# Ping Yuen – RAD Phase II Project Overview

#### **Project Summary**

Ping Yuen consists of 234 existing public housing units located at 655, 711-795, and 895 Pacific Avenue in the City and County of San Francisco. The project is being rehabilitated as part of a citywide program under which public housing units currently owned and operated by the San Francisco Housing Authority will convert to the Rental Assistance Demonstration (RAD) program. Under RAD, 3,584 units of public housing in 29 different projects will convert in two phases.

Ping Yuen, which is part of phase II, will include approximately 237,838 square feet of gross floor area. Residents will have access to community rooms, as well as landscaped gardens and play areas in the courtyards between the various buildings.

Total project costs, including the cost to acquire and rehabilitate the existing buildings, will be nearly \$129,174,000 or \$552,000 per dwelling unit.

The residential unit distribution, which will include one 2-bedroom manager's unit, is:

46 units
92 units
75 units
21 units

All of the residential units will serve households earning less than 50% of the San Francisco County Area Median Income (AMI), though the rents may be increased to 60% of California Tax Credit Allocation Committee AMI in the event of loss of subsidy.

#### **Description of Residents**

No residents will be displaced. All residents have the right to return after any temporary relocation that might be required. RAD does not allow re-screening or re-application of any residents.

Ping Yuen is a family project with Cantonese, Spanish, and Russian speaking residents, and includes 5% of units modified to meet the needs of residents with mobility issues and 4% modified for residents with a hearing impairment.

#### Site Description and Scope of Work

	Address	Block/Lot
Ping Yuen East Apartments	655 Pacific Avenue	0177/022
Ping Yuen Center	711/795 Pacific Avenue	0178/001
Ping Yuen West Apartments	895 Pacific Avenue	0179/ 021

Building improvements are planned to include the following:

- replacement of domestic water piping for both supply and waste;
- partial electrical system replacement;
- structural improvements;
- new ventilation for all apartment kitchens and bathrooms;

- upgraded apartment kitchens and bathrooms with new, durable cabinets and fixtures and energy-efficient appliances;
- replacement of interior and exterior lighting with energy-efficient fixtures;
- modernization of four elevators;
- security improvements including key fob-restricted access to elevators and stairs;
- addition of offices for on-site management and services staff, maintenance shops and storage, and a community room in the rear courtyard of 711 Pacific.

Approximately three years are allocated to rehabilitation of the project. Existing residents will be relocated on site and off site through a MOHCD- and SFHA-coordinated relocation effort.

### **Development Team**

- Chinatown Community Development Center (CCDC) will be the non-profit partner in the development and operation of the project.
- Cahill Contractors, Inc. will be the general contractor for the project.
- CCDC will be property manager for the project.
- Gelfand Partners Architects is the architect for the project.

# **Project Ownership Structure**

- This project is being sponsored by CCDC, which is the sole member of the general partner of Ping Yuen, L.P., the project's new owner.
- The existing owner of the project is the San Francisco Housing Authority, which will retain ownership of the land and convey the improvements to a limited partnership for which Chinatown Public Housing, LLC will be the managing general partner.
- An investor member will own a 99.99% member interest in the new owner.
- Any required guaranties will be provided by CCDC.

### **Financing Structure**

The RAD phase II projects will utilize the following sources of capital financing:

- tax-exempt bonds issued by the City of San Francisco;
- 4% Low Income Housing Tax Credits (LIHTC);
- seller carryback financing from the San Francisco Housing Authority;
- a conventional first mortgage; and
- soft debt from the City and County of San Francisco.

The amount of private activity tax-exempt bonds used during construction will be sized specifically to meet the 50% of aggregate basis test required for the 4% tax credits.

The sale of 4% LIHTC will generate equity financing for the project. The calculation of tax credits utilizes a 30% basis boost as San Francisco County is a "difficult-to-develop" area.

# **Schedule**

Financing is anticipated to close between August 15, 2016 and September 15, 2016, with construction commencing within 30 days of closing.

The site rehabilitation work will be completed over a 36-month period with households temporarily relocated for approximately six months during each phase of the work. All construction is expected to be completed by the end of 2018.