140445 File No.

Committee Item No. <u>6</u> Board Item No. <u>2</u>

Date July 22, 2014

COMMITTEE/BOARD OF SUPERVISORS

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Committee: Land Use and Economic Development_Date ____June 30, 2014

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Completed by: Andrea Ausberry	Date June 26, 2014
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FILE NO. 140445

AMENDED IN BOARD 07/15/2014

ORDINANCE NO.

[Planning Code, Zoning Map - Visitacion Valley/Schlage Lock Special Use District]

Ordinance amending the Planning Code to amend Section 249.45 to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schlage Lock/Visitacion Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

NOTE: Unchanged Code text and uncodified text are in plain Arial font.
 Additions to Codes are in single-underline italics Times New Roman font.
 Deletions to Codes are in strikethrough italics Times New Roman font.
 Board amendment additions are in double-underlined Arial font.
 Board amendment deletions are in strikethrough Arial font.
 Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.

Be it ordained by the People of the City and County of San Francisco:

Section 1.

(a) Environmental Findings. The San Francisco Planning Commission and the former San Francisco Redevelopment Agency certified a final environmental impact report ("FEIR") for the Visitacion Valley Redevelopment Program, Planning Department File No. 2006.1308E, on December 18, 2008. The project analyzed in the EIR was for redevelopment of an approximately 46-acre project area in San Francisco's Visitacion Valley neighborhood,

extending on both sides of Bayshore Boulevard roughly between Sunnydale Avenue and Blanken Avenue and along the Leland Avenue commercial corridor. The project was intended to facilitate re-use of the vacant Schlage Lock property along the east side of Bayshore Boulevard (also referred to as "Zone 1"), revitalize other properties along both (east and west) sides of Bayshore Boulevard, and help revitalize the Leland Avenue commercial corridor.

When California eliminated its Redevelopment Agencies in February, 2012, the City of San Francisco initiated new efforts to move forward with the development of the Schlage Lock site (Zone 1) in light of reduced public funding and jurisdictional change. Thus, the proposed project design was revised with respect to Zone 1, and these modifications were analyzed in an Addendum to the FEIR prepared by the Planning Department and referred to as the "Modified Project". The Modified Project differs from the project analyzed in the FEIR in that, among other changes, the project sponsor for Zone 1, the former Schlage Lock site, proposes to increase the number of residential units from 1,250 to 1,679 and reduce the amount of retail commercial uses from 105,000 to 46,700 square feet. The amount of cultural uses on the site would not change and is still projected to include 15,000 new square feet. The Addendum found that the projected growth for the rest of the project site analyzed in the FEIR (referred to as "Zone 2") would remain the same as analyzed in the FEIR.

The Board has reviewed the FEIR and the Addendum and hereby finds that since certification of the FEIR, no changes have occurred in the proposed project or in the circumstances under which the project would be implemented that would cause new significant impacts or a substantial increase in the severity of impacts identified and analyzed in the FEIR, and that no new information has emerged that would materially change the analyses or conclusions set forth in the EIR. The Modified Project would not necessitate implementation of additional or considerably different mitigation measures than those identified in the FEIR.

3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 Section 2. The Planning Code is hereby amended by amending Section 249.45, to 24 25 read as follows:

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Additionally, the Board hereby adopts and incorporates by reference as though fully set forth herein the environmental findings of the Planning Commission, found in Planning Commission Resolutions Nos. 17790 and 19163, dated December 18, 2008 and June 5, 2014 respectively, a copyies of which is are on file with the Board of Supervisors in File No. 140445, including but not limited to the Planning Commission's rejection of certain transportation mitigation measures as infeasible and its finding that no other feasible mitigation measure are available to address certain identified significant impacts, and the Mitigation Monitoring and Reporting Program, a copy of which is on file with the Board of Supervisors in File No. 140445.

(b) On June 5, 2014, the Planning Commission, in Resolution No. <u>19163</u>, adopted findings that the actions contemplated in this ordinance are consistent, on balance, with the City's General Plan and eight priority policies of Planning Code Section 101.1. The Board adopts these findings as its own. A copy of said Resolution is on file with the Clerk of the Board of Supervisors in File No. 140445, and is incorporated herein by reference.

(c) On June 5, 2014, the Planning Commission, in Resolution No. 19163, adopted findings pursuant to Planning Code Section 302 that the proposed zoning reclassification and map amendment will serve the public necessity, convenience and welfare. The Board adopts these findings as its own. A copy of said Resolution is on file with the Clerk of the Board of Supervisors in File No. 140445, and is incorporated herein by reference.

(d) The Board hereby rescinds Resolution No. 70-09, adopted by the Board on April 28, 2009, which Resolution approved and adopted the Redevelopment Plan for the Visitacion Valley Redevelopment Project Area (the "Plan"). Accordingly the Plan is no longer in effect.

A Special Use District entitled the "Visitacion Valley/Schlage Lock Special Use District" is hereby established for a portion of the Visitacion Valley neighborhood and the Schlage Lock site within the City and County of San Francisco, the boundaries of which are designated on Sectional Map *No. 10* SU*10* of the Zoning Maps of the City and County of San Francisco, and which includes properties generally fronting Bayshore Boulevard between Tunnel Avenue in the north and the San Francisco/San Mateo County line in the south, and properties fronting Leland Avenue between Bayshore Boulevard and Cora Street. The following provisions shall apply within the Special Use District:

(a) **Purpose**. *The Redevelopment Agency proposes to establish a Redevelopment Project in the Visitacion Valley neighborhood, based on the Visitacion Valley Survey Area designated by Resolution No. 424-05 on June 07, 2005, and the Schlage Lock Strategic Concept Plan, endorsed by Resolution No. 425-06 on June 07, 2005. The Redevelopment Plan for the area calls for conversion of This Special Use District is intended to facilitate the conversion of* the vacant Schlage Lock site into a *redevelopment of the long-vacant Schlage Lock site into a true part of its larger neighborhood, as-a* vibrant, transit-oriented mixed use development which will be a model of sustainability. *It also-calls and to provide* for infill development on vacant and underdeveloped properties along Bayshore Boulevard and *Leiand Leland* Avenue.

The *Redevelopment Plan Area Special Use District* includes two zones - Zone 1 and Zone 2, as defined below. Within Zone 1, an increase of height and allowable density via formbased development controls will be required in order to achieve sufficient *intensities densities* to support a transit-oriented development, to support certain neighborhood-commercial uses such as a moderate-sized supermarket, and to achieve the community's goals for a vibrant, well-designed model of sustainability. Within both Zones 1 and 2, in order to achieve a successful program, additional design guidelines will be required.

4	Therefore, the Visitacion Valley/Schlage Lock Design for Development and the Open Space
	and Streetscape Master Plan, both as adopted by the Planning Commission and periodically amended
	as provided herein, was were developed to provide the specific Development Controls and
	Design Guidelines which, in cooperation with underlying San Francisco Planning Code
	requirements and the requirements of this Special Use District, will regulate development within
	the Special Use District and guide it towards the goals described above. As provided below,
	projects in Zone 1 shall be reviewed by all relevant agencies according to both the Development
	Controls and Design Guidelines as contained within the Design for Development. Projects in Zone 2
	shall be reviewed according to only the Design Guidelines.
1	A Development Agreement, approved by the Board of Supervisors in Ordinance
	No, applies to Zone 1 of this Special Use District.
	(b) Definitions .
	"Visitacion Valley/Schlage Lock Cooperation and Delegation Agreement" shall mean the
	Agreement between the Planning Department and the Redevelopment Agency to establish general
	responsibilities that the Department and the Agency will have for review and approval of specific
	project development proposals within the Redevelopment Project Area.
-	"Development Agreement" shall mean the Development Agreement By and Between the City
	and County of San Francisco and Visitacion Development LLC, a Subsidiary of the Universal Paragon
	Corporation Relative to the Development Known as The Schlage Lock Development Project, approved
	by the Board of Supervisors in Ordinance No.
	<u>"Old Office Building" shall mean the existing historic building at the northern corner of Zone 1</u>
	and located at 2201 Bayshore Boulevard.
	"Open Space and Streetscape Master Plan" shall mean the document adopted by the Planning
	Commission in Resolution No. 19163, approved by the Board of Supervisors as part of this Special Use

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District, and found in Clerk of the Board File No. 140445, and as may be amended from time to time. The Open Space and Streetscape Master Plan is herein incorporated by reference.

"Visitacion Valley/Schlage Lock Design for Development" <u>or "Design for Development"</u> shall mean the document adopted by the Planning Commission in Resolution No. <u>1779519163</u>, <u>approved by the Board of Supervisors as part of this Special Use District</u>, and found in Clerk of the Board File No. <u>090223140445</u>, and as may be amended from time to time which contains two parts: <u>Part 1: Urban Design Framework</u>, and Part 2: Development Controls and Design Guidelines. <u>The</u> <u>Design for Development is herein incorporated by reference</u>.

"Visitacion Valley Redevelopment Plan" shall mean the Plan adopted by the Board of Supervisors in Ordinance No. 73-09 on May 8, 2009.

"Zone 1" shall have the meaning set forth in the *Visitacion Valley Redevelopment PlanDesign for Development*, and shall generally mean the Schlage Lock industrial site, located at the southern border of San Francisco where Bayshore Boulevard converges with Tunnel Avenue.

"Zone 2" shall have the meaning set forth in the *Visitacion Valley Redevelopment PlanDesign for Development*, and shall generally mean the segments of Bayshore Boulevard and Leland Avenue adjacent to the Schlage Lock site.

(c) Controls <u>Generally</u>. The following controls shall apply in the Special Use District: <u>Development in the Special Use District shall be regulated by the controls contained in the Design for</u> <u>Development, as adopted by the Planning Commission and periodically amended, the controls</u> <u>specifically enumerated in this Section 249.45, and the Planning Code, to the extent such controls do</u> <u>not conflict with the Development Agreement. Where not explicitly superseded by definitions or</u> <u>controls established in the Design for Development or this Section 249.45, the definitions and controls</u> of the Planning Code shall apply. All procedures and requirements of Article 3 shall apply to this

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Special Use District to the extent that they are not in conflict with this Section or the Development Agreement.

The Planning Commission may amend the Design for Development or the Open Space andStreetscape Master Plan upon initiation by the Planning Department or upon application by an ownerof property within the Special Use District (or his or her authorized agent) to the extent that suchamendments are consistent with this Special Use District, the General Plan, and the approvedDevelopment Agreement.

(1) Controls in Zone 1. The Redevelopment Agency, in consultation with the Planning Department as specified in the Cooperation and Delegation Agreement, may approve a project within the Visitacion Valley/Schlage Lock Special Use District if:

(A) the project is consistent with the goals and objectives of the Redevelopment Plan and conforms to the Land Use Controls of the Redevelopment Plan; and

(B) the project is in conformity with the Visitacion Valley/Schlage Lock Design for Development, including the Urban Design Framework, Development Controls and Design Guidelines contained in that document.

(2) Controls in Zone 2. The Planning department, in consultation with the Redevelopment Agency as specified in the Cooperation and Delegation Agreement, may approve a project within the Visitacion Valley/Schlage Lock Special Use District if:

(A) the project meets the relevant requirements of the Planning Code; and (B) the project meets the affordable housing policies set forth in the

Redevelopment Plan; and

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(C) the project is in general conformity with the Design Guidelines contained within the Visitacion Valley/Schlage Lock Design for Development.

(3) To the extent that the Visitacion Valley/Schlage Lock Design for Development does not apply or is silent, the provision of the San Francisco Planning Code shall apply.

(d) Controls in Zone 2. Development in Zone 2 of the Special Use District shall be regulated by the relevant requirements of the Planning Code and shall generally conform to the Design Guidelines contained within the Design for Development. The Design Controls of the Design for Development shall not apply to development in Zone 2.

(e) Controls in Zone 1. Development in Zone 1 of the Special Use District shall be regulated by the controls contained in this Section 249.45(e) and the Design for Development. Where not explicitly superseded by definitions and controls established in this Section 249.45(e) or the Design for Development, the definitions and controls in this Planning Code shall apply except where those controls conflict with the Development Agreement. The following shall apply only in Zone 1 of the Special Use District:

(1) Impact Fees. Although the Mixed Use-General District (MUG) zoning designation is used in Zone 1, the Special Use District is located outside of the Eastern Neighborhoods Plan Area and therefore the Eastern Neighborhoods Impact Fees and Public Benefits Fund requirements set forth in Section 423 shall not apply.

(2) Use Requirements.

(A) Permitted and Conditional Uses. Uses are defined as set forth in Article 8 of this Code unless otherwise specified in this Section 249.45. Except as specifically set forth below, all uses principally permitted in the MUG are principally permitted and all uses requiring a conditional use approval in the MUG shall require a conditional use approval.

(B) Formula Retail Uses. Formula retail uses as defined in Section 703.3, except those uses set forth in subsection 249.45(e)(2)(C) below, shall be principally permitted subject to the following requirements:

(i) Within 21 days of the filing of a building permit application for formula retail use and the determination by the Planning Department that the application is complete for the purposes of its review and complies with all relevant Planning Code provisions, including this

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Special Use District and the Design for Development, notice shall be mailed to owners and occupants within 300 feet of the subject property, anyone who has requested a block book notation, and the relevant neighborhood group list for Visitacion Valley for a 30-day public review and comment period. This notice shall comply with the noticing requirements of Section 312. During this public review period, members of the public may request a project sponsor-hosted public meeting to be held on or proximate to the proposed project site. Such a meeting is only required if at least two members of the public submit such a request in writing to the Planning Department. If such a meeting is required, it shall take place after the close of the public review period and prior to any decision by the Planning Director, or the Planning Commission if required, to approve such an application. A representative from the Planning Department shall attend any such meeting. Documentation that the meeting took place shall be submitted to the Planning Department consistent with the Department's pre-application meeting proof-of-meeting requirements and shall be kept with the project file. The Planning Director, or Planning Commission if required, shall not approve a formula retail project prior to any such required meeting.

(ii) The Planning Director shall retain the discretion to disapprove a proposed formula retail use, with the exception of those uses set forth in section (iii) below, based on but not limited to the following considerations: the concentration of formula retail uses in the area; the demand for the proposed goods or services; and the use mix and other uses within 1/4 mile of the proposed use.

(iii) Grocery stores, pharmacies, and financial services, except fringe financial services, shall be exempted from sections (i) and (ii) above.

(C) Prohibited Uses. The following uses shall be prohibited within this Special

Use District:

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(i) Auto repair services;

(ii) Office, except in existing buildings or as an accessory use to other permitted uses. The floor controls set forth in Section 803.9(h) for the MUG zoning designation shall not apply to office use in the Old Office Building or to the existing building located on Assessor's Block and Lot No. 5100-007;

<u>(iii) Wholesale sales;</u>

(iv) Motor vehicle repair;

(v) Automobile tow;

(vi) Storage and distribution;

(vii) Surface parking lots;

(viii) Commuter or park-and-ride parking, defined as any automobile parking in a garage or lot that is available for parking for longer than four hours and available for use by individuals who are not residents, workers, or visitors to the uses in the Special Use District or the immediate vicinity; and

(ix) Drive-through establishments.

(D) Temporary Uses. A temporary use may be authorized by the Planning Director for a period not to exceed 4 years if the Director finds that such use: (i) will not impede orderly development within the Special Use District; (ii) is consistent with this Special Use District, the Design for Development, Open Space and Streetscape Master Plan, and Development Agreement; and (iii) would not pose a nuisance to surrounding residential uses. In addition to those uses set forth in Section 205, such interim uses may include but are not limited to: mobile or temporary retail or food/ beverage services; farmers' markets; arts or concert uses; temporary parking; and rental or sales offices incidental to new development. An authorization granted pursuant to this section shall not exempt the applicant from obtaining any other permit required by law. Additional time for such uses may be authorized only by action upon a new application.

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(3) Density of Dwelling Units. Dwelling unit density shall be governed by the controls 1 2 set forth in the Design for Development. The maximum number of dwelling units within Zone 1 shall be 3 1.679 units. (4) Residential Affordable Housing Requirement. The provisions of Section 415 shall 4 apply except as otherwise agreed to in the Development Agreement. 5 (5) Retail Size Limits. There shall be no retail size limits for grocery stores. 6 (6) Building Standards. 7 (A) Vertical Control for Office. Vertical floor controls for office set forth in 8 9 Section 803.9 shall not apply in existing buildings on the site. 10 (B) Height. Height of a building or structure shall be defined, measured, and regulated as provided for in Sections 102.12 and 260 where applicable, and as below in the following 11 12 scenarios: (i) Where the lot is level with or slopes downward from a street at the 13 14 centerline of the building or building step, the measurement point shall be taken at the back of sidewalk 15 level on such a street. The plane determined by the vertical distance at such point may be considered the height limit at the opposite (lower) end of the lot, provided the change in grade does not enable an 16 additional story of development at the downhill property line. This takes precedence over Section 17 18 102.12(Ъ). 19 (ii) Where the change in grade does enable an additional floor of development, height must be measured from the opposite (lower) end of the lot, as specified in Section 20 102.12(c).21 22 (iii) Where there is conflict with Section 102.12 or Section 260 of the 23 *Code, the requirements of this Special Use District shall apply.* 24 (iv) In addition to the exceptions listed in Section 260(b), the following shall also be exempt from the height limits: 25 Mayor Lee, Supervisor Cohen

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(aa) Architectural elements related to design of rooftop open space, such as open air roof terraces, which shall not be enclosed, but may include partial perimeter walls if required for safety.

(bb) The corner portion of occupied space on the northeastern corner of Leland Avenue and Bayshore Boulevard may extend up to ten feet above the maximum height. provided: its dimension along each facade is no greater than the distance to the facade's nearest massing break or facade design feature used to reduce the building's visual scale on the floor below (see Design for Development, Massing Guideline 2); and it is part of a common, private open space consistent with Design Guideline 4 in the Private Open Space section of the Design for Development or is designed as a solarium per Section 134(f)(4).

(C) Building Bulk. Bulk and mass limitations shall be as follows:

(i) No building wall that fronts a street or other publicly accessible rightof-way may exceed a maximum continuous length of 100 feet without a massing break or change in apparent face. Massing breaks or changes in apparent face may be accomplished through the options set forth in the Design for Development.

(ii) Building facades shall incorporate design features at intervals of 20-30 feet (measured horizontally along the building façade) that reduce the apparent visual scale of a building. Such design features may include but are not limited to window bays, porches/decks, setbacks, changes to façade color, or building material.

(iii) The floor plates of upper floors of building, defined as the top 1-2 floors, shall have setbacks equal to a minimum of 15% of the floor plate size relative to the floor immediately below, except for those parcels designated as 10, 11, and 12 in the Design for Development where the minimum shall be 10%. A minimum of 1/3 of the required setback area shall be a full two stories in height, as set forth in the Design for Development.

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(D) Unit Mix. At least 30 percent of the dwelling units in each building with residential uses shall contain at least two bedrooms. (E) Front Setbacks. Front setbacks are not permitted along Bayshore Boulevard and Leland Avenue. Front setbacks are required along Raymond Avenue, where buildings shall be set back five to eight (5-8) feet. In all other areas, setbacks may range from zero to a maximum of eight (0-8) feet. The setback shall be consistent along major building bays. (F) Required Ground Floor Commercial Frontages. Ground floor retail uses are required along the western sections of Leland Avenue, as described in the Design for Development, and as set forth in Design for Development Figure 2.2. (G) Required Ground Floor Residential Entrances. Residential entrances are required to line streets, as described in the Design for Development, and as set forth in Design for Development_Figure 2.2. (H) Usable Open Space for Non-Residential Uses. Non-residential uses are not required to provide usable open space. (I) Usable Open Space for Dwelling Units. Usable open space meeting the standards of Section 135 shall be provided for each dwelling unit in the following ratios: 60 square feet if private; or 50 square feet if common. Space in a public right-of-way, publicly-accessible pathways (as illustrated in Figure 2.4 of the Design for Development), or public open space required by the Development Agreement, including Leland Park, Visitacion Park, or Blanken Park (each as defined in the Design for Development), shall not be counted toward satisfaction of the requirements of this subsection. (7) Off-Street Automobile Parking. Off-street accessory parking shall not be required for any use, and may be provided in quantities up to the maximum number of spaces specified in Table I below.

Table 1. Off-Street Parking Limits.

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Use or Activity	Maximum Off-Street Car Parking Permitted as Accessory
<u>Residential</u>	<u>One per dwelling unit</u>
<u>Grocery</u>	<u>One parking space per 333 gross square feet.</u>
<u>Retail</u>	With the exception of grocery retail as set forth above, one parking space per 500 occupied square feet
<u>School, fitness or</u> <u>community center use</u>	One parking space per 1,000 occupied square feet
<u>All other non-residential</u> <u>uses</u>	One parking space per 750 occupied square feet

(A) An individual building may exceed applicable accessory off-street parking ratios by up to 10% without being considered a Major Modification, Minor Modification, or otherwise inconsistent with the Special Use District or the Design for Development so long as the total maximum accessory off-street parking permitted for Zone 1 is not exceeded at full Zone 1 build out.

(B) Collective provision and joint use of required off-street parking. Off-street parking spaces for all uses other than residential shall be located on the same lot as the use served, as an accessory use; or within a distance of no more than 800 feet, consistent with the use provisions applicable to the district in which such parking is located.

(8) Car-Share Parking. Required car-share spaces available to a certified car-share organization meeting the requirements of Section 166 may be provided as follows: on the building site; or at an on-street or off-street location within 800 feet of the building site and clustered near key locations such as transit nodes or retail.

(9) Modifications to Building Standards. Modification of the controls set forth in this Section 249.45(e) and the Design for Development may be approved on a project-by-project basis as follows:

(A) No Modifications or Variances Permitted. No modifications or variances are permitted for the following standards: parking maximums or height limits. Except as explicitly

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provided in subsections 249.45(e)(9)(B) and (C) below, no other standard set forth in this Special Use District or in the Design for Development may be modified or varied.

(B) Major Modifications. A" Major Modification" is any deviation of more than 10 percent from any quantitative standard in this Special Use District or the Design for Development. A Major Modification may be approved only by the Planning Commission at a public hearing according to the procedures set forth in subsection 249.45(e)(11)(G), and the Planning Commission's review at such hearing shall be limited to the Major Modification. Without limitation, each modification listed below in Table 2. Major Modifications is a Major Modification.

Table 2. Major Modifications

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<u>Bulk and massing.</u> A deviation of more than 10 percent from any numerical standard set forth in Section 249.45(e)(6)(C) and the Massing Section (Controls 1-3) of the Design for Development.

<u>Ground Floor Entrances. A deviation of more than 10 percent from any dimensional standard</u> set forth in the Residential Entrances & Retail Entrances controls in the Design for Development.

<u>Private Open Space. Modification of any numerical standard forth in Section 249.45(e)(6)(I)</u> and the Private Open Space Section Controls of the Design for Development.

Car Sharing. Modification of any car-sharing numerical standard set forth in Section 249.45(e)(8) and in the Off-Street Parking Requirements Section of the Design for Development.

Public Realm. A deviation of more than 10 percent from any dimensional standard set forth in the Street and Pathway Design Controls Section and the Public Open Space Controls Section of the Design for Development.

Notwithstanding any other provisions of this Section, the Planning Director may refer a proposed Modification, even if not otherwise classified as a Major Modification, to the Planning Commission as a Major Modification if the Planning Director determines that the proposed

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modification does not meet the intent of the standards set forth in the Design for Development. The Planning Commission may not impose conditions of approval that conflict with the Development Agreement.

(C) Minor Modifications. Any modification to the building standards of this Special Use District and contained in the Design for Development not considered a Major Modification pursuant to subsection (B) above shall be considered a Minor Modification. Except as permitted in accordance with subsection (B) above, a Minor Modification is not subject to review by the Planning Commission and may be approved by the Planning Director according to the procedures described in subsection 249.45(e)(11)(F).

(10) Development Phase Review and Approval. No application for an individual building project shall be approved unless it is consistent with and described in an approved Development Phase Application, as described in the Development Agreement. The Development Phase Approval process, as set forth in greater detail in the Development Agreement, is intended to ensure that all buildings within a phase as well as new infrastructure, utilities, open space and all other improvements promote the purpose of the Special Use District and meet the requirements of the Design for Development, the Open Space and Streetscape Master Plan, and the Infrastructure Master Plan. Each Development Phase Application shall include the design and construction of the appropriate adjacent and related street and public realm infrastructure, including implementation of all applicable mitigation measures, consistent with the Development Agreement, Design for Development Agreement. Implementation of such improvements shall be subject to approval and review by the Planning Department and other relevant City agencies as set forth in the Development Agreement.

(11) Design Review and Approval. The design review process is intended to ensure that all new buildings within Zone 1, the public realm associated with each new building, and any community improvements exhibit high quality architectural design, promote the purpose of the Special

<u>Use District, and meet the requirements of the Design for Development and Open Space and</u> <u>Streetscape Master Plan. Design review by the Planning Department is required for the construction,</u> <u>expansion, or major alteration of or additions to all structures within this Special Use District, as well</u> <u>as construction of any parks over 1/2 acres in size that will not be acquired by the Recreation and</u> <u>Park Department</u>

(A) Pre-application meeting: Prior to filing any site and/or building permit application, the project sponsor shall conduct a minimum of one pre-application meeting. The meeting shall be conducted at, or within a one-mile radius of, the project site, but otherwise subject to the Planning Department's pre-application meeting procedures, including but not limited to the submittal of required meeting documentation. A Planning Department representative shall attend such meeting. (B) Staff Consistency Review. All site and/or building permit applications for construction of new buildings or major alterations of or major additions to existing structures ("Applications") within Zone 1 submitted to the Department of Building Inspection shall be forwarded to the Planning Department. The Planning Department shall review the applicable application to

ensure consistency with this Special Use District, the Design for Development, and the Open Space and Streetscape Master Plan, and other relevant Planning Code requirements. Department staff's

consistency review shall be completed within sixty (60) days of the Department's determination that the

determine such consistency, including site plans, sections, elevations, renderings, landscape plans and

application is complete, including submission of such documents and materials as are necessary to

exterior material samples to illustrate the overall concept design of the proposed new buildings (or

major alterations or additions) and such other materials as may be necessary or appropriate given the permit, including any modifications, sought. Any submission must also identify its consistency with, or effect on, any phasing or other requirements relating to any Public or Community Improvements.

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(C) Notification. After staff review described in section (B) above and no less than 30 days prior to Planning Director or Planning Commission action on an application, notice will be provided according to Section 312.

(D) Post-Application Meeting for Site and Building Permit Applications and Parks and Public Open Space Subject to Design Review. The following requirement only applies to applications for site and/or building permits and parks or other public open space subject to design review and approval under this Subsection 249.45(e)(11). During the 30-day public review period under this Subsection 249.45(e)(11), members of the public may request a the project sponsorshall hosted hold a public meeting to be held on or proximate to the proposed project site. Such a meeting is only required if at least two members of the public submit such a request in writing to the Planning Department. If such a meeting is required, it shall take place after the close of the public review period and prior to any decision by the Planning Director, or Planning Department shall attend any requested such meetings. Documentation that the meeting took place shall be submitted to the Planning Department consistent with the Department's pre-application meeting proof-of-meeting requirements and shall be kept with the project file. The Planning Director, or Planning Commission if required, shall not approve a such a project prior to any such required meeting.

(E) Staff Report. Upon completion of staff consistency review, staff will issue a Staff Report to the Planning Director describing consistency of the proposed project with this Special Use District, the Design for Development, and the Open Space and Streetscape Master Plan, and other relevant Planning Code requirements, and stating a recommendation on any modifications, if any, being sought. Such Staff Report shall be delivered to the applicant no less than 10 days prior to Planning Director action on any application, including any Modification, and shall be kept on file for public review.

Mayor Lee, Supervisor Cohen BOARD OF SUPERVISORS

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1	(F) Director Determination. The Planning Director's approval or disapproval
2	of any such Application, along with any Minor Modification if applicable, shall be limited to a
3	determination of its compliance with this Section, the Design for Development, and the Open Space and
4	Streetscape Master Plan, as applicable. If the project is consistent with the quantitative standards set
5	forth in the Special Use District, the Design for Development, the Open Space and Streetscape Master
ē .	Plan, and the Infrastructure Plan, the Planning Director's discretion to approve or disapprove the
7	project shall be limited to the project's consistency with the Design for Development and the General
8	Plan. Prior to making a decision, the Planning Director, in his or her sole discretion, may seek
9	comment and guidance from the public and Planning Commission on the design of the project,
10	including the granting of any Minor Modifications, in accordance with the procedures of subsection
11	(G)(ii) below.
12	(G) Approvals and Public Hearings.
13	(i) Except for projects seeking a Major Modification, the Planning
14	Director may approve or disapprove the project design and any Minor Modifications based on its
15	compliance with this Special Use District, the Design for Development, and the Open Space and
16	Streetscape Master Plan
17	(ii) Projects Seeking Major Modifications. The Planning Commission
18	shall hold a public hearing for all projects seeking one or more Major Modifications and for any
19	project seeking one or more Minor Modifications that the Planning Director, in his or her sole
20	discretion, refers to the Commission. The Planning Commission shall consider all comments from the
21	public and the recommendations of the staff report and the Planning Director in making a decision to
22	approve or disapprove the project design, including the granting of any Major or Minor Modifications.
23	(iii) Notice of Hearings. Notice of hearings required by subsection (ii)
24	above shall be provided as follows: by mail not less than 10 days prior to the date of the hearing to the
25	project applicant, to property owners and occupants within 300 feet of the exterior boundaries of the

Mayor Lee, Supervisor Cohen BOARD OF SUPERVISORS

property that is the subject of the application, using for this purpose the names and addresses as shown on the citywide assessment roll in the Office of the Tax Collector, and to any person who has requested such notice; and by posting on the subject property at least 10 days prior to the date of the hearing.

(12) Design Review and Approval of Community Improvements. To ensure that any Community Improvements (as defined in the Development Agreement) meet the Design for

Development, the Open Space and Streetscape Master Plan, and the Infrastructure Plan requirements an application for design review shall be submitted to the Planning Department and design review approval granted by the Planning Director, or the Planning Commission if required, consistent with the Development Agreement before any separate permits are obtained for the construction of any Community Improvement within or adjacent to the Special Use District.

(13) Discretionary Review. No requests for discretionary review shall be accepted by the Planning Department or heard by the Planning Commission for projects within Zone 1.

(14) Appeal and Decision on Appeal. The decision of the Planning Director to grant or deny any project, including any Minor Modification, or of the Planning Commission to grant or deny any Major Modification, may be appealed to the Board of Appeals by any person aggrieved within 15 days after the date of the decision by filing a written notice of appeal with that body. A decision of the Planning Commission with respect to a Conditional Use may be appealed to the Board of Supervisors in the same manner as set forth in Section 308.1.

Section 3. The San Francisco Planning Code is hereby amended by amending Sectional Map ZN10 of the Zoning Map of the City and County of San Francisco, as follows:

Description of Property	Use Districts to be	Use Districts Hereby
	Superseded	Approved
Assessor's Block 5087, Lots	M-1, M-2	MUG

Mayor Lee, Supervisor Cohen BOARD OF SUPERVISORS

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1	003, <u>and </u> 003A , 004, and	
2	005; Assessor's Block 5099,	
3	Lot 014; Assessor's Block	
[`] 4	5100, Lots 002, 003, and	
5	010; Assessor's Block 5101,	
6	Lots 006 and 007;	
7	Assessor's Block 5102, Lot	,
8	009 and 010; Assessor's	
9	Block 5107, Lot 001 and	
10	their successor Blocks and	
11	Lots.	

Section 4. The San Francisco Planning Code is hereby amended by amending Sectional Map HT10 of the Zoning Map of the City and County of San Francisco, as follows:

- 11		· · · · · · · · · · · · · · · · · · ·	
	Description of Property	Height and Bulk Districts to	Height and Bulk Districts
		be Superseded	Hereby Approved
	Assessor's Block 5087, Lots	40-X	See Figure 1, Height and
	003, <u>and </u> 003A , 004, and		Bulk Districts, on file with the
	005 ; Assessor's Block 5099,		Clerk of the Board of
	Lot 014; Assessor's Block		Supervisors in File No.
	5100, Lots 002, 003, and		140445 and incorporated
	010; Assessor's Block 5101,		herein by reference, for the
	Lots 006 and 007;		configuration of the following
	Assessor's Block 5102, Lot		new height and bulk

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0	09 and 010; Assessor's	new height and bulk
B	lock 5107, Lot 001 and	districts: 57-X, 68-X, 76-X,
th	eir successor Blocks and	86-X
Lc	ots.	

Section 5. Effective and Operative Dates. This ordinance shall become effective 30 days after enactment. Enactment occurs when the Mayor signs the ordinance, the Mayor returns the ordinance unsigned or does not sign the ordinance within ten days of receiving it, or the Board of Supervisors overrides the Mayor's veto of the ordinance. <u>This ordinance shall become operative on its effective date, or on the Effective Date of the Development Agreement (as defined in the Development Agreement), whichever is later.</u>

Section 6. Scope of Ordinance. In enacting this ordinance, the Board of Supervisors intends to amend only those words, phrases, paragraphs, subsections, sections, articles, numbers, punctuation marks, charts, diagrams, or any other constituent parts of the Municipal Code that are explicitly shown in this ordinance as additions, deletions, Board amendment additions, and Board amendment deletions in accordance with the "Note" that appears under the official title of the ordinance.

APPROVED AS TO FORM: DENNIS J. HERRERA, City Attorney

By:

MARLENA G. BYRNE Deputy City Attorney

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SAN FRANCISCO PLANNING DEPARTMENT

June 16th, 2014

Ms. Angela Calvillo, Clerk Board of Supervisors City and County of San Francisco City Hall, Room 244 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102

Re:

Transmittal of Planning Department Case Number 2006.1308<u>EMTZW</u> Visitacion Valley/Schlage Lock Development Program BOS File No: <u>140445</u> (pending) Planning Commission Recommendation: <u>Approval with Modifications</u>

Dear Ms. Calvillo,

On June, 5th 2014 the San Francisco Planning Commission (hereinafter "Commission") conducted a duly noticed public hearing at a regularly scheduled meeting to consider the proposed Ordinances for Planning Code and Zoning Map Amendments and for a Development Agreement associated with the Schlage Lock Development Program. The Ordinance to amend the General Plan, and associated Planning Commission Resolutions, was transmitted under separate cover on June 9th, 2014.

The proposed Ordinances under this transmittal include the following amendments:

Planning Code Amendments

Update Planning Code Section 249.45 - the "Visitacion Valley/Schlage Lock Special Use District, which would:

- allow for the development of 1,679 housing units and up to 46,700 square feet of retail;
- establish key controls that supersede the underlying zoning such as parking, and prohibiting and allowing certain uses;
- establish that development in the SUD is regulated by the Visitacion Valley/Schlage Lock Design for Development document and the Open Space and Streetscape Master Plan as adopted and periodically amended by the Planning Commission, except for those controls specifically enumerated in the SUD;
- establish a process for phase and project design review, approval and the consideration of modifications to the controls of the SUD and the *Design for Development Controls and Guidelines*, including public notification and hearings; and
- sunset the 2009 Redevelopment Plan

Zoning Map Amendments

- Amend Z10 to designate the new Mixed Use General (MUG) zoning for Zone 1 (parcels owned by the project sponsor in the Schlage Lock site,) of the project site; and
- Amend Zoning Map HT10 to reclassify the height limits within the project site according to the proposed project.

www.sfplanning.org

1650 Mission St. Suite 400 San Francisco, CA 94103-2479

Reception: 415.558.6378

Fax: 415.558.6409

Planning Information: 415.558.6377

Transmital Materials

CASE NO. 2006.1308 <u>EMTZW</u> Schlage Lock Development Program

Key provisions of the Development Agreement (DA) include:

- 15 year term
- Vested right to develop for the term of the DA
- Requirement to commence Phase 1 within a specified time period
- Requirement that Phase 1 include a full-service grocery store
- Requirement that Developer provide the following key community benefits
 - o 15% Inclusionary Housing with most or all on-site
 - o Parks
 - New streets and sidewalks designed to a high standard, including pedestrian connectivity from the Visitacion Valley neighborhood to the Bayshore Caltrain station
 - Complete restoration of the Historic Office Building on the site with at least 25% of space devoted to community-oriented uses
 - o Payment of Visitacion Valley Community Facilities and Infrastructure Fee
 - Payment of a "Transportation Fee Obligation" on all uses (notably residential) not currently subject to the Transportation Development Impact Fee (TIDF)

 In recognition of the loss of almost \$50 million in tax increment subsidy to the project with the demise of Redevelopment, the DA includes the following forms of public subsidy:

- \$2.9 million in-kind credit on Visitacion Valley Community Facilities and Infrastructure Fee, in recognition that the project is providing open space and restoring the historic Office Building
- \$5.3 million in-kind credit against the Transportation Fee Obligation in recognition that the project is providing a variety of major improvements to the street and pedestrian network
- Acquisition by the Department of Recreation and Parks of one or two of the project's open spaces (still under negotiation)
- o \$1.5 million in Transportation support funding subsidy from MTA
- o \$2 million in Proposition K funds from the Transportation Authority

The Visitacion Valley/Schlage Lock Project is also accompanied by and implemented through four additional documents to guide future development at the Schlage site: the Visitacion Valley/Schlage Lock Design for Development, the Visitacion Valley/Schlage Lock Open Space and Streetscape Master Plan, the Visitacion Valley/Schlage Lock Infrastructure Plan (exhibit to the DA), and a Transportation Demand Management Plan (exhibit to the DA).

The Planning Commission certified the Final Environmental Impact Report (EIR) for the Project on December 18, 2008, through Motion No. 17790. The Planning Department published an EIR Addendum on May 29th, 2014 and on June 5, 2014 the Planning Commission adopted CEQA findings related to the project.

At the June 5th hearing, the Commission voted to recommend <u>approval with proposed</u> <u>modifications</u> of the proposed Ordinances, accompanying Plan documents, and draft Development Agreement. Please find attached documents relating to the Commission's action.

Subsequent to the Commission's action, the City continued negotiations with the Project Sponsor to revise the draft Development Agreement consistent with the Commission's resolution which

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authorized the Planning Director to "take such actions and make such changes as deemed necessary and appropriate to implement this Commission's recommendation of approval and to incorporate recommendations or changes from the SF Municipal Transportation Agency Board, the SF Public Utilities Commission and the Board of Supervisors, provided that such changes do not materially increase any obligations of the City or materially decrease any benefits to the City contained in the Development Agreement."

Since the Development Agreement will be presented and approved by various other City boards and commissions, including the Public Utilities Commission, the Recreation and Parks Commission, the County Transportation Authority Board, and the San Francisco Municipal Transportation Agency Board, and these policy bodies may make subsequent changes, the final Development Agreement will be added to the file at the conclusion of these approvals and before the Board of Supervisors takes its action.

If you have any questions or require further information please do not hesitate to contact me.

Sincefely elai John Rahair

Planning Director

cc:

Ken Rich, Office of Workforce and Economic Development Supervisor Malia Cohen

Attachments:

Planning Commission Executive Summary for Case No. 2006.1308EMTZW

Planning Commission Development Agreement Resolution No. 19164

Planning Commission Text, Map, and General Plan Amendments Resolution No. 19163 with/CEQA findings exhibits

Addendum to the Environmental Impact Report

Draft Ordinance: Planning Code and Zoning Map Amendments

Draft Ordinance: Development Agreement

Visitacion Valley/Schlage Lock Guiding Documents: Design for Development, Open Space & Streetscape Master Plan



SAN FRANCISCO PLANNING DEPARTMENT

> May 1, 2014 2006.1308EMTZ

Executive Summary

Initiation of Planning Code, Zoning Map, and General Plan Amendments HEARING DATE: MAY 8, 2014 1650 Mission St. Suite 400 San Francisco, CA 94103-2479

Reception: 415.558.6378

Fax: 415.558.6409

Planning Information: 415,558,6377

Date: Case No.: Project Address: Zoning: Proposed Zoning: Height/Bulk: Block/Lot No.'s:

Visitacion Valley/Schlage Lock M-1 Visitacion Valley Special Use District 40-X & 55-X AB 5066B / 003, 004, 004a, 005, 006, 007, 008, 009; AB 5087/003, 003a, 004, 005; AB 5099/014; AB 5100/ 002, 003,007,010 AB 5101/006, 007; AB 5102 / 009, 010; AB 5107/001, 003, 004, 005; AB 6233/048, 055; AB 6248/002, 045; AB 6249/001, 002, 002A, 016, 017, 018, 019, 020, 021, 022, 023, 024, 025, 026, 027, 028, 029, 030, 031, 032, 033, 034, 035, 036; AB 6308/001, 001a, 001d, 002, 002b, 003; 6309B/001, 002; 018.

Staff Contact: Reviewed by: Recommendation: Claudia Flores --- (415) 558-6473 <u>Claudia Flores@sfgov.org</u> Joshua Switzky -- (415) 558-6815 <u>Joshua Switzky@sfgov.org</u> Initiate Amendments to the General Plan.

INTRODUCTION

The Planning Department, in collaboration with the Office of Economic and Workforce Development, and several other City agencies, presents the amendments and updates to the *Visitacion Valley / Schlage Lock Development Project*. This represents the culmination of many years of collaboration with Universal Paragon Corporation, the property owner and project sponsor, as well as with Visitacion Valley residents, business owners, workers and stakeholders, towards a plan for reuse of the long-vacant Schlage Lock site into a vibrant, transit-oriented mixed use development that will be model of sustainability. The plan calls for the creation of 1,679 new residential units, a mid-sized grocery store, and other ground floor neighborhood retail on the Schlage site. Of particular note is that in addition to the 15% affordable housing requirement, all of the market-rate units developed on the site are also expected to be affordable to middle income families based on the prevailing market affordability of the neighborhood. It also includes three new neighborhood parks of different sizes, the extension of the Visitacion Valley street grid throughout the Schlage Lock property, and integrates the commercial backbone of the community, Leland Avenue, into the site.

The draft Resolution and action before the Planning Commission is for initiation of amendments to the General Plan. The Initiation Package is intended to provide the Commission with all the documentation necessary to initiate the necessary amendments to implement the Visitacion Valley / Schlage Lock Development Program. Initiation does not involve a decision on the substance of the amendments; it

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Executive Summary Hearing Date: May 8, 2014

merely begins the required notice period, after which the Commission may hold a hearing and take action on the proposed amendments and related actions.

The proposed General Plan Amendments pertaining to this initiation hearing are part of a larger package of changes that will be presented to the Planning Commission for approval at a future public hearing. At such hearing, the Planning Commission will consider the General Plan amendments as well as related Planning Code and Zoning Map Amendments, the Development Agreement, the Design for Development, the Open Space and Streetscape Master Plan as well an Infrastructure Master Plan and a Transportation Demand Management Plan. The Mayor and Supervisor Cohen introduced the related components to the Board of Supervisors on Tuesday, April 29 2014. No initiation action is required for the other actions related to approving the project, ; any actions related to CEQA will follow at the time of approvals.

REQUIRED COMMISSION ACTIONS AT THIS HEARING

The following actions are requested from the Commission at this hearing:

1) Approve resolution initiating amendments to the General Plan. By formally initiating the process of making amendments to the General Plan the Commission directs staff to begin a required 20-day notice period and to calendar an approval hearing after the required 20-day period has run. Notice of the approval hearing will be published in the newspaper and mailed to residents and property owners within 300 feet of all exterior boundaries of the planning area, as required by section 306.3 of the Planning Code. Please note that by initiating these amendments today, the Commission does not make any decision regarding the substance of the proposals. It retains full rights to accept, reject or modify any and all parts of the proposed ordinance and the Visitacion Valley / Schlage Lock proposals at such future hearing.

2) Calendar the proposed hearing date for approval and adoption. Staff proposes that the date for final approval and adoption of amendments and related actions be set for June 5, 2014, as a regular calendar item. The project requires presentations at several City Commissions, Committees and Boards and it is critical the project meets this date.

3) Review the requested future commission actions. In order to develop the Schlage Lock site and plan for other improvements to the Visitacion Valley neighborhood, the Planning Commission will be asked to consider a number of actions at the hearing on June 5th. Requested future actions that the Planning Commission must consider are described further at the end of this case report.

PROJECT BACKGROUND

The Schlage Lock Company operated from the 1920's to 1974 and it was one of the City's largest employers. The Ingersoll Rand Corporation acquired the Schlage Lock Company in 1974 and operated the plant until 1999, when it closed down the plant and relocated manufacturing operations. The 20 acre site has been vacant since 1999. After Home Depot proposed to develop a retail store on the vacant Schlage site in 2000- a proposal that met with community opposition - the Board of Supervisors imposed interim zoning controls, sponsored by then Supervisor Sophie Maxwell, on the site to encourage the long-term planning of the site. Residents of Visitacion Valley then partnered with City

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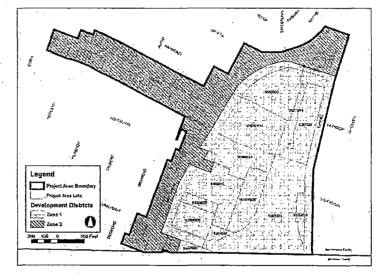
CASE NO. 2006.1308EMTZ Visitacion Valley/Schlage Lock

agencies and the Universal Paragon Corporation to develop a plan for the reuse and revitalization of this critical site in their community. Several years of analysis and an extensive community planning process concluded in 2009 with the adoption of a Redevelopment Plan, zoning changes and a detailed Design for Development to guide change on the site. Since City adoption of the Plan, the former Visitacion Valley Citizens Advisory Committee (CAC) had continued to meet to discuss and comment on various aspects of the Plan's implementation and to provide comments to the project sponsor as it continued to implement the plans for the Schlage Lock site.

However, the demise of Redevelopment Agency in early 2012, and the loss of public funding that accompanied it, required reopening the plans for the site. City staff, along with the project sponsor, reinitiated efforts to move transformation of Schlage forward beginning with a community meeting on October 13th 2012. The Planning Department partnered with the Mayor's Office of Economic and Workforce Development and the community to evaluate the project's feasibility, to look at tools which can help move the project forward, and to make the necessary legislative changes to foster the site's transformation. The proposed amendments to the 2009 documents and the new Development Agreement are the results of that effort.

Project Location / Present Use

The Visitacion Valley/Schlage Lock site is located in the southeast quadrant of San Francisco, immediately north of the San Francisco / San Mateo County Line and the City of Brisbane in San Mateo County. To the west of the Special Use District, are McLaren Park, the Sunnyvale HOPE-SF site and the Excelsior and Crocker Amazon districts; to the east of the site lie Highway 101, Little Hollywood, Executive Park, Candlestick and



Bayview Hunters Point neighborhoods; and the Bayshore Caltrain station lies near the Southeast corner of the site. The 20-acre site is currently zoned M-1 (Industrial) District and 40-X Height and Bulk Districts. Demolition of the Schlage factory buildings has taken place. With the exception of the old office building and plaza at Bayshore Boulevard and Blanken Avenue, the site is currently vacant. Since 2009 the entire site has undergone active groundwater and soil vapor remediation due to its former industrial use.

The Special Use District (SUD) includes two zones: Zone 1, composed of the Schlage Lock industrial site, located at the southern border of San Francisco where Bayshore Boulevard converges with Tunnel Avenue; and Zone 2, composed of the segments of the west side of Bayshore Boulevard and the existing Leland Avenue adjacent to the Schlage Lock site.

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PROPOSAL: AMENDMENTS TO THE ADOPTED 2009 PLAN & IMPLEMENTING DOCUMENTS

The proposed Amendments would:

(1) Amend the Planning Code (introduced by the Mayor and the Board) to:

- Update Planning Code Section 249.45 the "Visitacion Valley/Schlage Lock Special Use District, which would:
 - allow for the development of 1,679 housing units and up to 46,700 square feet of new retail;
 - establish key controls that supersede the underlying zoning such as parking, and prohibiting and allowing certain uses;
 - establish that development in the SUD is regulated by the Visitacion Valley/Schlage Lock Design for Development document and the Open Space and Streetscape Master Plan as adopted and periodically amended by the Planning Commission, except for those controls specifically enumerated in the SUD;
 - establish a process for phase and project design review, approval and the consideration of modifications to the controls of the SUD and the *Design for Development Controls and Guidelines*, including public notification and hearings; and
 - o sunset the 2009 Redevelopment Plan

(2) Amend the Zoning Maps (introduced by the Mayor and the Board) as follows:

- Amend Z10 to designate the new Mixed Use General (MUG) zoning for Zone 2 (the Schlage Lock site) of the project site; and
- Amend Zoning Map HT10 to reclassify the height limits within the project site according to the proposed project.

(3) Amend the General Plan as follows

- Urban Design Element map Urban Design Guidelines for Height of Buildings (Map 4) and Urban Design Guidelines for Bulk of Buildings (Map 5) to reference the Visitacion Valley/Schlage Lock Special Use District replacing the references to the 2009 Redevelopment Area Plan;
- Commerce and Industry Element maps Generalized Commercial and Industrial Land Use Plan (Map 1), Generalized Commercial & Industrial Density Plan (Map 2), Residential Service Areas of Neighborhood Commercial Districts and Uses (Map 4), and Generalized Neighborhood Commercial Land Use and Density Plan (Map 5) to replacing the references to the 2009 Redevelopment Area Plan and instead reference the Visitacion Valley/Schlage Lock Special Use District.
- Transportation Element map Vehicular Street Map (Map 6) to replace references to the Redevelopment Area Plan and instead reference the Special Use District.

The Visitacion Valley/Schlage Lock Project also necessitates approval by the Planning Commission and the Board of Supervisors of a Development Agreement, accompanied by and implemented through four additional documents to guide future development at the Schlage site: *the Visitacion Valley/Schlage Lock Design for Development, the Visitacion Valley/Schlage Lock Open Space and Streetscape Master Plan, the Visitacion Valley/Schlage Lock Infrastructure Plan, and a Transportation Demand Management Plan.*

- The Design for Development (D4D) provides a design framework for transforming the Schlage Lock site into a walkable neighborhood and for creating strong connections to the existing Visitacion Valley community. It prescribes controls for land use and urban design controls and guidelines for open spaces, streets, blocks and individual buildings. The design guidelines also apply to Zone 2 of the SUD.
- The Open Space and Streetscape Master Plan establishes schematic designs for new parks, open space and streets on the Schlage Lock site. It includes material palettes, as well as planting, lighting, stormwater, public art and furnishing plans.
- The Infrastructure Plan establishes an outline for anticipated site-wide improvements to all street and public rights-of-way, underground utilities, and grading.
- The Transportation Demand Management Plan provides a combination of land use, infrastructure improvements, and supporting programs to increase the likelihood of shifting transportation modes away from driving alone. It includes measures which mitigate environmental impacts and additional measures pursuant to the Development Agreement.
- The Development Agreement establishes the terms and responsibilities for the development of the Schlage Lock Site and provision of community benefits.

The project proposes to construct up to 1,679 new residential units, provide new commercial and retail services, provide new open spaces, new infrastructure an within the development site to be built in a phases. New buildings on the site would range in height from 57 feet to 86 feet.

As envisioned and planned in the original Plan, neighborhood-serving retail would be constructed as part of the proposed Project and concentrated near the extension of Leland Avenue and close to Bayshore, along which the T-Third rail line runs. Each block surrounds or is within ¼ mile of a planned open space. A new grocery store, new streets, infrastructure and other amenities (e.g. sustainable features, pedestrian improvements.) would also be provided on the Project Site. Infrastructure improvements would include the installation of sustainable features, such storm water management. The project sponsor is required to provide two publicly accessible open spaces. A third park, on an adjacent site owned by the Peninsula Corridor Joint Powers Board (Caltrain), is also planned. In addition to these new parks, the Project would provide significant additional open space in the form of private or semi-private open space areas such as outdoor courtyards, roof decks, and balconies.

As noted, the documents before the Commission are not a new Plan or wholesale revisions. The amendments build on the existing 2009 plans to ensure feasibility while maintaining livability to make sure that the 20-acre site is revitalized comprehensively. The site plan and guiding documents have been revised in the following ways:

ISSUE	CHANGE	
Increased heights	From 45'-85' to 55'-86'.	
Increased density	From 1,250 units to 1,679 units.	
Modified parks location	See map exhibit 4 – to accommodate a phase 1	

SAN FRANCISCO PLANNING DEPARTMENT

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CASE NO. 2006.1308EMTZ Visitacion Valley/Schlage Lock

Reduced commercial square footage	Reduced from 105,000 square feet to 46,700 square feet.	
Updated design controls and building standards	g Amended to account for new location of parks and taller heights on the site, as well refined design controls, such as required ground floor frontages, setbacks and massing breaks to deliver high-quality urban design and livability while ensuring project feasibility	
Adjusted parking	Increased parking allowance on the grocery use to ensure its success; and flexibility to provide car-share on-street or near key uses such as transit nodes and retail.	
Proposed new zoning	Proposed to rezone to Mixed Use General zoning from industrial/M-1 to make the zoning consistent with the planned uses for a mixed-use, primarily housing development.	
	Proposed review process for formula retail, including public review, to attract anchor retail tenants; and to support the success of new retail and of the existing Leland neighborhood-commercial corridor.	
Proposed review processes and ongoing community participation	 Proposed process for phase and project design review, approval, and consideration of modifications to the controls of the SUD and the <i>Design for Development Controls and Guidelines</i> including public notification and hearings. Ongoing community input and participation through: pre- and post-application meetings in Visitacion Valley for phase applications; pre-application meetings in Visitacion Valley and notification/comment period for building permits; annual meeting in Visitacion Valley to program impact fees and for project sponsor to deliver progress report. post-application meeting for design review of two parks, to demonstrate incorporation of community feedback into park designs 	
Completed related documents / actions	 General Plan, Planning Code and Zoning Map Amendments Development Agreement Transportation Demand Management Plan Final Open Space and Streetscape Master Plan Final Infrastructure Master Plan Revised Design for Development document 	

SAN FRANCISCO PLANNING DEPARTMENT

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Key Terms of the Development Agreement

The Project is being reviewed for approval through a Development Agreement (DA) by and between the City and County of San Francisco and Visitacion Valley LLC. The Development Agreement is a contract between the City and the Developer that provides greater security and flexibility to both the City and Developer, and results in greater public benefits in exchange for certainty. Development Agreements are typically used for large-scale projects with substantial infrastructure investment and multi-phase build outs. The draft Development Agreement is attached and a detailed summary of the DA will be distributed to the Commission under separate cover. A list of key provisions is below:

- 15 year term
- Vested right to develop for the term of the DA
- Requirement to commence Phase 1 within a specified time period
- Requirement that Phase 1 include a full-service grocery store
- Requirement that Developer provide the following key community benefits
 - 15% Inclusionary Housing with most or all on-site (100% of housing on this site, including the market-rate units, is expected to be affordable to middle income families based on the prevailing market affordability of the neighborhood.)
 - o Parks
 - New streets and sidewalks designed to a high standard, including pedestrian connectivity from the Visitacion Valley neighborhood to the Bayshore Caltrain station.
 - Complete restoration of the Historic Office Building on the site with at least 25% of space devoted to community-oriented uses
 - o Payment of Visitacion Valley Community Facilities and Infrastructure Fee
 - Payment of a "Transportation Fee Obligation" on all uses (notably residential) not currently subject to the Transportation Development Impact Fee (TIDF).
- In recognition of the loss of almost \$50 million in tax increment subsidy to the project with the demise of Redevelopment, the DA includes the following forms of public subsidy to the project:
 - \$2.9 million in-kind credit on Visitacion Valley Community Facilities and Infrastructure Fee, in recognition that the project is providing open space and restoring the historic Office Building

- \$5.3 million in-kind credit against the Transportation Fee Obligation in recognition that the project is providing a variety of major improvements to the street and pedestrian network
- Acquisition by the Department of Recreation and Parks of one or two of the project's open spaces (still under negotiation).
- o \$1.5 million in Transportation support funding subsidy from MTA
- o \$2 million in Proposition K funds from the Transportation Authority

ENVIRONMENTAL REVIEW

The proposed resolution to initiate amendments to the General Plan has been determined not to be a project under the California Environmental Quality Act (CEQA) Section 15378(b)(5) of the CEQA Guidelines.

On December 18, 2008, the Planning Commission and the former San Francisco Redevelopment Commission certified the Final Environmental Impact Report (FEIR) for the Project. At that time the Commission adopted CEQA findings and mitigations. As a result of the changes to the site plan, an Addendum was prepared to analyze the potential impacts. The Addendum concludes that, since certification of the FEIR, no changes have occurred in the proposed project or in the circumstances under which the project would be implemented that would cause new significant impacts or a substantial increase in the severity of impacts identified and analyzed in the FEIR, and that no new information has emerged that would materially change the analyses or conclusions set forth in the EIR. The Modified Project would not necessitate implementation of additional or considerably different mitigation measures than those identified in the FEIR. All necessary CEQA findings and documents will be available in the Department's case reports for hearings where action on the project will be taken.

HEARING NOTIFICATION REQUIREMENTS (FOR PROPOSED APPROVALS HEARING)

On or after June 5th 2014, the Planning Commission will take an action to recommend approval to the Board on the proposed amendments. Below are the notification requirements for such action:

TYPE	REQUIRED PERIOD	REQUIRED NOTICE DATE	ACTUAL NOTICE DATE	ACTUAL PERIOD
Classified News Ad	20 days	May 15	May 14	22 days
Posted Notice	N/A	N/A	N/A	N/A
Mailed Notice	10 days	June 24	May 14	22 days

PUBLIC OUTREACH & ENGAGEMENT

The 2014 revisions to the *Design for Development* are the result of an extensive public engagement process. A series of focused public workshops was held between October 2012 and March 2014. In addition to four public workshops attended by residents, business owners and members of the public,

[,] 8

Executive Summary Hearing Date: May 8, 2014

the process included periodic open meetings with an Advisory Body – a group of former CAC members serving in an advisory role and helping to facilitate the transition in accordance with the original Redevelopment Area vision. Planning Department staff led the public process in collaboration with staff from the Office of Economic Development, and the project sponsor. Other City departments also participated in the public meetings. A list of the topics of the four major public meetings is provided below.

- Meeting 1: Post-Redevelopment Update, Community Priorities, Phase 1 Goals October 12, 2012
- Meeting 2: Potential Funding Strategies & Site Plan Changes January 12, 2013
- Meeting 3: Final Site Plan Revisions & Leland Greenway Programming May 18, 2013
- Meeting 4: Development Agreement Overview March 22, 2014

It should be noted that public engagement will continue. Implementation of the specific phases of development and public improvements are subject to additional community review, including preapplication and post-application meetings, official notification, annual meetings by the City to program the impact fees collected, and annual progress reports by the developer as specified by the Special Use District and described in the DA and D4D.

BASIS FOR RECOMMENDATION

The Department believes the Commission should initiate the amendments to the Planning Code, Zoning Maps and General Plan necessary to implement the Visitacion Valley/Schlage Lock Project so that the project may move forward after many years of planning, and so that it may recommend approval or disapproval of the Ordinances to the Board of Supervisors at a future hearing.

RECOMMENDATION: Approval to Initiate the General Plan Amendments

Exhibits:

Exhibit 1 - Draft Initiation Resolution

Exhibit 2 - Draft Ordinance to Amend the General Plan

Exhibit 3 - Draft Mayor and Board Resolution Urging the Planning Commission to Initiate and Consider Amendments to the General Plan

Exhibit 4 - Revised Park locations map

Exhibit 5 - Draft Ordinance to Approve Development Agreement

Exhibit 6 - Development Agreement

Exhibit 7 - Draft Ordinance to Amend the Planning Code and the Zoning Map

Exhibit 8 - Visitacion Valley/Schlage Lock Design for Development

Exhibit 9 - Visitacion Valley/Schlage Lock Open Space and Streetscape Master Plan

Exhibit 10 - Visitacion Valley/Schlage Lock Infrastructure Plan (forthcoming)

Exhibit 11 - Visitacion Valley/Schlage Lock Transportation Demand Management Plan (included as Exhibit] to the Development Agreement)



SAN FRANCISCO PLANNING DEPARTMENT

Executive Summary

Amendments to the Planning Code, Zoning Maps, and General Plan, and Approval of a Development Agreement

HEARING DATE: JUNE 5, 2014

001a, 001d, 002, 002b, 003; 6309B/001, 002, 018.

Fax: 415.558.6409 Date: May 29, 2014 Case No.: 2006.1308EMTZW Planning Information: Project Address: Visitacion Valley/Schlage Lock 415.558.6377 Zoning: M-1, Visitacion Valley Special Use District Proposed Zoning: MUG, Visitacion Valley Special Use District Height/Bulk: 40-X & 55-X Proposed Height: Varies 45-X to 85-X Block/Lot No.'s: AB 5066B / 003, 004, 004a, 005, 006, 007, 008, 009; AB 5087/003, 003a, 004, 005; AB 5099/014; AB 5100/ 002, 003,007,010 AB 5101/006, 007; AB 5102 / 009, 010; AB 5107/001, 003, 004, 005; AB 6233/048, 055; AB 6248/002, 045; AB 6249/001, 002, 002A, 016, 017, 018, 019, 020, 021, 022, 023, 024, 025, 026, 027, 028, 029, 030, 031, 032, 033, 034, 035, 036; AB 6308/001,

1650 Mission St.

CA 94103-2479

415.558.6378

Suite 400 San Francisco.

Reception:

Staff Contact: Reviewed by: Recommendation:

Joshua Switzky - (415) 558-6815 Joshua. Switzky@sfgov.org Approval of: (1) Development Agreement; (2) Planning Code Text &

Claudia Flores - (415) 558-6473 Claudia.Flores@sfgov.org

Amendments; (3) General Plan Map Amendments; and (4) related documents with proposed modifications.

INTRODUCTION

On May 8, 2014 the Planning Commission adopted a Resolution to Initiate amendments to the City's General Plan. The Mayor and Supervisor Cohen introduced related components - a Development Agreement Ordinance, a Planning Code and Zoning Map Ordinance and relevant documents incorporated by reference - to the Board of Supervisors on Tuesday, April 29, 2014 and referred them to the Commission. The proposed amendments that are the subject of today's approval actions regarding the Schlage Lock Project were contained in an Initiation Package and presented to the Commission at the Initiation Hearing as well as made available to the public one week in advance of that hearing. The Initiation Package provided the Commission with all the documentation necessary to take action at this approval hearing on the proposed amendments and related actions that are necessary to implement the Visitacion Valley / Schlage Lock Development Program.

Subsequent to the Commission's May 8th initiation action, notice of the approval hearing was published and mailed to all affected property owners and tenants, as required by the Planning Code.

The Planning Commission is considering the General Plan amendments as well as related Planning Code and Zoning Map Amendments, approval of the Development Agreement, the Design for

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Development, the Open Space and Streetscape Master Plan, Infrastructure Master Plan and a Transportation Demand Management Plan.

This case report includes the following key sections: 1) A summary of the actions the Commission is considering at this hearing; and 2) a list of all substantive changes, some of which are in response to input from the Commission and the public received since that hearing, to the May 8, 2014 Initiation Packet materials.

Attached to this report are also draft approval resolutions and documents <u>not</u> previously included in the May 8, 2014 Initiation Package.

AMENDMENTS & APPROVALS

The proposed amendments and approval actions would:

- (1) Amend the Planning Code (introduced by the Mayor and the Board) to:
 - Update Planning Code Section 249.45 the "Visitacion Valley/Schlage Lock Special Use District, which would:
 - allow for the development of 1,679 housing units and up to 46,700 square feet of new retail;
 - establish key controls that supersede the underlying zoning such as parking, and prohibiting and allowing certain uses;
 - establish that development in the SUD is regulated by the Visitacion Valley/Schlage Lock Design for Development document and the Open Space and Streetscape Master Plan as adopted and periodically amended by the Planning Commission, except for those controls specifically enumerated in the SUD;
 - establish a process for phase and project design review, approval and the consideration of modifications to the controls of the SUD and the *Design for Development Controls and Guidelines*, including public notification and hearings; and
 - o sunset the 2009 Redevelopment Plan

(2) Amend the Zoning Maps (introduced by the Mayor and the Board) as follows:

- Amend Z10 to designate the new Mixed Use General (MUG) zoning for Zone 1 (the Schlage Lock site) of the project site; and
- Amend Zoning Map HT10 to reclassify the height limits within the project site according to the proposed project.

(3) Amend the General Plan as follows:

- Urban Design Element map Urban Design Guidelines for Height of Buildings (Map 4) and Urban Design Guidelines for Bulk of Buildings (Map 5) to reference the Visitacion Valley/Schlage Lock Special Use District replacing the references to the 2009 Redevelopment Area Plan;
- Commerce and Industry Element maps Generalized Commercial and Industrial Land Use Plan (Map 1), Generalized Commercial & Industrial Density Plan (Map 2), Residential Service Areas of Neighborhood Commercial Districts and Uses (Map 4), and Generalized Neighborhood Commercial Land Use and Density Plan (Map 5) to replacing the references to

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the 2009 Redevelopment Area Plan and instead reference the Visitacion Valley/Schlage Lock Special Use District.

- Transportation Element map Vehicular Street Map (Map 6) to replace references to the Redevelopment Area Plan and instead reference the Special Use District.
- Land Use Index conforming amendments.

(4) Make environmental findings, Planning Code Section 302 findings and findings of consistency with the General Plan and the Priority Policies of the Planning Code Section 101.1.

(5) The Visitacion Valley/Schlage Lock Project also necessitates approval of a Development Agreement by the Planning Commission and the Board of Supervisors, (6) accompanied by and implemented through four additional documents to guide future development at the Schlage site: *the Visitacion Valley/Schlage Lock Design for Development, the Visitacion Valley/Schlage Lock Open Space and Streetscape Master Plan, the Visitacion Valley/Schlage Lock Infrastructure Plan,* and a *Transportation Demand Management Plan.*

The Way It Is Now:

The existing Visitacion Valley/Schlage Lock Special Use District references the Redevelopment Plan and the 2009 Design for Development Document. The loss of Redevelopment necessitates revisions to the adopted documents.

The Way It Would Be:

The proposed Ordinances would modify the General Plan, Planning Code and Zoning Maps to reference the updated and new documents and procedures to implement the Visitacion Valley/Schlage Lock Development Project; and would approve the Development Agreement – the contract which spells out the City's and Developer's obligations.

REQUIRED COMMISSION ACTIONS AT THIS HEARING

The following actions are requested from the Commission at this hearing:

- Adopt a resolution recommending approval with modification to the Board of Supervisors of the Schlage Lock Development Project Development Agreement, in order to approve Schlage Lock's Development Program.
- 2. Adopt a resolution recommending approval with modifications to the Board of Supervisors of the Ordinances amending the Planning Code, including the Zoning Maps, and the General Plan, and related implementation documents, in order to approve the Schlage Lock Development Program. Recommend modifications to the Ordinances as part of the Commission's resolution.

ISSUES & CONSIDERATIONS: PROPOSED CHANGES SINCE INITIATION HEARING

The following is an outline of the recommended substantive revisions to the Ordinances and supporting documents that are proposed for discussion by the Commission for recommendation to the Board based on Commission and public comments. All comments were thoroughly reviewed and considered by staff. Staff recommends the Commission recommend all the following substantive changes to the Ordinances and supporting documents as part of the Commission's resolution recommending approval to the Board. There are additional non-substantive technical and typographic corrections and clean up that are being made to the various related documents that do not necessitate action or discussion by the Commission.

Issue	Document	Change
Zoning and height changes	Ordinance Amending the Planning Code and Zoning Map	 Remove 2 parcels - The ordinance erroneously included 2 parcels owned by two property owners, other than the project sponsor, (specifically, Assessor's Blocks and Lots 5087-004 and 5087005) for rezoning to MUG and for height reclassification. Rezoning of those two parcels will trail, if appropriate, after discussions with the property owners. These properties are already located within the existing Special Use District.
Post-application meeting requirement for parks	Ordinance Amending the Planning Code and Zoning Map	 Correct language: This is to be a required meeting not an optional one.
Post-application meeting requirement for buildings/site permits	Ordinance Amending the Planning Code and Zoning Map	 Add language: Post-application meetings will also be required for building/site permit applications, not just Phase Applications.
Design guideline for commercial signs	Design for Development	• Add a design guideline for retail signage to minimize size and number of signs and place them in locations that are compatible with the surrounding aesthetic and architecture.
Accessibility of sidewalks	Open Space and Streetscape Master Plan	 Add language that design of sidewalks may be adjusted and will comply with City and ADA policy.
Phase Application review	Development Agreement	• Section 3.4.4. (establishes the Phase Application review process) edit to specify time for staff review of applications and for post-application meetings, which should be required not optional.

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Issue	Document	Change
Permit Application review	Development Agreement	• Section 3.8.3 (establishes other City agency review for individual permit applications) edit to specify time for Recreation and Parks Department review of applications.
City's contributions	Development. Agreement	• Section 4.1 (Costa-Hawkins Rental Housing Act) add detail consisting of a list of the City's contributions to the Project.
Publicly accessibility of parks in perpetuity	Development Agreement	• Section 6.15 (addresses the public accessibility of the parks) add a section to establish the project sponsor's obligation to record Notices of Special Restriction on the parks to ensure they will remain publicly accessible in perpetuity.
Missing exhibits	Development Agreement	 Various exhibits were still incomplete in the initiation packet, these are now complete and include: Exhibit C – List of Community Improvements Exhibit G – Phase Application Checklist Exhibit I – Mitigation Measures and MMRP Exhibit L – Infrastructure Plan Exhibit Q - Notice of Special Restrictions for Community Use Restrictions for Old Office Building Exhibit R - Notice of Special Restrictions for Visitacion Park Exhibit S – Notice of Special Restrictions for Leland Greenway Park
Transportation Demand Management (TDM) Plan	Development Agreement	• Language was added to Exhibit J (TDM Plan) to require the transit pass contribution amount to be revised in line with the Consumer Price Index.

In addition, while the DA is substantially complete there are items that City staff and the Developer are still negotiating and finalizing. The table below outlines those issues for discussion by the Commission. If the Commission agrees with the rough terms and potential changes, staff recommends the Commission recommend that the Board of Supervisors resolve all final terms as part of the Commission's resolution recommending Board approval.

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Issue	Document	Change under consideration
Parcel mapping process; and	Development	- Final DPW Roles & Responsibilities –
infrastructure review, acceptance and city roles.	Agreement	Clarifying the parcel mapping process, clarifying the City's responsibility with regard to temporary improvements that
		may be made during the early stages of development, laying out conditions for the City's acceptance of infrastructure, and, spelling out the roles of various agencies in reviewing public improvements that fall under DPW's permitting jurisdiction, including DPW's powers with regard to public improvements that fall under DPW's jurisdiction.
Cost Cap Fire Suppression System	Development Agreement	 Cost Cap Fire Suppression System – The final DA brought before the Board of Supervisors may include additional language that limits the developer's cost obligation for an auxiliary or portable fire suppression system. SFPUC has engaged a technical consultant to study the expected cost of such a system, and SFPUC and the project sponsor expect to negotiate an appropriate cost cap based on the consultant's findings.
Infrastructure Plan	Development Agreement	 Exhibit L – Infrastructure Plan – The project sponsor and SFPUC are still in conversation about the preferred order for future technical reviews that SFPUC will have to perform following the development agreement's execution. The Infrastructure Plan may need to be revised slightly, depending on the agreement reach that SFPUC and the project sponsor reach.

CASE NO. 2006.1308EMTZW Visitacion Valley/Schlage Lock

•		
Park Acquisition Terms (see	Development	- Exhibit M – Park Acquisition –
attached memo with	Agreement	Negotiation is expected to be completed
process and terms of		and terms finalized prior to the Board of
acquisition)		Supervisors' consideration of the DA. The
		attached memo lays out scope and
		structure of the acquisition process and
		terms.

ENVIRONMENTAL REVIEW

On December 18, 2008, the Planning Commission and the former San Francisco Redevelopment Commission certified the Final Environmental Impact Report (FEIR) for the Project. At that time the Commission adopted CEQA findings and mitigations. As a result of the changes to the site plan, an Addendum was prepared to analyze the potential impacts. The Addendum concludes that, since certification of the FEIR, no changes have occurred in the proposed project or in the circumstances under which the project would be implemented that would cause new significant impacts or a substantial increase in the severity of impacts identified and analyzed in the FEIR, and that no new information has emerged that would materially change the analyses or conclusions set forth in the EIR. The Modified Project would not necessitate implementation of additional or considerably different mitigation measures than those identified in the FEIR.

As part of the Addendum drafting process, the Planning Department consulted with San Francisco Municipal Transportation Agency ("SFMTA") who determined that certain mitigation measures identified in the FEIR are not feasible as proposed and that no other feasible mitigation measures are available to address certain identified significant impacts. This determination is set forth in a letter from Frank Markowitz, SFMTA, to Andrea Contreras, Planning Department, dated March 28, 2014. The mitigation measures the SFMTA found to be infeasible as proposed in the FEIR are: Mitigation Measure 8-1A as it applies to the intersections of Bayshore/Blanken, Bayshore/Arleta/San Bruno, and Tunnel/Blanken; Mitigation Measure 8-3 as it applies to the intersection of Bayshore/Visitation; and Mitigation Measure 8-7 as it applies to Bayshore/Sunnydale in the eastbound direction.

As described in Chapter 8 of the FEIR, Impact 8-1A at Bayshore/Blanken and Bayshore/Arleta/San Bruno, Impact 8-3 at Bayshore/Visitacion, and Impact 8-7 at Bayshore/Sunnydale were found to be significant and unavoidable, even with implementation of Mitigation Measures 8-1A, 8-3, and 8-7 as proposed in the FEIR. For the reasons set forth in the March 28, 2014 letter, SFMTA would not implement Mitigation 8-1A at Bayshore/Blanken and Bayshore/Arleta/San Bruno, nor would it implement Measure 8-3 at the intersection of Bayshore/Visitacion. No other feasible mitigation measures exist that would reduce the impacts at these intersections to less than significant levels. SFMTA additionally proposes to modify Mitigation 8-7 to remove the requirement for an additional–eastbound lane at the intersection of Bayshore/Sunnydale because it has determined this requirement is not feasible. Because these impacts were identified in the FEIR as significant and unavoidable, even with implementation of the mitigation measures that the SFMTA has now determined are infeasible.

CASE NO. 2006.1308EMTZW Visitacion Valley/Schlage Lock

elimination and modification of these mitigation measures as described would not result in any new significant impacts or in a substantial increase in severity of the impacts as already identified in the FEIR.

SFMTA has additionally recommended that Mitigation Measure 8-1A at the intersection of Tunnel/Blanken be modified to include intersection monitoring. The FEIR identified the impact at this intersection as less than significant with mitigation, and implementation of Mitigation 8-1A with this proposed modification would continue to reduce that intersection impact to less than significant. Modification of Mitigation Measure 8-1A as recommended by SFMTA staff would not result in any new significant impacts or in a substantial increase in severity of the impacts as already identified in the FEIR.

Additionally, the SFRA Commission and Planning Commission rejected certain other mitigation measures as infeasible when in their CEQA Findings adopted when they approved the project in 2009 and 2008, respectively. Staff recommends adoption of the attached MMRP with all proposed modifications.

PUBLIC COMMENT & UPCOMING HEARINGS

Public comment will be taken at the Planning Commission hearing on June 5th 2014 and at subsequent adoption hearings at the Board of Supervisors and other necessary commissions. A schedule of hearings is on the project's website at <u>http://visvalley.sfplanning.org</u>

RECOMMENDATION & BASIS FOR RECOMMENDATION

Staff recommends that the Planning Commission approve the Development Agreement and recommend approval of the General Plan, Planning Code, and Zoning Map Amendments to the Board of Supervisors, with all of the proposed modifications discussed above. The associated Plan documents, including the Design for Development, the Open Space and Streetscape Master Plan, Infrastructure Master Plan and a Transportation Demand Management Plan are incorporated by reference as both exhibits to the Development Agreement and in some cases also referenced by the Planning Code. Staff also recommends approval of these documents with all of the proposed modifications discussed above.

- The Department finds the requested actions to be necessary to implement the Visitacion Valley/Schlage Lock Project.
- The Department finds the Project to be a beneficial development to the City it would transform the site into a sustainable, transit-oriented development and include transportation improvements and new opens spaces among other community amenities.
- The Department finds that continuing to have a long-vacant site is not beneficial to the community. The project would contribute to the strengthening the existing Leland Avenue Neighborhood Commercial Corridor by adding more residents and bringing additional investment into the community and.

- The proposed project would result in increased rental and for-sale housing of various sizes and income levels.
- The proposed project establishes a detailed design review process for buildings and community improvements.

RECOMMENDATION: Approval

Approval of: (1) Development Agreement; (2) Planning Code Text & Amendments; (3) General Plan Map Amendments; and (4) related documents with proposed modifications.

Exhibits:

Exhibit 1 – Draft Planning Commission Resolution for Planning Code, General Plan and Zoning Map Amendments

Exhibit 2 - SF Redevelopment Agency Resolution No. 1-2009

Exhibit 3 – 2009 Planning Commission Motion No. 17790

Exhibit 4 – 2009 CEQA Findings & Mitigation Monitoring and Reporting Program (MMRP)

Exhibit 5 - Addendum to Environmental Impact Report

Exhibit 6 – Draft Planning Commission Resolution for Development Agreement Approval

Exhibit 7 – Development Agreement Exhibits not previously included in May 8th Planning Commission Initiation Package:

o Exhibit C – List of Community Improvements

Exhibit G – Phase Application Checklist

Exhibit I – Mitigation Measures and Revised MMRP

o Exhibit L – Infrastructure Plan

 Exhibit Q - Notice of Special Restrictions for Community Use Restrictions for Old Office Building

o Exhibit R - Notice of Special Restrictions for Visitacion Park

Exhibit S – Notice of Special Restrictions for Leland Greenway Park

Exhibit 8 – Park Acquisition Overview Memo



SAN FRANCISCO PLANNING DEPARTMENT

Executive Summary Addendum Amendments to the Planning Code, Zoning Maps, and General Plan, and Approval of a Development Agreement HEARING DATE: JUNE 5, 2014

1650 Mission St. Suite 400 San Francisco. CA 94103-2479

Reception: 415.558.6378

Fax: 415.558.6409

Planning Information: **415.558.6377**

June 3, 2014 Date: Case No.: 2006.1308<u>EMTZW</u> Visitacion Valley/Schlage Lock Project Address: M-1, Visitacion Valley Special Use District Zoning: Proposed Zoning: MUG, Visitacion Valley Special Use District Height/Bulk: 40-X & 55-X Proposed Height: Varies 45-X to 85-X Block/Lot No.'s: AB 5066B / 003, 004, 004a, 005, 006, 007, 008, 009; AB 5087/003, 003a, 004, 005; AB 5099/014; AB 5100/ 002, 003,007,010 AB 5101/006, 007; AB 5102

Staff Contact: Reviewed by: Recommendation: 001a, 001d, 002, 002b, 003; 6309B/001, 002, 018. Claudia Flores -- (415) 558-6473 <u>Claudia Flores@sfgov.org</u> Joshua Switzky -- (415) 558-6815 <u>Joshua Switzky@sfgov.org</u> Approval of: (1) Development Agreement; (2) Planning Code Text & Amendments; (3) General Plan Map Amendments; and (4) related documents with proposed modifications.

/ 009, 010; AB 5107/001, 003, 004, 005; AB 6233/048, 055; AB 6248/002, 045; AB 6249/001, 002, 002A, 016, 017, 018, 019, 020, 021, 022, 023, 024, 025, 026, 027, 028, 029, 030, 031, 032, 033, 034, 035, 036; AB 6308/001,

Note: This addendum to the case report includes some additions to the proposed changes to the project materials that are not included in the case report dated May 29th, 2014. These changes are also proposed for inclusion in the Commissions actions. Attached to this report are also updated draft approval resolutions that incorporate this additional set of substantive changes to the proposals.

ADDITIONAL CHANGES TO THE PROPOSALS

The proposed changes in the case report dated May 29th 2014 already included correcting the Planning Code & Zoning Map Ordinance to remove Assessor's Blocks and Lots 5087-004 and 5087-005 located in Zone 1 of the existing Special Use District from the proposed rezoning to MUG and from height reclassifications. The existing underlying zoning for these properties is and will remain M-1. The additional changes proposed in this addendum make the Design for Development (D4D), the Open Space & Streetscape Master Plan (OSSMP) and the Development Agreement (DA) all consistent with the unchanged zoning for these parcels. These changes will ensure that the documents continue to reflect the mix of uses and site plans shown for these properties in the existing D4D adopted in 2009. The D4D and the OSSMP documents were inadvertently changed, and the parcels accidentally included in the DA, through the more recent planning process which was focused on the Universal Paragon Corporation (UPC)-owned properties – the subject of the proposed Development Agreement.

Any changes to the two above referenced parcels owned by two different property owners will trail, if appropriate, after further discussions with the property owners. Staff will bring proposed changes, if any, to the Planning Commission subsequent to those conversations.

An additional change in the table below and the draft resolution is included based on community members' feedback. The proposal is to increase the minimum number of required City meetings in the community for the first two years of the duration of the Development Agreement for the community to better understand how implementation of the pieces of the project will take place and ensure the community has a role in the process.

Issue	Document	Change
Uses in parcels not owned by Universal Paragon Corporation	Design for Development	• Maintain the existing zoning and uses for sites not controlled by the Project Sponsor, including the inclusion of potential housing development in all of the document's maps for parcel 5087-004. Add explanatory language in the D4D that uses in that parcel are conceptual and will be refined following further planning & conversations with the property owner.
Uses in parcels not owned by Universal Paragon Corporation	Open Space and Streetscape Master Plan	 Maintain the existing zoning and uses for sites not controlled by the Project Sponsor, including the inclusion of potential housing development in all of the document's maps for parcel 5087-004. Add explanatory language in the D4D that uses in that parcel are conceptual and will be refined following further planning & conversations with the property owner.
Parcels not owned by Universal Paragon Corporation (UPC)	Development Agreement (DA)	• Remove references to parcels not owned by UPC. Parcels not owned by UPC were erroneously included in the recitals paragraph A and in Exhibit A.
Community Participation	Development Agreement	 Section 6.4 (addresses community participation in allocation of impact fees) - The frequency of the City- sponsored meetings shall be a minimum of twice a year for the first two years of the DA and a minimum of once a year thereafter.

RECOMMENDATION & BASIS FOR RECOMMENDATION

Staff recommends the Commission include these additional modifications as part of the Commission's resolutions recommending approval to the Board, as outlined in the May 29th 2014 case report.

 The Department finds that leaving parcels Assessor's Blocks and Lots 5087-004 and 5087-005 unchanged from their current designation and proposing that changes to these parcels, if any, should trail after further conversations with the property owners as the most appropriate course of action.

CASE NO. 2006.1308EMTZW Visitacion Valley/Schlage Lock

RECOMMENDATION:	Approval of: (1) Development Agreement; (2) Planning Code Text	
	& Amendments; (3) General Plan Map Amendments; and (4)	
,	related documents with proposed modifications.	

Exhibits:

Exhibit 1 – Amended Draft Planning Commission Resolution for Planning Code, General Plan and Zoning Map Amendments

Exhibit 2 -- Amended Draft Planning Commission Resolution for Development Agreement Approval



SAN FRANCISCO PLANNING DEPARTMENT

Planning Commission Resolution No. 19163

Planning Code Text Amendment, Zoning Map Amendments, and General Plan Amendments HEARING DATE: JUNE 5, 2014

Z Case: Rezone some Parcels within Zone 1 of the SUD

M Case: Amend various Maps of the General Plan

Schlage Lock Development Project

Claudia.Flores@sfgov.org, 415-558-6473

Joshua.Switzky@sfgov.org, 415-575-6815

Approval with Modifications

T Case: Amend Section 249.45

2006.1308EMTZW

Claudia Flores

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Planning Information: 415.558.6377

Case Number: Staff Contact:

Project Name:

Reviewed By:

Recommendation:

RECOMMENDING THAT THE BOARD OF SUPERVISORS ADOPT AN ORDINANCE THAT WOULD (1) AMEND THE SAN FRANCISCO PLANNING CODE SECTION 249.45, THE "VISITACION VALLEY/SCHLAGE LOCK" SPECIAL USE DISTRICT"; (2) AMEND THE PLANNING CODE ZONING MAP SHEETS ZN10 AND HT10 TO RECLASSIFY ASSESSOR'S BLOCKS 5107-001, 50870-03A, 5100-002, 5102-009, 5087-003, 5101-006, 5100-003, 5099-014, 5101-007, AND 5100-010 FROM M-1 (LIGHT INDUSTRIAL) AND M-2 (HEAVY INDUSTRIAL), TO MUG (MIXED-USE GENERAL). AND TO MAKE CONFORMING HEIGHT MAP AMENDMENTS TO FACILITATE THE LONG-RANGE DEVELOPMENT PLANS OUTLINED IN THE VISITACION VALLEY/SCHLAGE LOCK DESIGN FOR DEVELOPMENT DOCUMENT; (3) AMEND THE SAN FRANCISCO GENERAL PLAN URBAN DESIGN ELEMENT MAPS 4 & 5, THE COMMERCE & INDUSTRY ELEMENT MAPS 1-2 & 4-5, THE TRANSPORTATION ELEMENT MAP 6, AND THE LAND USE INDEX TO MAKE CONFORMING MAP AMENDMENTS; (4) APPROVE THE VISITACION VALLEY/SCHLAGE LOCK DESIGN FOR DEVELOPMENT AND THE VISITACION VALLEY/SCHLAGE LOCK OPEN SPACE & STREETSCAPE MASTER PLAN; AND (5) MAKE AND ADOPT FINDINGS, INCLUDING ENVIRONMENTAL FINDINGS AND FINDINGS OF CONSISTENCY WITH THE GENERAL PLAN AND THE EIGHT PRIORITY POLICIES OF PLANNING CODE SECTION 101.1.

PREAMBLE

WHEREAS, Section 4.105 of the Charter of the City and County of San Francisco provides to the Planning Commission the opportunity to periodically recommend to the Board of Supervisors for approval or rejection of proposed amendments to the General Plan.

The Planning Department ("Department"), the Office of Economic and Workforce Development (OEWD), the Board of Supervisors, the Mayor's Office, and other City Departments have been working on

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EXHIBIT A

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a plan to transform the vacant Schlage Lock site and support revitalization of the Visitacion Valley neighborhood and transform the vacant Schlage Lock site into a Transit-Oriented Development (TOD) to take advantage of existing public transit resources and encourage infill development and improvements in the Visitacion Valley neighborhood, via the Visitacion Valley/Schlage Lock Development Project.

The Schlage Lock Company began operations in the Visitacion Valley neighborhood in the 1920s, and was one of the City's largest industrial employers until 1999, when the plant closed down and manufacturing operations were relocated. The site has been vacant since 1999. After Home Depot proposed to develop a retail store on the vacant Schlage site in 2000– a proposal that met with community opposition - the Board of Supervisors imposed interim zoning controls, sponsored by then Supervisor Sophie Maxwell, on the site to encourage the long-term planning of the site. Residents of Visitacion Valley then partnered with City agencies and the Universal Paragon Corporation to develop a plan for the reuse and revitalization of this critical site in their community. Several years of analysis and an extensive community planning process concluded in 2009 with the adoption of a Redevelopment Plan, zoning changes and a detailed Design for Development to guide change on the site. Since City adoption of the Plan, the former Visitacion Valley Citizens Advisory Committee (CAC) had continued to meet to discuss and comment on various aspects of the Plan's implementation and to provide comments to the project sponsor as it continued to implement the plans for the Schlage Lock site.

However, the demise of Redevelopment Agency in early 2012, and the loss of public funding that accompanied it, required reopening the plans for the site. City staff, along with the project sponsor, reinitiated efforts to move transformation of Schlage forward beginning with a community meeting on October 13th 2012. The Planning Department partnered with the Mayor's Office of Economic and Workforce Development and the community to evaluate the project's feasibility, to look at tools which can help move the project forward, and to make the necessary legislative changes to foster the site's transformation. The proposed amendments to the 2009 documents and the new Development Agreement are the results of that effort.

Building upon all of these efforts, and with extensive consultation with the Visitacion Valley community, the Visitacion Valley / Schlage Lock Project includes the Visitacion Valley/Schlage Lock Design for Development document, the Visitacion Valley/Schlage Lock Open Space and Streetscape Master Plan, a Development Agreement and associated amendments to the General Plan, Zoning Map and Planning Code. This represents the culmination of many years of community participation from Visitacion Valley residents, business owners, workers and stakeholders, towards a plan for reuse of the long-vacant Schlage Lock site into a true part of its larger neighborhood, as a vibrant, transit-oriented mixed use development that will meet the community's goals and objectives for the project. The plan calls for the creation of new residential units, a grocery store, and other neighborhood commercial ground floor retail on the Schlage site. It also includes three new interconnected neighborhood parks of different sizes, requires the extension of the Visitacion Valley street grid throughout the Schlage Lock property, and integrates the commercial backbone of the community, Leland Avenue, into the site.

The planning goals for the project are to:

1. Create a livable, mixed use urban community that serves the diverse needs of the

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community and includes access to public resources and amenities.

- 2. Encourage, enhance, preserve and promote the community and city's long term environmental sustainability.
- -3. Create pedestrian-oriented environment that encourages walking as the primary transportation mode within the Project.
- 4. Encourage the use of alternative modes of transportation by future area residents, workers and visitors and support the development of the Caltrain Station as a major multi-modal transit facility.
- Create well designed open spaces that enhance the existing community and new development.
- 6. Develop new housing to help address the City's and the region's housing shortfall, and support regional transit use.
- Establish the project area and surrounding neighborhoods as a gateway to the City of San Francisco.
- 8. Encourage private investment by eliminating blighting influences and correcting environmental deficiencies.

The property encompassing the Schlage Lock Development Project includes approximately 20 acres of privately-owned land at the southeastern corner of San Francisco, generally bounded to the north by Blanken Avenue, to the east by Tunnel Avenue, to the west by Bayshore Boulevard, and to the south by the San Francisco / San Mateo County line, and the city of Brisbane; and

The Project Sponsor (Visitacion Development, LLC) seeks to transform the existing vacant site of the former Schlage Lock factory into a pedestrian-focused, vibrant mixed-use residential development; and

The Project Sponsor is seeking to build up to 1,679 dwelling-units, up from 1,250 under the 2009 plan; and up to 46,700 square feet of new retail, which is 58,300 square feet less than under the 2009 plan; and

The Schlage Lock Development Project seeks to create new neighborhood-serving amenities such as a grocery store, additional retail, new streets, pedestrian improvements and infrastructure; provide new parks/open space; and incorporate sustainable and green features throughout the site; and

Other key changes to the approved project in 2009 include an increase in heights to accommodate the additional units; a reconfiguration of the location of the parks; a change to the underlying zoning; updates to controls and design guidelines to address site changes; and sun setting the 2009 Redevelopment Plan; and

The goals of the Visitacion Valley/Schlage Lock Project are, on the whole, consistent with San Francisco General Plan Objectives and Policies. However, the General Plan contains a number of maps that reflect the *Redevelopment Plan*, which will sunset, and the current zoning does not accommodate the site-specific goals of the Schlage Lock Development Project, a master-plan now under single ownership, specifically the changes to permitted heights, and density; and

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The proposed Ordinances are intended to implement the Schlage Lock Development Project by modifying General Plan maps, contained in the Commerce and Industry, Transportation, Urban Design Elements, and the Land Use Index; the Zoning Map and the Planning Code to reflect the amended project; and

The Visitacion Valley/Schlage Lock Development Project is also being considered for approval by Planning Commission and the Board of Supervisors through a Development Agreement by and between the City and County of San Francisco and Visitacion Development LLC; and

The Planning Commission (hereinafter "Commission") recommended approval of the 2009 Visitacion Valley/Schlage Lock Redevelopment Plan, Design for Development and related project documents at a regularly scheduled hearing on December 18, 2008 to the Board of Supervisors; and

The former San Francisco Redevelopment Agency ("SFRA") Commission and this Commission certified a final environmental impact report ("FEIR") for the Visitacion Valley Redevelopment Program, Planning Department File No. 2006.1308E, on, respectively, December 16, 2008 and December 18, 2008. The project analyzed in the FEIR was for redevelopment of an approximately 46-acre project area in San Francisco's Visitacion Valley neighborhood, extending on both sides of Bayshore Boulevard roughly between Sunnydale Avenue and Blanken Avenue and along the Leland Avenue commercial corridor. The project was intended to facilitate re-use of the Project site, revitalize other properties along both (east and west) sides of Bayshore Boulevard, and help revitalize the Leland Avenue commercial corridor; and

After certification of the FEIR, both the SFRA Commission and this Commission took certain approval actions, including approving the Redevelopment Plan and amendments to the General Plan, the Planning Code, and the Zoning Maps, among other actions, and in so doing, adopted findings under the California Environmental Quality Act ("CEQA"), including findings rejecting proposed project alternatives and certain mitigation measures as infeasible and adopting a statement of overriding consideration, and adopted a mitigation monitoring and reporting program. These findings were made in SFRA Commission Resolution No. 1-2009, adopted on February 3, 2009, and Planning Commission Motion No. 17790, adopted on December 18, 2008 ("CEQA Findings"). This Commission hereby incorporates by reference as though fully set forth herein these findings, copies of which are on file with the Commission Secretary; and

Since California eliminated its Redevelopment Agencies, the proposed project design was revised with respect to the Project Site, and these modifications were analyzed in an Addendum to the FEIR prepared by the Planning Department and are now before this Commission for approval; and

On May 8th 2014, the Planning Commission (hereinafter "Commission") passed Resolution No.19140, initiating amendments to the General Plan related to the proposed Project; and

On June 5th 2014, the Commission conducted a duly noticed public hearing at a regularly scheduled meeting to consider the proposed Ordinances; and

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The Commission has heard and considered the testimony presented to it at the public hearing and has further considered written materials and oral testimony presented by Department staff, and other interested parties; and

'All pertinent documents associated with Case No. 2006.1308<u>EMTZW</u> may be found in the files of the Department, as the custodian of records, at 1650 Mission Street, Fourth Floor, San Francisco, California; and

The Commission has reviewed the proposed Ordinances; and

MOVED, that the Commission hereby adopts the Visitacion Valley/Schlage Lock Design for Development and the Visitacion Valley Schlage Lock Open Space & Streetscape Master Plan, including all the proposed modifications and recommends that the Board of Supervisors approve with modifications the proposed documents and adopts the Draft Resolution to that effect, and;

MOVED, that the Commission hereby adopts the Mitigation Monitoring and Reporting Program (MMRP), attached hereto as Exhibit A, which includes all proposed modifications and recommends that the Board of Supervisors *approve with modifications* the proposed Ordinances and related documents following execution of the Development Agreement, and adopts the Draft Resolution to that effect, and;

The Commission's recommended modifications would include the appropriate parcels to be rezoned; clarify the public participation review process in design review of buildings and parks; and make changes to the *Design for Development* and the *Open Space & Streetscape Master Plan* documents to clarify various issues, make them consistent, and specify terms and obligations that were previously missing or unclear.

Specifically, the Commission recommends the following substantive changes and updates to the Ordinance Amending the Planning Code and the Zoning Map, to the Design for Development document, and to the Open Space and Streetscape Master Plan document:

Issue	Document	Change
Zoning and height changes	Ordinance Amending the Planning Code and Zoning Map	 Remove 2 parcels - The ordinance erroneously included 2 parcels owned by two property owners, other than the project sponsor, (specifically, Assessor's Blocks and Lots 5087-004 and 5087005) for rezoning to MUG and for height reclassification. Rezoning of those two parcels will trail, if appropriate, after discussions with the property owners. These properties are already located within the existing Special Use District.

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Issue	Document	Change
Post-application meeting requirement for parks	Ordinance Amending the Planning Code and Zoning Map	 Correct language: This is to be a required meeting not an optional one.
Post-application meeting requirement for buildings/site permits	Ordinance Amending the Planning Code and Zoning Map	 Add language: Post-application meetings will also be required for building/site permit applications, not just Phase Applications.
Design guideline for commercial signs	Design for Development (D4D)	• Add a design guideline for retail signage to minimize size and number of signs and place them in locations that are compatible with the surrounding aesthetic and architecture.
Accessibility of sidewalks	Open Space and Streetscape Master Plan (OSSMP)	• Add language that design of sidewalks may be adjusted and will comply with City and ADA policy.
Zoning & uses in parcels not owned by Universal Paragon Corporation	Design for Development (D4D)	 Maintain the existing zoning and uses for sites not controlled by the Project Sponsor, including the inclusion of potential housing development in all of the document's maps for parcel 5087-004. Add explanatory language in the D4D that uses in that parcel are conceptual and will be refined following further planning & conversations with the property owner.
Zoning & uses in parcels not owned by Universal Paragon Corporation	Open Space and Streetscape Master Plan (OSSMP)	 Maintain the existing zoning and uses for sites not controlled by the Project Sponsor, including the inclusion of potential housing development in all of the document's maps for parcel 5087-004. Add explanatory language in the OSSMP that uses in that parcel are conceptual and will be refined following further planning & conversations with the property owner.

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FINDINGS

Having reviewed the materials identified in the preamble above, which preamble shall also be considered findings of this Commission, and having heard all testimony and arguments, this Commission finds, concludes, and determines as follows:

The Commission finds the Schlage Lock Development Project to be a beneficial development to the City that could not be accommodated without the actions requested.

- 1. The Department finds the requested actions to be necessary to implement the Visitacion Valley/Schlage Lock Project.
- The Department finds the Project to be a beneficial development to the City it would transform the site into a sustainable, transit-oriented development and include transportation improvements and new opens spaces among other community amenities.
- 3. The Department finds that continuing to have a long-vacant site is not beneficial to the community. The project would contribute to the strengthening the existing Leland Avenue Neighborhood Commercial Corridor by adding more residents and bringing additional investment into the community and.
- 4. The proposed project would result in increased rental and for-sale housing of various sizes and income levels.
- 5. The proposed project establishes a detailed design review process for buildings and community improvements.

General Plan Compliance. Analysis of applicable General Plan Objectives and Policies has determined that the proposed action is, on balance, consistent with the General Plan as it is proposed to be amended. Below are specific policies and objectives that support the proposed actions.

HOUSING ELEMENT (2009 PER WRIT)

HOUSING ELEMENT

Objectives and Policies

OBJECTIVE 1: IDENTIFY AND MAKE AVAILABLE FOR DEVELOPMENT ADEQUATE SITES TO MEET THE CITY'S HOUSING NEEDS, ESPECIALLY PERMANENTLY AFFORDABLE HOUSING.

POLICY 1.1 Plan for the full range of housing needs in the City and County of San Francisco, especially affordable housing.

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OBJECTIVE 4 FOSTER A HOUSING STOCK THAT MEETS THE NEEDS OF ALL RESIDENTS ACROSS LIFECYCLES.

POLICY 4.1 Develop new housing, and encourage the remodeling of existing housing, for families with children.

POLICY 4.5 Ensure that new permanently affordable housing is located in all of the City's neighborhoods, and encourage integrated neighborhoods, with a diversity of unit types provided at a range of income levels.

POLICY 11.1 Promote the construction and rehabilitation of well-designed housing that emphasizes beauty, flexibility, and innovative design, and respects existing neighborhood character.

The Project will provide approximately 1679 units of market rate and affordable housing, with 15% affordable units, and minimum 20% of 2 or more bedrooms as a unit-mix. The units will be built according to the required design standards and controls in the Visitacion/Valley Schlage Lock Design for Development and will be a mix of rental and ownership.

AIR QUALITY ELEMENT

Objectives and Policies

OBJECTIVE 3: DECREASE THE AIR QUALITY IMPACTS OF DEVELOPMENT BY COORDINATION OF LAND USE AND TRANSPORTATION DECISIONS.

Policy 3.2 Encourage mixed land use development near transit lines and provide retail and other types of service oriented uses within walking distance to minimize automobile dependent development.

The Project establishes a mixed-use housing development including neighborhood commercial development near existing transit lines, including MUNI Metro and MUNI coach service providing service to a number of city neighborhoods, as well as Caltrain, providing service to the San Mateo, the Peninsula and San Jose.

COMMERCE AND INDUSTRY ELEMENT

Objectives and Policies

OBJECTIVE 1: MANAGE ECONOMIC GROWTH AND CHANGE TO ENSURE ENHANCEMENT OF THE TOTAL CITY LIVING AND WORKING ENVIRONMENT.

Policy 1.1 Encourage development which provides substantial net benefits and minimizes undesirable consequences. Discourage development that has substantial undesirable consequences that cannot be mitigated.

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Policy 1.3 Locate commercial and industrial activities according to a generalized commercial and industrial land use plan.

Reuse of the site as a mixed-use residential area with supportive commercial, open space and institutional uses will provide substantial benefits to the Visitacion Valley neighborhood and the City as a whole.

OBJECTIVE 6: MAINTAIN AND STRENGTHEN VIABLE NEIGHBORHOOD COMMERCIAL AREAS EASILY ACCESSIBLE TO CITY RESIDENTS.

Policy 6.1 Ensure and encourage the retention and provision of neighborhood-serving goods and services in the city's neighborhood commercial districts, while recognizing and encouraging diversity among the districts.

Policy 6.2 Promote economically vital neighborhood commercial districts which foster small business enterprises and entrepreneurship and which are responsive to the economic and technological innovation in the marketplace and society.

Policy 6.4 Encourage the location of neighborhood shopping areas throughout the city so that essential retail goods and personal services are accessible to all residents.

Leland Avenue is Visitacion Valley's existing commercial center. As part of the project, the sponsor will extend the Visitacion Valley street grid east across Bayshore Boulevard. Neighborhood commercial uses are planned for the new Leland Avenue extension, and the Project also includes a site that will accommodate a super market, desired by the community.

Policy 6.6 Adopt specific zoning districts, which conform to a generalized neighborhood commercial land use and density plan.

As part of the Project, the Planning Commission will consider rezoning the site to ensure the land use, density and building height are consistent with the plans contained in the "Visitacion Valley/Schlage Lock Design for Development" document.

POLICY 6.7 Promote high quality urban design on commercial streets.

The Project will enhance Visitacion Valley's existing neighborhood commercial core by extending Leland Avenue east of Bayshore Boulevard to the Schlage site, and incorporating retail uses along part of the street frontage. Design guidelines will guide new development to achieve a positive pedestrian experience and good design. New streets will incorporate streetscape features that will encourage active street life throughout by incorporating well designed street furniture and other features.

Policy 6.10 Promote neighborhood commercial revitalization, including community-based and other economic development efforts where feasible.

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The Project will help to revitalize the Visitacion Valley neighborhood by redeveloping the former Schlage Lock Company site - vacant since 1999. The Project will restore the site to active use and will help to revitalize the neighborhood, with new neighborhood commercial activity both in the Schlage site and in surrounding areas, with infill development along Leland Avenue and Bayshore Boulevard. The new activity will generate new customers and more vibrant round-the-clock activity, which will benefit existing neighborhood commercial establishments as well. Neighborhood commercial uses in the area will also benefit from streetscape improvements to Leland Avenue.

COMMUNITY FACILITIES ELEMENT

OBJECTIVE 3 ASSURE THAT NEIGHBORHOOD RESIDENTS HAVE ACCESS TO NEEDED SERVICES AND A FOCUS FOR NEIGHBORHOOD ACTIVITIES.

Policy 3.1 Provide neighborhood centers in areas lacking adequate community facilities.

Policy 3.4 Locate neighborhood centers so they are easily accessible and near the natural center of activity.

Policy 3.5 Develop neighborhood centers that are multipurpose in character, attractive in design, secure and comfortable, and inherently flexible in meeting the current and changing needs of the neighborhood served.

The Project will retain the existing Schlage Office Building and renovate the building and will require a portion of it be used for community uses. Programming of the facility will allow for a number of uses that may change over time, based on community interests and input. The site is easily accessible to the Visitacion Valley community by transit, bicycle; pedestrian access will be facilitated by access from the new surrounding streets.

THE ENVIRONMENTAL PROTECTION ELEMENT

Objective 13: ENHANCE THE ENERGY EFFICIENCY OF HOUSING IN SAN FRANCISCO.

Policy 13.1: Improve the energy efficiency of existing homes and apartment buildings.

OBJECTIVE 15: INCREASE THE ENERGY EFFICIENCY OF TRANSPORTATION AND ENCOURAGE LAND USE PATTERNS AND METHODS OF TRANSPORTATION WHICH USE LESS ENERGY.

Policy 15.1 Increase the use of transportation alternatives to the automobile.

Policy 15.2 Provide incentives to increase the energy efficiency of automobile travel.

Policy 15.3 Encourage an urban design pattern that will minimize travel requirements among working, shopping, recreation, school and childcare areas.

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OBJECTIVE 16: PROMOTE THE USE OF RENEWABLE ENERGY SOURCES.

Policy 16.1 Develop land use policies that will encourage the use of renewable energy sources.

The Project calls for reducing energy demand by site design,

The Project will encourage compact moderate density residential development with good access to transit facilities. All of the new development will be within walking distance of a mix of commercial, institutional and open space. The project planning and design would promote reduced car use; there is no required parking only parking maximums. The Project will meet all required Green Building Codes and standards. In addition, the Project establishes streets and a public realm amenities that will encourage walking, bicycling, and incorporates traffic-calming measures.

COMMERCE AND INDUSTRY ELEMENT

Objectives and Policies

OBJECTIVE 1: MANAGE ECONOMIC GROWTH AND CHANGE TO ENSURE ENHANCEMENT OF THE TOTAL CITY LIVING AND WORKINIG ENVIRONMENT.

Policy 1.3 Locate commercial and industrial activities according to a generalized commercial and industrial land use plan.

The Project will reutilize a former industrial site that has been vacant since 1999. The project calls for the extension of Leland Avenue, Visitacion Valley's commercial core, east of Bayshore Boulevard, and the provision of new ground floor retail space along the street extension should help to encourage increased pedestrian traffic. The Visitacion Valley/Schlage Lock Design for Development also designates a site for a market and retail at other ground-floor locations.

OBJECTIVE 2: MAINTAIN AND ENHANCE A SOUND AND DIVERSE ECONOMIC BASE AND FISCAL STRUCTURE FOR THE CITY.

Policy 2.1 Seek to retain existing commercial and industrial activity and to attract new such activity to the City.

OBJECTIVE 6: MAINTAIN AND STRENGTHEN VIABLE NEIGHBORHOOD COMMERCIAL AREAS EASILY ACCESSIBLE TO CITY RESIDENTS.

Policy 6.1 Ensure and encourage the retention and provision of neighborhood-serving goods and services in the city's neighborhood commercial districts, while recognizing and encouraging diversity among the districts.

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The project will help to retain existing retail and neighborhood-commercial uses on Leland Avenue and Bayshore Boulevard in part by providing additional sites for new retail uses, including a mid-sized market, long-desired by area residents. By increasing space available for new neighborhood-commercial uses, the Project will provide opportunities for small business ownership and employment. The additional residential density will increase the demand for neighborhood-commercial services and will help the neighborhood as a whole.

Policy 6.2 Promote economically vital neighborhood commercial districts which foster small business enterprises and entrepreneurship and which are responsive to the economic and technological innovation in the marketplace and society.

The Project will help to retain existing retail and neighborhood-commercial. uses on Leland Avenue and Bayshore Boulevard in part by providing additional sites for new retail uses, including a mid-sized grocery, long-desired by area residents. By increasing space available for new neighborhood-commercial uses, the Project will provide opportunities for small business ownership and employment. The Project will increase the supply of housing, including low-cost housing. This in turn will increase the demand for neighborhoodcommercial services and will help the neighborhood as a whole.

OBJECTIVE 4: IMPROVE THE VIABILITY OF EXISTING INDUSTRY IN THE CITY AND THE ATTRACTIVENESS OF THE CITY AS A LOCATION FOR NEW INDUSTRY.

Policy 4.3 Carefully consider public actions that displace existing viable industrial firms.

The Project incorporates the former Schlage Lock Company site, acquired by Ingersoll Rand Corporation in the 1920's. Ingersoll Rand closed the industrial facility in 1999 and the site has been vacant since that time. The Project will not displace an existing industrial use, but converts it into a mixed-use development with housing, commercial, institutional and open space uses, consistent with the surrounding neighborhood. The Project will also take advantage of excellent public transit immediately adjacent to the site to establish a Transportation-Oriented Development (TOD).

OBJECTIVE 6 MAINTAIN AND STRENGTHEN VIABLE NEIGHBORHOOD COMMERCIAL AREAS EASILY ACCESSIBLE TO CITY RESIDENTS.

Policy 6.1 Ensure and encourage the retention and provision of neighborhood-serving goods and services in the city's neighborhood commercial districts, while recognizing and encouraging diversity among the districts.

Policy 6.3 Preserve and promote the mixed commercial-residential character in neighborhood commercial districts. Strike a balance between the preservation of existing affordable housing and needed expansion of commercial activity.

Policy 6.4 Encourage the location of neighborhood shopping areas throughout the city so that essential retail goods and personal services are accessible to all residents.

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POLICY 6.7 Promote high quality urban design on commercial streets.

The Project will enhance Visitacion Valley's existing neighborhood commercial core by extending Leland Averue east of Bayshore Boulevard to the Schlage site, and incorporating retail uses along much of the street frontage. Additional neighborhood-commercial uses will be developed along Bayshore Boulevard and at other Project areas. Existing residential uses will not be lost to commercial development; infill development will include primarily retail and small office uses on the ground level with residential uses above the ground story. New streets will incorporate streetscape features that will encourage active street life throughout the Project area, by incorporating well designed street furniture, and improvements will be made to increase safety for pedestrians crossing Bayshore Boulevard.

Policy 6.6 Adopt specific zoning districts, which conform to a generalized neighborhood commercial land use and density plan.

As part of the Project, The Planning Commission will consider amending the Planning Code to establish the Visitacion Valley Special Use District (SUD). The SUD will call for a distribution of land use, density and building height consistent with plans contained in the "Visitacion Valley/Schlage Lock Design for Development" document.

Policy 6.10 Promote neighborhood commercial revitalization, including community-based and other economic development efforts where feasible.

The Project will help to revitalize the Visitacion Valley neighborhood by redeveloping the former Schlage Lock Company site - vacant since 1999. The Project will restore the site to active use and will help to revitalize the neighborhood, with new neighborhood commercial activity both in the Schlage site and in surrounding areas, with infill development along Leland Avenue and Bayshore Boulevard. The new activity will generate new customers and more vibrant round-the-clock activity, which will benefit existing neighborhood commercial establishments as well. Neighborhood commercial uses in the area will also benefit from streetscape improvements to Leland Avenue.

COMMUNITY FACILITIES ELEMENT

OBJECTIVE 3

ASSURE THAT NEIGHBORHOOD RESIDENTS HAVE ACCESS TO NEEDED SERVICES AND A FOCUS FOR NEIGHBORHOOD ACTIVITIES.

Policy 3.1 Provide neighborhood centers in areas lacking adequate community facilities.

Policy 3.4 Locate neighborhood centers so they are easily accessible and near the natural center of activity.

Policy 3.5 Develop neighborhood centers that are multipurpose in character, attractive in design, secure and comfortable, and inherently flexible in meeting the current and changing needs of the neighborhood served.

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The Project will retain the existing Schlage Office Building and renovate the building for use as a community facility. Programming of the facility will allow for a number of uses that may change over time, based on community interests and input. The site for the community facility is easily accessible to the Visitacion Valley community by transit, bicycle; pedestrian access will be facilitated by access from surrounding streets as well as via a mid-block pedestrian walkway from the south.

RECREATION AND OPEN SPACE ELEMENT

Objectives and Policies

OBJECTIVE 2: INCREASE RECREATION AND OPEN SPACE TO MEET THE LONG-TERM NEEDS OF THE OF THE CITY AND BAY REGION

OBJECTIVE 4: PROVIDE OPPORTUNITIES FOR RECREATION AND THE ENJOYMENT OF OPEN SPACE IN EVERY SAN FRANCISCO NEIGHBORHOOD.

POLICY 2.1 Prioritize acquisition of open space in high needs areas.

POLICY 2.7 Expand partnerships among open space agencies, transit agencies, private sector and nonprofit institutions to acquire, develop and/or manage existing open spaces.

OBJECTIVE 3: IMPROVE ACCESS AND CONNECTIVITY TO OPEN SPACE

The Project will result in development of high quality open spaces, including three new parks. The Project will also establish a public plaza at the northeast corner of Bayshore Boulevard and Leland Avenue (extension), establishing a connection and meeting place at the intersection of the existing Visitacion Valley neighborhood and the new residential and mixed-use development at the Schlage Lock site. Public Open Space, whether managed and maintained by the City or the Project sponsor, will be accessible to members of the public 24 hours a day. The Project will also provide common or private open space, in the form of rooftop common open space, interior block courtyards and open space, terraces and balconies that will be directly accessible to dwelling units. New residential development will be required to provide private open space accessible from each unit and/or common open space available to building residents. In addition, the Project will establish pedestrian walkways or mews that will connect neighborhood commercial development throughout the Schlage Lock site.

TRANSPORTATION ELEMENT

Objectives and Policies

OBJECTIVE 2: USE THE TRANSPORTATION SYSTEM AS A MEANS FOR GUIDING DEVELOPMENT AND IMPROVING THE ENVIRONMENT.

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Policy 2.1 Use rapid transit and other transportation improvements in the city and region as the catalyst for desirable development, and coordinate new facilities with public and private development.

Policy 2.4 Organize the transportation system to reinforce community identity, improve linkages among interrelated activities and provide focus for community activities.

The Schlage site is a former industrial site with no internal roadways. The Project will extend the Visitacion Valley east/west street grid to the Schlage site, strengthening the connection between the existing community and the mixed-use development at the Schlage site. Careful attention will be given to the design of the new streetscapes. The Project will also encourage bicycle use and reduced use of the private automobile.

POLICY 2.5 Provide incentives for the use of transit, carpools, vanpools, walking and bicycling and reduce the need for new or expanded automobile and automobile parking facilities.

The Project takes advantage of its location well served by transit services, including the MUNI Metro T-Third light rail line providing service between Visitacion Valley, the Eastern Neighborhoods and downtown San Francisco, the Caltrain Bayshore Station, immediately adjacent to the Project Area, which provides service between downtown San Jose and downtown San Francisco, as well as a number of bus lines. The Project will provide incentives for use of transit by area residents, and will also encourage bicycle use and alternative transportation modes, including car share and will establish a streetscape system that will encourage residents and visitors to walk to desired services.

OBJECTIVE 11: ESTABLISH PUBLIC TRANSIT AS THE PRIMARY MODE OF TRANSPORTATION IN SAN FRANCISCO AND AS A MEANS THROUGH WHICH TO GUIDE FUTURE DEVELOPMENT AND IMPROVE REGIONAL MOBILITY AND AIR QUALITY.

Policy 11.3 Encourage development that efficiently coordinates land use with transit service, requiring that developers address transit concerns as well as mitigate traffic problems.

The Project supports the City's Transit First Policy. The Project will establish a mixed-use residential development well served by neighborhood commercial uses in an area that is well served by transit including regional transit, citywide and local transit services.

Policy 18.2 Design streets for a level of traffic that serves, but will not cause a detrimental impact on adjacent land uses, or eliminate the efficient and safe movement of transit vehicles and bicycles. New streets will be designed to accommodate neighborhood traffic and incorporate traffic calming measures such as corner sidewalk bulbs to reduce the distance pedestrians have to cross the street, and incorporation of street trees and street furniture that will encourage an active pedestrian life.

Policy 21.1 Provide transit service from residential areas to major employment centers outside the downtown area.

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Policy 21.3 Make future rail transit extensions in the city compatible with existing BART, CalTrain or Muni rail lines.

The Project location adjacent to the MUNI Metro T-Third Street line and Caltrain Bayshore station provides transit service to major employment centers in the City, on the Peninsula (including SFO) and in the South Bay. It will also enable future plans for extension of the MUNI Metro line to the Caltrain station, to create a multi-modal center with convenient multimodal service connections.

OBJECTIVE 23: IMPROVE THE CITY'S PEDESTRIAN CIRCULATION SYSTEM TO PROVIDE FOR EFFICIENT, PLEASANT, AND SAFE MOVEMENT.

Policy 23.6 Ensure convenient and safe pedestrian crossings by minimizing the distance pedestrians must walk to cross a street.

OBJECTIVE 24: IMPROVE THE AMBIENCE OF THE PEDESTRIAN ENVIRONMENT.

Policy 24.2 Maintain and expand the planting of street trees and the infrastructure to support them.

Policy 24.3 Install pedestrian-serving street furniture where appropriate.

The Project will establish new streets and sidewalks on the Schlage Site that will be designed to accommodate and encourage pedestrian use through incorporation of street trees pedestrian-scale street lights and street furniture, and include sidewalk and corner bulbs to provide additional space for pedestrians to cue and reduce the distance pedestrians must travel when crossing a street.

OBJECTIVE 27: ENSURE THAT BICYCLES CAN BE USED SAFELY AND CONVENIENTLY AS A PRIMARY MEANS OF TRANSPORTATION, AS WELL AS FOR RECREATIONAL PURPOSES.

OBJECTIVE 28: PROVIDE SECURE AND CONVENIENT PARKING FACILITIES FOR BICYCLES.

POLICY 28.1 Provide secure bicycle parking in new governmental, commercial, and residential developments.

The Project encourages bicycle use. New development will be required to provide secure bicycle parking, including new residential development and commercial uses.

OBJECTIVE 34: RELATE THE AMOUNT OF PARKING IN RESIDENTIAL AREAS AND NEIGHBORHOOD COMMERCIAL DISTRICTS TO THE CAPACITY OF THE CITY'S STREET SYSTEM AND LAND USE PATTERNS.

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Policy 34.4 Regulate off-street parking in new housing so as to guarantee needed spaces without requiring excesses and to encourage low auto ownership in neighborhoods that are well served by transit and are convenient to neighborhood shopping.

Policy 34.3 Permit minimal or reduced off-street parking supply for new buildings in residential and commercial areas adjacent to transit centers and along transit preferential streets.

The Project will establish and design a new street grid system that will serve the former Schlage site and be consistent with Visitacion Valley's existing east/west street grid and block size pattern. The Project will also redesign some of the existing street intersections to improve circulation and to improve bicycle and pedestrian facilities, thereby improving safety conditions.

The Project will also assure that any new parking facilities provided for the residential uses meet design criteria. The Project will take into account issues such as parking needs, design and access. The amount of parking on the site will relate to the capacity of the City's street system and land use patterns.

URBAN DESIGN ELEMENT

Objectives and Policies

OBJECTIVE 1: EMPHASIS OF THE CHARACTERISTIC PATTERN WHICH GIVES TO THE CITY AND ITS NEIGHBORHOODS AN IMAGE, A SENSE OF PURPOSE AND A MEANS OF ORIENTATION.

Policy 1 Promote harmony in the visual relationships and transitions between new and older buildings.

Policy 3 Recognize that buildings, when seen together, produce a total effect that characterizes the City and its districts.

Policy 6 Relate the bulk of buildings to the prevailing scale of development to avoid an overwhelming or dominating appearance in new construction.

OBJECTIVE 3 MODERATION OF MAJOR NEW DEVELOPMENT TO COMPLEMENT THE CITY PATTERN, THE RESOURCES TO BE CONSERVED, AND THE NEIGHBORHOOD ENVIRONMENT.

POLICY 3.1 Promote harmony in the visual relationships and transitions between new and older buildings.

Policy 5 Relate the height of buildings to important attributes of the city pattern and to the height and character of existing development.

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Policy 6 Relate the bulk of buildings to the prevailing scale of development to avoid an overwhelming or dominating appearance in new construction.

The Project specifies Development Controls and Design Guidelines to ensure continuation of the existing fabric of the Visitacion Valley and adjacent Little Hollywood neighborhoods. The Project will respect the area's characteristic pattern by establishing new blocks and a street grid consistent with the neighborhood pattern, by extending existing Visitacion Valley streets onto the Schlage Lock site, and by enforcing Design Guidelines based on the historic nature and unique aesthetic of the area. While some portions of buildings will be permitted to exceed existing building heights, those heights have been carefully located so as not to affect views or aesthetics of the overall environment, and have also been designed to include features like setbacks and other moderating elements development. Development controls and design guidelines call for building facades to be modulated to establish building scale similar to surrounding development, by incorporating facade articulation, maximum building lengths and bulk controls.

- 1. The proposed long-range mixed-use development project is generally consistent with the eight General Plan priority policies set forth in Section 101.1 in that:
 - 1. The project will not negatively affect existing, neighborhood-serving retail. The Project will provide space for additional neighborhood-serving retail uses that will complement the existing neighborhood commercial corridor, and include development of up to 1,679 new residential units that will increase the demand for neighborhood commercial services.
 - 2. The project will not affect existing housing or neighborhood character. The project provides opportunities to construct additional housing on the vacant Schlage Lock site, which currently has no residential uses, and includes design guidelines and a design review process to achieve high-quality design which respects the existing, surrounding neighborhood.
 - 3. The project will not decrease the City's supply of affordable housing because it will facilitate the building of up to 1,679 new dwelling units, of which of 15% will be affordable.
 - 4. The Project has been planned to reduce impacts to MUNI, to improve the pedestrian qualities of streets and to reduce neighborhood parking needs. Because of the existing and numerous transit routes serving the area, residents and visitors will be encouraged to utilize transit and alternate modes of transportation for trips, increasing transit ridership. Numerous pedestrian improvements, such as new interconnected streets, signalized intersections with timed traffic lights, raised or specially paved crosswalks and sidewalk bulb-outs will promote walking as a mode of transportation. The project also requires a Transportation Demand Management Plan.

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- 5. The project will not result in displacement of the City's industrial and service sectors due to new commercial office development because the Schlage Factory site, which formerly supported industrial use, has been vacant since 1999.
- 6. The project will improve the City's preparedness for an earthquake since all new buildings will be constructed to meet all applicable building codes and seismic-safety regulations.
- 7. A Historic Structures Technical Report for the existing and former structures on the Schlage Lock site concluded that a number of the structures may be eligible for historic status. However, given the overriding concerns for public health and safety, most buildings cannot be preserved. The California Department of Toxic Substances Control (DTSC) requires the property owner to remediate soils and ground water on the site contaminated with Volatile Organic Compounds (VOC's), and has dictated the Project sponsor to remove most of the structures on the site to do so. In order to mitigate impacts to historic structures, the Project sponsor will preserve the Schlage Old Office Building and rehabilitate it according to the Secretary of the Interior Standards. The Project Sponsor is also required to document all buildings on site through architectural drawings and/or photographs, salvage and reuse recyclable materials onsite, and commemorate the site's industrial history by retaining some of the remaining industrial machinery and installing it in public spaces throughout site, wherever feasible. Taken together, these actions will memorialize the site's industrial past while enabling site remediation to proceed and utilizing the site to revitalize the Visitacion Valley neighborhood with a variety of residential, commercial, open space and community land uses.
- 8. The project will not affect any existing City parks or open spaces nor their access to sunlight. The project will provide at least three new public open spaces for public use, setbacks will be employed to ensure maximum sunlight on the new parks.
- 2. The proposed development project is consistent with the requirements set forth in Planning Code Section 302, in that:
 - a. The Project is necessary and desirable because it would enhance the lives of existing and future residents, and the City as a whole, by converting a vacant, formerly-industrial site into a high-quality, mixed-use development that includes neighborhood-serving retail, open space and housing. The Project would also construct a significant amount of new housing units at an in-fill location within an existing urban environment. For the reasons set forth above, the Commission finds the requested amendments to the Planning Code, Zoning Maps, and General Plan to be required by public necessity, convenience and general welfare.
- 3. Findings under the California Environmental Quality Act (CEQA):
 - a. This Commission has reviewed the FEIR and the Addendum and hereby finds that since certification of the FEIR, no substantial changes have occurred in the proposed project or

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in the circumstances under which the project would be implemented that would cause new significant impacts or a substantial increase in the severity of impacts previously identified and analyzed in the FEIR, and that no new information of substantial importance has emerged that would materially change the analyses or conclusions set forth in the FEIR. The Project would not necessitate implementation of additional or considerably different mitigation measures than those identified in the FEIR. Accordingly, the Addendum was properly prepared; and

- b. Since certification of the FEIR, the San Francisco Municipal Transportation Agency ("SFMTA") has determined that certain mitigation measures identified in the FEIR are not feasible as proposed and that no other feasible mitigation measures are available to address certain identified significant impacts. This determination is set forth in a letter from Frank Markowitz, SFMTA, to Andrea Contreras, Planning Department, dated March 28, 2014. This document is available for review in Case File No. 2006.1308E at the Planning Department, 1650 Mission Street, Suite 400, San Francisco, and is hereby incorporated by reference. The mitigation measures the SFMTA found to be infeasible as proposed in the FEIR are: Mitigation Measure 8-1A as it applies to the intersections of Bayshore/Blanken, Bayshore/Arleta/San Bruno, and Tunnel/Blanken; Mitigation Measure 8-3 as it applies to the intersection of Bayshore/Visitation; and Mitigation Measure 8-7 as it applies to Bayshore/Sunnydale in the eastbound direction; and
- As described in Chapter 8 of the FEIR, Impact 8-1A at Bayshore/Blanken and c. Bayshore/Arleta/San Bruno, Impact 8-3 at Bayshore/Visitacion, and Impact 8-7 at Bayshore/Sunnydale were found to be significant and unavoidable, even with implementation of Mitigation Measures 8-1A, 8-3, and 8-7 as proposed in the FEIR. For the reasons set forth in the March 28, 2014 letter, SFMTA would not implement Mitigation 8-1A at Bayshore/Blanken and Bayshore/Arleta/San Bruno, nor would it implement Measure 8-3 at the intersection of Bayshore/Visitacion. No other feasible mitigation measures exist that would reduce the impacts at these intersections to less than significant levels. SFMTA additionally proposes to modify Mitigation 8-7 to remove the requirement for an additional eastbound lane at the intersection of Bayshore/Sunnydale because it has determined this requirement is not feasible. This Commission finds that, because these impacts were identified in the FEIR as significant and unavoidable, even with implementation of the mitigation measures that the SFMTA has now determined are infeasible, elimination and modification of these mitigation measures as described here and in more detail in the March 28, 2014 letter would not result in any new significant impacts or in a substantial increase in severity of the impacts as already identified in the FEIR; and
- 'd. SFMTA has additionally recommended that Mitigation Measure 8-1A at the intersection of Tunnel/Blanken be modified to include intersection monitoring. The FEIR identified the impact at this intersection as less than significant with mitigation, and implementation of Mitigation 8-1A with this proposed modification would continue to reduce that intersection impact to less than significant. Thus, this Commission finds that, modification

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of Mitigation Measure 8-1A as recommended by SFMTA staff would not result in any new significant impacts or in a substantial increase in severity of the impacts as already identified in the FEIR; and

e. With these proposed modifications to the mitigation measures as well as the modifications previously made by the SFRA Commission and Planning Commission when they rejected certain other mitigation measures as infeasible in their CEQA Findings, this Commission finds that the impacts of the project would be substantially the same as identified in the FEIR.

I hereby certify that the Planning Commission ADOPTED the foregoing Resolution on June 5th, 2014.

Jonas P. Ionin Commission Secretary

AYES: Wu, Fong, Antonini, Borden, Hillis, Moore, Sugaya

NAYS:

ABSENT:

ADOPTED: June 5th, 2014.

Adopted February 3, 2009

ADOPTING ENVIRONMENTAL FINDINGS AND A STATEMENT OF OVERRIDING CONSIDERATIONS PURSUANT TO THE CALIFORNIA ENVIRONMENTAL QUALITY ACT FOR THE VISITACION VALLEY REDEVELOPMENT PROGRAM; VISITACION VALLEY REDEVELOPMENT SURVEY AREA

BASIS FOR RESOLUTION

1.

2.

6.

7.

The Redevelopment Agency of the City and County of San Francisco ("Agency"), the Planning Department ("Planning Department"), the Mayor's Office, and other City Departments have been working on a plan to transform the vacant Schlage Lock Site into a new transit-oriented community, support revitalization of the commercial corridors along Leland Avenue and Bayshore Boulevard, provide new community facilities for the Visitacion Valley neighborhood, and encourage infill development, via the proposed Visitacion Valley Redevelopment Program.

On June 7, 2005, the San Francisco Board of Supervisors established the Visitacion Valley Redevelopment Survey Area (Resolution No. 424-05).

3. On November 6, 2006, the San Francisco Planning Commission ("Planning Commission") approved the Visitacion Valley Preliminary Plan (Motion No. 17340).

4. The Agency has prepared a proposed Visitacion Valley Redevelopment Plan for the Visitacion Valley Redevelopment Survey Area ("Redevelopment Plan").

5. The proposed Redevelopment Plan would create an approximately 46-acre Visitacion Valley Redevelopment Project Area ("Project Area"), consisting of the former Schlage Lock factory and surrounding industrial properties ("Schlage Lock Site") and the neighborhood commercial corridors along Leland Avenue and Bayshore Boulevard.

As part of the proposed Visitacion Valley Redevelopment Program, the Agency and the Planning Department has prepared the Visitacion Valley Schlage Lock Design for Development ("Design for Development") for the Project Area, which provides an urban design framework plan and specific development controls and design guidelines for the Project Area.

The Design for Development is a companion document to the Redevelopment Plan. The Redevelopment Plan establishes Goals and Objectives and basic land use standards for the Project Area. The Design for Development provides legislated development requirements and specific design recommendations that apply to all developments within Zone 1 of the Project Area.

- The Agency shall utilize the Design for Development, along with the Redevelopment Plan in consideration of entitlements of future developments in Zone 1, and will follow the design review procedure described therein.
- The environmental effects of the proposed Visitacion Valley Redevelopment Program ("Project"), including the Redevelopment Plan and Design for Development for the Project Area, have been analyzed in the environmental documents, which are described in Resolution No. 157-2008. Copies of the environmental documents are on file with the Agency.

8.

9.

- On December 16, 2008, the Agency Commission adopted Resolution No. 157-2008, certifying the Final Environmental Impact Report ("FEIR") for the Project as adequate, accurate, and objective and in compliance with the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.)("CEQA") and the CEQA Guidelines (14 California Code of Regulations Sections 15000 et seq.). At its meeting on December 18, 2008, the Planning Commission also certified the FEIR (Motion No. 17789).
- 11. The Planning Department and Agency prepared Findings, as required by CEQA, regarding the alternatives, mitigation measures, and significant environmental impacts analyzed in the FEIR, and overriding considerations for approving the proposed Project, including all of the actions listed in Attachment A hereto, and a proposed Mitigation Monitoring and Reporting Program, attached as Exhibit 1 to Attachment A, which material was made available to the public and this Agency Commission for its review, consideration, and action.

RESOLUTION

ACCORDINGLY IT IS RESOLVED by the Redevelopment Agency of the City and County of San Francisco that:

- 1. The Agency Commission certified the FEIR as adequate, accurate, and objective, and reflecting the independent judgment of the Agency in Resolution No. 157-2008.
- 2. The Agency Commission has reviewed and considered the FEIR and hereby adopts the Findings attached hereto as Attachment A, including its Exhibit 1, and incorporates the same herein by this reference.
- 3. The Agency Commission finds, based on substantial evidence in light of the whole record, that: (a) approvals of the actions before it related to implementation of the Project will not require important revisions to the FEIR as there are no new significant environmental effects or substantial increases in the severity of previously identified significant effects; (b) no new information of substantial importance to the Project has become available that would indicate: (i) the Project or the approval actions will have significant effects not discussed in



SAN FRANCISCO PLANNING DEPARTMENT

December 18, 2008

Planning Commission Motion No. 17790

Hearing Date: Case No.: Project Title: Block/Lot:

2006.1308E Visitacion Valley Redevelopment Program

AB 5066B / 003, 004, 004a,005, 006, 007, 008, 009; AB 5087/003, 003a, 004, 005; AB 5099/014; AB 5100/ 002, 003, AB 5101/006, 007, 5102/009, 010, 0007; AB 5102 / 009, 010; AB 5107/001, 003, 004, 005; AB 6237/ 048, 066; AB 6247/ 002, 003, 004, 005, 006, 007, 008, 009, 010, 011, 012, 013, 014, 015, 016, 017, 018, 019, 042; AB 6248/002, 008, 009, 010, 011, 012, 013, 014, 015, 016, 017, 019, 020, 021, 022, 045; AB 6249/001, 002, 002A, 003, 012, 013, 014, 015, 016, 017, 18, 019, 020, 021, 022, 023; AB 6250 / 001, 017, 018, 019, 020, 021, 022, 023; AB 6250 / 001, 017, 018, 019, 020, 021, 022, 023; AB 6250 / 001, 017, 001A, 001D, 002, 002B, 003; AB 6309B / 001, 002, 018 S. F. Redevelopment Agency, Planning Department

Project Sponsor: Staff Contact:

S. F. Redevelopment Agency, Planning Department Joy Navarrete– (415) 575-9040 joy.navarrete@sfgov.org

ADOPTING ENVIRONMENTAL FINDINGS (AND A STATEMENT OF OVERRIDING CONSIDERATIONS) UNDER THE CALIFORNIA ENVIRONMENTAL QUALITY ACT AND STATE GUIDELINES IN CONNECTION WITH THE ADOPTION OF THE VISITACION VALLEY REDEVELOPMENT PROGRAM ("PROJECT") LOCATED IN THE SOUTHEAST QUADRANT OF SAN FRANCISCO, IMMEDIATELY NORTH OF THE SAN FRANCISCO / SAN MATEO COUNTY LINE AND THE CITY OF BRISBANE IN SAN MATEO COUNTY, CONSISTING OF 46 ACRES BOUNDED TO THE NORTH AND WEST BY MCLAREN PARK AND THE EXCELSIOR AND CROCKER AMAZON DISTRICTS, TO THE EAST BY HIGHWAY 101, EXECUTIVE PARK AND BAYVIEW HUNTERS POINT NEIGHBORHOODS, AND TO THE SOUTH BY THE SAN FRANCISCO / SAN MATEO COUNTY LINE, AND THE CITY OF BRISBANE.

Whereas, the Planning Department, the Lead Agency responsible for the implementation of the California Environmental Quality Act ("CEQA") has undertaken a planning and environmental review process for the proposed Visitacion Valley Redevelopment Program ("Project") and provided for appropriate public hearings before the Planning Commission.

Whereas, The San Francisco Planning Department is seeking to implement the Visitacion Valley Redevelopment Program. A primary focus is the redevelopment of the vacant Schlage Lock property of approximately 20 acres along the east side of Bayshore Boulevard, bounded on the east by Tunnel Avenue, on the south by the City/County line, and on the west by Bayshore Boulevard; the Schlage Lock property is, designated as Redevelopment (sometimes "Zone 1"). In addition, the implementation of such Redevelopment Program will revitalize properties along Bayshore Boulevard and assist in the

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Planning Information: 415.558.6377 Motion No. 17790 December 18, 2008

CASE NO. 2006.1308E Visitacion Valley Redevelopment Program CEQA Findings

background studies and materials, and additional information that became available, constitute the Final Environmental Impact Report ("FEIR").

Whereas, the Planning Commission, on December 18, 2008, by Motion No. 17786, reviewed and considered the FEIR and found that the contents of said report and the procedures through which the FEIR was prepared, publicized, and reviewed complied with the provisions of CEQA, the CEQA Guidelines, and Chapter 31.

Whereas, the Planning Commission by Motion No. XXXX, also certified the FEIR and found that the FEIR was adequate, accurate, and objective, reflected the independent judgment of the Planning Commission and that the Comments and Responses document contains no significant revisions to the DEIR that would have required recirculation under CEQA Guidelines Section 15088.5, and adopted findings of significant impacts associated with the Project and certified the completion of the FEIR for the Project in compliance with CEQA and the CEQA Guidelines.

Whereas, the Planning Department prepared proposed Findings, as required by CEQA, regarding the alternatives, mitigation measures, and significant environmental impacts analyzed in the FEIR and overriding considerations for approving the Project, including all of the actions listed in Exhibit E-1 hereto, and a proposed mitigation monitoring and reporting program, attached as Exhibit 1 to Exhibit E-1, which material was made available to the public and this Planning Commission for the Planning Commission's review, consideration, and actions.

THEREFORE BE IT RESOLVED, that the Planning Commission has reviewed and considered the FEIR and the actions associated with the Visitacion Valley Redevelopment Program and hereby adopts the Project Findings attached hereto as Exhibit E-1 including a statement of overriding considerations, and the Mitigation Monitoring and Reporting Program.

I hereby certify that the foregoing Motion was **ADOPTED** by the Planning Commission at its regular meeting of December 18, 2008.

Jonas Ionin Acting Commission Secretary

3

AYES:

Commissioners Olague, Antonioni, Borden, Lee, Miguel, Moore, Sugaya

NOES: None

ABSENT: None

ADOPTED: 12/18/2008

ACTION: Adoption of CEQA Findings

VISITACION VALLEY REDEVELOPMENT PROGRAM

CALIFORNIA ENVIRONMENTAL QUALITY ACT FINDINGS: FINDINGS OF FACT, EVALUATION OF MITIGATION MEASURES AND ALTERNATIVES, AND STATEMENT OF OVERRIDING CONSIDERATIONS

SAN FRANCISCO PLANNING COMMISSION AND SAN FRANCISCO REDEVELOPMENT COMMISSION

Adopted February 3, 2009 Resolution No. 1-2009

ARTICLE 1. INTRODUCTION

In determining to approve aspects of the revised Visitacion Valley Redevelopment Program (-Project"), the San Francisco Planning Commission (the –Planning Commission") and the Redevelopment Agency of the City and County of San Francisco (-Redevelopment Commission") make and adopt the following findings of fact and decisions regarding mitigation measures and alternatives, and adopt the statement of overriding considerations (collectively the –Findings") pursuant to the California Environmental Quality Act, California Public Resources Code Section 21000 et seq., (-EEQA"), in light of substantial evidence in the record of Project proceedings, including but not limited to, the Visitacion Valley Redevelopment Program Final Environmental Impact Report (-FEIR") prepared pursuant to CEQA, the State CEQA Guidelines, 14 California Code of Regulations Sections 15000 et seq., (the –EEQA Guidelines"), and Chapter 31 of the San Francisco Administrative Code (–Chapter 31").

This document is organized as follows:

Article 2 describes the Project proposed for adoption, the environmental review process, the approval actions to be taken, and the location of records.

Article 3 provides the basis for approval of the Project (the Plans and related actions identified in the FEIR), and evaluates the different Project alternatives, and the economic, legal, social, technological, and other considerations that lead to the rejection of alternatives as infeasible that were not incorporated into the Project.

Article 4 sets forth Findings as to the disposition of each of the mitigation measures proposed in the FEIR.

Article 5 identifies the unavoidable, significant adverse impacts of the Project that have not been mitigated to a level of insignificance by the adoption of mitigation measures as provided in Article 5.

Article 6 contains a Statement of Overriding Considerations, setting forth specific reasons in support of the Planning Commission's approval actions for the Project in light of the significant unavoidable impacts discussed in Article 6.

Exhibit 1, attached, contains the Mitigation Monitoring and Reporting Program required by CEQA Section 21081.6 and CEQA Guidelines Section 15091. It provides a table setting forth each mitigation measure listed in Section IV of the FEIR that is required to reduce or avoid a significant adverse impact. Exhibit 1 also specifies the agency responsible for implementation of each measure, establishes monitoring actions and a monitoring schedule. Finally, Exhibit 1 includes a series of Improvement Measures, which although do not avoid significant impacts described in the FEIR and Article 5 of this document, may provide some reduction the extent of these impacts.

ARTICLE 2. PROJECT DESCRIPTION AND ENVIRONMENTAL REVIEW PROCESS

Section 2.1 <u>Project Description.</u>

The Project Description in the FEIR is the adoption and implementation of the Visitacion Valley Redevelopment Program, applicable to an approximately 46-acre area extending on both sides of Bayshore Boulevard between Sunnydale Avenue and Blanken Avenue. A primary focus is the redevelopment of the vacant Schlage Lock property of approximately 20 acres along the east side of Bayshore Boulevard, bounded on the east by Tunnel Avenue, on the south by the City/County line, and on the west by Bayshore Boulevard; the Schlage Lock property is, designated as Redevelopment Zone 1 (–Zone 1"). In addition, the implementation of such Redevelopment Program will revitalize properties along Bayshore Boulevard and assist in the revitalization of the Leland Avenue commercial corridor, comprised primarily of general commercial, light industrial, residential and mixed-use parcels fronting on Bayshore Boulevard and commercial, residential and mixed-use parcels along Leland Avenue extending to Rutland Avenue; this part of the Project Area is designated as Redevelopment Zone 2 (–Zone 2").

The proposed Project was analyzed in the FEIR as follows:

(1) as to Zone 1, the proposed Project is the redevelopment program for the Schlage Lock property, and

(2) as to Zone 2, the proposed Project for such area is Alternative 5: No Rezoning on Bayshore Boulevard in Zone 2 and the policies in the proposed Design for Development, as described in the FEIR would also apply, except the parcels on the west side of Bayshore Boulevard in Zone 2 would not be rezoned and the Planning Code designation for the Zone 2 properties would remain "NC-3" Neighborhood Commercial and would not be changed to "NC-T3" Neighborhood Commercial Transit. The height limits however would be increased to 55 feet along Bayshore Boulevard as discussed in

the FEIR. The result of the revised zoning would be approximately 90 fewer net residential units in Zone 2.

(3) All other proposed development under the redevelopment program would remain as described in FEIR Chapter 3 (Project Description) of the FEIR. The Project will encourage transit-oriented development in coordination with new public transit improvements such as the MUNI Third Street Light Rail (MUNI Metro T-Line) and the recently relocated Caltrain Bayshore multi-model transit station. Regional vehicular access to the Project Area is through U.S. Highway 101 (U.S. 101) via the Bayshore Boulevard-Jamestown Avenue and Third Street Interchange and the future Geneva Avenue Interchange.

Therefore, the proposed Project includes all the redevelopment activities and development proposals discussed in the Project Description contained in Chapter II of the FEIR with the exception of the proposed rezoning of properties along Bayshore Boulevard.

The proposed Project objective is to adopt and carry out a set of long-term revitalization actions within the Project Area aimed at reducing blight, facilitating housing development, providing improved neighborhood-serving commercial facilities, facilitating increased private economic investment, capitalizing upon recent sub-regional (Muni Metro T line) and regional (Caltrain Bayshore station) transit improvements in the area, and generally improving physical and economic conditions that cannot reasonably be expected to be alleviated without redevelopment assistance.

Section 2.2 <u>Actions Included in the Project.</u>

The Project will be implemented through a series of actions that together define the terms under which the Project will occur (collectively the –Project Approvals"). The primary Project Sponsor for the Redevelopment Plan is the Agency. The landowner and potential master development sponsor of the Zone 1 Project is Universal Paragon Corporation (–UPC").

The City and County of San Francisco, including the Planning Commission and the Board of Supervisors, and the San Francisco Redevelopment Agency will be taking various approval actions related to the Project, including the following major permits and approvals, and related collateral actions:

Planning Commission

- Adoption of these CEQA Findings and Statement of Overriding Considerations, mitigation measures, and a Mitigation Monitoring and Reporting Program;
- Adoption of General Plan consistency and Planning Code § 101.1 findings in regard to the proposed Visitacion Valley Redevelopment Plan;
- Adoption of amendments to the General Plan to bring the General Plan into conformity with the Visitacion Valley Redevelopment Plan;

- Adoption of amendments to the San Francisco Planning Code text and maps,
- Approval of the Visitacion Valley Design for Development;
- Approval of the Visitacion Valley Cooperation and Delegation Agreement; and
- Future rezoning of Zone 1 portions of the Project Area.

Redevelopment Commission

- Adoption of these CEQA Findings, including a statement of overriding considerations, mitigation measures, and a Mitigation Monitoring and Reporting Program;
- Approval of the Visitacion Valley Redevelopment Plan;
- Approval of all actions required under the California Community Redevelopment Law (Health and Safety Code Sections 33000 et seq.) for implementation of the Redevelopment Plan and related implementation actions, including the approval of the Report on the Redevelopment Plan, the Rules for Property Owner Participation, a Relocation Plan, and Business Re-Entry Policy for the Redevelopment Project;
- Approval of a Visitacion Valley Cooperation and Delegation Agreement,
- Approval of the Visitacion Valley Design for Development;
- Future adoption of an Owner Participation Agreement for the development of Zone 1; and
- Future approvals of related Redevelopment Plan documents including Infrastructure Plan and Streetscape and Open Space Plans.

Board of Supervisors

- Adoption of these CEQA Findings, including a statement of overriding considerations, mitigation measures, and a Mitigation Monitoring and Reporting Program;
- The Planning Commission's certification of the EIR may be appealed to the Board of Supervisors. If appealed, the Board of Supervisors will determine whether to uphold the certification or to remand the EIR to the Planning Department for further review;
- Approve the Redevelopment Plan approved by the Redevelopment Commission;
- Adopt the Zoning Map amendments approved by the Planning Commission; and
- Adopt the Planning Code amendments approved by the Planning Commission.

Section 2.3 <u>Project Implementation.</u>

The Project also includes the implementation of the Visitacion Valley Redevelopment Plan, described as redevelopment actions in the Redevelopment Plan, as follows:

• Provide very low-, low- and moderate-income housing, including supportive housing for the homeless;

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- Preserve the availability of affordable housing units assisted or subsidized by public entities, which are threatened with conversion to market rates;
- Require the integration of affordable housing sites with sites developed for market rate housing;
- Assist the development of affordable and supportive housing by developers;
- Promote the retention, improvement and expansion of existing businesses and attractions of new business and the provision of assistance to the private sector; if necessary.
- Provide relocation assistance to eligible occupants displaced from property in the Project Area;
- Provide participation in redevelopment by owners presently located in the Project Area and the extension of preferences to business occupants and other tenants desiring to remain or relocate within the redeveloped Project Area;
- Acquire land or building sites;
- Demolish or remove certain buildings and improvements;
- Construct buildings or structures;
- Improve land or building sites with on-site or off-site improvements;
- Rehabilitate structures and improvements by present owners, their successors and/or the Agency;
- Dispose of property by sale, lease, donation or other means to public entities or private developers for uses in accordance with this Redevelopment Plan;
- Finance insurance premiums pursuant to Section 33136 of the Community Redevelopment Law;
- Develop plans, pay principal and interest on bonds, loans, advances or other indebtedness or pay financing or carrying charges; and
- Remedy or remove the release of hazardous substances on, under, within or from property within the Project Area.

Section 2.4 <u>Project Objectives.</u>

The following Project Goals and Objectives were formulated in conjunction with the Visitacion Valley Citizens Advisory Committee (-CAC") and members of the community. These Project Objectives are also set forth in Section 3.6.2 of the FEIR and Section 3.1 of the Redevelopment Plan.

• <u>Goal 1:</u> Create a livable, mixed urban community that serves the diverse needs of the community and includes access to public resources and amenities.

Objectives:

- Attract a grocery store and provide a variety of retail options to serve a multicultural, multi-generational community at a range of incomes.
- Provide for the expansion of local public services such as a new library, police sub-station, and fire department facilities.
- Provide high quality public infrastructure that serves as a model of sustainable design.

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- Create opportunities for the old Schlage Office Building to serve in the Project Area as a landmark that can be used for a variety of civic purposes.
- Attract educational facilities including job training, English as a Second Language classes, City College extension, arts programs, and multi-cultural resources.
- Promote neighborhood-serving retail to provide residents and workers with immediate walking access to daily shopping needs.
- <u>Goal 2:</u> Encourage, enhance, preserve, and promote the community and City's long term environmental sustainability.

Objectives:

- Facilitate the clean-up, redesign, and development of vacant and underutilized properties in the Project Area.
- Protect human health by ensuring that toxic cleanup be the primary consideration in the planning and phasing of new development.
- Promote environmentally sustainable building practices in the Project Area so that the people, the community and ecosystems can thrive and prosper.
- Promote, encourage, and adopt design and construction practices to ensure durable, healthier, energy and resource efficient, and/or higher performance buildings and infrastructure that help to regenerate the degraded urban environment.
- Design Green streets and sidewalks to contribute to the sustainability of the Project Area.
- Ensure that development balances economics, equity, and environmental impacts and has a synergistic relationship with the natural and built environments.
- <u>Goal 3:</u> Create [a] pedestrian-oriented environment that encourages walking as the primary transportation mode within the Project Area.

Objectives:

- Connect *the* neighborhood through the creation of new streets and multi-use paths throughout the Schlage site linking Visitacion Valley to Little Hollywood.
- Access into the Schlage site shall be fully public accessible and designed as an extension of the block pattern of the surrounding community.
- Construct pedestrian-friendly streets throughout the Project Area to promote and facilitate easy pedestrian travel.
- Ensure [that] new buildings have multiple residential entrances and/or retail at the street level to contribute to sidewalk activity.
- Improve pedestrian safety along Bayshore Boulevard with intersection improvements and traffic calming.

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<u>Goal 4:</u> Encourage the use of alternative modes of transportation by future area residents, workers and visitors and support the development of the Caltrain Station as a major multi-modal transit facility.

Objectives:

- Encourage development that promotes the *use* of public transit, car pooling, shuttles, bikes, walking, and other alternatives to the privately-owned automobile.
- Contribute to regional connectivity of the greater Visitacion Valley area, particularly with the Baylands of Brisbane.
- Coordinate with local and regional transportation and planning agencies to facilitate rights-of-way connectivity and access to public transportation.
- Enhance the attractiveness, safety, and functionality of transit stop locations within the Project Area.
- Encourage new buildings on adjacent parcels to include safe pedestrian connections to the Caltrain facility.
- Minimize the number of curb cuts in new developments, and encourage common parking access where feasible.
- <u>Goal 5.</u> Create well-designed open spaces that enhance the existing community and new development.

Objectives:

- Create new parks, greenways, boulevards, and plazas which contribute to the existing open space network *and* serve the diverse needs of a mixed-use community.
- Publicly accessible open spaces should incorporate design elements of the Visitacion Valley Greenway in order to express a cohesive, creative and unique neighborhood character.
- Design new open spaces and streets to contribute to the sustainability of the infrastructure serving the Project Area, including treatment of stormwater, and the creation and maintenance of urban habitat.
- Provide opportunities for ongoing community involvement in the parks through environmental education, interpretation and other active programming.
- Include pedestrian walkways and destination-points such as small plazas that create a sense of place.
- Incorporate local art by local artists in the design of public places.
- Create [a] financing mechanism to ensure the long-term maintenance of parks and streetscapes.
- <u>Goal 6</u>: Develop new housing to help address the City's and the region's house shortfall, and to support regional transit use.

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Objectives:

- Avoid the displacement of any residents.
- Assist with the preservation and rehabilitation of existing affordable housing.
- Facilitate the construction of new housing for a range of income levels and household sizes.
- Increase the local supply of well-designed affordable housing for low-income and moderate-income working individuals, families, and seniors.
- Develop housing to capitalize on transit-oriented opportunities within the Project Area.
- *Goal 7:* Establish the Project Area and surrounding neighborhoods as a gateway to the City of San Francisco.

Objectives:

- Use thoughtful design that complements and integrates the existing architectural character and natural context of Visitacion Valley.
- Ensure that buildings reflect high-quality architectural, environmentally sustainable building and urban design standards.
- Incorporate local historical, ecological, cultural and artistic elements in the designs of buildings, streetscapes, and parks.
- Improve the district's identity and appearance through streetscape design.
- Increase the economic viability of small businesses in the Project Area by providing an attractive, pedestrian-friendly street environment.
- Design housing and public spaces to be family- and multi-generational oriented.
- Facilitate the preservation, rehabilitation, and seismic retrofitting of historic buildings and landmarks.
- Design streets, parks, and building facades to provide adequate lighting and visual connectivity to promote public safety.
- <u>Goal 8:</u> Encourage private investment by eliminating blighting influences and correcting environmental deficiencies.

Objectives:

- Assemble and re-subdivide vacant industrial parcels in order to create buildable parcels and provide block patterns that integrate with the architectural character of the existing community.
- Incorporate a mix of uses into the new development within the Project Area, particularly the Schlage site, including different types of housing, retail and community services.
- New development should take advantage of the transit proximity and be designed as a compact, walkable, mixed use community.
- Provide economic opportunities for current Visitacion Valley residents and businesses to take part in the rebuilding and revitalization of the community.
- Provide opportunities for participation of property owners in the redevelopment

of their own properties.

- Strengthen the economic base of the community through commercial functions in the Project Area, and attract citywide attention to the district through events, media campaigns, and district-wide advertising.
- New development should relate to Leland Avenue and help revitalize the neighborhood's traditional main street with local business development.
- New retail is a critical component of the Project on the Schlage site, and should also support and contribute to the existing retail corridors on Leland Avenue and Bayshore Boulevard.

Section 2.5 <u>Environmental Review Process.</u>

The City's Planning Department (-Planning Department") and the Agency determined that an EIR was required for a proposal to adopt the Redevelopment Plan, and rezone the geographic area covered by the redevelopment plan in accordance with the Planning Department's *Visitacion Valley / Schlage Lock Strategic Concept Plan ("VV Concept Plan")*. The Agency provided public notice of that determination by publication in a newspaper of general circulation on January 31, 2007.

On June 3, 2008, the Planning Department and the Agency published the Draft Environmental Impact Report (hereinafter "Draft EIR ") on the Visitacion Valley Redevelopment Program, and provided public notice in a newspaper of general circulation of the availability of the Draft EIR for public review and comment and of the date and time of the Planning Commission public hearing on the Draft EIR. This notice was mailed to property owners in the Project Area and within a 300-foot radius of the Project Area, anyone who requested copies of the Draft EIR, persons and organizations on the Agency's CAC mailing list, parties on the Planning Department's list of EIR recipients, and to government agencies, the latter both directly and through the State Clearinghouse. Notices were posted at approximately 20 locations in and around the proposed Project Area. The Planning Department and the Agency posted the Draft EIR on their respective websites.

Notice of Completion of the Draft EIR was filed with the State Secretary of Resources via the State Clearinghouse on June 2, 2008.

The Planning Commission held a duly advertised public hearing on the Draft EIR on June 26, 2008, at which opportunity for public comment was given, and public comment was received on the Draft EIR. The Agency Commission held a duly advertised public hearing on the Draft EIR on July 1, 2008. The period for acceptance of written comments ended on July 21, 2008.

The Agency and Planning Department prepared responses to comments on environmental issues received at the public hearing and in writing during the 48-day public review period for the Draft EIR, prepared revisions to the text of the Draft EIR in response to comments received or based on additional information that became available during the

public review period, and corrected errors in the Draft EIR. This material was presented in the Visitacion Valley Redevelopment Project EIR Comments and Responses (-Comments and Responses"), published on December 2, 2008 and was distributed to the Planning Commission, the Redevelopment Commission, the Visitacion Valley Citizen Advisory Committee members (-CAC"), all affected taxing entities, all parties who commented on the Draft EIR, and others who had previously requested the document. Notice of Completion of the Comments and Responses was sent to the State Secretary of Resources via the State Clearinghouse on December 3, 2008. The Comments and Responses document is available to others upon request at the Planning Department and Agency offices and available on both the Agency's and Planning Department's websites.

The Agency Commission, on December 16, 2008, and the Planning Commission, on December 18, 2008, reviewed and considered the FEIR and found that the contents of said report and the procedures through which the FEIR was prepared, publicized and reviewed complied with the provisions of CEQA, the CEQA Guidelines and Chapter 31 of the San Francisco Administrative Code.

Section 2.6 Location of Project Records and Custodian of Records.

The FEIR consists of two volumes: Volume 1 is the Draft EIR and Volume II contains the Comments and Responses to the Draft EIR. A copy of each of the following is included in FEIR Volume 2:

- FEIR Appendix 4.1 contains a transcript of the Planning Commission's June 26, 2008 public hearing on the Draft EIR and a summary of each comment made at such public hearing and response thereto
- FEIR Appendix 4.2 contains a transcript of the Redevelopment Agency's July 1, 2008 public hearing on the Draft EIR and a summary of each comment made at such public hearing and response thereto
- FEIR Appendix 4.3 contains a copy of each written comment on the Draft EIR submitted during the comment period and response thereto
- FEIR Appendix 4.4 contains an update of the status of remediation activities on Zone 2

The record related to the Project and the Project Findings also include the following:

- The Redevelopment Plan.
- The CAC Goals for the Visitacion Valley Redevelopment Plan.
- The Visitacion Valley/Schlage Lock Design for Development.
- The Strategic Concept Plan for Visitacion Valley/Schlage Lock.

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- The Preliminary Report on the Visitacion Valley Redevelopment Plan.
- The Final Report on the Visitacion Valley Redevelopment Plan.
- Rules for Property Owner Participation for the Redevelopment Project.
- The Relocation Plan for the Redevelopment Project.
- Business Re-Entry Policy for the Redevelopment Project.
- The Visitacion Valley Cooperation and Delegation Agreement.
- The FEIR, and all documents referenced in or relied upon by the FEIR.
- All information (including written evidence and testimony) provided by City staff to the Planning Commission relating to the EIR, the proposed approvals and entitlements, the Project, and the alternatives set forth in the FEIR.
- All information (including written evidence and testimony) presented to the Planning Commission by the environmental consultant and subconsultants who prepared the EIR, or incorporated into reports presented to the Planning Commission.
- All information (including written evidence and testimony) presented to the City from other public agencies relating to the Project or the FEIR.
- All applications, letters, testimony and presentations presented to the City by the project sponsor and its consultants in connection with the Project.
- All information (including written evidence and testimony) presented at any public hearing or workshop related to the Project and the FEIR.
- For documentary and information purposes, all locally-adopted land use plans and ordinances, including, without limitation, general plans, specific plans and ordinances, together with environmental review documents, findings, mitigation monitoring programs and other documentation relevant to planned growth in the area.
- The Mitigation Monitoring and Reporting Program is attached as Exhibit 1 to these Findings.

The public hearing transcript, copies of all letters regarding the Draft EIR received during the public review period, the administrative record, and background documentation for the Final EIR are located at both the Planning Department at 1650 Mission Street, San Francisco. (Linda Avery, Commission Secretary, is the custodian of these documents and materials for the Planning Department) and the Redevelopment Agency at One South

Van Ness Avenue, 5th Floor, San Francisco (Stanley Muraoka, Environmental Review Officer, is the custodian of these documents and materials for the Agency).

ARTICLE 3. CONSIDERATION OF PROJECT ALTERNATIVES

This Article describes the Project as well as rejected Project Alternatives. Included in these descriptions are the reasons for selecting or rejecting the alternatives. This Article also outlines the Project's purposes and provides a context for understanding the reasons for selecting or rejecting alternatives, and describes the project alternative components analyzed in the FEIR. The Project's FEIR presents more details on selection and rejection of alternatives.

CEQA mandates that an EIR evaluate a reasonable range of alternatives to the Project or the Project location that generally reduce or avoid potentially significant impacts of the Project. CEQA requires that every EIR also evaluate a "No Project" alternative. Alternatives provide a basis of comparison to the Project in terms of their significant impacts and their ability to meet Program objectives. This comparative analysis is used to consider reasonable, potentially feasible options for minimizing environmental consequences of the Project.

Section 3.1 <u>Summary of Alternatives Analyzed in the FEIR</u>

The FEIR for the Visitacion Valley Redevelopment Program and Rezoning Project analyzed the environmental effects of the Project and considered six alternatives:

- 1. No Project Alternative Expected Growth Without the Project
- 2. Reduced Housing Development in Zone 1
- 3. Stand Alone Grocery Store/Retail Along Bayshore Boulevard South of Visitacion Avenue
- 4. Preservation and Reuse of All Schlage Lock Plant 1 Buildings
- 5. No Rezoning on Bayshore Boulevard in Zone 2
- 6. Planning Code Changes But No Redevelopment Plan

As described in Section 2.1 above, the Project proposed for approval is a combination of the proposed redevelopment program for Zone 1 and, as to Zone 2, a modification of Alternative 5 above: No Rezoning on Bayshore Boulevard in Zone 2. As described more fully in the Project Description above, this alternative would implement the proposed redevelopment program and Design for Development, as described in the FEIR except the parcels on the west side of Bayshore Boulevard in Zone 2 would not be rezoned. The Planning Code designation for these properties would remain "NC-3" Neighborhood Commercial and not be changed to "NC-T3" Neighborhood Commercial Transit. The change in height district from 40 to 55 feet however would move forward as discussed in the FEIR. The result would be approximately 90 fewer net residential units. All other proposed development under the redevelopment program would remain as described in chapter 3 (Project Description) of the FEIR.

Section 3.2 <u>Reasons for Selection of the Project as Revised to Include</u> <u>Components of Alternative #5</u>

The Project is selected because it will promote achievement of the Project Goals and Objectives which were formulated in conjunction with the Visitacion Valley Citizens Advisory Committee (-CAC") and members of the community (set forth in Section 2.4).

The Project is based on a combination of the original proposals for redevelopment of Zone 1, combined with a principal feature of Alternative #5 - *No Rezoning of Bayshore Boulevard in Zone 2*, which consists of no change the Planning Code designation for the Bayshore properties in Zone 2 "NC-T3" Neighborhood Commercial Transit. The result would be approximately 90 fewer net residential units. The Project however maintains the changes to the height map along Bayshore Boulevard in the FEIR, which is proposed at 55 feet in the FEIR project description, rather than the 45-foot height limit proposed in Alternative 5.

The reduction in units was found by the FEIR to have the following environmental benefits, while still meeting the redevelopment goals described above:

Land Use: The Alternative #5 component of the Project provides a transition in housing and development density between the new development of Zone 1 and the existing residential neighborhood.

Population and Housing. The retention of existing NC-3 zoning within Zone 2 and the change in the Zone 2 height limit to 55 feet along Bayshore Boulevard would have a nearly similar beneficial effect on increasing Visitacion Valley housing opportunities as the originally proposed project by enabling development of somewhat fewer new units yet retaining the same ratio of affordable units.

Transportation and Circulation. The Project, including the somewhat reduced residential development resulting from the partial incorporation of Alternative #5, would result in reduced, but still significant unavoidable, transportation and circulation impacts, primarily due to the net increase of daily vehicular trips.

Air Quality. The Project, including the incorporation of part of Alternative #5 as described, would result in reduced, but still potentially significant, air quality impacts from construction period emissions, as well as potentially significant long-term impacts.

Noise. The Project's incorporation of Alternative #5, would result in lower noise, as a result of its smaller scale.

Section 3.3 <u>Overview of Other Plan Alternatives Considered and Rejected and</u> <u>Reasons Rejected</u>

The following section presents an overview of the Alternatives analyzed in the FEIR. A more detailed description of each Alternative can be found in Chapter 17 of the FEIR.

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The Planning Commission and Redevelopment Commission reject the other Alternatives set forth in the Final EIR and listed below because the Commissions find that there is substantial evidence, including evidence of economic, legal, social, technological, and other considerations further described in Article 6 below under CEQA Guidelines 15091(a)(3), that make infeasible such Alternatives.

In making these determinations, each of the Commissions is aware that CEQA defines -feasibility" to mean "capable of being accomplished in a successful manner within a reasonable period of time, taking into account economic, environmental, social, legal, and technological factors." Each Commission is also aware that under CEQA and CEQA case law the concept of -feasibility" encompasses (i) the question of whether a particular alternative promotes the underlying goals and objectives of a project and (ii) the question of whether an alternative is --drirable" from a policy standpoint to the extent that desirability is based on a reasonable balancing of the relevant economic, environmental, social, legal, and technological factors.

The Project also incorporates elements of Alternative 5, as described below. Thus, the Commissions are not rejecting Alternative #5.

Rejected Alternative #1: No Project Alternative

The No Project Alternative would retain the status quo and result in approximately 1,577 fewer net residential units, 130,300 fewer square feet of net retail space, 17,000 fewer square feet of net cultural space, and 45,280 *more* square feet of other net commercial space than the Project. As next discussed, the No Project Alternative is infeasible because it would not achieve the housing and other redevelopment objectives which will result from the adoption and implementation of the proposed Project. Rather, the following would also result if the Project were not approved, as currently proposed.

Population and Housing. Only eight new residences would be anticipated under this No Project Alternative. This alternative would not have the *beneficial effects* associated with facilitating increased housing opportunity within the Visitacion Valley neighborhood such as: new residential development near commercial uses, transit, and other services; and an improved citywide balance between employed residents and jobs. It does not provide needed affordable housing for the community or the city.

Aesthetics. The No Project Alternative would not provide the beneficial visual effects associated with development including the removal of dilapidated buildings and the creation of new parks and streetscape enhancements.

Transportation and Circulation. Trip generation under the No Project Alternative would be minimal. However, this alternative would not advance the Project Objectives as set forth in this document including the creation of a high-density, mixed land use patterns near the Project Area's excellent local and regional transit resources. Additionally, it does not provide the opportunity to make traffic calming improvements to existing roadways, create new streets and circulation facilities within the Schlage Site, nor does it

provide funding for regional transportation improvements as described in the Project Description of the FEIR and the Design for Development.

Air Quality. The No Project Alternative would not meet the Project Objectives of highdensity, mixed land use patterns that promote walking, transit use, and shorter commutes.

Cultural and Historic Resources. Under the No Project Alternative, the historic Old Office Building would not be rehabilitated. Rehabilitating the Old Office Building to serve in the Project Area as a landmark that can be used for a variety of civic purposes is an important part of the Project Objectives, specifically Goal 1 – to create a livable, mixed urban community that serves the diverse needs of the community and includes access to public resources and amenities.

Hazards and Hazardous Materials. According to the Department of Toxic Substances Control, the No Project Alternative would impede remediation activities of hazardous materials to the soils beneath and immediately surrounding the existing buildings.

Public Services. The No Project Alternative does not include the Project's proposed improvements to the neighborhood's public space network – an important Project Objective.

Utilities and Service Systems. The No Project Alternative would not result in the benefits of the redevelopment of Visitacion Valley as a LEED neighborhood providing a model for sustainable urban development.

Non-attainment of Project Goals and Objectives by the No Project Alternative:

The No Project Alternative is also rejected as infeasible for the following reasons:

No Remediation of Hazardous Materials – Under the No Project Alternative, the contamination of soil and groundwater would not be remediated. Although some cleanup activities may be possible, the full extent of soil removal and remediation would not be physically or financially possible without elements of the Project.

Reduced Revenues – Under the No Project Alternative, the Agency will receive no tax increment revenues, which would result in few resources being invested back into the neighborhood and its revitalization. Consequently, the No Project Alternative would not achieve the Project objectives of stimulating economic revitalization or eliminating conditions of blight in the Project Area.

Reduced Housing – The No Project Alternative would provide less housing overall and substantially less affordable housing than with the Project.

Reduced Economic and Business Vitality – The No Project Alternative will provide fewer resources for economic revitalization efforts such as façade improvements, catalyst

development programs, business improvement programs, or neighborhood promotional opportunities.

Reduced Community Enhancement Opportunities – The No Project Alternative would not result in plan community enhancements, such as improvements to open space, expanded public facilities, construction of streetscape enhancement, and improved access to public transportation.

As described in detail above, this alternative would not attain the goals and objectives identified in the Project Objectives and the EIR. The current General Plan and associated existing Planning Code provisions do not include the detailed and coordinated strategies, improvements, and contemporary development regulations required under the Project Objectives and proposed by the Design for Development and overall redevelopment program.

The No Project Alternative is rejected as infeasible for the economic, legal, social, technological, and other considerations reasons set forth here and in the FEIR.

Rejected Alternative #2: Reduced Housing in Zone 1

Alternative 2 is an alternative that would include 400 dwelling units, a stand-alone grocery store and retail center in Zone 1, all other elements of the Redevelopment Program would remain the same. This alternative would lead to the development of approximately 850 fewer net residential units. This alternative was primarily proposed to reduce peak-period vehicular trip generation in comparison to the proposed Project.

Population and Housing. Due to the reduced housing opportunities of this alternative, it would produce substantially <u>reduced beneficial effects</u> in achieving a better city-wide balance of job and more housing near commercial uses, transit and other services. It will provide less affordable housing than the Project proposal.

Transportation and Circulation. This alternative would result in reduced impacts when compared to the proposed Project, but still significant, unavoidable transportation and circulation impacts. This Alternative would be less effective than the proposed Project in meeting the Project Objectives of high-density mixed land use, and shorter commutes.

Air Quality. This alternative would result in reduced impacts when compared to the proposed Project, but still potentially significant air quality impacts related to construction-period emissions and long-term regional emission increases. Long-term emissions, although reduced from the proposed Project, would remain significant and unavoidable even after mitigation. Construction emissions would also be reduced to less than significant levels. This Alternative would be less effective in meeting the Project Objective of reducing long-term regional emissions.

Cultural and Historic Resources. This alternative would have similar significant unavoidable impacts as the Project on cultural and historic resources.

<u>Attainment of Project Goals and Objectives.</u> This alternative would be less than effective in attaining the goals and objectives of the Project as identified in Section 1.

The Reduced Housing Alternative is rejected as infeasible for the following reasons:

Reduced Revenues – Under the Reduced Housing Alternative, the Agency will receive less tax increment revenues, which would result in fewer resources being invested back into the neighborhood and its revitalization. Consequently, the Reduced Housing Alternative would not achieve the Project objectives of stimulating economic revitalization or eliminating conditions of blight in the Project Area.

Reduced Housing – The Reduced Housing Alternative would provide less housing overall and substantially less affordable housing than with the Project.

Reduced Economic and Business Vitality – The Reduced Housing Alternative will provide fewer resources for economic revitalization efforts such as façade improvements, catalyst development programs, business improvement programs, or neighborhood promotional opportunities.

Reduced Community Enhancement Opportunities – The Reduced Alternative and would make infeasible the plans for community enhancements, such as improvements to open space, expanded public facilities, construction of streetscape enhancement and improved access to public transportation.

The Reduced Housing Alternative is rejected as infeasible due to loss of revenues from the reduction in dwelling units and retail commercial space. This alternative fails to capitalize on the full transit-oriented opportunities of the Schlage Site, nor does it provide the number of affordable housing units proposed in the Project. Therefore, it is infeasible for the economic, social, technological and other considerations as set forth here and in the FEIR. This Alternative is rejected.

Rejected Alternative #3: Stand Alone Grocery Store/Retail Along Bayshore Boulevard

Alternative 3 would include a stand-alone grocery store and retail center of approximately 70,000 square feet in Zone 1 along Bayshore Boulevard south of Visitacion Avenue. This alternative would provide approximately 950 (instead of 400) residential units in Zone 1 and unlike the Project, no housing would be provided on the upper floors of the grocery store and retail center. The result would be approximately 300 fewer net residential units.

Land Use. The fewer residential units and reduced mixed-use relationships anticipated under this alternative would reduce these co-location benefits of housing and retail proposed in the Project.

Aesthetics. Compared to the Project, the resulting stand alone parking area provides a less desirable urban design landscape when viewed from Bayshore Boulevard or from neighboring vantage points.

Transportation and Circulation. This alternative would result in reduced, but still significant, transportation and circulation impacts and would be less effective than the Project in promoting walking, transit use, and shorter commutes.

Air Quality. This alternative would result in reduced, but still potentially significant, air quality impacts from construction period emissions, as well as potentially significant long-term impacts. This alternative would be less effective in reducing long term emissions impacts through promoting walking, transit use, and shorter commutes.

<u>Attainment of Project Goals and Objectives.</u> This alternative would be less effective in attaining the goals and objectives of the Project as identified in the EIR. The Stand Alone Grocery Store Alternative is rejected as infeasible for the following reasons:

Reduced Revenues – Under the Stand Alone Grocery Store Alternative, the Agency will receive less tax increment revenues, which would result in fewer resources being invested back into the neighborhood and its revitalization. Consequently, the No Project Alternative would not achieve the Project objectives of stimulating economic revitalization or eliminating conditions of blight in the Project Area.

Reduced Housing – The Stand Alone Grocery Store Alternative would provide less housing overall and substantially less affordable housing than with the Project.

Reduced Mixed Use Land Uses – The Stand Alone Grocery Store Alternative would not facilitate the vertical mixing of neither uses nor take full opportunity of the transit facilities nearby. I would also create a surface parking lot or garage which would have limited urban design appeal and impacts on the pedestrian oriented design goals of the Revised Plan.

The Stand Alone Grocery Store/Retail Along Bayshore Boulevard alternative is rejected as infeasible due to the loss of revenues from the reduction in dwelling units the reduced beneficial effect on Visitacion Valley housing opportunities, and the reduced impact on San Francisco's ability to achieve a better citywide balance between employed residents and jobs and ability to increase housing concentration near commercial uses, transit, and other services. This alternative fails to capitalize on the full transit-oriented opportunities of the Schlage Site, and instead results in a single use retail and parking area next to a light rail station. This alternative does not present any significant benefits over the Project regarding identified environmental impacts. Therefore, it is infeasible for the economic, legal, social, technological, and other considerations set forth here and in the FEIR. This Alternative is rejected.

<u>Rejected Alternative #4 – Preservation and Re-Use of All Schlage Lock Plant 1</u> <u>Building</u>

This alternative would preserve two additional buildings more than the Proposed Project which includes the preservation and re-use of the Old Office Building as a community center. The two additional buildings are Building B - the Sawtooth Building of approximately 188,000 square feet and Building C - the Ancillary Building, of approximately 1,500 square feet. These buildings are considered contributory to a potential "Schlage Lock Historic Site." This alternative suggests the re-use of these buildings as additional community space. This alternative would result in approximately 200 fewer net residential units compared to the proposed Project.

Population and Housing. This alternative would have reduced beneficial effects when compared to the proposed Project due to the reduced dwelling units. As a result of the reduction in residential uses, this alternative does not achieve the jobs/housing balance or affordable housing production benefits that are important Project Objectives.

Aesthetics. This alternative would result in similar potentially significant, aesthetic and visual resource impacts as the Project. Portions of the Sawtooth Building create a tall blank along Bayshore Boulevard and thus this Alternative does not achieve all of the urban design objectives of the Design for Development.

Transportation and Circulation. This alternative would result in a greater traffic trip generation than the proposed Project both in terms of daily and P.M. peek period traffic generation and potentially increased intersection impacts as the increased community uses, while not defined, could draw more activity to the site, particularly in the afternoon. Additionally, this alternative would eliminate at least one major circulation connection within the site and another to Bayshore Boulevard,

Cultural and Historic Resources. This alternative would result in fewer potentially significant impacts on cultural and historic resources than all other alternatives as it would rehabilitate two more "contributory" buildings to a potential Schlage Lock Factory Historic Site. There would still be significant, unavoidable impacts to the historic resources as a result of this alternative.

<u>Attainment of Project Goals and Objectives.</u> As compared to the proposed Project, this alternative would be less effective in attaining the Proposed Project Objectives and would potentially have more negative environmental impacts due to the increased vehicle trips and impeding the remediation of hazardous materials in the soils under the buildings to be preserved.

Reduced Revenues – Under the Preservation Alternative, the Agency will receive less tax increment revenues, which would result in fewer resources being invested back into the neighborhood and its revitalization. Consequently, the Preservation Alternative would not achieve the Project objectives of stimulating economic revitalization or eliminating conditions of blight in the Project Area.

Reduced Housing – The Preservation Alternative would provide less housing overall and substantially less affordable housing than with the Project.

Reduced Economic and Business Vitality – The Preservation Alternative will provide fewer resources for economic revitalization efforts along Leland Avenue, such as façade improvements, catalyst development programs, business improvement programs, or neighborhood promotional opportunities.

Reduced Community Enhancement Opportunities – The Preservation Alternative would reduce project revenues and remove land available for other uses including streets and parks. Therefore, this alternative would make infeasible some of the plans for open space, construction of new streets and improved access from Zone 1 to public transportation along Bayshore Boulevard.

The Preservation and Re-use Alternative is rejected due to its potential negative impacts on the remediation efforts to clean up hazardous materials in the soil, and its loss of revenue due to the reduction in dwelling units. The Preservation and Re-use Alternative interferes with the new circulation system proposed including roadways and pedestrian pathways. This alternative also reduces the transit-oriented uses envisioned in the Refined Projects goals and does not fully utilize the opportunities of the Schlage Site for new housing production, including affordable housing development. It would also mean a reduction of other community benefits including constraints on the inter-connected open space system and reductions of the existing Visitacion Valley impact fees for community facilities would not be collected or distributed to the Visitacion Valley community. Therefore, this alternative is infeasible for the economic, legal, cultural, environmental, technological, and social considerations set forth here and in the FEIR. This Alternative is rejected.

Rejected Alternative #6: Planning Code Changes but No Redevelopment Plan

This alternative would adopt the 2008 Design for Development, the General Plan Amendments and the Planning Code changes for the proposed Project, but it would not adopt the Visitacion Valley Redevelopment Plan. The Redevelopment Agency would not participate in the Project. As a result, the following implementation actions would not occur: (1) housing improvement actions, such as facilitation of affordable housing programs and units; (2) business revitalization actions, including, but not limited to, promotion of existing business, attraction of new businesses, and encouragement and assistance to private sector investment (e.g., financing of insurance premiums); and (3) blight elimination actions, including but not limited to, acquisition and/or demolition of blighted and deteriorated properties, rehabilitation of existing structures and improvements, disposal (sale, lease, etc.) of properties to public or private entities, and clean-up and remediation of existing hazardous materials.

All future development would occur solely through the efforts of the private sector. As a result, the growth increment to facilitate the Project would occur at a slower rate.

Specifically, it would not be completed by 2025, and it is projected that approximately only 75% of the proposed Project would be completed by that time. This would mean that only 75% of the new residential units would be developed by this time and only 75% of the new retail square footage would be developed. The higher affordable housing production requirements proposed by the Redevelopment Plan would not be imposed or facilitated by the new development in Zone 1 or Zone 2. It would also mean that significant amounts of the tax increment revenues would not be collected or distributed to the Visitacion Valley community for community benefits or affordable housing. This alternative would also eliminate the community center uses in the Old Office Building as there would be no public agency to facilitate its redevelopment.

Land Use. This alternative would generally create new beneficial land use elements under the Design for Development but such improvements would likely occur at a slower rate and to a reduced degree of beneficial uses.

Population and Housing. This alternative would have a reduced beneficial effect by 2025 in achieving a better city-wide balance of jobs and housing concentrated near commercial uses, transit, and other services as development would be expected to take place over a longer period of time. This alternative would reduce the affordable housing production planned under the Revised Plan.

Cultural and Historical Resources. This alternative would result in greater potentially significant impacts on cultural and historic resources due to the potential lack of preservation and rehabilitation of the Schlage Lock Old Office Building.

Hazards and Hazardous Materials. This alternative would not necessarily negatively impact the current remediation program. However, the delay of the development in Zone 1 may inhibit the remediation activities from occurring on a timely basis.

Public Services. This alternative would not result in any significant public service impacts. However, the beneficial effects of the improvements to the Project Area park and public open space may not occur.

<u>Attainment of Project Goals and Objections</u>. This alternative would be substantially less effective in attaining the Project Objectives. Specifically, some historic and cultural resources may be lost, public benefits such as affordable housing and open space may be reduced, delays in development could reduce impact fees in real dollars to the community facilities, and services proposed for the Visitacion Valley neighborhood, and remediation activities may be slowed considerably without redevelopment activities.

Reduced Revenues – Under the No Redevelopment Alternative, the Agency will receive no tax increment revenues, which would result in very few resources being invested back into the neighborhood and its revitalization. Consequently, the Reduced Housing Alternative would not achieve the Project Objectives of stimulating economic revitalization or eliminating conditions of blight in the Project Area.

Reduced Housing – The No Redevelopment Alternative would provide substantially less affordable housing than with the Redevelopment Plan.

Reduced Economic and Business Vitality – The No Redevelopment Alternative will provide very few resources for economic revitalization efforts such as façade improvements, catalyst development programs, business improvement programs, or neighborhood promotional opportunities.

Reduced Community Enhancement Opportunities – The No Redevelopment Alternative and would make infeasible the plans for community enhancements, such as improvements to open space, expanded public facilities, construction of streetscape enhancement, and improved access to public transportation.

The Planning Code Changes But No Redevelopment Plan alternative is rejected as infeasible as it would not provide for the facilitation of affordable housing programs and units, the promotion of existing businesses as well as the attraction of new businesses and private sector investment in the Visitacion Valley community, the lack of area rejuvenation and blight elimination, and the remediation of hazardous materials. This alternative would also have a reduced effect on achieving better citywide balance of jobs and housing concentrated near commercial uses, transit, and services, negatively impact the preservation and rehabilitation of the Schlage Lock Office Building, and would be less effective in obtaining the Project's goals and objectives. This alternative does not present any benefits over the Project regarding identified environmental impacts. Therefore, it is infeasible for the economic, legal, cultural, environmental, technological, and social considerations set forth here and in the FEIR. This Alternative is rejected.

ARTICLE 4. FINDINGS REGARDING MITIGATION MEASURES

CEQA requires agencies to adopt mitigation measures that would avoid or substantially lessen a project's identified significant impacts or potential significant impacts if such measures are feasible.

The findings in this section concern mitigation measures set forth in the FEIR. These findings discuss mitigation measures as proposed in the FEIR and recommended for adoption by the Planning Commission and the Redevelopment Commission, which can be implemented by the Agency and City agencies or departments, including, but not limited to, the Department of City Planning ("Planning Department"), the Department of Public Works ("DPW"), the Municipal Transportation Agency ("MTA"), the Department of Building Inspection ("DBI"), and the Department of Public Health ("DPH").

Primary responsibility for implementation and monitoring of mitigation measures will be shared by the Agency and Planning Department. The Redevelopment Plan provides that the Agency may enter into a cooperation and delegation agreement with the Planning Department outlining shared responsibilities for design and site permit review. A proposed Visitacion Valley Cooperation and Delegation Agreement (-Cooperation Agreement") is under consideration by both Commissions. The Agency expects to retain final approval authority as to design and site permit review, after consulting with the

Planning Department, in Zone 1 through the entitlement provisions of a Master OPA. The Agency will delegate to the Planning Department, in consultation with Agency staff, approval authority of development in Zone 2. Therefore, the Planning Department would be responsible for implementing mitigation measures for development to be approved by the Planning Department under the authority delegated by the Agency in Zone 2 and the Agency would be responsible for implementing mitigation measures as to development where the Agency retains final approval authority in Zone 1. As the precise responsibility for mitigation measure implementation will be dictated by the Cooperation Agreement between the Planning Department and the Agency, the findings provide that both the Agency and the Planning Department, would implement mitigation measures that will apply during the design and site permit review stages.

As explained previously, **Exhibit 1**, attached, contains the Mitigation Monitoring and Reporting Program required by CEQA Section 21081.6 and CEQA Guidelines Section 15091. It provides a table setting forth each mitigation measure listed in the Final EIR that is required to reduce or avoid a significant adverse impact. Exhibit 1 also specifies the agency responsible for implementation of each measure, establishes monitoring actions and a monitoring schedule.

The Planning Commission and the Redevelopment Commission find that, based on the record before it, the mitigation measures proposed for adoption in the FEIR are feasible, as explained further below, and that they can and should be carried out by the identified agencies at the designated time. The Planning Commission urges other agencies to adopt and implement applicable mitigation measures set forth in the FEIR that are within the jurisdiction and responsibility of such entities. The Planning Commission and Redevelopment Commission acknowledge that if such measures are not adopted and implemented, the Project may result in additional significant unavoidable impacts. Additionally, the Final EIR identified some potential significant and unavoidable impacts with no possible mitigation to reduce the impact to a less than significant level. For these reason, and as discussed in Article 5, the Planning Commission and Redevelopment Commission are adopting a Statement of Overriding Considerations as set forth in Article 6.

The Findings in this section concern mitigation measures set forth in the FEIR. Most of the mitigation measures identified in the FEIR that will reduce or avoid significant adverse environmental impacts are proposed for adoption and are set forth in Exhibit 1, in the Mitigation Monitoring and Reporting Program. However, some of the mitigation measures set forth in the FEIR that are needed to reduce or avoid significant adverse environmental impacts are rejected because of secondary impacts identified in the FEIR or are modified to reduce those secondary impacts. The Draft EIR has listed these impacts as significant and unavoidable because of secondary impacts or uncertainty regarding the implementation of necessary mitigations. A handful of the transportation improvements found to be infeasible or found to have significant secondary impacts in the FEIR are proposed in Exhibit 1 to be considered as options for further study and design as conditions change in the area, and their potential for implementation changes. The recommended and modified mitigations are described below in Section 4.1. Those

mitigations rejected because of secondary impacts are described in Section 4.2 along with the reason for rejecting those mitigations as identified in the FEIR.

The measures listed in the FEIR as improvement measures that the Agency or City Agencies may take to reduce a less-than-significant impact associated with the Project have been included in Exhibit 1. These measures are listed in Exhibit 1 as Improvement Measures. For projects in which the Agency retains final approval authority, as explained above, the Agency will incorporate the Improvement Measures into its project approval actions, as appropriate.

Section 4.1 <u>Mitigation Measures Recommended by the Planning Commission and</u> <u>the Redevelopment Commission for Adoption As Proposed For</u> <u>Implementation by City Departments and the Agency.</u>

The Planning Commission finds that the following measures presented in the FEIR will mitigate, reduce, or avoid the significant environmental effects of the Project. They are recommended for adoption and joint implementation by the Agency and City Departments with applicable jurisdiction in the approval of specific developments that implement the Project, as set forth below.

Land Use.

Mitigation

No significant environmental impact has been identified; no mitigation is required.

Population and Housing.

Mitigation

No significant environmental impact has been identified; no mitigation is required.

Visual Quality.

Mitigation Measure 7.1

As discussed in the FEIR in Section 7.3.5, the proposed building height increase from 40 ft. to 55 ft. could have potentially significant impacts on existing -finer grained" residential properties along the west edge of Zone 2. This mitigation measure will add to the Design for Development additional building bulk and/or building articulation controls specifically tailored to reduce the potential visual effects of greater building height and mass on the west edge of Zone 2 to a level of less than significant. Such amended controls include setbacks and relational height limitations. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

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Mitigation Measure 7.2

Nighttime lighting affiliated with Project facilitated development in Zone 1 could have adverse effects on nighttime views of and within the Project Area from the surrounding and internal neighborhood vantage points. This mitigation measure will add to the Design Development a set of Development Controls and Design Guidelines for lighting, focusing on nighttime internal and exterior lighting of multi-story buildings and nighttime lighting of new outdoor spaces, including the following or similar measures: prohibit exterior illumination above 40 feet, require tinting of outward oriented glazing above 40 feet sufficient to reduce the nighttime visual impacts of internal lighting, and require adequate shielding of light sources, use of fixtures that direct light downward, light sources that provide more natural color rendition, possible use of multiple light level switching, non reflective hardscapes, and avoidance of light source reflection off surrounding exterior walls. This measure will reduce the identified significant impacts to a level of less-than-significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

Transportation.

Projected intersection turning movement volumes under Existing plus Project conditions would cause significant deterioration in levels of service at the following local intersections during typical weekday peak hours:

Weekday A.M. peak hour:

- Bayshore Boulevard/Blanken Avenue (LOS B to LOS F),
- Bayshore Boulevard/Leland Avenue (LOS C to LOS F),
- Bayshore Boulevard/Visitacion Avenue (LOS C to LOS F),
- Bayshore Boulevard/Sunnydale Avenue (LOS C to LOS F), and
- Tunnel Avenue/Blanken Avenue (LOS B to LOS F).

Weekday P.M. peak hour:

- Bayshore Boulevard/Arleta Avenue/San Bruno (LOS C to LOS F), and
- Bayshore Boulevard/Leland Avenue (LOS C to LOS F).

Mitigation Measure 8-1A

This mitigation measure will incorporate intersection improvements at the following intersections: Bayshore Boulevard/Blanken Avenue, Bayshore/Arleta/San Bruno, and Tunnel Avenue/Blanken Avenue.

At **Bayshore and Blanken** the mitigation measure would restripe the westbound approached to create exclusive lanes for left-turns and right-turns.

At the complex **Bayshore/Arleta/San Bruno** intersection, the mitigation measure will modify the signal timing of the traffic light to shift 6 seconds from the northbound left

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turn green time to the southbound through movement. The intersection signals would also be modified to provide transit priority for the various Route 9 buses utilizing the left hand turn signal, and thus overriding the green time shift when buses are present.

At the intersection of **Tunnel and Blanken a** new traffic signal will be installed replacing the existing four-way stop control. The intersection will be restriped to provide two lanes in every direction to facilitate turning movements.

The Planning Commission and the Redevelopment Commission adopt this mitigation measure and the modifications to these intersections.

Mitigation Measure 8-1 B

For the intersection of **Bayshore and Leland**, the FEIR identified an alternative mitigation measure 8.1B, which proposed eliminating the planned left turn from southbound Bayshore into the Schlage Lock site. This mitigation does create secondary impacts to left hand turning movements at the intersections of Bayshore and Visitacion and Bayshore and Sunnydale, described below in Mitigation 8-3. The Planning Commission and the Redevelopment Commission adopt this mitigation measure and remove the left hand turn from the proposed Revised Project.

Mitigation Measure 8-1 C

Mitigation 8-1C requires the preparation and implementation of a Transportation Management Plan (-TMP') for the Zone 1 development. This TMP would include the following elements: Identification of a transportation coordinator, Establishment of a resident website, Carpool match services, Carshare hubs, Real-time transit information, Reduced fee transit pass program, Provision of bike facilities for residents, Parking supply reductions, Unbundled parking supply, and/or Metered/paid parking. See Mitigation Measures 8-1C and 9-2 in the EIR for complete details.

Implementation of the mitigation measures 8-1 A, B and C, listed above, would only reduce two of the seven listed weekday peak hour Project impacts on intersection operations to less-than-significant levels (Tunnel Avenue/Blanken Avenue and Bayshore and Leland). The following three intersections would remain at LOS F:

- Bayshore Boulevard/Blanken Avenue (weekday A.M. peak hour),
- Bayshore Boulevard/Visitacion Avenue (weekday A.M. peak hour), and
- Bayshore Boulevard/Sunnydale Avenue (weekday A.M. peak hour).

Mitigation 8-1 B resolves the operational impacts of the Bayshore Boulevard/Leland Avenue intersection however this results in secondary impacts to left hand turning movements and thus the impact of the Project to this intersection remains significant.

The Project is considered to have a significant unavoidable impact at these four Bayshore Boulevard intersections. These mitigation measures (8-1 A, B, and C) will reduce the

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level of impacts of the Project on these intersections but not to a less-than-significant level. Only the Project impact at the intersections of Tunnel Avenue/Blanken Avenue would be reduced to a less-than-significant level with implementation of the associated mitigation described above. The Planning Commission and the Redevelopment Commission adopt these mitigation measure and recommends that the Agency, DPW and MTA implement the various elements of this measure.

Mitigation Measure 8-2

Projected Existing plus Project traffic volume increases in the peak hours would result in significant deterioration in levels of service on U.S. 101 between I-280 and Third/Bayshore, and U.S. 101 between Sierra Point Parkway and I-380 as detailed below:

Weekday A.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS E);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS E to LOS E); and
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS D to LOS E).

Weekday P.M. peak hour:

• U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS E).

Due to freeway geometry and space constraints at these two locations, there are no feasible mitigation measures that could be implemented to reduce the Project's LOS impacts to less-than-significant levels. Implementation of Mitigation 8-1C (individual project Transportation Management Plans) would decrease the number of vehicle trips generated by the Project and reduce the impacts to the study freeway segments, but not to a less-than-significant level. Therefore, the Project would have a significant unavoidable impact on these two freeway segments.

Mitigation Measure 8-3

Project A.M. peak hour maximum queue length conditions and P.M. peak hour average and maximum queue length conditions, queues waiting to turn left might not be fully contained within the existing and proposed left-turn pockets from Bayshore Boulevard via the three intersections at Leland Avenue, Visitacion Avenue, and Sunnydale Avenue.

The proposed mitigation measure would reduce impacts by extending the southbound left-turn pocket lengths by 80 feet at Visitacion Avenue, subject to MTA identifying an appropriate relocation placement for the bus stop on Bayshore Boulevard south of Leland Avenue. This mitigation measure, however would still not be sufficient to accommodate maximum queues in the weekday P.M. peak hour and thus would not reduce impacts to a level of less than significant.

The left hand turn pocket at Leland is eliminated from the proposal by Mitigation Measure 8-1B above.

The mitigation option to increase the access from Bayshore Boulevard by extending the southbound left-turn pocket lengths by 100 feet at Sunnydale Avenue and 80 feet at Visitacion Avenue was found to be infeasible in the FEIR due to secondary impacts to transit, parking, and bicycle routes.

Exhibit 1 also includes an improvement measure to work with the City of Brisbane and UPC toward the establishment of an internal connection from Zone 1 to the east side of the Bayshore Boulevard/ Geneva Avenue intersection. This would provide an alternative access point into the site from Bayshore Boulevard south of the constraints imposed by the track rights-of-way of the light rail line, allowing additional turn pockets to be developed within the median.

Although the Project's Bayshore Boulevard southbound access queuing impacts are considered to be significant and unavoidable, the Planning Commission and the Redevelopment Commission adopt these mitigation and improvement measures and recommends that DPW and MTA implement this measure including relocation of the west-side Bayshore/Leland bus stop, and the Agency and MTA coordinate with the City of Brisbane regarding the additional connection route south of the Project.

Mitigation Measure 8-4

In the analysis of the 2025 Cumulative Scenario, the FEIR found that without the benefit of Regional Transportation Improvements, the Project contributes traffic volumes to intersection turning movement volumes that would cause significant deterioration of Levels of Service at the following intersections:

Weekday A.M. peak hour-

• Bayshore Boulevard/Tunnel Avenue (LOS B to LOS E).

Weekday PM peak hour:

- Bayshore Boulevard/Blanken Avenue (LOS B to LOS F);
- Bayshore Boulevard/Arleta Avenue/San Bruno (LOS C to LOS F);
- Bayshore Boulevard/Leland Avenue (LOS C to LOS F);
- Bayshore Boulevard/Visitacion Avenue (LOS B to LOS F);
- Bayshore Boulevard/Sunnydale Avenue (LOS C to LOS F);
- Tunnel Avenue/Blanken Avenue (LOS A to LOS F), and
- Alana Way/Beatty Avenue (LOS B to LOS F).

This mitigation measure will modify signal timing at **Bayshore Boulevard/Tunnel Avenue**, and signalize the intersection and restriping southbound Alana Way at Alana **Way/Beatty Avenue**. These two study intersections would continue to operate with unacceptable conditions (LOS E or F) during the weekday A.M. peak hour with these

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mitigations. Implementation of Mitigation 8-1C (Transportation Management Plan) would decrease the number of vehicle trips generated by the Project and reduce the magnitude of the Project's significant contribution at these locations, but not to a less than-significant level.

No feasible additional mitigation measures have been identified that would sufficiently improve 2025 Cumulative intersection operating conditions to LOS D or better conditions, except implementation of the Bi-County Regional Transportation Improvements discussed further in the FEIR and in Mitigation 8-6 below. If these improvements are undertaken the Alana Way/Beatty Avenue intersection would likely be removed and this portion of the mitigation would not be implemented. Establishing a fair share contribution to the implementation of the future transportation improvements would serve as a replacement mitigation measures for future impacts of the Project.

Therefore, the Revised Project contributions to this cumulative effect would be considered significant and unavoidable impact. The Planning Commission and the Redevelopment Commission adopt this mitigation and recommends that DPW, MTA, the Planning Department, the Agency and the Transportation Authority coordinate with the City of Brisbane and implement this measure.

Mitigation Measure 8-5

Levels of Service would significantly deteriorate at the following freeway segments:

Weekday A.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS F);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS E to LOS F);
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS D to LOS F); and
- U.S. 101 between Sierra Point Parkway and 1-380 southbound (LOS F to LOS F).

Weekday P.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS E to LOS F);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS D to LOS F);
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS F to LOS F); and
- U.S. 101 between Sierra Point Parkway and 1-380 southbound (LOS E to LOS F).

To improve the affected freeway segment conditions, additional mainline capacity would be needed, which would require land acquisition by another agency with jurisdiction to make such acquisition and involve substantial costs, jurisdictional issues, and in some areas physical geographic constraints of natural features. With limited transportation funding resources, such freeway investments are not considered of highest priority over regional transit investments; consistent with the City's Transit First Policy, and regional planning efforts of the Association of Bay Area Governments or the Metropolitan Transportation Commission. More specifically:

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- Freeway mainline widening to provide acceptable operating conditions would require substantial right-of-way acquisition, and substantial reconstruction of the affected freeway links and associated existing over-crossings, the cost of which far exceed the reasonable capacity and responsibility of the Project, and for which no inter-jurisdictional fair share funding mechanism has been established;
- The co-lead Agencies (Planning Department and Redevelopment Agency) do not have jurisdiction over the affected freeway right-of-way; the necessary right-of-way acquisition would necessarily involve Caltrans use of its eminent domain powers;
- Expansion of portions of the affected freeway segment rights-of-way is constrained by existing topography; and
- Acquisition of portions of the necessary additional freeway mainline and associated under- and over-crossing right-of-way, and subsequent construction of the necessary freeway mainline widening and associated under- and overcrossings, could not be achieved without the displacement of existing households and businesses and demolition of existing residential and commercial structures. Such displacement of existing households and businesses is contrary to current Agency policy and City policy.

Mitigation of this impact is therefore considered to be infeasible and the Project-related contribution to 2025 cumulative freeway segment congestion represents a significant unavoidable impact. Implementation of Mitigation 8-1C, in the EIR however, would decrease the number of vehicle trips generated by the Project and reduce the magnitude of the Project's significant contribution at these locations, but not to a less than-significant level.

Mitigation Measure 8-6

The Levels of Service at the following freeway on-ramps would be unacceptable:

Weekday A.M. peak hour:

- U.S. 101 northbound on-ramp from Bayshore Boulevard/Third Street (LOS C to LOS F); and
- U.S. 101 southbound on-ramp from Beatty Avenue/Alana Way (LOS F to LOS F).

Weekday P.M. peak hour:

- U.S. 101 northbound on-ramp from Harney Way (LOS D to LOS F); and
- U.S. 101 southbound on-ramp from Beatty Avenue/Alana Way (LOS C to LOS F).

This mitigation measure would reduce the impact to less than significant through the construction of the proposed new on-ramps at Geneva Avenue. This facility will be constructed through a joint effort of the Cities of Brisbane and San Francisco and the project sponsors of the Baylands and Candlestick developments. Other developments

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including the Project will be required to provide a fair share contribution to planned regional improvements. The Bi-County Transportation Project will provide the mechanism for this funding analysis. The mitigation requires the Agency, the master developer of Zone 1, and significant projects in Zone 2 to participate and contribute to the Bi-County program.

The Planning Department and the Agency will continue to participate in the current Bi-County Transportation Planning Study, will continue to advocate and participate in similar interjurisdictional study, planning and fair share funding efforts, and will continue to advocate alternative travel modes and habits, including, but not limited to, measures to incentivize increased Muni and Caltrain transit ridership, establish freeway onramp metering in the area, and to establish HOV lanes in the area. The Planning Department and Redevelopment Agency are equally committed to requiring participation in any additional intra-jurisdictional projects that would mitigate the impacts identified in the FEIR.

The Planning Commission and the Redevelopment Commission adopt this mitigation and recommends that DPW, MTA, the Planning Department, the Agency and the Transportation Authority coordinate with the City of Brisbane and implement this measure.

Mitigation Measure 8-7

Assuming implementation of the planned future regional roadway network changes, as described in the FEIR, unacceptable operating conditions would remain at the following intersections:

Weekday A.M. peak hour only:

- Bayshore Boulevard/Leland Avenue (LOS F);
- Bayshore Boulevard/Visitacion Avenue (LOS E);
- Bayshore Boulevard/Sunnydale Avenue (LOS F); and
- Tunnel Avenue/Blanken Avenue (LOS E).

Weekday P.M. peak hour only:

- Bayshore Boulevard/Arleta Avenue/San Bruno (LOS E); and
- Bayshore Boulevard/Leland Avenue (LOS E).

At **Bayshore Boulevard/Leland Avenue**, modify signal timing by shifting 6 seconds from the northbound left-turn movements to the through movements and modify the westbound approaches to create two lanes at the intersection: a left-through lane and an exclusive right-turn lane.

Implementation of this proposed signal timing modification mitigation measure would be dependent upon an assessment of transit and traffic coordination along Bayshore Boulevard to ensure that the changes would not substantially affect Muni transit operations, signal progressions, pedestrian minimum green time requirements, and

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programming limitations of signals. Because this finding regarding signal capacity and pedestrian movements cannot be assured by MUNI and because the mitigation could potentially impact transit operations, the 2025 cumulative intersection impact is considered by the FEIR to be significant and unavoidable.

At **Bayshore Boulevard/Sunnydale Avenue:** modify signal timing by shifting 4 seconds from the northbound/southbound left-turn movements to the eastbound/westbound movements and stripe the westbound approaches to create two lanes at the intersection: a shared left-through lane and exclusive right-turn lane. Implementation of this proposed signal timing modification mitigation measure would be dependent upon an assessment of transit and traffic coordination along Bayshore Boulevard to ensure that the changes would not substantially affect Muni transit operations, signal progressions, pedestrian minimum green time requirements, and programming limitations of signals. Because this finding cannot be assured, and because the mitigation could potentially impact transit operations this 2025 cumulative intersection impact is considered by the FEIR to be significant and unavoidable.

At **Tunnel Avenue/Blanken Avenue** the mitigation called for signalizing the intersection as described in Mitigation 8-1A. This intersection meets the criteria for peak hour signal warrant. It would be possible to modify this intersection from an all-way stop to a signalized intersection under the 2025 Cumulative condition. Implementation of this measure would reduce this impact to a less-than-significant level.

Although portions of this mitigation measure cannot be assured for the reasons described above, the Planning Commission and the Redevelopment Commission adopt this mitigation measure and recommend that DPW, MTA, the Planning Department, the Agency and the Transportation Authority implement these intersection modifications to the extent possible.

Mitigation Measure 8-8

Assuming implementation of the planned future regional roadway network changes, listed under Impact 8-7 above, the projected 2025 Cumulative impacts on study freeway segments identified under Impact 8-5 above would still occur. Mitigation of this impact, however, is infeasible as the projected poor 2025 cumulative conditions on these freeway segments could only be improved by creating additional mainline capacity, which, as discussed above, under Mitigation Measure 8-5, is not feasible. Implementation of Mitigation 8-1C (Transportation Management Plan) would help decrease the number of vehicle trips generated by the Project and reduce the magnitude of the Project's significant contribution at these locations, but not to a less than-significant level.

Improvement measures have been suggested in Exhibit 1 to shift additional vehicles trips off of the Highway One Corridor, including promoting regional rail transit by local residents if and when Caltrain introduces more frequent service at the Bayshore Station, promoting the use of shuttle linkages and future Bus Rapid Transit facilities to BART, facilitating enhances SamTrans transit service between the Project and employment

centers in San Mateo County, and assisting Caltrans toward the implementation of HOV lanes and ramp metering along the US 101 corridor.

The Planning Commission and the Redevelopment Commission adopt these mitigation and improvements measures and recommends that DPW, MTA, the Planning Department, the Agency and the Transportation Authority implement these measures.

Mitigation Measure 8-9

The new vehicle-trips generated by the Project would result in long delays at several Bayshore Boulevard intersections, as indicated above under Impacts 8-1, 8-3 and 8-4. Related intersection improvement and left-turn pocket extension measures have been identified under Mitigations 8-1, 8-3 and 8-4 to mitigate these traffic impacts. Because these measures would not fully mitigate the associated traffic impacts, and could result in additional impacts associated with the relocation of a Muni bus stop, this Project-related local transit service delay impact would be considered significant and unavoidable. Implementation of Mitigation Measure 8-1C (Transit Management Plan), would reduce the number of vehicle trips but not to a number less than significant.

In addition, to encourage additional transit riders (thereby further reducing the amount of vehicular activity), the Project could implement the following measures: Consistent with the Design for Development, implement building design features that promote the primary access to new Project Area buildings from transit stops and pedestrian areas, and discourage the location of primary access points to new Project Area buildings through parking lots and other auto-oriented entryways; implement recommendations of the San Francisco Better Streets Plan in the Project Area, which are designed to make the pedestrian environment safer and more comfortable for pedestrians, including traffic calming strategies, sidewalk corner bulbs, and other features. Provide transit amenities at key light rail and bus stops in the Project Area, including "Next Bus" passenger information, accurate and usable passenger information and maps, and adequate light, shelter, and sitting areas.

Because of the impact on bus movements of the 2025 cumulative intersection impacts along Bayshore, and despite the measures above, the Project still is considered by the FEIR to have a potentially significant and unavoidable impact on transit operations. The Planning Commission and the Redevelopment Commission adopt this mitigation and recommend that the Planning Department, the Agency DPW, and MTA implement this measure.

Mitigation Measure 8-10

Implementation of the Project-proposed new southbound Bayshore Boulevard left-turn pocket into Zone 1 at Leland Avenue (see associated Mitigation 8-3) would necessitate the elimination of the existing southbound bicycle lane segment between Leland Avenue and Raymond Avenue. This would result in a gap in the bicycle lane network, which would result in a potentially significant impact to bicycle conditions. This mitigation measure would eliminate the impact of bicycle facilities by not constructing a new southbound left-turn into Zone 1 at Leland Avenue (also Mitigation Measure 8-1B).

The Planning Commission and the Redevelopment Commission adopt this mitigation and remove the proposed southbound left turn pocket from the Project proposal.

Air Quality.

Mitigation Measure 9.1A – 9.1D

Remediation, demolition, and construction activities permitted and/or facilitated by the proposed redevelopment program may generate exhaust emissions and fugitive dust that could temporarily impact air quality. This mitigation measure will require the implementation of dust control measures by demolition contractors and for:

- demolition activities;
- remediation, grading, or construction activity;
- for debris and soil stockpiles; and
- undeveloped parcels.

The mitigation also requires emission controls for all diesel powered construction equipment used by contractors. These mitigations, described in detail within Exhibit 1, will reduce impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

Mitigation Measure 9.2

Development under the redevelopment program will generate traffic related regional increases in air pollutant emission. This mitigation measure established measures set forth in the Design for Development and the Planning Code to promote walking, biking, and transit use as alternative modes of transportation. Additionally, emissions control strategies will be applied to project facilitated discretionary mixed use, residential, commercial, and cultural development activities within the Project Area in order to reduce overall emissions from traffic and area sources. These strategies include: the inclusion of bicycle lanes where reasonable and feasible, use of transportation information kiosks, encouraging use of public transit, ridesharing, van pooling, use of bicycles, and walking, developing parking enforcement and fee strategies that encourage the use of mass transit, preferential parking for electric and alternative fuel source vehicles, enforcement of truck idling restrictions, the development of Transportation

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Demand Management Programs for large commercial land uses, require energy efficient building designs, discouraging the use of gasoline powered landscape equipment, and requiring fireplaces to be low emitting fireplaces.

Despite these mitigations, the Project may have remaining significant impacts to cultural resources that cannot be mitigated. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency and Planning Department implement this measure.

Cultural Resources.

Mitigation Measure 10.1

The Visitacion Valley Redevelopment Program may cause substantial adverse changes in the significance of one or more identified potential historic resources if future individual development projects do not incorporate measures that ensure project related changes to historic resources are performed in accordance with the following mitigation measure. Mitigation Measure 10-1 will require that proposed changes to a historic resource be performed in accordance with either: (1) Secretary of Interior's Standards for the Treatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring, and Reconstructing Historic Buildings; or Secretary of Interior's Standards for Rehabilitation and Guidelines for Rehabilitating Historic Buildings. If the proposed changes cannot be made in accordance with the aforementioned guidelines, the project applicant shall:

- (a) Have documentation of the affected historical resource and its setting prepared,
- (b) Undertake an oral history project that includes interviews with several long-time residents of Visitacion Valley and former employees of the Schlage Lock Factory,
- (c) If preservation of resource is not possible, the building shall, if feasible, be stabilized and relocated to another appropriate site,
- (d) If preservation or relocation is not feasible, the resource shall be salvaged or reused to the extent feasible, or
- (e) If the resources must be demolished, project applicant shall incorporate a display featuring historic photos of the affected resource and a description of its historical significance.
- (f) If demolition is required, project applicant is eligible to mitigate project related impacts by contributing funds to the City to be applied to future historic preservation activities or provide in-kind historic resource preservation activities in the Project Area.

The Planning Department and Planning Commission adopt this measure and recommend that the Planning Department in conjunction with the Agency, implement this measure. Despite these mitigations, the Project may have remaining significant impacts to cultural resources that cannot be mitigated. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

Mitigation Measure 10.2

New development facilitated by the redevelopment program could disturb one Native American habitation site (CA-SFR-35), the Ralston Shellmound, and remains associated with the Union Pacific Silk Manufacturing Company. This mitigation measure consists of requiring the project sponsor to retain the services of a qualified archaeological consultant having expertise in California prehistoric and urban historical archaeology, to consult, test, monitor, and prepare plans and reports concerning the project and to work with the Planning Department and the City's Environmental Review Officer (-ERO"). The Planning Commission and the Redevelopment Commission adopt this measure and requires as any future condition of approval or development agreement that the project sponsor implement this measure.

Mitigation Measure 10.3

New development facilitated by the redevelopment program in Zone 1, could disturb unrecorded archaeological resources. This mitigation measure requires the project applicant to consult with the Planning Department prior to any development at the Schlage Lock site and, if necessary and instructed to do so by the Planning Department, undertake an Archaeological Monitoring Program, Archaeological Data Recovery Program, or Final Archaeological Resources Report. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

Mitigation Measure 10.4

New development facilitated by the redevelopment program in Zone 2, could disturb unrecorded archaeological resources. This mitigation measure requires the project applicant to consult with the Planning Department prior to any development in Redevelopment Zone 2 and, if necessary and instructed to do so by the Planning Department, distribute a San Francisco Planning Department archaeological resource -ALERT" sheet to all prime contractors and subcontractors, suspend any activities if there is any indication of an archaeological resource is encountered at site, if the ERO determines a resource may be present, obtain a archaeological consultant to recommend what action, if any, is necessary, and implement any appropriate mitigation measures required by the ERO. If required, the project archaeological consultant shall submit a Final Archaeological Resources Report to the ERO. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

Mitigation Measure 10.5

The project could potentially encounter paleontological resources. This mitigation measure requires the project applicant to halt all ground disturbances, if any paleontological resources are encountered, until the services of a qualified paleontologist

can be retained to identify and evaluate the resource and recommend any mitigation measures, if necessary. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department and DBI implement this measure.

Hazards and Hazardous Materials.

Mitigation Measure 11-1

There is a possibility that Project-facilitated demolition, renovation, and new construction activity in Zone 2 could encounter and expose workers to existing spilled, leaked, or otherwise discharged hazardous materials or wastes. This mitigation measure will require each developer of a site in Zone 2 to comply with all applicable existing local-, state-, and federal-mandated site assessment, remediation, and disposal requirements for soil, surface water, and/or groundwater contamination. In particular, these include the requirements of the City and County of San Francisco, the Regional Water Quality Control Board (-RWQCB"), and the Department of Toxic Substance Control (-DTSC"). The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Planning Department and DBI implement this measure.

Hydrology and Water Quality.

Runoff resulting from redevelopment program-facilitated development would contribute to existing combined sewer overflows from the City's sewer system, particularly into Candlestick Cove from the Harney Way box culvert. Although the City is currently in compliance with the NPDES CSO Control Policy, these overflows have the potential to degrade water quality within San Francisco Bay. In addition, since the redevelopment program would result in more traffic in the Project Area and vicinity, the build-up of vehicle-generated urban pollutants that could be washed into storm drains and eventually the Bay would likely increase.

Mitigation Measure 12-1 A

This mitigation measure will require the developer(s) to refine the individual development design(s) for Zone 1 as necessary to:

- (1) Provide retention storage facilities and/or detention treatment facilities as needed to ensure that at least 80 percent of total annual runoff either remains on-site or receives an approved level of water quality treatment before discharge into the combined sewer system; and
- (2) Provide a minimum of 25 percent of the surface of setbacks to be pervious.

This mitigation conforms with the recently create Stormwater Design Guidelines and will reduce impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommends that the Agency, Planning Department, the PUC and DBI implement this measure.

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Mitigation Measure 12-1 B

This mitigation measure will additionally require stormwater design requirements similar to those described above for the Zone 1 development also be applied to individual infill developments in Zone 2 that meet the proposed San Francisco Public Utilities Commission (-PUC") minimum size criteria. This mitigation conforms with the recently create Stormwater Design Guidelines and will reduce impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Agency, Planning Department, the PUC and DBI implement this measure.

Mitigation Measure 12-2

Excavation required for remediation and construction in the Project Area would create a potential for individual on-site soil erosion, which could lead to increased sediment accumulation in downstream sewer lines and, in the event of a combined discharge (CSO), potentially higher turbidity levels in San Francisco Bay. In addition, remediation and construction activities would introduce the potential for fuel or hazardous material spills. If these materials are washed into the sewer system, they could upset the treatment process at the SEWPCP and, if they are part of a CSO, contribute to pollution in the Bay. This mitigation measure will require, for future development within Zone 1, design requirements and implementation measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions:

- (1) Following demolition of existing improvements, stabilize areas not scheduled for immediate construction with planted vegetation or erosion control blankets;
- (2) Collect stormwater runoff into stable drainage channels from small drainage basins, to prevent the buildup of large, potentially erosive stormwater flows;
- (3) Direct runoff away from all areas disturbed by construction;
- (4) Use sediment ponds or siltation basins to trap eroded soils before runoff is discharged into on-site channels or the combined sewer system;
- (5) To the extent possible, schedule major site development work involving excavation and earthmoving activities during the dry season (May through September);
- (6) Develop and implement a program for the handling, storage, use, and disposal of fuels and hazardous materials. The program should also include a contingency plan covering accidental hazardous material spills;
- (7) Restrict vehicle cleaning, fueling, and maintenance to designated areas for containment and treatment of runoff; and
- (8) After construction is completed, inspect all on-site drainage facilities for accumulated sediment, and clear these facilities of debris and sediment as necessary.

This mitigation will reduce impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Agency, Planning Department, the PUC and DBI implement this measure.

Noise.

Mitigation Measure 13-1

Remediation, demolition, and construction activities facilitated by the Project (redevelopment program) could temporarily elevate noise levels at nearby residential and commercial receptors during individual, site-specific project remediation and construction periods. This mitigation measure will reduce redevelopment programrelated individual project remediation-, demolition-, and construction-period noise impacts on nearby residences and businesses by incorporating conditions in project demolition and construction contract agreements that stipulate the following conventional noise abatement measures:

- (1) Prepare detailed remediation and construction plans identifying schedules and a procedure for coordination with nearby noise-sensitive facilities so that remediation and construction activities and the event schedule can be scheduled to minimize noise disturbance;
- (2) Ensure that noise-generating remediation and construction activity is limited to between the hours of 7:00 A.M. to 8:00 P.M., Monday through Friday, and noise levels generated by construction are prohibited on Saturdays, Sundays, and holidays;
- (3) Limit all powered remediation and construction equipment to a noise level of 80 dBA or less when measured at a distance of 100 feet or an equivalent sound level when measured at some other convenient distance;
- (4) Equip all impact tools and equipment with intake and exhaust mufflers that are in good condition and appropriate for the equipment. Equip all pavement breakers and jackhammers with acoustically attenuating shields or shrouds that are in good condition and appropriate for the equipment;
- (5) Locate stationary noise-generating equipment as far as possible from sensitive receptors when sensitive receptors adjoin or are near a remediation or construction site;
- (6) Route all remediation and construction traffic to and from the sites via designated truck routes where possible;
- (7) Prohibit remediation- and construction-related heavy truck traffic in residential areas where feasible;
- (8) Use quiet equipment, particularly air compressors, wherever possible; and
- (9) Construct solid plywood fences around remediation and construction sites adjacent to residences, operational businesses, or noise sensitive land uses.

Temporary noise control blanket barriers should be erected, if necessary, along building facades of construction sites. This mitigation component would only be necessary if

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conflicts occurred which were irresolvable by proper scheduling. For Zone 1 remediation and larger individual construction projects, the City may choose to require project designation of a "Noise Disturbance Coordinator" who would be responsible for responding to any local complaints about remediation or construction noise. The Disturbance Coordinator would determine the cause of the noise complaint (e.g., starting too early, bad muffler, etc.) and institute reasonable measures to correct the problem.

This bundle of mitigation measures will reduce impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Agency, Planning Department, and DBI implement this measure.

Mitigation Measure 13-2

Railroad operations could introduce potential ground borne vibration issues if vibrationsensitive developments, such as residences, are proposed close to these operations. This mitigation measure will reduce potential impacts by requiring, prior to the development of habitable buildings within 110 feet of the centerline of the nearest railroad tracks, or within 55 feet of the light rail tracks, a site-specific vibration stud demonstrating that ground borne vibrations associated with rail operations either (1) would not exceed the applicable FTA ground borne vibration impact assessment criteria (see Table 13.5 of this EIR), or (2) can be reduced to below the applicable FTA criteria thresholds through building design and construction measures (e.g., stiffened floors).

This mitigation will reduce impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Agency, Planning Department and DBI implement this measure.

Mitigation Measure 13-3

Project- facilitated noise-sensitive residential, retail, open space, and cultural land use development may exceed "normally acceptable" noise threshold. This mitigation measure will require that site-specific noise studies consistent with the requirements of the State Building Code (SBC) be conducted for all new Project-facilitated residential uses within 75 feet of the Caltrain line and along the Bayshore Boulevard frontage to identify appropriate noise reduction measures to be included in project final design. Identified noise reduction measures may include: (1) site planning techniques to minimize noise in shared residential outdoor activity areas by locating such noisesensitive areas behind buildings or in courtyards, or by orienting residential terraces to alleyways rather than streets, whenever possible; (2) incorporation of an air circulation system in all affected units so that windows can remain closed to maintain interior noise levels below 45 dBA Ldn; and (3) incorporation of sound-rated windows and construction methods in residential units proposed along streets or the Caltrain line where noise levels would exceed 70 dB. The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Agency and Planning Department implement this measure.

Public Services.

No Mitigation Measures are required for this section.

Utilities and Service Systems.

Mitigation Measure 15-1

The Project has the potential to conflict with state-mandated requirements for 50 percent solid waste diversion if residents/tenants find the locations of recycling carts to be too distant or inconvenient, which could result in a potentially significant impact. This mitigation measure will require final architectural designs for individual developments in Project Area to indicate adequate space in buildings to accommodate three bin recycling containers. Space indicated for recyclables (blue bins) and organics (green bins) shall be larger than the space provided for garbage (black bins). If a waste chute is used, it shall have three separate waste chutes, one each for recyclables, organics, and garbage. Alternatively, an automated system that effectively accommodates three waste streams in a single chute would also be acceptable. The City shall ensure these mitigation measures are included in Project facilitated building construction prior to the issuance of a Certificate of Occupancy. These measures would reduce potential impacts to a level of less than significant. The Planning Commission and the Redevelopment Commission adopt this measure and recommend that the Agency and Planning Department implement this measure.

Section 4.2 <u>Rejected Mitigations</u>

Mitigation 8-1A

Bayshore and Leland: Restripe the existing Leland Avenue connection to the west side of Bayshore Boulevard to create three lanes – one shared left-through eastbound land, one exclusive right-turn eastbound lane and one westbound lane. This mitigation is rejected as it has secondary impacts on transit movements and pedestrian travel. This mitigation conflicts with the Leland Avenue Streetscape Design and the traffic calming measures to be installed by this plan. The Alternative Mitigation 8-1 B, removing the southbound left-turn lane on Bayshore at Leland is adopted instead.

Bayshore and Visitacion: Restripe the existing Visitacion Avenue connection to the west side of Bayshore Boulevard to create three lanes – one shared left-through eastbound land, one exclusive right-turn eastbound lane and one westbound lane. This mitigation is rejected as it has secondary impacts on transit bus movements, truck movements and pedestrian travel. The shifting of the westbound lane to the north will require provide a narrower turning radii for large vehicles particularly buses. Any conflicts created by this constrained turning movement could cause traffic to back up on Bayshore Boulevard. It also increasing the crossing distance for pedestrians traveling along the west-side of Bayshore Boulevard and requires removing on street parking stalls.

Bayshore and Sunnydale: Restripe the existing Sunnydale Avenue Connection to the west side of Bayshore Boulevard to create three lanes – one shared left-through eastbound land, one exclusive right-turn eastbound lane and one westbound lane. This mitigation is rejected as is has secondary impacts on transit movements and pedestrian travel. The shifting of the westbound lane to the north will require provide a narrower turning radii for large vehicles particularly buses. Any conflicts created by this constrained turning movement could cause traffic to back up on Bayshore Boulevard. It is also increasing the crossing distance for pedestrians traveling along the west-side of Bayshore Boulevard and requires removing on street parking stalls.

As described above, no feasible mitigations were found that did not present significant secondary impacts or safety concerns for truck and transit movements for the intersections of Bayshore Boulevard/Visitacion Avenue and Bayshore Boulevard/Sunnydale Avenue. However, as described in Exhibit 1, an improvement measure to revisit the potential for future modifications of these Bayshore Boulevard intersection configurations is required after MUNI considers new bus routes and bus stop locations.

Mitigation 8-3

The FEIR discusses options to increase the access from Bayshore Boulevard by extending the southbound left-turn pocket lengths by 100 feet at Sunnydale Avenue. The left-turn pocket extension was found to be infeasible due to secondary impacts to transit, parking, and bicycle routes.

Exhibit 1 also includes an improvement measure to work with the City of Brisbane and UPC toward the establishment of an internal connection from Zone 1 to the east side of the Bayshore Boulevard/Geneva Avenue intersection. This would provide an alternative access point into the site from Bayshore Boulevard south of the constraints imposed by the track rights-of-way of the light rail line, allowing additional turn pockets to be developed within the median.

Section 4.3 Findings on Adoption of a Mitigation Monitoring and Reporting Program

The Planning Commission finds that the Mitigation Monitoring and Reporting Program attached hereto as Exhibit 1 (the –Program"), is designed to ensure compliance during Project implementation. The Planning Commission further finds that the Program presents measures that are appropriate and feasible for adoption and the Program should be adopted and implemented as set forth herein and in Exhibit 1.

Section 4.4 Improvement Measure

In addition to the mitigation measures contained in Exhibit 1, the Exhibit also contains improvement measures for transportation, shown at the end of the Exhibit, which are not required to avoid or reduce significant adverse impact but will reduce a less than

significant impact. CEQA does not require the Agency or other implementing agencies to adopt these measures. Nevertheless, the Agency has expressed its intent to require developers in the Project Area to comply with these measures to the extent feasible when the Agency or the Commissions retains final approval authority over developments through its involvement in funding, acquisition, disposition or development of the property. Exhibit 1 explains how the Agency will ensure that these measures are implemented during the redevelopment process.

ARTICLE 5. SIGNIFICANT UNAVOIDABLE ENVIRONMENTAL IMPACTS

All impacts of the Project would either be less than significant or could be mitigated to less than significant levels, with the exception of the following impacts:

<u>Impact 8-1</u>: Existing Plus Project Impacts on Intersection Operation (see chapter 8--Transportation and Circulation--of the FEIR);

Weekday A.M. peak hour:

- Bayshore Boulevard/Blanken Avenue (LOS B to LOS F);
- Bayshore Boulevard/Visitacion Avenue (LOS C to LOS F); and
- Bayshore Boulevard/Sunnydale Avenue (LOS C to LOS F).

Weekday P.M. peak hour:

• Bayshore Boulevard/Arleta Avenue/San Bruno (LOS C to LOS F).

Although Mitigation 8-1 B resolved the intersection operations at the Bayshore/Leland Intersection, this mitigation has a significant secondary impact through its contribution to Impact 8-3 described below.

<u>Impact 8-2</u>: Existing Plus Project Impacts on U.S. 101 Freeway Segment Operation (see chapter 8--Transportation and Circulation--of the FEIR);

Weekday A.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS E);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS E to LOS E); and
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS D to LOS E).

Weekday P.M. peak hour:

• U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS E).

<u>Impact 8-3:</u> Project Queuing Impacts at Zone 1 Access Points (see chapter 8-Transportation and Circulation--of the FEIR);

- Southbound Bayshore Boulevard turning left at Visitacion Avenue, and
- Southbound Bayshore Boulevard turning left at Sunnydale Avenue.

<u>Impact 8-4:</u> 2025 Cumulative Impacts on Intersection Operation (see chapter 8--Transportation and Circulation--of the FEIR);

Weekday A.M. peak hour-

• Bayshore Boulevard/Tunnel Avenue (LOS B to LOS E).

Weekday P.M. peak hour:

- Bayshore Boulevard/Blanken Avenue (LOS B to LOS F);
- Bayshore Boulevard/Arleta Avenue/San Bruno (LOS C to LOS F);
- Bayshore Boulevard/Leland Avenue (LOS C to LOS F);
- Bayshore Boulevard/Visitacion Avenue (LOS B to LOS F);
- Bayshore Boulevard/Sunnydale Avenue (LOS C to LOS F);
- Tunnel Avenue/Blanken Avenue (LOS A to LOS F), and
- Alana Way/Beatty Avenue (LOS B to LOS F).

<u>Impact 8-5:</u> 2025 Cumulative Impacts on U.S. 101 Freeway Segment Operation (see chapter Transportation and Circulation--of the FEIR);

Weekday A.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS F);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS E to LOS F);
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS D to LOS F); and
- U.S. 101 between Sierra Point Parkway and 1-380 southbound (LOS F to LOS F).

Weekday P.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS E to LOS F);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS D to LOS F);
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS F to LOS F); and
- U.S. 101 between Sierra Point Parkway and 1-380 southbound (LOS E to LOS F).

<u>Impact 8-7:</u> 2025 Cumulative Impacts on Intersection Operation with Planned Regional Roadway Improvements (see chapter 8--Transportation and Circulation--of the FEIR);

Weekday A.M. peak hour only:

- Bayshore Boulevard/Leland Avenue (LOS F);
- Bayshore Boulevard/Visitacion Avenue (LOS E); and
- Bayshore Boulevard/Sunnydale Avenue (LOS F).

Weekday P.M. peak hour only:

- Bayshore Boulevard/Arleta Avenue/San Bruno (LOS E); and
- Bayshore Boulevard/Leland Avenue (LOS E).

Impact 8-8: 2025 Cumulative Impacts on U.S. 101 Freeway Segment Operation with Planned Regional Roadway Improvements (see chapter 8--Transportation and Circulation--of the FEIR);

Weekday A.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS D to LOS F);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS E to LOS F);
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS D to LOS F); and
- U.S. 101 between Sierra Point Parkway and 1-380 southbound (LOS F to LOS F).

Weekday P.M. peak hour:

- U.S. 101 between 1-280 and Third/Bayshore -- northbound (LOS E to LOS F);
- U.S. 101 between 1-280 and Third/Bayshore southbound (LOS D to LOS F);
- U.S. 101 between Sierra Point Parkway and 1-380 -- northbound (LOS F to LOS F); and
- U.S. 101 between Sierra Point Parkway and 1-380 southbound (LOS E to LOS F).

<u>Impact 8-9:</u> Project Impacts on Transit Service (see chapter 8--Transportation and Circulation--of the FEIR);

<u>Impact 9-2:</u> Long-Term Regional Emissions Impacts (see chapter 9--Air Quality--of the FEIR);

<u>Impact 10-1</u>: Destruction or Degradation of Historical Resources (see chapter 10--Cultural and Historical Resources--of the FEIR).

ARTICLE 6. STATEMENT OF OVERRIDING CONSIDERATIONS

Notwithstanding the significant effects noted above, pursuant to CEQA Section 21081(b) and the CEQA Guidelines Section 15093, the Planning Commission and the Redevelopment Agency each finds, after considering the FEIR and based on substantial

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evidence in said documents, the administrative record and as set forth herein, that specific overriding economic, legal, social, and other considerations independently and collectively outweigh the identified significant effects on the environment and are overriding considerations warranting approval of the Project. Any one of the reasons for approval cited below is sufficient to justify approval of the Program. In addition, each Commission finds, in addition to the specific reasons discussed in Article 4 and Article 5 above, that the Project mitigations rejected in Article 4 and the Project Alternatives rejected in Article 5above are not feasible because they will not achieve or promote all of the goals and objective of the Project. In addition, the approval of the Project is also appropriate for the following specific economic, social, or other considerations resulting from Project approval and implementation:

- (1) Project implementation will alleviate blight and encourage revitalization of the Project Area.
- (2) Project implementation will assist with the evaluation, clean up, and redevelopment of brownfield sites in the project area, particularly Zone 1.

(3) Project implementation will improve residential conditions and encourage residential activity through the creation of new housing units, especially housing units affordable to very low-, low-, and moderate-income persons and/or households.

- (4) Project implementation will promote the development of commercial facilities that will lead to increased business activity and improved economic conditions in the Project Area.
- (5) Project implementation will facilitate the planning and construction of the development site in Zone 1 as well as throughout the area to leverage increase private investment in businesses and property.
- (6) Project implementation will lead to improved housing opportunities by promoting the creation of approximately 1,577 new residential units that alleviate city and regional housing needs, especially the high demand for affordable housing.
- (7) Project implementation will promote enhanced quality of life in the Project Area through improved open space, residential block revitalization programs on the Schlage Lock Site, improved neighborhood commercial corridors along Leland Avenue and Bayshore Boulevard, and public facilities.
- (8) Project implementation will enable enhanced infrastructure improvements in the Project Area including improvement to local streetscapes and regional transportation facilities.

- (9) Project implementation will facilitate transit-oriented development along Bayshore Boulevard and its connection to the Third Street Corridor as well as the Caltrain Station in support of the City's Transit First Policy.
- (10) Project implementation will assist with coordinated land use planning and revitalization strategies between the existing redevelopment project areas and the Visitacion Valley Redevelopment Project Area.
- (11) Project implementation will assist with the rehabilitation of certain historic resources within the Project Area.
- (12) Project implementation will assist in the development of new retail uses including, but not limited to, a grocery store in Zone 1.

Having considered these Project benefits, including the benefits and considerations discussed in Article 2 above, the Agency finds that the Project's benefits outweigh the unavoidable adverse environmental effects, and that the adverse environmental effects are therefore acceptable.

EXHIBIT 1 VISITACION VALLEY REDEVELOPMENT PROGRAM MITIGATION MONITORING AND REPORTING PROGRAM

Mitigation Measures	Mitigation Responsibility	Mitigation Schedule	Mitigation Responsibility	Monitoring Actions/ Schedule
VISUAL FACTORS		· · · · · · · · · · · · · · · · · · ·		
Mitigation 7-1 Building Scale Compatibility. Add to the Design for Development additional building bulk and/or building articulation controls specifically tailored to reduce the potential visual effects of permitted greater building height and mass on the west edge of Zone 2 on abutting residential properties to the west. The amended controls could include, for example, a 10-to-15-foot building "stepback" and or "relational height limit" requirement at the third or fourth story along the west edges of Zone 2 that abut existing residential properties, for purposes of avoiding incongruous building height and scale relationships and associated light and shadow impacts. Formulation of these or similar measures into the Design for Development would reduce this potential for building scale and mass compatibility impacts to a <i>less-than-</i> <i>significant level</i> .	Project Applicant	The Design for Development has been revised to incorporate this measure	Planning Department, SFRA, DBI	Planning, DBI to review designs and specifications as part of the Project- level plan review and site permit processing

Mitigation Measures	Mitigation Responsibility	Mitigation Schedule	Mitigation Responsibility	Monitoring Actions/ Schedule
Mitigation 7-2 Lighting and Glare: Add to the Design for Development a set of Development Controls and Design Guidelines for "Lighting," focusing on nighttime internal and exterior lighting of multi-story buildings and nighttime lighting of new outdoor spaces, including the following or similar measures:	Project Applicant	The Design for Development has been revised to incorporate this measure	SFRA, DBI	SFRA and DBI to review designs and specifications as part of Project level plan review and site permit
 limit exterior illumination of any new building elements above 40 feet; 				processes
 require tinting of outward-oriented glazing above 40 feet sufficient to reduce the nighttime visual impacts of internal lighting; and 				
 to minimize glare and "sky glow" from new outdoor area lighting, require adequate shielding of light sources, use of fixtures that direct light downward, light sources that provide more natural color rendition, possible use of multiple light level switching (for reducing light intensity after 10 P.M.), non-reflective hardscapes, and avoidance of light source reflection off surrounding exterior walls. 			· · · · ·	

Formulation of these or similar measures by a qualified urban design professional and their incorporation into the Design for Development would reduce this potential for light and glare impacts to a *less-than-significant level*.

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
TRANSPORTATION AND TRAFFIC			·	
Mitigation 8-1A: Bayshore Boulevard/Blanken Avenue: Restripe the westbound approach	Planning Department, MTA, DPW or	First Major Phase	MTA, DPW	Approval of infrastructure plans with major phase
to create two additional lanes: an added exclusive left-turn and an added right-turn lane. Implementation of this mitigation would reduce the significant impacts in the P.M. peak hour, but weekday A.M. peak hour	owner/developer			in the for prese
impacts would remain significant and unavoidable.			. · · ·	
<i>Bayshore Boulevard/Arleta Avenue/San Bruno Avenue:</i> Modify signal timing by shifting 6 seconds of green time from the northbound left-turn movement to the southbound through movement as the delays associated				
with the southbound through movement are considerably higher than the delay associated with northbound left turn movement. Add bus signal prioritization to avoid delays to the San Bruno bus lines. The Project				
impacts at this intersection will remain <i>significant and unavoidable</i> .				
<i>Tunnel Avenue/Blanken Avenue</i> : Signalize intersection. The Project impacts at this intersection will remain <i>significant and unavoidable</i> .	Same as above	Second Major Phase	MTA, DPW	Same as above
Mitigation 8-1B Intersection Operation: Bayshore Boulevard/Leland Avenue southbound left-turn: Eliminate the proposed left-turn from southbound Bayshore Boulevard into	MTA, DPW	First Major Phase	MTA, DPW	Approval of infrastructure plans with major phase
Redevelopment Zone 1 at Leland Avenue. Removal of this left-turn location would have a significant secondary impact, forcing Project vehicular traffic to utilize the left-turn locations at Visitacion and				
Sunnydale Avenues, which would exacerbate anticipated queuing impacts at these two remaining left-turn locations. This mitigation would reduce the Project impact at this location to <i>a less than significant level</i> .				
and a region all provide and room of a reput main pressing reaches repets.		-	•	
Mitigation 8-1C Transportation Management Plan: Implement a Transportation Management Plan for Redevelopment Zone 1. To reduce the amount of auto use and auto ownership rates, and thereby	SFRA/MTA/Project Applicant	Element of each major phase	SFRA/MTA	Confirm establishment as part of first Major Phase

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
reduce the traffic impacts of Zone 1 development, future applicants for developments in Zone 1 shall prepare, fund, and implement project-specific Transportation Management Plans (TMP). The TMPs could include the following elements:	• •		• **• • •	approval; Developer to submit periodic status reports to the SFRA
 Identification of a transportation coordinator, 				
 Establishment of a resident website, 				
 Carpool match services, 	· .			
Carshare hubs,				
 Real-time transit information, 				
 Reduced fee transit pass program, 				
 Parking supply reductions, 				
 Unbundled parking supply, and/or 				
Metered/paid parking.				
1 1 5				
Also see similar measures in Mitigation 9-2 (chapter 9, Air Quality) of this		•	х х	
EIR.				
After the first phase of Zone 1 development of 450 residential units, the				
Project will conduct a follow-up analysis of the Bayshore Boulevard				
corridor and the Tunnel/Blanken intersection. This analysis will revisit the				
status of neighboring projects, account for any shifts in travel patterns,				
mode share, and transit service (as described in subsection 8.2.4) within				
the Project Area, and reconsider the range of mitigations available for				
travel on Bayshore Boulevard, Tunnel Avenue, Blanken Avenue, and				
affected intersectionsincluding revised signal phasing, pedestrian				
improvements, and/or traffic calming measures. This future study may				
provide opportunities to revise TMP elements and explore additional				
mitigation options based on revised information regarding Cumulative		•		
conditions. This study shall also study pedestrian volumes in Zone 1 and				
along Bayshore Boulevard. While implementation of this measure would				
reduce impacts on the adjacent intersections and roadways to an				
unspecified but limited degree, the Project impacts would still remain				
significant and unavoidable.		•		
			•	
Mitigation 8-3 Project Queuing Impacts at Redevelopment Zone 1	MTA, DPW and/or		MTA, DPW and/or	
Access Points	SFRA, and	subject to relocation	SFRA	Application

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	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
additional 80 feet by relocating the MUNI bus stop currently located at the	individual development applicants	of MUNI bus stops.		
			· · · · · · · · · · · · · · · · · · ·	
Bayshore Boulevard/Tunnel Avenue: Modify signal timing by shifting one second from the southbound left-turn movement to the	MTA, DPW and/or SFRA, and individual development applicants	Second phase of development	MTA, DPW and/or SFRA, and individual development applicants	Major Phase Application
Alana Way/Beatty Avenue: Signalize the intersection, restripe the southbound Alana Way approach to create exclusive left- through and right turn approach to create exclusive left-, through and right-turn lanes; and restripe the eastbound Beatty Avenue approach to create two lanes. If this intersection is reconfigured as part of the Brisbane Baylands the developer will pay an in lieu fee for other transportation improvements. Implementation of this mitigation would still result in a cumulative effect that is significant and unavoidable for weekday AM/PM peak hours.			•	
These projected 2025 cumulative freeway on-ramp operating condition	Planning Department/ SFRA, and individual development applicants of significant projects	Second phase of development	SFRA/Planning Department	Zone 1: Major phase approval Zone 2: approval of significant project

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Aitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
nterjurisidiction formulated improvement projects or associated funding programs for the affected freeway segments towards which the Project Developer could be required to make a fair share contribution. The ongoing Bi-County Transportation Study is currently investigating inter- egional cumulative transportation network improvement needs and				
priorities, and is intended to identify an associated interjurisdictional fair hare calculation procedure. The Planning Department and Redevelopment Agency will continue to participate in the current Bi- County Transportation Planning Study, and will continue to advocate and participate in similar interjurisdictional study, planning and fair share				
unding efforts. Project fair-share contribution to the planned regional mprovements would reduce the anticipated 2025 cumulative freeway on- amp impacts to a <i>less-than-significant level</i> .			· ·	•
Mitigation 8-7: 2025 Cumulative Impacts on Intersection Operation with Planned Regional Roadway Improvements: To mitigate 2025 numulative unacceptable operating conditions (LOS E or F) implement	MTA, DPW and/or SFRA, and individual	Second phase of development	Second phase of development	Major phase approval
Aitigation 8-1 plus the following additional measures:	development			•••
Bayshore Boulevard/Leland Avenue: Modify signal timing by shifting 6 seconds from the northbound/southbound left-turn movements to the through movements. Implementation of this mitigation could potentially impact transit operations; this 2025	applicants			
cumulative intersection impact is considered to be <i>significant and unavoidable</i> .			· · · · ·	
Bayshore Boulevard/Sunnydale Avenue: Modify signal timing by shifting 4 seconds from the northbound/southbound left-turn movements to the eastbound/westbound movements and restripe the eastbound and westbound approaches to create two lanes at the	•			
intersection: a shared left-through lane and exclusive right-turn lane. Implementation of this mitigation could potentially impact transit operations; this 2025 cumulative intersection impact is considered to be <i>significant and unavoidable</i> .	· · · · · · · · · · · · · · · · · · ·			· .
<i>Tunnel Avenue/Blanken Avenue</i> : Signalize the intersection. It would be possible to modify this intersection from an all-way stop to a				

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	Responsibility for mplementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
signalized intersection under the 2025 Cumulative condition. Implementation of this mitigation would reduce measure would reduce this impact to a <i>less-than significant</i> level.				
result in a significant impact to transit capacity (existing transit services a currently have capacity to accommodate the new trips). As a result, no ransit service capacity mitigation measures would be required. However, a he new <u>vehicle-trips</u> generated by the Project would result in long delays at several Bayshore Boulevard intersections, as indicated above under impacts 8-1, 8-3 and 8-4. Related intersection improvement and left-turn pocket extension measures have been identified under Mitigations 8-1, 8-3 and 8-4 to mitigate these traffic impacts. Because these measures would not fully mitigate the associated traffic impacts, and could result in additional impacts associated with the relocation of a Muni bus stop, this	MTA, DPW SFRA, and individual development applicants	Element at each phase	MTA, DPW and/or SFRA	Include in applicable major phase application plans
would help decrease the number of vehicle trips generated by the Project and reduce the magnitude of the Project's impact on transit operations at	MTA, DPW SFRA, and individual development applicants	Element at each phase	MTA, DPW or SFRA	Include in applicable major phase application plans
In addition, to encourage additional transit riders (thereby further reducing the amount of vehicular activity), the Project could implement the following measures:				• .
 Consistent with the Design for Development, implement building design features that promote the primary access to new Project Area buildings from transit stops and pedestrian areas, and discourage the location of primary access points to new Project Area buildings through parking lots and other auto-oriented entryways. Implement recommendations of the San Francisco Better Streets Plan 		•		
in the Project Area, which are designed to make the pedestrian environment safer and more comfortable for pedestrians, including traffic calming strategies, sidewalk corner bulbs, and other features.				

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VISITACION VALLEY REDEVELOPMENT PROGRAM

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
Provide transit amenities at key light rail and bus stops in the Project Area, including –Next Bus" passenger information, accurate and usable passenger information and maps, and adequate light, shelter, and sitting areas.				
Mitigation 8-10: Impacts on Bicycle Conditions. To mitigate this potential impact to the Bayshore Boulevard bicycle lane, do not provide the proposed new southbound left-turn into Redevelopment Zone 1 at Leland Avenue. To mitigate additional bicycle impacts establish an internal connection from Redevelopment Zone 1 to the east side of Bayshore Boulevard/Geneva intersection. This mitigation would reduce the Project's impact on bicycle conditions to <i>a less-than-significant</i> level.	MTA, DPW and/or SFRA, and individual development applicants	Second Phase of Development	MTA, DPW and/or SFRA	Include in applicable major phase application plans
AIR QUALITY	······			<u></u>
Mitigation 9-1A: Remediation- and Construction-Related Air Quality Impacts. For all <i>demolition</i> activity in the Project Area, require implementation of the following dust control measures by demolition contractors, where applicable:	Project Applicant	Continuous throughout demolition activity	DBI, BAAQMD, DTSC	Continuous throughout demolition activity
 Water active demolition areas to control dust generation during demolition of structures and break-up of pavement. Cover all trucks hauling demolition debris from the site. Use dust-proof chutes to load debris into trucks whenever feasible. Apply (non-toxic) soil stabilizers demolition areas after completion of demolition activities. Implementation of these measures would reduce the demolition-related air quality impacts to a <i>less-than-significant level</i>. 	•			
Witigation 9-1B. For all <i>remediation, grading, or construction</i> activity in the Project Area, require implementation of the following dust control measures by construction (also remediation) contractors, where applicable:	Project Applicant	Continuous throughout demolition activity	DBI, BAAQMD, DTSC	Continuous throughout demolition activity
 Water all active remediation and construction areas at least twice daily, or as needed to prevent visible dust plumes from blowing off-site. Cover all trucks hauling soil, sand, and other loose materials. 			-	
TACION VALLEY REDEVELOPMENT PROGRAM	8	· · · · · · · · · · · · · · · · · · ·		December

	esponsibility for mplementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
Pave, apply water three times daily, or apply (non-toxic) soil stabilizers on all unpaved access roads, parking areas, and staging areas at construction sites. Sweep daily (with water sweepers) all paved access roads,				
parking areas, and staging areas at construction sites. Sweep streets daily (with water sweepers) if visible soil material is carried onto adjacent public streets.				
Hydroseed or apply (non-toxic) soil stabilizers to inactive construction areas (previously graded areas inactive for ten				
days or more). Limit the area subject to excavation, grading, and other construction activity at any one time.				
he above measures may be revised or supplemented over time by ew BAAQMD regulations. Implementation of these measures rould reduce the impacts to a <i>less-than-significant level</i> .	•			
litigation 9-1C. The following are measures to control emissions by iesel-powered construction (including remediation and demolition) quipment used by contractors, where applicable:				
Ensure that emissions from all on-site, diesel-powered construction equipment do not exceed 40 percent opacity for more than three minutes in any one hour. Any equipment found to exceed 40 percent opacity (or Ringelmann 2.0) shall be				
repaired or replaced immediately. The contractor shall install temporary electrical service whenever possible to avoid the need for independently				
powered equipment (e.g., compressors). Diesel equipment standing idle for more than three minutes			- - -	
shall be turned off. This would include trucks waiting to deliver or receive soil, aggregate or other bulk materials. Rotating drum concrete trucks could keep their engines running				
continuously as long as they were on-site and away from residences.	•	,		
Properly tune and maintain equipment for low emissions. Use late model heavy-duty diesel-powered equipment at each construction site to the extent that the equipment is readily				
available in the San Francisco Bay Area. Use diesel-powered equipment that has been retrofitted with				•

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VISITACION VALLEY REDEVELOPMENT PROGRAM

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	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
that it is readily available in the San Francisco Bay Area. Replant vegetation in disturbed areas as quickly as possible. Install wheel washers for all exiting trucks, or wash off the tires or tracks of all trucks and equipment leaving the site. Install wind breaks, or plant trees/vegetation wind breaks at windward side(s) of construction sites. Suspend excavation and grading where winds (instantaneous	• • • •			
gusts) exceed 25 miles per hour. Use low-emission diesel fuel and/or biodiesel for all heavy-duty diesel-powered equipment operating and refueling at each construction site to the extent that the fuel is readily available and cost effective in the San Francisco Bay Area (this does not apply to diesel-powered trucks traveling to and from the site). Utilize alternative fuel construction equipment (i.e., compressed natural gas, liquid petroleum gas, and unleaded gasoline) to the extent that the equipment is readily available and cost-effective		•	•	
in the San Francisco Bay Area. itigation 9-2. Apply the following emissions control strategies where plicable to Project-facilitated discretionary mixed use, residential, mmercial, and cultural development activities within the Project Area in	Project Applicant	Continuous throughout demolition activity	MTA, SFRA, BAAQMD, DTSC	Continuous throughout demolition activity
der to reduce overall emissions from traffic and area sources. <i>ansportation Emissions</i> New or modified roadways should include bicycle lanes where reasonable and feasible. Provide transit information kiosks.				
Where practical, employment-intensive development proposals (e.g., retail) shall include measures to encourage use of public transit, ridesharing, van pooling, use of bicycles, and walking, as well as to minimize single passenger motor vehicle use.				
Develop parking enforcement and fee strategies that encourage alternative modes of transportation. Parking lots or facilities should provide preferential parking for electric or alternatively fueled vehicles.				,
Implement and enforce truck idling restrictions of three minutes. Require large commercial land uses (e.g., 10,000 square feet or 25 employees) that would generate home-to-work commute trips to implement Transportation Demand Management (TDM) programs. Components of these programs should include the				

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Nitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
following (also see similar measures in <i>Mitigation 8-1C</i> [chapter 8, Transportation and Circulation] of this EIR):	· · ·			· · · ·
- a carpool/vanpool program, e.g., carpool ride-matching for employees, assistance with vanpool formation, provision of vanpool vehicles, etc.;			· ·	
 a transit use incentive program for employees, such as on-site distribution of passes and/or subsidized transit passes for local transit systems; 				
 a guaranteed ride home program; and/or a parking cash-out program for employees (where non-driving employees receive transportation allowance equivalent to the value of subsidized parking). 			• • • • • •	
Building Emissions:				
 Require energy efficient building designs that exceed State Title 24 building code requirements. 				
 Discourage use of gasoline-powered landscape equipment, especially two-stroke engines and motors (which burn and leak oil), for public park maintenance. 				•
 Allow only low-emitting fireplaces for residential uses, such as those that burn only natural gas (standard City requirement for multi-family residences). 				
The above measures may be revised or supplemented over time by new BAAQMD regulations. Implementation of these measures would reduce he remediation-, demolition-, and construction-related air quality impacts				
of diesel-powered equipment to a <i>less-than-significant level</i> .				
CULTURAL AND HISTORICAL RESOURCES	· · · · · · · · · · · · · · · · · · ·			
Witigation 10-1 Destruction or Degradation of Historical Resources. The following mitigation measures should be considered if proposed changes to a historical resource are not in accordance with the Secretary of he Interior's standards.	Development Applicant	Initiate before demolition	Planning Department	Initiate before demolition
a) Documentation. In consultation with a Planning Department Preservation Technical Specialist, the individual project applicant shall have documentation of the affected historical resource and its setting			: :	
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Implementation	Schedule	Responsibility	Actions/Schedule
	·		
Project Applicant	Initiate before demolition permit and ongoing after demolition	Planning Department	Initiate before demolition and ongoing after demolition
Project Applicant	Before demolition permit for applicable building	Planning Department	Initiate before demolition and ongoing after demolition
	s Project Applicant :t, d	s Project Applicant Initiate before demolition permit and ongoing after demolition st, d Project Applicant Before demolition permit for applicable building	s Project Applicant Initiate before Planning demolition permit Department and ongoing after demolition t, d Project Applicant Before demolition Planning permit for Department applicable building

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Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
individual project applicant shall consult with a San Francisco Planning Department Preservation Technical Specialist and other local historical societies regarding salvage of materials from the affected historic resource for public information or reuse in other locations. Demolition may proceed only after any significant historic features or materials have been identified and their removal completed. (e) Commemoration. If the affected historical resource can neither be	Project Applicant	Before demolition permit for applicable building	Planning Department	Initiate before demolition and ongoing after demolition
preserved at its current site nor moved to an alternative site and is to be demolished, the individual project applicant shall, with the assistance of a Planning Department Preservation Technical Specialist or other professionals experienced in creating historical exhibits, incorporate a display featuring historic photos of the affected resource and a description		Condition for		
of its historical significance into the publicly accessible portion of any subsequent development on the site. In addition, the factory machinery in Schlage Plants 1 and 2 should be cleaned and moved to a public space (such as a park or plaza on-site) for public viewing.	Project Applicant	demolition permit for applicable building; ongoing implementation as required by	SFRA, Planning Department	Initiate before demolition and ongoing after demolition
(f) Contribution to a Historic Preservation Fund. If an affected historical resource can neither be reserved at its current site nor moved to an alternative site and is demolished, the project applicant may be eligible to mitigate project-related impacts by contributing funds to the City to be applied to future historic preservation activities, including survey work, research and evaluation, and rehabilitation of historical resources within		measure		• •
Visitacion Valley in accordance with the Secretary's Standards. Contribution to the preservation fund would be made only after the documentation, oral history, salvage, and commemoration mitigations specified above had been completed. The details of such an arrangement	Project Applicant	Ongoing implementation as required by measure	SFRA, Planning Department	Initiate before demolition and
would be formulated on a case-by-case basis, and could also include in- kind implementation of historic resource preservation. As part of any such arrangement, the project applicant shall clearly demonstrate the economic infeasibility of other mitigation measures that would mitigate impacts to distorical resources, including preservation, relocation, and project modification.		· · ·		ongoing after demolition
While implementation of these measures would reduce impacts on nistorical resources, the impact would remain <i>significant and unavoidable</i> .			· .	

	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
		· .		
Mitigation 10-2: Disturbance of Known Archaeological Resources. The project sponsor shall retain the services of a qualified archaeological consultant having expertise in California prehistoric and urban historical archeology. The archaeological consultant shall consult with the Major Environmental Analysis archaeologist at the San Francisco Planning Department to determine project locations and activities that may affect archaeological deposits/features associated with known archaeological resource sites. Project activities determined to potentially affect these	Project Applicant, SFRA, Project Archaeologist	Prior to preparation of the ATP &project soils disturbance (including demolition and excavation)	SFRA, ERO	Sufficiently in advance of project for preparation & ERO review & approval of ATP
resources shall be subject to an archaeological testing program (ATP) as specified under this mitigation heading in chapter 10 of this EIR. In addition, the consultant shall be available to conduct an archaeological monitoring program (AMP) and/or archaeological data recovery program (ADP) and, if necessary, a human remains treatment program				
and final archaeological resources report (FARR) as specific under this mitigation heading in Chapter 10 of this EIR. The archaeological consultant's work shall be conducted in accordance with this measure at the direction of the City's Environmental Review Officer (ERO).	•			
All plans and reports prepared by the consultant as specified herein shall be submitted first and directly to the ERO for review and comment, shall be considered draft reports, subject to revision until final approval by the ERO. Archaeological monitoring and/or data recovery programs required by this measure could suspend construction of the project for up			•	
to a maximum of four weeks. At the direction of the ERO suspension of construction can be extended beyond four weeks only if such a suspension is the only feasible means to reduce to a less-than-significant evel potential effects on a significant archaeological resource as defined n CEQA.		• •	·	
Archaeological Testing Program. The archaeological consultant shall prepare and submit to the ERO for review and approval an archaeological testing plan (ATP). An archaeological testing program		•		
shall be conducted in accordance with the approved ATP. The ATP shall identify the property types of the expected archaeological resource(s) that potentially could be adversely affected by the project, the testing method to be used, and the locations recommended for	Project Archaeologist	Prior to preparation of the ATP &project soils	SFRA, ERO	Sufficiently in advance of project for preparation &

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
esting.		disturbance (including		ERO review & approval of ATP
The purpose of the archaeological testing program will be to determine to the extent possible the presence or absence of archaeological		demolition and excavation).		-FF
resources to identify and to evaluate whether any archaeological resource encountered on the site constitutes a historical resource under CEQA.		NAHC and Native American consultation prior		
At the completion of the archaeological testing program, the		to preparation of the ATP	· .	
archaeological consultant shall submit a written report of the findings to he ERO. If based on the archaeological testing program the				
archaeological consultant finds that significant archaeological resources may be present the ERO in consultation with archaeological consultant shall determine if additional measures are warranted. Additional	Project	Following	SFRA, ERO	Prior to project
neasures that may be undertaken include notification of designated nembers of the community as appropriate, archaeological data recovery	Archaeologist	completion of archaeological testing		construction demolition and remediation
program.		юзинд		Temediation
If the ERO determines that a significant archaeological resource is present and that the resource could be adversely affected by the project, at the discretion of the project sponsor either:				· .
	Project	Determination as	ERO	Prior to project
 A. The project shall be re-designed so as to avoid any adverse effect on the significant archaeological resource; or B. A data recovery program shall be implemented, unless the ERO 	Archaeologist	data recovery requirement		Construction, demolition and remediation and
determines that the archaeological resource is of greater interpretive than research significance and that interpretive use				archaeological data recovery
of the resource is feasible.	· · · ·			
Archaeological Monitoring Program (AMP). If the ERO in consultation with the archaeological consultant determines that an archaeological				
consultant determines that an archaeological monitoring program (AMP) shall be implemented, the AMP shall minimally include the following provisions:		•	•	
The archaeological consultant, project sponsor, and ERO shall	ERO, Project Archaeologist	Determination of activities to be	ERO, Project Archaeologist	Prior to project construction,
meet and consult on the scope of the AMP reasonably prior to any project-related soils disturbing activities commencing. The ERO in consultation with the archaeological consultant shall determine what	• • •	archaeologically monitored		demolition, remediation and archaeological data
consultation with the atomacological consultant shall determine what	- 15			ai olluoologioal autu

the finding of this assessment to the ERO. Whether or not significant archaeological resources are encountered, the		Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
to be on aler for evidence of the expected resource(s), of how to identify the evidence of the expected resource(s), and of the appropriate protocol in the event of apparent discovery of an archaeological resource. • The archaeological monitors shall be present on the project site according to a schedule agreed upon by the archaeological consultant and the ERO until the ERO has in consultant sufficient depositions. • The archaeological monitor shall record and be authorized to collect soil samples and arti-factual/ecofactual material as warranted for analysis. • If an intact archaeological deposit is encountered, all soils disturbing activities in the vicinity of the deposit shall cease. The archaeological monitor shall be empowered to temporarily redirect demolition/exavation/pile driving/construction activities and equipment until the deposit is evaluated. If in the case of pile driving activity (foundation shoring, etc.), the archaeological deposit. The archaeological appropriate evaluation of the resource has been made in consultation with the ERO. The archaeological deposit. The archaeological consultant shall make a reasonable effort to assess the identify, integrity, and significant consultant shall make a reasonable effort to assess the identify, integrity, and significant archaeological deposit, and present the finding of this assessment to the ERO. Whether or not significant archaeological resources are encountered, the	soils disturbing activities, such as demolition, foundation removal, excavation, grading, utilities and installation, foundation work, driving of piles (foundation, shoring etc.), site remediation, etc., shall require archaeological monitoring because of the risk these activities pose to		, , , , , , , , , , , , , , , , , , , ,	•	recovery
according to a schedule agreed upon by the archaeological consultant and the ERO until the ERO has, in consultation with project archaeological consultant determined that project construction activities could have no effects on significant depositions. The archaeological monitor shall record and be authorized to collect soil samples and arti-factual/ecofactual material as warranted for analysis. If an intact archaeological deposit is encountered, all soils disturbing activities in the vicinity of the deposit shall cease. The archaeological monitor shall be empowered to temporarily redirect demolition/excavation/pile driving/construction activities and equipment until the deposit is evaluated. If in the case of pile driving activity (foundation shoring, etc.), the archaeological monitor has cause to believe that the pile driving activity shall be terminated until an appropriate evaluation of the resource has been made in consultation with the ERO. The archaeological consultant shall immediately notify the ERO of the encountered archaeological deposit. The archaeological erosultant shall make a reasonable effort to assess the identity, integrity, and significance of the encountered archaeological deposit, and present the finding of this assessment to the ERO. Whether or not significant archaeological resources are encountered, the	to be on alert for evidence of the presence of the expected resources(s), of how to identify the evidence of the expected resource(s), and of the appropriate protocol in the event of apparent discovery of an				
collect soil samples and arti-factual/ecofactual material as warranted for analysis.Archaeologist activitiessoils disturbing activitiesArchaeologist disturbing activitiesdisturbing activitiesIf an intact archaeological deposit is encountered, all soils disturbing activities in the vicinity of the deposit shall cease. The archaeological monitor shall be empowered to temporarily redirect demolition/excavation/pile driving/construction activities and equipment until the deposit is evaluated. If in the case of pile driving activity (foundation shoring, etc.), the archaeological monitor has cause to believe that the pile driving activity shall be terminated until an appropriate evaluation of the resource has been made in consultation with the ERO. The archaeological consultant shall immediately notify the ERO of the encountered archaeological deposit. The archaeological sprace of the encountered archaeological deposit, and present the finding of this assessment to the ERO.On discovery of SFRASFRA excavation, construction, remediation activitiesWhether or not significant archaeological resources are encountered, theSFRASignificant archaeological excavation, termediation activities	according to a schedule agreed upon by the archaeological consultant and the ERO until the ERO has, in consultation with project archaeological consultant determined that project construction activities could have no	· .	- · · ·	· · ·	
disturbing activities in the vicinity of the deposit shall cease. The archaeological monitor shall be empowered to temporarily redirect demolition/excavation/pile driving/construction activities and equipment until the deposit is evaluated. If in the case of pile driving activity (foundation shoring, etc.), the archaeological monitor has cause to believe that the pile driving activity shall be terminated until an appropriate evaluation of the resource has been made in consultation with the ERO. The archaeological consultant shall immediately notify the ERO of the encountered archaeological deposit. The archaeological consultant shall make a reasonable effort to assess the identity, integrity, and significance of the encountered archaeological deposit, and present the finding of this assessment to the ERO. Whether or not significant archaeological resources are encountered, the	collect soil samples and arti-factual/ecofactual material as warranted for		soils disturbing		
appropriate evaluation of the resource has been made in consultation with the ERO. The archaeological consultant shall immediately notify the ERO of the encountered archaeological deposit. The archaeological consultant shall make a reasonable effort to assess the identity, integrity, and significance of the encountered archaeological deposit, and present the finding of this assessment to the ERO.On discovery of Archaeologist, SFRASFRA demolition, excavation, construction, remediation activitiesWhether or not significant archaeological resources are encountered, theSFRASFRADuring project demolition, excavation, construction, remediation activities	disturbing activities in the vicinity of the deposit shall cease. The archaeological monitor shall be empowered to temporarily redirect demolition/excavation/pile driving/construction activities and equipment until the deposit is evaluated. If in the case of pile driving activity (foundation shoring, etc.), the archaeological monitor has cause to				
	appropriate evaluation of the resource has been made in consultation with the BRO. The archaeological consultant shall immediately notify the ERO of the encountered archaeological deposit. The archaeological consultant shall make a reasonable effort to assess the identity, integrity, and significance of the encountered archaeological deposit, and present	Archaeologist,	potentially CEQA significant archaeological	SFRA	demolition, excavation,
	Whether or not significant archaeological resources are encountered, the archaeological consultant shall submit a written report of the Finding of			· ·	

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e monitoring program to the ERO. <u>chaeological Data Recovery Program (ARDP).</u> he archaeological data recovery program shall be conducted in accord	- -			
	·			
				* *
th an archaeological data recovery plan (ARDP). The archaeological nsultant, project sponsor, and ERO shall meet and consult on the scope the ARDP prior to preparation of a draft ARDP. The archaeological nsultant shall submit a draft ARDP to the ERO. The ARDP shall dentify how the proposed data recovery program will preserve the	Project Archaeologist, ERO, SFRA	On completion of archaeological data recovery	SFRA	Upon completion of archaeological monitoring program
gnificant information the archaeological resource is expected to contain. nat is, the ARDP will identify what scientific/historical research				Prior to
the first the ARDP with identify what scientific instorical research sections are applicable to the expected resource, what data classes the source is expected to possess, and how the expected data classes would dress the applicable research questions. Data recovery, in general ould be limited to the portions of the historical property that could be versely affected by the project. Destructive data recovery methods shall	Project Archaeologist, ERO, SFRA	Prior to Archaeological data recovery	SFRA, ERO	archaeological data recovery
of be applied to portions of the archaeological resources if non structive methods are practical.	1			•
ne scope of the ADRP shall include the following elements: <i>Field Methods and Procedures</i> . Descriptions of proposed field strategies ocedures, and operations.	,			
Cataloguing and Laboratory Analysis, Description of selected taloguing system and artifact analysis procedures.			• •	
Discard and Deaccession Policy. Description of and rationale for field d post-field discard and deaccession policies.				
Interpretive Program. Consideration of an on-site/off-site public terpretive program during the course of the archeological data recovery ogram.	•			
Security Measures. Recommended security measures to protect the cheological resource from vandalism, looting, and nonintentionally maging activities.				
<i>Final Report</i> . Description of proposed report format and distribution of sults.			•	
<i>Curation</i> . Description of the procedures and recommendations for e curation of any recovered data having potential research value, entification of appropriate curation facilities, and a summary of e accession policies of the curation facilities			· · · · · · ·	

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
Human Remains, Associated or Unassociated Funerary Objects.				
The treatment of human remains and of associated or unassociated				
unerary objects discovered during any soils disturbing activity shall			·	,
comply with applicable State and Federal Laws, including immediate	•			
notification of the Coroner of the City and County of San Francisco and in		•		
the event of the Coroner's determination that the human remains are	1			
Native American remains, notification of the California State Native				· .
American Heritage Commission (NAHC) who shall appoint a Most Likely				
Descendant (MILD) (Pub. Res. Code Sec. 5097.98). The archeological				
consultant, project sponsor, and MLD shall make all reasonable efforts to				On discovery of
develop an agreement for the treatment of, with appropriate dignity,	Project	Upon identification	SFKA, EKO	human remains
numan remains and associated or unassociated funerary objects (CEQA	Archaeologist,	of human remains		
Guidelines. Sec. 15064.5(d)). The agreement should take into consideration the appropriate excavation, removal, recordation, analysis,	ERO, SFRA in consultation with	•	•	· · · ·
curation, possession, and final disposition of the human remains and	the Corner of the			
associated or unassociated funerary objects.	City and County of			
associated of unassociated functary objects.	San Francisco,			
Final Archeological Resources Report. The archeological consultant shall	Native American			
submit a Draft Final Archeological Resources Report (FARR) to the ERO	Heritage			
hat evaluates the historical of any discovered archeological resource and	Commission, and			•
describes the archeological and historical research methods employed in	Most Likely			
the archeological testing/monitoring/data recovery program(s) undertaken.	•			
Information that may put at risk any archeological resource shall be				
provided in a separate removable insert within the draft final report.		*		
Copies of the Draft FARR shall be sent to the ERO for review and				
approval.				
Once approved by the ERO copies of the FARR shall be distributed as		Upon completion		Upon completion of
follows: California Archeological Site Survey Northwest Information	Project	of FARR	SFRA, ERO	Draft FARR
Center (NWIC) shall receive one (1) copy and the ERO shall receive a	Archaeologist	OTTINU	or ter, Erto	Dianinia
copy of the transmittal of the FARR to the NWIC. Copies of the FARR	×			
shall be sent to the Agency. The Major Environmental Analysis division	•			
of the Planning Department shall receive three copies of the FARR along				
with copies of any formal site recordation forms (CA DPR 523 series)				
and/or documentation for nomination to the National Register of Historic			•	•
Places/California Register of Historical Resources. In instances of high				
public interest or interpretive value, the ERO may require a different final			· .	r
eport content, format, and distribution than that presented above.				
		Submittal of		Completion of
·	18 —			

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule	
Register of Historical Resources. In instances of high public interest of interpretive value, the ERO may require a different final report conterformat, and distribution than that presented above. Implementation of the measures listed above would reduce this impacted less-than-significant level.	t, Archaeologist	approved FARR and site records to NWIC	SFRA, ERO	archaeological field, analysis, interpretation, recordation program	

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
Mitigation 10-3: Disturbance of Unknown Archaeological Resources. The project applicant shall consult with the Major Environmental Analysis archaeologist at the San Francisco Planning Department prior to any development activity on the Schlage Lock site (i.e., Redevelopment Zone 1) and, at the direction of the Planning Department, shall undertake the following measures to avoid any potentially significant adverse impact on possible buried or submerged cultural resources.	Project Applicant	Prior to demolition and grading permits; ongoing implementation as required by measure	SFRA, Planning Department	SFRA to require prior to demolition as part of Project level plan review; ongoing monitoring and consultation as required by measure
The project sponsor shall retain the services of a qualified archaeological consultant having expertise in California prehistoric and urban historical archaeology. The archaeological consultant shall undertake an archaeological monitoring program (AMP), and if triggered by the AMP, an archaeological data recovery program (ADRP), human remains treatment program, and/or final archaeological resources report (FARR), as specified under this mitigation heading in chapter 10 of this EIR and detailed in Mitigation 10-2. The archaeological consultants work shall be conducted in accordance with this measure at the direction of the City's Environmental Review Officer (ERO).				
Implementation of this measure would reduce the impact to a <i>less-than-significant level</i> .		•		•
Mitigation 10-4: Accidental Discovery. For individual development projects in Redevelopment Zone 2, the project applicant shall consult with the Major Environmental Analysis archaeologist at the San Francisco Planning Department prior to any development activity and, at the direction of the Planning Department, shall undertake the following measures to avoid any potentially significant adverse impact on possible buried or submerged cultural resources.	Project Applicant	Prior to grading and demolition permits; ongoing implementation as required by measure	SFRA, Planning Department	Ongoing implementation as required by measure
The project sponsor shall distribute the San Francisco Planning Department archaeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, pile driving, etc., firms); and utilities firm involved in soils disturbing activities within the project site. Prior to any soils disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel				

VISITACION VALLEY REDEVELOPMENT PROGRAM

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Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
including, machine operators, field crew, pile drivers, supervisory personnel, etc. The project sponsor shall provide the City's Environmental Review Officer (ERO) with assigned affidavit from the responsible parties (prime contractor, subcontractors, and utilities firm) to the ERO confirming that all field personnel have received copies of the "ALERT" Sheet.				· · · · · · · · · · · · · · · · · · ·
Should any indication of an archaeological resource be encountered during any soils disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken. Notification shall also include designated members of the community as appropriate.				
If the ERO determines that an archaeological resource may be present within the project site, the project sponsor shall retain the services of a qualified archaeological consultant. The archaeological consultant shall advise the ERO as to whether the discovery is an archaeological resource, retains sufficient integrity, and is of potential scientific/historical/ cultural significance. If an archaeological resource is present, the archaeological consultant shall identify and evaluate the archaeological resource. The archaeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor.	· · ·			
Measures might include: preservation in situ (in place) of the archaeological resource; an archaeological monitoring program; or an archaeological testing program. If an archaeological monitoring program or archaeological testing program is required, it shall be consistent with the City's Major Environmental Analysis (MEA) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archaeological resource is at risk from vandalism, looting, or other damaging actions.				
The project archaeological consultant shall submit a Final Archaeological Resources Report (FARR) to the ERO pursuant to the				•

itigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
RR content and distribution requirements described under this tigation measure in chapter 10 of this EIR.		•	•	
plementation of this measure would reduce the impact to a <i>less-than-</i>				
nificant level.			· .	•
itigation 10-5: Disturbance of Paleontological Resources If any leontological resources are encountered during site grading or other instruction activities, all ground disturbances shall be halted until the vices of a qualified paleontologist can be retained to identify and aluate the resource(s) and, if necessary, recommend mitigation measur document and prevent any significant adverse effects on the resource(accordance with standard professional practice. Implementation of th	s),	If triggered by 10- 2;10-3 or 10-4	SFRA	Ongoing implementation as required by measure
easure would reduce the impact to a <i>less-than-significant level</i> .				
				· · ·
· · · ·		• •		
AZARDS AND HAZARDOUS MATERIALS				
Itigation 11-1: Potential Impacts Due to Exposure to Existing So r Groundwater ContaminationRedevelopment Zone 2. Each eveloper of a site in Redevelopment Zone 2 shall be required to comp.		Application for development	DPH, DTSC, RWQCB	
with all applicable existing local-, state-, and federal-mandated site ssessment, remediation, and disposal requirements for soil, surface vater, and/or groundwater contamination. In particular, these include t	- · · · ·			
equirements of the City and County of San Francisco, RWQCB, and TSC. Previous subsections 11.2.2 (City of San Francisco Hazardous			•	
faterials Regulations) and 11.2.3 (Environmental Site Assessment rocedures) herein summarize these requirements. Compliance with nese existing local-, state-, and federal-mandated site assessment,				2 N 1
emediation, and disposal requirements would be accomplished through the following steps:	a .	-		
	— 22 —			· · · · · · · · · · · · · · · · · · ·

Mitigation	Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
related to contamina site propos	Contamination. In order to mitigate potential health hazards construction personnel or future occupant exposure to soil ation, developers would complete the following steps for each sed for disturbance as part of a Project-facilitated construction Redevelopment Zone 2:	Project Applicant	Applicant for Development	DPH, DTSC, RWQCB	RWQCB prior to site development; DPH and depending on the improvement DBI or
Step 1.	Investigate the site to determine whether it has a record of hazardous material discharge (Phase I environmental site assessment), and if so, characterize the site according to the nature and extent of soil contamination that is present (Phase 2) before development activities proceed at that site.				DWP
Step 2.	Based on the proposed activities associated with the future project proposed, determine the need for further investigation and/or remediation of the soils conditions on the contaminated site. For example, if the location is slated for commercial land use, such as a retail center, the majority of the site will be paved and there will be little or no contact with contaminated soil Industrial clean-up levels would likely be applicable. If the slated development activity could involve human contact with soils, such as may be the case with residential use, then Step 3 should be completed. If no human contact is anticipated, then no further mitigation is necessary.				
Step 3.	Should the Phase 2 investigation reveal high levels of hazardous materials in the site soils, mitigate health and safety risks according to City of San Francisco, RWQCB, and DTSC regulations. This would include site-specific health and safety plans prepared prior to undertaking any building or utility construction. Also, if buildings are situated over soils that are significantly contaminated, undertake measures to either remove the chemicals or prevent contaminants from entering and collecting within the				
	building. If remediation of contaminated soil is infeasible, a deed restriction would be necessary to limit site use and eliminate unacceptable risks to health or the environment.	· · ·			•

VISITACION VALLEY REDEVELOPMENT PROGRAM

	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
(b) Surface or Groundwater Contamination. In order to reduce potential health hazards due to construction personnel or future occupant exposure to surface water or groundwater contamination, developers would complete the following steps for each site proposed for disturbance as part of a Project-facilitated construction activity in Redevelopment Zone	Project Applicant	Applicant for Development	DPH, DTSC, RWQCB	RWQCB prior to site development; DPH
2:		Development	I WY YCD	and depending on the
Step 1. Investigate the site to determine whether it has a record of hazardous material discharge into surface or groundwater, and if so, characterize the site according to the nature and extent of contamination that is present before development activities proceed at that site.				improvement DBI or DWP
Step 2. Install drainage improvements in order to prevent transport and spreading of hazardous materials that may spill or accumulate on-site.		·		
Step 3. If investigations indicate evidence of chemical/environmental hazards in site surface water and/or groundwater, then mitigation measures acceptable to the RWQCB and DTSC would be required to remediate the site prior to development activity.				• • .
Step 4. Inform construction personnel of the proximity to recognized contaminated sites and advise them of health and safety procedures to prevent exposure to hazardous chemicals in surface water/groundwater.			• • •	
Compliance by future, individual, site-specific developments in Redevelopment Zone 2 with established regulations (accomplished through the steps outlined above) would adequately assure that associated potential health and safety impacts due to exposure to existing soil and groundwater contamination would be <i>less-than-significant</i> .		·		
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·	·····	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·
IYDROLOGY AND WATER QUALITY		· · ·		
Aitigation 12-1A: Potential Water Quality Impact Due to Increased	Project Applicant	Submit as part of	DPW, DBI,	Review as part of
ACION VALLEY REDEVELOPMENT PROGRAM	24 —		<u> </u>	December

Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
Stormwater Runoff. To comply with anticipated SFPUC regulations regarding stormwater runoff from Redevelopment Zone 1, the developer(s) shall refine the individual development design(s) for Zone 1		subdivision improvement plans	SFPUC	design and construction plans
as necessary to: (1) provide retention storage facilities and/or detention treatment facilities as needed to ensure that at least 80 percent of total				
annual runoff either remains on-site or receives an approved level of water quality treatment before discharge into the combined sewer system; and				
(2) provide a minimum of 25 percent of the surface of setbacks to be pervious. Implementation of these measures would reduce the water	•			
quality impact associated with future development of Zone 1 to a less-		×		
than-significant level.				
Mitigation 12-1B. Stormwater design requirements similar to those described above for the Zone 1 development shall also be applied to individual infill developments in Zone 2 that meet the proposed SFPUC				
minimum size criteria. Implementation of these measures would reduce the water quality impact associated with future development of these parcels to a less-than-significant level.	,			
Mitigation 12-2: Increased Risk of Soil Erosion and Contaminant Spills During Project Remediation and Construction. For future development within Zone 1, design requirements and implementation	DBI, SFPUC and or SFRA, and individual	Infrastructure plans with first major phase	SFPUC	Review as part of design and construction plans
measures for minimizing Project-generated erosion and for controlling	development	F		
measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved			•	
measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions:	development			
 measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions: Following demolition of existing improvements, stabilize areas not scheduled for immediate construction with planted vegetation or 	development			
 measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions: Following demolition of existing improvements, stabilize areas not scheduled for immediate construction with planted vegetation or erosion control blankets; Collect stormwater runoff into stable drainage channels from small 	development			
 measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions: Following demolition of existing improvements, stabilize areas not scheduled for immediate construction with planted vegetation or erosion control blankets; Collect stormwater runoff into stable drainage channels from small drainage basins, to prevent the buildup of large, potentially erosive stormwater flows; 	development			
 measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions: Following demolition of existing improvements, stabilize areas not scheduled for immediate construction with planted vegetation or erosion control blankets; Collect stormwater runoff into stable drainage channels from small drainage basins, to prevent the buildup of large, potentially erosive stormwater flows; Direct runoff away from all areas disturbed by construction; Use sediment ponds or siltation basins to trap eroded soils before 	development			
 measures for minimizing Project-generated erosion and for controlling fuel/hazardous material spills would be set forth in the Zone 1 SWPPP, in accordance with SWRCB and RWQCB design standards. During construction, the SFDPW would monitor implementation of the approved SWPPP. This plan shall include, at a minimum, the following or similar actions: Following demolition of existing improvements, stabilize areas not scheduled for immediate construction with planted vegetation or erosion control blankets; Collect stormwater runoff into stable drainage channels from small drainage basins, to prevent the buildup of large, potentially erosive stormwater flows; Direct runoff away from all areas disturbed by construction; 	development			

Mitigation Measure		Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
involving excavation and earthmoving activities during th season (May through September); Develop and implement a program for the handling, storage					
and disposal of fuels and hazardous materials. The progra also include a contingency plan covering accidental hazar material spills;	am should				
 Restrict vehicle cleaning, fueling, and maintenance to destareas for containment and treatment of runoff; and After construction is completed, inspect all on-site drainage 	-				•
facilities for accumulated sediment, and clear these facilities and sediment as necessary.	ies of				
Implementation of these measures would reduce the risk of soil e and contaminant spills during Project remediation and constructi					• •
less-than-significant level.					
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Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
NOISE				·
Mitigation 13-1: Project-Facilitated Remediation-, Demolition-, and Construction-Period Noise. Reduce redevelopment program-related individual project remediation-, demolition-, and construction-period noise impacts on nearby residences and businesses by incorporating conditions in project demolition and construction contract agreements that stipulate the following conventional noise abatement measures:	DBI, DPW and/or SFRA and individual development applicants	Provide information regarding compliance prior to construction	SFRA, DPW, DBI	DPW/DBI to review information prior to prior to construction site permit.
 Remediation and Construction Plans. For major noise generating remediation and construction activities, prepare detailed remediation and construction plans identifying schedules. The plans shall indentify a procedure for coordination with nearby noise Remediation and Construction Scheduling. Ensure that noise generating remediation and construction activity is limited to between the hours of 7:00AM to 8:00PM, Monday through Friday, and noise levels generated by construction are prohibited on 			· ·	
 Saturdays, Sundays, and holidays (San Francisco Municipal Code Section 2908) Remediation and Construction Equipment Noise Limits. Limit all powered remediation and construction equipment to a noise level of 80 dBA or less when measured at a distance of 100 feet or an equivalent sound level when measured at some other convenient distance (San Francisco Municipal Code Section2907) 				•
Impact Tools and Equipment. Equip all impact tools and equipment with intake and exhaust mufflers that are in good condition and appropriate for the equipment. Equip all pavement breakers and jackhammers with acoustically attenuating shields or shrouds that are in good condition and appropriate for the equipment (San Francisco Municipal Code Section 2907)		·		
 Equipment Locations. Locate stationary noise-generating equipment as far as possible from sensitive receptors when sensitive receptors adjoin or are near a remediation or construction site. Remediation and Construction Traffic. Route all remediation and construction traffic to and from the sites via designated truck routes where possible. Prohibit remediation- and construction- 		• • • •	· ·	

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VISITACION VALLEY REDEVELOPMENT PROGRAM

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Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
 related heavy truck traffic in residential areas where feasible. <i>Quiet Equipment Selection</i>. Use quiet equipment, particularly air compressors wherever possible. <i>Temporary Barriers</i>. Construct solid plywood fences around 			•	
 remediation and construction sites adjacent to residences, operational businesses, or noise-sensitive land uses. <i>Temporary Noise Blankets.</i> Temporary noise control blanket barriers should be erected, if necessary, along building facades of construction sites. This mitigation would only be necessary if conflict occurred which were irresolvable by proper scheduling. (Noise control blanket barriers can be rented and quickly 				
erected.) Noise Disturbance Coordinator. For Zone 1 remediation and larger individual construction projects, the City may choose to require project	·.		- - -	
designation of a -Noise Disturbance Coordinator" who would be responsible for responding to any local complaints about remediation or construction noise. The Disturbance Coordinator would determine the cause of the noise complaint (e.g. starting too early, bad muffler, etc.) and institute reasonable measures to correct the problem. Conspicuously post a telephone number for the Disturbance Coordinator at the		· · ·	•	
remediation/construction schedule. (The project sponsor should be responsible for designating a Noise Disturbance Coordinator, posting the phone number, and providing schedule notices. The Noise Disturbance Coordinator would work directly with an assigned City staff member).				
Implementation of these measures would reduce this intermittent, short- term, Project remediation- and construction period noise impact to a <i>less-</i> than significant level.		•		
Witigation 13-2: Project-Facilitated Groundborne Vibration Levels. Prior to the development of habitable buildings within 110 feet of the centerline of the nearest railroad tracks, or within 55 feet of the light rail racks, a site-specific vibration study shall be required demonstrating that pround borne vibrations associated with rail operations either (1) would	DBI, DPW and/or SFRA and Individual development applicants	Schematic design approval	SFRA, DPW, DBI	DPW/DBI to revie information prior to issuance of construction site permit
not exceed the applicable FTA ground borne vibration impact assessment criteria (see Table 13.5 of this EIR), or (2) can be reduced to below the				
TACION VALLEY REDEVELOPMENT PROGRAM	28			Decemb

litigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
pplicable FTA criteria thresholds through building design and onstruction measures (e.g., stiffened floors). Implementation of this neasure would reduce this potential intermittent vibration impact to a <i>less</i> <i>tan significant level</i> .				
Aitigation 13-3: Potential Exposure of New, Project-Facilitated loise-Sensitive Development to Ambient Noise Levels Exceeding tandards. Site-specific noise studies consistent with the requirements of ne State Building Code (SBC) shall be conducted for all new Project-	Project Applicant	Schematic design approval	SFRA, Planning Department	Review in all design documents
cilitated residential uses within 75 feet of the Caltrain line and along the ayshore Boulevard frontage to identify appropriate noise reduction easures to be included in project final design. Each noise study must be ibmitted to and approved by the San Francisco Planning Department				
nd/or the San Francisco Redevelopment Agency prior to City issuance of residential building permit. Identified noise reduction measures may clude:	هم			•
Site planning techniques to minimize noise in shared residential outdoor activity areas by locating such noise-sensitive areas behind buildings or in courtyards, or by orienting residential terraces to alleyways rather than streets, whenever possible;	Project Applicant	Schematic design approval	SFRA, Planning Department	Review in all design documents
Incorporation of an air circulation system in all affected units, which is satisfactory to the San Francisco local building official, so that windows can remain closed to maintain interior noise levels below 45		• •		
dBA L_{dn} ; and Incorporation of sound-rated windows and construction methods in residential units proposed along streets or the Caltrain line where noise levels would exceed 70 dB L_{dn} ; and			ч	
Pre-Occupancy noise testing following a methodology satisfactory to the San Francisco Department of Health shall be completed prior to occupancy to demonstrate compliance with noise mitigation objectives.				
To ise levels at multi-family residential property lines around Project- icilitated development should be maintained at an L_{eq} not in excess of 60 BA during the daytime hours and 50 dBA during nighttime hours (10:00 .M. to 7:00 A.M.), unless ambient noise levels are higher. In those cases,	•			

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Mitigation Measure	Responsibility for Implementation	Mitigation Schedule	Monitoring Responsibility	Monitoring Actions/Schedule
ndividual development applicants noise level would be the noise level standard.		•		
mplementation of these measures to the satisfaction of the San Francisco lanning Department and/or the San Francisco Redevelopment Agency				· ·
would reduce potential Project related noise impacts on new residential uses to a <i>less-than significant level</i> .				
UTILITIES AND SERVICE SYSTEMS	······································	· · · · · · · · · · · · · · · · · · ·	······································	
Mitigation 15-1: Solid Waste Diversion Impacts. The City and/or Agency shall require that final architectural designs for individual levelopments permitted in the Project Area indicate adequate space in buildings to accommodate three-bin recycling containers, as detailed under	Department of the Environment and/or SFRA and individual	Each development or schematic design application	Department of the Environment	Review within each design document
his mitigation in section 15.3 (Solid Waste Disposal/Recycling) of this EIR. The City shall ensure that these provisions are included in Project- facilitated building construction prior to issuance of a Certificate of Dccupancy. Implementation of this measure would reduce this impact to a	development applicants			· · ·
ess-than-significant level.	• · · ·		· ·	
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VISITACION VALLEY REDEVELOPMENT PROGRAM IMPROVEMENT MEASURES

Improvement Measures	Improvement Responsibility	Improvement Schedule	Monitoring Responsibility	Monitoring Actions/ Schedule
TRANSPORTATION AND TRAFFIC				
Improvement Measure for Impacts 8-1 and 8-9 Add bus signal prioritization for all signal improvements along Bayshore Boulevard to improve transit and traffic flows.	MTA	Second phase of development	MTA	
Improvement Measure for Impacts 8-1 Bayshore Boulevard/Visitacion: The Agency will study the possibility of restriping the existing Visitacion Avenue connection to the west side of Bayshore Boulevard (now two travel lanes—one eastbound and one westbound) to create three lanes—one shared left through eastbound lane,	SFRA	Second phase of development	MTA	• • • •
one exclusive right-turn eastbound lane, and one westbound through lane. There are secondary impacts on traffic and bus operation associated with these striping changes. Implementation of this improvement measure is contingent upon future bus operations and parking demand.				
Improvement Measure for Impacts 8-1 Bayshore Boulevard/Sunnydale: The Agency will study the possibility of restriping the existing Sunnydale Avenue connection to the west side of Bayshore Boulevard (now two travel lanes—one eastbound and one westbound) to create three lanes—one shared left through eastbound lane, one exclusive right-turn eastbound lane, and one westbound through lane. There are secondary impacts on traffic and bus operation associated with these striping changes. Implementation of this improvement measure is contingent upon future bus operations and parking demand.	SFRA	Second phase of development	MTA	
Improvement Measure for Impacts 8-1A and 8-9 Study shared use of LRV lane by buses to alleviate transit and traffic conflicts and improve anticipated delays for bus routes.	MTA	Second phase of development	MTA	

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Improvement Measures	Improvement Responsibility	Improvement Schedule	Monitoring Responsibility	Monitoring Actions/ Schedule
Improvement Measure for Impact 8-3 Queuing Impacts Study new Brisbane roadway connections that will be developed south of the site to improve access and alleviate queuing congestion.	SFRA/MTA/City of Brisbane	Second phase of development	SFRA,MTA	· · · ·
Improvement Measure for Impacts 8-1, 8-3 and 8-9 Study bus route configuration and bus stop relocations to minimize traffic and transit delays along Bayshore Boulevard.	MTA	First phase of development	MTA	
Improvement Measure for Impact 8.8 Study transportation incentives to promote rail travel for Visitacion Valley residents, once Caltrain electrification takes place and Bayshore station receives more trains.	MTA/Developer	First phase of development	Developer. MTA	Subject to Caltrain electrificatior schedule
Improvement Measure for Impact 8.8 Facilitate the construction of a temporary pathway to the Caltrain Station from Bayshore Boulevard.	SFRA/City of Brisbane	First phase of development	Developer, SFRA	•
Improvement Measure for Impact 8.8 The City will work with the Bi-County Study team and CalTrans to explore the utilization of HOV lanes and ramp meters in San Mateo to reduce SOV.	MTA, SFRA	First phase of development	MTA, SFRA	
Improvement Measure for Pedestrian Safety Condition In addition to the traffic calming measures described in the Design for Development, implement Bayshore Boulevard pedestrian safety measures, such as speed radar signs on Bayshore, enhanced crosswalk marking, additional signage and motorist education for the Visitacion Valley neighborhood.	MTA	First phase of development	MTA	1 - A

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VISITACION VALLEY REDEVELOPMENT PROGRAM

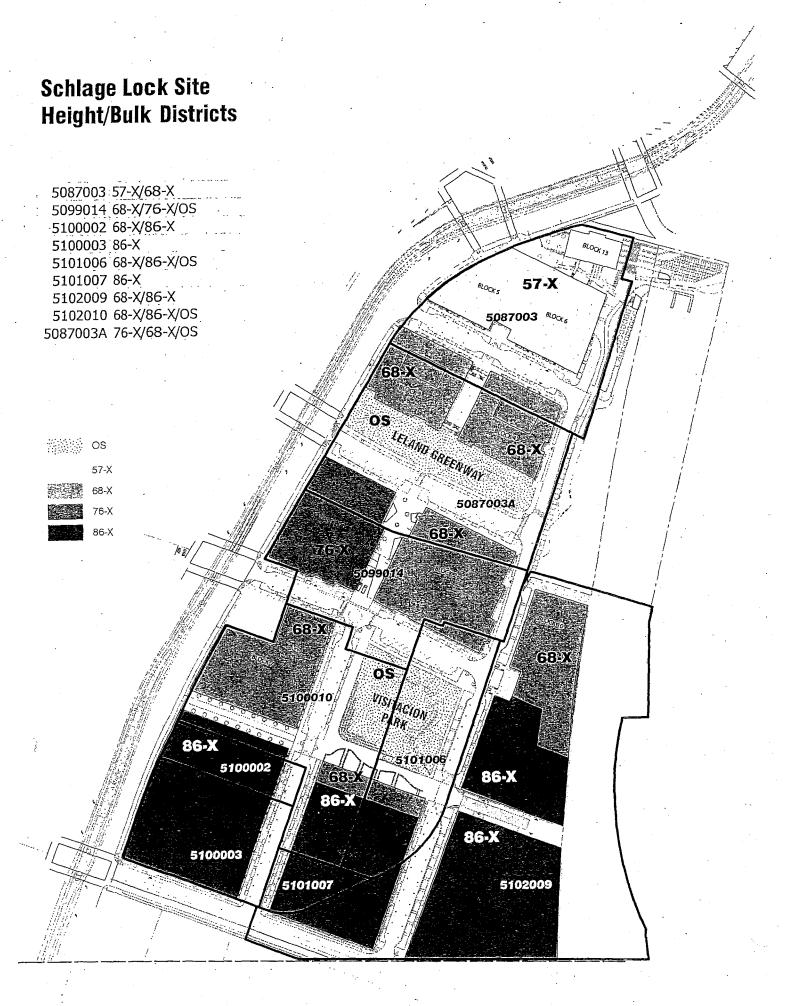
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Schlage Lock Site Height/Bulk Districts 5087003 57-X/68-X 5099014 68-X/76-X/OS 5100002 68-X/86-X 5100003 86-X BLOCK 5101006 68-X/86-X/OS 5101007 86-X 57-X BLOCKS 5102009 68-X/86-X 5102010 68-X/86-X/OS 5087003 Scocke 5087003A 76-X/68-X/OS 68 OS LELAND GRIEENWAY os 68=X 57-X 68-X 5087003A 76-X 86-X 68-X 5099014 33: 68-X OS VISI 00010 ACION RK 86-X 5101006 5100002 86-X 86-) 86-X 5100003 5101007 5102009

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Schlage Lock Site Height/Bulk Districts 5087003 57-X/68-X 5099014 68-X/76-X/OS 5100002 68-X/86-X 5100003 86-X 5101006 68-X/86-X/OS 5101007 86-X 57-X LOCKS 5102009 68-X/86-X 5102010 68-X/86-X/OS 5087003 BLOCK 5087003A 76-X/68-X/OS 68-X OS LELAND GREENWAY OS 68-X 57-X 68-X 5087003A 76-X 86-X 68-X-7(3 5099014 685) 632 OŚ VISI 5100010 ACION RK 86-X 5101006 5100002 86-X 6 86-) 86-X 5100003 5101007 5102009



City Hall Dr. Carlton B. Goodlett Place, Room 244 San Francisco 94102-4689 Tel. No. 554-5184 Fax No. 554-5163 TDD/TTY No. 554-5227

May 13, 2014

File No. 140445

Sarah Jones Environmental Review Officer Planning Department 1650 Mission Street, 4th Floor San Francisco, CA 94103

Dear Ms. Jones:

On April 29, 2014, Mayor Lee introduced the following legislation:

File No. 140445

Ordinance amending the Planning Code, Section 249.45, to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

This legislation is being transmitted to you for environmental review.

Angela Calvillo, Clerk of the Board A Auberry

By: Andrea Ausberry, Assistant Clerk Land Use & Economic Development Committee

Attachment

c: Nannie Turrell, Environmental Planning Joy Navarrete, Environmental Planning Jeanie Poling, Environmental Planning



City Hall Dr. Carlton B. Goodlett Place, Room 244 San Francisco 94102-4689 Tel. No. 554-5184 Fax No. 554-5163 TDD/TTY No. 554-5227

May 13, 2014

Planning Commission Attn: Jonas Ionin 1650 Mission Street, Ste. 400 San Francisco, CA 94103

Dear Commissioners:

On April 29, 2014, Mayor Lee introduced the following legislation:

File No. 140445

Ordinance amending the Planning Code, Section 249.45, to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

The proposed ordinance is being transmitted pursuant to Planning Code Section 302(b) for public hearing and recommendation. The ordinance is pending before the Land Use and Economic Development Committee and will be scheduled for hearing upon receipt of your response.

Angela Calvillo, Clerk of the Board

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By: Andrea Ausberry, Assistant Clerk Land Use and Economic Development Committee

c: John Rahaim, Director of Planning Aaron Starr, Acting Manager of Legislative Affairs AnMarie Rodgers, Senior Policy Manager Scott Sanchez, Zoning Administrator Sarah Jones, Chief, Major Environmental Analysis Jeanie Poling, Environmental Planning Nannie Turrell, Environmental Planning



City Hall Dr. Carlton B. Goodlett Place, Room 244 San Francisco 94102-4689 Tel. No. 554-5184 Fax No. 554-5163 TDD/TTY No. 554-5227

MEMORANDUM

TO: Regina Dick-Endrizzi, Director Christian Murdock, Commission Secretary Small Business Commission, City Hall, Room 448

FROM: Andrea Ausberry, Assistant Clerk, Land Use & Economic Development Committee. Board of Supervisors

DATE: May 13, 2014

REFERRAL FROM BOARD OF SUPERVISORS SUBJECT: Land Use & Economic Development Committee

The Board of Supervisors' Land Use & Economic Development Committee has received the following legislation, which is being referred to the Small Business Commission for comment and recommendation. The Commission may provide any response it deems appropriate within 12 days from the date of this referral.

File No. 140445

Ordinance amending the Planning Code, Section 249.45, to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

Please return this cover sheet with the Commission's response to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

RESPONSE FROM SMALL BUSINESS COMMISSION - Date: 5/21

 \times No Comment

- C. Mindock

the SBC will not hear this item.

Recommendation Attached

C. Murdock, Acting Secretary Chairperson, Small Business Commission

2806



City Hall Dr. Carlton B. Goodlett Place, Room 244 San Francisco 94102-4689 Tel. No. 554-5184 Fax No. 554-5163 TDD/TTY No. 554-5227

MEMORANDUM

TO:

John Updike, Director, Real Estate Tom Hui, Director, Department of Building Inspection Scott Sanchez, Zoning Administrator, Planning Department Todd Rufo, Director, Office of Economic and Workforce Development Tiffany Bohee, Executive Director, Office of Community Investment and Infrastructure

FROM:

Andrea Ausberry, Assistant Clerk, Land Use and Economic Development Committee Board of Supervisors

DATE: May 13, 2014

SUBJECT: LEGISLATION INTRODUCED

The Board of Supervisors' Land Use and Economic Development Committee has received the following proposed legislation, introduced by the Mayor on April 29, 2014:

File No. 140445

Ordinance amending the Planning Code, Section 249.45, to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

If you have any additional comments or reports to be included with the file, please forward them to me at the Board of Supervisors, City Hall, Room 244, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA 94102.

c: William Strawn, Department of Building Inspection Carolyn Jayin, Department of Building Inspection Aaron Star, Planning Department AnMarie Rodgers, Planning Department Ken Rich, Office of Economic and Workforce Development Natasha Jones, Office of Community Investment and Infrastructure

OFFICE OF THE SAN FRANCIS	SCO
	1736 · 0354
TO:	Angela Calvillo, Clerk of the Board of Supervisors
FROM: TRA	_Mayor Edwin M. Lee
RE:	Planning Code, Zoning Map - Visitation Valley/Schlage Lock Special Use District
DATE:	April 29, 2014

Attached for introduction to the Board of Supervisors is the ordinance amending the Planning Code to amend Section 249.45 to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code Section 101.1.

Please note this item is cosponsored by Supervisor Cohen.

I request that this item be calendared in Land Use and Economic Development Committee.

Should you have any questions, please contact Jason Elliott (415) 554-5105.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200 SAN FRANCISCO, CALIFORNIA 94102-4681 TELEPHONE. (415) 554-6141

140445



1 Dr. Carlton B. Goodlett Place, Room 244 San Francisco 94102-4689 Tel. No. 554-5184 Fax No. 554-5163 TDD/TTY No. 554-5227

City Hall

NOTICE OF PUBLIC HEARINGS

BOARD OF SUPERVISORS OF THE CITY AND COUNTY OF SAN FRANCISCO

GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE

and

LAND USE AND ECONOMIC DEVELOPMENT COMMITTEE

NOTICE IS HEREBY GIVEN THAT the Board of Supervisors will hold two public hearings to consider the following proposals and said public hearings will be held as follows, at which time all interested parties may attend and be heard:

SCHLAGE LOCK PROJECT / SCHLAGE LOCK SPECIAL USE DISTRICT VISITACION VALLEY, VISITACION DEVELOPMENT, LLC

GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE

Date: Thursday, June 26, 2014

Time: 10:30 a.m.

Location: Committee Room 263, located at City Hall 1 Dr. Carlton B. Goodlett Place, San Francisco, CA

File No. 140444. Ordinance approving a Development Agreement between the City and County of San Francisco and Visitacion Development, LLC, for certain real property located in Visitacion Valley, bounded approximately to the north and west by McLaren Park and the Excelsior and Crocker Amazon Districts, to the east by the Caltrain tracks, and to the south by the San Francisco/San Mateo County line and the City of Brisbane; making findings under the California Environmental Quality Act, findings of conformity with the General Plan, and the eight priority policies of Planning Code, Section 101.1(b); and waiving certain provisions of Administrative Code, Chapter 56.

(Agenda information relating to this matter will be available for public review on Friday, June 20, 2014.)

LAND USE AND ECONOMIC DEVELOPMENT COMMITTEE

Date: Monday, June 30, 2014

Time: 1:30 p.m.

Location: Committee Room 263, located at City Hall 1 Dr. Carlton B. Goodlett Place, San Francisco, CA

File No. 140445. Ordinance amending the Planning Code, Section 249.45, to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitacion Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

File No. 140675. Ordinance amending the General Plan to amend Maps 1, 2, 4, and 5 of the Commerce and Industry Element, Map 6 of the Transportation Element, Maps 4 and 5 of the Urban Design Element, and the Land Use Index to implement the Visitation Valley/Schlage Lock Special Use District, which generally includes the properties bounded by Bayshore, Blanken and Tunnel Avenue to the San Francisco/San Mateo County line to the south, including the properties fronting Bayshore Boulevard from Arleta Avenue to the San Francisco/San Mateo County line to the south, and including the properties fronting Leland Avenue from Cora Street to Bayshore Boulevard; and making environmental findings, and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

(Agenda information relating to this matter will be available for public review on Friday, June 27, 2014.)

In accordance with San Francisco Administrative Code, Section 67.7-1, persons who are unable to attend the hearings on these matters may submit written comments prior to the time the hearings begin. These comments will be made a part of the official public records in these matters, and shall be brought to the attention of the members of the Committee. Written comments should be addressed to Angela Calvillo, Clerk of the Board, Room 244, City Hall, 1 Dr. Carlton Goodlett Place, San Francisco, CA 94102. Information relating to these matters are available in the Office of the Clerk of the Board.

Angela Calvillo, Clerk of the Board

DATED: June 12, 2014 MAILED/POSTED/PUBLISHED: June 16, 2014

Page | 2



City Hall 1 Dr. Carlton B. Goodlett Place, Room 244 San Francisco 94102-4689 Tel. No. 554-5184 Fax No. 554-5163 TDD/TTY No. 544-5227

PROOF OF MAILING

Legislative File No. GAO: 140444 Land Use: 140445 and 140675

Description of Items: Schlage Lock Project / Schlage Lock Special Use District

- -	GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE	
Date:	Thursday, June 26, 2014	
Time:	10:30 a.m.	. •
Location:	Committee Room 263, located at City Hall 1 Dr. Carlton B. Goodlett Place, San Francisco, CA	

File No. 140444. Ordinance approving a Development Agreement between the City and County of San Francisco and Visitacion Development, LLC, for certain real property located in Visitacion Valley, bounded approximately to the north and west by McLaren Park and the Excelsior and Crocker Amazon Districts, to the east by the Caltrain tracks, and to the south by the San Francisco/San Mateo County line and the City of Brisbane; making findings under the California Environmental Quality Act, findings of conformity with the General Plan, and the eight priority policies of Planning Code, Section 101.1(b); and waiving certain provisions of Administrative Code, Chapter 56.

LAND USE AND ECONOMIC DEVELOPMENT COMMITTEE

Date:Monday, June 30, 2014Time:1:30 p.m.Location:Committee Room 263, locat

Committee Room 263, located at City Hall 1 Dr. Carlton B. Goodlett Place, San Francisco, CA

File No. 140445. Ordinance amending the Planning Code, Section 249.45, to provide for use controls, including controls for formula retail uses, building standards, and procedural requirements, including noticing and community participation procedures, for applications for development, including design review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use District (also referred to as the Schlage Lock site); amending the Zoning Map by amending Sectional Maps ZN10 and HT10 to reflect the Visitation Valley/Schlage Lock Special Use District; and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

File No. 140675. Ordinance amending the General Plan to amend Maps 1, 2, 4, and 5 of the Commerce and Industry Element, Map 6 of the Transportation Element, Maps 4 and 5 of the Urban Design Element, and the Land Use Index to implement the Visitation Valley/Schlage Lock Special Use District, which generally includes the properties bounded by Bayshore, Blanken and Tunnel Avenue to the San Francisco/San Mateo County line to the south, including the properties fronting Bayshore Boulevard from Arleta Avenue to the San Francisco/San Mateo County line to the south, and including the properties fronting Leland Avenue from Cora Street to Bayshore Boulevard; and making environmental findings, and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1.

(Agenda information relating to this matter will be available for public review on Friday, June 27, 2014.)

I, <u>Alisa Miller</u>, an employee of the City and County of San Francisco, mailed the above described document(s) by depositing the sealed items with the United States Postal Service (USPS) with the postage fully prepaid as follows:

Date:	6/16/2014
Time:	2:20 p.m.
USPS Location:	Repro Pick-up Box in the Clerk of the Board's Office (Rm 244)
· . ·	

Mailbox/Mailslot Pick-Up Times (if applicable): N/A

Alisalliller

Signature:

Instructions: Upon completion, original must be filed in the above referenced file.

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Alisa Miller

S.F. BD OF SUPERVISORS (OFFICIAL NOTICES) 1 DR CARLTON B GOODLETT PL #244 SAN FRANCISCO, CA 94102

COPY OF NOTICE

Notice Type:

GPN GOVT PUBLIC NOTICE

Ad Description

AM - 6.26.14 GAO & 6.30.14 Land Use - Schlage Lock

To the right is a copy of the notice you sent to us for publication in the SAN FRANCISCO CHRONICLE. Please read this notice carefully and call us with any corrections. The Proof of Publication will be filed with the Clerk of the Board. Publication date(s) for this notice is (are):

06/16/2014

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ORANGE COUNTY REPORTER, SANTA ANA	(714) 543-2027
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SAN FRANCISCO DAILY JOURNAL, SAN FRANCISCO	(800) 640-4829
SAN JOSE POST-RECORD, SAN JOSE	(408) 287-4866
THE DAILY RECORDER, SACRAMENTO	(916) 444-2355
THE INTER-CITY EXPRESS, OAKLAND	(510) 272-4747



CNS 2634318

CNS 2634318 NOTICE OF PUBLIC HEARINGS BOARD OF SUPERVISORS OF THE CITY AND COUNTY OF SAN FRAN-CISCO NOTICE IS HEREBY GIVEN THAT the Board of Supervisors will hold two public hearings to consider the following pro-posals for the SCHLAGE LOCK PRO-JECTISCHLAGE LOCK SPECIAL USE DISTRICT, VISITACION VALLEY, VISITACION DEVELOPMENT, LLC and said public hearings will be held as follows, at which time all interested par-ties may attend and be heard: GOVERNMENT AUDIT AND OVER-SIGHT COMMITTEE THURSDAY, JUNE 26, 2014 - 103 AM COMMIT-TEE ROOM 263, CITY HALL 1 DR. CARLION B, GOODLETT PLACE, SAN FRANCISCO, CA File No. 149444. Ordinance approving a Development Agreement between the City and County of San Francisco and Visitacion Development, LLC, for certain real, property located in Visitacion Vai-ley, bounded approximately to the north and west by McLaren Park and the Ex-celsior and Crocker Armazon Districts, to the east by the Caltrain tracks, and to be south by the San Francisco/San Mateo County line and the City of Bris-bane; making findings under the Califor-pia Environmental Quality Act, findings of conformity with the General Plan, and the eight provity policies of Administrative Code, Chapter 55. (Agenda information relating to this matter will be available for public review on Friday, June 20, 2014) ND LAND USE AND ECONMIC DEVELrelating to this matter will be available for public review on Friday, June 20, 2014.) AND LAND USE AND ECONOMIC DEVEL-OPMENT COMMITTEE MONDAY, JUNE 30, 2014 - 1:30 PM COMMITTEE ROOM 263, CITY HALL 1 DR. CARLTON B, GOODLETT PLACE, SAN FRANCISCO, CA File No. 140445, Ordinance amending the Planning Code, Section 249,45, to provide for use controls, including con-trols for formula retail uses, building slandards, and procedural require-ments, Including noticing and commu-nity participation procedures, for appli-cations for development, including de-sign review and modifications, among other controls, in Zone 1 of the Schalge Lock/Visitation Valley Special Use Dis-trict (also referred to as the Schalge Lock Stei); amending the Zoning Map by amending Sectional Maps ZN10 and H110 to reflect the Visitation Val-ley/Schlage Lock Special Use District, and making environmental findings and findings of consistency with the General Plan and the eight priority policies of Planning Code, Section 101.1. File No. 140675, Ordinance amending the General Plan to amend Maps 1, 2, 4, and 5 of the Commerce and Industry Element, Map 6 of the Transportation Element, Map 5 of the Transportation Element, Map 6 of the Transportation Element, Maps 4 and 5 of the Urban Design Element, and the Land Use In-dex to implement the Visitation Val-ley/Schlage Lock Special Use District, which generally includes the properties bounded by Bayshore, Blanken and Tunnel Avenue to the San Fran-cisco/San Mateo County line to the

Bayshore Boulëvard from Arteta Avenue to the San Francisco/San Mateo County line to the south, and including the properties fronting Leland Avenue from Cora Street to Bayshore Boulevard; and making environmental findings, and find-ings of consistency with the General Planning Code, Section 101.1. (Agenda information relating to this matter will be available for public review on Friday, June 27, 2014.) In accordance with San Francisco Ad-ministrative Code, Section 67.7-1, per-sons who are unable to attend the hear-ings of these matters may submit writ-ten comments prior to the time the hear-ings on these matters may submit writ-ten comments prior to the time the hear-ings beign. These comments will be made spart of the official public records in these matters, and shall be brought to the attention of the members of the Commitee. Written comments should be addressed to Angela Calvillo, Clerk of the Board, Room 244, City Hall, 1 Dr. Cantton Goodlett Place, San Francisco, CA 94102. Information relating to these matters are available in the Office of the Clerk of the Board. Angela Calvillo, Clerk of the Board.

south, including the properties fronting Bayshore Boulevard from Arleta Avenue to the San Francisco/San Mateo County

2813

Miller, Alisa

То:	Miller, Alisa
Subject:	HEARING NOTICE: SF Board of Supervisors - Schlage Lock Project
Attachments:	SchlageNotice.pdf

NOTICE IS HEREBY GIVEN THAT the Board of Supervisors will hold two public hearings to consider the following proposals and said public hearings will be held as follows, at which time all interested parties may attend and be heard:

PROJECT: SCHLAGE LOCK PROJECT / SCHLAGE LOCK SPECIAL USE DISTRICT / VISITACION VALLEY, VISITACION DEVELOPMENT, LLC

GOVERNMENT AUDIT AND OVERSIGHT COMMITTEE

Date: Thursday, June 26, 2014 Time: 10:30 a.m.

Location: Committee Room 263, located at City Hall, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA

LAND USE AND ECONOMIC DEVELOPMENT COMMITTEE

Date:Monday, June 30, 2014Time:1:30 p.m.Location:Committee Room 263, located at City Hall, 1 Dr. Carlton B. Goodlett Place, San Francisco, CA

Please review the attached hearing notice for specifics and details on both of the Committee hearings on matters related to the Schlage Lock project.

Alísa Míller

Assistant Clerk San Francisco Board of Supervisors 1 Dr. Carlton B. Goodlett Place, Room 244 San Francisco, CA 94102 415.554.4447 direct | 415.554.5163 fax alisa.miller@sfgov.org

Click <u>HERE</u> to complete a Board of Supervisors Customer Service Satisfaction form.

Disclosures: Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information provided will not be redacted. Members of the public are not required to provide personal identifying information when they communicate with the Board of Supervisors and its committees. All written or oral communications that members of the public submit to the Clerk's Office regarding pending legislation or hearings will be made available to all members of the public for inspection and copying. The Clerk's Office does not redact any information from these submissions. This means that personal information—including names, phone numbers, addresses and similar information that a member of the public elects to submit to the Board and its committees—may appear on the Board of Supervisors website or in other public documents that members of the public may inspect or copy.

SCHLAGE LOCK PROJECT / SCHLade LOCK SPECIAL USE DISTRICT VISITACION VALLEY, VISITACION DEVELOPMENT, LLC HEARING NOTICE LIST (SENT BY EMAIL)

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/lychael	Henry	Retail West Inc.	· · · ·			1	mhenry@retall westinc.com			
haren	Hewitt		1099 Sunnydale Ave	SAN FRANCISCO	CA	94134	sharenhewitt@ ;aol.com	}	4155877481	4153333017
rish	Holloway :	F	390 Teddy Avenue	San Francisco	CA	94134	tricia_holloway @yahoo.com	415-467-1991		•
teven .	Huang	•	150 Executive Park Way Blvd., #4200	SAN FRANCISCO	CA	94134-3309	shuang@univer salparagoncorp. [com			,
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hris & Martha	Jimenez		480 Campbell Ave.	SAN FRANCISCO	CA	94134	encontrados@e arthlink.net	; ; ;		
enny	Johnson	• .	P.O. Box 3	Fairfax	:CA	94930	kenny@thesacr edspace.org		· · ·	
arry	Jones		1512 Sunnydale Ave	SAN FRANCISCO	' CA	94103	iljones@vvcdc.o		1 ~!~	4157244679
ndrew	Kang		-515 Delta Street	San Francsico	CA	94134	drewkang@gmá 11.com		• •	

SCHLAGE LOCK PROJECT / SCHLACT LOCK SPECIAL USE DISTRICT VISITACION VALLEY, VISITACION DEVELOPMENT, LLC HEARING NOTICE LIST (SENT BY EMAIL)

First Name	: dle N	a Last Name	Organization Name	Street Street	City	Resident State	Resident Zlp Cod	Email Address	Work Number	Home Number	Fax Number	Cell Number
Reza		Khoshnevisan	SIA Consulting Corporation	•	San Francisco	CA	941032712	reza@slaconsul t.com				•
Emlie	•	Kishek		1145 Palomar Drive	Redwood City	CA	94062	emile@alphares toration.com				
Emile		Kishek	· … ·	1145 Palomar Drive	Redwood City	са	·94062	emile@alphares			••••• • •	••• • • •
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Michelle		LaFlue	Visitacion Valley Boom	531 Orizaba Street	San Francisco	CA	.94132	ahoo.com mlaflue@aol.co	415-587-8683	415-333-7833		415-309-3673
Kenny		: Lam	· · · · ·	3773 San Bruno Avenue	San Francsico	CA	94134	m lamdu@yahoo. icom			••••••••••••••••••••••••••••••••••••••	
Virginia .	:	Lasky	DTSC	700 Heinz Avenue, Ste. 200	Berkeley	CA	947.10	vlasky@dtsc.ca. gov	· · · · · · · ·			
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Michael	Xlan	.Zhang	364 5th Avenue	San Francisco C/	4		imichaelcheung_ 13@hotmall.co 'm			

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	ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
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	Nevin Construction	1001 GIRARD STREET	San Francisco, CA 94134
	Amptrak Electrical	1026 GIRARD STREET	San Francisco, CA 94134
	Nguyens Gardening	1047 VISITACION AVENUE	San Francisco, CA 94134
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	Visitacion Valley Laundry	108 LELAND AVENUE	San Francisco, CA 94134
	Thutmose Temple Inc	111 RAYMOND AVENUE	San Francisco, CA 94134
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	Hong Carpet	1128 GIRARD STREET	San Francisco, CA 94134
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	TT Ms Carpet	139 CORA STREET	San Francisco, CA 94134
	Chadwick Roofing Specialists	144 PEABODY STREET	San Francisco, CA 94134
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	Trading In Touch Co	1497 HOLYOKE STREET	San Francisco, CA 94134
	Leland Avenue Cleaners	151 LELAND AVENUE	San Francisco, CA 94134
	G C Electric	161 CORA STREET	San Francisco, CA 94134
	Little Quiapo Bake Shop	169 LELAND AVENUE	San Francisco, CA 94134
	Visitacion Valley Neighbor	169 TALBERT STREET	San Francisco, CA 94134
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<u> </u>	Leland Avenue LLC	170 SCHWERIN STREET	San Francisco, CA 94134
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	Visitacion Valley Neighbor		
<u> </u>	Urban Ecology, Inc.	18 BARTOL STREET	San Francisco, CA 94133-4501
	Mothers Organizing Mothers ,	2 TALBERT STREET	San Francisco, CA 94134
<u> </u>	American Tree Trimmers	2 TEDDY AVENUE	San Francisco, CA 94134
	Detail Ironworks	200 ORDWAY STREET	San Francisco, CA 94134
	Beem Construction	200 TEDDY AVENUE	San Francisco, CA 94134
	Medallion Liquors Distribution	2157 BAY SHORE BLVD.	San Francisco, CA 94134
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	Monumental Records	235 HESTER AVENUE	San Francisco, CA 94134
	GL Bay Construction Co	238 LELAND AVENUE	San Francisco, CA 94134
	K C Associates Inc	239 PENINSULA AVENUE	San Francisco, CA 94134
	St. James Presbyterian Church	240 LELAND AVENUE	San Francisco, CA 94134
,	RM Construction & Remodel	243 NUEVA AVENUE	San Francisco, CA 94134
	Angel Dental Lab	244 WHEELER AVENUE	San Francisco, CA 94134
	Amoroso/Holman Design Group	251 TOCOLOMA AVENUE	San Francisco, CA 94134
	Tiffanys Cafe	265 RAYMOND AVENUE	San Francisco, CA 94134
	Visitacion Valley Neighbor	268 LELAND AVENUE	San Francisco, CA 94134
	Sams Plumbing & Heating	290 TEDDY AVENUE	San Francisco, CA 94134
	Stainmasters Carpet & Janitorial	30 REY STREET	San Francisco, CA 94134
	Carson International Trade	301 PENINSULA AVENUE	San Francisco, CA 94134
	Athena Electrical Costr Co	33 BISHOP STREET	San Francisco, CA 94134
	Evan Vending	345 MANSELL STREET	San Francisco, CA 94134
	Adams Enterprises	347 ARLETA AVENUE	San Francisco, CA 94134
	Phase-Temp Inc	35 RAYMOND AVENUE	San Francisco, CA 94134
· · · · · · · · · · · · · · · · · · ·	K&D Maintenance	354 PENINSULA AVENUE	San Francisco, CA 94134
	Greater Prosperity Baptist	3560 SAN BRUNO AVENUE	San Francisco, CA 94134
	Tammies Hair Design	3564 SAN BRUNO AVENUE	San Francisco, CA 94134
	N E C Investment Corporation	3600 SAN BRUNO AVENUE	San Francisco, CA 94134
	Yuens Construction Co	366 ARLETA AVENUE	San Francisco, CA 94134
	Albert Kuan DDS	37 LELAND AVENUE	San Francisco, CA 94134
	Excalibur Luxury Trnsp	3970 SAN BRUNO AVENUE	San Francisco, CA 94134
	BCW Construction & Maint	42 CAMPBELL AVENUE	San Francisco, CA 94134
	American Indian Baptist Church	422 LELAND AVENUE	San Francisco, CA 94134
	Metro Cab	437 PENINSULA AVENUE	San Francisco, CA 94134
	SM Contracting Co	44 TOMASO CT	San Francisco, CA 94134
	Hubbard Lorea	457 WHEELER AVENUE	San Francisco, CA 94134
	Royal Pacific Mortgage	46 LELAND AVENUE	San Francisco, CA 94134
	BKH Income Tax & Book keeping	483 SUNNYDALE AVENUE	San Francisco, CA 94134
		494 CAMPBELL AVENUE	San Francisco, CA 94134
	W&V Paschals		San Francisco, CA 94134
	Nancy Kim Hahoang	50 LELAND AVENUE	
	Jins Market	526 CAMPBELL AVENUE	San Francisco, CA 94134
	Youngs Cafe	543 CAMPBELL AVENUE	San Francisco, CA 94134
	Pelayo Trucking Inc	551 CAMPBELL AVENUE	San Francisco, CA 94134
	Visitacion Valley Neighbor	581 SAWYER STREET	San Francisco, CA 94134
	May May Beauty Salon	60 LELAND AVENUE	San Francisco, CA 94134
	Hons Trading Co	63 TUCKER AVENUE	San Francisco, CA 94134
	BAM Properties	66 POTRERO AVENUE	San Francisco, CA 94103
		LCO LELAND AVENUE	IS F CA DAIDA
	United States Postal Service	68 LELAND AVENUE	San Francisco, CA 94134
		. 6810 HILLSDALE COURT	Indianapolis, IN 46250
	United States Postal Service	6810 HILLSDALE COURT 691 CAMPBELL AVENUE	Indianapolis, IN 46250 San Francisco, CA 94134
	United States Postal Service Schlage Lock Company	. 6810 HILLSDALE COURT	Indianapolis, IN 46250

NAME	ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
	P L Sewing Co 2	78 LELAND AVENUE	San Francisco, CA 94134
	Leon Tchangs Produce	781 DELTA STREET	San Francisco, CA 94134
·	Our Lady of Visitation	785 SUNNYDALE AVENUE	San Francisco, CA 94134
	Adason Computer	8 LOIS LANE	San Francisco, CA 94134
	Smith Family Living Trust	807 MARY JANE AVENUE	Patterson, CA 95363
	City Wash International	83 LELAND AVENUE	San Francisco, CA 94134
- <u></u>	Delbianco Tile	88 MILL STREET	San Francisco, CA 94134
			154111141101500, 01 54154
· · · · · · · · · · · · · · · · · · ·	Phoenix Electric Company	90 TEDDY AVENUE	San Francisco, CA 94134
	Visitacion Valley Neighbor	92 NUEVA AVENUE	San Francisco, CA 94134
· · · · · · · · · · · · · · · · · · ·	C W Bullding Maintenance	927 SUNNYDALE AVENUE	San Francisco, CA 94134
	Sophisticated Brush	948 BRUSSELS STREET	San Francisco, CA 94134
	Mark T Voelker.Plumbing	99 ARLETA AVENUE	San Francisco, CA 94134
	The Southland Corporation	P.O. BOX 711	Dallas, TX 75221
ADIEL M & REMEDIOS B WRITER RE		1257 TURQUOISE DR	HERCULES CA 94547
ADIEL M & REMEDIOS B WRITER REVOC	· · ·	1257 TURQUOISE DR	HERCULES, CA 94547
Agus Exsan		963 FARRIER PLACE	Daly Ciity, CA 94014
Ai Feng Zhen	· · · · · · · · · · · · · · · · · · ·	176 ROLPH STREET	San Francisco, CA 94112
Aivie Lee Willkom		3 VELASCO AVENUE	Daly City, CA 94014
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Al Bucchianeri	· · · · · · · · · · · · · · · · · · ·	1229 VISITACION AVE	San Francisco, CA 94134
Al Dixon		455 MARKET STREET, 6TH FLOOR	San Francisco, CA 94105
ALAN K L & ADRIENNE B SCROGGLE REV TRU		536 10TH AV	SAN FRANCISCO, CA 94118
Albert Jung	Jung Albert K S& Ng-Jun Bes	P.O. BOX 533	Kentfield, CA 94914
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Alek Felstiner		209 GOLDEN GATE AVENUE	San Francsico, CA 94102
Alex Ming		301 CAMPBELL AVENUE	San Francisco, CA 94134
Alex Obgrio		525 ARGONAUT	San Francisco, CA 94134
Alex Yuen		41 ALPHA STREET	San Francisco, CA 94134
ALFEO & PAOLA SILVESTRI LIV TR		149 S LINDEN AVE	SO SAN FRANCISCO, CA 94080
ALFEO & PAOLA SILVESTRI LVG TRUST		2635 BAYSHORE BLVD	SAN FRANCISCO, CA 94134
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Alice Smith		50 RAYMOND AVENUE	San Francisco, CA 94134
Allison Lum	Bernal Heights Neighborhood Center	515 CORTLAND AVENUE	San Francisco, CA 94124
Alma & Chris Taylor	<u>. </u>	381 WILDE AVENUE	San Francisco, CA 94134
ALONZO FAMILY TRUST		765 VIENNA ST	SAN FRANCISCO CA 94112
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		1836 SUNNYDALE	SAN FRANCISCO " CA 94103
Angelo Kyer		15 TALBERT STREET	
Angie Bordinneu			San Francisco, CA 94134
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Anita Bellochi		318 TEDDY AVENUE	San Francisco, CA 94134
Anita Margrill		672 SHOTWELL	San Francisco, CA 94134
Anita Weindorf		851 BOWDOIN STREET	San Francisco, CA 94134
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	- <u>+</u>	219 WHEELER AVENUE	San Francisco, CA 94134
An-Yi Yu	Mayima Trucking	175 PEABODY STREET	
Arcadia Maximo	Maximo Trucking		San Francisco, CA 94134
Arthur Morris	-	278 HESTER AVENUE	San Francisco, CA 94134
Artina Lim		1390 MARKET STREET, SUITE 900	San Francisco, CA 94102
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At Hua Jiang		134 NUEVA AVENUE	San Francisco, CA 94134
AYONAYON HERMENEGILDA N & AYON		122 WORBLER LN	BRISBANE CA 94005
BANK OF AMERICA NA		101 N TRYON ST	CHARLOTTE, NC 28255
Bao Qiong Chen		379 TEDDY AVENUE	San Francisco, CA 94134
Bao Shi Zhen	· · · · · · · · · · · · · · · · · · ·	335 WHEELER AVE.	San Francisco, CA 94134
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		45 MILL STREET	San Francisco, CA 94134
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Barry Thomton			SAN FRANCISCO, CA 94133
Barry Thomton BASILE RICHARD		234 FRANCISCO ST	SAN FRANCISCO, CA 94133
Barry Thomton BASILE RICHARD SASILE ROBERT		234 FRANCISCO ST 234 FRANCISCO ST	SAN FRANCISCO, CA 94133
Barry Thornton BASILE RICHARD 3ASILE ROBERT ASILE TONY		234 FRANCISCO ST 234 FRANCISCO ST 834 FRANCISCO ST	SAN FRANCISCO, CA 94133 SAN FRANCISCO, CA 94133
Barry Thornton BASILE RICHARD SASILE ROBERT ASILE TONY Bauling Lo		234 FRANCISCO ST 234 FRANCISCO ST 834 FRANCISCO ST 1364 HAMPSHIRE STREET	SAN FRANCISCO, CA 94133 SAN FRANCISCO, CA 94133 San Francisco, CA 94110
Barry Thornton BASILE RICHARD 3ASILE ROBERT ASILE TONY		234 FRANCISCO ST 234 FRANCISCO ST 834 FRANCISCO ST 1364 HAMPSHIRE STREET 2079 ADMIRAL PL	SAN FRANCISCO, CA 94133 SAN FRANCISCO, CA 94133 San Francisco, CA 94110 SAN JOSE CA 95133
Barry Thornton BASILE RICHARD SASILE ROBERT ASILE TONY Bauling Lo		234 FRANCISCO ST 234 FRANCISCO ST 834 FRANCISCO ST 1364 HAMPSHIRE STREET 2079 ADMIRAL PL 549 VISITATION AVENUE	SAN FRANCISCO, CA 94133 SAN FRANCISCO, CA 94133 San Francisco, CA 94110 SAN JOSE CA 95133 San Francisco, CA 94134
Barry Thomton BASILE RICHARD SASILE ROBERT ASILE TONY Bauling Lo BAYPOINT PROPERTIES LLC		234 FRANCISCO ST 234 FRANCISCO ST 834 FRANCISCO ST 1364 HAMPSHIRE STREET 2079 ADMIRAL PL	SAN FRANCISCO, CA 94133 SAN FRANCISCO, CA 94133 San Francisco, CA 94110 SAN JOSE CA 95133

2821

NANAE	OPCANIZATION	ADDRESS	CITY STATE ZIP CODE
NAME Betty Edwards	ORGANIZATION	608 CAMPBELL AVENUE	San Francisco, CA 94134
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Betty Wilson	Sall Platicisco P.L Viz Valley Bratici	251 ARGONAUT AVE.	San Francisco, CA 94134
		43 RAYMOND AVENUE	San Francisco, CA 94134
Beyen Awyeung Bill Lee		72 GILLETTE AVE	San Francisco, CA 94154
Bill Sable		390 WILDE AVENUE	San Francisco, CA 94134
Bill Threadgill	El Dorado Betterment Council	1100 GOETTINGEN STREET	San Francisco, CA 94134
Bill Treddway		9 TIOGA AVENUE	San Francisco, CA 94134
Bill Wilson		71 DEL CASA	San Francisco, CA 94941
Bin Ou Wei	_ 	61 RAYMOND AVENUE	
Blancett Reynolds		327 WHEELER AVENUE	San Francisco, CA 94134
Bob & Henrietta Bariuan		290 WHEELER	San Francisco, CA 94134
Bob Henderson		718 OLMSTEAD STREET	San Francisco, CA 94134
Bob Otsuka	- 	640 BRANNAN STREET	San Francisco, CA 94134
Bobby Denes		601 CAMPBELL AVENUE	San Francisco, CA 94134
Bobby Jackson		83 GARRISON STREET	San Francisco, CA 94134
BOCLUCY	· · · · · · · · · · · · · · · · · · ·	520 WOODSIDE CT	S.SAN FRANCISCO, CA 94080
Bonnie Bridges	boor bridges architecture	1686 15TH STREET	San Francisco, CA 94103
Bonnie Ko	North East Medical Services	1520 STOCKTON STREET	San Francisco, CA 94134
Brad Drda	San Francisco Recycling & Disposal, Inc.	501 TUNNEL AVENUE	San Francisco, CA 94134
Bran Ma	U. black front in the	445 VISITACION AVE	San Francsico, CA 94134
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Brenda Lopez		2000 CRYSTAL SPRINGS ROAD APT 612	San Bruno, CA 94066-4629
Brett Stephens	· · · · · · · · · · · · · · · · · · ·	256 TALBERT STREET	San Francsico, CA 94134
Brian Zhou		98 RAYMOND AVENUE	San Francisco, CA 94134
Bruce Werner		59 TUCKER	San Francisco, CA 94134
BRUGNOLI GEORGETTE		60 RACINE LN	SAN FRANCISCO, CA 94134
Bưu Tran		625 VISITACION AVENUE	San Francisco, CA 94134
BYRNES PROPERTIES LLC	· · · · · · · · · · · · · · · · · · ·	19 VISTA VERDE CT	SAN FRANCISCO CA 94131
Cal Mei Yu		1127 SILLIMAN STREET	San Francisco, CA 94134
Camilla	Visitacion Valley Neighbor	71 CORA STREET	San Francisco, CA 94134
Can Hua & Mei Na Situ		153 LELAND AVENUE	San Francisco, CA 94134
Candice Keller	· · · · · · · · · · · · · · · · · · ·	471 BOLLING CIRCLE	Novato, CA 94949-4548
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Carla Visser		P.O. BOX 34395	San Francisco, CA 94134
Carol Lee-Tung		746 41ST. AVENUE	San Francisco, CA 94121
Casey Allen		204 TOCOLOMA AVENUE	San Francisco, CA 94134
Cathy Kline		215 WEST PORTAL	San Francisco, CA 94132
Celeste Johnson		110 BLANKEN AVENUE	San Francisco, CA 94134
Cfan Sim Mei		424 SAWYER STREET	San Francisco, CA 94134
CHAI SAM Y		2175 BAYSHORE BLVD	SAN FRANCISCO, CA 94134
Chana Kennedy	Community Center for Youth & Adults	450 RAYMOND AVENUE, ROOM 101	San Francisco, CA 94134
Chana Sourivong	Senior Active Network	965 MISSION STREET, #705	San Francisco, CA 94103
Chang Ci Li		2518 SAN BRUNO AVENUE APT. #1	San Francisco, CA 94134
Charles Yu	San Francisco Dept. of Public Works	30 VAN NESS AVENUE, 5TH FLOOR	San Francisco, CA 94102
Charlie & Mabel Seto	APACC	2440 BAYSHORE BLVD., #1	San Francisco, CA 94134
CHAU BRIAN W	· · · · · · · · · · · · · · · · · · ·	2428 BAY SHORE #2	SAN FRANCISCO CA 94134
CHEN BING YAN		32 LELAND AVE	SAN FRANCISCO, CA 94134
CHEN BOYE		2158 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
CHEN GENG XIN KEVIN	······································	263 TUNNEL AVE	SAN FRANCISCO, CA 94134
CHEN JIN YE	· · · · · · · · · · · · · · · · · · ·	263 TUNNEL AVE	SAN FRANCISCO, CA 94134
CHEN JOANNE		263 TUNNEL AVE	SAN FRANCISCO, CA 94134
CHEN.PEI DANG	· · · · · · · · · · · · · · · · · · ·	263 TUNNEL AVE	SAN FRANCISCO, CA 94134
Chen Xiu Li		181 RAYMOND AVENUE	San Francisco, CA 94134
Chen Yue Ling		361 RAYMOND AVENUE	San Francisco, CA 94134
CHEN ZI SEK		2434 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
CHEONG FONG CHOK		39 DESMOND ST	SAN FRANCISCO, CA 94134
Chester Chan	<u></u>	58 TIOGA AVENUE	San Francisco, CA 94134
Chester Lei		113 GILLETTE AVENUE	San Francisco, CA 94134
Chester Palesoo	Samoan Community Develop. Ctr.	2055,SUNNYDALE AVENUE	San Francisco, CA 94134
Cheung Leung Ping	· · · · · · · · · · · · · · · · · · ·	375 ELLINGTON AVENUE	San Francisco, CA 94134
Chew Foo & Hsin Mzei Wong		1416 SUNNYDALE AVENUE	San Francisco, CA 94134
Chi Chang Liao		1655 SUNNYDALE AVE	San Francisco, CA 94134-2627
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Chi Wah Tsui		1 CHURCH STREET APT. #332	San Francisco, CA 94114
Ching Wa Yip	-	500 RAYMOND AVENUE #312	San Francisco, CA 94134
CHOW YING K & SIU MEI	· · · · · · · · · · · · · · · · · · ·	2323 CLIPPER ST	SAN MATEO, CA 94403
		1447 LEIAND AVENUE	San Francisco, CA 94134
Choy Ng	Choy Tsiu Wan Ng	117 LELAND AVENUE	
Choy Ng Chris & Cruz Santiago	Choy Tsiu Wan Ng Visitacion Valley PA	34 BRITTON STREET	San Francisco, CA 94134
		34 BRITTON STREET 480 CAMPBELL AVE.	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94134
Chris & Cruz Santiago		34 BRITTON STREET 480 CAMPBELL AVE. 1360 GOETTINGEN	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94134 San Francisco, CA 94134
Chris & Cruz Santiago Chris & Martha Jimenez		34 BRITTON STREET 480 CAMPBELL AVE. 1360 GOETTINGEN 166 TIOGA AVENUE	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134
Chris & Cruz Santiago Chris & Martha Jimenez Chris Barnett	Visitacion Valley PA	34 BRITTON STREET 480 CAMPBELL AVE. 1360 GOETTINGEN 166 TIOGA AVENUE 530 BARTETT STREET	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 San Francsico, CA 94110
Chris & Cruz Santiago Chris & Martha Jimenez Chris Barnett Chris Daquinez	Visitacion Valley PA	34 BRITTON STREET 480 CAMPBELL AVE. 1360 GOETTINGEN 166 TIOGA AVENUE	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134

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	ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
Christina Galvez	ļ	327 ARLETA AVENUE	San Francisco, CA 94134
Christina Henry		254 RAYMOND AVENUE	San Francisco, CA 94134
Christina Wong	Chinese for Affirmative Action	523 PARIS STREET	San Francisco, CA 94112 San Francisco, CA 94108
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Chu Guen Cheong & Sai Mui Lam		833 RUTLAND STREET	San Francisco, CA 94134
Chu Hon Lau		235 WHEELER AVENUE	San Francisco, CA 94134
Chuanze Luo		500 RAYMOND AVENUE #326	San Francisco, CA 94134
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Current Resident		941 RUTLAND STREET	San Francisco, CA 94134
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Cynthia Yip		100 TUCKER AVENUE	San Francisco, CA 94134
Da Feng		255 HAHN STREET	San Francisco, CA 94134
a Xing Lin		100 REY STREET	San Francisco, CA 94134
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Danelia Casco		4045 MISSION STREET	San Francisco, CA 94134
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Danila Gonzalez		1249 BRUSSELS STREET	San Francisco, CA 94134
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David Leung		323 WILDE AVENUE	San Francisco, CA 94134
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David Trinh			San Francisco, CA 94134
Deanna & Dave Mitchell			San Francisco, CA 94134 San Francisco, CA 94134
			SAN FRANCISCO, CA 941342440
DEGUZMAN TRISTAN R & FLAVIO FLORA	<u> </u>		San Francisco, CA 94134
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Dennis & Jeannette Hill		273 TEDDY AVENUE	San Francisco, CA 94134
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Dian Lee		156 RAYMOND STREET 250 Talbert Street	San Francisco, CA 94134 San Francisco, CA 94134
Diana Chu		280 REY STREET	San Francisco, CA 94134 San Francisco, CA 94134
Diane Palmer	······		San Francisco, CA 94134
Displa		146 TUCKER AVENUE	San Francisco, CA 94134
			San Francisco, CA 94107-2633
vie Cotros	· · ·	713 SAN BRUNO AVE	541111416660, 04 54107-2035
vie Cotros .na Babiera		713 SAN BRUNO AVE	San Francisco, CA 94134
vie Cotros ina Babiera vominic Nguyen			
vie Cotros .na Babiera		301 TOCOLOMA AVENUE	San Francisco, CA 94134
.na Babiera Jominic Nguyen Don Horanry	Children's Council of SF	301 TOCOLOMA AVENUE 84 KELLOCH 180 LELAND AVENUE 445 CHURCH STREET	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94103 San Francisco, CA 94134 San Francisco, CA 94114
vie Cotros .na Babiera .cominic Nguyen Don Horanry Donald Weijian Wong	Children's Council of SF	301 TOCOLOMA AVENUE 84 KELLOCH 180 LELAND AVENUE	San Francisco, CA 94134 SAN FRANCISCO ,, CA 94103 San Francisco, CA 94134

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DUONG VO	City conege of S.r SE campus	90 DENSLOWE DR	SAN FRANCISCO, CA 94132
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Ed & Val Keough		3030 INGALLS STREET	San Francisco, CA 94124
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Edith Epps		P.O. Box 34187	SAN FRANCISCO CA 94134
Edmund Wong		185 TEDDY AVENUE	San Francisco, CA 94134
Edna Auslund	· · · · · · · · · · · · · · · · · · ·	179 ARLETA AVENUE	San Francisco, CA 94134
Edna Norrell		48 GILLETTE AVENUE	San Francisco, CA 94134
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Enstine Chester		137 BROOKDALE	San Francsico, CA 94134
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Erika Matos		2 SPARTA STREET, #A	San Francsico, CA 94134
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Emestine Brown		32 BURR AVENUE	. San Francisco, CA 94134
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Eva Shephard		35 HERITAGE	San-Francisco, CA 94134
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Feliz	Visitacion Valley Neighbor	17 REY STREET	San Francisco, CA 94134
Feng Li Li .		159 TUNNEL AVENUE	San Francisco, CA 94134
Feng-Bao Wei	•	18 MACDONALD AVENUE	Daly City, CA 94104
Feng-Jun Ouyang		95 ARLETA AVENUE	San Francisco, CA 94134
Fenj Fen Lei		386 ÚSBON STREET	San Francisco, CA 94112
Feny Jin Tan		3901 SAN BRUNO AVENUE	San Francisco, CA 94134
Fernando V. Sayo		580 GOETTINGEN STREET	San Francisco, CA 94112
Florence Pentherer		22 TIDGA AVENUE	San Francisco, CA 94134
Fook Hune		273 SANTOS STREET	San Francisco, CA 94134
FOPPIANO ANGELO & ANN M REV TR		131 DESMOND ST	SAN FRANCISCO, CA 94134
Fr. John Jimenez SFOP		655 SUNNYDALE	San Francisco, CA 94134
Fran Martin		186 ARLETA AVENUE	San Francisco, CA 94134
Frances Jung		120 BLANKEN AVENUE	Sań Francisco, CA 94 <u>13</u> 4
Francisco Da Costa		4909 THIRD STREET	SAN FRANCISCO " CA 94124
Francisco Zandro		1753 GENEVA AVENUE	San Francisco, CA 94134
Francisco/Katherin Teixeira		89 TIOGA AVENUE	San Francisco, CA 94134
Franco Mancini	FOMP	945 WOOLSEY STREET	San Francisco, CA 94134
Francois & Brigid Hedouin		230 TOCOLOMA AVENUE	San Francisco, CA 94134
Frank Lee	San Francisco Dept. of Public Works	1680 MISSION STREET	San Francisco, CA 94103
Frank Mah	Wu Yee Children's Services	831 BROADWAY STREET	San Francisco, CA 94133
Fred & Lelita St. Ana		33 TEDDY AVENUE	San Francisco, CA 94134
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Fung Ming Lam		65 RAYMOND AVENUE	San Francisco, CA 94134
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HANNAWALT LINDA		2189 BAY SHORE BLVD #301 2189 BAYSHORE BLVD #301	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
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HARRY S KWONG REVOCABLE TRUST		2174 BAYSHORE BLVD	SAN FRANCISCO, CA 94134
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skip James	CAC	136 GARRISON AVENUE	San Francisco, CA 94134
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Jorge & Evelyn Portillo		115 BLANKEN AVENUE	San Francisco, CA 94134
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Jose V. Aguilar	<u> · </u>		San Francisco, CA 94134-3194
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		289 HESTER AVE	San Francisco, CA 94134
Judy Moran		289 HESTER AVE 1153 GOETTINGEN STREET	San Francisco, CA 94134
Judy Moran Judy Wang		289 HESTER AVE 1153 GOETTINGEN STREET 225 TOCOLOMA AVENUE	San Francisco, CA 94134 San Francisco, CA 94134
Judy Moran Judy Wang June Zhui		289 HESTER AVE 1153 GOETTINGEN STREET 225 TOCOLOMA AVENUE	San Francisco, CA 94134
Judy Moran Judy Wang June Zhui Justina To		289 HESTER AVE 1153 GOETTINGEN STREET 225 TOCOLOMA AVENUE 43 LOEHR	San Francisco, CA 94134 San Francisco, CA 94134
Judy Moran Judy Wang June Zhui Justina To K Wong		289 HESTER AVE 1153 GOETTINGEN STREET 225 TOCOLOMA AVENUE 43 LOEHR 540 BLANKEN AVENUE	San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134

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LEUNG YIU FAI 2428 BAY SHORE BLVD #9 SAN FRANCISCO CA 94134 LI BIZHU 2158 BAY SHORE BLVD SAN FRANCISCO, CA 94134 LI DISHENG 2428 BAY SHORE BLVD UNIT 7 SAN FRANCISCO CA 94134 LI Gang 355 ARLETA AVENUE San Francisco, CA 94134 LI HAI HONG 106 LATHROP AVE SAN FRANCISCO, CA 94134 LI Jin Ying 643 VISITACION AVENUE San Francisco, CA 94134				
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Li Jin Ying 643 VISITACION AVENUE San Francisco, CA 94134	Li Gang			
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Li Juan Chen Job WILDE STKEET Jan Francisco, CA 94134		· · · · · · · · · · · · · · · · · · ·		
	Lu Juan Chen	1		3411 FLANCISCO, CA 94134

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LI LAN FANG	ORGANIZATION		CITY STATE ZIP CODE
LI LAN FANG		2428 BAY SHORE BLVD UNIT 10 2428 BAY SHORE BLVD UNIT 10	SAN FRANCISCO, CA 941342902 SAN FRANCISCO CA 94134
LI MEIHONG	· · · · · · · · · · · · · · · · · · ·	22-24 ARLETA AVE	SAN FRANCISCO CA 94134
Li Ping	· · · · · · · · · · · · · · · · · · ·	562 CAMPBELL AVENUE	San Francisco, CA 94134
Li Ping		502 Campbell	San Francisco, CA 94134
LI QIAN BI HU		106 LATHROP AVE	SAN FRANCISCO, CA 94134
LI WEIKUN		22-24 ARLETA AVE	SAN FRANCISCO, CA 94134
LI YUAN SHUN & MIAO YING		2428 BAY SHORE BLVD #8	SAN FRANCISCO, CA 94134
Li Zhang		22 RAYMOND AVENUE	San Francisco, CA 94134
LIANG BING JU & CHENG PEI XING		1242 GIRARD STREET	SAN FRANCISCO, CA 94134
LIANG KO FONG KU	· · · · · · · · · · · · · · · · · · ·	439 WHEELER AVE	SAN FRANCISCO, CA 94134
LIANG YI SHENG & GUAN LI-YU		9 TEDDY AVE	SAN FRANCISCO, CA 94134
Liau Gao Zeng		34 SCHWERIN STREET	San Francisco, CA 94134
Lilibeth Partesa Lilie Hunter		174 TIOGA AVENUE	San Francisco, CA 94134
	·	233 BAY RIDGE DR	Oakland,, CA 94602
ULLY YAM REVOCABLE LVG TR		3801 24TH STREET	DALY CITY, CA 94014 SAN FRANCISCO CA 94114
Lily Escandor		234 WILDE AVENUE	San Francisco, CA 94014
Lily Lo	North East Community Federal Credit Union	19 WALTER U. LUM PLACE	San Francisco, CA 94108
Lin Guo Wan		54 TIOGA AVENUE	San Francisco, CA 94134
Lina Oller		220 RAYMOND AVENUE	San Francsico, CA 94134
Linda McKay		241 TOCOLOMA AVENUE	San Francisco, CA 94134
Linda Silva		505 7TH STREET	San Francisco, CA 94103
Linda Yip	G&L Bakery & Restaurant	198 LELAND AVENUE	San Francisco, CA 94134
Lionel Trufant		71 WABASH TERRACE	San Francisco, CA 94134
Lisa Feldstein	·····	915 COLE #157	San Francisco, CA 94112
Lisa Mok		824 GOETTINGEN STREET	San Francisco, CA 94134
Liu Chang Shao		827 VELASCO AVENUE	San Francisco, CA 94134
LIU WILLIAM & ROSE JIANG	· · · · · · · · · · · · · · · · · · ·	191 DESMOND ST	SAN FRANCISCO, CA 94134
LO EDWARD YAN-CHEUNG & MEI L HO		26 ARLETA AVE	San Francisco, CA 94134 SAN FRANCISCO, CA 94134
Lopez Refugio	· · · ·	IS8 LELAND	San Francisco, CA 94134
Louie Zi Jing		160 TEDDY AVENUE	San Francisco, CA 94134
LOUIS R & JERI W PIETRELLI TRUST		21 SYCAMORE COURT	REDWOOD CITY, CA.94061
Lucy Ippolito		121 DESMOND	San Francisco, CA 94134
Lucy L Boc	Boc Lucy L Revocable Trust	520 WOODSIDE CT	So San Francisco, CA 94080
Lue Zhen Chen	· · · · · · · · · · · · · · · · · · ·	492 CAMPBELL-AVENUE	San Francisco, CA 94134
Luis Ching		37 ARLETA AVENUE	San Francisco, CA 94103
LUO RUN PING & FLORA		82 LOIS LANE	SAN FRANCISCO, CA 94134
M. Quong	<u></u>	136 TALBERT STREET	San Francisco, CA 94134
Ma Huan Han	s	1029 SUNNYDALE AVENUE	San Francisco, CA 94134
	· · · · · · · · · · · · · · · · · · ·	160 LELAND AVENUE	San Francisco, CA 94134
MACARI ALBERT TRUSTEE		1316 SUNNYDALE AVE 50 CALIFORNIA ST 24TH FL	SAN FRANCISCO CA 94134 BURLINGAME, CA 94011
MACOR INC		P.O. BOX 117933	BURLINGAME CA 94011
MACOR INC FEE TRIPLE A MACHINE	· · · · · · · · · · · · · · · · · · ·	50 CALIFORNIA ST #24TH FL	SAN FRANCISCO, CA 94111
MACOR INC FEE TRIPLE A MACHINE		160 PACIFIC AVE 200	SAN FRANCISCO CA 94111
Mae Swanbeck		708 RED LEAF COURT	Daly City, CA 94104
Malia Cohen		501 CRESCENT WAY #5410	San Francisco, CA 94134
MANA MARY ANN		964 UNION ST	SAN FRANCISCO CA 94133
Mana Wiltong		PO BOX 34442	San Francisco, CA 94134
Manching Wong		41 EXETER STREET	San Francisco, CA 94124
Manual/Yolanda Rodriguez		84 ERVINE STREET	San Francisco, CA 94134
Mao Yu Lan		338 ARLETA AVENUE	San Francisco, CA 94134
Mara Feeney	Mara Feeney and Associates	19 BEAVER STREET	San Francisco, CA 94134
Marciano Lim	· · · · · · · · · · · · · · · · · · ·		San Francisco, CA 94134 San Francisco, CA 94134
Margaret Chew MARGARET Y KWONG REVOCABLE TRUST			SAN FRANCISCO, CA 94134
Margaret Yee			San Francisco, CA 94134
Margaret 199 Maria Lopez	Busy Bee Day Care		San Francisco, CA 94134
MARIA MANA REVOC TR	·····		SAN FRANCISCO, CA 94133
Maria Salazar			San Francisco, CA 94134
Marian Zaouk			San Francisco, CA 94134
Marianne Bermudez		265 TOCOLOMA AVENUE	San Francisco, CA 94134
Mario Alicia Ferreyra			San Francisco, CA 94134
Marjorie Williams	SF Democratic Party		San Francisco, CA 94134
Marjory Di Trapani	·	900 E. STANLEY BLVD., UNIT 357	Livermore, CA 94550-4082
Mark Duran			San Francisco, CA 94134
Marlene Tran		· · · · · · · · · · · · · · · · · · ·	San Francisco, CA 94134
Marlene Tran & Winnie Tsang			San Francisco, CA 94134 San Francisco, CA 94134
s a			JB01 C 00 C 0 C 0 34 1 34
Marlon Toribis			
Martha Dominguez		23 TUCKER AVENUE	San Francisco, CA 94134
Martha Dominguez Martin Chen Chen	Martin Chen Chen	23 TUCKER AVENUE 854 BIRDHAVEN COURT	San Francisco, CA 94134 Lafayette, CA 94549
Martha Dominguez	Martin Chen Chen Korean First Presbyterian Church	23 TUCKER AVENUE 854 BIRDHAVEN COURT 333 TUNNEL AVENUE	San Francisco, CA 94134



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Mr. & Mrs. Joseph Fanucchi 1060 WAVERLY CT. Yuba City, CA 95991-6915 Mr. & Mrs. Noel Lim 233 PEABODY STREET San Francisco, CA 94134 Mr. & Ms. Shawn Smith 953 IELAND AVENUE San Francisco, CA 94134 Mu-Fen Liu 957 GIRARD STREET San Francisco, CA 94134 MUGNANI ELMO 234 FRANCISCO ST SAN FRANCISCO, CA 94133 Nancy Lacsnmana 230 HUMBOLDT ROAD Brisbone, CA 94005 Nanette Lim 231 PEABODY STREET San Francisco, CA 94134 Nathan Shapiro 376 WILDE AVENUE San Francisco, CA 94134 Nataro & Cedila Reyes 115 GRAFTON AVENUE San Francisco, CA 94134 Nataro & Cedila Reyes 115 GRAFTON AVENUE San Francisco, CA 94134 NG LUCKY L 2450 BAYSHORE BLVD #D SAN FRANCISCO CA 94134 NG LUCKY or Occupant 2450 BAYSHORE BLVD #D SAN FRANCISCO CA 94134 NG PHILIP 1638 GREAT HIGHWAY SAN FRANCISCO CA 94134 NG PHILIP 1638 GREAT HIGHWAY SAN FRANCISCO CA 94134 Ngan Jin Wong 282 LELAND AVENUE San Francisco, CA 94134 Ngan Jin Wong 282 LELAND AVENUE San Francisco, CA 94134 Nick Wolff 91 LELAND AVENUE San Francisco, CA 94134 Nick Wolff 91 LELAND AVENUE San Francisco, CA 94134 NUKITA INVESTMENTS				
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Mr. & Ms. Shawn Smith563 LEIAND AVENUESan Francisco, CA 94134MU-Fen Liu967 GIRARD STREETSan Francisco, CA 94134MUGNANI ELMO234 FRANCISCO STSAN FRANCISCO, CA 94133Nancy Lacsnmana230 HUMBOLDT ROADBrisbone, CA 94005Nanette Lim231 PEABODY STREETSan Francisco, CA 94134Nathan Shapiro376 WILDE AVENUESan Francisco, CA 94134Nathan Shapiro115 GRAFTON AVENUESan Francisco, CA 94134Nathan Shapiro115 GRAFTON AVENUESan Francisco, CA 94134Nathan Shapiro115 GRAFTON AVENUESan Francisco, CA 94134Nelson Eng135 GRAFTON AVENUESan Francisco, CA 94134NG LUCKY L2450 BAYSHORE BLVD #DSAN FRANCISCO, CA 94134NG LUCKY L2450 BAYSHORE BLVD #DSAN FRANCISCO CA 94134NG LUCKY or Occupant1638 GRAET HIGHWAYSAN FRANCISCO CA 94134NG PHILIP1638 GRAET HIGHWAYSAN FRANCISCO CA 94134Ngal Pol Gum448 GOETTINGEN STSan Francisco, CA 94134Ngan Jin Wong282 LELAND AVENUESan Francisco, CA 94134Nick WolffSan Francisco Municipal Transportation Agen150UTH VAN NESS AVENUENick WolffSan Francisco, CA 94134San Francisco, CA 94134Nicolas Loreto448 TOCOLOMA AVENUESan Francisco, CA 94134NUKITA INVESTMENTS LLC2633 OCEAN AVESAN FRANCISCO, CA 94134OCCUPANT0 RECYCLE RDSAN FRANCISCO, CA 94134OCCUPANT1 LATHROP AVESAN FRANCISCO, CA 94134				
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Ngan Jin Wong 282 LELAND AVENUE San Francisco, CA 94134 Nguyen Ha San Francisco Municipal Transportation Agent 1 SOUTH VAN NESS AVENUE San Francisco, CA 94103 Nick Wolff 91 LELAND AVE. SAN FRANCISCO, , CA 94134 Nicolas Loreto 448 TOCOLOMA AVENUE San Francisco, CA 94134 NUKITA INVESTMENTS LLC 2633 OCEAN AVE SAN FRANCISCO CA 94132 OCCUPANT 0 RECYCLE RD SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 LATHROP AVE SAN FRANCISCO, CA 94134				
Nguyen Ha San Francisco Municipal Transportation Agend 1 SOUTH VAN NESS AVENUE San Francisco, CA 94103 Nick Wolff 91 LELAND AVE. SAN FRANCISCO , CA 94134 Nicolas Loreto 448 TOCOLOMA AVENUE San Francisco, CA 94134 NUKITA INVESTMENTS LLC 2633 OCEAN AVE SAN FRANCISCO (CA 94132) OCCUPANT 0 RECYCLE RD SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134				
Nick Wolff 91 LELAND AVE. SAN FRANCISCO " CA 94134 Nicolas Loreto 448 TOCOLOMA AVENUE San Francisco, CA 94134 NUKITA INVESTMENTS LLC 2633 OCEAN AVE SAN FRANCISCO (CA 94132) OCCUPANT 0 RECYCLE RD SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134				
Nicolas Loreto 448 TOCOLOMA AVENUE San Francisco, CA 94134 NUKITA INVESTMENTS LLC 2633 OCEAN AVE SAN FRANCISCO CA 94132 OCCUPANT 0 RECYCLE RD SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 LATHROP AVE SAN FRANCISCO, CA 94134				
NUKITA INVESTMENTS LLC 2633 OCEAN AVE SAN FRANCISCO CA 94132 OCCUPANT 0 RECYCLE RD SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 LATHROP AVE SAN FRANCISCO, CA 94134				
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DECUPANT 1 BLANKEN AVE SAN FRANCISCO, CA 94134 OCCUPANT 1 LATHROP AVE SAN FRANCISCO, CA 94134				
OCCUPANT 1 LATHROP AVE SAN FRANCISCO, CA 94134				
OCCUPANT 100 BLANKEN AVE SAN FRANCISCO, CA 94134				

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NAME ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
OCCUPANT	101 BLANKEN AVE	SAN FRANCISCO, CA 94134
OCCUPANT	106 LATHROP AVE	SAN FRANCISCO, CA 94134
	109 BLANKEN AVE	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
OCCUPANT	112 LATHROP AVE	SAN FRANCISCO, CA 94134
OCCUPANT	115 BLANKEN AVE	SAN FRANCISCO, CA 94134
OCCUPANT	12 LATHROP AVE	SAN FRANCISCO, CA 94134
OCCUPANT	120 LATHROP AVE	SAN FRANCISCO, CA 94134
OCCUPANT	13 LELAND AVE	SAN FRANCISCO, CA 94134
OCCUPANT	15 BLANKEN AVE # 1	SAN FRANCISCO, CA 94134
OCCUPANT	15 BLANKEN AVE # 2	SAN FRANCISCO, CA 94134
OCCUPANT	15 BLANKEN AVE # A	SAN FRANCISCO, CA 94134
OCCUPANT	15 BLANKEN AVE # B	SAN FRANCISCO, CA 94134
OCCUPANT	16 LELAND AVE	SAN FRANCISCO, CA 94134
OCCUPANT	17 BLANKEN AVE	SAN FRANCISCO, CA 94134
OCCUPANT	180 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANTOCCUPANT	183 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT	187 TUNNEL AVE	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
OCCUPANT	215 TUNNEL AVE # 1	SAN FRANCISCO, CA 94134
OCCUPANT	215 TUNNEL AVE # 2	SAN FRANCISCO, CA 94134
OCCUPANT	215 TUNNEL AVE # 3	SAN FRANCISCO, CA 94134
OCEUPANT	2175 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2177 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2189 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2191 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	220 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT	2201 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	222 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT	227 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT OCCUPANT	23 DESMOND ST	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
OCCUPANT	239 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT	2408 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2412 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2416 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 1	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 10	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 11	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 12	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 2	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 3	SAN FRANCISCO, CA 94134
OCCOPANT	2420 BAY SHORE BLVD # 4	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 5	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 6	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 7	SAN FRANCISCO, CA 94134
OCCUPANT	2420 BAY SHORE BLVD # 9	SAN FRANCISCO, CA 94134
OCCUPANT	2422 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2424 BAY SHORE BLVD # 1	SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 1	SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 10	SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 11 .	SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 12	SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 2	SAN FRANCISCO, CA 94134
	2428 BAY SHORE BLVD # 3	SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 4	SAN FRANCISCO, CA 94134
	2428 BAY SHORE BLVD # 6	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
OCCUPANT	2428 BAY SHORE BLVD # 8	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
OCCUPANT	2436 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	2436 BAY SHORE BLVD # A	SAN FRANCISCO, CA 94134
OCCUPANT	2440 BAY SHORE BLVD # 2	SAN FRANCISCO, CA 94134
OCCUPANT	2444 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
DCCUPANT	2444 BAY SHORE BLVD 2445 BAY SHORE BLVD	SAN FRANCISCO, LA 94134 SAN FRANCISCO, CA 94134
	2445 BAY SHORE BLVD	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
DCCUPANT DCCUPANT OCCUPANT OCCUPANT OCCUPANT OCCUPANT OCCUPANT OCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
DCCUPANT DCCUPANT OCCUPANT DCCUPANT OCCUPANT DCCUPANT OCCUPANT DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE 2452 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE 2452 BAY SHORE BLVD 2454 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE 2452 BAY SHORE BLVD 2454 BAY SHORE BLVD 2458 BAY SHORE BLVD	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE 2452 BAY SHORE BLVD 2454 BAY SHORE BLVD 2458 BAY SHORE BLVD 25 BLANKEN AVE	SAN FRANCISCO, CA 94134
DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE 2452 BAY SHORE BLVD 2454 BAY SHORE BLVD 2458 BAY SHORE BLVD 25 BLANKEN AVE 2501 BAY SHORE BLVD	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
DCCUPANT	2445 BAY SHORE BLVD 2446 BAY SHORE BLVD 2448 BAY SHORE BLVD 245 TUNNEL AVE 2452 BAY SHORE BLVD 2454 BAY SHORE BLVD 2458 BAY SHORE BLVD 25 BLANKEN AVE	SAN FRANCISCO, CA 94134

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	ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
OCCUPANT		2520 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2550 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	· · · · · · · · · · · · · · · · · · ·	2555 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	· · ·	2565 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2566 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		257 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT		2575 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2598 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2600 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2602 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT	······	2605 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2627 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT		2629 BAY SHORE BLVD	SAN FRANCISCO, CA 94134
OCCUPANT ·		263 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT	· · · · · · · · · · · · · · · · · · ·	269 TUNNEL AVE	SAN FRANCISCO, CA 94134
OCCUPANT	· · · · · · · · · · · · · · · · · · ·	27 BLANKEN AVE	SAN FRANCISCO, CA 94134
DCCUPANT		289 SUNNYDALE AVE	SAN FRANCISCO, CA 94134
OCCUPANT .		29 BLANKEN AVE	SAN FRANCISCO, CA 94134
DCCUPANT	· · · · · · · · · · · · · · · · · · ·	29 SUNNYDALE AVE	SAN FRANCISCO, CA 94134
OCCUPANT		290 SUNNYDALE AVE	SAN FRANCISCO, CA 94134
OCCUPANT	·	292 SUNNYDALE AVE	SAN FRANCISCO, CA 94134
OCCUPANT		33 BLANKEN AVE # UP	SAN FRANCISCO, CA 94134
OCCUPANT	·	333 TUNNEL AVE	SAN FRANCISCO, CA 94134
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DCCUPANT			SAN FRANCISCO, CA 94134
DCCUPANT		5 LELAND AVE	SAN FRANCISCO, CA 94134
DCCUPANT	·		SAN FRANCISCO, CA 94134
DCCUPANT			SAN FRANCISCO, CA 94134
DCCUPANT	·		SAN FRANCISCO, CA 94134
DI LEE YEUNG POWER OF APPTMNT TR		· · · · · · · · · · · · · · · · · · ·	SAN FRANCISCO, CA 94134
Olive Sue	San Francisco Municipal Transportation Agend		San Francisco, CA 94103
Oliver W & Betty Choy Lee		8 VIOLA STREET	South San Francisco, CA 94080
On Szeto		282 TEDDY AVENUE	San Francisco, CA 94134
Opal Essence		150 DELTA STREET	San Francisco, CA 94134
DROQUITA MARIA & RALPH R		460 PENINSULA AVE	SAN FRANCISCO CA 94134
Oscar Cruz			San Francisco, CA 94134
Pak Shu Tse	· · · · · · · · · · · · · · · · · · ·		San Francisco, CA 94134
PAN HENRY HONG			SAN FRANCISCO CA 94134
PAN HO MONG	· · · · ·	,	SAN FRANCISCO, CA 94134
Patricia Coyle		·····	San Francisco, CA 94134
Patricia Gray	Balboa High School		San Francisco, CA 94112
Patsy Gonzales	l		San Francisco, CA 94134-1233
Paul Hui & Bo Yuet			San Francisco, CA 94134
Paul McLaughlin	······································	1445 OLD MISSION RD	South San Francisco, CA 94080-1217
Paul McLaughlin	<u> </u>		SAN FRANCISCO CA 94134
Pauline Renteria	· · · · · · · · · · · · · · · · · · ·	259 TOCOLOMA AVENUE	San Francisco, CA 94134
Pei Qiao Kuang	·	500 RAYMOND AVENUE #413	San Francisco, CA 94134
Pei-Zhen Wo		200 ALPHA STREET	San Francisco, CA 94134
Peter & Nancy Do		148 FRANCISCO AVENUE SOUTH	South San Francisco, CA 94080
Phillip T. Tringale	Treadwell & Rollo	501 14TH STREET, 3RD FLOOR,	Oakland, CA 94612
Phuong Ly Dung	· · · · · · · · · · · · · · · · · · ·	72 NEWTON	San Francisco, CA 94134
Phuong Tu Ngoc		128-A TALBERT STREET	San Francisco, CA 94134
Pie Tjin Kwong	·	136 LELAND AVENUE	San Francisco, CA 94134
Pik Wan		18 TALBERT	San Francisco, CA 94134
Pik Wan Yeung		307 ARLETA AVENUE	San Francisco, CA 94124
	·····		San Francisco, CA 94134
Ping Fong Ngai		462 AMHERST STREET	San Francisco, CA 94134
Ping Won King			
Ping Won King ISANI JOHN		4198 SAN BRUNO AVE	SAN FRANCISCO, CA 94134
Ping Won King ISANI JOHN Piu Chew Kwan		4198 SAN BRUNO AVE 500 RAYMOND AVENUE #501	San Francisco, CA 94134
Ping Won King ISANI JOHN Piu Chew Kwan Pokam Yan Hui		4198 SAN BRUNO AVE 500 RAYMOND AVENUE #501 348 SAWYER STREET	San Francisco, CA 94134 San Francisco, CA 94134
Ping Won King ISANI JOHN Piu Chew Kwan Pokam Yan Hui Pon Tom		4198 SAN BRUNO AVE 500 RAYMOND AVENUE #501 348 SAWYER STREET 220 DELTA	San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134
Ping Won King ISANI JOHN Piu Chew Kwan Pokam Yan Hui		4198 SAN BRUNO AVE 500 RAYMOND AVENUE #501 348 SAWYER STREET 220 DELTA	San Francisco, CA 94134 San Francisco, CA 94134



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NAME	ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
Qei Qio Kuang	· ·	719 GIRARD STREET	San Francisco, CA 94134
QIU HAI LUN		22 RAYMOND AVE	SAN FRANCISCO, CA 94134
QIU HAI SHAN		22 RAYMOND AVE	SAN FRANCISCO, CA 94134
QIU HAI TAO		22 RAYMOND AVE	SAN FRANCISCO, CA 94134
QIU HAI YAN		22 RAYMOND AVE	SAN FRANCISCO, CA 94134
QIU HAIYUN KAREN		22 RAYMOND AVE	SAN FRANCISCO, CA 94134
Quyong Qi	·	288 FAXON STREET	San Francisco, CA 94112
Rafael Lopez		34 TURK STREET, #729	San Francisco, CA 94102
Ralph Oroquita		460 PENINSULA AVENUE	San Francisco, CA 94134
Ramle Dare	Mercy Housing California	1360 MISSION STREET #300	San Francisco, CA 94103
RAMOS		977 RUTLAND STREET	San Francisco, CA 94134
RAMOS JOHN J & LORRAINE M		137 DESMOND ST	SAN FRANCISCO, CA 94134
Randal Stewart	Family Service Agency of San Francisco	1010 GOUGH STREET	San Francisco; CA 94109
Randall Cinti		131 RAYMOND AVENUE	San Francisco, CA 94134
Randy Ruiz	<u> </u>	150 HAIGHT STREET	San Francisco, CA 94103
Ray & Lucy Roach, Jr.		175 TIOGA AVENUE	San Francisco, CA 94134
Raymond Miao		232 DESMOND STREET	San Francisco, CA 94134
Raymond Ordona	· · · · · · · · · · · · · · · · · · ·	1715 GENEVA AVENUE	San Francisco, CA 94134
Rebecca Lueck	Self-Help for the Elderly	407 SANSOME STREET, 4TH FL.	San Francisco, CA 94111
RECREATION AND PARK DEPARTMENT		501 STANYAN ST	SAN FRANCISCO, CA 94117
Regina Puccinelli		201 TOCOLOMA AVENUE	San Francisco, CA 94134
Remigio DeCastro		34 CASTITLAN STREET	San Francisco, CA 94134
Renato Ejada		172 LELAND AVENUE	San Francisco, CA 94134
Renato Fernandez		441 SUNNYDALE	San Francisco, CA 94134
Renee & Jerome Strain		286 THRIFT STREET	San Francsico, CA 94112-2923
RESTUA ROSAL P & MARNITO G		100 LATHROP AVE	SAN FRANCISCO CA 94134
Reza Khoshnevisan	SIA Consulting Corporation	1256 HOWARD STREET	San Francisco, CA 94103-2712
Richard Bettger		340 TOCOLOMA AVENUE	San Francisco, CA 94134
RICHARD GATTI LLC		PO BOX 750458	PETALUMA, CA 94975
Richard Hung		215 ALPHA STREET	San Francisco, CA 94134
Richard Napier	San Mateo City/ County Association of (Sover 555 COUNTY CENTER	Redwood City, CA 94603
Rob Krantz		2603 Camino Ramon, Suite 200	San Ramon, CA 94583
Robert M. Krantz	Union Pacific Railroad	2603 Camino Ramon, Suite 200	San Ramon, CA 94583
Robert Thorn		257 SOMERSET	San Francisco, CA 94134
Robin Cheung		178 LELAND AVENUE	San Francisco, CA 94134
Ron Gibson		260 TOCOLOMA AVENUE	San Francisco, CA 94134
Rong Ziang Zhau		274 TEDDY AVENUE	San Francisco, CA 94134
Ronnie Wardell		316 LELAND AVE	SAN FRANCISCO ,, CA 94103
Rose Mary Watson		586 CAMPBELL AVENUE	San Francisco, CA 94134
Rowena Mamaraldo	San Francisco Urban Institute	1600 HOLLOWAY AVE, LAKEVIEW CTR C15	San Francisco, CA 94132
Ruby Dandridge		87 WABASH TERRACE	San Francisco, CA 94134
RUBY LEE DANRIDGE REVOC LVG TR		87 WABASH TER	SAN FRANCISCO, CA 94134
Rudolph Stuhler		229 SAWYER STREET	San Francisco, CA 94134
Rui Lian Deng		901 SILVER AVENUE	San Francisco, CA 94134
Rui Zhen Zhu		928 HAMILTON STREET	San Francisco, CA 94134
Rui-Ping Yu		18 RAYMOND AVENUE	San Francisco, CA 94134
Ruixia Gao		98 TUCKER AVENUE	San Francisco, CA 94134
Run Dong		500 RAYMOND AVENUE #227	San Francisco, CA 94134
Run Lo Ling		500 RAYMOND AVENUE #218	San Francisco, CA 94134
RUSSELL EDWARD J		543 VISITACION AVE	SAN FRANCISCO, CA 94134
Russell Morine	Visitacion Valley PA	531 BLANKEN AVENUE	San Francisco, CA 94134
Ruth Jackson		101 HAHN STREET	San Francisco, CA 94134
S.K. Lan		147 Teddy Street	San Francisco, CA 94134
Sal & Kathy Jimenez		2529 SAN BRUNO AVENUE	San Francisco, CA 94134
Sal Pisa		34 TALBERT STREET	San Francisco, CA 94134
SALANI SUSAN		1830 REDWOOD AVE	REDWOOD CITY CA 94061
Sally & Joseph Jennings		311 HOCKNESS AVENUE	San Francisco, CA 94134
Salvador & Juanita Gomez	· • · · · · · · · · · · · · · · · · · ·	214 PENINSULA AVENUE	San Francisco, CA 94134
Sam Devore		316 LELAND AVE	San Francsico, CA 94134
Sam Kiosvici		722 SUNNYDALE AVENUE	San Francisco, CA 94014
Sam, Susan Oamar		10 TALBERT STREET	San Francisco, CA 94134
Sam, Susan Oamar Samuel Butscher	Marshall Academic HS	45 CONKLING STREET	San Francisco, CA 94124
	Marshall Academic HS	45 CONKLING STREET 257 SCHWERIN STREET	San Francisco, CA 94124 San Francisco, CA 94134
Samuel Butscher Samuel Morales		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET,	San Francisco, CA 94124 San Francisco, CA 94134 San Francisco, CA 94134
Samuel Butscher Samuel Morales San Law Lai		45 CONKUNG STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE	San Francisco, CA 94124 San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134
Samuel Butscher		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD	San Francisco, CA 94124 San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET	San Francisco, CA 94124 San Francisco, CA 94134 San Francisco, CA 94105
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET	San Francisco, CA 94124 San Francisco, CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco Sandy Wong		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE	San Francisco, CA 94124 San Francisco, CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco Sandy Wong SANITARY FILL CO		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE 259 PENINSULA AVE	San Francisco, CA 94124 San Francisco, CA 94134 SAN FRANCISCO CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco Sandy Wong SANITARY FILL CO SANT JOHN M&GIOVANNA M CO-TRS		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE 259 PENINSULA AVE 322 RAYMOND AVENUE	San Francisco, CA 94124 San Francisco, CA 94134 San Francisco, CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco Sandy Wong SANITARY FILL CO SANIT JOHN M&GIOVANNA M CO-TRS Santos Dallemos		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE 259 PENINSULA AVE 322 RAYMOND AVENUE 5028 PERRY WAY	San Francisco, CA 94124San Francisco, CA 94134San FRANCISCO CA 94134SAN FRANCISCO, CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco Sandy Wong SANITARY FILL CO SANT JOHN M&GIOVANNA M CO-TRS Santos Dallemos Sarah Mills Sasanna Yee		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE 259 PENINSULA AVE 322 RAYMOND AVENUE 5028 PERRY WAY 327 RAYMOND AVE	San Francisco, CA 94124San Francisco, CA 94134San Francisco, CA 94134
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco Sandy Wong SANITARY FILL CO SANT JOHN M&GIOVANNA M CO-TRS Santos Dallemos Sarah Mills Sasanna Yee		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE 259 PENINSULA AVE 322 RAYMOND AVENUE 5028 PERRY WAY 327 RAYMOND AVE 913 CEDARCREST DR	San Francisco, CA 94124San Francisco, CA 94134San Francisco, CA 94134VACAVILLE CA 95687
Samuel Butscher Samuel Morales San Law Lai Sandra Davis Sandra Silvestri sandra Vivanco		45 CONKLING STREET 257 SCHWERIN STREET 474 CAMBRIDGE STREET, 1252 SUNNYDALE AVENUE 2630 BAYSHORE BLVD 566 FOLSOM STREET 45 HAHN STREET 501 TUNNEL AVE 259 PENINSULA AVE 322 RAYMOND AVENUE 5028 PERRY WAY 327 RAYMOND AVE	San Francisco, CA 94124San Francisco, CA 94134San Francisco, CA 94134

NAME	ORGANIZATION	ADDRESS	CITY STATE ZIP CODE
SETO LUM WAI CHARLIE & MABLE	ORGANIZATION	2440 BAY SHORE BL #1	SAN FRANCISCO, CA 94134
Shao Mei Guo		2 CARR STREET, APT #2	San Francisco, CA 94124
Shao Ying Zhang		384 MADISON STREET	San Francisco, CA 94134
Shao Zhen U		80 TOPEKA AVENUE	San Francisco, CA 94124
Sharon Johnson		65 GARRISON STREET	San Francisco, CA 94134
Sheng Wu Guang		70 WABASH TERRACE	San Francisco, CA 94134
Sherri Sawyer	Tutoring Services	3550 MARKET STREET, STE. 103	San Francisco, CA 94131
Shi Qui Zhang		940 POWELL STREET, # 611	San Francisco, CA 94108
Shirley Cattonham :	· · · · · · · · · · · · · · · · · · ·	670 THORNTON AVENUE	San Francisco, CA 94134
Shou Xuan Tan		143 TEDDY AVENUE	San Francisco, CA 94134
Shu Li		B4 SCOTIA AVENUE	San Francisco, CA 94124
Shui Ying Tam		83 Britton Street	San Francisco, CA 94134
Shu-Lan Li Tran SILVESTRI ALFED & PADLA LIVING		2635 BAY SHORE BLVD	Rowland Hieghts, CA 91748-4427
SILVESTRI ALFEO & PAULA LIVING	<u> </u>	2635 BAY SHORE BLVD	SAN FRANCISCO, CA 94134 SAN FRANCISCO CA 94134
Silvio Scocca		515 GOETTINGEN STREET	San Francisco, CA 94134
Siu Wan Tang		127 TIOGA AVENUE	San Francisco, CA 94134
Siu Ying Wu Ng		44 TOMASO COURT	San Francisco, CA 94134
Siu-Kong Chung	· · · · · · · · · · · · · · · · · · ·	1621 VISITACION STREET	San Francisco, CA 94134
Siwen Gauthier		367 JUSTIN DRIVE	San Francisco, CA 94112
Slavo Dijanic		191 TALBERT STREET	San Francisco, CA 94134
So Lau Lai		658 MOSCOW	San Francisco, CA 94134
Sok Yin Wong		500 RAYMOND AVENUE #321	San Francisco, CA 94134
SOLOMON BOYD C & VIDA S		2210 GGELLERT BLVD #5411	SO.SAN FRANCISCO CA 94080
Son-Leng 1am		379 ARLETA AVENUE	San Francisco, CA 94134
		233 TUNNEL AV 233 TUNNEL AV	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
SORIANO REYNALDO		P.O. BOX 711	DALLAS, TX 752210711
Stanley & John Chu		300 ARLETA AVENUE	San Francisco, CA 94134
STATE PROPERTY		707 03RD ST 6TH FL	WEST SACRAMENTO, CA 95605
Stavroda Kolitsopoulos		1326 16TH AVE	San Francsico, CA 94122-2012
Stephanie Shakofsky	CCLR	333 PINE STREET, STE, 300	San Francisco, CA 94104
Steve Reese		415 CAMPBELL AVE	San Francisco, CA 94134
Steve Reese		415 CAMPBELL AVENUE	San Francisco, CA 94134
Steve Williams		2619 SUTTER STREET	San Francisco, CA 94115
Steven & Lily Leo		34 LOIS LANE	San Francisco, CA 94134
even Moss		2145 18TH STREET	San Francisco, CA 94107
stuart Miner		475 17TH ST., STE. 950	Denver, CO 80202
Sui Xiu Gao	·	500 RAYMOND AVENUE #305	San Francisco, CA 94134
Sun Lik Wong		315 ARLETA AVENUE	San Francisco, CA 94134
		609 SAWYER STREET	San Francisco, CA 94134 San Francisco, CA 94134
Sunny Miao SURVIVING SPOUSES TRUST		110 BLANKEN AVE	SAN FRANCISCO CA 94134
Susan Sunderland			San Francisco, CA 94112
Susan Hildren	·	100 LARKIN STREET	San Francisco, CA 94134
Susan Lee	· ·	659 CAMPBELL	San Francisco, CA 94134
Susan Wong	APACE	2442 BAYSHORE BLVD.	San Francisco, CA 94134
SWAMI BRAHMABUTA K		1040 COLUMBUS AVE	SAN FRANCISCO CA 94133
Sylvia & Rod Java		114 ARLETA AVENUE	San Francisco, CA 94134
Sylvia Auyeung		305 WHEELER AVENUE	San Francisco, CA 94134
TAM KWOK CHAM & WAI FONG		1196 PACIFIC AVE	SAN FRANCISCO, CA 94133
Tam Kwok Cham & Wai Fong		1196 PACIFIC AVENUE	San Francisco, CA 94133
Tam Lai		49 LOENR STREET	San Francisco, CA 94134
Tam Sui		28 MELRA COURT 225 BLYTHEDALE AVENUE	San Francisco, CA 94134 San Francisco, CA 94134
		14-16 ARLETA AVE	SAN FRANCISCO, CA 94134
TAN DAVID JIN ZHAO		14-16 ARLETA AVE	SAN FRANCISCO, CA 94134
Tan Jin Lian		16 ARLETA AVENUE	San Francisco, CA 94134
TAN RUI JUAN ZHU		448 PENINSULA AVE	SAN FRANCISCO CA 94134
TAN SUE SUXIAN		14-16 ARLETA AVE	SAN FRANCISCO, CA 94134
Tara Hui	CAA	1099 SUNNYDALE AVENUE	San Francisco, CA 94134
Tara Hui		238 WILDE AVENUE	San Francisco, CA 94134
Ten Chi Yeh		33 DESMOND STREET	San Francisco, CA 94134
Teresa Hawkins	Visitacion Valley Task Force	273 BLYTHEDALE AVENUE	San Francisco, CA 94134
Teresa Tims	·	578 CAMPBELL AVENUE	San Francisco, CA 94134
Тегту Yuen		463 SUNNYDALE AVENUE	San Francisco, CA 94134
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Thelma Sauto		122 HALE STREET	San Francisco, CA 94134
Thi Teksing	Church of the Maitraine	511 AMAZON AVE 655 SUNNYDALE AVENUE	San Francisco, CA 94112-3807 San Francisco, CA 94134
Thomas L. Seagrave	Church of the Visitacion Lippman Thomas N Trustee	263 HUMBOLDT ROAD	Brisbane, CA 94005
omas Lippman		183 BRIGHTON STREET	San Francisco, CA 94112
an Yong Ziw Tim Kwong		2168 BAYSHORE	San Francisco, CA 94134
Tim Mar& Melissa J Choy		822 CONGO STREET,	San Francisco, CA 94131
Tina Cole		550 LELAND AVENUE	San Francisco, CA 94134
Than Luong Thanh		48 HAHN STREET	San Francisco, CA 94134



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Tom Pflueger		2470 MARINER SQUARE LOOP	Alameda, CA 94501
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Tong Tat Wing		68 PUEBLO STREET	Daly City, CA 94014
Toni Zernik		41 TEDDY AVE	San Francisco, CA 94103
Tony Ferran	•	2566 BAYSHORE BLVD.	San Francisco, CA 94134
Tony Wong		2500 BAYSHORE BLVD.	San Francisco, CA 94134
Tonya Williams	Girls After School Academy	3543 18TH STREET, #15	San Francisco, CA 94110
Tori Wieldt		178 DESMOND STREET	San Francisco, CA 94134
TORRES ANGEL & JANE		193 DESMOND ST	SAN FRANCISCO, CA 94134
TORRES DODITH D		454 PENINSULA AVE	SAN FRANCISCO CA 94134
Tracy Dixson	Heritage Homes	243 REY STREET	San Francisco, CA 94134
TRAN KENT BONN & CINDY FENG		26 RAYMOND AVE	SAN FRANCISCO, CA 94134
Tran Situ Dequ		790 MOSCOW STREET	San Francisco, CA 94112
TRAN SON TON & CHU SHUI SHAN	· · ·	1160 GIRARD ST	SAN FRANCISCO, CA 94134
Trish Holloway		390 TEDDY AVENUE	San Francisco, CA 94134
Tsai Yu Tham		368 WINDING WAY	San Francisco, CA 94112
Tung Yen Chan		96 NUEVA AVENUE	San Francisco, CA 94134
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Vanessa Varko	Girls After School Academy	1652 SUNNYDALE AVENUE	San Francisco, CA 94134
VANICHSARN PINIT & VIVIAN	· · · · · · · · · · · · · · · · · · ·	2428 BAYSHORE BLVD #2	SAN FRANCISCO, CA 94134
Van-That Truong	· · · · · · · · · · · · · · · · · · ·	278 TEDDY AVENUE	San Francisco, CA 94134
Victor Nowicky		251 TALBERT STREET	San Francisco, CA 94134
Victor Phillips		546 JOOST AVE	San Francsico, CA 94127
Vidal Santana		968 RUTLAND ST:	SAN FRANCISCO ,, CA 94134
VILLANUEVA FRANCISCO J		259 NAPLES ST	SAN FRANCISCO, CA 94112
Vince Gagliardo	Free Will	179 NÚEVA AVENUE	San Francisco, CA 94134
Vincent Leonetti & Della Tr El Granada		417 MACE BOULEVARD, STE. J, BOX 342	Davis, CA 95616
Vinh Tran	•	625 VISITACION STREET	San Francisco, CA 94134
Virginia Lasky	DTSC	700 HEINZ AVENUE, STE. 200	Berkeley, CA 94710
Virginia Wright		330 WILDE AVENUE	San Francisco, CA 94134
VISITACION DEVELOPMENT LLC		150 EXECUTIVE PARK BL #4200	SAN FRANCISCO, CA 941343309
Visitacion Valley John King Child/Family Dev.Ct	t	500 Raymond	SAN FRANCISCO CA 94134
Vivian Chang	APEN	310 8TH STREET., #309	Oakland, CA 94507
VVBOOM		POB 34003 ·	SAN FRANCISCO CA 94034
W. Daisy Wong		400 Peninsul	San Francisco, CA 94134
Wai Chi & Nui Ding Cheung	· · · · · · · · · · · · · · · · · · ·	170 LELAND AVENUE	San Francisco, CA 94134
Wallace Verna M Ea		2320 BAY SHORE BLVD.	San Francisco, CA 94134
Wallah Gordon		179 TUCKER STREET	San Francisco, CA 94134
Wan Fong Lam		500 RAYMOND AVENUE #515	San Francisco, CA 94134
Wanda Lee		340 ALPHA STREET	San Francisco, CA 94134
Wanye Hagen		700 HEINZ AVENUE	Berkeley, CA 94710
Wei-Bin Ou		475 CAMPBELL AVE	San Francisco, CA 94134-2202
Wilfred Oman		595 SAWYER STREET	San Francisco, CA 94134
Will Weigler		183 TIOGA AVENUE	San Francisco, CA 94134
WILLIAMS LORRYE		161 DESMOMD STREET	SAN FRANCISCO, CA 94134
Wing and Lily Luk	•	415 PENINSULA AVENUE	San Francisco, CA 94134
Wing Wong Young		543 A RUTLAND STREET	San Francisco, CA 94134
Wing Yee	·	327 RAYMOND AVENUE	San Francisco, CA 94134
Winine Tsang		233 TALBERT	San Francisco, CA 94124
Winnie Zhan		178 SCHWERIN STREET	San Francisco, CA 94134
Wm. Patrick Purcell		79 WABASH TERRACE	San Francisco, CA 94134
WONG CHUCK P & JOYCE J -		463 WHEELER AVE	SAN FRANCISCO CA 94134
WONG DEXTER		854 BIRDHAVEN CT	LAFAYETTE, CA 94549
WONG LAI HING			SAN FRANCISCO, CA 94134
WONG MARY O M & HENRY MK & JESSICA O L			SAN FRANCISCO, CA 94134
WONG STEVE & MICHELLE MAK			SAN FRANCISCO, CA 94134
WONG TONY & JANE A			SAN FRANCISCO, CA 94132
WONG TONY & JANE A	· · · · · · · · · · · · · · · · · · ·		SAN FRANCISCO CA 94112
WONG WAI KUEN YUEN			SAN FRANCISCO, CA 94134
WU JANET			SAN FRANCISCO, CA 94134
WU MELLI			SAN FRANCISCO, CA 94134
WU MEI LI			SAN FRANCISCO CA 94134
WU WARREN	•		SAN FRANCISCO, CA 94134
			SAN FRANCISCO CA 94134
WU XI ZHI			
WUYIQUN		549 VISITACION AVE	SAN FRANCISCO, CA 94134
WU YI QUN		549 VISITACION AVE 549 VISITACION AVE	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134
WU YI QUN WU YIPING XI Gen Chen		549 VISITACION AVE 549 VISITACION AVE 215 GIRARD STREET	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 San Francisco, CA 94134
WU YI QUN WU YIPING XI Gen Chen Xiao Lu		549 VISITACION AVE 549 VISITACION AVE 215 GIRARD STREET 463 WILDE AVENUE	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 San Francisco, CA 94134 Şan Francisco, CA 94134
WU YI QUN WU YIPING Xi Gen Chen Xiao Lu Xiao-Ping Tran		549 VISITACION AVE 549 VISITACION AVE 215 GIRARD STREET 463 WILDE AVENUE 135323 MISSION OAK DR	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 San Francisco, CA 94134 Şan Francisco, CA 94134 Houston, TX 77083-8005
WU YI QUN WU YIPING XI Gen Chen Xjao Lu Xjao-Ping Tran XIE JIAN XIONG & CHEN AI Ci		549 VISITACION AVE 549 VISITACION AVE 215 GIRARD STREET 463 WILDE AVENUE 135323 MISSION OAK DR 2428 BAYSHORE BLVD, #3	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 Houston, TX 77083-8005 SAN FRANCISCO CA 94134
WU YI QUN WU YIPING Xi Gen Chen Xjao Lu Xiao-Ping Tran XIE JIAN XIONG & CHEN AI CI XIE SHIRLEY HUI XIANG		549 VISITACION AVE 549 VISITACION AVE 215 GIRARD STREET 463 WILDE AVENUE 135323 MISSION OAK DR 2428 BAYSHORE BLVD, #3 192 NEY ST	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 Houston, TX 77083-8005 SAN FRANCISCO CA 94134 SAN FRANCISCO CA 94112
WU YI QUN WU YIPING Xi Gen Chen Xiao-Ping Tran Xiao-Ping Tran XIE JIAN XIONG & CHEN AI CI XIE SHIRLEY HUI XIANG Xindi Lin Sandy Lu		549 VISITACION AVE 549 VISITACION AVE 215 GIRARD STREET 463 WILDE AVENUE 135323 MISSION OAK DR 2428 BAYSHORE BLVD, #3 192 NEY ST 840 RUTLAND STREET	SAN FRANCISCO, CA 94134 SAN FRANCISCO, CA 94134 San Francisco, CA 94134 San Francisco, CA 94134 Houston, TX 77083-8005 SAN FRANCISCO CA 94134 SAN FRANCISCO CA 94134 San Francisco, CA 94134
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Yak Jing Lee		990 RUTLAND AVENUE	San Francisco, CA 94134
Yan Yuan		15 BRITTON STREET	San Francisco, CA 94134
YANG REN CHUAN & SHU XAIN		18 RAYMOND AVE	SAN FRANCISCO, CA 94134
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Yee Lee		133 SHIPLEY STREET APT. W103	San Francisco, CA 94107-1133
YEH TENG C & JOE MAY L		33 DESMOND ST	SAN FRANCISCO, CA 94134
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Yim Kwong	-	260 NUEVA AVENUE	San Francisco, CA 94134
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Yu Zhong	•	160 CAMBRIDGE STREET	San Francisco, CA 94134
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Zhe Shen Sueg		238 Raymond Street	San Francisco, CA 94134
7hen Ding		135 ARLETA AVENUE	San Francisco, CA 94134
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REUBEN, JUNIUS & ROSE, LLP

June 30, 2014

Delivered by Hand

San Francisco Board of Supervisors Land Use & Economic Development Committee 1 Dr. Carlton B. Goodlett Place San Francisco, CA 94102 Attn: Andrea Ausberry, Clerk

> Re: Resolution of Intention to Establish San Francisco Community Facilities District No. 2014-1 (Transbay Transit Center); Resolution of Intention to Incur Bonded Indebtedness in an Amount Not to Exceed \$1,400,000,000 for the San Francisco Community Facilities District No. 2014-1 (Transbay Transit Center) Board of Supervisors File Nos. 140644 and 140645

Dear Supervisors Cohen, Kim and Wiener:

The Office for Community Investment and Infrastructure ("OCII") and the Transit Joint Powers Authority ("TJPA"), along with the City and County of San Francisco have proposed to create Community Facilities District No. 2014-1 (Transbay Transit Center) (the "CFD"). The CFD today is radically different from the one first authorized by the Board of Supervisors in 2012 when the Mello-Roos Special Tax was estimated to generate \$420,000,000+ of Net Present Value ("NPV"). Today's CFD Resolution allows for bonded indebtedness up to \$1,400,000,000 and a NPV more than twice that which was expected in 2012. The current CFD proposal contains major deviations from and costly provisions not authorized by the Implementation Document (as defined below), and the substantial growth in bond proceeds arises out of increased special taxes and amounts based upon significant technical errors in property valuation. Additionally, significant infrastructure that the 2012 proposal was intended to finance has been excluded or materially changed. These problems are not entirely surprising since following the adoption of the Implementation Document in 2012 the CFD has been structured with no real input from the land owners. The purpose of this letter is to provide context on the CFD formation process, identify errors and inconsistencies in the CFD as currently proposed, and to continue to invite collaborative discussions about how best to address the issues.

James A. Reuben | Andrew J. Junius | Kevin H. Rose | Daniel A. Frattin Sheryl Reuben¹ | David Silverman | Thomas Tunny | Jay F. Drake | John Kevlin Lindsay M. Petrone | Melinda A. Sarjapur | Kenda H. McIntosh | Jared Eigerman^{2,3} | John McInerney III²

- 1. Also admitted in New York 2. Of Counsel 3. Also admitted in Massachusetts

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Land Use & Economic Development Committee June 30, 2014 Page 2

I. The Transit Center District Formation Process.

In 2012, as part of the Transit Center District Plan ("TCDP") formation process—which involved the City, property owners, developers, the TJPA, and other stakeholders—in 2012 the City adopted the TCDP Implementation Document ("Implementation Document"). The Implementation Document sets forth the TCDP's public infrastructure program and funding sources, and explains how the development projects in the Plan Area will contribute to funding infrastructure improvements through the CFD taxes.

The Planning Commission adopted the Implementation Document on May 24, 2012, followed by the Board of Supervisors a few months later. The City then explicitly incorporated the Implementation Document into the Planning Code. Specifically, the Planning Code section authorizing the CFD provides that the CFD's "purpose" is to provide the "sufficient funding" that "the City will require . . . to supplement other applicable impact fees for infrastructure, improvements and services *as described in the Transit Center District Implementation Document*, including but not limited to the Downtown Extension of rail into the Transit Center, street improvements, and acquisition and development of open spaces." S.F. Planning Code § 424.8. The City's actions underscored what all of the parties involved in forming the TCDP understood: that the Implementation Document would govern development within the TCDP and the use of the CFD tax funds.

With the respect to taxes and fees, the expectation has been accurate – except for the CFD. The Implementation Document sets forth various impact fees, including the Transit Center Open Space Fee and the Transit Center Transportation and Street Improvement Fee. The City continues to stand by those fees at the rates established in the Implementation Document, with minor inflation adjustments. It is only the CFD that the City has now taken a radically different tack. The before and after is stark.

The Implementation Document adopted unanimously in 2012 provides that development projects in the Plan Area will pay a special tax "equivalent to 0.55 percent of the assessed value of the affected property" and that "regardless of the ultimate methodology and tax structure, the final Special Tax assessed to each property will be calculated to be equivalent to 0.55 percent of property value." The City even took it a step further, however, what the special tax would be per net square foot (see Table 5 of the Implementation Document). Project sponsors and property owners justifiably relied on the Implementation Document when calculating the value of land purchased from OCII and from private parties, and the City and other public bodies involved in the TCDP were well aware of such reliance.

For example, as part of the process for purchasing land from OCII, buyers were required to submit pro-forma financial analyses with their bids. These analyses clearly showed that buyers relied on rates in the Implementation Document when taking the cost of the CFD into account. OCII never objected to the buyers' assumptions or suggested that the assumptions were in anyway incorrect. Indeed, OCII received land value consideration derived from these

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Land Use & Economic De. Jopment Committee June 30, 2014 Page 3

estimates. For those buyers that purchased property based on these pro formas, the land value was inflated because of the undervaluation of the ongoing tax liability.

In July 2013, more than a year after adopting the Implementation Document and just weeks before it was scheduled to be approved, the San Francisco Planning Department, OCII, and TJPA released the Transit Center Mello-Roos District's proposed legislation and associated special tax formula to project builders. The legislation effectively disregards the Implementation Document. The 2013 tax rates – the same as those currently being considered – were issued without any prior notice to or collaboration with owners, which is simply unheard of for a CFD of this scope and sophistication. And, despite the CFD guidelines in the Implementation Document, the CFD tax formula will, in many instances, impose special tax rates 30-50% higher than those found in the Implementation Document. In addition, between the 2013 RMA and the RMA attached to the current legislation, the definition of square footage was changed from net leasable/saleable square footage to gross square footage per Section 102.9 of the Planning Code (i.e., "Gross Floor Area"). This change increases the tax liability again, particularly for residential projects, which will see their annual tax increase by *an additional* 30-40%. The sum of these changes means that tax burdens will in all likelihood exceed 0.55% of a property's assessed valuation by a significant margin.

Moreover, in conjunction with this markedly different tax structure, the City has proposed radically changing the projects that the tax funds will support. Specifically, the City is abandoning a host of public infrastructure improvements throughout the Transit Center District. Facing hundreds of millions of dollars in cost overruns on construction of the Transit Center itself—a crisis that has forced the TJPA to eliminate a host of design features and indefinitely postpone construction of the Center's signature rooftop park—the City apparently intends to use the tax funds to make up the difference.

II. City's Response to Owners' Concerns.

Fourteen months after the 2012 TCDP formation and passage of the Implementation Document (see I. above), the City provided owners with a first draft of proposed CFD legislation along with the Rate and Method of Apportionment document ("RMA"). That 2013 legislation proposed increasing bonded indebtedness up to \$1,000,000,000 or roughly two times what was published in the Implementation Document 14 months earlier in 2012. That CFD legislation and RMA was crafted by the City without any input of owners who were expected to ultimately pay the tax. Although there had been no real collaboration, the City did postpone the consideration of that 2013 legislation until now. The 2014 legislation and tax formula is essentially identical to the 2013 drafts with the exception of significantly expanding the definition of square footage, while the owners' concerns have yet to be addressed. The owners' concerns fall into two main categories:

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- The CFD tax rates were established based on a property valuation conducted by The Concord Group ("TCG Valuation")¹, but that TCG Valuation was flawed in numerous ways, as discussed in the pages that follow. The documented errors in the TCG Valuation result in the tax rates being set 30-50% higher than they should be. Furthermore, between the 2013 and 2014 RMA drafts, the definition of square footage, to which the CFD rates would be applied, was changed, resulting in substantial further increases in tax burdens, particularly for residential projects (total increases of up to +/- 75% vs. the 2012 Implementation Document).
- 2. The tax formula expands the parameters of the tax structure set forth in the Implementation Document by adding various embellishments not referenced in the Implementation Document, resulting in taxes being an additional 20% more than they should be.

The City's response to concerns regarding discrepancies between the Implementation Document and the proposed legislation has been to tell owners they should not have relied on the Implementation Document at all. This position is untenable.

The Implementation Document was adopted by the Planning Commission on May 24, 2012² and then by the Board of Supervisors a few months later.³ The Planning Code section authorizing the CFD and requiring annexation into the special tax district provides that the funding will be "as described in the Transit Center District Implementation Document."⁴ Simply, there were no other sources of information upon which property owners could rely on other than the Implementation Document, and the City and other public entities both invited and accepted such reliance. A rational owner could only expect that the valuation methodology and underlying assumptions, ultimately used to establish the CFD, would not deviate radically from the Implementation Document.

III. Significant Errors in Methodology Underlying CFD Tax Rates.

Setting aside the fundamental changes in methodology from the Implementation Document described above, the City's current proposed CFD rates contain significant math errors and incorrect assumptions which result in arbitrarily high values, and biases in valuation methodologies. Although the City and OCII have acknowledged at least one error in the CFD valuation methodology that artificially increased the CFD's tax rates significantly, they did not change the rates to reflect their admitted error. While not the full list, the following errors stand out as the most egregious, which have a substantial impact on projected valuation and therefore Mello-Roos special tax rates and annual payments:

• Cyclical highs depicted as normal. The City chose data from two high points in market cycles, 2007 and 2013, to project values for office buildings. In practice, buildings' tax basis changes regularly with the cyclical nature of the market, given the ability for

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owners to file Prop 8 appeals. As shown on the attached **Exhibit A**, the CFD would set the valuation at a sale price that has only been achieved twice in San Francisco history.

- The City clearly recognizes the cyclical effect of interest rates when it calculates the bond sales proceeds, but ignores them in the building valuations. For its CFD bond sale calculations, the City projects higher interest rates in the future when the bonds will be sold, recognizing today's interest rates are the lowest in history and are not expected to be maintained in the future when the bonds will be sold, thereby setting reasonable expectations of bond proceeds over time. By contrast, in the building valuations the City projects that today's interest rates (and by extension capitalization rates) will be maintained in perpetuity, which significantly increases building valuations. The same assumption for the trend in interest rates should be applied to both the properties and the bond sales.
- Ignoring the cost of the CFD tax itself. The City failed to take into account the operating expense cost of the CFD tax itself, which artificially inflates income (or artificially reduces cost of ownership in the case of condos) and therefore property value. The City acknowledged this error but has failed to readjust its valuation accordingly.
- Arbitrarily lowering operating expenses. In its office building valuation used to set rates, the City arbitrarily and substantially lowered assumed operating expenses between its 2012 and 2013 analyses. This reduction in operating expenses resulted in a massive increase in projected values. The 2013 analysis assumed between \$11 and \$12 per square foot of operating expenses, including all property taxes and assessments (including the Mello). Assuming the RMA's stated Mello rate of +/- \$5 per square foot for a 50-story building, the remaining \$6-7 per square foot would barely cover property taxes, leaving nothing for the operations of the building itself (which typically run \$12-15 per square foot). Correcting this error would bring the 2013 projected values much closer in line with the City's own 2012 analysis. There is no reasonable explanation for this change in assumed expenses.

• Applying rates to Gross Floor Area, not net rentable/saleable square footage: The TCG Valuation calculated values based on net rentable square footage (in the case of office, retail, and rental residential) and net saleable square footage (in the case of for-sale residential) reflecting a fair attempt to tax only revenue-producing square footage. The City's CFD rates, which were drawn directly from the TCG Valuation's results (0.55% was applied to TCG's values to determine rates), should for consistency also be applied to net rentable/saleable square footage. This was the case in the 2013 version of the RMA, but the 2014 version applies rates to Gross Floor Area, which for residential projects in particular is much larger than net rentable/saleable square footage.

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Land Use & Economic D. . elopment Committee June 30, 2014 Page 6

In drafting the tax formula, the City was required to achieve the equivalent of 0.55% of the assessed value of the property in the CFD. The City has offered the TCG Valuation as a proxy for the assessed value of the property in the CFD, and it is that valuation that is multiplied by 0.55% to produce the special tax rates. The owners question the use of the TCG Valuation as being equivalent to assessed value, but there is no question that if such a valuation is used, it must be consistent with customary valuation standards. To accept an incorrect valuation is inconsistent with the Implementation Document and patently unfair to the owners. The valuation used to set the tax rates has to be calculated correctly in order to achieve the 0.55% equivalency that the Implementation Document requires. By implementing an incorrect valuation, the City is artificially increasing the tax rates in violation of the Implementation Document.

IV. Other Significant Changes from Implementation Document

Other provisions in the tax formula that was presented to the builders went beyond what is in the Implementation Document, each of which results in an increase in tax rates from the Implementation Document. For example:

A. There is nothing in the Implementation Document that discusses, authorizes, or directs that the tax rates increase annually prior to obtaining a Certificate of Occupancy ("COO"), yet the proposed tax formula imposes annual adjustments prior to the first COO up to 4% per year.

B. There is nothing in the Implementation Document that discusses, authorizes, or directs that the tax formula include a 2% escalator on the special taxes after the COO is received, yet the proposed tax formula has an annual 2% escalator, resulting in a 20% additional tax burden.

C. There is nothing in the Implementation Document that specifically requires that different tax rates be applied to buildings with different numbers of floors. In fact, Table 5 indicates the opposite.⁵ The result – increased tax rates not contemplated by the Implementation Document.

V. What Changed?

In the past year, construction of the Transit Center has gone hundreds of millions of dollars over-budget; the construction of the Transit Center's signature rooftop park has been postponed indefinitely; and a host of design features to the Transit Center were eliminated for good.⁶ Additionally, despite assurances in the Implementation Document that the CFD funds would be used to construct a number of public infrastructure projects around the Transit Center District, it now appears the majority of these funds will initially be used only on the Transit Center itself. These changes, plus setting the tax rates based on errors in valuation methodology and additions to the tax formula, all result in significantly higher taxes being used for different facilities than contemplated by the Implementation Document.

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VI. Conclusion.

The legislation before this Committee is inconsistent with the CFD contemplated by the Implementation Document and adopted by the Board of Supervisors in 2012. The tax formula is based on a property valuation that contains errors, and the tax rates are applied to square footages inconsistent with both the Implementation Document and the analysis underlying the 2013 rates. The tax formula contains significant additions that are not found in the Implementation Document. These changes appear intended to artificially increase the CFD tax to address a project with significant cost overruns. As noted, the best illustration of this: in 2012, the Implementation Document projected net proceeds of \$420+ million (on an Net Present Value ("NPV") basis), but just one year later, in 2013, the CFD projected net proceeds of up to \$1 billion, and now, in 2014, CFD bond proceeds in the current legislation are proposed not to exceed \$1,400,000,000. To raise taxes by orders of magnitude over a two-year period - while simultaneously abandoning the infrastructure improvements they were intended to fund - is unreasonable and unfair.

Very truly yours,

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¹ The Staff Report that accompanied the Resolution of Intention indicates that "rates were developed by the City's consultant, Goodwin Consulting Group, based on criteria set forth in the TCDP Implementation Document." It is clear from careful study of the 2013 RMA and the Concord Group's analysis that the rates were based on the Concord Group's work. We assume this is an error in the Staff Report.

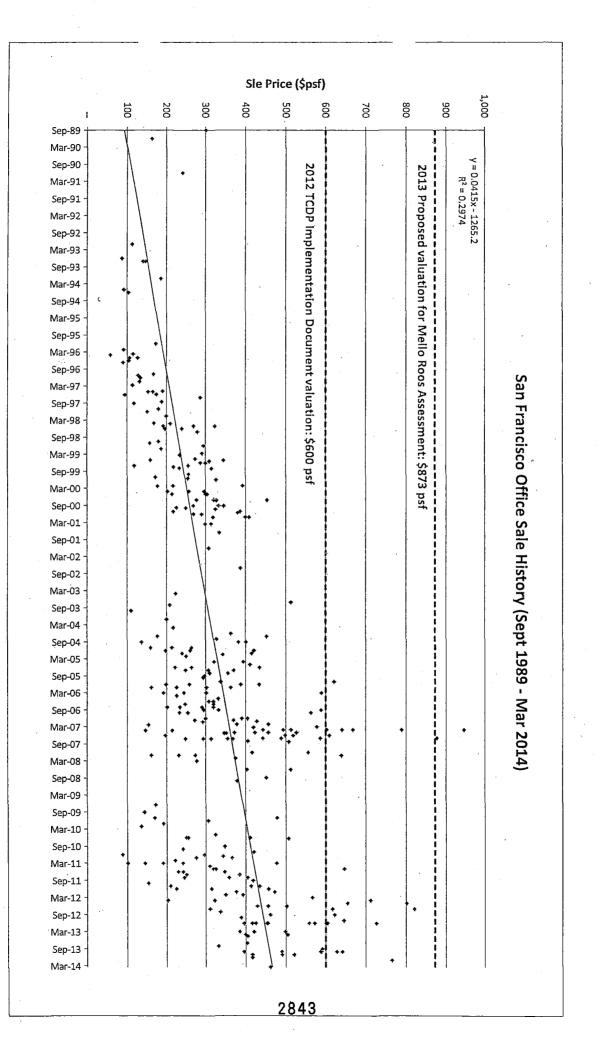
² San Francisco Planning Commission Motion No. 18635.

³ San Francisco Board of Supervisors Ordinance No. 184-12.

⁴ San Francisco Planning Code, § 424.8.

⁵ Transit Center District Plan Program Implementation Document, Table 5, pg. 11 (adopted May 24, 2012, Plan. Commission Resolution No. 18635).

⁶ "Transbay Transit Center will open without signature park." J.K. Dineen, SF Gate, Wednesday, June 25, 2014.



July 140445

From:RMorine@aol.comSent:Tuesday, July 08, 2014 10:22 AMTo:Avalos, John (BOS); Campos, David (BOS); Breed, London (BOS); Chiu, David (BOS);
Cohen, Malia (BOS); Farrell, Mark (BOS); Kim, Jane (BOS); Mar, Eric (BOS); Tang, Katy
(BOS); Wiener, Scott; Yee, Norman (BOS)Cc:Board of Supervisors (BOS); jscharfman@universalparagoncorp.com; Flores, Claudia (CPC);
Lesk, Emily (MYR); Chan, Yoyo (BOS); rmorine@aol.comSubject:Please Support Visitacion Valley (agenda itmes 40,48, and 49)

Members of the Board of Supervisors:

Please support the Visitacion Valley community and approve agenda items 40, 48, and 49.

The Schlage Lock Development Project, Development Agreement, and associated general plan and zoning changes have been thoroughly discussed within the community for well over 10 years. The continuance as requested by an unspecified 'group' is unwarranted and undermines the community planning process.

As one of the former Redevelopment CAC members for this project, I can say with certainty that the Development Agreement is robust and reflects the unique aspects of the site and the community. I, as well as my neighbors, will continue to work with the Developer and the City as we move forward to build upon the community benefits agreements were practical and economically feasible.

Thank you in advance for supporting Visitacion Valley! Russel Morine 64 Gillette Ave SF CA 94134

(1) Don't support a continuance (2) because delaying now undermines the years of community process (3) the Developer's Agreement has a strong community vetted benefits package and (4) there will be ample opportunities after approvals to refine workforce requirements and local Union representations. (5) urge them to support the Visitacion Valley community with a positive vote on the item... (1) Don't support a continuance (2) because delaying now undermines the years of community process (3) the Developer's Agreement has a strong community vetted benefits package and (4) there will be ample opportunities after approvals to refine workforce requirements after approvals to refine workforce requirements and local Union representations. (5) urge them to support the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the Visitacion Valley community with a positive vote on the item...

[∼]rom: Γo: Subject: Board of Supervisors (BOS) BOS-Supervisors Files 140444, 140675, 140445: Visitacion Valley / Schlage Lock Development

From: Douglas Fong [mailto:dougf@desbld.com]
Sent: Monday, July 07, 2014 8:07 PM
To: Board of Supervisors (BOS)
Cc: sguanne@yahoo.com; fma6764860@aol.com; BDrda@recology.com; aheins@sbcglobal.net; 'Inskip James'; RMorine@aol.com; cbarnett.sf@gmail.com; tranmarlene@yahoo.com; jscharfman@universalparagoncorp.com; Flores, Claudia (CPC); Lesk, Emily (MYR); Chan, Yoyo (BOS)
Subject: Visitacion Valley / Schlage Lock Development

Dear President Chiu and Members of the Board of Supervisors:

I am writing in support of Items 40, 48, and 49 for the agenda of tomorrow's full Board Meeting of July 8, 2014, encouraging the passing of these items at the earliest possible date.

The negotiation of this development agreement has been over 15 years in the making, and has seen struggles and rebirth that would challenge the equal of any public process. Throughout this time period, members representing the City staff and government, Private Development, and all of the surrounding Communities have met regularly to consider in depth the many specific items and options that make up the final plan for this new and exciting addition to our neighborhood.

As a member of the former Citizen's Advisory Committee, and the current Community Advisory Board, I am here to port that despite all of our questions and disagreements over the years, the Community stands strongly behind this greement. While none of us is achieving all of what we have wanted, by working together openly and transparently we have seen how compromise has produced the best possible negotiated solution.

Through this long period, we also have a respect for how fragile these types of negotiations can be, as issues are considered and decisions balanced. After all of these years of considering the many components, we are still strong in support of the final plan, and the need for it to happen immediately, already.

While others may claim that their issues have been ignored, please hear the testimony of those of us who have spent these long years in consideration of all of the issues and the negotiation of the result. Please respect that the strong opinions of the Private Sector, the Public Sector, and the Community, have all been brought to bear to create what is presented before you.

This agreement is the product of long trial and error in Public/Private partnership. It is not only a model for how all parties can communicate to make the best possible results, but also how imagination and effort can remove blight from our environment to the benefit of all, even without tax-increment financing.

My heartfelt thanks go to Supervisor Cohen and her office, the Mayor, and especially to those members of staff in the former SF Redevelopment Dept, the Planning Dept., the Mayor's Office, and all of the many government agencies who have educated us through the years on the complexities of this issue. And finally of course to my friends in the Community with whom we have shared much angst and hope. All together, we have created the proposal before you. All we wanted was a Grocery Store, and a fresh new impetus for our neighborhood. We are certain that this plan will make that happen, and I humbly urge you to assist us by helping us pass these items.

Douglas Fong



Date: July 15, 2014

To: Cindy Wu, President and Members of the San Francisco Planning Commission

From: Ken Cleaveland, VP/Public Policy, BOMA San Francisco and Ilene Dick, Esq., Farella Braun & Martel

<u>Re:</u> Proposed revisions to the San Francisco's Formula Retail regulations

Honorable Commissioners:

The Building Owners and Managers Association of San Francisco (BOMA) represents a large percentage of multi-tenant office buildings in the City. We have been engaged with the Planning Department in their work to revise and update the regulations governing "formula retail" and wish to go on record supporting the Planning Department's recommendations. That said, our organization does have a problem with making the interim CU controls on Mid-Market permanent. There have been no studies to prove this permanent additional financial burden is necessary, especially as this is still a challenging area of the City in which to set up new businesses and conduct commerce.

BOMA applauds the Planning Department for conducting a survey to determine just what the effects of the current formula restrictions have been, and agree that the current regulations have been very effective in maintaining a preponderance of small independent businesses v. larger so-called chains. We fully support amending the current definition of a "chain store" to increase the number of outlets from 11 to 19 before requiring the business to apply for a Conditional Use Permit. Realistically, however, we think the public's popular perception of a "chain store" is a company with hundreds if not thousands of outlets, not firms with less than two dozen. We do not support extending the definition to include companies outside of the U.S. as this would have the unintended consequences of limiting our City's ability to create new cutting edge retail opportunities for our residents and visitors. We also do not support adding additional categories to our formula retail definition, and don't see any justification for doing so.

BOMA continues to support the Planning Department's concerns that adding subsidiaries to the definition of "formula retail" is going too far, and would severely hinder the department's ability to carry out its responsibilities to quickly and efficiently review proposed projects. Formula retail is about sameness of design, service, and product; it should have nothing to do with ownership. We are encouraged to see Supervisor Mar has also dropped this new restriction in his proposal.

In closing, we encourage the Planning Commission to approve the Planning Department's recommended changes to the Formula Retail restrictions, while we respectfully disagree that the CU controls on Mid-Market should be made permanent or that additional categories of businesses be added.

Thank you.

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