & OCTAVIA COMMUNITY IMPROVEMENT		100,000
CCPBMS01	BETTER MARKET STREET PROJECT	GF-CONTINUING PROJECTS	150,000	
CCPPTP01	PAVEMENT TO PARKS PROGRAM	GF-CONTINUING PROJECTS	254,312	
CCPSTI01	STREET TREE INVENTORY	GF-CONTINUING PROJECTS		200,000
Department : CPC Subtotal			**404,312**	**300,000**
Department : DBI BUILDING INSPECTION				
CBIEVT0101	ELEVATOR UPGRADE	BIF-CONTINUING PROJECTS	500,000	1,000,000
CBIGEN01	GENERATOR REPLACEMENT	BIF-CONTINUING PROJECTS	500,000	1,328,766
CBIHVA0101	HVAC UPGRADE	BIF-CONTINUING PROJECTS	500,000	2,000,000
CBIPHN01	PHONE SYSTEM REPLACEMENT	BIF-CONTINUING PROJECTS	400,000	
CBITEI0101	TENANT IMPROVEMENT	BIF-CONTINUING PROJECTS	2,642,000	2,000,000
Department : DBI Subtotal			**4,542,000**	**6,328,766**
Department : DPH PUBLIC HEALTH				
CHC101	DPH ADMIN BLDG SEISMIC RETROFIT	GF-CONTINUING PROJECTS	400,000	2,500,000
CHCCUR00	CURRY CENTER PROJECT-REVENUE	GF-CONTINUING PROJECTS		150,000
CHCMPC0102	COPC MAXINE HALL -PATIEN CAP-CHN WORK	GF-CONTINUING PROJECTS	750,000	
CHCPHC0102	POTRERO HILL HLTH CTR HVAC & ROOF-CHN WK	GF-CONTINUING PROJECTS	375,000	
CHGB5R0102	BLDG 5 RENOVATION & SEISMIC RETRO-CHN	SFGH-CONTINUING PROJ-OPERATING FD	875,000	5,800,000
CHGB5S0102	SFGH BLDG 5 SWITCHBOARD REPL - CHN WORK	SFGH-CONTINUING PROJ-OPERATING FD		500,000
CHGB5W0102	SFGH BLDG 5 WARD 7A; B & C PSYCH	SFGH-CONTINUING PROJ-OPERATING FD		150,000
CHGB890102	SFGH BLDG 89 & 90 -CHN WORK	SFGH-CONTINUING PROJ-OPERATING FD	250,000	1,000,000
CHGELE0102	SFGH ELEVATOR REPLACEMENT BLDG 5-CHN	SFGH-CONTINUING PROJ-OPERATING FD	2,000,000	
CHGFAS0102	SFGH CAMPUS FIRE ALARM SYSTEM-CHN WORK	SFGH-CONTINUING PROJ-OPERATING FD		350,000
CHGKRR0102	SFGH KITCHEN RETHERM REPLACEMENT-CHN	SFGH-CONTINUING PROJ-OPERATING FD		75,000
CHLPNT0101	LHH WARDS A B C & H PAINTING	LHH-CONTINUING PROJ-OPERATING FD		400,000
CHLPNT0201	LHH PAINT EXTERIORS K L & M WINGS	LHH-CONTINUING PROJ-OPERATING FD		475,000
CHLROF0101	LHH ROOFING AT A B & C WINGS.	LHH-CONTINUING PROJ-OPERATING FD		400,000
FHC20001	FACILITIES MAINTENANCE-HEALTH CENTERS	GF-ANNUAL PROJECT	315,000	331,000
FHG20001	MISC FAC MAINT PROJ	SFGH-OPERATING-ANNUAL PROJECTS	1,155,000	1,213,000
FHL350	MISC FAC MAINT PROJ	LHH-OPERATING-ANNUAL PROJECTS	998,000	1,048,000
GHC315	VAR LOC-MISC FAC MAINT PROJS	GF-ANNUAL PROJECT	53,000	56,000
GHG9110101	EMS 911 FUND - ALL YEARS	SFGH-CONTINUING PROJ-OPERATING FD	506,970	
PHG101	UC MAINT/CAPITAL IMPVT FUND MASTER PRJ	SFGH-UC-MAINT/CAPITAL IMPVT FUND	692,234	
PHM313	DATA CONVERSION	GF-ANNUAL PROJECT	116,000	122,000
Department : DPH Subtotal			**8,486,204**	**14,570,000**

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : DPW GENERAL SERVICES AGENCY - PUBLIC WORKS				
CENSTRSS8BU99	STREET STRUCTURES REPAIRS BUDGET ALLOCTN	GF-CONTINUING PROJECTS	500,000	1,102,500
CHUT14SRBU99	STREET RECONSTR & RENOVATION BGT ALLOC	ROAD FUND	6,884,293	7,158,942
CHUT14SRBU99	STREET RECONSTR & RENOVATION BGT ALLOC	SPECIAL GAS TAX STREET IMPVT FUND	12,165,707	12,651,058
CPWBLDSS0399	BETTER MARKET STREET BUDGET	GF-CONTINUING PROJECTS	2,320,000	
CPWBLDYDBU01	TRAINING & DEPT OPER CTR TRAILER REPLACE	GF-CONTINUING PROJECTS	450,000	
CPWBLDYDBU02	CARPENTER SHOP DUST COLLECTION SYS REWOR	GF-CONTINUING PROJECTS		303,450
CPWCRMBOBU99	BUDGET	GF-CONTINUING PROJECTS	1,247,000	
CPWCRMCRBU99	CURB RAMPS (ADA ROW TRAN PLAN) BUDGET	GF-CONTINUING PROJECTS		4,617,996
CPWOFAERBU99	DPW-EMERGENCY CAPITAL REPAIRS BUDGET	GF-CONTINUING PROJECTS	315,000	330,750
CPWPLZPLBU99	HALLIDIE PLAZA ELEVATOR REPLACE BUDGET	GF-CONTINUING PROJECTS		500,000
CPWSSCCCBU99	IPIC-LIVING ALLEYWAY COM CHAL PROG (MK &	MARKET & OCTAVIA COMMUNITY IMPROVEMENT		250,000
CPWSSCPDBU01	TSIP-PED & BIKE SAFETY IMPROV BUDGET	GF-CONTINUING PROJECTS	1,000,000	
CPWSSCPDBU02	IPIC-PED MID-BLOCK PED PATH BET FOLSOM &	RINCON HILL & SOMA COMMUNITY FUNDS		573,000
CPWSSCSSBU01	TSIP-COMPLETE ST CORRIDOR DEV BUDGET	GF-CONTINUING PROJECTS	1,500,000	
CPWSSCSSBU02	TSIP-STREETSCAPE IMP PROG (16TH ST) BUDG	GF-CONTINUING PROJECTS	1,000,000	
CPWSSCSSBU99	STREETSCAPE IM PROJECTS BUDGET	GF-CONTINUING PROJECTS	553,000	500,000
CPWSSCSWBU99	IPIC-GENEVA WESTBOUND SIDEWALK IMP BUDGE	BALBOA PARK COMMUNITY IMPROVEMENT FUND		69,000
CPWTRNSRBU99	STREET RECONSTR & RENOVATION BGT ALLOC	GF-CONTINUING PROJECTS		40,007,812
CSMDSRSABU99	ACCELERATED SIDEWALK ABATEMENT BUDGET	GF-CONTINUING PROJECTS	194,229	852,198
CSMDSRSWBU99	EXPANDED SIDEWALK REPAIR PROGRAM - BGT	GF-CONTINUING PROJECTS	461,344	2,207,957
CUFTRNTRBU99	NEW STREET TREE PLANTING BGT ALLOCATION	GF-CONTINUING PROJECTS	584,677	536,570
CUFTRNTRBU99	NEW STREET TREE PLANTING BGT ALLOCATION	MARKET & OCTAVIA COMMUNITY IMPROVEMENT	50,000	57,000
FBRDPWFMBU99	FACILITIES MAINTENANCE-RECURRING - BGT	GF-CONTINUING PROJECTS	367,500	385,875
GCMOFALABU99	DPW-BCM ASBESTOS & LEAD ABATEMENT - BGT	GF-CONTINUING PROJECTS	138,915	146,000
PENSTRIPBU99	STREET STRUC INSP PROG BUDGET ALLOCATN	GF-CONTINUING PROJECTS	231,000	242,550
PPWCRMCRBU99	CURB RAMP INSPECTION & REPLACEMENT BUDGE	GF-CONTINUING PROJECTS		500,000
PPWPLZIRBU99	DPW-PLAZA INSPECTION & REPAIR BUDGET	GF-CONTINUING PROJECTS	83,075	87,229
PPWTRNLSBU99	DPW-LANDSLIDE/ROCKFALL RESPONSE BUDGET	GF-CONTINUING PROJECTS	105,000	110,250
PSMDSRSABU99	ACCELERATED SIDEWALK ABATEMENT BUDGET	OTHER SPECIAL REVENUE FUND	560,786	970,168
PSMDSRSWBU99	SIDEWALK INSPECTION/REPAIR BUDGET ALLOCA	OTHER SPECIAL REVENUE FUND	1,257,211	1,070,027
PSRTRNPRBU99	DPW-SSR POTHOLE REPAIR	GF-CONTINUING PROJECTS	1,764,000	1,852,200
PUFOFAVRBU99	MAINT. EXISTING MEDIANS-VAR - BGT	GF-CONTINUING PROJECTS	99,225	104,186
PUFTRNTMBU99	STREET TREE MAINTENANCE - BGT	GF-CONTINUING PROJECTS	936,250	248,063
Department :DPW Subtotal			**34,768,212**	**77,434,781**
Department : DSS HUMAN SERVICES				
FSS06F0000FM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	200,000	210,000
FSS06F00CCFM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	71,000	75,000
FSS06F00HSFM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	84,000	88,000
Department :DSS Subtotal			**355,000**	**373,000**
Department : ECD EMERGENCY MANAGEMENT				
CED06700DCHR	DEM CABLE VAULT HARDENING REALIGNMENT PR	GF-CONTINUING PROJECTS	50,000	
CED06700DCHV	DEM DATA CENTER HVAC IMPROVEMENTS	GF-CONTINUING PROJECTS	171,850	
CED06R00TUBE	911 CENTER 1003 TURK ST GUTTER REPLCMT	GF-CONTINUING PROJECTS		218,000
CED06R00TUEE	ELECTRICAL IMPROVEMENTS FOR 1011 TURK ST	GF-CONTINUING PROJECTS	379,000	
Department :ECD Subtotal			**600,850**	**218,000**
Department : FAM FINE ARTS MUSEUM				
CFA06R00DY01	DY -DRAINAGE REPAIRS	GF-CONTINUING PROJECTS		150,000
CFA06R00DYBE	DY - EXTERIOR LIGHTING	GF-CONTINUING PROJECTS		175,000
CFA06R00DYHV	DY - VIBRATION ANALYSIS	GF-CONTINUING PROJECTS		25,000
CFA06R00LHBE	LH - MASONRY	GF-CONTINUING PROJECTS	137,255	416,745
CFA06R00LHEC	LH - ELEVATOR REFURBISHMENT	GF-CONTINUING PROJECTS		20,000
CFA06R00LHHV	LH - HVAC	GF-CONTINUING PROJECTS	268,750	
CFA06R00LHRR	LH - ROOF REPLACEMENT	GF-CONTINUING PROJECTS	417,254	319,188
FFA06F0000FM	FAM - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	158,000	166,000
Department :FAM Subtotal			**981,259**	**1,271,933**

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : FIR FIRE DEPARTMENT				
CFC067DS00SR	SEISMIC REINFORCEMENT	GF-CONTINUING PROJECTS	100,000	
CFC06RDS0001	EXHUAST EXTRACTORS	GF-CONTINUING PROJECTS	250,000	300,000
CFC06RDS0002	BOILERS	GF-CONTINUING PROJECTS	282,500	332,500
CFC06RDS0003	APPARATUS DOOR REPLACEMENT	GF-CONTINUING PROJECTS	100,000	200,000
CFC06RDS00EG	EMERGENCY GENERATORS	GF-CONTINUING PROJECTS		500,000
CFC06RDS00HV	HVAC	GF-CONTINUING PROJECTS		250,000
FFC06F0000FM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	600,000	670,000
FFC06F00UTFM	FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	289,000	303,000
Department :FIR Subtotal			**1,621,500**	**2,555,500**
Department : GEN GENERAL CITY RESPONSIBILITY				
PGEPHR00	PUBLIC HOUSING REBUILD FUND	GF-CONTINUING PROJECTS	2,963,890	2,984,490
Department :GEN Subtotal			**2,963,890**	**2,984,490**
Department : JUV JUVENILE PROBATION				
CJV067LC00MP	MASTER PLAN	GF-CONTINUING PROJECTS	200,000	300,000
CJV06RLC00RR	ROOF REPLACEMENT	GF-ANNUAL PROJECT		350,000
CJV06RYG00RP	REPAVING	GF-CONTINUING PROJECTS		200,000
CJV06RYGJJBE	BUILDING EXTERIORS	GF-CONTINUING PROJECTS		250,000
CJV06RYGJJHV	HVAC DISTRIBUTIONS SYS/CONTROLS/EQUIP	GF-CONTINUING PROJECTS		400,000
CJV06RYGYAFD	FIRE DETECTION/PROTECTION SYS	GF-CONTINUING PROJECTS	547,000	
CJV13213	PLUMBING REPLCMNT AT LCR FY12-13	GF-ANNUAL PROJECT	61,000	
FJV06F0000FM	JUV - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	497,000	364,000
Department :JUV Subtotal			**1,305,000**	**1,864,000**
Department : LIB PUBLIC LIBRARY				
CLBPOPBR14BU	POST-OCCUPANCY ENHANCMTS FY13-14 BGT	LIBRARY FUND - CONTINUING PROJECTS	250,997	
CLBPOPBR15BU	POE-F15-BUDGET	LIBRARY FUND - CONTINUING PROJECTS		195,855
CLBTNCMA14BU	TEEN CENTER-FY14-BUDGET	LIBRARY FUND - CONTINUING PROJECTS	1,650,000	
FLBCPC	10 YEAR CAPITAL PLANNING PROGRAM	LIBRARY FUND - CONTINUING PROJECTS	150,000	
Department :LIB Subtotal			**2,050,997**	**195,855**
Department : MTA MUNICIPAL TRANSPORTATION AGENCY				
		MUNI-OPERATING-NON-PROJ-CONTROLLED FD	5,046,621	5,046,621
Department :MTA Subtotal			**5,046,621**	**5,046,621**
Department : POL POLICE				
CPC0670000SR	POLICE STATIONS SEISMIC IMPROVEMENTS	GF-CONTINUING PROJECTS	180,000	
CPC06700MD01	SFPD MARINE BOAT DOCK	GF-CONTINUING PROJECTS	25,000	
CPC06700MI01	MISSION SECURITY FENCING	GF-CONTINUING PROJECTS		250,000
CPC06R000001	POLICE STATIONS HOT WATER SUPPLY SYSTEMS	GF-CONTINUING PROJECTS	50,000	50,000
CPC06R000002	POLICE FACILITIES DRAINAGE REPAIRS	GF-CONTINUING PROJECTS	50,000	150,000
CPC06R0000HV	POLICE STATION HVAC UPGRADES	GF-CONTINUING PROJECTS	375,000	
CPC06R0000RR	POLICE FACILITIES ROOFS REPAIRS	GF-CONTINUING PROJECTS		250,000
CPC06R00ACHV	ACADEMY HVAC AND ELECTRICITY UPGRADES	GF-CONTINUING PROJECTS	250,000	
CPC06R00LM01	LAKE MERCED RANGE MAINTENANCE PROJECTS	GF-CONTINUING PROJECTS	200,000	200,000
CPC06R00ST00	GGP STABLES RENOVATION	GF-CONTINUING PROJECTS	227,000	500,000
FPC06F0000FM	POLICE FACILITIES MAINTENANCE	GF-CONTINUING PROJECTS	105,000	110,000
GPC06F0000HZ	POLICE HAZMAT ABATEMENT	GF-CONTINUING PROJECTS	21,000	22,000
Department :POL Subtotal			**1,483,000**	**1,532,000**

PROPOSED CAPITAL PROJECTS

	Project Title	Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : PRT PORT				
CP061901	EMERGENCY FACILITY MAINTENANCE	PORT-CONTINUING PROJ-OPERATING FD	502,776	
CP06251901	MAINTENANCE DREDGING FY 11/12 & FY 12/13	PORT-CONTINUING PROJ-OPERATING FD	3,200,000	550,000
CP068001	PORT ADA TRANSITION PLAN	PORT-CONTINUING PROJ-OPERATING FD	300,000	
CP072001	PIER 80/92/96 TRACK MAINT.	PORT-CONTINUING PROJ-OPERATING FD	100,000	
CP07271101	MATERIALS TESTING FY 12/13 & FY 13/14	PORT-CONTINUING PROJ-OPERATING FD	750,000	
CP075901	ROOF REPAIR PROJECT	PORT-CONTINUING PROJ-OPERATING FD	1,725,224	
CP076101	UTILITIES PROJECT	PORT-CONTINUING PROJ-OPERATING FD	2,690,000	
CP077401	GREENING/BEAUTIFICATION IMP - S.WATERFNT	PORT-CONTINUING PROJ-OPERATING FD	150,000	
CP077601	LEASING CAPITAL IMPROVEMENT PROJECT	PORT-CONTINUING PROJ-OPERATING FD	100,000	
CP077801	PIER STRUCTURE RPR PRJT PH II	PORT-CONTINUING PROJ-OPERATING FD	732,000	
CP079401	SO WATERFRNT OPEN SPACE ENHNCMNTS/ALTERN	PORT-CONTINUING PROJ-OPERATING FD	550,000	
CP079601	PIER 70 INFRASTRUCTURE PLAN	PORT-CONTINUING PROJ-OPERATING FD	200,000	
CP09219ARJ01	P35 SUBSTRUCTURE REPAIR	PORT-CONTINUING PROJ-OPERATING FD	3,000,000	
GP022801	STORMWATER POLLUTION CONTROL	PORT-OPERATING-ANNUAL PROJECTS	190,000	
GP023601	PUBLIC ACCESS IMPROVEMENTS	PORT-OPERATING-ANNUAL PROJECTS	75,000	
GP053601	MISCELLANEOUS TENANT FACILITY IMPROVEMNT	PORT-OPERATING-ANNUAL PROJECTS	185,000	
GP054301	FACILITY MAINTENANCE AND REPAIR	PORT-OPERATING-ANNUAL PROJECTS	287,000	
GP054701	WHARF J-10 OVERSIGHT	PORT-OPERATING-ANNUAL PROJECTS	40,000	
GP054801	ABANDONED MAT/ILLEGAL DUMPING CLEANUP-RE	PORT-OPERATING-ANNUAL PROJECTS	180,000	
GP054901	ICS TRAINING DVLPMNT & IMPLEMENTATION	PORT-OPERATING-ANNUAL PROJECTS	25,000	
GP055001	HAZARDOUS WASTE ASSESSMENT & REMOVAL	PORT-OPERATING-ANNUAL PROJECTS	50,000	
GP055101	A/E CNSLTNG PRJT PLNNING; DSG & COST EST	PORT-OPERATING-ANNUAL PROJECTS	450,000	
GP055501	PIER 90 SUBSURFACE PETROLEUM INVSTGTION	PORT-OPERATING-ANNUAL PROJECTS	40,000	
GP055601	UTILITY ANNUAL MAINTENANCE	PORT-OPERATING-ANNUAL PROJECTS	50,000	
GP055701	OIL SPILL RESPONSE TRAINING & INVSTGTION	PORT-OPERATING-ANNUAL PROJECTS	90,000	
GP055901	EMERGENCY OPERATIONS EQUIPT & DOC SUPPLI	PORT-OPERATING-ANNUAL PROJECTS	25,000	
GP056101	PIER 94/96 BACKLANDS SITE INVESTIGATION	PORT-OPERATING-ANNUAL PROJECTS	30,000	
GP056301	EMERGE CITYWIDE PAYROLL PROJECT	PORT-OPERATING-ANNUAL PROJECTS	151,526	
GP056501	SANITARY SEWER MANAGEMENT PLAN	PORT-OPERATING-ANNUAL PROJECTS	90,000	
GP056601	PORT RESILIENCE & RECOVERY PROJECT	PORT-OPERATING-ANNUAL PROJECTS	50,000	
GP056801	PIER 80 UST INVESTIGATION	PORT-OPERATING-ANNUAL PROJECTS	75,000	
GP056901	GIS PROJECT	PORT-OPERATING-ANNUAL PROJECTS	208,000	
GP057101	ORACLE R12 UPGRADE PROJECT	PORT-OPERATING-ANNUAL PROJECTS	300,000	
GP057201	AMERICA'S CUP	PORT-OPERATING-ANNUAL PROJECTS	350,000	
GP062401	CARGO FAC REPAIR	PORT-OPERATING-ANNUAL PROJECTS	109,000	
GP063201	HERON'S HEAD PARK (PIER 98)	PORT-OPERATING-ANNUAL PROJECTS	115,000	
GP072802	PORT EVENTS & PROMOTION	PORT-OPERATING-ANNUAL PROJECTS	150,000	
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	PORT-OPERATING-ANNUAL PROJECTS	565,000	
Department : PRT Subtotal			17,880,526	550,000

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
Department : PUC PUBLIC UTILITIES COMMISSION				
CUH88701	SF ELECTRICAL RELIABILITY/TRANSBAY PRJCT	TRANSBAY CABLE	2,000,000	2,000,000
CUH99801	CAMP MATHER LEACH FIELD PROJECT	HETCHY CONTINUING PROJ-OPERATING FD	1,000,000	
CUW25701	WATERSHED PROTECTION	SFWD-CONTINUING PROJ-OPERATING FD	500,000	500,000
CUW26501	LANDSCAPE CONSERVATION PROGRAM	SFWD-CONTINUING PROJ-OPERATING FD	1,500,000	2,000,000
CUW27101	LONG TERM MONITORING & PERMIT PROGRAM	SFWD-CONTINUING PROJ-OPERATING FD	3,520,000	4,629,000
FUH10001	HETCHY WATER - FACILITIES MAINTENENCE	HETCHY OPERATING-ANNUAL PROJECTS	1,600,000	1,600,000
FUW10101	AWSS MAINTENANCE - CDD	SFWD-OPERATING-ANNUAL PROJECTS	500,000	500,000
FUW10201	WATER ENTERPRISE-WATERSHED PROTECTION	SFWD-OPERATING-ANNUAL PROJECTS	1,996,000	1,696,000
PUH50301	ARC FLASH & ELECTRICAL HAZARD	HETCHY OPERATING-ANNUAL PROJECTS	357,000	
PUH50401	WECC/NERC COMPLIANCE	HETCHY OPERATING-ANNUAL PROJECTS	2,672,000	2,672,000
PUW50201	WATER RESOURCES PLANNING AND DEVELOPMENT	SFWD-OPERATING-ANNUAL PROJECTS	2,100,000	1,000,000
PUW51100	TREASURE ISLAND - MAINTENANCE	HETCHY OPERATING-ANNUAL PROJECTS	2,910,000	2,997,000
PUW51100	TREASURE ISLAND - MAINTENANCE	SFWD-OPERATING-ANNUAL PROJECTS	1,132,000	1,165,000
PUW51101	TREASURE ISLAND - WASTEWATER	CWP-OPERATING-ANNUAL PROJECTS	1,200,000	1,236,000
PUW51401	525 GOLDEN GATE - O & M	CWP-OPERATING-ANNUAL PROJECTS	692,000	713,000
PUW51401	525 GOLDEN GATE - O & M	HETCHY OPERATING-ANNUAL PROJECTS	359,000	370,000
PUW51401	525 GOLDEN GATE - O & M	SFWD-OPERATING-ANNUAL PROJECTS	2,240,000	2,300,000
PUW51501	525 GOLDEN GATE - LEASE PAYMENT	CWP-OPERATING-ANNUAL PROJECTS	2,424,000	2,424,000
PUW51501	525 GOLDEN GATE - LEASE PAYMENT	HETCHY OPERATING-ANNUAL PROJECTS	1,248,000	1,248,000
PUW51501	525 GOLDEN GATE - LEASE PAYMENT	SFWD-OPERATING-ANNUAL PROJECTS	9,167,000	9,166,000
PWW10001	LOW IMPACT DEVELOPMENT	CWP-OPERATING-ANNUAL PROJECTS	1,181,000	681,000
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	CWP-OPERATING-ANNUAL PROJECTS	697,864	300,000
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	HETCHY OPERATING-ANNUAL PROJECTS	332,136	150,000
PYEAES06	YOUTH EMPLOYMENT & ENVIRON BUDGET	SFWD-OPERATING-ANNUAL PROJECTS	1,290,000	1,150,000
Department : PUC Subtotal			**42,618,000**	**40,497,000**
Department : REC RECREATION AND PARK COMMISSION				
CRPACQ01	OS ACQUISITION-BUDGET	OPEN SPACE-CONTINUING PROJECTS	2,028,000	2,149,000
CRPADA01	ADA COMPLIANCE-BUDGET	GF-CONTINUING PROJECTS	300,000	800,000
CRPCCPCCAC01	CIVIC CENTER PLAZA ADA BUDGET	GF-CONTINUING PROJECTS	850,000	650,000
CRPCON01	OPEN SPACE CONTINGENCY-BUDGET	OPEN SPACE-CONTINUING PROJECTS	1,217,000	1,289,000
CRPCPM01	OS CAPITAL PROGRAM MGMT-BUDGET	OPEN SPACE-CONTINUING PROJECTS	1,000,000	1,000,000
CRPENH1FPK	17TH & FOLSOM PARK	EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND	300,000	1,120,000
CRPENHEN01	EASTERN NEIGHBORHOOD PARK REHAB BUDGET	EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND		400,000
CRPENHSMPL01	SOMA PLANNING PROCESS - BUDGET	EASTERN NEIGHBORHOOD PUBLIC BENEFIT FUND	100,000	
CRPERW01	EROSION CONTROL & RETAINING WALL REPL	GF-CONTINUING PROJECTS	247,000	247,000
CRPGAR01	OS COMMUNITY GARDENS-BUDGET	OPEN SPACE-CONTINUING PROJECTS	200,000	200,000
CRPGGPBI01	GGP BISON PADDOCK FENCING BUDGET	GF-CONTINUING PROJECTS	200,000	
CRPGLF01	GOLF PROGRAM	GOLF FUND -CONTINUING PROJECTS	320,000	330,000
CRPIRR01	IRRIGATION SYSTEMS	GF-CONTINUING PROJECTS		500,000
CRPKRT01	KEZAR RUNNING TRACT REPLACEMENT	GF-CONTINUING PROJECTS	2,000,000	
CRPMOCMHPG01	MARGARET HAYWARD PLAYGROUND BUDGET	MARKET & OCTAVIA COMMUNITY IMPROVEMENT		50,000
CRPNRVERPP01	EMERGING NEEDS PROJECTS BUDGET	2000 VARIOUS PARK LSE REV BOND-S2004	1,778,961	
CRPPFR01	PLAYING FIELDS REPLACEMENT	GF-CONTINUING PROJECTS		1,074,240
CRPPMGPS01	PORTSMOUTH SQUARE GARAGE REHAB BUDGET	GF-CONTINUING PROJECTS		300,000
CRPPRP01	PUMP REPLACEMENT PROJECT-BUDGET	GF-CONTINUING PROJECTS	250,000	250,000
CRPRHPRHGP01	RINCON HILL-GUY PLACE PARK BUDGET	RINCON HILL & SOMA COMMUNITY FUNDS	500,000	2,227,900
CRPRSF01	COURT RESURFACING	GF-CONTINUING PROJECTS		400,000
CRPSEC01	SECURITY AND LIGHTING SYSTEM-BUDGET	GF-CONTINUING PROJECTS	125,000	125,000
CRPSSD01	SOMA SKATE PARK & DOG PARK	GF-CONTINUING PROJECTS	1,603,626	
CRPTHS01	TELEGRAPH HILL STABILIZATION-BUDGET	GF-CONTINUING PROJECTS	250,000	
CRPVVFHTBV01	HILLTOP TRAIL TO BAYVIEW HILL BUDGET	VISITACION VALLEY INFRASTRUCTURE FUND	340,000	275,000
CRPYFREHRN	EAST HARBOR RENOVATION	R&P-MARINA YACHT HARBOR FUND	200,000	
CRPYRP01	MARINA YACHT RENOVATION PROGRAM	R&P-MARINA YACHT HARBOR FUND	200,000	
FRPCDM01	MONSTER PARK - FACILITIES MAINTENANCE	GF-ANNUAL PROJECT	1,837,500	
FRPFRH01	FIELD REHABILITATION	GF-ANNUAL PROJECT	103,000	56,000
FRPGEN01	GENERAL FACILITIES MAINT-BUDGET	GF-ANNUAL PROJECT	811,500	695,000
FRPMAT01	MATHER FACILITIES MAINT-BUDGET	GF-ANNUAL PROJECT	210,000	221,000
FRPMBB01	MIDNIGHT BASKETBALL - BUDGET	GF-ANNUAL PROJECT	68,000	68,000

PROPOSED CAPITAL PROJECTS

Project Title		Subfund Title	Proposed 2013-2014	Proposed 2014-2015
FRPYFM01	MYH-FACILITIES MAINTENANCE-BUDGET	R&P-MARINA YACHT HARBOR FUND	300,000	300,000
FRPYFMWHDR01	MARINA RENO. WEST HARBOR DREDGING BUDGET	R&P-MARINA YACHT HARBOR FUND	273,048	99,198
PRPMDP01	MISSION DOLORES PG FAC MAINT RESERVE	GF-CONTINUING PROJECTS	15,000	15,000
Department :REC Subtotal			**17,627,635**	**14,841,338**
Department : REG ELECTIONS				
PRG04300	REG - WAREHOUSE MOVE	GF-NON-PROJECT-CONTROLLED		2,000,000
Department :REG Subtotal			**0**	**2,000,000**
Department : SCI ACADEMY OF SCIENCES				
CSC06R00SCHV	AHU REPLACEMENT	GF-CONTINUING PROJECTS	250,000	
FSC06F0000FM	FACILITES MAINTENANCE	GF-ANNUAL PROJECT	218,400	226,400
Department :SCI Subtotal			**468,400**	**226,400**
Department : SHF SHERIFF				
CSH0670000PD	PROJECT DEVELOPMENT	GF-NON-PROJECT-CONTROLLED	275,000	
CSH067CJ03PD	PROJECT DEVELOPMENT	GF-CONTINUING PROJECTS	2,140,000	2,550,000
CSH06RCJ0101	HOLDING CELL IMPROVEMENT	GF-CONTINUING PROJECTS	100,000	
CSH06RCJ0102	HOT WATER SYSTEM IMPROVEMENT	GF-CONTINUING PROJECTS		205,000
CSH06RCJ01CC	CLOSED CIRCUIT SECURITY EQUIPMENT	GF-CONTINUING PROJECTS	50,000	
CSH06RCJ01RR	ROOF REPAIR	GF-CONTINUING PROJECTS		250,000
CSH06RCJ0201	CELL SERCURITY REFURBISHMENT	GF-CONTINUING PROJECTS	185,000	200,000
CSH06RCJ02ES	EQUIPMENT REPLACEMENT	GF-CONTINUING PROJECTS	165,000	
CSH06RCJ0301	VISITOR AREA UPGRADE	GF-CONTINUING PROJECTS		110,000
CSH06RCJ03IF	INTERIOR FINISH	GF-CONTINUING PROJECTS	137,000	
CSH06RCJ04ES	EQUIPMENT REPLACEMENT	GF-CONTINUING PROJECTS		60,000
CSH06RCJ05ES	EQUIPMENT REPLACEMENT	GF-CONTINUING PROJECTS		132,000
FSH06F0000FM	FACILITES MAINTENANCE	GF-ANNUAL PROJECT	368,000	386,000
FSH06FCJ03FM	FACILITES MAINTENANCE	GF-ANNUAL PROJECT	150,000	150,000
Department :SHF Subtotal			**3,570,000**	**4,043,000**
Department : WAR WAR MEMORIAL				
CWM06R00DSEC	DS ELEVATOR REFURBISHMENT	WAR MEMORIAL-CONTINUING PROJECTS		350,000
CWM06R00DSIF	DS INTERIOR FINISHES	WAR MEMORIAL-CONTINUING PROJECTS	400,000	
CWM06R00OHRR	OH ROOF REPLACEMENT	WAR MEMORIAL-CONTINUING PROJECTS	140,000	
FWM06F0000FM	WAR - FACILITY MAINTENANCE	WAR MEMORIAL-ANNUAL PROJECTS	437,000	412,000
Department :WAR Subtotal			**977,000**	**762,000**
Capital Project Total			**255,655,935**	**189,471,409**

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

Celebrate Ability, 2013

By Johanna Poethig

District 5, Hamilton Recreation Center

Celebrate Ability is a series of mosaic medallions that play with words and images of California native species to highlight the shared activities that take place at the Center.

4424

INFORMATION & COMMUNICATION TECHNOLOGY PROJECTS

INFORMATION & COMMUNICATION TECHNOLOGY (ICT) PLAN AND THE PROPOSED FY 2013-14 AND FY 2014-15 BUDGET

Every other year, the City Administrator submits an Information & Communication Technology Plan (ICT Plan) to the Mayor and Board of Supervisors, as required under Section 22.A of the Administrative Code. The ICT Plan provides an assessment of the City's information and communication technology (IT) needs for the next five years and a financing plan for addressing those needs. Under the authority of the City Administrator, the Committee on Information Technology (COIT) prepares the ICT Plan. The Plan is submitted to the Board of Supervisors on March 1 for approval no later than May 1. Following adoption of the Plan, COIT proposes a two-year IT budget for consideration by the Mayor and Board of Supervisors during the regular budget process. The FY 2013-14 through FY 2017-18 ICT Plan was unanimously adopted by the Board of Supervisors in April 2013.

Eligible Projects

Within the Plan, IT projects fall into four major categories:

1. New / Enhancements

Investments that increase an asset's value or useful life and/or change its use. These typically result from the passage of new laws or mandates, functional changes, or technological advancements.

2. Renewals / Replacements

Investments to preserve or extend the useful life of existing IT infrastructure.

3. Routine Maintenance

Projects that provide for the day-to-day maintenance of existing IT infrastructure, including labor costs. Unlike renewals and enhancements, these costs are often funded within departments' operating budgets.

4. Critical Project Development

Funding for pre-project development and planning. This category continues the City's commitment established through the Capital Planning Program to funding pre-development planning, so that project costs and impacts are clearly understood before a decision is made to either fund or place a project before voters.

HIGHLIGHTS OF THE FY 2013-14 THROUGH FY 2017-18 ICT PLAN

The City's ICT Plan, adopted in April of 2013, identifies goals and priorities to guide the Committee on Information Technology (COIT) as it evaluates departmental IT project requests.

ICT Plan recommends prioritizing projects that:

Make Government More Efficient & Effective

In all economic climates, the City will strive to become more efficient and effective in all business operations and public service offerings. Technology enables and supports

the City's efforts to maximize resources and provide the best possible service to its constituents.

Improve Public Access & Transparency

The City recognizes that a foundation of effective governance is the provision of public access to City information and services. The City will invest in projects to expand online services, improve access to citywide information, and address the digital divide.

Strengthen Security & Disaster Preparedness

The City considers the protection of its business systems and services a primary objective. The City's IT Security program takes a holistic approach to protecting City government services and providing secure, reliable technology solutions for constituents and visitors.

Support & Maintain Critical City IT Infrastructure

Investing in the City's IT infrastructure continues to be a foundational need. The ICT Plan recommends that the City will invest in this crucial area to implement new systems as well as also sustain current systems.

During the five-year period covered by the ICT Plan, FY 2014-18, departments requested a total of $548.0 million in IT project funding. The ICT Plan identified a $205.4 million funding gap and proposed a number of financial strategies to address the shortfall.

FISCAL YEARS 2013-14 AND FY 2014-15 FOR PROPOSED IT PROJECT BUDGET

Departments proposed $199.5 million in IT projects for FYs 2013-14 and 2014-15, including $102.0 million in General Fund requests and $97.5 million in non-General Fund requests. The Committee on Information Technology recommends funding priority IT projects through $59.8 million of General Fund support and $100.3 million of non-General Fund support.

Non-General Fund Department IT Projects

Major non-General Fund projects in the Mayor's FY 2013-14 and 2014-15 proposed budget include a variety of large, multi-year projects such as: electronic medical records conversion at the Department of Public Health; replacement of the secure local area network at the Airport; implementation of systems monitoring and control at the Public Utilities Commission; and a train controls systems upgrade at the Municipal Transportation Agency.

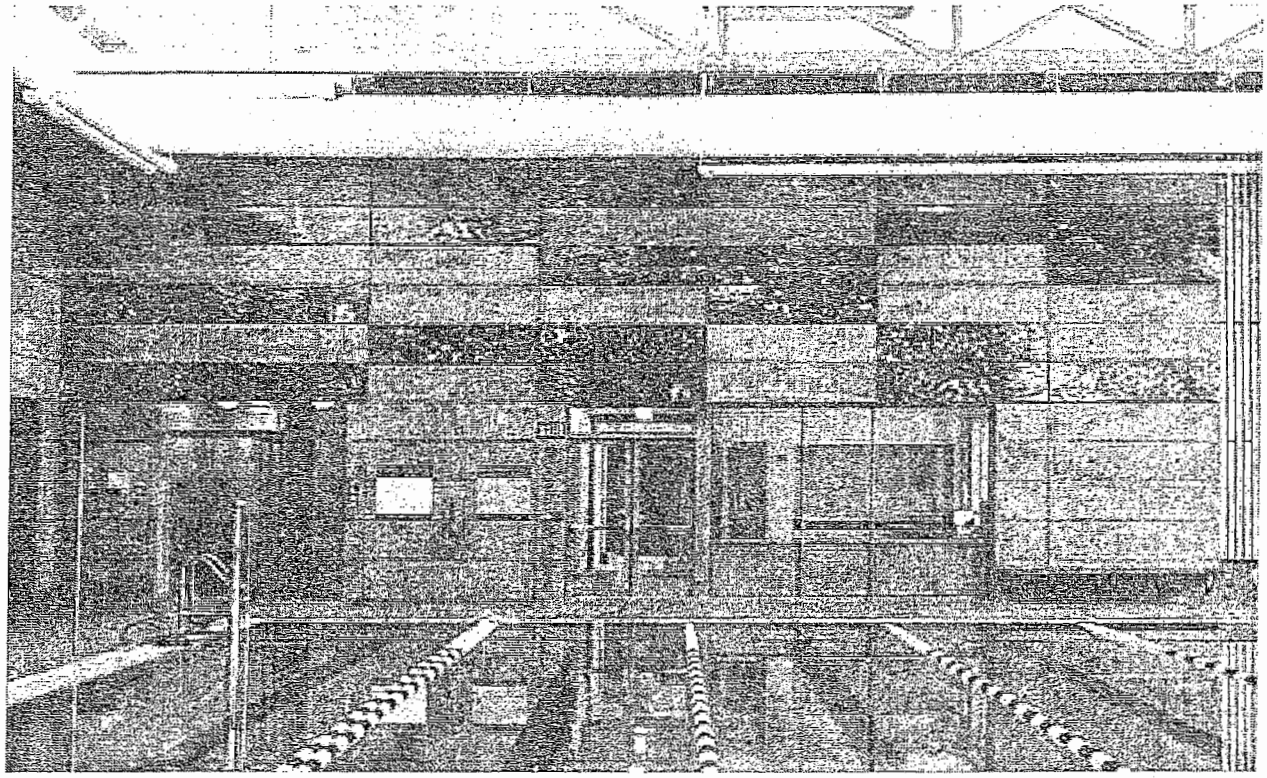
General Fund Support of IT Projects

The FY 2013-14 and 2014-15 budget includes General Fund of $59.8 million in new and continuing IT investments. Major projects include:

- $27.0 million to fund IT infrastructure at the new San Francisco General Hospital.
- $17.1 million in public safety investments for: computer aided dispatch and fire station alerting; the development of an interoperable public safety data network; high-tech mobile devices for police officers; crime data warehouse; planning and project development of the public safety radio system replacement; and IT infrastructure for the new Public Safety Building.
- $1.3 million to complete the scoping of the replacement of the City's legacy financial system.
- $3.0 million to provide security for projects that include the protection of radio sites, on-going IT security measures, and citywide financial systems disaster recovery.
- $1.1 million in investments for fiber and wi-fi to city buildings.

Detailed information about these and other proposed IT projects and a full copy of the City's ICT Plan can be found online at www.sfcoit.org

COMMONLY USED TERMS



Swimmers' Waves, 2008

By Catherine Wagner

District 4, Sava Pool

Swimmer's Waves consists of 27 porcelain enamel panels with images of the waves created by swimmers in a pool. Two of the panels include an image of the beloved former lifeguard Charlie Sava.

4428

COMMONLY USED TERMS

ACCRUAL BASIS ACCOUNTING – An accounting methodology that recognizes revenues or expenditures when services are provided.

ANNUAL APPROPRIATION ORDINANCE (AAO) – The piece of legislation that enacts the annual budget.

ANNUAL SALARY ORDINANCE (ASO) – The piece of legislation that grants departments the authority to fill a specified number of positions during the fiscal year. Note that this is not the same as having the funding to fill that number of positions. The ASO is passed at the same time as the AAO.

ANNUALIZATION – Adjusting a partial year revenue or expense to reflect a full year's worth of income or spending.

ATTRITION SAVINGS – Salary savings that result when positions at a department are vacant.

BALANCING – Process of making revenues match expenditures within each departmental budget and within the City budget as a whole.

BASELINE – (1) The annualized budget for the current fiscal year, which serves as the starting point for preparing the next fiscal year's budget. (2) A required minimum of spending for a specific purpose.

BUDGET CYCLE – The period of time in which the City's financial plan for the upcoming fiscal year is developed; submitted to, reviewed, and enacted by the Board of Supervisors and signed by the Mayor; and implemented by city departments.

CAPITAL BUDGET – Funds to acquire land, plan and construct new buildings, expand or modify existing buildings, and/or purchase equipment related to such construction.

CASH BASIS ACCOUNTING – An accounting methodology that recognizes revenues and expenditures when payments are actually made.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) – The City's Annual Financial Report, which summarizes the performance of all revenue sources and accounts for total expenditures in the prior fiscal year.

CARRYFORWARD – Funds remaining unspent at year-end that a department requests permission to spend during the following fiscal year. Some funds carry forward automatically at year-end.

COST-OF-LIVING ADJUSTMENT (COLA) – A regularly scheduled adjustment to salaries, aid payments or other types of expenditures to reflect the cost of inflation.

COUNTY-WIDE COST ALLOCATION PLAN (COWCAP) – The County-Wide Cost Allocation Plan is developed annually by the Controller's Office and calculates the overhead rate charged to each department for its share of citywide overhead costs, such as payroll, accounting, and operations.

DEFICIT – An excess of expenditures over revenues.

ENTERPRISE DEPARTMENT – A department that does not require a General Fund subsidy because it generates its own revenues by charging a fee for service.

FISCAL YEAR – The twelve-month budget cycle. San Francisco's fiscal year runs from July 1st to June 30th.

FRINGE – The dollar value of employee benefits such as health and dental, which varies from position to position.

FULL-TIME EQUIVALENT (FTE) – One or more employees who cumulatively work 40 hours/week.

FUND – Government budgets are made up of funds that organize and account for specific resources. Each fund is considered a separate accounting entity.

FUND BALANCE – The amount of funding that remains in a given fund at the end of the fiscal year.

GENERAL FUND – The largest of the City's funds, the General Fund is a source for discretionary spending and funds many of the basic municipal services such as public safety, health and human services and public works. Primary revenue sources include local taxes such as property, sales, payroll and other taxes.

GENERAL FUND DEPARTMENT – A department that receives an annual appropriation from the City's General Fund.

INTERIM BUDGET – The citywide budget that is in effect for the first two months of the fiscal year, during the lag period between July 1st—the date on which the Board of Supervisors must technically submit its budget—until mid-August when the new budget is signed into effect by the Mayor. The Mayor's proposed budget serves as the interim budget.

MAYOR'S PROPOSED BUDGET – The citywide budget submitted to the Board of Supervisors by the Mayor's Office, on May 1st for selected Enterprise and General Fund departments and June 1st for all remaining departments, that makes recommendations and estimates for the City's financial operations for the ensuing fiscal year.

MEMORANDUM OF UNDERSTANDING (MOU) – A binding agreement between two parties.

ORDINANCE – A proposed or enacted law. Typically prepared by the City Attorney.

RAINY DAY RESERVE – Funds that are legally set-aside by the City Charter, Section 9.113.5, with the intent of protecting the City from being negatively impacted by the economy's boom-bust cycle. Generally, the Rainy Day Reserve requires that money be saved when revenue growth exceeds a certain level (in good economic times) in order to create a cushion during economic downturns.

RESOLUTION – A type of legislation. Typically prepared by the sponsoring department or a member of the Board of Supervisors and is generally directed internally.

REVISED BUDGET – The department's budget at year-end. Over the course of the fiscal year, the department's original budget may be amended to reflect supplemental appropriations, and receipts of unbudgeted grants.

SPECIAL FUND – Any fund other than the General Fund. Revenue in special funds is non-discretionary.

SURPLUS – An excess of revenue over expenditures.

TECHNICAL ADJUSTMENT – Changes made by the Mayor's Office to the Mayor's proposed budget after it has been submitted to the Board of Supervisors.

TWO-YEAR BUDGETING – The new citywide process (beginning Fiscal Year 2012-13) of budgeting each year for the next two fiscal years.

OFFICE OF THE MAYOR
SAN FRANCISCO

EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013
Re: Mayor's FY 2013-14 and FY 2014-15 Budget Submission

Madam Clerk,

In accordance with City and County of San Francisco Charter, Article IX, Section 9.100, the Mayor's Office hereby submits the Mayor's June 1st proposed budget, corresponding legislation and related materials for Fiscal Year 2013-14 and Fiscal Year 2014-15.

In addition to the Annual Salary Ordinance and Annual Appropriation Ordinance, the following items are included in the Mayor's submission:

- Five copies of the Mayor's Budget Book.
- The budget for the Treasure Island Development Authority for FY 2013-14 and FY 2014-15.
- The budget for the Office of Community Investment and Infrastructure for FY 2013-14 and FY 2014-15.
- 26 separate pieces of legislation (see list attached).
- A Transfer of Function letter detailing the transfer of 2.0 positions within the Executive Branch.
- A letter addressing funding levels for consumer price index increases for nonprofit corporations or public entities for the coming two fiscal years.

If you have any questions, please contact me at (415) 554-6515, or Emily Volberding at (415) 554-7631.

Best, Regards,

Kate Howard
Mayor's Budget Director

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SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

Description of Legislation
ADM Medical Examiner fee adjustments
Administrative Code - Special Funds for Cultural, Arts & Publicity Programs
ART - Street Artist Certificate Fee adjustment to CPI
Buisness & Tax Regulations Code - Hotel Tax Allocations
CON - Administrative Code - Surety Bonds; Bid Securities
CON - Administrative, Buisness & Tax Regulations Code - Controller Reports & Cash Reserve Fund
CON - Planning Code - Controller's Reports
DEM transfer of function to TTX of the management of the Police Alarm Ordinance
DPH Public Health Rates for FY 2013-14 and FY 2014-15
HSA - Allocation plan for the Human Services Care Fund
HSA fee implementation for Public Guardianship Program
LIB - Establishment of a gift fund
LIB fee adjustments for late DVDs and photo reproduction services
MOH - Local Operating Subsidy Grant - 1075 Le Conte
MOH - Local Operating Subsidy Grant - 225 Berry
MOH - Local Operating Subsidy Grant - 25 Essex
MYR - Budget Savings Incentive Fund (BISR) expenditure plan
OCII - Office of Community Investment and Infrastructure Budget
OCII - Office of Community Investment and Infrastructure Interim Budget
Public Education Enrichment Fund - Children & Families Commission
Public Education Enrichment Fund - Unified School District
REC - Lease and Management Agreement - SF Botanical Garden
REC Fee adjustments and environmental findings
SFFD fee adjustments for services and environmental findings
TIDA - Treasure Island Development Authority Budget
TIDA - Treasure Island Development Authority Interim Budget

OFFICE OF THE MAYOR
SAN FRANCISCO

EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013

Re: Interim Exceptions to the Annual Salary Ordinance

Madam Clerk,

I herein present exceptions to the Annual Salary Ordinance (ASO) for consideration by the Budget and Finance Committee of the Board of Supervisors. The City's standard practice is to budget new positions at 0.77 FTE. Where there is justification for expedited hiring, however, the Board may authorize exceptions to the Interim ASO, which allow new positions to be filled in the first quarter of the fiscal year, prior to final adoption of the budget. Exceptions are being requested for the following positions:

General Fund Positions (47.92 FTE)

- **Adult Probation (3.00 FTE)**
  - **1064 IS Programmer Analyst-Principal (1.00 FTE)** This urgently needed position will enable APD to complete many IT related investments to their service including implementation of COMPAS, opening of the new CASC one-stop shop for parolees, and moving APD onto the JUSTIS system.
  - **9775 Senior Community Development Specialist II (1.00 FTE)** This position is being added to ensure no layoffs at the Department in spite of the loss of grant funding. Because the employee already works for the City in a temporary position, this interim exception will enable the Department to seamlessly transition this employee onto a permanent requisition to ensure no loss of service.
  - **9774 Senior Community Development Specialist I (1.00 FTE)** This position is currently filled with a temporary employee that has been with the department for more than 6 months. This interim exception will enable the Department to move this employee to a permanent position. There is no net new staff or cost with the addition of this interim exception because the Department reduced temporary salaries to offset the cost to move this person onto a permanent requisition.

- **Department of Public Works (16.92 FTE).**
  - **1822 Administrative Analyst (0.92 FTE)** This position urgently needs to be filled to support administration of the Moscone Expansion project currently underway. The recruitment process will be accelerated in order to fill in early FY 2013-14. This position is not technically General Fund as it is supported with project funds, (commercial paper and certificates of participation).
  - **1051 IS Business Analyst-Assistant (1.00 FTE), 1053 IS Business Analyst-Senior (1.0 FTE), 1054 IS Business Analyst-Principal (4.00 FTE), 1070 IS Project**

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SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

Director (1.00 FTE), These positions are funded by non-General Fund interdepartmental work orders. The hiring process will be accelerated to meet project timelines.

- **1824 Principal Administrative Analyst (1.00 FTE), 5502 Project Manager I (1.00 FTE), 1820 Junior Administrative Analyst (3.00 FTE), 1822 Administrative Analyst (2.00 FTE), 1842 Management Analyst (2.00FTE)** – These positions are funded by non-General Fund interdepartmental work orders and are currently filled by temporary hires.

- **Police Department (1.00 FTE)**
  - **1823 Senior Administrative Analyst (1.00 FTE)** This position replaces a retiring Q82 and civilianizes the Contracts Administrator position within the Fiscal Division of the Police Department. The position is a high priority fill a candidate has been identified for lateral transfer into the position.

- **Office of the Treasurer & Tax Collector (16.00 FTE)**
  - **1823 Senior Administrative Analyst (1.00 FTE), 1408 Principal Clerk (2.00 FTE)** These positions will ensure the on-time implementation of the gross receipts tax, and the Department will be able to immediately hire these positions from available lists on July 1, 2013.
  - **4310 Commercial Division Assistant Supervisor (1.00 FTE), 1630 Account Clerk (2.00 FTE), 1632 Senior Account Clerk (1.00 FTE), 4308 Senior Collections Officer (5.00 FTE), 4321 Cashier II (0.50 FTE), 4321 Cashier II (2.00 FTE)** These positions are currently filled by staff working on work order assignments from the Superior Court. At the time of the FY 2012-13 and 2013-14 budget, it was believed the work order would be eliminated in FY 2013-14 so the positions were deleted from the Treasurer's budget. However, over the past year, the Superior Court and the Treasurer will retain the work order and the corresponding positions. Not providing an interim exception would result in layoffs.
  - **1630 Account Clerk (0.50 FTE)** This position was added and filled mid-year during FY 2012-13 for work with the MTA. Failure to provide an interim exception would result in a layoff of existing staff.
  - **8173 Legal Assistant (1.00 FTE)** This position represents the renewal of a limited-term position that was set to expire in the Treasurer's FY 2013-14 budget. Because this position has provided revenue-generating work around Summary Judgments, the Treasurer and the Mayor's Office have decided to renew the position in the budget. As the position is currently filled, not providing an interim exception would result in a layoff of existing staff.

- **Mayor's Office of Housing (6.00 FTE)**
  - **9770 Community Development Assistant (1.00 FTE), 9774 Senior Community Development Specialist I (3.00 FTE), 9775 Senior Community Development Specialist II (2.00 FTE)** These positions will execute the Housing Trust Fund, as approved by voters in Proposition C, and are needed immediately for implementation.

- **Board of Supervisors (1.00 FTE)**
  - **1406 Senior Clerk (1.00 FTE)** This off-budget project position is for the new Assessment Appeals Board project to streamline and improve the property tax refund process. This interim exception will allow the Board of Supervisors to fill the position

immediately to ensure no increase in the current backlog for appeals since the filing period runs from July to September. The recruiting process for this position is already underway to ensure a start data in July of 2013.

- **Mayor's Office of Neighborhood Services (1.00 FTE)**
  - **9920 Public Service Aide (1.00 FTE)** Position converts a current employee paid with temporary salaries to a permanent civil service employee.

- **Department of Human Resources (3.00 FTE)**
  - **1820 Junior Administrative Analyst (3.00 FTE)** Continuation of technology innovation fellows' program; anticipated to begin August 2013. Recruiting process begun late FY 2013-14

Non-General Fund Positions (8.00 FTE)

- **Department of Child Support Services (1.00 FTE)**
  - **8159 Child Support Officer III (1.00 FTE)** This position was deleted in the FY 2013-14 budget during the FY 2012-13 and 2013-14 budget process but was restored in the FY 2013-14 and FY 2014-15 budget. However, as the position will accommodate an existing employee, failure to grant an interim exception will result in a layoff.

- **Department of Building Inspection (3.00 FTE)**
  - **1053 IS Business Analyst-Senior (1.00 FTE), 5214 Building Plans Engineer (1.00 FTE) , 6321 Permit Technician I (1.00 FTE)**
    - All above positions are requested as interim exceptions to immediately support the development of the approved soft story retrofit program.

- **Department of Public Works (1.00 FTE).**
  - **1822 Administrative Analyst (1.0 FTE)** This position reflects the transition of an employee that is currently working for the Department as a City Hall Fellow; therefore, this position needs to be filled at the beginning of the fiscal year when the City Hall Fellows program concludes, in order to prevent a layoff.

- **Police Department (1.00 FTE)**
  - **Q082 Captain III (1.00 FTE)**– The addition of this position reflects a Q82 currently funded by UASI grants. These grants have been previously approved by the Board, but did not include the ASO amendment to add the Police Department position; the addition is a technical adjustment to correct that omission. The FY13 grant will continue to fund this Off Budget Captain position.

- **Mayor's Office of Housing (1.00 FTE)**
  - **9774 Senior Community Development Specialist I (1.00 FTE)** This position will execute workload for the Successor Housing Agency to the San Francisco Redevelopment Agency, and is needed for immediate implementation.

- **Department of Children, Youth and their Families (1.00 FTE)**
  - **1444 Secretary I (1.00 FTE)** This position will convert an existing employee from temporary status to permanent civil service status.

The positions listed below are not counted towards interim exceptions but are included for situational awareness purposes. The positions are converting from temporary to to permanent civil service positions in this budget in alignment with MOU agreements.

- **Department of Human Resources (3.00 FTE)**
  - **1202 Personnel Clerk (3.00 FTE)** This position corresponds with a move of three current filled positions from temp to permanent, per MOU agreements.

- **Office of the City Administrator (13.00 FTE).**
  - **2708 – Custodian (13.00 FTE)** The City Administrator's Department of Real Estate is converting 13.00 current part time custodian positions to full time. This conversion is consistent with MOU agreements.

Please do not hesitate to contact me if you have any questions regarding the requested interim exceptions to the ASO.

Sincerely,

Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose
Controller

OFFICE OF THE MAYOR
SAN FRANCISCO

EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013
Re: Mayor's FY 2013-2014 and FY 2014-15 Budget Submission

Madam Clerk,

As required under the San Francisco Administrative Code, SEC 12P.3 (ii), this letter provides notice to the Board of Supervisors that the Mayor's Proposed Budget for Fiscal Years (FY) 2013-14 and 2014-15 does not contain funding for consumer price index increases for nonprofit corporations and public entities in either FY 2013-14 or FY 2014-15, nor for prior years. As the City's 5 Year Financial Plan, issued on May 1, 2013, projects a $123.6 million shortfall in FY 2013-14 and a $256.1 million shortfall in FY 2014-15, it would not be feasible to provide consumer price index increases through other budgetary reductions without jeopardizing City operations.

If you have any questions, please contact my office.

Sincerely,

Kate Howard
Mayor's Budget Director

cc: Members of the Board of Supervisors

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

OFFICE OF THE MAYOR
SAN FRANCISCO

EDWIN M. LEE
MAYOR

May 31, 2013

To: Angela Calvillo, Clerk of the Board of Supervisors
From: Kate Howard, Mayor's Budget Director
Date: May 31, 2013
Re: Notice of Transfer of Function under Charter Section 4.132

Madam Clerk:

This letter constitutes a notice to the Board of Supervisors under Charter Section 4.132 of a transfer of function between departments within the Executive. All positions are regular positions unless otherwise specified. The positions include the following:

- One position (1.0 FTE 1824 Principal Administrative Analyst) will transfer from Department of Emergency Management to the Treasurer / Tax Collector, moving the management of the City's False Alarm Program.
- One position (.77 FTE 5299 Planner IV – Environmental Review) will transfer from the San Francisco Public Utilities Commission to the City Planning Department to perform PUC related planning functions.

There are several other changes that, while not transfers of functions are noted below.

- Three position transfers between OCII and ADM (1 each 0932, 0933 and 0953) and three between OCII and MOH (1 each 1657, 5502 and R035) only appear to be transfers; however, these positions are already serving in the noted receiving departments. These positions were accidentally moved during a technical recasting of positions during the creation of OCII and are moving back as a technical fix.
- Administrative costs and support services for the Civil Grand Jury are transferred from the Superior Court of San Francisco to the Controller's Office. The Court will continue its state-mandated responsibility for selection and empanelment of jurors; support services, however, are a County function and will be placed under the Controller's Office.

If you have any questions please feel free to contact my office.

Sincerely,

Kate Howard
Mayor's Budget Director

cc: Members of the Budget and Finance Committee
Harvey Rose
Controller

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

OFFICE OF THE MAYOR
SAN FRANCISCO

130563

EDWIN M. LEE
MAYOR

TO: Angela Calvillo, Clerk of the Board of Supervisors
FROM: Mayor Edwin M. Lee
RE: Mayor's FY 2013-14 and FY 2014-15 Budget Submission
DATE: May 31, 2013

Attached for introduction to the Board of Supervisors is the Mayor's June 1st proposed budget, corresponding legislation and related materials for Fiscal Year 2013-14 and Fiscal Year 2014-15 along with five copies of the Mayor's Budget Book.

I request that this item be calendared in Budget and Finance Committee.

Should you have any questions, please contact Jason Elliott (415) 554-5105.

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2013 MAY 31 PM 12: 52

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141

CITY AND COUNTY OF SAN FRANCISCO

BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 13, 2013

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 17, 2013 Meeting, 10:00 a.m.

ASR	Assessor/Recorder	1
ENV	Department of the Environment	7
ECN	Office of Economic and Workforce Development	13
DBI	Department of Building Inspection	21
CPC	Planning Department	29
CON	Controller	38
GEN	General City Responsibility	45
CAT	City Attorney	50
GSA DT	Department of Technology	54
GSA DPW	Department of Public Works	62
BOS	Board of Supervisors	70
MYR	Mayor's Office	75
REG	Department of Elections	85
ADM	City Administrator's Office	92

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $21,818,899 budget for FY 2013-14 is $610,315 or 2.9% more than the original FY 2012-13 budget of $21,208,584.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 154 FTEs, which are 12 FTEs more than the 142 FTEs in the original FY 2012-13 budget. This represents an 8.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $5,687,599 in FY2013-14 are $202,988 or 3.7% more than FY 2012-13 revenues of $5,484,611. General Fund support of $16,131,300 in FY 2013-14 is $407,327 or 2.6% more than FY 2012-13 General Fund support of $15,723,973.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $23,838,243 budget for FY 2014-15 is $2,019,344 or 9.3% more than the FY 2013-14 budget of $21,818,899.

Personnel Changes

The number of FTEs budgeted for FY 2014-15 are 150 FTEs, which are 4 or 2.6% less than the 154 FTEs budgeted for FY 2013-14.

Revenue Changes

The Department's revenues of $5,681,260 in FY 2014-15 are $6,339 or 0.1% less than FY 2013-14 revenues of $5,687,599. General Fund support of $18,156,983 in FY 2014-15 is $2,025,683 or 12.6% more than FY 2013-14 General Fund support of $16,131,300.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $555,332 in FY 2013-14. Of the $555,332 in recommended reductions, $511,789 are ongoing savings and $43,543 are one-time savings. These reductions would still allow an increase of $54,983 or 0.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $523,007 in FY 2014-15. Of the $523,007 in recommended reductions, $523,007 are ongoing savings and $0 are one-time savings. These reductions would still allow an increase of $1,496,337 or 6.9% in the Department's FY 2013-14 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ASR– ASSESSOR-RECORDER

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ASSESSOR / RECORDER					
PERSONAL PROPERTY	2,996,239	3,124,644	128,405	2,960,111	(164,533)
REAL PROPERTY	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
RECORDER	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
TECHNICAL SERVICES	6,514,062	6,796,969	282,907	10,121,709	3,324,740
TRANSFER TAX	1,051,644	1,278,361	226,717	1,747,630	469,269
ASSESSOR / RECORDER	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

FY 2013-14

The department's proposed FY 2013-14 budget has increased by $610,315 largely due to increases in salaries and fringe benefits, non-personnel services, and work orders.

FY 2014-15

The department's proposed FY 2014-15 budget has increased by $2,019,344 largely due to increases in fringe benefits, non-personnel services, materials and supplies, and work orders, and due to the renewal of the Assessment Appeals Research project (Project PASAAR) and technology projects approved by the Committee on Information Technology (COIT).

Project PASAAR began in FY 2011-12 to manage the increase in assessment appeals. The Assessor/Recorder's Office is requesting continuation of 13 limited-term positions for this project to process 8,300 open assessment appeals.

The FY 2014-15 budget has also increased due to continued technology projects approved by the COIT for the replacement of the Property Assessment Database ($500,000).

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ASR– ASSESSOR-RECORDER

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 154 FTEs, which are 12 FTEs more than the 142 FTEs in the original FY 2012-13 budget.

In FY 2013-14 the Assessor/Recorder's Office is requesting:

(1) Six new limited-term positions in the Real Property division to add a new assessment appeals team in cooperation with the Assessment Appeals Board in order to expand Board services and assign additional Assessor/Recorder staff to Board sessions;
(2) One new position in the Recorder Division to support the Recorder's indexing function, paid by fee revenues;
(3) One new administrative analyst in the Transfer Tax division to improve the Recorder's ability to collect underreported transfer taxes, which the Assessor/Recorder's Office expects to increase transfer tax collections to offset the cost of the new position; and
(4) One new engineering associate position to support the Assessor's mapping function.

The Assessor/Recorder's Office has also requested reductions in budgeted attrition savings in order to hire vacant positions in the Real Property division.

FY 2014-15

The number of FTEs budgeted for FY 2014-15 are 150 FTEs, which are 4 or 2.6% less than the 154 FTEs budgeted for FY 2013-14. The decrease in FTEs primarily comes from transfer of limited tenure positions assigned to process assessment appeals from the operating budget to the project budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $5,687,599 in FY2013-14 are $ 202,988 or 3.7% more than FY 2012-13 revenues of $5,484,611. General Fund support of $16,131,300 in FY 2013-14 is $407,327 or 2.6% more than FY 2012-13 General Fund support of $15,723,973.

FY 2013-14

The Department's revenues of $5,681,260 in FY 2014-15 are $6,339 or 0.1% less than FY 2013-14 revenues of $5,687,599. General Fund support of $18,156,983 in FY 2014-15 is $2,025,683 or 12.5% less than FY 2013-14 General Fund support of $16,131,300.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **ASR– ASSESSOR-RECORDER**

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $555,332 in FY 2013-14. Of the $555,332 in recommended reductions, $511,789 are ongoing savings and $43,543 are one-time savings. These reductions would still allow an increase of $54,983 or 0.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $523,007 in FY 2014-15. Of the $523,007 in recommended reductions, $523,007 are ongoing savings and $0 are one-time savings. These reductions would still allow an increase of $1,495,337 or 6.9% in the Department's FY 2013-14 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ASR - Assessor/Recorder

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
	FDJ - Real Property													
Engineering Associate I	0.77	0.50	$ 61,068	$ 39,655	$ 21,413	x	x							
Mandatory Fringe Benefits			$ 27,984	$ 18,171	$ 9,813	x	x							
			Total Savings	*$ 31,226*										
	Reduce to reflect the planned start date for this position.													
Attrition Savings	(3.69)	(7.22)	$ (324,539)	$ (674,539)	$ 350,000	x		(3.69)	(6.14)	$ (328,671)	$ (678,671)	$ 350,000	x	
Mandatory Fringe Benefits			$ (143,529)	$ (298,318)	$ 154,789	x				$ (155,891)	$ (321,898)	$ 166,007	x	
			Total Savings	*$ 504,789*						*Total Savings*	*$ 516,007*			
	The Assessor/Recorder has decreased attrition savings from FY 2012-13 by $353,546. The Assessor/Recorder has a projected salary surplus of approximately $700,000 in FY2012-13, which has resulted in part from five long-term vacant positions that are part of their assessment appeals team. The Assessor/Recorder's Office has also requested six new project positions in FY 2013-14 to process assessment appeals. Our recommendation would provide the Assessor/Recorder's Office sufficient project staff to process assessment appeals.							Ongoing reduction						
Other Current Expenses			$ 90,000	$ 83,000	$ 7,000	x				$ 90,000	$ 83,000	$ 7,000	x	
	Reduce expenditures to correspond to the department's budget.							Ongoing reduction						
Administrative Analyst	0.77	0.67	$ 63,980	$ 55,394	$ 8,586	x	x							
Mandatory Fringe Benefits			$ 28,727	$ 24,996	$ 3,731	x	x							
			Total Savings	*$ 12,317*										
	Reduce to reflect the planned start date of 11/1/13 for this position.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ASR - Assessor/Recorder

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FDL - Real Property													
Assessor-Recorder Office Assistant	0.77	0.77	$ -	$ -	$ -									
Real Property Appraiser	3.08	3.08	$ -	$ -	$ -									
Principal Real Property Appraiser	0.77	0.77	$ -	$ -	$ -									
	The Assessor/Recorder has requested six new off-budget positions (4.62 FTEs in FY 2013-14) to process assessment appeals. These positions should be limited tenure for two fiscal years, FY 2013-14 and FY 2014-15, with a termination date of June 30, 2015.													
Real Property Appraiser								7.00	7.00	$ 587,296	$ 587,296	$ -		
Assessor-Recorder Office Assistant								3.00	3.00	$ 168,265	$ 168,265	$ -		
Senior Real Property Appraiser								2.00	2.00	$ 194,265	$ 194,265	$ -		
Principal Real Property Appraiser								1.00	1.00	$ 112,429	$ 112,429	$ -		
Mandatory Fringe Benefits										$ 516,666	$ 516,666	$ -		
								The Assessor/Recorder has 13 existing limited-tenure project positions to process assessment appeals, which were due to terminate in FY 2013-14. The Assessor/Recorder has requested extension of these positions in FY 2014-15. Therefore, these postions should be limited tenure for one additional year with a termination date of June 30, 2015.						

FY 2013-14

	Total Recommended Reductions		
	One-Time	Ongoing	Total
General Fund	$ 43,543	$ 511,789	$ 555,332
Non-General Fund	$ -	$ -	$ -
Total	$ 43,168	$ 511,789	$ 555,332

FY 2014-15

	Total Recommended Reductions		
	One-Time	Ongoing	Total
General Fund	$ -	$ 523,007	$ 523,007
Non-General Fund	$ -	$ -	$ -
Total	$ -	$ 523,007	$ 523,007

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $17,402,898 budget for FY 2013-14 is $894,742 or 4.9% less than the original FY 2012-13 budget of $18,297,640.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 59.09 FTEs, which are 0.34 FTEs less than the 59.43 FTEs in the original FY 2012-13 budget. This represents a 0.6% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $17,402,898 in FY 2013-14, are $894,742 or 4.9% less than FY 2012-13 revenues of $18,297,640. This department receives no General Fund support.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $17,596,760 budget for FY 2014-15 is $193,862 or 1.1% more than the Mayor's proposed FY 2013-14 budget of $ 17,402,898.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 58.65 FTEs, which are 0.44 FTEs less than the 59.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a decrease of 0.7% in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $17,596,760 in FY 2014-15 are $193,862 or 1.1% more than FY 2013-14 estimated revenues of $17,402,898. This department receives no General Fund support.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ENV – ENVIRONMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $36,000 in FY 2013-14. Of the $36,000 in recommended reductions, all are ongoing savings.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $36,000 in FY 2014-15. Of the $36,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $157,862 or 0.9% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ENV – ENVIRONMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ENVIRONMENT					
CLEAN AIR	781,857	858,062	76,205	865,306	7,244
CLIMATE CHANGE/ENERGY	3,179,097	754,945	(2,424,152)	771,656	16,711
ENVIRONMENT	7,261,554	8,060,746	799,192	8,170,088	109,342
ENVIRONMENT-OUTREACH	219,521	218,688	(833)	223,962	5,274
ENVIRONMENTAL JUSTICE / YOUTH EMPLOYMENT	173,709	173,569	(140)	179,652	6,083
GREEN BUILDING	383,130	478,322	95,192	490,941	12,619
RECYCLING	4,760,233	5,198,426	438,193	5,195,760	(2,666)
SOLID WASTE MANAGEMENT	0	0	0	0	0
TOXICS	1,500,874	1,611,516	110,642	1,649,093	37,577
URBAN FORESTRY	37,665	48,624	10,959	50,302	1,678
ENVIRONMENT	**18,297,640**	**17,402,898**	**(894,742)**	**17,596,760**	**193,862**

FY 2013-14

The Department's proposed FY 2013-14 budget has decreased by $894,742 largely due to:

- Several State and Federal grant programs expired at the end of the current fiscal year, including those from the American Recovery and Reinvestment Act and the Used Oil Grant Program.
- The budget reflects that the Climate Change and Energy program has requested $2,249,565 less than the previous year due to the expiration of the Energy Watch PG&E Contract. The department expects this contract to be renewed at some point in FY 2013-14.

FY 2014-15

The Department's proposed FY 2014-15 budget will increase by $193,862 over the FY 2013-14 budget largely due to:

- The Department's request to adjust mandated adjustments to fringe benefits and salaries for employees.

DEPARTMENT: ENV – ENVIRONMENT

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 59.09 FTEs, which are 0.34 FTEs less than the 59.43 FTEs in the original FY 2012-13 budget. This represents a decrease of 0.6% in FTEs from the original FY 2012-13 budget.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 58.65 FTEs, which are 0.44 FTEs less than the 59.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a decrease of 0.7% in FTEs from the Mayor's proposed FY 2013-14 budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $17,402,898 in FY 2013-14, are $894,742 or 4.9% less than FY 2012-13 revenues of $18,297,640. This department receives no General Fund support.

Major changes in the Department's FY 2013-14 revenues include:

- The Department is projecting an increase of $757,610 in revenue from Solid Waste Impound Fees collected from San Francisco's refuse customers, from a total of $8,433,868 in the current FY 2012-13 to $9,191,478 in FY 2013-2014.
- As stated earlier, the expiration of the Energy Watch PG&E Contract (valued at $2,725,000 for on-budget purposes) has resulted in a decrease in revenue. However, the department expects this contract to be renewed at some point in FY 2013-14.

FY 2014-15

The Department's revenues of $17,596,760 in FY 2014-15 are $193,862 or 1.1% more than FY 2013-14 estimated revenues of $17,402,898. This department receives no General Fund support.

Specific changes in the Department's FY 2014-15 revenues include:

- The Department is projecting an increase of $309,635 in revenue from Solid Waste Impound Fees collected from San Francisco's refuse customers, from a total of $9,191,478 in FY 2013-2014 to $9,501,113 in FY 2014-2015.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ENV – ENVIRONMENT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $36,000 in FY 2013-14. Of the $36,000 in recommended reductions, all $36,000 are ongoing savings.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $36,000 in FY 2014-15. Of the $36,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $157,862 or 0.9% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ENV - Environment

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	CIS - Recycling													
Other Current Expenses			$100,000	$85,000	$15,000					$100,000	$85,000	$15,000		
	This line-item is being increased from $75,000 to $100,000 to support the Sustainability Director for SF Unified School District. The past three fiscal years have seen this line-item decreased from a high of $92,500 to $75,000 in the current fiscal year. Reduction restores funding to FY 2011-2012 levels.							Ongoing reduction.						
Other Professional Services			$485,392	$464,392	$21,000					$485,392	$464,392	$21,000		
	Materials provided by the Department show that these services will only cost $459,392. This reduction simply matches the amount the department is expected to spend on professional services, plus a $5,000 buffer.							Ongoing reduction.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$36,000	$36,000
Total	$0	$36,000	$36,000

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$36,000	$36,000
Total	$0	$36,000	$36,000

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $42,290,428 budget for FY 2013-14 is $3,956,476 or 8.6% less than the original FY 2012-13 budget of $46,246,904.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 85.88 FTEs, which are 9.78 FTEs more than the 76.10 FTEs in the original FY 2012-13 budget. This represents a 12.9% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $24,097,217 in FY 2013-14, are $3,127,687 or 11.5% less than FY 2012-13 revenues of $27,224,904. General Fund support of $18,193,211 in FY 2013-14 is $828,789 or 4.4% less than FY 2012-13 General Fund support of $19,022,000.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $28,090,585 budget for FY 2014-15 is $14,199,843 or 33.6% less than the Mayor's proposed FY 2013-14 budget of $42,290,428.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 87.70 FTEs, which are 1.82 FTEs more than the 85.88 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $13,488,224 in FY 2014-15, are $10,608,993 or 44% less than FY 2013-14 estimated revenues of $24,097,217. General Fund support of $14,602,361 in FY 2014-15 is $3,590,850 or 19.7% less than FY 2013-14 General Fund support of $18,193,211.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $423,816 in FY 2013-14. Of the $423,816 in recommended reductions, $34,130 are ongoing savings and $389,686 are one-time savings.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $146,898 to the General Fund.

Together, these recommendations will result in $570,714 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $618,212 in FY 2014-15. Of the $618,212 in recommended reductions, $41,294 are ongoing savings and $576,918 are one-time savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ECONOMIC AND WORKFORCE DEVELOPMENT					
CHILDREN'S BASELINE	314,065	314,065	0	314,065	0
ECONOMIC DEVELOPMENT	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
FILM SERVICES	1,291,625	1,325,000	33,375	625,000	(700,000)
OFFICE OF SMALL BUSINESS AFFAIRS	787,895	866,509	78,614	891,866	25,357
WORKFORCE TRAINING	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
ECONOMIC AND WORKFORCE DEVELOPMENT	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

FY 2013-14

The Department's proposed FY 2013-14 budget has decreased by $$3,956,476 largely due the expiration of one-time capital project funding for the Phase I of construction on the James R. Herman Cruise Ship Terminal project.

The proposed budget includes $10,000,000 in anticipated revenues from the America's Cup Organizing Committee and expenditures of $9,175,641 for the 34th America's Cup. The detailed expenditure budget provided by the Department to the Budget and Legislative Analyst's Office is $7,567,909 to pay FY 2013-14 costs for permits, transit reconfiguration to support the events, Port costs for events, and OEWD's project management costs. According to OEWD staff, the Mayor's Office will further reduce the FY 2013-14 budget for the America's Cup through a technical adjustment.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $14,199,843 largely due to the completion of the 34th America's Cup Project.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 85.88 FTEs, which are 9.78 FTEs more than the 76.10 FTEs in the original FY 2012-13 budget. This represents a 12.9% change in FTEs from the original FY 2012-13 budget.

The increase in FTE is chiefly explained by:

- Two limited tenure staff to work with the City's businesses over the course of the next two years to ensure business owners comply with the new Gross Receipts Tax;
- Two staff to aid in the community outreach and education of local business in First Source hiring;
- Two staff to assist with community outreach and contract management for the City's Public-Private Development program;
- One new staff to actively recruit international businesses to locate in the City and manage contracts associated with ChinaSF and new initiatives in Latin America and Asia under the umbrella of the City's Tourism and International Trade program.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 87.70 FTEs, which are 1.82 FTEs more than the 85.88 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% change in FTEs from the Mayor's proposed FY 2013-14 budget.

The increase is explained through the annualization of new staff proposed for FY2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $24,097,217 in FY 2013-14, are $3,127,687 or 11.5% less than FY 2012-13 revenues of $27,224,904. General Fund support of $18,193,211 in FY 2013-14 is $828,789 or 4.4% less than FY 2012-13 General Fund support of $19,022,000.

Specific changes in the Department's FY 2013-14 revenues include reductions in General Fund support and in Federal government grants.

FY 2014-15

The Department's revenues of $13,488,224 in FY 2014-15, are $10,608,993 or 44% less than FY 2013-14 estimated revenues of $24,097,217. General Fund support of $14,602,361 in FY 2014-15 is $3,590,850 or 19.7% less than FY 2013-14 General Fund support of $18,193,211.

Specific changes in the Department's FY 2014-15 revenues include an expiration of the revenues associated with the 34th America's Cup Project as it will terminate in FY 2013-14.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $423,816 in FY 2013-14. Of the $423,816 in recommended reductions, $34,130 are ongoing savings and $389,686 are one-time savings.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $146,898 to the General Fund.

Together, these recommendations will result in $570,714 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $618,212 in FY 2014-15. Of the $618,212 in recommended reductions, $41,294 are ongoing savings and $576,918 are one-time savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECN - Office of Economic and Workforce Development

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BK5 - Economic Development													
Senior Community Development Specialist II	0.77	0.00	$83,265	$0	$83,265	x		1.00	0.00	$109,980	$0	$109,980	x	
Mandatory Fringe Benefits			$34,022	$0	$34,022	x				$48,312	$0	$48,312	x	
Senior Community Development Specialist I	0.00	0.77	$0	$70,165	($70,165)	x		0.00	1.00	$0	$92,677	($92,677)	x	
Mandatory Fringe Benefits			$0	$30,558	($30,558)	x				$0	$43,197	($43,197)	x	
	Total Savings			*$16,564*				*Total Savings*			*$22,418*			
	The Budget and Legislative Analyst recommends approval of this position as a Senior Community Development Specialist I rather than a Senior Community Development Specialist II to reflect the actualjob responsibilities.							Ongoing savings.						
Senior Administrative Analyst	0.77	0.00	$74,965	$0	$74,965	x		1.00	0.00	$98,552	$0	$98,552	x	
Mandatory Fringe Benefits			$32,095	$0	$32,095	x				$45,353	$0	$45,353	x	
Administrative Analyst	0.00	0.77	$0	$63,005	($63,005)	x		0.00	1.00	$0	$84,507	($84,507)	x	
Mandatory Fringe Benefits			$0	$26,489	($26,489)	x				$0	$40,522	($40,522)	x	
	Total Savings			*$17,566*				*Total Savings*			*$18,876*			
	The Budget and Legislative Analyst recommends approval of this position as an Administrative Analyst rather than a Senior Administrative Analyst to reflect the actual job responsibilities.							Ongoing savings.						
Manager V	1.00	0.77	$151,446	$116,613	$34,833	x	x							
Mandatory Fringe Benefits			$58,011	$44,669	$13,342	x	x							
	Total Savings			*$48,175*										
	The reduction in the FTE adjusts for the actual start date.													
Professional and Specialized Services - Budget										$650,000	$275,000	$375,000	x	x
								The Department has historically underspent this line item. Furthermore, the line item inaccurately reflects actual reported costs for which the Department is responsible. Currently, there are three separate Joint Development projects at Pier 70, Seawall 337 and Pier 48, and Piers 30-32 on which OEWD is collaborating with the Port. Currently the Port is funding these projects, but the Port's funds to pay for these contracts will not cover the total costs for the project consultants, requiring OEWD to spend $375,000 to cover the remaining developer-reimbursed costs. However, the Department has budgeted $375,000 for both FY2013-14 and FY2014-15 when a total of $375,000 for both fiscal years is required.						
	BL1 - Workforce Training													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECN - Office of Economic and Workforce Development

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Senior Management Assistant	0.50	0.17	$43,811	$20,153	$23,658	x	x							
Mandatory Fringe Benefits			$19,325	$8,890	$10,435	x	x							
	Total Savings			*$34,093*										
	The FTE is altered to reflect the anticipated October 2013 hiring date.													
City Grant Programs			$5,463,000	$5,155,582	$307,418	x	x			$5,357,500	$5,155,582	$201,918	x	x
	The Department has historically underspent this budget line item, and the Mayor has proposed a $307,418 increase. The amount was reduced to the FY 2012-13 total.							The Department has historically underspent this budget line item, and the Mayor has proposed a $201,918 increase. The amount was reduced to the FY 2012-13 total.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$389,686	$34,130	$423,816
Non-General Fund	$0	$0	$0
Total	$389,686	$34,130	$423,816

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$576,918	$41,294	$618,212
Non-General Fund	$0	$0	$0
Total	$576,918	$41,294	$618,212

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

ECN - Office of Economic and Workforce Development

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
City College of San Francisco	COMMUNITY BASED ORGANIZATION SERVICES	Yes	2010	9/27/2012	177,700.00	66,443.00
Arriba Juntos - IAL	COMMUNITY BASED ORGANIZATION SERVICES	Yes	2011	9/27/2012	100,000.00	80,335.00
G Neil	OTHER OFFICE SUPPLIES	Yes	2011	9/27/2012	120.00	120.00
San Francisco Redevelopment Agency	COMMUNITY BASED ORGANIZATION SERVICES	No	2010	9/27/2012	74,520.00	21,181.00
Arriba Juntos - IAL	COMMUNITY BASED ORGANIZATION SERVICES	No	2011	9/27/2012	50,000.00	10,035.00
					Total Amount Return to Fund Balance	178,114.00
					General Fund	146,898.00
					Non-General Fund	31,216.00

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $78,837,676 budget for FY 2013-14 is $28,607,678 or 57.0% more than the original FY 2012-13 budget of $50,229,998.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 285.09 FTEs, which are 19.27 FTEs more than the 265.82 FTEs in the original FY 2012-13 budget. This represents a 7.3% change in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $78,837,676 in FY 2013-14, are $28,607,678 or 57.0% more than FY 2012-13 revenues of $50,229,998. There is no General Fund support for the department.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $64,887,963 budget for FY 2014-15 is $13,949,713 or 17.7% less than the Mayor's proposed FY 2013-14 budget of $78,837,676.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 291.55 FTEs, which are 6.46 FTEs more than the 285.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.3% change in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $64,887,963 in FY 2014-15 are $13,949,713 or 17.7% less than FY 2013-14 estimated revenues of $78,837,676. There is no General Fund support for the department.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DBI – BUILDING INSPECTION

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $483,163 in FY 2013-14. Of the $483,163 in recommended reductions, $172,603 are ongoing savings and $310,560 are one-time savings. These reductions would still allow an increase of $28,124,515 or 56.0% in the Department's FY 2013-14 budget.

The Budget and Legislative Analyst recommends that the Board of Supervisors place $2,642,000 in FY 2013-14 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $177,000 in FY 2014-15. All of the $177,000 in recommended reductions are ongoing.

The Budget and Legislative Analyst recommends that the Board of Supervisors place $2,000,000 in FY 2014-15 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DBI – BUILDING INSPECTION

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
BUILDING INSPECTION					
ADMINISTRATION/SUPPORT SERVICES	12,695,193	35,002,916	22,307,723	20,633,277	(14,369,639)
HOUSING INSPECTION/CODE ENFORCEMENT SVCS	8,727,166	10,420,268	1,693,102	10,323,650	(96,618)
INSPECTION SERVICES	16,648,234	19,728,730	3,080,496	19,438,198	(290,532)
PERMIT CENTER	0	0	0	0	0
PLAN REVIEW SERVICES	12,159,405	13,685,762	1,526,357	14,492,838	807,076
BUILDING INSPECTION	**50,229,998**	**78,837,676**	**28,607,678**	**64,887,963**	**(13,949,713)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $28,607,678 largely due to:

- The increase in revenues from fees for permits, inspections and plan checking requests due to the upsurge in new construction activities related to the economic recovery.
- Personnel cost increases with the addition of several FTEs newly proposed in the FY 2013-14 budget in addition to several FTEs previously approved in the FY 2013-14 base budget as well as the reinstatement of standby pay for Inspectors assigned to emergency situations and funding for engineering interns. Some of the newly proposed FTEs are to support the implementation of the new Soft Story legislation.
- The designation of monies in DBI's fund balance as a Capital Reserve to fund the recommendations from the Facilities Master Plan.
- The investment of approximately $4.5 million in capital and tenant improvements at 1660 Mission Street and the proposed purchase of 33 new electric vehicles and the replacement of vehicles over 12 years old pursuant to the Healthy Air and Clean Transportation Ordinance (HACTO).
- Increased training costs under State law, which requires that DBI inspectors and engineers receive Certified Access Specialist programs (CASp) training and certification as well as building, plumbing and electrical code training for newly hired inspectors.
- An increase in outreach activities for educating citizens on the permit process.

DEPARTMENT: DBI – BUILDING INSPECTION

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $13,949,713 largely due to:

- The exclusion of one-time Capital Reserve funding in the FY 2013-14 budget.
- A reduction in capital expenditures as a result of a decrease in vehicle purchases.
- A reduction in one time funding for professional services for specialized projects that will be completed as well as a reduction in training and travel related to the code cycle, and materials and supplies.
- Although there is an overall decrease in the Department's budget, there is an increase in salaries and mandatory fringe benefits due the annualization of FY 2013-14 positions and new 2014-15 positions.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 285.09 FTEs, which are 19.27 FTEs more than the 265.82 FTEs in the original FY 2012-13 budget. This represents a 7.3% increase in FTEs from the original FY 2012-13 budget.

DBI is proposing 17 new positions in its FY 2013-14 budget, which is an increase of 11 positions from the 6 already approved in the original FY 2013-14 base budget to accommodate the increase in workload from a construction industry that continues to recover as well as positions to support the implementation of the new Mandatory Soft Story Retrofit legislation. The specific changes include:

- Five new positions in the Code Enforcement Division to address the increase in the number of complaints that have been escalated from the Building, Electrical and Plumbing Divisions.
- Four new positions to alleviate the backlog of complaints, address the increase in inspections and to correct the span of control as a result of newly added inspectors.
- Two new positions to address the increase in workload related to a higher number of permits that need to be processed.
- One new position to support current staff and provide continuous counter assistance.

These positions amount to a net addition of 19.27 operating FTE after accounting for other adjustments for project-based positions. The Department is not deleting any positions in FY 2013-14.

DEPARTMENT: DBI – BUILDING INSPECTION

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 291.55 FTEs, which are 6.46 FTEs more than the 285.09 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.3% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

DBI's budget annualizes all 17 new positions added in FY 2013-14 and adds four new positions, including:

- Two engineers and one building inspector to address increased workload related to higher number of permits and to provide continuous coverage of the technical services desk.
- One building inspector to support the new Soft Story Retrofit legislation as the program expands in FY 2014-15.

These positions amount to a new addition of 6.46 FTE after accounting for other adjustments for project-based positions.

INTERIM EXCEPTIONS

The Department has requested approval of 3.00 FTEs as an interim exception. The Budget and Legislative Analyst recommends approval of 3.00 FTEs as interim exceptions which include 1.00 FTE IT Business Analyst-Senior, 1.00 FTE Building Plans Engineer, and 1.00 FTE Permit Technician I to support the Soft Story Retrofit Program that was created through the Soft Story Retrofit Ordinance, which was approved April 18, 2013 and will become operative on June 18, 2013. Once operative, all buildings within the scope of the ordinance will be sent notices and screened.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $78,837,676 in FY 2013-14, are $28,607,678 or 57.0% more than FY 2012-13 revenues of $50,229,998. There is no General Fund support for the department.

Specific changes in the Department's FY 2013-14 revenues include increases in Charges for Services which is projected to be 14.0% greater than the FY 2012-13 original budget due to the continued economic recovery and increased need for building permits, inspections and plan reviews.

The Department will also realize an increase in revenue in its budget due to a transfer of approximately $21.7 million from DBI's fund balance of which $15 million will go into a Capital Reserve Fund pursuant to the City Controller, City Services Auditor's recommendations which will fund capital and tenant improvements based on the Facilities Master Plan. The remaining approximately $6.7 million will be used to pay for emergency orders, vehicle purchases, work associated with the Mandatory Soft Story Retrofit legislation, and for capital and continuing projects.

DEPARTMENT: DBI – BUILDING INSPECTION

FY 2014-15

The Department's revenues of $64,887,963 in FY 2014-15 are $13,949,713 or 17.7% less than FY 2013-14 estimated revenues of $78,837,676. There is no General Fund support for the department.

The Department assumes revenue will grow by an additional 3.0% in FY 2014-15. However, overall revenues will decrease due to the exclusion of the Capital Reserve transfer.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $483,163 in FY 2013-14. Of the $483,163 in recommended reductions, $172,603 are ongoing savings and $310,560 are one-time savings. These reductions would still allow an increase of $28,124,515 or 56.0% in the Department's FY 2013-14 budget.

The Budget and Legislative Analyst recommends that the Board of Supervisors place $2,642,000 in FY 2013-14 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $177,000 in FY 2014-15. All of the $177,000 in recommended reductions are ongoing.

The Budget and Legislative Analyst recommends that the Board of Supervisors place $2,000,000 in FY 2014-15 on Budget and Finance Committee reserve for tenant improvements at 1660 Mission Street and other capital improvements, to be released when the Department provides a spending plan.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DBI - Building Inspection

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	BAN - Administration/Support Services													
Entertainment & Promotion			$122,603	$50,000	$72,603					$127,000	$50,000	$77,000		
	Reduce entertainment and promotion budget based on historical expenditues. This reduction still provides an allocation that is well over historical expenditures.							Ongoing reduction						
	BIS - Inspection Services													
Temporary Salaries			$241,484	$191,484	$50,000					$241,484	$191,484	$50,000		
	Reduce temporary salaries budget based on historical expenditues. This reduction still leaves an increase over current use.							Ongoing reduction						
Maintenance Svcs Equipment			$267,805	$253,245	$14,560		X							
	Reduce maintenance services equipment budget. The Budget Analyst recommends an overall reduction to the amount of new vehicles requested by the DBI from 33 to 25, a reduction of 8. Therefore the number of new parking placards needed should also be reduced by 8. Placards are $1820 each.													
Materials & Supplies			$67,975	$47,975	$20,000					$57,225	$37,225	$20,000		
	Reduce materials and supplied based on historical expenditures.							Ongoing reduction						
Materials & Supplies			$26,500	$21,500	$5,000					$21,000	$16,000	$5,000		
								Ongoing reduction						
	BHS - Housing Inspection & Code Enforcement													
Equipment Purchase			$444,000	$148,000	$296,000		X							
	DBI has 124 inspectors who are currently on staff or have a planned hire date in FY 2013-14 that need vehicles. The current fleet consists of 99 vehicles therefore DBI needs 25 new vehicles and are requesting 33. Reduce the vehicle amount by 8.													
Materials & Supplies			$18,750	$13,750	$5,000					$13,000	$8,000	$5,000		
	Reduce materials and supplied based on historical expenditures.							Ongoing reduction						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DBI - Building Inspection

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BPS - Plan Review Services													
Training			$77,361	$57,361	$20,000					$77,361	$57,361	$20,000		
	Reduce training budget based on historical expenditues. This reduction still provides sufficient funds to meet current and projected needs.							Ongoing reduction						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$310,560	$172,603	$483,163
Total	$310,560	$172,603	$483,163

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$177,000	$177,000
Total	$0	$177,000	$177,000

Reserve Recommendation

	BAN - Administration/ Support Services													
Capital Outlay			$2,642,000	$2,642,000			X			$2,000,000	$2,000,000			
	Place tenant improvement budget on Budget and Finance Committee reserve until a spending plan is developed.													

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$2,642,000	$0	$2,642,000
Total	$2,642,000	$0	$2,642,000

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$2,000,000	$0	$2,000,000
Total	$2,000,000	$0	$2,000,000

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $31,654,676 budget for FY 2013-14 is $2,031,861 or 7.2 % more than the original FY 2012-13 budget of $28,185,710.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 158.59 FTEs, which are 6.82 FTEs more than the 151.77 FTEs in the original FY 2012-13 budget. This represents a 4.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $27,247,972 in FY 2013-14, are $3,846,413 or 16.4% more than FY 2012-13 revenues of $23,401,559. General Fund support of $2,969,599 in FY 2013-14 is $1,814,552 or 37.9% less than FY 2012-13 General Fund support of $4,784,151.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $31,654,676 budget for FY 2014-15 is $1,437,105 or 4.8% more than the Mayor's proposed FY 2013-14 budget of $30,217,571.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 161.37 FTEs, which are 2.78 FTEs more than the 158.59 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $28,481,606 in FY 2014-15 are $1,233,634 or 4.5% more than FY 2013-14 estimated revenues of $27,247,972. General Fund support of $3,173,070 in FY 2014-15 is $203,471 or 6.9% more than FY 2013-14 General Fund support of $2,969,599.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CPC – CITY PLANNING

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $661,915 in FY 2013-14. Of the $661,915 in recommended reductions, $581,915 are ongoing savings and $80,000 are one-time savings. These reductions would still allow an increase of $1,369,946 or 4.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $761,265 in FY 2014-15. Of the $761,265 in recommended reductions, $733,265 are ongoing savings and $28,000 are one-time savings. These reductions would still allow an increase of $675,840 or 2% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CPC – CITY PLANNING

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY2012-2013 Budget	FY2013-2014 Proposed	Increase/ Decrease from FY2012-2013	FY2014-2015 Proposed	Increase/ Decrease from FY2013-2014
CITY PLANNING					
ADMINISTRATION/PLANNING	9,928,716	9,953,961	25,245	9,876,856	(77,105)
CITYWIDE PLANNING	4,623,888	5,885,155	1,261,267	6,408,189	523,034
CURRENT PLANNING	7,106,022	8,122,387	1,016,365	8,279,964	157,577
ENVIRONMENTAL PLANNING	4,958,878	4,620,442	(338,436)	5,393,857	773,415
ZONING ADMINISTRATION AND COMPLIANCE	1,568,206	1,635,626	67,420	1,695,810	60,184
CITY PLANNING	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,031,861 largely due to:

- Increased revenues from (a) New Construction Building Permit Fee Revenues, (b) Building Permit Alterations Fee, and (c) Environmental Planning Fees, which is a result of the economic recovery as more permit applications for new developments are being filed.

- An increase in personnel costs due to new positions that are proposed for FY 2013-14, the hiring of 8 new positions that were approved in the FY 2013-13 supplemental appropriation as well as an increase in fringe benefits for current staff.

- Increased support for the existing Pavement to Parks Program and the Better Market Street Project.

- Multiple contracts for consultants to (1) prepare an inventory of the City's street trees in conjunction with the Recreation and Park Department; (2) assess and consolidate all of the Department's design guidelines documents; (3) and update the Department's public information documents.

- Increased work order costs from the Department of Telecommunications and Information Services (DTIS) due to an increase in the allocation for the City's central information technology system.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $1,437,105 largely due to:

- Continued increase in revenues for reviewing projects relative to FY 2012-13 revenue levels.
- Increased grant funding from State and Federal sources as well as non-profit organizations.
- The annualization of the new positions.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 158.59 FTEs, which are 6.82 FTEs more than the 151.77 FTEs in the original FY 2012-13 budget. This represents a 4.5% increase in FTEs from the original FY 2012-13 budget.

The Department is requesting 13 new positions, offset by other adjustments, including:

- One business analyst to support the new Permit and Project Tracking Systems.
- One public relations assistant to improve the Department's social media content and support the Communications Managers on various initiatives.
- One project manager to manage the zoning, design and coordination of project along Market Street including the Better Market Street project.
- Eight Planner III's (four of these positions are part time positions) to (a) increase the Department's outreach to neighborhoods and businesses regarding Planning Code legislation and projects, (b) work on new monitoring and reporting requirements, (c) manage Site Master Plans and other projects within the Citywide Planning division, (d) work on Historic Preservation projects, and (e) conduct architectural review of projects.
- One Planner IV for transportation planning and policy.
- One Planner IV that is being transferred from the San Francisco Public Utilities Commission (PUC) to perform PUC related activities.

The Planning Department is also undergoing a reorganization within the Administration Division including the restructuring of management in the Information Services and Operations Division and the substitutions of several administrative positions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 161.37 FTEs, which are 2.78 FTEs more than the 158.59 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The Department is not proposing any new positions in FY 2014-15. The increase is due to the annualization of new positions created in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $27,247,972 in FY 2013-14, are $3,846,413 or 16.4% more than FY 2012-13 revenues of $23,401,559. General Fund support of $2,969,599 in FY 2013-14 is $1,814,552 or 37.9% less than FY 2012-13 General Fund support of $4,784,151.

The Department projects fee revenues in FY 2013-14 due to planning permit applications to increase by 4%, comparable to the rate of increase in FY 2012-13, due to the upsurge in construction activity and large scale development projects resulting from the economic recovery. Planning fees will also be adjusted by the Consumer Price Index (CPI) or 2.58% in FY 2013-14.

FY 2014-15

The Department's revenues of $28,481,606 in FY 2014-15 are $1,233,634 or 4.5% more than FY 2013-14 estimated revenues of $27,247,972. General Fund support of $3,173,070 in FY 2014-15 is $203,471 or 6.9% more than FY 2013-14 General Fund support of $2,969,599.

OTHER ISSUES:

The Board of Supervisors approved 8 new limited-term positions in the FY 2012-13 supplemental appropriation to address the backlog in planning cases and various permits, which have not yet been filled.

The Department is proposing to create 9 new positions in FY 2013-14 to also process planning permit applications due to a continued increase in planning permit applications. These positions, which are not funded in the FY 2013-14 budget, would be funded with fee revenues and include:

- Four Planner II's in the Current Planning Division
- Two Planner III's is the Current Planning Division
- One Planner III in the Environmental Planning Division
- One Planner II in the Environmental Planning Division

DEPARTMENT: CPC – CITY PLANNING

According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization, prior to receiving funding for the positions, to quickly hire necessary positions to process new planning permits when project applications and fees are received. The Department will submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these 9 new positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $661,915 in FY 2013-14. Of the $661,915 in recommended reductions, $581,915 are ongoing savings and $80,000 are one-time savings. These reductions would still allow an increase of $1,369,946 or 4.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $761,265 in FY 2014-15. Of the $761,265 in recommended reductions, $733,265 are ongoing savings and $28,000 are one-time savings. These reductions would still allow an increase of $675,840 or 2% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FEF - Administration/Planning													
Public Relations Assistant	0.77	0.00	$44,593	$0	$44,593			1.00	0.00	$58,901	$0	$58,901		
Mandatory Fringe Benefits			$22,987	$0	$22,987					$32,136	$0.00	$32,136		
	Total Savings			*$67,580*				*Total Savings*			*$91,037*			
	Delete position due to lack of justification. The Department currently has three positions that perform public and government relations functions.							Ongoing savings.						
Training			$38,000	$33,000	$5,000		X			$38,000	$10,000	$28,000		x
	Proposed training budget includes Conflict Mediation Skills Training provided by outside consultants for $15,000. Department could not provide quotes justifying the cost for this training.							Reduce training budget because a planned retreat and other training workshops will be held in FY 2013-14, not in FY 2014-15.						
	FAH- Citywide Planning													
Bldgs, Structures, and Improvements			$254,312	$229,312	$25,000		X							
	According to staff, $254,312 is needed to construct the projects and provide staffing for the Pavement to Parks program in FY 2013-14. The Department can carry forward unexpended funds of $25,000 for capital projects budgeted for this program in FY 2012-13.													
Planner III	2.87	1.54	$290,578	$134,658	$155,920			4.75	3.00	$384,338	$204,980	$179,358		
Mandatory Fringe Benefits			$122,928	$56,968	$65,960					$174,905	$81,625	$93,280		
	Total Savings			*$221,880*				*Total Savings*			*$272,638*			
	Two new full time and four new part time Planner III positions (2.87 FTEs in FY 2013-14) are being requested in this division. The Budget and Legislative Analyst is recommending approval of two new full time Planner III positions (1.54 FTE in FY 2013-14) to work on new mandated monitoring and reporting requirements and outreach to City neighborhoods and businesses for Planning Code legislation and projects. The Budget and Legislative Analyst is recommending disapproval of four part-time Planner III positions (1.33 FTEs in FY 2013-14) to provide support for the Portsmouth Square and Chinatown Open Space Project, and Hunters Point Shipyard Project. With our recommendation, in FY 2013-14 the division will have 13 Planner II positions, 13 Planner III postions, and 6 Planner IV positions to provide these functions.							Ongoing savings.						
Professional & Specialized Services			$284,503	$234,503	$50,000					$258,304	$208,304	$50,000		
	Reduce professional and specialized service contracts for consultants to conduct public outreach and studies and assessements of various Citywide Planning issues. The Budget and Legislative Analyst is recommending a Planner III in this division that will be dedicated to outreach. Scope of work for contracts should be reduced to account for work that can be done internally.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FDP- Current Planning													
Planner III	1.54	0.00	$155,920	$0	$155,920			2.00	0.00	$204,980	$0	$204,980	X	
Mandatory Fringe Benefits			$65,960	$0	$65,960					$93,280	$0	$93,280		
	Total Savings			*$221,880*				*Total Savings*			*$298,260*			
	Disapprove two new Planner III positions (1.54 FTE in FY 2013-14). There are currently two vacant Planner III's in this division, which were approved in the FY 2012-13 supplemental appropriation and have not been filled.							Ongoing savings.						
Professional & Specialized Services			$285,000	$235,000	$50,000		X							
	Reduce professional and specialized service contracts for consultants to update planning guidelines and public inforrmation documents that can be done internally; and reduce budget for marketing and conferences.													
	FFP- Environmental Planning													
Planner III- Environmental Planner	1.00	0.00	$101,246	$0	$101,246			1.00	0.00	$102,490	$0	$102,490		
Mandatory Fringe Benefits			$42,832	$0	$42,832					$46,640		$46,640		
Planner II	0.00	1.00	$0	$85,369	($85,369)			0.00	1.00	$0	$86,418	($86,418)		
Mandatory Fringe Benefits			$0	$38,134	($38,134)					$0	$41,382	($41,382)		
	Total Savings			*$20,575*				*Total Savings*			*$21,330*			
	Disapprove upward substitution from 5278 Planner II to 5298 Planner III-Environmental as there is currently a vacant 1.0 FTE Planner III - Environmental position. The division also received 1.00 FTE Planner III - Environmental in the supplemental appropriation in FY 2012-13 that has not been filled, and will receive two new Planner IV positions in the FY 2013-14 budget.							Ongoing savings						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$80,000	$581,915	$661,915
Total	**$80,000**	**$581,915**	**$661,915**

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$28,000	$733,265	$761,265
Total	**$28,000**	**$733,265**	**$761,265**

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Policy Recommendations														
FDP- Current Planning														
Planner III	1.54	1.54 L												
Planner II	3.08	3.08 L												
FFP- Environmental Planning														
Planner III- Environmental Planner	1.54	1.54 L												
Planner II	0.77	.77 L												

The Department is requesting to create nine new positions in FY 2013-14 that are not funded:
- Two new Planner III positions (1.54 FTE in FY 2013-14) in Current Planning to process planning permits for new projects;
- Four new Planner II positions (3.08 FTE in FY 2013-14) in Current Planning to process planning permits for new projects;
- Two new Environmental Planner III positions (1.54 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects; and
- One new Planner II in the (0.77 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects.

According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization to quickly hire necessary positions to process new development projects when project applications and fees are received. The Department will submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

4480

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $44,263,593 budget for FY 2013-14 is $5,476,421 or 14.1% more than the original FY 2012-13 budget of $38,787,172.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 203.66 FTEs, which are 5.99 FTEs more than the 197.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $30,810,267 in FY 2013-14, are $3,253,388 or 11.8% more than FY 2012-13 revenues of $27,556,879. General Fund support of $13,453,326 in FY 2013-14 is $2,223,033 or 19.8% more than FY 2012-13 General Fund support of $11,230,293.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $43,744,864 budget for FY 2014-15 is $518,729 or 1.2% less than the Mayor's proposed FY 2013-14 budget of $44,263,593.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 205.57 FTEs, which are 1.91 FTEs more than the 203.66 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $31,061,003 in FY 2014-15 are $250,736 or 0.8% more than FY 2013-14 estimated revenues of $30,810,267. General Fund support of $12,683,861 in FY 2014-15 is $769,465 or 5.7% less than FY 2013-14 General Fund support of $13,453,326.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CON – CONTROLLER

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $283,941 in FY 2013-14. Of the $283,941 in recommended reductions, $22,486 are ongoing savings and $261,455 are one-time savings. These reductions would still allow an increase of $5,192,480 or 13.4% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $30,702 in FY 2014-15. Of the $30,702 in recommended reductions, $22,972 are ongoing savings and $7,730 are one-time savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CON – CONTROLLER

SUMMARY OF PROGRAM EXPENDITURES:

Program	Budget	Proposed	FY 2012-2013	Proposed	FY 2013-2014
CONTROLLER					
ACCOUNTING OPERATIONS AND SYSTEMS	7,202,436	8,167,819	965,383	8,441,922	274,103
CITY SERVICES AUDITOR	12,363,860	13,671,802	1,307,942	13,570,165	(101,637)
ECONOMIC ANALYSIS	442,997	517,577	74,580	536,061	18,484
FINANCIAL SYSTEMS PROJECTS	0	2,300,000	2,300,000	250,000	(2,050,000)
MANAGEMENT, BUDGET AND ANALYSIS	4,987,141	5,025,271	38,130	4,926,145	(99,126)
PAYROLL AND PERSONNEL SERVICES	13,250,360	13,889,096	638,736	15,263,969	1,374,873
PUBLIC FINANCE	540,378	692,028	151,650	756,602	64,574
CONTROLLER	**38,787,172**	**44,263,593**	**5,476,421**	**43,744,864**	**(518,729)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $5,476,421 largely due to salary and fringe benefit increases, and the Department's IT projects:

- The Department will continue to support the Disaster Recovery initiative to establish an offsite location to maintain and protect the City's core financial systems in order to ensure continuity of operations in the event of an emergency. This project is being developed in collaboration with the Department of Technology. COIT has approved $2,500,000 for this project in FY 2013-14.
- The Department will continue to support the Financial System Replacement Project and is funded to plan and scope the size, cost, and functionality of the replacement of the City's financial system. COIT has approved $2,000,000 for this project in FY 2013-14.
- The Department will implement Phase II of the Financial Transparency Website project that will provide the public with information on the budget, vendor payments, and employee compensation. COIT has approved $300,000 for this project in FY 2013-14.
- The Department will continue to support the implementation of the Phase II of the eMerge initiative, which transitioned from the Department of Human Resources in December 2009. Project eMerge will integrate recruitment, position management, benefits administration and payroll functions citywide. The Controller will initiate system and integration testing in FY 2013-14.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $518,729 largely due to decreases in professional and contractual services due to one-time funding for the the Disaster Recovery initiative and the Financial System Replacement Project. However, the Department expects to continue to support the Financial System Replacement Project in FY 2014-15, but funds for this project are not included in the FY 2014-15 budget as they have not yet been approved by COIT.

The Department's continuing IT projects in FY 2014-15 include:

- The Department will complete Phase II of the Financial Transparency Website project that will provide the public with information on the budget, vendor payments, and employee compensation. COIT has approved $250,000 for this project in FY 2014-15.
- The Department will continue to support the operations of eMerge.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 203.66 FTEs, which are 5.99 FTEs more than the 197.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

The new positions include one 1825 Principal Administrative Analyst II for the Public Finance Division due to the increase in the City's bond portfolio and the related increase in transactions and work load as well as the new role of administering the San Francisco Community Investment Fund; one 1823 Senior Administrative Analyst for the Economic Analysis Division which is currently filled and being paid by continuing project funds; and one 1222 Senior Payroll and Personnel Clerk that is offset by the deletion of a 1721 Senior Data Entry Operator.

Additionally, the Controller is requesting three new 0.5 FTE 1805 Performance Analyst II for the City Services Auditor to address the increase of work due to the increase in the City's capital projects currently in progress.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 205.57 FTEs, which are 1.91 FTEs more than the 203.66 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase in positions is mainly due to the annualization of new positions in FY 13-14 and Attrition Savings adjustments.

DEPARTMENT: CON – CONTROLLER

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $30,810,267 in FY 2013-14, are $3,253,388 or 11.8% more than FY 2012-13 revenues of $27,556,879. General Fund support of $13,453,326 in FY 2013-14 is $2,223,033 or 19.8% more than FY 2012-13 General Fund support of $11,230,293.

Specific changes in the Department's FY 2013-14 revenues include:

- Recoveries from City departments that receive Controller services, which are the largest source of funds for the Controller, are expected to increase by 9.5% in FY 2013-14.
- Additionally, the Controller will receive $125,000 in Intergovernmental Revenue from the Office of Community Investment and Infrastructure (OCII) (Successor Agency to the Redevelopment Agency) for services to support OCII's use of the City's Financial System (FAMIS) and other accounting support.

FY 2014-15

The Department's revenues of $31,061,003 in FY 2014-15 are $250,736 or 0.8% more than FY 2013-14 estimated revenues of $30,810,267. General Fund support of $12,683,861 in FY 2014-15 is $769,465 or 5.7% less than FY 2013-14 General Fund support of $13,453,326.

Specific changes in the Department's FY 2014-15 revenues include:

- Recoveries from City departments that receive Controller services, which are the largest source of funds for the Controller, are expected to increase by 3.4% in FY 2014-15.
- Additionally, the Controller will receive $130,000 in Intergovernmental Revenue from the OCII for services to support the use of the City's Financial System (FAMIS) and other accounting support.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $283,941 in FY 2013-14. Of the $283,941 in recommended reductions, $22,486 are ongoing savings and $261,455 are one-time savings. These reductions would still allow an increase of $5,192,480 or 13.4% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $30,702 in FY 2014-15. Of the $30,702 in recommended reductions, $22,972 are ongoing savings and $7,730 are one-time savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CON - Controller

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FEB - Management													
Materials and Supplies			$16,000	$11,000	$5,000	x				$16,000	$11,000	$5,000	x	
	Reduce to reflect historical spending patterns for materials and supplies.							Ongoing Savings						
Attrition Savings	(2.27)	(3.27)	($247,165)	($302,165)	$55,000	x	x							
Mandatory Fringe Benefits			($101,528)	($124,120)	$22,592	x	x							
	Total Savings			*$77,592*										
	Increase attrition savings to reflect actual hire dates for a 1824 Principal Administrative Analyst, a 1654 Accountant III, and a 1054 Principal IS Business Analyst as well as the 0931 Manager III position that is being held for the incumbant who is Acting 0953 expected to return February 2014.													
Miscellaneous Salaries			$369,368	$288,668	$80,700	x	x							
Mandatory Fringe Benefits			$148,209	$115,828	$32,381	x	x							
	Total Savings			*$113,081*										
	The Department has increased this budget by $119,000 to transfer a position from the programmatic project budget to the Economic Analysis program budget. Because the Department also has $148,000 in carryforward funds from prior years that can fund this position, new funds can be deleted.													
	FDG - Accounting Operations and Systems													
Training			$14,000	$10,000	$4,000	x				$14,000	$10,000	$4,000	x	
	Reduce to reflect historical spending patterns for training.							Ongiong Savings						
Attrition Savings	(4.82)	(5.32)	($475,271)	($524,573)	$49,302	x	x							
Mandatory Fringe Benefits			($201,500)	($222,402)	$20,902	x	x							
	Total Savings			*$70,204*										
	Increase attrition savings to reflect actual hire dates of four vacant positions: one 1652 Accountant II position vacant since November 2011; two 1654 Accountant III, one vacant since January 2013 and one vacant since April 2013; and, one Accountant IV vacant since May 2010.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CON - Controller

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FDC - Payroll/Personnel Services (eMerge)													
Equipment Purchase			$234,277	$233,700	$577	x	x			$1,009,162	$1,001,432	$7,730	x	x
	Decrease to reflect actual departmental needs.							Decrease to reflect actual departmental needs.						
Principal IS Programmer Analyst	0.00	1.00	$0	$112,837	($112,837)	x				($114,223)	$0	($114,223)	x	
Mandatory Fringe Benefits			$0	$45,695	($45,695)	x				($49,847)	$0.00	($49,847)	x	
Principal IS Business Analyst	1.00	0.00	$123,792	$0	$123,792	x				$125,313	$0	$125,313	x	
Mandatory Fringe Benefits			$48,226	$0	$48,226	x				$52,729	$0.00	$52,729	x	
	Total Savings			*$13,486*				*Total Savings*			*$13,972*			
	Deny upward substitution. Responsibilities and functions can be carried out by current classification.							Ongoing Savings						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$261,455	$22,486	$283,941
Non-General Fund	$0	$0	$0
Total	$261,455	$22,486	$283,941

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$7,730	$22,972	$30,702
Non-General Fund	$0	$0	$0
Total	$7,730	$22,972	$30,702

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $838,447,172 budget for FY 2013-14 is $221,305,191 or 35.9% more than the original FY 2012-13 budget of $617,141,981.

Revenue Changes

The Department's revenues of $838,447,172 in FY 2013-14 are $221,305,191 or 35.9% more than FY 2012-13 revenues of $617,141,981. General Fund support of $570,750,525 in FY 2013-14 is $146,716,424 or 34.6% more than FY 2012-13 General Fund support of $424,034,101.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $854,349,636 budget for FY 2014-15 is $15,902,464 or 1.9% more than the Mayor's proposed FY 2013-14 budget of $838,447,172.

Revenue Changes

The Department's revenues of $854,349,636 in FY 2014-15 are $15,902,464, or 1.9% more than FY 2013-14 estimated revenues of $838,447,172. General Fund support of $589,393,631 in FY 2014-15 is $18,643,106 or 3.3% more than FY 2013-14 General Fund support of $570,750,525.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: GEN – GENERAL CITY RESPONSIBILITY

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $300,000 in FY 2013-14. Of the $300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $221,005,191 or 35.8% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $300,000 in FY 2014-15. Of the $300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $15,602,464 or 1.9% in the Department's FY 2014-15 budget.

DEPARTMENT: GEN – GENERAL CITY RESPONSIBILITY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
GENERAL CITY RESPONSIBILITY					
GENERAL CITY RESPONSIBILITIES	606,221,981	820,915,536	214,693,555	832,148,092	11,232,556
GENERAL FUND UNALLOCATED	0	0	0	0	0
INDIGENT DEFENSE/GRAND JURY	750,000	750,000	0	750,000	0
RETIREE HEALTH CARE - PROP B	10,170,000	16,781,636	6,611,636	21,451,544	4,669,908
GENERAL CITY RESPONSIBILITY	**617,141,981**	**838,447,172**	**221,305,191**	**854,349,636**	**15,902,464**

The General City Responsibility budget is comprised of general expenditures and revenue transfers that are not the responsibility of other City departments, including General Fund supported debt service, reserves, and General Fund contributions to subsidized enterprise funds, such as San Francisco General Hospital and Laguna Honda Hospital.

FY 2013-14

Major changes to the General City Responsibility budget in FY 2013-14 include:

- $15,895,000 to the Budget Stabilization Reserve, which equals 75% of estimated Real Property Transfer Tax in FY 2013-14 exceeding the 5-year average, as required by the Administrative Code.
- $22,908,000 to the General Reserve, which will equal $44,708,000 in FY 2013-14, including the carry forward of unexpended FY 2012-13 General Reserve funds of approximately $21,800,000. The total General Reserve will equal 1.25% of General Fund revenues of $3,576,640,000 in FY 2013-14 as required by Administrative Code Section 10.60(b).

The FY 2013-14 budget also includes: (a) $500,000 for a Participatory Budgeting Project to bring prioritization and decision making to citizens and residents in the budget development process and (b) continued support of $3,000,000 for HOPE SF capital needs and debt service. Unlike the FY 2012-13 budget, the FY 2013-14 budget does not include funds for a cost-of-living-adjustment for community-based organizations.

FY 2014-15

Major changes to the General City Responsibility budget in FY 2014-15 include:

- $14,377,000 to the Budget Stabilization Reserve, as required by the Administrative Code Section 10.60(c).
- $10,781,000 to the General Reserve, which will equal $55,489,000 in FY 2014-15, including the carry forward of unexpended FY 2012-13 General Reserve funds of

approximately $44,708,000. The total General Reserve will equal 1.25% of estimated General Fund revenues of $4,439,120,000 in FY 2014-15 as required by Administrative Code Section 10.60(b).

The FY 2014-15 budget also includes: (a) an increase of $2,000,000 for a total of $5,000,000 in 2014-15 for HOPE SF capital needs and debt service. Unlike the FY 2012-13 budget, but consistent with the FY 2013-14 budget, the FY 2014-15 budget does not include funds for a cost-of-living-adjustment for community-based organizations.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $838,447,172 in FY 2013-14 are $221,305,191 or 35.9% more than FY 2012-13 revenues of $617,141,981. General Fund support of $570,750,525 in FY 2013-14 is $146,716,424 or 34.6% more than FY 2012-13 General Fund support of $424,034,101.

FY 2014-15

The Department's revenues of $854,349,636 in FY 2014-15 are $15,902,464, or 1.9% more than FY 2013-14 estimated revenues of $838,447,172. General Fund support of $589,393,631 in FY 2014-15 is $18,643,106 or 3.3% more than FY 2013-14 General Fund support of $570,750,525.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $300,000 in FY 2013-14. Of the $300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $221,005,191 or 35.8% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $300,000 in FY 2014-15. Of the $300,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $15,602,464 or 1.9% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GEN- General City Responsibility

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FCZ - General City Responsibilities													
Judgements and Claims			$3,300,000	$3,100,000	$200,000	x				$3,300,000	$3,100,000	$200,000	x	
	The Litigation Reserve is intended to provide funds for potential legal claims or judgements against the City. Reduce the reserve amount based on projected Judgements and Claims expenditures in FY 2012-13. Reducing the budget for judgements and claims to $3,100,000 would retain sufficient funds to meet expected claims in FY 2013-14 and FY 2014-15.							Ongoing Reductions						
Other Current Expenses- Budget			$5,452,401	$5,352,401	$100,000	x				$5,452,401	$5,352,401	$100,000	x	
	The Audit Reserve is intended to pay claims from prior years' audits. However, this Reserve is also used to meet shortfalls in internal service funds, work order recoveries and other uses. Audit Reserve Fund expenditures in FY 2011-12 were $5,515,685. Reducing the Audit Reserve by $100,000 to $5,352,401 would retain sufficient funds to meet expected claims in FY 2013-14 and FY 2014-15.							Ongoing Reductions						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$300,000	$300,000
Non-General Fund	$0	$0	$0
Total	$0	$300,000	$300,000

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$300,000	$300,000
Non-General Fund	$0	$0	$0
Total	$0	$300,000	$300,000

Policy Recommendations

	FCZ - General City Responsibilities													
Programmatic Projects- Budget			$500,000	$500,000	$0	x	x							
	The programmatic project is a participatory budgeting pilot project. The purpose of the project is to bring prioritization and decision making to citizens and residents in the budget development process. As this is a new policy initiative piloted by a member of the Board, it is a policy matter for the Board of Supervisors.													

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $70,898,932 budget for FY 2013-14 is $3,285,681 or 4.9 % more than the original FY 2012-13 budget of $67,613,251.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 303.86 FTEs, which are 0.39 FTEs more than the 303.47 FTEs in the original FY 2012-13 budget. This represents a 0.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $62,043,757 in FY 2013-14, are $1,296,316 or 2.1% more than FY 2012-13 revenues of $60,747,441. General Fund support of $8,855,175 in FY 2013-14 is $1,989,365 or 29% more than FY 2012-13 General Fund support of $6,865,810.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $73,053,999 budget for FY 2014-15 is $2,155,067 or 3.0% more than the Mayor's proposed FY 2013-14 budget of $70,898,932.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 303.82 FTEs, which are 0.04 FTE less than the 303.86 FTEs in the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $61,778,757 in FY 2014-15 are $265,000 or 0.4% less than FY 2013-14 estimated revenues of $62,043,757. General Fund support of $11,275,242 in FY 2014-15 is $2,420,067 or 27% more than FY 2013-14 General Fund support of $8,855,175.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $158,057 in FY 2013-14. Of the $158,057 in recommended reductions, $50,000 are ongoing savings and $108,057 are one-time savings. These reductions would still allow an increase of $3,127,624 or 4.6% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $50,000 in FY 2014-15. Of the $50,000 in recommended reductions, $50,000 are ongoing savings. These reductions would still allow an increase of $2,105,067 or 3.0% in the Department's FY 2014-15 budget.

DEPARTMENT: CAT- CITY ATTORNEY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
CITY ATTORNEY					
CLAIMS	6,060,764	6,305,851	245,087	6,529,935	224,084
LEGAL SERVICE	58,817,487	61,858,081	3,040,594	63,789,064	1,930,983
LEGAL SERVICE-PAYING DEPTS	2,735,000	2,735,000	0	2,735,000	0
CITY ATTORNEY	**67,613,251**	**70,898,932**	**3,285,681**	**73,053,999**	**2,155,067**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $3,285,681 largely due to:

- Increases in mandated salaries, related fringe benefit costs in the Legal Services and Claims divisions, and work order services provided by other City departments to the Legal Services division; and
- An increase in professional and contractual services for gross receipts tax litigation.
- An increase in rent for leased office space.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $2,155,067 largely due to increases in salaries and mandatory fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 303.86 FTEs, which are 0.39 FTEs more than the 303.47 FTEs in the original FY 2012-13 budget. This represents a 0.1% change in FTEs from the original FY 2012-13 budget.

There are no new positions requested in FY 2013-14.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 303.82 FTEs, which are 0.04 FTE less than the 303.86 FTEs in the Mayor's proposed FY 2013-14 budget.

There are no new positions requested in FY 2014-15.

DEPARTMENT: CAT- CITY ATTORNEY

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $62,043,757 in FY 2013-14, are $1,296,316 or 2.1% more than FY 2012-13 revenues of $60,747,441. General Fund support of $8,855,175 in FY 2013-14 is $1,989,365 or 29% more than FY 2012-13 General Fund support of $6,865,810.

Specific changes in the Department's FY 2013-14 revenues include:

- Recoveries from City departments that receive City Attorney services are the largest source of funds for the City Attorney, which are expected to decrease by 1.4% in FY 2013-14 from the original FY 2012-2013 budget.
- General Fund support is proposed to increase, as noted above, to offset the reduction of one-time revenues of $1,025,000 that the City Attorney's Office received in FY 2012-13 as a litigation settlement.

FY 2014-15

The Department's revenues of $61,778,757 in FY 2014-15 are $265,000 or 0.4% less than FY 2013-14 estimated revenues of $62,043,757. General Fund support of $11,275,242 in FY 2014-15 is $2,420,067 or 27% more than FY 2013-14 General Fund support of $8,855,175.

Specific changes in the Department's FY 2014-15 revenues include:

- Recoveries from City departments that receive City Attorney services are expected to decrease by 0.4% in FY 2014-145 from the original FY 2013-2014 budget..
- General Fund support is proposed to increase, as noted above, to offset decreases in work order recoveries and to fund the Department's increased salary and fringe benefit costs.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $158,057 in FY 2013-14. Of the $158,057 in recommended reductions, $50,000 are ongoing savings and $108,057 are one-time savings. These reductions would still allow an increase of $3,127,624 or 4.6% in the Department's FY 2013-14 budget.

FY 2014-15 The Budget and Legislative Analyst's recommended reductions to the proposed budget total $50,000 in FY 2014-15. Of the $50,000 in recommended reductions, $50,000 are ongoing savings. These reductions would still allow an increase of $2,105,067 or 3.0% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CAT - City Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FC2 - Legal Service													
Judgements and Claims			$5,642,623	$5,592,623	$50,000	x				$5,942,623	$5,892,623	$50,000	x	
	Reduce to reflect the Department's historical expenditures on litigation expenses.							Ongoing Savings						
Equipment Purchase			$114,077	$77,139	$36,938	x	x							
	Disapprove one of four requested new cars to replace existing cars, one of which has mileage of 77,000 and therefore does not require immediate repalcement.													
Attrition Savings	(18.62)	(19.12)	($2,711,917)	($2,762,037)	$50,120	x	x							
Mandatory Fringe Benefits			($1,014,797)	($1,035,796)	$20,999	x	x							
	Total Savings			*$71,119*										
	Increase attrition savings by 0.50 FTE to reflect actual hire date of January 2014 for a vacant 1.00 FTE Claims Investigator position.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$108,057	$50,000	$158,057
Non-General Fund	$0	$0	$0
Total	$108,057	$50,000	$158,057

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$50,000	$50,000
Non-General Fund	$0	$0	$0
Total	$0	$50,000	$50,000

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $83,111,935 budget for FY 2013-14 is $7,477,066 or 9.9% more than the original FY 2012-13 budget of $75,634,869.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 217.95 FTEs, which are 18.75 FTEs more than the 199.20 FTEs in the original FY 2012-13 budget. This represents a 9.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $81,403,844 in FY 2013-14, are $7,356,766 or 9.9% more than FY 2012-13 revenues of $74,047,078. General Fund support of $1,708,091 in FY 2013-14 is $120,300 or 7.6% more than FY 2012-13 General Fund support of $1,587,791.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $80,345,648 budget for FY 2014-15 is $2,766,287 or 3.3% less than the Mayor's proposed FY 2013-14 budget of $83,111,935.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 215.87 FTEs, which are 2.08 FTEs less than the 217.95 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $78,514,746 in FY 2014-15 are $2,889,097 or 3.5% less than FY 2013-14 estimated revenues of $81,403,844. General Fund support of $1,830,901 in FY 2014-15 is $122,810 or 7.2% more than FY 2013-14 General Fund support of $1,708,091.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,746,149 in FY 2013-14. Of the $1,746,149 in recommended reductions, $865,066 are ongoing savings and $881,083 are one-time savings. These reductions would still allow an increase of $5,730,917 or 7.6% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $876,002 in FY 2014-15, which are ongoing savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
GENERAL SERVICES AGENCY - TECHNOLOGY					
ADMINISTRATION	23,541,789	27,024,554	3,482,765	27,940,734	916,180
GOVERNANCE AND OUTREACH	9,087,343	8,965,129	(122,214)	9,356,228	391,099
OPERATIONS	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
REPRODUCTION SERVICES	0	0	0	0	0
TECHNOLOGY	2,601,035	3,242,459	641,424	2,508,443	(734,016)
TECHNOLOGY SERVICES:PUBLIC SAFETY	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
GENERAL SERVICES AGENCY - TECHNOLOGY	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $7,477,066 largely due to the initiation or continuation of the following projects:

- Project Management Office: Creation of a new Project Management Office to support the completion of all Department and City-wide IT projects;
- City Free Wi-Fi: Completion of the development of a citywide, free Wi-Fi network;
- Fiber to City-Owned Buildings: Continuation of the extension of a robust fiber network to City-owned buildings;
- Enterprise Security Dashboard: Expansion of a program to allow all City departments to perform high-level assessments of their IT environments by monitoring applications, servers, and networks;
- Security Visibility and Intelligence Data Loss Prevention: Implementation of data loss prevention tools, with a particular emphasis on the City's maintenance of confidential information;
- Radio Security Enhancement Project: Upgrade of the City-owned radio facilities, chiefly used for crisis communication;
- Customer Service Desk Ticketing System: Replacement of the City's ServiceDesk application, HP Open View ServiceCenter;
- Disaster Recovery Project: Design and development of a system to connect the City's financial systems to the California State Office of Technology Services Data Center;
- Business License Portal Pilot: Improvement of the City's business permit and licensing process consistent with task 13 of the City's Jobs Plan.

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $2,766,287 largely due to the completion and termination of the following projects in FY2013-14:

- City Free Wi-Fi
- Enterprise Security Dashboard
- Security Visibility and Intelligence Data Loss Prevention
- Disaster Recovery Project
- Business License Portal Pilot

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 217.95 FTEs, which are 18.75 FTEs more than the 199.20 FTEs in the original FY 2012-13 budget. This represents a 9.4% increase in FTEs from the original FY 2012-13 budget.

The proposed budget includes new positions chiefly to support the following projects: Fiber to City-Owned Buildings, the Customer Service Desk Ticketing System, the Project Management Office, the Disaster Recovery Project, and the Business License Portal Pilot.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 215.87 FTEs, which are 2.08 FTEs less than the 217.95 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

This reduction in FTEs in the proposed budget is chiefly due to the sunset of the limited tenure positions proposed with the year-long Business License Portal Pilot program created to implement task 13 of the City Jobs Plan.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $81,403,844 in FY 2013-14, are $7,356,766 or 9.9% more than FY 2012-13 revenues of $74,047,078. General Fund support of $1,708,091 in FY 2013-14 is $120,300 or 7.6% more than FY 2012-13 General Fund support of $1,587,791.

Changes in the Department's FY 2013-14 revenues are a result of: increases in expenditure recovery from other City departments; reduced use of fund balance; and increased revenue from licenses and fines.

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

FY 2014-15

The Department's revenues of $78,514,746 in FY 2013-14, are $2,889,097 or 3.5% less than FY 2013-14 estimated revenues of $81,403,844. General Fund support of $1,830,901 in FY 2014-15 is $122,810 or 7.2% more than FY 2013-14 General Fund support of $1,708,091.

Specific changes in the Department's FY 2014-15 revenues include continued reductions in the Department's use of fund balance, as well as a reduction in anticipated expenditure recoveries from other City departments.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,746,149 in FY 2013-14. Of the $1,746,149 in recommended reductions, $865,066 are ongoing savings and $881,083 are one-time savings. These reductions would still allow an increase of $5,730,917 or 7.6% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $876,002 in FY 2014-15, which are ongoing savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BIU - Administration													
Deputy Director IV	0.77	0.00	$142,247	$0	$142,247			1.00	0.00	$187,006	$0	$187,006		
Mandatory Fringe Benefits			$50,442	$0	$50,442					$72,557	$0	$72,557		
Manager V	0.00	0.77	$0	$116,613	($116,613)			0.00	1.00	$0	$153,307	($153,307)		
Mandatory Fringe Benefits			$0	$44,669	($44,669)					$0	$63,913	($63,913)		
	Total Savings			*$31,407*				*Total Savings*			*$42,343*			
	The position has been altered to match the duties and responsibilities as described by the Department for the new Project Management Office. According to the Department of Human Resources' (DHR) job description, the Deputy Director IV position is responsible for overseeing a major division within a department, approximately 800-2000 employees, and monitoring the overall organization of a department. The proposed Project Management Office within the Department currently has five proposed employees, and the manager overseeing the division is responsible for ensuring that project managers overseeing specific projects adhere to project management best practices. These responsiblities easily fall under the Manager V description.							Ongoing savings.						
Professional & Specialized Services			$548,743	$0	$548,743		x							
	This line item has been reduced to reflect the scheduled rollout of the Project Management Office. This item was intended to cover the acquisition of training resources for existing project managers within the Department. However, the Department intends to train existing project managers in project management best practices in the second year of implementing this office. In the first year, the Department will bring on two project managers who will aid in addressing immediate project management shortfalls.													
Expected Recovery for Services to AAO Funds			($3,169,057)	($2,869,057)	($300,000)					($2,953,965)	($2,653,965)	($300,000)		
Professional & Specialized Services			$900,905	$600,905	$300,000					$900,905	$600,905	$300,000		
	Total Savings			*$0*				*Total Savings*			*$0*			
	This expected recovery and corresponding expenditure is reduced to reflect corresponding changes in the workorder reduction with the Fire Department. The workorder is reduced to reflect the City's financial obligation, as stated in the Motorola contract, associated with the radio replacement effort. The Fire Department's budget recommendations will also contain a $300,000 reduction in workorders with the Department of Technology.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Expected Recovery for Services to AAO Funds			($8,633,175)	($8,133,175)	($500,000)					($8,274,770)	($7,774,770)	($500,000)		
Professional & Specialized Services			$900,905	$400,905	$500,000					$900,905	$400,905	$500,000		
	Total Savings			*$0*				*Total Savings*			*$0*			
	This expected recovery and corresponding expenditure is reduced to reflect corresponding changes in the workorder reduction with the Police Department. The workorder is reduced to reflect the City's financial obligation, as stated in the Motorola contract, associated with the radio replacement effort. The Police Department's budget recommendations will also contain a $500,000 reduction in workorders with the Department of Technology.							Ongoing savings.						
	BIT - Technology													
Management Assistant	0.77	0.00	$58,849	$0	$58,849		x							
Mandatory Fringe Benefits			$27,209	$0	$27,209		x							
	Total Savings			*$86,058*										
	The Department has not sufficiently demonstrated the need for a 0.77 FTE Management Assistant to aid in the implementation of the temporary Business License Portal Program.													
IS Business Analyst - Senior	1.54	0.77	$164,722	$82,361	$82,361		x							
Mandatory Fringe Benefits			$67,738	$33,869	$33,869		x							
IS Business Analyst	0.00	0.77	$0	$71,134	($71,134)		x							
Mandatory Fringe Benefits			$0	$30,961	($30,961)		x							
	Total Savings			*$14,135*										
	The Department is requesting two new limited tenure Senior IS Business Analyst positions to implement the temporary Business License Portal Program. The Department has not sufficiently demonstrated the need for two Senior IS Business Analysts in the proposed program structure comprised of four employees. Based on the project goals and objectives, substituting one new IS Business Analyst position for one of the requested new Senior IS Business Analyst positions will be sufficient to meet the stated program objectives.													
Manager III	0.77	0.00	$100,720	$0	$100,720		x							
Mandatory Fringe Benefits			$41,089	$0	$41,089		x							
Manager II	0.00	0.77	$0	$94,491	($94,491)		x							
Mandatory Fringe Benefits			$0	$43,171	($43,171)		x							
	Total Savings			*$4,147*										
	The Department is requesting one new Manager III position for the temporary Business License Portal Program. Because the requested position, which will be responsible for a single program and therefore does not meet the specifications of the DHR job description for the Manager III classification, which states that the classification oversees an entire division within a department, the Budget and Legislative Analyst recommends approving the requested position as a Manager II rather than a Manager III.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Professional & Specialized Services			$228,000	$0	$228,000		x							
	The Department has not provided documentation justifying the professional services costs associated with the Business License Portal Program.													
	BTO - Technology Services - Public Safety													
Professional & Specialized Services			$390,000	$0	$390,000					$390,000	$0	$390,000		
	The Department has not provided documentation justifying the costs associated with the Radio Security Enhancement Program.							Ongoing savings.						
Materials and Supplies Budget Only			$384,201	$184,201	$200,000					$384,201	$184,201	$200,000		
	Reduce the line item to accurately reflect the Department's portion of the City's contractually stipulated financial obligation associated with the Motorola contract.							Ongoing savings.						
	BAK - Operations													
Professional & Specialized Services			$900,905	$750,000	$150,905					$900,905	$750,000	$150,905		
	Reduce to reflect historical expenditures for these services.							Ongoing savings.						
	BK4 - Governance and Outreach													
Professional & Specialized Services			$231,009	$146,255	$84,754	x				$231,009	$146,255	$84,754	x	
	Reduce to reflect actual contracted totals as reported in the Department's contract for closed captioning services, which commenced on June 1, 2012 and is set to terminate on June 30, 2015.							Ongoing savings in the final year of the contract.						
Maintenance Services - Equipment			$10,000	$2,000	$8,000	x				$10,000	$2,000	$8,000	x	
	Reduced to reflect historical expenditures.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$92,754	$92,754
Non-General Fund	$881,083	$772,312	$1,653,395
Total	$881,083	$865,066	$1,746,149

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$92,754	$92,754
Non-General Fund	$0	$783,248	$783,248
Total	$0	$876,002	$876,002

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $158,303,662 budget for FY 2013-14 is $11,731,177 or 8.0% more than the original FY 2012-13 budget of $146,572,485.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 826.21 FTEs, which are 18.7 FTEs more than the 807.51 FTEs in the original FY 2012-13 budget. This represents a 2.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $128,481,406 in FY 2013-14, are $10,190,057 or 8.6% more than FY 2012-13 revenues of $118,291,349. General Fund support of $29,822,216 in FY 2013-14 is $1,541,080 or 5.5% more than FY 2012-13 General Fund support of $28,281,136.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $202,554,080 budget for FY 2014-15 is $44,250,418 or 28.0% more than the Mayor's proposed FY 2013-14 budget of $158,303,662.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 827.64 FTEs, which are 1.43 FTEs more than the 826.21 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.17% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $120,200,393 in FY 2014-15 are $8,281,013 or 6.5% less than FY 2013-14 estimated revenues of $128,481,406. General Fund support of $82,353,687 in FY 2014-15 is $52,531,471 or 176% more than FY 2013-14 General Fund support of $29,822,216.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: DPW – PUBLIC WORKS

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $411,179 in FY 2013-14. Of the $411,179 in recommended reductions, $103,679 are ongoing savings and $307,500 are one-time savings. These reductions would still allow an increase of $11,319,998 or 7.7% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $129,009 in FY 2014-15. All of the $129,009 in recommended reductions are ongoing savings. These reductions would still allow an increase of $44,121,409 or 27.9% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DPW – PUBLIC WORKS

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
GENERAL SERVICES AGENCY - PUBLIC WORKS					
ARCHITECTURE	414,630	443,844	29,214	441,624	(2,220)
BUILDING REPAIR AND MAINTENANCE	18,102,561	18,637,389	534,828	18,981,004	343,615
CAPITAL ASSET PLANNING	0	0	0	0	0
CITY CAPITAL PROJECTS	37,234,377	40,680,471	3,446,094	81,521,743	40,841,272
CONSTRUCTION MANAGEMENT SERVICES	217,264	271,799	54,535	271,749	(50)
ENGINEERING	883,494	870,432	(13,062)	851,701	(18,731)
FACILITIES MGMT & OPERATIONS	0	0	0	0	0
GENERAL ADMINISTRATION	0	0	0	0	0
MAINTENANCE OF STREETLIGHTS	0	0	0	0	0
MAPPING	0	0	0	0	0
NEIGHBORHOOD BEAUTIFICATION	0	0	0	0	0
PARKING & TRAFFIC	0	0	0	0	0
STREET AND SEWER REPAIR	16,776,235	17,233,619	457,384	18,135,243	901,624
STREET ENVIRONMENTAL SERVICES	39,926,370	43,947,522	4,021,152	44,665,913	718,391
STREET USE MANAGEMENT	16,142,550	18,469,276	2,326,726	19,426,067	956,791
URBAN FORESTRY	16,875,004	17,749,310	874,306	18,259,036	509,726
GENERAL SERVICES AGENCY - PUBLIC WORKS	**146,572,485**	**158,303,662**	**11,731,177**	**202,554,080**	**44,250,418**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $11,731,177 largely due to:

- Increased personnel costs, including the salaries and mandatory fringe benefits for eight new staff to implement a new Illegal Street Dumping Outreach program in the Bureau of Street Environmental Services as well as staff to manage the increased number of permit requests in the Bureau of Street Use and Mapping.
- Funding for the Tree Relinquishment Program which will fund four arborists to trim over 3,000 of the City's trees and repair sidewalks damaged by street trees in order to be transferred to property owners.
- A robust capital project and bond program, capital projects include the Pedestrian and Bike Safety Improvement Program, Streetscape Improvement Program, the Better Market Street project, and pothole repair and facilities maintenance.
- Increased equipment purchases due to the replacement of 21 vehicles over 12 years old pursuant to the Healthy Air and Clean Transportation Ordinance (HACTO) as well as the replacement of 450 public trash cans.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $44,250,418 largely due to:

- An increase of approximately $46,000,000 in increased General Fund support for street resurfacing and reconstruction once the Road Resurfacing and Street bond funding expires.
- Continued funding dedicated to DPW's capital projects that were funded in FY 2013-14.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: DPW – PUBLIC WORKS

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 826.21 FTEs, which are 18.7 FTEs more than the 807.51 FTEs in the original FY 2012-13 budget. This represents a 2.3% increase in FTEs from the original FY 2012-13 budget.

The FY 2013-14 budget includes 60 new positions funded by interdepartmental (ID) work orders; the majority of these positions are off-budget while several are funded by specific projects, principally within the bureau of Infrastructure Design and Construction and General Administration. There are also five new position funded by the department's overhead largely within General Administration.

The budget also includes eight new positions that will support DPW's new Illegal Dumping Outreach program in Street Environmental Services as well as five new positions in Street-Use and Mapping that will address the rise in permit requests.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 827.64 FTEs, which are 1.43 FTEs more than the 826.21 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a .17% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

There are 16 new positions in FY 2014-15 funded by interdepartmental work orders principally within the bureau of Infrastructure Design and Construction.

INTERIM EXCEPTIONS

The Department has requested approval of 18 positions as interim exceptions. The Budget and Legislative Analyst recommends approval of all 18 positions as interim exceptions.

- 12 of the positions are funded by interdepartmental work orders with the Airport, Public Library and Public Utilities Commission and are being filled temporarily until the permanent position is created as the projects with these departments have already started.
- One position is needed to be filled to support administration of the Moscone Expansion project that is currently underway. The recruitment process will be accelerated in order to fill the position in early FY 2013-14.
- Four of the positions are funded by an interdepartmental work order with the Recreation and Park Department. The hiring process for these positions are being accelerated in order to meet project timelines.
- One position reflects the transition of an employee that is currently working for the Department as a City Hall Fellow into an administrative analyst position prior to the Fellows program ending to prevent a layoff.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DPW – PUBLIC WORKS

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $128,481,406 in FY 2013-14, are $10,190,057 or 8.6% more than FY 2012-13 revenues of $118,291,349. General Fund support of $29,822,216 in FY 2013-14 is $1,541,080 or 5.4% more than FY 2012-13 General Fund support of $28,281,136.

Specific changes in the Department's FY 2013-14 revenues include:

- Higher volumes of applicants seeking street use permits.
- Increased allocation of solid waste impound account revenues.
- Reimbursement from the Federal government for the 4th Street Bridge legal settlement.
- Higher projections of available state gas tax revenues for local streets and road improvements.

FY 2014-15

The Department's revenues of $120,200,393 in FY 2014-15 are $8,281,013 or 6.4% less than FY 2013-14 estimated revenues of $128,481,406. General Fund support of $82,353,687 in FY 2014-15 is $52,531,471 or 176% more than FY 2013-14 General Fund support of $29,822,216.

Specific changes in the Department's FY 2014-15 revenues are largely due:

- General Fund support for capital projects:
- Revenues for street use permits are expected to decrease due to the current construction boom to plateau.
- Increase in the City's share of State gas tax revenues.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $411,179 in FY 2013-14. Of the $411,179 in recommended reductions, $103,679 are ongoing savings and $307,500 are one-time savings. These reductions would still allow an increase of $11,319,998 or 7.7% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $129,009 in FY 2014-15. All of the $129,009 in recommended reductions are ongoing savings. These reductions would still allow an increase of $44,121,409 or 27% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GSA-DPW General Services Agency - Department of Public Works

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BAR - Building Repair & Maintenance													
Carpenter	1.00	0.00	$82,722	$0	$82,722	X		1.00	0.00	$83,739	$0	$83,739	X	
Mandatory Fringe Benefits			$38,477	$0	$38,477	X				$41,594	$0	$41,594	X	
			Total Savings	*$121,199*						*Total Savings*	*$125,333*			
Attrition Savings	(1.20)	0.00	($99,539)	$0	($82,722)	X		(1.20)	0.00	($99,099)	$0	($83,739)	X	
Mandatory Fringe Benefits			($45,872)	$0	($38,477)	X				($48,285)	$0	($41,594)	X	
			Total Savings	*($121,199)*						*Total Savings*	*($125,333)*			
	Reduce attrition savings to reflect reduction of vacant position held for salary savings.							Ongoing savings						
Materials & Supplies			$208,082	$188,082	$20,000	X				$208,082	$188,082	$20,000	X	
	Reduce materials and supplies based on Department's projected need.							Ongoing savings.						
	BAT - Street Use Management													
Jr. Administrative Analyst	0.77	0.00	$48,690	$0	$48,690	X		1.00	0.00	$64,311	$0	$64,311	X	
Mandatory Fringe Benefits			$24,199	$0	$24,199	X				$33,908	$0.00	$33,908	X	
			Total Savings	*$72,889*						*Total Savings*	*$98,219*			
	Disapprove new position based on need. The Budget and Legislative Analyst recommends approval of 3.08 new FTEs in this Bureau to address the increase in permit requests. There are currently three administrative staff assigned to this Bureau, including one Junior Administrative Assistant, one Senior Adminitrative Assistant, and one Administrative Analyst.							Ongoing savings.						
Temporary Salaries			$30,000	$20,000	$10,000	X				$30,000	$20,000	$10,000	X	
Mandatory Fringe Benefits			$2,370	$1,580	$790	X				$2,370	$1,580	$790	X	
			Total Savings	*$10,790*						*Total Savings*	*$10,790*			
	Reduce temporary salaries to offset 2.32 new Assistant Engineers in this division.							Ongoing savings.						
	BAZ - Street Environmental Services													
Equipment			$473,754	$466,254	$7,500	X	X							
	Reduce equipment based on actual cost of equipment (grafitti guns).													
General Laborer	127.50	125.50	$7,770,296	$7,648,409	$121,887	X		127.50	125.50	7,865,776	7,742,391	$123,385	X	
Mandatory Fringe Benefits			$3,953,265	$3,891,253	$62,012	X				$4,274,399	$4,207,350	$67,049	X	
			Total Savings	*$183,899*						*Total Savings*	*$190,434*			
	Reduce General Laborers by 2.4 FTE to reflect positions left vacant since 2010.							Ongoing savings						
Attrition Savings	(6.41)	(4.51)	($412,247)	($290,360)	($121,887)	X		(9.21)	(7.28)	($589,533)	($466,148)	($123,385)	X	
Mandatory Fringe Benefits			($206,173)	($144,161)	($62,012)	X				$317,146	$384,195	($67,049)	X	
			Total Savings	*($183,899)*						*Total Savings*	*($190,434)*			
	Reduce attrition savings due to reduction of vacant position held for salary savings.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GSA-DPW General Services Agency - Department of Public Works

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	BAW- Capital City Projects													
Capital Project (CENTRN SM5299)			$309,594	$9,594	$300,000	X	X							
	Reduce budget for 4th Street Bridge project based on Department's projections.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$307,500	$103,679	$411,179
Non-General Fund	$0	$0	$0
Total	$307,500	$103,679	$411,179

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$129,009	$129,009
Non-General Fund	$0	$0	$0
Total	$0	$129,009	$129,009

GF = General Fund
1T = One Time

GSA-DPW General Services Agency - Department of Public Works

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
Policy Recommendations														
BAZ- Street Environmental Services														
General Laborer Supervisor I								23.00	22.00	$1,571,722	$1,503,387	$68,335	X	
Mandatory Fringe Benefits										$821,095	$785,395	$35,700	X	
Environmental Service Worker								14.00	8.00	$690,804	$394,745	$296,059	X	
Mandatory Fringe Benefits										$438,648	$250,656	$187,992	X	
Truck Driver								5.00	4.60	$395,255	$363,635	$31,620	X	
Mandatory Fringe Benefits										$204,415	$188,062	$16,353	X	
General Laborer								125.50	125.10	$7,742,391	$7,717,714	$24,677	X	
Mandatory Fringe Benefits										$4,207,350	$4,193,940	$13,410	X	
										Total Savings	*$674,146*			

The Budget and Legislative Analyst's audit of the San Francisco Housing Authority (SFHA) recommended termination of the Memorandum of Understanding (MOU) between DPW and SFHA for the Laborer Apprentice Program in order for SFHA to provide the program directly. The Mayor's proposed FY 2013-14 and FY 2014-15 budget continues the Laborer Apprentice Program for SFHA as a City cost. The Board of Supervisors, as a policy option, could approve City funds for the Laborer Apprentice Program in FY 2013-14 and transfer the program to SFHA in FY 2014-15.

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$674,146	$674,146
Non-General Fund	$0	$0	$0
Total	$0	$674,146	$674,146

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $12,908,915 budget for FY 2013-14 is $494,794 or 4.0% more than the original FY 2012-13 budget of $12,414,121.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 74.62 FTEs, which is 4.3 FTEs more than the 70.32 FTEs in the original FY 2012-13 budget. This represents a 6.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The department's non-General Fund revenues of $635,617 in FY 2013-14, are $2,750 or 0.4% more than FY 2012-13 non-General Fund revenues of $632,867. General Fund support of $12,273,298 in FY 2013-14 is $492,044 or 4.2% more than FY 2012-13 General Fund support of $11,781,254.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $13,247,392 budget for FY 2014-15 is $338,477 or 2.6% more than the Mayor's proposed FY 2013-14 budget of $12,908,915.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2014-15 are 74.60 FTEs, which is .02 FTEs less than the 74.62 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a .03% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's non-General Fund revenues of $617,617 in FY 2014-15 are $18,000 or 2.8% less than FY 2013-14 estimated non-General Fund revenues of $635,617. General Fund support of $12,629,775 in FY 2014-15 is $366,477 or 2.9% more than FY 2013-14 General Fund support of $12,273,298.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: BOS – BOARD OF SUPERVISORS

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $18,373 in FY 2013-14, all which are ongoing savings. These reductions would still allow an increase of $476,421 or 3.8% in the Department's FY 2013-14 budget.

These recommendations will result in $18,373 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $18,965 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of $319,512 or 2.5% in the Department's FY 2014-15 budget. These recommendations will result in $18,965 savings to the City's General Fund in FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: BOS – BOARD OF SUPERVISORS

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
BOARD OF SUPERVISORS					
BOARD - LEGISLATIVE ANALYSIS	2,000,000	2,000,000	0	2,000,000	0
BOARD OF SUPERVISORS	6,183,898	6,668,149	484,251	6,856,302	188,153
CHILDREN'S BASELINE	175,530	266,905	91,375	275,525	8,620
CLERK OF THE BOARD	4,054,693	3,973,861	(80,832)	4,115,565	141,704
LOCAL AGENCY FORMATION	0	0	0	0	0
BOARD OF SUPERVISORS	**12,414,121**	**12,908,915**	**494,794**	**13,247,392**	**338,477**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $494,794 largely due to:

- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs;
- Fully annualized cost of third Legislative Assistant position for each member of the Board of Supervisors;
- Filling one additional Youth Commission (Children's Baseline) position;
- Partially offset by a FY 2012-13 one-time $350,000 professional services agreement for the Assessment Appeals Board (AAB) to implement an online new tracking system and creation of one new AAB project position in FY 2013-14 to address the growing backlog of assessment appeals cases; and
- All funds for the Local Agency Formation Committee (LAFCO) are off-budget, due to available carry forward funds from FY 2012-13.

FY 2014-15

The Department's proposed FY 2014-15 budget would increase by $338,477 largely due to:

- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 74.62 FTEs, which are 4.30 FTEs more than the 70.32 FTEs in the original FY 2012-13 budget. This represents a 6.1% increase in FTEs from the original FY 2012-13 budget, due to:

- Annualized third Legislative Assistant positions for the Board of Supervisors; and
- Adjustment in Attrition Savings.

FY 2014-15

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2014-15 are 74.60 FTEs, which are .02 FTEs less than the 74.62 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a .03% decrease in FTEs from the Mayor's proposed FY 2013-14 budget, due to minor reductions in Temporary Salaries.

INTERIM EXCEPTIONS

The Department has requested approval of one new 1406 Senior Clerk position as an interim exception. The Budget and Legislative Analyst recommends approval of this one new project position as an interim exception because the position is needed as soon as possible to address both existing workload and the Assessment Appeals Board backlog of approximately 8,000 appeals. The filing period for new assessment appeals is between July 1 and September 15th each year. Effective July 1, 2013, this new position will address new assessment appeals by opening mail and providing data entry and then beginning in the fall, will assist the Assessment Appeals Board with additional evening hearings to address the backlog of cases.

DEPARTMENT REVENUES:

FY 2013-14

The Department's non-General Fund revenues of $635,617 in FY 2013-14, are $2,750 or 0.4% more than FY 2012-13 revenues of $632,867. General Fund support of $12,273,298 in FY 2013-14 is $492,044 or 4.2% more than FY 2012-13 General Fund support of $11,781,254.

FY 2014-15

The Department's non-General Fund revenues of $617,617 in FY 2014-15, are $18,000 or 2.8% less than FY 2013-14 revenues of $635,617. The change is due to an adjustment of the Board of Supervisors advertising outreach fund from a calendar year to a fiscal year accounting in FY 2013-14. General Fund support of $12,629,775 in FY 2014-15 is $356,477 or 2.9% more than FY 2013-14 General Fund support of $12,273,298.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $18,373 in FY 2013-14, all of which are ongoing savings. These reductions would still allow an increase of $476,421 or 3.8% in the Department's FY 2013-14 budget. These recommendations will result in $18,373 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $18,965 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of $319,512 or 2.5% in the Department's FY 2014-15 budget. These recommendations will result in $18,965 savings to the City's General Fund in FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

BOS - Board of Supervisors

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FAA - Board of Supervisors													
Attrition Savings	0.13	0.00	$12,839	$0	$12,839	x		0.13	0.00	$12,954	$0	$12,954	x	
Mandatory Fringe Benefits			$5,534	$0	$5,534	x				$6,011	$0	$6,011	x	
	Total Savings			*$18,373*				*Total Savings*			*$18,965*			
	Adjust Attrition Savings to zero due to positive Attrition Savings currently budgeted.							Ongoing Savings. Adjust Attrition Savings to zero due to positive Attrition Savings currently budgeted						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$18,373	$18,373
Non-General Fund	$0	$0	$0
Total	$0	$18,373	$18,373

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$18,965	$18,965
Non-General Fund	$0	$0	$0
Total	$0	$18,965	$18,965

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $51,469,813 budget for FY 2013-14 is $25,447,777 or 97.8 % more than the original FY 2012-13 budget of $26,022,036.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 49.70 FTEs, which are 11.18 FTEs more than the 38.52 FTEs in the original FY 2012-13 budget. This represents a 29.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues, including transfers and recoveries, of $41,704,821 in FY 2013-14, are $22,821,191 or 120.9% more than FY 2012-13 revenues of $18,883,630. General Fund support of $9,764,992 in FY 2013-14 is $2,626,586 or 36.8% more than FY 2012-13 General Fund support of $7,138,406.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $54,617,383 budget for FY 2014-15 is $3,147,570 or 6.1% more than the Mayor's proposed FY 2013-14 budget of $51,469,813.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 50.78 FTEs, which are 1.08 FTEs more than the 49.70 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues, including transfers and recoveries, of $46,663,120 in FY 2014-15 are $4,958,299 or 11.9% more than FY 2013-14 estimated revenues of $41,704,821. General Fund support of $7,954,263 in FY 2014-15 is $1,810,729 or 18.6% less than FY 2013-14 General Fund support of $9,764,992.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: MYR – MAYOR

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $63,505 in FY 2013-14. Of the $63,505 in recommended reductions, $15,104 are ongoing savings and $48,401 are one-time savings. These reductions would still allow an increase of $25,384,272 or 97.6% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $6,851 to the General Fund.

Together, these recommendations will result in $70,356 savings to the City's General Fund in FY 2013-14.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended General Fund reductions to the proposed budget total $15,653 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of $3,131,917 or 6.1% in the Department's FY 2014-15 budget.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: MYR – MAYOR

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
MAYOR					
AFFORDABLE HOUSING	9,356,855	31,456,143	22,099,288	32,369,885	913,742
CITY ADMINISTRATION	4,460,237	4,653,049	192,812	4,702,454	49,405
COMMUNITY INVESTMENT	3,815,211	3,845,514	30,303	3,198,513	(647,001)
CRIMINAL JUSTICE	8,101	8,095	(6)	8,097	2
HOMELESS SERVICES	6,635,496	9,629,687	2,994,191	12,396,841	2,767,154
NEIGHBORHOOD SERVICES	335,341	407,392	72,051	421,252	13,860
PUBLIC POLICY & FINANCE	1,410,795	1,469,933	59,138	1,520,341	50,408
MAYOR	**26,022,036**	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $25,447,777 largely due to:

- In the Affordable Housing Program, $20 million set-aside from the General Fund for the new Housing Trust Fund, in response to the November 2012 San Francisco voters approval of Proposition C to provide ongoing funding of affordable housing opportunities for low and middle income residents. The Housing Trust Fund Program will increase local financing for the construction, preservation and rehabilitation of affordable multifamily housing, but also includes additional funding for (a) Down Payment Loan Assistance, including First Responders Down Payment Loan Assistance, (b) Housing Stabilization Programs, such as Single Family Rehabilitation Loans, Healthy Homes and Energy Efficiency Programs, Small Site Acquisition Program, Foreclosure Intervention and Eviction Prevention, and (c) Neighborhood Infrastructure Grants;
- In the Community Investment Program, reallocation of various community-based organizations funding;
- In the Homeless Services Program, increases of approximately $3 million for the Local Operating Subsidy Program (LOSP) to provide additional supportive housing for previously homeless tenants; and
- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $3,147,570 largely due to:

- In the Affordable Housing Program, increase from $20 million to $22.8 million set-aside from the General Fund for the ongoing Housing Trust Fund, offset by reductions in other one-time Housing funds;

- In the Homeless Services Program, further increases for LOSP to provide additional supportive housing; and
- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 49.70 FTEs, which are 11.18 FTEs more than the 38.52 FTEs in the original FY 2012-13 budget. This represents a 29.0% increase in FTEs from the original FY 2012-13 budget. As shown in the Table below, six new positions are being created to implement the new Housing Trust Fund, 3.0 positions are being transferred from the previous Redevelopment Agency/Successor Agency and one position is being converted from an existing temporary position.

New Position Classification	New Position Title	Number of New Positions in FY 2013-14	Total Cost of Positions Salaries and Benefits in FY 2013-14	Comments
9770	Community Development Assistant	1.0	$93,841	Housing Trust Fund
9774	Senior Community Development Specialist I	3.0	392,431	Housing Trust Fund
9774	Senior Community Development Specialist I	1.0	130,812	Redevelopment/Successor Agency
9775	Senior Community Development Specialist II	2.0	304,642	Housing Trust Fund
9920	Public Service Aide	1.0	60,416	Convert from Temporary
9770	Community Development Assistant	1.0	93,318	Redevelopment/Successor Agency
1657	Accountant IV	1.0	152,725	Redevelopment/Successor Agency
5502	Project Manager I	1.0	166,848	Redevelopment/Successor Agency
Total		**11.0**	**$1,395,033**	

DEPARTMENT: MYR – MAYOR

FY 2014-15

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2014-15 are 50.78 FTEs, which are 1.08 FTEs more than the 49.70 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget. The increase is due to a reduction in Attrition Savings.

INTERIM EXCEPTIONS

The Department has requested approval of 8 positions as interim exceptions, including 6 positions for the Mayor's Office of Housing and Community Development (MOHCD)[1], one Non-General Fund position for MOHCD and one position for the Mayor's Office of Neighborhood Services.

- The 6 new positions under MOHCD are being hired with $20 million of General Fund set-aside revenues in FY 2013-14 to implement the new Housing Trust Fund, approved by San Francisco voters in November of 2012. Although all 6 of the Housing Trust Fund positions will not be hired on July 1, 2013, the Budget and Legislative Analyst recommends approval of these 6 positions as interim exceptions because the Housing Trust Fund commences on July 1, 2013 and any reductions would be returned to the Fund.
- One new Non-General Fund position for MOHCD funded by the former Redevelopment Agency/Successor Agency asset revenue to monitor and manage the increase in affordable housing assets that were transferred to MOHCD in FY 2012-13. The Budget and Legislative Analyst recommends approval of this interim exception.
- The Budget and Legislative Analyst recommends approval of one new position for the Mayor's Office of Neighborhood Services as it would convert an existing temporary position to a permanent position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues, including set-asides, transfers and recoveries of $41,704,821 in FY 2013-14, are $22,821,191 or 120.9% more than FY 2012-13 revenues of $18,883,630. General Fund support of $9,764,992 in FY 2013-14 is $2,626,586 or 36.8% more than FY 2012-13 General Fund support of $7,138,406.

Major changes in the Department's FY 2013-14 revenues include:

- Set-aside of $20 million from the General Fund for the new Housing Trust Fund, created in response to the November 2012 San Francisco voters approval of Proposition C to provide increased affordable housing opportunities for low and middle income residents;

[1] Previously known as the Mayor's Office of Housing.

- Increase in recoveries from the Department of Public Health and the Human Services Agency for Local Operating Subsidy Program for supportive housing; and
- Additional revenues from Successor Agency to the Redevelopment Agency to support Mayor's Office of Housing activities related to specific development projects.

FY 2014-15

The Department's revenues, including set-asides, transfer and recoveries of $46,663,120 in FY 2014-15, are $4,958,299 or 11.9% more than FY 2013-14 revenues of $41,704,821. General Fund support of $7,954,263 in FY 2014-15 is $1,810,729 or 18.6% less than FY 2013-14 General Fund support of $9,764,992.

Major changes in the Department's FY 2014-15 revenues include:

- Increase from $20 million in FY 2013-14 to $22.8 million for set-aside from the General Fund for the ongoing Housing Trust Fund; and
- Increase in recoveries from the Department of Public Health and the Human Services Agency for Local Operating Subsidy Program for supportive housing.

PROPOSED LEGISLATION (June 17, 2013 Budget and Finance Committee Calendar)

Item 3, File 13-0560: Resolution authorizing the Director of the MOHCD to execute a Local Operating Subsidy Program Grant Agreement with Mercy Housing California XX, LP, a California limited partnership, to provide operating subsidies for formerly homeless households at Mission Creek Senior Community, 225 Berry Street, for a 15-year period, in an amount not-to-exceed $11,468,518,

Item 4, File 13-0561: Resolution authorizing the Director of the Mayor's Office of Housing to execute a Local Operating Subsidy Program Grant Agreement with Third & LeConte Associates LP, a California limited partnership, to provide operating subsidies for formerly homeless households at 1075 Le Conte Avenue for a 15-year period, in an amount not-to-exceed $12,974,190.

Item 5, File 13-0562: Resolution authorizing the Director of the Mayor's Office of Housing to execute a Local Operating Subsidy Program Grant Agreement with 25 Essex, LP, a California limited partnership, to provide operating subsidies for formerly homeless households at Rene Cazenave Apartments, 25 Essex Street, for a 15-year period, in an amount not-to-exceed $17,882,085.

The three proposed resolutions would authorize the Mayor's Office of Housing to enter into three new agreements to provide Local Operating Subsidy Program funds to assist formerly homeless tenants over the next 15 years. The amount of the Local Operating Subsidy Program (LOSP) annual contribution to each project increases annually over the 15-year term of the subject agreements, with the average annual LOSP and total amounts estimated to be paid over the 15-year term summarized in the Table below.

DEPARTMENT: MYR – MAYOR

File Number	Project Address	Total Homeless Units	Average Annual LOSP	Total 15-Year Not-to-Exceed LOSP
13-0560	225 Berry Street	51	$764,568	$11,468,518
13-0561	1075 Le Conte Avenue	72	864,946	12,974,190
13-0562	25 Essex Street	120w	1,192,139	17,882,085

Annual LOSP funding are funded through recoveries from the Department of Public Health and the Human Services Agency to the Mayor's Office of Housing, primarily with General Fund revenues.

Recommendation: Approve the proposed resolutions.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $63,505 in FY 2013-14. Of the $63,505 in recommended reductions, $15,104 are ongoing savings and $48,401 are one-time savings. These reductions would still allow an increase of $25,384,272 or 97.6% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $6,851 to the General Fund.

Together, these recommendations will result in $70,356 savings to the City's General Fund in FY 2013-14.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended General Fund reductions to the proposed budget total $15,653 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of $3,131,917 or 6.1% in the Department's FY 2014-15 budget.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

MYR - Mayor

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Public Service Aide	1.00	0.75	$35,844	$26,883	$8,961	x		1.00	0.75	$36,455	$27,341	$9,114	x	
Mandatory Fringe Benefits			$24,572	$18,429	$6,143	x				$26,155	$19,616	$6,539	x	
	Total Savings			*$15,104*				*Total Savings*			*$15,653*			
	Adjustment reflects that this new permanent Public Service Aide requested in FY 2013-14 is currently a temporary position which will be filled on a .75 FTE basis.							Ongoing savings						
	FY 2012-13													
	FAB - Community Investment													
Programmatic Projects - Budget			$148,401	$100,000	$48,401	x	x							
	Reduce current FY projected General Fund balance that has not previously been accounted for, due to more recent projections of expenditures for project savings.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$48,401	$15,104	$63,505
Non-General Fund	$0	$0	$0
Total	$48,401	$15,104	$63,505

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$15,653	$15,653
Non-General Fund	$0	$0	$0
Total	$0	$15,653	$15,653

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

MYR - Mayor

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Policy Recommendations														
MYR - Mayor														
FFC - Affordable Housing - Housing Trust Fund														
Neighborhood Initiative - Programmatic Project			$200,000	$200,000	$0	x								
Neighborhood Initative - Community Based Org						x				$1,000,000	$1,000,000	$0	x	
Downpayment Assistance Loan Prorgam			$1,000,000	$1,000,000	$0	x				$2,000,000	$2,000,000	$0	x	
First Responder Loan Program			$1,000,000	$1,000,000	$0	x				$1,000,000	$1,000,000	$0	x	
Housing Stabilization - Community Based Org			$825,000	$825,000	$0	x				$1,100,000	$1,100,000	$0	x	
Housing Development Pool Loans			$14,821,000	$14,821,000	$0	x				$14,346,000	$14,346,000	$0	x	
Small Site Acq/Rehab Program Loans			$1,000,000	$1,000,000	$0	x				$2,000,000	$2,000,000	$0	x	
	Total Savings				*$0*			*Total Savings*				*$0*		

The above-listed programs totaling $18,846,000 are part of the Mayor's Office of Housing new $20 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. The total Housing Trust Fund appropriation of $20 million is not discretionary, and there are specific required funding levels over the first five years, such as (a) $15 million for the Downpayment Assistance Loan Programs in the first five years, (b) up to $15 million for the Housing Stabilization Programs in the first five years, and (c) a maximum of 10% of the Housing Trust Fund in any one year for the Neighborhood Infrastructure Grant Program. However, the specific allocation of funding to individual programs is discretionary in FY 2013-14, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors.

The above-listed programs totaling $21,446,000 are part of the Mayor's Office of Housing $22.8 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. While the total Housing Trust Fund appropriation of $22.8 million is not discretionary, and there are specific required funding levels over the first five years, the specific allocation of funding to individual programs is discretionary in FY 2014-15, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors.

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

MYR - Mayor

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
Xerox Corporation	Copy Machine	Yes	2011	9/27/2012	5,000.00	1,575.00
Xerox Corporation	Copy Machine	Yes	2002	9/27/2012	696.00	360.00
Regency	Other Current Expenses	Yes	2002	9/27/2012	4,000.00	1,410.00
Staples Inc	Other Office Supplies	Yes	2011	9/27/2012	800.00	800.00
Staples Inc	Other Office Supplies	Yes	2011	9/27/2012	4,500.00	2,506.00
Staples Inc	Other Office Supplies	Yes	2011	9/27/2012	200.00	200.00
					-	-
					Total Amount Return to Fund Balance	6,851.00
					General Fund	6,851.00
					Non-General Fund	-

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $16,847,957 budget for FY 2013-14 is $4,431,109 or 35.7% more than the original FY 2012-13 budget of $12,416,848.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 53.44 FTEs, which is 11.19 FTEs more than the 42.25 FTEs in the original FY 2012-13 budget. This represents a 26.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The department's non-General Fund revenues of $333,393 in FY 2013-14, are $558,963 or 62.6% less than FY 2012-13 non-General Fund revenues of $892,356. General Fund support of $16,514,564 in FY 2013-14 is $4,990,072 or 43.3% more than FY 2012-13 General Fund support of $11,524,492.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $15,981,195 budget for FY 2014-15 is $866,762 or 5.1% less than the Mayor's proposed FY 2013-14 budget of $16,847,957.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 47.43 FTEs, which is 6.01 FTEs less than the 53.44 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 11.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The department's non-General Fund revenues of $785,482 in FY 2014-15 are $452,089 or 135.6% more than FY 2013-14 estimated non-General Fund revenues of $333,393. General Fund support of $15,195,713 in FY 2014-15 is $1,318,851 or 8% less than FY 2013-14 General Fund support of $16,514,564.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **REG - ELECTIONS**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $151,934 in FY 2013-14, all of which would be ongoing savings. These reductions would still allow an increase of $4,279,175 or 34.5% in the Department's FY 2013-14 budget.

These recommendations will result in $151,934 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $161,321 in FY 2014-15, all of which are ongoing savings. These recommendations will result in $161,321 savings to the City's General Fund in FY 2014-15.

In addition, the Budget and Legislative Analyst recommends a Budget and Finance Committee Reserve in FY 2014-15 totaling $2,500,000 of General Funds.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: REG - ELECTIONS

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ELECTIONS					
ELECTIONS	12,416,848	16,847,957	4,431,109	15,981,195	(866,762)
ELECTIONS	**12,416,848**	**16,847,957**	**4,431,109**	**15,981,195**	**(866,762)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $4,431,109 largely due to:

- Increase from one election in FY 2012-13 (November 6, 2012 Consolidated General Election) to two elections in FY 2013-14 (November 5, 2013 Municipal Election and June 3, 2014 Consolidated Gubernatorial Primary Election) which results in increases in all election-related costs, including printing, postage, professional services, facilities rental, pollworker expenditures, and Sheriff's security services;
- Addition of 12.32 FTE new permanent positions partially offset by a reduction of funding for 2.30 FTE temporary positions; and
- Mandated increases in salary and fringe benefits due to negotiated labor, retirement and health benefit costs.

An area of concern regarding the FY 2013-14 budget is that:

- Section 500(c)(6) of the Municipal Elections Code requires the Department of Elections mail a Voter Information Pamphlet (VIP) which contains the full text of each measure to be voted upon at the next election to every registered voter in San Francisco. A Referendum Against Ordinance 104-12, (8 Washington Street) has qualified to appear on the November 5, 2013 election ballot. However, the full text of this Referendum is 502 pages.
- According to the Department of Elections, the average cost of one page of the VIP is approximately $3,500, such that it is estimated to cost approximately $1,757,000 to print and mail the full 502 page Referendum. However, the Department of Elections has currently budgeted sufficient VIP printing and postage for only a total of approximately 72 pages for the November 2013 election. Therefore, the Department of Elections does not have sufficient funds in the proposed FY 2013-14 budget to print and post the VIP for this Referendum.
- Currently, there are two ordinances to amend the Municipal Elections Code to (1) not print the text of any ballot measure in the VIP that exceeds 20 pages (File 13-0434); and (2) not print the text of any ballot measure in the VIP that exceeds 100 pages (File 13-0431) that are pending before the Board of Supervisors under 30-day rule.

DEPARTMENT: REG - ELECTIONS

FY 2014-15

The Department's proposed FY 2014-15 budget would decrease by $866,762 largely due to:

- Decrease from two elections in FY 2013-14 (November 5, 2013 Municipal Election and June 3, 2014 Consolidated Gubernatorial Primary Election) to one election in FY 2014-15 (November 4, 2014 Consolidated Gubernatorial General Election) which results in reductions in all election-related costs; and
- Reduction of 9.72 FTE positions or over $800,000 for Temporary Salaries due to fewer elections and the addition of new permanent positions added in FY 2013-14.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 53.44 FTEs, which are 11.19 FTEs more than the 42.25 FTEs in the original FY 2012-13 budget. This represents a 26.5% increase in FTEs from the original FY 2012-13 budget. The Table below summarizes the 12.32 FTE new permanent positions. These 12.32 new permanent positions are partially offset by a reduction of 2.30 FTE temporary positions in FY 2013-14.

New Position Classification	New Position Title	Number of New Positions in FY 2013-14	Total Cost of Positions Salaries and Benefits in FY 2013-14	Total Annualized Number of Positions	Total Cost of Positions Salaries and Benefits in FY 2014-15
1950	Assistant Purchaser	.77	$75,351	1.0	$101,210
1840	Junior Management Assistant	3.08	307,959	4.0	415,065
1842	Management Assistant	3.08	344,231	4.0	464,130
1062	IS Programmer Analyst	.77	89,527	1.0	120,300
1403	Elections Clerks	4.62	399,486	6.0	538,118
Total		**12.32**	**$1,216,554**	**16.0**	**$1,638,023**

DEPARTMENT: REG - ELECTIONS

FY 2014-15

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 47.43 FTEs, which are 6.01 FTEs less than the 53.44 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 11.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

The Table above summarizes the annualization of the 12.32 FTE new positions added in FY 2013-14 to 16 FTE positions in FY 2014-15, an increase of 3.68 FTEs. In addition, the FY 2014-15 budget decreases Temporary Salary positions by 9.72 FTEs.

DEPARTMENT REVENUES:

FY 2013-14

The department's non-General Fund revenues of $333,393 in FY 2013-14, are $558,963 or 62.6% less than FY 2012-13 revenues of $892,356. General Fund support of $16,514,564 in FY 2013-14 is $4,990,072 or 43.3% more than the FY 2012-13 General Fund support of $11,524,492.

Specific changes in the Department's FY 2013-14 revenues include:

- Reductions in revenues received from the Retirement System and Health Service System because these organizations will not be holding elections in FY 2013-14. Similarly, there are no scheduled Community College, Bay Area Rapid Transit (BART) or San Francisco Unified School District elections scheduled for FY 2013-14, which were held in FY 2012-13, reducing the Department of Elections revenue recoveries; and
- Partially offset by increases in Candidate Filing Fees and Paid Ballot Arguments because there are two elections in FY 2013-14 as compared to only one election in FY 2012-13.

FY 2014-15

The department's non-General Fund revenues of $785,482 in FY 2014-15, are $452,089 or 135.6% more than the FY 2013-14 revenues of $333,393. General Fund support of $15,195,713 in FY 2014-15 is $1,318,851 or 8% less than FY 2013-14 General Fund support of $16,514,564.

Specific changes in the Department's FY 2014-15 revenues include:

- Increases in revenues received from the Health Service System for an election scheduled for FY 2014-15. Similarly, elections are scheduled for the Community College, BART and the San Francisco Unified School District in FY 2014-15, which will result in additional Department of Elections revenue recoveries; and
- Partially offset by reductions in Candidate Filing Fees and Paid Ballot Arguments due to one election in FY 2014-15.

DEPARTMENT: REG - ELECTIONS

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $151,934 in FY 2013-14, all of which are ongoing savings. These reductions would still allow an increase of $4,279,175 or 34.5% in the Department's FY 2013-14 budget.

These recommendations will result in $151,934 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $161,321 in FY 2014-15, all of which are ongoing savings. These recommendations will result in $161,321 savings to the City's General Fund in FY 2014-15.

In addition, the Budget and Legislative Analyst recommends a Budget and Finance Committee Reserve in FY 2014-15 totaling $2,500,000 of General Funds.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REG - Elections

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FCH - Elections													
Attrition Savings	(1.97)	(3.25)	($160,835)	($265,337)	$104,502	x		(1.94)	(3.25)	($160,828)	($269,428)	$108,600	x	
Mandatory Fringe Benefits			($73,000)	($120,432)	$47,432	x				($78,076)	($130,797)	$52,721	x	
	Total Savings			*$151,934*				*Total Savings*			$161,321			
	Increase Attrition Savings due to existing 2.75 FTE positions being held vacant to achieve budgeted savings plus additional .50 FTE projected savings.							Ongoing savings.						
Miscellaneous Facilities Rental					$0					$1,479,756	$1,479,756	$0	x	x
								Place $500,000 on Budget and Finance Committee Reserve for rent pending approval of a new lease and determination of the actual costs to relocate the Department's warehouse from Pier 48. This General Fund appropriation of $500,000 is an additional amount included in the FY 2014-15 budget in anticipation of the need to relocate and potentially higher lease costs.						
Bldgs, Structures & Improvement Project					$0					$2,000,000	$2,000,000	$0	x	x
								Place $2,000,000 on Budget and Finance Committee Reserve pending approval of a new lease and determination of the actual costs to relocate the Department's warehouse from Pier 48. A one-time General Fund appropriation of $2,000,000 is included in the FY 2014-15 capital budget in anticipation of the need to relocate and move the Department of Elections warehouse.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$151,934	$151,934
Non-General Fund	$0	$0	$0
Total	$0	$151,934	$151,934

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$161,321	$161,321
Non-General Fund	$0	$0	$0
Total	$0	$161,321	$161,321

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$2,500,000	$0	$2,500,000
Non-General Fund	$0	$0	$0
Total	$2,500,000	$0	$2,500,000

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $294,885,613 budget for FY 2013-14 is $26,341,866 or 9.8% more than the original FY 2012-13 budget of $268,543,747.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 717.61 FTEs, which are 28.99 FTEs more than the 688.62 FTEs in the original FY 2012-13 budget. This represents a 4.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $243,048,043 in FY 2013-14, are $18,892,394 or 8.4% more than FY 2012-13 revenues of $224,155,649. General Fund support of $51,837,570 in FY 2013-14 is $7,449,472 or 16.8% more than FY 2012-13 General Fund support of $44,388,098.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $292,716,021 budget for FY 2014-15 is $2,169,592 or 0.7% less than the Mayor's proposed FY 2013-14 budget of $294,885,613.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 732.98 FTEs, which are 15.37 FTEs more than the 717.61 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $245,839,929 in FY 2014-15 are 2,791,886 or 1.1% more than FY 2013-14 estimated revenues of $243,048,043. General Fund support of $46,876,092 in FY 2014-15 is $4,961,478 or 9.6% less than FY 2013-14 General Fund support of $51,837,570.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADM – CITY ADMINISTRATOR'S OFFICE

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $798,772 in FY 2013-14. Of the $798,772 in recommended reductions, $614,367 are ongoing savings and $184,405 are one-time savings. These reductions would still allow an increase of $25,543,094 or 9.5% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $674,479 in FY 2014-15, which are ongoing savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADM – CITY ADMINISTRATOR'S OFFICE

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
GENERAL SERVICES AGENCY - CITY ADMIN					
11 CALL CENTER	10,879,996	11,479,480	599,484	11,794,312	314,832
ANIMAL WELFARE	5,395,922	5,712,200	316,278	4,963,433	(748,767)
CAPITAL ASSET PLANNING	750,000	750,000	0	750,000	0
CITY ADMINISTRATOR - ADMINISTRATION	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
COMMUNITY AMBASSADOR PROGRAM	496,385	580,753	84,368	718,484	137,731
COMMUNITY REDEVELOPMENT	0	728,678	728,678	752,019	23,341
CONTRACT MONITORING	4,476,177	4,662,030	185,853	3,986,097	(675,933)
COUNTY CLERK SERVICES	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
DISABILITY ACCESS	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
EARTHQUAKE SAFETY PROGRAM	440,000	590,000	150,000	590,000	0
ENTERTAINMENT COMMISSION	861,464	851,356	(10,108)	875,315	23,959
FACILITIES MGMT & OPERATIONS	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863
FLEET MANAGEMENT	991,055	990,923	(132)	1,125,655	134,732
GRANTS FOR THE ARTS	11,888,347	12,787,639	899,292	12,814,723	27,084
IMMIGRANT AND LANGUAGE SERVICES	1,841,055	2,009,655	168,600	2,026,021	16,366
JUSTIS PROJECT - CITY ADM OFFICE	3,481,495	3,397,792	(83,703)	3,425,758	27,966
LIVING WAGE / LIVING HEALTH (MCO/HCAO)	3,297,163	3,722,140	424,977	3,820,910	98,770
MEDICAL EXAMINER	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
MOSCONE EXPANSION PROJECT	1,700,000	3,400,000	1,700,000	0	(3,400,000)
NEIGHBORHOOD BEAUTIFICATION	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
PROCUREMENT SERVICES	5,106,654	5,366,628	259,974	5,544,031	177,403
PUBLICITY AND ADVERTISING	0	0	0	0	0
REAL ESTATE SERVICES	26,874,789	27,414,519	539,730	29,921,138	2,506,619
REPRODUCTION SERVICES	6,025,989	6,853,219	827,230	6,799,546	(53,673)
RISK MANAGEMENT / GENERAL	14,325,471	18,305,849	3,980,378	18,376,381	70,532
TOURISM EVENTS	73,465,907	73,595,485	129,578	74,688,351	1,092,866
TREASURE ISLAND	1,758,079	1,924,948	166,869	1,848,550	(76,398)
VEHICLE & EQUIPMENT MAIN & FUELING	25,949,934	30,375,336	4,425,402	31,070,417	695,081
GENERAL SERVICES AGENCY - CITY ADMIN	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

DEPARTMENT: ADM – CITY ADMINISTRATOR'S OFFICE

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $26,341,866 largely due to:

- Increased spending on capital projects, including the Moscone Expansion Project, a new emergency generator and fire alarm system at City Hall, the Alemany Market repaving, and various building improvements related to American's with Disabilities Act (ADA) compliance;
- Increased insurance premium costs for commercial properties owned by the City;
- Relocation of the Medical Examiner's office to a new, seismically-safe facility;
- Increased costs for vehicle maintenance and fuel;
- Increased salary costs due to increased demand for services from the 311 Call Center, Reproduction Services, and the Facilities and Operations programs; and
- New rent payments for 1155 Market Street and increased debt service for City-owned properties.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $2,169,592 from the Mayor's proposed FY 2013-14 budget largely due to completion of one-time projects, such as the relocation of the Medical Examiner's Office.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 717.61 FTEs, which are 28.99 FTEs more than the 688.62 FTEs in the original FY 2012-13 budget. This represents a 4.2% increase in FTEs from the original FY 2012-13 budget. The increase in FTEs results from reductions in attrition savings, allowing the Department to hire vacant positions, and increases in temporary salaries for the 311 Call Center. The Department is also requesting new positions including:

- One Senior Administrative Analyst to support the Budget and Planning Unit in the City Administrator's Office;
- One Junior Management Assistant in the Immigrant and Language Services program;
- Two Clerks and one Graphic Artist in Reproduction Services to handle increased demand for services; and

- Planner III, Manager I, and Administrative Analyst positions in Facilities Management and Operations in preparation for the new public safety building.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 732.98 FTEs, which are 15.37 FTEs more than the 717.61 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $243,048,043 in FY 2013-14, are $18,892,394 or 8.4% more than FY 2012-13 revenues of $224,155,649. General Fund support of $51,837,570 in FY 2013-14 is $7,449,472 or 16.8% more than FY 2012-13 General Fund support of $44,388,098.

FY 2014-15

The Department's revenues of $245,839,929 in FY 2014-15 are 2,791,886 or 1.1% more than FY 2013-14 estimated revenues of $243,048,043. General Fund support of $46,876,092 in FY 2014-15 is $4,961,478 or 9.6% less than FY 2013-14 General Fund support of $51,837,570.

COMMENTS

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $798,772 in FY 2013-14. Of the $798,772 in recommended reductions, $614,367 are ongoing savings and $184,405 are one-time savings. These reductions would still allow an increase of $25,543,094 or 9.5% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $674,479 in FY 2014-15, which are ongoing savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
	FFO - 311 Call Center													
Temporary Salaries			$418,331	$371,331	$47,000	x	x							
Mandatory Fringe Benefits			$12,509	$11,103.60	$1,405	x	x							
	Total Savings			*$48,405*										
	The Mayor's proposed FY 2013-14 budget increases temporary salaries by $250,000 in the 311 Call Center. The recommended reduction of $47,000 is consistent with the 311 Call Center's operational need and FY 2014-15 budgeted expenditures.													
Other Current Expenses			$382,500	$354,781	$27,719	x				$382,500	$354,781	$27,719	x	
	Reduced to reflect anticipated expenses on actual software and technology services based off documentation provided by the department.							Ongoing reduction.						
Professional and Specialized Services			$51,000	$35,000	$16,000	x	x							
	Department is requesting a one-time $16,000 increase in this line-item. Of this amount, $6,000 is alloted for "enhanced security," which is not necessary for delivering program services. The remaining $10,000 of the increase, allocated for software licences, can be covered by the amount previously budgeted.													
	AUA-Animal Welfare													
Training			$10,000	$7,500	$2,500	x				$10,000	$7,500	$2,500	x	
	Reduction reflects historical expenditures.							Ongoing reduction.						
Materials and Supplies			$253,000	$223,000	$30,000	x				$253,000	$223,000	$30,000	x	
	Department is requesting an increase of $50,000 (from the previous year total of $203,000 to $253,000) to cover the increased cost of animal medicines and new equipment. The Budget and Legislative Analyst's recommendation provides for a 10 percent increase, consistent with the expected increase in the cost of medicines.							Ongoing reduction.						
Equipment Purchase			$96,034	$71,034	$25,000	x	x							
	Reduce to reflect actual price plus sales tax for one new F250 CNG truck and one new Prius.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Attrition Savings--Misc.	(1.35)	(1.80)	($89,901)	($118,391)	$28,490	x		(1.35)	(1.80)	($91,069)	($121,977)	$30,908	x	
Mandatory Fringe Benefits			($35,960)	($47,356)	$11,396	x				($36,428)	($48,791)	$12,363	x	
	Total Savings $39,886							*Total Savings $43,271*						
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						
	FAC-City Administrator's Office													
Travel			$11,700	$7,500	$4,200	x				$11,700	$7,500	$4,200	x	
	Reduction reflects projected expenditures for FY 2013-14.							Ongoing reduction.						
Senior Administrative Analyst	0.77	0.00	$74,965	$0	$74,965	x		1.00	0.00	$98,552	$0	$98,552	x	
Mandatory Fringe Benefits			$29,986	$0	$29,986	x				$39,421	$0	$39,421	x	
	Total Savings $104,951							*Total Savings $137,973*						
	City Administrator's Office is requesting 1.00 FTE new Senior Administrative Analyst position to handle programmatic responsibilities in the Budget and Planning Department. However, the program has four vacant analyst positions, as well as already having a Senior Administrative Analyst on staff. The department should be able handle responsibilities with current FY staffing levels if current vacancies are filled.							Ongoing reduction.						
Attrition Savings--Misc.	(1.29)	(1.94)	($132,565)	($196,068)	$63,503	x		(1.29)	(1.94)	($134,316)	($196,068)	$61,752	x	
Mandatory Fringe Benefits			($53,026)	($76,961)	$23,935	x				($53,726)	($76,961)	$23,235	x	
	Total Savings $87,438							*Total Savings $84,987*						
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AME - County Clerk Services													
Professional and Specialzed Services			$61,130	$43,000	$18,130	x				$61,130	$43,000	$18,130	x	
	Department has agreed to this reduction to match expected spending patterns.							Ongoing reduction.						
Materials and Supplies			$110,000	$90,000	$20,000	x				$110,000	$90,000	$20,000	X	
	Recommended reduction reflects expected actual expenditures over next two fiscal years.							Ongoing reduction.						
	FFN - Immigrant and Language Services													
Junior Management Assistant	0.77	0.00	$51,853	$0	$51,853	x		1.00	0.00	$68,490	$0	$68,490	x	
Mandatory Fringe Benefits			$20,741	$0	$20,741	x				$27,396	$0	$27,396	x	
	Total Savings			*$72,594*				*Total Savings*			*$95,886*			
	Program currently has a vacancy open for a 1842 Management Assistant that hasn't been filled since December of 2012. Program should fill all open permanent positions before requesting additional staff.							Ongoing reduction.						
	ASG - Medical Examiner													
Attrition Savings--Misc	(0.11)	(1.11)	($13,021)	($137,813)	$124,792	x		(0.11)	(1.11)	($13,202)	($140,040)	$126,838	x	
Mandatory Fringe Benefits			($5,208)	($55,125)	$49,917	x				($5,281)	($56,016)	$50,735	x	
	Total Savings			*$174,709*				*Total Savings*			*$177,573*			
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						
Equipment Purchase			$184,151	$109,151	$75,000	x	x							
	Reduce to reflect actual price plus sales tax for 3 new Ford Econoline Cargo Vans and one new Ford Escape Hybrid.													
Training			$29,240	$17,000	$12,240	x				$29,240	$17,000	$12,240	x	
	Reduction reflects what department has traditionally spent on trainings based on the last three budget years.							Ongoing reduction.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Other Current Expenses			$383,968	$363,968	$20,000	x				$383,968	$363,968	$20,000		
	Department is requesting an increase in this line-item from $303,968 to $383,968 (for an $80,000 increase). Of the $80,000 increase over the current year's budget, $40,000 was to make up for a cut in materials and supplies, while another $20,000 was intended for refrigerator maintenance costs. That leaves $20,000 that is beyond departmental needs.							Ongoing reduction.						
	FCC - Procurement Services													
Other Current Expenses			$101,650	$81,650	$20,000	x	x							
	This line-item refers to software licensing fees related to the e-procurement system. The department has carry-forward funds from FY 2012-13 to pay for expenditures in FY 2013-14.													

Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$184,405	$614,367	$798,772
Non-General Fund	$0	$0	$0
Total	$184,405	$614,367	$798,772

Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$674,479	$674,479
Non-General Fund	$0	$0	$0
Total	$0	$674,479	$674,479

GF = General Fund
1T = One Time

CITY AND COUNTY OF SAN FRANCISCO

BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 19, 2012

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 19, 2013 Meeting, 10:00 a.m.

RET	Retirement System	1
HSS	Health Service System	7
DHR	Department of Human Resources	15
LIB	Public Library	23
FIR	Fire Department	35
DEM	Department of Emergency Management	46
POL	Police Department	53
PDR	Public Defender	62
DAT	District Attorney	67
CRT	Superior Court	73
SHF	Sheriff	77
ADP	Adult Probation	85

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $22,638,975 budget for FY 2013-14 is $2,041,133 or 9.9% more than the original FY 2012-13 budget of $20,597,842.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 97.99 FTEs, which are 1.40 FTEs more than the 96.59 FTEs in the original FY 2012-13 budget. This represents a 1.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $22,638,975 in FY 2013-14 are $1,997,315 or 10.0% more than FY 2012-13 revenues of $20,641,660. The Department does not receive General Fund revenues.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $23,585,983 budget for FY 2014-15 is $947,008 or 4.2% more than the Mayor's proposed FY 2013-14 budget of $22,638,975.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 99.96 FTEs, which are 1.97 FTEs more than the 97.99 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $23,585,983 in FY 2014-15 are $947,008 or 4.2% more than FY 2013-14 estimated revenues of $22,638,975. The Department does not receive General Fund revenues.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: RET – RETIREMENT SYSTEM

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $232,210 in FY 2013-14. Of the $232,210 in recommended reductions, $168,700 are ongoing savings and $63,510 are one-time savings. These reductions would still allow an increase of $1,808,923 or 8.8% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $597,460 in FY 2014-15. Of the $597,460 in recommended reductions, $347,460 are ongoing savings and $250,000 are one-time savings. These reductions would still allow an increase of $349,548 or 1.5% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: RET – RETIREMENT SYSTEM

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
RETIREMENT SYSTEM					
ADMINISTRATION	1,513,005	1,617,539	104,534	1,733,331	115,792
EMPLOYEE DEFERRED COMP PLAN	893,084	1,143,513	250,429	1,171,129	27,616
INVESTMENT	3,030,848	3,201,735	170,887	3,629,192	427,457
RETIREMENT SERVICES	15,160,905	16,676,188	1,515,283	17,052,331	376,143
RETIREMENT SYSTEM	**20,597,842**	**22,638,975**	**2,041,133**	**23,585,983**	**947,008**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,041,133 largely due to:

- Increases in mandated salaries and fringe benefits.
- Increases due to office relocation.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $947,008 largely due to increases in mandated salaries and fringe benefits and two proposed new Senior Security Analyst positions.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 97.99 FTEs, which are 1.4 FTEs more than the 96.59 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 positions has increased by net 1.4 FTEs due to three new positions, offset by position deletions and other adjustments. The three new positions include:

- One 0941 Manager VI as a Risk Manager in the Investment Program;
- One 1842 Management Assistant to provide administrative support for all communications activities for both the San Francisco Employee Retirement System (SFERS) and the San Francisco Deferred Compensation Plan (SFDCP); and
- One Senior Personnel Analyst, partially funded from the Human Resources Department, to support the Department's payroll, personnel, and recruitment activities.

DEPARTMENT: RET – RETIREMENT SYSTEM

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 99.96 FTEs, which are 1.97 FTEs more than the 97.99 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The Department has requested two new Senior Security Analysts positions in the Investment Program.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $22,638,975 in FY 2013-14 are $1,997,315 or 10.0% more than FY 2012-13 revenues of $20,641,660. The Department does not receive General Fund revenues.

Specific changes in the Department's FY 2013-14 revenues include increases in San Francisco Employee Retirement System (SFERS) assets and charges for the Employee Deferred Compensation Plan, which fully covers the cost of the services.

FY 2014-15

The Department's revenues of $23,585,983 in FY 2014-15 are $947,008 or 4.2% more than FY 2013-14 estimated revenues of $22,638,975. The Department does not receive General Fund revenues.

Specific changes in the Department's FY 2014-15 revenues include increases in SFERS assets and charges for the Employee Deferred Compensation Plan, which fully covers the cost of the services.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $232,210 in FY 2013-14. Of the $232,210 in recommended reductions, $168,700 are ongoing savings and $63,510 are one-time savings. These reductions would still allow an increase of $1,808,923 or 8.8% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $597,460 in FY 2014-15. Of the $597,460 in recommended reductions, $347,460 are ongoing savings and $250,000 are one-time savings. These reductions would still allow an increase of $349,548 or 1.5% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

RET - Retirement System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	EDC- Employee Deferred Compensation Plan													
Travel			$5,000	$3,000	$2,000					$5,000	$3,000	$2,000		
	The department has historically underspent for travel over the last three years.							Ongoing Savings						
Professional & Specialized Services			$300,000	$275,000	$25,000					$300,000	$275,000	$25,000		
	The department has historically underspent for professional services over the last three years.							Ongoing Savings						
	FDD-Retirement Services													
Professional & Specialized Services			$1,063,400	$963,400	$100,000					$1,063,400	$813,400	$250,000		x
	The Department has historically underspent for professional services over the last three years. The Budget and Legislative Analyst's recommendations provides for $250,000 related to moving expenses while accounting for historical expenditures.							The Budget and Legislative Analyst recommends decreasing the amount to account for $250,000 included in the previous year's budget for moving expenses for the Department's relocation in FY 13-14 which should be one-time costs.						
Materials & Supplies			$215,000	$200,000	$15,000					$215,000	$200,000	$15,000		
	The department has historically underspent for materials and supplies over the last three years.							Ongoing Savings						
Attrition Savings	(5.02)	(5.52)	($442,837)	($486,944)	$44,107		x							
Mandatory Fringe Benefits			($194,808)	($214,211)	$19,403		x							
	Total Savings			*$63,510*										
	Due to the number of vacancies and expected hire dates, the Budget and Legislative Analyst recommends increasing the attrition savings from (5.02) FTEs to (5.52) FTEs.													
	FED-Administration													
Travel			$20,000	$15,000	$5,000					$20,000	$15,000	$5,000		
	The department has historically underspent for travel over the last three years.							Ongoing Savings						
Training			$9,700	$5,000	$4,700					$9,700	$5,000	$4,700		
	The department has historically underspent for training over the last three years.							Ongoing Savings						
Professional & Specialized Services			$583,600	$568,600	$15,000					$583,600	$568,600	$15,000		

GF = General Fund
1T = One Time

RET - Retirement System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	The department is requesting a $15,000 increase for graphic design and photography services related to the Department's communications including the Annual Report and member newsletters, however the Department has historically underspent for professional services over the last three years. The Budget and Legislative Anaylst does not recommend the increase as the Department can absorb the new services in existing resources.							Ongoing Savings						
Other Current Expenses			$10,000	$8,000	$2,000					$10,000	$8,000	$2,000		
	The department has historically underspent for other current expense over the last three years.							Ongoing Savings						
	FDF - Investment													
Financial System Supervisor								1.54	0.00	$196,613	$0	$196,613		
Mandatory Fringe Benefits										$82,147	$0	$82,147		
	Total Savings			*$0*				*Total Savings*			*$278,760*			
								The 1.54 FTE 1670 Financial Systems Supervisors are salary placeholders for new senior security analyst classifications that will need to be created in FY 14-15. The Budget and Legislative Analyst recommends not approving these new positions in the FY 2014-15 budget until the classifications are created.						

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$63,510	$168,700	$232,210
Total	$63,510	$168,700	$232,210

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$250,000	$347,460	$597,460
Total	$250,000	$347,460	$597,460

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $9,115,128 budget for FY 2013-14 is $2,562,892 or 39.12 % more than the original FY 2012-13 budget of $6,552,236.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 45.78 FTEs, which are 10.68 FTEs more than the 35.10 FTEs in the original FY 2012-13 budget. This represents a 30.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues are $173,355 in FY 2013-14 are $6,000 or 3.5% more than revenues in FY 2012-13 of $167,355. The Department's Non-General Fund recoveries are $4,303,238 in FY 2013-14, which is $1,316,860 or 44.1% more than FY 2012-13 non-General Fund recoveries of $2,986,378. General Fund support of $4,811,890 in FY 2013-14 is $1,246,032 or 35% more than FY 2012-13 General Fund support of $3,565,858.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $9,630,226 budget for FY 2014-15 is $515,098 or 5.7% more than the Mayor's proposed FY 2013-14 budget of $9,115,128.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 48.39 FTEs, which are 2.61 FTEs more than the 45.78 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 5.7% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues in FY 2014-15 are $173,355, which is the same amount budgeted for FY 2013-14. The Department's Non-General Fund recoveries of $4,515,855 in FY 2014-15, are $212,617 or 5% more than FY 2013-14 estimated Non-General Fund recoveries of $4,303,238. General Fund support of $5,114,371 in FY 2014-15 is $302,481 or 6.3% more than FY 2013-14 General Fund support of $4,811,890.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $409,765 in FY 2013-14. Of the $409,765 in recommended reductions, $247,260 are ongoing savings and $162,505 are one-time savings. These reductions would still allow an increase of $2,153,127 or 32.8% in the Department's FY 2013-14 budget.

Approximately 53% or $217,175 of these recommendations will result in savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $435,000 in FY 2014-15. Of the $435,000 in recommended reductions, $349,000 are ongoing savings and $86,000 are one-time savings. These reductions would still allow an increase of $80,098 or 0.9% in the Department's FY 2014-15 budget.

Approximately 53% or $230,550 of these recommendations will result in savings to the City's General Fund in FY 2014-15.

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
HEALTH SERVICE SYSTEM	6,552,236	9,115,128	2,562,892	9,630,226	515,098
HEALTH SERVICE SYSTEM	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,562,892 largely due to:

- 10.68 FTE additional positions and the associated salary and fringe benefit costs; and
- New expanded lease space at 1145 Market Street.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $515,098 largely due to:

- Annualization of the salary and fringe benefit costs for the new positions added in FY 2012-13.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 45.78 FTEs, which are 10.68 FTEs more than the 35.10 FTEs in the original FY 2012-13 budget. This represents a 30.4% increase in FTEs from the original FY 2012-13 budget.

- 1.0 FTE position was added during the current FY;
- 1.71 FTE positions are proposed to be added due to a reduction in Attrition Savings;
- 0.58 FTE temporary salary positions are proposed to be added; and
- 7.39 FTE positions would be new positions, including (a) two new positions to negotiate and monitoring contracts, (b) one new Data Analytics Manager position which was recently hired, (c) three new positions for direct operations due to increased workload from Project Emerge and the consolidation of flexible benefits, (d) one new position to provide administrative assistance to the Director and Chief Operating Officer, and (e) three new positions for a new Wellness Program, as summarized in the Table below.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

New Position Classification	New Position Title	Number of New Positions in FY 2013-14	Total Cost of Positions Salaries and Benefits in FY 2013-14	Total Annualized Number of Positions	Total Cost of Positions Salaries and Benefits in FY 2014-15
0923	Manager II (Contract Compliance)	.77	$132,772	1.0	$178,781
1824	Principal Administrative Analyst (Contract Compliance)	.77	121,912	1.0	285,778
0931	Manager III (Data Analytics Manager)	1.0	184,168	1.0	190,966
1209	Benefits Technician (Operations)	.77	70,156	1.0	94,521
1210	Benefits Analyst (Operations)	1.54	162,863	2.0	219,550
1827	Administrative Services Manager (Administrative)	.77	107,982	1.0	145,148
0931	Manager III (Wellness)	.77	141,009	1.0	190,966
1823	Senior Administrative Analyst (Wellness)	.50	69,518	1.0	143,905
1842	Management Assistant (Wellness)	.50	55,883	1.0	116,032
Total		**7.39**	**$1,046,263**	**10.0**	**$1,565,647**

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 48.39 FTEs, which are 2.61 FTEs more than the 45.78 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 5.7% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

- All of the increase in positions is a result of the annualization of the new positions added in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues are $173,355 in FY 2013-14 are $6,000 or 3.5% more than revenues in FY 2012-13 of $167,355. The Department's Non-General Fund recoveries are $4,303,238 in FY 2013-14, which is $1,316,860 or 44.1% more than FY 2012-13 non-General Fund recoveries of $2,986,378. General Fund support of $4,811,890 in FY 2013-14 is $1,246,032 or 35% more than FY 2012-13 General Fund support of $3,565,858.

Specific changes in the Department's FY 2013-14 revenues include:

- All of the increases are a direct result of the increases in the HSS budget which are primarily offset by General Fund and non-General Fund recoveries.
- Approximately 47% of the HSS budget is funded with non-General Fund revenues and approximately 53% of the HSS budget is funded with General Fund revenues.

FY 2014-15

The Department's revenues in FY 2014-15 are $173,355, which is the same amount budgeted for FY 2013-14. The Department's Non-General Fund recoveries of $4,515,855 in FY 2014-15, are $212,617 or 5% more than FY 2013-14 estimated Non-General Fund recoveries of $4,303,238. General Fund support of $5,114,371 in FY 2014-15 is $302,481 or 6.3% more than FY 2013-14 General Fund support of $4,811,890.

Specific changes in the Department's FY 2014-15 revenues include:

- All of the increases are a direct result of the increases in the HSS budget which are primarily offset by General Fund and non-General Fund recoveries.
- Approximately 47% of the HSS budget is funded with non-General Fund revenues and approximately 53% of the HSS budget is funded with General Fund revenues.

COMMENTS:

FY 2013-14

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $409,765 in FY 2013-14. Of the $409,765 in recommended reductions, $247,260 are ongoing savings and $162,505 are one-time savings. These reductions would still allow an increase of $2,153,127 or 32.8% in the Department's FY 2013-14 budget.

Approximately 53% or $217,175 of these recommendations will result in savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $435,000 in FY 2014-15. Of the $435,000 in recommended reductions, $349,000 are ongoing savings and $86,000 are one-time savings. These reductions would still allow an increase of $80,098 or 0.9% in the Department's FY 2014-15 budget. Approximately 53% or $230,550 of these recommendations will result in savings to the City's General Fund in FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HSS - Health Services System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	HSS - HSS Administration													
Rents/Leases-Bldgs										$936,000	$850,000	$86,000	x	x
								Reduce budgeted amount for annual lease expenses based on actual lease recently approved by the Board of Supervisors (File 13-0466), adjusted upward to reflect cost of living increases in the approved lease for FY 2014-15.						
Benefit Technician	0.77	0.00	$46,581	$0	$46,581	x	x	1.00	0.00	$61,526	$0	$61,526	x	
Mandatory Fringe Benefits			$23,575	$0	$23,575	x	x			$32,995	$0	$32,995	x	
	Total Savings			*$70,156*				*Total Savings*			*$94,521*			
	Delete the requested new lower-level 1209 Benefit Technician position as the Department is already requesting two other higher-level new 1210 Benefit Analyst positions within the Operations Division.													
Manager III	0.77	0.50	$100,720	$65,408	$35,312	x	x					$0		
Mandatory Fringe Benefits			$41,089	$26,687	$14,402	x	x					$0		
	Total Savings			*$49,714*				*Total Savings*			*$0*			
	Reduce the requested new 0931 Manager III position as a new Wellness Manager position from 0.77 FTE to 0.50 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program in HSS. The Controller's report is anticipated to be issued in the Fall of 2013.													
Senior Administrative Analyst	0.50	0.33	$48,678	$32,127	$16,551	x	x					$0		
Mandatory Fringe Benefits			$20,840	$13,756	$7,084	x	x					$0		
	Total Savings			*$23,635*				*Total Savings*			*$0*			
	Reduce the requested new 1823 Senior Administrative Analyst position for a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program in HSS and the hiring of a new Wellness Manager. The Controller's report is anticipated to be issued in the Fall of 2013. As recommended above, the new Wellness Manager would be hired on January 1, 2014 and would be responsible for the hiring of this new Senior Administrative Analyst position.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HSS - Health Services System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Management Assistant	0.50	0.33	$38,214	$25,221	$12,993	x	x					$0		
Mandatory Fringe Benefits			$17,669	$11,662	$6,007	x	x					$0		
	Total Savings			*$19,000*				*Total Savings*			*$0*			
	Reduce the requested new 1842 Management Assistant position for a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program in HSS and the hiring of a new Wellness Manager. The Controller's report is anticipated to be issued in the Fall of 2013. As recommended above, the new Wellness Manager would be hired on January 1, 2014 and would be responsible for the hiring of this new Management Assistant position.													
Temp Salaries Misc	0.86		$73,000	$23,000	$50,000	x				$73,000	$23,000	$50,000	x	
Mandatory Fringe Benefits			$5,766	$1,817	$3,949	x				$5,766	$1,817	$3,949	x	
	Total Savings			*$53,949*				*Total Savings*			*$53,949*			
	Reduce Temporary salaries to current year budgeted levels, particularly given the number of new positions requested in the FY 2013-14 budget.							Ongoing savings.						
Attrition Savings	(0.47)	(2.00)	($41,184)	($175,251)	$134,067	x		(0.47)	(2.00)	($41,785)	($177,809)	$136,024	x	
Mandatory Fringe Benefits			($18,199)	($77,443)	$59,244	x				($19,811)	($84,317)	$64,506	x	
	Total Savings			*$193,311*				*Total Savings*			*$200,530*			
	Increase Attrition Savings to 2.0 FTE positions given a higher level of Attrition Savings currently budgeted and the number of new positions being requested in the FY 2013-14 budget.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$86,128	$131,048	$217,175
Non-General Fund	$76,377	$116,212	$192,590
Total	$162,505	$247,260	$409,765

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$45,580	$184,970	$230,550
Non-General Fund	$40,420	$164,030	$204,450
Total	$86,000	$349,000	$435,000

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $77,883,343 budget for FY 2013-14 is $3,940,686 or 5.3% more than the original FY 2012-13 budget of $73,942,657.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 135.87 FTEs, which are 12.10 FTEs more than the 123.77 FTEs in the original FY 2012-13 budget. This represents a 9.8% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $66,515,888 in FY 2013-14, are $1,951,788 or 3.0% more than FY 2012-13 revenues of $64,564,100. General Fund support of $11,367,455 in FY 2013-14 is $1,988,898 or 21.2% more than FY 2012-13 General Fund support of $9,378,557.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $78,486,233 budget for FY 2014-15 is $602,890 or 0.8% more than the Mayor's proposed FY 2013-14 budget of $77,883,343.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 132.53 FTEs, which are 3.34 FTEs less than the 135.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.5% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $67,574,881 in FY 2014-15 are $1,058,993 or 1.6% more than FY 2013-14 estimated revenues of $66,515,888. General Fund support of $ 10,911,352 in FY 2014-15 is $456,103 or 4.0% less than FY 2013-14 General Fund support of $11,367,455.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: HRD – HUMAN RESOURCES

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $141,221 in FY 2013-14. Of the $141,221 in recommended reductions, $71,221 are ongoing savings and $70,000 are one-time savings. These reductions would still allow an increase of $3,799,465 or 5.1% in the Department's FY 2013-14 budget. In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $7,068 to the General Fund.

Together, these recommendations will result in $148,289 savings to the City's General Fund in FY 2013-14. **YEAR TWO: FY 2014-15**

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $76,330 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $526,560 or 0.7% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: HRD – HUMAN RESOURCES

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Decrease from FY 2012-2013	FY 2014-2015 Proposed	Decrease from FY 2013-2014
HUMAN RESOURCES					
ADMINISTRATION	833,056	1,094,180	261,124	1,154,069	59,889
CLASS AND COMPENSATION	603,795	480,605	(123,190)	497,796	17,191
EMPLOYEE RELATIONS	4,291,925	5,484,599	1,192,674	4,637,378	(847,221)
EQUAL EMPLOYMENT OPPORTUNITY	1,145,098	1,487,528	342,430	1,608,755	121,227
RECRUIT/ ASSESS/ CLIENT SERVICES	7,317,440	7,725,039	407,599	7,880,668	155,629
WORKERS COMPENSATION	58,991,898	60,925,530	1,933,632	62,003,215	1,077,685
WORKFORCE DEVELOPMENT	759,445	685,862	(73,583)	704,352	18,490
HUMAN RESOURCES	**73,942,657**	**77,883,343**	**3,940,686**	**78,486,233**	**602,890**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $3,940,686 largely due to:

- Increases in salaries and mandatory fringe benefits and professional services related to the Employee Relations Division's Labor Project budget due to anticipated contract negotiations for City employees.
- Increases in salaries and mandatory fringe benefits related to the establishment of the Citywide Leave Management Unit which will address the many of Federal, State, and local laws governing employee leave and the corresponding relationships with the City's leave programs.
- Increases in City departments' costs for workers compensation claims, administered by DHR.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $602,890 largely due to increases in mandatory fringe benefits and professional services.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 135.87 FTEs, which are 12.10 FTEs more than the 123.77 FTEs in the original FY 2012-13 budget. This represents a 9.8% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 positions has increased by 12.10 FTEs due to 13 new positions (12.93 FTEs) in FY 2013-14 and other adjustments:

- Three 1820 Junior Administrative Analysts for the Mayor's Innovation Fellows Program.
- Three 1281 Senior Employee Relations Representatives (limited term) and one 1840 Junior Management Assistant for the Labor Project.

- One 0923 Manager II and one 1824 Principal Administrative Analyst for the new Citywide Leave Management Unit.
- One new 8141 Worker's Compensation Adjuster to address 150 active claims for the Juvenile Probation Department and Fine Arts Museum.
- One new 2825 Senior Health Educator to comply with the requirements of Senate Bill 863 that regulates the operations of Medical Provider Networks.
- Four 1202 Personnel Clerk that are currently temporary positions and are funded through a work order with the Controller's Office.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 132.53 FTEs, which are 3.34 FTEs less than the 135.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.5% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

This decrease primarily due to the termination of the three limited term 1281 Senior Employee Relations Representatives.

INTERIM EXCEPTIONS

- The Department has requested approval of 3 1820 Junior Administrative Analyst positions as an interim exception. The Budget and Legislative Analyst does not recommend approval of the three positions for the Mayor's Innovation Fellows Program as interim exceptions because they do not meet a critical need of the department and therefore do not need to be hired on July 1, 2013. Unlike the City Hall Fellows Program for recent college graduates, the Innovation Fellows Program is directed at individuals with more work experience and is not be tied to an academic calendar.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $66,515,888 in FY 2013-14, are $1,951,788 or 3.0% more than FY 2012-13 revenues of $64,564,100. General Fund support of $11,367,455 in FY 2013-14 is $1,988,898 or 21.2% more than FY 2012-13 General Fund support of $9,378,557.

Specific changes in the Department's FY 2013-14 revenues include increases in expenditure recovery due to increases in services provided to other departments.

FY 2014-15

The Department's revenues of $67,574,881 in FY 2014-15 are $1,058,993 or 1.6% more than FY 2013-14 estimated revenues of $66,515,888. General Fund support of $10,911,352 in FY 2014-15 is $456,103 or 4.0% less than FY 2013-14 General Fund support of $11,367,455.

Specific changes in the Department's FY 2014-15 revenues include increases in expenditure recoveries due to increases in services provided to other departments.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: HRD – HUMAN RESOURCES

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $141,221 in FY 2013-14. Of the $141,221 in recommended reductions, $71,221 are ongoing savings and $70,000 are one-time savings. These reductions would still allow an increase of $3,799,465 or 5.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $7,068 to the General Fund.

Together, these recommendations will result in $148,289 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $76,330 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $526,560 or 0.7% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HRD - Human Resources

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FC8 - Equal Employment Opportunity													
Principal Administrative Analyst	0.77	0.00	$86,762	$0	$86,762	x		1.00	0.00	$114,063	$0	$114,063	x	
Mandatory Fringe Benefits			$35,150	$0	$35,150	x				$49,804	$0	$49,804	x	
Senior Administrative Analyst	0.00	0.77	$0	$74,964	($74,964)	x		0.00	1.00	$0	$98,552	($98,552)	x	
Mandatory Fringe Benefits			$0	$32,094	($32,094)	x				$0	$45,352	($45,352)	x	
			Total Savings	*$14,854*						*Total Savings*	*$19,963*			
	A new 1823 Senior Administrative Analyst is recommended in the place of a proposed 1824 Principal Administrative Analyst for the new Citywide Leave Management Unit. The responsibilities and functions of the new postion can be carried out by the 1823 classification.							Ongoing Savings						
	FC4 - Employee Relations													
Temporary Salaries			$666,380	$616,380	$50,000	x	x							
	The Department has increased Temporary Salaries from $320,529 in FY 2012-13 to $666,380 in FY 2013-14 to pay for staff to support labor contract negotiations. In addition, the Department is proposing 3.00 FTE new limited tenure Senior Employee Relations Representatives and 1.00 FTE Junior Management Analyst to support labor contract negotiations. The recommended reduction of $50,000 is consistent with the Department's staffing plan and will provide sufficient resources for labor contract negotiations in FY 2013-14.													
Professional & Specialized Services			$400,000	$380,000	$20,000	x				$200,000	$180,000	$20,000	x	
	The Department has increased Professional and Specialized Services in this division from $100,000 in FY 2012-13 to $400,000 in FY 2013-14 to pay for outside lead negotiators and for the use of abritrators and actuarial services. However the Department has historically underspent for Professional and Specialized Services. The recommended reduction is consistent with historical expenditures for the prior fiscal years and will provide sufficient resources for labor contract negotiations in FY 2013-14.							Ongoing Savings						
	FCW - Administration													
Professional & Specialized Services			$36,367	$30,000	$6,367	x				$36,367	$30,000	$6,367	x	
	Reduce to reflect historical departmental expenditures on professional and specialized services.							Ongoing Savings						
Training			$124,769	$104,769	$20,000	x				$124,769	$104,769	$20,000	x	
	Reduce to reflect historical departmental expenditures on training.							Reduce to reflect historical departmental expenditures on training.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HRD - Human Resources

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Materials & Supplies			$48,148	$38,148	$10,000	x				$48,148	$38,148	$10,000	x	
	Reduce to reflect historical departmental expenditures on materials and supplies.							Ongoing Savings						
	FC5 - Recruit/Assess/Client Services													
Professional & Specialized Services			$50,000	$30,000	$20,000	x	x							
	The Mayor's Budget includes $50,000 for professional services contracts to recruit San Francisco residents for City jobs; the proposed reduction is consistent with the Department's spending plan and provides sufficient funding for these services.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$70,000	$71,221	$141,221
Non-General Fund	$0	$0	$0
Total	$70,000	$71,221	$141,221

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$76,330	$76,330
Non-General Fund	$0	$0	$0
Total	$0	$76,330	$76,330

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

HRD - Human Resources

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
NO VENDOR	SOFTWARE LICENSING FEES	Yes	2010	9/27/2012	15,622.30	177.71
NO VENDOR	SOFTWARE LICENSING FEES	Yes	2010	9/27/2012	34,716.21	177.71
GIVE SOMETHING BACK INC	OTHER OFFICE SUPPLIES	Yes	2012	9/27/2012	56.31	56.31
UPTIME RESOURCES	OTHER OFFICE SUPPLIES	Yes	2010	9/27/2012	2,880.22	2,880.22
UPTIME RESOURCES	OTHER OFFICE SUPPLIES	Yes	2011	9/27/2012	277.34	277.34
SHRED WORKS	OTHER CURRENT EXPENSES	Yes	2011	9/27/2012	3,000.00	605.00
ENERGETIX CORP	OTHER PROFESSIONAL SERVICES	Yes	2011	9/27/2012	30,000.00	460.00
LUNCH GEEK	FOOD	Yes	2011	9/27/2012	4,500.00	1,343.53
RICOH-REPRODUCTION STORE	REPRODUCTION COPIER STORE P	Yes	2010	9/27/2012	30,500.00	472.53
RICOH-REPRODUCTION STORE	REPRODUCTION COPIER STORE P	Yes	2011	9/27/2012	3,000.00	199.26
NO VENDOR	SOFTWARE LICENSING FEES	Yes	2010	9/27/2012	24,590.65	209.34
NO VENDOR	SOFTWARE LICENSING FEES	Yes	2010	9/27/2012	24,590.64	209.34
BAY AREA COMMUNICATION ACCESS	INTERPRETERS	No	2011	9/27/2012	2,000.00	1,145.00
					Total Amount Return to Fund Balance	8,213.29
					General Fund	7,068.29
					Non-General Fund	1,145.00

Note: The above encumbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $100,894,185 budget for FY 2013-14 is $8,495,748 or 9.2% more than the original FY 2012-13 budget of $92,398,437.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 651.73 FTEs, which are 11.25 FTEs more than the 640.48 FTEs in the original FY 2012-13 budget. This represents 1.8% increase from the FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $43,204,185 in FY 2013-14 are $3,755,748 or 9.5% more than FY 2012-13 revenues of $39,448,437. General Fund support of $57,690,000 in FY 2013-14 is $4,740,000 or 9.0% more than FY 2012-13 General Fund Support of $52,950,000.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $104,573,790 budget for FY 2014-15 is $3,679,605 or 3.6% more than the proposed FY 2013-14 budget of $100,894,185.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 653.97 FTEs, which are 2.24 FTEs more than the 651.73 FTEs in the original FY 2013-14 budget. This represents 0.3% increase from the FTEs from the original FY 2013-14 budget.

Revenue Changes

The Department's revenues of $44,313,790 in FY 2014-15 are $1,109,605 or 2.6% more than FY 2013-14 revenues of $43,204,185. General Fund support of $60,260,000 in FY 2014-15 is $2,570,000 or 4.5% more than FY 2013-14 General Fund Support of $57,690,000.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: LIB – LIBRARY

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $485,420 in FY 2013-14. Of the $485,420 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $8,010,328 or 8.7% in the Department's FY 2013-14 budget. Of these recommendations $0 are General Fund reductions.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended encumbrances, which would allow the return of $72,412 to the Library Preservation Fund, Library Special Revenue Fund, and the ETF-Bequests Fund.

Together, these recommendations will result in $557,832 savings in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $500,734 in FY 2014-15. Of the $500,734 in recommended reductions, $490,734 are ongoing savings and $10,000 are one-time savings. These reductions would still allow an increase of $3,178,871 or 3.2% in the Department's FY 2014-15 budget. Of these recommendations $0 are General Fund reductions.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: LIB – LIBRARY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
PUBLIC LIBRARY					
ADULT SERVICES	400,000	400,000	0	400,000	0
BRANCH PROGRAM	19,570,250	20,997,341	1,427,091	21,989,760	992,419
CHILDREN'S BASELINE	8,635,577	8,926,363	290,786	9,379,362	452,999
CHILDREN'S SERVICES	1,168,384	1,292,682	124,298	1,318,925	26,243
COLLECTION TECHNICAL SERVICES	13,466,587	14,086,975	620,388	15,124,752	1,037,777
COMMUNITY PARTNERSHIPS AND PROGRAMMING	1,400,466	1,024,781	(375,685)	1,059,084	34,303
FACILITES	12,757,244	15,212,215	2,454,971	13,818,552	(1,393,663)
INFORMATION TECHNOLOGY	6,173,935	8,072,934	1,898,999	7,545,799	(527,135)
LIBRARY ADMINISTRATION	11,968,453	13,188,705	1,220,252	15,659,966	2,471,261
MAIN PROGRAM	16,857,541	17,692,189	834,648	18,277,590	585,401
PUBLIC LIBRARY	**92,398,437**	**100,894,185**	**8,495,748**	**104,573,790**	**3,679,605**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $8,495,748 largely due to the following major library initiatives:

- ***Branch Library Improvement Project (BLIP) and the Post-Occupancy Enhancements Project.*** The Library is undergoing major renovations under BLIP to ensure that all branches in San Francisco are fully accessible, seismically safe, and updated with the latest technology and resources to provide library services for future generations. To date 23 branches have been completed. As the Library plans to open the last BLIP project in early 2014, the Library will undergo post-occupancy evaluations of library facilities to identify investments required to ensure that facilities are operating efficiently and meeting public and staff needs.
- ***Increase in Library hours.*** The Library is expanding its operating hours by 56 more hours per week for access to the Main Library services, bringing all libraries in San Francisco to a tiered baseline of 45, 55, and 60 hours per week, and establishing 7-day-per-week service at two thirds of the city's libraries by offering 5 additional days of service. The project aims to ensure equity of library service citywide and establish a consistent level of hours for all branches.
- ***Teen Center Learning Lab Program.*** The Library is also building a Teen Center Learning Lab Program, housed within the Main Library, to ensure that teens in San Francisco gain access to new media and technologies, foster knowledge around environment, health, and civics, and improve literacy.

- ***Continued investment in collections and technology.*** The Library continues to invest in its print books collection but is also expanding its investment in eResources such as eBooks, eMusic, eVideo, databases, and eLearning. The Library focuses on upgrading its servers, networks, bandwidth, infrastructure and improving public access to technology to help close the City's digital divide through initiatives such as the laptop lending program and eReaders and tablets investment.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $3,679,605 due to the Teen Center and continued efforts in BLIP, Post-Occupancy Enhancements Project, and its investment in collections and technology.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2012-13

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 651.73 FTEs, which are 11.25 FTEs more than the 640.48 FTEs in the original FY 2012-13 budget. This represents a 1.8% increase from the FTEs from the original FY 2012-13 budget.

The Library is requesting 10 new positions, and a reduction in attrition savings to hire existing vacant positions, for the proposed increase in library hours. The goal for adding hours to the Library was to respond to community preferences for additional hours and demand for services and to prioritize equity of services. The Library Commission has proposed the following increase in hours:

- Glen Park– 5 additional hours
- Ingleside – 1 additional hour
- Mission Bay – 7 additional hours
- Noe Valley – 1 additional hour
- Portola – 9 additional hour
- Visitacion Valley – 6 additional hours
- Marina – 1 additional hour
- Ortega – 1 additional hour
- Park – 2 additional hours
- Western Addition – 1 additional hour
- Merced – 3 additional hours
- Main Library Services: Deaf Services Center – 19 additional hours, Library for the Blind & Print Disabled – 28 additional hours, SF History and Book Arts & Special Collections -- 9 additional hours

The schedule of increase in hours will be finalized on June 20, 2013.

DEPARTMENT: LIB – LIBRARY

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 653.97 FTEs, which are 2.24 FTEs more than the 651.73 FTEs in the original FY 2013-14 budget. This represents 0.3% increase from the FTEs from the original FY 2013-14 budget.

This change reflects an annualizing of the positions requested for the proposed increase of 56 hours.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $43,204,185 in FY 2013-14 are $3,755,748 or 9.5% more than FY 2012-13 revenues of $39,448,437. General Fund support of $57,690,000 in FY 2013-14 is $4,740,000 or 9.0% more than FY 2012-13 General Fund Support of $52,950,000.

Specific changes in the Department's FY 2013-14 revenues include:

- The Library receives a significant portion of its revenues from the Library Preservation Fund, which was initiated in 1994 under Proposition E, renewed in 2007 under Proposition D, and codified in Charter Section 16.109. This Charter Section requires the City to annually appropriate General Fund revenues to the Public Library equal to the percentage amount of General Fund revenues received by the Library in FY 2006-07. Therefore, as total General Fund revenues increase, the appropriation to the Library Preservation Fund increases. Revenues from the General Fund in FY 2012-13 will equal $57,690,000 in FY2013-14 which is $4,740,000 or 8.9% more than FY2012-13 General Fund Support of $52,950,000.
- In addition, as codified in Charter Section 16.109, the Library Preservation Fund receives $0.025 for every $100 of assessed property value in the City. The proposed revenue from Property Taxes to the Library Preservation Fund in FY 2013-14 is $39,956,000, an increase of $2,691,000 or 7.2% more than FY2012-13 budget of $37,265,000.
- Reliance on the Library Preservation Fund's balance increases from $213,106 in FY 2012-13 by $1,098,898 to $1,312,004 in FY 2013-14.

FY 2014-15

The Department's revenues of $44,313,790 in FY 2014-15 are $1,109,605 or 2.6% more than FY 2013-14 revenues of $43,204,185. General Fund support of $60,260,000 in FY 2014-15 is $2,570,000 or 4.5% more than FY 2013-14 General Fund Support of $57,690,000.

DEPARTMENT: LIB – LIBRARY

Specific changes in the Department's FY 2014-15 revenues are due to Charter-required Property Tax and General allocations.

FEE LEGISLATION

		FY 2012-13	FY 2013-14		FY 2014-15	
File No.	Fee Description	Projected Revenue	Projected Revenue	Change from PY	Projected Revenue	Change from PY
130539	DVD late fees for adults/seniors from $1/day & a maximum of $5 to $0.10/day & a maximum of $5 for adults & $0.05/day & a maximum of $5.	164,745	19,745	(145,000)	19,745	-
130539	San Francisco History Center, scanning of photographs: $15 per 300 dpi existing scan; $20 per 300 dpi new scan; $35 per 600 dpi scan, $50 per 1,200 dpi scan; $35 per 3,000 dpi slides, negatives or glass plates; $1.00 per CD	7,000	27,000	20,000	27,000	-
130539	San Francisco History Center, permission to publish photographs (for commercial purpose): $15 per project in a single type of media or $100 per project in unlimited types of media + cost of any additional labor required due to age or condition of the photograph	-	20,000	20,000	20,000	-

File 13-0539: The proposed ordinance would revise certain Library fees, as shown in the table above and as follows:

- Reduction in the existing overdue fees for DVDs to be consistent with overdue fees for other Library materials;
- Increase in fees for scanning of San Francisco History Center photographs to pay for the costs of scanning at higher resolutions than currently offered; and
- New fees for reproduction of San Francisco History Center photographs for commercial purposes.

The revenue from the fines and fees for scanning and reproduction of photographs will be dedicated to the San Francisco History Center for archival collections and supplies.

DEPARTMENT: LIB – LIBRARY

Recommendation:

Approve the proposed ordinance.

OTHER RELATED LEGISLATION

File 13-0544: The proposed ordinance amends the Administrative Code to (1) create a San Francisco Public Library gift fund; and (2) amend the procedures to accept and expend grants.

Currently, the Library does not have a gift fund to receive private gifts of cash, goods, or services. The proposed ordinance would create a gift fund to receive these private gifts, including in-kind goods or services, as a category eight fund, allowing appropriation of fund revenues without further Board of Supervisors approval.

The Budget and Legislative Analyst recommends amending the proposed ordinance to require Board of Supervisors approval by resolution of donations of a cash or market value greater than $100,000.

The proposed ordinance would exclude grants from non-profit organizations to the Library to support the Library's activities from the existing Administrative Code provision requiring Board of Supervisors approval by resolution of the acceptance and expenditure of grants of $100,000 or more. Under the proposed ordinance, the Controller would prescribe the rules for the acceptance and expenditure of such funds.

The Budget and Legislative Analyst recommends amending the proposed ordinance to delete this provision. Under the Budget and Legislative Analyst's recommendation, grants from non-profit organizations of $100,000 or more would continue to require Board of Supervisors approval by resolution.

Recommendations:

Amend the proposed ordinance to (1) require Board of Supervisors approval by resolution of donations of a cash or market value of $100,000 or more; and (2) delete the provision excluding grants to the Library from non-profit organizations from the requirement that the Board of Supervisors approve by resolution the acceptance and expenditure of grants of $100,000 or more.

Approve the proposed ordinance, as amended.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: LIB – LIBRARY

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $485,420 in FY 2013-14. Of the $485,420 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $8,010,328 or 8.7% in the Department's FY 2013-14 budget. Of these recommendations $0 are General Fund reductions.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended encumbrances, which would allow the return of $72,412 to the Library Preservation Fund, Library Special Revenue Fund, and the ETF-Bequests Fund.

Together, these recommendations will result in $557,832 savings in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $500,734 in FY 2014-15. Of the $500,734 in recommended reductions, $490,734 are ongoing savings and $10,000 are one-time savings. These reductions would still allow an increase of $3,178,871 or 3.2% in the Department's FY 2014-15 budget. Of these recommendations $0 are General Fund reductions.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

Library

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	EGG - Information Technology													
GF-TIS-Telephone (AAO)			$ 818,885	$ 458,165	$ 360,720					$ 824,199	$ 458,165	$ 366,034		
	Based on projected actual need of $458,165.							Ongoing savings.						
	CBF - Children's Services													
Minor Furnishings			$ 10,000	$ 6,500	$ 3,500					$ 10,000	$ 6,500	$ 3,500		
	FY 2012-13 actuals are projected to be $5,500. FY 2012-13 budget was $5,000. It would cost an extra $500 to close out encumbrances. Our recommended reduction of $3,500 provides for $6,500, an increase of $1,500 or 30%.							Ongoing savings.						
	EIB - Library Admin													
Copy Machine			$ 18,000	$ 16,800	$ 1,200					$ 18,000	$ 16,800	$ 1,200		
	The Library anticipates 10% above the 3-year historical average of $15,300, which is a projected actual need of $16,800.							Ongoing savings.						
Temp-Regular-Misc			$ 72,000	$ 67,000	$ 5,000					$ 72,000	$ 67,000	$ 5,000		
	Projected actual need of $67,000.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

Library

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	EEF - Main Program													
Freight/Delivery			$ 80,000	$ 50,000	$ 30,000					$ 80,000	$ 50,000	$ 30,000		
	Projected actual need of $50,000.							Ongoing savings.						
	EGH - Facilities													
Equipment Purchase - Budget										$ 40,000	$ 30,000	$ 10,000		x
								Reduction of $10k for Media Van based on price quotes provided by SFPL. The Library agrees with recommendation.						
Other Materials & Supplies			$ 185,000	$ 145,000	$ 40,000					$ 185,000	$ 145,000	$ 40,000		
	Based on projected actual need of $145,000.							Ongoing savings.						
Other Equip Maint			$ 286,058	$ 241,058	$ 45,000					$ 286,058	$ 241,058	$ 45,000		
	The 5 year average of actual expenditures is approximately $115,000. Increase from FY 2012-13 budget of $210,520 to FY 2013-14 is due to the Library moving $50,538 from 02799 Other Professional Services and $25,000 from 081W6 Work Order with Real Estate. However, the projected underspending for FY 2012-13 budget of $210,520 is $45,000. Reduce requested amount by historical underspending.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$ -	$ -
Non-General Fund	$ -	$ 485,420	$ 485,420
Total	$ -	$ 485,420	$ 485,420

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$ -	$ -
Non-General Fund	$ 10,000	$ 490,734	$ 500,734
Total	$ 10,000	$ 490,734	$ 500,734

4577

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

LIB - Public Library

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
Y M C A OF SAN FRANCISCO	PLBINT LIBRARY INTERIM SERVICES		06/06/2011	02/19/2013	21,600	1,200
NO VENDOR	NKEY NO PROJECT		03/19/2004	09/27/2012	10,240	10,240
J C X EXPENDABLES	NKEY NO PROJECT		12/13/2011	09/27/2012	700	28
DIRECT MAIL CENTER	NKEY NO PROJECT		07/21/2011	09/27/2012	80,000	3,202
ARC	NKEY NO PROJECT		07/12/2011	09/27/2012	4,948	838
EN POINTE TECHNOLOGIES SALES INC	NKEY NO PROJECT		06/28/2012	10/02/2012	6,029	3,598
EN POINTE TECHNOLOGIES SALES INC	NKEY NO PROJECT		06/28/2012	10/02/2012	2,456	1,591
EN POINTE TECHNOLOGIES SALES INC	NKEY NO PROJECT		06/28/2012	10/02/2012	45,445	13,856

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

LIB - Public Library

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
MIDWEST LIBRARY SERVICE	PLB008 LIBRARY SPECIAL COLLECTION-HISTO		07/18/2011	09/27/2012	5,000	951
MIDWEST LIBRARY SERVICE	NKEY NO PROJECT		02/27/2012	09/27/2012	1,500	264
MIDWEST LIBRARY SERVICE	NKEY NO PROJECT		08/04/2011	10/09/2012	120,000	36,645
					-	-
					Total Amount Return to Fund Balance	72,412.18
					General Fund	-
					Non-General Fund	72,412.18

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $334,306,104 budget for FY 2013-14 is $8,233,291 or 2.5% more than the original FY 2012-13 budget of $326,072,813.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,466.77 FTEs, which are 4.26 FTEs more than the 1,462.51 FTEs in the original FY 2012-13 budget. This represents a 0. 3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $118,473,351 in FY 2013-14, are $7,528,921 or 6.8% more than FY 2012-13 revenues of $110,944,430. General Fund support of $215,832,753 in FY 2013-14 is $704,370 or 0.3% more than FY 2012-13 General Fund support of $215,128,383.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $346,212,615 budget for FY 2014-15 is $11,906,511 or 3.6% more than the Mayor's proposed FY 2013-14 budget of $334,306,104.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,469.47 FTEs, which are 2.7 FTEs more than the 1,466.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $120,484,589 in FY 2014-15 are $2,011,238 or 1.7% more than FY 2013-14 estimated revenues of 118,473,351. General Fund support of $225,728,026 in FY 2014-15 is $9,895,273 or 4.6% more than FY 2013-14 General Fund support of $215,832,753.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: FIR-FIRE

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,300,408 in FY 2013-14. Of the $1,300,408 in recommended reductions, $1,249,788 are ongoing savings and $50,620 are one-time savings. These reductions would still allow an increase of $6,932,883 or 2.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $15,339 to the General Fund.

Together, these recommendations will result in $1,315,747 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,664,778 in FY 2014-15. Of the $1,664,778 in recommended reductions, $1,453,874 are ongoing savings and $210,904 are one-time savings. These reductions would still allow an increase of $10,241,733 or 3.1% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: FIR-FIRE

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
FIRE DEPARTMENT					
ADMINISTRATION & SUPPORT SERVICES	32,864,218	33,013,379	149,161	33,907,633	894,254
CUSTODY	715,735	1,621,500	905,765	2,555,500	934,000
FIRE GENERAL	1,278,096	1,455,251	177,155	1,358,000	(97,251)
FIRE SUPPRESSION	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
GRANT SERVICES	0	0	0	0	0
PREVENTION & INVESTIGATION	11,919,164	12,618,199	699,035	13,171,984	553,785
TRAINING	4,167,160	4,256,727	89,567	4,351,244	94,517
WORK ORDER SERVICES	0	100,000	100,000	0	(100,000)
FIRE DEPARTMENT	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $8,233,291 largely due to:

- An increase in fringe benefit costs;
- Purchases of new equipment, including nine ambulances, eight Fire Prevention vehicles, 8 defibrillators, and 8 gurneys;
- Funding of two new positions and two existing positions in the Bureau of Fire Prevention;
- An increase in overtime spending based on expected retirements; and
- Two firefighter academies.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $11,906,511 largely due to:

- An increase in fringe benefit costs;
- The opening of a new fire station in the Mission Bay area, scheduled to open in the fall of 2014, which will be staffed entirely with overtime;
- One firefighter academy; and
- An increase in overtime spending due to the opening of a new fire station in the Mission Bay area.

DEPARTMENT: FIR-FIRE

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,466.77 FTEs, which are 4.26 FTEs more than the 1,462.51 FTEs in the original FY 2012-13 budget. This represents a 0. 3% change in FTEs from the original FY 2012-13 budget.

There are two new positions in FY 2013-14 budget representing:

- 0.77 FTE: Lieutenant position in the Fire Prevention program, due to increased workload in the Bureau of Fire Prevention;
- 0.77 FTE: Senior IS Programmer Analyst, due to increased workload in the Bureau of Fire Prevention and advancements in technology within the Department, resulting in the need for additional IT staff..

The remaining 2.46 increase in FTEs is due to a decrease in Attrition Savings, and does not represent an increase in positions.

The Mayor's proposed budget includes funding for two H-2 firefighter academy classes. One class is tentatively scheduled to begin in August, 2013, and would consist of 32 new recruits consisting of 32 entry level firefighters (H-2 classifications) and 10 current fire rescue paramedic firefighter staff (H-3 classifications), assigned to ambulances, who will be transferring to the Fire Suppression division In order to maintain the Department's level of ambulance services, the Department will re-staff the 10 fire rescue H-3 paramedic/firefighter positions vacated by the H-2 firefighter academy class with new recruits who will train as H-3 firefighter/paramedics in an 8-week class scheduled to begin in July and lasting 8 weeks.

The second academy class will be an entry level firefighter class of 36 firefighters (H-2 classifications), which is tentatively scheduled to start in January, 2014, allowing for a May, 2013 entry into the workforce. The 78 firefighter positions completing the two academy classes are filling current vacancies and therefore do not represent an increase in FTEs in the Department's FTE count.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,469.47 FTEs, which are 2.7 FTEs more than the 1,466.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget. The increase is due to the annualization of the two new positions described above and other adjustments.

The Department and the Mayor's Office are proposing one firefighter academy class, consisting 42 firefighters starting in August, 2014, allowing for a December, 2014 entry into the workforce. 32 firefighters in the class will be entry-level fighters and 10 fire rescue paramedics assigned to the Department's ambulances, whose positions would be backfilled in July 2014, prior to their entering the academy class. The 42 firefighter positions are filling

current vacancies and therefore do not represent an increase in FTEs in the Department's FTE count.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $118,473,351 in FY 2013-14, are $7,528,921 or 6.8% more than FY 2012-13 revenues of $110,944,430. General Fund support of $215,832,753 in FY 2013-14 is $704,370 or 0.03% more than FY 2012-13 General Fund support of $215,128,383.

Specific changes in the Department's FY 2013-14 revenues include:

- A retroactive supplemental reimbursement for Medi-Cal ambulance transports divided between FY 2012-13 and FY 2013-14 and the continuing increased supplemental reimbursement for ambulance transports;
- An expected continuing increase in State Public Safety Sales Tax funds (0.5% of the State's 7.5% Sales Tax rate) as a result of the improving economy across the State; and
- An expected continuing increase in Fire Prevention revenues, due to the increase of construction activities across the City.

FY 2014-15

The Department's revenues of $120,484,589 in FY 2014-15 are $2,011,238 or 1.7% more than FY 2013-14 estimated revenues of 118,473,351. General Fund support of $225,728,026 in FY 2014-15 is $9,895,273 or 4.6% more than FY 2013-14 General Fund support of $215,832,753.

Specific changes in the Department's FY 2014-15 revenues include an expected continuing increase in State Public Safety Sales Tax funds (0.5% of the State's 7.5% Sales Tax rate) as a result of the improving economy across the State

DEPARTMENT: FIR-FIRE

Fee Legislation

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

File No.	Fee Description	FY 2012-13 Original Revenue	Total Increase in FY 2013-14	Annualized Revenue Thereafter	% Cost Recovery
	Increasing inspection fee for additional inspection fees from $110 per hour to $115 per hour.				
	Increases the pre-application plan review fee from $220 to $230 for the first two hours and $115 each additional hour.				
13-0546	Increases re-inspection fee from $220 to $230 for the first hour and $115 for each additional hour.	$2,399,200	$525,250	$2,491,310	98 – 100% depending on the fee
	Increases the overtime fee for inspections from $131 per hour to $133 per hour.				
	Increases water flow information fee from $110 to $115.				

Recommendation:

Approve the proposed fee resolution. The Budget and Legislative Analyst notes that the proposed Fire Department budget is balanced based on the assumption that the fee legislation shown above will be approved.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,300,408 in FY 2013-14. Of the $1,300,408 in recommended reductions, $1,249,788 are ongoing savings and $50,620 are one-time savings. These reductions would still allow an increase of $6,932,883 or 2.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $15,339 to the General Fund.

Together, these recommendations will result in $1,315,747 savings to the City's General Fund in FY 2013-14.

DEPARTMENT: FIR-FIRE

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,664,778 in FY 2014-15. Of the $1,664,778 in recommended reductions, $1,453,874 are ongoing savings and $210,904 are one-time savings. These reductions would still allow an increase of $10,241,733 or 3.1% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FIR - Fire

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AAD - Administration & Support Services													
Stationary Engineer	1.00	0.00	$76,556	$0	$76,556	x				$77,497	$0	$77,497	x	
Mandatory Fringe Benefits			$36,358	0	$36,358	x				$39,539	$0	$39,539	x	
	Total Savings			*$112,914*				*Total Savings*			*$117,036*			
	Delete vacant 7334 Stationary Engineer position which has been vacant since July 1, 2011.							Ongoing savings.						
Services of Other Departments			$3,297,147	$2,997,147	$300,000	x				$3,060,954	$2,760,954	$300,000	x	
	Reduce work order for services with Department of Technology (DT) to reflect actual costs. Per DT, Citywide expenditures for the Motorola contract for radios will be reduced by $1 million per year over the next four years. This reduction reflects the Department's portion.							Reduce work order for services with Department of Technology (DT) to reflect actual costs. Per DT, Citywide expenditures for the Motorola contract for radios will be reduced by $1 million per year over the next four years. This reduction reflects the Department's portion.						
Services of Other Departments			$4,325,620	$4,300,000	$25,620	x	x			$4,454,577	$4,350,000	$104,577	x	x
	Reduce Auto Maintenance by $25,620 based on new vehicle purchases and historical expenditures which have not exceeded $4,300,000 in past three fiscal years.							Reduce Auto Maintenance by $104,577 based on new vehicle purchases and historical expenditures which have not exceeded $4,300,000 in past three fiscal years.						
Attrition Savings - Miscellaneous	(1.04)	(2.11)	($97,537)	($197,537)	$100,000	x		(1.04)	(2.09)	($99,074)	($199,074)	$100,000		
Mandatory Fringe Benefits			($41,993)	(85,046)	$43,053	x				($45,780)	($91,987.89)	$46,208		
	Total Savings			*$143,053*				*Total Savings*			*$146,208*			
	Increase attrition savings for civilian (miscellaneous) salaries based on a projected salary surplus in FY 2012-13 for civilian employees.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FIR - Fire

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AEC - Fire Suppression													
Equipment Purchase										$1,089,990	$983,663	$106,327	x	x
								Reduction per quote provided by the Department.						
Premium Pay - Uniform			$10,437,132	$10,737,132	$300,000	x				$10,620,444	$10,320,444	$300,000		
Mandatory Fringe Benefits			$2,298,256	2,364,316	$66,060	x				$2,671,041	$2,595,591.02	$75,450		
	Total Savings			*$366,060*				*Total Savings*			*$375,450*			
	Reduction based on FY 2012-13 projected uniform premium pay expenditures, and use of overtime in lieu of permanent salaries to meet the Department's fire station and ambulance staffing requirements, which results in a decrease in the associated premium pay.							Ongoing savings.						
Attrition Savings - Uniform	(312.00)	(8.75)	($38,314,194)	($38,533,868)	$219,674	x				($38,191,610)	($38,541,610)	$350,000	x	
Mandatory Fringe Benefits			($13,028,045)	(13,102,741)	$74,696	x				($14,380,796)	($14,512,586)	$131,790	x	
	Total Savings			*$294,370*				*Total Savings*			*$481,790*			
	The Department decreased their attrition savings for uniform positions in FY 2013-14 by $219,647 although the Department has a projected surplus for uniform salaries in FY 2012-13 due to the use of overtime to fill permanent positions. The recommended reduction is consistent with the Department's baseline budget and ongoing practice to use overtime in lieu of permanent salaries to meet the Department's fire station and ambulance staffing requirements.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FIR - Fire

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	AGE - Fire General													
City Grant Programs			$100,000	$75,000	$25,000	x	x							
	Reduce by $25,000 based on no budget being provided by the Department for $100,000 in "seed funding" provided for design and construction of Marina Earthquake Memorial. $75,000 is sufficient to begin development of design and plans in Year 1 of the project, as Department intends to do in FY 2013-14.													
	ATR - Training													
Professional & Specialized Services			$80,000	$65,000	$15,000	x				$80,000	$65,000	$15,000	x	
	Reduction based on historical expenditures which have not exceeded $59,080 in past two fiscal years.							Ongoing savings.						
Materials & Supplies			$63,390	$45,000	$18,390	x				$63,390	$45,000	$18,390	x	
	Reduction based on historical expenditures which have not exceeded $40,000 in past two fiscal years.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$50,620	$1,249,788	$1,300,408
Non-General Fund	$0	$0	$0
Total	$50,620	$1,249,788	$1,300,408

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$210,904	$1,453,874	$1,664,778
Non-General Fund	$0		$0
Total	$210,904	$1,453,874	$1,664,778

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

FIR - Fire

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
AEOLIAN MECHANICAL INC	Other Equipment Maintenance	Yes	2011	9/27/2012	5,000.00	2,500.00
THE PRESIDIO TRUST	Other Building Maintenance Services	Yes	2011	4/26/2013	9,500.00	4,746.00
AEOLIAN MECHANICAL INC	Other Equipment Maintenance	Yes	2011	11/16/2012	10,000.00	3,500.00
AEOLIAN MECHANICAL INC	Other Equipment Maintenance	Yes	2011	9/27/2012	9,000.00	4,000.00
CALIFORNIA DIESEL & POWER	Other Equipment Maintenance	Yes	$2,012	9/27/2012	1,942.00	433.00
CALIFORNIA DIESEL & POWER	Other Equipment Maintenance Supplies	Yes	$2,012	9/27/2012	718.00	160.00
					Total Amount Return to Fund Balance	15,339.00
					General Fund	15,339.00
					Non-General Fund	-

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $69,657,820 budget for FY 2013-14 is $21,982,900 or 46.1% more than the original FY 2012-13 budget of $47,674,920.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 244.55 FTEs, which are 0.85 FTE more than the 243.70 FTEs in the original FY 2012-13 budget. This represents a 0.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $25,021,736 in FY 2013-14, are $19,397,376 or 344.9% more than FY 2012-13 revenues of $5,624,360. General Fund support of $44,636,084 in FY 2013-14 is $2,585,524 or 6.1% more than FY 2012-13 General Fund support of $42,050,560.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $69,736,280 budget for FY 2014-15 is $78,460 or 0.1% more than the Mayor's proposed FY 2013-14 budget of $69,657,820.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 248.97 FTEs, which are 4.42 FTEs more than the 244.55 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $25,109,599 in FY 2014-15 are $87,863 or 0.4% more than FY 2013-14 estimated revenues of $25,021,736. General Fund support of $44,626,681 in FY 2014-15 is $9,403 or 0.02% less than FY 2013-14 General Fund support of $44,636,084.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $77,556 in FY 2013-14, of which are $73,897 are one-time savings and $3,659 are ongoing savings. These reductions would still allow an increase of $21,905,344, or 45.9 percent in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $625 to the General Fund.

Together, these recommendations will result in $78,181 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $3,681 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $74,779, or 0.01 percent in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECD – EMERGENCY MANAGEMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
EMERGENCY COMMUNICATIONS	40,316,575	43,231,194	2,914,619	43,189,893	(41,301)
EMERGENCY SERVICES	6,471,790	26,285,716	19,813,926	26,407,242	121,526
FALSE ALARM PREVENTION	754,297	0	(754,297)	0	0
OUTDOOR PUBLIC WARNING SYSTEM	132,258	140,910	8,652	139,145	(1,765)
EMERGENCY MANAGEMENT	**47,674,920**	**69,657,820**	**21,982,900**	**69,736,280**	**78,460**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $21,982,900 largely due to:

- The inclusion of $22,901,903 in pass-through Homeland Security grants, to be expended by the Urban Areas Security Initiative, which had previously been accepted mid-year through the City's Accept and Expend process. Therefore, while the FY 2013-14 budget has increased by $21,982,900, the amount included in the Department's budget for operations has decreased by $919,003;
- The funding of a class of 10 dispatchers beginning in January, 2014.
- The funding of several large technology projects, approved by the Committee on Information Technology (COIT), including the final year to upgrade the City's Computer Aided Dispatch (CAD) System, a planning project for replacement of the City's public safety radio system and the building of a wireless broadband data network across the seven-county Bay Area dedicated to public safety agencies.

These increases are offset by other reductions, such as the transfer of the administration of the Police Emergency Alarm Ordinance, which requires companies and individuals who have emergency alarms to obtain an annual license and to meet specific operating standards, from the Department to the Treasurer and Tax Collector.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $78,460 largely due to:

- The inclusion of $22,917,367 in pass-through Homeland Security grants, to be expended by the Urban Areas Security Initiative, which had previously been accepted mid-year through the City's Accept and Expend process. Therefore, while the FY 2014-15 budget has increased by $78,460, the amount included in the Department's budget for operations has decreased by $22,838,907;
- The continued funding of several large COIT-approved technology projects described above.

These increases are offset by other reductions, such as decreases in Professional and Contractual Services as well as the completion of capital projects funded in previous fiscal years.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECD – EMERGENCY MANAGEMENT

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 244.55FTEs, which are 0.85 FTE more than the 243.70 FTEs in the original FY 2012-13 budget. This represents a 0.3% increase in FTEs from the original FY 2012-13 budget.

- The Department is adding one new off-budget Project Management position to oversee the planning phase of the public safety radio system.
- The Department is hiring 10 new 8238 Public Safety Communications Dispatchers, with January, 2014 start dates. These 10 8238 Public Safety Communications Dispatchers are existing positions and do not result in an increase in FTE count.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 248.97 FTEs, which are 4.42 FTEs more than the 244.55 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

- The Department has decreased Attrition Savings, resulting in their FTE count increasing by 5.35 FTEs due to the annualization of the 10 8238 Public Safety Communications Dispatchers.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $25,021,736 in FY 2013-14, are $19,397,376 or 344.9% more than FY 2012-13 revenues of $5,624,360. General Fund support of $44,636,084 in FY 2013-14 is $2,585,524 or 6.1% more than FY 2012-13 General Fund support of $42,050,560.

Specific changes in the Department's FY 2013-14 revenues include:

- The inclusion of $22.9 million in pass-through Homeland Security grants, which had previously been accepted through the City's Accept and Expend process.

FY 2014-15

The Department's revenues of $25,109,599 in FY 2014-15 are $87,863 or 0.4% more than FY 2013-14 estimated revenues of $25,021,736. General Fund support of $44,626,681 in FY 2014-15 is $9,403 or 0.02% more than FY 2013-14 General Fund support of $44,636,084.

Specific changes in the Department's FY 2014-15 revenues include:

- The continued inclusion of $22.9 million in pass-through Homeland Security grants.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $77,556 in FY 2013-14, of which are $73,897 are one-time savings and $3,659 are ongoing

savings. These reductions would still allow an increase of $21,905,344, or 45.9 percent in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $625 to the General Fund.

Together, these recommendations will result in $78,181 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $3,681 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $74,779, or 0.01 percent in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECD - Emergency Management

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BIR - Emergency Communications													
Attrition Savings	0.00	0.00	$435	$0	$435	x		0.00	0.00	$441	$0	$441	x	
Mandatory Fringe Benefits			$124	$0.00	$124	x				$140	$0	$140	x	
	Total Savings			*$559*				*Total Savings*			*$581*			
	Decrease Attrition Savings to $0 because of positive numbers reflected in the FY 2013-14 budget which are incorrect.							Ongoing Savings.						
1042 IS Engineer - Journey	0.46	0.00	$52,659	$0	$52,659	x	x							
Mandatory Fringe Benefits			$21,238	$0.00	$21,238	x	x							
	Total Savings			*$73,897*										
	Delete .46 FTE for 1042 IS Engineer-Journey position as a technical adjustment due to double-budgeting for the position.													
	BIV - Emergency Services													
Materials & Supplies			$17,100	$14,000	$3,100	x				$17,100	$14,000	$3,100	x	
$0	Reduction based on historical expenditures which did not exceed $1,173 in FY 2012-13.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$73,897	$3,659	$77,556
Non-General Fund	$0	$0	$0
Total	$73,897	$3,659	$77,556

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$3,681	$3,681
Non-General Fund	$0	$0	$0
Total	$0	$3,681	$3,681

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

ECD - Emergency Management

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
NO VENDOR	Other Current Expenses	Yes	1999	9/27/2012	9,388.00	20.00
VERIZON WIRELESS	Communication Supplies	Yes	2011	9/27/2012	260.00	173.00
EN POINTE TECHNOLOGIES SALES INC	Other Equipment Maintenance	Yes	2009	2/8/2013	32,000.00	432.00
CITY OF OAKLAND	Payments to Other Governments	No	2011	5/2/2013	685,346.00	40,866.00
					Total Amount Return to Fund Balance	41,491.00
					General Fund	625.00
					Non-General Fund	40,866.00

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $527,568,477 budget for FY 2013-14 is $37,622,269 or 7.7% more than the original FY 2012-13 budget of $489,946,208.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 2,733.06 FTEs, which are 78.39 FTEs more than the 2,654.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $120,136,541 in FY 2013-14 are $3,443,173 or 3.0% more than FY 2012-13 revenues of $116,693,368. General Fund support of $407,431,936 in FY 2013-14 is $34,179,096 or 9.2% more than FY 2012-13 General Fund support of $373,252,840.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $529,674,847 budget for FY 2014-15 is $2,106,370 or 0.4% more than the Mayor's proposed FY 2013-14 budget of $527,568,477.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 2,742.88 FTEs, which are 9.82 FTEs more than the 2,7333.06 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.4% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $122,235,018 in FY 2014-15 are $2,098,477 or 1.7% more than FY 2013-14 estimated revenues of $120,136,541. General Fund support of $407,439,829 in FY 2014-15 is $7,893 or 0.0% more than FY 2013-14 General Fund support of $407,431,936.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: POL – POLICE DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $2,643,149 in FY 2013-14. Of the $2,643,149 in recommended reductions, $1,716,195 are ongoing savings and $926,954 are one-time savings. These reductions would still allow an increase of $34,979,120 or 7.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $52,027 to the General Fund.

Together, these recommendations will result in $2,695,176 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,716,195 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $390,175 or 0.1% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: POL – POLICE DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
POLICE					
AIRPORT POLICE	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
CRIME CONTROL	0	0	0	0	0
INVESTIGATIONS	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
OFFICE OF CITIZEN COMPLAINTS	4,610,850	4,876,485	265,635	5,036,106	159,621
OPERATIONS AND ADMINISTRATION	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
PATROL	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
POLICE OPERATIONS	0	0	0	0	0
WORK ORDER SERVICES	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
POLICE	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $37,622,269 largely due to:

- Increased salaries and benefits, largely the result of the 2-year Re-civilianization Plan. This plan, which was approved in FY 2012-13, provides for the replacement of 52 positions that are currently filled by uniform officers with civilian staff. Twenty-one positions were approved to be civilianized in FY 2012-13, and 31 positions were approved to be civilianized in FY 2013-14. In addition, the Department will hold three Police Academy Recruit Classes in FY 2013-14.
- Increased costs related to the new Public Safety Building. As part of the City's plan to replace the Hall of Justice, the Police Department will relocate to a new Public Safety Building located at 3rd Street and Mission Rock Street. The construction of the Public Safety Building is currently scheduled to be completed by June 2014. The FY 2013-14 budget shows increased costs related to the Furniture, Fixtures and Equipment for the project.
- Increased costs related to equipment purchases. The Department presented a 2-year plan to the Mayor in May 2012 to replace 90 police vehicles in two years. In FY 2013-14, the Department will replace 30 vehicles.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $2,106,370 largely due to:

- Increased costs related to moving the Department from the Hall of Justice to the new Public Safety Building for Rent, Facility Services, and Maintenance. FY 2014-15 expenditures will increase by $2,183,486 for these services.
- Increased costs related to equipment purchases. The Department presented a 2-year plan to the Mayor in May 2012 to replace 90 police vehicles in two years. In FY 2014-15, the Department will replace 60 vehicles.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 2,733.06 FTEs, which are 78.39 FTEs more than the 2,654.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

The increase in FTEs is primarily the result of the 2-year Re-civilianization Plan. This plan, which was approved in FY 2012-13, provides for the replacement of 52 positions that are currently filled by uniform officers with civilian staff. Twenty-one positions were approved to be civilianized in FY 2012-13, and 31 positions were approved to be civilianized in FY 2013-14. In addition, the Department will hold three Police Academy Recruit Classes in FY 2013-14.

The Department has also requested one new position – an 1823 – which was not approved as part of the original civilianization plan, but would civilianize the position, which provides contract administration for the Department. The uniform officer who had most recently filled this capacity retired in May 2013.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 2,742.88 FTEs, which are 9.82 FTEs more than the 2,7333.06 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.4% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

These changes are primarily the result of the Re-civilianization Plan, and do not reflect new positions.

INTERIM EXCEPTIONS

The Department has requested approval of 2 positions as an interim exception. The Budget and Legislative Analyst recommends approval of 1 position as an interim exception and disapproval of 1 position.

- The interim exception for the Q082 Captain III position is recommended because it is a grant-funded position that was incorrectly omitted from the ASO. This is a technical adjustment.
- The interim exception for the 1823 Senior Administrative Analyst is not recommended because there is no critical need to fill this position as of July 1, 2013. The position was not

approved in 2012 as part of the Re-civilianization Plan, and the Department has not even started interviewing for the position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $120,136,541 in FY 2013-14 are $3,443,173 or 3.0% more than FY 2012-13 revenues of $116,693,368. General Fund support of $407,431,936 in FY 2013-14 is $34,179,096 or 9.2% more than FY 2012-13 General Fund support of $373,252,840.

Specific changes in the Department's FY 2013-14 revenues include the following increases offset by other reductions:

- An increase of $3,934,500 in Public Safety sales tax allocation;
- An increase of $482,188 in traffic fines for moving violations; and
- An increase in federal and state grants of $715,421.

FY 2014-15

The Department's revenues of $122,235,018 in FY 2014-15 are $2,098,477 or 1.7% more than FY 2013-14 estimated revenues of $120,136,541. General Fund support of $407,439,829 in FY 2014-15 is $7,893 or 0.0% more than FY 2013-14 General Fund support of $407,431,936.

Specific changes in the Department's FY 2014-15 revenues include an increase of $1,519,000 in Public Safety sales tax allocation and other increases.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $2,643,149 in FY 2013-14. Of the $2,643,149 in recommended reductions, $1,716,195 are ongoing savings and $926,954 are one-time savings. These reductions would still allow an increase of $34,979,120 or 7.1% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $52,027 to the General Fund.

Together, these recommendations will result in $2,695,176 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,716,195 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $390,175 or 0.1% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACB - Investigations													
Attrition Savings - Miscellaneous	(2.89)	(4.89)	($238,330)	($403,264)	$164,934	x	x							
Mandatory Fringe Benefits			($106,617)	($180,400)	$73,783	x	x							
	Total Savings			*$238,717*										
	Increase Attrition Savings to reflect actual hiring dates for current vacant positions. The Investigations Division currently has 17 vacant positions. According to the Department, at least 8 of the vacant positions will not be filled until November 2013, and there is no current hiring plan for 2 of the positions.													
	ACM - Operations and Administration													
Services of Other Departments			$8,520,483	$8,020,483	$500,000	x				$8,138,900	$7,638,900	$500,000	x	
	Reduce work order for services with Department of Technology (DT) to reflect actual costs. Per DT, expenditures for the Motorola contract for radios will be reduced by $1 million per year over the next four years. This reduction reflects the Police Department's portion of our recommended reduction.							Ongoing savings						
Materials & Supplies			$1,000,000	$800,000	$200,000	x				$1,000,000	$800,000	$200,000	x	
	Reduce expenditures based on historical spending and projected expenditures in FY 2013-14.							Ongoing savings						
Attrition Savings - Miscellaneous	(8.76)	(12.69)	($712,618)	($1,032,618)	$320,000	x	x							
Mandatory Fringe Benefits			($321,111)	($411,233)	$90,122	x	x							
	Total Savings			*$410,122*										
	Increase Attrition Savings to reflect actual hiring dates for 48 current vacant positions in the Operations & Administration Division. These include 11 positions approved for Year 1 (FY 2012-13) of the Recivilianization Plan, 21 positions approved for Year 2 (FY2013-14) of the Recivilianization Plan, and 16 other vacant positions.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Senior Admin Analyst	1.00	0.77	$97,356	$74,964	$22,392	x	x							
Mandatory Fringe Benefits			$41,681	$32,094	$9,587	x	x							
	Total Savings			*$31,979*										
	Disapprove the interim exception for the 1823 Senior Administrative Analyst. The Department is requesting this new position as part of its Recivilianization, although it was not approved as part of the 2 Year Recivilianization Plan in 2012. That plan approved the civilianization of 52 positions. Of the 21 positions approved for civilianization in 2012-13, only 6 have been filled. There is no urgent need to fill this 1823 position as of July 1, 2013, and given the challenges that the Department has faced in the civilianization process, reducing the new 1823 to .77 FTE reflects a realistic and sufficient hiring timeline for the department.													
	ACX - Patrol													
Attrition Savings	(8.53)	(10.50)	($519,040)	($639,040)	$120,000	x	x							
Mandatory Fringe Benefits			($263,792)	($324,780)	$60,988	x	x							
	Total Savings			*$180,988*										
	Increase Attrition Savings to reflect actual hiring dates for current vacant positions. The Patrol Division currently has 6 vacant civilian positions, and at least two will not be filled until fall 2013.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Overtime			$999,208	$0	$999,208	x				$999,208	$0	$999,208	x	
Social Security			$14,489	$0	$14,489	x				$14,489	$0	$14,489	x	
Unemployment Insurance			$2,498	$0	$2,498	x				$2,498	$0	$2,498	x	
	Total Savings			*$1,016,195*				*Total Savings*			*$1,016,195*			
	The Budget and Legislative Analyst completed a performance audit of the San Francisco Housing Authority (SFHA) in May 2013 and recommended that SFHA terminate the Memorandum of Understanding (MOU) with SFPD, based on the lack of demonstrated performance and effectiveness since 2004. Under the MOU, SFPD provided dedicated police staffing for several SFHA housing sites. SFPD scheduled police officers to 12 hour shifts, of which 10 hours were regular pay included in the SFPD operating budget and two hours were overtime pay reimbursed by SFHA. The Mayor's proposed budget deletes the revenue reimbursements from SFHA to the SFPD for police overtime but maintains these overtime expenditures. Under our recommendation, SFPD could continue to provide dedicated police staffing to the select SFHA housing sites on regular 10 hour shifts without the use of overtime, in the same manner that SFPD provides dedicated police staffing to the 6th Street Corridor and the San Francisco Unified School District, including scheduling dedicated police staff during the hours of the day and on the days of the week in which police presence is most needed.							Ongoing savings						
	ACV - Office of Citizen Complaints													
Deputy Director I	1.00	0.77	$112,996	$87,007	$25,989	x	x							
Mandatory Fringe Benefits			$49,336	$37,989	$11,347	x	x							
	Total Savings			*$37,336*										
	Reduce FTE to reflect actual hiring timeline.													
Equipment Purchase			$27,812	$0	$27,812	x	x							
	Disapprove the purchase of one new vehicle. The Department seeks to replace a vehicle with approximately 50,000 miles, in accordance with the Healthy Air and Clean Transportation Ordinance (HACTO). However, HACTO does not simply require that 12-year-old vehicles be replaced by 2015, but that fleets be reduced and transit-first strategies be implemented. The Department should therefore seek to implement alternative travel strategies, including public transit and carpools, to meet this legislative requirement.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$926,954	$1,716,195	$2,643,149
Non-General Fund	$0	$0	$0
Total	$926,954	$1,716,195	$2,643,149

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$1,716,195	$1,716,195
Non-General Fund	$0	$0	$0
Total	$0	$1,716,195	$1,716,195

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

POL - Police

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
NO VENDOR	04941 MINOR FURNISHINGS	Yes	1997	09/27/2012	28,964.15	1,837.99
SEROLOGICAL RESEARCH INSTITUTE	05321 LITIGATION EXPENSES	Yes	2012	09/27/2012	10,000.00	1,764.98
SPRINT NEXTEL	04341 COMMUNICATION SUPPLIES	Yes	2012	09/27/2012	5,000.00	5,000.00
COLD STORAGE MFG INC	02999 OTHER EQUIP MAINT	Yes	2011	09/27/2012	5,170.00	4,535.58
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	638.12
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	5,636.51
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	957.51
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	817.68
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	1,055.41
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	5,659.06	1,312.00
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	6,288.30
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	4,236.90
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	5,218.65
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	5,007.19
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	1,420.85
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	3,740.52	623.42
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	74,051.84	3,379.77
NO VENDOR	6029 AUTOMOTIVE & OTHER VEHICLE	No	2008	09/27/2012	96,031.25	96,031.25
L C ACTION POLICE SUPPLY	04521 ORDNANCE	Yes	2012	11/07/2012	4,306.33	47.12
BAUER COMPRESSORS	02999 OTHER EQUIP MAINT	Yes	2012	02/04/2013	2,150.00	975.00
ORACLE AMERICA INC	03596 SOFTWARE LICENSING FEES	Yes	2012	03/04/2013	5,095.71	1,273.92
					Total Amount Return to Fund Balance	148,058.15
					General Fund	52,026.90
					Non-General Fund	96,031.25

Note: The above encumbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $28,871,157 budget for FY 2013-14 is $2,076,969 or 7.8% more than the original FY 2012-13 budget of $ 26,794,188.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 156.50 FTEs, which are 1.37 FTEs less than the 157.87 FTEs in the original FY 2012-13 budget. This represents a 0.9% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $347,637 in FY 2013-14, are $95,140 or 37.7% more than FY 2012-13 revenues of $252,497. General Fund support of $28,523,520 in FY 2013-14 is $1,981,829 or 7.5% more than FY 2012-13 General Fund support of $26,541,691.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $29,766,787 budget for FY 2014-15 is $895,630 or 3.1% more than the Mayor's proposed FY 2013-14 budget of $28,871,157.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 156.34 FTEs, which are 0.16 FTEs less than the 156.50 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $319,329 in FY 2014-15 are $28,308 or 8.1% less than FY 2013-14 estimated revenues of $347,637. General Fund support of $29,447,458 in FY 2014-15 is $923,938 or 3.2% more than FY 2013-14 General Fund support of $28,523,520.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: PDR – PUBLIC DEFENDER

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $51,452 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of $2,025,517 or 7.56% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $66,452 in FY 2014-15, of which $15,000 are one-time and $51,452 are ongoing savings. These reductions would still allow an increase of $829,178 or 2.9% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: PDR – PUBLIC DEFENDER

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
PUBLIC DEFENDER					
CRIMINAL AND SPECIAL DEFENSE	26,705,704	28,774,520	2,068,816	29,666,458	891,938
GRANT SERVICES	88,484	96,637	8,153	100,329	3,692
PUBLIC DEFENDER WORK ORDER	0	0	0	0	0
PUBLIC DEFENDER	**26,794,188**	**28,871,157**	**2,076,969**	**29,766,787**	**895,630**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,076,969 largely due to increases in salaries and fringe benefits. Cost increases in the proposed FY 2013-14 budget also include requests for new software and service charge increases from multiple external departments.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $895,630 largely due to increases in fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 156.50 FTEs, which are 1.37 FTEs more than the 157.87 FTEs in the original FY 2012-13 budget. This represents a 0.9% increase in FTEs from the original FY 2012-13 budget.

The Department requests to add three off budget positions for their Mobilization for Adolescent Growth in our Communities (MAGIC) programs. The funding source is a work order from the Department of Children, Youth and Family.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 156.34 FTEs, which are 0.16 FTEs less than the 156.50 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: PDR – PUBLIC DEFENDER

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $347,637 in FY 2013-14, are $95,140 or 37.7% more than FY 2012-13 revenues of $252,497. General Fund support of $28,523,520 in FY 2013-14 is $1,981,829 or 7.5% more than FY 2012-13 General Fund support of $26,541,691.

Specific changes in the Department's FY 2013-14 revenues include an anticipated increase in Federal and State funding and a new work order from the Department of Children, Youth and their Families.

FY 2014-15

The Department's revenues of $319,329 in FY 2014-15 are $28,308 or 8.1% less than FY 2013-14 estimated revenues of $347,637. General Fund support of $29,447,458 in FY 2014-15 is $923,938 or 3.2% more than FY 2013-14 General Fund support of $28,523,520.

Specific changes in the Department's FY 2014-15 revenues include an anticipated decrease in State funding of AB109 Public Safety Realignment revenues relative to the previous budget year.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $51,452 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of $2,025,517 or 7.56% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $66,452 in FY 2014-15, of which $15,000 are one-time and $51,452 are ongoing. These reductions would still allow an increase of $829,178 or 2.9% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Fixed Two-Year Budget

PDR - Public Defender

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AIB - Criminal and Special Defense													
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings		1T
Software Licensing Fees			$51,452	$0	$51,452	x				$51,452	$0	$51,452	x	
	Department is requesting new software (100 units of Misconduct Match 3.0, 2 units of CaseMap 10, 20 units of Nuance Dragon Premium Edition Version 12, and 2 units of Abobe CS6 Design). We recommend disapproval of the new software items requested. The Department states that the new acquisition of 100 units of Misconduct Match 3.0 cannot be reduced to a smaller number because the software is not useful in small quantities. However, 100 units of this item will cost $34,900 in total, and the Department can maintain operational excellence using previously acquired software. Similarly, 2 units of CaseMap 10 at a cost of $5,980, 20 units of Nuance Dragon Premium Edition Version 12 at a cost of $995, and 2 units of Abobe CS6 Design at a cost of $4,018 are not needed. With a Sales Tax of 4,015.64, the total cost of software requested was $49,908.64. The Department had initially obtained a quote for $51,452 before negotiating a price reduction to $49,908.64.							Ongoing savings.						
Other Professional Services			$40,000.00	$40,000	$0					$40,000	$25,000	$15,000	x	x
								The Public Defender is approved to obtain an enterprise scanner in FY 2013-14. The Department will have installed the scanner by September 2013 and plans to use it to routinely and retroactively digitize case files. The Department's rationale for increasing the budget for Other Professional Services by $20,000 to $40,000 in FY 2013-14 is to cover the increase of storage costs as case files accumulate. The acquisition of the enterprise scanner should stabilize these storage costs and progressively reduce them. The cost of storage should be reduced to $25,000 in FY 2014-15, enabling a reduction of $15,000 in FY 2014-15.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$51,452	$51,452
Non-General Fund	$0	$0	$0
Total	$0	$51,452	$51,452

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$15,000	$51,452	$66,452
Non-General Fund	$0	$0	$0
Total	$15,000	$51,452	$66,452

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $46,895,842 budget for FY 2013-14 is $4,238,221 or 9.9% more than the original FY 2012-13 budget of $42,657,621.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 254.77 FTEs, which are 9.80 FTEs more/less than the 244.97 FTEs in the original FY 2012-13 budget. This represents a 4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $6,103,358 in FY 2013-14, are $44,658 or 0.73% less than FY 2012-13 revenues of $6,148,016. General Fund support of $40,792,484 in FY 2013-14 is $4,282,879 or 11.7% more than FY 2012-13 General Fund support of $36,509,605.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $47,094,087 budget for FY 2014-15 is $198,245 or 0.42% more than the Mayor's proposed FY 2013-14 budget of $46,895,842.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 251.54 FTEs, which are 3.23 FTEs less than the 254.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.26% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $5,430,741 in FY 2014-15 are $672,617 or 11.0% less than FY 2013-14 estimated revenues of $6,103,358. General Fund support of $41,663,346 in FY 2014-15 is $870,862 or 2.1% more than FY 2013-14 General Fund support of $40,792,484.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **DAT – DISTRICT ATTORNEY**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $446,318 in FY 2013-14. Of the $446,318 in recommended reductions, $270,638 are ongoing savings and $175,680 are one-time savings. These reductions would still allow an increase of $3,791,903 or 8.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $307,848 in FY 2014-15. Of the $307,878 in recommended reductions, $207,504 are ongoing savings and $100,344 are one-time savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DAT – DISTRICT ATTORNEY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
DISTRICT ATTORNEY					
ADMINISTRATION - CRIMINAL & CIVIL	2,030,382	2,072,446	42,064	1,916,088	(156,358)
CAREER CRIMINAL PROSECUTION	1,002,495	1,041,013	38,518	1,074,144	33,131
CHILD ABDUCTION	914,780	998,165	83,385	1,030,297	32,132
FAMILY VIOLENCE PROGRAM	1,216,414	1,595,359	378,945	1,643,409	48,050
FELONY PROSECUTION	24,466,391	27,887,076	3,420,685	28,362,190	475,114
MISDEMEANOR PROSECUTION	1,915,546	1,995,815	80,269	2,063,431	67,616
SUPPORT SERVICES	6,172,219	6,514,328	342,109	6,717,826	203,498
WORK ORDERS & GRANTS	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
DISTRICT ATTORNEY	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $4,238,221 largely due to the following reasons:

- Annualization of 9 new limited term positions approved by the Board of Supervisors in FY 2012-13 through a supplemental appropriation for the District Attorney's Domestic Violence unit, mandated salary step and fringe benefit increases, and reductions in attrition savings to allow for the hire of vacant positions;
- The purchase of 12 replacement vehicles in compliance with the Healthy Air and Clean Transportation Ordinance (HACTO); and
- A 48% increase of the rent for the Department's site at 732 Brannan Street

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $198,245 largely due to adjustments to fringe benefits. A request for 10 additional replacement vehicles at a cost of $294,480 represents a decrease of $66,464 from the vehicle request in 2013-14.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 254.77 FTEs, which are 9.80 FTEs more than the 244.97 FTEs in the original FY 2012-13 budget. This represents a 4% increase in FTEs from the original FY 2012-13 budget.

Of the 9.8 additional FTEs in FY 2013-14, 9 are new limited duration FTEs funded by the Domestic Violence supplemental appropriation/ordinance 32-13.

FY 2014-15

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DAT – DISTRICT ATTORNEY

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 251.54 FTEs, which are 3.23 FTEs less than the 254.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

These changes to the 2014-15 budget are mainly reflected in reductions to attrition.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $6,103,358 in FY 2013-14, are $44,658 or 0.73% less than FY 2012-13 revenues of $6,148,016. General Fund support of $40,792,484 in FY 2013-14 is $4,282,879 or 11.7% more than FY 2012-13 General Fund support of $36,509,605.

FY 2014-15

The Department's revenues of $5,430,741 in FY 2014-15 are $672,617 or 11.02% less than FY 2013-14 estimated revenues of $6,103,358. General Fund support of $41,663,346 in FY 2014-15 is $870,862 or 2.13% more than FY 2013-14 General Fund support of $40,792,484.

Specific changes in the Department's FY 2014-15 revenues include anticipated decreases in state revenue and in expenditure recovery.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $446,318 in FY 2013-14. Of the $446,318 in recommended reductions, $270,638 are ongoing savings and $175,680 are one-time savings. These reductions would still allow an increase of $3,791,903 or 8.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $307,848 in FY 2014-15. Of the $307,878 in recommended reductions, $207,504 are ongoing savings and $100,344 are one-time savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

DAT - District Attorney

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	AIH - Child Abduction (1G-AGF-ACP)													
			$998,165	$993,165	$5,000	x	x							
	Reduce by $5,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14.													
	AIJ - Family Violence Program (1G-AGF-ACP)													
			$1,595,359	$1,495,359	$100,000	x	x							
	Reduce by $100,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14.													
	AIA - Felony Prosecution Program (1G-AGF-AAA)													
Attrition Savings - Misc			($1,605,548)	($1,805,548)	$200,000	x				($1,830,042)	($1,980,042)	$150,000	x	
Mandatory Fringe Benefits			($567,062)	($637,700)	$70,638	x				($701,570)	($759,074)	$57,504	x	
			Total Savings	*$270,638*						*Total Savings*	*$207,504*			
	The Mayor's proposed budget increases General Fund salaries by $2.0 million in FY 2013-14 compared to the original FY 2012-13 budget, which includes (1) $0.8 million for new positions approved in FY 2012-13 through a supplemental appropriation, (2) $0.26 million for positions transferred from grant-funded and other programs and positions substitutions, (3) $0.16 million for FY 2012-13 deficit is General Fund salaries, and (4) $0.2 million for step adjustments. The balance of $0.58 milllion is to hire existing vacant positions for various functions. The Budget and Legislative Analyst's proposed increase of $0.2 million in attrition savings would still give the District Attorney's Office an increase of $380,000 to hire existing vacancies.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

DAT - District Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
AIA - Felony Prosecution Program (1G-AGF-AAA)														
Equipment Purchase-Budget			$360,944	$298,264	$62,680	x	x			$294,480	$206,136	$88,344	x	x
IS-Purch-Central Shops-Auto Maint			$72,875	$64,875	$8,000	x	x			$75,048	$63,048	$12,000	x	x
	Total Savings			*$70,680*				*Total Savings*			*$100,344*			
	Department plans to retire 12 vehicles this year and to replace them, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of one of the 2 requested SUVs and canceling the purchase of one of the 10 requested Interceptors. This will allow for a nearly full restoration of the fleet despite historically declining crime trends and a decline of cases by 36% over the last 5 years.							Department plans to retire 10 vehicles and to replace them with 10 Interceptors, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of three of the 10 requested Interceptors. This will still allow for a nearly full restoration of the fleet. Furthermore, one of the vehicles cited for replacement is only 6 years old.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$175,680	$270,638	$446,318
Non-General Fund	$0	$0	$0
Total	$175,680	$270,638	$446,318

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$100,344	$207,504	$307,848
Non-General Fund	$0	$0	$0
Total	$100,344	$207,504	$307,848

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $37,723,115 budget for FY 2013-14 is $21,674 or 0.1 % more than the original FY 2012-13 budget of $37,701,441.

Revenue Changes

The Department's revenues of $4,895,895 in FY 2013-14, are $42,021 or 0.9% more than FY 2012-13 revenues of $4,853,874. General Fund support of $32,827,220 in FY 2013-14 is $20,347 or 0.1% less than FY 2012-13 General Fund support of $32,847,567.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $37,726,715 budget for FY 2014-15 is $3,600 or 0.01% more than the Mayor's proposed FY 2013-14 budget of $ 37,723,115.

Revenue Changes

The Department's revenues of $4,899,495 in FY 2014-15 are $3,600 or 0.1% more than FY 2013-14 estimated revenues of $4,895,895. General Fund support of $32,827,220 in FY 2014-15 is unchanged from FY 2013-14 General Fund support of $32,827,220.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $400,000 in FY 2013-14, which are ongoing savings.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $400,000 in FY 2014-15, which are ongoing savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **CRT – SUPERIOR COURT**

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
SUPERIOR COURT					
COURT HOUSE CONSTRUCTION	4,573,874	4,615,895	42,021	4,619,495	3,600
DISPUTE RESOLUTION PROGRAM	280,000	280,000	0	280,000	0
INDIGENT DEFENSE/GRAND JURY	9,873,370	9,703,023	(170,347)	9,703,023	0
TRIAL COURT SERVICES	22,974,197	23,124,197	150,000	23,124,197	0
SUPERIOR COURT	**37,701,441**	**37,723,115**	**21,674**	**37,726,715**	**3,600**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $21,674 largely due to an increase in fringe health benefits for Superior Court judges, which is considered a City General Fund responsibility. This increase is offset by a transfer of Civil Grand Jury expenditures to the Controller's Office.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $3,600 largely due to rental payments.

SUMMARY OF DEPARTMENT POSITION CHANGES:

The Superior Court's budget does not include any General Fund positions.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $4,895,895 in FY 2013-14, are $42,021 or 0.9% more than FY 2012-13 revenues of $4,853,874. General Fund support of $32,827,220 in FY 2013-14 is $20,347 or 0.1% less than FY 2012-13 General Fund support of $32,847,567.

FY 2014-15

The Department's revenues of $4,899,495 in FY 2014-15 are $3,600 or 0.1% more than FY 2013-14 estimated revenues of $4,895,895. General Fund support of $32,827,220 in FY 2014-15 is unchanged from FY 2013-14 General Fund support of $32,827,220.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CRT – SUPERIOR COURT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $400,000 in FY 2013-14, which are ongoing savings.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $400,000 in FY 2014-15, which are ongoing savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

CRT - Superior Court

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AML - Indigent Defense/Grand Jury													
Court Fees and Other Compensation			$8,426,072	$8,026,072	$400,000	x				$8,426,072	$8,026,072	$400,000	x	
	Total Savings			*$400,000*				*Total Savings*			*$400,000*			
	The Indigent Defense Program has a projected surplus in FY 2012-13 due to declining caseloads. Despite an increase in per-case cost, expenditures are 10% lower in 2012-13 relative to 2011-12. From February 2012 to February 2013, the number of cases reported by the Indigent Defense program declined by over 34%. The caseload is expected to continue to be lower in FY 2013-14, with an expected corresponding decrease in billings in FY 2013-14 as these referred cases are closed. Allowing for increases in end-of-year billings, the Budget and Legislative Analyst still projects a FY 2012-13 surplus of at least $465,000. The Budget and Legislative Analyst recommends reducing the FY 2013-14 budget by $400,000, which is 14% less than the projected surplus of $465,000 in FY 2012-13.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$400,000	$400,000
Non-General Fund	$0	$0	$0
Total	$0	$400,000	$400,000

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$400,000	$400,000
Non-General Fund	$0	$0	$0
Total	$0	$400,000	$400,000

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $180,828,832 budget for FY 2013-14 is $6,105,283 or 3.5% more than the original FY 2012-13 budget of $174,723,549.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 993.29 FTEs, which are 19.91 FTEs less than the 1,013.20 FTEs in the original FY 2012-13 budget. This represents a 2.0% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $39,921,380 in FY 2013-14, are $2,339,978 or 6.2% more than FY 2012-13 revenues of $37,581,402. General Fund support of $140,907,452 in FY 2013-14 is $3,765,305 or 2.7% more than FY 2012-13 General Fund support of $137,142,147.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $187,610,805 budget for FY 2014-15 is $6,781,973 or 3.8% more than the Mayor's proposed FY 2013-14 budget of $180,828,832.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,008.15 FTEs, which are 14.86 FTEs more than the 993.29 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.5% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $39,628,356 in FY 2014-15, are $293,024 or 0.7% less than FY 2013-14 estimated revenues of $39,921,380. General Fund support of $147,982,449 in FY 2014-15 is $7,074,997 or 5.0% more than FY 2013-14 General Fund support of $140,907,452.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: SHF – SHERIFF'S DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $493,677 in FY 2013-14. Of the $493,677 in recommended reductions, $336,229 are ongoing savings and $157,448 are one-time savings. These reductions would still allow an increase of $5,611,606 or 3.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $125,395 to the General Fund.

Together, these recommendations will result in $619,072 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $336,229 in FY 2014-15. Of the $336,229 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $6,445,744 or 3.6% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **SHF – SHERIFF'S DEPARTMENT**

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
SHERIFF					
COURT SECURITY AND PROCESS	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
CUSTODY	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
FACILITIES & EQUIPMENT	13,307,008	13,637,926	330,918	14,418,153	780,227
HALL OF JUSTICE JAILS	0	0	0	0	0
NON PROGRAM	0	0	0	0	0
SECURITY SERVICES	16,224,272	16,223,656	(616)	16,794,592	570,936
SHERIFF ADMINISTRATION	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
SHERIFF FIELD SERVICES	7,976,044	9,047,254	1,071,210	9,123,415	76,161
SHERIFF FIELD SERVICES GRANTS	0	0	0	0	0
SHERIFF PROGRAMS	12,294,272	11,723,055	(571,217)	11,749,651	26,596
SHERIFF RECRUITMENT & TRAINING	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
SHERIFF	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $6,105,283 largely due to:

- Increased overtime and workers compensation costs;
- Increased debt service costs related to the replacement of County Jails 3 and 4; and
- Increased State revenues for the implementation of public safety realignment.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $6,781,973 largely due to:

- Increased salary and fringe benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 993.29 FTEs, which are 19.91 FTEs less than the 1,013.20 FTEs in the original FY 2012-13 budget. This represents a 2.0% decrease in FTEs from the original FY 2012-13 budget.

This decrease is due largely to a 26.6 FTE increase in attrition savings to account for vacant positions. This decrease is partially offset by an increase in non-uniform IT staff to support the civilianization of the department's IT functions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,008.15 FTEs, which are 14.86 FTEs more than the 993.29 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.5% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase is due largely to a 15.5 FTE decrease in attrition savings to account for planned hiring of uniform positions in FY 2014-15.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $39,921,380 in FY 2013-14, are $2,339,978 or 6.2% more than FY 2012-13 revenues of $37,581,402. General Fund support of $140,907,452 in FY 2013-14 is $3,765,305 or 2.7% more than FY 2012-13 General Fund support of $137,142,147.

Specific changes in the Department's FY 2013-14 revenues include increased state funding of to support public safety realignment.

FY 2014-15

The Department's revenues of $39,628,356 in FY 2014-15, are $293,024 or 0.7% less than FY 2013-14 revenues of $39,921,380. General Fund support of $147,982,449 in FY 2014-15 is $7,074,997 or 5.0% more than FY 2013-14 General Fund support of $140,907,452.

Specific changes in the Department's FY 2014-15 revenues include reductions in federal and state revenues offset by other Department revenue increases.

Recommendation: Approve the proposed fee ordinances.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: SHF – SHERIFF'S DEPARTMENT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $493,677 in FY 2013-14. Of the $493,677 in recommended reductions, $336,229 are ongoing savings and $157,448 are one-time savings. These reductions would still allow an increase of $5,611,606 or 3.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $125,395 to the General Fund.

Together, these recommendations will result in $619,072 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $336,229 in FY 2014-15. Of the $336,229 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $6,445,744 or 3.6% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

SHF - Sheriff

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ASP - Facilites & Equipment													
IT Operations Support Administrator III	1.54	1.00	$128,859	$83,675	$45,184	x	x							
Mandatory Fringe Benefits			$57,956	$37,634	$20,322	x	x							
	Total Savings			*$65,506*										
	Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator III.													
IT Operations Support Administrator II	0.77	0.27	$53,019	$18,591	$34,428	x	x							
Mandatory Fringe Benefits			$25,604	$8,978	$16,626	x	x							
	Total Savings			*$51,054*										
	Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator II.													
Attrition Savings	0.00	(0.23)	$0	($29,178)	$29,178	x	x							
Mandatory Fringe Benefits	0.00	(0.23)	$0	($11,253)	$11,253	x	x							
	Total Savings			*$40,431*										
	Increase attrition savings to reflect actual hire date of a vacant IS Engineer-Senior, which was substituted from an IS Business Analyst-Senior.													
Maintenance Svcs-Buildings & Structures			$70,000	$45,000	$25,000	x				$70,000	$45,000	$25,000	x	
	Reduce 021 Maintenance Svcs-Buildings & Structures by $25,000 based on actual expenditures.							Reduce 021 Maintenance Svcs-Buildings & Structures by $25,000 based on actual expenditures.						
Other Current Expenses			$65,000	$40,000	$25,000	x				$65,000	$40,000	$25,000	x	
	Reduce 021 Other Current Expenses by $25,000 based on actual expenditures.							Reduce 021 Other Current Expenses by $25,000 based on actual expenditures.						
Other Current Expenses			$75,000	$55,000	$20,000	x				$75,000	$55,000	$20,000	x	
	Reduce 021 Other Current Expenses by $20,000 based on actual expenditures.							Reduce 021 Other Current Expenses by $20,000 based on actual expenditures.						
Materials & Supplies Budget Only			$20,000	$10,000	$10,000	x				$20,000	$10,000	$10,000	x	
	Reduce 040 Materials & Supplies Budget Only by $10,000 based on actual expenditures.							Reduce 040 Materials & Supplies Budget Only by $10,000 based on actual expenditures.						
Materials & Supplies Budget Only			$125,000	$115,000	$10,000	x				$125,000	$115,000	$10,000	x	
	Reduce 040 Materials & Supplies Budget Only by $10,000 based on actual expenditures.							Reduce 040 Materials & Supplies Budget Only by $10,000 based on actual expenditures.						
	AFP - Sheriff Programs													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

SHF - Sheriff

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Professional & Specialized Services			$529,187	$329,187	$200,000	x				$529,187	$329,187	$200,000	x	
	Reduce 027 Professional & Specialized Services based on actual expenditures.							Reduce 027 Professional & Specialized Services based on actual expenditures.						
Rents & Leases-Buildings & Structures			$221,321	$190,092	$31,229	x				$221,321	$190,092	$31,229	x	
	Reduce 030 Rents & Leases-Buildings & Structures by $31,229 to reflect actual lease amount.							Reduce 030 Rents & Leases-Buildings & Structures by $31,229 to reflect actual lease amount.						
	ASB - Sheriff Administration													
Professional & Specialized Services			$80,000	$65,000	$15,000	x				$80,000	$65,000	$15,000	x	
	Reduce 027 Professional & Specialized Services based on actual expenditures.							Reduce 027 Professional & Specialized Services based on actual expenditures.						
	AFT - Security													
Attrition Savings			$380	$0	$380	x	x							
Mandatory Fringe Benefits			$77	$0	$77	x	x							
	Total Savings			*$457*										
	Increase attrition savings to correct for erroneous positive attrition savings.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$157,448	$336,229	$493,677
Non-General Fund	$0	$0	$0
Total	$157,448	$336,229	$493,677

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$336,229	$336,229
Non-General Fund	$0	$0	$0
Total	$0	$336,229	$336,229

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

SHF - Sheriff's Department

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
AIRGAS NCN INC	04799 FUELS & LUBRICANTS	Yes	FY 2011-12		200	135
LEXISNEXIS MATTHEW BENDER	04975 BOOKS - NON LIBRARY ONLY	Yes	FY 2011-12		3,300	3,300
CHEVRON U S A INC	04799 FUELS & LUBRICANTS	Yes	FY 2011-12		7,500	2,134
HEALTHRIGHT 360	03801 COMMUNITY BASED ORGANIZATION SERVICES	Yes	FY 2011-12		94,631	7,176
MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH	03801 COMMUNITY BASED ORGANIZATION SERVICES	Yes	FY 2011-12		172,973	4,513
SANTORA SALES	04493 CLEANING SUPPLIES	Yes	FY 2011-12		8,182	8,182
WESTERN STATES OIL	04799 FUELS & LUBRICANTS	Yes	FY 2011-12		26,500	11,561
ALLSTAR FIRE EQUIPMENT INC	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		500	500
UPTIME RESOURCES	04951 OTHER OFFICE SUPPLIES	Yes	FY 2011-12		9,600	9,600
THE GARDEN PROJECT	03801 COMMUNITY BASED ORGANIZATION SERVICES	Yes	FY 2011-12		341,073	24,772
SIEMENS INDUSTRY INC	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		838	838
SIEMENS INDUSTRY INC	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		195	195
SIEMENS INDUSTRY INC	04341 COMMUNICATION SUPPLIES	Yes	FY 2011-12		853	853
EN POINTE TECHNOLOGIES SALES INC	03596 SOFTWARE LICENSING FEES	Yes	FY 2011-12		1,872	1,872
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		250	79
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		15,300	593
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,000	295
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		3,800	676
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,800	450
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		8,000	95
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,000	227
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,500	254
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		300	75
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		300	456
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		495	495
TOTAL FILTRATION SERVICES INC	04299 OTHER BLDG MAINT SUPPLIES	Yes	FY 2011-12		368	368
CALSTEAM A WOLSELEY CO	04261 PLUMBING SUPPLIES	Yes	FY 2011-12		145	145
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		5,360	5,360
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		2,761	2,761
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	04299 OTHER BLDG MAINT SUPPLIES	Yes	FY 2011-12		377	312
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		1,120	1,120
S & R MECHANICAL INC	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		775	775
JANET M DEMPSEY	02799 OTHER PROFESSIONAL SERVICES	Yes	FY 2011-12		30,000	14,275
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		9,500	8,380
S & R MECHANICAL INC	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		8,950	4,622
NO VENDOR	06029 AUTOMOTIVE & OTHER VEHICLES	No	FY 2010-11		27,384	27,384
XEROX CORPORATION	03551 COPY MACHINE	Yes	FY 2011-12		97,258	889
ARAMARK CORRECTIONAL SVCS LLC	04699 FOOD	Yes	FY 2011-12		720,000	6,613
FIRESPRING	02911 DP/WP EQUIPMENT MAINT	Yes	FY 2011-12		1,301	450

Total Amount Return to Fund Balance	152,779
General Fund	125,395
Non-General Fund	27,384

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $27,008,742 budget for FY 2013-14 is $2,032,690 or 8.1% more than the original FY 2012-13 budget of $24,976,052.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 141.12 FTEs, which are 3.02 FTEs more than the 138.10 FTEs in the original FY 2012-13 budget. This represents a 2.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $11,880,397 in FY 2013-14, are $648,735 or 5.8% more than FY 2012-13 revenues of $11,231,662. General Fund support of $15,128,345 in FY 2013-14 is $1,383,955 or 10.1% more than FY 2012-13 General Fund support of $13,744,390.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $27,762,322 budget for FY 2014-15 is $753,580 or 2.8% more than the Mayor's proposed FY 2013-14 budget of $27,008,742.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 141.44 FTEs, which is 0.32 FTE more than the Mayor's proposed FY 2013-14 budget. This represents 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $10,849,505 in FY 2014-15 are $1,030,892 or 8.7% less than FY 2013-14 estimated revenues of $11,880,397. General Fund support of $16,912,817 in FY 2014-15 is $1,784,472 or 11.8% more than FY 2013-14 General Fund support of $15,128,345.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $840,954 in FY 2013-14. Of the $840,954 in recommended reductions, $761,204 are ongoing savings and $79,750 are one-time savings. These reductions would still allow an increase of $1,191,736 or 4.8% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $3,362 to the General Fund.

Together, these recommendations will result in $844,316 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $761,204 in FY 2014-15, which are ongoing savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ADULT PROBATION					
ADMINISTRATION - ADULT PROBATION	4,263,091	4,447,047	183,956	4,611,842	164,795
COMMUNITY SERVICES	9,635,653	9,236,431	(399,222)	9,578,718	342,287
ONE STOP RE ENTRY SERVICES	1,415,630	1,581,602	165,972	1,613,411	31,809
PRE - SENTENCING INVESTIGATION	2,939,817	2,954,571	14,754	3,050,829	96,258
REALIGNMENT SERVICES-POST RELEASE COMM.	6,121,861	8,789,091	2,667,230	8,907,522	118,431
WORK ORDERS & GRANTS	600,000	0	(600,000)	0	0
ADULT PROBATION	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,032,690 largely due to:

- Increases in salary and fringe benefit costs. The Adult Probation Department is proposing to hire 3 new positions, all of which will support the continued implementation of Public Safety Realignment, including: a Senior Community Development Specialist I, a Senior Community Development Specialist II, and an IS Programmer Analyst. The Programmer Analyst would assist in the launch and implementation of the Department's new case management system (Smart Probation) and ensure its integration with the Citywide JUSTIS system. The Community Development Specialist I would perform research for new funding opportunities to support the reentry and realignment populations, and write grants for appropriate projects. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials.
- Increase in work orders for Service of Other Departments. The Adult Probation Department proposes to increase work orders to the Department of Public Health to expand residential treatment service opportunities for the realignment population.
- Increase in rent and program costs related the Community Assessment and Services Center. This is a central component of the Department's plan to manage the realignment population and will offer a one-stop shop for supervision, case management, and educational opportunities for AB109 offenders.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $753,580 largely due to:

- Increases in salary and fringe benefit costs to meet ongoing programmatic needs related to the realignment population.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 141.12 FTEs, which are 3.02 FTEs more than the 138.10 FTEs in the original FY 2012-13 budget. This represents a 2.2% increase in FTEs from the original FY 2012-13 budget.

ADP is proposing to hire the following new positions:

- one IT Analyst to assist in the implementation of the Department's new case management system and the final interface with the Citywide JUSTIS system. This is a limited tenure position for one year.
- one Senior Community Development Specialist I to research fundraising opportunities and apply for grants to support department activities.
- one Senior Community Development Specialist II to provide administrative support to the Reentry Council and the Community Corrections Partnership and to distribute outreach materials.

ADP is also proposing to transfer 2 Deputy Probation Officers that had been funded from the Second Chance Reentry Grant to General Fund positions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 141.44 FTEs, which is 0.32 FTE more than the Mayor's proposed FY 2013-14 budget. This represents 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

INTERIM EXCEPTIONS

The Department has requested approval of 3 positions as an interim exception. The Budget and Legislative Analyst recommends disapproval of all 3 positions. The Budget and Legislative Analyst is recommending disapproval of one of the positions (the Senior Community Development Specialist II), and does not believe that there is an urgent need to fill the Senior Community Development Specialist I position as of July 1, 2013. The Department will not be able to hire the IS Programmer Analyst immediately, so that FTE has been reduced to reflect an August 1, 2013 hire date.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $11,880,397 in FY 2013-14 are $648,735 or 5.8% more than FY 2012-13 revenues of $11,231,662. General Fund support of $15,128,345 in FY 2013-14 is $1,383,955 or 10.1% more than FY 2012-13 General Fund support of $13,744,390.

Specific changes in the Department's FY 2013-14 revenues include:

- Expiration of the Justice Assistance Grant (JAG) grant, which is a grant from the U.S. Department of Justice to support local community corrections programs.
- Reduction of SB678 funds from the State of California, which has supported evidence-based practices in local community corrections.
- Increase in AB109 funds from the State of California to support ongoing programs related to public safety realignment.

FY 2014-15

The Department's revenues of $10,849,505 in FY 2014-15, are $1,030,892 or 8.7% less than FY 2013-14 revenues of $11,880,397. General Fund support of $16,912,817 in FY 2014-15 is $1,784,472 or 11.8% more than FY 2013-14 General Fund support of $15,128,345.

Specific changes in the Department's FY 2014-15 revenues include reduction in AB109 funds from the State.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $840,954 in FY 2013-14. Of the $840,954 in recommended reductions, $761,204 are ongoing savings and $79,750 are one-time savings. These reductions would still allow an increase of $1,191,736 or 4.8% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $3,362 to the General Fund.

Together, these recommendations will result in $844,316 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $761,204 in FY 2014-15, which are ongoing savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADP - Adult Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AKB - Community Services													
Attrition Savings	(4.10)	(4.35)	($393,505)	($417,499)	$23,994	x	x							
Mandatory Fringe Benefits			($131,846)	($139,885)	$8,039	x	x							
	Total Savings			*$32,034*										
	Adjust attrition savings to reflect actual hiring date of vacant 8434.													
	AOS - One-Stop Reentry Services													
Senior Community Development Specialist II	1.00	0.77	$108,137	$83,265	$24,872	x	x							
Mandatory Fringe Benefits			$44,183	$34,021	$10,162	x	x							
	Total Savings			*$35,034*										
	Disapprove interim exception for 9775. This position does not fill an urgent need for a July 1, 2013 hiring date and should be filled through a regular hiring process.													
Professional Services			$440,000	$220,000	$220,000	x				$440,000	$220,000	$220,000	x	
	Reduce Professional Services expenditures to reflect historical spending and projected expenditures for FY 2013-14. The Department is planning to use these funds for an "Alternative Sentencing Program for Women and Children" but has provided no cost breakdown and insufficient justification for the costs.							Ongoing reduction						
Other Current Expenses			$131,000	$50,000	$81,000	x				$131,000	$50,000	$81,000	x	
	Reduce Other Current Expenses to reflect historical spending and projected expenditures for FY 2013-14. The Department has not provided sufficient justification for this budget amount. Reducing the requested amount to $50,000 will allow sufficient resources for any budget needs.							Ongoing reduction						
	ASH - Administration													
IS Programmer Analyst - Principal	1.00	0.92	$112,837	$103,810	$9,027	x	x							
Mandatory Fringe Benefits			$45,695	$42,039	$3,656	x	x							
	Total Savings			*$12,683*										
	Disapprove the Interim Exception for the Programmer Analyst position. The Department is proposing to hire a limited tenure Programmer Analyst to support the implementation of the JUSTIS project. The Department has not begun recruiting for this position and cannot expect to fill it before August 1, 2013.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADP - Adult Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Senior Community Development Specialist I	1.00	0.00	$91,124	$0	$91,124	x		1.00	0.00	$91,124	$0	$91,124	x	
Mandatory Fringe Benefits			$39,688	$0	$39,688	x				$39,688	$0	$39,688	x	
	Total Savings			*$130,812*				*Total Savings*			*$130,812*			
	Disapprove Senior Community Development Specialist position. The department has not justified the need for this position. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials. These activities are currently provided by 5 existing 1823s in the Reentry Division, and the Department has not demonstrated the increased need for support.							Ongoing reduction						
Management Consulting			$125,000	$75,000	$50,000	x				$125,000	$75,000	$50,000	x	
	Reduce Management Consulting Services expenditures by $50,000. The Department is proposing a 3rd amendment to its contract with UC Berkeley, which began in December 2011, to review and draft policies and procedures. Half of the budget for this proposed amendment is to retain the services of the contractor as needed. However, the Department has a temporary Senior Policy Analyst who can provide sufficient support for this research and analysis. The contract extension is duplicative.							Ongoing reduction						
	ARS - Realignment													
Training - Budget			$100,000	$50,000	$50,000	x				$100,000	$50,000	$50,000	x	
	Decrease training budget to reflect historical spending and Department needs. As noted in our audit of Public Safety Realignment, the Department is currently providing training far in excess of both state requirements and the Department's own policy guidelines. The Department has not sufficiently justified the need for these additional training hours, most of which focus on soft-skills training for probation officers, duplicating the role of the CASC case managers.							Ongoing reduction						
Professional Services			$2,229,392	$2,000,000	$229,392	x				$2,229,392	$2,000,000	$229,392	x	
	Decrease professional services budget to more closely reflect Department's request. The Department is proposing to create a new program for the treatment of sex offenders, but has provided insufficient justification for the increased costs.							Ongoing reduction						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$79,750	$761,204	$840,954
Non-General Fund	$0	$0	$0
Total	$79,750	$761,204	$840,954

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$761,204	$761,204
Non-General Fund	$0	$0	$0
Total	$0	$761,204	$761,204

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

ADP - Adult Probation

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
L C ACTION POLICE SUPPLY	OTHER SAFETY EXPENSES	Yes	2011	09/27/2012	3,770.42	415.60
GIVE SOMETHING BACK INC	MINOR VIDEO EQUIPMENT	Yes	2012	09/27/2012	947.97	947.97
GIVE SOMETHING BACK INC	MINOR VIDEO EQUIPMENT	Yes	2012	09/27/2012	947.96	947.96
SPRINT NEXTEL	COMMUNICATION SUPPLIES	Yes	2011	09/27/2012	115.02	115.02
SPRINT NEXTEL	COMMUNICATION SUPPLIES	Yes	2011	09/27/2012	112.25	112.25
EN POINTE TECHNOLOGIES SALES INC	SOFTWARE LICENSING FEES	Yes	2012	09/27/2012	6,428.90	23.15
LANGUAGELINE SOLUTIONS	INTERPRETERS	Yes	2011	09/27/2012	1,000.00	18.46
M INFORMATION MANAGEMENT SERVI	MISCELLANEOUS FACILITIES RENTAL	Yes	2011	09/27/2012	9,374.40	265.44
M INFORMATION MANAGEMENT SERVI	MISCELLANEOUS FACILITIES RENTAL	Yes	2011	09/27/2012	6,249.60	176.97
AT&T MOBILITY	COMMUNICATION SUPPLIES	Yes	2012	09/27/2012	138.24	138.24
M INFORMATION MANAGEMENT SERVI	MISCELLANEOUS FACILITIES RENTAL	Yes	2011	11/06/2012	3,600.00	201.30
					Total Amount Return to Fund Balance	3,362.36
					General Fund	3,362.36
					Non-General Fund	-

Note: The above encumbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

CITY AND COUNTY OF SAN FRANCISCO

BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 18, 2013

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 20, 2013 Meeting, 9:00 a.m.

TTX	Treasurer/Tax Collector	1
FAM	Fine Arts Museum	11
REC	Recreation and Park	16
DCYF	Department of Children, Youth & Their Families	27
JUV	Juvenile Probation	34
DPH	Department of Public Health	41
HSA	Human Services Agency	53

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $35,529,306 budget for FY 2013-14 is $6,096,625 or 20.7% more than the original FY 2012-13 budget of $29,432,681.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 212.81 FTEs, which are 11.07 FTEs more than the 201.74 FTEs in the original FY 2012-13 budget. This represents a 5.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $15,116,252 in FY 2013-14, are $99,539 or 0.7% less than FY 2012-13 revenues of $15,215,791. General Fund support of $20,413,054 in FY 2013-14 is $6,196,164 or 43.6% more than FY 2012-13 General Fund support of $14,216,890.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $39,564,812 budget for FY 2014-15 is $4,035,506 or 11.4% more than the Mayor's proposed FY 2013-14 budget of $35,529,306.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 218.92 FTEs, which are 6.11 FTEs more than the 212.81 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $15,198,408 in FY 2014-15 are $82,156 or 0.5% more than FY 2013-14 estimated revenues of $15,116,252. General Fund support of $24,366,404 in FY 2014-15 is $3,953,350 or 19.4% more than FY 2013-14 General Fund support of $20,413,054.

DEPARTMENT: TTX TREASURER/TAX COLLECTOR

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $896,068 in FY 2013-14. Of the $896,068 in recommended reductions, $282,572 are ongoing savings and $613,496 are one-time savings. These reductions would still allow an increase of $5,200,557 or 17.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $8,570 to the General Fund.

Together, these recommendations will result in $904,638 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $326,757 in FY 2014-15. Of the $326,757 in recommended reductions, $313,141 are ongoing savings and $13,616 are one-time savings. These reductions would still allow an increase of $3,708,749 or 10.4% in the Department's FY 2014-15 budget.

DEPARTMENT: TTX TREASURER/TAX COLLECTOR

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
TREASURER/TAX COLLECTOR					
BUSINESS TAX	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311
DELINQUENT REVENUE	7,691,639	8,790,901	1,099,262	9,012,419	221,518
GROSS RECEIPTS TAX	0	5,975,296	5,975,296	9,230,280	3,254,984
INVESTMENT	2,328,040	2,355,479	27,439	2,455,593	100,114
LEGAL SERVICE	441,801	519,184	77,383	535,949	16,765
MANAGEMENT	5,352,917	5,050,766	(302,151)	5,359,054	308,288
PROPERTY TAX/LICENSING	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
TAXPAYER ASSISTANCE	1,409,882	1,637,952	228,070	1,690,539	52,587
TRANSFER TAX	0	0	0	0	0
TREASURY	2,690,203	2,816,036	125,833	2,931,071	115,035
TREASURER/TAX COLLECTOR	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

SUMMARY OF PROGRAM EXPENDITURES:

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $6,096,625 largely due to the (a) implementation of the new Gross Receipts Tax; (b) the delinquent revenue collections enhancement project; and (c) the transfer of functions for alarm licenses previously administered by the Department of Emergency Management.

The new Gross Receipts Tax, approved by the voters in November 2012, will be effective on January 1, 2014. The Department is responsible for implementing the new tax and has budgeted $5.9 million in FY 2013-14 and $9.2 million in FY 2014-15 for implementation.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $4,035,506 largely due to continued efforts to implement the Gross Receipts Tax.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 212.81 FTEs, which are 11.07 FTEs more than the 201.74 FTEs in the original FY 2012-13 budget. This represents a 5.5% increase in FTEs from the original FY 2012-13 budget.

The increase is largely due to increased staffing needs for the Gross Receipts Tax system, the reinstatement of the Superior Court work order, and the increased frequency of the Public Utilities Commission billing cycle.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 218.92 FTEs, which are 6.11 FTEs more than the 212.81 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase is largely due to increased staffing needs for the Gross Receipts Tax system.

INTERIM EXCEPTIONS

The Department has requested approval of 16.00 FTEs as interim exceptions. The Budget and Legislative Analyst recommends approval of these 16.00 FTEs as interim exceptions as follows:

Gross Receipts Tax Implementation (3.0 FTEs)

The Department is requesting approval to hire 3.0 FTEs on July 1, 2013, in order to ensure timely implementation of the Gross Receipts Tax, as follows:

- 1823 Senior Administrative Analyst (1.00 FTE)
- 1408 Principal Clerk (2.00 FTE)

Superior Court Work Order (11.5 FTEs)

The Department is requesting approval to continue 11.5 limited term FTEs that are due to terminate on June 30, 2013. These positions are paid by a work order between the Treasurer/Tax Collector's Office and the Superior Court, which was originally expected to terminate in FY 2012-13 but was renewed for FY 2013-14. These positions are as follows:

- 4310 Commercial Division Assistant Supervisor (1.00 FTE)
- 1630 Account clerk (2.00 FTE)
- 1623 Senior Account Clerk (1.00 FTE)
- 4308 Senior Collections Officer (5.00 FTE)
- 4321 Cashier II (0.50 FTE)
- 4321 Cashier II (2.00 FTE)

Other Requested Interim Exceptions (1.5 FTEs)

- 1630 Account clerk (0.50 FTE) – This position, which is funded by a work order between the Treasurer/Tax Collector's Office and the Municipal Transportation Agency (MTA), was hired in FY 2012-13 and paid by temporary salaries. According to the Department, failure to provide an interim exception would result in layoff of existing staff.
- 8173 Legal Assistant (1.00 FTE) is a revenue generating position, responsible for collecting legal fines. The position is limited-term set to expire on June 30, 2013. The position is currently filled and not providing an interim exception would result in the lay-off of existing staff.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $15,116,252 in FY 2013-14, are $99,539 or 0.7% less than FY 2012-13 revenues of $15,215,791. General Fund support of $20,413,054 in FY 2013-14 is $6,196,164 or 43.6% more than FY 2012-13 General Fund support of $14,216,890.

Specific changes in the Department's FY 2013-14 revenues include decreases in hotel room tax, and passport fees; offset by increases in interest earned on pooled cash and delinquent business tax collection fees.

FY 2014-15

The Department's revenues of $15,198,408 in FY 2014-15 are $82,156 or 0.5% more than FY 2013-14 estimated revenues of $15,116,252. General Fund support of $24,366,404 in FY 2014-15 is $3,953,350 or 19.4% more than FY 2013-14 General Fund support of $20,413,054.

Specific changes in the Department's FY 2014-15 revenues include increases in interest earned on pooled cash.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $896,068 in FY 2013-14. Of the $896,068 in recommended reductions, $282,572 are ongoing savings and $613,496 are one-time savings. These reductions would still allow an increase of $5,200,557 or 17.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $8,570 to the General Fund.

Together, these recommendations will result in $904,638 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $326,757 in FY 2014-15. Of the $326,757 in recommended reductions, $313,141 are ongoing savings and $13,616 are one-time savings. These reductions would still allow an increase of $3,708,749 or 10.4% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TTX - Treasurer/Tax Collector

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	FCS - Delinquent Revenue													
Programmatic projects-budget			$1,186,654	$915,429	$271,225	x	x							
	Reduce by $271,225 to reflect actual FY 2013-14 budget for the Department's continuing project to enhance delinquent revenue collection.													
Attrition Savings - Miscellaneous	(8.32)	(8.55)	($632,674)	($650,163.79)	$17,490	x	x							
Mandatory Fringe Benefits			($297,738)	($305,968.74)	$8,231	x	x							
			Total Savings	*$25,721*										
	Increase attrition savings to reflect the planned hire date for one vacant Account Clerk position.													
	FEG - Management													
Attrition Savings - Miscellaneous	(2.26)	(2.95)	($249,841)	($326,119.89)	$76,279	x	x							
Mandatory Fringe Benefits			($102,063)	($133,223.83)	$31,161	x	x							
			Total Savings	*$107,440*										
	Increase attrition savings to reflect the planned hire dates for three vacant positions: IS Programmer Analyst-Principal, Deputy Director III, IS Programmer Analyst-Senior.													
	FCN - Property Tax/Licensing													
Miscellaneous	(3.40)	(3.86)	($237,767)	($269,935.48)	$32,168	x	x							
Mandatory Fringe Benefits			($114,309)	($129,774.34)	$15,465	x	x							
			Total Savings	*$47,634*										
	Increase attrition savings to reflect the planned hire dates for two vacant positions: Senior Account Clerk and Principal Administrative Analyst.													
Department Overhead			$35,039	$0	$35,039	x				$13,616	$0	$13,616	x	x
	Technical correction							Ongoing Savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TTX - Treasurer/Tax Collector

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FGR - Gross Receipts Tax													
Attrition Savings - Miscellaneous	(1.01)	(1.24)	($85,000)	($104,356)	$19,356	x	x							
Mandatory Fringe Benefits			($19,647)	($24,121)	$4,474	x	x							
			Total Savings	*$23,831*										
	Increase attrition savings to reflect the planned hire date for one vacant Senior Personnel Analyst position.													
Attorney (Civil/Criminal)	0.77	0.00	$135,258	$0	$135,258	x		1.00	0.00	$177,818	$0	$177,818	x	
Mandatory Fringe Benefits		0.00	$48,527	$0	$48,527	x				$69,212	$0	$69,212	x	
			Total Savings	*$183,785*						*Total Savings*	*$247,030*			
	The Treasurer/Tax Collector has an existing $500,000 work order with the City Attorney to provide legal support for implementation of the gross receipts tax. The Department is also requesting one new attorney position in the Department's FY 2013-14 budget to provide legal strategies for delinquent collections related to the gross receipts tax. The Department has not provided sufficient information on the need for this one new attorney.							Ongoing Savings						
	FCL - Treasury													
Cashier 2	2.31	1.81	$132,137	$103,536	$28,601	x		3.00	2.50	$174,532	$145,443	$29,089	x	
Mandatory Fringe Benefits			$68,475	$53,654	$14,821	x				$95,698	$79,748	$15,950	x	
			Total Savings	*$43,423*						*Total Savings*	*$45,038*			
	Delete 0.5 FTE 4321 Cashier II, which has been vacant since 7/1/09.							Ongoing Savings						
Attrition Savings - Miscellaneous	0.04	0.00	$2,499	$0	$2,499	x		0.04	0.00	$2,535	$0	$2,535	x	
Mandatory Fringe Benefits			$1,199	$0	$1,199	x				$1,282	$0	$1,281	x	
			Total Savings	*$3,698*						*Total Savings*	*$3,816*	$3,816		
	Technical adjustment to delete positive attrition savings							Ongoing Savings						
	FCQ - Taxpayer Assistance													
Principal Clerk	11.66	11.50	$820,521	$809,261	$11,260	x		11.66	11.50	$834,507	$823,056	$11,451	x	
Mandatory Fringe Benefits			$391,093	$385,726	$5,367	x				$423,078	$417,272	$5,806	x	
			Total Savings	*$16,627*						*Total Savings*	*$17,257*			
	Delete 0.16 FTE 1408 Principal Clerk which has been vacant since 7/1/10.							Ongoing Savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TTX - Treasurer/Tax Collector

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	FCO - Business Tax													
Attrition Savings	(4.32)	(5.70)	($265,430)	($350,220.14)	$84,790	x	x							
Mandatory Fringe Benefits			($165,462)	($218,317.92)	$52,856	x	x							
			Total Savings	*$137,646*										
	Increase attrition savings to reflect the planned hire date for six vacant positions: one IS Business Analyst Senior, three Personal Property Auditors, one Senior Personal Property Auditor, and on Principal Personal Property position.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$613,496	$282,572	$896,068
Non-General Fund	$0	$0	$0
Total	$613,496	$282,572	$896,068

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$13,616	$313,141	$326,757
Non-General Fund	$0	$0	$0
Total	$13,616	$313,141	$326,757

4648

9

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

TTX - Treasurer/Tax Collector

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
NO VENDOR	NKEY NO PROJECT	x	07/19/2005		651	651
NO VENDOR	NKEY NO PROJECT	x	07/19/2005		495	495
ACE LEGAL ASSISTANCE	NKEY NO PROJECT	x	08/16/2011		500	143
ACE LEGAL ASSISTANCE	NKEY NO PROJECT	x	08/16/2011		8,500	6,605
GIVE SOMETHING BACK INC	NKEY NO PROJECT	x	08/02/2011		3,500	57
VERIZON WIRELESS	NKEY NO PROJECT	x	01/12/2011		65	65
VERIZON WIRELESS	NKEY NO PROJECT	x	01/21/2011		98	49
VERIZON WIRELESS	NKEY NO PROJECT	x	01/21/2011		98	49
VERIZON WIRELESS	NKEY NO PROJECT	x	01/11/2012		138	138
GIVE SOMETHING BACK INC	NKEY NO PROJECT	x	08/02/2011		4,000	296
XTECH	NKEY NO PROJECT	x	05/08/2012		45,000	10
XTECH	NKEY NO PROJECT	x	05/08/2012		45,000	10
					-	-
					-	-

Total Amount Return to Fund Balance	8,569.65
General Fund	8,569.65
Non-General Fund	-

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $17,146,710 budget for FY 2013-14 is $897,240 or 5.5% more than the original FY 2012-13 budget of $16,249,470.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 111.14 FTEs, which are 1.28 FTEs more than the 109.86 FTEs in the original FY 2012-13 budget. This represents a 1.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $3,324,650 in FY 2013-14, are $5,680,117 or 63.1% less than FY 2012-13 revenues of $9,004,767. General Fund support of $13,822,060 in FY 2013-14 is $6,577,357 or 90.8% more than FY 2012-13 General Fund support of $7,244,703.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $17,901,792 budget for FY 2014-15 is $755,082 or 4.4% more than the Mayor's proposed FY 2013-14 budget of $17,146,710.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 110.94 FTEs, which are 0.2 FTEs less than the 111.14 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% reduction in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $3,356,574 in FY 2014-15 are $31,924 or 1.0% more than FY 2013-14 estimated revenues of $3,324,650. General Fund support of $14,545,218 in FY 2014-15 is $723,158 or 5.2% more than FY 2013-14 General Fund support of $13,822,060.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **FAM – FINE ARTS MUSEUM**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $98,947 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of $798,293 or 4.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $98,947 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $656,135 or 3.8% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: FAM – FINE ARTS MUSEUM

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
FINE ARTS MUSEUMS					
ADMISSIONS	3,230,767	3,145,650	(85,117)	3,177,574	31,924
OPER & MAINT OF MUSEUMS	13,018,703	14,001,060	982,357	14,724,218	723,158
FINE ARTS MUSEUM	**16,249,470**	**17,146,710**	**897,240**	**17,901792**	**755,082**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $897,240 due mainly to increases in overtime pay, premium pay and holiday pay. According to Ms. Michele Gutierrez, Chief Financial Officer at the Fine Arts Museum, the department is increasing its holiday openings from one day in FY 2012-13 to ten holiday openings in FY 2013-14.

The increase in holiday openings requires increased overtime for permanent museum guards and security guards because the Memorandum of Understanding (MOU) between the City and SEIU Local 1021, which represents security guards and museum guards, requires that overtime assignments be made by seniority. Therefore, potentially less costly temporary guards cannot be used when a permanent guard volunteers for overtime.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $755,082 largely due to increases in mandatory fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 111.14 FTEs, which are 1.28 FTEs more than the 109.86 FTEs in the original FY 2012-13 budget. This represents a 1.2% increase in FTEs from the original FY 2012-13 budget. The increase is due to a part time associate museum registrar becoming full time.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 110.94 FTEs, which are .20 FTEs less than the 111.14 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget. The decrease is due to a decrease in temporary positions.

DEPARTMENT: FAM – FINE ARTS MUSEUM

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $3,324,650 in FY 2013-14, are $5,680,117 or 63.1% less than FY 2012-13 revenues of $9,004,767. General Fund support of $13,822,060 in FY 2013-14 is 6,577,357 or 90.8% more than FY 2012-13 General Fund support of $7,244,703.

The change in Department revenues is due to replacement of Hotel Tax revenues with General Fund revenues. An ordinance is pending before the Board of Supervisors to amend the Business and Tax Regulation Code to remove certain allocations of the Hotel Tax, including the specified reduction to the Fine Arts Museums (File 13-0545).

FY 2014-15

The Department's revenues of $3,356,574 in FY 2014-15 are $31,924 or 1.0% more than FY 2013-14 estimated revenues of $3,324,650. General Fund support of $14,545,218 in FY 2014-15 is $723,158 or 5.2% more than FY 2013-14 General Fund support of $13,822,060.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $98,947 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of $798,293 or 4.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $98,947 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $656,135 or 3.8% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FAM Fine Arts Museum

	FY 2013-14							FY 2014-15						
			Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Holiday Pay			$129,312	$92,727	$36,585					$ 129,312.00	$92,727	$ 36,585.00		
Fringe Benefits			$9,854	$7,066	$2,788					$9,854	$7,066	$2,788		
	Total Savings			*$39,373*				*Total Savings*			*$39,373*			
	Reduce Holiday Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14.							Ongoing savings						
Overtime			$57,768	$48,500	$9,268					$57,768	$48,500	$9,268		
Overtime			$60,685	$32,502	$28,183					$60,685	$32,502	$28,183		
Fringe Benefits			$9,026	$6,172	$2,854					$9,026	$6,172	$2,854		
	Total Savings			*$40,305*				*Total Savings*			*$40,305*			
	Reduce Overtime Pay at both the Legion of Honor and DeYoung to reflect estimated expenditures in FY 2013-14.							Ongoing savings						
Premium Pay			$331,209	$313,304	$17,905					$331,209	$313,304	$17,905		
Fringe Benefits			$25,238	$23,874	$1,364					$25,238	$23,874	$1,364		
	Total Savings			*$19,269*				*Total Savings*			*$19,269*			
	Reduce Premium Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14.							Ongoing savings						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$98,947	$ 98,947
Non-General Fund			
Total			$ 98,947

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$98,947	$ 98,947
Non-General Fund			
Total			$ 98,947

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $160,318,332 budget for FY 2013-14 is $21,813,580 or 15.7% more than the original FY 2012-13 budget of $138,504,752.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 863.20 FTEs, which are 21.94 FTEs more than the 841.26 FTEs in the original FY 2012-13 budget. This represents a 2.6% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $112,249,276 in FY 2013-14, are $18,377,813 or 19.6% more than FY 2012-13 revenues of $93,871,463. General Fund support of $48,069,056 in FY 2013-14 is $3,435,767 or 7.7% more than FY 2012-13 General Fund support of $44,633,289.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $151,075,326 budget for FY 2014-15 is $9,243,006 or 5.8% less than the Mayor's proposed FY 2013-14 budget of $160,318,332.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 862.92 FTEs, which is 0.28 FTE less than FY 2013-14 FTEs of 863.20.

Revenue Changes

The Department's revenues of $104,794,183 in FY 2014-15 are $7,455,093 or 6.6% less than FY 2013-14 estimated revenues of $112,249,276. General Fund support of $46,281,143 in FY 2014-15 is $1,787,913 or 3.7% less than FY 2013-14 General Fund support of $48,069,056.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **REC – RECREATION AND PARK**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $580,596 in FY 2013-14. Of the $580,596 in recommended reductions, $75,849 are ongoing savings and $504,748 are one-time savings. These reductions would still allow an increase of $21,232,984 or 15.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $212,823 in FY 2014-15. Of the $212,823 in recommended reductions, $96,792 are ongoing savings and $116,031 are one-time savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: REC – RECREATION AND PARK

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
RECREATION AND PARK COMMISSION					
CAPITAL PROJECTS	13,795,112	25,857,936	12,062,824	16,188,976	(9,668,960)
CHILDREN'S BASELINE	9,650,793	10,177,899	527,106	10,379,201	201,302
CHILDREN'S SVCS - NON - CHILDREN'S FUND	400,000	1,100,000	700,000	1,100,000	0
GOLDEN GATE PARK	10,630,582	11,228,981	598,399	11,545,234	316,253
MARINA HARBOR	3,013,871	4,590,583	1,576,712	3,989,288	(601,295)
NEIGHBORHOOD SERVICES	0	0	0	0	0
PARKS	72,315,697	76,076,576	3,760,879	75,681,642	(394,934)
REC & PARK ADMINISTRATION	76,158	76,350	192	76,350	0
RECREATION	14,762,173	16,339,219	1,577,046	16,869,038	529,819
STRUCTURAL MAINTENANCE	13,860,366	14,870,788	1,010,422	15,245,597	374,809
RECREATION AND PARK COMMISSION	**138,504,752**	**160,318,332**	**21,813,580**	**151,075,326**	**(9,243,006)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $21,813,580 largely due to:

- Increases in salaries and fringe benefits;
- Increases in temporary salaries to fund recreation program staffing, including an expansion of the Workreation program, a City youth work program, to add school year employment slots for youths ages 14 to 17;
- Increases in equipment purchases, primarily the purchase of aging replacement vehicles in the Department's fleet;
- The funding of capital projects to improve parks and recreation facilities, including Glen Park, Joe DiMaggio Playground, Balboa Swimming Pool, and Mountain Lake Playground;
- The funding of Budgetary Reserves, based on SFMTA's compensation to the Department for the permanent loss of approximately 100 parking spaces in Union Square Garage.
- The funding of Budgetary Reserves for the purchase of a land parcel at 17th and Folsom from SFPUC for the development of a new park in the Mission.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $9,243,006 largely due to:

- Reductions in expenditures on capital projects to improve parks and recreation facilities.

DEPARTMENT: REC – RECREATION AND PARK

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 863.20 FTEs, which are 21.94 FTEs more than the 841.26 FTEs in the original FY 2012-13 budget. This represents a 2.6% increase in FTEs from the original FY 2012-13 budget.

The increase in FTEs is due to:

- An increase in temporary salaries to fund recreation program staffing;
- The annualization of positions approved in the FY 2012-13 budget;
- Adjustments in attrition savings.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 862.92 FTEs, which is 0.28 FTE less than FY 2013-14 FTEs of 863.20.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $112,249,276 in FY 2013-14, are $18,377,813 or 19.6% more than FY 2012-13 revenues of $93,871,463. General Fund support of $48,069,056 in FY 2013-14 is $3,435,767 or 7.7% more than FY 2012-13 General Fund support of $44,633,289.

Specific changes in the Department's FY 2013-14 revenues include:

- Increases in lease, concession, and park amenities revenue; and
- Increases in revenue from the Department's four parking garages;

FY 2014-15

The Department's revenues of $104,794,183 in FY 2014-15 are $7,455,093 or 6.6% less than FY 2013-14 estimated revenues of $112,249,276. General Fund support of $46,281,143 in FY 2014-15 is $1,787,913 or 3.7% less than FY 2013-14 General Fund support of $48,069,056.

Specific changes in the Department's FY 2014-15 revenues include:

- Decrease in revenue due to the San Francisco 49ers discontinuing its use of Candlestick Park; and
- Decrease General Fund support for capital projects.

Fee Legislation

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

File No.	Fee Description	FY 2012-13 Original Revenue	Increased Revenues in FY 2013-14	Annualized Revenue Thereafter	% Cost Recovery
	Amends Section 12.11 of the Park Code to update the berthing fees for the East and West Harbor in the San Francisco Marina Small Craft Harbor.	$668,000	$0	$668,000	73%
13-0548	Amends Section 12.21 of the Park Code to establish a new facility rental fee for the Lake Merced Boathouse	$0	$37,500	$50,000	73%
	Amends Section 12.46 of the Park Code to reauthorize the non-resident entrance fee to the Botanical Garden.	$542,055	$48,945	$600,000	24%
	Repeals obsolete provisions for Golden Gate Park Concourse Parking (Section 12.26) and Field Trip Reimbursement from the Park Code (12.31)	$0	$0	$0	n/a
Total		**$1,210,055**	**$86,445**	**$1,318,000**	

Recommendation: Approve the proposed fee legislation. The Budget and Legislative Analyst notes that the proposed Department budget is balanced based on the assumption that the fee legislation shown above will be approved.

13-0537: San Francisco Botanical Garden Lease and Management Agreement

Currently, under an existing agreement between the Department and the nonprofit organization, San Francisco Botanical Garden Society, San Francisco Botanical Garden Society conducts education and community outreach and is responsible for operation and maintenance of the Botanical Garden's non-resident entrance fee collection program, which the Department funds through the agreement. The existing agreement expires on June 30, 2013.

On April 10, 2012, the Board of Supervisors accepted a gift of a nursery center for sustainable gardening within the Botanical Garden from San Francisco Botanical Garden Society, valued at approximately $14 million (Resolution No. 125-12). Construction of the nursery center has yet to commence.

DEPARTMENT: REC – RECREATION AND PARK

The proposed ordinance approves and authorizes a new lease and management agreement between the Department, as landlord, and the nonprofit organization, San Francisco Botanical Society, as tenant, for the San Francisco Botanical Garden at Strybing Arboretum in Golden Gate Park, with an initial 10-year term with two options to extend by an additional ten years each. As shown in the table below, the initial leased premises include 5,119 square feet of space.

Initial Leased Premises

Office space	1,207
Bookstore	84
Visitor Orientation Center	800
Library Space	1,378
Horticultural Space	1,600
Storage Space	50
Total	**5,119**

Under the proposed lease, San Francisco Botanical Society would:

- Pay the Department $100 a year in base rent, based on the the rationale that the proposed lease and management agreement will have numerous public benefits, lessen the burden on the Department in operating and maintaining the Botanical Garden and in providing public programming and education; and
- Be responsible for collecting all non-resident entrance fees, with those non-resident entrance fees first used to reimburse San Francisco Botanical Society for authorized collection expenses;

Once the Department has received $250,000 in entrance fee revenues each fiscal year, which are restricted by Park Code Section 12.46 and must be used to support the Botanical Garden, the remaining non-resident entrance fees would be used to, first, reimburse San Francisco Botanical Garden Society for any remaining direct out-of-pocket expenses incurred and, second, pay San Francisco Botanical Garden Society up to $250,000 per fiscal year which must be expended for direct costs to maintain the Botanical Garden and expenses for education, community outreach, public programs and other initiatives. The balance of any remaining non-resident entrance fee revenues would be deposited into the Botanical Garden Improvement Fund, which will be maintained by the Department and used only for the payment of costs and expenses for maintenance, renovation, and improvement of the Botanical Garden.

Once construction of the nursery center is completed, the 1,600 square feet of horticultural space would be replaced with the nursery center under the proposed lease and management agreement.

The proposed ordinance waives the requirement under Chapter 23.33 of the Administrative Code that the lease and management agreement be competitively bid, given the San Francisco Botanical Garden's specialized knowledge and experience pertaining to the Botanical Garden.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: REC – RECREATION AND PARK

Recommendation: Approve the proposed resolution.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $580,596 in FY 2013-14. Of the $580,596 in recommended reductions, $75,849 are ongoing savings and $504,748 are one-time savings. These reductions would still allow an increase of $21,232,984 or 15.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $212,823 in FY 2014-15. Of the $212,823 in recommended reductions, $96,792 are ongoing savings and $116,031 are one-time savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	EAP - Parks													
Equipment Purchase			$56,550	$55,045	$1,505	x	x							
	Reduction based on quote provided by Department.													
Equipment Purchase										$61,988	$57,858	$4,130	x	x
								Reduction based on quote provided by Department.						
Equipment Purchase										$61,988	$57,858	$4,130	x	x
								Reduction based on quote provided by Department.						
Equipment Purchase			$100,000	$94,887	$5,113	x	x							
	Reduction based on quote provided by Department.													
Equipment Purchase			$44,300	$0	$44,300	x	x							
	Replacement of 2010 Ford Ranger truck with new Ford F-250 truck is not justified. Maintenance in FY 2012-13 was only $588 and the vehicle is only three years old.													
Equipment Purchase			$44,296	$0	$44,296	x	x							
	Replacement of 2001 Ford F-150 truck with new Ford F-250 truck is not justified. Maintenance in FY 2012-13 was only $1,068 and no maintenance/reparis have been needed since September, 2012.													
Equipment Purchase			$38,396	$0	$38,396	x	x							
	Purchase of Toro Groundsmaster ride-on mower is not justified. $0 in maintenance has been spent on currently owned ride-on mower in FY 2012-13.													
Equipment Purchase										$54,375	$50,492	$3,883	x	x
								Reduction based on quote provided by Department.						
Attrition Savings	(1.71)	(3.33)	($111,172)	($216,542)	$105,370	x	x							
Mandatory Fringe Benefits			($55,375)	($107,860.01)	$52,485	x	x							
	Total Savings			*$157,855*										
	Increase Attrition Savings to reflect upward substitution resulting in new positions in FY 2013-14 of 2 - 7501 Environmental Service Worker positions and 6 vacant 3410 Apprentice Gardener positions with September 1, 2013 hiring dates.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Attrition Savings	(2.47)	(2.67)	($169,827)	($183,402)	$13,575	x		(2.46)	(2.66)	($171,914)	($185,657)	$13,743	x	
Mandatory Fringe Benefits			($82,870)	($89,494)	$6,624	x				($89,801)	($96,980)	$7,179	x	
	Total Savings			*$20,199*				*Total Savings*			*$20,922*			
	Increase Attrition Savings based on hiring plans.							Ongoing savings.						
	ECD - Structural Maintenance													
Equipment Purchase										$58,725	$57,858	$867	x	x
								Reduction based on quote provided by Department.						
Equipment Purchase										$44,296	$0	$44,296	x	x
								Replacement of currently owned vehicle with new Ford F-250 is not justified. Currently owned vehicle is only 9 years old, which is three years under the City's vehicle replacement policy of 12 years under HACTO. Department cites wear and tear and body damage as justification for replacement, which is not a sufficient rationale for vehicle replacement.						
Equipment Purchase			$250,125	$175,947	$74,178	x	x							
	Reduction based on quote provided by Department.													
Equipment Purchase										$58,725	$0	$58,725	x	x
								Replacement of currently owned truck with new Ford F-250 truck is not justified. Maintenance was only $79 in FY 2012-13 and has not needed repairs since November 30, 2012.						
Attrition Savings	0.00	0.35	($4)	($22,400)	$22,396	x	x							
Mandatory Fringe Benefits			($1)	($5,600)	$5,599	x	x							
	Total Savings			*$27,995*										
	Increase Attrition Savings to reflect upward substitution resulting in a new position in FY 2013-14 of 1 - 1823 Senior Administrative Analyst with October 1, 2013 hiring date.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ECS - Capital Projects													
Attrition Savings	0.00	(0.15)	($169)	($10,462)	$10,293	x		0.00	(0.15)	($171)	($10,592)	$10,421	x	
Mandatory Fringe Benefits			($47)	($2,909.55)	$2,863	x				($53)	($3,282.90)	$3,230	x	
	Total Savings			*$13,156*				*Total Savings*			*$13,651*			
	Increase Attrition Savings based on hiring plans.							Ongoing savings.						
	EIA - Administration													
Materials & Supplies			$341,339	$321,339	$20,000	x				$341,339	$321,339	$20,000	x	
	Reduction based on historical expenditures from FY 2010-11 through FY 2012-13.							Ongoing savings.						
Equipment Purchase			$55,826	$51,334	$4,492	x	x							
	Reduction based on quote provided by Department.													
Attrition Savings	0.03	(0.59)	$2,993	($58,791)	$61,784	x	x							
Mandatory Fringe Benefits			$1,269	($24,926.76)	$26,196	x	x							
	Total Savings			*$87,980*										
	Increase Attrition Savings to reflect upward substitution resulting in new positions in FY 2013-14 of 2 - 1823 Senior Administrative Analyst position and 1 - 1820 Junior Administrative Analyst position with October 1, 2013 hiring dates.													
Park Section Supervisor	0.00	0.00	$0	$0	$0	x		0.00	0.00	$0	$0	$0	x	
Mandatory Fringe Benefits			$0	$0	$0	x				$0	$0	$0	x	
Senior Administrative Analyst	1.00	0.00	$97,356	$0	$97,356	x		1.00	1.00	$98,552	$0	$98,552	x	
Mandatory Fringe Benefits			$41,681	$0	$41,681	x				$45,353	$0	$45,353	x	
Administrative Analyst	0.00	1.00	$0	$83,091	($83,091)	x		0.00	1.00	$0	$84,507	($84,507)	x	
Mandatory Fringe Benefits			$0	$37,308	($37,308)	x				$0	$40,522	($40,522)	x	
	Total Savings			*$18,638*				*Total Savings*			*$18,876*			
	Revise upward substitution from a 3422 Park Section Supervisor to a 1823 Senior Administrative Analyst to an upward substitution from a 3422 Park Section Supervisor to a 1822 Administrative Analyst, who can perform the work described by the Department.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

REC - Recreation & Park

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	FAL - Children's Baseline													
Attrition Savings	0.23	0.00	$15,101	$0	$15,101	x		0.23	0.00	$15,358	$0	$15,358	x	
Mandatory Fringe Benefits			$7,393	$0.00	$7,393	x				$7,985	$0	$7,985	x	
	Total Savings			*$22,494*				*Total Savings*			*$23,343*			
	Attrition savings incorrectly adds funding to the Department's salary budget, rather than reducing it. Removing funding in Attrition Savings funding entirely will correct the funding amount for Attrition Savings in FY 2013-14.							Removing funding in Attrition Savings funding entirely will correct the funding amount for Attrition Savings in FY 2014-15.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$465,859	$68,849	**$534,708**
Non-General Fund	$38,888	$7,000	**$45,888**
Total	**$504,748**	**$75,849**	**$580,596**

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$116,031	$83,185	**$199,216**
Non-General Fund	$0	$13,607	**$13,607**
Total	**$116,031**	**$96,792**	**$212,823**

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $144,071,065 budget for FY 2013-14 is $20,658,107 or 16.7% more than the original FY 2012-13 budget of $123,412,958.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 37.42 FTEs, which are 4.04 FTEs more than the 33.38 FTEs in the original FY 2012-13 budget. This represents a 12.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $116,553,754 in FY 2013-14, are $20,900,921 or 21.9% more than FY 2012-13 revenues of $95,652,833. General Fund support of $27,517,311 in FY 2013-14 is $242,814 or 0.9% less than FY 2012-13 General Fund support of $27,760,125.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $131,712,371 budget for FY 2014-15 is $12,358,694 or 8.6% less than the Mayor's proposed FY 2013-14 budget of $144,071,065.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 37.11 FTEs, which are 0.31 FTEs less than the 37.42 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0. 8% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $104,655,061 in FY 2014-15, are $11,898,693 or 10.2% less than FY 2013-14 estimated revenues of $116,553,754. General Fund support of $27,057,310 in FY 2014-15 is $460,001 or 1.7% less than FY 2013-14 General Fund support of $27,517,311.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $580,015 in FY 2013-14, all of which are ongoing savings and $350,000 of which are savings to the City's General Fund in FY 2013-14. These reductions would still allow an increase of $20,078,092 or 16.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $822,495 in FY 2014-15, all of which are ongoing savings. These recommendations will result in $350,000 savings to the City's General Fund in FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
CHILDREN, YOUTH & THEIR FAMILIES					
CHILDREN'S BASELINE	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
CHILDREN'S FUND PROGRAMS	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
CHILDREN'S SVCS – NON – CHILDREN'S FUND	6,396,880	6,018,778	(348,102)	5,429,620	(589,158)
PUBLIC EDUCATION FUND (PROP H)	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
VIOLENCE PREVENTION	6,532,442	5,582,495	(949,947)	5,583,703	1,208
CHILDREN, YOUTH & THEIR FAMILIES	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $20,658,107 largely due to:

A $14.1 million increase in transfer funds to SFUSD as stipulated by Proposition H, and an increase in funding for grants to community-based organizations as provided by the Department's new three-year Children's Services Allocation Plan.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $12,358,694 largely due to:

A $10.3 million decrease in Proposition H transfer funds to SFUSD in FY2014-15 and a $1.5 million reduction in funding to community-based organizations through the Children's Baseline.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 37.42 FTEs, which are 4.04 FTEs more than the 33.38 FTEs in the original FY 2012-13 budget. This represents a 12.1% increase in FTEs from the original FY 2012-13 budget.

The Department requested four new positions to provide clerical and analytical support to the Department, chiefly in the Planning and Policy Division and in the Grants and Programs Division.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 37.11 FTEs, which are 0.31 FTEs less than the 37.42 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0. 8% reduction in FTEs from the Mayor's proposed FY 2013-14 budget.

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

INTERIM EXCEPTIONS

The Department has requested approval of one position, a 1444 Secretary I, as an interim exception. The Budget and Legislative Analyst recommends disapproval of this position. According to the Department, for the past fiscal year a temporary position has provided staff support to committee meetings staffed by the Department. While the Department requests to transition this temporary position to a permanent position, the Department has not shown that the Department's workload justifies the new position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $116,553,754 in FY 2013-14, are $20,900,921 or 21.9% more than FY 2012-13 revenues of $95,652,833. General Fund support of $27,517,311 in FY 2013-14 is $242,814 or 0.9% less than FY 2012-13 General Fund support of $27,760,125.

Specific changes in the Department's FY 2013-14 revenues include:

A $14.1 million increase in transfer funds to SFUSD as stipulated by Proposition H, and a $3.2 million increase in the Department's Children's Fund revenues.

FY 2014-15

The Department's revenues of $104,655,061 in FY 2014-15, are $11,898,693 or 10.2% less than FY 2013-14 estimated revenues of $116,553,754. General Fund support of $27,057,310 in FY 2014-15 is $460,001 or 1.7% less than FY 2013-14 General Fund support of $27,517,311.

Specific changes in the Department's FY 2014-15 revenues include:

A $10.3 million decrease in Proposition H transfer funds to SFUSD in FY 2014-15 in addition to a $1.5 million reduction in the Department's Children's Baseline in FY 2014-15.

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $580,015 in FY 2013-14, all of which are ongoing savings and $350,000 of which are savings to the City's General Fund in FY 2013-14. These reductions would still allow an increase of $20,078,092 or 16.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $822,495 in FY 2014-15, all of which are ongoing savings. These recommendations will result in $350,000 savings to the City's General Fund in FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CHF - Children, Youth & Their Families

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	CBI - Children's Fund Programs													
Junior Management Analyst	0.00	1.00	$0	$67,342	($67,342)			1.00	0.00	$0	$68,490	($68,490)		
Mandatory Fringe Benefits			$0	$32,644	($32,644)					$0	$35,277	($35,277)		
Administrative Analyst	1.00	0.00	$83,091	$0	$83,091			0.00	1.00	$84,507	$0	$84,507		
Mandatory Fringe Benefits			$37,308	$0	$37,308					$40,522	$0	$40,522		
	Total Savings			*$20,413*				*Total Savings*			*$21,262*			
	The Department did not demonstrate any change in workflow such that an upward substitution of the Junior Management Analyst position is not justified.							Ongoing savings.						
Secretary I	1.00	0.00	$55,833	$0	$55,833			1.00	0.00	$56,785	$0	$56,785		
Mandatory Fringe Benefits			$29,236	$0	$29,236					$31,444	$0	$31,444		
	Total Savings			*$85,069*				*Total Savings*			*$88,229*			
	This new position is requested to provide staff support to the committees which the Department staffs, but the Department has not shown a need for this position. The Department requested that this position be approved through an interim exception.							Ongoing savings.						
Community Development Specialist	0.00	1.00	$0	$78,719	($78,719)			0.00	1.00	$0	$80,061	($80,061)		
Mandatory Fringe Benefits			$0	$36,015	($36,015)					$0	$39,065	($39,065)		
Senior Community Development Specialist I	1.00	0.00	$91,124	$0	$91,124			1.00	0.00	$92,677	$0	$92,677		
Mandatory Fringe Benefits			$39,688	$0	$39,688					$43,197	$0	$43,197		
	Total Savings			*$16,078*				*Total Savings*			*$16,748*			
	Starting in February 2013, the Department was granted an Acting Assignment Pay Request by Human Resources to allow a Community Development Specialist (9772) to temporarily fill the roles and responsibilities of a Senior Community Development Specialist I (9774) in the Grants Unit because, per the request, the Department was experiencing a temporary staffing shortage with a vacant 9775 in the Unit and a temporary increase in work in the Unit. As the 9775 position is scheduled to be hired on July 1, 2013, the Department has not provided a reason that the Community Development Specialist should not resume the original roles and responsibilities, in keeping with the Acting Assignment Pay Request.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CHF - Children, Youth & Their Families

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Professional & Specialized Services			$1,708,500	$1,600,045	$108,455					$1,708,500	$1,362,244	$346,256		
	Reduce to reflect planned FY 2013-14 expenditures.							Reduce to reflect planned FY 2014-15 expenditures.						
	CAQ -													
City Grant Programs			$1,723,771	$1,573,771	$150,000	x				$1,623,051	$1,473,051	$150,000	x	
	Reduce to reflect historical underexpenditure of this line item.							Ongoing savings.						
City Grant Programs			$1,956,308	$1,756,308	$200,000	x				$1,577,870	$1,377,870	$200,000	x	
	Reduce to reflect historical underexpenditure of this line item.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$350,000	$350,000
Non-General Fund	$0	$230,015	**$230,015**
Total	**$0**	**$580,015**	**$580,015**

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$350,000	$350,000
Non-General Fund	$0	$472,495	**$472,495**
Total	**$0**	**$822,495**	**$822,495**

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $36,986,627 budget for FY 2013-14 is $1,298,790 or 3.6% more than the original FY 2012-13 budget of $35,687,837.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 239.43 FTEs, which are 3.41 FTEs more than the 236.02 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $7,291,562 in FY 2013-14, are $1,051,086 or 16.8% more than FY 2012-13 revenues of $6,240,476. General Fund support of $29,695,065 in FY 2013-14 is $247,704 or 0.8% more than FY 2012-13 General Fund support of $29,447,361.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $38,225,158 budget for FY 2014-15 is $1,238,531 or 3.3% more than the Mayor's proposed FY 2013-14 budget of $36,986,627.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 239.17 FTEs, which are 0.26 FTEs less than the 239.43 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $7,374,518 in FY 2014-15 are $82,956 or 1.1% more than FY 2013-14 estimated revenues of $7,291,562. General Fund support of $30,850,640 in FY 2014-15 is $1,155,757 or 3.9% more than FY 2013-14 General Fund support of $29,695,065.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: JUV – JUVENILE PROBATION

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $233,927 in FY 2013-14. Of the $233,927 in recommended reductions, $105,901 are ongoing savings and $128,026 are one-time savings. These reductions would still allow an increase of $1,064,863 or 3.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $12,190 to the General Fund.

Together, these recommendations will result in $246,117 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $135,566 in FY 2014-15. Of the $135,566 in recommended reductions, $107,260 are ongoing savings and $28,306 are one-time savings. These reductions would still allow an increase of $1,102,965 or 3.0% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: JUV – JUVENILE PROBATION

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
JUVENILE PROBATION					
ADMINISTRATION	7,112,485	7,168,723	56,238	7,288,308	119,585
CHILDREN'S BASELINE	1,001,571	1,010,999	9,428	1,012,158	1,159
JUVENILE HALL	11,472,100	11,649,687	177,587	12,286,201	636,514
JUVENILE HALL REPLACEMENT DEBT PAYMENT	2,660,351	2,667,374	7,023	2,665,174	(2,200)
LOG CABIN RANCH	3,001,666	3,290,352	288,686	3,331,528	41,176
PROBATION SERVICES	10,439,664	11,199,492	759,828	11,641,789	442,297
JUVENILE PROBATION	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $1,298,790 largely due to increases in salary expenditures, professional/contract services, vehicle replacements, and capital improvement projects. The department is in the process of filling 10 counselor vacancies in Juvenile Hall and Log Cabin Ranch. Associated training and overtime costs have been included the FY 2013-14 budget.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $1,238,531 largely due to capital projects and building improvements totaling $692,000 and mandated salary and fringe benefit increases.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 239.43 FTEs, which are 3.41 FTEs more than the 236.02 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

In addition to decreases in attrition savings, Juvenile Probation is requesting to shift one 2910 Social Worker position from grant funds to the General Fund. Only a portion of the position will be funded through the General Fund, of which up to 50% will be reimbursable through Federal Title IV-E monies.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 239.17 FTEs, which are 0.26 FTEs less than the 239.43 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

DEPARTMENT: JUV – JUVENILE PROBATION

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $7,291,562 in FY 2013-14, are $1,051,086 or 16.8% more than FY 2012-13 revenues of $6,240,476. General Fund support of $29,695,065 in FY 2013-14 is $247,704 or 0.8% more than FY 2012-13 General Fund support of $29,447,361.

The majority of this increase comes from Federal Title IV-E sources. Juvenile Probation expects this source of funds to increase by $900,000.

FY 2014-15

The Department's revenues of $7,374,518 in FY 2014-15 are $82,956 or 1.1% more than FY 2013-14 estimated revenues of $7,291,562. General Fund support of $30,850,640 in FY 2014-15 is $1,155,757 or 3.9% more than FY 2013-14 General Fund support of $29,695,065.

The revenues from Federal Title IV-E in the previous budget year are expected to continue in FY 2014-15.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $233,927 in FY 2013-14. Of the $233,927 in recommended reductions, $105,901 are ongoing savings and $128,026 are one-time savings. These reductions would still allow an increase of $1,064,863 or 3.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $12,190 to the General Fund.

Together, these recommendations will result in $246,117 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $135,566 in FY 2014-15. Of the $135,566 in recommended reductions, $107,260 are ongoing savings and $28,306 are one-time savings. These reductions would still allow an increase of $1,102,965 or 3.0% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

JUV - Juvenile Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AKE - Juvenile Hall													
Attrition Savings - Miscellaneous	(17.42)	(18.15)	($1,187,910)	($1,237,910)	$50,000	x		(17.85)	(18.29)	($1,217,192)	($1,267,192)	$50,000	x	
Mandatory Fringe Benefits			($472,813)	($492,714)	$19,901	x				($517,542)	($538,802)	$21,260	x	
	Total Savings			*$69,901*				*Total Savings*			*$71,260*			
	The Department has reduced attrition savings by $106,000 in FY 2013-14 compared to FY 2012-13 in order to fill vacant Juvenile Hall Counselor positions, which includes 5 weeks of training. The Department has also increased overtime by $138,000 to cover scheduled Juvenile Hall shifts while the new Juvenile Hall Counselors are undergoing training. Because the Department has a projected salary surplus in FY 2012-13 of $110,000, the recommended increase in attrition savings of $50,000 will still give the Department sufficient funds to fill the vacant positions.							Ongoing savings.						
Equipment Purchase-Budget			$30,450	$0	$30,450	x	x							
Equipment Purchase-Budget			$45,935	$0	$45,935	x	x							
Equipment Purchase-Budget			$30,641	$0	$30,641	x	x							
Equipment Purchase-Budget										$28,306	$0	$28,306	x	x
	Total Savings			*$107,026*				*Total Savings*			*$28,306*			
	The Department requests to replace five of its 28 vehicles in FY 2013-14, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Furthermore, vehicle utilization information provided by the Department shows some vehicles with low average annual mileage, including as low as 8,576 miles or an average of 780 miles per year. The Budget and Legislative Analyst recommends approval of the requested one replacement van and one replacement automobile and disapproval of 3 replacement automobiles.							The Department requests to replace two vehicles in FY 2014-15, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Based on vehicle utilization information provided by the Department, which shows some vehicles with low average annual mileage, the Budget and Legislative Analyst recommends approval of one requested replacement car and disapproval of one car.						
Travel-Budget			$56,000	$35,000	$21,000	x	x							
	Total Savings			*$21,000*										
	The Department plans to backfill ten counselor vacancies this year and estimates associated travel costs to amount to $56,000. The Budget and Legislative Analyst recommends that this amount be reduced to $35,000 - allowing for $3,500 per counselor for travel.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

JUV - Juvenile Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AKC - Probation Services													
Professional & Specialized Svcs-Budget			$223,000.00	$187,000.00	$36,000	x				$252,000	$216,000	$36,000	x	
	The Mayor's proposed budget includes $156,000 to pay the State's fees for youth incarcerated in the California Youth Authority (CYA). Based on the Department's average annual admissions to CYA of 4 to 5 youth, the Budget and Legislative Analyst recommends $120,000 ($2,000 per month for youth or $10,000 per month for 5 youth) instead of $156,000.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$128,026	$105,901	$233,927
Non-General Fund	$0	$0	$0
Total	$128,026	$105,901	$233,927

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$28,306	$107,260	$135,566
Non-General Fund	$0	$0	$0
Total	$28,306	$107,260	$135,566

4678

39

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

JUV - Juvenile Probation

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
THOMSON REUTERS/BARCLAYS	BOOKS - NON LIBRARY ONLY	Yes	2011	9/27/2012	2,061.50	933.10
KONICA MINOLTA BUSINESS SOL	COPY MACHINE	Yes	2011	9/27/2012	15,000.00	54.59
KONICA MINOLTA BUSINESS SOL	COPY MACHINE	Yes	2012	9/27/2012	3,500.00	568.06
EXPRESS OVERNITE	FREIGHT/DELIVERY	Yes	2011	9/27/2012	5,000.00	159.90
EXPRESS OVERNITE	FREIGHT/DELIVERY	Yes	2012	9/27/2012	5,000.00	558.87
LIEB & ASSOCIATES LLC	OTHER EQUIP MAINT	Yes	2012	9/27/2012	3,891.47	3,891.47
COMCAST CABLE COMMUNICATI	OTHER EQUIPMENT RENTALS	Yes	2010	9/27/2012	1,800.00	1,662.81
AMERICAN ALARM CO INC	OTHER EQUIP MAINT	Yes	2012	9/27/2012	537.08	42.08
FERRELLGAS LP	FUELS & LUBRICANTS	Yes	2010	9/27/2012	16,425.00	3,887.16
FERRELLGAS LP	FUELS & LUBRICANTS	Yes	2011	9/27/2012	40,000.00	1,395.15
CENTER HARDWARE CO INC	OTHER BLDG MAINT SUPPLIES	Yes	2012	9/27/2012	750.00	395.12
GRAINGER	OTHER OFFICE SUPPLIES	Yes	2011	9/27/2012	9,000.00	2,449.29
GRAINGER	OTHER BLDG MAINT SUPPLIES	Yes	2012	9/27/2012	275.32	5,000.00
FLUID GAUGE COMPANY	OTHER BLDG MAINT SVCS	Yes	2011	9/27/2012	342.85	342.85
LINCOLN EQUIPMENT INC	OTHER BLDG MAINT SUPPLIES	Yes	2011	9/27/2012	10,000.00	1,233.20
THE URBAN FARMER STORE INC	OTHER CONSTRUCTION MATE	Yes	2012	9/27/2012	203.76	17.06
VALLEY POWER SYSTEMS NORTH	OTHER BLDG MAINT SVCS	Yes	2012	9/27/2012	3,000.00	1,908.00
WAXIE SANITARY SUPPLY	CLEANING SUPPLIES	Yes	2011	9/27/2012	423.15	423.15
WAXIE SANITARY SUPPLY	OTHER EQUIPMENT MAINT SU	Yes	2012	9/27/2012	487.21	25.00
AMERICAN ALARM CO INC	OTHER BLDG MAINT SUPPLIES	Yes	2012	9/27/2012	5,599.00	1,090.10
VERIZON WIRELESS	MINOR DATA PROCESSING EQ	No	2012	9/27/2012	381.35	75.98
ANDRE BOUDIN BAKERIES INC	FOOD	No	2012	9/27/2012	1,500.00	500.00
A D I	OTHER BLDG MAINT SVCS	Yes	2012	1/16/2013	1,953.00	585.90
OMEGA PACIFIC ELECTRICAL SU	OTHER BLDG MAINT SUPPLIES	Yes	2012	2/5/2013	9,000.00	1,559.40
KLW CONSTRUCTION INC	GROUNDS MAINTENANCE	Yes	2012	3/6/2013	8,913.00	5,348.00
					Total Amount Return to Fund Balance	12,765.79
					General Fund	12,189.81
					Non-General Fund	575.98

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $1,906,789,437 budget for FY 2013-14 is $231,453,424 or 13.8% more than the original FY 2012-13 budget of $1,675,336,013.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 6,138.87 FTEs, which are 338.65 FTEs more than the 5,800.22 FTEs in the original FY 2012-13 budget. This represents a 5.8% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $1,355,717,895 in FY 2013-14, are $126,946,062 or 10.3% more than FY 2012-13 revenues of $1,228,771,833. General Fund support of $551,071,542 in FY 2013-14 is $104,507,362 or 23.4% more than FY 2012-13 General Fund support of $446,564,180.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $1,951,536,130 budget for FY 2014-15 is $44,746,693 or 2.3% more than the Mayor's proposed FY 2013-14 budget of $ 1,906,789,437.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 6,199.76 FTEs, which are 60.89 FTEs more than the 6,138.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $1,354,750,855 in FY 2014-15 are $967,040 or 0.1% less than FY 2013-14 estimated revenues of $1,355,717,855. General Fund support of $596,785,275 in FY 2014-15 is $45,713,733 or 8.3% more than FY 2013-14 General Fund support of $551,071,542.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $2,454,724 in FY 2013-14. Of the $2,454,724 in recommended reductions, $2,040,647 are ongoing savings and $414,077 are one-time savings. These reductions would still allow an increase of $228,998,700 or 13.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $109,591 to the General Fund.

Together, these recommendations will result in $2,564,315 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $2,207,412 in FY 2014-15. Of the $2,207,412 in recommended reductions, $2,090,356 are ongoing savings and $117,056 are one-time savings. These reductions would still allow an increase of $42,539,281 or 2.2% in the Department's FY 2014-15 budget.

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY2012-2013 Budget	FY2013-2014 Proposed	Increase/ Decrease from FY2012-2013	FY2014-2015 Proposed	Increase/ Decrease from FY2013-2014
PUBLIC HEALTH					
CENTRAL ADMINISTRATION	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
CHILDREN'S BASELINE	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
COMM HLTH - COMM SUPPORT - HOUSING	24,852,099	30,017,815	5,165,716	30,752,635	734,820
COMM HLTH - PREV - MATERNAL & CHILD HLTH	27,057,827	28,168,874	1,111,047	28,767,341	598,467
COMM HLTH - PREVENTION - AIDS	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
COMM HLTH - PREVENTION - DISEASE CONTROL	19,731,308	19,610,043	(121,265)	20,037,454	427,411
COMM HLTH - PREVENTION - HLTH EDUCATION	5,955,393	7,594,655	1,639,262	7,618,765	24,110
EMERGENCY SERVICES AGENCY	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
ENVIRONMENTAL HEALTH SERVICES	19,097,927	19,955,613	857,686	20,377,283	421,670
FORENSICS - AMBULATORY CARE	28,831,213	29,515,090	683,877	30,433,326	918,236
HEALTH AT HOME	6,496,357	6,603,240	106,883	6,839,039	235,799
LAGUNA HONDA - LONG TERM CARE	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
LAGUNA HONDA HOSP - ACUTE CARE	3,874,554	3,755,942	(118,612)	3,898,828	142,886
LAGUNA HONDA HOSP - COMM SUPPORT CARE	(21,496)	0	21,496	(1)	(1)
MENTAL HEALTH - ACUTE CARE	3,462,797	3,462,797	0	3,462,797	0
MENTAL HEALTH - CHILDREN'S PROGRAM	38,425,920	38,672,491	246,571	38,293,955	(378,536)
MENTAL HEALTH - COMMUNITY CARE	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
MENTAL HEALTH - LONG TERM CARE	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)
NON PROGRAM	0	0	0	2,250,393	2,250,393
OCCUPATIONAL SAFETY & HEALTH	1,846,839	1,930,468	83,629	1,972,270	41,802
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
SFGH - ACUTE CARE - FORENSICS	3,437,973	3,056,502	(381,471)	3,174,469	117,967
SFGH - ACUTE CARE - HOSPITAL	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
SFGH - ACUTE CARE - PSYCHIATRY	26,127,815	25,794,682	(333,133)	26,386,738	592,056
SFGH - AMBU CARE - ADULT MED HLTH CNTR	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618
SFGH - AMBU CARE - METHADONE CLINIC	1,638,208	2,809,528	1,171,320	2,917,562	108,034
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	2,327,135	3,555,890	1,228,755	3,680,266	124,376
SFGH - EMERGENCY - EMERGENCY	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
SFGH - LONG TERM CARE - RF PSYCHIATRY	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
SUBSTANCE ABUSE - COMMUNITY CARE	65,033,010	69,806,554	4,773,544	70,136,200	329,646
PUBLIC HEALTH	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $231,453,424 largely due to:

- An $88,705,169 increase in expenditures in the public health programs. The growth in expenditures in this program is primarily due to an increase in General Funds to match federal funds that reimburse hospitals that provide care to a disproportionate number of indigent clients who cannot pay. The General Fund match increases in FY 2013-2014 but should begin to decline as the State and City implement additional provisions of the federal Affordable Care Act of 2010.
- An $11,189,804 increase at Laguna Honda Hospital and a $38,815,160 increase at San Francisco General Hospital to correct a structural budgetary shortfall. According to the Department of Public Health, the structural shortfall is the net effect of decreased patient

reimbursement revenues and inadequate funding for mental health services coupled with increased salary and fringe benefit costs to the Department.

- A $49,000,000 budget for new fixtures, furniture and equipment for the new San Francisco General Hospital scheduled to open in winter 2015. The total budget is $170,000,000, which includes $49,000,000 in the FY 2013-14 budget and $56,000,000 in the FY 2014-15 budget. The remaining $65,000,000 will be provided by the San Francisco General Hospital Foundation.
- A $6,862,681 investment in additional information management systems and staff to implement improvements for Phase II requirements for the Electronic Health Records system and related information technology efforts to meet various federal regulatory requirements and incentive program standards including achieving meaningful use by 2015 and avoiding federal penalties.
- A new initiative to create a Clinical Decision Unit at San Francisco General Hospital, which will create a 24-7 short-stay evaluative unit for patients who are not well enough to be safely discharged but also not so critical that they need to be admitted to the Emergency Department. Successfully implementing the Clinical Decision Unit should allow San Francisco General Hospital to better manage bed use and comply with State and Federal regulations.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $44,746,693 largely due to:

- Mandatory increases in salaries and fringe benefits.
- $56 million for fixtures, furniture and equipment at the new San Francisco General Hospital scheduled to open in winter 2015. This is the second year funding for fixtures, furniture and equipment as noted above.

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 6,138.87 FTEs, which are 338.65 FTEs more than the 5,800.22 FTEs in the original FY 2012-13 budget. This represents a 5.8% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 budgeted positions increased by 338.65 FTEs largely due to

- An increase in budgeted in FTEs to reflect the Department's solution to its ongoing structural shortfall. This increase includes: (1) reductions in the budgeted attrition rate to allow hiring of vacant positions at San Francisco General Hospital and Laguna Honda Hospital; (2) new porters, patient care assistants, and registered nurse positions; and (3) an increase in temporary staff and per diem nurses. The Department estimates that the increased position count and reduced attrition savings should eliminate the need for a supplemental appropriation in FY 2013-14.
- New positions to staff the Clinical Decision Unit 24 hours a day, seven days a week.
- New positions to meet Phase II requirements for the electronic health records management system required to comply with the federal Affordable Care Act.
- New positions to staff the Office of Managed Care to implement the federal Affordable Care Act.
- New positions to provide health service and case management to children in foster care.

FY 2012-13 FTE Enacted Budget	5,800.22
Structural Adjustment to Attrition	136.75
New, Reassigned, Converted	179.54
Deleted	(50.08)
Special Nurses and Temporary Staff	20.96
Annualized Positions and Natural Growth	51.48
FY 2013-14 FTE Proposed Budget	6,138.87

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 6,199.76 FTEs, which are 60.89 FTEs more than the 6,138.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget, due largely to annualization of new positions.

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $1,355,717,895 in FY 2013-14, are $126,946,062 or 10.3% more than FY 2012-13 revenues of $1,228,771,833. General Fund support of $551,071,542 in FY 2013-14 is $104,507,362 or 23.4% more than FY 2012-13 General Fund support of $446,564,180.

Specific changes in the Department's FY 2013-14 revenues include:

- Increased General Fund support in FY 2013-14 due to expenditures exceeding federal reimbursements for health care services, and increased responsibilities under the federal Affordable Care Act. While the Department will receive additional Medi-Cal revenues from the State, a significant portion of this revenue is tied to meeting specific milestones, which require additional investments to be made into DPH's delivery system.
- Declining federal support from Ryan White AIDS funding for HIV programs as well as reduced federal funding for tuberculosis screenings from the Centers for Disease Control. The Department is proposing to offset a portion of these reductions with General Funds.
- Significantly increased State funding for programs that are eligible for Proposition 63 funding, for mental health programs receiving funding from the state health and welfare sales tax, and for Medi-Cal funding for seniors and persons with disabilities.
- Increased workorder recoveries for services provided to other City departments through San Francisco General Hospital's Occupational Health Program. The Department is proposing to increase the rates to better reflect the actual costs of providing these services.

FY 2014-15

The Department's revenues of $1,354,750,855 in FY 2014-15, are $967,040 or 0.1% less than FY 2013-14 revenues of $1,354,750,855. General Fund support of $596,785,275 in FY 2014-15 is $45,713,733 or 8.3% more than FY 2013-14 General Fund support of $551,071,542.

Specific changes in the Department's FY 2014-15 revenues include:

- The Department anticipates changes in revenue and General Fund support in FY 2014-15 that are consistent with the revenue issues discussed above for FY 2013-14. Additional General Fund support will provide continued support of initiatives related to implementation of the federal Affordable Care Act, equipping the new San Francisco General Hospital that will open in July 2015; and increases in salaries and fringe benefits.

Fee Legislation

The proposed ordinance (File 13-0547) would amend the Health Code to increase the fees charged for certain patient services to patients who are self-pay or privately insured. The Department advises that these fees mostly impact a small number of self-pay or privately insured patients who receive emergency care at San Francisco General Hospital.

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

File No.	Fee Description	FY 2012-13 Original Revenue	Increased Revenues in FY 2013-14	Annualized Revenue Thereafter	% Cost Recovery
13-0547	Various patient rates and charges.	$6,363,000	$636,300	10 percent annual increase	70 %
Total					

Recommendation: Approve the proposed ordinance. The Budget and Legislative Analyst notes that the proposed DPH budget is balanced based on the assumption that the patient rates shown above would be approved.

COMMENTS:

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $2,454,724 in FY 2013-14. Of the $2,454,724 in recommended reductions, $2,040,647 are ongoing savings and $414,077 are one-time savings. These reductions would still allow an increase of $228,998,700 or 13.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $109,591 to the General Fund.

Together, these recommendations will result in $2,564,315 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $2,207,412 in FY 2014-15. Of the $2,207,412 in recommended reductions, $2,090,356 are ongoing savings and $117,056 are one-time savings. These reductions would still allow an increase of $42,539,281 or 2.2% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DHA - Central Administration													
Financial Systems Supervisor	1.00	-	$126,121	$0	$126,121	x		1.00	-	$127,671	$0	$127,671	x	
Senior Personnel Analyst	1.00	-	$101,723	$0	$101,723	x		1.00	-	$102,973	$0	$102,973	x	
Psychiatric Social Worker	1.00	-	$88,464	$0	$88,464	x		1.00	-	$89,971	$0	$89,971	x	
Health Worker II	1.00	-	$58,335	$0	$58,335	x		1.00	-	$59,329	$0	$59,329	x	
Attrition Savings			($2,282,836)	($2,159,204)	($123,632)	x				($2,313,989)	($2,188,607)	($125,382)	x	
Fringe Benefits	-	-			$96,865	x		-	-			$98,236	x	
			Total Savings	*$347,876*						*Total Savings*	*$352,798*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
Manager VIII	0.77	-	$151,701	$0	$151,701	x		1.00	-	$199,435	$0	$199,435	x	
Manager V	-	0.77	$0	$116,613	($116,613)	x		-	1.00	$0	$151,446	($151,446)	x	
Fringe Benefits	-	-	$58,541	$45,001	$13,540	x		-	-	$76,962	$58,443	$18,519	x	
			Total Savings	*$48,628*						*Total Savings*	*$66,508*			
	Reduces Manager VIII to a Manager V position to more appropriately reflect the roles and responsibilities of the position. The Mayor's proposed FY 2013-14 budget included a new Manager VIII position to oversee the new Office of Managed Care to implement the Affordable Care Act. Based on the level of responsibility and position in the organization, the Manager V position is adequate to meet this role.							Ongoing savings						
Equipment Purchase Budget	-	-	$30,641	$0	$30,641	x	x	-	-	$0	$0	$0	x	
	Eliminates one Civic GX automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DHP - Primary Care - Health Centers													
Medical Social Worker	1.10	0.10	$95,540	$7,077	$88,463	x		1.08	0.08	$97,170	$7,198	$89,972	x	
Health Worker III	1.00	-	$63,839	$0	$63,839	x		1.00	-	$64,927	$0	$64,927	x	
Health Worker I	8.00	7.00	$417,167	$365,021	$52,146	x		8.00	7.00	$424,278	$371,243	$53,035	x	
Senior Clerk	2.00	1.00	$106,557	$53,278	$53,279	x		2.00	1.00	$108,373	$54,187	$54,186	x	
Attrition Savings			($3,678,921)	($3,593,871)	($85,050)	x				($3,835,898)	($3,749,398)	($86,500)	x	
Fringe Benefits					$66,636	x						$67,772	x	
	Total Savings			*$239,313*				*Total Savings*			*$243,392*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
	DMF - Forensics - Ambulatory Care													
Medical Records Clerk	3.00	2.00	$181,957	$121,305	$60,652	x		3.00	2.00	$185,059	$123,373	$61,686	x	
Attrition Savings			($291,894)	($352,546)	($60,652)	x				($298,239)	($359,925)	($61,686)	x	
	Total Savings			*$0*				*Total Savings*			*$0*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
	DMM - Mental Health - Community Care													
Health Worker III	11.25	10.25	$718,190	$654,351	$63,839	x		11.25	10.25	$730,432	$665,505	$64,927	x	
Attrition Savings	-	-	($6,464,639)	($6,528,478)	($63,839)	x		-	-	($6,641,955)	($6,706,882)	($64,927)	x	
	Total Savings			*$0*				*Total Savings*			*$0*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
Equipment Purchase Budget	-	-	$55,624	$0	$55,624	x	x	-	-	$0	$0	$0	x	
	Eliminates two Prius automobiles, which are not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	DPB - Environmental Health Services													
Equipment Purchase Budget	-	-	$27,812	$0	$27,812	x	x	-	-	$0	$0	$0	x	
	Eliminates one Prius automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													

GF = General Fund
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Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
DPM - Community Health - Maternal and Child Health														
Senior Medical Social Worker	1.00	-	$92,519	$0	$92,519	x		1.00	-	$94,096	$0	$94,096	x	
Fringe Benefits	-	-	$35,703	$0	$35,703	x		-	-	$36,312	$0	$36,312	x	
	Total Savings			*$128,222*				*Total Savings*			*$130,408*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
FAL - Children's Baseline - Public Health Department														
Attrition Savings	0.35	-	$59,996	$0	$59,996	x		0.04	-	$60,630	$0	$60,630	x	
Fringe Benefits	-	-	$22,279	$0	$22,279	x		-	-	$24,396	$0	$24,396	x	
	Total Savings			*$82,275*				*Total Savings*			*$85,026*			
	This reduction reflects a technical correction to the Mayor's proposed budget.							Ongoing savings						
D1H - San Francisco General Hospital - Acute Care														
IS Administrator II	2.00	1.00	$167,350	$83,675	$83,675	x		2.00	1.00	$169,406	$84,703	$84,703	x	
Manager I	5.50	4.50	$621,476	$508,480	$112,996	x		6.00	5.00	$686,304	$571,920	$114,384	x	
IS Business Analyst	5.00	4.00	$461,906	$369,525	$92,381	x		6.00	5.00	$561,098	$467,582	$93,517	x	
Senior Clerk	35.55	34.55	$1,894,044	$1,840,766	$53,278	x		35.55	34.55	$1,926,329	$1,872,143	$54,186	x	
Surgical Procedures Technician	17.60	16.60	$1,281,166	$1,208,372	$72,794	x		17.60	16.60	$1,303,004	$1,228,970	$74,034	x	
CPD Technician	23.80	22.80	$1,659,151	$1,589,439	$69,712	x		23.80	22.80	$1,687,431	$1,616,531	$70,900	x	
Diagnostic Imaging Tech III	6.60	5.60	$773,323	$656,153	$117,170	x		6.60	5.60	$786,505	$667,338	$119,167	x	
Health Worker II	37.25	35.65	$2,172,974	$2,079,418	$93,556	x		37.25	35.65	$2,210,014	$2,115,087	$94,927	x	
Hospital Eligibility Worker	50.99	50.49	$3,731,886	$3,658,697	$73,189	x		50.99	50.49	$3,795,495	$3,721,059	$74,436	x	
Attrition Savings			($8,782,755)	($8,605,942)	($176,814)	x				($9,006,986)	($8,827,271)	($179,715)	x	
Fringe Benefits	-	-			$228,429	x		-	-			$231,748	x	
	Total Savings			*$820,366*				*Total Savings*			*$832,286*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
Systems Consulting Services	-	-	$4,630,598	$4,330,598	$300,000	x	x	-	-	$0	$0	$0	x	
	Reduces the Mayor's proposal to reflect the Department's initial request plus 5.5 percent.													
DA5 - Laguna Honda Hospital - Long-Term Care														
Administrative Analyst	1.00	-	$83,091	$0	$83,091	x		1.00	-	$84,507	$0	$84,507	x	
Diagnostic Imaging Tech II	1.50	1.00	$167,419	$111,613	$55,806	x		1.50	1.00	$170,273	$113,515	$56,758	x	
Health Care Billing Clerk 2	8.50	8.00	$575,540	$541,685	$33,855	x		8.50	8.00	$585,350	$550,918	$34,432	x	
Hospital Eligibility Worker	4.50	4.00	$329,349	$292,755	$36,595	x		4.50	4.00	$334,962	$297,744	$37,218	x	
Chief Payroll & Personnel Clerk	1.00	-	$83,934	$0	$83,934	x		1.00	-	$85,364	$0	$85,364	x	
Senior Personnel Analyst	2.00	1.00	$203,445	$101,722	$101,723	x		2.00	1.00	$205,945	$102,972	$102,973	x	
Attrition Savings			($10,274,254)	($10,146,201)	($128,053)	x				($10,535,309)	($10,405,316)	($129,994)	x	
Fringe Benefits	-	-			$103,016	x		-	-			$104,679	x	
	Total Savings			*$369,966*				*Total Savings*			*$375,937*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Air Travel - Non Employees	0.00	0.00	$4,000	$0	$4,000	x		0.00	0.00	$4,000	$0	$4,000	x	
	Eliminates $4,000 budgeted for air-travel costs associated with persons not employed by the Department.							Ongoing savings						
Equipment Purchase Budget	0.00	0.00	$0	$0	$0	x	x	0.00	0.00	$304,500	$187,444	$117,056	x	x
								Reduces the Department's budget for two passenger vans to match the vendor quote provided by the Department.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$414,077	$2,040,647	$2,454,724
Non-General Fund	$0	$0	$0
Total	$414,077	$2,040,647	$2,454,724

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$117,056	$2,090,356	$2,207,412
Non-General Fund	$0	$0	$0
Total	$117,056	$2,090,356	$2,207,412

4690

51

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

DPH - Department of Public Health

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
New Leaf Services for Our Community	Other Medical Services	Yes	2010	9/27/2012	278,125.00	32,382.00
New Leaf Services for Our Community	Other Medical Services	Yes	2010	9/27/2012	329,449.00	72,547.00
Positive Directions Equals Change Inc	Other Medical Services	Yes	2010	9/27/2012	191,669.00	4,662.00
					-	-
					-	-
					-	-
					-	-
					-	-
				Total Amount Return to Fund Balance		109,591.00
				General Fund		109,591.00
				Non-General Fund		-

Note: The above encumbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $735,528,686 budget for FY 2013-14 is $31,861,575 or 4.5% more than the original FY 2012-13 budget of $703,528,686.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,870.98 FTEs, which are 120.91 FTEs more than the 1,750.07 FTEs in the original FY 2012-13 budget. This represents a 6.9% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $513,295,224 in FY 2013-14, are $40,766,918 or 8.6% more than FY 2012-13 revenues of $472,528,306. General Fund support of $222,095,037 in FY 2013-14 is $8,905,343 or 3.9% less than FY 2012-13 General Fund support of $231,000,380.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $749,104,932 budget for FY 2014-15 is $13,714,671 or 1.9% more than the Mayor's proposed FY 2013-14 budget of $735,390,261.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,893.95 FTEs, which are 22.97 FTEs more than the 1,870.98 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $515,882,289 in FY 2014-15, are $2,586,065 or 0.5% more than FY 2013-14 estimated revenues of $513,295,224. General Fund support of $233,223,643 in FY 2014-15 is $11,128,606 or 5.0% more than FY 2013-14 General Fund support of $222,095,037.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **HSA – HUMAN SERVICES AGENCY**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,724,531 in FY 2013-14. Of the $1,724,531 in recommended reductions, $378,038 are ongoing savings and $1,346,493 are one-time savings. These reductions would still allow an increase of $30,137,044 or 4.3% in the Department's FY 2013-14 budget.

Together, these recommendations will result in $1,220,845 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $391,026 in FY 2014-15. Of the $391,026 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $13,323,645 or 1.8% in the Department's FY 2014-15 budget. Together, these recommendations will result in $131,538 savings to the City's General Fund in FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: HSA – HUMAN SERVICES AGENCY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
HUMAN SERVICES					
ADMINISTRATIVE SUPPORT	89,019,945	91,571,997	2,552,052	93,809,008	2,237,011
ADULT PROTECTIVE SERVICES	5,504,522	6,001,882	497,360	6,225,519	223,637
CALWORKS	46,935,371	45,865,071	(1,070,300)	47,028,660	1,163,589
CHILDREN'S BASELINE	28,051,313	28,007,598	(43,715)	28,814,357	806,759
COUNTY ADULT ASSISTANCE PROGRAM	52,028,814	50,220,515	(1,808,299)	50,713,875	493,360
COUNTY VETERANS SERVICES	419,939	436,282	16,343	451,402	15,120
DIVERSION AND COMMUNITY INTEGRATION PROG	3,656,139	3,832,139	176,000	3,832,139	0
DSS CHILDCARE	30,648,321	28,621,266	(2,027,055)	28,577,534	(43,732)
FAMILY AND CHILDREN'S SERVICE	119,100,732	119,065,248	(35,484)	121,812,001	2,746,753
FOOD STAMPS	21,147,407	24,619,146	3,471,739	25,942,971	1,323,825
HOMELESS SERVICES	88,884,866	103,157,394	14,272,528	101,649,214	(1,508,180)
IN HOME SUPPORTIVE SERVICES	127,436,807	131,806,971	4,370,164	135,391,753	3,584,782
INTEGRATED INTAKE	1,212,564	1,797,703	585,139	2,041,581	243,878
MEDI-CAL	24,703,735	30,687,541	5,983,806	32,721,372	2,033,831
NO COMMUNITY	0	0	0	0	0
OFFICE ON AGING	29,155,582	30,493,623	1,338,041	30,108,514	(385,109)
PUBLIC ADMINISTRATOR	1,518,043	1,478,206	(39,837)	1,531,698	53,492
PUBLIC CONSERVATOR	1,407,365	1,465,174	57,809	1,520,220	55,046
PUBLIC ED FUND - PROP H (MARCH 2004)	0	0	0	0	0
PUBLIC GUARDIAN	2,684,063	2,790,457	106,394	2,888,255	97,798
REPRESENTATIVE PAYEE	558,936	580,591	21,655	599,603	19,012
WELFARE TO WORK	29,454,222	32,891,457	3,437,235	33,445,256	553,799
HUMAN SERVICES	**703,528,686**	**735,390,261**	**31,861,575**	**749,104,932**	**13,714,671**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $31,861,575 largely due to:

- Increased federal revenue to support the expansion of Medi-Cal as part of the implementation of the Affordable Care Act; and
- Increased federal and state revenues for CalFresh, CalWorks, housing and homeless programs, social service realignment and the administration of in-home supportive services.[1]

[1] Medi-Cal is California's Medicaid program. CalFresh is California's Supplemental Nutrition Assistance Program (SNAP). CalWorks is California's Temporary Assistance for Needy Families Program (TANF).

DEPARTMENT: HSA – HUMAN SERVICES AGENCY

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $13,714,671 largely due to:

- Increased salary and fringe benefits costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,870.98 FTEs, which are 120.91 FTEs more than the 1,750.07 FTEs in the original FY 2012-13 budget. This represents a 6.9% increase in FTEs from the original FY 2012-13 budget.

Table 1 below presents the number of new FTE positions and budgeted FTEs related to major program expansions.

Table 1: FY 2013-14 New Positions by Program Expansion

Program	Positions	FY 2013-14 FTEs	Funding Source
Medi-Cal	39	30.03	100% Federal
	4[i]	3.08	40% Federal/State, 60% General Fund
Subtotal	**43**	**33.11**	
CalFresh	19	14.63	85% Federal, 15% General Fund
CalWorks[ii]	21	16.7	100% Federal/State
Jobs Now[iii]	6	4.62	40% Federal/State, 60% General Fund
Total	**89**	**69.06**	**62.25 FTEs Federal/State** **6.81 FTEs General Fund-supported**

i. These 4 new positions would be in Administrative Services.
ii. 18 new positions would be in the CalWorks division; 3 new positions would be in the Welfare-to-Work Division.
iii. These 6 new positions would be in Administrative Services.

As shown in Table 1 above, the department's increase in positions in FY 2013-14 is due in large part to the creation of 43 new positions to support the expansion of Medi-Cal under the Affordable Care Act. In addition, the department is creating 19 new positions funded by an increased allocation for CalFresh based on an anticipated 12% increase in caseload, and 21 new positions funded by an increased allocation for CalWorks to support more intensive outreach and case management to CalWorks clients not participating in required work activities. The department is also requesting 6 new positions to support the administration of Jobs Now, a subsidized employment program, originally funded by federal American Recovery and Reinvestment Act funds, which is now primarily locally funded.

Other changes to the department's positions include a decrease in attrition savings to hire 37 vacant positions for the programs discussed above.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,893.95 FTEs, which are 22.97 FTEs more than the 1,870.98 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The department's increase in positions in FY 2014-15 is due in large part to the annualization in FY 2014-15 of new positions added in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $513,295,224 in FY 2013-14, are $40,766,918 or 8.6% more than FY 2012-13 revenues of $472,528,306. General Fund support of $222,095,037 in FY 2013-14 is $8,905,343 or 3.9% less than FY 2012-13 General Fund support of $231,000,380.

Specific changes in the Department's FY 2013-14 revenues include:

- Increased federal and state revenues totaling $36,101,195 to support the expansion of Medi-Cal, CalFresh and CalWorks, as discussed above.

FY 2014-15

The Department's revenues of $515,882,289 in FY 2014-15, are $2,586,065 or 0.5% more than FY 2013-14 estimated revenues of $513,295,224. General Fund support of $233,223,643 in FY 2014-15 is $11,128,606 or 5.0% more than FY 2013-14 General Fund support of $222,095,037.

Specific changes in the Department's FY 2014-15 revenues include:

- Increased state revenue totaling $3,930,654, part of which is offset by a decrease in federal revenue totaling $1,191,028.

Fee Legislation

File 13-0542. The Department's proposed FY 2013-14 budget includes estimated revenues of $210,739 associated with increasing from $37 to $39 the monthly fee charged to clients for services provided through the Public Guardian's Representative Payee Program.[2] The Public Guardian's Representative Payee Program manages the personal funds of elderly individuals and adults age 18 or older with physical and/or mental impairments who cannot effectively manage such funds themselves. Upon agreement with the client, the Public Guardian's Representative Payee Program may provide the following services:

- Collect and deposit entitlement checks and other income into accounts managed by the Public Administrator-Public Guardian;
- Redirect the client's bills including, but not limited to, rent and utility bills to the Representative Payee Program and pay such bills with the client's funds; and,
- Make disbursements from the client's share of funds for the client's personal needs.

Clients demonstrating an inability to pay may qualify for a discretionary waiver of the $37.00 monthly fee. The table below details the proposed fee ordinance for the Public Guardian's Representative Payee Program that accompanies the Human Services Agency's proposed FY 2013-14 budget.

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

File No.	Fee Description	FY 2012-13 Original Revenue	Increased Revenues in FY 2013-14	Annualized Revenue Thereafter	% Cost Recovery
13-0542	Allows for the $37 monthly Representative Payee fee to be increased to $39 per month, and to keep current with SSI approved increases.	$194,484	$16,255	$210,739	29%
Total		**$194,484**	**$16,255**	**$210,739**	**29%**

Recommendation: Approve the proposed fee. The proposed HSA budget is balanced based on the assumption that the proposed fee will be approved.

[2] California Government Code Section 27436 authorizes the Board of Supervisors to designate the Public Guardian to collect any fees authorized by the Board of Supervisors for public representative payee services.

OTHER ISSUES:

Expenditure Plan for the Human Services Care Fund

File 13-0553. This resolution includes an expenditure plan for the Human Services Agency's proposed FY 2013-14 budget and for the proposed FY 2014-15 budget totaling $14,947,496 in budgeted annual expenditures, supported each year by (a) the Human Services Care Fund of $13,738,681, and (b) $1,208,815 in General Fund monies.[3] The Department submitted information to the Board of Supervisors with the proposed resolution which includes a budget detailing the proposed expenditure plan of such Human Services Care Fund and General Fund revenues in FY 2013-14 and FY 2014-15. According to the Department, $14,501,554, or approximately 97.0% of the total budgeted expenditures of $14,947,496, is proposed to be expended for housing, while the remaining $445,942, or approximately 3.0%, is proposed to be expended for services.

Recommendation: Approve the proposed resolution.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,724,531 in FY 2013-14. Of the $1,724,531 in recommended reductions, $378,038 are ongoing savings and $1,346,493 are one-time savings. These reductions would still allow an increase of $30,137,044 or 4.3% in the Department's FY 2013-14 budget.

Together, these recommendations will result in $1,220,845 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $391,026 in FY 2014-15. Of the $391,026 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $13,323,645 or 1.8% in the Department's FY 2014-15 budget. Together, these recommendations will result in $131,538 savings to the City's General Fund in FY 2014-15.

[3] Pursuant to Administrative Code Section 10.100-77(f), if planned annual expenditures from the Human Services Care Fund exceed $11.9 million, the Human Services Agency is required to submit a plan to the Board of Supervisors detailing how such funds will be expended. The Administrative Code requires the Board of Supervisors to approve the expenditure plan, by resolution, before adopting the ordinance appropriating funds for these expenditures.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DSS - Human Services Agency

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	CAO - Administrative Support													
Attrition Savings			($589,390)	($611,234)	$21,844	X	X							
Mandatory Fringe Benefits			($268,775)	($278,010)	$9,235	X	X							
	Total Savings			*$31,079*										
	Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2966 Welfare Fraud Investigator position.													
Attrition Savings			($492,692)	($678,905)	$186,213	X	X							
Mandatory Fringe Benefits			($224,694)	($302,804)	$78,110	X	X							
	Total Savings			*$264,323*										
	Increase attrition savings to reflect anticipated November 1 hire date of 8 vacant IT positions.													
	CAL - Family and Children's Services													
Attrition Savings			($2,954,465)	($2,968,760)	$14,295	X	X							
Mandatory Fringe Benefits			($1,328,943)	($1,336,183)	$7,240	X	X							
	Total Savings			*$21,535*										
	Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2904 Human Service Technician position, which would be substituted from a vacant 2912 Senior Social Worker position.													
Human Services Technician	28.00	26.00	$1,740,303	$1,615,995	$124,308	X		28.00	26.00	$1,769,966	$1,643,540	$126,426	X	
Mandatory Fringe Benefits			$881,421	$818,463	$62,958	X				$951,623	$883,651	$67,972	X	
	Total Savings			*$187,266*				*Total Savings*			*$194,398*			
	Delete 2 vacant positions, which have been vacant since 2/2011 and 12/2011. The Department will still have 2 vacant positions for 2904 Human Services Technicians in Family and Children's Services, and 2 vacant positions for Human Services Technicians in In-Home Supportive Services.							Ongoing savings						
Protective Services Worker	159.00	155.00	$14,769,213	$14,397,661	$371,552	X		159.00	155.00	$15,020,953	$14,643,069	$377,884	X	
Mandatory Fringe Benefits			$6,452,238	$6,289,918	$162,320	X				$7,031,120	$6,854,236	$176,884	X	
Social Worker	6.00	10.00	$394,412	$657,352	($262,940)	X		6.00	10.00	$401,135	$668,558	($267,423)	X	
Mandatory Fringe Benefits			$195,239	$325,399	($130,160)	X				$211,076	$351,793	($140,717)	X	
Attrition Savings			($2,954,465)	($3,014,941)	$60,476	X	X							
Mandatory Fringe Benefits			($1,328,943)	($1,358,880)	$29,937	X	X							
	Total Savings			*$231,185*				*Total Savings*			*$146,628*			
	Substitute 4 vacant 2940 Protective Services Worker positions, which have been vacant since 7/2011 and 9/2011, with 4 2910 Social Worker positions. The Department will still have 9 vacant positions for 2940 Protective Services Workers. Increase attrition savings to reflect anticipated October 1 hire date of new 2910 Social Worker positions.							Ongoing savings						
Aid Assistance			$367,528	$317,528	$50,000	X				$367,528	$317,528	$50,000	X	
	Reduce 036 Aid Assistance to reflect actual and projected expenditures.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DSS - Human Services Agency

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	CAI - County Adult Assistance Program													
Attrition Savings			($1,667,824)	($1,686,481)	$18,657	X	X							
Mandatory Fringe Benefits			($770,733)	($779,265)	$8,532	X	X							
	Total Savings			*$27,189*										
	Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2916 Social Work Specialist position.													
	CGR - Public Conservator													
Attrition Savings			($181,932)	($202,279)	$20,347	X	X							
Mandatory Fringe Benefits			($80,269)	($89,216)	$8,947	X	X							
	Total Savings			*$29,294*										
	Increase attrition savings to reflect anticipated September 1 hire date of a vacant 2930 Psychiatric Social Worker position.													
	CAG - CalWorks													
Attrition Savings			($1,326,449)	($1,349,328)	$22,879	X	X							
Mandatory Fringe Benefits			($632,388)	($642,169)	$9,781	X	X							
	Total Savings			*$32,660*										
	Increase attrition savings to reflect anticipated October 1 hire date of a vacant 2917 Program Support Analyst position.													
	CGV - Welfare to Work													
Temporary Salaries - Miscellaneous			$3,823,392	$2,973,392	$850,000	X	X							
	Reduce 005 Temporary Salaries - Miscellaneous to offset an automatic carry forward of approximately $850,000 resulting from unexpended temporary salaries for Public Service Trainees. This is a one-time reduction.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$1,093,592	$127,253	$1,220,845
Non-General Fund	$252,901	$250,785	$503,686
Total	$1,346,493	$378,038	$1,724,531

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$131,538	$131,538
Non-General Fund	$0	$259,488	$259,488
Total	$0	$391,026	$391,026

GF = General Fund
1T = One Time

CITY AND COUNTY OF SAN FRANCISCO

BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 20, 2013

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 24, 2013 Meeting, 10:00 a.m.

ASR Assessor/Recorder 1
ECN Office of Economic and Workforce Development 8
CPC Planning Department 15
GSA DT Department of Technology 24
GSA DPW Department of Public Works 33
MYR Mayor's Office 36
ADM City Administrator's Office 39

DEPARTMENT: **ASR– ASSESSOR-RECORDER**

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $21,818,899 budget for FY 2013-14 is $610,315 or 2.9% more than the original FY 2012-13 budget of $21,208,584.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 153.87 FTEs, which are 11.83 FTEs more than the 142.04 FTEs in the original FY 2012-13 budget. This represents an 8.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $5,687,599 in FY2013-14 are $202,988 or 3.7% more than FY 2012-13 revenues of $5,484,611. General Fund support of $16,131,300 in FY 2013-14 is $407,327 or 2.6% more than FY 2012-13 General Fund support of $15,723,973.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $23,838,243 budget for FY 2014-15 is $2,019,344 or 9.3% more than the FY 2013-14 budget of $21,818,899.

Personnel Changes

The number of FTEs budgeted for FY 2014-15 are 149.89 FTEs, which are 3.98 or 2.6% less than the 154 FTEs budgeted for FY 2013-14.

Revenue Changes

The Department's revenues of $5,681,260 in FY 2014-15 are $6,339 or 0.1% less than FY 2013-14 revenues of $5,687,599. General Fund support of $18,156,983 in FY 2014-15 is $2,025,683 or 12.6% more than FY 2013-14 General Fund support of $16,131,300.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ASR– ASSESSOR-RECORDER

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $222,095 in FY 2013-14. Of the $222,095 in recommended reductions, $62,507 are ongoing savings and $159,588 are one-time savings. These reductions would still allow an increase of $388,220 or 1.8% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $64,604 in FY 2014-15. Of the $64,604 in recommended reductions, $64,604 are ongoing savings and $0 are one-time savings. These reductions would still allow an increase of $1,954,740 or 8.9% in the Department's FY 2013-14 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ASR– ASSESSOR-RECORDER

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ASSESSOR / RECORDER					
PERSONAL PROPERTY	2,996,239	3,124,644	128,405	2,960,111	(164,533)
REAL PROPERTY	7,257,028	8,251,326	994,298	6,647,533	(1,603,793)
RECORDER	3,389,611	2,367,599	(1,022,012)	2,361,260	(6,339)
TECHNICAL SERVICES	6,514,062	6,796,969	282,907	10,121,709	3,324,740
TRANSFER TAX	1,051,644	1,278,361	226,717	1,747,630	469,269
ASSESSOR / RECORDER	**21,208,584**	**21,818,899**	**610,315**	**23,838,243**	**2,019,344**

FY 2013-14

The department's proposed FY 2013-14 budget has increased by $610,315 largely due to increases in salaries and fringe benefits, non-personnel services, and work orders.

FY 2014-15

The department's proposed FY 2014-15 budget has increased by $2,019,344 largely due to increases in fringe benefits, non-personnel services, materials and supplies, and work orders, and due to the renewal of the Assessment Appeals Research project (Project PASAAR) and a technology project approved by the Committee on Information Technology (COIT).

Project PASAAR began in FY 2011-12 to manage the increase in assessment appeals. The Assessor/Recorder's Office is requesting continuation of 13 limited-term positions for this project to process 8,300 open assessment appeals.

The FY 2014-15 budget has also increased due to a technology project approved by the COIT for the replacement of the Property Assessment Database ($500,000).

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ASR– ASSESSOR-RECORDER

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 153.87 FTEs, which are 11.83 FTEs more than the 142.04 FTEs in the original FY 2012-13 budget.

In FY 2013-14 the Assessor/Recorder's Office is requesting:

(1) One new position in the Recorder Division to support the Recorder's indexing function, paid by fee revenues;
(2) One new administrative analyst in the Transfer Tax division to improve the Recorder's ability to collect underreported transfer taxes, which the Assessor/Recorder's Office expects to increase transfer tax collections to offset the cost of the new position; and
(3) One new engineering associate position to support the Assessor's mapping function.

The Assessor/Recorder's Office has also requested reductions in budgeted attrition savings in order to hire vacant positions in the Real Property division.

FY 2014-15

The number of FTEs budgeted for FY 2014-15 are 149.89 FTEs, which are 3.98 or 2.6% less than the 153.87 FTEs budgeted for FY 2013-14. The decrease in FTEs primarily due to the expiration of limited term positions.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $5,687,599 in FY2013-14 are $ 202,988 or 3.7% more than FY 2012-13 revenues of $5,484,611. General Fund support of $16,131,300 in FY 2013-14 is $407,327 or 2.6% more than FY 2012-13 General Fund support of $15,723,973.

FY 2013-14

The Department's revenues of $5,681,260 in FY 2014-15 are $6,339 or 0.1% less than FY 2013-14 revenues of $5,687,599. General Fund support of $18,156,983 in FY 2014-15 is $2,025,683 or 12.5% less than FY 2013-14 General Fund support of $16,131,300.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ASR– ASSESSOR-RECORDER

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $222,095 in FY 2013-14. Of the $222,095 in recommended reductions, $62,507 are ongoing savings and $159,588 are one-time savings. These reductions would still allow an increase of $388,219.85 or 1.8% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $64,604 in FY 2014-15. Of the $64,604 in recommended reductions, $64,604 are ongoing savings and $0 are one-time savings. These reductions would still allow an increase of $1,954,740 or 8.9% in the Department's FY 2013-14 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ASR - Assessor/Recorder

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FDJ - Real Property													
Engineering Associate I	0.77	0.50	$ 61,068	$ 39,655	$ 21,413	x	x							
Mandatory Fringe Benefits			$ 27,984	$ 18,171	$ 9,813	x	x							
			Total Savings	*$ 31,226*										
	Reduce to reflect the planned start date for this position.													
Attrition Savings	(3.69)	(4.60)	$ (324,539)	$ (405,000)	$ 80,461	x	x							
Mandatory Fringe Benefits			$ (143,529)	$ (179,113)	$ 35,584	x	x							
			Total Savings	*$ 116,045*										
	The Assessor/Recorder has decreased attrition savings from FY 2012-13 by $353,546 to allow for the hire of vacant appraiser and administrative support positions. Our recommendation would provide the Assessor/Recorder's Office sufficient project staff to process assessment appeals. [adjusted for eight 9/1/13 hires and one 10/1/13 hire]													
Other Current Expenses			$ 90,000	$ 83,000	$ 7,000	x				$ 90,000	$ 83,000	$ 7,000	x	
	Reduce expenditures to correspond to the department's budget.							Ongoing reduction						
	FEH - Transfer Tax													
Attrition Savings	0.49	0.00	$ 37,899	$ -	$ 37,899	x		0.49	0.00	$ 38,510	$ -	$ 38,510	x	
Mandatory Fringe Benefits			$ 17,608	$ -	$ 17,608	x				$ 19,094	$ -	$ 19,094	x	
			Total Savings	*$ 55,507*						*Total Savings*	*$ 57,604*			
	Attrition corrected for positive amount budgeted.							Attrition corrected for positive amount budgeted.						
Administrative Analyst	0.77	0.67	$ 63,980	$ 55,394	$ 8,586	x	x							
Mandatory Fringe Benefits			$ 28,727	$ 24,996	$ 3,731	x	x							
			Total Savings	*$ 12,317*										
	Reduce to reflect the planned start date of 11/1/13 for this position.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ASR - Assessor/Recorder

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FDL - Technical Services													
Assessor-Recorder Office Assistant	0.77	0.77	$ -	$ -	$ -									
Real Property Appraiser	3.08	3.08	$ -	$ -	$ -									
Principal Real Property Appraiser	0.77	0.77	$ -	$ -	$ -									
	The Assessor/Recorder has requested six new off-budget positions (4.62 FTEs in FY 2013-14) to process assessment appeals. These positions should be limited tenure for three fiscal years, FY 2013-14, FY 2014-15 and FY 2015-16, with a termination date of June 30, 2016.													
Real Property Appraiser								7.00	7.00	$ 587,296	$ 587,296	$ -		
Assessor-Recorder Office Assistant								3.00	3.00	$ 168,265	$ 168,265	$ -		
Senior Real Property Appraiser								2.00	2.00	$ 194,265	$ 194,265	$ -		
Principal Real Property Appraiser								1.00	1.00	$ 112,429	$ 112,429	$ -		
Mandatory Fringe Benefits										$ 516,666	$ 516,666	$ -		
								The Assessor/Recorder has 13 existing limited-tenure project positions to process assessment appeals, which were due to terminate in FY 2013-14. The Assessor/Recorder has requested extension of these positions in FY 2014-15. Therefore, these postions should be limited tenure for two additional years with a termination date of June 30, 2016.						

FY 2013-14

	Total Recommended Reductions		
	One-Time	Ongoing	Total
General Fund	$ 159,588	$ 62,507	$ 222,095
Non-General Fund	$ -	$ -	$ -
Total	$ 159,588	$ 62,507	$ 222,095

FY 2014-15

	Total Recommended Reductions		
	One-Time	Ongoing	Total
General Fund	$ -	$ 64,604	$ 64,604
Non-General Fund	$ -	$ -	$ -
Total	$ -	$ 64,604	$ 64,604

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $42,290,428 budget for FY 2013-14 is $3,956,476 or 8.6% less than the original FY 2012-13 budget of $46,246,904.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 85.88 FTEs, which are 9.78 FTEs more than the 76.10 FTEs in the original FY 2012-13 budget. This represents a 12.9% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $24,097,217 in FY 2013-14, are $3,127,687 or 11.5% less than FY 2012-13 revenues of $27,224,904. General Fund support of $18,193,211 in FY 2013-14 is $828,789 or 4.4% less than FY 2012-13 General Fund support of $19,022,000.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $28,090,585 budget for FY 2014-15 is $14,199,843 or 33.6% less than the Mayor's proposed FY 2013-14 budget of $42,290,428.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 87.70 FTEs, which are 1.82 FTEs more than the 85.88 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $13,488,224 in FY 2014-15, are $10,608,993 or 44% less than FY 2013-14 estimated revenues of $24,097,217. General Fund support of $14,602,361 in FY 2014-15 is $3,590,850 or 19.7% less than FY 2013-14 General Fund support of $18,193,211.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $369,080 in FY 2013-14. Of the $369,080 in recommended reductions, $216,564 are ongoing savings and $152,516 are one-time savings.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $146,898 to the General Fund.

Together, these recommendations will result in $515,978 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $222,418 in FY 2014-15, which are ongoing savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ECONOMIC AND WORKFORCE DEVELOPMENT					
CHILDREN'S BASELINE	314,065	314,065	0	314,065	0
ECONOMIC DEVELOPMENT	24,504,084	23,611,791	(892,293)	9,997,767	(13,614,024)
FILM SERVICES	1,291,625	1,325,000	33,375	625,000	(700,000)
OFFICE OF SMALL BUSINESS AFFAIRS	787,895	866,509	78,614	891,866	25,357
WORKFORCE TRAINING	19,349,235	16,173,063	(3,176,172)	16,261,887	88,824
ECONOMIC AND WORKFORCE DEVELOPMENT	**46,246,904**	**42,290,428**	**(3,956,476)**	**28,090,585**	**(14,199,843)**

FY 2013-14

The Department's proposed FY 2013-14 budget has decreased by $$3,956,476 largely due the expiration of one-time capital project funding for the Phase I of construction on the James R. Herman Cruise Ship Terminal project.

The Mayor submitted technical adjustments to the budget on June 17, 2013, reducing the revenues from the America's Cup Organizing Committee from $10,000,000 to $5,000,000 and expenditures from $9,175,641 for the 34th America's Cup to $5,000,000.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $14,199,843 largely due to the completion of the 34th America's Cup Project.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 85.88 FTEs, which are 9.78 FTEs more than the 76.10 FTEs in the original FY 2012-13 budget. This represents a 12.9% change in FTEs from the original FY 2012-13 budget.

The increase in FTE is chiefly explained by:

- Two limited tenure staff to work with the City's businesses over the course of the next two years to ensure business owners comply with the new Gross Receipts Tax;
- Two staff to aid in the community outreach and education of local business in First Source hiring;
- Two staff to assist with community outreach and contract management for the City's Public-Private Development program;
- One new staff to actively recruit international businesses to locate in the City and manage contracts associated with ChinaSF and new initiatives in Latin America and Asia under the umbrella of the City's Tourism and International Trade program.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 87.70 FTEs, which are 1.82 FTEs more than the 85.88 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% change in FTEs from the Mayor's proposed FY 2013-14 budget.

The increase is explained through the annualization of new staff proposed for FY2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $24,097,217 in FY 2013-14, are $3,127,687 or 11.5% less than FY 2012-13 revenues of $27,224,904. General Fund support of $18,193,211 in FY 2013-14 is $828,789 or 4.4% less than FY 2012-13 General Fund support of $19,022,000.

Specific changes in the Department's FY 2013-14 revenues include reductions in General Fund support and in Federal government grants.

FY 2014-15

The Department's revenues of $13,488,224 in FY 2014-15, are $10,608,993 or 44% less than FY 2013-14 estimated revenues of $24,097,217. General Fund support of $14,602,361 in FY 2014-15 is $3,590,850 or 19.7% less than FY 2013-14 General Fund support of $18,193,211.

Specific changes in the Department's FY 2014-15 revenues include an expiration of the revenues associated with the 34th America's Cup Project as it will terminate in FY 2013-14.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ECN – ECONOMIC AND WORKFORCE DEVELOPMENT

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $369,080 in FY 2013-14. Of the $369,080 in recommended reductions, $216,564 are ongoing savings and $152,516 are one-time savings.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $146,898 to the General Fund.

Together, these recommendations will result in $515,978 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $222,418 in FY 2014-15, which are ongoing savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ECN - Office of Economic and Workforce Development

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BK5 - Economic Development													
Senior Community Development Specialist II	0.77	0.00	$83,265	$0	$83,265	x		1.00	0.00	$109,980	$0	$109,980	x	
Mandatory Fringe Benefits			$34,022	$0	$34,022	x				$48,312	$0	$48,312	x	
Senior Community Development Specialist I	0.00	0.77	$0	$70,165	($70,165)	x		0.00	1.00	$0	$92,677	($92,677)	x	
Mandatory Fringe Benefits			$0	$30,558	($30,558)	x				$0	$43,197	($43,197)	x	
	Total Savings			*$16,564*				*Total Savings*			*$22,418*			
	The position has been altered to reflect parity with other positions in the Division currently performing identical duties and responsibilities.							Ongoing savings.						
Attrition Savings	0.04	0.23	($4,560)	($39,393)	$34,833	x	x							
Mandatory Fringe Benefits			($1,861)	($15,204)	$13,343	x	x							
	Total Savings			*$48,176*										
	The FTE is altered to reflect the anticipated October 1, 2013 hiring date.													
Professional and Specialized Services - Budget			$650,000	$450,000	$200,000	x				$650,000	$450,000	$200,000	x	
	OEWD has budgeted for consultant contracts for three Port development projects at Pier 70, Seawall 337 and Pier 48, and Piers 30-32 , which will be reimbursed by the respective developers. The needed amount is $200,000 less, or $450,000.							Ongoing savings.						
Services of Other Departments (AAO Funds)			$766,679	$662,339	$104,340	x	x							
	Reduce to reflect reductions in the one-time expenses with the Department of Technology for the Business License Portal Pilot. These program costs were reduced to reflect reported program needs.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$152,516	$216,564	$369,080
Non-General Fund	$0	$0	$0
Total	$152,516	$216,564	$369,080

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$222,418	$222,418
Non-General Fund	$0	$0	$0
Total	$0	$222,418	$222,418

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

ECN - Office of Economic and Workforce Development

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
City College of San Francisco	COMMUNITY BASED ORGANIZATION SERVICES	Yes	2010	9/27/2012	177,700.00	66,443.00
Arriba Juntos - IAL	COMMUNITY BASED ORGANIZATION SERVICES	Yes	2011	9/27/2012	100,000.00	80,335.00
G Neil	OTHER OFFICE SUPPLIES	Yes	2011	9/27/2012	120.00	120.00
San Francisco Redevelopment Agency	COMMUNITY BASED ORGANIZATION SERVICES	No	2010	9/27/2012	74,520.00	21,181.00
Arriba Juntos - IAL	COMMUNITY BASED ORGANIZATION SERVICES	No	2011	9/27/2012	50,000.00	10,035.00

Total Amount Return to Fund Balance	178,114.00
General Fund	146,898.00
Non-General Fund	31,216.00

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $30,217,571 budget for FY 2013-14 is $2,031,861 or 7.2% more than the original FY 2012-13 budget of $28,185,710.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 158.59 FTEs, which are 6.82 FTEs more than the 151.77 FTEs in the original FY 2012-13 budget. This represents a 4.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $27,247,972 in FY 2013-14, are $3,846,413 or 16.4% more than FY 2012-13 revenues of $23,401,559. General Fund support of $2,969,599 in FY 2013-14 is $1,814,552 or 37.9% less than FY 2012-13 General Fund support of $4,784,151.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $31,654,676 budget for FY 2014-15 is $1,437,105 or 4.8% more than the Mayor's proposed FY 2013-14 budget of $30,217,571.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 161.37 FTEs, which are 2.78 FTEs more than the 158.59 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $28,481,606 in FY 2014-15 are $1,233,634 or 4.5% more than FY 2013-14 estimated revenues of $27,247,972. General Fund support of $3,173,070 in FY 2014-15 is $203,471 or 6.9% more than FY 2013-14 General Fund support of $2,969,599.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **CPC – CITY PLANNING**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $359,886 in FY 2013-14. Of the $359,886 in recommended reductions, $227,082 are ongoing savings and $132,804 are one-time savings. These reductions would still allow an increase of $1,671,975 or 5.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $318,169 in FY 2014-15. Of the $318,169 in recommended reductions, $290,169 are ongoing savings and $28,000 are one-time savings. These reductions would still allow an increase of $1,118,936 or 3.7% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CPC – CITY PLANNING

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY2012-2013 Budget	FY2013-2014 Proposed	Increase/ Decrease from FY2012-2013	FY2014-2015 Proposed	Increase/ Decrease from FY2013-2014
CITY PLANNING					
ADMINISTRATION/PLANNING	9,928,716	9,953,961	25,245	9,876,856	(77,105)
CITYWIDE PLANNING	4,623,888	5,885,155	1,261,267	6,408,189	523,034
CURRENT PLANNING	7,106,022	8,122,387	1,016,365	8,279,964	157,577
ENVIRONMENTAL PLANNING	4,958,878	4,620,442	(338,436)	5,393,857	773,415
ZONING ADMINISTRATION AND COMPLIANCE	1,568,206	1,635,626	67,420	1,695,810	60,184
CITY PLANNING	**28,185,710**	**30,217,571**	**2,031,861**	**31,654,676**	**1,437,105**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,031,861 largely due to:

- Increased revenues from (a) New Construction Building Permit Fee Revenues, (b) Building Permit Alterations Fee, and (c) Environmental Planning Fees, which is a result of the economic recovery as more permit applications for new developments are being filed.

- An increase in personnel costs due to new positions that are proposed for FY 2013-14, the hiring of 8 new positions that were approved in the FY 2012-13 supplemental appropriation as well as an increase in fringe benefits for current staff.

- Increased support for the existing Pavement to Parks Program and the Better Market Street Project.

- Multiple contracts for consultants to (1) conduct a Citywide Historic Survey; (2) conduct a Fiscal Feasibility Analysis to inform the proposed Citywide Transportation Sustainability Fee; (2) assess and consolidate all of the Department's design guidelines documents; (3) and update the Department's public information documents.

- Increased work order costs from the Department of Telecommunications and Information Services (DTIS) due to an increase in the allocation for the City's central information technology system.

DEPARTMENT: CPC – CITY PLANNING

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $1,437,105 largely due to:

- Continued increase in revenues for reviewing projects relative to FY 2012-13 revenue levels.
- Increased grant funding from State and Federal sources as well as non-profit organizations.
- The annualization of the new positions.
- Multiple contracts for consultants to (1) conduct a Street Tree Inventory in coordination with the Department of Public Works and the Recreation and Park Department; and (2) prepare the Housing Element California Environmental Quality Act (CEQA) document.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 158.59 FTEs, which are 6.82 FTEs more than the 151.77 FTEs in the original FY 2012-13 budget. This represents a 4.5% increase in FTEs from the original FY 2012-13 budget.

The Department is requesting 13 new positions, offset by other adjustments, including:

- One business analyst to support the new Permit and Project Tracking Systems.
- One public relations assistant to improve the Department's social media content and support the Communications Managers on various initiatives.
- One project manager to manage the zoning, design and coordination of project along Market Street including the Better Market Street project.
- Eight Planner III's (four of these positions are part time positions) to (a) increase the Department's outreach to neighborhoods and businesses regarding Planning Code legislation and projects, (b) work on new monitoring and reporting requirements, (c) manage Site Master Plans and other projects within the Citywide Planning division, (d) work on Historic Preservation projects, and (e) conduct architectural review of redevelopment projects.
- One Planner IV for transportation planning and policy.
- One Planner IV that is being transferred from the San Francisco Public Utilities Commission (PUC) to perform PUC related activities.

DEPARTMENT: CPC – CITY PLANNING

The Planning Department is also undergoing a reorganization within the Administration Division including the restructuring of management in the Information Services and Operations Division and the substitutions of several administrative positions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 161.37 FTEs, which are 2.78 FTEs more than the 158.59 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.8% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

The Department is not proposing any new positions in FY 2014-15. The increase is due to the annualization of new positions created in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $27,247,972 in FY 2013-14, are $3,846,413 or 16.4% more than FY 2012-13 revenues of $23,401,559. General Fund support of $2,969,599 in FY 2013-14 is $1,814,552 or 37.9% less than FY 2012-13 General Fund support of $4,784,151.

The Department projects fee revenues in FY 2013-14 due to planning permit applications to increase by 4%, comparable to the rate of increase in FY 2012-13, due to the upsurge in construction activity and large scale development projects resulting from the economic recovery. Planning fees will also be adjusted by the Consumer Price Index (CPI) or 2.58% in FY 2013-14.

FY 2014-15

The Department's revenues of $28,481,606 in FY 2014-15 are $1,233,634 or 4.5% more than FY 2013-14 estimated revenues of $27,247,972. General Fund support of $3,173,070 in FY 2014-15 is $203,471 or 6.9% more than FY 2013-14 General Fund support of $2,969,599.

OTHER ISSUES:

The Board of Supervisors approved 8 new limited-term positions in the FY 2012-13 supplemental appropriation to address the backlog in planning cases and various permits, which have not yet been filled.

The Department is proposing to create 9 new positions in FY 2013-14 to also process planning permit applications due to a continued increase in planning permit applications. These positions, which are not funded in the FY 2013-14 budget, would be funded with fee revenues and include:

- Four Planner II's in the Current Planning Division
- Two Planner III's is the Current Planning Division
- One Planner III in the Environmental Planning Division

- One Planner II in the Environmental Planning Division

According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization, prior to receiving funding for the positions, to quickly hire necessary positions to process new planning permits when project applications and fees are received. The Department may submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these 9 new positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $359,886 in FY 2013-14. Of the $359,886 in recommended reductions, $227,082 are ongoing savings and $132,804 are one-time savings. These reductions would still allow an increase of $1,671,975 or 5.9% in the Department's FY 2013-14 budget.

The recommended reductions of $359,886 are funded by fee revenues, which can be reallocated to pay for other eligible Planning Department programs proposed to be funded by the General Fund in FY 2013-14. Therefore, $359,886 in the proposed General Fund allocation to the Planning Department can be returned to the General Fund balance.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $318,169 in FY 2014-15. Of the $318,169 in recommended reductions, $290,169 are ongoing savings and $28,000 are one-time savings. These reductions would still allow an increase of $1,118,936 or 3.7% in the Department's FY 2014-15 budget.

The recommended reductions of $318,169 are funded by fee revenues, which can be reallocated to pay for other eligible Planning Department programs proposed to be funded by the General Fund in FY 2014-15. Therefore, $318,169 in the proposed General Fund allocation to the Planning Department can be returned to the General Fund balance.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
	FEF - Administration/Planning													
Public Relations Assistant	0.77	0.00	$44,593	$0	$44,593			1.00	0.00	$58,901	$0	$58,901		
Mandatory Fringe Benefits			$22,987	$0	$22,987					$32,136	$0.00	$32,136		
	Total Savings			*$67,580*				*Total Savings*			*$91,037*			
	The proposed position is responsible for improving the Department's social media content, internal and external communications and other administrative duties. The Department currently has a public relations officer to provide these services. Moreover, the Budget and Legislative Analyst is recommending approval of a Planner III in Citywide Planning who will be dedicated to public outreach and public education efforts with the City's neighborhoods and businesses.							Ongoing savings.						
Training			$38,000	$33,000	$5,000		X			$38,000	$10,000	$28,000		X
	Proposed training budget includes Conflict Mediation Skills Training provided by outside consultants for $15,000. Department could not provide quotes justifying the cost for this training.							Reduce training budget because a planned retreat and other training workshops will be held in FY 2013-14, not in FY 2014-15.						
	FAH- Citywide Planning													
Planner III	2.87	2.11	$290,578	$213,630	$76,948			3.25	2.25	$333,093	$230,603	$102,490		
Mandatory Fringe Benefits			$122,928	$90,374	$32,554					$151,584	$104,942	$46,642		
	Total Savings			*$109,502*				*Total Savings*			*$149,132*			
	Two new full time and four new part time Planner III positions (2.87 FTEs in FY 2013-14) are being requested in this division. The Budget and Legislative Analyst is recommending approval of two new full time Planner III positions (1.54 FTE in FY 2013-14) and two new part time positions (.57 FTE in FY 2013-14) to work on new mandated monitoring and reporting requirements, the Chinatown Open Space Project, the Urban Design Guidelines project, and outreach to City neighborhoods and businesses for Planning Code legislation and projects. The Budget and Legislative Analyst is recommending disapproval of two part-time Planner III positions (0.76 FTEs in FY 2013-14) to provide support for Site Master Plans and the Hunters Point Shipyard Project which can be completed by internal staff. With our recommendation, in FY 2013-14 the division will have 10.0 FTE Planner II's, 13.67 FTE Planner III's positions, and 6.0 FTE Planner IV's to provide these functions.							Ongoing savings.						
Professional & Specialized			$284,503	$234,503	$50,000					$258,304	$208,304	$50,000		
	Reduce professional and specialized service contracts which include the development of a dwelling unit handbook, conducting public outreach and performing studies and assessements of various Citywide Planning issues. The Budget and Legislative Analyst is recommending a Planner III in this division that will be dedicated to public outreach. Scope of work for contracts should be reduced to account for work that can be done internally.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Planner III	1.54	1.00	$155,920	$101,246	$54,674		X							
Mandatory Fringe Benefits			$65,960	$42,830	$23,130									
	Total Savings			*$77,804*										
	Reduce two new Planner III positions from 1.54 FTE in FY 2013-14 to 1.0 FTE Planner III's to reflect a January start date (two 0.5 FTE Planner III's in FY 2013-14). Both Planner III's will be annualized to 1.0 FTE Planner III's in FY 2014-15 for a total of 2.0 FTE Planner III's in FY 2014-15 as originally requested by the Department.													
Professional & Specialized Services			$285,000	$235,000	$50,000		X							
	Reduce professional and specialized service contracts for marketing for the Cities Alive Conference and consultants to update planning guidelines and public information documents where support from internal staff can be provided. The Department could not provide sufficient justification for the cost of several contracts.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$132,804	$227,082	$359,886
Total	$132,804	$227,082	$359,886

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$28,000	$290,169	$318,169
Total	$28,000	$290,169	$318,169

4723

22

GF = General Fund
1T = One Time

CPC - City Planning

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Policy Recommendations														
FDP- Current Planning														
Planner III	1.54	1.54 L												
Planner II	3.08	3.08 L												
FFP- Current Planning														
Planner III- Environmental Pla	1.54	1.54 L												
Planner II	0.77	.77 L												

The Department is requesting to create nine new positions in FY 2013-14 that are not funded:
- Two new Planner III positions (1.54 FTE in FY 2013-14) in Current Planning to process planning permits for new projects;
- Four new Planner II positions (3.08 FTE in FY 2013-14) in Current Planning to process planning permits for new projects;
- Two new Environmental Planner III positions (1.54 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects; and
- One new Planner II in the (0.77 FTE in FY 2013-14) in Environmental Planning for environmental review of new projects.

According to the Department, because several months are required to process, recruit and hire new positions, the Department needs this position authorization to quickly hire necessary positions to process new development projects when project applications and fees are received. The Department may submit a supplemental appropriation ordinance to the Board of Supervisors to appropriate Department revenues to fund these positions when the funds become available. The Budget and Legislative Analyst considers approval of these new, unfunded positions to be a policy matter for the Board of Supervisors. If the Board approves these positions, we recommend that they be designated limited tenure for the term of the respective projects.

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $83,111,935 budget for FY 2013-14 is $7,477,066 or 9.9% more than the original FY 2012-13 budget of $75,634,869.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 217.95 FTEs, which are 18.75 FTEs more than the 199.20 FTEs in the original FY 2012-13 budget. This represents a 9.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $81,403,844 in FY 2013-14, are $7,356,766 or 9.9% more than FY 2012-13 revenues of $74,047,078. General Fund support of $1,708,091 in FY 2013-14 is $120,300 or 7.6% more than FY 2012-13 General Fund support of $1,587,791.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $80,345,648 budget for FY 2014-15 is $2,766,287 or 3.3% less than the Mayor's proposed FY 2013-14 budget of $83,111,935.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 215.87 FTEs, which are 2.08 FTEs less than the 217.95 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $78,514,746 in FY 2014-15 are $2,889,097 or 3.5% less than FY 2013-14 estimated revenues of $81,403,844. General Fund support of $1,830,901 in FY 2014-15 is $122,810 or 7.2% more than FY 2013-14 General Fund support of $1,708,091.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $454,708 in FY 2013-14 all of which are ongoing savings. These reductions would still allow an increase of $7,022,358 or 9.3% in the Department's FY 2013-14 budget.

The Budget and Legislative Analyst also recommends placing $228,000 on Budget and Finance Committee Reserve.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $543,115 in FY 2014-15, which are ongoing savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
GENERAL SERVICES AGENCY - TECHNOLOGY					
ADMINISTRATION	23,541,789	27,024,554	3,482,765	27,940,734	916,180
GOVERNANCE AND OUTREACH	9,087,343	8,965,129	(122,214)	9,356,228	391,099
OPERATIONS	31,333,200	32,694,054	1,360,854	30,237,969	(2,456,085)
REPRODUCTION SERVICES	0	0	0	0	0
TECHNOLOGY	2,601,035	3,242,459	641,424	2,508,443	(734,016)
TECHNOLOGY SERVICES:PUBLIC SAFETY	9,071,502	11,185,739	2,114,237	10,302,274	(883,465)
GENERAL SERVICES AGENCY - TECHNOLOGY	**75,634,869**	**83,111,935**	**7,477,066**	**80,345,648**	**(2,766,287)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $7,477,066 largely due to the initiation or continuation of the following projects:

- Project Management Office: Creation of a new Project Management Office to support the completion of all Department and City-wide IT projects;
- City Free Wi-Fi: Completion of the development of a citywide, free Wi-Fi network;
- Fiber to City-Owned Buildings: Continuation of the extension of a robust fiber network to City-owned buildings;
- Enterprise Security Dashboard: Expansion of a program to allow all City departments to perform high-level assessments of their IT environments by monitoring applications, servers, and networks;
- Security Visibility and Intelligence Data Loss Prevention: Implementation of data loss prevention tools, with a particular emphasis on the City's maintenance of confidential information;
- Radio Security Enhancement Project: Upgrade of the City-owned radio facilities, chiefly used for crisis communication;
- Customer Service Desk Ticketing System: Replacement of the City's ServiceDesk application, HP Open View ServiceCenter;
- Disaster Recovery Project: Design and development of a system to connect the City's financial systems to the California State Office of Technology Services Data Center;
- Business License Portal Pilot: Improvement of the City's business permit and licensing process consistent with task 13 of the City's Jobs Plan.

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $2,766,287 largely due to the completion and termination of the following projects in FY2013-14:

- City Free Wi-Fi
- Enterprise Security Dashboard
- Security Visibility and Intelligence Data Loss Prevention
- Disaster Recovery Project
- Business License Portal Pilot

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 217.95 FTEs, which are 18.75 FTEs more than the 199.20 FTEs in the original FY 2012-13 budget. This represents a 9.4% increase in FTEs from the original FY 2012-13 budget.

The proposed budget includes new positions chiefly to support the following projects: Fiber to City-Owned Buildings, the Customer Service Desk Ticketing System, the Project Management Office, the Disaster Recovery Project, and the Business License Portal Pilot.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 215.87 FTEs, which are 2.08 FTEs less than the 217.95 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

This reduction in FTEs in the proposed budget is chiefly due to the sunset of the limited tenure positions proposed with the year-long Business License Portal Pilot program created to implement task 13 of the City Jobs Plan.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $81,403,844 in FY 2013-14, are $7,356,766 or 9.9% more than FY 2012-13 revenues of $74,047,078. General Fund support of $1,708,091 in FY 2013-14 is $120,300 or 7.6% more than FY 2012-13 General Fund support of $1,587,791.

Changes in the Department's FY 2013-14 revenues are a result of: increases in expenditure recovery from other City departments; reduced use of fund balance; and increased revenue from licenses and fines.

DEPARTMENT: TIS – DEPARTMENT OF TECHNOLOGY

FY 2014-15

The Department's revenues of $78,514,746 in FY 2013-14, are $2,889,097 or 3.5% less than FY 2013-14 estimated revenues of $81,403,844. General Fund support of $1,830,901 in FY 2014-15 is $122,810 or 7.2% more than FY 2013-14 General Fund support of $1,708,091.

Specific changes in the Department's FY 2014-15 revenues include continued reductions in the Department's use of fund balance, as well as a reduction in anticipated expenditure recoveries from other City departments.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $454,708 in FY 2013-14 all of which are ongoing savings. These reductions would still allow an increase of $7,022,358 or 9.3% in the Department's FY 2013-14 budget.

The Budget and Legislative Analyst also recommends placing $228,000 on Budget and Finance Committee Reserve.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $543,115 in FY 2014-15, which are ongoing savings.

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	BIU - Administration													
Project Manager I	1.54	1.54	$184,161	$0	$184,161			2.00	2.00	$242,108	$0	$242,108		
Mandatory Fringe Benefits			$72,785	$0	$72,785					$103,245	$0	$103,245		
	Total Savings			*$256,946*				*Total Savings*			*$345,353*			
	The Department has requested two Project Manager I positions for the proposed Project Management Office, established to support the management of technology projects. Currently, the Department does not have dedicated project managers but rather uses existing staff to serve as project managers on specific technology projects in addition to their other functions. The Department is requesting two new permanent project manager positions dedicated to project management of Department-specific and Citywide technology projects. Our recommendation would approve these two new permanent project manager positions as off-budget positions, requiring the Department to obtain specific sources of project funds for each of these positions.							Ongoing savings.						
	BIT - Technology													
Management Assistant	0.77	0.00	$58,849	$0	$58,849		x							
Mandatory Fringe Benefits			$27,209	$0	$27,209		x							
	Total Savings			*$86,058*										
	The Department has not sufficiently demonstrated the need for a 0.77 FTE Management Assistant to aid in the implementation of the temporary Business License Portal Program.													
IS Business Analyst - Senior	1.54	0.77	$164,722	$82,361	$82,361		x							
Mandatory Fringe Benefits			$67,738	$33,869	$33,869		x							
IS Business Analyst	0.00	0.77	$0	$71,134	($71,134)		x							
Mandatory Fringe Benefits			$0	$30,961	($30,961)		x							
	Total Savings			*$14,135*										
	The Department is requesting two new limited tenure Senior IS Business Analyst positions to implement the temporary Business License Portal Program. The Department has not sufficiently demonstrated the need for two Senior IS Business Analysts in the proposed program structure comprised of four employees. Based on the project goals and objectives, substituting one new IS Business Analyst position for one of the requested new Senior IS Business Analyst positions will be sufficient to meet the stated program objectives.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Manager III	0.77	0.00	$100,720	$0	$100,720		x							
Mandatory Fringe Benefits			$41,089	$0	$41,089		x							
Manager II	0.00	0.77	$0	$94,491	($94,491)		x							
Mandatory Fringe Benefits			$0	$43,171	($43,171)		x							
	Total Savings			*$4,147*										
	The Department is requesting one new Manager III position for the temporary Business License Portal Program. Because the requested position, which will be responsible for a single program and therefore does not meet the specifications of the DHR job description for the Manager III classification, which states that the classification oversees an entire division within a department, the Budget and Legislative Analyst recommends approving the requested position as a Manager II rather than a Manager III.													
Expected Recovery for Services to AAO Funds			($766,679)	($662,339)	($104,340)		x							
	This reduction in a work order with the the Office of Economic and Workforce Development is to account for the above reductions in the Business License Portal Pilot project as OEWD is funding the one-year of this project.													
	BTO - Technology Services - Public Safety													
Materials and Supplies Budget Only			$384,201	$309,201	$75,000					$384,201	$309,201	$75,000		
	The Department of Technology provides minor repairs and maintenance to City departments' communications radios. Because the Budget and Finance Committee , has approved a reduction to the City's contract with Motorola to purchase radios, the budget required for future repairs and maintenance is correspondingly reduced.							Ongoing savings.						
	BAK - Operations													
Professional & Specialized Services			$900,905	$825,752	$75,153					$900,905	$825,752	$75,153		
	Reduce to reflect the Department's annual contract total with Tident Services, Inc. of $808,752 plus the Department's $17,000 contingency for the contract for maintenance and support of the City's Mainframe.							Ongoing savings.						

4731

30

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	BK4 - Governance and Outreach													
Professional & Specialized Services			$231,009	$191,400	$39,609	x				$231,009	$191,400	$39,609	x	
	Reduce to reflect projected annual costs as reported by the Department for closed captioning services.							Ongoing savings in the final year of the contract.						
Maintenance Services - Equipment			$10,000	$2,000	$8,000	x				$10,000	$2,000	$8,000	x	
	Reduced to reflect historical expenditures.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$47,609	$47,609
Non-General Fund	$0	$407,099	$407,099
Total	$0	$454,708	$454,708

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$47,609	$47,609
Non-General Fund	$0	$495,506	$495,506
Total	$0	$543,115	$543,115

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TIS - General Services Agency- Technology

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Reserve Recommendations														
Professional & Specialized Services			$228,000	$228,000	$0									
	The Department has not provided documentation justifying the professional services costs associated with the Business License Portal Program. The Budget and Legislative Analyst recommends placing these one-time program expenses on Budget and Finance Committee Reserve pending submission of budget details.													

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $158,303,662 budget for FY 2013-14 is $11,731,177 or 8.0% more than the original FY 2012-13 budget of $146,572,485.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 826.21 FTEs, which are 18.7 FTEs more than the 807.51 FTEs in the original FY 2012-13 budget. This represents a 2.3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $128,481,406 in FY 2013-14, are $10,190,057 or 8.6% more than FY 2012-13 revenues of $118,291,349. General Fund support of $29,822,216 in FY 2013-14 is $1,541,080 or 5.5% more than FY 2012-13 General Fund support of $28,281,136.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $202,554,080 budget for FY 2014-15 is $44,250,418 or 28.0% more than the Mayor's proposed FY 2013-14 budget of $158,303,662.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 827.64 FTEs, which are 1.43 FTEs more than the 826.21 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.17% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $120,200,393 in FY 2014-15 are $8,281,013 or 6.5% less than FY 2013-14 estimated revenues of $128,481,406. General Fund support of $82,353,687 in FY 2014-15 is $52,531,471 or 176% more than FY 2013-14 General Fund support of $29,822,216.

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $411,179 in FY 2013-14. Of the $411,179 in recommended reductions, $103,679 are ongoing savings and $307,500 are one-time savings. These reductions would still allow an increase of $11,319,998 or 7.7% in the Department's FY 2013-14 budget. These recommendations were accepted by the Budget and Finance Committee on June 17, 2013.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $129,009 in FY 2014-15. All of the $129,009 in recommended reductions are ongoing savings. These reductions would still allow an increase of $44,121,409 or 27.9% in the Department's FY 2014-15 budget. These recommendations were accepted by the Budget and Finance Committee on June 17, 2013.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding DPW's Laborer Apprentice Program for the San Francisco Housing Authority for FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

GSA-DPW General Services Agency - Department of Public Works

Object Title	FY 2013-14 FTE From	FY 2013-14 FTE To	FY 2013-14 Amount From	FY 2013-14 Amount To	FY 2013-14 Savings	GF	1T	FY 2014-15 FTE From	FY 2014-15 FTE To	FY 2014-15 Amount From	FY 2014-15 Amount To	FY 2014-15 Savings	GF	1T
Policy Recommendations														
	BAZ- Street Environmental Services													
General Laborer Supervisor I								23.00	22.00	$1,571,722	$1,503,387	$68,335	X	
Mandatory Fringe Benefits										$821,095	$785,395	$35,700	X	
Environmental Service Worker								14.00	8.00	$690,804	$394,745	$296,059	X	
Mandatory Fringe Benefits										$438,648	$250,656	$187,992	X	
Truck Driver								5.00	4.60	$395,255	$363,635	$31,620	X	
Mandatory Fringe Benefits										$204,415	$188,062	$16,353	X	
General Laborer								125.50	125.10	$7,742,391	$7,717,714	$24,677	X	
Mandatory Fringe Benefits										$4,207,350	$4,193,940	$13,410	X	
										Total Savings	*$674,146*			

The Budget and Legislative Analyst's audit of the San Francisco Housing Authority (SFHA) recommended termination of the Memorandum of Understanding (MOU) between DPW and SFHA for the Laborer Apprentice Program in order for SFHA to provide the program directly. The Mayor's proposed FY 2013-14 and FY 2014-15 budget continues the Laborer Apprentice Program for SFHA as a City cost. The Board of Supervisors, as a policy option, could approve City funds for the Laborer Apprentice Program in FY 2013-14 and transfer the program to SFHA in FY 2014-15.

FY 2013-14
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Policy Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$674,146	$674,146
Non-General Fund	$0	$0	$0
Total	$0	$674,146	$674,146

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The department's proposed $51,469,813 budget for FY 2013-14 is $25,447,777 or 97.8 % more than the original FY 2012-13 budget of $26,022,036.

Personnel Changes

The number of full-time equivalent (FTE) net operating positions budgeted for FY 2013-14 are 49.70 FTEs, which are 11.18 FTEs more than the 38.52 FTEs in the original FY 2012-13 budget. This represents a 29.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues, including transfers and recoveries, of $41,704,821 in FY 2013-14, are $22,821,191 or 120.9% more than FY 2012-13 revenues of $18,883,630. General Fund support of $9,764,992 in FY 2013-14 is $2,626,586 or 36.8% more than FY 2012-13 General Fund support of $7,138,406.

YEAR TWO: FY 2014-15

Budget Changes

The department's proposed $54,617,383 budget for FY 2014-15 is $3,147,570 or 6.1% more than the Mayor's proposed FY 2013-14 budget of $51,469,813.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 50.78 FTEs, which are 1.08 FTEs more than the 49.70 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues, including transfers and recoveries, of $46,663,120 in FY 2014-15 are $4,958,299 or 11.9% more than FY 2013-14 estimated revenues of $41,704,821. General Fund support of $7,954,263 in FY 2014-15 is $1,810,729 or 18.6% less than FY 2013-14 General Fund support of $9,764,992.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: MYR – MAYOR

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $63,505 in FY 2013-14. Of the $63,505 in recommended reductions, $15,104 are ongoing savings and $48,401 are one-time savings. These reductions would still allow an increase of $25,384,272 or 97.6% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $6,851 to the General Fund.

Together, these recommendations will result in $70,356 savings to the City's General Fund in FY 2013-14, which were accepted by the Budget and Finance Committee on June 17, 2013.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended General Fund reductions to the proposed budget total $15,653 in FY 2014-15, all of which are ongoing savings. These reductions would still allow an increase of $3,131,917 or 6.1% in the Department's FY 2014-15 budget. These recommendations were accepted by the Budget and Finance Committee on June 17, 2013.

In addition, the Budget and Legislative Analyst includes a Policy Recommendation regarding the Housing Trust Fund for FY 2014-15.

MYR - Mayor

Policy Recommendations

MYR - Mayor

FFC - Affordable Housing - Housing Trust Fund												
Neighborhood Initiative - Programmatic Project	$200,000	$200,000	$0	x								
Neighborhood Initative - Community Based Org				x				$1,000,000	$1,000,000	$0	x	
Downpayment Assistance Loan Prorgam	$1,000,000	$1,000,000	$0	x				$2,000,000	$2,000,000	$0	x	
First Responder Loan Program	$1,000,000	$1,000,000	$0	x				$1,000,000	$1,000,000	$0	x	
Housing Stabilization - Community Based Org	$825,000	$825,000	$0	x				$1,100,000	$1,100,000	$0	x	
Housing Development Pool Loans	$14,821,000	$14,821,000	$0	x				$14,346,000	$14,346,000	$0	x	
Small Site Acq/Rehab Program Loans	$1,000,000	$1,000,000	$0	x				$2,000,000	$2,000,000	$0	x	

	Total Savings $0	*Total Savings* $0
	The above-listed programs totaling $18,846,000 are part of the Mayor's Office of Housing new $20 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. The total Housing Trust Fund appropriation of $20 million is not discretionary, and there are specific required funding levels over the first five years, such as (a) $15 million for the Downpayment Assistance Loan Programs in the first five years, (b) up to $15 million for the Housing Stabilization Programs in the first five years, and (c) a maximum of 10% of the Housing Trust Fund in any one year for the Neighborhood Infrastructure Grant Program. However, the specific allocation of funding to individual programs is discretionary in FY 2013-14, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors.	The above-listed programs totaling $21,446,000 are part of the Mayor's Office of Housing $22.8 million General Fund set-aside for the Housing Trust Fund, in response to San Francisco voters approval of Proposition C in November 2012. While the total Housing Trust Fund appropriation of $22.8 million is not discretionary, and there are specific required funding levels over the first five years, the specific allocation of funding to individual programs is discretionary in FY 2014-15, such that the requested specific appropriations are considered policy decisions for the Board of Supervisors.

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $294,885,613 budget for FY 2013-14 is $26,341,866 or 9.8% more than the original FY 2012-13 budget of $268,543,747.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 717.61 FTEs, which are 28.99 FTEs more than the 688.62 FTEs in the original FY 2012-13 budget. This represents a 4.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $243,048,043 in FY 2013-14, are $18,892,394 or 8.4% more than FY 2012-13 revenues of $224,155,649. General Fund support of $51,837,570 in FY 2013-14 is $7,449,472 or 16.8% more than FY 2012-13 General Fund support of $44,388,098.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $292,716,021 budget for FY 2014-15 is $2,169,592 or 0.7% less than the Mayor's proposed FY 2013-14 budget of $294,885,613.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 732.98 FTEs, which are 15.37 FTEs more than the 717.61 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $245,839,929 in FY 2014-15 are 2,791,886 or 1.1% more than FY 2013-14 estimated revenues of $243,048,043. General Fund support of $46,876,092 in FY 2014-15 is $4,961,478 or 9.6% less than FY 2013-14 General Fund support of $51,837,570.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADM – CITY ADMINISTRATOR'S OFFICE

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $708,506 in FY 2013-14. Of the $708,506 in recommended reductions, $417,882 are ongoing savings and $290,624 are one-time savings. These reductions would still allow an increase of $25,633,360 or 9.5% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $499,910 in FY 2014-15. Of the $499,910 in recommended reductions, $421,680 are ongoing savings and $78,230 are one-time savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADM – CITY ADMINISTRATOR'S OFFICE

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
GENERAL SERVICES AGENCY - CITY ADMIN					
11 CALL CENTER	10,879,996	11,479,480	599,484	11,794,312	314,832
ANIMAL WELFARE	5,395,922	5,712,200	316,278	4,963,433	(748,767)
CAPITAL ASSET PLANNING	750,000	750,000	0	750,000	0
CITY ADMINISTRATOR - ADMINISTRATION	9,469,713	10,528,005	1,058,292	10,415,663	(112,342)
COMMUNITY AMBASSADOR PROGRAM	496,385	580,753	84,368	718,484	137,731
COMMUNITY REDEVELOPMENT	0	728,678	728,678	752,019	23,341
CONTRACT MONITORING	4,476,177	4,662,030	185,853	3,986,097	(675,933)
COUNTY CLERK SERVICES	1,894,985	1,886,255	(8,730)	1,876,877	(9,378)
DISABILITY ACCESS	8,424,249	7,937,835	(486,414)	5,490,603	(2,447,232)
EARTHQUAKE SAFETY PROGRAM	440,000	590,000	150,000	590,000	0
ENTERTAINMENT COMMISSION	861,464	851,356	(10,108)	875,315	23,959
FACILITIES MGMT & OPERATIONS	40,692,393	45,788,116	5,095,723	50,922,979	5,134,863
FLEET MANAGEMENT	991,055	990,923	(132)	1,125,655	134,732
GRANTS FOR THE ARTS	11,888,347	12,787,639	899,292	12,814,723	27,084
IMMIGRANT AND LANGUAGE SERVICES	1,841,055	2,009,655	168,600	2,026,021	16,366
JUSTIS PROJECT - CITY ADM OFFICE	3,481,495	3,397,792	(83,703)	3,425,758	27,966
LIVING WAGE / LIVING HEALTH (MCO/HCAO)	3,297,163	3,722,140	424,977	3,820,910	98,770
MEDICAL EXAMINER	6,191,525	11,406,772	5,215,247	6,738,758	(4,668,014)
MOSCONE EXPANSION PROJECT	1,700,000	3,400,000	1,700,000	0	(3,400,000)
NEIGHBORHOOD BEAUTIFICATION	1,865,000	1,840,000	(25,000)	1,380,000	(460,000)
PROCUREMENT SERVICES	5,106,654	5,366,628	259,974	5,544,031	177,403
PUBLICITY AND ADVERTISING	0	0	0	0	0
REAL ESTATE SERVICES	26,874,789	27,414,519	539,730	29,921,138	2,506,619
REPRODUCTION SERVICES	6,025,989	6,853,219	827,230	6,799,546	(53,673)
RISK MANAGEMENT / GENERAL	14,325,471	18,305,849	3,980,378	18,376,381	70,532
TOURISM EVENTS	73,465,907	73,595,485	129,578	74,688,351	1,092,866
TREASURE ISLAND	1,758,079	1,924,948	166,869	1,848,550	(76,398)
VEHICLE & EQUIPMENT MAIN & FUELING	25,949,934	30,375,336	4,425,402	31,070,417	695,081
GENERAL SERVICES AGENCY - CITY ADMIN	**268,543,747**	**294,885,613**	**26,341,866**	**292,716,021**	**(2,169,592)**

DEPARTMENT: ADM – CITY ADMINISTRATOR'S OFFICE

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $26,341,866 largely due to:

- Increased spending on capital projects, including the Moscone Expansion Project, a new emergency generator and fire alarm system at City Hall, the Alemany Market repaving, and various building improvements related to American's with Disabilities Act (ADA) compliance;
- Increased insurance premium costs for commercial properties owned by the City;
- Relocation of the Medical Examiner's office to a new, seismically-safe facility;
- Increased costs for vehicle maintenance and fuel;
- Increased salary costs due to increased demand for services from the 311 Call Center, Reproduction Services, and the Facilities and Operations programs; and
- New rent payments for 1155 Market Street and increased debt service for City-owned properties.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $2,169,592 from the Mayor's proposed FY 2013-14 budget largely due to completion of one-time projects, such as the relocation of the Medical Examiner's Office.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 717.61 FTEs, which are 28.99 FTEs more than the 688.62 FTEs in the original FY 2012-13 budget. This represents a 4.2% increase in FTEs from the original FY 2012-13 budget. The increase in FTEs results from reductions in attrition savings, allowing the Department to hire vacant positions, and increases in temporary salaries for the 311 Call Center. The Department is also requesting new positions including:

- One Senior Administrative Analyst to support the Budget and Planning Unit in the City Administrator's Office;
- One Junior Management Assistant in the Immigrant and Language Services program;
- Two Clerks and one Graphic Artist in Reproduction Services to handle increased demand for services; and

- Planner III, Manager I, and Administrative Analyst positions in Facilities Management and Operations in preparation for the new public safety building.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 732.98 FTEs, which are 15.37 FTEs more than the 717.61 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.1% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $243,048,043 in FY 2013-14, are $18,892,394 or 8.4% more than FY 2012-13 revenues of $224,155,649. General Fund support of $51,837,570 in FY 2013-14 is $7,449,472 or 16.8% more than FY 2012-13 General Fund support of $44,388,098.

FY 2014-15

The Department's revenues of $245,839,929 in FY 2014-15 are 2,791,886 or 1.1% more than FY 2013-14 estimated revenues of $243,048,043. General Fund support of $46,876,092 in FY 2014-15 is $4,961,478 or 9.6% less than FY 2013-14 General Fund support of $51,837,570.

COMMENTS

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $708,506 in FY 2013-14. Of the $708,506 in recommended reductions, $417,882 are ongoing savings and $290,624 are one-time savings. These reductions would still allow an increase of $25,633,360 or 9.5% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $499,910 in FY 2014-15. Of the $499,910 in recommended reductions, $421,680 are ongoing savings and $78,230 are one-time savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	FFO - 311 Call Center													
Temporary Salaries			$418,331	$371,331	$47,000	x	x							
Mandatory Fringe Benefits			$12,509	$11,103.60	$1,405	x	x							
	Total Savings			*$48,405*										
	The Mayor's proposed FY 2013-14 budget increases temporary salaries by $250,000 in the 311 Call Center. The recommended reduction of $47,000 is consistent with the 311 Call Center's operational need and FY 2014-15 budgeted expenditures.													
Other Current Expenses			$382,500	$354,781	$27,719	x				$382,500	$354,781	$27,719	x	
	Reduced to reflect anticipated expenses on actual software and technology services based off documentation provided by the department.							Ongoing reduction.						
	AUA-Animal Welfare													
Materials and Supplies			$253,000	$223,000	$30,000	x				$253,000	$223,000	$30,000	x	
	Department is requesting an increase of $50,000 (from the previous year total of $203,000 to $253,000) to cover the increased cost of animal medicines and new equipment. The Budget and Legislative Analyst's recommendation provides for a 10 percent increase, consistent with the expected increase in the cost of medicines.							Ongoing reduction.						
Equipment Purchase			$96,034	$23,926	$72,108	x	x							
	Department is requesting funding for two pieces of lab equipment and two new vehicles, but the department has not provided age, mileage, or maintenance concerns for vehicles slated to be replaced. Recommended reduction reflects savings from not purchasing the two new vehicles.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Attrition Savings--Misc.	(1.35)	(1.80)	($89,901)	($118,391)	$28,490	x		(1.35)	(1.80)	($91,069)	($121,977)	$30,908	x	
Mandatory Fringe Benefits			($35,960)	($47,356)	$11,396	x				($36,428)	($48,791)	$12,363	x	
	Total Savings *$39,886*							*Total Savings* *$43,271*						
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						
	FAC-City Administrator's Office													
Attrition Savings--Misc.	(1.29)	(1.94)	($132,565)	($196,068)	$63,503	x		(1.29)	(1.94)	($134,316)	($196,068)	$61,752	x	
Mandatory Fringe Benefits			($53,026)	($76,961)	$23,935	x				($53,726)	($76,961)	$23,235	x	
	Total Savings *$87,438*							*Total Savings* *$84,987*						
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AME - County Clerk Services													
Professional and Specialzed Services			$61,130	$43,000	$18,130	x				$61,130	$43,000	$18,130	x	
	Department has agreed to this reduction to match expected spending patterns.							Ongoing reduction.						
Materials and Supplies			$110,000	$90,000	$20,000	x				$110,000	$90,000	$20,000	x	
	Recommended reduction reflects expected actual expenditures over next two fiscal years.							Ongoing reduction.						
	FFK - Fleet Management													
Equipment Purchase			$144,718	$114,257	$30,461	x	x			$279,450	$201,220	$78,230	x	x
	Department did not provide detail on vehicles to be replaced, regarding age, mileage and cost of maintenance. Recommended reduction reflects HACTO ordinance requiring 20% fleet reduction by July 1, 2015. Recommendation will allow for the purchase of four new vehicles instead of five.							Department did not provide detail on vehicles to be replaced, regarding age, mileage and cost of maintenance. Recommended reduction reflects HACTO ordinance requiring 20% fleet reduction by July 1, 2015. Recommendation will allow for the purchase of five new vehicles instead of seven.						
	FFB - Living Wage / Living Health													
Attrition Savings--Misc	(0.27)	(0.50)	($27,686)	($51,270)	$23,584	x	x							
Mandatory Fringe Benefits			($11,564)	($21,415)	$9,851	x	x							
	Total Savings			*$33,435*				*Total Savings*			*$0*			
	The recommended increase in Attrition Savings reflects anticipated vacancy that is not likely to be filled for approximately six months.													
	ASG - Medical Examiner													
Attrition Savings--Misc	(0.11)	(1.11)	($13,021)	($137,813)	$124,792	x		(0.11)	(1.11)	($13,202)	($140,040)	$126,838	x	
Mandatory Fringe Benefits			($5,208)	($55,125)	$49,917	x				($5,281)	($56,016)	$50,735	x	
	Total Savings			*$174,709*				*Total Savings*			*$177,573*			
	The Mayor's proposed FY 2013-14 budget reduces attrition savings to allow for the hire of vacant positions. The Department has not shown the need for the increased staffing. The Budget and Legislative Analyst's recommendation would restore attrition savings to the FY 2012-13 amount.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADM - Administration

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Equipment Purchase			$184,151	$77,936	$106,215	x	x							
	Department has requested 3 new Ford Econoline Cargo Vans (with added customizations) and 1 new Ford Escape Hybrid. However, department has only supplied age, mileage, and maintenance concerns for one of the vans and for the one car. Reduction reflects quoted price for one new Ford Econoline Cargo Van (with added customizations) and the new hybrid.													
Other Current Expenses			$383,968	$363,968	$20,000	x				$383,968	$363,968	$20,000	x	
	Department is requesting an increase in this line-item from $303,968 to $383,968 (an $80,000 increase). Of the $80,000 increase over the current year's budget, $40,000 was to make up for a cut in materials and supplies, while another $20,000 was intended for refrigerator maintenance costs. That leaves $20,000 that is beyond departmental needs. The recommended reduction will still provide a $60,000 increase in Other Current Expenses for the department.							Ongoing reduction.						

Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$290,624	$417,882	$708,506
Non-General Fund	$0	$0	$0
Total	$290,624	$417,882	$708,506

Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$78,230	$421,680	$499,910
Non-General Fund	$0	$0	$0
Total	$78,230	$421,680	$499,910

4748

47

GF = General Fund
1T = One Time

CITY AND COUNTY OF SAN FRANCISCO

BOARD OF SUPERVISORS

BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102 (415) 552-9292
FAX (415) 252-0461

June 24, 2013

TO: Budget and Finance Committee

FROM: Budget and Legislative Analyst

SUBJECT: Recommendations of the Budget and Legislative Analyst for Amendment of the Mayor's Fiscal Year 2013-2014 to Fiscal Year 2014-2015 Budget.

Page

Descriptions for Departmental Budget Hearing, June 26, 2013 Meeting, 10:00 a.m.

HSS	Health Service System	1
FIR	Fire Department	9
POL	Police Department	20
DAT	District Attorney	29
SHF	Sheriff	35
ADP	Adult Probation	43
TTX	Treasurer/Tax Collector	52
FAM	Fine Arts Museum	60
JUV	Juvenile Probation	65
DCYF	Department of Children, Youth & Their Families	70
DPH	Department of Public Health	77

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $9,115,128 budget for FY 2013-14 is $2,562,892 or 39.12 % more than the original FY 2012-13 budget of $6,552,236.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 45.78 FTEs, which are 10.68 FTEs more than the 35.10 FTEs in the original FY 2012-13 budget. This represents a 30.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues are $173,355 in FY 2013-14 are $6,000 or 3.5% more than revenues in FY 2012-13 of $167,355. The Department's Non-General Fund recoveries are $4,303,238 in FY 2013-14, which is $1,316,860 or 44.1% more than FY 2012-13 non-General Fund recoveries of $2,986,378. General Fund support of $4,811,890 in FY 2013-14 is $1,246,032 or 35% more than FY 2012-13 General Fund support of $3,565,858.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $9,630,226 budget for FY 2014-15 is $515,098 or 5.7% more than the Mayor's proposed FY 2013-14 budget of $9,115,128.

Personnel Changes

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 48.39 FTEs, which are 2.61 FTEs more than the 45.78 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 5.7% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues in FY 2014-15 are $173,355, which is the same amount budgeted for FY 2013-14. The Department's Non-General Fund recoveries of $4,515,855 in FY 2014-15, are $212,617 or 5% more than FY 2013-14 estimated Non-General Fund recoveries of $4,303,238. General Fund support of $5,114,371 in FY 2014-15 is $302,481 or 6.3% more than FY 2013-14 General Fund support of $4,811,890.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $210,259 in FY 2013-14. Of the $210,259 in recommended reductions, $67,235 are ongoing savings and $143,024 are one-time savings. These reductions would still allow an increase of $2,352,633 or 35.9% in the Department's FY 2013-14 budget.

Approximately 53% or $111,437 of these recommendations will result in savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $232,352 in FY 2014-15. Of the $232,352 in recommended reductions, $146,352 are ongoing savings and $86,000 are one-time savings. These reductions would still allow an increase of $282,746 or 3.1% in the Department's FY 2014-15 budget.

Approximately 53% or $123,147 of these recommendations will result in savings to the City's General Fund in FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
HEALTH SERVICE SYSTEM	6,552,236	9,115,128	2,562,892	9,630,226	515,098
HEALTH SERVICE SYSTEM	**6,552,236**	**9,115,128**	**2,562,892**	**9,630,226**	**515,098**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,562,892 largely due to:

- 10.68 FTE additional positions and the associated salary and fringe benefit costs; and
- New expanded lease space at 1145 Market Street.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $515,098 largely due to:

- Annualization of the salary and fringe benefit costs for the new positions added in FY 2012-13.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent (FTE) positions budgeted for FY 2013-14 are 45.78 FTEs, which are 10.68 FTEs more than the 35.10 FTEs in the original FY 2012-13 budget. This represents a 30.4% increase in FTEs from the original FY 2012-13 budget.

- 1.0 FTE position was added during the current FY;
- 1.71 FTE positions are proposed to be added due to a reduction in Attrition Savings;
- 0.58 FTE temporary salary positions are proposed to be added; and
- 7.39 FTE positions would be new positions, including (a) two new positions to negotiate and monitoring contracts, (b) one new Data Analytics Manager position which was recently hired, (c) three new positions for direct operations due to increased workload from Project Emerge and the consolidation of flexible benefits, (d) one new position to provide administrative assistance to the Director and Chief Operating Officer, and (e) three new positions for a new Wellness Program, as summarized in the Table below.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

New Position Classification	New Position Title	Number of New Positions in FY 2013-14	Total Cost of Positions Salaries and Benefits in FY 2013-14	Total Annualized Number of Positions	Total Cost of Positions Salaries and Benefits in FY 2014-15
0923	Manager II (Contract Compliance)	.77	$132,772	1.0	$178,781
1824	Principal Administrative Analyst (Contract Compliance)	.77	121,912	1.0	285,778
0931	Manager III (Data Analytics Manager)	1.0	184,168	1.0	190,966
1209	Benefits Technician (Operations)	.77	70,156	1.0	94,521
1210	Benefits Analyst (Operations)	1.54	162,863	2.0	219,550
1827	Administrative Services Manager (Administrative)	.77	107,982	1.0	145,148
0931	Manager III (Wellness)	.77	141,009	1.0	190,966
1823	Senior Administrative Analyst (Wellness)	.50	69,518	1.0	143,905
1842	Management Assistant (Wellness)	.50	55,883	1.0	116,032
Total		**7.39**	**$1,046,263**	**10.0**	**$1,565,647**

FY 2014-15

The number of full-time equivalent (FTE) positions budgeted for FY 2014-15 are 48.39 FTEs, which are 2.61 FTEs more than the 45.78 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 5.7% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

- All of the increase in positions is a result of the annualization of the new positions added in FY 2013-14.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues are $173,355 in FY 2013-14 are $6,000 or 3.5% more than revenues in FY 2012-13 of $167,355. The Department's Non-General Fund recoveries are $4,303,238 in FY 2013-14, which is $1,316,860 or 44.1% more than FY 2012-13 non-General Fund recoveries of $2,986,378. General Fund support of $4,811,890 in FY 2013-14 is $1,246,032 or 35% more than FY 2012-13 General Fund support of $3,565,858.

Specific changes in the Department's FY 2013-14 revenues include:

- All of the increases are a direct result of the increases in the HSS budget which are primarily offset by General Fund and non-General Fund recoveries.
- Approximately 47% of the HSS budget is funded with non-General Fund revenues and approximately 53% of the HSS budget is funded with General Fund revenues.

FY 2014-15

The Department's revenues in FY 2014-15 are $173,355, which is the same amount budgeted for FY 2013-14. The Department's Non-General Fund recoveries of $4,515,855 in FY 2014-15, are $212,617 or 5% more than FY 2013-14 estimated Non-General Fund recoveries of $4,303,238. General Fund support of $5,114,371 in FY 2014-15 is $302,481 or 6.3% more than FY 2013-14 General Fund support of $4,811,890.

Specific changes in the Department's FY 2014-15 revenues include:

- All of the increases are a direct result of the increases in the HSS budget which are primarily offset by General Fund and non-General Fund recoveries.
- Approximately 47% of the HSS budget is funded with non-General Fund revenues and approximately 53% of the HSS budget is funded with General Fund revenues.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: HSS – HEALTH SERVICES SYSTEM

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $210,259 in FY 2013-14. Of the $210,259 in recommended reductions, $67,235 are ongoing savings and $143,024 are one-time savings. These reductions would still allow an increase of $2,352,633 or 35.9% in the Department's FY 2013-14 budget.

Approximately 53% or $111,437 of these recommendations will result in savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $232,352 in FY 2014-15. Of the $232,352 in recommended reductions, $146,352 are ongoing savings and $86,000 are one-time savings. These reductions would still allow an increase of $282,746 or 3.1% in the Department's FY 2014-15 budget.

Approximately 53% or $123,147 of these recommendations will result in savings to the City's General Fund in FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HSS - Health Service System

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	HSS - HSS Administration													
Rents/Leases-Bldgs										$936,000	$850,000	$86,000	x	x
								Reduce budgeted amount for annual lease expenses based on actual lease recently approved by the Board of Supervisors (File 13-0466), adjusted upward to reflect cost of living increases in the approved lease for FY 2014-15.						
Benefit Technician	0.77	0.50	$46,581	$30,247	$16,334	x	x							
Mandatory Fringe Benefits			$23,575	$15,309	$8,266	x	x							
	Total Savings			*$24,600*				*Total Savings*			*$0*			
	Reduce in order to delay the requested hiring of a new 1209 Benefit Technician position until January 1, 2014.													
Senior Administrative Analyst	0.50	0.33	$48,678	$32,127	$16,551	x	x					$0		
Mandatory Fringe Benefits			$20,840	$13,756	$7,084	x	x					$0		
	Total Savings			*$23,635*				*Total Savings*			*$0*			
	Reduce the requested new 1823 Senior Administrative Analyst position as a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program and the hiring of a new Wellness Manager position to assist in developing and implementing the program. The Controller's report is anticipated to be issued in the Fall of 2013.													
Management Assistant	0.50	0.33	$38,214	$25,221	$12,993	x	x					$0		
Mandatory Fringe Benefits			$17,669	$11,662	$6,007	x	x					$0		
	Total Savings			*$19,000*				*Total Savings*			*$0*			
	Reduce the requested new 1842 Management Assistant position as a new Wellness position from 0.50 FTE to 0.33 FTE, in order to delay the hiring to provide sufficient time for the completion and issuance of the Controller's Office report on the strategic plan for a new Wellness Program and the hiring of a new Wellness Manager position to assist in developing and implementing the program. The Controller's report is anticipated to be issued in the Fall of 2013.													
Temp Salaries Misc	0.86		$73,000	$23,000	$50,000	x				$73,000	$23,000	$50,000	x	
Mandatory Fringe Benefits			$5,766	$1,817	$3,949	x				$5,766	$1,817	$3,949	x	
	Total Savings			*$53,949*				*Total Savings*			*$53,949*			
	Reduce Temporary salaries to current year budgeted levels, particularly given the number of new positions requested in the FY 2013-14 budget.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

HSS - Health Service System

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Attrition Savings	(0.47)	(1.18)	($41,184)	($102,960)	$61,776	x		(0.47)	(1.18)	($41,785)	($104,463)	$62,678	x	
Mandatory Fringe Benefits			($18,199)	($45,498)	$27,299	x				($19,811)	($49,536)	$29,725	x	
	Total Savings			*$89,075*				*Total Savings*			*$92,403*			
	Increase Attrition Savings to 1.18 FTE positions given a higher level of Attrition Savings currently budgeted and the number of new positions being requested in the FY 2013-14 budget.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$35,635	$75,803	$111,437
Non-General Fund	$31,600	$67,221	$98,822
Total	$67,235	$143,024	$210,259

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$45,580	$77,567	$123,147
Non-General Fund	$40,420	$68,785	$109,205
Total	$86,000	$146,352	$232,352

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $334,306,104 budget for FY 2013-14 is $8,233,291 or 2.5% more than the original FY 2012-13 budget of $326,072,813.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,466.77 FTEs, which are 4.26 FTEs more than the 1,462.51 FTEs in the original FY 2012-13 budget. This represents a 0. 3% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $118,473,351 in FY 2013-14, are $7,528,921 or 6.8% more than FY 2012-13 revenues of $110,944,430. General Fund support of $215,832,753 in FY 2013-14 is $704,370 or 0.3% more than FY 2012-13 General Fund support of $215,128,383.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $346,212,615 budget for FY 2014-15 is $11,906,511 or 3.6% more than the Mayor's proposed FY 2013-14 budget of $334,306,104.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,469.47 FTEs, which are 2.7 FTEs more than the 1,466.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $120,484,589 in FY 2014-15 are $2,011,238 or 1.7% more than FY 2013-14 estimated revenues of 118,473,351. General Fund support of $225,728,026 in FY 2014-15 is $9,895,273 or 4.6% more than FY 2013-14 General Fund support of $215,832,753.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: FIR-FIRE

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $987,202 in FY 2013-14. Of the $987,202 in recommended reductions, $568,728 are ongoing savings and $418,474 are one-time savings. These reductions would still allow an increase of $7,246,089 or 2.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $15,339 to the General Fund.

Together, these recommendations will result in $1,002,541 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $869,751 in FY 2014-15. Of the $869,751 in recommended reductions, $763,424 are ongoing savings and $106,327 are one-time savings. These reductions would still allow an increase of $11,036,760 or 3.3% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: FIR-FIRE

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
FIRE DEPARTMENT					
ADMINISTRATION & SUPPORT SERVICES	32,864,218	33,013,379	149,161	33,907,633	894,254
CUSTODY	715,735	1,621,500	905,765	2,555,500	934,000
FIRE GENERAL	1,278,096	1,455,251	177,155	1,358,000	(97,251)
FIRE SUPPRESSION	275,128,440	281,241,048	6,112,608	290,868,254	9,627,206
GRANT SERVICES	0	0	0	0	0
PREVENTION & INVESTIGATION	11,919,164	12,618,199	699,035	13,171,984	553,785
TRAINING	4,167,160	4,256,727	89,567	4,351,244	94,517
WORK ORDER SERVICES	0	100,000	100,000	0	(100,000)
FIRE DEPARTMENT	**326,072,813**	**334,306,104**	**8,233,291**	**346,212,615**	**11,906,511**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $8,233,291 largely due to:

- An increase in fringe benefit costs;
- Purchases of new equipment, including nine ambulances, eight Fire Prevention vehicles, 8 defibrillators, and 8 gurneys;
- Funding of two new positions and two existing positions in the Bureau of Fire Prevention;
- An increase in overtime spending based on expected retirements; and
- Two firefighter academies.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $11,906,511 largely due to:

- An increase in fringe benefit costs;
- The opening of a new fire station in the Mission Bay area, scheduled to open in the fall of 2014, which will be staffed entirely with overtime;
- One firefighter academy; and
- An increase in overtime spending due to the opening of a new fire station in the Mission Bay area.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST
FOR AMENDMENT OF BUDGET ITEMS
FY 2013-14 AND FY 2014-15

DEPARTMENT: FIR-FIRE

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 1,466.77 FTEs, which are 4.26 FTEs more than the 1,462.51 FTEs in the original FY 2012-13 budget. This represents a 0. 3% change in FTEs from the original FY 2012-13 budget.

There are two new positions in FY 2013-14 budget representing:

- 0.77 FTE: Lieutenant position in the Fire Prevention program, due to increased workload in the Bureau of Fire Prevention;
- 0.77 FTE: Senior IS Programmer Analyst, due to increased workload in the Bureau of Fire Prevention and advancements in technology within the Department, resulting in the need for additional IT staff.

The remaining 2.46 increase in FTEs is due to a decrease in Attrition Savings, and does not represent an increase in positions.

The Mayor's proposed budget includes funding for two H-2 firefighter academy classes. One class is tentatively scheduled to begin in August, 2013, and would consist of 32 new recruits consisting of 32 entry level firefighters (H-2 classifications) and 10 current fire rescue paramedic firefighter staff (H-3 classifications), assigned to ambulances, who will be transferring to the Fire Suppression division In order to maintain the Department's level of ambulance services, the Department will re-staff the 10 fire rescue H-3 paramedic/firefighter positions vacated by the H-2 firefighter academy class with new recruits who will train as H-3 firefighter/paramedics in an 8-week class scheduled to begin in July and lasting 8 weeks.

The second academy class will be an entry level firefighter class of 36 firefighters (H-2 classifications), which is tentatively scheduled to start in January, 2014, allowing for a May, 2013 entry into the workforce. The 78 firefighter positions completing the two academy classes are filling current vacancies and therefore do not represent an increase in FTEs in the Department's FTE count.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,469.47 FTEs, which are 2.7 FTEs more than the 1,466.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% increase in FTEs from the Mayor's proposed FY 2013-14 budget. The increase is due to the annualization of the two new positions described above and other adjustments.

The Department and the Mayor's Office are proposing one firefighter academy class, consisting 42 firefighters starting in August, 2014, allowing for a December, 2014 entry into the workforce. 32 firefighters in the class will be entry-level fighters and 10 fire rescue paramedics assigned to the Department's ambulances, whose positions would be backfilled in July 2014, prior to their entering the academy class. The 42 firefighter positions are filling

current vacancies and therefore do not represent an increase in FTEs in the Department's FTE count.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $118,473,351 in FY 2013-14, are $7,528,921 or 6.8% more than FY 2012-13 revenues of $110,944,430. General Fund support of $215,832,753 in FY 2013-14 is $704,370 or 0.03% more than FY 2012-13 General Fund support of $215,128,383.

Specific changes in the Department's FY 2013-14 revenues include:

- A retroactive supplemental reimbursement for Medi-Cal ambulance transports divided between FY 2012-13 and FY 2013-14 and the continuing increased supplemental reimbursement for ambulance transports;
- An expected continuing increase in State Public Safety Sales Tax funds (0.5% of the State's 7.5% Sales Tax rate) as a result of the improving economy across the State; and
- An expected continuing increase in Fire Prevention revenues, due to the increase of construction activities across the City.

FY 2014-15

The Department's revenues of $120,484,589 in FY 2014-15 are $2,011,238 or 1.7% more than FY 2013-14 estimated revenues of 118,473,351. General Fund support of $225,728,026 in FY 2014-15 is $9,895,273 or 4.6% more than FY 2013-14 General Fund support of $215,832,753.

Specific changes in the Department's FY 2014-15 revenues include an expected continuing increase in State Public Safety Sales Tax funds (0.5% of the State's 7.5% Sales Tax rate) as a result of the improving economy across the State

DEPARTMENT: FIR-FIRE

Fee Legislation

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

File No.	Fee Description	FY 2012-13 Original Revenue	Total Increase in FY 2013-14	Annualized Revenue Thereafter	% Cost Recovery
	Increasing inspection fee for additional inspection fees from $110 per hour to $115 per hour.				
	Increases the pre-application plan review fee from $220 to $230 for the first two hours and $115 each additional hour.				
13-0546	Increases re-inspection fee from $220 to $230 for the first hour and $115 for each additional hour.	$2,399,200	$525,250	$2,491,310	98 – 100% depending on the fee
	Increases the overtime fee for inspections from $131 per hour to $133 per hour.				
	Increases water flow information fee from $110 to $115.				

Recommendation:

Approve the proposed fee resolution. The Budget and Legislative Analyst notes that the proposed Department budget is balanced based on the assumption that the fee legislation shown above will be approved.

File No. 13-0614: Supplemental Appropriation of $466,248 for Overtime Spending

The Department's original General Fund budget for overtime for uniform staff in FY 2012-13 was $35,974,497. On April 24, 2013, the Board of Supervisors approved a de-appropriation $3,688,138 from permanent salaries and fringe benefits and re-appropriation of these funds to overtime (Ordinance No. 90-13), resulting in a total General Fund overtime of $39,662,635. The Department is now requesting that an additional $466,248 of General Fund monies be de-appropriated from permanent salaries and fringe benefits and re-appropriated to overtime based on the Department's projections of expenditures for the remainder of FY 2012-13, resulting in a total General Fund overtime of $40,128,883. The table below summarizes the requested de-appropriation and re-appropriation of funds.

DEPARTMENT: FIR-FIRE

Summary of Requested Re-Appropriation and De-Appropriation of Funds

Source of Funds	
Uniform Salaries	$375,238
Fringe Benefits	91,010
Total Source of Funds	**$466,248**
Use of Funds	
Overtime	466,248
Total Use of Funds	**$466,248**

According to the Department, an additional $466,248 is necessary based on actual overtime expenditures through the pay period ending June 7, 2013 and the Department's projected overtime expenditures from June 8, 2013 through June 30, 2013. However, as shown below, based on the Department-provided projections which indicate a total need for overtime expenditures of $40,108,989 in FY 2012-13, the request should be reduced by $19,894 to $446,354.

Total Overtime Expenditure Projections in FY 2012-13

Overtime expenditures for all pay periods from July 1, 2013 through 6/7/2013 pay period	$37,598,687
Department projection for pay period ending 6/21/2013	1,530,672
Department projection of pay period 6/22/2013 - 6/30/2013	979,630
Total Overtime	**$40,108,989**
Current Overtime Budget	-$39,662,635
Department-Estimated Overtime Funding Shortfall	**$446,354**

The Department advises that overtime expenditures have exceeded budgeted amounts because of:

- The reactivation of Engine 35 in July, 2012, which added four additional overtime shifts to the Department's staffing model;
- 11 retirements in June, 2013; and
- An increase in overtime in Fire Prevention, reimbursable by fee revenues, due to an increase in construction projects.

A motion is pending before the Board of Supervisors, directing the Budget and Legislative Analyst to conduct a performance audit of the San Francisco Fire Department's recruitment and retention of uniform staff and use of overtime to meet fire suppression and ambulance staffing requirements.

Recommendation: Amend the proposed ordinance to reduce the requested supplemental appropriation by $19,894, from $466,248 to $446,354, consistent with the Department's projected overtime expenditures through June 30, 2013; and approve the proposed ordinance as amended.

DEPARTMENT: FIR-FIRE

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $987,202 in FY 2013-14. Of the $987,202 in recommended reductions, $568,728 are ongoing savings and $418,474 are one-time savings. These reductions would still allow an increase of $7,246,089 or 2.2% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $15,339 to the General Fund.

Together, these recommendations will result in $1,002,541 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $869,751 in FY 2014-15. Of the $869,751 in recommended reductions, $763,424 are ongoing savings and $106,327 are one-time savings. These reductions would still allow an increase of $11,036,760 or 3.3% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FIR - Fire

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AAD - Administration & Support Services													
Stationary Engineer	1.00	0.00	$76,556	$0	$76,556	x				$77,497	$0	$77,497	x	
Mandatory Fringe Benefits			$36,358	0	$36,358	x				$39,539	$0	$39,539	x	
	Total Savings			*$112,914*				*Total Savings*			*$117,036*			
	Delete vacant 7334 Stationary Engineer position which has been vacant since July 1, 2011. The Budget and Legislative Analyst's total recommended General Fund salary reductions of $739,185 ($76,556 for the Stationary Engineer, $100,000 in Miscellaneous Salaries, $342,955 in Uniform Premium Pay, and $219,674 in Uniform Attrition Savings) equal 0.3 % of the Department's total General Fund salary budget in FY 2013-14 of $218,984,444.							Ongoing savings.						
Attrition Savings - Miscellaneous	(1.04)	(2.11)	($97,537)	($197,537)	$100,000	x		(1.04)	(2.09)	($99,074)	($199,074)	$100,000		
Mandatory Fringe Benefits			($41,993)	(85,046)	$43,053	x				($45,780)	($91,987.89)	$46,208		
	Total Savings			*$143,053*				*Total Savings*			*$146,208*			
	Increase attrition savings for civilian (miscellaneous) salaries, based on a projected salary surplus in FY 2012-13 for civilian employees and expected hiring of civilian employees in FY 2013-14. The Budget and Legislative Analyst's total recommended General Fund salary reductions of $739,185 ($76,556 for the Stationary Engineer, $100,000 in Miscellaneous Salaries, $342,955 in Uniform Premium Pay, and $219,674 in Uniform Attrition Savings) equal 0.3 % of the Department's total General Fund salary budget in FY 2013-14 of $218,984,444.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FIR - Fire

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AEC - Fire Suppression													
Equipment Purchase										$1,089,990	$983,663	$106,327	x	x
								Reduction per quote provided by the Department.						
Premium Pay - Uniform			$10,437,132	$10,094,177	$342,955	x	x							
Mandatory Fringe Benefits			$2,298,256	2,222,737	$75,519	x	x							
	Total Savings			*$418,474*										
	Reduction of 1.7 percent of Department's $20.2 million budget for premium pay is based on FY 2012-13 projected uniform premium pay expenditures, and the expected continued use of overtime in lieu of permanent salaries, which results in a decrease in the associated premium pay. The Budget and Legislative Analyst's total recommended General Fund salary reductions of $739,185 ($76,556 for the Stationary Engineer, $100,000 in Miscellaneous Salaries, $342,955 in Uniform Premium Pay, and $219,674 in Uniform Attrition Savings) equal 0.3 % of the Department's total General Fund salary budget in FY 2013-14 of $218,984,444.													
Attrition Savings - Uniform	(312.00)	(8.75)	($38,314,194)	($38,533,868)	$219,674	x				($38,191,610)	($38,541,610)	$350,000	x	
Mandatory Fringe Benefits			($13,028,045)	(13,102,741)	$74,696	x				($14,380,796)	($14,512,586)	$131,790	x	
	Total Savings			*$294,370*				*Total Savings*			*$481,790*			
	The Department decreased their attrition savings for uniform positions in FY 2013-14 by $219,674 although the Department has a projected surplus for uniform salaries in FY 2012-13 due to the use of overtime to fill permanent positions. The recommended reduction is consistent with the Department's baseline budget and ongoing practice to use overtime in lieu of permanent salaries to meet the Department's fire station and ambulance staffing requirements, which has persisted despite new staff and lower than expected retirements.							Ongoing savings.						
	ATR - Training													
Materials & Supplies			$63,390	$45,000	$18,390	x				$63,390	$45,000	$18,390	x	
	Reduction based on historical expenditures which have not exceeded $40,000 in past two fiscal years.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$418,474	$568,728	$987,202
Non-General Fund	$0	$0	$0
Total	$418,474	$568,728	$987,202

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$106,327	$763,424	$869,751
Non-General Fund	$0		$0
Total	$106,327	$763,424	$869,751

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

FIR - Fire

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
AEOLIAN MECHANICAL INC	Other Equipment Maintenance	Yes	2011	9/27/2012	5,000.00	2,500.00
THE PRESIDIO TRUST	Other Building Maintenance Services	Yes	2011	4/26/2013	9,500.00	4,746.00
AEOLIAN MECHANICAL INC	Other Equipment Maintenance	Yes	2011	11/16/2012	10,000.00	3,500.00
AEOLIAN MECHANICAL INC	Other Equipment Maintenance	Yes	2011	9/27/2012	9,000.00	4,000.00
CALIFORNIA DIESEL & POWER	Other Equipment Maintenance	Yes	$2,012	9/27/2012	1,942.00	433.00
CALIFORNIA DIESEL & POWER	Other Equipment Maintenance Supplies	Yes	$2,012	9/27/2012	718.00	160.00
					Total Amount Return to Fund Balance	15,339.00
					General Fund	15,339.00
					Non-General Fund	-

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $527,568,477 budget for FY 2013-14 is $37,622,269 or 7.7% more than the original FY 2012-13 budget of $489,946,208.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 2,733.06 FTEs, which are 78.39 FTEs more than the 2,654.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $120,136,541 in FY 2013-14 are $3,443,173 or 3.0% more than FY 2012-13 revenues of $116,693,368. General Fund support of $407,431,936 in FY 2013-14 is $34,179,096 or 9.2% more than FY 2012-13 General Fund support of $373,252,840.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $529,674,847 budget for FY 2014-15 is $2,106,370 or 0.4% more than the Mayor's proposed FY 2013-14 budget of $527,568,477.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 2,742.88 FTEs, which are 9.82 FTEs more than the 2,7333.06 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.4% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $122,235,018 in FY 2014-15 are $2,098,477 or 1.7% more than FY 2013-14 estimated revenues of $120,136,541. General Fund support of $407,439,829 in FY 2014-15 is $7,893 or 0.0% more than FY 2013-14 General Fund support of $407,431,936.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: POL – POLICE DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,790,616 in FY 2013-14. Of the $1,790,616 in recommended reductions, $1,016,195 are ongoing savings and $774,421 are one-time savings. These reductions would still allow an increase of $35,831,653 or 7.3% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $52,027 to the General Fund.

Together, these recommendations will result in $1,842,643 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,016,195 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $1,090,175 or 0.2% in the Department's FY 2014-15 budget.

DEPARTMENT: POL – POLICE DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
POLICE					
AIRPORT POLICE	47,645,035	49,622,941	1,977,906	51,074,186	1,451,245
CRIME CONTROL	0	0	0	0	0
INVESTIGATIONS	78,528,877	82,049,722	3,520,845	83,494,757	1,445,035
OFFICE OF CITIZEN COMPLAINTS	4,610,850	4,876,485	265,635	5,036,106	159,621
OPERATIONS AND ADMINISTRATION	69,261,206	90,089,595	20,828,389	82,262,669	(7,826,926)
PATROL	275,603,051	290,293,469	14,690,418	297,167,261	6,873,792
POLICE OPERATIONS	0	0	0	0	0
WORK ORDER SERVICES	14,297,189	10,636,265	(3,660,924)	10,639,868	3,603
POLICE	**489,946,208**	**527,568,477**	**37,622,269**	**529,674,847**	**2,106,370**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $37,622,269 largely due to:

- Increased salaries and benefits, largely the result of the 2-year Re-civilianization Plan. This plan, which was approved in FY 2012-13, provides for the replacement of 52 positions that are currently filled by uniform officers with civilian staff. Twenty-one positions were approved to be civilianized in FY 2012-13, and 31 positions were approved to be civilianized in FY 2013-14. In addition, the Department will hold three Police Academy Recruit Classes in FY 2013-14.
- Increased costs related to the new Public Safety Building. As part of the City's plan to replace the Hall of Justice, the Police Department will relocate to a new Public Safety Building located at 3rd Street and Mission Rock Street. The construction of the Public Safety Building is currently scheduled to be completed by June 2014. The FY 2013-14 budget shows increased costs related to the Furniture, Fixtures and Equipment for the project.
- Increased costs related to equipment purchases. The Department presented a Vehicle Replacement Plan to the Mayor in May 2012 to replace 138 vehicles and motorcycles, or 17% of the fleet annually. In FY 2013-14, the Department will replace 30 vehicles.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $2,106,370 largely due to:

- Increased costs related to moving the Department from the Hall of Justice to the new Public Safety Building for Rent, Facility Services, and Maintenance. FY 2014-15 expenditures will increase by $2,183,486 for these services.
- Increased costs related to equipment purchases. The Department presented a Vehicle Replacement Plan to the Mayor in May 2012 to replace 138 vehicles and motorcycles, or 17% of the fleet annually. In FY 2014-15, the Department will replace 60 vehicles.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 2,733.06 FTEs, which are 78.39 FTEs more than the 2,654.67 FTEs in the original FY 2012-13 budget. This represents a 3.0% increase in FTEs from the original FY 2012-13 budget.

The increase in FTEs is primarily the result of the 2-year Re-civilianization Plan. This plan, which was approved in FY 2012-13, provides for the replacement of 52 positions that are currently filled by uniform officers with civilian staff. Twenty-one positions were approved to be civilianized in FY 2012-13, and 31 positions were approved to be civilianized in FY 2013-14. In addition, the Department will hold three Police Academy Recruit Classes in FY 2013-14.

The Department has also requested one new position – an 1823 – which was not approved as part of the original civilianization plan, but would civilianize the position, which provides contract administration for the Department. The uniform officer who had most recently filled this capacity retired in May 2013.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 2,742.88 FTEs, which are 9.82 FTEs more than the 2,7333.06 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.4% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

These changes are primarily the result of the Re-civilianization Plan, and do not reflect new positions.

INTERIM EXCEPTIONS

The Department has requested approval of 2 positions as an interim exception. The Budget and Legislative Analyst recommends approval of 1 position as an interim exception and disapproval of 1 position.

- The interim exception for the Q082 Captain III position is recommended because it is a grant-funded position that was incorrectly omitted from the ASO. This is a technical adjustment.
- The interim exception for the 1823 Senior Administrative Analyst is not recommended because there is no critical need to fill this position as of July 1, 2013. The position was not

approved in 2012 as part of the Re-civilianization Plan, and the Department has not even started interviewing for the position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $120,136,541 in FY 2013-14 are $3,443,173 or 3.0% more than FY 2012-13 revenues of $116,693,368. General Fund support of $407,431,936 in FY 2013-14 is $34,179,096 or 9.2% more than FY 2012-13 General Fund support of $373,252,840.

Specific changes in the Department's FY 2013-14 revenues include the following increases offset by other reductions:

- An increase of $3,934,500 in Public Safety sales tax allocation;
- An increase of $482,188 in various permit fees, service fees and court fines; and
- An increase in federal and state grants of $715,421.

FY 2014-15

The Department's revenues of $122,235,018 in FY 2014-15 are $2,098,477 or 1.7% more than FY 2013-14 estimated revenues of $120,136,541. General Fund support of $407,439,829 in FY 2014-15 is $7,893 or 0.0% more than FY 2013-14 General Fund support of $407,431,936.

Specific changes in the Department's FY 2014-15 revenues include an increase of $1,519,000 in Public Safety sales tax allocation and other increases.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,790,616 in FY 2013-14. Of the $1,790,616 in recommended reductions, $1,016,195 are ongoing savings and $774,421 are one-time savings. These reductions would still allow an increase of $35,831,653 or 7.3% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $52,027 to the General Fund.

Together, these recommendations will result in $1,842,643 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,016,195 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $1,090,175 or 0.2% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACB - Investigations													
Attrition Savings - Miscellaneous	(2.89)	(4.89)	($238,330)	($403,264)	$164,934	x	x							
Mandatory Fringe Benefits			($106,617)	($180,400)	$73,783	x	x							
	Total Savings			*$238,717*										
	Increase Attrition Savings to reflect actual hiring dates for current vacant positions. The Investigations Division currently has 12 vacant positions. According to the Department, at least 8 of the vacant positions will not be filled until November 2013.													
	ACM - Operations and Administration													
Attrition Savings - Miscellaneous	(8.76)	(12.69)	($712,618)	($1,032,618)	$320,000	x	x							
Mandatory Fringe Benefits			($321,111)	($411,233)	$90,122	x	x							
	Total Savings			*$410,122*										
	Increase Attrition Savings to reflect actual hiring dates for 48 current vacant positions in the Operations & Administration Division. These include 11 positions approved for Year 1 (FY 2012-13) of the Recivilianization Plan, 21 positions approved for Year 2 (FY2013-14) of the Recivilianization Plan, and 16 other vacant positions.													
Senior Admin Analyst	1.00	0.77	$97,356	$74,964	$22,392	x	x							
Mandatory Fringe Benefits			$41,681	$32,094	$9,587	x	x							
	Total Savings			*$31,979*										
	Disapprove the interim exception for the 1823 Senior Administrative Analyst. The Department is requesting this new position as part of its Recivilianization, although it was not approved as part of the 2 Year Recivilianization Plan in 2012. That plan approved the civilianization of 52 positions. Of the 21 positions approved for civilianization in 2012-13, only 6 have been filled. There is no urgent need to fill this 1823 position as of July 1, 2013, and given the challenges that the Department has faced in the civilianization process, reducing the new 1823 to .77 FTE reflects a realistic and sufficient hiring timeline for the department.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACX - Patrol													
Attrition Savings	(8.53)	(9.07)	($519,040)	($551,898)	$32,858	x	x							
Mandatory Fringe Benefits			($263,792)	($280,492)	$16,700	x	x							
	Total Savings			*$49,558*										
	Increase Attrition Savings to reflect actual hiring dates for current vacant positions.													
Overtime			$999,208	$0	$999,208	x				$999,208	$0	$999,208	x	
Social Security			$14,489	$0	$14,489	x				$14,489	$0	$14,489	x	
Unemployment Insurance			$2,498	$0	$2,498	x				$2,498	$0	$2,498	x	
	Total Savings			*$1,016,195*				*Total Savings*			*$1,016,195*			
	The Budget and Legislative Analyst completed a performance audit of the San Francisco Housing Authority (SFHA) in May 2013 and recommended that SFHA terminate the Memorandum of Understanding (MOU) with SFPD, based on the lack of demonstrated performance and effectiveness since 2004. Under the MOU, SFPD provided dedicated police staffing for several SFHA housing sites. SFPD scheduled police officers to 12 hour shifts, of which 10 hours were regular pay included in the SFPD operating budget and two hours were overtime pay reimbursed by SFHA. The Mayor's proposed budget deletes the revenue reimbursements from SFHA to the SFPD for police overtime but maintains these overtime expenditures. Under our recommendation, SFPD could continue to provide dedicated police staffing to the select SFHA housing sites on regular 10 hour shifts without the use of overtime, in the same manner that SFPD provides dedicated police staffing to the 6th Street Corridor and the San Francisco Unified School District, including scheduling dedicated police staff during the hours of the day and on the days of the week in which police presence is most needed.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

POL - Police Department

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ACV - Office of Citizen Complaints													
Deputy Director I	1.00	0.90	$112,996	$101,696	$11,300	x	x							
Mandatory Fringe Benefits			$49,336	$44,402	$4,934	x	x							
	Total Savings			*$16,233*										
	Reduce FTE to reflect actual hiring timeline.													
Equipment Purchase			$27,812	$0	$27,812	x	x							
	Disapprove the purchase of one new vehicle. The Department seeks to replace a vehicle with approximately 50,000 miles, in accordance with the Healthy Air and Clean Transportation Ordinance (HACTO). However, HACTO does not simply require that 12-year-old vehicles be replaced by 2015, but that fleets be reduced and transit-first strategies be implemented. The Department should therefore seek to implement alternative travel strategies, including public transit and carpools, to meet this legislative requirement.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$774,421	$1,016,195	$1,790,616
Non-General Fund	$0	$0	$0
Total	$774,421	$1,016,195	$1,790,616

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$1,016,195	$1,016,195
Non-General Fund	$0	$0	$0
Total	$0	$1,016,195	$1,016,195

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

POL - Police

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
NO VENDOR	04941 MINOR FURNISHINGS	Yes	1997	09/27/2012	28,964.15	1,837.99
SEROLOGICAL RESEARCH INSTITUTE	05321 LITIGATION EXPENSES	Yes	2012	09/27/2012	10,000.00	1,764.98
SPRINT NEXTEL	04341 COMMUNICATION SUPPLIES	Yes	2012	09/27/2012	5,000.00	5,000.00
COLD STORAGE MFG INC	02999 OTHER EQUIP MAINT	Yes	2011	09/27/2012	5,170.00	4,535.58
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	638.12
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	5,636.51
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	957.51
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	817.68
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	1,055.41
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	5,659.06	1,312.00
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	6,288.30
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	4,236.90
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	5,218.65
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	5,007.19
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	10,000.00	1,420.85
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	3,740.52	623.42
GALLS LLC	04531 UNIFORMS	Yes	2011	09/27/2012	74,051.84	3,379.77
NO VENDOR	6029 AUTOMOTIVE & OTHER VEHICLE	No	2008	09/27/2012	96,031.25	96,031.25
L C ACTION POLICE SUPPLY	04521 ORDNANCE	Yes	2012	11/07/2012	4,306.33	47.12
BAUER COMPRESSORS	02999 OTHER EQUIP MAINT	Yes	2012	02/04/2013	2,150.00	975.00
ORACLE AMERICA INC	03596 SOFTWARE LICENSING FEES	Yes	2012	03/04/2013	5,095.71	1,273.92
					Total Amount Return to Fund Balance	148,058.15
					General Fund	52,026.90
					Non-General Fund	96,031.25

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $46,895,842 budget for FY 2013-14 is $4,238,221 or 9.9% more than the original FY 2012-13 budget of $42,657,621.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 254.77 FTEs, which are 9.80 FTEs more/less than the 244.97 FTEs in the original FY 2012-13 budget. This represents a 4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $6,103,358 in FY 2013-14, are $44,658 or 0.73% less than FY 2012-13 revenues of $6,148,016. General Fund support of $40,792,484 in FY 2013-14 is $4,282,879 or 11.7% more than FY 2012-13 General Fund support of $36,509,605.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $47,094,087 budget for FY 2014-15 is $198,245 or 0.42% more than the Mayor's proposed FY 2013-14 budget of $46,895,842.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 251.54 FTEs, which are 3.23 FTEs less than the 254.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.26% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $5,430,741 in FY 2014-15 are $672,617 or 11.0% less than FY 2013-14 estimated revenues of $6,103,358. General Fund support of $41,663,346 in FY 2014-15 is $870,862 or 2.1% more than FY 2013-14 General Fund support of $40,792,484.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DAT – DISTRICT ATTORNEY

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $446,318 in FY 2013-14. Of the $446,318 in recommended reductions, $270,638 are ongoing savings and $175,680 are one-time savings. These reductions would still allow an increase of $3,791,903 or 8.9% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $307,848 in FY 2014-15. Of the $307,878 in recommended reductions, $207,504 are ongoing savings and $100,344 are one-time savings.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DAT – DISTRICT ATTORNEY

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
DISTRICT ATTORNEY					
ADMINISTRATION - CRIMINAL & CIVIL	2,030,382	2,072,446	42,064	1,916,088	(156,358)
CAREER CRIMINAL PROSECUTION	1,002,495	1,041,013	38,518	1,074,144	33,131
CHILD ABDUCTION	914,780	998,165	83,385	1,030,297	32,132
FAMILY VIOLENCE PROGRAM	1,216,414	1,595,359	378,945	1,643,409	48,050
FELONY PROSECUTION	24,466,391	27,887,076	3,420,685	28,362,190	475,114
MISDEMEANOR PROSECUTION	1,915,546	1,995,815	80,269	2,063,431	67,616
SUPPORT SERVICES	6,172,219	6,514,328	342,109	6,717,826	203,498
WORK ORDERS & GRANTS	4,939,394	4,791,640	(147,754)	4,286,702	(504,938)
DISTRICT ATTORNEY	**42,657,621**	**46,895,842**	**4,238,221**	**47,094,087**	**198,245**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $4,238,221 largely due to the following reasons:

- Annualization of 9 new limited term positions approved by the Board of Supervisors in FY 2012-13 through a supplemental appropriation for the District Attorney's Domestic Violence unit, mandated salary step and fringe benefit increases, and reductions in attrition savings to allow for the hire of vacant positions;
- The purchase of 12 replacement vehicles in compliance with the Healthy Air and Clean Transportation Ordinance (HACTO); and
- A 48% increase of the rent for the Department's site at 732 Brannan Street

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $198,245 largely due to adjustments to fringe benefits. A request for 10 additional replacement vehicles at a cost of $294,480 represents a decrease of $66,464 from the vehicle request in 2013-14.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 254.77 FTEs, which are 9.80 FTEs more than the 244.97 FTEs in the original FY 2012-13 budget. This represents a 4% increase in FTEs from the original FY 2012-13 budget.

Of the 9.8 additional FTEs in FY 2013-14, 9 are new limited duration FTEs funded by the Domestic Violence supplemental appropriation/ordinance 32-13.

DEPARTMENT: DAT – DISTRICT ATTORNEY

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 251.54 FTEs, which are 3.23 FTEs less than the 254.77 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.3% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

These changes to the 2014-15 budget are mainly reflected in reductions to attrition.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $6,103,358 in FY 2013-14, are $44,658 or 0.73% less than FY 2012-13 revenues of $6,148,016. General Fund support of $40,792,484 in FY 2013-14 is $4,282,879 or 11.7% more than FY 2012-13 General Fund support of $36,509,605.

FY 2014-15

The Department's revenues of $5,430,741 in FY 2014-15 are $672,617 or 11.02% less than FY 2013-14 estimated revenues of $6,103,358. General Fund support of $41,663,346 in FY 2014-15 is $870,862 or 2.13% more than FY 2013-14 General Fund support of $40,792,484.

Specific changes in the Department's FY 2014-15 revenues include anticipated decreases in state revenue and in expenditure recovery.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $446,318 in FY 2013-14. Of the $446,318 in recommended reductions, $270,638 are ongoing savings and $175,680 are one-time savings. These reductions would still allow an increase of $3,791,903 or 8.9% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $307,848 in FY 2014-15. Of the $307,878 in recommended reductions, $207,504 are ongoing savings and $100,344 are one-time savings.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

DAT - District Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AIH - Child Abduction (1G-AGF-ACP)													
			$998,165	$993,165	$5,000	x	x							
	Reduce by $5,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14.													
	AIJ - Family Violence Program (1G-AGF-ACP)													
			$1,595,359	$1,495,359	$100,000	x	x							
	Reduce by $100,000 to reflect the Budget and Legislative Analyst's projection of a surplus in FY 2012-13 to be carried forward in FY 2013-14.													
	AIA - Felony Prosecution Program (1G-AGF-AAA)													
Attrition Savings - Misc			($1,605,548)	($1,805,548)	$200,000	x				($1,830,042)	($1,980,042)	$150,000	x	
Mandatory Fringe Benefits			($567,062)	($637,700)	$70,638	x				($701,570)	($759,074)	$57,504	x	
	Total Savings			*$270,638*				*Total Savings*			*$207,504*			
	The Mayor's proposed budget increases General Fund salaries by $2.0 million in FY 2013-14 compared to the original FY 2012-13 budget, which includes (1) $0.8 million for new positions approved in FY 2012-13 through a supplemental appropriation, (2) $0.26 million for positions transferred from grant-funded and other programs and positions substitutions, (3) $0.16 million for FY 2012-13 deficit is General Fund salaries, and (4) $0.2 million for step adjustments. The balance of $0.58 milllion is to hire existing vacant positions for various functions. The Budget and Legislative Analyst's proposed increase of $0.2 million in attrition savings would still give the District Attorney's Office an increase of $380,000 to hire existing vacancies.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

DAT - District Attorney

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AIA - Felony Prosecution Program (1G-AGF-AAA)													
Equipment Purchase-Budget			$360,944	$298,264	$62,680	x	x			$294,480	$206,136	$88,344	x	x
IS-Purch-Central Shops-Auto Maint			$72,875	$64,875	$8,000	x	x			$75,048	$63,048	$12,000	x	x
	Total Savings			*$70,680*				*Total Savings*			*$100,344*			
	Department plans to retire 12 vehicles this year and to replace them, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of one of the 2 requested SUVs and canceling the purchase of one of the 10 requested Interceptors. This will allow for a nearly full restoration of the fleet despite historically declining crime trends and a decline of cases by 36% over the last 5 years.							Department plans to retire 10 vehicles and to replace them with 10 Interceptors, citing the Healthy Air and Clean Transportation Ordinance. The Budget and Legislative Analyst recommends against the purchase of three of the 10 requested Interceptors. This will still allow for a nearly full restoration of the fleet. Furthermore, one of the vehicles cited for replacement is only 6 years old.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$175,680	$270,638	$446,318
Non-General Fund	$0	$0	$0
Total	$175,680	$270,638	$446,318

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$100,344	$207,504	$307,848
Non-General Fund	$0	$0	$0
Total	$100,344	$207,504	$307,848

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $180,828,832 budget for FY 2013-14 is $6,105,283 or 3.5% more than the original FY 2012-13 budget of $174,723,549.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 993.29 FTEs, which are 19.91 FTEs less than the 1,013.20 FTEs in the original FY 2012-13 budget. This represents a 2.0% decrease in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $39,921,380 in FY 2013-14, are $2,339,978 or 6.2% more than FY 2012-13 revenues of $37,581,402. General Fund support of $140,907,452 in FY 2013-14 is $3,765,305 or 2.7% more than FY 2012-13 General Fund support of $137,142,147.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $187,610,805 budget for FY 2014-15 is $6,781,973 or 3.8% more than the Mayor's proposed FY 2013-14 budget of $180,828,832.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,008.15 FTEs, which are 14.86 FTEs more than the 993.29 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.5% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $39,628,356 in FY 2014-15, are $293,024 or 0.7% less than FY 2013-14 estimated revenues of $39,921,380. General Fund support of $147,982,449 in FY 2014-15 is $7,074,997 or 5.0% more than FY 2013-14 General Fund support of $140,907,452.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: SHF – SHERIFF'S DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $319,677 in FY 2013-14. Of the $319,677 in recommended reductions, $131,000 are ongoing savings and $188,677 are one-time savings. These reductions would still allow an increase of $5,785,606 or 3.3% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $125,395 to the General Fund.

Together, these recommendations will result in $445,072 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $131,000 in FY 2014-15. Of the $131,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $6,650,973 or 3.7% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: SHF – SHERIFF'S DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
SHERIFF					
COURT SECURITY AND PROCESS	14,049,521	12,154,845	(1,894,676)	12,206,780	51,935
CUSTODY	96,062,330	100,807,599	4,745,269	104,946,321	4,138,722
FACILITIES & EQUIPMENT	13,307,008	13,637,926	330,918	14,418,153	780,227
HALL OF JUSTICE JAILS	0	0	0	0	0
NON PROGRAM	0	0	0	0	0
SECURITY SERVICES	16,224,272	16,223,656	(616)	16,794,592	570,936
SHERIFF ADMINISTRATION	8,981,113	13,934,477	4,953,364	13,922,693	(11,784)
SHERIFF FIELD SERVICES	7,976,044	9,047,254	1,071,210	9,123,415	76,161
SHERIFF FIELD SERVICES GRANTS	0	0	0	0	0
SHERIFF PROGRAMS	12,294,272	11,723,055	(571,217)	11,749,651	26,596
SHERIFF RECRUITMENT & TRAINING	5,828,989	3,300,020	(2,528,969)	4,449,200	1,149,180
SHERIFF	**174,723,549**	**180,828,832**	**6,105,283**	**187,610,805**	**6,781,973**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $6,105,283 largely due to:

- Increased overtime and workers compensation costs;
- Increased debt service costs related to the replacement of County Jails 3 and 4; and
- Increased State revenues for the implementation of public safety realignment.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $6,781,973 largely due to:

- Increased salary and fringe benefit costs.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 993.29 FTEs, which are 19.91 FTEs less than the 1,013.20 FTEs in the original FY 2012-13 budget. This represents a 2.0% decrease in FTEs from the original FY 2012-13 budget.

This decrease is due largely to a 26.6 FTE increase in attrition savings to account for vacant positions. This decrease is partially offset by an increase in non-uniform IT staff to support the civilianization of the department's IT functions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 1,008.15 FTEs, which are 14.86 FTEs more than the 993.29 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.5% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase is due largely to a 15.5 FTE decrease in attrition savings to account for planned hiring of uniform positions in FY 2014-15.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $39,921,380 in FY 2013-14, are $2,339,978 or 6.2% more than FY 2012-13 revenues of $37,581,402. General Fund support of $140,907,452 in FY 2013-14 is $3,765,305 or 2.7% more than FY 2012-13 General Fund support of $137,142,147.

Specific changes in the Department's FY 2013-14 revenues include increased state funding to support public safety realignment.

FY 2014-15

The Department's revenues of $39,628,356 in FY 2014-15, are $293,024 or 0.7% less than FY 2013-14 revenues of $39,921,380. General Fund support of $147,982,449 in FY 2014-15 is $7,074,997 or 5.0% more than FY 2013-14 General Fund support of $140,907,452.

Specific changes in the Department's FY 2014-15 revenues include reductions in federal and state revenues offset by other Department revenue increases.

OTHER ISSUES:

Ordinance Appropriating $720,626 to Overtime and De-appropriating $720,626 in Permanent Salaries in the Sheriff's Department's Work Orders/Overhead Budget

File 13-0613. This ordinance would appropriate $720,626 to overtime and de-appropriate $720,626 in permanent salaries in the Sheriff's Department's work orders/overhead budget in order to support the Department's projected increases in overtime as required per ordinance No. 194-11, which requires the Sheriff's Department to obtain a separate supplemental appropriation to exceed budgeted appropriations for overtime expenditures. In addition, as required under Section 3.15 of the City's Administrative Code, approval of this ordinance requires a two-thirds vote of all members of the Board of Supervisors because the proposed supplemental appropriation would appropriate monies for overtime salaries previously rejected by the Mayor and Board of Supervisors in the FY 2012-13 Annual Appropriation Ordinance.

DEPARTMENT: SHF – SHERIFF'S DEPARTMENT

According to Ms. Bree Mawhorter, Chief Financial Officer in the Sheriff's Department, the proposed supplemental appropriation of $720,626 is required to fund the Department's overtime expenditures in the Department of Public Health (DPH) and Public Utilities Commission (PUC) work orders. Ms. Mawhorter indicated that work order budgets from DPH and PUC for security services were erroneously budgeted in the FY 2012-13 budget under dependent coverage and permanent salaries for non-uniformed personnel, although the work ordered services are provided by uniformed personnel. According to Ms. Mawhorter, the Sheriff's Department has not exceeded its planned use of overtime for security services at SFGH and the PUC. Ms. Mawhorter notes that the Sheriff's Department's proposed FY 2013-14 budget corrects for the error in the FY 2012-13 budget.

Recommendation: Approve the proposed ordinance.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $319,677 in FY 2013-14. Of the $319,677 in recommended reductions, $131,000 are ongoing savings and $188,677 are one-time savings. These reductions would still allow an increase of $5,785,606 or 3.3% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $125,395 to the General Fund.

Together, these recommendations will result in $445,072 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $131,000 in FY 2014-15. Of the $131,000 in recommended reductions, all are ongoing savings. These reductions would still allow an increase of $6,650,973 or 3.7% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

SHF - Sheriff

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	ASP - Facilites & Equipment													
IT Operations Support Administrator III	1.54	1.00	$128,859	$83,675	$45,184	x	x							
Mandatory Fringe Benefits			$57,956	$37,634	$20,322	x	x							
	Total Savings			*$65,506*										
	Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator III.													
IT Operations Support Administrator II	0.77	0.27	$53,019	$18,591	$34,428	x	x							
Mandatory Fringe Benefits			$25,604	$8,978	$16,626	x	x							
	Total Savings			*$51,054*										
	Reduce salaries and fringe benefits to reflect actual hire date of new IT Operations Support Administrator II.													
Attrition Savings	0.00	(0.23)	$0	($29,178)	$29,178	x	x							
Mandatory Fringe Benefits	0.00	(0.23)	$0	($11,253)	$11,253	x	x							
	Total Savings			*$40,431*										
	Increase attrition savings to reflect actual hire date of a vacant IS Engineer-Senior, which was substituted from an IS Business Analyst-Senior.													
Other Current Expenses			$75,000	$55,000	$20,000	x				$75,000	$55,000	$20,000	x	
	Reduce 021 Other Current Expenses by $20,000 based on actual expenditures.							Reduce 021 Other Current Expenses by $20,000 based on actual expenditures.						
Materials & Supplies Budget Only			$20,000	$15,000	$5,000	x				$20,000	$15,000	$5,000	x	
	Reduce 040 Materials & Supplies Budget Only by $5,000 based on actual expenditures.							Reduce 040 Materials & Supplies Budget Only by $5,000 based on actual expenditures.						
Materials & Supplies Budget Only			$125,000	$119,000	$6,000	x				$125,000	$119,000	$6,000	x	
	Reduce 040 Materials & Supplies Budget Only by $6,000 based on actual expenditures.							Reduce 040 Materials & Supplies Budget Only by $6,000 based on actual expenditures.						
	AFP - Sheriff Programs													
Professional & Specialized Services			$529,187	$429,187	$100,000	x				$529,187	$429,187	$100,000	x	
	Reduce 027 Professional & Specialized Services based on actual expenditures.							Reduce 027 Professional & Specialized Services based on actual expenditures.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

SHF - Sheriff

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Rents & Leases-Buildings & Structures			$221,321	$190,092	$31,229	x	x							
	Reduce 030 Rents & Leases-Buildings & Structures by $31,229 to reflect actual lease amount. This is one-time savings due to anticipated increased rent costs in FY 2014-15.													
	AFT - Security													
Attrition Savings			$380	$0	$380	x	x							
Mandatory Fringe Benefits			$77	$0	$77	x	x							
	Total Savings			*$457*										
	Increase attrition savings to correct for erroneous positive attrition savings.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$188,677	$131,000	$319,677
Non-General Fund	$0	$0	$0
Total	$188,677	$131,000	$319,677

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$131,000	$131,000
Non-General Fund	$0	$0	$0
Total	$0	$131,000	$131,000

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

SHF - Sheriff's Department

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
AIRGAS NCN INC	04799 FUELS & LUBRICANTS	Yes	FY 2011-12		200	135
LEXISNEXIS MATTHEW BENDER	04975 BOOKS - NON LIBRARY ONLY	Yes	FY 2011-12		3,300	3,300
CHEVRON U S A INC	04799 FUELS & LUBRICANTS	Yes	FY 2011-12		7,500	2,134
HEALTHRIGHT 360	03801 COMMUNITY BASED ORGANIZATION SERVICES	Yes	FY 2011-12		94,631	7,176
MISSION COUNCIL ON ALCOHOL ABUSE/SPANISH	03801 COMMUNITY BASED ORGANIZATION SERVICES	Yes	FY 2011-12		172,973	4,513
SANTORA SALES	04493 CLEANING SUPPLIES	Yes	FY 2011-12		8,182	8,182
WESTERN STATES OIL	04799 FUELS & LUBRICANTS	Yes	FY 2011-12		26,500	11,561
ALLSTAR FIRE EQUIPMENT INC	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		500	500
UPTIME RESOURCES	04951 OTHER OFFICE SUPPLIES	Yes	FY 2011-12		9,600	9,600
THE GARDEN PROJECT	03801 COMMUNITY BASED ORGANIZATION SERVICES	Yes	FY 2011-12		341,073	24,772
SIEMENS INDUSTRY INC	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		838	838
SIEMENS INDUSTRY INC	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		195	195
SIEMENS INDUSTRY INC	04341 COMMUNICATION SUPPLIES	Yes	FY 2011-12		853	853
EN POINTE TECHNOLOGIES SALES INC	03596 SOFTWARE LICENSING FEES	Yes	FY 2011-12		1,872	1,872
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		250	79
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		15,300	593
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,000	295
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		3,800	676
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,800	450
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		8,000	95
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,000	227
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		1,500	254
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		300	75
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		300	456
GRM INFORMATION MANAGEMENT SERVICES	03599 OTHER CURRENT EXPENSES	Yes	FY 2011-12		495	495
TOTAL FILTRATION SERVICES INC	04299 OTHER BLDG MAINT SUPPLIES	Yes	FY 2011-12		368	368
CALSTEAM A WOLSELEY CO	04261 PLUMBING SUPPLIES	Yes	FY 2011-12		145	145
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		5,360	5,360
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		2,761	2,761
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	04299 OTHER BLDG MAINT SUPPLIES	Yes	FY 2011-12		377	312
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		1,120	1,120
S & R MECHANICAL INC	04399 OTHER EQUIPMENT MAINT SUPPLIES	Yes	FY 2011-12		775	775
JANET M DEMPSEY	02799 OTHER PROFESSIONAL SERVICES	Yes	FY 2011-12		30,000	14,275
SCHNEIDER ELECTRIC BUILDINGS AMERICAS	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		9,500	8,380
S & R MECHANICAL INC	02999 OTHER EQUIP MAINT	Yes	FY 2011-12		8,950	4,622
NO VENDOR	06029 AUTOMOTIVE & OTHER VEHICLES	No	FY 2010-11		27,384	27,384
XEROX CORPORATION	03551 COPY MACHINE	Yes	FY 2011-12		97,258	889
ARAMARK CORRECTIONAL SVCS LLC	04699 FOOD	Yes	FY 2011-12		720,000	6,613
FIRESPRING	02911 DP/WP EQUIPMENT MAINT	Yes	FY 2011-12		1,301	450

Total Amount Return to Fund Balance	152,779
General Fund	125,395
Non-General Fund	27,384

Note: The above encumbrance balances are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $27,008,742 budget for FY 2013-14 is $2,032,690 or 8.1% more than the original FY 2012-13 budget of $24,976,052.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 141.12 FTEs, which are 3.02 FTEs more than the 138.10 FTEs in the original FY 2012-13 budget. This represents a 2.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $11,880,397 in FY 2013-14, are $648,735 or 5.8% more than FY 2012-13 revenues of $11,231,662. General Fund support of $15,128,345 in FY 2013-14 is $1,383,955 or 10.1% more than FY 2012-13 General Fund support of $13,744,390.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $27,762,322 budget for FY 2014-15 is $753,580 or 2.8% more than the Mayor's proposed FY 2013-14 budget of $27,008,742.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 141.44 FTEs, which is 0.32 FTE more than the Mayor's proposed FY 2013-14 budget. This represents 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $10,849,505 in FY 2014-15 are $1,030,892 or 8.7% less than FY 2013-14 estimated revenues of $11,880,397. General Fund support of $16,912,817 in FY 2014-15 is $1,784,472 or 11.8% more than FY 2013-14 General Fund support of $15,128,345.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $399,690 in FY 2013-14. Of the $399,690 in recommended reductions, $180,812 are ongoing savings and $218,878 are one-time savings. These reductions would still allow an increase of $1,633,000 or 6.5% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $3,362 to the General Fund.

Together, these recommendations will result in $403,052 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $180,812 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $572,768 or 2.1% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
ADULT PROBATION					
ADMINISTRATION - ADULT PROBATION	4,263,091	4,447,047	183,956	4,611,842	164,795
COMMUNITY SERVICES	9,635,653	9,236,431	(399,222)	9,578,718	342,287
ONE STOP RE ENTRY SERVICES	1,415,630	1,581,602	165,972	1,613,411	31,809
PRE - SENTENCING INVESTIGATION	2,939,817	2,954,571	14,754	3,050,829	96,258
REALIGNMENT SERVICES-POST RELEASE COMM.	6,121,861	8,789,091	2,667,230	8,907,522	118,431
WORK ORDERS & GRANTS	600,000	0	(600,000)	0	0
ADULT PROBATION	**24,976,052**	**27,008,742**	**2,032,690**	**27,762,322**	**753,580**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $2,032,690 largely due to:

- Increases in salary and fringe benefit costs. The Adult Probation Department is proposing to hire 3 new positions, all of which will support the continued implementation of Public Safety Realignment, including: a Senior Community Development Specialist I, a Senior Community Development Specialist II, and an IS Programmer Analyst. The Programmer Analyst would assist in the launch and implementation of the Department's new case management system (Smart Probation) and ensure its integration with the Citywide JUSTIS system. The Community Development Specialist I would perform research for new funding opportunities to support the reentry and realignment populations, and write grants for appropriate projects. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials.
- Increase in work orders for Service of Other Departments. The Adult Probation Department proposes to increase work orders to the Department of Public Health to expand residential treatment service opportunities for the realignment population.
- Increase in rent and program costs related the Community Assessment and Services Center. This is a central component of the Department's plan to manage the realignment population and will offer a one-stop shop for supervision, case management, and educational opportunities for AB109 offenders.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $753,580 largely due to:

- Increases in salary and fringe benefit costs to meet ongoing programmatic needs related to the realignment population.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: ADP – ADULT PROBATION DEPARTMENT

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 141.12 FTEs, which are 3.02 FTEs more than the 138.10 FTEs in the original FY 2012-13 budget. This represents a 2.2% increase in FTEs from the original FY 2012-13 budget.

ADP is proposing to hire the following new positions:

- one IT Analyst to assist in the implementation of the Department's new case management system and the final interface with the Citywide JUSTIS system. This is a limited tenure position for one year.
- one Senior Community Development Specialist I to research fundraising opportunities and apply for grants to support department activities.
- one Senior Community Development Specialist II to provide administrative support to the Reentry Council and the Community Corrections Partnership and to distribute outreach materials.

ADP is also proposing to transfer 2 Deputy Probation Officers that had been funded from the Second Chance Reentry Grant to General Fund positions.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 141.44 FTEs, which is 0.32 FTE more than the Mayor's proposed FY 2013-14 budget. This represents 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

INTERIM EXCEPTIONS

The Department has requested approval of 3 positions as an interim exception. The Budget and Legislative Analyst recommends disapproval of all 3 positions. The Budget and Legislative Analyst is recommending disapproval of one of the positions (the Senior Community Development Specialist II), and does not believe that there is an urgent need to fill the Senior Community Development Specialist I position as of July 1, 2013. The Department will not be able to hire the IS Programmer Analyst immediately, so that FTE has been reduced to reflect an August 1, 2013 hire date.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $11,880,397 in FY 2013-14 are $648,735 or 5.8% more than FY 2012-13 revenues of $11,231,662. General Fund support of $15,128,345 in FY 2013-14 is $1,383,955 or 10.1% more than FY 2012-13 General Fund support of $13,744,390.

Specific changes in the Department's FY 2013-14 revenues include:

- Expiration of the Justice Assistance Grant (JAG) grant, which is a grant from the U.S. Department of Justice to support local community corrections programs.
- Reduction of SB678 funds from the State of California, which has supported evidence-based practices in local community corrections.
- Increase in AB109 funds from the State of California to support ongoing programs related to public safety realignment.

FY 2014-15

The Department's revenues of $10,849,505 in FY 2014-15, are $1,030,892 or 8.7% less than FY 2013-14 revenues of $11,880,397. General Fund support of $16,912,817 in FY 2014-15 is $1,784,472 or 11.8% more than FY 2013-14 General Fund support of $15,128,345.

Specific changes in the Department's FY 2014-15 revenues include reduction in AB109 funds from the State.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $399,690 in FY 2013-14. Of the $399,690 in recommended reductions, $180,812 are ongoing savings and $218,878 are one-time savings. These reductions would still allow an increase of $1,633,000 or 6.5% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $3,362 to the General Fund.

Together, these recommendations will result in $403,052 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $180,812 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $572,768 or 2.1% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADP - Adult Probation

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	AKB - Community Services													
Attrition Savings	(4.10)	(4.35)	($393,505)	($417,499)	$23,994	x	x							
Mandatory Fringe Benefits			($131,846)	($139,885)	$8,039	x	x							
	Total Savings			*$32,034*										
	Adjust attrition savings to reflect actual hiring date of vacant 8434.													
	AOS - One-Stop Reentry Services													
Senior Community Development Specialist II	1.00	0.77	$108,137	$83,265	$24,872	x	x							
Mandatory Fringe Benefits			$44,183	$34,021	$10,162	x	x							
	Total Savings			*$35,034*										
	Disapprove interim exception for 9775. This position does not fill an urgent need for a July 1, 2013 hiring date and should be filled through a regular hiring process.													
Professional Services			$440,000	$344,167	$95,833	x	x							
	Reduce Professional Services expenditures to reflect actual timeline for rolling out the Alternative Sentencing for Women and Children program and services.													
	ASH - Administration													
IS Programmer Analyst - Principal	1.00	0.92	$112,837	$103,810	$9,027	x	x							
Mandatory Fringe Benefits			$45,695	$42,039	$3,656	x	x							
	Total Savings			*$12,683*										
	Disapprove the Interim Exception for the Programmer Analyst position. The Department is proposing to hire a limited tenure Programmer Analyst to support the implementation of the JUSTIS project. The Department has not begun recruiting for this position and cannot expect to fill it before August 1, 2013.													

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

ADP - Adult Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Senior Community Development Specialist I	1.00	0.00	$91,124	$0	$91,124	x		1.00	0.00	$91,124	$0	$91,124	x	
Mandatory Fringe Benefits			$39,688	$0	$39,688	x				$39,688	$0	$39,688	x	
	Total Savings			*$130,812*				*Total Savings*			*$130,812*			
	Disapprove Senior Community Development Specialist position. The department has not justified the need for this position. The Community Development Specialist II would provide administrative support to the Reentry Council and Community Corrections Partnership, as well as develop and distribute outreach materials. These activities are currently provided by 5 existing 1823s in the Reentry Division, and the Department has not demonstrated the increased need for support.							Ongoing reduction						
Management Consulting			$125,000	$75,000	$50,000	x				$125,000	$75,000	$50,000	x	
	Reduce Management Consulting Services expenditures by $50,000.							Ongoing reduction						
	ARS - Realignment													
Professional Services			$2,229,392	$2,186,097	$43,295	x	x							
	Decrease professional services budget to reflect actual contracted amounts and program timelines.													

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$218,878	$180,812	$399,690
Non-General Fund	$0	$0	$0
Total	$218,878	$180,812	$399,690

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$180,812	$180,812
Non-General Fund	$0	$0	$0
Total	$0	$180,812	$180,812

GF = General Fund
1T = One Time

ADP - Adult Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	Reserve Recommendations													
Professional Services			$514,350	$514,350	$0					$514,350	$514,350	$0		
	The Department is proposing to amend an existing contract to expand services for sex offenders. The Budget and Legislative Analyst recommends placing these program expenses on Budget and Finance Committee Reserve pending submission of amended contract and final budget details.							The Department is proposing to amend an existing contract to expand services for sex offenders. The Budget and Legislative Analyst recommends placing these program expenses on Budget and Finance Committee Reserve pending submission of amended contract and final budget details.						

FY 2013-14
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

FY 2014-15
Total Reserve Recommendations

	One-Time	Ongoing	Total
General Fund	$0	$0	$0
Non-General Fund	$0	$0	$0
Total	$0	$0	$0

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

ADP - Adult Probation

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
L C ACTION POLICE SUPPLY	OTHER SAFETY EXPENSES	Yes	2011	09/27/2012	3,770.42	415.60
GIVE SOMETHING BACK INC	MINOR VIDEO EQUIPMENT	Yes	2012	09/27/2012	947.97	947.97
GIVE SOMETHING BACK INC	MINOR VIDEO EQUIPMENT	Yes	2012	09/27/2012	947.96	947.96
SPRINT NEXTEL	COMMUNICATION SUPPLIES	Yes	2011	09/27/2012	115.02	115.02
SPRINT NEXTEL	COMMUNICATION SUPPLIES	Yes	2011	09/27/2012	112.25	112.25
EN POINTE TECHNOLOGIES SALES INC	SOFTWARE LICENSING FEES	Yes	2012	09/27/2012	6,428.90	23.15
LANGUAGELINE SOLUTIONS	INTERPRETERS	Yes	2011	09/27/2012	1,000.00	18.46
GRM INFORMATION MANAGEMENT SE	MISCELLANEOUS FACILITIES RENTAL	Yes	2011	09/27/2012	9,374.40	265.44
GRM INFORMATION MANAGEMENT SE	MISCELLANEOUS FACILITIES RENTAL	Yes	2011	09/27/2012	6,249.60	176.97
AT&T MOBILITY	COMMUNICATION SUPPLIES	Yes	2012	09/27/2012	138.24	138.24
GRM INFORMATION MANAGEMENT SE	MISCELLANEOUS FACILITIES RENTAL	Yes	2011	11/06/2012	3,600.00	201.30
					Total Amount Return to Fund Balance	3,362.36
					General Fund	3,362.36
					Non-General Fund	-

Note: The above encurnbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $35,529,306 budget for FY 2013-14 is $6,096,625 or 20.7% more than the original FY 2012-13 budget of $29,432,681.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 212.81 FTEs, which are 11.07 FTEs more than the 201.74 FTEs in the original FY 2012-13 budget. This represents a 5.5% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $15,116,252 in FY 2013-14, are $99,539 or 0.7% less than FY 2012-13 revenues of $15,215,791. General Fund support of $20,413,054 in FY 2013-14 is $6,196,164 or 43.6% more than FY 2012-13 General Fund support of $14,216,890.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $39,564,812 budget for FY 2014-15 is $4,035,506 or 11.4% more than the Mayor's proposed FY 2013-14 budget of $35,529,306.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 218.92 FTEs, which are 6.11 FTEs more than the 212.81 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $15,198,408 in FY 2014-15 are $82,156 or 0.5% more than FY 2013-14 estimated revenues of $15,116,252. General Fund support of $24,366,404 in FY 2014-15 is $3,953,350 or 19.4% more than FY 2013-14 General Fund support of $20,413,054.

DEPARTMENT: TTX – TREASURER/TAX COLLECTOR

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $550,998 in FY 2013-14. Of the $550,998 in recommended reductions, $63,748 are ongoing savings and $487,250 are one-time savings. These reductions would still allow an increase of $5,545,627 or 18.8% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $8,570 to the General Fund.

Together, these recommendations will result in $559,568 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $79,727 in FY 2014-15. Of the $79,727 in recommended reductions, $13,616 are ongoing savings and $66,111 are one-time savings. These reductions would still allow an increase of $3,955,779 or 11.1% in the Department's FY 2014-15 budget.

DEPARTMENT: TTX – TREASURER/TAX COLLECTOR

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
TREASURER/TAX COLLECTOR					
BUSINESS TAX	6,975,254	5,880,543	(1,094,711)	6,007,854	127,311
DELINQUENT REVENUE	7,691,639	8,790,901	1,099,262	9,012,419	221,518
GROSS RECEIPTS TAX	0	5,975,296	5,975,296	9,230,280	3,254,984
INVESTMENT	2,328,040	2,355,479	27,439	2,455,593	100,114
LEGAL SERVICE	441,801	519,184	77,383	535,949	16,765
MANAGEMENT	5,352,917	5,050,766	(302,151)	5,359,054	308,288
PROPERTY TAX/LICENSING	2,542,945	2,503,149	(39,796)	2,342,053	(161,096)
TAXPAYER ASSISTANCE	1,409,882	1,637,952	228,070	1,690,539	52,587
TRANSFER TAX	0	0	0	0	0
TREASURY	2,690,203	2,816,036	125,833	2,931,071	115,035
TREASURER/TAX COLLECTOR	**29,432,681**	**35,529,306**	**6,096,625**	**39,564,812**	**4,035,506**

SUMMARY OF PROGRAM EXPENDITURES:

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $6,096,625 largely due to the (a) implementation of the new Gross Receipts Tax; (b) the delinquent revenue collections enhancement project; and (c) the transfer of functions for alarm licenses previously administered by the Department of Emergency Management.

The new Gross Receipts Tax, approved by the voters in November 2012, will be effective on January 1, 2014. The Department is responsible for implementing the new tax and has budgeted $5.9 million in FY 2013-14 and $9.2 million in FY 2014-15 for implementation.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $4,035,506 largely due to continued efforts to implement the Gross Receipts Tax.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 212.81 FTEs, which are 11.07 FTEs more than the 201.74 FTEs in the original FY 2012-13 budget. This represents a 5.5% increase in FTEs from the original FY 2012-13 budget.

The increase is largely due to increased staffing needs for the Gross Receipts Tax system, the reinstatement of the Superior Court work order, and the increased frequency of the Public Utilities Commission billing cycle.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 218.92 FTEs, which are 6.11 FTEs more than the 212.81 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 2.9% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

This increase is largely due to increased staffing needs for the Gross Receipts Tax system.

INTERIM EXCEPTIONS

The Department has requested approval of 16.00 FTEs as interim exceptions. The Budget and Legislative Analyst recommends approval of these 16.00 FTEs as interim exceptions as follows:

Gross Receipts Tax Implementation (3.0 FTEs)

The Department is requesting approval to hire 3.0 FTEs on July 1, 2013, in order to ensure timely implementation of the Gross Receipts Tax system, as follows:

- 1823 Senior Administrative Analyst (1.00 FTE)
- 1408 Principal Clerk (2.00 FTE)

Superior Court Work Order (11.5 FTEs)

The Department is requesting approval to continue 11.5 limited term FTEs that are due to terminate on June 30, 2013. These positions are paid by a work order between the Treasurer/Tax Collector's Office and the Superior Court, which was originally expected to terminate in FY 2012-13 but was renewed for FY 2013-14. These positions are as follows:

- 4310 Commercial Division Assistant Supervisor (1.00 FTE)
- 1630 Account clerk (2.00 FTE)
- 1623 Senior Account Clerk (1.00 FTE)
- 4308 Senior Collections Officer (5.00 FTE)
- 4321 Cashier II (0.50 FTE)
- 4321 Cashier II (2.00 FTE)

Other Requested Interim Exceptions (1.5 FTEs)

- 1630 Account clerk (0.50 FTE) – This position, which is funded by a work order between the Treasurer/Tax Collector's Office and the Municipal Transportation Agency (MTA),

was hired in FY 2012-13 and paid by temporary salaries. According to the Department, failure to provide an interim exception would result in layoff of existing staff.

- 8173 Legal Assistant (1.00 FTE) is a revenue generating position, responsible for collecting legal fines. The position is limited-term set to expire on June 30, 2013. The position is currently filled and not providing an interim exception would result in the lay-off of existing staff.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $15,116,252 in FY 2013-14, are $99,539 or 0.7% less than FY 2012-13 revenues of $15,215,791. General Fund support of $20,413,054 in FY 2013-14 is $6,196,164 or 43.6% more than FY 2012-13 General Fund support of $14,216,890.

Specific changes in the Department's FY 2013-14 revenues include decreases in hotel room tax, and passport fees; offset by increases in interest earned on pooled cash and delinquent business tax collection fees.

FY 2014-15

The Department's revenues of $15,198,408 in FY 2014-15 are $82,156 or 0.5% more than FY 2013-14 estimated revenues of $15,116,252. General Fund support of $24,366,404 in FY 2014-15 is $3,953,350 or 19.4% more than FY 2013-14 General Fund support of $20,413,054.

Specific changes in the Department's FY 2014-15 revenues include increases in interest earned on pooled cash.

RELATED LEGISLATION

File 13-0551 is an ordinance amending the Police Code, to (1) transfer administration of the Police Emergency Alarm Ordinance from the Department of Emergency Management to the Tax Collector, and 2) clarify license renewal and appeal procedures.

Article 37 of the Police Code ("the Police Emergency Alarm Ordinance") requires companies and individuals that have emergency alarms at their homes and businesses to obtain an annual license and to meet certain operating standards, in order to reduce the number of false alarms that the Police Department must respond to each year. The Department of Emergency Management and the Tax Collector's Office share responsibility for administration of the Alarm Ordinance. The proposed amendment transfers the administration of the Police Emergency Alarm ordinance from the Department of Emergency Management to the Tax Collector. The Department of Emergency Management would remain responsible for certain technical requirements of the Alarm Ordinance and for the emergency dispatch system. The proposed ordinance would also

clarify the procedures for the annual renewal of alarm licenses and for appealing the imposition of a penalty fee or the revocation or suspension of a permit license.

Recommendation: Approve the proposed ordinance.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $550,998 in FY 2013-14. Of the $550,998 in recommended reductions, $63,748 are ongoing savings and $487,250 are one-time savings. These reductions would still allow an increase of $5,545,627 or 18.8% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $8,570 to the General Fund.

Together, these recommendations will result in $559,568 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $79,727 in FY 2014-15. Of the $79,727 in recommended reductions, $13,616 are ongoing savings and $66,111 are one-time savings. These reductions would still allow an increase of $3,955,779 or 11.1% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

TTX - Treasurer/Tax Collector

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	FCS - Delinquent Revenue													
Programmatic projects-budget			$1,186,654	$989,111	$197,543	x	x							
	Projected actual need of $989,111													
	FEG - Management													
Attrition Savings - Miscellaneous	(2.26)	(2.70)	($249,841)	($298,482.61)	$48,642	x	x							
Mandatory Fringe Benefits			($102,063)	($121,934)	$19,871	x	x							
			Total Savings	*$68,512*										
	Adjust attrition savings for vacancy.													
	FCN - Property Tax/Licensing													
Attrition Savings - Miscellaneous	(3.40)	(4.09)	($237,767)	($286,019.71)	$48,253	x	x							
Mandatory Fringe Benefits			($114,309)	($137,507.00)	$23,198	x	x							
			Total Savings	*$71,451*										
	Adjust attrition savings for vacancies.													
Department Overhead			$35,039	$0	$35,039	x	x			$13,616	$0	$13,616	x	x
	Technical correction.							Technical correction.						
	FCL - Treasury													
Cashier 2	2.31	1.81	$132,137	$103,536	$28,601	x		3.00	2.50	$174,532	$145,443	$29,089	x	
Mandatory Fringe Benefits			$68,475	$53,654	$14,821	x				$95,698	$79,748	$15,950	x	
			Total Savings	*$43,423*						*Total Savings*	*$45,038*			
	Delete 0.5 FTE 4321 Cashier II, which has been vacant since 7/1/09.							Ongoing Savings						
Attrition Savings - Miscellaneous	0.04	0.00	$2,499	$0	$2,499	x		0.04	0.00	$2,535	$0	$2,535	x	
Mandatory Fringe Benefits			$1,199	$0	$1,199	x				$1,282	$0	$1,281	x	
			Total Savings	*$3,698*						*Total Savings*	*$3,816*			
	Technical adjustment to delete positive attrition savings							Ongoing Savings						
	FCQ - Taxpayer Asst													
Principal Clerk	11.66	11.50	$820,521	$809,261	$11,260	x		11.66	11.50	$834,507	$823,056	$11,451	x	
Mandatory Fringe Benefits			$391,093	$385,726	$5,367	x				$423,078	$417,272	$5,806	x	
			Total Savings	*$16,627*						*Total Savings*	*$17,257*			
	Delete 0.16 FTE 1408 Principal Clerk which has been vacant since 7/1/10.							Ongoing Savings						
	FCO - Business Tax													
Attrition Savings	(4.32)	(5.47)	($265,430)	($336,088.45)	$70,658	x	x							
Mandatory Fringe Benefits			($165,462)	($209,508.60)	$44,047	x	x							
			Total Savings	*$114,705*										
	Adjust attrition savings for vacancies.													

FY 2013-14 Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$452,211	$98,787	$550,998
Non-General Fund	$0	$0	$0
Total	**$487,250**	**$63,748**	**$550,998**

FY 2014-15 Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$13,616	$66,111	$79,727
Non-General Fund	$0	$0	$0
Total	**$13,616**	**$66,111**	**$79,727**

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

TTX - Treasurer/Tax Collector

Vendor Name	Subobject Title	General Fund Savings	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
NO VENDOR	NKEY NO PROJECT	x	07/19/2005		651	651
NO VENDOR	NKEY NO PROJECT	x	07/19/2005		495	495
ACE LEGAL ASSISTANCE	NKEY NO PROJECT	x	08/16/2011		500	143
ACE LEGAL ASSISTANCE	NKEY NO PROJECT	x	08/16/2011		8,500	6,605
GIVE SOMETHING BACK INC	NKEY NO PROJECT	x	08/02/2011		3,500	57
VERIZON WIRELESS	NKEY NO PROJECT	x	01/12/2011		65	65
VERIZON WIRELESS	NKEY NO PROJECT	x	01/21/2011		98	49
VERIZON WIRELESS	NKEY NO PROJECT	x	01/21/2011		98	49
VERIZON WIRELESS	NKEY NO PROJECT	x	01/11/2012		138	138
GIVE SOMETHING BACK INC	NKEY NO PROJECT	x	08/02/2011		4,000	296
XTECH	NKEY NO PROJECT	x	05/08/2012		45,000	10
XTECH	NKEY NO PROJECT	x	05/08/2012		45,000	10
					-	-
					-	-

Total Amount Return to Fund Balance	8,569.65
General Fund	8,569.65
Non-General Fund	-

Note: The above encumbrance blanaces are from budget years prior to FY 2013-14. The Department has indicated that the balances of these encumbrances are no longer needed, therefore the balances can be returned to the General Fund, if applicable.

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $17,146,710 budget for FY 2013-14 is $897,240 or 5.5% more than the original FY 2012-13 budget of $16,249,470.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 111.14 FTEs, which are 1.28 FTEs more than the 109.86 FTEs in the original FY 2012-13 budget. This represents a 1.2% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $3,324,650 in FY 2013-14, are $5,680,117 or 63.1% less than FY 2012-13 revenues of $9,004,767. General Fund support of $13,822,060 in FY 2013-14 is $6,577,357 or 90.8% more than FY 2012-13 General Fund support of $7,244,703.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $17,901,792 budget for FY 2014-15 is $755,082 or 4.4% more than the Mayor's proposed FY 2013-14 budget of $17,146,710.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 110.94 FTEs, which are 0.2 FTEs less than the 111.14 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% reduction in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $3,356,574 in FY 2014-15 are $31,924 or 1.0% more than FY 2013-14 estimated revenues of $3,324,650. General Fund support of $14,545,218 in FY 2014-15 is $723,158 or 5.2% more than FY 2013-14 General Fund support of $13,822,060.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **FAM – FINE ARTS MUSEUM**

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $38,641 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of $858,599 or 5.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $38,641 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $716,441 or 4.2% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: **FAM – FINE ARTS MUSEUM**

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
FINE ARTS MUSEUMS					
ADMISSIONS	3,230,767	3,145,650	(85,117)	3,177,574	31,924
OPER & MAINT OF MUSEUMS	13,018,703	14,001,060	982,357	14,724,218	723,158
FINE ARTS MUSEUM	**16,249,470**	**17,146,710**	**897,240**	**17,901792**	**755,082**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $897,240 due mainly to increases in overtime pay, premium pay and holiday pay. According to Ms. Michele Gutierrez, Chief Financial Officer at the Fine Arts Museum, the Department is increasing its holiday openings from one day in FY 2012-13 to ten holiday openings in FY 2013-14.

The increase in holiday openings requires increased overtime for permanent museum guards and security guards because the Memorandum of Understanding (MOU) between the City and SEIU Local 1021, which represents security guards and museum guards, requires that overtime assignments be made by seniority. Therefore, potentially less costly temporary guards cannot be used when a permanent guard volunteers for overtime.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $755,082 largely due to increases in mandatory fringe benefits.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 111.14 FTEs, which are 1.28 FTEs more than the 109.86 FTEs in the original FY 2012-13 budget. This represents a 1.2% increase in FTEs from the original FY 2012-13 budget. The increase is due to a part time associate museum registrar becoming full time.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 110.94 FTEs, which are .20 FTEs less than the 111.14 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.2% decrease in FTEs from the Mayor's proposed FY 2013-14 budget. The decrease is due to a decrease in temporary positions.

DEPARTMENT: FAM – FINE ARTS MUSEUM

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $3,324,650 in FY 2013-14, are $5,680,117 or 63.1% less than FY 2012-13 revenues of $9,004,767. General Fund support of $13,822,060 in FY 2013-14 is 6,577,357 or 90.8% more than FY 2012-13 General Fund support of $7,244,703.

The change in Department revenues is due to replacement of Hotel Tax revenues with General Fund revenues. An ordinance is pending before the Board of Supervisors to amend the Business and Tax Regulation Code to remove certain allocations of the Hotel Tax, including the specified reduction to the Fine Arts Museums (File 13-0545).

FY 2014-15

The Department's revenues of $3,356,574 in FY 2014-15 are $31,924 or 1.0% more than FY 2013-14 estimated revenues of $3,324,650. General Fund support of $14,545,218 in FY 2014-15 is $723,158 or 5.2% more than FY 2013-14 General Fund support of $13,822,060.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $38,641 in FY 2013-14, which are ongoing savings. These reductions would still allow an increase of $858,599 or 5.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $38,641 in FY 2014-15, which are ongoing savings. These reductions would still allow an increase of $716,411 or 4.2% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

FAM Fine Arts Museum

	FY 2013-14							FY 2014-15						
			Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
Holiday Pay			$129,312	$111,312	$18,000	x				$ 129,312.00	$111,312	$ 18,000.00	x	
Fringe Benefits			$9,854	$8,482	$1,372	x				$9,854	$8,482	$1,372	x	
	Total Savings			*$19,372*				*Total Savings*			*$19,372*			
	Reduce Holiday Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14.							Ongoing savings						
Premium Pay			$331,209	$313,304	$17,905	x				$331,209	$313,304	$17,905	x	
Fringe Benefits			$25,238	$23,874	$1,364	x				$25,238	$23,874	$1,364	x	
	Total Savings			*$19,269*				*Total Savings*			*$19,269*			
	Reduce Premium Pay at the Legion of Honor to reflect estimated expenditures in FY 2013-14.							Ongoing savings						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$38,641	$ 38,641
Non-General Fund	$ -	$ -	$ -
Total		$38,641	$ 38,641

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$ -	$38,641	$ 38,641
Non-General Fund	$ -	$ -	$ -
Total		$38,641	$ 38,641

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $36,986,627 budget for FY 2013-14 is $1,298,790 or 3.6% more than the original FY 2012-13 budget of $35,687,837.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 239.43 FTEs, which are 3.41 FTEs more than the 236.02 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $7,291,562 in FY 2013-14, are $1,051,086 or 16.8% more than FY 2012-13 revenues of $6,240,476. General Fund support of $29,695,065 in FY 2013-14 is $247,704 or 0.8% more than FY 2012-13 General Fund support of $29,447,361.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $38,225,158 budget for FY 2014-15 is $1,238,531 or 3.3% more than the Mayor's proposed FY 2013-14 budget of $36,986,627.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 239.17 FTEs, which are 0.26 FTEs less than the 239.43 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $7,374,518 in FY 2014-15 are $82,956 or 1.1% more than FY 2013-14 estimated revenues of $7,291,562. General Fund support of $30,850,640 in FY 2014-15 is $1,155,757 or 3.9% more than FY 2013-14 General Fund support of $29,695,065.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: JUV – JUVENILE PROBATION

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $212,927 in FY 2013-14. Of the $212,927 in recommended reductions, $105,901 are ongoing savings and $107,026 are one-time savings. These reductions would still allow an increase of $1,085,863 or 3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $135,566 in FY 2014-15. Of the $135,566 in recommended reductions, $107,260 are ongoing savings and $28,306 are one-time savings. These reductions would still allow an increase of $1,102,965 or 3.0% in the Department's FY 2014-15 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: JUV – JUVENILE PROBATION

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
JUVENILE PROBATION					
ADMINISTRATION	7,112,485	7,168,723	56,238	7,288,308	119,585
CHILDREN'S BASELINE	1,001,571	1,010,999	9,428	1,012,158	1,159
JUVENILE HALL	11,472,100	11,649,687	177,587	12,286,201	636,514
JUVENILE HALL REPLACEMENT DEBT PAYMENT	2,660,351	2,667,374	7,023	2,665,174	(2,200)
LOG CABIN RANCH	3,001,666	3,290,352	288,686	3,331,528	41,176
PROBATION SERVICES	10,439,664	11,199,492	759,828	11,641,789	442,297
JUVENILE PROBATION	**35,687,837**	**36,986,627**	**1,298,790**	**38,225,158**	**1,238,531**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $1,298,790 largely due to increases in salary expenditures, professional/contract services, vehicle replacements, and capital improvement projects. The department is in the process of filling 10 counselor vacancies in Juvenile Hall and Log Cabin Ranch. Associated training and overtime costs have been included the FY 2013-14 budget.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $1,238,531 largely due to capital projects and building improvements totaling $692,000 and mandated salary and fringe benefit increases.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 239.43 FTEs, which are 3.41 FTEs more than the 236.02 FTEs in the original FY 2012-13 budget. This represents a 1.4% increase in FTEs from the original FY 2012-13 budget.

In addition to decreases in attrition savings, Juvenile Probation is requesting to shift one 2910 Social Worker position from grant funds to the General Fund. Only a portion of the position will be funded through the General Fund, of which up to 50% will be reimbursable through Federal Title IV-E monies.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 239.17 FTEs, which are 0.26 FTEs less than the 239.43 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0.1% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: JUV – JUVENILE PROBATION

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $7,291,562 in FY 2013-14, are $1,051,086 or 16.8% more than FY 2012-13 revenues of $6,240,476. General Fund support of $29,695,065 in FY 2013-14 is $247,704 or 0.8% more than FY 2012-13 General Fund support of $29,447,361.

The majority of this increase comes from Federal Title IV-E sources. Juvenile Probation expects this source of funds to increase by $900,000.

FY 2014-15

The Department's revenues of $7,374,518 in FY 2014-15 are $82,956 or 1.1% more than FY 2013-14 estimated revenues of $7,291,562. General Fund support of $30,850,640 in FY 2014-15 is $1,155,757 or 3.9% more than FY 2013-14 General Fund support of $29,695,065.

The revenues from Federal Title IV-E in the previous budget year are expected to continue in FY 2014-15.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $212,927 in FY 2013-14. Of the $212,927 in recommended reductions, $105,901 are ongoing savings and $107,026 are one-time savings. These reductions would still allow an increase of $1,085,863 or 3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $135,566 in FY 2014-15. Of the $135,566 in recommended reductions, $107,260 are ongoing savings and $28,306 are one-time savings. These reductions would still allow an increase of $1,102,965 or 3.0% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Finance Committee
For Amendment of Budget Items in the FY 2012-13 and FY 2013-14 Two-Year Budget

JUV - Juvenile Probation

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	AKE - Juvenile Hall													
Attrition Savings - Miscellaneous	(17.42)	(18.15)	($1,187,910)	($1,237,910)	$50,000	x		(17.85)	(18.29)	($1,217,192)	($1,267,192)	$50,000	x	
Mandatory Fringe Benefits			($472,813)	($492,714)	$19,901	x				($517,542)	($538,802)	$21,260	x	
	Total Savings			*$69,901*				*Total Savings*			*$71,260*			
	The Department has reduced attrition savings by $106,000 in FY 2013-14 compared to FY 2012-13 in order to fill vacant Juvenile Hall Counselor positions, which includes 5 weeks of training. The Department has also increased overtime by $138,000 to cover scheduled Juvenile Hall shifts while the new Juvenile Hall Counselors are undergoing training. Because the Department has a projected salary surplus in FY 2012-13 of $110,000, the recommended increase in attrition savings of $50,000 will still give the Department sufficient funds to fill the vacant positions.							Ongoing savings.						
Equipment Purchase-Budget			$30,450	$0	$30,450	x	x							
Equipment Purchase-Budget			$45,935	$0	$45,935	x	x							
Equipment Purchase-Budget			$30,641	$0	$30,641	x	x							
Equipment Purchase-Budget										$28,306	$0	$28,306	x	x
	Total Savings			*$107,026*				*Total Savings*			*$28,306*			
	The Department requests to replace five of its 28 vehicles in FY 2013-14, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Furthermore, vehicle utilization information provided by the Department shows some vehicles with low average annual mileage, including as low as 8,576 miles or an average of 780 miles per year. The Budget and Legislative Analyst recommends approval of the requested one replacement van and one replacement automobile and disapproval of 3 replacement automobiles.							The Department requests to replace two vehicles in FY 2014-15, citing the Healthy Air and Clean Transportation Ordinance. However, this ordinance emphasizes the need for Departments to reduce fleet size wherever possible. Based on vehicle utilization information provided by the Department, which shows some vehicles with low average annual mileage, the Budget and Legislative Analyst recommends approval of one requested replacement car and disapproval of one car.						
	AKC - Probation Services													
Professional & Specialized Svcs-Budget			$223,000.00	$187,000.00	$36,000	x				$252,000	$216,000	$36,000	x	
	The Mayor's proposed budget includes $156,000 to pay the State's fees for youth incarcerated in the California Youth Authority (CYA). Based on the Department's average annual admissions to CYA of 4 to 5 youth, the Budget and Legislative Analyst recommends $120,000 ($2,000 per month for youth or $10,000 per month for 5 youth) instead of $156,000.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$107,026	$105,901	$212,927
Non-General Fund	$0	$0	$0
Total	$107,026	$105,901	$212,927

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$28,306	$107,260	$135,566
Non-General Fund	$0	$0	$0
Total	$28,306	$107,260	$135,566

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $144,071,065 budget for FY 2013-14 is $20,658,107 or 16.7% more than the original FY 2012-13 budget of $123,412,958.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 37.42 FTEs, which are 4.04 FTEs more than the 33.38 FTEs in the original FY 2012-13 budget. This represents a 12.1% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $116,553,754 in FY 2013-14, are $20,900,921 or 21.9% more than FY 2012-13 revenues of $95,652,833. General Fund support of $27,517,311 in FY 2013-14 is $242,814 or 0.9% less than FY 2012-13 General Fund support of $27,760,125.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $131,712,371 budget for FY 2014-15 is $12,358,694 or 8.6% less than the Mayor's proposed FY 2013-14 budget of $144,071,065.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 37.11 FTEs, which are 0.31 FTEs less than the 37.42 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0. 8% decrease in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $104,655,061 in FY 2014-15, are $11,898,693 or 10.2% less than FY 2013-14 estimated revenues of $116,553,754. General Fund support of $27,057,310 in FY 2014-15 is $460,001 or 1.7% less than FY 2013-14 General Fund support of $27,517,311.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $491,446 in FY 2013-14, all of which are ongoing savings and $350,000 of which are savings to the City's General Fund in FY 2013-14. These reductions would still allow an increase of $20,166,661 or 16.3% in the Department's FY 2013-14 budget.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $659,266 in FY 2014-15, all of which are ongoing savings. These recommendations will result in $350,000 savings to the City's General Fund in FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY 2012-2013 Budget	FY 2013-2014 Proposed	Increase/ Decrease from FY 2012-2013	FY 2014-2015 Proposed	Increase/ Decrease from FY 2013-2014
CHILDREN, YOUTH & THEIR FAMILIES					
CHILDREN'S BASELINE	31,363,590	31,803,066	439,476	30,516,223	(1,286,843)
CHILDREN'S FUND PROGRAMS	45,758,046	53,216,726	7,458,680	53,002,825	(213,901)
CHILDREN'S SVCS – NON – CHILDREN'S FUND	6,396,880	6,018,778	(348,102)	5,429,620	(589,158)
PUBLIC EDUCATION FUND (PROP H)	33,362,000	47,450,000	14,088,000	37,180,000	(10,270,000)
VIOLENCE PREVENTION	6,532,442	5,582,495	(949,947)	5,583,703	1,208
CHILDREN, YOUTH & THEIR FAMILIES	**123,412,958**	**144,071,065**	**20,658,107**	**131,712,371**	**(12,358,694)**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $20,658,107 largely due to:

A $14.1 million increase in transfer funds to SFUSD as stipulated by Proposition H, and an increase in funding for grants to community-based organizations as provided by the Department's new three-year Children's Services Allocation Plan.

FY 2014-15

The Department's proposed FY 2014-15 budget has decreased by $12,358,694 largely due to:

A $10.3 million decrease in Proposition H transfer funds to SFUSD in FY2014-15 and a $1.5 million reduction in funding to community-based organizations through the Children's Baseline.

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 37.42 FTEs, which are 4.04 FTEs more than the 33.38 FTEs in the original FY 2012-13 budget. This represents a 12.1% increase in FTEs from the original FY 2012-13 budget.

The Department requested four new positions to provide clerical and analytical support to the Department, chiefly in the Planning and Policy Division and in the Grants and Programs Division.

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 37.11 FTEs, which are 0.31 FTEs less than the 37.42 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 0. 8% reduction in FTEs from the Mayor's proposed FY 2013-14 budget.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

INTERIM EXCEPTIONS

The Department has requested approval of one position, a 1444 Secretary I, as an interim exception. The Budget and Legislative Analyst recommends disapproval of this position. According to the Department, for the past fiscal year a temporary position has provided staff support to committee meetings staffed by the Department. While the Department requests to transition this temporary position to a permanent position, the Department has not shown that the Department's workload justifies the new position.

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $116,553,754 in FY 2013-14, are $20,900,921 or 21.9% more than FY 2012-13 revenues of $95,652,833. General Fund support of $27,517,311 in FY 2013-14 is $242,814 or 0.9% less than FY 2012-13 General Fund support of $27,760,125.

Specific changes in the Department's FY 2013-14 revenues include:

A $14.1 million increase in transfer funds to SFUSD as stipulated by Proposition H, and a $3.2 million increase in the Department's Children's Fund revenues.

FY 2014-15

The Department's revenues of $104,655,061 in FY 2014-15, are $11,898,693 or 10.2% less than FY 2013-14 estimated revenues of $116,553,754. General Fund support of $27,057,310 in FY 2014-15 is $460,001 or 1.7% less than FY 2013-14 General Fund support of $27,517,311.

Specific changes in the Department's FY 2014-15 revenues include:

A $10.3 million decrease in Proposition H transfer funds to SFUSD in FY 2014-15 in addition to a $1.5 million reduction in the Department's Children's Baseline in FY 2014-15.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: CHF – CHILDREN, YOUTH & THEIR FAMILIES

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $491,446 in FY 2013-14, all of which are ongoing savings and $350,000 of which are savings to the City's General Fund in FY 2013-14. These reductions would still allow an increase of $20,166,661 or 16.3% in the Department's FY 2013-14 budget.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $659,266 in FY 2014-15, all of which are ongoing savings. These recommendations will result in $350,000 savings to the City's General Fund in FY 2014-15.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CHF - Children, Youth & Their Families

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	CBI - Children's Fund Programs													
Junior Management Analyst	0.00	1.00	$0	$67,342	($67,342)			1.00	0.00	$0	$68,490	($68,490)		
Mandatory Fringe Benefits			$0	$32,644	($32,644)					$0	$35,277	($35,277)		
Administrative Analyst	1.00	0.00	$83,091	$0	$83,091			0.00	1.00	$84,507	$0	$84,507		
Mandatory Fringe Benefits			$37,308	$0	$37,308					$40,522	$0	$40,522		
	Total Savings			*$20,413*				*Total Savings*			*$21,262*			
	The Department did not demonstrate any change in workflow such that an upward substitution of the Junior Management Analyst position is not justified.							Ongoing savings.						
Community Development Specialist	0.00	1.00	$0	$78,719	($78,719)			0.00	1.00	$0	$80,061	($80,061)		
Mandatory Fringe Benefits			$0	$36,015	($36,015)					$0	$39,065	($39,065)		
Senior Community Development Specialist I	1.00	0.00	$91,124	$0	$91,124			1.00	0.00	$92,677	$0	$92,677		
Mandatory Fringe Benefits			$39,688	$0	$39,688					$43,197	$0	$43,197		
	Total Savings			*$16,078*				*Total Savings*			*$16,748*			
	Starting in February 2013, the Department was granted an Acting Assignment Pay Request by Human Resources to allow a Community Development Specialist (9772) to temporarily fill the roles and responsibilities of a Senior Community Development Specialist I (9774) in the Grants Unit because, per the request, the Department was experiencing a temporary staffing shortage with a vacant 9775 in the Unit and a temporary increase in work in the Unit. As the 9775 position is scheduled to be hired on July 1, 2013, the Department has not provided a reason that the Community Development Specialist should not resume the original roles and responsibilities, in keeping with the Acting Assignment Pay Request.							Ongoing savings.						
Professional & Specialized Services			$1,708,500	$1,603,545	$104,955					$1,708,500	$1,437,244	$271,256		
	Reduce to reflect planned FY 2013-14 expenditures.							Reduce to reflect planned FY 2014-15 expenditures.						
	CAQ -													
City Grant Programs			$1,723,771	$1,573,771	$150,000	x				$1,623,051	$1,473,051	$150,000	x	
	Reduce to reflect historical underexpenditure of this line item.							Ongoing savings.						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

CHF - Children, Youth & Their Families

	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
Object Title	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
City Grant Programs			$1,956,308	$1,756,308	$200,000	x				$1,577,870	$1,377,870	$200,000	x	
	Reduce to reflect historical underexpenditure of this line item.							Ongoing savings.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$350,000	$350,000
Non-General Fund	$0	$141,446	$141,446
Total	$0	$491,446	$491,446

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$0	$350,000	$350,000
Non-General Fund	$0	$309,266	$309,266
Total	$0	$659,266	$659,266

GF = General Fund
1T = One Time

BUDGET REVIEW EXECUTIVE SUMMARY

YEAR ONE: FY 2013-14

Budget Changes

The Department's proposed $1,906,789,437 budget for FY 2013-14 is $231,453,424 or 13.8% more than the original FY 2012-13 budget of $1,675,336,013.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 6,138.87 FTEs, which are 338.65 FTEs more than the 5,800.22 FTEs in the original FY 2012-13 budget. This represents a 5.8% increase in FTEs from the original FY 2012-13 budget.

Revenue Changes

The Department's revenues of $1,355,717,895 in FY 2013-14, are $126,946,062 or 10.3% more than FY 2012-13 revenues of $1,228,771,833. General Fund support of $551,071,542 in FY 2013-14 is $104,507,362 or 23.4% more than FY 2012-13 General Fund support of $446,564,180.

YEAR TWO: FY 2014-15

Budget Changes

The Department's proposed $1,951,536,130 budget for FY 2014-15 is $44,746,693 or 2.3% more than the Mayor's proposed FY 2013-14 budget of $ 1,906,789,437.

Personnel Changes

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 6,199.76 FTEs, which are 60.89 FTEs more than the 6,138.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget.

Revenue Changes

The Department's revenues of $1,354,750,855 in FY 2014-15 are $967,040 or 0.1% less than FY 2013-14 estimated revenues of $1,355,717,855. General Fund support of $596,785,275 in FY 2014-15 is $45,713,733 or 8.3% more than FY 2013-14 General Fund support of $551,071,542.

RECOMMENDATIONS OF THE BUDGET & LEGISLATIVE ANALYST FOR AMENDMENT OF BUDGET ITEMS FY 2013-14 AND FY 2014-15

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

RECOMMENDATIONS

YEAR ONE: FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,622,282 in FY 2013-14. Of the $1,622,281 in recommended reductions, $1,073,672 are ongoing savings and $548,609 are one-time savings. These reductions would still allow an increase of $229,831,142 or 13.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $313,854 to the General Fund.

Together, these recommendations will result in $1,936,136 savings to the City's General Fund in FY 2013-14.

YEAR TWO: FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,213,260 in FY 2014-15. Of the $1,213,260 in recommended reductions, $1,096,204 are ongoing savings and $117,056 are one-time savings. These reductions would still allow an increase of $43,533,433 or 2.3% in the Department's FY 2014-15 budget.

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

SUMMARY OF PROGRAM EXPENDITURES:

Program	FY2012-2013 Budget	FY2013-2014 Proposed	Increase/ Decrease from FY2012-2013	FY2014-2015 Proposed	Increase/ Decrease from FY2013-2014
PUBLIC HEALTH					
CENTRAL ADMINISTRATION	152,192,421	214,369,599	62,177,178	215,820,010	1,450,411
CHILDREN'S BASELINE	47,823,044	53,229,227	5,406,183	54,631,694	1,402,467
COMM HLTH - COMM SUPPORT - HOUSING	24,852,099	30,017,815	5,165,716	30,752,635	734,820
COMM HLTH - PREV - MATERNAL & CHILD HLTH	27,057,827	28,168,874	1,111,047	28,767,341	598,467
COMM HLTH - PREVENTION - AIDS	58,469,635	58,319,655	(149,980)	57,300,381	(1,019,274)
COMM HLTH - PREVENTION - DISEASE CONTROL	19,731,308	19,610,043	(121,265)	20,037,454	427,411
COMM HLTH - PREVENTION - HLTH EDUCATION	5,955,393	7,594,655	1,639,262	7,618,765	24,110
EMERGENCY SERVICES AGENCY	1,400,000	1,228,050	(171,950)	1,200,000	(28,050)
ENVIRONMENTAL HEALTH SERVICES	19,097,927	19,955,613	857,686	20,377,283	421,670
FORENSICS - AMBULATORY CARE	28,831,213	29,515,090	683,877	30,433,326	918,236
HEALTH AT HOME	6,496,357	6,603,240	106,883	6,839,039	235,799
LAGUNA HONDA - LONG TERM CARE	203,354,724	220,560,383	17,205,659	233,623,367	13,062,984
LAGUNA HONDA HOSP - ACUTE CARE	3,874,554	3,755,942	(118,612)	3,898,828	142,886
LAGUNA HONDA HOSP - COMM SUPPORT CARE	(21,496)	0	21,496	(1)	(1)
MENTAL HEALTH - ACUTE CARE	3,462,797	3,462,797	0	3,462,797	0
MENTAL HEALTH - CHILDREN'S PROGRAM	38,425,920	38,672,491	246,571	38,293,955	(378,536)
MENTAL HEALTH - COMMUNITY CARE	152,343,350	171,340,803	18,997,453	159,244,263	(12,096,540)
MENTAL HEALTH - LONG TERM CARE	28,086,587	28,901,228	814,641	26,475,751	(2,425,477)
NON PROGRAM	0	0	0	2,250,393	2,250,393
OCCUPATIONAL SAFETY & HEALTH	1,846,839	1,930,468	83,629	1,972,270	41,802
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	71,328,487	73,296,993	1,968,506	76,586,627	3,289,634
SFGH - ACUTE CARE - FORENSICS	3,437,973	3,056,502	(381,471)	3,174,469	117,967
SFGH - ACUTE CARE - HOSPITAL	603,946,169	698,553,453	94,607,284	731,086,498	32,533,045
SFGH - ACUTE CARE - PSYCHIATRY	26,127,815	25,794,682	(333,133)	26,386,738	592,056
SFGH - AMBU CARE - ADULT MED HLTH CNTR	27,739,879	38,097,241	10,357,362	39,313,859	1,216,618
SFGH - AMBU CARE - METHADONE CLINIC	1,638,208	2,809,528	1,171,320	2,917,562	108,034
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	2,327,135	3,555,890	1,228,755	3,680,266	124,376
SFGH - EMERGENCY - EMERGENCY	24,472,046	33,457,049	8,985,003	35,218,882	1,761,833
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	9,133,300	7,736,875	(1,396,425)	7,921,064	184,189
SFGH - LONG TERM CARE - RF PSYCHIATRY	16,871,492	13,388,697	(3,482,795)	12,114,414	(1,274,283)
SUBSTANCE ABUSE - COMMUNITY CARE	65,033,010	69,806,554	4,773,544	70,136,200	329,646
PUBLIC HEALTH	**1,675,336,013**	**1,906,789,437**	**231,453,424**	**1,951,536,130**	**44,746,693**

FY 2013-14

The Department's proposed FY 2013-14 budget has increased by $231,453,424 largely due to:

- An $88,705,169 increase in expenditures in the public health programs. The growth in expenditures in this program is primarily due to an increase in General Funds to match federal funds that reimburse hospitals that provide care to a disproportionate number of indigent clients who cannot pay. The General Fund match increases in FY 2013-2014 but should begin to decline as the State and City implement additional provisions of the federal Affordable Care Act of 2010.
- An $11,189,804 increase at Laguna Honda Hospital and a $38,815,160 increase at San Francisco General Hospital to correct a structural budgetary shortfall. According to the Department of Public Health, the structural shortfall is the net effect of decreased patient

reimbursement revenues and inadequate funding for mental health services coupled with increased salary and fringe benefit costs to the Department.

- A $49,000,000 budget for new fixtures, furniture and equipment for the new San Francisco General Hospital scheduled to open in winter 2015. The total budget is $170,000,000, which includes $49,000,000 in the FY 2013-14 budget and $56,000,000 in the FY 2014-15 budget. The remaining $65,000,000 will be provided by the San Francisco General Hospital Foundation.
- A $6,862,681 investment in additional information management systems and staff to implement improvements for Phase II requirements for the Electronic Health Records system and related information technology efforts to meet various federal regulatory requirements and incentive program standards including achieving meaningful use by 2015 and avoiding federal penalties.
- A new initiative to create a Clinical Decision Unit at San Francisco General Hospital, which will create a 24-7 short-stay evaluative unit for patients who are not well enough to be safely discharged but also not so critical that they need to be admitted to the Emergency Department. Successfully implementing the Clinical Decision Unit should allow San Francisco General Hospital to better manage bed use and comply with State and Federal regulations.

FY 2014-15

The Department's proposed FY 2014-15 budget has increased by $44,746,693 largely due to:

- Mandatory increases in salaries and fringe benefits.
- $56 million for fixtures, furniture and equipment at the new San Francisco General Hospital scheduled to open in winter 2015. This is the second year funding for fixtures, furniture and equipment as noted above.

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

SUMMARY OF DEPARTMENT POSITION CHANGES:

FY 2013-14

The number of full-time equivalent positions (FTE) budgeted for FY 2013-14 are 6,138.87 FTEs, which are 338.65 FTEs more than the 5,800.22 FTEs in the original FY 2012-13 budget. This represents a 5.8% increase in FTEs from the original FY 2012-13 budget.

The Department's proposed FY 2013-14 budgeted positions increased by 338.65 FTEs largely due to

- An increase in budgeted in FTEs to reflect the Department's solution to its ongoing structural shortfall. This increase includes: (1) reductions in the budgeted attrition rate to allow hiring of vacant positions at San Francisco General Hospital and Laguna Honda Hospital; (2) new porters, patient care assistants, and registered nurse positions; and (3) an increase in temporary staff and per diem nurses. The Department estimates that the increased position count and reduced attrition savings should eliminate the need for a supplemental appropriation in FY 2013-14.
- New positions to staff the Clinical Decision Unit 24 hours a day, seven days a week.
- New positions to meet Phase II requirements for the electronic health records management system required to comply with the federal Affordable Care Act.
- New positions to staff the Office of Managed Care to implement the federal Affordable Care Act.
- New positions to provide health service and case management to children in foster care.

FY 2012-13 FTE Enacted Budget	5,800.22
Structural Adjustment to Attrition	136.75
New, Reassigned, Converted	179.54
Deleted	(50.08)
Special Nurses and Temporary Staff	20.96
Annualized Positions and Natural Growth	51.48
FY 2013-14 FTE Proposed Budget	6,138.87

FY 2014-15

The number of full-time equivalent positions (FTE) budgeted for FY 2014-15 are 6,199.76 FTEs, which are 60.89 FTEs more than the 6,138.87 FTEs in the Mayor's proposed FY 2013-14 budget. This represents a 1.0% increase in FTEs from the Mayor's proposed FY 2013-14 budget, due largely to annualization of new positions.

DEPARTMENT: DPH – DEPARTMENT OF PUBLIC HEALTH

DEPARTMENT REVENUES:

FY 2013-14

The Department's revenues of $1,355,717,895 in FY 2013-14, are $126,946,062 or 10.3% more than FY 2012-13 revenues of $1,228,771,833. General Fund support of $551,071,542 in FY 2013-14 is $104,507,362 or 23.4% more than FY 2012-13 General Fund support of $446,564,180.

Specific changes in the Department's FY 2013-14 revenues include:

- Increased General Fund support in FY 2013-14 due to expenditures exceeding federal reimbursements for health care services, and increased responsibilities under the federal Affordable Care Act. While the Department will receive additional Medi-Cal revenues from the State, a significant portion of this revenue is tied to meeting specific milestones, which require additional investments to be made into DPH's delivery system.
- Declining federal support from Ryan White AIDS funding for HIV programs as well as reduced federal funding for tuberculosis screenings from the Centers for Disease Control. The Department is proposing to offset a portion of these reductions with General Funds.
- Significantly increased State funding for programs that are eligible for Proposition 63 funding, for mental health programs receiving funding from the state health and welfare sales tax, and for Medi-Cal funding for seniors and persons with disabilities.
- Increased workorder recoveries for services provided to other City departments through San Francisco General Hospital's Occupational Health Program. The Department is proposing to increase the rates to better reflect the actual costs of providing these services.

FY 2014-15

The Department's revenues of $1,354,750,855 in FY 2014-15, are $967,040 or 0.1% less than FY 2013-14 revenues of $1,354,750,855. General Fund support of $596,785,275 in FY 2014-15 is $45,713,733 or 8.3% more than FY 2013-14 General Fund support of $551,071,542.

Specific changes in the Department's FY 2014-15 revenues include:

- The Department anticipates changes in revenue and General Fund support in FY 2014-15 that are consistent with the revenue issues discussed above for FY 2013-14. Additional General Fund support will provide continued support of initiatives related to implementation of the federal Affordable Care Act, equipping the new San Francisco General Hospital that will open in July 2015; and increases in salaries and fringe benefits.

Fee Legislation

The proposed ordinance (File 13-0547) would amend the Health Code to increase the fees charged for certain patient services to patients who are self-pay or privately insured. The Department advises that these fees mostly impact a small number of self-pay or privately insured patients who receive emergency care at San Francisco General Hospital.

Projected revenues for FY 2013-14 are based on the proposed fee ordinance as follows:

File No.	Fee Description	FY 2012-13 Original Revenue	Increased Revenues in FY 2013-14	Annualized Revenue Thereafter	% Cost Recovery
13-0547	Various patient rates and charges.	$6,363,000	$636,300	10 percent annual increase	70 %
Total					

Recommendation: Approve the proposed ordinance. The Budget and Legislative Analyst notes that the proposed DPH budget is balanced based on the assumption that the patient rates shown above would be approved.

COMMENTS:

FY 2013-14

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,622,282 in FY 2013-14. Of the $1,622,281 in recommended reductions, $1,073,672 are ongoing savings and $548,609 are one-time savings. These reductions would still allow an increase of $229,831,142 or 13.7% in the Department's FY 2013-14 budget.

In addition, the Budget and Legislative Analyst recommends closing out prior year unexpended General Fund encumbrances, which would allow the return of $313,854 to the General Fund.

Together, these recommendations will result in $1,936,136 savings to the City's General Fund in FY 2013-14.

FY 2014-15

The Budget and Legislative Analyst's recommended reductions to the proposed budget total $1,213,260 in FY 2014-15. Of the $1,213,260 in recommended reductions, $1,096,204 are ongoing savings and $117,056 are one-time savings. These reductions would still allow an increase of $43,533,433 or 2.3% in the Department's FY 2014-15 budget.

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	DHA - Central Administration													
Psychiatric Social Worker	1.00	-	$88,464	$0	$88,464	x		1.0	0.0	$89,971	$0	$89,971	x	
Fringe Benefits	-	-			$34,138	x		0.0	0.0			$34,720	x	
	Total Savings			*$122,602*				*Total Savings*			*$124,691*			
	The Mayor's proposed FY 2013-14 budget includes 338.65 new FTES department wide to correct budgetary shortfalls at SFGH and LHH and to implement the Affordable Health Care Act. The Budget and Legislative Analyst has recommended approval of the new positions but recommends deletion of long-term vacancies as follows: - 1.0 Psychiatric Social Worker that has been vacant since 7/1/11							Ongoing savings						
Financial Systems Supervisor	1.00	-	$126,121	$0	$126,121	x		1.0	0.0	$126,121	$0	$127,671	x	
Health Care Analyst	-	1.00	$0	$84,492	($84,492)	x		0.0	1.0	$0	$85,935	($85,935)	x	
Fringe Benefits	-	-			$15,819	x		0.0	0.0			$15,860	x	
	Total Savings			*$57,448*				*Total Savings*			*$57,596*			
Attrition Savings			($246,654)	($275,378)	$28,724	x	x							
Fringe Benefits	-	-			$11,085	x	x							
	Total Savings			*$39,809*										
	Downward substitution of one vacant Financial Systems Supervisor to one Health Care Analyst, including attrition savings adjustment to account for hiring date.							Ongoing savings						
Attrition Savings			(983,308)	(1,023,308)	$40,000	x				($996,727)	($1,036,727)	$40,000	x	
Fringe Benefits	-	-			$15,200	x		0.0	0.0			$15,200	x	
	Total Savings			*$55,200*				*Total Savings*			*$55,200*			
	The Department reduced attrition savings in this program by $40,000 although the Department's projected salary surplus in FY 2012-13 for General Fund programs (1G AGF AAA) is $845,000. This recommendation adjusts FY 2013-14 attrition savings to the FY 2012-13 budgeted amount.							Ongoing savings						

GF = General Fund
1T = One Time

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
Equipment Purchase Budget	-	-	$30,641	$0	$30,641	x	x	0.0	0.0	$0	$0	$0	x	
	Eliminates one Civic GX automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	DHP - Primary Care - Health Centers													
Attrition Savings	(20.18)	0.10	$95,540	$7,077	$100,000	x	x							
Fringe Benefits					$38,590	x	x							
	Total Savings			*$138,590*										
	The Department has increased salaries in the Primary Care Health Centers by $1,859,001 in FY 2013-14, from $40,263,268 in FY 2012-13 to $42,122,269 in FY 2013-14 to allow for the hire of 10 new positions. The Department currently has 70.69 vacant FTEs in this program. The Budget and Legislative Analyst's recommendation adjusts for the vacant FTEs and the Department's plan to hire for the Primary Care Health Centers.													
Attrition Savings			($253,552)	($336,819)	$83,267	x				($349,058)	($439,030)	$89,972	x	
Fringe Benefits					$32,133	x						$34,720	x	
	Total Savings			*$115,400*				*Total Savings*			*$124,692*			
	Adjust attrition savings for one vacant Senior Medical Social Worker position.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DMF - Forensics - Ambulatory Care													
Medical Records Clerk	3.00	2.00	$181,957	$121,305	$60,652	x		3.0	2.0	$185,059	$123,373	$61,686	x	
Attrition Savings			($291,894)	($352,546)	($60,652)	x				($298,239)	($359,925)	($61,686)	x	
	Total Savings			*$0*				*Total Savings*			*$0*			
	Eliminates long-term vacancies in the DPH budget.							Ongoing savings						
	DMM - Mental Health - Community Care													
Equipment Purchase Budget	-	-	$55,624	$0	$55,624	x	x	0.0	0.0	$0	$0	$0	x	
	Eliminates two Prius automobiles, which are not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	DPB - Environmental Health Services													
Equipment Purchase Budget	-	-	$27,812	$0	$27,812	x	x	0.0	0.0	$0	$0	$0	x	
	Eliminates one Prius automobile, which is not adequately justified. The Healthy Air Clean Transportation Ordinance requires the Department to strategically eliminate portions of its fleet and improve age and efficiency. The Department should re-evaluate this request taking into account its current fleet, future mandatory fleet reductions, and any alternatives to traditional car-based transportation.													
	FAL - Children's Baseline - Public Health Department													
Attrition Savings	0.35	-	$59,996	$0	$59,996	x		0.0	0.0	$60,630	$0	$60,630	x	
Fringe Benefits	-	-	$22,279	$0	$22,279	x		0.0	0.0	$24,396	$0	$24,396	x	
	Total Savings			*$82,275*				*Total Savings*			*$85,026*			
	This reduction reflects a technical correction to the Mayor's proposed budget.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14							FY 2014-15						
	FTE		Amount					FTE		Amount				
	From	To	From	To	Savings	GF	1T	From	To	From	To	Savings	GF	1T
	D1H - San Francisco General Hospital - Acute Care													
Surgical Procedures Technician	17.60	16.60	$1,281,166	$1,208,372	$72,794	x		17.6	16.6	$1,303,004	$1,228,970	$74,034	x	
CPD Technician	23.80	22.80	$1,659,151	$1,589,439	$69,712	x		23.8	22.8	$1,687,431	$1,616,531	$70,900	x	
Diagnostic Imaging Tech III	6.60	5.60	$773,323	$656,153	$117,170	x		6.6	5.6	$786,505	$667,338	$119,167	x	
Attrition Savings			(8,745,746)	(8,858,742)	$112,996	x				($8,968,880)	($9,081,876)	$112,996		
Fringe Benefits	-	-			$143,814	x		0.0	0.0			$145,522	x	
	Total Savings			*$516,486*				*Total Savings*			*$522,619*			
	The Mayor's proposed FY 2013-14 budget includes 338.65 new FTES department wide to correct budgetary shortfalls at SFGH and LHH and to implement the Affordable Health Care Act. The Budget and Legislative Analyst has recommended approval of the new positions but recommends deletion of long-term vacancies as follows: - 1.0 Surgical Procedures Technician that has been vacant since 3/25/11; - 1.0 CPD Technician that has been vacant since 12/16/11; - 1.0 Diagnostic Imaging Technician III that has been vacant since 7/6/11.							Ongoing savings						

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Amendment of Budget Items in the FY 2013-14 and FY 2014-15 Two-Year Budget

DPH - Department of Public Health

Object Title	FY 2013-14 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T	FY 2014-15 FTE From	FTE To	Amount From	Amount To	Savings	GF	1T
	DA5 - Laguna Honda Hospital - Long-Term Care													
Diagnostic Imaging Tech II	1.50	1.00	$167,419	$111,613	$55,806	x		1.5	1.0	$170,273	$113,515	$56,758	x	
Health Care Billing Clerk II	8.50	8.00	$575,540	$541,685	$33,855	x		8.5	8.0	$585,350	$550,918	$34,432	x	
Fringe Benefits	-	-			$34,600	x		0.0	0.0			$35,190	x	
			Total Savings	*$124,261*						*Total Savings*	*$126,380*			
Attrition Savings			($90,508)	($275,322)	$184,814	x	x							
Fringe Benefits	-	-			$71,320	x	x							
			Total Savings	*$256,134*										
	The Mayor's proposed FY 2013-14 budget includes 338.65 new FTES department wide to correct budgetary shortfalls at SFGH and LHH and to implement the Affordable Health Care Act. The Budget and Legislative Analyst has recommended approval of the new positions but recommends deletion of long-term vacancies as follows: - 0.5 Diagnostice Imaging Tech II that has been vacant since 1/1/11; - 0.5 Health Care Billing Clerk II that has been vacant since 6/15/10 (DPH will continue to have 4.0 vacant Health Care Billing Clerk II positions)							Ongoing savings						
Equipment Purchase Budget	0.00	0.00	$0	$0	$0	x	x	0.0	0.0	$304,500	$187,444	$117,056	x	x
								Reduces the Department's budget for two passenger vans to match the vendor quote provided by the Department.						

FY 2013-14
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$548,609	$1,073,672	$1,622,282
Non-General Fund	$0	$0	$0
Total	**$548,609**	**$1,073,672**	**$1,622,282**

FY 2014-15
Total Recommended Reductions

	One-Time	Ongoing	Total
General Fund	$117,056	$983,208	1,100,264
Non-General Fund	$0	$112,996	112,996
Total	**$117,056**	**$1,096,204**	**1,213,260**

GF = General Fund
1T = One Time

Recommendations of the Budget and Legislative Analyst
For Reduction and Close-out of Past-year Encumbrances from City Budget

DPH Department of Public Health

Vendor Name	Subobject	Year of Appropriation	Date of Last Recorded Transaction	Original Amount	Unexpended Balance
POSITIVE DIRECTIONS EQUALS CHANGE INC	02789 OTHER MEDICAL SERVICES	08/05/2010	09/27/2012	191,669.00	4,662.05
NEW LEAF SERVICES FOR OUR COMMUNITY	02789 OTHER MEDICAL SERVICES	08/06/2010	09/27/2012	278,125.00	32,382.10
NEW LEAF SERVICES FOR OUR COMMUNITY	02789 OTHER MEDICAL SERVICES	08/06/2010	09/27/2012	329,449.00	72,547.43
C V E INC	02789 OTHER MEDICAL SERVICES	12/22/2010	09/27/2012	1,030,554.00	5,044.64
C V E INC	02789 OTHER MEDICAL SERVICES	12/22/2010	09/27/2012	14,454.00	6,744.50
JOHN MUIR BEHAVIORAL HEALTH CENTER	02789 OTHER MEDICAL SERVICES	01/26/2011	09/27/2012	55,417.00	50,561.00
CITY COLLEGE OF SAN FRANCISCO	02789 OTHER MEDICAL SERVICES	03/03/2011	09/27/2012	64,806.00	396.35
SPECIAL SERVICE FOR GROUPS	02789 OTHER MEDICAL SERVICES	03/10/2011	09/27/2012	42,258.00	41.18
CATHOLIC CHARITIES CYO THE ARCHDIO OF SI	02789 OTHER MEDICAL SERVICES	03/15/2011	09/27/2012	630,051.00	3.45
DEVEREUX FLORIDA	02789 OTHER MEDICAL SERVICES	04/14/2011	09/27/2012	45,000.00	11,450.00
GOLDEN BEAR ASSOCIATES	02799 OTHER PROFESSIONAL SERVICE	04/20/2011	09/27/2012	36,510.00	20.00
SAINT FRANCIS MEMORIAL HOSPITAL	02789 OTHER MEDICAL SERVICES	06/01/2011	09/27/2012	376,662.00	8,229.00
JOHN MUIR BEHAVIORAL HEALTH CENTER	02789 OTHER MEDICAL SERVICES	06/08/2011	09/27/2012	36,727.00	36,727.00
TENDERLOIN HEALTH	02789 OTHER MEDICAL SERVICES	11/21/2011	09/27/2012	204,761.00	56,299.26
TENDERLOIN HEALTH	02789 OTHER MEDICAL SERVICES	04/03/2012	09/27/2012	34,775.00	641.00
MT ST JOSEPH-ST ELIZABETH	02789 OTHER MEDICAL SERVICES	08/04/2010	09/27/2012	61,453.00	9,827.20
EMQ FAMILIESFIRST INC	02789 OTHER MEDICAL SERVICES	12/03/2010	09/27/2012	111,080.00	13,444.89
UCSF LANGLEY PORTER PSYCHIATRIC INSTITU	02789 OTHER MEDICAL SERVICES	02/01/2011	09/27/2012	86,343.00	51.54
UCSF LANGLEY PORTER PSYCHIATRIC INSTITU	02789 OTHER MEDICAL SERVICES	02/01/2011	09/27/2012	411,315.00	4,781.54
			Total Amount Return to Fund Balance		313,854.13

CITY AND COUNTY OF SAN FRANCISCO
BOARD OF SUPERVISORS
BUDGET AND LEGISLATIVE ANALYST

1390 Market Street, Suite 1150, San Francisco, CA 94102
(415) 552-9292 FAX (415) 252-0461

June 24, 2013

Supervisor David Chiu, President
and Members of the Board of Supervisors
City and County of San Francisco
Room 244, City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, California 94102-4698

Dear President Chiu and Members of the Board of Supervisors:

You requested that the Budget and Legislative Analyst analyze the Mayor's proposed FY 2013-14 budget to show (1) major changes in revenues and increases in City General Fund allocations to departments; (2) major new initiatives; and (3) significant re-allocation or new resources to City departments. You also requested that we analyze new proposed positions, including manager positions; and positions that have been reassigned from grant funds to the General Fund.

Our report on the Mayor's proposed FY 2013-14 budget is attached.

Respectfully Submitted,

Harvey M. Rose
Budget and Legislative Analyst

cc: Supervisor Avalos
Supervisor Breed
Supervisor Campos
Supervisor Cohen
Supervisor Farrell
Supervisor Kim
Supervisor Mar
Supervisor Tang
Supervisor Wiener
Supervisor Yee
Mayor Lee
City Administrator
Clerk of the Board
Kate Howard
Controller
Jon Givner

EXECUTIVE SUMMARY

The Mayor's proposed FY 2013-14 budget has increased by $710 million or 9.9 percent, from $7.2 billion in FY 2012-13 to $7.9 billion in FY 2013-14. The Mayor's FY 2013-14 budget includes $7.9 billion in revenues, of which $3.6 billion are General Fund revenues. The City Charter establishes Property Tax set-asides, baseline transfers and General Fund reserves based on these General Fund revenues, as discussed further below. The balance of General Fund revenues, after Property Tax set-asides, baseline transfers and General Fund reserves are available for appropriation to City departments and programs.

Sources of funds for the City's General Fund departments consist of department revenues and direct General Fund Support. Direct General Fund support to City departments of $2.71 billion in the Mayor's FY 2013-14 budget is an increase of $352.4 million or approximately 14.9 percent from direct General Fund support of $2.36 billion in the FY 2013-14 budget.

The Budget and Legislative Analyst has not made budget recommendations in this report but presents policy options for the Board of Supervisors to consider.

REVENUES

Total revenues in FY 2013-14 are $7,915,899,999, an increase of $710,071,200 or 9.9 percent from the FY 2012-13 revenue budget of $7,205,828,799. Major increases in revenues are due to increased Property Tax receipts and implementation of the Gross Receipts Tax on January 1, 2014. While the Controller in his FY 2013-14 and FY 2014-15 Revenue Letter states that these tax revenue estimates are reasonable given current economic assumptions, he noted that tax revenues are influenced by State and federal policies, and by national and international economic developments that may impact the local economy.

State Revenues

The Mayor's proposed FY 2013-14 budget assumes reductions in federal grants and revenues offset by increases in State grants and revenues. The proposed budget does not include a State Revenue Loss Reserve, as the FY 2012-13 budget did, although State funding to the City may be reduced. The Governor's FY 2013-14 May revise budget estimated State savings by requiring counties to assume more responsibility for health and social service programs currently provided by the State. These potential reductions are not included in the Mayor's proposed budget, and if enacted, will require the City to find new revenues or expenditures reductions to maintain a balanced budget.

Reserves

The City has several General Fund reserves. The Charter establishes the Rainy Day Reserve. The Mayor's proposed budget does not include deposits into the Rainy Day Reserve in FY 2013-14 and FY 2014-15 because anticipated General Fund revenues do not meet the criteria for deposits into the reserve. The Administrative Code also requires annual deposits into the General Reserve and the Budget Stabilization Reserve, which are reflected in the Mayor's proposed budget.

The Litigation Reserve, Salaries and Benefits Reserve, and Audit Reserve are established in the Annual Appropriation Ordinance. The Budget and Legislative Analyst recommended to the Budget and Finance Committee a reduction of $200,000 to the Litigation Reserve and $100,000 reduction to the Audit Reserve, totaling $300,000, in FY 2013-14, with which the Controller concurred and which were accepted by the Budget and Finance Committee.

The Controller's practice has been to carry forward unspent funds in the Litigation Reserve, Salaries and Benefits Reserve, and Audit Reserve into the next fiscal year. The Controller carried forward $7.1 million in unspent Salaries and Benefits Reserve funds from FY 2011-12 to FY 2012-13 but cannot estimate the Salaries and Benefits Reserve unspent balance in FY 2012-13 until the close of accounts in October 2013. Additionally, according to the Controller's Office, the Litigation Reserve could have an unspent balance of up to $3.0 million at the end of FY 2012-13 but the actual unspent balance will not be known until the close of accounts in October 2013.

Policy Option:

- Because the Litigation Reserve and Salaries and Benefits Reserve may have unspent year-end balances, the Board of Supervisors could request the Controller to review these reserves and report on expected year-end balances that may be available for re-appropriation, which could result in available funds of up to $10 million. The Controller carried forward $7.1 million in Salaries and Benefit Reserve funds from FY 2011-12 to 2012-13. Likewise, the Litigation Reserve may have an estimated balance of up to $3.0 million at the end of FY 2012-13. These funds may be available for re-appropriation as needed to fund the Board of Supervisors priorities.

EXPENDITURES

The major increases in the Mayor's proposed FY 2013-14 budget of $7.9 billion are for salaries and benefits, debt service, and programmatic projects (described further below).

As noted above, direct General Fund support to City departments has increased by $352.4 million from $2.36 billion in the original FY 2012-13 budget to $2.71 billion in the proposed FY 2013-14 budget. Of the $352.4 million increase in direct General Fund support to City departments, $285.4 million or 81 percent of the increase is allocated to General City Responsibility, the Department of Public Health, and the Police Department.

- Increased direct General Fund support to the Department of Public Health includes (1) correcting the structural deficit, which has required the Department of Health to request a mid-year supplemental appropriation to realign its budget to its actual costs; (2) new funds for furniture, fixtures, and equipment for the new San Francisco General Hospital, which will not open until 2015; and creation of the Office of Managed Care as part of the implementation of the Affordable Healthcare Act.
- Increased direct General Fund support to the Police Department to meet Charter-mandated staffing levels and the costs for the new Public Safety Building.

Table 7 below shows the increases in direct General Fund support to City departments.

Positions

The Mayor's proposed FY 2013-14 budget increases the number of full time equivalent (FTE) positions by 751.16, from 19,168.64 FTEs in FY 2012-13 to 19,919.80 FTEs in FY 2013-14, an increase of 3.9 percent. This does not include Airport, Port, Public Utilities Commission or Municipal Transportation Agency positions. Table 8 below shows the changes in FTEs by department in FY 2013-14. Details of position changes are included in the Budget and Legislative Analyst's budget reports to the Budget and Finance Committee.

The number of management positions funded by the General Fund has increased from 358.28 FTEs in FY 2012-13 to 369.30 FTEs in FY 2013-14, an increase of 11.02 FTEs, or 3.0 percent, consistent with the overall increase in department positions of 3.9 percent. Management positions are defined as positions covered by the Municipal Executive Association (MEA) bargaining unit. Tables 9 and 10 below show the changes in management positions.

The Budget and Legislative Analyst reviewed the General Fund impact of reassigning grant-funded positions to the General Fund during our detailed budget review of each City department's budget and made recommendations as appropriate.

Information Technology Projects

The Committee on Information Technology (COIT) recommended and the Board of Supervisors adopted the City's Five-Year Information and Communication Technology (ICT) Plan for FY 2013-14 through FY 2017-18 in April 2013. The Mayor's proposed FY 2013-14 budget includes several technology projects not included or exceeding the ICT Plan.

- The U.S. Department of Commerce awarded a Broadband Technology Opportunities Program grant to the City in 2010, of which $3.0 million was allocated to the Department of Aging and Adult Services in the Human Services Agency to increase seniors' and adults with disabilities' access to digital technology. The Mayor's proposed FY 2013-14 budget includes General Fund monies of $612,969 to extend this project, although the ICT Plan identifies this program as completed.
- The Assessor/Recorder's Office FY 2013-14 and FY 2014-15 budgets include $600,000 for planning and research of the Department's two main information systems. While the ICT Plan provides for FY 2014-15 funding for these projects, the ICT Plan does not provide for an additional $100,000 included in the FY 2013-14 budget.
- The Department of Technology's Business License Portal is not in the ICT Plan. The Budget and Legislative Analyst recommended to the Budget and Finance Committee that the budget for the proposed Business License Portal be reduced by $104,340, from $777,455 to $673,115.

Policy Option:

- The Board of Supervisors could choose to delay, reduce or eliminate funding of $1,386,084 for information technology projects not included in the approved ICT Plan

including $612,969 for the Office of Aging Broadband, $100,000 for the Assessor/Recorder's Office, and $673,115 for the Business License Portal.

Programmatic Projects

General fund expenditures for programmatic projects are proposed to increase by $73 million from $12 million in FY 2012-13 to $85 million in FY 2013-14. The Mayor's proposed FY 2013-14 budget rolls up salaries, contractual services and other project expenditures into a single line item titled programmatic projects. These are continuing projects in which unexpended funds are carried forward each year into the next fiscal year. Because the programmatic projects do not identify expenditures by type (salaries, contracts, equipment), and because unexpended funds can be carried forward from year to year, the budget does not provide the Board of Supervisors with sufficient information on planned expenditures in the fiscal year.

Two major programmatic projects in FY 2013-14 are $49 million for furniture, fixtures and equipment for the new San Francisco General Hospital, which is not scheduled for completion until 2015; and $14.3 million for furniture, fixtures and equipment for the new Public Safety Building, which is scheduled for completion in March 2014. The Mayor's proposed FY 2013-14 budget includes $5 million in lease revenue bond proceeds to partially offset the $49 million costs of the new San Francisco General Hospital furniture, furnishings and equipment.

Policy Option

- The Board of Supervisors could request the Director of Public Finance to report on the option of additional lease financing for all or part of the FY 2013-14 appropriation for the new San Francisco General Hospital, the new Public Safety Building, and other capital renewal and equipment purchases in order to free up available funds for other Board of Supervisors priorities. Such lease financing is presently used by the City for various equipment purchases in order to spread the costs of the equipment to the City over several years. While lease financing results in lower annual expenditures because the costs of the equipment are spread over several years, total costs are higher due to interest payments.
- Alternatively, the Board of Supervisors could defer 25 percent to 50 percent of the $44 million balance for the new San Francisco General Hospital (the $49 million appropriation less the $5 million in lease financing), until FY 2014-15. This would result in FY 2013-14 savings of $11 million to $22 million. The Board of Supervisors could also reduce the requested Police Department appropriation of $14.3 million for the new Public Safety Building, which is scheduled to open in March 2014. A five percent reduction in the requested appropriation for the new Public Safety Building furniture, fixtures and equipment is $715,000.

Healthy Air and Clean Transportation Ordinance

The Healthy Air and Clean Transportation Ordinance (HACTO) is intended to reduce greenhouse gas emissions by reducing the number of vehicles in the City's fleet and replacing existing vehicles with zero or low-emission vehicles. The Department of the Environment's policy for replacement of City-owned vehicles, in compliance with HACTO, is (1) to reduce the City's fleet

by 5 percent per year with a total reduction of 20 percent by 2015; and (2) beginning July 1, 2015, replace vehicles that are 12 years or older.

However, the Department of Environment has granted waivers or is considering waivers to HACTO compliance to two-thirds of the vehicles in the City's fleet, or 1,302 of 1,950 vehicles. Only the remaining 648 vehicles are counted toward the goal of 20 percent fleet reduction.

The FY 2013-14 budget includes requests for 83 vehicles to be replaced under HACTO, with total General Fund costs of $3.0 million. The Budget and Legislative Analyst has recommended to the Budget and Finance Committee budget reductions of $499,048 of the $3.0 million request. Further reductions could be made to the requested new vehicles under HACTO. Several departments requested new vehicles because they were 12 years old, although the ordinance does not require replacement of these vehicles until July 1, 2015. Nearly one-half of the requested new vehicles were replacing vehicles with less than 50,000 miles. The average annual mileage for many of these vehicles was low; for example, the Department of Public Health reported an average of 3,500 miles per year for the 25 vehicles scheduled for replacement under HACTO in FY 2013-14 and FY 2014-15.

Policy Option:

- The Budget and Finance Committee could request each Department that is requesting new vehicles under HACTO in the FY 2013-14 and FY 2014-15 budgets to provide no later than June 26, 2013 a list of vehicles that can be deleted from the budget request, in addition to the vehicles deletions recommended by the Budget and Legislative Analyst's Office. The Budget and Legislative Analyst estimates up to an additional $1.5 million could be reduced from the proposed new vehicles under HACTO in FY 2013-14.

SUMMARY

As noted above the Budget and Legislative Analyst has not made budget recommendations in this report but rather presents policy options for the Board of Supervisors to consider. In summary, the policy options that the Board of Supervisors could consider for potential re-appropriation to provide additional monies needed to fund the Board of Supervisors priorities range from $17,601,084 to $35,601,084, as shown in the table below.

	Low Estimate	High Estimate
Litigation Reserve and Salaries and Benefits Reserve	$3,000,000	$10,000,000
Information Technology Projects	1,386,084	1,386,084
New San Francisco General Hospital Furnishings, Fixtures and Equipment	11,000,000	22,000,000
New Public Safety Building Furniture, Fixtures and Equipment	715,000	715,000
New Vehicles Under the Healthy Air and Clean Transportation Ordinance	1,500,000	1,500,000
Total	**$17,601,084**	**$35,601,084**

REVENUES

Revenues in the Mayor's proposed budget for FY 2013-14 have increased by $710 million or 9.9 percent, from $7.2 billion in FY 2012-13 to $7.9 billion in FY 2013-14. These revenues, which include General Fund, enterprise fund, State and federal grants, and other sources, are summarized in Table 1 below.

Table 1: Revenues
FY 2012-13 and FY 2013-14

	FY 2012-13 Approved Budget	FY 2013-14 Proposed Budget	Increase/ (Decrease)	Percent
Local Taxes	2,611,666,789	2,890,522,366	278,855,577	10.7%
Licenses and Fines	168,930,148	162,588,606	-6,341,542	-3.8%
Use of City Money and Property	500,968,807	514,570,246	13,601,439	2.7%
Federal and State Revenues	1,101,454,167	1,244,026,538	142,572,371	12.9%
Transit and Other Revenues	77,948,611	87,154,306	9,205,695	11.8%
Charges for Services	2,342,123,620	2,508,555,260	166,431,640	7.1%
Other Revenues	166,645,300	178,610,155	11,964,855	7.2%
Un-appropriated Fund Balance	236,091,357	329,872,522	93,781,165	39.7%
Total	**7,205,828,799**	**7,915,899,999**	**710,071,200**	**9.9%**

Source: Mayor's Budget Book

Local Taxes

Local taxes consist of property, transfer, parking, sales, hotel, utility, and business tax[1] revenues, which are allocated to the General Fund and other special funds as required by the Charter. The Mayor's proposed FY 2013-14 budget assumes overall growth of local tax revenues of 10.7 percent on based on expectations that the local economy will continue to grow. While the Controller in his FY 2013-14 and FY 2014-15 Revenue Letter states that local tax revenue estimates are reasonable given current economic assumptions, he noted that tax revenues are influenced by State and federal policies, and by national and international economic developments that impact the local economy.

Property and Business Taxes

The highest growth in local taxes is property and business taxes. The Controller projects a net surplus in these tax revenues in FY 2012-13[2]. The Mayor's proposed FY 2013-14 budget projects increases in:

(1) Property tax revenues due mostly to inflation adjustments to the assessed value of properties, as allowed by Proposition 13, and changes in ownership or new construction;[3] and

[1] Business taxes consist of business registration, payroll and Gross Receipts Taxes. Gross receipts tax revenues begin in 2014, consistent with the voter-approved legislation to replace the Payroll Tax with the Gross Receipts Taxes.
[2] Controller's FY 2012-13 Nine Month Budget Status Report
[3] Controller's FY 2013-14 and FY 2014-15 Revenue Letter

(2) Business tax revenues due mostly to projected growth in the technology, construction and manufacturing sectors, and implementation of Gross Receipts Taxes and higher business registration fees, approved by voters in Proposition E in November 2012.[4]

Hotel Taxes

In FY 2012-13 a portion of Hotel Tax receipts were reserved pending the outcome of litigation between several California jurisdictions, including San Francisco, and online travel companies on these companies' responsibility to pay Hotel Taxes on the full amount that consumers pay for hotel rooms.[5] The Mayor's proposed FY 2013-14 budget does not include the online travel companies' share of Hotel Tax under litigation.

State and Federal Grants

The Mayor's proposed FY 2013-14 budget assumes reductions in federal grants and revenues offset by increases in state grants and revenues, as shown in Table 1 above. The proposed budget does not include a State Revenue Loss Reserve, as the FY 2012-13 budget did, although State funding to the City may be reduced. The Governor's FY 2013-14 May revise budget estimated State savings by requiring counties to assume more responsibility for health and social service programs currently provided by the State. These potential reductions are not included in the Mayor's proposed budget and if enacted, will require the City to find new revenues or expenditure reductions to maintain a balanced budget.

Reserves and Baseline Adjustments

Of the $7,915,899,999 in FY 2013-14 revenues, approximately $3,578,100 are General Fund revenues.[6] General Fund revenues consist mostly of local tax revenues, permits and other fees, property rentals and concessions, charges for services, and State public safety and health and welfare transfers, as well as the carry forward of the prior year fund balance and use of eligible reserve funds.

Use of Prior Year Fund Balance and Budget Reserves

The Mayor's proposed budget estimates a FY 2012-13 year-end fund balance of $223.9 million, of which $113.0 million is included in the FY 2013-14 budget and $110.9 million is included in the FY 2014-15 budget. The Mayor's proposed budget also includes use of reserves, as shown in Table 2 below.

[4] Under Proposition E, Gross Receipts Taxes will be phased in and Payroll Taxes will be phased out over a five-year period beginning in 2014.

[5] In April 2013 a Superior Court judge issued a summary judgment that online travel companies are not hotel operators and therefore are not subject to Hotel Tax.

[6] The balance consists of enterprise funds (Water, Wastewater, Municipal Railway, Parking, Port, Airport, etc.); special funds (Building Inspection, Convention Facilities, etc.); debt service funds; internal service funds (Central Shops, Reproduction); trust funds (pension, retiree health); and capital project funds.

Table 2: Use of Reserves
FY 2012-13 through FY 2013-14

	FY 2012-13 Budget	FY 2013-14 Budget	Increase/ (Decrease)	Percent
Rainy Day Reserve Allocated to SFUSD	$7,800,000	$7,300,000	($500,000)	-6.4%
Recreation and Park Savings Incentive Reserve	1,700,000	9,700,000	8,000,000	470.6%
Budget Savings Incentive Fund	8,400,000	16,700,000	8,300,000	98.8%
Total	**$17,900,000**	**$33,700,000**	$15,800,000	88.3%

Source: Controller's FY 2013-14 and FY 2014-15 Revenue Letter

The Rainy Day Reserve allocation to the San Francisco Unified School District (SFUSD), as shown in Table 2 above, assumes that SFUSD will withdraw 25 percent of the Rainy Day Reserve balance as allowed by the Charter[7], and the Board of Supervisors will approve an additional appropriation of $1,500,000 under a separate ordinance pending before the Board of Supervisors (File 13-0038).

The Recreation and Park Department's FY 2013-14 budget includes use of their Savings Incentive Reserve for capital and facilities maintenance projects. In FY 2013-14, approximately $7.0 million of the Savings Incentive Reserve fund is compensation from MTA to the Recreation and Park Department for the loss of Union Square Garage parking spaces due to the Central Subway project, which will be deposited into a garage revenue stabilization fund.

The Mayor's proposed FY 2013-14 budget includes use of Budget Savings Incentive Funds for various one-time capital or information technology projects in several General Fund Departments. Because the proposed budgets do not anticipate deposits into the Budget Savings Incentive Fund in the next two fiscal years, the fund balance will be zero at the end of FY 2014-15.

Baseline Transfers and Property Tax Set Asides

The City Charter establishes several (1) baseline transfers of annual General Fund revenues, and (2) property tax set asides to special uses, as shown in Table 2 below. These baseline transfers and property tax set asides total $751,700,000 in FY 2013-14, an increase of $156,800,000 or 23.7 percent in FY 2013-14.

[7] The estimated Rainy Day Reserve year-end balance is $23,200,000, of which 25 percent is $5,800,000. The Board of Supervisors would need to approve an additional appropriation of $1,500,000, for a total appropriation of $7,300,000 in FY 2013-14 through a separate ordinance.

Table 3: General Fund Baseline Transfers and Property Tax Set Asides FY 2012-13 through FY 2013-14

	FY 2012-13	FY 2013-14	Increase/ (Decrease)	Percent
Municipal Transportation Agency				
Municipal Railway Baseline	$154,900,000	$168,700,000	$13,800,000	8.9%
Parking Baseline	58,100,000	63,300,000	5,200,000	9.0%
Parking Tax In Lieu	61,200,000	66,600,000	5,400,000	8.8%
MTA Subtotal	**274,200,000**	**298,600,000**	**24,400,000**	**8.9%**
Library				
Library Baseline	53,000,000	57,700,000	4,700,000	8.9%
Library Property Tax Set Aside	37,300,000	40,000,000	2,700,000	7.2%
Library Subtotal	**90,300,000**	**97,700,000**	**7,400,000**	**8.2%**
Children's Services				
Children's Baseline	126,400,000	133,000,000	6,600,000	5.2%
Public Education Services Baseline	6,700,000	7,300,000	600,000	9.0%
Children's Fund	44,700,000	48,000,000	3,300,000	7.4%
Preschool for All (PEEF)	17,700,000	25,700,000	8,000,000	45.2%
SFUSD (PEEF)	35,400,000	51,500,000	16,100,000	45.5%
Children's Services Subtotal	**230,900,000**	**265,500,000**	**34,600,000**	**15.0%**
Other Baselines and Set Asides				
Open Space Property Tax Set Aside	37,300,000	40,000,000	2,700,000	7.2%
Housing Trust Fund	0	20,000,000	20,000,000	n/a
Human Services Homeless Care	14,500,000	14,900,000	400,000	2.8%
Municipal Symphony Baseline	2,000,000	2,100,000	100,000	5.0%
City Services Auditor	12,100,000	12,900,000	800,000	6.6%
Total	**$661,300,000**	**$751,700,000**	**$156,800,000**	**23.7%**

Source: Controller's FY 2013-14 and FY 2014-15 Revenue Letter

The Children's Baseline amount in the proposed budget exceeds the baseline requirement by $7.5 million in FY 2013-14 and $3.5 million in FY 2014-15, as has been the practice in prior years.

The Public Education Enrichment Fund (PEEF) is fully-funded in FY 2013-14 but not in FY 2014-15. Because the three-year budget projections jointly prepared by the Mayor's Office, the Controller's Office and the Budget and Legislative Analyst's Office project a budgetary shortfall of $100 million or more in FY 2014-15, the City's contribution to the Public Education Enrichment Fund has been be reduced by 25 percent, in accordance with the City's Charter.

City Reserves

The City has several General Fund reserves.

- The Charter establishes the Rainy Day Reserve, in which a portion of new General Fund revenues in the upcoming fiscal year exceed General Fund revenues in the existing year by 5 percent are deposited into the reserve. The Mayor's proposed FY 2013-14 and FY 2014-15 budgets do not include deposits into the Rainy Day Reserve because anticipated General Fund revenues do not meet the criteria for deposits into the reserve.
- The Charter also requires the City to adopt financial policies to establish adequate reserves. The Board of Supervisors adopted an ordinance, approving the financial policies and

amending the Administrative Code, to establish a (1) General Reserve, which is to equal 2 percent of budgeted regular General Fund revenues no later than FY 2016-17[8]; and (2) Budget Stabilization Reserve to augment the Rainy Day Reserve. The Mayor's proposed FY 2013-14 and FY 2014-15 budgets appropriate funds to these two reserves in conformance to the requirements of the ordinance. Under the Charter, the Board of Supervisors may by resolution suspend by two-thirds vote, in whole or in part, provisions of these ordinance. A resolution is pending before the Board of Supervisors to suspend deposits to the Budget Stabilization Reserve in FY 2013-14 and FY 2014-15.

- The Litigation and Salaries and Benefits Reserves are established in the Annual Appropriation Ordinance. In addition the Audit Reserve, which is an existing reserve in the General City Responsibility budget, is included for the first time as a new provision in the proposed FY 2013-14 and FY 2014-15 Annual Appropriation Ordinance, pending before the Board of Supervisors.

Table 4: City General Fund Reserves
FY 2012-13 through FY 2014-15

	FY 2012-13 Projected Year End Balance	FY 2013-14 Proposed Budget	FY 2013-14 Projected Withdrawals	FY 2013-14 Projected Year End Balance	FY 2014-15 Proposed Budget	FY 2014-15 Projected Withdrawals	FY 2014-15 Projected Year End Balance
General Reserve	21,800,000	22,900,000	0	44,700,000	10,800,000	0	55,500,000
Budget Stabilization Reserve	102,500,000	15,900,000	0	118,400,000	14,400,000	0	132,800,000
Rainy Day Reserve	23,300,000	0	(5,800,000)	17,500,000	0	(4,400,000)	13,100,000
Salaries and Benefits Reserve	0	13,100,000	(13,100,000)	0	13,500,000	(13,500,000)	0
Litigation Reserve	0	11,000,000	(11,000,000)	0	11,000,000	(11,000,000)	0
Audit Reserve	0	5,500,000	(5,500,000)	0	5,500,000	(5,500,000)	0
Total Reserves	**147,600,000**	**68,400,000**	**(35,400,000)**	**180,600,000**	**55,200,000**	**(34,400,000)**	**201,400,000**

Source: Controller's Office

The Budget and Legislative Analyst recommended a reduction of $200,000 to the Litigation Reserve and $100,000 in the Audit Reserve, totaling $300,000, in the FY 2013-14 and FY 2014-15 budgets, with which the Controller concurred.

The Controller's practice has been to carry forward unspent funds in the Litigation, Salaries and Benefits, and Audit Reserves into the next fiscal year. The Controller carried forward $7.1

[8] The ordinance provides that the General Reserve shall be no less than 1.25 percent of budgeted regular General Fund revenues in FY 2013-14, and no less than 1.5 percent of budgeted regular General Fund revenues in FY 2014-15. The Mayor's proposed BY 2013-14 and FY 2014-15 budgets conform to this requirement.

million in unspent Salaries and Benefits Reserve funds from FY 2011-12 to FY 2012-13 but cannot estimate the Salaries and Benefits Reserve unspent balance in FY 2012-13 until the close of accounts in October 2013. Additionally, according to the Controller's Office, the Litigation Reserve could have an unspent balance of up to $3.0 million at the end of FY 2012-13 but the actual unspent balance will not be known until the close of accounts in October 2013.

Policy Option:

- Because the Litigation Reserve and Salaries and Benefits Reserve may have unspent year-end balances, the Board of Supervisors could request the Controller to review these reserves and report on expected year-end balances that may be available for re-appropriation, which could result in available funds of up to $10 million. The Controller carried forward $7.1 million in Salaries and Benefit Reserve funds from FY 2011-12 to 2012-13. Likewise, the Litigation Reserve may have an estimated balance of up to $3.0 million at the end of FY 2012-13. These funds may be available for re-appropriation as needed to fund the Board of Supervisors priorities.

EXPENDITURES

The Mayor's proposed FY 2013-14 budget is increasing by 9.9 percent as seen in Table 5 below. The budget shown in Table 5 includes all City department expenditures, including General Fund expenditures. The largest increases in spending of all City funds by dollar amount are salaries and fringe benefits and debt service. The largest increases in spending of all City funds by percentage are programmatic projects (discussed further below) and equipment purchases.

Table 5: Mayor's Proposed Expenditure Budget for All City Departments FY 2012-13 through FY 2013-14

	FY 2012-13 Budget	FY 2013-14 Proposed	Increase/ (Decrease)	% of Citywide Change in Funding
Salaries	2,631,273,685	2,771,828,236	140,554,551	5.3%
Fringe Benefits	1,150,356,184	1,255,327,118	104,970,934	9.1%
Salaries and Fringe Benefits	**3,781,629,869**	**4,027,155,354**	**245,525,485**	6.5%
Debt Service	804,567,765	940,940,639	136,372,874	16.9%
Fixed Charges (Insurance, Taxes, Judgments, etc.)	293,191,745	360,291,113	67,099,368	22.9%
Programmatic Projects	19,709,796	98,276,140	78,566,344	398.6%
Equipment	73,085,048	77,777,445	4,692,397	6.4%
Services of Other Departments	664,566,947	691,135,882	26,568,935	4.0%
Aid Assistance/Grants	615,798,496	667,258,295	51,459,799	8.4%
Professional Services Contracts/Other Services	1,164,687,817	1,216,582,925	51,895,108	4.5%
Overhead	159,850,240	162,336,297	2,486,057	1.6%
Materials and Supplies	288,254,350	293,090,903	4,836,553	1.7%
Facilities Maintenance	56,408,647	63,617,446	7,208,799	12.8%
Capital Projects	148,657,575	151,276,541	2,618,966	1.8%
Transfers	(864,579,496)	(833,838,981)	30,740,515	-3.6%
Total	**7,205,828,799**	**7,915,899,999**	**710,071,200**	9.9%

Source: Mayor's Budget Book

The Mayor's proposed budget of $7.9 billion in FY 2013-14 includes the Airport, Port, and Public Utilities Commission, which have two-year fixed budgets in FY 2012-13 and FY 2013-14. While the Board of Supervisors approved supplemental appropriations for the Port and Public Utilities Commission, these three departments' budgets are unchanged in FY 2013-14 from the previously approved two year budgets. Under the Charter, the Municipal Transportation Agency takes effect without action by the Board of Supervisors, unless the Board of Supervisors rejects the budget by a seven-elevenths' vote. The remaining City departments have two-year rolling budgets, subject to Board of Supervisors appropriation approval each fiscal year. The Mayor's proposed FY 2013-14 budget for these departments are shown in Table 6 below.

Table 6: City Departments with Rolling Two-Year Budgets

	FY 2012-13 Budget	FY 2013-14 Proposed	Increase/ (Decrease)	% Change by Department
ACADEMY OF SCIENCES	$4,026,851	$4,432,695	$405,844	10.1%
ADULT PROBATION	24,976,052	27,008,742	2,032,690	8.1%
ARTS COMMISSION	11,522,763	14,049,907	2,527,144	21.9%
ASIAN ART MUSEUM	8,313,225	8,744,439	431,214	5.2%
ASSESSOR / RECORDER	21,208,584	21,818,899	610,315	2.9%
BOARD OF APPEALS	932,443	942,085	9,642	1.0%
BOARD OF SUPERVISORS	12,414,121	12,908,915	494,794	4.0%
BUILDING INSPECTION	50,229,998	78,837,676	28,607,678	57.0%
CHILD SUPPORT SERVICES	13,244,947	13,724,030	479,083	3.6%
FIRST 5 SF	39,390,760	53,965,970	14,575,210	37.0%
DCYF	123,412,958	144,071,065	20,658,107	16.7%
CITY ATTORNEY	67,613,251	70,898,932	3,285,681	4.9%
CITY PLANNING	28,185,710	30,217,571	2,031,861	7.2%
CIVIL SERVICE COMMISSION	858,926	925,114	66,188	7.7%
CONTROLLER	38,787,172	44,263,593	5,476,421	14.1%
COUNTY EDUCATION OFFICE	116,000	116,000	0	0.0%
DISTRICT ATTORNEY	42,657,621	46,895,842	4,238,221	9.9%
ECONOMIC AND WORKFORCE	46,246,904	42,290,428	-3,956,476	-8.6%
ELECTIONS	12,416,848	16,847,957	4,431,109	35.7%
EMERGENCY MANAGEMENT	47,674,920	69,657,820	21,982,900	46.1%
ENVIRONMENT	18,297,640	17,402,898	-894,742	-4.9%
ETHICS COMMISSION	4,155,547	4,356,950	201,403	4.8%
FINE ARTS MUSEUM	16,249,470	17,146,710	897,240	5.5%
FIRE DEPARTMENT	326,072,813	334,306,104	8,233,291	2.5%
GENERAL CITY RESPONSIBILITY	1,119,223,167	1,441,016,224	321,793,057	28.8%
GSA - CITY ADMIN	268,543,747	294,885,613	26,341,866	9.8%
GSA - PUBLIC WORKS	146,572,485	158,303,662	11,731,177	8.0%
GSA - TECHNOLOGY	75,634,869	83,111,935	7,477,066	9.9%
HEALTH SERVICE SYSTEM	6,552,236	9,115,128	2,562,892	39.1%
HUMAN RESOURCES	73,942,657	77,883,343	3,940,686	5.3%
HUMAN RIGHTS COMMISSION	1,863,720	1,947,040	83,320	4.5%
HUMAN SERVICES	703,528,686	735,390,261	31,861,575	4.5%
JUVENILE PROBATION	35,687,837	36,986,627	1,298,790	3.6%
LAW LIBRARY	738,179	1,284,995	546,816	74.1%
MAYOR	26,022,036	51,469,813	25,447,777	97.8%
POLICE	489,946,208	527,568,477	37,622,269	7.7%
PUBLIC DEFENDER	26,794,188	28,871,157	2,076,969	7.8%
PUBLIC HEALTH	1,675,336,013	1,906,789,437	231,453,424	13.8%
PUBLIC LIBRARY	92,398,437	100,894,185	8,495,748	9.2%
RECREATION AND PARK	138,504,752	160,318,332	21,813,580	15.7%
RENT ARBITRATION BOARD	6,001,378	6,233,794	232,416	3.9%
RETIREMENT SYSTEM	20,597,842	22,638,975	2,041,133	9.9%
SHERIFF	174,723,549	180,828,832	6,105,283	3.5%
STATUS OF WOMEN	3,802,597	4,977,978	1,175,381	30.9%
SUPERIOR COURT	37,701,441	37,723,115	21,674	0.1%
TREASURER/TAX COLLECTOR	29,432,681	35,529,306	6,096,625	20.7%
WAR MEMORIAL	12,115,869	11,934,740	-181,129	-1.5%
Total	**$6,124,670,098**	**$6,991,533,311**	**$866,863,213**	**14.2%**

Source: City Budget System

City General Fund departments are funded by department revenues and direct General Fund support.

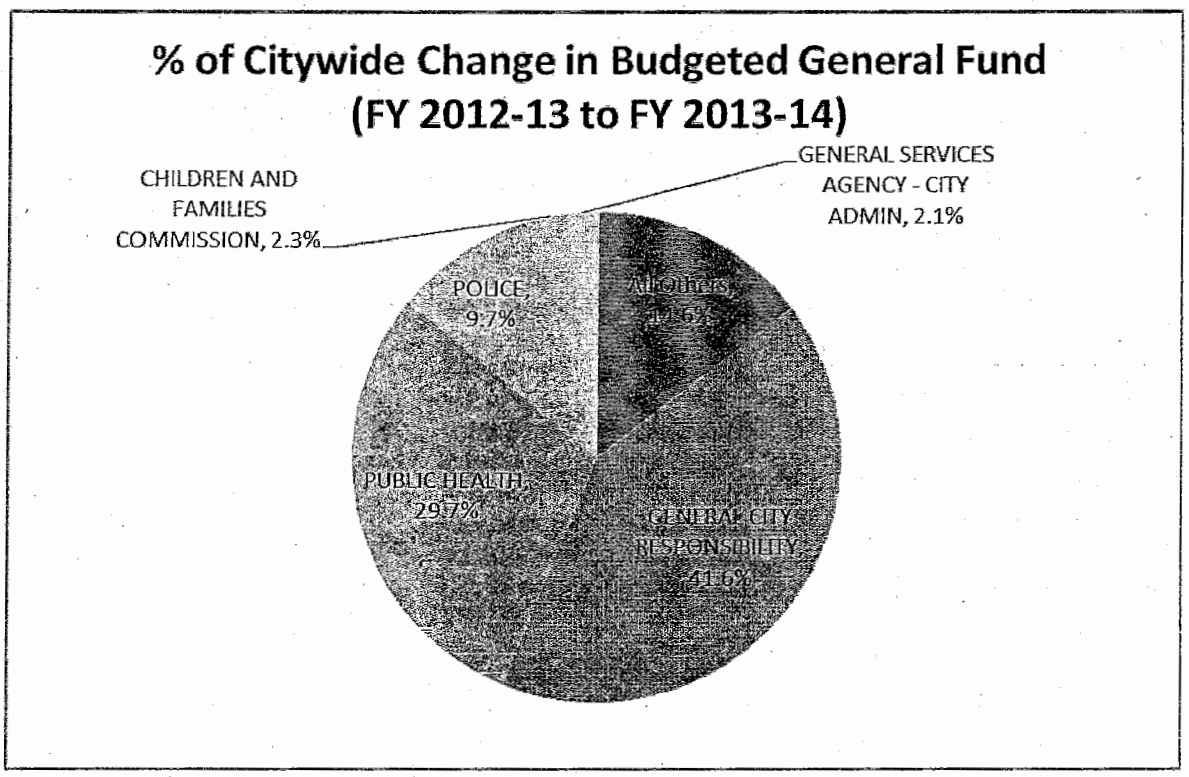
Table 7: Direct General Fund Support to City Departments

	FY 2012-13	FY 2013-14	Increase/ (Decrease)	% Share of Increase
GENERAL CITY RESPONSIBILITY	424,034,101	570,750,525	146,716,424	41.6%
PUBLIC HEALTH	446,564,180	551,071,542	104,507,362	29.7%
POLICE	373,252,840	407,431,936	34,179,096	9.7%
FIRST 5 SF	17,700,000	25,720,000	8,020,000	2.3%
GSA- CITY ADMIN	44,388,098	51,837,570	7,449,472	2.1%
FINE ARTS MUSEUM	7,244,703	13,822,060	6,577,357	1.9%
TREASURER/TAX COLLECTOR	14,216,890	20,413,054	6,196,164	1.8%
ELECTIONS	11,524,492	16,514,564	4,990,072	1.4%
PUBLIC LIBRARY	52,950,000	57,690,000	4,740,000	1.3%
DISTRICT ATTORNEY	36,509,605	40,792,484	4,282,879	1.2%
SHERIFF	137,142,147	140,907,452	3,765,305	1.1%
RECREATION AND PARK	44,633,289	48,069,056	3,435,767	1.0%
ARTS COMMISSION	5,119,741	7,999,173	2,879,432	0.8%
ASIAN ART MUSEUM	5,602,297	8,245,574	2,643,277	0.8%
MAYOR	7,138,406	9,764,992	2,626,586	0.7%
EMERGENCY MANAGEMENT	42,050,560	44,636,084	2,585,524	0.7%
CONTROLLER	11,230,293	13,453,326	2,223,033	0.6%
ETHICS COMMISSION	55,547	2,256,950	2,201,403	0.6%
HUMAN RESOURCES	9,378,557	11,367,455	1,988,898	0.6%
PUBLIC DEFENDER	26,541,691	28,523,520	1,981,829	0.6%
CITY ATTORNEY	6,865,810	8,814,205	1,948,395	0.6%
ACADEMY OF SCIENCES	2,818,851	4,432,695	1,613,844	0.5%
GSA - PUBLIC WORKS	28,281,136	29,822,216	1,541,080	0.4%
ADULT PROBATION	13,744,390	15,128,345	1,383,955	0.4%
STATUS OF WOMEN	3,592,597	4,728,504	1,135,907	0.3%
FIRE DEPARTMENT	215,128,383	215,832,753	704,370	0.2%
LAW LIBRARY	738,179	1,284,995	546,816	0.2%
BOARD OF SUPERVISORS	11,781,254	12,273,298	492,044	0.1%
ASSESSOR / RECORDER	15,723,973	16,131,300	407,327	0.1%
JUVENILE PROBATION	29,447,361	29,695,065	247,704	0.1%
GSA - TECHNOLOGY	1,587,791	1,708,091	120,300	0.0%
CIVIL SERVICE COMMISSION	548,926	615,114	66,188	0.0%
HUMAN RIGHTS COMMISSION	1,215,774	1,218,502	2,728	0.0%
COUNTY EDUCATION OFFICE	116,000	116,000	0	0.0%
SUPERIOR COURT	32,847,567	32,827,220	(20,347)	0.0%
DCYF	27,760,125	27,517,311	(242,814)	-0.1%
ECONOMIC AND WORKFORCE	19,022,000	18,193,211	(828,789)	-0.2%
CITY PLANNING	4,784,151	2,969,599	(1,814,552)	-0.5%
HUMAN SERVICES	231,000,380	222,095,037	(8,905,343)	-2.5%
Total	**2,364,282,085**	**2,716,670,778**	**352,388,693**	**100.0%**

Source: City Budget System

As shown in Table 7 above and Chart 1 below, most of the increase in General Fund support is to the Police Department, Department of Public Health, and General City Responsibility.

Chart 1: Change in Citywide Budgeted Expenditures by Department- General Fund FY 2012-13 through FY 2013-14



Source: City Budget System

Below are highlights of changes in General Fund expenditure in the Mayor's proposed FY 2013-14 budget for City departments that have the highest increases in General Fund support.

Public Health ($104.5 million, 29.7% Increase in General Fund Support):

The Department of Public Health (DPH) is the largest General Fund department and has the largest proposed increase in General Fund support from FY 2012-13 to FY 2013-14 after General City Responsibility at $104.5 million, or 29.7 percent. Specific changes in DPH's budget include:

- **Fixing the Structural Deficit:** Approximately $51 million of the increase in General Fund support is set aside to correct an historical structural deficit, which has required the Department to request a mid-year supplemental appropriation to realign its budget to its actual costs. According to the Mayor's Budget Book, the increases correct the structural imbalance by including the addition of permanent clinical positions to support existing services so that the Department will rely less on temporary staff, as well as adjustments to salary savings assumptions to more accurately reflect the actual staffing patterns at the City's hospitals.
- **New General Hospital:** DPH will spend approximately $49 million in FY 2013-14 to begin procurement of furniture, fixtures, and equipment for the new San Francisco General Hospital, which will open in late 2015.

- **Creation of the Office of Managed Care:** Due to changes in healthcare regulations, the Department is transitioning from a fee-for-service reimbursement scheme to a fixed per-member per-month reimbursement. DPH is creating an organizational infrastructure that will manage costs and business relationships with other plans and providers to support this transition.
- **Backfilling Reductions in Federal Funding:** Approximately $4 million is included in the Mayor's proposed budget to restore significant cuts that the Department experienced in federal Ryan White Act and Center for Disease Control (CDC) funding for HIV services.
- **Expanded Access to Community Care Clinics:** The Department will provide additional staffing over the next two years to expand the operational hours of community care clinics.

Police ($34.2 million, 9.7% Increase in General Fund Support):

The proposed increase of $34.2 million in General Fund support for the Police Department comprises the third largest share, or approximately 9.7 percent, of the proposed Citywide increase in General Fund spending from FY 2012-13 to FY 2013-14. Specific changes in the Department's FY 2013-14 budget that reflect this increase include:

- **Retirements and Six Year Hiring Plan:** The Department is in its second year of a six year hiring plan to address the expected significant number of retirements as the result of the expiration of the Deferred Retirement Option Program (DROP). As part of this plan, the Department will create 32 new civilian positions to allow officers currently performing these functions to move back into the field.
- **New Public Safety Building:** The FY 2013-14 proposed budget includes approximately $14.3 million in new General Fund support for furniture, fixtures, and equipment for the new Public Safety Building, which is scheduled to open in 2014.
- **Vehicle Replacement Plan:** The Department plans to replace 30 vehicles in FY 2013-14 and 60 vehicles in FY 2014-15, which will cost an additional $1.8 million in general fund support.

First Five SF ($8.0 million, 2.3% Increase in General Fund Support):

The increase in General Fund support to First Five SF is the amount required by Proposition H, which allocates a percentage of General Fund revenues to the San Francisco Unified School District and to First Five SF. These additional funds support the Preschool for All program.

Other Increases in General Fund Support:

- **Proposition C Housing Trust Fund:** Proposition C, approved by voters in November 2012, establishes the Housing Trust Fund, which sets aside $20 million of General Funds for affordable housing beginning in FY 2013-14. Key programs and projects to be funded from the Housing Trust Fund include: (1) expansion of down payment assistance programs, including new opportunities for the City's First Responders; (2) expansion of single family rehabilitation and healthy homes programs; (3) implementation of a new small site acquisition and rehabilitation program for properties of fewer than 25 units;

(4) additional funding for foreclosure and eviction prevention services; and, (5) funding commitments for multifamily affordable housing development.

- **Supportive Housing Developments:** The Mayor's Office of Housing and Community Development and its partner agencies continue to fund additional supportive housing developments as part of the City's 10-Year Plan to End Homelessness. Approximately $3 million in additional funds, mostly with general fund support, will go toward these developments in FY 2013-14.
- **Law Library:** The Mayor has proposed increasing General Fund support for the Law Library to pay for increased rental costs associated with the Law Library's move from the Veterans War Memorial to 1145 Market Street.
- **Health Service System:** The Mayor has proposed increasing General Fund support for the Health Service System to pay for new positions and a proposed wellness center.
- **Elections:** The Mayor has proposed increasing General Fund support for the Department of Elections due to two scheduled elections in FY 2013-14.
- **Status of Women:** The Mayor has proposed increasing General Fund support for the Department of the Status of Women, which is the annualization of a supplemental appropriation for domestic violence programs and services passed by the Board in February 2013.
- **Retirement System:** The Mayor has proposed increasing General Fund support for the Retirement System due to the establishment of a work-order with the City Attorney for legal services for the Employee Deferred Compensation Plan.
- **Treasurer/Tax Collector:** The Mayor has proposed increasing General Fund support for the Treasurer/Tax Collector, primarily related to additional staff to implement the Gross Receipts Tax, which will be effective on January 1, 2014.

POSITIONS

The Mayor's proposed FY 2013-14 budget increases the number of full time equivalent (FTE) positions by 751.16, from 19,168.64 FTEs in FY 2012-13 to 19,919.0 FTEs in FY 2013-14. This does not include Airport, Port, or Public Utilities Commission positions, which are in the second year of the two-year fixed budget, and the Municipal Transportation Agency, for which the Board of Supervisors does not have line-item appropriation authority.

The City departments with the largest increase in FTEs are the:

- Department of Public Health, which has added positions to correct the underfunding of positions at Laguna Honda Hospital and San Francisco General Hospital, and to implement the Affordable Care Act;
- The Human Services Agency, which has added positions to process MediCal eligibility as part of Affordable Care Act implementation; and
- Police Department to meet Charter-mandated staffing levels by FY 2014-15.

Table 8 below shows the changes in FTEs by department in FY 2013-14 and FY 2014-15. Details of position changes are included in the Budget and Legislative Analyst's reports to the Budget and Finance Committee.

Table 8: FTEs by Major Service Area and Department

Department	FY 2012-13	FY 2013-14	Change	Percent
ADULT PROBATION	138.10	141.12	3.02	2.2%
DISTRICT ATTORNEY	244.97	254.77	9.80	4.0%
EMERGENCY MANAGEMENT	243.70	244.55	0.85	0.3%
FIRE DEPARTMENT	1,462.51	1,466.77	4.26	0.3%
JUVENILE PROBATION	236.02	239.43	3.41	1.4%
POLICE	2,654.67	2,734.06	79.39	3.0%
PUBLIC DEFENDER	157.87	156.50	(1.37)	-0.9%
SHERIFF	1,013.20	993.29	(19.91)	-2.0%
Public Protection	**6,151.04**	**6,230.49**	**79.45**	1.3%
BOARD OF APPEALS	5.00	5.00	0	0.0%
BUILDING INSPECTION	265.82	285.09	19.27	7.2%
ECONOMIC AND WORKFORCE DEVELOPMENT	76.10	85.88	9.78	12.9%
GENERAL SERVICES AGENCY - PUBLIC WORKS	807.51	826.21	18.70	2.3%
Public Works, Transportation and Commerce	**1,154.43**	**1,202.18**	**47.75**	4.1%
CHILD SUPPORT SERVICES	90.35	84.25	(6.10)	-6.8%
CHILDREN AND FAMILIES COMMISSION	15.87	17.00	1.13	7.1%
CHILDREN; YOUTH & THEIR FAMILIES	33.38	37.42	4.04	12.1%
ENVIRONMENT	59.43	59.09	(0.34)	-0.6%
HUMAN RIGHTS COMMISSION	12.00	11.81	(0.19)	-1.6%
HUMAN SERVICES	1,750.07	1,870.98	120.91	6.9%
RENT ARBITRATION BOARD	28.53	28.53	0	0.0%
STATUS OF WOMEN	4.71	5.67	0.96	20.4%
Human Welfare & Neighborhood Development	**1,994.34**	**2,114.75**	**120.41**	6.0%
PUBLIC HEALTH	5,800.22	6,138.87	338.65	5.8%
Public Health Total	**5,800.22**	**6,138.87**	**338.65**	5.8%
ACADEMY OF SCIENCES	12.35	12.35	0	0.0%
ARTS COMMISSION	26.87	28.43	1.56	5.8%
ASIAN ART MUSEUM	57.91	57.83	(0.08)	-0.1%
FINE ARTS MUSEUM	109.86	111.14	1.28	1.2%
LAW LIBRARY	3.00	3.00	0	0.0%
PUBLIC LIBRARY	640.48	651.73	11.25	1.8%
RECREATION AND PARK COMMISSION	841.26	863.20	21.94	2.6%
WAR MEMORIAL	63.33	56.55	(6.78)	-10.7%
Culture and Recreation	**1,755.06**	**1,784.23**	**29.17**	1.7%
ASSESSOR / RECORDER	142.04	153.87	11.83	8.3%
BOARD OF SUPERVISORS	70.32	74.62	4.30	6.1%
CITY ATTORNEY	303.47	303.86	0.39	0.1%
CITY PLANNING	151.77	158.59	6.82	4.5%
CIVIL SERVICE COMMISSION	5.70	6.02	0.32	5.6%
CONTROLLER	197.67	203.66	5.99	3.0%
ELECTIONS	42.25	53.44	11.19	26.5%
ETHICS COMMISSION	16.79	17.51	0.72	4.3%
GENERAL SERVICES AGENCY - CITY ADMIN	688.62	717.61	28.99	4.2%
GENERAL SERVICES AGENCY - TECHNOLOGY	199.20	217.95	18.75	9.4%
HEALTH SERVICE SYSTEM	35.10	45.78	10.68	30.4%
HUMAN RESOURCES	123.77	135.87	12.10	9.8%
MAYOR	38.52	49.70	11.18	29.0%
RETIREMENT SYSTEM	96.59	97.99	1.40	1.4%
TREASURER/TAX COLLECTOR	201.74	212.81	11.07	5.5%
General Administration and Finance	**2,313.55**	**2,449.28**	**135.73**	5.9%
Grand Total	**19,168.64**	**19,919.80**	**751.16**	**3.9%**

Management Positions

The number of FTEs in City departments shown in Table 8 above have increased by 751.16, or 3.9 percent in FY 2013-14 compared to FY 2012-13. The number of management positions funded by the General Fund has increased by 11.02 FTEs, or 3.0 percent, as shown in Table 9 below, consistent with the overall increase in department positions. Management positions are defined as positions covered by the Municipal Executive Association (MEA) bargaining unit.

Table 9: Increase in MEA General Fund Positions
FY 2012-13 to FY 2013-14

Department	FY 2012-13 Budget	FY 2013-14 Proposed	Increase/ (Decrease) from FY 2012-13 to FY 2013-14
Manager II	60.27	65.95	5.68
Manager III	47.98	50.73	2.75
Deputy Director III	14.00	16.50	2.50
Manager I	55.03	57.00	1.97
Administrator, Department of Public Heal	0.00	1.00	1.00
Crime Laboratory Manager	0.00	1.00	1.00
Deputy Director I	4.00	5.00	1.00
Deputy Director IV	8.00	9.00	1.00
Manager VI	12.00	13.00	1.00
Manager VIII	8.00	8.77	0.77
Commercial Division Assistant Supervisor	6.90	7.00	0.10
Deputy Director II	19.00	18.00	(1.00)
Deputy Director V	4.00	3.00	(1.00)
Manager VII	3.00	2.00	(1.00)
Principal District Attorney's Investigator	1.00	0.00	(1.00)
Training Coordinator	1.00	0.00	(1.00)
Manager V	25.77	24.75	(1.02)
Manager IV	45.60	43.87	(1.73)
Grand Total	**358.28**	**369.30**	**11.02**

Source: City Budget System

Table 10 below shows all new MEA positions by department in the FY 2013-14 and FY 2014-15 proposed budgets.

Table 10: New MEA General Fund Positions by Department FY 2012-13 and FY 2013-14

Department	2013-14 Proposed	2014-15 Proposed
Manager I	0.00	0.00
DISTRICT ATTORNEY Subtotal	**0.00**	**0.00**
Manager II	0.77	1.00
Manager IV	0.77	1.00
HUMAN SERVICES Subtotal	**1.54**	**2.00**
Manager I	0.77	1.00
POLICE Subtotal	**0.77**	**1.00**
Manager I	1.00	3.00
Manager III	0.77	1.00
Manager VIII	0.77	1.00
PUBLIC HEALTH Subtotal	**2.54**	**5.00**
Manager I	0.77	1.00
Manager II	0.77	1.00
TREASURER/TAX COLLECTOR Subtotal	**1.54**	**2.00**
Manager II	0.77	1.00
Manager III	0.77	1.00
HEALTH SERVICE SYSTEM Subtotal	**1.54**	**2.00**
Grand Total	**7.93**	**12.00**

Below are highlights of the Mayor's proposed new General Fund MEA positions:

- **Human Services Agency:** Two new manager positions are being proposed for the Human Services Agency for FY 2013-14, including one Manager II for the Medi-Cal program, which will be reimbursed by federal and state funds, and one Manager IV for Family and Children Services.
- **Police:** One new Manager I position for the Police Department as part of the civilianization plan.
- **Public Health:** Three new manager positions are being proposed for the Department of Public Health for FY 2013-14, including one Manager I position for the administration of Health Centers, one new Manager III for Health Access Administration; and one new Manager VIII for the Office of Managed Care to help transition the Department from a fee-for-service to a fixed per-member per-month reimbursement model.
- **Treasurer/Tax Collector:** One new Manager I and one new Manager II are being proposed for the Treasurer/Tax Collector to implement the new Gross Receipts Tax.
- **Health Service System:** Two new manager positions are being proposed for the Health Service System. These include one Manager II for contract compliance responsibilities and one Manager III for the Department's wellness program.

Off-Budget Positions

As seen in Table 11 below, 71.64 new General Fund off-budget FTEs are proposed for FY 2013-14. Off-budget positions are generally project positions, funded by project rather than annual operating revenues.

Table 11: Proposed New Off-Budget General Fund Positions FY 2012-13 and FY 2013-14

Department	FY 2012-13 Budget	FY 2013-14 Proposed	Change from FY 2012-13 to FY 2013-14	% of Total Citywide New Off-Budget FTEs
DEPARTMENT OF PUBLIC WORKS	408.77	453.31	44.54	62.2%
CITY PLANNING	2.61	17.54	14.93	20.8%
CONTROLLER	7.08	13.43	6.35	8.9%
TREASURER/TAX COLLECTOR	5.00	10.00	5.00	7.0%
ASSESSOR / RECORDER	7.00	11.62	4.62	6.4%
HUMAN RESOURCES	0.00	3.00	3.00	4.2%
PUBLIC DEFENDER	0.77	2.54	1.77	2.5%
DEPARTMENT OF EMERGENCY MANAGEMENT	0.00	1.54	1.54	2.1%
BOARD OF SUPERVISORS	2.00	3.50	1.50	2.1%
ADMINISTRATIVE SERVICES	9.77	10.77	1.00	1.4%
PUBLIC HEALTH	2.00	3.00	1.00	1.4%
RECREATION AND PARK COMMISSION	14.00	14.77	0.77	1.1%
ENVIRONMENT	1.18	1.38	0.20	0.3%
FIRE DEPARTMENT	3.00	3.00	0.00	0.0%
HUMAN RIGHTS COMMISSION	0.00	0.00	0.00	0.0%
MAYOR	3.00	3.00	0.00	0.0%
JUVENILE PROBATION	1.50	1.00	(0.50)	-0.7%
ARTS COMMISSION	7.20	6.20	(1.00)	-1.4%
DISTRICT ATTORNEY	1.00	0.00	(1.00)	-1.4%
ECONOMIC AND WORKFORCE DEVELOPMENT	4.00	3.00	(1.00)	-1.4%
HUMAN SERVICES	16.00	12.92	(3.08)	-4.3%
POLICE	8.00	0.00	(8.00)	-11.2%
Grand Total	**503.88**	**575.52**	**71.64**	**100.0%**

Source: City Budget System

However, annual General Fund appropriations fund some of the proposed off-budget positions. For example, off-budget positions in the Treasurer/Tax Collector's Office are General Fund positions to implement the Gross Receipts Tax and off-budget positions in the Assessor/Recorder's Office are General Fund positions to process assessment appeals.

Positions Reassigned from Grants to the General Fund

The Budget and Legislative Analyst reviewed the General Fund impact of reassigning grant-funded positions to the General Fund during our detailed review of each City department's budget and made recommendations as appropriate.

INFORMATION TECHNOLOGY

The Committee on Information Technology (COIT) recommended and the Board of Supervisors adopted the City's Five-Year Information and Communication Technology (ICT) Plan for FY 2013-14 through FY 2017-18 in April 2013. The Mayor's proposed FY 2013-14 and FY 2014-15 budgets include several new or ongoing technology projects based on the ICT Plan, as shown in Table 12 below.

Table 12
Proposed Information Technology Projects
FY 2013-14 and FY 2014-15

Major Projects	FY 2013-14	FY 2014-15	Total	Approved in ICT Plan
Office of Aging Broadband	$612,969	$819,867	$1,432,836	no
Police Department Projects	1,000,000	1,650,000	2,650,000	yes
Emergency Management - Public Safety Radios	930,000	930,000	1,860,000	yes
Emergency Management - BayWeb	0	270,000	270,000	yes
Department of Technology (DT) - Radio Security Enhancement	390,000	390,000	780,000	yes
Fire Department Projects	0	933,000	933,000	yes
Controller - Financial System	2,300,000	250,000	2,550,000	yes
Controller - Disaster Recovery	171,483	0	171,483	yes
DT - Disaster Recovery	2,328,517	0	2,328,517	yes
Assessor/Recorder's Office	100,000	600,000	700,000	exceeds
DT - Project Management	1,200,000	1,200,000	2,400,000	no
DT - Fiber to City Buildings	655,879	810,476	1,466,355	exceeds
DT - Business License Portal	777,455	0	777,455	no
DT - Service Desk Replacement Project	199,245	50,000	249,245	yes
Total	**$10,665,548**	**$7,903,343**	**$18,568,891**	

- The U.S. Department of Commerce awarded a Broadband Technology Opportunities Program grant to the City in 2010, of which $3.0 million was allocated to the Department of Aging and Adult Services in the Human Services Agency to increase seniors' and adults with disabilities' access to digital technology. According to the Mayor's proposed FY 2013-14 and FY 2014-15 budgets, federal funding for this program expires in September 2013 and the program will be continued over the next two fiscal years with $1.4 million in General Fund monies. The ICT Plan identifies this program as completed although the Mayor has recommended new General Fund monies to continue the program.
- The proposed Police Department FY 2013-14 and FY 2014-15 budgets include General Fund appropriations for the Crime Data Warehouse that contains police incident reports, cases, crime maps, and other data; and high-tech mobile devices to provide police access to the Crime Data Warehouse. These projects conform to the ICT Plan.
- Proposed radio projects in FY 2013-14 and FY 2014-15, approved in the ICT Plan, include (1) $780,000 for the Radio Security Enhancement Project to enhance security of the 911 system radios; and (2) $1,860,000 in initial funding to plan for replacement of the City's existing radio system, currently supported by Motorola and nearing the end of its service life. These projects conform to the ICT Plan.

- The Mayor's proposed budget funds the BayWEB project, which is a joint project of seven Bay Area counties to build a wireless broadband data network, in the second year of the budget. This project conforms to the ICT Plan.
- Fire Department projects include extending wi-fi access to Department facilities, mobile data terminal replacement, new modems, and enhancements to the fire station alerting system. These projects conform to the ICT Plan.
- The Controller's Office and Department of Technology FY 2013-14 and FY 2014-15 budgets include General Fund monies to plan for replacement of the City's financial system and implementing the City's disaster recovery infrastructure. These projects conform to the ICT Plan.
- The Assessor/Recorder's Office FY 2013-14 and FY 2014-15 budgets include $600,000 for planning and research of the Department's two main information systems. While the ICT Plan provides for FY 2014-15 funding for these projects, the ICT Plan does not provide for $100,000 included in the FY 2013-14 budget.
- The Department of Technology has several new initiatives:
  - The Service Desk Replacement Project conforms to the ICT Plan.
  - The project to build a comprehensive fiber network in City facilities exceeds the ICT Plan budget by $586,266 in FY 2014-15.
  - The implementation of a Project Management Office and Business License Portal are not in the ICT Plan. The Budget and Legislative Analyst recommended to the Budget and Finance Committee that (1) two new project manager positions in the proposed Project Management Office be off-budget positions, requiring the Department to obtain specific sources of project funds to pay for each of the positions; and (2) the budget for the proposed Business License Portal be reduced by $104,340.

The Mayor's proposed FY 2013-14 and FY 2014-15 budgets contain General Fund expenditures for other major ongoing information technology projects approved in the ICT Plan, including the Department of Public Health's implementation of electronic medical records and information technology infrastructure for the new San Francisco General Hospital, and implementation of the new Gross Receipts Tax system in the Treasurer/Tax Collector's Office.

Policy Option:

- The Board of Supervisors could choose to delay, reduce or eliminate funding for information technology projects not included in the approved ICT Plan. This includes $1,386,084 in FY 2013-14 and $1,406,133 in FY 2014-15, as shown below:

	FY 2013-14	FY 2014-15	Total
Office of Aging Broadband	$612,969	$819,867	$1,432,836
Assessor/Recorder's Office	100,000	0	100,000
Fiber to City Buildings	0	586,286	586,286
Business License Portal	673,115	0	673,115
Total	$1,386,084	$1,406,153	$2,792,237

MAJOR PROGRAMMATIC PROJECTS

General fund expenditures for programmatic projects are proposed to increase by $73 million from $12 million in FY 2012-13 to $85 million in FY 2013-14. The Mayor's proposed FY 2013-14 and FY 2014-15 budget rolls up salaries, contractual services and other project expenditures into a single line item titled programmatic projects. These are continuing projects in which unexpended funds are carried forward each year into the next fiscal year. Because the programmatic projects do not identify expenditures by type (salaries, contracts, equipment), and because unexpended funds can be carried forward from year to year, the budget does not provide the Board of Supervisors sufficient information on planned expenditures in the fiscal year.

- **New General Hospital (Public Health):** $49 million in General Fund expenditures has been proposed for FY 2013-14 and $56 million in General Fund expenditures has been proposed for FY 2014-15, totaling $105 million to begin the procurement of furniture, fixtures, and equipment for the new San Francisco General Hospital, which will open in late 2015. The Mayor's proposed FY 2013-14 budget includes $5 million and the FY 2014-15 budget includes $25 million for lease revenue bond proceeds to partially offset the costs of this equipment.
- **New Public Safety Building (Police):** $14.3 million has been proposed in a one-time appropriation for FY 2013-14 for furniture, fixtures, and equipment for the new public safety building.
- **Gross Receipts Tax Implementation (Treasurer/Tax Collector):** Approximately $3.9 million has been proposed in FY 2013-14 and $5.9 million in FY 2014-15 to implement the new Gross Receipts Tax.
- **FAMIS Replacement and Other Projects (Controller):** $2 million in one-time funds have been allocated to the Controller's Office in FY 2012-13 to support the replacement of FAMIS, the City's budgeting and accounting system. In addition, approximately $470,000 has been proposed for FY 2013-14 for the SF Open Book and Systems Disaster Recovery projects.
- **Public Safety Radio Replacement (Emergency Management):** $930,000 has been proposed for FY 2013-14 and $900,000 has been proposed for FY 2014-15 in the Department of Emergency Management's budget to hire project staff and select a consultant for preliminary work on the replacement of public safety radios that are used by first responders during emergencies.
- **Assessment Appeals Research (Assessor/Recorder):** The Assessor/Recorder's Office has an ongoing project to process assessment appeals. The project positions are off-budget although they are funded by annual General Fund appropriations. The Assessor/Recorder's Office has not requested new General Fund monies in FY 2013-14 to pay for this project because of unexpended prior year project funds that are being carried forward into FY 2013-14. The Assessor/Recorder's Office has requested $1.5

million in General Fund for FY 2014-15 to pay for this project, including the off-budget positions

Policy Option

- The Board of Supervisors could request the Director of Public Finance to report on the option of additional lease financing for all or part of the FY 2013-14 appropriation for the new San Francisco General Hospital, the new Public Safety Building, and other capital renewal and equipment purchases in order to free up available funds for other Board of Supervisors priorities. Such lease financing is presently used by the City for various equipment purchases in order to spread the costs of the equipment to the City over several years. While lease financing results in lower annual expenditures because the costs of the equipment are spread over several years, total costs are higher due to interest payments.
- Alternatively, the Board of Supervisors could defer 25 percent to 50 percent of the $44 million balance for the new San Francisco General Hospital (the $49 million appropriation less the $5 million in lease financing), until FY 2014-15. This would result in FY 2013-14 savings of $11 million to $22 million. The Board of Supervisors could also reduce the requested Police Department appropriation of $14.3 million for the new Public Safety Building, which is scheduled to open in March 2014. A five percent reduction in the requested appropriation for the new Public Safety Building furniture, fixtures and equipment is $715,000.

HEALTHY AIR AND CLEAN TRANSPORTATION ORDINANCE

The Healthy Air and Clean Transportation Ordinance (HACTO) is intended to assist the City in achieving its air pollution and greenhouse gas reduction goals by (1) promoting the use of vehicles that have zero or low emissions, (2) reducing the number of passenger vehicles and light-duty trucks in the City's fleet, and (3) promoting trip reduction through carpooling, bicycling, walking and using public transit. The Department of the Environment's policy for replacement of City-owned vehicles, in compliance with HACTO is (1) to reduce the City's fleet by 5 percent per year with a total reduction of 20 percent by 2015; and (2) beginning July 1, 2015, replace vehicles that are 12 years or older.

According to the Department of the Environment's policy, City departments can receive waivers for reducing their vehicle fleet if "the mandated fleet reductions would unduly interfere with the department's ability to discharge its official functions". As shown in Table 13 below, the Department of Environment is considering or granting waivers for two-thirds of the City vehicles covered by HACTO.

Table 13: HACTO Waivers

Departments with Fleets Subject to Ordinance	30
Total Base Fleet Subject to Ordinance	1,950
Number of Vehicles Included in Waivers (Under Review and Pending)	1,302
Adjusted Base Fleet after Waivers	648
Percent of Base Fleet after Waivers to Total Base Fleet	33%
Reductions Required thru FY 2012-13	55
Reported reductions Achieved and Planned thru 6/30/13	99

Source: Department of the Environment

The Department of the Environment has granted a waiver (or is reviewing the waiver request) for 1,302 of the City's 1,950 vehicles in the base fleet, resulting in only one-third of the City's base fleet counted toward the requirement to reduce vehicles by 5 percent per year. As of June 30, 2013, City departments will have retired 99 vehicles.

The FY 2013-14 budget includes requests for 83 vehicles to be replaced under HACTO, with total General Fund costs of $3.0 million, and the FY 2014-15 budget includes requests for an additional 69 vehicles with total General Fund costs of $2.5 million, as shown in Table 14 below.

Table 14: HACTO Replacement Vehicles in the FY 2013-14 and FY 2014-15 Budgets

	FY 2013-14 Units	FY 2013-14 Amount	FY 2014-15 Units	FY 2014-15 Amount
Administrative Services	11.00	$400,977	7.00	$279,450
City Attorney	4.00	114,077	0.00	0
District Attorney	12.00	360,944	10.00	294,480
Public Health	6.00	204,308	8.00	276,852
Public Works	19.00	688,680	15.00	637,130
Human Services Agency	16.00	665,675	18.00	500,616
Juvenile Probation	5.00	165,288	2.00	56,612
Police	1.00	27,812	1.00	23,819
Recreation and Park	9.00	459,934	8.00	414,268
Total	**83.00**	**$3,087,695**	**69.00**	**$2,483,227**

Source: City Budget System

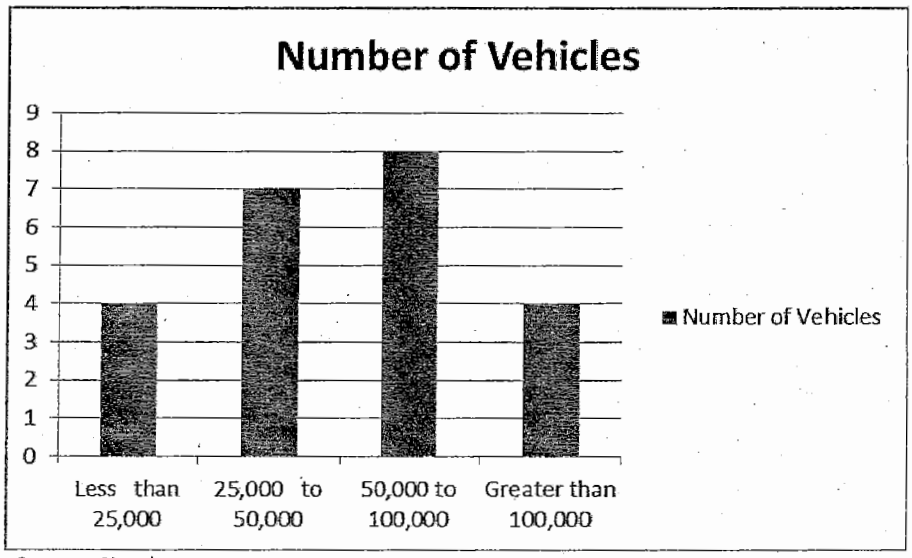
The Budget and Legislative Analyst's recommendations to reduce vehicle purchases are shown in Table 15 below.

Table 15: Budget and Legislative Analyst Recommendations

	FY 2013-14 Amount	FY 2014-15 Amount
Administrative Services	$106,215	$0
City Attorney	36,938	0
District Attorney	62,680	
Public Health	114,077	
Public Works	0	
Human Services Agency	0	
Juvenile Probation	107,026	28,306
Police	27,812	
Recreation and Park	44,300	44,296
Total	**$499,048**	**$72,602**

Room exists for further reductions in the requested new vehicles under HACTO. Several departments requested new vehicles because they were 12 years old, although these vehicles were low mileage and the ordinance does not require replacement of these vehicles until July 1, 2015. The average mileage for vehicles to be replaced was low for many departments; for example, the Department of Public Health reported an average of 3,500 miles per year for the 25 vehicles scheduled for replacement under HACTO in FY 2013-14 and FY 2014-15. The chart below shows the mileage of the vehicles to be replaced.

Chart 2: Total Mileage per Vehicle Requested for Replacement



Source: City departments

The City could also save money by reducing the number of waivers to the fleet reduction requirements granted to City departments.

Policy Option:

- The Budget and Finance Committee could request each Department that is requesting new vehicles under HACTO in the FY 2013-14 and FY 2014-15 budgets to provide no later than June 26, 2013 a list of vehicles that can be deleted from the budget request, in addition to the vehicles deletions recommended by the Budget and Legislative Analyst's Office. The Budget and Legislative Analyst estimates up to an additional $1.5 million could be reduced from the proposed new vehicles under HACTO in FY 2013-14.

SAN FRANCISCO
PUBLIC GOLF ALLIANCE

235 Montgomery St., #400, San Francisco, CA. 94104 * 415-290-5718 * info@sfpublicgolf.com

June 21, 2013

San Francisco Board of Supervisors
Budget and Finance Committee
Supervisor Mark Farrell
Supervisor Eric Mar
Supervisor London Breed
Supervisor John Avalos
Supervisor Scott Wiener
City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA. 941-2-4689

Re: Special Meeting / Public Hearing on Budget
June 21, 2013, 10:00 a.m., Legislative Chamber
Recreation & Park Department Budget
Sharp Park Golf Course

Dear Supervisors,

San Francisco Public Golf Alliance is an all-volunteer, non-profit organization, with over 6,000 members, representing public course golfers, mostly from San Francisco and the Peninsula.

We have for several years been engaged in the public debate over the future of the Sharp Park Golf Course, a San Francisco municipal course located in Pacifica, and officially designated as an "historical resource" by the San Francisco Planning Department. It is one of the few public courses in the world designed by Alister MacKenzie, history's greatest golf architect and the builder of Augusta National, home of the Master's Tournament, Cypress Point Club, and many of the world's most famous and beloved courses.

Despite its illustrious historical and architectural pedigree, Sharp Park is a very affordable golf course – with some of the lowest greens fees in the entire San Francisco Bay Area. Because it is located on Highway 1 in Pacifica, it is easily and quickly accessible not only to the Northern Peninsula, but also to the

southern neighborhoods - and all neighborhoods -- of San Francisco. It serves a broad cross-section of the working and retired populations of both counties: men, women, seniors, and students across all ethnic and socio-economic strata of the community.

Certain groups that have been trying, unsuccessfully for several years, to force closure of Sharp Park Golf Course, have argued among other things, that Sharp Park Golf Course should be closed because it is a "money loser", and we anticipate that this argument may be made again this year to Your Committee. This misleading argument has been heard and rejected by committees of the Board of Supervisors in past years - including the Budget & Finance Committee in June, 2010 and the Government Audit and Oversight Committee in December, 2009.

The Recreation & Park Department's annual income and expenditure figures over the past several years show that more money comes into San Francisco's coffers at Sharp Park than goes out. If Sharp Park were to close, the City's net revenue would shrink, rather than grow. Those who are trying to force closure of the golf course point to Recreation & Park accounting sheets which show relatively small annual net operating losses at Sharp Park over the years. However, the Department's accountants annually charge the Sharp Park books with an "overhead" charge that has averaged $246,329 in the four most recent Fiscal Years (2008-9, 2009-10, 2010-11, and 2011-12.)

That $245,329 average annual "overhead" figure, taken out of Sharp Park's income by the Department's bookkeepers, far exceeds any annual net operating "losses" for any of those same Fiscal Years.

Recreation and Park Department General Manager Phil Ginsburg explained this "overhead" issue, under questioning from then-Supervisor Ross Mirkarimi, at the Government Audit and Oversight Committee public hearing on December 19, 2009. Mr. Ginsburg explained that the "overhead" figure includes substantial expenses not directly related to operations at Sharp Park, including portions of salaries of Mr. Ginsburg and Department management staff, and additional "overhead" charges from other City Departments. Mr. Ginsburg's testimony on this point can be found minutes 3:35:30 - 3:38:55 of the GAO Committee proceedings on SF Gov TV, at: http://sanfrancisco.granicus.com/ViewPublisher.php?view id=11

Mr. Ginsburg also explained at the December 19, 2009 GAO Committee hearing to then-Supervisor Mirkarimi that because Sharp Park's greens fees are the lowest in the Bay Area, there is room to increase those fees - and still keep them the lowest - if there is desire by the Supervisors to increase revenue from Sharp Park. This

is a better way to serve the recreational needs of middle-and lower-income golfers at an historic landmark golf course, than to close the course for the purpose of eliminating what Supervisor Mirkarimi described characterized as "de minimus" annual net operating paper "losses".

For these reasons, we respectfully request that Your Committee reject the suggestion from some quarters that the golf course should be eliminated from the 2013-14 budget.

Respectfully submitted,

Richard Harris

Richard Harris
San Francisco Public Golf Alliance

cc: Mayor Edwin Lee
General Manager Philip Ginsburg

Invest in San Francisco's current workforce, future workforce and our child care small businesses

Investing in ECE supports the growth of San Francisco's families & our economy

The San Francisco Child Care Planning & Advisory Council thanks the Mayor and the Board of Supervisors for their leadership in annualizing the $2.7 million supplemental to backfill State child care subsidy cuts

San Francisco is growing and we need to continue to make investments in our infrastructure to support that growth, therefore, CPAC requests an investment of $2.2 Million beginning FY13-14 in the following:

- **$1 million for Child Care Subsidies-** There are currently 3,800 children on the child care waitlist for subsidies in San Francisco. Child care subsidies support the education and social-emotional development of children, their future success in school and preparing them for jobs of the future. Child care subsidies enable parents to be part of our current workforce, provide for their families and contribute to our economy.

- **$500,000 for Child Care Facilities-** There remains a considerable gap in available licensed care for 0-5 year olds in San Francisco. Child Care centers and family child care facilities must meet State Community Care Licensing requirements to operate their small businesses. The city must work to preserve its existing facilities through renovation and repair capital, and continue to build new facilities to keep up with demand generated by the city's growth.

- **$400,000 for Business Training and Support-** Child care centers and family child care operators are part of the fabric of our City's small business community, the drivers of our economy. The city must invest in business capacity building to sustain and grow our existing 1,000 child care businesses, and support new entrepreneurs wanting to start a child care business.

- **$300,000 Bilingual Stipends-** San Franciscan's must compete in a global economy. Having teachers with a second language is essential to bilingual interactions in the classroom to promote language retention for young children during the most critical period of their brain development, and improved likelihood of mastering a second language.

Contact: Candace Wong, CPAC Chair
cwong@liifund.org
(415) 489-6121

MEMORANDUM

Date: June 21, 2013

From: Denny David, LYRIC Deputy Director

To: Board of Supervisors, Budget and Finance Subcommittee

Re: Urgent Need for LGBTQQ Youth Services

School-Based Initiative Request: LYRIC needs $150K to support our ongoing School-Based Initiative - the Mayor is supporting $75K to focus on our middles school sites. **We request $75K from the Board of Supervisors** which will help ensure our continued work at Balboa HS and lay the groundwork for continued expansion of our successful model. As some of you may know, we have over 3,400 LGBTQ students in SFUSD. In the past decade that SFUSD has tracked LGBTQ student outcomes—harassment, truancy, academic performance, suicide—the disparities between LGBTQ students and their heterosexual peers have remained unchanged. For example, LGB students in SFUSD skip school at a rate 3 times that of heterosexual students. The per day loss of funds to SFUSD for LGBTQ **truancy** is approximately $40,000 (per student/per day rate of $28.91). In SFUSD, 1,000 LGBTQ students have attempted **suicide**. The cost of this trauma is more than we can possibly calculate. Nationally, for each LGBT student who reports being harassed, 4 straight students report that they are **harassed** for being perceived as gay or lesbian. This crisis is long-standing, under-addressed, effects all youth, and requires the greatest response possible. Three years ago, we launched an **ambitious pilot program to transform school climate**—empowering ALL students, developing and supporting ALL staff, engaging ALL families. Our work creates school communities where ALL students can thrive and our program has been adopted at Everett Middle School, Horace Mann Middle School, and Balboa High School (*evaluation brief attached*).

Access and Engagement for LGBTQQ Youth: As part of the Community Partnership for LGBTQQ Youth's request to the Board of Supervisors, LYRIC is requesting $175K from the Board of Supervisors (*full request attached*). If LYRIC does not receive support for our Access and Engagement strategy, we will be forced to **close** the LYRIC Youth Space (LYS) drop-in program for the first time in 20 years. This loss will have a devastating impact on the nearly 200 LGBTQQ youth who depend upon our drop-in groups as a safe and welcoming, youth-centered space in the Castro. Our program is a critical resource for disconnected youth citywide—low-income youth, youth of color, transgender youth, system-involved youth, undocumented youth—who face violence in their schools, homes, and communities. At LYRIC, these youth gain access to a community of caring peers as well as wraparound case management services that utilize a multi-agency network to provide safe housing, employment, violence response services, and health care. This loss will also have a tremendous impact on the Castro neighborhood, which will no longer have the LYRIC Youth Space as a structured, well-staffed program for at-risk youth who come to the Castro after school and during the evenings.

Contact: Denny David, Deputy Director, 415.703.6150 x28 or denny@lyric.org

City-wide Community Based Organizations Budget Enhancement Request. June 20th (fiscal years 13-14, 14-15) Total $46,627,460					
Initiative Title	**Sponsor Org.**	**Dept.**	**Amount Needed Year 1**	**Amount Needed Year 2**	**Comments, Facts and Notes**
Homeless Prevention & Rapid Re-Housing	HESPA/COH	HSA/MOH	$1,000,000	$1,000,000	City-wide prevention Mayor funded 1 million each year
LOSP Subsidies	COH	MOH	$0	$543,000	Mayor funded 25, and 75 more needed
Safe and Dignified Emergency Homeless Services	HESPA/COH	HSA/MOH	$1,800,000	$1,800,000	Improves ER services for homeless people
374 5th & Harrison/TAY Workforce housing	CHP/HOPE	HSA	$300,000		Transitional Aged Youth Mayor fund LOSP each year
RFP Reductions	HSN/COH	DPH	$0	$8,843,948	City-wide behavioral health services
CODB increase			$18,000,000	$18,000,000	Benefits all CBO's city-wide
LGBTQ Housing	Larkin/LYRIC/LGBT Center	HSA/DCYF	$993,256	$993,256	City-wide Transitional Aged Youth
Workforce Development/Tier 1 Services	Workforce Development Collaborative	OEWD	$1,200,000	$1,200,000	City-wide closes the skills gap leads to employment
SFHA tenant empowerment	HRC	MOH	$1,000,000	$1,000,000	City-wide public housing tenants services
HIV/AIDS	HAPN	DPH	$3,000,000	$3,000,000	City-wide restores federal cuts
API Budget Coalition	API agencies		$100,000	$100,000	Language Access
API Budget Coalition	API agencies	HSA/MOH	$377,000	$377,000	API social services
TOTAL			**$27,770,256**	**$36,857,204**	**$64,627,460**

All of the agencies, coalitions and collaborative represented on this list, support the complete $46.6 M request

Community Partnership for LGBTQQ Youth – *Budget Detail Summary [UPDATED]*

ENGAGEMENT AND ACCESS			
Larkin Street Youth Services	Enhance outreach services to homeless LGBTQQ youth in public areas, e.g. Castro, and at partner agency sites	HSA	$88,677
Lavender Youth Recreation and Information Center (LYRIC)	Expand 1-on-1 case management on-site and at partner agency sites and maintain community building groups to ensure engagement of primarily low-income LGBTQQ youth of color and transgender youth	DCYF	$175,000
San Francisco LGBT Community Center	Expand safety net and linkage to vital services for LGBTQQ youth ages 16 – 24, primarily homeless or marginally housed	DCYF	$154,627
HOUSING			
Larkin Street Youth Services	Add 10 units to Castro Youth Housing Initiative	HSA	$274,952
~~Lavender Youth Recreation and Information Center (LYRIC)~~	~~Establish new congregate housing option for 10 LGBTQQ TAY~~ [updated]	~~HSA or MOH~~	~~$300,000~~ $0.00
			~~$993,256~~ ~~$693,256~~ **[updated]**

Community Partnership for LGBTQQ Youth – *Budget Detail Addendum*

During the critical time of late adolescence, most youth need closer connections to institutions and community for better adjustment and a smooth transition into successful adulthood. Family rejection, coupled with isolation within their own communities and in the institutions that exist to support the community's young people, leave lesbian, gay, bisexual, transgender, queer and questioning (LGBTQQ) young people few places to turn for support and connection. As a result, LGBTQQ youth are disproportionately represented within the grouping of "disconnected" Transition Age Youth (TAY) (age 16-24) – estimated at 5000-8000 locally here in San Francisco – and among San Francisco's homeless youth population – roughly 5,700 – approximately 30% of whom identify as LGBTQ.

In 2005, the Community Partnership for LGBTQQ Youth (CPQY) was formed and, since that time, has worked collaboratively to establish an accessible and stable continuum of services and supports to enhance the opportunities for homeless, marginally housed, and disconnected LGBTQQ youth to improve their lives and successfully move into adulthood. At forming, the CPQY assessed that LGBTQQ TAY need and existing provider capacity could easily support a resource investment of $1.5 million. In response, in FY 2006/2007, the city made a commitment to better address the unmet need of marginalized LGBTQQ youth, and made an investment of $750K in programming to support the collaborative work of the CPQY. Unfortunately, city funding reductions and increased cost-of-doing-business has put a strain on what the CPQY has been able to create to address the growing needs of marginalized LGBTQQ TAY. At inception, the CPQY had six member agencies and has now grown to a partnership of eight member agencies serving LGBTQQ youth citywide, including two public agencies. This request for funding restoration covers three partner agencies whose supports for marginalized LGBTQQ youth are at the core of the partnership's work.

ENGAGEMENT AND ACCESS

Larkin Street Youth Services

Outreach & Engagement: LGBTQQ youth are significantly over-represented in the homeless youth population; this is particularly true in San Francisco, where so many youth come seeking a safe, accepting place. Homeless and vulnerable, these young people are susceptible to sex work, drug abuse, and violence when they find themselves on the streets. Larkin Street's Street Outreach Program reaches out to these vulnerable young people, providing crisis intervention and street survival supplies, while working to engage them more deeply into onsite services that will help resolve their homelessness and put them on a path toward self-sufficiency. We are requesting funding to add 2 FTE outreach workers to increase Larkin Street's targeted work with LGBTQQ youth.

Outreach/Engagement			
Personnel			
	Outreach counselor	$64,000	2.0 FTE
	Fringe	$13,312	20.80%
Total Personnel		**$77,312**	
Operating			
Total Operating		$-	
Total Direct		$77,312	
Indirect		$11,365	
	TOTAL	**$88,677**	

Note: Public funds matched by other funding secured by Larkin Street.

Lavender Youth Recreation and Information Services (LYRIC)

Case Management: LYRIC's Youth Advocacy ("Case Management") services function as a single point of entry for underserved LGBTQQ youth—predominantly low-income youth, youth-of-color, and homeless/marginally-housed youth—into a comprehensive network of wrap-around supportive services. With the support of a LYRIC Youth Advocate, youth identify their needs, set goals, develop action plans, and utilize a broad network of support to stabilize their lives and develop into a healthy adulthood. Youth Advocates coordinate referrals and linkages among the collaborating service providers and to other public and private systems of support to ensure that the complex needs of these youth are met. Another CPQY partner, Dimensions Clinic, provides 3x weekly therapy sessions at LYRIC and a LYRIC Youth Advocate provides weekly case management at the Dimensions Clinic and the SF LGBT Center. The demand for LGBTQQ youth culturally relevant case management is extremely high – reflecting the thousands of LGBTQQ youth in San Francisco, predominantly low-income queer youth of color, who have extremely high rates of truancy, depression, family rejection, homelessness, substance use, and HIV risk. Each year, LYRIC far exceeds the unduplicated number of youth the city supports us to serve; in FY1213, LYRIC was at 350% of our annual service goal two-thirds of the way into the year.

ACCESS & ENGAGEMENT	
Case Management	
Program Manager (.035 FTE)	$1,775
Youth Advocate (1 FTE)	$38,000
Fringe @31%	$12,304
	$52,078
Direct Costs @25%	$13,139
	$65,217
Overhead @15%	$9,783
TOTAL	**$75,000**

Note: LYRIC will be matching these public funds ~dollar for dollar with private funds.

Community Building: Culturally relevant and programmatically accessible community-based spaces are critical for the engagement of marginalized LGBTQQ youth. In recent years, city-funding requirements have led to the elimination of "drop-in" as an acceptable model in exchange for highly structured program models, resulting in limited access points for youth with complex barriers to engagement. Marginalized young people are now accessing the city's parks and open spaces more than ever before leading to conflicts with law enforcement and local residents and businesses creating a new level of challenges for our young people and the community as a whole. LYRIC's community building groups provides "drop-in" access to LGBTQQ youth with severe life challenges, including family rejection/homelessness/substance abuse/truancy. The blend of "drop-in" with structured, project-based skill-building activities, staffed by peer leaders (Queer Educators) and supported by adult staff, provides a peer-to-peer learning environment linked to a pipeline into LYRIC's workforce/leadership program continuum. By providing an accessible doorway into a supportive community of peers and adults, the most disconnected youth are able to move towards achieving meaningful outcomes, such as re-enrolling in school/gaining housing/finding employment/developing visions for their futures.

ACCESS & ENGAGEMENT	
Community Building	
Program Manager (.076 FTE)	$3,812
Program Assistants (2 - .5 FTE)	$31,200
Fringe @31%	$10,830

Peer "Queer" Educators (3, 12 hrs/wk)	$21,060
Fringe @ 12%	$2,536
	$69,437
Direct Costs @25%	$17,519
	$86,956
Overhead @15%	$13,043
TOTAL	**$100,000**

Note: LYRIC will be matching these public funds ~dollar for dollar with private funds.

SF LGBT Community Center

The SF LGBT Center (the Center) builds a stronger community for disconnected and/or marginalized LGBTQQ youth ages 16 - 24, who lack housing, employment, education, healthcare and/or a supportive network. Services build a strong peer network of LGBTQQ youth and meet immediate, critical survival needs - food, clothing, crisis intervention, direct access to housing, healthcare, substance abuse services, mental health, and employment, as well as on–site HIV testing and a strong peer network of LGBTQQ youth. This proposal would extend the Center's dedicated youthspace to be open five days/week and would enable a significant expansion of services including one-on-one crisis intervention and linkage to resources; drop in programming such as the Tuesday Meal Night, and art workshops; workshops on skill building, harm reduction and leadership; and drop-in hours.

ACCESS & ENGAGEMENT	
youthspace	
Staffing (.2 FTE program manager, 1.25 program specialist and .5 program associate) plus fringe benefits	$95,106
Program supplies (includes 3 meal programs/week, food, supplies and all direct expenses)	$32,781
Program space for expanded activities	$9,180
Indirect Expenses (program and administrative) @ 15%	$20,560
Total:	**$154,627**

Note: Public funds matched by other funding secured by SF LGBT Center.

Engagement and Access: $ 418,304

HOUSING

~~Lavender Youth Recreation and Information Services (LYRIC)~~

~~**Cayuga Housing**: Convened in September 2012, a group of community advocates, service providers, and city policymakers met for the purpose of developing a multi-phase plan to respond to the underaddressed needs of marginally housed and homeless LGBTQQ youth in SF specifically, and more broadly to advance the city's commitment to developing 400 units of housing for disconnected TAY. The plan has already created access to emergency hotel vouchers with wrap-around case management, is working to secure additional transitional housing units (see LSYS request below), and has been researching potential sites to establish congregate (transitional and permanent) housing options. The Cayuga housing site was offered to the group by a private landlord with a long history of partnership with the city's nonprofit community. The Cayuga site will be run as congregate housing model using two models – five units of transitional housing, downstairs; five units of permanent housing with stair-step subsidies, upstairs. The Cayuga site will be run by LYRIC as part of our continuum of services and will be integrated into the housing options continuum of the CPQY.~~

~~Housing~~	-	-	-	-
-	-	~~Upper Floor (Perm.)~~	~~Lower Floor (Trans.)~~	~~TOTAL~~
~~Personnel~~		-	-	-
-	~~Case Manager (1.5 FTE)~~	~~$19,000~~	~~$38,000~~	~~$57,000~~
-	~~Program Manager (.3 FTE)~~	~~$5,000~~	~~$10,000~~	~~$15,000~~
-	~~Fringe @ 31%~~	~~$7,440~~	~~$14,880~~	~~$22,320~~
~~**Total Personnel**~~		~~**$31,440**~~	~~**$62,880**~~	~~**$94,320**~~
-	-	-	-	-
~~Operating~~		-	-	-
-	~~Building rent~~	~~48000~~	~~48000~~	~~$96,000~~
-	~~Client rent~~	~~-24000~~	~~-2370~~	~~($26,370)~~
-	~~Client food~~	-	~~9125~~	~~$9,125~~
-	~~Client transportation~~	-	~~3840~~	~~$3,840~~
-	~~Client activities~~	-	~~2400~~	~~$2,400~~
-	~~Furniture and equipment~~	~~10000~~	~~10000~~	~~$20,000~~
-	~~Building repairs and maintenance~~	~~9000~~	~~9000~~	~~$18,000~~
-	~~Utilities~~	~~5300~~	~~5300~~	~~$10,600~~
-	~~Insurance~~	~~2600~~	~~2600~~	~~$5,200~~
-	~~Telecommunications~~	~~360~~	~~360~~	~~$720~~
-	~~Staff travel~~	~~317~~	~~643~~	~~$960~~
-	~~Staff training~~	~~600~~	~~1200~~	~~$1,800~~
-	~~Misc. program expenses~~	~~1669~~	~~3388~~	~~$5,057~~
-	-	-	-	-
~~**Total Operating**~~		~~**$53,846**~~	~~**$93,486**~~	~~**$147,332**~~
-	-	-	-	-
~~**Total Direct**~~		~~**$85,286**~~	~~**$156,366**~~	~~**$241,652**~~
-	-	-	-	-
~~**Indirect**~~	-	~~**$20,870**~~	~~**$37,478**~~	~~**$58,348**~~
-	~~**TOTAL**~~	~~**$106,155**~~	~~**$193,844**~~	~~**$300,000**~~

Larkin Street Youth Services

CYHI Housing: For nearly 30 years, Larkin Street Youth Services has served the diverse needs of homeless and runaway youth in San Francisco; approximately one-third of the homeless youth we serve identify as LGBTQQ. Our Castro Youth Housing Initiative (CYHI)—one of the country's first housing programs for homeless LGBTQQ Transitional Aged Youth (TAY)—has a current capacity of 22 units. CYHI provides a safe, stable place to live for LGTBQQ youth, many of whom struggle with mental health and substance abuse issues. In addition, they receive case management services to coordinate care with other CPQY agencies and to help each young person develop a case plan with goals for education,

employment, and self-sufficiency. We are requesting funding to add 10 units of CYHI housing—increasing the program to 32 units—as well as staffing for case management support.

Housing			
Personnel			**Notes**
	Case manager	$38,000	1.0 FTE
	Manager	$45,000	1.0 FTE
	Fringe	$17,264	20.80%
Total Personnel		**$100,264**	
Operating			
	Rental subsidies	$109,800	$915*10 units*12 months
	Food stipend	$7,800	$65*10 youth *12 months
	Client travel	$9,000	$75*10 youth*12 months
Total Operating		**$126,600**	
Total Direct		$226,864	
Indirect		$48,088	14.70%
	TOTAL	**$274,952**	

Note: Public funds matched by other funding secured by Larkin Street.

Subtotal Housing: $ 274,952

TOTAL: $ 693,256

EVALUATION BRIEF

LYRIC's School-Based Initiative:
Evaluation Key Findings
(SY2011–12)

The STRATEGIC VISION of LYRIC's School-Based Initiative is to create school communities in which all students, teachers and staff, and families celebrate lesbian, gay, bisexual, transgender, queer and questioning youth for who they are and encourage them to be who they want to be.

a new approach to school climate transformation

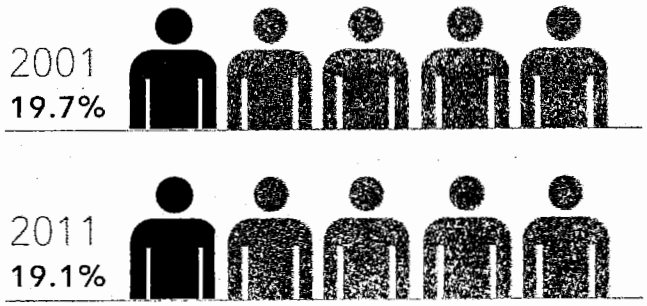
This document summarizes key findings of the evaluation of LYRIC's School-Based Initiative in the 2011–12 school year. The Initiative has shown promising outcomes among participating students, teachers, and other school staff.

Evaluation activities conducted by LYRIC. Data analysis & reporting services provided by ETR Associates.

INTRODUCTION.

Despite many advances in school-based efforts to support lesbian, gay, bisexual, transgender, queer, and questioning (LGBTQQ) youth, research data continue to show significant health and wellness disparities between heterosexual and LGBTQQ youth. These disparities—around harassment, bullying, depression, suicide, and alcohol and other drug use—have remained unchanged over the past ten years. For example, in 2001, 7.5% of heterosexual youth and 19.7% of lesbian, gay, or bisexual students reported being threatened at their school (CDC, 2001). Ten years later, 5.7% of heterosexual students and 19.1% of lesbian, gay, or bisexual students reported being threatened at school (CDC, 2011).

Disparities Unchanged
Lesbian, gay, or bisexual students reporting threats at school:



LYRIC'S SCHOOL-BASED INITIATIVE.

LYRIC's School-Based Initiative goes beyond traditional existing approaches to creating safe and supportive school environments for LGBTQQ youth by implementing innovative, research-based methods that address two core goals:

GOAL 1 Create immediate, practical solutions to eliminate the emotional, psychological and physical harms caused by pervasive and under-addressed LGBTQQ hate speech, threats and violence in the school community.

GOAL 2 Build the long-term, strategic capacity of the school community to promote the inclusion and wellbeing of LGBTQQ youth by cultivating leadership among students, teachers and families.

The following table highlights some of the key differences between traditional and existing models and LYRIC's approach to school climate transformation.

	TRADITIONAL / EXISTING MODELS	LYRIC'S APPROACH
Policy and Implementation	School safety and inclusion policies often lack support for implementation and enforcement.	In-depth program implementation built on a foundation of school safety and inclusion policies.
Program Approach	Isolated programmatic approach (i.e., program works only with students, or only with staff members, or only with families).	Holistic programmatic approach that builds alignment and connection among the entire school community, engaging key influencers in a young person's life – friends, family, and adults at school.
Inclusion and Access	LGBTQQ issues addressed outside of the school day (e.g. student clubs, after-school programs, or Gay-Straight Alliances).	Normalizes queerness and promotes accessibility and inclusion by providing programs and services as part of the regular school day.
Relevance to Audience	Relies on a one-size-fits-all one-time format (e.g. an annual hour-long training, a single Pride event).	School-specific, culturally-relevant, and intensive (e.g. tailored curriculum, on-site technical assistance).
Approach to Discipline	Emphasizes a punitive, zero tolerance approach to harassment, bullying, and other violence against LGBTQQ youth.	Champions a Restorative Justice approach to address harassment, bullying, and other violence against LGBTQQ youth and promotes allyship.
Engagement of Community	Only engages LGBTQQ people and allies (i.e., "Preaches to the Choir").	Engages all students, staff, and families regardless of their initial attitudes about LGBTQQ issues.

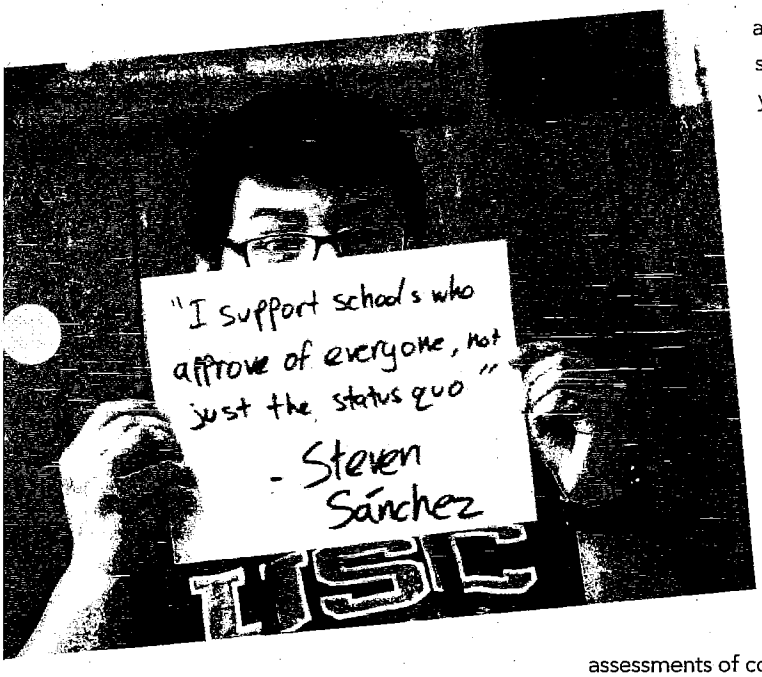
"While there might always be 'haters', other students are now giving me high-fives instead of joining in teasing and bullying me."

— Mario, 8th Grader

CONSTITUENT GROUPS AND SERVICES.

LYRIC's comprehensive, site-specific school-based intervention focuses on three constituent groups to affect meaningful change—students, teachers and school staff, and families. In the 2011–12 school year:

Students participated in a year-long regular school day Social Justice Course that includes 24 weekly one-hour classes. The course, which was open to all students, explores social justice, culture, identity, and diversity through an LGBTQQ lens. Twenty-five students at Horace Mann Middle School and 11 students at Balboa High School took the course during the 2011–12 school year. Each participating youth was assessed for LGBTQQ youth risk factors and provided access to individualized, wrap-around case management and weekly lunchtime support/discussion groups. At Horace Mann, course-enrolled students also formed a peer-based leadership team—engaging 206 of their peers around LGBTQQ inclusion, leading activities and events for all students throughout the school year, and promoting LGBTQQ visibility and inclusion throughout the school community. A third school has been added in 2012–13 school year and plans are moving forward for program implementation in a total of six schools in three distinct neighborhoods for the 2013–14 school year.



Twenty **teachers and staff** participated in a series of four 2-hour training sessions focused on LGBTQQ inclusion at Horace Mann. Teachers also actively participated in a culminating event celebrating queer identity at their school. In 2012–13, our middle school site has established the training as mandatory for all teachers and staff.

After a successful initial **family** gathering in the 2011–12 school year, LYRIC is partnering with school staff to engage families in the 2012–13 school year. Coordinating with SFUSD school-site family liaisons, three family engagement groups will be held at participating school-sites. Groups will be open to all interested parents school district-wide to create spaces for families to talk about gender identity, sexuality, and challenging issues affecting their children. If the individual assessments of course-enrolled youth indicate need, families of LGBTQQ youth will be connected to clinical support and peer support to encourage LGBTQQ-inclusive practices in the home.

"I used to hate school, never wanted to even get out of bed. I love school now because of this class."

— Kai, 11th Grader

EVALUATION METHODS.

In addition to evaluating program implementation, process and performance, LYRIC collected outcome evaluation data using surveys of students and teachers at the beginning and end of the 2011–12 school year. Survey items related to student safety, bullying and harassment, school connectedness and school assets were developed by WestEd for the California Department of Education's California Healthy Kids Survey (CHKS). Wilcoxon signed ranks tests were used to assess pre-post differences between individual ordinal survey items. Matched-pairs t-tests were used to analyze pre-post differences for the CHKS summated scales.

EVALUATION RESULTS.

The evaluation of the initiative's activities during the 2011–2012 school year yielded promising results and demonstrated the Initiative's potential as a new approach to school climate transformation. For students, key positive changes were observed between pretest and posttest, including reduction in harassment and bullying, improved safety, and enhanced school connectivity (Table 1). Among staff, encouraging results were also seen, including improved harassment and bullying intervention skills and significant progress in creating and sustaining a safe and welcoming school environment for LGBTQQ students, staff and families (Table 2).

TABLE 1

Student Outcomes	Sample Size	Test Statistic	Significance
Participating students reported a significant **decrease in bullying and harassment** due to their gender and	n=26	z=2.264	p=.024†
...due to and race, ethnicity, or national origin.	n=28	z=2.209	p=.027
Our students reported significant **improvements in their sense of safety at school.**	n=27	z=2.003	p=.045
Participating students' also reported an **improved sense of connection to their school community.**	n=27	t=2.551	p=.011

TABLE 2

Teacher & Staff Outcomes	Sample Size	Test Statistic	Significance
After participating in our program, teachers reported **learning how to stop others from making harassing remarks against LGBTQQ youth.**	n=18	z=3.334	p=.001
Teachers also reported **acquiring the skills needed to be a champion for LGBTQQ youth** at their school.	n=18	z=2.658	p=.008
By the end of our program, teachers and staff reported **having the resources and support they need to improve LGBTQQ youth inclusion.**	n=18	z=2.332	p=.020
Participating teachers also reported **increasing the number of visual materials in their classrooms that include diverse images of LBGTQQ youth, families, and communities.**	n=18	z=2.846	p=.004
Teachers and staff reported significant progress in creating a **safe and welcoming environment** for LGBTQQ students,	n=17	z=2.697	p=.007
...for teachers and staff,	n=18	z=3.274	p=.001
...and for LGBTQQ-headed families.	n=18	t=2.840	p=.005

† ***WHAT do all these numbers and letters mean?***

They are used in statistics, which help us figure out if the differences in our survey scores at the beginning of our program were really different from the survey scores at the end of our program—that is, if the differences were statistically-significant. If a difference in a score is statistically-significant, it means that it's very unlikely the difference was due to chance.

n *refers to the number of students or staff members included in the study.*

z & t *refer to the kind of statistical test we used.* Larger numbers mean bigger changes.

p *refers to the level of significance of the statistical test.* "p-values" under .05 are considered to be statistically-significant.

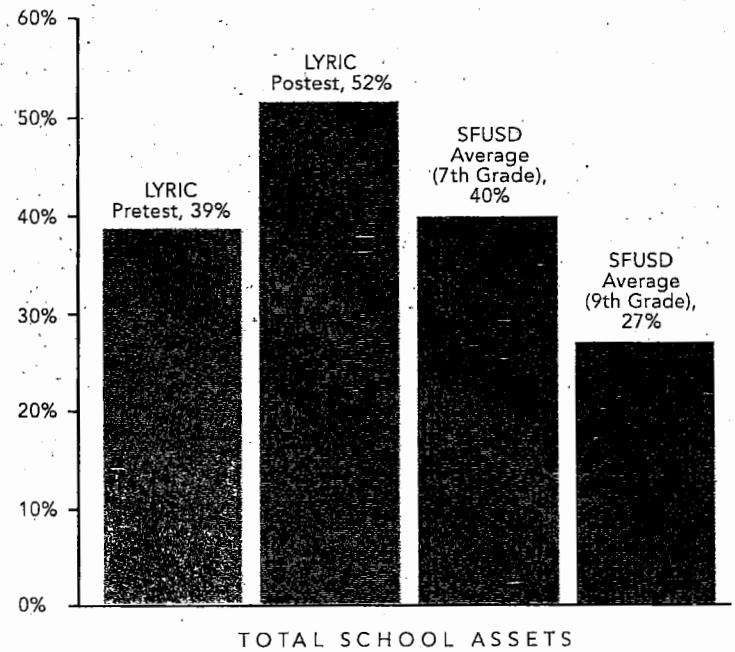
All of the changes we included in the table were statistically-significant.

OUTCOMES: YOUTH DEVELOPMENT ASSETS IN THE SCHOOL ENVIRONMENT.

By the end of LYRIC's Social Justice course, students reported meaningful improvements in their ratings of youth development assets in the school environment (n=28 matched pairs). These protective factors were measured using a CHKS scale that shows the percentage of students who report the "low," "moderate," or "high" presence of the assets at their school. The Total School Assets scale includes nine items across three domains—caring relationships with adults at school, high expectations from adults at school, and meaningful opportunities to participate in the school community.

At the beginning of the LYRIC Social Justice course, 39% of students reported "high" ratings on the Total School Assets scale. At the end of the course, 52% of students provided "high ratings"—an improvement of 13%. Student ratings at posttest were also higher than the district's overall average results on the CHKS.

Chart 1: CHKS School-Based Assets

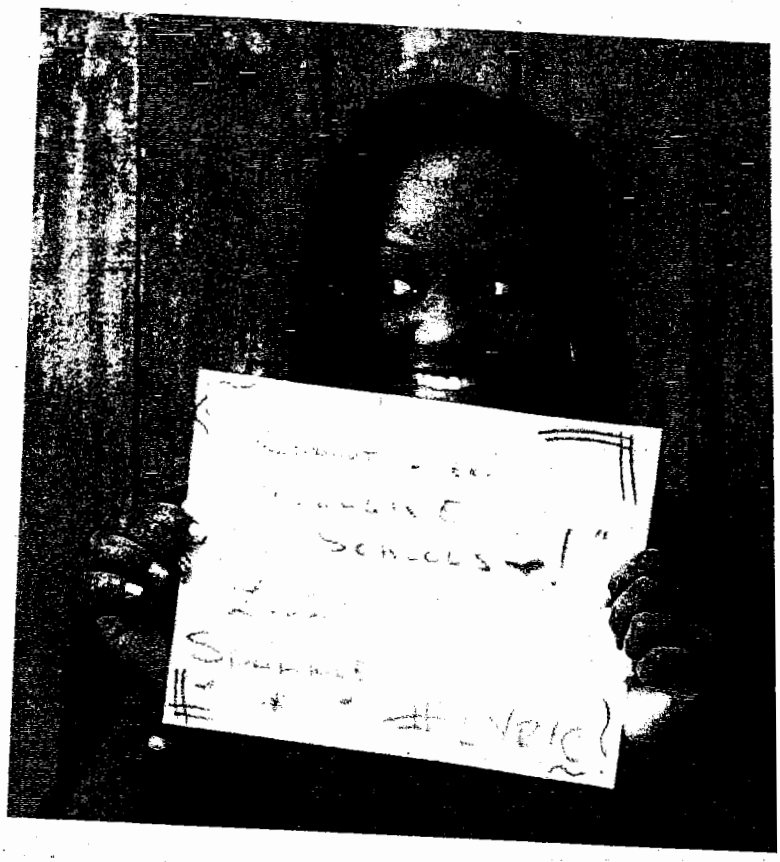


The CHKS Total School Assets Scale includes nine survey items across three domains—caring relationships with adults at school, high expectations from adults at school, and meaningful opportunities to participate in the school community.

CONCLUSIONS & DISCUSSION.

LYRIC has worked diligently to evaluate its 2011–2012 School-Based Initiative, has demonstrated excellent performance and implementation of the Initiative's core programs and services, and has shown promising evidence of positive outcomes among participating students and teachers. The 2011–2012 school year also saw the development of site-specific plans for family engagement during the 2012–2013 year. The 2012–13 school year will therefore include all three constituent groups, providing an excellent opportunity to evaluate the Initiative's full model (i.e., by collecting data from families and continuing to evaluate student and staff outcomes).

To date, LYRIC's evaluation efforts have provided growing evidence of success. As the initiative expands to other school sites based on this preliminary evidence, it is vital that LYRIC continues to implement thoughtful evaluation mechanisms to confirm previous results and use evaluation data to continuously improve the program model and approach. If these initial results stand up over time, LYRIC's School-Based Initiative could represent an innovative and effective new approach to creating and sustaining safe and welcoming school communities.



Founded in 1988, the Lavender Youth Recreation and Information Center (LYRIC) is an anchor institution where LGBTQQ youth collaborate with peers and adult allies to promote social change in their communities. LYRIC's mission is to build community and inspire positive social change through education enhancement, career training, health promotion, and leadership development with LGBTQQ youth, their families, and allies of all races, classes, genders, and abilities. LYRIC's accomplishments have made a significant impact on the landscape of services and supports that have been developed for LGBTQQ youth over the past two decades.

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Website: www.lyric.org
Facebook: www.facebook.com/LYRIC.LavenderYouth

Founded in 1981, Education, Training & Research Associates (ETR Associates)—a private, non-profit organization located in Northern California—is committed to maximizing the physical, social and emotional health of all individuals, families and communities. ETR's Research Department has been widely recognized for its work in developing and evaluating school- and community-based programs. ETR's local, state, and federal projects have involved a variety of populations, settings, and mixed methodologies to achieve high quality results across a range of descriptive, exploratory, explanatory and evaluation studies. ETR's goal is to build the capacity of agencies to conduct ongoing evaluation and create a sustainable culture of data-based decision making.

Phone: 510.858.0990
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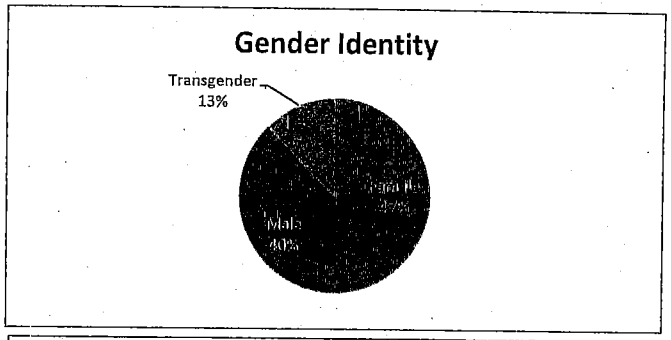
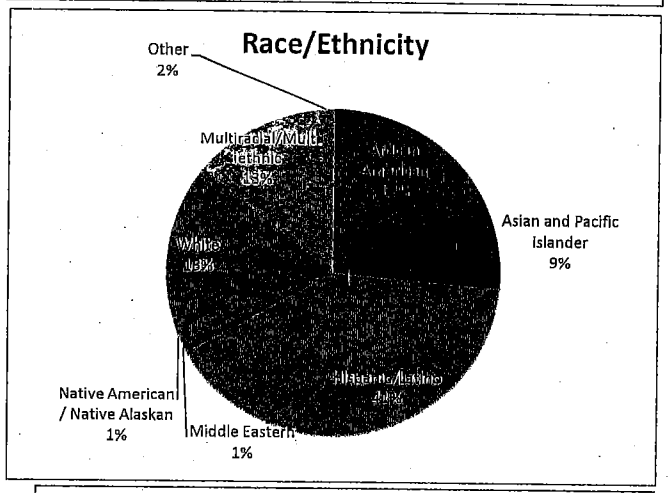
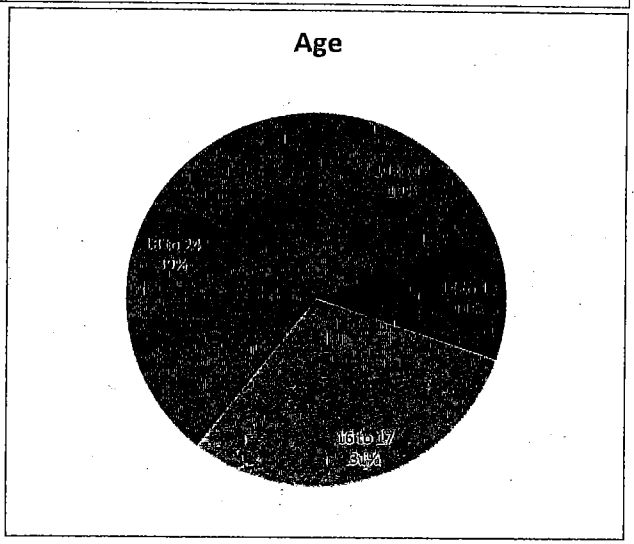
This evaluation brief was made possible through the generous support of The Saxton Family Foundation and Bay Area Physicians for Human Rights.

LYRIC Participant Demographics (FY1112)

	FY1112	
Total Participants Served		
Direct Services (unduplicated)	768	
Outreach (duplicated)	1701	
Gender	**Number**	**Percent**
Female	364	47%
Male	308	40%
Transgender	96	13%
Ethnicity	**Number**	**Percent**
African American	128	17%
Asian and Pacific Islander	71	9%
Hispanic/Latino	304	41%
Middle Eastern	6	1%
Native American / Native Alaskan	11	1%
White	123	16%
Multiracial/Multiethnic	96	13%
Other	12	2%
Zip Code (youth with known SF zip code)	**Top 10 Zip Codes**	**Percent**
94110 - Mission / Bernal Heights	1	38%
94112 - Ingelside / Excelsior	2	9%
94124 - Bayview	3	8%
94109 - Nob Hill / Russian Hill ("Polk Gulch")	4	5%
94134 - Visitacion Valley	5	4%
94115 - Western Addition / Pacific Heights / Japantown	6	4%
94117 - Haight Ashbury / Cole Valley	7	4%
94102 - Tenderloin / Hayes Valley / NOMA	8	4%
94114 - Castro / Noe Valley	9	3%
94103 - SOMA	10	3%
Zip codes in which youth housing programs are located		
Age	**Number**	**Percent**
10 to 13	146	19%
14 to 15	86	11%
16 to 17	234	31%
18 to 24	302	39%
Income Level (HUD)		**Percent**
Extremely Low Income		74%
Low Income		19%
Moderate Income		6%
Above Moderate Income		0%
Other participant data		**Percent**
Unemployed		79%
Urgent Need of MH/SA Services		59%
Not in School		45%
Not in School and Unemployed		37%
Homeless/Marginally Housed		35%
Person with a Disability		18%
Immigrant		14%
History of Juv/Crim Justice System Involvement		10%
History of Foster Care System Involvement		10%
Limited English		7%
Undocumented		5%
Public Housing		5%
Parent		1%







Menu of Possible Budgetary Savings to Fund a Non-Profit Cost of Doing Business Adjustment

In the last 2 weeks of June, the Board of Supervisors Budget and Finance Committee reviews and amends the Mayor's Proposed Budget and Appropriation Ordinance. This year's overall budget is a record $7.9 billion. Despite the size of this year's budget, a cost of doing business adjustment for the City's non-profit service providers was not included in the budget. These providers, together with SEIU Local 1021 are asking for a 4% COLA to help offset over 10% loss in the purchasing power of non-profit wages in the last 5 years. In the next week, the Budget and Finance Committee has the ability to amend the budget to fund this most important priority. Here are some areas of the budget that stand out as opportunities to redirect monies:

Board of Supervisors Budget and Legislative Analyst Recommendations – $19.9M
The Board of Supervisors Budget and Legislative Analyst has reported on 33 departments and recommended almost $20M in savings across these departments. The Budget and Finance Committee should accept the recommendations of the Budget and Legislative Analyst.[1]

Kaiser Rate Increase - $15M
On a 4-2 vote, HSS recommended a 5.25% rate increase for Kaiser, costing the GF an estimated $15M. This vote was made despite Kaiser's $87M in profit from SF since 2010 and declining utilization rates. Kaiser has refused to justify their proposed rate increase, citing "proprietary" reasons.[2]

LIBOR Fraud - $3-5M
In a hearing called by Supervisor John Avalos, City departments including the Treasurer's Office, the Airport, and SFPERS estimated millions in losses due to the manipulation of the LIBOR rate. Despite this, the City has yet to thoroughly analyze these losses or pursue their recovery. The Board of Supervisors Budget Analyst is now reviewing this information.

America's Cup - $9.4M
The America's Cup Organizing Committee originally promised to reimburse the City $32M to defray the City's costs of hosting the event. As of June 8th, they have only paid the City $7.6M. Even with the reduced fundraising goal, ACOC owes the City $14.4M this year. The budget proposal only assumes $5M in payments.[3]

Reduce appropriations to Budget Reserves - $15 million
The Mayor's recommended budget includes total appropriations to the General Fund reserve of approximately $76 million. While San Francisco's budget strength has returned, due to years of recession and cuts, the fiscal health of the City has not yet been restored. As such we recognize that rebuilding the City's financial reserves is both necessary and prudent. However a reduction

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[1] Estimation provided to SEIU Local 1021 by HSS
[2] http://www.californiahealthline.org/articles/2013/6/17/san-francisco-reluctantly-oks-kaisers-premium-rate-hike.aspx
[3] Information provide to SEIU Local 1021 by Controller's Office

in the amount recommended would still leave approximately $61 million in General Fund reserves being appropriated in FY 2013-14.[4]

Police Academy and Fire Academy Classes - $1.5-19.5M
Ed Lee's budget proposal includes 3 new Police Academy and Fire Academy classes at a cost of $5M and $1.5M each respectively.[5]

"Technical Adjustment" General Fund Reserve – $2.5M
This budget placeholder can be used for shared priorities instead of solely mayoral priorities.

Reduction of New Management Positions – $2.32M
Included in the proposed budget is a significant increase in City management positions. By adopting a moratorium on new management positions and by increasing the scope of responsibility of those currently employed within the City's management ranks; the City's General Fund would realize approximately $2.3 million in ongoing savings.[6]

Community Justice Center - $.9M
DPH is backfilling lost federal grant. Services provided are duplicative and mostly information and referral. Clients can just be referred to centralized intake at DPH.

End Operation Outreach - $2.7M
21 full time police officers are assigned to address homeless people. This is 2 from each station and 1 coordinator. Homeless people do not need a special police unit simply because they are poor. They need housing and jobs.

Re-appropriate Business Tax Increase – $26M
SEIU Local 1021 joined together with community and business groups to pass Proposition E, the gross receipts business tax. Due to SEIU's advocacy, the tax will bring in $26M in additional revenue this year.[7]

Reduce appropriations for capital - $4.5 million
The City's budget includes $45 million for capital appropriations. As is the case with the City's financial reserves, we acknowledge that now is a time for rebuilding the City's general fixed assets and infrastructure. Nonetheless, in view of competing needs and the long-lived nature of the assets to be acquired, we believe it would not be unreasonable to reduce capital appropriations by 10% in FY 2013-14 thereby generating savings of approximately $4.5 million.[8]

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[4] http://www.sfmayor.org/modules/showdocument.aspx?documentid=273 – pg. 60
[5] http://www.sfexaminer.com/sanfrancisco/sf-mayor-maps-out-budget-proposal-for-next-two-years/Content?oid=2350101
[6] http://www.sfcontroller.org/Modules/ShowDocument.aspx?documentid=4335 – 21 new management positions – FY13 Funding Factor 0.77
[7] http://sfcontroller.org/modules/showdocument.aspx?documentid=4252 – pg. 8
[8] http://www.sfmayor.org/modules/showdocument.aspx?documentid=273 – pg. 77

Implement the equivalent of "vacancy savings" for services and supplies - $16 million. During the 48 months ended June 30, 2012 the City and County of San Francisco averaged approximately $64 million in unspent appropriations for services and supplies which were carried over as budgetary reserves. These budgetary reserves were held in the form of assigned General Fund Balance for funds encumbered on contracts and purchase orders let but not yet fully expended. The amount of budgetary savings realized and subsequently reserved represents about four percent of annual General Fund spending. We believe the significant savings realized from unspent funds on contracts let in previous years constitutes a compelling argument for an across the board 1% reduction in appropriations for professional and contractual services would generate budgetary savings of $16 million in FY 2013-14.[9]

[9] [9] http://www.sfcontroller.org/modules/showdocument.aspx?documentid=3935 – pg. 52

While Nonprofit Contractors Suffer, Other Contractors and Vendors Receive Annual Increases

City-wide appropriations for Professional and Contractual services will amount to 13.4% increase from FY2012-13.1 This is in part due to the fact that City contractors receive annual increases, even during challenging economic times. But until last year, Nonprofit Contractors had not received a CODB since FY2007-2008. In the bay area, CPI increased 10.2% from April 2008 to April 2013.[2] Even while factoring in the 1.9% CODB, nonprofits are still underwater by at least 8.3% over a five year period.

- UCSF, through its contract with the Department of Public Health, received an average annual increase of 3.2% over a six year period - from FY07-08 to FY12-13. These increases exceeded CPI in five of those years, and amounted to a cumulative increase of 16.4% from FY07-08 to FY11-12.[3]
- Property owners leasing space to the City of San Francisco or its Nonprofit Contractors, receive annual increases. According to an analysis of individual leases, these landlords receive an average increase of 10% to 15% over a five year period.
    - A twenty year master lease between the City of San Francisco and Caltrans contains an annual rent escalation of 2%. The lease expires in July 2033 and has a base rent of $120,000 annually.[4]
    - A ten year master lease between the Health Service System and 1145 Market Street LP guarantees an annual increase of 3%. The lease expires in August 2023 and has a base rent of $743,280 annually.[5]
    - A ten year master lease between the Department of Public Health and Redwood Mortgage Investors VIII guarantees annual CPI increases of no less than 3% and no more than 5%. The lease, with an annual base rent of $768,000, was extended in March 2012.[6]
    - A ten year master lease between the Department of Public Health and Sonali Holdings guarantees annual CPI adjustments of no less than 3% and no more than 6% annually. The lease, with an annual base rent of $388,356, was extended in November 2012.[7]
    - A ten year master lease between various city departments and 1155 SF Partners LLC guarantees a fixed 3% annual increase. The lease expires in January 2023 and has a base rent of $3,278,193.[8]
- Construction contracts with the City of San Francisco include an annual cost escalation factor based on the annual increase in McGraw Hill's Construction Cost Index for the San Francisco Bay Area.[9]
- Contract Price Escalation Clauses are included in contract bids for private vendors providing goods and/or services for the City. Vendors may request price increases from the Office of Contract Administration, granted that the price increases are supported by the appropriate Producer Price Increase as published by the Bureau of Labor Statistics.[10]
- Fees levied by the Planning Department and the Department of Recreation and Parks are adjusted to reflect increases in CPI. The Controller's Office calculates changes in CPI annually, and submits the information to each city department in January.[11]

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[1] Mayor's 2013-2014 & 2014-2015 Proposed Budget, pg. 59
[2] Ibid.
[3] Human Services Network – Cost-of-Doing-Business, Consumer Price Index, and Parity Numbers
[4] File No. 130384 – Skate Park – Duboce Street between Otis and Stevenson
[5] File No. 130466 – Real Property Lease 1145 Market Street
[6] File No. 120140 – Real Property Lease – 2712 Mission Street
[7] File No. 121006 – Master Lease Extension – Real Property Lease – 2176-78 Mission Street
[8] File No. 12104 - Real Property Lease – 1155 Market Street
[9] http://www.sfoconstruction.com/viewDetail?contractNumber=9249
[10] http://mission.sfgov.org/OCA_BID_ATTACHMENTS/FA27812.pdf
[11] Master Fee Schedule for FY2013-14 & 2014-15

SEIU Analysis of Budgetary Savings
From the Elimination of new management positions

Department	Program	Position Description	Semimonthly Salary	Annual Salary	Add Benefits @25%	FY 13 Funding Factor	SEIU Reduction Recommended
ADM	EIJ	Manager I	3346	87330.6	21832.65	0.77	84,055.7
ADM	FFI	Manager I	3346	87330.6	21832.65	0.77	84,055.7
CON	FDX	Manager VII	5151	134441.1	33610.28	0.77	129,399.6
CPC	FFP	Project Manager I	4519	117945.9	29486.48	0.77	113,522.9
DPH	DHA	Manager III	4943	129012.3	32253.08	0.77	124,174.3
DPH	DHA	Manager VII	5833	152241.3	38060.33	0.77	146,532.3
DPH	D1H	Nurse Manager	4749	123948.9	30987.23	0.77	119,300.8
DBI	BHS	Chief Building Inspector	4067	106148.7	26537.18	0.77	102,168.1
TTX	FCM	Manager II	3589	93672.9	23418.23	0.77	90,160.2
TIS	BTO	Manager IV	4155	108445.5	27111.38	0.77	104,378.8
GSA	BIU	Deputy Director IV	5469	142740.9	35685.23	0.77	137,388.1
RET	FDF	Manager VI	4810	125541	31385.25	0.77	120,833.2
HSS	FEE	Administrative Services Ma	3056	79761.6	19940.4	0.77	76,770.5
HSS	FEE	Manager III	3873	101085.3	25271.33	0.77	97,294.6
HSS	FEE	Manager II	3589	93672.9	23418.23	0.77	90,160.2
HRD	FC8	Manager II	3589	93672.9	23418.23	0.77	90,160.2
FIR	BAW	Captain, Fire Dept	5725	149422.5	37355.63	0.77	143,819.2
FIR	BAW	Lieutenant, Fire Dept	5014	130865.4	32716.35	0.77	125,957.9
FIR	API	Lieutenant, Fire Dept	5660	147726	36931.5	0.77	142,186.3
ECD	BIR	IS Manager	4305	112360.5	28090.13	0.77	108,147.0
DSS	CAL	Manager II	3589	93672.9	23418.23	0.77	90,160.2
Total							2,320,626

nextvillage
San Francisco

June 21, 2013

Dear Supervisors,

My name is Jacqueline Zimmer Jones, and I am the Executive Director of NEXT Village San Francisco. Thank you so much for the opportunity to speak with you today.

I'm speaking today on behalf of the board of directors, our volunteers and the members who benefit from the participation of all of us in NEXT Village San Francisco. To put it bluntly, if our members could drive themselves down here, park, navigate the building, and sit in the chamber waiting to speak, they probably wouldn't be our members!

Very quickly, NEXT Village San Francisco is part of a growing movement across the country to provide an affordable alternative to the traditional options available to seniors as they age in place. We are one of 105 Villages across the country, and there are 120 more in progress.

NEXT Village San Francisco, located in District 3, strives to provide local residents with the confidence they need to continue to live safely and happily in their homes. We pride ourselves on being a "Volunteer First" model, which means when a member calls us with a request, we do our very best to meet that need with a volunteer before referring them to a vetted provider who charges a fee for their services.
Some examples of our support include:

- Transportation to medical appointments
- Transportation to grocery stores, assistance with shopping, and carrying groceries up stairs and into apartments
- Minor home repairs
- Help following health issues, and so on

And with all the assistance I just listed you might have concluded that NEXT Village is about services, when in fact, our primary purpose is to reduce the isolation that often occurs as a result of living well and long. Our

work is preventative in nature … by hosting interesting and helpful workshops and classes; cultural outings, picnics, movie nights, informal coffee gatherings, and other events that spur creative thought and build new friendships, we work to maintain vitality, interest and purpose in our community. After all, the more connected you feel, the happier you are, and the happier you are, the better you feel on so many levels.

With San Francisco's Baby Boomers headed for peak numbers, city services will continue to be heavily impacted. NEXT Village San Francisco serves as a safety net of sorts for those seniors whose income is too high to qualify for some services, but too low to purchase those services outright. Also, using the volunteer services NEXT Village offers helps seniors from spending down their resources to the point where they become eligible for government assistance.

One thing is for certain; it takes a village to care for a village, and your grant to us last year has enabled us to add more members, recruit more volunteers, and engage like-minded individuals who believe in stabilizing neighborhoods by helping seniors manage day-to-day tasks that most of us take for granted.

We respectfully request that you continue that funding in 2013-2014 so that we can continue to thrive, build effective partnerships with other service organizations, grow our membership base, and be an anchor in an otherwise changing demographic landscape.

And finally, I will submit approximately 150 postcards from NEXT Village fans who also support continued funding for the Village movement.

Thank you for your time,

Jacqueline Zimmer Jones
Executive Director,
NEXT Village San Francisco
PO Box 330278
San Francisco, 94133
415-754-8622
www.nextsf.org

City-Wide Community Based Organizations Budget Enhancement Request. June 21th 2013
(fiscal years 13-14, 14-15) Total $64,927,460

Initiative Title	Sponsor Org.	Dept.	Amount Needed Year 1	Amount Needed Year 2	Comments, Facts and Notes
Homeless Prevention & Rapid Re-Housing	HESPA/COH	HSA/MOH	$1,000,000	$1,000,000	City-wide prevention Mayor funded 1 million each year
LOSP Subsidies	COH	MOH	$0	$543,000	Mayor funded 25, and 75 more needed
Safe and Dignified Emergency Homeless Services	HESPA/COH	HSA/MOH	$1,800,000	$1,800,000	Improves ER services for homeless people
374 5th & Harrison/TAY Workforce housing	CHP/HOPE	HSA	$300,000	$300,000	Transitional Aged Youth Mayor fund LOSP each year
RFP Reductions	HSN/COH	DPH	$0	$8,843,948	City-wide behavioral health services
CODB increase			$18,000,000	$18,000,000	Benefits all CBO's city-wide
LGBTQ Housing	Larkin/LYRIC/LGBT Center	HSA/DCYF	$993,256	$993,256	City-wide Transitional Aged Youth
Workforce Development/Tier 1 Services	Workforce Development Collaborative	OEWD	$1,200,000	$1,200,000	City-wide closes the skills gap leads to employment
SFHA tenant empowerment	HRC	MOH	$1,000,000	$1,000,000	City-wide public housing tenants services
HIV/AIDS	HAPN	DPH	$3,000,000	$3,000,000	City-wide restores federal cuts
API Budget Coalition	API agencies		$100,000	$100,000	Language Access
API Budget Coalition	API agencies	HSA/MOH	$377,000	$377,000	API social services
TOTAL			**$27,770,256**	**$37,157,204**	**$64,927,460**

All of the agencies, coalitions and collaborative represented on this list, support the complete $64.9 M request

COH

Initiative Title	*Sponsor Org*	*Dept*	*# served*	*Total Year 1 request*	*Total Year 2 request*	*Amount in Mayor's Budget Year 1*	*Amount in Mayor's Budget Year 2*	*Amount still Needed Year 1*	*Amount still Needed Year 2*
Homeless Prevention and Rapid Re-Housing	**HESPA/COH**	**HSA/MOH**	2,300 house holds	$2,000,000	$2,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
LOSP Subsidies	**COH**	**MOH**	100 house holds	$0	$843,000	$0	$300,000	$0	$543,000
Safe and Dignified Emergency Homeless Services	**HESPA**	**HSA**	12,000	$1,800,000	$1,800,000	$0	$0	$1,800,000	$1,800,000
Total				3,800,000	$4,643,000	$1,000,000	$1,300,000	$2,800,000	$3,343,000

Comments
Mayor funded 25, and need 75 more
Young Adult

City-wide Community Based Organizations Budget Enhancement Request. June 20th (fiscal years 13-14, 14-15) Total $46,627,460					
Initiative Title	Sponsor Org.	Dept.	Amount Needed Year 1	Amount Needed Year 2	Comments, Facts and Notes
Homeless Prevention & Rapid Re-Housing	HESPA/COH	HSA/MOH	$1,000,000	$1,000,000	City-wide prevention Mayor funded 1 million each year
LOSP Subsidies	COH	MOH	$0	$543,000	Mayor funded 25, and 75 more needed
Safe and Dignified Emergency Homeless Services	HESPA/COH	HSA/MOH	$1,800,000	$1,800,000	Improves ER services for homeless people
374 5th & Harrison/TAY Workforce housing	CHP/HOPE	HSA	$300,000		Transitional Aged Youth Mayor fund LOSP each year
P Reductions	HSN/COH	DPH	$0	$8,843,948	City-wide behavioral health services
CODB increase			$18,000,000	$18,000,000	Benefits all CBO's city-wide
LGBTQ Housing	Larkin/LYRIC/LGBT Center	HSA/DCYF	$993,256	$993,256	City-wide Transitional Aged Youth
Workforce Development/Tier 1 Services	Workforce Development Collaborative	OEWD	$1,200,000	$1,200,000	City-wide closes the skills gap leads to employment
SFHA tenant empowerment	HRC	MOH	$1,000,000	$1,000,000	City-wide public housing tenants services
HIV/AIDS	HAPN	DPH	$3,000,000	$3,000,000	City-wide restores federal cuts
API Budget Coalition	API agencies		$100,000	$100,000	Language Access
API Budget Coalition	API agencies	HSA/MOH	$377,000	$377,000	API social services
TOTAL			$27,770,256	$36,857,204	$64,627,460

All of the agencies, coalitions and collaborative represented on this list, support the complete $46.6 M request

Coalition on Homelessness

New Initiative

LOSP Subsidies to House Homeless Families and Individuals

Initiative Title: LOSP Subsidies to House Homeless Families and Individuals

Amount Requested: $643,000 ($200K per year already contributed by Mayor)

Fiscal Year: Fiscal Year 2014/15

Department: Mayor's Office of Housing and Human Services Agency

Number of Households Served: 75 (25 already committed to by Mayor)

Description:

This initiative would fund 75 subsidies in buildings that are coming on-line in 2014/15, in order to bring down rents to be affordable to extremely low-income homeless families and individuals. There are several buildings coming on-line, that would have a small proportion of units set aside for homeless people. This initiative is slated for year 2, as that is when the buildings would become available. This initiative would allow additional homeless families and individuals to move into those units.

Justification:

Homelessness is at a crisis level, with the now highest wait for shelter for homeless families San Francisco has ever seen – families are waiting for more then 6 months just to get a bed for their children to sleep. SFUSD reports that over 2,200 of their students are homeless – and this number does not include the children aged 0 – 5 who are not public school students yet. 53% of homeless people in the last Mayor's Point in Time Count were homeless for the first time, and 73% became homeless as San Franciscans. In addition, many families have been displaced out of San Francisco and then return after becoming homeless. Homelessness impacts people of color disproportionately, representing the majority (58%) of homeless people in San Francisco (39% are African American as compared to 7% of the overall population in San Francisco).

We believe that those without housing should be prioritized as they are most desperately in need of it. The lack of housing results in severe health consequences, due to lack of access to water and sanitation, decreased safety, increased police costs, and of course human suffering. Children experiencing homelessness are found to have educational and developmental delays, as well as behaviorial issues resulting from the trauma of homelessness and lack of having their nutritional needs met. Studies in both San Francisco and across the country find that it is less expensive to provide housing then it is to force people to remain homeless. Lastly, homelessness is a number one concern of San Franciscans as has been found in numerous polls including Chamber of Commerce studies.

Background:

In November, community groups representing extremely low-income San Franciscans fought hard to get both Propositions C (Housing Trust Fund) and E (Business licensing and Gross Receipts) passed. The pipeline for housing provided by the Mayor's Office on Housing indicates only 14% of the new affordable housing to be developed over the next 15 years will be targeting homeless households, and there are no units targeting currently housed extremely low-income households. The remainder of the units will be affordable to low-income and very low-income households, earning $54,000 and $33,000 for a family of four respectively. For those most in need of housing in San Francisco, the income requirements are simply too high. A LOSP subsidy would allow the City to draw down the rents, and offer those units to extremely low-income and homeless households.

New Units coming on line over next 3 fiscal years		
2013-14		
Rene Cazenave	120	100% homeless singles
1075 Le Conte	73	100% homeless families and singles
Subtotal:	*193*	
2014-15		
474 Natoma	60	Family
1180 4th Street	149	Family with 20% homeless
129 Golden Gate	89	Seniors with 20% homeless
Broadway Sansome Family	74	Family with 20% homeless
Edward Hotel II Rehab	25	Homeless Youth
1100 Ocean (Phelan Loop)	70	Family with Homeless Youth
5800 3rd Street	121	Senior / HOPE SF
Booker T. Washington	48	Homeless Youth and Singles
Subtotal:	*636*	
2015-16		
Transbay Block 6&7	150	Family
1500 Page Street	15	Developmentally Disabled
Hugo Hotel	67	Family and Developmentally Disabled
55 Laguna Richardson Hall Rehab	40	Senior
Rosa Parks II	97	Senior with 20% homeless
Subtotal:	*369*	
Total:	*1198*	

Coalition on Homelessness

New Initiative

Protecting San Franciscans Homes

Initiative Title:

Protecting San Franciscan's Homes; Homelessness Prevention, Housing Subsidies and Eviction Defense through Homeless Prevention and Rapid Re-Housing Providers.

Amount Requested: $1,000,000 per year for 2 years ($1 million already funded by Mayor's office

Fiscal Year: Fiscal Year 2013/14 and 2014/15

Department: Mayor's Office of Housing (LGBT/senior/ disabled targeted funds) and Human Services Agency (remaining funds)

Number of Households Served: 1,300 Households (2,600 in combination with Mayor's Office contribution)

Description:

The Coalition on Homelessness Housing Justice Workgroup (and countless others) is requesting the continuation of the $1M supplemental funding for homelessness prevention and rapid re-housing and an additional $1M that will support shallow rent subsidies at the current amount funded by the Human Services Agency (131 subsidies though SFHOME and 145 subsidies through First Avenues), the expansion of the Eviction Defense Collaborative's Trial Project to represent tenants who go to trial in eviction proceedings, and emergency assistance for LGBT San Franciscans and youth and adults living with HIV/AIDS. The continuation of this funding as a baseline amount will allow for San Francisco to provide an essential housing safety-net for those at imminent risk of homelessness and to end homelessness for many.

Furthermore, this funding will ensure continued assistance to underserved target populations from the HIV/AIDS and LGBT communities, as cited in the ***2013-2018 Analysis of Impediments to Fair Housing Choice***, (pages 135-136): "It is recommended that MOH and Human Services Agency expand security deposit assistance, emergency back-rent assistance, and short-term rental subsidies to single adults, including seniors and younger adults with disabilities." These populations are largely ineligible for the majority of financial assistance services available under the recently-released Human Services Agency FY13-14 RFP for Homeless Prevention Services.

Ongoing funding of $2,000,000 will support the continuation of these vital services to keep San Franciscans from becoming homeless and assist them with ending homelessness. Some of the innovative services that the supplemental funding has supported in FY 2012-13 include:

- A new trial project that within 12 short weeks of operation has assisted more than 40 households with maintaining housing at the trial stage of an eviction proceeding. These households most likely would have been evicted without this project.
- Emergency financial assistance, move-in assistance, short-term rental subsidies, and a new emergency hotel voucher program for LGBT San Franciscans and youth and adults living with HIV/AIDS.
- Short-term subsidies for low-income families at risk of homelessness due to loss of employment.

Justification:

San Francisco is at a critical juncture, where financial pressures are putting low-income and impoverished San Franciscans at imminent risk of displacement out of their homes and communities. At the same time when rents have risen dramatically, income loss and real estate speculators are pushing hundred of households out of their homes. San Francisco can take swift action to prevent further displacement by investing in the many successful programs, that have been forced to turn households away due to lack of resources.

During the past year, programs providing one-time rental assistance have witnessed a dramatic increase in demand for both eviction prevention and move-in assistance. At one program alone, more than 3,800 applications for assistance were received in 2012, whereas they were only able to assist 580 households. While the supplemental funds allowed programs to serve one-third more households than they would have without the funding, only 15% of those seeking financial assistance can be served. In addition, due to San Francisco's increasingly high cost of housing, with one-bedroom rents averaging $1,900 - $3,500, subsidy programs have had to increase the average monthly subsidy amount, thus decreasing the number of households they can serve. With an increase of the average subsidy amount for families going from $500 to $800 per month, programs are able to serve approximately 15% fewer households annually.

The investment last year of $1,000,000 was incredibly successful. Six non-profits have contracted with SF-HSA to provide homelessness prevention and rapid re-housing services through nine programs — offering eviction prevention grants, loans and legal assistance, move-in assistance, and shallow rent subsidies for 3 – 24 months to families and individuals in San Francisco. During the 2012-13 fiscal year, it is projected that these general fund contracts will assist more than **4,000** households to prevent or end homelessness —approximately 1,300 of whom would not have been assisted without the $1M temporary supplemental allocation for FY12-13. In addition to allowing programs to continue to provide rental assistance to families and single adults traditionally served, this allocation allowed for the expansion of services to populations who had limited or no access to rental assistance previously, including homeless persons living with HIV/AIDS and low-income tenants with long-term rent controlled housing who would have become homeless if not for the assistance.

Background:

President Barack Obama provided funding in the American Recovery and Reinvestment Act and stimulus package to localities around the country to stave off homelessness during the recession, and to quickly re-house those who had become homeless. San Francisco received a total of $8.75 million from HUD under the Homelessness Prevention and Rapid Re-housing (HPRP) program, which ran from October 2009 – June 2012. This funding played a critical role in our social safety-net and prevented or ended homelessness for 2,407 households, with 96% stably housed at follow-up. In response to the success of this program and the discontinuation of its federal funding, the City of San Francisco authorized a temporary allocation of $1,000,000 through June 2013 for HPRP activities. **Communities are now calling on the City of San Francisco to continue the vital services supported by this funding at a cost of $2,000,000 per year on an ongoing basis.**

List of HPRP Providers

Compass Family Services & Catholic Charities CYO - SF HOME	$192,000
Compass Family Services & Eviction Defense Collaborative - RAP	0
Hamilton Family Center - First Avenues	718,000
Homeless Prenatal Program	0
Catholic Charities CYO - FEPCo	0
Eviction Defense Collaborative - RADCo	273,400
Eviction Defense Collaborative - Legal	

	409,600
Eviction Defense Collaborative - Compass Family Services	124,000
AIDS Housing Alliance	283,000
	Subtotal HPRP Providers
	$2,000,000

LOCAL STIMULUS PACKAGE OF 2012/13

A Story of Tangible Outcomes and Successes

In 2012/13 the City of San Francisco invested in a $3 million stimulus package to create badly needed jobs in shelters and resource centers, fund standards of care for safe and dignified homeless emergency services, and prevent homelessness among San Franciscans.

Here is a narrative describing the many successes:

HOMELESS PREVENTION
1,300 households were prevented from becoming homeless through offering eviction prevention grants, loans and legal assistance, move-in assistance, and shallow rent subsidies for 3 – 24 months to families and individuals in San Francisco.

This allocation allowed for the expansion of services to populations who had limited or no access to rental assistance previously, such as homeless persons living with HIV/AIDS and low-income tenants with long-term rent controlled housing who would have become homeless if not for the assistance

These funds allowed the creation of the Litigation Attorney / Trial Attorney project - which has essentially secured tenants rights throughout the system. Since 99% of cases settle, increasing tenants bargaining power - and enabling the rights the Rent Ordinance and state law provide - has been game changing in our system. Tenants now have access to attorney at the Trial stage, which has empowered negotiations throughout the system - since tenant rights are largely empty without the threat of trial, having a litigation attorney has allowed us to make the civil due process a meaningful process where tenants' rights and the law have meaning, and where settlements are not simply dictated by landlord attorneys.

SAFE AND DIGNIFIED EMERGENCY HOMELESS SERVICES
Shelters and Resource Centers became more safe and responsive as additional staff were able to respond to crisis more rapidly, monitor floors, and prevent conflict. Denial of services for threats of violence decreased 34% comparing October to December 2011 to the same period in 2012. In addition actual violence decreased 12%. Many programs are reporting a decrease in suspensions based on violence. Additional staff have allowed facilities to better address the needs of their clients, many of whom suffer from trauma and psychiatric disabilities. This has also allowed case managers and behavioral health specialists to spend more time working with their clients instead of being pulled away to address issues on the floor. Additional staff has also meant that previously unserved clients have received referrals for services, and those with more complex needs are now being accommodated in a way they were not previously.

A reduction in communicable diseases have occurred due to a myriad of supplies being purchased. This has made substantive differences in the lives of homeless San Franciscans. These include safety supplies such as sharps containers, universal precautions materials (gloves, aprons, face masks, biohazard cleaning supplies, etc.), first aid supplies, green / non-toxic cleaning supplies, diapers (baby and adult), toilet paper, toilet covers, blankets, sheets, pillows, Laundry detergent, towels, sheets, transportation assistance, blankets, sanitary napkins, and new bed bug-proof mattress covers.

Language Access has improved for adults and children as 4 bilingual staff have been hired.

More and Better Food has been introduced to emergency services. This has included substantial investment in food in several facilities, covering for staff when they are on leave. It also allowed for hot meals serving 250 people on Sundays in the Bayview, by paying for food and volunteers cooking it.

The cleanliness of facilities has in many cases dramatically improved. One large shelter was able to paint it's walls, and several are now able to use non-toxic cleaning supplies assisting clients with compromised immune systems as mandated by the Standards of Care. In addition, several facilities have undertaken deep cleaning, and more plan to. The improved cleanliness is due to both being able to purchase supplies and having more staff on board to address spills and on-going maintenance needs. This had the immediate effect of improving client morale.

Jobs for Disenfranchised Communities*:
Every program now has at least one staff person on the floor on all shifts.

Minimum staffing levels are much closer to being met.

More then 40 jobs were created by this investment! These included:

5 Peer Advocates
2 Case Managers
2 Service Coordinators
3 Housing Advocates
3 Legal Staff
4 Behavioral Health Specialists
4 Janitorial/Facilities Staff
5 Crisis/Resource Counselors
1 Children's Program Assistant
2 Kitchen staff

*this is not a comprehensive list as three providers information has not yet been obtained.

Homeless Funding Proposal

Presented by the
Homeless Emergency Service Providers Association, San Francisco
April 2013

Context and Summary of Request

In May 2012, HESPA presented the Mayor with a $5 million proposal to fund Safe and Dignified Shelters, Resource Centers, and Housing Stabilization. In response, the City awarded $3 million for FY2013 and $2 million for FY2014 to help address the crisis in San Francisco's emergency homeless system that is the result of lost funding and increased need. HESPA is grateful for the funding that has helped the city's emergency homeless system address critical safety, facility, staffing, and Standards of Care issues.

However, the system continues to experience significant need as a result of needs that were not funded through last year's proposal, as well as additional loss of funding combined with increased costs and Standards of Care requirements. The following proposal outlines HESPA's request for an additional $1,811,891 million for Shelters and Resource Centers, and $2 million for Homelessness Prevention and Rapid Re-Housing (HPRP) providers, for **a total request of $3,811,891 million for FY2014**. This request represents the un-funded portion of our prior proposal ($3 million), plus $811,891 in additional anticipated costs, which are justified below.

Justification for Request – Shelters and Resource Centers

San Francisco's shelters and resource centers request of the Mayor and the Board of Supervisors a supplemental General Fund allocation to help offset lost funding, meet the City's Standards of Care, cover increased costs, and ensure minimum staffing levels. **HESPA requests an investment of $1,811,891 to ensure a safe and dignified system of care** ($1,252,434 for shelters and $559,457 for the city's resource centers). This requests represents the portion of last year's proposal that was not funded, plus new anticipated costs and lost funding.

While the shelters and resource centers anticipate the loss of more than $250,000 collectively in city, federal, and private funding, the majority of our request is comprised of increased costs to maintain Safe and Dignified Shelters and meet the city's Standards of Care. The following chart represents the breakdown of the combined shelter and resource center request by category:

Loss of other funding (city, federal, private) offset:	$254,645	14%
Minimum staffing levels:	859,944	47%
Staff training:	41,248	2%
Standards of Care/facility maintenance:	122,433	7%
Standards of Care/client supplies & food:	359,134	20%
Indirect:	174,485	10%
TOTAL REQUEST for Shelters and Resource Centers:	**$1,811,891**	**100%**

General Trends

Minimum Staffing: The overwhelming trend among the shelters and resource centers is the need for additional staffing to meet minimum staffing requirements. Nearly half of the total request from these providers will cover additional residential counselors, case managers, peer counselors, and other staff to ensure that each site has adequate onsite staff to deliver services and maintain safety.

Standards of Care: After minimum staffing, these providers report that food, client supplies, facility maintenance, and security are the next most pressing needs to ensure a safe and dignified system of care for San Francisco's homeless population. This category includes ensuring that meals are available seven days per week, increasing janitorial services, and keeping adequate hygiene supplies available to clients.

Staff Training: Although a relatively small portion of the request, providers stress the need for increased staff training, particularly to increase staff capacity to work with mental illness.

New Costs

While the majority of shelter and resource providers are requesting funding for only the portion of HESPA's prior proposal that was not funded by the City, six providers anticipate additional costs above the 33% that was un-funded through last year's allocation. The following justification supports these new costs:

Community Awareness & Treatment Services, Inc (CATS): CATS is requesting additional funding for two programs - A Woman's Place (AWP) and AWP Drop-In. At both programs there is increased need for peer counselors and janitorial staff to meet the Standards of Care. At the Drop-In Center, janitorial service is particularly critical to meet Shelter Monitoring Committee and DPH mandates. Other factors affecting both programs are the implementation of Medi-Cal billing, resulting in the need for increased mental health capacity and the loss of MAP transportation services (MAP closed 12/31/2012). Another factor at AWP is the loss of federal funding including a potential cut due to sequestration.

Compass Family Services: The use of volunteers and interns to meet minimum staffing requirements has proven to be an unsustainable practice, thus CFS seeks additional funding for two full-time residential counselors. An increase in shelter violence over the past year has shown CFS that more highly trained full-time staff is necessary to ensure timely and effective interventions.

Larkin Street Youth Services: Last year, Larkin Street included only the costs associated with its Lark-Inn for Youth shelter for transitional aged youth. This year, the agency has added its Drop-In Center as one of the HESPA resource centers in need of supplemental funding. It serves the same function as adult resource centers for a youth population, linking youth to critical support services, including education and

employment training, and primary health care through the adjacent clinic.

Mission Neighborhood Resource Center: The increasing clinical needs of MNRC's client population necessitates a new, more intensive clinical case management model and the addition of .5 FTE. The agency is also increasing its outreach and services to LGBT clients in anticipation of Dolores Street Community Services' new LGBT shelter. Finally, increasing security concerns require MNRC to install security cameras to protect the facility, staff, and community.

Providence Foundation of San Francisco: Increased demand for services has lead to higher costs in supplies, maintenance, and janitorial services.

St. Vincent de Paul: After consolidating programs in 2012, SVDP reduced staffing while maintaining services at 99.9% capacity. The increased funding request will enable the program to return staffing levels to ensure a safe environment in the face of growing demand for services. Additionally, SVDP has relied on volunteers to meet minimum staffing requirements, particularly in its daily breakfast program. A more highly trained, professional crew is needed to meet the needs of the clients.

Justification of Request – Homelessness Prevention and Rapid Re-Housing (HPRP)

President Barack Obama provided funding in the American Recovery and Reinvestment Act and stimulus package to localities around the country to stave off homelessness during the recession, and to quickly re-house those who had become homeless. San Francisco received a total of $8.75 million from HUD under the Homelessness Prevention and Rapid Re-housing (HPRP) program, which ran from October 2009 – June 2012. This funding played a critical role in our social safety-net and prevented or ended homelessness for 2,407 households, with 96% stably housed at follow-up. In response to the success of this program and the discontinuation of its federal funding, the City of San Francisco authorized a temporary allocation of $1,000,000 through June 2013 for HPRP activities. **Communities are now calling on the City of San Francisco to continue the vital services supported by this funding at a cost of $2,000,000 per year on an ongoing basis.**

Six non-profits have contracted with SF-HSA to provide homelessness prevention and rapid re-housing services through nine programs — offering eviction prevention grants, loans and legal assistance, move-in assistance, and shallow rent subsidies for 3 – 24 months to families and individuals in San Francisco. During the 2012-13 fiscal year, it is projected that these general fund contracts will assist more than **4,000** households to prevent or end homelessness —approximately 1,300 of whom would not have been assisted without the $1M temporary supplemental allocation for FY12-13. In addition to allowing programs to continue to provide rental assistance to families and single adults traditionally served, this allocation allowed for the expansion of services to populations who had limited or no access to rental assistance previously, including homeless

persons living with HIV/AIDS and low-income tenants with long-term rent controlled housing who would have become homeless if not for the assistance.

During the past year, programs providing one-time rental assistance have witnessed a dramatic increase in demand for both eviction prevention and move-in assistance. At one program alone, more than 3,800 applications for assistance were received in 2012, whereas they were only able to assist 580 households. While the supplemental funds allowed programs to serve one-third more households than they would have without the funding, only 15% of those seeking financial assistance can be served. In addition, due to San Francisco's increasingly high cost of housing, with one-bedroom rents averaging $1,900 - $3,500, subsidy programs have had to increase the average monthly subsidy amount, thus decreasing the number of households they can serve. With an increase of the average subsidy amount for families going from $500 to $800 per month, programs are able to serve approximately 15% fewer households annually.

Ongoing funding of $2,000,000 will support the continuation of these vital services to keep San Franciscans from becoming homeless and assist them with ending homelessness. Some of the innovative services that the supplemental funding has supported in FY 2012-13 include:

- A new trial project that within 12 short weeks of operation has assisted more than 40 households with maintaining housing at the trial stage of an eviction proceeding. These households most likely would have been evicted without this project.
- Emergency financial assistance, move-in assistance, short-term rental subsidies, and a new emergency hotel voucher program for LGBT San Franciscans and youth and adults living with HIV/AIDS.
- Short-term subsidies for low-income families at risk of homelessness due to loss of employment.

HESPA is requesting the continuation of the $1M supplemental funding for homelessness prevention and rapid re-housing and an additional $1M that will support shallow rent subsidies at the current amount funded by the Human Services Agency (131 subsidies though SFHOME and 145 subsidies through First Avenues), the expansion of the Eviction Defense Collaborative's Trial Project to represent tenants who go to trial in eviction proceedings, and emergency assistance for LGBT San Franciscans and youth and adults living with HIV/AIDS. The continuation of this funding as a baseline amount will allow for San Francisco to provide an essential housing safety-net for those at imminent risk of homelessness and to end homelessness for many.

Furthermore, this funding will ensure continued assistance to underserved target populations from the HIV/AIDS and LGBT communities, as cited in the ***2013-2018 Analysis of Impediments to Fair Housing Choice***, (pages 135-136): "It is recommended that MOH and Human Services Agency expand security deposit assistance, emergency back-rent assistance, and short-term rental subsidies to single

adults, including seniors and younger adults with disabilities." These populations are largely ineligible for the majority of financial assistance services available under the recently-released Human Services Agency FY13-14 RFP for Homeless Prevention Services.

Funding Cuts and Request for Supplemental Funding for Shelters and Resource Centers

Provider	Projected Funding Gap
Shelters	
CATS - A Woman's Place	$197,791
Central City Hospitality House	70,829
Compass Family Shelter	48,847
Dolores Street Community Services	21,058
Episcopal Community Services - Sanctuary and Next Door	254,096
Episcopal Community Services - SF START	91,633
Hamilton Family Residences and Emergency Center	93,974
Larkin Street Youth Services – Lark-Inn for Youth	90,704
Providence Shelter	50,000
St. Vincent de Paul – Shelter	333,502
Subtotal Shelters:	**$1,252,434**
Resource Centers	
CATS - A Woman's Place/Drop In	$212,771
Central City Hospitality House - Self-Help Centers	49,519
Compass Family Services – Connecting Point	18,955
Larkin Street Youth Services – Drop-In Center	110,280
Mission Neighborhood Resource Center	55,151
St. Vincent de Paul Society – Resource Center	57,395
United Council of Human Services	55,386
Subtotal Resource Centers	**$559,457**
HPRP Providers	
Compass Family Services & Catholic Charities CYO - SF HOME	$192,000
Compass Family Services & Eviction Defense Collaborative - RAP	0
Hamilton Family Center - First Avenues	718,000
Homeless Prenatal Program	0
Catholic Charities CYO - FEPCo	0
Eviction Defense Collaborative - RADCo	273,400
Eviction Defense Collaborative - Legal	409,600
Eviction Defense Collaborative - Compass Family Services	124,000
AIDS Housing Alliance	283,000
Subtotal HPRP Providers	**$2,000,000**
TOTAL	**$3,811,891**

Breakdown of Supplemental Funding Request	Amount	Percent of Total
Housing stabilization offset	$2,000,000	52%
Loss of other funding offset:	254,645	7%
Minimum staffing levels:	859,944	23%
Staff training:	41,248	1%
Standards of Care/facility maintenance:	122,433	3%
Standards of Care/client supplies & food:	359,134	9%
Indirect:	174,485	5%
TOTAL REQUEST:	**$3,811,891**	**100%**

SAN FRANCISCO SHELTER & RESOURCE CENTER COST SURVEY

Summary

Program Name	2012-13 Annual Income	2013-14 Projected Income	Difference in Income FYE14 v FYE13	2012-13 Annual Expenses	2013-14 Projected Expenses	Difference in Expenses FYE14 v FYE13	Funding Gap to Provide Safe & Dignified Shelter in 2013-14
Shelters							
CATS - A Woman's Place	424,139	382,854	(41,285)	424,139	580,645	156,506	**197,791**
Central City Hospitality House	516,388	507,558	(8,830)	516,388	578,387	61,999	**70,829**
Compass Family Shelter	700,659	700,903	244	700,659	749,749	49,090	**48,846**
Dolores Street Community Services	948,760	923,075	(25,685)	948,760	944,133	(4,627)	**21,058**
ECS - Sanctuary and Next Door	492,629	492,629	0	492,629	746,725	254,096	**254,096**
ECS - SF START	177,669	177,669	0	177,669	269,302	91,633	**91,633**
Hamilton Family Center	2,334,175	2,262,454	(71,721)	2,396,750	2,419,003	22,253	**93,974**
Larkin Street Youth Services - Lark Inn	1,134,485	1,121,627	(12,858)	1,134,485	1,212,331	77,846	**90,704**
Providence Shelter	1,132,930	1,132,930	0	1,109,830	1,159,830	50,000	**50,000**
St. Vincent de Paul Society - Shelter	3,639,976	3,642,976	3,000	3,645,206	3,981,708	336,502	**333,502**
Subtotal: Shelters	*11,501,810*	*11,344,675*	*(157,135)*	*11,546,516*	*12,641,813*	*1,095,298*	***1,252,433***
Resource Centers							
CATS - A Woman's Place/Drop In	832,884	832,884	0	832,884	1,045,654	212,771	**212,771**
Central City Hospitality House - Self-Help Centers	2,446,419	2,446,419	0	2,446,419	2,495,938	49,519	**49,519**
Compass Connecting Point	1,101,733	1,028,069	(73,664)	1,101,733	1,047,025	(54,709)	**18,955**
Larkin Street Youth Services - Drop-In	481,624	384,358	(97,266)	481,624	494,638	13,014	**110,280**
Mission Neighborhood Resource Ctr	1,092,593	1,092,593	0	1,092,593	1,147,744	55,151	**55,151**
St. Vincent de Paul Society - RC	197,560	197,560	0	206,959	264,354	57,395	**57,395**
United Council of Human Services	952,705	952,705	0	1,488,775	1,544,161	55,386	**55,386**
Subtotal: Resource Centers	*7,105,518*	*6,934,588*	*(170,930)*	*7,650,986*	*8,039,513*	*388,527*	***559,457***
TOTAL	**18,607,328**	**18,279,263**	(328,065)	**19,197,502**	**20,681,327**	**1,483,825**	**1,811,890**

Housing Stabilization Providers	# of Households Served Annually	Service Type	Estimated Funding Gap for 2013-14
CFS & CCCYO - SF HOME	111	Shallow Rent Subsidies for 12-24 months (up to 60 months possible)	**192,000**
CFS & EDC - RAP	258	Move-In Assistance, Eviction Prevention Assistance, Legal Assistance	**0**
Hamilton Family Center - First	145	Move-In Assistance; Shallow Rent Subsidies for 12-24 months; Eviction Prevention	**718,000**
Homeless Prenatal Program	344	Move-In / Rental Assistance; Short-Term Shallow Rent Subsidies (3-6 months)	**0**
CCCYO - FEPCo	300	Eviction Prevention; Move-In Assistance for FUP voucher recipients	**0**
EDC - RADCo	602	Eviction Prevention Grants & Loans; Legal Assistance	**273,400**
EDC - Legal	2,010	Eviction Defense / Legal Assistance	**409,600**
AIDS Housing Alliance	185	Eviction Prevention; Move-In Assistance; Short-term Subsidies; Emergency Hotel Vouchers	**283,000**
EDC - Compass Family Services	52	Eviction Prevention; Move-In Assistance; Short-term Subsidies	**124,000**
TOTAL	**4,007**		**2,000,000**

LOSS OF FUNDING		INCREASED EXPENSES (Shelters & Resouce Centers)		% of total request
City:	131,554	Minimum staffing levels:	792,129	21%
State:		Staff training:	41,248	1%
Federal:	93,849	SoC/facility maintenance:	126,693	3%
Foundation:	112,124	SoC/client supplies & food:	357,134	9%
Corporate:		Indirect:	166,618	4%
Individual/fundraising:	(9,462)	**Subtotal Increased Expenses:**	**1,483,825**	39%
Earned Income:		**Funding Lost + Increased Expenses**	**1,811,890**	48%
Total:	**328,065**	**HPRP Gap**	**2,000,000**	52%
		TOTAL REQUEST	**3,811,890**	100%

	Compass Family Services & Catholic Charities CYO	Compass Family Services & Eviction Defense Collaborative	Hamilton Family Center	Homeless Prenatal Program (HPP)	Catholic Charities CYO	Eviction Defense Collaborative	Eviction Defense Collaborative	AIDS Housing Alliance	Eviction Defense Collaborative – Compass Family Services
	SF HOME	Rental Assistance Project	First Avenues	Housing and Rental Assistance / Short-Term Subsidy Programs	Family Eviction Prevention Component (FEPCo)	Rental Assistance Disbursement Component (RADCo)	Legal – including Trial Project	Temporary Housing Assistance Program	HPRP Rental Assistance Program
	Shallow Rent Subsidies for 12-24 months (up to 60 months possible)	Move-in Assistance, Eviction Prevention Assistance, Legal Assistance	Move-in Assistance, Shallow Rent Subsidies for 12-24 months, Eviction Prevention	Move-In / Rental Assistance, Short-Term Shallow Rent Subsidies (as	Eviction Prevention/Move-In Assistance for FUP Voucher	Eviction Prevention Grants & Loans, Legal	Eviction Defense / Legal Assistance	Eviction Prevention, Move-In Assistance, Short-term Subsidies, Emergency Hotel	Eviction Prevention, Move-In Assistance, Short-term
	Families who are Homeless / At-Risk of Homelessness	Families who are Homeless / At-Risk of Homelessness	Families who are Homeless / At-Risk of Homeless-ness: EP for Singles (MOH)	Families and Family Unification Program (FUP) Voucher recipients	Families and Family Unification Program (FUP) Voucher recipients	Single adults & families who are Homeless / At-Risk of Homelessness	Single Adults & Families who are Homeless / At-Risk of Homelessness	Single Adults living w/ HIV/AIDS who are Homeless / At-Risk of Homelessness	Families who are Homeless / At-Risk of Homelessness
	$1,900,745 / HSA-GF	$902,334 / HSA-GF	$1,049,400 / HSA-GF; $718,921 / HSA-HFH; $321,185 Salesforce Foundation	$718,841 / HSA-GF	$700,408 / HSA-GF	$532,477 / HSA-GF; $270,855 / FY12-13 Supplemental	$413,281 / HSA-GF; $316,607 / FY12-13 Supplemental	$280,225 / FY12-13 Supplemental	$122,813 / FY12-13 Supplemental
	111 Households (decrease from 131 – enrollments frozen for remainder of year so HSA can offer 5 slots for a new federal housing program) / subsidy can go up to $800 per month	150 Households One-Time Rental Assistance 108 Households Legal Assistance	145 Households (100 HSA-GF Subsidy & RA; 45 HSA-HFH Subsidy &	344 Households	300 Households	602 Households	2,010 Households	185 Households	40 Households One-Time Rental Assistance; 12 Households Short Term Subsidies (3-6 months)
	$ 192,000	$ -	$ 718,000	$ -	$ -	$ 273,400	$ 409,600	$ 283,000	$ 124,000
	$192,000 Annually (20 families (assuming maintenance of current HSA-GF funding*)	None as long as HPRP Supplemental Continues and assuming maintenance of current HSA-GF funding*	$718,000 (45 families) (assuming maintenance of current HSA-GF funding*)	None as long as funding is maintained at same level*	None as long as funding is maintained at same level*	$273,400 / Continued Supplemental	$409,600/ Continued Supplemental + $90,000 to support additional EP legal services	$283,000 / Continued Supplement	$124,000 / Continued Supplemental

Note: The Mayor's Office of Housing funds additional rental assistance in San Francisco via HUD-Emergency Solutions Grant, CDBG and TBRA funds. Additionally, The Salesforce Foundation funded housing subsidies and assistance for 43 families from December 2011 – June 2013 with a grant of $850,000 and an additional 10 families for 2013 with a grant of $230,000 via Hamilton Family Center's

The Human Services Agency (HSA) plans to release a Request for Proposals (RFP) for General Fund rental assistance programs for FY13-14. The RFP will be informed by a stakeholder process that occurred in November 2012, facilitated by Abbott Consulting and paid for with funds from the FY12-13 Supplemental ($9,500). This process may affect the allocation of homelessness prevention and rental assistance program funding among populations (families and single adults) as well as the program design for those programs (which may require more intensive case management services).

ASIAN & PACIFIC ISLANDER
WELLNESS CENTER

Tenderloin Area
Center of Excellence
Health Clinic

PROPOSED BUDGET CUTS TO A&PI WELLNESS CENTER AND ITS TENDERLOIN NEIGHBORHOOD CENTER OF EXCELLENCE

The Tenderloin neighborhood is a key geographic focus in San Francisco's HIV treatment and prevention plan.

- According to data from SFDPH, the Tenderloin neighborhood and San Francisco's homeless population have the highest HIV community viral loads in the City.
- The Tenderloin neighborhood is one of the most under-resourced, poorest areas of the City, with more than twenty percent of neighborhood and homeless residents living below the poverty level.
- The five year survival rate for AIDS cases in the Tenderloin and homeless populations is among the worst in the City—below 78.7%.

The Tenderloin neighborhood Center of Excellence will be severely affected by proposed cuts to the City's HIV treatment and prevention budget.

- Asian & Pacific Islander Wellness Center runs one of the City's seven HIV treatment Centers of Excellence (CoE). The Tenderloin Area Center of Excellence provides comprehensive HIV care and support services, including primary HIV medical care, case management, peer navigation, mental health, substance use, treatment advocacy, and social support services to San Francisco's most vulnerable, severe-need populations living with HIV. Our HIV care services and TACE health clinic serve people of all races and ethnicities living with HIV in the Tenderloin, with a special focus on the homeless and marginally housed, active substance users, people grappling with mental health issues, immigrants, gay and bisexual men and the transgender community.
- **The Tenderloin neighborhood CoE serves over 320 clients,** a majority of them African American, White, Asian, Pacific Islander gay and bisexual men. **Over 60% of our TACE health clinic clients**—individuals who face the biggest challenges and barriers to treatment adherence due to homelessness, drug use, and mental health issues—**have undetectable viral loads. Almost 70% are virally suppressed.**
- Achieving HIV viral suppression can be difficult for anyone, but for our extremely vulnerable community, it is impossible without easy access to medical care combined with comprehensive, wraparound services that address the realities of our clients' lives. Our clients are proud of their achievements. They built a community with their peers and our providers and together, they take control of their health.
- The Tenderloin Area CoE has made an enormous impact in the community, despite the daunting challenges and barriers faced by the client community. **Recent data from SFDPH shows that the Tenderloin Area CoE has the best whole health performance across all measures—engagement in care, CD4 counts, viral loads, treatment adherence, etc—of all the City's seven CoEs.**
- **Our HIV treatment and care services are slated for a cut of $194,390 spread over the next two fiscal** years ($97,179 for FY13-14 and $97,211 for FY14-15)—a 13% reduction in Ryan White CARE funds that will **reduce the number of clients**, including homeless, IDU, mentally ill gay and bisexual men and transgender women **served annually by 75. This is almost a 25% reduction** in our client community living in one of the most under-resourced, highest-need areas of San Francisco. In cases where we are fighting against destabilizing influences to keep individuals

engaged in care, the client impact of a budget cut is not proportional and results in deep losses in community membership.

- These cuts also include our HIV treatment and care services for Asians and Pacific Islanders in San Francisco. Our 25 year history serving A&PIs living with HIV makes us uniquely qualified to provide culturally and linguistically competent services in over 20 languages. This competency is threatened by these cuts.

The proposed budget cuts will not only devastate the Tenderloin neighborhood, but will also have a negative impact on the City.

- The $3 million in proposed cuts to San Francisco's HIV treatment and prevention budget are catastrophic and destabilizing to the innovative and effective model the City has nurtured and sustained for the past 30 years. Last year, the Mayor and the Board of Supervisors chose to stand up and keep our system whole. Without your bold leadership, our system would have fallen apart. Due to federal funding cuts, we're back today to ask you to lead our City again.
- RESTORING the $3 million dollars to the City budget will allow us to maintain our lean system of services. We are not asking for more money to support new programs or expand our HIV treatment and prevention services; we are asking for funds to maintain our current system.
- Studies have shown that decreases in community viral load are accompanied by reductions in new HIV infections in San Francisco. Reducing services in this area will destabilize the health care safety net in not just the Tenderloin, but all of San Francisco as emergency and urgent care services absorb the costs "saved" at the community and ground level.
- **Just one High User of Medical Services (HUMS) costs the City a little under $100,000 a year in services on average**. HUMS clients—like our TACE health clinic clients—are usually chronically homeless with severe substance use or alcohol disorders, brutal living conditions, chronic medical problems, and serious mental illnesses. **The cost savings in the FY13-14 proposed budget cuts would be eliminated if just one of our TACE health clinic clients falls out of care and begins managing their treatment through urgent care and ER visits.**
- A study of people living with HIV show that **those who do not have their viral load under control cost 2.6 times more per year for treatment, prescriptions and hospitalization than those that do**. Destabilizing clients will only increase the likelihood that they fall out of treatment, ultimately costing San Francisco more in the long term.
- The homeless and low-income communities need wraparound services, which help with finding a stable home, employment, and food. These services help people find stability and maintain their treatment regimen.
- HIV positive people who are homeless or marginally housed, active drug users, or grappling with mental health issues are less likely to keep their medical appointments and less likely to adhere to their HIV medication schedule. This results in higher viral loads and greater likelihood of infecting others.

These cuts will mean a loss of vital services for the most vulnerable populations in SF at risk for acquiring and/or transmitting HIV.

TESTIMONY OF STEPHANIE GOSS

Hi, my name is Stephanie Goss and I'm the Communications Manager at Asian & Pacific Islander Wellness Center.

First, I'd like to thank the board for your leadership in protecting our City's healthcare safety net. Your support exemplifies the values of San Francisco: that we take care of our own and lead the nation in the fight against HIV.

We're all here today to ask that you continue to lead, even when the Feds fail us. We ask you to find a way to backfill the $3 million shortfall in HIV treatment and prevention funding.

I want to be clear: we're not asking for additional resources; we're asking that we keep our existing HIV/AIDS system intact.

Under the proposed cuts, A&PI Wellness Center's HIV treatment programs will lose $195,000 dollars over the next two fiscal years. These programs serve people living with HIV in the Tenderloin including the homeless, communities with the highest HIV viral loads in the City. Our clients—mostly people of color, immigrants, gay and bisexual men and transgender women—face enormous barriers to treatment adherence like homelessness, substance use, and mental health issues.

But they're also resilient and proud of their achievements. You'll hear from some of them today. With the support of our Tenderloin Area Center of Excellence, or TACE health clinic, over 60% of our clients have undetectable HIV viral loads. That's amazing. But it's also hard.

And without the City's investment, at least 25%—a full quarter—of our client community will fall through the cracks. That's 75 fewer people who are virally suppressed, 75 fewer people who can stop the disease from spreading, 75 more people managing their disease through urgent care and emergency room services.

In the past, you chose to protect these lives. We ask you to lead us once again. Keep our HIV treatment and prevention system whole.

Thank you.

ASIAN & PACIFIC ISLANDER
WELLNESS CENTER

Tenderloin Area
Center of Excellence
Health Clinic

TESTIMONY OF JASON DAVI

My name is Jason Davi and I am a peer advocate Asian & Pacific Islander Wellness Center's TACE Health Clinic, serving the Tenderloin area. I am also a former client of the TACE Health Clinic, formerly Tenderloin Health, and before that Continuum.

I've been chronically homeless and used drugs since I was a teenager. In 2000, I was really ill with sepsis and was at St. Luke's Hospital for over a year. After my release, I was appointed a home nurse who connected me with Continuum. I was in a wheelchair and I wasn't sure I would ever walk again, yet here I stand before you today.

For some people it takes hitting rock bottom, and that's what it took for me to make the changes in my life to stay alive. At the day program at Continuum, I was able to get something to eat, a safe place in the Tenderloin to learn harm reduction, and find people who were rooting for me and help facilitate the changes I needed to make. These services continue today at TACE.

I am afraid that if these services get cut, people will end up in the emergency room for things that could have been easily prevented through outreach and engagement that the TACE Health Clinic provides. Going to the emergency room was a monthly occurrence for me, but in the last five years, I have only had to go a few times. I don't think it's fair that I was able to get help, get support, get healthy, get housed, and most importantly, get employed, while others might not be able to have those opportunities if these cuts go through.

I would like to ask to find a way to not have these cuts go through. Thank you.

TESTIMONY OF NATHAN MANUSON

My name is Nathan Manuson and I am an HIV peer advocate at Asian & Pacific Islander Wellness Center.

I am a respected member of the community, but the road I've traveled has been long and hard.

I discovered I was HIV positive in 1999. Finding out I was HIV positive turned my world upside down.

At the time, I was a student at SFSU, but I had to drop out because of financial and psychological hardship. It was hard for me and my family.

I could not live at home with my family and was on state disability for 18 months. Being in the GA system, stuck in the cycle, made me more depressed. With such a low self-esteem, it was hard to do anything.

I found Asian & Pacific Islander Wellness Center in 2002, I got put on a housing list and I'm happy to say that 9 years later, my name came up. I am now able to focus on my work and life without worrying about where I will live.

I've been a peer leader at API Wellness Center since 2007 and I also help care for people with advanced stage HIV.

I never believed I would be respected, but I see that people in the community look up to me. There are people out there who are going through what I've been through and I want to give back to the community and to the people who helped me.

Without the help of case managers who were involved in my care, I don't think I would have been able to stay in treatment.

If funding is cut, clients will not have their scheduled monthly social network meeting, that gives them a safe space to meet where clients receive educational and treatment information. Without our help, some clients may not be able to navigate the system. If cuts go through, clients may disengage in care and not adhere to their medication and treatment.

I have been undetectable since March 2013. These proposed cuts will hurt me and all the people like me that I help at A&PI Wellness Center.

Please continue to support us in taking control of our health.

TESTIMONY OF JOLYNE MILSTEAD

Jolyne Milstead (left); Marquis Ausby (right)

Hi everyone! My name is Jolyne and I'm from Kansas City.

I ran away when I was 17 because my stepfather abused me.

My first son was born a month before my 18th birthday. My ex-wife divorced me and sued me for child support. My ex kept moving my kids around. I finally found them in Seattle. I ended up staying in a shelter there for 4 years because I wanted to be with them. That's how I ended up homeless.

I came to San Francisco in 2008. That's when I tested positive for HIV.

My doctor told me I only had 6 months to live. 5 years later, here I am. Around the same time, I was diagnosed with bipolar disorder and started my transition to become a woman.

It's hard living with HIV, being bipolar, and homeless. Back then, my T-cells were down. But when I went to TACE, I started to get better. Doing all these positive things makes my life more better.

That doctor said I only had 6 months to live, but I'm still here for a reason.

For the past year, my viral load is undetectable!

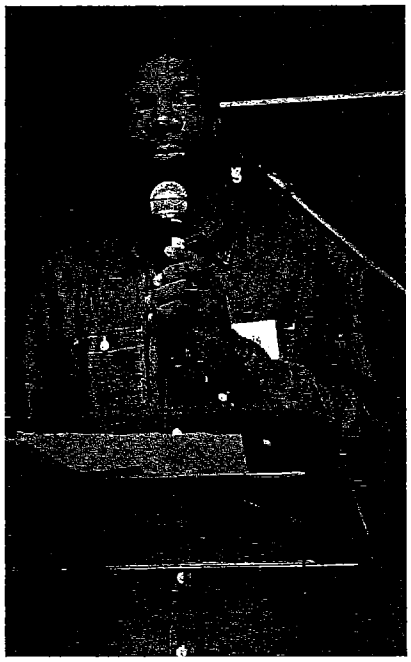
I feel 100% super about this. I love TACE. They help me so much. They really help me feel more human. They make me feel 100% like I'm somebody. I feel like myself.

My oldest son knows I'm a transgender woman and that I'm HIV-positive. He said he was proud of me. I'm proud of him too. I'm 100% like myself. The past is the past but now I have a future. I love my future.

I hope you see us as leaders. I hope you see us as human beings. I hope you see us as we are. We've done a lot of good things—me and TACE. We changed our health. I hope you keep supporting our work.

Please don't cut our budget. Thank you.

TESTIMONY OF MARQUIS AUSBY



My name is Marquis. I'm 24 years old and a gay man. I'm homeless, HIV-positive, and a client at TACE.

My stepmom and I didn't get along. She was abusive. I ran away 7 times before they decided to put me in foster care. I moved 6 times in just 2 years. I went homeless in 2007. I started using drugs a year later.

I moved to San Francisco in 2008 to find support and a different environment. Two weeks later, I found out I had HIV.

My HIV treatment is constantly changing because of the way my psych meds affect my HIV meds. I'm bipolar and it's been an up and down process. My doctor at TACE helps me manage how the drugs affect each other. I've only been on meds for 2 months but now my viral load is undetectable.

I'm really glad and I'm really proud of myself. It takes a lot of work. At TACE, I have stability. I'm there all day and live right around the corner. Right where I live, there's a big pocket of drug dealers. To get away from the temptation to use, I go to TACE. It's my safe zone. A year ago, I used to smoke every day. Now I'm only smoking twice a week. And that's just with the help of TACE.

I got used to being rejected. It shocks me when someone says yes to me. At TACE, people say yes. It's a genuine, compassionate place. TACE makes the commitment to each of its clients to do whatever they need to make sure you stay safe. In my book, they fulfilled that commitment. They made me a healthier Marquis.

TACE has been there for me. TACE is my home. They're my brothers and sisters. At TACE, we're all building a healthier Tenderloin community. I'm proud of that. I hope you're proud to support us, too.

Please continue to invest in us and our community.

Thank you.

TESTIMONY OF DAVID ARCEL

From left to right: Ron Hernandez, A&PI Wellness Center staff, David Arcel

My name is David Arcel and I am a TACE client at A&PI Wellness Center.

I've been living with HIV since 1984. Living with HIV, depression, panic disorder, and agoraphobia has been tragic for me. I lost my job because I couldn't even leave my apartment. I took the last of my money and drove to San Francisco because I knew I could get help here.

But I ended up homeless. That was the lowest point in my life.

Two years ago, I found TACE. It was the first time I got all the help I needed. Not just medical care for HIV, but also mental health care, food, and a community. It was the combination of education about my mental health issues and medical attention that allowed me to move forward. Because I had both available to me in one location, I was able to connect the two.

Two years later, my HIV viral load is undetectable.

I'm so proud of myself. But I can't stress enough that my achievements would not be possible without linking my physical and mental well-being.

But I really worry about these funding cuts. Stress affects my viral load and my T-cell count and thinking about trying to do all of this by myself is terrifying—it's like a 500 pound weight pressing down on me.

If I don't have access to these services, all of the achievements I've made in the past two years will disappear overnight. I don't want that to happen.

I came to this city for help and I found it. 60% of my friends at TACE, including myself, have an undetectable viral load, despite the obstacles. I'm very happy about my successes, but my story's not over. I still have a lot of work to do.

We invest in our health. We need you to continue investing in our health, too.

Thank you.

TESTIMONY OF RON HERNANDEZ

Hi, my name is Ron Hernandez and I've been living with HIV since 2003.

Before I tested positive, I was gainfully employed living in Nob Hill. I used drugs sometimes, but after I tested positive I started using them a lot to escape.

Eventually, I lost my job, lost my health insurance, and was living in an SRO. Things went from bad to worse. Then in 2007, I found A&PI Wellness Center where I was able to see a doctor, talk to a case manager, and find a social community. They really helped me navigate the system.

But because of my drug use, I wasn't stable enough to be on HIV meds. My doctor told me I could develop a resistance if I skipped doses because I was too high. Without treating my drug addiction, I couldn't really treat my HIV—even if I had access to a doctor.

In 2011, things got worse and I knew I couldn't hide behind the drugs to cope with my life anymore. I asked my case managers and the staff at A&PI Wellness Center to help me get into rehab. It was hard, but I got clean. I was able to get on HIV medication and I've stuck to my regimen since then.

I've been clean for two years now. My T-cell counts have improved dramatically. My HIV viral load is undetectable. I feel healthy and I'm proud of myself.

San Francisco's safety net saved me when I lost everything, when everyone gave up on me. What will happen to me—to all the people living with HIV in San Francisco—if that safety net is taken away? I want to be sure that safety net is there to catch others, too.

We're all testifying today to take responsibility for our health. We're investing in us. We ask you to invest in us, too.

Thank you.

ASIAN & PACIFIC ISLANDER
WELLNESS CENTER

Tenderloin Area
Center of Excellence
Health Clinic

TESTIMONY OF ANDRE ROBERTSON

My name is Andre Robertson, Project Director at Asian & Pacific Islander Wellness Center, and I am here today to talk about the cuts proposed to A&PI Wellness Center and its Tenderloin Area Centers of Excellence, or TACE Health Clinic.

The cuts proposed amount to $195,000 dollars over two years affecting 75 clients. The impact will be felt in the amount of services delivered and/or the types of services delivered.

60% percent of the TACE Health Clinic clients have an undetectable viral load. This is significant because the TACE clinic has outperformed some clinics in a city that outperforms other clinics nationally. Viral suppression does not happen by magic or without cost, but because we have the resources to do the job.

The CDC estimates the lifetime cost of HIV care is about $380,000, but for our clients this is only a base amount. Many of our clients are high need, triply or quadruply diagnosed with co-morbidities such as chronic liver disease, hepatitis, diabetes, along with a myriad of other medical and social problems, significantly adding to the overall cost of HIV care.

When cuts are implemented, it is hoped that clients will receive services elsewhere—and they will—in the emergency room, Psychiatric Emergency Services, the Sobering Center, or they may simply drop out of care and become High Users of Medical Services, or HUMS clients.

The average HUMS client uses about $100,000 in services per year. If just 3 of our clients becomes a HUMS client that would cost the city an additional $300,000 per year, negating any cost savings proposed by these cuts.

Please find a way to keep services in the City intact. Thank you.

Invest in San Francisco's current workforce, future workforce and our child care small businesses

Investing in ECE supports the growth of San Francisco's families & our economy

The San Francisco Child Care Planning & Advisory Council thanks the Mayor and the Board of Supervisors for their leadership in annualizing the $2.7 million supplemental to backfill State child care subsidy cuts

San Francisco is growing and we need to continue to make investments in our infrastructure to support that growth, therefore, CPAC requests an investment of $2.2 Million beginning FY13-14 in the following:

- **$1 million for Child Care Subsidies-** There are currently 3,800 children on the child care waitlist for subsidies in San Francisco. Child care subsidies support the education and social-emotional development of children, their future success in school and preparing them for jobs of the future. Child care subsidies enable parents to be part of our current workforce, provide for their families and contribute to our economy.

- **$500,000 for Child Care Facilities-** There remains a considerable gap in available licensed care for 0-5 year olds in San Francisco. Child Care centers and family child care facilities must meet State Community Care Licensing requirements to operate their small businesses. The city must work to preserve its existing facilities through renovation and repair capital, and continue to build new facilities to keep up with demand generated by the city's growth.

- **$400,000 for Business Training and Support-** Child care centers and family child care operators are part of the fabric of our City's small business community, the drivers of our economy. The city must invest in business capacity building to sustain and grow our existing 1,000 child care businesses, and support new entrepreneurs wanting to start a child care business.

- **$300,000 Bilingual Stipends-** San Franciscan's must compete in a global economy. Having teachers with a second language is essential to bilingual interactions in the classroom to promote language retention for young children during the most critical period of their brain development, and improved likelihood of mastering a second language.

Contact: Candace Wong, CPAC Chair
cwong@liifund.org
(415) 489-6121

06-21-13

Dear Sir:-

My name is OGBAGEBRIEL OGBU a wheel chair bound with a lot of bedsores and a complete paraplegia. I have a big family 6 kids and a wife. I have been homeless moving from shelter to shelter in San Francisco. and now I am told I have got service of those shelters and I have nowhere to go.

I have visited your office for the last 2 years requesting a house to live. The key of solution is with you. ALL doors are closed for me. Give me, hope. Give me life. Give me solution. I am in waiting list in many places in San Francisco. The waiting list never helped me.

I have given all my files

with your housing authority room # 18. I am waiting your answer. Currently I am in Golden gate 260 - shelter. I will terminate after few days.

Thank you.

My Address is 260 Golden Gate
Room 309

email ogbagebriel@yahoo.com.

other mailing address 544 Webster st. APT B
SF. CA.

my phone 510-478-2569

SAN FRANCISCO
OPERA EDUCATION

San Francisco Opera Education Impact on San Francisco Unified School District

Past and Current San Francisco Schools...
Buena Vista Elementary – District 9, David Campos
El Dorado Elementary – District 10, Malia Cohen
George Peabody Elementary – District 2, Mark Farrell
Lafayette Elementary – District 1, Eric Mar
R.L. Stevenson Elementary – District 4, Katy Tang
Sunnyside Elementary – District 7, Norman Yee
West Portal Elementary – District 7, Norman Yee
Yick Wo Elementary – District 3, David Chiu
A.P.Giannini Middle School – District 4, Katy Tang
Francisco Middle School – District 3, David Chiu
Horace Mann Middle School – District 9, David Campos
Lincoln High School – District 1, Eric Mar
Mission High School – District 9, David Campos
School of the Arts High School – District 8, Scott Wiener

2012 – 2013 Statistics

- 1,008 Students touched by SFO Education ARIA & PEAK programs
- 40 SF teachers participated in SFO Education ARIA & PEAK programs
- 1,352 San Francisco students attended SFO Dress Rehearsals during the school year
- SFO Education hosted the first ever Principals Night at the Opera on Tuesday, September 5 with over 60 Principal and Assistant Principals in attendance for Verdi's *Rigoletto*

Quotes from Participating School SFUSD Administrators, Teachers and Parents

"The Opera's programs stand out for their depth," she observes. "We get professionals at the top of their game working directly with our kids to help them learn the skills needed to create their own work. Students come to view opera not as something *someone else* does, but rather as something *they* do."
~ Susan Stauter, SF Unified School District Artistic Director

"I am always amazed by the sheer number of standards touched upon through this experience - from ELA to VAPA to ELD to science to social studies to math - I think it touches then all! I'm looking forward to watching this process unfold throughout the year and seeing the end results."
~ Principal Stephanie Young, Yick Wo Elementary School

"The beauty of this program is that it ties EVERY element of teaching into the curriculum. It integrates, Literacy because kids are writing scripts, reading lines and retelling stories. They are also learning about Character, Setting, Background and Beginning/Middle/End, etc. Music skills are learned in so many ways; kids learn the importance of the solfege scale, rhythm, melody, chorus and even write their own sheet music! Often themes in Social Studies get addressed because stories usually have lessons to be learned and Conflict Resolution. Art and Math and Science SKILLS become enhanced as kids measure, paint, and build sets and props. Kids tap into their creativity as costumes are designed. Cooperative Learning is addressed as kids agree on Character assignments and working together to give a performance."
~ Susie Siegel, Participating Classroom Teacher, Yick Wo Elementary School

"My husband and I were instrumental musicians in school, so we are naturally pleased that our daughter has shown an interest in musical theater and opera. She has been able to participate in the opera program at West Portal Elementary School two years in a row. It has definitely increased her self-confidence, knowing that she was able to successfully perform a featured duet in last year's opera. She's really proud of the opera that is entirely written and performed by the kids. She sings the lyrics all the time, and has taught them to her little sister, so that they can sing them together. She is also active in the school musical, and we are grateful for the SF Opera's involvement in the school, and to the teachers at West Portal Elementary for their willingness to embrace the arts in their already full curriculum."
~ Parent of participating West Portal Elementary School classroom student

SAN FRANCISCO
OPERA EDUCATION

Quotes from Participating School SFUSD Students

"I like my opera because we did so much work on the Opera. We all did the work together as a team."
~ Rizza, 2nd Grade, El Dorado Elementary School

"I love my opera because I kept on trying and trying until we got it right."
~ Abisai, 2nd Grade, El Dorado Elementary School

"I learned about using my voice to tell a story."
~ Karen, 2nd Grade, El Dorado Elementary School

"[I learned] that opera can have anything and you have to be brave."
~ Victoria, 2nd Grade, West Portal Elementary School

"Opera class was so fun I didn't want it to end."
~ Caitlin, 3rd Grade, West Portal Elementary School

"When I started Opera, I was scared I would not be good at it. But when I took a deep breath, and sang, 'You are a bully'. That is how I started liking opera."
~ Christopher, 2nd Grade, R.L. Stevenson Elementary School

"Everything in opera was fantastic! Creating things was amazing."
~ Trinity, 2nd Grade, R.L. Steven Elementary School

"When I sing in opera I feel like a real opera singer because I have fun."
~ Cayla, 2nd Grade, R.L. Stevenson Elementary School

"I want to be in the program again because though it is hard work setting up an opera, it challenges me and is really fun."

~ Freesia, 3rd Grade, Lafayette Elementary School

"I would recommend opera because you work together and create beautiful art work. Also you get to share your voice with your teachers and maybe even your parents. You get to act like someone you might not even know. You also get to learn words from different languages. It's really fun because instead of being in the classroom you get to paint outside. You get to create music with your friends, then you get to share it all with all your friends."

~ Ruby, 3rd Grade, Rooftop Alternative School

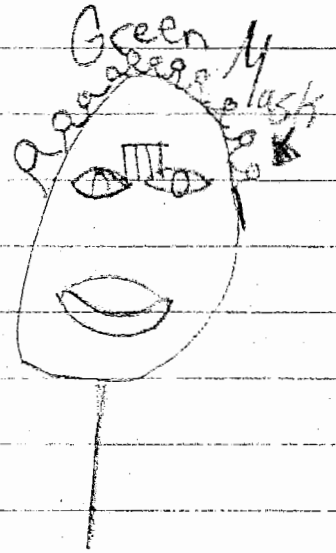
"This opera brought all of us to work as a class."

~ Angelina, 5th Grade, Yick Wo Elementary School

Dear, Ms. E_in (SF Opera Teaching Artist)

This was my first time doing Opera with this school and ever! I loved it, I want to do it more and more because it lets out all of your feelings. One of the reasons I want to thank you is because in "The Last Piece" you made most of us have masks on, so we didn't get stage fright or embaressed. I found out the week before the Opera that I have a little bit of stage fright. When I put on the mask, my stage fright went away. Another reason I want to thank you is because you kept saying things that we needed to improve but it was only because you wanted the Opera to be awesome. Again thank you for every little thing you did! We all love you!

Love,
Marisa Avila
Room 11



May 16, 2013
George Peabody School
Room 11

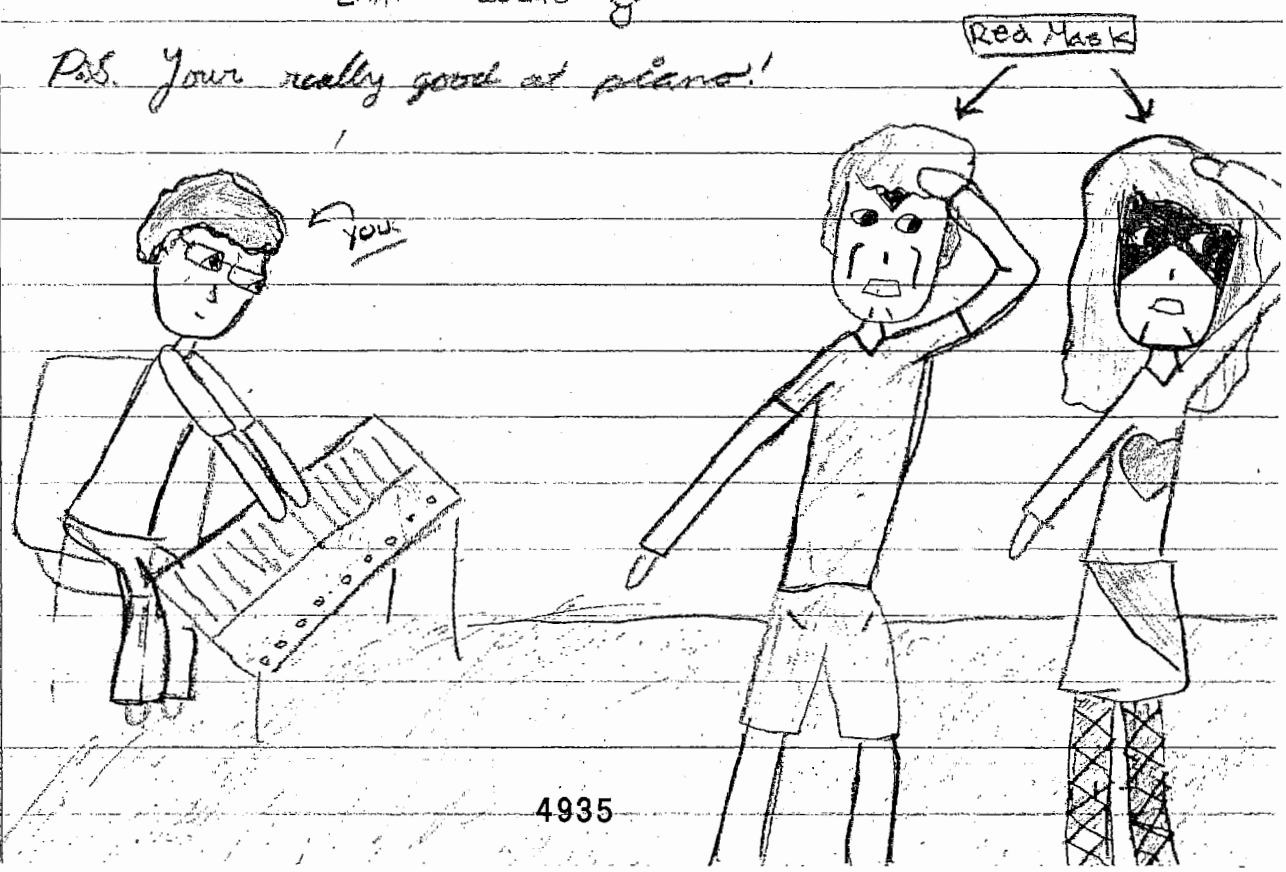
Dear Mr. Aaron,
(SF Opera Teaching Artist)

This has been a very good year. Music is a very important part in opera. It shocks me on how we made the music. Before the opera it seems impossible and afterwards you wonder how you did it. It's amazing!

Thank you a lot for your help in the opera. It was lots of fun and now a great memory.

Sincerely,
LAUREN LUCAS

P.S. You really good at piano!



Special thanks!

(SF Opera)

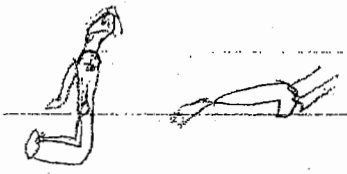
Dear Joey,

Thank you for arranging Tosca for us. We really appreciate your help. Thank you for making this happen. When you made this possible we felt like the guests there.

I really liked how Tosca & Mario Both planed how their future would go. But I was suprised when Mario got Killed!

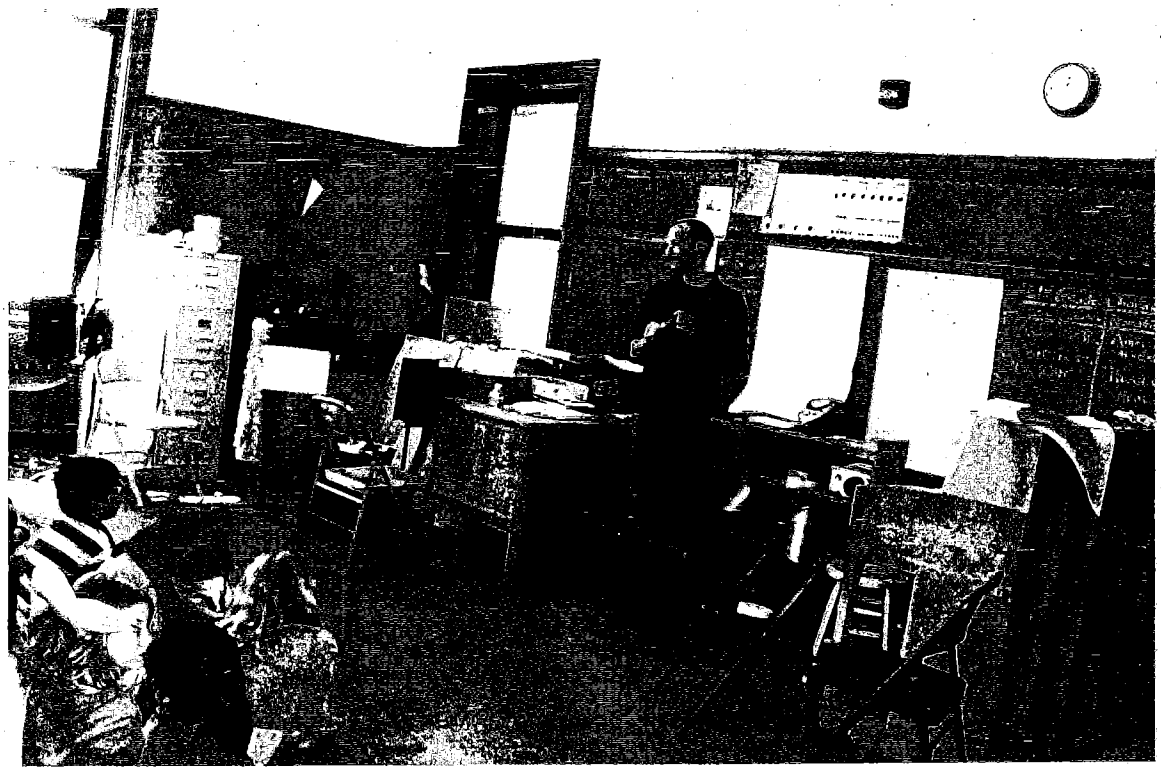
Thank you again for making my first trip to the opera possible!

Sinserely,
Mayalani



SF Opera

The Musicians of Brementown.
2nd grade
Lafayette



SF Opera

Mr. Alex Stein-our opera artist.

nextvillage
San Francisco

Dear Supervisor,

Please continue to fund NEXT Village San Francisco.
Because of our efforts and your support, low and
middle-income seniors are getting
the support they need to age-in-place.
They are also making new connections,
new friends, and enjoying social events
that improve their well-being.

Please continue that funding this year.

Sincerely, Constance Smith
94108

Approximate 100 postcard similar to the one above located in BOS File No. 130535

Board of Appeals

Budget Presentation
FY14 & FY15

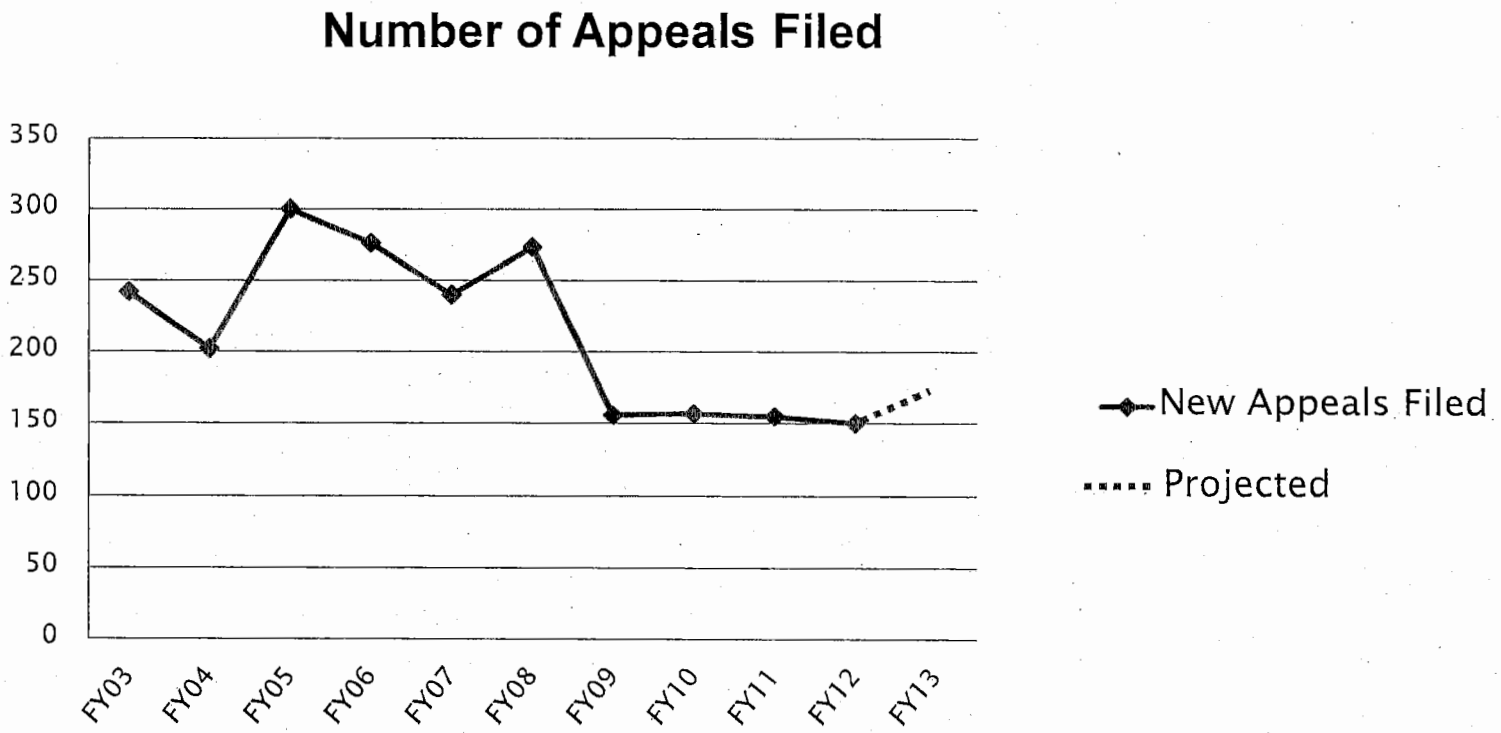
Board of Appeals

Mission

- Provide the public with a final administrative review process for the issuance, denial, suspension, revocation and modification of City permits, licenses and other determinations.

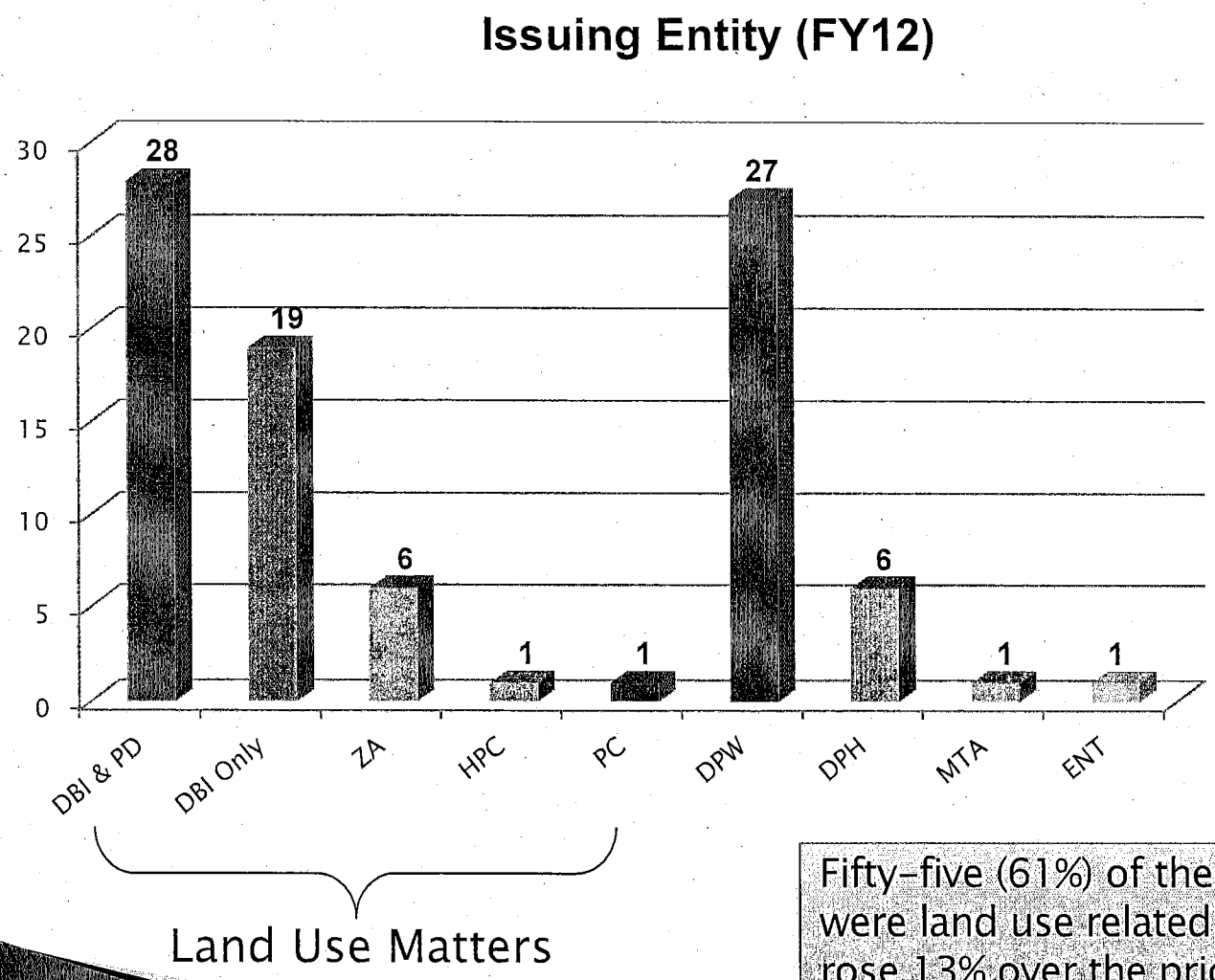
- Provide an efficient, fair, and expeditious public hearing and decision-making process before an impartial panel.

Appeal Volume



Since 2008, appeal volume declined 40% from the prior six year average. In FY13, the improved economy and associated rise in permit activity have increased appeal volume by approximately 16%.

Appeal Distribution



DBI = Dept. of Building Inspection

PD = Planning Dept.

ZA = Zoning Administrator

HPC = Historic Preservation Comm.

PC = Planning Comm.

DPW = Dept. of Public Works

DPH = Dept. of Public Health

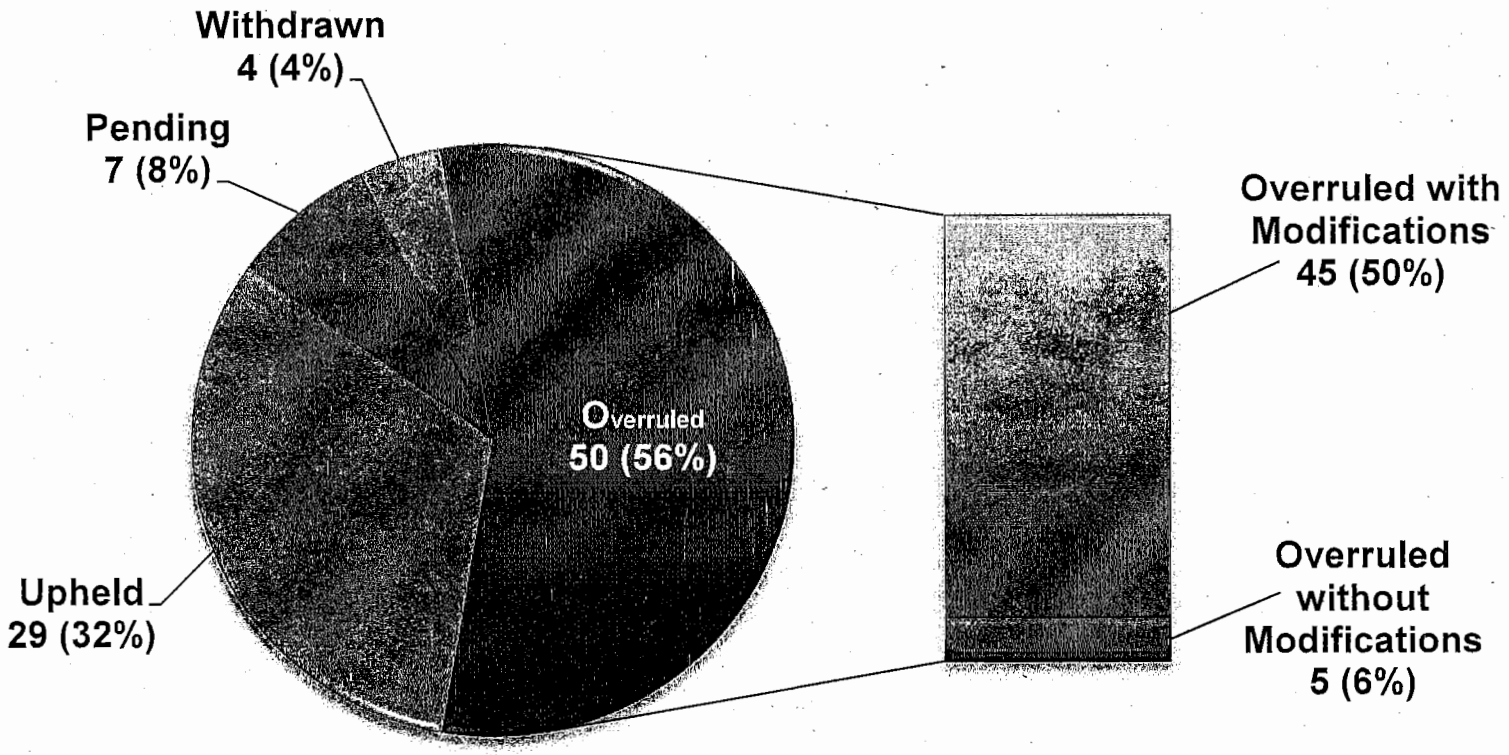
MTA = Municipal Transportation Agency

ENT = Entertainment Comm.

Fifty-five (61%) of the appeals heard in FY12 were land use related. Appeals of DPW permits rose 13% over the prior year, primarily due to an increase in Mobile Food Facility permit appeals.

Appeal Outcome

Outcome of Appeals Heard (FY12)



The Board modified half of the determinations it considered. Common modifications include revising building permits to address neighbor concerns, changing the length of permit suspensions and changing the products sold by a food truck to minimize competition with neighboring restaurants.

Revenue Sources

- Filing Fees = 5% of budget
  - Collected by Board when new appeals are filed (See Appendix A)
- Surcharges = 95% of budget
  - Collected on new and renewed permits (See Appendix B)
  - Rate proportional to % of cases originating from each department
  - Controller may increase annually by CPI; adjustment beyond CPI requires legislation
  - Legislation to adjust some surcharges under consideration
    - Rate levied on DPW permits may be inadequate to cover its share of costs
    - Rate levied on SFPD permits may exceed share of costs
    - New surcharge needed for some DPH permit types appealed to the Board

Two Year Budget Proposal

- FY14: Minor increase proposed (1% or $9,642)
  - Increases are for mandatory personnel expenses
  - Largely offset by adjustments made to better reflect utilization of:
    - Indirect cost reimbursement
    - Certain fringe benefit line items
    - SFGTV work order
  - Remaining increase covered by projected rise in surcharge revenue based on anticipated increased in Citywide permit volume
- FY15: No changes proposed
  - Additional salary increases offset by reductions to fringe benefit expenses

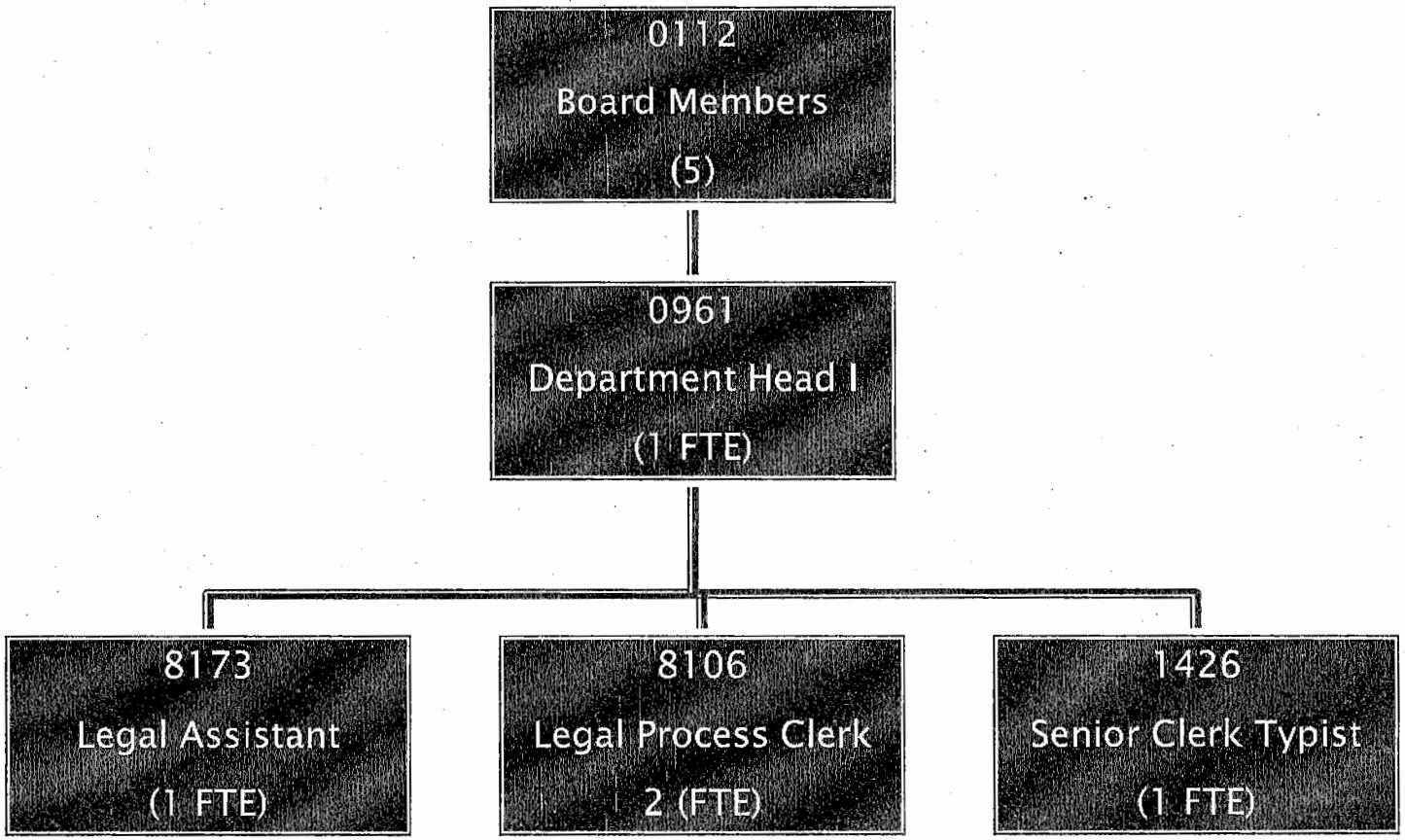
Budget Detail

EXPENDITURE BUDGET	FY 13 Budgeted	FY14 Proposed	Change from FY13	FY15 Proposed	Change from FY14
SALARIES & FRINGE BENEFITS	618,632	637,240	18,608	637,557	317
INDIRECT COST REIMBURSEMENT	6,723	0	(6,723)	0	0
PROFESSIONAL SERVICES	57,992	57,992	0	57,992	0
OTHER CURRENT EXPENSES	13,700	13,700	0	13,700	0
MATERIALS & SUPPLIES	9,398	9,398	0	9,398	0
SERVICES OF OTHER DEPARTMENTS	225,998	223,755	(2,243)	223,438	(317)
TOTAL EXPENDITURE BUDGET	932,443	942,085	9,642	942,085	0

REVENUE BUDGET	FY13 Budgeted	FY13 Projected Actuals	FY14 Proposed	Change from FY13	FY15 Proposed	Change from FY14
SURCHARGES	886,406	860,470	896,048	9,642	896,048	0
APPEAL FILING FEES	46,037	42,872	46,037	0	46,037	0
TOTAL REVENUE	932,443	903,342	942,085	9,642	942,085	0

FTEs

- Staff reductions occurred at the onset of the economic downturn
- No changes proposed to current staffing level



Accessibility of Services

Language Access

- Key documents translated into Spanish & Chinese
- Bilingual staff fluent in Cantonese, Mandarin and Spanish
- Contract for Language Line services in place
  - Over-the-phone interpretation services in over 170 languages
  - Service availability posted at reception desk in multiple language
  - All staff trained on use
- Interpreter services available at Board meetings upon request

Socioeconomic Awareness

- Diverse Board membership
- Board and staff assist parties & members of the public who have no representation, limited education and/or English language skills to ensure a fair process for all participants

Appendix A
Current Filing Fees

ZONING ADMINISTRATOR VARIANCE	$600
OTHER ZONING ADMINISTRATOR DECISION: LETTER OF DETERMINATION; NOTICE OF VIOLATION; STOP WORK ORDER REQUEST; PLANNING COMMISSION ACTION	$600
DEPT. OF BUILDING INSPECTION RESIDENTIAL HOTEL OR APARTMENT CONVERSION PERMIT	$525
DEPT. OF BUILDING INSPECTION BUILDING ALTERATION, DEMOLITION OR OTHER PERMIT	$175
DEPT. OF BUILDING INSPECTION IMPOSITION OF PENALTY	$300
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT ISSUED TO BUSINESS OWNER OR OPERATOR	$375
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT TO EMPLOYEE OR CONTRACT WORKER	$150
POLICE DEPT. & ENTERTAINMENT COMMISSION PERMIT REVOCATION OR SUSPENSION	$375
DEPT. OF PUBLIC WORKS TREE REMOVAL WHEN INITIATED BY CITY	$100
OTHER ORDER OR DECISION (TAXI, TOBACCO, MASSAGE, TREE REMOVAL, FOOD TRUCK, ETC.)	$300
REHEARING REQUEST & JURISDICTION REQUEST	$150

Appendix B
Current Surcharge Rates

PERMIT ISSUING DEPARTMENT	CURRENT SURCHARGE
DBI AND PLANNING	$25.00
DEPARTMENT OF PUBLIC HEALTH	$52.00
DEPARTMENT OF PUBLIC WORKS	$6.00
ENTERTAINMENT COMMISSION	$4.00
MUNICIPAL TRANSPORTATION AGENCY (TAXI)	$7.00
POLICE DEPARTMENT	$26.50

Surcharges are calculated by (1) determining the number of appeals filed in the prior fiscal year that originated with actions taken by each funding department; (2) applying the percentage of appeals for each department to the Board's budget to determine the dollar amount each funding department should contribute; and (3) dividing this dollar amount by the number of appealable permits issued by each funding department.

BOARD OF SUPERVISORS

FY 2013-14 and FY 2014-15 Proposed Budgets

June 17, 2013

1

Major Departmental Initiatives

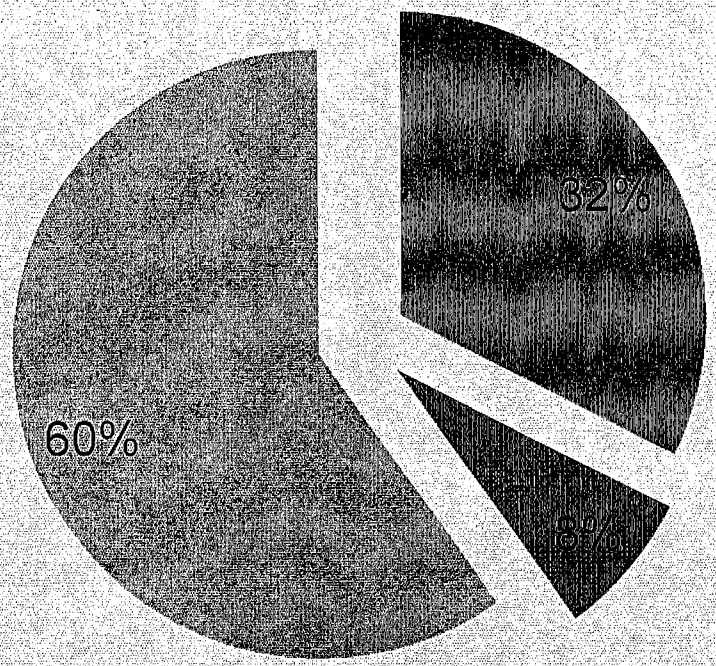
- Assessment Appeals Board
  - Property tax refund process improvements
    - Collaborative, multi-departmental project
    - Streamline and speed property tax refunds
    - AAB to hold evening hearings with Assessor Recorder's Office
      - Residential property (1-4 unit) hearings
      - Increase from 16 to 24 hearings per month
  - Appeals tracking system replacement
    - COIT funded for $350,000
    - To replace unsupported, outdated system
      - Phase I in process (database migration)
      - Phase II on schedule (automate processes)
- Future Projects
  - Records management and digitization
  - Boards and commissioner tracking system upgrade

Staffing Plan

- Staff Transitions in Fiscal Year 2012-13
  - New Supervisors joined the department
  - New Supervisors' staff hired
  - IT Lead retirement replaced
  - Records Manager hired
  - Youth Commission third position filled
- Reclassifications
  - No reclassifications are currently included in the budget

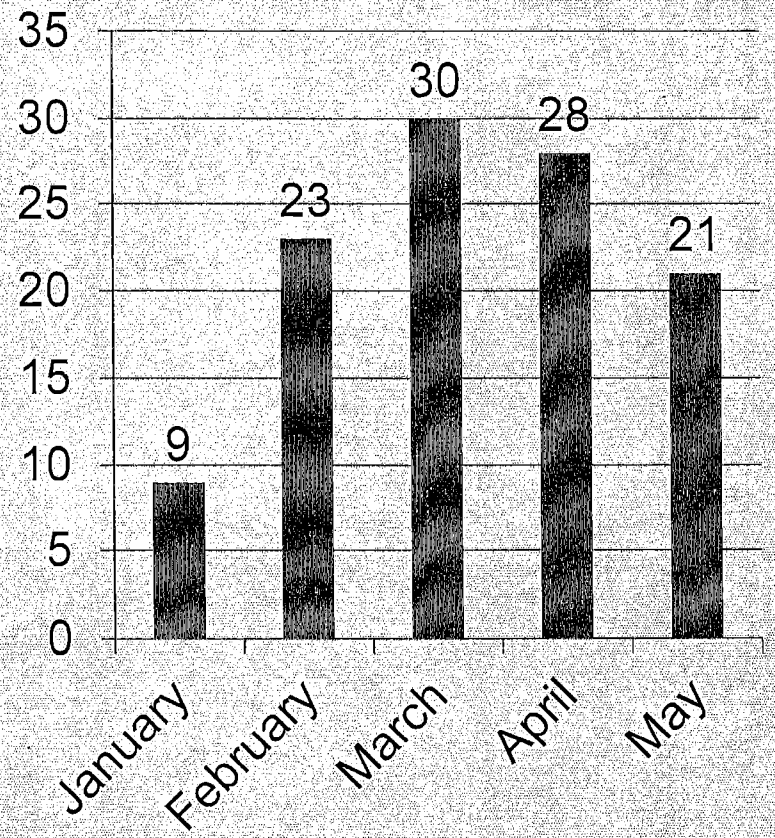
Youth Commission Outreach

Activities



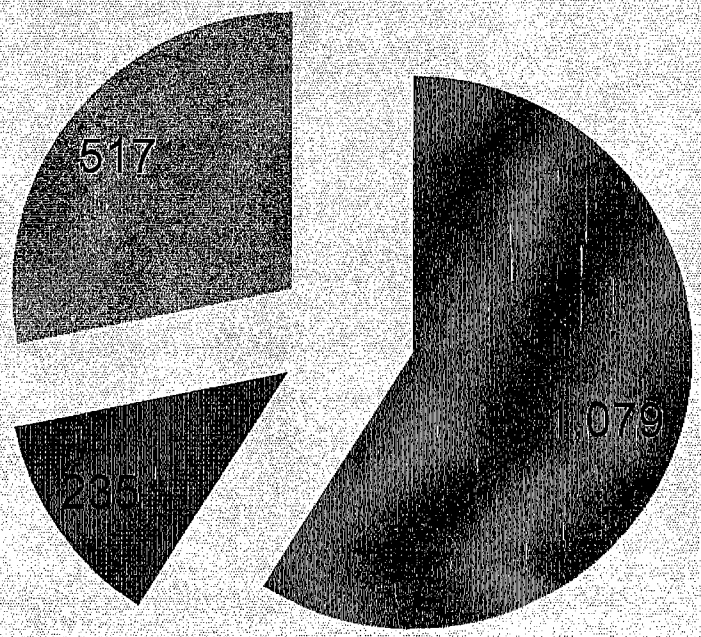
- Community Meetings
- Events
- Direct Engagement with Youth Programs & Organizations

Number of Activities



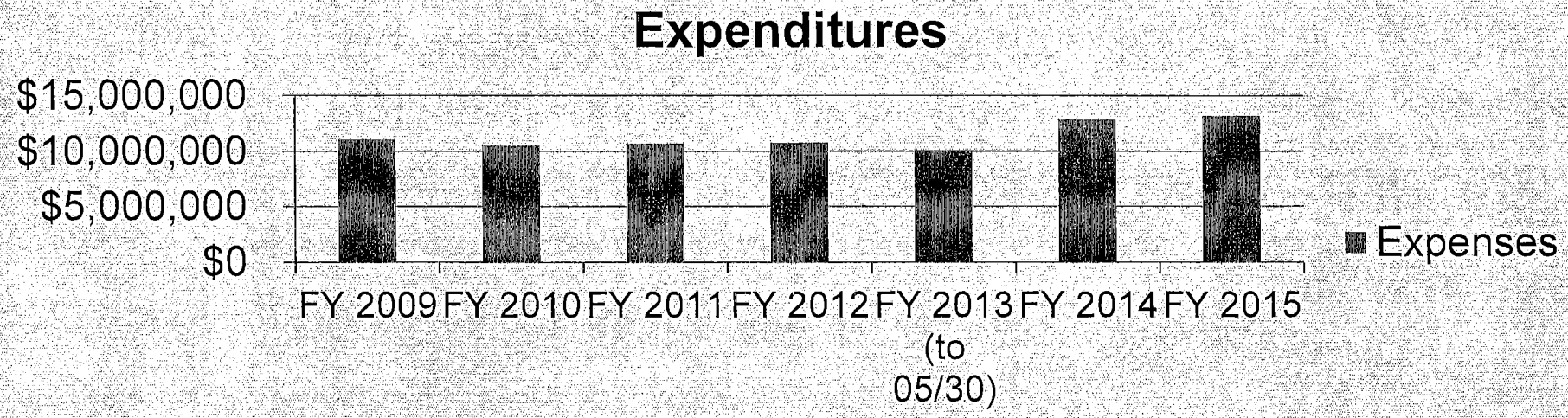
Percentage of Youth/Providers Reached by Outreach Position

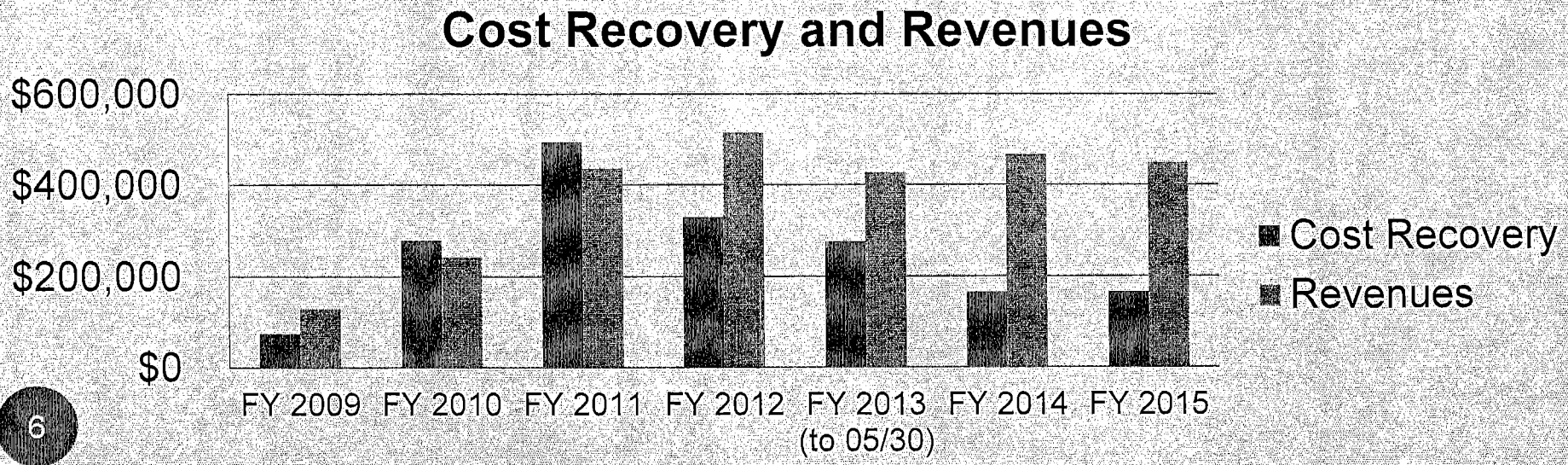
1,831 Youth Reached January – May, 2013



- Community Meetings
- Events
- Direct Engagement with Youth Programs & Orgs

Expenditures and Revenues:
Historical Actuals and Proposed Budgets





Major Expenses and Revenues

- Total expenditures $12.9M in 2013-14 and $13.2M in 2014-15
  - $9.7M and $10.0M for salaries and benefits (76% of total)
  - $2.0M for budget and legislative analysis (15% of total)
  - $1.2M for all other costs (9% of total)
    - Comprehensive Annual Financial Report (CAFR) contract
    - Work orders
    - Materials & supplies
    - Non-personnel services
    - AAB Project

- Total revenues $468,000 in 2013-14 and $450,000 in 2014-15
  - AAB appeals revenue $415,000 and $397,000
    - Appeals projected to remain high, but begin to return to usual levels in FY 2013-14

Changes from Department Submission

Category	Current Year	Department	Mayor	Change
AAB Evening Hearings	0	0	$86,232	$86,232
Supervisor Salaries	1,162,954	1,162,954	1,183,974	21,020
Fringe Benefit Costs	2,597,933	3,038,980	2,928,529	(110,451)
Work Order Costs (Risk, DT, SFGTV)	213,375	212,600	233,461	20,861
Total	**$3,974,263**	**$4,414,534**	**$4,432,196**	**$17,662**

QUESTIONS

Office of the City Administrator

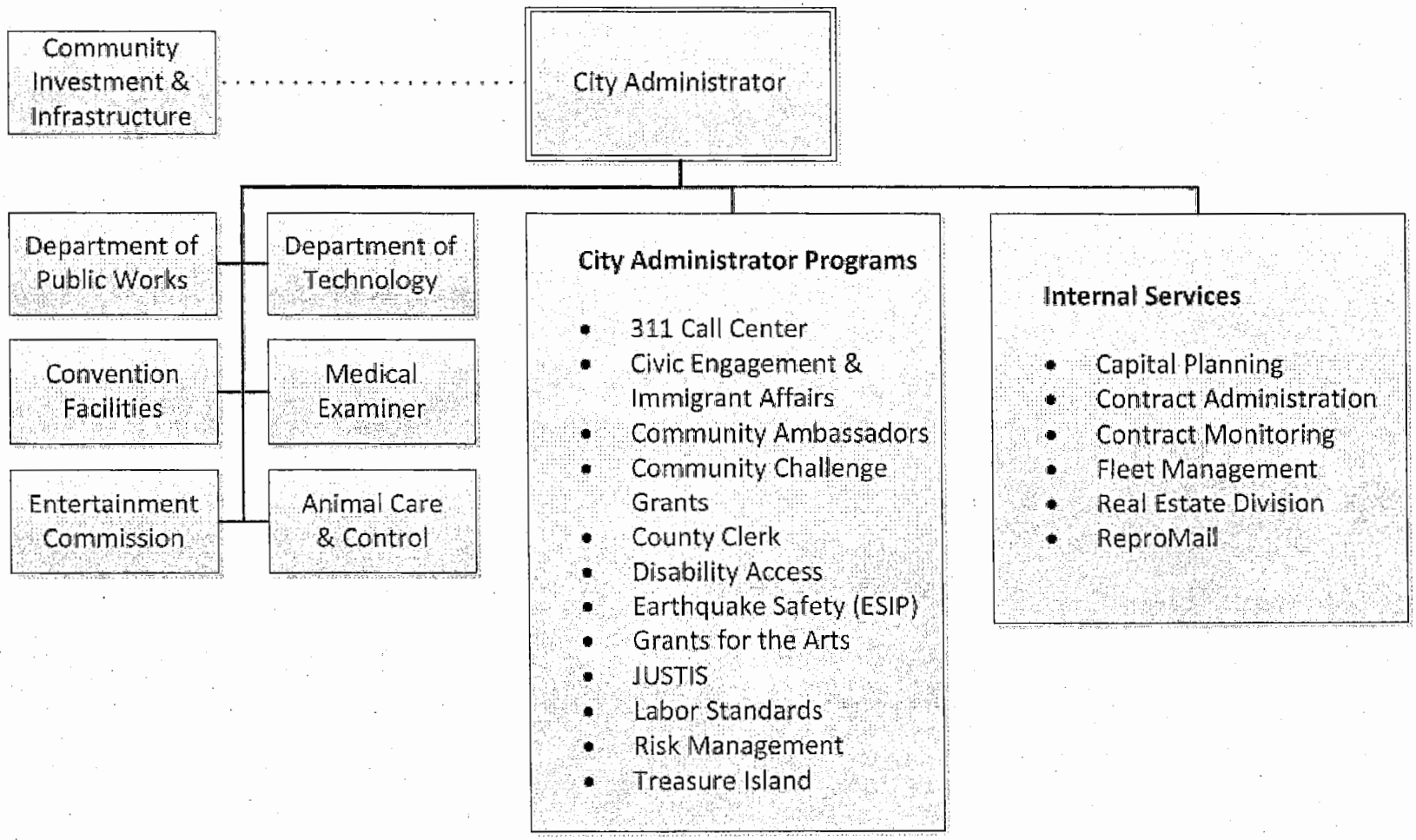
FY2013-15 Budget Presentation

Budget and Finance Committee

June 17, 2013

Naomi Kelly, City Administrator

Organizational Structure of City Administrator's Office



Two-year budget outlook

1. Annual budgets

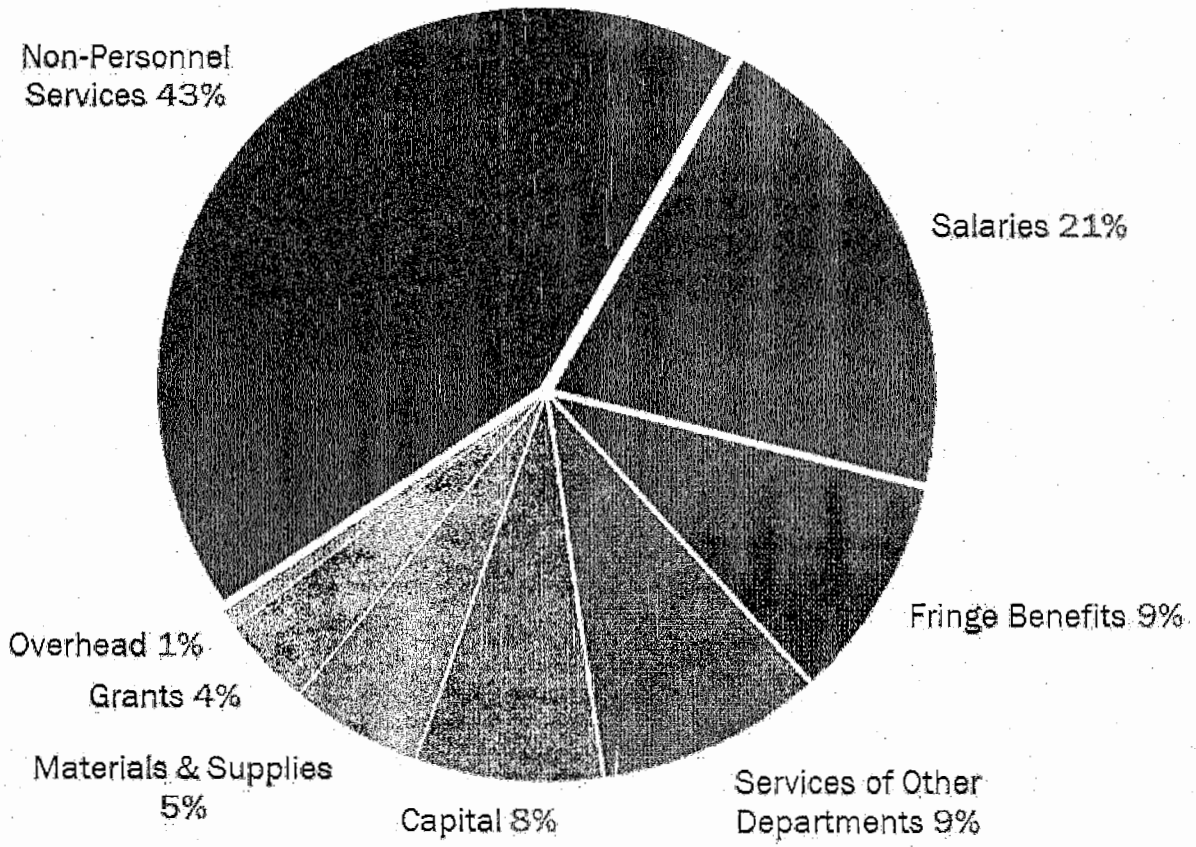
   FY12-13: $268.6M **FY13-14:** $294.9M **FY14-15:** $292.7M

2. Capital investments net increase by $8.3M to $22M in FY14

3. FY13-14 program budget increases to meet operational needs
   a. Facilities Maintenance ($5.1M)
   b. Vehicle Maintenance & Fueling ($4.4M)
   c. Risk Management ($3.9)
   d. Grants for the Arts ($.9M)

4. Other divisions' budgets relatively stable

FY13-14 Department Uses by Expenditure Type



FY13-15 Department Uses by Program (Millions)

Program	FY13-14 Proposed	Change from FY12-13	FY14-15 Proposed	Change from FY13-14
311 Call Center	11.5	0.6	11.8	0.3
Animal Care and Control	5.7	0.3	5.0	-0.7
Capital Asset Planning	0.8	0.0	0.8	0.0
Central Office	10.5	1.1	10.4	-0.1
Contract Monitoring	4.7	0.2	4.0	-0.7
County Clerk	1.9	0.0	1.9	0.0
Earthquake Safety Program	0.6	0.2	0.6	0.0
Entertainment Commission	0.9	0.0	0.9	0.0
Fleet Management	31.4	4.4	32.2	0.8
Grants For The Arts	12.8	0.9	12.8	0.0
JUSTIS Project	3.4	-0.1	3.4	0.0
Mayor's Office on Disability	7.9	-0.5	5.5	-2.4
Medical Examiner	11.4	5.2	6.7	-4.7
Moscone Expansion Project	3.4	1.7	0.0	-3.4
Neighborhood Beautification	1.8	0.0	1.4	-0.5
OCEIA - Community Ambassador Program	0.6	0.1	0.7	0.1
Office of Civic Engagement & Immigrant Affairs	2.0	0.2	2.0	0.0
Office of Community Investment and Infrastructure	0.7	0.7	0.8	0.0
Office of Contract Administration	5.4	0.3	5.5	0.2
Office of Labor Standards Enforcement	3.7	0.4	3.8	0.1
Real Estate Facilities Maintenance	45.8	5.1	50.9	5.1
Real Estate Special Services	27.4	0.5	29.9	2.5
ReproMail	6.9	0.8	6.8	-0.1
Risk Management	18.3	4.0	18.4	0.1
Tourism Events	73.6	0.1	74.7	1.1
Treasure Island	1.9	0.2	1.8	-0.1
Total	294.9	26.8	292.7	-2.2

FTE position changes

1. FY13-14 FTE Change = 28.76
    a. Real Estate Division Facilities Maintenance = 15.31
    b. OCII Management Positions = 3
    c. ReproMail Positions = 1.31
    d. OCEIA Tagalog Translator = 0.77
    e. Position annualization and attrition adjustments = 8.37
2. FY14-15 FTE Change = 16
    a. Real Estate Division: new Public Safety Building = 14.62
    b. Position annualization and attrition adjustments = 1.75

Major initiatives

1. Revitalizing communities and creating jobs
   a. Mid-Market / Community Benefit Agreements
   b. Construction Workforce Advisory Committee / Local Business Enterprise
   c. SFMade
2. Making government more responsive
   a. Contracts monitoring for Local Business Enterprise and domestic partner benefits administration
   b. Community Ambassadors Program
3. Strengthening disaster preparedness
   a. Earthquake Safety Implementation Program (ESIP)
   b. Lifelines Council

Job creation

1. Community Challenge Grants

   $905,000 in contract awards will create approximately 200 jobs for youth, young adults and the homeless to promote safe, clean and inclusive communities by developing community gardens, implementing green storm water management practices, abating graffiti, removing litter, and maintaining streets.

2. Community Ambassadors Program – OCEIA

   Provides 30 locally-hired jobs and training to ameliorate community tensions, inform/assist residents, and improve public safety in Districts 6 and 10.

3. Summer internship programs

   Creates 30 jobs for youth and young professionals throughout the agency's divisions by partnering with programs such as Project Pull, YouthWorks and MatchBridge.

4. Mid-Market Community Benefit Agreements

   Agreements with companies to promote workforce and community development in the Central Market and Tenderloin. Six CBAs have been executed so far, including Zendesk, Yammer and Twitter. More CBAs, including Spotify, are expected this year.

Language access

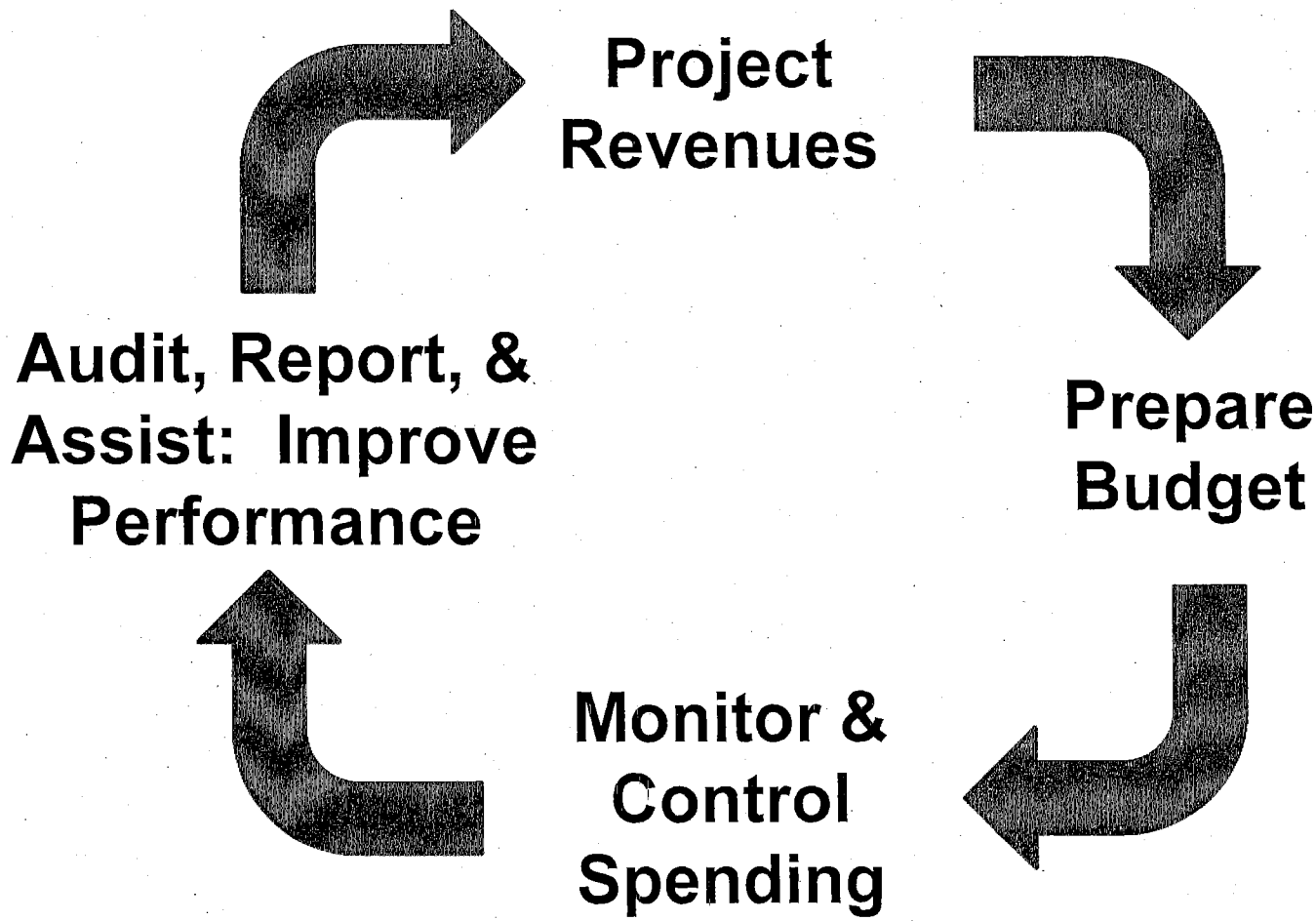
1. GSA's Office of Civic Engagement & Immigrant Affairs oversees compliance with the Language Access Ordinance, and provides technical assistance, training and resources for all city departments to improve language access for SF residents with limited English proficiency (LEP)
2. OCEIA's Language Services Unit has provided over 7,500 hours of interpretation:
    a. Serving over 2,000 immigrant, monolingual, and LEP persons at more than 70 public events, including Board of Supervisor hearings; and Budget Town Hall, Redistricting, and Commission meetings
    b. Translating hundreds of documents and websites
    c. Assisting over 150 victims of major fires
3. Community Ambassadors provided bilingual information to over 30,000 residents in the Bayview and Mid-Market areas
4. Language Line provides interpretation for 170+ languages

City and County of San Francisco

Controller's Office

FY 2013-14 and FY 2014-15
Proposed Budgets

Controller's Office Functional Cycle

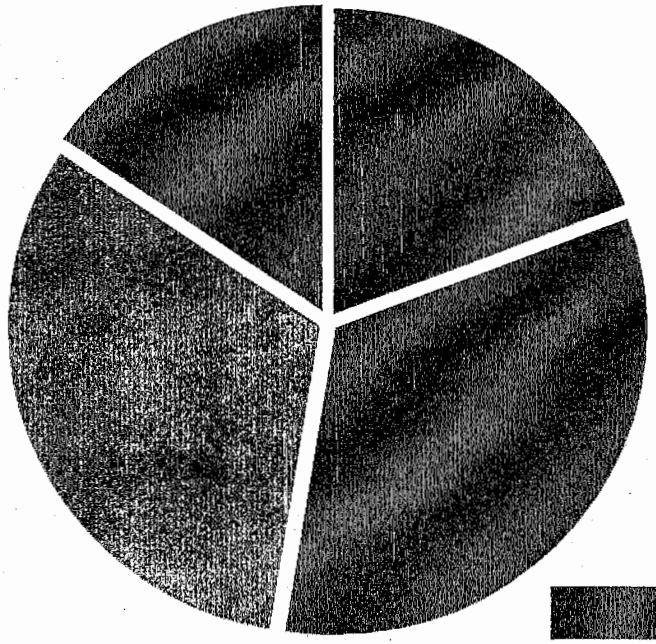


FY13-14 Expenditures & Positions

Total Budget: $44.3M ($13.5M General Fund)
Net Operating Positions: 204 FTE

Management, Budget and Analysis; Economic Analysis; Public Finance
$6.2 million (14%)

Accounting Operations and Financial Systems
$10.5 million (24%)



City Services Auditor
$13.7 million (31%)

Payroll and eMerge
$13.9 million (31%)

	FY13	FY14	FY15
Budget	38.8M	44.3M	43.7M
GF	11.2M	13.5M	12.7M
FTE	198	204	206

Highlights of FY2013-14 Initiatives

- Scoping phase of the replacement of the City's financial system
- Implementing a disaster recovery site for our core financial systems
- Rolling out additional functions for our new payroll, human resources, and benefits system (eMerge)
- Enhancing public reporting & transparency tools (SFOpenBook)
- Integrate Successor Redevelopment Agency into City operations

Highlights of FY2013-14 Initiatives

Major technical assistance & audits:

- Federal healthcare reform
- Wellness & other employee cost management efforts
- Public safety projects: 911 staffing, district boundaries, others
- Gross receipts implementation & other tax department work
- Performance & internal control audit programs
- Benchmarking & performance reporting

Committee Questions

Equity & Equal Access

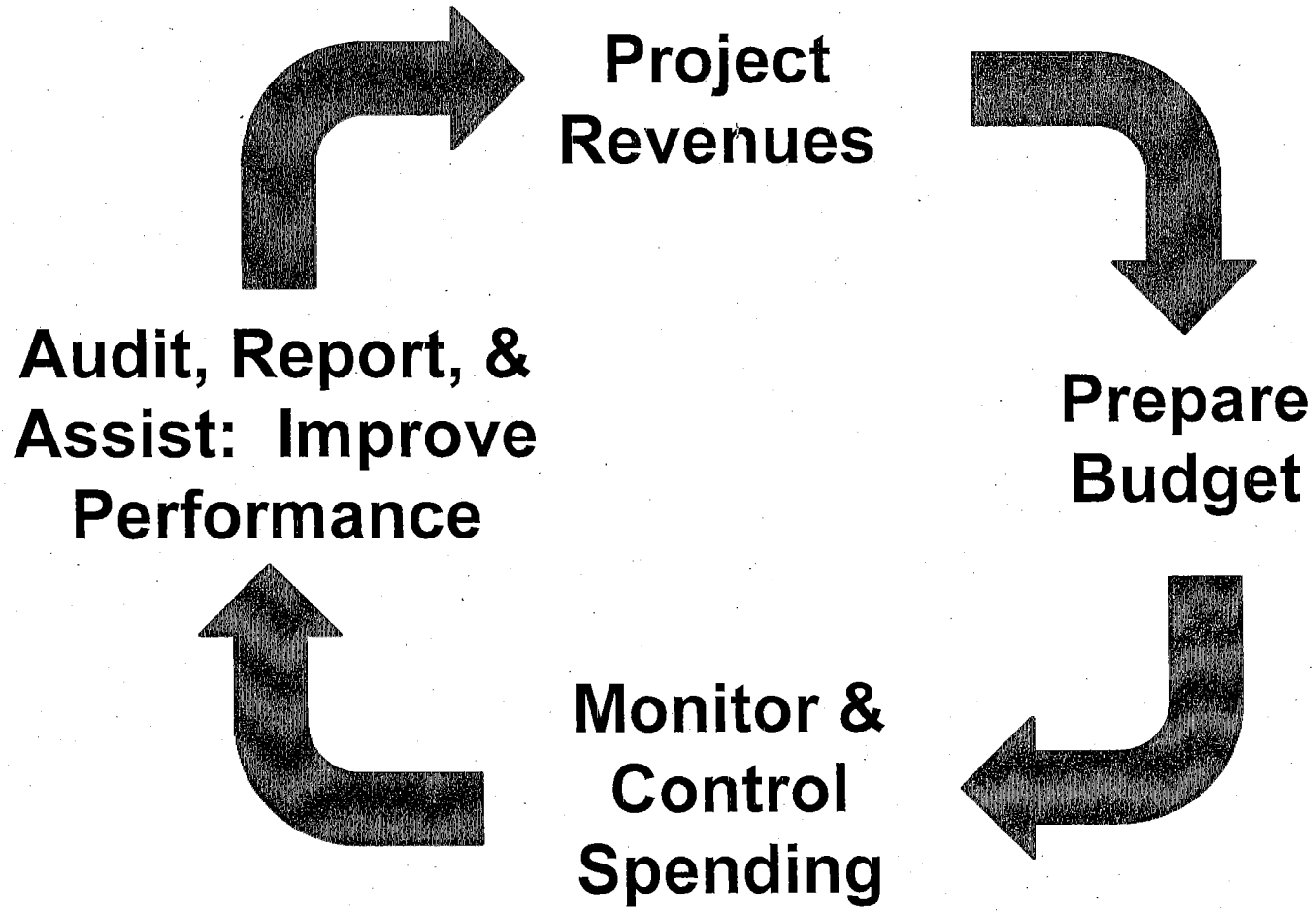
- Language access for public customers
- Performance reporting that allows analysis of geographic, socioeconomic, and ethnic variances (City Survey, parks, streets, other reports)
- Beyond auditing of non-profit providers: Capacity building & reviews serving various demographic or geographic populations

City and County of San Francisco

Controller's Office

FY 2013-14 and FY 2014-15
Proposed Budgets

Controller's Office Functional Cycle



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City and County of San Francisco

Controller's Office

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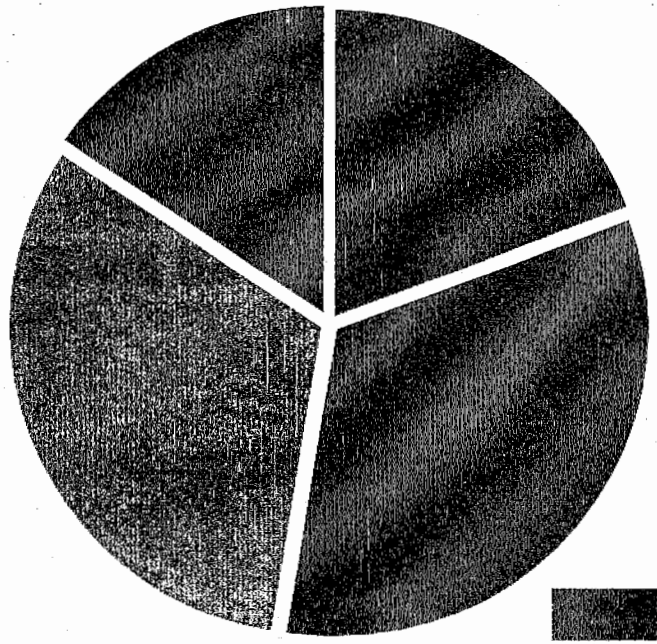

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Department of Building Inspection Mission and Services

To serve the City and County of San Francisco and the general public by ensuring that life and property within the City and County are safeguarded, and to provide a public forum for community involvement in that process.

Provide Plan Review and Inspection Services to enforce Building, Electrical, Plumbing, Mechanical and Housing Codes; Code Enforcement; and Records Management.

FY 2013-14 and FY 2014-15 Changes in Budget

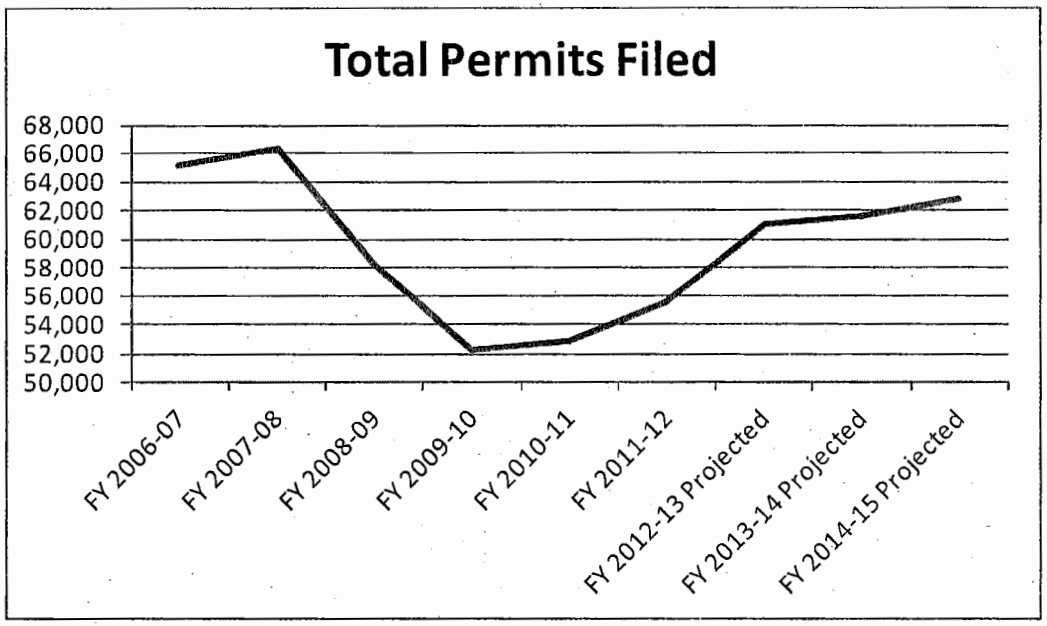
	FY 2012-13 Budget	FY 2013-14 Proposed	FY 2014-15 Proposed
Sources			
Charges for Service and License Fees	49,527,191	56,559,494	57,706,032
Other Operating Revenues	442,977	700,201	603,202
Use of Fund Balance	259,830	21,581,981	6,578,729
	50,229,998	78,841,676	64,887,963
Uses			
Operating	49,929,998	56,107,133	57,461,013
One-time	300,000	22,734,543	7,426,950
	50,229,998	78,841,676	64,887,963

	FY 2012-13	FY 2013-14	FY 2014-15
Operating FTE	265.82	285.09	291.55
Off-budget FTE			
Conversion Project	5.85	7.00	7.00
Soft Story	0	3.77	4.77
Subtotal	5.85	10.77	11.77
Grand Total	271.67	295.86	303.32

- Charges for services and license fees budgeted at actual FY 2012-13 levels.
- Increase in fund balance for one time uses including vehicles, TI work, capital reserve, seed funding for emergency orders and Mandatory Soft Story Program.
- Addition of 19.27 FTE in FY 2013-14 and additional 7.46 in FY 2014-15.
- Overtime used to cover staff shortages.

SAN FRANCISCO DEPARTMENT OF BUILDING INSPECTION

Increased Workload In Permit Services



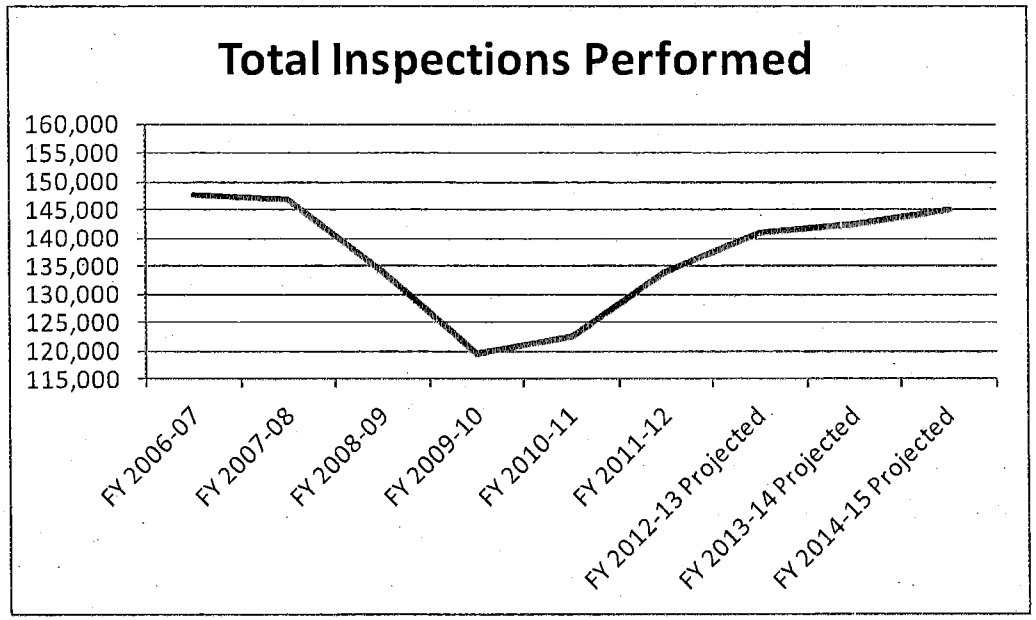
NEW RESOURCES REQUESTED

Permit Services	FY 2013-14	FY 2014-15
Engineers	2	2
Inspectors - Soft Story	2	2
IS Business Analyst - Soft Story	1	0
Permit Technicians	2	0
	7	4

- Number and complexity of permits is increasing.
- Engineers and plan checkers split between over the counter review and review of complex submitted plans.
- Additional staff required to keep up with the increased volume, complex projects, and new code requirements for the Mandatory Soft-Story Retrofit Program, energy, green building, and water conservation.

SAN FRANCISCO DEPARTMENT OF BUILDING INSPECTION

Increased Workload In Inspection Services



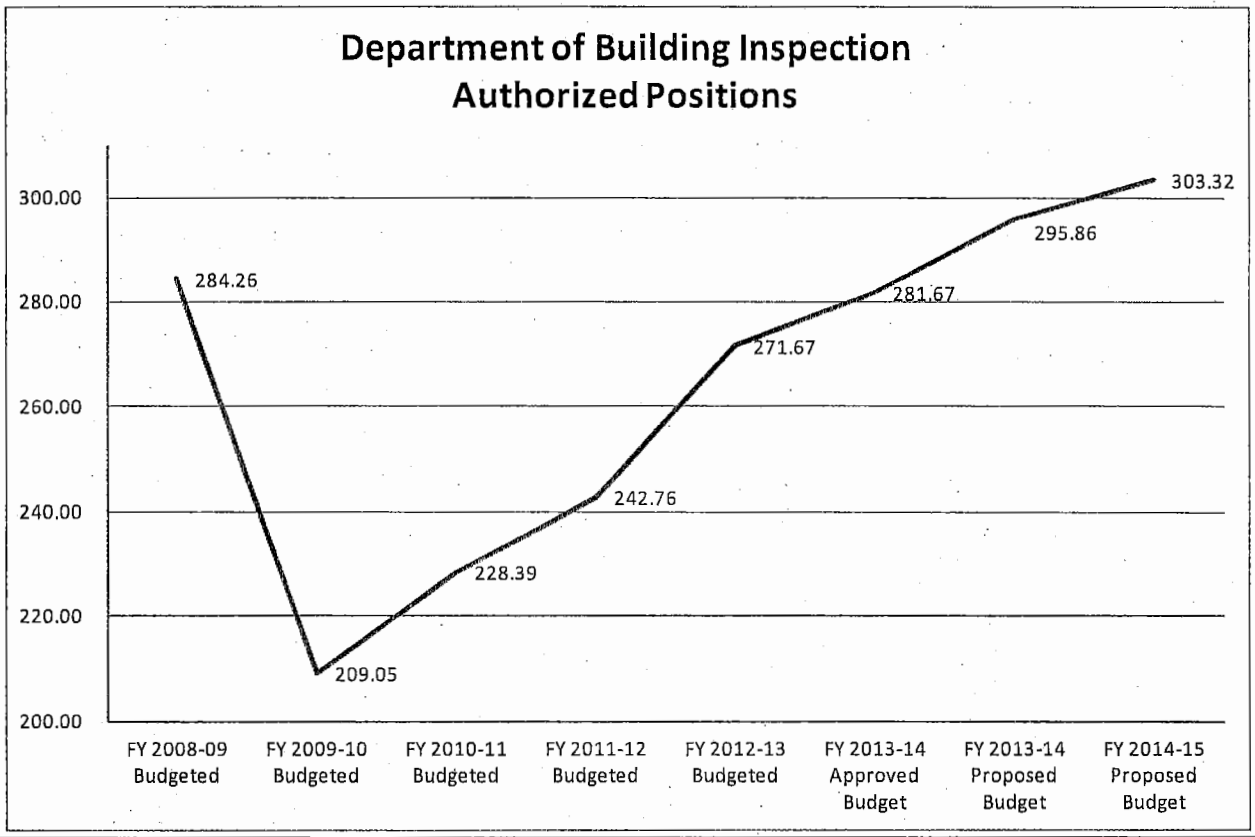
NEW RESOURCES REQUESTED

Inspection Services	FY 2013-14	FY 2014-15
Building Inspectors - Building	2	0
Senior Building Inspectors - Building	1	0
Building Inspectors - Code Enforcement	4	0
Chief Building Inspectors - Code Enforcement	1	0
Senior Electrical Inspectors	1	0
	9	0
Temporary Help	0.63	0

- Number of required inspections increasing as the number of permits grows.
- Increasing its emphasis on code enforcement operations.
- Additional staff are required to keep up with the volume of inspections and new regulations on high rise buildings.

FY 2013-14 and FY 2014-15 Budget - Positions

- As the construction activity has increased, additional staff is required to meet the increased demand.
- This includes engineers, inspectors and support staff.



Change from Prior Year	FY 2008-09 Budgeted	FY 2009-10 Budgeted	FY 2010-11 Budgeted	FY 2011-12 Budgeted	FY 2012-13 Budgeted	FY 2013-14 Approved Budget	FY 2013-14 Proposed Budget	FY 2014-15 Proposed Budget
Number Change		-75.21	19.34	14.37	28.91	10.00	14.19	7.46
Percent Change		-26%	9%	6%	12%	4%	5%	3%

SAN FRANCISCO DEPARTMENT OF BUILDING INSPECTION

FY 2013-14 and FY 2014-15 Budget - Major Initiatives/Projects

- Developing exams for the engineers, inspectors and clerks; full staffing projected by January 2014.
- Implementing new legislation requires additional positions:
  - Mandatory soft-story retrofit ordinance, and
  - Green Buildings , Energy and Water conservation .
- Purchasing 10 replacement and 25 new electric or hybrid plug-ins vehicles for field staff.
- Performing a fee study $150,000.
- Performing a facilities master plan $400,000.
- Funding capital projects based on the results of the facilities master plan using one-time revenues:
  - Generator Upgrade $1,828,766 over two years,
  - Phone System Upgrade $400,000,
  - Elevator Upgrade/Replacement $1,500,000 over two years,
  - HVAC Upgrade/Replacement $2,500,000 over two years,
  - Tenant Improvements $4,642,000 over two years, and
  - Capital Reserve $15,000,000.
- Ensuring funding is available in the future by designating $17.0 Million in the operating fund balance for a economic stabilization reserve.

SAN FRANCISCO DEPARTMENT OF BUILDING INSPECTION

Socioeconomic Equality

- DBI is taking efforts to ensure culturally appropriate services are provided
  - Bilingual services - Cantonese, Mandarin and Spanish, 11.3% of customer interactions
  - Code Enforcement Outreach Program and Single Resident Occupancy (SRO) Collaboratives – total of 8,725 people served per year
  - Small business assistance
    - Waived fees for installation of awnings City-wide in May
    - Implementing hardship provision for existing commercial buildings to achieve compliance with State accessibility requirements – a majority of TIs exercise provision
  - Protection of elderly - waived fees for 60 days for permits to install grab bars in SROs common bathing areas – on 161 permits

- Emerging needs and how addressed in the proposed budget
  - Increased need for Housing Inspection and Code Enforcement activities to improve living conditions
    - Filling Housing Inspector vacancies and increasing Building Inspectors in Code Enforcement
    - Increase in training for Housing Inspectors on mental health issues within the SROs
  - Increase in the number of outreach activities within all areas of the City in culturally competent manner
  - Increase in technical staff to address issues of homeowners such as the Mandatory Soft Story Retrofit legislation

San Francisco Human Rights Commission FY13-15 Budget Presentation to the Board of Supervisors

June 17, 2013

Theresa Sparks
Executive Director

www.sf-hrc.org

Table of Contents

Topic	Slide Number(s)
Table of Contents	2
Agency Overview	3
2012 Performance Data by Division	4-6
FY 13-15: Budget Overview	7
FY 13-15: Positions	8
FY 13-15: Sources	9
FY 13-15: Uses	10
FY 13-15: Major Initiatives	11

Agency Overview

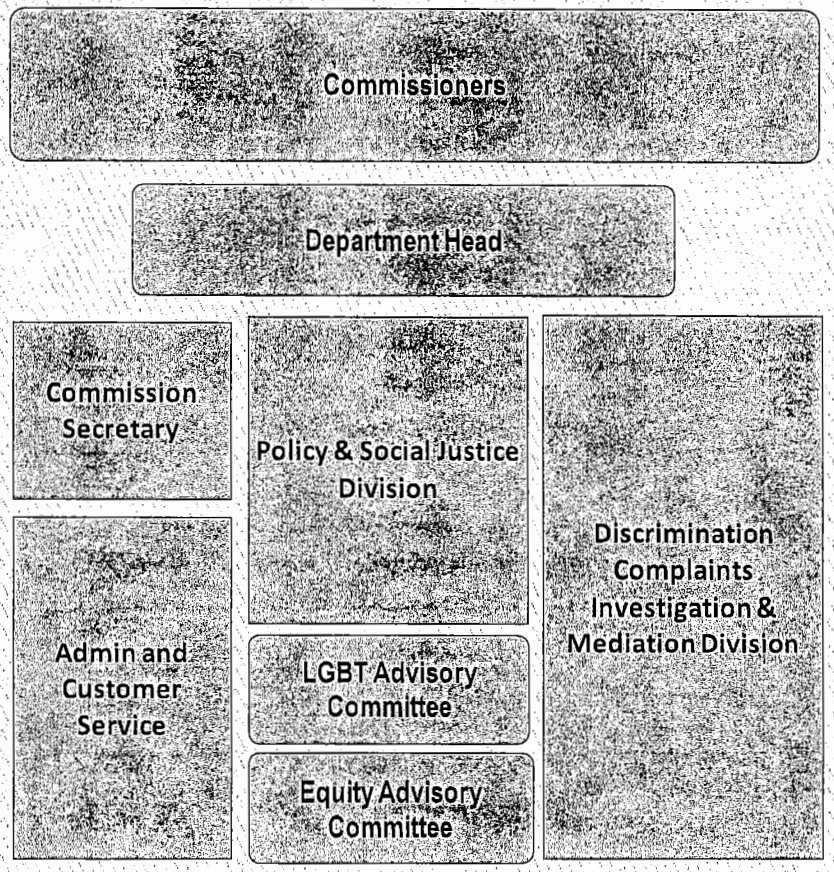
Established: 1964

The San Francisco Human Rights Commission provides leadership and advocacy in securing, protecting and promoting human rights for all people. The mission of the agency is to:

- Study, investigate and mediate incidents of discrimination and intergroup tension;
- Prepare, encourage and coordinate programs of voluntary affirmative action;
- Prepare and disseminate educational materials relating to prejudice and discrimination; and
- Provide guidance and technical assistance to private persons, public agencies and private institutions.

www.sf-hrc.org

Charter Commission: 1990



2012 Performance Data by Division

Discrimination Complaints Investigation and Mediation Division

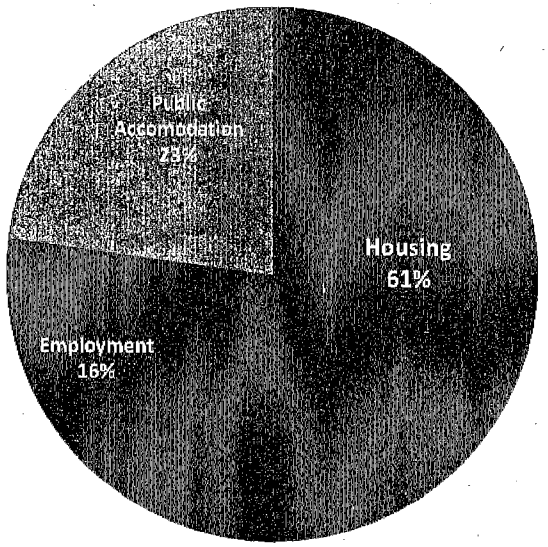
1766
TOTAL NUMBER OF INQUIRIES & INTAKES

105
TOTAL NUMBER OF NEW COMPLAINTS FILED

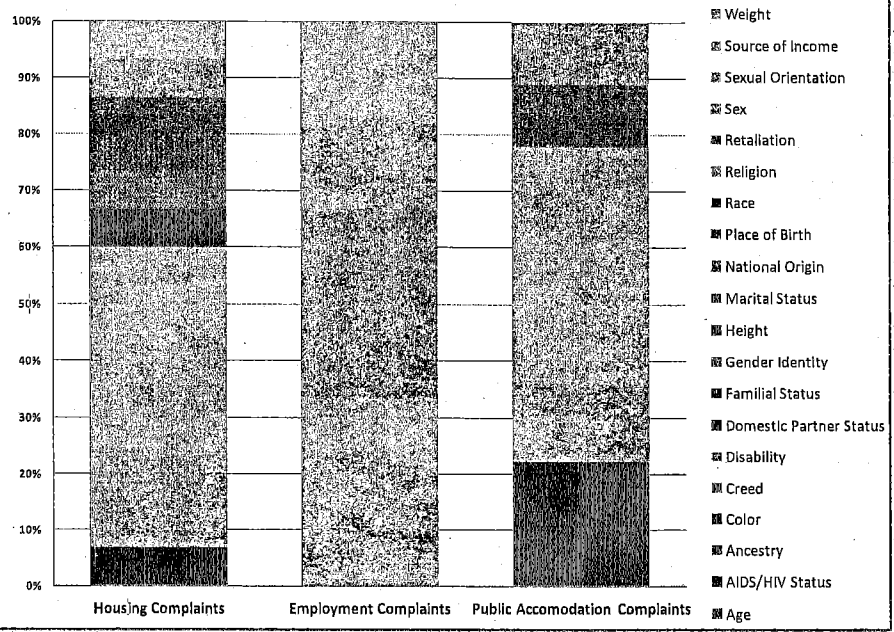
COMPLAINT TYPE MOST FILED:
HOUSING COMPLAINTS (61%)

PROTECTED CLASS WITH HIGHEST FREQUENCY IN NEW COMPLAINTS:
DISABILITY (52%)

NEW COMPLAINTS FILED BY COMPLAINT TYPE



NEW COMPLAINTS FILED BY COMPLAINT TYPE & PROTECTED CLASS



For a quarterly breakdown of all activities by HRC's Discrimination Division, please go to:
http://sf-hrc.org/index.aspx?page=173

2012 Performance Data by Division

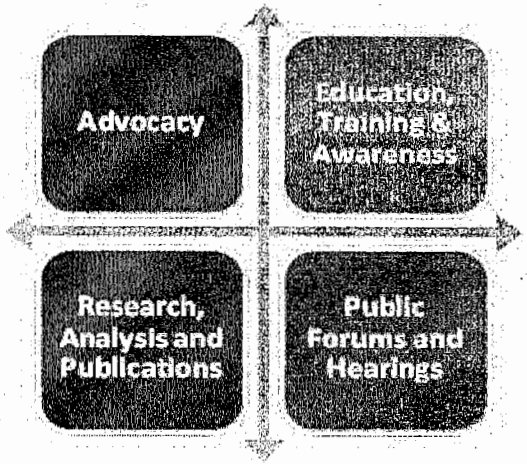
Policy and Social Justice Division

In 2012, HRC's Policy & Social Justice Division addressed a wide range of issues affecting the human rights of San Francisco residents, including: the "out-migration" of African Americans in San Francisco; Sanctuary City outreach and training, cultural competency training for City employees working with or making decisions affecting youth; the impact of the "War on Drugs" on San Francisco residents, particularly persons of color; the impact of anti-Islamic ads on the AMEMSA community; the use of condoms as evidence of prostitution-related offenses; the barriers to entry that exist in housing and employment for persons with prior convictions; street violence against vulnerable populations; and collaborations on human trafficking, LGBT seniors and hate crimes.

2012 marked a remarkably active year for the Policy & Social Justice Division, whose staff collectively:

- ❑ Issued **9 resolutions & letters of support**.
- ❑ **Mediated 4 issues** stemming from intergroup conflict.
- ❑ Served as advisors to City agencies, Board of Supervisors and non-profits on **more than 20 social justice issues**.
- ❑ Hosted **18 education, training & awareness events**.
- ❑ Attended **32 education, training & awareness events by others**.
- ❑ Convened **more than 100 public meetings, forums or hearings**.
- ❑ **Researched and analyzed more than 20 policy initiatives** presented to the Commission.
- ❑ Released **more than 10 publications**.

Policy Division Deliverables



For a quarterly breakdown of all activities by HRC's Policy & Social Justice Division, please go to: http://sf-hrc.org/index.aspx?page=173

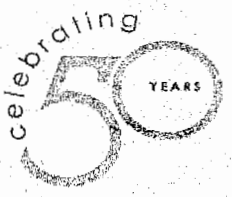
2012 Performance Data by Division

Major Initiatives

- LGBT Advisory Committee
  - LGBT Aging Policy Task Force
  - LGBT Housing Workgroup
  - LGBT Youth Workgroup
  - Beyond Castro Series: District 10 & the Mission District
- Equity Advisory Committee
  - EAC Speaker Series
  - Silver Tsunami Workgroup
  - Setting the Agenda: Issues Facing LGBTQ Elders of Color
  - Re-entry Workgroup
  - Education as a Human Right Workgroup
  - HRC's 2012 "HERO" Awards
- African American Community Empowerment Initiative
- Sanctuary City Ordinance Outreach and Training
- Youth Sensitivity and Cultural Competency Training Module
- HRC/Hastings Law Clinic's War on Drugs Hearing
- HRC/Hastings Law Clinic analysis of the Unintended Consequences of the Case Act.
- Transgender Health Inclusion in Healthy SF
- Post 9/11 Discrimination, Surveillance and Profiling of AAMEMSA Communities
- Use of Condoms as Evidence in Prostitution-Related Offenses
- Reducing Barriers for Persons with Prior Arrest and Conviction Records

For complete details of each initiative, please refer to HRC's 2012 Annual Report which can be found at:
http://sf-hrc.org/modules/showdocument.aspx?documentid=2155

FY13–15: Budget Overview



Year-to-Year Comparison	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
POSITIONS					
Authorized FTEs (ASO)	12.00	12.00	0.00	12.00	0.00
Non-Funded FTEs	0.00	(0.19)	-0.19	(0.32)	-0.13
Funded FTEs	12.00	11.81	-0.19	11.68	-0.13
SOURCES					
Other General Government Charges	$ -	$ 100	100	$ -	-100
Vehicle Advertising	$ -	$ 15,000	$ 15,000	$ -	$ (15,000)
Work Order Recoveries	$ 647,946	$ 713,438	$ 65,492	$ -	$ (713,438)
General Fund Support	$ 1,215,774	$ 1,218,502	$ 2,728	$ 1,975,878	$ 757,376
Sources Total	$ 1,863,720	$ 1,947,040	$ 83,320	$ 1,975,878	$ 28,838
USES					
Salaries, Wages & Fringe Benefits	$ 1,628,086	$ 1,602,088	$ (25,998)	$ 1,644,201	$ 42,113
Professional & Contractual Services	$ 34,300	$ 56,900	$ 22,600	$ 41,800	$ (15,100)
Materials & Supplies	$ 5,000	$ 5,000	$ -	$ 5,000	$ -
Services of Other Departments	$ 196,334	$ 283,052	$ 86,718	$ 284,877	$ 1,825
Uses Total	$ 1,863,720	$ 1,947,040	$ 83,320	$ 1,975,878	$ 28,838

FY13-15: Positions

POSITIONS	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
Authorized FTEs (ASO)	12.00	12.00	0.00	12.00	0.00
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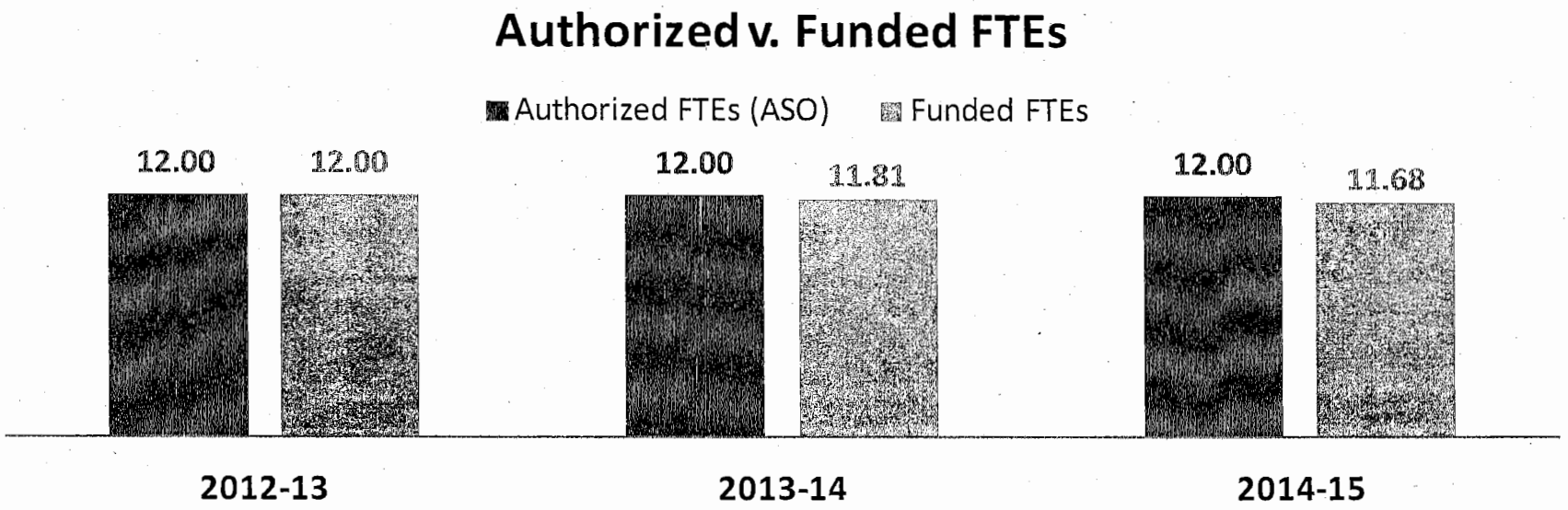
Funded FTEs	**12.00**	**11.81**	**-0.19**	**11.68**	**-0.13**



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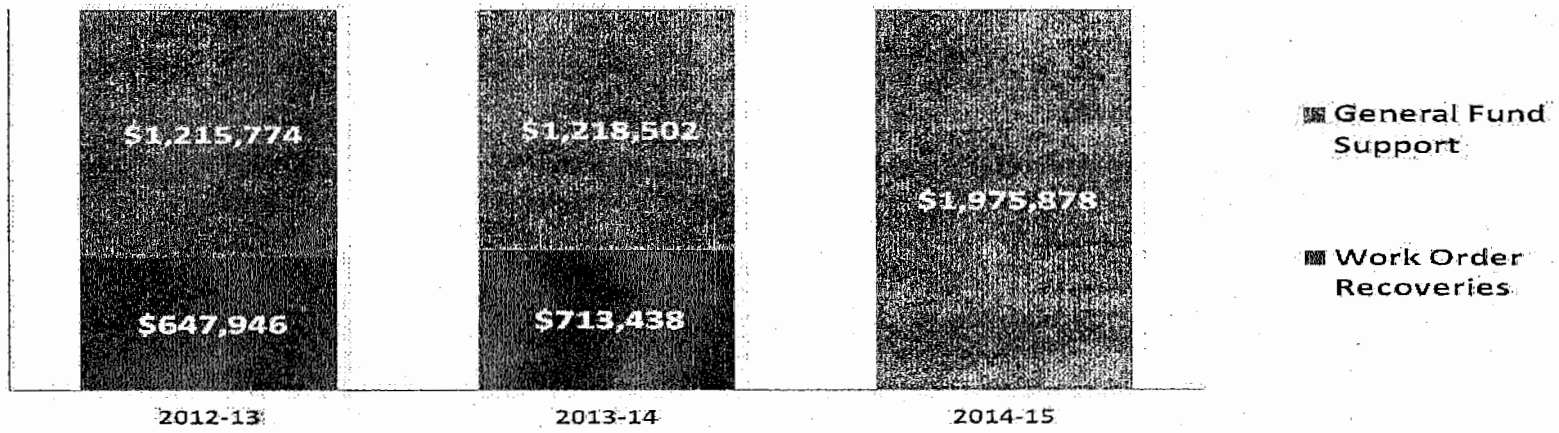
FY13-15: Sources

SOURCES	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
Other General Government	$ -	$ 100	$ 100	$ -	$ (100)
Vehicle Advertising	$ -	$ 15,000	$ 15,000	$ -	$ (15,000)
Work Order Recoveries	$ 647,946	$ 713,438	$ 65,492	$ -	$ (713,438)
General Fund Support	$ 1,215,774	$ 1,218,502	$ 2,728	$ 1,975,878	$ 757,376
Sources Total	$ 1,863,720	$ 1,947,040	$ 83,320	$ 1,975,878	$ 28,838



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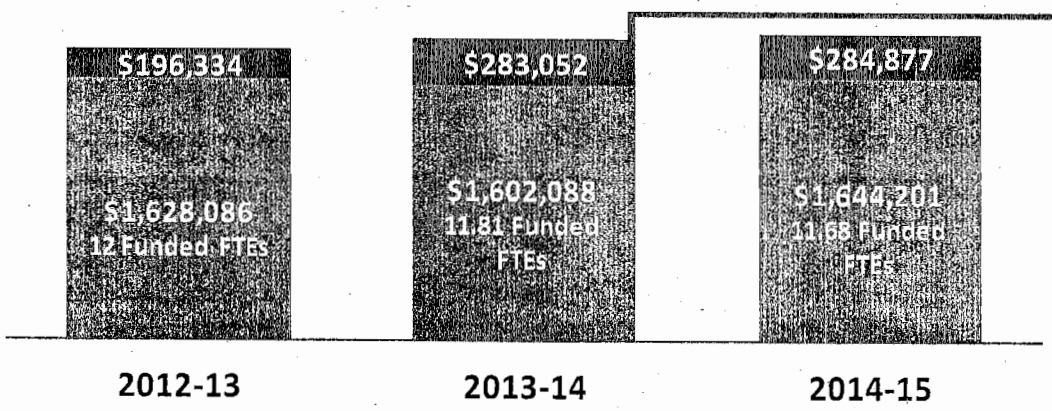
FY13-15: Uses

USES	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
Salaries, Wages & Fringe Benefits	$ 1,628,086	$ 1,602,088	$ (25,998)	$ 1,644,201	$ 42,113
Professional & Contractual Services	$ 34,300	$ 56,900	$ 22,600	$ 41,800	$ (15,100)
Materials & Supplies	$ 5,000	$ 5,000	$ -	$ 5,000	$ -
Services of Other Departments	$ 196,334	$ 283,052	$ 86,718	$ 284,877	$ 1,825
Uses Total	$ 1,863,720	$ 1,947,040	$ 83,320	$ 1,975,878	$ 28,838

Major Uses: Year to Year Comparison

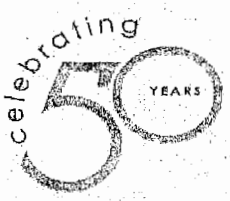


Major Drivers	CY	FY 13-14	Change
DT INFRASTRUCTURE	$ 31,943	$ 87,700	$ 55,757
RENT TO REAL ESTATE	$ 68,500	$ 107,747	$ 39,247

■ Services of Other Departments

▒ Salaries, Wages & Fringe Benefits

FY13-15: Major Initiatives



- LGBT Advisory Committee Projects
  - Address needs of LGBT deaf and people with disabilities populations in San Francisco.
  - Ensure the inclusion of LGBT immigrant issues in comprehensive immigration reform.
  - Develop LGBT community response to current economic climates.
- Equity Advisory Committee Projects
  - Address work place harassment and violence experienced by low income and immigrant women.
  - Collaborate with City agencies to increase enrollment in the Deferred Action for Childhood Arrivals program (DACA).
  - HRC's 2013 HERO Awards.
- African American Community Empowerment Initiative Projects
  - Hold a Youth City Leadership Forum with SPUR and Youth Mentorship/Internship Orientation and Speaker Series.
  - Hold educational "Know Your Rights" legal clinics in SF communities of color.
  - Participate in an Education Task Force for Youth of Color.
  - Enhance community empowerment and economic development via "Commercial Incubator Zones."
- AAMEMSA Communities Projects
  - Facilitate with DPH the Health Impact of sustained discrimination experienced by AAMEMSA communities in San Francisco.
- Safety for Vulnerable Populations
  - Establish sustainable collaboration between law enforcement and vulnerable communities.
  - Create cultural competency programs for law enforcement and know-your-rights training within vulnerable communities.
- Establish a Discrimination Complaints Intake Internship Clinic and Outreach and Training Program.
- Amend California Fair Employment & Housing Act to allow HRC to better enforce City antidiscrimination laws.
- Develop a matrix by which to measure businesses' due diligence with regard to human rights issues.
- Follow-up on HRC/Hastings Law Clinic's War on Drugs Hearing
- Follow-up HRC/Hastings Law Clinic analysis of the Unintended Consequences of the Case Act.
- Continue implementation of Chapter 12(N) which requires all City departments to provide LGBT sensitivity training to any staff who has direct contact with youth or whose work directly affects youth.
- Continue efforts to reduce barriers for persons with Prior Arrest and Conviction Records (PACR).
- Facilitate expansion of Hate Crimes Coalition.
- Continue to staff LGBT Aging Policy Task Force and Subcommittees.

City and County of San Francisco
HUMAN RIGHTS COMMISSION

Theresa Sparks
Executive Director

Edwin M. Lee
Mayor

To: **Board of Supervisors**
From: **Theresa sparks**
Date: **June 17, 2013**
Re: **Response to the Board of Supervisor Questions regarding HRC's Contributions towards achieving Socioeconomic Equity in the City of San Francisco**

Introduction

In 2013, the San Francisco Human Rights Commission will begin planning for its 50th Year Anniversary. On September 13, 1963, Mayor George Christopher created a city-wide committee to develop a comprehensive plan, "for the elimination of all forms of discrimination in the community." At that time, the primary forms of discrimination were in housing, employment, education and training. In 1964, based on the recommendations of this Interim Committee on Human Relations, Mayor John Shelley created the *San Francisco Human Rights Commission* to develop, "equitable and durable human rights policies for San Francisco."

Today, the San Francisco Human Rights Commissions' Charter responsibilities include, in part:

1. Investigating complaints of unlawful discrimination against any person;
2. Ensuring the civil rights of all persons;
3. Ensuring that the affirmative action plans of each department of the City and County are current and are being properly implemented;
4. Promoting understanding among the residents of the City and County and working cooperatively with governmental agencies, community group and others to eliminate discrimination and the results of past discrimination by furnishing information, guidance and technical assistance; and
5. Studying, investigating, mediating and making recommendations with respect to the solving of community- wide problems resulting in intergroup tensions and discrimination.

After the transition of the Local Business Enterprise and Equal Benefits programs to the newly created Contract Monitoring Division in July 2012, HRC was able to once again refocus on its core competencies of enforcing the City's non-discrimination ordinances, mediating community-based tensions, and exploring social policy initiatives targeted at populations of the City experiencing institutional discrimination.

In 2012, HRC's Discrimination Complaints Investigation & Mediation Division responded to nearly 1800 inquiries, filing and investigating 105 formal complaints of discrimination on behalf

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WEBSITE: www.sf-hrc.org

of San Francisco residents seeking its assistance. The majority of these complaints addressed housing discrimination against people with disabilities. In addition, the Division developed and launched a new online discrimination intake, processing and tracking database.

2012 also saw HRC's Policy and Social Justice Division taking on some of the most significant human rights issues currently facing our community, including: the need for and eventual creation of a community-driven, empowerment initiative to address the needs of our African American residents; the true impact of the "War on Drugs' on our residents; the negative consequences stemming from the disparate treatment of San Francisco residents formerly arrested or incarcerated with respect to employment and housing; the continuing discrimination faced by African, Arab, Middle Eastern, Muslim and South Asian communities in the Bay Area; the need for removing transgender-related exclusions in the City's healthcare program; and the negative health impact and eventual discontinuation of the use of condoms as evidence in prostitution-related offenses. The Division also staffed HRC's two standing Citizens Advisory Committees, the *LGBT Advisory Committee* and the *Equity Advisory Committee*, along with the *San Francisco Collaborative Against Human Trafficking*, the *Regional Hates Crimes Coalition* and the *LGBT Aging Task Force*.

HRC learns of issues directly from the community in various ways, including: HRC's citizen advisory committees (e.g., the LGBT Advisory Committee, the Equity Advisory Committee and the African American Community Empowerment Initiative), interviewing individuals inquiring about filing discrimination complaints, conversations with other department heads and community leaders, and directions received from the Mayor's office and/or Board of Supervisors. Some of the communities with whom we are currently working are the African American, mono-lingual Spanish speaking, AAMEMSA, those who have been previously incarcerated, county jail inmates, documented and undocumented immigrants, at-risk sex workers and advocates for the elimination of human trafficking. We also work with many LGBT community groups on issues ranging from fair and equitable immigration to economic disparity.

In 2013, HRC will continue to explore new partnerships, develop closer relations with the community and find new, innovative approaches to confront both historic forms of discrimination, as well as new ones brought on by the always evolving complexity of today's world. San Francisco, with its wonderfully diverse neighborhoods, enlightened civic participation and worldwide reputation as a beacon of progressive thought, continues to lead the nation in the development of new ways to address contemporary issues. To that end, HRC is honored to continue, as it has for the last 50 years, to serve as the conscience of the City, insuring that our San Francisco values are fully cherished, protected and integrated into **all** of our daily lives.

* * * * *

1) **What new efforts is your department making to ensure that your programs and services are culturally appropriate and accessible to the broadest number of San Franciscans, especially those who need your services most?**

In the current budget proposal, it is anticipated that HRC we do a broader outreach campaign to make a larger segment of our population aware of our mandates.

One of HRC's citizen advisory committees, Equity Advisory Committee, has been focusing on two groups that are the most underrepresented in advocacy and city services: undocumented youth eligible for deferred action and low income and immigrant women. Through a combination of outreach to the public and community organizations and meeting with city partners including the Unified School District and the Immigrant Rights Commission, the EAC has worked to ensure that undocumented students are aware of their eligibility to apply for deferred action on their immigration status, work visas, and financial resources to assist in the application. In addition the EAC has conducted several focus groups with attorneys and labor groups in order to obtain policy recommendations for the HRC on how to better protect low income immigrant women from workplace harassment and violence.

The HRC has recently begun offering low cost trainings to businesses and housing providers on compliance with the city's non discrimination laws.

Recently, in collaboration with the city attorney's office, the HRC have begun work on a new campaign to ensure that veterans and section 8 voucher holders understand the city's prohibition on discrimination on the basis of source of income.

In partnership with the Lawyers Committee for Civil Rights, Coleman Advocates and Mo Magic, the HRC conducted trainings in the Fillmore and Bayview districts addressing parents and students' rights to special education services at SFUSD.

2) **Describe your department's current efforts to ensure that your programs and services are culturally appropriate and accessible to the broadest number of San Franciscans and how results of those efforts are measured.**

HRC continues to work on diverse policy initiatives, including the human rights impact of the war on drugs, the push and pull factors of African American Outmigration, the needs of San Francisco aging LGBT seniors and the balance between hate speech and first amendment rights. Other communities with whom we are currently working are the mono-lingual Spanish speaking community, the AAMEMSA community, those who have been previously incarcerated, county jail inmates, documented and undocumented immigrants, at-risk sex workers and advocates for the elimination of human trafficking. We also work with many LGBT community groups on issues ranging from fair and equitable immigration to economic disparity.

3) **What are emerging needs in the City and among residents that you have identified and would like to address?**

Given the US EEOC's recently revised guidance on the use of criminal background checks in employment and the City of Seattle's recent ordinance to reduce barriers for persons with arrest and conviction records, the HRC would like to broaden our current criminal justice work to include training for city employees, contractor and private companies on best practices to hire the most qualified persons for the job.

The HRC receives regular emails regarding the diverse policies on criminal records mandated by the Council of Community Housing Organizations. The HRC would like to work with these entities to get them to agree to a uniform policy.

The HRC has been in discussion with the Sheriff's office to address re-entry programs for disadvantaged populations to help decrease the extremely high rate of recidivism in San Francisco. These have included visits to the jails to observe conditions and to meet with inmates to discuss barriers. In addition, HRC is developing guideline recommendations for full implementation of the federal Prison Rape Elimination Act (PREA).

The HRC has been conducting off-hour listening sessions with mono-lingual populations to discuss violence prevention, disparities in employment and housing and relations with other City agencies.

Some of the more pressing issues we have identified include the critical need for more affordable housing for all populations, increasing socio-economic racial and ethnic disparities, lack of employment for disenfranchised communities, building racial and economic resentments among our residents and an ongoing distrust of City agencies and law enforcement.

4) **What new or needed strategies can your department or the City take to diminish inequities in your scope of work and address root causes of disparities in a meaningful and long-term way?**

Our best means by which to identify systemic and institutional inequities in San Francisco is to spend more time in the community, working with our not-for-profit partners, other City departments, neighborhood organizations and individual citizens.

In addition, the HRC continues to examine the work and initiatives of our partner organizations in other jurisdictions, such as the Seattle Office of Civil Rights. HRC staff has studied their Racial and Social Justice Initiative, particularly their equity toolkit and hopes to devise a similar toolkit for San Francisco.

Planning Department

Fiscal Year 2013-2015 Budget

June 17, 2013

John Rahaim, *Planning Director*

SAN FRANCISCO
PLANNING DEPARTMENT

Agenda

1. Mission
2. Major Accomplishments FY12-13
3. Major Initiatives FY13-15
4. Socioeconomic Equity Initiatives
5. Case & Permit Volume Trends
6. Revenue & Expenditure Budget FY13-15
7. Position Changes by Initiative
8. Positions to Address Volume Growth

Mission

The Planning Department, under the direction of the Planning Commission, shapes the future of San Francisco and the region by:

- Generating an extraordinary vision for the General Plan and in neighborhood plans;
- Fostering exemplary design through planning controls;
- Improving our surroundings through environmental analysis;
- Preserving our unique heritage;
- Encouraging a broad range of housing and a diverse job base; and
- Enforcing the Planning Code.

Major Accomplishments FY12-13

1. **Transit Center Plan** EIR and Plan Adopted
2. **Western SOMA** EIR and Plan Completed and Adopted
3. **Central Corridor** Draft Plan Released and EIR Begun
4. **Invest in Neighborhoods** Assessments
5. **Jefferson Street, Broadway & Castro Street Designs**
6. **Case Coordinator** System Established
7. **PPTS** 80% to "Go Live"

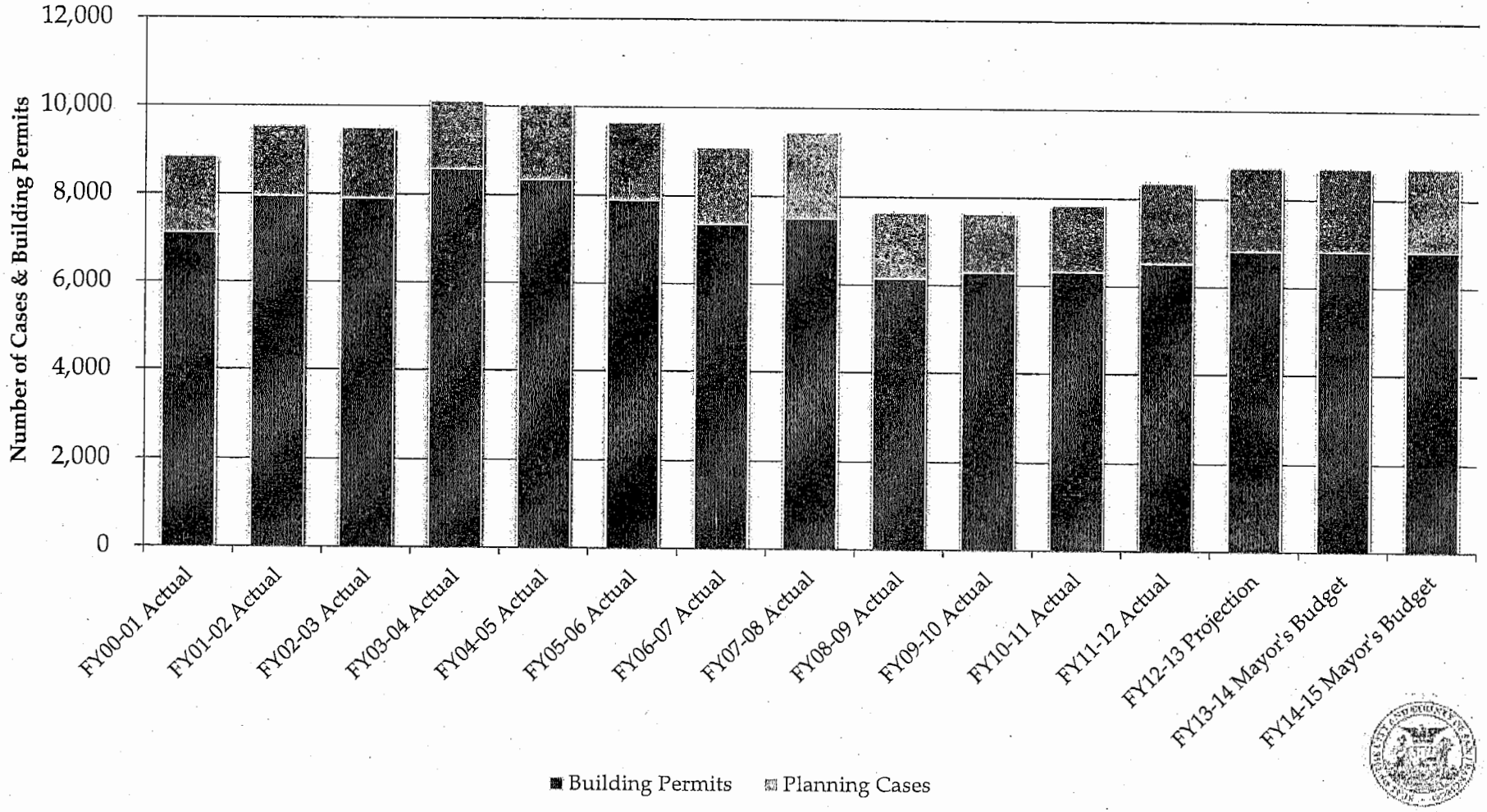
Major Initiatives FY13-15

1. **General Plan Updates,** including the Transportation, Housing and Urban Design Elements
2. **Invest in Neighborhoods Program**
3. **New Community Outreach Program** to generate awareness and increase understanding of Planning
4. **New Monitoring & Reporting Requirements**
5. **Early Input on Major Public Development Sites** (Pier 30/32, 5M, Pier 70, UCSF, etc.)
6. **Transportation Planning & Policy,** with the Transit Effectiveness Project EIR, TSP, HSR, and other projects
7. **Permit & Project Tracking System (PPTS)** to Go Live in November of 2013

Socioeconomic Equity Initiatives

1. Community Outreach and Education Program
   a. Community Events
   b. Seminars and Webinars
   c. Director's Forum
2. Community Outreach Strategies and Plans Training
3. Invest in Neighborhoods Program
4. Public Outreach and Engagement Team
5. Housing Element Update
6. Language Access Ordinance Training
7. Revised all Notices to be ADA Compliant
8. Ensure Website is ADA Compliant
9. Developed Informational Brochures
10. Job Announcements sent to African American and Latino Planner Organizations

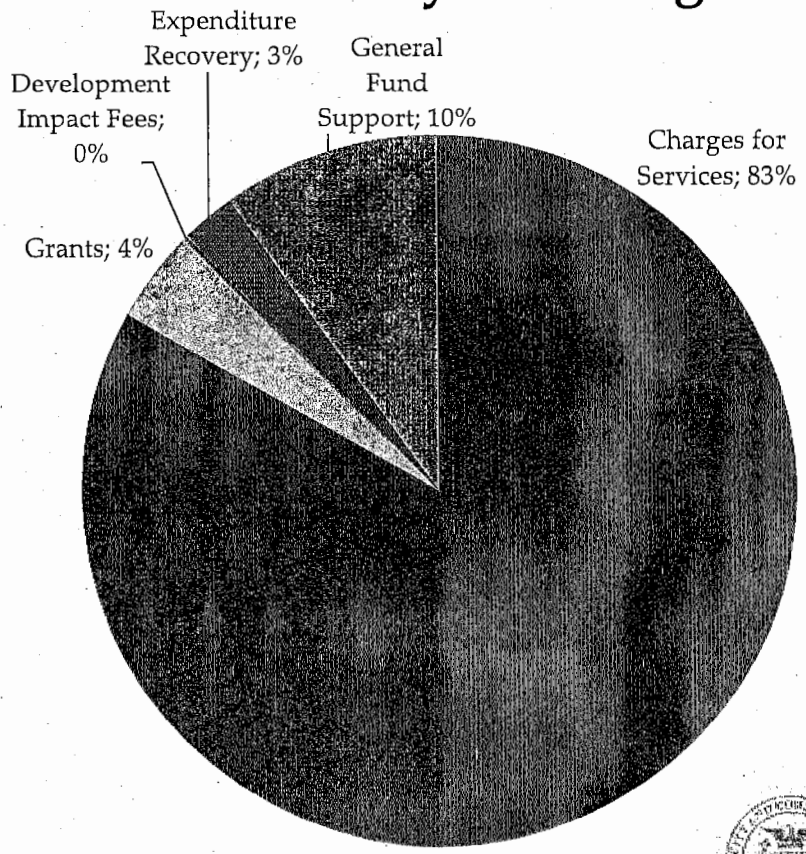
Case & Permit Volume Trends



Revenue Budget – FY13-15

Revenues ($ Millions)	FY12-13 Adopted Budget	FY13-14 Mayor's Budget	FY14-15 Mayor's Budget
Charges for Services	$21.1	$25.2	$25.8
Grants	1.1	1.2	1.6
Development Impact Fees	0.0	0.1	0.7
Expenditure Recovery	1.2	0.7	0.5
General Fund Support	4.8	3.0	3.2
Total Revenues	**$28.2**	**$30.2**	**$31.7**

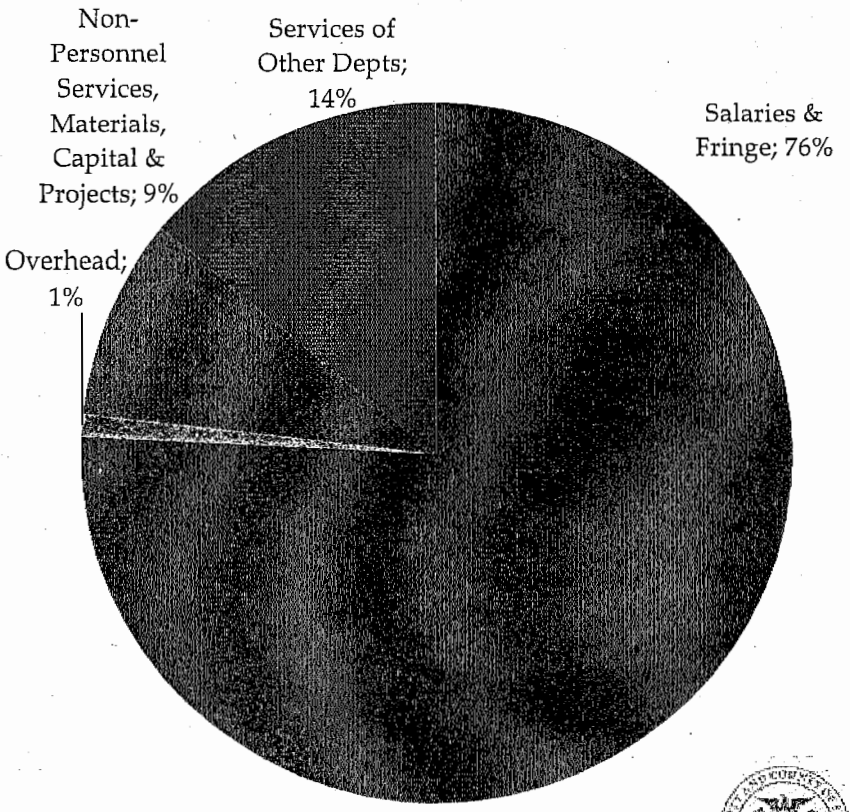
FY13-14 Mayor's Budget



Expenditure Budget – FY13-15

Expenditures ($ Millions)	FY12-13 Adopted Budget	FY13-14 Mayor's Budget	FY14-15 Mayor's Budget
Salary & Fringe	$20.9	$22.9	$24.1
Overhead	$0.6	$0.3	$0.3
Non-Personnel Services, Materials, Capital & Projects	$2.9	$2.8	$3.2
Services of Other Departments	$3.9	$4.2	$4.1
Total Expenditures	**$28.2**	**$30.2**	**$31.7**

FY13-14 Mayor's Budget



Position Changes by Initiative

#	Major Initiative	FY13-14 New FTEs
1	Community Outreach (Coordinator and Public Relations Assistant)	1.54
2	Site Master Plans & Urban Design Guidelines	0.57
3	Historic Preservation Compliance Planner	0.77
4	Projects (Chinatown Open Space, Hunters Point Shipyard, Market Street Project Manager, Architectural Review for Redevelopment Projects	2.30
5	Transportation Policy & Planning	1.54
6	Permit & Project Tracking System (PPTS) Ongoing Support & Enhancements	0.77
	Total	**8.26**

Positions to Address Volume Growth

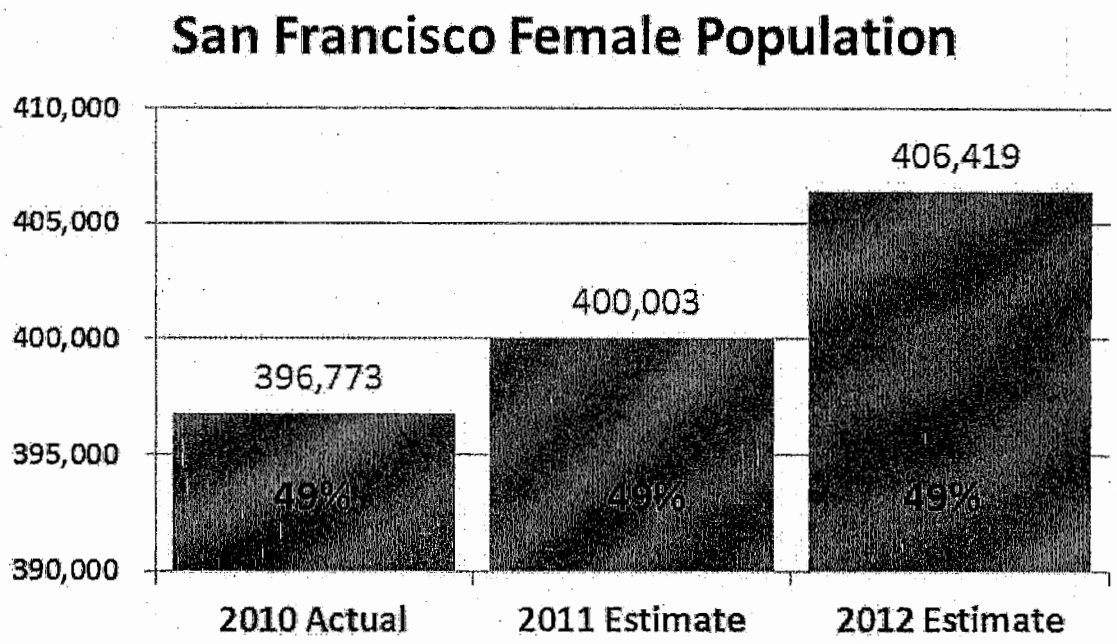
#	Position Description	Class	FY13-14 FTE Count	Division
1	Planners to reduce the backlog of planning cases and building permits	5278 Planner II	3.08	Current Planning
2		5291 Planner III	1.54	
3		5278 Planner II	0.77	Environmental Planning
4		5298 Planner III	0.77	
	Total		**6.16**	

Questions?

SAN FRANCISCO
PLANNING DEPARTMENT

Department Mission

To ensure equitable treatment and foster the advancement of women and girls throughout San Francisco through policies, legislation, and programs that focus on populations in need.



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Major Responsibilities

1975

Board of Supervisors established Commission

1994

Voters approved measure to create a permanent Department

1998

SF adopted local CEDAW Ordinance (No. 128-98), Chapter 12K of Admin. Code

What is CEDAW?

The Convention on the Elimination of All Forms of Discrimination Against Women is an international human rights treaty that condemns all forms of discrimination against women/girls and ensures equality in the civil, political, economic, social, and cultural arenas.

5022

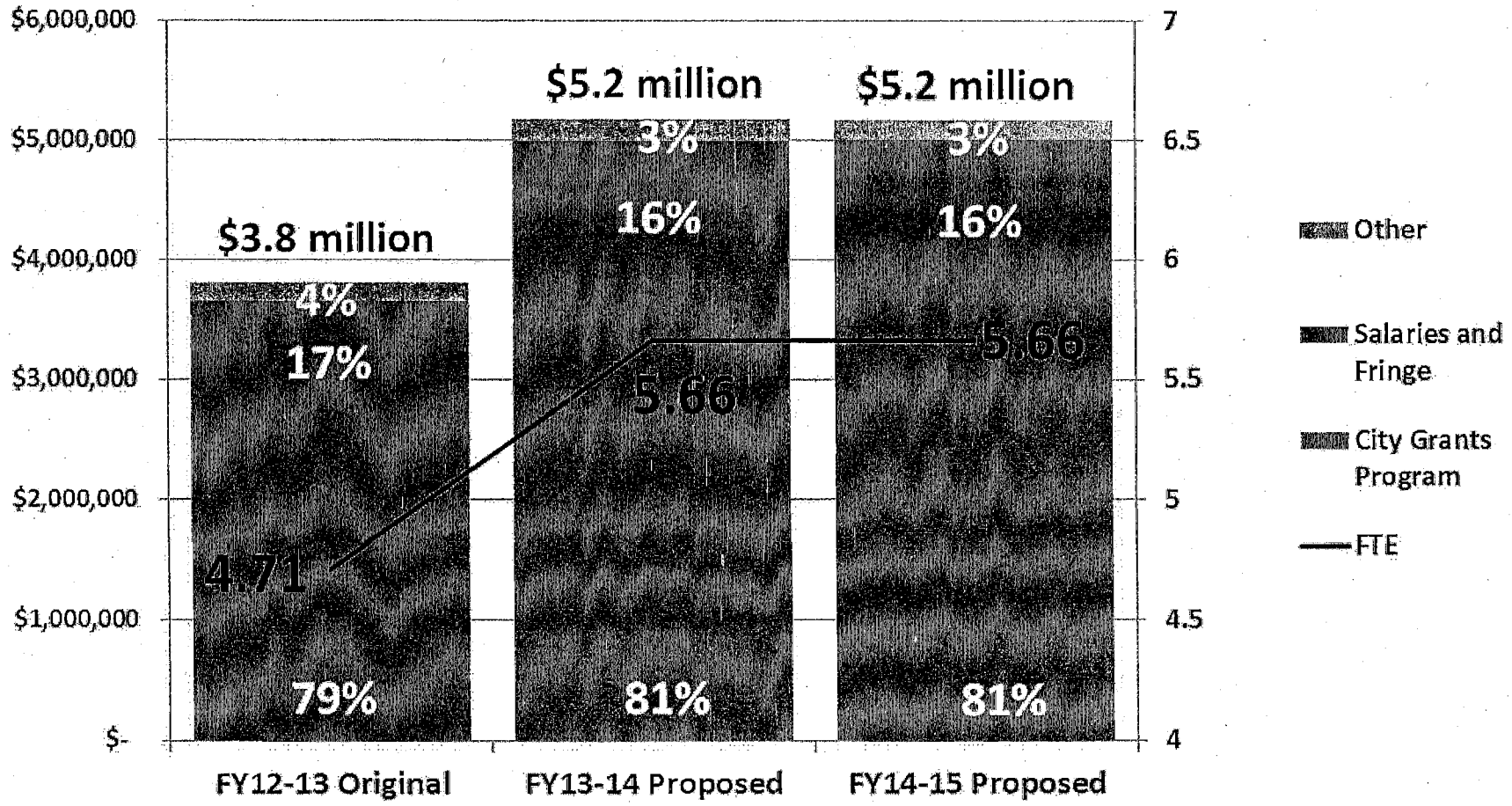
Overview of Services

Women's Human Rights

Violence Against Women

Women in the Workplace

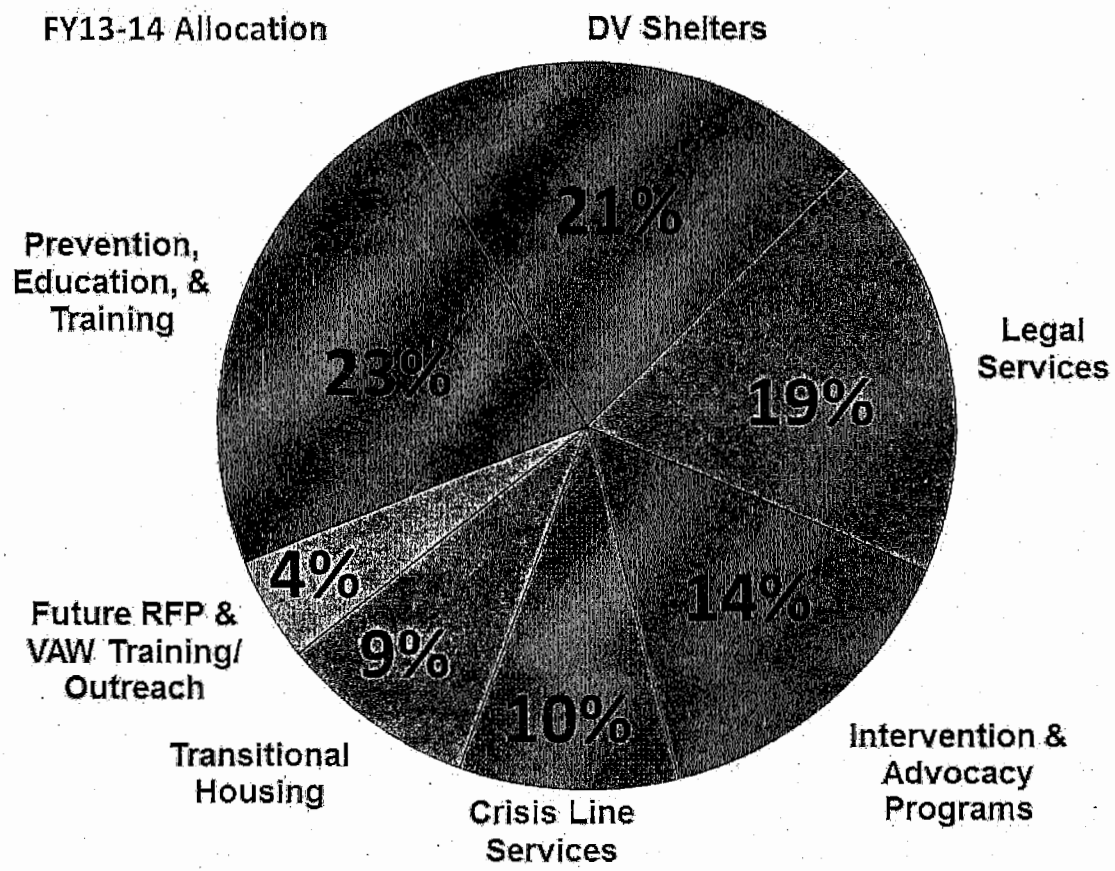
Budget Comparison



5024

VAW Grants Program

Year	VAW Grants
FY10-11	$2.74 million
FY11-12	$2.78 million
FY12-13	$3.30 million
FY13-14	$4.19 million
FY14-15	$4.17 million



5025

Major Drivers of Budget Changes

- DV Supplemental
  - Legal Services
  - Department Staffing
- Human Trafficking
- Transgender
- Across the board increase

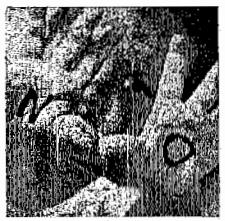
Major Department Initiatives:
VAW Grants Program

- FY11-12 outcomes
  - 31 community programs
  - $2.8 million investment
  - 29,434 unduplicated individuals served
  - 40,908 hours of supportive services
  - 24,257 bed nights at emergency shelters and transitional/supportive housing programs
  - 16,614 crisis calls fielded

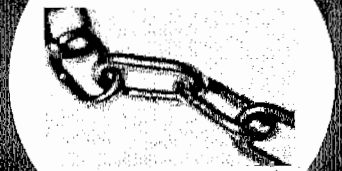
5027

Major Department Initiatives:
Anti-Violence Programs

Justice & Courage Oversight Panel



Family Violence Council



Human Trafficking

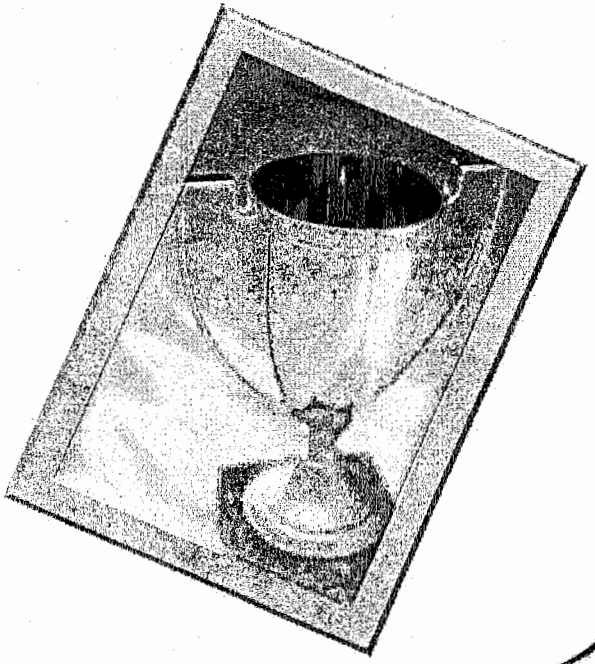
100% decline in DV homicides compared to 10 years ago

5028

Major Department Initiatives:
Women in the Workplace

- Gender Equality Principles (GEP) Initiative
  - Roundtable on Human Trafficking and other topics
  - GEP Quiz
  - GEP Advisory Working Group
  - Gender Equality Challenge
- Lactation Accommodation

International Work-Life Balance Award
- Italian Government (147 entries)



5029

Treasure Island Development Authority

FY2013-15 Budget Presentation

Budget and Finance Committee

June 17, 2013

Mirian Saez, Director of Island Operations

TIDA's Mission

The specific mission of TIDA is to develop the former Navy Base and manage its integration with the City in compliance with federal, state and city guidelines, including the Tidelands Trust; create new housing and job opportunities for San Francisco residents, including assuring job opportunities for homeless and economically disadvantaged City residents; increase recreational opportunities and Bay access for San Francisco and Bay Area residents; and promote the welfare and well-being of the citizens of San Francisco. To achieve these goals, TIDA provides services that can be grouped into two broad categories described in more detail below.

1. ***Transfer of Federal Property and Planning for Future Development.*** As the designated local reuse authority, TIDA negotiates with the Navy to acquire all real property at the Base that has not been transferred to other federal agencies or the State of California, administers the Tidelands Trust for Treasure and Yerba Buena Islands, and manages the current planning stages and eventual implementation of the development plans for of former Naval Station Treasure Island.

2. ***Property Management and Municipal Services***. Serving as property manager for the Base, TIDA is responsible for the operations including building maintenance, utility operations and maintenance, landscaping, road repair and management of personal property. In addition, TIDA and the City is responsible for the provision of municipal services to Treasure and Yerba Buena Islands including public safety services. TIDA enters into MOUs and work orders with numerous City departments to provide the spectrum of services required.

Two-year Budget Outlook

1. Annual budgets

   FY12-13: $8.3M **FY13-14:** $8.8M **FY14-15:** $8.7M

2. No major budget changes for FY 2013-14
   Phase One of Development Begins Second Half of FY 2014-15.

3. FTE count unchanging in FY13-14, with one position deletion in FY14-15.

FY13-15 Uses

TIDA EXPENDITURES	FY13-14	FY14-15
ADMINISTRATION	$1,268,765	$1,603,765
PROFESSIONAL & SPECIALIZED SERVICES	$1,241,250	$1,241,250
CITY DEPARTMENT WORK-ORDERS	$6,309,542	$5,906,042
TOTAL EXPENDITURES	$8,819,557	$8,751,057

5034

Major Initiatives

Development

- Execution of Utility Services Agreement
- Phase One of Conveyance (Property Transfer Agreement)
- Execution of Tidelands Trust Agreement
- Start Construction of Yerba Buena Island Ramps Project
- Continue Oversight of Navy's Environmental Remediation Efforts

Quality of Life Issues

- Street Improvements, Road Repair and Street Lighting Improvements
- Island Beautification
- Completion of Residential Wi-Fi Network Strengthening

Major Initiatives

Public Safety

- Departmental Preparedness and Community Resiliency
- Tabletop Exercise Involving Island Service Provider Agencies

Recreation Destination

- Coordinating Regular and Annual on-Island Special Events including Treasure Island Music Festival, San Francisco International Dragon Boat Festival, Treasure Island Flea, Corporate Events
- Support Recreation Facilities Including TI Sailing Center, SF Golden Gate Rugby, SF Gaelic Athletic Association, SF Little League, Soccer

Administrative/Legislative

- Issuance of RFP and Selection of Gymnasium Operator
- Issuance of RFP and Selection of Residential Housing Property Manager

Promoting Equity

1. **TIHDI:** The Proposed Budget of $171,000 for the Treasure Island Homeless Development Initiative (TIHDI) allows for TIHDI to coordinate and facilitate participation of community-based homeless service organizations, operating the job broker system, as well as future development planning. Also working with SF SAFE, TIHDI will coordinate and provide Community Leadership programming to Island residents.

2. **Affordable Housing**: 150 Units of Affordable On-Island Housing is provided by the following housing partners: Swords to Plowshares, Community Housing Partnership, Rubicon Housing, Catholic Charities/CYO and Healthright 360

3. **Boys & Girls Club:** The Proposed Budget of $136,990 and additional increase of $10,000 funds the BGCSF Treasure Island Clubhouse and allows for Island youth participation at Camp Mendocino. The BGCSF on Treasure Island provides health, education and youth development services to TI children and their families. The Boys and Girls Club occupies two of the former school pods and are provided free of charge as a public benefit.

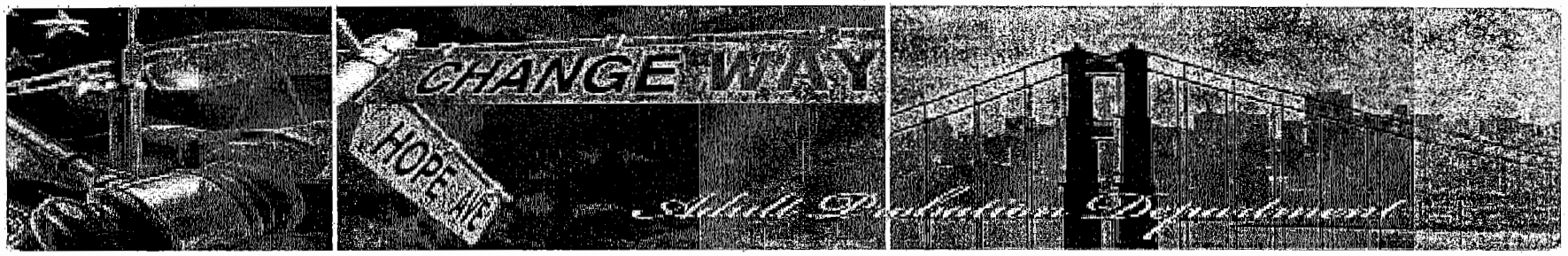
Promoting Equity

4. TI Gym: The Proposed Budget of $146,000 provides funding for operation of the Treasure Island Gymnasium. The Embarcadero YMCA currently provides health, education, youth and adult programs to Island residents free of charge at the Gymnasium.

5. Child Development Center: The Proposed Budget of $40,000 expended to the San Francisco Human Services Agency allows for operation of the on-Island Child Development Center serving approximately 50 on-Island infants and youth.

6. Treasure Island Health Network is a community group focusing on the health and well being of Treasure and Yerba Buena Island residents. Proposed Budget funding of $25,000 will allow for operation of a on-Island Department of Public Health community clinic.

7. Good Neighbors of Treasure and Yerba Buena Islands is a community group on Treasure Island/Yerba Buena Island. As individuals, organizations and businesses, they are dedicated to improving their personal and communal lives.



Adult Probation Department

Budget Fiscal Years 2013-14 & 2014-15

Wendy S. Still

Chief Adult Probation Officer

June 19, 2013

"Protecting the Community, Serving Justice, and Changing Lives"

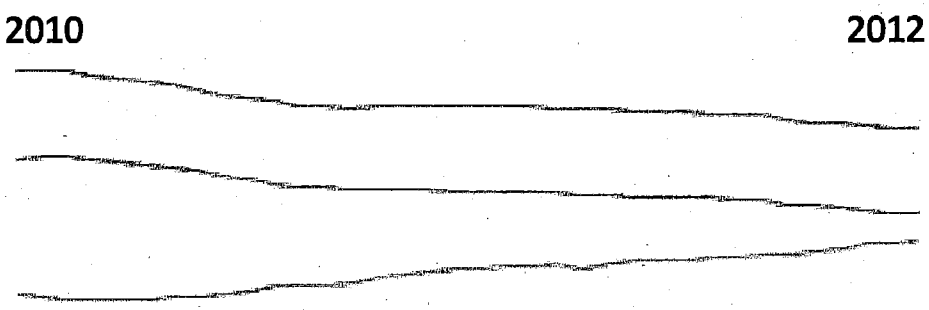
WHO IS ON PROBATION IN SAN FRANCISCO COUNTY?

SFAPD Caseload Trends

Active Probationers (2013): 5,505

Felony Probationers: 4,177 (76%)

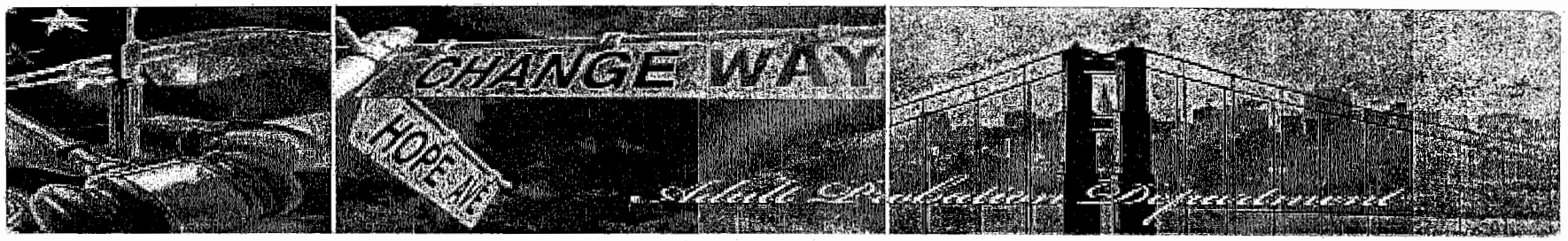
Misdemeanor Probationers: 1,326 (24%)



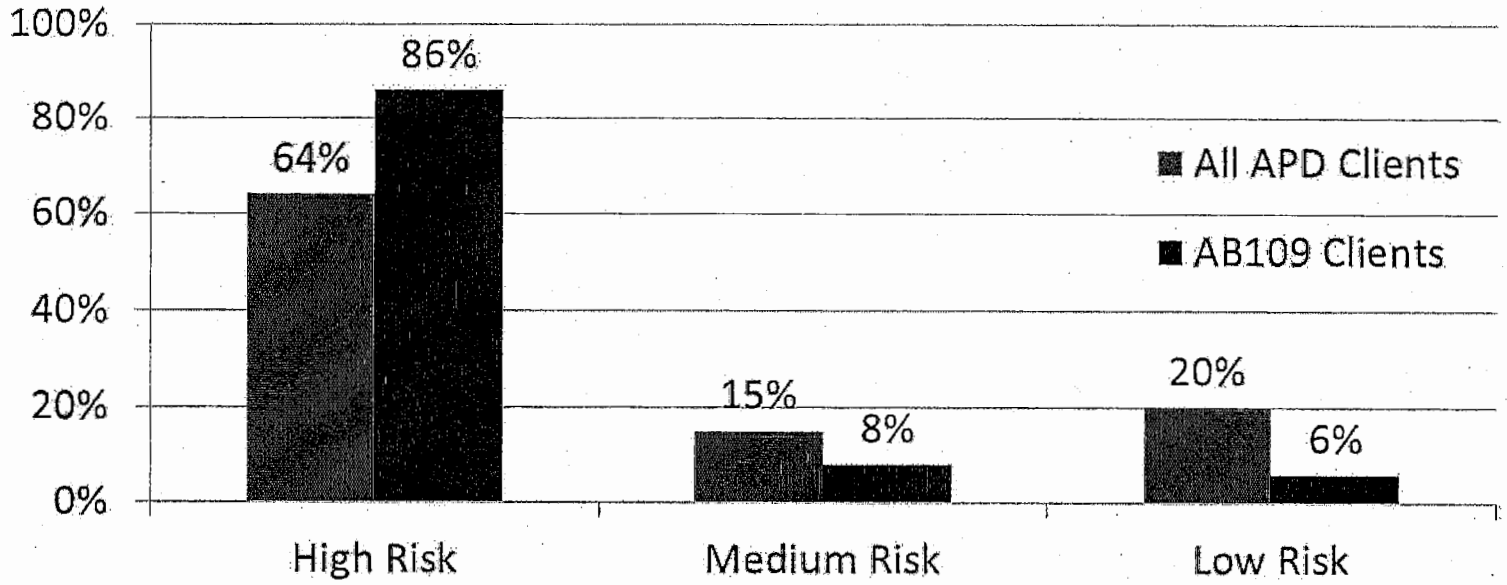
AB109 / Public Safety Realignment Clients

	Current	Total to Date
Post Release Community Supervision	389	548
1170h / Mandatory Supervision	149	193
Total	***538***	***741***

APPA community supervision standards call for **20:1 to 50:1** caseload ratios for high and moderate-risk supervision, respectively. The majority of APD officers have caseloads that are **double or triple** these recommended standards.

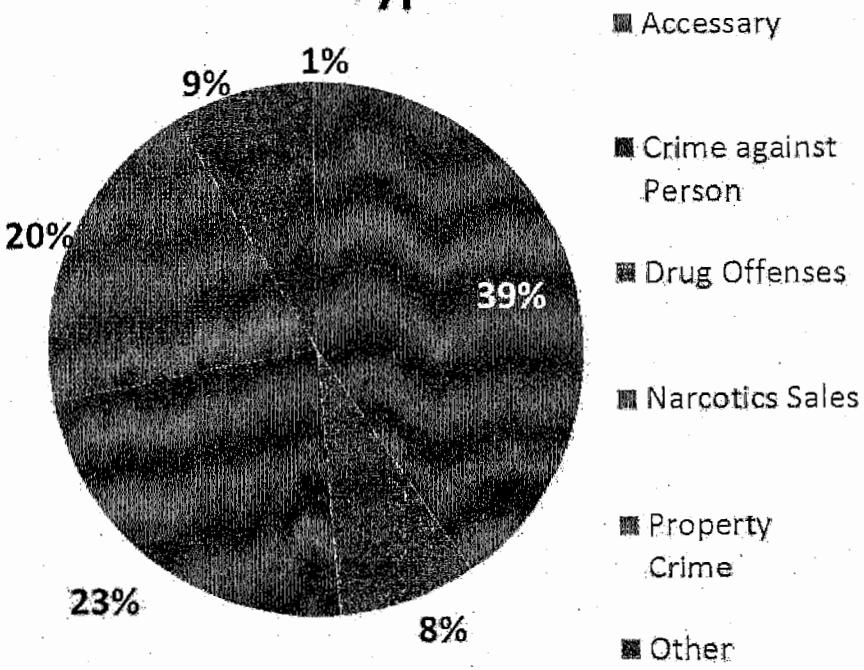


SF ADULT PROBATIONERS' RISK LEVEL

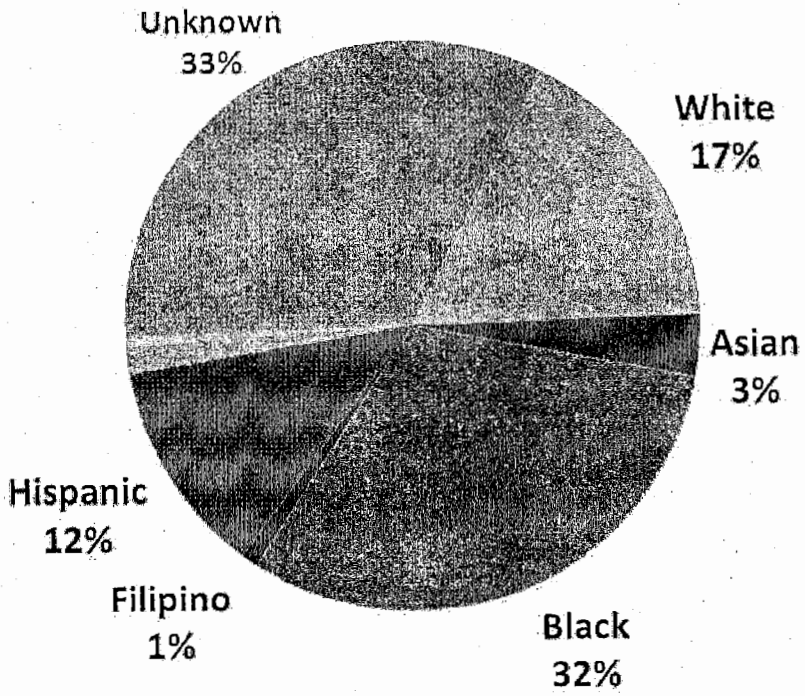


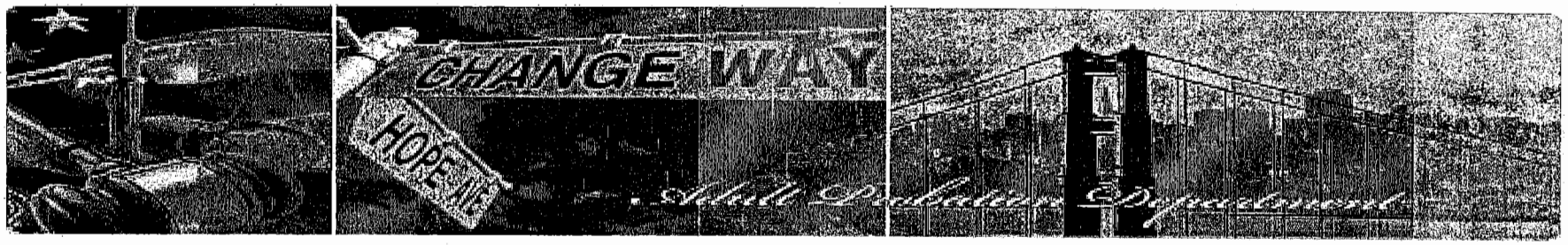
94% of APD's AB109 clients are High or Medium Risk which equates to a **high service need** population and requires **intensive supervision, treatment, and services** for successful outcomes.

Active Probationers by Most Serious Offense Type



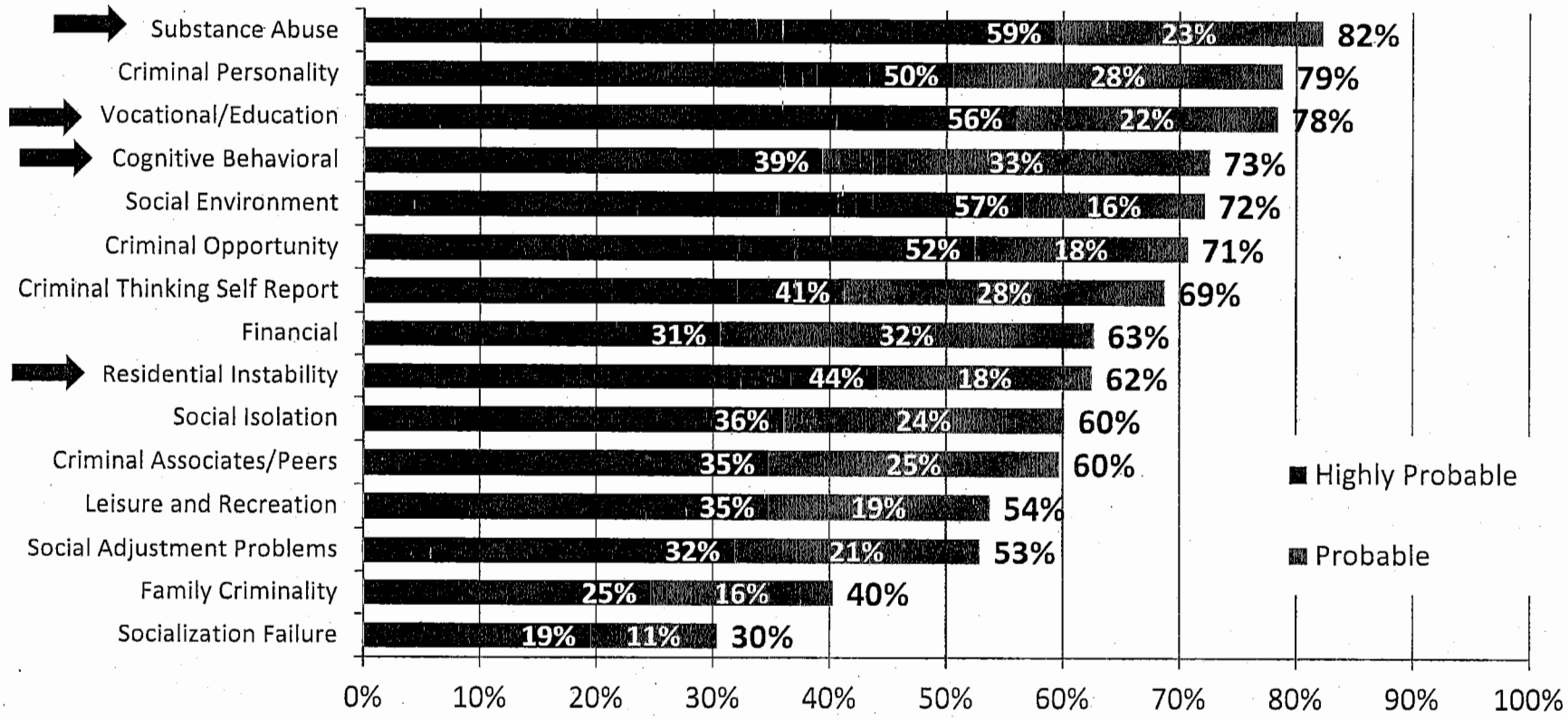
Active Probationers by Race/Ethnicity



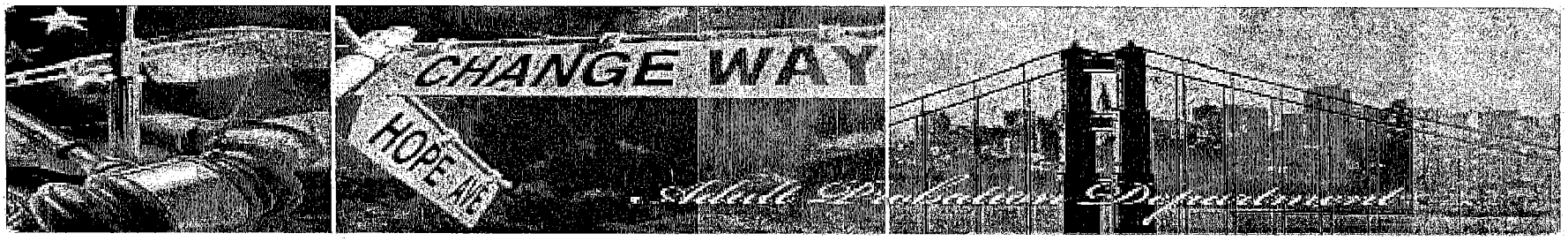


Adult Probation Clients' Assessed Needs

Clients have an average of 9 needs

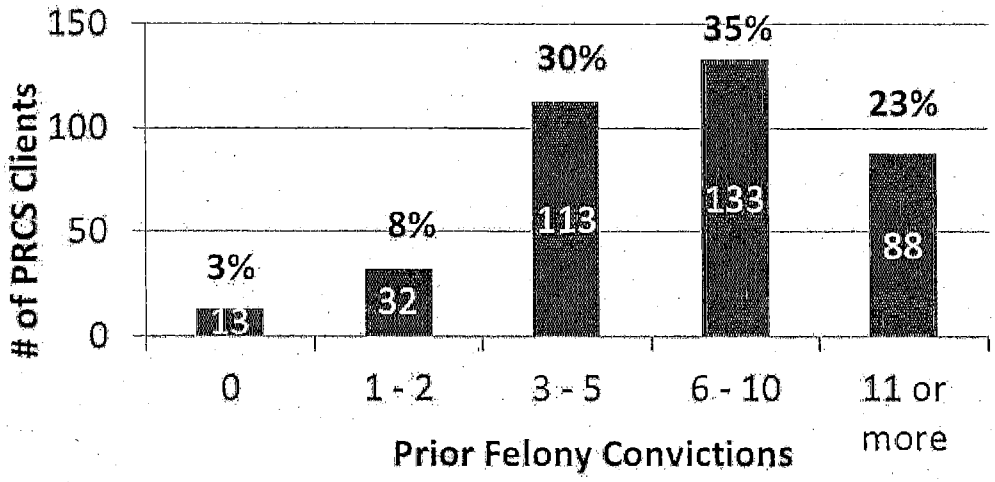


All of APD's rehabilitative service RFPs include culturally-competent, gender-responsive language to address these identified needs.



SF APD's AB109 CLIENTS

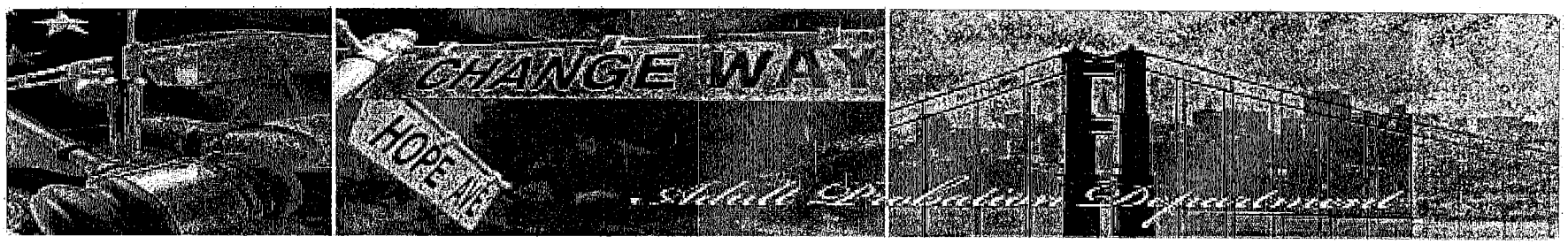
Current PRCS Clients' Prior Criminal History



- **86%** of PRCS clients are high risk
- PRCS Clients have an average of **8 prior** felony convictions
- While PRCS clients' most recent offense is a non-serious, non-violent crime, **63%** have a prior weapons, violent, or sex crime conviction

AB109 Clients' Compliance

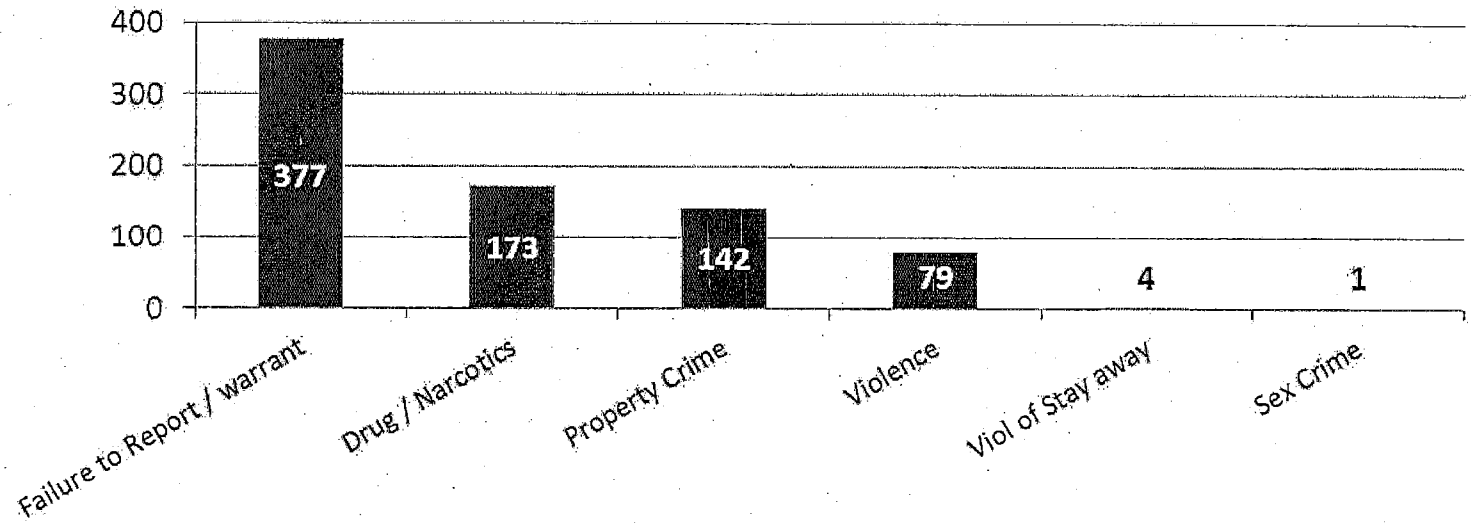
- 62% of AB109 clients have had no new law violations
- 52% of AB109 clients have had no new arrests or sanctions (including flash incarcerations)

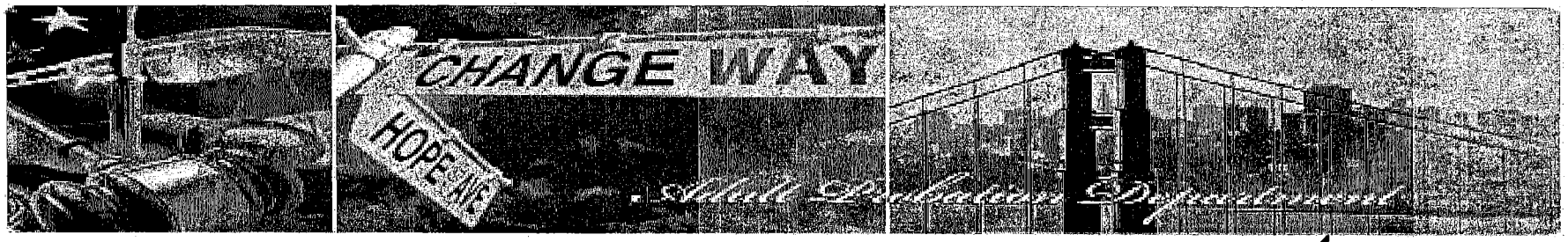


SF APD's AB109 CLIENTS

- 52% of AB109 clients have had no new arrests or sanctions imposed
- 77% of PRCS clients have had no flash incarcerations imposed
- APD has issued 324 flash incarcerations to 177 PRCS clients (33% of PRCS clients)
- 98% of AB109 clients have had no new felony convictions while on supervision
- 16 AB109 clients (2%) have been convicted of a new felony offense while on supervision

Reasons for New Arrests and Sanctions



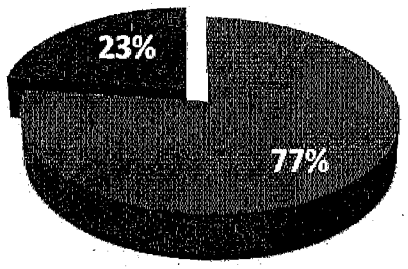


SAN FRANCISCO PROBATION TRENDS IN 2012

6,172

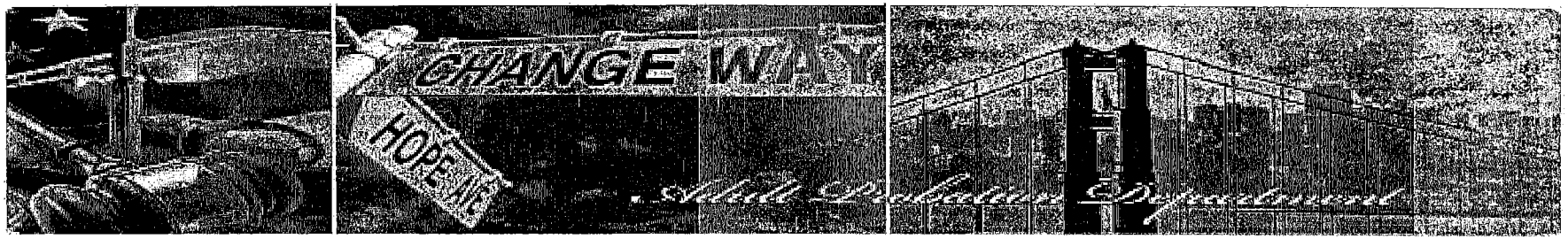
5,646

- Total probation population decreased **9%**
- **38% (2,348)** of all felony probationers were terminated from probation in 2012
  - **77% were successful terminations**
  - **23% were unsuccessful terminations**



- **27% (203)** of AB109 clients have completed PRCS or Mandatory Supervision terms.
  - **80% were successful completions**

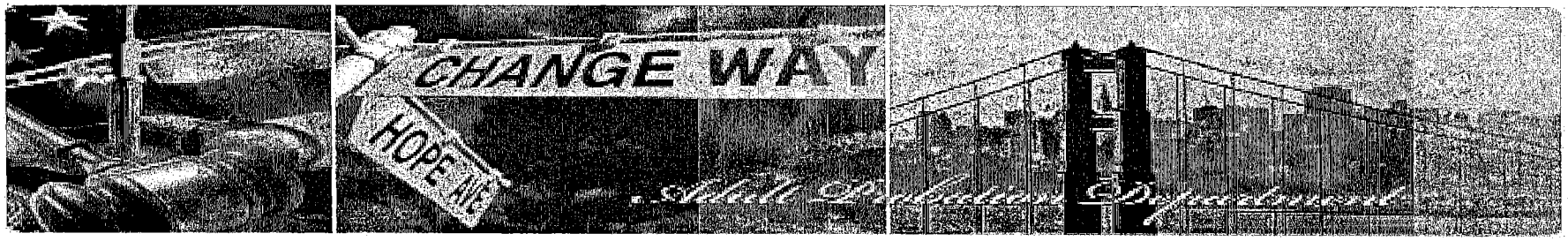
*As a comparison, the one-year recidivism rate for those on State Parole in SF is **64%***
*(Parole's two-year recidivism rate is **74%**; three-year is **78%**)*



APD INITIATIVES & BUDGETARY IMPACTS

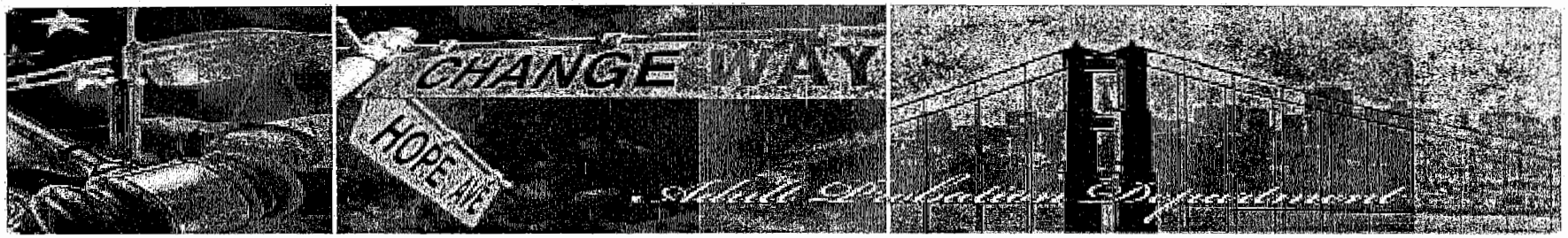
- Realignment Implementation
- Community Assessment and Services Center
- Alternative Sentencing Program for Women with Children
- Evidence-Based Practices implementation
- Contracts with service providers for housing, treatment, job readiness, substance abuse, cognitive behavioral therapy, and other services
- Reentry Pod, in partnership with Sheriff's Department

SFAPD has received the 2103 Presidential Award from the American Probation and Parole Association



FY 2012-13 to FY 2014-15 BUDGET: SOURCES & USES

Sources	2012-13 Annual Budget	2013-14 Proposed Budget	2014-15 Proposed Budget
Fees and Fines	$ 230,000	$ 267,000	$ 267.000
AB109 State Realignment	$ 8,539,301	$ 10,498,000	$ 9,462,500
SB678 Community Corrections Incentive Fund	$ 1,356,567	$ 632,779	$ 632,779
Grants	$ 823,241	$ 202,830	$ 202,830
General Fund	$ 14,026,943	$ 15,408,133	$ 17,197,213
Total Sources	$ 24,976,052	$ 27,008,742	$ 27,762,322
Uses	**2012-13 Annual Budget**	**2013-14 Proposed Budget**	**2014-15 Proposed Budget**
Labor	$16,617,347	$ 17,469,226	$18.118.687
Non Labor	$ 4,191,623	$ 5,309,374	$ 5,412,422
Services from other Departments	$ 4,167,082	$ 4,230,142	$ 4,231,313
Total Uses	$ 24,976,052	$ 27,008,742	$ 27,762,322



FY 2013-14 FTE CHANGES

Restore Expired Grants

1.00 Deputy Probation Officer (8530)

Restore position funded by Violence Against Women Act - Domestic Violence Grant

1.75 Deputy Probation Officer (8530)

Restore positions funded by Zone Strategy Grant

1.00 Community Development Specialist (9774)

Restore position funded by Second Chance Act Planning and Demonstration Grant

New Positions

1.00 Sr. Community Development Specialist II (9775)

1.00 Community Development Specialist (9774)

1.00 IT Principal Programmer Analyst (1064)

One year limited duration for IT projects

FY 2013-14 PROPOSED BUDGET: CHANGES FROM FY 12/13

Change in Funding Sources

AB109 Realignment Funding	$1,958,699
SB678 Community Corrections Incentive Funding	($723,788)
Probation Specialized Services Domestic Violence Grant	($100,000)
Second Chance Act Reentry Courts Grant	($500,000)

Change in Uses

Increase to Human Services Work Order	$120,000
Increase to DPH Work Order	$1,436,642
Sex Offender Containment Model	$514,350
Software Licensing	$33,400
Transitional Housing formerly funded by SFPAC Grant	$240,992
Treatment Services formerly funded by SB678 Funding	$378,946

Civil Service Commission Budget Submission for Fiscal Years 2013-2014 and 2014-2015

Board of Supervisors Budget and Finance Committee Hearing

June 19, 2013

Jennifer Johnston, Executive Officer

Overview on the Civil Service Commission

- Purpose: The Charter charges the Civil Service Commission with "the duty of providing qualified persons for appointment to the service of the City and County." Essentially, the Commission is responsible for establishing, regulating, overseeing and serving as final arbiter of the City and County of San Francisco's merit system. (See Charter Sections 10.100 and 10.101)

- Mission Statement: The Commission's mission is to establish, ensure, and maintain an equitable and credible merit system for public service employment for the citizens of San Francisco. The Commission's goal is to consistently provide the best-qualified candidates for public service in a timely and cost-effective manner.

- Equal Employment Policy: It is the goal and policy of the Commission to provide fair treatment of applicants in all aspects of employment without regard to membership in a protected category, or otherwise prohibited nepotism or favoritism.

Overview on the Civil Service Commission
(Continued)

- **Civil Service Commission**:
  - Five members appointed by the Mayor (with review by the Board of Supervisors) for six-year terms.
  - Commission meetings are generally held on the first and third Monday of each month.

- **Civil Service Commission Department Staff:**
  - 0961, Department Head I (Executive Officer)
  - 0951, Deputy Director I (Assistant Executive Officer)
  - 1244, Senior Personnel Analyst
  - 1203, Personnel Technician (Rules, Personnel & Office Coordinator)
  - 1820, Junior Management Assistant (Appeals Coordinator)
  - 1426 Senior Clerk Typist (Administrative Staff Assistant)

Authority and Responsibilities under the Charter and Administrative Code

The Commission's authority and responsibilities over the civil service/merit system include, but are not limited to:

1) **The authority, purpose, definitions, administration and organization of the merit system and the Civil Service Commission.**

2) **The establishment of policies, procedures and Rules governing:** allegations of discrimination or otherwise prohibited nepotism or favoritism; applications; examinations; eligibility; duration of eligible lists; certification of eligibles; leaves of absence; appointments; promotions; transfers; resignations; lay-offs or reduction in force, both permanent and temporary, due to lack of work or funds, retrenchment or completion of work; the designation and filling of positions, as exempt, temporary, provisional, part-time, seasonal, or permanent; status and status rights; probationary status and the administration of probationary periods except duration; pre-employment and fitness for duty medical examinations, except for the conditions under which referrals for fitness for duty medical examinations will be made, and the imposition of new requirements; classification; conflict of interest; and such other matters not in conflict with the Charter.

Authority and Responsibilities under the Charter and Administrative Code (Continued)

3) Merit System Oversight

- **Inspection Service:**
  - The Charters empower the Commission to undertake investigations into/reviews of the conduct and actions of employees in merit system matters. Commission staff strives to complete Inspection Service investigations/reviews within 60 days.
  - Anyone can submit an Inspection Service request (employees, unions, members of the public, department representatives, etc.). The Commission received 127 Inspection Service requests in Fiscal Year 2011-2012.

- **General Power of Inquiry and the Audit Program:**
  - The Charter vests the Commission with the power to inquire into the operation of the civil service merit system to ensure compliance with merit principles and rules established by the Commission.
  - Audit Program: Seven audits each fiscal year—last fiscal year, the audits focused on ensuring compliance with Civil Service Commission Rules, policies and procedures applicable to the examination, selection and appointment processes; this fiscal year, they are focused on ensuring notice of appeal rights in examinations, and adherence to policies and procedures for investigating and resolving discrimination complaints.

Authority and Responsibilities under the Charter and Administrative Code (Continued)

4) Appeal Hearings

- The Commission presides over appeals of a decision or action made by the Human Resources Director or Executive Officer—or in the case of Service-Critical Classes of the Municipal Transportation Agency, the Director of Transportation/Designee—on merit system matters. These include examinations, Personal Services Contracts, classification actions, discrimination complaints and restrictions on future employment.
- The Commission received 64 appeals and resolved 66 appeals in Fiscal Year 2011-2012.

5) Review of proposed Personal Services Contracts

- Through its authority over the merit system, the Commission is responsible for determining whether the circumstance pertaining to a need to provide services in a particular situation (or situations) warrants the use of a personal services contract or contractors in lieu of civil service employees.

Authority and Responsibilities under the Charter and Administrative Code (Continued)

6) Wage-setting responsibilities

(certification of prevailing wages, setting salary and benefits for elected officials)

7) Employee Relations Ordinance administration

(unfair labor practice charges for some employees; bargaining unit assignments; management, supervisory, confidential designations; Recognition Elections: labor organization certification or decertification; affiliation, disaffiliation or merger of labor organizations)

The Civil Service Commission's Budget

- The Civil Service Commission's budget is primarily devoted to supporting its personnel costs.
- Current and Submitted Budget Request:

  FY 2012-2013 Budget: $858,926

  FY 2013-2014 Budget Submission: $925,114

  FY 2014-2015 Budget Submission: $953,722
- Increases in the Commission's budget over the next two fiscal years are primarily due to projected increases in employee salaries (per the City's labor agreements) and fringe benefit costs, as well as an adjustment to the Commission's projected attrition savings.
- There are no expected changes to the Commission's FTE count over the next two fiscal years.
- The Civil Service Commission is not projected to have any overtime costs over the next two fiscal years.

Questions?

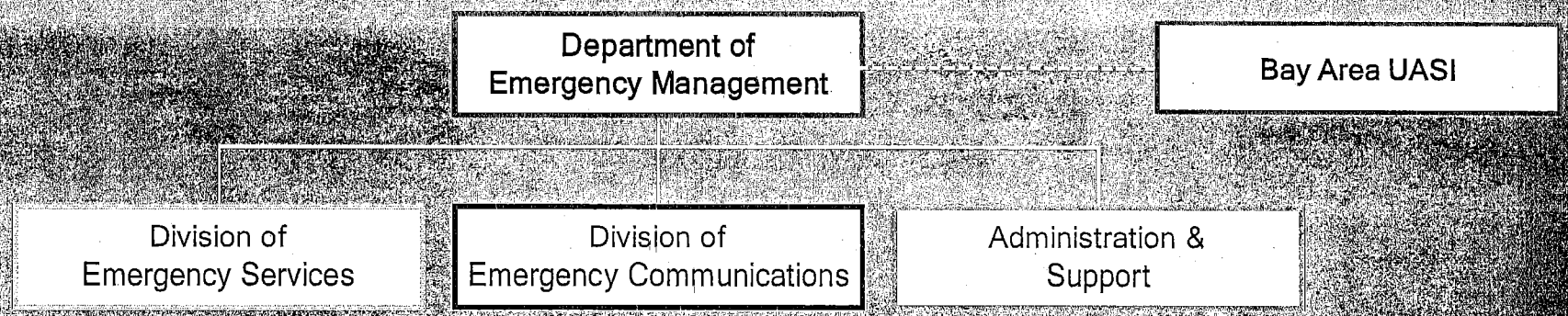
Jennifer Johnston, Executive Officer
Jennifer.Johnston@sfgov.org
(415) 252-3250

Civil Service Commission General Information
CivilService@sfgov.org
(415) 252-3247
www.sfgov.org/Civil_Service

Budget & Finance Committee

DEM's FY 2013-2015 Budget Proposal

Overview of DEM's Divisions



Department of Emergency Management
FY 2013-2015 Budget

SFDEM

Core Services – Emergency Services

Division of Emergency Services

- Citywide Emergency Management Program
- Emergency Medical Services Agency
- Grants Management
- Disaster Preparedness/ Community Education & Outreach

Department of Emergency Management
FY 2013-2015 Budget

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Core Services – Emergency Communications

Division of Emergency Communications

- 911 Call Evaluation
- Fire / EMS Dispatch
- Continuing Quality Improvement Program & Customer Service
- Custodian of Records & Sunshine Compliance
- Police Dispatch
- POST Academy & Mandated Program Training
- Data Collection & Statistics

Department of Emergency Management
FY 2013-2015 Budget

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Core Services – Administration & Support

Administration & Support

- Finance, Budget & Accounting
- IT Systems Planning & Management
- Facility Management
- Personnel, Recruitment & Background Investigation
- Labor Relations & Leave Management
- Payroll

Department of Emergency Management
FY 2013-2015 Budget

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Core Services – Bay Area UASI

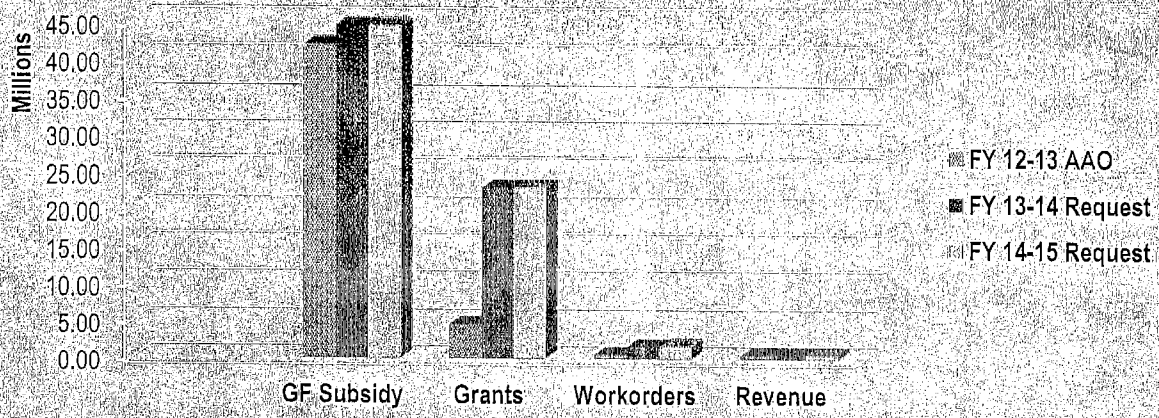
Bay Area UASI Management Team

Regional Risk Management & Planning	CBRNE Detection & Response
Information Analysis & Infrastructure Protection	Regional Training & Exercises
Interoperable Communications	Medical/Public Health/ Mass Care Preparedness
Citizen Preparedness & Recovery	Fiscal Agent for HLS Grant Programs
Manage Monthly Meetings for Approval Authority, Advisory Group & Regional Working Groups	Grant Administration & Management

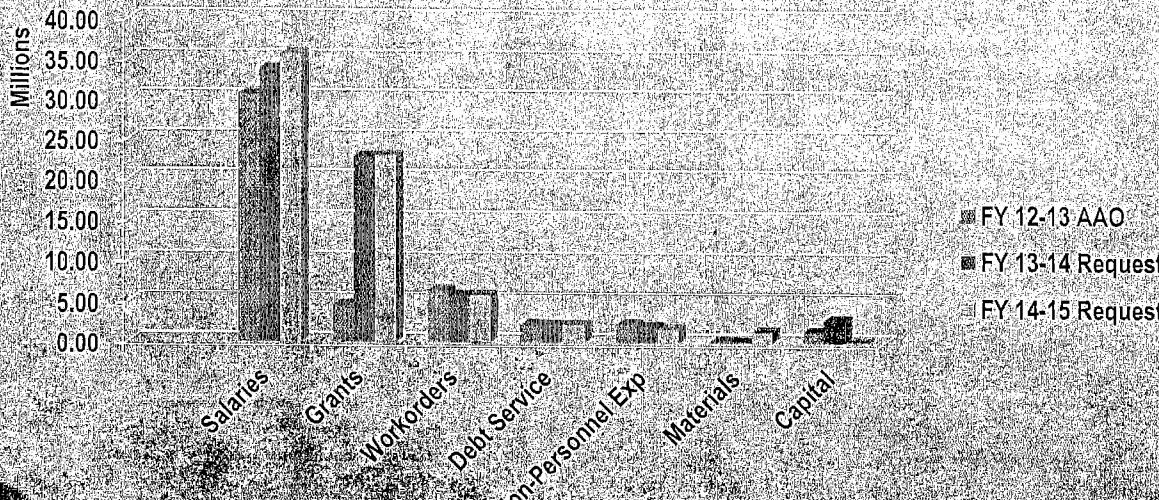
Department of Emergency Management
FY 2013-2015 Budget

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Budget Sources



Budget Expenditures



Department of Emergency Management
FY 2013-2015 Budget

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Major DEM Initiatives

COIT Approved Projects

- Total Allocation of $3,427,000 towards the following projects:

1. Computer Aided Dispatch (CAD) System: Final Year of 3-yr Project
2. Public Safety Radio Replacement Project : 2-yr Planning Phase
3. BayWEB Project: 2-yr Project

Capital Planning Approved Projects

- Total Allocation of $818,850 towards the following projects:

1. Data Center HVAC Improvements
2. Electrical Improvements
3. Cable Vault Hardening Realignment Project
4. Gutter Replacement Project

Department of Emergency Management
FY 2013-2015 Budget

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

5067

Overtime Management

- DEM's Overtime Budget is $1.1M annually
- Overtime is used to address two key functions:
  - Backfilling personnel absences
  - Increasing staffing to account for Special Events
- Management Strategies include daily monitoring and adjusting the minimum staffing model for efficiencies
- Due to these strategies, for the current FY, DEM will end the year within our OT budget

SFDEM

New Positions

- 10 Public Safety Communications Dispatchers (January 2014)
- Public Safety Communication System Project Manager (October 2014)

Proposed Legislation

- As part of the department's FY 13-14 budget request, DEM has proposed a Transfer of Function (TOF) with the Office of the Treasurer and Tax Collector.

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Language Access

- DEM answers 9-1-1 calls over 170 languages
- Approx. 14,000 calls per year (1.4% total) require translation.
- Disaster preparedness information printed in Spanish, Chinese, Russian, and Vietnamese
- Outdoor Public Warning System (sirens) Tuesday test message in Spanish and Cantonese
- DEM works with neighborhood groups on disaster preparedness training.

SFDEM
SAN FRANCISCO DEPARTMENT OF EMERGENCY MANAGEMENT

Civil Service Commission Budget Submission for Fiscal Years 2013-2014 and 2014-2015

Board of Supervisors Budget and Finance Committee Hearing

June 19, 2013

Jennifer Johnston, Executive Officer

Overview on the Civil Service Commission

- Purpose: The Charter charges the Civil Service Commission with "the duty of providing qualified persons for appointment to the service of the City and County." Essentially, the Commission is responsible for establishing, regulating, overseeing and serving as final arbiter of the City and County of San Francisco's merit system. (See Charter Sections 10.100 and 10.101)

- Mission Statement: The Commission's mission is to establish, ensure, and maintain an equitable and credible merit system for public service employment for the citizens of San Francisco. The Commission's goal is to consistently provide the best-qualified candidates for public service in a timely and cost-effective manner.

- Equal Employment Policy: It is the goal and policy of the Commission to provide fair treatment of applicants in all aspects of employment without regard to membership in a protected category, or otherwise prohibited nepotism or favoritism.

Overview on the Civil Service Commission
(Continued)

- **Civil Service Commission**:
  - Five members appointed by the Mayor (with review by the Board of Supervisors) for six-year terms.
  - Commission meetings are generally held on the first and third Monday of each month.

- **Civil Service Commission Department Staff:**
  - 0961, Department Head I (Executive Officer)
  - 0951, Deputy Director I (Assistant Executive Officer)
  - 1244, Senior Personnel Analyst
  - 1203, Personnel Technician (Rules, Personnel & Office Coordinator)
  - 1820, Junior Management Assistant (Appeals Coordinator)
  - 1426 Senior Clerk Typist (Administrative Staff Assistant)

Authority and Responsibilities under the Charter and Administrative Code

The Commission's authority and responsibilities over the civil service/merit system include, but are not limited to:

1) **The authority, purpose, definitions, administration and organization of the merit system and the Civil Service Commission.**

2) **The establishment of policies, procedures and Rules governing:** allegations of discrimination or otherwise prohibited nepotism or favoritism; applications; examinations; eligibility; duration of eligible lists; certification of eligibles; leaves of absence; appointments; promotions; transfers; resignations; lay-offs or reduction in force, both permanent and temporary, due to lack of work or funds, retrenchment or completion of work; the designation and filling of positions, as exempt, temporary, provisional, part-time, seasonal, or permanent; status and status rights; probationary status and the administration of probationary periods except duration; pre-employment and fitness for duty medical examinations, except for the conditions under which referrals for fitness for duty medical examinations will be made, and the imposition of new requirements; classification; conflict of interest; and such other matters not in conflict with the Charter.

Authority and Responsibilities under the Charter and Administrative Code (Continued)

3) Merit System Oversight

- **Inspection Service:**
  - The Charters empower the Commission to undertake investigations into/reviews of the conduct and actions of employees in merit system matters. Commission staff strives to complete Inspection Service investigations/reviews within 60 days.
  - Anyone can submit an Inspection Service request (employees, unions, members of the public, department representatives, etc.). The Commission received 127 Inspection Service requests in Fiscal Year 2011-2012.

- **General Power of Inquiry and the Audit Program:**
  - The Charter vests the Commission with the power to inquire into the operation of the civil service merit system to ensure compliance with merit principles and rules established by the Commission.
  - Audit Program: Seven audits each fiscal year—last fiscal year, the audits focused on ensuring compliance with Civil Service Commission Rules, policies and procedures applicable to the examination, selection and appointment processes; this fiscal year, they are focused on ensuring notice of appeal rights in examinations, and adherence to policies and procedures for investigating and resolving discrimination complaints.

Authority and Responsibilities under the Charter and Administrative Code (Continued)

4) Appeal Hearings

- The Commission presides over appeals of a decision or action made by the Human Resources Director or Executive Officer—or in the case of Service-Critical Classes of the Municipal Transportation Agency, the Director of Transportation/Designee—on merit system matters. These include examinations, Personal Services Contracts, classification actions, discrimination complaints and restrictions on future employment.
- The Commission received 64 appeals and resolved 66 appeals in Fiscal Year 2011-2012.

5) Review of proposed Personal Services Contracts

- Through its authority over the merit system, the Commission is responsible for determining whether the circumstance pertaining to a need to provide services in a particular situation (or situations) warrants the use of a personal services contract or contractors in lieu of civil service employees.

Authority and Responsibilities under the Charter and Administrative Code (Continued)

6) Wage-setting responsibilities

(certification of prevailing wages, setting salary and benefits for elected officials)

7) Employee Relations Ordinance administration

(unfair labor practice charges for some employees; bargaining unit assignments; management, supervisory, confidential designations; Recognition Elections: labor organization certification or decertification; affiliation, disaffiliation or merger of labor organizations)

The Civil Service Commission's Budget

- The Civil Service Commission's budget is primarily devoted to supporting its personnel costs.
- Current and Submitted Budget Request:

  FY 2012-2013 Budget: $858,926

  FY 2013-2014 Budget Submission: $925,114

  FY 2014-2015 Budget Submission: $953,722
- Increases in the Commission's budget over the next two fiscal years are primarily due to projected increases in employee salaries (per the City's labor agreements) and fringe benefit costs, as well as an adjustment to the Commission's projected attrition savings.
- There are no expected changes to the Commission's FTE count over the next two fiscal years.
- The Civil Service Commission is not projected to have any overtime costs over the next two fiscal years.

5078

Questions?

Jennifer Johnston, Executive Officer
Jennifer.Johnston@sfgov.org
(415) 252-3250

Civil Service Commission General Information
CivilService@sfgov.org
(415) 252-3247
www.sfgov.org/Civil_Service

Department of Human Resources

Mission

The Department of Human Resources recruits engages, and develops the City's workforce to meet the expectations and service needs of San Franciscans.

Vision

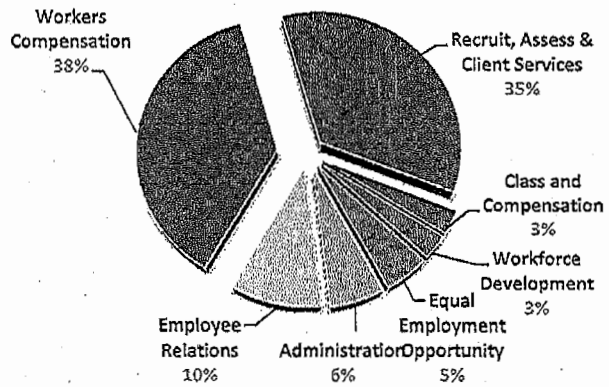
We strive to provide expert human resources services through leadership, innovation and facilitation.

Department of Human Resources

Budget Summary

Category	FY 2012-13 Budget	FY 2013-2014 (Proposed)	Change from FY 2012-2013	FY 2014-2015 (Proposed)	Change from FY 2013-2014
Salaries and Wages	$11,093,827	$ 12,248,743	$ 1,154,916	$12,139,195	$ (109,548)
Fringe Benefits	4,634,544	5,802,226	1,167,682	6,303,516	501,290
Professional & Contractual Services	54,192,783	55,320,090	1,127,307	55,755,506	435,416
Materials & Supplies	138,313	136,313	(2,000)	136,313	-
Services of Other Departments	3,883,190	4,375,971	492,781	4,151,703	(224,268)
TOTAL	$73,942,657	$ 77,883,343	$ 3,940,686	$78,486,233	$ 602,890

Proposed Full-Time Equivalent Positions by Program



Highlights of DHR Initiatives

Leadership, Innovation, Facilitation

Pilot Community Outreach Program

(Increase Awareness and Readiness for City Employment Opportunities)

- Collaboration with Community Organizations, non-profits, and service agencies
- Increase familiarity with city recruitment and selection processes
- Implementation of a DHR model used for custodian exam outreach

Identification and Elimination of Barriers to City Employment

- Review of minimum qualifications for entry positions
- Collaboration with Human Services Agency to provide job training certificates to successful individuals in order to meet minimum qualifications for city jobs

New Clerical Eligibility Pilot Program

- Created an opportunity that opens the door for more applicants to qualify for entry level clerical jobs with the City.
- Serves as a substitute for required experience.

Department of Human Resources

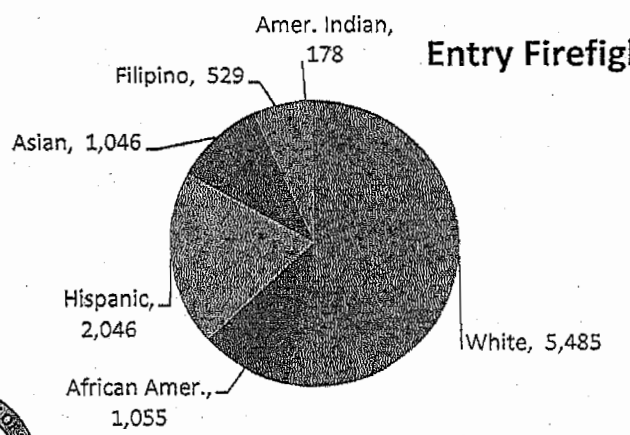
Highlights of DHR Initiatives

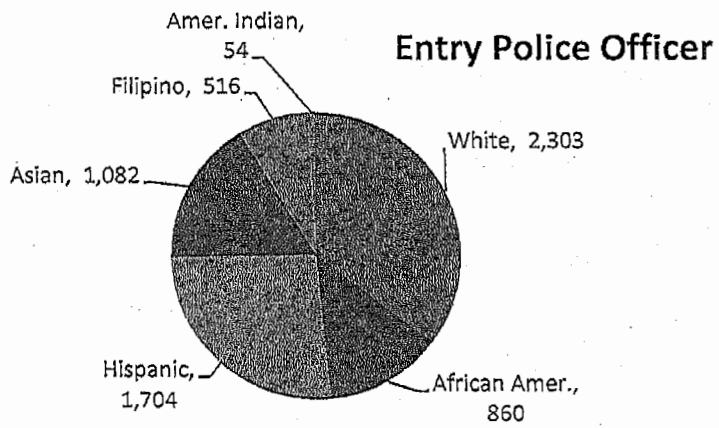
Leadership, Innovation, Facilitation

Public Safety Hiring Initiatives

- Continuous Testing Program for Entry Police and Fire
- Candidate-focused testing model
- On-demand qualifying examinations for interested applicants
  - Benefits candidates who don't have to wait years to take an exam they are interested in
  - Benefits the City because capitalizing on interest improves recruitment outcomes
  - Testing model itself improves diversity of the applicant pool and is better at predicting success of candidates
  - Benefits departments by continuously refreshing applicant pool
  - Saves administrative costs

Most recent applicant pool:





Department of Human Resources

Highlights of DHR Initiatives

Leadership, Innovation, Facilitation

Centralized Conviction History Program

- Elimination of applicant self-disclosure of conviction history
- Centralization of conviction history review
  - Nexus determination: Considers evidence of rehabilitation; and provides appeals of disqualifications
  - Conforms to and exceeds new EEOC guidelines and best practices for reducing adverse impact in hiring

DHR Primary Cost Drivers
FY 13-14

I. Workers' Compensation Statutory Requirements

II. Citywide Labor Project

III. Citywide Leave Management Program

5086

Cost Driver I – Workers' Compensation Program

- Impact of Senate Bill 863
  - Statutory increase in Permanent Partial Disability benefit
  - Administrative changes required additional services to injured workers
  - Increase in Administrative Charges paid to the State.

5087

Cost Driver II – Citywide Labor Project

- FY 13-14 Labor Project Scope:
  - 30 MOUs open and possibly more, depending on state of the Crafts Coalition

- Increased staff to support the project
  - Employee Relations Division has a small core staff
  - Additional staff are required to support the project

Cost Driver III – Citywide Leave Management

- Complexity of Laws governing medical leave coordination
  - Significant challenge to the City's ability to manage employee attendance and provide consistent counsel to employees regarding their leave rights.
- Citywide challenge -- employees increasingly utilize *intermittent* leave under the Family and Medical Leave Act (FMLA), so they can call in absences with little notice.
  - Departments with 24/7 operations with "fixed post" staffing requirements face increased overtime costs associated with unanticipated absences.
- Balance between employee rights to access protected leave and operational requirements to provide consistent services.

5089

District Attorney Mission & Services

The mission of the San Francisco District Attorney's Office is to **work in collaboration** with our **diverse communities and other stakeholders** to make San Francisco safer by the use of best practices and criminal justice innovation. To that end **we engage in public education and crime prevention efforts as well as investigate, charge, and prosecute all criminal violations** occurring within San Francisco County. We also **provide support services** to victims of violent crimes.

5091

District Attorney Budget Overview

	FY 2012-13	FY 2013-14	Difference	Percent Change
Total Budget:	$ 42,657,621	$ 46,895,842	$4,238,221	9.94%

	FY 2013-14	FY 2014-15	Difference	Percent Change
Total Budget:	$ 46,895,842	$47,094,087	$ 198,245	0%

5092

District Attorney Budget Overview

	FY 2012-13	FY 2013-14	Difference	Percent Change
Total FTE:	244.97	254.77	9.8	4%

	FY 2013-14	FY 2014-15	Difference	Percent Change
Total FTE:	254.77	251.54	(3.23)	-1%

5093

Major Budget Changes

- Includes **$1.4 million in annualized funding** for 9 Domestic Violence positions approved through supplemental appropriation
- Includes **$1.6 million in salary adjustments** to maintain current staffing
- **$241k** in increased facility rental costs
- Replacement of 12 Code 3 vehicles in the amount of **$410k**

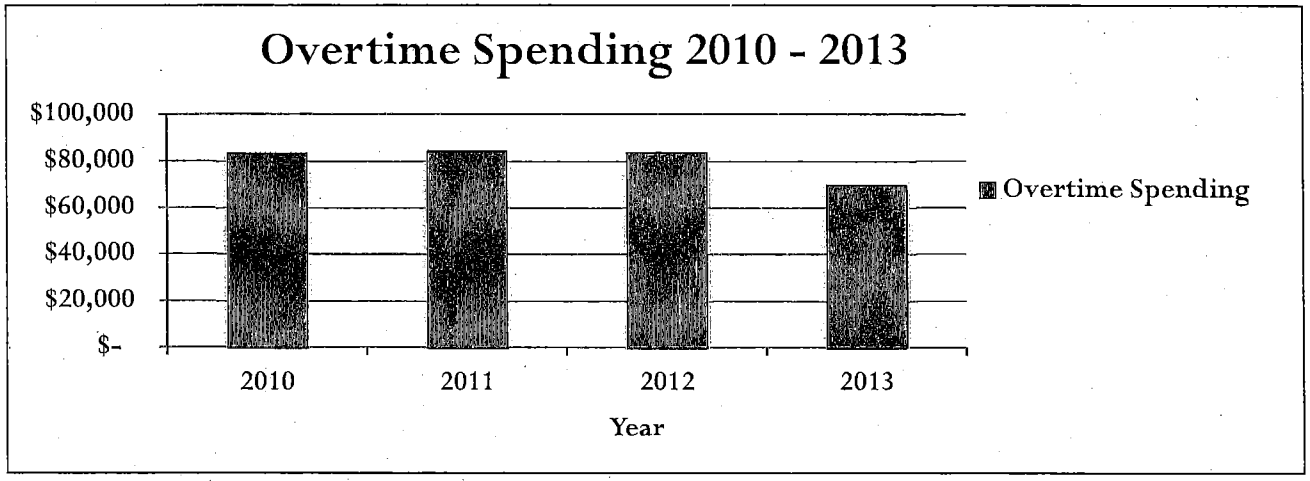
5094

Major Initiatives

- Enhanced Domestic Violence Unit
- DA STAT
- Secure Our Smartphone Initiative
- Alternative Sentence Planner
- Realignment
- District Attorney Offices Relocation: HOJ Rebuild

Department Overtime Spending

- $85,000 Annual Budget
- Projected to spend $70,000 this year
- Primarily driven by the DA Investigators
- Officer Involved Shootings, executing search warrants, protecting and relocating victims/witnesses



Culturally Appropriate Services

- Maintain Victim Service Office hours in community based organizations in Bayview, Tenderloin, Mission & Chinatown
- Public education campaigns are produced in English, Spanish and Chinese
- Maintain a Fraud Hotline in 6 different languages: Spanish, Cantonese, Mandarin, Tagalog, English, Russian
- Engage in targeted outreach in communities that have broad issues: Blessings Scams
- Translate monthly newsletter & annual report into Chinese and Spanish
- Maintain cultural Advisory Groups: Asian Pacific Islander, African American, Latino, Gay, Women, Youth and Middle Eastern/Muslim/Arab
- Convene regular round tables with Ethic Media

5097

FY 2013-14 and FY 2014-15 Proposed Budget Overview

San Francisco Fire Department

Budget and Finance Committee
June 19, 2013

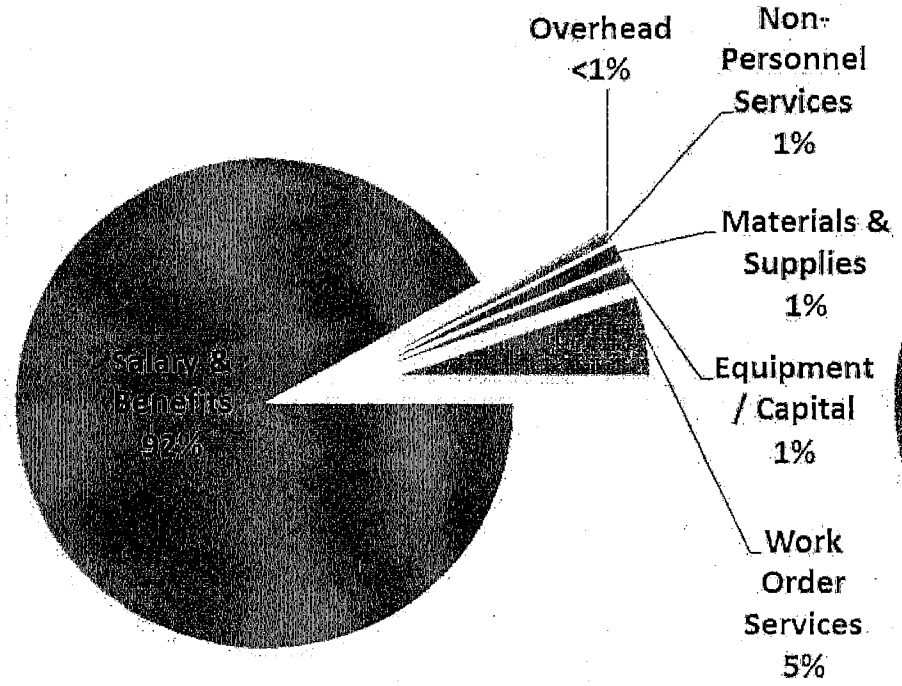
5099

Departmental Overview
- Responsibilities, Mission, Services

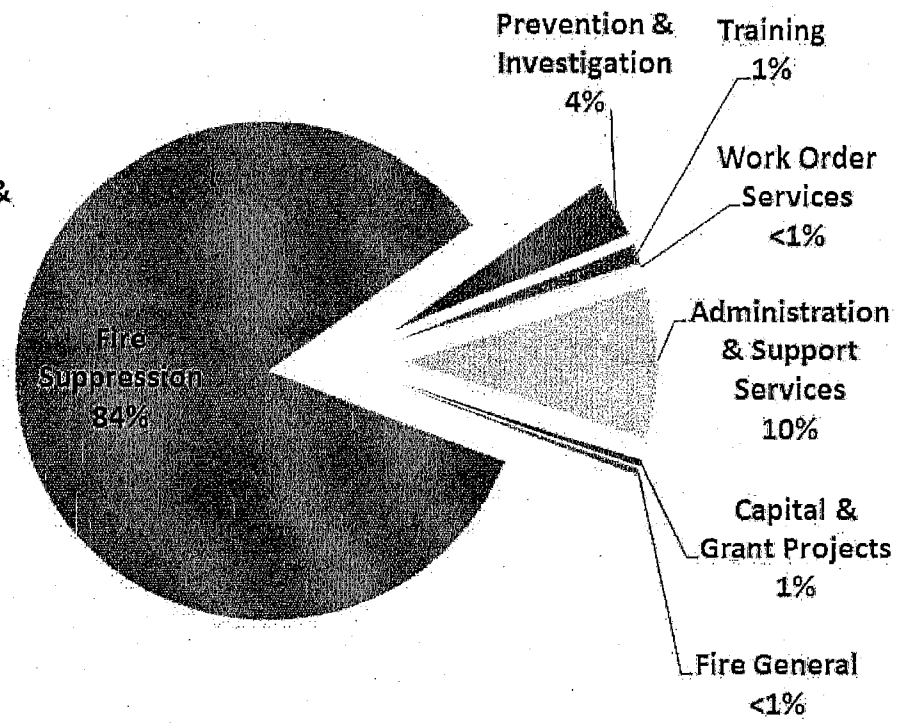
- The Department's Mission is to serve as the first responders for emergency incidents to protect the lives and property for the residents and visitors of the City and County of San Francisco.
- Operating out of 46 Fire Stations (including the Airport, Treasure Island, and the Presidio) as well as with a dynamic ambulance fleet, the Department is responsible for Fire Suppression and Emergency Medical incidents in San Francisco, as well as providing an all-Hazards response.
- Department has minimum daily staffing requirements, and strives to fulfill those mandates in the most efficient way possible.

High-level Summary

SFFD Operating Budget Expenditures



SFFD Budget Expenditures by Program



5101

Major Budget Changes – FY12/13 – FY13/14

FY12/13 Budget	FY13/14 Budget	Increase/(Decrease)
$326,072,813	$334,306,104	$8,233,291

Major cost drivers for change from current year:

- Fringe benefit increases - $4.1 mil
- Additional H-2 Firefighter Academy - $1.4 mil
- Additional Fire Prevention Personnel - $.7 mil
- Increased Capital Budget - $.9 mil
- Net of savings/Cost increases - $1.1 mil
- Revenue increases include Public Safety Sales Tax ($3.9 mil), EMS Revenue ($1.6 mil), and Fire Prevention Revenue ($1.2 mil)

Major Budget Changes – FY13/14 – FY14/15

FY13/14 Budget	FY14/15 Budget	Increase/(Decrease)
$334,306,104	$334,306,104	$11,906,511

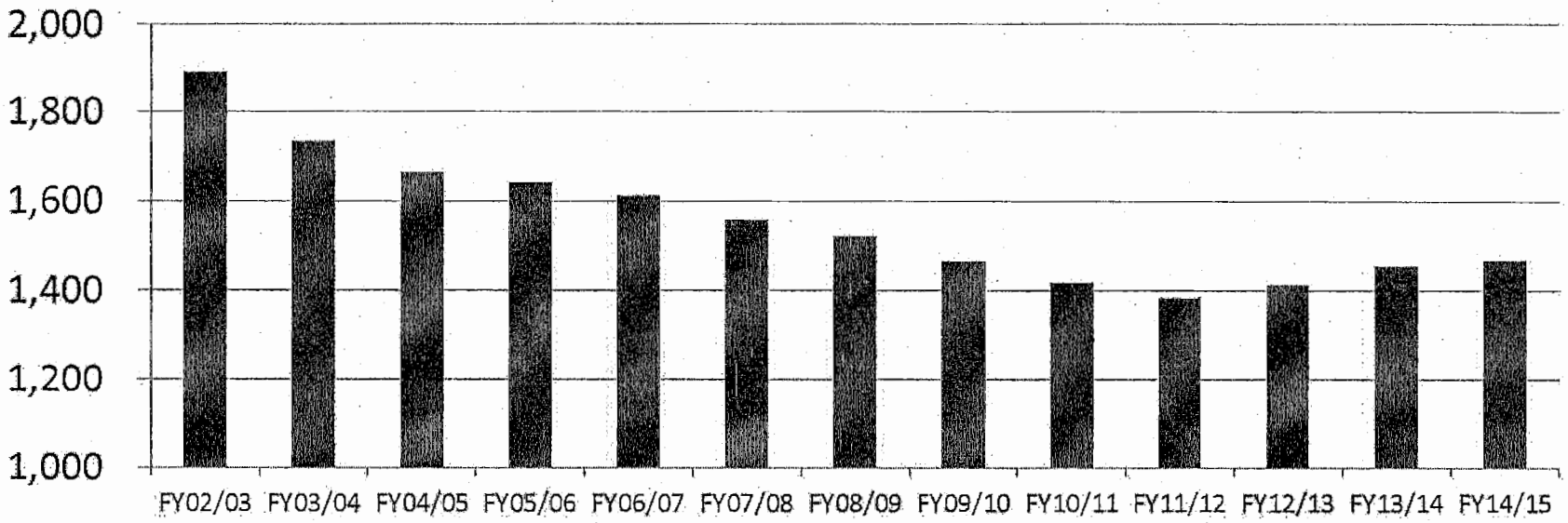
Major cost drivers for change from FY13/14:

- Fringe benefit increases - $7.0 mil
- Removal of H-2 Firefighter Academy - ($1.4 mil)
- Activation of Fire Station 4 - $4.4 mil
- Increased Capital/Facilities Budget - $.9 mil
- Increased COIT Budget - $.9 mil
- Revenue includes Public Safety Sales Tax increase of $1.3 mil

FTE Changes

- Continuation of Mayor's hiring plan
  - Academy of 42 entry-level firefighters in each fiscal year.
  - Additional academy of 36 firefighters in second half of Fiscal Year 2013-14.
  - Total number of new hires over the course of the two fiscal years is expected to outnumber projected retirements 120 to 65.
- Bureau of Fire Prevention
  - Department is proposing to increase the staff at the Bureau of Fire Prevention by four FTEs to account for increased need for services, mainly plan review. The costs of these personnel are recovered by revenue.

Historical Uniform FTE Count



- Department has seen a net increase in overall staffing levels in FY12/13. Department projecting that to continue in the next two fiscal years, given the two additional academies in FY13/14 and one in FY14/15.

Overtime

	Revised FY12-13	FY13-14	Variance
General Fund	$39,296,409	$37,474,648	($1,821,761)
Non-General Fund	$3,764,155	$2,963,303	($800,852)
Total	**$43,060,564**	**$40,437,951**	**($2,622,613)**

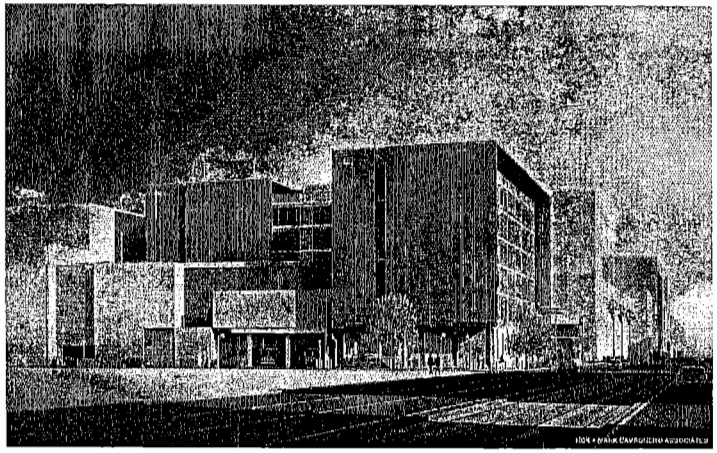
- Departmental Overtime spending is directly correlated with the number of uniform members the Department has on staff.
- With the graduation of its current year Academy class, the Department will end Fiscal Year 2012-13 with more hires than retirements for the first time since the early 2000s.
- It is anticipated to continue over the next two fiscal years, as the anticipated hiring of 120 new firefighters is anticipated to exceed the projected retirement of 65 members.

Overtime (cont.)

- Given the Department's current levels of daily staffing, as the number of uniform employees increase, the Department anticipates a reduction in our overtime budget.
- Department, working with DHR and labor, has modified its overtime policies to incorporate a hard cap of 1,100 hours of overtime per member over the fiscal year.
- Allocation and assignment of overtime shifts are done in per specific policies and procedures
- Dependence on overtime is a common industry practice for the Fire Service due to its cost savings and efficiency benefits.

Capital/Bond Improvements

- The Department was allocated $1.6 million in FY14 and $2.6 million in FY15 for Capital Planning projects to help in addressing the large backlog of facility needs
- ESER Bond, passed in 2010, allocated funding for the following:
  - Public Safety Building (new Station 4 and old Station 30)
  - Comprehensive Fire Station Renovations
  - Focus Scope Station Projects
  - AWSS system (under PUC)
- Planning for ESER 2 is underway



5108

Health Service System

Proposed Budget 2014-15 and 2015-16

June 19, 2013

5109

- Mission Statement and Department Overview
- Administrative Budget–Accomplishments and Metrics
- Wellness and Employee Assistance Program Budget
- Cultural Competency.

Mission Statement and Major Responsibilities

The Health Service System (HSS) is dedicated to preserving and improving sustainable, quality health benefits and enhancing the well-being of employees, retirees and their families.

- Annual rates and benefits negotiations for medical, dental and vision plan contracts worth over $680M, covering 108,000 lives.
- FSA, COBRA, Life and Long Term Disability insurance contracts worth $20M annually.
- Ongoing vendor management for 28 plans from 10 vendors.
- Regulatory compliance, including federal healthcare reform.
- Member enrollment and member service support.
- Benefits and wellness communications.
- Health Service Board public hearings.

5111

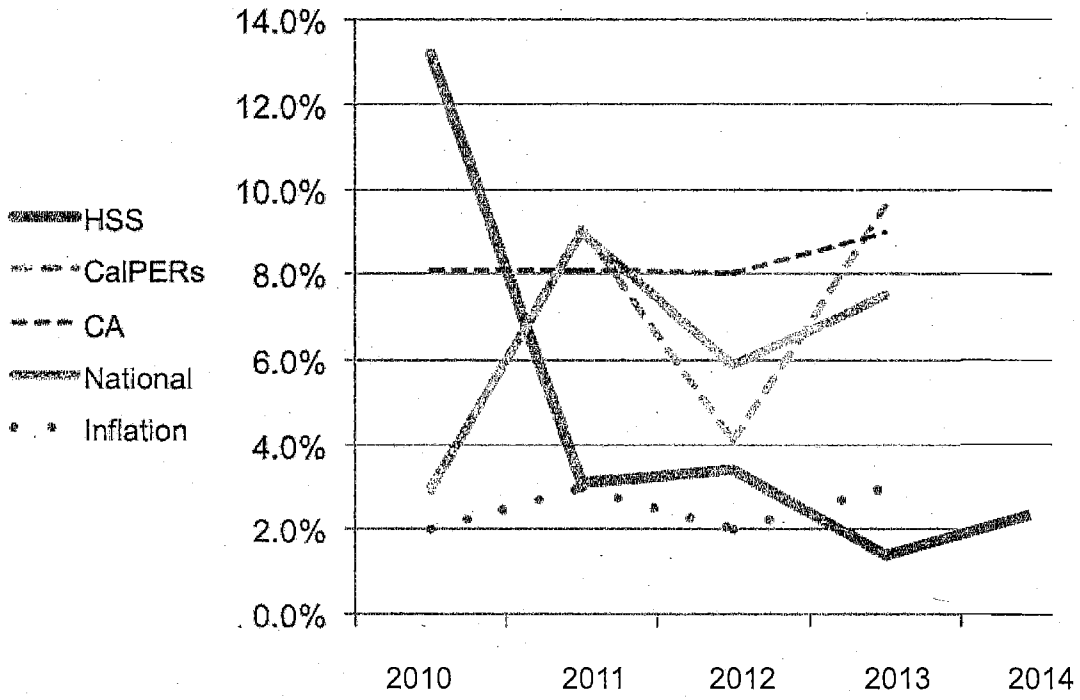
HSS Initiatives Result in Savings and Stability

"A significant portion of the balancing plan for this two-year budget comes from savings generated by the savings in the City's cost for health and pensions…the City will save more than $52.6 million over the next two years as a result of the innovative work done by HSS. For example, HSS has formed two Accountable Care Organizations that align the incentives of all parties involved in City-supported healthcare plans to (assure) quality care, cost containment, and joint collaboration."

– San Francisco Mayor, Edwin M. Lee
Mayor's 2013-2014 and 2014-2015 Proposed Budget

5112

HSS Is Beating Healthcare Cost Trends



Year-over-Year Aggregate Medical Cost Increases

- Reduced City's projected costs by $52.6M for 2013-14 and 2014-15.
- Mitigates City's long-term commitments and GASB 45 projections.
- Negotiated 2014 aggregate 2.4% medical cost increase; 2.3% due to federal health care reform fees and taxes.
- Helps realize goal of sustainable, affordable healthcare now and into the future.

5113

HSS: High Level Overview of Services

Health Service Board

7 Commissioners:
- 3 Elected
- 3 Appointed
- 1 City Supervisor

28 Health Plans from 10 Vendors

Medical: 6 HMO; 4 PPO	Group Life: 6
Dental: 2 DMO; 2 DPO	Long-Term Disability: 2
Vision:1	Flex Credits: 2
FSA: 2	COBRA: 1

HSS Staff and Major Responsibilities

Operations

20 staff 12-13	10,000+ enrollments
23 staff 13-14	47,000 member calls
23 staff 14-15	12,000 member visits

Finance

8 staff 12-13	12,500 transactions
10 staff 13-14	2,740 rate calculations
10 staff 14-15	30+ complex contracts

Administration

3 staff 12-13	24 public hearings
4 staff 13-14	125,000 member files
4 staff 14-15	facilities management

IT/PeopleSoft

3 staff 12-13	eMerge transition
4 staff 13-14	500 data queries
4 staff 14-15	50 staff computers

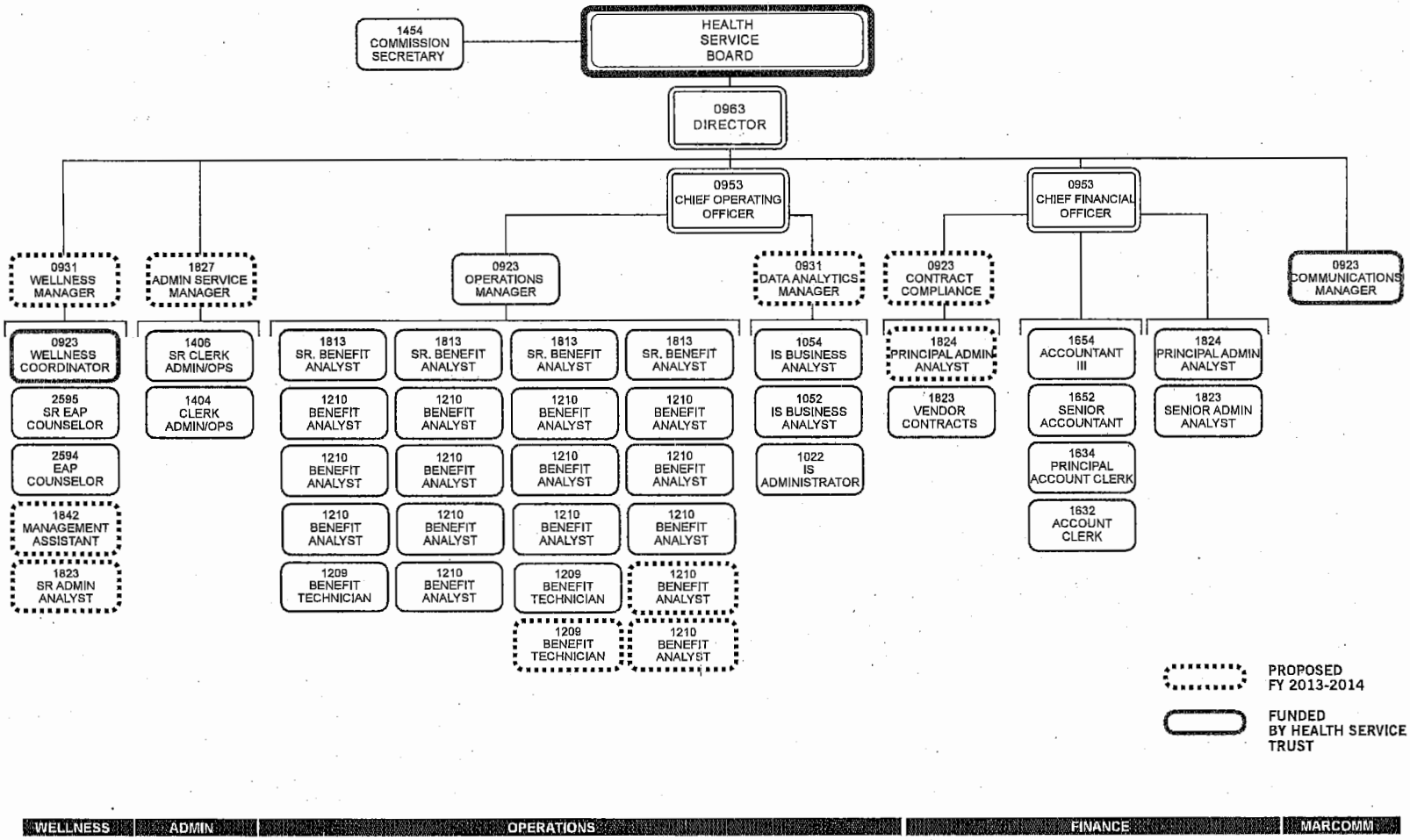
Wellness/EAP

3 staff 12-13	7,490 employees in 8 depts w/wellness councils
6 staff 13-14	
6 staff 14-15	3,314 EAP visits

Communications

1 staff 12-13	65,000 open enrollment packets mailed
1 staff 13-14	
1 staff 14-15	56,000 website visits

5114


1454 COMMISSION SECRETARY
HEALTH SERVICE BOARD
0963 DIRECTOR
0953 CHIEF OPERATING OFFICER
0953 CHIEF FINANCIAL OFFICER
0931 WELLNESS MANAGER
1827 ADMIN SERVICE MANAGER
0923 OPERATIONS MANAGER
0931 DATA ANALYTICS MANAGER
0923 CONTRACT COMPLIANCE
0923 COMMUNICATIONS MANAGER
0923 WELLNESS COORDINATOR
2595 SR EAP COUNSELOR
2594 EAP COUNSELOR
1842 MANAGEMENT ASSISTANT
1823 SR ADMIN ANALYST
1406 SR CLERK ADMIN/OPS
1404 CLERK ADMIN/OPS
1813 SR. BENEFIT ANALYST
1210 BENEFIT ANALYST
1209 BENEFIT TECHNICIAN
1054 IS BUSINESS ANALYST
1052 IS BUSINESS ANALYST
1022 IS ADMINISTRATOR
1824 PRINCIPAL ADMIN ANALYST
1823 VENDOR CONTRACTS
1654 ACCOUNTANT III
1652 SENIOR ACCOUNTANT
1634 PRINCIPAL ACCOUNT CLERK
1632 ACCOUNT CLERK
1824 PRINCIPAL ADMIN ANALYST
1823 SENIOR ADMIN ANALYST
PROPOSED FY 2013-2014
FUNDED BY HEALTH SERVICE TRUST
WELLNESS
ADMIN
OPERATIONS
FINANCE
MARCOMM

5115

HSS Benefits Administration ($ in thousands)

	2012-13 BUDGET	2013-14 BUDGET	2013-14 INC (DEC)	2014-15 BUDGET	2014-15 INC (DEC)
FTEs					
Total Authorized	34.10	42.95	8.85	44.39	1.44
Non-Operating Positions	-1.00	-1.00	0.00	-1.00	-
Net Operating Positions	**33.10**	**41.95**	**8.85**	**43.39**	**1.44**
SOURCES					
Revenues	167	167	-	167	-
Recoveries Non GF	3,024	3,965	941	4,095	130
Recoveries GF	3,426	4,416	991	4,614	198
Total Sources	**6,617**	**8,549**	**1,932**	**8,877**	**328**
USES-OPERATING EXPENDITURES					
Salaries and Benefits	4,497	5,690	1,193	6,095	405
Professional and Contractual Services	1,482	2,100	618	2,125	25
Materials and Supplies	35	58	23	40	(18)
Equipment	-	12	12	-	(12)
Services of Other Departments	602	689	86	616	(72)
Total Uses	**6,617**	**8,549**	**1,932**	**8,877**	**328**
NON-GENERAL FUND RECOVERIES					
% of Uses	**46%**	**46%**		**46%**	

5116

HSS Benefits Administration 2013–2015

Metrics supporting the need for additional staff:

Impact of eMerge on Benefits Enrollment Processing

Increase in daily events processing under eMerge

	Before eMerge	Nov 2012	Dec 2012	Jan 2013	Feb 2013	Mar 2013	Apr 2013	May 2013	Jun 2013
Events Log	254	1,600	3,447	2,576	2,628	1,450	1,071	1,427	1,708

Increased Call Volume

Resulting in increased wait times and dropped calls

	2008	2009	2010	2011	2012	2013
Inbound Calls	42,967	41,618	42,162	43,796	47,694	49,490

Overtime and Temp Hours

	Overtime 2012-13		Temp 2012-13	
Budget vs. Actual	19,000 budget	74,621 actual	23,000 budget	66,164 actual

HSS Benefits Administration 2013–2015

Additional administration needs:

- New **Federal healthcare reform** compliance and reporting requirements.
- Management of **increasingly complex healthcare contracts**.
- Expanded self-insurance of **Blue Shield (flex-funding)**.

5118

Wellness and Employee Assistance ($ in thousands)

	2012-13 BUDGET	2013-14 BUDGET	2013-14 INC (DEC)	2014-15 BUDGET	2014-15 INC (DEC)
FTEs					
Total Authorized	3.00	4.83	1.83	6.00	1.17
Non-Operating Positions	-1.00	-1.00	0.00	-1.00	-
Net Operating Positions	**2.00**	**3.83**	**1.83**	**5.00**	**1.17**
SOURCES					
Revenues	-	6	6	6	-
Recoveries Non GF	275	510	234	605	95
Recoveries GF	140	396	256	500	104
Total Sources	**416**	**911**	**496**	**1,111**	**200**
USES-OPERATING EXPENDITURES					
Salaries and Benefits	407	703	296	903	200
Professional and Contractual Services	8	7	(0)	7	-
Materials and Supplies	1	1	0	1	-
Equipment	-	-	-	-	-
Services of Other Departments	-	200	200	200	-
Total Uses	**416**	**911**	**496**	**1,111**	**200**
NON-GENERAL FUND RECOVERIES					
% of Uses	**66%**	**56%**		**54%**	

5119

HSS Wellness and Employee Assistance 2013-2015

- "The City's employee promotion programs should be centrally coordinated…The Health Service System is the logical home for **a coordinated City health promotion program**."
  - Evaluation of the City's Health Promotion Programs prepared by the San Francisco Board of Supervisors Budget Analyst 3/11/2008
- More **comprehensive wellness programming** per the Controller's analysis and labor/management consensus is expected to begin implementation in fall 2013.
- HSS **worksite wellness programming** to date focuses on weight management, movement, diabetes education, nutrition, smoking cessation, resiliency training, and behavioral health counseling.
- **92% of employers** with 200+ employees report offering a wellness program in 2012. (Department of Labor, Workplace Wellness report.)

5120

HSS Total Budget ($ in thousands)

	2012-13 BUDGET	2013-14 BUDGET	INC (DEC)	2014-15 BUDGET	INC (DEC)
FTEs					
Total Authorized	37.10	47.78	10.68	50.59	2.61
Non-Operating Positions	-2.00	-2.00	0.00	-2.00	-
Net Operating Positions	**35.10**	**45.78**	**10.68**	**48.39**	**2.61**
SOURCES					
Revenues	167	173	6	173	-
Recoveries Non GF	3,299	4,475	1,175	4,700	225
Recoveries GF	3,566	4,812	1,246	5,114	302
Total Sources	**7,032**	**9,460**	**2,427**	**9,988**	**528**
USES-OPERATING EXPENDITURES					
Salaries and Benefits	4,904	6,393	1,489	6,998	605
Professional and Contractual Services	1,490	2,108	618	2,133	25
Materials and Supplies	36	59	23	41	(18)
Equipment	-	12	12	-	(12)
Services of Other Departments	602	889	286	816	(72)
Total Uses	**7,032**	**9,460**	**2,427**	**9,988**	**528**
NON-GENERAL FUND RECOVERIES					
% of Uses	**47%**	**47%**		**47%**	

5121

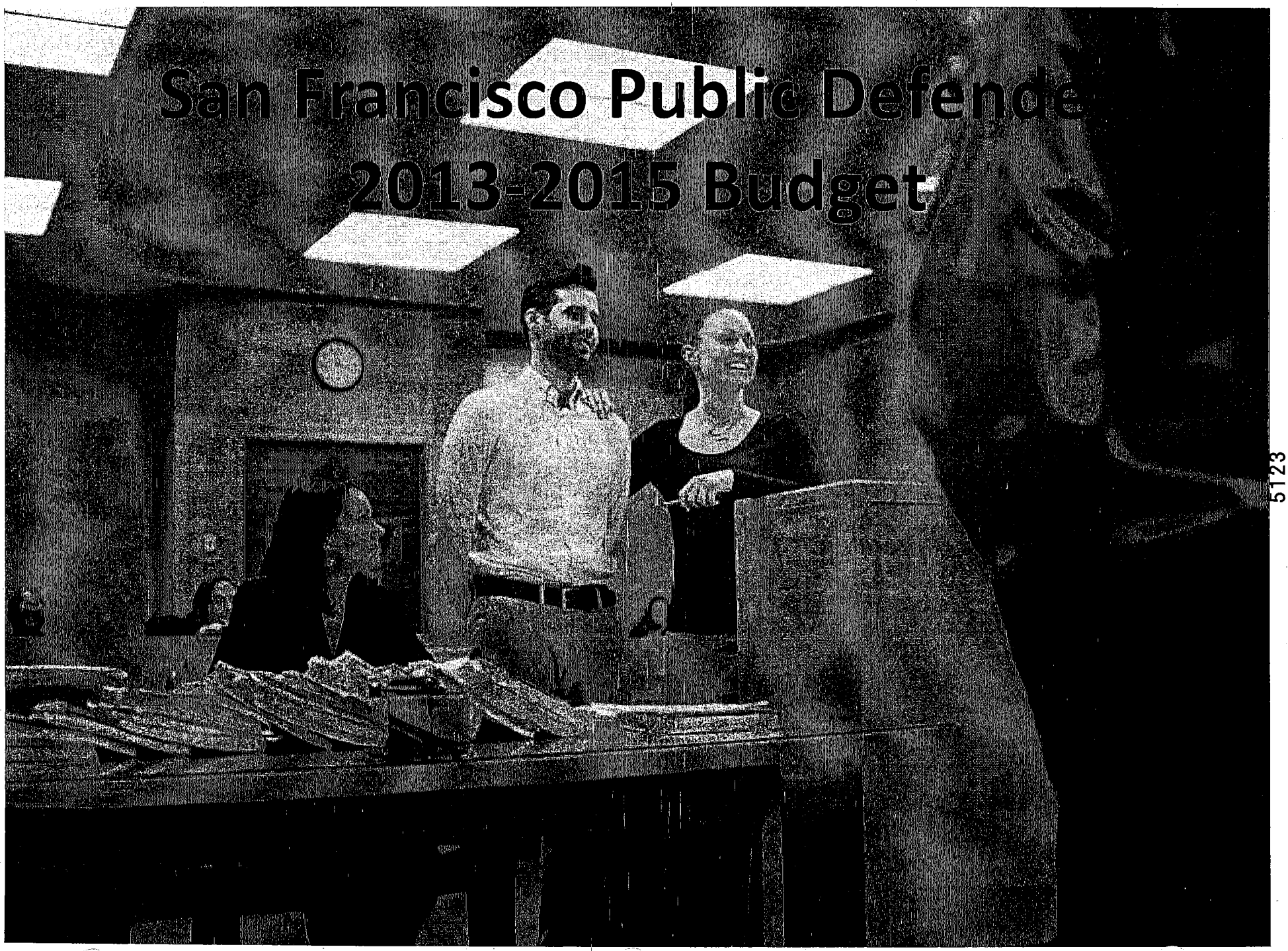
HSS Cultural Competency

- HSS serves internal customers--City employees and retirees--not the general public.
- HSS communications follow plain language mandates issued by President Clinton in 1998 and President Obama in 2010, which require government communications are easy to understand.
- Multi-lingual communication for employees is not required. However, HSS staff does assist members and their families in Mandarin, Cantonese, Tagalog, Spanish, Russian and other languages upon request.
- Emerging needs for HSS include ensuring communications are accessible to an aging population with reduced visual ability and hearing loss. (Average age of retirees is over 70.)

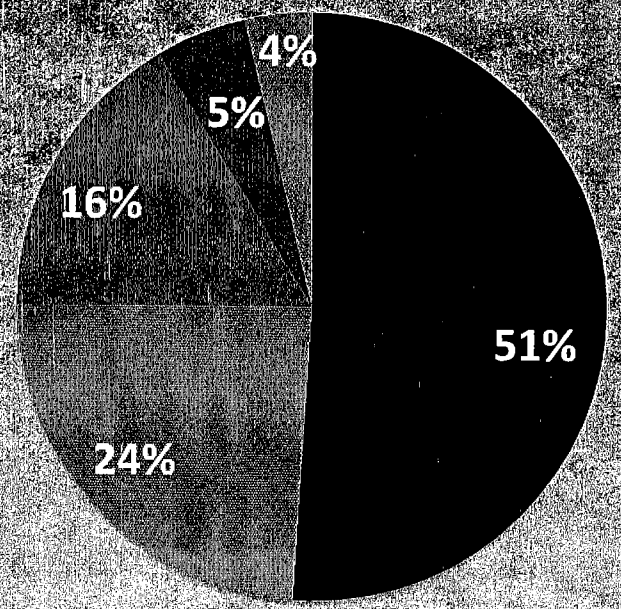
5122

San Francisco Public Defende

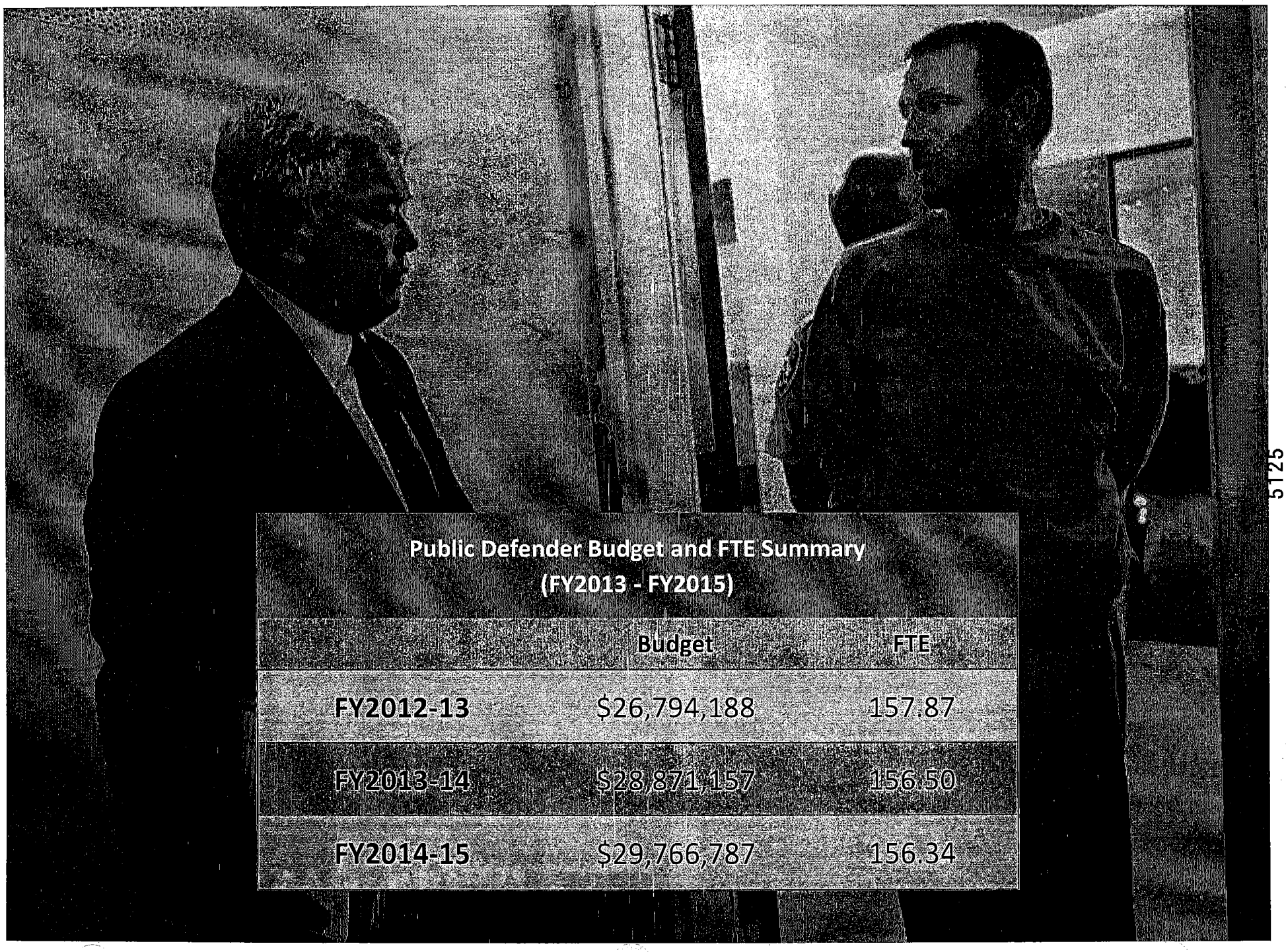
2013-2015 Budget



23,000 Clients Served



- 10% Non-English Speaking
- 5% Undocumented
- 15% Severely Mentally Ill
- Most Below Poverty Level



Public Defender Budget and FTE Summary
(FY2013 - FY2015)

	Budget	FTE
FY2012-13	$26,794,188	157.87
FY2013-14	$28,871,157	156.50
FY2014-15	$29,766,787	156.34

Attorney Workload

Felony Cases

- Total: 8,612
- Average Annual Caseload: 196
- NACS Standard: > 150
- Average Work Week: 67.3 Hours

Misdemeanor Cases

- Total: 4,495
- Average Annual Caseload: 405
- NACS Standard: > 400
- Average Work Week: 73.2 Hours

Attorney Workload

Juvenile Cases

- Total: 1,010
- Average Caseload:
- NACS Standard: > 200
- Average Work Week:

Mental Health Cases

- Total: 3,370
- Average Caseload:
- NACS Standard: N/A
- Average Work Week:

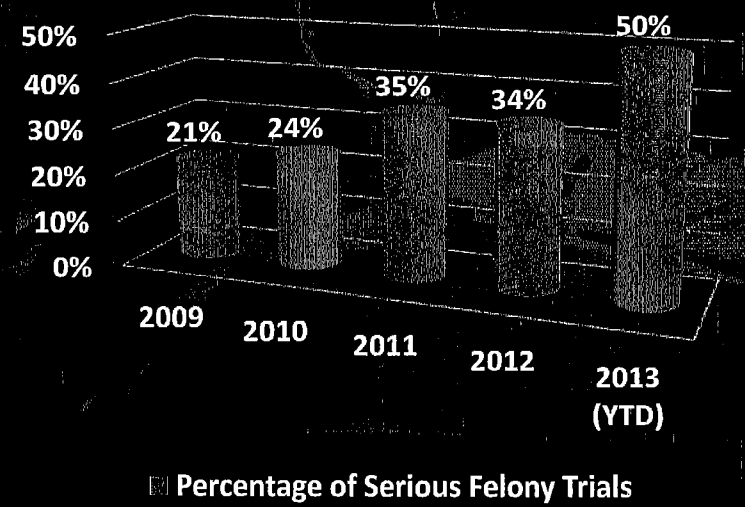
Investigator Workload

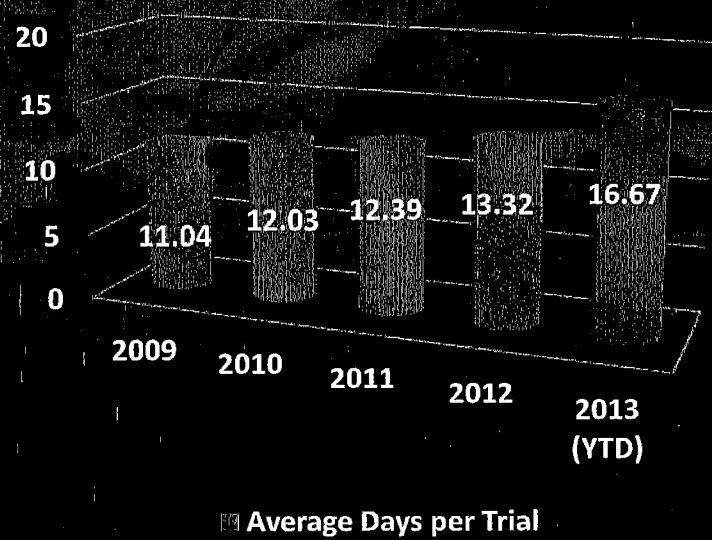
- Average Weekly Hours: 64
- Investigator Requests: 2,800
- Total Investigators: 15 for 3,000+ Cases Each Year

Investigator to **Attorney** Ratio:

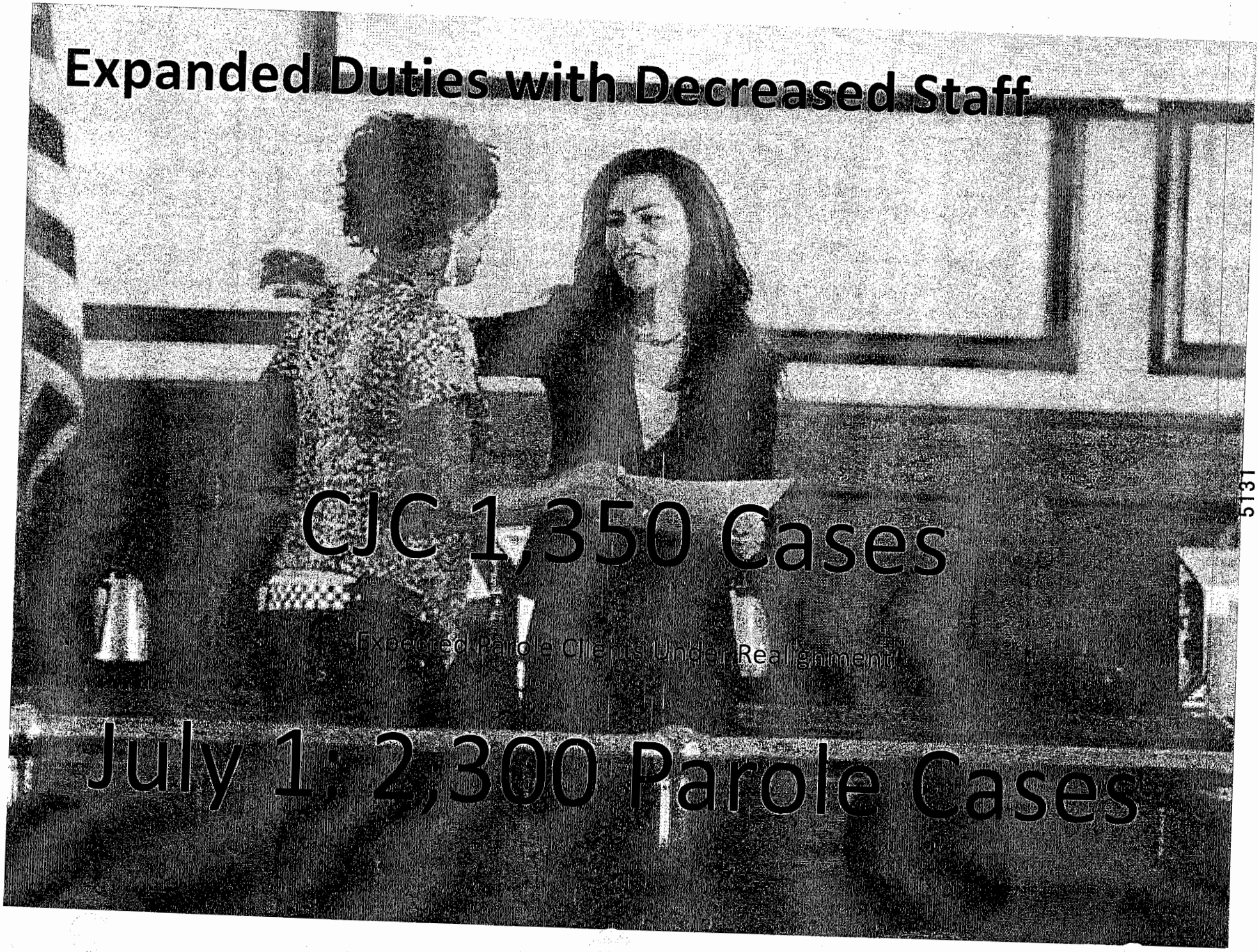
Increasing Workload

16% Increase in Homicide and Life Exposure Cases

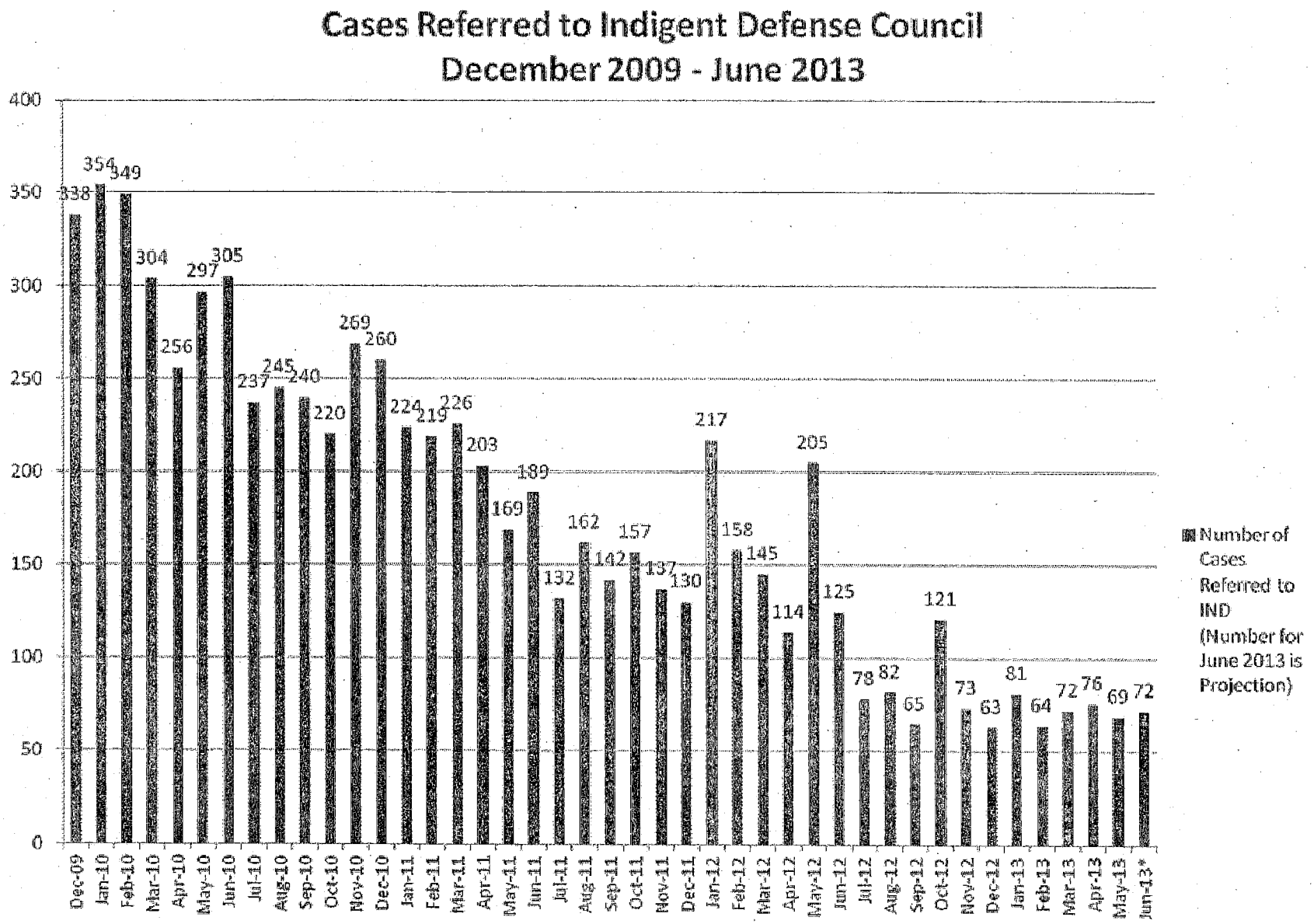




Rise in Jury Trials


Expanded Duties with Decreased Staff
CJC 1,350 Cases
Expected Parole Clients Under Realignment
July 1: 2,300 Parole Cases

Saving City Money: Estimated Annual Savings of $1 Million



Serving The Underserved

MAGIC PROGRAMS in Bayview and Western Addition

- 4,000+ backpacks and school supplies
- 1,000+ youth provided with summer learning
- 350+ children participating in literacy fair
- 3,000 resource guides distributed

PRISONER REENTRY CLEAN SLATE PROGRAM In Mission, Sunnydale, Tenderloin, Western Addition & Bayview

- Assisted 1,360 people clear their records
- Linked 354 people to treatment/services

5134

San Francisco

LAW LIBRARY

California's First County Law Library

MISSION: To provide free access and use of legal reference materials in order that the people of San Francisco may conduct their legal affairs and preserve their rights.

The Law Library serves:

- The Public
- City and County Departments
- State, Local and Federal Agencies
- Businesses and Corporations
- Sole Proprietorships
- Self-represented Litigants
- Students
- Non-profits
- Attorneys & Law Firms
- Specialty & Minority Bar Associations

- The Courts
- Legal Advocacy Organizations
- Law Schools
- Paralegal Schools
- Law Schools
- Seniors

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SAN FRANCISCO
LAW LIBRARY

San Francisco
LAW LIBRARY

California's First County Law Library

KEY SERVICES:

➢ Reference Services – provided by Attorney Librarians

- Comprehensive knowledge of legal resources in electronic, print & Internet formats
- Guidance in the effective use of difficult to understand, constantly changing legal topics, practices & procedures
- Legal database training
- Referrals to other agencies
- Locate the best resources to meet users' individual legal needs
- Frame research strategies for complex issues for legal practitioners, agencies & courts

- Update & develop new reference tools, sources & webpage links
- Assist in the use of Library resources
- Instruction for non-lawyers about the legal system & processes
- Obtain outside resources not available to individuals or firms

➢ Extensive Electronic Collection – Free use of legal databases

- Expensive databases not available for free in other libraries or online
- *Westlaw*
- *LexisNexis*
- *CEB OnLaw:* CA practice materials such as criminal, family law, probate, business & employment law, real estate, civil litigation
- *HeinOnline*: legal journals, Federal Register, legislative history materials, government documents; the Library replaced its print journals with HeinOnline
- *Dissomaster*: child & family support calculation program
- *Nolo Legal Reference Information Center*: legal forms, e-books for non-lawyers
- *Martin Dean's Essential Legal Forms:* fill-out, print CA, SF court & other forms on the Library's public computers
- Plus many more databases & electronic resources

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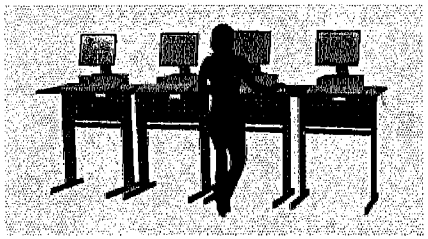
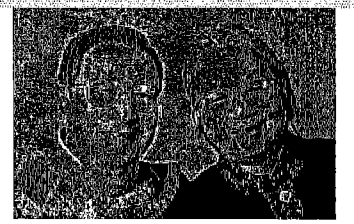
SAN FRANCISCO
LAW LIBRARY

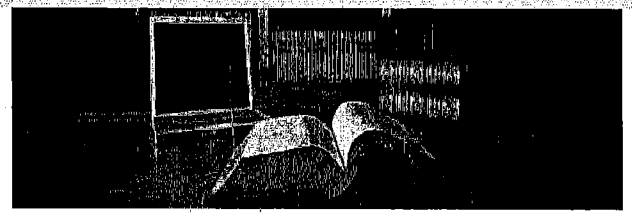


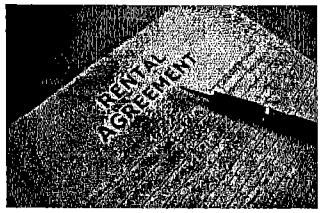
San Francisco
LAW LIBRARY
California's First County Law Library

➢ Special Collection & Services for Non-Lawyers

- Written by lawyers to assist non-lawyers in understanding legal issues
- Print and electronic formats
- Users can complete forms, legal documents & print out in Library







- Non-lawyers frequently request & receive in depth reference assistance
- Often-used titles include:
  Child Support & Custody *California Tenants' Rights*

5138

Fight Your Ticket & Win in CA
Everybody's Guide to Small Claims Court in CA
How to Probate an Estate in CA
Guardianship Book for CA
Divorce Without Court

➢ Collections Available Only at the Law Library

- Frequently required by City departments, the public & law firms
- Very rare **San Francisco Municipal Code archive** containing older Charters and municipal codes
- **California Administrative Registers for the CA Code of Regulations** back to 1945 when they were created (online sources only from 2002)
- Archival **California Building Codes** and previous editions of **Uniform Building Codes**, not available online

➢ Legal Education Programs & Seminars for the Public & Legal Practitioners

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LAW LIBRARY

San Francisco
LAW LIBRARY
California's First County Law Library

- **Continuing Legal Education Materials (MCLE) in CD format**
- **Resource Sharing with Consortiums to Save Costs & Expand Resources**

- **Comprehensive California, San Francisco & Federal Legal Collection**
  - Using the latest technologies & print resources
  - Constantly updated with the most recent laws, court decisions & developing legal trends
  - Statutes, codes, administrative regulations, case reports & agency rulings
  - Practice and how-to guides on various legal subjects, such as court procedures, legal transactions, drafting legislation, municipal corporations law

5140

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LAW LIBRARY

San Francisco
LAW LIBRARY
California's First County Law Library

5141

SOCIOECONOMIC EQUITY MEASURES

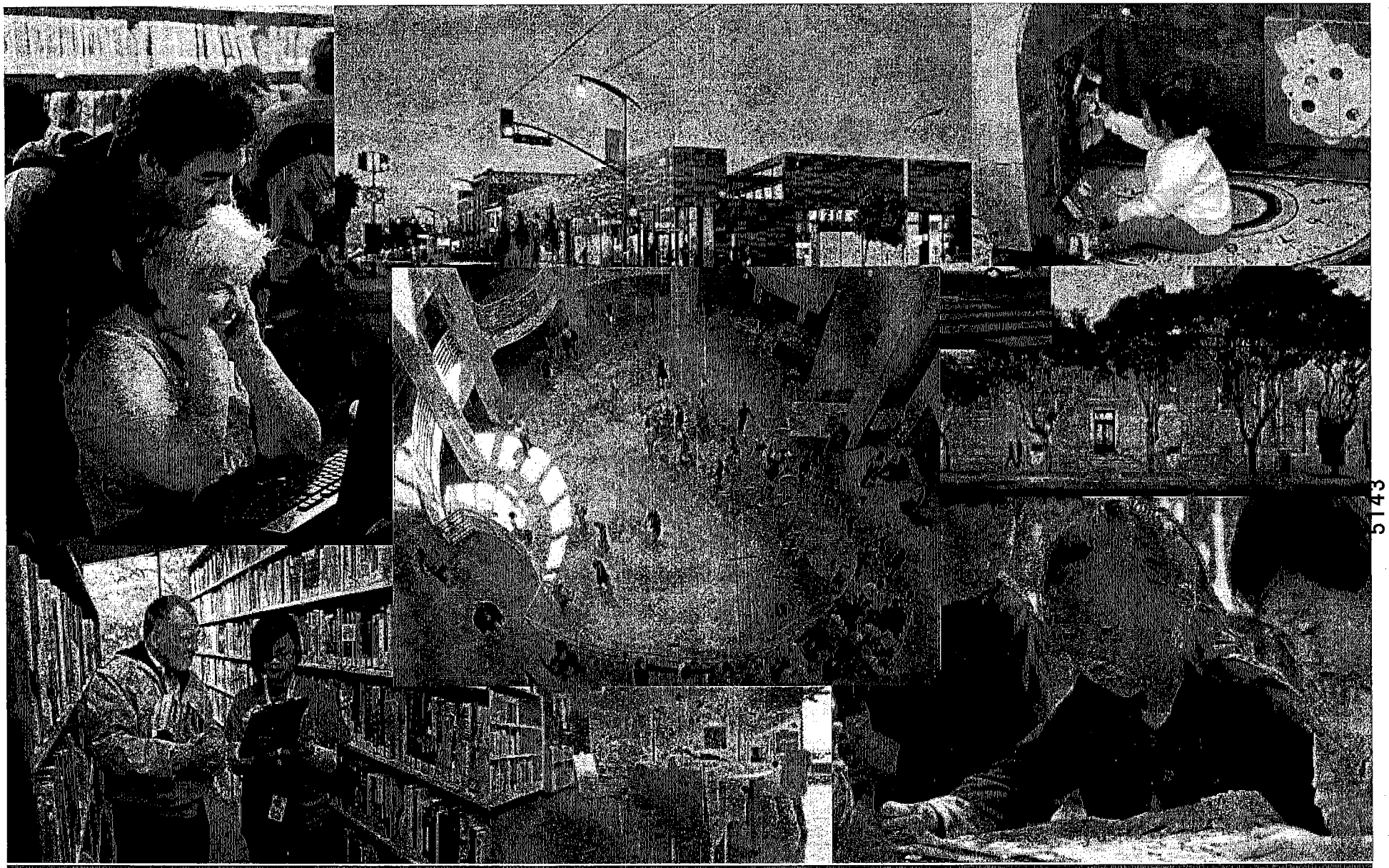
- **Library users reflect the diversity of San Francisco**
- **Legal resources encompass a range of options for different users:**
  - Non-lawyers & self-represented litigants
  - Languages other than English
  - Legal practitioners
  - Business owners
  - Students
  - Legislative aides
  - Legal services referrals
- **Educational programs for diverse groups, such as:**

San Francisco
LAW LIBRARY
California's First County Law Library

- Landlord/Tenant
- Immigration Rights
- Dealing with Debt
- Business Owners: Avoiding Mistakes
- Law Practice: How to Succeed

- Legal Advice Clinics
- Preventing Violence Against Women
- What Are Judges Thinking?
- Uncontested Dissolutions of Marriage

➢ **Needed to Diminish Inequities – Resumption of Evening Library Hours**



FYs 2014 & 2015 Budget Proposal

Budget & Finance Committee

June 19, 2013

San Francisco Public Library

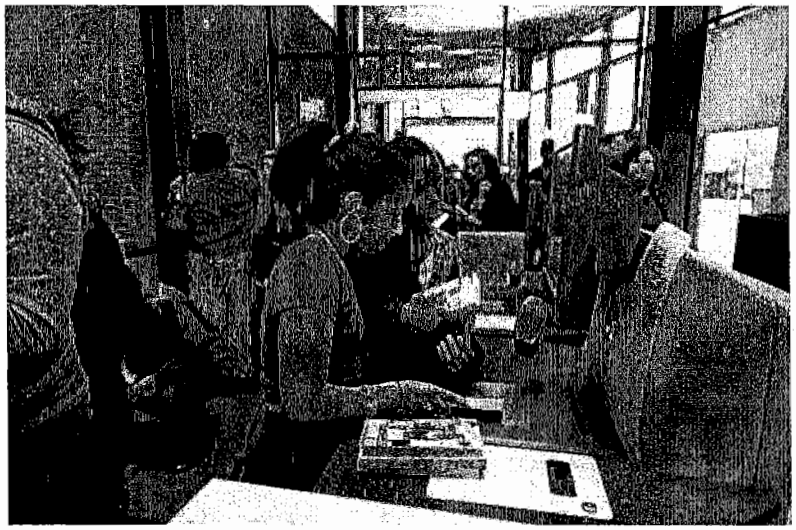
Through 28 libraries SFPL serves 7.2 million visitors and circulates 11 million items annually

•**User Trends**: SFPL has some of the highest visits-per-capita and circulation rates among urban libraries.

•**Youth Engagement**: Library programs attended by 250,000 children and teens; reached 83,000 students through class visits

•**Literacy & Learning**: 2.9 million printed and multi-media resources in 50 languages.

•**Technology Access:** 540,000 hours of public computing annually



•**Strong Partnerships**: DCYF, Public Health, Public Works, Recreation & Parks, SFPD and SFUSD.

5144

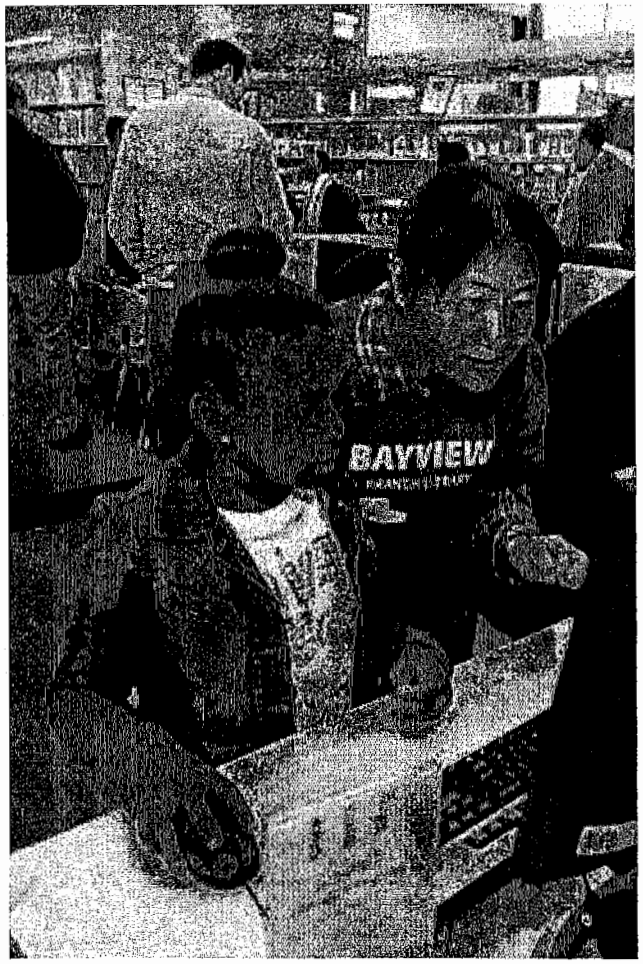
SFPL Budget Overview

	FY 13	FY 14 Proposed	Change from FY 13	FY 15 Proposed	Change from FY 14
Total Expenditures	$92.4M	$100.9M	$8.5M	$104.6M	$3.7M
Total FTE	640	652	12	654	2

Key Budget Drivers

- Increases in salaries and fringe benefits
- Addition of 10 FTEs to expand public hours
- Teen Center project construction phase
- Facilities & BLIP Post Occupancy Investments
- Technology Investments

Key Initiatives – More Library Hours!

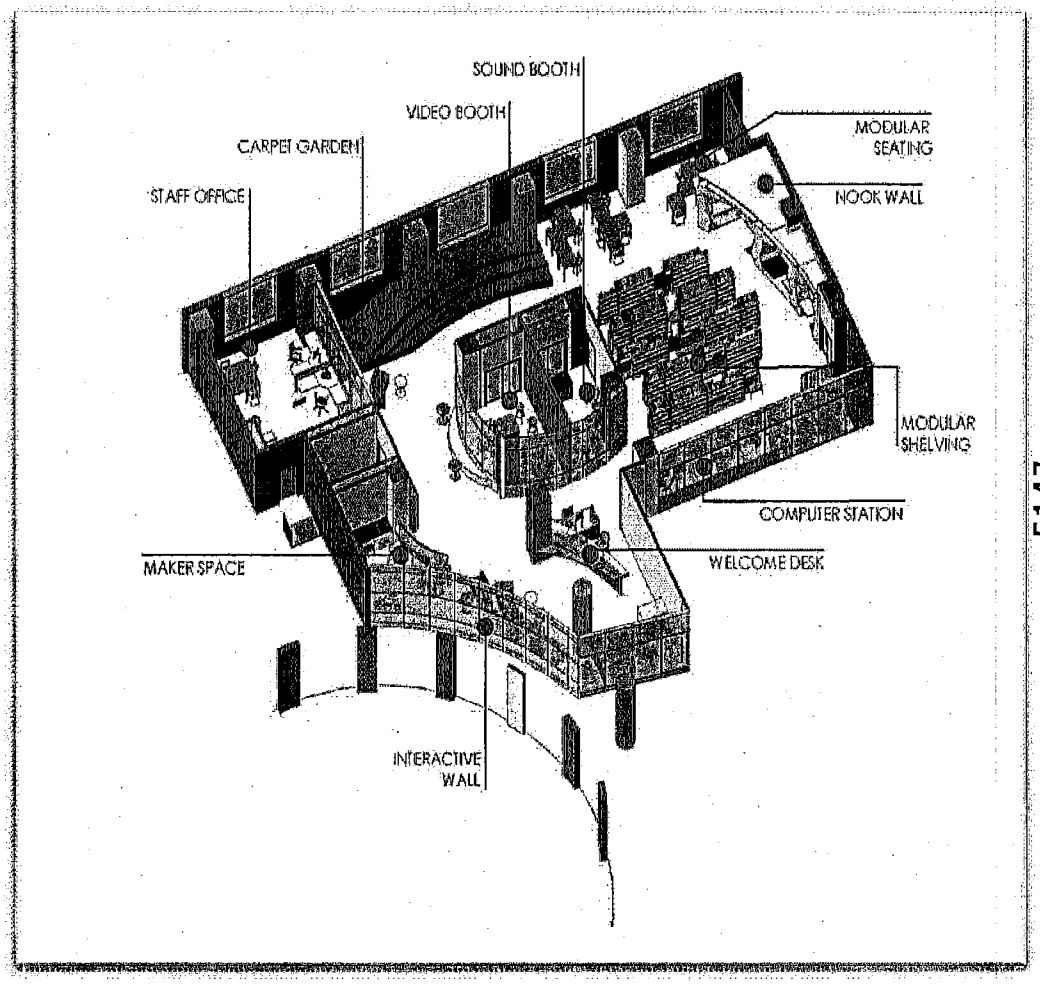


- Ensure equity, accessibility and consistency of library service
- Expand public services by 36 hours/week in the branches
- Expand service hours at Main Library's Deaf Services Center by 24 hours/week; Library for the Blind/Print Disabled by 28 hours/week; and SF History Center by 9 hours/week
- Enable 7-day-per-week service at 2/3's of San Francisco's neighborhood libraries
- Total of 1,370 hours/week system-wide – 13% more than mandated by city charter (16.109)

5146

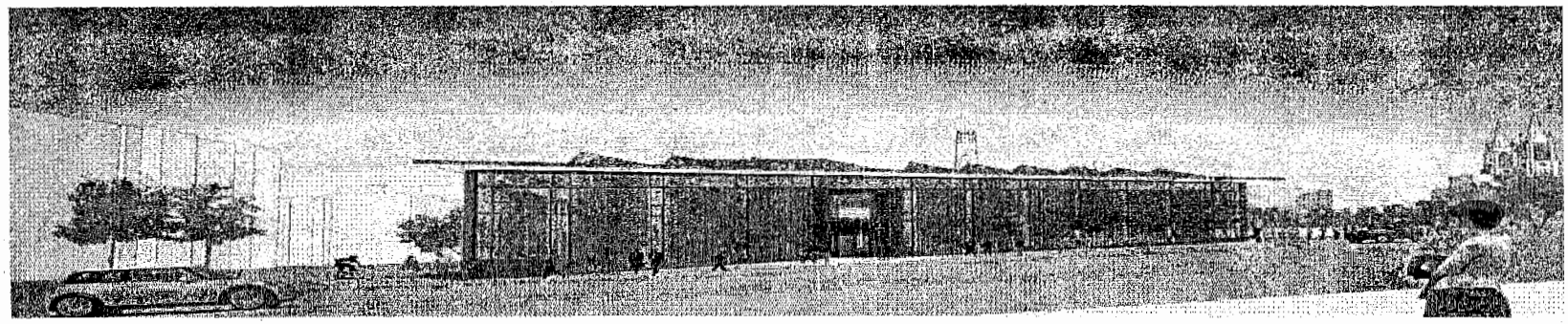
Key Initiatives – Teen Center Learning Lab

- Partner with KQED, California Academy of Sciences, Bay Area Video Coalition and 17-member Teen Advisory Board to plan new Teen Center
- Public/Private Partnership with Friends of the Library
- Enhance literacy skills and foster digital media education
- Ensure San Francisco youth gain 21st century learning skills



5147

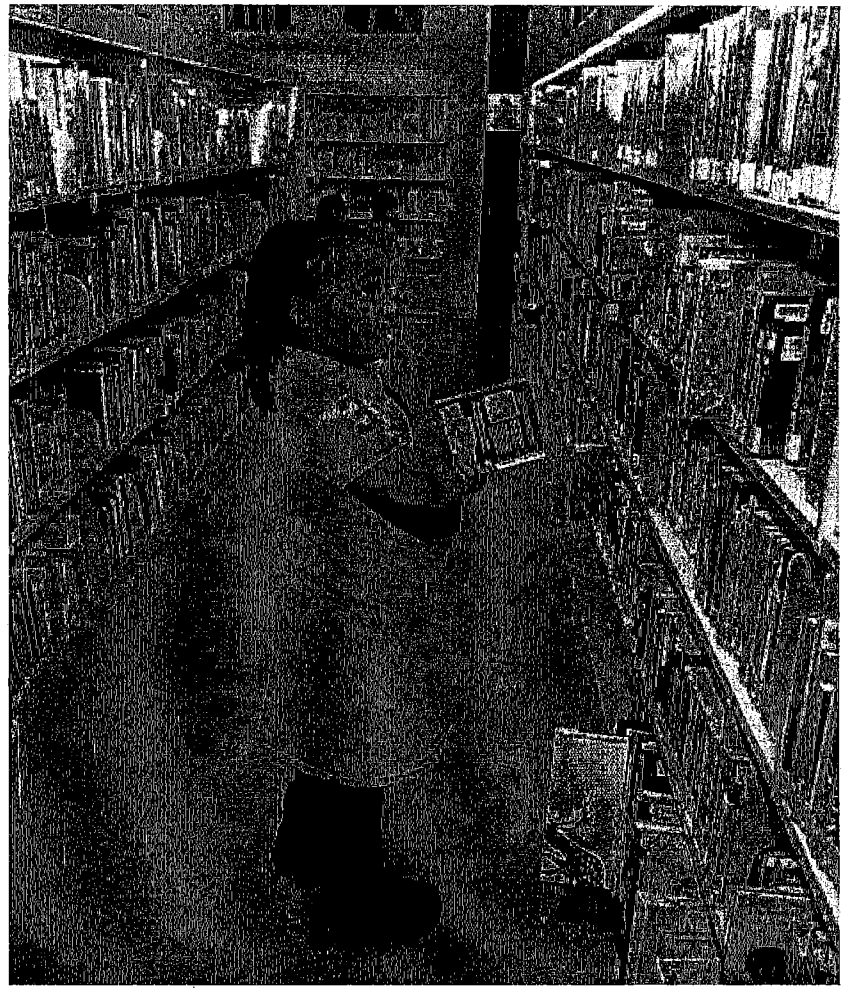
Key Initiatives – Facilities Investments



- New North Beach Library will open in early 2014
- Maintain facilities via Post Occupancy Investments
- Enhance environmental sustainability efforts
- Invest in custodial and security services
- Overtime:
  - 0.1% of total SFPL salaries
  - Typically associated with maintenance work that must be completed outside of public operating hours
  - Efforts to contain overtime costs include scheduling maintenance prior to opening facilities, use of as-needed hours, and filling vacant positions

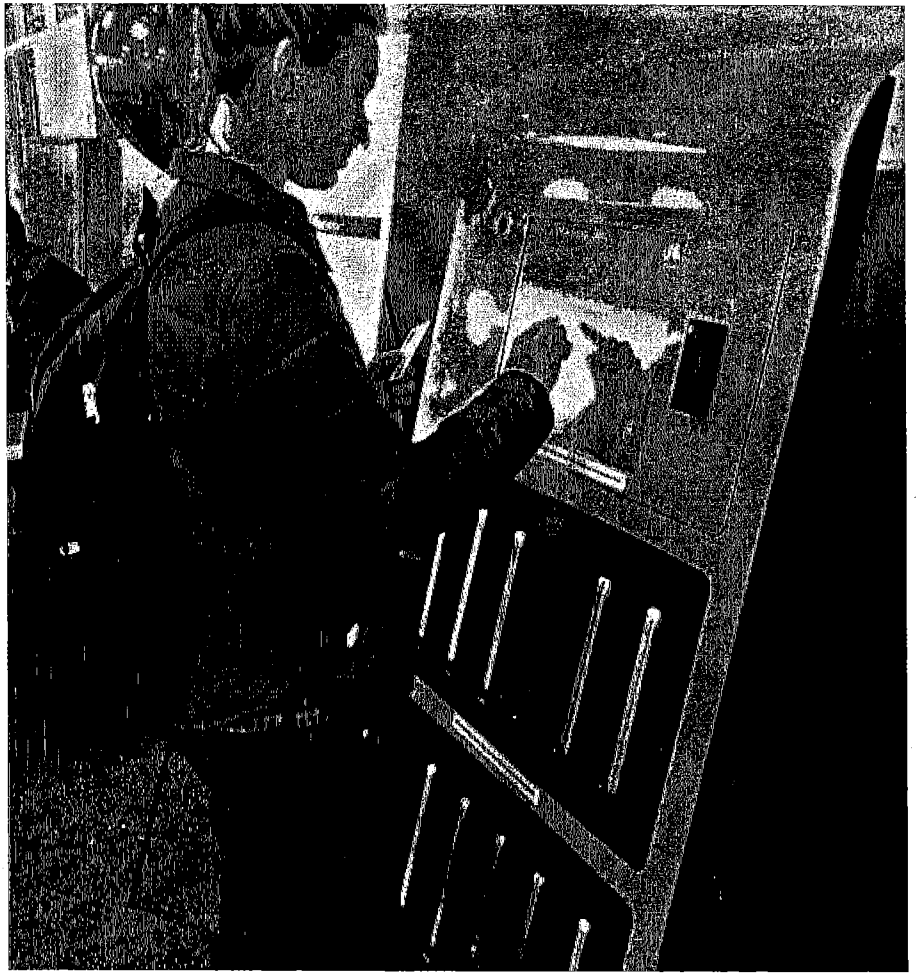
Key Initiatives –Books & Digital Resources

- Collections remain a robust 11% of overall budget
- Maintain strong print materials and audiovisual materials collections
- Enhance digital resources to meet rapid drive for eBook materials
- Invest in multilingual resources for diverse community
- Invest in literacy & learning materials for youth and families



Key Initiatives –Technology & Innovation

- Help bridge digital divide for all residents by providing 540,000 hours of public computer use & 18,500 uses of lending laptops per year.
- Upgrade technology infrastructure including servers, networks and bandwidth
- Pilot new tablet lending platforms and kiosks
- Shift public computing software to Microsoft Office Suite



5150

Proposed Legislation

- Library Fines & Fees Changes:
  - DVD overdue fines:
    - Reduce adults/seniors DVD overdue fines for adults from $1/day to $0.10/day & seniors from $1/day to $0.05/day
    - Estimated fine revenue reduction: $145,000
  - Scaled fees for scanning historical photographs
  - Commercial purpose historic photograph reproduction permission fee

- Create a SFPL Gift Fund and Amend Grant Accept & Expend Procedure:
  - Establish a Gift Fund for the purposes of supporting Library programs, facilities & operations
  - Allow the Library to accept grant funds from nonprofits, subject to Controller procedures

5151

Addressing Socioeconomic Equity

- Literacy & Learning :
  - Over 10,000 annual volunteer tutoring hours for adult learners (4,000+ served)
  - 765 participants in early literacy programs for families & caretakers
  - 205,000 views of SFPL website in Chinese and Spanish
  - 340,000 books and materials in languages from Arabic to Vietnamese
  - 16,000 participants in Summer Reading Program in summer of 2012
  - Citizenship Resource website available in 8 languages

5152

Addressing Socioeconomic Equity

- Access to Technology:
  - 540,000 hours of free public computing annually
  - 18,500 hours of free laptop use annually
  - 24-7 Free Wi-Fi access at 28 locations
- Jobs, Career & Workforce Development:
  - YouthWorks employment opportunities
  - Jobs and Careers Center at the Main Library
  - Resume workshops , career tutorials and job seeking workshops
  - SFPL.org/JobResources webpage
  - Small Business Center

San Francisco Employees' Retirement System

Department Budget Presentation

Prepared for: Budget and Finance Committee of the San Francisco Board of Supervisors
Supervisor Mark Farrell, Chair
Supervisor Eric Mar
Supervisor John Avalos
Supervisor London Breed
Supervisor Scott Wiener

June 19, 2013

SFERS
San Francisco Employees' Retirement System

5155

Mission Statement

San Francisco City and County Employees' Retirement System is dedicated to securing, protecting and prudently investing the pension trust assets, administering mandated benefit programs, and providing promised benefits.

5156

SFERS
San Francisco Employees' Retirement System

Benefit Program Overview

SFERS Defined Benefit Plan: Established in 1922

- Currently administering 14 separate SFERS benefit plans:
  - Miscellaneous, Police and Fire members hired before 1976 (1-year Final Comp)
  - Miscellaneous, Police and Fire members hired after 1976 (1-year Final Comp)
  - Miscellaneous, Police and Fire members hired after July 1, 2010 (2-year Final Comp)
  - Miscellaneous, Police, Fire, Sheriff and Miscellaneous Safety members hired after January 7, 2012 (3-year Final Comp)

- SFERS Membership (CCSF, SFUSD, SFCCD and Trial Courts): July 1, 2012

  33,655 non-retired
  25,190 retired
  58,845 total

SFERS
San Francisco Employees' Retirement System

SFERS Membership Trends over the Past 5 Fiscal Years

Fiscal Year	Active Members	Vested Members	Reciprocal Members	Total Non-retired	Retirees/ Continuants	Active to Retiree Ratio
2007-2008	30,650	3,877	869	35,396	21,514	1.645
2008-2009	29,975	4,096	890	34,961	22,294	1.568
2009-2010	28,222	4,515	978	33,715	23,500	1.435
2010-2011	27,955	4,499	1,021	33,475	24,292	1.378
2011-2012	28,097	4,543	1,015	33,655	25,190	1.336

- **Active members decreased by 2,553 or 8.3% over the 5-year period**
- **Vested members increased by 666 or 17.2% over the 5-year period**
- **Reciprocal members increased by 146 or 16.8% over the 5-year period**

- **Retired members/continuants increased by 3,676 or 17.1% over the 5-year period**

SFERS
San Francisco Employees' Retirement System

SFERS Trust Funding Levels

Fiscal Year	Actuarial Liability	Actuarial Value of Assets	Actuarial Value Funding Ratio	Market Value of Assets	Market Value Funding Ratio
2007-08	$15.359 billion	$15.941 billion	103.8%	$15.832 billion	103.0%
2008-09	$16.499 billion	$16.005 billion	97.0%	$11.887 billion	72.3%
2009-10	$17.643 billion	$16.069 billion	91.1%	$13.137 billion	74.5%
2010-11	$18.599 billion	$16.313 billion	87.7%	$15.599 billion	83.9%
2011-12	$19.394 billion	$16.028 billion	82.6%	$15.294 billion	78.9%

- **Market value of SFERS Trust assets as of May 31, 2013 = $17.277 billion**
- **In the four years since June 30, 2009, the market value of the SFERS Trust has increased nearly $5.4 billion while retirement benefits in excess of $3.5 billion have been paid to the retired members and beneficiaries**

SFERS
San Francisco Employees' Retirement System

SFDCP Deferred Compensation Plan: Established in 1997

- **SFDCP Participants (May 2013):**

  14,272 actively contributing (53% of eligible participants)
  24,488 total participants

- **SFDCP Assets as of May 31, 2013 - $2.4 billion**

Fiscal Year 2013-15 Budget Presentation

- Two-Year Budget Outlook

  All costs of administering SFERS are paid from investment earnings on SFERS Trust
  All costs of administering SFDCP are reimbursed by the Plan's third party administrator

- New Positions

  One 0941 Manager VI as Investment Risk Manager in the Investment Program

  One 1842 Management Assistant in the Administration Program to provide administrative support for all communications activities for both SFERS and SFDCP

  One Senior Personnel Analyst in the Administration Program to support the department's personnel and recruitment activities

- Summer Youth Employment Opportunities

  The Department's FY2013-15 budgets include an allocation for the Mayor's Summer Youth Work Program

- Overtime Costs

  The Department's FY2013-15 budgets include a $5,000 allocation for overtime which is carefully managed

SFERS
San Francisco Employees' Retirement System

- Language Access Ordinance

  The Department provides all members access to interpreter services upon request
  Certified counseling staff for Mandarin, Cantonese and Spanish speaking members

- Program Accessibility

  The Department is expanding its early and mid career education programs to ensure that the broadest number of SFERS Plan members will have access to retirement/financial planning information and resources

San Francisco Sheriff's Department

FY 2013 – 2014 & FY 2014 – 2015 Budget

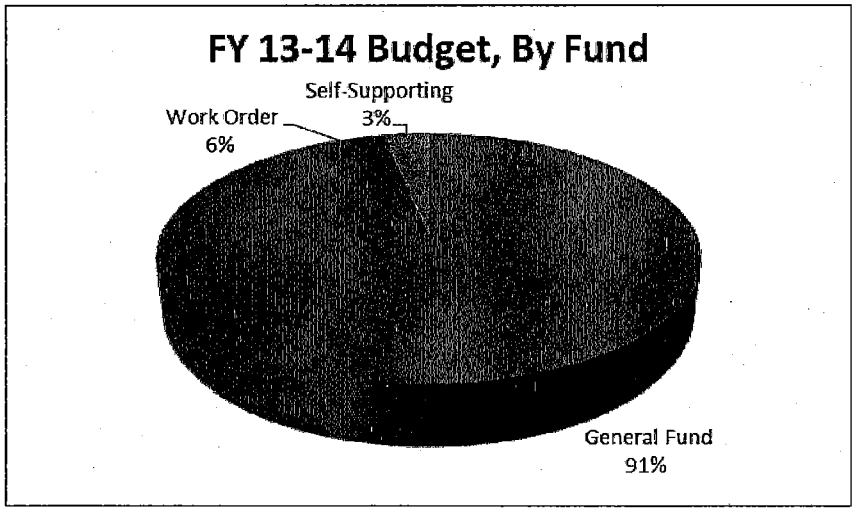
San Francisco Sheriff's Department
FY 2013 – 2014 & FY 2014 – 2015 Budget

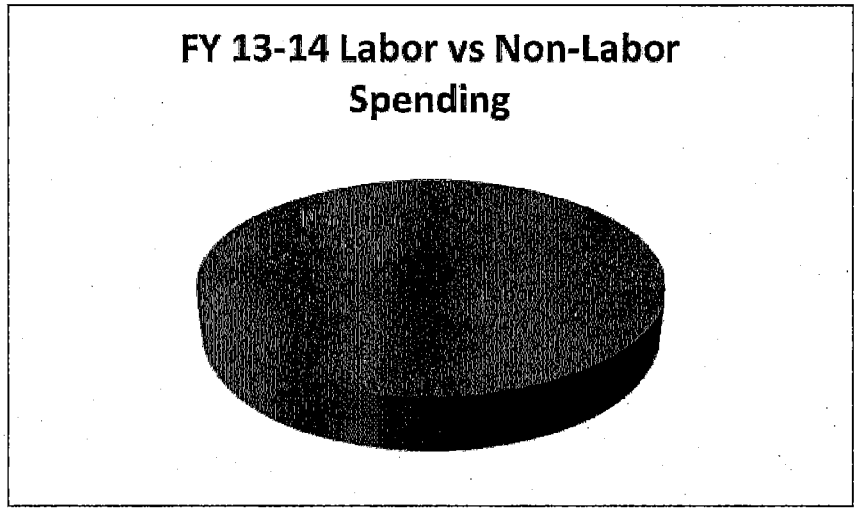
SFSD Responsibilities

CUSTODY DIVISION	FIELD DIVISION	ADMIN/PROGRAM DIVISION
Manage 5 jails with an average of 1550 prisoners per day	Provide security at City Hall, Laguna Honda Hospital, San Francisco General Hospital, DPH Clinics, DEM, and PUC	Administer alternatives to incarceration including electronic monitoring and work alternatives
Manage secure wing of SFGH	Enact civil actions: Evictions, Garnishments, Financial Levys, Restraining Orders	Locate and take into custody warrant jumpers
Provide programming to prisoners to reduce recidivism	Manage all warrant documents for CCSF and other county warrants for CCSF arrests and prisoners	Provide programming for victims and former prisoners to reduce recidivism
Support 5 Keys Charter School, nation's first in jail GED program	Provide security and bailiff services for Civil, Criminal, Community Justice, and Juvenile Courts	Perform investigative services for crimes committed at City facilities
Provide legal services to prisoners	Provide canine security services	Maintain 8 buildings, 100+ fleet, radio and technology network
	Transport prisoners to outside jail and mental health facilities	Perform department personnel and financial functions
$112M - 58% 604 FTE - 55%	**$36M - 23% 299 FTE - 27%**	**$45M - 19% 126 FTE- 12%**

San Francisco Sheriff's Department
FY 2013 – 2014 & FY 2014 – 2015 Budget

SFSD Budget Overview





FY13-14 Budget - $196M, Primarily General Fund

Labor - 1089 FTE - 14% civilian, 86% sworn

CBOs - $5M, 3%

Prof. Svc. - $800K , <1%

Departmental Initiatives

- Re-Entry Pod
  - 1st in California, 1 of 4 pilot programs
- Hall of Justice Replacement
  - $290M jail, 500-700 beds
  - SB1022 grant application
- Academy Class, 20 Deputies
  - First class since FY09-FY10
- Program Expansion
  - Vocational and horticultural training
  - 5 Keys Charter

San Francisco Sheriff's Department
FY 2013 – 2014 & FY 2014 – 2015 Budget

Challenges

Staffing

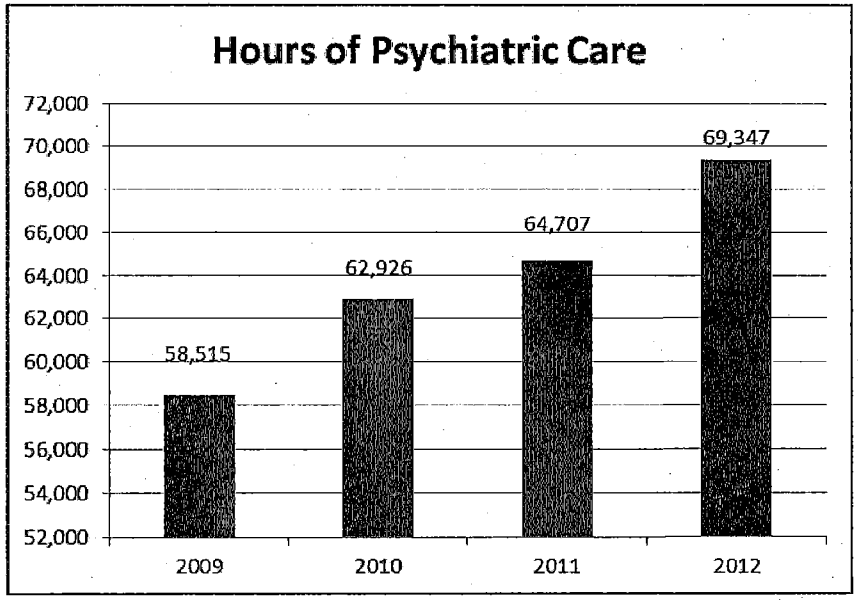
Retirement- 91 FTE, since FY 09-10

Hiring- 67 FTE, since FY 09-10

Vacant sworn- 60 FTE, 6% of staff

Sworn on leave- 36 FTE, 4% of staff

Mentally Ill



San Francisco Sheriff's Department
FY 2013 – 2014 & FY 2014 – 2015 Budget

Budget Highlights

Item	FY 12-13	FY 13-14	FY14-15	Impact
Overtime	$6,300,541	$9,120,718	$7,106,665	Correct structural budget problem
Premium Pay	$5,797,021	$6,787,707	$6,787,707	Correct structural budget problem
Hall of Justice Replacement	$ -	$1,355,867	$1,821,974	Purchase land for HOJ Replacement
Community Recruitment	$ -	$ 125,000	$ 125,000	Support recruitment of 20 Deputy class
20 Deputy Class	$ -	$1,489,306	NA	Increase in Deputies assigned to Post postions, reducing OT in FY 14-15
Estimated Re-Entry Pod Revenue	$ 843,150	$ 421,575	$ 843,150	NA
Revised Re-Entry Pod Revenue	$ 843,150	$ 526,969	$ 843,150	Generate additional revenue

Technical Support

Classification	FTE
1043 IS Analyst	1
1093 IT Op Sup Admin	2
1092 IT Op Sup Admin	1
Total	**4**

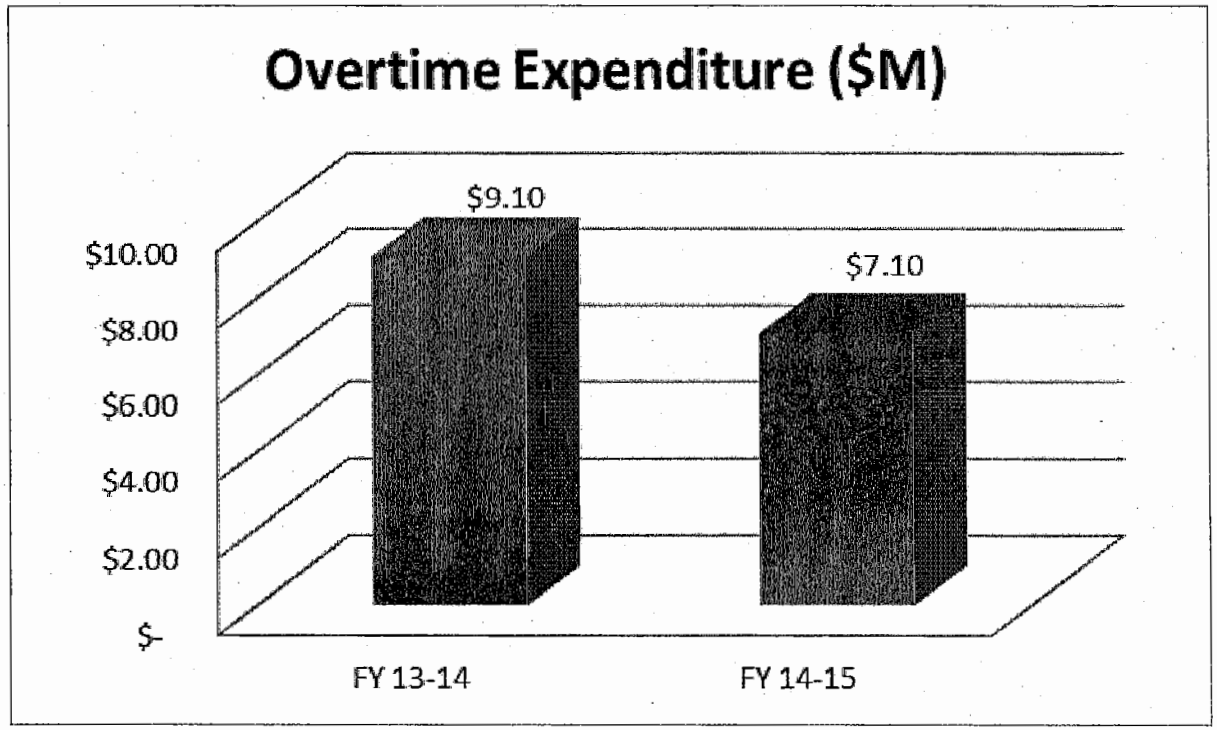
BENEFITS

- Increase technical capacity
- Increase staffing in custody and law enforcement functions
- Decrease overtime

San Francisco Sheriff's Department
FY 2013 – 2014 & FY 2014 – 2015 Budget

Overtime

- Train and assign 14 Academy graduates to Post positions FY 14-15
- Implement automatic scheduling and overtime tracking system
- Create overtime budget by function
- Implement bi-weekly reporting



San Francisco Sheriff's Department
FY 2012 – 2013 & FY 2013 – 2014 Budget

Socio Economic Equity

- Culturally appropriate programming
  - $5M in programming for incarcerated and post-incarcerated individuals and victims of crime
  - $3M RFP, 3% of evaluation related to cultural competence
- Emerging needs
  - Mental Health, 20% increase in units of mental health svc.
- New strategies to address root causes of disparities
  - Expanded visiting
  - Education and vocation programs
  - Summer youth employment
  - Community recruitment

Asian Art Museum
City of San Francisco
Budget and Finance Committee

June 20, 2013

MISSION, VISION, BRAND PROMISE

Our Mission

To lead a diverse global audience in discovering the unique material, aesthetic, and intellectual achievements of Asian art and culture.

Our Vision

To spark connections across cultures and through time.

Our Brand Promise

Awaken the Past; Inspire the Next

Asian

5174

GOVERNANCE STRUCTURE

- The Asian Art Museum is a City department operating under the City Charter and governed by the Asian Art Commission
- The City of San Francisco owns the building and the art collection
- The Asian Art Museum Foundation (a private non-profit) exists to raise funds to support the City department
- The Commission and Foundation work in close cooperation to achieve the goals of the Museum

FY13 Accomplishments:

Continued implementation of strategic plan

Goals:

1. Increase audience impact and reach
2. Achieve and maintain financial stability
3. Improve organizational effectiveness

Continued public engagement campaign

- Leveraged the museum's new brand
- Terracotta Warriors was a blockbuster – broke all attendance records
- Developed new programs to broaden and deepen audience engagement
- Long-range Business Plan nears conclusion; the plan will serve as the roadmap for the Museum's future success

5176

Upcoming for FY13 & 14:

Major Exhibitions

- **In the Moment:** Japanese Art from the Larry Ellison Collection (June 28, 2013 to September 22, 2013)
- **In Grand Style:** Celebrations in Korean Art during the Joseon Dynasty (Oct. 5, 2013 to Jan. 12, 2014)
- **Yoga:** The Art of Transformation (Feb. 24, 2014 to May 5, 2014)
- **Gorgeous:** SFMOMA Collaboration (June 20, 2014 to Sep. 14, 2014)
- **Roads of Arabia:** Kingdom of Saudi Arabia (Oct 24 thru Jan 18, 2015)

Education Programs

A major resource for learning about Asian art and culture, 30,000 children and chaperones participate annually in curriculum based K-12 school tours (note: 35,000 in FY13);

Public accessibility

- Free admission
  - SFUSD students
  - US Armed Forces & family
  - For all – first Sunday each month
- Free access passes
  - Available at SF Public Libraries
  - Available to social service agencies serving disadvantaged communities, and to school and youth groups
- Accepted six teens in SF summer YouthWorks Program
- Offer volunteer opportunities for teens throughout the summer in a variety of visitor-facing roles

5178

City Revenue

	FY 2012-13		FY 2013-14			FY 2014-15	
Source of City Revenue	$ millions		$ millions	%/ttl		$ millions	%/ttl
Hotel Tax Revenue	2.2		2.3	28%		2.3	26%
Facilities Maintenance	0.2		0.3	3%		0.6	7%
General Fund	5.5		5.7	69%		6.0	67%
Total	7.9		8.3	100.0%		8.9	100%

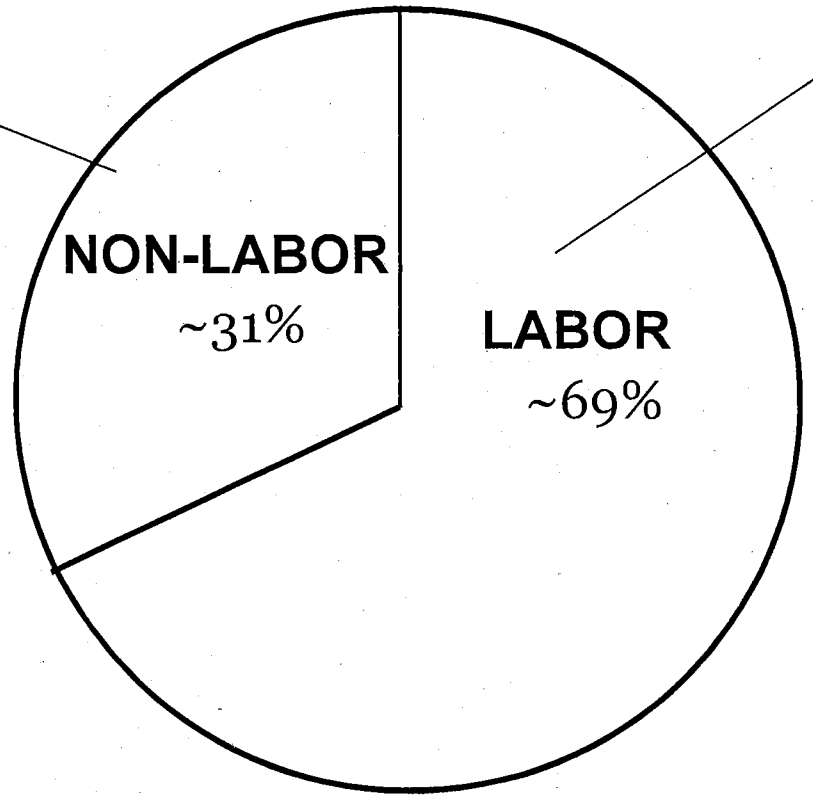
5179

How are the City funds spent?

Fiscal Year 2014

$2.6 MM

- Art insurance
- Utilities
- 40% of maintenance costs



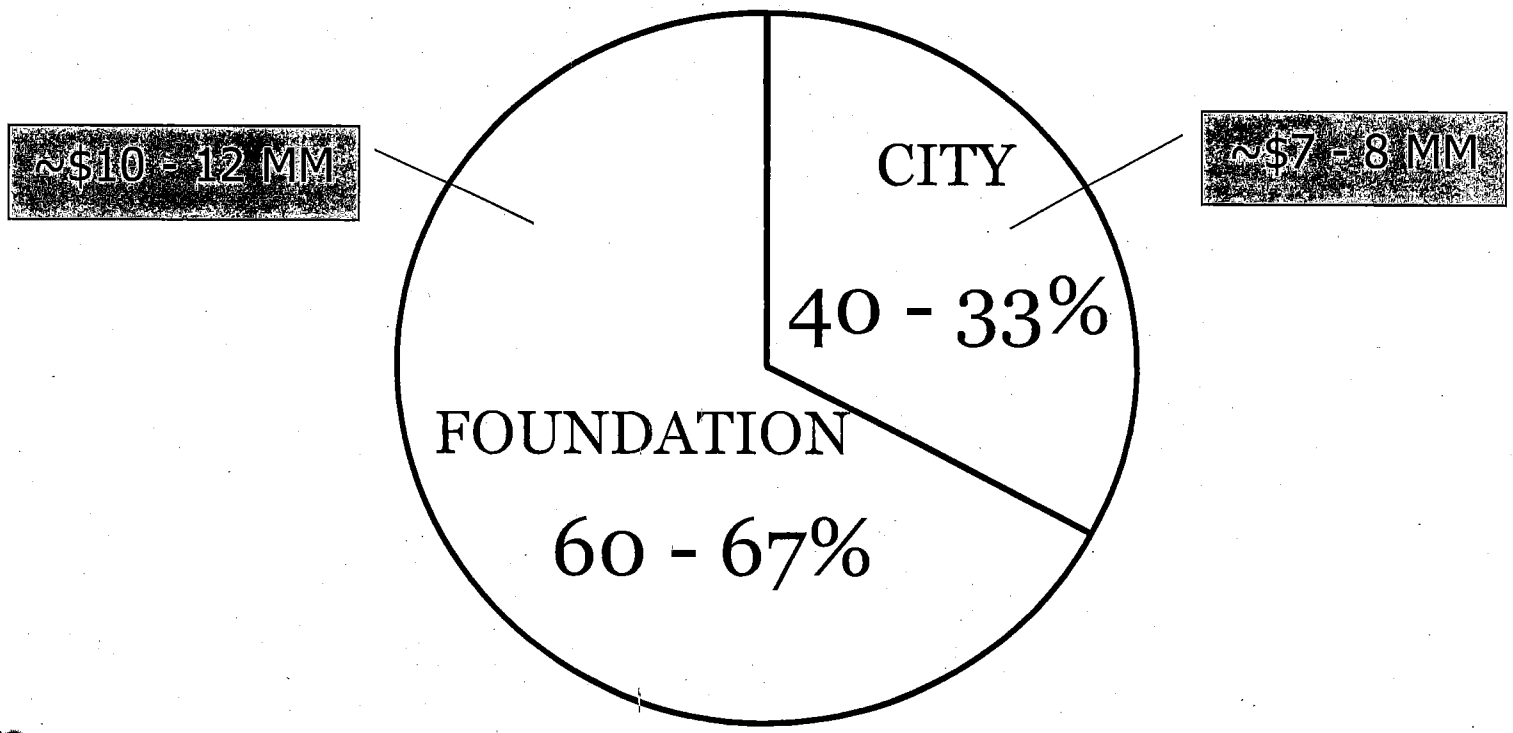
$5.7 MM

Of which $3.5 million (60%) pays for security staff.

5180

Integrated AAM Operations & Budget

The Asian Art Museum is a City department operating under the City Charter; The Asian Art Museum Foundation exists to raise funds to support the City department



5181

Two year budget outlook

Integrated Budget

	2012 Act	2013 Fcst	2014 Plan	2015 Plan
Attendance (000's)	**191**	**320**	**220**	**240**
$ Millions				
Total Revenue	**19.0**	**22.4**	**22.2**	**23.0**
Foundation - Fundraising	6.5	7.7	8.6	8.6
Foundation - Earned	3.8	5.8	4.2	4.4
Foundation - Other	1.6	1.1	1.1	1.1
Total Foundation	11.9	14.6	13.9	14.1
City Revenue	7.1	7.8	8.3	8.9
Total Expenses	**18.8**	**21.2**	**22.2**	**23.0**
Departments	16.2	18.1	19.4	20.2
Exhibitions	2.4	2.9	2.6	2.6
Tech Reserve	0.2	0.2	0.2	0.2
Operating surplus	0.2	1.2	0.0	0.0
Contingency	0.0	0.0	0.0	0.0
Net	0.2	1.2	0.0	0.0

5182

Museum Employment

Fiscal Year 2014

The Museum employs:

• City funded employees	58 FTE's
• Foundation funded employees	91 FTE's
For a total workforce of approximately	149 FTE's *

* Before taking into account temporary staffing in support of special exhibition set up and other seasonal needs

5183

Overtime

- Overtime is tightly managed and represents less than 3% of payroll

- Overtime is primarily expended in the Security department, where it is used to augment staffing during high attendance periods and for after-hours events.

5184

DPH FY 13-15 Budget Overview

Board of Supervisors – June 20, 2013

Budget Overview

DPH budget is $1.90 billion in FY 13-14 to increasing to $1.95 billion in FY 14-15

Major Service Areas include:

- San Francisco General Hospital
- Laguna Honda Hospital
- Community Oriented Primary Care
- Jail Health Services
- Health at Home
- Mental Health
- Substance Abuse
- Public Health

Most DPH services are focused on equity and increasing access

- Community Cultural Competency Task Forces
  - African American Health Leadership
  - Chicano/Latino/Indigenous Health Equity Group
  - API Health Equity Group
  - Filipino American Treatment Team
  - Youth Advisory Group
  - Bay Area Native American Coalition
  - Health Advocates

- On Site, Telephonic and Video Language Services supports over 180 language, including American Sign Language at SFGH, clinics, LHH and Jail Health

Programs that Promote Health Equity and Address Disparities

Health Initiatives focusing on African American Population

- Black Infant Health Program
- Trauma Informed Mental Health System
- Equity in Black Women's Health and Birth Outcomes Collaborative
- District 10 Wellness Collaborative
- Community Transformation Initiative ACTive Zones
- HEALZone
- Participation in SF HOPE

Other Programs which address disparities

- Women, Infants & Children Supplemental Nutrition Program (WIC)
- The Child Care Health Project
- Nurse Family Partnership
- Newcomers' Health Program

Major Drivers of Change In DPH's Budget

- Investments for the Affordable Care Act (ACA)
- Correction to historical structural shortfall
- FF & E for the New SFGH
- Negotiated Salary increases per labor agreements

Overview of ACA Impact on SFDPH

- Insurance Status
  - ↑ # of insured
  - ↓# of uninsured
- State and Federal Revenues
  - ↑ revenues for insured
  - ↓ revenue for uninsured
- Reimbursement Mechanism
  - ↑ capitated payments
  - ↓ fee-for-service payments
- Primary Care Capacity
  - Challenged to meet the demand
  - Additional capacity needed

Investing in DPH's Delivery System

- Creating an Office of Managed Care with enhanced data collection to improve outcomes and manage financial risk
- Strengthening Primary Care through better management and increased access to clinics with expanded hours
- Increasing Specialty Care staff to reduce wait times
- Implementing Phase II of Meaningful Use of Electronic Health Records

Realigning Services for Healthcare Reform

Reprogramming BHC – $8.1M annual savings

- Converts Skilled Nursing Facility into Residential Care Facility and 24 beds in the Mental Health Rehab facility to psychiatric respite beds
- Allows the department to better utilize facility and to create beds in short supply in San Francisco
- Staff will be reassigned - no loss of employment expected

Realigning Services for Healthcare Reform

Community Programs Competitive Selection Process - $17.6 M in annual savings

- DPH currently reviewing service delivery system
- Change effective in FY 14-15
- Goals are to realign services and maximize coordination across the department
- Sections participating in the RFP include:
  - Community Behavioral Health Services
  - Housing and Urban Health
  - HIV Health Services
  - HIV Prevention
  - Health Promotion and Prevention

Creating A Realistic Budget

- Structural Correction
  - $51 M in FY 13-14 and $54 M in FY 14-15 to correct for historical expenditure shortfalls
  - Additional revenues budgeted to offset GF impact
  - Expenditure budget now reflects current operating expenses
  - Adds permanent positions to reduce use of temps
  - Salary and position corrections are equivalent to 280 FTE
  - Department will have sufficient appropriation to for existing staffing levels

Other Major Changes

- New SFGH Rebuild – FF & E purchase
  - One-time expenses for FF & E $49 M in FY 13-14 and $55 M in FY 14-15
- Additional Federal Fund Losses
  - Mayor's Budget backfills prior year cuts to HIV programs, but new reductions have been announced.
  - Estimated $3.1 M in FY 13-14 and $4 M in FY 14-15 remaining (final award notification pending in HIV)
  - Additional reductions in TB Control

Legislation

1. Patient Rates

- Annual Update of Patient Rates
- Low Income/Medi-Cal/Safety Net patients not affected
- Vast majority to insurance companies

2. Grant Acceptance (on next weeks agenda)

- Approval of recurring grants
- Designed to avoids repeatedly bringing the same grants to Board for individual approval through accept and expend resolutions

CITY & COUNTY OF SAN FRANCISCO
HUMAN SERVICES AGENCY

promotes well-being and self-sufficiency among individuals, families and communities

Human Services Agency
FY13-14 and FY14-15 Budget

Budget & Finance Committee – June 20th, 2013

CITY & COUNTY OF SAN FRANCISCO

5197

Human Services Agency

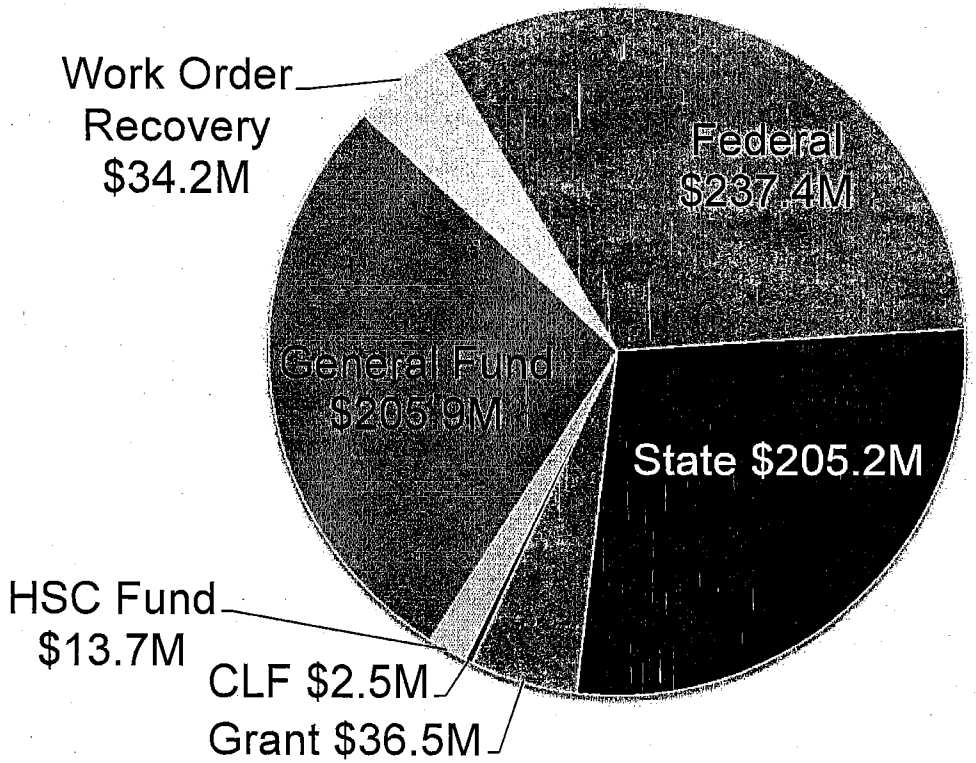
Mission:

The Human Services Agency promotes well-being and self-sufficiency among individuals, families and communities in San Francisco.

5198

Human Services Agency

FY13-14 Proposed Budget by Sources
$735.4M



5199

Human Services Agency FY13-14 Budget

- Overall budget grows from $703.5 M to $735.4 M
  - General Fund share reduced from $214.8 M to $205.9 M

- Programs with significant growth from FY12-13:
  - Adult Services (+$6.2 M)
  - Housing & Homeless (+$14.3 M)
  - Medi-Cal (+$6.0 M)
  - CalFresh (+$3.5 M)
  - Welfare-to-Work and CalWORKs (+$4.9M), offset by decline in aid payments ($2.6M)
  - Family & Children's Services (+$5.0 M), offset by declines in aid payments ($2.8M) and shift of THP-Plus to Housing & Homeless ($2.3 M)

5200

Major Program Changes: DAAS

- **Broadband Technology Opportunities Program ($609K)**

Funding to backfill the expiration of Federal funds. Continues BTOP's progress in using technology to enrich the lives of seniors and adults with disabilities.

- **In-Home Supportive Services Wage Increase ($2M)**

Funds a wage increase for IHSS providers who support and enable senior and disabled individuals to remain safely in their home. The hourly rate would increase from $11.54 to $11.75 effective September 2013.

- **Nutrition Enhancement ($500K)**

Funding for the Aging and Adult Services Nutrition program to provide an increase in meal rates and to expand the program by approximately 45,000 additional meals.

- **Salary and Fringe increases due to MOUs ($1.4 M) and projected growth in the IHSS provider health benefits ($1.4 M)**

5201

Major Program Changes: Housing & Homeless

- **HUD: Continuum of Care Grant Increases ($6M)**

Increases in McKinney and Shelter Plus Care grants comprised of one-time increase of $3.3 M to align revenues to the current grant cycle and $2.65 M in annualized growth in grants.

- **HOPWA: Housing Opportunities for Persons With AIDS ($3.1M)**

Funding for administering tenant-based rental assistance portion of the HUD-funded HOPWA Program (previously managed by the Housing Authority).

- **New Supportive Housing ($1.3M) and end of prior year Care Fund savings ($1M)**

Opening of Bayview Hill Gardens (72 units) through the Local Operating Subsidy Program and support for a new master lease building at 5th and Harrison (44 units). Increase in support for on-going Human Services Care Fund projects since prior year savings are no longer available to fund Care Fund projects.

- **311 Shelter Reservation System ($296K)**

Funding to increase access to the emergency shelter system by allowing homeless individuals to reserve shelter beds via 311.

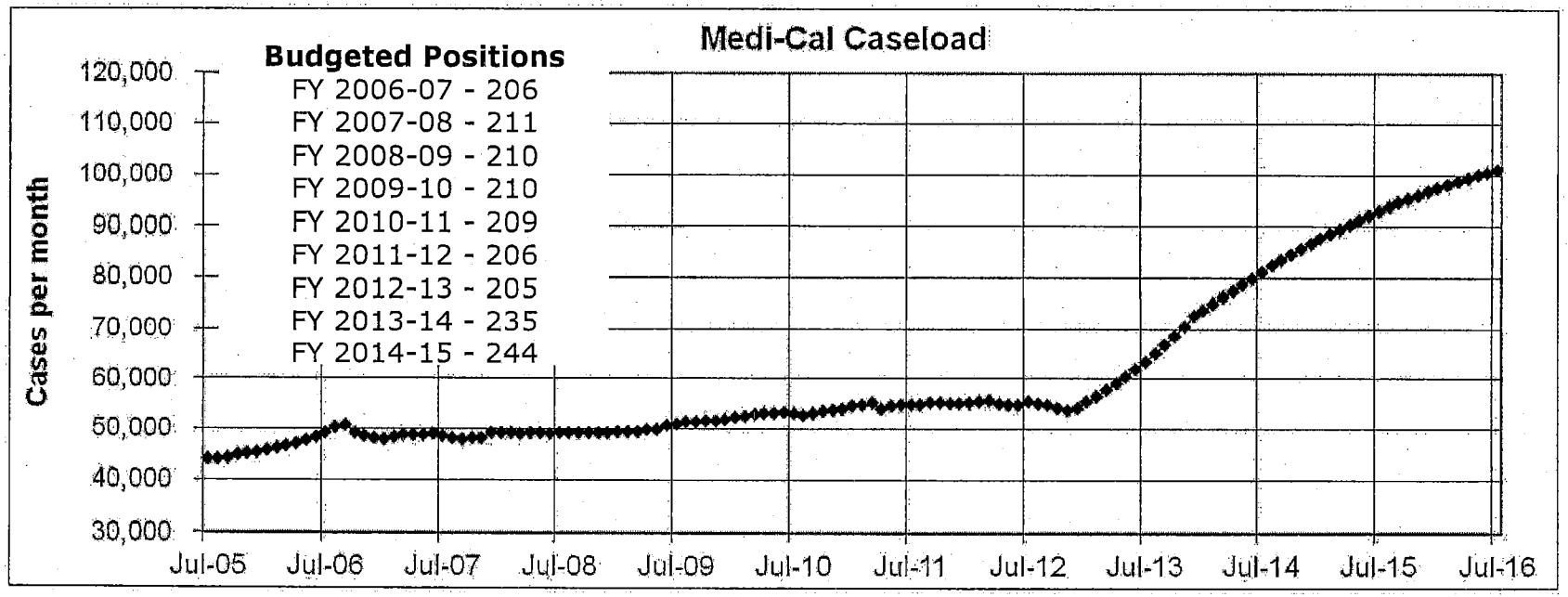
- **Family Shelter Capacity ($100K)**

Funding to keep the family winter shelter open year-round.

5202

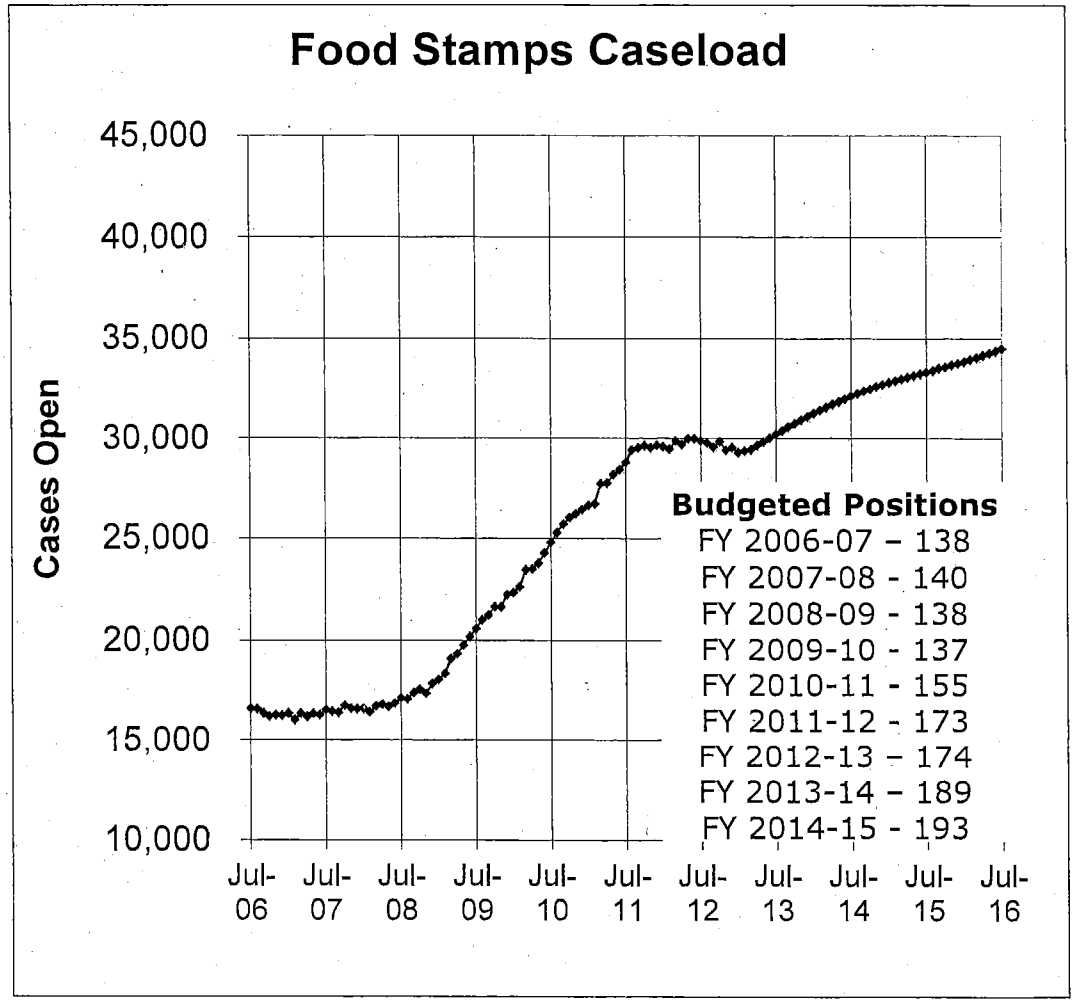
Major Program Changes: Medi-Cal ($6 M)

- State budget and Affordable Care Act call for huge Medi-Cal expansion: 30,000 new clients will become eligible as of Jan. 2014 on top of 11,000 Healthy Families cases transitioned in Jan. 2013
- Need for new staffing (30 FTE in FY13-14), increased overtime and temp staffing, and streamlined processes.



Major Program Changes: CalFresh ($3.5M)

- **Caseload Increase:** Continued sharp increases in number of families seeking assistance (12% increase from December 2010 to December 2012).
- **Innovation:** With service center and online application, program has been able to serve dramatically increasing caseload with only minimal staff increases. Adding 15 FTE in FY13 -14 ($2.2M).
- Salary & benefit increases in MOUs of $1.2 M



5204

Major Program Changes

- **Welfare-to-Work and CalWORKs: Statewide refocus on employment ($2.8M) as well as salary and benefit increases in MOUs ($1.8M)**

Increased State funding for changes to the CalWORKs program enacted by SB 1041 and to improve "early engagement" of CalWORKs clients through: (1) creating a more comprehensive and robust appraisal process, (2) providing additional case management for families experiencing crisis situations, and (3) enhancing and expanding subsidized employment. Funds will support 16 FTE positions in FY13-14.

- **Family & Children's Services: Growth through Realignment ($1.4M) as well as salary and benefit increases in MOUs ($2.7M)**

Increased revenue used to support foster children and their families through the creation of a Child Advocacy Center, housing subsidies for homeless child welfare clients, and enhanced services for non-minor dependents.

5205

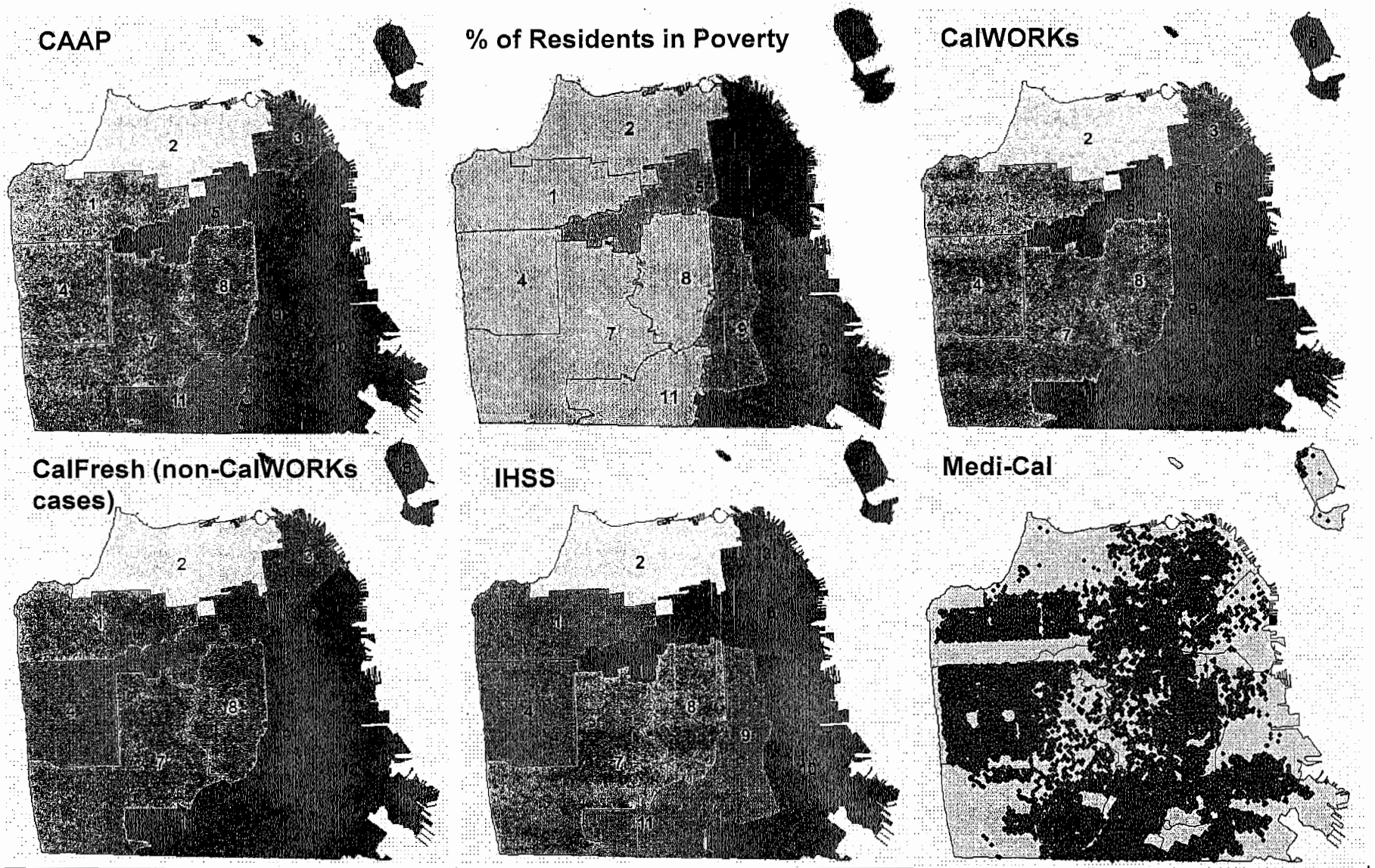
Human Services Agency

- Overtime Spending: $708,000 to date (through May 24th)
  - Represents < 0.6% of HSA's $136.5 M salary budget

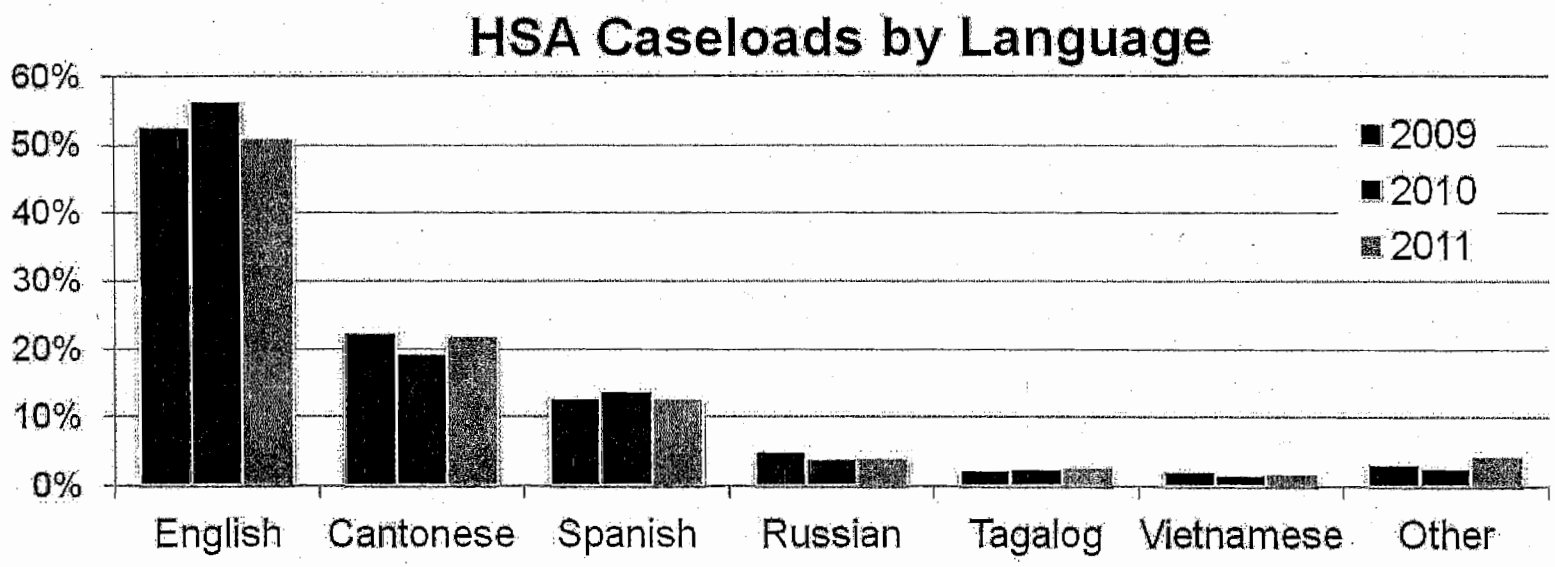
- Managing overtime through:
  - Using technology to enhance efficiency of service delivery
  - Limiting overtime to emergency needs (60% of HSA's overtime spending is in Child Welfare and Adult Protective Services Programs)

5206

Socioeconomic Equity: HSA Clients by Address



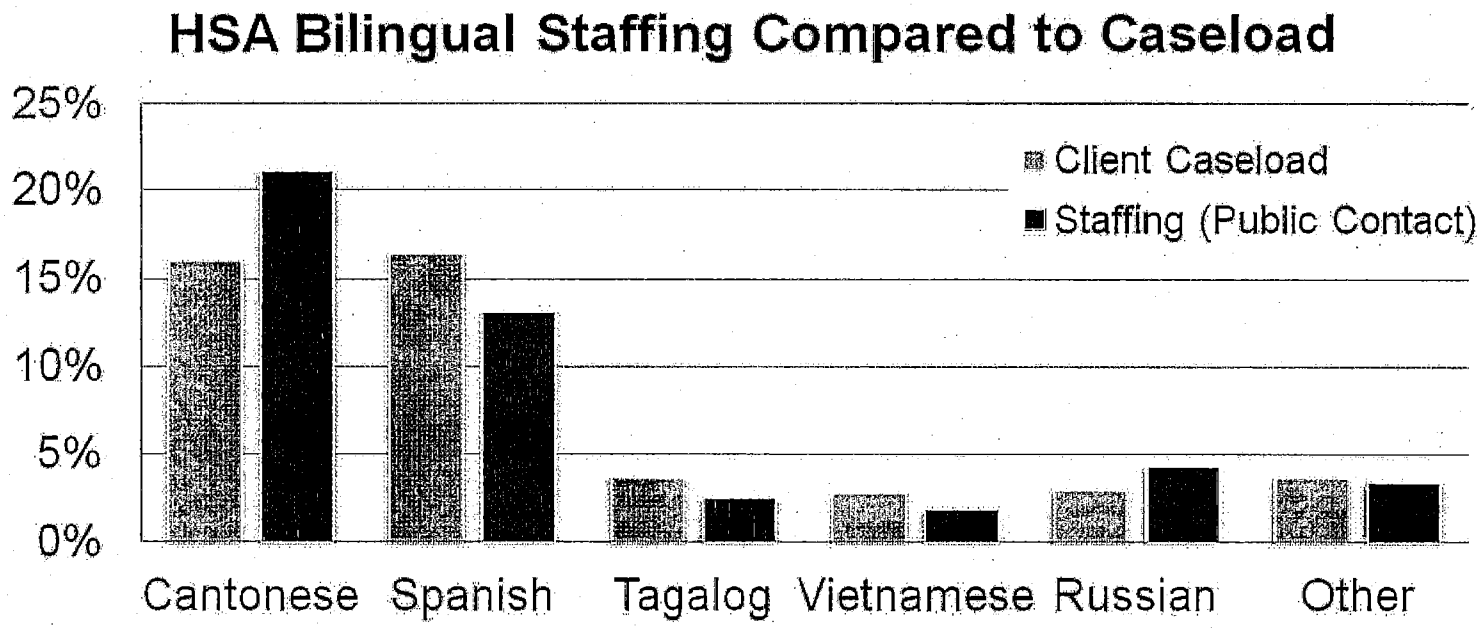
Socioeconomic Equity: Language Access



- Nearly 50% of HSA's clients speaks a primary language other than English.
- Cantonese and Spanish are the two most prominent languages spoken by clients, other than English.
- The composition of the HSA caseload has remained fairly stable – in terms of language – over the last few years.

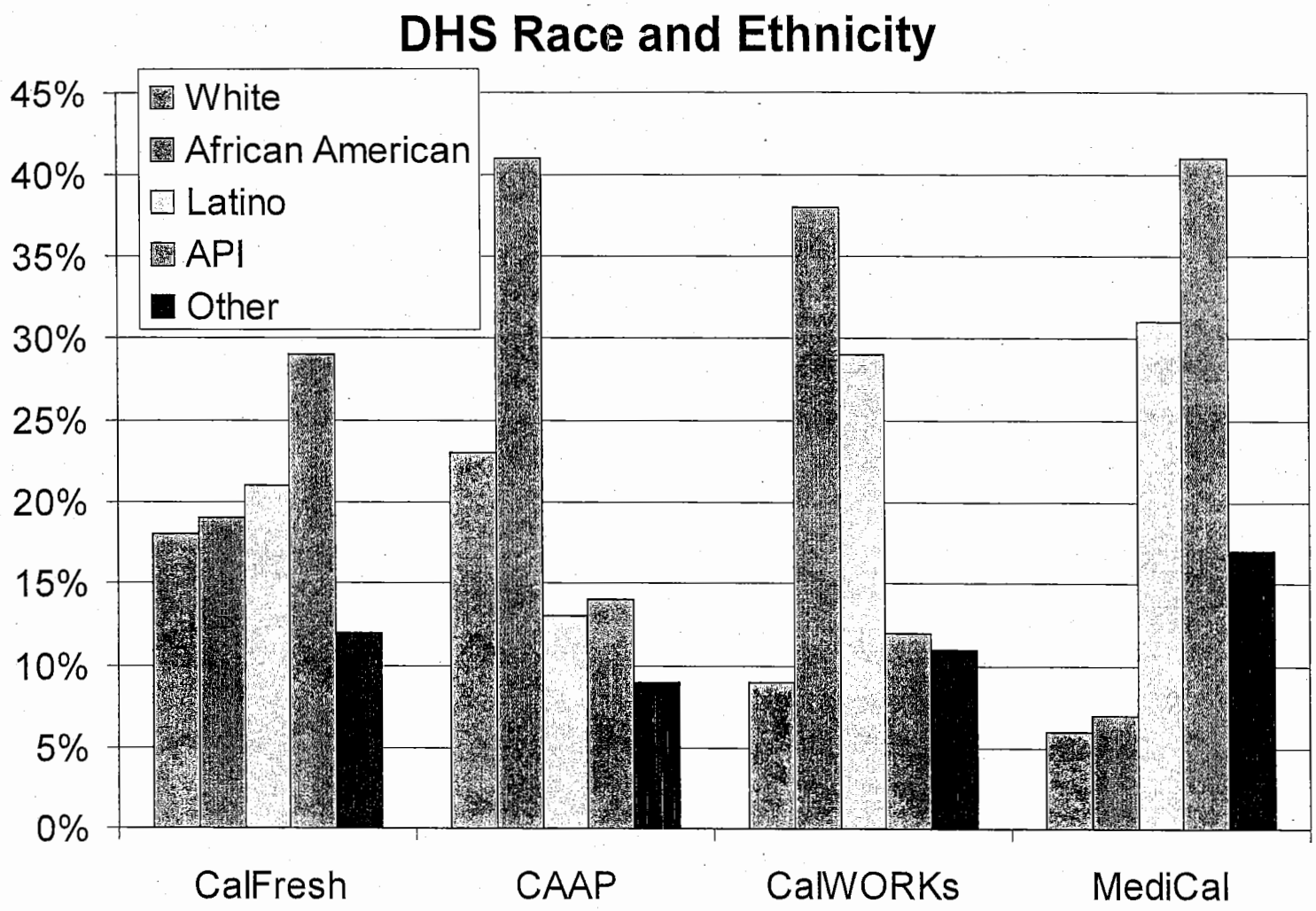
5208

Socioeconomic Equity: Language Access

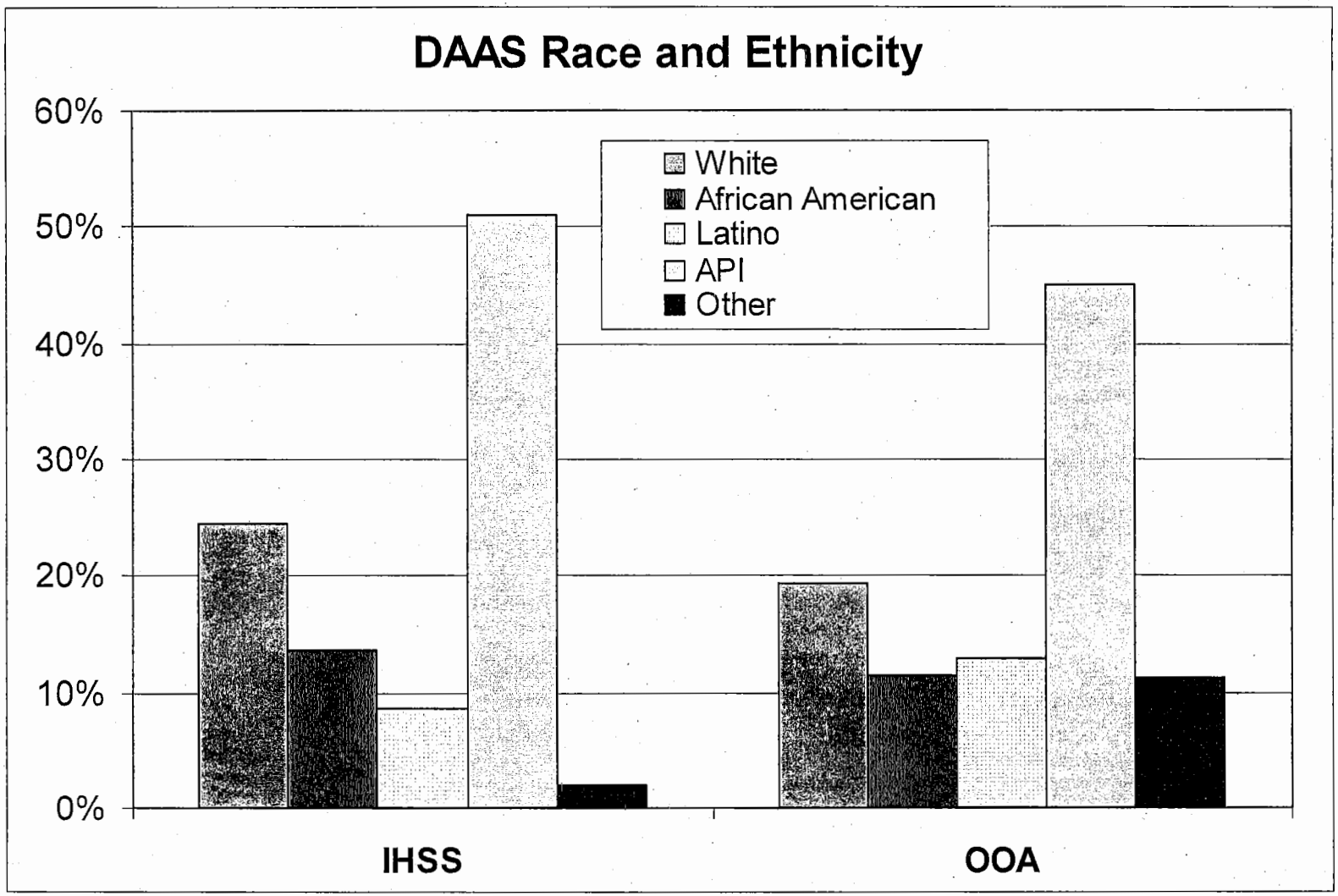


- HSA's bilingual staffing is comparable to overall client caseload due to analyzing caseloads and managing staffing patterns.
- HSA provides telephonic interpretive & translation services.
- HSA ensures access through the Language Line, Benefits CalWin (3 languages), form and notice translation into threshold languages, & established protocols for assisting individuals with a primary language other than English.

5209


DHS Race and Ethnicity
White
African American
Latino
API
Other
45%
40%
35%
30%
25%
20%
15%
10%
5%
0%
CalFresh
CAAP
CalWORKs
MediCal

5210


DAAS Race and Ethnicity
60%
50%
40%
30%
20%
10%
0%
White
African American
Latino
API
Other
IHSS
OOA

Juvenile Probation Department

Board of Supervisors Budget Committee

Budget Hearing Presentation

June 20, 2013

5213

JPD Mission

- Hold youth accountable while affording opportunities to develop pro-social competencies
- Engage in fiscally sound and culturally competent strategies that promote rehabilitation and public safety

JPD Primary Responsibilities

- Custodial Care and Programming
  - JJC and Log Cabin Ranch
- Investigation/Assessment/Case Planning
- Community Supervision of Adjudicated Wards and Youth placed on Informal Supervision
- DJJ Parolees and Youth Awarded Extended Foster Care Benefits

Budget Outlook
Fiscal Years 2012-15

	FY2012-13	FY2013-14	Change	FY2014-15	Change from FY13-14
Salaries	$ 19,150,314	$ 19,873,025	$ 722,711	$ 20,024,941	$ 151,916
Fringe Benefits	$ 6,783,230	$ 6,947,396	$ 164,166	$ 7,529,293	$ 581,897
Non-Personnel Services	$ 3,472,491	$ 3,786,616	$ 314,125	$ 3,780,523	$ (6,093)
Community Based Grants	$ 1,194,177	$ 1,162,433	$ (31,744)	$ 1,165,585	$ 3,152
Materials and Supplies	$ 693,647	$ 673,647	$ (20,000)	$ 729,177	$ 55,530
Capital, Equipment, COIT	$ 1,203,638	$ 1,524,092	$ 320,454	$ 1,992,393	$ 468,301
Work Orders	$ 4,056,517	$ 3,885,595	$ (170,922)	$ 3,869,423	$ (16,172)
Total Sources	$ 36,554,014	$ 37,852,804	$ 1,298,790	$ 39,091,335	$ 1,238,531
Total Revenue	$ 6,160,476	$ 7,211,562	$ 1,051,086	$ 7,294,518	$ 82,956

5216

2 Year Budget Outlook: Major Changes

- Revenue increase - $900,000 in Title IV-E revenue
- Counselor Hiring – filling 10 vacancies in Juvenile Hall and at Log Cabin Ranch
- Vehicle replacements
- Court-ordered services costs increasing
- Work orders – reduction in Worker's Compensation
- Capital needs

5217

2 Year Budget Outlook: Capital Initiatives

Project Title	FY2013-14	FY2014-15
Fire Notification System Upgrades/Replacement	$547,000	
Dorm Bathroom Improvements at LCR (continuing)	$61,000	
Replace Culvert/Road Repair at LCR	$200,000	
Roof Replacements at LCR		$350,000
Building Exterior Repair YGC		$250,000
Parking Lots Repaving YGC		$200,000
HVAC Distribution/Controls/Equipment JJC		$400,000
LCR Master Plan		$300,000
Facilities maintenance	$497,000	$364,000
Totals	**$1,305,000**	**$1,864,000**

5218

Major Department Initiatives

- Juvenile Collaborative Re-entry Unit (JCRU)
  - Intensive reentry planning and support for youth returning from Log Cabin Ranch and out-of-home placements
  - Collaborative approach that includes system and community stakeholders
  - Based on successful JCRT pilot
- Web-Based Case Management System

Major Department Initiatives (Cont'd)

- Advance Infrastructure Improvements
  - Log Cabin Ranch plumbing and road repair
  - YGC Fire Notification System @ ADA compliance
  - Historic Deferred Maintenance
- Update JPD Policies and Procedures
  - Accommodate New State and Federal Laws
- Complete LCR analyses and Master Plan

5220

Overtime Management

	Budget	Actual
FY2007-08	$1,083,389	$ 2,103,707
FY2008-09	$1,083,389	$ 1,320,635
FY2009-10	$1,083,389	$ 621,044
FY2010-11	$1,083,389	$ 668,427
FY2011-12	$983,389	$ 840,963
FY2012-13	$933,389	$ 1,287,000

Efforts to ensure appropriate staffing

- Eight permanent Juvenile Hall counselors to be hired
- New Juvenile Hall management team
- Better distribution of staff resources

Socio-Economic Equity

- **New Efforts** -JCRU works directly w/ CBO's to link youth and families with school, vocational training and treatment opportunities normally not available
- **Current Efforts -**JPD hosted job fairs, participation in *Project Pull,* co-lead Camp Mather Teen Outdoor Experience, & reduced overreliance upon detention
- **Emerging Needs** – Day Reporting Center, enhanced vocational training, employment, job coaches, transitional centers for youth returning from OOHP
- **Needed Strategy** - Comprehensive City plan

Recreation and Parks By the Numbers

- **RPD manages 4,316 acres of park land**
  - 220 Neighborhood parks
  - 179 Playgrounds
  - 72 Basketball courts and 151 tennis courts
  - 103 Sports fields
  - 6 Golf courses
  - 1 Marina
  - 1 Family camp
- **RPD operates 24 full service recreation centers and 9 swimming pools**
  - In '12-'13 offered over 2,600 recreation programs in arts and culture, community services, sports and athletics and leisure services. Over 770 sessions of day camps at 40 locations are available this summer.
  - Department will provide over $800,000 in scholarships to low income families in '12-'13.

Recreation and Parks By the Numbers

Park Maintenance

Prop C Park Maintenance Standards Scores – comparing FY05/06 (first year) to FY12/13. Combined RPD/Controller Scores:

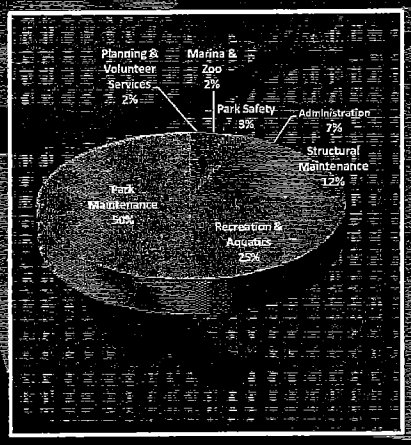
- FY05/06 – 80.62%
- FY12/13 – 90.77%

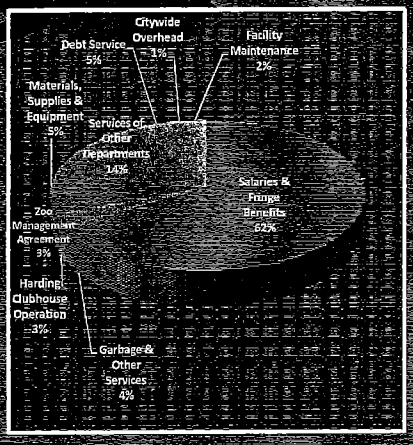
Recreation

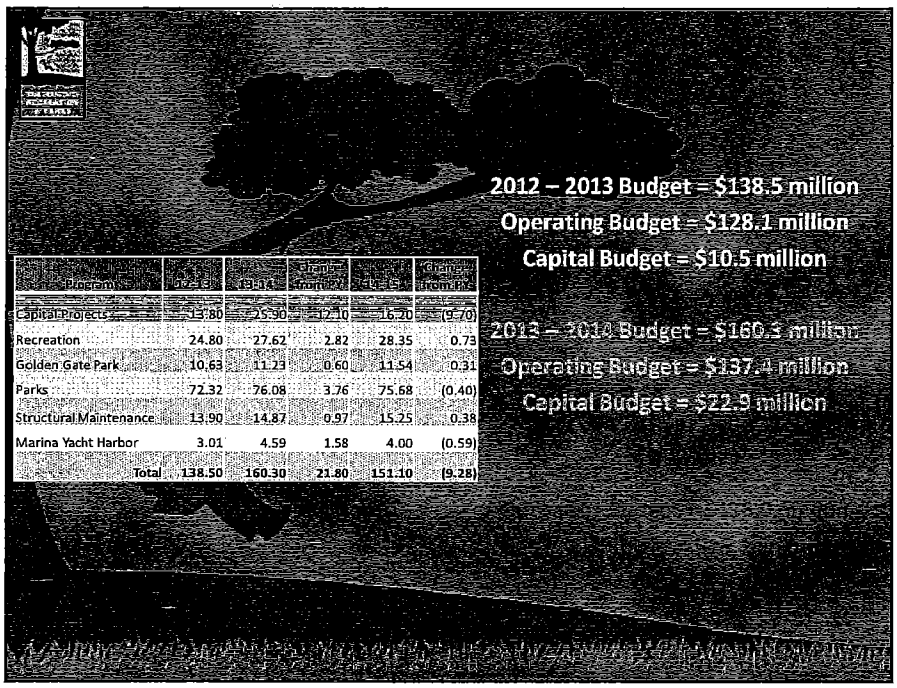
Comparing FY08/09 (pre-Rec Model) to FY12/13 (current Recreation statistics):

	FY08/09	FY12/13	% Increase
# of registration opportunities:	54,682	72,678	32.91%
# of registrations	30,598	47,154	54.11%
# on wait list	3,149	9,674	207.21%
Program revenue	$2,520,177	$3,439,993	36.50%
Scholarships provided	$64,082	$664,843	937.49%

Recreation and Parks By Program and Type



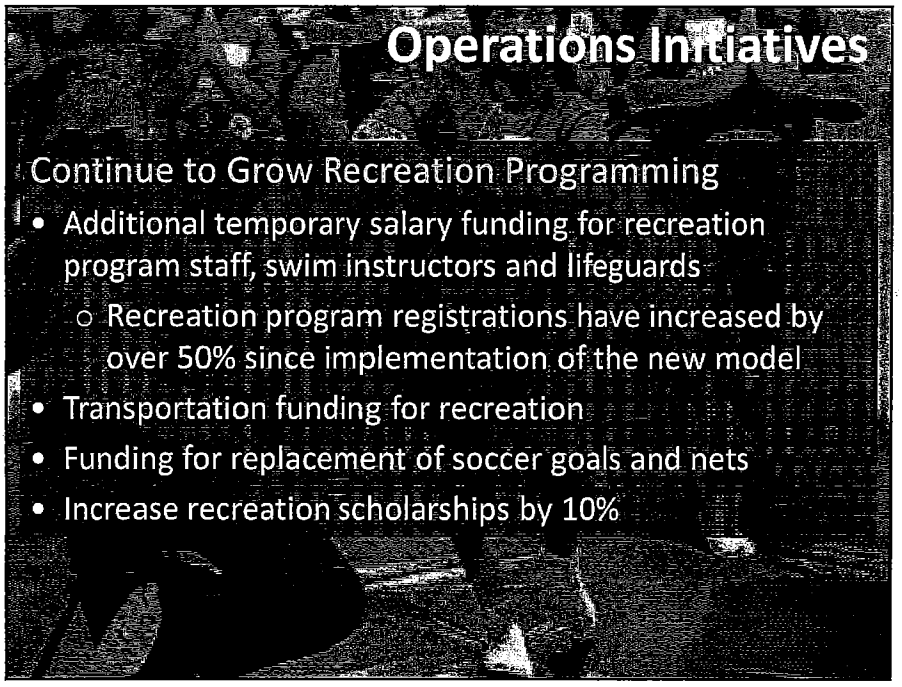




2012 – 2013 Budget = $138.5 million
Operating Budget = $128.1 million
Capital Budget = $10.5 million

2013 – 2014 Budget = $160.3 million
Operating Budget = $137.4 million
Capital Budget = $22.9 million

Program	12-13	13-14	Change from PY	14-15	Change from PY
Capital Projects	13.80	25.90	12.10	16.20	(9.70)
Recreation	24.80	27.62	2.82	28.35	0.73
Golden Gate Park	10.63	11.23	0.60	11.54	0.31
Parks	72.32	76.08	3.76	75.68	(0.40)
Structural Maintenance	13.90	14.87	0.97	15.25	0.38
Marina Yacht Harbor	3.01	4.59	1.58	4.00	(0.59)
Total	138.50	160.30	21.80	151.10	(9.28)



Operations Initiatives

Continue to Grow Recreation Programming

- Additional temporary salary funding for recreation program staff, swim instructors and lifeguards
  - Recreation program registrations have increased by over 50% since implementation of the new model
- Transportation funding for recreation
- Funding for replacement of soccer goals and nets
- Increase recreation scholarships by 10%

Operations Initiatives

Enhance Park Maintenance

- Funding for 2 additional apprentices
  - Brings Apprentice Program to 27 FTE in 3 years
- 1 new Volunteer and Outreach Coordinator to staff the Urban Agriculture program
- Funding for 1 additional stationary engineer
- Additional M&S for Structural Maintenance
  - Currently only 3% of the department's total budget funds materials and supplies

Operations Initiatives

Departmental Efficiency

- Continue to reduce Workers' Comp. actual expenditures
  - RPD is on track to save over $600,000 in its Workers' Comp. budget in '12-'13
- Continue to control overtime costs
  - Department expects to achieve approximately $100,000 in overtime savings in '12-'13
- Partner with DT to connect RPD facilities to the city's fiber WAN

Capital Initiatives

Begin Work on 2012 GO Bond Projects

- Projects to start in '13-'14 include Glen Park, Joe DiMaggio Playground, Balboa Swimming Pool, Margaret Hayward Playground and Mountain Lake Playground

Tackling Deferred Maintenance

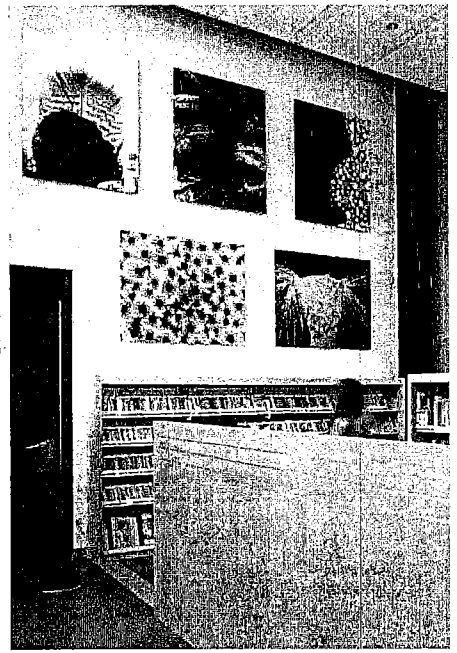
- Kezar Track replacement
- ADA Compliance
- Neighborhood park irrigation improvements
- Neighborhood park field rehabilitation

Equity in Service Delivery

- RPD will provide over $800,000 in scholarship for recreation programming in '12-'13
  - Partnerships with the Housing Authority and homeless shelters provide 100% scholarships for all youth residents
- Print recreation scholarship and registration information in English, Spanish and Chinese
- RPD uses Language Line, a real time translation service, to register non-English speakers in rec programming and to issue permits
- Through a generous gift, RPD is providing free swim lessons to students at 4 SFUSD schools in the Mission District
- Healthy People/Healthy Parks programming is meeting emerging needs for health and wellness programming with free Zumba and yoga classes in parks across the city
- Offer LGBTQ youth-focused programming at Eureka Valley Rec Center
- Inclusionary programming such as Camp Azure and ASL immersion day camps meet the needs of disabled San Franciscans

Equity in Service Delivery

- RPD is providing free, healthy lunches in summer recreation programs at 45 locations across the city
- '13-'14 budget funds transportation from low income neighborhoods to recreation programs citywide
- Violence prevention programs including Midnight Basketball and the Camp Mather teen experience reach out to at-risk youth
- RPD is a leader in local hiring and also provides strong workforce development with programs ranging from Workreation and GreenAgers to its gardener apprentice program
- Disparities in park maintenance scores are at the lowest level since the program began
  - In Districts 10 and 11, 20 of 34 parks received higher scores than in 2011 – 2012
- RPD is actively attempting to acquire property in Southeast San Francisco to address increasing density there and is currently working with the community to identify open space needs and opportunities in District 6



Proposed FY 2013-14 and 2014-15 Arts Commission Budget

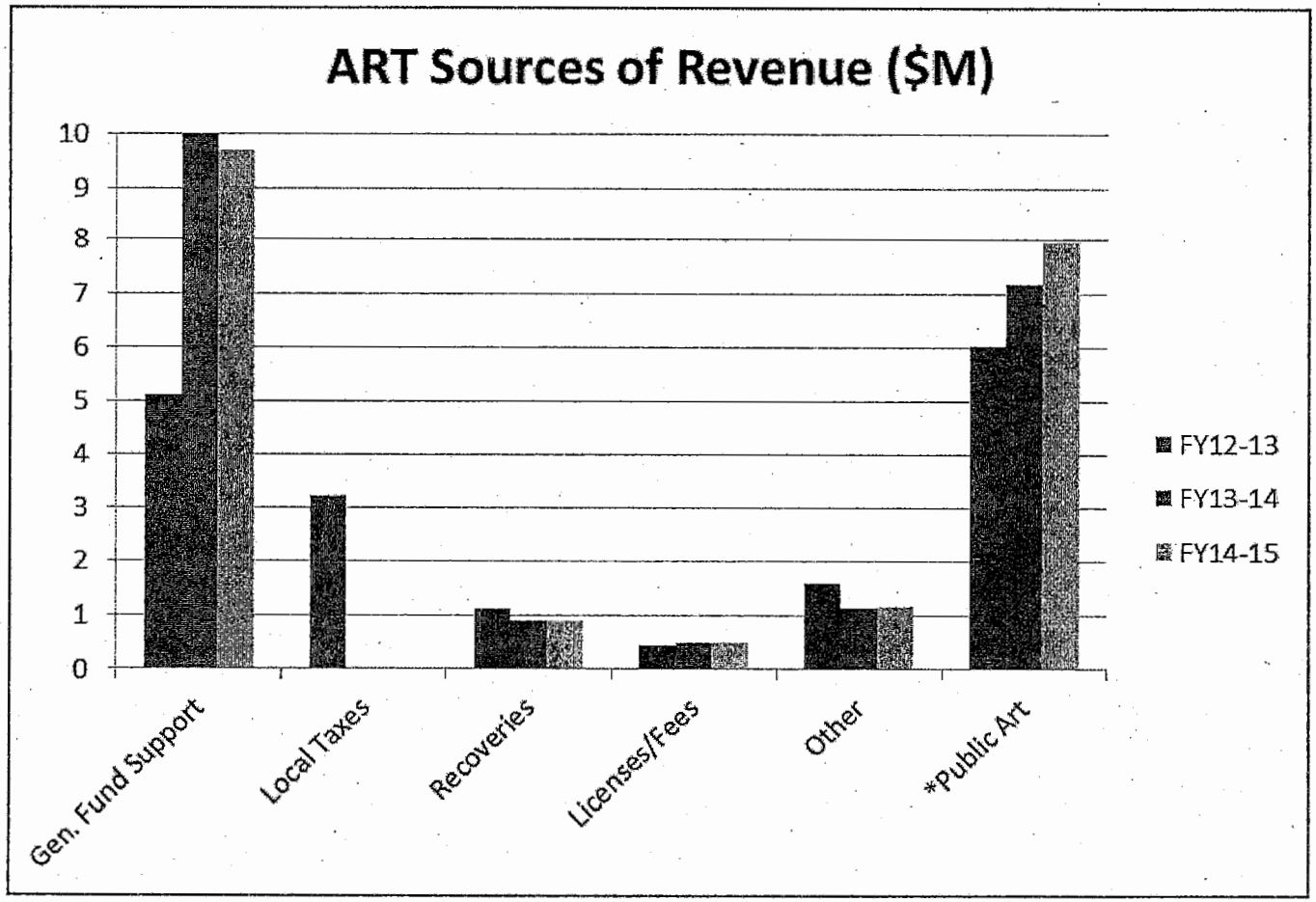
Presentation to the Board of Supervisors Budget and Finance Committee

June 20, 2013

OVERVIEW

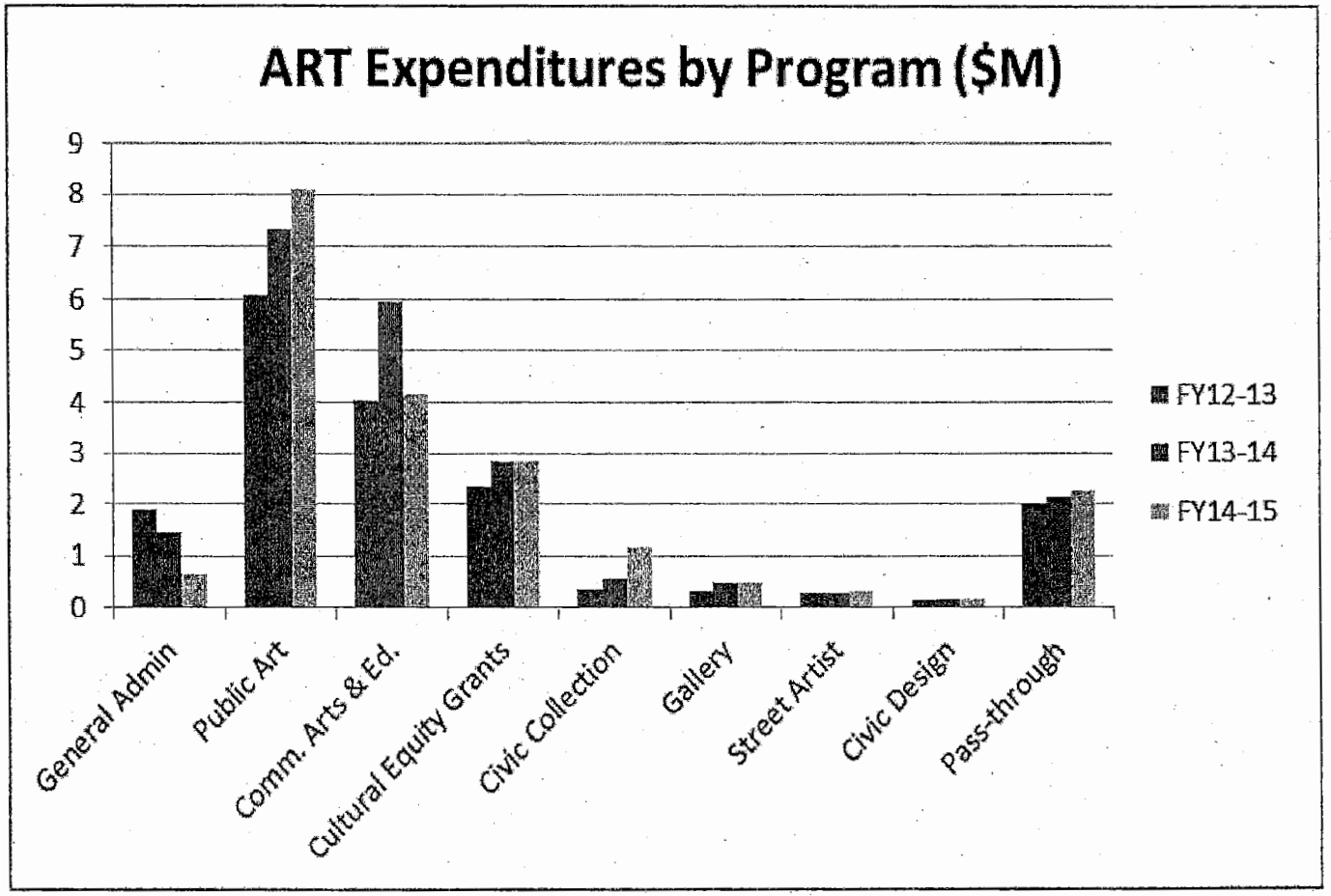
- **Department Mission & Responsibilities**
  - Public Art
    - Civic Art Collection
  - Community Arts & Education
    - Cultural Centers
  - Cultural Equity Grants
  - Civic Design Review
  - SFAC Galleries
  - Street Artist Licensing
- **Strategic Plan & Community Engagement**

BUDGET REVENUES FY13-15



* Off-Budget

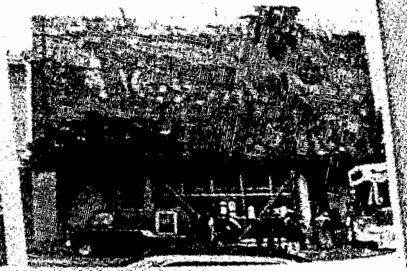
BUDGET EXPENDITURES FY14-15

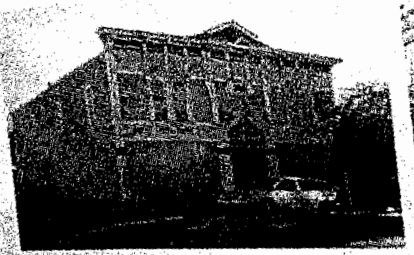


INCREASING COMMUNITY INVESTMENT

- $190,800 increase to the Cultural Equity Grants program (10%)
  - CEG stakeholder survey to determine resource allocation
- $75,800 increase to the cultural center facilities
  - To support ongoing maintenance needs

INITIATIVES



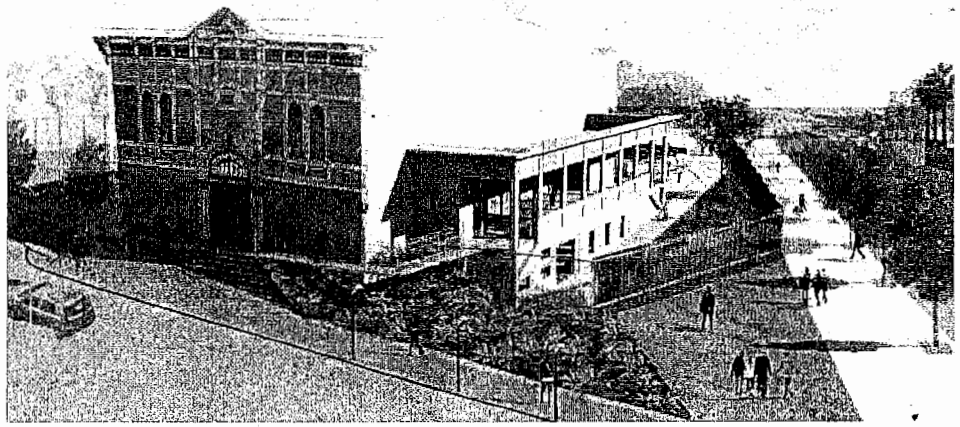


INITIATIVES

Supporting our Neighborhood Arts Infrastructure

Capital Projects

- Cultural Centers for FY14:
  - Bayview Opera House, renovation - $1.05M
  - SOMArts, roof - $797K
  - African-American Art & Culture Complex, electrical - $159K
  - African-American Art & Culture Complex, roof - $50K



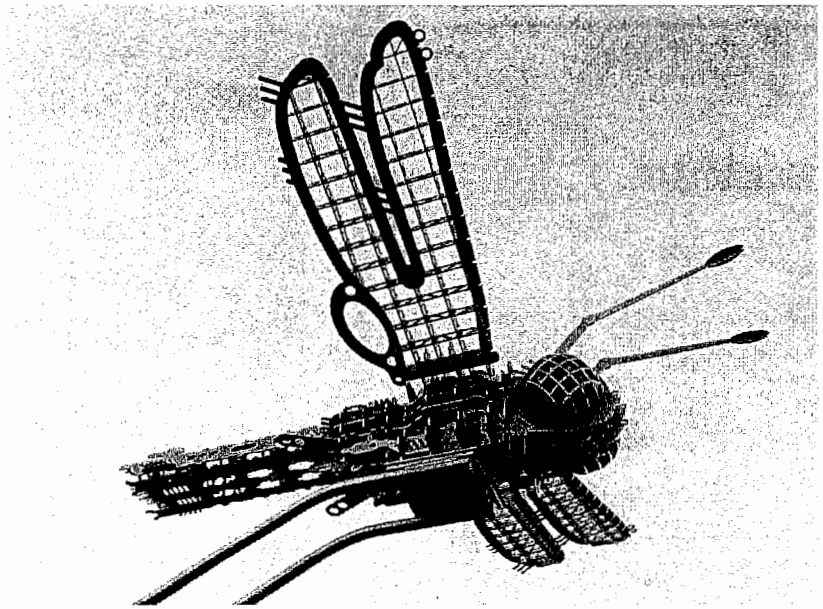
- Cultural Centers for FY15:
  - Mission Cultural Center for Latino Arts, HVAC - $250K

INITIATIVES

Preserving the City's Cultural Assets

Capital Projects (Continued)

- Move to the Veterans War Memorial (2015) - $750K for FY14
- Civic Collection for FY14 - $100K
- Civic Collection for FY15 - $665K



Incomplete Metamorphosis by Joyce Hsu, Argonne Park

The New York Times

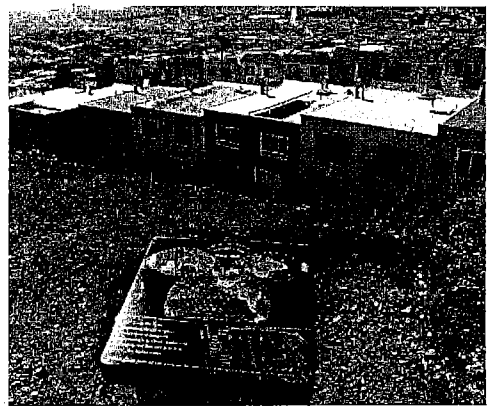
THE BAY CITIZEN

City's Art Is a Victim of Neglect, Damage and Loss

By ANDY WRIGHT and REYHAN HARMANCI
Published: April 16, 2011

Q&A

Thank you & questions



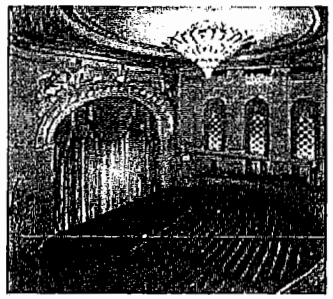
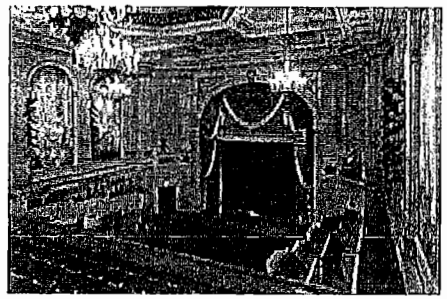
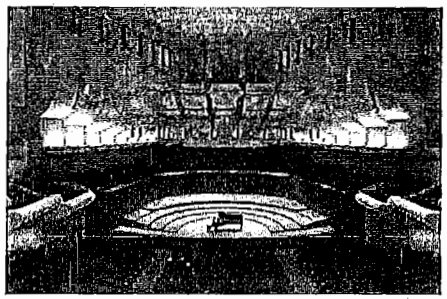
San Francisco War Memorial & Performing Arts Center

FY 2013-14 and FY 2014-15 BUDGET

MISSION

To operate and maintain the War Memorial and Performing Arts Center buildings and grounds:

- War Memorial Opera House
- War Memorial Veterans Building
- Louise M. Davies Symphony Hall
- Harold L. Zellerbach Rehearsal Hall
- Memorial Court and adjacent grounds

MAJOR RESPONSIBILITIES & OVERVIEW OF SERVICES

Facilities Management

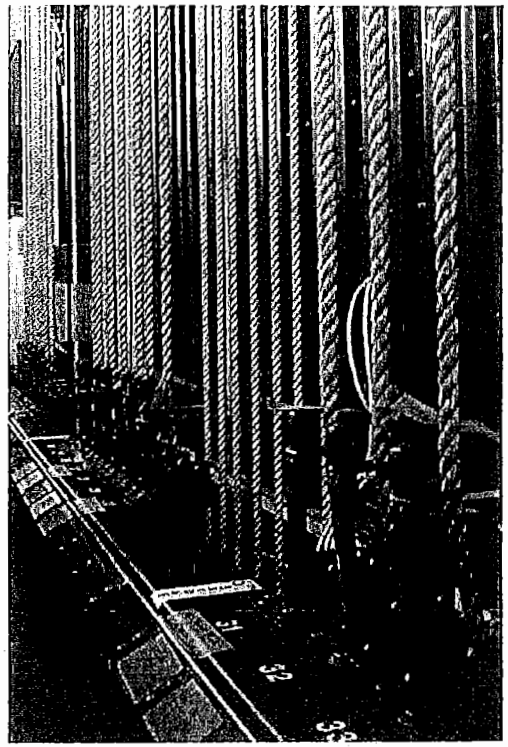
- Building & Grounds Operation and Maintenance
- Security Services
- Capital Project Planning & Management

Booking, Marketing & Event Services

- Marketing/Licensing/Coordinating rental uses
- Stage/Event Production and Technical Services
- Front-of-House Ushering, Box Office, Food & Beverage, Patron Found Services

War Memorial Trust Administration

- Coordinate building occupancy and uses by the San Francisco American Legion Posts



BUDGET OVERVIEW

	FY 2012-13	FY 2013-14	FY 2014-15
REVENUE			
Hotel Tax Revenue	$ 9,158,500	$ 0	$ 0
General Fund Support	0	9,380,306	9,380,306
Earned Revenue	2,049,288	1,689,687	1,721,878
Interdepartmental Recovery	231,411	0	0
Use of Fund Balance	676,670	864,747	1,280,101
TOTAL REVENUE	**$12,115,869**	**$11,934,740**	**$12,382,285**
EXPENDITURES			
OPERATING BUDGET			
Salaries/Fringe Benefits	$ 7,539,012	$ 7,026,689	$ 7,425,224
City Overhead	0	249,570	249,570
Non-Personal Services	787,322	753,269	766,028
Materials & Supplies	288,000	252,500	262,500
Debt Service	0	500	169,115
Services of Other Departments	3,028,035	2,675,212	2,747,848
TOTAL OPERATING	**$11,633,369**	**$10,957,740**	**$11,620,285**
CAPITAL BUDGET			
Facilities Maintenance	$ 482,500	$ 437,000	$ 412,000
Capital Projects	0	540,000	350,000
TOTAL CAPITAL	**$ 482,500**	**$ 977,000**	**$ 762,000**
TOTAL EXPENDITURES	**$12,115,869**	**$11,934,740**	**$12,382,285**
TOTAL FTE	**64.33**	**57.55**	**58.91**

PERFORMING ARTS CENTER
FY 2013-14 ACTIVITIES

	FY 2012-13 TARGET	FY 2013-14 TARGET	FY 2012-13 ATTENDANCE	FY 2013-14 ATTENDANCE
OPERA HOUSE	169	171	406,300	411,200
DAVIES SYMPHONY HALL	234	245	430,150	450,400
HERBST THEATRE	190	0	91,000	0
GREEN ROOM	135	0	25,100	0
ZELLERBACH REHEARSAL HALL	475	490	NA	8,000 *
TOTAL	1,203	906	952,550	869,600

**Zellerbach Rehearsal Hall ADA and public assembly modifications during Summer 2013 will allow for new public programming.*

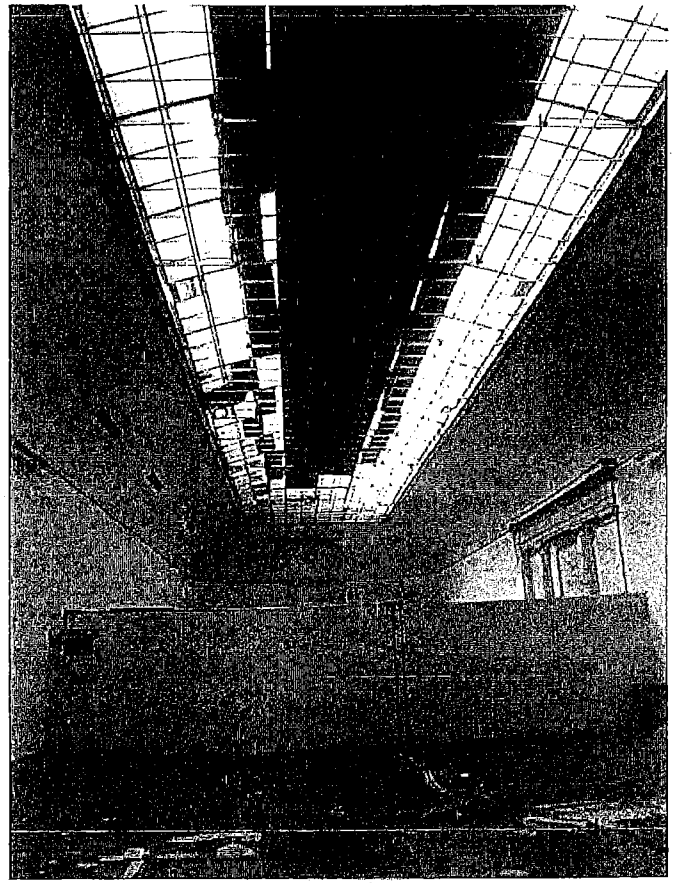
War Memorial Veterans Building

Seismic Upgrade and Improvements Project

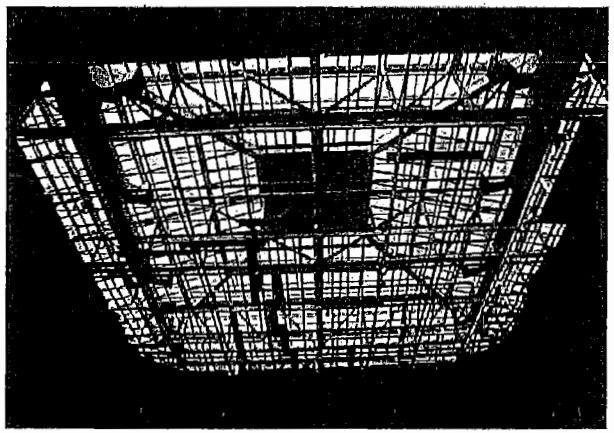
BUILDING DEFICIENCIES

INCLUDING BUT NOT LIMITED TO:

- Seismic Hazard Rating of 3, meaning significant life hazards to occupants in a major earthquake
- Lack of complete fire alarm and sprinkler systems
- Aged deteriorated building systems
- 80-year old boilers
- Inadequate electrical power distribution & emergency power supply
- Disabled elevators
- Deteriorated domestic & drinking water systems
- Antiquated and inefficient space utilization



SEISMIC UPGRADE & IMPROVEMENTS



- Seismic Upgrade and Earthquake Damage Repair
- Hazardous Materials Mitigation
- Facility Preservation and Modernization
- Roof & Skylights Renovation
- Replacement/Upgrade of Attic Catwalks and Service Platforms
- Elevator Upgrades
- Accessibility Upgrades
- Energy Efficiency Upgrades
- Mechanical System Upgrades
- Central Plant Replacement
- Replacement of Water Piping & Drinking Water System
- Upgrades to Veterans Offices & Meeting Rooms
- Partnerships with San Francisco Arts Commission and San Francisco Opera for new public programming

OTHER MAJOR CAPITAL PROJECTS IN PROGRESS

War Memorial Opera House

- Plumbing Fixture Retrofits – Summer 2013
- Replacement of Box Seats – Fall 2013
- Theatrical Lighting Bridge Upgrade – Fall 2013

Louise M. Davies Symphony Hall

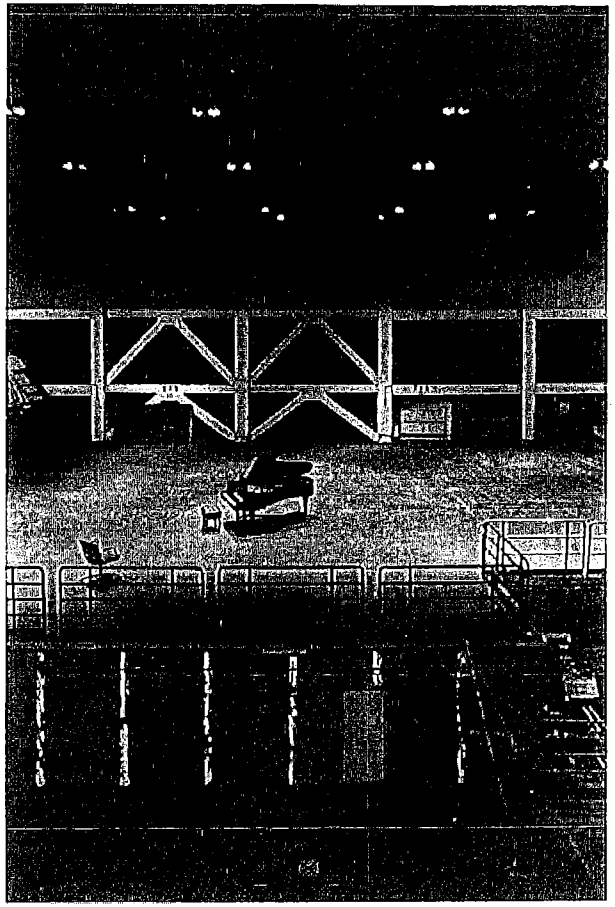
- PUC Solar System Installation – Fall 2013
- Plumbing Fixture Retrofits – Summer 2013
- Replacement of Carpet – Summer 2013

Zellerbach Rehearsal Hall

- ADA & Public Assembly Modifications – Summer 2013 (funded by San Francisco Symphony)

Memorial Court

- San Francisco Veterans Memorial – Early 2014



DEPARTMENT OF ELECTIONS
CITY & COUNTY OF SAN FRANCISCO

Department of Elections Proposed Budget

FY 2013-2014 and FY 2014-2015

Mission/Major Responsibilities

The mission of the Department is to conduct all federal, state, and local elections; to have an open process that provides the public confidence in the election process; to provide outreach and education to all eligible voters; and to continually improve upon the services to San Francisco's voters.

FY 2013-2014

- November 5, 2013 Municipal Election
- June 3, 2014 Gubernatorial Primary Election
- Health Service Board Election
- Retiree Health Trust Fund Board Election

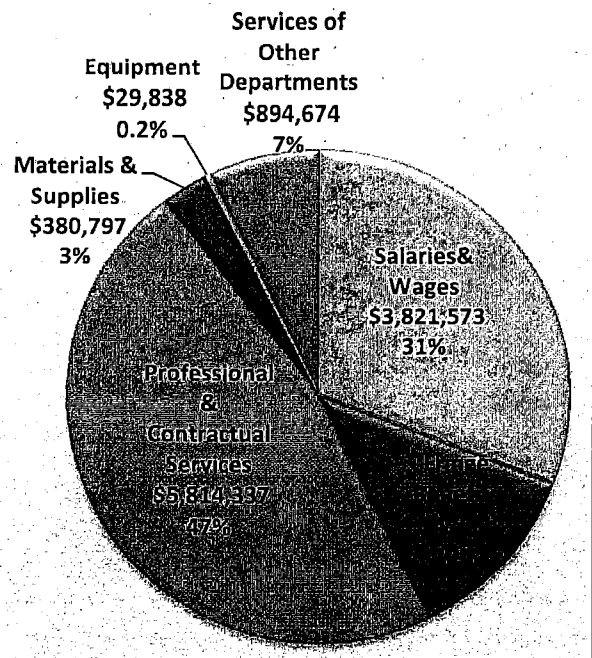
FY 2014-2015

- November 4, 2014 Gubernatorial General Election
- Retirement Board Election

DEPARTMENT OF ELECTIONS | CITY & COUNTY OF SAN FRANCISCO

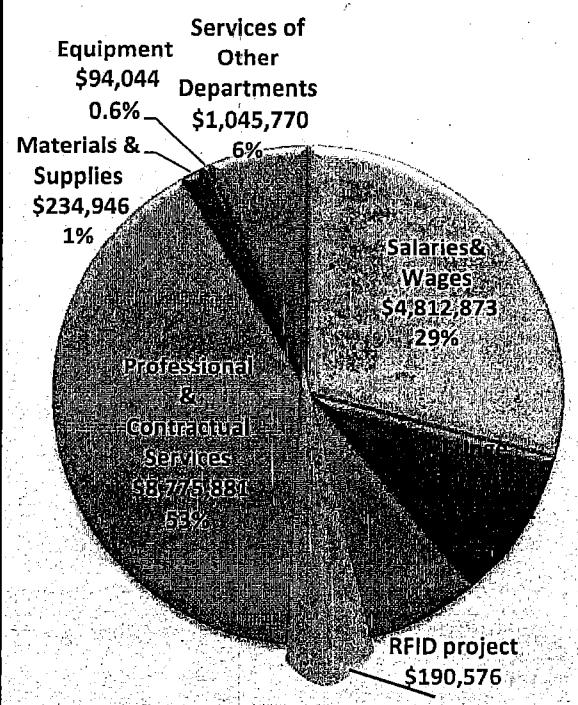
Budget Comparison: FY2012-13, FY2013-14, FY2014-15

FY 2012-2013
1 election



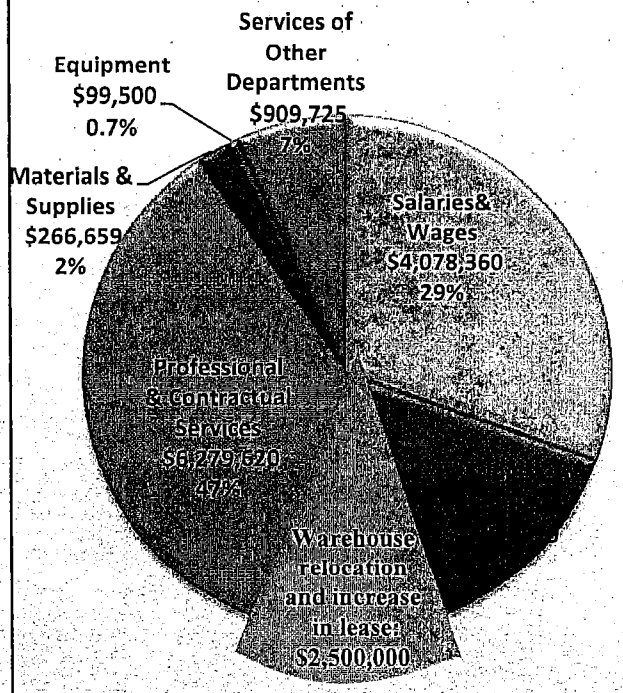
Total: $12,416,848

FY 2013-2014
2 elections



Total: $16,582,475
With special project: $16,773,051

FY 2014-2015
1 election

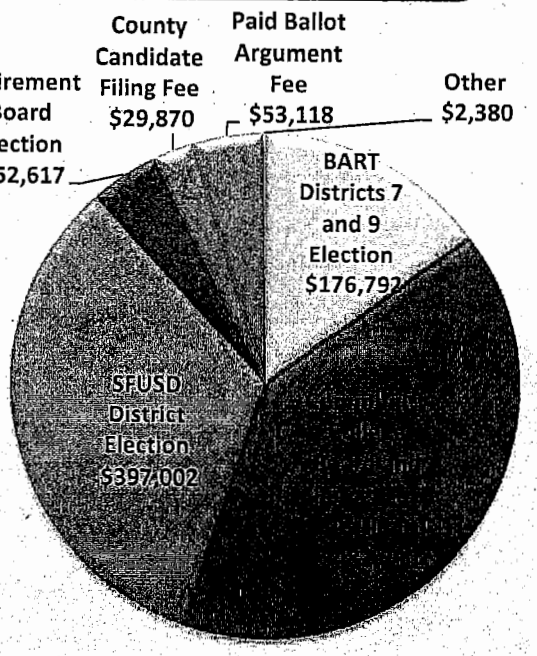


Total: $13,403,374
With special project: $15,903,374

DEPARTMENT OF ELECTIONS | CITY & COUNTY OF SAN FRANCISCO

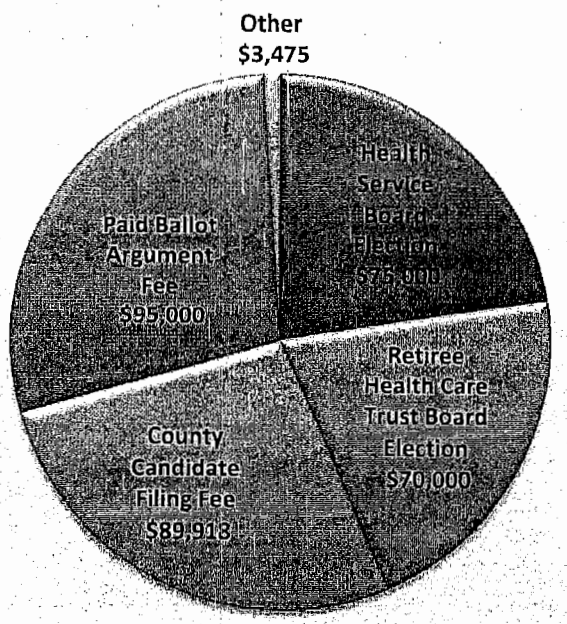
Budget Comparison: Sources of Revenue: FY2012-13, FY2013-14, FY2014-15

FY 2012-2013



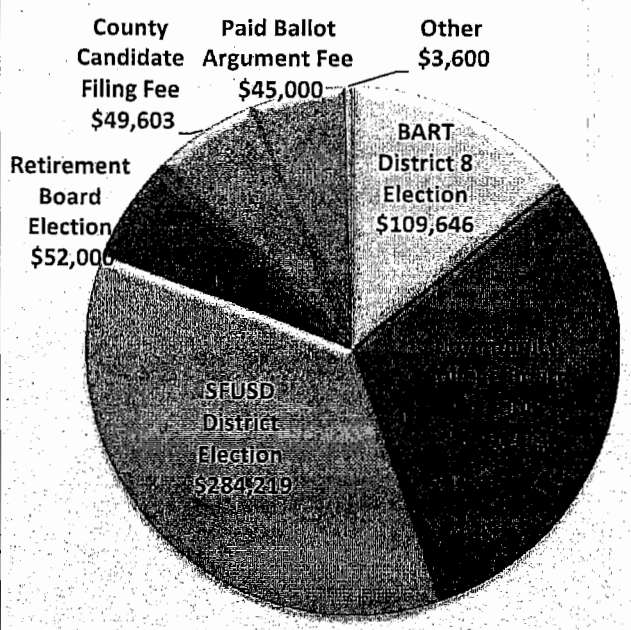
Total: $1,193,829

FY 2013-2014



Total: $333,393

FY 2014-2015



Total: $785,482

Changes in Permanent FTE Positions

- The Department requests 12.32 FTE permanent positions to replace positions currently filled under temp-exempt requisitions.
- The costs associated with the new positions are offset by a corresponding reduction in temp salaries and attrition savings.
- The permanent requisitions will allow the Department to address its temp-exempt appointments for positions held by core staff.

Major Drivers Of The Changes In The Budget

- Number of elections the Department conducts in a fiscal year
- Number of candidates and measures on the ballot and the number of pages in the Voter Information Pamphlet
- Expansion of programs such as vote-by-mail voting and language assistance which require increases in services or adopting new technologies

Initiatives/Capital Projects and Their Budget/ Operational Impacts

- The Department's lease for its warehouse site on Pier 48 will expire in December 2015, requiring the Department to relocate to a different facility which will result in acquiring relocation expenses and potential higher rental costs in the future ($2,500,000 is allocated in FY2014-15)

- The Department has already begun working with the City's Real Estate division to consider available sites in the City

Overtime Costs and Efforts To Manage Overtime Costs

- Before every election and after elections are certified, the Department reviews actual personnel costs to projected costs and determines which areas require study and streamlining.

- The Department develops staffing plans that meet expected work loads to minimize overtime hours.

- The Director or Deputy Director approve all requests from managers for overtime hours.

City and County of San Francisco
Master Report

City Hall
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

File Number: 130677 **File Type:** Ordinance **Status:** Scheduled for Committee Hearing

Enacted: **Effective:**

Version: 1 **In Control:** Land Use and Economic Development Committee

File Name: Interim Zoning Controls in the Planning Code - Upper Market Street Neighborhood Commercial Transit District **Date Introduced:** 06/25/2013

Requester: **Cost:** **Final Action:**

Comment: **Title:** Resolution imposing interim zoning controls for an 18-month period requiring Conditional Use authorization for Limited Financial Service and Business or Professional Service uses in the Upper Market Neighborhood Commercial Transit District; making environmental findings and findings of consistency with the General Plan and with the priority policies of Planning Code, Section 101.1.

Sponsor: Wiener

History of Legislative File 130677

Ver	Acting Body	Date	Action	Sent To	Due Date	Result
1	President	06/25/2013	RECEIVED AND ASSIGNED	Land Use and Economic Development Committee		
1	Clerk of the Board	06/26/2013	REFERRED TO DEPARTMENT			

Referred to the Planning Department for environmental review; and Small Business Commission for review and recommendation.
10-Day Notice to property owners was sent for the July 8, 2013 Land Use hearing.

1 Clerk of the Board 06/29/2013 NOTICED

9-Day Notice was published in the newspaper for the July 8, 2013 Land Use hearing.

1 Planning Department 07/03/2013 RESPONSE RECEIVED

Non-physical exemption per CEQA Section 15060(c)(2).

Department of Public Works

FY 2013-14 & 2014-15
Proposed Budget

Budget & Finance Committee
June 17, 2013

Vision, Mission and Strategic Plan

Vision - A world class public works organization that contributes to making San Francisco a beautiful, livable, vibrant, and sustainable city

Mission - DPW enhances the quality of life in San Francisco by providing outstanding public service. We design, build, maintain, green, and improve the city's infrastructure, public rights-of-way, and facilities with skill, pride, and responsiveness, in partnership with the San Francisco community.

Strategic Plan Goals and Objectives

1: **Ensure Safe, Clean & Green Infrastructure and Public Rights of Way**
   - *Enable the safe use of public spaces*
   - *Enhance the cleanliness of the City*
   - *Green the City's infrastructure and DPW's business practices*
   - *Enhance the attractiveness and utility of public rights-of-way*

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   - *Design, build and renovate facilities to meet and exceed intended uses*
   - *Maintain city facilities to ensure long-term sustainability*
   - *Establish DPW as the service provider of choice*

3: **Deliver World Class Public Service**
   - *Retain, develop, and recruit a capable, motivated, and diverse workforce*
   - *Embrace organizational efficiency and innovation*
   - *Communicate effectively*

4: **Expand the SF Economy and Lead in the Creation of Jobs for our residents**
   - *Provide training opportunities for SF residents*
   - *Ensure SF residents and businesses are employed on DPW contracts*
   - *Use DPW resources to improve blighted areas and spur economic development*

Department Overview

Total Budget (FY 13/14 Proposed)

- $215.5 million gross budget
- $56.2 million General Fund budget
- $21.7 million General Fund support
- $35.3 million capital budget

Employs

- More than 1,200 full and part time staff

Manages & Maintains

- 878 miles of roads
- 49,000 curb ramps
- 3,000 city litter receptacles
- 36,331 of City's 105,000 street trees
- 362 street structures including bridges, tunnels, stairways and other structures

Provides Essential City Services

- Annually responds to more than 100,000 service requests including street cleaning, illegal dumping, graffiti abatement, potholes, sinkholes, sidewalk defects and tree maintenance
- Mechanically sweeps 146,000 miles
- Removes 30,000 tons of debris
- Fills more than 12,000 potholes
- Receives 14,600 public right-of-way & street excavation permit applications
- Inspects 2.7 million square feet of sidewalk
- Engages and manages thousands of volunteers in clean up efforts through myriad community programs

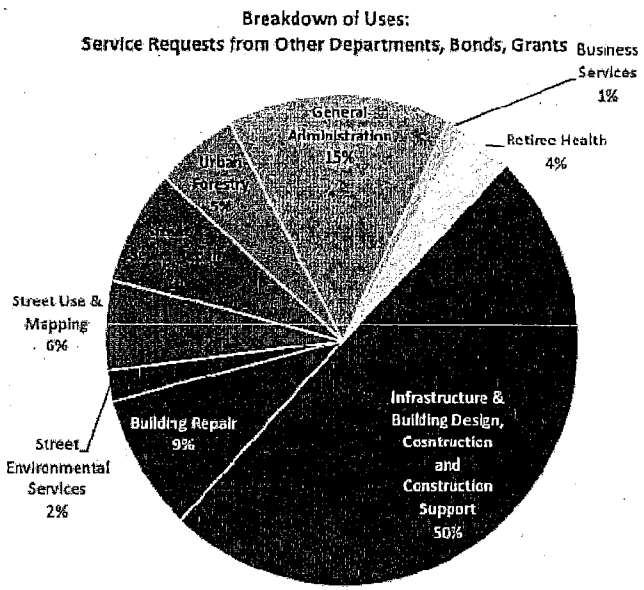
Creates Functional & Sustainable Facilities

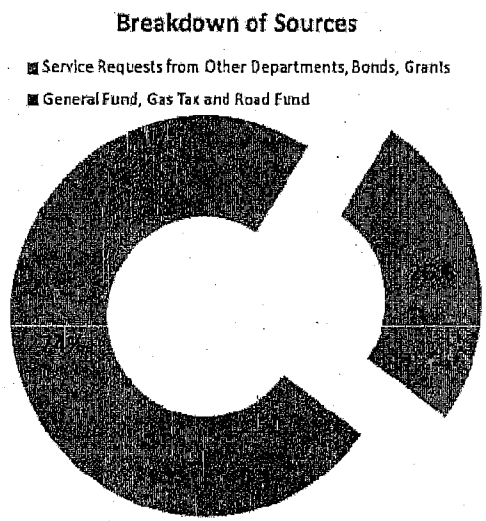
- Building and managing over $3 billion in active public infrastructure projects

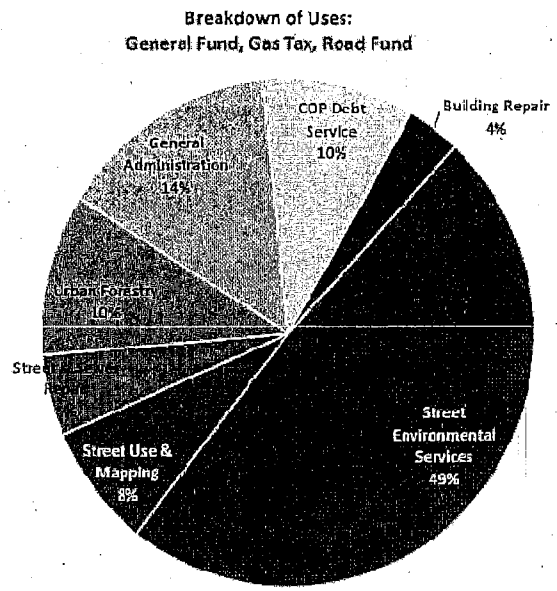
Proposed Budget: Major Initiatives

- Inform, educate and engage with the public around street cleanliness, and enforce municipal codes
- Add positions to deliver major capital projects including Moscone Expansion; Streets, Parks & Earthquake Safety Bonds; and support PUC and MTA capital programs.
- Reduce wait times for street use and tree permits and reduce the permit application backlog
- Grow job opportunities for local residents through apprenticeship, pre-apprenticeship and internship programs
- Tree trimming in preparation for transfer of maintenance responsibility to private property owners
- Enhance training opportunities for staff
- Implement IT systems that improve DPW's ability to respond to service requests, monitor response/performance, and allocate resources efficiently

Budget Overview





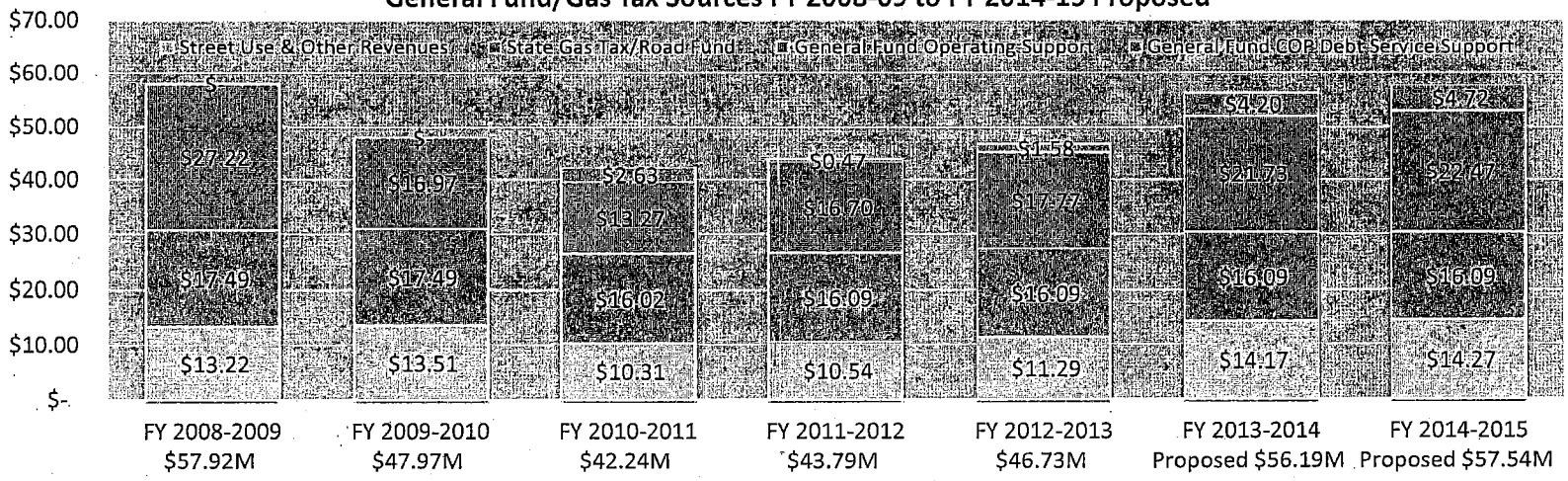


- 74% of DPW's sources are from Work Orders, Bonds, Grants and Special Funds, primarily directed toward Infrastructure, and Building Design, Construction and Construction Support Services
- The majority of General Fund resources are allocated to Street Environmental Services

Proposed Sources

Sources ($ in Millions)					
	FY 2012-2013	Change	FY 2013-2014 Proposed	Change	FY 2014-15 Proposed
Fund Source					
Service Requests from Other Departments, Bonds, Grants	$ 147.6	↑ 11.9	$ 159.4	↑ 6.1	$ 165.4
General Fund, Gas Tax and Road Fund	$ 46.7	↑ 9.5	$ 56.2	↑ 1.4	$ 57.5
Gross Operating Budget	**$ 194.3**	↑ 21.3	**$ 215.6**	↑ 7.4	**$ 223.0**

General Fund/Gas Tax Sources FY 2008-09 to FY 2014-15 Proposed



General Fund support increases by $4M over FY 2012-13.

Description of Changes (Sources)

$4M total increase in general fund due to:

- General Fund support ($4.0): new street cleaning and street use permit processing positions, equipment, Committee on Information Technology allocation to DPW's Computerized Maintenance Management System (CMMS).

$5.5M total increase in other general fund revenues/support due to:

- Street Use Permit revenue ($1.M): due to the higher volumes of construction activity and general economic recovery
- Solid Waste Impound Account ($1.9M): due to addition of outreach and enforcement program and replacement of litter cans.
- COP Debt Service Support ($2.6): debt service for the second Streets Certificate of Participation (COP) comes on line in FY 2014

$11.9M total increase in service requests from other departments due to:

- Growing resources from bonds, work orders and special funds including the Streets, Parks, Earthquake bonds, and PUC/MTA revenue bonds.

5262

Proposed Uses

Uses ($ in Millions)									
	FY 2012-2013		Change		FY 2013-2014 Proposed		Change		FY 2014-15 Proposed
Bureau									
Infrastructure & Building Design, Cosntruction and Construction Support	$	70.5	↑	8.8	$	79.2	↑	3.3	$ 82.6
Building Repair	$	15.8	↑	0.7	$	16.5	↑	0.2	$ 16.8
Street Environmental Services	$	33.4	↑	3.8	$	37.2	↑	0.4	$ 37.6
Street Use & Mapping	$	12.7	↑	1.7	$	14.5	↑	0.6	$ 15.1
Street & Sewer Repair	$	14.5	↑	0.8	$	15.3	↑	0.8	$ 16.1
Urban Forestry	$	14.7	↑	0.7	$	15.4	↑	0.4	$ 15.8
Admin. & Business Services	$	22.8	↑	3.3	$	26.1	↑	1.1	$ 27.2
Retiree Health	$	6.4	↓	(0.6)	$	5.8	↑	0.5	$ 6.3
COP Debt Service	$	3.5	↑	2.1	$	5.6	↑	0.0	$ 5.6
Total	**$**	**194.3**	↑	**21.3**	**$**	**215.6**	↑	**7.4**	**$ 223.0**

- Since our last budget hearing in April, DPW has added $2.5M in new spending, primarily for new positions in Street Environmental Services and Street Use and Mapping.

Description of Changes (Uses)

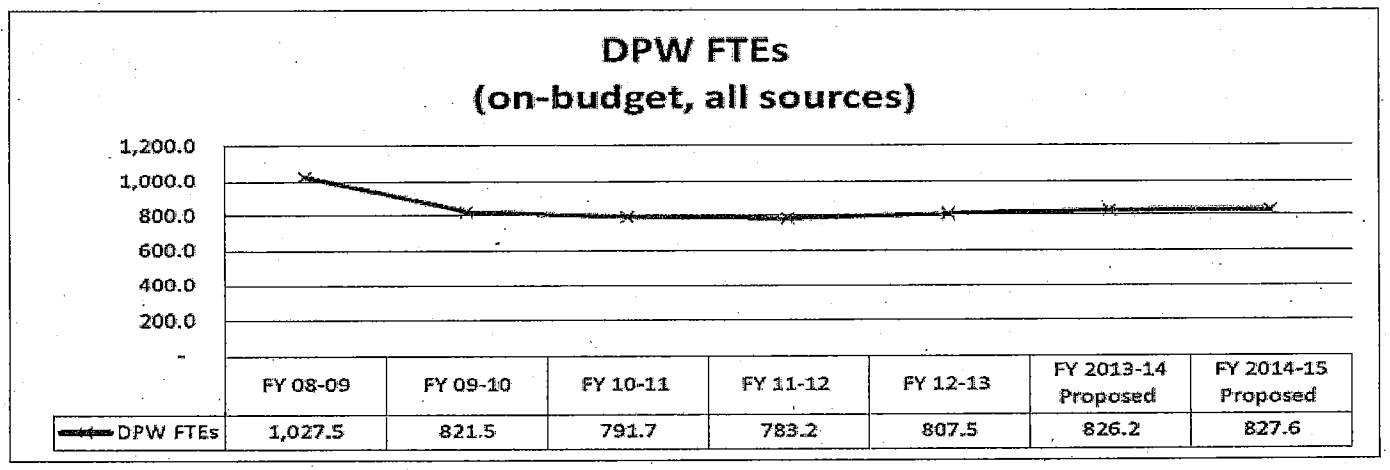
$21.3M total expenditure (all sources) increase due to:

- Net increase of 49 FTE in Capital Project bureaus and in Administrative Business Services to support delivery of multiple capital projects and deployment of new database systems for other City departments
- Net increase of 12 FTE in Street Environmental Services for new education, outreach and enforcement program, continued Housing Authority cleaning support and Street Cleaning Supervision
- Net increase of 4.8 FTE in the Bureau of Street Use and Mapping to support permit processing and plan review of growing volume of street use and tree permit applications
- Materials & Supplies for new Trash Can Replacement Program (450 units/year)
- Routine replacement of heavy equipment as well as vehicles that are more than 12 years old and therefore out of compliance with the Healthy Air and Clean Transportation Ordinance (HACTO)
- COP Debt Service

FTE Changes

General Fund, Gas Tax, Road Fund FTE Changes							
	FY 2012-2013		Change	FY 2013-2014 Proposed		Change	FY 2014-15 Proposed
Building Repair	8.9	↓	(0.5)	8.3	↓	(0.0)	8.3
Street Environmental Services	226.5	↑	12.1	238.6	↓	(1.0)	237.6
Street Use & Mapping	18.3	↑	4.8	23.2	↑	1.1	24.3
Street & Sewer Repair	8.6	↑	0.0	8.6	↑	-	8.6
Urban Forestry	33.6	↑	1.1	34.7	↓	(0.0)	34.7
Total	**295.8**	↑	**17.5**	**313.4**	↑	**0.1**	**313.4**

- General Fund, Gas Tax and Road Fund positions increase by 17.5 FTE primarily for new programs in the Bureaus of Street Environmental Services and Street Use and Mapping.
- Total FY 2013-14 budgeted FTEs represent a 20% reduction from FY 2008-09 FTEs.



Capital Budget

DPW FY 2013-14 & 2014-15 CAPITAL BUDGET						
	FY 2013-14			FY 2014-15		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Major Projects/Enhancements	**$ 8,160,560**	**$ -**	**$ 8,160,560**	**$ 5,651,596**	**$ 892,000**	**$ 6,543,596**
Includes: Better Market Street, Various Locations Bulb-Outs, Curb Ramps, Various Streetscape and Pedestrian Improvement Projects, Alleway Improvements						
Facilities Maintenance	**$ 3,808,965**	**$ -**	**$ 3,808,965**	**$ 3,264,553**	**$ -**	**$ 3,264,553**
Includes: facility maintenance, plaza repair, pothole repair, asbestos & lead abatement, median maintenance, emergency capital improvements, tree maintenance including the tree trimming initiative.						
Capital Renewals	**$ 2,421,250**	**$ 20,917,997**	**$ 23,339,247**	**$ 46,253,037**	**$ 21,907,195**	**$ 68,160,232**
Includes: street resurfacing (funded by State gas tax in FY 14 &15 and $40M general fund is allocated in FY 15), sidewalk inspection & repair; repair & renewal of street structures, landslide abatement, new tree establishment, replacement of the Operations training trailer at the DPW Yard, a dust collection system in the Carpenter Shop (FY 15) and the Hallidie Plaza Elevator (FY 15).						
Total by Source	$ 14,390,775	$ 20,917,997	$ 35,308,772	$ 55,169,186	$ 22,799,195	$ 77,968,381

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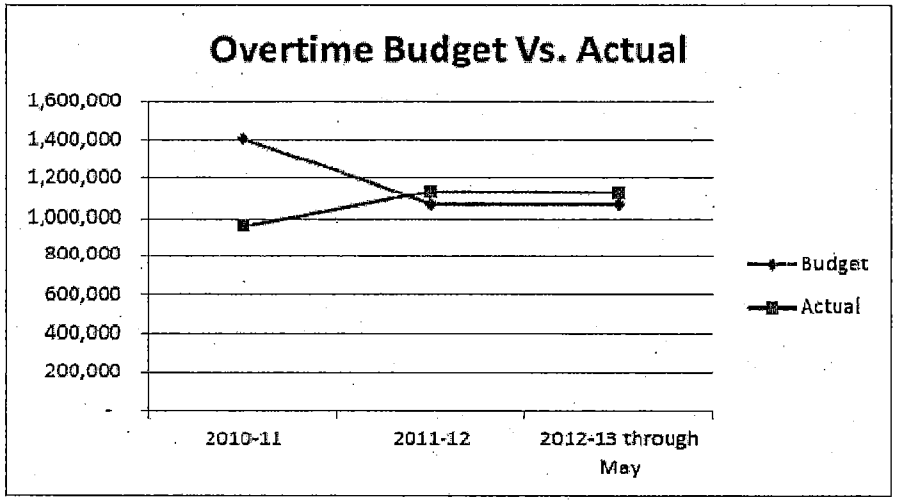
General Fund Overtime Budget Vs. Actual



- DPW's overtime budget is $1.1M, only 3% of total salaries.
- DPW cut its overtime budget in FY 11-12 and has not increased it with MOU negotiations over the years.
- Bureaus look for opportunities to reduce overtime with as-needed employees, regular schedules that include weekend, swing shift and night hours.
- In FYs 11-12 and FY 12-13 actual expenditures slightly exceed budget because of positions deleted in prior years (i.e. Bridge Tenders, Stationary Engineers, Street Cleaning Supervisors).

Addressing Socioeconomic Disparities

- Using data to monitor performance and reallocate resources so that all areas of the City are served equitably
- Working with community based organizations to recruit San Francisco residents for pre-apprenticeship and apprenticeship programs
- Using diverse outreach strategies that include social media, neighborhood newspapers and face to face communication with residents, businesses and merchants
- Using strategic media sources to disperse information broadly
- Ensuring that community meeting attendance aligns with neighborhood demographics
- Producing factsheets in multiple languages and providing translation at community meetings
- Implementing programs citywide with consistent messaging
- Incorporating culturally competent designs into streetscape projects
- Maintaining a diverse workforce (the face of DPW) and promoting careers in skilled trades to San Francisco youth

Department of Public Works

FY 2013-14 & 2014-15
Proposed Budget

Budget & Finance Committee
June 17, 2013

Vision, Mission and Strategic Plan

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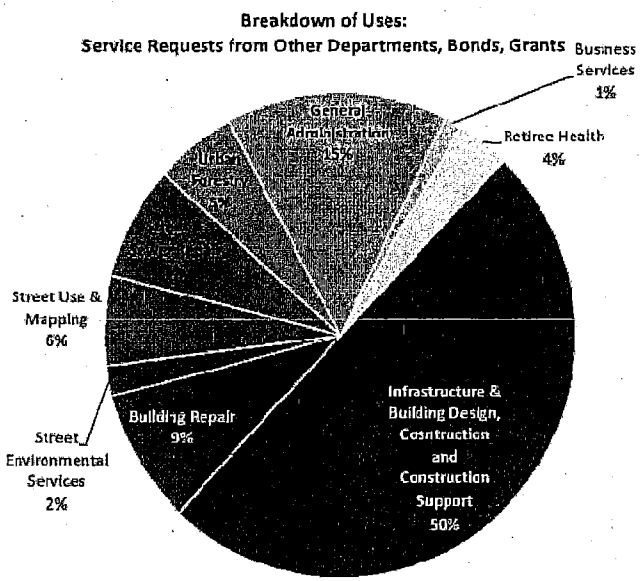
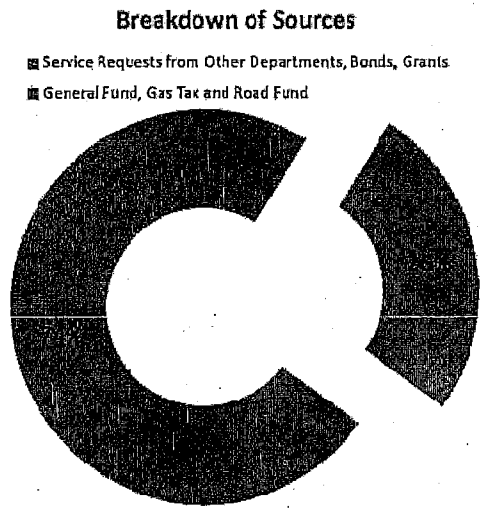
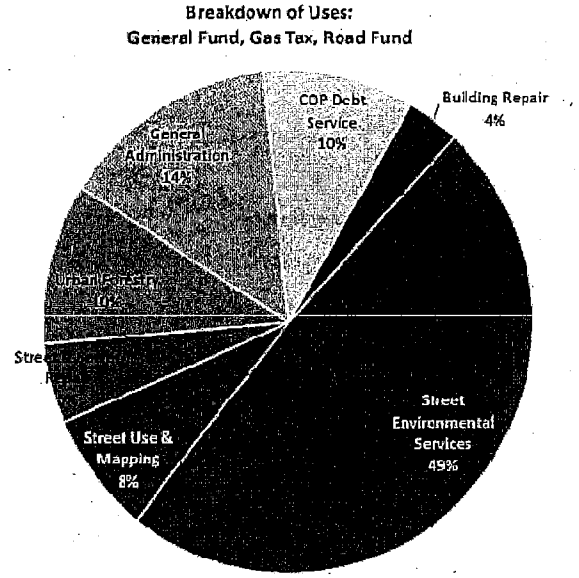
Budget Overview







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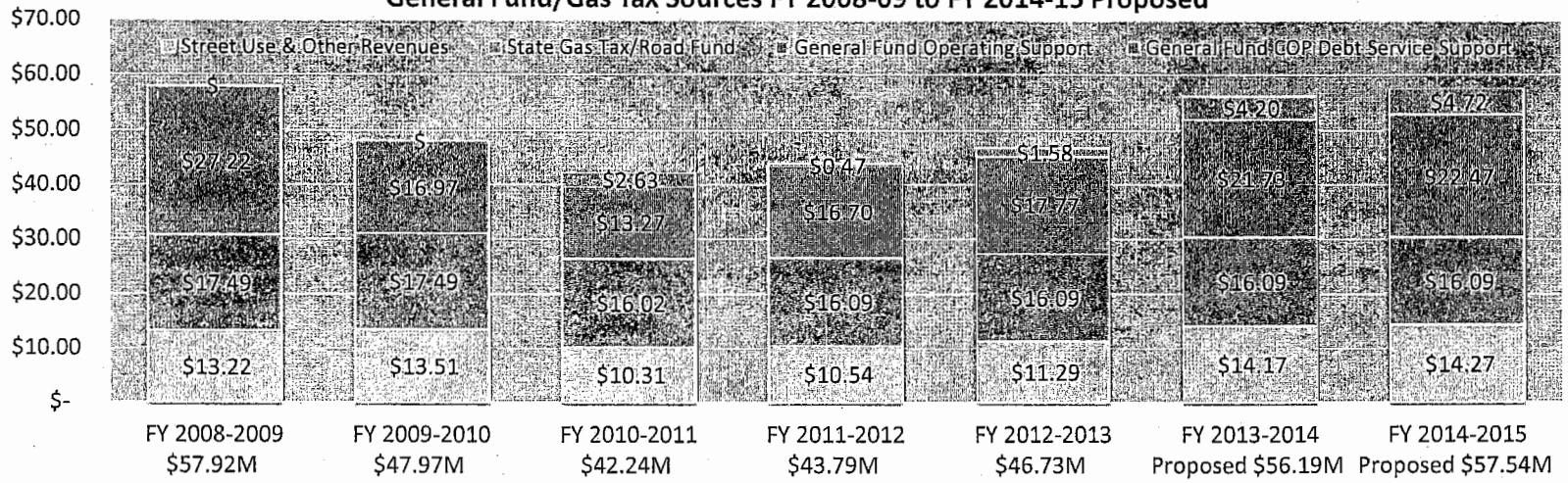

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Proposed Uses

Uses ($ in Millions)					
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Bureau					
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Building Repair	$ 15.8	↑ 0.7	$ 16.5	↑ 0.2	$ 16.8
Street Environmental Services	$ 33.4	↑ 3.8	$ 37.2	↑ 0.4	$ 37.6
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COP Debt Service	$ 3.5	↑ 2.1	$ 5.6	↑ 0.0	$ 5.6
Total	**$ 194.3**	↑ **21.3**	**$ 215.6**	↑ **7.4**	**$ 223.0**

- Since our last budget hearing in April, DPW has added $2.5M in new spending, primarily for new positions in Street Environmental Services and Street Use and Mapping.

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FTE Changes

General Fund, Gas Tax, Road Fund FTE Changes							
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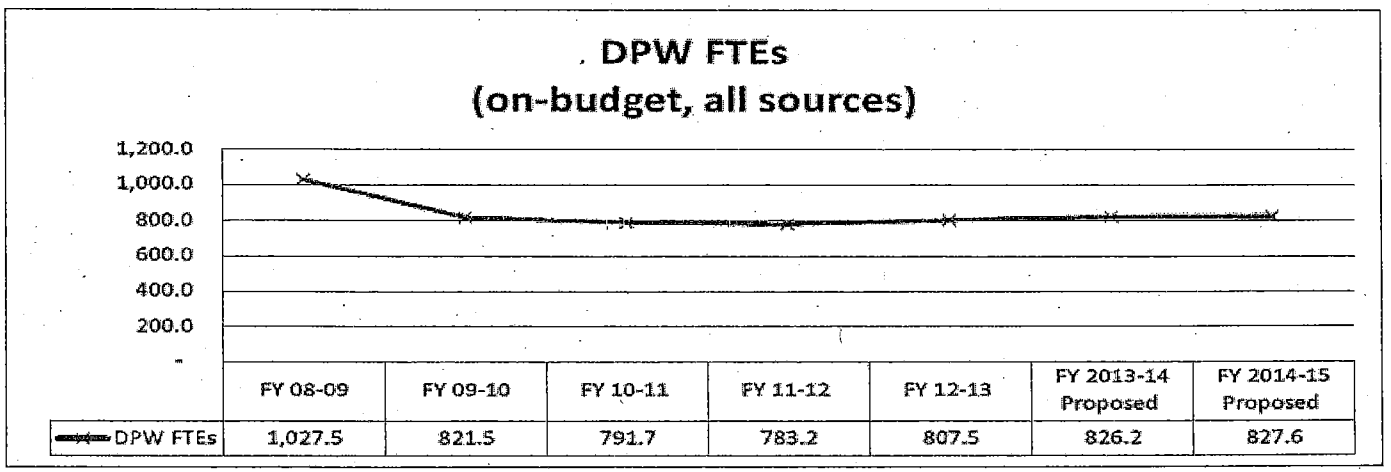

	FY 08-09	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 2013-14 Proposed	FY 2014-15 Proposed
DPW FTEs	1,027.5	821.5	791.7	783.2	807.5	826.2	827.6

Capital Budget

DPW FY 2013-14 & 2014-15 CAPITAL BUDGET						
	FY 2013-14			FY 2014-15		
	General Fund	Other Funds	Total	General Fund	Other Funds	Total
Major Projects/Enhancements	**$ 8,160,560**	**$ -**	**$ 8,160,560**	**$ 5,651,596**	**$ 892,000**	**$ 6,543,596**
Includes: Better Market Street, Various Locations Bulb-Outs, Curb Ramps, Various Streetscape and Pedestrian Improvement Projects, Alleway Improvements						
Facilities Maintenance	**$ 3,808,965**	**$ -**	**$ 3,808,965**	**$ 3,264,553**	**$ -**	**$ 3,264,553**
Includes: facility maintenance, plaza repair, pothole repair, asbestos & lead abotement, median maintenance, emergency capital improvements, tree maintenance including the tree trimming initiative.						
Capital Renewals	**$ 2,421,250**	**$ 20,917,997**	**$ 23,339,247**	**$ 46,253,037**	**$ 21,907,195**	**$ 68,160,232**
Includes: street resurfacing (funded by State gas tax in FY 14 &15 and $40M general fund is allocated in FY 15), sidewalk inspection & repair; repair & renewal of street structures, landslide abatement, new tree establishment, replacement of the Operations training trailer at the DPW Yard, a dust collection system in the Carpenter Shop (FY 15) and the Hallidie Plaza Elevator (FY 15).						
Total by Source	$ 14,390,775	$ 20,917,997	$ 35,308,772	$ 55,169,186	$ 22,799,195	$ 77,968,381

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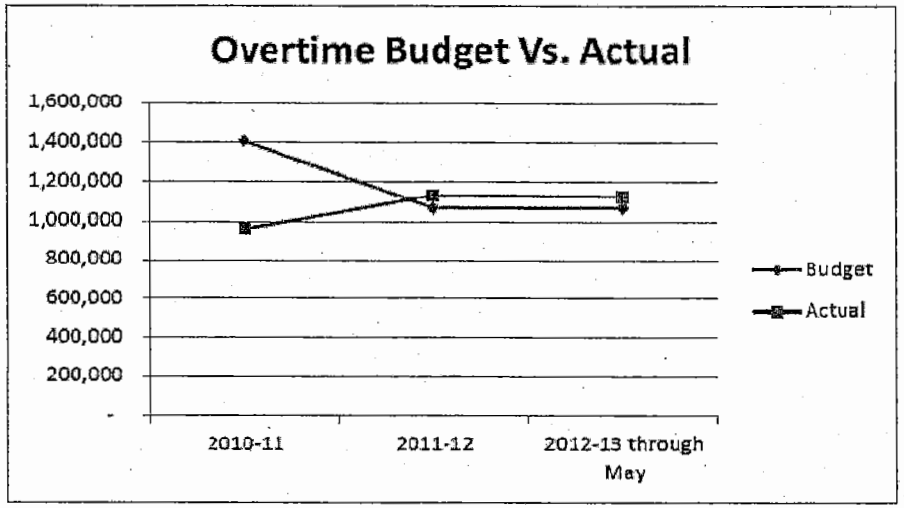
General Fund Overtime Budget Vs. Actual



- DPW's overtime budget is $1.1M, only 3% of total salaries.
- DPW cut its overtime budget in FY 11-12 and has not increased it with MOU negotiations over the years.
- Bureaus look for opportunities to reduce overtime with as-needed employees, regular schedules that include weekend, swing shift and night hours.
- In FYs 11-12 and FY 12-13 actual expenditures slightly exceed budget because of positions deleted in prior years (i.e. Bridge Tenders, Stationary Engineers, Street Cleaning Supervisors).

Addressing Socioeconomic Disparities

- Using data to monitor performance and reallocate resources so that all areas of the City are served equitably
- Working with community based organizations to recruit San Francisco residents for pre-apprenticeship and apprenticeship programs
- Using diverse outreach strategies that include social media, neighborhood newspapers and face to face communication with residents, businesses and merchants
- Using strategic media sources to disperse information broadly
- Ensuring that community meeting attendance aligns with neighborhood demographics
- Producing factsheets in multiple languages and providing translation at community meetings
- Implementing programs citywide with consistent messaging
- Incorporating culturally competent designs into streetscape projects
- Maintaining a diverse workforce (the face of DPW) and promoting careers in skilled trades to San Francisco youth

Ethics Commission

Budget FY 13-14 and FY 14-15

Mission

- The mission of the Ethics Commission is to administer and implement the provisions of the City Charter, statutes and ordinances concerning campaign finance, lobbying, conflict of interest and governmental ethics. The Ethics Commission strives to fulfill this responsibility in a manner that is fair and objective and free from any political or improper influence.

Ethics Commission Proposed Budget
FY 2013 - 2014

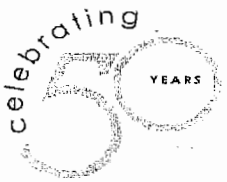
Char	Description	12-13 Original FTE	2012-2013 Original Budget	13-14 Mayor FTE	2013-2014 Mayor Budget	13-14 Dept FTE	2013-2014 Dept Budget	13 - 14 Mayor vs Dept FTE	2013 - 2014 Mayor vs Dept
01/013	Total Salaries & Fringe Benefits	16.8	1,934,840	17.51	2,127,056	18.87	2,276,081	1.36	149,025
021/040/081	Other Expenses	-	321,399	-	326,335	-	326,705	-	370
	Total Operating Exp - ETH		2,256,239		2,453,391		2,602,786		149,395

Ethics Commission Proposed Budget
FY 2014 - 2015

Char	Description	14 - 15 Mayor FTE	2014 - 2015 Mayor Budget	14 - 15 Dept FTE	2014 - 2015 Dept Budget	14 - 15 Mayor vs Dept FTE	2014 - 2015 Mayor vs. Dept
010/013	Total Salaries & Fringe Benefits	17.5	2,217,540	18.87	2,376,402	1.37	158,862
021/040/081	Other Expenses	-	325,509	-	326,705	-	5,306
	Total Operating Exp - ETH		2,543,049		2,703,107		160,058

Ethics Commission Proposed Budget

- No departmental initiatives
- No anticipated overtime costs



San Francisco Human Rights Commission FY13-15 Budget Presentation to the Board of Supervisors

June 17, 2013

Theresa Sparks
Executive Director

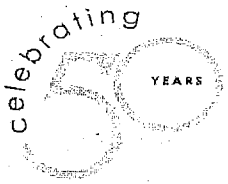
www.sf-hrc.org

Table of Contents

Topic	Slide Number(s)
Table of Contents	2
Agency Overview	3
2012 Performance Data by Division	4-6
FY 13-15: Budget Overview	7
FY 13-15: Positions	8
FY 13-15: Sources	9
FY 13-15: Uses	10
FY 13-15: Major Initiatives	11

5288

Agency Overview



Established: 1964

The San Francisco Human Rights Commission provides leadership and advocacy in securing, protecting and promoting human rights for all people. The mission of the agency is to:

- Study, investigate and mediate incidents of discrimination and intergroup tension;
- Prepare, encourage and coordinate programs of voluntary affirmative action;
- Prepare and disseminate educational materials relating to prejudice and discrimination; and
- Provide guidance and technical assistance to private persons, public agencies and private institutions.

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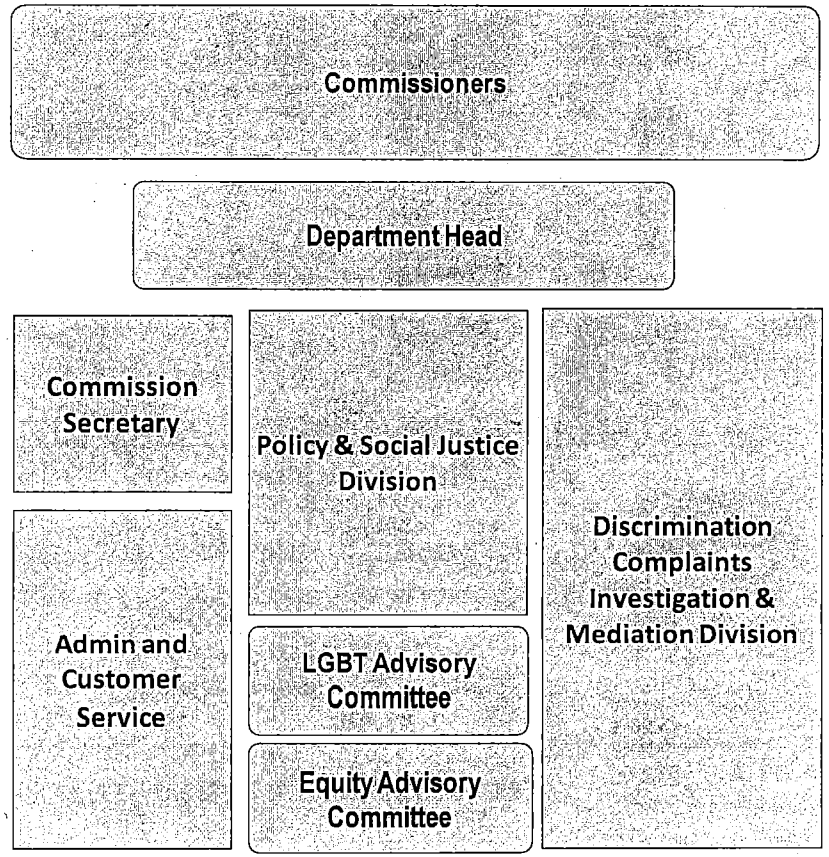
Charter Commission: 1990



2012 Performance Data by Division

Discrimination Complaints Investigation and Mediation Division

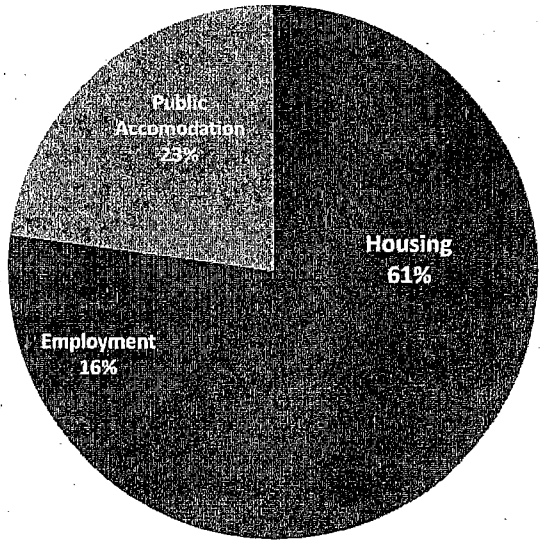
1766
TOTAL NUMBER OF INQUIRIES & INTAKES

105
TOTAL NUMBER OF NEW COMPLAINTS FILED

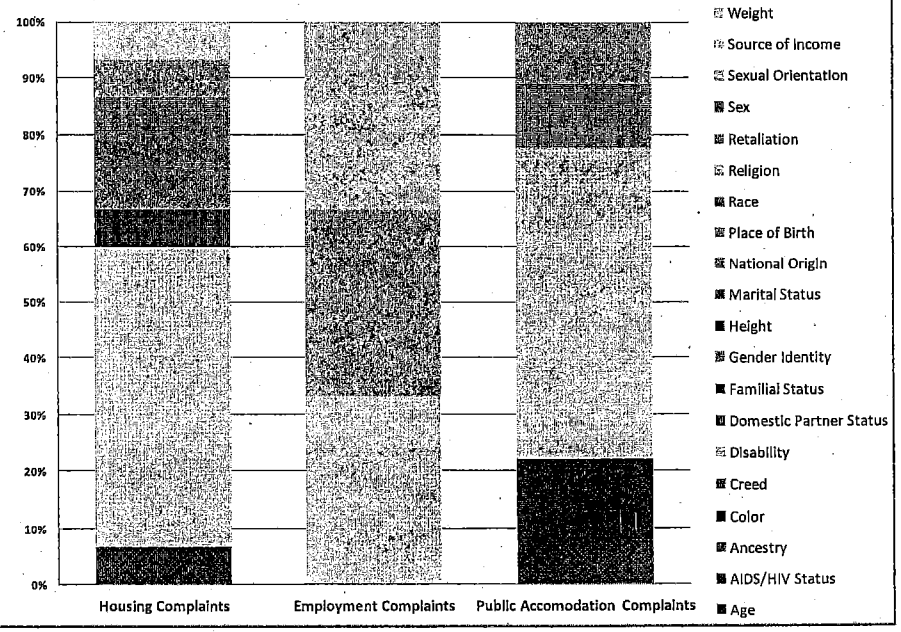
COMPLAINT TYPE MOST FILED:
HOUSING COMPLAINTS (61%)

PROTECTED CLASS WITH HIGHEST FREQUENCY IN NEW COMPLAINTS:
DISABILITY (52%)

NEW COMPLAINTS FILED BY COMPLAINT TYPE



NEW COMPLAINTS FILED BY COMPLAINT TYPE & PROTECTED CLASS



For a quarterly breakdown of all activities by HRC's Discrimination Division, please go to:
http://sf-hrc.org/index.aspx?page=173

2012 Performance Data by Division

Policy and Social Justice Division

In 2012, HRC's Policy & Social Justice Division addressed a wide range of issues affecting the human rights of San Francisco residents, including: the "out-migration" of African Americans in San Francisco; Sanctuary City outreach and training, cultural competency training for City employees working with or making decisions affecting youth; the impact of the "War on Drugs" on San Francisco residents, particularly persons of color; the impact of anti-Islamic ads on the AMEMSA community; the use of condoms as evidence of prostitution-related offenses; the barriers to entry that exist in housing and employment for persons with prior convictions; street violence against vulnerable populations; and collaborations on human trafficking, LGBT seniors and hate crimes.

2012 marked a remarkably active year for the Policy & Social Justice Division, whose staff collectively:

- ❑ Issued **9 resolutions & letters of support**.
- ❑ **Mediated 4 issues** stemming from intergroup conflict.
- ❑ Served as advisors to City agencies, Board of Supervisors and non-profits on **more than 20 social justice issues.**
- ❑ Hosted **18 education, training & awareness events.**
- ❑ Attended **32 education, training & awareness events by others.**
- ❑ Convened **more than 100 public meetings, forums or hearings.**
- ❑ **Researched and analyzed more than 20 policy initiatives** presented to the Commission.
- ❑ Released **more than 10 publications.**

Policy Division Deliverables

For a quarterly breakdown of all activities by HRC's Policy & Social Justice Division, please go to: http://sf-hrc.org/index.aspx?page=173

5291

2012 Performance Data by Division

Major Initiatives

- LGBT Advisory Committee
  - LGBT Aging Policy Task Force
  - LGBT Housing Workgroup
  - LGBT Youth Workgroup
  - Beyond Castro Series: District 10 & the Mission District
- Equity Advisory Committee
  - EAC Speaker Series
  - Silver Tsunami Workgroup
  - Setting the Agenda: Issues Facing LGBTQ Elders of Color
  - Re-entry Workgroup
  - Education as a Human Right Workgroup
  - HRC's 2012 "HERO" Awards
- African American Community Empowerment Initiative
- Sanctuary City Ordinance Outreach and Training
- Youth Sensitivity and Cultural Competency Training Module
- HRC/Hastings Law Clinic's War on Drugs Hearing
- HRC/Hastings Law Clinic analysis of the Unintended Consequences of the Case Act.
- Transgender Health Inclusion in Healthy SF
- Post 9/11 Discrimination, Surveillance and Profiling of AAMEMSA Communities
- Use of Condoms as Evidence in Prostitution-Related Offenses
- Reducing Barriers for Persons with Prior Arrest and Conviction Records

For complete details of each initiative, please refer to HRC's 2012 Annual Report which can be found at:
http://sf-hrc.org/modules/showdocument.aspx?documentid=2155

FY13-15: Budget Overview

Year-to-Year Comparison	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
POSITIONS					
Authorized FTEs (ASO)	12.00	12.00	0.00	12.00	0.00
Non-Funded FTEs	0.00	(0.19)	-0.19	(0.32)	-0.13
Funded FTEs	**12.00**	**11.81**	**-0.19**	**11.68**	**-0.13**
SOURCES					
Other General Government Charges	$ -	$ 100	100	$ -	-100
Vehicle Advertising	$ -	$ 15,000	$ 15,000	$ -	$ (15,000)
Work Order Recoveries	$ 647,946	$ 713,438	$ 65,492	$ -	$ (713,438)
General Fund Support	$ 1,215,774	$ 1,218,502	$ 2,728	$ 1,975,878	$ 757,376
Sources Total	**$ 1,863,720**	**$ 1,947,040**	$ 83,320	**$ 1,975,878**	$ 28,838
USES					
Salaries, Wages & Fringe Benefits	$ 1,628,086	$ 1,602,088	$ (25,998)	$ 1,644,201	$ 42,113
Professional & Contractual Services	$ 34,300	$ 56,900	$ 22,600	$ 41,800	$ (15,100)
Materials & Supplies	$ 5,000	$ 5,000	$ -	$ 5,000	$ -
Services of Other Departments	$ 196,334	$ 283,052	$ 86,718	$ 284,877	$ 1,825
Uses Total	**$ 1,863,720**	**$ 1,947,040**	$ 83,320	**$ 1,975,878**	$ 28,838

FY13-15: Positions

POSITIONS	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
Authorized FTEs (ASO)	12.00	12.00	0.00	12.00	0.00
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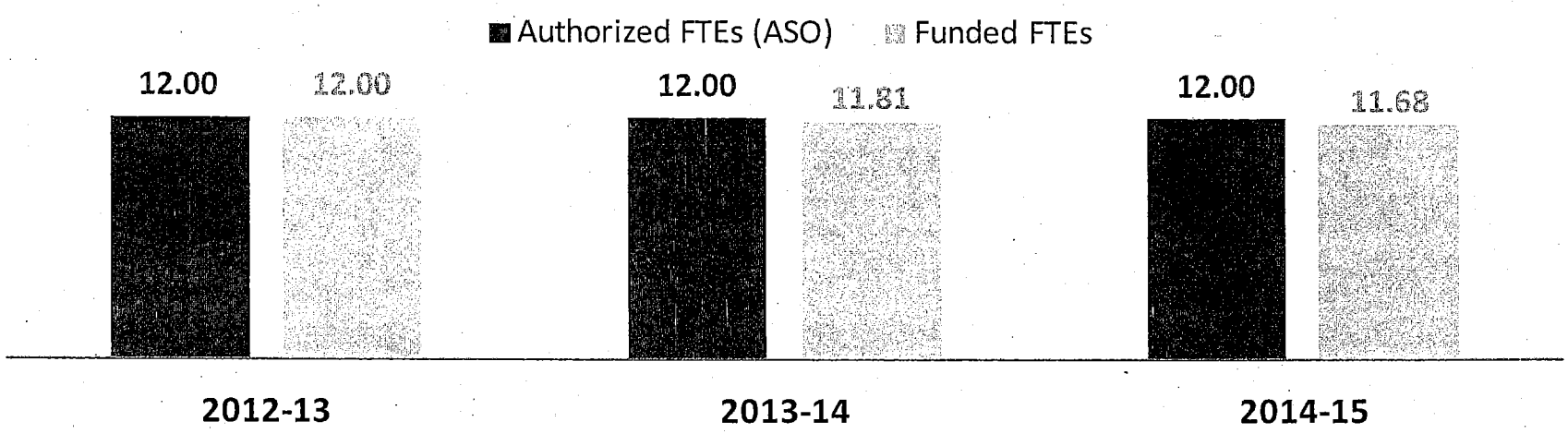
Funded FTEs	**12.00**	**11.81**	**-0.19**	**11.68**	**-0.13**



FY13-15: Sources

SOURCES	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
Other General Government	$ -	$ 100	$ 100	$ -	$ (100)
Vehicle Advertising	$ -	$ 15,000	$ 15,000	$ -	$ (15,000)
Work Order Recoveries	$ 647,946	$ 713,438	$ 65,492	$ -	$ (713,438)
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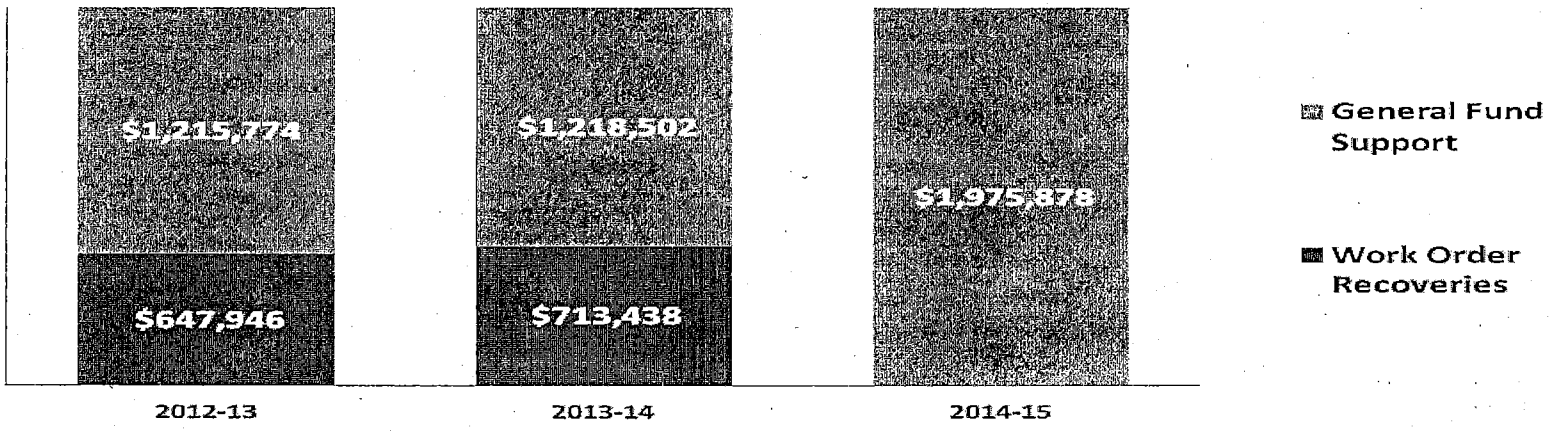

FY13-15: Uses

USES	2012-13	2013-14		2014-15	
	Actual	Proposed	Chg from 2012-13	Proposed	Chg from 2013-14
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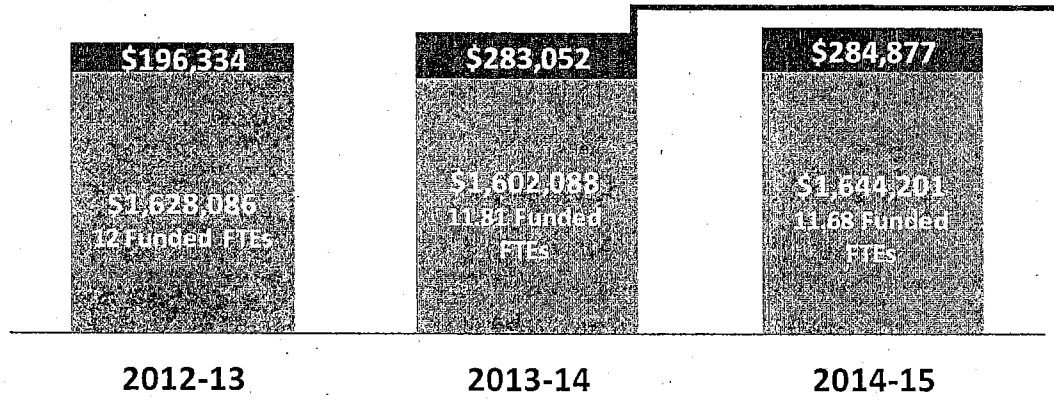
Services of Other Departments	$ 196,334	$ 283,052	$ 86,718	$ 284,877	$ 1,825
Uses Total	**$ 1,863,720**	**$ 1,947,040**	**$ 83,320**	**$ 1,975,878**	**$ 28,838**

Major Uses: Year to Year Comparison

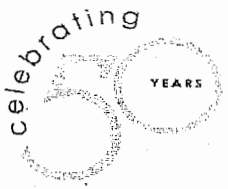


Major Drivers	CY	FY 13-14	Change
DT INFRASTRUCTURE	$ 31,943	$ 87,700	**$ 55,757**
RENT TO REAL ESTATE	$ 68,500	$ 107,747	**$ 39,247**

■ Services of Other Departments

■ Salaries, Wages & Fringe Benefits

FY13-15: Major Initiatives



- LGBT Advisory Committee Projects
  - Address needs of LGBT deaf and people with disabilities populations in San Francisco.
  - Ensure the inclusion of LGBT immigrant issues in comprehensive immigration reform.
  - Develop LGBT community response to current economic climates.
- Equity Advisory Committee Projects
  - Address work place harassment and violence experienced by low income and immigrant women.
  - Collaborate with City agencies to increase enrollment in the Deferred Action for Childhood Arrivals program (DACA).
  - HRC's 2013 HERO Awards.
- African American Community Empowerment Initiative Projects
  - Hold a Youth City Leadership Forum with SPUR and Youth Mentorship/Internship Orientation and Speaker Series.
  - Hold educational "Know Your Rights" legal clinics in SF communities of color.
  - Participate in an Education Task Force for Youth of Color.
  - Enhance community empowerment and economic development via "Commercial Incubator Zones."
- AAMEMSA Communities Projects
  - Facilitate with DPH the Health Impact of sustained discrimination experienced by AAMEMSA communities in San Francisco.
- Safety for Vulnerable Populations
  - Establish sustainable collaboration between law enforcement and vulnerable communities.
  - Create cultural competency programs for law enforcement and know-your-rights training within vulnerable communities.
- Establish a Discrimination Complaints Intake Internship Clinic and Outreach and Training Program.
- Amend California Fair Employment & Housing Act to allow HRC to better enforce City antidiscrimination laws.
- Develop a matrix by which to measure businesses' due diligence with regard to human rights issues.
- Follow-up on HRC/Hastings Law Clinic's War on Drugs Hearing
- Follow-up HRC/Hastings Law Clinic analysis of the Unintended Consequences of the Case Act.
- Continue implementation of Chapter 12(N) which requires all City departments to provide LGBT sensitivity training to any staff who has direct contact with youth or whose work directly affects youth.
- Continue efforts to reduce barriers for persons with Prior Arrest and Conviction Records (PACR).
- Facilitate expansion of Hate Crimes Coalition.
- Continue to staff LGBT Aging Policy Task Force and Subcommittees.

Office of Community Investment & Infrastructure

FY 2013-14 Budget

1. **Key milestones achieved since former Redevelopment Agency dissolution on Feb. 1, 2012**

2. **Highlights of FY13-14 & FY 14-15 work plan for:**
   - Major Approved Development Projects
   - Retained Affordable Housing Obligations
   - Asset Management & Disposition

3. **Budget overview**

Key Milestones Achieved Since Dissolution

- **December 2012** -- Hunters Point Shipyard/Candlestick Point "Final and Conclusive" determination

- **April 2013** – Transbay "Final and Conclusive" determination

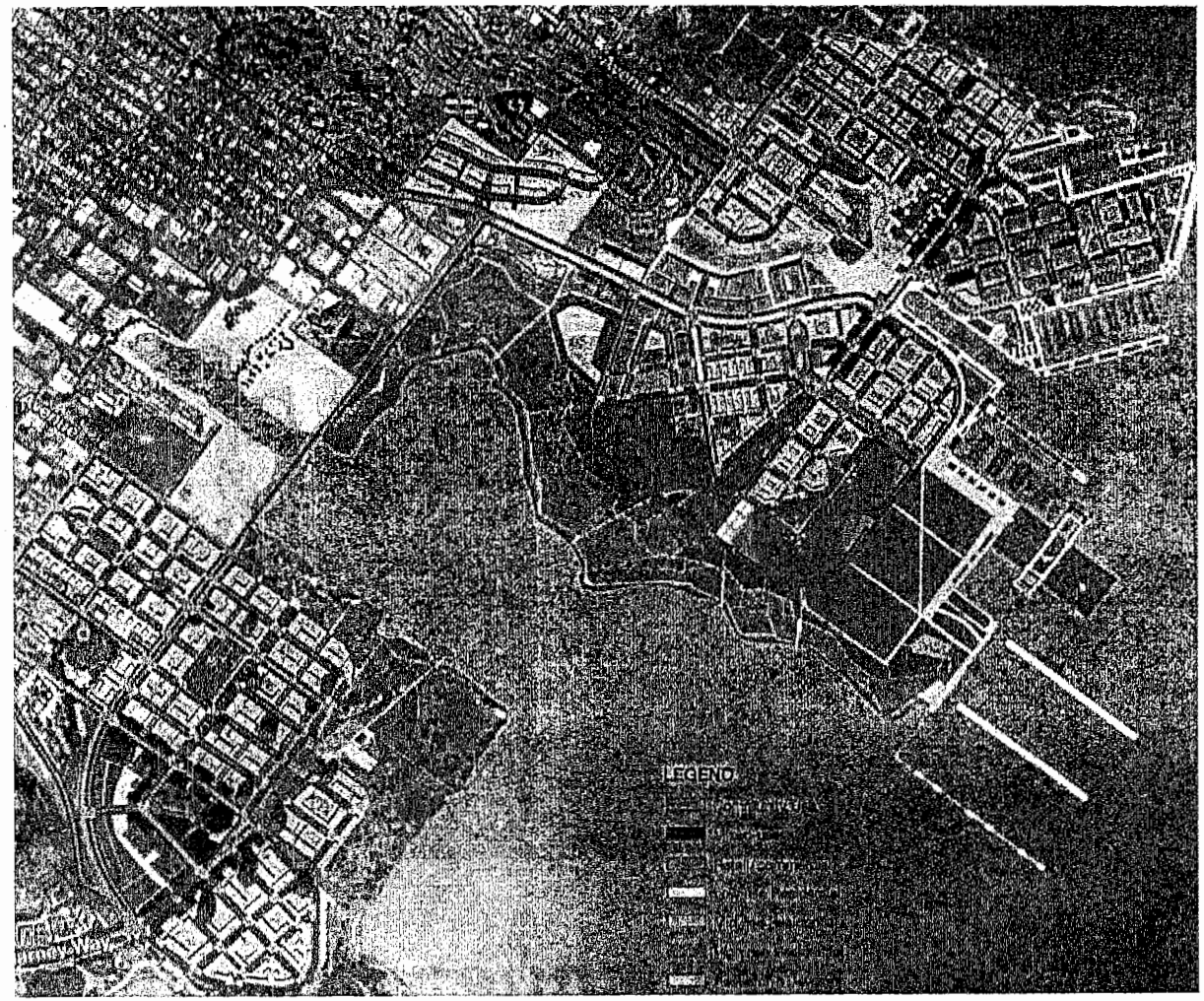
  (Mission Bay and SB 2113 replacement housing determinations are pending)

- **May 2013** – State required due diligence reviews and audits completed
  - $380M in affordable housing and other funds retained to complete projects and obligations
  - $11.5M paid to taxing entities (65% benefits CCSF)

- **May 2013** -- State issues Finding of Completion

Hunters Point Shipyard/Candlestick Point

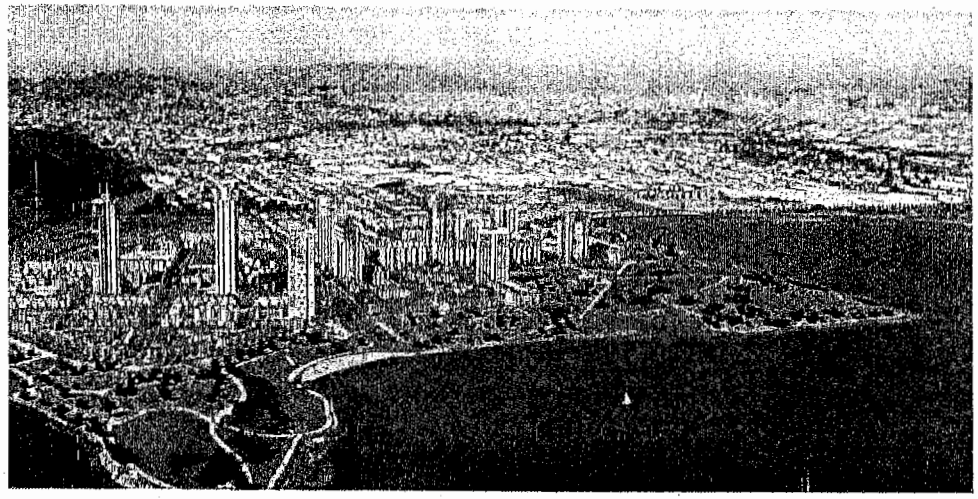
- Approximately 12,100 homes, 27% to 40% below market rate
- Rebuilding of the Alice Griffith Housing Project
- Up to 3 million square feet of office space / R&D
- 336 acres of open space
- $90 million in Community Benefits
- Brookings 3 Most Transformative National Investments
- More than 22,200 permanent direct and indirect jobs
- $6.4 to $6.6 billion annually contributed to the regional economy
- Bus Rapid Transit, Express Busses and Extension of Muni Lines



Hunters Point Shipyard/Candlestick Point

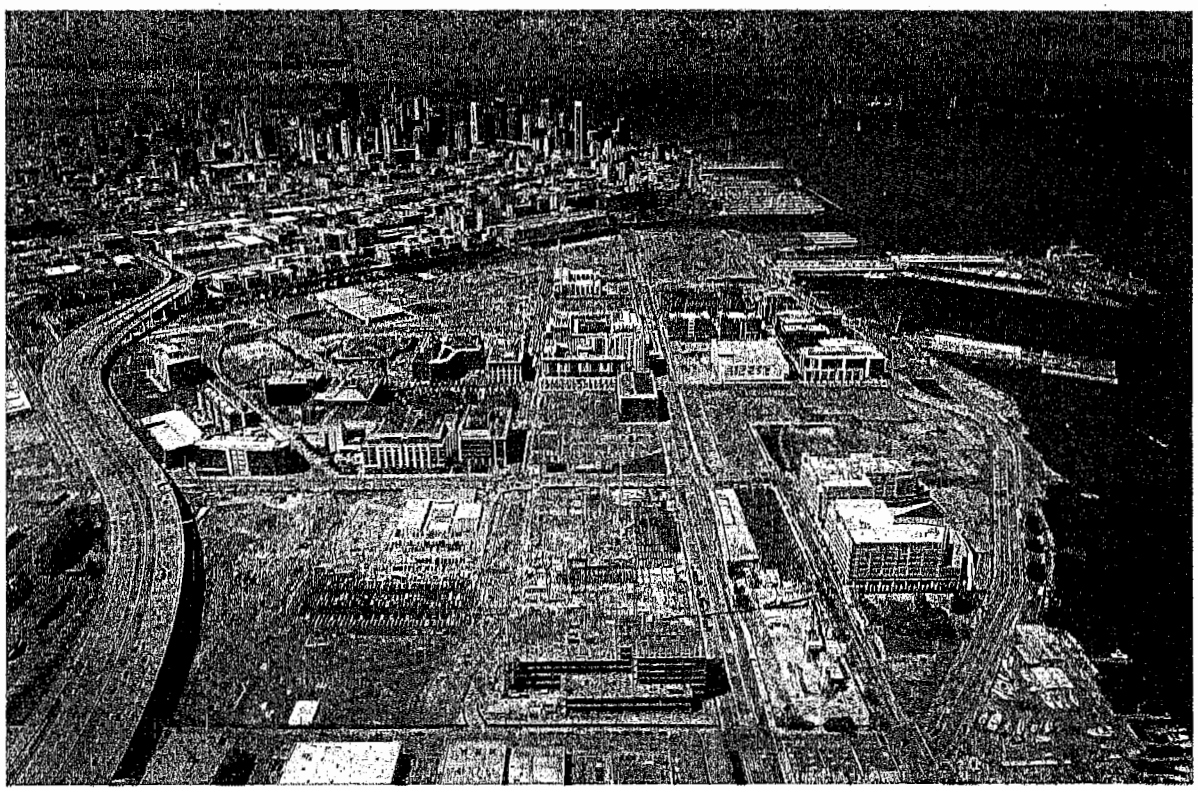
FY 13-14 & 14-15 Work Plan

- **Support construction completion and permitting for first 327 homes and Hilltop Parks**
- **Affordable Housing**
  - Vertical DDA for Block 49 low-moderate rental housing
  - Start Infrastructure for Alice Griffith Revitalization
- **Design review and approval (infrastructure, parks, vertical development)**
  - Major Phase and Design
  - Phase 2 Streetscape Plan
  - Alice Griffith Infrastructure
- **Land conveyances**
  - Parcel D-2, B, IR 7/18 UC-1 and UC-2 Navy transfer
  - State Parks /Trust Land Exchange
- **Grants management**
  - Public Art Installation
  - Building 813 Stabilization
- **Property management & interim uses**
  - Design and move planning for Artists Replacement Studios
- **Public outreach and communication**



Mission Bay North and South

- Two Redevelopment Plans adopted 1998
- 6,000 Residential (30% affordable), Office/Biotech, UCSF campus & hospital, Public parks, Public infrastructure, Retail
- $700 million in public infrastructure
- Nearly $5 billion in private investment
- 31,000 permanent jobs
- 30 year build out
- A national model for sustainable development and smart growth



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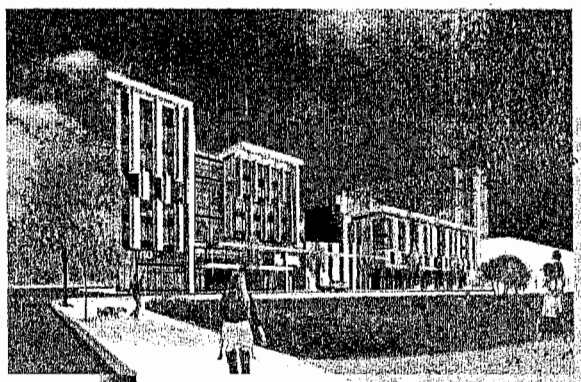
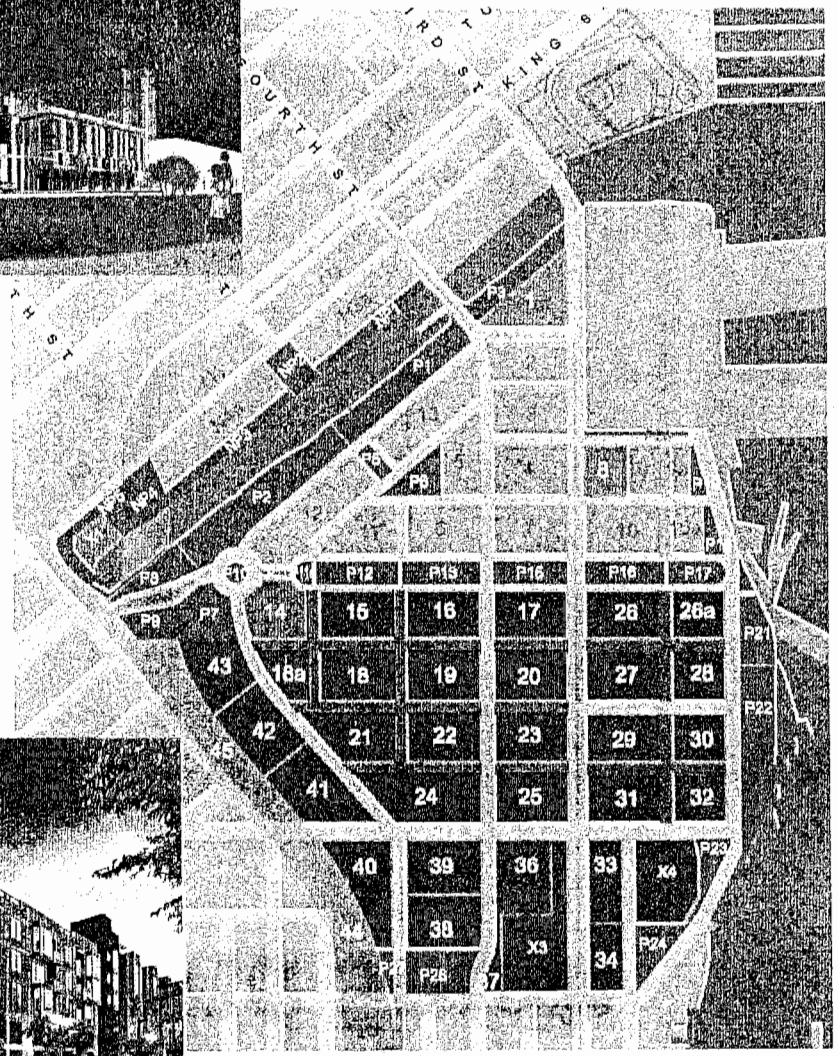
Mission Bay North and South

FY 13-14 & 14-15 Work Plan

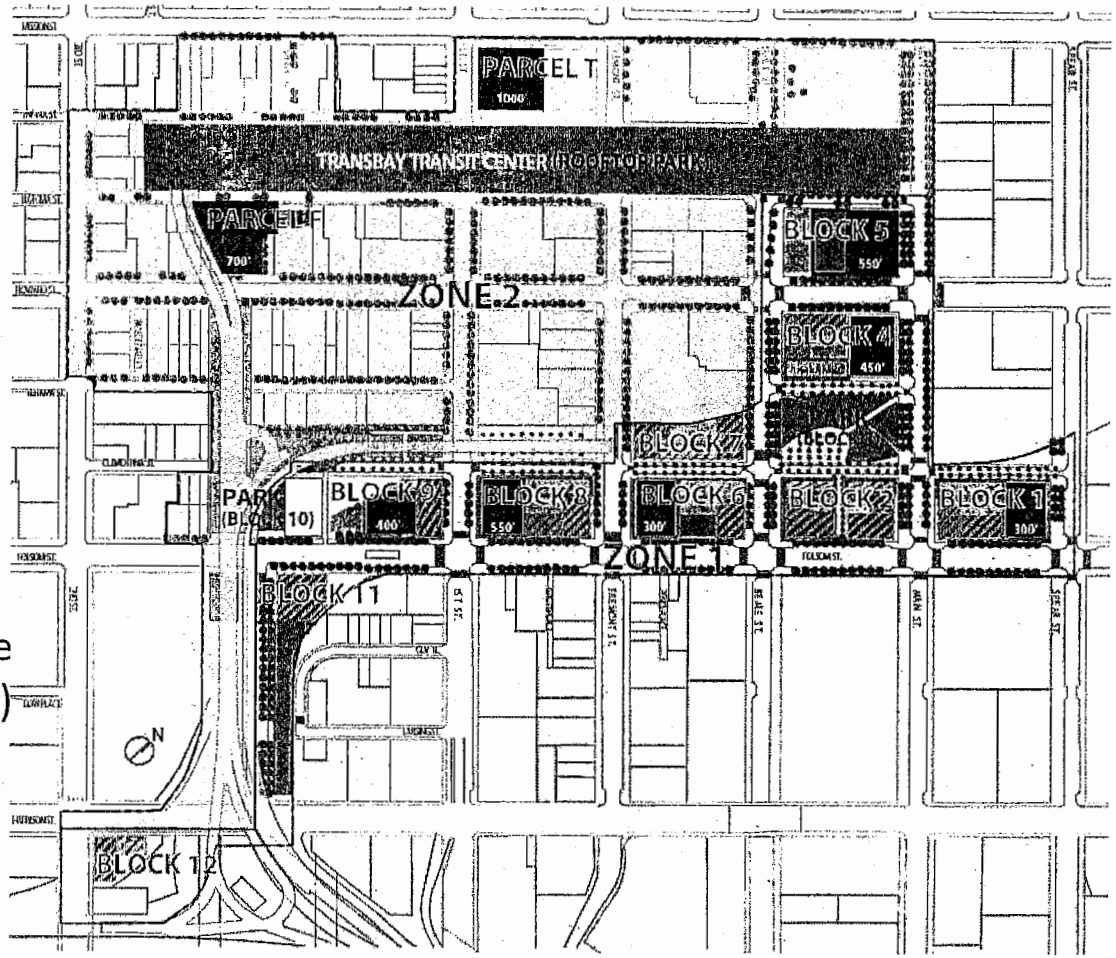
- **Tax Increment Bonds**
  - $35M Mission Bay South
  - $23.6M Mission Bay North
- **Affordable Housing**
  - 545 units under construction or in pre-development
- **Public Open Space**
  - 6 new parks under construction or under design, including a new Children's Park
- **$1M Public Art Program**
- **Design Review**
- **Street Improvements**
- **Public Outreach**





Transbay

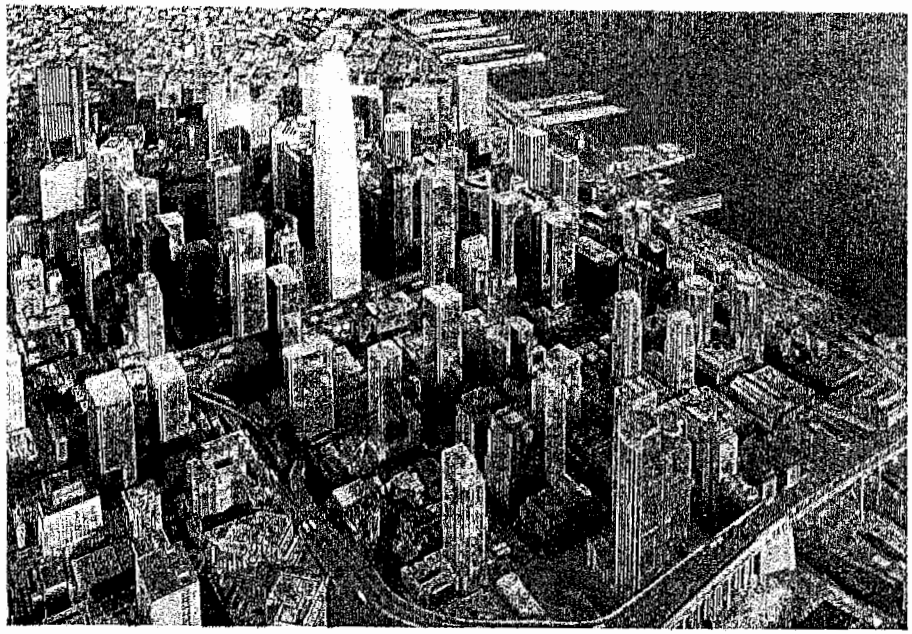
- 3,000 new residential units, with 35% affordable
- 3 million square feet of new Class A commercial space
- 200,000 square feet of neighborhood retail
- Public parks, widened sidewalks, and other open space
- New state-of-the-art Transbay Transit Center (TTC), being constructed by the Transbay Joint Powers Authority (TJPA)



Transbay

FY 13-14 & 14-15 Work Plan

- **Development of State-owned parcels**
  - Start construction of Blocks 6 and complete construction of Block 11
  - Disposition and development agreement for Block 9
  - Requests for proposals for Blocks 5 and 8
  - Exclusive negotiations agreement for Block 8
- **Neighborhood Infrastructure Development**
  - Complete construction of Folsom Street Off-Ramp reconfiguration
  - Complete design for Folsom streetscape improvements
  - Complete design for "under-ramp" park improvements
- **Other Projects/Programs**
  - CAC monthly meetings, coordination with TJPA + other agencies
  - Creation of community benefit district and Mello-Roos Community Facilities District



Other Successor Agency Obligations

Retained Affordable Housing Obligations

- **Major Approved Development Projects**
  - Hunters Point Shipyard (Alice Griffith Public Housing, 3rd & Carroll Senior Housing)
  - Mission Bay (1180 4th Street, Block 7 West, Block 6 EAST, BLOCK 3 EAST)
  - Transbay (Blocks 11, 6, 9, and 8)

- **In Construction or Close-Out →→Asset Transfer to MOH**
  - Hunters View Phase 1 & Commencement of Phase 2, BVHP
  - 3rd & LeConte Supportive Housing, BVHP
  - 4800 Third Street Homeownership, BVHP
  - 474 Natoma , SOMA
  - Mary Helen Rogers Senior Community, WA-2

- **Replacement Housing (SB 2113)**
  - 200 6th Street Family Rental Housing (Hugo Hotel): Provide construction funding for 60 units
  - Central Freeway Parcel O (Fell & Laguna): Issue RFP for approx. 80 units of family rental housing

Asset Management & Disposition:

- Preparation of Property Management Plan per State requirements
- Maintenance of development agreements (RPSB, WA-2, YBC)
- Management of existing loan agreements (South of Market, WA-2)
- Existing leases (Yerba Buena Center, Foodsco, Fillmore Heritage Ctr, South Beach Harbor)
- Manage existing operating agreements (Yerba Buena Gardens & Cultural Facilities, Fillmore Heritage Center)

OCII Budget Comparison, Sources & Uses

Sources	FY 12-13 Bgt	FY 13-14 Proposed	FY 14-15 Projected
Property Tax Increment - Debt Svc	$ 96,811	$ 97,230	$ 95,343
Property Tax Increment - Housing	2,600	10,619	11,750
Property Tax Increment - Other	14,346	11,400	11,851
Subtotal Property Tax Increment	**113,756**	**119,249**	**118,944**
Hotel Tax - Debt Svc	3,177	3,089	5,105
Rent & Lease Revenues	11,918	13,329	13,810
Developer Payments	14,683	9,450	8,855
Developer Fees for Affordable Housing	-	35,700	2,000
Federal & State Grants/Program Income	1,495	8,863	2,388
Garage Revenues	3,508	3,533	3,552
City Reimbursements for OCII Staff	150	540	567
New Bond Proceeds	-	58,600	-
Subtotal Current Revenues	**148,687**	**252,352**	**155,221**
Fund Balance - Housing	2,439	48,620	-
Fund Balance - Other	2,245	10,194	2,811
Total Sources	**153,370**	**311,167**	**158,032**

Uses			
Infrastructure	23,570	86,153	15,725
Affordable Housing	3,136	93,099	11,742
Debt Service	101,807	101,670	101,799
Asset Mgmt	13,512	18,382	16,572
Project Mgmt & Administration	11,345	11,863	12,193
Total	**153,370**	**311,167**	**158,032**

FY 13-14 Administrative Budget

- $11.9M total (vs. $11.3M in FY 12-13 bgt).
- $5.1M property tax funded share (vs. $6.0M in FY 12-13). (constrained by ROPS and admin cost allowance)
- $6.1M OCII salary/benefit budget is $0.2M below FY 2012-13.
- FTE: 50.6, including 4 through ADM, 46.6 in OCII's budget. Down from 112 FTE pre-dissolution.
- Ongoing enforcement and monitoring of Small Business Enterprise & Equal Opportunity Programs and a commitment to San Francisco's most economically disadvantaged neighborhoods

San Francisco Sheriff's Department

Technical Supplemental

5311

San Francisco Sheriff's Department
FY 2012 – 2013 Budget

Summary

SUMMARY					
Organization		Sources			Uses
Index	Org	Misc Salary	Dependent Cov.	Total	Overtime
062310	PUC		$ 257,945	$ 257,945	$ 257,945
062351	SFGH	$ 462,681		$ 462,681	$ 462,681
Total				$ 720,626	$ 720,626

San Francisco Sheriff's Department
FY 2012 – 2013 Budget

Structural Budgetary Problem

WORK ORDER BUDGET SUMMARY				
WORK ORDER		**SPENDING**	**BUDGET**	**ACTUALS**
SHERIFF IDWO - PUC	**001**	PERMANENT SALARIES-MISC	$ 360,500	$ -
	002	PERMANENT SALARIES-UNIFORM	$ -	$ 106,068
	011	OVERTIME	$ -	$ 244,746
INSTITUTIONAL POLICE - SFGH	**001**	PERMANENT SALARIES-MISC	$ 1,173,759	$ 809,879
	002	PERMANENT SALARIES-UNIFORM	$ 3,515,481	$ 1,976,961
	011	OVERTIME	$ 499,898	$ 741,064
INSTITUTIONAL POLICE - LHH	**001**	PERMANENT SALARIES-MISC	$ 894,197	$ 641,833
	002	PERMANENT SALARIES-UNIFORM	$ 675,589	$ 831,947
	011	OVERTIME	$ 272,075	$ 300,956
INSTITUTIONAL POLICE - CLINICS	**001**	PERMANENT SALARIES-MISC	$ -	$ 190,328
	002	PERMANENT SALARIES-UNIFORM	$ -	$ 630,404
	011	OVERTIME	$ -	$ 31,679
			$ 7,391,499	**$ 6,505,864**

Source: EIS, 06.06.2013

San Francisco Sheriff's Department
FY 2012 – 2013 Budget

Overtime Allocation

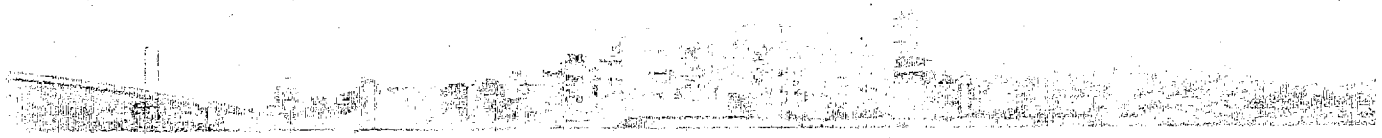
USES					
WORK ORDER	**SPENDING**	**BUDGET**	**ACTUALS**	**DIFFERENCE**	**SUPPLEMENTAL**
SHERIFF IDWO - PUC	OVERTIME	$ -	$ 284,993	$ (284,993)	$ 257,945
INSTITUTIONAL POLICE - SFGH	OVERTIME	$ 499,898	$ 851,065	$ (351,167)	
INSTITUTIONAL POLICE - LHH	OVERTIME	$ 272,075	$ 347,949	$ (75,874)	
INSTITUTIONAL POLICE - CLINICS	OVERTIME	$ -	$ 35,639	$ (35,639)	$ 462,681

Office of Economic and Workforce Development
FY 13-14 / 14-15 Budget Presentation

June 17, 2013

5315

SAN FRANCISCO
Office of Economic and Workforce Development



OEWD FY 13-14 / 14-15 2-Year Proposed Budget

Program	FY 2012-13	FY 2013-2014 (Proposed)	Change from FY 2012-2013	FY 2014-2015 (Proposed)	Change from FY 2013-2014
Economic Development	$ 14,504,084	$ 13,611,791	$ (892,293)	$ 9,997,767	$ (3,614,024)
Workforce Development	19,663,300	16,487,128	(3,176,172)	16,575,952	88,824
Film Office	1,291,625	1,325,000	33,375	625,000	(700,000)
Office of Small Business	787,895	866,509	78,614	891,866	25,357
America's Cup	10,000,000	10,000,000	-	-	(10,000,000)
TOTAL	$ 46,246,904	$ 42,290,428	$ (3,956,476)	$ 28,090,585	$ (14,199,843)

SAN FRANCISCO
Office of Economic and Workforce Development

5316

Economic Development, OSB, Film

FY 12-13 Outcomes

- **Business Retention, Expansion and Attraction**
- **Launched Manufacturing Sector Initiative**
  - targeted sub-sectors like Apparel and Food
  - Provided funding for business strengthening and technical assistance
- **Deployed Licenses 123 Business Portal**
  - 977 users as of May 30
  - OSB directly served 2,891 small businesses as of April 30
- **Film**
  - 18% increase in film permits
  - 20% increase in number of shooting days
  - 133% increase in film rebate applications
- **Joint Development**
  - Warriors
  - CPMC Hospital Rebuild
- **Invest in Neighborhoods**
  - Launched: Jobs Squad, ADA Program, Mini Grant Program and StorefrontSF Vacancy Program
  - Loan Programs
  - SFShines
  - Community Benefit Districts (CBD) Program

Economic Development, OSB, Film

FY 13-14 New / Major Initiatives

- **Gross Receipts Tax Outreach**
  - In partnership with Treasure and Tax Collector's Office, OEWD and the Office of Small Business will coordinate outreach to San Francisco businesses about changes in business tax in 2014. 2 FTE.

- **International Initiative – Latin America and Asia**
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- **Business Portal**
  - Develop an online wizard for small businesses to access, complete, pay and submit permits online.

- **Continue Implementation of Invest in Neighborhoods**
  - Implement customized intervention plans for 25 IIN corridors
  - Launch IIN Targeted Business Strengthening program
  - Launch new microloan product

5318

SAN FRANCISCO
Office of Economic and Workforce Development

Workforce Development

FY 12-13 Outcomes

- **Launched: TechSF Academy, Hospitality Initiative, and Disability Employment Initiative**
- **Completed RFP#113, major procurement for future Workforce Services**
- **Mandatory Local Hire requirement increased 5%, from 25% to 30%**

FY 13-14 Key Initiatives

- **Four Department of Labor Grant Initiatives**
  - TechSF: Technical Skills Training Grant for IT Sector (Year 2)
  - Workforce Innovation Fund (Year 2)
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  - Sector Academies: CityBuild, HealthCare, Hospitality, Tech
  - Comprehensive Access Point & Business Services
  - Neighborhood Access Points
  - Young Adult WorkLink: RAMP, Bridge Programs
- **Overall Impact (per year)**
  - 4,000 Residents Served; 800 Youth Enrolled
  - 2,000 Job Placements; 1,000 Training Placements
- **First Source:** 2 New FTE to address significant growth in construction and end-use jobs
- **Federal Sequestration:** $545K reduction to Federal Workforce Investment Act Grant

America's Cup

FY 12-13 Outcomes

- Completed planning and permitting for 34th America's
- Refined budget estimates
- Launch of "OneSF: Celebrating the Cup" civic fundraising campaign

FY 13-14 Key Projects

- Louis Vuitton Cup Challenger Series (July 4-August 31)
- Red Bull Youth America's Cup (ages 19-24) (September 1-3)
- 34th America's Cup Final (September 7-23)
- Updated People Plan, implementation of Workforce Plan job fairs

5320

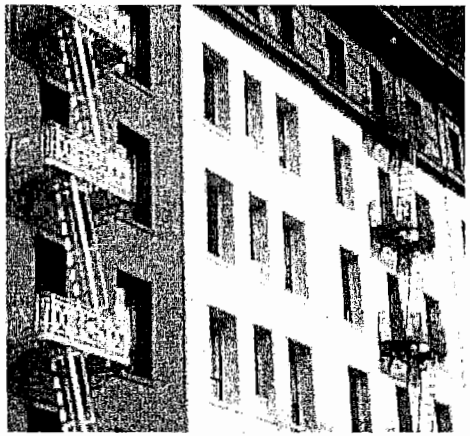
SAN FRANCISCO
Office of Economic and Workforce Development

San Francisco Rent Board

FY 2013-14 & FY 2014-15
Budget Overview

San Francisco Rent Board

Mission



In response to a housing crisis in April of 1979, the San Francisco Board of Supervisors enacted the Residential Rent Stabilization and Arbitration Board.

As stated in the Ordinance, the mission of the Rent Board is "to safeguard tenants from excessive rent increases and, at the same time, to assure landlords fair and adequate rents consistent with Federal Anti-Inflation Guidelines."

The Ordinance also protects tenants from unjust evictions, in order to help preserve the ethnic and cultural diversity that is uniquely San Francisco.

5322

San Francisco Rent Board

Services

Public Information and Counseling –

To accomplish its mission, the Rent Board provides information to the public regarding the rights and responsibilities of landlords and tenants under the local Rent Ordinance and Rules and Regulations.

Administrative Hearings and Appeals –

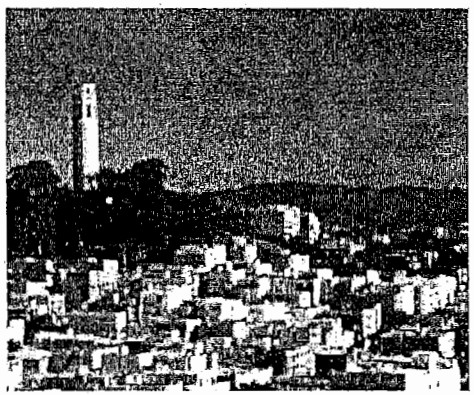
The Board also provides landlord/tenant arbitration, mediation and alternative dispute resolution services through hearings with Administrative Law Judges.

The Rent Board is dedicated to the fair and neutral administration and enforcement of the City's Rent Ordinance and is committed to evenhanded treatment of both landlords and tenants.

5323

San Francisco Rent Board

Workload Statistics



In FY 2011-12

The total number of petitions filed increased 27% from 1,078 in FY 2010-11 to 1,368 in FY 11-12.

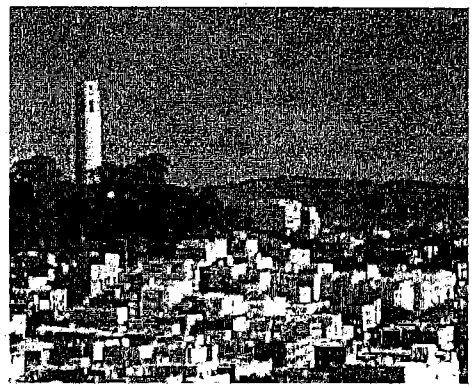
Total Tenant Petitions increased 24% from 757 in FY 2010-11 to 940 in FY 11-12.

Total Landlord Petitions increased 33% from 321 in FY 2010-11 to 428 in FY 11-12.

5324

San Francisco Rent Board

Budget Changes

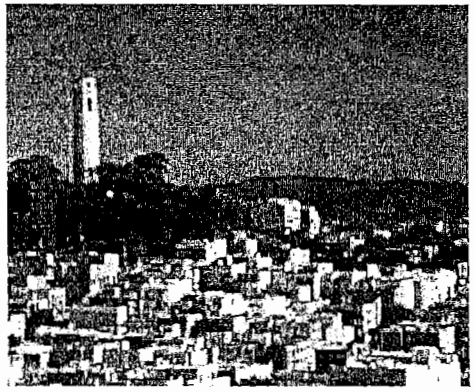


FY2012-13 Original Budget	FY2013-14 Proposed Budget	FY2014-15 Proposed Budget
$6,001,378	$6,233,794	$6,419,111
Increase	$232,416	$185,317
	3.9%	3%

5325

San Francisco Rent Board

Staffing



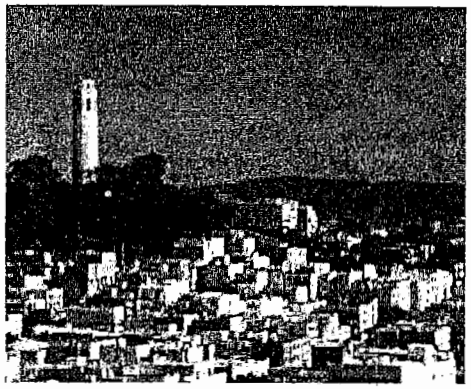
FY2012-13 Original Budget	FY2013-14 Proposed Budget	FY2014-15 Proposed Budget
29.24 FTE	29.24 FTE	29.23 FTE

5326

No new positions are being requested in either the FY 2013-14 or FY 2014-15 budgets.

San Francisco Rent Board

Rent Board Fee



FY2008-09	FY2009-10	FY2010-11	FY2011-12	FY2012-13
$29	$29	$29	$29	$29

5327

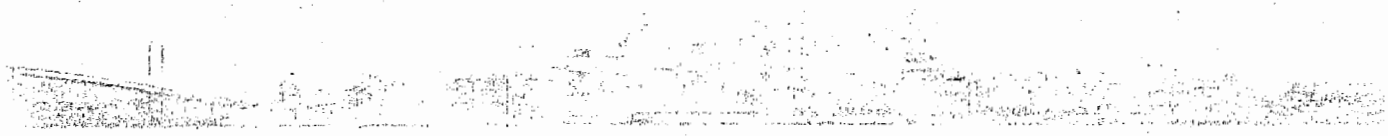
The Rent Board Fee, which funds the Department in its entirety, will be determined by the Controller at the end of July. Depending on the final fund balance at the end of the fiscal year, the fee for the next fiscal year should be either $29, $30, or $31.

Office of Economic and Workforce Development
FY 13-14 / 14-15 Budget Presentation

June 17, 2013

5328

SAN FRANCISCO
Office of Economic and Workforce Development



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SAN FRANCISCO
Office of Economic and Workforce Development

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SAN FRANCISCO
Office of Economic and Workforce Development

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SAN FRANCISCO
Office of Economic and Workforce Development

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SAN FRANCISCO
Office of Economic and Workforce Development

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5333

SAN FRANCISCO
Office of Economic and Workforce Development

SF Environment

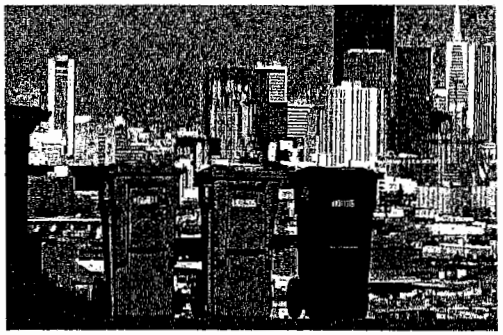
Our home. Our city. Our planet.

A Department of the City and County of San Francisco

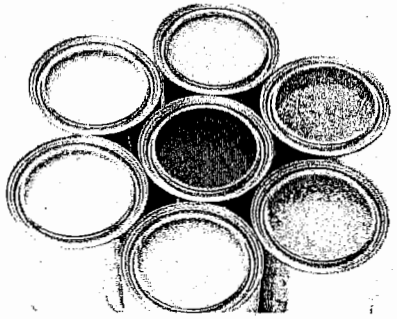
San Francisco Department of the Environment
Proposed Budgets for FY13-14 & FY 14-15

Melanie Nutter, Director

Program Service Areas

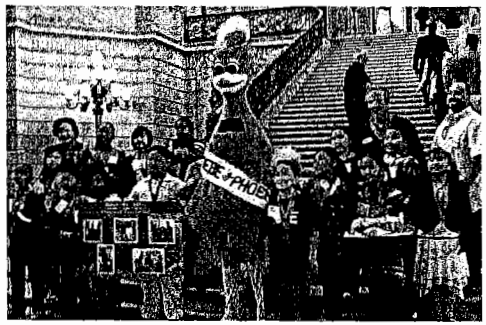


Zero Waste



Toxics Reduction

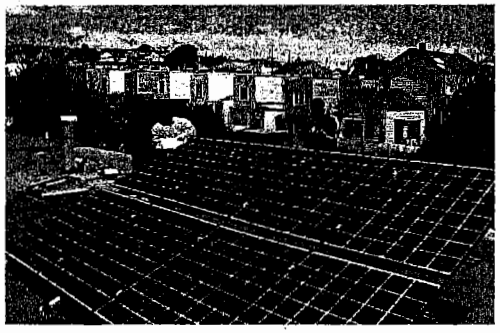
Environment Now



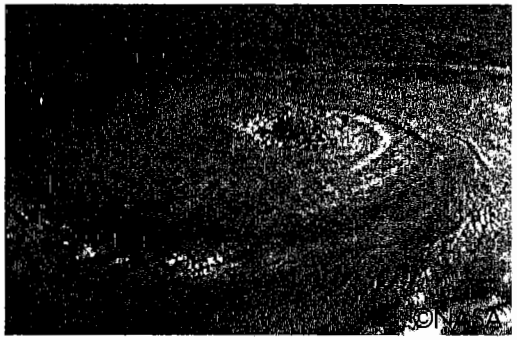
School Education

5336

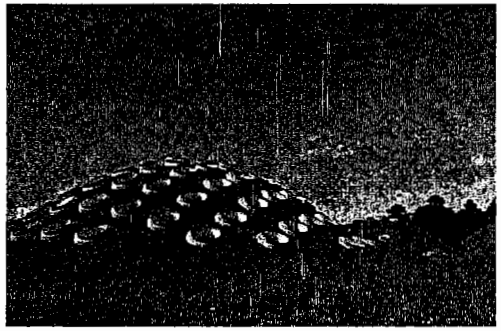
Program Service Areas



Energy



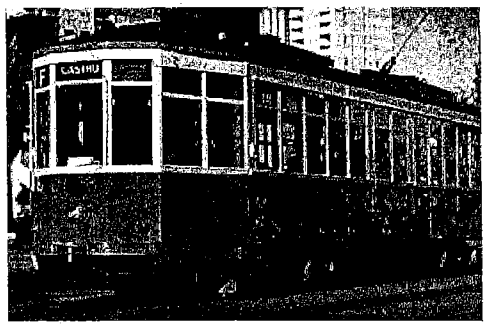
Climate



Green Building

5337

Program Service Areas



Clean Transportation

Environmental Justice

Urban Nature

Program Service Area

Green Business
Program

5339

Cultural & Linguistic Competency

Cultural & Linguistic Competency

We want you to save 10 cents every time you shop and need a bag, no matter what you're shopping for. Take this reusable bag as a gift from us, and remember to bring it!

Learn more at SFEnvironment.org/checkoutbag

SF Environment

Printed on 100% post-consumer recycled paper

Queremos que ahorre 10 centavos cada vez que compre y necesite una bolsa, no importa que esté comprando. Tome esta bolsa reusable como un regalo de nosotros, y acuérdese de traerla con usted siempre.

Aprenda más: SFEnvironment.org/checkoutbag

SF Environment

Impresión en papel de material 100% reciclable post-consumidor

我們給您的禮物是百保環保袋。
每次購物節省十分錢。
記得使用這個環保袋！

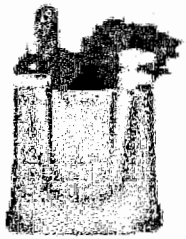
SFEnvironment.org/checkoutbag

SF Environment

100% 循環再生紙張印刷

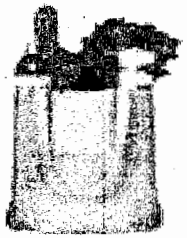
Bad habits are disposable. Good ones are reusable.

BRING YOUR BAG.



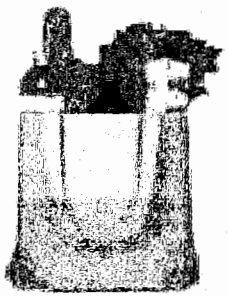
Las malas costumbres son desechables. Las buenas son reusables.

Traiga su Bolsa.



重複好習慣 清除壞習慣

自攜購物袋。



5341

Revenue

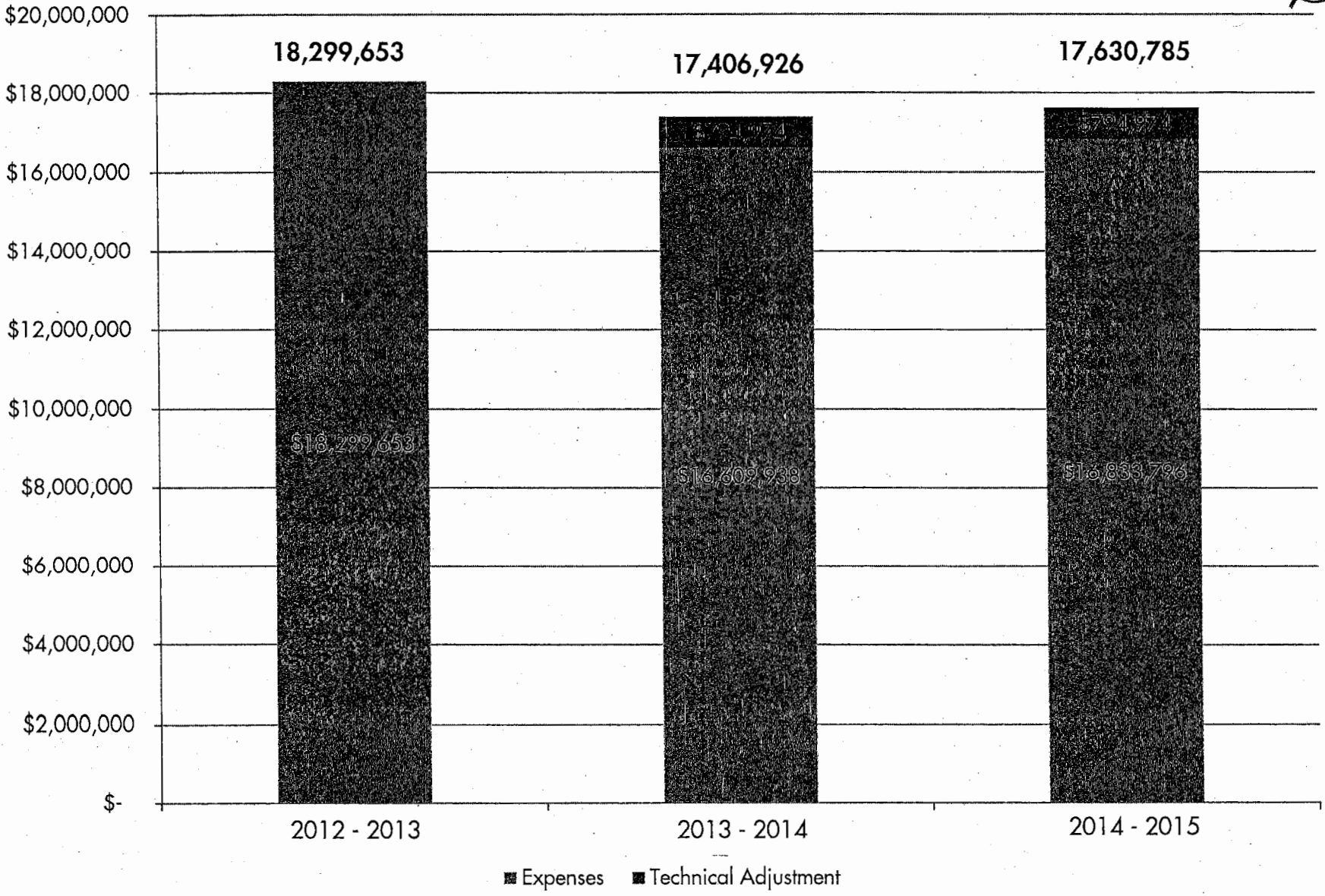
Source	2012 – 2013	2013 - 2014	2014 - 2015
Grants	$ 5,103,948	$ 2,805,482	$ 2,909,089
Cigarette Fee	$ 2,450,000	$ 2,450,000	$ 2,450,000
Impound Account	$ 8,433,868	$ 9,191,478	$ 9,501,133
Recoveries	$ 2,309,824	$ 2,939,141	$ 2,719,141
Totals	**$ 18,297,640**	**$ 17,386,101**	**$ 17,579,363**

Expenses

	2012 - 2013	2013 - 2014	2014 - 2015
Urban Forest	$ 37,665	$ 48,624	$ 50,302
DPW Programs/Admin	$ 7,261,554	$ 7,756,805	$ 7,866,714
Clean Transportation	$ 781,857	$ 858,062	$ 865,306
Climate/Energy	$ 3,179,097	$ 754,945	$ 771,656
Environmental Justice	$ 173,709	$ 173,569	$ 179,652
Green Building	$ 383,130	$ 478,322	$ 490,941
Zero Waste	$ 4,760,233	$ 4,707,393	$ 4,734,155
Toxics Reduction	$ 1,500,874	$ 1,611,516	$ 1,649,093
Outreach	$ 219,521	$ 218,688	$ 223,962
Totals	**$ 18,299,653**	**$ 16,609,938**	**$ 16,833,796**

5343

Expenses with Technical Adjustments



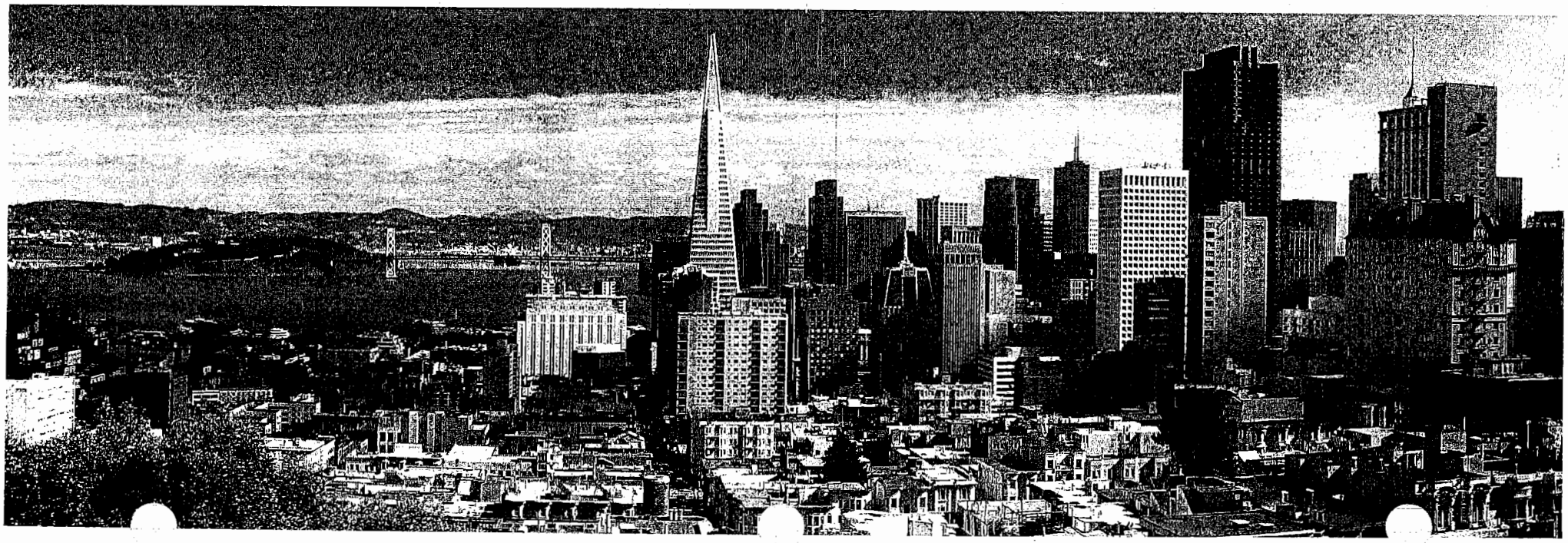
SF Environment

Our home. Our city. Our planet.

A Department of the City and County of San Francisco

Thank you!

http://www.sfenvironment.org



Office of the Assessor-Recorder

FY 2013-2014 and FY 2014-2015 Budget Overview

Carmen Chu, Assessor-Recorder

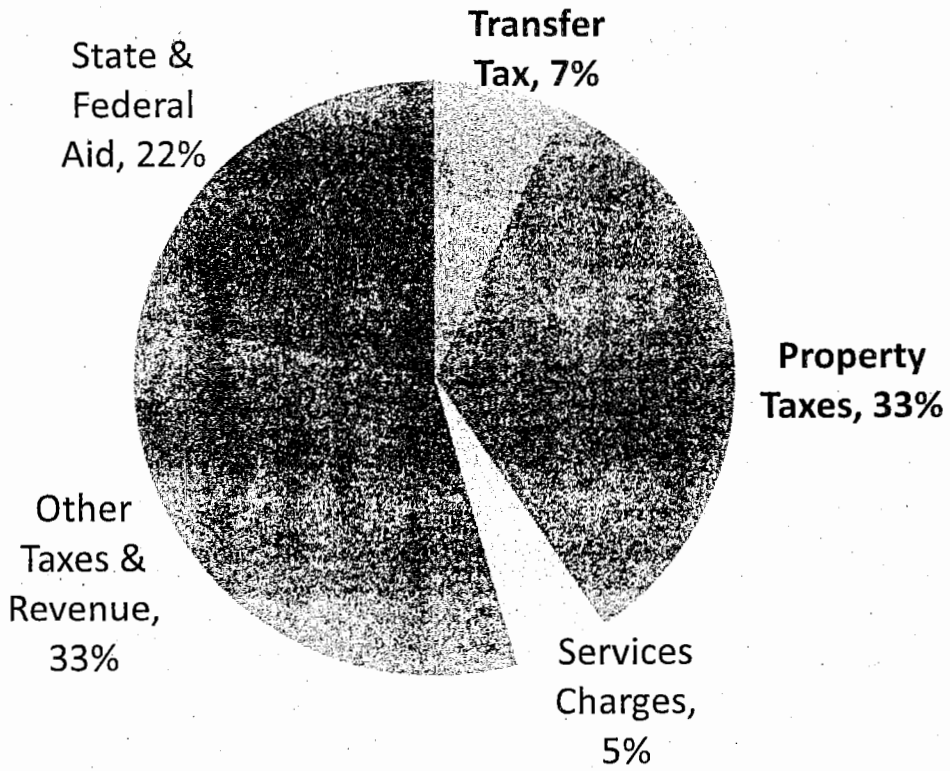
June 2013

ASR Efforts Vital to San Francisco

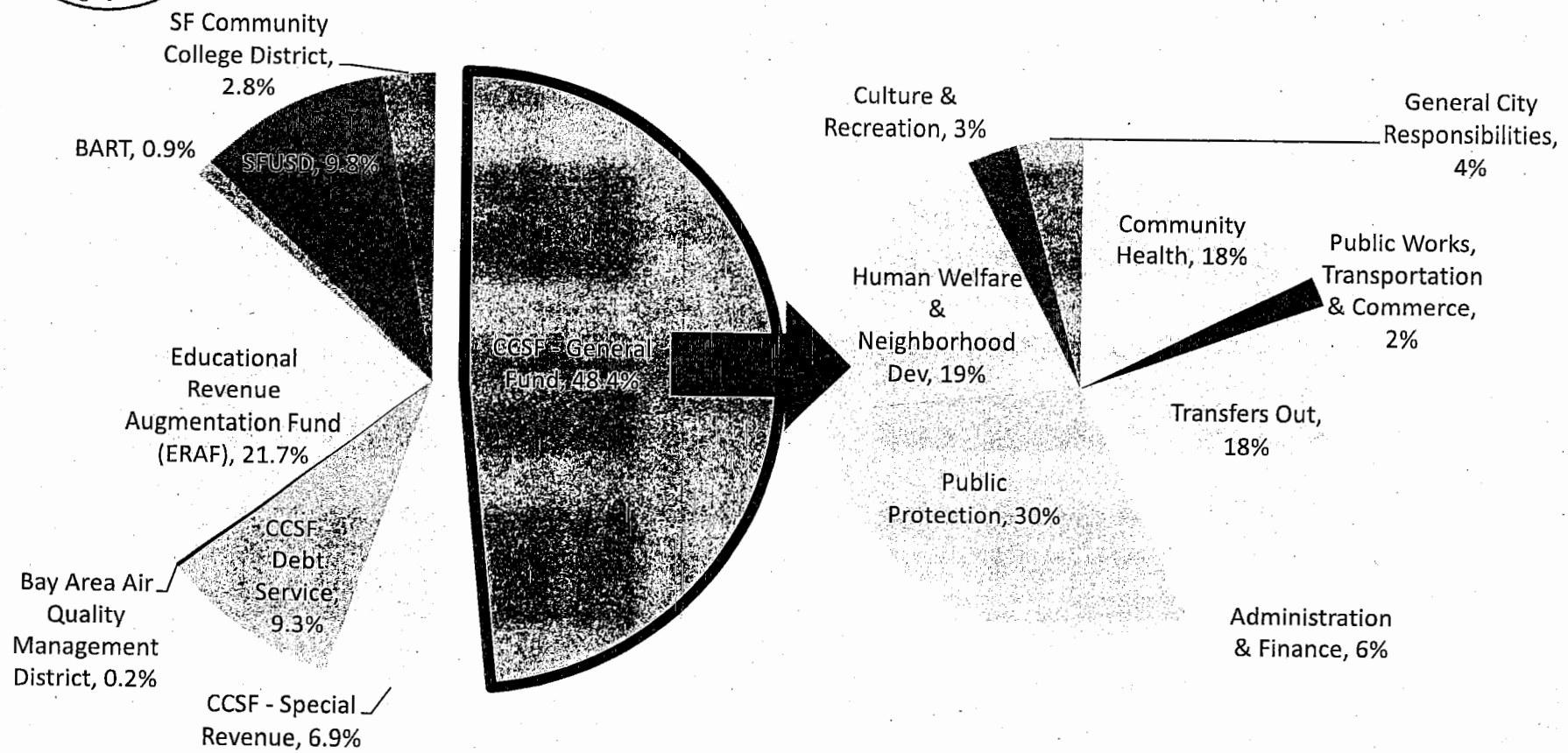
2013-14 General Fund Sources: $3.3 B

ASR's Essential Functions

- Establish a fair assessment value for all property subject to property taxation
- Assess and collect real property transfer taxes and fees
- Safeguard public and official records of the City
- Maintain the parcel map of over 200,000 parcels



Entities Funded with Property Tax



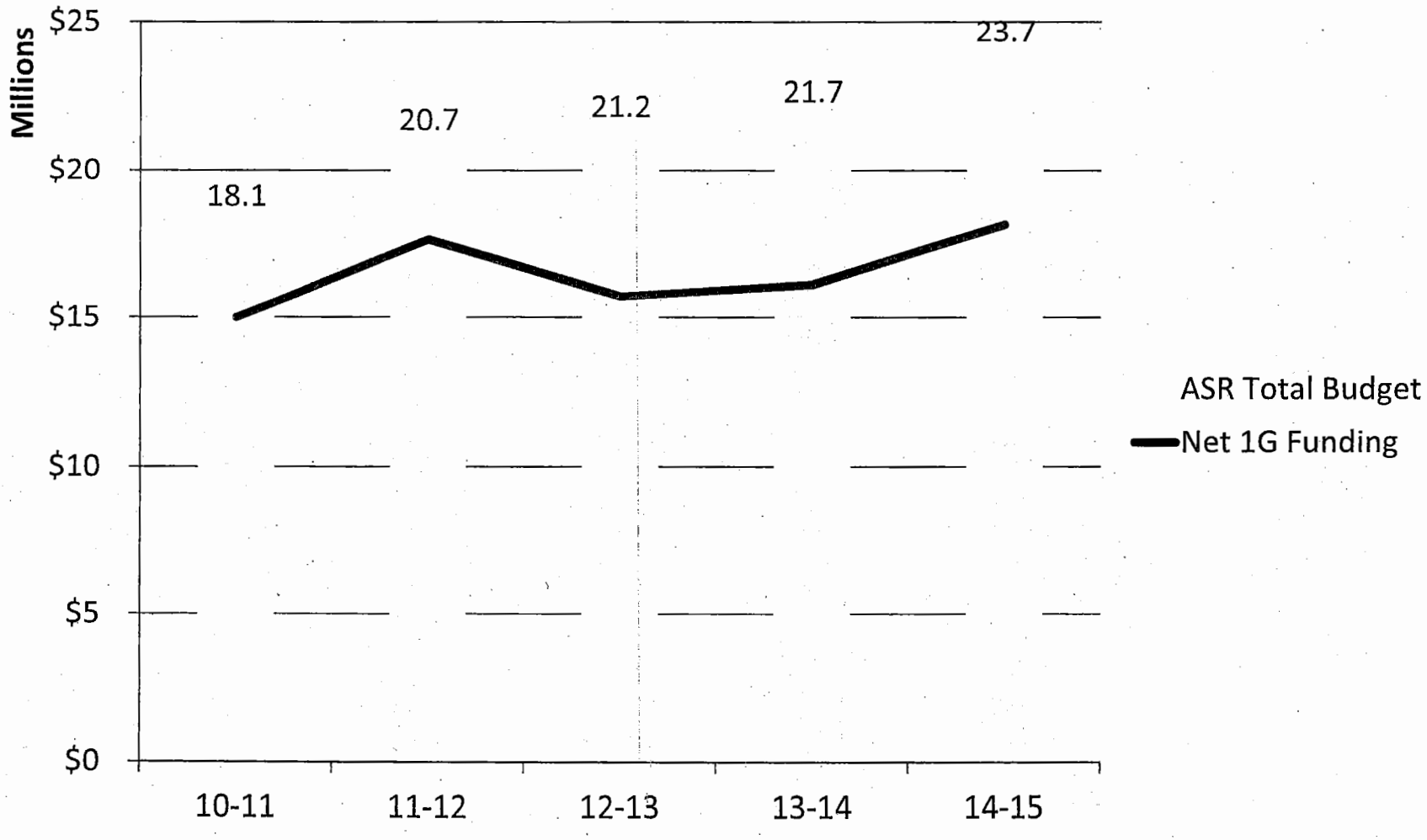
FY 2012-13 General Fund Property Tax Revenue = $1.08 billion

Source: Controller and FY12-13 & FY13-14 AAO

Factors Driving ASR Workload

Policy Changes	Results in increased workload or changes to business process
Low Interest Rates	Refinancing = more recorded documents (up 35% over 5 years)
Impact of Economic Recession	418% increase in AAB appeals filed past 4 FYs versus prior 4 FYs
Rise in Home Prices	Increased home sales trigger reassessments under Prop 13
Economic Recovery	Increase in New Businesses (more 571-L BPP filings)
New Development and Construction across the City	ASR assesses value of all new construction

ASR Budget: FY10-11 through FY14-15



5351

Budget Highlights - Revenue

- No new recording fees or fee increases for FY13-14 or FY14-15
- Revenue up $1.6M from $3.9M to $5.5M = increase of 41%
- Budgeted Revenue Increase due to:
  - Increased Number of Recorded Documents
  - Full implementation of e-Recording Fee
  - Accounting for page fee increase to implemented mid FY12

5352

Budget Highlights - Expense

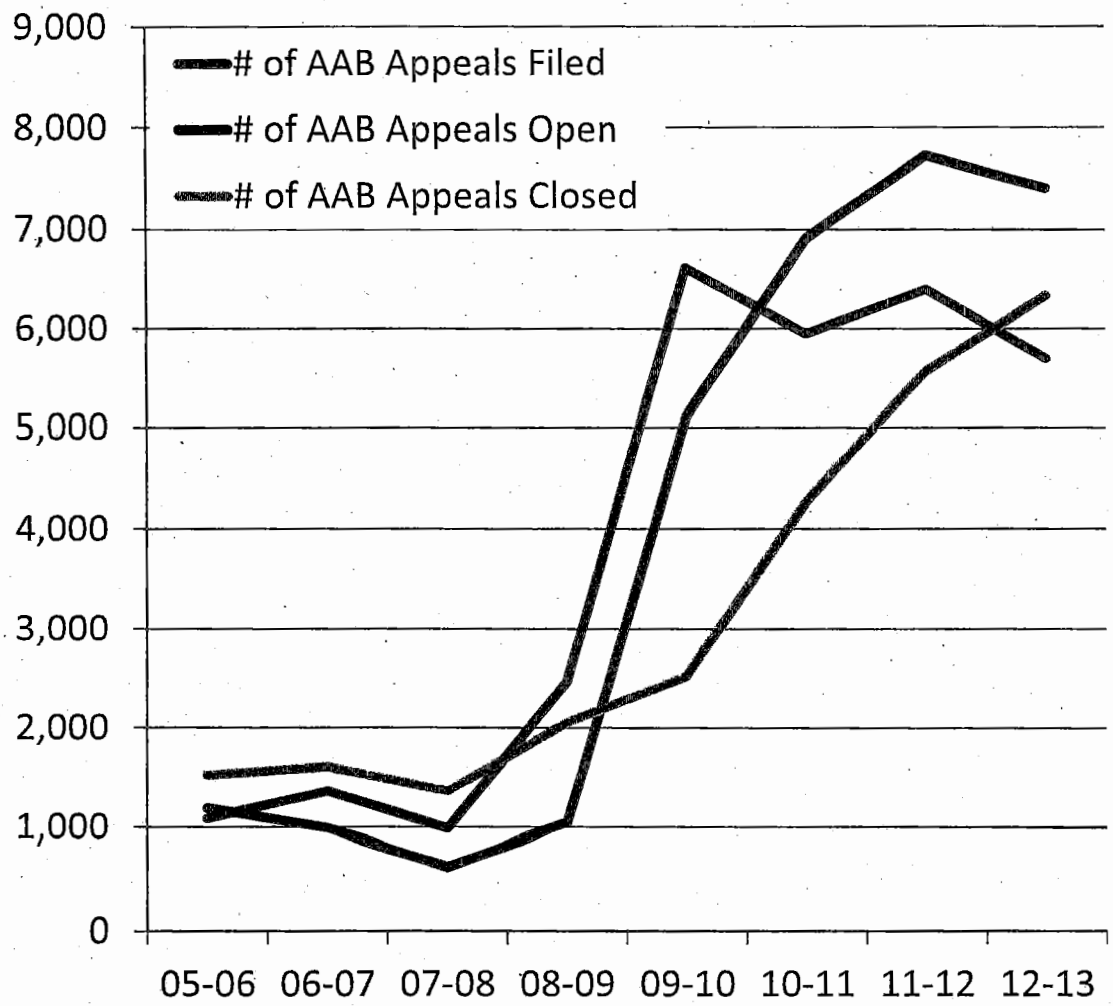
Meeting Immediate Increased Workload Challenges:

- Continuation of Assessment Appeals Board (AAB) Project Team
- Additional AAB sessions proposed beginning in FY13-14
- Increase Recorder Staffing
- Planning for New Construction and Change in Ownership

Focusing on Long-Term Systems/Business Process Improvements:

- COIT-approved planning for IT systems upgrade – for example, Property Assessment database is an aging system requiring replacement
- Implement more efficient, online, paperless business processes
- Strengthen capacity for data analysis
- Upgrade Departmental mapping capabilities

Budget Highlight - AAB Appeals - $359M of Property Tax at Risk



- Project Initiated in FY11-12
- Number of appeals closed are at historical high
- Open appeals projected at over 7,400 at FYE12-13
- Rate of new appeals filed expected to decline as market improves, but still several years away from open appeals reaching historical "normal" levels
- FY13-14 and FY14-15 budget proposes continued focus on brining open cases to a close

5354

Department of Technology

FY2013-14 & FY2014-15 Budgets

Budget and Finance Committee
June 17, 2013

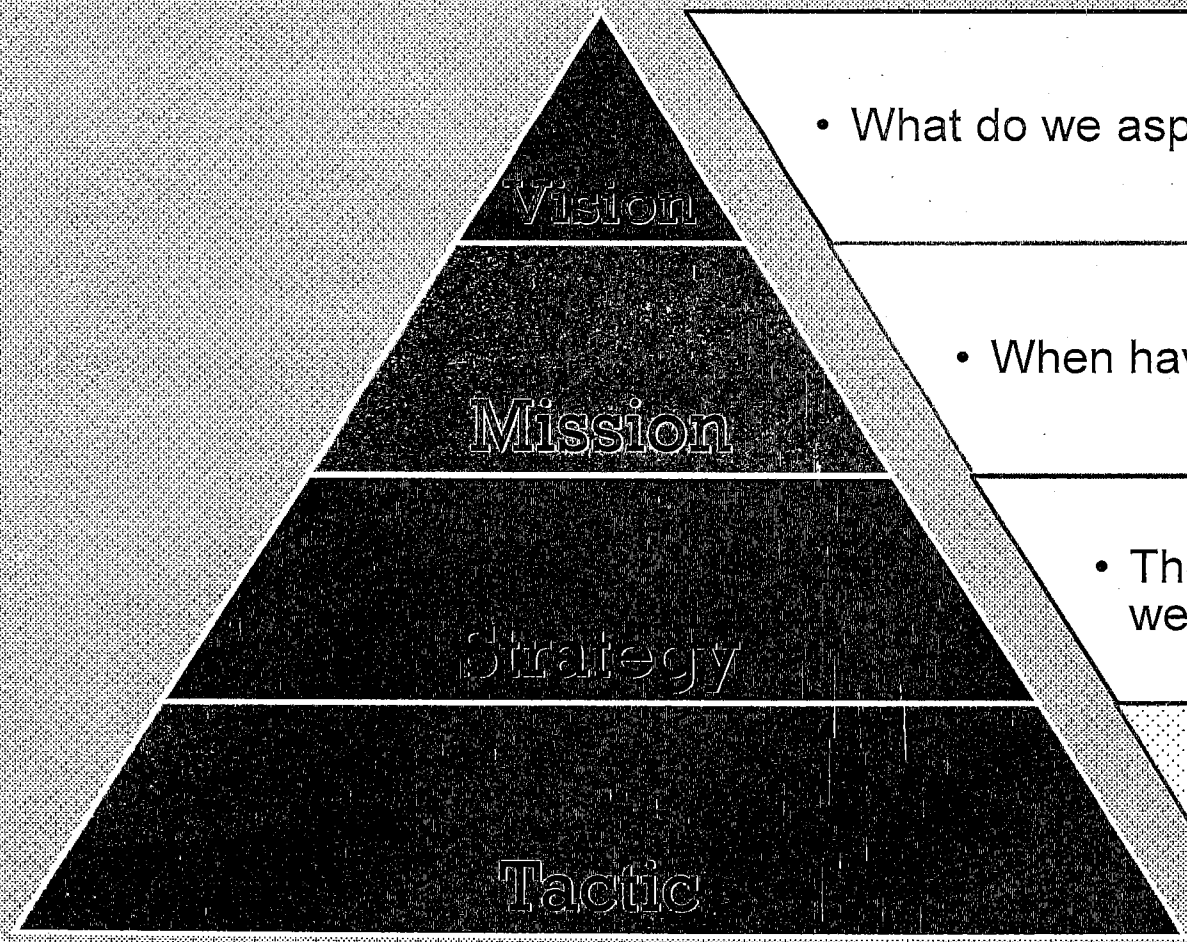
5355

Department of technology

Reminder of who we are and what we do:

- *City Wide Services*
  - *Fiber, Radios, Mainframe, Financial applications, Payroll, Telecommunications, Data Centers, Security and Alarm systems*
  - *Web Services, SFGovTV, Graphic Data Information (maps, pics)*
- *Architecture and Infrastructure that brings the city together*
  - *Email, Disaster Recovery, Business continuity, Social Media, Wi-Fi*
  - *Methodologies (Program Office, Infrastructure…)*
  - *Shared Business Processes*

Vision for CCSF IT



- What do we aspire to ?
- When have we won?
- The structural battles we need to fight.
- The means and resources we commit to those game.

5357

The Vision (what we aspire to)

"We live in the Smart City"

5358

The Vision (what we aspire to)

"We live in the Smart City"

The Pillars of the "Smart City"

1. **City administration:** An efficient city administration that provides services to its citizens and fosters business in today's service based economy;
2. **Education:** Increasing access, improving quality and experience while reducing costs;
3. **Healthcare:** Increase the availability and provide more rapid, accurate diagnosis. Foster collaboration among professional and with patients;
4. **Public safety:** Use real time information to respond rapidly to emergencies and threats. (e.g. the 911 service of NYC real time dashboard);
5. **Real estate:** Reduce operating costs, increase value, and improve occupancy rates;
6. **Transportation**: Reduce traffic congestions while encouraging the use of public transportation; and
7. **Utilities:** Deliver only as much energy or water as is required while reducing waste.

Source: Forrester Research, Inc.

5359

The Vision (what we aspire to)

"We live in the Smart City."

Our characteristics:

San Francisco: The Collaborative City!

We collaborate with other smart cities
and we collaborate with each other in CCSF.

San Francisco: The Connected City!

Citizens engagement through innovative technologies.
We enable a community where everyone is
engaged in a practical, fun, and useful way.

Mission (When have we won?)

Enabling the Smart City

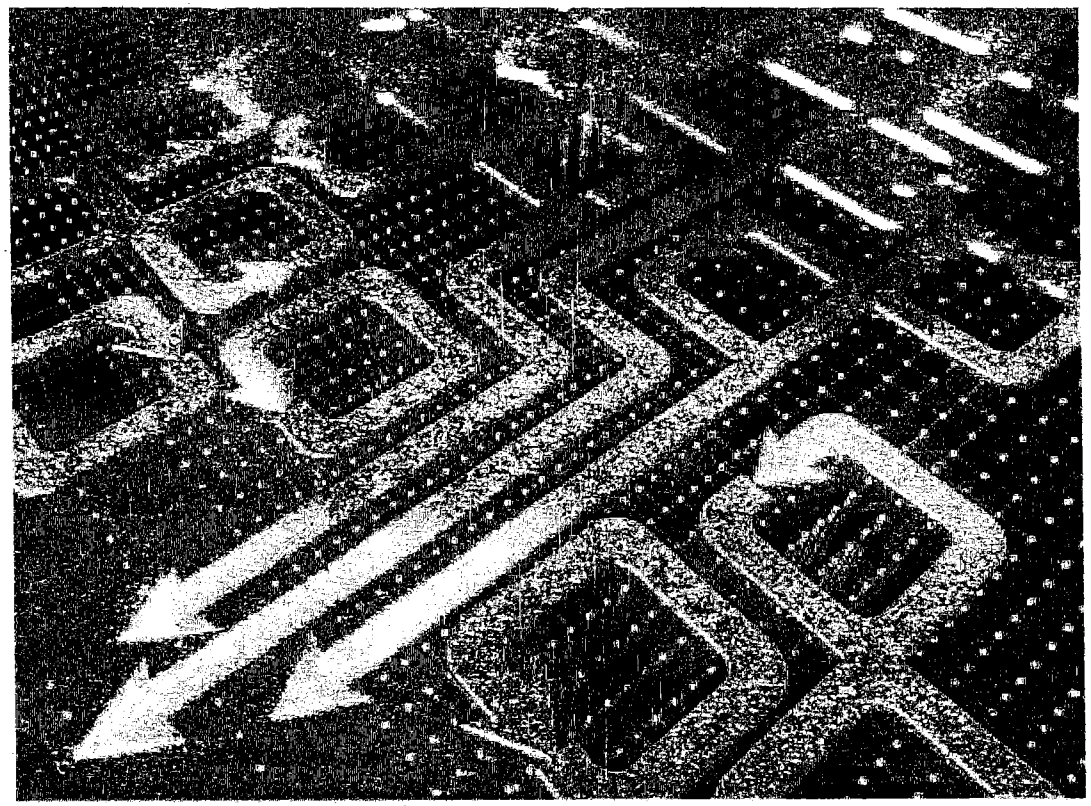
We deliver all IT services across San Francisco in the optimal way.

Our **Smart Architecture** supports a cost effective and resilient infrastructure as well as smart processes that delight our citizens and partners alike.

5361

Strategy (the structural battles we need to fight)

What we need to address to deliver the Smart City



Strategy (the structural battles we need to fight)

What we need to address to deliver the Smart City

1. **ARCHITECTURE:** We must create the **architecture landscape** that brings us together in a smart way. For example, be different where we need to be but share and reuse everything we could and should share. (Technologies for e-mail platform, data centers, processes, developers, helpdesk, technical support, and so much more...)

2. **INFRASTRUCTURE Unify our infrastructure allowing us to be resilient, flexible and cost effective** (business continuity and disaster recovery) **Leverage our strategic assets as competitive advantages** (Fiber, radio towers, SFGOV, data centers, network hubs...and of course our greatest asset, our People !)

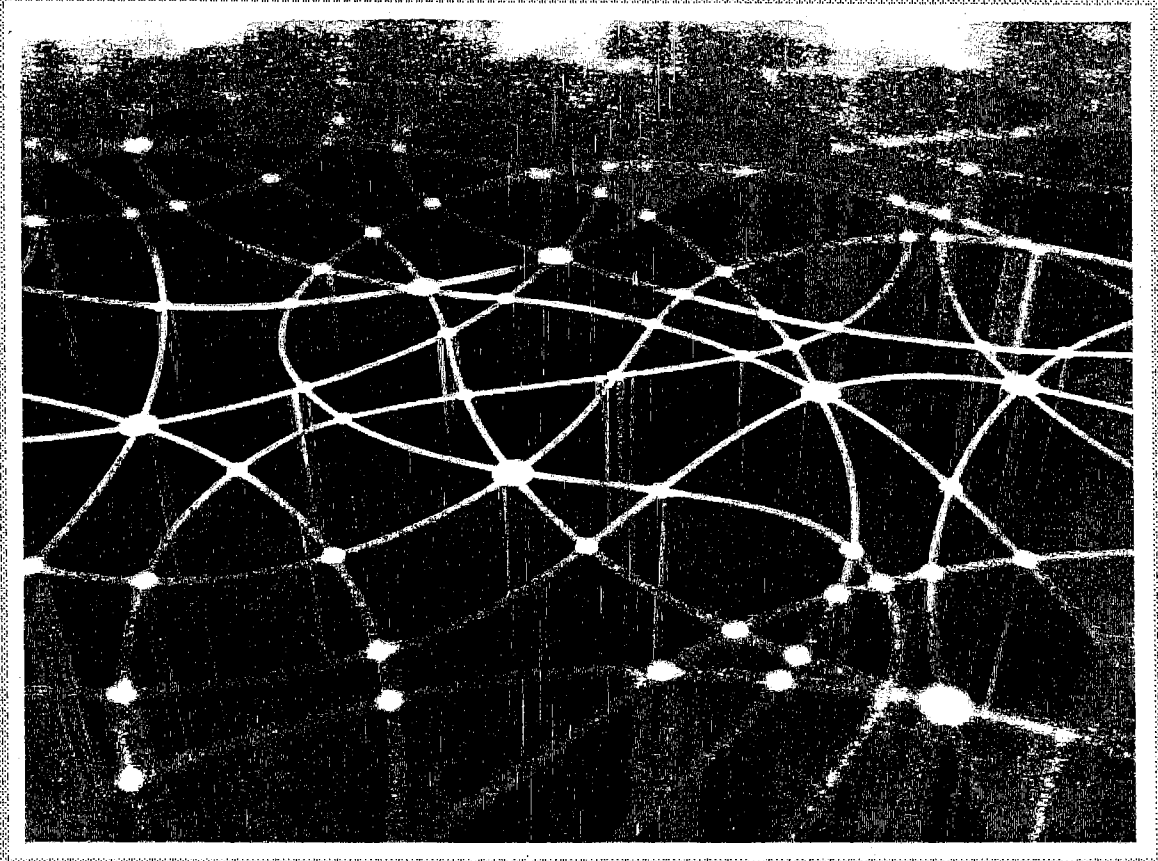
3. **PROJECT DELIVERY & GOVERNANCE** Leveraging the right processes (incl. project mgmt.) and leveraging the right metrics, help decision makers properly support projects with which we deliver. Keep everyone informed of progress.

4. **PROCESSES Avoid reinventing the wheel every time** (whether for infrastructure processes or business processes (e.g. IT Enterprise Agreements, capacity planning, asset management, business continuity, disaster recovery, license and permits...)

5363

Tactics

(the resources and means we commit to the game)



5364

Tactics

(The resources and means we commit to the game)

1. **LEVERAGING OUR STRATEGIC ASSETS AS COMPETITIVE ADVANTAGES** (Fiber and radio towers (CCSF Wi-Fi), SFGOV-TV, data centers, network hubs… and of course our greatest asset, our People! Technical support, project managers, etc.)

2. **THE PROCESSES AND METHODOLOGIES** Enterprise Agreements, PMO (PMBOK), process architects, infrastructure architects and framework (ITIL)

3. **THE LEADERSHIP WE DISPLAY AND THE SUPPORT WE PROVIDE TO OUR PEOPLE** the sacrifices we are willing to make for the greater good, the resources we can share, the people we assign must have a chance to win (dedicated teams, project management, commitment from all stakeholders).

5365

First 40 Days

Sharing observations and progress to date

Progress:

- All employee meeting held and many 1 on 1 meetings with DT employees
- Meetings with many of the other Agencies Directors to gather needs and feedback
- Meetings with City CIOs - First City CIOs Leadership forum held
- Key suppliers met
- Capability gap analysis in DT almost complete and most important remediation underway (PMO first, Architecture second)
- Deputy CIO secured and starting next month
- Key priorities for FY14 identified and prioritized

5366

First 40 Days

Sharing observations and progress to date

Our Priorities for FY14: Not exhaustive

- Staffing
- E-mail Migration
- Server Virtualization
- Data Center Consolidation
- PMO jump start (Project Management Office)
- Architecture group structuring
- Disaster Recovery
- Business Continuity for Financial Systems, HR, Active Directory
- San Francisco Connectivity (including acceleration of infrastructure for citywide Wi-Fi)
- Streamlining permits and license processes

5367

First 40 Days

Sharing observations and progress to date

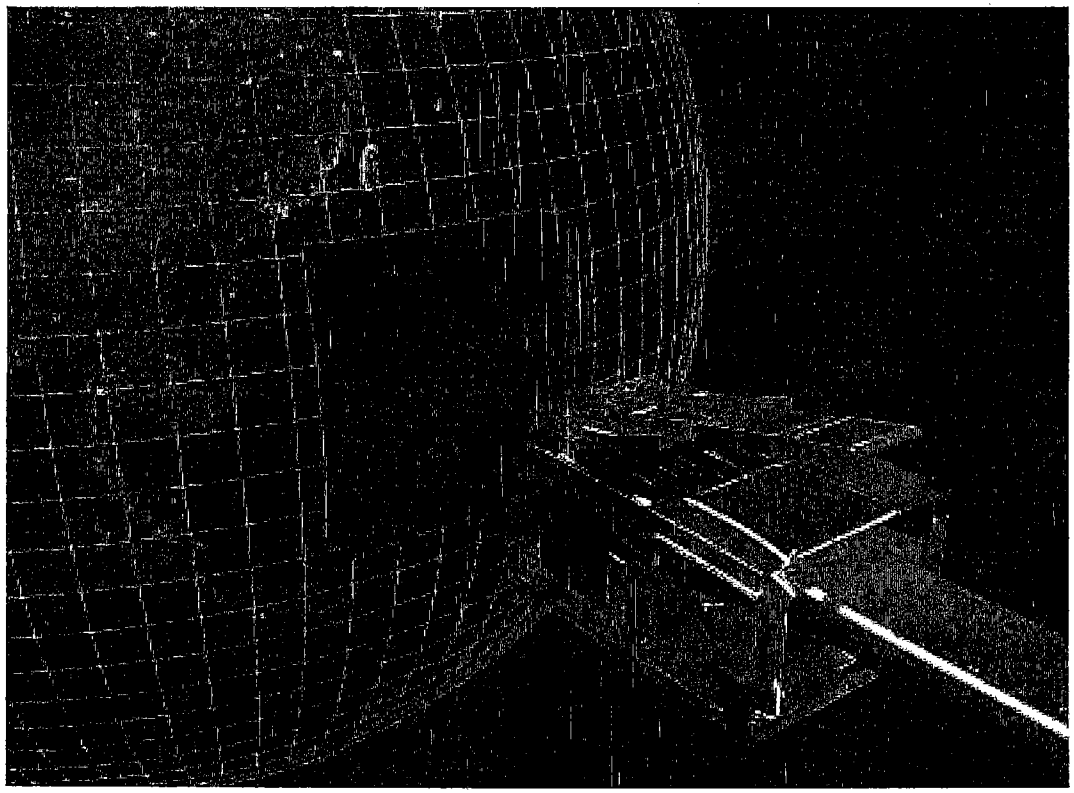
Observations:

- All people I met genuinely love our City and care about doing the right thing
- Yet, we do not work together....
- We do not commit to shared projects (e-mail, Data Centers, Business Continuity)
- We do not manage projects according to world-class PMO with triple constraints Scope-Time-Resource. Scope of projects unclear, commitment from stakeholders spotty at best.
- It is apparently very hard to bring technical resource into CCSF to staff projects
- Appetite for change from leaders but not necessarily in the same direction or at the same time.

Recommendation

(advice from the "IT Crowd"- *TV series*...)

We need to "Reboot" IT!



5369

Recommendation

We need to "Reboot" IT!

- We are decentralized, without top down direction, progress is somewhat limited towards our goals (e-mail, Data Center Consolidation, ...)
- Reboot the DC project team with proper stakeholders, funding and governance and with clear architecture and a clear scope
- Document the DC Consolidation Business Case
- Establish dashboard showing our progress towards success
- Complete the E-mail migration
- Speak with one voice for all CCSF IT Enterprise Agreements

5370

DT Accomplishments

- Infrastructure Support for eMerge initial launch
- Virtualization of 400 servers at 200 Paul
- Implementation of Virtualization center at DEM (vBlock)
- Implemented Internet Web filtering for the City
- Completed the City Hall network switches replacements
- Completed Security Audit, Penetration and Vulnerability testing of 200 Paul
- Implemented new Security Information and Event Management System
- Fiber - 48 facilities connected on fiber including 8 Fire Stations
- Completed FCC mandated re-banding of 8,500 radios
- 100% uptime achieved for public safety radio system
- SFGovTV – 420+ Meetings, 1,100+ hrs live coverage, 2,800+ hrs video playback
- Enhanced the City's web content management system & improved usability
- Added Video & Audio to the SFGov mobile apps on IOS and Android and added functionalities
- Social Media - Pilot with Salesforce.com with dpts (PUC MTA DEM DT)
- BTOP program (digital inclusion)- 138,000 training hours on technology for underserved users, 10 new digital media/youth technology centers added.

5371

DT shrunk over the last years beyond reasonable compared to other city IT

	2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015
Budget	$93,015,5	$86,557,4	$78,004,6	$74,183,4	$75,634,8	$83,104,6	$80,345,6
FTE	265	252	210	196	199	218	216

DT Budget Outlook

	2011-2012	2012-2013	2013-2014	Chg fr 2013	2014-2015	Chg fr 2013
Budget	$74,183,448	$75,634,869	$83,111,935	**$7,477,066**	$80,345,648	($2,766,287)
FTE	196	199	218	**19**	216	(2)

- $7.5M and FTE increase in FY14 due largely to City-wide COIT projects and other department IT initiatives to be implemented by DT, addition of PMO Office and 901 Rankin relocation.

- $2.8M decrease in FY15 caused by the removal of one-time funding component for COIT projects.

- Use of $1M fund balance each year for FY14 and FY15, decreasing department work orders for both years.

5373

New Projects Supporting Our Priorities

New Projects

- Project Management Office ($1.2M)
- Business Continuity (FAMIS Mirroring - $2.3M)
- Enterprise Security ($322K)
- Securing our Radio Infrastructure ($390K)
- Customer Service Desk improvement ($199K)
- Business License Portal Pilot ($767K)

Change in Positions

Pgm	Class	FTE	Position Status & Purpose
BIT	0931 - Mgr III	0.77	Limited duration - Business License Portal Project
BIT	1053-IS Business Analyst Sr.	1.54	Limited duration - Business License Portal Project
BIT	1842 - Management Assistant	0.77	Limited duration - Business License Portal Project
BK4	1840 - Jr Management Assistant	0.77	Coit on Information Technology (COIT)
BTO	0932 -Mgr IV	0.77	O Position - DEM Radio (LMR) Replacement
BTO	7368-Sr. Comm Tech	0.77	Outdoor Public Warning System
BAK	1044-IS Engineer Principal	0.77	O Position - Business Continuity (FAMIS Mirroring)
BAK	1053-IS Business Analyst Sr.	0.77	Fiber Project
BAK	7257-Communication Line Supervisor	0.77	Fiber Project
BAK	7432-Electrical Line Helper	2.31	Fiber Project
BIU	0954-Deputy Director IV	0.77	Project Management Office (PMO)
BIU	5502-Project Manager	1.54	Project Management Office (PMO)
BTO	7338-Electrical Line Worker	0.77	Public Safety Wiring Support
BAK	1053-IS Business Analyst Sr.	0.77	O Position - Service Desk implementation & support
BK4	1766-Media Production Tech	0.77	SFGovTV commission meeting coverage support
	Subtotal, New FTE's	14.63	
	Position annualization	1.94	
	Other adjustments (temp salary, 999XM)	2.18	
	TOTAL Change	**18.75**	

5375

Efforts Toward Socio-economic Equity in SF

DT has championed this cause through the BTOP grant work accomplished:

- 138,000 hours of technology training to youth, low-income adults, adults with disabilities and seniors
- 2,500 participants in training courses
- Partnering with DAAS, equipped 10 new digital media/youth technology centers, 54 senior center and deployed over 450 workstations

Chief Gregory P. Suhr

San Francisco Police Department

FY 2013-14 Budget

1

FY 13-14 Budget

Agenda

- Budget Overview
- Sworn Hiring Plan Update
- Re-civilianization Progress Report
- New Public Safety Building Update
- Technology Projects
- Capital Improvement Projects
- Vehicles

2

FY 13-14 Budget

Major Changes from Last Year

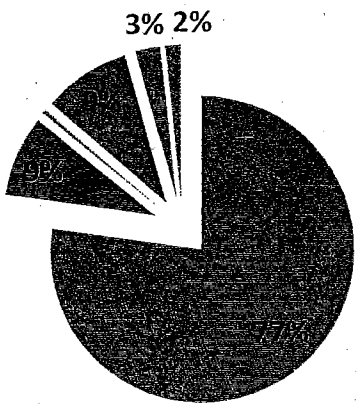
- Four new positions added – three grant funded and one new civilianization position
- Traffic enforcement funding shifted from MTA to General Fund (50% or $5m)
- Housing Authority police services shifted from 85% General Fund to 100% General Fund ($1m)

3

FY 13-14 Budget

All Funds Revenue

$527,568,477

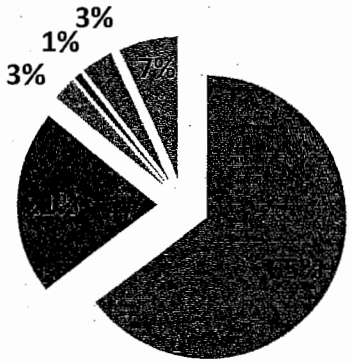


- General Fund = $407.4M
- State Revenues = $45M
- Federal Revenues = $2.4M
- Airport Services = $49.6M
- Police Services for Other Depts = $14.5M
- Fees, Fines, Charges = $8.8M

4

FY 13-14 Budget

All Funds Expenditures by Category $527,568,477



- Salaries = $342M
- Fringe Benefits = $110.5M
- Non-Personnel, Professional Services = $14.4M
- Materials and Supplies = $5M
- Capital Outlay = $19.3M
- Services by Other Departments = $36.5M

General Fund = 89%

5

Work Order / Police Services

	FY 2013-14
Airport	$49,622,941
Municipal Transportation Agency	$9,341,809
Port of San Francisco	$628,637
Public Utilities Commission	$300,000
Library	$189,000
Human Services Agency	$171,731
Moscone Convention Center	$75,000
Treasure Island	$80,087
DPW Graffiti Abatement	$60,000

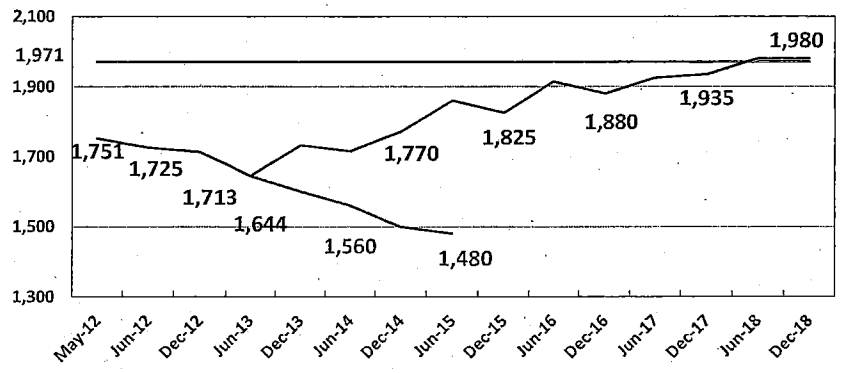
Positions

	FY 2012-13 Budget	FY 2013-14 Budget
Sworn FTEs	2,213	2,201
Civilian FTEs	445	502
Total FTEs (Funded)	2,658	2,703
Total Sworn FTEs		
Airport Sworn	173	178
All Other Sworn	2,040	2,023
Total Civilian FTEs		
Airport	138	138
All Other	307	364

7

Sworn Hiring Plan

Multi-Year Staffing Plan to Reach 1,971 Full Duty



—Charter: Full Duty = 1,971

—If No Classes

—# Academy Classes Annually: 3-3-3-3-3-3-2-2

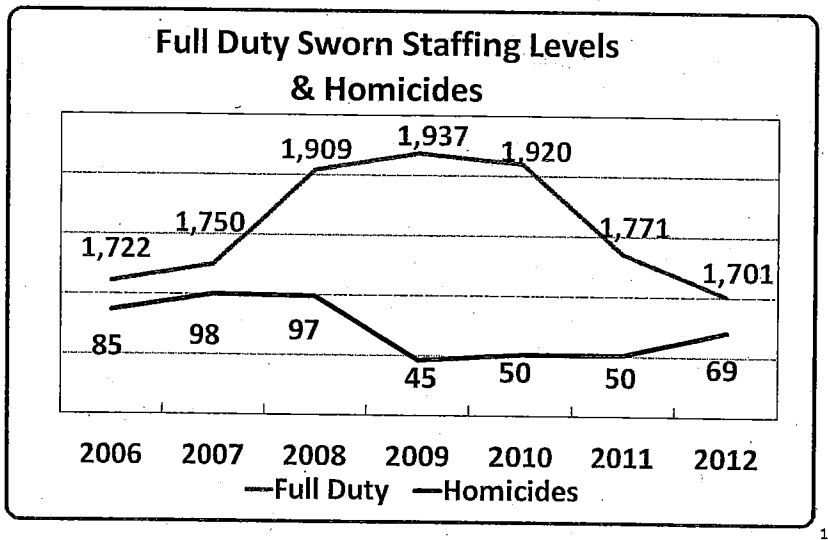
8

Sworn Hiring Plan Update

Fiscal Year	Goal	Progress
2012-13	150 + 30	Aug = 10 ✓ Oct = 50 ✓ Feb = 50 ✓ Apr = 23 ✓ May = 50 ✓
2013-14	150	
2014-15	150 + 7	
2015-16	150 + TBD	
2016-17	150 + TBD	
2017-18	150 + TBD	
Ongoing	100	

9

Police Department



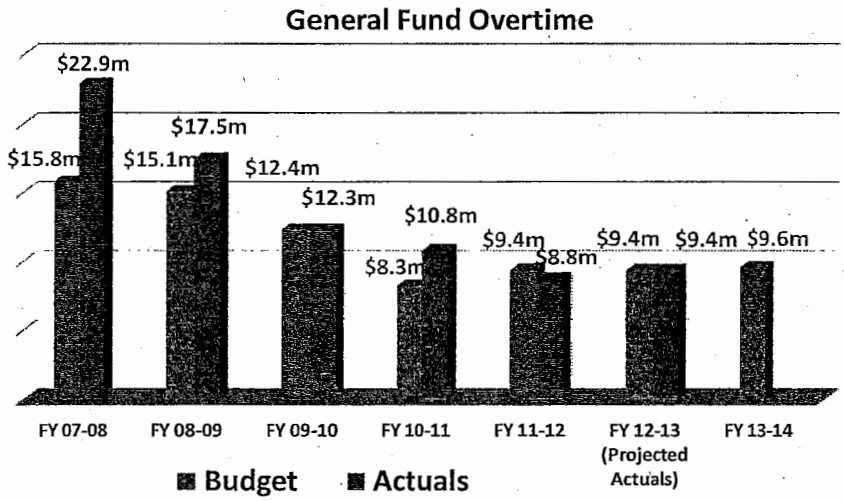
10

Scheduling Efficiencies

- In 1986, the department adopted 10-hr day for Patrol only – the 10-hr day was industry standard. Over the past 25 yrs, all non Patrol units assumed the 10-hr day. Through meet and confer last year, officers not in Patrol went back to 8 hr day for Admin, and 9-hr day was negotiated for specialized units.
- 503 Officers went from 10-hour day to 8-hour day
- Scheduling adjustments for units, not assigned to Patrol, nets nearly 16,000 additional days (66 FTEs valued at $10.5m at no added cost) – Officers are available for deployment
- Significantly more officers assigned to night and weekend shifts

11

Police Department



12

Re-Civilianization Plan

- Funded for 21 Positions in FY 12-13
- Funded for 32 Positions in FY 13-14

These civilianized positions will allow 53 officers, who had been in Patrol prior, to be redeployed back to the field.

HIRING PROGRESS

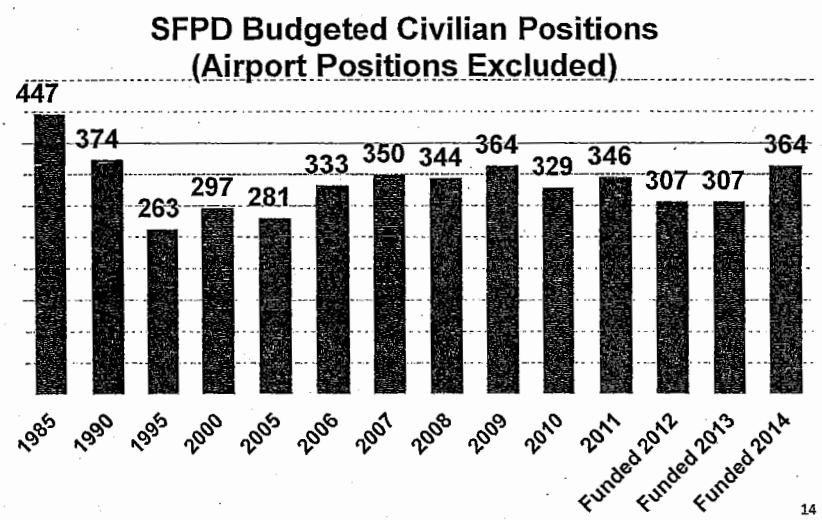
Recruitment and selection processes are underway to achieve 2-Year Re-civilianization Hiring Plan.

Of 21 positions funded in FY 12-13:
- 5 Filled
- 13 anticipated to be on staff by September
- 3 anticipated to be on staff by end of this calendar year.

Of 32 positions funded in FY 13-14
- 18 will be on staff by October
- 13 will be on staff by December
- 2 will be on staff by Spring 2014

13

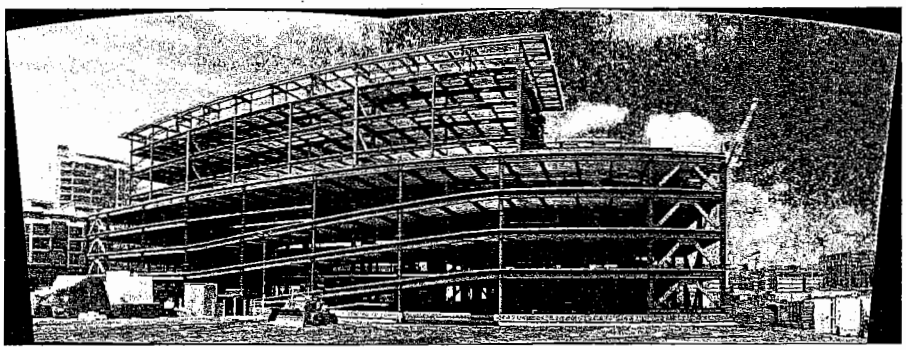
Re-Civilianization Plan



14

Police Department

NEW PUBLIC SAFETY BUILDING UPDATE



- Open to Public in Fall 2014

15

I.T. Projects

Committee on Information Technology

COIT FUNDED PROJECTS

FY 2013-14

- Expansion of Crime Data Warehouse ($1.25m over two years)
- Deploy Mobile Devices for Officers ($1m over two years)

  * LEP Translation Tools
  * Work Email access
  * CLETS access
  * Talk to Text
  * Crime Data Warehouse access

FY 2014-15

- Network Connectivity Upgrades for Vehicle Modems ($400K)

16

Capital Improvements

FY 13-14 & FY 14-15

- District Stations & Academy - $1,345,000 (2yrs)
  - * Drainage Repairs
  - * HVAC and Electrical Upgrades
  - * Seismic Upgrades
  - * Hot Water Supply Systems
- Golden Gate Park Stables Renovation - $727,701 (2yrs)
- Lake Merced Range Renovation - $400,000 (2yrs)

FY 14-15

- Mission Station Security Fencing - $250,000
- District Station Roof Repairs -$250,000

17

Vehicle Replacements

- Aging Fleet
  - 79 or 27% of Marked Cars at/over 100,000 miles
  - Vehicles still in service from 1985
  - 350 Vehicles only allowed because they fall under the exception to the SF Environment Code Healthy Air & Clean Transportation Program: Older than 12 years

	FY 11-12	FY 12-13
Fuel	$2.3m	$2.2m
Repairs	$2.9m	$3.5m

- Unfunded Liability
- 5-Year Replacement Schedule: Working with Mayor to Implement

18

Chief Gregory P. Suhr

Questions

19

Mayor's Office Proposed Budget

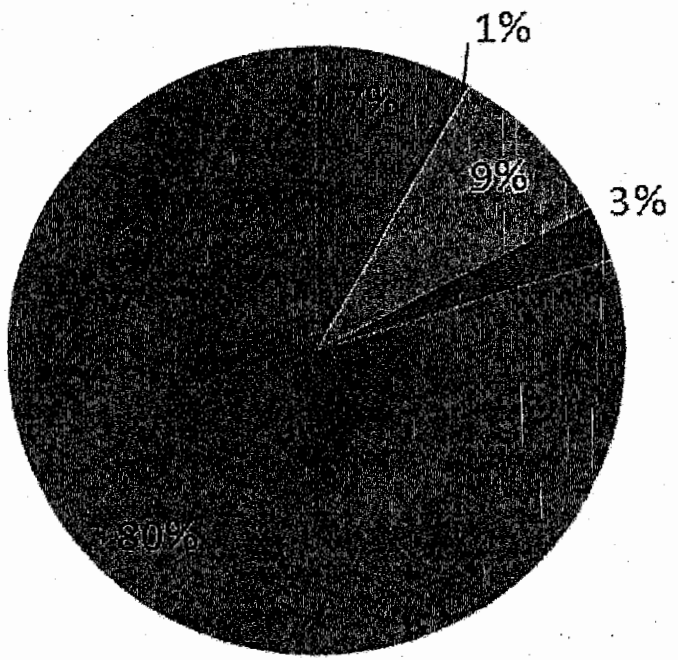
Summary of

FY2013 through FY2015 Proposed Budgets

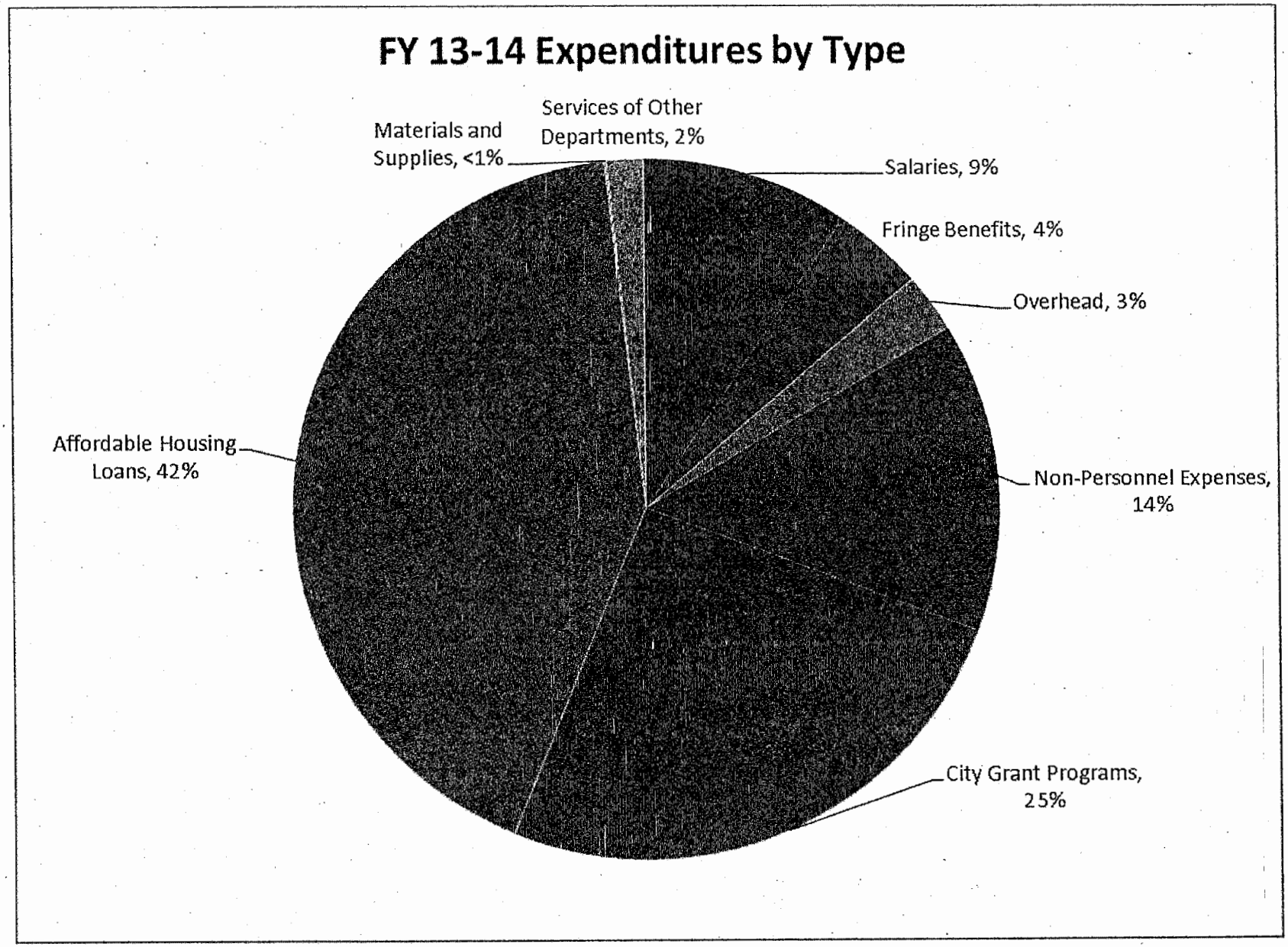
Mayor's Office

- The Mayor's Office represents the people of the City and County of San Francisco and ensures that San Francisco is a place where all residents can live full lives in a safe, prosperous, and vibrant environment.

FY 2013-14 Department Uses by Service Area



- COMMUNITY INVESTMENT
- NEIGHBORHOOD SERVICES
- CITY ADMINISTRATION
- PUBLIC POLICY & FINANCE
- AFFORDABLE HOUSING


FY 13-14 Expenditures by Type
Services of Other Departments, 2%
Materials and Supplies, <1%
Salaries, 9%
Fringe Benefits, 4%
Overhead, 3%
Affordable Housing Loans, 42%
Non-Personnel Expenses, 14%
City Grant Programs, 25%

Mayor's Office

- Overall budget increased by $25.5 million to $51.5 million for FY 13-14
  - 87% of total budget for housing and community investment
  - Most growth related to Housing Trust Fund and supportive housing operations
- Mayor's Office excluding MOH grows by $276,000 largely due to salary and fringe benefit costs.

Mayor's Office Priorities

- Long term financial planning
- State and federal advocacy
- Policy priorities including:
  - Violence prevention
  - Prop C implementation
  - Hope SF Initiative
  - Transportation 2030
  - COIT and Open Data
  - Employee Wellness
  - Federal Health Care Reform

Mayor's Office Budget by Program Proposed Changes

Division	Program	FY13-14 Proposed	Change from FY12-13	FY14-15 Proposed	Change from FY13-14
MYR	City Administration	4,653,049	192,812	4,702,454	49,405
MYR	Criminal Justice	8,095	(6)	8,097	2
MYR	Neighborhood Services	407,392	72,051	421,252	13,860
MYR	Public Policy & Finance	1,469,933	59,138	1,520,341	50,408
MOHCD	Affordable Housing	31,456,143	22,099,288	32,369,885	913,742
MOHCD	Community Investment	3,845,514	30,303	3,198,513	(647,001)
MOHCD	Homeless Services	9,629,687	2,994,191	12,396,841	2,767,154
	TOTAL	**51,469,813**	**25,447,777**	**54,617,383**	**3,147,570**

Affordable Housing Program Budget

MOHCD Program	FY13-14 Proposed	Change from FY12-13	FY14-15 Proposed	Change from FY13-14	GFS/ NonGFS
Housing Trust Fund	20.00	20.00	22.80	2.80	GFS
Housing Development	3.30	-1.85	1.57	-1.75	GFS
Tenant Rental Subsidies	0.56	0.06	0.56	0.00	GFS
Affordable Housing Fund Operations	0.71	0.00	0.71	0.00	NonGFS
Successor Agency Operations	1.37	1.37	1.37	-0.01	NonGFS
Former RDA Asset Fund	5.50	2.50	5.50	0.00	NonGFS
Total Affordable Housing	**31.44**	**22.08**	**32.50**	**1.05**	

Housing Trust Fund

Voter-approved Proposition C to establish a fund to build and preserve affordable housing

- Approx. $1.5 billion over 30 Years
- $20 million allocated in FY13-14 - Increases by $2.8 million annually until reaches $50.8 million in FY2024-2025
- After FY2025, Allocation adjusted annually based on General Fund discretionary revenue changes

Housing Trust Fund requires:

- $15 million in first 5 years allocated for downpayment assistance program
- Up to $15 million in first 5 years allocated for housing stabilization programs
- Maximum of up to 10% of the annual HTF appropriation to fund Complete Neighborhoods Infrastructure Grant program

Housing Trust Fund

Housing Trust Fund Charter Amendment's four principle outcomes:

- Create a long-term City funding source to build and preserve thousands of affordable rental homes and homeownership opportunities;
- Provide incentives to market-rate developers to build homes affordable to middle -income San Franciscans onsite within private developments; (Inclusionary/Below Market Rate (BMR) program)
- Fund neighborhood infrastructure improvements; and
- Stimulate overall housing production by creating a more consistent and predictable set of development rules.

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Housing Trust Fund
FY13-15 Work Plan

- Expand existing MOHCD programs
  - Downpayment Assistance Loan Program (DALP)
  - Housing Stabilization Programs – Single Family Rehab Programs, Foreclosure Intervention and Eviction Prevention

- Design new programs in upcoming year with continued input from stakeholders, focus groups and policy decision-makers
  - First Responders Downpayment Assistance Loan Program (SFPD, SFFD, SFSD)
  - Complete Neighborhoods Infrastructure Grant program
  - Small Sites Acquisition/Rehab Program
  - Stabilization programs to keep homeowners and tenants housed

- Leverage other MOHCD state, federal and local funds as HTF allocation grows;

- Prioritize affordable housing pipeline projects with immediate project or external funding deadlines

Housing Stabilization Programs

- Single Family Rehab Loan Program
  - Expand program by providing HTF sources to address repairs in tenant-occupied units and serve households earning up to 120% Area Median Income
- Health Homes and Energy Efficiency Programs
  - Building on lead hazard to remediate indoor health hazards and energy efficiency upgrades
- Foreclosure Intervention Programs:
  - Evaluating and designing programs that would provide rapid response outreach and centralized referral system for homeowners at risk of foreclosure
- Eviction Prevention Services for Low-to-Moderate Income Tenants
  - RFP in Summer 2013 focused on eviction defense legal services
- Small Sites Acquisition/Rehab Loan Program for Multifamily Rental Buildings for smaller properties with up to 25 units
  - Stakeholder engagement process through end of 2013 with program launch in early 2014

Housing Trust Fund Budget

Program Area	FY2012-13 Projected Year-End Fund Balance	Projected FY2013-14 Uses			Projected FY2014-15 Uses			Two-Year Budgeted Uses
	Other MOHCD Funds	HTF	Other MOHCD Funds	Total	HTF	Other MOHCD Funds	Total	Grand Total
Downpayment Assistance Loan Program								
Downpayment Assistance Loan Programs	650,000	1,000,000	900,000	1,900,000	2,000,000	900,000	2,900,000	5,450,000
CalHOME state program funds	250,000		750,000	750,000		50,000	50,000	1,050,000
First Responders Downpayment Assistance		1,000,000		1,000,000	1,000,000		1,000,000	2,000,000
TOTAL DALP	**900,000**	**2,000,000**	**1,650,000**	**3,650,000**	**3,000,000**	**950,000**	**3,950,000**	**8,500,000**
Housing Stabilization Programs								
Healthy Homes Grants		75,000		75,000	100,000		100,000	175,000
Energy Efficiency Loans		75,000		75,000	100,000		100,000	175,000
Emergency Repair Loans		75,000		75,000	100,000		100,000	175,000
Rental Rehab Loan Program (federal funds)	2,300,000		300,000	300,000	200,000	400,000	600,000	3,200,000
Single Family Rehab (federal/state funds)	2,000,000		400,000	400,000		400,000	400,000	2,800,000
Foreclosure Counseling and Assistance		300,000	60,000	360,000	300,000	60,000	360,000	720,000
Eviction Defense/Prevention and Tenant Housing Stabilization		200,000	1,462,362	1,662,362	200,000	1,462,362	1,662,362	3,324,724
HOA/Special Assessment Relief Fund		100,000		100,000	100,000		100,000	200,000
Small Site Acquisition/Rehab		1,000,000	1,200,000	2,200,000	2,000,000	1,400,000	3,400,000	5,600,000
TOTAL Housing Stabilization	**4,300,000**	**1,825,000**	**3,422,362**	**5,247,362**	**3,100,000**	**3,722,362**	**6,822,362**	**16,369,724**
Complete Neighborhoods Infrastructure		**200,000**		**200,000**	**1,000,000**		**1,000,000**	**1,200,000**
Affordable Housing Development		**14,821,000**		**14,821,000**	**14,500,063**		**14,500,063**	**29,321,063**
Program Delivery		**1,154,000**		**1,154,000**	**1,199,937**		**1,199,937**	**2,353,937**
TOTAL Housing Trust Fund	**5,200,000**	**20,000,000**	**5,072,362**	**25,072,362**	**22,800,000**	**4,672,362**	**27,472,362**	**57,744,724**

MOHCD FTE Changes

- FY12-13 Total ASO: 58.51 FTE (on-budget and off-budget positions)
- FY13-14 Total ASO: 68.5 FTE (10 FTE increase)
- 7 new positions requested in FY13-14 budget
  - 6 position to implement Housing Trust Fund
  - 1 position for asset management of former SFRA assets
  - Interim exception for positions to begin July 1st
- 3 existing positions reassigned from OCII to MOHCD

Homeless Services Program Budget

- $9.6 million in FY13-14 for 243 additional Local Operating Subsidy Program (LOSP) units
  - Increase of $3 million from FY12-13 budget
  - Net new 192 units of LOSP and transfer of 51 DAH units to LOSP
- $12.4 million in FY14-15 for 235 additional LOSP units
  - 128 net new units including 25 additional units for homeless families
  - 106 units transfer from DAH to LOSP

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Community Investment Program Budget

- Majority of Community Development funding supported by federal entitlement funds (CDBG, HOPWA and ESG)
- $3.9 million allocation in FY13-14
  - One-time increase of $650k for lead paint reduction grants from NonGFS sources
  - Annualized ongoing addbacks from FY12-13
  - HOPE SF Services Connection funding and coordination
- $3.2 million allocating in FY14-15
  - Reduction of one-time sources

Equity and Access to MOHCD Programs

- Ensuring Broad Accessible and Culturally Appropriate Services:
  - Staff onsite to speak Cantonese, Mandarin, Spanish, Tagalog, Vietnamese.
  - Provides homeownership and loan application materials in languages spoken by San Francisco residents;
  - Outreach to monolingual, non-English speakers; and
  - Community Development division funds numerous CBOs with language facility for monolingual, non-English speakers and multilingual culturally competent manner
- Strategies to Diminish Inequities:
  - All aspects of MOHCD programs and grants work to move communities toward self-sufficiency incorporated into all aspects of programs and grants, through public services, barrier removal, financial literacy, asset building, community connections and cohesion.

FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

FY14 & F15 Budget Presentation

Laurel Kloomok
Executive Director

FIRST 5
SAN FRANCISCO
CHILDREN AND FAMILIES COMMISSION

COMMISSION VISION & GOALS

All children will thrive in supportive, nurturing and loving families and communities. Children from birth to age five years of age will be safe, healthy, and stimulated. They will be supported in their physical, emotional and cognitive development. They will start school eager to continue to learn and grow with confidence and connections to families, community and society.

Long-term Goal:
San Francisco children birth to five are socially, emotionally, physically and academically prepared to succeed in school.

Family Support

Goal: Children's readiness for school will be enhanced and supported by healthy, strong, nurturing families.

Child Development

Goal: Children's readiness for school will be enhanced and supported by high quality preschool experiences.

Child Health

Goal: Children's readiness for school will be enhanced and supported by health and mental health consultation and other prevention and early intervention services.

Systems of Care

Goal: Children's readiness for school will be enhanced and supported by local policies and practices.

FIRST5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

FY14 & FY15 REVENUES

Prop H

	FY13	FY14	FY15
Prop H Allocation	17,700,000	25,720,000	20,150,000
Interest	107,164	126,691	89,948
Use of Reserve Fund	5,526,346	6,417,870	4,672,307
Total Revenues	**23,333,510**	**32,264,561**	**24,912,255**

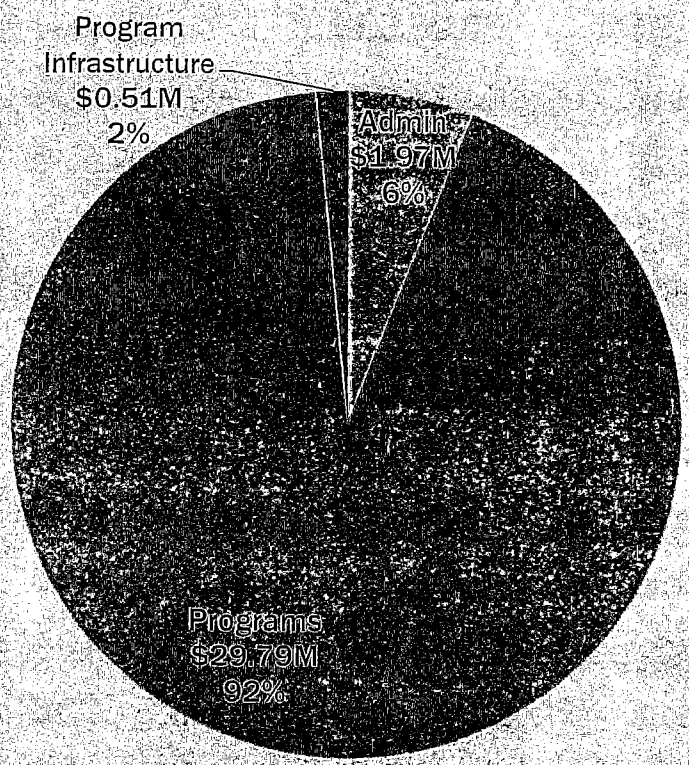
Prop 10

	FY13	FY14	FY15
Prop 10 Allocation	5,700,000	5,647,219	5,271,285
Children's Signature Program	4,744,313	4,744,313	4,744,313
Race to the Top (QRIS)	347,100	328,150	380,800
CARES Plus	50,000	50,000	50,000
Interest	80,252	194,057	174,734
Use of Reserve Fund	1,932,518	1,858,545	2,251,335
Total Revenues	**12,507,082**	**12,822,284**	**12,872,467**

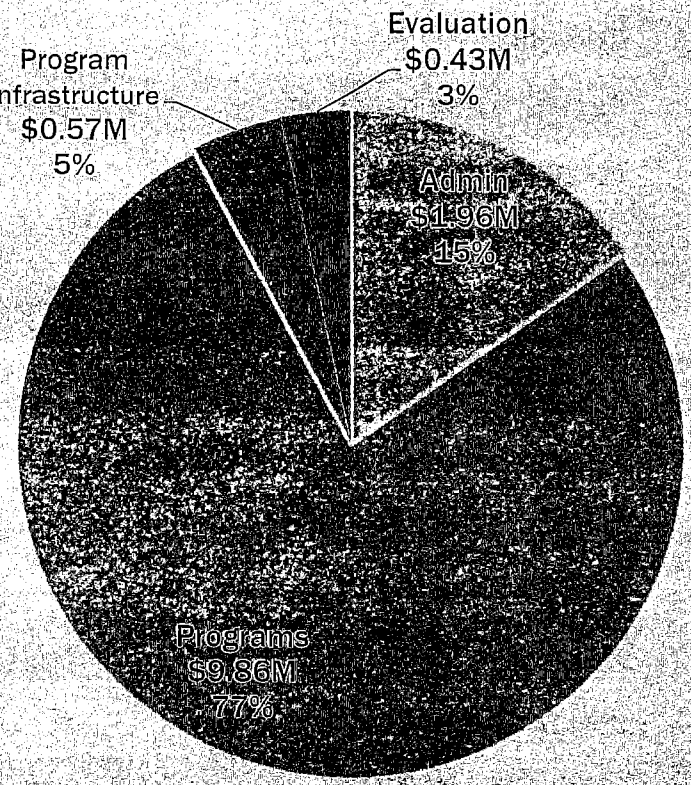
FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

FY14 PROP H & PROP 10 EXPENDITURES

Prop H



Prop 10



FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

FY11 CORE INVESTMENTS

	Prop H	Prop 10
Child Development		
Preschool Enrollment/Subsidies (state cut backfill, Bridge Funding for vouchers & Head Start full-day)	19,234,444	
ECE Capacity Building (pre-PFA supports, facilities & infrastructure)	7,006,896	2,462,741
Workforce Compensation Wages	1,095,000	75,000
PFA Family Supports/Curriculum Enhancement	655,000	370,000
Child Health		
Mental Health Consultation	1,000,000	850,000
Inclusion for Children with Special Needs	669,000	705,000
Healthy Kids		365,000
Multi-disciplinary Developmental Assessment Center		250,000
Health Screenings (dental, vision, hearing & BMI)	125,000	100,151
Family Support		
Family Resource Centers		2,997,825
FRC Capacity Building		610,000

FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

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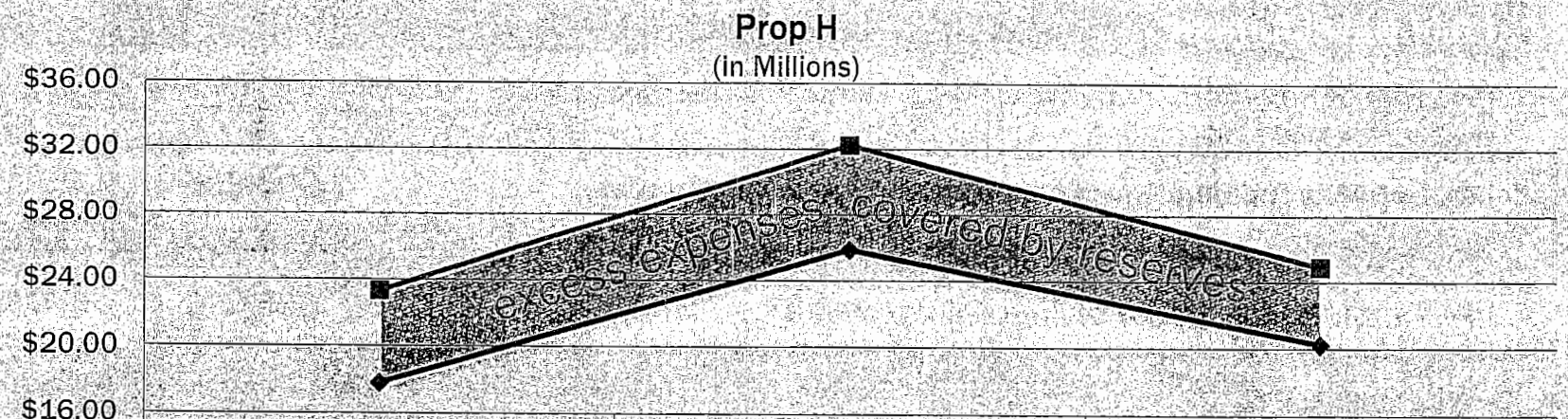
PROP H OUTLOOK & SUSTAINABILITY



	FY13	FY14	FY15
Revenue	$17.81	$25.85	$20.24
Expenses	$23.33	$32.26	$24.91

Est Beg Fund Bal	$16.62	$11.09	$4.67
Use of Reserves	$5.53	$6.42	$4.67

Notes: Prop H sunsets in 2015

Projected Balance at 6/30/15 = $0

FIRST5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

USE OF PROPOSITION RESERVE

- Backfill of State Cuts $2.8 million annually

  Restores State Subsidies for preschool aged children at PFA sites including Head Start and SFUSD; **covers 4000 children**

- Preschool Plus $2.0 million annually

  Provides scholarships for preschool aged children waiting on the city's subsidy list, SFC3: **200 children**

- Voucher Bridge $1.2 million annually

  Bridging CalWORKs subsidies for preschool aged children that lose their child care voucher: **100 children**

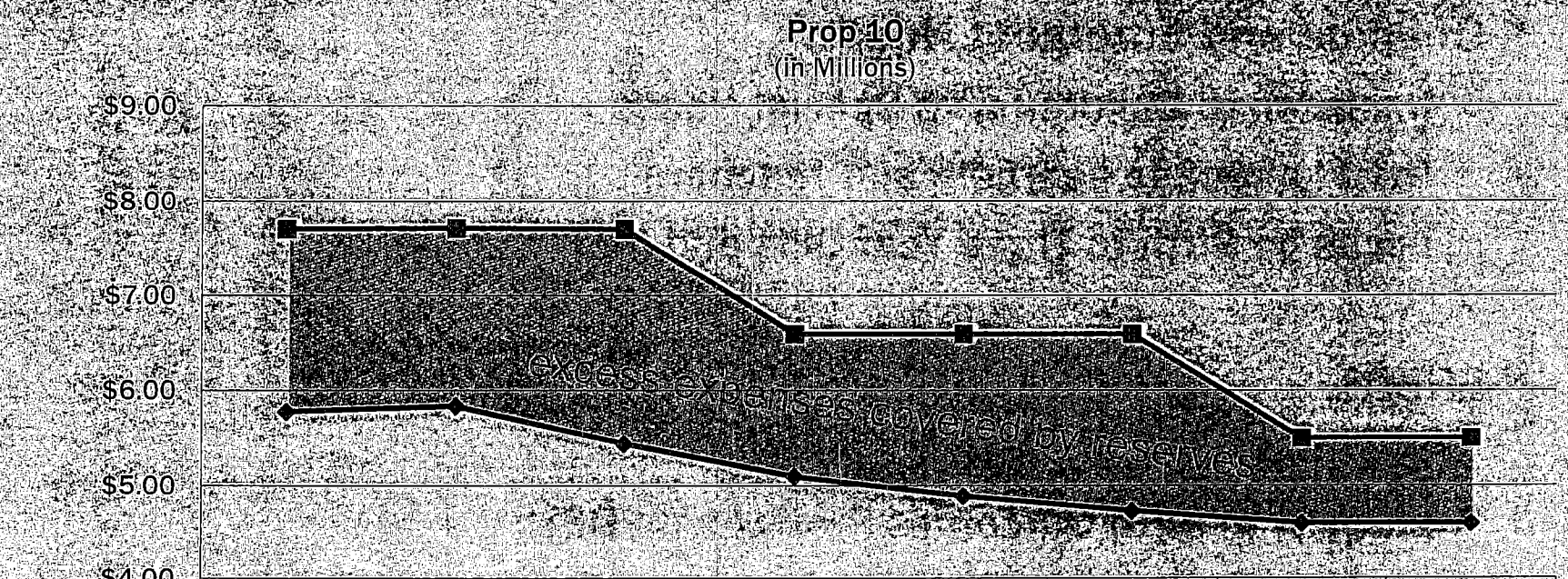
FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

USE OF PROP H ONE-TIME FUNDS

Infrastructure and Quality Supports	Amount
Preschool Facilities Expansion	$2,000,000
SFUSD Special Day Classrooms	$1,500,000
SF Family Child care Network	$500,000
Data and Technology	$500,000
Quality Improvement Grants	$250,000
Quality Assessments – Translation	$250,000
Early Childhood Mental Health	$170,000
Economic Impact Study	$500,000
Capacity Building State Contractors	$250,000
Cost of Doing Business	$475,000
Total One-Time Prop H Funds	$6.4 million

FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

PROP 10 OUTLOOK: SUSTAINABILITY



	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20
Revenue	$5.78	$5.84	$5.44	$5.10	$4.89	$4.73	$4.60	$4.60
Expenses	$7.71	$7.72	$7.71	$6.60	$6.60	$6.60	$5.50	$5.50
Est Beg Fund Bal	$21.34	$19.41	$17.53	$15.27	$13.77	$12.05	$10.74	$9.27
Use of Reserves	$1.93	$1.87	$2.27	$1.50	$1.72	$1.88	$0.90	$0.91

FIRST 5 SAN FRANCISCO
CHILDREN AND FAMILIES COMMISSION

EFFORTS TOWARD EQUITY

- Ongoing and Emergent Needs:
  - Inclusion of Children with Special Needs
  - Dual Language Learners and Teachers
  - Focus on Birth to Three Year Olds and their Families
- Efforts
  - National Equity Project
  - Inequity in Birth Outcomes Project with DPH
  - SF Inclusion Network
  - Dual Language Demonstration Sites
  - Quality Enhancement Sites – Mission, Bayview, Vis Valley
  - Intensive Family Resource Centers

FIRST 5 SAN FRANCISCO CHILDREN AND FAMILIES COMMISSION

Office of the Treasurer & Tax Collector

BUDGET PRESENTATION

JUNE 20, 2013

Mission & Responsibilities

- Collection of Taxes & Other Revenue
  - Billions of Dollars Annually
  - Millions of taxpayer interactions in person, via phone, and online
- Conservation & Oversight of City Funds
  - Over $6 billion in Pooled Investment Fund – and growing
  - Citywide banking relationships and services, including regulatory compliance
- Office of Financial Empowerment
  - Kindergarten to College
  - Bank on San Francisco
  - CurrenC SF
  - SF Smart Money Network

MISSION

- Facilitate voluntary compliance with the tax laws of the City and County of San Francisco by simplifying all processes and procedures and by providing efficient customer service.
- Collect all taxes and fees due and owing to the City.
- Conserve all City funds, prudently investing the monies to achieve maximum yield, low risk and high liquidity.

Overview of FY12-13

- Business Tax
  - AAO and ASO amendment approved in Feb. to enable ramp up for Gross Receipts
  - Payroll expense tax exclusions (Central Market, IPO, Net New Payroll Expense)
  - Residential Parking Tax Simplification
- Property Tax & License
  - Increase in refunds due to large volume of downward assessments
  - Consolidation of the License Bills
- Taxpayer Assistance
  - Consolidated all customer service to 311
- Office of Financial Empowerment
  - Full scale implementation of Kindergarten to College
- Collections
  - Increase in delinquent collections
- Cashier & Operations
  - Greater online payments and tax filings
  - Development of new Cashier system

Budget & FTE Changes

FY12-13	FY13-14	FY14-15
29,432,681	35,529,306	39,564,812

FY12-13	FY13-14	FY14-15
201.74	212.81	218.92

- Gross Receipts: Positions, Workorders and Project based funding
- Grants: New grant dollars for Office of Financial Empowerment
- Delinquent revenue enhancement: Summary Judgments
- Right sizing organization: Reduced attrition to meet increased volume of work and legislative changes
- Workorders: Superior Courts, Moscone Expansion District, Public Utilities Commission

Gross Receipts - Detail

All businesses will experience change with Business Registration in April

Majority of businesses will be affected by the change from prepayments of Payroll Expense Tax to Quarterly Progress Payments – March 2014

Anticipate a conservative estimate of a 300% increase in taxpayer assistance volume

Strong leadership is in place for Gross Receipts

Hiring clip is picking up

Development is progressing – first phase of data has been migrated and discovery and requirements for Gross Receipts tax filing is underway

Public outreach and communications timed to ease taxpayer confusion and increase compliance

*Gross Receipts costs are calculated as part of the tax rate

Overtime Management

11-12 Actuals	Balance	12-13 Actuals to date	Balance to date	13-14
38,807	(8,564)	69,005	(38,762)	30,243

- FY13-14 budget proposes the following to remedy 1) add additional Sr. Personnel Analyst to pace of hires; 2) increase salary line item (reduce attrition) to hire fulltime positions rather than have OT and 3) automate some refunds to decrease manual processing

Socioeconomic Equity in the City of San Francisco

- Significant programming is innovated from the Office of Financial Empowerment to increase economic security for low-income and underserved communities.
- Flagship programs that were designed in collaboration with community partners are: Bank of San Francisco; Smart Money Network; Payday Plus SF; Kindergarten to College; CurrenC SF
- All programs materials (digital and non-digital) is available multi-lingual, including letters to parents in SFUSD public schools informing them of Kindergarten to College.
- Economic security is a major factor in San Francisco. San Francisco is a city of extreme asset and income inequality. According to CFED, 31% of San Franciscans live in asset poverty; Citywide, 45% of San Franciscans have subprime credit scores. Lack of access to high-quality, easily accessible financial education, planning and debt counseling is preventing our families from gaining financial security. Therefore, we are increasing even more targeted financial counseling projects
- Language Access Line is a primary vehicle for facilitating taxpayer inquiry through of customer care services

Fine Arts Museums of San Francisco

Two Museums

- de Young Museum established in 1895 and located in Golden Gate Park, rebuilt and re-opened in October 2005
- California Palace of the Legion of Honor established in 1924 located in Lincoln Park
- Over a century of public service in the arts

City Budget

- 26% of our Operating budget is supported by the City, over 50% is for Museum security services
- Public/Private employ 549 fulltime and part-time employees

Visitors

- Fiscal year 2013, the Museums expect over 1.5 million visitors of which 73% will enter free of charge
- Fiscal year 2014 we anticipate over 1.6 million visitors

Mission

Exhibitions

Fiscal Year 2013 Major Exhibitions:

- ***The William S. Paley Collection: A Taste for Modernism.*** A selection of major works from the Museum of Modern Art in New York
- ***Rudolf Nureyev: A Life in Dance.*** An exhibition dedicated to the life and work of the legendary dancer and choreographer.
- ***Royal Treasures from the Louvre: Louis XIV to Marie-Antoinette*** displaying some of the greatest decorative art objects from the royal collections many of which had never left the Louvre.
- ***Girl with a Pearl Earring: Dutch Paintings from the Mauritshuis.*** The exhibition featured 35 Dutch masterpieces including the centerpiece of the exhibition Vermeer's iconic *Girl with a Pearl Earring.* Over 315,000 visitors of which 75% were from outside the City.
- ***Rembrandt's Century*** drawing largely from the Fine Arts Museums' Achenbach Foundation for Graphic Arts
- ***Richard Diebenkorn, The Berkeley Years***
- ***Impressionists on the Water*** celebrating San Francisco's mounting of the America's Cup

1

DPH FY 13-15 Budget Oveview

Board of Supervisors – June 20, 2013

2

Budget Overview

DPH budget is $1.90 billion in FY 13-14 to increasing to $1.95 billion in FY 14-15

Major Service Areas include:

- San Francisco General Hospital
- Laguna Honda Hospital
- Community Oriented Primary Care
- Jail Health Services
- Health at Home
- Mental Health
- Substance Abuse
- Public Health

3

Most DPH services are focused on equity and increasing access

- Community Cultural Competency Task Forces
  - African American Health Leadership
  - Chicano/Latino/Indigenous Health Equity Group
  - API Health Equity Group
  - Filipino American Treatment Team
  - Youth Advisory Group
  - Bay Area Native American Coalition
  - Health Advocates
- On Site, Telephonic and Video Language Services supports over 180 language, including American Sign Language at SFGH, clinics, LHH and Jail Health

4

Programs that Promote Health Equity and Address Disparities

Health Initiatives focusing on African American Population

- Black Infant Health Program
- Trauma Informed Mental Health System
- Equity in Black Women's Health and Birth Outcomes Collaborative
- District 10 Wellness Collaborative
- Community Transformation Initiative ACTive Zones
- HEALZone
- Participation in SF HOPE

Other Programs which address disparities

- Women, Infants & Children Supplemental Nutrition Program (WIC)
- The Child Care Health Project
- Nurse Family Partnership
- Newcomers' Health Program

Major Drivers of Change In DPH's Budget

- Investments for the Affordable Care Act (ACA)
- Correction to historical structural shortfall
- FF & E for the New SFGH
- Negotiated Salary increases per labor agreements

Overview of ACA Impact on SFDPH

- Insurance Status
  - ↑ # of insured
  - ↓# of uninsured
- State and Federal Revenues
  - ↑ revenues for insured
  - ↓ revenue for uninsured
- Reimbursement Mechanism
  - ↑ capitated payments
  - ↓ fee-for-service payments
- Primary Care Capacity
  - Challenged to meet the demand
  - Additional capacity needed

Investing in DPH's Delivery System

- Creating an Office of Managed Care with enhanced data collection to improve outcomes and manage financial risk
- Strengthening Primary Care through better management and increased access to clinics with expanded hours
- Increasing Specialty Care staff to reduce wait times
- Implementing Phase II of Meaningful Use of Electronic Health Records

Realigning Services for Healthcare Reform

Reprogramming BHC – $8.1M annual savings

- Converts Skilled Nursing Facility into Residential Care Facility and 24 beds in the Mental Health Rehab facility to psychiatric respite beds
- Allows the department to better utilize facility and to create beds in short supply in San Francisco
- Staff will be reassigned - no loss of employment expected

Realigning Services for Healthcare Reform

Community Programs Competitive Selection Process - $17.6 M in annual savings

- DPH currently reviewing service delivery system
- Change effective in FY 14-15
- Goals are to realign services and maximize coordination across the department
- Sections participating in the RFP include:
  - Community Behavioral Health Services
  - Housing and Urban Health
  - HIV Health Services
  - HIV Prevention
  - Health Promotion and Prevention

Creating A Realistic Budget

- Structural Correction
  - $51 M in FY 13-14 and $54 M in FY 14-15 to correct for historical expenditure shortfalls
  - Additional revenues budgeted to offset GF impact
  - Expenditure budget now reflects current operating expenses
  - Adds permanent positions to reduce use of temps
  - Salary and position corrections are equivalent to 280 FTE
  - Department will have sufficient appropriation to for existing staffing levels

Other Major Changes

- New SFGH Rebuild – FF & E purchase
  - One-time expenses for FF & E $49 M in FY 13-14 and $55 M in FY 14-15
- Additional Federal Fund Losses
  - Mayor's Budget backfills prior year cuts to HIV programs, but new reductions have been announced.
  - Estimated $3.1 M in FY 13-14 and $4 M in FY 14-15 remaining (final award notification pending in HIV)
  - Additional reductions in TB Control

Legislation

1. Patient Rates
- Annual Update of Patient Rates
- Low Income/Medi-Cal/Safety Net patients not affected
- Vast majority to insurance companies

2. Grant Acceptance (on next weeks agenda)
- Approval of recurring grants
- Designed to avoids repeatedly bringing the same grants to Board for individual approval through accept and expend resolutions

City and County of San Francisco
Controller's Office

Public Education Enrichment Fund:
Annual Report for FY 2013-14

City and County of San Francisco
Controller's Office

Public Education Enrichment Fund

- Created in 2004
  - 1/3 to Children and Families Commission (First 5) for universal access to preschool
  - 1/3 to the San Francisco Unified School District for sports, library, arts and music programs
  - 1/3 to the San Francisco Unified School District, or in-kind services of equal value, for general education purposes.
- Expires at the end of FY 2014-15

City and County of San Francisco

Public Education Enrichment Fund

Fund Allocation for FY 2013-14	
Total Allocation*	$77,150,000

*Allocation is rounded to nearest ten thousandth

- Although there is a projected budgetary shortfall of $100 million or more for FY 2013-14, the Mayor has opted to fully fund PEEF.
- There are not State or City projected budgetary cuts to the School District or First 5 in FY 2013-14

City and County of San Francisco

Public Education Enrichment Fund

Children and Families Commission (First 5)

- FY 2013-14 Allocation: **$ 25,720,000**
- PEEF Reserve Fund balance: $6,600,000
- First 5's proposal meets the requirements and intended uses of the charter
- Provides preschool reimbursements for 3,500 children and other services such as classroom quality improvements and health screenings.

City and County of San Francisco
Controller's Office

Public Education Enrichment Fund

San Francisco Unified School District

Unified School District Contribution FY 2013-14	
Cash Allocation	$47,450,000
In-kind Contribution*	$3,986,000
Total Contribution	**$51,430,000**

*In-kind contribution represents 7.75% of the total contribution

- Unified School District's proposal meets the requirements and intended uses of the charter
- Provides funding for hundreds of staff, equipment and materials, and professional development.

City and County of San Francisco
Controller's Office

Public Education Enrichment Fund

Total City Contribution to Unified School District FY 2013-14	
Direct Appropriation*	$47,450,000
In-kind Contribution (substitute for PEEF cash allocation)	$3,986,000
Additional In-kind Services	$24,272,000
Total City Contribution	**$75,708,000**

*Includes PEEF cash allocation and allocation for County Education Services

City and County of San Francisco

Public Education Enrichment Fund

- The Controller's Office recommends approving San Francisco Unified School District's and First 5 San Francisco's expenditure plans for FY 2013-14
- The Unified School District is introducing new performance measures. While First 5 is not updating their formal performance measures, they have been taking part in other activities to track program outcomes.
- The Controller's Office will conduct a complete analysis of the outcomes of programs funded through the Public Education Enrichment Fund by December 31, 2014

DEPARTMENT
of
CHILD SUPPORT SERVICES

BUDGET PRESENTATION

to

SAN FRANCISCO BOARD OF SUPERVISORS

BUDGET AND FINANCE COMMITTEE

FY2013-2014 and FY2014-2015

Putting San Francisco Families FIRST

- Our Vision: Children can count on their parents for the financial, medical and emotional support they need to be healthy and successful.
- Our Mission: To empower parents to provide economic support for their children by furnishing child support services in the form of location of absent parents, establishment of paternity and support obligations and enforcement of support obligations, thereby contributing to the well-being of families and children.

Putting San Francisco Families **First**

District	Caseload	% of Total Caseload	Money to Families
1	285	2%	437,269
2	570	4%	874,537
3	855	6%	1,311,806
4	285	2%	437,269
5	2,565	18%	3,935,417
6	1,710	12%	2,623,611
7	570	4%	874,537
8	285	2%	437,269
9	1,282	9%	1,967,709
10	3,990	28%	6,121,760
11	1,852	13%	2,842,246
	14,249	**100%**	**$21,863,429**

Federal and State Revenue for FY14 and FY15

	FY 2013	FY 2014	FY 2015
	Current Budget	Proposed Budget	Proposed Budget
State Funding – 34%	4,368,486	4,446,307	4,420,277
Federal Funding – 66%	8,480,001	8,828,674	8,778,146
Funding Total	12,848,487	13,274,981	13,198,423

Major Change Drivers:

FY 2014

State restored ongoing baseline funding for the department's operational program $349,323

FY2015

Department of Labor grant funding is reduced by $182,622 to reflect completion of random assignment duties.

Projected Expenditures for FY14 and FY15

	FY 2013	FY 2014	FY 2015
	Current Budget	Proposed Budget	Proposed Budget
Salaries	6,721,591	6,839,338	6,656,505
Fringe Benefits	4,192,066	4,023,595	4,200,630
Non-Personnel Services	1,374,677	1,585,307	1,518,579
Materials & Supplies	96,669	232,615	155,636
Services of Other Depts.	873,304	1,043,175	933,500
Recovery from Other Depts.	(409,820)	(449,049)	(266,427)
Expenditure Total	12,848,487	13,274,981	13,198,423

Maintaining direct services to customers

	FY 2013	FY 2014	FY 2015	Change
Dept - CSS	Bud FTEs	Bud FTEs	Bud FTEs	Bud FTEs
Position Count	106.0	103.0	103.0	(3.0)

Cultural Competency and Accessibility

- Diversity within the department

White	Black	Hispanic	Asian	Filipino
17%	27%	26%	19%	12%

- Language Access – 100%
  - Bilingual caseworkers – 43%
  - (Spanish 77%, Chinese/Cantonese/Mandarin 23%)
- Outreach Materials translated into Spanish and Chinese
- State Language Line for all other languages (incl. Tribal)
- Hearing Impaired – TTY Lines
- Google Translator on our website (70 languages)

SCORE Initiatives – Helping Parents - **S**upport **C**hildren through **O**pportunities, **R**esources and **E**mployment Programs

- EPIC (Enhanced Parental Involvement Collaborative)
- POP (Paternity Opportunity Program)
- EPCOT (Enhancements for Performing Community Outreach and Tracking)
- CNET (Custodial and Noncustodial Parent Employment and Training)
- COAP (Compromise/ Forgiveness of Arrears Program)
- Project ED (Assist clients obtain GED/High School Diplomas)

54438

SCORE Initiatives - continued

- County Jail Outreach -as of May 2013, 3,237 Referrals and associated balances $20,037,765
- Enhanced Transitional Jobs Demonstration (ETJD)
- Family Violence Initiative – Safe collection of child support
- Collaboration with the Mayor's Office - Interrupt, Predict and Organize (IPO)
- Co-Location with Adult Probation and Human Services Agency
- Veterans Outreach – Veteran and Military Liaison Network

5439

Federal Performance – How did we measure up in FFY2012?

Economic Self Sufficiency of Single Parent Families	State Average	San Francisco	State Ranking
Collection (Current Support)	61%	71%	5
Collection (Arrears)	64%	70%	6

Data based on a federal fiscal year ending September 30, 2012

DCYF

Department of Children, Youth & Their Families

Proposed
FY2013-2014 and FY 2014-2015 Budgets

Budget and Finance Committee
June 20, 2013

www.dcyf.org

DCYF: A National Model of Service to the Community

The Children's Amendment

- o Created in 1991; reauthorized in 2000; sunset in 2016
- o Set aside of Property Tax revenue (3¢ of $100)
- o Created a Children's Baseline of services
- o Guarantee funding for children services (0-17 yrs old)

Rigorous and inclusive 3 year planning cycle

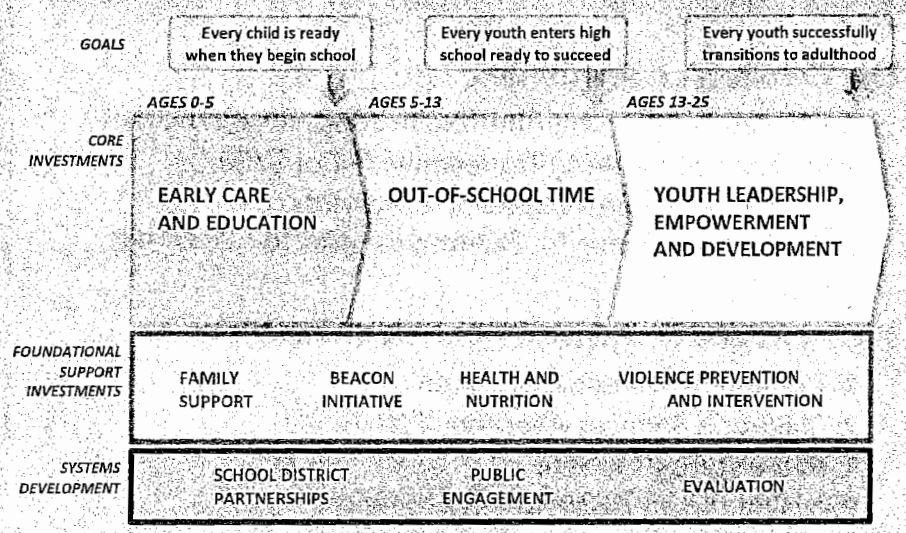
- o Community Needs Assessment
- o Children's Services Allocation Plan (CSAP)
- o Request for Proposals
- o Evaluation and assessment of services

DCYF Goals

Children and youth are:

- Healthy
- Ready to learn
- Succeeding in school
- Living in safe, supported families and viable communities
- Contributing to the development and vitality of San Francisco

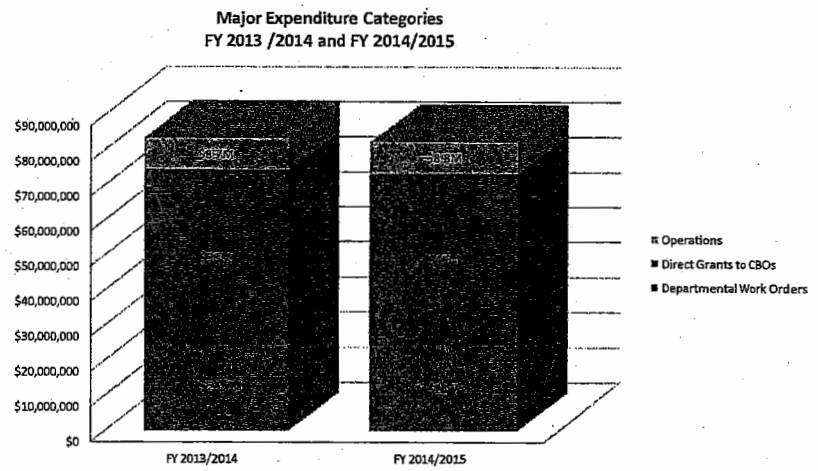
DCYF Investment Priorities (FY13-16)



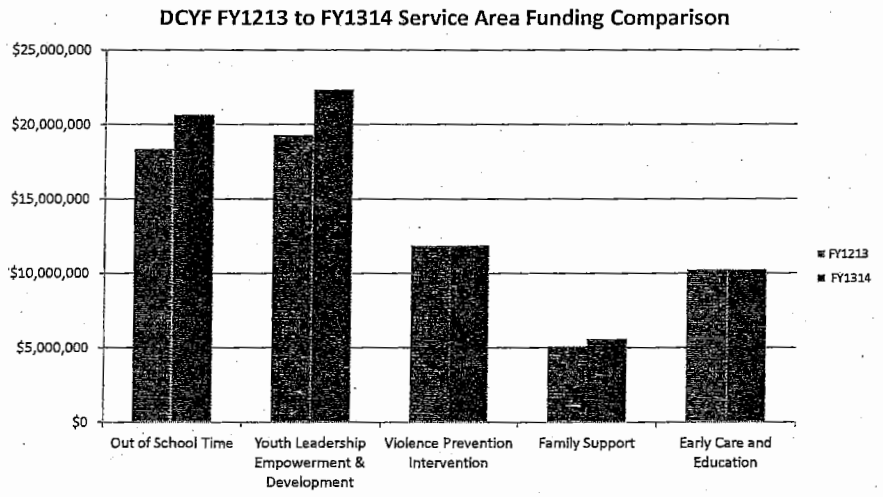
Total Budget

	FY 12-13 Budget	Proposed FY 13-14	Proposed FY 14-15
Children's Fund	42.39	49.56	49.18
General Fund	29.63	29.58	29.11
Grants	4.8	4.33	4.22
SFUSD Transfer	46.40	60.60	49.19
Total	**123.22**	**144.07**	**131.70**
Less SFUSD Transfer	-46.40	-60.60	-49.19
Department Total	**76.82**	**83.47**	**82.51**

Major Expenditure Categories



Service Area Funding Comparison



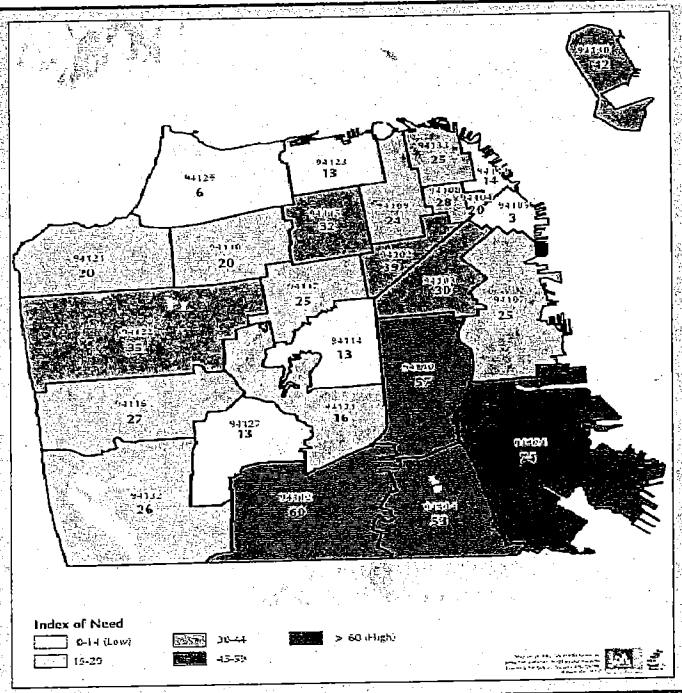
Major Budget Changes

- The largest change in the department's budget is the $14M increase in SFUSD funds to fully fund Prop H.
- Over $7M Children's Fund growth is reflected in the following department budget changes.
  - $4.5 M in grants to Community Based Organizations including $1M of new funding for Summer Jobs+.
  - $1.1M increase in work orders to other city departments to continue to partnership to provide services to children and their families.
  - $ 793,000 increase in professional/specialized service contracts to fund evaluation, capacity building /technical services and online Contract Management System(CMS) contracts.
  - $734,000 increase in Salaries/Fringes to provide needed support to department's evaluation/capacity building, youth leadership and development and education initiatives.

Major Departmental Initiatives

- SFUSD partnership
  - Bridge to Success
  - LGBTQQ Leadership and Ally Program
  - YWD High School Partnership
  - English Learner Leadership Program
- Summer Jobs +
  - 6000 training and employment opportunities for youth this summer
  - Prioritizing disconnected youth
- Summer Programming/Summer Lunch
  - >200,000 meals this summer
  - Partnering with SFPL to serve lunches at their branch

Additional Information



2011 Index of Need

Target Populations

CITYWIDE / UNIVERSAL NEED	• All San Francisco children, youth & families
CONCENTRATED NEED	• Neighborhoods where need is concentrated • Racial and ethnic groups with disproportionate need
IDENTIFIED RISK FACTORS	• At-risk children, youth & families o Poverty o Under-housed o Undocumented o English Learner o Teen parent o LGBTQQ o Special needs o Public Housing o Mental health needs, incl. substance use, depression/anxiety o Academic under-performance or disconnected from school • In-risk children, youth & families o Exposure to violence, abuse or trauma o Serious mental health needs, incl severe depression/ suicidal ideation o Chronic truancy o Negative street associations o Systems involvement (e.g., criminal justice)

DCYF 2013-2016 RFP Process

for
Budget and Finance Committee
June 21, 2013

Introduction

4 Questions Received

- Explain the General Strategy & Vision for Allocating Funds Overall. What is the Funding Model?
- What Guidelines are shared with CBO's during the RFP Process?
- Detail Where Students Live vs Where Programs are Located. Student's Home Zip Code vs Programs' Districts
- Explain OST & Summer Programming Application Process. What was communicated to the CBOs? What is the Process Now?

1

GUIDING PRINCIPLES

BUILD ON WHAT'S WORKING

Maintain existing goals | Build on the foundation of core investments | Refine and improve strategies

DRAW ON AVAILABLE DATA TO ILLUMINATE AREAS OF GREATEST NEED

Understand need by age, neighborhood, and special challenges

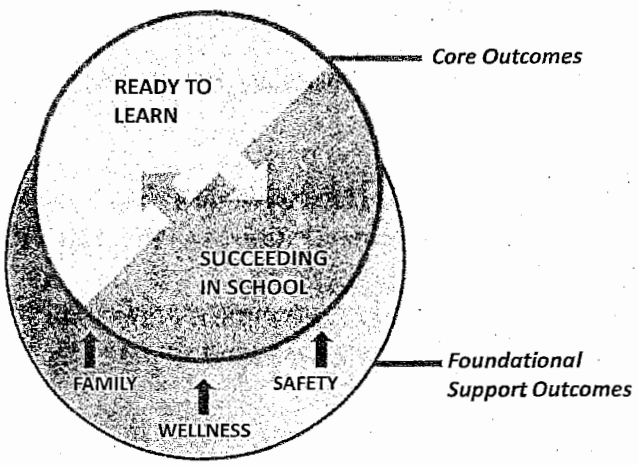
CHAMPION STRATEGIES THAT ADVANCE KNOWN BEST PRACTICES

Build on DCYF, SFUSD, partner agency and CBO experience | Learn from national trends and innovations

FOCUS RESOURCES FOR MAXIMUM LEVERAGE AND IMPACT

Align with and complement the resources of our partners | Increase operational efficiency and strategic impact

We reaffirm the Department's commitment to our twin core outcomes focused on learning and school success, while recognizing that a wide range of supporting outcomes are preconditions that make educational attainment possible



INVESTMENT PHILOSOPHY AND INTENDED OUTCOMES (Presented @ March 2012)

Our strategies are designed to work sequentially to achieve developmentally meaningful outcomes, from birth through the transition to adulthood

	AGES 0-5	AGES 5-13	AGES 13-25
GOALS	Every child is ready when they begin school	Every youth enters high school ready to succeed	Every youth successfully transitions to adulthood
CORE INVESTMENTS	EARLY CARE AND EDUCATION	OUT-OF-SCHOOL TIME	YOUTH LEADERSHIP, EMPOWERMENT AND DEVELOPMENT
FOUNDATIONAL SUPPORT	FAMILY SUPPORT	BEACON INITIATIVE	HEALTH AND NUTRITION / VIOLENCE PREVENTION AND INTERVENTION
SYSTEMS DEVELOPMENT	SCHOOL DISTRICT PARTNERSHIPS	PUBLIC ENGAGEMENT	EVALUATION

4

INVESTMENT PHILOSOPHY AND INTENDED OUTCOMES (Presented @ March 2012)

We are committed to investments that support all San Francisco children, youth & families, while focusing specialized interventions to help those who are most at risk

CITYWIDE / UNIVERSAL NEED	▪All San Francisco children, youth & families		
CONCENTRATED NEED	▪Neighborhoods where need is concentrated ▪Racial and ethnic groups with disproportionate need		
IDENTIFIED RISK FACTORS	▪At-risk children, youth & families o Poverty o Under-housed o Undocumented o English Learners o Teen parent o LGBTQ o Special needs	▪At-risk children, youth & families o Mental health needs, incl. substance use, depression/anxiety o Academic/order performance or disconnected from school	▪At-risk children, youth & families o Exposure to violence, abuse or trauma o Serious mental health needs, incl. severe depression, suicidal ideation	▪At-risk children, youth & families o Chronic truancy o Negative peer associations o System involvement (e.g. criminal justice)

5

RFP PROCESS

INFORMATION SHARED WITH APPLICANTS @ 2 PRE-PROPOSAL CONFERENCES

- Requirements for City Funding
- Budget Guidelines
- Scoring & Decision Process
- Strategies-Specific Guidelines & Population and/or Neighborhood Priorities
- Process for Submitting Application Online

- Q&A, and all FAQ and Other Guidelines Posted @ www.dcyf.org

6

GUIDELINES SHARED WITH CBO DURING RFP

Decision Process – Similar to 2010-2013 RFP

- Each proposal was scored by 3 Community Reviewers

- Reviewer scores were adjusted to account for differences among reviewers (no proposals were adversely affected by the adjustment process)

- Neighborhood need score was assigned to each proposal in a funding strategy that prioritized high need neighborhoods.

- Proposals with a minimum reviewer score of 75 or a minimum reviewer score of 65 and a need score of at least 75 advanced for funding consideration.

7

GUIDELINES SHARED WITH CBO DURING RFP

Decision Process – internal review & selection

- Information weighed during the Internal Review & Selection process included:
  - Extent to which a proposed program met the priorities and program requirements outlined in RFP
  - Strengths and weaknesses of proposals with respect to program design
  - Past performance of current grantees
- Analysis of decisions was conducted to surface neighborhood or service gaps.
- In cases where gaps were identified, all proposals that could potentially address the gap were reviewed, including proposals that did not make score or neighborhood need cutoff.

8

GUIDELINES SHARED WITH CBO DURING RFP

Decision Process – final numbers (excluding ExCEL)

Complete Decision Making Process Posted at:
http://www.dcyf.org/modules/showdocument.aspx?documentid=689

498 Proposals Received

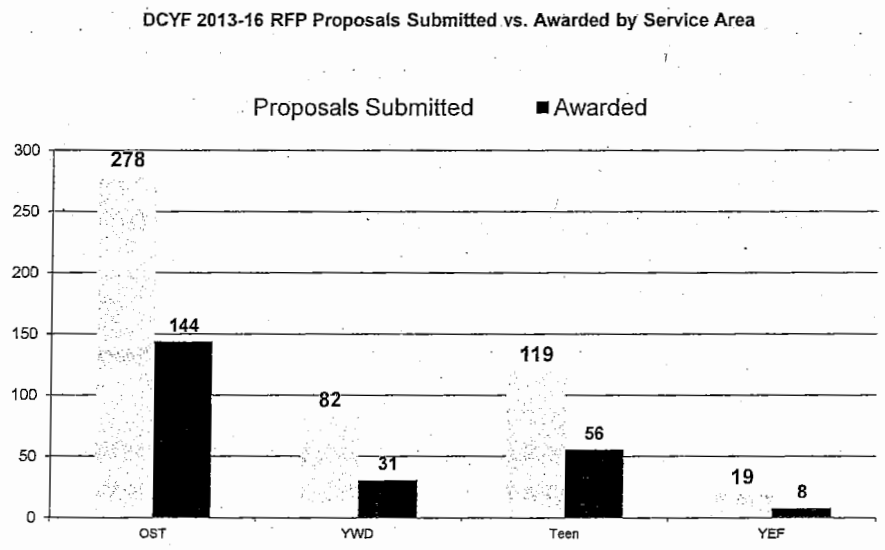
Some funding strategies, priority neighborhoods, and/or target populations had significantly more proposals and were more competitive

285 proposals advanced based on reviewer score alone or combined reviewer score and neighborhood need score

239 proposals awarded funding

9

RFP AWARDS DISTRIBUTION BY DISTRICT & STRATEGIES



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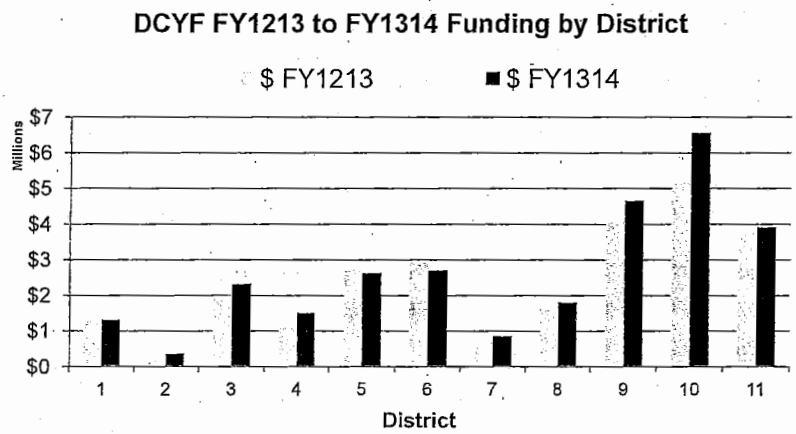
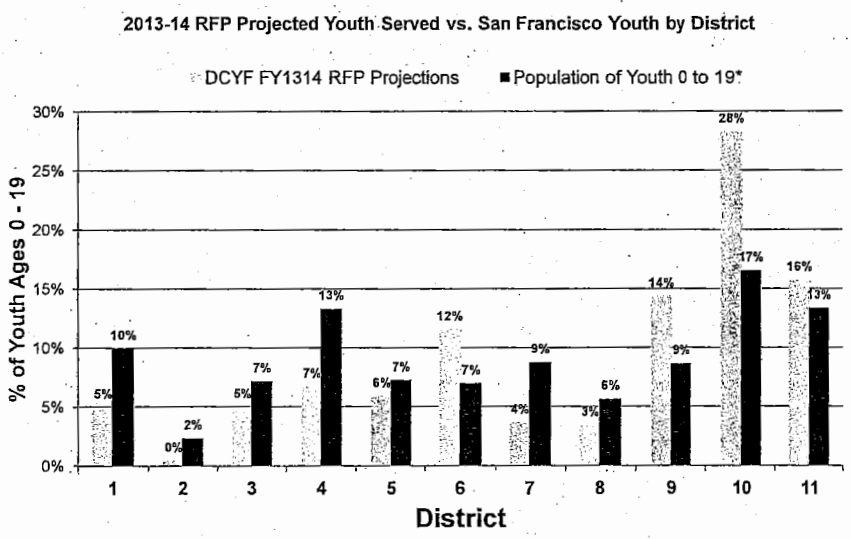
RFP AWARDS DISTRIBUTION BY DISTRICT & STRATEGIES



City Wide Funding	
FY1213	FY1314
22,223,088	23,939,097

11

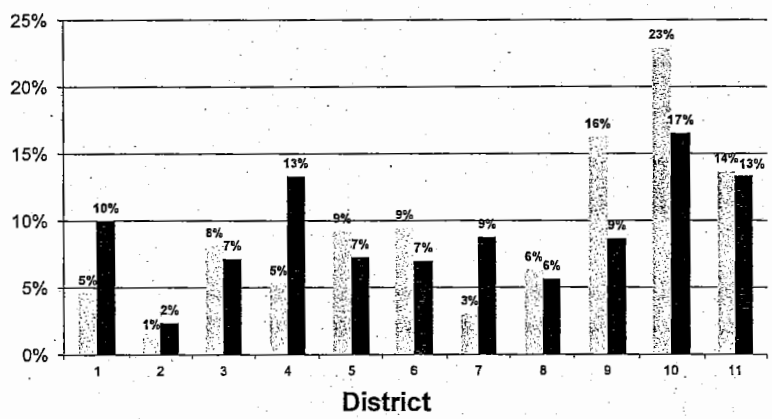
RFP AWARDS DISTRIBUTION BY DISTRICT & STRATEGIES



* District Population calculated using Zipcode data from Profile of General Population and Housing Characteristics: 2010 Census Summary File 1

12

RFP AWARDS DISTRIBUTION BY DISTRICT & STRATEGIES



* District Population calculated using Zipcode data from Profile of General Population and Housing Characteristics: 2010 Census Summary File 1

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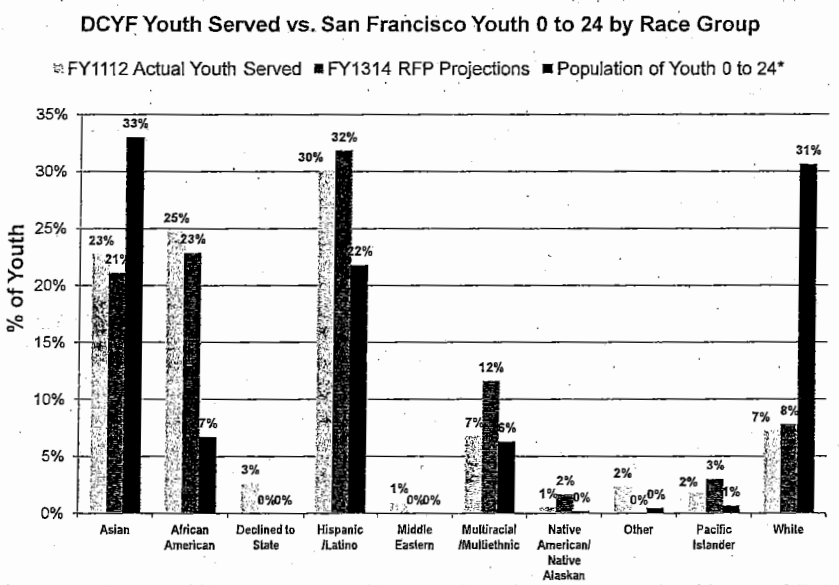
RFP AWARDS DISTRIBUTION BY DISTRICT & STRATEGIES

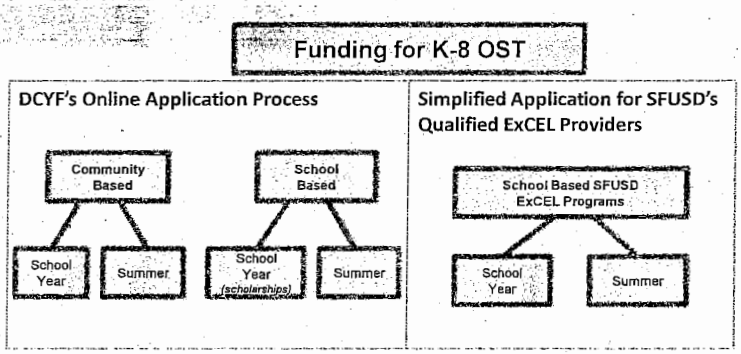


* Source of Population Data : —individual years of age to 99 years old, 100-104, 105-109, 110+ by non-Hispanic races and Hispanic by gender for California and counties from the 2010 Census, Summary File 1.

14

K-8 OST GRANTS

Streamlined Application Process



- SFUSD ExCEL programs only receive "seed" funds from CA Dept of Education and the City provides matching funds through DCYF grants
- DCYF's matching funds for SFUSD's ExCEL program help to alleviate wait list at ExCEL programs by funding an additional 1,400 slots

15

K-8 OST Grants

Guiding Principle for K-8 OST Grant Making:

• As with last funding cycle, DCYF funded school year separate from summer to targeted funding to programs that can offer 8-hr daily programming for the duration of the summer to meet working families needs.

•As with last funding cycle, DCYF's OST grants are based on a cost estimate that was developed in partnership with local OST providers and benchmarked by national research that accounts for local cost of living

•For programs who are currently funded by DCYF, 2013-16 grant amounts were determined based on number of youth served in previous funding cycle.

•The number of applications received for comprehensive Community-Based and Summer programs far exceeded available funds.

Allocations Summary

Strategy	Target / Priority Populations	Brief Description	Funding Range
OUT OF SCHOOL TIME SERVICE AREA			
Strategy OST 1: Comprehensive K-8 Community-Based Afterschool	Students in kindergarten through eighth grade with priority for low-income youth living in the following zip codes: 94102, 94103, 94110, 94112, 94124, 94134 (zip codes identified as having the highest program need based on DCYF's Index of Need).	Comprehensive afterschool programs provide structured academic support, skill building, physical/recreation, and, for middle school students, leadership development activities that map to grade-level-appropriate learning goals. Comprehensive afterschool programs operate after the instructional day to meet the needs of elementary school and middle school youth and their families.	$3,600,000 - $4,000,000
Strategy OST 2: Comprehensive K-8 School-based Before and Afterschool Scholarships	This funding will target those youth in need of financial assistance to attend fee-based comprehensive before- and afterschool programs that are either (a) not school-district-sponsored programs on SFUSD school sites serving K–8 youth or (b) at private schools.	Comprehensive afterschool programs provide structured academic support, skill building, physical/recreation, and, for middle school students, leadership development activities that map to grade-level-appropriate learning goals. Comprehensive afterschool programs operate after the instructional day to meet the needs of elementary school and middle school youth and their families.	$500,000 - $900,000
Strategy OST 3: Comprehensive K-8 Summer Learning Programs	Students in kindergarten through rising eighth graders with priority on youth living in the following zip codes: 94102, 94103, 94110, 94112, 94124, 94134 (zip codes identified as a priority for services based on DCYF's Index of Need). Priority will be given to applicants that foster continuity of youth's relationships and skill building by continuing to serve generally the same summer population year-round through additional comprehensive afterschool services.	Comprehensive summer programs provide structured academic support, skill building, physical/recreation, and, for middle school students, leadership development activities that map to grade-level-appropriate learning goals.	$2,400,000 - $2,900,000
Strategy OST 4: Specialized K-8	Priority will be given to programs proposing to serve youth in kindergarten to eighth grade who do not attend comprehensive afterschool or summer programs, and are living in poverty or involved with the special education, foster care, child welfare, or public housing systems.	Specialized extracurricular services offer participants a curriculum-based specific sequence of activities designed to enhance the educational attainment of youth participants by developing one or more specific 21st-century skills and competencies. Proposed Programs must offer services during the out of school time only. No services can be delivered during the instructional school day.	$450,000 - $577,500

Strategy OST 5: Specialized K-8 Assigned	K–8 youth from low-income families attending comprehensive afterschool or summer programs that do not offer comparable specialized services	Specialized services offer participants a curriculum-based sequence of activities designed to enhance the educational attainment of youth participants by developing one or more specific 21st-century skills and competencies. Specialized providers funded by this strategy are restricted to delivering services to DCYF-approved comprehensive afterschool and summer programs. DCYF will identify priority comprehensive afterschool and summer sites that are interested and suitable as partners.	$500,000 - $922,500
Strategy OST 6: SF Team New Sites	Priority will be given to community-based programs that serve youth in kindergarten to eighth grade and school-based programs that serve youth in kindergarten to fifth grade or kindergarten to eighth grade who are designated as scoring "below basic" in school-administered standardized reading tests and youth designated as English learners. Proposed Programs that only serve middle school students are not eligible.	SF TEAM is an out of school time learning initiative focused on helping programs infuse literacy throughout their programs and to institutionalize that focus on literacy. SF TEAM aims to positively impact youths' literacy skills and academic performance by infusing literacy activities into afterschool and/or summer programs.	$240,000 - $360,000
Strategy OST 7: Science, Technology, Engineering, and Math (STEM) Infusion	OST *providers* who work with 6-8 graders, especially those who are struggling academically or score "below basic" in school-administered standardized math or science tests.	The STEM Infusion Program will utilize one to two lead agencies to each work with cohorts of 8–10 OST program providers that work primarily with middle school students. Because STEM covers a wide range of topics, OST providers who participate in the STEM Infusion Program must be able to demonstrate ability to integrate math and at least one of the other STEM concentrations (science, technology, or engineering) into their programs.	$200,000 - $250,000

Strategy	Target / Priority Populations	Brief Description	Funding Range
YOUTH LEADERSHIP, EMPOWERMENT, AND DEVELOPMENT SERVICE AREA			
YOUTH EMPOWERMENT FUND STRATEGIES			
Strategy Y-LEAD 1: Youth Empowerment Fund: Youth-Led Organizing	Youth ages 13 to 17 at the time of enrollment.	Programs under this strategy will create an innovative and effective youth-organizing program that allows youth to lead campaigns that engage larger communities throughout San Francisco with the purpose of addressing a community need and creating impactful community change.	$322,000 - $378,000
Strategy Y-LEAD 2: Youth Empowerment Fund: Youth-Led Philanthropy	Youth ages 13 to 17 at the time of enrollment.	Programs under this strategy will create an innovative and effective youth philanthropy program that successfully engages youth from all parts of San Francisco and reflects the city's diversity at all levels of the program.	$368,000 - $432,000
SPECIALIZED TEEN STRATEGIES			
Strategy Y-LEAD 3: Specialized Teen	Youth ages 13 to 17 including students in grades 8-12.	Specialized Teen programs provide a structured, progressive series of activities and experiences that help teens obtain social, emotional, ethical, physical, and cognitive competencies.	$2,225,000 - $3,010,000
Strategy Y-LEAD 4: English Learner Leadership	SFUSD high school students who are newcomers (arrived within the last two years) and English Learners at Newcomer Pathway sites, including Lincoln, Galileo, Washington, Mission, Marshall, and SF International.	The English Learner Leadership Program (ELLP) must offer sequenced activities with specific skill-building goals and utilize a curriculum that trains and offers experiences to increase academic success and leadership development while increasing English fluency.	$250,000
Strategy Y-LEAD 5: LGBTQQ Leadership and Allyship Program	Target A: Students at Aptos, Denman, and Presidio Middle Schools. Target B: School site staff who work with Target A.	The LGBTQQ Leadership and Allyship program is a pilot program aimed at building leadership and allyship among SFUSD middle school students, faculty, and staff to create safer and supportive environments that promote acceptance of LGBTQQ youth.	$150,000 - $250,000
Strategy Y-LEAD 6: Summer Transitions	Rising 9th and 10th graders who are struggling academically *and* attending summer school as determined by SFUSD, including students with D–F grades, low attendance, and English Language Learners.	The summer transition program is intended to complement academic instruction during SFUSD's summer school session through workshops, coaching, and activities that enhance participants' success in school and reengage their interest in learning. The program will be based at designated summer schools and work with DCYF and SFUSD to secure on-site classroom and program space to deliver services.	$250,000 - $500,000

Strategy	Target / Priority Populations	Brief Description	Funding Range
YOUTH WORKFORCE STRATEGIES			
Strategy Y-LEAD 7: Youth Workforce Development	Youth ages 14 to 18 who are in high school, with a priority of serving SFUSD students that are in the Special Education system, and youth with traditional barriers to employment including: placement in group or foster care; being homeless or under-housed; English language learners; having disabilities, or being teen parents.	Youth Workforce Development (YWD) programs help prepare youth with the knowledge, skills, abilities, and experiences that will prepare them for the world of work. Through an integration of a formal curriculum, program approach (culture, rules, expectations, etc.), and a range of work-based learning opportunities, youth develop the skills and competencies needed for future workforce success, including job-seeking and job-keeping skills.	$1,900,000 - $2,200,000
Strategy Y-LEAD 8: Youth Workforce Development - High School Partnerships	Cohorts of students who are under-credit and/or at-risk of not graduating on time, and who are enrolled in an SFUSD school identified by school staff as potentially benefitting from this programming. Funded agencies must partner with one of the following public schools: Downtown High School, Ida B. Wells Continuation High School (focusing on Culinary Arts/ Hospitality), Independence High School, or John O'Connell High School (focusing on Building Trades, BioTech or other mutually agreed-upon industries)	YWD High School Partnerships provide opportunities for students at targeted SFUSD high schools who can benefit from work-based learning experiences that provide relevance to the school day and motivation to complete their education. School site staff will work closely with funded programs to help ensure the work-based learning opportunities align to students' school-day curricula and support the development of college and career readiness skills.	$620,000 - $800,000
Strategy Y-LEAD 9: Youth Workforce Development for Justice System Involved Youth	Youth ages 14 through 21 years old who are or have been engaged with the juvenile or adult justice systems or those identified as in need of these services by the Community Assessment and Referral Center (CARC).	DCYF seeks to fund two types of program models to function as a coordinated system for workforce development: *Referral Coordinator(s):* (1–2 agencies) to serve as an intermediary between direct service providers and the juvenile and/or adult justice systems, providing an initial assessment of youth's readiness and connection to appropriate and available direct service providers. *Direct Service Providers:* (7–8 agencies) to provide services that will help prepare youth with the knowledge, skills, abilities, and experiences that will prepare them for the world of work.	$2,100,000 - $2,500,000

Strategy Y-LEAD 10: Career Awareness	Youth ages 13 to 17 with a priority for youth with traditional barriers to employment, particularly SFUSD students in alternative schools and youth without right-to-work documents at Marshall, Civic Center, Wallenberg, Mission, O'Connell, Burton, Lincoln, and ISA.	Career awareness programs provide youth with the opportunity to explore fields of interest related to their career goals and/or academic learning. While not necessarily tied to a placement or work-based learning experience, this strategy seeks to provide youth with the opportunity to begin developing the knowledge, skills, and abilities to explore various careers, develop career goals, and create plans to attain those goals.	$450,000 - $550,000
Strategy Y-LEAD 11: Creating and Managing Private Sector Opportunities	"Job-ready" youth ages 16 to 21 with a priority for young people exiting publicly funded youth workforce development programs. Additionally, although any youth may be placed into an opportunity at any time of the year, the program must prioritize developing placements for youth ages 16 to 18 during the summer.	An intermediary to develop and manage relationships with private sector employers to help young people who have received training from publicly funded youth workforce development programs transition into an unsubsidized placement or job, as well as engage employers in supporting YWD programs through the provision of quality work-based learning opportunities.	$225,000 - $275,000

VI. SELECTION

Upon submission, DCYF staff will review all proposals to ensure they meet minimum eligibility requirements. Proposals that do not meet minimum eligibility requirements will not be forwarded for review and applicants will be notified.

Awards are based on Community Scoring and Department Evaluation. Announced awards are subject to verification of requirements and contract negotiation.

COMMUNITY SCORING

All applications meeting minimum eligibility requirements will be read and scored by a panel of community members with experience in the respective service areas. Each will be familiar with the goals, identified community needs, and desired outcomes presented in this RFP. Community members will score all proposals using a rating system provided by DCYF. A breakdown of total possible points by strategy is provided in the table below under the Scoring by Strategy section.

Any attempt by an applicant to contact a member of the community scoring panel during the proposal review process may result in the elimination of that proposal from consideration.

DEPARTMENT EVALUATION

DCYF will determine the final selection of awards for the strategies it will fund based upon:

- Community Scoring. The final community score is the average score from all reviewers for each proposal.
- The extent to which the Proposed Program sufficiently serves the target populations & neighborhoods established by the CSAP.
- The extent to which the Proposed Program meets the qualifications listed in each strategy.
- The extent to which the Proposed Program helps to provide valuable services for children, youth, and their families throughout San Francisco.

Current DCYF-funded Programs: The program's past performance for fiscal years 2010-2013 will be taken into account during the selection process.

Non-currently DCYF-funded Agencies: As part of the proposal review process, DCYF staff may conduct program site visits and interviews for programs not currently funded by DCYF. These visits and/or interviews will only be scheduled on submission of a competitive proposal. Site visits or interviews will be scheduled in February and early March 2013.

SCORING BY STRATEGY

Each proposal may receive up to 100 points. Below is a breakdown of the total points by section for each strategy. Some sections of the proposal, such as Projected Service Projections and Budget will not receive a score; however, the reviewer will use the information provided in these sections in their overall assessment of the proposal.

Point Distribution by Strategy						
Strategy #	**Y-Lead Strategy Names FY 13-16**	**Agency**	**Target Population**	**Program Design**	**Staff Profile**	**Total Score**
1	Youth Empowerment Fund: Youth Led Organizing	16	5	65[1]	14	100
2	Youth Empowerment Fund: Youth Led Philanthropy	16	5	65[2]	14	100
3	Specialized Teen	16	5	65	14	100
4	Specialized Teen - English Learner Leadership	16	5	65	14	100
5	Specialized Teen - LGBTQQ Leadership & Allyship Program	16	5	65	14	100
6	Summer Transitions	16	5	65	14	100
7	Youth Workforce Development	16	5	65	14	100
8	Youth Workforce Development - High School Partnerships	16	5	65	14	100
9	Youth Workforce Development for Justice System Involved Youth-Direct Service	16	5	65	14	100
9	Youth Workforce Development for Justice System Involved Youth-Coordinator	16	5	65	14	100
10	Career Awareness	16	5	65	14	100
11	Creating and Managing Private Sector Opportunities	16	5	65[3]	14	100
Strategy #	**OST Strategy Names FY 13-16**					
1	Comprehensive K-8 Community-Based Afterschool	16	5	65	14	100
2	Comprehensive K-8 School-Based Before and Afterschool Scholarships	16	5	65	14	100
3	Comprehensive K-8 Summer Learning Programs	16	5	65	14	100
4	Specialized K-8	16	5	65	14	100
5	Specialized K-8- Assigned	16		70	14	100
6	SF Team New Sites	16	5	65	14	100
7	Science, Technology, Engineering, and Math (STEM) Infusion	16		70[4]	14	100
[1]15 of the Program Design points are designated to Youth Participation questions						
[2]10 of the Program Design points are designated to Youth Participation questions						
[3]10 of the Program Design points are designated to Agency Capacity questions						
[4]28 of the Program Design points are designated to Agency Capacity questions						

Allocations Summary

Strategy	Target / Priority Populations	Brief Description	Funding Range
OUT OF SCHOOL TIME SERVICE AREA			
Strategy OST 1: Comprehensive K-8 Community-Based Afterschool	Students in kindergarten through eighth grade with priority for low-income youth living in the following zip codes: 94102, 94103, 94110, 94112, 94124, 94134 (zip codes identified as having the highest program need based on DCYF's Index of Need).	Comprehensive afterschool programs provide structured academic support, skill building, physical/recreation, and, for middle school students, leadership development activities that map to grade-level-appropriate learning goals. Comprehensive afterschool programs operate after the instructional day to meet the needs of elementary school and middle school youth and their families.	$3,600,000 - $4,000,000
Strategy OST 2: Comprehensive K-8 School-based Before and Afterschool Scholarships	This funding will target those youth in need of financial assistance to attend fee-based comprehensive before- and afterschool programs that are either (a) not school-district-sponsored programs on SFUSD school sites serving K–8 youth or (b) at private schools.	Comprehensive afterschool programs provide structured academic support, skill building, physical/recreation, and, for middle school students, leadership development activities that map to grade-level-appropriate learning goals. Comprehensive afterschool programs operate after the instructional day to meet the needs of elementary school and middle school youth and their families.	$500,000 - $900,000
Strategy OST 3: Comprehensive K-8 Summer Learning Programs	Students in kindergarten through rising eighth graders with priority on youth living in the following zip codes: 94102, 94103, 94110, 94112, 94124, 94134 (zip codes identified as a priority for services based on DCYF's Index of Need). Priority will be given to applicants that foster continuity of youth's relationships and skill building by continuing to serve generally the same summer population year-round through additional comprehensive afterschool services.	Comprehensive summer programs provide structured academic support, skill building, physical/recreation, and, for middle school students, leadership development activities that map to grade-level-appropriate learning goals.	$2,400,000 - $2,900,000
Strategy OST 4: Specialized K-8	Priority will be given to programs proposing to serve youth in kindergarten to eighth grade who do not attend comprehensive afterschool or summer programs, and are living in poverty or involved with the special education, foster care, child welfare, or public housing systems.	Specialized extracurricular services offer participants a curriculum-based specific sequence of activities designed to enhance the educational attainment of youth participants by developing one or more specific 21st-century skills and competencies. Proposed Programs must offer services during the out of school time only. No services can be delivered during the instructional school day.	$450,000 - $577,500

Strategy OST 5: Specialized K-8 Assigned	K–8 youth from low-income families attending comprehensive afterschool or summer programs that do not offer comparable specialized services	Specialized services offer participants a curriculum-based sequence of activities designed to enhance the educational attainment of youth participants by developing one or more specific 21st-century skills and competencies. Specialized providers funded by this strategy are restricted to delivering services to DCYF-approved comprehensive afterschool and summer programs. DCYF will identify priority comprehensive afterschool and summer sites that are interested and suitable as partners.	$500,000 - $922,500
Strategy OST 6: SF Team New Sites	Priority will be given to community-based programs that serve youth in kindergarten to eighth grade and school-based programs that serve youth in kindergarten to fifth grade or kindergarten to eighth grade who are designated as scoring "below basic" in school-administered standardized reading tests and youth designated as English learners. Proposed Programs that only serve middle school students are not eligible.	SF TEAM is an out of school time learning initiative focused on helping programs infuse literacy throughout their programs and to institutionalize that focus on literacy. SF TEAM aims to positively impact youths' literacy skills and academic performance by infusing literacy activities into afterschool and/or summer programs.	$240,000 - $360,000
Strategy OST 7: Science, Technology, Engineering, and Math (STEM) Infusion	OST *providers* who work with 6-8 graders, especially those who are struggling academically or score "below basic" in school-administered standardized math or science tests.	The STEM Infusion Program will utilize one to two lead agencies to each work with cohorts of 8–10 OST program providers that work primarily with middle school students. Because STEM covers a wide range of topics, OST providers who participate in the STEM Infusion Program must be able to demonstrate ability to integrate math and at least one of the other STEM concentrations (science, technology, or engineering) into their programs.	$200,000 - $250,000

Strategy	Target / Priority Populations	Brief Description	Funding Range
YOUTH LEADERSHIP, EMPOWERMENT, AND DEVELOPMENT SERVICE AREA			
YOUTH EMPOWERMENT FUND STRATEGIES			
Strategy Y-LEAD 1: Youth Empowerment Fund: Youth-Led Organizing	Youth ages 13 to 17 at the time of enrollment.	Programs under this strategy will create an innovative and effective youth-organizing program that allows youth to lead campaigns that engage larger communities throughout San Francisco with the purpose of addressing a community need and creating impactful community change.	$322,000 - $378,000
Strategy Y-LEAD 2: Youth Empowerment Fund: Youth-Led Philanthropy	Youth ages 13 to 17 at the time of enrollment.	Programs under this strategy will create an innovative and effective youth philanthropy program that successfully engages youth from all parts of San Francisco and reflects the city's diversity at all levels of the program.	$368,000 - $432,000
SPECIALIZED TEEN STRATEGIES			
Strategy Y-LEAD 3: Specialized Teen	Youth ages 13 to 17 including students in grades 8-12.	Specialized Teen programs provide a structured, progressive series of activities and experiences that help teens obtain social, emotional, ethical, physical, and cognitive competencies.	$2,225,000 - $3,010,000
Strategy Y-LEAD 4: English Learner Leadership	SFUSD high school students who are newcomers (arrived within the last two years) and English Learners at Newcomer Pathway sites, including Lincoln, Galileo, Washington, Mission, Marshall, and SF International.	The English Learner Leadership Program (ELLP) must offer sequenced activities with specific skill-building goals and utilize a curriculum that trains and offers experiences to increase academic success and leadership development while increasing English fluency.	$250,000
Strategy Y-LEAD 5: LGBTQQ Leadership and Allyship Program	Target A: Students at Aptos, Denman, and Presidio Middle Schools. Target B: School site staff who work with Target A.	The LGBTQQ Leadership and Allyship program is a pilot program aimed at building leadership and allyship among SFUSD middle school students, faculty, and staff to create safer and supportive environments that promote acceptance of LGBTQQ youth.	$150,000 - $250,000
Strategy Y-LEAD 6: Summer Transitions	Rising 9th and 10th graders who are struggling academically *and* attending summer school as determined by SFUSD, including students with D–F grades, low attendance, and English Language Learners.	The summer transition program is intended to complement academic instruction during SFUSD's summer school session through workshops, coaching, and activities that enhance participants' success in school and reengage their interest in learning. The program will be based at designated summer schools and work with DCYF and SFUSD to secure on-site classroom and program space to deliver services.	$250,000 - $500,000

Strategy	Target / Priority Populations	Brief Description	Funding Range
YOUTH WORKFORCE STRATEGIES			
Strategy Y-LEAD 7: Youth Workforce Development	Youth ages 14 to 18 who are in high school, with a priority of serving SFUSD students that are in the Special Education system, and youth with traditional barriers to employment including: placement in group or foster care; being homeless or under-housed; English language learners; having disabilities, or being teen parents.	Youth Workforce Development (YWD) programs help prepare youth with the knowledge, skills, abilities, and experiences that will prepare them for the world of work. Through an integration of a formal curriculum, program approach (culture, rules, expectations, etc.), and a range of work-based learning opportunities, youth develop the skills and competencies needed for future workforce success, including job-seeking and job-keeping skills.	$1,900,000 - $2,200,000
Strategy Y-LEAD 8: Youth Workforce Development - High School Partnerships	Cohorts of students who are under-credit and/or at-risk of not graduating on time, and who are enrolled in an SFUSD school identified by school staff as potentially benefitting from this programming. Funded agencies must partner with one of the following public schools: Downtown High School, Ida B. Wells Continuation High School (focusing on Culinary Arts/ Hospitality), Independence High School, or John O'Connell High School (focusing on Building Trades, BioTech or other mutually agreed-upon industries)	YWD High School Partnerships provide opportunities for students at targeted SFUSD high schools who can benefit from work-based learning experiences that provide relevance to the school day and motivation to complete their education. School site staff will work closely with funded programs to help ensure the work-based learning opportunities align to students' school-day curricula and support the development of college and career readiness skills.	$620,000 - $800,000
Strategy Y-LEAD 9: Youth Workforce Development for Justice System Involved Youth	Youth ages 14 through 21 years old who are or have been engaged with the juvenile or adult justice systems or those identified as in need of these services by the Community Assessment and Referral Center (CARC).	DCYF seeks to fund two types of program models to function as a coordinated system for workforce development: *Referral Coordinator(s):* (1–2 agencies) to serve as an intermediary between direct service providers and the juvenile and/or adult justice systems, providing an initial assessment of youth's readiness and connection to appropriate and available direct service providers. *Direct Service Providers:* (7–8 agencies) to provide services that will help prepare youth with the knowledge, skills, abilities, and experiences that will prepare them for the world of work.	$2,100,000 - $2,500,000

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[2] 10 of the Program Design points are designated to Youth Participation questions
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Maria Su, Psy.D.
DIRECTOR

Edwin Lee
MAYOR

Decision Process for the 2013-2016 *Core Investments In Today's Youth (CITY)* RFP

DCYF received nearly 500 proposals requesting over $63 million in funding. Given the volume of requests, a multi-step decision process was used to arrive at the final awards. In the end, the Department was able to award 239 grants for a total of $22.5 million.

In addition, DCYF coordinated with SFUSD's competitive process to award 91 grants totaling $6.2 million to school-based afterschool and summer programs serving students in grades K-8. The breakdown for this funding includes 68 grants totaling $5.1 million to school-based afterschool programs and 23 grants totaling $1.1 million to school-based summer programs.

As stated on page 41 of the RFP, multiple factors were weighed to make funding decision. Factors included the community reviewer score, the extent to which the proposed program would serve the target populations and/or priority neighborhoods, the extent to which the proposed program met the qualifications and requirements in the RFP, past performance for currently funded programs, and results of site visits and fiscal reviews for new agencies.

To arrive at the final results, the decision process was broken into three steps: *Scoring*, *Internal Review & Selection*, and *Analysis of Gaps*.

Scoring:
Each proposal was read and scored by 3 community reviewers. These scores were adjusted to compensate for differences between reviewers, and averaged to create a reader score. See page 4 of this document for an explanation of the method used to adjust reviewers' scores.

In addition to the reader score, a neighborhood need score was calculated. The neighborhood need score is based on the percentage of youth proposed to be served from the high need neighborhoods identified in the Department's Index of Need. A neighborhood need score was created for the following strategies:

- OST: All strategies *except* Specialized K-8 Assigned and ExCEL Match
- Y-LEAD: Youth-led Organizing, Specialized Teen, Youth Workforce Development, and Career Awareness

More information about the Index of Need is available http://www.dcyf.org/index.aspx?page=55.

Using the reader score and the neighborhood need score where applicable, a cutoff score was set to determine which proposals would advance to the next step. The cutoff score was set prior to reviewing

individual proposal scores, i.e., without considering which proposals would fall below the cutoff. Proposals that did not reach the cutoff score did not advance to the next step in the decision process, and were only considered for funding in cases where service gaps were identified. (See **Analysis of Gaps** below.)

Strategy cutoff scores

- Strategies without a neighborhood need score: All proposals that had a reader score of at least 75 were advanced for funding consideration.

- Strategies that included a neighborhood need score: Proposals with a reader score of at least 75 advanced for funding consideration, as well as proposals with a reader score of at least 65 and a neighborhood need score of at least 75.

Exception: A cutoff score was not applied to strategies in which fewer than 25 applications were received. For these strategies, all proposals advanced to the next step in the process.

Internal Review & Selection:
All proposals that advanced to Internal Review & Selection were read by Department staff. Agencies that are not currently funded by DCYF received a site visit and fiscal review.

In addition, an analysis of information provided in the proposal was conducted to determine which RFP priorities would be met by the proposed program. Priorities varied by strategy and can be found in the respective strategy sections of the RFP.

The following information was weighed during the Internal Review and Selection process with the goal of creating a portfolio of grants that collectively would advance the priorities established for the strategy:

1. The extent to which the proposed program met the priorities and program requirements established in the RFP;
2. The strengths and weaknesses of proposals with respect to the proposed Program Design;
3. For current grantees, data on past performance. This information is available in year-end reports produced by the Department. For new grantees, the result of the program observation and/or interview was used.

As an example, the Specialized Teen strategy invited applications within one of five thematic areas: Academic Competency and Postsecondary Planning, Creative/Performing Arts and Media, Business/Entrepreneurship, Social Justice and Community Service, and Culture, Identity, and Diversity. The Department sought to fund a diversified mix across all five themes including serving key high need neighborhoods. Certain themes—specifically Academics and Arts/Media—had significantly more

applicants and were therefore more competitive. Similarly, certain neighborhoods had significantly more applicants and were more competitive.

Analysis of Gaps:
After initial funding recommendations were completed, the Department conducted an analysis of the recommendations to surface any service or neighborhood gaps.

In areas where service gaps were identified, all proposals that could potentially serve that gap were reviewed internally to identify the program best positioned to address the gap. (This step included programs that had not previously made the score cutoff.)

In cases where more than one program was positioned to fill the service gap, the decision criteria used in the Internal Review and Selection process was used to select programs to fill gaps.

Maria Su, Psy.D.
DIRECTOR

Edwin Lee
MAYOR

Method for Adjusting Reviewer Score

Each proposal was read and scored by a reviewer using a scale of 0 to 5, which was applied to a set of weighted questions. The total score any one proposal could receive was 100. History has shown that scoring is not always consistently applied across reviewers. Some reviewers have a tendency to rate on the high-end of the scale while others tend to rate on the low-end of the scale based on their own interpretations of the RFP requirements, regardless of which applications they reviewed. As a result, two equally strong or weak proposals could end up with very different scores based on which reviewers had scored them. To ensure that no proposal was put at a disadvantage, DCYF adjusted the reviewer scores to compensate for differences between individual reviewers. Below is an explanation of how scores were adjusted.

Adjusting the scores comprised the following steps:

1. Average score of all proposals within a strategy was calculated by summing all proposal scores and dividing by the number of proposals submitted for the respective strategy.
2. Average score for each reviewer was calculated by summing the proposal scores for the reviewer and dividing by the number of proposals read by the reviewer.
3. A correction factor was then created for each reviewer by dividing the reviewer's average by the strategy average.
4. The adjusted score for each proposal was calculated by dividing the original proposal score by the correction factor for the respective reviewer.
    - If the average for the reviewer was the same as the average for the strategy, the original reviewer score did not change.
    - If the average score for a reviewer was lower than the strategy average score, the original score was adjusted up.
    - If the average score for the reviewer was higher than the strategy average score, the original score was adjusted down.
5. The adjusted scores for each proposal were used to calculate a final average adjusted proposal score by summing all adjusted scores for a given proposal and dividing by the number of reviewers for the respective proposal.

After adjusting the scores, DCYF compared each proposal's ranking within a strategy to ensure that a highly rated proposal was not inadvertently disadvantaged by the adjustment process.

Example of an adjusted score: Proposal X received an average score of 67.5 from three reviewers. After applying the correction factor for each of the three reviewers, the proposal was given a final average adjusted score of 70.0.

We Are...

CALIFORNIA ACADEMY OF SCIENCES

SCIENTISTS

The Academy holds the largest collection of California biodiversity anywhere in the world. Its biologists, zoologists, entomologists, herpetologists, ichthyologists, and botanists are leaders in their fields, developing new approaches to maintaining and sustaining our natural resources, discovering and nurturing fragile and rare species, and leading the charge globally to better understand life on Earth.

EDUCATORS

150,000+ K-12 student and youth group visitors come to the Academy each year – including 53,000+ San Francisco student group visitors free of charge – and more still benefit from online lessons and classroom kits supplied to local teachers in support of science, technology, engineering, and mathematics (STEM) curricula. The Academy's Careers in Science (CiS) paid high school intern program, established in 1996, serves youth and targets students from SFUSD and groups traditionally underrepresented in the sciences.

INNOVATORS

From our living roof to our signature recipe for homemade salt water, we use our infinite curiosity about our world to inspire our approach to all aspects of the Academy's operations. Our programming, exhibitions, and signature events are cutting edge and help the Academy raise, through earned revenue and private contributions, over 70% of its annual $63 million operating budget. In FY13, CCSF contributed $4 million.

AN ECONOMIC ENGINE

The Academy is not only a world class cultural institution and center for scientific research, it is an economic engine for the Bay Area and San Francisco in particular.

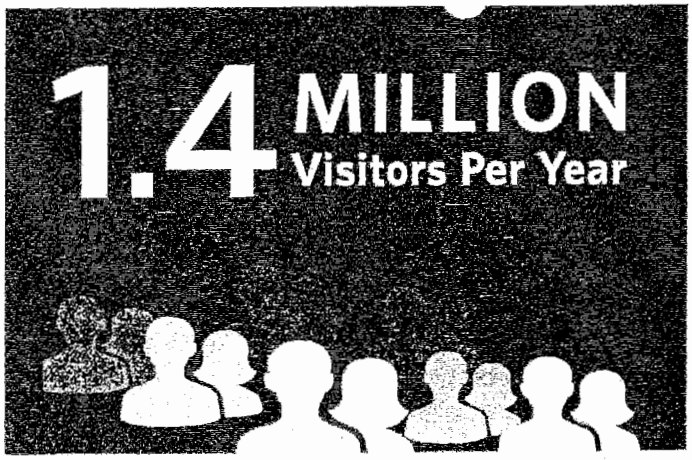
Independent of the 634 individuals employed by the Academy, the institution is responsible for the creation of an additional 922 jobs in San Francisco. From its many direct vendors to travel and hospitality sector jobs, the strength of the Academy's public offering draws visitors from down the street and around the world.

Bond measures passed in 1995 and 2000 allocated over $118 million toward the Academy's extraordinary and world-renowned building. With the recent finding by Deloitte Consulting LLP that the Academy's annual economic impact on San Francisco is upwards of $122 million, San Francisco voters more than recoup their initial investment in this institution, year after year.

SAN FRANCISCO

The Golden Gate Bridge, Alcatraz Island – we are a city with geography that inspires iconic structures unlike anywhere else in the world. The Academy's new home – and the valuable knowledge and resources contained therein – is a once in a century creation. It is a crown jewel of the modern San Francisco, and one that will inspire and educate many generations to come.

55 Music Concourse Dr San Francisco, CA 94118 415.379.5390 www.calacademy.org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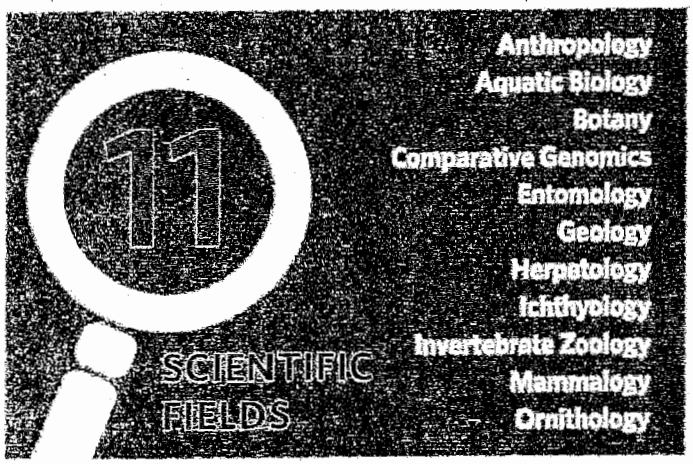
Visitors Per Year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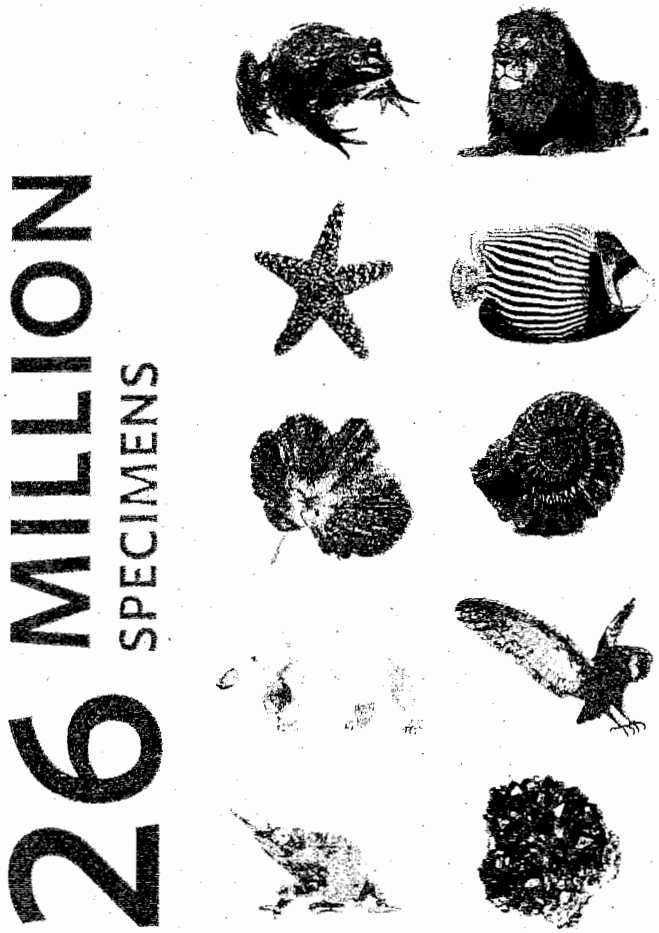
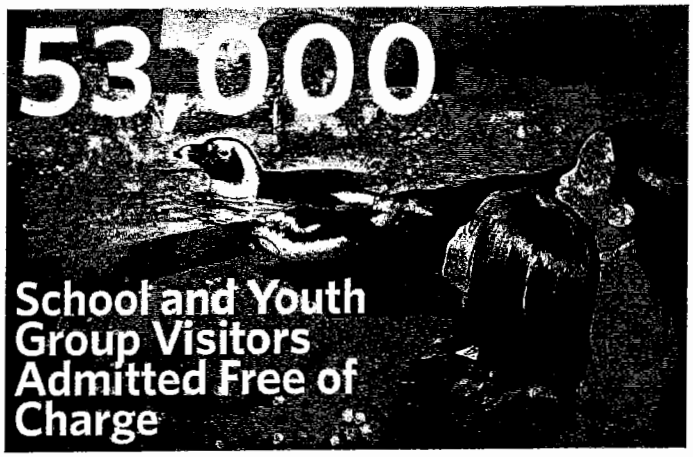
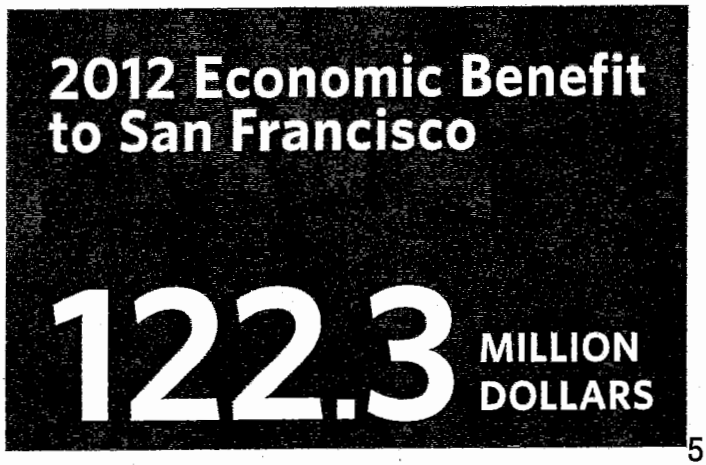
SCIENTIFIC FIELDS
Anthropology
Aquatic Biology
Botany
Comparative Genomics
Entomology
Geology
Herpetology
Ichthyology
Invertebrate Zoology
Mammalogy
Ornithology


26 MILLION
SPECIMENS


53,000
School and Youth Group Visitors Admitted Free of Charge

700
INDIVIDUAL VOLUNTEERS IN 2012


2012 Economic Benefit to San Francisco
122.3 MILLION DOLLARS

38,000
LIVE ANIMALS

California Academy of Sciences
FY12 San Francisco School Statistics
All Supervisorial Districts

	Number of Education Visitors
Pre-K *Total number of schools 80*	3,047
Elementary Schools (K-5 & K-8) *Total number of schools 253*	35,214
Middle Schools (Gr. 6-8) *Total number of schools 35*	3,023
High Schools (Gr. 9-12) *Total number of schools 26*	2,784
Mixed Grades *Total number of schools 34*	3,255
Total number of San Francisco schools 428	
Total	47,323

*Detailed statistics by school provided on subsequent pages

California Academy of Sciences
FY12 San Francisco School Statistics
All Supervisorial Districts

Pre-K	District	Number of Education Visitors
Grace Fountain Preschool	1 - E. Mar	52
My Little Learning Tree	1 - E. Mar	47
Rosenberg Early Childcare Center	1 - E. Mar	32
St. James Preschool	1 - E. Mar	68
Alta Plaza Preschool	2 - Farrell	71
JCC - Helen Diller Family Preschool	2 - Farrell	108
Marin Day Schools Sherith Israel Campus	2 - Farrell	45
One Fifty Parker Avenue School	2 - Farrell	37
Presidio Child Development Center	2 - Farrell	32
San Francisco Public Montessori School	2 - Farrell	47
Spring Valley Science School	2 - Farrell	272
Asian Women's Resource Center	3 - Chiu	67
Chinatown Community Children	3 - Chiu	27
Commodore Stockton Pre-School	3 - Chiu	58
Kai Ming Headstart	3 - Chiu	255
South East Head Start	3 - Chiu	55
True Sunshine Preschool Center	3 - Chiu	45
Alephbetschool	4 - Tang	11
Congregation Beth Sholom School	4 - Tang	38
Kids Kollege Pre-School	4 - Tang	31
The Stonestown Family YMCA	4 - Tang	89
Wah Mei School	4 - Tang	81
SFSU Westside Head Start	5 - Breed	40
Smart School	6 - Kim	44
Tenderloin Community School	6 - Kim	341
Universtiy Child Care Mission Bay	6 - Kim	47
Children's Treehouse	7 - Yee	28
Maria Montessori School of the Golden Gate	7 - Yee	19
OMI Head Start	7 - Yee	76
Stepping Stones Pre-School	7 - Yee	60
St. Paul's Littlest Angel Preparatory Preschool	8 - Wiener	46
Alemany Head Start	9 - Campos	55
Bernal Dwellings Mission Neighborhood Center Inc	9 - Campos	36
Bryant Child Development Center	9 - Campos	112
Companeros del Barrio	9 - Campos	73
Mission Head Start	9 - Campos	156
The Room to Grow Preschool	9 - Campos	36
1st Place 2 Start	10 - Cohen	9
2nd Place 2 Start	10 - Cohen	4
Mission Neighborhood Center, Inc. Head Start	10 - Cohen	33
Potrero Kids	10 - Cohen	52
SFSU Potrero Hill Head Start	10 - Cohen	47
Southeast Family United	10 - Cohen	46
Whitney Young Child Development Center	10 - Cohen	46
Excelsior Family Connection	11 - Avalos	73
Sub-Total for Pre-K		**3,047**
Total number of schools 80		

California Academy of Sciences
FY12 San Francisco School Statistics
All Supervisorial Districts

		Number of Education Visitors
Chinese Immersion School At DeAvila	5 - Breed	300
Creative Arts Charter School (K - 8)	5 - Breed	188
Grattan Elementary	5 - Breed	543
Jefferson Elementary	5 - Breed	824
John Muir Elementary	5 - Breed	264
New Tradition Elementary	5 - Breed	194
Rosa Parks Elementary School	5 - Breed	456
San Francisco Day School (K-8)	5 - Breed	48
St. Anne's School (K-8)	5 - Breed	68
William Cobb Elementary	5 - Breed	218
Alta Vista School	6 - Kim	43
Bessie Carmichael Elementary	6 - Kim	351
French American International School (preK - 8)	6 - Kim	533
Marshall Elementary	6 - Kim	121
San Francisco Flex Academy	6 - Kim	143
San Francisco Friends School	6 - Kim	104
Tenderloin Community Child Development Center (PreK-5)	6 - Kim	49
Yick Wo Elementary school	6 - Kim	357
Alice Fong Yu Elementary	7 - Yee	491
Clarendon Elementary	7 - Yee	684
Commodore Sloat	7 - Yee	362
KZV Armenian School (K-8)	7 - Yee	31
Lakeshore Elementary	7 - Yee	551
Miraloma Elementary	7 - Yee	427
St Finn Barr Catholic School (K-8)	7 - Yee	60
St. Brendan School (K-8)	7 - Yee	110
St. Cecilia School (K-8)	7 - Yee	77
St. Stephen Catholic School Elementary School	7 - Yee	43
St. Thomas More Elementary School	7 - Yee	172
Sunnyside Elementary	7 - Yee	351
West Portal Elementary	7 - Yee	361
Alvarado Elementary	8 - Wiener	303
Children's Day School (preK - 8)	8 - Wiener	64
Edison Charter Academy (K-8)	8 - Wiener	892
Fairmount Elementary	8 - Wiener	544
Glen Park Elementary	8 - Wiener	484
Harvey Milk Elementry	8 - Wiener	195
Holy Family Day Home	8 - Wiener	65
McKinley Elementary School	8 - Wiener	434
Mission Dolores School	8 - Wiener	67
Mission Education Center, Noe	8 - Wiener	69
Rooftop Elementary	8 - Wiener	316
Sanchez Elementary	8 - Wiener	197
St. James Elementary	8 - Wiener	141
St. John's Elementary School	8 - Wiener	83
St. Paul's Elementary	8 - Wiener	96
St. Phillip School	8 - Wiener	54

California Academy of Sciences
FY12 San Francisco School Statistics
All Supervisorial Districts

Number of Education Visitors

Middle Schools (Gr. 6-8)	District	
Presidio Middle School	1 - E. Mar	431
Marina Middle School	2 - Farrell	87
Roosevelt Middle School	2 - Farrell	120
Francisco Middle	3 - Chiu	99
A. P. Giannini Middle	4 - Tang	40
KIPP Bayview Academy	5 - Breed	114
Opportunity Impact School	5 - Breed	60
De Marrilac Academy	6 - Kim	24
Aptos Middle School	7 - Yee	275
Everett Middle	8 - Wiener	433
Herbert Hoover Middle School	8 - Wiener	259
Aim High Middle School	9 - Campos	332
Horace Mann Middle School 6-8	9 - Campos	102
James Lick Middle School	10 - Cohen	232
Live Oak School	10 - Cohen	59
Martin Luther King Middle School	10 - Cohen	129
Visitacion Valley Middle School	10 - Cohen	19
James Denman Middle School	11 - Avalos	136
Kipp San Francisco Bay Academy	11 - Avalos	72
Total Middle Schools		**3,023**
Total number of schools 35		

High Schools (Gr. 9-12)	District	
Washington High School	1 - E. Mar	214
Convent of the Sacred Heart High School	2 - Farrell	158
Galileo Academy of Sciences	2 - Farrell	122
John Muir Charter High School	2 - Farrell	78
Wallenberg High School	2 - Farrell	45
Lincoln High School	4 - Tang	325
St. Ignatius College Preparatory	4 - Tang	47
Gateway High School	5 - Breed	69
Urban High School	5 - Breed	88
International High School	6 - Kim	25
Life Learning Academy	6 - Kim	4
Sacred Heart Cathedral Preparatory High School	6 - Kim	132
Early Morning Study Academy School	7 - Yee	30
Lick Wilmerding High School	7 - Yee	34
Lowell High School	7 - Yee	228
Mercy High School	7 - Yee	25
Mission High School	8 - Wiener	191
Ruth Asawa San Francisco School of the Arts	8 - Wiener	62
Balboa High School	9 - Campos	65
John O'Connell High School	9 - Campos	77
International Studies Academy	10 - Cohen	426
June Jordon School of Equity	10 - Cohen	81
Philip Burton High School	10 - Cohen	40
Seneca Center School	10 - Cohen	26
Thurgood Marshall	10 - Cohen	23
City Arts and Tech High School	11 - Avalos	169
Sub-Total High Schools		**2,784**
Total number of schools 26		

Free Days Schedule

Quarterly Free Sundays

The Academy is free to everyone on selected Sundays throughout the year. Admission is on a first-come, first served basis, and early arrival is recommended due to the likelihood of high demand. Please note that final entry to the museum is one hour before closing.

All guests receive free admission on:
September 29, 2013
December 8, 2013
February 9, 2014
June 1, 2014

San Francisco Neighborhood Free Days

San Francisco residents enjoy free admission on a designated weekend each spring and fall, according to ZIP code. Proof of residency required.

Free admission is available for San Francisco residents in each ZIP code during the designated dates listed below. Each visiting adult is limited to six children for free entry.

October 4, 5, 6
Neighborhoods: Mission, Bernal Heights, Noe Valley, Castro, Cole Valley, Haight, Glen Park, St. Francis Wood, Lake Merced
Zip Codes: 94110, 94114, 94117, 94127, 94131, 94132

October 11, 12, 13
Neighborhoods: Parkside, Sunset
Zip Codes: 94116, 94122

October 18, 19, 20
Neighborhoods: Richmond, Seacliff, Presidio, Western Addition, Chinatown, Russian Hill, Nob Hill, Telegraph Hill, North Beach, Marina
Zip Codes: 94108, 94109, 94115, 94118, 94121, 94123, 94126, 94129, 94133

November 1, 2, 3

Neighborhoods: Hayes Valley, Tenderloin, Downtown, SoMa, Treasure Island, Mission Bay, Potrero Hill, Bayview-Hunters Point, Ingelside-Excelsior, Visitacion Valley

Zip Codes: 94102, 94103, 94104, 94105, 94107, 94111, 94112, 94124, 94130, 94134, 94158

Each visiting adult must show a valid photo ID with proof of residency. The following items or combinations are acceptable:

- A driver license or state ID card
- Photo ID plus postmarked envelope, postcard, or magazine label with name and date
- Photo ID plus utility bill (gas/electric/cable), bank statement, or letter from a government agency with name and home address (not a P.O. Box)

Reminders

The Planetarium is very popular and tickets are handed out on a first come first serve basis due to limited seating. Visit the cart at the planetarium theater to pick up a show pass. The show is not appropriate for children 6 and under, and children 3 and under are not permitted.

School and youth groups are required to have an advance reservation in a school show in order to attend the Planetarium. Please check your reservation carefully for confirmation of any requested programs, we do not accept walkup requests on the day of your field trip.

Earthquake: Children ages 3 or younger are not recommended in the San Francisco Shakes section of the exhibit. Please see the Earthquake page for more details.

Admission to the Academy is on a first-come, first-served basis, and early arrival is recommended due to the likelihood of high demand. Please note that some visitors may experience a wait at the front entrance during peak times, and final entry to the museum is one hour before closing.

CALIFORNIA
ACADEMY OF
SCIENCES

California Academy of Sciences

Economic Impact on the City and County of San Francisco and Surrounding Bay Area

Deloitte Consulting LLP

January 14, 2013

Deloitte.

Executive Summary

- The California Academy of Sciences (Academy) engaged Deloitte Consulting LLP to conduct an assessment of the Academy's contributions to the San Francisco economy
  - This document presents the findings from the Economic Impact Assessment (EIA)
  - The period of the assessment was the Academy's fiscal year 2012 (July 1, 2011 to June 30, 2012)
  - Deloitte conducted the EIA using Impact Analysis for Planning (IMPLAN), a software and data tool developed by MIG, Inc. which is used by over 300 federal, state, and local government entities as well as academic, non-profit, and private institutions
- The Academy attracted 1.29 million visitors, 148,000 special events attendees, and over 700 volunteers in FY12. 73% of these visitors and volunteers are estimated to be non-San Francisco residents, generating incremental tourism spending and impacts to the City. The estimated impact from visitation excludes any economic activity generated by San Francisco residents
- The economic benefits of the Academy to **San Francisco** are estimated by IMPLAN to total **$122.3M** in FY12. The Academy's presence is estimated to have created **922 additional jobs** in the City, primarily in the food and beverage, retail, and hotel sectors
- Through multiplier impacts of spending and jobs created, the total economic impact generated by the Academy in **San Francisco and the outlying Bay Area** is estimated by IMPLAN to total **$167.9M**. These include direct Academy salaries/benefits and operating expenses, estimated incremental visitor spending, and modeled impacts
  - The Academy directly spent **$52.2M** on salaries/benefits and non-salary operating expenses **in San Francisco and the Bay Area**, comprised of:
    - $35.8M in salaries/benefits associated with its employment of 634 people
    - $16.4M in non-salary operating expenses
  - Besides the $122.3M estimated impact in San Francisco, the Academy is estimated to have stimulated **$45.6M** in economic impact to the eight other counties in the Bay Area, creating an estimated **215 additional jobs**
- The Academy's educational and internship programs provide additional benefit to students and teachers in San Francisco and the Bay Area. During FY12, the Academy held workshops and labs for over 1,100 Bay Area teachers and 3,000 students, in addition to the 130,000+ students that visited the Academy for school field trips

Contents

Introduction

Approach and Inputs

Summary of Findings

Detailed San Francisco Impacts
- Sectors
- Zip Codes

Summary of Programs

Appendix

Introduction

In 2008, the California Academy of Sciences (Academy) reopened its doors in San Francisco's Golden Gate Park. Since then, the Academy has generated substantial annual economic impact to the City and County of San Francisco, driven by its significant visitation and employee bases.

The Academy engaged Deloitte Consulting (Deloitte) to assess the Academy's contribution to San Francisco's economy. The following pages summarize the Economic Impact Assessment (EIA) for fiscal year 2012 (July 1, 2011 to June 30, 2012). Deloitte used IMPLAN to model the impact to San Francisco and eight surrounding Bay Area counties.

Deloitte's work was conducted over the course of a six-week period. The underlying analysis and results presented in this report are based on information provided by the Academy and other parties, using assumptions and methods agreed to by the Academy. Deloitte input this information into IMPLAN to calculate estimated economic impact. Changes to information and/or decisions by the Academy and other parties may materially alter the assumptions used, the approach employed, and the results of the analysis.

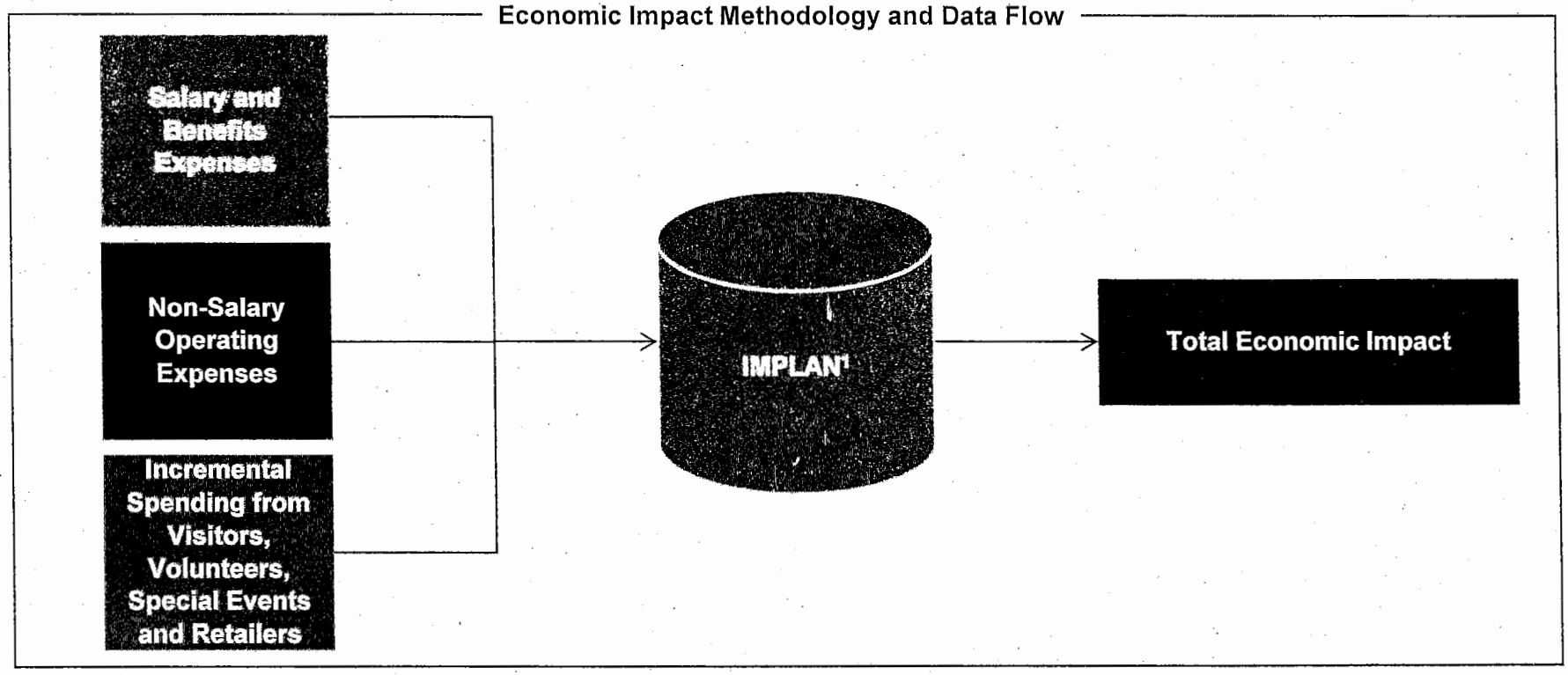
Approach and Inputs

Economic Impact Assessment Approach

An Economic Impact Assessment (EIA) examines the effect of a program, project, or institution on the economy of a given area, measured in terms of value added to the economy, jobs created, and income generated. Spending associated with the institution is entered into IMPLAN,[1] which uses pre-determined multiplier models for the geographic area of study to estimate the impacts to businesses and consumers in the area. The total economic impact includes spending by the institution and its visitor base, spending by businesses which serve the institution, and spending by employees of the institution and other businesses.

The Academy's contribution to San Francisco and the Bay Area[2] is measured by individually estimating and summarizing the impacts generated by the Academy's direct spend on salaries/benefits, non-salary operating expenses, and incremental spending by Academy visitors from outside of San Francisco.

Economic Impact Methodology and Data Flow



1. Impact Analysis for Planning (IMPLAN) data and software, provided by MIG, Inc., was utilized for the EIA.
2. For this study, the Bay Area refers to the following eight counties: Alameda, Contra Costa, Marin, Napa, San Mateo, Santa Clara, Solano, and Sonoma.

Inputs to the Economic Impact Assessment

Quantitative inputs into IMPLAN were segmented into three components, comprising Academy spending on salaries/benefits, non-salary operating expenses, and incremental spending by non-San Francisco residents.

Academy Salary and Benefits Expenses	**$35.8M**	Total salary and benefits for Academy employees
Academy Non-Salary Operating Expenses	**$29.1M**	Expense items such as professional services, supplies and equipment, occupancy, printing and advertising, etc.
Incremental Spending from Visitors[1], Volunteers, Special Events and Retailers	**$64.5M**	Incremental spending in San Francisco by visitors from outside of San Francisco, in addition to revenue generated for on-site retailers

1. Incremental spending is calculated by multiplying incremental visitation by average spend per visit. Incremental visitation is defined as visits from outside of San Francisco and has been calculated using Academy visitor survey data. Average spend per visit is defined as the average spend on typical tourist items for each visitor category (e.g. Bay Area, domestic, international, etc.), and has been calculated using data from the SF Travel Association and the Academy. This figure also includes spending at the Academy's on-site retailers, and revenue generated for caterers used for special events.

Sources: SF Visitor Study 2010 Research Report and Segmentation Profiles by Destination Analysts, Inc. for SF Travel Association; Academy visitor survey data for FY12 from The Morey Group; Revenue reported by on-site retailers to Academy; Academy financial statements, employee and volunteer data, and accounts payable data for FY12

Summary of Findings

The Academy spent $52.2M in San Francisco and the Bay Area…

$35.8M in Salaries & Benefits

on 634 San Francisco and Bay Area Employees

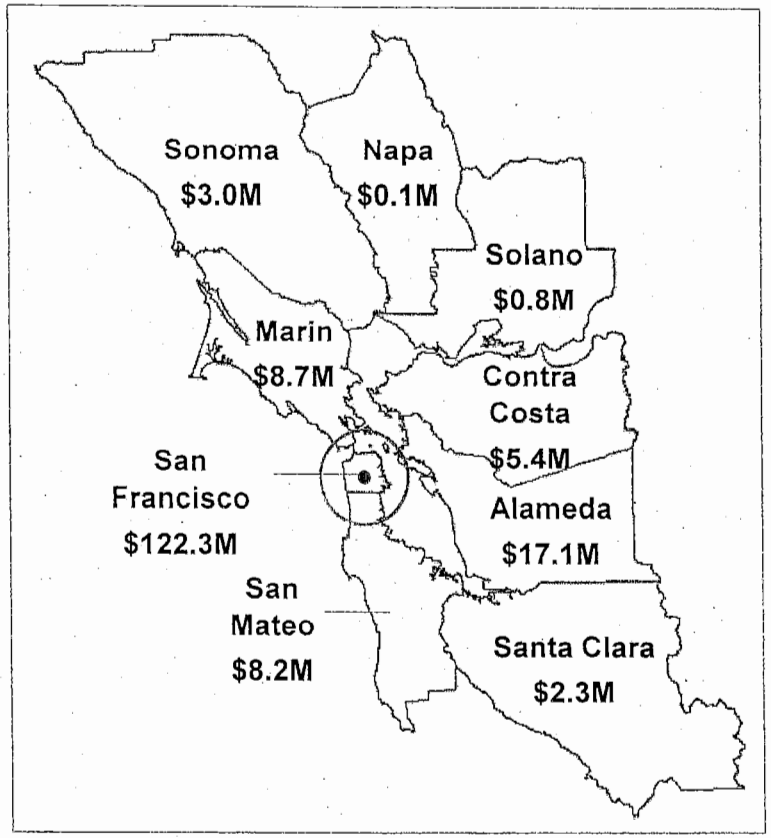
$16.4M in Non-Salary Operating Expenses

on businesses located in San Francisco and the Bay Area

…and attracted 1.29 million visitors…

$64.5M in estimated incremental spending[1] on hotels, restaurants, shopping, and on-site retailers

…which is estimated to have resulted in $167.9M in economic impact to the Bay Area



1. Incremental spending includes incremental visitation multiplied by spend per visit, spending at the Academy's on-site retailers, and revenue generated for caterers used for special events.

Sources: SF Visitor Study 2010 Research Report and Segmentation Profiles by Destination Analysts, Inc. for SF Travel Association; Academy visitor survey data for FY12 from The Morey Group; Revenue reported by on-site retailers to Academy; Academy financial statements, employee and volunteer data, and accounts payable data for FY12; IMPLAN (data and software) from MIG, Inc.

Detailed San Francisco Impacts

- Sectors
- Zip Codes

San Francisco Impact of Salaries/Benefits by Sector

Of the $35.8M paid in salaries/benefits to Bay Area employees, **$21.5M (60%)** is estimated to be paid to the Academy's **415 San Francisco-based employees**. These employees then spend on goods and services generating impact to San Francisco.

Summary Impact

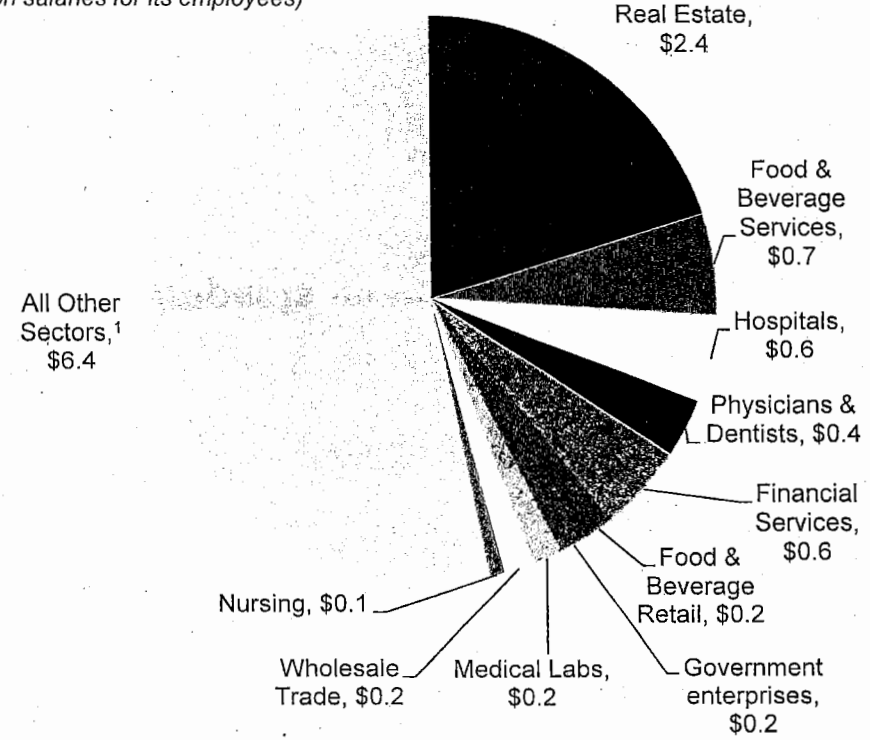
The Academy's spend of $21.5M on salaries/benefits is estimated by IMPLAN to generate incremental impact of $12.0M for a total estimated impact of **$33.5M**:

- For every $1 spent by Academy employees, an additional **$0.56** of economic impact is estimated to be generated, for incremental impact of **$12.0M**
- For every San Francisco-based job supported by the Academy, an additional **0.17 jobs** are estimated to be created, for a total of **72 jobs**

- The Academy employs over 50 professional educators and PhD-level scientists, and more than 100 research and field associates
- With its strong pool of knowledge workers, the Academy pays ~6% more than average museum, zoo, and park salaries (excluding benefits),[2] creating incremental disposable income to benefit San Francisco

Incremental Sector Impact: Top 10 and Others ($M)

Total: $12.0M
(excludes $21.5M spent by Academy on salaries for its employees)



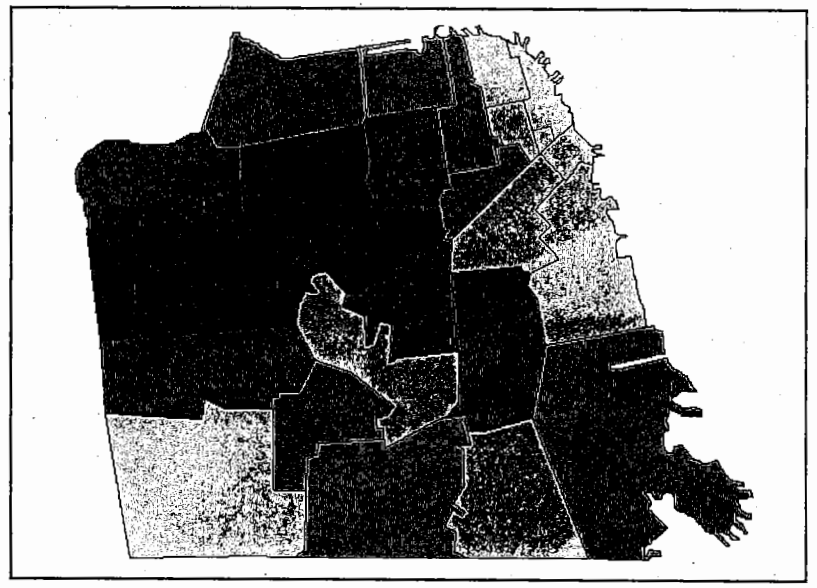
1. "All Other Sectors" consists of remaining industry sectors calculated by IMPLAN and includes a range of goods, manufacturing, and services industries.
2. Average salary excluding benefits of $42,686 for private museums, historical sites, zoos, and parks in SF County from Bureau of Labor Statistics 2011.

Sources: Academy financial statements, employee and volunteer data; IMPLAN (data and software) from MIG, Inc.

San Francisco Impact of Salaries/Benefits by Zip Code

San Francisco zip code-level impacts were estimated using the location of residence for Academy employees. Each zip code benefits from private household income spending on goods and services in the area.

Zip Code	Neighborhood	Employees[1,2]	Estimated Impact ($M)
94122	Sunset	70	$5.0
94117	Haight Ashbury	40	$3.9
94118	Inner Richmond	37	$3.2
94114	Castro	17	$2.8
94121	Outer Richmond	35	$2.7
94116	Parkside/Sunset	34	$2.6
94115	Fillmore	16	$2.4
94110	Mission	26	$2.3
94109	Nob Hill	13	$1.2
94102	Civic Center	10	$0.9
94123	Marina/Presidio	11	$0.8
94127	Miraloma	10	$0.8
94124	Bayview/Hunters Point	16	$0.8
94112	Excelsior	22	$0.8
94134	Sunnyside	16	$0.7
94131	Twin Peaks	12	$0.7
94132	Merced Heights	13	$0.6
94108	Chinatown	<10	$0.3
94107	Potrero Hill	<10	$0.3
Multiple[3]	SOMA/FiDi/NB	<10	$0.5
TOTAL		**415**	**$33.5**



A third of salaries are paid to employees living in the area around the Academy, creating significant benefit to the Sunset, Richmond, and Haight Ashbury neighborhoods.

1. For zip codes or areas with fewer than 10 employees, the actual number of employees has been removed to maintain confidentiality.
2. Employee spending on food and beverages, including that during the work week, has been captured at their zip code of residence.
3. Zip codes for SOMA, Financial District, Rincon Hill, and North Beach are 94103, 94104, 94105, and 94133 respectively.

Sources: Academy financial statements, employee and volunteer data, and accounts payable data for FY12; IMPLAN (data and software) from MIG, Inc.

San Francisco Impact of Non-Salary Operating Expenses by Sector

The Academy spends $16.4M in non-salary operating expenses in the Bay Area. **$10.5M** is estimated to be directed to local San Francisco businesses, which in turn creates jobs and generates additional spending in San Francisco.

Summary Impact

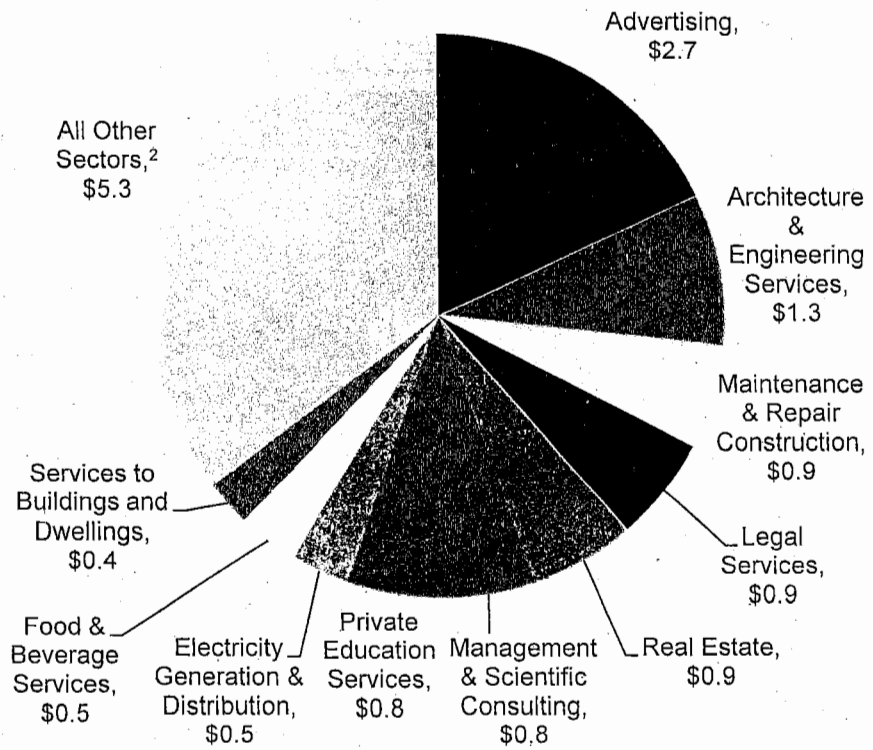
The Academy's spend of $10.5M on non-salary operating expenses is estimated by IMPLAN to generate incremental impact of $4.5M for a total estimated economic impact of **$15.0M**:

- For every $1 spent by the Academy, an additional **$0.43** of economic impact is estimated to be generated, for a total of **$4.5M**
- **96** additional jobs are estimated to be created among local businesses

- The Academy is estimated to support over 350 local San Francisco businesses and suppliers through its non-salary operating expenditures[1]
- Advertising spend by the Academy in San Francisco is largely directed towards local television channels to promote visitation
- During FY12, the Academy upgraded its acoustical system and fabricated new exhibits, which impacted the Architecture & Engineering and Consulting sectors

Total Sector Impact: Top 10 and Others ($M)

Total: $15.0M



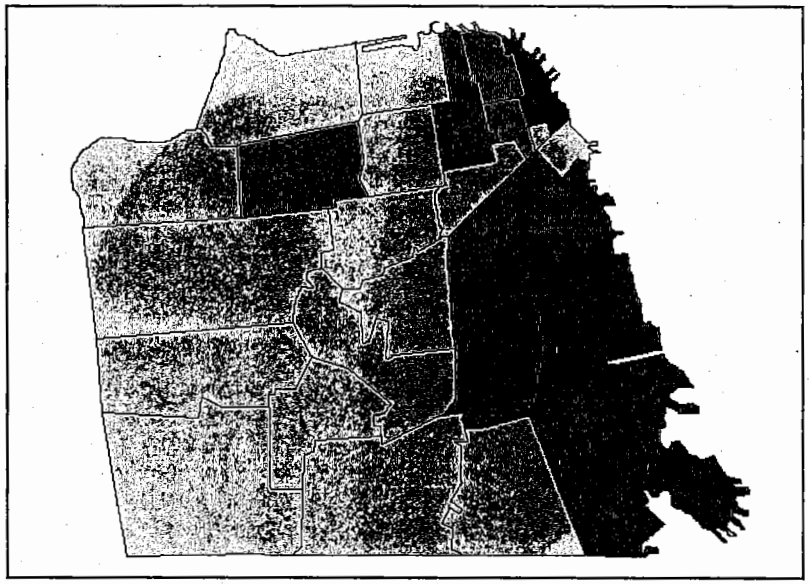
1. Number of local businesses estimated using Academy accounts payable data.
2. "All Other Sectors" consists of remaining industry sectors calculated by IMPLAN and includes a range of goods, manufacturing, and services industries.

Sources: Academy financial statements and accounts payable data for FY12; IMPLAN (data and software) from MIG, Inc.

San Francisco Impact of Non-Salary Operating Expenses by Zip Code

San Francisco zip code-level impacts were estimated using the suppliers' registered business addresses to allocate the Academy's non-salary operating expense spend of $10.5M.

Zip Code	Neighborhood	Operating Expense Total	Estimated Impact ($M)[1]
94111	Embarcadero	$3.5	$5.4
94107	Potrero Hill	$0.9	$1.6
94103	SOMA	$0.8	$1.3
94110	Mission	$0.6	$1.1
94124	Bayview/Hunters Point	$0.7	$1.1
94109	Nob Hill	$0.5	$1.0
94108	Chinatown	$0.2	$0.6
94118	Inner Richmond	$0.4	$0.5
94133	North Beach	$0.2	$0.5
94105	Rincon Hill	$0.3	$0.4
94102	Civic Center	$0.8	$0.4
Multiple[2]	Other Areas	$1.5	[illegible]
TOTAL		**$10.5**	**$15.0**



The Academy's direct estimated operating expense in San Francisco is distributed throughout the city, benefitting a number of neighborhoods.

1. Estimated economic impact may be lower than the operating expense in the zip code as select suppliers' business addresses may be in a zip code that does not have a physical industry presence. In this case, the estimated economic impact is captured at the San Francisco county, and not zip code, level. For example, an electricity supplier with its billing address in 94102 does not physically generate electricity in that zip code. IMPLAN, therefore, does not recognize economic impact of electricity generation in 94102 but does so at the San Francisco county level.

2. The remaining zip codes in San Francisco have been combined as either the operating expense or the estimated economic impact was $0.1M or less.

Sources: Academy financial statements and accounts payable data for FY12; IMPLAN (data and software) from MIG, Inc.

San Francisco Impact of Incremental Visitation by Sector

The Academy attracted 1.29 million visitors, 148,000 special events attendees, and over 700 volunteers. 73% of these visitors are estimated to be non-San Francisco residents, generating incremental tourism spending and impacts to San Francisco.

Summary Impact

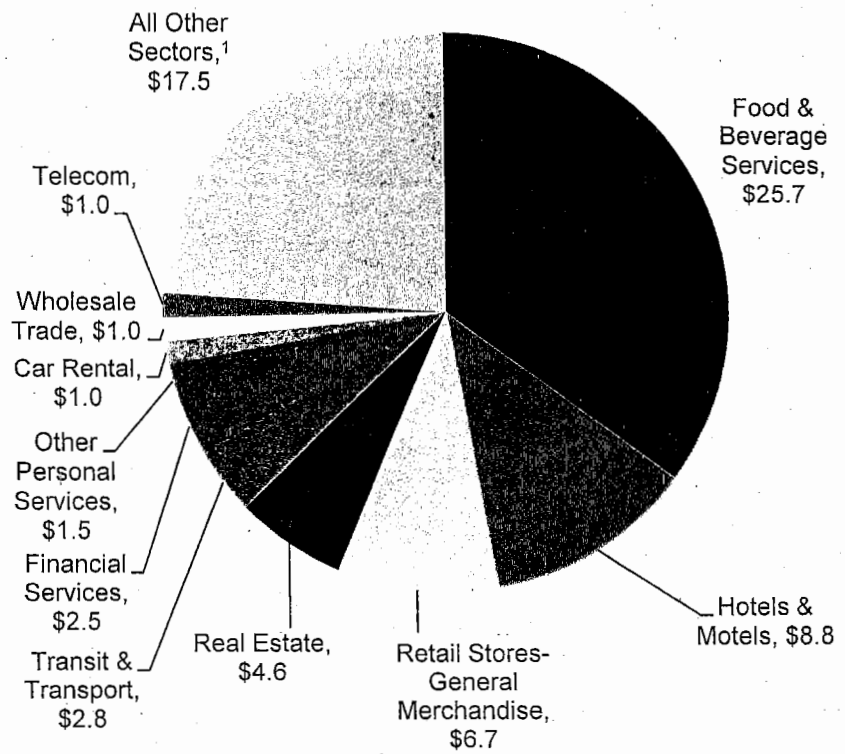
Visitors to the Academy are estimated to spend $64.5M while in San Francisco. This is estimated by IMPLAN to generate incremental impact of $8.6M for a total estimated economic impact of **$73.1M**:

- For every $1 spent by visitors from outside of San Francisco, an additional **$0.13** of economic impact is estimated to be generated, for a total of **$8.6M**
- **751** additional jobs are estimated to be created by local businesses

- Visitors and Academy special events attendees generate revenue for on-site retailers, as well as catering suppliers
- Academy patrons are estimated to have 10-20% higher disposable income than the average San Francisco tourist[2]

Total Sector Impact: Top 10 and Others ($M)

Total: $73.1M



1. "All Other Sectors" consists of remaining industry sectors calculated by IMPLAN and includes a range of goods, manufacturing, and services industries.
2. Based on 2010 SF Travel Association data, the average household income for all San Francisco tourists by category is $86k for Bay Area Visitors, $97k for Domestic Visitors, and $95k for International Visitors.

Sources: SF Visitor Study 2010 Research Report and Segmentation Profiles by Destination Analysts, Inc. for SF Travel Association; Academy visitor survey data for FY12 from The Morey Group; Revenue reported by on-site retailers to the Academy; IMPLAN (data and software) from MIG, Inc.

Summary of Programs

Benefits to San Francisco through Education

The Academy offers a number of programs benefitting patrons, students, and teachers in San Francisco and the Bay Area. Examples of the contributions made by the Academy in FY12 to further science education and awareness include:

Youth Education

- The Academy hosts over **130,000 field trip participants** on a yearly basis while offering customizable school group tour options for students from Pre-K all the way to Grade 12. San Francisco school groups are admitted for free
- The **Science Action Clubs** program was developed as an afterschool program for middle-school youth in the San Francisco Unified School District. The program emphasizes practical, hands-on science learning and skills
- The **Careers in Science (CiS)** intern program is a year-round, work-based development program for high school youth from groups typically under-represented in the sciences. The program provides youth with hands-on experience in science as well as college and work preparation

Teacher Education

- The **Teacher Institute on Science & Sustainability** is a two-year program in which teachers hone science teaching skills through workshops and in-class coaching
- The Academy offers **online Lesson Plans** and provides teachers around the world with standards-based science activities that can be integrated into the yearly curriculum for their students.
- The Academy offers ongoing **Teacher Workshops** which help reinforce science teaching methods, while exploring science activities and discussions

Sources: Academy website; Academy Annual Operating Support Report for FY12; Academy Careers in Science Annual Report for FY12; Discussions with the Academy

Benefits to San Francisco through Research and Practical Application

In addition to offering a number of lifelong learning programs for adults and families, the Academy also documents, collects, and performs valuable research on the natural world.

Lectures and Community Learning

- The Academy attracts more than **10,000 visitors** annually through lectures and other special events, providing education on topics such as astronomy, ecology, sustainability, natural history, biodiversity, evolution, and the science of life
- The Academy is also piloting two new **Citizen Science** programs to increase science literacy and public participation in science, partnering with Marin Municipal Water District and Fitzgerald Marine Reserve to provide insights into California's biodiversity
- The Academy's **NightLife** program attracted more than **88,000 adults** 21 and older with its live music, entertainment, engaging lectures, and presentations

Research and Collections

- The Academy performs a significant amount of original research in the fields of Anthropology, Aquatic Biology, Botany, Comparative Genomics, Herpetology, Ichthyology, Invertebrate Zoology and Geology, Ornithology and Mammalogy. The Academy's collections contain over **26 million specimens**, and the amphibian and reptile collection is one of the **ten largest in the world**
- In FY12, the Academy carried out one of its largest expeditions ever: a donor-funded expedition to the Philippines which brought original specimens and research back to the San Francisco community, enhancing the Academy's coral reef husbandry and education programs and strengthening ties with Filipino partners in the Bay Area and the Philippines

Sources: Academy website; Academy Annual Operating Support Report for FY12; Academy Careers in Science Annual Report for FY12; Discussions with the Academy

Appendix

Overview of Academy Spending and Resulting Effects on Tourism

The Academy spent $52.2M in the Bay Area in FY12 to operate its facilities, maintain and display exhibits, conduct research, offer programming, and compensate its employees. The table below provides an overview of Academy spending by geographic region.

Estimates by Expense Category	Spend in San Francisco		Spend in 8 Bay Area counties excluding San Francisco		Spend in Other Geographic Regions		TOTAL	
	Amount	*% of Total*	*Amount*	*% of Total*	*Amount*	*% of Total*	*Amount*	*% of Total*
Salaries/Benefits	$21.5M	60%	$14.3M	40%	- [1]	-	$35.8M	100%
Non-Salary Operating Expense	$10.5M	36%	$5.9M	20%	$12.7M	44%	$29.1M	100%
TOTAL	**$32.0M**	**49%**	**$20.2M**	**31%**	**$12.7M**	**20%**	**$64.9M**	**100%**

Figures for spend in Other Geographic Regions shown for informational purposes only, and were not used to estimate the Academy's economic impact to the Bay Area.

The Academy attracted 1.29 million visitors, 148,000 special events attendees, and 714 volunteers to San Francisco in FY12. The table below provides an overview of visitors, special events attendees, and volunteers by geographic region.

Estimates by Visitor Category	From San Francisco		From 8 Bay Area counties excluding San Francisco		From Other Geographic Regions		TOTAL	
	Number	*% of Total*	*Number*	*% of Total*	*Number*	*% of Total*	*Number*	*% of Total*
Visitors	330,724	26%	651,137	50%	307,009	24%	1,288,870	100%
Special Events Attendees	49,881	34%	98,208	66%	-	-	148,089	100%
Volunteer Visits[2]	6,026	57%	4,360	41%	238	2%	10,624	100%
TOTAL	**386,631**	**27%**	**753,705**	**52%**	**307,247**	**21%**	**1,447,583**	**100%**

1. The Academy employs five research contractors outside the Bay Area, which have been excluded from the analysis.
2. The Academy had 714 total volunteers in FY12. Based on total projected volunteer hours, each volunteer is estimated to have visited the Academy on average 15 times a year, which creates 10,624 individual volunteer visits (43% from outside of San Francisco).

Sources: Academy financial statements, employee and volunteer data, and accounts payable data for FY12

Total Estimated Economic Impact to the Bay Area

The Academy's total estimated economic impact to the Bay Area is comprised of:

- **Direct impact** of 1) spending by the Academy on goods and services and to compensate its employees, and 2) spending by its visitor base (including revenue generated for on-site retailers)
- **Indirect and induced impact** from 1) businesses which purchase goods and services to serve the Academy, and 2) by employees of the Academy and other businesses using their salaries to purchase goods and services
- **Inter-county impact** as cities and counties often rely on neighboring counties to source goods and services. As a result of inter-county trade-flows, a dollar spent in one of the nine Bay Area counties generates economic impact in the other eight counties

Estimated Economic Impact ($M)

County	Direct Impact (A)	Indirect and Induced Impact (B)	Total Direct, Indirect, and Induced Impact (A+B)	Inter-County Impact (C)	Total Estimated Economic Impact (A + B + C)
San Francisco	$96.5	$25.1	$121.6	$0.7	$122.3
Alameda	$5.0	$3.7	$8.7	$8.4	$17.1
Contra Costa	$2.1	$1.4	$3.5	$1.9	$5.4
Marin	$5.1	$3.0	$8.1	$0.6	$8.7
Napa	$0.0	$0.0	$0.0	$0.1	$0.1
San Mateo	$4.6	$2.4	$7.0	$1.2	$8.2
Santa Clara	$1.5	$0.0	$1.5	$0.8	$2.3
Solano	$0.3	$0.3	$0.6	$0.2	$0.8
Sonoma	$1.6	$1.0	$2.6	$0.4	$3.0
TOTAL	**$116.7**	**$36.9**	**$153.6**	**$14.3**	**$167.9**

Sources: SF Visitor Study 2010 Research Report and Segmentation Profiles by Destination Analysts, Inc. for SF Travel Association; Academy visitor survey data for FY12 from The Morey Group; Revenue reported by on-site retailers to Academy; Academy financial statements, employee and volunteer data, and accounts payable data for FY12; IMPLAN (data and software) from MIG, Inc.

Impact of Salaries/Benefits

The Academy spends an estimated $21.5M on salaries/benefits for its 415 San Francisco-based employees, and an estimated $14.3M on its 219 employees residing in other Bay Area counties.

Inputs into IMPLAN

Zip Code	Neighborhood	Number of Employees[1]	Total Salary and Benefits ($M)
94122	Sunset/GG Park	70	$3.3
94117	Haight Ashbury	40	$2.4
94114	Castro	17	$1.9
94121	Outer Richmond	35	$1.8
94118	Inner Richmond	37	$1.8
94116	Parkside/Sunset	34	$1.7
94115	Fillmore	16	$1.4
94110	Mission	26	$1.3
94109	Nob Hill	13	$0.7
94102	Civic Center	10	$0.7
94124	Bayview/ Hunters Point	16	$0.6
94123	Marina/Presidio	11	$0.6
94127	Miraloma	10	$0.6
94112	Excelsior	22	$0.5
94131	Twin Peaks	12	$0.5
94134	Sunnyside	16	$0.5
94108	Chinatown	<10	$0.4
94132	Merced Heights	13	$0.4
Multiple	SOMA/FiDi/NB	<10	$0.3
94107	Potrero Hill	<10	$0.2
TOTAL	**San Francisco**	**415**	**$21.5**
	Other Bay Area	**219**	**$14.3**

Estimated Total Impact on Bay Area Counties[2]

		Jobs Created	Output
Details of Sector Impacts for SF	*Real Estate*	*3.0*	*$2.4*
	Food & Beverage Services	*11.8*	*$0.7*
	Financial Services	*3.2*	*$0.6*
	Private Hospitals	*4.2*	*$0.6*
	Physicians & Dentists	*4.7*	*$0.4*
	Retail Stores- Food & Beverage	*3.5*	*$0.2*
	Government Enterprises	*0.7*	*$0.2*
	Medical & Diagnostic Labs	*1.2*	*$0.2*
	Wholesale Trade Businesses	*1.4*	*$0.2*
	Nursing & Residential Care Facilities	*2.2*	*$0.1*
	All Other Sectors	*36.0*	*$6.4*
	Academy Employees (Private Household Operations Sector)	*415.0*	*$21.5*
San Francisco County (excl. inter-county)		**486.9**	**$33.5**
San Francisco County (incl. inter-county)		**489.0**	**$34.0**
Alameda County		105.1	$9.5
Contra Costa County		34.7	$3.5
Marin County		58.5	$6.8
Napa County		0	$0.0
San Mateo County		82.1	$6.1
Santa Clara County		6.4	$0.6
Solano County		6.6	$0.5
Sonoma County		24.4	$2.5
Total Economic Impact to Bay Area		**806.8**	**$63.4**

1. For zip codes or areas with fewer than 10 employees, the actual number of employees has been removed for confidentiality purposes.
2. Top 10 sectors based on estimated economic impact, which includes direct Academy spending and indirect and induced impact (definition shown on page 20).

Sources: Academy financial statements and employee and volunteer data for FY12; IMPLAN (data and software) from MIG, Inc.

Impact of Non-Salary Operating Expenses

The Academy spends an estimated $10.5M on local businesses in San Francisco, and an estimated $5.9M in businesses located in other Bay Area counties.

Inputs into IMPLAN

Operating Expense Category	Amount ($M)	Spent in SF (%)	Spent in 8 County Bay Area (%)
Professional Services	$8.0	46%	21%
Supplies & Equipment	$5.5	18%	23%
Utilities & Maintenance	$5.2	36%	19%
Printing & Advertising	$5.2	52%	25%
Capital Expenditures	$2.3	29%	18%
Travel, Auto, Entertainment	$1.2	7%	2%
Telecom & Postage	$0.6	17%	12%
Participant Support	$0.5	40%	16%
Professional Development	$0.5	24%	13%
Total Non-Salary Operating Expenses	**$29.1**	**36%**	**20%**

Using account descriptions provided by the Academy, the above categories were classified into relevant IMPLAN industry sectors.

Estimated Total Impact on Bay Area Counties[1]

		Jobs Created	Output
Details of Sector Impacts for SF	*Advertising*	*13.7*	*$2.7*
	Architecture & Engineering Services	*7.7*	*$1.3*
	Maintenance & Repair Services	*5.1*	*$0.9*
	Legal Services	*3.7*	*$0.9*
	Real Estate	*1.9*	*$0.9*
	Management & Scientific Consulting	*3.7*	*$0.8*
	Private Education Services	*11.6*	*$0.8*
	Electricity Generation & Distribution	*0.5*	*$0.5*
	Food Services	*6.8*	*$0.5*
	Services to Buildings & Dwellings	*5.2*	*$0.4*
	All Other Sectors	*35.8*	*$5.3*
San Francisco County[2] (excl. inter-county)		**95.5**	**$15.0**
San Francisco County (incl. inter-county)		**96.9**	**$15.3**
Alameda County		32.6	$3.8
Contra Costa County		8.2	$1.2
Marin County		13.4	$1.5
Napa County		0	$0.0
San Mateo County		9.7	$1.3
Santa Clara County		9.3	$1.3
Solano County		1.3	$0.1
Sonoma County		2.6	$0.3
Total Economic Impact SF Bay Area		**174.0**	**$24.6**

1. Top 10 sectors based on estimated economic impact, which includes direct Academy spending and indirect and induced impact (definition shown on page 20).
2. Includes Academy direct spending on non-salary operating expenses.

Sources: Academy financial statements and accounts payable data for FY12; IMPLAN (data and software) from MIG, Inc.

Impact of Visitation

The Academy attracts 1.29 million visitors each year, 148,000 special events attendees, and over 700 volunteers. In addition to spending at other businesses in San Francisco, these visitors and volunteers also generate revenue for on-site retailers.

Inputs into IMPLAN

Incremental Visitor Spending and On-Site Retailer Revenue	Amount ($M)
Incremental Visitor Spending	
Total Incremental Visitor Spending *(Detailed calculation on following slide)*	$51.0
On-Site Supplier Revenue	
Academy Café	$7.2
Academy Stores and Photo Concession	$3.8
Catering Spending by outside vendors	$2.5
Total of Incremental Visitor Spending and On-Site Supplier Revenue	**$64.5**

Estimated Total Impact on Bay Area Counties[1]

		Jobs Created	Output
Details of Sector Impacts for SF	*Food & Beverage Services*	*362.8*	*$25.7*
	Hotels & Motels	*67.5*	*$8.8*
	Retail Stores- General Merchandise	*87.9*	*$6.7*
	Real Estate	*11.7*	*$4.6*
	Transit & Transport	*65.4*	*$2.8*
	Financial Services	*8.8*	*$2.5*
	Other Personal Services	*9.0*	*$1.5*
	Car Rental	*4.0*	*$1.0*
	Wholesale Trade Businesses	*5.1*	*$1.0*
	Telecommunications	*1.8*	*$1.0*
	All Other Sectors	*127.1*	*$17.5*
San Francisco County (excl. inter-county)		**751.2**	**$73.1**
San Francisco County (incl. inter-county)[2]		-	-
Alameda County		25.6	$3.9
Contra Costa County		2.2	$0.7
Marin County		3.6	$0.4
Napa County		0.4	$0.1
San Mateo County		3.0	$0.8
Santa Clara County		1.9	$0.5
Solano County		0.4	$0.1
Sonoma County		2.0	$0.3
Total Economic Impact SF Bay Area		**790.3**	**$79.9**

1. Top 10 sectors based on estimated economic impact, which includes direct visitor spending and indirect and induced impact (definition shown on page 20).
2. No inter-county impacts exist to San Francisco as only incremental visitor spending occurring in San Francisco has been included in this analysis.

Sources: SF Visitor Study 2010 Research Report and Segmentation Profiles by Destination Analysts, Inc. for SF Travel Association; Academy visitor survey data for FY12 from The Morey Group; Revenue reported by on-site retailers to Academy; IMPLAN (data and software) from MIG, Inc.

Impact of Visitation (cont.)

Survey data[1] indicates that 73% of visitors and volunteers come from outside of San Francisco, positively contributing to San Francisco's tourism industry. To isolate the effects of incremental spending by visitors and volunteers from outside of San Francisco, this study excludes any visitation-related economic impact generated by San Francisco residents.

Incremental Tourism Spending Estimates	SF County Visitors	Bay Area Visitors	Domestic Visitors	International Visitors	Special Events Visitors	Academy Volunteers
Hotels	-	-	$52.41	$78.87	-	-
Food & Beverage	-	$32.17	$50.21	$53.85	$32.17	$16.08
Rental Car	-	-	$6.16	$6.08	-	-
Gas/Local Transit	-	$9.82	$11.53	$10.31	$9.82	$9.82
Retail and Other	-	$56.07	$35.98	$38.36	-	-
Spend per person, per day[1] (A)	**$0.00**	**$98.06**	**$156.29**	**$187.47**	**$41.99**	**$25.90**
Days/nights on trip (B)	N/A	1.0	3.6	5.5	1.0	1.0
Spend per person, per trip (A*B)	**$0.00**	**$98.06**	**$562.63**	**$1,031.03**	**$41.99**	**$25.90**
Sites/Areas visited	N/A	2.0	7.3	9.3	2.0	1.0
Multiplier for Academy Share (C)	*N/A*	*0.5000*	*0.1370*	*0.1075*	*0.5000*	*1.0000*
Allocation of spend per visitor to Academy (A*B*C)	$0.00	$49.03	$77.07	$110.86	$20.99	$25.90
Spend at Academy Café & Retailers	*($0.00)*	*($7.87)*	*($7.87)*	*($7.87)*	*($4.95)*	*($4.95)*
Spend per visitor net of Academy Retailers[2] (D)	**$0.00**	**$41.16**	**$69.20**	**$102.99**	**$16.04**	**$20.95**
# of visits to Academy (E)	333,724	651,137	268,343	38,666	98,208	4,598
Total Spend ($M) (D*E)	**$0.00M**	**$26.80M**	**$18.57M**	**$3.98M**	**$1.58M**	**$0.10**
Grand Total ($M)						**$51.0**

1. SF Travel Association 2010 data has been adjusted to reflect a higher percentage of children and a higher average household income for the average Academy visitor. SF Travel Association 2010 spending data has been adjusted for inflation. Museum admission figures are excluded from visitation impact estimates as they are already embedded in the economic impact estimate from Academy salary/benefits and non-salary operating expenditures.
2. Visitor spending at Academy retailers has been captured separately as revenue for on-site retailers, and has, therefore, been excluded from each incremental visitor's total estimated spend on food, beverage, and retail purchases while visiting San Francisco.

Sources: SF Visitor Study 2010 Research Report and Segmentation Profiles by Destination Analysts, Inc. for SF Travel Association; Academy visitor survey data for FY12 from The Morey Group; Revenue reported by on-site retailers to Academy; IMPLAN (data and software) from MIG, Inc., CPI from Bureau of Labor Statistics for San Francisco-Oakland-San Jose metropolitan area

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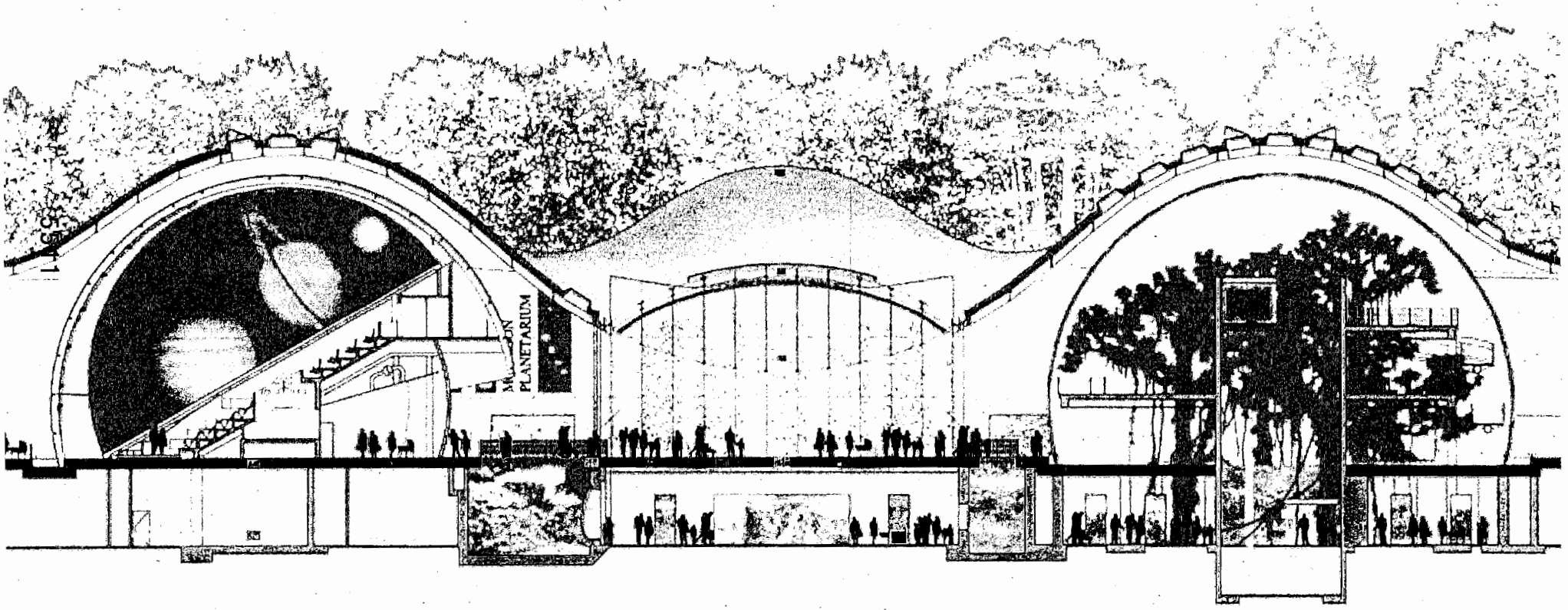

CALIFORNIA ACADEMY OF SCIENCES

PREZI

Welcome

Prezi

The Academy and the City

- The Academy is not a traditional City Department
- The City funds Steinhart Aquarium
- But the rest of the Academy is a non-profit institution

The Academy is a jewel of the City.

Prezi

1.4 MILLION
Visitors Per Year

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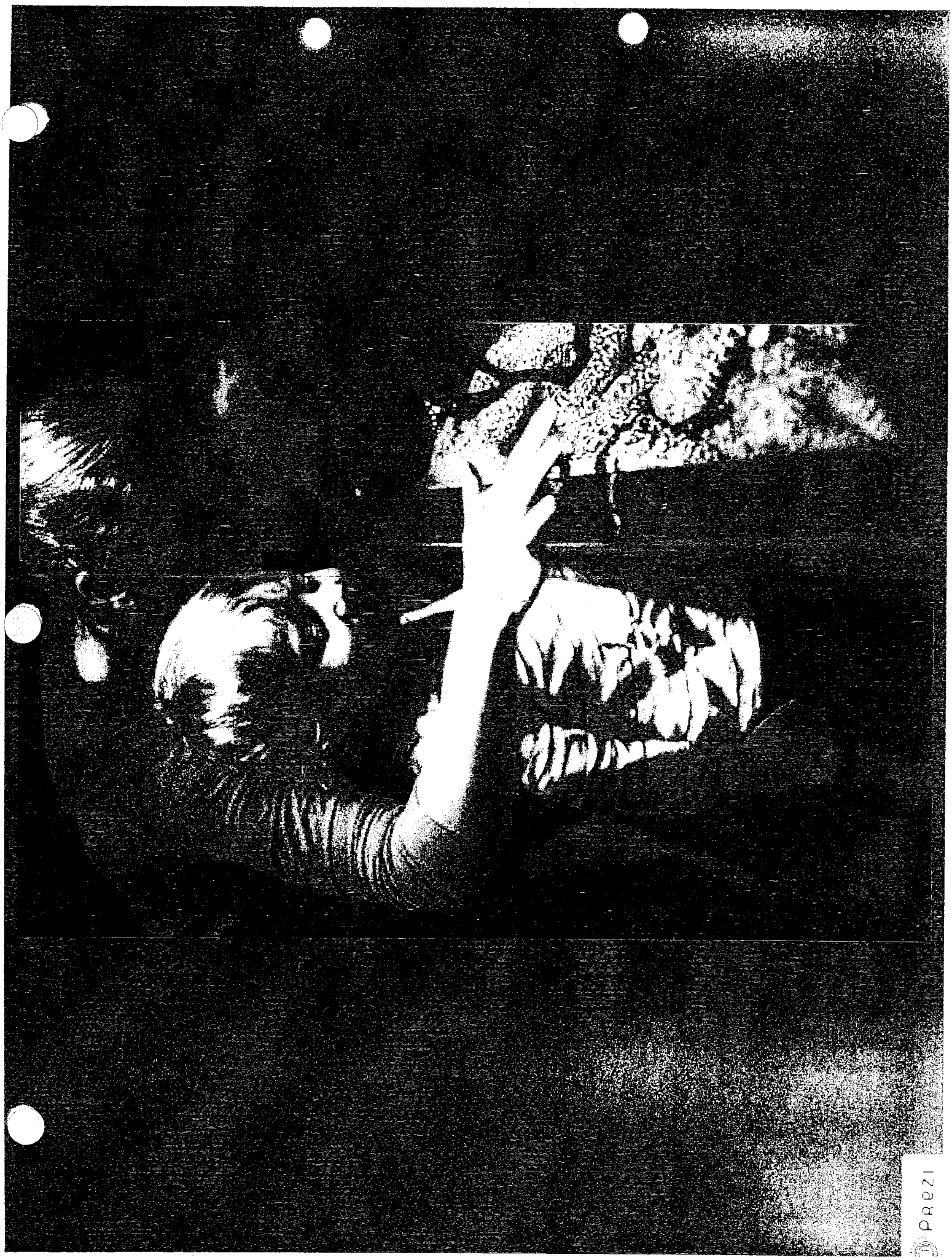

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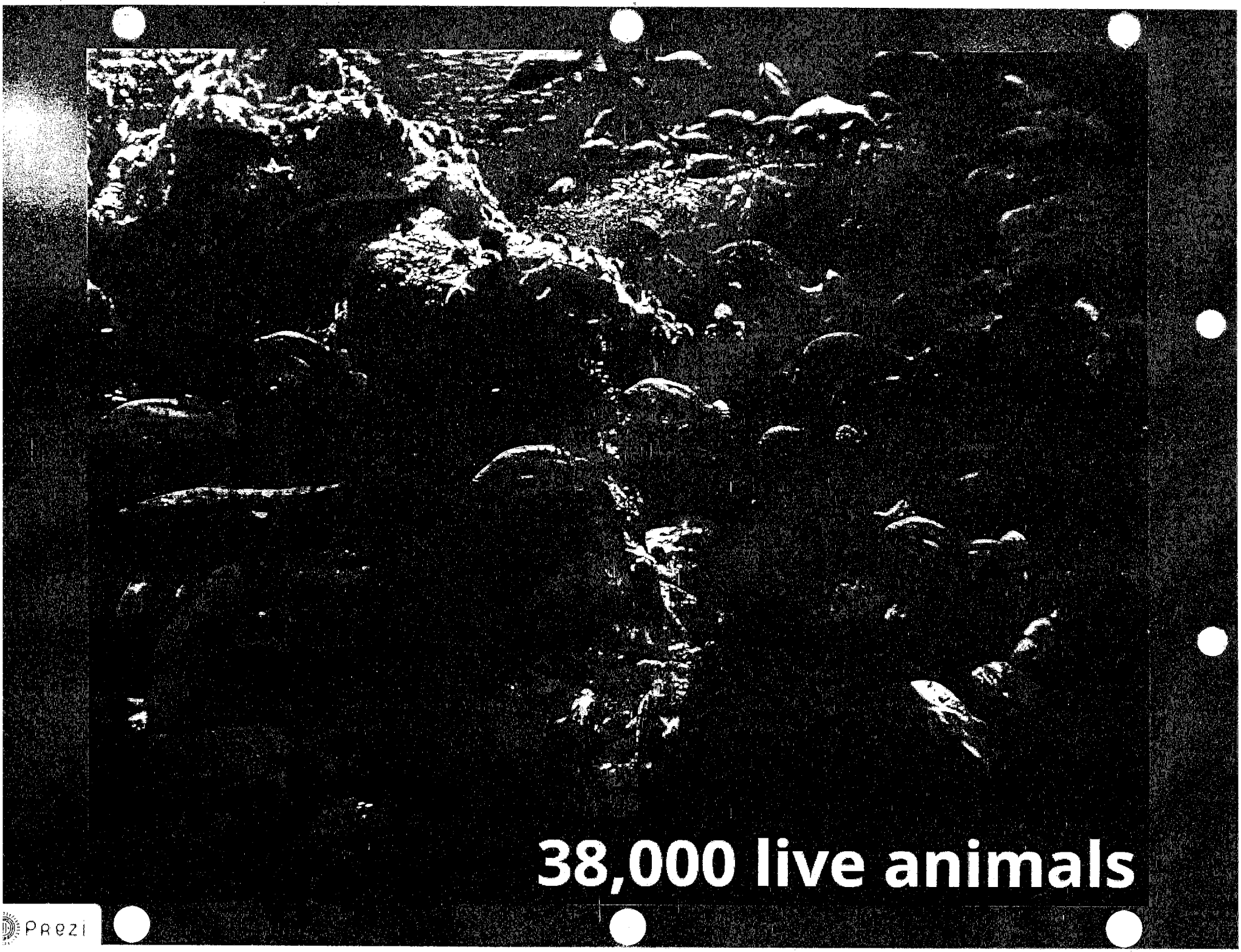

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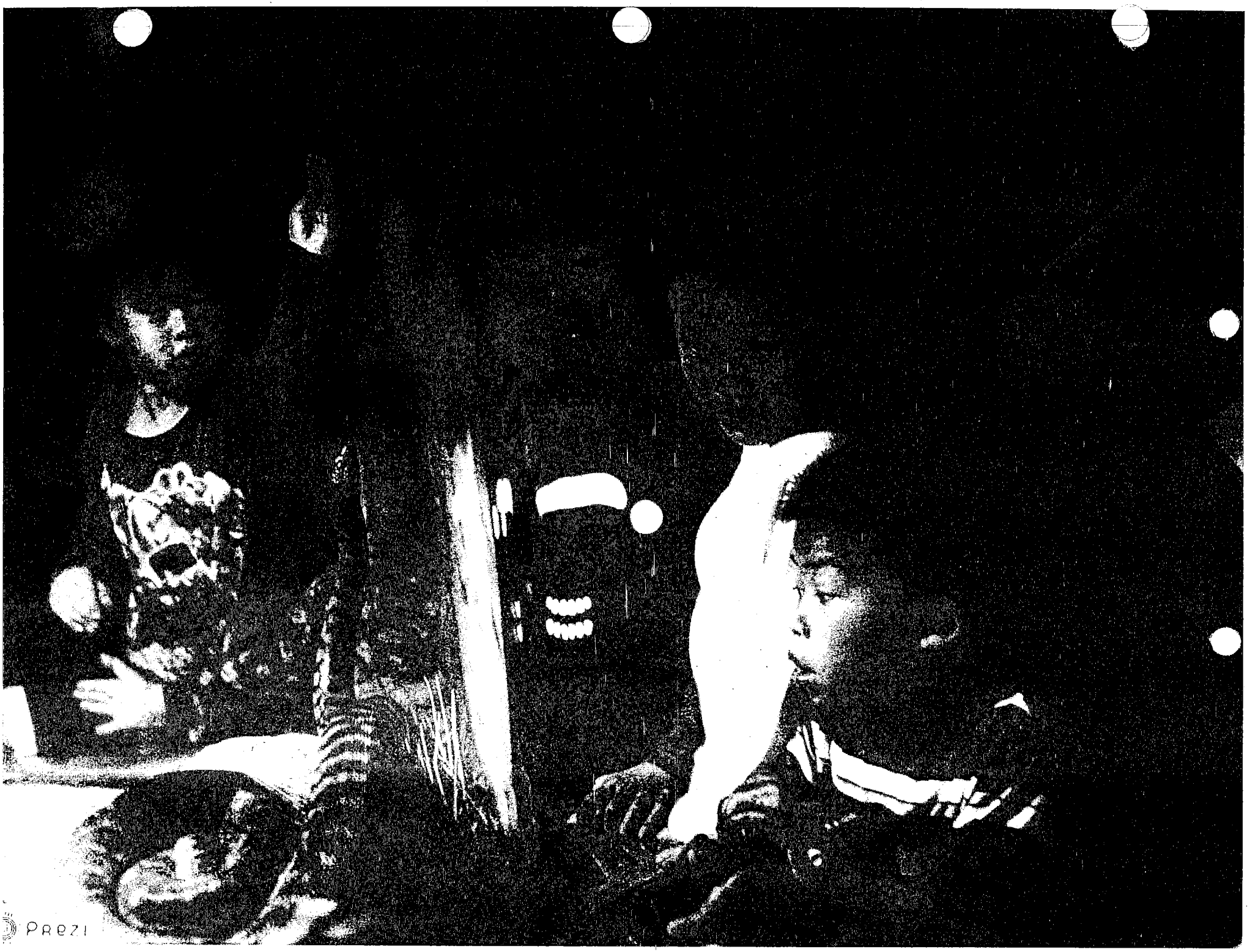
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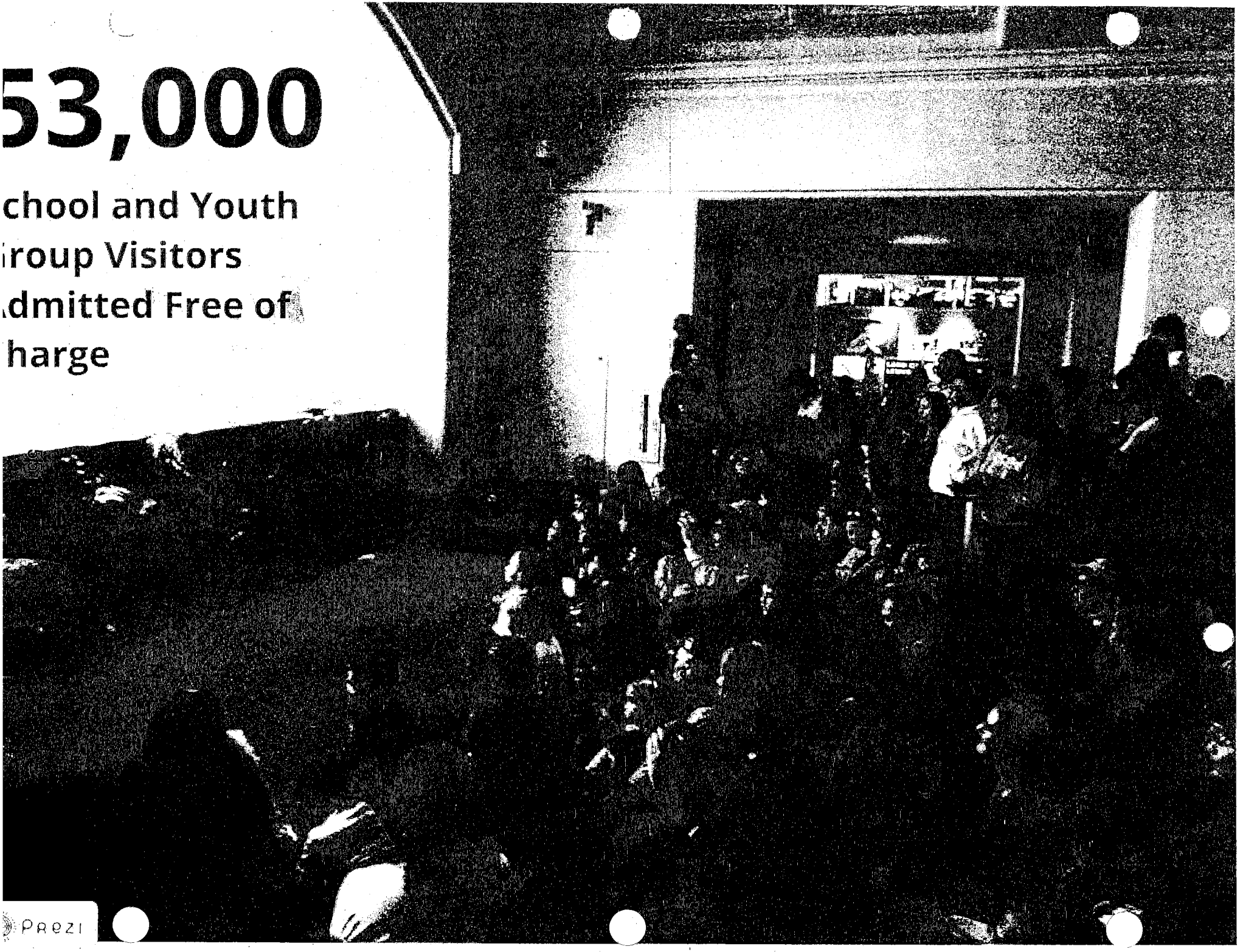

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Behind the scenes, lab
employees are on the
cutting edge of scientific
research.

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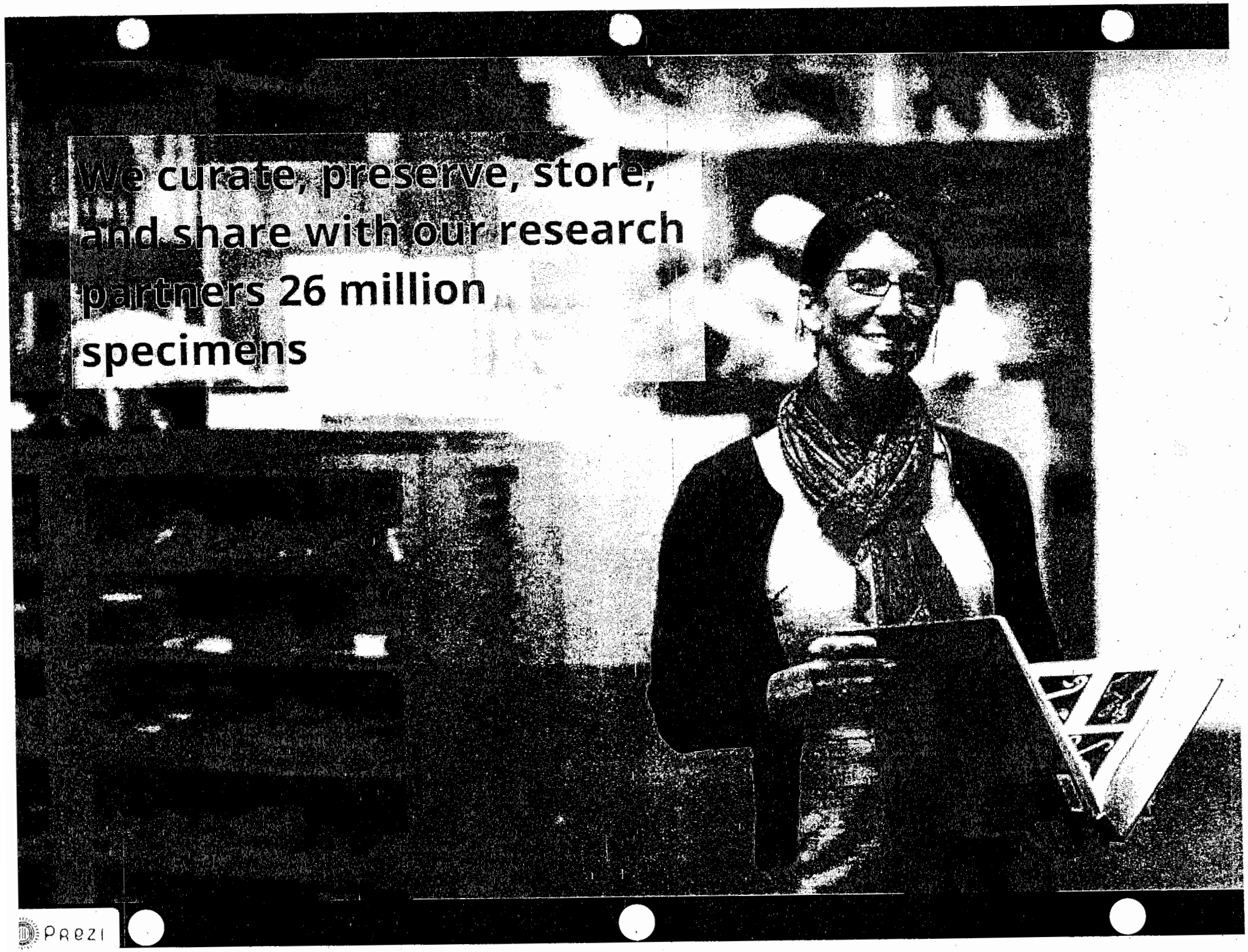
We curate, preserve, store, and share with our research partners 26 million specimens

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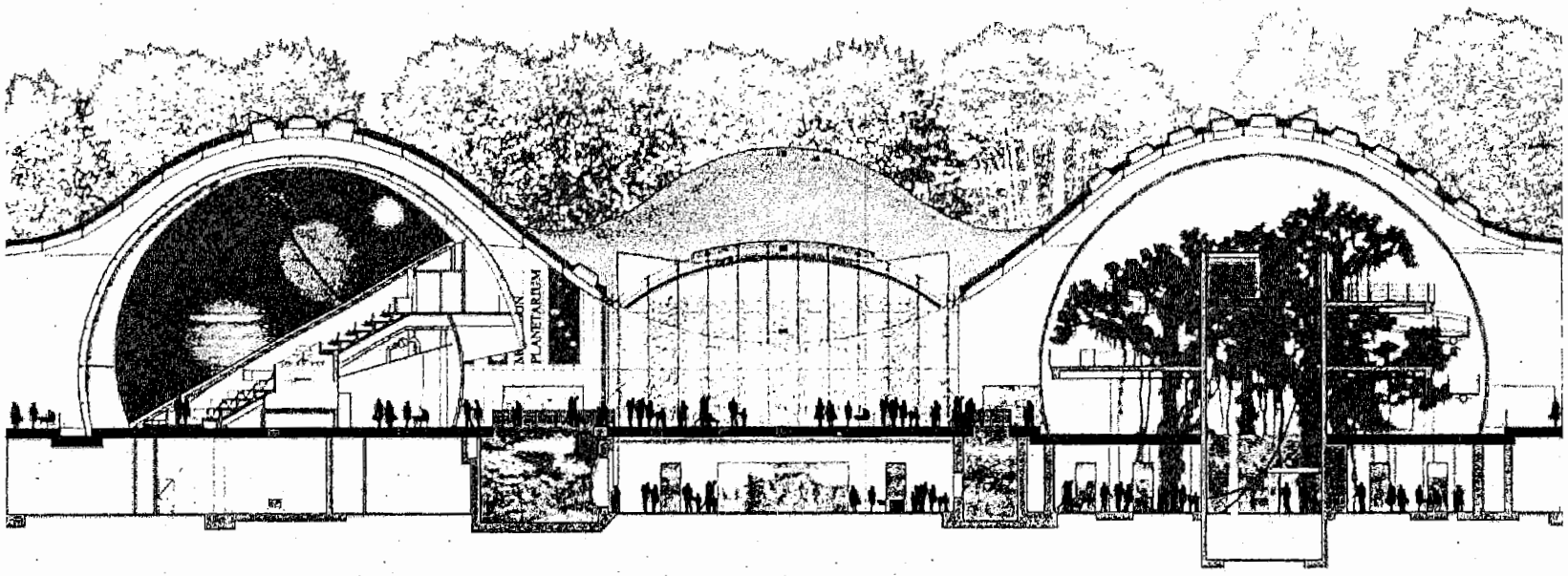

CALIFORNIA ACADEMY OF SCIENCES

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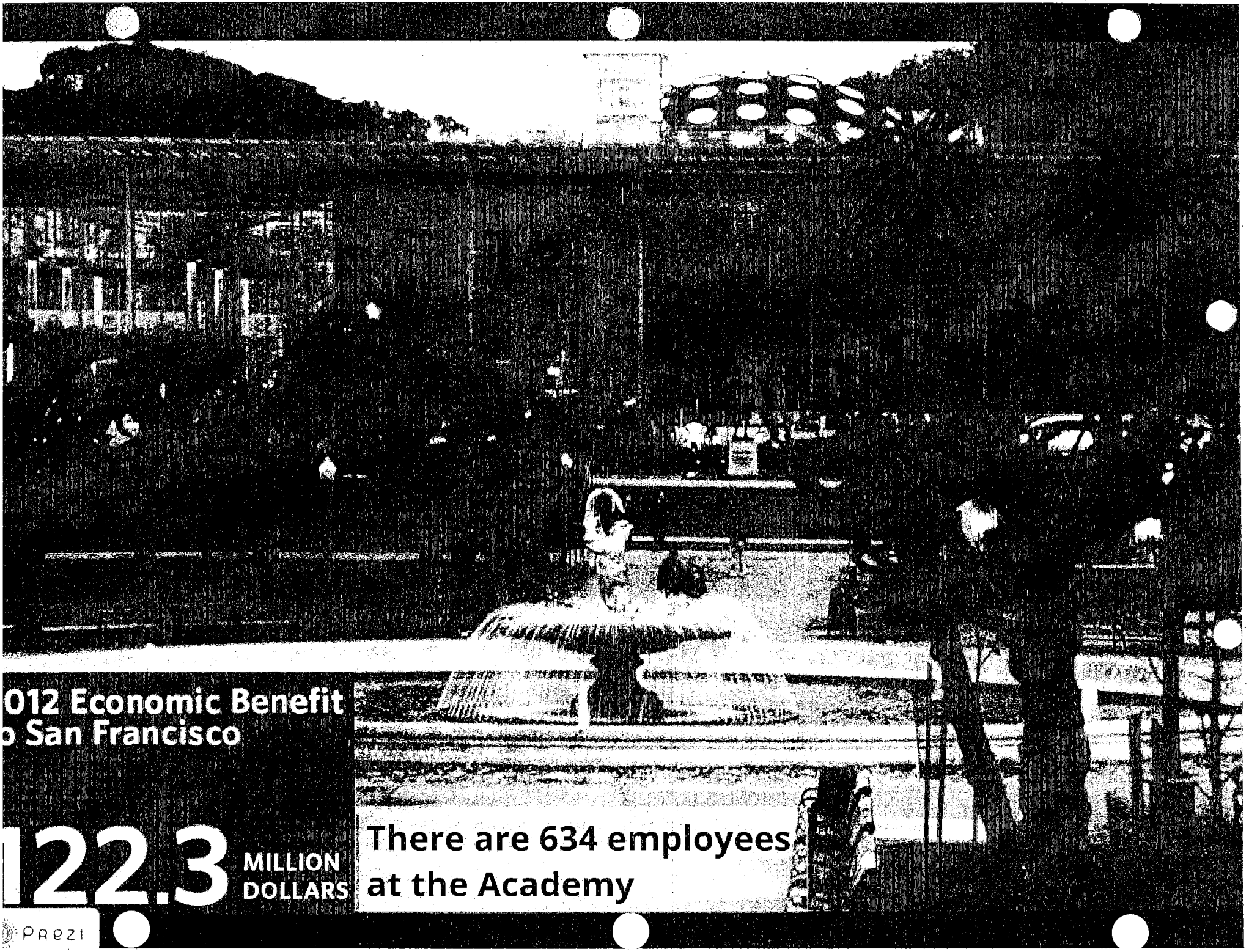
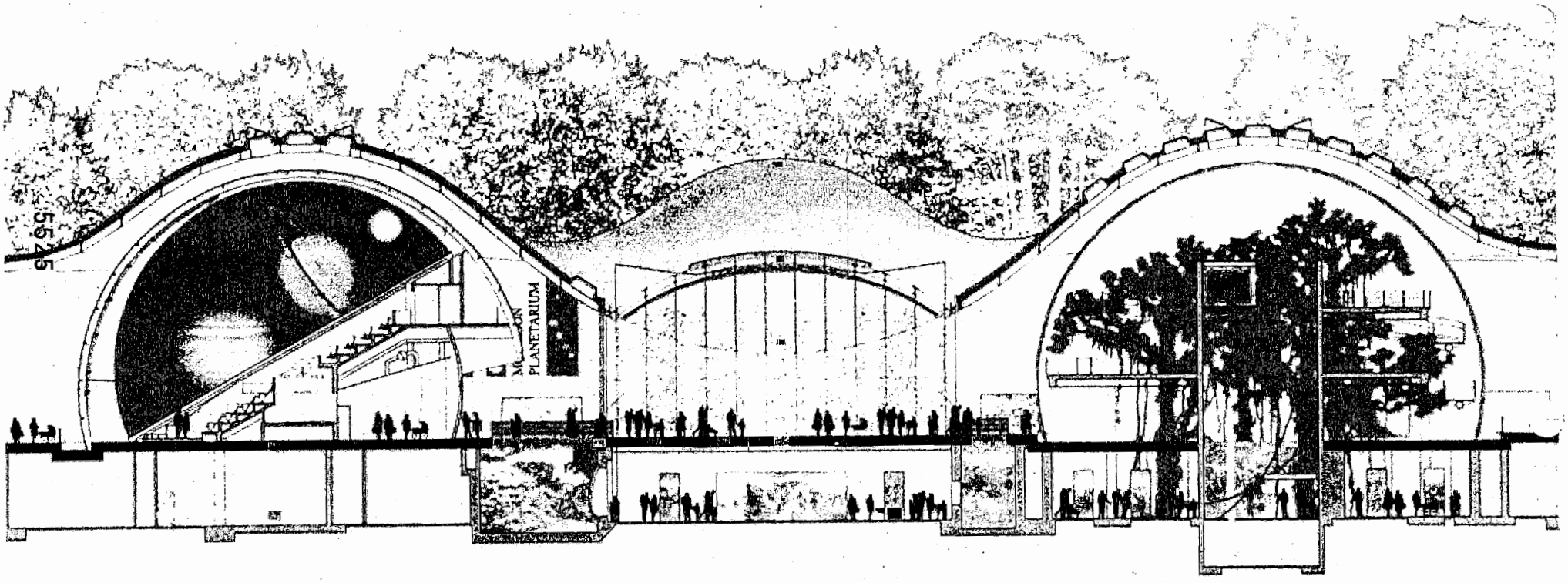

012 Economic Benefit
o San Francisco
122.3 MILLION DOLLARS
There are 634 employees
at the Academy
Prezi



CALIFORNIA ACADEMY OF SCIENCES

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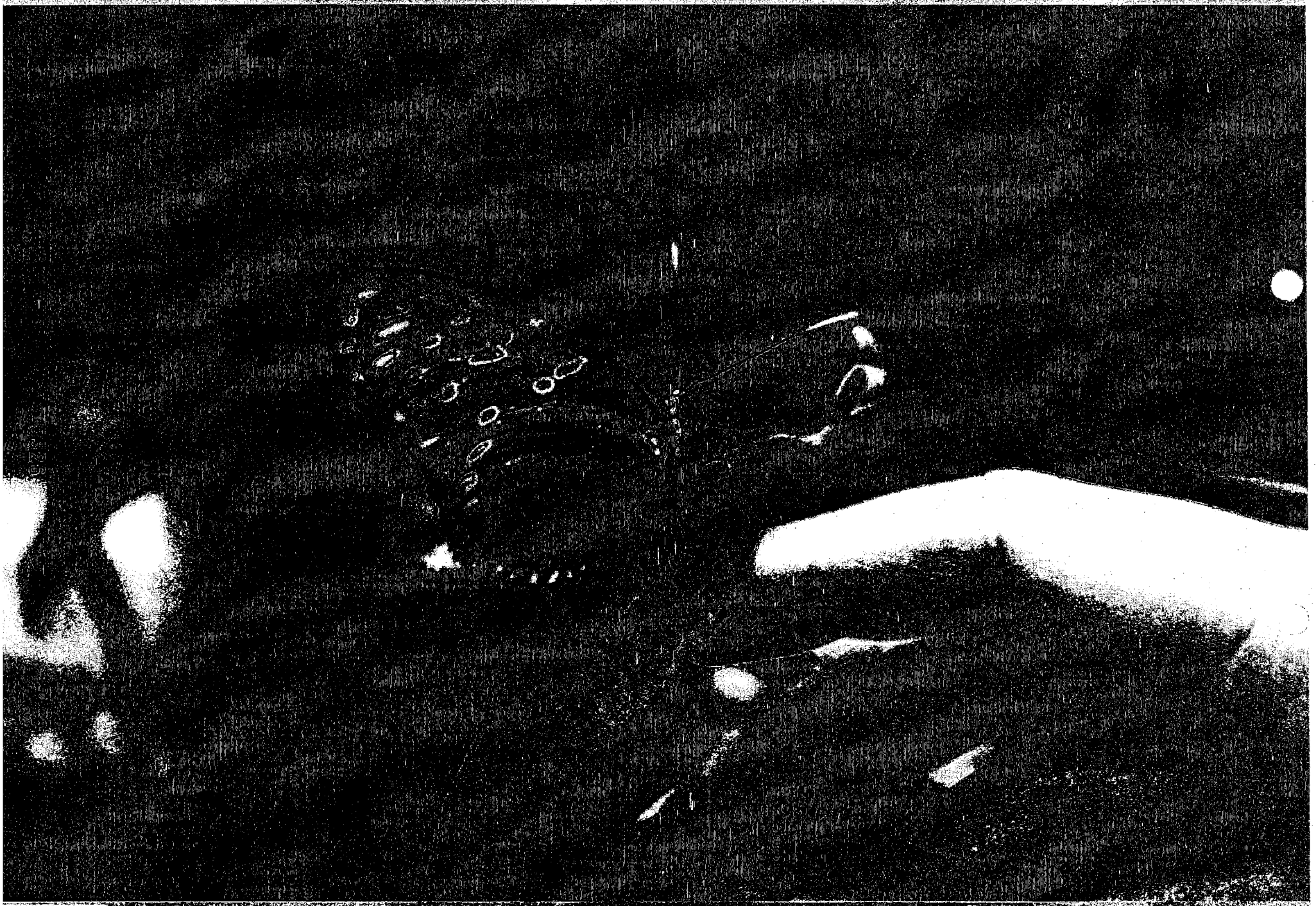

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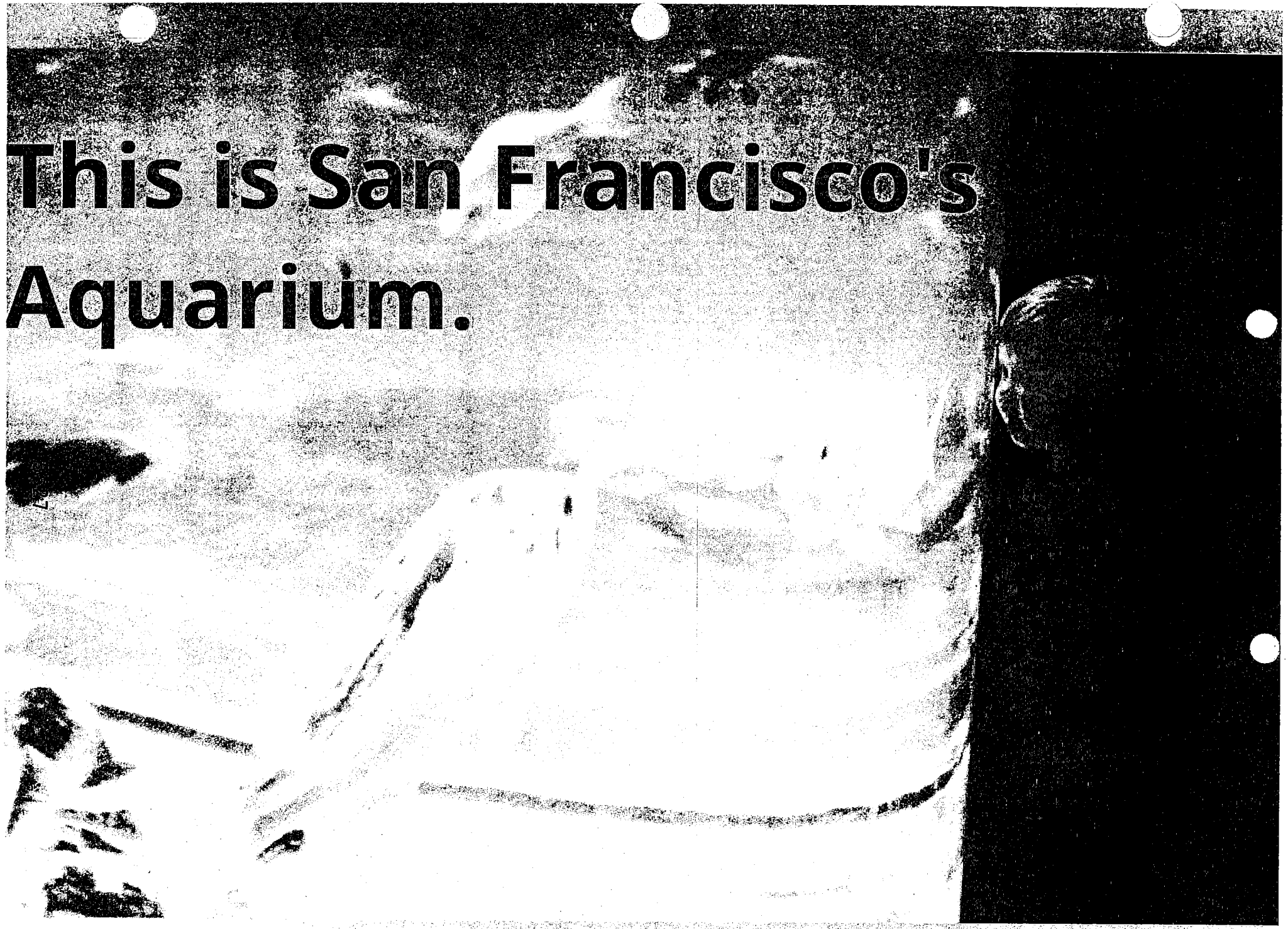
This is San Francisco's Aquarium.



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We expect to cover the shortfall in this coming fiscal year without altering our operations, our scientific mission, or our commitment to education.

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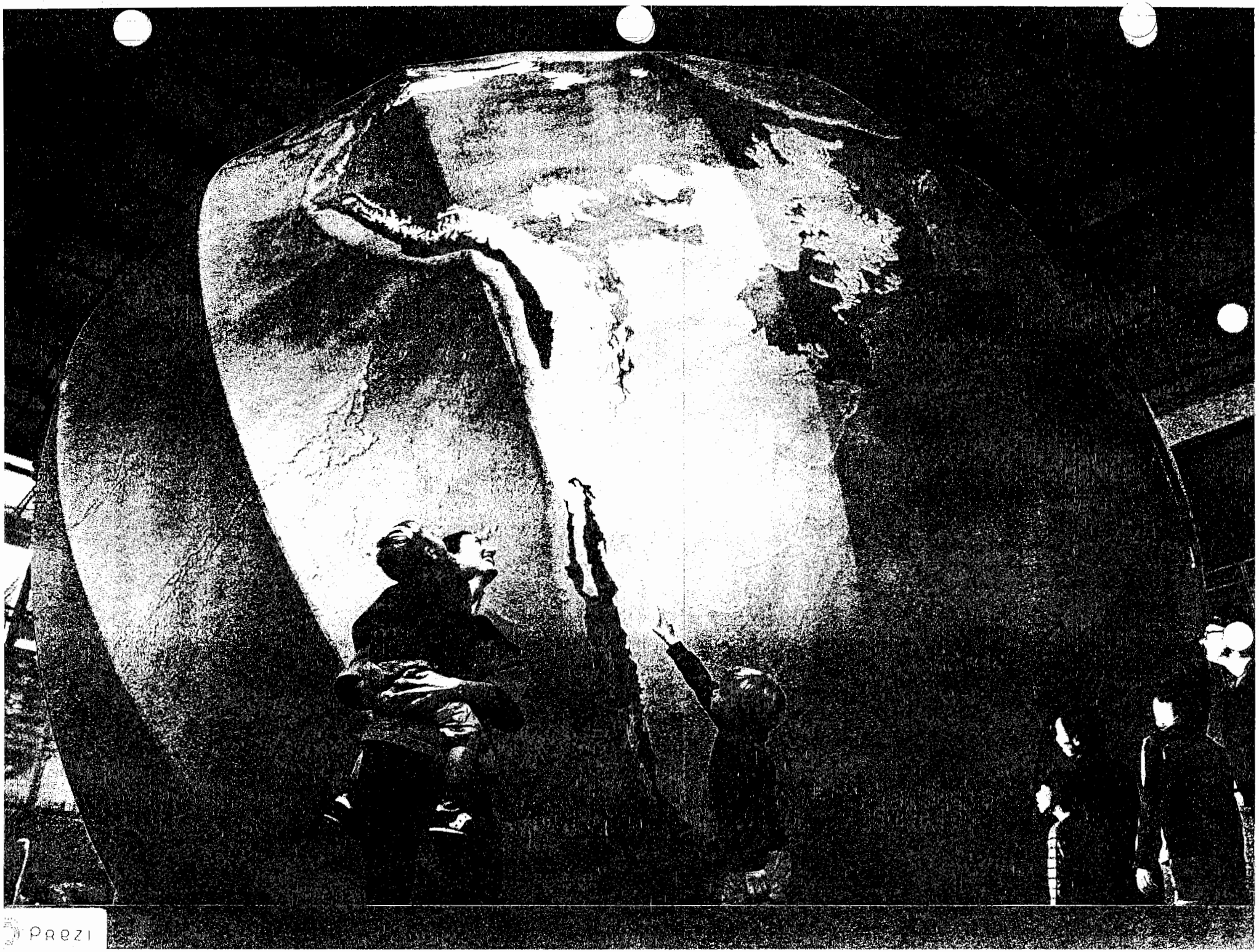
PREZI

We are asking for your active engagement and partnership

- Visit once a year
- Collaborate with us
- Help us create a financially sustainable path
- (And bring your kids...)

Prezi



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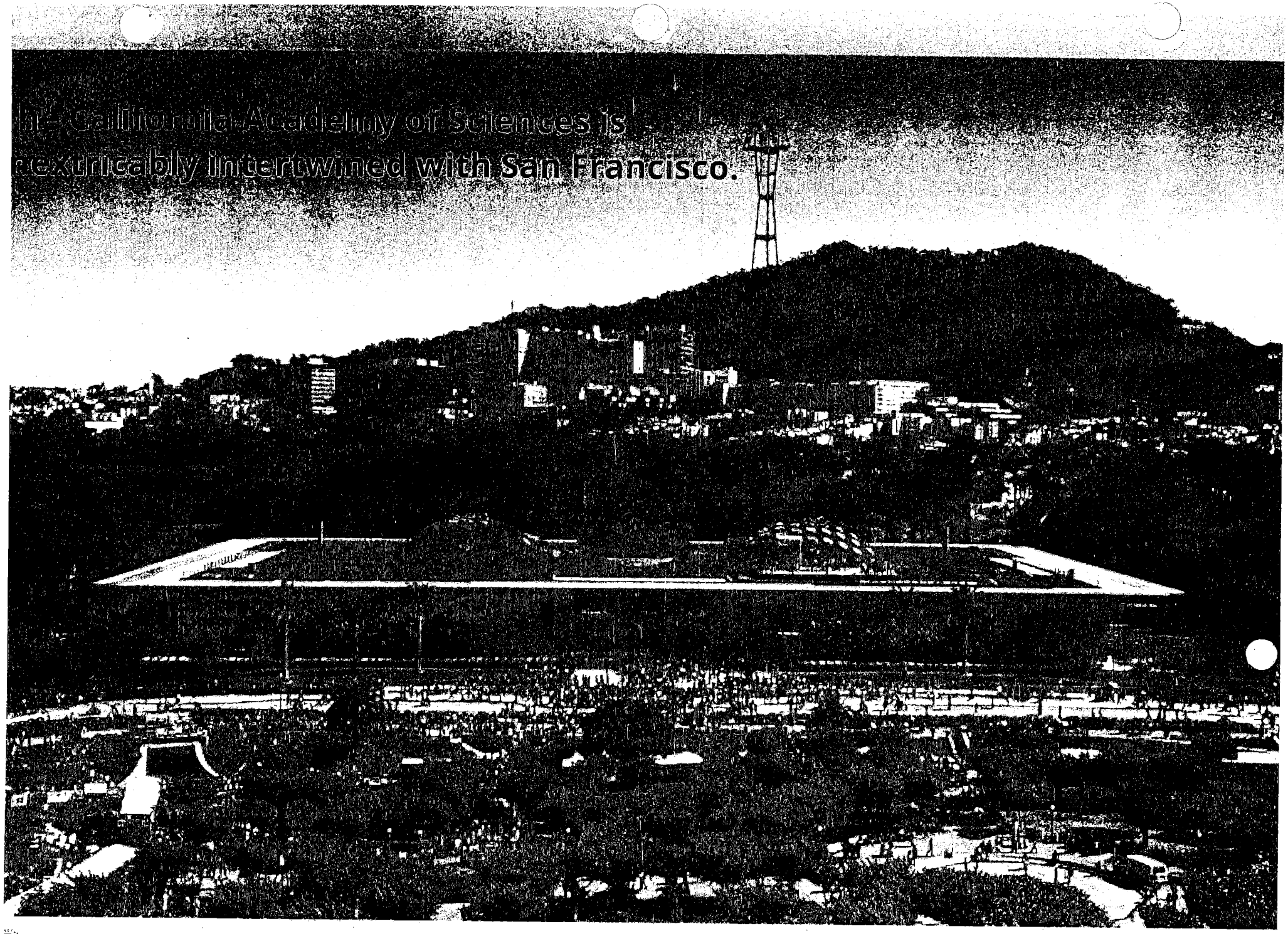
Collaborate with us

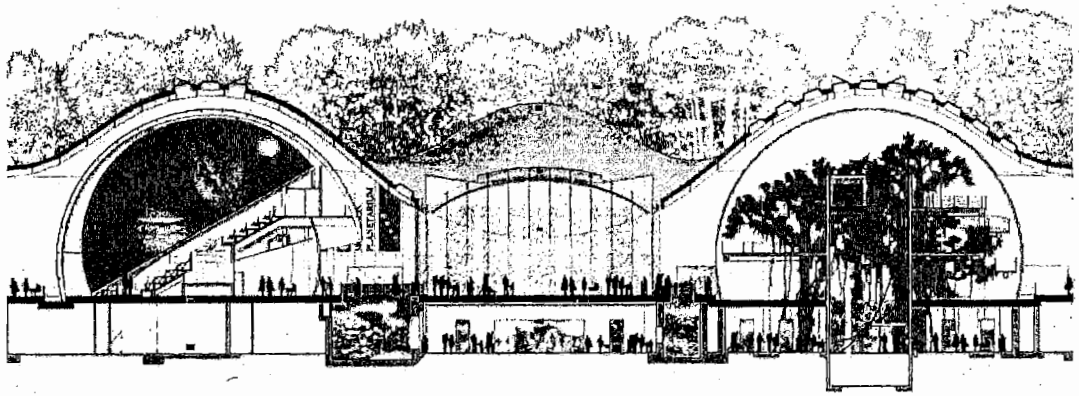
Prezi


The California Academy of Sciences is
inextricably intertwined with San Francisco.

Prezi

Prezi

Thank you for your attention to the Academy's budget this year.



CALIFORNIA ACADEMY OF SCIENCES

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General Question for all Departments

1. Major responsibilities / mission of department / high level overview of services

The mission of the California Academy of Sciences is to explore, explain, and sustain life. We improve science literacy about nature, life, and sustainability for people of all ages. Our public engagement and education programs amplify visitor experiences, strengthen educators' science teaching abilities, and engage youth with science in personal and direct ways.

The Academy hosts over 53,000 San Francisco school group visitors annually. We provide free access to the general public through Quarterly Free Sundays and Neighborhood Free Days. A suite of out-of-school time programs are offered to middle and high school-aged youth, including paid internships. We also proudly participate in the Community Access Ticket Service (providing 6,000 free tickets per year) and San Francisco Public Library's free *CheckOut SF – Family Pass* program.

2. Change in overall budget compared to prior year (FY 12-13, 13-14 and 14-15)

FY12-13:	$4,026,851
FY13-14 (proposed):	$4,432,695
FY14-15 (proposed):	$4,266,550

3. FTE changes – any new positions and rationale?

The Academy has no FTE changes this year.

4. Major drivers of the changes in your budget

The major drivers of change in the Academy's budget are cost-of-living adjustments for City Engineers and unexpected maintenance costs, such as the cost to replace our Air Handling Units.

5. Any major department initiatives/efforts (including capital projects) and their budget/operational impacts?

To maintain our professional accreditation with the Association of Zoos and Aquariums, the Academy is upgrading and expanding Steinhart Aquarium's animal care facilities. The end result will be a 2,000 square foot increase in – and upgrades to the existing 3,500 square feet of – animal care, holding, and quarantine facilities. The project is expected to cost $3 million.

The Academy budgets for necessary building projects through its Building Maintenance Fund. In FY13, we unexpectedly needed to replace Air Handling Units due to rusted intake plenums. This unexpected cost is estimated at $250,000.

6. Overtime costs and efforts to better manage OT

Steinhart Aquarium City Engineers monitor the building, its systems, and aquarium tanks 24 hours a day, 365 days a year. We rarely incur significant overtime costs, and expect these costs to continue their downward trend over time.

Questions from the Budget and Legislative Analyst's Office report, *Socioeconomic Equity in the City of San Francisco*

1) What new efforts is your department making to ensure that your programs and services are culturally appropriate and accessible to the broadest number of San Franciscans, especially those who need your services most?

The Academy pays close attention to the demographics and needs of our visitors. We reach approximately 90% of SFUSD schools and have recently focused our outreach efforts on the remaining 10%, primarily located in the Bayview neighborhood. These efforts include hosting Neighborhood Family Nights where the Academy provides transportation for specific groups to visit the museum. Though this program was piloted for the first time in FY13, we are excited by the initial response and will refine this targeted programming in FY14.

2) Describe your department's current efforts to ensure that your programs and services are culturally appropriate and accessible to the broadest number of San Franciscans and how results of those efforts are measured.

The Academy prepares many of its educational materials in Spanish, Mandarin, and Cantonese. We continually monitor the number of educators and visitors who access and download these lesson plans and materials. In FY13 to date, these resources were downloaded 165,000 times, demonstrating the reach of our educational content.

3) What are emerging needs in the City and among residents that you have identified and would like to address?

The Academy is a leader in science engagement for San Francisco youth. Studies show that early engagement with science – particularly during the elementary and middle school years – can spark a love for science that leads youth to pursue careers in science, technology, engineering, and math (STEM).

Our pioneering Science Action Club program is showing positive results among middle school youth in afterschool settings. We intend to expand our service to this resident population in FY14, serving 10 of SFUSD's 12 middle schools.