ATTACHMENT 1 PRESENTATION TO BOARD OF SUPERVISORS REQUEST FOR CONTRACT MODIFICATION APPROVAL EXCEEDING \$10M

SFGH Rebuild Program

Presentation to Board of Supervisors
Request for Contract Modification Approval Exceeding \$10M
October 2014



Presented by Ron Alameida
Building Design and Construction - Project Management















ACTION REQUESTED

We respectfully request your approval to amend the Jacobs Construction Management Agreement to total \$20.1 Million for CM Services for the \$887.4M SFGH Rebuild Program. This modification provides for:

- \$4.5 Million increase to current contract to reconcile 2014 actual utilization trends to the 2010 forecast.
- Maintains the SFGH Rebuild Team make-up that has for nearly 8 years kept the Program on-time and within budget.
- Supports an increased amount of LBE participation dollars with no increase to current SFGH Rebuild Program Budget.
- Positions Team to better address anticipated additional efforts to the Rebuild driven by the licensing and occupancy readiness needs.



PROJECT STATUS UPDATE





- 83% of \$887.4M SFGH Rebuild Program G.O. Bonds Expended/Encumbered
- \$62,141,286 (9%) LBE Contracts achieved to date
- Integrated Project Team & Methods delivering promised Scope
- SFGH Rebuild Program approaching Substantial Completion while entering the Licensing and Occupancy Readiness phase of the Program.





Executive Construction Management Contract

Jacobs selected through competitive RFQ/RFP process in 2008 to provide the following services:

- Pre-Construction Phase Services (Completed)
- Construction Phase Services (Ongoing)
- Close-Out Phase Services (Anticipated to start in 2015)
- Post-Construction Phase Services (Anticipated to start in 2015)

Integrated Project Delivery:

- CM/GC + Design Assist Core Sub-Contractors
- Design Professional Team
- Executive Construction Management

LBE Participation: Currently at 29% (14% Contract Goal)



CONSTRUCTION MANAGEMENT COST BENCHMARKING

Comparable Projects	Const. Cost	Fee/Const. Cost
Private Projects		
Catholic Healthcare West	-	2.5% - 3%
Children's Hospital of Orange County	\$278M	2.2%
Hoag Women's Tower	\$134M	3.2%
Sequoia Hospital	\$150M	4.8%
Washington Hospital	\$115M	4.5%
Public Projects		
Alameda County Medical Center (1)	\$400M	9%
LAC+USC Medical Center (2)	\$500M	8%
Martin Luther King Medical Center	\$190M	7.5%
UC Davis Medical Center	\$423M	10%
SFGH Rebuild (3)	\$709M	3%

⁽¹⁾ Includes full project accounting and support services for County Staff (3 FTEs).

⁽²⁾ Includes FF&E and support services for County Staff (5 FTEs).

⁽³⁾ Based on amended fee with Rebuild plus the Emergency Generator Project; 0.76% increase from 2.24% in 2010.



TEAM ORGANIZATION

SFGH REBUILD Construction Team Profile

- City Employee / Consultant Team Makeup = 10 to 7
- Consultant Participation primarily in Estimating, Scheduling & Systems Support
- City Employees engaged in all aspects of Construction Management

