File No. 141296 Committee Item No. 3
Board Item No. 1

COMMITTEE/BOARD OF SUPERVISORS

AGENDA PACKET CONTENTS LIST

Committee: Budget & Finance Committee **Date** February 4, 2015

Board of Supervisors Meeting **Date** February 24, 2015

Cmte	Board	
☐	☐	Motion
☐	☐	Resolution
☒	☒	Ordinance
☐	☐	Legislative Digest
☒	☒	Budget and Legislative Analyst Report
☐	☐	Youth Commission Report
☐	☐	Introduction Form
☒	☒	Department/Agency Cover Letter and/or Report
☐	☐	MOU
☐	☐	Grant Information Form
☐	☐	Grant Budget
☐	☐	Subcontract Budget
☐	☐	Contract/Agreement
☐	☐	Form 126 – Ethics Commission
☐	☐	Award Letter
☐	☐	Application
☐	☐	Public Correspondence

OTHER **(Use back side if additional space is needed)**

☒	☒	PUC Resolution
☐	☐	
☐	☐	
☐	☐	
☐	☐	
☐	☐	
☐	☐	
☐	☐	
☐	☐	
☐	☐	
☐	☐	

Completed by: Linda Wong **Date** January 30, 2015
Completed by: L.W. **Date** 2/5/15

AMENDED IN COMMITTEE
2/4/15

FILE NO. 141296 ORDINANCE NO.

RO#15016
SA#40-16

[Appropriation - Water Enterprise Fund Balance for the Cleanup of Contaminated Soil at Lake Merced - $9,500,000 - FY2014-2015]

Ordinance appropriating $9,500,000 from Water Enterprise fund balance in the Public Utilities Commission Water Enterprise Department budget to support the project to cleanup contaminated soil at Lake Merced in FY2014-2015; and adopting findings under the California Environmental Quality Act regarding a Final Mitigated Negative Declaration, adopting a Mitigation Monitoring and Reporting Program, and making findings of consistency with the eight priority policies of Planning Code, Section 101.1.

Note: **Unchanged Code text and uncodified text** are in plain Arial font.
Additions to Codes are in *single-underline italics Times New Roman font.*
Deletions to Codes are in ~~*strikethrough italics Times New Roman font*~~.
Board amendment additions are in double underlined Arial font.
Board amendment deletions are in ~~strikethrough Arial font~~.
Asterisks (* * * *) indicate the omission of unchanged Code subsections or parts of tables.

Be it ordained by the People of the City and County of San Francisco:

Section 1. Findings. The Board of Supervisors makes the following findings:

A. San Francisco Public Utilities Commission ("SFPUC") approved a project to clean up contaminated soil on SFPUC property leased to the Pacific Rod and Gun Club (PRGC) at Lake Merced in San Francisco, in response to Cleanup Order R2-2013-0023 issued by the California Regional Water Quality Control Board, known as Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project ("Project").

B. The Planning Department prepared a Preliminary Negative Declaration ("PMND"), published July 25, 2014. On October 23, 2014, the San Francisco Planning Commission, reviewed and considered the PMND on appeal, and found that the contents of said report and

the procedures through which the PMND was prepared, publicized, and reviewed complied with the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.) ("CEQA"), 14 California Code of Regulations Sections 15000 et seq. (the "CEQA Guidelines") and Chapter 31 of the San Francisco Administrative Code ("Chapter 31"), and directed the Planning Department to issue a Final Mitigated Negative Declaration ("Final MND").

C. The Planning Department, is the custodian of records, located in File No. 2013.1220E, at 1650 Mission Street, Fourth Floor, San Francisco, California.

D. The SFPUC, on October 28, 2014, adopted Resolution No. 14-0171, in which the SFPUC adopted CEQA findings, adopted the Final MND, adopted the Mitigation Monitoring and Reporting Program ("MMRP"), and approved the Project, and the SFPUC Resolution and MMRP, are incorporated herein as part of this Ordinance by this reference thereto. No appeal was filed with this Board of the Final MND.

E. The Final MND and MMRP were made available to the public and this Board for this Board's review, consideration and action. The Board has reviewed the Final MND concurs with the SFPUC's adoption of the Final MND and adopts the MMRP, and incorporates by reference as though fully set forth herein the findings set forth in SFPUC Resolution 14-0171, copies of which are on file with the Board of Supervisors in File No. 141296.

F. The Board makes and adopts the findings required pursuant to Planning Code Section 101.1 (b) concerning the consistency of this legislation with the eight priority planning policies, which findings are on file with the Board of Supervisors in File No. 141296 and incorporated

herein by this reference, concluding that on balance the Project does comply with said policies.

Section 2. The uses of funding outlined below are herein appropriated and reflect the funding available for Fiscal Year 2014-2015.

Sources Appropriation

Fund	Index Code / Project Code	Subobject	Description	Amount
5WAAAAAA Water Enterprise - Non Project Controlled	*WTR5WAAAAAA	9999B	Water Enterprise Revenue – Fund Balance	$9,500,000
Total SOURCES Appropriation				**$9,500,000**

Section 3. The uses of funding outlined below are herein appropriated in Subobject 06700 (Buildings Structures and Improvements), and reflect the projected uses of funding to support the cost for cleanup of contaminated soil in Lake Merced, which is the result of the former use of lead shot and clay targets made with asphaltic material at skeet and trap shooting ranges operated by the Pacific Rod and Gun Club, for Fiscal Year 2014-2015. These funds will be placed on Budget and Finance Committee reserve pending the receipt of the bids and the selection of the contractor to complete the work related to the soil cleanup.

USES Appropriation

Fund	Index Code / Project Code	Subobject	Description	Amount
5W AAA ACP – Water Continuing Capital Project Fund	WTRX5WAAAACP CUW281	06700	Pacific Rod & Gun Club Remediation	$9,500,000
Total USES Re-Appropriation				**$9,500,000**

Section 4: The Controller is authorized to record transfers between funds and adjust the accounting treatment of sources and uses appropriated in this ordinance as necessary to conform to Generally Accepted Accounting Principles.

APPROVED AS TO FORM:
DENNIS J. HERRERA, City Attorney

By: _____
Noreen Ambrose
Deputy City Attorney

FUNDS AVAILABLE
BEN ROSENFIELD, Controller

By: _____
Ben Rosenfield
Controller

San Francisco
Water Sewer
Services of the San Francisco Public Utilities Commission

525 Golden Gate Avenue, 12th Floor
San Francisco, CA 94102
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October 29, 2014

The Honorable Edwin M. Lee

The Honorable Board of Supervisors

The Honorable Ben Rosenfield, Controller

Subject; SFPUC – Pacific Rod and Gun Club
Supplemental Appropriation Request $9,500,000

Ladies and Gentlemen:

Attached is a completed copy of the Request for Supplemental Appropriation in the amount of $9,500,000 for the cleanup of contaminated soil at Lake Merced.

This soil contamination is the result of the former use of lead shot and clay targets made with asphaltic materials at skeet and trap shooting ranges operated by the Pacific Rod and Gun Club.

The requested funding will allow the SFPUC to complete the project design and award the construction contract to comply with the Regional Water Quality Control Board's Cleanup Order.

Funding for this supplemental request will come from the Water Enterprise's fund balance.

Regards,

Harlan L. Kelly Jr.
General Manager

Attachments

Item 3 File 14-1296	Department: Public Utilities Commission (PUC)

EXECUTIVE SUMMARY

Legislative Objective

- Ordinance (a) adopting findings under the California Environmental Quality Act (CEQA) regarding a Final Mitigated Negative Declaration, (b) adopting a Mitigation Monitoring and Reporting Program, (c) making findings of consistency with the priority policies in Planning Code Section 101.1, and (d) appropriating $9,500,000 from the Water Enterprise fund balance in the Public Utilities Commission Water Enterprise Department budget to support the cleanup of contaminated soil at Lake Merced in FY 2014-15.

Key Points

- In, 1934, the City and the Pacific Rod and Gun Club (Club), a nonprofit organization, entered into a month-to-month lease agreement for use of City property at Lake Merced for skeet and trap shooting and fly casting. The Club has operated continuously at this site since 1934.
- On June 12, 2013, the San Francisco Bay Regional Water Quality Control Board (RWQCB) issued an Order to both the Club and the PUC, requiring site investigations and a plan for corrective measures to address soil contamination on the site leased by the City to the Club. This Order requires the Club and the PUC to clean up and remediate the upland soil area. The PUC prepared a Remedial Action Plan, specifying the cleanup plans for the site, which was approved by the RWQCB in November, 2014.
- The construction contract for the cleanup and removal of the contaminated soil and the replacement with clean soil on the site was advertised on December 24, 2014, and bids are due to the PUC on February 5, 2015.

Fiscal Impact

- The PUC's total estimated cost to clean up the contaminated soil and replace with clean soil at the Lake Merced site is $22,005,000. To date, $12,505,000 has been appropriated from PUC's Water Enterprise revenues. The remaining requested $9,500,000 supplemental appropriation would also be funded by the PUC's Water Enterprise revenues.
- Because the activities of the Club clearly resulted in the environmental damage and soil contamination on the City's Lake Merced property, the Club should be fully liable for the $22,005,000 cost to clean up and replace the soil on the City's property. The City filed a complaint against the Club for damages, nuisance and breach of contract on February 14, 2014, to attempt to recover the Lake Merced clean-up and replacement costs.

Recommendations

- Amend the proposed ordinance to place the requested $9.5 million of PUC Water Enterprise revenues on Budget and Finance Committee reserve pending the receipt of the bids and selection of the contractor to complete the work related to the cleanup of the contaminated soil at Lake Merced.
- Approval of the proposed ordinance, as amended, is a policy decision for the Board of Supervisors.

MANDATE STATEMENT & BACKGROUND

Mandate Statement

Charter Section 9.105 specifies that amendments to the appropriation ordinance, as finally adopted, may be initiated by a member of the Board of Supervisors and adopted in the same manner as other ordinances.

Background

On January 1, 1934, the City[1] and the Pacific Rod and Gun Club (Club), a nonprofit organization, entered into a month-to-month lease agreement for use of approximately four acres of City property at 520 John Muir Drive on Lake Merced for skeet and trap shooting and fly casting at a rental rate of $10 per month. The Club constructed facilities and has operated continuously at this site since 1934, primarily providing skeet and trap shooting in which shotguns are used to shoot pellets at clay targets, and occasionally subletting the site for recreational purposes. The original lease stated that "the lessee shall hold the City free and harmless from all claims of damage arising directly or indirectly out of its use of said land during the term of this lease". Over the course of the lease term, the premises occupied and used by the Club increased to approximately ten acres of City-owned land.

In 2007, the Board of Supervisors approved a resolution urging the Public Utilities Commission (PUC) to manage the City's approximately 811 acre Lake Merced Tract according to urban watershed standards and assume a greater role in the protection of water quality, as Lake Merced was an emergency back-up water supply for the City (Resolution No. 14-07). The Lake Merced Tract included the Club's entire lease area. In May 2012, the Club's lease was transferred from RPD to the PUC.

After numerous efforts by the PUC to negotiate amended lease provisions with the Club failed, on September 28, 2012, the City filed an unlawful detainer in San Francisco Superior Court to evict the Club from the premises, under the existing lease provisions. In December 2012, the Board of Supervisors approved a settlement with the Club for the PUC and the Club to enter into an amended lease to (a) improve the insurance, indemnity and other provisions for the protection of the City, (b) provide for a 90-day, instead of 30-day, advance notice of termination, and (c) allow for entry of a stipulated judgment without trial such for the City to acquire the property if the Club defaulted on the amended lease or failed to vacate the property following a notice of termination from the PUC (File 12-1106; Ordinance 249-12).

Under the amended lease, the PUC renegotiated the Club's rent from $4,250 per month to $5,000 per month, or $60,000 annually, with annual 4% increases, based on an appraisal of the

[1] The initial lease was between the City's Water Department and the Club. Under a Memorandum of Understanding (MOU) approved in the 1950s, the Recreation and Park Department (RPD) took over management of all recreational uses at Lake Merced, including the Gun Club lease.

property. Currently, the Club is paying $5,408 per month to the PUC, which deposits these revenues into the PUC's Water Department income account[2].

On June 12, 2013, the San Francisco Bay Regional Water Quality Control Board (RWQCB) issued an Order (Order No R2-2013-0023) to both the Club and the PUC, as joint dischargers, requiring site investigations and a plan for corrective measures to address soil contamination in most of the site leased by the City to the Club. In addition, this Order requires the Club and the PUC to clean up and remediate the upland soil area and evaluate if remediation of lake sediment is necessary to meet ecological risk standards. In response to this Order, the PUC prepared a Remedial Action Plan, specifying the cleanup plans for the site, which was approved by the RWQCB in November, 2014.

The Order cites a cleanup dredging effort in 1985-86, in which the City removed 128 tons of lead pellets and larger fragments from Lake Merced. The Order also estimates 27 tons of lead have fallen onto the property each year, based on the number of shells fired in 1989. Historical use of lead shot and clay pigeons from the skeet and trap shooting activities by the Club have resulted in deposits of lead (prohibited by the RWQCB in 1994), arsenic and polyaromatic hydrocarbons[3] (prohibited by the RWQCB in 2000) at concentrations that significantly exceed acceptable levels.

To undertake the required corrective cleanup actions, the PUC requires a development permit from the California Coastal Commission. The PUC applied for a permit from the Coastal Commission, which the Club appealed, alleging that the proposed cleanup action was inconsistent with the Coastal Commission's policies. On January 7, 2015 the Coastal Commission heard the Club's appeal, denied the appeal and granted the development permit to the PUC.

DETAILS OF PROPOSED LEGISLATION

The proposed ordinance would (a) adopt findings under the California Environmental Quality Act (CEQA) regarding a Final Mitigated Negative Declaration, (b) adopt a Mitigation Monitoring and Reporting Program, (c) make findings of consistency with the priority policies in Planning Code Section 101.1, and (d) appropriate $9,500,000 from the Water Enterprise fund balance in the Public Utilities Commission Water Enterprise Department budget to support the cleanup of contaminated soil at Lake Merced in FY 2014-15.

The proposed findings state that the PUC approved a project to clean up contaminated soil on PUC property leased to the Club at Lake Merced, in response to the RWQCB Order. In addition, the findings state that on July 25, 2014, the Planning Commission in accordance with CEQA issued a Preliminary Negative Declaration, which was appealed by the Club, which argued that an environmental impact report was required. On October 23, 2014, the Planning Department

[2] Based on RPD's records dating back to 2000, the Club paid RPD $3,500 per month, or $42,000 annually in 2000. In June of 2003, the Club's rent increased to $4,250 per month or $51,000 annually, and remained at that rate until the lease was transferred to the PUC.

[3] Polyaromatic hydrocarbons are hazardous waste that is created when products like coal, oil, gas and garbage are burned but the burning process is not complete. The material originated in targets made of asphaltic material.

considered and denied the appeal and directed the issuance of a Final Mitigated Negative Declaration for this project to clean up the contaminated soil in compliance with CEQA. On October 28, 2014, the PUC adopted the CEQA findings, the Final Mitigated Negative Declaration, the Mitigation Monitoring and Reporting Program, and the subject project to clean up the contaminated soil at Lake Merced and committed to all required mitigation measures for this project (PUC Resolution No. 14-0171).

The soil contamination is the result of lead from the former use of lead shot (which was prohibited by the RWQCB in 1994) and polyaromatic hydrocarbons from older asphalt and clay targets at the skeet and trap shooting ranges at Lake Merced operated by the Pacific Rod and Gun Club. In accordance with the Remedial Action Plan, prepared by the PUC and approved by the Regional Water Quality Control Board, the PUC will retain a contractor to excavate the contaminated soil up to seven feet below the ground level, transfer an estimated 46,500 cubic yards of contaminated soil from the site to an approved landfill site and replace the excavated areas with clean soil.

According to Ms. Noreen Ambrose of the City Attorney's Office, the City initially issued a 90-day notice of termination to the Club, such that the existing lease would terminate in mid-March, 2015. However, on December 15, 2014, the PUC authorized the General Manager to grant a lease extension to the Club through April 8, 2015, to facilitate the Club in vacating the property.

According to Mr. Obiajulu Nzewi, PUC Project Manager, the construction contract for the cleanup and removal of the contaminated soil and the replacement with clean soil on the site was advertised on December 24, 2014, and bids are due on February 5, 2015. A contractor is projected to be selected shortly after the bids are received, such that the PUC could approve a contract on March 10, 2015. The selected contractor is projected to commence work in early April, 2015, when the Club would be required to vacate the site.

The cleanup work related to the contaminated site is estimated to extend approximately one year, to be completed by the spring of 2016. Following the clean-up of the site, the PUC plans to determine potential reuses of the Lake Merced property based on an open public process, through the issuance of a Request for Proposal.

FISCAL IMPACT

The PUC's total estimated cost to clean up the contaminated soil and replacement with clean soil at the Lake Merced site is $22,005,000. To date, $12,505,000 has been appropriated from PUC's Water Enterprise revenues, including $1,400,000 in FY 2013-14 and $11,105,000 in FY 2014-15. As shown in the Table below, the remaining requested $9,500,000 supplemental appropriation from the PUC's Water Enterprise revenues will allow the PUC to complete the environmental review, construction management and construction required to clean up and replace with clean soil and comply with the Regional Water Quality Control Board's Cleanup Order.

Table: Total Cost of Project and Remaining $9,500,000 to be Appropriated

Activity	Total Estimated Cost	Appropriated to Date	Remaining Funds Required
Planning	$1,005,000	$1,005,000	$0
Environmental Review	1,200,000	700,000	500,000
Design	400,000	400,000	0
Construction Management	900,000	500,000	400,000
Construction Contract	18,500,000	9,900,000	8,600,000
Total Cost	**$22,005,000**	**$12,505,000**	**$9,500,000**

As shown in the Table above, of the total $22,005,000 cost, the construction contract is estimated to cost $18,500,000, or 84% of the total costs. Mr. Nzewi advises that over 200 samples of soil were collected from the Pacific Rod and Gun Club site for the Remedial Action Plan, approved by the RWQCB. The PUC then retained an outside engineering firm who reviewed the Remedial Action Plan and project scope to develop the estimated $18,500,000 construction contract cost for the proposed cleanup and replacement of the contaminated soil, which includes an 18% contingency and 5.4% cost escalation.

However, the construction bids will not be received until February 5, 2015, such that these estimates are not based on the actual construction bids. Until the construction bids are received, the cost to complete the work is not known. Therefore, the proposed $9,500,000 request to approve should be placed on Budget and Finance Committee reserve, pending the receipt of the construction bids and selection of the contractor to complete the work.

Source of Funding

The requested $9,500,000 would be paid from the PUC's Water Enterprise Fund, which is funded by revenues from both retail and wholesale water customers. According to Mr. Carlos Jacobo, PUC's Budget Director, PUC's Water Enterprise has a current fund balance of approximately $177 million.

Ms. Ambrose advises that the City filed a complaint against the Club for damages, nuisance and breach of contract on February 14, 2014, to attempt to recover the costs for the clean-up and replacement of the contaminated soil. Ms. Ambrose notes that this complaint is currently pending. Ms. Ambrose reports that the Club is currently cooperating with the City Attorney's Office to search for potential historic insurance policies that the Club purchased that may permit some recovery of insurance proceeds to contribute to the funding of the cleanup. All efforts should be employed by the City to research, identify and secure any assets and funds from the Club to offset the City's estimated $22,005,000 cost to complete the subject cleanup and recovery of the City's Lake Merced property.

POLICY CONSIDERATION

Somewhat similar to the existing Pacific Rod and Gun Club issue at Lake Merced, in 1994, or approximately 20 years ago, the Bay Area Regional Water Quality Control Board issued a cleanup and abatement order (Order No. 94-031) to the Peninsula Sportsmen's Club, and secondarily to the PUC, as the property owner. This Order required the (a) cessation of activities causing environmental damage, (b) development of a remedial action plan and (c) cleanup of the contaminated area. The PUC's Water Department was leasing approximately 33 acres of PUC watershed property in the City of Menlo Park to the Peninsula Sportsmen's Club since 1967, for trap and skeet shooting ranges. The 1994 RWQCB Order was primarily concerned with the lead shot and clay deposits which had accumulated and were being ingested by waterfowl and endangered species adjacent to the City's water supply. In 1996, the PUC evicted the Peninsula Sportsmen's Club and shortly afterward, the Peninsula Sportsmen's Club declared bankruptcy, leaving no recoverable assets. As a result, the PUC expended approximately $25 million of PUC Water Enterprise funds to clean up that contaminated PUC-owned site.

As noted above, the original lease with the Pacific Rod and Gun Club at Lake Merced specified "the lessee shall hold the City free and harmless from all claims of damage arising directly or indirectly out of its use of said land during the term of this lease". In addition, as noted in the 2013 RWQCB Order, the major soil contamination of the City's Lake Merced property was caused by the lessee, the Gun Club, from the historical use of lead shot and clay pigeons from skeet and trap shooting activities, which resulted in deposits of lead, arsenic and polyaromatic hydrocarbons on the Lake Merced property.

Because the activities of the Club clearly resulted in the environmental damage and soil contamination on the City's Lake Merced property, the Club should be fully liable for the $22,005,000 cost to clean up and replace the soil on the City's property. All efforts should be employed by the City to recover payment from the Club to offset the City's costs for the cleanup and replacement of the soil at Lake Merced.

However, as the property owner, the PUC is also subject to the RWQCB Order and is ultimately responsible for stewardship of the Lake Merced watershed lands.

In January 2015 the PUC reaffirmed and updated Real Estate Guidelines which specifies land use policies for the PUC's watershed lands, including PUC land under lease and license agreements. Specifically, the PUC Guidelines disallow any use that risks contamination of the PUC's land or water with hazardous materials or would increase the PUC's potential liability, as well as various other limitations on the use of PUC's property. In addition, the City's Risk Management Division is currently available to review individual City leases to ensure that the insurance requirements are appropriate, based on the size, use, and terms of the City lease.

RECOMMENDATIONS

1. Amend the proposed ordinance to place the requested $9.5 million of PUC Water Enterprise revenues on Budget and Finance Committee reserve pending the receipt of the bids and selection of the contractor to complete the work related to the cleanup of the contaminated soil and replacement with clean soil at Lake Merced.
2. Approval of the proposed ordinance, as amended, is a policy decision for the Board of Supervisors.

REQUEST FOR SUPPLEMENTAL APPROPRIATION

DEPARTMENT SFPUC DIVISION Water DATE 10/30/2014

To the Mayor:

Request is hereby made for supplemental appropriation from the following appropriations(s) or fund(s) in the amount(s) indicated:

APPROPRIATION NUMBER	DESCRIPTION OF APPROPRIATION OR FUND	AMOUNT
FD/GROUP FD 5WAAAAAA DEPT-DIV-SEC WTRAA INDEX 470000 CHAR/SUB-OBJ 99999B 2	Water Enterprise Revenue – Fund Balance	$9,500,000

to the credit of the following appropriation(s) or fund(s) in the amount(s) indicated:

APPROPRIATION NUMBER	DESCRIPTION OF APPROPRIATION OR FUND	AMOUNT REQUESTED	AMOUNT APPROVED MAYOR
FD/GROUP FD 5WAAAACP DEPT-DIV-SEC WTR03 INDEX 502811 CHAR/SUB-OBJ 06700	PACIFIC ROD & GUN CLUB REMEDIATION	$9,500,000	

There are no surpluses in any of this department's appropriations available for transfer for the requested purposes(s). Complete detail as to the necessity for THIS appropriation is stated below.

APPLICABLE BOXES MUST BE CHECKED.

This request includes capital projects (s.o.2020 or 2030); a separate copy has been sent to the Chair, Capital
[ ] Improvement Advisory Committee
[X] These funds have not been previously requested.
[ ] These funds were previously requested by: [ ] Supplemental Appropriation or
[ ] Budget Estimate and were [ ] reduced or [ ] denied by: [ ] The Mayor, or [ ] The Board of Supervisors.

CERTIFIED AS TO FACTS AND AMOUNTS AS ABOVE STATED, AND RECOMMENDED: _____ (Department Head)
Todd Rydstrom, AGM Business Services & CFO, SFPUC

APPROVED: _____ (C.A.O., Board or Commission)
Harlan L. Kelly, Jr., General Manager, SFPUC

Recorded Controller's Budget Division

By _____ **Date** _____ **Request No.** _____

FOR MAYOR'S USE

To the Controller:

The above request meets with my approval, as indicated above. You are hereby requested to prepare the necessary appropriation ordinance.

APPROVED: Edwin M. Lee **MAYOR** **By** _____ **Date** 12/12/14

PUBLIC UTILITIES COMMISSION

City and County of San Francisco

RESOLUTION NO. **14-0171**

WHEREAS, San Francisco Public Utilities Commission ("SFPUC") staff developed a proposed project to clean up contaminated soil on SFPUC property leased to the Pacific Rod and Gun Club (PRGC) at Lake Merced in San Francisco, otherwise known as Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project ("Project"); and

WHEREAS, The purpose of the proposed Project is to clean up contaminated upland soil on SFPUC property leased to the PRGC, in response to Cleanup Order R2-2013-0023 issued by the California Regional Water Quality Control Board, San Francisco Bay Region to the SFPUC and the PRGC;

WHEREAS, A Preliminary Mitigated Negative Declaration for the Project was prepared and published for public review on June 25, 2014; and

WHEREAS, The Preliminary Mitigated Negative Declaration was available for public comment until July 25, 2014; and

WHEREAS, On October 23, 2014, the San Francisco Planning Department reviewed and considered the Final Mitigated Negative Declaration and found that the contents of said report and the procedures through which the Final Mitigated Negative Declaration was prepared, publicized, and reviewed complied with the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.) (CEQA), 14 California Code of Regulations Sections 15000 et seq. (the "CEQA Guidelines") and Chapter 31 of the San Francisco Administrative Code ("Chapter 31"); and

WHEREAS, San Francisco Planning Department found the Final Mitigated Negative Declaration was adequate, accurate and objective, reflected the independent analysis and judgment of the Planning Department, and that the summary of comments and responses contained no significant revisions to the Preliminary Mitigated Negative Declaration, and issued the Final Mitigated Negative Declaration for the Project in compliance with CEQA, the CEQA Guidelines and Chapter 31; and

WHEREAS, The Planning Department, is the custodian of records, located in File No. 2013.1220E, at 1650 Mission Street, Fourth Floor, San Francisco, California; and

WHEREAS, The Final Mitigated Negative Declaration and Mitigation Monitoring and Reporting Program ("MMRP") (Attachment A) were made available to the public and this Commission for this Commission's review, consideration and action; now, therefore, be it

RESOLVED, That this Commission has reviewed and considered the Final Mitigated Negative Declaration and the record as a whole, finds that the Final Mitigated Negative Declaration is adequate for its use as the decision-making body for the Project, that there is no substantial evidence that the Project will have a significant effect on the environment with the adoption of the mitigation measures contained in the MMRP to avoid potentially significant environmental effects associated with the

Project and that the Final Mitigated Negative Declaration reflects the City's independent judgment and analysis, and hereby adopts the Final Mitigated Negative Declaration; and be it

FURTHER RESOLVED, That this Commission hereby adopts the MMRP attached hereto as Exhibit A and incorporated herein as part of this Resolution by this reference thereto and commits to all required mitigation measures identified in the Final Mitigated Negative Declaration and contained in the MMRP; and be it

FURTHER RESOLVED, That the SFPUC shall ensure implementation of all mitigation measures identified in the MMRP either directly or via binding contractual mechanisms. The SFPUC finds that the measures it is adopting can be carried out by the SFPUC at the designated time and are feasible at this time; and be it

FURTHER RESOLVED, that the General Manager or his designee is authorized to seek Board of Supervisors' approval, if necessary, and, as applicable, obtain permits and approvals from State and federal resource agencies; and be it

FURTHER RESOLVED, that this Commission hereby approves Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project; and be it

FURTHER RESOLVED, that this Commission authorizes the PUC General Manager to request the Mayor and the Board of Supervisors to approve a supplemental appropriation of $9.5 million for Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project. The funding will come from the Water Enterprise's fund balance.

I hereby certify that the foregoing resolution was adopted by the Public Utilities Commission at its meeting of October 28, 2014

Donna Hood

Secretary, Public Utilities Commission

File No. 141296

Board of Supervisors
Planning Code Section 101.1 Priority Policy Findings.
Pacific Rod and Gun Club Upland Soil Remedial Action Project
520 John Muir Drive, San Francisco, CA 94132

San Francisco Public Utilities Commission (SFPUC) approved a project to clean up contaminated soil on SFPUC property leased to the Pacific Rod and Gun Club (PRGC) at Lake Merced in San Francisco, in response to Cleanup Order R2-2013-0023 issued by the California Regional Water Quality Control Board, known as Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project (Project).

Soil contamination is the result of former use of lead shot and clay targets made with asphaltic materials at the skeet and trap shooting ranges. The project consists of excavation and appropriate disposal of up to 46,500 cubic yards of soils containing elevated concentrations of lead and polycyclic aromatic hydrocarbons (PAHs) and backfilling of excavated areas with clean fill material.

The Planning Department prepared a Preliminary Negative Declaration, published July 25, 2014. On October 23, 2014, the San Francisco Planning Commission, reviewed and considered the Preliminary Mitigated Negative Declaration (PMND) on appeal and found that the contents of said report and the procedures through which the PMND was prepared, publicized, and reviewed complied with the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.) (CEQA), 14 California Code of Regulations Sections 15000 et seq. (the CEQA Guidelines) and Chapter 31 of the San Francisco Administrative Code (Chapter 31), and directed the Planning Department to issue a Final Mitigated Negative Declaration (Final MND).

The SFPUC adopted the Final MND and the Mitigation Monitoring and Reporting Program (MMRP) and approved the Project, by Resolution 14-0171, on October 28, 2014.

Planning Code Section 101.1(b)(1-8) establishes eight priority planning policies and requires review of the proposed supplemental appropriation ordinance to fund the Project for consistency with said policies.

On balance, the Project does comply with said policies in that:

1. That existing neighborhood-serving retail uses be preserved and enhanced and future opportunities for resident employment in and ownership of such businesses enhanced.
The project site does not contain any existing neighborhood-serving retail uses, and will have no effect on such uses.

2. That existing housing and neighborhood character be conserved and protected in order to preserve the cultural and economic diversity of our neighborhoods.
The project site contains a structure that was previously occupied by a caretaker of the Pacific Rod and Gun Club, and that structure will be conserved and protected. The adopted Final MND and MMRP include mitigation measures that would ensure that the features which contribute to the historic landscape of the Pacific Rod and Gun Club are retained, protected and/or reconstructed in a similar size, design, location, and materials as existing, in keeping with the Secretary of Interior's Standards for Rehabilitation.

3. The City's supply of affordable housing be preserved and enhanced.

The project site contains a structure that was previously occupied by a caretaker of the Pacific Rod and Gun Club, and a mitigation measure was adopted that will preserve and protect that structure during removal of the contaminated soils. The project does not otherwise affect housing.

4. That commuter traffic not impede Muni transit service or overburden our streets or neighborhood parking.
The project to remove contaminated soil will not generate commuter traffic, and the Final MND found that any temporary impacts from the construction work on public transit and its users would be less than significant. The site has ample off street parking for construction equipment and vehicles.

5. That a diverse economic base be maintained by protecting our industrial and service sectors from displacement due to commercial office development, and that future opportunities for resident employment and ownership in these sectors be enhanced.
This policy is not applicable. The project site is owned by the City, under the jurisdiction of the SFPUC as part of the Lake Merced watershed, which serves as the City's emergency water supply. The site is zoned Public Use District.

6. That the City achieve the greatest possible preparedness to protect against injury and loss of life in an earthquake.
The project to clean up contaminated soil on this site, located on the upland shore of Lake Merced, which could serve the City as an emergency drinking water supply, is consistent with this policy.

7. That landmarks and historic buildings be preserved.
The project site is not a historic landmark and no historic contributory buildings will be altered or removed. The adopted Final MND and MMRP include the following mitigation measures to address potential impacts on historic buildings or features: Measure M-CP-1a: Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4-7, Measure M-CP-1b: Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4-7, Measure M-CP-1c: Protect the Four Contributory Buildings During Construction, Measure M-NO-2a Preconstruction Surveys and Repair, and Measure M-NO-2b: Construction Equipment Restrictions Near Buildings. These measures will ensure preservation of historic contributory buildings.

8. That our parks and open space and their access to sunlight and vistas be protected from development.
The Project to remove contaminated soil will preserve existing historic structures and features, but does not include new development. The removal of the contaminated soil will not impede access to sunlight and vistas of Lake Merced, but will require removal of vegetation and trees. The adopted Final MND and MMRP include mitigation measure M-AE-3 Screening Vegetation, which requires planting new shrubs and trees that at maturity would screen views of the historic structures and features, parking lot and associated facilities, and thus restore more natural scenic views from John Muir Drive across the site to Lake Merced.

ATTACHMENT A MITIGATION MONITORING AND REPORTING PROGRAM
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
AESTHETICS						
AE-1	The project could have a long-term adverse effect on a scenic vista, scenic resources, or the existing visual character or quality of the site and its surroundings.	**Mitigation Measure M-AE-3: Screening Vegetation** The following mitigation measure is required to avoid any potential adverse effect from the project on the scenic quality of the area. The SFPUC shall identify the location and spacing of new plantings that would, at maturity, screen views of the eastern portion of the site. New plants shall include native species indigenous to the San Francisco Peninsula and/or shrubs and trees typical of the surrounding area. Plantings (by way of species type, size, and location) shall ensure that direct views of the site east of the entrance are substantially obstructed from any location within a ten-year period. The SFPUC shall monitor and photograph screening vegetation annually after completion of remediation activities. If it is determined that success standards are not being met, SFPUC shall take immediate action to re-plant screening vegetation to ensure compliance by the tenth-year period.	1. SFPUC EMB 2. SFPUC CMB 3. SFPUC NRLMD	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC NRLMD	1. Ensure that contract documents include a requirement for appropriate landscape plans for screening vegetation. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action. 3. Annually monitor screening vegetation to ensure that plantings are on track to substantially obstruct direct views of the site east of the entrance road within 10 years. If it appears that this success standard is not on track to be met in time, SFPUC shall take immediate action to re-plant appropriate screening vegetation that ensures compliance by the 10th year period.	1. Design 2. Construction 3. Post Construction
CULTURAL RESOURCES						
CP-1	The proposed project could cause a substantial adverse change in the significance of a historical resource as defined in §15064.5, including those resources listed in Article 10 or Article 11 of the San Francisco Planning Code.	**Mitigation Measure M-CP-1a: Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7** The SFPUC or its contractor shall implement the following to comply with the Secretary of Interior's Standards for Rehabilitation: • Prior to commencement of site remediation, the SFPUC shall record the original size, configuration, and locations of the semi-circular station paths at skeet fields 4 – 7 through the use of digital photography and mapping. The original dimensions and locations of the station paths shall be mapped on a site plan to aid the later reconstruction of these features. • Following site remediation, the SFPUC shall reconstruct the semi-circular station paths which define skeet fields 4 – 7 in the same size, configuration, and location as the original station paths, including the level terrace and linear arrangement of the fields. As the existing concrete materials post-date the period of significance and are not character-defining, concrete may be substituted for other compatible materials (e.g. crushed rock, gravel, or wood boardwalks outlining the path configurations).	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to record information about and reconstruct the skeet fields as described in the mitigation measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Pre Construction / Post Construction
		Mitigation Measure M-CP-1b: Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4 – 7 The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation: • Prior to commencement of site remediation, the SFPUC shall record and document the existing structural condition and location of the wood frame high/low houses at skeet fields 4 – 7 (total of 8 structures) and the wood fences which separate these fields (total of 4 fences). This shall be accomplished through; 1) digital photography of all such features, 2) mapping their original locations and configuration on a site plan, and 3) numbering and cataloging each structure. These features shall be carefully relocated to a secure, onsite or off	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to record, document, relocate, protect, and return to their original positions the wood frame high/low houses and wood fences, as described in the mitigation measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Pre Construction/ Post Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-1 (Cont.)		site location to avoid damage. If stored onsite, they may be relocated to alternate safety zones as remediation progresses. The most appropriate temporary relocation sites shall be determined by the SFPUC prior to commencement of work. • During site remediation activities, the SFPUC shall protect these features from accidental damage during earth moving by storing these elements within a locked, chain-link fence enclosure and posting "Keep Out" or "No Trespassing" signs. • Following site remediation, the SFPUC shall return these features to their original positions at the reconstructed skeet fields 4 – 7. Based on the pre-construction recording and depending on their structural condition, any damaged components should be repaired in keeping with the Secretary of Interior's Standards for Rehabilitation. If they were previously damaged beyond repair, they are in poor structural condition, or if it is infeasible to return them to their original location due to their condition or other factors, they may be replaced in-kind in a similar size, design, location, and materials as existing, in keeping with the Standards.				
		Mitigation Measure M-CP-1c Protect the Four Contributory Buildings During Construction. The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation: • During site remediation activities, the four contributory buildings (Clubhouse, Caretaker's House, Rifle Range Building, and the Shell House), shall be adequately protected from accidental damage due to construction activities and vandalism. These structures shall be surrounded by protective fencing and shall be secured from entry by boarding up all windows and doors, and posting "Keep Out" or "No Trespassing" signs on each building. Following site remediation, these buildings shall be returned to their original appearance by removing all temporary construction fencing, window and door protection, and signage.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include measures to protect the four contributory buildings during construction. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction
CP-2	The project could cause a substantial adverse change in the significance of an archeological resource pursuant to CEQA Guidelines, §15064.5.	**Mitigation Measure M-CP-2: Accidental Discovery of Archeological Resources** The following mitigation measure is required to avoid any potential adverse effect from the proposed project on accidentally discovered buried or submerged historical resources as defined in CEQA Guidelines Section 15064.5(a)(c). The project sponsor shall distribute the Planning Department archeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, etc. firms); or utilities firm involved in soils disturbing activities within the project site. Prior to any soils disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel including, machine operators, field crew, supervisory personnel, etc. The project sponsor shall provide the Environmental Review Officer (ERO) with a signed affidavit from the responsible parties (prime contractor, subcontractor(s), and utilities firm) to the ERO confirming that all field personnel have received copies of the Alert Sheet. Should any indication of an archeological resource be encountered during any soils disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken. If the ERO determines that an archeological resource may be present within the project site, the project sponsor shall retain the services of a qualified archeological consultant, based on standards developed by the Planning Department archeologist. The archeological consultant shall advise the ERO as to whether the discovery is an archeological resource, retains sufficient integrity, and is of potential scientific/historical/cultural significance. If an	1. SFPUC EMB 2. SFPUC CMB 3. SFPUC BEM (Archeologist) 4. SFPUC BEM (Archeologist)	1. SFPUC BEM 2. SFPUC BEM and ERO 3. SFPUC BEM and ERO 4. SFPUC BEM	1. Ensure that measures related to archaeological discoveries are included in contract documents. 2. Ensure that all personnel attend environmental training prior to beginning work, receive "ALERT" sheet, and sign the training sign-in sheets. Maintain file of signature sheets for submittal to ERO. Monitor to ensure that the contractors implement measures in contract document, report non-compliance and ensure corrective action. 3. Evaluate the potential discovery and advise the ERO as to the significance of the discovery. If warranted, proceed with measures that may include the following: a. On-site preservation of resource; b. Archaeological monitoring program with prior review/approval of ERO; or	1. Design 2. Preconstruction and Construction 3. Construction 4. Post Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-2 (Cont.)		archeological resource is present, the archeological consultant shall identify and evaluate the archeological resource. The archeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor. Measures might include: preservation in situ of the archeological resource; an archeological monitoring program; or an archeological testing program. If an archeological monitoring program or archeological testing program is required, it shall be consistent with the Environmental Planning (EP) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archeological resource is at risk from vandalism, looting, or other damaging actions. The project archeological consultant shall submit a Final Archeological Resources Report (FARR) to the ERO that evaluates the historical significance of any discovered archeological resource and describing the archeological and historical research methods employed in the archeological monitoring/data recovery program(s) undertaken. Information that may put at risk any archeological resource shall be provided in a separate removable insert within the final report. Copies of the Draft FARR shall be sent to the ERO for review and approval. Once approved by the ERO, copies of the FARR shall be distributed as follows: California Archeological Site Survey Northwest Information Center (NWIC) shall receive one (1) copy and the ERO shall receive a copy of the transmittal of the FARR to the NWIC. The Environmental Planning division of the Planning Department shall receive one bound copy, one unbound copy and one unlocked, searchable PDF copy on CD three copies of the FARR along with copies of any formal site recordation forms (CA DPR 523 series) and/or documentation for nomination to the National Register of Historic Places/California Register of Historical Resources. In instances of high public interest or interpretive value, the ERO may require a different final report content, format, and distribution than that presented above.			c. Archaeological testing program with prior review/approval of ERO. 4. Prepare a Final Archaeological Resources Report. Submit to ERO for review and approval. Submit to others as required once approved by ERO.	
CP-3	The project could directly or indirectly destroy a unique paleontological resource or site or unique geologic feature.	**Mitigation Measure M-CP-3: Accidental Discovery of Paleontological Resources** To reduce the potential for the proposed project to result in a significant impact on paleontological resources, the SFPUC shall arrange for a paleontological training by a qualified paleontologist regarding the potential for such resources to exist in the project site and how to identify such resources. The training could consist of a recorded presentation that could be reused for new personnel. The training shall also include a review of penalties for looting and disturbance of these resources. An alert sheet shall be prepared by the qualified paleontologist and shall include the following: 1. A discussion of the potential to encounter paleontological resources; 2. Instructions for reporting observed looting of a paleontological resource; and instructions that if a paleontological deposit is encountered within a project area, all soil-disturbing activities in the vicinity of the deposit shall cease within 50 feet and the ERO shall be notified immediately; and, 3. Who to contact in the event of an unanticipated discovery. If potential fossils are discovered by construction crews, all earthwork or other types of ground disturbance within 50 feet of the find shall stop immediately until the qualified professional paleontologist can assess the nature and importance of the find. Based on the scientific value or uniqueness of the find, the paleontologist may record the find and allow work to continue, or recommend salvage and recovery of the fossil. The paleontologist may also propose modifications to the stop-work radius based on the nature of the find, site geology, and the activities occurring on the site. If treatment and salvage is required, recommendations shall be consistent with SVP 1995 guidelines and currently accepted scientific practice, and shall be subject to review and approval by the ERO or designee. If required, treatment for fossil remains may include preparation and recovery of fossil	1. SFPUC EMB 2. SFPUC CMB/BEM (Paleontologist) 3. SFPUC CMB/BEM (Paleontologist) 4. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM 4. SFPUC BEM/ERO	1. Ensure that contract documents include measures related to attending training about, and to the discovery of, paleontological specimens. 2. Obtain and review résumé or other documentation on paleontologist's qualifications. Ensure that contractor's staff participate in the environmental training prior to beginning work and sign the training sign-in sheet. Maintain file of sign-in sheets. In the event of a discovery, confirm suspension of work, examine fossil, and report as required. Earthwork and ground disturbance within 50 feet of find shall stop until qualified paleontologist can assess nature/importance of find and make a recommendation regarding further action. 3. Monitor to ensure that the contractor implements measures in contract documents including insuring that all potential discoveries are reported as required and that	1. Design 2. Preconstruction and construction 3. Construction 4. Construction

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-3 (Cont.)		materials so that they can be housed in an appropriate museum or university collection, and may also include preparation of a report for publication describing the finds. The SFPUC shall be responsible for ensuring that treatment is implemented and reported to the San Francisco Planning Department. If no report is required, the SFPUC shall nonetheless ensure that information on the nature, location, and depth of all finds is readily available to the scientific community through university curation or other appropriate means.			contractor suspends work in the vicinity. Report noncompliance and ensure corrective action.	1.
CP-4	The project could disturb human remains, including those interred outside of formal cemeteries.	**Mitigation Measure M-CP-4: Accidental Discovery of Human Remains** The treatment of human remains and of associated or unassociated funerary objects discovered during any soil-disturbing activities shall comply with applicable state laws. This shall include immediate notification of the coroner of the county within which the project is located and, in the event of the coroner's determination that the human remains are Native American, notification of the California Native American Heritage Commission, which shall appoint a most likely descendant (MLD) (PRC Section 5097.98). The archeological consultant, SFPUC, and MLD shall make all reasonable efforts to develop an agreement for the treatment, with appropriate dignity, of human remains and associated or unassociated funerary objects (CEQA Guidelines Section 15064.5[d]). The agreement should take into consideration the appropriate excavation, removal, recordation, analysis, custodianship, curation, and final disposition of the human remains and associated or unassociated funerary objects. The PRC allows 24 hours to reach agreement on these matters. If the MLD and the other parties do not agree on the reburial method, the SFPUC shall follow Section 5097.98(b) of the PRC, which states that "the landowner or his or her authorized representative shall reinter the human remains and items associated with Native American burials with appropriate dignity on the property in a location not subject to further subsurface disturbance."	1. SFPUC EMB 2. SFPUC CMB/BEM (Archeologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM and ERO	1. Ensure that contract documents include measures related to discovery of human remains. 2. If potential human remains or funerary objects are encountered, mobilize an archeologist to confirm existence of human remains. If human remains are confirmed, perform required coordination and notifications. 3. Monitor to ensure that the contractor implements measures in contract documents including insuring that all potential human remains are reported as required and that contractor suspends work in the vicinity. Report noncompliance and ensure corrective action.	2. Design 3. Construction 4. Construction
TRANSPORTATION AND CIRCULATION						
TR-1	The project could conflict with an applicable plan, ordinance, or policy establishing measures of effectiveness for the performance of the circulation system, taking into account all modes of transportation, including mass transit and non-motorized travel and relevant components of the circulation system, including but not limited to intersections, streets, highways and freeways, pedestrian and bicycle paths, and mass transit	**Mitigation Measure M-TR-1: Implement Flag Control to Maintain Bicycle and Pedestrian Access** The SFPUC and its contractor shall require flaggers to be present onsite during daily construction activities. Flaggers shall be located at the entry and exit locations of the project site and shall coordinate the movement of construction vehicles in and out of the project site. In addition, flaggers shall maintain access to on- and off-street bicycle and pedestrian facilities and the use of flaggers shall reduce any intermittent blockages to such facilities, and eliminate any long-term blockages to such facilities.	1. SFPUB EMB 2. SFPUC CMB	1. SFPUC EMB 2. SFPUC CMB	1. Incorporate appropriate language into contract documents including requirement for contractor to have flaggers onsite during daily construction activities to perform duties described in measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
NOISE						
NO-2	The project would not result in exposure of persons to or generation of excessive groundborne vibration or groundborne noise levels.	**Mitigation Measure M-NO-2a: Preconstruction Surveys and Repair** SFPUC shall conduct a preconstruction survey of onsite buildings to document preconstruction building conditions and identify fragile buildings. Following construction, the buildings shall be reinspected. Any new cracks or other changes in structures shall be compared to preconstruction conditions and a determination made as to whether project activities could have caused such damage. In the event that the project is demonstrated to have caused the damage, SFPUC shall be responsible for having the damage repaired to the pre-existing condition.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to conduct preconstruction and post construction surveys of building conditions, and a report submittal for building surveys including implementation of repairs for damage. 2. Monitor to ensure that contractor implements measures in contract documents including a pre-construction and post-construction survey report and repair to preconstruction condition if damages were found. Report non-compliance and ensure corrective action.	1. Design 2. Preconstruction/Construction
		Mitigation Measure M-NO-2b: Construction Equipment Restrictions Near Buildings To minimize vibration effects, no earthmoving equipment shall be used within 1.5 feet of the Clubhouse, Caretaker's House, Rifle Range Building and Shell House; only small earthmoving equipment shall be used between 1.5 feet and 15 feet of the these buildings. No vibratory equipment shall be used within 8 feet of the Clubhouse, Caretaker's House, Rifle Range Building, and Shell House and only small vibratory equipment (including compactors) shall be used between 8 feet and 26 feet of these buildings. Small earthmoving equipment and vibrators shall be used within 10 feet and 17 feet, respectively, from other buildings.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC CMB	1. Incorporate appropriate language into contract documents including requirement for contractor to use smaller earthmoving equipment within certain distances of buildings/structures, as described in measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction
AIR QUALITY						
AQ-1	The project's construction activities would not violate an air quality standard or contribute substantially to an existing or projected air quality violation.	**Mitigation Measure M-AQ-1: Construction Emissions Minimization** A. ***Construction Emissions Minimization Plan.*** The project sponsor shall reduce construction-related NOx emissions by a minimum of 40 percent as compared to that estimated in this environmental analysis. Prior to issuance of a construction permit, the project sponsor shall submit a Construction Emissions Minimization Plan (Plan) to the Environmental Review Officer (ERO) for review and approval by an Environmental Planning Air Quality Specialist. The requirements of this plan may be met by demonstrating project compliance with the following: 1. Limit truck idling time to two minutes. Legible and visible signs shall be posted in multiple languages (English, Spanish, Chinese) in designated queuing areas and at the construction site to remind operators of the two minute idling limit; 2. The project sponsor shall require that construction operators properly maintain and tune equipment in accordance with manufacturer specifications; and 3. All on-road haul trucks (i.e., trucks used for disposal of excavated material and delivery of clean fill) shall be year 2010 or newer.	1. SFPUC PMB 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM/ERO 2. SFPUC BEM 3. SFPUC BEM/ERO	1. Prepare and submit to ERO the Construction Emissions Minimization Plan (CEMP) 2. Certify compliance with CEMP and ensure all appropriate language incorporated into contract documents including monthly reporting and final reporting to be prepared and submitted by contractor 3. Monitor to ensure that contractor implements measures in contract documents and CEMP including monthly submittal of reports and submittal of final construction activity summary report.	1. Design 2. Design 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
AIR QUALITY (Cont.)						
AQ-1 (Cont.)		Should the project sponsor choose to comply with this mitigation measure through any means other than the requirements listed above, the Plan shall demonstrate an equivalent reduction in NOx emissions (40%). The project sponsor shall submit to the ERO, prior to construction, all applicable construction equipment information required to ensure that the project sponsor has fully complied with this mitigation measure. B. *Reporting.* Monthly reports shall be submitted to the ERO indicating the construction phase and off-road equipment information used during each phase including the information required in A, above. C. *Certification Statement and On-site Requirements.* Prior to the commencement of construction activities, the project sponsor must certify (1) compliance with the Plan, and (2) all applicable requirements of the Plan have been incorporated into contract specifications.				
BIOLOGICAL RESOURCES						
BI-1	The project could have a substantial adverse effect, either directly or through habitat modifications, on species identified as candidate, sensitive, or special-status species in local or regional plans, policies, or regulations, or by the CDFW or USFWS.	**Mitigation Measure MI-BI-1a: Protocol Surveys for Special-Status Plants** The SFPUC shall retain a qualified botanist to conduct preconstruction CDFG protocol-level surveys for special-status plants (in particular San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) on the project site and adjacent suitable habitat during the blooming period for these species. Surveys shall occur in the spring for San Francisco Bay spineflower (April – July), blue coast gilia (April – July), and San Francisco wallflower (March – June), and in the late summer for dune tansy (July – October). Survey results shall be mapped and documented in a technical memorandum and provided to the Planning Department. If no special-status plants are identified during surveys, then these plants shall be assumed to be absent from the project site. If special-status plants are found during surveys, suitable habitat shall be mapped for avoidance in order to account for seasonal growth variability from year to year, when plants may not bloom but remain present in the seed bank. Suitable habitat areas shall be demarcated by a qualified botanist with flagging or orange fencing with signs that read "Environmentally Sensitive Area – Keep Out." These markings shall be installed before construction begins and continuously maintained throughout construction.	1. SFPUC CMB/BEM (Qualified Biologist) 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct pre-construction surveys at appropriate times. Document survey results in technical memorandum. Mark suitable habitat areas and maintain markings throughout construction. 2. Ensure that contract documents include fencing and signage measures. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Preconstruction and Construction 2. Design 3. Construction
		Mitigation Measure M-BI-1b: Relocation of Special-Status Plants If special-status plants are located within the remediation site and cannot be avoided during remediation, then a plan shall be developed in coordination with CDFW to relocate them to suitable habitat within the Lake Merced shoreline area. This can be done either through salvage and transplanting or by collection and propagation of seeds or other vegetative material. Any plant relocation would be done under the supervision of a qualified botanist.	1. SFPUC BEM 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUBEM 3. SFPUC BEM	1. Develop a special-status plant relocation plan. 2. Ensure that contract documents include measures for relocation of special-status plants. 3. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Preconstruction 2. Design 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		**Mitigation Measure M-BI-1c: Worker Environmental Awareness Program Training** A project-specific Worker Environmental Awareness Program (WEAP) training shall be developed and implemented by a qualified biologist for the project and attended by all personnel prior to beginning work onsite. The WEAP training shall generally include but not be limited to the following: • Applicable State and federal laws, environmental regulations, project permit conditions, and penalties for non-compliance; • Special-status plant and wildlife species with potential to occur on or in the vicinity of the project site, avoidance measures, and a protocol for encountering such species including a communication chain; • Preconstruction surveys and biological monitoring requirements associated with each phase of work; • Known sensitive resource areas in the project vicinity which are to be avoided and/or protected (e.g. wetlands) as well as approved project work areas; and • Best Management Practices (BMPs) and their location on the project site for erosion control and/or species exclusion.	1. SFPUC EMB 2. SFPUC CMB/BEM 3. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include measures for contractor to attend project-specific WEAP 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Develop worker training program and ensure that all construction personnel participate in the environmental training prior to beginning work at the job site. Require workers to sign the training program sign-in sheet. Maintain file of training sign-in sheets. 3. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Preconstruction 3. Preconstruction and construction
		Mitigation Measure M-BI-1d: Avoidance and Minimization Measures for Western Pond Turtle During construction at the project site, the SFPUC shall ensure a biological monitor is present during installation of exclusion fencing and initial vegetation clearing and grading. Also, the following measures shall be implemented: • Within one week before construction commences, a qualified biologist shall supervise the installation of exclusion fencing along the boundaries of the work area, as the biologist deems necessary to prevent western pond turtles from entering the work area. The construction contractor shall install CDFW-approved species exclusion fencing, with a minimum height of 3 feet above ground surface and with an additional 4–6 inches of fence material buried such that species cannot crawl under the fence. Fencing installed along the north border (lakeside border) of the site can be multipurpose silt fencing (see Mitigation Measure M-BI-3, Wetland Protection, below) and exclusion fencing. • A qualified biologist shall survey the project area within 48 hours before the onset of initial ground-disturbing activities and shall be present during initial vegetation clearing and ground-disturbing activities. The biological monitor shall monitor the exclusion fencing weekly to confirm proper maintenance and inspect for turtles. If turtles are found, the SFPUC shall halt construction in the vicinity that poses a threat to the individual as determined by the qualified biologist. If possible, the individual shall be allowed to move out of the project area of its own volition (e.g., if it is near the exclusion fence that can be temporarily removed to let it pass). The qualified biologist shall relocate turtles to the nearest suitable habitat should they not leave the work area of their own accord. Construction shall resume after the individual is out of harm's way. If western pond turtles occur repeatedly onsite after the exclusion fencing has been installed, a qualified biologist shall initiate preconstruction sweeps of the project site for this species prior to start of construction on a daily basis and thereinafter throughout the duration of the project. • During project activities, excavations deeper than 6 inches shall have a sloping escape ramp of earth or a wooden plank installed at a 3:1 rise; openings, such as pipes, where western pond turtles might seek refuge shall be covered when not in use; and all trash that may attract predators or hide western pond turtles shall be properly contained each day, removed from the worksite, and disposed of regularly. Following site remediation, the construction contractor shall remove all trash and construction debris from the work areas.	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include applicable avoidance and minimization measures for western pond turtles. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Monitor exclusion fence installation, conduct preconstruction surveys, species relocation and monitoring, including weekly fence inspection. Document activities in monitoring logs. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Design 2. Preconstruction and Construction 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		**Mitigation Measure M-BI-1e: Nesting Bird Protection Measures.** Nesting birds and their nests shall be protected during construction by use of the following: • Removal of trees, scrub vegetation and structures shall occur outside the bird nesting season (February 1 to August 30), to the extent feasible. • If removal of trees, scrub vegetation or structures during bird nesting season cannot be fully avoided, a qualified wildlife biologist shall conduct preconstruction nesting surveys within seven days prior to the start of such activities or after any construction breaks of 14 days or more. Surveys shall be performed for the project site and suitable habitat within 250 feet of the project site in order to locate any active passerine (perching bird) nests and within 500 feet of the project site to locate any active raptor (birds of prey) nests or double-crested cormorant or heron rookeries. • If active nests are located during the preconstruction bird nesting survey, the wildlife biologist shall evaluate if the schedule of construction activities could affect the active nests and the following measures shall be implemented based on their determination: – If construction is not likely to affect the active nest, it may proceed without restriction; however, a biologist shall regularly monitor the nest to confirm there is no adverse effect and may revise their determination at any time during the nesting season In this case, the following measure would apply. – If construction may affect the active nest, the biologist shall establish a no disturbance buffer. Typically, these buffer distances are between 25 feet and 250 feet for passerines and between 300 feet and 500 feet for raptors. These distances may be adjusted depending on the level of surrounding ambient activity (e.g., if the project area is adjacent to a road or active trail) and if an obstruction, such as a building, is within line-of-sight between the nest and construction. For bird species that are federally and/or state-listed sensitive species (i.e., fully protected, endangered, threatened, species of special concern), an SFPUC representative, supported by the wildlife biologist, shall consult with the USFWS and/or CDFW regarding modifications to nest buffers, prohibiting construction within the buffer, modifying construction, and removing or relocating active nests that are found on the site. • Removing inactive passerine nests may occur at any time. Inactive raptor nests shall not be removed unless approved by the USFWS and/or CDFW. • Removing or relocating active nests shall be coordinated by the SFPUC representative with the USFWS and/or CDFW, as appropriate, given the nests that are found on site. • Any birds that begin nesting within the project area and survey buffers amid construction activities are assumed to be habituated to construction-related or similar noise and disturbance levels and no work exclusion zones shall be established around active nests in these cases.	1: SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that requirements related to nesting bird protection are included in contract documents. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct surveys as required. If active nests are located during survey, establish buffer zones, consulting with USFWS/CDFW as necessary, and monitor regularly. Document monitoring activities in logs. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Design 2. Preconstruction and Construction 3. Construction
		Mitigation Measure M-BI-1f: Avoidance and Minimization Measures for Special-Status Bats In coordination with the SFPUC, a preconstruction survey for special-status bats shall be conducted by a qualified biologist in advance of tree and structure removal within the project site to characterize potential bat habitat and identify active roost sites. Should potential roosting habitat or active bat roosts be found in trees and/or structures to be removed under the project, the following measures shall be implemented: 1. Removal of trees and structures shall occur when bats are active, approximately between the periods of March 1 to April 15 and August 15 to October 15; outside of bat maternity roosting season (approximately April 15 – August 31) and outside of months of winter torpor (approximately October 15 – February 28), to the extent feasible. 2. If removal of trees and structures during the periods when bats are active is not feasible and active bat roosts being used for maternity or hibernation purposes are found on or in the immediate vicinity of the project site	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include applicable bat avoidance and minimization measures. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct pre-construction survey. If roosts are found, implement appropriate measures. Document activities in monitoring logs. 3. Monitor to ensure that contractor(s)	1. Design 2. Preconstruction and Construction 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		where tree and structure removal is planned, a no-disturbance buffer of 100 feet shall be established around these roost sites until they are determined to be no longer active by the qualified biologist. 3. The qualified biologist shall be present during tree and structure removal if active bat roosts are present. Trees and structures with active roosts shall be removed only when no rain is occurring or is forecast to occur for 3 days and when daytime temperatures are at least 50°F. 4. Removal of trees with active or potentially active roost sites shall follow a two-step removal process: 1. On the first day of tree removal and under supervision of the qualified biologist, branches and limbs not containing cavities or fissures in which bats could roost, shall be cut only using chainsaws. 2. On the following day and under the supervision of the qualified biologist, the remainder of the tree may be removed, either using chainsaws or other equipment (e.g. excavator or backhoe). 5. Removal of structures containing or suspected to contain active bat roosts shall be dismantled under the supervision of the qualified biologist in the evening and after bats have emerged from the roost to forage. Structures shall be partially dismantled to significantly change the roost conditions, causing bats to abandon and not return to the roost. 6. Bat roosts that begin during remediation are presumed to be unaffected, and no buffer would be necessary			implements measures in contract documents. Report noncompliance, and ensure corrective action.	
BI-2	The project could have a substantial adverse effect on riparian habitat or other sensitive natural community identified in local or regional plans, policies, regulations, or by the CDFW or USFWS.	**Mitigation Measure M-BI-2: Restoration of Coastal Scrub, Riparian Scrub, and Wetlands** The habitat functions and services of all coastal scrub habitat, arroyo willow riparian scrub habitat, and freshwater emergent wetlands affected during construction shall be restored in-place to pre-project conditions. A Riparian and Wetland Restoration and Mitigation Monitoring Plan shall be prepared for the affected areas, subject to approval by the appropriate regulatory agencies, and shall generally include, but not be limited, to the following: • A final grading plan for the affected coastal scrub habitat, riparian scrub habitat, and wetlands which would restore the topography of the affected habitat areas to pre-project conditions; • A planting plan, composed of native coastal scrub, riparian scrub, and freshwater emergent wetland plant species, consistent with the coastal scrub, riparian habitat and wetlands of Lake Merced; • A weed control plan to prevent the spread of invasive non-native plant species on the project site; • Performance criteria for the revegetated areas that establish success thresholds over a specific amount of time (typically five years) as determined by the regulatory agencies with jurisdiction over the affected areas; • A monitoring and reporting program under which progress of the revegetated areas shall be tracked to ensure survival of the mitigation plantings. The program shall document overall health and vigor of mitigation plantings throughout the monitoring period and provide recommendations for adaptive management as needed to ensure the site is successful, according to the established performance criteria. An annual report documenting monitoring results and providing recommendations for improvement throughout the year shall be provided to the regulatory agencies; and • A best management practices element describing erosion control measures to be installed around the affected areas following mitigation planting in order to avoid sediment runoff into the adjacent waters of Lake Merced.	1. SFPUC CMB/BEM 2. SFPUC EMB 3. SFPUC CMB/BEM 4. SFPUC NRLMD	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM 4. SFPUC NRLMD	1. Prepare Riparian and Wetland Restoration and Mitigation Monitoring Plan (RWRMMP) and submit to appropriate regulatory agencies. 2. Ensure that contract documents include restoration measures. 3. Ensure that contractor implements measures in contract documents. 4. Perform post-construction monitoring and annual reporting for 5 years.	1. Design 2. Design 3. Construction 4. Post Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-3	The project could have a substantial adverse effect on federally protected wetlands, as defined by Section 404 of the Clean Water Act and state protected wetlands.	**Mitigation Measure M-BI-3: Wetland Protection.** At the project site, wetland protection measures shall be applied to protect state and federal jurisdictional wetlands. These measures shall include the following: • A protective barrier (such as silt fencing) shall be erected around the adjacent wetland feature to isolate it from remediation activities; • Signage shall be installed on the fencing to identify sensitive habitat areas and restrict construction activities; • No equipment mobilization, grading, clearing, or storage of equipment or machinery, or similar activity shall occur at the project site until a representative of SFPUC has inspected and approved the wetland protection fencing; and • The SFPUC shall ensure that the temporary fencing is continuously maintained until all remediation is completed. A fencing material meeting the requirements of both water quality protection and wildlife exclusion may be used.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that wetland protection measures are included in contract documents. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction

SFPUC = San Francisco Public Utilities Commission
NRLMD = Natural Resources and Lands Management Division (SFPUC)
BEM = Bureau of Environmental Management (SFPUC)
EMB = Engineering Management Bureau (SFPUC)
CMB = Construction Management Bureau (SFPUC)
CCSF = City and County of San Francisco
ERO = Environmental Review Officer (CCSF – Environmental Planning)

San Francisco Water Power Sewer
Services of the San Francisco Public Utilities Commission

AGENDA ITEM
Public Utilities Commission
City and County of San Francisco

DEPARTMENT Water Enterprise AGENDA NO. **16**

MEETING DATE October 28, 2014

Adopt Final Mitigated Negative Declaration and Approve Project: Regular Calendar
Project Manager: Obi Nzewi

Project No. CUW28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project

Summary of Proposed Commission Action:	**Adopt** the Final Mitigated Negative Declaration and the Mitigation Monitoring and Reporting Program (MMRP) for the Pacific Rod and Gun Club Upland Soil Remedial Action Project pursuant to the California Environmental Quality Act (CEQA); **approve** Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project (Project); and **authorize** the General Manager to request the Mayor's and Board of Supervisors' approval of a supplemental appropriation of $9.5 Million.
Background:	The Project consists of the cleanup of contaminated upland soil at the SFPUC property located on the southwest side of Lake Merced in San Francisco that has been leased to, or used by, the Pacific Rod and Gun Club (PRGC) since 1934. Soil contamination is the result of the former use of lead shot and clay targets made with asphaltic materials at the skeet and trap shooting ranges. The SFPUC prepared the PRGC Upland Soil Remedial Action Plan in response to a Cleanup Order issued by the California Regional Water Quality Control Board, San Francisco Bay Region (RWQCB) to the SFPUC and the PRGC. The Project consists of excavation and appropriate off-site disposal of up to 46,500 cubic yards of soils containing elevated concentrations of lead and polycyclic aromatic hydrocarbons and backfilling of excavated areas with clean fill material. A Preliminary Mitigated Negative Declaration was completed and made available for public review on June 25, 2014. Comments on the Preliminary Mitigated Negative Declaration were received from the public, and responses were issued by the San Francisco Planning Department, along with minor corresponding revisions to the Mitigated Negative Declaration. The PRGC appealed the Preliminary Mitigated Negative Declaration to the Planning Commission on July

APPROVAL:

DEPARTMENT / BUREAU		FINANCE	Todd L. Rydstrom
COMMISSION SECRETARY	Donna Hood	GENERAL MANAGER	Harlan Kelly, Jr.

	25, 2014. On October 23, 2014, the San Francisco Planning Commission is scheduled to hear the appeal, and provided that the Planning Commission upholds the Preliminary Mitigated Negative Declaration, and the Planning Department issues the Final Mitigated Negative Declaration, this proposed Resolution will be heard by the Commission at the SFPUC public meeting on October 28, 2014. The Preliminary Mitigated Negative Declaration concluded that the Project's potentially significant adverse impacts to the environment could be reduced to less than significant levels through implementation of mitigation measures. Construction could begin in the spring of 2015 upon adoption of the Final Mitigated Negative Declaration, CEQA Findings and MMRP and approval of the project and supplemental appropriation.
Result of Inaction:	A delay in approving this project will delay efforts to clean up the contaminated soils at the PRGC site and meet the requirements of the RWQCB Cleanup Order.
Description of Project Action:	In order to implement the Project, the Commission must adopt the project Final Mitigated Negative Declaration and MMRP. The SFPUC shall ensure implementation of all mitigation measures identified in the MMRP either directly or via binding contractual mechanisms. The Preliminary Mitigated Negative Declaration was provided to each member of the Commission; and if approved by the Planning Commission, the Final Mitigated Negative Declaration will be provided to the Commission members, the MMRP is in the record before the Commission and attached to this agenda item (Exhibit A). If the Commission approves the Project and adopts this proposed Resolution, SFPUC staff will seek a supplemental appropriation, proceed with plans to obtain permits and approvals from State and federal resource agencies; complete project design; and advertise for construction bids. SFPUC staff will return to the Commission at a future public meeting to request permission to award a construction contract.

Financial	The estimated total Project budget is $22 million. $12.5 million is currently available. A supplemental appropriation of $9.5 million is needed to fully fund the Project. This additional funding will come from the Water Enterprise's fund balance.
Recommendation	SFPUC staff urges Commission to adopt the Final Mitigated Negative Declaration and MMRP, approve the project and to request that the Mayor and Board of Supervisors approve the required supplemental appropriation.
Environmental Review:	The San Francisco Planning Department issued the Preliminary Mitigated Negative Declaration for the Project on June 25, 2014. The PRGC appealed the Preliminary Mitigated Negative Declaration to the Planning Commission on July 25, 2014. On October 23, 2014, the San Francisco Planning Commission is scheduled to hear the appeal, and provided that the Planning Commission upholds the Preliminary Mitigated Negative Declaration, and the Planning Department issues the Final Mitigated Negative Declaration, this proposed Resolution will be heard by the Commission at the SFPUC public meeting on October 28, 2014.
Recommendation:	SFPUC staff recommends that the Commission adopt the attached resolution.
Attachments:	1. SFPUC Resolution 2. Mitigation Monitoring and Reporting Program (Attachment A)

PUBLIC UTILITIES COMMISSION

City and County of San Francisco

RESOLUTION NO. _____

WHEREAS, San Francisco Public Utilities Commission ("SFPUC") staff developed a proposed project to clean up contaminated soil on SFPUC property leased to the Pacific Rod and Gun Club (PRGC) at Lake Merced in San Francisco, otherwise known as Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project ("Project"); and

WHEREAS, The purpose of the proposed Project is to clean up contaminated upland soil on SFPUC property leased to the PRGC, in response to Cleanup Order R2-2013-0023 issued by the California Regional Water Quality Control Board, San Francisco Bay Region to the SFPUC and the PRGC;

WHEREAS, A Preliminary Mitigated Negative Declaration for the Project was prepared and published for public review on June 25, 2014; and

WHEREAS, The Preliminary Mitigated Negative Declaration was available for public comment until July 25, 2014; and

WHEREAS, On October 23, 2014, the San Francisco Planning Department reviewed and considered the Final Mitigated Negative Declaration and found that the contents of said report and the procedures through which the Final Mitigated Negative Declaration was prepared, publicized, and reviewed complied with the California Environmental Quality Act (California Public Resources Code Sections 21000 et seq.) (CEQA), 14 California Code of Regulations Sections 15000 et seq. (the "CEQA Guidelines") and Chapter 31 of the San Francisco Administrative Code ("Chapter 31"); and

WHEREAS, San Francisco Planning Department found the Final Mitigated Negative Declaration was adequate, accurate and objective, reflected the independent analysis and judgment of the Planning Department, and that the summary of comments and responses contained no significant revisions to the Preliminary Mitigated Negative Declaration, and issued the Final Mitigated Negative Declaration for the Project in compliance with CEQA, the CEQA Guidelines and Chapter 31; and

WHEREAS, The Planning Department, is the custodian of records, located in File No. 2013.1220E, at 1650 Mission Street, Fourth Floor, San Francisco, California; and

WHEREAS, The Final Mitigated Negative Declaration and Mitigation Monitoring and Reporting Program ("MMRP") (Attachment A) were made available to the public and this Commission for this Commission's review, consideration and action; now, therefore, be it

RESOLVED, That this Commission has reviewed and considered the Final Mitigated Negative Declaration and the record as a whole, finds that the Final Mitigated Negative Declaration is adequate for its use as the decision-making body for the Project, that there is no substantial evidence that the Project will have a significant effect on the environment with the adoption of the mitigation measures contained in the MMRP to avoid potentially significant environmental effects associated with the

Project and that the Final Mitigated Negative Declaration reflects the City's independent judgment and analysis, and hereby adopts the Final Mitigated Negative Declaration; and be it

FURTHER RESOLVED, That this Commission hereby adopts the MMRP attached hereto as Exhibit A and incorporated herein as part of this Resolution by this reference thereto and commits to all required mitigation measures identified in the Final Mitigated Negative Declaration and contained in the MMRP; and be it

FURTHER RESOLVED, That the SFPUC shall ensure implementation of all mitigation measures identified in the MMRP either directly or via binding contractual mechanisms. The SFPUC finds that the measures it is adopting can be carried out by the SFPUC at the designated time and are feasible at this time; and be it

FURTHER RESOLVED, that the General Manager or his designee is authorized to seek Board of Supervisors' approval, if necessary, and, as applicable, obtain permits and approvals from State and federal resource agencies; and be it

FURTHER RESOLVED, that this Commission hereby approves Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project; and be it

FURTHER RESOLVED, that this Commission authorizes the PUC General Manager to request the Mayor and the Board of Supervisors to approve a supplemental appropriation of $9.5 million for Project No. CUW 28101, Pacific Rod and Gun Club Upland Soil Remedial Action Project. The funding will come from the Water Enterprise's fund balance.

I hereby certify that the foregoing resolution was adopted by the Public Utilities Commission at its meeting of October 28, 2014

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Secretary, Public Utilities Commission

ATTACHMENT A MITIGATION MONITORING AND REPORTING PROGRAM
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
AESTHETICS						
AE-1	The project could have a long-term adverse effect on a scenic vista, scenic resources, or the existing visual character or quality of the site and its surroundings.	**Mitigation Measure M-AE-3: Screening Vegetation** The following mitigation measure is required to avoid any potential adverse effect from the project on the scenic quality of the area. The SFPUC shall identify the location and spacing of new plantings that would, at maturity, screen views of the eastern portion of the site. New plants shall include native species indigenous to the San Francisco Peninsula and/or shrubs and trees typical of the surrounding area. Plantings (by way of species type, size, and location) shall ensure that direct views of the site east of the entrance are substantially obstructed from any location within a ten-year period. The SFPUC shall monitor and photograph screening vegetation annually after completion of remediation activities. If it is determined that success standards are not being met, SFPUC shall take immediate action to re-plant screening vegetation to ensure compliance by the tenth-year period.	1. SFPUC EMB 2. SFPUC CMB 3. SFPUC NRLMD	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC NRLMD	1. Ensure that contract documents include a requirement for appropriate landscape plans for screening vegetation. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action. 3. Annually monitor screening vegetation to ensure that plantings are on track to substantially obstruct direct views of the site east of the entrance road within 10 years. If it appears that this success standard is not on track to be met in time, SFPUC shall take immediate action to re-plant appropriate screening vegetation that ensures compliance by the 10th year period.	1. Design 2. Construction 3. Post Construction
CULTURAL RESOURCES						
CP-1	The proposed project could cause a substantial adverse change in the significance of a historical resource as defined in §15064.5, including those resources listed in Article 10 or Article 11 of the San Francisco Planning Code.	**Mitigation Measure M-CP-1a: Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7** The SFPUC or its contractor shall implement the following to comply with the Secretary of Interior's Standards for Rehabilitation: • Prior to commencement of site remediation, the SFPUC shall record the original size, configuration, and locations of the semi-circular station paths at skeet fields 4 – 7 through the use of digital photography and mapping. The original dimensions and locations of the station paths shall be mapped on a site plan to aid the later reconstruction of these features. • Following site remediation, the SFPUC shall reconstruct the semi-circular station paths which define skeet fields 4 – 7 in the same size, configuration, and location as the original station paths, including the level terrace and linear arrangement of the fields. As the existing concrete materials post-date the period of significance and are not character-defining, concrete may be substituted for other compatible materials (e.g. crushed rock, gravel, or wood boardwalks outlining the path configurations).	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to record information about and reconstruct the skeet fields as described in the mitigation measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Pre Construction / Post Construction
		Mitigation Measure M-CP-1b: Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4 – 7 The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation: • Prior to commencement of site remediation, the SFPUC shall record and document the existing structural condition and location of the wood frame high/low houses at skeet fields 4 – 7 (total of 8 structures) and the wood fences which separate these fields (total of 4 fences). This shall be accomplished through; 1) digital photography of all such features, 2) mapping their original locations and configuration on a site plan, and 3) numbering and cataloging each structure. These features shall be carefully relocated to a secure, onsite or off	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to record, document, relocate, protect, and return to their original positions the wood frame high/low houses and wood fences, as described in the mitigation measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Pre Construction/ Post Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-1 (Cont.)		site location to avoid damage. If stored onsite, they may be relocated to alternate safety zones as remediation progresses. The most appropriate temporary relocation sites shall be determined by the SFPUC prior to commencement of work. • During site remediation activities, the SFPUC shall protect these features from accidental damage during earth moving by storing these elements within a locked, chain-link fence enclosure and posting "Keep Out" or "No Trespassing" signs. • Following site remediation, the SFPUC shall return these features to their original positions at the reconstructed skeet fields 4 – 7. Based on the pre-construction recording and depending on their structural condition, any damaged components should be repaired in keeping with the Secretary of Interior's Standards for Rehabilitation. If they were previously damaged beyond repair, they are in poor structural condition, or if it is infeasible to return them to their original location due to their condition or other factors, they may be replaced in-kind in a similar size, design, location, and materials as existing, in keeping with the Standards.				
		Mitigation Measure M-CP-1c: Protect the Four Contributory Buildings During Construction. The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation: • During site remediation activities, the four contributory buildings (Clubhouse, Caretaker's House, Rifle Range Building, and the Shell House), shall be adequately protected from accidental damage due to construction activities and vandalism. These structures shall be surrounded by protective fencing and shall be secured from entry by boarding up all windows and doors, and posting "Keep Out" or "No Trespassing" signs on each building. Following site remediation, these buildings shall be returned to their original appearance by removing all temporary construction fencing, window and door protection, and signage.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include measures to protect the four contributory buildings during construction. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction
CP-2	The project could cause a substantial adverse change in the significance of an archeological resource pursuant to CEQA Guidelines, §15064.5.	**Mitigation Measure M-CP-2: Accidental Discovery of Archeological Resources** The following mitigation measure is required to avoid any potential adverse effect from the proposed project on accidentally discovered buried or submerged historical resources as defined in CEQA Guidelines Section 15064.5(a)(c). The project sponsor shall distribute the Planning Department archeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, etc. firms); or utilities firm involved in soils disturbing activities within the project site. Prior to any soils disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel including, machine operators, field crew, supervisory personnel, etc. The project sponsor shall provide the Environmental Review Officer (ERO) with a signed affidavit from the responsible parties (prime contractor, subcontractor(s), and utilities firm) to the ERO confirming that all field personnel have received copies of the Alert Sheet. Should any indication of an archeological resource be encountered during any soils disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken. If the ERO determines that an archeological resource may be present within the project site, the project sponsor shall retain the services of a qualified archeological consultant, based on standards developed by the Planning Department archeologist. The archeological consultant shall advise the ERO as to whether the discovery is an archeological resource, retains sufficient integrity, and is of potential scientific/historical/cultural significance. If an	1. SFPUC EMB 2. SFPUC CMB 3. SFPUC BEM (Archeologist) 4. SFPUC BEM (Archeologist)	1. SFPUC BEM 2. SFPUC BEM and ERO 3. SFPUC BEM and ERO 4. SFPUC BEM	1. Ensure that measures related to archaeological discoveries are included in contract documents. 2. Ensure that all personnel attend environmental training prior to beginning work, receive "ALERT" sheet, and sign the training sign-in sheets. Maintain file of signature sheets for submittal to ERO. Monitor to ensure that the contractors implement measures in contract document, report non-compliance and ensure corrective action. 3. Evaluate the potential discovery and advise the ERO as to the significance of the discovery. If warranted, proceed with measures that may include the following: a. On-site preservation of resource; b. Archaeological monitoring program with prior review/approval of ERO; or	1. Design 2. Preconstruction and Construction 3. Construction 4. Post Construction

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-2 (Cont.)		archeological resource is present, the archeological consultant shall identify and evaluate the archeological resource. The archeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor. Measures might include: preservation in situ of the archeological resource; an archeological monitoring program; or an archeological testing program. If an archeological monitoring program or archeological testing program is required, it shall be consistent with the Environmental Planning (EP) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archeological resource is at risk from vandalism, looting, or other damaging actions. The project archeological consultant shall submit a Final Archeological Resources Report (FARR) to the ERO that evaluates the historical significance of any discovered archeological resource and describing the archeological and historical research methods employed in the archeological monitoring/data recovery program(s) undertaken. Information that may put at risk any archeological resource shall be provided in a separate removable insert within the final report. Copies of the Draft FARR shall be sent to the ERO for review and approval. Once approved by the ERO, copies of the FARR shall be distributed as follows: California Archeological Site Survey Northwest Information Center (NWIC) shall receive one (1) copy and the ERO shall receive a copy of the transmittal of the FARR to the NWIC. The Environmental Planning division of the Planning Department shall receive one bound copy, one unbound copy and one unlocked, searchable PDF copy on CD three copies of the FARR along with copies of any formal site recordation forms (CA DPR 523 series) and/or documentation for nomination to the National Register of Historic Places/California Register of Historical Resources. In instances of high public interest or interpretive value, the ERO may require a different final report content, format, and distribution than that presented above.			c. Archaeological testing program with prior review/approval of ERO. 4. Prepare a Final Archaeological Resources Report. Submit to ERO for review and approval. Submit to others as required once approved by ERO.	
CP-3	The project could directly or indirectly destroy a unique paleontological resource or site or unique geologic feature.	**Mitigation Measure M-CP-3: Accidental Discovery of Paleontological Resources** To reduce the potential for the proposed project to result in a significant impact on paleontological resources, the SFPUC shall arrange for a paleontological training by a qualified paleontologist regarding the potential for such resources to exist in the project site and how to identify such resources. The training could consist of a recorded presentation that could be reused for new personnel. The training shall also include a review of penalties for looting and disturbance of these resources. An alert sheet shall be prepared by the qualified paleontologist and shall include the following: 1. A discussion of the potential to encounter paleontological resources; 2. Instructions for reporting observed looting of a paleontological resource; and instructions that if a paleontological deposit is encountered within a project area, all soil-disturbing activities in the vicinity of the deposit shall cease within 50 feet and the ERO shall be notified immediately; and, 3. Who to contact in the event of an unanticipated discovery. If potential fossils are discovered by construction crews, all earthwork or other types of ground disturbance within 50 feet of the find shall stop immediately until the qualified professional paleontologist can assess the nature and importance of the find. Based on the scientific value or uniqueness of the find, the paleontologist may record the find and allow work to continue, or recommend salvage and recovery of the fossil. The paleontologist may also propose modifications to the stop-work radius based on the nature of the find, site geology, and the activities occurring on the site. If treatment and salvage is required, recommendations shall be consistent with SVP 1995 guidelines and currently accepted scientific practice, and shall be subject to review and approval by the ERO or designee. If required, treatment for fossil remains may include preparation and recovery of fossil	1. SFPUC EMB 2. SFPUC CMB/BEM (Paleontologist) 3. SFPUC CMB/BEM (Paleontologist) 4. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM 4. SFPUC BEM/ERO	1. Ensure that contract documents include measures related to attending training about, and to the discovery of, paleontological specimens. 2. Obtain and review résumé or other documentation on paleontologist's qualifications. Ensure that contractor's staff participate in the environmental training prior to beginning work and sign the training sign-in sheet. Maintain file of sign-in sheets. In the event of a discovery, confirm suspension of work, examine fossil, and report as required. Earthwork and ground disturbance within 50 feet of find shall stop until qualified paleontologist can assess nature/importance of find and make a recommendation regarding further action. 3. Monitor to ensure that the contractor implements measures in contract documents including insuring that all potential discoveries are reported as required and that	1. Design 2. Preconstruction and construction 3. Construction 4. Construction

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-3 (Cont.)		materials so that they can be housed in an appropriate museum or university collection, and may also include preparation of a report for publication describing the finds. The SFPUC shall be responsible for ensuring that treatment is implemented and reported to the San Francisco Planning Department. If no report is required, the SFPUC shall nonetheless ensure that information on the nature, location, and depth of all finds is readily available to the scientific community through university curation or other appropriate means.			contractor suspends work in the vicinity. Report noncompliance and ensure corrective action.	1.
CP-4	The project could disturb human remains, including those interred outside of formal cemeteries.	**Mitigation Measure M-CP-4: Accidental Discovery of Human Remains** The treatment of human remains and of associated or unassociated funerary objects discovered during any soil-disturbing activities shall comply with applicable state laws. This shall include immediate notification of the coroner of the county within which the project is located and, in the event of the coroner's determination that the human remains are Native American, notification of the California Native American Heritage Commission, which shall appoint a most likely descendant (MLD) (PRC Section 5097.98). The archeological consultant, SFPUC, and MLD shall make all reasonable efforts to develop an agreement for the treatment, with appropriate dignity, of human remains and associated or unassociated funerary objects (CEQA Guidelines Section 15064.5[d]). The agreement should take into consideration the appropriate excavation, removal, recordation, analysis, custodianship, curation, and final disposition of the human remains and associated or unassociated funerary objects. The PRC allows 24 hours to reach agreement on these matters. If the MLD and the other parties do not agree on the reburial method, the SFPUC shall follow Section 5097.98(b) of the PRC, which states that "the landowner or his or her authorized representative shall reinter the human remains and items associated with Native American burials with appropriate dignity on the property in a location not subject to further subsurface disturbance."	1. SFPUC EMB 2. SFPUC CMB/BEM (Archeologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM and ERO	1. Ensure that contract documents include measures related to discovery of human remains. 2. If potential human remains or funerary objects are encountered, mobilize an archeologist to confirm existence of human remains. If human remains are confirmed, perform required coordination and notifications. 3. Monitor to ensure that the contractor implements measures in contract documents including insuring that all potential human remains are reported as required and that contractor suspends work in the vicinity. Report noncompliance and ensure corrective action.	2. Design 3. Construction 4. Construction
TRANSPORTATION AND CIRCULATION						
TR-1	The project could conflict with an applicable plan, ordinance, or policy establishing measures of effectiveness for the performance of the circulation system, taking into account all modes of transportation, including mass transit and non-motorized travel and relevant components of the circulation system, including but not limited to intersections, streets, highways and freeways, pedestrian and bicycle paths, and mass transit	**Mitigation Measure M-TR-1: Implement Flag Control to Maintain Bicycle and Pedestrian Access** The SFPUC and its contractor shall require flaggers to be present onsite during daily construction activities. Flaggers shall be located at the entry and exit locations of the project site and shall coordinate the movement of construction vehicles in and out of the project site. In addition, flaggers shall maintain access to on- and off-street bicycle and pedestrian facilities and the use of flaggers shall reduce any intermittent blockages to such facilities, and eliminate any long-term blockages to such facilities.	1. SFPUB EMB 2. SFPUC CMB	1. SFPUC EMB 2. SFPUC CMB	1. Incorporate appropriate language into contract documents including requirement for contractor to have flaggers onsite during daily construction activities to perform duties described in measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting		Monitoring and Reporting Actions	Implementation Schedule
			Responsible Party	Reviewing and Approving Party		
NOISE						
NO-2	The project would not result in exposure of persons to or generation of excessive groundborne vibration or groundborne noise levels.	**Mitigation Measure M-NO-2a: Preconstruction Surveys and Repair** SFPUC shall conduct a preconstruction survey of onsite buildings to document preconstruction building conditions and identify fragile buildings. Following construction, the buildings shall be reinspected. Any new cracks or other changes in structures shall be compared to preconstruction conditions and a determination made as to whether project activities could have caused such damage. In the event that the project is demonstrated to have caused the damage, SFPUC shall be responsible for having the damage repaired to the pre-existing condition.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to conduct preconstruction and post construction surveys of building conditions, and a report submittal for building surveys including implementation of repairs for damage. 2. Monitor to ensure that contractor implements measures in contract documents including a pre-construction and post-construction survey report and repair to preconstruction condition if damages were found. Report non-compliance and ensure corrective action.	1. Design 2. Preconstruction/Construction
		Mitigation Measure M-NO-2b: Construction Equipment Restrictions Near Buildings To minimize vibration effects, no earthmoving equipment shall be used within 1.5 feet of the Clubhouse, Caretaker's House, Rifle Range Building and Shell House; only small earthmoving equipment shall be used between 1.5 feet and 15 feet of the these buildings. No vibratory equipment shall be used within 8 feet of the Clubhouse, Caretaker's House, Rifle Range Building, and Shell House and only small vibratory equipment (including compactors) shall be used between 8 feet and 26 feet of these buildings. Small earthmoving equipment and vibrators shall be used within 10 feet and 17 feet, respectively, from other buildings.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC CMB	1. Incorporate appropriate language into contract documents including requirement for contractor to use smaller earthmoving equipment within certain distances of buildings/structures, as described in measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction
AIR QUALITY						
AQ-1	The project's construction activities would not violate an air quality standard or contribute substantially to an existing or projected air quality violation.	**Mitigation Measure M-AQ-1: Construction Emissions Minimization** A. ***Construction Emissions Minimization Plan.*** The project sponsor shall reduce construction-related NOx emissions by a minimum of 40 percent as compared to that estimated in this environmental analysis. Prior to issuance of a construction permit, the project sponsor shall submit a Construction Emissions Minimization Plan (Plan) to the Environmental Review Officer (ERO) for review and approval by an Environmental Planning Air Quality Specialist. The requirements of this plan may be met by demonstrating project compliance with the following: 1. Limit truck idling time to two minutes. Legible and visible signs shall be posted in multiple languages (English, Spanish, Chinese) in designated queuing areas and at the construction site to remind operators of the two minute idling limit; 2. The project sponsor shall require that construction operators properly maintain and tune equipment in accordance with manufacturer specifications; and 3. All on-road haul trucks (i.e., trucks used for disposal of excavated material and delivery of clean fill) shall be year 2010 or newer.	1. SFPUC PMB 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM/ERO 2. SFPUC BEM 3. SFPUC BEM/ERO	1. Prepare and submit to ERO the Construction Emissions Minimization Plan (CEMP) 2. Certify compliance with CEMP and ensure all appropriate language incorporated into contract documents including monthly reporting and final reporting to be prepared and submitted by contractor 3. Monitor to ensure that contractor implements measures in contract documents and CEMP including monthly submittal of reports and submittal of final construction activity summary report.	1. Design 2. Design 3. Construction

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program: Implementation and Reporting — Responsible Party	Monitoring and Reporting Program: Implementation and Reporting — Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
AIR QUALITY (Cont.)						
AQ-1 (Cont.)		Should the project sponsor choose to comply with this mitigation measure through any means other than the requirements listed above, the Plan shall demonstrate an equivalent reduction in NOx emissions (40%). The project sponsor shall submit to the ERO, prior to construction, all applicable construction equipment information required to ensure that the project sponsor has fully complied with this mitigation measure. B. *Reporting.* Monthly reports shall be submitted to the ERO indicating the construction phase and off-road equipment information used during each phase including the information required in A, above. C. *Certification Statement and On-site Requirements.* Prior to the commencement of construction activities, the project sponsor must certify (1) compliance with the Plan, and (2) all applicable requirements of the Plan have been incorporated into contract specifications.				
BIOLOGICAL RESOURCES						
BI-1	The project could have a substantial adverse effect, either directly or through habitat modifications, on species identified as candidate, sensitive, or special-status species in local or regional plans, policies, or regulations, or by the CDFW or USFWS.	**Mitigation Measure MI-BI-1a: Protocol Surveys for Special-Status Plants** The SFPUC shall retain a qualified botanist to conduct preconstruction CDFG protocol-level surveys for special-status plants (in particular San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) on the project site and adjacent suitable habitat during the blooming period for these species. Surveys shall occur in the spring for San Francisco Bay spineflower (April – July), blue coast gilia (April – July), and San Francisco wallflower (March – June), and in the late summer for dune tansy (July – October). Survey results shall be mapped and documented in a technical memorandum and provided to the Planning Department. If no special-status plants are identified during surveys, then these plants shall be assumed to be absent from the project site. If special-status plants are found during surveys, suitable habitat shall be mapped for avoidance in order to account for seasonal growth variability from year to year, when plants may not bloom but remain present in the seed bank. Suitable habitat areas shall be demarcated by a qualified botanist with flagging or orange fencing with signs that read "Environmentally Sensitive Area – Keep Out." These markings shall be installed before construction begins and continuously maintained throughout construction.	1. SFPUC CMB/BEM (Qualified Biologist) 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct pre-construction surveys at appropriate times. Document survey results in technical memorandum. Mark suitable habitat areas and maintain markings throughout construction. 2. Ensure that contract documents include fencing and signage measures. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Preconstruction and Construction 2. Design 3. Construction
		Mitigation Measure M-BI-1b: Relocation of Special-Status Plants If special-status plants are located within the remediation site and cannot be avoided during remediation, then a plan shall be developed in coordination with CDFW to relocate them to suitable habitat within the Lake Merced shoreline area. This can be done either through salvage and transplanting or by collection and propagation of seeds or other vegetative material. Any plant relocation would be done under the supervision of a qualified botanist.	1. SFPUC BEM 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUBEM 3. SFPUC BEM	1. Develop a special-status plant relocation plan. 2. Ensure that contract documents include measures for relocation of special-status plants. 3. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Preconstruction 2. Design 3. Construction

42

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		**Mitigation Measure M-BI-1c: Worker Environmental Awareness Program Training** A project-specific Worker Environmental Awareness Program (WEAP) training shall be developed and implemented by a qualified biologist for the project and attended by all personnel prior to beginning work onsite. The WEAP training shall generally include but not be limited to the following: • Applicable State and federal laws, environmental regulations, project permit conditions, and penalties for non-compliance; • Special-status plant and wildlife species with potential to occur on or in the vicinity of the project site, avoidance measures, and a protocol for encountering such species including a communication chain; • Preconstruction surveys and biological monitoring requirements associated with each phase of work; • Known sensitive resource areas in the project vicinity which are to be avoided and/or protected (e.g. wetlands) as well as approved project work areas; and • Best Management Practices (BMPs) and their location on the project site for erosion control and/or species exclusion.	1. SFPUC EMB 2. SFPUC CMB/BEM 3. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include measures for contractor to attend project-specific WEAP 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Develop worker training program and ensure that all construction personnel participate in the environmental training prior to beginning work at the job site. Require workers to sign the training program sign-in sheet. Maintain file of training sign-in sheets. 3. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Preconstruction 3. Preconstruction and construction
		Mitigation Measure M-BI-1d: Avoidance and Minimization Measures for Western Pond Turtle During construction at the project site, the SFPUC shall ensure a biological monitor is present during installation of exclusion fencing and initial vegetation clearing and grading. Also, the following measures shall be implemented: • Within one week before construction commences, a qualified biologist shall supervise the installation of exclusion fencing along the boundaries of the work area, as the biologist deems necessary to prevent western pond turtles from entering the work area. The construction contractor shall install CDFW-approved species exclusion fencing, with a minimum height of 3 feet above ground surface and with an additional 4–6 inches of fence material buried such that species cannot crawl under the fence. Fencing installed along the north border (lakeside border) of the site can be multipurpose silt fencing (see Mitigation Measure M-BI-3, Wetland Protection, below) and exclusion fencing. • A qualified biologist shall survey the project area within 48 hours before the onset of initial ground-disturbing activities and shall be present during initial vegetation clearing and ground-disturbing activities. The biological monitor shall monitor the exclusion fencing weekly to confirm proper maintenance and inspect for turtles. If turtles are found, the SFPUC shall halt construction in the vicinity that poses a threat to the individual as determined by the qualified biologist. If possible, the individual shall be allowed to move out of the project area of its own volition (e.g., if it is near the exclusion fence that can be temporarily removed to let it pass). The qualified biologist shall relocate turtles to the nearest suitable habitat should they not leave the work area of their own accord. Construction shall resume after the individual is out of harm's way. If western pond turtles occur repeatedly onsite after the exclusion fencing has been installed, a qualified biologist shall initiate preconstruction sweeps of the project site for this species prior to start of construction on a daily basis and thereinafter throughout the duration of the project. • During project activities, excavations deeper than 6 inches shall have a sloping escape ramp of earth or a wooden plank installed at a 3:1 rise; openings, such as pipes, where western pond turtles might seek refuge shall be covered when not in use; and all trash that may attract predators or hide western pond turtles shall be properly contained each day, removed from the worksite, and disposed of regularly. Following site remediation, the construction contractor shall remove all trash and construction debris from the work areas.	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include applicable avoidance and minimization measures for western pond turtles. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Monitor exclusion fence installation, conduct preconstruction surveys, species relocation and monitoring, including weekly fence inspection. Document activities in monitoring logs. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Design 2. Preconstruction and Construction 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		**Mitigation Measure M-BI-1e: Nesting Bird Protection Measures** Nesting birds and their nests shall be protected during construction by use of the following: • Removal of trees, scrub vegetation and structures shall occur outside the bird nesting season (February 1 to August 30), to the extent feasible. • If removal of trees, scrub vegetation or structures during bird nesting season cannot be fully avoided, a qualified wildlife biologist shall conduct preconstruction nesting surveys within seven days prior to the start of such activities or after any construction breaks of 14 days or more. Surveys shall be performed for the project site and suitable habitat within 250 feet of the project site in order to locate any active passerine (perching bird) nests and within 500 feet of the project site to locate any active raptor (birds of prey) nests or double-crested cormorant or heron rookeries. • If active nests are located during the preconstruction bird nesting survey, the wildlife biologist shall evaluate if the schedule of construction activities could affect the active nests and the following measures shall be implemented based on their determination: – If construction is not likely to affect the active nest, it may proceed without restriction; however, a biologist shall regularly monitor the nest to confirm there is no adverse effect and may revise their determination at any time during the nesting season In this case, the following measure would apply. – If construction may affect the active nest, the biologist shall establish a no disturbance buffer. Typically, these buffer distances are between 25 feet and 250 feet for passerines and between 300 feet and 500 feet for raptors. These distances may be adjusted depending on the level of surrounding ambient activity (e.g., if the project area is adjacent to a road or active trail) and if an obstruction, such as a building, is within line-of-sight between the nest and construction. For bird species that are federally and/or state-listed sensitive species (i.e., fully protected, endangered, threatened, species of special concern), an SFPUC representative, supported by the wildlife biologist, shall consult with the USFWS and/or CDFW regarding modifications to nest buffers, prohibiting construction within the buffer, modifying construction, and removing or relocating active nests that are found on the site. • Removing inactive passerine nests may occur at any time. Inactive raptor nests shall not be removed unless approved by the USFWS and/or CDFW. • Removing or relocating active nests shall be coordinated by the SFPUC representative with the USFWS and/or CDFW, as appropriate, given the nests that are found on site. • Any birds that begin nesting within the project area and survey buffers amid construction activities are assumed to be habituated to construction-related or similar noise and disturbance levels and no work exclusion zones shall be established around active nests in these cases.	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that requirements related to nesting bird protection are included in contract documents. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct surveys as required. If active nests are located during survey, establish buffer zones, consulting with USFWS/CDFW as necessary, and monitor regularly. Document monitoring activities in logs. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Design 2. Preconstruction and Construction 3. Construction
		Mitigation Measure M-BI-1f: Avoidance and Minimization Measures for Special-Status Bats In coordination with the SFPUC, a preconstruction survey for special-status bats shall be conducted by a qualified biologist in advance of tree and structure removal within the project site to characterize potential bat habitat and identify active roost sites. Should potential roosting habitat or active bat roosts be found in trees and/or structures to be removed under the project, the following measures shall be implemented: 1. Removal of trees and structures shall occur when bats are active, approximately between the periods of March 1 to April 15 and August 15 to October 15; outside of bat maternity roosting season (approximately April 15 – August 31) and outside of months of winter torpor (approximately October 15 – February 28), to the extent feasible. 2. If removal of trees and structures during the periods when bats are active is not feasible and active bat roosts being used for maternity or hibernation purposes are found on or in the immediate vicinity of the project site	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include applicable bat avoidance and minimization measures. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct pre-construction survey. If roosts are found, implement appropriate measures. Document activities in monitoring logs. 3. Monitor to ensure that contractor(s)	1. Design 2. Preconstruction and Construction 3. Construction

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		where tree and structure removal is planned, a no-disturbance buffer of 100 feet shall be established around these roost sites until they are determined to be no longer active by the qualified biologist. 3. The qualified biologist shall be present during tree and structure removal if active bat roosts are present. Trees and structures with active roosts shall be removed only when no rain is occurring or is forecast to occur for 3 days and when daytime temperatures are at least 50°F. 4. Removal of trees with active or potentially active roost sites shall follow a two-step removal process:. 1. On the first day of tree removal and under supervision of the qualified biologist, branches and limbs not containing cavities or fissures in which bats could roost, shall be cut only using chainsaws. 2. On the following day and under the supervision of the qualified biologist, the remainder of the tree may be removed, either using chainsaws or other equipment (e.g. excavator or backhoe). 5. Removal of structures containing or suspected to contain active bat roosts shall be dismantled under the supervision of the qualified biologist in the evening and after bats have emerged from the roost to forage. Structures shall be partially dismantled to significantly change the roost conditions, causing bats to abandon and not return to the roost. 6. Bat roosts that begin during remediation are presumed to be unaffected, and no buffer would be necessary			implements measures in contract documents. Report noncompliance, and ensure corrective action.	
BI-2	The project could have a substantial adverse effect on riparian habitat or other sensitive natural community identified in local or regional plans, policies, regulations, or by the CDFW or USFWS.	**Mitigation Measure M-BI-2: Restoration of Coastal Scrub, Riparian Scrub, and Wetlands** The habitat functions and services of all coastal scrub habitat, arroyo willow riparian scrub habitat, and freshwater emergent wetlands affected during construction shall be restored in-place to pre-project conditions. A Riparian and Wetland Restoration and Mitigation Monitoring Plan shall be prepared for the affected areas, subject to approval by the appropriate regulatory agencies, and shall generally include, but not be limited, to the following: • A final grading plan for the affected coastal scrub habitat, riparian scrub habitat, and wetlands which would restore the topography of the affected habitat areas to pre-project conditions; • A planting plan, composed of native coastal scrub, riparian scrub, and freshwater emergent wetland plant species, consistent with the coastal scrub, riparian habitat and wetlands of Lake Merced; • A weed control plan to prevent the spread of invasive non-native plant species on the project site; • Performance criteria for the revegetated areas that establish success thresholds over a specific amount of time (typically five years) as determined by the regulatory agencies with jurisdiction over the affected areas; • A monitoring and reporting program under which progress of the revegetated areas shall be tracked to ensure survival of the mitigation plantings. The program shall document overall health and vigor of mitigation plantings throughout the monitoring period and provide recommendations for adaptive management as needed to ensure the site is successful, according to the established performance criteria. An annual report documenting monitoring results and providing recommendations for improvement throughout the year shall be provided to the regulatory agencies; and • A best management practices element describing erosion control measures to be installed around the affected areas following mitigation planting in order to avoid sediment runoff into the adjacent waters of Lake Merced.	1. SFPUC CMB/BEM 2. SFPUC EMB 3. SFPUC CMB/BEM 4. SFPUC NRLMD	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM 4. SFPUC NRLMD	1. Prepare Riparian and Wetland Restoration and Mitigation Monitoring Plan (RWRMMP) and submit to appropriate regulatory agencies. 2. Ensure that contract documents include restoration measures. 3. Ensure that contractor implements measures in contract documents. 4. Perform post-construction monitoring and annual reporting for 5 years.	1. Design 2. Design 3. Construction 4. Post Construction

45

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-3	The project could have a substantial adverse effect on federally protected wetlands, as defined by Section 404 of the Clean Water Act and state protected wetlands.	**Mitigation Measure M-BI-3: Wetland Protection.** At the project site, wetland protection measures shall be applied to protect state and federal jurisdictional wetlands. These measures shall include the following: • A protective barrier (such as silt fencing) shall be erected around the adjacent wetland feature to isolate it from remediation activities; • Signage shall be installed on the fencing to identify sensitive habitat areas and restrict construction activities; • No equipment mobilization, grading, clearing, or storage of equipment or machinery, or similar activity shall occur at the project site until a representative of SFPUC has inspected and approved the wetland protection fencing; and • The SFPUC shall ensure that the temporary fencing is continuously maintained until all remediation is completed. A fencing material meeting the requirements of both water quality protection and wildlife exclusion may be used.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that wetland protection measures are included in contract documents. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction

SFPUC = San Francisco Public Utilities Commission
NRLMD = Natural Resources and Lands Management Division (SFPUC)
BEM = Bureau of Environmental Management (SFPUC)
EMB = Engineering Management Bureau (SFPUC)
CMB = Construction Management Bureau (SFPUC)
CCSF = City and County of San Francisco
ERO = Environmental Review Officer (CCSF – Environmental Planning)

46

OFFICE OF THE MAYOR
SAN FRANCISCO

EDWIN M. LEE
MAYOR

TO: Angela Calvillo, Clerk of the Board of Supervisors

FROM: Mayor Edwin M. Lee

RE: Substitute Ordinance - #141296 - Appropriation - Water Enterprise Fund Balance for the Cleanup of Contaminated Soil at Lake Merced - $9,500,000 - FY2014-2015, and CEQA Findings

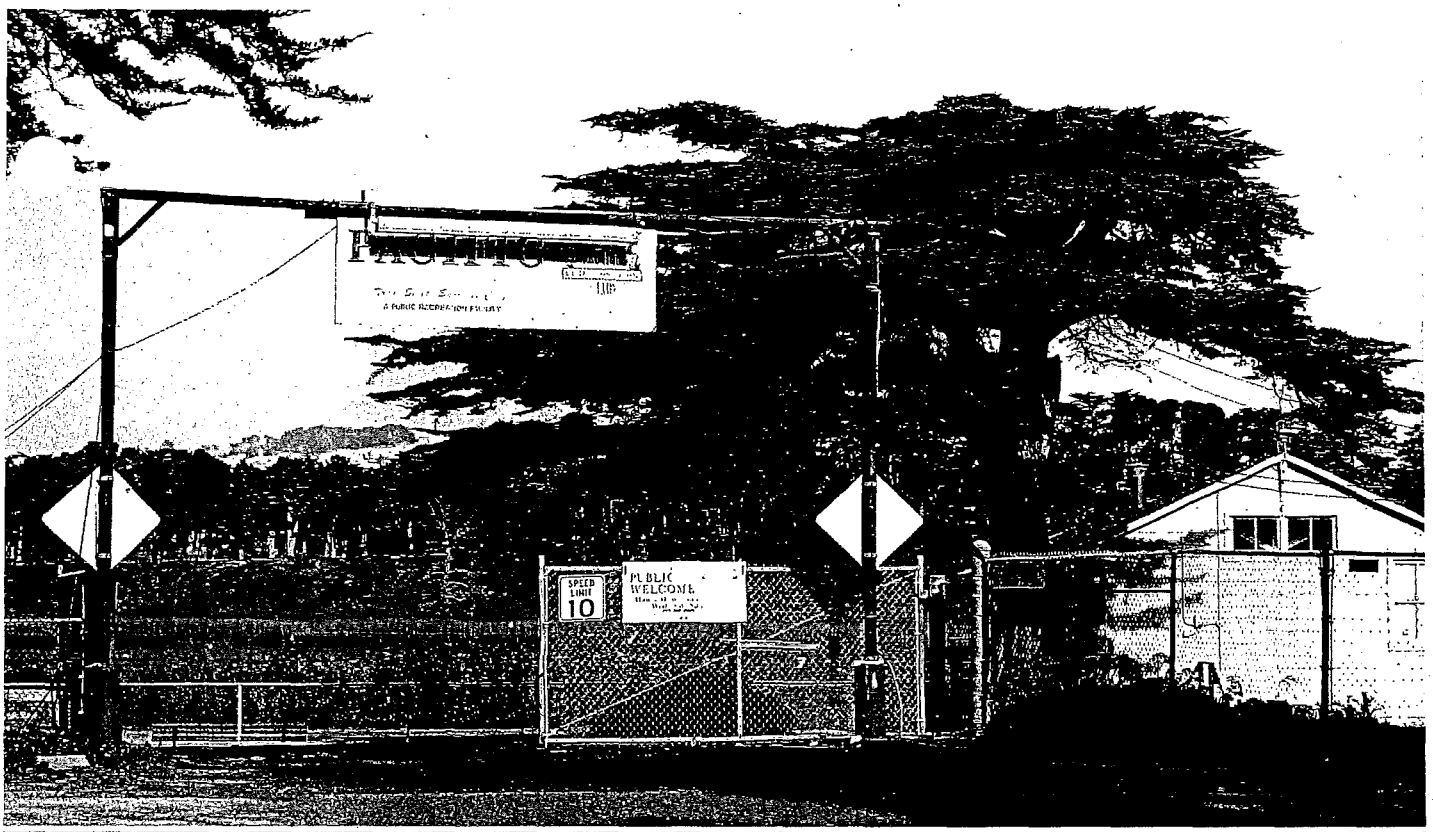
DATE: January 27, 2015

Attached for substitution to the Board of Supervisors is an ordinance adopting findings under the California Environmental Quality Act ("CEQA"), regarding a Final Mitigated Negative Declaration, adopting a Mitigation Monitoring and Reporting Program, making findings of consistency with the priority policies in Planning Code Section 101.1, and appropriating $9,500,000 from Water Enterprise fund balance in the Public Utilities Commission Water Enterprise Department budget to support the Project to cleanup contaminated soil at Lake Merced in FY2014-2015.

I respectfully request that this item be calendared in Budget and Finance on February 4th.

Should you have any questions, please contact Nicole Wheaton (415) 554-7940.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 200
SAN FRANCISCO, CALIFORNIA 94102-4681
TELEPHONE: (415) 554-6141



FINAL MITIGATED NEGATIVE DECLARATION

Pacific Rod and Gun Club Upland Soil Remedial Action Project

PLANNING DEPARTMENT
CASE NO. 2013.1220E

	Preliminary MND Publication Date:	June 25, 2014
	Final MND Publication Date	October 23, 2014

SAN FRANCISCO
PLANNING
DEPARTMENT

SAN FRANCISCO
PLANNING DEPARTMENT

Mitigated Negative Declaration

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

Reception:
415.558.6378

Fax:
415.558.6409

Planning
Information:
415.558.6377

Date:	June 25, 2014; amended on October 23, 2014 (Amendments to the PMND are shown in deletions as ~~strikethrough~~; additions as double underline)
Case No.:	**2013.1220E**
Project Title:	**Pacific Rod and Gun Club Upland Soil Remedial Action Project** **520 John Muir Drive** **San Francisco, CA 94132**
Zoning:	Public Use District Open Space Height and Bulk District
Block/Lot:	7283/4
Lot Size:	Approximately 10 acres
Project Sponsor:	San Francisco Public Utilities Commission Yin Lan Zhang – (415) 487-5201 YZhang@sfwater.org
Staff Contact:	Timothy Johnston – (415) 575-9035 Timothy.Johnston@sfgov.org

PROJECT DESCRIPTION:

The San Francisco Public Utilities Commission (SFPUC) proposes to implement the Pacific Rod and Gun Club Upland Soil Remedial Action Plan (the "project"), which would clean up soil contamination at the Pacific Rod and Gun Club (PRGC), located at 520 John Muir Drive on the southwest side of Lake Merced in San Francisco, California. Soil contamination is the result of the former use of lead shot and clay targets made with asphaltic materials at the skeet and trap shooting ranges. The SFPUC prepared the PRGC Remedial Action Plan (RAP) in response to a Cleanup Order issued by the California Regional Water Quality Control Board, San Francisco Bay Region (RWQCB). The project consists of excavation and appropriate off-site disposal of up to 46,500 cubic yards of soils containing elevated concentrations of lead and polycyclic aromatic hydrocarbons (PAHs) and backfilling of excavated areas with clean fill material.

FINDING:

This project could not have a significant effect on the environment. This finding is based upon the criteria of the Guidelines of the State Secretary for Resources, Sections 15064 (Determining Significant Effect), 15065 (Mandatory Findings of Significance), and 15070 (Decision to prepare a Negative Declaration), and the following reasons as documented in the Initial Evaluation (Initial Study) for the project, which is attached. Mitigation measures are included in this project to avoid potentially significant effects. See Initial Study Section E, Evaluation of Environmental Effects.

In the independent judgment of the Planning Department, there is no substantial evidence that the project could have a significant effect on the environment.

J. Wise for
SARAH B. JONES
Environmental Review Officer

10/24/14
Date of Issuance of Final Mitigated Negative Declaration

cc: Yin Lan Zhang, SFPUC

INITIAL STUDY

Pacific Rod and Gun Club Upland Soil Remedial Action Project
Case Number 2013.1220E

Table of Contents

List of Appendices

List of Figures

List of Tables

Acronyms and Abbreviations

AADT	Annual average daily traffic
AB	Assembly Bill
ADT	Average daily traffic
amsl	above mean sea level
ARB	California Air Resources Board
BAAQMD	Bay Area Air Quality Management District
bgs	below ground surface
Blue book	Regulations for Working in San Francisco Streets
BMP	best management practice
CAA	Clean Air Act
Caltrans	California Department of Transportation
CAP	Clean Air Plan
CCA	CleanPowerSF, San Francisco's community choice aggregation program
CCAA	California Clean Air Act
CCC	California Coastal Commission
CCSF	City and County of San Francisco
CDFG	California Department of Fish and Game
CDFW	California Department of Fish and Wildlife (formerly CDFG)
CDP	Coastal development permit
CEQA	California Environmental Quality Act
CESA	California Endangered Species Act
CFR	Code of Federal Regulations
CH_4	methane
CHHSL	California Human Health Screening Level
CMP	Congestion Management Plan
CNDDB	California Natural Diversity Database
CNPPA	California Native Plant Protection Act
CNPS	California Native Plant Society
CO	carbon monoxide
CO_2	carbon dioxide
CO_2E	carbon dioxide-equivalent
Corps	US Army Corps of Engineers
CRHR	California Register of Historical Resources
CWA	Clean Water Act
dBA	A-weighted decibels
DBI	Department of Building Inspection
DPM	diesel particulate matter
DTSC	Department of Toxic Substances Control

EA	Environmental Assessment
EIR	Environmental Impact Report
EIS	Environmental Impact Statement
EP	Environmental Planning (San Francisco)
ERO	Environmental Review Officer
ESA	Federal Endangered Species Act
ESHA	Environmentally Sensitive Habitat Area
EV	Electric vehicle
FAA	Federal Aviation Administration
FARR	Final Archeological Resources Report
FTA	Federal Transportation Administration
GHG	greenhouse gases
I-	Interstate Highway
in/sec	inches per second
IS	Initial Study
IS/MND	Initial Study/Mitigated Negative Declaration
IWMP	Integrated Waste Management Plan
lbs	pounds
LCP	Local coastal program
L_{dn}	day-night noise level
LEED	Leadership in Energy and Environmental Design
L_{eq}	steady-state acoustical energy level
L_{max}	maximum sound level
LOS	level-of-service
MBTA	Migratory Bird Treaty Act
MGD	Million gallons per day
mg/kg	Milligrams per kilogram
MLD	Most likely descendant
$MMTCO_2E$	million gross metric tons of carbon dioxide-equivalent
MND	Mitigated Negative Declaration
N_2O	Nitrous oxide
NESHAP	National Emissions Standards for Hazardous Air Pollutants
NHPA	National Historic Preservation Act
NOP	Notice of Preparation
NO_2	Nitrogen dioxide
NOx	nitrogen oxides
NPDES	National Pollutant Discharge Elimination System
NRHP	National Register of Historic Places
NSR	New Source Review
NWIC	Northwest Information Center

OHWM	ordinary high water mark
OPR	California Governor's Office of Planning and Research
PAHs	Polycyclic aromatic hydrocarbons
PM	Particulate matter
PM_{10}	particulate matter, less than 10 microns in diameter
$PM_{2.5}$	fine particulate matter, less than 2.5 microns in diameter
PMND	Preliminary Mitigated Negative Declaration
PPV	peak particle velocity
PRC	Public Resources Code
PRGC	Pacific Rod and Gun Club
QSD	Qualified SWPPP Developer
RAP	Remedial action plan
RCRA	Resource Conservation and Recovery Act
ROG	reactive organic gases
RWQCB	Regional Water Quality Control Board
SamTrans	San Mateo County Transit District
SB	Senate Bill
SFBAAB	San Francisco Bay Area Air Basin
SFDPW	San Francisco Department of Public Works
SFMTA	San Francisco Municipal Transportation Agency
SFPUC	San Francisco Public Utilities Commission
SFRPD	San Francisco Recreation and Parks Department
SFSUCMP	San Francisco State University Campus Master Plan
SNRAMP	Significant Natural Resource Areas Management Plan
SO_2	Sulfur dioxide
SR	State Route
Standards	Secretary of the Interior's Standards for the Treatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring, and Reconstructing Historic Buildings
SVP	Society of Vertebrate Paleontology
SWPPP	Stormwater Pollution Prevention Plan
SWRCB	State Water Resources Control Board
TAC	toxic air contaminant
TMDL	Total maximum daily load
TASC	SFMTA Transportation Advisory Staff Committee
USEPA	U.S. Environmental Protection Agency
USFWS	U.S. Fish and Wildlife Service
WEAP	Worker Environmental Awareness Program
WPCP	Water Pollution Control Plant
µg/m3	micrograms per cubic meter

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INITIAL STUDY

Pacific Rod and Gun Club Upland Soil Remedial Action Project
Case Number 2013.1220E

A. PROJECT DESCRIPTION

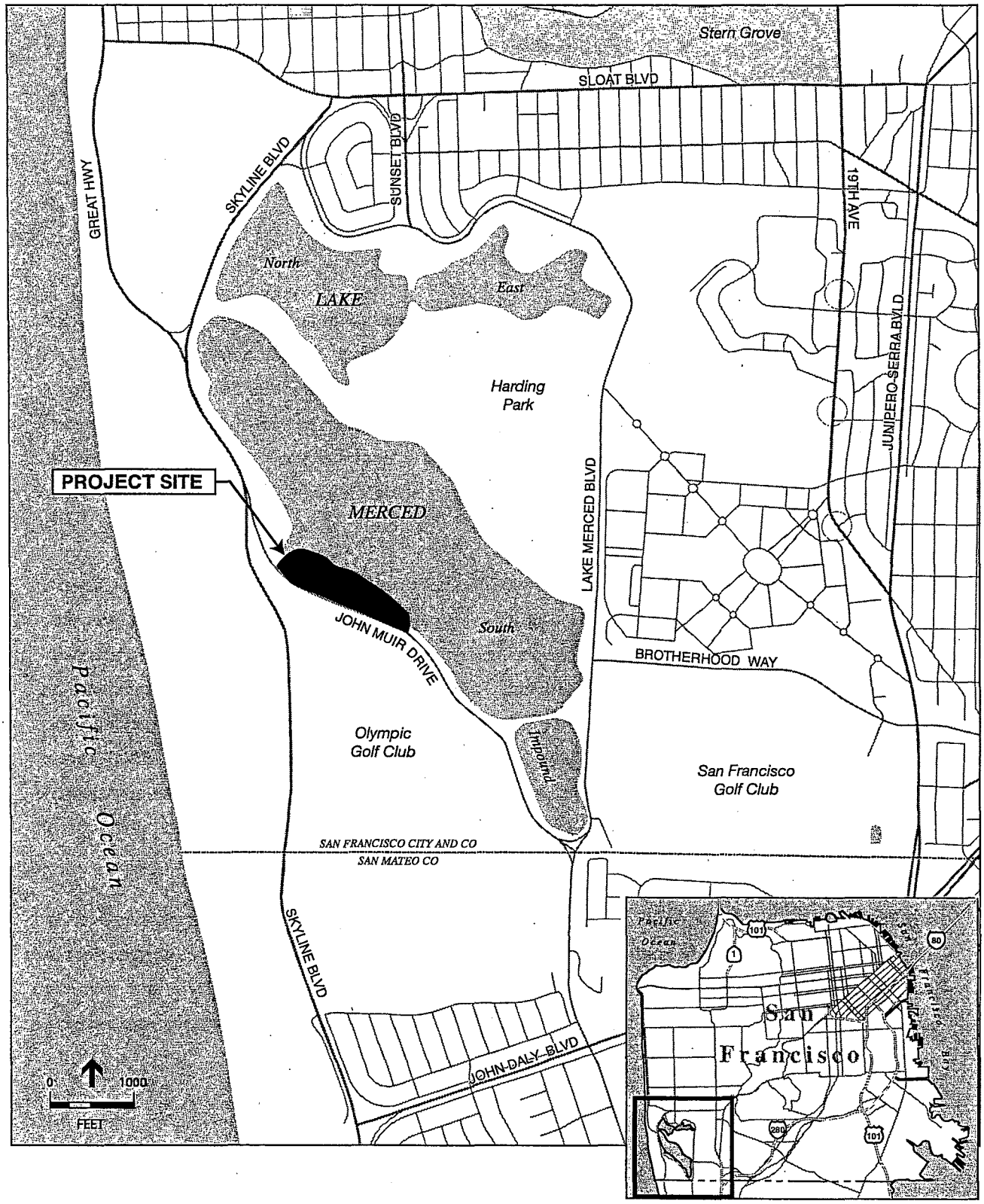
A.1 Project Location

The San Francisco Public Utilities Commission (SFPUC) proposes to implement the Pacific Rod and Gun Club Upland Soil Remedial Action Project (the project), which would remediate upland[1] soil contamination at the Pacific Rod and Gun Club (PRGC), located at 520 John Muir Drive, on the southwest side of Lake Merced, in southwestern San Francisco, California (**Figure 1**, Project Location). The nearest cross street is Skyline Boulevard to the west. The City and County of San Francisco (CCSF) owns the approximately 10-acre property, which is managed by the SFPUC. The CCSF lot and block number for the property is 7283-004.

The SFPUC leases the site to the PRGC, which built and has operated skeet and trap shooting facilities at the site since 1934. PRGC facilities consisted initially of two skeet fields and were expanded over time. Currently, there are three trap fields and six skeet fields at the site, situated on the northern portion of the property next to Lake Merced (**Figure 2**, Site Plan). Paved and gravel parking areas occupy the southern portion of the site, accessed by a driveway on John Muir Drive. There are five main buildings and three small ancillary buildings on the site. The oldest building was constructed in 1937 after the PRGC began leasing the site. All of the buildings are one story. **Table 1**, PRGC Buildings, describes the approximate size, date of construction, and use of these buildings. In addition, there is one tower and a number of small target-launching stands.

Vegetation within the PRGC facility is limited to scattered grasses between the concrete pathways on the trap and skeet fields; this area is littered with shooting target debris. There are a number of trees near the clubhouse, along the southeastern property boundary adjacent to John Muir Drive, and near the southwestern end of the site. To the north of the PRGC facility, the SFPUC property slopes downward steeply toward Lake Merced and is vegetated by shrubs, rushes, and grasses.

[1] Upland refers to the elevated areas lying above the level where water flows or where flooding occurs.



SOURCE: ESA

Pacific Rod and Gun Club . 120468.02

Figure 1
Project Location

Explanation

▪▪▪▪▪▪▪ Approximate Limit of Soil Remediation

0 100
Feet

SOURCE: ESA, 2013

Pacific Rod and Gun Club . 120468.02

Figure 2
Site Plan

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TABLE 1
PRGC BUILDINGS

Building	Construction Date	Approximate Width and Length (in feet)	Use
Clubhouse	1937	40 x 76	Dining facilities and hall for club social activities; also available for rental
Caretaker's House	ca. 1937	22 x 40	Former residence
Rifle Range Building	1939	23 x 114	Indoor rifle range, trophy room, and restroom
Shell House	ca. 1939 expanded 1949	21 x 65	Concession area, kitchen/meeting area, and office
Trap House	ca. 1960	27 x 30	Meeting room, kitchen
Restroom Building	ca. 1965	11 x 20	Public restrooms
Barbeque Shed	ca. 1970	10 x 15	Barbeque storage
Three-Vehicle Garage	ca. 2000	21 x 30	Garage

A.2 Project Background

At the skeet and trap ranges, shotguns are used to shoot pellets (or shot) at clay targets, causing the shot, targets, and debris to fall along the shoreline (or upland areas) and into the lake. Shotgun shells containing lead shot were discharged until 1994 and, until 2000, clay targets made with asphaltic materials or petroleum pitch (which typically contain polycyclic aromatic hydrocarbons [PAHs]), were used on-site. Shot and targets currently used at the skeet and trap ranges no longer contain lead or asphaltic materials.

Based on the number of shells fired in 1989, it was estimated that 27 tons of shot per year were deposited in Lake Merced. During one dredging effort to reclaim lead pellets in 1985 to 1986, the CCSF removed 128 tons of lead shot and debris from Lake Merced.[2] Additional investigations since that time have determined that elevated concentrations of carcinogenic PAHs, lead, and other heavy metals, including arsenic are present in the site's soil and lake sediments.[3,4]

In June 2013, the California Regional Water Quality Control Board (RWQCB), San Francisco Bay Region issued Site Cleanup Requirements Order No. R2-2013-0023 to the PRGC and the SFPUC. The order rescinded and replaced an earlier cleanup order from 1994 (Order No. 94-017), which required cessation of the deposition of lead shot into the waters of Lake Merced and an evaluation of potential risks to waterfowl from ingestion of lead shot. Order R2-2013-0023 considers the site as two separate units—upland soils and

2 California Regional Water Quality Control Board, San Francisco Bay Region (RWQCB), 2013. *Order No. R2-2013-0023. Revised Site Cleanup Requirements and Rescission of Order No. 94-017 for Pacific Rod and Gun Club and City and County of San Francisco Public Utilities Commission for the property located at 520 John Muir Drive, Lake Merced, San Francisco.* June 12, 2013.

3 Ibid.

4 AMEC Environment and Infrastructure, Inc. (AMEC), 2013. *Remedial Action Plan, Pacific Rod and Gun Club, San Francisco, California, Prepared for San Francisco Public Utilities Commission.* July 2013.

the lake sediments—and establishes specific site investigation or remediation tasks and compliance schedules for each unit. The general limits of the upland soils area, the project site, are shown on Figure 2.

Order R2-2013-0023 requires the completion of three tasks for the upland soils area: 1) an evaluation of human health risks associated with the exposure to site contaminants and development of appropriate human health cleanup standards; 2) preparation of a remedial action plan (RAP) for removing or managing soil to meet the human health cleanup standards; and 3) implementation of the RAP. The first two tasks have been completed and are discussed further below; the project considered in this initial study (IS) consists of the third task, RAP implementation. For lake sediments, Order R2-2013-0023 requires the preparation of an ecological risk assessment to determine whether elevated levels of lead, arsenic, and PAHs in lake sediments pose an unacceptable risk to benthic organisms[5] and wildlife. If this investigation indicates that there are unacceptable risks to the benthic community and wildlife exposed to contaminants in site sediments, then the RWQCB Order requires preparation and implementation of a RAP for lake sediments.

A supplemental site investigation and human health risk assessment[6] was performed for the upland soils area to supplement previous investigations and to provide the data needed to support the human health risk assessment. As part of the supplemental site investigation, soil borings were advanced at 60 locations using a 100-foot-square grid system. Discrete soil samples were collected from depths of approximately 0.5, 1.0, 1.5, 2.0 and 3.0 feet below ground surface (bgs). One hundred eighty-one samples were analyzed for metals and PAHs, the primary constituents of potential human health risk at the site. The results of the supplemental site investigation, along with the findings of previous environmental investigations, indicate that elevated concentrations of lead are primarily found in upland soil closest to the shoreline; PAHs in soil appear to be distributed at elevated concentrations throughout the site, with higher concentrations found near the shoreline. Concentrations of lead in soil at the site range from "non-detect" (less than 2 milligrams per kilogram [mg/kg]) to 10,000 mg/kg, while detected concentrations of benzo(a)pyrene (a PAH) ranged from non-detect (less than 5 micrograms per kilogram [µg/kg]) to 1,200,000 µg/kg. Concentrations of lead and PAHs in soil are typically restricted to shallow soils and generally decrease with depth. Based on the concentrations of soil contaminants, the preparers of the human health risk assessment concluded that there are potential human health risks from exposure to PAHs, lead, and to a lesser extent arsenic.[7] Based on current site use the risks are within an acceptable range for infrequent visitors, offsite residents, and recreational users; however, they exceed the acceptable risk for individuals with more frequent or regular exposure, such as employees. Risk reduction or risk management measures are needed to mitigate human exposure to lead, arsenic, and PAHs.

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5 Benthic organisms live in sediments at the lake bottom.

6 AMEC, 2012. Supplemental Investigation and Health Risk Assessment, Pacific Rod and Gun Club. April 9, 2012.

7 Ibid.

In compliance with the first two tasks of Order R2-2013-0023, the SFPUC has established human health cleanup standards for the site and has prepared the RAP. The site cleanup goal for lead identified in the RAP is 80 mg/kg, based on the California Human Health Screening Level (CHHSL) for residential properties, published by the Office of Environmental Health Hazard Assessment.[8] For PAHs, the cleanup goal is 0.21 mg/kg, based on the site-specific background concentrations of PAHs in upland soil at the site, as approved by the RWQCB.[9,10] Although the SFPUC has no plans to construct housing at the site, cleanup to the residential property standard would achieve the remedial action objective of allowing unrestricted future use of the site for planning purposes.

The RAP proposes excavation to remove upland soils with concentrations of lead and PAHs above the designated cleanup standards as the only effective means of achieving the remedial action objective. The proposed project constitutes the implementation of the RAP, as outlined in more detail in the sections below.

A.3 Project Purpose

The project purpose is to remediate upland soils at the PRGC site in compliance with RWQCB Order No. R2-2013-0023. Completing the project would achieve the following objectives:

- Achieve the highest cleanup standards to minimize the risk of human exposure to elevated concentrations of lead, PAHs, and arsenic in site soils; this would avoid restrictions on site use and additional ongoing, monitoring, and maintenance requirements
- Reduce the potential for leaching of contaminants into Lake Merced

A.4 Project Characteristics

The upland soil remediation project consists solely of construction activities: site preparation, survey and excavation layout, soil excavation and removal, confirmation sampling, waste disposal, backfilling, and site restoration. These activities are described in the following sections. No new structures would be constructed as part of the project. All existing buildings would remain. Before construction, smaller structures, such as target launching stands and towers, would be moved to a secure location onsite or off site in coordination with the PRGC, whose activities would be suspended due to site closure during the approximately 57-week construction period.[11] There are no operations or ongoing maintenance activities associated with the soil remediation.

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[8] OEHHA, 2009. *Revised California Human Health Screening Levels for Lead.* September, 2009. http://oehha.ca.gov/risk/pdf/LeadCHHSL091709.pdf.

[9] AMEC, 2013. *Remedial Action Plan: Pacific Rod and Gun Club, San Francisco, California.* Prepared for the San Francisco Public Utilities Commission. July 12, 2013.

[10] RWQCB, 2013. *Water Board staff concurrence with the Human Health Cleanup Standards for the Pacific Road and Gun Club property located at 520 John Muir Drive, Lake Merced, San Francisco.* August 29, 2013.

[11] The existing PRGC lease for the site expires in January 2015 and it is unknown at this time whether this lease will be renewed. Regardless, the project that is the subject of this Initial Study/Mitigated Negative Declaration is limited to the proposed soil remediation, as ordered by the RWQCB.

A.4.1 Site Preparation and Survey

Before construction, the selected contractor would develop a site operations plan that identifies construction equipment staging and support areas, site access, exclusion areas, excavation areas, soil stockpile areas, truck lanes, parking areas, and site office trailers. Because most of the site would be disturbed, the location of construction equipment staging and support areas would be dynamic and would change as construction progresses. The site would likely be divided into multiple zones, with excavation and backfilling occurring simultaneously in different zones. Support areas and stockpiles would be placed in a zone not subject to excavation, while excavation and backfilling would be within the exclusion zones. All of these activities would take place within the project site and would be relocated within the project site as remediation progresses. The operations plan would show the location and type of temporary construction fencing needed to maintain security at the site during construction to prevent public access; this includes fencing near the shoreline of Lake Merced.

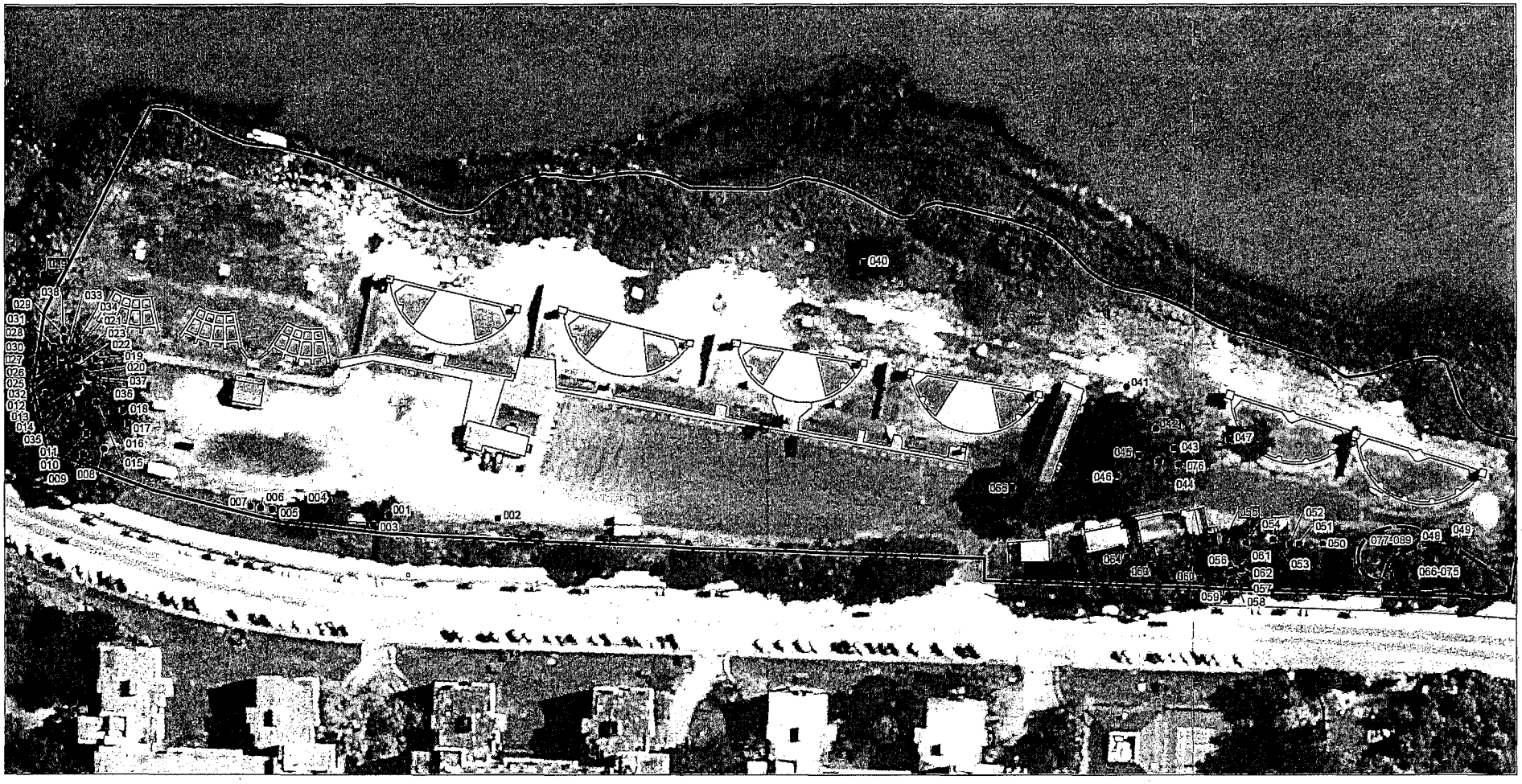
A.4.2 Utility Clearance

Before construction, the contractor would coordinate with utility owners and a qualified, private utility locator to mark subsurface utilities. The contractor would expose and confirm the location of all buried utilities before grading and excavation. Buried utilities would be protected where feasible, or they would be removed and/or diverted and reconnected as needed following construction.

A.4.3 Removal of Surface Debris and Trees

Fragments of targets and shot debris litter the shooting ranges and the ground next to the shoreline. All surface debris in the project area would be collected and stockpiled. Analytical testing of samples from the stockpile would determine the disposal requirements (i.e., whether at a Class II or Class III disposal facility would be required). In addition, asphalt and concrete ground surfaces would be removed and disposed of offsite as construction debris. Miscellaneous site features, including benches and tables and wooden and chain-link fencing within the site, would be removed and recycled, if not previously removed by the PRGC.

Most trees and vegetation within the project site need to be removed to ensure that contaminated soils in excess of the Human Health Cleanup Goals approved by the RWQCB are effectively remediated. Of the 88 trees within the project site, up to 7 trees may be retained due to their proximity to structures. **Figure 3,** Tree Survey, identifies trees proposed for removal and those that may be retained.



- Surveyed Trees
- Trees 66-89
- Trees that may be retained
- Site Features
- Approximate Property Boundary

0 100 Feet

SOURCE: AMEC

Pacific Rod and Gun Club . 120468.02

Figure 3
Tree Survey

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A.4.4 Soil Excavation and Removal

Based on the sampling results and grid system established in the supplemental site investigation described above, the RAP and subsequent sampling[12] outline the depth of soil to be excavated in each grid square to achieve the cleanup goal (**Figure 4**, Remedial Excavation Depths). Remedial excavation would be predominantly within the upland area, although some limited excavation would occur within wetland areas (see Section E.13, Biological Resources). The site would be demarcated into 100-foot by 100-foot grid squares. The depth of soil that would be excavated in each grid square is based on concentrations of lead and PAHs detected above proposed cleanup goals for unrestricted use. Excavation depths generally range from 0.5 to 4.0 feet bgs, as shown on Figure 4, although excavation would extend to 7 feet at four locations. The estimated volume of soil to be excavated is approximately 41,300 cubic yards. If additional excavation is needed, the total excavation volume could be up to approximately 46,500 cubic yards. This higher estimate was used for this initial study to provide a reasonable worst-case analysis of potential environmental effects.

A California-licensed hazardous waste contractor would excavate and remove the contaminated soil. Conventional off-road equipment would be used to excavate, handle, and load the soil. Excavated soil would be stockpiled onsite and would be characterized to determine appropriate disposal requirements.

A.4.5 Confirmation Sampling

Confirmation samples would be collected after excavating to the depths shown on Figure 4 to confirm attainment of cleanup objectives; i.e., that the lead and PAH concentrations, if any, in soil are below the cleanup goals. Sampling would be performed in accordance with the composite sampling method described in the RAP.[13] Data validation and review would be completed before final demobilization, in the event that additional excavation is required, to ensure that the cleanup goals are met.

A.4.6 Characterization and Treatment of Excavated Soil for Disposal

As required by law, composite sampling and laboratory analysis of excavated soil would be performed to determine appropriate disposal facilities, in accordance with the hazardous waste classification of excavated soils. Given that concentrations of lead in soil at the site range from non-detect (less than 2 mg/kg) to 10,000 mg/kg, soil characterization may classify soil as either Resource Conservation and Recovery Act (RCRA) hazardous waste,[14] non-RCRA California hazardous waste, or nonhazardous waste.

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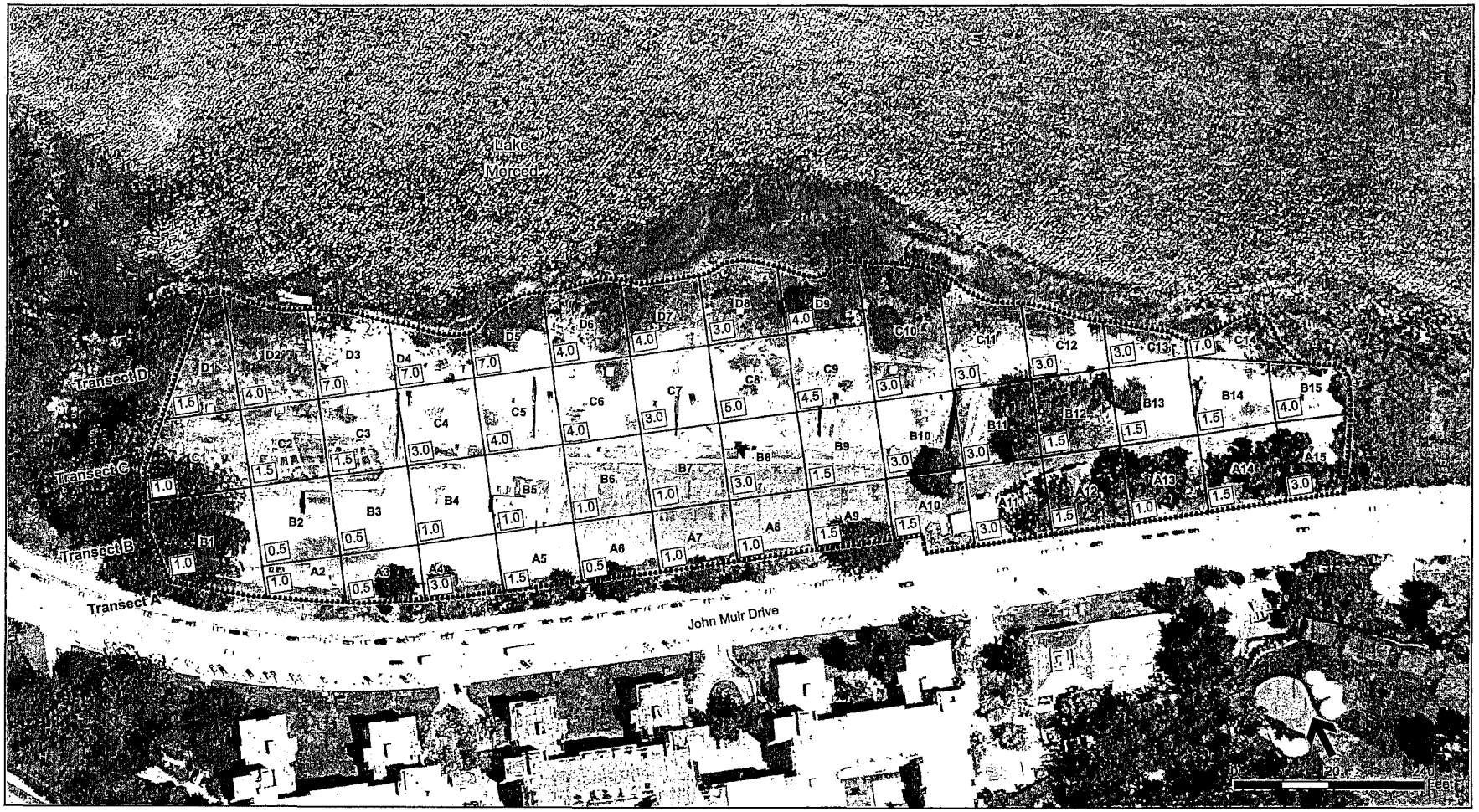
[12] AMEC, 2014. *Potential Excavation Boundaries Plan*, February 13, 2014.

[13] AMEC, 2013. *Remedial Action Plan: Pacific Rod and Gun Club, San Francisco, California.* Prepared for the San Francisco Public Utilities Commission. July 12, 2013.

[14] RCRA (40 CFR, Part 260) outlines the regulations governing hazardous waste identification, classification, generation, management, and disposal.



Remediation area Sampling grid 1.0 Design excavation depth (ft bgs)

SOURCE: AMEC, 2/14/2014

Pacific Rod and Gun Club . 120468.02

Figure 4

Remedial Excavation Depths

It may be possible to improve the waste classification of soil containing lead by the use of soil washing or chemical stabilization. Soil washing separates lead particles from soil by wet sieving and gravity separation.[15] Separated lead can then be recycled. In chemical stabilization, the leachability of lead is reduced through an additive, such as calcium phosphate.[16] To investigate the feasibility of these approaches, samples may be collected and tested for suitability.

The ultimate use of these techniques would depend on the results of testing and on economic considerations, such as the relative costs of landfill disposal and soil treatment. All equipment and activities would be located within designated areas with appropriate secondary containment. Wastewater from soil washing or chemical stabilization would be discharged to the CCSF's combined sewer system.

A.4.7 Waste Management and Disposal

Materials generated during remediation would be stockpiled on-site, separated according to waste characterization criteria, and either recycled or disposed of in compliance with all applicable regulatory standards. Stockpiles of potential Class I and Class II material would be segregated, stored within a bermed area on liner material, protected from stormwater run-on/runoff, and covered to prevent windblown dust. Any accumulated water would be collected from a low point within the bermed area and pumped into a portable storage tank. The contained water would be tested and treated, if necessary, before disposal. Following separation and characterization for disposal, wastes would be transported offsite to appropriate disposal facilities.

Disposal of impacted soils and other wastes generated as part of remediation would require a maximum of approximately 2,325 truck trips. Off-hauling excavated material would require up to approximately 10 truck trips per day for up to 48 weeks. Based on waste characterization results, soils could require disposal at a range of facilities. Preliminary facilities identified for soil disposal are the Clean Harbors Buttonwillow Facility (Class I) in Buttonwillow, California, and the Recology Hay Road Landfill (Class II, III) in Vacaville. Local truck routes are anticipated to include northbound travel on John Muir Drive to access the truck route on State Route (SR) 35 and southbound travel on John Muir Drive to Lake Merced Boulevard, Brotherhood Way, and 19th Avenue to access Interstate Highway 280 (I-280).

A.4.8 Backfilling and Site Restoration

Excavated areas would be backfilled with clean imported fill material and compacted to engineering specifications. The SFPUC would identify and approve potential import fill sources before delivery to the

[15] See Best Management Practices for Lead at Outdoor Shooting Ranges, EPA-902-B-1-001, June 2005. http://www2.epa.gov/sites/production/files/documents/epa_bmp.pdf.

[16] See Chemical Stabilization of Lead in Small Arms Firing Range Soils, US Army Corps of Engineers, Engineer Research and Development Center, September 2003; http://el.erdc.usace.army.mil/elpubs/pdf/trel03-20.pdf.

site to ensure that fill generally conforms to the guidelines set forth in the Department of Toxic Substances Control (DTSC) Fill Advisory.[17] Transporting backfill to the site would require a similar number of trucks as off-hauling excavated material; therefore, backfilling would require up to approximately 2,325 truck trips to the site with imported fill. Because excavating and backfilling would be conducted simultaneously, the total number of truck trips per day would be about 20 (10 for excavated materials, 10 for backfill).

The backfilled excavation would be compacted according to engineering specifications and graded to return the site to conditions similar to the existing site. Some of the existing paved areas would be replaced with compacted base (permeable surface), as required by the Stormwater Management Ordinance.[18] Suitable erosion controls, such as hydroseeding with native plant species, would be provided during restoration.

A.4.9 Construction Equipment

Construction equipment required for the above-described project activities would include at least two each of hydraulic excavators, backhoe loaders, and crawler dozers; a wheel loader; 20-cubic-yard dump trucks; a flat-bed delivery truck; a forklift; a vibrator; and a pickup truck. Some types of equipment would be needed only for certain phases of construction, as shown in **Table 2**, Construction Schedule, Equipment, and Workforce. Approximately 50 truck trips would be needed for mobilizing and demobilizing equipment.

TABLE 2
CONSTRUCTION SCHEDULE, EQUIPMENT, AND WORKFORCE

Activity	Equipment	Number of Construction Workers	Estimated Duration (weeks)
Site preparation	Forklift, pickup truck, 2 backhoe loaders	10–15	2
Utility identification and removal	2 backhoe loaders	10–15	1
Removal of target debris, concrete pads, and trees	Hydraulic excavator	15–20	2
Excavation and backfilling	2 hydraulic excavators, forklift, dump trucks	25–30	48
	Soil washing or stabilization equipment, if used (see text)	10–15	
Site and surface restoration	Vibrator, forklift, pickup truck	15–20	4
Total duration of site remediation			57

[17] Department of Toxic Substances Control (DTSC), 2001, *Information Advisory—Clean Imported Fill Material*, 4 pp. fact sheet, October.

[18] City and County of San Francisco, 2010. Ordinance No. 83-10, Requiring the Development and Maintenance of Stormwater Management Controls, Public Works Code Article 4.2, Sections 147-147.6, April 22, 2010.

If used, typical soil washing equipment would be a trailer-mounted washing unit, a sediment processor, a sediment washing unit, a cavitation unit, hydrocyclones, shaker screens, water treatment equipment, tanks, and compressors. Typical equipment for chemical stabilization would be trailer-mounted treatment systems or mixing equipment typical of the concrete industry.

A.4.10 Staging Areas

Staging areas would be within the project site and would move around as construction progresses. These areas would be used for temporarily storing debris boxes and segregated stockpiles of concrete and asphalt debris, fencing and miscellaneous nonhazardous debris, recyclable metals, and excavated soil. In addition, construction-related equipment and materials, such as construction vehicles and small quantities of fuels and lubricants, could be stored onsite.

A.4.11 Site Access

Access to and from the site would be from the PRGC driveway on John Muir Drive. If necessary permits can be obtained, a temporary entrance may be installed on John Muir Drive to more efficiently provide for truck traffic circulation. Approximately 10 street parking spots near the site entrance(s) would be restricted during construction for public safety and to provide adequate access for construction vehicles. Construction workers would park in designated areas onsite.

A.4.12 Construction Schedule and Workforce

Table 2 presents a summary of the construction activities and their estimated durations, as well as the number of workers expected for each phase of construction. Construction is proposed to begin in January 2015.

Construction is estimated to take up to 57 weeks. This is a conservative estimate that assumes excavation would be needed in areas that would require confirmatory sampling before excavation. Construction hours are proposed to be Monday through Friday, from 7:00 a.m. to 6:00 p.m. No nighttime or weekend construction is anticipated or proposed.

A.4.13 Noticing of Construction

The SFPUC has established standard construction measures to be included in all construction contracts.[19] In advance of project construction, the SFPUC would provide a 10-day public notice describing project construction activities, schedule information, anticipated effects, such as temporary closure of parking

[19] SFPUC, 2007. Standard Measures to be Included in Construction Contracts and Project Implementation. February 7, 2007.

spaces or detours, and contact information. The notice would be distributed to adjacent property owners and residents and would be included on the SFPUC website, along with project information.

A.5 Project Approvals

This initial study/mitigated negative declaration (IS/MND) provides the information and analysis necessary to help public agency decision-makers consider the approvals necessary for project planning, development, and construction. Permits and authorizations would be required from federal, state, and local agencies, which could rely in whole or in part on this IS/MND. The relevant agencies and permits could include the following:

Federal

- US Army Corps of Engineers (Corps): Clean Water Act (CWA) Section 404 permit

State

- California Coastal Commission (CCC): Issuance of Coastal Development Permit (wetlands affected by the project are potentially within CCC's retained permit jurisdiction for Lake Merced)
- State Water Resources Control Board (SWRCB): National Pollutant Discharge Elimination System (NPDES) order 2009-0009-DWQ, General Permit for Storm Water Discharges Associated with Construction and Land Disturbance Activities (Construction General Permit)
- California Department of Fish and Wildlife (CDFW): Section 1602 Streambed Alteration Agreement
- RWQCB: Approval of the RAP and CWA Section 401
- Bay Area Air Quality Management District (BAAQMD): Construction permit

Local

- San Francisco Planning Commission: Approval of a Coastal Development Permit
- SFPUC: Approval of the project and construction contracts, wastewater enterprise stormwater control plan, and other implementation actions
- San Francisco Board of Supervisors: Approval of the RAP, appropriation of funding, consideration of any appeals of the Planning Commission's adoption of the IS/MND
- San Francisco Department of Public Works (SFDPW): Approval of any necessary construction permits for additional site entrance, if needed, and street parking restrictions
- San Francisco Department of Parking and Traffic: Approval of any necessary construction permits for additional site entrance and street parking restrictions

B. PROJECT SETTING

B.1 Regional and Local Setting

The project site is next to the southern shore of Lake Merced's South Lake in San Francisco. The site is an irregularly shaped parcel between South Lake and John Muir Drive, which trends northwest/southeast. The site is approximately 1,500 feet long, 350 feet wide at its western end, and 150 feet wide at its eastern property boundary.

The land surface slopes gently to the northeast across the site parking lot and trap and skeet fields. Ground surface elevations across the site range from approximately 45 feet above mean sea level (amsl) at the southwestern corner near John Muir Drive to 25 feet amsl near the northeastern corner.[20] To the north of the project site remediation area, the land surface slopes steeply down to the shore of Lake Merced, located between approximately 10 and 150 feet from the remediation area boundary. This area is occupied by dune scrub, riparian, and wetland vegetation.

Undeveloped areas bordering the project site on the north side of John Muir Drive include a dense stand of trees and an arm of South Lake to the west and a narrow strip of low-lying riparian wetland to the east. The San Francisco Police Department's outdoor and indoor weapons firing range and bomb disposal facility is also next to Lake Merced and north of John Muir Drive, about 600 feet northwest of the site. Multifamily apartments are across John Muir Drive, approximately 150 feet south of the site. Other than these apartments, the vicinity is generally characterized by recreation and open-space uses. Three golf courses are next to Lake Merced: TPC Harding Park to the north, San Francisco Golf Club to the east, and the Olympic Club to the south. Fort Funston, part of the Golden Gate National Recreation Area, is across Highway 35, approximately 750 feet west of the site, next to the Pacific Ocean. Other residential areas are more than half a mile from the site.

Lake Merced is a nonpotable emergency water supply for San Francisco, to be used for firefighting or sanitation if no other sources of water are available. In the event of a major disaster (e.g., catastrophic earthquake), this supply could be pumped into the CCSF's drinking water distribution system to maintain firefighting, basic sanitation (e.g., flush toilet), and other critical needs.

[20] AMEC, 2013. *Remedial Action Plan: Pacific Rod and Gun Club, San Francisco, California.* Prepared for the San Francisco Public Utilities Commission. July 12, 2013. Ground elevations are based on the San Francisco City Datum, which is 11.37 feet above NAVD88.

B.2 Other Projects in the Vicinity

Past, present, and reasonably foreseeable future projects occurring in the vicinity could result in cumulative impacts, in combination with the PRGC Upland Soil Remediation Project's impacts. These projects are as follows:

- Several projects involving the SFPUC (the San Francisco Groundwater Supply Project, the Regional Groundwater Storage and Recovery Project, the City of Daly City Vista Grande Drainage Basin Improvement Projects, and the Westside Recycled Water Project)
- Resource and open space management plans (Significant Natural Areas Management Plan, Fort Funston Site Improvements, and the Golden Gate National Recreation Area General Management Plan)
- Other residential and mixed-use projects identified by the local planning agencies in the project vicinity (Parkmerced Project, San Francisco State University Campus Master Plan, and 2800 Sloat Boulevard)

Table 3 in Section E, Evaluation of Environmental Effects, describes the potential cumulative projects in the project vicinity. The discussion of potential cumulative impacts is included in the individual environmental issue area subsections within Section E.

C. COMPATIBILITY WITH EXISTING ZONING AND PLANS

	Applicable	*Not Applicable*
Discuss any variances, special authorizations, or changes proposed to the Planning Code or Zoning Map, if applicable.	☐	☒
Discuss any conflicts with any adopted plans and goals of the City or Region, if applicable.	☒	☐
Discuss any approvals and/or permits from City departments other than the Planning Department or the Department of Building Inspection, or from Regional, State, or Federal Agencies.	☒	☐

No variances, special authorizations, or changes to the San Francisco Planning Code or Zoning Map are proposed as part of this project; therefore, these issues are not applicable and are not discussed further.

This section provides a general description of the land use plans and policies and how they apply to the project. Also discussed are potential inconsistencies between the project and the applicable plans. Whether a project is consistent with particular plans for which a consistency determination is required is decided at the time of project approval by the agency charged with that determination. Land use plans typically contain numerous policies emphasizing differing legislative goals, and an interpretation of consistency requires balancing all relevant policies. The board or commission that enacted a plan or policy determines the meaning of the policy and whether an individual project satisfies the policy at the time the board considers approval of the project.

This section discusses the plans and policies of the CCSF, the SFPUC, and other local plans that apply to the project area. The project site is in San Francisco and is owned by the CCSF; the SFPUC has exclusive jurisdiction over the property. As it is an agency of the CCSF, the SFPUC is under the jurisdiction of the CCSF's charter and plans, where applicable. In addition, the SFPUC has adopted plans specific to the management of its water resources. The other local plans discussed here are also relevant to the evaluation of project impacts and the compatibility of the project with certain aspects of local land use plans and policies.

C.1 City and County of San Francisco Plans and Policies

The project is subject to the San Francisco General Plan, which provides policies and objectives to guide land use decisions. In addition, the San Francisco City Charter and other CCSF plans and policies guide SFPUC decisions. These plans are as follows:

- **San Francisco General Plan**—Sets forth the CCSF's comprehensive, long-term planning, land use policy
- **Western Shoreline Area Plan**—The CCSF's certified local coastal program, which is part of the General Plan and governs land use and development in San Francisco's Coastal Zone in accordance with the California Coastal Act
- **Accountable Planning Initiative**—Establishes priority policies to guide decision makers in balancing the objectives of the San Francisco General Plan
- **San Francisco Bicycle Plan**—Includes a citywide transportation plan and specific bicycle improvements
- **San Francisco Sustainability Plan**—Addresses the long-term sustainability of the city

In addition, in Section C.2, SFPUC Plans and Policies, is a description of the SFPUC's plans and policies. The SFPUC Strategic Sustainability Plan provides a framework for planning, managing and evaluating overall SFPUC business performance.

C.1.1 San Francisco General Plan

The San Francisco General Plan[21] sets forth the comprehensive long-term land use policy for the CCSF. The general plan consists of 10 issue-oriented plan elements: air quality, arts, commerce and industry, community facilities, community safety, environmental protection, housing, recreation and open space, transportation, and urban design. Plan elements relevant to the project are briefly described below.

- **Air Quality Element**—Promotes clean air planning through objectives and policies that ensure compliance with air quality regulations.

[21] CCSF, 1988. San Francisco General Plan. As amended through 1996.

- **Commerce and Industry Element**—Guides decisions on economic growth and change in San Francisco. The three goals of the element—continued economic vitality, social equity (with respect to employment opportunities), and environmental quality—address citywide objectives as well as those of San Francisco's major economic sectors.
- **Community Safety Element**—Addresses potential geologic, structural, and nonstructural hazards to CCSF-owned structures and critical infrastructure, with the goal of protecting human life and property from such hazards.
- **Environmental Protection Element**—Addresses the impact of urbanization on the natural environment by promoting the protection of plant and animal life and freshwater sources and addressing the CCSF's responsibility to provide a permanent clean water supply to meet present and future needs as well as to maintain an adequate water distribution system.
- **Recreation and Open Space Element**—Composed of several sections, each dealing with a certain aspect of the CCSF's recreation and open space system: (1) the Regional Open Space System, (2) the Citywide Open Space System, (3) the shoreline, (4) the neighborhoods, and (5) downtown.
- **Urban Design Element**—Promotes the preservation of landmarks and structures with notable historic, architectural, or aesthetic value and seeks to balance development with the natural environment and visual features.

The project would remove contaminated soils at the site. This would protect public health from potential harmful exposures to contaminated soil and would protect Lake Merced water quality from the potential leaching of contaminants into the lake. Thus, the project would promote the protection of plant and animal life and would support the health and safety of the post-remediation occupants and users of the project site. The project would not obviously or substantially conflict with the environmental protection and community safety elements of the General Plan.

Proposed site remediation would not permanently affect land uses within CCSF boundaries (also see Section 5.2, Land Use), as project implementation would not permanently remove structures or build new structures (minor facilities, such as fences and concrete sidewalks, would be removed before remediation activities). Land use policies relevant to the project site are included in the Recreation and Open Space and Urban Design elements and in the Western Shoreline Area Plan of the San Francisco General Plan, as described below.

The Recreation and Open Space element policies address the development, preservation, and maintenance of open spaces; the preservation of sunlight in public open spaces; the elimination of non-recreational uses in parks and the reduction of automobile traffic in and around public open spaces; the maintenance and expansion of the urban forest; and the improvement of the western end of Golden Gate Park for public recreation. Policies specific to the Lake Merced area are described further under Western Shoreline Area Plan, below. The proposed soil remediation would temporarily disrupt recreational trap and skeet shooting and clubhouse functions at the site; however, the project would not interfere with the long-term recreational use of the site.

The Urban Design element policies include protecting major views of the city; conserving resources that provide a sense of nature, continuity with the past, and freedom from overcrowding; preserving notable landmarks and areas of historic, architectural or aesthetic value; preserving areas that have not been developed by man; limiting improvements in open spaces having an established sense of nature to those that are necessary; promoting high-quality design for buildings to be constructed at prominent locations; promoting building forms that respect and improve the integrity of open spaces and other public areas; and, installing and maintaining landscaping in public and private areas. As noted above, project implementation would not permanently remove structures (including potential historic buildings) or build new structures; therefore, building design and form policies are not applicable. As discussed in Sections E.2, Aesthetics, and E.4, Cultural and Paleontological Resources, site remediation requires removing site trees and surface features, although it would preserve the overall architectural and aesthetic value of the area.

The project area is within the Western Shoreline Area Plan. An area plan is a more specific version of the general plan, written for a smaller area within the jurisdiction of the CCSF. The Western Shoreline Area Plan is discussed below.

Western Shoreline Area Plan

The Western Shoreline Area Plan, which is part of the General Plan, is the CCSF's certified Local Coastal Program, which implements the requirements of the California Coastal Act of 1976 for the City's Coastal Zone. The Western Shoreline Area Plan includes objectives and policies pertaining to land use and development along the City's western shoreline extending approximately 6 miles, from Fort Funston to the Point Lobos, including the western portion of Golden Gate Park and Lake Merced. Policies and objectives related to the Lake Merced area include preserving natural habitat, recreational facilities, passive activities, playgrounds, and vistas of the Lake Merced area; maintaining a recreational pathway around the lake for multiple uses; and allowing only activities that would not adversely affect the lake's water quality as a standby reservoir for emergency use.

The proposed soil remediation would not permanently displace recreational or open-space uses (see Section E.10, Recreation). Proposed tree removal would alter the visual character of the site. It would open views of the site and of Lake Merced from the adjacent lake perimeter recreational trail, sidewalks, and John Muir Drive, as discussed in Section E.2, Aesthetics. Also, as discussed in Section E.5, Transportation and Circulation, the project would not result in a long-term increase in automobile traffic in and around public open spaces; bicycle routes along John Muir Drive would be accessible during construction. The project would result in tree and vegetation removal, as discussed in Section E.13, Biological Resources; however, effects on special-status species could be avoided. Remediation of contaminated upland soils would reduce

the risk of adverse impacts on the lake's water quality and potential use as a standby reservoir for nonpotable emergency uses.

Overall, there are no apparent inconsistencies between the San Francisco General Plan (including the Western Shoreline Area Plan) and the project. Any conflict between the project and General Plan policies that relate to physical environmental issues are discussed in Section E, Evaluation of Environmental Effects. As part of their determination to approve or disapprove the project, decision makers will consider the compatibility of the project with General Plan policies that do not relate to physical environmental issues. Any potential conflicts identified as part of that process would not alter the physical environmental effects of the project, as analyzed in this IS/MND.

C.1.2 The Accountable Planning Initiative

In November 1986, the voters of San Francisco approved Proposition M, the Accountable Planning Initiative, which added Section 101.1 to the Planning Code to establish the following eight priority policies as a preamble to the San Francisco General Plan. The priority policies are the basis for resolving inconsistencies in the general plan and are as follows:

1. Neighborhood-serving retail uses be preserved and enhanced and future opportunities for resident employment in and ownership of such businesses be enhanced
2. Housing and neighborhood character be conserved and protected in order to preserve the cultural and economic diversity of the neighborhoods
3. The city's supply of affordable housing be preserved and enhanced
4. Commuter traffic not impede MUNI transit service or overburden streets or neighborhood parking
5. A diverse economic base be maintained by protecting industrial and service sectors from displacement by commercial office development, and future opportunities for resident employment and ownership in these sectors be enhanced
6. The CCSF achieve the greatest possible preparedness to protect against injury and loss of life in an earthquake
7. Landmarks and historic buildings be preserved
8. Parks and open spaces and their access to sunlight and vistas be protected from development

The policies established as part of the Accountable Planning Initiative are part of the General Plan and will be evaluated by the Planning Department or Planning Commission as part of a finding of consistency before project approval. Of the eight priority policies, only the seventh and eighth (relating to historic buildings and open space) would be relevant to the project. As described in Section E.4, Cultural and Paleontological Resources, the project would not result in significant effects on landmarks or historic

buildings. The site is not a historic landmark and no buildings would be altered or removed. The project would not impede access to sunlight and vistas. Thus, there are no apparent inconsistencies between the project and these policies.

C.1.3 San Francisco Bicycle Plan

In August 2009, the Board of Supervisors approved the San Francisco Bicycle Plan. It includes a citywide bicycle transportation plan (comprised of a Policy Framework and a Network Improvement documents) and implementation of specific bicycle improvements identified within the plan. The Bicycle Plan includes objectives and identifies policy changes that would enhance bicycle access and safety in San Francisco's bikeability. It also describes the existing bicycle route network (a series of interconnected streets in which bicycling is encouraged) and identifies gaps within the citywide bicycle route network that require improvement. The 2009 Bicycle Plan updates the 1997 Bicycle Plan. The final EIR analyzing the Bicycle Plan assessed 56 short-term and long-term bicycle improvement projects, including the bicycle lane along John Muir Drive which has been completed. The project would not affect bicycle improvements along John Muir Drive, and bicycle access and circulation would be maintained during project construction.

C.1.4 San Francisco Sustainability Plan

The San Francisco Board of Supervisors endorsed the Sustainability Plan for the City of San Francisco[22] in 1997, although it has not committed the CCSF to perform the actions addressed in the plan. The plan serves as a blueprint for sustainability, with many of its individual proposals requiring further development and public comment. The plan's underlying goals are to maintain the physical resources and systems that support life in San Francisco and to create a social structure that will allow such maintenance. It is divided into 15 topic areas, some of which address specific environmental issues: air quality, biodiversity, energy, climate change and ozone depletion, food and agriculture, hazardous materials, human health, parks, open spaces and streetscapes, solid waste, transportation, and water and wastewater. Other topic areas are broader in scope and cover many issues: the economy and economic development, environmental justice, municipal expenditures, public information and education, and risk management. Each topic area has a set of indicators that is to be used over time to determine whether San Francisco is moving in a direction that supports sustainability for that area.

The project seeks to remediate hazardous materials in soil, thereby protecting human health and reducing potential impacts on water quality in Lake Merced. Therefore, the project would not conflict with the goals of the plan.

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[22] CCSF, 1997. The Sustainability Plan for the City of San Francisco. Department of the Environment.

C.2 SFPUC Plans and Policies

C.2.1 SFPUC Strategic Sustainability Plan

The SFPUC's 2011 Strategic Sustainability Plan[23] provides a framework for planning, managing, and evaluating SFPUC-wide performance. It takes into account the long-term economic, environmental, and social impacts of the SFPUC's business activities. This plan consists of a Durable Section, which contains goals, objectives, and performance indicators to implement SFPUC's vision and values. The goals and objectives are then used to drive the Dynamic Section, which contains specific actions, targets, measures, and budgeting. The SFPUC uses this document to evaluate its performance semiannually, to provide an annual score card, and to help it measure progress annually. The plan contains actions to develop land use guidance, incorporating the Environmental Stewardship Policy and other land management principles for San Francisco properties.

C.3 Other Plans

C.3.1 Significant Natural Resource Areas Management Plan

In 1995, the San Francisco Recreation and Parks Department (SFRPD) adopted the Significant Natural Resource Areas Management Plan (SNRAMP) for designated significant natural areas within San Francisco, including Lake Merced. The purpose of the management plan was to establish a maintenance and preservation program to protect and enhance natural resource values.[24] The 1995 SNRAMP staff report sets forth a program to identify significant natural areas in San Francisco, develop a standardized procedure for inventorying these areas, and establish management policies and actions for their protection. General policies and management actions in the staff report relevant to biological resources at Lake Merced, include general policies to maintain/promote indigenous plant species and control/remove invasive species, protect special-status species, enhance riparian areas, and maintain/improve water quality of streams and ponds. The project would remediate hazardous materials in soil, thereby enhancing the site's natural resource value and reducing potential impacts on water quality in Lake Merced. Therefore, the project would not conflict with the goals of the plan.[25]

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[23] SFPUC, 2011. SFPUC Strategic Sustainability Plan, March.

[24] San Francisco Recreation and Park Department, 1995. Staff Report on the Significant Natural Areas Management Plan, January 19, 1995

[25] The SFRPD proposed an update to the SNRAMP in 2006 to guide natural resource protection, habitat restoration, trail and access improvements, other capital projects and maintenance over the next 20 years. The proposed update to the plan contains detailed information about the biology, geology and trails in each of the 31 Natural Areas to identify and prioritize monitoring, restoration and management actions in those areas. A Draft Environmental Impact Report on the 2006 SNRAMP was issued in 2011, but has yet to be certified, so the 2006 SNRAMP has not yet been finalized and adopted, and thus is not in effect. However, these documents are mentioned because they provide relevant information about the natural resources setting of the Lake Merced area that is relevant to this analysis.

D. SUMMARY OF ENVIRONMENTAL EFFECTS

The project could potentially affect the environmental factor(s) checked below. The following pages present a more detailed checklist and discussion of each environmental factor.

☐ Land Use	☒ Air Quality	☒ Biological Resources
☒ Aesthetics	☐ Greenhouse Gas Emissions	☐ Geology and Soils
☐ Population and Housing	☐ Wind and Shadow	☐ Hydrology and Water Quality
☒ Cultural and Paleo. Resources	☐ Recreation	☐ Hazards/Hazardous Materials
☒ Transportation and Circulation	☐ Utilities and Service Systems	☐ Mineral/Energy Resources
☒ Noise	☐ Public Services	☐ Agricultural and Forest Resources
		☒ Mandatory Findings of Significance

E. EVALUATION OF ENVIRONMENTAL EFFECTS

This IS examines the project to identify potential effects on the environment. For each item on the IS checklist, the evaluation has considered the impacts of the project both individually and cumulatively. All items on the IS checklist that have been checked "Less than Significant with Mitigation Incorporated," "Less than Significant Impact," "No Impact," or "Not Applicable" indicate that, upon evaluation, staff have determined that the project could not have a significant adverse environmental impact on that issue. A full discussion is included for all items checked "Less than Significant with Mitigation Incorporated" and "Less than Significant Impact," and a brief discussion is included for items checked "No Impact" or "Not Applicable." The items checked above have been determined to be Less than Significant with Mitigation Incorporated.

Environmental impacts are numbered throughout this IS/MND using the section topic identifier followed by sequentially numbered impacts. Mitigation measures are numbered to correspond to the impact numbers; for example, Mitigation Measure M-CP-1 addresses Impact CP-1 regarding cultural and paleontological resources. Cumulative impacts are discussed at the end of each environmental topic impact discussion and are identified by the letter C; for example, Impact C-CP addresses cumulative cultural and paleontological resources impacts.

Approach to Cumulative Impact Analysis

Two approaches to a cumulative impact analysis are provided in CEQA Guidelines Section 15130(b)(1): (1) the analysis can be based on a list of past, present, and reasonably foreseeable probable future projects producing closely related impacts that could combine with those of a project, and (2) a summary of projections contained in a general plan or related planning document can be used to determine

cumulative impacts. The following factors were used to determine an appropriate list of individual projects to be considered in this cumulative analysis:

- **Similar Environmental Impacts**—A relevant project contributes to effects on resources that are also affected by the project. A relevant future project is defined as one that is "reasonably foreseeable," such as a project for which an application has been filed with the approving agency or whose funding has been approved.
- **Geographic Scope and Location**—A relevant project is one within the geographic area where effects could combine. The geographic scope varies on a resource-by-resource basis. For example, the geographic scope for evaluating cumulative effects on air quality consists of the affected air basin.
- **Timing and Duration of Implementation**—Effects associated with activities for a relevant project (e.g., short-term construction or long-term operations) would likely coincide with the related effects of the project.

Table 3 lists the plans and projects in the project vicinity considered in the cumulative impact analysis, based on the above-referenced factors. Cumulative projects which could have construction schedules that overlap with the construction of the project are listed in **bold**.

TABLE 3
CUMULATIVE PROJECTS IN THE PACIFIC ROD AND GUN CLUB PROJECT VICINITY

I.D. No.	Lead Agency	Project Name	Project Description	Potential Cumulative Impact Topics	Approximate Distance to Project Site	CEQA Status and Estimated Construction Schedule[a]
1	San Francisco Planning Department	**Significant Natural Resource Areas Management Plan (SNRAMP) - Proposed Update**	Fragments of unique plant and animal habitats within San Francisco and Pacifica, known as Significant Natural Resource Areas, have been preserved within parks that are managed by the San Francisco Recreation and Park Department (SFRPD). Management priorities have been set for these areas based on levels of sensitivity, species presence, and habitat complexity. The Lake Merced Natural Area covers approximately 395 of the lake's 614 acres and generally encompasses the lake, the bordering freshwater marsh wetland, and the upland vegetation. Activities prescribed specifically to Lake Merced are as follows: • Reintroducing sensitive species • Removing trees, in conformance with forestry statements • Implementing erosion-control measures as problems arise, including closing informal and social trails • Preventing invasive tree establishment • Prohibiting planting nonnative species	**Temporary:** Construction-related impacts on land use, population and housing; cultural resources; traffic; noise; air quality; utilities; biological resources; soil erosion; hydrology; and hazards **Long-term:** Impacts on aesthetics and biological resources	Next to the project site to the northwest, northeast, and southeast	**Status of environmental review:** Draft Environmental Impact Report (EIR) published in August 2011 **Construction schedule:** To be determined, 2014 or later
2	Daly City (SFPUC is a responsible agency)	**Vista Grande Drainage Basin Improvement Project**	The project would improve existing facilities and construct new facilities to screen stormwater, route flows to the Vista Grande Canal and to Lake Merced, route a portion of low flows through a constructed wetlands treatment system, control the water surface elevation in Lake Merced, and reduce the potential for localized flooding within the Vista Grande watershed. The project would consist of the following: • Improving the Vista Grande watershed collection system to improve the quality of stormwater runoff • Partially replacing the Vista Grande Canal to incorporate a gross solid screening device, a treatment wetland, and diversion and discharge structures to route some stormwater (and authorized nonstormwater) flows from the Vista Grande Canal to South Lake Merced • Replacing the Vista Grande Tunnel to expand its capacity • Replacing the outfall structure at Fort Funston	**Temporary:** Construction-related impacts on land use, population and housing; cultural resources; traffic; noise; air quality; utilities; biological resources; soil erosion; hydrology; and hazards **Long Term:** Impacts on aesthetics and biological resources	Nearest component approximately 0.1 mile south	**Status of environmental review:** Notice of Preparation (NOP) published February 2013 **Construction schedule:** Approximately 2016 through 2018

TABLE 3 (Continued)
CUMULATIVE PROJECTS IN THE PACIFIC ROD AND GUN CLUB PROJECT VICINITY

I.D. No.	Lead Agency	Project Name	Project Description	Potential Cumulative Impact Topics	Approximate Distance to Project Site	CEQA Status and Estimated Construction Schedule[a]
3	National Park Service	Fort Funston Site Improvements	Proposed site improvements at Fort Funston, including construction of restrooms and a maintenance facility, and other minor site enhancements. Onsite sewage system does not have adequate capacity to treat the estimated increase in wastewater from sinks and toilets in new restroom. Widening and straightening the entrance road, lengthening the turn lane from Highway 35 into the site, repaving and restriping the parking area, and upgrading picnic facilities are also planned.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Approximately 0.25 mile west	**Status of environmental review:** Preparation of Draft Environmental Assessment (EA) in progress; project was on hold from 2003 until 2008 **Construction schedule:** Unknown
4	National Parks Service	**Golden Gate National Recreation Area General Management Plan**	The plan creates the vision and framework to guide management of the park for the next 20 years, including land use policies. Plan activities at Ocean Beach and Fort Funston would be near the project site. The environmentally preferred alternative plans the activities below for Ocean Beach and Fort Funston. **Ocean Beach**—Address coastal erosion by relocating vulnerable facilities and restoring natural coastal processes; improve amenities along the Ocean Beach corridor; and improve trail connections to other natural areas nearby, including Lake Merced. **Fort Funston**—Construct new visitor facilities; extend native habitat along the perimeter and northern beach around the site; and expand operational facilities at the southeastern corner of the site, near Skyline Boulevard.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Nearest component approximately 0.25 mile west	**Status of environmental review:** Draft Plan/ Environmental Impact Statement (EIS) published in September 2011; Final Plan/EIS published April 2014 **Construction schedule:** The Plan will be implemented over 20 years following completion of planning. More detailed study and implementation planning will be required.
5	San Francisco Planning Department	**San Francisco Groundwater Supply Project**	The San Francisco Groundwater Supply Project would diversify San Francisco's water supply sources by building or converting up to six deep-water wells and associated treatment facilities around San Francisco. Groundwater pumped from these wells would be blended with Hetch Hetchy water at the Sunset and Sutro reservoirs and then distributed throughout the city using existing infrastructure. The project includes construction and operation of a well facility at the Lake Merced Pump Station, to the east of the project site, and five additional well facilities and distribution pipelines to the north of the project site.	**Temporary:** Construction-related impacts on cultural resources;; noise; utilities; biological resources; hydrology; and hazards	Nearest component approximately 0.5 mile east	**Status of environmental review:** EIR certified December 2013. **Construction schedule:** Lake Merced Well Facility construction scheduled January 2015 through April 2016

TABLE 3 (Continued)
CUMULATIVE PROJECTS IN THE PACIFIC ROD AND GUN CLUB PROJECT VICINITY

I.D. No.	Lead Agency	Project Name	Project Description	Potential Cumulative Impact Topics	Approximate Distance to Project Site	CEQA Status and Estimated Construction Schedule[a]
6	San Francisco Planning Department	San Francisco Westside Recycled Water Project	Construction of a recycled water treatment facility and underground storage and construction of new or upgrades to existing distribution facilities (pipelines and pumping facilities). Facility construction and upgrades that would occur in the vicinity of the project site are the construction of the recycled water treatment facility within the Oceanside Water Pollution Control Plant (WPCP) and the construction of a transmission pipeline along Skyline Boulevard, from the Oceanside WPCP to Sloat Boulevard	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Nearest component approximately 0.75 mile northwest	**Status of environmental review:** NOP published in 2010; revised NOP anticipated to be published in 2014 **Construction schedule:** January 2016 through October 2018
7	San Francisco Planning Department	**3711 19th Avenue (Parkmerced)**	The Parkmerced Project is a long-term mixed-use development program to comprehensively replan and redesign the site. The project consists of the following: • Increase residential density • Provide a neighborhood core with new commercial and retail services • Modify transit facilities, including rerouting the MUNI Metro M Oceanview line from its current alignment along 19th Avenue • Install renewable energy sources, such as wind turbines and photovoltaic cells • Improve utilities and open space within the development site, including a new prekindergarten to 5th grade school and day care facility, a fitness center, new open space uses, an approximately two-acre organic farm, and community gardens Over approximately 20 years, 1,538 apartments would be demolished in phases and fully replaced and an additional 5,679 net new units would be added to the project site, for a total of about 8,900 units. In addition to renewable resources being installed, stormwater runoff from buildings and streets would be captured and filtered through a series of bioswales, ponds, and other natural filtration systems. The filtered stormwater would then either percolate into the groundwater that feeds the North Westside Groundwater Basin and Lake Merced or it would be released directly into Lake Merced.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Project located 0.7 mile east of the project site	**Status of environmental review:** EIR certified February 2011 **Construction schedule:** Phased construction from present through 2030

TABLE 3 (Continued)
CUMULATIVE PROJECTS IN THE PACIFIC ROD AND GUN CLUB PROJECT VICINITY

I.D. No.	Lead Agency	Project Name	Project Description	Potential Cumulative Impact Topics	Approximate Distance to Project Site	CEQA Status and Estimated Construction Schedule[a]
8	San Francisco Planning Department	**San Francisco State University Campus Master Plan**	The San Francisco State University Campus Master Plan (SFSUCMP) proposes physical changes and improvements to the campus to address increased enrollment. Some buildings and facilities would be upgraded and expanded, while others would be demolished and replaced. Some new buildings and facilities would be constructed. In total, these proposed physical improvements would result in the net addition of approximately 972,400 square feet and approximately 660 dwelling units to the campus. On November 14, 2007, the California State University Board of Trustees certified the final EIR and approved the 2007–2020 SFSUCMP. Implementation of the 2007–2020 SFSUCMP is underway. The renovation and expansion of the library was completed in March 2012 and Lot 20 Seismic Repairs and Access Modifications were completed in March 2012. **Recreation Wellness Center.** Funded through a student fee, the proposed Recreation Wellness Center is a significant addition to San Francisco State University, revitalizing the northern edge of campus and providing a major new student activity center. The campus master plan located the project on North State Drive; however, given the continued useful life of the Library Annex buildings on that site, the Recreation Wellness Center project has been relocated to the former Sutro Library/Lot 25 site on Winston Drive. The program for the 112,000-square-foot facility includes a two-court gym, a one-court multi-activity gym (for basketball, volleyball, badminton, soccer, and hockey), a climbing wall, weight and fitness space, and an elevated jogging track.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Project located approximately 1 mile northeast of the project site	**Status of environmental review:** Final EIR published August 2007; Recreation Wellness Center Final MND published January 2013 **Construction schedule:** Unknown but could begin at any time; Recreation Wellness Center construction planned for 2014–2016
9	San Francisco Planning Department	2800 Sloat Boulevard	Development of 3 new five-story buildings on Sloat Boulevard at 46th Avenue. The project would require demolition of existing buildings. The new buildings would total 55 dwelling units, 48 parking spaces in an underground parking garage, 26,000 sf of ground floor retail, and 34 covered spaces for commercial use.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Project located approximately 1.5 miles north of project site	**Status of environmental review:** Final MND approved; Performance period extended for 3 years to February 2015. **Construction schedule:** Unknown

TABLE 3 (Continued)
CUMULATIVE PROJECTS IN THE PACIFIC ROD AND GUN CLUB PROJECT VICINITY

I.D. No.	Lead Agency	Project Name	Project Description	Potential Cumulative Impact Topics	Approximate Distance to Project Site	CEQA Status and Estimated Construction Schedule[a]
10	San Francisco Planning Department	**Regional Groundwater Storage and Recovery Project**	The project facilities would include up to 16 new groundwater production well facilities within the South Westside Groundwater Basin. Each groundwater well facility site would contain a groundwater production well, pump station, underground distribution piping, utility connections, and disinfection unit. Well facilities would be connected to Daly City, San Bruno, California Water Service Company, or SFPUC distribution systems. In addition, upgrades to the Westlake pump station in Daly City are planned as part of the project.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Nearest component approximately 1.5 miles southeast	**Status of environmental review:** Draft EIR published April 2013 **Construction schedule:** June 2014 through May 2016
11	San Francisco Planning Department	**800 Brotherhood Way**	The construction of up to 182 dwelling units on an approximately 7.7 acre undeveloped site located on the north side of Brotherhood Way. The project would involve subdividing the site into about 121 lots and constructing 60 single-family homes and 61 2-unit dwellings, and includes additional on- and off-street parking, tree removal, and a new traffic light on Brotherhood Way.	**Temporary:** Construction-related impacts on population and housing; cultural resources; traffic; noise; air quality; utilities; and biological resources	Approximately 1 mile east	**Construction schedule:** Under construction; first phase expected to last at least through spring 2015

87

Projects in **bold** could have construction schedules that overlap with project construction.

[a] Construction schedules were estimated based on information obtained in project-related documents, such as initial studies and EIRs; city, county, and regional agency websites; and communication with representatives from local jurisdictions. As with all proposed development projects, estimated construction schedules are subject to revisions and delays and therefore could vary from the times indicated.

TBD = To be determined

SOURCES: San Francisco Planning Department, 2011. *Draft Environmental Impact Report: Significant Natural Resources Areas Management Plan*, Volume 1. August.; City of Daly City, 2013. *Notice of Preparation/Notice of Intent to Prepare a Joint EIR/EIS for the Vista Grande Drainage Basin Improvement Project*, February 28.; National Park Service, 2013. *Fort Funston Site Improvements*. http://parkplanning.nps.gov/projectHome.cfm?parkId=303&projectId=15201. Accessed October 31, 2013.; National Park Service, 2011. *Golden Gate National Recreation Area Muir Woods National Monument Draft General Management Plan/Environmental Impact Statement*, Volume 2. August.; San Francisco Planning Department, 2013. *San Francisco Groundwater Supply Project Final Environmental Impact Report*, Volume 1. December.; San Francisco Planning Department, 2010. *Revised Notice of Preparation of an Environmental Impact Report: San Francisco Westside Recycled Water Project*. September 8.; San Francisco Planning Department, 2010. *Parkmerced Project Draft Environmental Impact Report*, Volume 1. May 12.; San Francisco State University, 2013. *Mitigated Negative Declaration: Recreation Wellness Center San Francisco State University*. January.; San Francisco Planning Department, 2012. *Executive Summary Modification of Conditions: 2800 Sloat Boulevard*. February 2.; San Francisco Planning Department, 2013. *Regional Groundwater Storage and Recovery Project: Draft Environmental Impact Report*, Vol. 1. April 10; San Francisco Planning Department, 2012. Letter of Determination: 800 Brotherhood Way. October 26.

E.1 Land Use and Land Use Planning

Topics:		Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
1.	**LAND USE AND LAND USE PLANNING— Would the project:**					
a)	Physically divide an established community?	☐	☐	☐	☒	☐
b)	Conflict with any applicable land use plan, policy, or regulation of an agency with jurisdiction over the project (including, but not limited to the general plan, specific plan, local coastal program, or zoning ordinance) adopted for the purpose of avoiding or mitigating an environmental effect?	☐	☐	☒	☐	☐
c)	Have a substantial impact upon the existing character of the vicinity?	☐	☐	☐	☒	☐

Impact LU-1: The project would not physically divide an established community. (No Impact)

The project consists solely of construction activities within the project site. It would not include construction of new structures. Following soil remediation, the site would be restored to approximately current grade. Further, the project would not result in a change in access between adjacent land uses. Therefore, the project would not physically divide an established community and there would be *no impact.*

Impact LU-2: The project would not conflict with any applicable land use plan, policy, or regulation of an agency with jurisdiction over the project adopted for the purpose of avoiding or mitigating an environmental effect. (Less than Significant)

Land use impacts are considered significant if the project would conflict with any plan, policy, or regulation adopted for the purpose of avoiding or mitigating and environmental effect. Environmental plans are those that directly address environmental issues and/or contain targets or standards that must be met in order to preserve or improve characteristics of San Francisco's physical environment.

As described in Section C, Compatibility with Existing Zoning and Plans, the project would not obviously or substantially conflict with applicable plans, policies, and regulations. Further, the project would comply with RWQCB Order R2-2013-0023 and all applicable environmental regulations. Therefore, the project would have a *less-than-significant* impact with regard to conflicts with existing plans, policies, and regulations.

Impact LU-3: The project would not have a substantial impact upon the existing character of the vicinity. (No Impact)

Impacts on existing land use character in the project vicinity could result if the project were to result in a long-term change in land use that would be incompatible or conflict with established land uses. The analysis of the project's effects on existing land use character includes consideration of the character of the proposed project relative to the existing land use context. An adverse effect could occur if a new use were placed next to an incompatible existing use, such that the basic function of either the existing use or the new use would be substantially impaired. For example, if a residential use were located next to a factory with toxic air emissions, either or both uses would be unable to function as intended.

The project would occur within lands zoned for public uses and owned by CCSF. The project does not propose any new permanent development or new or changed uses for the site; the project consists solely of the remediation of contaminated soils. Because the project would not change the existing land use, it would not introduce incompatible uses that would conflict with established land uses, and it would therefore have *no impact* upon the existing character of the vicinity.

Impact C-LU: The project, in combination with past, present, and reasonably foreseeable future projects in the vicinity would not result in significant cumulative land use impacts. (No Impact)

The geographic scope for potential cumulative land use impacts encompasses the areas along the shores of Lake Merced, which generally include open space and recreational areas, as well as the residential development across John Muir Drive to the south of the project site. The other cumulative projects within this geographic scope include the proposed update to the Significant Natural Resource Areas Management Plan (SNRAMP), the Vista Grande Drainage Basin Project, and the San Francisco Groundwater Supply Project. As discussed above, construction of the project could have a less-than-significant effect regarding conflicts with applicable land use plans, policies, and regulations. Similarly, the identified cumulative projects would also be required to comply with applicable land use plans, policies, and regulations adopted for the purpose of minimizing an environmental effect. Accordingly, no significant cumulative impact related to conflicts with applicable plans, policies and regulations would result from the cumulative scenario to which the proposed project and other cumulative projects would contribute (*no impact*).

E.2 Aesthetics

Topics:	Potentially Significant Impact	Less Than Significant with Mitigation Incorporated	Less Than Significant Impact	No Impact	Not Applicable
2. AESTHETICS—Would the project:					
a) Have a substantial adverse effect on a scenic vista?	☐	☒	☐	☐	☐
b) Substantially damage scenic resources, including, but not limited to, trees, rock outcroppings, and other features of the built or natural environment which contribute to a scenic public setting?	☐	☒	☐	☐	☐
c) Substantially degrade the existing visual character or quality of the site and its surroundings?	☐	☒	☐	☐	☐
d) Create a new source of substantial light or glare which would adversely affect day or nighttime views in the area or which would substantially impact other people or properties?	☐	☐	☐	☒	☐

Impact AE-1: The project could have a long-term adverse effect on a scenic vista, scenic resources, or the existing visual character or quality of the site and its surroundings. (Less than Significant with Mitigation)

Designated Scenic Resources

The section below describes designated scenic resources located in the vicinity of the project site. There are no state designated scenic highways in San Francisco.[26] State Routes 1 and 35 are identified as eligible for designation as scenic highways, but the project would not be visible from these highways.

Locally Designated Roads. In 1938, San Francisco's Downtown Association created the 49-Mile Scenic Drive to highlight the city's beauty and to promote it as a tourist destination.[27] This scenic roadway encircles Lake Merced. Streets that comprise the 49-Mile Scenic Drive are recognized for their aesthetic value.

San Francisco General Plan. The urban design element of the San Francisco General Plan rates city streets as excellent, good, or average for the quality of their views. In the project area, John Muir Drive is rated as having excellent-quality street views. Lake Merced Boulevard is rated as having average-quality street views, with the exception of a small segment north of Brotherhood Way, where open views of Lake Merced are available; this segment is designated as having excellent-quality street views.

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26 California State Department of Transportation (Caltrans), *Map of Officially Designated Scenic Highways for the San Francisco County*, September 7, 2011. Available online at http://www.dot.ca.gov/hq/LandArch/scenic_highways/index.htm. Accessed December 12, 2013.

27 San Francisco Convention and Visitors Bureau, *Official Visitors Website, San Francisco 49-mile Scenic Drive*. Available online at http://www.sanfrancisco.travel/maps/49-Mile-Scenic-drive.html?c=y&product=&showMain=. Accessed December 12, 2013.

The urban design element also identifies streets that are important to the "perception" of the city. John Muir Drive and Lake Merced Boulevard are identified as "Streets that Extend[s] the Effect of Public Open Space." The urban design element also identifies Lake Merced as an area where it is important to preserve the existing landscape.

Western Shoreline Area Plan. The Western Shoreline Area Plan, an area plan within the General Plan, is the CCSF's certified Local Coastal Program under the California Coastal Act of 1976. Policies related to the Lake Merced area include preserving recreational facilities, passive activities, playgrounds, and vistas of the Lake Merced area.

Visual Character and Quality of the Project Site and Surroundings

The visual study area for the project is the area from which the project site would come into view. Because the proposed project area is located beyond and adjacent to a heavily vegetated open space setting, trees and shrubs quickly restrict or block views of the project site as viewers move past the site; consequently, these elements limit the visual study area. Ten photos are included in this section to document the existing visual conditions of the project site and adjacent areas. **Figure 5** provides an overview of photo locations; **Figures 6a** through **6c** depict views of the project site and surrounding locations.

The visual study area includes the project site, Lake Merced, and associated open and recreational spaces in the vicinity of the project site. Lake Merced and adjacent areas are closely bounded by the major thoroughfares of Lake Merced Boulevard, John Muir Drive, and Skyline Boulevard. Aside from golf courses, the Lake Merced area is not highly manicured or landscaped, but it does not have an untouched natural setting due to the scattered presence of structures, utilities, and roads.

The project site, located along John Muir Drive, is in a particularly developed portion of the Lake Merced area. Nevertheless, the Lake Merced area is largely undeveloped, with trees, water, and vegetation providing visual variety and a respite from San Francisco's urban setting. Because many of the surrounding roadways and neighborhoods are elevated relative to Lake Merced, the lake and the bordering open space are also important visual resources, offering aesthetically pleasing views for motorists, bicyclists, and pedestrians.

Figures 6a through 6c depict views of the project site and surrounding locations. Photos 1 through 4 provide views of the project site and Lake Merced beyond from the pedestrian path along John Muir Drive; they depict views of the easternmost portion of the project area. This area includes a large amount of tree cover that mostly screens PRGC structures and two of the shooting ranges from public views.

Screening vegetation is less continuous west of the site entrance, but does screen large portions of the westernmost end of the site. Photos 5 through 8 show stretches of trees and shrubs, both within the project site and along John Muir Drive, that screen the site, and also show some areas that lack screening vegetation.

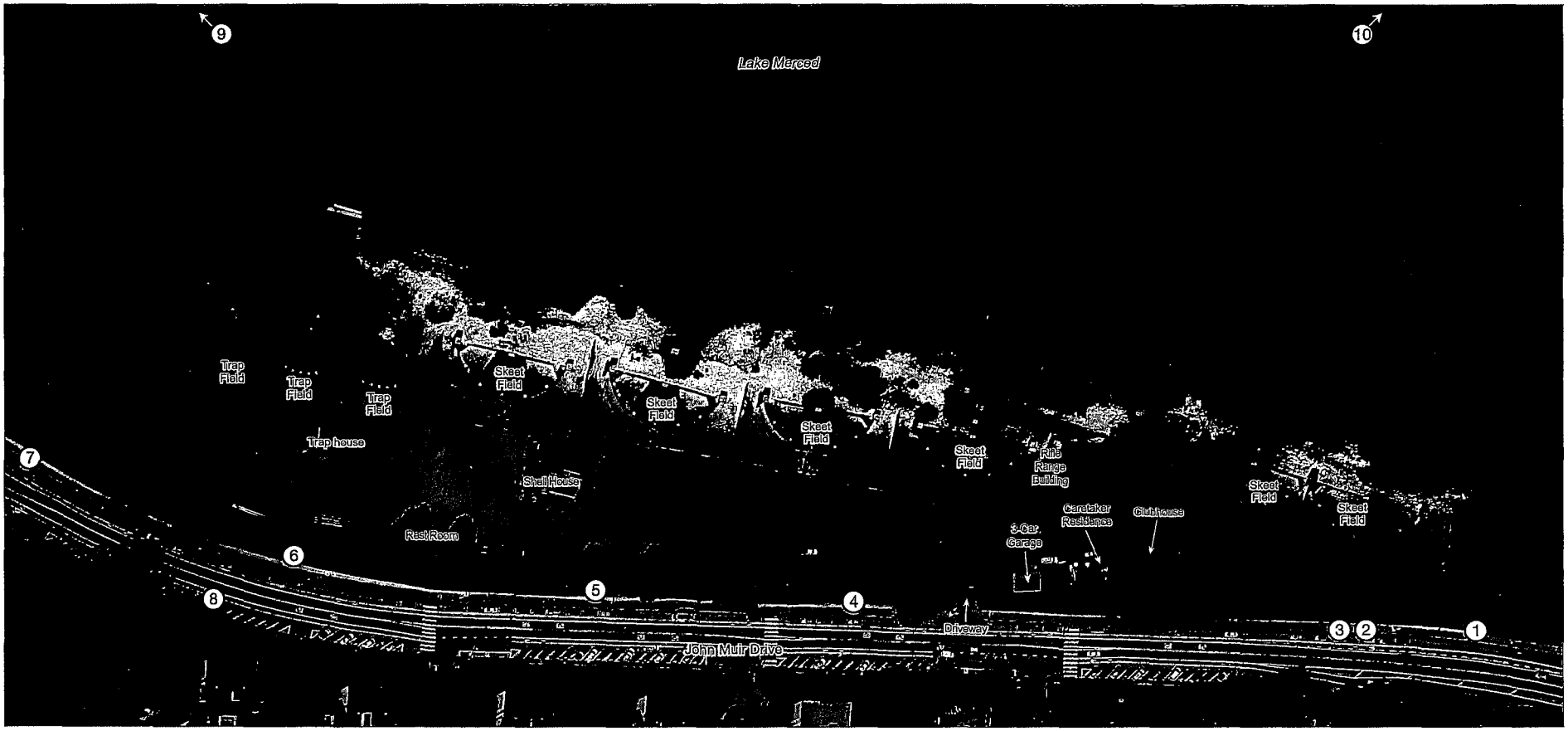
Photo 9 was taken from the Lake Merced boathouse docks, and Photo 10 was taken from the Lake Merced Boulevard pedestrian path, near the Lake Merced Pump Station. They show the project site as a developed and less vegetated area, compared to adjacent Lake Merced areas. They also show the Lakewood apartment complex in the immediate background and the well-developed tree cover beyond. From within the project site, views of Lake Merced and Harding Park are available from most areas of the site.

The project site is characterized by buildings, towers, shooting ranges, and parking areas and roads associated with the PRGC facilities. As described above, most of the boundary along John Muir Drive includes mature trees and shrubs. Vegetation along the site's lake side is low in profile or at a lower elevation than the site. This provides open long-range views of the site from the lake and from areas to the northeast and east. PRGC facility components, where visible from public areas, are perceptibly uncharacteristic of the surrounding area.

Public views of the project site from John Muir Drive, the adjacent pedestrian paths, and the bicycle lanes adjacent to John Muir Drive are intermittent and limited by the trees and shrubs that line the site. As noted above, long-range views of the site from the lake and public areas to the northeast and east are available to boaters, runners, bicyclists, and pedestrians. The 49-Mile Scenic Drive encircles the lake, and it can be reasonably assumed that users of the pedestrian path in particular expect a high-quality environment, given that the streets that comprise the 49-Mile Scenic Drive are recognized for their aesthetic value, as described above. In addition, John Muir Drive is rated as having excellent-quality street views, and as a street that extends the effect of public open space. Thus, these pedestrian path users, motorists, and bicyclists are considered sensitive viewers when considering the potential for aesthetic impacts. Nevertheless, the project site currently has low viewer exposure and is currently seen only briefly as viewers pass by (see Figures 6a through 6c).

Short-term Effects on Scenic Vistas, Scenic Resources, or the Existing Visual Character or Quality

Construction would last approximately one year and would involve the removal of surface debris, asphalt and concrete ground surfaces, trees, and miscellaneous range facilities, such as target launching houses, benches, and fencing. Site buildings, such as the clubhouse, rifle range building, trap house, and shell house, would be unaffected by site remediation.



Explanation

▪▪▪▪▪▪▪ Approximate Limit of Soil Remediation

0 100
Feet

SOURCE: ESA, 2013

Pacific Rod and Gun Club . 120468.02

Figure 5
Photo Location Map

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Photo 1 - Northwest facing view from John Muir Drive Pedestrian Path

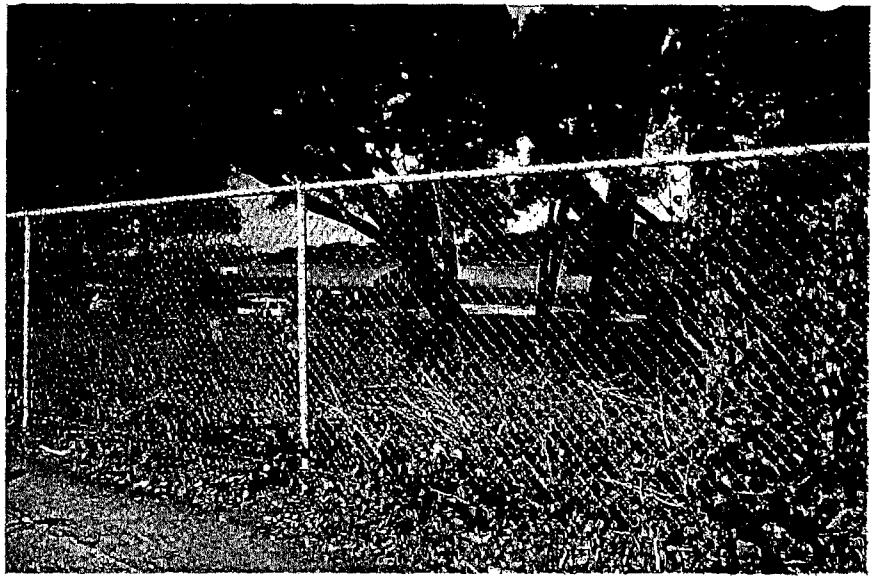

Photo 2 - North facing view from John Muir Drive Pedestrian Path

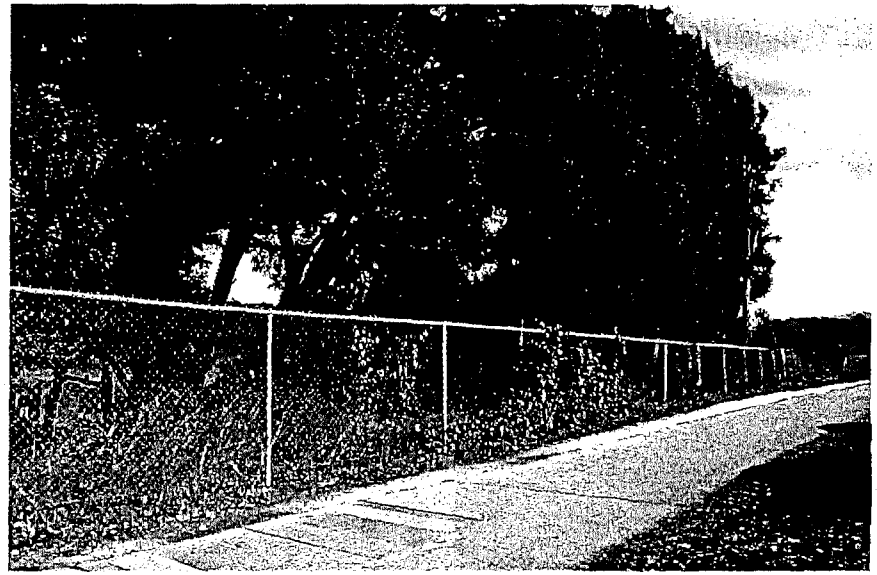

Photo 3 - East facing view from John Muir Drive Pedestrian Path

SOURCE: ESA

Pacific Rod and Gun Club . 120468.02

Figure 6a

Public Views of Pacific Rod and Gun Club

Photo 4 - Southeast facing view from John Muir Drive Pedestrian Path

Photo 5 - North facing view from John Muir Drive Pedestrian Path

Photo 6 - North facing view from John Muir Drive Pedestrian Path

SOURCE: ESA

Pacific Rod and Gun Club . 120468.02

Figure 6b
Public Views of Pacific Rod and Gun Club

Photo 7 - Southeast facing view from John Muir Drive Pedestrian Path

Photo 8 - East facing view from John Muir Drive Bicycle Lane

Photo 9 - South facing view from Lake Merced boathouse dock area

Photo 10 - West facing view from Lake Merced Boulevard Pedestrian Path

Pacific Rod and Gun Club . 120468.02

SOURCE: ESA

Figure 6c
Public Views of Pacific Rod and Gun Club

While the PRGC facilities are currently actively used three times a week, existing trees and vegetation screen views of the site and it is currently seen only briefly as viewers pass by. Following tree removal, exposed soil, construction vehicles, materials, and equipment on the site on a daily basis would temporarily increase the presence of unappealing visual features at the site. Affected viewers along John Muir Drive would likely notice construction activities as they pass the project site; however, their viewing period would be brief as they move past the site. Longer range views from the lake, or near the Lake Merced boathouse, may last longer in duration; however, construction activities would not necessarily be considerably more apparent than existing structures and activities as seen from a long range vantage point and distance (see photos 9 and 10 of Figure 6c), due to the intervening distance and the frequency of foggy or hazy conditions. Also, considering its relatively short duration, construction would not have a substantial adverse effect on scenic resources or the visual character or quality of the site and its surroundings. Therefore, the construction impacts on aesthetic resources would be *less than significant.*

Long-term Effects on Scenic Vistas, Scenic Resources, or the Existing Visual Character or Quality

As described above, the urban design element of the San Francisco General Plan identifies John Muir Drive and a small segment of Lake Merced Boulevard near Brotherhood Way as having excellent quality street views. The design element also values them as streets that extend the effect of public open spaces. This is primarily due to the unobstructed view of Lake Merced, which, in San Francisco's urban context, provides a unique and exemplary visual setting. Further, the roadways encircling Lake Merced are part of the 49-Mile Scenic Drive. The urban design element also identifies Lake Merced as an area where it is important to preserve the existing landscape.

While the project would not construct new facilities, it would remove trees that could increase views of the existing facility, and the lake beyond in some instances, from John Muir Drive. As shown in Figure 3, most of the trees in the easternmost portion of the site could be removed. As shown in the foreground of Photos 1 through 3 and in the middle ground of Photo 4, these trees predominantly screen views of the eastern portion of the site. While removal of the trees would provide longer range views of the lake beyond the site, it would also increase the visual presence of PRGC structures, parking areas, and driveways in the foreground. Because these features would be seen by pedestrians, bicyclists, and motorists along John Muir Drive, removing the trees would reduce the quality of the short-range views along this portion of the roadway. It would do this by introducing views of additional elements that are lacking in natural visual resource amenities, and that are relatively unappealing and perceptibly uncharacteristic of the of the open-space area around Lake Merced.

The SFPUC is considering retaining up to seven trees due to their proximity to existing buildings on the site. The visual effect of tree removal in this area would be reduced if these trees were retained. However,

the potential to retain trees near structures has not been confirmed. Thus, removing the maximum potential number of trees in this vicinity could result in a substantial adverse effect on the scenic quality of the area and designated scenic resources. These include views from John Muir Drive/49-Mile Scenic Drive and of Lake Merced, and would result in a significant impact. However, this impact would be reduced to a less-than-significant level by implementing **Mitigation Measure M-AE-3, Screening Vegetation**, which requires planting trees and shrubs at the eastern end of the site. On maturation, replanted trees and shrubs would restore screening of the PRGC facilities at the easternmost end of the site; therefore, impacts on scenic vistas and scenic resources would be reduced to a *less-than-significant* level.

> **Mitigation Measure M-AE-3: Screening Vegetation.**
>
> The SFPUC shall identify the location and spacing of new plantings that would, at maturity, screen views of the eastern portion of the site. New plants shall include native species indigenous to the San Francisco Peninsula and/or shrubs and trees typical of the surrounding area. Plantings (by way of species type, size, and location) shall ensure that direct views of the site east of the entrance road are substantially obstructed from any location within a ten-year period. The SFPUC shall monitor and photograph screening vegetation annually after completion of remediation activities. If it is determined that success standards are not being met, SFPUC shall take immediate action to re-plant screening vegetation to ensure compliance by the tenth-year period.

As shown on Figure 3, trees 001 through 007, located to the west of the site entrance, would be removed. In this area, trees and shrubs along John Muir Drive would continue to screen views of the PRGC facilities from John Muir Drive. The stand of trees at the westernmost end of the PRGC site would also be removed (shown in the foreground of Photo 6). However, they are next to a stand of trees beyond the project site property line, so views towards the north, away from the site (Photo 6); and views towards the east, and into the site (Photo 7) would not be affected substantially. As a result, the impact on aesthetic resources located west of the site entrance would be *less than significant.*

Trees removed from around the perimeter of the site may be noticeable in long-range views from across South Lake (Photos 9 and 10). Removing these trees also may slightly open views of the Lakewood apartment complex to the south. However, given that the forested areas in the background would continue to dominate views, tree removal at the project site would not substantially change the visual quality or substantially affect Lake Merced as a scenic resource. As a result, the impact on aesthetic resources as viewed from across South Lake would be *less than significant.*

Impact AE-2: The project would not create a new source of substantial light or glare that would adversely affect day or nighttime views in the area. (No Impact)

There would be no substantial sources of light or glare associated with construction of the project that would adversely affect daytime views in the area; and there would be no nighttime construction. Following the excavation of contaminated soils and backfilling with clean fill material, the excavated areas would be compacted and graded to return the land to conditions similar to the site's existing ground contours. These areas would be hydroseeded for erosion control (see Section A.4.8, Backfilling and Site Restoration). Some of the existing paved areas would be replaced with a compacted permeable surface. Neither of these installed materials would constitute new sources of light or glare. Further, the project would not construct structures that could be new sources or light and glare. For these reasons, the project would have *no impact* with respect to daytime or nighttime light and glare.

Impact C-AE: The project, in combination with past, present, and reasonably foreseeable future projects in the vicinity would not result in significant cumulative aesthetics impacts. (Less than Significant)

Table 3 summarizes the present and reasonably foreseeable future projects in the vicinity of the project. The geographic scope for cumulative aesthetics impacts includes all projects that would be located within the publicly accessible viewshed of the proposed project. The cumulative project sites do not necessarily need to be visible simultaneously with the proposed project site from one fixed vantage point; however, for an impact to occur the sites must be visible in the same general vicinity by a viewer. Projects that could have a cumulative aesthetic impact in combination with the project, given their proximity, are the proposed update to the SNRAMP and the Vista Grande Drainage Basin Improvement Project.

The proposed update to the SNRAMP generally seeks to maintain or eventually improve the visual character of the Lake Merced area, so it would not likely contribute adversely to a permanent cumulative aesthetic impact. The Daly City Vista Grande Drainage Basin Improvement Project could remove vegetation and install treatment wetlands at the east end of John Muir Drive, near Impound Lake. A tunnel portal and an overflow structure located near the project site would be improved under the Vista Grande Project; however, the area of disturbance that would be visible in the same general vicinity as the proposed project would be small. Thus, the projects would not combine to create a significant adverse visual environment as compared to existing conditions and, therefore, the cumulative aesthetic impact of these projects considered together would be *less than significant.*

E.3 Population and Housing

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
3. POPULATION AND HOUSING— Would the project:					
a) Induce substantial population growth in an area, either directly (for example, by proposing new homes and businesses) or indirectly (for example, through extension of roads or other infrastructure)?	☐	☐	☒	☐	☐
b) Displace substantial numbers of existing housing units or create demand for additional housing, necessitating the construction of replacement housing?	☐	☐	☐	☒	☐
c) Displace substantial numbers of people, necessitating the construction of replacement housing elsewhere?	☐	☐	☐	☒	☐

Impact PH-1: The project would not induce substantial population growth either directly or indirectly. (Less than Significant)

In general, a project would be considered growth-inducing if it would substantially increase population or new development that might not occur if the project were not implemented. The proposed project does not include the development of residences, additional roads, or infrastructure and therefore would not induce population growth. It is expected that the construction workforce requirements could be met using Bay Area labor and that construction employees would commute from elsewhere in San Francisco or the Bay Area, rather than relocate from more distant cities and towns. Although some workers might temporarily relocate from other areas, any population increase due to this relocation would be minor (fewer than 45 workers) and temporary (estimated at 12 months). The number of such employees would be minute compared to the total population and the available housing stock in San Francisco and the Bay Area; thus, it would not generate a substantial, unplanned population increase. Therefore, the project's growth-inducing impact would be *less than significant.*

Impact PH-2: The project would not displace substantial numbers of existing housing units or people, necessitating the construction of replacement housing. (No Impact)

The project site does not include existing housing or residential use. Therefore, the project would not displace existing housing or people, and as a result, there would be *no impact.*

Impact C-PH: The project, in combination with past, present, and reasonably foreseeable future projects, would not result in cumulative population and housing impacts. (No Impact)

The geographic scope of potential cumulative population and housing impacts encompasses San Francisco and the nearby vicinity. Potential project-specific population and housing impacts would be temporary and limited to the possibility of growth inducement related to the short-term relocation of construction workers.

Project construction could overlap with that of a number of cumulative projects listed in bold in Table 3. Construction of those projects could potentially induce growth to San Francisco or the Bay Area due to short-term construction worker relocation. This could contribute to potential impacts on population and housing resulting from short-term construction worker relocation. However, the number of construction workers seeking temporary relocation for employment is not anticipated to be substantial given the available construction workforce within commuting distance of San Francisco. Therefore, project construction, in conjunction with the other cumulative projects in the vicinity, would not induce substantial population growth, and there would be no significant cumulative impact on population and housing (*no impact*).

E.4 Cultural and Paleontological Resources

Topics:	*Potentially Significant Impact*	*Less than Significant with Mitigation Incorporated*	*Less than Significant Impact*	*No Impact*	*Not Applicable*
4. CULTURAL AND PALEONTOLOGICAL RESOURCES—Would the project:					
a) Cause a substantial adverse change in the significance of a historical resource as defined in §15064.5, including those resources listed in Article 10 or Article 11 of the San Francisco *Planning Code*?	☐	☒	☐	☐	☐
b) Cause a substantial adverse change in the significance of an archeological resource pursuant to §15064.5?	☐	☒	☐	☐	☐
c) Directly or indirectly destroy a unique paleontological resource or site or unique geologic feature?	☐	☒	☐	☐	☐
d) Disturb any human remains, including those interred outside of formal cemeteries?	☐	☒	☐	☐	☐

Impact CP-1. The proposed project could cause a substantial adverse change in the significance of a historical resource as defined in §15064.5, including those resources listed in Article 10 or Article 11 of the San Francisco Planning Code. (Less than Significant with Mitigation)

Approach

The PRGC was established at the project site in 1934 and has been in continuous use since this time, except for a brief hiatus during World War II. Because most of the buildings and structures on the site are more than 50 years old, the entire site was evaluated for its potential significance as a cultural landscape. ESA and its subconsultant, Denise Bradley Cultural Landscapes, completed architectural and historic landscape field surveys of the project site on September 19 and October 2, 2013. The results of the field surveys and associated research are provided in the following technical report: *Pacific Rod and Gun Club*

Draft Cultural Landscape Evaluation Report.[28] This report is presented as **Appendix A** (included on a CD in the pocket of printed copies of the PMND).

The cultural landscape evaluation assessed the potential eligibility of the PRGC site as a historical resource based on criteria established in the National Historic Preservation Act (NHPA) and for listing on the California Register of Historical Resources (CRHR). To be eligible for the CRHR, a historical resource must be significant at the local, state, and/or federal level under one or more of the following criteria:

- Is associated with events that have made a significant contribution to the broad patterns of California's history and cultural heritage
- Is associated with the lives of persons important in our past
- Embodies the distinctive characteristics of a type, period, region, or method of construction, or represents the work of an important creative individual, or possesses high artistic values; or
- Has yielded, or may be likely to yield, information important in prehistory or history (PRC Section 5024.1[c]).

For a resource to be eligible for the CRHR, it must also retain enough integrity to be recognizable as a historical resource and to convey its significance. If the site appears eligible for listing on the National Register of Historic Places (NRHP) and CRHR as a cultural landscape, and retains sufficient integrity to convey this significance, it would be considered an historical resource as defined in CEQA Section 15064.5.

This section summarizes the findings of the evaluation of the significance of the PRGC site as a cultural landscape under the NRHP and CRHR criteria, including discussion of integrity, and evaluates project impacts in accordance with the CEQA Guidelines and the *Secretary of the Interior's Standards (Standards) for the Treatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring, and Reconstructing Historic Buildings* (CEQA Section 15064.5[b]).[29]

Evaluation of the PRGC Site as a Historical Resource

The PRGC was identified as a cultural landscape that is eligible for listing in the NRHP and CRHR. A cultural landscape is defined as a geographic area shaped by human activity which can result from a conscious design or plan, or evolve as a byproduct or result of people's activities. It may be associated with a historic event, activity, or person or exhibit other cultural or aesthetic values. Of the four general types of cultural landscapes (historic sites, designed landscapes, vernacular landscapes, and ethnographic

[28] Denise Bradley, Cultural Landscapes, 2014. *Pacific Rod and Gun Club, San Francisco, CA, Cultural Landscape Evaluation Report*, May 2014.

[29] Weeks, Kay D., and Grimmer, Anne E., *Secretary of the Interior's Standards (Standards) for the Treatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring, and Reconstructing Historic Buildings*. U.S. Department of the Interior, National Park Service, Cultural Resource Stewardship and Partnerships Heritage Preservation Services, Washington, D.C. 1995.

landscapes), the PRGC can best be described as a vernacular landscape—that is, one that has evolved through use by the people whose activities or occupancy shaped it and one in which function played a significant role. As described in NRHP bulletins on cultural landscapes, both the processes that helped to form the landscape and its individual components are critical to the understanding of a cultural landscape. The key processes to the formation of a cultural landscape include land uses and activities, patterns of spatial organization, responses to the natural environment, and cultural traditions. The individual components of a cultural landscape include groupings of features within a larger landscape, circulation-related features, the various types of boundary demarcations, vegetation features, buildings and structures, archaeological resources, and small-scale elements.[30] The description and evaluation of the PRGC site incorporates these cultural landscape characteristics and features.

NRHP/CRHR Criterion A/1 (association with the broad patterns of history)

The PRGC appears eligible for listing on the NRHP and CRHR at the local level of significance under Criterion A/1 for its association with the broad pattern of history related to the increased popularity of sport hunting and with the interrelated development of skeet, during the period in which it evolved from a type of shooting practice into a competitive sport. This occurred during the decades preceding World War II within the context of the early 20th century wildlife conservation movement. The PRGC is important as an example of the type of sportsmen's gun clubs that formed in the 1920s and 1930s within the context of the wildlife conservation movement. Additionally, the PRGC is important as the oldest extant skeet facility in the Bay Area and as the only sportsmen's club in the Bay Area to retain its original pre-World War II grounds configuration, skeet field structures, and club buildings. Other clubs that remain in operation from this pre-World War II era do not have skeet fields or have moved to new facilities. The period of significance for the PRGC's significance under Criterion A/1 appears to begin in 1934 when the club moved to the Lake Merced site and to end in 1941, with the United States' entry into World War II, which ended the club's initial period of development. Although the activities of the club remained unchanged after World War II, its post-war expansion period (1946-early 1960s) was more directly linked with other contexts than to the early 20th century wildlife conservation movement, such as the broad interest in outdoor recreation that occurred as a result of the nation's post-World War II prosperity and an increased interest in skeet that was a by-product of World War II training practices.

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[30] United States Department of the Interior, National Park Service, 1999. *National Register Bulletin 30: How to Evaluate and Document Rural Historic Landscapes.* Prepared in 1989 by Linda Flint McClelland, J. Timothy Keller, ASLA, Genevieve P. Keller, and Robert Z. Melnick, ASLA. Revised in 1999. Washington, D.C.: NPS, 1999. Accessed 20 September 2013, http://www.cr.nps.gov/nr/publications/bulletins/nrb30/.

NRHP/CRHR Criterion B/2 (associations with important persons)

The research conducted for this evaluation did not reveal any associations with important individuals who made specific contributions to history; therefore, the PRGC does not appear to possess individual significance under NRHP/CRHR Criterion B/2 for its associations with important persons.

NRHP/CRHR Criterion C/3 (design and construction)

The PRGC site does not appear to possess individual significance under NRHP/CRHR Criterion C/3 for associations related to design or construction. The five skeet fields and three trap fields each individually meet the standard design or construction regulations for their respective sports and retain their essential individual features or components. However; each field is an individual common example of a skeet or trap field that lacks significance related to design or construction. Collectively, the target shooting range at the PRGC represents a vernacular example of the arrangement of skeet and trap fields adapted to the geographic limits of this site (a strip of land situated between the Lake Merced and a public road), does not appear to have been designed or built by a master designer, and lacks significance related to design or construction. The buildings on the site (the Clubhouse, the Caretaker's House, the Rifle Range building, the Shell House, and the Trap House) remain in their original locations and are important for the operational and social functions of the clubs; however, they are all are common examples of vernacular buildings and lack significance related to design or construction.

NRHP/CRHR Criterion D/4 (information about history or prehistory)

NRHP/CRHR Criterion D/4 commonly applies to properties that contain or are likely to contain information bearing on an important archaeological research question. The identification of, and potential effects on, archaeological resources is addressed in Impact CP-2, below.

Integrity. Integrity is the ability of a property to convey its significance. The evaluation of integrity is grounded in an understanding of a property's physical features and how they relate to its significance. Integrity is composed of seven components or aspects—location, design, materials, workmanship, setting, feeling, and association. As discussed above, for a resource to be eligible for the CRHR, it must also retain enough integrity to be recognizable as a historical resource and to convey its significance.

The PRGC cultural landscape appears to exhibit all seven aspects of integrity in relationship to its individual significance under NRHP/CRHR Criterion A/1 in association the development of sportsmen's clubs and skeet within the context of the early 20th century wildlife conservation movement. The arrangement of the site, the four 1938 skeet fields, and the buildings of the PRGC from the 1934-1941 era still exist and are used as they were originally intended. Since 1941, the changes at the PRGC site did not substantially alter the facilities from that era, and were compatible with the continued use of the site as a

sportsmen's club and outdoor target shooting range. These changes included the expansion of the skeet and trap fields (Fields 1, 2, 3, 8, and 9), the addition of a duck tower, the addition of a building related to the trap operations (the Trap House), the replacement of minor equipment related to these activities, and the addition of small utilitarian or support structures (the Barbeque Shed, the public restroom, a garage, and storage containers). There have been only minor alterations to some of the original buildings (the Clubhouse, the Caretaker's House, the Rifle Range building, and the Shell House) from the 1934-1941 era, such as changes to the windows and doors, as well as some accessibility improvements. For these reasons, the PRGC retains a sufficient degree of integrity to convey its historical significance.

Contributing and Non-Contributing Features. The features constructed on the PRGC property during its period of significance (1934-1941) and which relate to its significance under NRHP/CRHR Criterion A/1, for its association with the broad pattern of history related to the increased popularity of sport hunting and the development of skeet within the context of the early 20th century wildlife conservation movement, were identified as contributing features to the PRGC cultural landscape. The primary features from this period that contribute to the design of the PRCG cultural landscape and that remain in place include Fields 4 to 7, the broad terrace for these fields, the Clubhouse, the Caretaker's House, the Rifle Range building, and the Shell House.

Those features that: (1) may have been present during the period of significance but were not associated with the pre-World War II design or function of the site as an outdoor target shooting range/sportsmen's club (for example, vegetation); or (2) were added to the property after the end of its period of significance in 1941 (although in some cases these are compatible with its pre-World War II design or function as an outdoor target shooting range/sportsmen's club) were identified as non-contributing features.

These contributing and non-contributing features are described in more detail below.

The contributing features for the PRGC cultural landscape related to its significance under NRHP/CRHR Criterion A/1 for the period between 1934 and 1941 include the following:

Fields 4 to 7 (1938) and their character-defining features:

- a level terrace
- the linear arrangement of the fields
- the semi-circular path system of the skeet field (the form and dimensions, not the concrete materials)
- the high houses (wood frame tower structure, square in plan with a flat roof, clad in a combination of wood siding at the top and smooth stucco siding on the bottom, door that

provides access to the interior to allow loading and maintenance on the trap machinery, wood steps that provide access to this entrance door, and a window on the east side that provides an opening through which the targets are launched).[31]

- the low houses (wood frame tower structure, square in plan with a flat roof, clad in a combination of wood siding at the top and smooth stucco siding on the bottom, door that provides access to the interior to allow loading and maintenance on the trap machinery, and a window on the west side that provides an opening through which the targets are launched).[32]
- the safety fences (wood boards attached to opposite sides of the wood posts so that the position of the boards on one side alternates or is staggered with the ones on the other side)

The buildings that house the operational and social functions of the club:

- The Clubhouse (1937) and its character-defining features (wood-framed, raised single story structure with a rectangular footprint and cross gable roof, exposed eaves, and horizontal wood siding)
- The Caretaker's House (ca. 1937) and its character-defining features (wood-framed, single story structure with a rectangular footprint and gable roof, exposed eaves, horizontal wooden siding, gable ends with fish scale shingles [east side] and thin vertical wooden siding [west side], and original wood frame, double hung windows on the south, north, and west facades, and fixed wood shutters and entry shed on north facade)
- The Rifle Range building (1939) and its character-defining features (wood-framed, raised single story structure with a rectangular footprint and gable roof, exposed eaves, horizontal wood siding, wood frame, double hung, four-pane windows on the north, south, and west facades)
- The Shell House (ca. 1939, expanded in 1949) and its character-defining features (wood-frame, single story structure with a rectangular footprint and low pitch gable roof with exposed eaves, textured stucco cladding, raised porch, and a large, wood frame, fixed pane picture window on the western façade)

The non-contributing features for the PRGC cultural landscape that were constructed after the period of significance (1934 to 1941), or do not relate directly to its historic significance, include the following:

- Trap Fields 1 to 3, their associated features, and the Trap House
- Alterations to Fields 4 to 7 including the equipment shed behind station 4, the concrete paving, the target crossing point post positioned 10 feet north of station 8, and the trap houses (aligned with station 8) in the sloped area next to the lake
- Modifications on Field 6 for the five-stand game (the five stand racks, equipment shed behind stations 2 and 3, the equipment shed behind stations 5 and 6, the equipment shed in the sloped area next to the lake)
- Duck Tower

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[31] The external siding on the high house on Field 4 has been remodeled since the end of the period of significance and the structure is now entirely clad in wood siding; however, the high house remains in its original location, retains all of its other character-defining features, and so it continues to retain its integrity.

[32] The external siding on the low house on Field 4 has been remodeled since the end of the period of significance and the structure is now entirely clad in wood siding; however, the low house remains in its original location, retains all of its other character-defining features, and so continues to retain its integrity.

- Fields 8 and 9, used for skeet, and their associated features
- The two landing posts used to calibrate the Olympic Skeet target machinery for Field 7 on the sloped area north of the field and the Rifle Range building
- The internal automobile circulations features (parking lot on the western end of the site and the internal road on the eastern end of the site) and concrete sidewalk between Fields 4 to 7 and the parking lot
- Small structures including the barbeque shed, the public restroom, the three-bay garage, and the storage containers
- Vegetation features
- Small scale features including the entrance sign, the flag pole and water fountain between the Shell House and the fields, site furnishings (benches, trash cans, picnic tables, lights, etc.), shotgun racks, token boxes, center point posts, trap portable scorer's stands, memorial field markers, the rifle pattern board, the fire hose, chain-link fencing, and the interpretive sign commemorating Rancho Merced (located adjacent to the Shell House)

As a site which appears eligible for listing on the NRHP and CRHR at the local level of significance under Criterion A/1 as a cultural landscape, and which retains sufficient integrity to convey this significance, it would be considered an historical resource as defined in CEQA Section 15064.5. Provided below is an assessment of project effects, as well as mitigation measures to reduce these effects to a less-than-significant level.

Project Effects

As described above, the PRGC site contains multiple features that contribute to its significance under Criterion A/1 as an historical resource. Some of these contributing features would remain in place, while others would be removed as a result of project implementation. This analysis evaluates the impact of project implementation on these contributory features in accordance with the CEQA Guidelines Section 15064.5(b) which define a substantial adverse change in the significance of an historical resource as follows:

> Physical demolition, destruction, relocation, or alteration of the resource or its immediate surroundings such that the significance of an historical resource would be materially impaired. Material impairment is further defined as demolishing or materially altering in an adverse manner those physical characteristics of an historical resource that convey its historical significance and that justify its inclusion in, or eligibility for, inclusion in the CRHR or a local register of historical resources.

The four contributing buildings that house the operational and social functions of the club (Club House, Caretaker's House, Rifle Range Building, and Shell House) would remain onsite, and in their current location and condition. The high/low houses, which are also contributory to the cultural landscape, would be stored during construction. The semi-circular path system of skeet fields 4 – 7 and the safety fences, which are contributory to the cultural landscape, would be removed from the site. Removal of

contributory features to the cultural landscape would result in a significant impact on the historical resource as defined above.

As noted in CEQA Section 15064.5(b)(3), a project that follows the *Secretary of the Interior's Standards (Standards) for the Treatment of Historic Properties with Guidelines for Preserving, Rehabilitating, Restoring, and Reconstructing Historic Buildings* shall be considered as mitigated to a less-than-significant level. Of the four treatment options offered by the Standards, the one that would apply to the proposed project would be Rehabilitation, which is defined as "the act or process of making possible a compatible use for a property through repair, alterations, and additions while preserving those portions or features which convey its historical, cultural, or architectural values," generally referred to as the Secretary of Interior's Standards for Rehabilitation.

The Standards for Rehabilitation require that the historic character of a property be retained and preserved, and that the removal of distinctive materials or alteration of features, spaces, and spatial relationships that characterize a property be avoided. Repair is emphasized over replacement. Replacement of historic features is allowable under the Standards, however, the new features should match the old in design, color, texture, and, where possible, materials. The Standards recognize situations where replacement in-kind is not technically, economically, or environmentally feasible. In such situations, compatible substitute materials that have similar characteristics can be considered.

Project components that would comply, or partially comply, with the Standards include retention of the four contributory buildings on the project site, and the temporary relocation of the high/low houses, because they would retain and preserve some of the distinctive features that contribute to the cultural significance of the cultural landscape. However, there is no provision in the project description to relocate the high/low houses back to the skeet fields, or to protect the contributory buildings during construction from accidental damage or deterioration. If the high/low houses were not returned to their original locations, these distinctive features that contribute to the significance of the cultural landscape would be altered, which would contribute to causing a substantial adverse change to the historical resource as defined under CEQA Section 15064.5(b).

Project components that would not comply with the Standards include the permanent removal of the semi-circular station paths and wood safety fences at skeet fields 4 – 7, because they would remove or alter the distinctive features that contribute to the significance of the cultural landscape. This action would materially impair in an adverse manner these physical features of the historical resource.

Because portions of the project would not comply, or would only partially comply with the Standards, the project could have a significant impact on an historical resource as defined in Section 15064.5. However, this

impact would be reduced to a less-than-significant level with implementation of **Mitigation Measure M-CP-1a, Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7, Mitigation Measure M-CP-1b, Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4-7,** and **Mitigation Measure M-CP-1c, Protect the Four Contributory Buildings During Construction.** These measures would ensure that the features which contribute to the historic landscape of the PRGC are retained, protected and/or reconstructed in a similar size, design, location, and materials as existing, in keeping with the Secretary of Interior's Standards for Rehabilitation.

In addition, as discussed in Impact NO-2, in Section E.6, Noise, vibration from construction equipment used during excavation and backfilling could result in cosmetic or other damage to the four contributory buildings if large vibratory compactors or large earthmoving equipment were operated within 15 feet or 26 feet, respectively, of the buildings. **Mitigation Measures M-NO-2a, Preconstruction Surveys and Repair,** and **M-NO-2b, Construction Equipment Restrictions Near Buildings,** require that site buildings be inspected before and following site remediation to identify any damage caused by project activities and to repair such damage, and to restrict the use of large construction equipment near the Clubhouse, Caretaker's House, Rifle Range Building, Shell House. With implementation of these measures, the potential for vibration impact on contributory buildings would be *less than significant.*

Mitigation Measure M-CP-1a: Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7.

The SFPUC or its contractor shall implement the following to comply with the Secretary of Interior's Standards for Rehabilitation:

- Prior to commencement of site remediation, the SFPUC shall record the original size, configuration, and locations of the semi-circular station paths at skeet fields 4 – 7 through the use of digital photography and mapping. The original dimensions and locations of the station paths shall be mapped on a site plan to aid the later reconstruction of these features.
- Following site remediation, the SFPUC shall reconstruct the semi-circular station paths which define skeet fields 4 – 7 in the same size, configuration, and location as the original station paths, including the level terrace and linear arrangement of the fields. As the existing concrete materials post-date the period of significance and are not character-defining, concrete may be substituted for other compatible materials (e.g. crushed rock, gravel, or wood boardwalks outlining the path configurations).

Mitigation Measure M-CP-1b: Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4 – 7.

The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation:

- Prior to commencement of site remediation, the SFPUC shall record and document the existing structural condition and location of the wood frame high/low houses at skeet fields 4 – 7 (total of 8 structures) and the wood fences which separate these fields (total of 4 fences). This shall be

accomplished through; 1) digital photography of all such features, 2) mapping their original locations and configuration on a site plan, and 3) numbering and cataloging each structure. These features shall be carefully relocated to a secure, onsite or off site location to avoid damage. If stored onsite, they may be relocated to alternate safety zones as remediation progresses. The most appropriate temporary relocation sites shall be determined by the SFPUC prior to commencement of work.

- During site remediation activities, the SFPUC shall protect these features from accidental damage during earth moving by storing these elements within a locked, chain-link fence enclosure and posting "Keep Out" or "No Trespassing" signs.

- Following site remediation, the SFPUC shall return these features to their original positions at the reconstructed skeet fields 4 – 7. Based on the pre-construction recording and depending on their structural condition, any damaged components should be repaired in keeping with the Secretary of Interior's Standards for Rehabilitation. If they were previously damaged beyond repair, they are in poor structural condition, or if it is infeasible to return them to their original location due to their condition or other factors, they may be replaced in-kind in a similar size, design, location, and materials as existing, in keeping with the Standards.

Mitigation Measure M-CP-1c: Protect the Four Contributory Buildings During Construction.

The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation:

- During site remediation activities, the four contributory buildings (Clubhouse, Caretaker's House, Rifle Range Building, and the Shell House), shall be adequately protected from accidental damage due to construction activities and vandalism. These structures shall be surrounded by protective fencing and shall be secured from entry by boarding up all windows and doors, and posting "Keep Out" or "No Trespassing" signs on each building. Following site remediation, these buildings shall be returned to their original appearance by removing all temporary construction fencing, window and door protection, and signage.

Mitigation Measure M-NO-2a: Preconstruction Surveys and Repair (see Section E.6, Noise, for description)

Mitigation Measure M-NO-2b: Construction Equipment Restrictions Near Buildings (see Section E.6, Noise, for description)

Impact CP-2: The project could cause a substantial adverse change in the significance of an archeological resource pursuant to CEQA Guidelines, §15064.5. (Less than Significant with Mitigation)

Lake Merced was occupied at least seasonally during the prehistoric period. Several prehistoric sites (CA-SFR-25, CA-SFR-106, CA-SFR-181; an isolated discovery of a worked obsidian tool near CA-SFR-101H; and the Lake Merced prehistoric midden[33]) are documented within the project vicinity. Lake Merced has an

[33] A midden is any large refuse heap, mound, or concentration of cultural debris associated with human occupation. The term includes such materials as discarded artifacts, food remains, shells, bones, charcoal and ashes. Middens are valuable sources of archeological data.

abundance of freshwater biotic resources essential to and valued by Holocene epoch indigenous peoples. Because of this, researchers expect there to have been seasonal encampments focused on food and materials procurement in the area. They know the Lake Merced area had even more productive ecosystems during the thousands of years before the sand barrier blocked the former bay-estuary and formed the lake. Older prehistoric sites may lie buried or submerged under alluvial, sand dune, and marine deposits. No recent subsurface archeological field investigation has occurred in the Lake Merced area. Nearly all of the documented sites[34] are known merely from walk-over surveys or happenstance discoveries. Even in these cases, the recording archeologists made little effort to characterize the deposits.[35]

A sizeable prehistoric shell midden deposit, CA-SFR-181 (Ocean Beach Midden), has recently been recorded on the bluff overlooking Ocean Beach, approximately 1 mile northwest of the project site. The prehistoric deposit contains a range of shellfish types, predominantly mussel. Other dietary constituents included barnacle, clam, crab, and marine mammal. Also present are charcoal, lithic debitage (discarded material produced from the shaping of stone tools), and artifactual material, such as a possible shell bead. The sandy bluff that is the location of the prehistoric midden deposit is gradually eroding. Erosion has removed some unknown portion of the western part of the midden; its currently exposed portion measures 15 by 100 meters. Current knowledge of the shell midden suggests that it was not a long-term habitation site but was a seasonal camp or marine resource processing location. The fact that the five documented prehistoric "sites" in the Merced Valley (the Lake Merced watershed) are visible midden sites, despite the alterations that have occurred to historic land surface and landforms since the early 1800s, suggests that there could be a greater number of earlier prehistoric sites that are currently buried or submerged.

Nevertheless, in 1980, the firm Archeological Consultants completed an archeological field reconnaissance survey that included the project site, as part of a larger survey of the western Lake Merced area.[36] The project site may also have been included in an archeological field reconnaissance survey in 1976, but this has not been verified.[37] Regardless, no observations of potential archeological

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34 CA-SFR-25 (an isolate worked biface obsidian tool); CA-SFR-106 (shell midden deposit, mostly oyster, at ground surface and crossed by foot and horse trails); and the Lake Merced shell midden (a shell midden deposit visible at current grade). An additional prehistoric deposit may have been indicated in a geotechnical boring 5 feet bgs in 1977 in what was then the San Francisco Zoo's Wolf Woods habitat in the zoo's northeast corner near Sloat Boulevard. However, the consulting archeologist was not able to confirm it was of cultural origin. Recently discovered CA-SFR-181 (the Ocean Beach Midden) may be regarded as an exception, in that some constituent analysis, parameter, and condition assessment was made, and the site was recorded.

35 CA-SFR-106 was noted as a shell midden deposit composed chiefly of oyster shell remains extending over an area measuring 115 meters by 45 meters and having a depth of 40 to 70 centimeters bgs; the Environmental Planning Prehistoric GIS Archeo project noted, based on interviews and walk-over, that the shell midden deposit was in a sandy clay matrix.

36 Shoup, Laurence H., and Suzanne Baker, 1981. Cultural Resource Overview: Lake Merced Transport, San Francisco Clean Water Management Program. January 1981.

37 Dean, Randall, 2013. Environmental Planning Preliminary Archeological Review Checklist, Pacific Rod and Gun Club Remediation Program, Case No: 2012.1220E, October 2013.

deposits were made within the project site by the 1980 study, but the area was partially covered by pavement, gravel, and some structures. In 2012, AMEC completed intensive sampling for hazardous materials in soils of the project site.[38] Although not an archeological assessment by purpose or method, the study represents a good sampling of the soil profiles. AMEC completed 60 borings to the depth of anticipated excavation/removal of the 10-acre project site. Borings were advanced to depths ranging from 3 to 5 ft below ground surface in continuous cores using a direct-push drill rig with a Geoprobe dual-tube soil sampling system. No shell midden deposits or other indication of prehistoric occupation were described in the soil boring logs.

Based on the assessment described above, there is generally a low potential for uncovering archeological resources during project implementation. However, it is possible that previously unrecorded and buried (or otherwise obscured) archeological deposits could be discovered during project ground disturbing activities. Excavating, grading, and moving heavy construction vehicles and equipment could expose and have impacts on unknown archeological resources, which would be a significant impact. However, this impact would be reduced to a *less-than-significant* level with implementation of **Mitigation Measure M-CP-2, Accidental Discovery of Archeological Resources.** This requires that archeological resources be avoided and, if accidentally discovered, that they be treated appropriately.

Mitigation Measure M-CP-2: Accidental Discovery of Archeological Resources.

The following measures shall be implemented should construction activities result in the accidental discovery of a cultural resource:

> The following mitigation measure is required to avoid any potential adverse effect from the proposed project on accidentally discovered buried or submerged historical resources as defined in CEQA Guidelines Section 15064.5(a)(c). The project sponsor shall distribute the Planning Department archeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, etc. firms); or utilities firm involved in soils disturbing activities within the project site. Prior to any soils disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel including, machine operators, field crew, supervisory personnel, etc. The project sponsor shall provide the Environmental Review Officer (ERO) with a signed affidavit from the responsible parties (prime contractor, subcontractor(s), and utilities firm) to the ERO confirming that all field personnel have received copies of the Alert Sheet.
>
> Should any indication of an archeological resource be encountered during any soils disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken.

[38] AMEC, 2012. Supplemental Investigation and Health Risk Assessment Report, Pacific Rod and Gun Club, San Francisco, California. Prepared for City and County of San Francisco, California, April 2012.

If the ERO determines that an archeological resource may be present within the project site, the project sponsor shall retain the services of a qualified archeological consultant, based on standards developed by the Planning Department archeologist. The archeological consultant shall advise the ERO as to whether the discovery is an archeological resource, retains sufficient integrity, and is of potential scientific/historical/cultural significance. If an archeological resource is present, the archeological consultant shall identify and evaluate the archeological resource. The archeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor.

Measures might include: preservation in situ of the archeological resource; an archeological monitoring program; or an archeological testing program. If an archeological monitoring program or archeological testing program is required, it shall be consistent with the Environmental Planning (EP) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archeological resource is at risk from vandalism, looting, or other damaging actions.

The project archeological consultant shall submit a Final Archeological Resources Report (FARR) to the ERO that evaluates the historical significance of any discovered archeological resource and describing the archeological and historical research methods employed in the archeological monitoring/data recovery program(s) undertaken. Information that may put at risk any archeological resource shall be provided in a separate removable insert within the final report.

Copies of the Draft FARR shall be sent to the ERO for review and approval. Once approved by the ERO, copies of the FARR shall be distributed as follows: California Archeological Site Survey Northwest Information Center (NWIC) shall receive one (1) copy and the ERO shall receive a copy of the transmittal of the FARR to the NWIC. The Environmental Planning division of the Planning Department shall receive one bound copy, one unbound copy and one unlocked, searchable PDF copy on CD three copies of the FARR along with copies of any formal site recordation forms (CA DPR 523 series) and/or documentation for nomination to the National Register of Historic Places/California Register of Historical Resources. In instances of high public interest or interpretive value, the ERO may require a different final report content, format, and distribution than that presented above.

Impact CP-3: The project could directly or indirectly destroy a unique paleontological resource or site or unique geologic feature. (Less than Significant with Mitigation)

Paleontological resources along the San Francisco Peninsula consist of the fossilized remains of plants and animals. These include vertebrates (animals with backbones) and invertebrates (animals without backbones, such as starfish, clams, ammonites, and marine coral), and fossils of microscopic plants and animals (microfossils). The age and abundance of fossilized remains depend on the location, topographic setting, and particular geologic formation in which the fossils are found. Fossil discoveries not only provide a historical record of past plant and animal life but can assist geologists in dating rock formations. Fossil discoveries can expand our understanding of the geologic periods and the geographic range of existing and extinct flora or fauna.

The Society of Vertebrate Paleontology (SVP) has established guidelines for identifying, assessing, and mitigating adverse impacts on nonrenewable paleontological resources.[39] Most practicing paleontologists in the United States adhere closely to the SVP's assessment, mitigation, and monitoring guidelines, which were approved through a consensus of professional paleontologists. Many federal, state, county, and city agencies have either formally or informally adopted the SVP's standard guidelines for mitigating adverse construction-related impacts on paleontological resources.

The SVP has helped define the value of paleontological resources. In particular, it indicates that geologic units of high paleontological potential are those from which vertebrate or significant invertebrate or significant suites of plant fossils have been recovered; that is, those that are represented in institutional collections. Sensitivity is determined based on two criteria: (1) the potential for yielding abundant or significant vertebrate fossils or a few significant fossils, large or small, that are vertebrate, invertebrate, plant, or trace fossils, and (2) the importance of recovered evidence for new and significant taxonomic, phylogenetic, paleoecologic, taphonic, biochronological, or stratigraphic data. Rock units that contain potentially datable organic remains older than late Holocene are also classified as having high potential. These units include deposits from animal nests or middens and units that may contain new vertebrate deposits, traces, or trackways.

Geologic units of low paleontological potential are those that are not known to have produced a substantial body of significant paleontological material. As such, the sensitivity of an area with respect to paleontological resources hinges on its geologic setting and whether significant fossils have been discovered in the area or in similar geologic units.

On the Peninsula and in San Francisco, most fossils are generally found along the Pacific Coast in marine units, such as the Purisima Formation, Monterey Formation, Butano Formation, Colma Formation, and Merced Formation. They are also found within the outcropping marine units in the Santa Cruz Mountains. Fossils found along the coast include vertebrates (e.g., extinct camels, horses, and sea mammals) and invertebrates (e.g., clams and corals). Fossil localities diminish along the eastern flank of the Santa Cruz Mountains, likely due to the presence of chaotically mixed and severely fractured Franciscan Complex bedrock and geologically younger alluvial deposits in the upland foothills.[40]

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[39] Society of Vertebrate Paleontology (SVP), *Standard Procedures for the Assessment and Mitigation of Adverse Impacts to Paleontological Resources*. http://vertpaleo.org/PDFS/24/2482305f-38f8-4c1b-934c-1022d264e621.pdf, accessed on November 9, 2013.

[40] Fossils are rarely found in the Franciscan Complex bedrock of the Coast Range Province; any fossil remains originally present in the rock would not likely remain because the Franciscan Complex in this area is a chaotically mixed and fragmented mass of rock in a sheared matrix.

As discussed in Section E.14, Geology and Soils, the project site is located on the southwest shore of Lake Merced, next to the lake edge. Geologic units at the site include artificial fill closest to the lake edge and the Pleistocene-aged Colma Formation in the remainder of the project site.[41] The RAP further states that there is a mixture of range-related debris and sand at the ground surface, ranging in depths of 0.75 foot to 2.75 feet bgs.[42] The debris includes spent shotgun shells shot, and clay target fragments. Beneath this layer, the upper 1.5 to 3.5 feet of geologic materials generally consist of poorly graded sand to silty sand.

A search of the fossil collections database at the University of California Museum of Paleontology did not identify any vertebrate fossil localities within the Colma Formation in San Francisco.[43] However, vertebrate fossils, including parts of mammoths and bison, have been found in the Colma Formation in San Francisco, near the base of Telegraph Hill.[44] In addition, a mammoth tooth was discovered in the Colma Formation during excavation for the Transbay Transit Center in downtown San Francisco in 2012.[45] Because fossil remains of vertebrates have been found in the Colma Formation in two San Francisco locations, the Colma Formation is deemed to have a high potential to include paleontological resources for purposes of this analysis.

As proposed by the project, soil would be removed from depths of approximately 0.5 foot to 7 feet. Excavation of the artificial fill, which is present to depths of 0.75 foot to 2.75 feet, would not contain paleontological resources because it was not naturally deposited. However, the excavation would extend approximately 4 feet into the underlying Colma Formation in most portions of the 10-acre site. While there have been no fossil localities identified in the immediate project vicinity, as discussed above, the Colma Formation is considered to have a high paleontological sensitivity. Consequently, given the sensitivity of the formation and the large excavation area that could extend into the formation, the potential to encounter and adversely impact paleontological resources in the project site could result in a significant impact. This impact would be reduced to *less-than-significant* level with implementation of **Mitigation Measure M-CP-3, Accidental Discovery of Paleontological Resources**. This requires the remediation contractor to stop all ground disturbances within 50 feet if a paleontological resource is encountered during excavation and to implement actions to investigate the discovery and recover the fossil remains by a qualified professional, as appropriate, before ground disturbing activities can resume.

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41 Bonilla, M. G., Preliminary Geologic Map of the San Francisco South 7.5′ Quadrangle and Part of the Hunters Point 7.5′ Quadrangle, San Francisco Bay Area, California.

42 AMEC Environment & Infrastructure, Inc., 2013. Remedial Action Plan, Pacific Rod and Gun Club, San Francisco, California. July.

43 University of California Museum of Paleontology, collections database http://www.ucmp.berkeley.edu/science/collections.php, November 9, 2013.

44 Rodda, Peter U. and Nina Baghai, *Late Pleistocene Vertebrates from Downtown San Francisco,* California, Journal of Paleontology, Vol. 67, No.6 November 1993, pp. 1058-1063, http://www.jstor.org/discover/10.2307/1306122?uid=3739560&uid=2129&uid=2&uid=70&uid=4&uid=3739256&sid=21101675124861

45 Transbay Transit Center, Archaeology http://transbaycenter.org/project/archaeology, December 2, 2013.

Mitigation Measure M-CP-3: Accidental Discovery of Paleontological Resources.

The following measures shall be implemented should construction result in the accidental discovery of paleontological resources:

To reduce the potential for the proposed project to result in a significant impact on paleontological resources, the SFPUC shall arrange for a paleontological training by a qualified paleontologist regarding the potential for such resources to exist in the project site and how to identify such resources. The training could consist of a recorded presentation that could be reused for new personnel. The training shall also include a review of penalties for looting and disturbance of these resources. An alert sheet shall be prepared by the qualified paleontologist and shall include the following:

1. A discussion of the potential to encounter paleontological resources;
2. Instructions for reporting observed looting of a paleontological resource; and instructions that if a paleontological deposit is encountered within a project area, all soil-disturbing activities in the vicinity of the deposit shall cease within 50 feet and the ERO shall be notified immediately; and,
3. Who to contact in the event of an unanticipated discovery.

If potential fossils are discovered by construction crews, all earthwork or other types of ground disturbance within 50 feet of the find shall stop immediately until the qualified professional paleontologist can assess the nature and importance of the find. Based on the scientific value or uniqueness of the find, the paleontologist may record the find and allow work to continue, or recommend salvage and recovery of the fossil. The paleontologist may also propose modifications to the stop-work radius based on the nature of the find, site geology, and the activities occurring on the site. If treatment and salvage is required, recommendations shall be consistent with SVP 1995 guidelines and currently accepted scientific practice, and shall be subject to review and approval by the ERO or designee. If required, treatment for fossil remains may include preparation and recovery of fossil materials so that they can be housed in an appropriate museum or university collection, and may also include preparation of a report for publication describing the finds. The SFPUC shall be responsible for ensuring that treatment is implemented and reported to the San Francisco Planning Department. If no report is required, the SFPUC shall nonetheless ensure that information on the nature, location, and depth of all finds is readily available to the scientific community through university curation or other appropriate means.

Impact CP-4: The project could disturb human remains, including those interred outside of formal cemeteries. (Less than Significant with Mitigation)

The project is subject to the provisions of California Health and Safety Code, Section 7050.5, with respect to the discovery of human remains. The PRC, Section 5097.98, regulates the treatment and disposition of human remains encountered during project grading and construction.

Although no known human burials have been identified within the project site or general vicinity, the possibility of encountering human remains cannot be entirely discounted. Earthmoving associated with

project construction could directly affect previously undiscovered human remains. Therefore, the potential impact regarding disturbance to human remains could be significant. However, this impact would be reduced to a *less-than-significant* level with implementation of **Mitigation Measure M-CP-4, Accidental Discovery of Human Remains.** This requires avoidance measures or the appropriate treatment of human remains if any are accidentally discovered during project implementation.

Mitigation Measure M-CP-4: Accidental Discovery of Human Remains.

The following measures shall be implemented should construction activities result in the accidental discovery of human remains and associated cultural materials:

> The treatment of human remains and of associated or unassociated funerary objects discovered during any soil-disturbing activities shall comply with applicable state laws. This shall include immediate notification of the coroner of the county within which the project is located and, in the event of the coroner's determination that the human remains are Native American, notification of the California Native American Heritage Commission, which shall appoint a most likely descendant (MLD) (PRC Section 5097.98). The archeological consultant, SFPUC, and MLD shall make all reasonable efforts to develop an agreement for the treatment, with appropriate dignity, of human remains and associated or unassociated funerary objects (CEQA Guidelines Section 15064.5[d]). The agreement should take into consideration the appropriate excavation, removal, recordation, analysis, custodianship, curation, and final disposition of the human remains and associated or unassociated funerary objects. The PRC allows 24 hours to reach agreement on these matters. If the MLD and the other parties do not agree on the reburial method, the SFPUC shall follow Section 5097.98(b) of the PRC, which states that "the landowner or his or her authorized representative shall reinter the human remains and items associated with Native American burials with appropriate dignity on the property in a location not subject to further subsurface disturbance."

Impact C-CP: Construction of the project, in combination with past, present, and reasonably foreseeable future projects in the vicinity, could result in a significant cumulative impact on cultural resources (Less than Significant with Mitigation).

The geographic scope of potential cumulative impacts on archeological resources, paleontological resources, and human remains encompasses the project area and nearby vicinities. All cumulative projects identified in the vicinity (see Table 3) are assumed to cause some degree of ground disturbance during construction and thus contribute to a potential cumulative impact on buried cultural resources.

Background research suggests that the potential to encounter archeological resources, paleontological resources, or human remains would be low; however, the proposed project would have the potential to affect unknown resources should they be present in the project area. In combination with the other identified cumulative projects, the potential for a cumulative impact would be significant without mitigation. With implementation of **Mitigation Measures M-CP-2, Accidental Discovery of Archeological Resources, M-CP-3, Accidental Discovery of Paleontological Resources,** and **M-CP-4, Accidental**

Discovery of Human Remains, the proposed project's contribution to the potential cumulative impact would be less-than-cumulatively considerable with mitigation (*less than significant with mitigation*).

The analysis of cumulative impacts related to historical resources evaluates whether the impacts of the proposed project, together with the impacts of cumulative development, would result in cumulatively significant impacts on the historical resource described above, namely the contributing features of the PRGC cultural landscape. The geographic scope of potential cumulative impacts on historical resources encompasses the project site and nearby areas which could cause direct or indirect effects on this historical resource. Nearby projects, such as the Vista Grande Drainage Basin Improvement Project and the SNRAMP, are not anticipated to cause or contribute to impacts on the historical resource, as these projects would not alter the physical characteristics that convey the PRGC site's historical significance. Further, with implementation of **Mitigation Measure M-CP-1a, Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7, Mitigation Measure M-CP-1b, Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4-7,** and **Mitigation Measure M-CP-1c, Protect the of Four Contributory Buildings During Construction,** the less-than-significant impact of the proposed project alone would not be sufficiently substantial to cause a significant, adverse, cumulative effect. Therefore, the cumulative impact on historical resources would be less-than-cumulatively considerable with mitigation (*less than significant with mitigation*).

E.5 Transportation and Circulation

Topics:	*Potentially Significant Impact*	*Less than Significant with Mitigation Incorporated*	*Less than Significant Impact*	*No Impact*	*Not Applicable*
E.5. TRANSPORTATION AND CIRCULATION— Would the project:					
a) Conflict with an applicable plan, ordinance or policy establishing measures of effectiveness for the performance of the circulation system, taking into account all modes of transportation including mass transit and non-motorized travel and relevant components of the circulation system, including but not limited to intersections, streets, highways and freeways, pedestrian and bicycle paths, and mass transit?	☐	☒	☐	☐	☐
b) Conflict with an applicable congestion management program, including but not limited to level of service standards and travel demand measures, or other standards established by the county congestion management agency for designated roads or highways?	☐	☐	☐	☐	☒
c) Result in a change in air traffic patterns, including either an increase in traffic levels, obstructions to flight, or a change in location, that results in substantial safety risks?	☐	☐	☐	☒	☐

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
d) Substantially increase hazards due to a design feature (e.g., sharp curves or dangerous intersections) or incompatible uses?	☐	☐	☒	☐	☐
e) Result in inadequate emergency access?	☐	☐	☒	☐	☐
f) Conflict with adopted policies, plans, or programs regarding public transit, bicycle, or pedestrian facilities, or otherwise decrease the performance or safety of such facilities?	☐	☒	☐	☐	☐

The project site is located in the City and County of San Francisco, which has established level-of-service (LOS) standards and a congestion management plan (CMP) that are intended to monitor and address long-term traffic impacts due to future development but which do not apply to temporary impacts associated with construction projects. There are no operations and maintenance activities included in the project, and therefore, the project would not generate long-term traffic, and consideration of LOS impacts on CMP roadways or local roadways during operation of the project components is not applicable. Therefore, significance criterion 5b above is *not applicable* and is not discussed further.

The study area for transportation and circulation consists of a network of regional and local roadways primarily next to or near Lake Merced, and roadways affected by project construction-related vehicles and related activities. These roadways are John Muir Drive, Lake Merced Boulevard, SR 1 (the Great Highway), SR 35 (Skyline Boulevard), and I-280. Traffic counts were conducted on John Muir Drive and Lake Merced Boulevard during a 72-hour, midweek period (Tuesday, Wednesday, Thursday) in November 2013 to identify the weekday average daily traffic (ADT) volumes along these roadways. Based on these recent counts, the ADT along John Muir Drive is about 8,000 vehicles, and the ADT along Lake Merced Boulevard is about 17,500 vehicles.[46] The most recent data published by the Caltrans indicates that the annual average daily traffic (AADT) on SR 1 near the project site is about 94,000 vehicles.[47] In addition, recent data published by Caltrans indicates the AADT on SR 35 near the project site is about 27,500 vehicles, and the AADT on I-280 near the project site is about 135,000. These roadways would be used by construction workers and operators of other construction vehicles, including trucks transporting construction equipment and materials and accessing the site for remediation (e.g., site preparation, survey and excavation layout, soil excavation and removal, backfilling, and site restoration).

46 CHS Consulting Group, 2013. *72-Hour Machine Traffic Counts.*

47 California Department of Transportation (Caltrans), *2012. Traffic Volumes on California State Highways.* http://traffic-counts.dot.ca.gov/index.htm. Accessed November 7, 2013.

MUNI provides bus service near the project area. The #18 (46th Avenue) bus line operates along John Muir Drive and Lake Merced Boulevard. It provides weekday and weekend bus transit service between the Palace of the Legion of Honor (in Lincoln Park) and Stonestown Shopping Mall (at 19th Avenue and Winston Drive). MUNI bus stops for the #18 (46th Avenue) line are next to and near the project site; there is a bus stop is across the street from the driveway entrance to the project site and another approximately 600 feet west of the driveway entrance, along the east side of John Muir Drive.[48] The San Mateo County Transit District (SamTrans) also provides bus transit service near the project site. The SamTrans Route 122 provides weekday and weekend service between the Colma BART station and the Stonestown Shopping Mall. There are bus stops along both sides of Lake Merced Boulevard, immediately south of Brotherhood Way, and near the surface parking lot on the east side of Lake Merced.[49]

In general, roadways that would be affected by construction have pedestrian facilities, including raised concrete sidewalks, striped crosswalks, and curb ramps at intersections. Bicycle facilities are classified as Class I (bicycle paths separated from roads), Class II (striped bicycle lanes within the paved areas of roadways), or Class III (designated and signed bicycle routes where cyclists share the street with vehicles). A Class I designated multi-use pathway (Citywide Bicycle Route 885) and Class III bicycle route (Citywide Bicycle Route 85) run next to John Muir Drive and Lake Merced Boulevard.[50] The two bicycle routes share the same alignment along Lake Merced and run along Lake Merced Boulevard, John Muir Drive, and SR 35 and back to Lake Merced Boulevard; however, Route 885 deviates from the lake at the north end and is routed via Middlefield Drive, Gellert Drive, Clearfield Drive, Ocean Avenue, and the pathway just west of Sunset Boulevard back to Lake Merced Boulevard.

The transportation impacts identified below allow for a general assessment of the nature and magnitude of potential impacts from planned construction phases of the project. The final construction scheduling of specific facilities could result in traffic impacts from sequential or concurrent (or overlapping) construction activities. Thus, traffic generation is described for individual phases and for potential concurrent construction activities during a particular construction phase. Because most of the transportation impacts from construction would be specific to the project site, they would be limited to project-generated traffic on roads used to access the project site.

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[48] MUNI #18 46th Avenue Bus Transit Timetable. http://transit.511.org/schedules/index.aspx?#m1=S&m2=bus&routeid=43915&cid=SF. Accessed November 4, 2013.

[49] SamTrans Route 122 Bus Transit Timetable. http://www.samtrans.com/schedulesandmaps.html. Accessed November 7, 2013.

[50] Citywide Bicycle Network and classifications established in the City of San Francisco Bicycle Plan (June, 26, 2009). http://www.sfmta.com/sites/default/files/projects/San_Francisco_Bicycle_Plan_June_26_2009_002.pdf. Accessed November 4, 2013.

As stated above, the project would not require any long-term maintenance or monitoring of the site after remediation. No new structures would be constructed as a part of the project, and all existing buildings would remain. Therefore, there would be no increase in vehicle trips to the site once construction is completed. Because the project would not result in an increase in long-term trips relative to existing conditions, impacts on traffic congestion on affected roadways post-construction are not included in the assessment of transportation impacts. Instead, the analysis focuses solely on the effects on the surrounding transportation and circulation network during project construction, as discussed below.

Impact TR-1: The project could conflict with an applicable plan, ordinance, or policy establishing measures of effectiveness for the performance of the circulation system, taking into account all modes of transportation, including mass transit and non-motorized travel and relevant components of the circulation system, including but not limited to intersections, streets, highways and freeways, pedestrian and bicycle paths, and mass transit. (Less than Significant with Mitigation)

As described in Section A, Project Description, the SFPUC proposes to remediate upland soil contamination at the project site. As such, it would coordinate with, and be guided by, the goals and policies established in the CCSF's General Plan.[51] Furthermore, the applicability of the General Plan to transportation and circulation are embedded within its transportation element. Specifically, the transportation element contains objectives and policies that relate to the nine aspects of the citywide transportation system: general needs, regional transportation, congestion management, vehicle circulation, transit, pedestrian, bicycles, citywide parking, and goods management. Specific policies that are applicable to the project are ensuring the safety and comfort of pedestrians throughout the city (Policy 1.2); designating expeditious routes for freight trucks and minimizing conflicts with automobile traffic (Policy 6.1); and establishing and maintaining truck routes to enhance truck access and to clearly and visibly attract truck traffic away from residential neighborhoods (Policy 39.1). In addition, the Transportation Element references the CCSF's Transit First Policy. This is a set of principles that underscore the CCSF's commitment that transit, bicycle, and pedestrian travel be given priority over travel by private automobile.

The San Francisco General Plan also includes policies specific to Lake Merced, set forth in the Western Shoreline Area Plan. These policies are to preserve a safe, attractive, and usable condition of recreation facilities in the Lake Merced area for the enjoyment of citizens and visitors (Objective 5, Policy 5.1) and to maintain a recreational pathway around the lake designed for multiple use (Objective 5, Policy 5.2).[52]

The San Francisco General Plan also embodies policies set forth in the San Francisco Bicycle Plan which describes a program to provide the safe and attractive environment needed to promote bicycling as a

[51] City and County of San Francisco, General Plan, 1995. http://www.sf-planning.org/ftp/general_plan/index.htm. Accessed November 4, 2013.

[52] City and County of San Francisco (CCSF), *San Francisco General Plan, Transportation Element*, adopted July 1995.

transportation mode within the city.[53] As presented in the Bicycle Plan, the only bicycle improvement project planned in the project area was installing Class II bicycle lanes along John Muir Drive, between Lake Merced Boulevard and Skyline Boulevard (Project 8-4). This bicycle project has been completed.

In addition to these local policies, the SFPUC would be required to adhere to federal regulations outlined in Title 49, Code of Federal Regulations (CFR). These address safety considerations for transporting goods, materials, and substances and govern the transportation of hazardous materials, including the types of materials and the marking of the transportation vehicles.[54] On a statewide level, any state facilities that are used as access routes by construction workers and construction vehicles are subject to Caltrans regulations. Caltrans requires that permits be obtained for transporting oversized loads and certain materials and for construction-related traffic disturbance.[55] State highways that construction vehicle operators are likely to use as access routes to the project site are SR 1, SR 35, and I-280.

Because the project could increase traffic along area roadways and could disrupt traffic during construction, the SFPUC or its contractor would be required to implement a construction management plan as part of the SFMTA's Transportation Advisory Staff Committee (TASC) process. The SFPUC or its contractor would coordinate with the appropriate jurisdictional agencies through the Street Construction Coordination Center of the SFDPW and the TASC. As required by the SFMTA *Blue Book* regulations, the construction management plan would, at a minimum, include the following provisions:

- Circulation routes shall be developed to minimize impacts on local street circulation during lane closures, as appropriate. In the event of lane closures, flaggers or signs or both shall be used to guide vehicles through or around the construction zone. Roadside construction safety protocols shall be implemented.
- Truck routes designated by the CCSF shall be identified. Haul routes that minimize truck traffic on local roadways and residential streets shall be used to the extent possible.
- Sufficient staging areas shall be developed for trucks accessing construction zones so as to minimize disruption of access to adjacent land uses, particularly at entries to the project site.
- Construction vehicle movement shall be controlled and monitored by onsite inspectors enforcing standard construction specifications.
- Truck trips shall be scheduled outside the peak morning and evening commute hours, to the extent possible.

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53 San Francisco Bicycle Plan http://www.sfmta.com/sites/default/files/projects/San_Francisco_Bicycle_Plan_June_26_2009_002.pdf.

54 49 CFR: Transportation. Office of the Secretary of Transportation http://www.ecfr.gov/cgi-bin/text-idx?SID=f887e38a370ccbfc57574d0c9bf0cb9c&tpl=/ecfrbrowse/Title49/49tab_02.tpl. Accessed November 4, 2013.

55 Caltrans, 2012. California Manual on Uniform Traffic Control Devices for Streets and Highways. Amended January 13, 2012.

- Pedestrian and bicycle access and circulation shall be maintained during project construction where it is safe to do so. The contractor shall be required to maintain bicycle lanes and lane widths to accommodate bicycle traffic; alternatively, the contractor shall seek a permit from the SFMTA to address bicycle route detours and signs for any lane closures, as appropriate. Where construction encroaches on a bicycle lane, advance warning signs (e.g., "Bicyclists Allowed Use of Full Lane" and "Share the Road") shall be posted to indicate that bicycles and vehicles are sharing the lane and to warn bicyclists and drivers of upcoming traffic hazards. If construction encroaches on a sidewalk, safe crossings and appropriate signs shall be provided for pedestrians.

- All equipment and materials shall be stored in designated contractor staging areas on or next to the worksite, such that traffic obstruction is minimized.

- Construction shall be coordinated with facility owners or administrators of police and fire stations (including all fire protection agencies) and transit stations or stops. Emergency service vehicles shall be given priority for access.

- The contractor shall be encouraged to reduce the number of construction workers' vehicle trips by facilitating the use of public transportation and minimizing construction worker parking availability.

Construction Activities

Site remediation would consist of site preparation, survey and excavation layout, soil excavation and removal, confirmation sampling, waste disposal, backfilling, and site restoration. Entrance to and exit from the project site would be via the existing driveway. A temporary (secondary) access point to the site may be constructed along John Muir Drive to better circulate truck traffic during construction; however, the need for and location of secondary access has not yet been determined.

Staging areas for equipment and material stockpiling would be onsite and within appropriate construction or exclusion zones; there would be no staging on public rights-of-way (e.g., adjacent streets or sidewalks) or private properties. Because construction would occur in multiple areas within the site, staging areas would be relocated as remediation progresses. Temporary fencing would be installed at each staging area and in construction zones to maintain security at the site and prevent trespassing.

The duration of construction would vary depending on each phase; however, the total estimated construction period is approximately 57 weeks, proposed to begin in January 2015 and to be completed in early 2016. Construction is expected to occur primarily from 7:00 a.m. to 6:00 p.m., Monday through Friday; no nighttime or weekend construction is anticipated. Because project construction would not occur within public roadways or travel lanes, the project would not reduce the roadway capacity on roads that provide access to the project site. However, on-street parking spots along John Muir Drive next the site entrances would be temporarily restricted during construction. This would be to provide adequate access for haul trucks and to reduce any potential conflicts with the owners of parked vehicles and other users of the roadway.

As shown in Table 2 in Section A, Project Description, the required construction equipment would vary during different phases of construction. Most equipment would be transported to the project site and would remain there. However, the project would require 20-cubic-yard dump trucks, flat-bed delivery trucks, and pickup trucks that would generate external trips to and from the project site daily. Similarly, the project would require an average workforce ranging from 15 to 30 construction workers, depending on the particular phase of construction. Construction activities would generally be sequential, as site preparation would occur before any removal of debris, concrete pads, or vegetation. The site would be restored after excavation and backfilling. Although most construction phases would occur sequentially, excavation and backfilling would generally occur concurrently over a 48-week period (see Table 2) and would require a higher number of construction workers and haul trucks.

As described in Section A, Project Description, the SFPUC has established standard construction measures to be included in all construction contracts.[56] Before construction, the SFPUC would provide a 10-day-advance public notice describing project construction activities, schedule information, anticipated effects, such as temporary closure of street parking spaces, and contact information. The notice would be distributed to adjacent properties and included on the SFPUC website, along with project information.

Construction-Related Vehicle Trips

Construction activities associated with the project would result in short-term increases in worker and haul truck vehicle trips on area roadways. The number of construction-related vehicle trips would vary each day, depending on the type of project component, construction phase, planned activity, and material needs. Furthermore, because certain construction activities could occur simultaneously within each phase of the project (e.g., excavation and backfilling), they could overlap during the same period, thereby increasing overall traffic volumes along affected roadways.

Worker Vehicle Trips. As stated above, the anticipated construction activities would require an average of between 15 and 30 construction workers a day at the project site. However, during concurrent excavation and backfilling, over a 48-week period, up to 45 construction workers would be traveling to and from the project site. Although construction worker travel mode is unknown, for this analysis it was assumed that all workers would travel to and from the project site in their own vehicles. Based on these estimates and assumptions, the project would generate a maximum of 56 construction worker weekday round-trips (112 one-way vehicle trips) and an average of 20 to 40 construction worker round-trips (40 to 80 one-way vehicle trips).[57]

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56 SFPUC, 2007. Standard Measures to be Included in Construction Contracts and Project Implementation. February 7, 2007.

57 The total round-trip and one-way construction worker vehicle trips were multiplied by a factor of 1.25 to account for any miscellaneous midday trips during a typical work day.

Haul Truck Trips. The number of construction-related haul truck trips per day would vary depending on the type of construction technique, the volume of spoils and fill, and the pace of work. As presented in Section A, Project Description, excavation would require disposing of excess spoils, which would be loaded into trucks and transported offsite to an approved landfill. Backfilling would also require trucks to import clean fill to the project site. Excavated and backfill materials would be transported to and from the project site using 20-cubic-yard haul trucks.

Approximately 50 haul trucks would be required to deliver equipment and related machinery to and from the project site during the construction period. Some equipment transported to the site would remain throughout the entire construction period; however, other equipment may be transported or removed from the site during specific phases. Based on these estimates, the project could generate up to one delivery truck trip on a given weekday.

The project would generate approximately 4,650 truck trips, 2,325 truck trips for off-hauling excavated materials and 2,325 truck trips for importing new fill. Because excavation and backfilling would be conducted simultaneously and spread over 48 weeks (approximately 240 days), the total number of daily truck trips would equate to about 20 per day (40 one-way trips per day).[58]

Table 4, below, presents the number of construction-related vehicles generated by the project for each construction phase and duration. As shown, the project would generate a maximum of about 76 vehicle trips a day (152 one-way trips), including both construction workers and haul trucks, during concurrent construction activities (for example, if soil washing or stabilization is performed, it would be conducted concurrently with excavating and backfilling) and fewer daily vehicle trips during sequential activities.

Increased Traffic Impacts

The LOS standards established by the San Francisco Planning Department are intended for evaluating traffic impacts from added vehicle trips during project operation; these standards are generally not applicable to construction-related vehicle traffic. Because project construction and effects on intersection operations would be temporary, an LOS analysis for construction is not required. Furthermore, there are no operations and maintenance activities included in the project; therefore, it would not generate long-term traffic.

[58] For every truck load, there would be two one-way trips. For example, an off-haul truck would leave the project site loaded with excavated material and would return the site empty (to be reloaded).

TABLE 4
WEEKDAY CONSTRUCTION VEHICLE TRIP GENERATION

Activity	Duration	Construction Worker Trips[a]		Haul Truck Trips[c,d]	
		Round-Trip	One-Way	Round-Trip	One-Way
Sequential Activity					
Site preparation	2 weeks	10–15	20–30	0	0
Utility identification and removal	1 week	10–15	20–30	0	0
Removal of debris, pads, and trees	2 weeks	15–20	30–40	0	0
Site and surface restoration	4 weeks	15–20	30–40	0	0
Maximum (peak) vehicle trips per day[b]	-	25	50	±1	±2
Concurrent Activity					
Excavation and backfilling	48 weeks	25–30	50–60	20	40
Soil washing or stabilization		10–15	20–30		
Maximum (peak) vehicle trips per day[b]	-	56	112	20	40

[a] The range of daily workers (and worker vehicle round-trips), assuming all workers would travel to and from the project site in their own vehicles.
[b] The maximum (peak) round-trip and one-way construction worker vehicle trips were multiplied by a factor of 1.25 to account for any miscellaneous midday trips during a typical work day.
[c] The total number of haul trucks over the construction period for each project component assumes that the capacity of haul trucks would average 20 cubic yards of material. This is based on the estimated quantities of spoils and structural fill material presented in Section A.4.8, Project Description.
[d] The project would generate approximately 50 truck trips to deliver equipment throughout the construction period, which would equate to less than one truck trip per day.

SOURCE: CHS Consulting Group 2013

The addition of construction traffic to the current roadway volumes, without increasing roadway capacity, could increase congestion and delays for vehicles, including public transit. The impact of construction vehicle traffic on local and regional roadways would vary by time of day, number and type of construction-related vehicles, number of travel lanes on the affected roadways, and existing traffic volumes on these roadways. The presence of construction trucks, with their slower speeds and larger turning radii, could result in some vehicle delays and congestion. Impacts from construction traffic would be most noticeable on roadways in the immediate vicinity of the project work sites. Impacts would be less noticeable on higher-capacity regional roadways, on local roadways farther from the site (as project trips disperse over the road network), and on regional roadways. In addition, because construction activities would occur simultaneously within each phase of the project (e.g., excavating and backfilling), such activities could compound traffic volumes and could worsen traffic conditions along affected roadways. However, the current schedule for project work during each phase indicates excavation and backfilling would occur concurrently, whereas other phases would occur sequentially.

Construction would occur primarily from 7:00 a.m. to 6:00 p.m., Monday through Friday. Workers would travel to the project site before the morning peak traffic period of 7:00 a.m. to 9:00 a.m.; trips from the

project site would occur after the evening peak traffic period of 4:00 p.m. to 6:00 p.m. Truck trips would be spread over the course of the 11-hour work day. Traffic associated with concurrent construction activities at the project site would represent less than one percent of existing traffic volumes on the regional roads, SR 1, SR 35, and I-280. This is based on the estimated traffic generation for each phase of construction (see Table 4), the current project schedule, and the reasonable assumption is that workers' residences would be spread among Bay Area cities and worker vehicles and haul trucks would be dispersed on different roads. Project-related traffic would be more noticeable on local roads next to the project site; however, construction activities at the project site would represent two percent of existing traffic volumes along John Muir Drive and less than one percent of existing traffic volumes on Lake Merced Boulevard. Based on these findings, impacts from a temporary increase in traffic volumes on area roadways would be *less than significant.*

Public Transit Impacts

The project would not create new transit trips that could affect existing transit demand or transit service near the project site. Discussed below are the potential conflicts between project-related vehicles and transit vehicles, along with construction-related impacts.

With respect to project construction effects on existing bus transit services, as described above, the short-term traffic increases that would occur on local roadways during project construction would not substantially disrupt transit service. Similarly, construction activities would not temporarily or permanently eliminate access to nearby bus transit stops along John Muir Drive and Lake Merced Boulevard. The temporary influx in haul trucks traveling to and from the project site may result in marginal delays for buses; however, any disruptions to local bus service along affected streets would be temporary, affecting only the immediate area of the project site. Furthermore, the project would not result in the re-routing of existing transit lines. Based on these findings, impacts on public transit and its users would be *less than significant.*

Pedestrian and Bicycle Impacts

The project would not create new pedestrian or bicycle trips that could affect bicycle or pedestrian facilities in the project area, primarily Citywide Bicycle Route 85, along John Muir Drive and Lake Merced Boulevard, and with Citywide Bicycle Route 885, the multi-use pathway that runs along Lake Merced. Additionally, the project would not permanently impede pedestrian and bicycle access, nor would it result in overcrowding of, or increased demand for, pedestrian and bicycle facilities. Discussed below are the potential conflicts between project-related vehicles and pedestrians and bicyclists and the construction-related impacts.

In general, project construction and related traffic would temporarily increase the potential for motor vehicle and bicycle-pedestrian conflicts; however, it would not substantially interfere with the use of pedestrian and bicycle facilities through the project area. Project-generated truck and worker trips to and from the project area is estimated at up to about 76 vehicles (152 one-way trips) per day. Workers would commute before and after the morning and evening peak traffic periods, and haul truck trips would be spread over the course of the day. It is reasonable to assume, given that workers' residences would be spread among Bay Area cities, that project-related trips would be dispersed on different roads.

Existing access to the PRGC results in vehicles crossing the sidewalk and bicycle lane adjacent to John Muir Drive, particularly on Wednesday, Saturday, and Sunday, when the PRGC is open to the public. However, construction activities would increase the use of the existing access to the site and could temporarily and intermittently block pedestrian walkways or bicycle lanes, such as when construction vehicles off-hauling excavated materials cross the sidewalk and bicycle lane approximately 40 times per day at the access driveway and temporary driveway (if implemented), obstructing pedestrian and bicycle traffic. Additionally, these activities could temporarily and intermittently block the bicycle path immediately adjacent to the project site. However, sidewalk and bicycle route closures are not anticipated, outside of intermittent blockages by construction vehicles. Construction safety measures for pedestrians and alternative modes of transportation are required by regulations in the SFMTA's *Regulations for Working in San Francisco Streets (Blue Book)*.[59] In addition, the contractor would be required to maintain bicycle lanes and their widths to accommodate bicycle traffic during construction or seek a permit from the SFMTA to address bicycle detours and provide detour signs. If the SFMTA or SFDPW deem it necessary during the SFMTA's TASC review, a measure could be included in the project-specific Construction Management Plan. This measure would require posting "Share the Road" signs in advance of construction for the safety of bicyclists traveling near construction areas. (The construction management plan is described further below.)

While the SFMTA regulations would reduce the potential for pedestrian and bicycle conflicts, the temporary increase in interference with pedestrian and bicycle accessibility in and around the project site would be considered significant. However, implementation of **Mitigation Measure M-TR-1, Flag Control to Maintain Bicycle and Pedestrian Access,** would further reduce any potential construction-related impacts to pedestrians and bicyclists to a less-than-significant level by providing flaggers at the site entry/exit locations to coordinate the movement of construction vehicles, bicycles and pedestrians.

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[59] San Francisco Municipal Transportation Agency (SFMTA), 2013. *Regulations for Working in San Francisco Streets, 8th Edition*, January 2012. www.sfmta.com. Accessed November 7, 2013.

Mitigation Measure M-TR-1: Implement Flag Control to Maintain Bicycle and Pedestrian Access.

The SFPUC and its contractor shall require flaggers to be present onsite during daily construction activities. Flaggers shall be located at the entry and exit locations of the project site and shall coordinate the movement of construction vehicles in and out of the project site. In addition, flaggers shall maintain access to on- and off-street bicycle and pedestrian facilities and the use of flaggers shall reduce any intermittent blockages to such facilities, and eliminate any long-term blockages to such facilities.

Impact TR-2: The project would not result in a change in air traffic patterns, including either an increase in traffic levels, obstructions to flight, or a change in location, that results in substantial safety risks. (No Impact)

The project site is not near an airfield; San Francisco International Airport is about nine miles to the southeast, and Metropolitan Oakland International Airport is about 15 miles to the east. These distances are outside of the limits of established height restrictions for development in the vicinity of airports, described in Federal Aviation Administration (FAA) regulations.[60] The CCSF's Police Pistol Range Heliport is approximately 1/3-mile northwest of the project site; however, the project would not construct any new structures or use equipment that would extend higher than existing structures on the site. Therefore, the project would have *no impact* on air traffic patterns, nor would it result in any substantial safety risks.

Impact TR-3: The project would not substantially increase hazards due to a design feature (e.g., sharp curves or dangerous intersections) or incompatible uses. (Less than Significant)

The project and its related construction activities would neither change the road network nor introduce incompatible uses. However, it could cause temporary traffic safety hazards due to (1) conflicts where construction vehicles access a public right-of-way from the project site or (2) increased truck traffic with their slower speeds and wider turning radii. Traffic safety hazards could also occur where delivery and haul trucks share the roadway with other vehicles.

As described in Impact TR-1, above, the increase in daily traffic volumes resulting from construction traffic would not be substantial, relative to the background traffic volumes on roads used to access the project site; that is, generally, existing traffic volumes on regional roadway would increase by less than one percent, and existing traffic volumes on adjacent roadways would increase by one to two percent. In addition, the SFPUC would develop a construction management plan, in accordance with the SFMTA *Blue Book*. This plan would include measures to reduce any potential traffic safety hazards during construction; therefore, potential adverse traffic safety hazards on public roadways during construction would be *less than significant*.

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[60] Federal Aviation Administration (FAA). Federal Regulations Part 77 (14 CFR 77). http://www.ecfr.gov/cgi-bin/text-idx?c=ecfr&rgn=div5&view=text&node=14:2.0.1.2.9&idno=14. Accessed November 4, 2013.

Impact TR-4: The project would not result in inadequate emergency access. (Less than Significant)

Construction staging areas and activities would be onsite, with no expected roadway or lane closures. The location of construction equipment, machinery, and support areas for stockpiling materials would be placed in zones outside of excavation; excavation and backfilling would be within other areas of the project site. As construction and remediation progress throughout the site, staging areas would be relocated to other zones outside of excavation. Access to the project site would be from the existing driveway entrance, along John Muir Drive, and possibly from a temporary, secondary entrance. These entrances would be accessible to emergency vehicles, and the project does not include any design features that would temporarily or permanently restrict emergency vehicles from the project site.

The increase in slow-moving trucks could briefly delay access to the site. Access to nearby land uses and cross streets for both general and emergency vehicles likewise could be briefly delayed. However, the temporarily increased truck traffic would be small in relation to the existing traffic volumes. Also, the SFPUC's construction management plan would require that emergency access be maintained at all times during construction. Because of these factors, the impacts on access, and in particular emergency access, would be *less than significant.*

Impact TR-5: The project would not conflict with adopted policies, plans, or programs regarding public transit, bicycle, or pedestrian facilities, or otherwise decrease the performance or safety of such facilities. (Less than Significant with Mitigation)

Project construction would not directly or indirectly eliminate existing or planned alternative transportation facilities, such as bicycle/pedestrian paths, bicycle lanes, bus routes, and sidewalks. In addition, construction activities would not change policies or programs that support alternative transportation. Further, as described under Impact TR-1, temporary increases in traffic volumes on area roadways would not substantially affect traffic flow and circulation, including that of public transit vehicles. The SFPUC's construction management plan would maintain access to all modes of transportation along affected roadways and adjacent to the project site. However, construction activities and the increased daily movement of vehicles in and out of the project site could result in increased potential conflicts between construction vehicles and pedestrians and bicyclists, and could intermittently affect access to pedestrian and bicycle facilities in proximity to the project site. Based on these findings, project-related impacts to bicycle and pedestrian facilities and to users of such facilities would be considered significant. Therefore, as described under Impact TR-1, implementation of **Mitigation Measure M-TR-1** would reduce impacts to bicyclists and pedestrians to a *less-than-significant* level.

The project would not conflict with adopted policies, plans, or programs supporting alternative transportation. Given their limited scope, duration, and location within San Francisco, the construction-

related activities associated with the proposed project would not conflict with the objectives and policies set forth in the Transportation Element of the *San Francisco General Plan*[61], nor would the project substantially affect the nine aspects of the citywide transportation system as defined in the *San Francisco General Plan:* general regional transportation, congestion management, vehicle circulation, transit, pedestrian, bicycles, citywide parking, and goods management. Furthermore, the proposed project would not result in conflict with the San Francisco's "Transit-First Policy"[62] and would not disrupt transit service or access to such facilities during the construction period. In addition and as previously discussed, Project 8-4 of the *San Francisco Bicycle Plan* (Class II bicycle lanes along John Muir Drive, between Lake Merced Boulevard and Skyline Boulevard) has been completed and the proposed project would not result in any conflict with this improvement project or any other bicycle improvement project identified in the *Bicycle Plan*. As previously discussed, the SFPUC or its contractor would prepare a detailed construction management plan, as required by the SFMTA *Blue Book* regulations, and such measures would not conflict with any adopted policies, plans, or programs regarding public transit, bicycle, or pedestrian facilities, or otherwise decrease the performance or safety of such facilities.

Impact C-TR: The project, in combination with past, present, and reasonably foreseeable future projects, would not result in cumulative transportation and circulation impacts. (Less than Significant with Mitigation)

The geographic scope for the analysis of cumulative traffic impacts includes the local and regional roadways that would be used for project construction and for access by construction workers and haulers. These roadways include Lake Merced Boulevard, Brotherhood Way, Junipero Serra Boulevard, 19th Avenue, SR35 and SR1.

As indicated in Table 3, project construction could occur within the same vicinity and time frame as other planned projects. In addition to the identified project-related impacts, construction at the project site would contribute incrementally to cumulative traffic increases resulting from concurrent construction of cumulative projects in the same geographic area.

Roadways in the vicinity of the planned projects could experience an increase in traffic volumes due to combined construction activities, which could substantially worsen traffic conditions. The effects of potential detours and the additional construction-related vehicles could be accommodated within the capacity of the roadways and intersections. Nevertheless, the increased traffic volumes, detours, and road

[61] City and County of San Francisco, General Plan, 1995. http://www.sf-planning.org/ftp/general_plan/index.htm.

[62] In 1998, San Francisco voters amended the City Charter (Charter Article 8A, Section 8A.115) to include a Transit-First Policy. The Transit-First Policy is a set of principles that underscore the City's commitment that transit, bicycle, and pedestrian travel be given priority over travel by private automobile. These principles are embodied in the policies and objectives of the Transportation Element of the *San Francisco General Plan* and are addressed in Chapter 4, Plans and Policies.

and lane restrictions from potentially overlapping and concurrent projects could increase potential traffic hazards for drivers, bicyclists, and pedestrians on roadways affected by the proposed project. The combination of construction-related traffic impacts of projects in the cumulative scenario suggests the potential for a significant cumulative traffic impact to occur during construction.

As discussed under Impact TR-1, above, the required project-specific construction management plan and the *Regulations for Working in San Francisco Streets (Blue Book)* would require the SFPUC or its contractor to address potential transportation disruptions. In addition, the construction management plan would require the SFPUC to engage in ongoing coordination with the appropriate jurisdictional agencies through the TASC. Also, the SFPUC would be required to directly address potential cumulative transportation impacts from projects whose schedules and locations could overlap with the PRGC soil remediation project. With implementation of **Mitigation Measure M-TR-1**, potential impacts on bicyclists and pedestrians from trucks and vehicles entering and exiting the site would be reduced to a less-than-significant level. Thus, with mitigation, the project's contribution to a significant cumulative traffic impact on local and regional roads would not be cumulatively considerable (*less than significant with mitigation*).

E.6 Noise

Topics:	*Potentially Significant Impact*	*Less Than Significant with Mitigation Incorporated*	*Less-than-Significant Impact*	*No Impact*	*Not Applicable*
6. NOISE—Would the project:					
a) Result in exposure of persons to or generation of noise levels in excess of standards established in the local general plan or noise ordinance, or applicable standards of other agencies?	☐	☐	☒	☐	☐
b) Result in exposure of persons to or generation of excessive groundborne vibration or groundborne noise levels?	☐	☒	☐	☐	☐
c) Result in a substantial permanent increase in ambient noise levels in the project vicinity above levels existing without the project?	☐	☐	☐	☐	☒
d) Result in a substantial temporary or periodic increase in ambient noise levels in the project vicinity above levels existing without the project?	☐	☐	☒	☐	☐
e) For a project located within an airport land use plan area, or, where such a plan has not been adopted, in an area within two miles of a public airport or public use airport, would the project expose people residing or working in the area to excessive noise levels?	☐	☐	☐	☐	☒
f) For a project located in the vicinity of a private airstrip, would the project expose people residing or working in the project area to excessive noise levels?	☐	☐	☐	☐	☒
g) Be substantially affected by existing noise levels?	☐	☐	☐	☐	☒

The project consists solely of construction; no long-term maintenance or monitoring of the site would be necessary. Therefore, project implementation would not result in any permanent increases in ambient noise levels. The project site is not within an airport land use plan area, nor is it in the vicinity of a private airstrip. The project would not be affected by existing noise levels because the PRGC's activities would cease during project construction. Therefore, topics 6c, 6e, 6f, and 6g are not applicable.

Impact NO-1: During construction, the project would not result in a temporary increase in ambient noise levels and vibration in the project vicinity above levels existing without the project and would not expose persons to noise levels in excess of standards in the Noise Ordinance (Article 29 of the Police Code). (Less than Significant)

Article 29 of the *San Francisco Police Code*, revised November 25, 2008, regulates construction-related noise. Section 2907 limits noise levels from individual pieces of equipment to 80 decibels (dBA) at 100 feet, which is equivalent to 86 dBA at 50 feet. Impact tools, such as jackhammers, are exempt from this noise limit if they are equipped with intake and exhaust mufflers approved by the Director of Public Works or the Director of Building Inspection. Section 2908 allows for construction work during nighttime hours (defined by the code as 8:00 p.m. to 7:00 a.m.); however, construction-related noise cannot exceed the ambient noise level by 5 dBA at the nearest property line, unless a special permit is granted by the Director of Public Works or the Director of Building Inspection.

Onsite Construction Activities. Proposed construction hours are primarily from 7:00 a.m. to 6:00 p.m., within regular working hours (7:00 a.m. to 8:00 p.m.), as defined by Article 29 of the Police Code. The proposed construction hours would be consistent with the San Francisco Noise Ordinance, and no nighttime or weekend work is anticipated. With proposed conformance with ordinance time limits, no conflicts would occur during project construction, and this impact would be *less than significant.*

The types of construction equipment that would be used by the project are listed in Table 2 in Section A, Project Description. These are two excavators, two backhoes, a forklift, dump trucks, sediment processing equipment, and mixing equipment. The proposed equipment types are expected to generate maximum noise levels, ranging from about 76 dBA to 84 dBA (the maximum sound level, or L_{max}) at a distance of 50 feet from the source.[63] Thus, each piece of equipment would normally be anticipated to comply with the equivalent daytime ordinance noise limit of 86 dBA at 50 feet. With this proposed conformance with the ordinance noise limit, no conflicts would occur during project construction, and this impact would be *less than significant.*

[63] US Department of Transportation, Federal Highway Administration, Construction Noise Handbook, 9.0 Construction Equipment Noise Levels and Ranges, Table 9.1, RCNM Default Noise Emission Reference Levels and Usage Factors. http://www.fhwa.dot.gov/environment/noise/construction_noise/handbook/handbook09.cfm. Accessed on August 28, 2013.

The closest sensitive receptor is a residential development to the southwest, across John Muir Drive. This is approximately 115 to 140 feet from the site's fence line. At this distance, the maximum noise levels of 75 to 84 dBA (L_{max}) would be reduced to 68 to 77 dBA (L_{max}), when adjusted for the minimum distance of 115 feet. Most structures of typical construction with windows closed can reduce noise levels by 25 dBA, resulting in maximum interior noise levels of 43 to 52 dBA. These are acceptable daytime interior noise levels, so temporary noise impacts on adjacent and nearby residents are considered to be *less than significant.*

Offsite Truck Traffic. Construction haul and delivery trucks would access the site using designated truck routes. This increase in truck traffic, compared to existing conditions, would contribute incrementally to traffic noise along these streets. Truck noise levels depend on vehicle speed, load, terrain, and other factors. The effects of construction-related truck traffic would depend on the existing level of background noise at a particular sensitive receptor. In quiet environments, such as residential neighborhoods that are protected by structural or topographic sound barriers, one truck per hour would be noticeable, even though such a low volume would not measurably increase noise levels. In such a scenario, the L_{eq}, or noise equivalent level (the average sound level), would be 50 dBA. In slightly noisier environments, where sensitive receptors are not protected by structural or topographic sound barriers (L_{eq} of 60 dBA), the threshold level is higher; 10 trucks per hour would be required to noticeably increase noise, as calculated by the Caltrans method.[64] In moderately noisy environments (L_{eq} of 70 dBA), a noise increase would be perceptible with the addition of 100 trucks per hour.

Local truck routes are anticipated to include northbound travel on John Muir Drive, to access the truck route on SR 35, and southbound travel on John Muir Drive to Lake Merced Boulevard, Brotherhood Way, and 19th Avenue to access I-280. According to the city-wide noise map[65] prepared by the San Francisco Department of Public Health (see **Figure 7**, Transportation Noise Map), existing traffic noise levels along these streets exceed 70 dBA (L_{dn} [the average day and night noise level]). Based on typical L_{dn}/L_{eq} (day) relationships involving traffic noise, daytime L_{eq} noise levels along these streets are likely approximately 3 to 4 dBA less than the L_{dn} levels. With this adjustment, ambient daytime noise levels along streets designated as proposed truck routes exceed 66 dBA (L_{eq}), depending on distance from the street. Therefore, increases of 40 or more trucks per hour could be perceptible (3 dBA increase). As discussed in Section E.5, Transportation and Circulation, the project would generate a maximum of 40 one way truck trips per day; the maximum number of truck trips would average less than four trucks per hour on identified truck routes. Therefore, truck traffic noise impacts on city streets would be *less than significant.*

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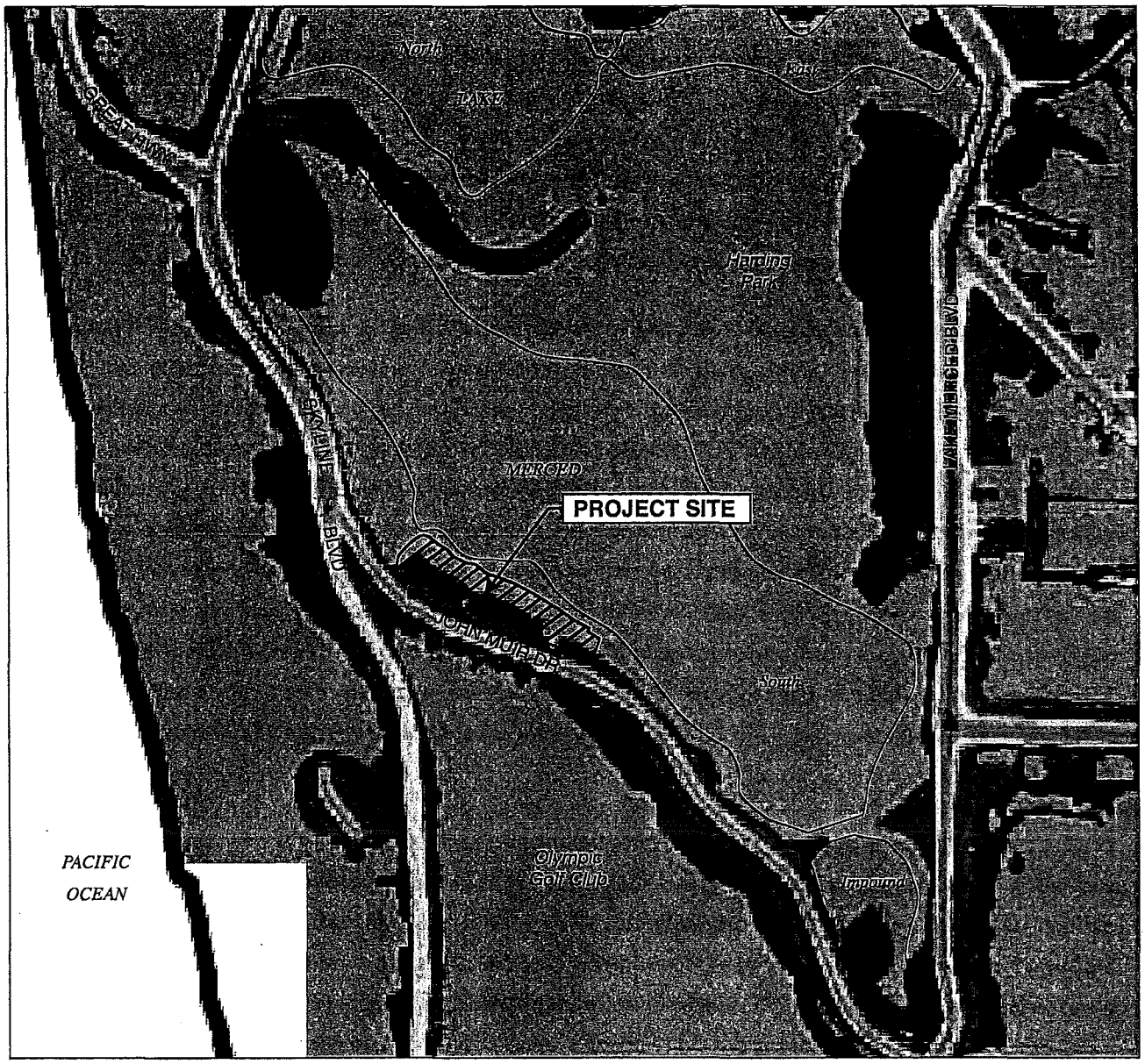
[64] Caltrans, 1998. Technical Noise Supplement (TENS), A Technical Supplement to the Traffic Noise Analysis Protocol. October.

[65] *Noise Map, Areas Potentially Requiring Noise Insulations,* San Francisco Department of Public Health, March 2009. http://www.sf-planning.org/ftp/files/publications_reports/library_of_cartography/Noise.pdf.



SOURCE: San Francisco Department of Public Health, 2008.

Pacific Rod and Gun Club . 120468.02

Figure 7
Transportation Noise Map

Impact NO-2: The project would not result in exposure of persons to or generation of excessive groundborne vibration or groundborne noise levels. (Less than Significant with Mitigation)

Groundborne noise is that which is experienced inside a building or structure from vibrations produced outside of the building and transmitted as ground vibration between the source and receiver. Groundborne noise can be a problem in situations where the primary airborne noise path is blocked, such as in the case of a subway tunnel passing near homes or other noise-sensitive structures. However, the project's noise and vibration-generating construction activities would not involve tunneling or underground construction. Instead, it would use techniques that generate airborne noise and surface vibration. Therefore, no impacts are expected from construction-generated groundborne noise (*no impact*). Because of this, groundborne noise is not discussed further; the discussion below relates to impacts from groundborne vibration.

For transient or intermittent vibration, this analysis applies significance thresholds of cosmetic damage to buildings of 0.5 inch per second (in/sec) peak particle velocity (PPV); it applies 0.4 in/sec PPV for continuous vibration, such as that from vibratory compactors.[66] Typical vibration levels from various types of construction equipment at 25 feet are listed in **Table 5**; some of these are similar to the equipment proposed to be used for this project.

TABLE 5
VIBRATION LEVELS FOR CONSTRUCTION EQUIPMENT

	Peak Particle Velocity (in/sec)
Equipment	**At 25 Feet[a]**
Large, truck-mounted vibratory compactor	0.210
Large bulldozer/earthmoving equipment	0.089
Loaded trucks	0.076
Small, jumping-jack vibratory compactor	0.035
Jackhammer	0.035
Small bulldozer	0.003

[a] Vibration amplitudes for construction equipment assume normal propagation conditions.
SOURCE: FTA[67]

[66] Wilson, Ihrig & Associates, Inc. [WIA], *Vibration Criteria – New Irvington Tunnel Memo.* Prepared for Baseline Environmental – Jones & Stokes. December 9, 2008. "Transient" vibration is typically less than 20 second duration per occurrence and occurs infrequently, while "intermittent" vibration is typically 20 seconds or less per occurrence and occurs several times per hour on a regular basis. "Continuous" occurs when vibratory construction methods are employed, such as a vibratory compactor or vibratory pile driver.

[67] FTA, 2006. *Transit Noise and Vibration Impact Assessment,* DTA-VA-90-1003-06. May 2006. US Department of Transportation. Available on http://www.fta.dot.gov/documents/FTA_Noise_and_Vibration_Manual.pdf (accessed February 1, 2012).

As indicated in Table 5, project-related construction activities would generate vibration levels well below the 0.5-in/sec PPV and 0.4-in/sec PPV vibration thresholds for offsite buildings. This would be true even if two pieces of equipment (e.g., two excavators or two trucks) were both operating 25 feet from a structure. Since all neighboring residential buildings are well over 25 feet from where construction equipment would operate, construction-related vibration levels would be less than those listed in Table 5. Vibrations from loaded trucks would also be less than those listed in Table 5 because adjacent residential buildings are over 60 feet from travel lanes on John Muir Boulevard. Therefore, vibration effects on adjacent or nearby offsite buildings or structures would be *less than significant.*

However, project-related construction equipment would operate immediately adjacent to onsite buildings, which range in age from 14 to 77 years old. If the large earthmoving equipment or loaded trucks were operated within 10 feet of these structures, or large vibratory compactors were used within 17 feet of buildings, the 0.4-in/sec PPV vibration thresholds for buildings could be exceeded; if so, this would be *a significant impact.* Due to their age (75 years or older) and construction, some of the older onsite buildings could be more easily damaged when large vibratory compactors or earth moving equipment are operated nearby. These buildings are the Clubhouse, Caretaker's House, Rifle Range Building, and Shell House. A more appropriate threshold for older buildings would be 0.2 in/sec PPV,[68] which could be exceeded when large earthmoving equipment is operated within 15 feet or large vibratory compactors/rollers are operated within 26 feet of the buildings. Based on the vibration levels for smaller construction equipment listed in Table 5, small jumping-jack (handheld) vibratory compactors and jackhammers could be operated as close as 8 feet to buildings, while small bulldozers could be operated as close as 1.5 feet to buildings without exceeding the 0.2 in/sec PPV threshold. Nevertheless, operation of heavy construction equipment, particularly large vibratory compactors such as those listed in Table 5, in proximity these buildings could be a significant impact. However, implementation of **Mitigation Measures M-NO-2a, Preconstruction Surveys and Repair** and **M-NO-2b, Construction Equipment Restrictions Near Buildings,** which requires preconstruction surveys of structures, repair of any vibration-related damage, and limiting vibration levels near buildings, would reduce potential adverse effects of construction-related vibration to *less than significant.*

Mitigation Measure M-NO-2a: Preconstruction Surveys and Repair.

SFPUC shall conduct a preconstruction survey of onsite buildings to document preconstruction building conditions. Following construction, the buildings shall be reinspected. Any new cracks or other changes in structures shall be compared to preconstruction conditions and a determination made as to whether project activities could have caused such damage. In the event that the project is demonstrated to have caused the damage, SFPUC shall be responsible for having the damage repaired to the pre-existing condition.

[68] Ibid.

Mitigation Measure M-NO-2b: Construction Equipment Restrictions Near Buildings.

To minimize vibration effects, no earthmoving equipment shall be used within 1.5 feet of the Clubhouse, Caretaker's House, Rifle Range Building and Shell House; only small earthmoving equipment shall be used between 1.5 feet and 15 feet of the these buildings. No vibratory equipment shall be used within 8 feet of the Clubhouse, Caretaker's House, Rifle Range Building, and Shell House and only small vibratory equipment (including compactors) shall be used between 8 feet and 26 feet of these buildings. Small earthmoving equipment and vibrators shall be used within 10 feet and 17 feet, respectively, from other buildings.

Impact C-NO: The project, in combination with past, present, and reasonably foreseeable future projects, would result in less-than-significant cumulative noise impacts. (Less than Significant)

The geographic scope of potential cumulative noise impacts encompasses the project site, its immediate vicinity, and areas next to proposed haul routes. Construction of the project could result in temporary noise and vibration increases. Potential vibration impacts on onsite structures would be site-specific, as they would only occur within 26 feet of the structures; therefore, no significant impact would result from the cumulative scenario to which the project's incremental impact could contribute. Cumulative noise increases in the site vicinity could occur if there are concurrent construction activities in the site vicinity or if there are cumulative truck noise increases along shared haul routes. Cumulative projects listed in bold in Table 3 could overlap, to some extent, with construction of the proposed project. Of the projects listed in Table 3, the Fort Funston Site Improvements project is closest to the site (about 0.25 mile to the west). Construction at these two sites could pose cumulative noise impacts on residences between them if construction of these two projects were to occur at the same time. However, there is an intervening hill between these residences and the Fort Funston site, and the construction schedule for the Fort Funston project has not yet been determined. The intervening distance and topography would prevent any cumulative effects from construction-related noise even if construction of these two projects were to coincide. The other cumulative projects are located further away and would not contribute to a potential cumulative noise impact on nearby residences.

However, there is the potential for these projects to generate construction-related traffic on local access routes. If this were to occur, cumulative truck traffic and associated traffic noise increases could result on local access roads (John Muir Boulevard, SR 35, Lake Merced Boulevard, Brotherhood Way, and 19th Avenue). Currently, there are high traffic noise levels on these regional roadways (over 66 dBA L_{dn}). In such noise environments, truck traffic increases of 40 trucks per hour or more would be required to cause a perceptible increase in the noise environment (3 dBA increase) along these routes and, with the project contributing an average of less than 4 trucks per hour, such cumulative increases in truck traffic are not expected to occur. Therefore, cumulative noise increases in the site vicinity or cumulative truck noise increases along proposed haul routes from concurrent construction activities would be *less than significant.*

E.7 Air Quality

Topics:	Potentially Significant Impact	Less Than Significant with Mitigation Incorporated	Less-Than-Significant Impact	No Impact	Not Applicable
7. AIR QUALITY—Would the project:					
a) Conflict with or obstruct implementation of the applicable air quality plan?	☐	☐	☒	☐	☐
b) Violate any air quality standard or contribute substantially to an existing or projected air quality violation?	☐	☒	☐	☐	☐
c) Result in a cumulatively considerable net increase of any criteria pollutant for which the project region is non-attainment under an applicable federal, state, or regional ambient air quality standard (including releasing emissions which exceed quantitative thresholds for ozone precursors)?	☐	☒	☐	☐	☐
d) Expose sensitive receptors to substantial pollutant concentrations?	☐	☐	☒	☐	☐
e) Create objectionable odors affecting a substantial number of people?	☐	☐	☒	☐	☐

The project consists solely of construction activities and no long-term maintenance or monitoring of the site remediation would be necessary. In addition, the site would be returned to its existing condition and revegetated once the proposed remediation project is completed. Therefore, there would be no long-term operational air quality emissions, and this analysis addresses temporary construction-related air quality impacts associated with project implementation.

The Bay Area Air Quality Management District (BAAQMD) is the regional agency with jurisdiction over the nine-county San Francisco Bay Area Air Basin (SFBAAB), which includes San Francisco, Alameda, Contra Costa, Marin, San Mateo, Santa Clara, and Napa Counties and portions of Sonoma and Solano Counties. The BAAQMD is responsible for attaining and maintaining air quality in the SFBAAB within federal and state air quality standards, as established by the federal Clean Air Act (CAA) and the California Clean Air Act (CCAA), respectively. Specifically, the BAAQMD has the responsibility to monitor ambient air pollutant levels throughout the SFBAAB and to develop and implement strategies to attain the applicable federal and state standards. The CAA and the CCAA require plans to be developed for areas that do not meet air quality standards, generally. The most recent air quality plan, the *2010 Clean Air Plan*, was adopted by the BAAQMD on September 15, 2010. The *2010 Clean Air Plan* updates the *Bay Area 2005 Ozone Strategy* in accordance with the requirements of the CCAA to implement all feasible measures to reduce ozone; provide a control strategy to reduce ozone, particulate matter, air toxics, and greenhouse gases in a single, integrated plan; and establish emission control measures to be adopted or implemented. The 2010 Clean Air Plan contains the following primary goals:

- Attain air quality standards;
- Reduce population exposure and protect public health in the San Francisco Bay Area; and
- Reduce greenhouse gas emissions and protect the climate.

The *2010 Clean Air Plan* represents the most current applicable air quality plan for the SFBAAB. Consistency with this plan is the basis for determining whether the proposed project would conflict with or obstruct implementation of air quality plans in Impact AQ-3, below.

San Francisco Clean Construction Ordinance

The San Francisco Clean Construction Ordinance (70-07) requires implementation of measures to reduce diesel emissions generated at publicly funded construction sites and related potential health risks. Specifically, the ordinance requires 1) the use of biodiesel fuel grade B20[69] or higher for off-road diesel equipment; and 2) use of Tier 2 or similar off-road equipment on city-funded projects such as the proposed project to reduce diesel emissions.

Criteria Air Pollutants

In accordance with the state and federal CAAs, air pollutant standards are identified for the following six criteria air pollutants: ozone, carbon monoxide (CO), particulate matter (PM), nitrogen dioxide (NO_2), sulfur dioxide (SO_2), and lead. These air pollutants are termed criteria air pollutants because they are regulated by developing specific public health- and welfare-based criteria as the basis for setting permissible levels. In general, the SFBAAB experiences low concentrations of most pollutants when compared to federal or state standards and is designated as either in attainment[70] or unclassified for most criteria pollutants. However, the SFBAAB is designated as non-attainment[71] for ozone and particulate matter.

By its very nature, regional air pollution is largely a cumulative impact in that no single project is sufficient in size to result in non-attainment of air quality standards by itself. Instead, a project's individual emissions contribute to existing cumulative air quality impacts. If a project's contribution to cumulative air quality impacts is considerable, then the project's impact on air quality would be considered significant.[72]

The proposed project consists solely of construction activities and no long-term maintenance or monitoring of the site remediation would be necessary. Therefore, project implementation would not result in any long-term air quality impacts. This analysis addresses temporary construction-related air quality impacts

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69 B20 is a mixture of 20 percent biodiesel and 80 percent petroleum.

70 Attainment status refers to those regions that are meeting federal and/or state standards for a specified criteria pollutant. Unclassified refers to regions where there is not enough data to determine the region's attainment status for a specified criteria air pollutant.

71 Non-attainment refers to regions that do not meet federal and/or state standards for a specified criteria pollutant.

72 Bay Area Air Quality Management District (BAAQMD),2011. *California Environmental Quality Act Air Quality Guidelines,* May 2011, page 2-1.

associated with project implementation. **Table 6** identifies air quality significance thresholds followed by a discussion of each threshold. Projects that would result in criteria air pollutant emissions below these significance thresholds would not violate an air quality standard, contribute substantially to an air quality violation, or result in a cumulatively considerable net increase in criteria air pollutants within the SFBAAB.

TABLE 6
CRITERIA AIR POLLUTANT SIGNIFICANCE THRESHOLDS FOR CONSTRUCTION

Pollutant	Average Daily Emissions (lbs./day)
ROG	54
NO_x	54
PM_{10}	82 (exhaust)
$PM_{2.5}$	54 (exhaust)

SOURCE: BAAQMD, 2009

The potential for a project to result in a cumulatively considerable net increase in criteria air pollutants, which may contribute to an existing or projected air quality violation, are based on the state and federal CAAs emissions limits for stationary sources established by the federal New Source Review (NSR) program. Similarly, to ensure that new stationary sources do not cause or contribute to a violation of an air quality standard, BAAQMD Regulation 2, Rule 2 requires that any new source that emits criteria air pollutants above a specified emissions limit must offset those emissions.

The air quality analysis in Impact AQ-1 focuses primarily on the emissions of ozone and particulate matter (PM_{10} and $PM_{2.5}$)[73] because the SFBAAB is designated as non-attainment for these pollutants. These pollutants are described as follows:

Ozone Precursors. As discussed previously, the SFBAAB is currently designated as non-attainment for ozone and particulate matter. Ozone is a secondary air pollutant produced in the atmosphere through a complex series of photochemical reactions involving reactive organic gases (ROG) and oxides of nitrogen (NO_x), referred to as ozone precursors. The potential for a project to result in a cumulatively considerable net increase in criteria air pollutants, which may contribute to an existing or projected air quality violation, are based on the state and federal Clean Air Acts emissions limits for stationary sources. To ensure that new stationary sources do not cause or contribute to a violation of an air quality standard, BAAQMD Regulation 2, Rule 2 requires that any new source that emits criteria air pollutants above a specified emissions limit must offset those emissions. For ozone precursors ROG and NO_x, the offset

[73] PM_{10} is often termed "coarse" particulate matter and is made of particulates that are 10 microns in diameter or smaller. $PM_{2.5}$, termed "fine" particulate matter, is composed of particles that are 2.5 microns or less in diameter.

emissions level is an annual average of 10 tons per year (or 54 pounds [lbs.] per day).[74] These levels represent emissions by which new sources are not anticipated to contribute to an air quality violation or result in a considerable net increase in criteria air pollutants.

Particulate Matter (PM_{10} and $PM_{2.5}$). The federal New Source Review (NSR) program was created by the federal CAA to ensure that stationary sources of air pollution are constructed in a manner that is consistent with attainment of federal health based ambient air quality standards. For PM_{10} and $PM_{2.5}$, the emissions limit under NSR is 15 tons per year (82 lbs. per day) and 10 tons per year (54 lbs. per day), respectively. These emissions limits represent levels at which a source is not expected to have an impact on air quality.[75] Although the regulations specified above apply to new or modified stationary sources, land use development projects result in ROG, NO_x, PM_{10} and $PM_{2.5}$ emissions as a result of increases in vehicle trips, architectural coating and construction activities. Therefore, the above thresholds can be applied to the construction and operational phases of land use projects and those projects that result in emissions below these thresholds would not be considered to contribute to an existing or projected air quality violation or result in a considerable net increase in ozone precursors or particulate matter. Due to the temporary nature of construction activities, only the average daily thresholds are applicable to construction phase emissions.

Fugitive Dust. Fugitive dust emissions are typically generated during the construction phase of a project (see Impact AQ-1). Studies have shown that the application of best management practices (BMPs) at construction sites significantly control fugitive dust.[76] Individual measures have been shown to reduce fugitive dust by anywhere from 30 to 90 percent.[77] The BAAQMD has identified a number of BMPs to control fugitive dust emissions from construction activities.[78] The City's Construction Dust Control Ordinance (Ordinance 176-08, effective July 30, 2008) requires a number of measures to ensure that construction projects do not result in visible dust. The BMPs employed in compliance with the City's Construction Dust Control Ordinance is an effective strategy for controlling construction-related fugitive dust.

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74 BAAQMD, Revised Draft Options and Justification Report, California Environmental Quality Act Thresholds of Significance, October 2009, page 17.

75 BAAQMD, 2009. Revised Draft Options and Justification Report, California Environmental Quality Act Thresholds of Significance, October 2009, page 16.

76 Western Regional Air Partnership. *2006. WRAP Fugitive Dust Handbook.* September 7, 2006. http://www.wrapair.org/forums/dejf/fdh/content/FDHandbook_Rev_06.pdf, accessed February 16, 2012.

77 BAAQMD, 2009. Revised Draft Options and Justification Report, California Environmental Quality Act Thresholds of Significance, October 2009, page 27.

78 BAAQMD, 2011. CEQA Air Quality Guidelines, May 2011.

Local Health Risks and Hazards

In addition to criteria air pollutants, individual projects may emit toxic air contaminants (TACs). TACs collectively refer to a diverse group of air pollutants that are capable of causing chronic (i.e., of long-duration) and acute (i.e., severe but of short-term) adverse effects to human health, including carcinogenic effects. Human health effects of TACs include birth defects, neurological damage, cancer, and death. There are hundreds of different types of TACs with varying degrees of toxicity. Individual TACs vary greatly in the health risk they present; at a given level of exposure, one TAC may pose a hazard that is many times greater than another.

Unlike criteria air pollutants, TACs do not have ambient air quality standards but are regulated by the BAAQMD using a risk-based approach to determine which sources and pollutants to control as well as the degree of control. A health risk assessment is an analysis in which human health exposure to toxic substances is estimated, and considered together with information regarding the toxic potency of the substances, to provide quantitative estimates of health risks.[79]

Air pollution does not affect every individual in the population in the same way, and some groups are more sensitive to adverse health effects than others. Land uses such as residences, schools, children's day care centers, hospitals, and nursing and convalescent homes are considered to be the most sensitive to poor air quality because the population groups associated with these uses have increased susceptibility to respiratory distress or, as in the case of residential receptors, their exposure time is greater than for other land uses. Therefore, these groups are referred to as sensitive receptors. Exposure assessment guidance typically assumes that residences would be exposed to air pollution 24 hours per day, 350 days per year, for 70 years. Therefore, assessments of air pollutant exposure to residents typically result in the greatest adverse health outcomes of all population groups.

Exposures to fine particulate matter ($PM_{2.5}$) are strongly associated with mortality, respiratory diseases, and lung development in children, and other endpoints such as hospitalization for cardiopulmonary disease.[80] In addition to $PM_{2.5}$, diesel particulate matter (DPM) is also of concern. The California Air Resources Board (ARB) identified DPM as a TAC in 1998, primarily based on evidence demonstrating

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[79] In general, a health risk assessment is required if the BAAQMD concludes that projected emissions of a specific air toxic compound from a proposed new or modified source suggest a potential public health risk. The applicant is then subject to a health risk assessment for the source in question. Such an assessment generally evaluates chronic, long-term effects, estimating the increased risk of cancer as a result of exposure to one or more TACs.

[80] SFDPH, 2008. Assessment and Mitigation of Air Pollutant Health Effects from Intra-Urban Roadways: Guidance for Land Use Planning and Environmental Review, May 2008.

cancer effects in humans.[81] The estimated cancer risk from exposure to diesel exhaust is much higher than the risk associated with any other TAC routinely measured in the region.

In an effort to identify areas of San Francisco most adversely affected by sources of TACs, San Francisco partnered with the BAAQMD to inventory and to assess air pollution and exposures from mobile, stationary, and area sources within San Francisco. Areas with poor air quality, termed "Air Pollutant Exposure Zones," were identified based on two health-protective criteria: (1) excess cancer risk from the contribution of emissions from all modeled sources greater than 100 per one million population, and/or (2) cumulative $PM_{2.5}$ concentrations greater than 10 micrograms per cubic meter ($\mu g/m^3$).

Excess Cancer Risk. The above 100 per one million persons (100 excess cancer risk) criteria is based on United State Environmental Protection Agency (USEPA) guidance for conducting air toxic analyses and making risk management decisions at the facility and community-scale level.[82] As described by the BAAQMD, the USEPA considers a cancer risk of 100 per million to be within the "acceptable" range of cancer risk. Furthermore, in the 1989 preamble to the benzene National Emissions Standards for Hazardous Air Pollutants (NESHAP) rulemaking,[83] the USEPA states that it "...strives to provide maximum feasible protection against risks to health from hazardous air pollutants by (1) protecting the greatest number of persons possible to an individual lifetime risk level no higher than approximately one in one million and (2) limiting to no higher than approximately one in ten thousand [100 in one million] the estimated risk that a person living near a plant would have if he or she were exposed to the maximum pollutant concentrations for 70 years." The 100 per one million excess cancer cases is also consistent with the ambient cancer risk in the most pristine portions of the Bay Area based on BAAQMD regional modeling.[84]

Fine Particulate Matter. In April 2011, the USEPA published *Policy Assessment for the Particulate Matter Review of the National Ambient Air Quality Standards*, "Particulate Matter Policy Assessment." In this document, USEPA staff conclude that the current federal annual $PM_{2.5}$ standard of 15 $\mu g/m^3$ should be revised to a level within the range of 13 to 11 $\mu g/m^3$, with evidence strongly supporting a standard within the range of 12 to 11 $\mu g/m^3$. Air Pollutant Exposure Zones for San Francisco are based on the health protective $PM_{2.5}$ standard of 11 $\mu g/m^3$, as supported by the USEPA's Particulate Matter Policy Assessment, although lowered to

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81 California Air Resources Board (ARB), 1998. Fact Sheet, "The Toxic Air Contaminant Identification Process: Toxic Air Contaminant Emissions from Diesel-fueled Engines," October 1998.

82 BAAQMD, Revised Draft Options and Justification Report, California Environmental Quality Act Thresholds of Significance, October 2009, page 67.

83 Ibid.

84 Ibid.

10 μg/m³ to account for uncertainty in accurately predicting air pollutant concentrations using emissions modeling programs.[85]

Land use projects within these Air Pollutant Exposure Zones require special consideration to determine whether the project's activities would expose sensitive receptors to substantial air pollutant concentrations or add emissions to areas already adversely affected by poor air quality. The proposed project site is not located within an identified Air Pollutant Exposure Zone.

Impact AQ-1: The project's construction activities would violate an air quality standard or contribute substantially to an existing or projected air quality violation. (Less than Significant with Mitigation)

Construction activities (short-term) typically result in emissions of ozone precursors and particulate matter in the form of dust (fugitive dust) and exhaust (e.g., vehicle tailpipe emissions). Emissions of ozone precursors and particulate matter are primarily a result of the combustion of fuel from on-road and off-road vehicles. However, ROGs are also emitted from activities that involve painting, other types of architectural coatings, or asphalt paving. The project includes excavation and hauling of up to 46,500 cubic yards of soil for the site remediation, and import and placement of a corresponding volume of backfill materials. During the project's approximately 57-week construction period, construction activities would have the potential to result in fugitive dust emissions, ozone precursors, and particulate matter, as discussed below.

Fugitive Dust

Project-related excavation, backfilling, and other construction activities may cause wind-blown dust that could contribute particulate matter into the local atmosphere. Although there are federal standards for air pollutants and implementation of state and regional air quality control plans, air pollutants continue to have impacts on human health throughout the country. California has found that particulate matter exposure can cause health effects at lower levels than national standards. The current health burden of particulate matter demands that, where possible, public agencies take feasible available actions to reduce sources of particulate matter exposure. According to the ARB, reducing ambient particulate matter from 1998-2000 levels to natural background concentrations in San Francisco would prevent over 200 premature deaths.

Dust can be an irritant causing watering eyes or irritation to the lungs, nose, and throat. Demolition, excavation, grading, and other construction activities can cause wind-blown dust that adds particulate matter to the local atmosphere. Depending on exposure, adverse health effects can occur due to this

[85] San Francisco Planning Department, 2013. Air Pollutant Exposure Zones and Proposed Article 38 Amendment Summary Memo, September 5, 2013.

particulate matter in general and also due to specific contaminants such as lead or asbestos that may be constituents of soil.

In response, the San Francisco Board of Supervisors approved a series of amendments to the San Francisco Building and Health Codes generally referred hereto as the Construction Dust Control Ordinance (Ordinance 176-08, effective July 30, 2008) with the intent of reducing the quantity of dust generated during site preparation, demolition and construction work in order to protect the health of the general public and of onsite workers, minimize public nuisance complaints, and to avoid orders to stop work by the Department of Building Inspection (DBI).

The Ordinance requires that all site preparation work, demolition, or other construction activities within San Francisco that have the potential to create dust or to expose or disturb more than 10 cubic yards or 500 square feet of soil comply with specified dust control measures whether or not the activity requires a permit from DBI. The Director of DBI may waive this requirement for activities on sites less than one half-acre that are unlikely to result in any visible wind-blown dust.

In compliance with the Construction Dust Control Ordinance, the project sponsor and the contractor responsible for construction activities at the project site would be required to use the following practices to control construction dust on the site or other practices that result in equivalent dust control that are acceptable to the Director. Dust suppression activities may include watering all active construction areas sufficiently to prevent dust from becoming airborne; increased watering frequency may be necessary whenever wind speeds exceed 15 miles per hour. Reclaimed water must be used if required by Article 21, Section 1100 et seq. of the San Francisco Public Works Code. If not required, reclaimed water should be used whenever possible. Contractors must provide as much water as necessary to control dust (without creating run-off in any area of land clearing, and/or earth movement). During excavation and dirt-moving activities, contractors must wet sweep or vacuum the streets, sidewalks, paths, and intersections where work is in progress at the end of the workday. Inactive stockpiles (where no disturbance occurs for more than seven days) greater than 10 cubic yards or 500 square feet of excavated material, backfill material, import material, gravel, sand, road base, and soil shall be covered with a 10 mil (0.01 inch) polyethylene plastic (or equivalent) tarp, braced down, or use other equivalent soil stabilization techniques.

For projects over one-half acre, such as the proposed project, the Dust Control Ordinance also requires that the project sponsor submit a Dust Control Plan for approval by the San Francisco Department of Public Health. The site-specific Dust Control Plan would require the project sponsor to: submit a map to the Director of Public Health showing all sensitive receptors within 1,000 feet of the site; wet down areas of soil at least three times per day; provide an analysis of wind direction and install upwind and downwind particulate dust monitors; record particulate monitoring results; hire an independent, third-

party to conduct inspections and keep a record of those inspections; establish shut-down conditions based on wind, soil migration, etc.; establish a hotline for surrounding community members who may be potentially affected by project-related dust; limit the area subject to construction activities at any one time; install dust curtains and windbreaks on the property lines, as necessary; limit the amount of soil in hauling trucks to the size of the truck bed and securing with a tarpaulin; enforce a 15 mph speed limit for vehicles entering and exiting construction areas; sweep affected streets with water sweepers at the end of the day; install and utilize wheel washers to clean truck tires; terminate construction activities when winds exceed 25 miles per hour; apply soil stabilizers to inactive areas; and sweep off adjacent streets to reduce particulate emissions. The project sponsor would be required to designate an individual to monitor compliance with these dust control requirements.

Compliance with the regulations and procedures set forth by the San Francisco Dust Control Ordinance would ensure that potential dust-related air quality impacts would be maintained at *less-than-significant* levels without the need for additional mitigation.

Criteria Air Pollutants

Construction activities (short-term) typically result in emissions of ozone precursors and particulate matter in the form of dust (fugitive dust) and exhaust (e.g., vehicle tailpipe emissions). Emissions of ozone precursors and particulate matter are primarily a result of the combustion of fuel from on-road and off-road vehicles. However, ROGs are also emitted from activities that involve painting, other types of architectural coatings, or asphalt paving. The proposed project includes excavation and hauling of up to 46,500 cubic yards of soil for the site remediation, and construction would be constructed in five phases including demolition, site preparation, utility clearance, excavation and backfill, and site restoration. Heavy equipment, delivery/haul trucks, and workers commuting to the construction site would all generate exhaust emissions that would include criteria air pollutants. During the project's approximately 57-week construction period, construction activities would have the potential to result in emissions of ozone precursors and particulate matter, as discussed below.

The CalEEMod computer model was used to quantify emissions from construction equipment and the EMFAC2011 computer model was used to quantify emissions from on-site truck idling as well as from haul trips for export of excavated soil, import of clean backfill materials, and equipment delivery.[86] **Table 7** summarizes the assumed equipment fleet for each phase of construction, the number of hours each piece of equipment would be used each day, and how many days each piece of equipment would be used.

[86] Orion Environmental Associates, 2014. Pacific Rod and Gun Club- Tier 2 Cal EEMod and EMFAC2011 Modeling, February 18, 2014.

TABLE 7
EQUIPMENT INCLUDED IN ESTIMATION OF CONSTRUCTION-RELATED EMISSIONS

Equipment	Quantity	Hours Used each Day	Duration of Use (days)
Demolition			
Excavator	1	8	10
Site Preparation			
Tractor/Loader/Backhoe	2	4	10
Forklift	1	4	10
Utility Clearance			
Tractor/Loader/Backhoe	2	4	5
Excavation and Backfill			
Excavator	2	8	240
Forklift	1	8	240
Dozer	2	8	240
Tractor/Loader/Backhoe	2	8	240
Site Restoration			
Forklift	1	8	20
Compactor	1	8	20

SOURCE: AMEC, Pacific Rod and Gun Club Construction Equipment and Workforce Estimates, November 26, 2013 and updated on February 13, 2014.

In addition, the trucking estimates are based on using 20 cubic-yard trucks to haul the 46,500 cubic yards of excavated soil to the Clean Harbors Buttonwillow Class I disposal facility and the Recology Class III disposal facility in Vacaville and to import an equivalent amount of clean backfill material. For disposal, one half of the exported soil was assumed to be transported to each disposal facility, and the mileage to Buttonwillow includes miles driven only within the SFAAB where the project would be located. With the inclusion of 50 truck trips for equipment delivery, an estimated average of 2,796 on-road truck miles would be driven during the excavation and backfill phase of construction.

Table 6 identifies air quality significance thresholds for specific criteria pollutants. Projects that would result in criteria air pollutant emissions below these significance thresholds would not violate an air quality standard, contribute substantially to an air quality violation, or result in a cumulatively considerable net increase in criteria air pollutants within the SFBAAB.

The estimated unmitigated daily emissions are summarized in **Table 8**. The estimates for off-road construction equipment are based on the equipment and usage rates summarized in Table 7, using an equipment fleet that is comparable to the fleet required by the San Francisco Clean Construction Ordinance described above, including the use of Tier 2 equipment. As shown in this table, the unmitigated daily emissions of the criteria pollutants ROG, PM_{10}, and $PM_{2.5}$ from off-road construction

equipment would be below the criteria pollutant thresholds listed in Table 6. NO_x emissions would exceed the 54 pounds/day significance criteria.

TABLE 8
UNMITIGATED AVERAGE DAILY CONSTRUCTION-RELATED CRITERIA POLLUTANT EMISSIONS (pounds/day)[a]

Year	ROG	NOx	Exhaust PM_{10}	Exhaust $PM_{2.5}$
2014 Off-Road Construction Emissions[a]	1.3	30.1	5.9	3.5
2014 On-Site Idling Emissions[b]	0.05	0.49	0	0
2014 On-Road Trucking Emissions	1.07	55.95	0.77	0.71
Total Emissions – Before Mitigation	2.42	86.54	6.67	4.21
BAAQMD Construction Threshold	*54*	*54*	*82*	*54*
Exceeds Threshold?	No	**Yes**	No	No

NOTES: The construction workforce was assumed to be 15 workers per day for the demolition, site preparation, utility clearance, and site restoration phases of the project, and 30 workers per day for the excavation and backfill phase.

[a] Assumes compliance with San Francisco's Clean Construction Ordinance
[b] Assumes truck idling time is limited to five minutes in accordance with California state law
[c] Assumes the aggregate truck fleet age determined by the California Air Resources Board.

SOURCES: Orion Environmental Associates, 2014. CalEEMod output for equipment emissions and EMFAC2011 output for truck emissions. February 18, 2014

For truck idling emissions, on-site trucks were assumed to limit their idling time to 5 minutes at one time in accordance with the CARB Airborne Toxic Control Measure to limit Diesel-Fueled Commercial Motor Vehicle Idling. For on-road trucking emissions, the EMFAC2011 model used the default truck fleet age. The total maximum daily emissions of NOx, under the proposed project would be 86.54 pounds per day. Consequently, air quality impacts from construction-related criteria pollutant emissions would be *significant.*

Implementation of **Mitigation Measure M-AQ-1, Construction Emissions Minimization,** would require the SFPUC to submit a Construction Emissions Minimization Plan (Plan) to the Environmental Review Officer (ERO) for review and approval by an Environmental Planning Air Quality Specialist demonstrating a 40 percent reduction in NOx emissions. This performance standard is met by reducing idling times to two minutes, properly maintaining vehicles, and using on-road haul trucks that are year 2010 or newer. As demonstrated in **Table 9,** use of an on-road truck fleet with an average age of not less than 2010 would reduce the maximum daily emissions of NOx, to well below the threshold of 54 pounds per day. Other methods of reducing NOx, could include use of Tier 3 engines on off-road diesel equipment which would reduce off-road NOx, emissions to 17 pounds per day, and restricting truck idling time to two minutes which would reduce idling NOx, emissions to 0.19 pounds per day, and these measures may be used in any combination to reduce NOx, emissions during construction. With

implementation of this plan, the project's construction-related impacts on criteria air pollutants would be reduced to a *less-than-significant* level.

TABLE 9
MITIGATED AVERAGE DAILY CONSTRUCTION-RELATED CRITERIA POLLUTANT EMISSIONS
(pounds/day)[a]

Year	ROG	NOx	Exhaust PM_{10}	Exhaust $PM_{2.5}$
2014 Off-Road Construction Emissions[a]	1.3	30.1	5.9	3.5
2014 On-Site Idling Emissions[b]	0.05	0.49	0	0
2014 Mitigated On-Road Trucking Emissions[c]	1.07	9.97	0.77	0.71
Total Emissions – After Mitigation	2.42	40.56	6.67	4.21
BAAQMD Construction Threshold	*54*	*54*	*82*	*54*
Exceeds Threshold?	No	No	No	No

NOTES: Mitigated emissions assume the use of Tier 3 engines in diesel construction equipment and a 2010 average truck fleet age, as specified in Mitigation Measure M-AQ-1, Construction Emissions Minimization.

[a] Assumes compliance with San Francisco's Clean Construction Ordinance.
[b] Assumes truck idling time is limited to five minutes in accordance with California state law.
[c] Assumes an average truck fleet age of 2010.

SOURCES: Orion Environmental Associates, 2014. Pacific Rod and Gun ClubCalEEMod output for equipment emissions and EMFAC2011 output for truck emissions. February 18, 2014

Mitigation Measure M-AQ-1: Construction Emissions Minimization.

A. ***Construction Emissions Minimization Plan.*** The project sponsor shall reduce construction-related NOx emissions by a minimum of 40 percent as compared to that estimated in this environmental analysis. Prior to issuance of a construction permit, the project sponsor shall submit a Construction Emissions Minimization Plan (Plan) to the Environmental Review Officer (ERO) for review and approval by an Environmental Planning Air Quality Specialist. The requirements of this plan may be met by demonstrating project compliance with the following:

1. Limit truck idling time to two minutes. Legible and visible signs shall be posted in multiple languages (English, Spanish, Chinese) in designated queuing areas and at the construction site to remind operators of the two minute idling limit;

2. The project sponsor shall require that construction operators properly maintain and tune equipment in accordance with manufacturer specifications; and

3. All on-road haul trucks (i.e., trucks used for disposal of excavated material and delivery of clean fill) shall be year 2010 or newer.

Should the project sponsor choose to comply with this mitigation measure through any means other than the requirements listed above, the Plan shall demonstrate an equivalent reduction in NOx emissions (40%). The project sponsor shall submit to the ERO, prior to construction, all applicable construction equipment information required to ensure that the project sponsor has fully complied with this mitigation measure.

B. *Reporting.* Monthly reports shall be submitted to the ERO indicating the construction phase and off-road equipment information used during each phase including the information required in A, above.

Within six months of the completion of construction activities, the project sponsor shall submit to the ERO a final report summarizing construction activities. The final report shall indicate the start and end dates and duration of each construction phase.

C. *Certification Statement and On-site Requirements.* Prior to the commencement of construction activities, the project sponsor must certify (1) compliance with the Plan, and (2) all applicable requirements of the Plan have been incorporated into contract specifications.

Impact AQ-2: The project's construction activities would generate toxic air contaminants, including diesel particulate matter, but would not expose sensitive receptors to substantial pollutant concentrations. (Less than Significant)

Off-road equipment (which includes construction-related equipment) is a large contributor to DPM emissions in California, although since 2007, the ARB has found the emissions to be substantially lower than previously expected.[87] Newer and more refined emission inventories have substantially lowered the estimates of DPM emissions from off-road equipment such that off-road equipment is now considered the sixth largest source of DPM emissions in California.[88] This reduction in emissions is due, in part, to effects of the economic recession and refined emissions estimation methodologies. For example, revised particulate matter (PM) emission estimates for the year 2010, which DPM is a major component of total PM, have decreased by 83 percent from previous estimates for the SFBAAB.[89] Approximately half of the reduction can be attributed to the economic recession and approximately half can be attributed to updated assumptions independent of the economic recession (e.g., updated methodologies used to better assess construction emissions).[90]

Additionally, a number of federal and state regulations are requiring cleaner off-road equipment. Specifically, both the USEPA and California have set emissions standards for new off-road equipment engines, ranging from Tier 1 to Tier 4. Tier 1 emission standards were phased in between 1996 and 2000 and Tier 4 Interim and Final emission standards for all new engines will be phased in between 2008 and 2015. To meet the Tier 4 emission standards, engine manufacturers will be required to produce new engines with advanced emission-control technologies. Although the full benefits of these regulations will not be realized

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87 ARB, 2010. Staff Report: Initial Statement of Reasons for Proposed Rulemaking, Proposed Amendments to the Regulation for In-Use Off-Road Diesel-Fueled Fleets and the Off-Road Large Spark-Ignition Fleet Requirements, p.1 and p. 13 (Figure 4), October 2010.

88 ARB, 2010. Staff Report: Initial Statement of Reasons for Proposed Rulemaking, Proposed Amendments to the Regulation for In-Use Off-Road Diesel-Fueled Fleets and the Off-Road Large Spark-Ignition Fleet Requirements, October 2010.

89 ARB, 2012. "In-Use Off-Road Equipment, 2011 Inventory Model," Query, http://www.arb.ca.gov/msei/categories.htm#inuse_or_category, accessed April 2, 2012.

90 ARB, 2010. Staff Report: Initial Statement of Reasons for Proposed Rulemaking, Proposed Amendments to the Regulation for In-Use Off-Road Diesel-Fueled Fleets and the Off-Road Large Spark-Ignition Fleet Requirements, October 2010.

for several more years, the USEPA estimates that by implementing the federal Tier 4 standards, NO_x and PM emissions will be reduced by more than 90 percent.[91] Furthermore, California regulations limit maximum idling times to five minutes, which further reduces public exposure to DPM emissions.[92]

In addition, construction activities do not lend themselves to analysis of long-term health risks because of their temporary and variable nature. As explained in the BAAQMD's *CEQA Air Quality Guidelines*:

> "Due to the variable nature of construction activity, the generation of TAC emissions in most cases would be temporary, especially considering the short amount of time such equipment is typically within an influential distance that would result in the exposure of sensitive receptors to substantial concentrations. Concentrations of mobile-source diesel PM emissions are typically reduced by 70 percent at a distance of approximately 500 feet (ARB 2005). In addition, current models and methodologies for conducting health risk assessments are associated with longer-term exposure periods of 9, 40, and 70 years, which do not correlate well with the temporary and highly variable nature of construction activities. This results in difficulties with producing accurate estimates of health risk."[93]

Therefore, project-level analyses of construction activities have a tendency to produce overestimated assessments of long-term health risks. However, within Air Pollutant Exposure Zones, as discussed above, additional construction activity may adversely affect populations that are already at a higher risk for adverse long-term health risks from existing sources of air pollution.

The project site is not located within an identified Air Pollutant Exposure Zone. Although on-road heavy-duty diesel vehicles and off-road equipment would be used during the 57-week construction duration, emissions would be temporary and variable in nature and would not be expected to expose sensitive receptors to substantial air pollutants. Furthermore, the proposed project would be subject to, and would comply with, California regulations limiting idling to no more than five minutes, which would further reduce nearby sensitive receptors exposure to temporary and variable DPM emissions. Therefore, construction period TAC emissions would result in a less-than-significant air quality impact on sensitive receptors.

Impact AQ-3: The project would not conflict with, or obstruct implementation of the 2010 Clean Air Plan. (Less than Significant)

The most recently adopted air quality plan for the SFBAAB is the *2010 Clean Air Plan*. The *2010 Clean Air Plan* is a road map that demonstrates how the San Francisco Bay Area will achieve compliance with the state ozone standards as expeditiously as practicable and how the region will reduce the transport of

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91 United State Environmental Protection Agency (USEPA), 2004. "Clean Air Nonroad Diesel Rule: Fact Sheet," May 2004.
92 California Code of Regulations, Title 13, Division 3, § 2485.
93 BAAQMD, 2011. *CEQA Air Quality Guidelines*, May 2011, page 8-6.

ozone and ozone precursors to neighboring air basins. In determining consistency with the *2010 Clean Air Plan* (CAP), this analysis considers whether the project would: (1) support the primary goals of the CAP, (2) include applicable control measures from the CAP, and (3) avoid disrupting or hindering implementation of control measures identified in the CAP.

To meet the primary goals, the CAP recommends specific control measures and actions. These control measures are grouped into various categories and include stationary and area source measures, mobile source measures, transportation control measures, land use measures, and energy and climate measures. The CAP recognizes that to a great extent, community design dictates individual travel mode, and that a key long-term control strategy to reduce emissions of criteria pollutants, air toxics, and greenhouse gases from motor vehicles is to channel future Bay Area growth into vibrant urban communities where goods and services are close at hand, and people have a range of viable transportation options. To this end, the *2010 Clean Air Plan* includes 55 control measures aimed at reducing air pollution in the SFBAAB.

The measures most applicable to the project are transportation control measures and energy and climate control measures. The project would be consistent with these control measures as discussed in Topic 8, Greenhouse Gas Emissions (below), which demonstrates that the proposed project would comply with the applicable provisions of the City's Greenhouse Gas Reduction Strategy. Therefore, the project would not interfere with implementation of the *2010 Clean Air Plan*, and because the project would be consistent with the applicable air quality plan that demonstrates how the region will improve ambient air quality and achieve the state and federal ambient air quality standards, this impact would be *less than significant.*

Impact AQ-4: The project would not create objectionable odors that would affect a substantial number of people. (Less than Significant)

Typical odor sources of concern include wastewater treatment plants, sanitary landfills, transfer stations, composting facilities, petroleum refineries, asphalt batch plants, chemical manufacturing facilities, fiberglass manufacturing facilities, auto body shops, rendering plants, and coffee roasting facilities. During construction, diesel exhaust from construction equipment would generate some odors. However, construction-related odors would be temporary and would not persist upon project completion. Observations during a site visit on September 12, 2013, indicated that the project site is not substantially affected by sources of odors. Additionally, the proposed project does not include the construction of any new facilities and would be returned to its existing condition upon completion of the soil remediation. Therefore the project would not create a significant source of new odors and odor impacts would be *less than significant.*

Impact C-AQ: The project, in combination with past, present, and reasonably foreseeable future development in the project area would result in less–than-significant cumulative air quality impacts. (Less than Significant)

As discussed above, regional air pollution is by its very nature largely a cumulative impact. Emissions from past, present, and future projects contribute to the region's adverse air quality on a cumulative basis. No single project by itself would be sufficient in size to result in regional nonattainment of ambient air quality standards. Instead, a project's individual emissions contribute to existing cumulative adverse air quality impacts.[94] The project-level thresholds for criteria air pollutants are based on levels by which new sources are not anticipated to contribute to an air quality violation or result in a considerable net increase in criteria air pollutants. As discussed in Impact AQ-1, the project's construction emissions would exceed the project-level thresholds for NOx, but, implementation of Mitigation Measure M-AQ-1, Construction Emissions Minimization, would ensure that emissions during construction of the project would not exceed the BAAQMD threshold of 54 pounds per day for NOx. Therefore, implementation of Mitigation Measure M-AQ-1 would ensure that the project would not result in a cumulatively considerable contribution to regional air quality impacts.

Although the project would be a new temporary source of TACs, the project site is not located within an Air Pollutant Exposure Zone. The project's incremental temporary increase in localized TAC emissions resulting from project construction would be minor and would not contribute substantially to cumulative TAC emissions that could affect nearby sensitive land uses. Therefore, cumulative air quality impacts would be considered *less than significant.*

E.8 Greenhouse Gas Emissions

Topics:	*Potentially Significant Impact*	*Less than Significant with Mitigation Incorporated*	*Less than Significant Impact*	*No Impact*	*Not Applicable*
8. **GREENHOUSE GAS EMISSIONS— Would the project:**					
a) Generate greenhouse gas emissions, either directly or indirectly, that may have a significant impact on the environment?	☐	☐	☒	☐	☐
b) Conflict with any applicable plan, policy, or regulation adopted for the purpose of reducing the emissions of greenhouse gases?	☐	☐	☒	☐	☐

94 BAAQMD, 2011. *CEQA Air Quality Guidelines*, May 2011, page 2-1.

This section describes greenhouse gas (GHG) emissions and global climate change, the existing regulatory framework governing GHG emissions, and the potential GHG impacts from implementing the project. The project is evaluated for compliance with San Francisco's *Strategies to Address Greenhouse Gas Emissions*, recognized by the BAAQMD as meeting the criteria of a qualified GHG reduction strategy.

Setting

Gases that trap heat in the atmosphere are referred to as greenhouse gasses (GHGs) because they capture heat radiated from the earth, similar to the way a greenhouse traps heat. The accumulation of GHGs has been implicated as a driving force for global climate change. Definitions of climate change vary between and across regulatory authorities and the scientific community; however, in general it can be described as the changing of the earth's climate caused by natural fluctuations and anthropogenic activities (i.e., those relating to or resulting from the influence of humans) that alter the composition of the global atmosphere.

Sources of Greenhouse Gas Emissions

Individual projects contribute to the cumulative effects of climate change by emitting GHGs during demolition, construction, and operational phases. While the presence of the primary GHGs in the atmosphere is naturally occurring, carbon dioxide (CO_2), methane (CH_4), and nitrous oxide (N_2O) are largely emitted from human activities. The actions of humans accelerate the rate at which these compounds occur in earth's atmosphere. Emissions of carbon dioxide are largely by-products of fossil fuel combustion, whereas methane results from off-gassing associated with agricultural practices and landfills. Black carbon has recently emerged as a major contributor to global climate change, possibly second only to CO_2. Black carbon is produced naturally and by human activities as a result of the incomplete combustion of fossil fuels, biofuels, and biomass.[95] N_2O is a byproduct of various industrial processes and has a number of uses, including as an anesthetic and an aerosol propellant. Other GHGs include hydrofluorocarbons, perfluorocarbons, and sulfur hexafluoride, which are generated in certain industrial processes. GHGs are typically reported in "carbon dioxide-equivalent" measures (CO_2E).[96]

There is international scientific consensus that human-caused increases in GHGs have contributed to and will continue to contribute to climate change. Many impacts resulting from climate change, including increased fires, floods, severe storms, and heat waves, are occurring already and will only become more frequent and more costly.[97] Secondary effects of climate change are likely to include a global rise in sea

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[95] Center for Climate and Energy Solutions, 2010. What is Black Carbon? April 2010. http://www.c2es.org/docUploads/what-is-black-carbon.pdf. Accessed May 20, 2013

[96] Because of the differential heat absorption potential of various GHGs, GHG emissions are frequently measured in "carbon dioxide-equivalents," which present a weighted average based on each gas's heat absorption (or "global warming") potential.

[97] California Natural Resources Agency, *2009 California Climate Adaptation Strategy Discussion Draft*, 2009, Sacramento. Pp. 48–55.

level; impacts on agriculture, the State's electricity system, and native freshwater fish ecosystems; changes in disease vectors; and changes in habitat and biodiversity.[98, 99]

The California Air Resources Board (ARB) estimated that in 2011 California produced about 448 million gross metric tons ($MMTCO_2E$; about 494 million US tons) of CO_2E.[100] The ARB found that transportation is the source of 38 percent of the state's GHG emissions, followed by industrial sources at 21 percent and electricity generation at 19 percent (both in-state generated and imported electricity). Commercial and residential fuel use (primarily for heating) accounted for 10 percent of GHG emissions.[101]

In the Bay Area, fossil fuel consumption in the transportation sector (on-road motor vehicles, off-highway mobile sources, and aircraft) and the industrial/commercial sector were the two largest sources of GHG emissions. Together they accounted for about 36 percent of the Bay Area's 95.8 $MMTCO_2E$ emissions in 2007. Industrial and commercial electricity and fossil fuel consumption (including office and retail) were the second largest contributors of GHG emissions, at about 34 percent of total emissions. Electricity generation accounts for approximately 16 percent of the Bay Area's GHG emissions. This is followed by residential fuel usage (e.g., home water heaters and furnaces) at 7 percent, off-road equipment at 3 percent, and agriculture at 12 percent. Among industrial sources, oil refining currently accounts for more than 40 percent of GHG emissions, or approximately 15 percent of the total Bay Area GHG emissions.[102]

Regulatory Setting

In 2005, in recognition of California's vulnerability to the effects of climate change, then-Governor Schwarzenegger established Executive Order S-3-05, which sets forth a series of target dates by which statewide GHGs emissions would be progressively reduced: by 2010, reduce GHG emissions to 2000 levels (approximately 457 $MMTCO_2E$); by 2020, reduce emissions to 1990 levels (estimated at 427 $MMTCO_2E$); and by 2050 reduce statewide GHG emissions to 80 percent below 1990 levels (approximately 85 $MMTCO_2E$).

In response, the California legislature passed Assembly Bill 32 in 2006 (California Health and Safety Code Division 25.5, Sections 38500, et seq., or AB 32), also known as the Global Warming Solutions Act. AB 32 requires ARB to design and implement emission limits, regulations, and other measures, such that

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98 California Climate Change Portal, 2013. http://www.climatechange.ca.gov. Accessed December 12, 2013.

99 California Energy Commission, California Climate Change Center, 2013. Our Changing Climate 2012. http://www.energy.ca.gov/2012publications/CEC-500-2012-007/CEC-500-2012-007.pdf. Accessed December 12, 2013.

100 The abbreviation for "million metric tons" is MMT; thus, million metric tons of CO2 equivalents is written as $MMTCO_2E$.

101 California Air Resources Board, "California Greenhouse Gas Inventory for 2000-2011—by Category as Defined in the 2008 Scoping Plan," https://web.archive.org/web/20131213193153/http://www.arb.ca.gov/cc/inventory/data/tables/ghg_inventory_scopingplan_00-11_2013-08-01.pdf. Accessed November 6, 2013.

102 BAAQMD, *Source Inventory of Bay Area Greenhouse Gas Emissions: Base Year 2007*, February 2010 http://www.baaqmd.gov/~/media/Files/Planning%20and%20Research/Emission%20Inventory/regionalinventory2007_2_10.ashx. Accessed November 6, 2013.

feasible and cost-effective statewide GHG emissions are reduced to 1990 levels by 2020 (representing a 25 percent reduction from forecast emission levels).[103]

Pursuant to AB 32, ARB adopted a scoping plan in December 2008, outlining measures to meet the 2020 GHG reduction limits. The scoping plan is the state's overarching plan for addressing climate change. In order to meet these goals, California must reduce its GHG emissions by 30 percent below projected 2020 business-as-usual emissions levels, or about 15 percent from 2008 levels.[104] The scoping plan estimates a reduction of 174 MMTCO$_2$E from the transportation, energy, agriculture, forestry, and high global warming potential sectors (see **Table 10**, below). In the scoping plan, ARB identified an implementation timeline for the GHG reduction strategies.[105] ARB is currently updating the 2008 scoping plan, and the 2013 update to the scoping plan will include ARB's climate change priorities for the next five years. Additionally, it will lay the groundwork to reach post-2020 goals set forth in Executive Order S-3-05.

The AB 32 scoping plan recommendations are intended to curb projected business-as-usual growth in GHG emissions and to reduce those emissions to 1990 levels. Therefore, meeting AB 32 GHG reduction goals would result in an overall annual net decrease in GHGs, compared to current levels, even accounting for projected increases in emissions resulting from anticipated growth.

The scoping plan also relies on the requirements of Senate Bill 375 (SB 375) to implement the carbon emission reductions anticipated from land use decisions. SB 375 was enacted to align local land use and transportation planning to further achieve California's GHG reduction goals. SB 375 requires regional transportation plans, developed by metropolitan planning organizations, to incorporate a "sustainable communities strategy" in their regional transportation plans that would achieve GHG emission reduction targets set by ARB. SB 375 also includes provisions for streamlined CEQA review for some infill projects, such as transit-oriented development. SB 375 would be implemented over the next several years. Plan Bay Area, the Bay Area Metropolitan Transportation Commission's 2013 Regional Transportation Plan, is the first plan subject to SB 375.

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[103] Governor's Office of Planning and Research (OPR). Technical Advisory- CEQA and Climate Change: Addressing Climate Change through California Environmental Quality Act (CEQA) Review, June 19, 2008. http://opr.ca.gov/docs/june08-ceqa.pdf. Accessed May 22, 2013.

[104] ARB. *California's Climate Plan: Fact Sheet.* http://www.arb.ca.gov/cc/facts/scoping_plan_fs.pdf. Accessed May 22, 2013.

[105] ARB. *Assembly Bill 32: Global Warming Solutions Act.* http://www.arb.ca.gov/cc/ab32/ab32.htm/. Accessed May 22, 2013.

TABLE 10
GHG REDUCTIONS FROM THE AB 32 SCOPING PLAN SECTORS[a, b]

GHG Reduction Measures By Sector	GHG Reductions ($MMTCO_2E$)
Transportation sector	62.3
Electricity and natural gas	49.7
Industry	1.4
Landfill methane control measure (discrete early action)	1
Forestry	5
High global warming potential GHGs	20.2
Additional reductions needed to achieve the GHG cap	34.4
Total	**174**
Other Recommended Measures	
Government operations	1-2
Methane capture at large dairies	1
Additional GHG reduction measures:	
Water	4.8
Green buildings	26
High recycling/zero waste • Commercial recycling • Composting • Anaerobic digestion • Extended producer responsibility • Environmentally preferable purchasing	9
Total	**41.8-42.8**

[a] ARB. Climate Change Scoping Plan, December 2008. *http://www.arb.ca.gov/cc/scopingplan/document/scopingplandocument.htm*. Accessed May 22, 2013.
[b] ARB. California's Climate Plan: Fact Sheet. http://www.arb.ca.gov/cc/facts/scoping_plan_fs.pdf. Accessed May 22, 2013.

AB 32 further anticipates that local government actions will reduce GHG emissions. ARB has identified a GHG reduction target of 15 percent from current levels for local governments themselves and notes that successful implementation of the scoping plan relies on local governments' land use planning and urban growth decisions. This is because local governments have the primary authority to plan, zone, approve, and permit land development to accommodate population growth and the changing needs of their jurisdictions.[106] The BAAQMD has analyzed the effectiveness of the region in meeting AB 32 goals from the actions outlined in the scoping plan. It determined that in order for the Bay Area to meet AB 32 GHG

[106] ARB. *Climate Change Scoping Plan.* December 2008. http://www.arb.ca.gov/cc/scopingplan/document/adopted_scoping_plan.pdf. Accessed November 6, 2013.

reduction goals, the Bay Area would need to achieve an additional 2.3 percent reduction in GHG emissions from the land use driven sector.[107]

Senate Bill 97 (SB 97) required the Office of Planning and Research (OPR) to amend the state CEQA guidelines to address the feasible mitigation of GHG emissions or the effects of GHGs. In response, OPR amended the CEQA guidelines to provide guidance for analyzing GHG emissions. Among other changes to the CEQA Guidelines, the amendments added a new section to the CEQA Checklist (CEQA Guidelines Appendix G) to address questions regarding the project's potential to emit GHGs.

The BAAQMD is the primary agency responsible for regulating air quality in the nine-county San Francisco Bay Area Air Basin. The BAAQMD recommends that local agencies adopt a GHG reduction strategy consistent with AB 32 goals. The BAAQMD also recommends that subsequent projects be reviewed to determine the significance of their GHG emissions, based on the degree to which that project complies with a GHG reduction strategy.[108] As described below, this recommendation is consistent with the approach to analyzing GHG emissions outlined in the CEQA guidelines.

At a local level, the CCSF has developed a number of plans and programs to reduce its contribution to global climate change. San Francisco's GHG reduction goals, as outlined in the 2008 Greenhouse Gas Reduction Ordinance, are as follows:

- By 2008, determine the CCSF's GHG emissions for 1990, which is the baseline level against which reductions are measured
- By 2017, reduce GHG emissions by 25 percent below 1990 levels
- By 2025, reduce GHG emissions by 40 percent below 1990 levels
- By 2050, reduce GHG emissions by 80 percent below 1990 levels

The CCSF's Greenhouse Gas Reduction Strategy documents its actions to pursue cleaner energy, to conserve energy, and to adopt alternative transportation and solid waste policies. As identified in the strategy, the CCSF has implemented a number of mandatory requirements and incentives that have measurably reduced GHG emissions. These include the following: increasing the energy efficiency of new and existing buildings; installation of solar panels on building roofs; implementation of a green building strategy; adoption of a zero waste strategy; a construction and demolition debris recovery ordinance; a solar energy generation subsidy; incorporation of alternative fuel vehicles in the City's transportation fleet

[107] BAAQMD. California Environmental Quality Act Guidelines Update, Proposed Thresholds of Significance, December 2009. http://www.baaqmd.gov/~/media/Files/Planning%20and%20Research/CEQA/Proposed%20Thresholds%20of%20Significance%20Dec%207%2009.ashx. Accessed November 6, 2013.

[108] BAAQMD. *California Environmental Quality Act Air Quality Guidelines*, updated May 2012. http://www.baaqmd.gov/~/media/Files/Planning%20and%20Research/CEQA/BAAQMD%20CEQA%20Guidelines_Final_May%202012.ashx?la=en. Accessed November 6, 2013.

(including buses); and, a mandatory recycling and composting ordinance. The strategy also identifies 42 specific regulations for new development that would reduce their GHG emissions.

The Greenhouse Gas Reduction Strategy concludes that the CCSF's policies and programs have reduced GHG emissions below 1990 levels, exceeding statewide AB 32 GHG reduction goals. As reported, San Francisco's communitywide 1990 GHG emissions were approximately 6.15 MMTCO2E. A recent third-party verification of San Francisco's 2010 communitywide and municipal emissions inventory has confirmed that San Francisco has reduced its GHG emissions to 5.26 MMTCO2E, representing a 14.5 percent reduction in GHG emissions below 1990 levels.[109,110]

Approach to Analysis

In compliance with SB 97, OPR amended the CEQA Guidelines to address the feasible mitigation of GHG emissions or the effects of GHGs. Among other changes to the CEQA Guidelines, the amendments added a new section to the CEQA Checklist (CEQA Guidelines Appendix G) to address questions regarding the project's potential to emit GHGs. The potential for a project to result in significant GHG emissions which contribute to the cumulative effects global climate change is based on the CEQA Guidelines and CEQA Checklist, as amended by SB 97, and is determined by an assessment of the project's compliance with local and state plans, policies and regulations adopted for the purpose of reducing the cumulative effects of climate change. GHG emissions are analyzed in the context of their contribution to the cumulative effects of climate change because a single land use project could not generate enough GHG emissions to noticeably change the global average temperature. CEQA Guidelines Sections 15064.4 and 15183.5 address the analysis and determination of significant impacts from a proposed project's GHG emissions. CEQA Guidelines Section 15183.5 allows for public agencies to analyze and mitigate GHG emissions as part of a larger plan for the reduction of greenhouse gases and describes the required contents of such a plan. As discussed above, San Francisco has prepared its own Greenhouse Gas Reduction Strategy, demonstrating that San Francisco's policies and programs have collectively reduced communitywide

[109] ICF International. "Technical Review of the 2010 Community-wide GHG Inventory for City and County of San Francisco." Memorandum from ICF International to San Francisco Department of the Environment, April 10, 2012. http://www.sfenvironment.org/sites/default/files/fliers/files/icf_memo_to_sfe_-_2010_community-wide_ghg_inventory_-_4.10.2012.pdf. Accessed November 6, 2013.

[110] ICF International. "Technical Review of San Francisco's 2010 Municipal GHG Inventory." Memorandum from ICF International to San Francisco Department of the Environment, May 8, 2012. http://www.sfenvironment.org/sites/default/files/fliers/files/memo_to_sfe_-_2010_municipal_ghg_inventory_-_icf_international_-_8_may_2012_-_final.pdf. Accessed November 6, 2013.

GHG emissions to below 1990 levels, meeting GHG reduction goals outlined in AB 32. The City is also well on its way to meeting the long-term GHG reduction goal of reducing emissions 80 percent below 1990 levels by 2050. Chapter 1 of the City's *Strategies to Address Greenhouse Gas Emission* (the Greenhouse Gas Reduction Strategy) describes how the strategy meets the requirements of CEQA Guidelines Section 15183.5. The BAAQMD has reviewed San Francisco's Greenhouse Gas Reduction Strategy, concluding that "Aggressive GHG reduction targets and comprehensive strategies like San Francisco's help the Bay Area move toward reaching the state's AB 32 goals, and also serve as a model from which other communities can learn."[111]

With respect to CEQA Guidelines Section 15064.4(b), the factors to be considered in making a significance determination include: 1) the extent to which GHG emissions would increase or decrease as a result of the proposed project; 2) whether or not a proposed project exceeds a threshold that the lead agency determines applies to the project; and finally 3) demonstrating compliance with plans and regulations adopted for the purpose of reducing or mitigating GHG emissions.

The GHG analysis provided below includes a qualitative assessment of GHG emissions that would result from a proposed project, including emissions from an increase in vehicle trips, natural gas combustion, and/or electricity use among other things. Consistent with the CEQA Guidelines and BAAQMD recommendations for analyzing GHG emissions, the significance standard applied to GHG emissions generated during project construction and operational phases is based on whether the project complies with a plan for the reduction of GHG emissions. The City's Greenhouse Gas Reduction Strategy is the City's overarching plan documenting the policies, programs and regulations that the City implements towards reducing municipal and communitywide GHG emissions. In particular, San Francisco implements 42 specific regulations that reduce GHG emissions which are applied to projects within the City. Projects that comply with the Greenhouse Gas Reduction Strategy would not result in a substantial increase in GHGs, since the City has shown that overall communitywide GHGs have decreased and that the City has met AB 32 GHG reduction targets. Individual project compliance with the City's Greenhouse Gas Reduction Strategy is demonstrated by completion of the Compliance Checklist for Greenhouse Gas Analysis.

In summary, the two applicable greenhouse gas reduction plans, the AB 32 Scoping Plan and the City's Greenhouse Gas Reduction Strategy, are intended to reduce GHG emissions below current levels. Given that the City's local greenhouse gas reduction targets are more aggressive than the State's 2020 GHG reduction targets and consistent with the long-term 2050 reduction targets, the City's Greenhouse Gas

[111] BAAQMD. *Letter from J. Roggenkamp, BAAQMD, to B. Wycko, San Francisco Planning Department*, October 28, 2010. Available online at: http://www.sf-planning.org/ftp/files/MEA/GHG-Reduction_Letter.pdf. Accessed September 24, 2012.

Reduction Strategy is consistent with the goals of AB 32. Therefore, proposed projects that are consistent with the City's Greenhouse Gas Reduction Strategy would be consistent with the goals of AB 32, would not conflict with either plan, and would therefore not exceed San Francisco's applicable GHG threshold of significance. Furthermore, a locally compliant project would not result in a substantial increase in GHGs.

The following analysis of the proposed project's impact on climate change focuses on the project's contribution to cumulatively significant GHG emissions. Given the analysis is in a cumulative context, this section does not include an individual project-specific impact statement.

Impact C-GG: The project would not generate greenhouse gas emissions at levels that would result in a significant impact on the environment or conflict with any policy, plan, or regulation adopted for the purpose of reducing greenhouse gas emissions. (Less than Significant)

The most common GHGs resulting from human activity are CO_2, CH_4, and N_2O.[112] The project could temporarily contribute directly to these GHG emissions during construction as a result of emissions from construction equipment and haul trucks delivering materials and transporting wastes offsite (natural gas combustion). Indirect emissions would result from electricity providers; energy required to pump, treat, and convey water; and emissions associated with landfill operations. The project would not result in an increase in GHG emissions once construction is completed because there would be no change in site operations or new sources of emissions.

The proposed project would be subject to and required to comply with several regulations adopted to reduce GHG emissions as identified in the City's Greenhouse Gas Reduction Strategy. The regulations that are applicable to the proposed project include the Clean Construction Ordinance, Resource Efficiency and Green Building Ordinance, Resource Conservation Ordinance, Mandatory Recycling and Composting Ordinance, and the Stormwater Management Ordinance and Construction Pollution Prevention Ordinance. As discussed above and consistent with the state CEQA Guidelines and BAAQMD recommendations for analyzing GHG emissions under CEQA, projects that are consistent with San Francisco's *Strategies to Address Greenhouse Gas Emissions* would result in a less-than-significant GHG impact. Based on an assessment of the project's compliance with San Francisco's *Strategies to Address Greenhouse Gas Emissions*, the project was determined to be consistent with San Francisco's GHG Reduction Strategy.[113].

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[112] Governor's Office of Planning and Research, Technical Advisory—CEQA and Climate Change: Addressing Climate Change through California Environmental Quality Act (CEQA) Review, June 19, 2008. http://opr.ca.gov/docs/june08-ceqa.pdf. Accessed August 8, 2013.

[113] Greenhouse Gas Analysis: Compliance Checklist. March 3, 2014. This document is on file and available for public review as part of Case File No. 2013.1220E.

Given that: (1) San Francisco has implemented regulations to reduce GHG emissions specific to new construction and renovations of private developments and municipal projects; (2) San Francisco's sustainable policies have resulted in the measured reduction of annual GHG emissions; (3) San Francisco has met and exceeds AB 32 GHG reduction goals for the year 2020 and is on track towards meeting long-term GHG reduction goals; (4) current and probable future state and local GHG reduction measures will continue to reduce a project's contribution to climate change; and (5) San Francisco's *Strategies to Address Greenhouse Gas Emissions* meet the CEQA and BAAQMD requirements for a Greenhouse Gas Reduction Strategy, projects that are consistent with San Francisco's regulations would not contribute significantly to global climate change. The proposed project would be required to comply with the requirements listed above, and was determined to be consistent with San Francisco's *Strategies to Address Greenhouse Gas Emissions*. As such, the proposed project would result in a ***less-than-significant impact*** with respect to GHG emissions. No mitigation measures are necessary.

E.9 Wind and Shadow

Topics:	*Potentially Significant Impact*	*Less-than-Significant with Mitigation Incorporated*	*Less-than-Significant Impact*	*No Impact*	*Not Applicable*
9. WIND AND SHADOW—Would the project:					
a) Alter wind in a manner that substantially affects public areas?	☐	☐	☒	☐	☐
b) Create new shadow in a manner that substantially affects outdoor recreation facilities or other public areas?	☐	☐	☐	☐	☒

The PRGC facility/project site is a recreation facility/public area. However, the project does not include the construction of new structures and would not otherwise create shadows. For this reason, Topic 9(b) is *not applicable* to the project.

Impact WS-1: The project would not alter wind in a manner that substantially affects public areas. (Less than Significant)

Wind speed and gustiness experienced by people at ground level are affected by the presence or absence of objects that obstruct the free flow of the wind. In this western edge of San Francisco, predominant winds, measured at the nearby BAAQMD meteorological station at Fort Funston, blow from the quadrant

centered on west throughout the year.[114] Southwesterly winds are the most frequent and northwesterly winds are the strongest. Over the course of a day, the highest average wind speeds in the area typically occur in mid-afternoon and the lowest occur in early morning.

The project site is near the ocean, and the prevailing winds blow through the topographic depression along the Great Highway and across the widespread open areas of Lake Merced and the site. Because of these conditions, the wind at the project site is expected to blow in approximately the same direction and at nearly the same speed as at Fort Funston.

Public areas at the project site and adjacent pedestrian path could be affected if obstructions large enough to alter wind are now present and would be changed as a result of the project. Presently eight small single-story buildings and approximately 88 trees are on the project site. Winds in public areas around the site are influenced by the presence of these obstacles, but the effect of site structures and trees on wind speeds is nominal. Site buildings would not be removed or changed under the project. In general, individual trees and small stands provide some buffer to wind as it blows through the tree branches and leaves. At ground level, trees provide shelter from the wind in the immediate downwind vicinity. For example, an individual standing next to an onsite tree may perceive a decrease in wind; however, that wind reduction would be lost farther from the tree. Most of the site trees are on the border of the site, along John Muir Drive, with the exception of a stand of about 30 trees at the southwestern corner of the site; however, this stand abuts a dense stand of trees to the west.

The project would require the removal of approximately 81 trees in order to effectively remediate contaminated soils. Tree removal is not anticipated to substantially alter winds at the project site, except within the immediate vicinity of the trees to be removed. Therefore, the project would not alter winds in a manner that substantially affects public areas, and the impact would be *less than significant.* Although unrelated to wind effects, some screening vegetation would be replanted along John Muir Drive east of the site entrance for aesthetics purposes in accordance with Mitigation Measure M-AE-1 (Screening Vegetation).

Impact C-WS: The project, in combination with past, present, and reasonably foreseeable future projects, would not result in a significant cumulative impact from alteration of wind in a manner that substantially affects public areas. (No Impact)

Both the speed and the turbulence of the winds that reach any given place on earth are affected by the topography and features of the lands that lie upwind. Winds moving over San Francisco encounter

[114] Bay Area Air Quality Management District (BAAQMD), 2013. BAAQMD Meteorological Data, Fort Funston, Site I.D: 5905. http://hank.baaqmd.gov/tec/data/metdata5905.html. November 27, 2013.

differing levels of surface roughness and take on differing wind speed profiles due to differing topography, vegetation, and structures that slow the wind near the ground. Smooth surfaces, such as flat open ground, or water bodies, such as the ocean, do not slow the wind nearly as much as do rough surfaces, such as stands of trees or the mix of single-story or multistory buildings and landscaping in a developed urban area. Although there are interactions between the atmosphere and urban development in the vicinity of the site, the scale of local development is insufficient to cause any potential cumulative impact. The only potential wind impacts are those that would result from an individual project.

The geographic scope of potential cumulative wind impacts on public areas is limited to public areas in the vicinity. There are two potential cumulative projects in the vicinity of Lake Merced listed in Table 3.The Vista Grande Drainage Basin Improvement Project (Project 2), includes construction of a water conveyance and storage structure along John Muir Drive, near the project site, but would not include changes to surface structures that could affect wind patterns.

Management actions for the Lake Merced area under the proposed update to the SNRAMP (Project 1) include the removal of approximately 134 of the estimated 12,000 invasive blue gum eucalyptus trees, less than one percent of the total inventory, to maintain and enhance native habitats.[115] The cumulative effect of the proposed project and the proposed update to the SNRAMP could result in the removal of approximately 200 trees in public areas in the Lake Merced vicinity. Given the large area of the Lake Merced watershed and the localized wind effects of removing these trees, no cumulative change in the wind conditions would result.

Because wind speed changes would occur only on those portions of the site in the vicinities of removed trees, the project impacts would be site-specific and, therefore, could not contribute to a potential cumulative impact from altering wind in a manner that substantially affects public areas. Accordingly, there would be *no impact.*

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[115] San Francisco Planning Department, 2011. Significant Natural Resource Areas Management Plan Draft Environmental Impact Report, August 2011.

E.10 Recreation

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
10. RECREATION—Would the project:					
a) Increase the use of existing neighborhood and regional parks or other recreational facilities such that substantial physical deterioration of the facilities would occur or be accelerated?	☐	☐	☒	☐	☐
b) Include recreational facilities or require the construction or expansion of recreational facilities that might have an adverse physical effect on the environment?	☐	☐	☐	☐	☒
c) Physically degrade existing recreational resources?	☐	☐	☒	☐	☐

The project does not include new recreational facilities or new housing development which, in turn, could require the construction or expansion of recreational facilities; therefore, Topic 10(b) is not applicable.

Impact RE-1: The project would not increase the use of existing recreational facilities such that substantial physical deterioration of the facilities would occur or be accelerated. (Less than Significant)

A project could increase the use of existing neighborhood and regional parks or other recreational facilities either through population growth, which would increase the overall number of recreational facility users, or by closure of an existing recreational facility, which would displace recreational users to other similar parks or recreational facilities. As described in Section E.3, Population and Housing, the project does not propose new residential development and does not necessitate the construction of new housing, permanently displacing housing, or otherwise creating additional housing demand. Therefore, the project is not expected to contribute to population growth, which could increase the overall number of people using parks or recreational facilities.

Currently, the PRGC facility is open three days a week from 11:00 a.m. to 5:00 p.m. There are three trap fields, six skeet fields, and a rifle range used for recreational shooting and a clubhouse/banquet hall available for events. Site remediation would require closing the PRGC facilities during project activities.[116] During the period that the PRGC is displaced from the site as a result of project soil remediation activities, the PRGC's 400 members and other users of the club's recreational trap and skeet shooting areas and

[116] The existing PRGC lease for the site expires in January 2015 and it is unknown at this time whether this lease will be renewed. Regardless, the project that is the subject of this Initial Study/Mitigated Negative Declaration is limited to the proposed soil remediation, as ordered by the RWQCB.

clubhouse facilities would need to use alternate facilities if they wish to continue practicing this form of recreation during the implementation of the proposed project.

Other public trap and skeet shooting facilities in the Bay Area include the Richmond Rod and Gun Club in Richmond, the Chabot Gun Club in Castro Valley, the United Sportsmen Incorporated in Concord, the Los Altos Rod and Gun Club in Los Gatos, the Livermore-Pleasanton Rod and Gun Club in Livermore, and the Coyote Valley Sporting Clays in Morgan Hill. The Richmond Rod and Gun Club is nearest to the project site, at approximately 19 miles to the northeast. Additional types of shooting ranges are also located in the Bay Area, as are more trap and skeet facilities within a couple hours' drive in the Central Valley. Numerous banquet facilities are available for rental in San Francisco and the Bay Area.

While the club's 400 members and other recreational users of the PRGC facility could be displaced temporarily to other similar facilities, recreational visits would likely be dispersed among the six available trap and skeet shooting facilities in the Bay Area and others in the Central Valley. The potential for substantial physical deterioration of these alternate recreational facilities from a temporary increase in users is low. This is because each alternate facility limits the number of possible visitors by the number of available ranges, hours, and operational requirements. Based on the availability of alternate recreational facilities, this impact would be *less than significant.*

Impact RE-2: The project would not result in substantial physical degradation of existing recreational resources. (Less than Significant)

The proposed soil remediation project is intended to remediate soil at the project site, which has been degraded due to PRGC's historical trap and skeet shooting. As discussed in Section A, Project Description, elevated concentrations of lead and PAHs in site soils exceed acceptable human health risks for frequent site users and pose a threat to water quality in Lake Merced. Based on its use and location next to the lake, open space, and trails, the project site is a recreational resource. Lake Merced and surrounding areas provide for a variety of boating, windsurfing, fishing, walking/jogging, picnic, and nature appreciation activities.[117] Implementation of the project would improve existing degraded site conditions with respect to hazardous materials in soils, would protect site users from harmful exposures, and would reduce the potential for site contaminants to adversely affect water quality in Lake Merced. Therefore, the proposed project would improve the condition of the onsite recreational resource that currently is physically degraded due to elevated conditions of lead and PAHs.

[117] SFPUC, 2011. Lake Merced Watershed Report, January 2011.

During project construction, range facilities would be stored off site by PRGC during construction for potential reuse at the site or elsewhere and to avoid their damage or degradation. Site buildings, such as the clubhouse, rifle range building, trap house, and shell house, would remain in place but would be closed during project implementation. Following the excavation of contaminated soils and backfilling with clean fill material, the excavated areas would be compacted and graded to return the land to conditions similar to the existing ground contours at the site and would be hydroseeded for erosion control (see Section A.4.8, Backfilling and Site Restoration, above). Some of the existing paved areas would be replaced with a compacted base (permeable surface). Therefore, following remediation of the contaminated soil, the site would again be available for use as a recreational resource.[118] In sum, project implementation would remediate soil contamination at the PRGC facility, would avoid damage or degradation of site buildings and range facilities, and would generally restore conditions at the site. Thus, impacts associated with degradation of recreational resources would be *less than significant.*

Impact C-RE: The project, in combination with past, present, and reasonably foreseeable future projects, would not result in cumulative recreation impacts. (Less than Significant)

The geographic scope of potential recreation impacts includes the project area, immediate vicinity, and other recreational facilities that offer the same amenities as the PRGC in the vicinity. Cumulative impacts on the environment could occur if the development of additional recreation facilities were required as a result of the cumulative projects identified in Table 3 or if increased use of existing facilities could result in their degradation or deterioration due to the implementation of these identified cumulative projects.

The project and most other identified planned or proposed cumulative projects (see Table 3, above) do not include substantial increases in housing or other aspects that would result in substantial increases in potential recreationists using recreation resources in the project vicinity. The exceptions are the Parkmerced Project and the San Francisco State University Campus Master Plan. Given the wide variety and quantity of nearby public open space and recreational opportunities, the anticipated onsite population for the Parkmerced Project would not increase the use of these public facilities such that substantial physical deterioration of existing facilities would occur or be accelerated. Further, the Parkmerced Project would provide 68 acres of open space in a network of publically accessible neighborhood parks, athletic fields, public plazas, greenways, and an organic farm.[119] Future developments would be subject to Planning Code open space requirements to provide public or private open space or both. For these reasons, the project, in combination with other past, present, and reasonably foreseeable future projects, would result in a *less-than-significant* cumulative impact.

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[118] As noted in Section A.4, Project Characteristics, the existing PRGC lease for the site expires in January 2015 and it is unknown at this time whether the lease will be renewed; this is unrelated to the proposed soil remediation project.

[119] San Francisco Planning Department, 2010. Draft Environmental Impact Report Parkmerced Project : Volume I, page III.16.

E.11 Utilities and Service Systems

Topics:	Potentially Significant Impact	Less-than-Significant with Mitigation Incorporated	Less-than-Significant Impact	No Impact	Not Applicable
11. UTILITIES AND SERVICE SYSTEMS— Would the project:					
a) Exceed wastewater treatment requirements of the applicable Regional Water Quality Control Board?	☐	☐	☐	☒	☐
b) Require or result in the construction of new water or wastewater treatment facilities or expansion of existing facilities, the construction of which could cause significant environmental effects?	☐	☐	☐	☐	☒
c) Require or result in the construction of new storm water drainage facilities or expansion of existing facilities, the construction of which could cause significant environmental effects?	☐	☐	☐	☐	☒
d) Have sufficient water supply available to serve the project from existing entitlements and resources, or require new or expanded water supply resources or entitlements?	☐	☐	☐	☒	☐
e) Result in a determination by the wastewater treatment provider that would serve the project that it has inadequate capacity to serve the project's projected demand in addition to the provider's existing commitments?	☐	☐	☒	☐	☐
f) Be served by a landfill with sufficient permitted capacity to accommodate the project's solid waste disposal needs?	☐	☐	☒	☐	☐
g) Comply with federal, state, and local statutes and regulations related to solid waste?	☐	☐	☐	☒	☐

The project consists solely of temporary construction activities; there are no operations and maintenance activities or permanent structures associated with the project. The project would not require or result in the need for or construction of new or expanded water, wastewater, or stormwater collection and treatment systems. Topics 11(b) and 11(c) are therefore *not applicable* to this project.

Impact UT-1: The project would have sufficient water supply available to serve the project from existing entitlements and resources, and it would not require new or expanded water supply resources or entitlements. (No Impact)

Project construction would require a limited amount of water for dust suppression and potentially for soil washing. The temporary use of water during construction would be negligible, relative to the available water supply provided by the SFPUC. The project involves no operations and maintenance, so it would not require the provision of new water supply resources or water entitlements. As a result, there would be *no impact.*

Impact UT-2: The project would not exceed the wastewater treatment requirements, nor would it result in a determination by the wastewater treatment provider that it has inadequate capacity to serve the project's estimated future demand in addition to the provider's existing commitments. (Less than Significant)

The CCSF's combined sewer system collects and transports wastewater and stormwater to one of three wastewater treatment facilities in San Francisco through sewer pipes and storm drains. Currently, the only wastewater from sinks and toilets at the project site is discharged to the combined sewer system, for treatment at the Oceanside WPCP. Stormwater from the site flows into Lake Merced.[120] Site buildings that generate wastewater would be closed during the project, except for the public restrooms, which would be used by construction workers. The maximum number of construction workers onsite at one time is about 45. Therefore, because the site would not be in use by club members or the public during construction, the amount of wastewater generated by the largest construction crew would likely be equivalent to or less than the volume generated during current site uses.

Project construction may include soil washing for onsite treatment of excavated soil, which would require wastewater disposal. Generally, water used for soil washing is kept in a closed loop system and is not disposed of until cleanup is complete. Wastewater generated from soil washing, if performed, would be discharged into a nearby sanitary sewer for treatment at the Oceanside WPCP. This plant can treat 17 million gallons per day (MGD), on average, and up to 65 MGD when it rains.[121] In past remediation efforts tracked by the USEPA, the water used for soil washing was not a RCRA hazardous waste. This means that this water could be disposed of at a local wastewater treatment plant.[122]

Construction-related discharges to the local sewer system would be in accordance with discharge permit requirements. These ensure that discharges would not exceed the volume or treatment requirements of the wastewater treatment provider and would meet the wastewater pre-treatment requirements of the SFPUC, as required by the San Francisco Industrial Waste Ordinance.[123] Based on the regulatory requirements for wastewater disposal and the size of the temporary project's potential contribution relative to the treatment plant capacity, disposal of project wastewater would have a *less-than-significant impact* on the wastewater utility system.

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120 SFPUC, 2011. *Lake Merced Watershed Report.* January 2011.
121 SFPUC, 2013. *Oceanside Treatment Plant,* http://sfwater.org/index.aspx?page=622. Accessed December 2, 2013.
122 USEPA, *Best Management Practices for Lead at Outdoor Shooting Ranges,* June 2005, p. III-15. http://www.epa.gov/region02/waste/leadshot/epa_bmp.pdf.
123 San Francisco Public Works Code, Article 4.1 (amended by Ordinance No. 19-92, January 13, 1992).

Impact UT-3: The project would be served by a landfill with sufficient permitted capacity to accommodate the project's solid waste disposal needs. (Less than Significant)

The project could significantly affect solid waste disposal facilities if it were to generate volumes of waste material that exceed the local waste diversion goals or daily tonnage limit of local landfills. Waste materials generated by the project would mostly consist of excavated contaminated soils and some construction debris. Construction debris would include shot and target pieces, asphalt and concrete, tables, and wooden and chain-link fencing.

All waste materials would be stockpiled onsite, separated according to waste characterization criteria. Then the materials would be either recycled or disposed of in compliance with all applicable regulatory standards. Concrete and asphalt and nonhazardous metal fencing, pipes, and conduits would be sent to appropriate recycling facilities. Wood fencing, nonhazardous soil, and other nonhazardous debris that cannot be recycled would be sent to the Recology Hay Road Landfill (Class II/III) facility in Vacaville.[124] Hazardous soil would be sent to the Buttonwillow Facility (Class I) in Buttonwillow, California.[125] A California-licensed hazardous materials removal contractor would excavate and remove the soil.

The San Francisco Construction and Demolition Ordinance (Ordinance No. 27-06) requires that at least 65 percent of construction and demolition debris be recycled or diverted from landfills. This ordinance would apply only to the nonhazardous and undesignated construction and demolition waste generated during the project.

An estimated maximum of 46,500 cubic yards of soil and other debris would be excavated for the project and delivered to appropriate disposal facilities, at a rate of approximately 200 cubic yards per day. The SFPUC estimates that approximately half of the excavated material would require disposal at the Buttonwillow Class I facility,[126] which as of 2010 had a total active landfill capacity of 13,535,000 cubic yards.[127] The amount of excavated material that would be sent to the Buttonwillow facility is less than one percent of available landfill capacity. Should soil washing or chemical stabilization of soils be used, the quantity of soil requiring disposal at a Class I facility could be reduced.

As required under the San Francisco Construction and Demolition Ordinance, at least 65 percent of the nonhazardous excavated soil and construction debris would need to be recycled. The remaining 35 percent, a maximum of approximately 8,100 cubic yards, could be disposed of at the Recology Hay Road Landfill. Its

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124 Nzewi, Obi, SFPUC, email communication with Julie Moore, ESA, November 7, 2013.
125 Ibid.
126 Ibid.
127 ICF International, 2012. Technical Memorandum: Facility History for Clean Harbors Buttonwillow Facility. August 14.

capacity was 30,433,000 cubic yards in 2010; its operations are anticipated to cease in 2077.[128] The landfill facility can accept up to 2,400 tons of solid waste per day. The total volume of excavated soil that could be sent to the Hay Road Landfill would be far less than one percent of the remaining capacity of the landfill; at a maximum, it would account for approximately 0.1 percent of the allowed daily throughput. Because the project would be consistent with CCSF ordinances and because the local landfills would have sufficient capacity to accept the remaining construction waste, the project would be served by a landfill(s) with sufficient permitted capacity to accommodate its solid waste disposal needs. As a result, the impact would be *less than significant.*

Impact UT-4: The project would comply with federal, state, and local statutes and regulations related to solid waste. (No Impact)

The California Integrated Waste Management Act of 1989 (AB 939) requires municipalities to adopt an Integrated Waste Management Plan (IWMP) to establish objectives, policies, and programs relative to waste disposal, management, source reduction, and recycling. Reports filed by the San Francisco Department of the Environment show that the City generated approximately 870,000 tons of waste material in 2000. By 2010, that figured decreased to approximately 455,000 tons. Waste diverted from landfills is defined as recycled or composted. San Francisco has a goal of 75 percent landfill diversion by 2010, and 100 percent by 2020.[129] As of 2012, 80 percent of San Francisco's solid waste was being diverted from landfills, having met the 2010 diversion target.[130]

The San Francisco Construction and Demolition Ordinance (Ordinance No. 27-06) requires a minimum of 65 percent of all construction and demolition debris to be recycled and diverted from landfills. Waste disposal for the project would comply with the construction and demolition debris diversion rate.

As discussed in Section E.16, Hazards and Hazardous Materials, excavated soil could be classified as a hazardous waste. In order to determine the appropriate disposal facility for excavated materials, excavated soils would be stockpiled, sampled, and analyzed for hazardous materials in accordance with landfill criteria. Accordingly, the project would also be required to follow state and federal regulations for the disposal of hazardous wastes at a permitted disposal or recycling facility.

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[128] California Department of Resources Recycling and Recovery, 2013. *Facility/Site Summary Details: Recology Hay Road (48-AA-0002).* http://www.calrecycle.ca.gov/SWFacilities/Directory/48-aa-0002/Detail/. Accessed November 6, 2013.

[129] City and County of SFDPH, Environmental Health Section. Available online at https://web.archive.org/web/20130417063621/http://www.sustainablesf.org/indicators/. Accessed on November 14, 2013.

[130] San Francisco Department of the Environmental, *Recology & City Recycling & Compost Program Creates Jobs, Stimulates Growth of Green Economy & Supports City's 2020 Zero Waste Goal,* October 5, 2012. Available online at http://www.sfenvironment.org/news/press-release/mayor-lee-announces-san-francisco-reaches-80-percent-landfill-waste-diversion-leads-all-cities-in-north-america. Accessed November 14, 2013.

Therefore, because the project would comply with all applicable local, state, and federal laws and regulations pertaining to solid waste, there would be *no impact.*

Impact C-UT: The project, in combination with past, present, and reasonably foreseeable future projects, would not result in cumulative utilities and service system impacts. (Less than Significant)

The geographic scope for potential cumulative utilities and service systems impacts consists of the project area, its immediate vicinity, and the service areas of regional service/utility providers. Wastewater system facilities in the project vicinity include the San Francisco's combined sewage system and the Oceanside WPCP or other treatment plants. A number of landfills are located within 100 miles that could be utilized by the cumulative projects listed in Table 3, as well as by a wide variety of additional users. The proposed project would result in less-than-significant impacts on wastewater treatment providers and landfill capacity.

Similar to the proposed project, cumulative projects under construction at the same time within the vicinity would utilize the same wastewater systems, which would increase the demand on such facilities. As indicated in Table 3, construction of various projects could occur at the same time as the project. These projects would be subject to the same set of regulations as the project, requiring a discharge permit for all construction-related discharges to the local sewer system. Permit requirements would ensure that discharges would not exceed the volume or treatment requirements of the SFPUC. Accordingly, no significant cumulative impact would result from the cumulative scenario to which the project's incremental impact could contribute.

Most of the cumulative projects listed in Table 3, regardless of construction date, would dispose of construction debris at available landfills, which would contribute to potential impacts on available landfill capacity. As discussed in Impact UT-3, the project would dispose of approximately 8,100 cubic yards of nonhazardous solid waste which would be deposited in a landfill (assuming compliance with the CCSF's 65 percent diversion requirement). Similarly, the other cumulative projects would also be required to divert at least 65 percent of solid waste generated; however, construction debris could be disposed at any number of landfills. Solid waste contributions received at the Recology Hay Road landfill during the proposed soil remediation project could also be generated by projects outside of San Francisco but within the service area of the Hay Road landfill. For the purposes of this analysis, conservatively, there could be a significant cumulative impact on landfill capacity to which both the PRGC soil remediation project and other projects could contribute. As noted above, as of 2010 the Recology Hay Road Landfill had a remaining capacity of over 30 million cubic yards and accepts up to 2,400 tons of material per day. The incremental effect of the project's daily and overall solid waste contribution to the Hay Road landfill would be a very small proportion of the total daily and overall landfill capacity. As a

result, the project's contribution to a cumulative impact on landfill capacities would not be cumulatively considerable (*less than significant*).

E.12 Public Services

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
12. PUBLIC SERVICES— Would the project:					
a) Result in substantial adverse physical impacts associated with the provision of, or the need for, new or physically altered governmental facilities, the construction of which could cause significant environmental impacts, in order to maintain acceptable service ratios, response times, or other performance objectives for any public services such as fire protection, police protection, schools, parks, or other services?	☐	☐	☐	☒	☐

Impact PS-1: The project would not result in substantial adverse physical impacts associated with the provision of, or need for, new or physically altered governmental facilities. (No Impact)

The project consists solely of construction activities; there would be no long-term operations or maintenance. During the proposed 57-week construction period, up to 45 construction workers would be employed at the project site, depending on the phase of construction. Construction workers are expected to come from any part of the Bay Area. While it is possible that some workers might temporarily relocate from other areas, the project would not result in a substantial increase in the local population.

Potential incidents requiring law enforcement, fire protection, or emergency services could occur during construction; however, any temporary increase in incidents would not exceed the capacity of local law enforcement, fire protection, and emergency facilities such that new or expanded facilities would be required. This is because any temporary increase in the local population during construction would be negligible and could be accommodated by existing service providers.

In addition, project implementation would not permanently increase the local population. Because the project workforce and construction duration are short term, there would be no need for new or physically altered government facilities to maintain existing levels of public services. For these reasons, the project would have *no impact* on public services.

E.13 BIOLOGICAL RESOURCES

Topics:		Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
13.	**BIOLOGICAL RESOURCES— Would the project:**					
a)	Have a substantial adverse effect, either directly or through habitat modifications, on any species identified as a candidate, sensitive, or special-status species in local or regional plans, policies, or regulations, or by the California Department of Fish and Game or U.S. Fish and Wildlife Service?	☐	☒	☐	☐	☐
b)	Have a substantial adverse effect on any riparian habitat or other sensitive natural community identified in local or regional plans, policies, regulations or by the California Department of Fish and Game or U.S. Fish and Wildlife Service?	☐	☒	☐	☐	☐
c)	Have a substantial adverse effect on federally protected wetlands as defined by Section 404 of the Clean Water Act (including, but not limited to, marsh, vernal pool, coastal, etc.) through direct removal, filling, hydrological interruption, or other means?	☐	☒	☐	☐	☐
d)	Interfere substantially with the movement of any native resident or migratory fish or wildlife species or with established native resident or migratory wildlife corridors, or impede the use of native wildlife nursery sites?	☐	☐	☒	☐	☐
e)	Conflict with any local policies or ordinances protecting biological resources, such as a tree preservation policy or ordinance?	☐	☐	☐	☒	☐
f)	Conflict with the provisions of an adopted Habitat Conservation Plan, Natural Community Conservation Plan, or other approved local, regional, or state habitat conservation plan?	☐	☐	☐	☐	☒

There are no adopted habitat conservation plans, natural community conservation plans, or other applicable habitat conservation plans that would be applicable to the project site; therefore, Topic 13(f) related to conflicts with such a plan, is *not applicable.*

Approach to Analysis

The approach to analysis for this project is as follows: (1) review available biological resource surveys of the project area and relevant surrounding vicinity; (2) review special-status species lists derived from the California Natural Diversity Database (CNDDB), the US Fish and Wildlife Service (USFWS), the CDFW,[131]

[131] The California Department of Fish and Game (CDFG) changed its name on January 1, 2013. to the California Department of Fish and Wildlife (CDFW). In this document, references to literature published by CDFW before Jan. 1, 2013, are cited as 'CDFG, [year]'. The agency is otherwise referred to by its new name, CDFW.

and the California Native Plant Society (CNPS); and, (3) to perform a field reconnaissance of the project site to record current site conditions.

Previous Biological Resource Surveys

Certain project sites in the vicinity of Lake Merced have been previously surveyed for biological resources, including special-status wildlife and flora, waters of the United States and of the state, and other sensitive natural communities. No focused special-status wildlife or plant surveys were performed for this project analysis.

The following documents were reviewed and are referenced to support the analysis of potential environmental impacts of the project:

- *San Francisco Groundwater Supply Project Final EIR*[132]
- *Harding Park Recycled Water Project Final EIR*[133]
- *Lake Merced Watershed Report*[134]
- *Significant Natural Resource Areas Management Plan Staff Report*[135]
- *Significant Natural Resource Areas Management Plan–Final Draft*[136]
- *Significant Natural Resource Areas Management Plan Draft EIR*[137]

The findings of these previous biological resources analyses were used to compile the list of special-status species that may occur at the project site (see **Appendix B**).

Special-Status Species Lists

Special-status species lists were derived from the CNDDB, USFWS, CDFW, and CNPS for the San Francisco North and San Francisco South 7.5-minute US Geological Survey quadrangles. The primary sources of data referenced for this study were as follows:

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[132] San Francisco Planning Department, 2013. *San Francisco Groundwater Supply Project Final Environmental Impact Report.* Planning Department Case No. 2008.1122E, State Clearinghouse No. 2009122075. Prepared for the SF Planning Department. December 2013.

[133] ESA, 2009. Harding Park Recycled Water Project Final Environmental Impact Report. Prepared for the City of Daly City, October 2009.

[134] San Francisco Public Utilities Commission (SFPUC), 2011. *Lake Merced Watershed Report*, January 2011.

[135] San Francisco Recreation and Park Department, 1995. Staff Report on the *Significant Natural Resource Areas Management Plan*, San Francisco Recreation and Park Commission, January 1995.

[136] San Francisco Recreation and Park Department (SFRPD), *Significant Natural Resource Areas Management Plan– Final Draft*, February 2006.

[137] San Francisco Planning Department, *Significant Natural Resource Areas Management Plan Draft Environmental Impact Report*, Planning Department Case No. 2005.1912E, State Clearinghouse No. 2009042102, August 2011a.

- Federal Endangered and Threatened Species that May be Affected by Projects in the San Francisco North and San Francisco South, California, US Geological Survey 7.5-minute topographic quadrangles[138]
- CNPS, Online Inventory of Rare and Endangered Plants[139]
- CNDDB, Rarefind 4 computer program[140]
- Threatened and Endangered Plants List[141]
- Threatened and Endangered Animals List[142]

The findings of these database searches and species lists were used to compile the list of special-status species that may occur at the project site (Appendix B).

Reconnaissance Survey

Biological resources within the project site were verified by an ESA biologist during a field reconnaissance conducted on November 4, 2013. Prior to the reconnaissance survey, databases were reviewed for the project site and surrounding area. The field reconnaissance consisted of a pedestrian survey within the project site's boundary and observations of the adjacent environments. The field surveys were focused on identifying habitat for special-status plant and wildlife species. General habitat conditions were noted and incidental species observations were recorded. The findings of the reconnaissance survey, the literature review, and the database queries were used to compile the list of special-status species that may occur at the project site (Appendix B) and to characterize the local project setting, described below.

Environmental Setting

Regional Setting

The project is located in the Bay Area–Delta Bioregion,[143] as defined by the State of California's Natural Communities Conservation Program. This bioregion consists of a variety of natural communities that range

[138] USFWS, 2013. Federal Endangered and Threatened Species that Occur in or May be Affected by Projects in the San Francisco North and San Francisco South US Geological Survey 7.5-minute Quadrangles. USFWS Endangered Species Division. http://www.fws.gov/sacramento/ES_Species/Lists/es_species_lists-form.cfm.

[139] CNPS, 2013. Inventory of Rare and Endangered Plants (online edition, v7-13nov 11-7-13). Sacramento, California. http://www.cnps.org/cnps/rareplants/inventory. Accessed November 11, 2013.

[140] CDFW, 2013. California Natural Diversity Database Rarefind 4. Biogeographic Data Branch, Sacramento. Data dated October 31, 2013.

[141] CDFW, 2013a. State and Federally Listed Endangered, Threatened, and Rare Plants of California. Biogeographic Data Branch, Sacramento. Data dated July 2013.

[142] CDFW, 2013b. State and Federally Listed Endangered &Threatened Animals of California. Biogeographic Data Branch, Sacramento. Data dated October 2013.

[143] A bioregion is an area defined by a combination of ecological, geographic, and social criteria and consists of a system of related interconnected ecosystems. The Bay-Delta bioregion is considered the immediate watershed of the Bay Area and the Delta, not including the major rivers that flow into the Delta. It is bounded on the north by the northern edge of Sonoma and Napa Counties and the Delta and extends east to the edge of the valley floor; on the south, it is bounded by the southern edge of San Joaquin County, the eastern edge of the Diablo Range, and the southern edge of Santa Clara and San Mateo Counties.

from the open waters of San Francisco Bay and Delta to salt and brackish marshes to grassland, chaparral, and oak woodlands. The temperate climate is Mediterranean, with relatively mild, wet winters and warm, dry summers. The high diversity of vegetation and wildlife in the region is a result of soil, topographic, and microclimate variations, which combine to promote relatively high levels of endemism.[144] This, in combination with a long history of uses that have altered the natural environment and the increasingly rapid pace of development in the region, has endangered some of the local flora and fauna.

The San Francisco Bay-Delta is the second-largest estuary in the United States and supports numerous aquatic habitats and biological communities. It encompasses 479 square miles and includes shallow mudflats, tidal marshes, and open waters. The San Francisco Bay-Delta is an important wintering and migratory stopover site on the Pacific Flyway. More than 300,000 wintering waterfowl use the region.

Local Project Setting

The project site is located at 520 John Muir Drive on the southwest side of Lake Merced in southwestern San Francisco, California. Remediation would occur in the upland portions of the developed project site, containing non-native forest and poor quality non-native herbaceous habitat, and extend into the emergent freshwater marsh wetlands on the banks of Lake Merced. Within the site are five main buildings and smaller ancillary buildings used by the PRGC, large paved and gravel parking lots, and skeet and trap shooting ranges. The project site extends from the southern fence line along John Muir Drive to the top of the slope, where dune scrub, riparian, and wetland vegetation extends down to the open water. Lake Merced consists of four interconnected freshwater lakes: North Lake, South Lake, East Lake, and Impound Lake. This area offers habitat for many wildlife species, particularly resident and migratory birds. The project site is on the southwest shore of South Lake.

Land uses in the project vicinity include parks, golf courses, and urban residential and commercial development. Urban development is primarily concentrated on the south side of John Muir Drive and the east side of Lake Merced Boulevard.

Vegetation Communities and Habitat Types

Non-native forest. The northwest and southeast boundaries of the project site are dominated by mature, non-native trees that primarily consist of blue gum eucalyptus (*Eucalyptus globulus*), Australian blackwood (*Acacia melanoxlon*), Monterey pine (*Pinus radiata*), and Monterey cypress (*Hesperocyparis macrocarpa*). Monterey pine and Monterey cypress are native to California but not to the San Francisco

[144] Endemism refers to the degree to which organisms or taxa are restricted to a geographical region or locality and thus are individually characterized as endemic to that area.

area. The understory is largely dominated by non-native cape ivy (*Delairea odorata*), English ivy (*Hedera helix*), and garden nasturtium (*Tropaeolum majus*).

Non-native herbaceous. Much of the project site is comprised of non-native grass and weed species. These areas include most of the open areas between the PRGC buildings, parking lot, and trap and skeet fields, which encompass much of the remediation area. Non-native plant species are typical of poor quality, ruderal vegetation. Species observed on the November 4, 2013, reconnaissance survey are ripgut brome (*Bromus diandrus*), wild oats (*Avena barbata*), soft chess (*Bromus hordeaceus*), Italian ryegrass (*Festuca perennis*), red-stemmed filaree (*Erodium cicutarium*), wild radish (*Raphanus raphanistrum*), black mustard (*Brassica nigra*), prickly lettuce (*Lactuca serriola*), bristly ox-tongue (*Helminthotheca echioides*), cheeseweed (*Malva parviflora*), hare's tail grass (*Lagurus ovatus*), everlasting cudweed (*Pseudognaphalium luteoalbum*), poison hemlock (*Conium maculatum*), and an established population of iceplant (*Carpobrotus edulis*).

Native scrub. Native scrub vegetation is present between the upland and riparian communities of the project site remediation area near the lake. Native species include coyote brush (*Baccharis pilularis*), California coffeeberry (*Rhamnus californica*), yellow bush lupine (*Lupinus arboreus*), toyon (*Heteromeles arbutifolia*), California wax myrtle (*Morella californica*), and poison oak (*Toxicodendron diversilobum*). Scrub habitat provides important cover for terrestrial and avian species to forage and nest within, including the white-crowned sparrow (*Zonotrichia leucophrys*)~~fox sparrow (*Passerella illiaca*)~~ and California towhee (*Melozone crissalis*).

Arroyo willow riparian scrub. This vegetation community is present along the banks of South Lake, within and adjacent to the project site remediation boundary, forming patches of dense thickets with a canopy of native arroyo willow (*Salix lasiolepis*). Additional native species within this community are California blackberry (*Rubus ursinus*), California bulrush (*Schoenoplectus californicus*), swamp knotweed (*Persicaria coccinea*), and bracken fern (*Pteridium aquilinum* var. *pubescens*). Non-native Himalayan blackberry (*Rubus armeniacus*) was also abundant within this vegetation community. Arroyo willow riparian scrub at South Lake is important habitat for migratory and resident birds, including yellow warbler (*Setophaga petechia*), a California species of special concern,~~Townsend's warbler (*Dendroica townsendi*),~~ ruby-crowned kinglet (*Regulus calendula*), green heron (*Butorides virescens*), black phoebe (*Sayornis nigricans*),~~western kingbird (*Tyrannus verticalis*),~~ and warbling vireo (*Vireo gilvus*).

Lake and freshwater marsh. While not within the project footprint, South Lake borders the project site directly to the north. The lake provides suitable habitat for aquatic wildlife, including native species, such as mallard (*Anas platyrhynchos*), American coot (*Fulica americana*), great blue heron (*Ardea herodias*), grebe (*Podiceps* spp.), egret (*Egretta* spp.), and the non-native red-eared slider (*Trachemys scripta*). Western pond turtle (*Actinemys marmorata*), a California species of special concern, is known to occur in Lake Merced.

California red-legged frogs occurred historically at Lake Merced, but the species is now considered extirpated from the lake based on a lack of recent sightings, survey results since 2000, and the presence of predators and competitors, such as bullfrogs and red-eared sliders[145]. Plants common to the lake perimeter include California bulrush (*Schoenoplectus californicus*), tules (*Schoenoplectus acutus* var. *occidentalis*), and broadleaf cattail (*Typha latifolia*). This freshwater emergent wetland or marsh habitat bordering the lake to the north and adjacent to the project area is valuable to many avian species foraging and nesting annually at Lake Merced, such as marsh wren (*Cistothorus palustris*), common yellowthroat (*Geothlypis trichas*), pied-billed grebes (*Podilymbus podiceps*), and ruddy duck (*Oxyura jamaicensis*).[146]

Wetlands and Other Waters

Two definitions of "wetland" are considered for purposes of this project, one administered by the U.S. Army Corps under the federal Clean Water Act and the other administered by the San Francisco Bay Regional Water Quality Control Board (RWQCB) under the Porter-Cologne Water Quality Control Act and the California Coastal Commission (CCC) under the California Coastal Act. Both definitions are presented below.

Federal Wetland Definition. Wetlands are a subset of waters of the United States and receive protection under Section 404 of the Clean Water Act. The term "waters of the United States,"[147] as defined in the Code of Federal Regulations (33 CFR 328.3[a]; 40 CFR 230.3[s]), includes:

1. All waters which are currently used, were used in the past, or may be susceptible to use in interstate or foreign commerce, including all waters which are subject to the ebb and flow of the tide.

2. All interstate waters including interstate wetlands. (Wetlands are defined by the federal government [CFR, Section 328.3(b)] as those areas that are inundated or saturated by surface or ground water at a frequency and duration sufficient to support, and that under normal circumstances do support, a prevalence of vegetation typically adapted for life in saturated soil conditions.)

3. All other waters such as intrastate lakes, rivers, streams (including intermittent streams), mud flats, sand flats, wetlands, sloughs, prairie potholes, wet meadows, playa lakes, or natural ponds, the use, degradation, or destruction of which could affect interstate or foreign commerce including any such waters which are or could be used by interstate or foreign travelers for recreational or other purposes; or from which fish or shellfish are or could be taken and sold in

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145 Jones and Stokes, *Probable Absence of California Red-Legged Frog from Lake Merced*, Oakland, CA, 2007.

146 San Francisco Field Ornithologists, *San Francisco Breeding Bird Atlas*, 2003.

147 Based on the Supreme Court ruling in *Solid Waste Agency for Northern Cook County v. U.S. Army Corps of Engineers* related to federal jurisdiction over isolated waters (January 9, 2001), non-navigable, isolated, intrastate waters are no longer defined as waters of the United States based solely on their use by migratory birds. Jurisdiction over non-navigable, isolated, intrastate waters may be exercised if their use, degradation, or destruction could affect other waters of the Unites States or interstate or foreign commerce. According to this ruling, jurisdiction over such other waters must be analyzed on a case-by-case basis, as should impoundments of waters, tributaries of waters, and wetlands adjacent to waters. The Supreme Court's recent decisions (e.g., *Rapanos* and *Carabel*) have yet to be interpreted in Corps regulations or definitions.

interstate or foreign commerce; or which are used or could be used for industrial purposes by industries in interstate commerce.

4. All impoundments of waters otherwise defined as waters of the United States under the definition.
5. Tributaries of waters identified in paragraphs (1) through (4).
6. Territorial seas.
7. Wetlands adjacent to waters (other than waters that are themselves wetlands) identified in paragraphs (1) through (6).
8. Waters of the United States do not include prior converted cropland. Notwithstanding the determination of an area's status as prior converted cropland by any other federal agency, for the purposes of the Clean Water Act, the final authority regarding Clean Water Act jurisdiction remains with the U.S. Environmental Protection Agency.

California Wetland Definition. California agencies have adopted the Cowardin et al.[148] classification system to define wetlands. According to this classification system, wetlands must have one or more of the following three attributes: (1) at least periodically, the land predominantly supports hydrophytes;[149] (2) the substrate is predominantly undrained hydric soil; or (3) the substrate is nonsoil and is saturated with water or covered by shallow water at some time during the growing season of each year.

Under normal circumstances, the federal definition of wetlands requires all three wetland identification parameters to be met, whereas the Cowardin definition requires the presence of at least one of these parameters. Jurisdictional wetlands and other Waters of the United States and Waters of the State of California occur adjacent to the project site.

Regulation of Activities in Wetlands. The Corps has primary federal responsibility for administering regulations that concern waters and wetlands. In this regard, the Corps acts under two statutory authorities: the Rivers and Harbors Act (Sections 9 and 10), which governs specified activities in "navigable waters," and the Clean Water Act (Section 404), which governs the fill of waters of the United States, including wetlands. The Corps requires that a permit be obtained if a project proposes to place fill in navigable waters and/or to alter waters of the United States below the ordinary high-water mark in non-tidal waters. The USEPA, USFWS, NMFS, and several other agencies may comment on Corps permit applications. The USEPA provides the primary criteria for evaluating the biological impacts of Corps permit actions in wetlands.

[148] Cowardin et al., 1979. *Classification of Wetlands and Deepwater Habitats of the United States.* December.

[149] The USFWS has developed the following definition for hydrophytic vegetation: "plant life growing in water or on a substrate that is at least periodically deficient in oxygen as a result of excessive water content" (Cowardin et al., 1979).

The State's authority to regulate activities in wetlands and waters at the project site resides primarily with the RWQCB, which regulates fill in and discharges to Waters of the United States and Waters of the State of California, including activities in wetlands, under Section 401 of the Clean Water Act, and the Porter-Cologne Water Quality Control Act. The CDFW provides comment on Corps permit actions under the Fish and Wildlife Coordination Act. Moreover, under Sections 1600–1616 of the California Fish and Game Code, the CDFW regulates activities that would substantially divert, obstruct the natural flow of, or change rivers, streams, and lakes. The jurisdictional limits of the CDFW are defined in Section 1602 of the California Fish and Game Code as the bed, channel, or bank of any river, stream, or lake. The CDFW regulates activities that would result in the deposit or disposal of debris, waste, or other materials into any river, stream, or lake, and requires preparation of a streambed alteration agreement for activities that are proposed within or near a river, stream, or lake.

Within the California Coastal Zone, the CCC also has authority to regulate development according to the provisions of the California Coastal Act. The coastal zone generally extends three miles seaward and about 1,000 yards inland from the mean high tide line of the sea. In significant coastal estuarine, habitat, and recreational areas it extends inland to the first major ridgeline paralleling the sea or five miles from the mean high tide line of the sea, whichever is less, and in developed urban areas the zone generally extends inland less than 1,000 yards. In order to carry out the policies of the Coastal Act, each of the 73 cities and counties in the coastal zone is required to prepare a local coastal program (LCP) for the portion of its jurisdiction within the coastal zone and to submit the program to the Commission for certification. The CCC manages protection of biological resources through a permitting process for all projects in the coastal zone. Once the CCC certifies a LCP, the local government gains authority to issue most coastal development permits (CDP). The CCC generally retains permit authority over tidelands, submerged lands and public trust lands. Only the CCC can grant a coastal development permit for development in areas of its retained jurisdiction. San Francisco's LCP is discussed further below as the *Western Shoreline Plan* in the Local Plans and Policies subsection.

Local Plans and Policies

Western Shoreline Area Plan

The Western Shoreline Area Plan of the San Francisco General Plan is the CCSF's certified Local Coastal Program and sets forth policies and objectives governing development in the coastal zone. Policies related to the Lake Merced area include preserving natural habitat, recreational facilities, passive activities, playgrounds, and vistas of the Lake Merced; maintaining a recreational pathway around the lake for multiple uses; and allowing only those activities that would not adversely affect the lake's water quality as a standby reservoir for emergency use.

With certification of the Local Coastal Program in 1984, the City obtained authority for issuance of coastal development permits (CDPs) for development activities within its coastal zone boundary. Today, most CDPs are issued by the San Francisco Planning Commission pursuant to San Francisco Planning Code Section 330 et seq. However, within the project area the CCC has retained jurisdiction over the waters of Lake Merced. In addition, City Planning Commission decisions regarding the issuance of CDPs for projects located within 100 feet of Lake Merced and associated wetlands are appealable to the CCC. The Western Shoreline Plan does not map any Environmentally Sensitive Habitat Areas (ESHAs)[150]. However, the CCC generally considers wetlands, lakes, and riparian habitats to be ESHAs because of the valuable role these areas play in maintaining the natural ecological functioning of many coastal habitat areas and because these areas are easily degraded by human developments.[151] Therefore, this analysis conservatively assumes that open waters, wetlands, and associated riparian vegetation within the project area are considered ESHAs.

San Francisco Recreation and Park Department Significant Natural Resources Areas Management Plan (SNRAMP)

As discussed in Section C.3.1, Plans and Policies, the SFRPD adopted the SNRAMP in 1995 to establish a maintenance and preservation program for designated significant natural resource areas in the CCSF. The SFRPD has proposed an update to this document; however it has not been finalized and adopted.[152] The 1995 SNRAMP staff report[153] set forth general objectives, policies, and management actions to guide development of the SNRAMP and to protect and enhance natural areas under the CCSF's jurisdiction. General policies and management actions presented in the approved 1995 plan relevant to biological resources at Lake Merced include the following:

III. General Policies and Management Actions

A. Vegetation

a. Maintain and promote indigenous plant species; propagate native plants using seed collected from the specific site to avoid alteration of unique genetic strains of native plant species

b. Control or remove invasive species; remove exotic plants that adversely affect indigenous plant growth

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[150] Section 30107.5 of the Coastal Act provides a definition of environmentally sensitive area as: "Any area in which plant or animal life or their habitats are either rare or especially valuable because of their special nature or role in an ecosystem and which could be easily disturbed or degraded by human activities and developments. Section 30240 of the California Public Resources Code states: (a) Environmentally sensitive habitat areas shall be protected against any significant disruption of habitat values, and only uses dependent on those resources shall be allowed within those areas [and] (b) Development in areas adjacent to environmentally sensitive habitat areas and parks and recreation areas shall be sited and designed to prevent impacts which would significantly degrade those areas, and shall be compatible with the continuance of those habitat and recreation areas.

[151] California Coastal Commission, 1981. Statewide Interpretive Guidelines For Wetlands And Other Wet Environmental Sensitive Habitat Areas.

[152] The SFRPD's proposed SNRAMP update is available on the SFRPD website.

[153] The San Francisco Recreation and Park Commission adopted the staff report on January 19, 1995, by Resolution No. 9501-008.

c. Enhance riparian areas

d. Reforest or replant areas where appropriate to maintain diversity of indigenous plant communities

e. Preserve habitat that supports wildlife

B. Water Resources

a. Maintain or improve water quality of streams and ponds

b. Protect riparian zones from erosion and sedimentation

c. Maintain drainage and erosion prevention devices along roads and service trails

d. Control drainage and runoff from roads

e. Establish and maintain tule encroachment zone around lakes

f. Use proper controls when using aquatic herbicide

San Francisco Public Works Code

The CCSF's Urban Forestry Ordinance (Article 16 of the Public Works Code) was enacted to ensure the protection of several categories of trees: street trees, significant trees, and landmark trees. There are no such trees, as defined by the ordinance, on the project site or that would be affected by the proposed project.

Special-Status Species

Federal Endangered Species Act

The federal Endangered Species Act (ESA) protects the fish and wildlife species and their habitats that the USFWS or NMFS has identified as threatened or endangered. The term endangered refers to species, subspecies, or distinct population segments that are in danger of extinction through all or a significant portion of their range. The term threatened refers to species, subspecies, or distinct population segments that are likely to become endangered in the near future.

The USFWS and NMFS administer the ESA. In general, the NMFS is responsible for protecting ESA-listed marine species and anadromous fishes (those that live in the sea but migrate upstream to spawn), which are not applicable to Lake Merced; listed, proposed, and candidate wildlife, plant species, and fish species are under USFWS jurisdiction. "Take"[154] of listed species can be authorized through either the Section 7[155]

[154] The ESA defines the term "take" as "harass, harm, pursue, hunt, shoot, wound, kill, trap, capture, or collect, or to attempt to engage in any such conduct."

[155] Under Section 7, the federal lead agency must consult with the USFWS to ensure that the proposed action would not jeopardize endangered or threatened species or destroy or adversely modify designated critical habitat. If a project "may affect" a listed species or designated critical habitat, the lead agency is required to prepare a biological assessment evaluating the nature and severity of the expected effect. The USFWS then issues a biological opinion determining whether (1) the proposed action may either jeopardize the continued existence of one or more listed species or result in the destruction or adverse modification of critical habitat or (2) that the proposed action would not jeopardize the continued existence of any listed species or result in adverse modification of critical habitat.

consultation process (for actions by federal agencies) or the Section 10 permit process (for actions by non-federal agencies). Federal agency actions include activities on federal land or that are conducted by, funded by, or authorized by a federal agency (including issuance of federal permits and licenses).

Under the ESA, the Secretary of the Interior (or the Secretary of Commerce, as appropriate) formally designates critical habitat for certain federally listed species and publishes these designations in the *Federal Register*. Critical habitat is defined as the specific areas that are essential to the conservation of a federally listed species and that may require special management consideration or protection. However, there is no federally designated critical habitat within the project site.

California Endangered Species Act

Under the California Endangered Species Act (CESA), the CDFW has the responsibility for maintaining a list of threatened and endangered species (California Fish and Game Code, Section 2070). The CDFW also maintains a list of candidate species," which are those formally under review for addition to either the list of endangered species or the list of threatened species. In addition, the CDFW maintains a list of "species of special concern," which serves as a watch list.

The CESA prohibits the take of plant and animal species that the California Fish and Game Commission has designated as either threatened or endangered in California. "Take" in the context of the CESA means to hunt, pursue, kill, or capture a listed species, as well as any other actions that may result in adverse impacts when a person is attempting to take individuals of a listed species. The take prohibitions also apply to candidates for listing under the CESA. However, Section 2081 of the CESA allows the CDFW to authorize exceptions to the State's take prohibition for educational, scientific, or management purposes.

In accordance with the requirements of the CESA, an agency reviewing a project within its jurisdiction must determine if any State-listed endangered or threatened species could be present in the project area. The agency also must determine if the project could have a potentially significant impact on such species. In addition, the CDFW encourages informal consultation on any project that could affect a candidate species.

California Native Plant Protection Act

State listing of plant species began in 1977 with the passage of the California Native Plant Protection Act (CNPPA), which directed the CDFW to carry out the legislature's intent to "preserve, protect, and enhance endangered plants in this state." The CNPPA gave the California Fish and Game Commission the power to designate native plants as endangered or rare and to require permits for collecting, transporting, or selling such plants. The CESA expanded on the original CNPPA and enhanced legal protection for plants. The CESA established threatened and endangered species categories and grandfathered all rare animals—but

not rare plants—into the act as threatened species. Thus, three listing categories for plants are employed in California: rare, threatened, and endangered.

Special-Status Natural Communities

The CDFW's Natural Heritage Division identifies special-status natural communities, which are those that are naturally rare and those whose extent has been greatly diminished through changes in land use. The CNDDB tracks 135 such natural communities in the same way that it tracks occurrences of special-status species: Information is maintained on each site for the natural community's location, extent, habitat quality, level of disturbance, and current protection measures. The CDFW is mandated to seek the long-term perpetuation of the areas in which these communities occur. While there is no statewide law that requires protection of all special-status natural communities, CEQA requires consideration of the potential impacts of a project on biological resources of statewide or regional significance.

Federal Migratory Bird Treaty Act

The federal Migratory Bird Treaty Act (MBTA; United States Code, Title 16, Section 703, Supplement I, 1989) prohibits taking, killing, possessing, or trading in migratory birds, except in accordance with regulations prescribed by the Secretary of the Interior. This act encompasses whole birds, parts of birds, and bird nests and eggs. The ESA defines take as "...harass, harm, pursue, hunt, shoot, wound, kill, trap, capture, or collect any threatened or endangered species." Harm may include significant habitat modification where it actually kills or injures a listed species through impairment of essential behavior (e.g., nesting or reproduction). Therefore, for projects that would not result in the direct mortality of birds, the MBTA is generally also interpreted in CEQA analyses as protecting active nests of all species of birds that are on the List of Migratory Birds, published in the *Federal Register* in 1995. With respect to nesting birds, while the MBTA itself does not provide specific take avoidance measures, the USFWS and CDFW over time have developed a set of measures sufficient to demonstrate take avoidance. Since these measures are typically required as permitting conditions by these agencies, they are often incorporated as mitigation measures for projects during the environmental review process. These requirements include avoiding tree removal during nesting season, preconstruction nesting bird surveys and establishment of appropriate buffers from construction if active nests are found.

California Fish and Game Code

Under Section 3503 of the California Fish and Game Code, it is unlawful to take, possess, or needlessly destroy the nest or eggs of any bird, except as otherwise provided by this code or any regulation under it. Section 3503.5 prohibits the take, possession, or destruction of any birds in the orders Falconiformes (hawks) or Strigiformes (owls), or of their nests and eggs. Code Sections 3511 (birds), 4700 (mammals), 5050 (reptiles and amphibians), and 5515 (fish) allow the designation of a species as fully protected. This

is a greater level of protection than that afforded by CESA. Except for take related to scientific research, all take of fully protected species is prohibited.

Special-Status Species in the Project Area

A list of special-status plant and animal species that could occur in the vicinity of the project area was compiled based on data described above in Approach to Analysis. Appendix B lists special-status plants and animals, their preferred habitats and plant blooming periods, and their potential to occur in the project area. Conclusions regarding habitat suitability and species occurrence are based on the results described in previous studies, the reconnaissance survey conducted by ESA on November 4, 2013, and the analysis of existing literature and database queries described above.

It was then determined whether there is a low, moderate, or high potential for species occurrence at the project site based on previous special-status species record locations and current site conditions. Only species with a moderate or high potential for occurrence are discussed further in this section. Species unlikely to occur within the project area due to lack of suitable habitat or range were eliminated from the discussion. Also eliminated from further discussion were special-status plant species considered to have low potential for occurrence and that were not identified during prior botanical surveys or during recent reconnaissance surveys for this project. Aquatic habitat suitable for fish species occurs in Lake Merced, next to the project site; however, all project activities would take place above the lake ordinary high water mark (OHWM) and are not anticipated to affect the water body; thus, no impacts on fish would occur. Special-status fish species are not included in Appendix B and were eliminated from further discussion.

Special-Status Plant Species

Most of the special-status plant species listed in Appendix B are considered to have a low potential to occur at the project site. No special-status plant species were observed during the biological resources reconnaissance survey conducted November 4, 2013. Although these reconnaissance surveys do not constitute a detailed botanical inventory of the project site, the overall potential of the site to support special-status plant species is considered low based on the lack of native plants and native plant habitats on the disturbed and heavily used project site.

The following special-status plant species were determined to have a moderate potential to occur on adjacent to the project site:

- San Francisco Bay spineflower (*Chorizanthe cuspidata* var. *cuspidata*)
- Blue coast gilia (*Gilia capitata* ssp. *chamissonis*)
- Locally significant species

San Francisco Bay spineflower. This CNPS List 1B.1 species occurs in northern coastal scrub communities and coastal dune habitats. It is known to occur in isolated locations around Impound Lake.[156] Suitable coastal scrub and dune habitat that could support this species is present within the project site.

Blue coast gilia. This CNPS List 1B.1 species also occurs in northern coastal scrub communities and coastal dune habitats. A single population is known at Impound Lake; however, there is suitable habitat on the project site.[157]

Locally rare species. Several species designated as locally rare by the Yerba Buena Chapter of the CNPS are also found at Lake Merced. These are dune tansy (*Tanacetum camphoratum*), San Francisco wallflower (*Erysimum franciscanum*), California pipevine (*Aristolochia californica*), Wight's paintbrush (*Castilleja wightii*), Vancouver rye (*Leymus* x *vancouverensis*), wild cucumber (*Marah oreganus*), canyon live oak (*Quercus chrysolepis*), coastal black gooseberry (*Ribes divaricatum*), and thimbleberry (*Rubus parviflorus*). These species occur in areas of dune scrub or coastal scrub in the Lake Merced watershed. Of these locally rare species only two have been documented in the vicinity of the project site: a dune tansy population on the southwestern shore of South Lake and a San Francisco wallflower population on the northeastern slope of Impound Lake.[158] Both dune tansy and San Francisco wallflower could occur within suitable habitat of the project site.

Special-Status Animals

The following special-status animal species were determined to have a moderate potential to occur in or next to the project site:

- Western pond turtle (*Actinemys marmorata*)
- Special-status, resident, and migratory birds
- Special-status bats

Western pond turtle. This is a California species of special concern. It inhabits rivers, streams, natural and artificial ponds, and lakes. Adjacent terrestrial habitat is also critical for egg laying, winter refuge, and dispersal. This species is known to occur at Lake Merced, and suitable habitat is present in South Lake, bordering the project site.[159]

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[156] Nomad Ecology, 2011. Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California, revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.
[157] Ibid.
[158] Ibid.
[159] San Francisco Public Utilities Commission (SFPUC), *Lake Merced Watershed Report*, January 2011.

Special-status birds. Bank swallow (*Riparia riparia*) is a California threatened species. It is known to nest in the sandy bluffs north of Fort Funston and to forage over the open waters. This species has the potential to move through the project site while foraging over South Lake. Saltmarsh common yellowthroat (*Geolthlypis trichas sinuosa*) is a former federal species of concern and is a current California species of special concern. It is known to nest in the riparian wetlands along the periphery of Lake Merced.[160] Tricolored blackbirds (*Agelaius tricolor*), a California species of special concern, intermix with flocks of red-winged blackbird which visit Lake Merced throughout the year.[161] Yellow warbler, a California species of special concern, has also been documented in vegetation surrounding the Lake.[162] In addition, a rookery of double-crested cormorant ~~(*Phalacrocorax auritus*)~~, a species on the CDFW Watch List, is approximately 0.2 mile northwest of the project site. The rookery is in the eucalyptus trees on the north side of the San Francisco Police Department firing range, which is also on the southwest shore of South Lake.[163,164]

Resident and Migratory birds. Several resident and migratory birds that do not have special-species status could nest in or next to the project site in trees, shrubs, and buildings. Several raptors are known to nest in San Francisco in suitable habitat, which is also present on the project site. These species may include red-tailed hawk (*Buteo jamaicensis*), red-shouldered hawk (*Buteo lineatus*), American kestrel (*Falco sparverius*), Cooper's hawk (*Accipiter cooperi*), and great horned owl (*Bubo virginianus*).[165] Additional native birds nest in the area, such as great blue heron ~~(*Andea herodias*)~~[166], marsh wren ~~(*Cistothorus palustris*)~~, black phoebe ~~(*Sayornis nigricans*)~~, pygmy nuthatch (*Sitta pygmaea*), Anna's hummingbird (*Calypte anna*), and white-crowned sparrow ~~(*Zonotrichia leucophrys*)~~.[167] The MBTA and California Fish and Game Code protect raptors, most native migratory birds, and breeding birds that would occur at the project and/or nest in the vicinity.

Special-status bats. Several bat species are listed as a California species of special concern or California special animals. They are either known to occur or have the potential to occur around Lake Merced. These are the western red bat (*Lasiurus blossevillii*) and Yuma myotis (*Myotis yumanensis*). Suitable roosting habitat for these bats is open spaces within buildings and sheds, in tree foliage, underneath the

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[160] CDFW, 2013. California Natural Diversity Database Rarefind 4. Biogeographic Data Branch, Sacramento. Data dated October 31, 2013.

[161] eBird. 2012. E.Bird: An online database of bird distribution and abundance. eBird,Itheca, NY. http://www.ebird.org. Data accessed August 1, 2014.

[162] *Ibid.*

[163] Murphy, D. P., *Breeding Bird Records for Lake Merced, San Francisco, California: 1997, 1998, 1999*, Golden Gate Audubon Society, July 19, 1999. http://www.lmtf.org/FoLM/Data/bird_listing.html. Accessed June 18, 2012.

[164] San Francisco Recreation and Park Department (SFRPD), 2006. *Significant Natural Resource Areas – Final Draft*, February 2006.

[165] San Francisco Field Ornithologists, *San Francisco Breeding Bird Atlas - Draft*, last revised June, 2003.

[166] Kelly, J.P., et. Al., *Annotated Atlas and Implications for the Conservation of Heron and Egret Nesting Colonies in the San Francisco Bay Area*, Audubon Canyon Ranch, August 2006. Available at http://www.egret.org/googleearthheronries

[167] San Francisco Field Ornithologists, *San Francisco Breeding Bird Atlas - Draft*, last revised June, 2003.

exfoliating bark of trees, and in tree cavities. Those conducting bat surveys in natural areas and parks in San Francisco found that the three most commonly encountered species in the area are Mexican free-tailed bat (*Tadaridia brasiliensis*), Yuma myotis, and western red bat.[168] While Mexican free-tailed bats, which have no special status, were widespread and abundant throughout the sampled natural areas, Yuma myotis and western red bat were much less abundant and generally were restricted to parks with lakes. Yuma myotis and Mexican free-tailed bats were the only species recorded in a 2009 survey at Lake Merced, and the documented population was very low.[169]

There were no signs of bat roosts, such as observations of actual bats, bat guano, bat urine staining, or sounds of roosting bats, in trees or buildings on the project site during the November 4, 2013, reconnaissance survey. However, bats could be present seasonally in any of the buildings at the project site, or in tree foliage, in tree cavities, or under the loose, peeling bark of trees on or near the site.

Impact Analysis

Impact BI-1: The project could have a substantial adverse effect, either directly or through habitat modifications, on species identified as candidate, sensitive, or special-status species in local or regional plans, policies, or regulations, or by the CDFW or USFWS. (Less than Significant with Mitigation)

The project could have potentially significant adverse impacts on special-status plant and wildlife species that are known to occur or have a moderate or high potential to occur within or adjacent to the project site. Suitable habitat that may support special-status plant species, western pond turtle, nesting and migratory birds, western red bat, and Yuma myotis occurs next to or on the project site. The project could adversely affect these special-status species and their associated habitat by modifying the existing vegetation communities and habitat, disrupting foraging and nesting efforts, or interfering with wildlife movement. Implementation of the mitigation measures described below would reduce potential impacts on special-status plant and wildlife species to a *less-than-significant* level by avoiding and reducing habitat disturbance where feasible, excluding wildlife from entering the project site during remediation, and avoiding disturbance to nesting birds and roosting bats through seasonal work limits or buffers around active nests or roosts.

Fugitive dust from project excavation and backfilling activities could affect the air and water quality of surrounding habitat utilized by special-status and common wildlife species. As discussed in Impact AQ-1 in Section 7, Air Quality, the project is subject to the San Francisco Construction Dust Control Ordinance

[168] Krauel, J. K., *Foraging Ecology of Bats in San Francisco*, M.S. thesis, San Francisco State University. Available for review at the San Francisco Planning Department, 1650 Mission Street, Suite 400, in Case File No. 2001.0016E, 2009.
[169] Ibid.

which requires implementation of a project-specific Dust Control Plan that includes dust suppression measures and air monitoring during construction (refer to Section 7, Air Quality for further details). In addition, the project would comply with the State Water Resources Control Board (SWRCB) Construction General Stormwater Permit designed to prevent sediment and stormwater pollutants from moving offsite into Lake Merced. The requirements of the Construction General Stormwater Permit are discussed in Impact HY-1, in Section E. 15, Hydrology and Water Quality. Compliance with these regulations will reduce the potential for deterioration of air quality and water quality which could affect special-status and common wildlife species in the vicinity of the project site to a *less-than-significant* level.

Information on potential project impacts on special-status species and associated habitat is presented in the following subsections.

Special-Status Plants

The overall potential of the project site to support special-status plants is low, based on the lack of native plants and native plant communities and the high degree of disturbance from current and historical site uses. However, suitable vegetation communities, or remnants thereof, that could support special-status plant species (San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) are present at the project site. Coastal dune scrub, which could support these species, is present between the disturbed skeet and trap fields and the riparian bank vegetation along the north boundary of the project site. Disturbing this fringe habitat during remediation could result in a direct loss of special-status plants or loss of habitat for these species, which would be a *significant impact*. Implementation of **Mitigation Measures MBI-1a, Protocol Surveys for Special-Status Plants in 2014, M-BI-1b, Relocation of Special-Status Plants**, and **MBI-1c, Worker Environmental Awareness Program Training**, would reduce potential impacts on special-status plants to a *less-than-significant* level by requiring surveys of the project site to identify and protect individual plants and delineate suitable habitat in advance of final project design. In addition, all project participants would be trained on sensitive environmental resources in the project vicinity (e.g. special-status plants and wildlife with potential to occur onsite and adjacent sensitive habitat areas and vegetation communities) and the protection and avoidance measures to be implemented onsite throughout the duration of the project.

Mitigation Measure MI-BI-1a: Protocol Surveys for Special-Status Plants.

The SFPUC shall retain a qualified botanist to conduct preconstruction CDFG protocol-level[170] surveys for special-status plants (in particular San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) on the project site and adjacent suitable habitat during the

[170] CDFG, 2009. Protocols for Surveying and Evaluating Impacts to Special Status Native Plant Populations and Natural Communities. Biogeographic Data Branch, Sacramento. Data dated November 24, 2009.

blooming period for these species. Surveys shall occur in the spring for San Francisco Bay spineflower (April – July), blue coast gilia (April – July), and San Francisco wallflower (March – June), and in the late summer for dune tansy (July – October).

Survey results shall be mapped and documented in a technical memorandum and provided to the Planning Department. If no special-status plants are identified during surveys, then these plants shall be assumed to be absent from the project site. If special-status plants are found during surveys, suitable habitat shall be mapped for avoidance in order to account for seasonal growth variability from year to year, when plants may not bloom but remain present in the seed bank. Suitable habitat areas shall be demarcated by a qualified botanist with flagging or orange fencing with signs that read "Environmentally Sensitive Area – Keep Out." These markings shall be installed before construction begins and continuously maintained throughout construction.

Mitigation Measure M-BI-1b: Relocation of Special-Status Plants.

If special-status plants are located within the remediation site and cannot be avoided during remediation, then a plan shall be developed in coordination with CDFW to relocate them to suitable habitat within the Lake Merced shoreline area. This can be done either through salvage and transplanting or by collection and propagation of seeds or other vegetative material. Any plant relocation would be done under the supervision of a qualified botanist.

Mitigation Measure M-BI-1c: Worker Environmental Awareness Program Training.

A project-specific Worker Environmental Awareness Program (WEAP) training shall be developed and implemented by a qualified biologist for the project and attended by all construction personnel prior to beginning work onsite. The training could consist of a recorded presentation that could be reused for new personnel. The WEAP training shall generally include but not be limited to the following:

- Applicable State and federal laws, environmental regulations, project permit conditions, and penalties for non-compliance;
- Special-status plant and wildlife species with potential to occur on or in the vicinity of the project site, avoidance measures, and a protocol for encountering such species including a communication chain;
- Preconstruction surveys and biological monitoring requirements associated with each phase of work;
- Known sensitive resource areas in the project vicinity which are to be avoided and/or protected (e.g. wetlands) as well as approved project work areas; and
- Best Management Practices (BMPs) and their location on the project site for erosion control and/or species exclusion.

Special-Status Reptiles

There is suitable aquatic habitat for western pond turtle in South Lake, but the project would not directly affect this aquatic habitat. Considering the high degree of disturbance from ongoing and past uses of the project site, upland dispersal habitat for this species is of marginal quality. However, due to the proximity

of aquatic habitats to the site, western pond turtle could utilize the site for dispersal or migratory movement to aquatic features in the immediate area. As such, project construction could adversely affect this species by direct mortality or upland habitat removal. Implementation of **Mitigation Measure M-BI-1c, Worker Environmental Awareness Program Training**, and **Mitigation Measure M-BI-1d, Avoidance and Minimization Measures for Western Pond Turtle** would reduce potential impacts on this species to a *less-than-significant* level by educating workers on this species and its presence in the project vicinity, requiring the installation of exclusion fencing around the project site, by conducting preconstruction surveys, and by requiring additional protection measures during site remediation.

Mitigation Measure M-B1d: Avoidance and Minimization Measures for Western Pond Turtle.

During construction at the project site, the SFPUC shall ensure a biological monitor is present during installation of exclusion fencing and initial vegetation clearing and grading. Also, the following measures shall be implemented:

- Within one week before construction commences, a qualified biologist shall supervise the installation of exclusion fencing along the boundaries of the work area, as the biologist deems necessary to prevent western pond turtles from entering the work area. The construction contractor shall install CDFW-approved species exclusion fencing, with a minimum height of 3 feet above ground surface and with an additional 4–6 inches of fence material buried such that species cannot crawl under the fence. Fencing installed along the north border (lakeside border) of the site can be multipurpose silt fencing (see Mitigation Measure M-BI-3, Wetland Protection, below) and exclusion fencing.

- A qualified biologist shall survey the project area within 48 hours before the onset of initial ground-disturbing activities and shall be present during initial vegetation clearing and ground-disturbing activities. The biological monitor shall monitor the exclusion fencing weekly to confirm proper maintenance and inspect for turtles. If western pond turtles are found, the SFPUC shall halt construction in the vicinity that poses a threat to the individual as determined by the qualified biologist. If possible, the individual shall be allowed to move out of the project area of its own volition (e.g., if it is near the exclusion fence that can be temporarily removed to let it pass). The qualified biologist shall relocate turtles to the nearest suitable habitat should they not leave the work area of their own accord. Construction shall resume after the individual is out of harm's way. If western pond turtles occur repeatedly onsite after the exclusion fencing has been installed, a qualified biologist shall initiate preconstruction sweeps of the project site for this species prior to start of construction on a daily basis and thereinafter throughout the duration of the project.

- During project activities, excavations deeper than 6 inches shall have a sloping escape ramp of earth or a wooden plank installed at a 3:1 rise; openings, such as pipes, where western pond turtles might seek refuge shall be covered when not in use; and all trash that may attract predators or hide western pond turtles shall be properly contained each day, removed from the worksite, and disposed of regularly. Following site remediation, the construction contractor shall remove all trash and construction debris from the work areas.

Special-Status and Migratory Birds

Construction activities, especially those that involve ground disturbance and the use of heavy machinery, may adversely affect nesting bird species within ¼-mile of the project during the nesting season (February 1–August 30). Bank swallow (a California threatened species), tricolored blackbird, yellow warbler, and salt marsh common yellowthroat (California species of special concern), and double-crested cormorant (California watch list species) are known to forage or nest in the project vicinity. Migratory and native raptor and passerine (perching) bird species are also known to forage and/or nest in the mature non-native forest, scrub, and riparian habitats on or next to the project site.

Removal of scrub vegetation, mature trees, and structures at the project site could destroy active bird nests. In addition, adverse effects, such as noise and visual disturbance, could disrupt nesting efforts in these habitats. The loss of an active nest would be considered a significant impact under CEQA, if that nest were occupied by a special-status bird species. Moreover, disruption of nesting migratory or native birds is not permitted under the federal MBTA or the California Fish and Game Code, as it could constitute unauthorized take. Thus, the loss of any active nest by, for example, removing a tree or shrub or demolishing a structure containing a nest, must be avoided under federal and California law. Although compliance with these existing state and federal regulations would prevent impacts on nesting birds, implementation of **Mitigation Measure M-BI-1e, Nesting Bird Protection Measures**, would further ensure that the project would not have a significant impact on nesting birds by requiring removal of vegetation and structures outside of the bird nesting season, to the extent feasible, and establishing no work buffer zones around active nests on or near the project site.

Mitigation Measure M-BI-1e: Nesting Bird Protection Measures.

Nesting birds and their nests shall be protected during construction by use of the following:

- Removal of trees, scrub vegetation and structures shall occur outside the bird nesting season (February 1 to August 30), to the extent feasible.
- If removal of trees, scrub vegetation, or structures during bird nesting season cannot be fully avoided, a qualified wildlife biologist shall conduct preconstruction nesting surveys within seven days prior to the start of such activities or after any construction breaks of 14 days or more. Surveys shall be performed for the project site and suitable habitat within 250 feet of the project site in order to locate any active passerine (perching bird) nests and within 500 feet of the project site to locate any active raptor (birds of prey) nests or double-crested cormorant or heron rookeries.
- If active nests are located during the preconstruction bird nesting survey, the wildlife biologist shall evaluate if the schedule of construction activities could affect the active nests and the following measures shall be implemented based on their determination:
  - If construction is not likely to affect the active nest, it may proceed without restriction; however, a biologist shall regularly monitor the nest to confirm there is no adverse effect

and may revise their determination at any time during the nesting season. In this case, the following measure would apply.

  - If construction may affect the active nest, the biologist shall establish a no disturbance buffer. Typically, these buffer distances are between 25 feet and 250 feet for passerines and between 300 feet and 500 feet for raptors. These distances may be adjusted depending on the level of surrounding ambient activity (.e.g., if the project area is adjacent to a road or active trail) and if an obstruction, such as a building, is within line-of-sight between the nest and construction. For bird species that are federally and/or state-listed sensitive species (i.e., fully protected, endangered, threatened, species of special concern), an SFPUC representative, supported by the wildlife biologist, shall consult with the USFWS and/or CDFW regarding modifications to nest buffers, prohibiting construction within the buffer, modifying construction, and removing or relocating active nests that are found on the site.

- Removing inactive passerine nests may occur at any time. Inactive raptor nests shall not be removed unless approved by the USFWS and/or CDFW.
- Removing or relocating active nests shall be coordinated by the SFPUC representative with the USFWS and/or CDFW, as appropriate, given the nests that are found on site.
- Any birds that begin nesting within the project area and survey buffers amid construction activities are assumed to be habituated to construction-related or similar noise and disturbance levels and no work exclusion zones shall be established around active nests in these cases.

Special-Status Bats

Clearing vegetation (including trees) and removing structures could result in direct mortality of special-status bats roosting within the project site. Direct mortality of special-status bats would be a significant impact. Implementing **Mitigation Measure M-BI-1f, Avoidance and Minimization Measures for Special-Status Bats**, would reduce potential impacts on special-status bats to a *less-than-significant* level by requiring preconstruction surveys and implementing avoidance measures if potential roosting habitat or active roosts are located.

Mitigation Measure M-BI-1f: Avoidance and Minimization Measures for Special-Status Bats.

In coordination with the SFPUC, a preconstruction survey for special-status bats shall be conducted by a qualified biologist in advance of tree and structure removal within the project site to characterize potential bat habitat and identify active roost sites. Should potential roosting habitat or active bat roosts be found in trees and/or structures to be removed under the project, the following measures shall be implemented:

- Removal of trees and structures shall occur when bats are active, approximately between the periods of March 1 to April 15 and August 15 to October 15; outside of bat maternity roosting season (approximately April 15 – August 31) and outside of months of winter torpor (approximately October 15 – February 28), to the extent feasible.
- If removal of trees and structures during the periods when bats are active is not feasible and active bat roosts being used for maternity or hibernation purposes are found on or in the immediate vicinity of the project site where tree and structure removal is planned, a no-

disturbance buffer of 100 feet shall be established around these roost sites until they are determined to be no longer active by the qualified biologist.

- The qualified biologist shall be present during tree and structure removal if active bat roosts are present. Trees and structures with active roosts shall be removed only when no rain is occurring or is forecast to occur for 3 days and when daytime temperatures are at least 50°F.
- Removal of trees with active or potentially active roost sites shall follow a two-step removal process:

  1. On the first day of tree removal and under supervision of the qualified biologist, branches and limbs not containing cavities or fissures in which bats could roost, shall be cut only using chainsaws.

  2. On the following day and under the supervision of the qualified biologist, the remainder of the tree may be removed, either using chainsaws or other equipment (e.g. excavator or backhoe).

- Removal of structures containing or suspected to contain active bat roosts shall be dismantled under the supervision of the qualified biologist in the evening and after bats have emerged from the roost to forage. Structures shall be partially dismantled to significantly change the roost conditions, causing bats to abandon and not return to the roost.
- Bat roosts that begin during remediation are presumed to be unaffected, and no buffer would be necessary.

Habitat Modification through Upland Vegetation Removal

Riparian and wetland habitat types are discussed in Impacts BI-2 and BI-3, below. This discussion focuses on upland vegetation within the project area.

Much of the project site is comprised of non-native grass and weed species. These areas include most of the open areas between the PRGC buildings, parking lot, and trap and skeet fields, which encompass much of the proposed remediation area. Removal and disturbance of this vegetation would not result in loss of sensitive vegetation or habitat. However, it is noted that the project site would be hydroreseeded with native plant species following remediation activities, as discussed in Section A.4.8, Backfilling and Site Restoration.

A tree survey[171] of the project site identified a total of 88 trees on the project site: 27 Australian blackwood, 43 blue gum eucalyptus, 2 Monterey cypress, and 16 Monterey pine. Of these 88 trees, 81 are to be removed under the project, while up to 7 trees may be retained due to their proximity to structures. The trees are primarily within either a dense stand on the northwest boundary of the project site or along the southeast property border. While most of these trees are non-native species, collectively they create a

[171] AMEC Environment & Infrastructure, Inc., 2013. Tree Survey – Pacific Rod and Gun Club, San Francisco California. Prepared for the City and County of San Francisco. November, 2013.

mature forest habitat with abundant nesting substrate suitable for breeding birds and special-status bats. Neither of these stands is historically known to host a double-crested cormorant rookery, but they do provide suitable nesting opportunities for this species, as well as for raptors and passerines.

Direct impacts on breeding birds and special-status bats would be avoided by implementing preconstruction nesting bird surveys and creating no-disturbance buffer areas surrounding active nests, as described in Mitigation Measure M-BI-1d, Nesting Bird Protection Measures, and Mitigation Measure M-BI-1e, Avoidance and Minimization Measures for Special-Status Bats. Nevertheless, loss of this habitat for nesting birds and bats could have indirect adverse effects on wildlife. However, abundant similar habitat is available in the Lake Merced area, and could be used by various avian and bat species. The DEIR for the proposed update to the SNRAMP reports that there are approximately 12,000 non-native blue eucalyptus trees (*Eucalyptus globulus*) in the Lake Merced area.[172] A dense stand of these trees is next to the northwest site boundary, south of the San Francisco Police Department firing range. In the overall context of available nesting and roosting habitat in the Lake Merced vicinity, the removal of about 81 trees would be negligible. Considering the abundant, similar, mature forest habitat in the Lake Merced watershed, impacts on wildlife from reduction in available habitat would be *less than significant.*

Impact BI-2: The project could have a substantial adverse effect on riparian habitat or other sensitive natural community identified in local or regional plans, policies, regulations, or by the CDFW or USFWS. (Less than Significant with Mitigation)

Project construction would encroach upon 0.389 acre of upland coastal scrub and 0.647 acre of arroyo willow riparian scrub habitat located along the banks of Lake Merced. Runoff associated with other construction activities such as materials staging, stockpiling, vehicle and equipment parking, could also result in adverse effects on this sensitive habitat. The coastal scrub and arroyo willow riparian vegetation communities on the banks of Lake Merced and within the project footprint provide valuable foraging and cover benefits for resident wildlife and the loss of such habitat would be considered a significant impact. In addition, these areas would likely be considered as ESHAs according to CCC standards. Implementing **Mitigation Measure M-BI-2, Restoration of Coastal Scrub, Riparian Scrub, and Wetlands** at the project site would reduce the impact to a *less-than-significant* level by restoring affected vegetation following construction.

> **Mitigation Measure M-BI-2: Restoration of Coastal Scrub, Riparian Scrub, and Wetlands.**
>
> The habitat functions and services of all coastal scrub habitat, arroyo willow riparian scrub habitat, and freshwater emergent wetlands affected during construction shall be restored in-place to pre-

[172] San Francisco Planning Department, 2011. Significant Natural Resources Area Management Plan Draft Environmental Impact report, Planning Department Case No. 2005.1912E, August 2011.

project conditions. A Riparian and Wetland Restoration and Mitigation Monitoring Plan shall be prepared for the affected areas, subject to approval by the appropriate regulatory agencies, and shall generally include, but not be limited, to the following:

- A final grading plan for the affected coastal scrub habitat, riparian scrub habitat, and wetlands which would restore the topography of the affected habitat areas to pre-project conditions;
- A planting plan, composed of native coastal scrub, riparian scrub, and freshwater emergent wetland plant species, consistent with the coastal scrub, riparian habitat and wetlands of Lake Merced;
- A weed control plan to prevent the spread of invasive non-native plant species on the project site;
- Performance criteria for the revegetated areas that establish success thresholds over a specific amount of time (typically five years) as determined by the regulatory agencies with jurisdiction over the affected areas;
- A monitoring and reporting program under which progress of the revegetated areas shall be tracked to ensure survival of the mitigation plantings. The program shall document overall health and vigor of mitigation plantings throughout the monitoring period and provide recommendations for adaptive management as needed to ensure the site is successful, according to the established performance criteria. An annual report documenting monitoring results and providing recommendations for improvement throughout the year shall be provided to the regulatory agencies; and
- A best management practices element describing erosion control measures to be installed around the affected areas following mitigation planting in order to avoid sediment runoff into the adjacent waters of Lake Merced.

In addition, implementing **M-BI-3, Wetland Protection**, as described below, would isolate project activities to the project footprint with the installation of exclusion fencing and stormwater BMPs, thereby protecting the remaining habitat which surrounds the project site during construction activities.

Impact BI-3: The project could have a substantial adverse effect on federally protected wetlands, as defined by Section 404 of the Clean Water Act and state protected wetlands. (Less than Significant with Mitigation)

The project site is located adjacent to jurisdictional wetland features, consisting of freshwater emergent wetlands along the banks of South Lake. Project remediation would directly affect approximately 0.1 acre of wetlands and other waters of the United States and approximately 0.835 acre of waters of the State of California, which would be a significant impact. Additionally, project activities such as grading and excavation would generate loose, erodible soils which could result in erosion or siltation in South Lake and its associated wetlands. In the case of soil erosion or an accidental release of deleterious materials during construction, the project could indirectly impact water quality, a significant impact.

Implementing **Mitigation Measure M-BI-3, Wetland Protection** and **Mitigation Measure M-BI-2, Restoration of Coastal Scrub, Riparian Scrub, and Wetlands,** at the project site would reduce the impact to a less-than-significant level. This measure requires installation of a protective barrier at the border of the state and federal jurisdictional wetlands and the project area to ensure that project activities do not affect jurisdictional wetlands. This sediment barrier could also serve as exclusion fencing for western pond turtle and common wildlife as long as it meets the CDFW standards for species exclusion fencing (see Mitigation Measure M-BI-1c, Avoidance and Minimization Measures for Western Pond Turtle, above). In addition, the project is subject to the SWRCB General Construction Permit for Storm Water Discharges Associated with Construction and Land Disturbance Activities (see Section 15, Hydrology and Water Quality). This permit requires a minimum level of construction water quality BMPs and monitoring to protect receiving waters from construction-related pollutants, stormwater, and sediment erosion and runoff. These BMPs would be specified in the project-specific stormwater pollution prevention plan (SWPPP) that would be submitted and reviewed by the RWQCB before the start of remediation. With compliance with stormwater regulations, implementation of Mitigation Measure M-BI-2, and implementation of Mitigation Measure M-BI-3, this impact would be *less than significant with mitigation.*

Mitigation Measure M-BI-3: Wetland Protection.

At the project site, wetland protection measures shall be applied to protect state and federal jurisdictional wetlands. These measures shall include the following:

- A protective barrier (such as silt fencing) shall be erected around the adjacent wetland feature to isolate it from remediation activities;
- Signage shall be installed on the fencing to identify sensitive habitat areas and restrict construction activities;
- No equipment mobilization, grading, clearing, or storage of equipment or machinery, or similar activity shall occur at the project site until a representative of SFPUC has inspected and approved the wetland protection fencing; and
- The SFPUC shall ensure that the temporary fencing is continuously maintained until all remediation is completed.

A fencing material meeting the requirements of both water quality protection and wildlife exclusion may be used.

Impact BI-4: The project would not interfere substantially with the movement of any native resident or migratory fish or wildlife species, or with established native resident or migratory wildlife corridors, or impede the use of native wildlife nursery sites. (Less than Significant)

Project activities would not interfere with the movement of native or migratory fish; all aquatic and riparian habitats would be avoided. Although there are no known migration corridors in the project site, the project

could temporarily limit the movements of some terrestrial wildlife (for example, western pond turtle) during construction. However, the project would not result in any permanent barriers to species movement, and migratory corridors for fish and wildlife would be unaffected; therefore, the project would result in a *less-than-significant* impact.

Impact BI-5: The project would not conflict with applicable local policies or ordinances protecting biological resources, such as a tree preservation policy or ordinance. (No Impact)

The project would require the removal of about 81 trees; however, none of the trees are street trees, significant trees, or landmark trees as defined under the San Francisco Urban Forestry Ordinance (Article 16 of the San Francisco Public Works Code). In addition, the project would not conflict with the general management policies of the 1995 SNRAMP. Therefore, the project would not conflict with local policies or ordinances protecting biological resources and there would be *no impact*.

Impact C-BI: The project, in combination with past, present, and reasonably foreseeable future projects in the vicinity, could result in significant cumulative impacts on biological resources. (Less than Significant with Mitigation)

The geographic context for the analysis of cumulative impacts on biological resources generally encompasses the open space areas around Lake Merced, and considers the projects listed in Table 3.

Potential project impacts on biological resources could include those on special-status species: special-status plants, western pond turtle, special-status and migratory birds, and special-status bats. The removal of trees could affect habitat that provides potential foraging opportunities, cover, and nesting and roosting habitat for birds and bats. There also could be direct and indirect impacts on coastal scrub and riparian habitat, wetlands, and aquatic habitats. Past cumulative projects, including the development of civic facilities, residences, commercial and industrial areas, and infrastructure, have already caused substantial adverse cumulative changes to biological resources in San Francisco. For example, the project area was converted from its original sand dune habitat beginning over a century ago, with a nearly complete loss of the original habitat types and many of the species that once occurred there. Revegetated areas have matured over time and provide habitat for both native and non-native plant and animal species. However, the diversity of species in these revegetated areas is often simplified and the areas support a different suite of species than once existed. Overall, this is true of many areas throughout the region.

Not all projects listed in Table 3 would affect biological resources, and many of those would be temporary impacts associated with construction. Most current and reasonably foreseeable projects that could result in significant cumulative construction impacts on biological resources are those that would be implemented in the Lake Merced area. These projects include infill development or renovation of facilities, such as the Fort

Funston Site Improvements, Vista Grande Drainage Basin Improvement Plan, the Parkmerced Project, and the San Francisco State University Master Plan. Other projects with potential cumulative impacts are the construction of new pipelines and facilities for the San Francisco Westside Recycled Water Project and the San Francisco Groundwater Supply Project. These projects would primarily have temporary construction-related impacts on biological resources and are not expected to convert or remove more than minor areas of habitat for plants and wildlife. The San Francisco Groundwater Supply Project could result in long-tem effects on wetlands as a result of groundwater pumping operations. Other projects, such as the Golden Gate National Recreation Area Management Plan, and the proposed update to the SNRAMP, would include elements likely to result in beneficial effects on biological resources. Conservatively, this analysis assumes that there could be a significant cumulative impact on biological resources from the combination of these projects, given the historical impacts on biological resources in the vicinity.

The contribution of the proposed project to significant cumulative biological resources impacts could be considerable, due to the project's potential to cause significant, project-specific impacts on sensitive biological resources. However, implementing **Mitigation Measures M-BI-1a through M-BI-1f, M-BI-2, and M-BI-3** would avoid or substantially minimize the project's effect on special-status species, coastal scrub and riparian habitat, and wetlands. As a result, these measures would reduce the project's contribution to cumulative impacts on biological resources to a less-than-cumulatively considerable level with mitigation (*less than significant with mitigation*).

E.14 Geology and Soils

Topics:	*Potentially Significant Impact*	*Less than Significant with Mitigation Incorporated*	*Less than Significant Impact*	*No Impact*	*Not Applicable*
14. GEOLOGY AND SOILS— Would the project:					
a) Expose people or structures to potential substantial adverse effects, including the risk of loss, injury, or death involving:					
i) Rupture of a known earthquake fault, as delineated on the most recent Alquist-Priolo Earthquake Fault Zoning Map issued by the State Geologist for the area or based on other substantial evidence of a known fault? (Refer to Division of Mines and Geology Special Publication 42.)	☐	☐	☐	☒	☐
ii) Strong seismic ground shaking?	☐	☐	☐	☒	☐
iii) Seismic-related ground failure, including liquefaction?	☐	☐	☐	☒	☐
iv) Landslides?	☐	☐	☐	☒	☐

Topics:		Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
b)	Result in substantial soil erosion or the loss of topsoil?	☐	☐	☒	☐	☐
c)	Be located on geologic unit or soil that is unstable, or that would become unstable as a result of the project, and potentially result in on- or off-site landslide, lateral spreading, subsidence, liquefaction, or collapse?	☐	☐	☒	☐	☐
d)	Be located on expansive soil, as defined in Table 18-1-B of the Uniform Building Code, creating substantial risks to life or property?	☐	☐	☐	☐	☒
e)	Have soils incapable of adequately supporting the use of septic tanks or alternative wastewater disposal systems where sewers are not available for the disposal of wastewater?	☐	☐	☐	☐	☒
f)	Change substantially the topography or any unique geologic or physical features of the site?	☐	☐	☒	☐	☐

The project would not build any structures or facilities and thus would not be adversely affected by expansive soil, and would not include use septic tanks or alternative onsite wastewater disposal systems; therefore, Topics E.14(d) and E.14(e) are not applicable.

The project site is on the southwest shore of Lake Merced. Geologic units at the site include artificial fill closest to the lake edge and the Pleistocene-age Colma Formation in the remainder of the project area.[173] The Colma Formation is regionally described as friable well-sorted sand containing few beds of sandy silt, clay, and gravel. Lake Merced is incised into the Colma Formation, which constitutes the shallowest aquifer in the Westside Groundwater Basin, where the project is located.

Impact GE-1: The project would not expose people or structures to potential substantial adverse effects, including the risk of loss, injury, or death involving rupture of a known earthquake fault, seismic groundshaking, seismically induced ground failure, or landslides. (No Impact)

Fault Rupture

The Alquist-Priolo Earthquake Fault Zone for the San Andreas Fault is more than 2 miles south of the project site.[174] There are no earthquake fault zones or active or potentially active faults on or in the immediate vicinity of the site. Therefore, there would be *no impact*.

[173] Bonilla, M. G., 1998. Preliminary Geologic Map of the San Francisco South 7.5' Quadrangle and Part of the Hunters Point 7.5' Quadrangle, San Francisco Bay Area, California.

[174] California Department of Conservation, Division of Mines and Geology, 1982. State of California Special Studies Zones, San Francisco South, Revised Official Map. January 1, 1982.

Groundshaking

Based on shaking hazard mapping by the Association of Bay Area Governments, the project site could experience violent groundshaking in an earthquake on one of the regional faults.[175,176] However, the project does not include the construction of any new structures, and it would not increase the number of visitors to the site. Further, as discussed in Section A, Project Description, excavations conducted during soil remediation would be backfilled with clean fill that would be compacted to engineering standards (see Section A.4.8, Backfilling and Site Restoration); this would reduce the amplification of shaking hazards. Therefore, there would be *no impact*.

Liquefaction, Lateral Spreading, and Earthquake-Induced Settlement

The project site is located in an area of liquefaction potential identified by the California Department of Conservation under the Seismic Hazards Mapping Act of 1990.[177] The upland remediation area roughly abuts a sloped area along the Lake Merced shoreline on the north; therefore, the site could be subject to liquefaction, earthquake-induced settlement, and lateral spreading. However, the USGS has mapped this area as having a low liquefaction potential.[178] Further, the project does not include the construction of any new structures and would not increase the number of visitors to the site that could be adversely affected by liquefaction and its related effects. Therefore, there would be *no impact*.

Earthquake-Induced Landslides

With the exception of slopes along the lake shore, the project site is relatively flat. No areas of mapped earthquake-induced landslide susceptibility identified by the California Department of Conservation under the Seismic Hazards Mapping Act of 1990 are located within the project site.[179] Therefore, there would be *no impacts* from earthquake-induced landslides.

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[175] Association of Bay Area Governments, Hazard Maps, San Francisco County Earthquake Hazard, San Francisco County Hazard Map. http://quake.abag.ca.gov/earthquakes/sanfrancisco/. Accessed November 15, 2013.

[176] Shaking hazard maps provided by the Association of Bay Area Governments show likely shaking intensity in any 50-year period from all possible faults. It is the equivalent risk to a 500-year flood. The Association of Bay Area Governments selected this interval because it most closely aligns to the levels of shaking the current building code is designed to withstand.

[177] California Department of Conservation, Division of Mines and Geology, 2000. *State of California Seismic Hazard Zones*, City and County of San Francisco, Official Map, November 17, 2000.

[178] US Geological Survey, 2006. Maps of Quaternary Deposits and Liquefaction Susceptibility in the Central San Francisco Bay Region, California, Open-File Report 06-1037, 2006.

[179] California Department of Conservation, Division of Mines and Geology, 2000. State of California Seismic Hazard Zones, City and County of San Francisco, Official Map, November 17, 2000.

Impact GE-2: The project would not result in substantial erosion or loss of topsoil. (Less than Significant)

Excavation conducted as part of the upland soil remediation could create the potential for wind- and water-borne soil erosion. However, as discussed in Section E.15, Hydrology and Water Quality (Impact HY-1), the project would implement the erosion and sediment controls specified in the Construction General Stormwater Permit, which would ensure that substantial erosion does not occur during construction. Once excavation has been completed and confirmation sampling confirms that the cleanup criteria have been met, the excavations would be backfilled with clean fill. This would be compacted to engineering standards, and the disturbed area would be hydroseeded to encourage revegetation, as discussed in Section A, Project Description. With appropriate backfilling and hydroseeding of the disturbed areas, there would be a low potential for soil erosion once the project is completed (see Section A.4.8, Backfilling and Site Restoration). Therefore, impacts from soil erosion during and following construction would be *less than significant.*

Topsoil is a fertile soil horizon that typically contains a seed base. The project site is an active skeet shooting range, and most of the soil surface is disturbed or covered with broken targets and shooting debris; other areas are paved. Therefore, there is not a well-developed topsoil horizon within the project site. Further, the site would be restored with imported topsoil and revegetated following removal of contaminated soils. Therefore, impacts from the loss of topsoil would be *less than significant.*

Impact GE-3: The project site would not be located on a geologic unit or soil that is unstable or that could become unstable as a result of the project. (Less than Significant)

Excavations would be conducted to depths of up to 7 feet within the upland remediation area; limited ground settlement could result next to the excavations. However, there are no adjacent structures that could be adversely affected by small amounts of ground settlement. Also, as discussed in the Section A, Project Description, following remediation the excavations would be backfilled to original grade with clean fill. This would be compacted to engineering standards, which would reduce the potential for future settlement once construction is complete. Therefore, potential impacts related to construction on a geologic unit that could become unstable as a result of the project would be *less than significant.*

Impact GE-4: The project would not substantially change the topography or any unique or physical feature. (Less than Significant)

The project site, which includes the upland remediation area, is generally flat, with no unique topographic, geologic, or physical features. Following remediation, the excavations would be backfilled to original grade with clean fill and compacted according to engineering standards (see Section A.4.8,

Backfilling and Site Restoration, above). Therefore, following construction, there would be no change in the topography or a unique physical feature and this impact would be *less than significant.*

Impact C-GE: The project, in combination with other past, present, and reasonably foreseeable future projects, would not result in a considerable contribution to cumulative impacts related to geologic hazards. (Less than Significant)

The entire Bay Area is in a seismically active region with a high risk of seismic hazards and a wide variety of geologic conditions. Nevertheless, the geographic scope of potential geology and soils impacts is restricted to the project site and immediate vicinity because related risks are relatively localized or even site-specific.

As discussed above, the project would result in less-than-significant impacts from substantial erosion/loss of topsoil, unstable geologic units, and changes in topography (Impacts GE-2, GE-3, and GE-4).

There are several cumulative projects listed in Table 3 that would be constructed near the project site. The Vista Grande Drainage Basin Improvement Project (Project 2) includes construction of a stormwater conveyance system and treatment wetlands along John Muir Drive, near the project site. The proposed update to the SNRAMP (Project 1) would include restoring some areas around Lake Merced. The Golden Gate National Recreation Area General Management Plan (Project 4) includes some habitat restoration and improvement activities, as well as some facility relocation. However, these actions would be conducted to the west of Lake Merced in Fort Funston and on Ocean Beach and would not be in the immediate vicinity of the project. Development projects listed in Table 3 include the Parkmerced Project (Project 7), actions under the San Francisco State University Campus Master Plan (Project 8), 2800 Sloat Boulevard (Project 9), and 800 Brotherhood Way (Project 11). All four projects would occur over a mile away from the project site, separated by Lake Merced. However, the project would not result in significant cumulative impacts relative to unstable geologic units or changes in topography in combination with any of the projects listed in Table 3. This is because, similar to the project, the effects of each project would be restricted to its immediate vicinity. Therefore, there would be no significant cumulative impacts from unstable geologic units and changes in topography from the construction of the cumulative projects identified *(no impact).*

Relative to soil erosion, the project could potentially increase erosion in the vicinity of Lake Merced, as discussed in Impact GE-2. Implementation of actions under the proposed update to the SNRAMP (Project 1), and the Vista Grande Drainage Basin Improvement Project (Project 2) could also increase the potential for soil erosion in the vicinity of Lake Merced. Substantial erosion and loss of topsoil affecting water quality in Lake Merced would be a significant cumulative impact. When considered in combination with the other projects in the cumulative scenario, the project's incremental contribution to water quality

impacts would not be cumulatively considerable because the SFPUC would implement erosion control measures during construction, in accordance with the Construction General Stormwater Permit, to minimize the potential for off-site movement of excavated soils. Further, the project includes hydroseeding the disturbed areas following construction (see Section A.4.8, Backfilling and Site Restoration). Because the potentially cumulative projects listed in Table 3 would be subject to these same requirements, cumulative impacts from erosion would be *less than significant.*

E.15 Hydrology and Water Quality

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
15. HYDROLOGY AND WATER QUALITY— Would the project:					
a) Violate any water quality standards or waste discharge requirements?	☐	☐	☒	☐	☐
b) Substantially deplete groundwater supplies or interfere substantially with groundwater recharge such that there would be a net deficit in aquifer volume or a lowering of the local groundwater table level (e.g., the production rate of pre-existing nearby wells would drop to a level which would not support existing land uses or planned uses for which permits have been granted)?	☐	☐	☐	☒	☐
c) Substantially alter the existing drainage pattern of the site or area, including through the alteration of the course of a stream or river, in a manner that would result in substantial erosion of siltation on- or off-site?	☐	☐	☒	☐	☐
d) Substantially alter the existing drainage pattern of the site or area, including through the alteration of the course of a stream or river, or substantially increase the rate or amount of surface runoff in a manner that would result in flooding on- or off-site?	☐	☐	☒	☐	☐
e) Create or contribute runoff water which would exceed the capacity of existing or planned stormwater drainage systems or provide substantial additional sources of polluted runoff?	☐	☐	☐	☒	☐
f) Otherwise substantially degrade water quality?	☐	☐	☒	☐	☐
g) Place housing within a 100-year flood hazard area as mapped on a federal Flood Hazard Boundary or Flood Insurance Rate Map or other authoritative flood hazard delineation map?	☐	☐	☐	☐	☒
h) Place within a 100-year flood hazard area structures that would impede or redirect flood flows?	☐	☐	☐	☐	☒
i) Expose people or structures to a significant risk of loss, injury or death involving flooding, including flooding as a result of the failure of a levee or dam?	☐	☐	☐	☒	☐

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
j) Expose people or structures to a significant risk of loss, injury or death involving inundation by seiche, tsunami, or mudflow?	☐	☐	☐	☒	☐

Lake Merced is incised into the Colma Formation, which constitutes the shallowest aquifer in the Westside Groundwater Basin where the project is located. However, the project would not require any groundwater dewatering or the use of groundwater for any purposes. As a result, it would not have any impact regarding groundwater depletion. In addition, the project would not include construction of any new impervious surfaces or other features that would restrict groundwater recharge. Therefore, there would be no impact related to Topic E.15(b).

Once excavation has been completed and sampling confirms that the cleanup criteria have been met, the excavations would be backfilled with clean fill, which would be compacted to engineering standards. The disturbed area would be hydroseeded to encourage revegetation, and the excavation area would be returned to its original grade, as discussed in Section A, Project Description. Further, some of the existing impervious surfaces would be replaced with compacted base that would be pervious. Therefore, the project would not increase stormwater runoff from the site and would not introduce a new source of stormwater pollutants; thus, there would be no impact related to Topic E.15(e).

The project does not include the construction of housing or any other structures that could obstruct flood flows. It is not in a Special Flood Hazard Area identified on San Francisco's Interim Floodplain Maps.[180] Therefore, Topics E.15(g) and E.15(h) are not applicable.

The project is not in a potential reservoir failure inundation area[181] or near any dams or levees. Therefore, there would be no impact related to Topic E.15(i).

Impact HY-1: The project would not violate water quality standards or otherwise substantially degrade water quality. (Less than Significant)

Construction-Related Stormwater Discharges

During project construction, water quality could be affected by erosion from grading and earthmoving operations or a release of fuels or other chemicals used during construction. Grading and earthmoving

[180] City and County of San Francisco, 2008. San Francisco Interim Floodplain Map, West, Final Draft. July 2008.
[181] San Francisco Planning Department, 2012. Community Safety, an Element of the General Plan of the City and County of San Francisco. October 2012.

would expose soil and could result in erosion and excess sediments carried in stormwater runoff to Lake Merced. Stormwater runoff from temporary onsite use and storage of vehicles, fuels, wastes, and building materials could also carry pollutants to Lake Merced if these materials were improperly handled.

The project would disturb more than one acre of land, and is located in an area adjacent to Lake Merced, served by a separate storm sewer system. Therefore, stormwater discharges from construction would be subject to the State Water Resources Control Board's (SWRCB) General Permit for Storm Water Discharges Associated with Construction and Land Disturbance Activities, Order No. 2009-0009-DWQ (Construction General Stormwater Permit). Construction activities subject to this permit include ground disturbances such as clearing, grading, and excavating, as well as soil stockpiling. Under the Construction General Stormwater Permit, construction projects are characterized by the level of risk to water quality. This is determined using a combination of the sediment risk of the project and the receiving water quality risk. Projects can be characterized as Level 1, Level 2, or Level 3, and the minimum Best Management Practices (BMPs) and monitoring that must be implemented during construction are based on the risk level. The BMPs are designed to prevent pollutants from coming in contact with stormwater and to keep all products of erosion and stormwater pollutants from moving offsite into receiving waters. They are specified in an SWPPP that must be prepared by a Qualified SWPPP Developer (QSD) and submitted to the San Francisco RWQCB before construction begins.

Sediment risk is determined based on the expected intensity of rainfall during the construction period, soil erodibility, and slope of the construction site. Therefore, the sediment risk for the project would depend on when it is implemented; it would have a higher sediment risk if implemented during the rainy season. Receiving water risk is based on whether the project drains to a sediment-sensitive water body, which is a water body that appears on the most recent 303(d) list of water bodies as impaired for sediment,[182] that has a USEPA-approved total maximum daily load implementation plan for sediment,[183] or that has the beneficial uses of cold freshwater habitat, fish migration, and fish spawning.

Lake Merced is listed as an impaired water body for dissolved oxygen and pH but not for sediment.[184] In addition, the San Francisco Bay Basin Plan identifies beneficial uses of Lake Merced as body-contact recreation (e.g., swimming, wading, and fishing), noncontact recreation (e.g., rowing), warm freshwater

[182] An impaired water body is one that does not meet water quality standards or does not support its identified beneficial uses.

[183] A total maximum daily load (TMDL) is the amount of a pollutant that a water body can receive and still meet water quality standards. A TMDL implementation plan describes how the water quality of an impaired water body will be restored and how water quality standards will be achieved.

[184] State Water Resources Control Board, 2010. 2010 Integrated Report (Clean Water Act Section 303[d]) List/305(b) Report. http://www.swrcb.ca.gov/northcoast/water_issues/programs/tmdls/303d/#current. Accessed November 15, 2013.

habitat, cold freshwater habitat, fish spawning, and wildlife habitat.[185] Therefore, Lake Merced would not be considered a sediment-sensitive water body, because it is not listed as impaired for sediment and it does not have all three beneficial uses of cold freshwater habitat, fish migration, and fish spawning. Based on this, the project would have a Level 2 risk if it were implemented during a rainy period, when the sediment risk could be medium or high, and a Level 1 risk if it were implemented when the sediment risk would be low.

For construction activities characterized as Level 1, the Construction General Stormwater Permit specifies minimum BMPs to be implemented that address good housekeeping practices (including those for managing hazardous materials used during construction, non-stormwater management, erosion and sediment control, and run-on and runoff control.

A qualified professional must inspect the required BMPs weekly when there is no rain and daily during a qualifying rainstorm. For construction activities characterized as Level 2, the minimum requirements identified for Level 1 apply, as well as some more stringent requirements. For instance, erosion controls must be implemented in conjunction with sediment controls in active construction areas, and linear sediment controls must be used along slopes. In addition, a QSD must prepare rain event action plan for Level 2 construction activities. This plan would identify the designated site stormwater manager, the provider of erosion and sediment controls, and the stormwater sampling agent, as well as the trades active at the site during all construction phases. The plan would include suggested actions for each construction phase.

In addition, samples of stormwater discharges must be collected daily during qualifying rain events and analyzed for pH and turbidity, at a minimum. If the analytical results exceed the pH numeric action level of 6.5 to 8.5 or the turbidity numeric action level of 250 nephelometric turbidity units, the results must be reported to the SWRCB. The project sponsor would be required to implement corrective actions to ensure that the pH and turbidity remain within acceptable limits. Corrective actions could include making adjustments to BMPs that were deficient, implementing new BMPs, or potentially halting work until the rain is over.

Implementation of the requirements of the General Construction Stormwater Permit would ensure that construction activities under the project would not result in substantial amounts of erosion or sedimentation in Lake Merced, and that hazardous materials used during construction would be managed in accordance with good housekeeping practices to prevent a release. Therefore, water quality

[185] San Francisco Bay Regional Water Quality Control Board, 2011. *San Francisco Bay Basin (Region 2) Water Quality Control Plan* (Basin Plan) www.swrcb.ca.gov/rwqcb2/water_issues/programs/planningtmdls/basinplan/web/docs/BP_all_chapters.pdf, June 29, 2013. Accessed November 6, 2013

impacts from violating water quality standards or degrading water quality due to discharge of construction-related stormwater runoff would be *less than significant.*

Wastewater Discharges

As discussed in Section A, Project Description, soil treatment methods, such as soil washing or chemical stabilization, could be used. These methods could produce wastewater containing chemical constituents from the treated soil that could degrade water quality if discharged to Lake Merced. However, this water would be discharged to the CCSF's sewer system, in accordance with Article 4.1 of the San Francisco Public Works Code, as supplemented by Order No. 158170. Article 4.1 requires a permit from the SFPUC, which would contain appropriate standards to regulate the quantity and quality of discharges and could require the installation of meters to measure the volume of discharge. Although the wastewater could contain chemicals from the treated soil as well as sediment and suspended solids, the water would be treated as necessary to meet permit requirements before discharge. In past remediation efforts tracked by the USEPA, the water used for soil washing was not a RCRA hazardous waste and could be disposed of at a local wastewater treatment plant.[186] Because the wastewater produced during soil treatment would be discharged in accordance with regulatory requirements, impacts related to violating water quality standards or degrading water quality due to wastewater discharges would be *less than significant.*

Impact HY-2: The project would not alter the existing drainage pattern of the area in a manner that would result in substantial erosion, siltation, or flooding onsite or offsite. (Less than Significant)

The project includes extensive excavation to remove soils affected by previous skeet and trap shooting. However, once excavation has been completed and sampling confirms that the cleanup criteria have been met, the excavations would be backfilled with clean fill that would be compacted to engineering standards. The disturbed area would be hydroseeded to encourage revegetation, and the excavation area would be returned to its original grade. Therefore, the project would not alter drainage patterns in a way that would result in adverse onsite or offsite effects, such as flooding, erosion, or siltation. Therefore, this impact would be *less than significant.*

Impact HY-3: The project would not expose people or structures to a significant risk of loss, injury, or death involving inundation by seiche, tsunami, or mudflow. (Less than Significant)

Tsunamis (seismic sea waves) are long period waves typically caused by underwater seismic disturbances, volcanic eruptions, or submerged landslides. A tsunami, which travels at speeds up to 700 miles per hour, is typically only 1 to 3 feet high in open ocean water, but it may increase in height to

[186] USEPA, *Best Management Practices for Lead at Outdoor Shooting Ranges,* June 2005, p. III-15. http://www2.epa.gov/sites/production/files/documents/epa_bmp.pdf.

up to 90 feet as it reaches coastal areas and cause large amounts of damage.[187] The project is not in a tsunami hazard zone, identified in the Community Safety Element of the San Francisco General Plan.[188]

A seiche is caused by oscillation of the surface of an enclosed body of water, such as Lake Merced, during an earthquake. CCSF has not mapped areas of potential inundation by seiche; however, even if Lake Merced were to experience a seiche, the project does not include the construction of any new structures, nor would it introduce any new visitors to the project site who could be adversely affected. Also, there are no nearby slopes that could result in mudflows in the project vicinity. Therefore, impacts from exposure of people or structures to a significant risk of loss, injury, or death involving inundation by seiche, tsunami, or mudflow would be *less than significant.*

Impact C-HY: The project, in combination with past, present, and reasonably foreseeable future projects in the site vicinity, would not result in a considerable contribution to cumulative impacts on hydrology and water quality. (Less than Significant)

The project site is next to Lake Merced, and the potential water quality effects of the project would be restricted to the lake. Therefore, the geographic scope of potential cumulative water quality effects is restricted to the Lake Merced vicinity.

The proposed project would have less-than-significant water quality impacts related to violation of water quality standards, alteration of existing drainage patterns, and risk of inundation by seiche. As discussed under Impact HY-1, the project would excavate and backfill soil next to Lake Merced, which could result in increased erosion and, in turn, affect water quality in Lake Merced. There are several potentially cumulative projects listed in Table 3 that would be constructed in the vicinity of Lake Merced, and could also contribute to potential water quality impacts. The Vista Grande Drainage Basin Improvement Project (Project 2) includes construction of a stormwater conveyance structure and treatment wetlands along John Muir Drive, near the project site. Actions under the proposed update to the SNRAMP (Project 1) would also include restoring some areas around Lake Merced, and the San Francisco Groundwater Supply Project would construct a well facility at the Lake Merced Pump Station. However, as discussed in Impact HY-1, the project would implement the requirements of the Construction General Stormwater Permit, which would ensure that adverse erosional effects do not occur. Therefore, because the potentially cumulative projects listed in Table 3 would be subject to these same requirements, no significant cumulative impacts from erosion would be result from the construction of the proposed project, in combination with the other cumulative projects (*less than significant).*

[187] URS Corporation, 2008. City and County of San Francisco Hazard Mitigation Plan, December 2008.
[188] San Francisco Planning Department, 2012. Community Safety, an Element of the General Plan of the City and County of San Francisco. October 2012.

The projects proposed in the vicinity of Lake Merced could result in potentially significant cumulative impacts related to alteration of drainage patterns (Impact HY-2) or inundation by a seiche (Impact HY-3). However, the soil remediation project would not contribute to either of these cumulative impacts because it would not alter drainage patterns of the project site and would not include the construction of any new structures, nor would it introduce new visitors to the site who could be adversely affected by a seiche (*less than significant*).

E.16 Hazards and Hazardous Materials

Topics:	*Potentially Significant Impact*	*Less than Significant with Mitigation Incorporated*	*Less than Significant Impact*	*No Impact*	*Not Applicable*
16. HAZARDS AND HAZARDOUS MATERIALS— Would the project:					
a) Create a significant hazard to the public or the environment through the routine transport, use, or disposal of hazardous materials?	☐	☐	☒	☐	☐
b) Create a significant hazard to the public or the environment through reasonably foreseeable upset and accident conditions involving the release of hazardous materials into the environment?	☐	☐	☒	☐	☐
c) Emit hazardous emissions or handle hazardous or acutely hazardous materials, substances, or waste within one-quarter mile of an existing or proposed school?	☐	☐	☐	☒	☐
d) Be located on a site which is included on a list of hazardous materials sites compiled pursuant to Government Code Section 65962.5 and, as a result, would it create a significant hazard to the public or the environment?	☐	☐	☒	☐	☐
e) For a project located within an airport land use plan or, where such a plan has not been adopted, within two miles of a public airport or public use airport, would the project result in a safety hazard for people residing or working in the project area?	☐	☐	☐	☐	☒
f) For a project within the vicinity of a private airstrip, would the project result in a safety hazard for people residing or working in the project area?	☐	☐	☐	☐	☒
g) Impair implementation of or physically interfere with an adopted emergency response plan or emergency evacuation plan?	☐	☐	☒	☐	☐
h) Expose people or structures to a significant risk of loss, injury or death involving fires?	☐	☐	☐	☒	☐

The project site is not located within ¼-mile of an existing or proposed school. While the project site is approximately 1/3-mile southeast of the CCSF's Police Pistol Range Heliport, it does not include the

construction of any new structures, nor would it introduce new residents or workers to the project site, which would result in a safety hazard for people residing or working in the project area. The nearest public airport to the project site is San Francisco International Airport, approximately nine miles to the southeast, and the project is not within the airport's land use plan area, therefore Topics E.16(c), E.16(e), and E.16(f) are not applicable.

Impact HZ-1: Implementation of the project would not create a significant hazard through routine transport, use, or disposal of hazardous materials. (Less than Significant)

Hazardous materials that would be used during construction include fuels, lubricants, and solvents needed for the fueling and maintenance of construction equipment that would be used in site remediation. Storage and use of hazardous materials at the construction site and staging areas could result in the accidental release of small quantities of hazardous materials, which could degrade soil and groundwater quality and/or surface water quality in Lake Merced. However, as discussed in Section E.15, Hydrology and Water Quality (Impact HY-1), project construction would be subject to the Construction General Stormwater Permit issued by the State Water Resources Control Board. The SWPPP prepared in accordance with this permit would include at least the minimum BMPs specified in the Construction General Stormwater Permit for managing hazardous materials. These measures include the following: maintaining an inventory of all hazardous materials stored onsite; storing chemicals in water-tight containers with appropriate secondary containment, or within a completely enclosed storage shed; implementing procedures that effectively address hazardous spills; developing a spill response plan; and, maintaining personnel, materials, and equipment for spill cleanup at the construction site. Regarding vehicle maintenance, the minimum requirements of the Construction General Stormwater Permit address preventing oil, grease, and fuel from leaking into the ground or surface water; placing all equipment needing fueling or maintenance in a designated area with appropriate BMPs; and cleaning leaks immediately and disposing of the leaked materials properly. With implementation of these SWPPP requirements in accordance with the Construction General Stormwater Permit, impacts from the use and storage of hazardous materials during construction would be *less than significant.*

The project would not include the construction of any new facilities that would use hazardous materials, therefore there would be no impact related to the routine transport, use, or disposal of hazardous materials during operation.

Impact HZ-2: The project site is identified on a list of hazardous materials sites compiled pursuant to Government Code Section 65962.5. Remediation activities would require the handling of contaminated soil, potentially exposing workers and the public to hazardous materials, or resulting in a release into the environment during construction. (Less than Significant)

The project site is included on the RWQCB's list of cleanup program sites.[189] As discussed in Section A, Project Description, the project would remediate upland soil contamination at the site. This would be in accordance with Site Cleanup Requirements Order No. R2-2013-0023, which the RWQCB issued to the PRGC and the SFPUC. The planned remediation includes cleaning up contaminated soil to health-based cleanup levels that are protective of the health of visitors, site workers, and neighbors under current and future uses. This would improve the condition of the site with respect to soil contamination.

Further, during proposed remediation, the contractor would be required to implement a health and safety plan, in accordance with Federal and State Occupational Safety and Health Administration regulations for hazardous waste operations. These regulations specify the health and safety plan elements and worker training requirements that must be addressed. Use of the engineering controls, work practices, and personal protective equipment specified in the health and safety plan would ensure that exposure to hazardous material would not result in a harmful health effect. These practices would reduce the potential for an accidental release of contaminated soil during construction.

Excavated soil would be temporarily stored in stockpiles on liner materials, protected from stormwater run-on and runoff, and covered to prevent windblown dust. The waste piles would be regularly inspected. A low point would be provided to collect any stormwater within the bermed area, and accumulated water would be pumped into a portable storage tank. The contained water would be tested and treated if needed to meet requirements for discharge, as discussed in Section E.15, Hydrology and Water Quality. The soil would be loaded onto trucks for offsite disposal, depending on the classification of the soil as a RCRA hazardous, non-RCRA California hazardous, or nonhazardous waste. Alternatively, soil that would otherwise be classified as a hazardous waste could be treated onsite using soil washing or chemical stabilization to improve the waste classification.

Soil treatment would be conducted in accordance with the Requirements for Units and Facilities Deemed to Have a Permit by Rule (Title 22, California Code of Regulations, Division 4.5, Chapter 45, Article 1). These regulatory conditions require a waste analysis plan for the treatment operation, a written inspection schedule, training requirements for system operators, a contingency plan, and a closure plan for the facility. Offsite migration of windblown dust would be minimized by implementing dust control

[189] State Water Resources Control Board, Geotracker. Pacific Rod and Gun Club (T10000005188). http://geotracker.waterboards.ca.gov/profile_report.asp?global_id=T10000005188. Accessed November 22, 2013.

measures, in accordance with the CCSF Dust Control Ordinance (described in Section E.7, Air Quality, Impact AQ-1). The appropriate measures would be specified in the required dust control plan, which must be approved by the San Francisco Department of Public Health.

Soil remediation would be performed in accordance with all regulatory requirements for handling, on-site treatment (if conducted), transport, and disposal of contaminated soil which would reduce the potential for accidental releases and harmful exposures to hazardous materials in site soils. For these reasons, impacts related to location on a site identified on a list of hazardous materials sites compiled pursuant to Government Code Section 65962.5 and creating a significant hazard to the public or the environment through reasonably foreseeable upset and accident conditions involving the release of hazardous materials into the environment would be *less than significant.*

Impact HZ-3: Implementation of the project would not impair implementation of or physically interfere with an adopted emergency response plan or emergency evacuation plan. (Less than Significant)

As discussed in Section E.5, Transportation and Circulation (Impact TR-4), construction staging areas and construction activities would occur onsite, with no expected roadway or lane closures. Further, access to the site via the existing driveway would be maintained. The project would not include any design features that would temporarily or permanently restrict emergency vehicles from accessing the site. While the increase in slow-moving trucks could slightly delay access to the project site and nearby land uses and cross streets for both general and emergency vehicles, this effect would be temporary and small in relation to the existing traffic volumes. The SFPUC would also develop and implement a construction management plan that would maintain emergency access at all times during construction. Therefore, impacts related to impairing or interfering with the implementation of an adopted emergency response plan or emergency evacuation plan would be *less than significant.*

Impact HZ-4: The project would not expose people or structures to a significant risk of loss, injury, or death involving fires. (No Impact)

The project site is not in a high fire danger area[190] and would not include the construction of any new facilities or implementation of any activities that would increase the risk of fire. Therefore, the project would not expose people or structures to a significant risk of loss, injury, or death involving fires, and there would be *no impact.*

[190] Cal Fire, 2007. Draft Fire Hazard Severity Zones in LRA, San Francisco County. October 5, 2007.

Impact C-HZ: The project, in combination with past, present, and reasonably foreseeable future projects in the site vicinity, would not result in a considerable contribution to cumulative impacts related to hazardous materials. (Less than Significant)

Impacts could result from the project's use of hazardous materials during construction and performance of site remediation within areas of known contaminated soil. These impacts would be primarily restricted to the project area and immediate vicinity; therefore, the geographic scope for cumulative impacts from hazards includes the project area and immediate vicinity.

As discussed in Impact HZ-1, the project would use common construction-related hazardous materials. There are several potentially cumulative projects listed in Table 3 that would be constructed in the vicinity of Lake Merced that would also use hazardous materials during construction. The Vista Grande Drainage Basin Improvement Project (Project 2) includes construction of a stormwater conveyance structure and a treatment wetland along John Muir Drive, near the project site. The proposed update to the SNRAMP (Project 1) would also include restoration of some areas around Lake Merced. However, as discussed in Impact HZ-1, the remediation contractor would be required to implement a SWPPP under the Construction General Stormwater Permit issued by the SWRCB. The SWPPP would include at least the minimum BMPs specified in the Construction General Stormwater Permit for the management of hazardous materials. Because the potentially cumulative projects listed in Table 3 would be subject to these same requirements, potential cumulative impacts from use of hazardous materials during construction would be *less than significant.*

As discussed in Impact HZ-2, the project includes the remediation of contaminated soil at the project site. There are no other documented sites of soil contamination in the vicinity of the project. Due to the site-specific nature of contamination, there would be no significant cumulative impact related to location on a known hazardous materials site to which both the project and other cumulative projects in the vicinity would contribute (*no impact*). As discussed in Impact HZ-3, the project would result in an increase in slow-moving trucks, which could temporarily delay access to the site and nearby land uses and cross streets. The Vista Grande Drainage Basin Improvement Project (Project 2) would also increase construction traffic along John Muir Drive. This also could contribute to construction traffic that could impede access to the project site and nearby land uses and cross streets. Because the construction schedule of the Vista Grande project could overlap with the proposed project in early 2016, cumulative impacts related to implementation of an adopted emergency response plan or emergency evacuation plan would be potentially significant. However, the proposed project includes development of a construction management plan. As discussed in Section E.5, Transportation and Circulation (Impact TR-3), the SFPUC would coordinate with the appropriate jurisdictional agencies through the Street Construction Coordination Center of the SFDPW and the Transportation Advisory Staff Committee. With

implementation of this plan and the specified coordination, the project would not have a cumulatively considerable contribution to cumulative impacts related to implementation of an adopted emergency response plan or emergency evacuation plan (*less than significant*).

E.17 Mineral and Energy Resources

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
17. MINERAL AND ENERGY RESOURCES—Would the project:					
a) Result in the loss of availability of a known mineral resource that would be of value to the region and the residents of the state?	☐	☐	☐	☐	☒
b) Result in the loss of availability of a locally-important mineral resource recovery site delineated on a local general plan, specific plan or other land use plan?	☐	☐	☐	☐	☒
c) Encourage activities which result in the use of large amounts of fuel, water, or energy, or use these in a wasteful manner?	☐	☐	☒	☐	☐

The project would not result in the loss of availability of a known mineral resource because the project site is in an area mapped by the California Geological Survey as MRZ-1. This means that the area does not contain significant mineral deposits.[191] In addition, applicable land use plans do not identify the project site as a source of locally important mineral resources. San Francisco General Plan policies, which govern the Lake Merced area, are included in the Western Shoreline Area Plan, wherein no mineral recovery sites are discussed. For these reasons, Topics 17(a) and 17(b) are *not applicable* to the project.

Impact ME-1: The project would not result in substantial adverse effects related to the use of large amounts of fuel, water, or energy or the use of these resources in a wasteful manner. (Less than Significant)

The project would result in the short-term use of fuel, water, and electricity during construction. There are no long-term operations and maintenance activities associated with the project, thus, there would be no long-term use of fuel or water.

Site remediation would require the use of fuels (primarily gasoline and diesel fuel) for construction and soil hauling during the 57-week construction period. The excavated soil from the project site would be

[191] California Geological Survey, 1996. Generalized Mineral Land Classification Map of the South San Francisco Bay Production-Consumption Region.

hauled either to the Clean Harbors Class I Buttonwillow Facility in Buttonwillow, California, or the Recology Hay Road Class II/III Landfill near Vacaville. An estimated maximum of 2,325 truck trips to either of these facilities would be required to haul the excavated soil. Backfill material is estimated to require an equal number of truck trips from import fill sources to be identified by the SFPUC. Truck trips for hauling excavated soil and backfill material would use fuel; however, the SFPUC would evaluate potential soil treatment technologies, such as soil washing and chemical stabilization, to reduce the quantity of project soil requiring disposal at the more distant Class I hazardous waste landfill in Buttonwillow.

As required by the CCSF Clean Construction Ordinance, all diesel fuel vehicles would use B20 biodiesel; construction equipment would meet the USEPA Tier 2 standards or best available control technologies (see Section E.8, Greenhouse Gases). Compliance with construction air quality regulations would reduce excessive idling and other inefficient site operations that could waste fuel and add to potential air quality impacts from increased fuel use. Water use would be limited to dust control and potentially soil washing, which would not involve large quantities of water. Minor amounts of electricity could be used for power tools and equipment. Therefore, the project would not result in substantial adverse effects related to the use of large amounts of water or fuel in a wasteful manner, and the impact would be *less than significant.*

Impact C-ME: The proposed project, in combination with other past, present, and reasonably foreseeable future projects, would not result in significant adverse cumulative mineral and energy impacts. (Less than Significant)

As stated above, the project site is not designated as a statewide-, regionally-, or locally-important mineral resource recovery site, and the project would result in no impact on mineral resources. Therefore, there would be no cumulative impact on mineral resources.

The geographic scope for potential cumulative impacts to energy resources impacts encompasses the SFPUC water and power supply system. SFPUC supplies the city and county of San Francisco as well as others in the region with water and power. Similar to proposed project, other projects within the vicinity or the region would require the use of fuel, water, or energy. These cumulative would also be required to comply with the California Green Building Standards Code, at a minimum, and would also be subject to local green building ordinances, which must be as stringent as the state requirements and are often more stringent. Because these building codes encourage sustainable construction practices related to planning and design, energy efficiency, and water efficiency and conservation, energy consumption would be expected to be reduced compared to conditions without such regulations. Therefore, potential cumulative impacts related to wasteful use of energy resources would be *less than significant.*

E.18 Agriculture and Forest Sources

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
18. AGRICULTURE AND FOREST RESOURCES: In determining whether impacts to agricultural resources are significant environmental effects, lead agencies may refer to the California Agricultural Land Evaluation and Site Assessment Model (1997) prepared by the California Dept. of Conservation as an optional model to use in assessing impacts on agriculture and farmland. In determining whether impacts to forest resources, including timberland, are significant environmental effects, lead agencies may refer to information compiled by the California Department of Forestry and Fire Protection regarding the state's inventory of forest land, including the Forest and Range Assessment Project and the Forest Legacy Assessment project; and forest carbon measurement methodology provided in Forest Protocols adopted by the California Air Resources Board. **—Would the project**					
a) Convert Prime Farmland, Unique Farmland, or Farmland of Statewide Importance, as shown on the maps prepared pursuant to the Farmland Mapping and Monitoring Program of the California Resources Agency, to non-agricultural use?	☐	☐	☐	☐	☒
b) Conflict with existing zoning for agricultural use, or a Williamson Act contract?	☐	☐	☐	☐	☒
c) Conflict with existing zoning for, or cause rezoning of, forest land (as defined in Public Resources Code Section 12220(g)) or timberland (as defined by Public Resources Code Section 4526)?	☐	☐	☐	☐	☒
d) Result in the loss of forest land or conversion of forest land to non-forest use?	☐	☐	☐	☐	☒
e) Involve other changes in the existing environment which, due to their location or nature, could result in conversion of Farmland to non-agricultural use or forest land to non-forest use?	☐	☐	☐	☐	☒

The project area is mapped as urban and built-up land on maps prepared under the Farmland Mapping and Monitoring Program[192]; therefore, the project would not convert Prime Farmland, Unique Farmland, or Farmland of Statewide Importance to nonagricultural use.

The project site is zoned for public use, which permits various types of residential districts and dwellings (from single-family houses to high-density mixed districts) and residential-commercial districts of medium-high density. The project site is not zoned specifically for agricultural use and is not currently used for agriculture (although Neighborhood Agricultural use is technically allowed under current zoning). San Francisco County is not subject to the Williamson Act, meaning that there are no lands where potential uses are restricted to either agriculture or other agriculture-compatible open-space uses.[193]

[192] California Department of Conservation, 2013. *Important Farmland Maps*. July 2013.
[193] California Department of Conservation, 2010. The California Land Conservation (Williamson) Act 2010 Status Report. November 2010.

The project site is not zoned as forest land or timberland; it is shown as urban land on land cover and use maps compiled by the California Department of Forestry and Fire Protection.[194] Therefore, the project would not result in the loss of forest land or conversion of forest land to non-forest use. No other changes brought by implementation of the project would convert farmland to nonagricultural use or forest land to nonforest use. For these reasons, agricultural and forest resource Topics 18(a) through 18(e) are *not applicable* to the project.

E.19 Mandatory Findings and Significance

Topics:	Potentially Significant Impact	Less than Significant with Mitigation Incorporated	Less than Significant Impact	No Impact	Not Applicable
19. MANDATORY FINDINGS OF SIGNIFICANCE—Would the project:					
a) Have the potential to degrade the quality of the environment, substantially reduce the habitat of a fish or wildlife species, cause a fish or wildlife population to drop below self-sustaining levels, threaten to eliminate a plant or animal community, reduce the number or restrict the range of a rare or endangered plant or animal, or eliminate important examples of the major periods of California history or prehistory?	☐	☒	☐	☐	☐
b) Have impacts that would be individually limited, but cumulatively considerable? ("Cumulatively considerable" means that the incremental effects of a project are considerable when viewed in connection with the effects of past projects, the effects of other current projects, and the effects of probable future projects.)	☐	☒	☐	☐	☐
c) Have environmental effects that would cause substantial adverse effects on human beings, either directly or indirectly?	☐	☒	☐	☐	☐

Impact MF-1: The project could degrade the quality of the environment, reduce the habitat of, or otherwise adversely affect a rare or endangered plant or animal species. (Less than Significant with Mitigation)

Overall, the project would improve the quality of the environment by remediating soils impacted by hazardous materials and reducing the potential for contaminants to leach into Lake Merced. The discussion in Section E, evaluation of environmental effects, identifies potentially significant impacts of the project on the environment related to cultural resources, noise, air quality, and biological resources. However, mitigation measures have been provided to address these potentially significant project-

[194] California Department of Forestry and Fire Protection, 2006. *Land Cover: Multi-Source Data Compiled in 2006.*

specific impacts. Implementation of the mitigation measures would reduce the impacts to a less-than-significant level.

> As discussed in Impact BI-1 in Section E.13, Biological Resources, project impacts on special-status plant species (San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) would be less than significant with implementation of **Mitigation Measures M-BI-1a, Protocol Surveys for Special-Status Plants in 2014** and **M-BI-1b, Relocation of Special-Status Plants.** Project impacts on special-status reptiles (Western pond turtle) would be less than significant with implementation of **Mitigation Measure M-BI-1c, Avoidance and Minimization for Pacific Pond Turtle,** and project impacts on nesting birds and special-status bats would be less than significant with implementation of **Mitigation Measure M-BI-1d, Nesting Bird Protection Measures,** and **M-BI-1e, Avoidance and Minimization Measures for Special-Status Bats.** In addition, wetland habitats would be protected and restored with implementation of **Mitigation Measures M-BI-2, Restoration of Coastal Scrub, Riparian Scrub, and Wetlands** and **M-BI-3, Wetland Protection.**

In summary, impacts related to reducing the number or restricting the range of a rare or endangered plant or animal would be *less than significant with mitigation.*

Impact MF-2: The project could eliminate important examples of the major periods of California history or prehistory. (Less than Significant with Mitigation)

As discussed in Impacts CP-1, CP-2, CP-3, and CP-4, project construction could result in potential impacts on historic architectural resources, unknown paleontological resources, archaeological resources, and human remains. These impacts would be less than significant with implementation of the following mitigation measures: **Mitigation Measures M-CP-1a, Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4-7; M-CP-1b, Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4-7; M-CP-1c, Protect the Four Contributory Buildings During Construction; M-NO-2a, Preconstruction Surveys and Repair; M-NO-2b, Construction Equipment Restrictions Near Buildings; M-CP-2, Accidental Discovery of Archaeological Resources; M-CP-3 Unanticipated Discovery Measures for Paleontological Resources; and M-CP-4, Unanticipated Discovery Measures for Human Remains, Associated or Unassociated Funerary Objects.** Therefore, impacts related to elimination of important examples of California history or prehistory are *less than significant with mitigation.*

Impact MF-3: The project could have impacts that would be individually limited but cumulatively considerable. (Less than Significant with Mitigation)

Section 15130 of the CEQA guidelines requires a reasonable analysis of the significant cumulative impacts to which a project could contribute. Cumulative impact refers to "two or more individual effects that, when considered together, are considerable or able to compound or increase other environmental impacts." The individual effects may be changes resulting from a single project or an increase in the

number of environmental impacts. The cumulative impact is the change in the environment that results when the incremental impact of the project is added to closely related past, present, or reasonably foreseeable future projects. Cumulative impacts can result from individually minor but collectively significant projects that take place over time (CEQA Guidelines Section 15355 [a][b]).

For the purposes of this initial study, the geographic context for the project's cumulative impact assessment is generally the Lake Merced area, although an expanded geographic context was considered for some topics. Recently approved and reasonably foreseeable projects and planning efforts in the vicinity of the project site are presented in Table 3.

The analysis in this initial study determined that the project would have no impact on, or is not applicable to, wind and shadow, public services, and agriculture. Therefore, the project would not contribute to cumulative impacts related to these issue areas.

Potential cumulative impacts for the remaining environmental issue areas are assessed in the relevant subsections of Section E, Evaluation of Environmental Effects. However, for the reasons described in Sections E.1 through E.18, with implementation of mitigation measures to address potentially significant project-specific impacts, the project's contribution to all cumulative impacts on the environment would not be cumulatively considerable (*less than significant with mitigation*).

Impact MF-4: The project could have environmental effects that would cause substantial adverse effects on human beings, either directly or indirectly. (Less than Significant with Mitigation)

The discussion in Section E, Evaluation of Environmental Effects, identifies potentially significant impacts related to aesthetics, cultural resources, transportation and circulation, noise, air quality, and biological resources. Of these, impacts related to transportation, noise and air quality could adversely affect humans. Mitigation measures have been provided in this initial study to reduce these potentially significant project-specific impacts to a less-than-significant level. No project-specific significant impacts were identified for the following environmental issue areas: land use, population and housing, greenhouse gases, wind and shadow, recreation, utilities and service systems, public services, geology and soils, hydrology and water quality, hazards and hazardous materials, mineral and energy resources, and agricultural and forest resources. Therefore, with implementation of the mitigation measures specified in Sections E.1 through E.18, the project would not result in substantial adverse effects, direct or indirect, on human beings (*less than significant with mitigation*).

F. MITIGATION MEASURES

The following mitigation measures have been adopted by the project sponsor and are necessary to avoid potential significant impacts of the project.

Mitigation Measure M-AE-3: Screening Vegetation.

The SFPUC shall identify the location and spacing of new plantings that would, at maturity, screen views of the eastern portion of the site. New plants shall include native species indigenous to the San Francisco Peninsula and/or shrubs and trees typical of the surrounding area. Plantings (by way of species type, size, and location) shall ensure that direct views of the site east of the entrance are substantially obstructed from any location within a ten-year period. The SFPUC shall monitor and photograph screening vegetation annually after completion of remediation activities. If it is determined that success standards are not being met, SFPUC shall take immediate action to re-plant screening vegetation to ensure compliance by the tenth-year period.

Mitigation Measure M-CP-1a: Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7.

The SFPUC or its contractor shall implement the following to comply with the Secretary of Interior's Standards for Rehabilitation:

- Prior to commencement of site remediation, the SFPUC shall record the original size, configuration, and locations of the semi-circular station paths at skeet fields 4 – 7 through the use of digital photography and mapping. The original dimensions and locations of the station paths shall be mapped on a site plan to aid the later reconstruction of these features.

- Following site remediation, the SFPUC shall reconstruct the semi-circular station paths which define skeet fields 4 – 7 in the same size, configuration, and location as the original station paths, including the level terrace and linear arrangement of the fields. As the existing concrete materials post-date the period of significance and are not character-defining, concrete may be substituted for other compatible materials (e.g. crushed rock, gravel, or wood boardwalks outlining the path configurations).

Mitigation Measure M-CP-1b: Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4 – 7.

The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation:

- Prior to commencement of site remediation, the SFPUC shall record and document the existing structural condition and location of the wood frame high/low houses at skeet fields 4 – 7 (total of 8 structures) and the wood fences which separate these fields (total of 4 fences). This shall be accomplished through; 1) digital photography of all such features, 2) mapping their original locations and configuration on a site plan, and 3) numbering and cataloging each structure. These features shall be carefully relocated to a secure, onsite or off site location to avoid damage. If stored onsite, they may be relocated to alternate safety zones as remediation progresses. The most appropriate temporary relocation sites shall be determined by the SFPUC prior to commencement of work.

- During site remediation activities, the SFPUC shall protect these features from accidental damage during earth moving by storing these elements within a locked, chain-link fence enclosure and posting "Keep Out" or "No Trespassing" signs.

- Following site remediation, the SFPUC shall return these features to their original positions at the reconstructed skeet fields 4 – 7. Based on the pre-construction recording and depending on their structural condition, any damaged components should be repaired in keeping with the Secretary of Interior's Standards for Rehabilitation. If they were previously damaged beyond repair, they are in poor structural condition, or if it is infeasible to return them to their original location due to their condition or other factors, they may be replaced in-kind in a similar size, design, location, and materials as existing, in keeping with the Standards.

Mitigation Measure M-CP-1c: Protect the Four Contributory Buildings During Construction.

The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation:

- During site remediation activities, the four contributory buildings (Clubhouse, Caretaker's House, Rifle Range Building, and the Shell House), shall be adequately protected from accidental damage due to construction activities and vandalism. These structures shall be surrounded by protective fencing and shall be secured from entry by boarding up all windows and doors, and posting "Keep Out" or "No Trespassing" signs on each building. Following site remediation, these buildings shall be returned to their original appearance by removing all temporary construction fencing, window and door protection, and signage.

Mitigation Measure M-CP-2: Accidental Discovery of Archeological Resources.

The following measures shall be implemented should construction activities result in the accidental discovery of a cultural resource:

> The following mitigation measure is required to avoid any potential adverse effect from the proposed project on accidentally discovered buried or submerged historical resources as defined in CEQA Guidelines Section 15064.5(a)(c). The project sponsor shall distribute the Planning Department archeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, etc. firms); or utilities firm involved in soils disturbing activities within the project site. Prior to any soils disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel including, machine operators, field crew, supervisory personnel, etc. The project sponsor shall provide the Environmental Review Officer (ERO) with a signed affidavit from the responsible parties (prime contractor, subcontractor(s), and utilities firm) to the ERO confirming that all field personnel have received copies of the Alert Sheet.
>
> Should any indication of an archeological resource be encountered during any soils disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken.
>
> If the ERO determines that an archeological resource may be present within the project site, the project sponsor shall retain the services of a qualified archeological consultant, based on

standards developed by the Planning Department archeologist. The archeological consultant shall advise the ERO as to whether the discovery is an archeological resource, retains sufficient integrity, and is of potential scientific/historical/cultural significance. If an archeological resource is present, the archeological consultant shall identify and evaluate the archeological resource. The archeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor.

Measures might include: preservation in situ of the archeological resource; an archeological monitoring program; or an archeological testing program. If an archeological monitoring program or archeological testing program is required, it shall be consistent with the Environmental Planning (EP) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archeological resource is at risk from vandalism, looting, or other damaging actions.

The project archeological consultant shall submit a Final Archeological Resources Report (FARR) to the ERO that evaluates the historical significance of any discovered archeological resource and describing the archeological and historical research methods employed in the archeological monitoring/data recovery program(s) undertaken. Information that may put at risk any archeological resource shall be provided in a separate removable insert within the final report.

Copies of the Draft FARR shall be sent to the ERO for review and approval. Once approved by the ERO, copies of the FARR shall be distributed as follows: California Archeological Site Survey Northwest Information Center (NWIC) shall receive one (1) copy and the ERO shall receive a copy of the transmittal of the FARR to the NWIC. The Environmental Planning division of the Planning Department shall receive one bound copy, one unbound copy and one unlocked, searchable PDF copy on CD three copies of the FARR along with copies of any formal site recordation forms (CA DPR 523 series) and/or documentation for nomination to the National Register of Historic Places/California Register of Historical Resources. In instances of high public interest or interpretive value, the ERO may require a different final report content, format, and distribution than that presented above.

Mitigation Measure M-CP-3: Accidental Discovery of Paleontological Resources.

The following measures shall be implemented should construction result in the accidental discovery of paleontological resources:

To reduce the potential for the proposed project to result in a significant impact on paleontological resources, the SFPUC shall arrange for a paleontological training by a qualified paleontologist regarding the potential for such resources to exist in the project site and how to identify such resources. The training could consist of a recorded presentation that could be reused for new personnel. The training shall also include a review of penalties for looting and disturbance of these resources. An alert sheet shall be prepared by the qualified paleontologist and shall include the following:

1. A discussion of the potential to encounter paleontological resources;
2. Instructions for reporting observed looting of a paleontological resource; and instructions that if a paleontological deposit is encountered within a project area, all soil-disturbing

activities in the vicinity of the deposit shall cease within 50 feet and the ERO shall be notified immediately; and,

3. Who to contact in the event of an unanticipated discovery.

If potential fossils are discovered by construction crews, all earthwork or other types of ground disturbance within 50 feet of the find shall stop immediately until the qualified professional paleontologist can assess the nature and importance of the find. Based on the scientific value or uniqueness of the find, the paleontologist may record the find and allow work to continue, or recommend salvage and recovery of the fossil. The paleontologist may also propose modifications to the stop-work radius based on the nature of the find, site geology, and the activities occurring on the site. If treatment and salvage is required, recommendations shall be consistent with SVP 1995 guidelines and currently accepted scientific practice, and shall be subject to review and approval by the ERO or designee. If required, treatment for fossil remains may include preparation and recovery of fossil materials so that they can be housed in an appropriate museum or university collection, and may also include preparation of a report for publication describing the finds. The SFPUC shall be responsible for ensuring that treatment is implemented and reported to the San Francisco Planning Department. If no report is required, the SFPUC shall nonetheless ensure that information on the nature, location, and depth of all finds is readily available to the scientific community through university curation or other appropriate means.

Mitigation Measure M-CP-4: Accidental Discovery of Human Remains.

The following measures shall be implemented should construction activities result in the accidental discovery of human remains and associated cultural materials:

The treatment of human remains and of associated or unassociated funerary objects discovered during any soil-disturbing activities shall comply with applicable state laws. This shall include immediate notification of the coroner of the county within which the project is located and, in the event of the coroner's determination that the human remains are Native American, notification of the California Native American Heritage Commission, which shall appoint a most likely descendant (MLD) (PRC Section 5097.98). The archeological consultant, SFPUC, and MLD shall make all reasonable efforts to develop an agreement for the treatment, with appropriate dignity, of human remains and associated or unassociated funerary objects (CEQA Guidelines Section 15064.5[d]). The agreement should take into consideration the appropriate excavation, removal, recordation, analysis, custodianship, curation, and final disposition of the human remains and associated or unassociated funerary objects. The PRC allows 24 hours to reach agreement on these matters. If the MLD and the other parties do not agree on the reburial method, the SFPUC shall follow Section 5097.98(b) of the PRC, which states that "the landowner or his or her authorized representative shall reinter the human remains and items associated with Native American burials with appropriate dignity on the property in a location not subject to further subsurface disturbance."

Mitigation Measure M-TR-1: Implement Flag Control to Maintain Bicycle and Pedestrian Access.

The SFPUC and its contractor shall require flaggers to be present onsite during daily construction activities. Flaggers shall be located at the entry and exit locations of the project site and shall coordinate the movement of construction vehicles in and out of the project site. In addition, flaggers shall maintain access to on- and off-street bicycle and pedestrian facilities and the use of flaggers shall

reduce any intermittent blockages to such facilities, and eliminate any long-term blockages to such facilities.

Mitigation Measure M-NO-2a: Preconstruction Surveys and Repair.

SFPUC shall conduct a preconstruction survey of onsite buildings to document preconstruction building conditions. Following construction, the buildings shall be re-inspected. Any new cracks or other changes in structures shall be compared to preconstruction conditions and a determination made as to whether project activities could have caused such damage. In the event that the project is demonstrated to have caused the damage, SFPUC shall be responsible for having the damage repaired to the pre-existing condition.

Mitigation Measure M-NO-2b: Construction Equipment Restrictions Near Buildings.

To minimize vibration effects, no earthmoving equipment shall be used within 1.5 feet of the Clubhouse, Caretaker's House, Rifle Range Building and Shell House; only small earthmoving equipment shall be used between 1.5 feet and 15 feet of the these buildings. No vibratory equipment shall be used within 8 feet of the Clubhouse, Caretaker's House, Rifle Range Building, and Shell House and only small vibratory equipment (including compactors) shall be used between 8 feet and 26 feet of these buildings. Small earthmoving equipment and vibrators shall be used within 10 feet and 17 feet, respectively, from other buildings.

Mitigation Measure M-AQ-1: Construction Emissions Minimization.

A. ***Construction Emissions Minimization Plan.*** The project sponsor shall reduce construction-related NOx emissions by a minimum of 40 percent as compared to that estimated in this environmental analysis. Prior to issuance of a construction permit, the project sponsor shall submit a Construction Emissions Minimization Plan (Plan) to the Environmental Review Officer (ERO) for review and approval by an Environmental Planning Air Quality Specialist. The requirements of this plan may be met by demonstrating project compliance with the following:

1. Limit truck idling time to two minutes. Legible and visible signs shall be posted in multiple languages (English, Spanish, Chinese) in designated queuing areas and at the construction site to remind operators of the two minute idling limit;

2. The project sponsor shall require that construction operators properly maintain and tune equipment in accordance with manufacturer specifications; and

3. All on-road haul trucks (i.e., trucks used for disposal of excavated material and delivery of clean fill) shall be year 2010 or newer.

Should the project sponsor choose to comply with this mitigation measure through any means other than the requirements listed above, the Plan shall demonstrate an equivalent reduction in NOx emissions (40%). The project sponsor shall submit to the ERO, prior to construction, all applicable construction equipment information required to ensure that the project sponsor has fully complied with this mitigation measure.

B. ***Reporting.*** Monthly reports shall be submitted to the ERO indicating the construction phase and off-road equipment information used during each phase including the information required in A, above.

Within six months of the completion of construction activities, the project sponsor shall submit to the ERO a final report summarizing construction activities. The final report shall indicate the start and end dates and duration of each construction phase.

C. *Certification Statement and On-site Requirements.* Prior to the commencement of construction activities, the project sponsor must certify (1) compliance with the Plan, and (2) all applicable requirements of the Plan have been incorporated into contract specifications.

Mitigation Measure MI-BI-1a: Protocol Surveys for Special-Status Plants.

The SFPUC shall retain a qualified botanist to conduct preconstruction CDFG protocol-level[195] surveys for special-status plants (in particular San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) on the project site and adjacent suitable habitat during the blooming period for these species. Surveys shall occur in the spring for San Francisco Bay spineflower (April – July), blue coast gilia (April – July), and San Francisco wallflower (March – June), and in the late summer for dune tansy (July – October).

Survey results shall be mapped and documented in a technical memorandum and provided to the Planning Department. If no special-status plants are identified during surveys, then these plants shall be assumed to be absent from the project site. If special-status plants are found during surveys, suitable habitat shall be mapped for avoidance in order to account for seasonal growth variability from year to year, when plants may not bloom but remain present in the seed bank. Suitable habitat areas shall be demarcated by a qualified botanist with flagging or orange fencing with signs that read "Environmentally Sensitive Area – Keep Out." These markings shall be installed before construction begins and continuously maintained throughout construction.

Mitigation Measure M-BI-1b: Relocation of Special-Status Plants.

If special-status plants are located within the remediation site and cannot be avoided during remediation, then a plan shall be developed in coordination with CDFW to relocate them to suitable habitat within the Lake Merced shoreline area. This can be done either through salvage and transplanting or by collection and propagation of seeds or other vegetative material. Any plant relocation would be done under the supervision of a qualified botanist.

Mitigation Measure M-BI-1c: Worker Environmental Awareness Program Training.

A project-specific Worker Environmental Awareness Program (WEAP) training shall be developed and implemented by a qualified biologist for the project and attended by all construction personnel prior to beginning work onsite. The WEAP training shall generally include but not be limited to the following:

- Applicable State and federal laws, environmental regulations, project permit conditions, and penalties for non-compliance;
- Special-status plant and wildlife species with potential to occur on or in the vicinity of the project site, avoidance measures, and a protocol for encountering such species including a communication chain;

[195] CDFG, 2009. Protocols for Surveying and Evaluating Impacts to Special Status Native Plant Populations and Natural Communities. Biogeographic Data Branch, Sacramento. Data dated November 24, 2009.

- Preconstruction surveys and biological monitoring requirements associated with each phase of work;
- Known sensitive resource areas in the project vicinity which are to be avoided and/or protected (e.g. wetlands) as well as approved project work areas; and
- Best Management Practices (BMPs) and their location on the project site for erosion control and/or species exclusion.

Mitigation Measure M-B1d: Avoidance and Minimization Measures for Western Pond Turtle.

During construction at the project site, the SFPUC shall ensure a biological monitor is present during installation of exclusion fencing and initial vegetation clearing and grading. Also, the following measures shall be implemented:

- Within one week before construction commences, a qualified biologist shall supervise the installation of exclusion fencing along the boundaries of the work area, as the biologist deems necessary to prevent western pond turtles from entering the work area. The construction contractor shall install CDFW-approved species exclusion fencing, with a minimum height of 3 feet above ground surface and with an additional 4–6 inches of fence material buried such that species cannot crawl under the fence. Fencing installed along the north border (lakeside border) of the site can be multipurpose silt fencing (see Mitigation Measure M-BI-3, Wetland Protection, below) and exclusion fencing.
- A qualified biologist shall survey the project area within 48 hours before the onset of initial ground-disturbing activities and shall be present during initial vegetation clearing and ground-disturbing activities. The biological monitor shall monitor the exclusion fencing weekly to confirm proper maintenance and inspect for turtles. If western pond turtles are found, the SFPUC shall halt construction in the vicinity that poses a threat to the individual as determined by the qualified biologist. If possible, the individual shall be allowed to move out of the project area of its own volition (e.g., if it is near the exclusion fence that can be temporarily removed to let it pass). The qualified biologist shall relocate turtles to the nearest suitable habitat should they not leave the work area of their own accord. Construction shall resume after the individual is out of harm's way. If western pond turtles occur repeatedly onsite after the exclusion fencing has been installed, a qualified biologist shall initiate preconstruction sweeps of the project site for this species prior to start of construction on a daily basis and thereinafter throughout the duration of the project.
- During project activities, excavations deeper than 6 inches shall have a sloping escape ramp of earth or a wooden plank installed at a 3:1 rise; openings, such as pipes, where western pond turtles might seek refuge shall be covered when not in use; and all trash that may attract predators or hide western pond turtles shall be properly contained each day, removed from the worksite, and disposed of regularly. Following site remediation, the construction contractor shall remove all trash and construction debris from the work areas.

Mitigation Measure M-BI-1e: Nesting Bird Protection Measures

Nesting birds and their nests shall be protected during construction by use of the following:

- Removal of trees, scrub vegetation and structures shall occur outside the bird nesting season (February 1 to August 30), to the extent feasible.

- If removal of trees, scrub vegetation or structures during bird nesting season cannot be fully avoided, a qualified wildlife biologist shall conduct preconstruction nesting surveys within seven days prior to the start of such activities or after any construction breaks of 14 days or more. Surveys shall be performed for the project site and suitable habitat within 250 feet of the project site in order to locate any active passerine (perching bird) nests and within 500 feet of the project site to locate any active raptor (birds of prey) nests or double-crested cormorant or heron rookeries.

- If active nests are located during the preconstruction bird nesting survey, the wildlife biologist shall evaluate if the schedule of construction activities could affect the active nests and the following measures shall be implemented based on their determination:

  - If construction is not likely to affect the active nest, it may proceed without restriction; however, a biologist shall regularly monitor the nest to confirm there is no adverse effect and may revise their determination at any time during the nesting season In this case, the following measure would apply.

  - If construction may affect the active nest, the biologist shall establish a no disturbance buffer. Typically, these buffer distances are between 25 feet and 250 feet for passerines and between 300 feet and 500 feet for raptors. These distances may be adjusted depending on the level of surrounding ambient activity (e.g. if the project area is adjacent to a road or active trail) and if an obstruction, such as a building, is within line-of-sight between the nest and construction. For bird species that are federally and/or state-listed sensitive species (i.e., fully protected, endangered, threatened, species of special concern), an SFPUC representative, supported by the wildlife biologist, shall consult with the USFWS and/or CDFW regarding modifications to nest buffers, prohibiting construction within the buffer, modifying construction, and removing or relocating active nests that are found on the site.

- Removing inactive passerine nests may occur at any time. Inactive raptor nests shall not be removed unless approved by the USFWS and/or CDFW.

- Removing or relocating active nests shall be coordinated by the SFPUC representative with the USFWS and/or CDFW, as appropriate, given the nests that are found on site.

- Any birds that begin nesting within the project area and survey buffers amid construction activities are assumed to be habituated to construction-related or similar noise and disturbance levels and no work exclusion zones shall be established around active nests in these cases.

Mitigation Measure M-BI-1f: Avoidance and Minimization Measures for Special-Status Bats.

In coordination with the SFPUC, a preconstruction survey for special-status bats shall be conducted by a qualified biologist in advance of tree and structure removal within the project site to characterize potential bat habitat and identify active roost sites. Should potential roosting habitat or active bat roosts be found in trees and/or structures to be removed under the project, the following measures shall be implemented:

- Removal of trees and structures shall occur when bats are active, approximately between the periods of March 1 to April 15 and August 15 to October 15; outside of bat maternity roosting season (approximately April 15 – August 31) and outside of months of winter torpor (approximately October 15 – February 28), to the extent feasible.

- If removal of trees and structures during the periods when bats are active is not feasible and active bat roosts being used for maternity or hibernation purposes are found on or in the immediate vicinity of the project site where tree and structure removal is planned, a no-disturbance buffer of 100 feet shall be established around these roost sites until they are determined to be no longer active by the qualified biologist.

- The qualified biologist shall be present during tree and structure removal if active bat roosts are present. Trees and structures with active roosts shall be removed only when no rain is occurring or is forecast to occur for 3 days and when daytime temperatures are at least 50°F.

- Removal of trees with active or potentially active roost sites shall follow a two-step removal process:

    1. On the first day of tree removal and under supervision of the qualified biologist, branches and limbs not containing cavities or fissures in which bats could roost, shall be cut only using chainsaws.

    2. On the following day and under the supervision of the qualified biologist, the remainder of the tree may be removed, either using chainsaws or other equipment (e.g. excavator or backhoe).

- Removal of structures containing or suspected to contain active bat roosts shall be dismantled under the supervision of the qualified biologist in the evening and after bats have emerged from the roost to forage. Structures shall be partially dismantled to significantly change the roost conditions, causing bats to abandon and not return to the roost.

- Bat roosts that begin during remediation are presumed to be unaffected, and no buffer would be necessary.

Mitigation Measure M-BI-2: Restoration of Coastal Scrub, Riparian Scrub, and Wetlands

The habitat functions and services of all coastal scrub habitat, arroyo willow riparian scrub habitat, and freshwater emergent wetlands affected during construction shall be restored in-place to pre-project conditions. A Riparian and Wetland Restoration and Mitigation Monitoring Plan shall be prepared for the affected areas, subject to approval by the appropriate regulatory agencies, and shall generally include, but not be limited, to the following:

- A final grading plan for the affected coastal scrub habitat, riparian scrub habitat, and wetlands which would restore the topography of the affected habitat areas to pre-project conditions;

- A planting plan, composed of native coastal scrub, riparian scrub, and freshwater emergent wetland plant species, consistent with the coastal scrub, riparian habitat and wetlands of Lake Merced;

- A weed control plan to prevent the spread of invasive non-native plant species on the project site;

- Performance criteria for the revegetated areas that establish success thresholds over a specific amount of time (typically five years) as determined by the regulatory agencies with jurisdiction over the affected areas;

- A monitoring and reporting program under which progress of the revegetated areas shall be tracked to ensure survival of the mitigation plantings. The program shall document overall health and vigor of mitigation plantings throughout the monitoring period and provide

recommendations for adaptive management as needed to ensure the site is successful, according to the established performance criteria. An annual report documenting monitoring results and providing recommendations for improvement throughout the year shall be provided to the regulatory agencies; and

- A best management practices element describing erosion control measures to be installed around the affected areas following mitigation planting in order to avoid sediment runoff into the adjacent waters of Lake Merced.

Mitigation Measure M-BI-3: Wetland Protection.

At the project site, wetland protection measures shall be applied to protect state and federal jurisdictional wetlands. These measures shall include the following:

- A protective barrier (such as silt fencing) shall be erected around the adjacent wetland feature to isolate it from remediation activities;
- Signage shall be installed on the fencing to identify sensitive habitat areas and restrict construction activities;
- No equipment mobilization, grading, clearing, or storage of equipment or machinery, or similar activity shall occur at the project site until a representative of SFPUC has inspected and approved the wetland protection fencing; and
- The SFPUC shall ensure that the temporary fencing is continuously maintained until all remediation is completed.

A fencing material meeting the requirements of both water quality protection and wildlife exclusion may be used.

G. PUBLIC NOTICE AND COMMENT

G.1 Comments Received in Response to Notification of Project Receiving Environmental Review

A "Notification of Project Receiving Environmental Review" was mailed on February 21, 2014 to property owners and residents of property within 300 feet of the project site, responsible and trustee agencies, and interested parties. The following comments in response to the notification were received:

- San Francisco Recreation and Park Department – Expressed interest in staying informed about the project, in particular with respect to erosion control measures
- Golden Gate Audubon Conservation Committee – Requested receiving notifications regarding environmental review. The scope of environmental review should include the following: timing and extent of remediation; containment and disposal of spoils; and measures to address impacts on Lake Merced's wildlife.
- Mr. Dick Morten – Suggested that project-specific mitigation measures address potential impacts on nesting birds, dust, noise, odors, traffic, and public safety.

G.2 Comments Received in Response to Preliminary Mitigated Negative Declaration and Initial Study

On June 25, 2014, the Planning department circulated a Notice of Availability of and Intent to Adopt a Mitigated Negative Declaration. Below are summaries of the written letters received from local organizations and individuals. No comments were received from state or local agencies, property owners or residents within 300 feet of the project site. Where applicable, the summaries below also identify where changes have been incorporated into this document in response to these comments.

- **Dick Allen, Dolphin Club** – inquired whether the removal of 81 or more trees would alter wind patterns and velocity on South Lake, and expressed the concern that any wind velocity increase would negatively affect rowing activities on Lake Merced.

- **Dick Morten** – stated that tree removals should only occur if necessary and after habitat and wildlife impacts have been evaluated; that the IS/MND should not indicate that the PRGC has any right to future site use, and that site structures should not be considered historic resources because they may not have been constructed according to code.

- **Golden Gate Audubon Society** – provided comments and recommendations on various topics below:

  - *Fugitive Dust* – expressed concern about the potential for fugitive dust and contaminated material to enter Lake Merced and waterbirds, aquatic wildlife, and recreationists; proposed the establishment of monitoring stations and an emergency dust plan. In response to this comment, additional discussion was added to Section E.13, Biological Resources, on pages 135-136.

  - *Bird Data* – proposed using bird data available for the entire area surrounding Lake Merced in analysis of impacts to birds. Provided additional information about the Fox Sparrow, Western Kingbird, Black Phoebe, Townsend's Warbler, Yellow Warbler, Tricolored Blackbird, and Great Blue Heron. In response to these comments, Section E.13, Biological Resources, was revised on pages 124 and 134.

  - *Nesting birds* – suggested that work exclusion zones be placed around nests built during project activities and that monitoring and surveys be conducted throughout the birding season.

  - *Tree Removal* – questioned the 10-year screening requirement for tree replacement described in Mitigation Measure M-AE-3 and proposes that tree health, as evaluated by a qualified professional, be used as success criteria. In addition, provided recommendations for tree replacement species and numbers.

  - *Future Site Use* – indicated that cleanup for unrestricted future use appears contradictory to the project description which states that PRGC activities would be suspended during construction and Mitigation Measures M-CP-1a and M-CP-1b that would restore skeet fields 4-7. Suggested those measures be postponed until after future site use is determined by the SFPUC. Also suggested that a groundwater recharge plan be prepared for the site.

  - *Coyotes* – suggested measures to reduce project impacts on potential coyote dens.

- **Friends of the Gulls** – Requested that Friends of the Gulls be added to distribution list for project updates.

- **Frank H. (Bert) Swan, Ph.D.** – expressed the opinion that the AMEC health risk assessment assumptions are unrealistically conservative and warrant additional evaluation, such as biological testing of on-site and off-site gophers to determine the bioavailability of PAHs; asserted that vehicle emissions and runoff from pavement along John Muir Boulevard contribute to PAHs and lead in soil; claimed that the project requires an EIR and a cost benefit analysis of alternative remediation methods; and, indicated the proposed remediation is not based on adequate data and cost considerations.

- **Jeanine Mahl** – Supported Dr. Swan's position, questioned whether existing toxicity levels really pose a health risk, and argued for further soil and animal testing and environmental impact studies.

- **Peter Griffith** – Requested that an EIR/cost benefit analysis be completed prior to project implementation.

H. DETERMINATION

On the basis of this Initial Study:

☐ I find that the project COULD NOT have a significant effect on the environment, and a NEGATIVE DECLARATION will be prepared.

☒ I find that although the project could have a significant effect on the environment, there will not be a significant effect in this case because revisions in the project have been made by or agreed to by the project proponent. A MITIGATED NEGATIVE DECLARATION will be prepared.

☐ I find that the project MAY have a significant effect on the environment, and an ENVIRONMENTAL IMPACT REPORT is required.

☐ I find that the project MAY have a "potentially significant impact" or "potentially significant unless mitigated" impact on the environment, but at least one effect 1) has been adequately analyzed in an earlier document pursuant to applicable legal standards, and 2) has been addressed by mitigation measures based on the earlier analysis as described on attached sheets. An ENVIRONMENTAL IMPACT REPORT is required, but it must analyze only the effects that remain to be addressed.

☐ I find that although the project could have a significant effect on the environment, because all potentially significant effects (a) have been analyzed adequately in an earlier EIR or NEGATIVE DECLARATION pursuant to applicable standards, and (b) have been avoided or mitigated pursuant to that earlier EIR or NEGATIVE DECLARATION, including revisions or mitigation measures that are imposed upon the project, no further environmental

DATE June 25, 2014

Sarah B. Jones
Environmental Review Officer
for
John Rahaim
Director of Planning

I. INITIAL STUDY AUTHORS

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APPENDIX A

Pacific Rod and Gun Club, San Francisco, CA
Cultural Landscape Evaluation Report

(Included on CD in pocket of back cover of hard copies)

APPENDIX B

Special-Status Species that May Occur at the Project Site

APPENDIX B
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Plants					
Presidio manzanita *Arctostaphylos montana* ssp. *Ravenii*	FE	CE	1B.1	Open, rocky, serpentine slopes in chaparral, coastal scrub, and coastal prairie. February – March	**Low.** No suitable habitat present.
Marsh sandwort *Arenaria paludicola*	FE	CE	1B.1	Freshwater or brackish marshes and swamps. May – August	**Low.** Potentially suitable habitat present at Lake Merced, but species not observed there (May and Associates, 2009[1]; Nomad Ecology, 2011[2]; San Francisco Planning Department, 2011)[3]; species presumed extirpated in San Francisco.
Presidio clarkia *Clarkia franciscana*	FE	CE	1B.1	Serpentine outcrops in coastal scrub, and valley and foothill grassland. May – July	**Low.** No suitable habitat present.
Beach layia *Layia carnosa*	FE	CE	1B.1	Sand dunes. March – July	**Low.** Recorded generally from sand dunes in San Francisco in 1904; may be present in the seed bank.
San Francisco lessingia *Lessingia germanorum*	FE	CE	1B.1	Coastal scrub, sandy soils free of competing species. July – November	**Low.** Historically known from Lake Merced but not recently observed; may be present in the seed bank.
White rayed pentachaeta *Pentachaeta bellidiflora*	FE	CE	1B.1	Open, dry, rocky slopes and grassy areas, usually on serpentine. March – May	**Low.** No suitable habitat present.
Marin western flax *Hesperolinon congestum*	FE	CT	1B.1	Chaparral and grassland, usually on serpentine barrens. April – July	**Low.** No suitable habitat present.
Robust spineflower *Chorizanthe robusta var. robusta*	FE	--	1B.1	Sandy or gravelly coastal dunes, coastal scrub, cismontane woodland and maritime chaparral. April – September	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (San Francisco Planning Department, 2011; May and Associates, 2009; Nomad Ecology, 2011); species presumed extirpated in San Francisco.
San Bruno Mountain manzanita *Arctostaphylos imbricada*	--	CE	1B.1	Chaparral and coastal scrub, usually on sandstone outcrops. February – May	**Low.** No suitable habitat present.

[1] May and Associates, *Draft Botanical Survey Report, Lake Merced Water Level Restoration Project*. Prepared for Winzler & Kelly, August 31, 2009.

[2] Nomad Ecology, *Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California*, revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.

[3] San Francisco Planning Department, *Significant Natural Resource Areas Management Plan Draft Environmental Impact Report*, Planning Department Case No. 2005.1912E, State Clearinghouse No. 2009042102, August 2011.

APPENDIX (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Plants (cont.)					
Pacific manzanita *Arctostaphylos pacifica*	--	CE	1B.1	Coastal scrub and chaparral. February – April	**Low.** No suitable habitat present.
San Francisco popcorn-flower *Plagiobothrys diffusus*	--	CE	1B.1	Coastal prairie, and valley and foothill grasslands. March – June	**Low.** No suitable habitat present.
Adobe sanicle *Sanicula maritima*	--	Rare	1B.1	Moist clay or ultramafic soil in chaparral, coastal prairie, meadows, seeps, and valley and foothill grassland. February – May	**Low.** No suitable habitat present.
Hairless popcorn-flower *Plagiobothrys glaber*	--	--	1A	Coastal salt marshes and alkaline meadows. March – May	**Low.** No suitable habitat present.
Franciscan manzanita *Arctostaphylos franciscana*	--	--	1B.1	Open, rocky, serpentine outcrops in chaparral. February – April	**Low.** No suitable habitat present. This species was believed to be extinct in the wild (although still extant through cultivation), but was rediscovered in Presidio National Park in late 2009.
Fragrant fritillary *Fritillaria liliacea*	--	--	1B.1	On clay, often serpentine derived soils in coastal scrub, grassland, and coastal prairie. February – April	**Low.** No suitable habitat present.
Blue coast gilia *Gilia capitata* spp. *chamissonis*	--	--	1B.1	Coastal dunes and scrub. April – July	**Moderate.** Historically present in suitable habitat around Lake Merced. Present on the northeastern shore of Impound Lake (Nomad, 2011)[4].
Kellogg's horkelia *Horkelia cuneata* ssp. *sericea*	--	--	1B.1	Coastal scrub, dunes, and openings of closed-cone coniferous forests. February – July	**Low.** Suitable habitat present; not historically known to Lake Merced (May and Associates, 2009)[5].
Rose leptosiphon *Leptosiphon rosaceus*	--	--	1B.1	Coastal bluff scrub. April – July	**Low.** No suitable habitat present.
Oregon polemonium *Polemonium carneum*	--	--	1B.1	Coastal prairie, coastal scrub, lower montane coniferous forest. April – September	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (May and Associates, 2009; Nomad Ecology, 2011; San Francisco Planning Department, 2011)[6].

243

4 Nomad Ecology, *Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California*, revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.

5 May and Associates, *Draft Botanical Survey Report, Lake Merced Water Level Restoration Project*. Prepared for Winzler & Kelly, August 31, 2009.

6 San Francisco Planning Department, *Significant Natural Resource Areas Management Plan Draft Environmental Impact Report*, Planning Department Case No. 2005.1912E, State Clearinghouse No. 2009042102, August 2011.

APPENDIX B (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Plants (cont.)					
Bent-flowered fiddleneck *Amsinckia lunaris*	--	--	1B.2	Coastal bluff scrub, cismontane woodland, and valley and foothill grassland. March – June	**Low.** No suitable habitat present.
Montara manzanita *Arctostaphylos montaraensis*	--	--	1B.2	Slopes and ridges in chaparral and coastal scrub. January – March	**Low.** No suitable habitat present.
Alkali milk-vetch *Astragualus tener* var. *tener*	--	--	1B.2	Alkali flats, flooded grassland, playas and vernal pools. March – June	**Low.** No suitable habitat present; species presumed extirpated in San Francisco.
Pappose tarplant *Centromadia parryi* ssp. *parryi*	--	--	1B.2	Chaparral, coastal prairie, meadows, seeps, coastal salt marshes and swamps, and vernally mesic, often alkaline, valley and foothill grasslands. May – November	**Low.** No suitable habitat present.
Franciscan thistle *Cirsium andrewsii*	--	--	1B.2	Coastal bluff scrub, coastal prairie, coastal mesic scrub, and broadleaf upland forest; sometimes on serpentine. March – July	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (San Francisco Planning Department, 2011[7]; May and Associates, 2009[8]; Nomad, 2011[9])
San Francisco Bay spineflower *Chorizanthe cuspidata* var. *cuspidata*	--	--	1B.2	Coastal scrub, dunes and grassland. April – July	**Moderate.** Two populations documented in 1992 and 2011 within half a mile of the project site along the west side of John Muir Drive west of Impound Lake (CDFW 2013 and Nomad 2011). Another population is present southwest of the project area on the Fort Funston sand dunes. Historically present on the north shore of South Lake Merced (May and Associates, 2009).
Point Reyes bird's-beak *Chloropyron maritimum* ssp. *palustre*	--	--	1B.2	Coastal salt marshes and swamps. June – October	**Low.** No suitable habitat present.
Compact cobwebby thistle *Cirsium occidentale* var. *compactum*	--	--	1B.2	Coastal scrub, grassland, and dunes. April – June	**Low.** Formerly known from Lake Merced in the same gully as San Francisco gumplant, but not recently observed; may be present in the seedbank.

[7] San Francisco Planning Department, *Significant Natural Resource Areas Management Plan Draft Environmental Impact Report*, Planning Department Case No. 2005.1912E, State Clearinghouse No. 2009042102, August 2011.

[8] May and Associates, *Draft Botanical Survey Report, Lake Merced Water Level Restoration Project*. Prepared for Winzler & Kelly, August 31, 2009.

[9] Nomad Ecology, *Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California*, revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.

APPENDIX _ (Continued)

SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Plants (cont.)					
Round-headed Chinese-houses *Collinsia corymbosa*	--	--	1B.2	Coastal dunes and coastal prairie. April – June	**Low.** No suitable habitat present; species has not been seen in San Francisco for more than 100 years.
San Francisco collinsia *Collinsia multicolor*	--	--	1B.2	On humus-covered soil derived from mudstone in closed-cone coniferous forest and coastal scrub. March – May	**Low.** Potentially suitable habitat present in coastal scrub at Lake Merced but species not documented to occur there (May and Associates, 2009[10]; Nomad, 2011[11]).
Dark-eyed gilia *Gilia millefoliata*	--	--	1B.2	Coastal dunes. April – July	**Low.** No suitable habitat present; species potentially extirpated in San Francisco.
San Francisco gumplant *Grindelia hirsutula* var. *maritime*	--	--	1B.2	On sandy or serpentine slopes of sea bluffs in coastal scrub, or valley and foothill grasslands. June – September	**Low.** Potentially suitable habitat present at Lake Merced but species not documented to occur there (San Francisco Planning Department, 2011[12], May and Associates, 2009; Nomad, 2011).
Diablo helianthella *Helianthella castanea*	--	--	1B.2	On rocky soils in broadleaf upland forest, cismontane woodland, coastal scrub, riparian woodland, and valley and foothill grassland. March – June	**Low.** No suitable habitat present.
White seaside tarplant *Hemizonia congesta* ssp. *congesta*	--	--	1B.2	Grassy valleys and hills, often on fallow fields in coastal scrub. April – November	**Low.** No suitable habitat present.
Short-leaved evax *Hesperevax sparsiflora* var. *brevifolia*	--	--	1B.2	Sandy bluffs and flats in coastal scrub and coastal dunes. March – June	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (May and Associates, 2009; Nomad, 2011; San Francisco Planning Department, 2011).
Arcuate bush mallow *Malacothamnus arcuatus*	--	--	1B.2	Gravelly alluvium in chaparral and cismontane woodland. April – September	**Low.** No suitable habitat present.
Marsh microseris *Microseris paludosa*	--	--	1B.2	Closed-cone coniferous forest, cismontane woodland, coastal scrub, and valley and foothill grassland. August – June	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (May and Associates, 2009; Nomad, 2011; San Francisco Planning Department, 2011).

[10] May and Associates, *Draft Botanical Survey Report, Lake Merced Water Level Restoration Project.* Prepared for Winzler & Kelly, August 31, 2009.

[11] Nomad Ecology, *Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California,* revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.

[12] San Francisco Planning Department, *Significant Natural Resource Areas Management Plan Draft Environmental Impact Report,* Planning Department Case No. 2005.1912E, State Clearinghouse No. 2009042102, August 2011.

APPENDIX B (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Plants (cont.)					
Choris's popcorn-flower *Plagiobothrys chorisianus* var. *chorisianus*	--	--	1B.2	Mesic sites in chaparral, coastal scrub, and coastal prairie. March – June	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (May and Associates, 2009; Nomad Ecology, 2011; San Francisco Planning Department, 2011).
San Francisco campion *Silene verecunda* ssp. *verecunda*	--	--	1B.2	Mudstone, shale, or serpentine substrates in coastal scrub, coastal prairie, chaparral and valley and foothill grassland. March – June	**Low.** No suitable habitat present.
Santa Cruz microseris *Stebbinsoseris decipiens*	--	--	1B.2	On sandstone, shale or serpentine derived seaward facing slopes in broadleaf upland forest, closed-cone coniferous forest, chaparral, coastal prairie, and coastal scrub. April – May	**Low.** No suitable habitat present.
Coastal triquetrella *Triquetrella californica*	--	--	1B.2	On soil in coastal bluff and coastal scrub.	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (May and Associates, 2009[13]; Nomad, 2011[14]; San Francisco Planning Department, 2011[15]).
San Francisco owl's clover *Triphysaria floribunda*	--	--	1B.2	Grasslands. April – June	**Low.** Though historically known from Lake Merced, this species has not been observed since 1907; may be present in the seed bank.
Bristly sedge *Carex comosa*	--	--	2.1	Lake margins, marshes, swamps, coastal prairie, and valley and foothill grasslands. May – September	**Low.** Potentially suitable habitat present at Lake Merced but species not observed there (San Francisco Planning Department, 2011; May and Associates, 2009; Nomad, 2011)
San Francisco gumplant *Grindelia hirsutula* var. *maritima*	--	--	3.2	Coastal scrub and grasslands. June – September	**Low.** Formerly known from Lake Merced but not recently observed and not easily overlooked; may be present in the seedbank.
San Francisco wallflower *Erysimum franciscanum*	--	--	4	Coastal scrub and grassland, often on serpentine soils. March – June	**Moderate.** Occurs on northeastern slope of Impound Lake; suitable habitat is present at the project site (Nomad, 2011).
Dune tansy *Tanacetum camphoratum*	--	--	LS	Coastal dunes and clearings in dune scrub. July – October	**Moderate.** Occurs on the southwestern shore of South Lake; suitable habitat is present at the project site (Nomad, 2011).

[13] May and Associates, *Draft Botanical Survey Report, Lake Merced Water Level Restoration Project*. Prepared for Winzler & Kelly, August 31, 2009.

[14] Nomad Ecology, *Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California*, revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.

[15] San Francisco Planning Department, *Significant Natural Resource Areas Management Plan Draft Environmental Impact Report*, Planning Department Case No. 2005.1912E, State Clearinghouse No. 2009042102, August 2011.

APPENDIX B (continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Plants (cont.)					
Coastal black gooseberry *Ribes divaricatum*	--	--	LS	Moist coastal understories; streamside thickets. March – May	**Low.** Occurs along southeastern slopes of Impound Lake; suitable habitat is present at the project site (Nomad, 2011).
California pipevine *Aristolochia californica*	--	--	LS	Chaparral and mixed evergreen forests on streambanks. January – April	**Low.** Occurs on the north side of East Lake (Nomad, 2011).
Wight's paintbrush *Castilleja wightii*	--	--	LS	Northern coastal scrub. March – August	**Low.** Occurs on the east side of Impound Lake (Nomad, 2011)[16].
Vancouver wild rye *Eleymus x vancouverensis*	--	--	LS	Coastal strand.	**Low.** Occurs on the north side of East Lake (Nomad, 2011).
Wild cucumber *Marah oreganus*	--	--	LS	Mixed evergreen forest. March – June	**Low.** Occurs on the northwest side of the Mesa in California blackberry scrub (SFPRD, 2006)[17].
Canyon live oak *Quercus chrysolepis*	--	--	LS	Chaparral and valley grasslands. May – June	**Low.** Occurs on the south side of East Lake; not known to South Lake (Nomad, 2011).
Thimbleberry *Rubus parviflorus*	--	--	LS	Closed cone pine forest and riparian wetlands. March – May	**Low.** Occurs on the south shore of East Lake (Nomad, 2011).
Invertebrates					
San Bruno elfin butterfly *Callophrys mossii bayensis*	FE	--	--	Coastal scrub on rocky outcrops with broadleaf stonecrop (*Sedum spathulifolium*)	**Low.** No suitable habitat present. Three known populations at San Bruno Mountain, Montara, and Pacifica.
Bay checkerspot butterfly *Euphydryas editha bayensis*	FT	--	--	Serpentine grasslands.	**Low.** No suitable habitat present.
Mission blue butterfly *Plebejus icarioides missionensis*	FE	--	--	Grassland with *Lupinus albifrons, L. Formosa,* and *L. varicolor.*	**Low.** No suitable habitat present.
Callippe silverspot butterfly *Speyeria callippe callippe*	FE	--	--	Found in native grasslands with *Viola pedunculata* as larval food plant.	**Low.** No suitable habitat present.
Monarch butterfly *Danaus plexippus*	--	*	--	Eucalyptus groves (wintering sites).	**Low.** Several records of this species in Golden Gate Park but no wintering sites known at or adjacent to the project site.

[16] Nomad Ecology, *Lake Merced Vegetation Mapping Update, Lake Merced Natural Area, City and County of San Francisco, California,* revised draft. Prepared for San Francisco Public Utilities Commission, May 2011.

[17] San Francisco Recreation and Park Department (SFRPD), *Significant Natural Resource Areas – Final Draft,* February 2006.

APPENDIX B (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Invertebrates (cont.)					
Tomales isopod *Caecuditea tomalensis*	--	--	--	Still-to slow-moving water in vegetated ponds, preferably spring-fed.	**Absent.** Collected in 1984 from the waters of Lake Merced, but SFSU information indicates this species is no longer present (Holzman, 2005)[18].
Reptiles					
Western pond turtle *Emys marmorata*	--	CSC	--	Ponds, marshes, rivers, streams, and irrigation ditches with aquatic vegetation. Requires basking sites and suitable upland habitat for egg-laying. Nest sites most often characterized as having gentle slopes (<15%) with little vegetation or sandy banks.	**Present.** This species is known to Lake Merced. Basking habitat is present in riprap, matted bulrush, abandoned piers, and wood debris; limited upland breeding habitat has been noted.
San Francisco garter snake *Thamnophis sirtalis tetrataenia*	FE	SE	--	Densely vegetated ponds near open hillsides with abundant small mammal burrows.	**Absent.** No record of this species occurring at Lake Merced and is considered likely extirpated from San Francisco.
Amphibians					
California red-legged frog *Rana aurora draytonii*	FT	CSC	--	Freshwater ponds and slow streams with emergent vegetation for egg attachment.	**Low.** Historically present where habitat exists in the project vicinity including several recent CNDDB records in Golden Gate Park; however this species is considered extirpated from Lake Merced (Jones and Stokes, 2007)[19].
Birds					
California clapper rail *Rallus longirostris obsoletus*	FE	CE	--	Salt marsh wetlands along the San Francisco Bay.	**Low.** No suitable habitat present.
Bank swallow *Riparia riparia* (nesting)	--	CT	--	Vertical banks and cliffs with sandy soil, near water. Nests in holes dug in cliffs and river banks.	**Moderate.** Nests at Fort Funston and forages over Lake Merced. Likely a transient presence adjacent the project site.
Yellow warbler *Dendroica petechia brewsteri*	--	CSC	--	Nests in dense riparian cover and montane chaparral. Breeding distribution includes the coast ranges and western slopes of the Sierra Nevada. Rare to uncommon in lowland areas.	**Present.** Breeds at Lake Merced.
California black rail *Laterallus jamaicensis coturniculus*	--	CT	--	Salt and brackish marshes; also in freshwater marshes at low elevations.	**Low.** Historically known from Lake Merced but not recently observed.
Salt marsh common yellowthroat *Geothlypis trichas sinuous*	--	CSC	--	Forages in various marsh, riparian and upland habitats. Nests on or near the ground in concealed locations.	**Present.** This species is known to breed in the freshwater marshes at Lake Merced.

[18] Holzman, Barbara A., Ph.D. 2005. Editor. *The Biogeography of Lake Merced.* Available online at http://bss.sfsu.edu/holzman/LakeMerced. Accessed April 1, 2009.
[19] Jones and Stokes, *Probable Absence of California Red-Legged Frog from Lake Merced,* Oakland, CA, 2007.

APPENDIX E (Continued)

SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Birds (cont.)					
Alameda song sparrow *Melospiza melodia pusillula*	--	CSC	--	Salt marshes of eastern and south San Francisco Bay.	**Low.** No suitable habitat present.
San Pablo song sparrow *Melospiza melodia samuelis*	--	CSC	--	Salt marshes of eastern and north San Francisco Bay.	**Low.** No suitable habitat present.
Double-crested cormorant *Phalacrocorax auritus*	--	WL, 3503.5	--	Coastal areas and inland lakes in fresh, saline, and estuarine waters.	**Present.** Large nesting colonies are present at Lake Merced. Known to nest on the west side of South Lake near the San Francisco Police Department Firing Range which is located northwest of the project site.
Cooper's hawk *Accipiter cooperii*	--	3503.5	--	Nests in riparian areas and oak woodlands, forages at woodland edges.	**Present.** Foraging is known at Lake Merced, though breeding remains undocumented. Large trees in the project area, including eucalyptus and Monterey cypress, could support nests for this species.
Sharp-shinned hawk *Accipiter striatus*	--	3503.5	--	Nests in riparian areas and oak woodlands, forages in open areas	**Present.** Large trees in the project area, including eucalyptus and Monterey cypress, could support nests for this species.
Clark's grebe *Aechmophorus clarkia*	--	3503.5	--	Marine subtidal and estuarine waters; large lakes near coast and inland at low elevations.	**Present.** Breeds at Lake Merced.
Gadwall *Anas strepera*	--	3503.5	--	Interior valleys, wetlands, ponds and streams.	**Present.** Historically bred within San Francisco; now a winter resident at Lake Merced.
Great horned owl *Bubo virginianus*	--	3503.5	--	Riparian, coniferous, chaparral and desert habitats.	**Present.** Large trees in the project area, including eucalyptus and Monterey cypress, could support nests for this species.
Red-tailed hawk *Buteo jamaicensis*	--	3503.5	--	Found in nearly all habitats and elevations.	**Present.** Large trees in the project area, including eucalyptus and Monterey cypress, could support nests for this species.
Red-shouldered hawk *Buteo lineatus*	--	3503.5	--	Riparian woodlands with swamps and emergent wetlands.	**Present.** Large trees in the project area, including eucalyptus and Monterey cypress, could support nests for this species.
American kestrel *Falco sparverius*	--	3503.5	--	Frequents generally open grasslands, pastures, and fields; primarily a cavity nester.	**Present.** Large trees in the project area, including eucalyptus and Monterey cypress, and excavations in telephone poles could support nests for this species.
Osprey *Pandion haliaetus*	--	3503.5	--	Habitat varies greatly and usually includes adequate supply of accessible fish, shallow waters, open and elevated nest sites (10-60 feet in height), and artificial structures such as towers. Builds large platform stick nests near or in open waters such as lakes, estuaries, bays, reservoirs, and within the surf zone.	**Present.** Occurs at Lake Merced.

249

APPENDIX B (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Birds (cont.)					
Great blue heron *Ardea herodias*	--	3503.5	--	Shallow estuaries and fresh and saline emergent wetlands.	**Present.** Breeds at Lake Merced.
Green heron *Butorides striatus*	--	3503.5	--	Valley foothill and desert riparian habitats; freshwater emergent wetlands, lacustrine and riverine areas.	**Present.** Occurs at Lake Merced.
California quail *Callipepla californica*	--	3503.5	--	Shrub, scrub, brush, grasslands, open coniferous and deciduous habitats.	**Present.** Reintroduced to Harding Park in 2009.
Marsh wren *Cistothorus palustris*	--	3503.5	--	Creates a domed nest of grasses and sedges suspended in dense tulle vegetation. Forages in shrubs near marshes.	**Present.** Breeds at Lake Merced.
American goldfinch *Carduelis tristis*	--	3503.5	--	Cismontane foothills; riparian and cropland habitats.	**Present.** Breeds at Lake Merced.
Purple finch *Carpodacus purpureus*	--	3503.5	--	Coastal foothills and lowlands; riparian and coniferous habitats.	**Present.** Breeds at Lake Merced.
Olive-sided flycatcher *Contopus cooperi*	--	3503.5	--	Forest and woodland habitats.	**Present.** Breeds at Lake Merced.
Barn swallow *Hirundo rustica*	--	3503.5	--	Open areas from coastal grassland and shrubland to mixed coniferous forests.	**Present.** Breeds at Lake Merced.
Cliff swallow *Hirundo pyrrhonota*	--	3503.5	--	Traditionally build nests on vertical cliff faces however have adapted to man-made structures in urban environments including buildings, bridges, culverts, and overpasses where swallows build their mud nests on vertical walls in groups or colonies.	**Present.** Colonies have nested under bridge between South Lake and Impound Lake and adjacent to the project area.
Hooded oriole *Icterus cucullatus*	--	3503.5	--	Lower elevation riparian areas, palm oases, urban and cropland areas.	**Present.** Breeds at Lake Merced.
Red crossbill *Loxia curvirostra*	--	3503.5	--	Coniferous forests.	**Present.** Winter resident at Lake Merced.
Black-crowned night heron *Nycticorax nycticorax*	--	3503.5	--	Lowland and foothill areas. Nests in dense emergent wetlands and dense-foliaged trees.	**Moderate.** Locally uncommon; may breed at Lake Merced.
Pied-billed grebe *Podilymbus podiceps*	--	3503.5	--	Lacustrine habitats and freshwater emergent wetlands.	**Present.** Breeds at Lake Merced.
Sora *Porzana carolina*	--	3503.5	--	Fresh and saline emergent wetlands.	**Present.** Occurs at Lake Merced.

APPENDIX B (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Birds (cont.)					
Virginia rail *Rallus limicola*	--	3503.5	--	Fresh and saline emergent wetlands.	**Present.** Occurs at Lake Merced.
Red-breasted nuthatch *Sitta canadensis*	--	3503.5	--	Coniferous forests.	**Present.** Winter resident at Lake Merced.
Pygmy nuthatch *Sitta pygmaea*	--	3503.5	--	Coniferous forests and pinyon-juniper habitats.	**Present.** Occurs at Lake Merced.
Bewick's wren *Thyromanes bewickii*	--	3503.5	--	Chaparral; also pinyon-juniper woodlands.	**Present.** Breeds at Lake Merced.
Barn owl *Tyto alba*	--	3503.5	--	Open areas including chaparral, grassland, riparian, wetlands.	**Present.** Occurs at Lake Merced.
Orange-crowned warbler *Vermivora celata*	--	3503.5	--	Chaparral, coastal scrub, foothill riparian.	**Present.** Occurs at Lake Merced; suspected to breed here also.
Wilson's warbler *Wilsonia pusilla*	--	3503.5	--	Foothill riparian areas, thickets.	**Present.** Breeds at Lake Merced.
Mammals					
western red bat *Lasiurus blossevillii*	--	CSC	--	Roosts primarily in trees, 2-40 feet above ground, from sea level up through mixed conifer forests. Prefers habitat edges and mosaics with trees that are protected from above and open below with open areas for foraging.	**Moderate.** Roosting habitat is available in tree/shrub foliage at Lake Merced. In 2009 surveys, this species was found in some San Francisco parks containing water bodies (Krauel, 2009)[20].
Pallid bat *Antrozous pallidus*	--	CSC	--	Prefers caves, crevices, hollow trees, or buildings in areas adjacent to open space for foraging. Associated with lower elevations in California.	**Low.** Suitable roosting habitat is available in buildings around Lake Merced This species was not detected during 2009 surveys in San Francisco parks (Krauel, 2009). Not expected to breed here but may be present on a transient basis.
Townsend's big-eared bat *Corynorhinus townsendii*	--	CSC	--	Throughout California in a wide variety of habitats. Most common in mesic sites. Roosts in the open, hanging from walls and ceilings of rocky areas with caves or tunnels. Roosting sites limited. Extremely sensitive to human disturbance.	**Low.** Suitable roosting habitat is available in buildings around Lake Merced This species was not detected during 2009 surveys in San Francisco parks (Krauel, 2009).

[20] Krauel, J.K., *Foraging Ecology of Bats in San Francisco*, M.S. Thesis, San Francisco State University. Available for review at the San Francisco Planning Department, 1650 Mission Street, Suite 400, in Case File No. 2001.0016E, 2009.

APPENDIX B (Continued)
SPECIAL STATUS SPECIES THAT MAY OCCUR IN THE PROJECT AREA

Common Name *Scientific Name*	Federal Status	State Status	CNPS Listing	Habitat Description / Blooming Period	Potential to Occur in the Action Area
Mammals (cont.)					
Yuma myotis *Myotis yumanensis*	--	--	--	Optimal habitats are open forests and woodlands with water sources to feed over. Roosts in buildings, trees, mines, caves, bridges, and rock crevices. Maternity colonies active May through July.	**Moderate.** Roosting habitat is available in tree/shrub foliage at Lake Merced. In 2009 surveys, this species was found in some San Francisco parks containing water bodies (Krauel, 2009).
hoary bat *Lasiurus cinereus*	--	--	--	Prefers open habitats or habitat mosaics, with access to trees for cover and open areas or habitat edges for feeding. Roosts in dense foliage of medium to large trees. Feeds primarily on moths; requires water.	**Low.** Roosting habitat is available in large-diameter trees at Lake Merced, but this species was not detected during 2009 surveys in San Francisco parks (Krauel, 2009). May be present on a transient basis.
American badger *Taxidea taxus*	--	CSC	--	Open grasslands with loose, friable soils.	**Low.** No suitable habitat present.
Point Reyes jumping mouse *Zapus trinotatus orarius*	--	CSC	--	Upland areas of bunch grass in marshes in Point Reyes.	**Low.** Project site is south of the known range for this species.

NOTES:

The "Potential for Effect" category is defined as follows:
High = Species is expected to occur and habitat meets species requirements.
Moderate = Habitat is only marginally suitable or is suitable but not within species geographic range.
Low = Habitat does not meet species requirements as currently understood in the scientific community.

STATUS CODES:

Federal:
FE = Listed as "endangered" under the federal Endangered Species Act
FT = Listed as "threatened" under the federal Endangered Species Act
FSC = NOAA Fisheries designated "species of concern"
FPD = Proposed delisted
FD = Delisted

CNPS:
List 1B = Plants rare, threatened, or endangered in California and elsewhere
List 2 = Plants rare, threatened, or endangered in California, but more common elsewhere
List 3 = Plants about which we need more information--a review list
List 4 = Plants of limited distribution--a watch list
LS = Locally Significant Species

State:
CE = Listed as "endangered" under the California Endangered Species Act
CT = Listed as "threatened" under the California Endangered Species Act
CSC = California Department of Fish and Wildlife designated "species of special concern"
CFP = California Department of Fish and Wildlife designated "fully protected"
SC = California Department of Fish and Wildlife designated "candidate threatened"
WL = California Department of Fish and Wildlife designated "watch list"
3503.5 = Eggs, Nests, and Nestlings Protected under section 3503.5 of the California Department of Fish and Game Code
* = California special animal

SOURCE: USFWS (2013), CDFG (2013b), CNPS (2013).

ATTACHMENT A MITIGATION MONITORING AND REPORTING PROGRAM
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
AESTHETICS						
AE-1	The project could have a long-term adverse effect on a scenic vista, scenic resources, or the existing visual character or quality of the site and its surroundings.	**Mitigation Measure M-AE-3: Screening Vegetation** The following mitigation measure is required to avoid any potential adverse effect from the project on the scenic quality of the area. The SFPUC shall identify the location and spacing of new plantings that would, at maturity, screen views of the eastern portion of the site. New plants shall include native species indigenous to the San Francisco Peninsula and/or shrubs and trees typical of the surrounding area. Plantings (by way of species type, size, and location) shall ensure that direct views of the site east of the entrance are substantially obstructed from any location within a ten-year period. The SFPUC shall monitor and photograph screening vegetation annually after completion of remediation activities. If it is determined that success standards are not being met, SFPUC shall take immediate action to re-plant screening vegetation to ensure compliance by the tenth-year period.	1. SFPUC EMB 2. SFPUC CMB 3. SFPUC NRLMD	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC NRLMD	1. Ensure that contract documents include a requirement for appropriate landscape plans for screening vegetation. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action. 3. Annually monitor screening vegetation to ensure that plantings are on track to substantially obstruct direct views of the site east of the entrance road within 10 years. If it appears that this success standard is not on track to be met in time, SFPUC shall take immediate action to re-plant appropriate screening vegetation that ensures compliance by the 10th year period.	1. Design 2. Construction 3. Post Construction
CULTURAL RESOURCES						
CP-1	The proposed project could cause a substantial adverse change in the significance of a historical resource as defined in §15064.5, including those resources listed in Article 10 or Article 11 of the San Francisco Planning Code.	**Mitigation Measure M-CP-1a: Record and Reconstruct the Semi-Circular Station Paths at Skeet Fields 4 – 7** The SFPUC or its contractor shall implement the following to comply with the Secretary of Interior's Standards for Rehabilitation: • Prior to commencement of site remediation, the SFPUC shall record the original size, configuration, and locations of the semi-circular station paths at skeet fields 4 – 7 through the use of digital photography and mapping. The original dimensions and locations of the station paths shall be mapped on a site plan to aid the later reconstruction of these features. • Following site remediation, the SFPUC shall reconstruct the semi-circular station paths which define skeet fields 4 – 7 in the same size, configuration, and location as the original station paths, including the level terrace and linear arrangement of the fields. As the existing concrete materials post-date the period of significance and are not character-defining, concrete may be substituted for other compatible materials (e.g. crushed rock, gravel, or wood boardwalks outlining the path configurations).	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to record information about and reconstruct the skeet fields as described in the mitigation measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Pre Construction / Post Construction
		Mitigation Measure M-CP-1b: Record, Protect, and Return (or Replace in-Kind) the High/Low Houses and Wood Fences at Skeet Fields 4 – 7 The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation: • Prior to commencement of site remediation, the SFPUC shall record and document the existing structural condition and location of the wood frame high/low houses at skeet fields 4 – 7 (total of 8 structures) and the wood fences which separate these fields (total of 4 fences). This shall be accomplished through; 1) digital photography of all such features, 2) mapping their original locations and configuration on a site plan, and 3) numbering and cataloging each structure. These features shall be carefully relocated to a secure, onsite or off	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to record, document, relocate, protect, and return to their original positions the wood frame high/low houses and wood fences, as described in the mitigation measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Pre Construction/ Post Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-1 (Cont.)		site location to avoid damage. If stored onsite, they may be relocated to alternate safety zones as remediation progresses. The most appropriate temporary relocation sites shall be determined by the SFPUC prior to commencement of work. • During site remediation activities, the SFPUC shall protect these features from accidental damage during earth moving by storing these elements within a locked, chain-link fence enclosure and posting "Keep Out" or "No Trespassing" signs. • Following site remediation, the SFPUC shall return these features to their original positions at the reconstructed skeet fields 4 – 7. Based on the pre-construction recording and depending on their structural condition, any damaged components should be repaired in keeping with the Secretary of Interior's Standards for Rehabilitation. If they were previously damaged beyond repair, they are in poor structural condition, or if it is infeasible to return them to their original location due to their condition or other factors, they may be replaced in-kind in a similar size, design, location, and materials as existing, in keeping with the Standards.				
		Mitigation Measure M-CP-1c: Protect the Four Contributory Buildings During Construction. The SFPUC or its contractor shall implement the following measures to comply with the Standards for Rehabilitation: • During site remediation activities, the four contributory buildings (Clubhouse, Caretaker's House, Rifle Range Building, and the Shell House), shall be adequately protected from accidental damage due to construction activities and vandalism. These structures shall be surrounded by protective fencing and shall be secured from entry by boarding up all windows and doors, and posting "Keep Out" or "No Trespassing" signs on each building. Following site remediation, these buildings shall be returned to their original appearance by removing all temporary construction fencing, window and door protection, and signage.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include measures to protect the four contributory buildings during construction. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction
CP-2	The project could cause a substantial adverse change in the significance of an archeological resource pursuant to CEQA Guidelines, §15064.5.	**Mitigation Measure M-CP-2: Accidental Discovery of Archeological Resources** The following mitigation measure is required to avoid any potential adverse effect from the proposed project on accidentally discovered buried or submerged historical resources as defined in CEQA Guidelines Section 15064.5(a)(c). The project sponsor shall distribute the Planning Department archeological resource "ALERT" sheet to the project prime contractor; to any project subcontractor (including demolition, excavation, grading, foundation, etc. firms); or utilities firm involved in soils disturbing activities within the project site. Prior to any soils disturbing activities being undertaken each contractor is responsible for ensuring that the "ALERT" sheet is circulated to all field personnel including, machine operators, field crew, supervisory personnel, etc. The project sponsor shall provide the Environmental Review Officer (ERO) with a signed affidavit from the responsible parties (prime contractor, subcontractor(s), and utilities firm) to the ERO confirming that all field personnel have received copies of the Alert Sheet. Should any indication of an archeological resource be encountered during any soils disturbing activity of the project, the project Head Foreman and/or project sponsor shall immediately notify the ERO and shall immediately suspend any soils disturbing activities in the vicinity of the discovery until the ERO has determined what additional measures should be undertaken. If the ERO determines that an archeological resource may be present within the project site, the project sponsor shall retain the services of a qualified archeological consultant, based on standards developed by the Planning Department archeologist. The archeological consultant shall advise the ERO as to whether the discovery is an archeological resource, retains sufficient integrity, and is of potential scientific/historical/cultural significance. If an	1. SFPUC EMB 2. SFPUC CMB 3. SFPUC BEM (Archeologist) 4. SFPUC BEM (Archeologist)	1. SFPUC BEM 2. SFPUC BEM and ERO 3. SFPUC BEM and ERO 4. SFPUC BEM	1. Ensure that measures related to archaeological discoveries are included in contract documents. 2. Ensure that all personnel attend environmental training prior to beginning work, receive "ALERT" sheet, and sign the training sign-in sheets. Maintain file of signature sheets for submittal to ERO. Monitor to ensure that the contractors implement measures in contract document, report non-compliance and ensure corrective action. 3. Evaluate the potential discovery and advise the ERO as to the significance of the discovery. If warranted, proceed with measures that may include the following: a. On-site preservation of resource; b. Archaeological monitoring program with prior review/approval of ERO; or	1. Design 2. Preconstruction and Construction 3. Construction 4. Post Construction

254

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-2 (Cont.)		archeological resource is present, the archeological consultant shall identify and evaluate the archeological resource. The archeological consultant shall make a recommendation as to what action, if any, is warranted. Based on this information, the ERO may require, if warranted, specific additional measures to be implemented by the project sponsor. Measures might include: preservation in situ of the archeological resource; an archeological monitoring program; or an archeological testing program. If an archeological monitoring program or archeological testing program is required, it shall be consistent with the Environmental Planning (EP) division guidelines for such programs. The ERO may also require that the project sponsor immediately implement a site security program if the archeological resource is at risk from vandalism, looting, or other damaging actions. The project archeological consultant shall submit a Final Archeological Resources Report (FARR) to the ERO that evaluates the historical significance of any discovered archeological resource and describing the archeological and historical research methods employed in the archeological monitoring/data recovery program(s) undertaken. Information that may put at risk any archeological resource shall be provided in a separate removable insert within the final report. Copies of the Draft FARR shall be sent to the ERO for review and approval. Once approved by the ERO, copies of the FARR shall be distributed as follows: California Archeological Site Survey Northwest Information Center (NWIC) shall receive one (1) copy and the ERO shall receive a copy of the transmittal of the FARR to the NWIC. The Environmental Planning division of the Planning Department shall receive one bound copy, one unbound copy and one unlocked, searchable PDF copy on CD three copies of the FARR along with copies of any formal site recordation forms (CA DPR 523 series) and/or documentation for nomination to the National Register of Historic Places/California Register of Historical Resources. In instances of high public interest or interpretive value, the ERO may require a different final report content, format, and distribution than that presented above.			c. Archaeological testing program with prior review/approval of ERO. 4. Prepare a Final Archaeological Resources Report. Submit to ERO for review and approval. Submit to others as required once approved by ERO.	
CP-3	The project could directly or indirectly destroy a unique paleontological resource or site or unique geologic feature.	**Mitigation Measure M-CP-3: Accidental Discovery of Paleontological Resources** To reduce the potential for the proposed project to result in a significant impact on paleontological resources, the SFPUC shall arrange for a paleontological training by a qualified paleontologist regarding the potential for such resources to exist in the project site and how to identify such resources. The training could consist of a recorded presentation that could be reused for new personnel. The training shall also include a review of penalties for looting and disturbance of these resources. An alert sheet shall be prepared by the qualified paleontologist and shall include the following: 1. A discussion of the potential to encounter paleontological resources; 2. Instructions for reporting observed looting of a paleontological resource; and instructions that if a paleontological deposit is encountered within a project area, all soil-disturbing activities in the vicinity of the deposit shall cease within 50 feet and the ERO shall be notified immediately; and, 3. Who to contact in the event of an unanticipated discovery. If potential fossils are discovered by construction crews, all earthwork or other types of ground disturbance within 50 feet of the find shall stop immediately until the qualified professional paleontologist can assess the nature and importance of the find. Based on the scientific value or uniqueness of the find, the paleontologist may record the find and allow work to continue, or recommend salvage and recovery of the fossil. The paleontologist may also propose modifications to the stop-work radius based on the nature of the find, site geology, and the activities occurring on the site. If treatment and salvage is required, recommendations shall be consistent with SVP 1995 guidelines and currently accepted scientific practice, and shall be subject to review and approval by the ERO or designee. If required, treatment for fossil remains may include preparation and recovery of fossil	1. SFPUC EMB 2. SFPUC CMB/BEM (Paleontologist) 3. SFPUC CMB/BEM (Paleontologist) 4. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM 4. SFPUC BEM/ERO	1. Ensure that contract documents include measures related to attending training about, and to the discovery of, paleontological specimens. 2. Obtain and review résumé or other documentation on paleontologist's qualifications. Ensure that contractor's staff participate in the environmental training prior to beginning work and sign the training sign-in sheet. Maintain file of sign-in sheets. In the event of a discovery, confirm suspension of work, examine fossil, and report as required. Earthwork and ground disturbance within 50 feet of find shall stop until qualified paleontologist can assess nature/importance of find and make a recommendation regarding further action. 3. Monitor to ensure that the contractor implements measures in contract documents including insuring that all potential discoveries are reported as required and that	1. Design 2. Preconstruction and construction 3. Construction 4. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
CULTURAL RESOURCES (Cont.)						
CP-3 (Cont.)		materials so that they can be housed in an appropriate museum or university collection, and may also include preparation of a report for publication describing the finds. The SFPUC shall be responsible for ensuring that treatment is implemented and reported to the San Francisco Planning Department. If no report is required, the SFPUC shall nonetheless ensure that information on the nature, location, and depth of all finds is readily available to the scientific community through university curation or other appropriate means.			contractor suspends work in the vicinity. Report noncompliance and ensure corrective action.	1.
CP-4	The project could disturb human remains, including those interred outside of formal cemeteries.	**Mitigation Measure M-CP-4: Accidental Discovery of Human Remains** The treatment of human remains and of associated or unassociated funerary objects discovered during any soil-disturbing activities shall comply with applicable state laws. This shall include immediate notification of the coroner of the county within which the project is located and, in the event of the coroner's determination that the human remains are Native American, notification of the California Native American Heritage Commission, which shall appoint a most likely descendant (MLD) (PRC Section 5097.98). The archeological consultant, SFPUC, and MLD shall make all reasonable efforts to develop an agreement for the treatment, with appropriate dignity, of human remains and associated or unassociated funerary objects (CEQA Guidelines Section 15064.5[d]). The agreement should take into consideration the appropriate excavation, removal, recordation, analysis, custodianship, curation, and final disposition of the human remains and associated or unassociated funerary objects. The PRC allows 24 hours to reach agreement on these matters. If the MLD and the other parties do not agree on the reburial method, the SFPUC shall follow Section 5097.98(b) of the PRC, which states that "the landowner or his or her authorized representative shall reinter the human remains and items associated with Native American burials with appropriate dignity on the property in a location not subject to further subsurface disturbance."	1. SFPUC EMB 2. SFPUC CMB/BEM (Archeologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM and ERO	1. Ensure that contract documents include measures related to discovery of human remains. 2. If potential human remains or funerary objects are encountered, mobilize an archeologist to confirm existence of human remains. If human remains are confirmed, perform required coordination and notifications. 3. Monitor to ensure that the contractor implements measures in contract documents including insuring that all potential human remains are reported as required and that contractor suspends work in the vicinity. Report noncompliance and ensure corrective action.	2. Design 3. Construction 4. Construction
TRANSPORTATION AND CIRCULATION						
TR-1	The project could conflict with an applicable plan, ordinance, or policy establishing measures of effectiveness for the performance of the circulation system, taking into account all modes of transportation, including mass transit and non-motorized travel and relevant components of the circulation system, including but not limited to intersections, streets, highways and freeways, pedestrian and bicycle paths, and mass transit	**Mitigation Measure M-TR-1: Implement Flag Control to Maintain Bicycle and Pedestrian Access** The SFPUC and its contractor shall require flaggers to be present onsite during daily construction activities. Flaggers shall be located at the entry and exit locations of the project site and shall coordinate the movement of construction vehicles in and out of the project site. In addition, flaggers shall maintain access to on- and off-street bicycle and pedestrian facilities and the use of flaggers shall reduce any intermittent blockages to such facilities, and eliminate any long-term blockages to such facilities.	1. SFPUB EMB 2. SFPUC CMB	1. SFPUC EMB 2. SFPUC CMB	1. Incorporate appropriate language into contract documents including requirement for contractor to have flaggers onsite during daily construction activities to perform duties described in measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction

256

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting		Monitoring and Reporting Actions	Implementation Schedule
			Responsible Party	Reviewing and Approving Party		
NOISE						
NO-2	The project would not result in exposure of persons to or generation of excessive groundborne vibration or groundborne noise levels.	**Mitigation Measure M-NO-2a: Preconstruction Surveys and Repair** SFPUC shall conduct a preconstruction survey of onsite buildings to document preconstruction building conditions and identify fragile buildings. Following construction, the buildings shall be reinspected. Any new cracks or other changes in structures shall be compared to preconstruction conditions and a determination made as to whether project activities could have caused such damage. In the event that the project is demonstrated to have caused the damage, SFPUC shall be responsible for having the damage repaired to the pre-existing condition.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that contract documents include requirements to conduct preconstruction and post construction surveys of building conditions, and a report submittal for building surveys including implementation of repairs for damage. 2. Monitor to ensure that contractor implements measures in contract documents including a pre-construction and post-construction survey report and repair to preconstruction condition if damages were found. Report non-compliance and ensure corrective action.	1. Design 2. Preconstruction/Construction
		Mitigation Measure M-NO-2b: Construction Equipment Restrictions Near Buildings To minimize vibration effects, no earthmoving equipment shall be used within 1.5 feet of the Clubhouse, Caretaker's House, Rifle Range Building and Shell House; only small earthmoving equipment shall be used between 1.5 feet and 15 feet of the these buildings. No vibratory equipment shall be used within 8 feet of the Clubhouse, Caretaker's House, Rifle Range Building, and Shell House and only small vibratory equipment (including compactors) shall be used between 8 feet and 26 feet of these buildings. Small earthmoving equipment and vibrators shall be used within 10 feet and 17 feet, respectively, from other buildings.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC CMB	1. Incorporate appropriate language into contract documents including requirement for contractor to use smaller earthmoving equipment within certain distances of buildings/structures, as described in measure. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction
AIR QUALITY						
AQ-1	The project's construction activities would not violate an air quality standard or contribute substantially to an existing or projected air quality violation.	**Mitigation Measure M-AQ-1: Construction Emissions Minimization** A. ***Construction Emissions Minimization Plan.*** The project sponsor shall reduce construction-related NOx emissions by a minimum of 40 percent as compared to that estimated in this environmental analysis. Prior to issuance of a construction permit, the project sponsor shall submit a Construction Emissions Minimization Plan (Plan) to the Environmental Review Officer (ERO) for review and approval by an Environmental Planning Air Quality Specialist. The requirements of this plan may be met by demonstrating project compliance with the following: 1. Limit truck idling time to two minutes. Legible and visible signs shall be posted in multiple languages (English, Spanish, Chinese) in designated queuing areas and at the construction site to remind operators of the two minute idling limit; 2. The project sponsor shall require that construction operators properly maintain and tune equipment in accordance with manufacturer specifications; and 3. All on-road haul trucks (i.e., trucks used for disposal of excavated material and delivery of clean fill) shall be year 2010 or newer.	1. SFPUC PMB 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM/ERO 2. SFPUC BEM 3. SFPUC BEM/ERO	1. Prepare and submit to ERO the Construction Emissions Minimization Plan (CEMP) 2. Certify compliance with CEMP and ensure all appropriate language incorporated into contract documents including monthly reporting and final reporting to be prepared and submitted by contractor 3. Monitor to ensure that contractor implements measures in contract documents and CEMP including monthly submittal of reports and submittal of final construction activity summary report.	1. Design 2. Design 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
AIR QUALITY (Cont.)						
AQ-1 (Cont.)		Should the project sponsor choose to comply with this mitigation measure through any means other than the requirements listed above, the Plan shall demonstrate an equivalent reduction in NOx emissions (40%). The project sponsor shall submit to the ERO, prior to construction, all applicable construction equipment information required to ensure that the project sponsor has fully complied with this mitigation measure. B. *Reporting.* Monthly reports shall be submitted to the ERO indicating the construction phase and off-road equipment information used during each phase including the information required in A, above. C. *Certification Statement and On-site Requirements.* Prior to the commencement of construction activities, the project sponsor must certify (1) compliance with the Plan, and (2) all applicable requirements of the Plan have been incorporated into contract specifications.				
BIOLOGICAL RESOURCES						
BI-1	The project could have a substantial adverse effect, either directly or through habitat modifications, on species identified as candidate, sensitive, or special-status species in local or regional plans, policies, or regulations, or by the CDFW or USFWS.	**Mitigation Measure MI-BI-1a: Protocol Surveys for Special-Status Plants** The SFPUC shall retain a qualified botanist to conduct preconstruction CDFG protocol-level surveys for special-status plants (in particular San Francisco Bay spineflower, blue coast gilia, San Francisco wallflower, and dune tansy) on the project site and adjacent suitable habitat during the blooming period for these species. Surveys shall occur in the spring for San Francisco Bay spineflower (April – July), blue coast gilia (April – July), and San Francisco wallflower (March – June), and in the late summer for dune tansy (July – October). Survey results shall be mapped and documented in a technical memorandum and provided to the Planning Department. If no special-status plants are identified during surveys, then these plants shall be assumed to be absent from the project site. If special-status plants are found during surveys, suitable habitat shall be mapped for avoidance in order to account for seasonal growth variability from year to year, when plants may not bloom but remain present in the seed bank. Suitable habitat areas shall be demarcated by a qualified botanist with flagging or orange fencing with signs that read "Environmentally Sensitive Area – Keep Out." These markings shall be installed before construction begins and continuously maintained throughout construction.	1. SFPUC CMB/BEM (Qualified Biologist) 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct pre-construction surveys at appropriate times. Document survey results in technical memorandum. Mark suitable habitat areas and maintain markings throughout construction. 2. Ensure that contract documents include fencing and signage measures. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Preconstruction and Construction 2. Design 3. Construction
		Mitigation Measure M-BI-1b: Relocation of Special-Status Plants If special-status plants are located within the remediation site and cannot be avoided during remediation, then a plan shall be developed in coordination with CDFW to relocate them to suitable habitat within the Lake Merced shoreline area. This can be done either through salvage and transplanting or by collection and propagation of seeds or other vegetative material. Any plant relocation would be done under the supervision of a qualified botanist.	1. SFPUC BEM 2. SFPUC EMB 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUBEM 3. SFPUC BEM	1. Develop a special-status plant relocation plan. 2. Ensure that contract documents include measures for relocation of special-status plants. 3. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Preconstruction 2. Design 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		**Mitigation Measure M-BI-1c: Worker Environmental Awareness Program Training** A project-specific Worker Environmental Awareness Program (WEAP) training shall be developed and implemented by a qualified biologist for the project and attended by all personnel prior to beginning work onsite. The WEAP training shall generally include but not be limited to the following: • Applicable State and federal laws, environmental regulations, project permit conditions, and penalties for non-compliance; • Special-status plant and wildlife species with potential to occur on or in the vicinity of the project site, avoidance measures, and a protocol for encountering such species including a communication chain; • Preconstruction surveys and biological monitoring requirements associated with each phase of work; • Known sensitive resource areas in the project vicinity which are to be avoided and/or protected (e.g. wetlands) as well as approved project work areas; and • Best Management Practices (BMPs) and their location on the project site for erosion control and/or species exclusion.	1. SFPUC EMB 2. SFPUC CMB/BEM 3. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include measures for contractor to attend project-specific WEAP 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Develop worker training program and ensure that all construction personnel participate in the environmental training prior to beginning work at the job site. Require workers to sign the training program sign-in sheet. Maintain file of training sign-in sheets. 3. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Preconstruction 3. Preconstruction and construction
		Mitigation Measure M-BI-1d: Avoidance and Minimization Measures for Western Pond Turtle During construction at the project site, the SFPUC shall ensure a biological monitor is present during installation of exclusion fencing and initial vegetation clearing and grading. Also, the following measures shall be implemented: • Within one week before construction commences, a qualified biologist shall supervise the installation of exclusion fencing along the boundaries of the work area, as the biologist deems necessary to prevent western pond turtles from entering the work area. The construction contractor shall install CDFW-approved species exclusion fencing, with a minimum height of 3 feet above ground surface and with an additional 4–6 inches of fence material buried such that species cannot crawl under the fence. Fencing installed along the north border (lakeside border) of the site can be multipurpose silt fencing (see Mitigation Measure M-BI-3, Wetland Protection, below) and exclusion fencing. • A qualified biologist shall survey the project area within 48 hours before the onset of initial ground-disturbing activities and shall be present during initial vegetation clearing and ground-disturbing activities. The biological monitor shall monitor the exclusion fencing weekly to confirm proper maintenance and inspect for turtles. If turtles are found, the SFPUC shall halt construction in the vicinity that poses a threat to the individual as determined by the qualified biologist. If possible, the individual shall be allowed to move out of the project area of its own volition (e.g., if it is near the exclusion fence that can be temporarily removed to let it pass). The qualified biologist shall relocate turtles to the nearest suitable habitat should they not leave the work area of their own accord. Construction shall resume after the individual is out of harm's way. If western pond turtles occur repeatedly onsite after the exclusion fencing has been installed, a qualified biologist shall initiate preconstruction sweeps of the project site for this species prior to start of construction on a daily basis and thereinafter throughout the duration of the project. • During project activities, excavations deeper than 6 inches shall have a sloping escape ramp of earth or a wooden plank installed at a 3:1 rise; openings, such as pipes, where western pond turtles might seek refuge shall be covered when not in use; and all trash that may attract predators or hide western pond turtles shall be properly contained each day, removed from the worksite, and disposed of regularly. Following site remediation, the construction contractor shall remove all trash and construction debris from the work areas.	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include applicable avoidance and minimization measures for western pond turtles. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Monitor exclusion fence installation, conduct preconstruction surveys, species relocation and monitoring, including weekly fence inspection. Document activities in monitoring logs. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Design 2. Preconstruction and Construction 3. Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting		Monitoring and Reporting Actions	Implementation Schedule
			Responsible Party	Reviewing and Approving Party		
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		**Mitigation Measure M-BI-1e: Nesting Bird Protection Measures** Nesting birds and their nests shall be protected during construction by use of the following: • Removal of trees, scrub vegetation and structures shall occur outside the bird nesting season (February 1 to August 30), to the extent feasible. • If removal of trees, scrub vegetation or structures during bird nesting season cannot be fully avoided, a qualified wildlife biologist shall conduct preconstruction nesting surveys within seven days prior to the start of such activities or after any construction breaks of 14 days or more. Surveys shall be performed for the project site and suitable habitat within 250 feet of the project site in order to locate any active passerine (perching bird) nests and within 500 feet of the project site to locate any active raptor (birds of prey) nests or double-crested cormorant or heron rookeries. • If active nests are located during the preconstruction bird nesting survey, the wildlife biologist shall evaluate if the schedule of construction activities could affect the active nests and the following measures shall be implemented based on their determination: – If construction is not likely to affect the active nest, it may proceed without restriction; however, a biologist shall regularly monitor the nest to confirm there is no adverse effect and may revise their determination at any time during the nesting season In this case, the following measure would apply. – If construction may affect the active nest, the biologist shall establish a no disturbance buffer. Typically, these buffer distances are between 25 feet and 250 feet for passerines and between 300 feet and 500 feet for raptors. These distances may be adjusted depending on the level of surrounding ambient activity (e.g., if the project area is adjacent to a road or active trail) and if an obstruction, such as a building, is within line-of-sight between the nest and construction. For bird species that are federally and/or state-listed sensitive species (i.e., fully protected, endangered, threatened, species of special concern), an SFPUC representative, supported by the wildlife biologist, shall consult with the USFWS and/or CDFW regarding modifications to nest buffers, prohibiting construction within the buffer, modifying construction, and removing or relocating active nests that are found on the site. • Removing inactive passerine nests may occur at any time. Inactive raptor nests shall not be removed unless approved by the USFWS and/or CDFW. • Removing or relocating active nests shall be coordinated by the SFPUC representative with the USFWS and/or CDFW, as appropriate, given the nests that are found on site. • Any birds that begin nesting within the project area and survey buffers amid construction activities are assumed to be habituated to construction-related or similar noise and disturbance levels and no work exclusion zones shall be established around active nests in these cases.	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that requirements related to nesting bird protection are included in contract documents. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct surveys as required. If active nests are located during survey, establish buffer zones, consulting with USFWS/CDFW as necessary, and monitor regularly. Document monitoring activities in logs. 3. Monitor to ensure that contractor(s) implements measures in contract documents. Report noncompliance, and ensure corrective action.	1. Design 2. Preconstruction and Construction 3. Construction
		Mitigation Measure M-BI-1f: Avoidance and Minimization Measures for Special-Status Bats In coordination with the SFPUC, a preconstruction survey for special-status bats shall be conducted by a qualified biologist in advance of tree and structure removal within the project site to characterize potential bat habitat and identify active roost sites. Should potential roosting habitat or active bat roosts be found in trees and/or structures to be removed under the project, the following measures shall be implemented: 1. Removal of trees and structures shall occur when bats are active, approximately between the periods of March 1 to April 15 and August 15 to October 15; outside of bat maternity roosting season (approximately April 15 – August 31) and outside of months of winter torpor (approximately October 15 – February 28), to the extent feasible. 2. If removal of trees and structures during the periods when bats are active is not feasible and active bat roosts being used for maternity or hibernation purposes are found on or in the immediate vicinity of the project site	1. SFPUC EMB 2. SFPUC CMB/BEM (Qualified Biologist) 3. SFPUC CMB/BEM	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM	1. Ensure that contract documents include applicable bat avoidance and minimization measures. 2. Obtain and review resume or other documentation of consulting biologist's qualifications. Conduct pre-construction survey. If roosts are found, implement appropriate measures. Document activities in monitoring logs. 3. Monitor to ensure that contractor(s)	1. Design 2. Preconstruction and Construction 3. Construction

260

MITIGATION MONITORING AND REPORTING PROGRAM (Cont.)
PACIFIC ROD AND GUN CLUB UPLAND SOIL REMEDIAL ACTION PROJECT

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-1 (Cont.)		where tree and structure removal is planned, a no-disturbance buffer of 100 feet shall be established around these roost sites until they are determined to be no longer active by the qualified biologist. 3. The qualified biologist shall be present during tree and structure removal if active bat roosts are present. Trees and structures with active roosts shall be removed only when no rain is occurring or is forecast to occur for 3 days and when daytime temperatures are at least 50°F. 4. Removal of trees with active or potentially active roost sites shall follow a two-step removal process: 1. On the first day of tree removal and under supervision of the qualified biologist, branches and limbs not containing cavities or fissures in which bats could roost, shall be cut only using chainsaws. 2. On the following day and under the supervision of the qualified biologist, the remainder of the tree may be removed, either using chainsaws or other equipment (e.g. excavator or backhoe). 5. Removal of structures containing or suspected to contain active bat roosts shall be dismantled under the supervision of the qualified biologist in the evening and after bats have emerged from the roost to forage. Structures shall be partially dismantled to significantly change the roost conditions, causing bats to abandon and not return to the roost. 6. Bat roosts that begin during remediation are presumed to be unaffected, and no buffer would be necessary			implements measures in contract documents. Report noncompliance, and ensure corrective action.	
BI-2	The project could have a substantial adverse effect on riparian habitat or other sensitive natural community identified in local or regional plans, policies, regulations, or by the CDFW or USFWS.	**Mitigation Measure M-BI-2: Restoration of Coastal Scrub, Riparian Scrub, and Wetlands** The habitat functions and services of all coastal scrub habitat, arroyo willow riparian scrub habitat, and freshwater emergent wetlands affected during construction shall be restored in-place to pre-project conditions. A Riparian and Wetland Restoration and Mitigation Monitoring Plan shall be prepared for the affected areas, subject to approval by the appropriate regulatory agencies, and shall generally include, but not be limited, to the following: • A final grading plan for the affected coastal scrub habitat, riparian scrub habitat, and wetlands which would restore the topography of the affected habitat areas to pre-project conditions; • A planting plan, composed of native coastal scrub, riparian scrub, and freshwater emergent wetland plant species, consistent with the coastal scrub, riparian habitat and wetlands of Lake Merced; • A weed control plan to prevent the spread of invasive non-native plant species on the project site; • Performance criteria for the revegetated areas that establish success thresholds over a specific amount of time (typically five years) as determined by the regulatory agencies with jurisdiction over the affected areas; • A monitoring and reporting program under which progress of the revegetated areas shall be tracked to ensure survival of the mitigation plantings. The program shall document overall health and vigor of mitigation plantings throughout the monitoring period and provide recommendations for adaptive management as needed to ensure the site is successful, according to the established performance criteria. An annual report documenting monitoring results and providing recommendations for improvement throughout the year shall be provided to the regulatory agencies; and • A best management practices element describing erosion control measures to be installed around the affected areas following mitigation planting in order to avoid sediment runoff into the adjacent waters of Lake Merced.	1. SFPUC CMB/BEM 2. SFPUC EMB 3. SFPUC CMB/BEM 4. SFPUC NRLMD	1. SFPUC BEM 2. SFPUC BEM 3. SFPUC BEM 4. SFPUC NRLMD	1. Prepare Riparian and Wetland Restoration and Mitigation Monitoring Plan (RWRMMP) and submit to appropriate regulatory agencies. 2. Ensure that contract documents include restoration measures. 3. Ensure that contractor implements measures in contract documents. 4. Perform post-construction monitoring and annual reporting for 5 years.	1. Design 2. Design 3. Construction 4. Post Construction

Impact No.	Impact Summary	Mitigation Measure	Monitoring and Reporting Program			
			Implementation and Reporting			
			Responsible Party	Reviewing and Approving Party	Monitoring and Reporting Actions	Implementation Schedule
BIOLOGICAL RESOURCES (Cont.)						
BI-3	The project could have a substantial adverse effect on federally protected wetlands, as defined by Section 404 of the Clean Water Act and state protected wetlands.	**Mitigation Measure M-BI-3: Wetland Protection.** At the project site, wetland protection measures shall be applied to protect state and federal jurisdictional wetlands. These measures shall include the following: • A protective barrier (such as silt fencing) shall be erected around the adjacent wetland feature to isolate it from remediation activities; • Signage shall be installed on the fencing to identify sensitive habitat areas and restrict construction activities; • No equipment mobilization, grading, clearing, or storage of equipment or machinery, or similar activity shall occur at the project site until a representative of SFPUC has inspected and approved the wetland protection fencing; and • The SFPUC shall ensure that the temporary fencing is continuously maintained until all remediation is completed. A fencing material meeting the requirements of both water quality protection and wildlife exclusion may be used.	1. SFPUC EMB 2. SFPUC CMB	1. SFPUC BEM 2. SFPUC BEM	1. Ensure that wetland protection measures are included in contract documents. 2. Monitor to ensure that contractor implements measures in contract documents. Report noncompliance and ensure corrective action.	1. Design 2. Construction

SFPUC = San Francisco Public Utilities Commission
NRLMD = Natural Resources and Lands Management Division (SFPUC)
BEM = Bureau of Environmental Management (SFPUC)
EMB = Engineering Management Bureau (SFPUC)
CMB = Construction Management Bureau (SFPUC)
CCSF = City and County of San Francisco
ERO = Environmental Review Officer (CCSF – Environmental Planning)

262