Received in Committee

# Office of Community Investment & Infrastructure FY 2015-16 Budget

- 1. Key milestones achieved since former Redevelopment Agency dissolution on Feb. 1, 2012
- 2. Highlights of FY15-16 work plan for:
  - Major Approved Development Projects
  - Affordable Housing Obligations
  - Asset Management & Disposition
- 3. Budget overview



## Key Milestones Achieved Since Dissolution

- DOF "Final and Conclusive" Determinations recognizing "enforceable obligations" for Candlestick Point/Hunters Point Shipyard, Mission Bay, and Transbay project areas.
- DOF "Finding of Completion" issued May 2013 which allowed
  - OCII to transfer excess bond proceeds for purposes consistent with their indentures to the City
  - OCII to pay back loans to the City up to a maximum annual amount
- Long Range Property Management Plan submitted to DOF November 2013. DOF plans to complete review by December 2015.
- New Bonding Authority Pending through Governor's FY 15/16 proposed budget trailer legislation; for affordable housing in the 3 major project areas and related parks & streetscape infrastructure in Transbay

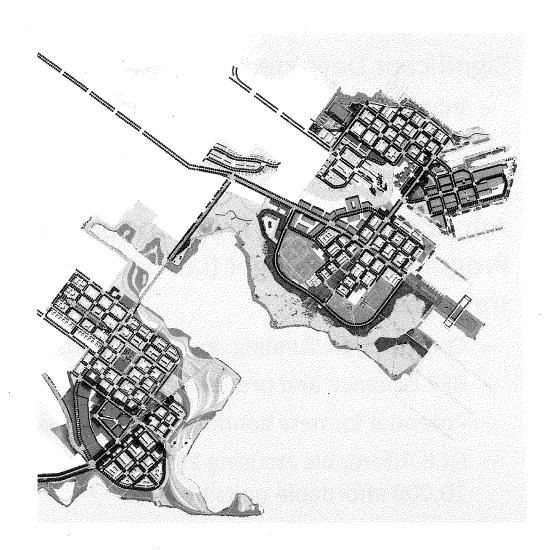
## FY 15/16 Budget Overview

#### **Key Trends**

- Significant Development Activity in 3 Major Project Areas
  - Infrastructure & Residential Construction underway & ramping up
  - Transbay land sales occurring → \$200+ M for Transit Center construction
- Affordable Housing Program approx. 70% of FY 15/16
   Programmatic Budget (i.e. not including debt service and pass-throughs)
  - Construction funding for existing projects
  - RFP Issuance and predevelopment funding for 6 new sites in FY 15/16
  - Potential for new bonding authority through Governor's budget legislation
  - OCII Affordable Housing Pipeline represents 1/3<sup>rd</sup> of Mayor's Plan to create 10,000 affordable units by 2020

## **Hunters Point Shipyard/Candlestick Point**

- 780 acres along southeastern waterfront
- Approximately 12,000 homes, approximately one-third below market rate
- Revitalization of the Alice Griffith Housing Project
- Up to 3 million square feet of office space / R&D
- 300+ acres of open space
- \$90 million in Community Benefits
- More than 12,000 permanent jobs, plus hundreds of new construction jobs each year
- Total of \$2.7 billion in infrastructure and transportation improvements



## **Hunters Point Shipyard/Candlestick Point**

#### FY 15-16 Work Plan

- Support construction completion and permitting for the new homes and Hilltop Parks
  - o First 88 homes completed; 309 homes currently under construction; 449 units with approved designs

#### Affordable Housing

- Alice Griffith (HOPE SF): Phases 1-2 in construction; Ph. 3 to start construction; predev for Phs. 4 & 5
- Release RFP's for Shipyard Phase 1 Block 54 and Candlestick Pt Blocks 10A and 11A (very low & low income)

#### Design review and approval

 Candlestick Center design, First Major Phase application for Shipyard Phase 2 of the Shipyard, and Hillside residential parcels in Shipyard Phase 1

#### Land conveyances

- 157 acres in Navy Parcels to transfer to OCII
- State Lands & State Parks Exchanges/Transfers
- Community benefits monitoring
- Transportation coordination
- Grants Mgmt; Property Mgmt
- Small Business Enterprise & Equal Opportunity Programs

## Mission Bay North and South

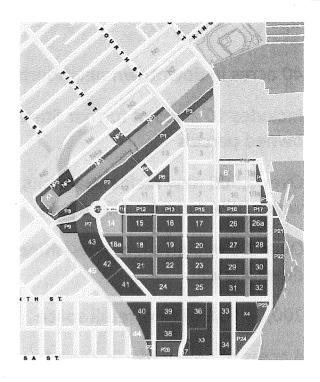
- Two Redevelopment Plans adopted 1998
- 6,400 residential units 30% affordable
- 3.4 million sf office/ biotech/ R&D
- UCSF research campus and hospital
- 250 room hotel
- Neighborhood-serving retail
- Public school, fire/police station and headquarters, library
- 49 acres of public parks



### Mission Bay North and South

#### FY 15-16 Work Plan

- Affordable Housing Very Low, Low & Moderate
  - Block 7 West: In construction, marketing
  - Block 6 East: Design and funding approvals
  - Block 3 East: Developer selection, funding
  - o Block 6 West: Issue RFP
  - Block N4P3 : In construction, marketing
- Public Open Space
  - Completion of 8 parks, including Children's Park
  - Design or start construction on 3 other parks
- Vertical Development
  - Golden State Warriors Event Center Project: Blocks 29-32
  - Office Projects: Blocks 26/27-Uber, 33/34 UCSF & 40 -Kilroy
  - Market-Rate residential/Hotel: Block 1
- Public Management Art Program
- Park Transition Plan
- Street Improvements
- Small Business Enterprise /EEO

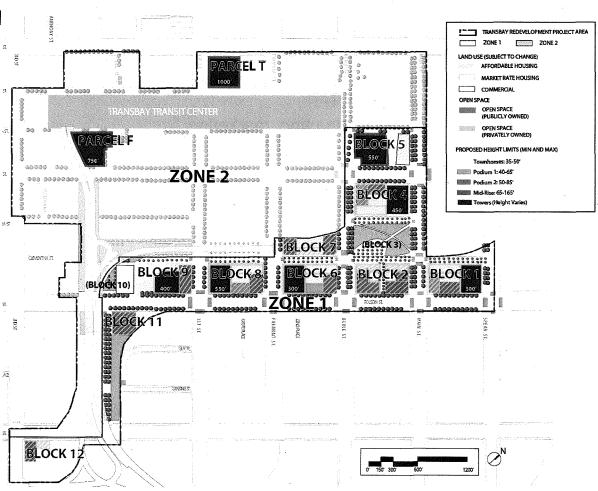


Children's Park (P6) - to open in 2015



### **Transbay**

- 40 acres in downtown neighborhood
- Includes 10 acres of former Stateowned parcels
- Over 3,500 new residential units, of which 35% must be affordable
- Over 2.6 million s.f. of new office development
- 200,000 s.f. of new retail space
- 4 acres of new parks in Zone 1
- Transbay Transit Center + 5.5 acre rooftop park
- Reconfiguration of Folsom Street freeway off-ramp
- Streetscape improvements to create safe and attractive pedestrian environment



### **Transbay**

#### FY 15-16 Work Plan

Development of State-owned Parcels into Office,
 Market Rate & Affordable Housing, Ground Floor
 Retail

#### **Mixed-Income Residential**

- o Block 6: Under construction, marketing
- Block 7: Start construction, marketing
- o Block 9: Start construction, marketing
- Blocks 8: Close land sale, transfer proceeds to TJPA
- Block 1: Design and DDA approvals
- Block 2: Issue RFP

#### **Commercial Office**

- Block 5: Close land sale, transfer proceeds to TJPA
- Neighborhood Infrastructure Development
  - Complete Folsom Street Off-Ramp reconfiguration
  - Start construction on Folsom streetscape improvements
  - Complete design for "under-ramp" park improvements
- Small Business Enterprise and EEO programs



Block 9



Block 8



Block 6

## Affordable Housing Program

- Key Component of Mayor's Plan for 10,000 Affordable Units by 2020: Approx. 3,366 units (2,633 stand-alone affordable units, 733 inclusionary units)
  - Candlestick Point: Alice Griffith Phases 1-3 in construction in FY 15/16; RFP for Blocks
     10A & 11A (adjacent to new Candlestick Retail Center)
  - HP Shipyard Phase 1: Issue RFP for Block 54 (first OCII site in Shipyard)
  - Mission Bay: Construction underway on Block 7 West; Fund construction for Block 6
     East; RFP currently out for Block 3E; Issue RFP for Block 6 West
  - Transbay: Blocks 6,7,8 & 9 either under construction or to start construction;
     approve Block 1 (first affordable homeownership units in Transbay); Issue RFP for Block 2
- \$1.7 million in funds for MOHCD
  - \$1.7 million in SERAF Loan Repayment (related to SFRA's 2010 housing fund loan for State Supplemental Educational Revenue Augmentation Fund assessment (SERAF)
- \$45 million in potential new bond proceeds through Governor's proposed FY 15/16 budget legislation

### Other OCII Obligations

#### **Asset Management**

- Dispose of assets per Redevelopment Dissolution Law; pending State approvals of disposition plan
- Manage assets until disposition, including:
  - Yerba Buena Gardens: transition planning underway
  - South Beach Harbor: management by Port underway
  - Garages (Fillmore Heritage & Jesse Square)

#### **Development Services**

- Manage existing development & loan agreements
  - Closing for 706 Mission/Mexican Museum Purchase & Sale Agreement
- Manage existing leases and operating agreements
- Manage property management contracts.

#### **Small Business Enterprise and Equal Opportunity Programs**

 Ongoing enforcement and monitoring of programs with a commitment to San Francisco's most economically disadvantaged neighborhoods

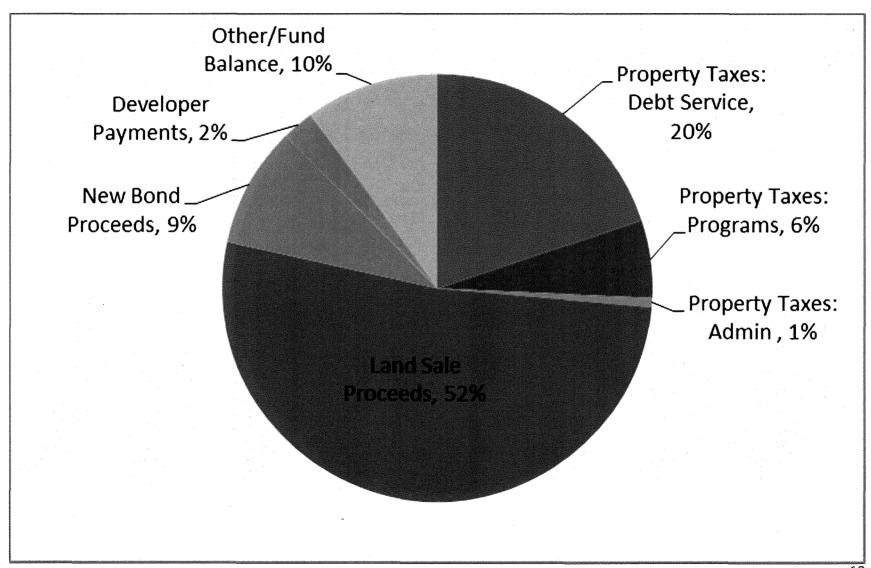
# OCII Budget Comparison, Sources & Uses

\$116.7 million increase from FY 14/15 mainly due to timing of development:

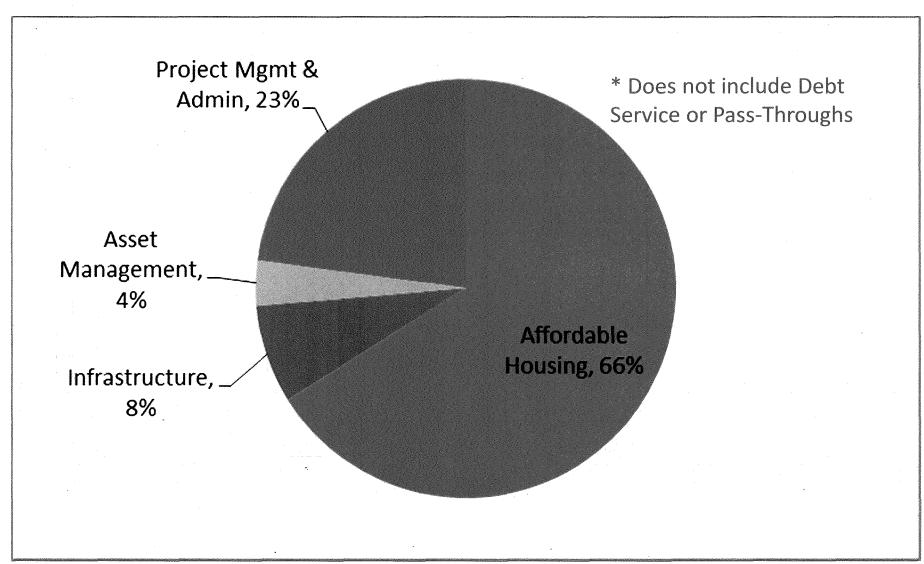
- Proceeds: \$238 million increase due to timing of Transbay land sales; majority passes through OCII to TJPA for Transit Center construction
- Developer Payments: \$111
  million decrease due to
  timing of projects (received
  payments in FY 14/15 for
  projects starting in FY
  15/16)

	FY 14-15	FY 15-16		
Sources	Budget	Proposed		Diff
Property Tax Increment - Debt Service	\$ 97,583	\$ 98,234	\$	651
Property Tax Increment - Mission Bay	17,120	6,300	\$	(10,820)
Property Tax Increment - Admin Allowance	2,910	3,508	\$	598
Property Tax Increment - Other	13,695	22,480	\$	8,785
Subtotal Property Tax Increment	131,309	130,522		(787)
Land Sale Proceeds	19,000	257,240	\$	238,240
New Bond Proceeds	300	44,679	\$	44,379
Developer Payments	123,724	12,226	\$	(111,498)
Rent, Lease & Garage Revenues	22,873	16,009	\$	(6,864)
US Naw Cooperative Agreement	290	350	\$	60
Loan Repayments	106	50	\$	(56)
City Reimbursements for OCII Staff	536	303	\$	(233)
Hotel Tax/Moscone Revs for Debt Service	11,805	5,024	\$	(6,782)
Subtotal Current Revenues	309,943	466,403		156,460
Fund Balance - Housing	49,829	21,432	\$	(28,398)
Fund Balance - Other	17,695	6,338	\$	(11,357)
Total Sources	377,467	494,173	-	116,706
Uses				
Project Management & Admin	43,102	37,118	\$	(5,984)
Affordable Housing Loans	103,172	96,500	\$	(6,672)
Affordable Housing Reserve	69,098	-	\$	(69,098)
Development Infrastructure	24,283	5,860	\$	(18,423)
YBG Capital & Community Grants Reserves	4,662	_	\$	(4,662)
Pass-through to TJPA	3,000	245,700	\$	242,700
Public Art	1,378	-	\$	(1,378)
Other Use of Bond Proceeds	9,217	-	\$	(9,217)
Debt Service	119,555	108,995	\$	(10,560)
Total Uses	\$377,467	\$ 494,173°	\$	<b>116,706</b> 12

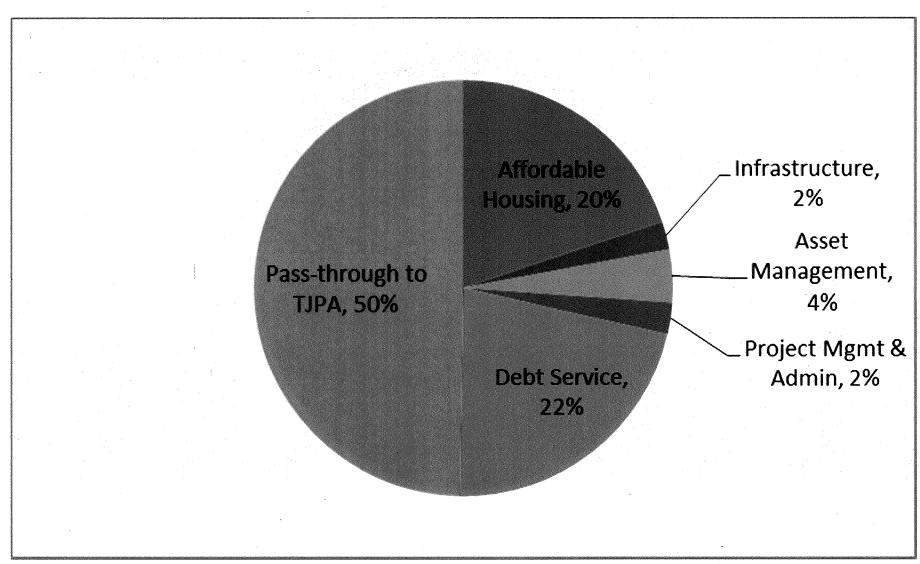
## FY 15/16 Sources by % \$494 M



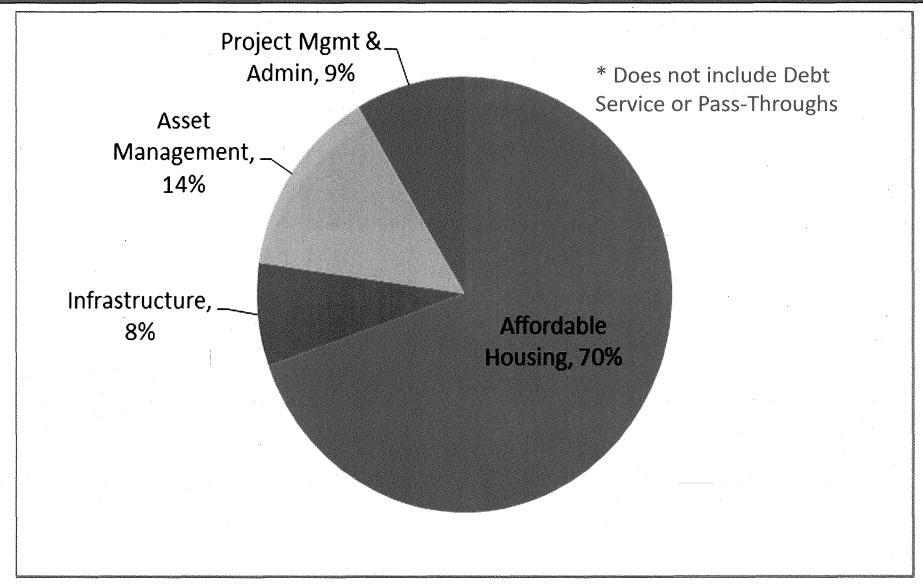
## Sources Highlight: Tax Increment for Programs\* \$27 M



## FY 15/16 Uses by %: \$ 494 M



## Uses Highlight: Projects and Programs\* \$141 M



## FY 15-16 Administrative Budget

- \$12.1 M total (vs. \$11.9M in FY 14-15 budget).
- Property tax Administrative Cost Allowance bgt \$3.5M (vs. \$2.9M in FY 14-15 budget). This is below the 3% cap allowed by State DOF.
- \$7.8M OCII salary/benefit budget is \$600k below FY 2014-15 due to:
  - Transfer of 8.6 FTE South Beach Harbor staff to Port and 2 FTE to MOHCD
  - Decrease in CalPERS employer contribution from 18.2% to 9.5% of salaries
  - Proposed addition of 6 FTE to keep pace with accelerated development and affordable housing programs
- FTE: 46 FTE, decrease from 50.6 FTE in FY 14/15 (and down from 112 FTE pre-dissolution).

## THANK YOU

