

**Department of Justice** 

Office of Justice Programs

Office of the Assistant Attorney General

Washington, D.C. 20531

September 13, 2013

The Honorable George Gascón San Francisco District Attorney's Office 850 Bryant Street, 3rd Floor San Francisco, CA 94103

Dear District Attorney Gascón:

On behalf of Attorney General Eric Holder, it is my pleasure to inform you that the Office of Justice Programs has approved your application for funding under the FY 13 Byrne Criminal Justice Innovation Program: Planning & Implementation in the amount of \$997,217 for San Francisco District Attorney's Office.

Enclosed you will find the Grant Award and Special Conditions documents. This award is subject to all administrative and financial requirements, including the timely submission of all financial and programmatic reports, resolution of all interim audit findings, and the maintenance of a minimum level of cash-on-hand. Should you not adhere to these requirements, you will be in violation of the terms of this agreement and the award will be subject to termination for cause or other administrative action as appropriate.

If you have questions regarding this award, please contact:

- Program Questions, Samuel K. Beamon, Program Manager at (202) 353-8592; and
- Financial Questions, the Office of the Chief Financial Officer, Customer Service Center (CSC) at (800) 458-0786, or you may contact the CSC at ask.ocfo@usdoj.gov.

Congratulations, and we look forward to working with you.

Sincerely,

Kaul U. Masan

Karol Virginia Mason Assistant Attorney General

Enclosures



**Department of Justice** Office of Justice Programs Office for Civil Rights

Washington, D.C. 20531

September 13, 2013

The Honorable George Gascón San Francisco District Attorney's Office 850 Bryant Street, 3rd Floor San Francisco, CA 94103

#### Dear District Attorney Gascón:

Congratulations on your recent award. In establishing financial assistance programs, Congress linked the receipt of Federal funding to compliance with Federal civil rights laws. The Office for Civil Rights (OCR), Office of Justice Programs (OJP), U.S. Department of Justice is responsible for ensuring that recipients of financial aid from OJP, its component offices and bureaus, the Office on Violence Against Women (OVW), and the Office of Community Oriented Policing Services (COPS) comply with applicable Federal civil rights statutes and regulations. We at OCR are available to help you and your organization meet the civil rights requirements that come with Justice Department funding.

# Ensuring Access to Federally Assisted Programs

As you know, Federal laws prohibit recipients of financial assistance from discriminating on the basis of race, color, national origin, religion, sex, or disability in funded programs or activities, not only in respect to employment practices but also in the delivery of services or benefits. Federal law also prohibits funded programs or activities from discriminating on the basis of age in the delivery of services or benefits.

#### Providing Services to Limited English Proficiency (LEP) Individuals

In accordance with Department of Justice Guidance pertaining to Title VI of the Civil Rights Act of 1964, 42 U.S.C. § 2000d, recipients of Federal financial assistance must take reasonable steps to provide meaningful access to their programs and activities for persons with limited English proficiency (LEP). For more information on the civil rights responsibilities that recipients have in providing language services to LEP individuals, please see the website at http://www.lep.gov.

# Ensuring Equal Treatment for Faith-Based Organizations

The Department of Justice has published a regulation specifically pertaining to the funding of faith-based organizations. In general, the regulation, Participation in Justice Department Programs by Religious Organizations; Providing for Equal Treatment of all Justice Department Program Participants, and known as the Equal Treatment Regulation 28 C.F.R. part 38, requires State Administering Agencies to treat these organizations the same as any other applicant or recipient. The regulation prohibits State Administering Agencies from making award or grant administration decisions on the basis of an organization's religious character or affiliation, religious name, or the religious composition of its board of directors.

The regulation also prohibits faith-based organizations from using financial assistance from the Department of Justice to fund inherently religious activities. While faith-based organizations can engage in non-funded inherently religious activities, they must be held separately from the Department of Justice funded program, and customers or beneficiaries cannot be compelled to participate in them. The Equal Treatment Regulation also makes clear that organizations participating in programs funded by the Department of Justice are not permitted to discriminate in the provision of services on the basis of a beneficiary's religion. For more information on the regulation, please see OCR's website at http://www.ojp.usdoj.gov/ocr/etfbo.htm.

State Administering Agencies and faith-based organizations should also note that the Safe Streets Act, as amended; the Victims of Crime Act, as amended; and the Juvenile Justice and Delinquency Prevention Act, as amended, contain prohibitions against discrimination on the basis of religion in employment. Despite these nondiscrimination provisions, the Justice Department has concluded that the Religious Freedom Restoration Act (RFRA) is reasonably construed, on a case-by-case basis, to require that its funding agencies permit faith-based organizations applying for funding under the applicable program statutes both to receive DOJ funds and to continue considering religion when hiring staff, even if the statute that authorizes the funding program generally forbids considering of religion in employment decisions by grantees.

Questions about the regulation or the application of RFRA to the statutes that prohibit discrimination in employment may be directed to this Office.

#### **Enforcing Civil Rights Laws**

All recipients of Federal financial assistance, regardless of the particular funding source, the amount of the grant award, or the number of employees in the workforce, are subject to the prohibitions against unlawful discrimination. Accordingly, OCR investigates recipients that are the subject of discrimination complaints from both individuals and groups. In addition, based on regulatory criteria, OCR selects a number of recipients each year for compliance reviews, audits that require recipients to submit data showing that they are providing services equitably to all segments of their service population and that their employment practices meet equal employment opportunity standards.

# Complying with the Safe Streets Act or Program Requirements

In addition to these general prohibitions, an organization which is a recipient of financial assistance subject to the nondiscrimination provisions of the Omnibus Crime Control and Safe Streets Act (Safe Streets Act) of 1968, 42 U.S.C. § 3789d(c), or other Federal grant program requirements, must meet two additional requirements:(1) complying with Federal regulations pertaining to the development of an Equal Employment Opportunity Plan (EEOP), 28 C.F.R. § 42.301-.308, and (2) submitting to OCR Findings of Discrimination (see 28 C.F.R. § 42.205(5) or 31.202(5)).

# 1) Meeting the EEOP Requirement

In accordance with Federal regulations, Assurance No. 6 in the Standard Assurances, COPS Assurance No. 8.B, or certain Federal grant program requirements, your organization must comply with the following EEOP reporting requirements:

If your organization has received an award for \$500,000 or more and has 50 or more employees (counting both full- and part-time employees but excluding political appointees), then it has to prepare an EEOP and submit it to OCR for review within 60 days from the date of this letter. For assistance in developing an EEOP, please consult OCR's website at http://www.ojp.usdoj.gov/ocr/eeop.htm. You may also request technical assistance from an EEOP specialist at OCR by dialing (202) 616-3208.

If your organization received an award between \$25,000 and \$500,000 and has 50 or more employees, your organization still has to prepare an EEOP, but it does not have to submit the EEOP to OCR for review. Instead, your organization has to maintain the EEOP on file and make it available for review on request. In addition, your organization has to complete Section B of the Certification Form and return it to OCR. The Certification Form can be found at http://www.ojp.usdoj.gov/ocr/eeop.htm.

If your organization received an award for less than \$25,000; or if your organization has less than 50 employees, regardless of the amount of the award; or if your organization is a medical institution, educational institution, nonprofit organization or Indian tribe, then your organization is exempt from the EEOP requirement. However, your organization must complete Section A of the Certification Form and return it to OCR. The Certification Form can be found at http://www.ojp.usdoj.gov/ocr/eeop.htm.

#### 2) Submitting Findings of Discrimination

In the event a Federal or State court or Federal or State administrative agency makes an adverse finding of discrimination against your organization after a due process hearing, on the ground of race, color, religion, national origin, or sex, your organization must submit a copy of the finding to OCR for review.

# **Ensuring the Compliance of Subrecipients**

If your organization makes subawards to other agencies, you are responsible for assuring that subrecipients also comply with all of the applicable Federal civil rights laws, including the requirements pertaining to developing and submitting an EEOP, reporting Findings of Discrimination, and providing language services to LEP persons. State agencies that make subawards must have in place standard grant assurances and review procedures to demonstrate that they are effectively monitoring the civil rights compliance of subrecipients.

If we can assist you in any way in fulfilling your civil rights responsibilities as a recipient of Federal funding, please call OCR at (202) 307-0690 or visit our website at http://www.ojp.usdoj.gov/ocr/.

Sincerely,

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Michael L. Alston Director

cc: Grant Manager Financial Analyst

	Department of Justice Office of Justice Programs <b>Bureau of Justice Assistance</b>	Grant	PAGE 1 OF 6	
1. RECIPIENT NAM	E AND ADDRESS (Including Zip Code)	4. AWARD NUMBER: 2013-AJ-BX-0014		
San Francisco District Attorney's Office		5. PROJECT PERIOD: FROM         10/01/2013           BUDGET PERIOD: FROM         10/01/2013		
		6. AWARD DATE 09/13/2013	7. ACTION	
1A. GRANTEE IRS/ 946003417	/ENDOR NO.	8. SUPPLEMENT NUMBER 00	Initial	
		9. PREVIOUS AWARD AMOUNT	\$ 0	
3. PROJECT TITLE Safer Together Conso	ntium	10. AMOUNT OF THIS AWARD	\$ 997,217	
		11. TOTAL AWARD	\$ 997,217	
ATTACHED PAG 13. STATUTORY AU	JTHORITY FOR GRANT ported under FY13(BJA - BCJI) Pub. L. No. 113-6, 127 S		THON THE	
	AGENCY APPROVAL	GRANTEE ACCEPT.	ANCE	
16. TYPED NAME A Karol Virginia Ma Assistant Attorney	ND TITLE OF APPROVING OFFICIAL	GRANTEE ACCEPT 18. TYPED NAME AND TITLE OF AUTHORIZI George Gascón District Attorney		
17. SIGNATURE OF APPROVING OFFICIAL 19. SIGNATURE OF AUTHORIZED RECIPIENT OFFICIAL 19. SIGNATURE OF AUTHORIZED RECIPIENT OFFICIAL 19. //				
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OJP FORM 4000/2 (REV. 5-87) PREVIOUS EDITIONS ARE OBSOLETE.

PROJECT NUMBER       2013-AJ-BX-0014       AWARD DATE       09/13/2013         SPECIAL CONDITIONS         1. The recipient agrees to comply with the financial Guide.       0.716e of Justice Programs (OJP) Financial Guide.         2. The recipient acknowledges that failure to submit an acceptable Equal Employment Opportunity Plan (if recipient is required to submit one pursuant to 28 C.F.R. Section 42.302), that is approved by the Office for Civil Rights, is a violation of its Certified Assurances and may result in suspension or termination of funding, until such time as the recipient is in compliance.         3. The recipient agrees to comply with the organizational audit requirements of OMB Circular A-133. Audits of States, Local Governments, and Non-Profit Organizations, and further understands and agrees that funds may be withheld, or other related requirements may be imposed, if outstanding audit issues (if any) from OMB Circular A-133 audits (and any other audits of OJP grant funds) are not satisfactorily and promptly addressed, as further described in the current edition of the OJP financial Guide.         4. Recipient understands and agrees that it cannot use any federal funds, either directly or indirectly, in support of the express prior written approval of OJP.         5. The recipient must promptly refer to the DOJ OIG any credible evidence that a principal, employee, agent, contractor, subgrantec, subcontractor, or other person has either 1) submitted a false claim for grant funds under the False Claims Act; ar2) committed a criminal or civil violation of laws pertaining to fraud, comflict of interest, bribery, gratuity, or similar misconduct involving grant funds. This condition also applies to any subrecipients. Potential fraud, waste, abser, or misconduct involving		Department of Justice Office of Justice Programs <b>Bureau of Justice Assistance</b>	AWARD CONTINUATIONSHEET Grant	PAGE 2 OF 6	
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PROJECT NUMBI	R 2013-AJ-BX-0014	AWARD DATE 09/13/2013	<u></u>		
	SPECIAL	CONDITIONS			
Ma rec and the Sys spe	8. The recipient agrees to comply with applicable requirements regarding registration with the System for Award Management (SAM) (or with a successor government-wide system officially designated by OMB and OJP). The recipient also agrees to comply with applicable restrictions on subawards to first-tier subrecipients that do not acquire and provide a Data Universal Numbering System (DUNS) number. The details of recipient obligations are posted on the Office of Justice Programs web site at http://www.ojp.gov/funding/sam.htm (Award condition: Registration with the System for Award Management and Universal Identifier Requirements), and are incorporated by reference here. This special condition does not apply to an award to an individual who received the award as a natural person (i.e., unrelated to any business or non-profit organization that he or she may own or operate in his or her name).				
512 bar gra	25 (October 1, 2009), the Department encouning employees from text messaging while	eadership on Reducing Text Messaging While Dr urages recipients and sub recipients to adopt and e driving any vehicle during the course of performin s and conduct education, awareness, and other out	nforce policies ng work funded by this		
lim rela eve	10. The recipient agrees to comply with all applicable laws, regulations, policies, and guidance (including specific cost limits, prior approval and reporting requirements, where applicable) governing the use of federal funds for expenses related to conferences, meetings, trainings, and other events, including the provision of food and/or beverages at such events, and costs of attendance at such events. Information on pertinent laws, regulations, policies, and guidance is available at www.ojp.gov/funding/confcost.htm.				
pro		raining or training materials developed or delivere JP Training Guiding Principles for Grantees and s gguidingprinciples.htm.			
oth mc not	2. The recipient agrees that if it currently has an open award of federal funds or if it receives an award of federal funds other than this OJP award, and those award funds have been, are being, or are to be used, in whole or in part, for one or more of the identical cost items for which funds are being provided under this OJP award, the recipient will promptly notify, in writing, the grant manager for this OJP award, and, if so requested by OJP, seek a budget-modification or change-of-project-scope grant adjustment notice (GAN) to eliminate any inappropriate duplication of funding.				
rel		d funds may not be used to discriminate against of cipate in programs for which financial assistance i ch students.			
net sut	work unless such network blocks the viewin	No award funds may be used to maintain or establ g, downloading, and exchanging of pornography, for any Federal, State, tribal, or local law enforce s, prosecution, or adjudication activities.	and (b) Nothing in		

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3	Department of Justice Office of Justice Programs <b>Bureau of Justice Assistance</b>	AWARD CONTINUATIONSHEET Grant	PAGE 4 OF 6
PROJECT NUN	1BER 2013-AJ-BX-0014	AWARD DATE 09/13/2013	
	SPECIAL	CONDITIONS	
	reports, or any other written materials that will be through funds from this grant at least thirty (30) visual, or audio publications, with the exception expense, shall contain the following statements: awarded by the Bureau of Justice Assistance. The Justice's Office of Justice Programs, which also Justice, the Office of Juvenile Justice and Delin Office. Points of view or opinions in this docum	w and approval any curricula, training materials, p be published, including web-based materials and y ) working days prior to the targeted dissemination n of press releases, whether published at the grante : "This project was supported by Grant No. 2013-, he Bureau of Justice Assistance is a component of p includes the Bureau of Justice Statistics, the Nati iquency Prevention, the Office for Victims of Crir. nent are those of the author and do not necessarily ustice." The current edition of the OJP Financial C activities.	web site content, date. Any written, ee's or government's AJ-BX-0014 f the Department of onal Institute of ne, and the SMART represent the official
		ssments, national evaluation efforts, or informatio ision of any information required for the assessme	
	regulation governing "Equal Treatment for Faith Treatment Regulation provides in part that Depa fund any inherently religious activities, such as grants may still engage in inherently religious a Department of Justice funded program, and part grantee or a sub-grantee must be voluntary. The participating in programs directly funded by the of services on the basis of a beneficiary's religio	le requirements of 28 C.F.R. Part 38, the Departm h Based Organizations" (the "Equal Treatment Re artment of Justice grant awards of direct funding r worship, religious instruction, or proselytization. activities, but such activities must be separate in the ticipation in such activities by individuals receivir e Equal Treatment Regulation also makes clear that be Department of Justice are not permitted to discri- on. Notwithstanding any other special condition of s, consider religion as a basis for employment. So	gulation"). The Equal nay not be used to Recipients of direct ne or place from the services from the at organizations minate in the provision f this award, faith-
1	bage, on all major entry pages (i.e., pages (exclu	under this award must include the following state usive of documents) whose primary purpose is to a visitor may access or use a Web-based service,	navigate the user to
	Office of Justice Programs, U.S. Department of	blicable] through a grant from the [insert name of 6 Justice. Neither the U.S. Department of Justice r r, or necessarily endorse, this Web site (including, nd any services or tools provided)."	or any of its
1		e clearly visible on the home page. On other pages Federal Funding and Federal Disclaimer," to the fu	
	All contracts under this award should be compe		
	contract amount exceeds \$100,000 and there has	titively awarded unless circumstances preclude co s been no competition for the award, the recipient in the current edition of the OJP Financial Guide.	must comply with

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	Department of Justice Office of Justice Programs <b>Bureau of Justice Assistance</b>	AWARD CONTINUATIONSHEET Grant	PAGE 5 OF 6
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	SPECIAL	, CONDITIONS	
21.	irrevocable license to reproduce, publish, or oth connection with derivative works), for Federal or subaward; and (2) any rights of copyright to support. The recipient acknowledges that OJP has the right	Justice Programs (OJP) reserves a royalty-free, no herwise use, and authorize others to use (in whole purposes: (1) any work subject to copyright deve which a recipient or subrecipient purchases own ght to (1) obtain, reproduce, publish, or otherwise	e or in part, including in loped under an award ership with Federal e use the data first
	produced under an award or subaward; and (2) data for Federal purposes. "Data" includes data 14 (Rights in Data - General).	authorize others to receive, reproduce, publish, o a as defined in Federal Acquisition Regulation (F	r otherwise use such AR) provision 52.227-
	It is the responsibility of the recipient (and of e- in any subaward under this award.	ach subrecipient, if applicable) to ensure that this	condition is included
	data necessary to fulfill the recipient's obligatio contractor, or subcontractor refuses to accept te	om subrecipients, contractors, and subcontractors ons to the Government under this award. If a prop erms affording the Government such rights, the re rogram manager for the award and not proceed w e OJP program office.	posed subrecipient, ccipient shall promptly
22.	are applicable to collection, use, and revelation	ty requirements of 42 U.S.C. section 3789g and 2 of data or information. Grantee further agrees, as in accord with requirements of 28 C.F.R. Part 22	s a condition of grant
23.	employee of the award recipient at a rate that ex federal government's Senior Executive Service	not be used to pay cash compensation (salary plus xceeds 110% of the maximum annual salary paya (SES) at an agency with a Certified SES Perform sate an employee at a higher rate, provided the a al funds.)	able to a member of the nance Appraisal System
		e under this award may be waived on an individu rogram announcement under which this award is	
24.	certain circumstances, to report the names and the recipient and first-tier subrecipients of awar Reporting System (FSRS). The details of recip and Transparency Act of 2006 (FFATA), are po http://www.ojp.gov/funding/ffata.htm (Award of incorporated by reference here. This condition	requirements to report first-tier subawards of \$2: total compensation of the five most highly compered funds. Such data will be submitted to the FFA vient obligations, which derive from the Federal F osted on the Office of Justice Programs web site a condition: Reporting Subawards and Executive C , and its reporting requirement, does not apply to ral person (i.e., unrelated to any business or non- je).	ensated executives of TA Subaward Funding Accountability at Compensation), and are grant awards made to
25.	access up to \$150,000 of their award until the F remaining grant funds will be placed on hold up	ded under Category 1 - Planning and Implementa Planning Phase is completed and approved by BJ, ntil and unless BJA receives satisfactory evidence ed strategy and issues a Grant Adjustment Notice	A Policy. The ethat the Planning

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	Department of Justice Office of Justice Programs <b>Bureau of Justice Assistance</b>	AWARD CONTINUATIONSHEET Grant	PAGE 6 OF 6
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	SPECIAL	CONDITIONS	
26. The r appro- condi	wed the budget and budget narrative and a	down funds until the Office of the Chief Financia Grant Adjustment Notice (GAN) has been issued	al Officer (OCFO) has to remove this special



**Department of Justice** 

Office of Justice Programs

Bureau of Justice Assistance

Washington, D.C. 20531

# Memorandum To: Official Grant File

From: Orbin Terry, NEPA Coordinator

Subject: Categorical Exclusion for San Francisco District Attorney's Office

The Byrne Criminal Justice Innovation (BCJI) Program helps to improve community safety by designing and implementing effective, comprehensive approaches to addressing crime within a targeted neighborhood as part of a broader strategy to advance neighborhood revitalization through cross-sector community-based partnerships. Awards under this program will focus on funding efforts in two major categories: Enhancements and Planning and Implementation.

None of the following activities will be conducted whether under the Office of Justice Programs federal action or a related third party action:

(1) New construction.

(2) Any renovation or remodeling of a property located in an environmentally or historically sensitive area, including property (a) listed on or eligible for listing on the National Register of Historic Places, or (b) located within a 100-year flood plain, a wetland, or habitat for an endangered species.

(3) A renovation that will change the basic prior use of a facility or significantly change its size.

(4) Research and technology whose anticipated and future application could be expected to have an effect on the environment.

(5) Implementation of a program involving the use of chemicals.

Additionally, the proposed action is neither a phase nor a segment of a project that when reviewed in its entirety would not meet the criteria for a categorical exclusion.

Consequently, the subject federal action meets the Office of Justice Programs' criteria for a categorical exclusion as contained in paragraph 4(b) of Appendix D to Part 61 of Title 28 of the Code of Federal Regulations.

Department of Justice Office of Justice Programs Bureau of Justice Assistance		GRANT MANAGER'S MEMORANDUM, PT. I: PROJECT SUMMARY Grant	
No. of the second se		PROJECT NUMBER 2013-AJ-BX-0014	PAGE   OF
This project is support	ed under FY13(BJA - BCJI) Pub. L. No. 113-6, 12	17 Stat. 198, 254	
I. STAFF CONTACT Samuel K. Beamon (202) 353-8592	(Name & telephone number)	2. PROJECT DIRECTOR (Name, a Tara Anderson Grants and Policy Manager 850 Bryant Street San Francisco, CA 94103 (415) 553-1203	ddress & telephone number)
3a. TITLE OF THE PROGRAM BJA FY 13 Byrne Criminal Justice Innovation Program: Planning & Implen			3b. POMS CODE (SEE INSTRUCTIONS ON REVERSE)
. TITLE OF PROJEC Safer Together Cons			
5. NAME & ADDRES San Francisco Dist 850 Bryant Street, San Francisco, CA	rict Attorney's Office 3rd Floor	6. NAME & ADRESS OF SUBGR/	ANTEE
7. PROGRAM PERIO FROM: I	D 10/01/2013 TO: 09/30/2016	8. BUDGET PERIOD FROM: 10/01/2013 TO: 09/30/2016	
9. AMOUNT OF AW/ \$ 997,217	ARD	10. DATE OF AWARD 09/13/2013	
II. SECOND YEAR'S	BUDGET	12. SECOND YEAR'S BUDGET AMOUNT	
13. THIRD YEAR'S B	UDGET PERIOD	14. THIRD YEAR'S BUDGET AM	OUNT
The goal of Byrne (	CRIPTION OF PROJECT (See instruction on revo Criminal Justice Innovation (BCJI) Program is to it ssing crime within a targeted neighborhood as par	mprove community safety by designing and in	nplementing effective, comprehensive

approaches to addressing erme within a targeted neighborhood as part of a broader strategy to advance heighborhood revialization intrologin cross-sector community-based partnerships. Research suggests that erime clustered in small areas, or "crime hot spots," accounts for a disproportionate amount of crime and disorder in many communities. In times of limited resources, local and tribal leaders need tools and information about crime trends in their jurisdiction and assistance in assessing, planning, and implementing the most effective use of criminal justice resources to address these issues. They also need a core foundation of resources and tools to support data-driven strategy development, community-driven capacity building for collaborative problem solving, and assistance to identify and implement evidence-based and innovative strategies to target these drivers of crime. A multi-faceted approach like BCJI targets crime in the locations where most crime is occurring. This approach can have the biggest impact while also building the capacity of the community to deter future crime.

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This program is a part of the Administration's larger Neighborhood Revitalization Initiative (NRI) that supports local and tribal communities in developing placebased strategies to change neighborhoods of distress into neighborhoods of opportunity. Recognizing that interconnected solutions are needed in order to resolve the interconnected problems existing in distressed communities, the BCJI Program is designed to provide neighborhoods with coordinated federal support in the implementation of comprehensive place-based strategies to effectively reduce and prevent crime by connecting this support to broader comprehensive neighborhood revitalization efforts. The FY 2013 program will focus on funding efforts in two major categories: (1) planning and implementation and (2) enhancement.

Category 1 (Planning and Implementation): Applicants will plan and implement a BCJI strategy that builds partnerships and collaborations in an effort to address a chronic crime issue(s) within the target neighborhood. This category includes applicants who may already have some anti-crime initiatives in place. Applicants with existing anti-crime initiatives will use those initiatives as a platform to plan and implement a BCJI strategy that builds partnerships and collaborations in effort to address a chronic crime issue within the target neighborhood. The crime issue must represent a significant proportion of crime or type of crime within the larger community or jurisdiction. Spearheaded by the fiscal agent, this BCJI strategy should be designed by a cross-sector partnership to include community stakeholders, law enforcement, and local research partner. This cross-sector partnership will complete an integrated planning phase to analyze the crime issue using data and will develop a coordinated response that includes both place-based and community-oriented strategies to address the crime issue. To successfully develop and implement the BCJI strategy need to work with public and private agencies, organizations (including philanthropic organizations), and individuals to gather and leverage resources needed to support the financial sustainability of the plan. To achieve the core goal of BCJI, the cross-sector partnership is encouraged to consider how the BCJI strategy, once implemented, might serve as the platform to a future neighborhood revitalization plan.

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