

FILE NO: 170196

Petitions and Communications received from February 6, 2017, through February 17, 2017, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on February 28, 2017.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Treasurer and Tax Collector Office, pursuant to California State Government Code, Section 53646, submitting the CCSF Monthly Pooled Investment Report for January 2017. Copy: Each Supervisor. (1)

From the Office of the Controller, in accordance with Ordinance 92-94, submitting a cost analysis of Memoranda of Understandings (MOUs) between the City and County of San Francisco and various employee collective bargaining units. File Nos. 170066 - 170090 Copy: Each Supervisor. (2)

From the Office of the Controller, submitting the final report of the economic feasibility of inclusionary housing requirements in San Francisco. Copy: Each Supervisor. (3)

From the Office of the Controller, pursuant to Administrative Code Section 18.13-1, submitting FY 2015-16 Annual Overtime Report. Copy: Each Supervisor. (4)

From the Office of the Controller, submitting a report providing highlights of the San Francisco Performance Scorecards from FY2015-16. Copy: Each Supervisor. (5)

From the Office of the Controller's City Services Auditor Division, pursuant to Charter, Section F1.105 issuing the City Services Auditor Summary of Implementation status of recommendations followed up on in the second quarter of FY 2016-17. Copy: Each Supervisor. (6)

From the Office of the Controller, submitting Six-Month Budget Status Report FY2016-17. Copy: Each Supervisor. (7)

From the Office of the Controller, submitting three Citywide Benchmarking reports comparing San Francisco's performance to peer jurisdictions, in California and nationally. Part I: Demographics, Livability, Public Safety (2/14/17) Part II: Transportation, Finance (2/15/17), Part III: Safety Net, Population. Copy: Each Supervisor. (10)

From the Office of the Controller's City Services Auditor Division issuing the field follow-up of 2013 Audit of the Assessor-Recorder's Social Security Number Truncation Program. Copy: Each Supervisor. (9)

From the Department of Emergency Management, submitting DEM Executive Director Letter & Enclosures to the Board. File: 161354. Copy: Each Supervisor. (10)

From the Department of Environment, submitting a request for release from Reserve of Environment Justice Funds. (11)

From the Clerk of the Board, reporting that the following individual submitted a Form 700 Statement. (12)

David Charles Spero - Legislative Aide - Assuming

From the Office of the Mayor, pursuant to Section 3.100 (18) of the Charter, the Mayor has made the following appointments. (13)

Lydia So - Arts Commission - Term Ending January 15, 2021

Richard S.J. Hung - Residential Rent Stabilization & Arbitration Board - Term ending October 1, 2019

Rita Semel - Human Services Commission - Term ending January 15, 2021

James McCray - Human Services Commission - Term Ending January 15, 2021

From the Planning Department, pursuant to the State of California Public Record Resources Code Section 21083.9 and CEQA Guidelines Section 15206, submitting a notice of public meeting regarding 1629 Market Street Project. Copy: Each Supervisor. (14)

From the Department of Public Health, submitting a quarterly report on behalf of Laguna Honda Hospital and Rehabilitation Center referred to by Resolution No. 200-05. Copy: Each Supervisor. (15)

From Mohammed Nuru, the Director of Public Works, pursuant to Administrative Code Section 6.60(b), submitting a Declaration of Emergency for Roof Repair/Replacement for TIDA Hangers 2 and 3, and buildings 201, 140 and 402. Copy: Each Supervisor. (16)

From the Mayor's Office of Housing and Community Development, regarding financing issues related to 180 Jones St. and 950 Market St. File No. 161066. (17)

From concerned citizens, regarding Supervisor Fewer's proposed legislation on access to legal counsel. 2 letters. File No: 161289. Copy: Each Supervisor. (18)

From concerned citizens, regarding 1269 Shotwell. File No. 170024. 5 letters. Copy: Each Supervisor. (19).

From Pat Noethe, regarding the banning of pet stores from selling Non-Rescue Dogs and Cats. File No. 161352. Copy: Each Supervisor. (20)

From various organizations, regarding the nomination of Naomi Kelly. File No. 170109. Copy: Each Supervisor. 3 Letters (21)

From concerned citizens, regarding the Pier 29 project. File No. 170128. 8 Letters. Copy: Each Supervisor. (22)

From Peter Straus, regarding Municipal Income Tax. File No. 170161. Copy: Each Supervisor. (23)

From West Area CPUC, pursuant to Section IV.C.2 of the General Order No 159A of the Public Utilities Commission of the State of California, submitting a Notification Letter for City of San Francisco City of Small Cells 2/8/17. Copy: Each Supervisor. (24)

From Andrea DiNapoli, regarding the need for a beekeeping ordinance in San Francisco. Copy: Each Supervisor. (25)

From Dr. Paul Nilson, regarding the proposed photo enforcement of speed limits. Copy: Each Supervisor. (26)

From concerned citizens, regarding Divestment on Dakota Pipeline. 3 Letters. Copy: Each Supervisor. (27)

From concerned citizens, regarding the Comfort Women Monument. 2 letters: Copy: Each Supervisor. (28)

From concerned citizens, regarding Rincon Hill. 6 letters. Copy: Each Supervisor. (29)

From concerned citizens, regarding Sharp Park. 1,126 letters. File 170044. Copy: Each Supervisor. (30)

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: CCSF Monthly Pooled Investment Report for January 2017
Attachments: CCSF Monthly Pooled Investment Report for January 2017.pdf

From: Dion, Ichieh (TTX)
Sent: Wednesday, February 15, 2017 10:58 AM
Subject: CCSF Monthly Pooled Investment Report for January 2017

Hello All -

Please find the CCSF Pooled Investment Report for the month of January attached for your use.

Regards,

Ichieh Dion
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 140
San Francisco, CA 94102
415-554-5433

**Office of the Treasurer & Tax Collector
City and County of San Francisco**

Pauline Marx, Chief Assistant Treasurer
Michelle Durgy, Chief Investment Officer



José Cisneros, Treasurer

Investment Report for the month of January 2017

February 15, 2017

The Honorable Edwin M. Lee
Mayor of San Francisco
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

The Honorable Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638

Ladies and Gentlemen,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of January 31, 2017. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of January 2017 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

CCSF Pooled Fund Investment Earnings Statistics *

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	January 2017	Fiscal YTD	December 2016
Average Daily Balance	\$ 7,423	\$ 8,156	\$ 7,300	\$ 8,118
Net Earnings	36.00	6.20	29.80	5.66
Earned Income Yield	0.82%	0.90%	0.81%	0.82%

CCSF Pooled Fund Statistics *

(in \$ million)	% of	Book	Market	Wtd. Avg.	Wtd. Avg.	
Investment Type	Portfolio	Value	Value	Coupon	YTM	WAM
U.S. Treasuries	21.22%	\$ 1,719.4	\$ 1,722.1	0.32%	0.69%	223
Federal Agencies	48.65%	3,953.6	3,948.0	0.96%	0.95%	652
State & Local Government						
Agency Obligations	3.61%	295.1	292.8	1.73%	1.03%	421
Public Time Deposits	0.01%	1.2	1.2	0.89%	0.89%	79
Negotiable CDs	10.05%	815.0	815.4	1.21%	1.21%	158
Commercial Paper	8.55%	690.8	693.6	0.05%	1.12%	78
Medium Term Notes	1.25%	101.8	101.7	1.34%	1.25%	451
Money Market Funds	5.68%	461.1	461.1	0.46%	0.46%	1
Supranationals	0.98%	79.9	79.9	0.15%	0.95%	441
Totals	100.0%	\$ 8,117.9	\$ 8,115.9	0.77%	0.91%	412

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

José Cisneros
Treasurer

cc: Treasury Oversight Committee: Aimee Brown, Ron Gerhard, Reeta Madhavan, Charles Perl
Ben Rosenfield, Controller, Office of the Controller
Tonia Lediju, Internal Audit, Office of the Controller
Cynthia Fong, Deputy Director for Finance & Administration, San Francisco County Transportation Authority
Carol Lu, Budget Analyst
San Francisco Public Library

* Please see last page of this report for non-pooled funds holdings and statistics.

Portfolio Summary

Pooled Fund

As of January 31, 2017

<i>(in \$ million)</i>							
Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 1,725.0	\$ 1,719.4	\$ 1,722.1	100.16	21.22%	100%	Yes
Federal Agencies	3,952.7	3,953.6	3,948.0	99.86	48.65%	100%	Yes
State & Local Government							
Agency Obligations	290.9	295.1	292.8	99.22	3.61%	20%	Yes
Public Time Deposits	1.2	1.2	1.2	100.00	0.01%	100%	Yes
Negotiable CDs	815.0	815.0	815.4	100.05	10.05%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	695.0	690.8	693.6	100.40	8.55%	25%	Yes
Medium Term Notes	101.6	101.8	101.7	99.97	1.25%	25%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/							
Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	461.1	461.1	461.1	100.00	5.68%	10%	Yes
Money Market Funds - Prime	-	-	-	-	0.00%	5%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	80.0	79.9	79.9	99.93	0.98%	5%	Yes
TOTAL	\$ 8,122.6	\$ 8,117.9	\$ 8,115.9	99.97	100.00%	-	Yes

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.

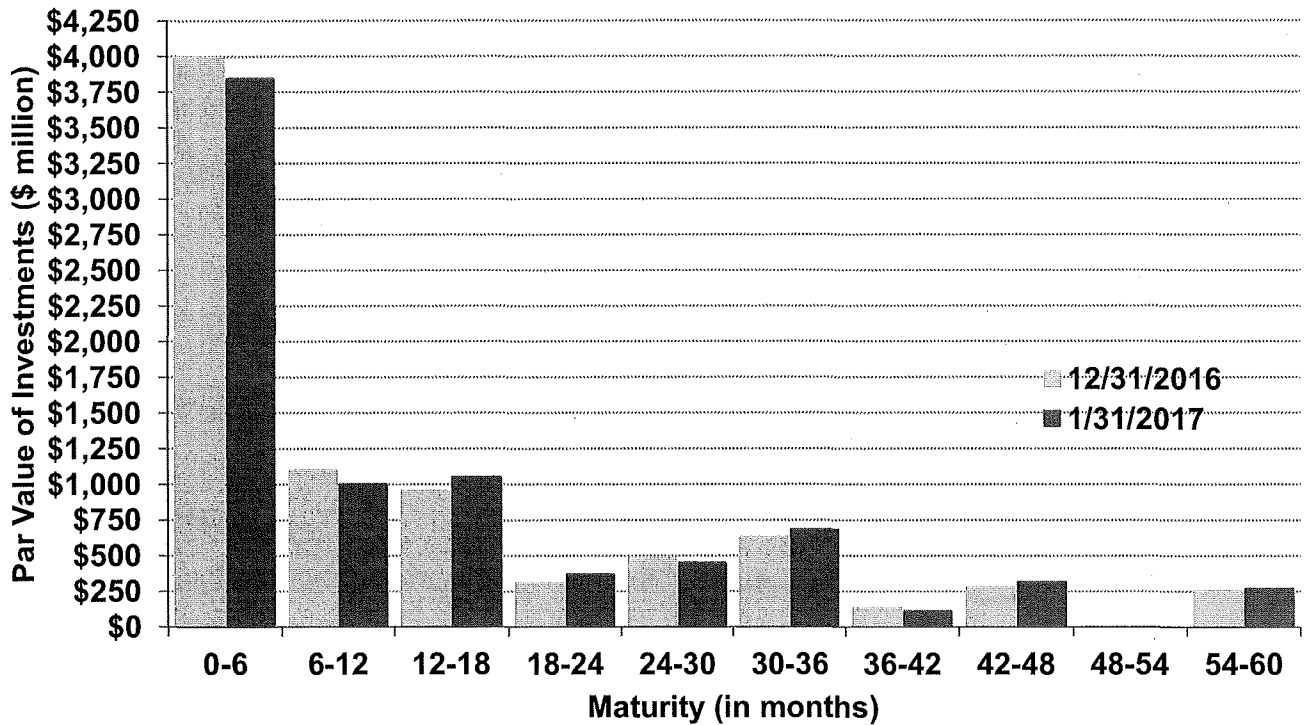
The full Investment Policy can be found at <http://www.sftreasurer.org/>, in the Reports & Plans section of the About menu.

Totals may not add due to rounding.

Portfolio Analysis

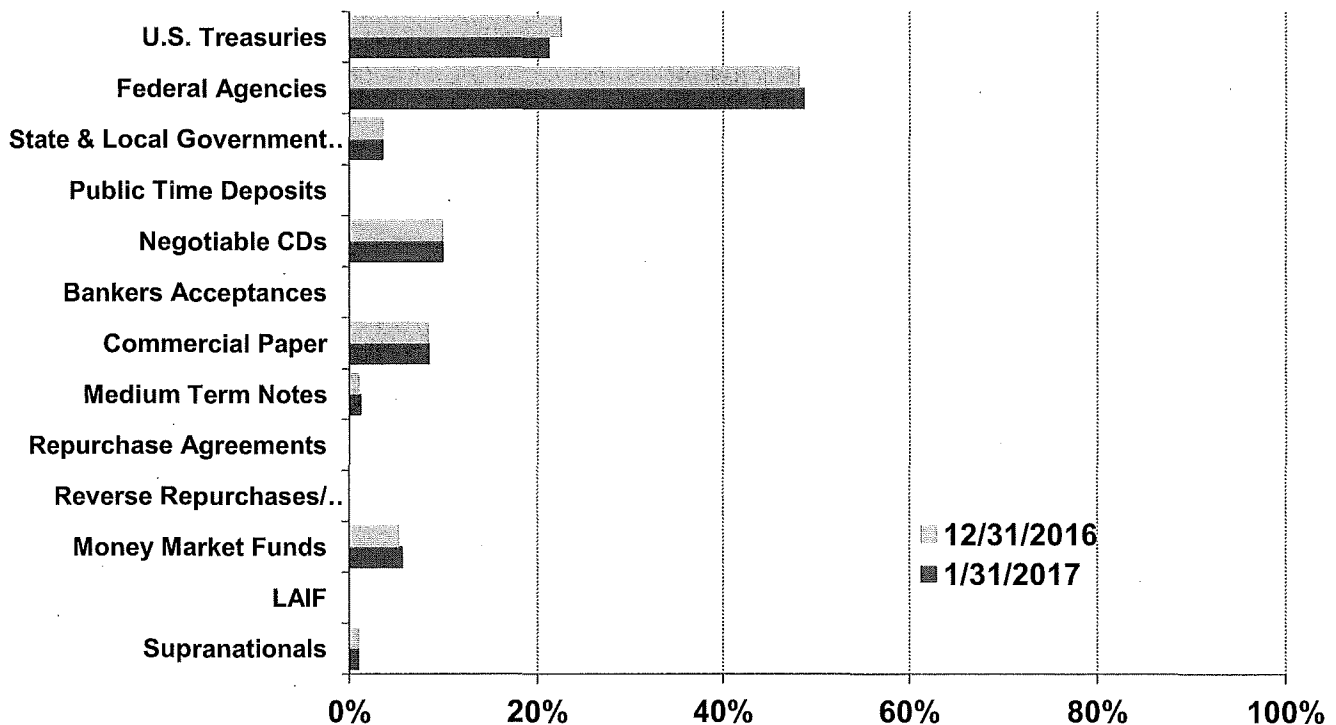
Pooled Fund

Par Value of Investments by Maturity

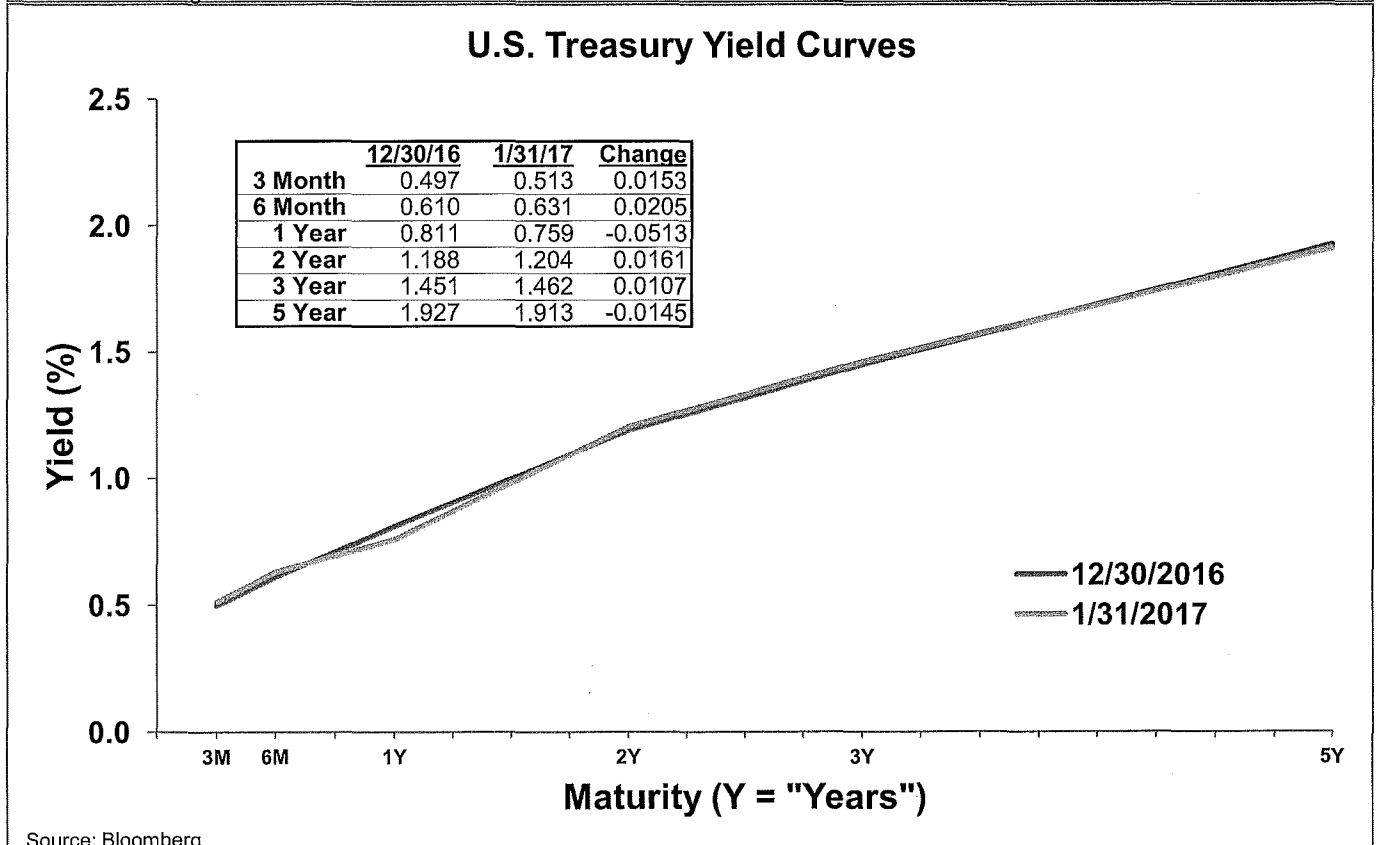
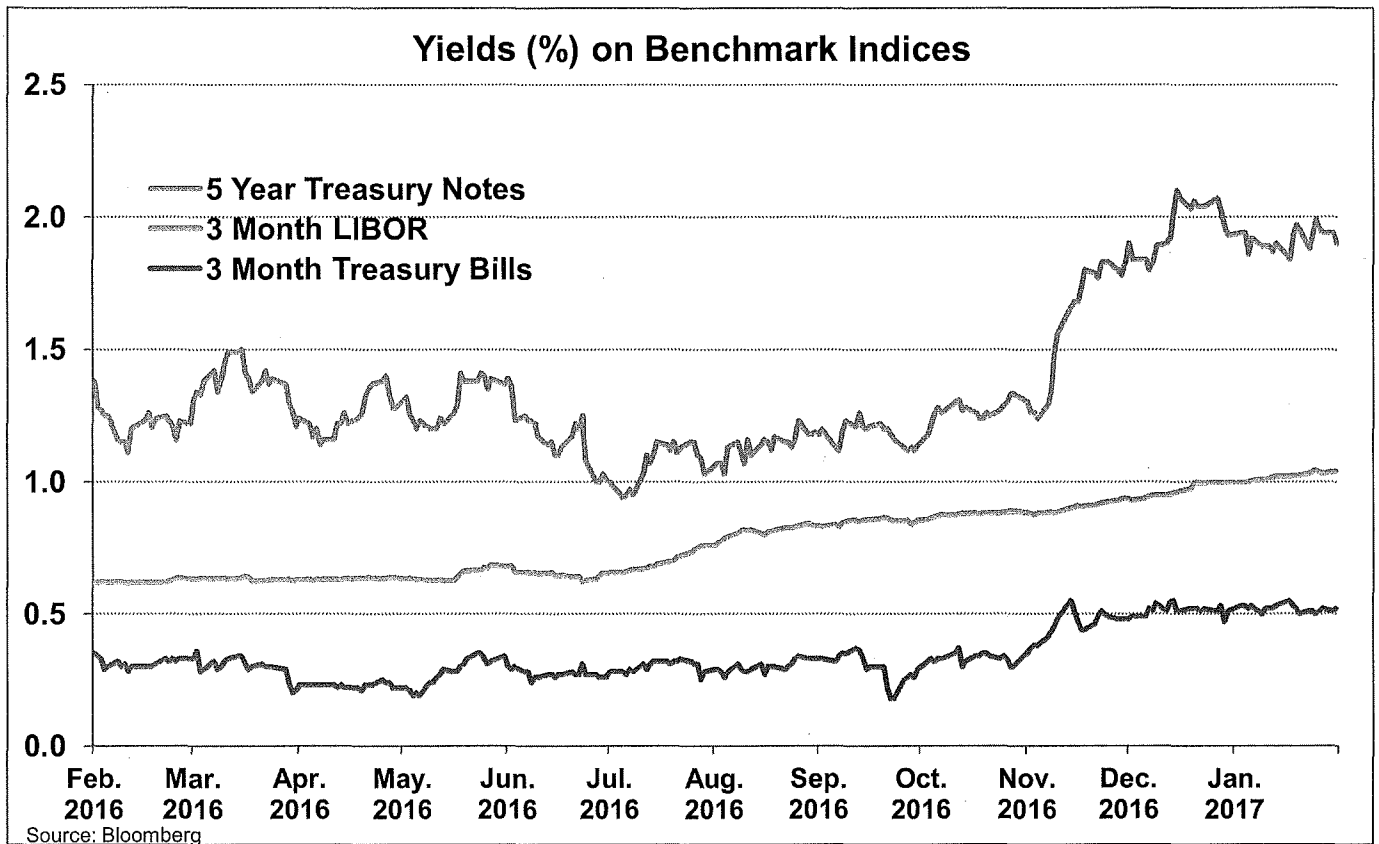


Callable bonds shown at maturity date.

Asset Allocation by Market Value



Yield Curves



Investment Inventory

Pooled Fund

As of January 31, 2017

Type of Investment	CUSIP	Issuer Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
U.S. Treasuries	912796JA8	US TREASURY BILL	1/5/2017	2/2/2017	0.00	0.00	\$ 75,000,000	\$ 74,972,292	\$ 74,972,292	\$ 74,999,250
U.S. Treasuries	912828SJ0	US TSY NT	3/21/2012	2/28/2017	0.08	0.88	25,000,000	24,599,609	24,994,011	25,008,000
U.S. Treasuries	912828SJ0	US TSY NT	3/21/2012	2/28/2017	0.08	0.88	25,000,000	24,599,609	24,994,011	25,008,000
U.S. Treasuries	912828SJ0	US TSY NT	3/14/2012	2/28/2017	0.08	0.88	75,000,000	74,771,484	74,996,595	75,024,000
U.S. Treasuries	912796KN8	TREASURY BILL	9/16/2016	3/16/2017	0.12	0.00	75,000,000	74,819,000	74,819,000	74,961,750
U.S. Treasuries	912796KN8	TREASURY BILL	9/19/2016	3/16/2017	0.12	0.00	75,000,000	74,823,298	74,823,298	74,961,750
U.S. Treasuries	912796KN8	TREASURY BILL	9/20/2016	3/16/2017	0.12	0.00	75,000,000	74,826,319	74,826,319	74,961,750
U.S. Treasuries	912796KP3	TREASURY BILL	9/22/2016	3/23/2017	0.14	0.00	75,000,000	74,821,792	74,821,792	74,952,000
U.S. Treasuries	912796KP3	TREASURY BILL	9/23/2016	3/23/2017	0.14	0.00	110,000,000	109,785,968	109,785,968	109,929,600
U.S. Treasuries	912796JJ9	TREASURY BILL	9/29/2016	3/30/2017	0.16	0.00	100,000,000	99,790,194	99,790,194	99,926,000
U.S. Treasuries	912796JJ9	TREASURY BILL	9/30/2016	3/30/2017	0.16	0.00	100,000,000	99,788,833	99,788,833	99,926,000
U.S. Treasuries	912796JJ9	TREASURY BILL	10/3/2016	3/30/2017	0.16	0.00	100,000,000	99,789,119	99,789,119	99,926,000
U.S. Treasuries	912828SM3	US TSY NT	4/4/2012	3/31/2017	0.16	1.00	50,000,000	49,835,938	49,994,777	50,042,000
U.S. Treasuries	912796KQ1	TREASURY BILL	10/6/2016	4/6/2017	0.18	0.00	75,000,000	74,815,725	74,815,725	74,937,750
U.S. Treasuries	912796KQ1	TREASURY BILL	10/6/2016	4/6/2017	0.18	0.00	150,000,000	149,628,417	149,628,417	149,875,500
U.S. Treasuries	912796KS7	TREASURY BILL	10/13/2016	4/13/2017	0.20	0.00	75,000,000	74,812,313	74,812,313	74,928,750
U.S. Treasuries	912796KT5	TREASURY BILL	10/20/2016	4/20/2017	0.22	0.00	40,000,000	39,907,787	39,907,787	39,958,400
U.S. Treasuries	912796JP5	TREASURY BILL	10/27/2016	4/27/2017	0.24	0.00	75,000,000	74,819,896	74,819,896	74,911,500
U.S. Treasuries	912828TM2	US TSY NT	12/15/2015	8/31/2017	0.58	0.63	100,000,000	99,433,594	99,808,781	99,922,000
U.S. Treasuries	912828M72	US TSY NT	12/17/2015	11/30/2017	0.83	0.88	50,000,000	49,882,813	49,950,433	50,029,500
U.S. Treasuries	912828M72	US TSY NT	12/17/2015	11/30/2017	0.83	0.88	50,000,000	49,878,906	49,948,781	50,029,500
U.S. Treasuries	912828T67	US TSY NT	11/10/2016	10/31/2021	4.61	1.25	50,000,000	49,591,484	49,593,679	48,545,000
U.S. Treasuries	912828U65	US TSY NT	12/13/2016	11/30/2021	4.64	1.75	100,000,000	99,375,000	99,331,460	99,352,000
Subtotals					0.60	0.32	\$ 1,725,000,000	\$ 1,719,369,388	\$ 1,721,013,480	\$ 1,722,116,000
Federal Agencies	31315LBH0	FARMER MAC DISCOUNT NOTE	12/12/2016	2/1/2017	0.00	0.00	\$ 1,250,000	\$ 1,248,672	\$ 1,248,672	\$ 1,250,000
Federal Agencies	31315LBP2	FARMER MAC DISCOUNT NOTE	12/7/2016	2/7/2017	0.00	0.00	1,000,000	998,708	998,708	999,930
Federal Agencies	313385BQ8	FED HOME LN DISCOUNT NT	1/3/2017	2/8/2017	0.00	0.00	35,000,000	34,982,850	34,982,850	34,997,200
Federal Agencies	3133786Q9	FEDERAL HOME LOAN BANK	1/10/2013	2/13/2017	0.04	1.00	67,780,000	68,546,456	67,786,152	67,790,845
Federal Agencies	3133EDFW7	FEDERAL FARM CREDIT BANK	2/27/2014	2/27/2017	0.07	0.83	50,000,000	50,000,000	50,000,000	50,010,000
Federal Agencies	3130A8D83	FEDERAL HOME LOAN BANK	6/2/2016	3/2/2017	0.01	0.79	25,000,000	25,000,000	25,000,000	25,005,500
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	12/29/2015	3/10/2017	0.00	0.88	15,000,000	14,990,850	14,999,225	15,005,850
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	6/2/2016	3/10/2017	0.00	0.88	22,185,000	22,211,903	22,188,542	22,193,652
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	12/15/2014	3/10/2017	0.00	0.88	50,000,000	50,058,500	50,002,653	50,019,500
Federal Agencies	3133EDP30	FEDERAL FARM CREDIT BANK	10/3/2014	3/24/2017	0.07	0.82	26,000,000	26,009,347	26,000,528	26,009,880
Federal Agencies	3133EDZW5	FEDERAL FARM CREDIT BANK	10/29/2014	3/29/2017	0.08	0.80	25,000,000	24,999,750	24,999,984	25,009,750
Federal Agencies	31315PTQ2	FARMER MAC	4/10/2012	4/10/2017	0.19	1.26	12,500,000	12,439,250	12,497,738	12,519,625
Federal Agencies	3133ECLL6	FEDERAL FARM CREDIT BANK	4/17/2013	4/17/2017	0.21	0.60	10,000,000	10,000,000	10,000,000	10,001,800
Federal Agencies	31315PUQ0	FARMER MAC	4/26/2012	4/26/2017	0.23	1.13	10,500,000	10,500,000	10,500,000	10,515,015
Federal Agencies	3135G0JA2	FANNIE MAE	7/1/2016	4/27/2017	0.24	1.13	8,058,000	8,096,823	8,069,000	8,069,362
Federal Agencies	3137EADF3	FREDDIE MAC	5/14/2012	5/12/2017	0.28	1.25	25,000,000	25,133,000	25,007,292	25,049,000
Federal Agencies	3130A1NN4	FEDERAL HOME LOAN BANK	9/26/2016	5/24/2017	0.31	0.88	14,000,000	14,027,232	14,012,708	14,014,140
Federal Agencies	31315PZQ5	FARMER MAC	12/28/2012	6/5/2017	0.34	1.11	9,000,000	9,122,130	9,009,348	9,013,590
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	12/19/2014	6/9/2017	0.35	1.00	12,000,000	12,020,760	12,002,943	12,018,240
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	12/29/2015	6/9/2017	0.35	1.00	20,600,000	20,594,026	20,598,552	20,631,312
Federal Agencies	3130A3SL9	FEDERAL HOME LOAN BANK	12/30/2014	6/15/2017	0.37	0.95	25,000,000	24,959,750	24,993,994	25,018,500
Federal Agencies	3133EAUW6	FEDERAL FARM CREDIT BANK	6/19/2012	6/19/2017	0.13	0.88	50,000,000	50,000,000	50,000,000	50,024,000
Federal Agencies	3133EEGH7	FEDERAL FARM CREDIT BANK	12/26/2014	6/26/2017	0.40	0.93	8,400,000	8,397,312	8,399,573	8,405,376
Federal Agencies	3137EADH9	FREDDIE MAC	5/25/2016	6/29/2017	0.41	1.00	15,000,000	15,035,850	15,013,265	15,025,200

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Federal Agencies	3137EADH9	FREDDIE MAC	3/25/2014	6/29/2017	0.41	1.00	25,000,000	24,920,625	24,990,145	25,042,000
Federal Agencies	3134G5W50	FREDDIE MAC	12/30/2014	6/30/2017	0.41	1.00	50,000,000	50,000,000	50,000,000	50,093,500
Federal Agencies	3133ECV92	FEDERAL FARM CREDIT BANK	7/24/2013	7/24/2017	0.07	0.82	50,000,000	50,000,000	50,000,000	50,060,500
Federal Agencies	3133ECVG6	FEDERAL FARM CREDIT BANK	8/5/2013	7/26/2017	0.23	1.03	23,520,000	23,520,000	23,520,000	23,568,686
Federal Agencies	3135G0F24	FANNIE MAE	9/16/2015	8/16/2017	0.04	0.78	25,000,000	24,995,153	24,998,643	25,026,000
Federal Agencies	3133EEFX3	FEDERAL FARM CREDIT BANK	12/23/2014	8/23/2017	0.06	0.83	50,000,000	50,000,000	50,000,000	50,074,000
Federal Agencies	3137EADL0	FREDDIE MAC	3/25/2014	9/29/2017	0.66	1.00	25,000,000	24,808,175	24,964,145	25,047,000
Federal Agencies	3135G0F57	FANNIE MAE	10/5/2015	10/5/2017	0.01	0.78	25,000,000	24,992,356	24,997,427	25,027,000
Federal Agencies	3133EETS9	FEDERAL FARM CREDIT BANK	9/25/2015	10/19/2017	0.05	0.80	30,000,000	30,000,600	30,000,207	30,049,800
Federal Agencies	3130A6LZ8	FEDERAL HOME LOAN BANK	4/28/2016	10/26/2017	0.74	0.63	25,000,000	24,929,500	24,965,525	24,982,750
Federal Agencies	3133EEBR0	FEDERAL FARM CREDIT BANK	11/18/2014	11/13/2017	0.04	0.80	25,000,000	24,988,794	24,997,073	25,029,250
Federal Agencies	3133EEJ76	FEDERAL FARM CREDIT BANK	8/20/2015	11/13/2017	0.04	0.75	25,000,000	24,991,500	24,997,031	25,007,000
Federal Agencies	3134G44F2	FREDDIE MAC	5/21/2013	11/21/2017	0.80	0.80	50,000,000	50,000,000	50,000,000	50,014,000
Federal Agencies	3130A3HF4	FEDERAL HOME LOAN BANK	12/22/2014	12/8/2017	0.85	1.13	25,000,000	24,955,500	24,987,250	25,061,750
Federal Agencies	3137EADX4	FREDDIE MAC	12/11/2015	12/15/2017	0.87	1.00	25,000,000	24,969,000	24,986,630	25,036,750
Federal Agencies	3133EEFE5	FEDERAL FARM CREDIT BANK	12/19/2014	12/18/2017	0.88	1.13	50,000,000	49,914,500	49,975,014	50,134,000
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	5/27/2015	2/2/2018	0.01	0.82	4,000,000	3,999,480	3,999,806	4,007,760
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	2/2/2015	2/2/2018	0.01	0.82	35,000,000	34,978,893	34,992,951	35,067,900
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	11/5/2014	2/5/2018	0.01	0.81	25,000,000	25,000,000	25,000,000	25,047,250
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	11/5/2014	2/5/2018	0.01	0.81	25,000,000	24,991,750	24,997,438	25,047,250
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	11/5/2014	2/5/2018	0.01	0.81	50,000,000	49,983,560	49,994,894	50,094,500
Federal Agencies	3133EFNK9	FEDERAL FARM CREDIT BANK	11/9/2015	2/9/2018	0.02	0.85	25,000,000	24,994,315	24,997,423	25,057,500
Federal Agencies	3132X0JL6	FARMER MAC	9/1/2016	3/1/2018	1.08	0.88	50,000,000	50,000,000	50,000,000	49,831,000
Federal Agencies	3133EEN71	FEDERAL FARM CREDIT BANK	5/22/2015	3/22/2018	0.06	0.81	50,000,000	49,992,500	49,997,000	50,065,500
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	5/27/2015	3/26/2018	0.15	0.76	50,000,000	49,978,500	49,991,309	49,971,500
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	5/29/2015	3/26/2018	0.15	0.76	50,000,000	49,978,500	49,991,292	49,971,500
Federal Agencies	3133EFWG8	FEDERAL FARM CREDIT BANK	1/26/2016	3/26/2018	0.07	0.93	25,000,000	24,997,200	24,998,518	25,069,500
Federal Agencies	3133EEZC7	FEDERAL FARM CREDIT BANK	4/16/2015	4/16/2018	0.04	0.82	50,000,000	49,992,422	49,996,965	50,098,500
Federal Agencies	31331KJB7	FEDERAL FARM CREDIT BANK	2/2/2016	4/25/2018	1.21	3.00	14,230,000	14,876,184	14,586,077	14,558,571
Federal Agencies	3133EEU40	FEDERAL FARM CREDIT BANK	6/3/2015	5/3/2018	0.01	0.81	69,000,000	68,994,894	68,997,814	69,126,270
Federal Agencies	3134GAXQ2	FREDDIE MAC	11/30/2016	5/15/2018	1.28	0.63	25,000,000	24,998,010	24,992,508	24,985,250
Federal Agencies	3135G0WJ8	FANNIE MAE	5/23/2013	5/21/2018	1.30	0.88	25,000,000	24,786,500	24,944,518	24,942,000
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	8/24/2016	5/24/2018	1.31	1.00	10,000,000	10,000,000	10,000,000	9,941,500
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	8/24/2016	5/24/2018	1.31	1.00	25,000,000	25,000,000	25,000,000	24,853,750
Federal Agencies	3134G9HC4	FREDDIE MAC	5/25/2016	5/25/2018	1.31	1.00	10,000,000	9,995,000	9,996,726	9,971,500
Federal Agencies	3133EFCT2	FEDERAL FARM CREDIT BANK	9/8/2015	6/8/2018	0.02	0.82	25,000,000	25,000,000	25,000,000	25,049,250
Federal Agencies	3133EFCT2	FEDERAL FARM CREDIT BANK	9/8/2015	6/8/2018	0.02	0.82	50,000,000	50,000,000	50,000,000	50,098,500
Federal Agencies	3133EEW48	FEDERAL FARM CREDIT BANK	6/11/2015	6/11/2018	0.03	0.81	50,000,000	49,996,000	49,998,193	50,091,500
Federal Agencies	3133EFSH1	FEDERAL FARM CREDIT BANK	12/18/2015	6/14/2018	1.36	1.17	25,000,000	24,952,250	24,973,840	24,980,000
Federal Agencies	3133EGGC3	FEDERAL FARM CREDIT BANK	6/20/2016	6/20/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,071,250
Federal Agencies	3132X0LZ2	FARMER MAC	12/22/2016	6/22/2018	0.06	0.84	25,000,000	25,000,000	25,000,000	25,050,250
Federal Agencies	3134G9RZ2	FREDDIE MAC	6/22/2016	6/22/2018	1.39	1.00	8,950,000	8,950,000	8,950,000	8,942,035
Federal Agencies	3134G9UY1	FREDDIE MAC	6/29/2016	6/29/2018	1.40	1.00	25,000,000	25,000,000	25,000,000	24,984,000
Federal Agencies	3134G9UY1	FREDDIE MAC	6/29/2016	6/29/2018	1.40	1.00	25,000,000	25,000,000	25,000,000	24,984,000
Federal Agencies	3133EGBQ7	FEDERAL FARM CREDIT BANK	5/19/2016	7/19/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,074,250
Federal Agencies	3133EGBQ7	FEDERAL FARM CREDIT BANK	5/19/2016	7/19/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,074,250
Federal Agencies	3130A8U50	FEDERAL HOME LOAN BANK	7/29/2016	7/25/2018	1.48	0.83	22,250,000	22,223,211	22,230,111	22,122,063
Federal Agencies	3134G9Q67	FREDDIE MAC	7/27/2016	7/27/2018	1.48	1.05	25,000,000	25,000,000	25,000,000	24,959,250
Federal Agencies	3134G9Q67	FREDDIE MAC	7/27/2016	7/27/2018	1.48	1.05	25,000,000	24,993,750	24,995,368	24,959,250
Federal Agencies	3133EGFQ3	FEDERAL FARM CREDIT BANK	9/21/2016	9/14/2018	1.61	0.88	25,000,000	24,985,253	24,984,495	24,888,250

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Type of Investment	CUSIP	Issuer Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	Market Value
			Date	Date					Book Value	
Federal Agencies	3130A9C90	FEDERAL HOME LOAN BANK	9/28/2016	9/28/2018	1.64	1.05	25,000,000	25,000,000	25,000,000	24,929,000
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	6/17/2016	10/17/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,089,250
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	6/17/2016	10/17/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,089,250
Federal Agencies	3134GAVU5	FREDDIE MAC	1/26/2017	11/16/2018	1.78	0.63	7,980,000	7,986,506	7,976,837	7,972,658
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	12/20/2016	12/14/2018	1.84	1.75	15,000,000	15,131,725	15,119,786	15,132,000
Federal Agencies	3133EGDM4	FEDERAL FARM CREDIT BANK	6/2/2016	1/2/2019	0.01	0.93	25,000,000	25,000,000	25,000,000	25,084,250
Federal Agencies	3133EG2V6	FEDERAL FARM CREDIT BANK	1/3/2017	1/3/2019	0.01	0.82	25,000,000	25,000,000	25,000,000	25,031,750
Federal Agencies	3134GAH23	FREDDIE MAC	1/17/2017	1/17/2019	1.95	1.00	25,000,000	25,000,000	25,000,000	24,985,500
Federal Agencies	3130A8VZ3	FEDERAL HOME LOAN BANK	7/28/2016	1/25/2019	1.97	1.05	25,000,000	25,000,000	25,000,000	24,854,250
Federal Agencies	3132X0EK3	FARMER MAC	1/25/2016	1/25/2019	0.23	1.14	25,000,000	25,000,000	25,000,000	25,152,000
Federal Agencies	3133EGBU8	FEDERAL FARM CREDIT BANK	5/25/2016	2/25/2019	0.07	0.95	50,000,000	50,000,000	50,000,000	50,179,500
Federal Agencies	3136G2XK8	FANNIE MAE	2/26/2016	2/26/2019	2.05	0.75	25,000,000	25,000,000	25,000,000	24,997,000
Federal Agencies	3136G2Y68	FANNIE MAE	2/26/2016	2/26/2019	2.05	0.75	15,935,000	15,927,033	15,929,511	15,927,829
Federal Agencies	3132X0ED9	FARMER MAC	1/19/2016	3/19/2019	0.13	1.06	40,000,000	40,000,000	40,000,000	40,226,800
Federal Agencies	3136G3FC4	FANNIE MAE	3/29/2016	3/29/2019	2.14	1.00	6,250,000	6,250,000	6,250,000	6,233,313
Federal Agencies	3134G8VT3	FREDDIE MAC	5/23/2016	4/25/2019	2.21	0.80	14,560,000	14,559,272	14,559,445	14,553,011
Federal Agencies	3136G3QP3	FANNIE MAE	5/24/2016	5/24/2019	2.28	1.25	10,000,000	10,000,000	10,000,000	9,918,900
Federal Agencies	3134G9LF2	FREDDIE MAC	6/7/2016	6/7/2019	2.33	0.75	75,000,000	75,000,000	75,000,000	74,826,750
Federal Agencies	3136G3NK7	FANNIE MAE	6/7/2016	6/7/2019	2.33	1.00	25,000,000	24,996,250	24,997,068	24,884,250
Federal Agencies	3136G3NM3	FANNIE MAE	6/7/2016	6/7/2019	2.33	0.75	50,000,000	50,000,000	50,000,000	49,848,500
Federal Agencies	3134G9QN0	FREDDIE MAC	6/14/2016	6/14/2019	2.35	0.88	12,500,000	12,500,000	12,500,000	12,468,625
Federal Agencies	3134G9QW0	FREDDIE MAC	6/14/2016	6/14/2019	2.34	1.28	50,000,000	50,000,000	50,000,000	49,518,500
Federal Agencies	3134G9YR2	FREDDIE MAC	7/12/2016	7/12/2019	2.43	1.00	50,000,000	50,000,000	50,000,000	49,692,500
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	6/9/2016	8/9/2019	0.02	0.95	25,000,000	25,000,000	25,000,000	25,078,000
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	6/9/2016	8/9/2019	0.02	0.95	25,000,000	25,000,000	25,000,000	25,078,000
Federal Agencies	3134G94F1	FREDDIE MAC	8/15/2016	8/15/2019	2.50	1.00	25,000,000	25,000,000	25,000,000	24,759,750
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	12/20/2016	8/20/2019	0.05	0.90	50,000,000	50,000,000	50,000,000	50,076,000
Federal Agencies	3135G0P23	FANNIE MAE	8/30/2016	8/23/2019	2.52	1.25	20,000,000	20,000,000	20,000,000	19,875,200
Federal Agencies	3136G3X59	FANNIE MAE	8/23/2016	8/23/2019	2.52	1.10	25,000,000	25,000,000	25,000,000	24,650,500
Federal Agencies	3134G9GS0	FREDDIE MAC	5/26/2016	8/26/2019	2.52	1.25	25,000,000	25,000,000	25,000,000	24,752,500
Federal Agencies	3134GAHR8	FREDDIE MAC	9/23/2016	9/23/2019	2.62	0.88	25,000,000	25,000,000	25,000,000	24,893,000
Federal Agencies	3135G0Q30	FANNIE MAE	10/21/2016	9/27/2019	2.61	1.18	50,000,000	50,039,333	50,000,000	49,633,500
Federal Agencies	3132X0KH3	FARMER MAC	10/6/2016	10/1/2019	0.16	1.01	50,000,000	50,000,000	50,000,000	50,222,500
Federal Agencies	3134G8TG4	FREDDIE MAC	4/11/2016	10/11/2019	2.64	1.50	15,000,000	15,000,000	15,000,000	14,927,400
Federal Agencies	3134GAPT5	FREDDIE MAC	10/18/2016	10/18/2019	2.69	0.75	10,000,000	10,000,000	10,000,000	9,958,000
Federal Agencies	3136G4FJ7	FANNIE MAE	10/25/2016	10/25/2019	2.69	1.20	25,000,000	25,000,000	25,000,000	24,604,000
Federal Agencies	3136G4EZ2	FANNIE MAE	10/28/2016	10/30/2019	2.71	1.13	50,000,000	49,950,000	49,954,376	49,289,000
Federal Agencies	3134GAVL5	FREDDIE MAC	11/4/2016	11/4/2019	2.72	1.00	100,000,000	100,000,000	100,000,000	98,843,000
Federal Agencies	3136G3LV5	FANNIE MAE	5/26/2016	11/26/2019	2.77	1.35	8,950,000	8,950,000	8,950,000	8,874,283
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	12/2/2016	12/2/2019	0.01	0.93	50,000,000	50,000,000	50,000,000	50,084,000
Federal Agencies	3134G9VR5	FREDDIE MAC	7/6/2016	1/6/2020	2.89	1.15	25,000,000	25,000,000	25,000,000	24,780,500
Federal Agencies	3134GAK60	FREDDIE MAC	1/27/2017	1/27/2020	2.92	1.80	50,000,000	50,000,000	50,000,000	50,003,500
Federal Agencies	3134GAT87	FREDDIE MAC	1/27/2017	1/27/2020	2.95	1.00	25,000,000	25,000,000	25,000,000	24,973,250
Federal Agencies	3136G3TK1	FANNIE MAE	7/6/2016	4/6/2020	3.14	1.00	25,000,000	25,000,000	25,000,000	24,855,750
Federal Agencies	3136G4BL6	FANNIE MAE	10/17/2016	4/17/2020	3.15	1.25	15,000,000	15,000,000	15,000,000	14,763,600
Federal Agencies	3132X0AT8	FARMER MAC	6/5/2015	6/2/2020	0.01	0.91	41,000,000	41,000,000	41,000,000	40,972,940
Federal Agencies	3136G3TG0	FANNIE MAE	6/30/2016	6/30/2020	3.36	1.15	15,000,000	15,000,000	15,000,000	14,770,200
Federal Agencies	3130A9FR7	FEDERAL HOME LOAN BANK	9/29/2016	9/28/2020	0.08	0.93	103,500,000	103,500,000	103,500,000	103,350,960
Federal Agencies	3132X0KR1	FARMER MAC	11/2/2016	11/2/2020	0.01	0.97	25,000,000	25,000,000	25,000,000	24,990,750
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	12/21/2016	12/21/2020	0.06	0.97	50,000,000	50,000,000	50,000,000	49,943,000

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Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	12/24/2015	12/24/2020	0.07	1.11	100,000,000	100,000,000	100,000,000	100,420,000
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	1/25/2017	1/25/2021	0.07	0.93	20,000,000	20,000,000	20,000,000	19,992,200
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	1/25/2017	1/25/2021	0.07	0.93	20,000,000	20,000,000	20,000,000	19,992,200
Federal Agencies	3135G0Q89	FANNIE MAE	10/21/2016	10/7/2021	4.53	1.38	25,000,000	25,013,368	25,000,000	24,327,750
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021	4.58	1.38	14,500,000	14,500,000	14,500,000	14,095,450
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021	4.58	1.38	15,000,000	15,000,000	15,000,000	14,581,500
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	12/8/2016	12/8/2021	0.02	1.04	25,000,000	25,000,000	25,000,000	24,917,500
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	12/8/2016	12/8/2021	0.02	1.04	25,000,000	25,000,000	25,000,000	24,917,500
Federal Agencies	3134GAK52	FREDDIE MAC	1/26/2017	1/26/2022	4.86	1.13	17,300,000	17,300,000	17,300,000	17,301,903
Subtotals					0.90	0.96	\$ 3,952,698,000	\$ 3,953,600,531	\$ 3,952,835,086	\$ 3,948,032,323
State/Local Agencies	91411SP61	UNIVERSITY OF CALIFORNIA	11/29/2016	2/6/2017	0.00	0.00	\$ 50,000,000	\$ 49,940,583	\$ 49,940,583	\$ 49,995,347
State/Local Agencies	91412GL45	UNIV OF CALIFORNIA CA REVENUE	6/30/2016	5/15/2017	0.29	0.65	5,505,000	5,505,000	5,505,000	5,496,467
State/Local Agencies	91412GUU7	UNIV OF CALIFORNIA CA REVENUE	4/10/2014	5/15/2017	0.29	1.22	3,250,000	3,250,000	3,250,000	3,251,853
State/Local Agencies	718814XY7	PHOENIX AZ	9/27/2016	7/1/2017	0.41	3.50	20,000,000	20,414,800	20,224,621	20,219,400
State/Local Agencies	0104105D6	ALABAMA ST	11/4/2016	8/1/2017	0.49	3.50	22,185,000	22,843,931	22,492,259	22,471,187
State/Local Agencies	13063CFC9	CALIFORNIA ST	11/5/2013	11/1/2017	0.75	1.75	16,500,000	16,558,905	16,511,037	16,591,080
State/Local Agencies	13063CPN4	CALIFORNIA ST	12/22/2014	11/1/2017	0.75	1.25	5,000,000	5,004,550	5,001,189	5,009,100
State/Local Agencies	13063CPN4	CALIFORNIA ST	11/25/2014	11/1/2017	0.75	1.25	50,000,000	50,121,500	50,030,942	50,091,000
State/Local Agencies	91412GL52	UNIV OF CALIFORNIA CA REVENUE	6/30/2016	5/15/2018	1.28	0.99	2,470,000	2,470,000	2,470,000	2,463,455
State/Local Agencies	546456CY8	LOUISIANA ST CITIZENS PROPERT	11/30/2016	6/1/2018	1.29	6.13	4,500,000	4,822,065	4,785,039	4,801,500
State/Local Agencies	646065QQ8	NEW JERSEY ST EDUCNL FACS A	9/29/2016	7/1/2018	1.38	5.00	5,000,000	5,360,700	5,290,251	5,275,850
State/Local Agencies	603786GJ7	MINNEAPOLIS MN REVENUE	12/1/2016	8/1/2018	1.44	4.88	1,000,000	1,073,280	1,051,214	1,054,880
State/Local Agencies	13063C4V9	CALIFORNIA ST	11/3/2016	11/1/2018	1.73	1.05	50,000,000	50,147,500	50,129,265	49,660,000
State/Local Agencies	13063CKL3	CALIFORNIA ST	10/27/2016	5/1/2019	2.20	2.25	4,750,000	4,879,058	4,865,391	4,816,880
State/Local Agencies	91412GL60	UNIV OF CALIFORNIA CA REVENUE	6/30/2016	5/15/2019	2.26	1.23	2,000,000	2,000,000	2,000,000	1,979,820
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	10/5/2015	7/1/2019	2.37	1.80	4,180,000	4,214,443	4,202,205	4,200,775
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	10/2/2015	7/1/2019	2.37	1.80	16,325,000	16,461,640	16,412,897	16,406,135
State/Local Agencies	6055804W6	MISSISSIPPI ST	4/23/2015	10/1/2019	2.47	6.09	8,500,000	10,217,510	9,529,235	9,489,995
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUAL	8/16/2016	5/1/2020	3.19	1.45	18,000,000	18,000,000	18,000,000	17,774,820
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUE	8/9/2016	5/15/2021	4.13	1.91	1,769,000	1,810,695	1,806,478	1,740,891
Subtotals					1.13	1.73	\$ 290,934,000	\$ 295,096,161	\$ 293,497,607	\$ 292,790,433
Public Time Deposits	PP5Z1EJS4	MISSION NATIONAL BK SF	2/19/2016	2/21/2017	0.06	0.86	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Public Time Deposits	PP600XGA1	TRANS-PAC NATIONAL BK	3/21/2016	3/21/2017	0.13	1.05	240,000	240,000	240,000	240,000
Public Time Deposits	PPF00EG62	BANK OF SAN FRANCISCO	4/11/2016	4/11/2017	0.19	0.89	240,000	240,000	240,000	240,000
Public Time Deposits	PPQJ03J86	PREFERRED BANK LA CALIF	5/16/2016	5/16/2017	0.29	0.85	240,000	240,000	240,000	240,000
Public Time Deposits	PP7C0E3S1	UMPQUA BANK	6/29/2016	6/29/2017	0.41	0.79	240,000	240,000	240,000	240,000
Subtotals					0.22	0.89	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Negotiable CDs	06427EM65	BANK OF MONTREAL CHICAGO	4/29/2016	2/1/2017	0.00	1.13	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,336
Negotiable CDs	89113WFC5	TORONTO DOMINION BANK NY	7/28/2016	2/1/2017	0.00	1.32	25,000,000	25,000,000	25,000,000	25,000,473
Negotiable CDs	06427EX55	BANK OF MONTREAL CHICAGO	6/8/2016	3/6/2017	0.09	1.03	25,000,000	25,000,000	25,000,000	25,009,100
Negotiable CDs	78009NZW9	ROYAL BANK OF CANADA NY	3/10/2016	3/10/2017	0.03	1.27	50,000,000	50,000,000	50,000,000	50,033,401
Negotiable CDs	06427KKJ5	BANK OF MONTREAL CHICAGO	12/15/2016	3/15/2017	0.12	1.08	50,000,000	50,000,000	50,000,000	50,026,204
Negotiable CDs	06427EDJ7	BANK OF MONTREAL CHICAGO	9/17/2015	3/17/2017	0.05	1.17	25,000,000	25,000,000	25,000,000	25,016,497
Negotiable CDs	78009ND94	ROYAL BANK OF CANADA NY	7/1/2016	3/27/2017	0.15	0.96	25,000,000	25,000,000	25,000,000	25,012,071
Negotiable CDs	89113EC79	TORONTO DOMINION BANK NY	10/2/2015	3/28/2017	0.15	1.25	50,000,000	50,000,000	50,000,000	50,047,110
Negotiable CDs	89113E5Z5	TORONTO DOMINION BANK NY	4/8/2016	4/12/2017	0.19	1.10	25,000,000	25,000,000	25,000,000	25,022,365
Negotiable CDs	96121TZ84	WESTPAC BANKING CORP NY	12/20/2016	4/19/2017	0.21	1.05	50,000,000	50,000,000	50,000,000	50,044,270

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Negotiable CDs	06427K3A3	BANK OF MONTREAL CHICAGO	8/3/2016	5/3/2017	0.01	1.28	25,000,000	25,000,000	25,000,000	25,022,364
Negotiable CDs	06427KLG0	BANK OF MONTREAL CHICAGO	12/19/2016	6/15/2017	0.37	1.20	50,000,000	50,000,000	50,000,000	50,050,200
Negotiable CDs	89113WJ6	TORONTO DOMINION BANK NY	9/9/2016	6/15/2017	0.37	1.32	40,000,000	40,000,000	40,000,000	40,057,563
Negotiable CDs	78009NP26	ROYAL BANK OF CANADA NY	1/3/2017	7/3/2017	0.01	1.16	50,000,000	50,000,000	50,000,000	50,046,872
Negotiable CDs	06417HUR5	BANK OF NOVA SCOTIA HOUS	9/25/2014	9/25/2017	0.15	1.27	50,000,000	50,000,000	50,000,000	50,034,954
Negotiable CDs	89113WQN9	TORONTO DOMINION BANK NY	12/6/2016	12/6/2017	0.09	1.25	50,000,000	50,000,000	50,000,000	49,985,559
Negotiable CDs	06427KJV0	BANK OF MONTREAL CHICAGO	12/9/2016	12/8/2017	0.10	1.25	50,000,000	50,000,000	50,000,000	49,987,371
Negotiable CDs	78009NL61	ROYAL BANK OF CANADA NY	12/8/2016	12/8/2017	0.10	1.25	50,000,000	50,000,000	50,000,000	49,987,369
Negotiable CDs	78009NM60	ROYAL BANK OF CANADA NY	12/19/2016	12/19/2017	0.13	1.29	50,000,000	50,000,000	50,000,000	50,005,716
Negotiable CDs	96121T2D9	WESTPAC BANKING CORP NY	12/28/2016	12/28/2017	0.08	1.29	50,000,000	50,000,000	50,000,000	50,002,789
Subtotals					0.13	1.21	\$ 815,000,000	\$ 815,000,000	\$ 815,000,000	\$ 815,392,583
Commercial Paper	45920FP10	IBM CORP	12/29/2016	2/1/2017	0.00	0.00	\$ 50,000,000	\$ 49,969,306	\$ 49,969,306	\$ 50,000,000
Commercial Paper	59515MPH2	MICROSOFT CORP	11/28/2016	2/17/2017	0.05	0.00	50,000,000	49,912,250	49,912,250	49,985,111
Commercial Paper	89233GQ33	TOYOTA MOTOR CREDIT CORP	6/6/2016	3/3/2017	0.09	0.00	25,000,000	24,810,625	24,810,625	24,986,042
Commercial Paper	89233GQ66	TOYOTA MOTOR CREDIT CORP	6/9/2016	3/6/2017	0.09	0.00	25,000,000	24,812,500	24,812,500	24,984,646
Commercial Paper	89233GQ74	TOYOTA MOTOR CREDIT CORP	6/10/2016	3/7/2017	0.10	0.00	25,000,000	24,812,500	24,812,500	24,984,181
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	11/17/2016	3/20/2017	0.13	0.00	25,000,000	24,914,583	24,914,583	24,978,132
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	11/23/2016	3/20/2017	0.13	0.00	50,000,000	49,834,250	49,834,250	49,956,264
Commercial Paper	06538BR39	BANK TOKYO-MIT UFJ NY	12/5/2016	4/3/2017	0.17	0.00	25,000,000	24,914,056	24,914,056	24,969,500
Commercial Paper	89233GR73	TOYOTA MOTOR CREDIT CORP	7/13/2016	4/7/2017	0.18	0.00	40,000,000	39,687,333	39,687,333	39,948,000
Commercial Paper	06538BRM7	BANK TOKYO-MIT UFJ NY	7/26/2016	4/21/2017	0.22	0.00	50,000,000	49,547,931	49,547,931	49,921,000
Commercial Paper	89233APL7	TOYOTA MOTOR CREDIT CORP	7/28/2016	4/21/2017	0.08	1.33	25,000,000	25,000,000	25,000,000	24,960,500
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	8/9/2016	5/5/2017	0.26	0.00	25,000,000	24,755,285	24,755,285	24,938,646
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	8/10/2016	5/5/2017	0.26	0.00	40,000,000	39,603,956	39,603,956	39,901,833
Commercial Paper	06538BSC8	BANK TOKYO-MIT UFJ NY	8/17/2016	5/12/2017	0.28	0.00	25,000,000	24,750,611	24,750,611	24,934,028
Commercial Paper	06538BT29	BANK TOKYO-MIT UFJ NY	9/7/2016	6/2/2017	0.33	0.00	40,000,000	39,592,044	39,592,044	39,852,111
Commercial Paper	89233GT63	TOYOTA MOTOR CREDIT CORP	9/9/2016	6/6/2017	0.35	0.00	25,000,000	24,767,500	24,767,500	24,904,514
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	12/15/2016	6/12/2017	0.36	0.00	25,000,000	24,839,646	24,839,646	24,899,931
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	12/16/2016	6/12/2017	0.36	0.00	25,000,000	24,840,542	24,840,542	24,899,931
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	12/30/2016	6/15/2017	0.37	0.00	25,000,000	24,857,354	24,857,354	24,897,639
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	1/26/2017	6/15/2017	0.37	0.00	25,000,000	24,884,306	24,884,306	24,897,639
Commercial Paper	89233GTS5	TOYOTA MOTOR CREDIT CORP	12/20/2016	6/26/2017	0.40	0.00	50,000,000	49,686,667	49,686,667	49,778,472
Subtotals					0.21	0.05	\$ 695,000,000	\$ 690,793,243	\$ 690,793,243	\$ 693,578,118
Medium Term Notes	36962G2F0	GENERAL ELECTRIC CO	4/8/2015	2/15/2017	0.04	1.08	\$ 3,791,000	\$ 3,789,138	\$ 3,790,962	\$ 3,791,341
Medium Term Notes	36962G2F0	GENERAL ELECTRIC CO	4/1/2015	2/15/2017	0.04	1.08	4,948,000	4,942,755	4,947,893	4,948,445
Medium Term Notes	91159HHD5	US BANCORP	2/3/2016	5/15/2017	0.29	1.65	3,090,000	3,111,908	3,094,832	3,093,863
Medium Term Notes	459200JD4	IBM CORP	2/19/2016	8/18/2017	0.06	1.36	25,000,000	25,000,000	25,000,000	25,068,500
Medium Term Notes	459200GJ4	IBM CORP	3/22/2016	9/14/2017	0.61	5.70	1,325,000	1,415,378	1,362,588	1,362,299
Medium Term Notes	911312AP1	UNITED PARCEL SERVICE	1/28/2016	10/1/2017	0.66	1.13	2,000,000	2,003,780	2,001,495	1,999,780
Medium Term Notes	459200HK0	IBM CORP	5/6/2016	2/8/2018	1.01	1.25	11,450,000	11,519,616	11,490,276	11,446,451
Medium Term Notes	89236TDN2	TOYOTA MOTOR CREDIT CORP	1/9/2017	1/9/2019	0.19	1.27	50,000,000	50,000,000	50,000,000	50,039,000
Subtotals					0.25	1.34	\$ 101,604,000	\$ 101,782,575	\$ 101,688,045	\$ 101,749,678
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	1/31/2017	2/1/2017	0.00	0.18	\$ 5,017,122	\$ 5,017,122	\$ 5,017,122	\$ 5,017,122
Money Market Funds	31607A703	FIDELITY INST GOV FUND	1/31/2017	2/1/2017	0.00	0.46	260,764,315	260,764,315	260,764,315	260,764,315
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUND	1/31/2017	2/1/2017	0.00	0.46	195,358,512	195,358,512	195,358,512	195,358,512
Subtotals					0.00	0.46	\$ 461,139,949	\$ 461,139,949	\$ 461,139,949	\$ 461,139,949

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Supranationals	45905UXQ2	INTL BK RECON & DEVELOP	7/27/2016	1/26/2018	0.07	0.89	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 24,997,500
Supranationals	45950VFH4	INTERNATIONAL FINANCE CORP	11/15/2016	2/2/2018	0.01	0.79	30,000,000	29,967,600	29,973,292	29,964,000
Supranationals	459058ER0	INTL BK RECON & DEVELOP	10/7/2015	10/5/2018	1.66	1.00	25,000,000	24,957,500	24,976,264	24,909,250
Subtotals					0.54	0.89	\$ 80,000,000	\$ 79,925,100	\$ 79,949,556	\$ 79,870,750
Grand Totals					0.64	0.77	\$ 8,122,575,949	\$ 8,117,906,948	\$ 8,117,116,966	\$ 8,115,869,835

Monthly Investment Earnings

Pooled Fund

For month ended January 31, 2017

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	912796HV4	TREASURY BILL	\$ -	0.00	0.31	10/6/16	1/5/17	\$ 1,722	\$ -	\$ -	\$ 1,722
U.S. Treasuries	912796HV4	TREASURY BILL	-	0.00	0.33	10/6/16	1/5/17	906	-	-	906
U.S. Treasuries	912796KC2	TREASURY BILL	-	0.00	0.36	10/13/16	1/12/17	2,750	-	-	2,750
U.S. Treasuries	912796KD0	TREASURY BILL	-	0.00	0.32	10/20/16	1/19/17	1,613	-	-	1,613
U.S. Treasuries	912796KE8	TREASURY BILL	-	0.00	0.34	10/27/16	1/26/17	5,903	-	-	5,903
U.S. Treasuries	912796KE8	US TREASURY BILL	-	0.00	0.47	12/29/16	1/26/17	16,319	-	-	16,319
U.S. Treasuries	912796JA8	US TREASURY BILL	75,000,000	0.00	0.48	1/5/17	2/2/17	26,719	-	-	26,719
U.S. Treasuries	912828SJ0	US TSY NT	25,000,000	0.88	1.21	3/21/12	2/28/17	18,733	6,877	-	25,609
U.S. Treasuries	912828SJ0	US TSY NT	25,000,000	0.88	1.21	3/21/12	2/28/17	18,733	6,877	-	25,609
U.S. Treasuries	912828SJ0	US TSY NT	75,000,000	0.88	0.94	3/14/12	2/28/17	56,198	3,909	-	60,108
U.S. Treasuries	912796KN8	TREASURY BILL	75,000,000	0.00	0.48	9/16/16	3/16/17	31,000	-	-	31,000
U.S. Treasuries	912796KN8	TREASURY BILL	75,000,000	0.00	0.48	9/19/16	3/16/17	30,774	-	-	30,774
U.S. Treasuries	912796KN8	TREASURY BILL	75,000,000	0.00	0.47	9/20/16	3/16/17	30,419	-	-	30,419
U.S. Treasuries	912796KP3	TREASURY BILL	75,000,000	0.00	0.47	9/22/16	3/23/17	30,354	-	-	30,354
U.S. Treasuries	912796KP3	TREASURY BILL	110,000,000	0.00	0.39	9/23/16	3/23/17	36,658	-	-	36,658
U.S. Treasuries	912796JJ9	TREASURY BILL	100,000,000	0.00	0.42	9/29/16	3/30/17	35,736	-	-	35,736
U.S. Treasuries	912796JJ9	TREASURY BILL	100,000,000	0.00	0.42	9/30/16	3/30/17	36,167	-	-	36,167
U.S. Treasuries	912796JJ9	TREASURY BILL	100,000,000	0.00	0.43	10/3/16	3/30/17	36,726	-	-	36,726
U.S. Treasuries	912828SM3	US TSY NT	50,000,000	1.00	1.07	4/4/12	3/31/17	42,582	2,791	-	45,374
U.S. Treasuries	912796KQ1	TREASURY BILL	75,000,000	0.00	0.49	10/6/16	4/6/17	31,388	-	-	31,388
U.S. Treasuries	912796KQ1	TREASURY BILL	150,000,000	0.00	0.49	10/6/16	4/6/17	63,292	-	-	63,292
U.S. Treasuries	912796KS7	TREASURY BILL	75,000,000	0.00	0.50	10/13/16	4/13/17	31,969	-	-	31,969
U.S. Treasuries	912796KT5	TREASURY BILL	40,000,000	0.00	0.46	10/20/16	4/20/17	15,707	-	-	15,707
U.S. Treasuries	912796JP5	TREASURY BILL	75,000,000	0.00	0.48	10/27/16	4/27/17	30,677	-	-	30,677
U.S. Treasuries	912828TM2	US TSY NT	100,000,000	0.63	0.96	12/15/15	8/31/17	53,522	28,094	-	81,616
U.S. Treasuries	912828M72	US TSY NT	50,000,000	0.88	1.00	12/17/15	11/30/17	37,260	5,088	-	42,348
U.S. Treasuries	912828M72	US TSY NT	50,000,000	0.88	1.00	12/17/15	11/30/17	37,260	5,258	-	42,517
U.S. Treasuries	912828T67	US TSY NT	50,000,000	1.25	1.43	11/10/16	10/31/21	53,522	7,268	-	60,790
U.S. Treasuries	912828U65	US TSY NT	100,000,000	1.75	1.90	12/13/16	11/30/21	149,038	11,755	-	160,794
Subtotals			\$1,725,000,000					\$ 963,644	\$ 77,917	\$ -	\$ 1,041,561
Federal Agencies	3134G33C2	FREDDIE MAC	\$ -	0.60	0.60	1/3/13	1/3/17	\$ 1,667	\$ -	\$ -	\$ 1,667
Federal Agencies	313385AE6	FED HOME LN DISCOUNT NT	-	0.00	0.47	1/4/17	1/5/17	627	-	-	627
Federal Agencies	313385AF3	FED HOME LN DISCOUNT NT	-	0.00	0.45	1/5/17	1/6/17	288	-	-	288
Federal Agencies	313385AF3	FED HOME LN DISCOUNT NT	-	0.00	0.45	1/5/17	1/6/17	625	-	-	625
Federal Agencies	313313AJ7	FEDERAL FARM CREDIT BANK	-	0.00	0.49	1/4/17	1/9/17	1,769	-	-	1,769
Federal Agencies	313385AJ5	FED HOME LN DISCOUNT NT	-	0.00	0.45	1/6/17	1/9/17	1,875	-	-	1,875
Federal Agencies	3133ECB37	FEDERAL FARM CREDIT BANK	-	0.58	0.58	12/20/12	1/12/17	2,481	-	-	2,481
Federal Agencies	31315PWV5	FARMER MAC	-	1.01	1.02	5/4/12	1/17/17	22,220	230	-	22,450
Federal Agencies	313385AS5	FED HOME LN DISCOUNT NT	-	0.00	0.50	1/13/17	1/17/17	556	-	-	556
Federal Agencies	3130A7T62	FEDERAL HOME LOAN BANK	-	0.55	0.56	4/20/16	1/18/17	2,338	28	-	2,366
Federal Agencies	313385AU0	FED HOME LN DISCOUNT NT	-	0.00	0.49	1/18/17	1/19/17	817	-	-	817
Federal Agencies	313385AU0	FED HOME LN DISCOUNT NT	-	0.00	0.49	1/18/17	1/19/17	817	-	-	817
Federal Agencies	313385AY2	FED HOME LN DISCOUNT NT	-	0.00	0.47	1/5/17	1/23/17	4,104	-	-	4,104
Federal Agencies	313385BA3	FED HOME LN DISCOUNT NT	-	0.00	0.50	1/24/17	1/25/17	694	-	-	694
Federal Agencies	313385BB1	FED HOME LN DISCOUNT NT	-	0.00	0.50	1/25/17	1/26/17	694	-	-	694
Federal Agencies	313385BC9	FED HOME LN DISCOUNT NT	-	0.00	0.50	1/26/17	1/27/17	694	-	-	694
Federal Agencies	313385BC9	FED HOME LN DISCOUNT NT	-	0.00	0.50	1/26/17	1/27/17	347	-	-	347
Federal Agencies	313385BF2	FED HOME LN DISCOUNT NT	-	0.00	0.50	1/27/17	1/30/17	2,083	-	-	2,083
Federal Agencies	3133EDRD6	FEDERAL FARM CREDIT BANK	-	0.67	1.14	12/12/14	1/30/17	(402)	692	-	289

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	313385BG0	FED HOME LN DISCOUNT NT	-	0.00	0.48	1/30/17	1/31/17	667	-	-	667
Federal Agencies	31315LBH0	FARMER MAC DISCOUNT NOTE	1,250,000	0.00	0.75	12/12/16	2/1/17	807	-	-	807
Federal Agencies	31315LBP2	FARMER MAC DISCOUNT NOTE	1,000,000	0.00	0.75	12/7/16	2/7/17	646	-	-	646
Federal Agencies	313385BQ8	FED HOME LN DISCOUNT NT	35,000,000	0.00	0.49	1/3/17	2/8/17	13,815	-	-	13,815
Federal Agencies	3133786Q9	FEDERAL HOME LOAN BANK	67,780,000	1.00	0.72	1/10/13	2/13/17	56,483	(15,893)	-	40,590
Federal Agencies	3133EDFW7	FEDERAL FARM CREDIT BANK	50,000,000	0.83	0.83	2/27/14	2/27/17	35,062	-	-	35,062
Federal Agencies	3130A8D83	FEDERAL HOME LOAN BANK	25,000,000	0.79	0.79	6/2/16	3/2/17	16,926	-	-	16,926
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	15,000,000	0.88	0.93	12/29/15	3/10/17	10,938	649	-	11,587
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	22,185,000	0.88	0.72	6/2/16	3/10/17	16,177	(2,968)	-	13,209
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	50,000,000	0.88	0.82	12/15/14	3/10/17	36,458	(2,222)	-	34,236
Federal Agencies	3133EDP30	FEDERAL FARM CREDIT BANK	26,000,000	0.82	0.60	10/3/14	3/24/17	17,935	(321)	-	17,614
Federal Agencies	3133EDZW5	FEDERAL FARM CREDIT BANK	25,000,000	0.80	0.80	10/29/14	3/29/17	16,847	9	-	16,856
Federal Agencies	31315PTQ2	FARMER MAC	12,500,000	1.26	1.36	4/10/12	4/10/17	13,125	1,031	-	14,156
Federal Agencies	3133ECLL6	FEDERAL FARM CREDIT BANK	10,000,000	0.60	0.60	4/17/13	4/17/17	5,000	-	-	5,000
Federal Agencies	31315PUQ0	FARMER MAC	10,500,000	1.13	1.13	4/26/12	4/26/17	9,844	-	-	9,844
Federal Agencies	3135G0JA2	FANNIE MAE	8,058,000	1.13	0.54	7/1/16	4/27/17	7,554	(4,012)	-	3,543
Federal Agencies	3137EADF3	FREDDIE MAC	25,000,000	1.25	1.14	5/14/12	5/12/17	26,042	(2,260)	-	23,781
Federal Agencies	3130A1NN4	FEDERAL HOME LOAN BANK	14,000,000	0.88	0.58	9/26/16	5/24/17	10,208	(3,517)	-	6,691
Federal Agencies	31315PZQ5	FARMER MAC	9,000,000	1.11	0.80	12/28/12	6/5/17	8,325	(2,337)	-	5,988
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	12,000,000	1.00	0.93	12/19/14	6/9/17	10,000	(713)	-	9,287
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	20,600,000	1.00	1.02	12/29/15	6/9/17	17,167	351	-	17,517
Federal Agencies	3130A3SL9	FEDERAL HOME LOAN BANK	25,000,000	0.95	1.02	12/30/14	6/15/17	19,792	1,389	-	21,181
Federal Agencies	3133EAUW6	FEDERAL FARM CREDIT BANK	50,000,000	0.88	0.88	6/19/12	6/19/17	37,736	-	-	37,736
Federal Agencies	3133EEGH7	FEDERAL FARM CREDIT BANK	8,400,000	0.93	0.94	12/26/14	6/26/17	6,510	91	-	6,601
Federal Agencies	3137EADH9	FREDDIE MAC	15,000,000	1.00	0.78	5/25/16	6/29/17	12,500	(2,778)	-	9,722
Federal Agencies	3137EADH9	FREDDIE MAC	25,000,000	1.00	1.10	3/25/14	6/29/17	20,833	2,064	-	22,898
Federal Agencies	3134G5W50	FREDDIE MAC	50,000,000	1.00	1.00	12/30/14	6/30/17	41,667	-	-	41,667
Federal Agencies	3130A8L35	FEDERAL HOME LOAN BANK	-	0.75	0.75	6/24/16	7/20/17	9,896	-	-	9,896
Federal Agencies	3133ECV92	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.82	7/24/13	7/24/17	34,490	-	-	34,490
Federal Agencies	3133ECVG6	FEDERAL FARM CREDIT BANK	23,520,000	1.03	1.03	8/5/13	7/26/17	18,479	-	-	18,479
Federal Agencies	3135G0F24	FANNIE MAE	25,000,000	0.78	0.81	9/16/15	8/16/17	16,107	215	-	16,322
Federal Agencies	3133EEFX3	FEDERAL FARM CREDIT BANK	50,000,000	0.83	0.83	12/23/14	8/23/17	34,927	-	-	34,927
Federal Agencies	3137EADL0	FREDDIE MAC	25,000,000	1.00	1.22	3/25/14	9/29/17	20,833	4,631	-	25,465
Federal Agencies	3135G0F57	FANNIE MAE	25,000,000	0.78	0.82	10/5/15	10/5/17	16,478	324	-	16,802
Federal Agencies	3133EETS9	FEDERAL FARM CREDIT BANK	30,000,000	0.80	0.80	9/25/15	10/19/17	20,154	(25)	-	20,129
Federal Agencies	3130A6LZ8	FEDERAL HOME LOAN BANK	25,000,000	0.63	0.82	4/28/16	10/26/17	13,021	4,003	-	17,024
Federal Agencies	3133EEBR0	FEDERAL FARM CREDIT BANK	25,000,000	0.80	0.85	11/18/14	11/13/17	16,436	318	-	16,754
Federal Agencies	3133EEJ76	FEDERAL FARM CREDIT BANK	25,000,000	0.75	0.79	8/20/15	11/13/17	16,077	323	-	16,400
Federal Agencies	3134G44F2	FREDDIE MAC	50,000,000	0.80	0.80	5/21/13	11/21/17	33,333	-	-	33,333
Federal Agencies	3130A3HF4	FEDERAL HOME LOAN BANK	25,000,000	1.13	1.19	12/22/14	12/8/17	23,438	1,275	-	24,712
Federal Agencies	3137EADX4	FREDDIE MAC	25,000,000	1.00	1.06	12/11/15	12/15/17	20,833	1,307	-	22,141
Federal Agencies	3133EEFE5	FEDERAL FARM CREDIT BANK	50,000,000	1.13	1.18	12/19/14	12/18/17	46,875	2,421	-	49,296
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	4,000,000	0.82	0.83	5/27/15	2/2/18	2,812	16	-	2,828
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	35,000,000	0.82	0.88	2/2/15	2/2/18	24,604	597	-	25,201
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	25,000,000	0.81	0.81	11/5/14	2/5/18	17,124	-	-	17,124
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	25,000,000	0.81	0.84	11/5/14	2/5/18	17,124	215	-	17,339
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	50,000,000	0.81	0.84	11/5/14	2/5/18	34,247	429	-	34,676
Federal Agencies	3133EFNK9	FEDERAL FARM CREDIT BANK	25,000,000	0.85	0.87	11/9/15	2/9/18	17,584	214	-	17,798
Federal Agencies	3132X0JL6	FARMER MAC	50,000,000	0.88	0.88	9/1/16	3/1/18	36,458	-	-	36,458
Federal Agencies	3133EEN71	FEDERAL FARM CREDIT BANK	50,000,000	0.81	0.82	5/22/15	3/22/18	34,136	225	-	34,361
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	50,000,000	0.76	0.79	5/27/15	3/26/18	32,569	645	-	33,214

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	50,000,000	0.76	0.79	5/29/15	3/26/18	32,569	646	-	33,215
Federal Agencies	3133EFWG8	FEDERAL FARM CREDIT BANK	25,000,000	0.93	0.94	1/26/16	3/26/18	19,794	110	-	19,903
Federal Agencies	3133EEZC7	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.83	4/16/15	4/16/18	33,937	214	-	34,151
Federal Agencies	31331KJB7	FEDERAL FARM CREDIT BANK	14,230,000	3.00	0.94	2/2/16	4/25/18	35,575	(24,639)	-	10,936
Federal Agencies	3133EEU40	FEDERAL FARM CREDIT BANK	69,000,000	0.81	0.82	6/3/15	5/3/18	47,670	149	-	47,819
Federal Agencies	3134GAXQ2	FREDDIE MAC	25,000,000	0.63	0.65	11/30/16	5/15/18	13,021	496	-	13,517
Federal Agencies	3135G0WJ8	FANNIE MAE	25,000,000	0.88	1.05	5/23/13	5/21/18	18,229	3,629	-	21,858
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	10,000,000	1.00	1.00	8/24/16	5/24/18	8,333	-	-	8,333
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	25,000,000	1.00	1.00	8/24/16	5/24/18	20,833	-	-	20,833
Federal Agencies	3134G9HC4	FREDDIE MAC	10,000,000	1.00	1.03	5/25/16	5/25/18	8,333	212	-	8,546
Federal Agencies	3133EFCT2	FEDERAL FARM CREDIT BANK	25,000,000	0.82	0.82	9/8/15	6/8/18	17,098	-	-	17,098
Federal Agencies	3133EFCT2	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.82	9/8/15	6/8/18	34,195	-	-	34,195
Federal Agencies	3133EEW48	FEDERAL FARM CREDIT BANK	50,000,000	0.81	0.81	6/11/15	6/11/18	33,422	113	-	33,535
Federal Agencies	3133EFSH1	FEDERAL FARM CREDIT BANK	25,000,000	1.17	1.25	12/18/15	6/14/18	24,375	1,628	-	26,003
Federal Agencies	3133EGGC3	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	6/20/16	6/20/18	18,806	-	-	18,806
Federal Agencies	3132X0LZ2	FARMER MAC	25,000,000	0.84	0.84	12/22/16	6/22/18	17,606	-	-	17,606
Federal Agencies	3134G9RZ2	FREDDIE MAC	8,950,000	1.00	1.00	6/22/16	6/22/18	7,458	-	-	7,458
Federal Agencies	3134G9UY1	FREDDIE MAC	25,000,000	1.00	1.00	6/29/16	6/29/18	20,833	-	-	20,833
Federal Agencies	3134G9UY1	FREDDIE MAC	25,000,000	1.00	1.00	6/29/16	6/29/18	20,833	-	-	20,833
Federal Agencies	3133EBQ7	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	5/19/16	7/19/18	18,948	-	-	18,948
Federal Agencies	3133EBQ7	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	5/19/16	7/19/18	18,948	-	-	18,948
Federal Agencies	3130A8U50	FEDERAL HOME LOAN BANK	22,250,000	0.83	0.89	7/29/16	7/25/18	15,390	1,144	-	16,533
Federal Agencies	3134G9Q67	FREDDIE MAC	25,000,000	1.05	1.05	7/27/16	7/27/18	21,875	-	-	21,875
Federal Agencies	3134G9Q67	FREDDIE MAC	25,000,000	1.05	1.06	7/27/16	7/27/18	21,875	265	-	22,140
Federal Agencies	3133EGFQ3	FEDERAL FARM CREDIT BANK	25,000,000	0.88	0.91	9/21/16	9/14/18	18,229	815	-	19,044
Federal Agencies	3130A9C90	FEDERAL HOME LOAN BANK	25,000,000	1.05	1.05	9/28/16	9/28/18	21,875	-	-	21,875
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	6/17/16	10/17/18	18,982	-	-	18,982
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	6/17/16	10/17/18	18,982	-	-	18,982
Federal Agencies	3134GAVU5	FREDDIE MAC	7,980,000	0.63	0.65	1/26/17	11/16/18	693	29	-	722
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	15,000,000	1.75	1.31	12/20/16	12/14/18	21,875	(5,453)	-	16,422
Federal Agencies	3133EGDM4	FEDERAL FARM CREDIT BANK	25,000,000	0.93	0.93	6/2/16	1/2/19	19,942	-	-	19,942
Federal Agencies	3133EG2V6	FEDERAL FARM CREDIT BANK	25,000,000	0.82	0.82	1/3/17	1/3/19	16,536	-	-	16,536
Federal Agencies	3134GAH23	FREDDIE MAC	25,000,000	1.00	1.00	1/17/17	1/17/19	9,722	-	-	9,722
Federal Agencies	3130A8VZ3	FEDERAL HOME LOAN BANK	25,000,000	1.05	1.05	7/28/16	1/25/19	21,875	-	-	21,875
Federal Agencies	3132X0EK3	FARMER MAC	25,000,000	1.14	1.14	1/25/16	1/25/19	21,894	-	-	21,894
Federal Agencies	3136G2CM7	FANNIE MAE	-	1.50	1.45	12/8/16	1/30/19	6,042	166	(5,400)	807
Federal Agencies	3133EGBU8	FEDERAL FARM CREDIT BANK	50,000,000	0.95	0.95	5/25/16	2/25/19	40,235	-	-	40,235
Federal Agencies	3136G2XK8	FANNIE MAE	25,000,000	0.75	0.75	2/26/16	2/26/19	15,625	-	-	15,625
Federal Agencies	3136G2Y68	FANNIE MAE	15,935,000	0.75	0.77	2/26/16	2/26/19	9,959	225	-	10,185
Federal Agencies	3132X0ED9	FARMER MAC	40,000,000	1.06	1.06	1/19/16	3/19/19	36,620	-	-	36,620
Federal Agencies	3136G3FC4	FANNIE MAE	6,250,000	1.00	1.00	3/29/16	3/29/19	5,208	-	-	5,208
Federal Agencies	3134G8VT3	FREDDIE MAC	14,560,000	0.80	0.80	5/23/16	4/25/19	9,707	21	-	9,728
Federal Agencies	3136G3QP3	FANNIE MAE	10,000,000	1.25	1.25	5/24/16	5/24/19	10,417	-	-	10,417
Federal Agencies	3134G9LF2	FREDDIE MAC	75,000,000	0.75	0.75	6/7/16	6/7/19	46,875	-	-	46,875
Federal Agencies	3136G3NK7	FANNIE MAE	25,000,000	1.00	1.01	6/7/16	6/7/19	20,833	106	-	20,939
Federal Agencies	3136G3NM3	FANNIE MAE	50,000,000	0.75	0.75	6/7/16	6/7/19	31,250	-	-	31,250
Federal Agencies	3134G9QN0	FREDDIE MAC	12,500,000	0.88	0.88	6/14/16	6/14/19	9,115	-	-	9,115
Federal Agencies	3134G9QW0	FREDDIE MAC	50,000,000	1.28	1.28	6/14/16	6/14/19	53,333	-	-	53,333
Federal Agencies	3134G9YR2	FREDDIE MAC	50,000,000	1.00	1.00	7/12/16	7/12/19	39,375	-	-	39,375
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	0.95	0.95	6/9/16	8/9/19	19,845	-	-	19,845
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	0.95	0.95	6/9/16	8/9/19	19,845	-	-	19,845

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Federal Agencies	3134G94F1	FREDDIE MAC	25,000,000	1.00	1.00	8/15/16	8/15/19	20,833	-	-	20,833
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	50,000,000	0.90	0.90	12/20/16	8/20/19	37,613	-	-	37,613
Federal Agencies	3135G0P23	FANNIE MAE	20,000,000	1.25	1.25	8/30/16	8/23/19	20,833	-	-	20,833
Federal Agencies	3136G3X59	FANNIE MAE	25,000,000	1.10	1.10	8/23/16	8/23/19	22,917	-	-	22,917
Federal Agencies	3134G9GS0	FREDDIE MAC	25,000,000	1.25	1.25	5/26/16	8/26/19	26,042	-	-	26,042
Federal Agencies	3134GAHR8	FREDDIE MAC	25,000,000	0.88	0.88	9/23/16	9/23/19	18,229	-	-	18,229
Federal Agencies	3135G0Q30	FANNIE MAE	50,000,000	1.18	1.18	10/21/16	9/27/19	49,167	-	-	49,167
Federal Agencies	3132X0KH3	FARMER MAC	50,000,000	1.01	1.01	10/6/16	10/1/19	43,395	-	-	43,395
Federal Agencies	3134G8TG4	FREDDIE MAC	15,000,000	1.50	1.50	4/11/16	10/11/19	18,750	-	-	18,750
Federal Agencies	3134GAPT5	FREDDIE MAC	10,000,000	0.75	0.75	10/18/16	10/18/19	6,250	-	-	6,250
Federal Agencies	3136G4FJ7	FANNIE MAE	25,000,000	1.20	1.20	10/25/16	10/25/19	25,000	-	-	25,000
Federal Agencies	3136G4EZ2	FANNIE MAE	50,000,000	1.13	1.16	10/28/16	10/30/19	46,875	1,413	-	48,288
Federal Agencies	3134GAVL5	FREDDIE MAC	100,000,000	1.00	1.00	11/4/16	11/4/19	83,333	-	-	83,333
Federal Agencies	3136G3LV5	FANNIE MAE	8,950,000	1.35	1.35	5/26/16	11/26/19	10,069	-	-	10,069
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	50,000,000	0.93	0.93	12/2/16	12/2/19	39,885	-	-	39,885
Federal Agencies	3134G9VR5	FREDDIE MAC	25,000,000	1.15	1.15	7/6/16	1/6/20	23,438	-	-	23,438
Federal Agencies	3134GAK60	FREDDIE MAC	50,000,000	1.80	1.80	1/27/17	1/27/20	10,000	-	-	10,000
Federal Agencies	3134GAT87	FREDDIE MAC	25,000,000	1.00	1.00	1/27/17	1/27/20	2,778	-	-	2,778
Federal Agencies	3136G3TK1	FANNIE MAE	25,000,000	1.00	1.00	7/6/16	4/6/20	20,399	-	-	20,399
Federal Agencies	3136G4BL6	FANNIE MAE	15,000,000	1.25	1.25	10/17/16	4/17/20	15,625	-	-	15,625
Federal Agencies	3132X0AT8	FARMER MAC	41,000,000	0.91	0.91	6/5/15	6/2/20	31,999	-	-	31,999
Federal Agencies	3136G3TG0	FANNIE MAE	15,000,000	1.15	1.15	6/30/16	6/30/20	14,375	-	-	14,375
Federal Agencies	3130A9FR7	FEDERAL HOME LOAN BANK	103,500,000	0.93	0.93	9/29/16	9/28/20	80,977	-	-	80,977
Federal Agencies	3132X0KR1	FARMER MAC	25,000,000	0.97	0.97	11/2/16	11/2/20	20,803	-	-	20,803
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	50,000,000	0.97	0.97	12/21/16	12/21/20	40,709	-	-	40,709
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	100,000,000	1.11	1.11	12/24/15	12/24/20	93,952	-	-	93,952
Federal Agencies	3133EGAT9	FEDERAL FARM CREDIT BANK	20,000,000	0.93	0.93	1/25/17	1/25/21	3,621	-	-	3,621
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	20,000,000	0.93	0.93	1/25/17	1/25/21	3,621	-	-	3,621
Federal Agencies	3135G0Q89	FANNIE MAE	25,000,000	1.38	1.38	10/21/16	10/7/21	28,646	-	-	28,646
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	14,500,000	1.38	1.38	10/25/16	10/25/21	16,615	-	-	16,615
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	15,000,000	1.38	1.38	10/25/16	10/25/21	17,188	-	-	17,188
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	25,000,000	1.04	1.04	12/8/16	12/8/21	21,726	-	-	21,726
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	25,000,000	1.04	1.04	12/8/16	12/8/21	21,726	-	-	21,726
Federal Agencies	3134GAK52	FREDDIE MAC	17,300,000	1.13	1.13	1/26/17	1/26/22	2,703	-	-	2,703
Subtotals			\$3,952,698,000					\$3,106,330	\$ (32,064)	\$ (5,400)	\$ 3,068,866
State/Local Agencies	91411SP61	UNIVERSITY OF CALIFORNIA	\$ 50,000,000	0.00	0.62	11/29/16	2/6/17	\$ 26,694	\$ -	\$ -	\$ 26,694
State/Local Agencies	91412GL45	UNIV OF CALIFORNIA CA REVENUE	5,505,000	0.65	0.65	6/30/16	5/15/17	2,982	-	-	2,982
State/Local Agencies	91412GUU7	UNIV OF CALIFORNIA CA REVENUE	3,250,000	1.22	1.22	4/10/14	5/15/17	3,310	-	-	3,310
State/Local Agencies	718814XY7	PHOENIX AZ	20,000,000	3.50	0.76	9/27/16	7/1/17	58,333	(46,422)	-	11,912
State/Local Agencies	0104105D6	ALABAMA ST	22,185,000	3.50	0.70	11/4/16	8/1/17	64,706	(52,624)	-	12,082
State/Local Agencies	13063CFC9	CALIFORNIA ST	16,500,000	1.75	1.66	11/5/13	11/1/17	24,063	(1,253)	-	22,809
State/Local Agencies	13063CPN4	CALIFORNIA ST	5,000,000	1.25	1.22	12/22/14	11/1/17	5,208	(135)	-	5,073
State/Local Agencies	13063CPN4	CALIFORNIA ST	50,000,000	1.25	1.17	11/25/14	11/1/17	52,083	(3,514)	-	48,570
State/Local Agencies	91412GL52	UNIV OF CALIFORNIA CA REVENUE	2,470,000	0.99	0.99	6/30/16	5/15/18	2,044	-	-	2,044
State/Local Agencies	546456CY8	LOUISIANA ST CITIZENS PROPERT	4,500,000	6.13	1.30	11/30/16	6/1/18	22,969	(18,219)	-	4,750
State/Local Agencies	646065QQ8	NEW JERSEY ST EDUCNTL FACS A	5,000,000	5.00	0.85	9/29/16	7/1/18	20,833	(17,471)	-	3,362
State/Local Agencies	603786GJ7	MINNEAPOLIS MN REVENUE	1,000,000	4.88	1.40	12/1/16	8/1/18	4,063	(2,908)	-	1,155
State/Local Agencies	13063C4V9	CALIFORNIA ST	50,000,000	1.05	0.90	11/3/16	11/1/18	43,750	(6,281)	-	37,469
State/Local Agencies	13063CKL3	CALIFORNIA ST	4,750,000	2.25	1.15	10/27/16	5/1/19	8,906	(4,368)	-	4,539
State/Local Agencies	91412GL60	UNIV OF CALIFORNIA CA REVENUE	2,000,000	1.23	1.23	6/30/16	5/15/19	2,047	-	-	2,047

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	4,180,000	1.80	1.57	10/5/15	7/1/19	6,256	(782)	-	5,474
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	16,325,000	1.80	1.56	10/2/15	7/1/19	24,433	(3,096)	-	21,337
State/Local Agencies	6055804W6	MISSISSIPPI ST	8,500,000	6.09	1.38	4/23/15	10/1/19	43,130	(32,825)	-	10,305
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUA	18,000,000	1.45	1.45	8/16/16	5/1/20	21,690	-	-	21,690
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUE	1,769,000	1.91	1.40	8/9/16	5/15/21	2,816	(743)	-	2,073
Subtotals			\$ 290,934,000					\$ 440,316	\$ (190,642)	\$ -	\$ 249,675
Public Time Deposits	PP5Z1EJS4	MISSION NATIONAL BK SF	\$ 240,000	0.86	0.86	2/19/16	2/21/17	\$ 175	\$ -	\$ -	\$ 175
Public Time Deposits	PP600XGA1	TRANS-PAC NATIONAL BK	240,000	1.05	1.05	3/21/16	3/21/17	214	-	-	214
Public Time Deposits	PPF00EG62	BANK OF SAN FRANCISCO	240,000	0.89	0.89	4/11/16	4/11/17	184	-	-	184
Public Time Deposits	PPQJ03J86	PREFERRED BANK LA CALIF	240,000	0.85	0.85	5/16/16	5/16/17	173	-	-	173
Public Time Deposits	PP7C0E3S1	UMPQUA BANK	240,000	0.79	0.79	6/29/16	6/29/17	161	-	-	161
Subtotals			\$ 1,200,000					\$ 908	\$ -	\$ -	\$ 908
Negotiable CDs	89113WST4	TORONTO DOMINION BANK NY	\$ -	0.75	0.75	12/22/16	1/23/17	\$ 11,458	\$ -	\$ -	\$ 11,458
Negotiable CDs	78009NZD1	ROYAL BANK OF CANADA NY	-	1.27	1.27	1/25/16	1/25/17	21,102	-	-	21,102
Negotiable CDs	06427EM65	BANK OF MONTREAL CHICAGO	25,000,000	1.13	1.13	4/29/16	2/1/17	24,239	-	-	24,239
Negotiable CDs	89113WFC5	TORONTO DOMINION BANK NY	25,000,000	1.32	1.32	7/28/16	2/1/17	28,226	-	-	28,226
Negotiable CDs	06427EX55	BANK OF MONTREAL CHICAGO	25,000,000	1.03	1.03	6/8/16	3/6/17	22,174	-	-	22,174
Negotiable CDs	78009NZW9	ROYAL BANK OF CANADA NY	50,000,000	1.27	1.27	3/10/16	3/10/17	53,581	-	-	53,581
Negotiable CDs	06427KKJ5	BANK OF MONTREAL CHICAGO	50,000,000	1.08	1.08	12/15/16	3/15/17	46,500	-	-	46,500
Negotiable CDs	06427EDJ7	BANK OF MONTREAL CHICAGO	25,000,000	1.17	1.17	9/17/15	3/17/17	24,795	-	-	24,795
Negotiable CDs	78009ND94	ROYAL BANK OF CANADA NY	25,000,000	0.96	0.96	7/1/16	3/27/17	20,667	-	-	20,667
Negotiable CDs	89113EC79	TORONTO DOMINION BANK NY	50,000,000	1.25	1.25	10/2/15	3/28/17	53,693	-	-	53,693
Negotiable CDs	89113E5Z5	TORONTO DOMINION BANK NY	25,000,000	1.10	1.10	4/8/16	4/12/17	23,681	-	-	23,681
Negotiable CDs	96121TZ84	WESTPAC BANKING CORP NY	50,000,000	1.05	1.05	12/20/16	4/19/17	45,208	-	-	45,208
Negotiable CDs	06427K3A3	BANK OF MONTREAL CHICAGO	25,000,000	1.28	1.28	8/3/16	5/3/17	27,576	-	-	27,576
Negotiable CDs	06427KLG0	BANK OF MONTREAL CHICAGO	50,000,000	1.20	1.20	12/19/16	6/15/17	51,667	-	-	51,667
Negotiable CDs	89113WJJ6	TORONTO DOMINION BANK NY	40,000,000	1.32	1.32	9/9/16	6/15/17	45,467	-	-	45,467
Negotiable CDs	78009NP26	ROYAL BANK OF CANADA NY	50,000,000	1.15	1.15	1/3/17	7/3/17	46,364	-	-	46,364
Negotiable CDs	06417HUR5	BANK OF NOVA SCOTIA HOUS	50,000,000	1.27	1.27	9/25/14	9/25/17	54,554	-	-	54,554
Negotiable CDs	89113WQN9	TORONTO DOMINION BANK NY	50,000,000	1.25	1.25	12/6/16	12/6/17	53,664	-	-	53,664
Negotiable CDs	06427KJV0	BANK OF MONTREAL CHICAGO	50,000,000	1.25	1.25	12/9/16	12/8/17	53,855	-	-	53,855
Negotiable CDs	78009NL61	ROYAL BANK OF CANADA NY	50,000,000	1.25	1.25	12/8/16	12/8/17	53,855	-	-	53,855
Negotiable CDs	78009NM60	ROYAL BANK OF CANADA NY	50,000,000	1.29	1.29	12/19/16	12/19/17	55,678	-	-	55,678
Negotiable CDs	96121T2D9	WESTPAC BANKING CORP NY	50,000,000	1.29	1.29	12/28/16	12/28/17	54,568	-	-	54,568
Subtotals			\$ 815,000,000					\$ 872,571	\$ -	\$ -	\$ 872,571
Commercial Paper	62478XN30	MUFG UNION BANK N.A.	\$ -	0.00	0.50	12/30/16	1/3/17	\$ 694	\$ -	\$ -	\$ 694
Commercial Paper	19416EN45	COLGATE-PALMOLIVE CO	-	0.00	0.56	1/3/17	1/4/17	622	-	-	622
Commercial Paper	62478XN48	MUFG UNION BANK N.A.	-	0.00	0.50	1/3/17	1/4/17	694	-	-	694
Commercial Paper	62478XN55	MUFG UNION BANK N.A.	-	0.00	0.50	1/4/17	1/5/17	556	-	-	556
Commercial Paper	47816FN98	JOHNSON & JOHNSON	-	0.00	0.59	1/6/17	1/9/17	2,458	-	-	2,458
Commercial Paper	47816FNQ0	JOHNSON & JOHNSON	-	0.00	0.62	12/28/16	1/24/17	9,903	-	-	9,903
Commercial Paper	45920FP10	IBM CORP	50,000,000	0.00	0.65	12/29/16	2/1/17	27,986	-	-	27,986
Commercial Paper	59515MPH2	MICROSOFT CORP	50,000,000	0.00	0.78	11/28/16	2/17/17	33,583	-	-	33,583
Commercial Paper	89233GQ33	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.02	6/6/16	3/3/17	21,743	-	-	21,743
Commercial Paper	89233GQ66	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.01	6/9/16	3/6/17	21,528	-	-	21,528
Commercial Paper	89233GQ74	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.01	6/10/16	3/7/17	21,528	-	-	21,528
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.00	11/17/16	3/20/17	21,528	-	-	21,528
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	50,000,000	0.00	1.02	11/23/16	3/20/17	43,917	-	-	43,917

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Commercial Paper	06538BR39	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.04	12/5/16	4/3/17	22,389	-	-	22,389
Commercial Paper	89233GR73	TOYOTA MOTOR CREDIT CORP	40,000,000	0.00	1.06	7/13/16	4/7/17	36,167	-	-	36,167
Commercial Paper	06538BRM7	BANK TOKYO-MIT UFJ NY	50,000,000	0.00	1.22	7/26/16	4/21/17	52,097	-	-	52,097
Commercial Paper	89233APL7	TOYOTA MOTOR CREDIT CORP	25,000,000	1.33	1.33	7/28/16	4/21/17	28,145	-	-	28,145
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.32	8/9/16	5/5/17	28,201	-	-	28,201
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	40,000,000	0.00	1.34	8/10/16	5/5/17	45,811	-	-	45,811
Commercial Paper	06538BSC8	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.35	8/17/16	5/12/17	28,847	-	-	28,847
Commercial Paper	06538BT29	BANK TOKYO-MIT UFJ NY	40,000,000	0.00	1.38	9/7/16	6/2/17	47,189	-	-	47,189
Commercial Paper	89233GT63	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.25	9/9/16	6/6/17	26,694	-	-	26,694
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.30	12/15/16	6/12/17	27,771	-	-	27,771
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.30	12/16/16	6/12/17	27,771	-	-	27,771
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.24	12/30/16	6/15/17	26,479	-	-	26,479
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.20	1/26/17	6/15/17	4,958	-	-	4,958
Commercial Paper	89233GTS5	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	1.21	12/20/16	6/26/17	51,667	-	-	51,667
Subtotals			\$ 695,000,000					\$ 660,927	\$ -	\$ -	\$ 660,927
Medium Term Notes	36967FAB7	GENERAL ELECTRIC CO	\$ -	1.16	1.16	1/9/15	1/9/17	\$ 5,138	\$ -	\$ -	\$ 5,138
Medium Term Notes	064159AM8	BANK OF NOVA SCOTIA	-	2.55	1.03	10/20/15	1/12/17	7,792	(4,534)	-	3,257
Medium Term Notes	36962G2F0	GENERAL ELECTRIC CO	3,791,000	1.08	1.27	4/8/15	2/15/17	3,511	85	-	3,597
Medium Term Notes	36962G2F0	GENERAL ELECTRIC CO	4,948,000	1.08	1.49	4/1/15	2/15/17	4,583	237	-	4,820
Medium Term Notes	91159HHD5	US BANCORP	3,090,000	1.65	1.09	2/3/16	5/15/17	4,249	(1,454)	-	2,794
Medium Term Notes	459200JD4	IBM CORP	25,000,000	1.36	1.36	2/19/16	8/18/17	29,250	-	-	29,250
Medium Term Notes	459200GJ4	IBM CORP	1,325,000	5.70	1.04	3/22/16	9/14/17	6,294	(5,179)	-	1,115
Medium Term Notes	911312AP1	UNITED PARCEL SERVICE	2,000,000	1.13	1.01	1/28/16	10/1/17	1,875	(191)	-	1,684
Medium Term Notes	459200HK0	IBM CORP	11,450,000	1.25	0.90	5/6/16	2/8/18	11,927	(3,356)	-	8,571
Medium Term Notes	89236TDN2	TOYOTA MOTOR CREDIT CORP	50,000,000	1.27	1.27	1/9/17	1/9/19	40,546	-	-	40,546
Subtotals			\$ 101,604,000					\$ 115,166	\$ (14,393)	\$ -	\$ 100,772
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	\$ 5,017,122	0.18	0.18	1/31/17	2/1/17	\$ 804	\$ -	\$ -	\$ 804
Money Market Funds	31607A703	FIDELITY INST GOV FUND	260,764,315	0.46	0.46	1/31/17	2/1/17	73,977	-	-	73,977
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUI	195,358,512	0.46	0.46	1/31/17	2/1/17	69,165	-	-	69,165
Subtotals			\$ 461,139,949					\$ 143,946	\$ -	\$ -	\$ 143,946
Supranationals	459053AT1	IBRD DISCOUNT NOTE	\$ -	0.00	0.50	1/17/17	1/18/17	\$ 417	\$ -	\$ -	\$ 417
Supranationals	45905UXQ2	INTL BK RECON & DEVELOP	25,000,000	0.89	0.89	7/27/16	1/26/18	17,803	-	-	17,803
Supranationals	45950VFH4	INTERNATIONAL FINANCE CORP	30,000,000	0.79	0.89	11/15/16	2/2/18	20,127	2,262	-	22,389
Supranationals	459058ER0	INTL BK RECON & DEVELOP	25,000,000	1.00	1.07	10/7/15	10/5/18	20,833	1,204	-	22,038
Subtotals			\$ 80,000,000					\$ 59,179	\$ 3,466	\$ -	\$ 62,646
Grand Totals			\$8,122,575,949					\$ 6,362,988	\$ (155,716)	\$ (5,400)	\$ 6,201,873

¹ Yield to maturity is calculated at purchase

Investment Transactions

Pooled Fund

For month ended January 31, 2017

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	1/1/2017	2/1/2017	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	\$ 1,394	0.31	0.31	\$ 100.00	\$ -	\$ 1,394
Purchase	1/1/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	81,857	0.37	0.37	100.00	-	81,857
Purchase	1/1/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	25,360	0.39	0.39	100.00	-	25,360
Purchase	1/2/2017	2/1/2017	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	25	0.38	0.38	100.00	-	25
Purchase	1/3/2017	1/4/2017	Commercial Paper	COLGATE-PALMOLIVE CO	19416EN45	40,000,000	0.00	0.56	100.00	-	39,999,378
Purchase	1/3/2017	2/8/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BQ8	35,000,000	0.00	0.49	99.95	-	34,982,850
Purchase	1/3/2017	1/3/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG2V6	25,000,000	0.82	0.82	100.00	-	25,000,000
Purchase	1/3/2017	1/4/2017	Commercial Paper	MUFG UNION BANK N.A.	62478XN48	50,000,000	0.00	0.50	100.00	-	49,999,306
Purchase	1/3/2017	7/3/2017	Negotiable CDs	ROYAL BANK OF CANADA NY	78009NP26	50,000,000	1.15	1.15	100.00	-	50,000,000
Purchase	1/4/2017	1/9/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	313313AJ7	26,000,000	0.00	0.49	99.99	-	25,998,231
Purchase	1/4/2017	1/5/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AE6	48,000,000	0.00	0.47	100.00	-	47,999,373
Purchase	1/4/2017	1/5/2017	Commercial Paper	MUFG UNION BANK N.A.	62478XN55	40,000,000	0.00	0.50	100.00	-	39,999,444
Purchase	1/5/2017	1/6/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AF3	23,000,000	0.00	0.45	100.00	-	22,999,713
Purchase	1/5/2017	1/6/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AF3	50,000,000	0.00	0.45	100.00	-	49,999,375
Purchase	1/5/2017	1/23/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AY2	17,653,000	0.00	0.47	99.98	-	17,648,896
Purchase	1/5/2017	2/2/2017	U.S. Treasuries	US TREASURY BILL	912796JA8	75,000,000	0.00	0.48	99.96	-	74,972,292
Purchase	1/6/2017	1/9/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AJ5	50,000,000	0.00	0.45	100.00	-	49,998,125
Purchase	1/6/2017	1/9/2017	Commercial Paper	JOHNSON & JOHNSON	47816FN98	50,000,000	0.00	0.59	100.00	-	49,997,542
Purchase	1/9/2017	1/9/2019	Medium Term Notes	TOYOTA MOTOR CREDIT CORP	89236TDN2	50,000,000	1.26	1.26	100.00	-	50,000,000
Purchase	1/13/2017	1/17/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AS5	10,000,000	0.00	0.50	99.99	-	9,999,444
Purchase	1/17/2017	1/17/2019	Federal Agencies	FREDDIE MAC	3134GAH23	25,000,000	1.00	1.00	100.00	-	25,000,000
Purchase	1/17/2017	1/18/2017	Supranationals	IBRD DISCOUNT NOTE	459053AT1	30,000,000	0.00	0.50	100.00	-	29,999,583
Purchase	1/18/2017	1/19/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AU0	60,000,000	0.00	0.49	100.00	-	59,999,183
Purchase	1/18/2017	1/19/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AU0	60,000,000	0.00	0.49	100.00	-	59,999,183
Purchase	1/19/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	70,000,000	0.46	0.46	100.00	-	70,000,000
Purchase	1/19/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	70,000,000	0.46	0.46	100.00	-	70,000,000
Purchase	1/24/2017	1/25/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BA3	50,000,000	0.00	0.50	100.00	-	49,999,306
Purchase	1/25/2017	1/26/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BB1	50,000,000	0.00	0.50	100.00	-	49,999,306
Purchase	1/25/2017	1/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG4T9	20,000,000	0.93	0.93	100.00	-	20,000,000
Purchase	1/25/2017	1/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG4T9	20,000,000	0.93	0.93	100.00	-	20,000,000
Purchase	1/26/2017	6/15/2017	Commercial Paper	BANK TOKYO-MIT UFJ NY	06538BTF0	25,000,000	0.00	1.20	99.54	-	24,884,306
Purchase	1/26/2017	1/27/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BC9	25,000,000	0.00	0.50	100.00	-	24,999,653
Purchase	1/26/2017	1/27/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BC9	50,000,000	0.00	0.50	100.00	-	49,999,306
Purchase	1/26/2017	1/26/2022	Federal Agencies	FREDDIE MAC	3134GAK52	17,300,000	1.13	1.13	100.00	-	17,300,000
Purchase	1/26/2017	11/16/2018	Federal Agencies	FREDDIE MAC	3134GAVU5	7,980,000	0.63	0.65	99.96	9,698	7,986,506
Purchase	1/27/2017	1/30/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BF2	50,000,000	0.00	0.50	100.00	-	49,997,917
Purchase	1/27/2017	1/27/2020	Federal Agencies	FREDDIE MAC	3134GAK60	50,000,000	1.80	1.80	100.00	-	50,000,000
Purchase	1/27/2017	1/27/2020	Federal Agencies	FREDDIE MAC	3134GAT87	25,000,000	1.00	1.00	100.00	-	25,000,000
Purchase	1/30/2017	1/31/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BG0	50,000,000	0.00	0.48	100.00	-	49,999,333
Purchase	1/30/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	50,000,000	0.46	0.46	100.00	-	50,000,000
Purchase	1/30/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	50,000,000	0.46	0.46	100.00	-	50,000,000
Purchase	1/31/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	73,977	0.46	0.46	100.00	-	73,977
Purchase	1/31/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	69,165	0.46	0.46	100.00	-	69,165
Subtotals						\$1,495,184,779	0.30	0.63	\$ 99.99	\$ 9,698	\$1,495,009,327
Sale	1/3/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	\$ 40,000,000	0.46	0.46	\$ 100.00	\$ -	\$ 40,000,000
Sale	1/6/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	50,000,000	0.46	0.46	100.00	-	50,000,000
Sale	1/11/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	40,000,000	0.46	0.46	100.00	-	40,000,000
Sale	1/23/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	30,000,000	0.46	0.46	100.00	-	30,000,000
Sale	1/25/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	50,000,000	0.46	0.46	100.00	-	50,000,000
Subtotals						\$ 210,000,000	0.46	0.46	\$ 100.00	\$ -	\$ 210,000,000

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Call	1/20/2017	7/20/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8L35	\$ 25,000,000	0.75	0.75	100.00	\$ -	\$ 25,000,000
Call	1/30/2017	1/30/2019	Federal Agencies	FANNIE MAE	3136G2CM7	5,000,000	1.50	1.45	100.00	-	5,000,000
Subtotals						\$ 30,000,000	0.88	0.87	\$ -	\$ -	\$ 30,000,000
Maturity	1/3/2017	1/3/2017	Federal Agencies	FREDDIE MAC	3134G33C2	\$ 50,000,000	0.60	0.60	100.00	\$ 150,000	\$ 50,150,000
Maturity	1/3/2017	1/3/2017	Commercial Paper	MUFG UNION BANK N.A.	62478XN30	25,000,000	0.00	0.50	100.00		25,000,000
Maturity	1/4/2017	1/4/2017	Commercial Paper	COLGATE-PALMOLIVE CO	19416EN45	40,000,000	0.00	0.56	100.00		40,000,000
Maturity	1/4/2017	1/4/2017	Commercial Paper	MUFG UNION BANK N.A.	62478XN48	50,000,000	0.00	0.50	100.00		50,000,000
Maturity	1/5/2017	1/5/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AE6	48,000,000	0.00	0.47	100.00		48,000,000
Maturity	1/5/2017	1/5/2017	Commercial Paper	MUFG UNION BANK N.A.	62478XN55	40,000,000	0.00	0.50	100.00		40,000,000
Maturity	1/5/2017	1/5/2017	U.S. Treasuries	TREASURY BILL	912796HV4	25,000,000	0.00	0.33	100.00		25,000,000
Maturity	1/5/2017	1/5/2017	U.S. Treasuries	TREASURY BILL	912796HV4	50,000,000	0.00	0.31	100.00		50,000,000
Maturity	1/6/2017	1/6/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AF3	23,000,000	0.00	0.45	100.00		23,000,000
Maturity	1/6/2017	1/6/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AF3	50,000,000	0.00	0.45	100.00		50,000,000
Maturity	1/9/2017	1/9/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	313313AJ7	26,000,000	0.00	0.49	100.00		26,000,000
Maturity	1/9/2017	1/9/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AJ5	50,000,000	0.00	0.45	100.00		50,000,000
Maturity	1/9/2017	1/9/2017	Medium Term Notes	GENERAL ELECTRIC CO	36967FAB7	20,000,000	1.16	1.16	100.00	57,803	20,057,803
Maturity	1/9/2017	1/9/2017	Commercial Paper	JOHNSON & JOHNSON	47816FN98	50,000,000	0.00	0.59	100.00		50,000,000
Maturity	1/12/2017	1/12/2017	Medium Term Notes	BANK OF NOVA SCOTIA	064159AM8	10,000,000	2.55	1.03	100.00	127,500	10,127,500
Maturity	1/12/2017	1/12/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133ECB37	14,000,000	0.58	0.58	100.00	40,600	14,040,600
Maturity	1/12/2017	1/12/2017	U.S. Treasuries	TREASURY BILL	912796KC2	25,000,000	0.00	0.36	100.00		25,000,000
Maturity	1/17/2017	1/17/2017	Federal Agencies	FARMER MAC	31315PWW5	49,500,000	1.01	1.02	100.00	249,975	49,749,975
Maturity	1/17/2017	1/17/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AS5	10,000,000	0.00	0.50	100.00		10,000,000
Maturity	1/18/2017	1/18/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3130A7T62	9,000,000	0.55	0.56	100.00	37,125	9,037,125
Maturity	1/18/2017	1/18/2017	Supranationals	IBRD DISCOUNT NOTE	459053AT1	30,000,000	0.00	0.50	100.00		30,000,000
Maturity	1/19/2017	1/19/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AU0	60,000,000	0.00	0.49	100.00		60,000,000
Maturity	1/19/2017	1/19/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AU0	60,000,000	0.00	0.49	100.00		60,000,000
Maturity	1/19/2017	1/19/2017	U.S. Treasuries	TREASURY BILL	912796KD0	10,000,000	0.00	0.32	100.00		10,000,000
Maturity	1/23/2017	1/23/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385AY2	17,653,000	0.00	0.47	100.00		17,653,000
Maturity	1/23/2017	1/23/2017	Negotiable CDs	TORONTO DOMINION BANK NY	89113WST4	25,000,000	0.75	0.75	100.00	16,667	25,016,667
Maturity	1/24/2017	1/24/2017	Commercial Paper	JOHNSON & JOHNSON	47816FNQ0	25,000,000	0.00	0.62	100.00		25,000,000
Maturity	1/25/2017	1/25/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BA3	50,000,000	0.00	0.50	100.00		50,000,000
Maturity	1/25/2017	1/25/2017	Negotiable CDs	ROYAL BANK OF CANADA NY	78009NZD1	25,000,000	1.27	1.27	100.00	24,619	25,024,619
Maturity	1/26/2017	1/26/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BB1	50,000,000	0.00	0.50	100.00		50,000,000
Maturity	1/26/2017	1/26/2017	U.S. Treasuries	TREASURY BILL	912796KE8	25,000,000	0.00	0.34	100.00		25,000,000
Maturity	1/26/2017	1/26/2017	U.S. Treasuries	US TREASURY BILL	912796KE8	50,000,000	0.00	0.47	100.00		50,000,000
Maturity	1/27/2017	1/27/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BC9	25,000,000	0.00	0.50	100.00		25,000,000
Maturity	1/27/2017	1/27/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BC9	50,000,000	0.00	0.50	100.00		50,000,000
Maturity	1/30/2017	1/30/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BF2	50,000,000	0.00	0.50	100.00		50,000,000
Maturity	1/30/2017	1/30/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDRD6	50,000,000	0.67	1.14	100.00	80,183	50,080,183
Maturity	1/31/2017	1/31/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BG0	50,000,000	0.00	0.48	100.00		50,000,000
Subtotals						\$1,317,153,000	0.17	0.56	\$ -	\$ 784,472	\$1,317,937,472
Interest	1/1/2017	10/1/2019	Federal Agencies	FARMER MAC	3132X0KH3	\$ 50,000,000	0.87	0.87	0.00	0.00	\$ 105,648
Interest	1/1/2017	7/1/2018	State/Local Agencies	NEW JERSEY ST EDUCNTL FA	646065QQ8	5,000,000	5.00	0.85	0.00	0.00	125,000
Interest	1/1/2017	7/1/2017	State/Local Agencies	PHOENIX AZ	718814XY7	20,000,000	3.50	0.76	0.00	0.00	350,000
Interest	1/1/2017	7/1/2019	State/Local Agencies	UNIV OF CALIFORNIA CA RE	91412GSB2	4,180,000	1.80	1.57	0.00	0.00	37,536
Interest	1/1/2017	7/1/2019	State/Local Agencies	UNIV OF CALIFORNIA CA RE	91412GSB2	16,325,000	1.80	1.56	0.00	0.00	146,599
Interest	1/2/2017	2/1/2017	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	5,017,122	0.18	0.18	0.00	0.00	25
Interest	1/2/2017	3/2/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8D83	25,000,000	0.64	0.64	0.00	0.00	13,864
Interest	1/2/2017	6/2/2020	Federal Agencies	FARMER MAC	3132X0AT8	41,000,000	0.76	0.76	0.00	0.00	26,962
Interest	1/2/2017	11/2/2020	Federal Agencies	FARMER MAC	3132X0KR1	25,000,000	0.82	0.82	0.00	0.00	17,732
Interest	1/2/2017	2/2/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEMH0	4,000,000	0.67	0.68	0.00	0.00	2,320

Investment Transactions

Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	1/2/2017	2/2/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEMH0	35,000,000	0.67	0.73	0.00	0.00	20,304
Interest	1/2/2017	1/2/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGDM4	25,000,000	0.78	0.78	0.00	0.00	16,871
Interest	1/2/2017	12/2/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGN43	50,000,000	0.78	0.78	0.00	0.00	33,741
Interest	1/3/2017	5/3/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEU40	69,000,000	0.68	0.68	0.00	0.00	40,077
Interest	1/3/2017	2/2/2018	Supranationals	INTERNATIONAL FINANCE CO	45950VFH4	30,000,000	0.61	0.70	0.00	0.00	17,100
Interest	1/3/2017	2/1/2017	Negotiable CDs	TORONTO DOMINION BANK NY	89113WFC5	25,000,000	1.17	1.17	0.00	0.00	26,737
Interest	1/5/2017	2/5/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEAN0	25,000,000	0.68	0.67	0.00	0.00	14,520
Interest	1/5/2017	2/5/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEAN0	25,000,000	0.68	0.70	0.00	0.00	14,520
Interest	1/5/2017	2/5/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEAN0	50,000,000	0.68	0.70	0.00	0.00	29,041
Interest	1/5/2017	10/5/2017	Federal Agencies	FANNIE MAE	3135G0F57	25,000,000	0.65	0.68	0.00	0.00	13,875
Interest	1/6/2017	1/6/2020	Federal Agencies	FREDDIE MAC	3134G9VR5	25,000,000	1.00	1.00	0.00	0.00	125,000
Interest	1/6/2017	4/6/2020	Federal Agencies	FANNIE MAE	3136G3TK1	25,000,000	0.88	0.88	0.00	0.00	109,375
Interest	1/8/2017	6/8/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFCT2	25,000,000	0.70	0.70	0.00	0.00	15,153
Interest	1/8/2017	6/8/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFCT2	50,000,000	0.70	0.70	0.00	0.00	30,306
Interest	1/8/2017	12/8/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGS97	25,000,000	0.92	0.92	0.00	0.00	19,782
Interest	1/8/2017	12/8/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGS97	25,000,000	0.92	0.92	0.00	0.00	19,782
Interest	1/9/2017	2/9/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFNK9	25,000,000	0.73	0.75	0.00	0.00	15,805
Interest	1/9/2017	8/9/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	0.84	0.84	0.00	0.00	18,065
Interest	1/9/2017	8/9/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	0.84	0.84	0.00	0.00	18,065
Interest	1/10/2017	3/10/2017	Negotiable CDs	ROYAL BANK OF CANADA NY	78009NZW9	50,000,000	1.17	1.17	0.00	0.00	47,282
Interest	1/11/2017	6/11/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEW48	50,000,000	0.71	0.71	0.00	0.00	30,522
Interest	1/11/2017	4/11/2017	Public Time Deposits	BANK OF SAN FRANCISCO	PPF00EG62	240,000	0.89	0.89	0.00	0.00	546
Interest	1/12/2017	7/12/2019	Federal Agencies	FREDDIE MAC	3134G9YR2	50,000,000	0.85	0.85	0.00	0.00	212,500
Interest	1/13/2017	11/13/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEBR0	25,000,000	0.71	0.76	0.00	0.00	15,285
Interest	1/16/2017	4/16/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEZC7	50,000,000	0.76	0.77	0.00	0.00	32,605
Interest	1/16/2017	8/16/2017	Federal Agencies	FANNIE MAE	3135G0F24	25,000,000	0.72	0.75	0.00	0.00	15,441
Interest	1/17/2017	3/17/2017	Negotiable CDs	BANK OF MONTREAL CHICAGO	06427EDJ7	25,000,000	1.14	1.14	0.00	0.00	22,882
Interest	1/17/2017	10/17/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGFK6	25,000,000	0.87	0.87	0.00	0.00	18,648
Interest	1/17/2017	10/17/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGFK6	25,000,000	0.87	0.87	0.00	0.00	18,648
Interest	1/19/2017	10/19/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EETS9	30,000,000	0.77	0.76	0.00	0.00	19,794
Interest	1/19/2017	7/19/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBQ7	25,000,000	0.87	0.87	0.00	0.00	18,648
Interest	1/19/2017	7/19/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBQ7	25,000,000	0.87	0.87	0.00	0.00	18,648
Interest	1/20/2017	7/20/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8L35	25,000,000	0.75	0.75	0.00	0.00	107,292
Interest	1/20/2017	6/20/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGGC3	25,000,000	0.86	0.86	0.00	0.00	18,492
Interest	1/20/2017	8/20/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX67	50,000,000	0.86	0.86	0.00	0.00	36,985
Interest	1/21/2017	12/21/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX75	50,000,000	0.93	0.93	0.00	0.00	40,214
Interest	1/22/2017	6/22/2018	Federal Agencies	FARMER MAC	3132X0LZ2	25,000,000	0.81	0.81	0.00	0.00	17,416
Interest	1/22/2017	3/22/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEN71	50,000,000	0.78	0.80	0.00	0.00	33,756
Interest	1/23/2017	8/23/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEFX3	50,000,000	0.81	0.81	0.00	0.00	34,660
Interest	1/24/2017	7/24/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133ECV92	50,000,000	0.80	0.80	0.00	0.00	34,277
Interest	1/24/2017	3/24/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDP30	26,000,000	0.80	0.65	0.00	0.00	17,824
Interest	1/24/2017	12/24/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFTX5	100,000,000	1.09	1.09	0.00	0.00	93,526
Interest	1/25/2017	7/25/2018	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8U50	22,250,000	0.83	0.89	0.00	0.00	92,338
Interest	1/25/2017	1/25/2019	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8VZ3	25,000,000	1.05	1.05	0.00	0.00	129,063
Interest	1/25/2017	1/25/2019	Federal Agencies	FARMER MAC	3132X0EK3	25,000,000	0.98	0.98	0.00	0.00	62,725
Interest	1/25/2017	2/25/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBU8	50,000,000	0.93	0.93	0.00	0.00	40,089
Interest	1/26/2017	7/26/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133ECVG6	23,520,000	0.88	0.88	0.00	0.00	53,117
Interest	1/26/2017	3/26/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFWG8	25,000,000	0.92	0.93	0.00	0.00	19,722
Interest	1/26/2017	1/26/2018	Supranationals	INTL BK RECON & DEVELOP	45905UXQ2	25,000,000	0.81	0.81	0.00	0.00	17,750
Interest	1/27/2017	2/27/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDFW7	50,000,000	0.81	0.81	0.00	0.00	34,923
Interest	1/27/2017	7/27/2018	Federal Agencies	FREDDIE MAC	3134G9Q67	25,000,000	1.05	1.05	0.00	0.00	131,250
Interest	1/27/2017	7/27/2018	Federal Agencies	FREDDIE MAC	3134G9Q67	25,000,000	1.05	1.06	0.00	0.00	131,250
Interest	1/28/2017	9/28/2020	Federal Agencies	FEDERAL HOME LOAN BANK	3130A9FR7	103,500,000	0.91	0.91	0.00	0.00	80,747

Investment Transactions Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	1/29/2017	3/29/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDZW5	25,000,000	0.78	0.79	0.00	0.00	16,816
Interest	1/30/2017	1/30/2019	Federal Agencies	FANNIE MAE	3136G2CM7	5,000,000	1.50	1.45	0.00	0.00	37,500
Interest	1/30/2017	4/21/2017	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233APL7	25,000,000	1.31	1.31	0.00	0.00	29,932
Interest	1/30/2017	12/28/2017	Negotiable CDs	WESTPAC BANKING CORP NY	96121T2D9	50,000,000	1.27	1.27	0.00	0.00	58,030
Interest	1/31/2017	2/1/2017	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	5,017,122	0.18	0.18	0.00	0.00	1,618
Interest	1/31/2017	2/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	260,764,315	0.46	0.46	0.00	0.00	73,977
Interest	1/31/2017	2/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	195,358,512	0.46	0.46	0.00	0.00	69,165
Subtotals						\$2,626,172,071	0.82	0.80	\$ -	\$ -	\$ 3,409,705

Grand Totals			43	Purchases	
			(5)	Sales	
			(39)	Maturities / Calls	
			(1)	Change in number of positions	



CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

GAO, BOS-11,
COB, CPA 8

Ben Rosenfield
Controller

2017 FEB -9 PM 3:02
BY *JB*
Todd Rydstrom
Deputy Controller

February 10, 2017

Ms. Angela Calvillo
Clerk of the Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

RE: File Numbers 170066 through 170090: Memoranda of Understanding (MOU) between the City and County of San Francisco and various collective bargaining units.

Dear Ms. Calvillo,

In accordance with Ordinance 92-94, I submit a cost analysis of 25 MOUs between the City and County of San Francisco and various employee collective bargaining units. The amendments apply to MOUs for the period July 1, 2017 through June 30, 2019, affecting 21,965 authorized positions with a salary base of approximately \$2.28 billion and an overall pay and benefits base of approximately \$2.87 billion.

The only change to these 25 MOUs from the prior MOUs is a provision for wage increases: A 3.00% wage increase effective July 1, 2017 and a 3.00% wage increase effective July 1, 2018. However, if the March 2018 Joint Report indicates a FY 2018-19 deficit of more than \$200 million, the wage increase in 2018 will be delayed to the pay period nearest January 1, 2019.

Our analysis finds that the amendment to the MOUs will result in increased costs to the City of approximately \$86 million in FY 2017-18 and \$175 million in FY 2018-19, or 3.0% and 6.1%, respectively, of FY 2017-18 base wage and benefit costs. Approximately 66% of the cost increase supports positions in the general fund. Our cost estimates assume that premiums, overtime, and other adjustments grow consistently with wage changes. We also assume that the wage increase in the second year will occur on July 1, 2018. If the increase were delayed to January 1, 2019, the estimated cost in FY 2018-19 is approximately \$131 million.

As there are no changes to the MOUs other than the wage increases, all increased costs are fully attributable to wage increases and wage-related benefit increases. See Attachment A for a detailed listing of the costs for each affected MOU.

If you have additional questions or concerns please contact me at 554-7500 or Carol Lu of my staff at 554-7647.

Sincerely,


Ben Rosenfield
Controller

cc: Suzanne Mason, ERD
Harvey Rose, Budget Analyst



CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

ATTACHMENT A

Amendments to the Memoranda of Understanding of listed units from July 1, 2017 - June 30, 2019
Controller's Office Estimate of Total Costs/(Savings) FY 2017-18 and FY 2018-19

Citywide Provisions

Wages - Citywide Pattern	FY 2017-18	FY 2018-19
3.00% Effective July 1, 2017	\$ 68,480,000	\$ 68,480,000
3.00% Effective July 1, 2018		\$ 70,530,000
Total Wage Increase	\$ 68,480,000	\$ 139,010,000
Wage-Related Fringe Increases	\$ 17,730,000	\$ 35,990,000
Total Wage and Wage-Related Fringe Increase	\$ 86,210,000	\$ 175,000,000
Increase as a Percent of FY 2017-18 Salary and Fringe	3.0%	6.1%

**Union
Detail**

File Number	Union	FY 2017-18	FY 2018-19
170066	Local 1414 Automotive Machinists		
	Wages	\$ 420,000	\$ 850,000
	Wage-Related Fringe Increases	\$ 110,000	\$ 220,000
	Total	\$ 530,000	\$ 1,070,000
170067	Craft Coalition		
	Wages	\$ 1,220,000	\$ 2,480,000
	Wage-Related Fringe Increases	\$ 320,000	\$ 650,000
	Total	\$ 1,540,000	\$ 3,130,000
170068	Deputy Probation Officers' Association (DPOA)		
	Wages	\$ 430,000	\$ 870,000
	Wage-Related Fringe Increases	\$ 120,000	\$ 240,000
	Total	\$ 550,000	\$ 1,110,000

170069	Deputy Sheriff's Association (DSA)		
	Wages	\$ 2,820,000	\$ 5,720,000
	Wage-Related Fringe Increases	\$ 780,000	\$ 1,580,000
	Total	\$ 3,600,000	\$ 7,300,000
170070	Electricians Local 6		
	Wages	\$ 970,000	\$ 1,970,000
	Wage-Related Fringe Increases	\$ 250,000	\$ 510,000
	Total	\$ 1,220,000	\$ 2,480,000
170071	IFPTE, Local 21		
	Wages	\$ 15,000,000	\$ 30,450,000
	Wage-Related Fringe Increases	\$ 3,940,000	\$ 8,000,000
	Total	\$ 18,940,000	\$ 38,450,000
170072	Institutional Police Officers' Association (IPOA)		
	Wages	\$ 10,000	\$ 20,000
	Wage-Related Fringe Increases	\$ 0	\$ 0
	Total	\$ 10,000	\$ 20,000
170073	Municipal Attorneys' Association (MAA)		
	Wages	\$ 2,340,000	\$ 4,750,000
	Wage-Related Fringe Increases	\$ 590,000	\$ 1,200,000
	Total	\$ 2,930,000	\$ 5,950,000
170074	Municipal Executives Association (MEA) - Misc.		
	Wages	\$ 4,890,000	\$ 9,930,000
	Wage-Related Fringe Increases	\$ 1,210,000	\$ 2,460,000
	Total	\$ 6,100,000	\$ 12,390,000
170075	Operating Engineers, Local 3		
	Wages	\$ 160,000	\$ 320,000
	Wage-Related Fringe Increases	\$ 40,000	\$ 80,000
	Total	\$ 200,000	\$ 400,000
170076	Plumbers, Local 38		
	Wages	\$ 910,000	\$ 1,850,000
	Wage-Related Fringe Increases	\$ 240,000	\$ 490,000
	Total	\$ 1,150,000	\$ 2,340,000

170077	Painters (SFCWU)		
	Wages	\$ 290,000	\$ 590,000
	Wage-Related Fringe Increases	\$ 70,000	\$ 140,000
	Total	\$ 360,000	\$ 730,000
170078	Sheriff's Managers & Supervisors Association (MSA)		
	Wages	\$ 450,000	\$ 910,000
	Wage-Related Fringe Increases	\$ 130,000	\$ 260,000
	Total	\$ 580,000	\$ 1,170,000
170079	Teamsters Local 856 (Multi-Unit)		
	Wages	\$ 310,000	\$ 630,000
	Wage-Related Fringe Increases	\$ 80,000	\$ 160,000
	Total	\$ 390,000	\$ 790,000
170080	Unrepresented		
	Wages	\$ 400,000	\$ 810,000
	Wage-Related Fringe Increases	\$ 110,000	\$ 220,000
	Total	\$ 510,000	\$ 1,030,000
170081	Building Inspectors (BI)		
	Wages	\$ 260,000	\$ 530,000
	Wage-Related Fringe Increases	\$ 70,000	\$ 140,000
	Total	\$ 330,000	\$ 670,000
170082	District Attorney Investigators' Association (DAIA)		
	Wages	\$ 120,000	\$ 240,000
	Wage-Related Fringe Increases	\$ 30,000	\$ 60,000
	Total	\$ 150,000	\$ 300,000
170083	Laborers, Local 261		
	Wages	\$ 2,270,000	\$ 4,610,000
	Wage-Related Fringe Increases	\$ 590,000	\$ 1,200,000
	Total	\$ 2,860,000	\$ 5,810,000
170084	SEIU Local 1021 Misc.		
	Wages	\$ 24,670,000	\$ 50,080,000
	Wage-Related Fringe Increases	\$ 6,540,000	\$ 13,280,000
	Total	\$ 31,210,000	\$ 63,360,000

170085	SEIU Local 1021 Staff & Per Diem Nurses		
	Wages	\$ 8,070,000	\$ 16,380,000
	Wage-Related Fringe Increases	\$ 1,860,000	\$ 3,780,000
	Total	\$ 9,930,000	\$ 20,160,000
170086	Stationary Engineers, Local 39		
	Wages	\$ 1,980,000	\$ 4,020,000
	Wage-Related Fringe Increases	\$ 520,000	\$ 1,060,000
	Total	\$ 2,500,000	\$ 5,080,000
170087	Supervising Probation Officers (SPO)		
	Wages	\$ 70,000	\$ 140,000
	Wage-Related Fringe Increases	\$ 20,000	\$ 40,000
	Total	\$ 90,000	\$ 180,000
170088	TWU-200 (SEAM)		
	Wages	\$ 60,000	\$ 120,000
	Wage-Related Fringe Increases	\$ 20,000	\$ 40,000
	Total	\$ 80,000	\$ 160,000
170089	TWU 250-A (7410)		
	Wages	\$ 60,000	\$ 120,000
	Wage-Related Fringe Increases	\$ 20,000	\$ 40,000
	Total	\$ 80,000	\$ 160,000
170090	TWU 250-A (Multi-Unit)		
	Wages	\$ 310,000	\$ 630,000
	Wage-Related Fringe Increases	\$ 80,000	\$ 160,000
	Total	\$ 390,000	\$ 790,000

From: Egan, Ted (CON)
Sent: Monday, February 13, 2017 12:14 PM
To: Calvillo, Angela (BOS); BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Whitehouse, Melissa (MYR); Hussey, Deirdre (MYR); Tsang, Francis; Elliott, Nicole (MYR); Steeves, Asja (CON); Campbell, Severin (BUD); Rose, Harvey (BUD); Newman, Debra (BUD); SF Docs (LIB); -None- Gabriel Metcalf -None-; Alicia John-Baptiste; -None- Jim Lazarus -None-; Rich, Ken (ECN); Rahaim, John (CPC); Lee, Olson (MYR); Rosenfield, Ben (CON); Rydstrom, Todd (CON); Lane, Maura (CON)
Subject: Report Issued: Inclusionary Housing Working Group Final Report

The Controller's Office has issued the final report of the economic feasibility of inclusionary housing requirements in San Francisco. The report may be accessed here:

<http://openbook.sfgov.org/webreports/details3.aspx?id=2413>

Main Conclusions:

In June of 2016, San Francisco voters passed Proposition C, a Charter Amendment which made significant changes to the City's established Inclusionary Housing program.

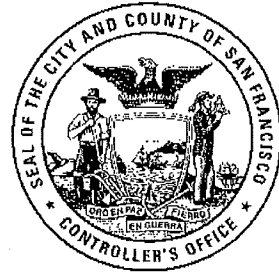
Inclusionary housing is the policy of requiring developers of market-rate housing to make some new housing units affordable to low- and moderate-income households. Market-rate units can be sold or rented at the market price, while the sales price or rent of affordable units is limited by the income of their residents.

Following the passage of the Charter Amendment, the Board of Supervisors charged the Controller's Office with preparing a study of the economic feasibility of increased inclusionary housing requirements. To advise on these recommendations, the Controller's Office hired a team of consultants, and also convened a Technical Advisory Committee (TAC), with representatives appointed by the Mayor and Board of Supervisors.

The Consultants' research and the TAC's feedback led to the following recommended changes to the City's inclusionary housing policy.

1. The City should impose different inclusionary housing requirements on rental and for-sale (condominium) properties.
2. The City should set the initial onsite requirements from 14%-18% for rental projects and 17%-20% for ownership projects.
3. The City should set the Fee Option at 18-23% for Rental, 25-28% for Ownership to maintain equivalence with previous on-site recommendations. These percentages are based on the 2016 Fee schedule, and should be modified accordingly if the fee schedule is adjusted in the future.
4. The City should commit to a 15-year schedule of increases to the inclusionary housing rate of 0.5% per year
5. The City should impose additional affordability requirements for any 80/20 project financed through the City's financing approval process.

6. Consistent with current practice for any project to which inclusionary requirements apply, the City should allow projects that are utilizing the State Density Bonus to combine provision of onsite units for the base portion of the project with payment of the fee for bonus portion of the project.



Inclusionary Housing Working Group: Final Report

Office of the Controller

With Consulting Team:

- Blue Sky Consulting Group
- Century Urban LLC
- Street Level Advisors

2/13/2016

Background

Proposition C and the Rationale for this Study

In June of 2016, San Francisco voters passed Proposition C, a Charter Amendment which made significant changes to the City's established Inclusionary Housing program.

Inclusionary housing is the policy of requiring developers of market-rate housing to make some new housing units affordable to low- and moderate-income households. Market-rate units can be sold or rented at the market price, while the sales price or rent of affordable units is limited by the income of their residents.

Under San Francisco's policy, developers have the option to build affordable units within their project (the on-site option), build them at another location (the off-site option), or pay a fee in lieu of building affordable units (the fee option), with fee revenues being used by the City to build affordable housing. These requirements are expressed as a percentage: a "25% on-site" requirement means 25% of the units on a site are required to be affordable.

Proposition C made a number of changes to the program, including raising the affordable housing required under all three options, and broadening the income range of households eligible for affordable units.

Following the passage of the Charter Amendment, the Board of Supervisors charged the Controller's Office with preparing a study of the economic feasibility of increased inclusionary housing requirements. To advise on these recommendations, the Controller's Office also convened a Technical Advisory Committee (TAC), with representatives appointed by the Mayor and Board of Supervisors.

The TAC met with Controller's office Staff and its consulting team at a series of meetings in 2016 and early 2017. TAC members include:

- Dan Adams, Bridge Housing
- Jesse Blout, Strada
- Terence Cordero, Wells Fargo
- John Elberling, TODCO
- Emily Johnstone, Housing Investment Trust
- Whitney Jones, Chinatown CDC
- Lydia Tan, Bentall Kennedy
- Eric Tao, AGI Avant

Each of this report's recommendations was approved by the TAC. At the conclusion of the process, two members of the TAC submitted a letter of dissent to the Controller. This letter is reproduced at the end of the report.

*Summary of
Recommendations*

Based on the analysis and research of the consulting team, the Controller's Office developed several policy recommendations and vetted them with the TAC. The recommendations are detailed below.

1. The City should impose different inclusionary housing requirements on rental and for-sale (condominium) properties.
2. The City should set the initial onsite requirements from 14%-18% for rental projects and 17%-20% for ownership projects.
3. The City should set the Fee Option at 18-23% for Rental, 25-28% for Ownership to maintain equivalence with previous on-site recommendations. These percentages are based on MOHCD's 2016 Fee schedule, and should be modified accordingly if MOHCD adjusts its fee schedule in the future.
4. The City should commit to a 15-year schedule of increases to the inclusionary housing rate of 0.5% per year
5. The City should impose additional affordability requirements for any 80/20 project financed through the City's financing approval process.
6. Consistent with current practice for any project to which inclusionary requirements apply, the City should allow projects that are utilizing the State Density Bonus to combine provision of onsite units for the base portion of the project with payment of the fee for bonus portion of the project.
7. The Controller and TAC should reconvene in 3 years to reconsider feasibility, density bonus, and other issues, and produce an updated report.

Summary of Prior Research

<i>Research Overview</i>	<p>The Controller's Office commissioned three consulting firms to engage in different research tasks in support of these objectives:</p> <ul style="list-style-type: none">• Century Urban LLC conducted field research and scenario analysis reviewing how various inclusionary housing provisions would affect residual land value of four project prototypes, as well as research into prevailing land prices in San Francisco. The firm played a role with the Housing Working Group, and their work in this effort is a continuation of that field research and scenario analysis.• Blue Sky Consulting Group developed a housing simulation model that estimated how overall market-rate and affordable housing production would change in the city, given different inclusionary requirements.• Street Level Advisors studied how other cities have approached the design of their inclusionary housing programs. <p>The details of the methodology and findings for each of these lines of research were described in a preliminary report issued September 13, 2016¹. This report provides a high-level overview of the research, findings and recommendations.</p>
<i>Economics of Inclusionary Housing</i>	<p>By requiring market rate housing developments to include a certain number of units for low and moderate income residents, inclusionary housing has the potential to increase the supply of below market-rate (BMR) housing in San Francisco, and make housing more affordable for the city's low- and moderate-income residents. However, providing these BMR reduces the revenues that developers receive from completed projects, because BMR units must be sold or rented for less than market-rate units.</p> <p>This loss of revenues does not necessarily make the project infeasible, or prevent housing from being produced. Feasibility depends on a range of financial variables, including sales prices, construction and project financing costs, and land costs, as well as City-imposed fees.</p> <p>In general, the impact of a higher inclusionary requirement on housing production depends on the extent to which developers can pass on the added costs of the policy to land owners, in the form of lower offers for the land on which housing developments can be constructed. If no new development other than housing can be built on a given parcel, and if the existing use on the parcel generates a low income, land owners may be inclined to accept a lower offer from a developer for their land. In these cases, the cost of the inclusionary policy is passed on to land owners, and the</p>

¹ The preliminary report may be downloaded here: <http://openbook.sfgov.org/webreports/details3.aspx?id=2359>

	<p>housing is still produced.</p> <p>However, if land owners do not sell their land to housing developers at the lower offering prices that result from increased inclusionary requirements, the overall supply of available land for residential development will diminish, and along with the supply of housing units. Since the inclusionary policy does not change the demand for market rate units, the reduced supply of housing will tend to push up prices relative to what would otherwise be the case. To the extent this occurs, consumers seeking housing would ultimately pay for the policy, in the form of higher market-rate housing prices.</p> <p>To better answer of how changing the inclusionary requirement affects the financial feasibility of housing development, and the overall level of housing production in the city, the consulting team pursued two distinct but complementary methods, which are described below.</p>
<p><i>Scenario Analysis Methodology</i></p>	<p>The most common method used by cities to assess the potential impact of exactions and fees on new housing development is by studying how higher costs affect the overall cost of development for certain sample projects (called "prototypes"). This approach builds on the idea that developers cannot pass their higher costs directly on to consumers, so an increased fee or exaction leads to a reduction in the <i>residual land value</i>—the amount a development project can afford to bid for land (often expressed per unit of new housing).</p> <p>The approach does not quantify how much a fee can rise, and residual land value can decline, before a project is no longer feasible. However, by comparing the residual land values that would result from a proposed inclusionary policy with land prices from historical sales data, it is possible to make more informed judgments about the proposed policy's risk to project feasibility.</p> <p>The consulting team prepared four prototypes for multifamily for-rent apartments and four prototypes for multifamily for-sale condominiums. These prototypes reflect three different types of construction—low-rise, mid-rise, and high-rise, as relative data points for review and consideration. Similar underwriting assumptions were made for each prototype. These assumptions may be found in the Appendix of the preliminary report.</p> <p>Land sales comparable data was gathered for land sale transactions within San Francisco from 2010 to 2015. This data was analyzed to study land sales prices per unit by year, for both entitled and unentitled land². The land sales price per unit for entitled land increased from approximately \$80,000 in 2010 to \$163,000 in 2015. This resulted in an estimated compounded annual growth rate of 11.5% for land sales prices per unit for entitled land.</p>

² Land is "entitled" once it has received Planning permission for new development. Because of the uncertainty in that process, entitled land is generally more valuable than unentitled land.

Scenario Analysis Results

Table 1 summarizes the results of the Scenario Analysis. For each level of potential on-site requirement, the team analyzed the maximum residual land value for each prototype. The average of the residual land values of each prototype are shown in the table. The table is shaded to represent the relative financial feasibility of the resulting land values. On-site requirements that are shaded red would result in land bids that are below \$100,000 per unit – roughly what land prices were in 2010-12. These red cells are thus considered infeasible, under the assumption that if land would not be available in the 2010-12 period at those prices, at the depths of the recession, it would not be available at those prices in 2017.

The cells in Table 1 that are shaded green represent requirement levels that would result in residual land values above \$120,000 per unit – a level that the consulting team felt was clearly feasible. The yellow cells represent requirement levels that would result in land values between \$100,000 and \$120,000 per unit.

There is no way to know with certainty the exact point where reductions in residual land prices result in significant declines in housing production but the consulting team felt that that point likely falls somewhere within this yellow range.

Table 1:

Residual Land Value Per Unit

(Weighted average of prototypes for each tenure)

Rental	Apartments	Condominiums
Pre Prop C	\$118,600	\$140,400
12%	\$126,300	\$141,600
14%	\$118,900	\$129,900
16%	\$109,300	\$120,800
18%	\$102,000	\$110,700
20%	\$96,100	\$104,300
25%	\$71,800	\$77,800

Assuming no density bonus

More Likely	Residual Land Value > \$120k/unit
Uncertain	Residual Land Value \$100 to 120k/unit
Less Likely	Residual Land Value below \$100K/unit

<p><i>Housing Simulation Methodology</i></p>	<p>The prototype analysis brings real-world project costing information to the analysis of residual land value. It does not, however, draw bright lines regarding how much residual land value can decline before projects are no longer feasible.</p> <p>In order to determine the potential impact on city-wide housing development associated with a change in the inclusionary requirement, the consulting team conducted an analysis of the San Francisco housing market during the past 15 years. Specifically, the consulting team examined the relationship between housing prices and the extent of development of multifamily housing in the City while controlling for other factors that may influence development. Because an increase in the inclusionary requirement acts like a price reduction for developers (in effect lowering the revenue that developers receive for each BMR unit), reductions in prices (or rents) and increases in the inclusionary requirement will have a similar financial impact on a development project. Therefore, the analysis leads to an estimate, based on the City's actual experience with changes in prices and the other factors that affect development, the likely impact of a change in the inclusionary policy on the extent of development that is likely to occur.</p> <p>If increasing the inclusionary requirement has only a small impact on the likely extent of residential development, this suggests that land owners or developers are bearing most of the cost of a higher inclusionary requirement. If, however, changes in the inclusionary requirement have a large impact on the extent of development, this suggests that the policy has a greater impact on housing prices, and consumers are bearing more of the costs.</p>
<p><i>Housing Simulation Results</i></p>	<p>The results of the analysis confirm that residential housing development in San Francisco is sensitive to changes in the City's inclusionary requirements. Specifically, the results suggest that for each one percentage point change in the City's inclusionary requirement (e.g. from 17% to 18%), an additional 175 BMR units would be constructed over the next 15 years. In addition, the number of overall housing units in the city is projected to decline by approximately 1.8%.</p> <p>The decrease in total housing units will result in an increase in average housing prices. Previous research conducted by the Controller's Office on the potential impact of Proposition C found that, for example, reducing the construction of new housing in San Francisco by about 18% would increase housing prices and rents (for all vacant market-rate units – not just new units) by about 2%³.</p> <p>Table 2 summarizes the impacts of different onsite inclusionary policies, ranging from 12% inclusionary to 25%. The table indicates the overall housing production, split between market-rate and below-market-rate (BMR) units,</p>

³ *Increasing Inclusionary Housing Requirements: Economic Impact Report*, February 23, 2016. Available at <http://openbook.sfgov.org/webreports/details3.aspx?id=2278>

and the average price impact associated with the reduction in overall housing.

Table 2:

IMPACT OF INCREASED INCLUSIONARY REQUIREMENTS

Policy	Estimated housing production 2017-2031	Market-Rate Units	BMR Units	Overall housing prices relative to pre-Prop C
Pre Proposition C	31,460	27,685	3,775	0.00%
Post Prop C, 17% Inclusionary	27,215	22,589	4,627	1.48%
Post Prop C, 18% Inclusionary	26,732	21,920	4,812	1.64%
Post Prop C, 19% Inclusionary	26,258	21,269	4,989	1.81%
Post Prop C, 20% Inclusionary	25,794	20,635	5,159	1.97%
Post Prop C, 25% Inclusionary	23,611	17,708	5,903	2.73%

The fact that the likelihood of development is positively correlated with housing prices, with a 2-year lag, suggests that land prices do not automatically adjust to changes in housing prices. When a policy change, like a fee increase, feels like a price decrease to developers, the likelihood of development declines, indicating at least some projects will be infeasible.

The results of our analysis suggest that increasing the inclusionary requirement would reduce the supply of market rate housing in San Francisco, increase the number of below market rate units available for the City's low income residents and the direct subsidy they receive, while raising housing prices for consumers on average.

Recommendations

*Recommendation 1:
The City should
impose different
inclusionary housing
requirements on
rental and for-sale
(condominium)
properties.*

San Francisco's inclusionary housing program already imposes different requirements on projects of different sizes and in different locations. Many of the areas where the greatest growth is expected have been recently up-zoned through area plans which impose inclusionary housing requirements that exceed the citywide requirements. In addition, projects below 10 units are exempt entirely from inclusionary housing and Proposition C set lower requirements for projects under 25 units. The result is an already complex system which can be difficult to administer and explain.

Several TAC members inquired about the feasibility of setting higher inclusionary requirements for high-rise projects. The consulting team explored this idea and did not find evidence to support higher requirements for high-rise projects.

- The best practice research examined other cities that have different requirements for high-rise and found only examples where those requirements are lower (due to higher costs for this building type).
- The prototype analysis found comparable residual land values for high-rise and lower rise prototypes for all levels of inclusionary requirements analyzed which suggests that it would be no easier (or harder) for high-rise projects to absorb increased requirements.
- The regression analysis found that larger projects were somewhat more sensitive to changes in the fee level which suggests that development of these projects is somewhat less likely in the face of increased requirements.

The consultants' research has shown, and the TAC has generally supported, that for-sale projects can feasibly support higher fees than rental projects. The scenario analysis suggests that at any given level of the inclusionary policy, the typical ownership project could support a higher residual land value. Put another way, the typical ownership project can support roughly 2 percentage points more affordable housing units onsite while maintaining the same residual land value. For example, for rental projects an 18% onsite requirement results in a weighted average residual land value of approximately \$100,000. For ownership projects, an onsite requirement of 20% achieves approximately the same residual land value.

At the TAC meeting on September 7, 2016, the TAC endorsed this recommendation unanimously.

Recommendation 2:
The City should set the initial onsite requirements from 14%-18% for rental projects and 17%-20% for ownership projects.

As discussed above, the scenario analysis indicated that initial onsite requirements in the zone shaded red in Table 1 should be avoided. Fees in the yellow zone, which range from 14-18% onsite for apartment projects and 17-20% for condominium projects, are the maximum feasible requirements today.

It is important to note that this analysis is based on today's economic conditions, and that interest rates and other market factors could change significantly over coming years. For example, as of February 2017, interest rates have already risen since the scenario analysis was conducted in the summer of 2016, and those rising rates increase the cost of new development. While the TAC discussed ways to adjust the requirements as conditions changed but no practical strategy for doing that effectively was identified. Setting the requirements somewhat below the absolute maximum feasible today allows for some uncertainty about future market conditions.

Residual Land Value Per Unit

(Weighted average of prototypes for each tenure)

Rental	Apartments	Condominiums
Pre Prop C	\$118,600	\$140,400
12%	\$126,300	\$141,600
14%	\$118,900	\$129,900
16%	\$109,300	\$120,800
18%	\$102,000	\$110,700
20%	\$96,100	\$104,300
25%	\$71,800	\$77,800

Assuming no density bonus

More Likely	Residual Land Value > \$120k/unit
Uncertain	Residual Land Value \$100 to 120k/unit
Less Likely	Residual Land Value below \$100K/unit

5

At the TAC meeting on September 7, 2016, the TAC endorsed this recommended range unanimously. TAC members differed on what they felt the specific initial requirements should be, within this range.

*Recommendation 3:
The City should set
the Fee Option at
18-23% for Rental,
25-28% for
Ownership to
maintain an
equivalence with
Recommendation 2*

Prop C, like prior versions of this policy, set both an onsite percent of units and a separate (higher) percentage of units required for offsite or fee payment. When a developer chooses the fee option, he or she calculates the number of off-site units that would be required based on this percentage, and then pays a fixed dollar amount per required unit. The exact amount is different for different unit types based on bedroom size. For example the 2016 fee for a 2-bedroom unit is \$366,369.

Using the current fee schedule published by MOHCD, the consulting team evaluated the off-site/fee percentage requirement that would result in a roughly equivalent economic cost to projects. For example, in a rental project an on-site requirement of 14% and a fee requirement of 18% would both result in approximately the same residual land value. Similarly, at the high end of the recommended range, an on-site rental requirement of 18% would be economically equivalent to a fee based on 23%. The recommended fee range represents a premium of 30% to 40% above the recommended on-site range.

Several TAC members noted that this equivalence is not necessary and that choosing a fee level slightly higher in the range than the corresponding on-site requirement could be an appropriate way to encourage more onsite development.

At the TAC meeting on February 1, 2017 the TAC approved this recommendation with 7 members in favor and one abstaining (John Elberling)

*Recommendation 4:
The City should
commit to a 15-year
schedule of
increases to the on-
site inclusionary
housing rate of 0.5%
per year.*

Providing predictability does not mean that requirements can never change, only that any changes should be clear well before they take effect. It is not uncommon for developers to negotiate the price of land several years before receiving building permits.

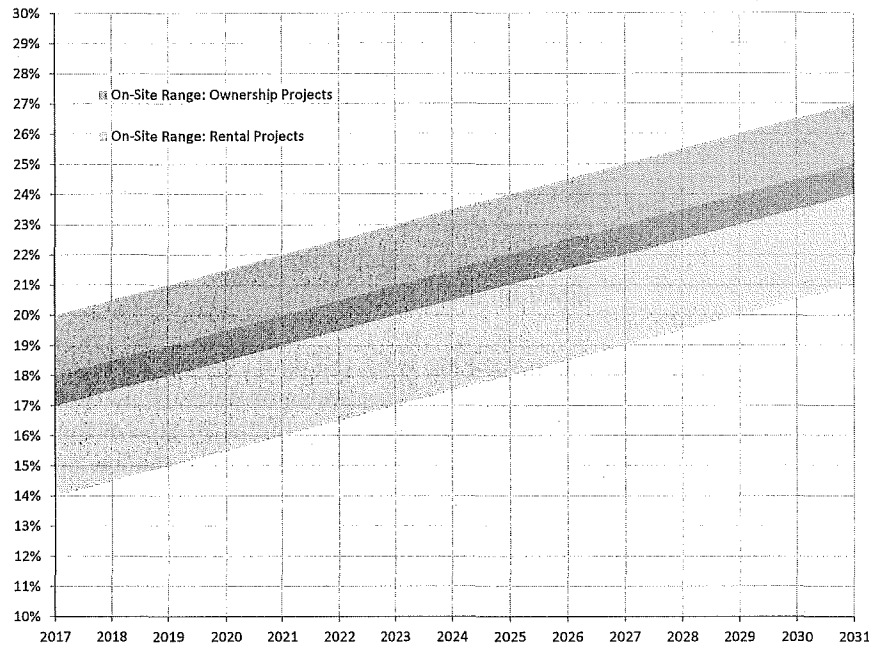
There was agreement among TAC members that increased inclusionary requirements should be phased in over a period of time long enough to allow the land market to adjust. Setting a clear schedule which ramps up requirements over an extended period of time provides the greatest amount of predictability for the housing market.

Preliminary analysis suggests that, if 15-year trends in housing prices and construction costs continue for the next 15 years, on average, then a 0.5% annual increase in the on-site requirement would yield a roughly even split between future increases in land value, and future additional resources for affordable housing.

Adjusting the onsite requirements at 0.5% per year will ultimately increase the requirements to the range of 21.5%-25.5% for apartment projects and 24.5%-27.5% for condominium projects, as shown in the diagram below. Such an approach, would both capture an equitable share of likely future increases

in land value for affordable housing, and promote a well-functioning land market by providing maximum certainty for developers and landowners.

Table 3:



Because the fee/off-site requirement is higher than the on-site requirement, increasing both requirements by the same amount each year would result in a gradual increase in the incentive to select the fee option. For ownership units, the feasible Fee Option range is 1.4 times the feasible On-Site Option range. For rental units, the ratio is 1.3. If there is a policy desire to prevent the off-site/fee requirement should increase annually at 1.3 to 1.4 times the rate of on-site increase.

At the TAC meeting on September 7, 2016, the TAC unanimously endorsed the recommendations of a 15-year phase-in of higher requirements, with a study every five years.

With respect to the rate of increase, six TAC members supported the 0.5% annual increase recommendation, and two members (John Elberling and Whitney Jones) felt the annual increase should be higher, in the range of 0.75% - 1.0% per year.

Note on Income Limits

The recommended initial range of onsite requirements discussed earlier, and the stepped increase over 15 years, assume that the income split of BMR units will continue match the ratio required in Prop C, in which 60% of the on-site units were dedicated to low-income households and the remaining 40% were for moderate-income households. For example, an on-site requirement of 18% would translate into 10.8% of on-site units for low-income households

(60% of 18%), and 7.2% of units for moderate-income households (40% of 18%).

These income limits are **not** a recommendation of the Controller's Office or its consulting team; they were used in the analysis because they were adopted in Prop C. It is important to point out that the application of those income limits to the recommended fee ranges would lead to fewer onsite units for low-income households than was the case before Prop C, which was 12%.

An alternative approach discussed by the TAC would be to set a minimum threshold of 12%, the for low-income units and gradually increase the required share of moderate income units over time until a 60%/40% split was achieved, after which point both requirements would rise together to maintain that ratio.

The consulting team evaluated the economic implications of setting a 12% floor for low-income units and determined that this alternative would only change the economics for rental projects at the low end of the proposed range. For ownership projects, even the low end of the proposed range (17%) would include 12% low-income units. Similarly, at the high end of the proposed range for rental units (18%) the prop C ratio would result in 12% low-income units. However, at the low end of the range for rental units (14%), the prop C ratio would result in only an 8% low-income requirement. The consultant's analysis determined that requiring 12% low-income units and no moderate-income units would be economically equivalent to requiring 14% split 60/40.

We make no recommendation about the desirability of either of these approaches but note the equivalency calculation in the event that policymakers chose to adopt a requirement at the low end of the proposed range.

Table 4:

Prop C, Income Limits (a)	Apartments		Condominiums	
	14%	18%	17%	20%
Alternative Income Limits	12% at 55% AMI 0% at 100% AMI	12% at 55% AMI 6% at 100% AMI	12% at 90% AMI 5% at 120% AMI	12% at 90% AMI 9% at 120% AMI

(a) Reflects 60% at 55% AMI for apartments and 80% AMI for condominiums and 40% at 100% AMI for apartments and 120% AMI for condominiums

<p><i>Recommendation 5: The City should impose additional affordability requirements for any 80/20 project financed through the City's financing approval process.</i></p>	<p>It is likely that increasing the inclusionary housing requirements will encourage more project sponsors to consider developing so called '80/20' projects which utilize tax exempt bond financing to subsidize the cost of providing affordable units. All things being equal, leveraging existing public resources should be encouraged, however it should result in greater levels of affordable housing rather than simply reducing the cost of providing otherwise mandated affordability.</p> <p>There was not agreement within the TAC that it would be safe to assume that all future projects would take advantage of this program. As a result the analysis does not assume bond financing is used. However, because the City's approval is necessary before any project accesses tax exempt bond financing, it should be possible for the city to require additional affordable units (or deeper levels of affordability) from all projects accessing this financing in the future.</p> <p><i>At the TAC meeting on September 7, 2016, the TAC endorsed this recommendation unanimously.</i></p>
<p><i>Recommendation 6: The City should allow projects that are utilizing the State Density Bonus to combine provision of onsite units for the base portion of the project with payment of the fee for the bonus portion of the project.</i></p>	<p>The TAC spent time carefully discussing the implications of California's Density bonus law (CA Government Code Sections 65915 – 65918) on the financial feasibility of the inclusionary housing requirements. If either the state density bonus or a local bonus program (or both) were widely implemented in San Francisco, the likely result would be higher residual land values in many locations which would support a higher inclusionary requirement. A feasibility analysis that assumed no use of the density bonus would significantly understate the level of affordable housing that could be feasibly provided by projects that are able to build greater density. However, an analysis that assumed that all projects would benefit from the bonus would overstate what is feasible and could make projects that, for any number of reasons, were unable to build the bonus density economically infeasible.</p> <p>Because the application of this program in San Francisco is new and largely untested there is no clear data available to the consulting team which would allow us to forecast the rate of utilization. At the same time, there was also considerable disagreement among TAC members about the likely rate of utilization. As a result, it seems impractical to design the program at this point in any way that requires predicting the rate at which projects use the density bonus program.</p> <p>However, while state law appears to prohibit local governments from requiring additional on-site affordable units when a project receives bonus units, it does not prohibit charging impact fees for infrastructure and City services. San Francisco's inclusionary housing requirement takes the form of an Affordable Housing Fee. The fee applies to every project but only certain projects are authorized to satisfy the program requirements through the on-site or off-site alternatives, in lieu of paying the fee. There is no reason to believe that bonus units have any different impact on affordable housing</p>

needs than base units, so the City seems justified in requiring the same standard fee be paid on the bonus units.

Under current policy, the City allows developers to combine payment of the fee with provision of on-site or off-site units to satisfy the inclusionary requirements. Therefore, the simplest option for addressing the uncertainty related to use of the density bonus, would be to require the payment of the fee for any bonus units in projects that also include onsite units in order to be eligible for the bonus. This approach allows the City to set the on-site requirement at a level that is within the range that the analysis indicated would be feasible for projects not using the bonus while still requiring an additional proportional contribution toward affordable housing from projects using the bonus.

An example illustrates the approach. Imagine a 100-unit for-sale project consisting of 30 studio, 40 1-bedroom and 30 2-bedroom units. If the City set the inclusionary requirement for for-sale projects at 17% onsite and 25% off-site/fee (to pick one point within the recommended range), then a project choosing the onsite option (Table 5) would provide 17 Below Market Rate (BMR) units (and 87 market rate units).

Table 5:

Option 1: On-Site, No Density Bonus
83 units of Market-rate
17 units of BMR
\$0 fee payment

If the same project selected the fee option (Table 6) using the 2016 MOHCD fee schedule they would owe a total of \$6,922,429 based on this unit mix.

Table 6:

Option 2: Fee, No Density Bonus
100 units of Market-rate
0 units of BMR
fee payment:
25% x 30 x \$198,008
+ 25% x 40 x \$268,960
+ 25% x 30 x \$366,369
\$6,922,428

If the same project were to take advantage of the state density bonus they might qualify to build 35 additional units (10 studios, 15 1 bedrooms, and 10 2 bedrooms) for a total of 135. Under the proposed approach (Table 7) they would provide 17 onsite BMR units (the same number as the project with no

bonus) but they would also pay a fee of \$2,419,543.

Table 7:

Option 3: Onsite + Fee With Density Bonus
118 units of Market-rate (83 base + 35 bonus)
17 units of BMR
fee payment:
25% x 10 x \$198,008
+ 25% x 15 x \$268,960
+ 25% x 10 x \$366,369
\$2,419,543

At the TAC meeting on February 1, 2017 the TAC approved this recommendation with 6 members in favor and 2 members opposed (John Elberling and Whitney Jones).

*Recommendation 7:
The Controller and
TAC should
reconvene in 3 years
to reconsider
feasibility, density
bonus, and other
issues, and produce
an updated report.*

The Proposition C trailing legislation called for reconvening a TAC to evaluate economic feasibility every three years. The TAC discussed the frequency of updating the requirements and there was general agreement that 3 years was too long a period for adjustments to react to changing market conditions and too short a period to allow the market to adequately anticipate future requirements. As a result, the TAC recommended adopting a 15-year schedule of regular small adjustments. However because of uncertainty related to a number of key assumptions, particularly related to the scale of utilization of the State Density Bonus program, a review of this analysis in three years seems prudent. At that point, it should be clear whether San Francisco developers are routinely taking advantage of the bonus program.

At the TAC meeting on February 1, 2017 the TAC approved this recommendation unanimously.

Dissent Letter

On February 3rd, after the final TAC meeting, the Controller received a letter, signed by TAC members John Elberling and Whitney Jones, which expressed dissent from these recommendations. This letter is reproduced on the following pages.

Ben Rosenfeld
Controller, City of San Francisco
City Hall
San Francisco, CA 94102

February 3, 2017

RE: Inclusionary Housing Technical Advisory Committee Report Dissent

For the record, we cannot support the recommendations of Workgroup for the following reasons:

1. The **procedure was completely wrong**. The Group was asked to vote yes or no on a series of Consultant Team recommendations on specific isolated components of an Inclusionary Housing program/ordinance in sequence and isolation, rather than being presented two or more complete alternative packages to choose from. This inherently 'loaded the dice' in favor of the Team's proposals as a group and prevented real consideration of the alternatives. Since there are complex interactive interrelationships among all these components that cumulatively determine the overall financial feasibility and actual housing outcomes of the possible alternative packages, the only possible way to actually make a fully informed decision would be to consider complete Alternatives as wholes.
2. The **Alternatives' outcomes were never quantified and compared**. I believe there are at least three complete alternative packages that can and should have been identified as such, and that are demonstrably "feasible" based on the Team's analysis. These should have been evaluated as complete wholes for TAC consideration:
 - A. The Existing Prop C Ordinance. The 12/19/16 Phase 2 report determined that projects utilizing the full State Density Bonus were feasible with a 26% IH requirements applied to only the base project units, as the SDB law mandates, excepting high-rise projects (which specific sub-analysis is clearly flawed – see below). Thus Prop C 25% current IH base requirement is feasible for such projects. The analysis did not evaluate projects that use only a portion of the SDB, but it is evident from the data as presented that those would also be feasible up to some lesser level of SDB utilization to be determined.

The feasibility of Prop C's 33% fee applied to such SDB projects was not analyzed, but it appears from other fee scenario evaluations that a spread of up to 5% for rental and 8% for condos between the on-site % and the fee % is feasible. That would mean that Prop C's 33% fee for condos is feasible, but it might need to be reduced to 30% for rental.

The actual outcome of this alternative would certainly be that nearly all developers would maximize use of the State Density Bonus to the extent practicable. As was

noted, some projects might not take the full bonus if that triggered a more expensive building code category due to increased height.

AS A RESULT, THIS ALTERNATIVE CLEARLY WOULD ACTUALLY PRODUCE THE GREATEST OVERALL AMOUNT OF NEW HOUSING OF ANY ALTERNATIVE, WITH THE MOST AFFORDABLE HOUSING AND INCLUDING THE MOST MIDDLE INCOME UNITS, AND THUS THE MAXIMUM FEE REVENUES AS WELL.

But because there was no calculation of actual housing units that would be developed by any Alternative, all things considered, by the Consultant Team as there should have been, these outcomes were not quantified.

The other key policy impact of this Existing Prop C Alternative would be its urban design impacts on neighborhood scale settings due to taller buildings resulting from widespread use of the SDB. But that is beyond the purview of the TAC.

- B. The Consultant Team Alternative, which is essentially what the TAC recommended by a vote of 6-2.

The actual outcome of this alternative would certainly be that developers would have a very strong financial incentive to maximize use of the State Density Bonus to the extent practicable and so many will. This is because the “opportunity cost” of adding more market rate SDB units by paying the applicable IH fee works out to about \$70,000 per market SDB unit, compared to up to \$200,000 per unit land cost that the study documented to be the current market. This nets a developer \$130,000 per unit less total development cost (more profit) for those extra units if they use the SDB to build more units rather than buy another development site for the same number of additional units. But the on-site IH housing is limited to only 17% of the base project units, not its SDB units. As was noted, some projects would not take the full bonus if that triggered a more expensive building code category due to increased height.

THIS ALTERNATIVE CLEARLY WOULD ACTUALLY RESULT IN THE LEAST OVERALL AMOUNT OF HOUSING PRODUCTION OF AFFORDABLE INCLUSIONARY UNITS, ESPECIALLY THE LEAST MIDDLE INCOME UNITS, OF ANY ALTERNATIVE.

But because there was no calculation of actual housing units that would be developed by any Alternative, all things considered, by the Consultant Team as there should have been, these outcomes were not quantified.

The other key policy impact of this Consultant Team Alternative would be its urban design impacts on neighborhood scale settings due to taller buildings resulting from widespread use of the SDB. But that is beyond the purview of the TAC.

- C. The “Housing For All” Alternative presented on 2/1/17. The Consultant analysis demonstrated that its “equalized” 18% rental/20% condo IH on-site requirements, +5% for fee payments, are feasible for projects that do not use the SDB. And the 12/19/16 Phase 2 report determined that projects utilizing the full State Density Bonus were feasible with a 26% IH requirements applied to only the base project units, as the SDB law mandates, excepting high-rise projects (which specific sub-analysis is clearly flawed – see below). So the “un-equalized” HFA Alternative’s 25% IH requirement is feasible for SDB projects. Its “sliding scale” proportional adjustment for projects that use only a portion of the SDB would very likely prove feasible within that range.

The actual outcome of this “equalized” alternative would be that developers would have Less financial incentive to maximize use of the State Density Bonus to the extent practicable.

THIS ALTERNATIVE WOULD ACTUALLY RESULT IN GREATER PRODUCTION OVERALL OF AFFORDABLE INCLUSIONARY UNITS THAN THE CONSULTANT ALTERNATIVE, INCLUDING MORE MIDDLE INCOME UNITS, BUT LESS THEN THE PROP C ALTERNATIVE, AND THE LEAST PRODCUTION OF MARKET-RATE HOUSING OF ANY ALTERNATIVE.

But because there was no calculation of actual housing units that would be developed by any Alternative, all things considered, by the Consultant Team as there should have been, these outcomes were not quantified.

The other key policy impact of this Housing For All Alternative would be that urban design impacts on neighborhood scale settings due to taller buildings resulting from widespread use of the SDB would be limited to appropriate locations. But that is beyond the purview of the TAC.

3. The **methodology** used to evaluate the IH feasibility of high rise projects **was certainly wrong**. As a matter of known fact, multiple actual high-rise developments in the City have agreed to provide on-site inclusionary housing of 25% or more on-site, some agreeing to 33%. As noted repeatedly, when actual experience is different than a model predicts, it is the model that must be wrong, not the reality. The Consultant Team refused to adjust the model.
4. The **handling of legal issues was totally inappropriate**. The main objection to the Housing For All Alternative was the verbal assertion – hearsay – by the Controller staff and OEWD staff that the City Attorney has opined it is not permissible under the new SDB law. But this “secret advice” was not provided to the TAC for review in any way. As a City-constituted entity, the TAC could have meet in executive session to hear that advice directly from the City Attorney, discussed the reasoning and the extent of its probability (given that the SDB is a poorly drafted new law with no case history) with the

CA, and would have been able to make sure the legal questions were correctly presented to start with. We have no way to know how any of this was discussed secretly. Instead, this "secret advice" was cited as a pre-emptive rationale not to even consider the Housing For All Alternative. This smacks of inappropriate manipulation of the TAC and the process, and we vehemently object to such disregard. This throws into public doubt the probity of the entire TAC process.

In sum, perhaps it should come as no surprise that a TAC process composed of 5 for-profit housing developers/financiers, 1 mega-national nonprofit developer, and 2 San Francisco community affordable housing developers finally voted 6-2 to recommend the Alternative that, of these identifiable feasible Alternatives, (1) maximizes windfall profits for developers/land owners from the new State Density Bonus Law, while (2) provides the least Affordable Inclusionary Housing for the people of our City.

We dissent.

John Elberling
President
TODCO Group

Whitney Jones
Director of Housing Development
Chinatown Community Development Corporation

Cc: TAC Members

From: Reports, Controller (CON)
Sent: Thursday, February 09, 2017 4:20 PM
To: Calvillo, Angela (BOS); BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Howard, Kate (MYR); Leung, Sally (MYR); Hussey, Deirdre (MYR); Tsang, Francis; Elliott, Jason (MYR); Steeves, Asja (CON); Rose, Harvey (BUD); Newman, Debra (BUD); Campbell, Severin (BUD); SF Docs (LIB); MYR-ALL Department Heads; CON-Finance Officers
Subject: Issued: FY 2015-16 Annual Overtime Report

Administrative Code Section 18.13-1 requires the Controller to submit overtime reports to the Board of Supervisors and the Mayor's Budget Director at the time of the six-month and nine-month reports, and annually. This annual report displays overtime budgets, total expenditures, and overtime hours for FY 2015-16. The report also addresses departmental compliance with permissible overtime limits by employee. Overtime expenditures in FY 2015-16 were \$212.4 million, which was \$24.0 million (13%) higher than budget, and \$27.5 million (15%) greater than in FY2014-15.

Please see the full report at <http://openbook.sfgov.org/webreports/details3.aspx?id=2410>

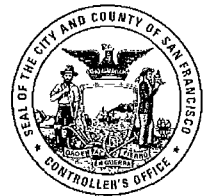
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City and County of San Francisco

Office of the Controller

FY 2015-16 Annual Overtime Report



February 9, 2017

City and County of San Francisco

Office of the Controller - Budget and Analysis Division

FY 2015-16 Annual Overtime Report

February 9, 2016

Administrative Code Section 18.13-1(a) requires the Controller submit overtime reports to the Board of Supervisors annually and with the Six-month and Nine-month Budget Status Reports. For the Annual Report, the Controller is required to report the causes and potential solutions for excessive overtime spending in the five departments with the highest overtime use. The Controller is also required to report on compliance with the statutory limits on employees' total annual overtime and total hours worked per week.

Highlights

In fiscal year (FY) 2015-16, Citywide overtime hours increased 10.5% from the prior year, from 3.0 to 3.3 million hours. Overtime hours as a percent of total hours worked was 4.9% this year, up from 4.6% last year. Citywide overtime spending increased 14.9% from the prior year, from \$184.9 million to \$212.4 million. The rate of increase in spending exceeds the rate of increase in hours mostly due to annual wage growth. Overtime spending was 2.0% of total Citywide spending, the highest since FY 2008-09 when the City was in a recession.

The five City departments with the highest overtime use in FY 2015-16 were the Municipal Transportation Agency and the Fire, Police, Public Health, and Sheriff's departments. These departments were collectively responsible for 87% of Citywide overtime spending this year. Overtime hours increased in every department, as shown in Table 1:

Table 1
Overtime Hours in the Five High Overtime Departments

Department	Overtime Hours FY 2014-15	Overtime Hours FY 2015-16	Percent Change
Municipal Transportation Agency	1,105,706	1,132,954	2.5%
Fire Department	536,453	655,008	22.1%
Police	351,843	458,825	30.4%
Sheriff	222,317	278,853	25.4%
Public Health	287,301	294,255	2.4%

Other highlights in the five high overtime departments include:

- **Municipal Transportation Agency (MTA):** Service levels increased approximately 7% this fiscal year. Due to an increase in FTEs of almost 8% and improvements in scheduling efficiency that helped lower overtime hours per FTE almost 5%, the increased service levels only led to a modest increase in overtime.

- **Fire Department:** Opening a new Fire Station in March 2015 led to an additional nine overtime shifts each day. In addition, there were increases in inspections, permits, and emergency call volume that raised overtime hours. Under the City's Public Safety Hiring Plan, the Fire Department has increased the number of firefighters but the increases have yet to match the change in service level.
- **Police Department:** Overtime increases were driven by a higher number of sporting related events, dignitary visits, conferences, and other special events, and more spending for officers' testifying in court, and training. Super Bowl 50 alone resulted in about \$4 million of additional overtime spending.¹ About 37% of overtime expenditures are funded from entities outside the City, either through grants or third party requests for police support.
- **Sheriff's Department:** Although the Sheriff's Department has had lower hiring than separation rates, recent gains in hiring suggest that the gap between the number of sworn personnel and minimum staffing levels could narrow in the coming years.
- **Department of Public Health:** Opening Zuckerberg San Francisco General Hospital was the main cause of the small increase in overtime hours.

Recommendations

Avoidable or Unplanned Overtime: Some overtime occurs when service levels could have been met with regular staff working straight-time, but for unplanned absences and inefficient workload management. Departments should strive to minimize overtime from these causes. There are no general recommendations to accomplish this as the methods to minimize avoidable or unplanned overtime are highly specific to the department, job class, and project. However, departments should identify this category of overtime as a first step in learning how to minimize it.

Known or Planned Overtime: In contrast, some overtime occurs because, up to a point, it is a cost-effective way to meet service levels as overtime is generally less expensive than hiring additional employees. Whereas paying an existing employee overtime involves few additional costs to the City beyond the wage itself (i.e., retirement and health benefits are not paid on overtime wages), a new employee earns retirement, health, and paid time off benefits. Departments should understand the point at which overtime demands risk injury, illness, or harm to employee morale and whether allocation of overtime hours among employees raises issues of fairness. Departments should review the full costs and benefits of overtime to determine the optimal level of overtime.

Annual Overtime Limits: San Francisco Administrative Code limits most employees' overtime hours to no more than 25% of their regular time hours. The Department of Human Resources can extend exemptions to this rule, but it has required that any employee's overtime hours above the 25% limit are either involuntary or else allow another employee to avoid involuntary overtime. The Controller recommends that Departments take steps to ensure that overtime above the 25% threshold follows this requirement. The Department of Human Resources should also consider a provision where if multiple employees above the 25% threshold volunteer for additional overtime, preference should be given to employees with fewer overtime hours. This provision would distribute overtime above the 25% limit more evenly across employees.

¹ See "Super Bowl 50: City Budget Impact Report," City and County of San Francisco, Office of the Controller, May 9, 2016, p. 17.

1. Citywide Overtime

Citywide overtime continued to climb in FY 2015-16. By some measures, overtime use is higher than it has been in the past ten years. The following two Figures review the level and intensity of Citywide overtime use.

Figure 1 shows Citywide overtime hours and expenditures for the past ten fiscal years. This year, overtime hours rose to 3.3 million and spending to \$212.4 million, both the highest ever for the City. From FY 2009-10 to FY 2014-15, Citywide overtime hours and spending increased steadily at an average annual rate of 7.2% and 9.2%, respectively. However, in FY 2015-16, overtime hours increased 10.5% and spending 14.9% over the prior year.

Figure 1
Ten-Year History of Citywide Overtime Expenditures and Hours

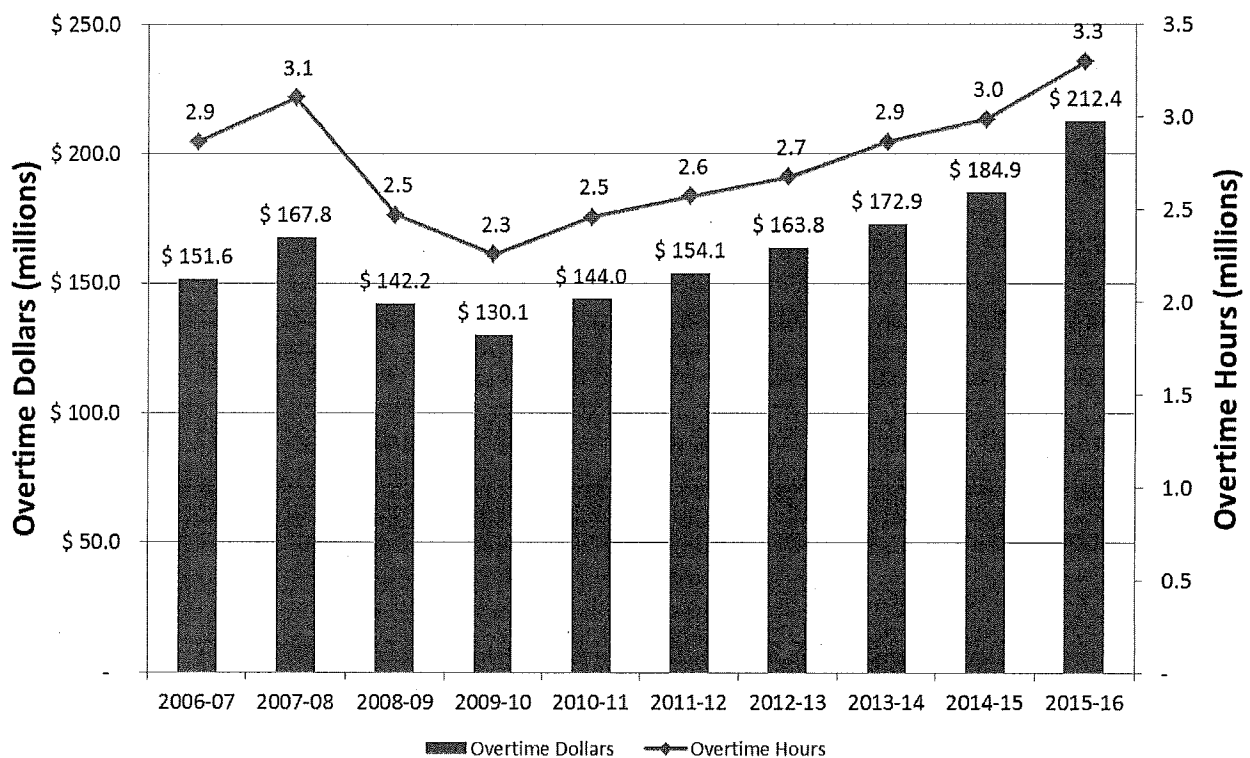
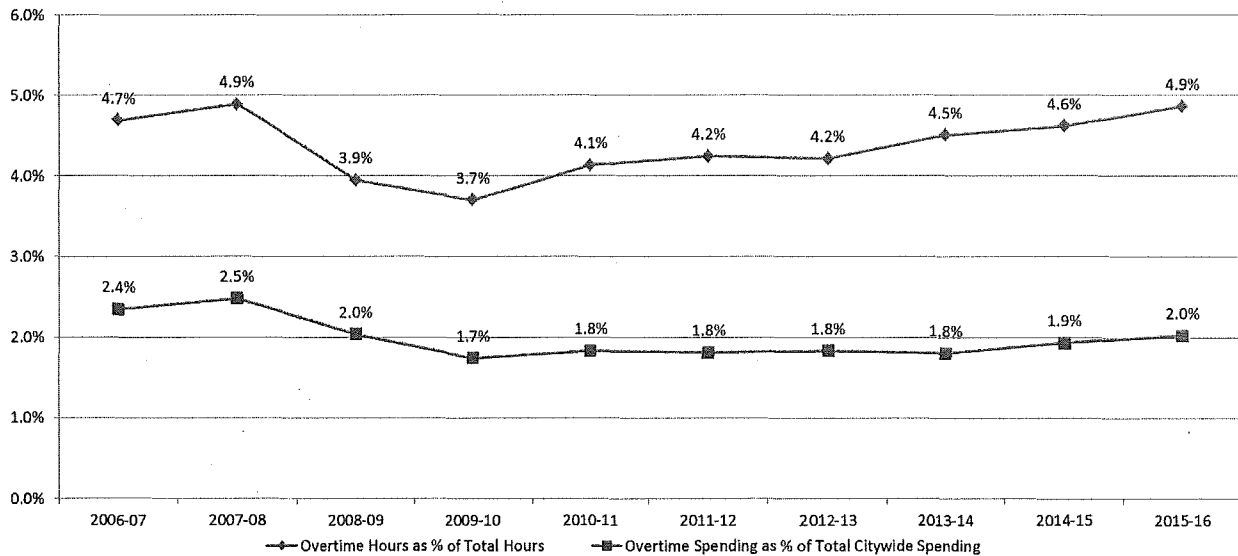


Figure 2 has the ten-year history of Citywide overtime hours as a percent of total hours and overtime spending as a percent of total spending. Both measures of overtime use increased over the prior fiscal year: Overtime hours were 4.6% of total hours in FY 2014-15 and 4.9% in FY 2015-16—the highest level since FY 2007-08—and overtime spending was 1.9% of total Citywide spending last year and 2.0% this year. The moderate increase in the overtime spending share relative to the overtime hours share is due to a dramatic increase in Citywide spending of 9.4% in FY 2015-16 after falling slightly in the prior year.

Figure 2
Ten-Year History of Overtime as a Percent of Total Hours and Citywide Spending



2. Overtime and Compensatory Time in the Five High Overtime Departments

As shown in Table 2, MTA, Fire, Police, Sheriff, and Public Health were the five departments with the highest overtime expenditures this year. These five departments accounted for almost 87% of all Citywide overtime, compared to 85% in the prior fiscal year.²

² See the Appendix for a breakdown of overtime expenditures by operational unit at these five departments as well as expenditures for certain other departments.

Table 2
FY 2015-16 Overtime Budgets and Actual Expenditures by Department

Department	Revised Overtime Budget (\$ millions)	Actual Overtime Expense (\$ millions)	Budget vs. Actual (\$ millions)	Average Overtime Expense per FTE
Municipal Transportation Agency	40.2	60.1	(19.9)	11,393
Fire	47.0	46.4	0.6	29,385
Police	44.1	42.8	1.2	15,435
Sheriff	19.7	19.5	0.3	20,785
Public Health	15.9	15.4	0.5	2,485
All Other Departments	21.4	28.3	(6.9)	2,077
Total	188.4	212.4	(24.1)	6,997

Factors that contribute to overtime use include:

- FTE attrition or growth that does not keep pace with service levels
- Minimum staffing requirements or 24-hour operations and employee absences
- Labor contract provisions that reduce flexibility in scheduling
- Unexpected events that exceed available regular time resources.

In many situations, if an available choice is between paying overtime or hiring new FTEs to do the same amount of work, overtime is less expensive than hiring additional FTEs. For overtime, the City pays few additional costs beyond the overtime wage. But with hiring new FTEs, not only does the City pay benefits for each hour worked that can be as much as 40% of the wage rate, but the employee also receives holidays, vacation, and sick leave where they do not work but still earn their salary. Total cost per hour worked with a new FTE can easily surpass the cost of paying overtime. Thus, departments may choose to increase reliance on overtime to manage costs while maintaining service levels.

In addition, some of the overtime hours pay at the straight-time wage rate rather than time-and-a-half wage rate. This can happen, for example, if an employee is held past her standard eight-hour shift but does not work 40 hours in the week. The additional hours after the standard shift are classified as overtime but they are paid at the employee's normal wage. The percentages of the departments' overtime hours that are paid as straight-time are summarized in Table 3.

Table 3
Straight-Time Overtime Hours as a Percent of Total Overtime

Department	Total Overtime Hours	Overtime at Time-and-a-Half (1.5x)	Overtime at Straight (1.0x) Rate	Straight-Time as % of Total
Municipal Transportation Agency	1,132,954	1,066,730	66,223	6%
Fire Department	655,008	509,712	145,296	22%
Police	458,825	454,128	4,697	1%
Sheriff	278,853	238,925	39,928	14%
Public Health	294,255	218,184	76,071	26%
Total of Five Departments	2,819,895	2,487,679	332,215	12%
All Other	476,091	456,406	23,048	5%

Other departments within the City or third parties outside the City fund some overtime expenditures at MTA and the Police and Sheriff's Departments. In FY 2015-16 other City departments accounted for overtime expenses of:

- \$3.9 million (9%) at Police
- \$3.5 million (18%) at Sheriff's
- \$860,000 (1%) at MTA

In addition, 30% of Police overtime expenditures, or \$13 million, were funded by entities outside the City requesting Police support at special events such as concerts, dignitary visits, or sporting events.

These departments typically view overtime that results from these work orders as non-discretionary. Further, since the work orders are not part of the department's standard services, they are not budgeted and departments fulfill the orders with overtime hours from existing staff.

Depending on job classification and union, many employees are not eligible for overtime pay and instead may receive compensatory time off. Although the City does not incur a direct cost at the time an employee earns compensatory time (as it does with overtime), when the employee later uses earned compensatory time, that absence could create temporary staffing shortages that lead to additional hours worked by City employees. In some unions, employees can even choose to be paid for earned compensatory time. Thus, costs associated with compensatory time are similar to overtime even if they are not budgeted as such.

Table 4 shows compensatory time earned, used, and paid for the last three fiscals years. Citywide, compensatory time earned in FY 2015-16 increased 23% over the prior fiscal year to 543,398 hours. This growth rate is more than double the growth rate for overtime hours. Compensatory time paid out (either used as time off or paid out) increased 11% over the prior fiscal year to 508,372 hours.

Of the five high overtime departments, MTA and Fire use very little compensatory time relative to overtime, 3.2% and 6.6% percent, respectively. The Sheriff's Department had the highest utilization of compensatory time worked at 23.7%. Some of this is attributable to a provision in the Deputy Sheriff's Association labor agreement that allows deputy sheriffs working 12-hour shifts to earn four hours of compensatory time each pay period before switching to overtime. For All Other Departments, compensatory hours worked were 28.9% of overtime hours, the highest of any category.

Table 4
Compensatory Time Earned and Paid, FYE 2014-2016³

Department	Year	Comp Time		Comp Time One-Time Payout Hours	Total Comp Time Hours Paid	Comp Time	Year-End Comp Time Balance
		Hours Earned	Hours Used			Hours Worked as % of Overtime Hours	
Municipal Transportation Agency	2014	56,724	36,187	3,529	39,715	3.5%	39,746
	2015	47,646	40,718	3,003	43,722	2.9%	41,494
	2016	53,179	45,851	2,692	48,543	3.2%	45,950
Fire Department	2014	59,275	33,174	10,218	43,392	8.0%	78,629
	2015	41,444	38,140	8,168	46,308	7.3%	69,797
	2016	46,786	37,838	6,799	44,637	6.6%	73,389
Police	2014	45,020	24,412	62,341	86,752	9.9%	157,625
	2015	48,498	25,959	45,263	71,222	9.3%	173,629
	2016	66,138	30,055	37,657	67,712	9.7%	163,889
Sheriff	2014	55,085	43,521	1,809	45,330	24.0%	30,047
	2015	63,073	55,389	1,910	57,298	20.3%	37,078
	2016	94,416	83,483	4,005	87,487	23.7%	45,291
Public Health	2014	47,016	40,257	7,558	47,815	12.4%	60,247
	2015	44,039	39,337	8,925	48,262	10.6%	56,742
	2016	63,247	48,182	3,785	51,967	14.9%	66,336
All Other Departments	2014	202,444	164,202	8,271	172,473	31.3%	164,783
	2015	196,170	181,257	11,172	192,428	28.7%	171,471
	2016	219,632	198,480	9,545	208,026	28.9%	178,401
Citywide Total	2014	465,562	341,751	93,726	435,478	9.9%	531,077
	2015	440,869	380,800	78,441	459,240	10.6%	550,210
	2016	543,398	443,890	64,482	508,372	13.5%	573,257

As determined by rules in union agreements, some employees can carry a balance of compensatory time into future fiscal years. These rules vary widely between unions, including how much time employees can have in their balance and whether compensatory time can be paid as earnings. The

³ The change in year-end balance will not equal the difference between compensatory time earned and used. The Table excludes technical adjustments made to compensatory hours. For example, in some circumstances, certain employees may lose unused compensatory time at the end of a fiscal year or upon separation from the city. Additionally, the Table compiles data from multiple sources that may differ in how and when compensatory time is recorded.

final column of Table 4 shows the total balance of compensatory time for all employees in the department.

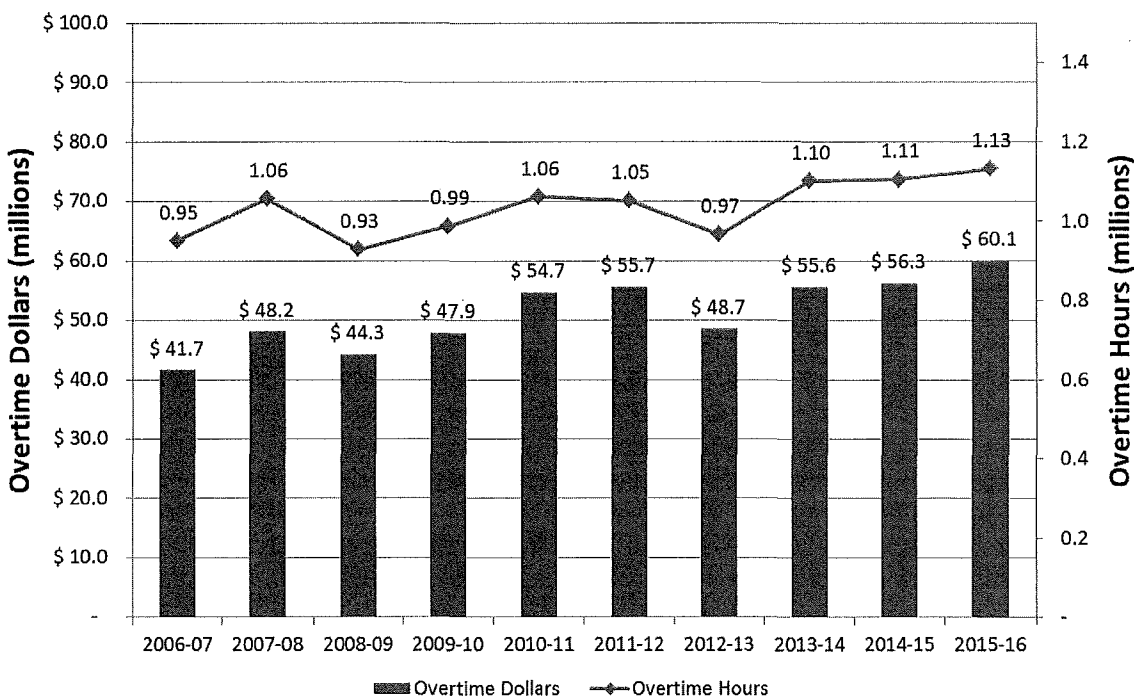
3. Overtime Details at the Five High Overtime Departments

a. Municipal Transportation Agency

Total overtime hours and expenditures at MTA increased modestly in FY 2015-16. However, MTA made progress in reducing the amount of overtime per FTE in key job classes. Despite this progress, overall increases in service levels increased overtime use.

Figure 3 below shows MTA overtime expenditures and hours for the past ten years. At 1.13 million hours and \$60.1 million in expenditures this year, overtime is at a ten-year peak. Since the prior year, overtime hours grew by 2.5% and expenditures by 6.8%. However, the number of FTEs at MTA grew at an even faster rate of 7.7%, lowering overtime hours per FTE from 226 in the prior year to 215 in the current year.

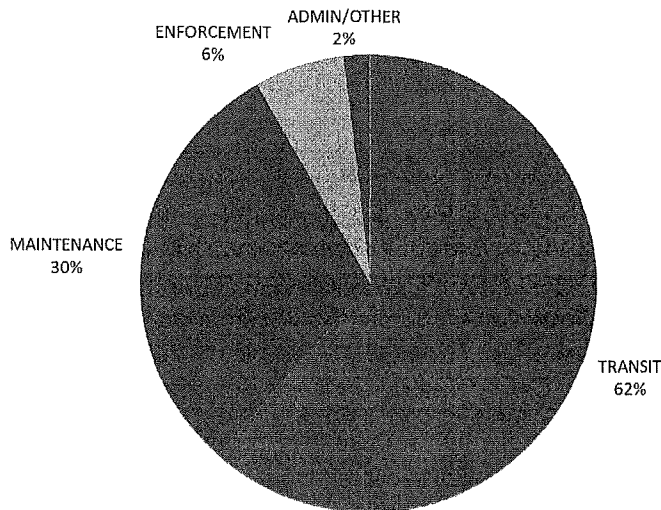
Figure 3
Ten-Year History of MTA Overtime Expenditures and Hours



The combination of increased overtime use and increased FTEs reflects changes in service levels in this year that required additional hiring. As part of the Muni Forward Program, MTA service levels increased 3% in September 2015 and 4% in April 2016. Improvements in scheduling allowed MTA to mitigate overtime increases driven by these service level changes. Had overtime per FTE stayed at the FY 2014-15 level, MTA may have needed up to 60,000 additional overtime hours to cover service needs.

Overtime at MTA is concentrated in a few job classes. The largest job class, Transit Operators, has 44% of all regular hours at MTA and 62% of all overtime hours. Figure 4 below divides overtime hours at MTA into five main classification groups. Transit and maintenance classifications make up 92% of overtime hours at MTA.

Figure 4
MTA FY 2015-16 Overtime Hour Share by Employee Classification Groups



- **Transit:** Transit Operator, Train Controllers, Transit Supervisors, etc.
- **Maintenance:** Automotive Mechanics, Electrical Mechanics, Stationary Engineers, Construction Inspectors, etc.
- **Enforcement:** Parking Control Officers, Transit Fare Inspectors, etc.
- **Administrative Staff/Other:** Clerks, Fare Collection Receivers, Purchasers, etc.

Overtime hours for the Transit Operator class fell this year. Overtime hours per FTE also fell, from 281 to 254. This decrease in overtime hours and overtime hours per FTE are due to MTA's efforts to hire additional operators, including part-time operators, to reduce an existing shortage and to improve efficiency in scheduling. Also through hiring and scheduling improvements, MTA reduced overtime hours per FTE in the Transit Supervisor class from 356 in the prior fiscal year to 289 this year.

The "FY 2014-15 Annual Overtime Report" demonstrated how overtime in the Transit Operator Class can be less expensive than hiring a new FTE when run times in a day do not match a standard eight hour shift. The labor contract requires that a full-time transit operator called in to work is paid for a full eight hours, and consequently, a few hours of overtime is less expensive than paying an additional operator eight hours at a straight-time wage. Hiring part-time operators, as MTA has done, increases flexibility since labor contracts only guarantee 3.5 hours of work when a part-time operator is called in.

Most of the overtime in the enforcements classification group is in the Parking Control Officer job class, with 59,640 hours of overtime in FY 2015-16. In this job class, overtime is driven primarily by planned and unplanned events that fluctuate seasonally, making consistent, year-round staffing difficult. On average, enforcement staff covers about 170 events per year. MTA continues the process of replacing its aging fleet. It has replaced approximately 1/3 of its buses and new rail cars begin to arrive in FY 2016-17. MTA expects that replacing these vehicles will mitigate maintenance overtime costs.

Recommendations

As part of the union bargaining process in 2017, MTA should explore potential changes to MOUs that could increase the Department's flexibility around scheduling without placing undue burdens on employees. MTA would also benefit from a detailed staffing analysis to effectively determine the department's staffing needs.⁴

b. Fire Department

As shown below in Figure 5, overtime use at the Fire Department increased dramatically in FY 2015-16. After declining in FY 2014-15 to 540,000 hours, overtime hours rose 22% to 660,000. Overtime spending grew 21% to \$46 million.

Figure 5
Ten-Year History of Fire Department Overtime Expenditures and Hours

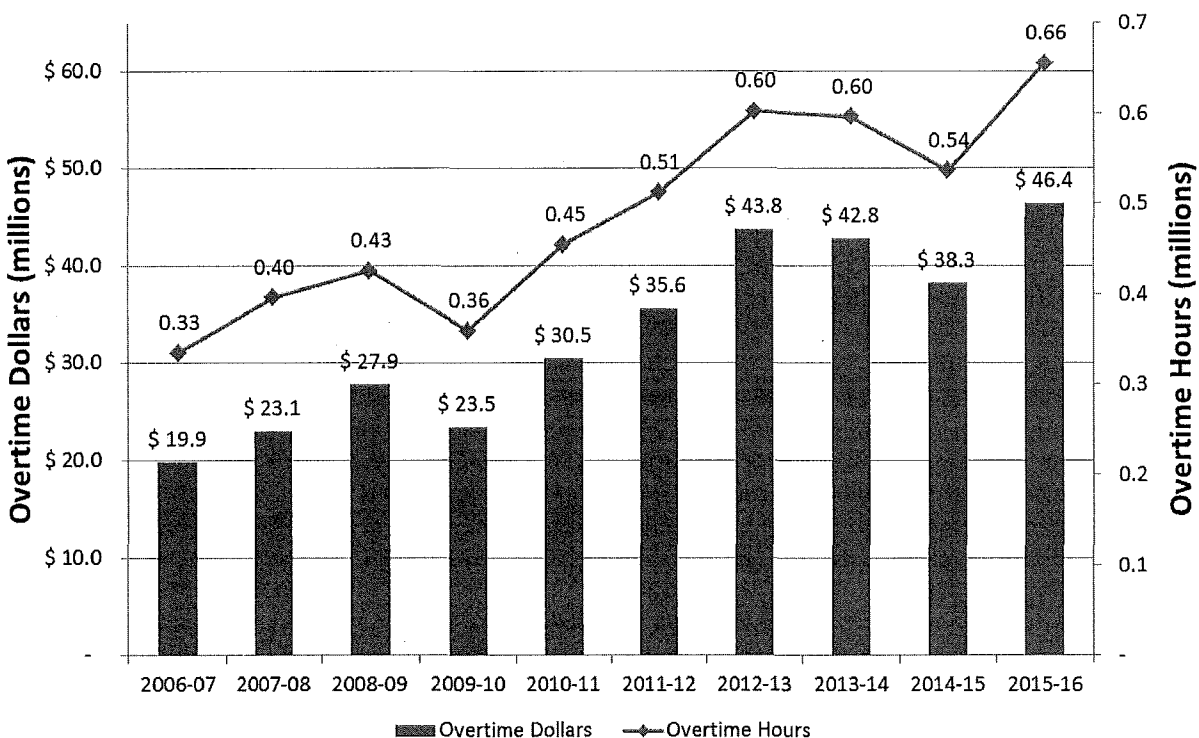
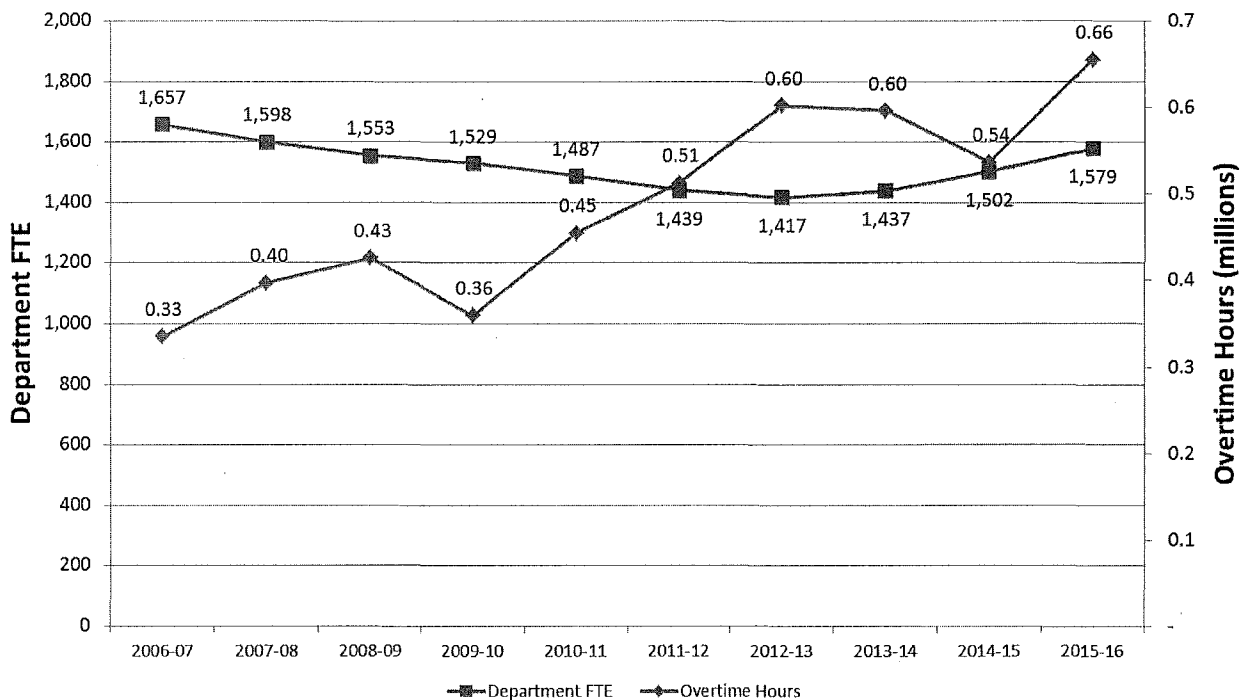


Figure 6 compares overtime hours and FTEs at the Fire Department for the past ten years. From FY 2006-07 to FY 2012-13, FTEs declined each year. As expected in a department with mandated minimum staffing levels, overtime hours generally increased over this same time period. Conversely,

⁴ See "San Francisco Municipal Transportation Agency: Absence Management Efforts Can Be Enhanced Through Improved Organizational Culture and More Effective Project Management Tools," City and County of San Francisco, Office of the Controller-City Services Auditor, pp. 78-80.

when FTEs increased in the next two years, overtime hours fell. But in FY 2015-16, FTEs increased by 77 (5.1%) yet overtime hours grew 22%.

Figure 6
Ten-Year History of Fire Department Staffing Levels and Overtime



A multi-year Public Safety Hiring Plan included in the City's "Five Year Financial Plan, Fiscal Years 2015-16 through 2019-20" added Fire Academies that allowed the Department to increase the number of firefighters. For most of FY 2014-15, service levels remained steady, allowing the Department to decrease its overtime. However, in March 2015, the Department opened Fire Station 4, which resulted in nine additional overtime shifts per day. Super Bowl 50 events in the City led to almost 4,600 hours of overtime.⁵ In addition, increases in inspections, permits, and emergency call volume increased overtime in the fire prevention and EMS units.

Hiring continued to increase this year but the increases were insufficient to compensate for the change in service level. The Department expects overtime to decrease in the coming year as staff from the new academies enter the field.

For previous "Annual Overtime Reports," the Department reported that the reliance on overtime to meet minimum staffing requirements is a deliberate budgetary choice because overtime is typically less expensive than hiring additional FTEs. The City has relatively few additional benefit expenses for overtime hours—for example, it pays no additional retirement contribution or health premiums—making the actual cost difference between a straight-time regular wage and overtime far less than the apparent 50% difference in the wage rate. As noted in Table 3 above, about 22% of overtime hours at the

⁵ See "Super Bowl 50: City Budget Impact Report," City and County of San Francisco, Office of the Controller, May 9, 2016, p. 25.

Department are at the straight-time rate, not time-and-a-half. (The City does not pay benefits on the straight-time overtime.) Finally, with holidays, vacations, and sick time, new employees are paid for hours they do not work, further raising the cost of a new employee relative to using overtime.

Recommendations

Continued implementation of the Hiring Plan should lead to lower overtime hours as hiring catches up to service levels.

c. Police Department

As shown in Figure 7, overtime use at the Police Department increased from 350,000 hours last year to 460,000 hours this year, a 30% increase. This is the most overtime hours since FY 2008-09, although it is below the ten-year peak of 570,000 hours in FY 2007-08. Overtime spending increased 29% to \$42.8 million in FY 2015-16.

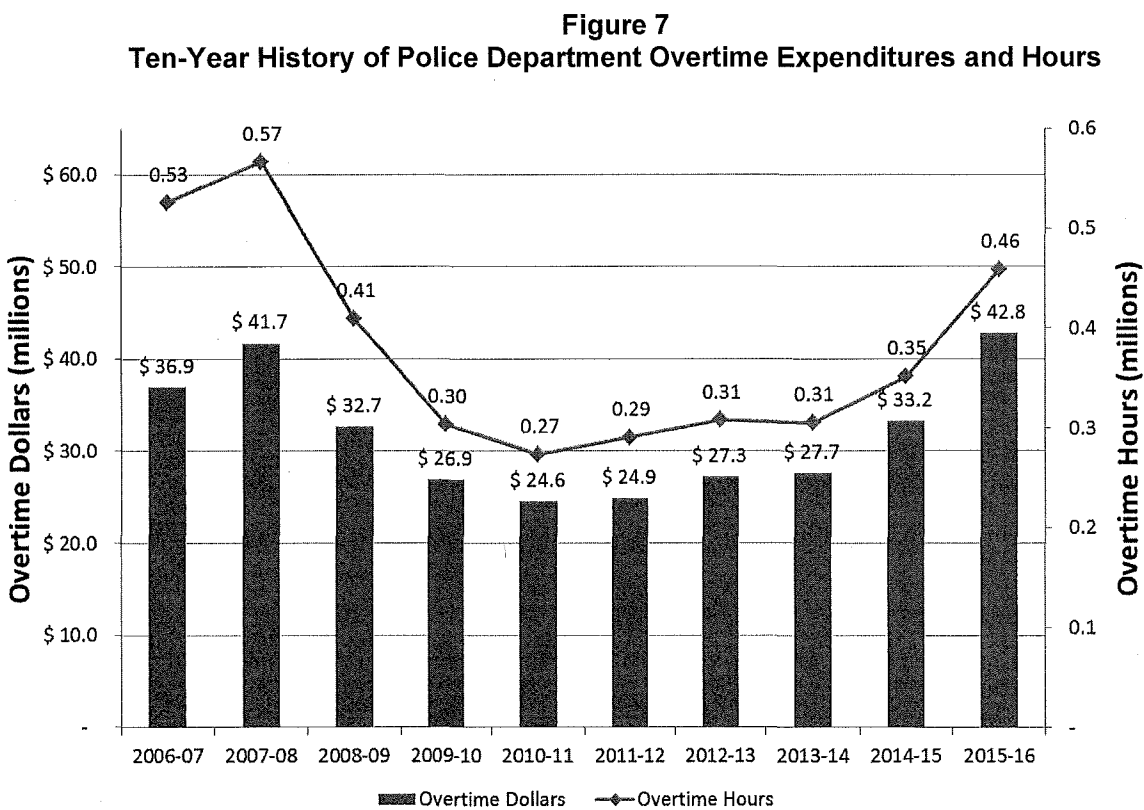
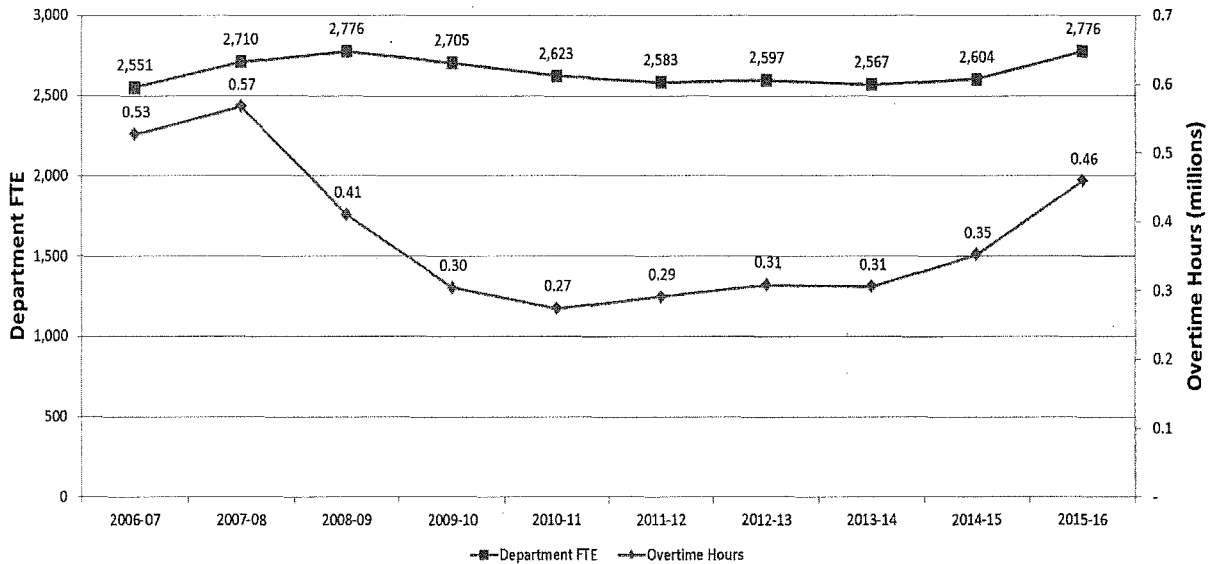


Figure 8 shows Police Department overtime hours with Department FTEs. Staffing levels increased this year to 2,776 FTEs, which matches the previous high in FY 2008-09.

Figure 8
Ten-Year History of Police Department Staffing Levels and Overtime



The Police Department is not a fixed-post department, which means it does not backfill positions during employee absences. Consequently, most overtime use at the Department is the result of work orders from other departments, grants, and services requested by non-city entities:

- 30% of overtime is funded through Special Law Enforcement Services (10B) where a third party needs Police support at events such as dignitary visits, parades, festivals, or sporting events. (These 10B hours increased 23% over the prior year, from 118,000 to 146,000.)
- 9% of total overtime—or 16% of general fund overtime—is funded through work orders from other city departments.
- 7% of total overtime is funded from grants and other non-10B revenues.

Thus, about 37% of police overtime expenditures are paid by entities other than City. Another 9% are requested and paid for by City departments even though, as an accounting practice, these expenditures are part of the Police Department's general fund overtime.

In recent years, the Department reduced overtime use by allocating an overtime budget to each of its four bureaus at the beginning of the fiscal year. With each pay period, budget staff runs a report that shows whether they are on track to stay on budget and make adjustments accordingly.

Nevertheless, overtime hours increased dramatically in FY 2015-16. More than 40% of the increase in Department overtime expenditures, about \$4 million, was the result of multiple Super Bowl 50 events.⁶

Of increases in overtime spending not tied to events, the largest change was related to the pay officers receive to testify in court. Because the courts operate during standard work hours and the Police

⁶ See "Super Bowl 50: City Budget Impact Report," City and County of San Francisco, Office of the Controller, May 9, 2016, p. 17.

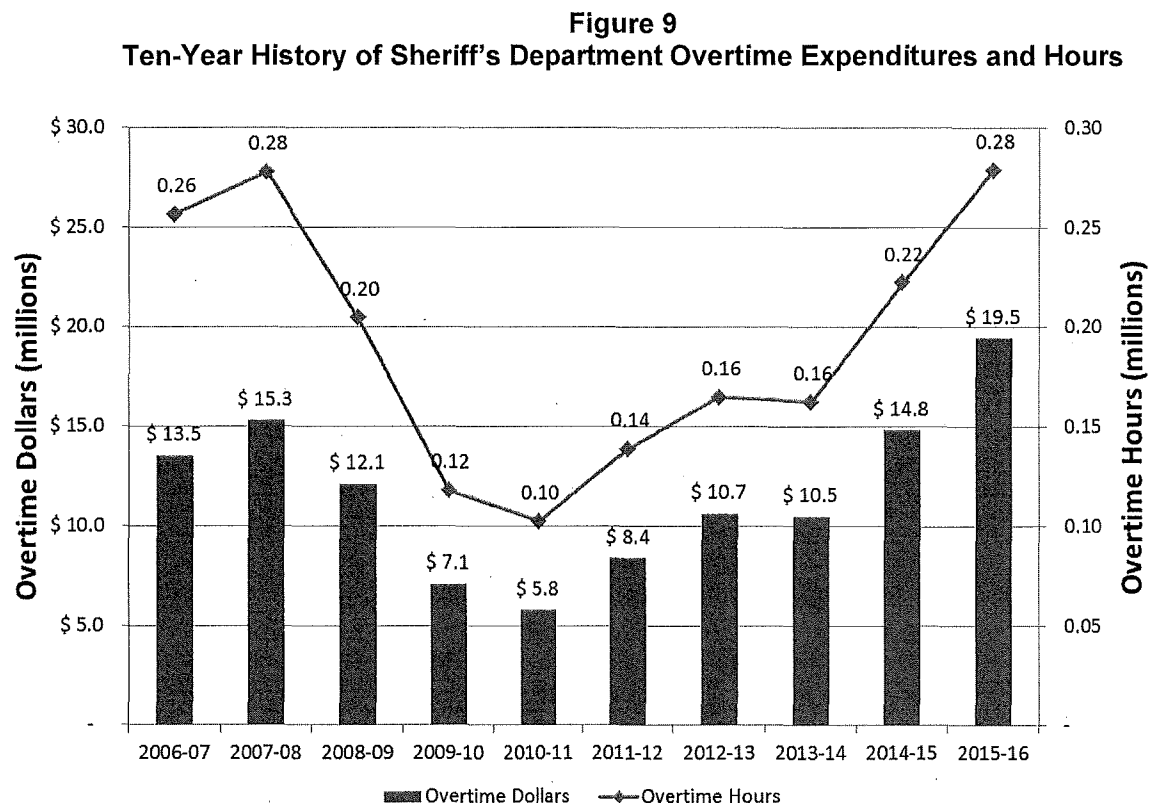
Department is 24x7, officers are typically paid overtime for a court appearance. In FY 2015-16, this court pay increased \$657,000. The second largest increase in overtime spending, \$636,000, was from an increase in instructor training costs at the Police Academy under the Accelerated Sworn Hiring Plan. The Department uses officers on overtime assignments to teach skill-specific courses at the Academy. The Department expects these additional training costs to continue into FY 2016-17 when the Multi-Year Hiring Plan concludes.

Recommendations

The Police Department's practice of allocating the overtime budget by the Field Operations, Special Operations, Chief of Staff, and Administration bureaus is a useful tool to assess overtime usage within the Department, and the Controller recommends the continued use of this method of managing overtime.

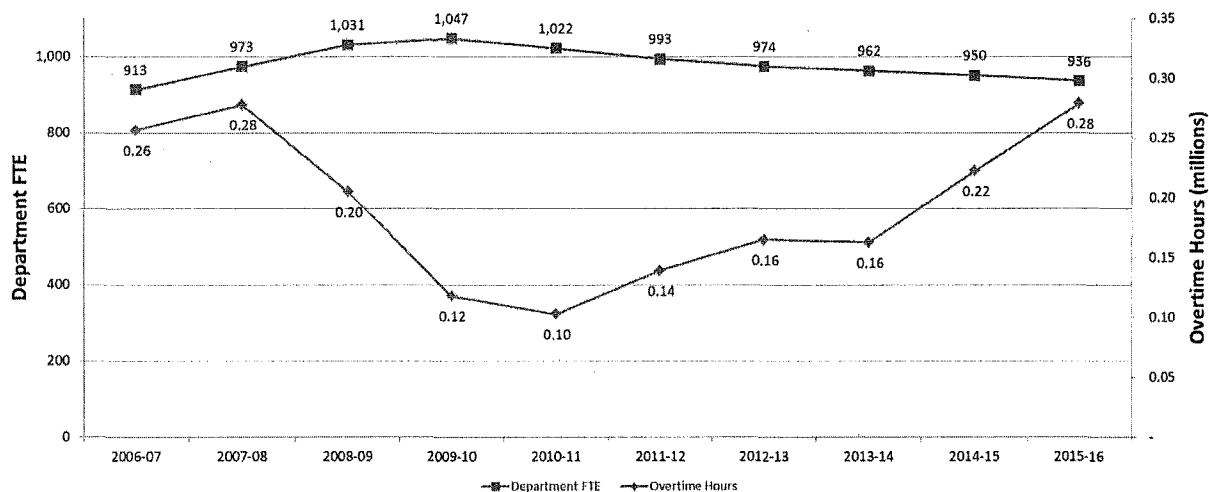
d. Sheriff's Department

Figure 9 presents the Sheriff's Department overtime hours and expenditures for the past ten years. The rise in overtime use that began in FY 2011-12 continues apace. In FY 2015-16, total overtime hours increased 25% from the prior year to 280,000, the same number of hours as in the FY 2007-08 peak. Spending also increased from \$14.8 million to \$19.5 million, or 31%.



As shown in Figure 10, overtime and FTEs are inversely related at the Department. Since the peak in FTEs in 2009-10, FTEs have declined each year and overtime hours have generally increased accordingly.

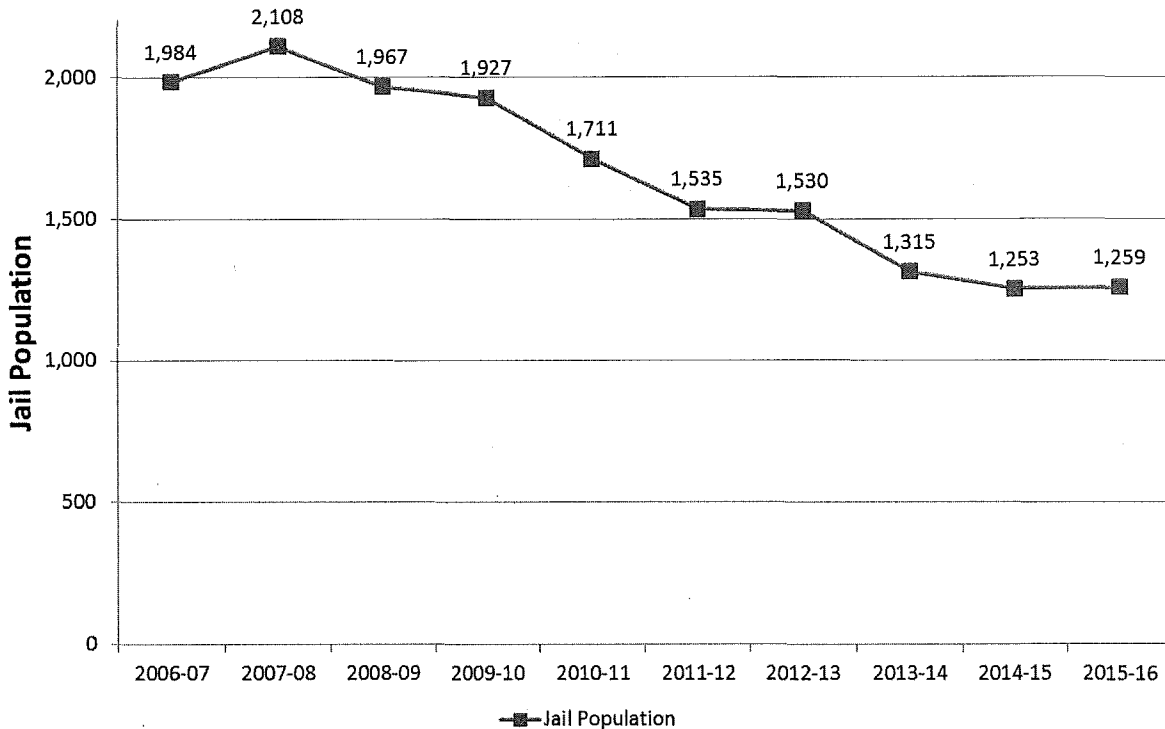
Figure 10
Ten-Year History of Sheriff's Department Staffing Levels and Overtime



Staff shortages and minimum staffing requirements continue to drive overtime use at the Sheriff's Department. Sheriff staffing requirements increased with the opening of Zuckerberg San Francisco General Hospital. The Department of Public Health closed the dedicated inmate hospital ward to all but behavioral health inmates. This ward had 11 beds and could be staffed with two deputies. Until the new medical custody unit in ZSFGH is completed, which is expected in May 2017, inmates have been dispersed throughout the hospital, requiring additional guards. This, along with a small increase in prisoner counts, resulted in more off-ward staffing, including additional hospital runs. With existing staff shortages, the Department uses overtime to cover unplanned events, such as sporting events, protests, and mandated training.

As shown in Figure 11, reversing a steady decline since FY 2007-08, the average daily jail population increased slightly this year, from 1,253 in FY 2014-15 to 1,259 in FY 2015-16.

**Figure 11
Ten-Year History of Jail Population**



In each year from FY 2011-12 to FY 2014-15, separations of sworn Sheriff's personnel exceeded new hires by at least ten. There was a record number of separations of sworn personnel in FY 2015-16. Nevertheless, through an aggressive hiring plan, the Department was able to increase its sworn personnel by two. The hiring plan will continue into FY 2016-17 and the department expects to hire 19 cadets and 58 deputy sheriffs, which should keep staff levels above separation rates. It takes approximately nine months before new sworn personnel receive sufficient training to count toward minimum staffing requirements. Thus, decreases in overtime from these hires may not be apparent until FY 2017-18.

Recommendations

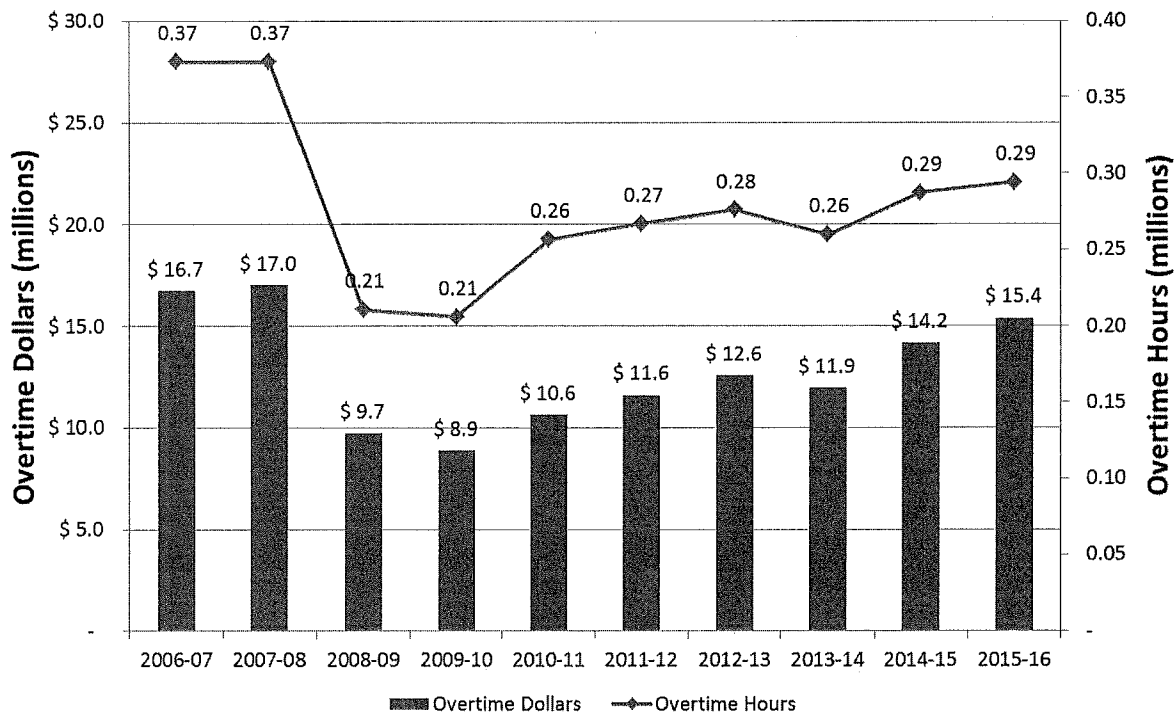
The Department should continue its hiring program to fill vacant positions and meet staffing levels required under Title 15 of the California Code of Regulations and under its memoranda of understanding with labor unions and other City departments. It should also discuss with the Department of Human Resources at the beginning of each fiscal year the possibility of establishing a hard cap on overtime use.

e. Department of Public Health

As shown in Figure 12, overtime hours increased slightly (2.4%) in FY 2015-16 over the prior year. This remains below the highest levels seen at the beginning of the time frame, but it continues the general

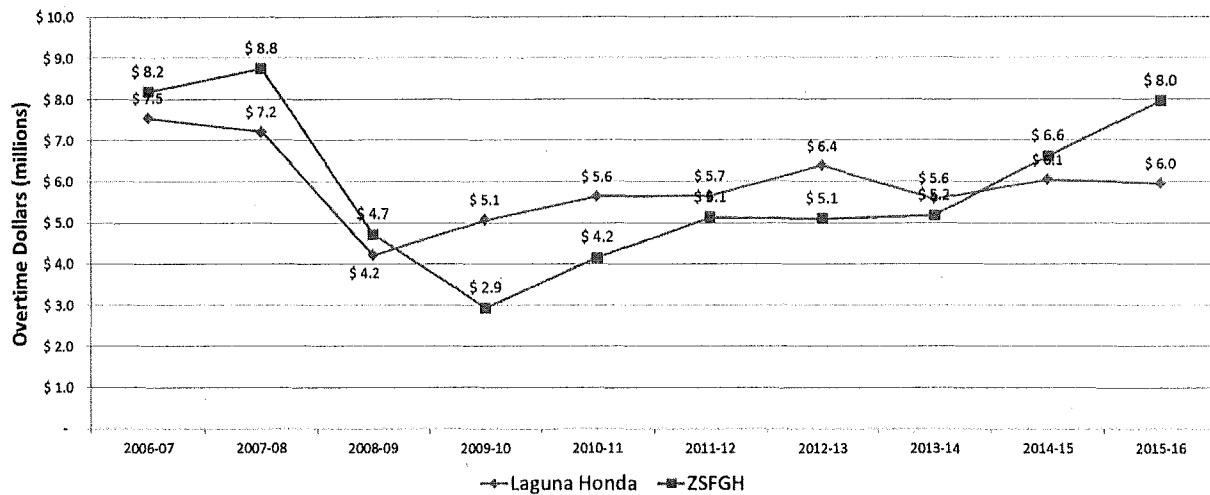
increases seen since FY 2009-10. Expenditures also increased to \$15.4 million, an 8.5% increase over the prior year.

Figure 12
Ten-Year History of the Department of Public Health Overtime Expenditures and Hours



More than 90% of Department overtime expenditures were associated with the two City hospitals, Zuckerberg San Francisco General Hospital (ZSFGH) and Laguna Honda Hospital (LHH). Figure 13 below gives the overtime expenditures at each hospital over the past ten years. While overtime expenses at LHH have remained level since FY 2010-11, expenses at ZSFGH increased 20% over the prior year. The Department indicated that backfill shifts to cover the extensive training received in preparation for opening the new hospital drove the overtime increases at ZSFGH.

Figure 13
Ten-Year History of Overtime Expenditures at DPH Hospitals



Overtime expenses per FTE at LHH fell from \$4,570 last year to \$4,446 in the current year. At ZSFGH, overtime expenses per FTE rose from \$2,387 to \$2,759. Overtime expense per FTE for the current year is in Table 5.

Table 5
Overtime Expense per FTE at DPH Hospitals

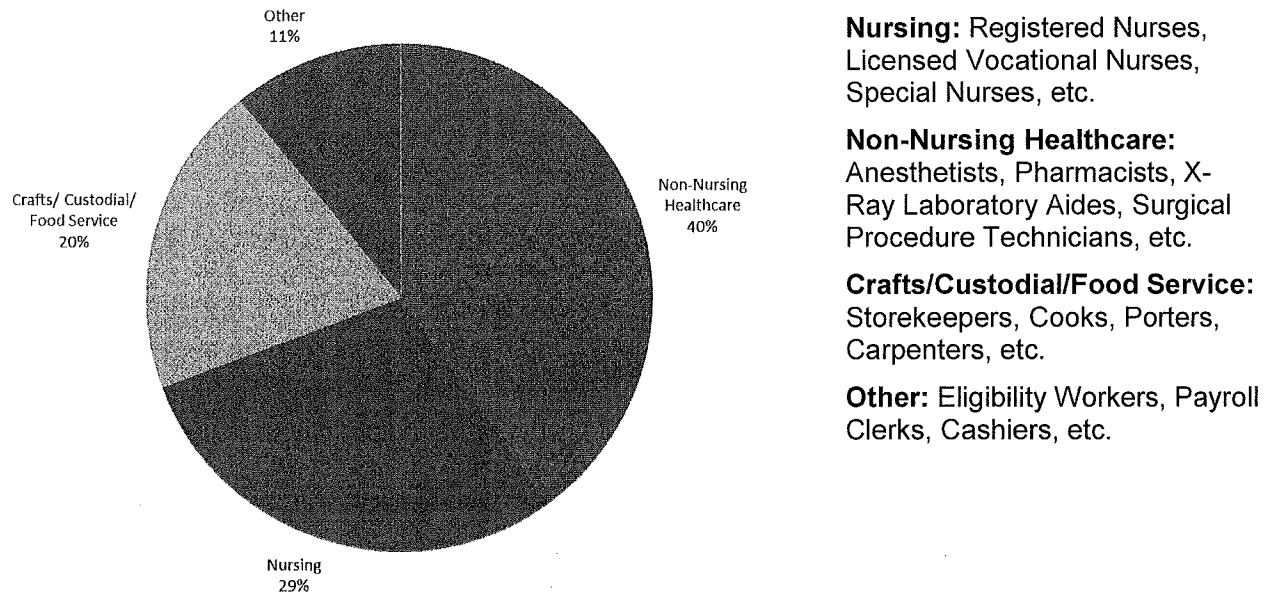
Hospital	Total FTE	Overtime Expense	Overtime Expense Per FTE
Zuckerberg San Francisco General Hospital	2,886	\$7,964,260	\$2,759
Laguna Honda Hospital	1,341	\$5,962,735	\$4,446

The large difference in spending per FTE at the two facilities stems from the use of “per diem” registered nurses at ZSFGH. Per diem registered nurses are not regular, full-time employees; their wage rate is higher than that of a regular full-time nurse, but they generally do not receive benefits. Notably, some per diem nurses have a full time nursing position at the hospital but use the per diem classification to work additional shifts. For the purpose of earning overtime, the full time and per diem positions are considered distinct jobs. For example, an employee that worked 90 hours in a pay period as part of a regular position at the hospital would earn 10 hours of overtime. If that same employee worked an additional 20 hours as a per diem registered nurse, the employee would receive no additional overtime compensation. Registered nurses are exempt from the Fair Labor Standards Act (FLSA) and thus are not legally entitled to overtime. They receive overtime because of provisions in their labor agreement, and the labor agreement allows separate overtime accounts between a regular staff and a per diem position.

Since LHH does not use the per diem model, and the nursing staff is generally not exempt from the FLSA, the Department backfills shortages with overtime work rather than per diem replacements.

The distribution of overtime across employee classification groups this year is almost unchanged from the prior year. As shown in Figure 14, direct patient care, including nurses and other healthcare workers, accounts for 69% of overtime at the Department.

Figure 14
FY 2015-16 Overtime Hour Share by Employee Classification Groups at DPH



Recommendations

The Department should review the optimal overtime levels at ZSFGH as early one-time training finishes and the hospital operates at normal capacity.

4. Annual Overtime Limits, Overtime Distribution, and Weekly Limit on Hours Worked

Administrative Code section 18.13-1 restricts all City employees from working overtime that exceeds 25% of their regularly scheduled hours. By approval of the City's Department of Human Resources (DHR) or the Municipal Transportation Agency's Department of Human Resources when appropriate, specific job classes in a department can receive approval to exceed the 25% limit. Overtime hours for which the City bears no direct or indirect costs, such as the Police Department's Special Law Enforcement Services (10B), are not counted toward the 25% limit.

As noted in Section 2 above, some overtime hours pay at a straight-time wage rate rather than a time-and-a-half wage rate. Overtime that is paid at the straight-time wage rate is excluded from the overtime totals used to check adherence to the 25% limit. This is a change in methodology from previous Annual

Overtime Reports that included both straight-time and time-and-a-half overtime. Using only total time-and-a-half overtime is consistent with how the Department of Human Resources (DHR) performs its analysis of exemption requests.

Table 6 below counts the number of employees, by department, that exceeded the annual 25% overtime limit in FY 2015-16.

Table 6
Number of Employees Exceeding Maximum Allowed Annual Overtime

Department	Employees Above Default Limit	Employees Exempt	Employees Not Exempt	Average Overtime as % of Regular Hours
Elections	12	0	12	30%
Emergency Management	26	13	13	35%
Fire Department	180	158	22	31%
General Services Agency - City Admin	12	0	12	31%
General Services Agency - Public Works	1	0	1	35%
Human Services	2	0	2	26%
Juvenile Probation	9	0	9	35%
Municipal Transportation Agency	396	317	79	35%
Police	6	0	6	26%
Port	1	0	1	33%
Public Health	30	0	30	29%
Public Utilities Commission	16	1	15	32%
Recreation and Park Commission	2	0	2	27%
Sheriff	140	129	11	40%
Total	833	618	215	35%

Table 6 also shows for each department how far above the 25% limit employees were on average. Police, for example, exceeded the limit only by one percentage point due to the Department's close monitoring of overtime hours every pay period.

In FY 2015-16, a total of 833 employees Citywide had total overtime hours that exceeded the 25% limit. DHR granted exemptions to certain job classes at Emergency Management, Fire, and the Sheriff's Department and to one individual at the Public Utilities Commission. MTA's Human Resources granted exemptions to 12 of its job classes.

These exemptions do not remove all restrictions on overtime use. DHR still imposes an absolute maximum amount of overtime above the 25% limit. For example, DHR restricted suppression employees in the Fire Department to a maximum of 1,000 overtime hours, and certain Sheriff's Department employees to a maximum of 1,500 overtime hours. Moreover, DHR's exemptions also generally specified that any employee's overtime hours in excess of the 25% limit must be either involuntary or else must enable another employee to avoid involuntary overtime. This report does not evaluate adherence to this restriction.

In many job classes, overtime hours are heavily concentrated among a relatively small number of individuals. There may be varied reasons for this concentration, including union rules that favor seniority in allocating overtime or a small number of employees that repeatedly volunteer for overtime when others do not. The following five charts show the distribution of overtime hours in the job class

responsible for the most overtime in each of the five high overtime departments. Each chart shows (1) the overtime hours worked by each employee in the job class as a percent of regular hours and (2) an alternate overtime distribution if no employee had exceeded the 25% limit and the excess overtime hours were redistributed proportionally to the other employees.

These Figures show:

- Figure 15 shows that about 5% of MTA Transit Operators exceeded the 25% limit, but redistributing those excessive hours across the job class would have raised employees' overtime hours slightly.
- As discussed in "FY 2014-15 Annual Overtime Report", the Fire Department uses overtime as a budgetary choice that is less expensive than increasing FTEs. Figure 16 shows how this choice results in overtime use across the job class that would require increases in overtime hours if employees remained below the 25% limit.
- Table 6 noted that the Police Department kept nearly all its employees below the 25% limit, and this is reflected in Figure 17. By keeping to the 25% limit, the Police Department has a more even distribution of overtime across the job class.
- The Deputy Sheriff class in Figure 18 is highly skewed, with two employees working more overtime hours than regular hours. Capping overtime hours at 25% would result in modest increases across the job class.
- Although a few Patient Care Assistants exceeded the 25% limit, Figure 19 shows they did not significantly exceed the limit. Consequently, allocating those overtime hours in the alternate distribution makes little difference in employees' overtime.

Figure 15
Overtime Distribution for Transit Operators (9163)

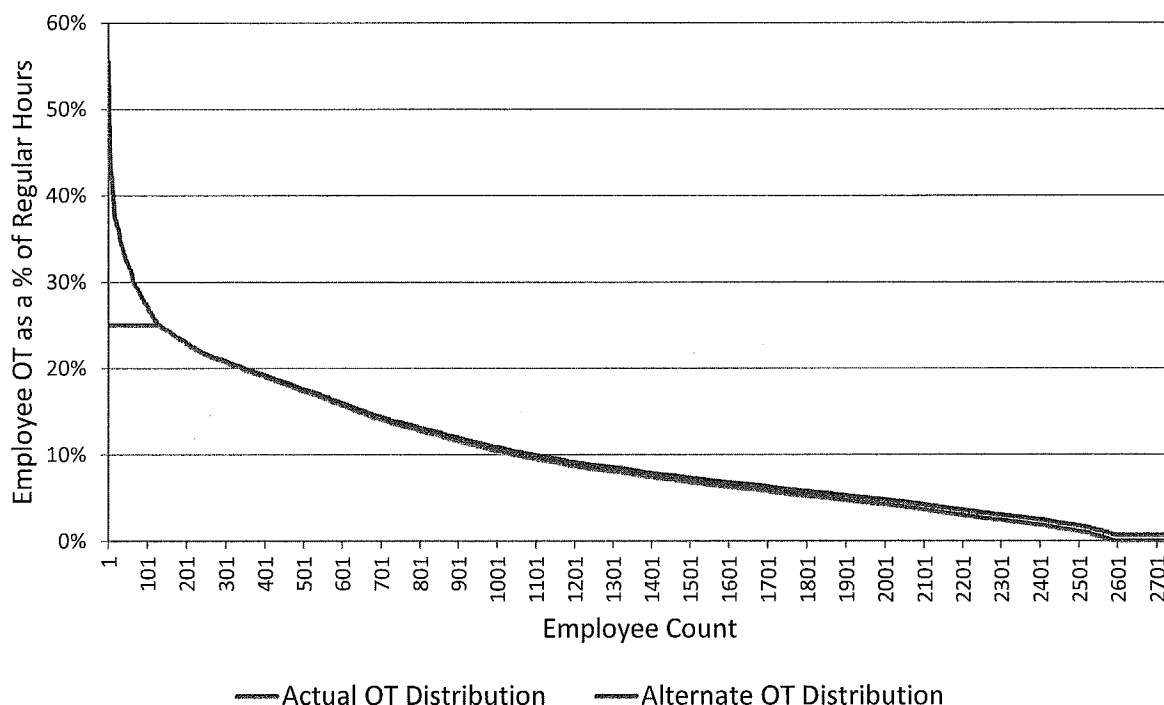


Figure 16
Overtime Distribution for Firefighter (H003)

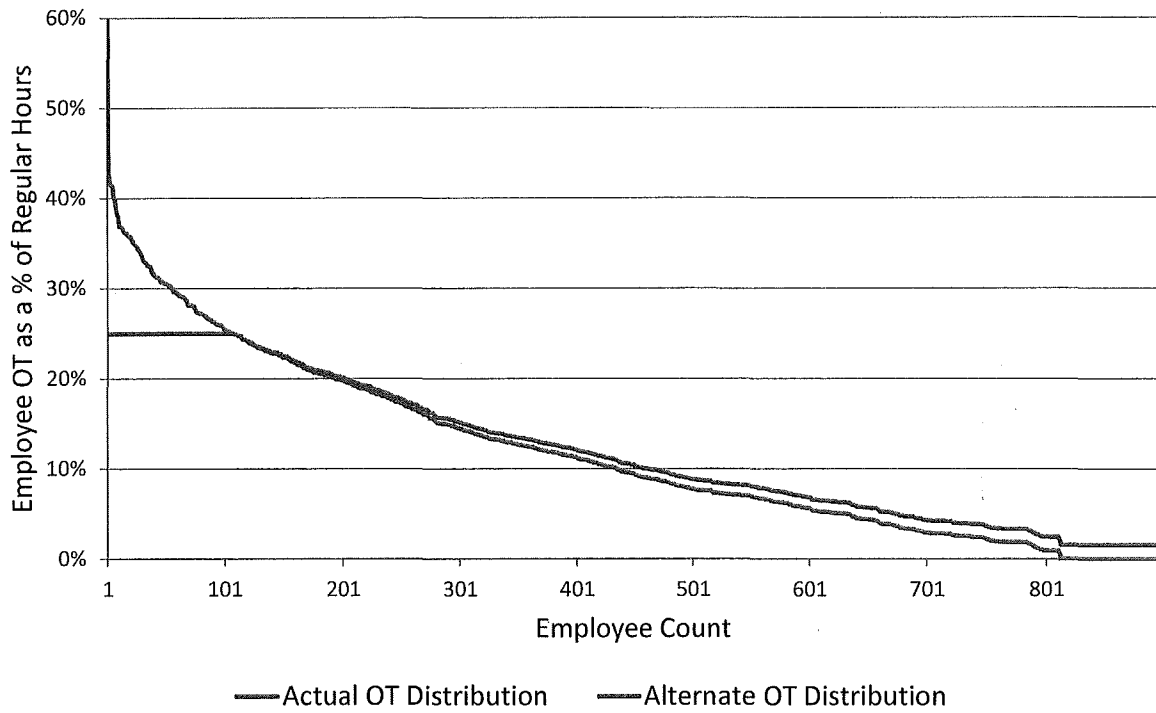


Figure 17
Overtime Distribution for Police Officer 3 (Q004)

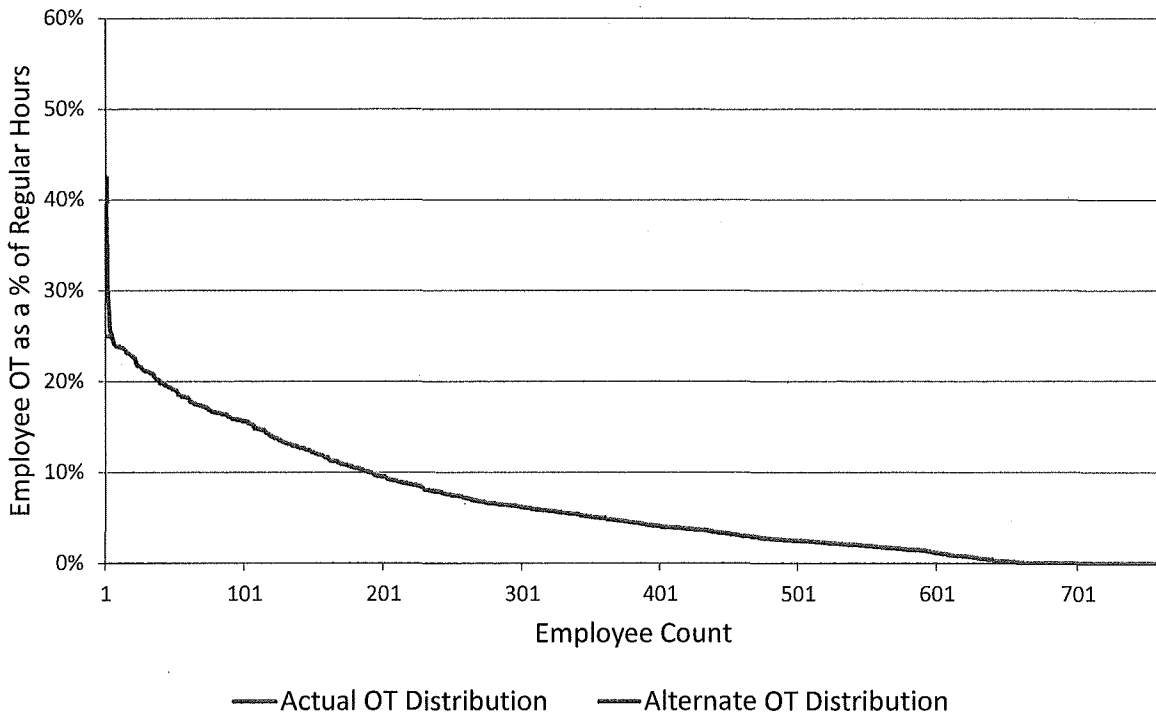


Figure 18
Overtime Distribution for Deputy Sheriff (8304)

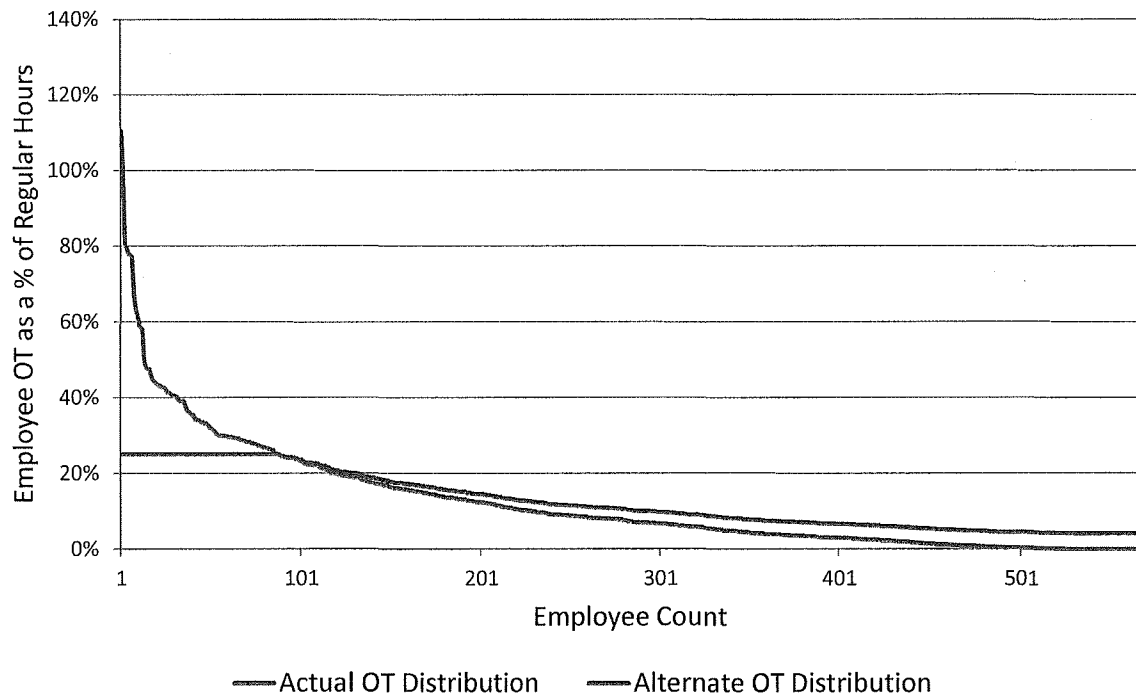
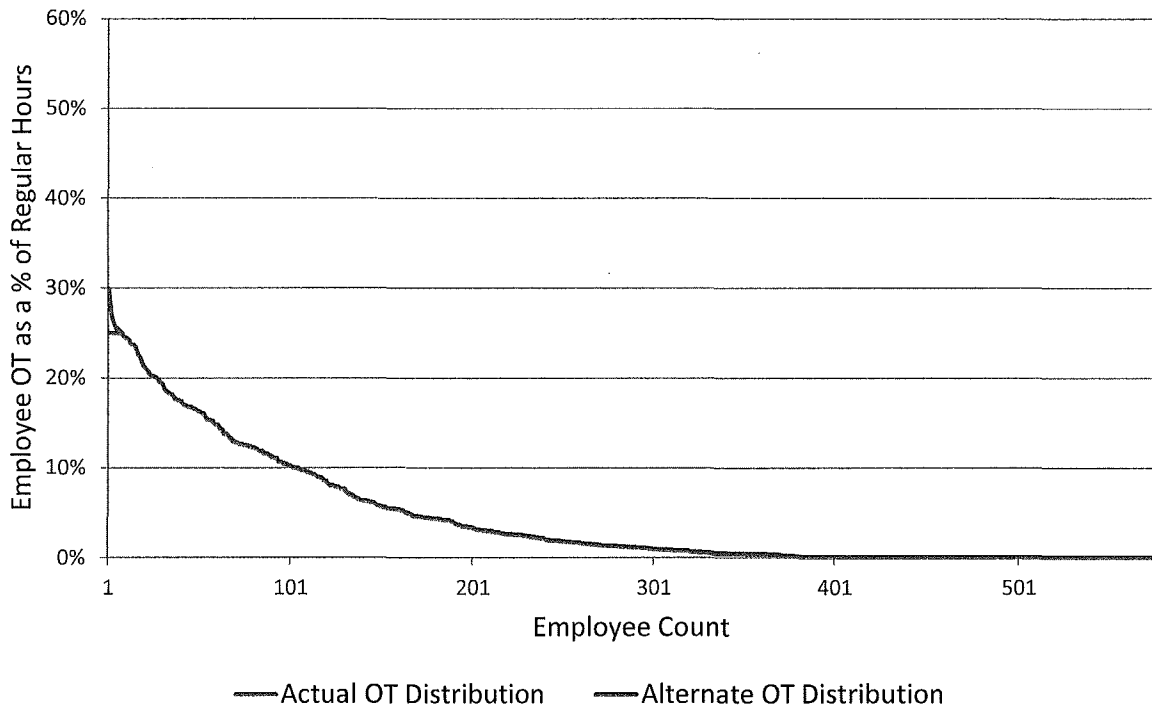


Figure 19
Overtime Distribution for Patient Care Assistant (2303)



Skewed distributions of overtime hours raise questions of efficiency and fairness. Can employees perform their jobs effectively if they work excessive overtime? Do union rules reserve overtime for senior employees? Are there informal practices that might exclude employees that would choose additional overtime? Such questions are a matter of a union-by-union, department-by-department, and job class-by-job class analysis.

Administrative Code section 18.13-1(a) requires that employees work no more than 72 hours per week, or 144 hours in a pay period. (The Code excludes certain Fire Department employees from this requirement.) Other than disasters or public safety emergencies, the Code does not allow any exemptions to this requirement. Table 7 shows, by department, the total occurrences of an employee exceeding 144 working hours in a pay period, the number of employees who exceeded 144 hours at least once during the year, and the number of pay periods in which at least one employee exceeded 144 hours.⁷

Table 7
Number of Employees Exceeding 144 Working Hours in a Pay Period

Department	Total Number of Times Employees Exceeded 144 Hours	Number of Employees who Exceeded 144 Hours at Least Once	Number of Pay Periods with an Employee above 144 Hours	Average Number of Hours Exceeding 144
Airport Commission	3	3	2	5
Board of Supervisors	2	2	2	64
City Planning	1	1	1	7
Controller	2	2	1	41
Economic and Workforce Development	0	0	0	0
Elections	9	6	3	10
Emergency Management	17	7	12	16
Environment	1	1	1	13
General Services Agency - City Admin	4	4	4	9
General Services Agency - Public Works	6	2	6	6
Human Services	16	15	11	12
Juvenile Probation	9	6	7	9
Municipal Transportation Agency	367	183	26	11
Police	186	184	8	13
Public Health	80	60	24	12
Public Utilities Commission	22	18	14	19
Recreation and Park Commission	13	12	8	33
Sheriff	267	69	26	19
Total	1,005	575	-	14

⁷ The data used for Table 7 do not include all payroll revisions. The Table excludes employees where the data indicated the employee worked more than 232 hours in a pay period, as these appeared to be preliminary, unrevised totals.

Appendix

Four Year History of Overtime Spending by Department (\$ Millions)

Department	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16		FY 2015-16 Change from Prior Year Actual	
	Actual	Actual	Actual	Revised Budget	Actual	Budget vs. Actual	\$ Million Percent
MTA							
Municipal Railway	46.3	53.3	53.0	38.6	56.4	(17.8)	3.4 6%
Parking & Traffic	2.3	2.4	3.3	1.6	3.7	(2.1)	0.4 13%
Subtotal - MTA	48.7	55.6	56.3	40.2	60.1	(19.9)	3.8 7%
Police							
General Fund Operations	13.0	14.3	19.3	24.8	24.6	0.2	5.3 28%
Special Law Enforcement Services (10B)	10.5	10.3	10.5	13.0	13.0	-	2.5 24%
Grants & Other Non-10B Special Revenues	2.4	1.9	2.1	3.7	3.1	0.6	1.0 47%
Airport	1.8	1.1	1.2	2.4	2.0	0.4	0.8 64%
Municipal Transportation Agency	-	0.1	0.1	0.1	0.1	-	(0.0) -23%
Subtotal - Police	27.7	27.7	33.2	44.1	42.8	1.2	9.6 29%
Public Health							
SF General	5.1	5.2	6.6	7.7	8.0	(0.3)	1.3 20%
Laguna Honda Hospital	6.4	5.6	6.1	6.9	6.0	0.9	(0.1) -1%
All Other Non-Hospital Operations	1.1	1.2	1.5	1.3	1.5	(0.1)	(0.0) -3%
Subtotal - Public Health	12.6	11.9	14.2	15.9	15.4	0.5	1.2 8%
Fire							
General Fund Operations	40.4	38.0	33.7	42.7	42.0	0.6	8.3 25%
Grants & Other Special Revenues	-	0.1	0.2	-	0.0	(0.0)	(0.2) -100%
Airport	3.1	4.5	3.9	4.0	4.0	0.0	0.1 3%
Port	0.3	0.3	0.3	0.4	0.3	0.0	(0.0) -2%
PUC Hetch Hetchy	-	0.0	0.0	-	-	-	(0.0) -100%
Subtotal - Fire	43.8	42.8	38.3	47.0	46.4	0.6	8.1 21%
Sheriff							
General Fund Operations	9.8	9.7	14.2	19.3	19.0	0.3	4.9 34%
Grants & Other Special Revenues	-	0.8	0.6	0.4	0.4	(0.0)	(0.2) -36%
Subtotal - Sheriff	10.7	10.5	14.8	19.7	19.5	0.3	4.6 31%
Subtotal - Top 5	143.4	148.6	156.8	167.0	164.2	(17.2)	27.4 17%
Airport Commission	2.5	3.0	3.9	3.3	3.3	0.0	(0.6) -16%
Elections	0.3	0.2	0.2	0.6	0.4	0.2	0.2 120%
Emergency Management	1.1	1.6	2.6	3.6	3.5	0.0	0.9 37%
Fine Arts Museum	0.7	0.9	0.9	0.9	1.1	(0.3)	0.2 24%
Human Services Agency	0.8	2.9	3.8	0.5	3.7	(3.2)	(0.1) -2%
Juvenile Probation	1.4	1.5	1.6	0.8	1.6	(0.9)	0.0 0%
Public Utilities Commission	6.0	6.9	6.9	6.5	6.7	(0.2)	(0.3) -4%
Public Works	2.0	2.3	2.8	2.4	2.2	0.2	(0.6) -22%
Recreation & Park	1.6	1.2	1.2	1.4	1.0	0.4	(0.2) -20%
All Other Departments	4.0	3.9	4.2	1.5	4.8	(3.3)	0.6 14%
Citywide Total	163.8	172.9	184.9	188.4	212.4	(24.1)	27.5 15%
Top 5 % of Total	88%	86%	85%	89%	87%		
Change from Prior Year Actual	9.7	9.1	12.0		27.5		
Total Gross Salaries (Cash Compensation)	2,802	2,870	2,951		3,201		
Overtime as a % of Total Gross Salaries	5.8%	6.0%	6.3%		6.6%		

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From: Reports, Controller (CON)
Sent: Monday, February 13, 2017 2:18 PM
Subject: Published: Performance Scorecards Update and Fiscal Year 2015-16 Measures Report

This report provides highlights of the San Francisco Performance Scorecards and includes the fiscal year 2015-16 results for City departments' centrally-tracked performance measures.

The Scorecards website highlights key citywide measures across eight policy measures and provides regular progress reporting to better inform the public and policymakers. Several scorecards measures are highlighted in this report, including park scores, pothole service volume and response, San Francisco Zuckerberg General occupancy rate, 9-1-1 call volume and response, property and violent crime rates, direct exits of homelessness through City departments, traffic fatalities, and other measures.

Also included in this report are the annual results for all departments' performance measures.

To view the full report, please visit our Web site at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2414>

We will also be issuing citywide benchmarking reports over the next three days covering a range of city services, including many of the same measures highlighted on the Scorecards website.

This is a send-only e-mail address.

For questions, please contact Natasha Mihal at natasha.mihal@sfgov.org or 415-554-7429.

Follow us on Twitter @SFController and @SFCityScorecard

San Francisco
**PERFORMANCE
SCORECARDS**

San Francisco Performance Scorecards Update & Fiscal Year 2015-16 Performance Measures

This report provides highlights of the San Francisco Performance Scorecards and includes the fiscal year 2015-16 results for City departments' centrally-tracked performance measures.



February 13, 2017

Office of the Controller
City Performance

About City Performance

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the San Francisco City Charter that was approved by voters in November 2003. Within CSA, City Performance ensures the City's financial integrity and promotes efficient, effective, and accountable government.

City Performance Goals:

- City departments make transparent, data-driven decisions in policy development and operational management.
- City departments align programming with resources for greater efficiency and impact.
- City departments have the tools they need to innovate, test, and learn.

City Performance Team:

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www.sfcontroller.org

Introduction

About the Performance Program

In 2000, the Controller's Office began working with all City departments to collect performance data. In November 2003, San Francisco voters passed Proposition C, which mandated the Controller's Office to monitor the level and effectiveness of services provided by the City and County of San Francisco. The Citywide Performance Measurement and Management Program (Performance Program) – managed by the City Performance Unit of the Controller's Office's City Services Auditor Division – works with departments to create reliable and easy-to-use performance data. This valuable data assists the City and its residents with making efficient, effective, and thoughtful resource and operational decisions.

In fiscal year (FY) 2015-16, The Controller's Office launched the [San Francisco Performance Scorecards](#) website, the City's first interactive tool for the public and policy makers to monitor City performance in key policy areas. This website aims to provide timely performance results, transparency, and information for core City Services and other citywide indicators. The Mayor's Office and Controller's Office collaborated to select the City's most important policy areas and related measures to create the scorecards. The website includes eight scorecards: Public Safety, Public Health, Livability, Safety Net, Transportation, Environment, Economy, and Finance. Each scorecard compares fiscal year-to-date performance to stated targets or projections with colored indicators to easily monitor progress. Each measure has its own webpage with detailed information and an interactive data display.

San Francisco PERFORMANCE SCORECARDS

The Performance Program, along with the information provided by the Performance Scorecards, aim to achieve the following:

- Provide easy-to-understand performance reporting to the public and policymakers
- Ensure that the City and departments have meaningful, relevant, and high-quality performance measures
- Encourage and support the expansion of performance management by City leadership and staff

Report Overview

The Performance Scorecard and FY 2015-16 Performance Report provides annual performance data from FY 2015-2016 for all 48 City departments. The narrative section of this report includes a selection of highlights under each Scorecard policy area. These highlights come from these sources:

- [San Francisco Performance Scorecards](#) website: The San Francisco Performance Scorecards are parsed out into the eight policy areas the Mayor's Office and the Controller's Office collaborated to select. The measures associated with each scorecard compare fiscal year-to-date performance

to stated targets or projections. The narrative highlights selected measures and year-to-date performance of those measures as supported by the Scorecards website.

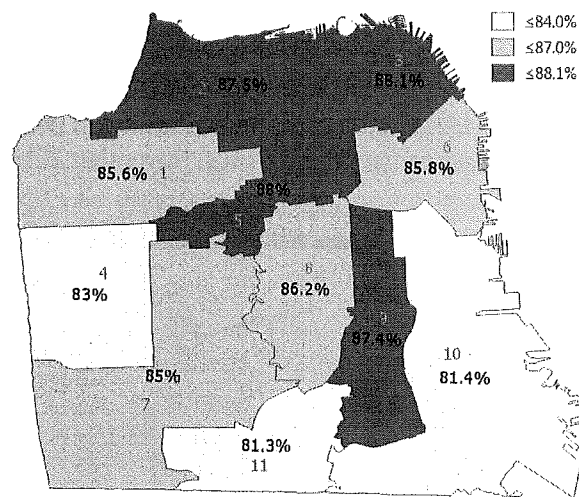
- Performance Measures: The narrative section contains a selection of Performance Measures with explanations to add context. Performance Measures are collected monthly, biannually, and yearly. The Mayor's Budget Book reports on a selection of mid-year measures every June and sets performance targets for the year ahead. Yearly performance measures are published in the annual report, and measures for all departments are included in Appendix A.

Livability

Citywide average park scores remain stable

The citywide average park maintenance score for fiscal year (FY) 2015-16 was 85.6 percent, an increase of 0.4 point from last year's score; the average was also 85.6 percent in the first quarter of FY 2016-17. These results are based on 1,094 evaluations of 165 parks in San Francisco.

The highest scoring supervisorial district was District 3 (88.1 percent) and the lowest scoring was District 11 (81.3 percent), which is significantly lower than last year's spread between the highest and lowest scoring districts. The lowest scoring feature, for the second year, was Children's Play Areas with 78.8 percent, which is one percentage point lower than last year.

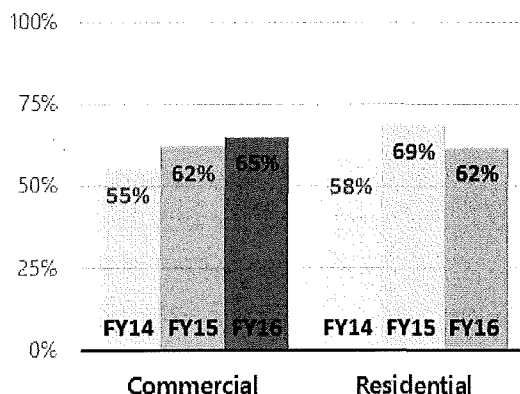


The City's streets were cleaner in FY 2015-16, but graffiti and some hazards continued to grow despite additional services

San Francisco's streets and sidewalks were generally cleaner in FY 2015-16, but graffiti and some sidewalk hazards continued to grow despite additional services. Counts of graffiti increased significantly across the City, particularly on commercial private property and public property not maintained by SF Public Works. More routes were free of broken glass, but there were more observations and reports of loose needles and human waste. Scores for trees and landscaping generally improved or remained the same.

Routes free of Feces, Needles & Condoms

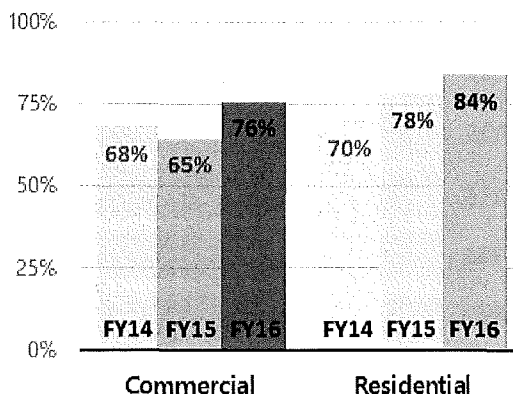
Percent of routes free of feces, needles or condoms during FY16 route evaluations.



Note: Average scores for FNC generally stayed the same along commercial routes in FY16, but scores for residential routes worsened slightly.

Routes free of Broken Glass

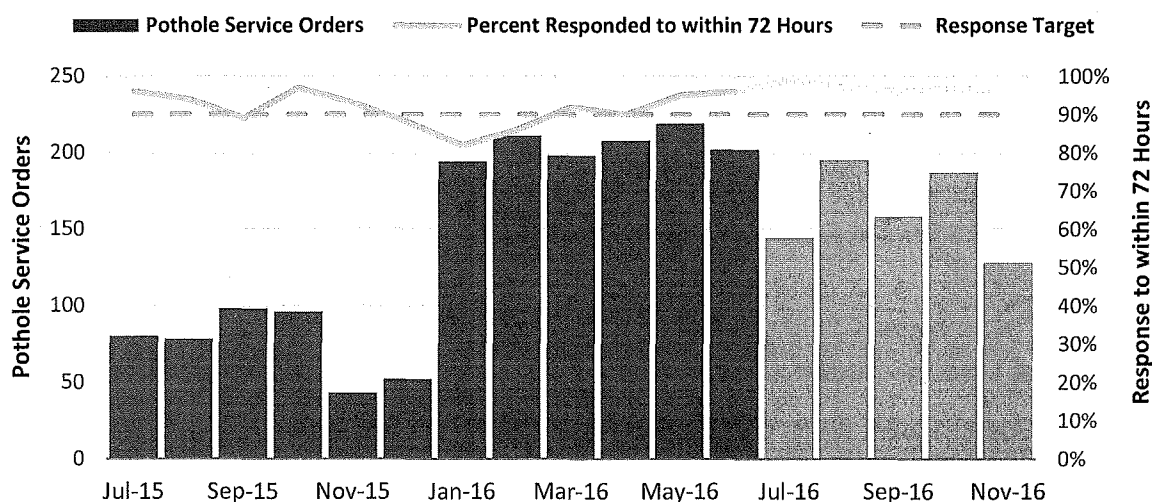
Percent of routes free of broken glass during FY16 route evaluations.



Note: Average evaluation scores for broken glass generally improved in FY16, however the number of public service requests for graffiti submitted through SF311 increased by 24%.

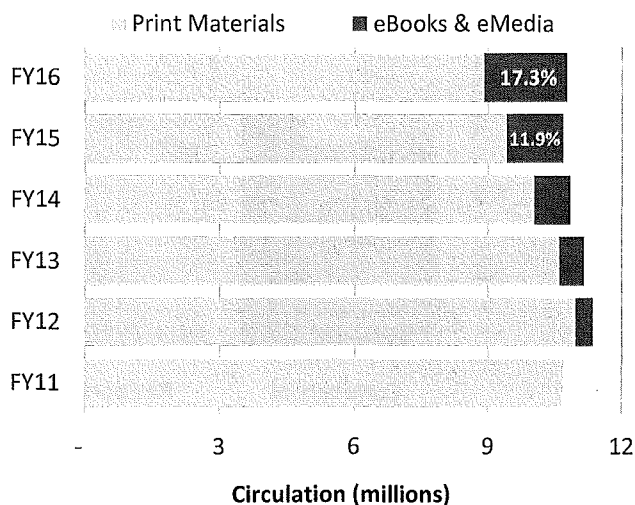
Number of pothole service orders increased, yet San Francisco Public Works maintained a 90 percent response rate

In FY 2015-16, pothole service orders increased by 15 percent, as reported by San Francisco Public Works. In particular, the total number of pothole service orders received from January to June 2016 was 58 percent higher than the number of pothole service orders received from January to June 2015. Despite the significant increase in pothole service orders received during that time, Public Works responded to 90 percent of all pothole service orders received within 72 hours, meeting the stated service level agreement. July through November 2016, Public Works has averaged a 97 percent response rate.



eBooks and eMedia continue to represent an increasing share of total circulation at the Public Library

The total average monthly circulation of physical and electronic material for FY 2015-16 was 898,195 items per month, exceeding the monthly target of 875,000 items per month. In total, the Library

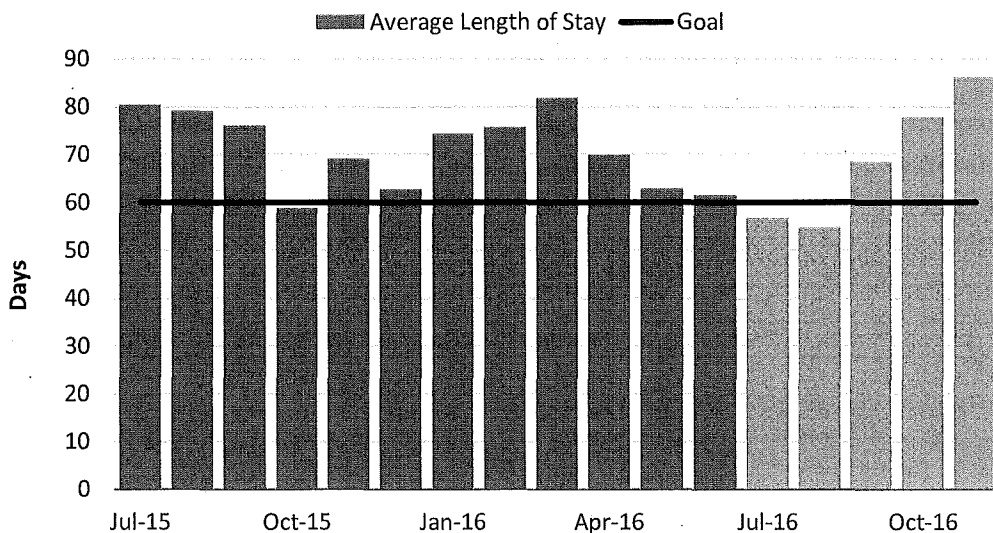


circulated 10.8 million physical and electronic items in FY 2015-16, exceeding the target of 10.5 million items. In FY 2015-16, electronic material continued to represent a growing share of total circulation, accounting for 17.3 percent of total circulation, up from 12 percent in FY 2014-15.

Public Health

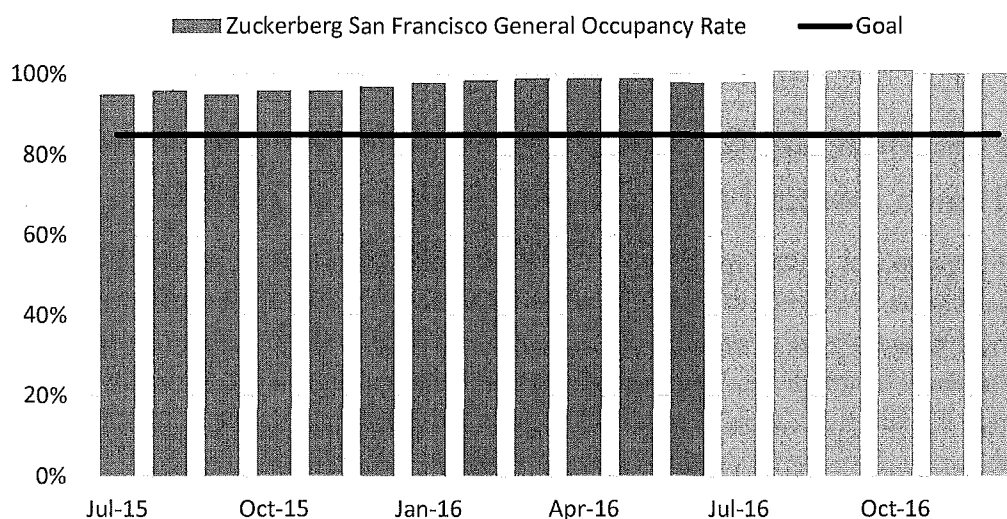
Average length of stay for skilled nursing rehabilitation services at Laguna Honda Hospital above target in fiscal year 2015-16

Compared to the previous fiscal year, residents who received skilled nursing rehabilitation services at Laguna Honda stayed an average of 5 more days. In fiscal year (FY) 2015-16, the average length of stay was 65.5 days, higher than the target of 60 days. One reason affecting the annual average is due to two of 142 residents whose length of stay was much greater. To improve the ability to track the length of stay, Laguna Honda implemented a tracking system in summer 2016 in the skilled nursing rehabilitation neighborhood as a tool for the resident care team to review discharge planning progress.



ZSFG's occupancy rate is consistently above the 85 percent target

As the only level one trauma center for San Francisco and northern San Mateo County, demand for Zuckerberg San Francisco General (ZSFG) services remains high, hovering at the top with a 97 percent occupancy rate in FY 2015-16. Patients and staff moved into the new facility in May 2016. ZSFG is currently working on a continuous improvement effort and strategic plan to further improve process efficiencies and patient flow and throughput. ZSFG uses metrics to measure their success include improving placements for non-acute care patients and decreasing overall length of stay and is utilizing a multidisciplinary team to accomplish these goals.



San Francisco Health Network Metrics

In 2013 the Controller's Office (CON) provided contract and project management services for a consultant engagement between the Department of Public Health (DPH) and Health Management Associates (HMA). By recommendation from HMA, DPH and the San Francisco Health Network (SFHN) targeted 43 key metrics to measure operational and financial performance across areas of access to care, finance, patient satisfaction, staff satisfaction, managed care, and patient flow. Fifteen metrics are currently available for reporting, including ZSFG Occupancy Rate and Health Network Enrollment, which are highlighted on the Performance Scorecards website, while many others are under development. In addition to these measures, CON and DPH have trained over 40 DPH employees in Tableau data visualization software and developed 11 dashboards for internal use.

Heart disease amongst adults living in San Francisco is less prevalent than in adults in all of California

Cardiovascular disease refers to a class of diseases that involve the heart and blood vessels. A high-fat diet, cigarette smoking, diabetes, and hypertension all contribute to heart disease. Healthy People 2020 ranks heart disease as the leading cause of death in the United States. In 2013-14, 4.7 percent of adults living in San Francisco had been told that they had any kind of heart disease, compared to 6.1 percent of adults in all of California.

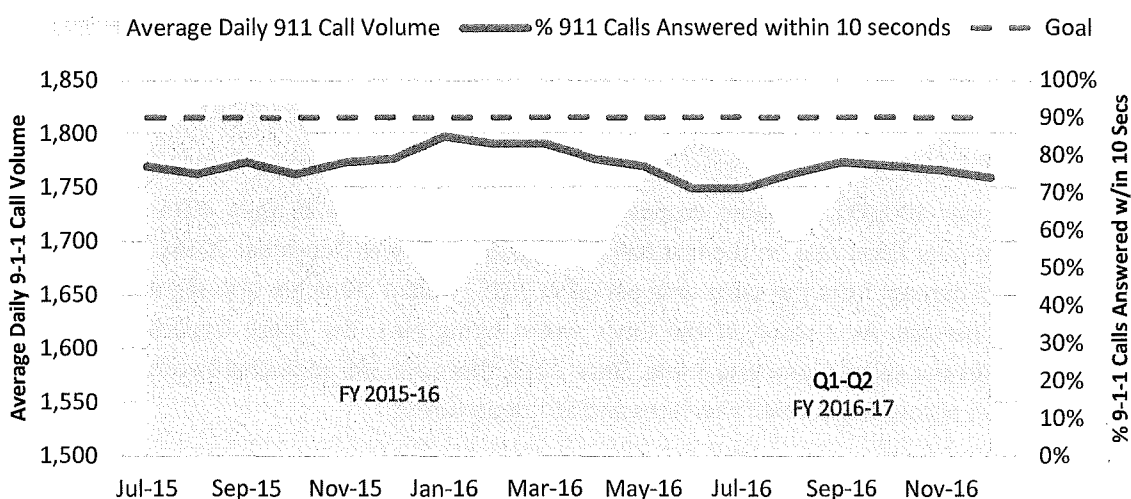
Population health statistics are collected and reported triennially through the Department of Public Health's Community Health Needs Assessment (CHNA). The CHNA is part of an ongoing health improvement effort, and seeks to identify priority issues affecting health in San Francisco. The data included in the report informs several citywide health planning processes, including the Community Health Improvement Plan, the San Francisco Health Care Services Master Plan, and the Department of Public Health's Population Health Division's Strategic Plan.



Public Safety

Average 9-1-1 call answer time below target as volume remains high

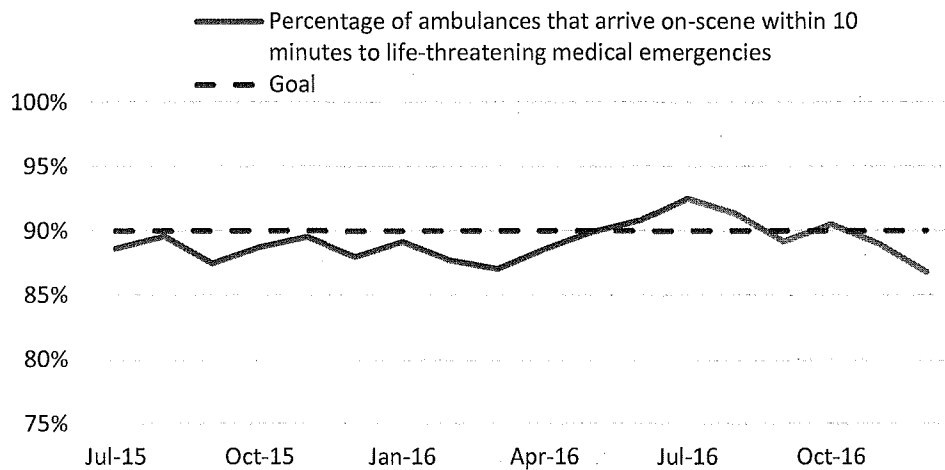
Total call volume, comprised of 9-1-1 emergency and non-emergency calls, remained high compared to last year. After roughly six years of call volume growth, service levels remained below the goal of 90 percent of calls answered within 10 seconds. In fiscal year (FY) 2015-16, 78 percent of calls were answered within 10 seconds, down slightly from the prior year. Possible reasons for the increase in calls may be attributed to factors including calls for the same incident, accidental cellphone dials to 9-1-1, and an increase in police-reported incidents.



The Department of Emergency Management is undertaking a major hiring campaign to address the increased workload and replace recent higher-than-average levels of retirements. The job is both very sensitive and highly skilled, requiring six to ten months of background checks to be completed before a hire is made and nine months of training before a new employee is cleared to do emergency call-taking and dispatch work.

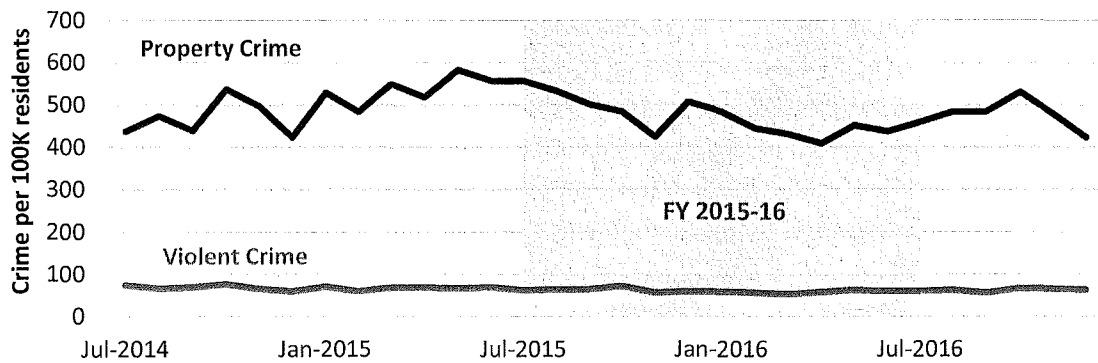
Ambulance on-time performance below policy goal in FY 2015-16

According to policy set forth by San Francisco's Emergency Medical Services Agency, ambulances should arrive at the scene of a life-threatening emergency medical incident within ten minutes 90 percent of the time. In FY 2015-16, ambulance on-time performance (OTP) did not meet the target; however, in summer 2016, San Francisco's ambulances met the policy goal for the first time since the inception of this performance measure. Operational improvements, such as additional SFFD staffing and coordinated scheduling between SFFD and the private providers, likely contributed to OTP improvement.



Property and violent crime have dropped slightly compared to prior fiscal years

Property crime per 100,000 residents dropped six percent in FY 2015-16 (July 2015 to June 2016) compared to the prior fiscal year. In the first half of FY 2016-17 (July to December 2016), property crime is down almost 5 percent from the same time period in 2015. Violent crime has also slightly decreased in the same time periods. As a result of the City's sworn hiring plan, the Police Department deployed resources to address a spike in property crime. Since 2012, there are 386 additional sworn officers on the Police force (after accounting for 947 new hires and 561 departures).

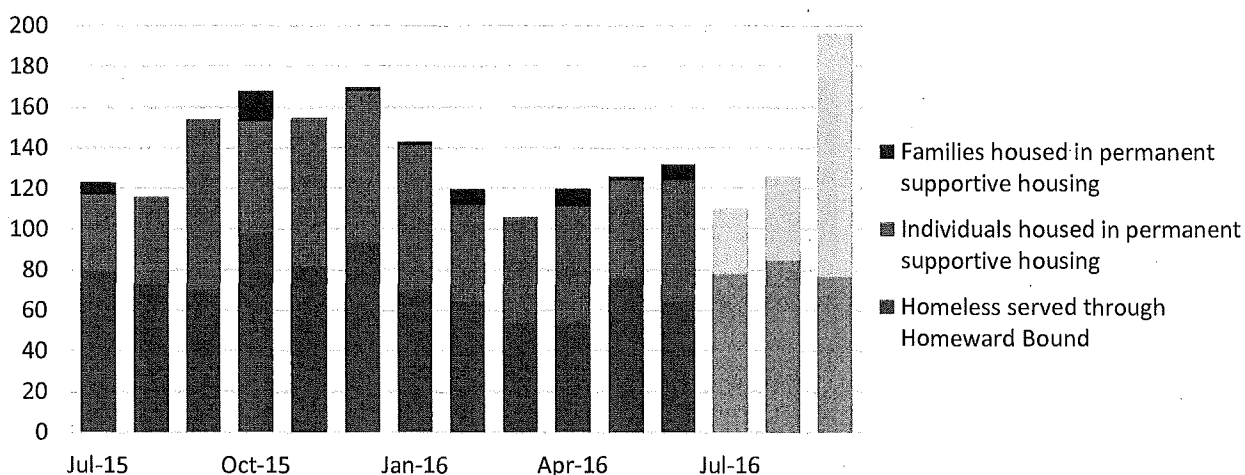


Safety Net

Direct exits of homelessness through City Departments exceeded fiscal year 2015-16 target

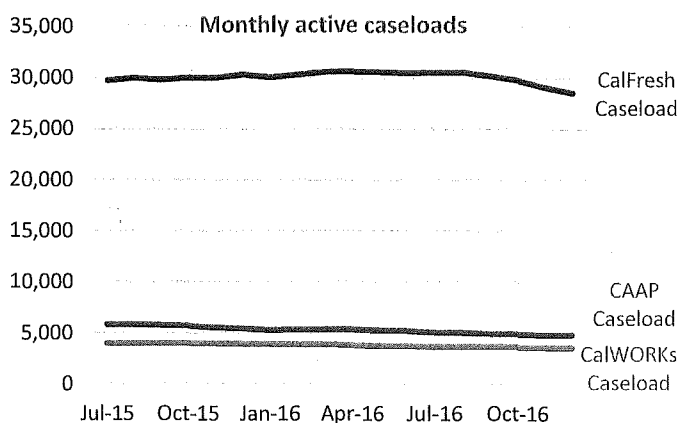
Though fewer individuals and families have exited homelessness due to placement in permanent supportive housing in fiscal year (FY) 2015-16 (1,633) compared to FY 2014-15 (1,733), placements exceeded the target and there are a number of new buildings in the pipeline. In FY 2016-17, the new Department of Homelessness and Supportive Housing (HSH) will take over exit to homelessness programs previously administered by the Human Services Agency and the Department of Public Health.

In FY 2016-17, HSH will work towards implementing a coordinated entry system for the city's supportive housing portfolio with the goal to assess and identify families and individuals in order to best match client needs to housing exits, prioritizing those most in need of the intervention.



Safety Net Caseloads have slightly declined

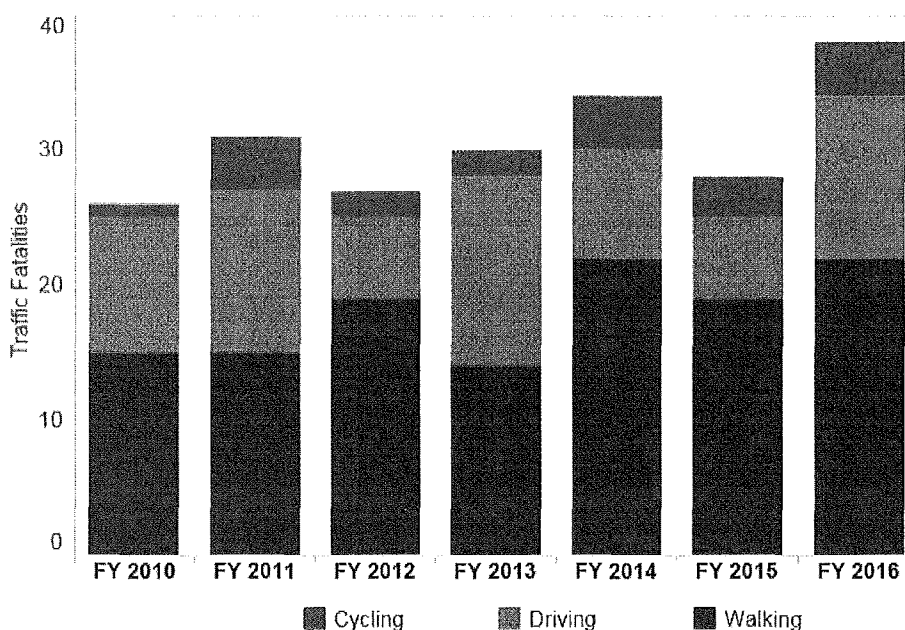
Social services caseloads continue to slowly decline. While each program has specific qualification requirements, possible reasons for declining caseloads include those that generally mirror economic trends such as declining unemployment, increased minimum wage in San Francisco, outward migration of low income families with children from San Francisco, and program interventions and efficiency improvements.



Transportation

Traffic fatalities were higher in FY 2015-16 than in the previous six FYs

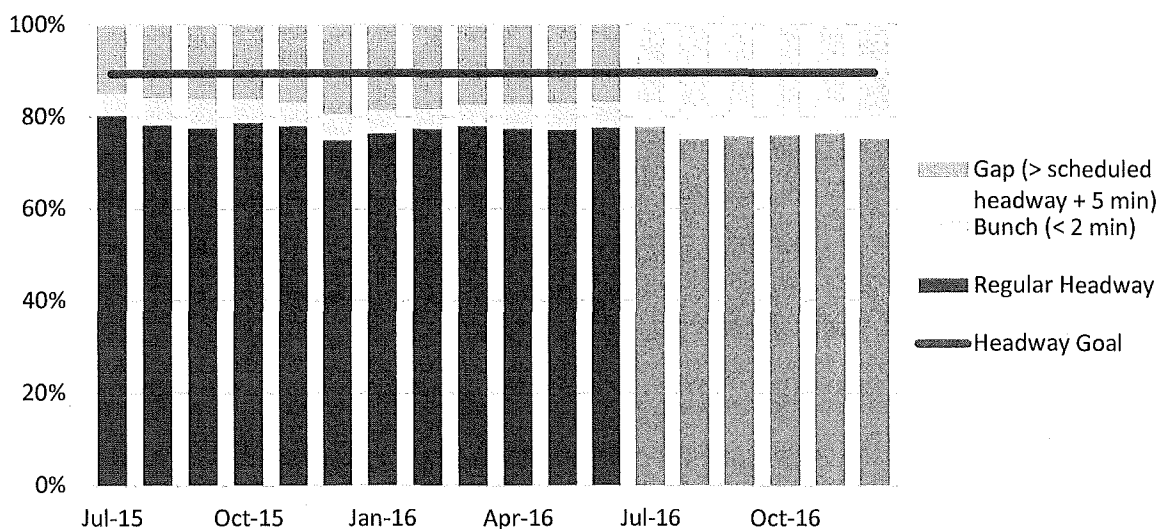
Fiscal year (FY) 2015-16 experienced 38 traffic fatalities, which combines fatalities by means of walking, driving, and cycling in San Francisco. The number of annual fatalities is subject to year-to-year fluctuations and a high degree of random variation, limiting the ability to draw statistically meaningful trends on an annual basis. Fatalities were higher in the first half of FY 2015-16 (July-December 2015); for calendar-year reporting please see the [Vision Zero SF website](#). San Francisco adopted Vision Zero in 2014, a policy affirming San Francisco's commitment to eliminate traffic deaths on our streets by 2024. The City launched a Vision Zero Two-Year Action Strategy in 2015, including goals in engineering, enforcement, education, evaluation, and policy. The City is currently finalizing its second Vision Zero Two-Year Action Strategy, to be issued in early 2017.



The Rapid Network averaged 17.1% gaps, improving on previous years

The regularity of vehicle arrivals is the most important indicator of customer experience and reliability for the Muni Rapid Network (which covers nearly 70 percent of Muni passengers). For frequent routes, what is most important for customer experience is that the time between buses or trains ("headway") is regular and close to the headways in the schedule. Gaps declined in early 2015 due to service increases starting in Spring 2015, as well as the hiring of more than 700 new operators, but on net increased slightly over FY 2015-16. Perhaps in part due to the service increases, bunching of arriving service vehicles has slightly increased as more service is being delivered. Going forward, ongoing fleet replacement is

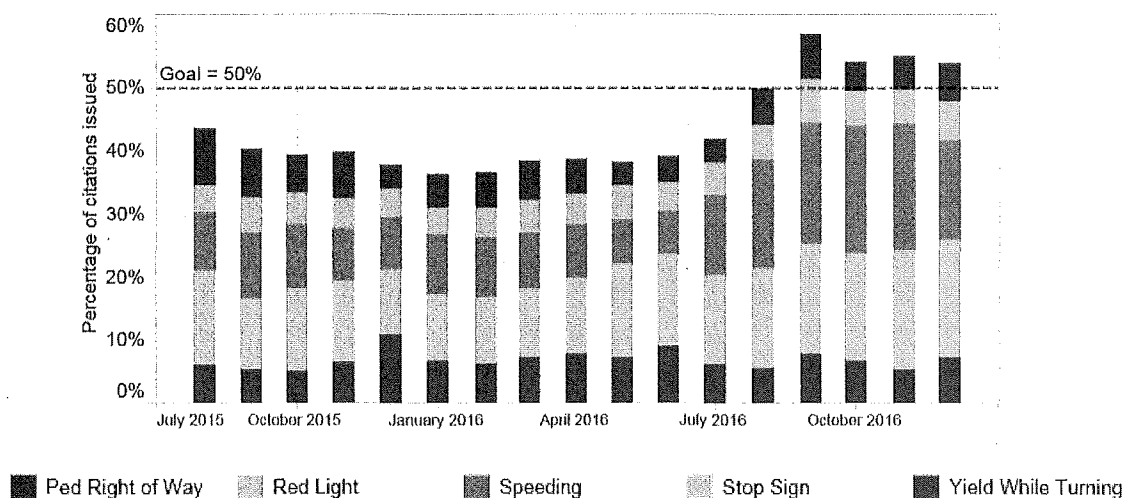
expected to improve vehicle reliability and contribute to reduced bunching and gaps as less service is disrupted by fewer mechanical failures.



“Focus on the Five” citations higher than previous fiscal years

As part of the City’s “Vision Zero” goal to end traffic fatalities by 2024, the San Francisco Police Department (SFPD) has committed to “Focus on the Five” – to issue half of traffic citations to the five most common causes of collisions and injuries: speeding, violating pedestrian right-of-way in a crosswalk, running red lights, running stop signs, and failing to yield while turning.

Since the program’s inception, SFPD has reached its target of 50 percent overall for “Focus on the Five” violations in the first half of FY 2016-17. In FY 2015-16, “Focus on the Five” citations surpassed 40 percent of all traffic violations issued while two police district stations were above the 50 percent threshold: Richmond (53 percent) and Taraval (53 percent).



Department Performance Measures

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ACADEMY OF SCIENCES (EEH)							
Ensure a safe and sustainable institution for the public visitors, the living collections and the aquarium staff							
• Percentage of staff who commute sustainably to the Academy	35%	35%	32%	-4%	40%	35%	35%
• Recycling rate of Academy waste	81%	81%	80%	-1%	81%	81%	81%
Provide excellent and educational experiences to a broad range of visitors that inspire them to explore, explain, and sustain life							
• City cost per visitor (SCI)	\$3.27	\$3.33	\$5.14	\$1.81	\$3.73	\$3.82	\$3.82
• Number of visitors	1,353,953	1,394,572	1,200,073	-194,499	1,400,000	1,415,000	1,415,000
• Number of visitors attending on San Francisco Neighborhood Free Days and Quarterly Free Days	47,002	42,657	42,399	-258	45,000	45,000	45,000
• Number of volunteer hours	67,400	59,157	60,145	988	65,000	67,000	67,000
• Percentage of randomly surveyed visitors rating the quality of the Aquarium as good or better	91%	95%	96%	1%	90%	90%	90%
Provide meaningful paid intern opportunities for San Francisco teenagers to learn about basic science concepts, and explore potential science and education careers through a youth development program within a paid work environment							
• Number of Careers in Science Program interns	38	49	45	-4	49	49	49
• Number of hours worked by Careers in Science interns	12,000	13,255	18,326	5,071	12,000	15,000	15,000
Reach school-aged and pre-school children in San Francisco and provide educational resources to San Francisco schools and teachers.							
• Number of school-aged children participating in an Academy educational program	138,218	148,762	153,342	4,580	150,000	150,000	150,000
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (SCI)	12	9	12	3	12	12	12
• # of employees for whom scheduled performance appraisals were completed (SCI)	12	9	12	3	12	12	12

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
COUNTY CLERK SERVICES							
Streamline delivery of County Clerk services							
<ul style="list-style-type: none"> Percentage of customers assisted within ten minutes from the time they are ready to be served 	96%	94%	93%	0%	90%	90%	90%
MEDICAL EXAMINER							
Complete cases and investigations in a timely manner							
<ul style="list-style-type: none"> Percent of toxicology exams completed within 90 calendar days of submission 	67%	65%	82%	16%	90%	90%	90%
<ul style="list-style-type: none"> Percentage of all notifications of families completed within 24 hours 	91%	93%	88%	-8%	90%	90%	90%
ANIMAL WELFARE							
Decrease number of animals euthanized							
<ul style="list-style-type: none"> Percentage of live animal releases 	80%	80%	80%	0%	76%	76%	76%
Decrease or maintain average field emergency response time							
<ul style="list-style-type: none"> Field service emergency response time, in minutes 	21	20	20	0	23	23	23
TOURISM EVENTS							
Promote San Francisco as a convention destination by providing high quality services							
<ul style="list-style-type: none"> Percentage of client post-convention survey ratings in the above average or higher category. *2014-2015 and 2015-2016 Targets reflect Moscone Center construction that is scheduled to begin fall 2014 and continue through 2016. 	83%	82%	81%	-1%	70%	70%	70%
DISABILITY ACCESS							
Conduct required plan and site reviews in a timely manner							
<ul style="list-style-type: none"> Percentage of requests for plan reviews fulfilled within twenty business days 	87%	88%	77%	-10%	85%	85%	85%
<ul style="list-style-type: none"> Percentage of requests for site reviews fulfilled within seven business days 	96%	99%	99%	0%	95%	95%	95%
PROCUREMENT SERVICES							
Achieve cost savings and make the purchasing process more efficient							
<ul style="list-style-type: none"> Average number of days to convert requisitions not requiring formal bidding into purchase orders 	4.7	9.7	9.9	0.2	7.5	7.5	7.5
<ul style="list-style-type: none"> Percentage of all purchases made through term contracts (excluding professional services) 	71%	51%	44%	-7%	50%	50%	50%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
GRANTS FOR THE ARTS							
Promote San Francisco as a tourist destination by supporting the arts and cultural community							
• Number of attendees at programs and events supported by GFTA funding	9,694,680	9,846,382	10,066,881	220,499	9,800,000	9,850,000	9,850,000
LABOR STANDARDS ENFORCEMENT							
Implement and enforce Prevailing Wage requirements							
• Back wages assessed for violation of prevailing wage requirements	\$603,537	\$498,897	\$534,779	\$35,882	\$250,000	\$250,000	\$300,000
Implement and enforce San Francisco labor laws							
• Percent of MWO claims resolved within one year of filing	94%	88%	80%	-8%	90%	85%	85%
REAL ESTATE SERVICES							
Keep rental rates for City tenants below market rates							
• Average occupancy rate in City-owned buildings managed by Real Estate	100%	100%	100%	0%	95%	95%	95%
• Average per sq ft cost of City-operated buildings compared to listing rates in Civic Center	55%	37%	37%	0%	60%	60%	60%
• Average per sq ft cost of office space lease portfolio compared to market rates	45%	39%	39%	0%	85%	85%	85%
VEHICLE & EQUIPMENT MAINTENANCE & FUELING							
Maintain a reasonable average maintenance cost per vehicle							
• Average annual maintenance cost per general purpose vehicle	\$1,156	\$1,390	\$1,412	\$22	\$1,300	\$1,300	\$1,300
• Average annual maintenance cost per Police vehicle	\$4,492	\$5,140	\$5,061	(\$79)	\$5,300	\$5,300	\$5,300
Maintain availability of City vehicles for department use							
• Percentage of repairs of general purpose vehicles performed in less than 3 days	69%	68%	62%	-6%	65%	67%	67%
• Percentage of repairs of Police vehicles performed in less than 3 days	72%	66%	58%	-8%	69%	67%	67%
FLEET MANAGEMENT							
Control citywide vehicle costs by reducing the number of vehicles assigned to departments							
• Number of vehicles assigned to departments	0	920	953	33	925	900	900
Transition the general purpose fleet to clean fuel technologies							
• Percentage of the general purpose fleet that is clean fuel	18%	54%	56%	2%	54%	55%	55%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
311 CUSTOMER SERVICE CENTER							
One Call Resolution							
• Percentage of calls handled without a transfer	94%	91%	89%	-2%	95%	95%	95%
Public Self Service							
• Percentage of Automated 311 Service Requests	32%	42%	56%	14%	40%	55%	60%
Quality Assurance							
• Quality assurance percentage score	96%	94%	95%	1%	92%	92%	92%
Service Level Percentage							
• Percentage of calls answered in 60 seconds	68%	52%	50%	-2%	60%	60%	60%
CONTRACT MONITORING							
Ensure that CCSF does not contract with vendors that discriminate (a) based on defined protected classes, or (b) in providing benefits to employees with spouses and employees with domestic partners.							
• Total Number of EBO (12B) Compliant CCSF Vendors	17,780	18,544	18,213	-331	19,000	20,200	21,000
Increase and ensure participation of local businesses through City contracting and purchasing.							
• Total Minimum Dollars Awarded to LBE, PUC-LBE, NPE, and SBA Certified Firms	\$254,083,940	\$598,150,832	\$238,218,714	(\$359,932,118)	\$250,000,000	\$258,000,000	\$256,000,000
• Total number of awarded active CCSF contracts monitored by CMD	752	869	1,231	362	1,200	1,200	1,100
• Total Number of LBE, PUC-LBE, NPE, and SBA Certified Firms	1,411	1,351	1,330	-21	1,600	1,400	1,450
DEPARTMENT-WIDE/OTHER ADM.XXX							
All City employees have a current performance appraisal ADM.XXX.01							
• # of employees for whom performance appraisals were scheduled (ADM)	669	1058	801	-257	n/a	0	0
• # of employees for whom scheduled performance appraisals were completed (ADM)	348	451	230	-221	n/a	758	758

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
COMMUNITY SERVICES							
Provide protection to the community through supervision and provision of appropriate services to adult probationers							
• Maximum established caseload size per probation officer in the domestic violence unit	80	81	54	-27	60	60	60
• Number of batterer treatment programs certified or renewed by Department	10	10	9	-1	12	12	12
• Number of community meetings attended by probation staff	248	325	220	-105	200	200	200
• Number of incoming and outgoing jurisdictional transfers initiated	805	469	416	-53	500	450	450
• Number of referrals to treatment and support services	3,262	2,407	2,653	246	2,500	2,500	2,500
• Number of visits by probationers and victims to the Department for services	38,503	41,193	24,005	-17,188	20,000	25,000	25,000
• Percentage of closed cases successfully terminated	87%	91%	82%	-9%	80%	80%	85%
• Total active probationers	5,026	4,015	3,365	-650	n/a	n/a	n/a
PRE-SENTENCING INVESTIGATION							
Provide timely reports to guide the courts with rendering appropriate sentencing decisions							
• Number of COMPAS risk/needs assessments and reassessments conducted	2,268	1,797	1,314	-483	1,500	1,500	1,500
• Percentage of identifiable victims for whom notification was attempted prior to the sentencing of the defendant	100%	100%	100%	0%	100%	100%	100%
• Percentage of reports submitted to the Court two days prior to sentencing as per agreement with the Courts	95%	94%	95%	1%	100%	100%	100%
ADMINISTRATION - ADULT PROBATION							
Maximize staff effectiveness							
• Percentage of available employees receiving performance appraisals	100%	100%	100%	0%	100%	100%	100%
• Percentage of eligible APD peace officer employees completing a minimum of 40 hours of mandated training	98%	98%	97%	-1%	100%	100%	100%
• Probation officer cost per active probationer	\$1,978.74	\$2,059.00	\$1,735.00	(\$324.00)	\$2,000.00	\$2,000.00	\$2,000.00
• Probationers, PRCS, Mandatory Supervision clients per Probation Officer	70	60	50	-10	50	50	50

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
POST RELEASE COMMUNITY SUPERVISION							
Provide protection to the community through supervision and provision of appropriate services to adult probationers							
• Percent of individuals completing Mandatory Supervision who complete successfully.	51%	67%	68%	1%	85%	85%	85%
• Percent of individuals who have been on PRCS for at least twelve months that have successfully completed PRCS.	54%	86%	60%	-26%	75%	75%	80%
• Percentage of individuals released to Post Release Community Supervision that receive a risk and needs assessment.	92%	80%	90%	10%	100%	100%	100%
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of available employees for whom performance appraisals were scheduled	135	140	140	0	145	145	145
• # of available employees for whom scheduled performance appraisals were completed	135	135	132	-3	145	145	145

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ADMINISTRATION, BUSINESS							
Contribute to the strength of the local economy							
• Amount of annual service payment to the City's General Fund, in millions	38.00	40.50	42.54	2.04	42.10	42.80	43.40
• Percent change in domestic air passenger volume	2.7%	4.3%	5.8%	1.5%	1.7%	2.5%	1.9%
• Percent change in international air passenger volume	5.3%	5.3%	9.5%	4.2%	2.7%	3.3%	2.9%
Control airline cost per enplaned passenger							
• Airline cost per enplaned passenger	\$16.01	\$16.24	\$16.75	\$0.51	\$17.41	\$18.00	\$19.00
• Airline cost per enplaned passenger (in constant 2008 dollars)	\$14.23	\$14.11	\$14.18	\$0.07	\$14.73	\$14.89	\$15.34
• Domestic low-cost carrier share of total domestic enplanements	24.2%	24.3%	25.8%	1.5%	24.0%	25.0%	25.0%
Increase concession revenues							
• Total concession revenue per enplaned passenger	\$10.78	\$11.00	\$10.83	(\$0.17)	\$11.28	\$10.48	\$10.36
SAFETY & SECURITY							
Provide accessible and convenient facilities and superior customer service							
• Average immigration and customs wait times as a percent of the average of comparable airports	133%	138%	123%	-14%	110%	130%	135%
• Overall rating of the airport (measured by passenger survey where 5 is outstanding and 1 is unacceptable)	4.00	4.01	4.11	0.10	4.10	4.10	4.10
Provide for and enhance a safe and secure airport environment							
• Number of Airport-controlled runway incursions	0.00	2	0.00	-2	0.00	0.00	0.00
FACILITIES MAINTENANCE, CONSTRUCTION							
Enhance community relations and environmental commitments							
• All Title 21 requirements met (1 equals yes)	1	1	1	0	1	1	1
DEPARTMENT-WIDE/OTHER AIR							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (AIR)	1,425	1,406	1,448	42	1,432	1,536	1,590
• # of employees for whom scheduled performance appraisals were completed (AIR)	1,293	1,280	1,300	20	1,317	1,436	1,490

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CIVIC DESIGN							
Ensure the quality of the built environment by providing design review of all City Building Projects.							
• Number of public building projects reviewed by the Civic Design Review Committee	57	34	58	24	35	60	60
STREET ARTISTS							
Assist artists in supporting themselves through selling their work							
• Number of first-time artists screened	108	100	46	-54	175	85	77
• Number of licensed street artists (annual average)	383	362	331	-31	417	356	349
• Number of new licenses issued	142	129	119	-10	183	130	126
PUBLIC ART							
Implement significant public art projects for the enjoyment of SF's residents and visitors, which are accessible to the blind and sight-impaired							
• Number of public art projects completed during the year	16	29	28	-1	11	29	29
Provide information and access to programs through outreach							
• Number of presentations made	14	33	23	-10	12	20	20
COMMUNITY ARTS & EDUCATION							
Cultural Centers sustain and support the cultural centers programs.							
• Number of required reports submitted annually by each Cultural Center	4	4	5	1	4	4	5
Increase and improve arts education activities in San Francisco public schools.							
• Number of youth participating in the DPW sponsored Where Art Lives program.	232	246	358	112	140	358	358
New initiatives increase visibility and raise profile of Arts Commission							
• Number of public murals created through the DPW sponsored Street SmARTS program.	17	14	0	-14	20	4	4
Provide access to the arts in all communities by providing creative writing classes to low income, immigrant & incarcerated youth.							
• Number of youth participating in WritersCorps	965	574	452	-122	700	60	100
CULTURAL EQUITY							
Facilitate access to assistance for potential grant applicants, especially first time applicants							
• Number of community application workshops	9	9	8	-1	7	10	8

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Provide financial support to cultural organizations to ensure all cultures of City are represented							
• Number of grants awarded by the Commission in 5 core grant categories	99	107	122	15	100	122	122
• Total amount of grants, in millions in 5 core grant categories	\$1.78	\$1.80	\$3,218,093.00	\$3,218,091.20	\$2.70	\$3,218,093.00	\$3,218,093.00
CIVIC COLLECTION							
Maintain the City's Civic Art Collection							
• Number of major restorations of artwork in the Civic Art Collection	21	5	6	1	4	5	5
• Number of minor cleaning, repair and conservation projects completed	19	50	43	-7	30	30	30
DEPARTMENT-WIDE/OTHER ART.XXX							
All City employees have a current performance appraisal ART.XXX.01							
• # of employees for whom performance appraisals were scheduled (ART)	36	38	38	0	38	38	38
• # of employees for whom scheduled performance appraisals were completed (ART)	36	38	38	0	38	38	38

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ASIAN ART MUSEUM (EEI)							
Increase museum membership							
• Number of museum members	12,888	14,627	15,447	820	15,000	15,000	15,000
Increase number of museum visitors							
• City cost per visitor (AAM)	\$26.31	\$29.73	\$32.60	\$2.87	\$34.00	\$35.00	\$35.00
• Number of museum visitors	284,135	269,876	273,401	3,525	270,000	250,000	210,000
Provide quality programs on Asian art and culture							
• Number of education program participants	32,918	38,577	37,691	-886	34,000	36,000	23,000
• Number of public program participants	52,589	52,881	54,081	1,200	50,000	40,000	25,000
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (AAM)	54	51	48	-3	52	52	52
• # of employees for whom scheduled performance appraisals were completed (AAM)	54	50	48	-2	52	52	52

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
RECORDER							
Collect all fees for recording of documents							
• Number of documents recorded	204,083	181,904	197,224	15,320	180,000	195,000	195,000
• Recording fees	\$4,011,221	\$3,858,629	\$4,034,695	\$176,066	\$3,900,000	\$3,929,355	\$3,937,382
Collect documentary transfer tax							
• Value of transfer tax from non-recorded documents and under-reported transactions	\$28,460,334	\$24,738,368	\$22,299,048	(\$2,439,320)	\$3,000,000	\$3,000,000	\$3,000,000
• Value of transfer tax from recorded documents	\$267,210,000	\$314,300,000	\$273,702,305	(\$40,597,695)	\$275,300,000	\$250,000,000	\$237,500,000
REAL PROPERTY							
Assess all taxable property within the City and County of San Francisco							
• Number of Supplemental and Escape Assessments	28,825	26,208	28,437	2,229	24,000	27,000	26,000
• Value (in billions) of working assessment roll (Secured Roll, excluding SBE Roll)	\$177.23	\$187.10	\$194.67	\$7.57	\$197.00	\$202.45	\$206.51
• Value of supplemental and escape assessments	\$121,181,404.03	\$154,875,338.00	\$239,866,141.00	\$84,990,803.00	\$135,000,000.00	\$171,000,000.00	\$125,000,000.00
Effectively defend and resolve assessment appeals							
• Number of appeals resolved in a year	6,092	4,995	4,038	-957	3,000	3,000	5,000
NON PROGRAM							
All City employees have a current performance appraisal ASR.XXX.01							
• Number of employees for whom performance appraisals are to be conducted.	132	132	139	7	150	168	185
• Number of employees for whom scheduled performance appraisals were completed	130	132	130	-2	150	168	185
Provide outstanding customer service							
• Percentage of customers with a good or excellent experience	95%	94%	99%	5%	97%	98%	99%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
APPEALS PROCESSING							
Provide a fair and efficient administrative appeals process to the public							
• Percentage of cases decided within 75 days of filing	75%	60%	68%	8%	60%	60%	60%
• Percentage of written decisions released within 15 days of final action	100%	93%	100%	7%	97%	97%	97%
DEPARTMENT-WIDE/OTHER PAB.XXX							
All City employees have a current performance appraisal PAB.XXX.01							
• # of employees for whom performance appraisals were scheduled (PAB)	5	5	5	0	5	5	5
• # of employees for whom scheduled performance appraisals were completed (PAB)	5	5	5	0	5	5	5

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Clerk of the Board – Legislative							
Provide response and support to the Board of Supervisors, Committee, Commissions, Task Force, other departments/agencies and general public on legislative or policy related matters.							
• Percentage of appeals processed and scheduled in accordance with established timeframes.	100%	100%	100%	0%	100%	100%	100%
• Percentage of Board or Committee legislative items continued due to improper notice and/or missed publication within required timeframes	1.00%	1.00%	0%	-1.00%	0%	0%	0%
• Percentage of Board or Committee meeting agendas continued due to improper notice and/or missed publication within required timeframes	1.00%	0.00%	n/a	n/a	0%	0%	0%
• Percentage of Board or Committee meeting minutes posted within 2 business days of meeting adjournment.	100%	94%	98%	4%	100%	100%	100%
• Percentage of Board, Committee, Commission and Task Force legislative or policy related documents posted on the web site within the mandated timeframes for public access.	100%	100%	100%	0%	100%	100%	100%
• Percentage of vacancy notices posted within 30 days of expiration	100%	100%	100%	0%	100%	100%	100%
Youth Commission (YC)							
Post any responses deemed appropriate to Youth Commission referrals within 12 days of the date the BOS referred the matter to the Commission							
• Percentage of Youth Commission referral responses posted on the website within 72 hours of action taken at a meeting	n/a	91%	100%	9%	100%	100%	100%
Provide response and support to the Youth Commission, Board of Supervisors, Mayor, other departments/agencies and general public on legislative or policy related matters.							
• Percentage of Youth Commission adopted resolutions and motions posted on the website within 48 hours after a meeting	84%	100%	100%	0%	100%	100%	100%
• Percentage of Youth Commission or Committee meeting notices, agendas and packets posted on the website at least 72 hours prior to the meeting.	100%	100%	98%	-2%	100%	100%	100%
Clerk of the Board - Administration							
Provide response and support to the Board of Supervisors, Committee, Commissions, Task Force, other departments/agencies and general public on legislative or policy related matters. BOS.FAQ.01							
• Number of hits on BOS website	3,353,411	2,136,413	2,251,866	115,453	2,500,000	2,500,000	2,500,000
• Percentage of Board meeting agendas posted on website at least 72 hours prior to meeting	100%	100%	100%	0%	100%	100%	100%
Assessment Appeals Board (AAB)							
Notify filers of California Form 700, Statement of Economic Interests, and related forms, of their filing obligations within established time frames							
• Percentage of identified AAB filers notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frames	100%	100%	100%	0%	100%	100%	100%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Provide response and support to the Assessment Appeals Board, other department/agencies and general public on Assessment Appeals Board matters							
• Average response time (in days) to AAB public information requests	2.00	1.57	1.40	-0.17	3.00	3.00	3.00
• Percentage of assessment appeals heard and decided pursuant to legal requirements	100.00%	100.00%	99.57%	-0.43%	100.00%	100.00%	100.00%
• Percentage of hearing notifications issued to parties within the required timeframe	100.00%	99.99%	99.98%	-0.01%	100.00%	100.00%	100.00%
Clerk of the Board – Operations							
Provide response and support to the Board of Supervisors, Committee, Commissions, Task Force, other departments/agencies and general public on legislative or policy related matters							
• Percentage of identified COB filers (except AAB) notified of filing obligations for the Statement of Economic Interests (SEI) Form 700 and related forms within established time frame	100%	100%	100%	0%	100%	100%	100%
Sunshine Ordinance Task Force (SOTF)							
Provide Task Force information and advice to the Board of Supervisors, Committee, Commissions, and/or other departments/agencies on appropriate ways to implement the Sunshine Ordinance							
• Percentage of complaints processed and scheduled in accordance with established timeframes	n/a	11%	2%	-9%	5%	5%	5%
Upload minutes within 10 business days of meeting adjournment							
• Percentage of SOTF meeting minutes posted within 10 business days of meeting adjournment	100%	100%	100%	0%	100%	100%	100%
DEPARTMENT-WIDE/OTHER BOS.XXX							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (BOS)	26	24	13	-11	31	31	31
• # of employees for whom scheduled performance appraisals were completed and submitted (BOS)	20	15	0	-15	31	31	31

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DBI - ADMINISTRATION SERVICES							
Improve Production of 3R Reports and Reproduction of Records							
• Percentage of Records Requests Processed Within 20 Business Days	94%	97%	98%	1%	90%	90%	90%
• Percentage of Reports of Residential Building Records (3R reports) Produced Within Seven Business Days	92%	96%	98%	2%	90%	90%	90%
DBI - INSPECTION SERVICES							
Improve Code Enforcement							
• Inspections per inspector/day (building)	12.0	11.8	12.5	0.7	11.0	11.0	11.0
• Inspections per inspector/day (electrical)	13.0	12.2	11.9	-0.3	11.0	11.0	11.0
• Inspections per inspector/day (plumbing)	11.0	11.7	10.8	-0.9	11.0	11.0	11.0
• Percentage of Life Hazards or Lack of Heat Complaints Responded to Within One Business Day	94%	92%	99%	7%	100%	100%	100%
• Percentage of Non-Hazard Complaints Responded to Within Three Business Days	87%	84%	72%	-12%	80%	80%	80%
• Percentage of Non-Hazard Housing Inspection Complaints Responded to Within Three Business Days.	85%	96%	97%	1%	80%	80%	80%
Improve Construction Inspection Response Time							
• Percentage of Customer-Requested Inspections Completed Within Two Business Days of Requested Date	97%	97%	n/a	n/a	90%	90%	90%
DBI - PERMIT SERVICES							
Percentage of Submitted Permit Applications Routed within One Business Day							
• Timeliness of Distributing Submitted Drawings	100%	100%	100%	0%	90%	90%	90%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DBI - PLAN REVIEW SERVICES							
Improve Plan Review Turnaround Time							
• Percentage of Permit Applications for Multi-Family Residential and/or Mixed-Use Buildings Reviewed Within 42 Calendar Days	99%	99%	98%	-1%	90%	90%	90%
• Percentage of Permit Applications for Office and/or Commercial Buildings Reviewed Within 42 Calendar Days	99%	99%	99%	0%	90%	90%	90%
• Percentage of Permit Applications for One and Two Family Dwellings Reviewed Within 28 Calendar Days	99%	96%	96%	0%	90%	90%	90%
• Percentage of Permit Applications for Other Buildings Reviewed Within 42 Calendar Days	98%	98%	98%	0%	90%	90%	90%
• Percentage of Pre-Application Meetings Conducted Within 14 Calendar Days	97%	91%	91%	0%	90%	90%	90%
• Percentage of Site Permit Applications Reviewed With a Construction Valuation of Greater Than \$4,000,000 Reviewed Within 28 Calendar Days	94%	84%	77%	-7%	90%	85%	85%
• Percentage of Site Permit Applications Reviewed With a Construction Valuation of Less Than \$3,999,999 Reviewed Within 21 Calendar Days	73%	58%	70%	12%	90%	85%	85%
Improve the Quality and Completeness of Plan Reviews							
• Percentage of Submitted Projects Audited for Quality Assurance by Supervisors	100%	100%	100%	0%	90%	90%	90%
DEPARTMENT-WIDE/OTHER DBI.XXX							
All City employees have a current performance appraisal DBI.XXX.01							
• # of employees for whom performance appraisals were scheduled (DBI)	262	254	264	10	260	260	260
• # of employees for whom scheduled performance appraisals were completed (DBI)	258	227	257	30	260	260	260

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CHILD SUPPORT SERVICES PROGRAM							
Establish child support orders							
• San Francisco orders established as a percentage of cases needing an order	91.1%	91.1%	91.0%	-0.1%	91.9%	91.9%	91.9%
Establish paternity for children born out of wedlock in the county							
• Percentage of IV-D cases in San Francisco with paternity established for children in caseload born out of wedlock	98.6%	98.3%	98.1%	-0.2%	99.0%	99.0%	99.0%
Increase economic self-sufficiency of single parent families							
• Amount of child support collected by SF DCSS annually, in millions	\$26.50	\$26.70	\$26.80	\$0.10	\$27.00	\$27.00	\$27.00
• San Francisco cases with collections on arrears during the fiscal year as a percentage of all cases in San Francisco	62.5%	63.5%	64.7%	1.2%	64.4%	65.0%	65.0%
• San Francisco current collections as a percentage of current support owed	73.5%	82.4%	83.4%	1.0%	75.0%	83.0%	83.0%
• Statewide cases with collections on arrears during fiscal year as a percentage of cases with arrears owed	64.0%	63.3%	57.4%	-6.0%	0.0%	58.0%	56.0%
• Statewide current collections as a percentage of current support owed	63.0%	66.5%	66.5%	0.0%	0.0%	58.0%	58.0%
Provide effective services to clients							
• Number of unemancipated children in CSE counties caseloads	1,252,700	1,289,800	1,259,416	-30,384	1,326,900	1,353,428	1,380,496
• Number of unemancipated children in San Francisco caseload	10,417	10,744	10,458	-286	10,333	10,110	9,669
DEPARTMENT-WIDE/OTHER CSS.XXX							
All City employees have a current performance appraisal CSS.XXX.01							
• # of employees for whom performance appraisals were scheduled (CSS)	90	80	80	0	84	84	84
• # of employees for whom scheduled performance appraisals were completed (CSS)	85	80	64	-16	84	84	84

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CHILDREN AND FAMILIES FUND							
Improve parents'/caregivers' ability to support their children's readiness for school							
• Number of children participating in school readiness activities and services	1,688	1,569	1,785	216	1,500	1,500	1,500
• Number of family resource centers receiving joint funding from HSA, DCYF, and First 5 San Francisco	25	25	25	0	25	25	25
• Number of parents participating in a parent education workshop or class series	1,045	962	1,041	79	900	900	900
• Percent of San Francisco Family Resource Center Initiative parent participants demonstrating improved parenting skills following a curriculum-based parent education class series	82%	80%	83%	3%	65%	65%	70%
Information, resources, and supports are available to promote and protect the oral, physical, and mental health of young children.							
• Number of child care centers, including Preschool for All, family resource centers, shelters, and residential treatment centers receiving public health nurse consultation.	95	106	109	3	95	95	95
• Number of children receiving vision, hearing, and/or dental screenings	4,366	4,445	4,971	526	4,000	4,000	4,000
Providers have the capacity and skills to implement evidence-based practices that ensure the healthy social-emotional and physical development of all children.							
• Number of children screened for special needs	3,125	3,232	2,781	-451	2,475	2,475	2,475
• Number of resource centers receiving early childhood mental health consultation	153	149	144	-5	150	150	150
PUBLIC EDUCATION FUND - PROP H							
Improve quality of preschool services							
• Percent of funded classrooms achieving cut-off score on adult/child interactions	88%	96%	98%	2%	80%	80%	80%
• Percent of funded classrooms achieving cut-off score on instruction	29%	44%	57%	13%	50%	50%	50%
• Percent of funded classrooms with an environment rating of 5 or above	90%	94%	93%	-1%	90%	90%	90%
Increase access to high quality preschool							
• Number of four-year olds enrolled in Preschool For All (PFA) program	3,445	3,407	3,723	316	3,600	3,600	3,600
Increase preschool workforce development opportunities							
• Number of PFA classroom teachers who hold a Bachelor's degree or higher	296	315	298	-17	295	295	295
• Number of Preschool For All (PFA) staff participating in PFA professional development activities	2,356	2,669	1,741	-928	1,900	1,900	1,900

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Provide preschool sites with enhancements to improve children's readiness for school							
• Number of classrooms participating in arts initiative	107	110	134	24	110	110	110
• Number of PFA classrooms participating in early literacy curriculum enhancements	254	285	283	-2	250	250	250
DEPARTMENT-WIDE/OTHER CFC.XXX							
All city employees have a current performance appraisal CFC.XXX.01							
• # of employees for whom performance appraisals were scheduled (CFC)	14	14	12	-2	14	11	13
• # of employees for whom scheduled performance appraisals were completed (CFC)	13	10	12	2	14	11	13

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CHILDREN'S FUND PROGRAMS							
Improve the availability and quality of DCYF-funded programs/services							
• Number of children, youth, and their families participating in programs/services funded by the Children's Fund	54,319	55,826	46,121	-9,705	60,000	60,000	55,000
• Percentage of Children's Fund grant recipients who meet at least 50% of their DCYF Performance Measures.	73%	71%	72%	1%	75%	75%	75%
• Percentage of grantee organizations that rate the quality of service and support they receive from DCYF as very good to excellent	75%	68%	77%	9%	90%	90%	90%
Improve the outcomes of youth that have been identified as at-risk for poor social and educational outcomes							
• Number of youth 14-24 years old in DCYF-funded case management program receiving case management services	1,322	1,835	1,775	-60	900	1,500	1,500
• Percentage of youth in DCYF-funded detention alternative programs who do not have a petition filed during program participation	88%	92%	90%	-2%	90%	90%	90%
• Percentage of youth who are taken to the Truancy Assessment and Referral Center (TARC) that receive a minimum of three weeks of service after the initial contact and a total of 6 or more hours of case management services.	71%	88%	77%	-11%	75%	75%	75%
Increase the availability and quality of out-of-school time programs							
• Number of 6 to 13 year olds attending summer programs funded by DCYF an average of five hours per week	8,080	9,518	9,769	251	6,000	8,500	8,500
• Number of children and youth attending afterschool programs for five or more hours per week	13,544	14,513	15,564	1,051	14,000	14,000	14,000
• Percentage of afterschool time program participants who report that there is an adult at the funded program who really cares about them	92%	92%	94%	2%	75%	75%	75%
• Percentage of participants in afterschool programs who report enhanced enjoyment and engagement in learning as a result of the program	79%	83%	85%	2%	75%	75%	75%
Prepare San Francisco youth 14 to 17 years old for a productive future by helping them to develop the skills and competencies needed to succeed in school and work							
• Number of 14 to 17 year olds placed in a job (subsidized or unsubsidized), internship, or on-the-job training program (excluding the Mayor's Summer Jobs+ Program)	1,887	2,476	2,159	-317	2,500	2,500	2,500
• Number of 14 to 17 years old served by DCYF-funded YLEAD programs	15,364	16,976	11,675	-5,301	13,000	17,000	17,000
• Percentage of 14 to 17 year olds in specialized teen programs who report enhanced enjoyment and engagement in learning as a result of the program	74%	77%	75%	-2%	75%	75%	75%
• Percentage of youth in YWD programs who report developing education or career goals and learning the steps needed to achieve their goals	71%	75%	76%	1%	75%	75%	75%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CHILDREN'S BASELINE							
Support the health of children and youth							
• Number of high school students served at school Wellness Centers	7,299	8,565	7,502	-1,063	6,513	6,500	8,500
DEPARTMENT-WIDE/OTHER CHF.XXX							
All city employees have a current performance appraisal CHF.XXX.01							
• # of employees for whom performance appraisals were scheduled (CHF)	10	25	10	-15	27	35	25
• # of employees for whom scheduled performance appraisals were completed (CHF)	6	2	16	14	27	35	20

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CLAIMS							
Limit the financial liability of the City and County of San Francisco through the efficient management of personal injury and property damage claims							
• Average number of days from claim filing to final disposition	62	65	64	-1	150	65	65
• Number of claims closed	2,998	3,022	3,308	286	3,000	3,000	3,000
• Number of claims opened	2,889	3,170	3,197	27	2,850	2,850	2,850
• Percent of claims denied	66%	56%	60%	4%	52%	52%	58%
• Percent of claims settled	34%	44%	40%	-4%	48%	48%	42%
LEGAL SERVICE							
Advise Board of Supervisors and/or research or draft legislation which expresses the desired policies of the City and County of San Francisco							
• Number of Board-generated work assignments	274	304	327	23	266	266	275
Provide advice and counsel to the Mayor, Board of Supervisors, and City departments and commissions, on legal issues of importance to the administration of local government							
• Number of hours required to respond to requests for advice and counsel.	162,853	162,155	170,434	8,279	160,000	160,000	160,000
• Total cost of responses to requests for advice and counsel, in millions.	44,187,576.60000	45,440,878.00000	50,458,846.00000	5,017,968.00000	46,000,000.00000	46,000,000.00000	46,000,000.00000
Provide legal services to client departments which meet client expectations for quality							
• Percent of client departments who believe that communications with the Office are open and beneficial (biennial client surveys)	n/a	86%	n/a	n/a	85%	85%	85%
• Percent of client departments who believe that the fees charged by the Office reflect the value of the work performed (biennial client survey)	n/a	76%	n/a	n/a	88%	88%	88%
• Percent of client departments who believe the department is responsive to their needs, and timely in addressing their legal issues (biennial client survey)	n/a	80%	n/a	n/a	90%	90%	90%
• Percent of client departments who consider the overall service of the Office to be of high quality (biennial client survey)	n/a	87%	n/a	n/a	85%	85%	85%
Research and/or draft legislation, for all departments including Board of Supervisors, which expresses the desired policies of the City and County of San Francisco.							
• Number of pieces of legislation researched and/or drafted for all departments, including the Board of Supervisors	417	464	529	65	300	300	450
LEGAL SERVICE-PAYING DEPTS							
Represent the City and County of San Francisco in civil litigation of critical importance to the welfare of the citizens of San Francisco, and the administration of local government							
• Number of tort litigation cases opened	429	500	453	-47	460	460	460

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DEPARTMENT-WIDE/OTHER CAT.XXX							
All City employees have a current performance appraisal CAT.XXX.01							
• # of employees for whom performance appraisals were scheduled (CAT)	225	225	225	0	225	225	225
• # of employees for whom scheduled performance appraisals were completed (CAT)	225	225	225	0	225	225	225
Maintain and increase specialized skills of staff							
• Number of staff members participating in training programs produced for staff	837	443	825	382	300	300	500

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CITYWIDE PLANNING							
Engage with the community regarding Planning-related projects							
• Percent of community engagement event participants who rate the event as successful	79%	67%	n/a	n/a	80%	80%	80%
Perform timely and comprehensive review of projects							
• Percent of general plan referrals completed within 45 days	85%	69%	91%	22%	90%	90%	90%
Respond to information requests in a timely and professional manner.							
• Percent completion of all required planning, housing, and monitoring reports according to mandated or established publication schedules	0%	59%	97%	38%	85%	85%	85%
Successfully program development impact fee revenue							
• Percent of projected development impact fee revenue for the following 2 fiscal years programmed by fiscal year end	95%	92%	83%	-9%	90%	90%	90%
CURRENT PLANNING							
Perform timely and comprehensive review of applications							
• Percent of Historical Resources Evaluation Reports (HREs) completed within 60 days	30%	38%	42%	4%	75%	75%	75%
• Percentage of all building permits involving new construction and alterations review that are approved or disapproved within 90 days	58%	57%	61%	4%	75%	75%	75%
• Percentage of conditional use applications requiring Commission action approved or disapproved within 180 days	56%	47%	46%	-1%	70%	70%	70%
• Percentage of public initiated Discretionary Review applications approved or disapproved within 120 days	27%	44%	61%	17%	80%	80%	80%
ENVIRONMENTAL PLANNING							
Perform timely and comprehensive review of applications							
• Percent of all environmental impact reports (EIRs) completed within 24 months	100%	44%	80%	36%	75%	75%	75%
• Percent of Negative Declarations (Neg Decs), Class 32s, Community Plan Exemptions (CPEs), and Addenda completed within 9 months	45%	29%	33%	4%	75%	75%	75%
• Percentage of categorical exemptions reviewed within 45 days	65%	48%	62%	14%	75%	75%	75%
ZONING ADMIN & COMPLIANCE							
Effectively compel compliance for cases in violation							
• Percent of complaints where enforcement proceedings have been initiated within 30 business days of complaint filing	95%	99%	99%	0%	95%	95%	95%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DEPARTMENT-WIDE/OTHER CPC							
All City employees have a current performance appraisal CPC							
• # of employees for whom performance appraisals were scheduled (CPC)	153	165	212	47	212	212	212
• # of employees for whom scheduled performance appraisals were completed (CPC)	136	143	180	37	212	212	212
Ensure high availability of the department's machines and systems							
• Planning core network uptime percent	100.0%	100.0%	94.0%	-6.0%	99.9%	99.9%	99.9%
Perform timely review of legislation							
• Percentage of Legislative Ordinances initiated by an elected office that are reviewed by the Commission within 90 days or continued at the request of the elected official	96%	83%	95%	12%	85%	85%	85%
Respond to information requests in a timely and professional manner							
• Percent of helpdesk requests resolved within 24 hours	85%	83%	84%	1%	75%	75%	75%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CIVIL SERVICE COMMISSION (FCV)							
Support Commission in resolving civil service issues							
• Percentage of appeals and requests for hearings processed within seven days	100%	96%	100%	4%	100%	100%	100%
• Percentage of appeals forwarded and resolved by the Commission in the fiscal year	88%	80%	77%	-3%	70%	70%	70%
• The number of merit system audits conducted and completed in the fiscal year	8	8	8	0	8	9	9
• The percentage of completed responses to Inspection Service requests within 60 days	90%	83%	80%	-3%	80%	80%	80%
DEPARTMENT-WIDE/OTHER CSC.XXX							
All City employees have a current performance appraisal CSC.XXX.01							
• # of employees for whom performance appraisals were scheduled (CSC)	6	6	5	-1	6	6	6
• # of employees for whom scheduled performance appraisals were completed (CSC)	6	6	0	-6	6	6	6

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
PUBLIC FINANCE							
Reduce the City's debt service costs through bond refinancings							
• Number of bond refinancings	1	1	1	0	2	2	1
• Present value savings from bond refinancings	\$4,800,000	\$47,000,000	\$11,900,000	(\$35,100,000)	\$5,000,000	\$5,000,000	\$2,500,000
• Ratings of the City's General Obligation Bonds - Average of Three Rating Agencies (1 equals top half of investment ratings)	1	1	1	0	1	1	1
PAYROLL & PERSONNEL SERVICES							
Provide accurate, timely financial transactions							
• Percentage of payroll transactions not requiring correction	99.00%	99.10%	98.42%	-0.68%	98.50%	98.50%	98.50%
• Percentage of Problem Description Forms (PDF) processed within 2 pay periods of receipt	91.50%	88.28%	83.65%	-4.63%	90.00%	92.00%	94.00%
ACCOUNTING OPERATIONS AND SYSTEMS							
Ensure that the City follows appropriate accounting procedures							
• Number of audit findings with questioned costs in annual Single Audit of federal grants	0	0	4	4	4	4	2
• Number of findings of material weakness in annual City audit	0	1	0	-1	0	0	0
Manage the Citywide family of financial professionals							
• Percentage of 16 major departments that have been trained this year on cost recovery policies and procedures and related topics	38%	100%	100%	0%	100%	100%	100%
Provide accurate, timely financial reporting							
• City receives certificate of achievement for excellence in financial reporting from Government Finance Officers Association (1 equals yes)	1	1	1	0	1	1	1
• Number of days from previous fiscal year end to complete the City's comprehensive financial report	150	150	146	-4	150	150	150
Provide effective systems for Citywide payroll, budgeting, accounting and purchasing functions							
• Average Percentage of scheduled time that systems are available for departmental use	99.31%	99.87%	99.77%	-0.10%	99.00%	99.00%	99.00%
CITY SERVICES AUDITOR							
Audit departments, contractors, and concessions timely to minimize risk to the City							
• Count of code required audits completed	30	28	24	-4	25	25	25

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Conduct audits and projects efficiently							
• Percentage of audits completed within hours budgeted	49%	27%	50%	23%	80%	80%	80%
• Percentage of planned audits completed within scheduled deadline	60%	50%	73%	23%	75%	75%	75%
• Percentage of planned projects completed within scheduled deadline	54%	85%	84%	-1%	80%	80%	80%
• Percentage of projects completed within hours budgeted	59%	54%	58%	4%	80%	80%	80%
Provide effective consulting, technical assistance and audit services to City departments to improve their operations							
• Percentage of audit recommendations implemented within 2 years after report issuance.	n/a	98%	94%	-4%	85%	85%	85%
• Percentage of auditee ratings that are good or excellent	77%	73%	74%	1%	80%	80%	80%
• Percentage of client ratings for technical assistance projects that are good or excellent	100%	95%	100%	5%	95%	95%	95%
MANAGEMENT, BUDGET AND ANALYSIS							
Provide accurate, timely information to support fiscal planning							
• Percentage by which actual General Fund revenues vary from prior year revised budget estimates	3.43%	2.67%	4.83%	2.16%	2.00%	2.00%	2.00%
• Percentage by which actual revenues vary from mid-year estimates	n/a	2.30%	3.02%	0.72%	1.50%	1.50%	1.50%
EMERGE							
Provide efficient and effective central employment management systems functions - Payroll, Time Reporting, Human Resources							
• Percentage of scheduled time that systems are available for central and local departmental use	99.75%	97.19%	99.93%	2.74%	99.90%	99.90%	99.90%
ECONOMIC ANALYSIS							
Provide timely economic and operational analyses to inform legislation and management decisions							
• Percentage of OEA economic impact reports completed by the hearing date	100%	100%	100%	0%	100%	100%	100%
DEPARTMENT-WIDE/OTHER CON.XXX							
All City employees have a current performance appraisal CON.XXX.23							
• # of employees for whom performance appraisals were scheduled (CON)	176	188	227	39	176	180	211
• # of employees for whom scheduled performance appraisals were completed (CON)	176	163	206	43	180	180	211

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Recognize and reward employee contributions and ensure employee satisfaction							
<ul style="list-style-type: none"> Percentage of employees who agree with the statement: Overall, I'm satisfied with the Controller's Office as a place to work and grow 	n/a	87%	n/a	n/a	n/a	90%	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
FELONY PROSECUTION							
Effectively prosecute homicide cases							
• Average number of cases handled per attorney in the homicide unit	7	8	11	3	7	7	7
• Number of homicide arrests	32	52	25	-27	0	0	0
• Number of homicide cases filed	23	45	21	-24	0	0	0
• Number of homicides reported	40	54	51	-3	0	0	0
Hold felony offenders accountable for their crimes							
• Average number of adult felony cases handled per felony trial attorney	123	101	105	4	41	41	41
• Number of adult felony arrests charged or handled by probation revocation	5,765	4,972	4,740	-232	4,800	5,000	5,000
• Number of adult felony arrests reviewed	10,401	8,566	7,691	-875	8,000	8,000	8,000
Maintain and increase specialized skills of investigators and prosecutors through training programs							
• Number of enhanced trainings provided for attorneys and investigators	191	220	239	19	180	180	200
FAMILY VIOLENCE PROGRAM							
Assist victims to recover in the aftermath of crime							
• Number of victims provided with crisis intervention services	3,610	3,574	3,096	-478	3,000	3,000	3,000
• Number of victims receiving an orientation to the criminal justice system	4,913	6,027	6,184	157	5,800	5,800	5,800
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (DAT)	226	265	259	-6	265	265	265
• # of employees for whom scheduled performance appraisals were completed (DAT)	205	239	240	1	265	265	265

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ECONOMIC DEVELOPMENT							
Develop, assist, and promote film activities							
• Dollar amount of rebates given to film productions	\$831,509	\$1,097,653	\$5,858,878	\$4,761,225	\$1,000,000	\$1,000,000	\$1,000,000
• Number of commercial shoot days	135	115	106	-9	135	142	150
• Number of film and tv shoot days	387	478	419	-59	430	450	470
• Number of film productions taking advantage of film incentive rebate program	7	4	7	3	6	5	5
• Number of permits issued	585	592	698	106	660	650	680
• Number of still photo shoot days	327	326	353	27	330	315	330
• Other shoot days	430	458	555	97	440	525	550
• Revenues collected from film permits	\$243,542	\$230,943	\$253,000	\$22,057	\$230,000	\$230,000	\$240,000
To foster international trade							
• Number of international trade delegations hosted or co-hosted	129	123	128	5	140	140	150
To grow and support quality workforce opportunities for all San Francisco residents							
• Placement rate of individuals 18 and older who complete a program in jobs that are either full-time or part-time	72%	79%	79%	0%	72%	72%	72%
To improve the business climate in San Francisco in order to attract and retain businesses, with specific focus on targeted industries and including small business							
• Number of businesses receiving one-on-one technical assistance	786	n/a	n/a	n/a	1,300	n/a	n/a
• Number of businesses taking advantage of incentive programs including local payroll tax exemptions and state enterprise zone benefits	3,151	n/a	n/a	n/a	2,382	1,000	n/a
• Number of businesses that benefited from Office of Economic and Workforce Development (OEVD) and Small Business Commission (SBC) programs, as identified through business surveys	20	n/a	n/a	n/a	500	n/a	n/a
To strengthen the economic vitality of neighborhoods and commercial corridors							
• Annual Community Benefit District (CBD) revenue	\$49,269,931	\$60,096,791	\$70,670,016	\$10,573,225	\$61,090,504	\$70,058,107	\$72,159,850
• Number of commercial vacancies in targeted commercial corridors	8%	7%	5%	-1%	7%	7%	7%
To support and catalyze major City development projects, including public-private partnerships and military base conversions							
• Number of public-private development projects proceeding on time and on budget	100%	100%	100%	0%	90%	90%	90%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
OFFICE OF SMALL BUSINESS AFFAIRS							
Foster, promote and retain small businesses in San Francisco							
• Number of ordinances, resolutions, motions and policies initiated by or reviewed by the Small Business Commission	32	n/a	n/a	n/a	40	n/a	n/a
• Number of outreach events (ECN)	21	n/a	n/a	n/a	40	n/a	n/a
• Number of small businesses assisted	1,744	n/a	n/a	n/a	3,700	n/a	n/a
DEPARTMENT-WIDE/OTHER ECN.XXX							
All City employees have a current performance appraisal ECN.XXX.01							
• # of employees for whom performance appraisals were scheduled (ECN)	62	37	n/a	n/a	95	100	100
• # of employees for whom scheduled performance appraisals were completed (ECN)	61	42	n/a	n/a	95	100	100

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ELECTIONS (FCH)							
Improving accessibility to polling places in San Francisco's geographically challenging environment.							
• Number of polling places that accommodate additional HAVA equipment	460	575	929	354	958	576	576
• Number of polling places with physically accessible entryways and voting areas	459	547	938	391	927	576	576
• Percentage of polling place sidewalks surveyed for accessibility	51%	100%	99%	-1%	100%	100%	100%
Improving the mailing process for the permanent vote-by-mail ballot program and reduce the occurrences of second ballot requests.							
• Number of returned undeliverable permanent vote-by-mail ballots	16,704	4,248	9,335	5,087	12,035	7,725	5,150
• Number of second ballot requests from permanent vote-by-mail voters	968	755	4,521	3,766	1,165	2,575	773
• Percentage of returned undeliverable permanent vote-by-mail ballots	3.5%	1.7%	2.4%	0.6%	1.4%	1.5%	1.0%
Maintaining a program to analyze and improve the customer service that the Department provides.							
• Average rating for the level of customer service provided (scale of 1-5)	4.5	4.6	4.3	-0.3	5.0	5.0	5.0
Providing a voter education and outreach program in accordance with the Voting Rights Act, the Help America Vote Act, and the Equal Access to Services Ordinance							
• Number of educational materials distributed	23,352	18,703	33,976	15,273	18,000	21,000	21,200
• Number of educational presentation program attendees	11,434	4,100	1,402	-2,698	2,850	1,144	1,144
• Number of educational presentations	149	112	58	-54	95	44	44
• Number of organizations contacted	1,129	737	1,399	662	737	740	750
• Number of outreach events (REG)	211	193	222	29	162	112	113
Providing bilingual poll workers at San Francisco's polling places							
• Number of bilingual poll workers recruited	2,073	1,088	2,200	1,112	735	600	800
• Percentage of polling places staffed with bilingual Chinese-speaking pollworkers	87.50%	82.00%	81.00%	-1.00%	73.00%	67.00%	67.00%
• Percentage of polling places staffed with bilingual Spanish-speaking pollworkers	47.00%	48.00%	49.00%	1.00%	45.00%	30.00%	30.00%
San Francisco voter registration and turnout							
• Number of registered voters	435,757	436,019	457,533	21,514	440,006	490,000	495,000
• Turnout as a percentage of registration	30%	53%	5,100%	5,047%	46%	60%	40%
• Vote-by-mail turnout	87,698	136,219	142,875	6,656	126,543	215,600	118,800
• Vote-by-mail turnout as a percentage of total turnout	68%	59%	61%	2%	62%	55%	60%
• Voter turnout	129,168	231,214	234,031	2,817	202,447	392,000	198,000

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (REG)	38	35	29	-6	40	29	29
• # of employees for whom scheduled performance appraisals were completed (REG)	38	35	29	-6	40	29	29

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DEM EMERGENCY COMMUNICATIONS							
Respond quickly to incoming calls							
• Average daily emergency call volume	1,618	1,753	1,744	-9	n/a	n/a	n/a
• Average time (in minutes) from received to dispatch of Code 3 medical calls	1.99	1.92	1.77	-0.15	2.00	2.00	2.00
• Calls handled per dispatcher FTE/hour	14	15	14	-1	14	14	13
• Percentage of emergency calls answered within ten seconds	78%	80%	78%	-2%	90%	90%	90%
• Percentage of non-emergency calls answered within 1 minute	51%	59%	56%	-3%	80%	80%	80%
• Response to code 3 medical calls(in minutes) in 90th percentile	3.45	3.45	3.25	-0.20	2.00	2.00	2.00
Staff emergency communication center with fully-trained personnel							
• Ensure staff that require continuing professional training receive training.	n/a	65%	50%	-15%	50%	50%	50%
• Number of 8238s successfully completing the fire medical dispatch training program	8	7	0	-7	6	6	7
• Number of new dispatchers successfully completing the training program	n/a	11	12	1	10	30	15
• Percentage of fully qualified staff maintaining continuing education requirements.	75%	80%	45%	-35%	50%	50%	50%
DEM EMERGENCY SERVICES							
Coordinate interagency planning							
• Number of EMS hospital diversion reports	12	12	12	0	12	12	12
• Number of interagency coordination meetings held	9	7	16	9	12	12	12
• Number of new emergency plans developed or existing emergency plans revised.	8	3	4	1	6	4	4
• Number of outstanding DEM tasks in the master improvement plan completed.	28	7	54	47	10	20	15
• Number of participants in DEM hosted trainings.	113	92	187	95	100	100	150
• Number of participants in training courses provided by DES staff.	196	122	141	19	200	100	100
• Number of training courses hosted by DES	3	3	5	2	6	7	6
• Number of training courses provided by DES staff	13	15	15	0	7	7	10
• Overall satisfaction with trainings hosted by DES (5-best, 1-worst)	4.50	4.46	4.40	-0.06	4.00	4.50	4.75
• Overall satisfaction with trainings provided by DES staff	4.54	4.57	4.70	0.13	4.00	4.50	4.50

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
• Percent of DEM awarded grant funds that are encumbered or have been spent.	87%	68%	39%	-29%	60%	60%	60%
Exercise emergency response capabilities							
• Number of exercises led by DES staff	8	7	8	1	6	6	6
• Number of participants in DES led exercises	336	321	935	614	500	500	500
• Overall satisfaction with DES led exercises	4.27	4.38	4.35	-0.03	4.30	4.30	4.30
Promote community preparedness for emergencies							
• In Person Stakeholder Engagement Meetings	27	17	20	3	15	20	15
• Number of brochures distributed	13,078	10,750	5,339	-5,411	9,000	8,000	9,000
• Number of preparedness presentations made	51	19	20	1	25	30	30
• Social Media Engagement, Hits, and Impressions as provided through various social media platforms and analytics	135,165	166,658	522,300	355,642	67,000	2,000,000	2,000,000
DEPARTMENT-WIDE/OTHER ECD.XXX							
All City employees have a current performance appraisal ECD.XXX.01							
• # of employees for whom performance appraisals were scheduled (ECD)	272	247	246	-1	247	276	276
• # of employees for whom scheduled performance appraisals were completed (ECD)	231	221	207	-14	247	271	271

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CLEAN AIR							
Encourage the use of public transportation to improve air quality							
• Number of CCSF employees using commuter benefits	5,040	5,526	6,290	764	5,600	6,100	6,400
Increase the use of biofuels and/or other alternative fuels by the city fleet							
• Percentage of CCSF fleet fuel usage that is biodiesel	17%	17%	n/a	n/a	20%	100%	100%
CLIMATE CHANGE/ENERGY							
Encourage the use of renewable energy and energy efficiency							
• Greenhouse gas emissions percentage below 1990 levels	0%	0%	24%	24%	n/a	25%	n/a
• Megawatt reduction: SF Energy Watch program activities	1,650	1,299	1,920	0,621	1,600	1,600	1,710
• Metric Tons of CO2 greenhouse gas reduced through SF Energy Watch program activities	3,235	2,744	1,838	-906	3,446	3,446	3,172
• Solar Installations: MW of new capacity.	3,391	3,238	5,206	1,968	3,000	3,000	4,000
GREEN BUILDING							
Ensure energy efficiency and environmental-friendly designed buildings							
• Quantity of LEED and GPR certified private sector green building stock in San Francisco (square footage).	74,400,000	90,510,000	105,600,000	15,090,000	94,000,000	108,000,000	105,000,000
• Quantity of LEED certified municipal green building stock in San Francisco (square footage).	4,100,000	5,658,776	6,827,044	1,168,268	6,500,000	7,500,000	8,500,000
Increase energy efficiency in existing buildings.							
• Quantity of commercial building stock in San Francisco which has submitted the required Annual Energy Benchmark Summary to Department of Environment, as required by Environment Code Chapter 20. (square footage)	108,000,000	88,600,000	115,625,000	27,025,000	120,000,000	120,000,000	130,000,000
• Quantity of floor space in San Francisco which earned the ENERGY STAR certification for energy efficient operations (square footage).	82,000,000	85,480,000	89,120,000	3,640,000	86,000,000	90,000,000	92,500,000
ZERO WASTE							
Decrease landfill waste through recycling and other waste diversion							
• Average workday tons of refuse to primary landfill	1,412.0	1,458.7	1,518.0	59.3	1,475.0	1,475.0	1,450.0
• Percentage of residential and small business refuse diverted from landfill	59.0%	58.2%	57.9%	-0.3%	59.0%	60.0%	61.0%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
TOXICS							
Improve environmental quality and reduce toxics							
• Number of consultations to San Francisco businesses provided via phone, onsite consultations and training workshops.	233	204	243	39	210	216	222
• Number of Green Businesses certified through Green Business program	213	204	226	22	226	233	237
• Number of San Francisco homes serviced for household hazardous waste pickup	3,938	3,685	3,805	120	3,740	3,796	3,853
• Pounds of household hazardous waste properly managed and recycled or disposed of.	1,614,406	1,267,597	1,257,855	-9,742	1,266,611	1,305,910	1,325,499
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (ENV)	50	32	45	13	77	77	77
• # of employees for whom scheduled performance appraisals were completed (ENV)	50	32	45	13	77	77	77

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ETHICS COMMISSION (FET)							
Investigate complaints of alleged violations of state and local law relating to campaign finance, governmental ethics, and conflicts of interest that are within the jurisdiction of the Commission							
• Percentage of complaints resolved	44%	53%	44%	-9%	45%	33%	33%
Promote and ensure compliance with state and local campaign reporting and disclosure laws							
• Number of campaign committees and publicly financed candidate committees audited	11	17	17	0	31	25	35
• Percentage of expected campaign finance statements (Form 460) filed on time	83%	82%	86%	4%	84%	86%	86%
Promote compliance with state and local filing requirements							
• Percentage of identified campaign consultants who file quarterly reports on a timely basis	93%	83%	76%	-7%	84%	80%	90%
• Percentage of identified lobbyists filing reports on a timely basis	93%	92%	94%	2%	92%	92%	92%
• Percentage of Statements of Economic Interests due on April 1 that are filed	99%	99%	97%	-2%	95%	95%	90%
DEPARTMENT-WIDE/OTHER ETH.XXX							
All City employees have a current performance appraisal ETH.XXX.01							
• # of employees for whom performance appraisals were scheduled (ETH)	18	18	18	0	18	21	21
• # of employees for whom scheduled performance appraisals were completed (ETH)	18	16	0	-16	18	21	21

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ADMISSIONS							
Provide quality art and educational experiences to attract a large and diverse audience							
• City cost per visitor (All museums)	\$7.55	\$9.16	\$10.14	\$0.98	\$10.73	\$9.51	\$10.00
• Number of all school children and youth participating in education programs	56,371	55,914	51,239	-4,675	50,000	50,000	55,000
• Number of de Young visitors	1,309,790	1,103,416	1,226,656	123,240	1,000,000	1,150,000	1,150,000
• Number of exhibitions	18	15	18	3	19	15	15
• Number of Legion of Honor visitors	448,210	338,784	330,227	-8,557	350,000	350,000	350,000
• Number of paid memberships	108,929	100,829	102,107	1,278	105,000	115,000	115,000
• Number of participants in public programs	200,468	208,368	275,603	67,235	225,000	225,000	225,000
• Number of San Francisco school children and youth participating in education programs	30,000	35,934	34,388	-1,546	35,000	35,000	35,000
DEVELOPMENT							
Provide for collection growth through gifts, bequests and purchases							
• Number of acquisitions through gifts, bequests and purchases	891	1,773	1,280	-493	470	470	470
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (FAM)	90	96	105	9	105	105	105
• # of employees for whom scheduled performance appraisals were completed (FAM)	90	67	53	-14	95	95	96

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
FIRE SUPPRESSION							
Respond timely to calls for emergency assistance							
• Number of Code 2 (Non Emergency) Incidents	47,209	51,488	57,389	5,901	42,000	50,000	55,000
• Number of Code 3 (Emergency) Incidents	74,438	79,381	81,127	1,746	78,000	80,000	85,000
• Number of fires extinguished	4,751	3,166	3,379	213	3,400	3,400	3,400
• Percentage of ambulances that arrive on-scene within 10 minutes to life-threatening medical emergencies	n/a	82.7%	88.8%	6.1%	90.0%	90.0%	90.0%
• Percentage of ambulances that arrive on-scene within 20 minutes to non-life-threatening medical emergencies	n/a	88.2%	91.9%	3.7%	90.0%	90.0%	90.0%
• Percentage of First Responders (Advanced Life Support) that arrive on-scene within 7 minutes to life-threatening medical emergencies	n/a	90.5%	94.1%	3.6%	90.0%	90.0%	90.0%
• Percentage of First Responders (Basic Life Support) that arrive on-scene within 4 minutes 30 seconds to life-threatening medical emergencies	n/a	75.5%	78.0%	2.5%	90.0%	90.0%	90.0%
• Roll time of first ALS-capable company to Code 3 incidents requiring possible medical care, in seconds - 90th Percentile	413	473	351	-122	420	420	420
• Roll time of first defibrillation-capable company to Code 3 incidents requiring possible medical care, in seconds - 90th percentile	341	333	311	-22	300	300	300
• Roll time of first transport-capable company to Code 3 incidents requiring possible medical care, in seconds - 90th Percentile	706	731	628	-103	600	600	600
• Roll time of first unit to respond to Code 3 incidents, in seconds - 90th percentile	338	338	315	-23	300	300	300
• Roll-time of first unit to respond to possible non-medical Code 3 incidents, in seconds - 90th percentile	333	345	321	-24	300	300	300
• Total number of responses to emergency incidents	273,757	292,826	298,679	5,853	275,000	300,000	320,000
• Total response time (CRI) of first unit to Code 2 incidents, in seconds - 90th percentile	1,324	1,389	1,250	-139	1,200	1,200	1,200
• Total response time (CRI) of first unit to Code 3 incidents requiring possible medical care, in seconds - 90th percentile	510	492	461	-31	480	480	480
• Total response time (CRI) of first unit to Code 3 incidents, in seconds - 90th percentile	507	501	470	-31	480	480	480
• Total response time (CRI) of first unit to possible non-medical Code 3 incidents, in seconds - 90th percentile	503	520	487	-33	500	500	500

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
FIRE PREVENTION							
Prevent fire through inspection and permit services							
• Number of inspections made	16,742	17,583	19,776	2,193	14,000	19,000	19,000
• Number of inspections resulting in violation	54	59	135	76	50	70	70
• Number of new fire permits issued	3,775	4,378	4,468	90	4,000	4,500	4,500
• Number of plans reviewed and approved	12,453	13,209	13,215	6	6,000	13,000	13,000
• Number of violation re-inspections made	197	195	295	100	150	300	300
FIRE INVESTIGATION							
Determine the causes of fire in an effective and efficient manner							
• Number of fires investigated	255	348	310	-38	150	300	300
• Total arson arrests	28	36	39	3	15	30	30
• Total number of arson incidents	89	221	183	-38	70	70	70
FIRE BUREAU OF TRAINING							
Train fire and rescue personnel to effectively respond to emergencies							
• Number of Battalion Based/In-Service training hours	40,994	75,259	69,274	-5,985	35,000	70,000	70,000
• Number of new recruits trained	92	129	137	8	63	100	100
• Number of probationary firefighter training hours	63,072	59,984	76,584	16,600	60,000	60,000	60,000
ADMINISTRATION-FIRE DEPARTMENT							
Educate the public in handling emergencies							
• Number of citizens trained in emergency techniques and procedures	2,015	1,362	1,300	-62	1,600	1,600	1,600
• Number of public education presentations	80	69	45	-24	80	80	80
DEPARTMENT-WIDE/OTHER FIR.XXX							
All city employees have a current performance appraisal FIR.XXX.01							
• # of employees for whom performance appraisals were scheduled (FIR)	1,065	1,010	1,072	62	1,200	1,200	1,200
• # of employees for whom scheduled performance appraisals were completed (FIR)	918	950	1,002	52	1,000	1,000	1,000

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
HEALTH SERVICE SYSTEM (FEE)							
Collect baseline wellness data and develop infrastructure to support wellness							
• Percentage of departments with Wellness Champions	0	0	80%	80%	65%	65%	70%
Educate and empower HSS members							
• Number of Unique Visitors to http://myhss.org/	111,903	118,648	88,884	-29,764	n/a	n/a	n/a
• Number of vaccinations at worksite/health fair-based flu clinics	0	0	3,739	3,739	3,000	3,500	3,600
Maintain high accounting standards							
• Percent of purchase orders created after invoice received	0.167	0	n/a	n/a	n/a	n/a	n/a
• Percentage of accounts current in premium payments (delinquent less than 60 days)	1	0.99	100%	1%	100%	100%	100%
Manage contracted plans to improve care and reduce costs							
• Percentage of vendor contracts that are current and final for the executed plan year	0.88	1	80%	-20%	100%	100%	100%
• Percentage of vendor contracts that include HSS specific performance guarantees	1	1	100%	0%	100%	100%	100%
Strive for excellence in member interactions and exceed industry standards							
• Average lobby wait time (in minutes)	n/a	10	13.5	3.5	10.0	10.0	10.0
• Average time to answer telephone calls (in seconds)	19	10.5	12	1	30	30	30
• Call abandonment rate	0.016	0.00887	1.6%	0.7%	5.0%	5.0%	5.0%
• Percentage of appeals responded to within 60 days	1	1	100%	0%	n/a	n/a	n/a
• Percentage HSS Participation at SFERS Retirement Seminars	1	1	100%	0%	n/a	100%	n/a
NON PROGRAM							
All City employees have a current performance appraisal HSS.XXX.01							
• # of employees for whom performance appraisals were scheduled (HSS)	4	44	31	-13	38	42	42
• # of employees for whom scheduled performance appraisals were completed (HSS)	4	15	31	16	38	42	42
• Percentage of employees who received performance evaluations	0.1	0.34	79%	45%	100%	100%	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
WORKFORCE DEVELOPMENT HRD.FAR							
All City employees have a current performance appraisal HRD.FAR.02							
• Number of City employees for whom appraisals were scheduled	20,478	18,392	n/a	n/a	26,420	18,453	18,453
• Number of City employees for whom scheduled annual appraisals were completed	16,279	14,271	n/a	n/a	26,420	14,215	14,215
• Percentage of employees for whom scheduled annual appraisals were completed	80%	78%	n/a	n/a	100%	100%	100%
Provide high quality training to employees							
• Average rating of DHR workshops by participants (1-5 scale)	4.7	4.5	4.7	0.2	4.5	4.4	4.4
• Number of training hours delivered	14,618	19,444	17,287	-2,157	20,000	4	4
• Participants' average rating of usefulness and practicality of DHR workshops to their jobs (1-5 scale)	4.7	4.6	4.7	0.1	4.5	4.5	4.5
EMPLOYEE RELATIONS							
Achieve human resources policy objectives							
• Percent of identified policy initiatives implemented through MOUs and other mechanisms	90%	67%	n/a	n/a	75%	75%	75%
Facilitate stable and productive employee-employer relations							
• Percent of grievances proceeding to arbitration in which the City prevails	57%	47%	n/a	n/a	60%	60%	60%
RECRUIT/ ASSESS/ CLIENT SERVICES							
Streamline the examination process to facilitate permanent appointment and maintain low level of provisional appointment							
• Average time between examination announcement closing and list adoption, in months	2.4	2.0	2.0	0.0	2.0	2.0	2.0
• Percentage of employees citywide that are provisional	1.0800%	0.0006%	0.0042%	0.0036%	0.0006%	0.0050%	0.0050%
EQUAL EMPLOYMENT OPPORTUNITY							
Provide City employees with a discrimination-free workplace							
• Percentage of discrimination complaints investigated within 6 months of receipt	68%	69%	44%	-25%	70%	70%	70%
WORKERS COMPENSATION							
Provide a safe and healthy work environment							
• Claims per 100 FTEs (full time equivalents)	10.3	12.0	11.4	-0.6	11.0	11.0	10.0

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Resolve employee Workers Compensation claims in a timely and effective manner							
• Average rating by departments of their claims administration services (1-5 scale).	4.6	4.8	4.8	-0.1	4.5	4.7	4.7
• Workers' Compensation claims closing ratio	107%	116%	109%	-7%	105%	105%	100%
CLASS AND COMPENSATION							
Maintain an efficient and effective Classification Plan							
• Number of position classifications in the Civil Service Plan	1,113	1,113	1,144	31	1,144	1,150	1,150
Provide high quality compensation services							
• Percent of wage rate calculations not requiring pay corrections	100%	100%	100%	0%	99%	100%	100%
DEPARTMENT-WIDE/OTHER HRD.XXX							
All City employees have a current performance appraisal HRD.XXX.01							
• # of employees for whom performance appraisals were scheduled (HRD)	n/a	47	n/a	n/a	150	150	n/a
• # of employees for whom scheduled performance appraisals were completed (HRD)	n/a	108	n/a	n/a	150	150	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Policy & Social Justice Division							
Collaborate with City, Federal and State agencies, educational institutions, CBOs and members of the community to address a wide range of civil rights and other related social justice issues affecting SF residents.							
• Number of Education, Training & Awareness Events by HRC	5	30	20	-10	10	30	30
• Number of Public Meetings and Forums by HRC in the Community	30	14	13	-1	8	20	20
• Number of Reoccurring Committee and Collaborative Meetings staffed by HRC	140	67	28	-39	40	125	125
• Number of Resolutions & Letters of Support Issued by HRC	24	4	3	-1	2	2	2
Discrimination Division							
Address complaints of discrimination in employment, housing and public accommodations within the City and County of San Francisco							
• Total Inquiries & Intakes	1,353	1,614	1,301	-313	1,000	1,000	1,000
• Total Number of Complaints Filed	86	51	65	14	50	50	50
• Total Number of Complaints Filed and Settled	15	26	7	-19	10	10	10
Administration							
Performance Appraisals							
• # of employees for whom performance appraisals were scheduled	11	11	0	-11	10	10	10

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CalWORKs							
To reduce the incidence of poverty in San Francisco and to increase the economic self-sufficiency of low income families and individuals							
• CalWORKs families who left aid due to earned income from employment	383	237	336	99	600	600	600
• CalWORKs welfare-to-work participation rate for all families	24.9%	60.6%	56.6%	-4.0%	50.0%	50.0%	18.0%
• Current active CalWORKs caseload	4,346	3,999	3,726	-273	4,096**	3,976**	3,994**
• Percentage of active CalWORKs cases with earned income	56%	60%	60%	0%	50%	50%	50%
CalFresh							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Error rate for CalFresh Benefits Issuance	2.6%	8.72%	6.47%	-2.25%	4.5%	4.5%	4.5%
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Current active CalFresh caseload	28,452	29,637	30,460	823	32,255**	33,339**	34,552**
County Adult Assistance Program							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Federal reimbursement resulting from CAAP SSI Case Management clients being awarded SSI	1,660,231	1,416,175	1,019,817	-396,358	1,500,000	1,500,000	1,500,000
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Number of SSI applications submitted for CAAP SSI Case Management clients	903	887	955	68	920	920	920
• Percentage of CAAP clients with Medi-Cal coverage	n/a	67%	84%	17%	80%	50%	20%
• The number of CAAP recipients who are homeless	380	407	521	114	420	420	420
To reduce the incidence of poverty in San Francisco and to increase the economic self-sufficiency of low income families and individuals							
• Current active CAAP caseload	6,221	5,874	5,214	-660	5,562**	5,364**	5,342**
• Number of CAAP SSI Case Mgmt clients exiting county cash aid due to receipt of federal SSI benefits	681	621	514	-107	650	650	650
Medi-Cal							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Percentage of Medi-Cal applications processed within 45 days	52%	n/a	n/a	n/a	90%	90%	n/a
• Percentage of Medi-Cal cases redetermined annually	95%	n/a	n/a	n/a	90%	90%	n/a

**Please note that the Targets for these caseload measures represent the projected monthly average paid cases for the respective fiscal year. HSA periodically updates projections based on actual caseloads.

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Current active Medi-Cal caseload	60,336	118,370	121,377	3,007	125,352**	132,218**	135,394**
Workforce Development							
To reduce the incidence of poverty in San Francisco and to increase the economic self-sufficiency of low income families and individuals							
• Job placement rate at or above 125% of the San Francisco minimum wage for aided individuals	10%	20%	9%	-11%	45%	45%	45%
• Job placement rate for aided individuals	49%	72%	79%	7%	60%	60%	60%
• Number of individuals that received workforce development services	4,486	4,233	3,635	-598	3,000	3,000	3,000
• Number of individuals that were placed in employment (subsidized or unsubsidized)	1,869	2,474	2,264	-210	2,400	2,400	2,400
Family And Children's Service							
To protect children, youth, adults and seniors from abuse and neglect							
• Number of first time entries into foster care	247	322	232	-90	275	275	275
• Of all children who were victims of a substantiated maltreatment allegation during the first 6 months of the year, what percent were not victims of another substantiated allegation within the next 6-month period?	95.4%	93.7%	94.0%	0.3%	94.6%	94.6%	94.6%
• Total number of children in foster care	1,093	978	913	-65	1,020**	943**	937**
To sustain vulnerable children, seniors, and adults at home or in the least restrictive settings							
• Percent of children who were adopted from child welfare supervised foster care during the most recent 12 month study period that had been in care for less than 24 months	37%	44%	45%	1%	37%	37%	37%
• Percent of children who were reunified from child welfare supervised foster care during the most recent 12 month study period and had been in care less than 12 months	56%	65%	48%	-17%	75%	75%	75%

**Please note that the Targets for these caseload measures represent the projected monthly average paid cases for the respective fiscal year. HSA periodically updates projections based on actual caseloads.

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Homeless Services***							
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Number of families receiving a rental subsidy	175	206	285	79	185	275	275
• Number of families that secured and/or maintained housing due to a one-time grant	n/a	895	790	-105	1,153	800	800
• Number of households on the waiting list for family shelter	n/a	130	232	102	175	200	200
• Number of individuals (includes single adults and members of families) leaving homelessness due to placement in permanent supportive housing	n/a	610	566	-44	500	500	500
• Number of individuals reunited with family or friends through the Homeward Bound program	n/a	854	880	26	750	750	750
• Number of single adults that secured and/or maintained housing due to a one-time grant	n/a	820	648	-172	1,047	700	700
• Percent of case managed families in shelters that are placed in permanent or transitional housing, enter a treatment program, or reunite with family	68.0%	64.0%	53.0%	-11.0%	65.0%	65.0%	65.0%
• Percent of formerly homeless households (includes single adults and families) still in supportive housing or other appropriate placements after one year	n/a	96%	97%	1%	90%	90%	90%
• Percentage of all available year-round single adult homeless shelter beds used	96%	94%	95%	1%	95%	95%	95%
Office of Early Childcare and Education							
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Percent of centers assessed	50%	47%	49%	2%	50%	50%	51%
• Percent of children receiving a subsidy enrolled in licensed care		87%	87%	0%	85%	89%	90%
• Percent of licensed child care centers with a current quality assessment who have a score of 4.5 or above	95%	95%	99%	4%	96%	99%	99%
IHSS							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Average number of days between home visit (or application date if no home visit occurs) and determination of eligibility	n/a	29	29	0	45	45	45
• Percentage of IHSS applications processed within the mandated timeframe	80.0%	80.0%	81.0%	1.0%	100.0%	100.0%	100.0%
• Percentage of IHSS case reassessments completed within the mandated timeframe	47.1%	95.0%	95.0%	0.0%	100.0%	100.0%	100.0%

***The Human Services Agency administered, tracked and reported on these programs through FY15-16. As of FY16-17, these programs will fall under the new Department on Homelessness and Supportive Housing.

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
To sustain vulnerable children, seniors, and adults at home or in the least restrictive settings							
• Current active In Home Support Services caseload	23,190	22,426	22,298	-128	22,700	22,500	22,500
Community Living Fund							
To sustain vulnerable children, seniors, and adults at home or in the least restrictive settings							
• Number of clients who are new to the Community Living Fund (never previously served)	n/a	873	187	-686	450	270	285
• Number of unduplicated clients served by the Community Living Fund program in the past six months	526	1,097	414	-683	700	400	425
Office on Aging							
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Number of meals delivered to homes	1,583,969	1,607,114	1,620,337	1,620,337	1,501,224	1,501,224	1,501,224
• Number of meals served at centers	714,028	758,888	885,197	126,309	893,859	893,859	893,859
• Number of unduplicated individuals served meals through senior congregate and home-delivered meal programs	17,156	17,874	19,063	1,189	19,000	19,000	19,000
Rep Payee							
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Number of unique cases active at any time during the past six months	1,284	1,362	1,361	-1	1,450	1,300	1,300
Information and Referral							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Percentage of calls that result in integrated intake sessions	0	0	17.0%	17.0%	16.0%	n/a	n/a
• Percentage of calls to the DAAS Information and Referral Line abandoned	32.00%	17.00%	13.00%	-4.00%	10.00%	10.00%	10.00%
To sustain vulnerable children, seniors, and adults at home or in the least restrictive settings							
• Number of incoming calls to apply for programs and request information about services for older adults and adults with disabilities	22,395	24,215	24,764	549	35,000	30,000	30,000
• Number of information and referral contacts regarding services for older adults and adults with disabilities (including follow-ups)	n/a	3,798	2,957	-841	4,000	5,000	5,000
• Number of program intakes completed for services for older adults and adults with disabilities	n/a	18,202	14,152	-4,050	22,000	22,000	22,000

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
County Veterans Services Office							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Average number of days from original claim to receipt of VA benefits	251	135	233	98	400	400	150
To mitigate the impact of poverty and promote the stability, health, and wellbeing of families and individuals							
• Number of unduplicated veterans that received assistance	807	2,265	2,940	675	3,000	3,000	3,000
• Percentage of veterans assisted for whom additional/increased benefits were obtained	58%	42%	46%	4%	50%	50%	50%
Public Administrator							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Number of cases where the estate is \$50,000 or greater in value that are still active after three years of appointment	n/a	16	22	6	8	n/a	12
• Number of new referrals that were investigated in the past six months	n/a	342	375	33	300	300	300
• Number of unique investigations active at any time during the past six months	n/a	581	737	156	1,200	700	600
Public Guardian							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• For those petitions filed in the past six months, average number of days from the date of referral to the date of filing a petition with the court for appointment as public guardian	n/a	39	36	-3	30	30	30
• Percentage of conservatees placed out of county at any time in the past six months	n/a	33%	32%	-1%	35%	35%	35%
• Percentage of mandated visits made per quarter	99%	99%	99%	0%	100%	100%	100%
To protect children, youth, adults and seniors from abuse and neglect							
• Number of unique individuals with an active case at any time in the past six months (including all accepted referrals)	n/a	360	377	17	350	350	350
Public Conservator							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Percentage of cases that are reconseved within 365 days of their initial case closure date	12%	25%	20%	-5%	5%	5%	20%
• Percentage of conservatees, including referrals, placed out of county at any time in the past six months	75%	47%	66%	19%	55%	55%	50%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
To protect children, youth, adults and seniors from abuse and neglect							
• Average number of days a client is on temporary conservatorship	n/a	34	52	18	60	60	50
• Number of referrals that were investigated in the past six months	n/a	181	133	-48	200	150	150
• Number of unique individuals with an active case at any time in the past six months (including referrals)	n/a	784	708	-76	700	700	600
• Of the referrals to conservatorship in the past six months, the percentage that were permanent	n/a	19%	32%	13%	25%	25%	20%
• What percentage of permanent conservatorships eligible to renew during this time period were renewed	n/a	38%	88%	50%	30%	50%	n/a
Adult Protective Services							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Percentage of initial face to face visits that were completed or attempted within the mandated timeframe	n/a	93%	95%	2%	100%	100%	100%
To protect children, youth, adults and seniors from abuse and neglect							
• Percentage of cases where one or more risks were reduced or resolved at case closure	n/a	85%	84%	-1%	90%	90%	100%
• Reports of abuse of seniors and adults with disabilities	n/a	6,816	7,251	435	6,200	6,400	6,000
Human Resources							
To administer Agency programs and deliver benefits and services efficiently and effectively							
• Personnel: Number of employees for whom performance appraisals were scheduled	1,692	n/a	1,236	n/a	2,116	2,000	2,000
• Personnel: Number of employees for whom scheduled performance appraisals were completed	1,571	n/a	1,367	n/a	1,693	2,000	2,000
• Personnel: Percent of required bilingual positions filled	93.2%	n/a	85.0%	n/a	90.0%	90.0%	90.0%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
PROBATION SERVICES							
Reduce repeat offenders							
• Percentage of youth on who incur a sustained finding for a technical violation while on probation	8%	5%	21%	16%	5%	10%	10%
• Percentage of youth who incur a sustained finding for a new law violation while on probation	4%	3%	8%	5%	5%	10%	10%
Successful Completion of Probation							
• Average length of stay (in days) from disposition to placement of youth in juvenile hall awaiting out of home placement	33	29	34	5	45	45	45
• Percentage of successfully terminated 654 youth compared to the unsuccessful 654 youth	92%	82%	72%	-10%	80%	70%	70%
• Percentage of successfully terminated 725A youth compared to the unsuccessful 725A youth	55%	50%	67%	17%	75%	50%	50%
Utilize probation services and community resources to assist youth in successfully navigating probation.							
• Percent of authorized Intensive Supervision and Clinical Services slots utilized by eligible youth	148%	138%	100%	-38%	130%	70%	75%
• Percentage of Early Morning Studies Academy (EMSA) youth who complete GED	55%	33%	15%	-18%	65%	70%	75%
• Percentage of probationer applicants through the New Directions Employment Program who get jobs compared with those who have applied	65%	58%	68%	10%	70%	65%	65%
• Percentage of youth who successfully complete the Evening Report Center Programs	76%	63%	78%	15%	75%	70%	75%
• Total number of community service hours completed by probation involved youth	1,230	1,305	900	-405	1,100	600	850
JUVENILE HALL							
Provide a safe and secure environment for staff and detainees							
• Cost per youth per day - Juvenile Hall	\$420	\$500	\$634	\$134	\$525	\$600	\$600
• Juvenile hall population	72	64	52	-12	n/a	n/a	n/a
• Percent of Juvenile Justice Center youth grievances processed within two business days after filing	87%	75%	77%	2%	75%	75%	75%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
LOG CABIN RANCH							
Improve results for residents placed at Log Cabin Ranch							
• Cost per youth per day - Log Cabin Ranch	\$720.00	\$828.00	\$616.00	(\$212.00)	\$330.00	\$650.00	\$650.00
• Percentage of Log Cabin Ranch graduates employed within 60 days of release	65%	67%	69%	2%	70%	70%	75%
• Percentage of Log Cabin Ranch graduates enrolled in vocational or educational programs within 30 days of release	94%	86%	69%	-17%	90%	85%	75%
• Percentage of Log Cabin Ranch graduates who do not incur sustained charges for new law violations within the first year of graduation	88%	71%	81%	10%	80%	70%	63%
Improve the quality of customer service to youth and their families							
• Percentage of grievances processed within three business days after grievance is filed	0%	0%	100%	100%	0%	97%	97%
ADMINISTRATION JUV.ASC							
Ensure staff safety in all departmental facilities							
• Average daily population of staff out on workers compensation	4.7%	4.2%	3.9%	-0.3%	4.0%	2.0%	2.0%
Provide needed staffing for JPD's two residential services							
• Number of candidates in the counselor work pool for Juvenile Hall and Log Cabin Ranch	69	61	50	-11	45	51	51
Reduce overtime expenditures in the entire department							
• Annual overtime expenditures	\$1,485,478	\$1,544,156	\$1,593,626	\$49,470	\$1,500,000	\$1,400,000	\$1,400,000
• Number of overtime hours incurred in Juvenile Hall	18,411	18,686	17,315	-1,371	18,000	17,000	17,000
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (JUV)	213	213	205	-8	213	210	210
• # of employees for whom scheduled performance appraisals were completed (JUV)	155	145	205	60	213	210	210

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
LAW LIBRARY (EEA)							
Ensure customer satisfaction with Law Library services							
• Percent of library users who report that the Law Library provides valuable legal information services for their needs.	97.4%	97.2%	86.8%	-10.4%	85.0%	85.0%	85.0%
Ensure that the public has access to the most current legal information.							
• Number of items checked in, processed or removed on the automated system and shelved or withdrawn	42,870	6,932	6,162	-770	1,500	1,500	1,500
Provide comprehensive and readily accessible legal information resources and services							
• Amount of webpage and catalog searches and in-library computer legal research usage	31,257	36,639	173,358	136,719	15,000	145,000	145,000

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
COMMUNITY DEVELOPMENT							
Improve the physical infrastructure and environment of low-income neighborhoods							
• Number of facilities assisted	17	14	22	8	14	15	15
• Number of public space improvement projects completed	2	0	1	1	n/a	1	1
Promote economic development in low-income communities							
• Number of direct loans made to small businesses and micro-enterprises	39	20	44	24	40	40	40
• Number of existing businesses assisted	762	870	957	87	500	750	750
• Number of jobs created	509	251	307	56	275	250	250
• Number of jobs retained	890	488	366	-122	275	250	250
• Number of public and private loans made to small businesses and micro-enterprises	153	104	110	6	100	150	125
• Number of small business and micro-enterprise start-ups assisted	343	258	267	9	380	450	500
Provide support services to stabilize individuals and families							
• Number of individuals receiving emergency shelter and homeless prevention services through ESG	2,086	2,662	1,965	-697	1,500	1,300	1,300
• Number of individuals receiving public services through CDBG	15,483	15,033	15,449	416	13,000	14,000	14,000
• Number of individuals receiving services through HOPWA	673	630	574	-56	620	620	620
NEIGHBORHOOD SERVICES							
Respond to citizens							
• Number of Certificates, Proclamations, and Greeting Letters Issued	1,049	1,472	1,163	-309	1,500	1,500	1,500
• Number of Community Outreach Events	4	8	8	0	7	7	7
PUBLIC POLICY & FINANCE							
Obtain citizen input and promote understanding of the City's budget							
• Number of presentations to advocates, labor groups, community organizations, and other stakeholders	25	29	26	-3	25	25	25

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
AFFORDABLE HOUSING							
Provide affordable housing							
• Number of homeownership opportunities or assistance received by first time homebuyers	196	259	370	111	482	475	550
• Number of low-and-moderate income rental units rehabilitated or preserved with public financial assistance	n/a	25	105	80	160	1,479	2,265
• Number of newly constructed low and moderate-income rental units completed with public financial assistance	254	385	251	-134	349	703	397
DEPARTMENT-WIDE/OTHER MYR.XXX							
All City employees have a current performance appraisal MYR.XXX.01							
• # of employees for whom performance appraisals were scheduled (MYR)	92	88	81	-7	86	n/a	n/a
• # of employees for whom scheduled performance appraisals were completed (MYR)	92	88	81	-7	86	n/a	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Goal 1: Create a safer transportation experience for everyone							
Objective 1.1: Improve security for transportation system users							
• SFPD-reported Muni-related crimes per 100,000 miles	9.45	8.16	6.43	-1.73	3.05	5.30	5.90
Objective 1.2: Improve workplace safety and security							
• Workplace injuries per 200,000 hours	12.0	11.0	12.8	1.8	13.1	11.3	11.3
Objective 1.3: Improve the safety of the transportation system							
• Muni collisions per 100,000 vehicle miles	5.85	6.42	6.57	0.15	4.07	3.50	3.50
Goal 2: Make transit, walking, bicycling, taxi, ridesharing & carsharing the preferred means of travel							
Objective 2.1: Improve customer service and communications							
• Customer rating: Overall customer satisfaction with bicycle network; scale of 1 (low) to 5 (high)	2.75	2.94	2.90	-0.04	3.25	3.20	3.20
• Customer rating: Overall customer satisfaction with cleanliness of Muni vehicles; scale of 1 (low) to 5 (high)	2.71	2.74	2.88	0.14	3.30	3.10	3.10
• Customer rating: Overall customer satisfaction with pedestrian environment; scale of 1 (low) to 5 (high)	3.51	3.28	3.24	-0.04	4.02	3.90	3.90
• Customer rating: Overall customer satisfaction with taxi availability; scale of 1 (low) to 5 (high)	2.50	2.65	2.95	0.30	3.01	2.90	2.90
• Customer rating: Overall customer satisfaction with transit services; scale of 1 (low) to 5 (high)	3.03	3.05	3.18	0.13	3.52	3.50	3.50
• Hazardous traffic signal reports: % responded to and repaired within two hours	97%	97%	98%	1%	98%	98%	98%
• Parking meter malfunction reports: % responded to and repaired within 48 hours	76%	60%	83%	23%	86%	86%	86%
• Traffic and parking control requests: % investigated and responded to within 90 days	54%	40%	55%	15%	83%	83%	83%
• Transit operator complaints requiring follow up: % resolved within 28 business days	78.0%	89.2%	57.5%	-32.0%	96.0%	96.0%	96.0%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Objective 2.2: Improve transit performance							
• Customer rating: Transit system reliability; scale of 1 (low) to 5 (high)	2.63	2.66	2.88	0.22	3.10	3.10	3.10
• Headway adherence	77.4%	77.9%	77.7%	-0.2%	85.9%	89.4%	89.4%
• Percentage of on-time performance	58.9%	57.0%	59.8%	2.8%	85.0%	85.0%	85.0%
• Percentage of scheduled service hours delivered	96.2%	97.7%	99.0%	1.3%	98.5%	98.5%	98.5%
• Percentage of transit trips with bunching or gaps	22.6%	22.1%	22.3%	0.2%	12.6%	10.6%	10.6%
• Ridership: passengers carried	227,977,367	219,326,138	232,348,185	13,022,047	230,000,000	230,000,000	230,000,000
Objective 2.3: Increase use of all non-private auto modes							
• Non-private auto mode share	54%	52%	54%	2%	50%	50%	50%
Goal 3: Improve the environment and quality of life in San Francisco							
Objective 3.4: Deliver services efficiently							
• Average annual transit cost per revenue hour*	\$237.37	\$233.99	\$229.37	(\$4.62)	\$249.94	\$223.35	\$223.35
• Cost per boarding*	\$3.22	\$3.38	\$3.38	\$0	\$3.67	\$3.22	\$3.22
• Cost per revenue mile*	\$31.31	\$32.21	\$30.60	(\$1.61)	\$33.50	\$32.81	\$32.81
• Farebox recovery ratio	30.4%	29.5%	26.2%	-3.3%	29%	32%	32%
Goal 4: Create a workplace that delivers outstanding service							
Objective 4.2: Create a collaborative and innovative work environment							
• Employee rating: Overall employee satisfaction	3.42	3.43	3.41	-0.02	3.90	3.90	3.90
Objective 4.3: Improve employee accountability							
• # of employees for whom performance appraisals were scheduled (MTA)	3,615	1,947	3,718	1,771	4,000	5,000	5,700
• # of employees for whom scheduled performance appraisals were completed (MTA)	3,073	3,131	3,219	86	4,000	5,000	5,700
• Unscheduled absence rate: transit operators	9.4%	7.7%	8.6%	0.9%	11.0%	11.0%	11.0%

*All figures are adjusted for inflation and reflect 2015-2016 dollars.

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
SFPD-INVESTIGATIONS							
Reduce the amount of violence in San Francisco							
• Firearm seizures	911	962	1,018	56	950	950	1,010
OPERATIONS AND ADMINISTRATION							
Ensure safety of officers and the public							
• Number of collisions where the officer is at fault	68	84	n/a	n/a	0	0	0
THE OFFICE OF CITIZEN COMPLAINTS							
Address civilian complaints of police misconduct professionally and efficiently							
• Number of Cases Closed During the Reporting Period	711	687	602	-85	684	684	760
• Number of Cases Closed During the Reporting Period per FTE Investigator	43	43	38	-5	48	48	48
• Number of Cases Mediated During the Reporting Period	65	49	44	-5	60	60	60
• Number of Cases Sustained During the Reporting Period	53	61	60	-1	n/a	n/a	n/a
• Percentage of Sustained Cases Completed within the One-Year Statute of Limitations Under Government Code 3304	98.5%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
• Percentage of Sustained Cases that Resulted in Corrective or Disciplinary Action by the Chief or Police Commission	94%	98%	100%	2%	90%	90%	90%
Facilitate corrective action in response to complaints							
• Number of Findings of Policy, Procedure, or Practice Failure Identified in the OCC Caseload During the Reporting Period	8	3	4	1	n/a	n/a	n/a
• Number of Policy, Procedure, and Practice Findings Presented to SFPD or Police Commission During the Reporting Period	12	6	39	33	n/a	n/a	n/a
PATROL							
Ensure the safety of citizens							
• Ensure the safety of persons riding public transportation (MUNI) in the City; offenses reported as per 1,000 riders	1.89	3.20	0.08	-3.12	0	0	0

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Reduce crime; Uniform Crime Reporting (UCR) numbers							
• UCR: Number of UCR homicides per 100,000 population	4.7	6.6	6.2	-0.3	n/a	0	0
• UCR: Number of UCR Part I property offenses reported	47,697	51,716	48,934	-2,782	49,207	50,683	52,204
• UCR: Number of UCR Part I property offenses reported per 100,000 population	5,636.64	6,020.01	5,658.31	-361.7	5,947.0	6,126.0	6,309.0
• UCR: Number of UCR Part I violent offenses reported per 100,000 population	830.47	807.62	722	-85.62	857.0	863.0	909.0
• UCR: Number UCR Part I violent offenses reported	7,029	6,934	6,244	-690	7,194	7,409	7,631
Respond timely to calls for emergency assistance							
• Response time: Priority A calls (in seconds)	260	302	297	-5	240	240	240
• Response time: Priority B calls (in seconds)	361	564	583	19	470	470	470
SPECIAL OPERATIONS							
Reduce traffic collisions and ensure pedestrian safety							
• Number of 'driving under the influence' arrests	510	500	554	54	600	500	600
• Number of moving citations issued	n/a	128,929	108,001	-20,928	n/a	n/a	n/a
• Number of traffic collisions that result in fatalities	20	27	37	10	n/a	0	0
• Number of traffic collisions that result in injuries	n/a	3,150	3,031	-119	3,315	2,977	2,679
• Percentage of citations for top five causes of collisions		25.8%	39.9%	14.1%	50.0%	50.0%	50.0%
DEPARTMENT-WIDE/OTHER POL							
All city employees have a current performance appraisal POL							
• Percentage of employees for whom performance appraisals were scheduled	100	100	100	0	100	100	100
• Percentage of employees for whom scheduled performance appraisals were completed	92	91	92	1	92	92	92

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
MARITIME OPERATIONS & MARKETING							
Economic Impact - Increase cruise volume							
• Total number of cruise ship calls	73	76	80	4	78	80	80
• Total number of cruise ship passengers	250,107	273,742	293,325	19,583	296,300	295,000	295,000
Economic Impact - Increase the volume of cargo shipping							
• Total cargo tonnage - Breakbulk	4,298	2,998	4,265	1,267	8,000	0	0
• Total cargo tonnage - Bulk	1,371,682	1,483,514	1,509,471	25,957	1,600,000	1,550,000	1,600,000
Economic Impact - Track ferry passenger volume							
• Total number of ferry passengers transiting though Port managed facilities.	2,295,050	2,409,803	2,722,237	312,434	2,530,293	2,503,904	2,688,021
ADMINISTRATION PRT.BKO							
Economic Impact of Port Capital Program							
• Annual Capital Budget	\$14,000,000	\$14,645,078	\$38,492,151	\$23,847,073	\$40,000,000	\$38,765,384	\$28,127,281
Financial Stability - Maintain a strong financial position							
• Outstanding receivables as a percent of annual billed revenue	4.17%	1.00%	3.49%	2.49%	1.00%	1.00%	1.00%
Financial Stability - Maintain or improve the Port's access to the capital markets							
• The Port's debt service coverage ratio	8.89	5.13	7.81	2.68	5.74	7.80	7.80
PLANNING & DEVELOPMENT							
Economic Impact - Enhance Economic Activity on Waterfront							
• Total number of projects in defined development process	14	12	13	1	13	13	13
Quality of Life - Public participation in implementation of Waterfront Land Use Plan							
• Total number of community meetings held to discuss ongoing Port projects and programs	28	18	24	6	18	22	14
MAINTENANCE							
Financial Stability - Improve utilization of maintenance resources							
• Maintenance cost per square foot of Port facilities	\$0.35	\$0.82	\$0.82	\$0.00	\$0.96	\$1.03	\$1.03
• Percentage of preventative maintenance of sewer pumps performed on schedule	87%	92%	86%	-6%	95%	95%	95%
• Reduce the number of unscheduled repairs of sewer pumps	9	7	6	-1	6	6	6

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
REAL ESTATE & MANAGEMENT							
Economic Impact - Achieve maximum revenue from leasing activities							
• Net Revenue (Gross Revenues minus Gross Expenditures, in millions)	n/a	\$83.60	\$62.73	(\$20.87)	\$60.70	\$61.90	\$64.70
• Net Revenue Growth Over Prior Year (in millions)	n/a	\$6.10	(\$12.23)	(\$18.33)	(\$5.70)	\$1.10	\$3.00
• Overall Port Vacancy Rate	7.6%	7.5%	8.6%	1.1%	6.5%	6.0%	4.0%
• Revenue per square foot of rentable space	\$5.39	\$7.24	\$5.87	(\$1.37)	\$5.41	\$5.57	\$5.39
• Revenue to Expense Ratio	n/a	8	7	-2	6	6	7
DEPARTMENT-WIDE/OTHER PRT.XXX							
All City employees have a current performance appraisal PRT.XXX.01							
• # of employees for whom performance appraisals were scheduled (PRT)	106	n/a	252	n/a	261	304	304
• # of employees for whom scheduled performance appraisals were completed (PRT)	31	n/a	75	n/a	261	304	304

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CRIMINAL AND SPECIAL DEFENSE							
Provide alternatives to incarceration							
• Number of carryover participants in Drug Court	214	265	78	-187	120	120	120
• Number of dismissals of Drug Court client cases	68	60	56	-4	75	75	75
• Number of Drug Court cases in bench warrant status	193	153	237	84	100	100	75
• Number of new participants in Drug Court	182	149	181	32	150	150	150
Provide expungement services							
• Number of applicants/individuals receiving legal consultation and referrals via drop in services and telephone conferences	7,172	6,103	6,394	291	5,600	6,000	6,200
• Number of motions filed on behalf of the clients under Clean Slate	1,237	1,248	1,407	159	900	1,000	1,100
Provide Re-entry Services to Clients							
• Number of clients evaluated for referral to services	264	272	303	31	300	300	350
• Number of clients referred to services	203	214	222	8	200	200	200
Provide Services for Children of Incarcerated Parents							
• Number of clients evaluated for referral and referred to services	82	79	77	-2	80	80	85
Provide training to staff							
• Number of training programs offered to staff	128	233	158	-75	120	120	120
Represent defendants effectively							
• Number of felony matters handled	9,448	8,997	8,862	-135	9,620	8,696	8,814
• Number of juvenile matters handled	4,531	4,060	3,680	-380	4,525	3,966	3,972
• Number of mental health clients represented	3,484	3,182	3,120	-62	3,000	3,000	3,000
• Number of misdemeanor matters handled	5,109	5,501	5,024	-477	5,684	4,999	5,675
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (PDR)	110	54	47	-7	163	163	163
• # of employees for whom scheduled performance appraisals were completed (PDR)	91	54	67	13	163	163	163

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
SFGH - ACUTE CARE - HOSPITAL							
Decrease rate of ambulance diversions							
• Percentage of time that San Francisco General Hospital's Emergency Department is unable to accept lower-priority emergency cases	16%	40%	35%	-5%	35%	15%	15%
Provide clinical services to target populations							
• Average Daily Population at San Francisco General Hospital	316	304	311	7	300	239	239
• Homeless outpatient visits as a percentage of total visits	7%	7%	7%	0%	6%	6%	6%
• Number of hospital medical/surgical inpatient days at SFGH	74,608	73,145	74,451	1,306	75,000	75,000	75,000
• Uninsured medical/surgical inpatient days as a percentage of total medical/surgical inpatient days	6%	5%	8%	3%	10%	10%	10%
• Zuckerberg San Francisco General Occupancy Rate	0%	0.0%	97.2%	97.2%	85.0%	65.0%	85.0%
SFGH - ACUTE CARE - PSYCHIATRY							
Provide appropriate psychiatric hospital care							
• Number of hospital acute psychiatric days	16,850	15,867	17,633	1,766	16,000	16,000	16,000
LAGUNA HONDA - LONG TERM CARE							
Improve health outcomes among San Francisco residents							
• Average Daily Population at Laguna Honda Hospital	759	755	756	1	755	755	755
• Number of long-term patient days at LHH	275,342	272,901	275,255	2,354	275,575	275,575	275,575
• Percentage of new admissions to LHH who are homeless	5%	3%	6%	3%	5%	5%	5%
• Percentage of new admissions to LHH who are Medi-Cal clients	88%	67%	95%	28%	75%	75%	75%
LAGUNA HONDA HOSP - ACUTE CARE							
Provide acute care services							
• Average length of stay (in days) for skilled nursing facility (SNF) rehab patients at Laguna Honda Hospital	73	67	71	4	60	60	60
• Number of patient days at Laguna Honda acute care and rehabilitation facilities	971	553	914	361	1,042	1,042	1,042

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
PRIMARY CARE - AMBU CARE - HEALTH CNTRS							
Provide clinical services to target populations							
• Number of Healthy San Francisco participants	25,572	15,202	13,264	-1,938	12,000	10,500	10,500
• Percentage of Healthy San Francisco participant complaints resolved within 60 days	100%	100%	100%	0%	85%	85%	85%
• Percentage of outpatient visits by homeless patients	13%	12%	n/a	n/a	13%	12%	12%
• Percentage of outpatient visits by uninsured patients	11%	8%	8%	0%	10%	10%	10%
• Percentage of patients connected to Urgent Care within same or next day	0%	0%	0%	0%	77%	77%	77%
• Percentage of patients who are homeless	10%	11%	15%	4%	12%	13%	13%
• Percentage of patients who are uninsured	16%	10%	10%	0%	14%	13%	13%
• Percentage of primary care providers that receive an overall rating of 9 or 10 on the San Francisco Health Network patient satisfaction survey	0%	70%	71%	1%	70%	75%	75%
• Total enrollees in the San Francisco Health Network	81,496	86,994	91,854	4,860	92,000	95,000	95,500
FORENSICS - AMBULATORY CARE							
Provide continuity of care for recipients of DPH services							
• Number of jail health screenings	17,249	15,005	14,397	-608	15,000	15,000	14,500
MENTAL HEALTH - COMMUNITY CARE							
Provide clinical services to target populations							
• Number of unique mental health clients in treatment	25,300	24,539	11,976	-12,563	28,000	28,000	26,000
• Percentage of new mental health clients who are homeless	12%	33%	12%	-21%	20%	20%	20%
• Total units of mental health services provided	1,278,344	1,466,913	1,364,166	-102,747	1,700,000	1,700,000	1,400,000
SUBSTANCE ABUSE - COMMUNITY CARE							
Ensure a high level of customer satisfaction							
• Percentage of client satisfaction surveys completed	80%	74%	76%	2%	50%	50%	50%
• Percentage of clients responding to surveys that report satisfaction with quality of services	92%	93%	9,360%	9,267%	70%	70%	70%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Provide substance abuse treatment services							
• Number of unique substance abuse clients in treatment	7,451	7,386	3,899	-3,467	8,500	8,500	8,500
• Percentage of homeless clients among substance abuse treatment admissions	34%	30%	36%	6%	37%	37%	37%
• Total units of substance abuse treatment services provided	1,324,474	1,439,582	1,489,522	49,940	1,400,000	1,400,000	1,400,000
COMM HLTH - PREVENTION - BEHM							
Protect and respond to the environmental health of San Francisco residents							
• Number of complaint investigations performed by the Healthy Housing and Vector Control Program	5,179	4,568	n/a	n/a	6,900	7,000	7,200
• Number of routine hazardous materials compliance inspections	1,073	778	847	69	750	1,200	1,320
• Percentage of Healthy Housing and Vector Control Program complaints abated	84%	87%	n/a	n/a	90%	95%	80%
COMM HLTH - PREVENTION - AIDS							
Strengthen primary and secondary prevention activities							
• Number of contacts made by HIV prevention providers	130,196	150,902	154,946	4,044	135,000	135,000	155,000
• Percentage of clients testing HIV+ who are successfully linked to medical care	80%	73%	89%	16%	75%	85%	85%
• Percentage of HIV positive tests	1.16%	0.73%	0.80%	0.07%	1.30%	1.30%	130.00%
COMM HLTH - PREVENTION - HLTH EDUCATION							
Decrease injury and disease among San Francisco residents							
• Number of children who receive dental screening, fluoride varnish, education or sealant	6,786	6,528	7,290	762	5,000	6,000	6,000
COMM HLTH - PREV - MATERNAL & CHILD HLTH							
Increase the number of breastfed infants in the Women, Infants and Children (WIC) program							
• Percentage of breastfed infants participating in the WIC program per month	64%	62%	63%	1%	65%	65%	66%
COMM HLTH - COMM SUPPORT - HOUSING							
Improve support staff ratio for active patient panel							
• Number of bed slots in housing programs	2,818	2,836	2,836	0	2,836	2,836	2,836
• Number of unduplicated clients served in supportive housing	1,440	1,388	2,105	717	1,359	1,359	1,359

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Increase attention to social and economic factors that affect health status							
• Number of unduplicated clients served by housing and housing-related programs	4,210	4,194	4,072	-122	3,935	3,935	3,935
MENTAL HEALTH - CHILDREN'S PROGRAM							
Increase the number of high-risk children served in mental health treatment settings							
• San Francisco residents under 19 years of age receiving services provided by Children's Mental Health Services	4,758	4,914	4,671	-243	5,000	5,000	5,000
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (DPH)	6,009	5,657	5,063	-594	5,200	5,200	5,300
• # of employees for whom scheduled performance appraisals were completed (DPH)	4,136	263	1,329	1,066	4,160	4,160	4,240
Citywide							
Support citywide efforts to increase the percentage of SF Residents with Health Insurance							
• Percentage of San Francisco Residents with Health Insurance	0	95.4%	n/a	n/a	96.4%	97.4%	98.4%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
MAIN PROGRAM							
Ensure customer satisfaction with services at the Main Library							
• How patrons rate the quality of library staff assistance at the Main Library on a scale of 1-10	8.20	8.20	8.30	0.10	8.50	8.50	8.50
• Number of questions answered annually at the Main Library	877,178	729,005	767,179	38,174	750,000	750,000	725,000
• Percentage of San Franciscans who rate the quality of staff assistance as good or very good (biennial City Survey)	n/a	92%	n/a	n/a	n/a	60%	n/a
Provide hours of operation at the Main Library that respond to user demand							
• Number of persons entering the Main Library	1,835,085	1,798,907	1,670,743	-128,164	1,700,000	1,700,000	1,700,000
• Weekly hours of operation at the Main Library	60	60	60	0	60	60	60
BRANCH PROGRAM							
Ensure customer satisfaction with services at the branch libraries							
• How patrons rate the quality of library staff assistance in the branch libraries and Bookmobiles on a scale of 1-10	9.21	9.27	9.25	-0.02	9.00	9.00	9.00
• Number of questions answered annually at the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	2,015,102	1,708,590	1,704,305	-4,285	1,550,000	1,550,000	1,650,000
• Percentage of San Franciscans who rate the quality of assistance from staff as good or very good (biennial City Survey)	n/a	92%	n/a	n/a	n/a	88%	n/a
Ensure that all library facilities are safe, accessible and sustainable public spaces							
• Percentage of branch libraries that are seismically upgraded, moved from leased to permanent spaces, and made ADA compliant	100%	100%	100%	0%	100%	100%	100%
Provide hours of operation at the branch libraries that respond to user demand							
• Number of persons entering branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	5,046,671	4,927,641	4,691,830	-235,811	4,900,000	5,000,000	5,200,000
• Weekly hours of operation in the branch libraries including Bookmobiles, Log Cabin Ranch and Juvenile Justice Center	1,352	1,355	1,354	-1	1,357	1,357	1,442
COLLECTIONS & TECHNICAL SERVICES (CTS)							
Acquire, prepare and maintain library materials for public use							
• Number of new materials made available to the public	381,215	371,811	404,084	32,273	300,000	360,000	340,000
Ensure access to materials and services for patrons who speak/read a language other than English							
• Number of physical items in languages other than English added to the library's collection	57,330	57,464	61,554	4,090	55,000	58,000	58,000

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Meet citizens' needs in quantity and availability of library collections							
• Circulation of eBooks and eMedia	808,093	1,273,429	1,869,803	596,374	1,500,000	2,000,000	2,300,000
• Circulation of physical books and materials	10,036,860	9,411,331	8,908,625	-502,706	9,000,000	6,200,000	7,800,000
Provide access to quality online computer resources and databases							
• How patrons rate the quality of library databases on a scale of 1-10	7.79	7.72	8.30	0.58	8.20	7.50	7.50
• Number of uses of the Library's subscription databases by staff and public	3,910,588	4,329,028	7,528,600	3,199,572	4,100,000	8,500,000	9,200,000
Provide beneficial uses for materials no longer needed by the library							
• Number of books and library materials distributed to community groups for public benefit purposes	54,502	53,900	70,800	16,900	60,000	75,000	70,000
Provide high quality collections and resources							
• How patrons rate the quality of library collections on a scale of 1-10	8.48	8.40	8.51	0.11	8.70	8.40	8.40
• Percentage of San Franciscans who rate the quality of the library's collections as good or very good (biennial City Survey)	n/a	85%	0.00	-85%	n/a	73%	n/a
COMMUNICATIONS PROGRAMS & PARTNERSHIPS (CPP)							
Ensure access to materials and services for patrons who speak/read a language other than English							
• Attendance at public programs and trainings offered for speakers of languages other than English	6,330	5,476	3,218	-2,258	4,000	4,000	4,000
Provide for and inform the public on high quality educational and cultural programs and services offered by the library							
• Number of people attending adult programs	61,020	63,708	68,583	4,875	50,000	55,000	55,000
INFORMATION TECHNOLOGY							
Meet patron needs for access to technology							
• Average number of wi-fi users per day at branch libraries	3,775	2,982	3,891	909	2,500	4,000	4,500
• Average number of wi-fi users per day at the Main Library	1,592	1,103	1,863	760	1,200	1,900	2,100
• Number of hours used by patrons at public computer terminals, including both reserved and walk-in use	655,888	666,191	652,985	-13,206	675,000	675,000	675,000
• Number of public computers available for use	946	1,083	1,161	78	1,000	1,161	1,161
• Number of website and catalog page views by mobile devices	7,960,993	9,772,684	10,978,594	1,205,910	9,500,000	11,500,000	11,500,000

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
FACILITIES							
Ensure that all library facilities are clean and well maintained							
• How patrons rate the cleanliness and maintenance of library facilities on a scale of 1 to 10	8.1	8.3	8.1	-0.2	8.0	8.2	8.2
Ensure that all library facilities are safe, accessible and sustainable public spaces							
• Gallons of water used in Library facilities	10,247,070	10,464,520	9,271,839	-1,192,681	10,330,101	9,179,121	9,067,329
• How patrons rate their sense of safety and personal security in the library on a scale of 1 to 10	8.8	8.7	8.6	-0.1	8.4	8.7	8.7
• Number of kilowatts used in Library facilities	8,647,239	8,478,838	8,494,397	15,559	8,692,141	8,409,453	8,325,358
• Number of security incidents reported in Library facilities	2,992	1,694	1,515	-179	1,733	1,439	1,367
• Percentage of San Franciscans who rate the overall quality of Branch Library facilities as good or very good (biennial City Survey)	n/a	91%	n/a	n/a	n/a	80%	n/a
• Percentage of San Franciscans who rate the overall quality of Main Library facilities as good or very good (biennial City Survey)	n/a	74%	n/a	n/a	n/a	80%	n/a
• Percentage of waste stream recycled or composted in Library facilities	79%	77%	77%	0%	80%	80%	80%
CHILDREN & YOUTH SERVICES (CYS)							
Provide high quality programs for children and youth							
• Number of children and youth attending programs	282,294	286,411	300,409	13,998	248,500	300,500	302,000
• Number of programs provided	6,994	7,895	9,150	1,255	6,450	9,300	9,500
Support early literacy through "Every Child Ready to Read" (ECRR) program							
• Number of caregiver/parent participants in ECRR trainings and workshops	605	740	310	-430	605	650	650
• Percentage of caregiver/parent participants who rate ECRR trainings and workshops as important in fostering early literacy	99%	99%	99%	0%	99%	99%	99%
Support education of children and youth through instruction on library resources and how to use them							
• Number of children and teens receiving instruction via school visits or library visits	82,185	85,827	93,162	7,335	86,000	95,000	98,000
• Number of instructional visits or programs for school classes	3,562	3,572	4,113	541	3,470	4,150	4,200
• Percentage of participants who rate instructional visits or programs for school classes as good or very good	96%	96%	n/a	n/a	96%	97%	97%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
SYSTEMWIDE							
Meet citizens' needs in quantity and availability of library collections							
• Collection Expenditures per Number of Borrowers	\$25.18	\$28.24	\$28.10	(\$0.14)	\$27.94	\$31.12	\$32.65
• Expenditures per Circulation of physical, eBooks & eMedia materials	\$9.32	\$9.49	\$9.84	\$0.35	\$9.71	\$11.90	\$12.50
• Expenditures per Number of Visits	\$14.69	\$15.07	\$16.67	\$1.60	\$13.93	\$18.95	\$19.75
Department Center/Other							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (LIB)	753	786	573	-213	766	666	754
• # of employees for whom scheduled performance appraisals were completed (LIB)	569	718	573	-145	766	835	835

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Customer and Community							
Invest in Customers/Community							
• Average residential water, wastewater, and power bill as a percent of median income in San Francisco	0.59%	1.29%	1.93%	0.64%	2.50%	2.11%	2.21%
• CR3.1 Billing Accuracy (water/wastewater/power)= Billing Error Rate (Number of error-driven billing adjustments per 10,000 bills)	8.00	13.00	14.00	1.00	10.00	10.00	10.00
• CR3.4 Water meter reading accuracy (Number of errors per 1,000 reads)	0.64	0.58	0.37	-0.21	1.00	1.00	1.00
• CR6.3a Percent of water rate and fee structure that reflects cost of service (including funding capital investment, O&M, and contribution to reserve)	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• CR6.3b Percent of wastewater rate and fee structure that reflects cost of service (including funding capital investment, O&M, and contribution to reserve)	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• CR6.3c Percent of power rate and fee structure that reflects cost of service (including funding capital investment, O&M, and contribution to reserve)	70.00%	64.00%	72.00%	8.00%	76.00%	76.00%	76.00%
• CY3.1a Percent labor hours worked by SFPUC Service Territory Residents as a percent of all hours worked	48.10%	50.00%	48.00%	-2.00%	50.00%	50.00%	50.00%
• CY3.1b Percent apprentice labor hours worked by WSIP PLA Service Territory Residents Apprentices as a percent of all Apprentice hours worked.	72.50%	50.00%	71.00%	21.00%	50.00%	50.00%	50.00%
• CY3.2a Labor hours worked by local residents as percent of all hours worked	37.00%	30.00%	40.00%	10.00%	30.00%	30.00%	30.00%
• CY3.2b Labor hours worked by local resident apprentices as a percent of all apprentice hours worked.	71.00%	50.00%	70.00%	20.00%	50.00%	50.00%	50.00%
• Percentage of retail customers that rate SFPUC services as "good" or "excellent"	85%	84%	85%	1%	90%	90%	90%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Environment							
Steward the Environment							
• EN 12.2b Total electricity reduction achieved by customers (in MWh)	2,686.00	1,632.00	1,640.00	8.00	4,353.00	1,500.00	1,500.00
• EN 12.2c Total gas reduction achieved by customers (in therms)	1,823,225.00	27,115.00	41,609.00	14,494.00	75,000.00	37,500.00	37,500.00
• EN10.1 Number of unauthorized discharges from the combined sewer system	5	7	n/a	n/a	n/a	0	0
• EN10.2 Percent of annual wet and dry weather flow treated before discharged per year (by level of quality)	100.00%	100.00%	n/a	n/a	100.00%	100.00%	100.00%
• EN12.1b Average monthly electricity used per SFPUC street light (in kWh)	51.67	45.97	57.89	11.92	35.00	35.00	0
• EN12.2a Annual peak load reduction (in kW)	276.00	594.00	122.00	-472.00	100.00	100.00	100.00
• EN16.1a Annual greenhouse gas (GHG) emissions due to SFPUC's electricity and/or natural gas consumption for provision of all SFPUC services (metric tons CO2e), excluding fleet fuel consumption	2,514.00	3,238.00	1,823.00	-1,415.00	n/a	0	0
• EN16.1b Annual greenhouse gas (GHG) emissions due to fleet fuel consumption (metric tons CO2e)	5,332.00	5,248.00	5,106.00	-142.00	n/a	0	0
• EN17.1a Direct energy consumption broken down by source = Energy Intensity (EI metric): MWh energy used per million gallons of water delivered (In-City Retail Water)	1.13	1.20	1.11	-0.09	1.20	1.20	1.20
• EN17.1c Direct energy consumption broken down by source = Energy Intensity (EI metric): MWh energy used per million gallons wastewater treated	2.20	2.10	n/a	n/a	2.10	2.10	2.10
• EN17.3a Percent of laptops, desktops, and monitors that meet the EPEAT Gold standard	100.00%	100.00%	100.00%	0.00%	100.00%	100.00%	100.00%
• EN17.3b Percent of printers and servers that meet the Climate Savers Computing Base standard	95.00%	98.00%	100.00%	2.00%	95.00%	95.00%	95.00%
• EN6.1b Total amount of water sold to San Francisco residential customers in gallons per capita per day (gpcd)	49.03	44.60	40.53	-4.07	50.00	50.00	50.00
• EN8.2 Percent of total water supplied by alternative sources to retail customers	3.40%	3.50%	3.24%	-0.26%	3.40%	3.50%	4.00%
• EN9.4 Percent sewage sludge (the residual, semi-solid material left from the sewage treatment process) going to beneficial reuse	100.00%	100.00%	n/a	n/a	100.00%	100.00%	100.00%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Governance							
Improve Governance							
• GM1.2a Incidents of, and fines or non-monetary sanctions for non-compliance with applicable laws and regulations	8.00	0	4.00	4.00	n/a	10.00	10.00
• GM1.2b Drinking water quality compliance rate (percent days in full compliance with drinking water standards)	100.00%	99.72%	100.00%	0.28%	100.00%	100.00%	100.00%
• GM3.1a Percent completion within 45 days from Commission Award to Certification of components of professional service contracts that are within SFPUC control	62.00%	61.00%	56.10%	-4.90%	70.00%	70.00%	70.00%
• GM3.1b Percent completion within 60 days from Commission Award to Certification of components of construction contracts that are within SFPUC control	44.00%	66.00%	64.00%	-2.00%	60.00%	70.00%	70.00%
• GM4.4 Percent of power supplied vs. forecasted	100.46%	101.00%	101.00%	0.00%	95.00%	95.00%	95.00%
• IA 2.2b Deviation in actual vs. planned facilities and project expenditures (in Millions): WSIP Regional	\$14,000,000	(\$109,400,000)	\$5,800,000	\$115,200,000	\$179,000,000	\$122,200,000	\$89,400,000
• IA2.2a Deviation in actual vs. planned facilities and project expenditures (in Millions): WSIP Local including LVS	\$5,000,000.00	(\$23,700,000.00)	(\$23,900,000.00)	(\$200,000.00)	\$42,800,000.00	\$30,600,000.00	\$69,300,000.00
• IA2.2c Deviation in actual vs. planned facilities and project expenditures (in Millions): SSIP	(\$149,000,000.00)	(\$157,200,000.00)	\$62,600,000.00	\$219,800,000.00	\$315,000,000.00	\$360,000,000.00	\$55,300,000.00
• IA2.2d Deviation in actual vs. planned facilities and project expenditures (in Millions): WWE	(\$19,000,000.00)	(\$22,300,000.00)	\$600,000.00	\$22,900,000.00	\$6,100,000.00	\$12,390,000.00	n/a
• IA2.4a Percent deviation in actual vs. planned capital facilities and project schedules: WSIP Local	0.90%	0.60%	-0.40%	-1.00%	100.00%	100.00%	100.00%
• IA2.4b Percent deviation in actual vs planned capital facilities & project schedules: WSIP Regional	2.50%	1.50%	-0.10%	-1.60%	93.70%	94.00%	94.00%
• IA2.4c Percent deviation in actual vs. planned capital facilities and project schedules: WVECIP (including SSIP)	2.00%	3.80%	0.10%	-3.70%	100.00%	100.00%	100.00%
• IA5.1a Preventive maintenance ratio for Water (percent)	71.57%	91.93%	90.30%	-1.63%	95.00%	95.00%	95.00%
• IA5.1b Preventive maintenance ratio for Wastewater (percent)	40.00%	54.00%	n/a	n/a	51.00%	51.00%	51.00%
• IA5.3a Distribution system renewal and replacement rate for water mains (percent)	0.43%	0.95%	1.00%	0.05%	1.00%	1.25%	1.25%
• IA5.3b System renewal and replacement rate for Wastewater (miles)	12.75	14.89	n/a	n/a	15.00	15.00	15.00
• SFPUC Cost per gallon of wastewater	0.01090	0.01300	0.01340	0.00040	0.01210	0.01470	0.01660
• SFPUC Cost per gallon of water	0.00840	0.01040	0.01040	0.00000	0.01040	0.01140	0.01230
• SFPUC Cost per Kilowatt hour of electricity	0.12230	0.11450	0.13990	0.02540	0.11710	0.14660	0.15310
• WP4.2a Recordable injury rate (# recordable/100 employees)	6.90	8.20	5.80	-2.40	6.60	5.60	5.80

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
• WP4.2b Recordable lost time rate (hrs/100 employees)	3.50	3.50	2.60	-0.90	3.40	2.60	2.60
• WP4.2c Number of work-related fatalities	n/a	0	0	0.00	n/a	0	0

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
URBAN FORESTRY							
Maximize San Francisco's urban forest canopy cover							
• Number of street trees planted by DPW	290	452	522	70	375	375	375
STREET AND SEWER REPAIR SERVICES							
Maintain City streets in good repair							
• Cost per block paved by BSSR	\$22,534	\$24,517	\$22,833	(\$1,684)	\$25,324	\$25,400	\$26,300
• Number of pothole service orders received	1,737	1,466	1,679	213	n/a	\$0	\$0
• Pavement Condition Index (PCI)	67	68	68	0	n/a	69	69
• Percentage of pothole service requests responded to within 72 hours	97%	95%	92%	-3%	90%	90%	90%
• Percentage of San Franciscans who rate the condition of the pavement of their neighborhood streets as good or very good (Biennial city survey)	n/a	48%	n/a	n/a	n/a	n/a	n/a
ENGINEERING							
Develop accurate construction cost estimates for City projects							
• Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the engineer's estimate	75%	92%	83%	-9%	75%	75%	75%
Maintain quality of City streets through repaving program							
• Number of blocks of City streets repaved	503	474	721	247	350	600	600
CONSTRUCTION MANAGEMENT SERVICES							
Develop accurate construction cost estimates for City projects							
• Percentage change order cost to original contracts, due to errors and omissions in design, for projects exceeding \$2 million	0.4%	0.6%	1.2%	0.6%	2.6%	2.3%	2.0%
• Percentage change order cost to original contracts, due to errors and omissions in design, for projects not exceeding \$2 million	0.6%	2.2%	0.1%	-2.1%	1.3%	1.2%	n/a
Track City construction project costs							
• Percentage change order cost to original contracts, for projects exceeding \$2 million	10.2%	14.2%	10.9%	-3.3%	11.7%	10.5%	10.0%
• Percentage change order cost to original contracts, for projects not exceeding \$2 million	6.5%	5.8%	15.8%	10.0%	9.4%	6.5%	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ARCHITECTURE							
Develop accurate construction cost estimates for City projects							
• Percentage of construction contracts advertised wherein the lowest bid received is within a range of 80% to 110% of the architect's estimate	60%	67%	77%	10%	90%	80%	85%
• Percentage of projects for which contracts are awarded on first bid solicitation	82%	95%	47%	-48%	60%	75%	60%
STREET USE MANAGEMENT							
Provide timely decisions for street use permits							
• Percentage of decisions rendered on street use permit requests within established time frames	94%	96%	96%	0%	90%	90%	90%
Respond to complaints in a timely manner							
• Percentage of complaints responded to within service level agreement time frames	92%	86%	76%	-10%	85%	85%	85%
To process map actions in a timely manner							
• Map backlog as a percentage of all active maps	3%	12%	15%	3%	10%	15%	15%
• Percentage of all maps approvals issued within 50 days	91%	73%	77%	4%	90%	65%	65%
STREET ENVIRONMENTAL SERVICES							
Maintain cleanliness of City streets/sidewalks, through direct services as well as regulations and education							
• Cost per curb mile mechanically swept (controlled routes)	\$76	\$65	\$67	\$2	\$80	\$86	\$97
• Number of curb miles mechanically swept	146,343	15,306	164,526	149,220	150,000	150,000	n/a
• Percentage of graffiti requests abated within 48 hours (public property)	95%	81%	79%	-2%	95%	95%	95%
• Percentage of graffiti requests on private property inspected within three days	0%	0%	96%	96%	n/a	0%	n/a
• Percentage of San Franciscans who rate cleanliness of neighborhood sidewalks as good or very good (biennial City Survey)	n/a	51%	n/a	n/a	n/a	n/a	n/a
• Percentage of San Franciscans who rate cleanliness of neighborhood streets as good or very good (biennial City Survey)	n/a	54%	n/a	n/a	n/a	n/a	n/a
• Percentage of street cleaning requests abated within 48 hours	97%	95%	94%	-1%	95%	95%	95%
• Volume of graffiti service orders received (private)	7,592	8,901	9,942	1,041	n/a	n/a	n/a
• Volume of graffiti service orders received (public)	9,070	10,586	13,405	2,819	n/a	n/a	n/a
• Volume of street cleaning requests	36,749	57,019	81,652	24,633	n/a	n/a	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DEPARTMENT-WIDE/OTHER DPW.XXX							
All city employees have a current performance appraisal DPW							
• # of employees for whom performance appraisals were scheduled (DPW)	1,036	1,090	1,095	5	1,083	1,280	1,408
• # of employees for whom scheduled performance appraisals were completed (DPW)	1,025	1,013	998	-15	1,029	1,280	1,408

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
NEIGHBORHOOD and CITYWIDE SERVICES							
Demonstrate and promote the Department's environmental stewardship							
• Percentage of diverted waste material	0	55%	56%	1%	56%	58%	60%
Improve community loyalty							
• Number of recreation and park volunteer hours	233,368	186,915	181,146	-5,769	186,000	186,000	186,000
Improve RPD infrastructure in both buildings and grounds							
• Percentage of emergency work orders completed	0.84	100%	100%	0%	95%	100%	100%
• Percentage of health and safety work orders completed	0.82	75%	80%	5%	100%	100%	100%
• Percentage of routine maintenance work orders completed	0.77	78%	71%	-7%	75%	75%	75%
• Percentage of seismically updated recreation facilities	0	58%	58%	0%	58%	65%	74%
• Percentage of work orders completed	0.77	81%	76%	-5%	75%	75%	75%
Improve the quality of park maintenance and create safe, welcoming parks and facilities							
• Citywide percentage of park maintenance standards met for all parks inspected	0.91	86%	171%	85%	90%	90%	90%
• Number of Permits Issued Per Budgeted and Funded Staff in the RPD Permits Division	5,517	6,571	5,716	-855	4,687	5,716	5,716
• Operating Investment Per Acre of San Francisco Parks Maintained (Excluding Golf and Natural Areas)	16,806	\$13,051	\$14,831	\$1,780	\$13,051	\$15,000	\$16,000
• Percentage of graffiti work orders completed within 48 hours	0.9	85%	85%	0%	75%	75%	75%
• Percentage of paint shop FTE labor hours devoted to graffiti abatement	0.19	22%	22%	0%	22%	22%	22%
• Percentage of San Franciscans who rate the quality of park buildings or structures as good or excellent (biennial City Survey)	n/a	65%	n/a	n/a	n/a	70%	n/a
• Percentage of San Franciscans who rate the quality of the City's park grounds (landscaping) as good or excellent (biennial City Survey)	n/a	75%	n/a	n/a	n/a	70%	n/a
• Tree replacement ratio	0	1.17	1.17	0.00	2.00	2.00	2.00

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
Increase access to, and improve quality of, Recreational Programming							
• Number of recreation course registrations	60,003	60,320	61,197	877	55,000	60,000	60,000
• Percentage of recreation courses with 70% capacity of class size	0.74	78%	0	-78%	70%	73%	74%
• Percentage of users receiving scholarships for one or more programs during this period	0.16	18.0%	14.0%	-4.0%	12.0%	15.0%	15.0%
• Percentage of users who rate the quality of the City's recreation programs as good or excellent (biennial City Survey)	n/a	79%	n/a	n/a	n/a	70%	n/a
• Satisfaction rate among recreation activity users	0.89	90.8%	n/a	n/a	91.0%	92.0%	92.0%
• Total number of park facility permits created (picnic tables, recreational centers, fields, etc)	82,727	91,990	94,485	2,495	60,000	90,000	90,000

DEPARTMENT-WIDE/OTHER REC

All City employees have a current performance appraisal REC

• # of employees for whom performance appraisals were scheduled (REC)	698	611	661	50	721	675	680
• # of employees for whom scheduled performance appraisals were completed (REC)	465	412	431	19	721	675	680
• % of employees for whom annual performance appraisals were completed for the fiscal year	0.67	67%	65%	-2%	100%	100%	100%

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
RENT BOARD							
Provide a timely resolution for all allegations of wrongful eviction filings							
• Average number of days needed to process allegations of wrongful evictions	2.8	1.8	2.3	0.5	2.0	2.0	2.0
Provide a timely resolution of all petitions							
• Average number of days for Administrative Law Judges to submit decisions for review	22.0	20.0	21.0	1.0	25.0	25.0	25.0
Provide translations of documents and make available through multiple sources							
• Number of discrete documents in languages other than English	400	425	431	6	440	528	528
• Number of locations where translated documents are available	758	844	856	12	884	959	959
DEPARTMENT-WIDE/OTHER RNT.XXX							
All City employees have a current performance appraisal RNT.XXX.01							
• # of employees for whom performance appraisals were scheduled (RNT)	26	10	31	21	31	31	31
• # of employees for whom scheduled performance appraisals were completed (RNT)	26	10	31	21	31	31	31
Preserve affordable rental housing stock							
• Number of rent-controlled housing units	173,000	174,622	173,510	-1,112	n/a	n/a	n/a

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
EMPLOYEE DEFERRED COMP PLAN							
Provide effective administration of the Deferred Compensation Plan							
• Percentage of eligible City employees who participate in the Deferred Compensation Plan	53%	51%	55%	4%	50%	50%	50%
RETIREMENT SERVICES							
Provide accurate account and retirement benefit information to members in a timely manner							
• Average number of individualized communications per active Retirement Plan member	1.60	2.48	2.69	0.21	3.20	3.20	3.20
INVESTMENT							
Maximize investment returns at an acceptable risk level for Plan participants							
• Return on investment ranking of 50th percentile or better among public pension plans with assets in excess of \$1 billion, using 5-year average return (1 equals yes)	1	1	1	0	1	1	1
DEPARTMENT-WIDE/OTHER RET.XXX							
All City employees have a current performance appraisal RET.XXX.01							
• # of employees for whom performance appraisals were scheduled (RET)	48	81	84	3	95	95	95
• # of employees for whom scheduled performance appraisals were completed (RET)	38	38	57	19	95	95	95

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
CUSTODY							
Provide for the secure and safe detention of persons arrested or under court order							
• ADP as a percentage of rated capacity of jails	74%	75%	81%	6%	79%	81%	81%
• Average daily population (ADP)	1,315	1,252	1,271	18	1,290	1,280	1,280
• Average daily population cost per day	\$185.00	\$189.00	\$221.00	\$32.00	\$189.94	\$230.00	\$238.00
• Number of deaths	n/a	4	1	-3	0	0	0
• Number of inmate Safety Cell placements	2,286	2,580	2,359	-221	2,300	2,300	2,300
• Number of inmate vs. inmate altercations	324	276	312	36	0	300	300
• Number of inmate vs. staff altercations	69	157	65	-92	0	95	95
• Number of successful escapes	1	1	0	-1	0	0	0
• Number of suicide attempts prevented	23	43	31	-12	24	32	32
SHERIFF PROGRAMS							
Provide alternative sentencing options and crime prevention programs.							
• Average daily number of participants in community programs	124	109	118	9	150	110	110
• Hours of work performed in the community	36,712	33,344	35,328	1,984	40,000	33,000	33,000
• Number of clients enrolled in community antiviolence programs	307	249	279	30	350	330	330
• Re-arrest rate for antiviolence program clients	6%	11%	10%	-0%	7%	9%	9%
• Recidivism rate for participants who complete their Electronic Monitoring or Sheriff's Work Alternative Program sentence	6%	4%	6%	2%	0%	3%	5%
• Value of work performed by participants	\$390,820	\$370,189	\$432,768	\$62,579	\$400,000	\$394,000	\$394,000
Provide education, skill development, and counseling programs in jail							
• Average daily attendance of participants enrolled in charter school	375	307	316	9	290	330	330
• Average daily number of prisoners in substance abuse treatment and violence prevention programs.	270	232	207	-25	230	225	225
• Recidivism rate for inmates who complete identified in-custody programs	42%	44%	42%	-2%	43%	45%	45%
SHERIFF FIELD SERVICES							
Safely transport prisoners							
• Number of major transport incidents	n/a	2	3	1	0	0	0
• Number of prisoners transported	33,317	34,382	38,887	4,505	34,000	35,500	35,500

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
SHF-RECRUITMENT & TRAINING							
Hire, train and retain sworn staff							
• Number of new sworn staff hired	26	15	42	27	25	35	35
• Percentage of hired sworn staff who successfully complete probation after 18 months	90%	88%	n/a	-88%	100%	100%	100%
COURT SECURITY AND PROCESS							
Provide inmate escort and security to the courts and prevent physical harm to any person or property in, or in the vicinity of, any courthouse in San Francisco							
• Number of court staff or public who have been harmed while in or in the vicinity of any courthouse in San Francisco	31	30	36	6	0	31	31
SHERIFF ADMINISTRATION							
Execute criminal and civil warrants and court orders							
• Founded complaints received regarding service of civil process	n/a	0	0	0	0	0	0
• Number of attempts to serve/execute civil process	12,493	10,731	10,467	-264	125,000	11,500	11,500
• Number of eviction day crisis interventions	112	67	48	-19	70	75	75
• Number of evictions executed	852	903	738	-165	875	800	800
• Number of pre-eviction home visits	1,079	584	308	-276	510	650	650
Maintain full employment capacity							
• Attrition rate	1%	3%	13%	10%	3%	5%	5%
DEPARTMENT-WIDE/OTHER SHF.XXX							
All City employees have a current performance appraisal SHF.XXX.01							
• # of employees for whom performance appraisals were scheduled (SHF)	976	1,007	988	-19	995	972	972
• # of employees for whom scheduled performance appraisals were completed (SHF)	238	131	143	12	995	165	165

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
COMMISSION ON THE STATUS OF WOMEN							
Advance the human rights of women and girls in the workforce, services, and budget of city government							
• Number of City programs and agencies reviewed under the Women's Human Rights Ordinance (CEDAW).	6	6	3	-3	4	4	4
• Number of sexual harassment cases against the City and County of San Francisco.	33	34	145	111	30	30	30
Prevent violence against women and girls							
• Number of domestic violence calls made to 911 annually	8,061	8,256	8,437	181	7,500	7,500	7,500
• Number of domestic violence incident reports from the San Francisco Police Department	3,158	2,430	3,174	744	3,000	3,000	3,000
Promote gender equality and human rights of women in the workplace							
• Number of educational forums conducted on gender equality in the workplace.	5	5	9	4	3	3	3
• Number of private sector entities engaged in the San Francisco Gender Equality Principles (GEP) Initiative	172	52	102	50	53	53	53
Promote women and girls legislation and policies.							
• Number of resolutions passed by the Commission on the Status of Women recognizing important women and girls' achievements and promoting gender equality and human rights	83	59	47	-12	55	55	55
VIOLENCE AGAINST WOMEN PREVENTION AND INTERVENTION (VAW) GRANTS PROGRAM							
Monitor direct services in violence against women prevention and intervention							
• Hours of supportive services by department-funded shelters, crisis services, transitional housing, advocacy, prevention and education annually	35,915	31,297	28,809	-2,488	n/a	32,318	32,318
• Number of calls to crisis lines annually	15,793	14,973	15,610	637	14,547	14,547	14,547
• Number of individuals turned away from shelters annually	1,582	1,496	2,644	1,148	858	858	858
• Number of shelter bed-nights annually	3,591	3,991	4,815	824	3,534	3,534	3,534
• Number of transitional housing bed nights annually	11,659	6,459	7,393	934	11,355	11,355	11,355
• Number of unduplicated individuals served in shelters, crisis services, transitional housing, advocacy, prevention, and education annually	13,994	24,418	21,171	-3,247	24,576	24,576	24,576
• Percent of people accessing services for which English is not a primary language.	27	20	21	1	32	32	32

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
DEPARTMENT-WIDE/OTHER							
All city employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (WOM)	6	5	4	-1	6	6	6
• # of employees for whom scheduled performance appraisals were completed (WOM)	3	3	4	1	6	6	6

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
ENTERPRISE OPERATIONS							
Ensure high availability of the systems managed by DT							
• E-mail System	98.80%	99.97%	99.98%	0.01%	99.00%	99.98%	99.99%
• Network Up Time	99.95%	99.89%	99.69%	-0.20%	99.00%	99.95%	99.99%
• Reliability of Data Center	99.97%	100.00%	99.99%	-0.01%	100.00%	99.99%	99.99%
ADMINISTRATION TIS.FAC							
Ensure a highly skilled and performing workforce							
• Percentage of employees for whom scheduled performance appraisals were completed in a timely manner	5%	8%	*	n/a	30%	30%	35%
• Percentage of employees who received formal, departmental-sponsored training	95%	59%	*	n/a	50%	60%	65%
CUSTOMER SERVICE							
Provide leadership for project methodology and efficient, cost-effective management for projects engaging DT resources							
• Percent of projects completed on time, on budget and to specification	66%	48%	80%	32%	65%	90%	97%
MEDIA							
To provide Reliable and Innovative Media Services							
• Availability of 24-hour government informational programming on Cable Channel 26	100%	99%	100%	0%	99%	100%	99%
• Percentage of the regular Board of Supervisors' meetings carried	100%	100%	100%	0%	99%	99%	99%
PUBLIC SAFETY							
Reliable Public Safety Technology Operation							
• Percent up-time for fiber infrastructure as per FiberWan report	100%	100%	100%	0%	99%	100%	100%
• Reliability for CERS radio system as per GEZA report	100%	100%	100%	0%	100%	99%	99%
• Reliability for Wireless Data Network as per the system report	100%	100%	100%	0%	100%	100%	99%

* 2015-2016 Actual will be available in November 2016.

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
LEGAL SERVICE							
Maintain and increase the Legal Section's annual collection levels							
• Legal Matters Opened	n/a	520	533	13	550	550	550
• Public Records Act Requests	n/a	237	184	-53	200	200	200
TTX-TREASURY							
Maximize interest earnings for San Francisco by processing payments efficiently							
• Total Number of Bank Accounts Managed	0	0	324	324	n/a	324	324
• Total Number of Outgoing Wires Processed	381	384	494	110	n/a	384	384
• Total Number of Returned Items Processed	3,208	2,305	2,604	299	n/a	2,600	2,600
TTX-INVESTMENT							
Manage the City's investment portfolio to preserve capital, maintain liquidity and enhance yield							
• Percent of portfolio in the top credit rating by market value	0	0	74%	74%	n/a	65%	65%
TTX-PROPERTY TAX/LICENSING							
Maintain low property tax delinquency rates							
• Percentage of delinquency rate of secured property taxes	0.02	1%	1%	0%	1%	1%	1%
Provide quality customer service							
• Number of property tax refunds processed	9,140	8,109	12,356	4,247	8,000	9,000	9,000
TTX-BUSINESS TAX							
Promote compliance with the Business Tax Ordinance							
• Amount collected through 3rd party taxes	539,093,538	\$580,493,687	\$614,402,975	\$33,909,288	\$550,000,000	\$580,000,000	\$580,000,000
• Amount collected through business registration	41,793,892	\$31,211,367	\$34,809,953	\$3,598,586	\$35,000,000	\$35,000,000	\$35,000,000
• Number of businesses registered	98,690	103,323	115,229	11,906	105,000	110,000	110,000
• Number of regulatory department licenses issued	15,555	17,917	16,516	-1,401	18,000	20,000	20,000
• Number of taxpayer audits completed	431	287	407	120	350	450	450

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
TTX-DELINQUENT REVENUE							
Maximize revenue through intensive collection activity							
• Amount of the total for business taxes	36,969,813	\$9,242,155	\$5,975,800	(\$2,266,355)	\$50,000,000	\$50,000,000	\$50,000,000
• Amount of revenue through summary judgments	1,758,661	\$1,169,553	\$384,071	(\$785,482)	\$1,600,000	\$1,600,000	\$1,600,000
• Amount of the total for non-business taxes	41,014,053	\$39,018,875	\$28,637,954	(\$10,380,921)	\$40,000,000	\$40,000,000	\$40,000,000
• Amount of total revenue collected on all delinquent debts	77,983,866	\$48,261,030	\$35,997,825	(\$12,263,205)	\$90,000,000	\$90,000,000	\$90,000,000
DEPARTMENTAL MANAGEMENT							
Expand access to City government by placing information and transactions online							
• Number of web-enabled transactions completed online using the City's SFGOV Online Services portal	114,773	127,836	170,693	42,857	125,000	150,000	150,000
Provide superior customer service to all customers through the City Payment Center in City Hall							
• Average number of days to close 311 service tickets	4.35	4.51	2.19	-2.32	4.50	3.75	3.75
• Number of 311 service tickets received	24,732	21,736	23,696	1,960	18,000	18,000	18,000
DEPARTMENT-WIDE/OTHER TTX.XXX							
All City employees have a current performance appraisal TTX.XXX.01							
• # of employees for whom performance appraisals were scheduled (TTX)	180	170	*	n/a	180	180	n/a
• # of employees for whom scheduled performance appraisals were completed (TTX)	142	111	*	n/a	120	120	n/a

* 2015-2016 Actual will be available in November 2016.

Performance Measures

	2013-2014 Actual	2014-2015 Actual	2015-2016 Actual	Change from 2015 to 2016	2015-2016 Target	2016-2017 Target	2017-2018 Target
OPERATIONS & MAINTENANCE							
Provide continued successful utilization of the facilities							
• Atrium Theater percentage of days rented	0	0	95%	95%	86%	60%	60%
• Davies Symphony Hall percentage of days rented	0.87	0.85	86%	1%	81%	85%	85%
• Green Room percentage of days rented	0	0	41%	41%	50%	52%	52%
• Herbst Theatre percentage of days rented	0	0	72%	72%	60%	77%	77%
• Opera House percentage of days rented	0.94	0.98	96%	-2%	92%	94%	94%
• Veterans' use of meeting rooms	0	0	396	396	275	360	375
Provide maximum number of performances and events							
• Atrium Theater performances/events	0	0	39	39	25	56	56
• Davies Symphony Hall performances/events	265	265	261	-4	256	258	258
• Green Room performances/events	0	0	99	99	108	134	143
• Herbst Theatre performances/events	0	0	192	192	135	216	216
• Opera House performances/events	187	190	181	-9	171	183	180
• Zellerbach Rehearsal Hall performances/events	0	13	11	-2	13	12	12
DEPARTMENT-WIDE/OTHER							
All City employees have a current performance appraisal							
• # of employees for whom performance appraisals were scheduled (WAR)	41	42	49	7	65	65	65
• # of employees for whom scheduled performance appraisals were completed (WAR)	2	28	1	-27	65	65	65

From: Reports, Controller (CON)
Sent: Tuesday, February 14, 2017 10:40 AM
To: Calvillo, Angela (BOS); Gosiengfiao, Rachel (BOS); BOS-Supervisors; Kawa, Steve (MYR); Howard, Kate (MYR); Steeves, Asja (CON); Docs, SF (LIB); CON-EVERYONE; MYR-ALL Department Heads; CON-Finance Officers
Subject: Issued: City Services Auditor Summary of Implementation Status of Recommendations
Followed up on in the Second Quarter of Fiscal Year 2016-17

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum on the follow-up of its recommendations conducted in the second quarter of fiscal year 2016-17. As reported in the memorandum, of the 102 recommendations followed up on, 60 (59 percent) are now closed.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2415>

This is a send-only e-mail address. For questions about the memorandum, please contact Director of City Audits Tonia Lediju at tonia.lediju@sfgov.org or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

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CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

MEMORANDUM

TO: Government Audit and Oversight Committee
Board of Supervisors

FROM: Tonia Lediju, Director of City Audits
City Services Auditor Division 

DATE: February 14, 2017

SUBJECT: City Services Auditor Summary of Implementation Status of Recommendations
Followed up on in Fiscal Year 2016-17, Second Quarter

The City Services Auditor Division (CSA) of the Office of the Controller (Controller) follows up on all recommendations it issues to departments of the City and County of San Francisco (City) every six months after original issuance. CSA reports on the results of its follow-up activity to the Board of Supervisors' Government Audit and Oversight Committee. This process fulfills the requirement of the San Francisco Charter, Section F1.105, for auditees to report on their efforts to address the Controller's findings and, if relevant, report the basis for deciding not to implement a recommendation.

The regular follow-up begins when CSA sends a questionnaire to the responsible department requesting an update on the implementation status of each recommendation. CSA assigns a summary status to the report or memorandum for each responsible department according to the status of each recommendation. The statuses are described in the table below.

SUMMARY OF FOLLOW-UP STATUSES		
Summary Status	Status of Recommendations	Further Regular Follow-Up?
<i>Closed</i>	All closed	No
<i>Open</i>	At least one open, including any one that the department contests	Yes

Based on its review of the department's response, CSA assigns a status to each recommendation. A status of:

- **Open** indicates that the recommendation has not yet been fully implemented.
- **Contested** indicates that the department has chosen not to implement the recommendation.
- **Closed** indicates that the response described sufficient action to fully implement the recommendation or an acceptable alternative or a change occurred to make the recommendation no longer applicable or feasible.

Also, CSA periodically selects reports or memorandums for a more in-depth, field follow-up assessment, in which CSA tests to verify the implementation status of the recommendations.

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DEPARTMENT ABBREVIATIONS

Abbreviated Name	Full Name
Airport (AIR)	Airport Commission
City Administrator (ADM)	General Services Agency – Office of the City Administrator
Contract Administration (OCA)	Office of Contract Administration
Controller (CON)	Office of the Controller
CSA	City Services Auditor Division
Economic and Workforce Development (OEWD)	Office of Economic and Workforce Development
Human Resources (DHR)	Department of Human Resources
Human Services (HSA)	Human Services Agency
Police (POL)	Police Department
Port (PRT)	Port Commission (Port of San Francisco)
Public Health (DPH)	Department of Public Health
Public Works (DPW)	Department of Public Works
Rec and Park (REC)	Recreation and Park Department
SFMTA (MTA)	San Francisco Municipal Transportation Agency
SFPUC (PUC)	San Francisco Public Utilities Commission

REGULAR FOLLOW-UP ACTIVITY IN SECOND QUARTER OF FISCAL YEAR 2016-17

During the second quarter of fiscal year 2016-17, CSA followed up on 102 open recommendations from 13 reports or memorandums (documents). Of the 102 open recommendations, departments reported implementing 60 (59 percent). As a result, CSA was able to close 5 of the 13 reports or memorandums.

The following table shows the number of recommendations CSA followed up on and their resulting status during the second quarter and summarizes the status of reports for each department.

Department	Recommendations		Reports
	Followed Up On	Closed as of 12/31/16	Open
Airport	22	17	1
City Administrator	14	1	1
Contract Administration	1	1	-
Controller	5	2	1
Economic and Workforce Development	1	1	-
Human Resources	1	1	-
Human Services	3	3	-
Police	3	3	-
Port	1	1	-
Public Health	3	3	-
Public Works	15	5	2
Rec and Park	18	10	1
SFMTA	11	9	1
SFPUC	4	3	1
Total	102	60	8

Follow-ups Closed**Summary of Follow-ups Closed in the Second Quarter of Fiscal Year 2016-17**

Dept.	Issue Date	Document Title	Number of Recommendations
AIR	4/26/16	The Airport's Employee Separation Process Needs Improvement to Minimize the Risk of Unauthorized Access to Premises or Data and to Ensure That Airport Property Is Collected	4
DPH	10/27/15	Bay Area Young Positives Did Not Maintain Adequate Support for Reimbursement Requests Submitted to the Department of Public Health	5
MTA	6/23/16	San Francisco Municipal Transportation Agency: AutoReturn Complied With Key Contract Provisions and a Few Enhancements Can Further Strengthen AutoReturn's Reporting and Recordkeeping	8
MTA	11/17/14	San Francisco Municipal Transportation Agency: The Central Subway Project's Cost Reporting Practices Have Improved	2
PRT	11/12/15	Port Commission: Golden Gate Scenic Steamship Corporation Had Inadequate Internal Controls Over the Reporting of Gross Receipts for Red and White Fleet, Inc., to the Port for 2011 Through 2013	5

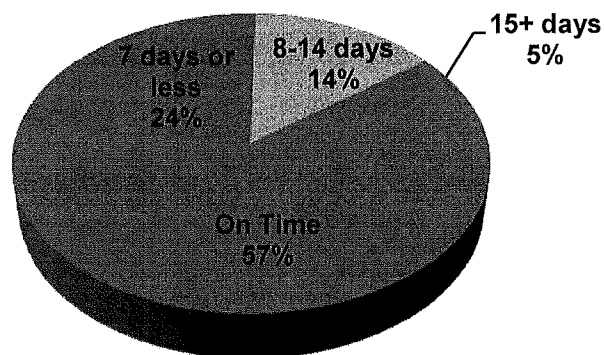
Response Timeliness

The majority of department responses were received on time or within a week of the deadline. CSA received a response for all audit reports followed up on in this quarter.

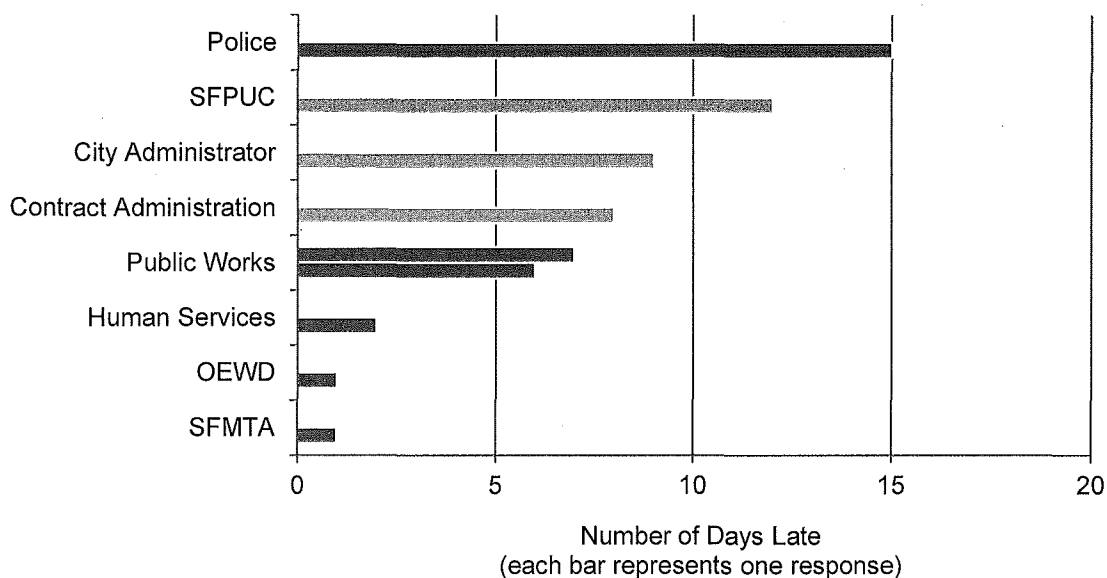
CSA gives departments two weeks to respond to its follow-up requests and grants extensions upon request. If an extension is granted, timeliness is calculated based on the extended deadline. The chart below shows departments' responsiveness to CSA's follow-up requests.

Timeliness of Departments' Responses to Follow-up Requests in the Second Quarter of Fiscal Year 2016-17

Overall Timeliness



Timeliness of Departments With Late Responses

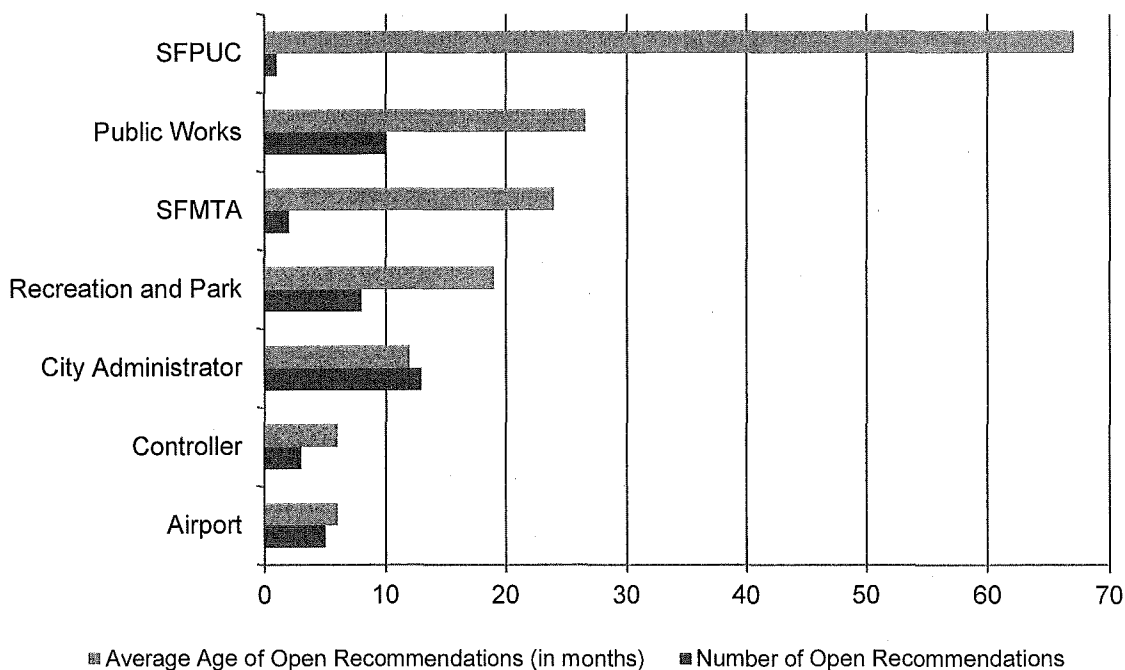


Open Recommendations

Although the majority of CSA's recommendations are implemented within one year of their issuance, some remain outstanding for longer. The average age of the open recommendations is 18 months, and ages range from 6 to 67 months. One open recommendation, which is directed to SFPUC, is 67 months old. Eight of the ten recommendations made to Public Works are 30 months old. All other open recommendations are less than 24 months old.

The chart below shows the number of open recommendations, by department, and their average age.

Number and Average Age of Open Recommendations Followed up on, by Department



In some cases, a department has implemented few or none of CSA's recommendations. This does not necessarily indicate that the department is not making an effort to resolve the underlying issues. In some instances, the department has not yet had the opportunity because the recommendations relate to events that happen only periodically, such as labor agreement negotiations, or because the recommendations were issued too recently for the department to have achieved full implementation.

The following table summarizes the reasons departments reported for not fully implementing the open recommendations addressed to them.

Summary of Open Reports for the Second Quarter of Fiscal Year 2016-17				
Dept.	Issue Date	Report	Open Recs.	Reason(s) Reported
ADM	11/5/15	Office of the City Administrator: San Francisco Should Adopt Five Leading Practices to Improve the Effectiveness and Efficiency of Its Procurement Function	13	Full implementation of ten of the recommendations requires revisions to policies and procedures related to procurement. To address the remaining recommendations, the department is implementing a training program for city procurement staff.
AIR	5/25/16	Airport Commission: The Airport Improved Its Construction Project Oversight, but Change Management and Data Reliability Procedures Must Be Strengthened	5	To address two recommendations, the department is developing change order trend analytics in Unifier for release in early 2017 and key performance indicators for capital project delivery. One recommendation is on hold pending the City's resolution of a dispute over Oracle's terms and conditions. The remaining two recommendations are on hold pending the full implementation of Unifier and the new financial system.
CON	5/9/16	Citywide Contract Compliance Audit: The Contract Compliance of Many Vendor Payments Cannot Be Verified and the City Should More Often Take Advantage of Cost Savings Such as Early Payment Discounts	3	The Accounting and Operations Systems Division will meet with city departments in February 2017 to discuss the feasibility collecting missed discounts. The Financial Systems Project is including functionalities in the new financial system that will help departments consider cash management implications and other benefits of immediate payment.
DPW	5/20/14	City and County of San Francisco: Adopting Leading Practices Could Improve the City's Construction Contractor Bid Pool	8	A working group of stakeholders throughout the City is developing policies and procedures to evaluate contractors and monitor performance. Public Works is also working with the Controller to design a web-based database to store evaluation results. Full implementation requires finalized policies and procedures and development of the database.
DPW	10/1/15	Public Works Adequately Oversaw Close-out Phases of 2010 ESER Bond Fire Station Roofing Projects	2	The department is reviewing requirements for projects to address the recommendations.

Summary of Open Reports for the Second Quarter of Fiscal Year 2016-17				
Dept.	Issue Date	Report	Open Recs.	Reason(s) Reported
MTA	11/13/14	San Francisco Municipal Transportation Agency: Parking Meter Collections and Citation Fines Equal 96 Percent of Expected Parking Meter Revenue, Excluding \$31.1 Million in Forgone Revenue Given Various Legal Exemptions	2	The department is working with stakeholders to assess the impact of misused disabled placards on the disabled community and expects to address the other recommendation after the final analysis of pilot test results on parking enforcement efforts is completed by spring 2017.
PUC	4/12/11	San Francisco Public Utilities Commission: Water Enterprise Should Continue to Improve Its Inventory Management	1	Full implementation requires the department to implement an electronic inventory issue process. Some of these efforts are on hold pending the implementation of the new financial system, which will go live in July 2017.
REC	4/28/15	Recreation and Park Commission: Internal Controls Must Be Improved to Better Manage Inventory	8	The department is developing policies and procedures to address many of the open recommendations. A few recommendations will be implemented when the new financial system goes live in July 2017.

FIELD FOLLOW-UP ACTIVITY IN THE SECOND QUARTER OF FISCAL YEAR 2016-17

Any audit report or memorandum may be selected for a more in-depth field follow-up regardless of summary status. Field follow-ups result in memorandums that are also subject to CSA's regular follow-ups.

There were no field follow-up memorandums issued in the second quarter of fiscal year 2016-17.

Field Follow-up in Progress on 12/31/16			
Audit or Assessment	Original Issue Date	Recommendations	Follow-up Issuance Date
Office of the Assessor-Recorder: Audit of the Department's Social Security Number Truncation Program	12/31/13	9	2/13/17

From: Reports, Controller (CON)
Sent: Friday, February 10, 2017 1:45 PM
To: Calvillo, Angela (BOS); Gosiengfiao, Rachel (BOS); BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Leung, Sally (MYR); Howard, Kate (MYR); Hussey, Deirdre (MYR); Tsang, Francis; Elliott, Jason (MYR); Campbell, Severin (BUD); Newman, Debra (BUD); Rose, Harvey (BUD); SF Docs (LIB); MYR-ALL Department Heads; CON-Finance Officers; CON-Budget Contacts
Subject: Issued: Fiscal Year 2016-17 Six-Month Budget Status Report

The City and County of San Francisco Controller's Office has issued its Fiscal Year 2016-17 Six-Month Budget Status Report. Overall revenue growth and expenditure savings will result in a projected current year ending balance of \$299.8 million. This is a \$71.8 million improvement from the current year projections contained in the Five Year Financial Plan and a \$54.4 million improvement versus the subsequent assumptions contained in the Mayor's Office rebalancing plan.

Please see full report at <http://openbook.sfgov.org/webreports/details3.aspx?id=2411>

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City and County of San Francisco

Office of the Controller

FY 2016-17 Six-Month Budget Status Report



February 10, 2017



City and County of San Francisco

Office of the Controller

FY 2016-17 Six-Month Budget Status Report

February 10, 2017

Summary

The Controller's Office provides periodic budget status updates to the City's policy makers during the course of each fiscal year, as directed by Charter Section 3.105. This report provides expenditure and revenue information and projections as of December 31, 2016, incorporating more current information up to the date of publication as available. Report highlights include:

- Overall revenue growth and expenditure savings will result in a projected current year ending balance of \$299.8 million. This is a \$71.8 million improvement from the current year projections contained in the Five Year Financial Plan and a \$54.4 million improvement versus the subsequent assumptions contained in the Mayor's Office rebalancing plan. The latter plan was published in early December to address the loss of a sales tax increase that was assumed in the adopted budget but was rejected by voters in the November election.
- The Five Year Financial Plan projected shortfalls of \$119.0 million in FY 2017-18 and an additional \$283.4 million in FY 2018-19, for a cumulative total of \$402.4 million. Application of this additional current year fund balance would reduce these shortfalls to \$348.0 million over the two year period. These projections will be updated in March 2017.
- The current year improvement is driven by increased General Fund revenues and departmental savings. Generally, property-value based taxes are exceeding budgeted levels, offset by some weakness in hotel and several other local taxes. Departmental savings are predominantly driven by net savings at the Department of Public Health and the Human Services Agency.
- Historically high transfer tax returns are projected, requiring a \$70.4 million deposit to the Budget Stabilization Reserve. Economic reserves, including the Budget Stabilization Reserve and the City's portion of the Rainy Day Reserve, are projected to total \$368.9 million at year-end, or 8.0% of General Fund revenues. The City's target for economic reserves is 10% of General Fund revenues.
- Economic growth is also contributing to increased fund balances at several of the City's enterprises, including the Airport and Port, as described in Appendix 4.

Table 1. FY 2016-17 Projected General Fund Variances to Budget (\$ Millions)

FY 2015-16 Ending Fund Balance	435.2
Appropriation in the FY 2016-17 Budget	(172.1)
Reserved for FY 2017-18 Contingencies	(60.0)
A. FY 2016-17 Starting Fund Balance	203.1
Citywide Revenue Surplus	91.8
Baseline Contributions	(1.9)
Departmental Operations	81.7
Approved & Projected Supplemental Appropriations	(1.7)
Projected Use of General Reserve	1.7
B. Current Year Revenues and Expenditures	171.7
Deposit to Budget Stabilization Reserve	(70.4)
Deposit to Budget Savings Incentive Fund	(4.5)
C. Withdrawals from / (Deposits) to Reserves	(74.9)
D. FY 2016-17 Projected Ending Balance	299.8
Previous Projected Ending Balance - December 2016	228.0
E. Improvement versus Five Year Projection	71.8
Mayor's Rebalancing Plan Current Year Revenue Surplus	17.4
E. Improvement versus Rebalancing Plan	54.4

A. General Fund Starting Balance

Total projected ending fund balance at the time the FY 2016-17 and FY 2017-18 budget was adopted was \$423.3 million, of which \$172.1 million was appropriated in FY 2016-17, \$191.2 million was appropriated in FY 2017-18, and \$60 million was reserved for FY 2017-18 contingencies. The General Fund available fund balance at the end of FY 2015-16 was \$435.2 million, or \$11.9 million more than projected.

B. Current Year Revenues and Expenditures

Citywide Revenue Surplus

As shown in Table 2, citywide revenues have improved by \$91.8 million compared to revised budget, primarily due to higher than budgeted property and property transfer tax revenues, offset by shortfalls in hotel, parking, and sales tax. Of the \$41.4 million projected shortfall in sales tax revenue, \$37.5 million reflects the loss of sales tax revenue anticipated in the budget that will not be realized given the failure of Proposition K on the November 2016 ballot. Revenue variances are further described in Appendix 1.

Table 2. General Fund Citywide Revenues Variances to Budget (\$ Millions)

	Revised Budget	6-Month Projection	Surplus (Shortfall)
Property Taxes	1,412.0	1,450.0	38.0
Business Taxes	669.5	683.2	13.7
Sales Tax - Local 1% and Public Safety	339.6	298.1	(41.4)
Hotel Room Tax	409.3	381.9	(27.4)
Utility User & Access Line Taxes	141.3	143.6	2.4
Parking Tax	92.8	84.7	(8.1)
Real Property Transfer Tax	248.9	360.0	111.1
Interest Income	14.0	15.3	1.3
1991 and Public Safety Realignment	220.1	218.7	(1.3)
Motor Vehicle In-Lieu and All Other	-	1.8	1.8
Franchise Taxes	16.8	16.8	-
Airport Transfer-In	43.6	45.3	1.8
Total Citywide Revenues	3,607.7	3,699.5	91.8

Baseline Contributions

Table 3 shows projections for baseline and parking tax in-lieu transfers to the MTA, Public Library, and Public Education Enrichment Fund are increased by a net \$1.9 million compared to budget. The MTA baseline is projected to grow by \$13.8 million due to growth in Aggregate Discretionary Revenue (ADR), while the Prop B MTA population baseline is adjusted downward by \$4.5 million due to lower than projected employment growth during 2015, which reduces San Francisco's daytime population. Together with a projected \$6.5 million reduction in the MTA's parking tax in-lieu transfer, the net change in MTA baselines is an increase of \$2.8 million over budget. The Library baseline is projected to be reduced by \$1.1 million because the projected General Fund return of \$4.5 million offsets a projected increase of \$3.4 million due to ADR.

Table 3. General Fund Baseline and In-Lieu Transfers (\$ Millions)

	Original Budget	6-Month Projection	Variance
Aggregate Discretionary Revenues (ADR)	3,169.8	3,321.2	151.4
MTA Baseline 9.2% ADR	291.5	305.3	13.8
MTA Population Change Baseline	38.0	33.5	(4.5)
80% Parking Tax In-Lieu Transfer to MTA	74.3	67.8	(6.5)
MTA Baseline Transfers	403.8	406.6	2.8
Library Baseline 2.3% ADR	72.5	71.4	(1.1)
Public Education Fund Baseline 0.3% ADR	4.6	4.8	0.2
Total Baseline Transfers	480.9	482.8	1.9

Departmental Operations

The Controller's Office projects a net departmental operations surplus of \$81.7 million summarized in Table 4 below and further detailed and discussed in Appendix 2. Expenditure savings in General City Responsibility, Homelessness and Supporting Housing, and the Department of Public Works are offset by the shortfall in sales tax in Table 2 above, and reflect expenditures supported by sales tax revenue anticipated in Proposition K that will remain on reserve following the failure of the measure.

Table 4. FY 2016-17 Departmental Operations Summary (\$ Millions)

	Revenue Surplus / (Shortfall)	Uses Savings / (Deficit)	Net Surplus / (Shortfall)
Net Shortfall Departments			
Sheriff	(1.2)	0.5	(0.7)
City Attorney	(0.6)	(0.0)	(0.6)
Subtotal Departments with Net Deficits \$	(1.8)	\$ 0.4	\$ (1.4)
Net Surplus Departments			
Public Health	32.6	(2.6)	30.0
General City Responsibility*		17.3	17.3
Human Services	(27.8)	36.3	8.6
Public Works*	0.1	8.1	8.1
Homelessness & Supportive Housing*	-	6.1	6.1
Juvenile Probation	(0.2)	2.5	2.3
City Administrator	-	2.0	2.0
Retirement System	1.5	-	1.5
Fire Department	1.4		1.4
Treasurer/Tax Collector	(1.5)	2.7	1.2
Other Net Surplus	(5.6)	10.1	4.5
Subtotal Departments with Net Surplus \$	0.6	\$ 82.5	\$ 83.1
TOTAL	\$ (1.2)	\$ 82.9	\$ 81.7

*Expenditure savings offset by sales tax revenue shortfall as described in Appendix 2.

The Department of Emergency Management, the Department of Public Health, Police Department, Fire Department, Sheriff, and possibly the Public Utilities Commission will require supplemental appropriations to use funds from expenditure savings, including savings from permanent salaries and benefits, to cover over-expenditures in overtime, pursuant to San Francisco Administrative Code Section 3.17.

Approved and Pending Supplemental Appropriations – Projected Use of General Reserve

To date, two supplemental appropriations using the General Reserve have been finally approved, including \$0.1 million to the Department of Emergency Management for earthquake relief to Italy and \$1.5 million for legal aid and services to immigrants provided through various departments. An allocation of \$0.1 million has been made to the Ethics Department to implement the requirements of Proposition T, approved in November 2016. Total uses of \$1.7 million, shown in Table 5 below and reflected in section B of Table 1 above, will result in a projected ending balance of \$89.1 million, which will be carried forward to FY 2017-18. The approved budget includes a \$16.2 million deposit to the reserve in FY 2017-18, which will have to be increased by the \$1.7 million in current year uses.

Table 5. FY 2016-17 Uses of General Reserve (\$ Millions)

Department	Status	Use
Emergency Management - Italy Earthquake Relief	Approved	\$ 0.1
Ethics - Lobbyists & Campaign Contributions, Proposition T	Approved	0.1
Various - Legal Aid & Services to Immigrants	Approved	1.5
Uses of General Reserve		\$ 1.7

In addition, this report assumes the approval of two supplemental appropriations funded by an estimated \$13.9 million in new real property transfer tax revenue generated by tax rate increases approved via Proposition W in November 2016: \$9.0 million to provide free access to City College (approved) and \$4.9 million for street tree maintenance (pending). Accordingly, the budget for real property transfer tax revenue has been revised from \$235.0 million to \$253.2 million.

C. Withdrawals from / Deposits to Reserves

A total of \$74.9 million is projected to be deposited into reserves, including \$70.4 million to the Budget Stabilization Reserve due to real property transfer tax revenue above the five-year average, and \$4.5 million to the Citywide Budget Savings Incentive Fund due to projected departmental expenditure savings. There are no projected deposits to the Rainy Day Reserve or Recreation and Park Savings Incentive Reserve at this time. A discussion of the status of reserves is included in Appendix 3.

D. Projected Ending Fund Balance: \$299.8 Million

Based on the above assumptions and projections, this report anticipates an ending available General Fund balance for FY 2016-17 of \$299.8 million.

E. Improvement versus Prior Projections: \$71.8 Million from Five Year Financial Plan, \$54.4 Million from Mayor's Rebalancing Plan

The projected ending fund balance of \$299.8 million is \$71.8 million higher than the December 2016 Five Year Financial Plan projection of \$228.0 million. After the Five Year Financial Plan projections were prepared, the Mayor issued a rebalancing plan to address the failure of the proposed sales tax measure on the November 2016 ballot. Revenue from the measure and offsetting expenditures were assumed in the original budget. For FY 2016-17, the rebalancing plan included \$25.9 million in new revenue and \$8.5 million in new expense, resulting in a net \$17.4 million in ending balance. Compared to the Five Year Financial Plan, the improvement in ending balance reported here is \$54.4 million.

F. Other Funds

Special revenue funds are used for departmental activities that have dedicated revenue sources or legislative requirements that mandate the use of segregated accounts outside the General Fund. Some of these special revenue funds receive General Fund baseline transfers and other subsidies.

Enterprise funds are used primarily for self-supporting agencies, including the Airport, Public Utilities Commission and the Port. The Municipal Transportation Agency receives a significant General Fund subsidy.

Projected General Fund Support requirements for these funds are included in the department budget projections in Appendix 2. Appendix 4 provides a table of selected special revenue and enterprise fund projections and a discussion of their operations.

G. Projection Uncertainty Remains

Projection uncertainties include:

- The potential for continued fluctuations in general tax revenues, particularly in transfer and business taxes, given the length of the current economic expansion, and economically sensitive sources, such as hotel, sales, and parking taxes, which are experiencing slow to negative growth.
- Changes to federal funding under a new presidential administration. The scope and timing of changes will not be known until the administration begins implementing program changes. The fiscal year 2016-17 original budget includes \$1.2 billion of federal subvention revenue, of which \$1 billion is for entitlement programs administered by the state, including MediCal, MediCare, CalWORKS, and CalFRESH. In addition, the City has budgeted approximately \$200 million in federal grants. The Controller's Office will continue to monitor federal budget and policy changes and reflect their financial impact on the City in upcoming quarterly budget updates and long term financial plans.
- State budget risk. The Governor's proposed budget includes a shift of In-Home Supportive Services (IHSS) and CalWORKs costs from the state to counties that would increase San Francisco's costs by approximately \$50 million. This figure will be updated in the Governor's May Revise issued in early May.

H. Upcoming Projections

An update to the Five Year Financial Plan in mid-March 2017 will provide revenue and expenditure projections for FY 2017-18 through FY 2021-22. FY 2016-17 projections will be updated in the Nine-Month Budget Status Report, scheduled to be published in early May 2017.

I. Six-Month Overtime Report

Administrative Code Section 18.13-1 requires the Controller to submit overtime reports to the Board of Supervisors at the time of the Six-Month and Nine-Month Budget Status Reports, and annually. Appendix 5 presents budgeted, actual, and projected overtime.

J. Appendices

1. General Fund Revenues and Transfers In
2. General Fund Department Budget Projections
3. Status of Reserves
4. Other Funds Highlights
5. Overtime Report

Appendix 1. General Fund Revenues and Transfers In

As shown in Table A1-1, total General Fund revenues are projected to be \$72.2 million above revised budget, of which \$91.8 million is due to improvements in citywide revenue as discussed in this Appendix 1, offset by departmental shortfalls of \$19.6 million.

GENERAL FUND (\$ Millions)	FY 2015-16		FY 2016-17		
	Year End Actual	Original Budget	Revised Budget	6-Month Projection	Surplus/ (Shortfall)
PROPERTY TAXES	\$ 1,392.3	\$ 1,412.0	\$ 1,412.0	\$ 1,450.0	\$ 38.0
BUSINESS TAXES	659.1	669.5	669.5	683.2	\$ 13.7
OTHER LOCAL TAXES					
Sales Tax	167.9	237.5	237.5	198.8	(38.8)
Hotel Room Tax	387.7	409.3	409.3	381.9	(27.4)
Utility Users Tax	98.7	94.3	94.3	96.7	2.4
Parking Tax	86.0	92.8	92.8	84.7	(8.1)
Real Property Transfer Tax	269.1	235.0	248.9	360.0	111.1
Stadium Admission Tax	1.2	1.4	1.4	1.4	-
Access Line Tax	43.6	47.0	47.0	47.0	-
Total Other Local Taxes	1,054.1	1,117.2	1,131.1	1,170.3	39.2
LICENSES, PERMITS & FRANCHISES					
Licenses & Permits	11.1	12.0	12.0	12.0	-
Franchise Tax	16.8	16.8	16.8	16.8	-
Total Licenses, Permits & Franchises	27.9	28.9	28.9	28.9	-
FINES, FORFEITURES & PENALTIES	9.0	4.6	4.7	4.7	-
INTEREST & INVESTMENT INCOME	15.1	14.0	14.0	15.3	1.3
RENTS & CONCESSIONS					
Garages - Rec/Park	10.0	9.8	9.8	8.1	(1.7)
Rents and Concessions - Rec/Park	6.5	5.3	5.3	5.3	-
Other Rents and Concessions	1.7	1.0	1.0	1.0	-
Total Rents and Concessions	18.2	16.1	16.1	14.4	(1.7)
INTERGOVERNMENTAL REVENUES					
Federal Government					
Social Service Subventions	243.6	250.6	256.3	242.8	(13.5)
Other Grants & Subventions	-5.8	2.7	2.7	2.5	(0.2)
Total Federal Subventions	237.8	253.3	258.9	245.2	(13.7)
State Government					
Social Service Subventions	204.6	218.9	221.2	208.4	(12.8)
Health & Welfare Realignment - Sales Tax	138.3	144.7	144.7	142.6	(2.1)
Health & Welfare Realignment - VLF	38.0	34.9	34.9	35.2	0.3
Health & Welfare Realignment - CalWORKs MOE	11.7	22.6	22.6	21.1	(1.5)
Health/Mental Health Subventions	111.2	120.4	120.4	131.7	11.3
Public Safety Sales Tax	97.0	102.0	102.0	99.4	(2.6)
Motor Vehicle In-Lieu	0.6	-	-	0.7	0.7
Public Safety Realignment (AB109)	39.8	40.5	40.5	40.9	0.4
Other Grants & Subventions	24.6	16.3	16.3	17.7	1.4
Total State Grants and Subventions	665.9	700.3	702.6	697.6	(5.0)
Other Regional Government					
Redevelopment Agency	2.5	5.5	5.5	4.9	(0.6)
CHARGES FOR SERVICES:					
General Government Service Charges	58.8	66.1	66.1	64.8	(1.4)
Public Safety Service Charges	46.9	41.8	41.8	42.0	0.2
Recreation Charges - Rec/Park	19.8	19.4	19.4	19.4	-
MediCal, MediCare & Health Service Charges	82.0	80.6	80.6	83.6	3.1
Other Service Charges	17.9	17.4	17.4	14.3	(3.1)
Total Charges for Services	225.4	225.2	225.3	224.1	(1.2)
RECOVERY OF GEN. GOV'T. COSTS	9.7	10.9	10.9	10.9	-
OTHER REVENUES	48.7	62.2	61.5	62.0	0.4
TOTAL REVENUES	4,365.6	4,519.7	4,540.9	4,611.3	70.4
TRANSFERS INTO GENERAL FUND:					
Airport	42.5	43.6	43.6	45.3	1.8
Other Transfers	164.0	118.4	125.5	125.5	-
Total Transfers-In	206.5	162.0	169.1	170.9	1.8
TOTAL GENERAL FUND RESOURCES	\$ 4,572.1	\$ 4,681.7	\$ 4,710.0	\$ 4,782.2	\$ 72.2

Table A1-1: Detail of General Fund Revenue and Transfers In

Property Tax revenue in the General Fund is projected to be \$38.0 million (2.7%) above budget and \$57.7 million (4.1%) over prior year actual revenue. The improvement is primarily due to increases in expected supplemental and escape property tax assessments. Growth in the unsecured assessment roll also increased the revenue projected by approximately \$9.9 million. Property tax set asides to special revenue funds are increased by \$5.6 million, as shown below.

Property Tax Set Asides

	Original Budget	6-Month Projection	Variance
Children's Fund	72.6	74.8	2.3
Open Space Fund	51.8	53.5	1.7
Library Preservation Fund	51.8	53.5	1.7
Total	176.2	181.8	5.6

Business Tax revenues in the General Fund include business registration fees, payroll taxes, gross receipts taxes and administrative office taxes. Business tax revenue is projected to be \$13.7 million (2.1%) above budget, and \$24.1 million (3.7%) over prior year actual revenues. The projected growth in business tax revenues is due to growth in wages and employment in San Francisco continued from last fiscal year. For FY 2015-16, the Bureau of Labor Statistics reported 6.0% growth in employment and 9.0% wage growth over the previous fiscal year.

The City began phasing out its payroll tax in the second half of FY 2013-14 and phasing in a gross receipts tax by reducing the payroll tax rate and increasing the gross receipts tax rates. While overall payroll in San Francisco is expected to grow, payroll tax collections are expected to decline by 24.3% between FY 2015-16 and FY 2016-17 due to the lower tax rate. Gross receipts collections are expected to grow by 101.4% from prior year, due mainly to the increasing tax rates. Business registration and administrative office revenues are projected to grow by 6% over prior year. This reflects the expectations of continued growth in employment and wages.

Local Sales Tax revenues are projected to be \$38.8 million (16.3%) below budget and \$30.9 million (18.4%) over FY 2015-16 actual sales tax receipts. Adjusting to include the annualized effect of the Triple Flip, revenue is projected to increase by \$5.4 million (2.8%) from FY 2015-16. The shortfall compared to FY 2016-17 budget is primarily due to the failure of the November 2016 sales tax ballot initiative (Proposition K), as well as a reduction in the underlying growth assumption from 3.5% to 2.8% given recent performance. Continued decline in sales of general consumer goods, low fuel prices, as well as negative audit adjustments contribute to a lower projected growth rate, which had already slowed to 3.0% in FY 2015-16.

Hotel Room Tax revenues are projected to be \$27.4 million (6.7%) below budget and \$5.8 million (1.5%) below prior year actual revenues. The decrease from budget and prior year collections is due to weaker than expected collections growth in the first half of the fiscal year, and revised expectations on changes to Revenue per Available Room (RevPAR).

RevPAR, which is the combined effect of occupancy, average daily room rates, and room supply, experienced year-over-year declines every month between June 2016 and October 2016, the latest month with available data. Most of this decline is due to lower room rates.

San Francisco and a number of other jurisdictions in California and the U.S. are currently involved in litigation with online travel companies regarding the companies' duty to remit hotel taxes on the difference between the wholesale and retail prices paid for hotel rooms. Final year-end revenue will be either greater or less than our projection depending on developments with these lawsuits.

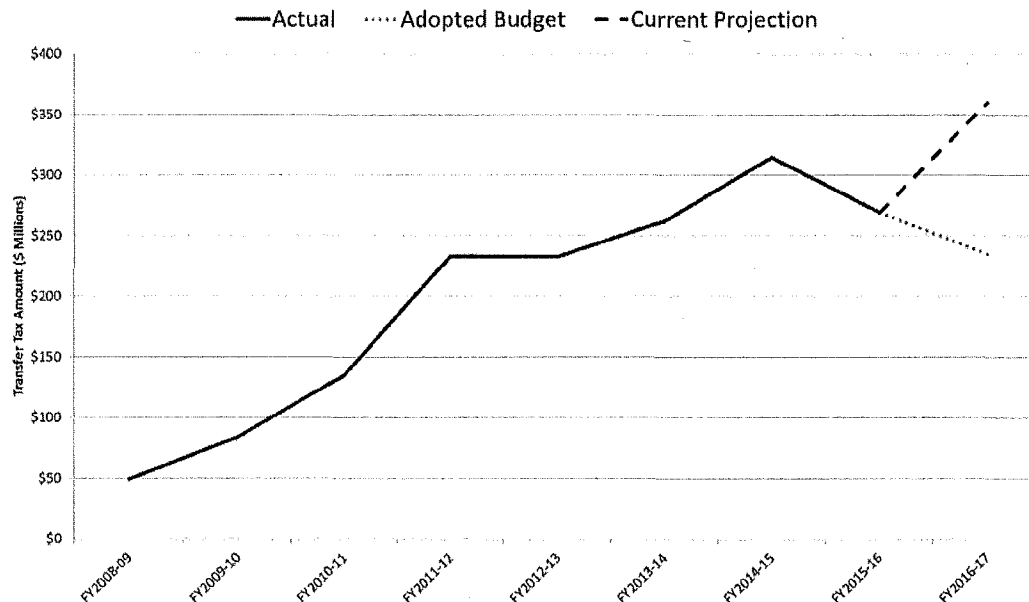
Utility Users Tax revenues are projected to be \$2.4 million (2.5%) above budget and \$2.0 million (2.0%) below FY 2015-16 actual revenues. This projection reflects higher than expected collections for gas and water users tax in the first half of the fiscal year offset by declines in telephone users tax revenue. The City began to collect telephone users' tax for prepaid mobile telephony services (MTS) in April 1, 2016 due to the passage of AB 1717. The FY 2016-17 projection includes \$0.3 million of prepaid MTS revenue.

Parking Tax revenues are projected to be \$8.1 million (8.7%) below budget and \$1.3 million (1.5%) below prior year revenues. The downward revision is based on lower than expected collections in parking tax revenues in the first six months of the fiscal year compared to prior year. The decline in FY 2015-16 was attributable to reduced rates in City-operated parking garages as well as the reduction in parking demand due to ride sharing. This trend is expected to continue in the current year. Parking tax revenues are deposited into the General Fund, from which an amount equivalent to 80% is transferred to the MTA for public transit under Charter Section 16.1110.

Real Property Transfer Tax revenues are projected to be \$111.1 million (47.3%) over budget and \$90.9 million (33.8%) above prior year actual revenues. Transfer tax revenue is one of the General Fund's most volatile sources and is highly dependent on a number of factors, including investor interest, economic cycles, interest rates, property values and credit availability, all of which have been favorable for San Francisco commercial and residential real estate in the past five years. Strong demand from institutional investors and owner-users for San Francisco real estate across all property types (office, hotel, retail, and residential) has continued from the prior year into FY 2016-17 at an increasing pace. This is due in large part to the relative attractiveness of San Francisco real estate compared with other investment options worldwide.

Voter approval of transfer tax rate increases for transactions over \$5 million in November 2016 (Proposition W) are projected to result in an incremental \$18.2M in revenue in the current year. This rate change, as well as historically high transfer tax returns in the first seven months of the fiscal year, result in a projected increase of \$111.1 million over budget, as shown in the table below.

Real Property Transfer Tax Revenue, FY 2008-09 to FY 2016-17 (\$millions)



Access Line Tax revenues are projected to be on budget, and \$3.4 million (7.8%) above FY 2015-16 actual revenues. The City started to collect the access line tax for prepaid mobile telephony services (MTS) beginning April 1, 2016 due to the passage of AB 1717. FY 2016-17 projection includes \$0.3 million of prepaid MTS revenue.

Interest & Investment revenues are projected to be \$1.3 million (9.2%) above budget in the General Fund and \$0.2 (1.3%) million above prior year actual revenues. Average monthly pooled interest rates and cash balances were higher than expected, and revenues through December were above budgeted amounts as a result.

State and Federal Grants and Subventions are projected to be \$18.7 million (1.9%) below budget and \$39.1 million (4.3%) greater than prior year actual revenues. The projected decrease from budget is due to a \$26.3 million decrease in federal and state social service subventions, \$2.9 million decrease in 1991 Health and Welfare Realignment and 2011 Public Safety Realignment, and \$2.6 million decrease in Public Safety Sales Tax, offset by an increase of \$11.3 million in Health and Mental Health subventions and \$2.1 million in Motor Vehicle In-Lieu and other grants and subventions.

Appendix 2. General Fund Department Budget Projections

Table A2-1. General Fund Supported Operations (\$ millions) *Note: Figures may not sum due to rounding*

GENERAL FUND (\$ MILLIONS)	Expenditures - Revised Budget	Expenditures -Projected Year End	Revenue Surplus/ (Deficit)	Expenditure Savings/ (Deficit)	Net Surplus/ (Deficit)	Notes
PUBLIC PROTECTION						
Adult Probation	36.1	35.9		0.2	0.2	1
Superior Court	30.6	30.6	-	-	-	
District Attorney	47.0	46.6	0.0	0.4	0.4	
Emergency Management	49.9	49.9	-	0.0	0.0	2
Fire Department	342.0	342.0	1.4		1.4	3
Juvenile Probation	40.0	37.6	(0.2)	2.5	2.3	4
Public Defender	33.7	33.7	-	0.2	0.2	5
Police	497.9	497.9	-	-	-	6
Department of Police Accountability	6.9	6.0	0.0	0.8	0.8	7
Sheriff	198.8	198.3	(1.2)	0.5	(0.7)	8
PUBLIC WORKS, TRANSPORTATION & COMMERCE						
Public Works	56.7	48.7	0.1	8.1	8.1	9
Economic & Workforce Development	42.3	41.0	(1.3)	1.3	-	10
Board of Appeals	1.0	0.9	0.0	0.1	0.1	
HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT						
Children, Youth and Their Families	40.6	40.6	-	-	-	
Human Services Agency	749.2	712.9	(27.8)	36.3	8.6	11
Human Rights Commission	3.4	3.4	-	-	-	
Homelessness and Supportive Housing	164.0	157.9	-	6.1	6.1	12
Status of Women	7.2	7.2	-	-	-	
COMMUNITY HEALTH						
Public Health	1,059.6	1,062.2	32.6	(2.6)	30.0	13
CULTURE & RECREATION						
Asian Art Museum	10.8	10.8	-	-	-	
Arts Commission	5.4	5.4	-	-	-	
Fine Arts Museum	14.8	14.8	-	-	-	
Law Library	1.7	1.7	-	-	-	
Recreation and Park Department	89.5	87.7	(1.7)	1.7	-	14
Academy of Sciences	6.2	6.2	-	-	-	
GENERAL ADMINISTRATION & FINANCE						
City Administrator	48.9	46.9	-	2.0	2.0	15
Assessor/Recorder	21.5	21.3	0.0	0.2	0.2	16
Board of Supervisors	14.5	14.1	0.0	0.3	0.3	17
City Attorney	12.0	12.0	(0.6)	(0.0)	(0.6)	18
Controller	14.3	14.0	0.1	0.3	0.4	
City Planning	46.6	43.4	(3.2)	3.2	-	19
Civil Service Commission	1.0	1.0	-	(0.0)	(0.0)	
Ethics Commission	3.6	2.7	-	0.9	0.9	20
Human Resources	15.9	15.5	-	0.4	0.4	21
Health Service System	0.8	0.8		-	-	
Mayor	27.3	27.3	-	-	-	
Elections	15.0	15.0	0.5	0.0	0.5	22
Technology	2.7	2.7	-		-	
Treasurer/Tax Collector	33.2	30.4	(1.5)	2.7	1.2	23
Retirement System	2.2	2.2	1.5	-	1.5	24
GENERAL CITY RESPONSIBILITY	157.3	140.0		17.3	17.3	25
TOTAL GENERAL FUND	3,952.1	3,869.3	(1.2)	82.9	81.7	

Notes to General Fund Department Budget Projections

The following notes provide explanations for the projected variances for select departments' actual revenues and expenditures compared to the revised budget.

1. Adult Probation

The Adult Probation Department projects to end the fiscal year with a net surplus of \$0.2 million due to salary and fringe savings.

2. Emergency Management

The Department of Emergency Management projects to end the fiscal year within budget. A supplemental reappropriation will be requested to transfer salary and benefit savings to support a projected shortfall in overtime expenditures, per Administrative Code section 3.2. The overtime spending increase is mainly due to the increase in call volume and continued efforts to improve emergency call response times.

3. Fire Department

The Fire Department projects to end the fiscal year with a net surplus of \$1.4 million mainly due to a \$0.3 million surplus from fire prevention revenue and \$1.2 million surplus in ambulance fee reimbursement that are partially offset by a \$0.1 million decrease in other revenues. The Department expects to request a supplemental to re-appropriate Airport Fire Services' salary and benefit savings to overtime expenses to cover specialized training requirement that delayed staffing needs to the Airport.

4. Juvenile Probation

The Juvenile Probation Department projects to end the fiscal year with a net surplus of \$2.3 million. Revenue is projected to be \$0.2 million under budget due to a projected decrease of \$0.4 million from juvenile activity and camps revenue offset by a \$0.2 million projected increase from claimable activities in federal programs. The Department is projecting expenditure savings in salary and fringe benefits of \$2.5 million due to hiring delays.

5. Public Defender

The Public Defender's Office projects to end the fiscal year with a net surplus of \$0.2 million in salary and fringe benefits savings due to delayed hiring.

6. Police Department

The Police Department projects to end the fiscal year within the budget. The Department expects to request a supplemental to reappropriate regular salaries and fringe benefit savings for overtime expenses due to training, Court pay related overtime, and new or increased service requests.

7. Department of Police Accountability

Proposition G, approved by voters in November 2016, renamed the Office of Citizen Complaints as the Department of Police Accountability and required that its budget be separated from the Police Department budget. The Department is projecting to end the fiscal year with a net surplus of \$0.8 million from salary and benefit savings due to delays in hiring.

8. Sheriff

The Sheriff's Department projects to end the fiscal year with a net deficit of \$0.7 million. The Department projects a revenue shortfall of \$1.2 million primarily due to housing fewer than expected federal prisoners. Actual expenditures are projected to be lower than budgeted by \$0.5 million due to a CalPERS reimbursement for advance disability. The Department is working with other City departments on workorder agreements for contracted service requests. Expected workorder recoveries in the second half of the year may address the projected shortfall. A supplemental request to re-appropriate regular salaries and fringe benefit savings for overtime expenses is anticipated as the Department is committed to maintaining required minimum staffing levels being affected by staff attrition or leave and contracted services requests.

9. Public Works

The Department of Public Works projects to end the year with an \$8.1 million surplus. The Department projects a \$0.1 million net revenue surplus primarily due to street space revenue coming in higher than budget and \$8.1 million in expenditure savings on Controller's reserve related to the loss of funding from the failure of Proposition K sales tax revenue assumed in the budget.

10. Economic and Workforce Development

The Office of Economic and Workforce Development projects to end the year within budget. The Department projects a revenue shortfall of \$1.3 million primarily due to decreased developer revenues that are fully offset by expenditure savings in personnel and consulting services of \$1.3 million.

11. Human Services Agency

The Human Services Agency projects to end the fiscal year with an \$8.6 million surplus due to \$36.3 million projected expenditure savings, which are offset by \$27.8 million lower than budgeted revenue. Overall expenditure savings are mainly comprised of lower than expected caseload costs in the in-home supportive services program (IHSS, \$2.4 million); reduced aid assistance payments due to declining caseload in CalWORKs (\$1.6 million), child welfare programs (\$2.8 million), and CAAP (\$1.5 million); and a net \$26.8 million savings due to delays in hiring and ramp up of new services, programmatic changes, and contract underspending, largely in food stamps and Department of Aging and Adult Services (DAAS) programs. An overall revenue shortfall is attributed to lower than budgeted revenue for IHSS (\$2.4M), CalWORKs (\$1.5 million), child welfare (\$1.4 million), and CAAP (\$0.5 million) aid assistance programs; revenue reductions that correspond with lower levels of spending (primarily \$8.3 million in DAAS, \$6.4 million in food stamps, and other programs \$6.4M); and 1.0 million less than expected in other federal and state revenues.

Table A2.2. Human Services Agency (\$ Millions)

Program	Sources Surplus / (Shortfall)	Uses Savings / (Deficit)	Net Surplus / (Deficit)
In Home Supportive Services (IHSS)	(2.4)	2.4	-
CalWORKs Assistance	(1.5)	1.6	0.1
Child Welfare Assistance	(1.4)	3.1	1.7
CAAP Assistance	(0.5)	1.5	1.0
Other Aid Assistance/Programs	0.1	0.9	1.0
Aging and Adult Services	(8.3)	11.2	2.9
Food Stamps	(6.4)	8.4	2.0
All Other Programs	(7.4)	7.2	(0.1)
Total	\$ (27.8)	\$ 36.3	\$ 8.6

12. Homelessness and Supportive Housing

The Department of Homelessness and Supportive Housing projects to end the year with \$6.1 million in expenditure savings. The Department projects \$0.5 million of savings in personnel costs due to delays in hiring, and \$12.1 million of expenditures placed on reserve in the budget pending the approval of the sales tax measure on the November 2016 (Proposition K). Given the failure of the measure, the reserves will remain in place, and these expenditures will not occur. Savings are offset by \$6.5 million in expenses included in the Mayor's post-election rebalancing plan.

13. Public Health

The Department of Public Health projects to end the fiscal year with a net General Fund surplus of \$30.0 million. Overall department revenues are projected to be \$32.6 million above budget, and expenditures are also projected to be \$2.6 million above budget.

Table A2.3. Department of Public Health by Fund (\$ Millions)

Fund	Sources Surplus/ (Shortfall)	Uses Savings/ (Deficit)	Net Surplus/ (Shortfall)
Public Health General Fund	14.3	8.1	22.4
Laguna Honda Hospital	4.6	1.4	6.0
Zuckerberg San Francisco General Hospital	13.8	(12.1)	1.6
Total	32.6	(2.6)	30.0

Public Health General Fund

Department of Public Health General Fund programs, including Primary Care, Mental Health, Substance Abuse, Jail Health, Health at Home, and Public Health, have a combined revenue surplus of \$14.3 million. This includes \$11.8 million in projected revenue for the first year of San Francisco's Whole Person Care pilot program under the Medi-Cal 1115 Waiver, \$3.5 million higher than expected revenue from capitation/Managed Care settlement for Primary Care, and \$0.8 million higher than budgeted State Alcohol Funds revenue. These revenue surpluses are partially offset by \$1.3 million less than budgeted reimbursement for Short Doyle Medi-Cal for Substance Abuse and \$0.5 million below budget Primary Care net patient revenues. Expenditures are expected to be \$8.1 million below budget, primarily due

to delays in hiring new positions in Public Health and favorable prior year cost report settlements resulting in a surplus in professional services for Mental Health.

Laguna Honda Hospital

The Department projects a \$6.0 million net surplus at Laguna Honda Hospital. A \$4.6 million revenue surplus is due to a higher-than-budgeted increase in the Medi-Cal SNF per diem rate. Expenditures are projected to be \$1.4 million below budget in personnel costs.

Zuckerberg San Francisco General Hospital

The Department projects \$1.6 million surplus at Zuckerberg San Francisco General Hospital (ZSFGH). Revenues are projected to be \$13.8 million above budget, including \$13.9 million higher than budgeted payments under the Global Payment Program and a \$4.3 million surplus in net patient revenues. These revenue surpluses are partially driven by a higher than budgeted patient census, and therefore are offset by expenditure deficits due to higher than budgeted labor costs and intergovernmental transfer (IGT) payments.

Expenditures are projected to exceed the budget by \$12.1 million. \$8.6 million of this shortfall is due to higher than expected overtime and per-diem cost due to unexpectedly high patient census and to backfill the delays in hiring for nursing and other operating positions. The Department anticipates requesting a supplemental to re-appropriate other expenditure savings for overtime expenses. In addition, IGT payments are \$3.5 million higher than budget as discussed above.

14. Recreation and Park Department

The Recreation and Park Department projects to end the fiscal year with a balanced budget. The Department projects a revenue shortfall of \$1.7 million from lower than expected net revenue from the Union Square and St. Mary's garages due to disruptions related to the Central Subway Project. The Department plans to mitigate this deficit through expense savings, including salary and fringe benefits.

15. City Administrator

The City Administrator projects a net surplus of \$2.0 million at year-end due to delays in hiring resulting in savings from salary and benefits.

16. Assessor Recorder

The Assessor Recorder projects to end the fiscal year with a \$0.2 million surplus at year end. The Department projects a revenue surplus of \$0.04 million due to greater than expected recording fees and an expenditure surplus of \$0.2 million from salary and fringe benefit savings.

17. Board of Supervisors

The Board of Supervisors projects a \$0.3 million surplus at the end of the fiscal year, driven primarily from salary and fringe benefits savings.

18. City Attorney

The City Attorney's Office projects a net \$0.6 million year-end shortfall largely due to a projected \$0.6 shortfall in revenue from OCII (Office of Community Investment and Infrastructure, the Redevelopment successor agency) collection. Increases to work order recoveries in the second half of the year may address the projected shortfall.

19. City Planning

The City Planning Department projects to end the year with a revenue deficit of \$3.2 million, which assumes the recognition of \$2.1 million in deferred credit. This deficit will be offset by expenditure savings in salary and fringe benefits and contracts. The budget assumed 4% growth in permit revenues, a slowdown from unprecedented growth in prior years; however, revenues are now projected to remain flat from FY 2015-16. Recognizing \$2.1 million in deferred credits will decrease the projected year-end deferred revenue balance to \$10.9 million.

20. Ethics

The department projects expenditure savings \$0.9 million, largely in salaries and benefits.

21. Human Resources

The Department of Human Resources projects to end the fiscal year with a \$0.4 million surplus. The department projects \$0.9 million in expense savings offset by \$0.5 million in reduced recoveries, assuming ratification of labor contract extensions that, if approved, avoid the need for full negotiations with 35 unions.

22. Elections

The Elections Department projects to end the fiscal year with a \$0.5 million surplus due to a revenue surplus from unbudgeted reimbursement from the State for June 2016 election costs and a higher than anticipated number of paid ballot arguments submitted for the November 2016 election.

23. Treasurer/Tax Collector

The Treasurer/Tax Collector projects to end the fiscal year with a net surplus of \$1.2 million due to salary and fringe benefit savings of \$2.7 million offset by a \$1.5 million shortfall in credit card transaction fees due to delays in implementing a credit card transaction fee collection system.

24. Retirement System

The department projects a surplus of \$1.5 million fees from the deferred compensation program, comprised of \$1.7 million in prior year revenues offset by \$0.2 million weakness in current year revenue given experience in the first six months of the fiscal year.

25. General City Responsibility

General City Responsibility contains funds that are allocated for use across various City departments. Expenditure savings of \$17.3 million are projected as transfers to the MTA and reserve deposits assumed in the budget will remain on reserve due to the failure of Proposition K sales tax. These savings are offset by a like amount of sales tax revenue shortfall. Funds appropriated for nonprofit COLAs are assumed allocated to departments, as reflected in the update to the Five Year Financial Plan issued December, 2016.

Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was

adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$107.5 million, including potential liability of disallowed SB1128 reimbursement, reductions to supplemental payments for Medi-Cal managed care for Seniors and Persons with Disabilities, and greater budgeted withholding of 1991 health and welfare realignment subventions.

Appendix 3. Status of Reserves

Various code and Charter provisions govern the establishment and use of reserves. Reserve uses, deposits, and projected year-end balances are displayed in Table A3.1 and discussed in detail below. Table A3.1 also includes deposits and withdrawals included in the approved FY 2017-18 budget.

Table A3.1 Reserve Balances (\$ Millions)

	FY 2016-17					FY 2017-18		
	FY 2015-16 Ending Balance	Starting Balance	Projected Deposits	Projected Withdrawals	Projected Ending Balance	Budgeted Deposits	Budgeted Withdrawals	Projected Ending Balance
General Reserve	\$ 69.9	\$ 90.4	\$ 0.5	\$ (1.7)	\$ 89.1	\$ 16.2	\$ -	\$ 105.3
Budget Savings Incentive Fund	58.9	58.6	4.5	-	63.1	-	-	63.1
Recreation & Parks Savings Incentive Reserve	8.7	3.6	-	-	3.6	-	(3.5)	0.1
Rainy Day Economic Stabilization City Reserve	75.0	75.0	-	-	75.0	-	-	75.0
Rainy Day Economic Stabilization School Reserve	43.1	43.1	-	-	43.1	-	-	43.1
Rainy Day One-Time Reserve	45.1	45.1	-	-	45.1	-	-	45.1
Budget Stabilization Reserve	178.4	178.4	70.4	-	248.8	-	-	248.8
Salary and Benefits Reserve	24.6	31.2	-	(31.2)	-	14.0	(14.0)	-
Total	503.8	525.5	75.3	(33.0)	567.9	30.2	(17.5)	580.7
Economic reserves					368.9			
Economic reserves as a % of General Fund revenues					8.0%			

General Reserve: To date, three supplemental appropriations that draw on the General Reserve have been approved: \$0.1 million for Earthquake Relief to Italy, \$0.1 million to the Ethics Department to comply with Proposition T (November 2016) restricting lobbying and campaign contributions, and \$1.5 million for legal aid and services to immigrants. In addition, the failure of the sales tax increase on the November 2016 ballot (Proposition K) reduces the required deposit to the reserve by \$0.5 million, which will return to the reserve at year-end, resulting in a projected ending balance of \$89.1 million, which will be carried forward to FY 2017-18. The approved budget includes a \$16.2 million deposit to the reserve in FY 2017-18, which will have to be increased by the \$1.7 million spent in the current year.

There are two supplemental appropriations not reflected in this table, as they draw on real property transfer tax revenue rather than the General Reserve: \$9.0 million for free City College (approved) and \$4.9 million for street tree maintenance (pending). These appropriations are

assumed approved and reflected in the revised budget for real property transfer tax in Appendix 1.

Pursuant to a financial policy approved by the Board of Supervisors in 2011 and codified in Administrative Code Section 10.60(b), year-end balances in the General Reserve are carried forward into subsequent years and thereby reduce the amount of future appropriations required to support minimum reserve requirements established by the policy. For FY 2016-17 and FY 2017-18, the policy requires the General Reserve to be no less than 2.0% and 2.25% of budgeted regular General Fund revenues, respectively.

Budget Savings Incentive Fund: The Citywide Budget Savings Incentive Fund (authorized by Administrative Code Section 10.20) receives 25% of year-end departmental expenditure savings to be available for one-time expenditures, unless the Controller determines that the City's financial condition cannot support deposits into the fund. At FY 2015-16 year end, the Reserve balance was \$58.6 million. Projected deposits of \$4.5 million and no budgeted uses result in a projected year-end balance of \$63.1 million. The current budget did not appropriate any of the balance for use in FY 2017-18.

Recreation and Parks Savings Incentive Reserve: Through FY 2015-16, this reserve, established by Charter Section 16.107(c), was funded by the retention of net year-end revenue and expenditure savings at the Recreation and Parks Department. This Reserve ended FY 2015-16 with \$8.7 million, of which \$5.6 million was appropriated in FY 2016-17, resulting in a starting balance of \$3.6 million. No deposits are projected for the current fiscal year, leaving a projected ending balance of \$3.6 million. The current budget also appropriated \$3.5 million in uses for FY 2017-18. Due to modifications approved by voters in June 2016 (Proposition B), beginning in FY 2016-17, 100% of net revenue surpluses will be deposited to the Recreation and Parks Savings Incentive Reserve and 25% of net expenditure savings will be deposited to the citywide Budget Savings Incentive Fund.

Rainy Day Economic Stabilization Reserve: Charter Section 9.113.5 establishes a Rainy Day Economic Stabilization Reserve funded by 50% of excess of revenue growth in good years, which can be used to support the City General Fund and San Francisco Unified School District operating budgets in years when revenues decline. At FY 2015-16 year-end, the Rainy Day Economic Stabilization Reserve had a balance of \$75.0 million.

Charter Section 9.113.5 was amended in November 2014 with the passage of Proposition C, which replaced the Rainy Day Economic Stabilization Reserve with two separate reserves—the School Reserve and the City Reserve. Of the excess revenue growth formerly deposited to the Rainy Day Economic Stabilization Reserve, 75% will be deposited to the City Reserve and 25% to the School Reserve. No deposits or withdrawals are currently projected.

Rainy Day One-Time Reserve: Charter Section 9.113.5 establishes a Rainy Day One-Time Reserve funded by 25% of excess revenue growth, which can be used for one-time expenses. This Reserve began the year with \$45.1 million. There is no budgeted withdrawal or anticipated deposit in the current year.

Budget Stabilization Reserve: Established in 2010 by Administrative Code Section 10.60(c), the Budget Stabilization reserve augments the Rainy Day Economic Stabilization Reserve. The

Budget Stabilization Reserve is funded by the deposit each year of 75% of real property transfer taxes above the prior five year average (adjusted for policy changes) and ending unassigned fund balance above that appropriated as a source in the subsequent year's budget. The current balance of the Reserve is \$178.4 million. The budget did not assume any deposit in the current year. However, unexpectedly strong transfer tax revenues through January, including \$73.2 million in December 2016 alone, are projected to result in a deposit of \$70.4 million, and a projected ending balance of \$248.8 million.

Salary and Benefits Reserve: Administrative Provision Section 10.4 of the Annual Appropriation Ordinance (AAO) authorizes the Controller to transfer funds from the Salary and Benefits Reserve, or any legally available funds, to adjust appropriations for employee salaries and related benefits for collective bargaining agreements adopted by the Board of Supervisors. The Salary and Benefits Reserve had a fiscal year starting balance of \$31.2 million (\$14.7 million carried forward from FY 2015-16 and \$16.6 million appropriated in the FY 2016-17 budget). The Controller's Office has transferred \$1.8 million to City departments and anticipates transferring an additional \$20.9 million to City departments by year-end, as detailed in Table A3-2. At this time, \$8.6 million remains available for unknown needs.

Table A3-2. Salary and Benefits Reserve (\$ Millions)

Sources

Adopted AAO Salary and Benefits Reserve	\$	16.6
Carryforward balance from FY 2014-15		14.7
Total Sources		31.2

Uses

Transfers to Departments

SEIU as needed temporary employees healthcare (Q1 & Q2)	0.7
Training, development, and recruitment	1.0
Visual display terminal insurance (Q1, Q2)	0.1
Total Transfers to Departments	1.8

Anticipated Allocations

Public Safety, including wellness, premium, and one-time payouts	15.0
Citywide premium, retirement and severance payouts	3.6
Various training, tuition, and other reimbursements	1.6
SEIU as needed temporary employees healthcare (Q3 & Q4)	0.7
Visual display terminal insurance (Q3 & Q4)	0.1
Total Anticipated Allocations	20.9

Allowance for Unidentified Allocation	8.6
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Total Uses	31.2
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Net Surplus / (Shortfall)	\$ -
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Appendix 4. Other Funds Highlights

Table A4-1. Other Fund Highlights, \$ Millions

	Prior Year		FY 2016-17					FY 2017-18		
	FY 2015-16 Year End Fund Balance	Fund Balance Used in FY 2016-17 Budget	Beginning Fund Balance	Revenue Surplus/ (Deficit)	Expenditures Savings/ (Deficit)	Net Operating Surplus/ (Deficit)	Estimated Ending Fund Balance	(July 2016) Board Approved Budgeted Use	Notes	
<u>SELECT SPECIAL REVENUE AND INTERNAL SERVICES FUNDS</u>										
Building Inspection Operating Fund	\$ 7.2	\$ 5.3	\$ 1.9	\$ 7.2	\$ 3.3	\$ 10.5	\$ 12.4	\$ 7.2	1	
Children's Fund	4.6	2.9	1.7	2.0	0.5	2.5	4.2	-	2	
Public Education Special Fund	2.8	-	2.8	0.4	-	0.4	3.2	-	3	
Convention Facilities Fund	17.5	14.0	3.5	-	2.3	2.3	5.8	0.2	4	
Golf Fund	3.3	-	3.3	-	-	-	3.3	-	5	
Library Preservation Fund	29.1	-	29.1	0.5	5.4	5.9	35.0	-	6	
Local Courthouse Construction Fund	0.1	-	0.1	(0.1)	-	(0.1)	0.0	-	7	
Open Space Fund	19.5	3.0	16.5	1.7	-	1.7	18.2	-	8	
Telecomm. & Information Systems Fund	9.8	4.7	5.0	-	-	-	5.0	0.6	9	
General Services Agency-Central Shops Fund	1.5	-	1.5	(0.1)	0.1	-	1.5	-	10	
Arts Commission Street Artist Fund	(0.3)	-	(0.3)	-	0.2	0.1	(0.1)	-	11	
War Memorial Fund	1.8	0.7	1.1	-	0.3	0.3	1.4	0.6	12	
Gas Tax Fund	3.6	1.1	2.5	-	-	0.0	2.5	1.1	13	
Neighborhood Beautification Fund	0.5	-	0.5	-	-	0.0	0.6	-	14	
Eléction Campaign Fund	\$ 6.9		6.9	\$ -	\$ (0.3)	(0.3)	6.6		15	
<u>SELECT ENTERPRISE FUNDS</u>										
Airport Operating Funds	\$ 180.7	\$ 37.4	\$ 143.3	\$ 5.6	\$ 23.3	\$ 28.9	\$ 172.2	\$ 37.7	16	
MTA Operating Funds	276.1	45.4	230.8	(14.5)	16.1	1.6	232.4	47.3	17	
Port Operating Funds	51.4	33.1	18.3	8.9	18.6	27.5	45.7	19.2	18	
PUC Hetch Hetchy Operating Funds	64.0	11.6	52.4	(5.1)	8.4	3.3	55.7	10.3	19	
PUC Wastewater Operating Funds	118.1	-	118.1	1.5	23.9	25.4	143.5	-	20	
PUC Water Operating Funds	116.6	10.7	105.9	19.8	48.6	68.4	174.3	1.6	21	
DPH Laguna Honda Debt Service Funds	21.0	-	21.0	-	-	-	21.0	-		

Select Special Revenue & Internal Services Funds

1. Building Inspection Fund

The Building Inspection operating fund began the fiscal year with \$1.9 million in available fund balance. The Department projects a \$7.2 million surplus in operating revenues compared to budget due to higher than expected growth in plan review and building permit revenues. Revenue collected in the first half of FY 2016-17 is \$6.3 million less than the same time last year. This is due to a slowdown from unprecedented growth levels in prior years, reflected in a decrease in both valuation and the number of issued permits. Expenditures are projected to be \$3.3 million under budget due to savings from salary and fringe benefits, resulting in a projected fiscal year-end available fund balance of \$12.4 million. In addition, the balances of the department's contingency and other post-employment benefit reserves are currently \$41.0 million and \$13.3 million, respectively.

2. Children's Fund

The Children's Fund began the fiscal year with \$1.7 million in available fund balance. Current year revenues are projected to be \$2.0 million better than budget due to estimated increases in property tax set-aside revenue. Current year expenditures are projected to be \$0.5 million below budget due to salary savings. The projected fiscal year-end available fund balance is \$4.2 million.

3. Children's Fund – Public Education Special Fund

The Public Education Special Fund began the fiscal year with \$2.8 million in available fund balance. Revenues are expected to be \$0.4 million above budget, reflecting growth in General Fund Aggregate Discretionary Revenue (ADR). The projected fiscal year-end available fund balance is \$3.2 million.

4. Convention Facilities Fund

The Convention Facilities Fund began the fiscal year with \$3.5 million in available fund balance, as \$14.0 million of the prior year ending balance was appropriated in the current year. Debt service savings of \$2.3 million are projected for the Moscone project in the current year, resulting in a projected fiscal year-end available fund balance of \$5.8 million. The approved budget for FY 2017-18 appropriated \$0.2 million.

5. Golf Fund

The Golf Fund began the fiscal year with \$3.3 million in available fund balance. The Recreation and Parks Department projects revenues and expenses to be on budget and no change to fund balance is expected at year-end.

6. Library Preservation Fund

The Library Preservation Fund began the fiscal year with \$29.1 million in available fund balance. The Department projects a revenue surplus of \$5.0 million from increased property tax allocations and baseline revenue, of which \$4.5 million will be returned to the General Fund at year-end, for a net surplus of \$0.5 million. Expenditure savings of \$5.4 million, due to \$3.3 million in personnel cost savings and \$2.1 million savings in non-personnel expenditures, result in a \$5.9 million net operating surplus. The year-end fund balance is projected to be \$35.0 million.

7. Local Courthouse Construction Fund

The Local Courthouse Construction Fund began the fiscal year with just under \$0.1 million in fund balance. Revenue is projected to be \$0.1 million under budget. Therefore, the fund may require additional General Fund support to balance at year-end.

8. Open Space Fund

The Open Space Fund began the fiscal year with \$16.5 million in available fund balance. The Department projects revenues to be \$1.7 million higher than budgeted, reflecting property tax set-aside, and resulting in a projected fiscal year-end available fund balance of \$18.2 million.

9. Telecommunication & Information Services Fund

The Telecommunication & Information Services Fund began the fiscal year with an available fund balance of \$5 million. The Department projects no change to the balance.

10. Central Shops Fund

The Central Shops Fund began the year with an available fund balance of \$1.5 million. A revenue shortfall of \$0.1 million due to lower charges for services are expected to be fully offset by expenditure savings.

11. Arts Commission Street Artist Fund

The Street Artist Program Fund began the fiscal year with a fund balance shortfall of \$0.3 million. The Department continues to project a small revenue shortfall for the year. An additional one-time General Fund transfer to address the fund balance shortfall and the close of some carryforward budgets will result in an expenditure surplus of \$0.2 million, leading to an projected year-end fund balance shortfall of \$0.1 million. The Controller's Office and the Department will continue to work to identify a solution to address the shortfall.

12. War Memorial Fund

The War Memorial Fund began the fiscal year with a fund balance of \$1.1 million. The Department projects expenditure savings of \$0.3 million in personnel cost due to hiring delays and contract savings, resulting in a projected year-end fund balance of \$1.4 million, of which \$0.6 million has been appropriated in the approved FY 2017-18 budget.

13. Gas Tax Fund

The Gas Tax Fund began the year with an available fund balance of \$2.5 million. The Department of Public Works expects to end the year on budget, resulting in a projected year-end balance of \$2.5 million, of which \$1.1 million has been appropriated in the FY 2017-18 budget.

14. Neighborhood Beautification Fund

The Neighborhood Beautification Fund (which houses the Community Challenge Grant program) began the year with a \$0.5 million fund balance. The City Administrator expects salary and fringe benefit savings of \$0.03 million, resulting in a projected year-end balance of \$0.6 million.

15. Election Campaign Fund

The Election Campaign Fund began the year with a \$6.9 million balance. Disbursements from the fund at year-end are projected to be \$1.0 million, or \$0.3 million more than budgeted. The resulting year-end balance is projected to be \$6.6 million.

Select Enterprise Funds

16. Airport Operating Fund

The Airport began the fiscal year with \$143.3 million in available fund balance, including \$130.4 million that has been set aside for postemployment benefits under GASB 45. The department projects a revenue surplus of \$5.6 million, and net expenditure savings of \$23.3 million, for a net operating surplus of \$28.9 million.

The revenue projection includes \$12.0 million in increased operating revenue, offset by \$6.4 million in lower non-operating revenue. In addition, \$23.3 million in expenditure savings are projected, including \$7.1 million in non-personnel expenditure savings, \$4.6 million in services of other departments, \$4.4 million in salary and benefit savings, \$7.7 million in public safety costs, and \$1.2 million in savings for materials and supplies, offset by a \$1.8 million increase to the Annual Service Payment. A fund balance of \$172.2 million is projected by year-end, of which \$37.7 million has been appropriated in the FY 2017-18 budget.

17. Municipal Transportation Agency (MTA) Operating Funds

MTA began the fiscal year with \$230.8 million in available operating fund balance net of the \$45.4 million appropriated to support the FY 2016-17 budget. The Agency is projected to end the year with a net operating surplus of \$1.6 million, resulting in a projected year-end fund balance of \$232.4 million. The FY 2017-18 approved budget includes the use of \$47.3 million of fund balance.

The Agency projects a net revenue surplus of \$1.6 million primarily due to a \$13.7 million increase in General Fund baseline transfers, offset by a \$6.5 million shortfall in parking tax revenue and \$5.6 million shortfall in State Transit Assistance (STA). In addition, given the failure of the November 2016 Sales Tax measure (Prop K) the Agency will forego \$16.1 million of General Fund transfers from sales tax and corresponding expenditures.

18. Port Operating Funds

The Port began the fiscal year with \$18.3 million in available fund balance. The department projects a revenue surplus of \$8.9 million, and net expenditure savings of \$18.6 million, for a net operating surplus of \$27.5 million and a projected year end fund balance of \$45.7 million. The FY 2017-18 approved budget includes the use of \$19.2 million of fund balance.

The \$8.9 million revenue surplus is due to increases of \$1.4 million in maritime, \$2.7 million in real estate, \$1.6 million in one-time revenues associated with the Forest City development project at Pier 70, and \$6.0 million from Pacific Waterfront Partners LLC participation proceeds for the sale of The Piers office and retail development. The \$18.6 million expenditure savings is due to a \$13.4 million reserve designated to future capital uses, \$2.4 million savings in salaries and fringe benefits from currently vacant positions, \$0.9 million in non-personnel services, \$1.4 million in workorders, and \$0.4 million in annual projects due

to the preservation of funds for contingency purposes such as oil spills and hazardous material clean up.

19. Public Utilities Commission – Hetch Hetchy Operating Fund

The Hetch Hetchy Operating Fund began the fiscal year with \$52.4 million in available fund balance. The Department projects a net revenue shortfall of \$5.1 million mainly due to lower than expected electricity consumption by City departments and lower sales to Turlock Irrigation District, partially offset by a \$2.9 million increase in market sales due to higher Hetchy generation. The Department projects expenditure savings of \$8.4 million consisting of \$1.6 million from salaries and benefit savings due to delay in filling the vacant positions, \$2.0 million from lower power purchases due to wet weather conditions, and \$4.0 million in contingency reserve. This results in a projected year-end fund balance of \$55.7 million.

20. Public Utilities Commission – Wastewater Operations Fund

The Wastewater Operations Fund began the fiscal year with \$118.1 million in available fund balance. The Department projects revenue to be \$1.5 million higher than budget mainly due to increased sewer discharge volumes. Expenditure savings from unspent general reserves of \$23.9 million will result in a projected net operating surplus of \$25.4 million and a fiscal year-end available fund balance of \$143.5 million.

21. Public Utilities Commission – Water Operating Fund

The Water Operating Fund began the fiscal year with \$105.9 million in available fund balance. Water Department revenues are projected to be \$19.8 million higher than budget, mainly due to increased retail and wholesale water sales. The Department projects \$48.6 million of expenditure savings, including \$20.9 million of savings from debt service refunding and \$27.0 million of planned underuse of general reserves. This results in a projected fiscal year-end available fund balance of \$174.3 million.

Appendix 5. Overtime Report

5-Year History of Overtime Spending by Department (\$ Millions)

Department	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17				FY 2016-17 Projection Change from Prior Year Actual	
	Actual	Actual	Actual	Actual	Revised Budget	July through December 2016	Straight Line Projection	Surplus/ (Deficit)	\$ Million	Percent
MTA										
Municipal Railway	46.6	53.3	53.0	56.4	35.4	27.2	54.4	(19.0)	(2.0)	-4%
Parking & Traffic	2.3	2.4	3.3	3.7	1.5	1.6	3.3	(1.7)	(0.5)	-12%
Subtotal - MTA	48.9	55.6	56.3	60.1	36.9	28.8	57.6	(20.7)	(2.5)	-4%
Police										
General Fund Operations	12.7	14.3	19.3	24.6	20.9	11.7	23.4	(2.5)	(1.2)	-5%
Special Law Enforcement Services (10B)	11.3	10.2	10.5	13.0	-	6.5	12.9	(12.9)	(0.1)	-1%
Grants & Other Non-10B Special Revenues	1.7	1.9	2.1	3.1	2.1	0.6	1.2	0.9	(1.9)	-61%
Airport	1.5	1.1	1.2	2.0	2.1	0.8	1.5	0.6	(0.5)	-25%
Municipal Transportation Agency	0.1	0.1	0.1	0.1	-	0.1	0.1	(0.1)	0.0	10%
Subtotal - Police	27.3	27.7	33.2	42.8	25.1	19.6	39.1	(14.0)	(3.7)	-9%
Public Health										
SF General	5.1	5.2	6.6	8.0	6.2	5.0	9.9	(3.8)	2.0	25%
Laguna Honda Hospital	6.4	5.6	6.1	6.0	6.3	3.3	6.5	(0.2)	0.6	9%
All Other Non-Hospital Operations	1.1	1.2	1.5	1.5	1.4	0.8	1.6	(0.2)	0.1	10%
Subtotal - Public Health	12.6	11.9	14.2	15.4	13.9	9.0	18.1	(4.2)	2.7	17%
Fire										
General Fund Operations	40.1	38.0	33.7	42.0	36.0	17.8	35.7	0.3	(6.4)	-16%
Grants & Other Special Revenues	-	0.1	0.2	0.0	(0.0)	-	-	(0.0)	(0.0)	-100%
Airport	3.0	4.5	3.9	4.0	4.4	2.2	4.5	(0.1)	0.5	12%
Port	0.3	0.3	0.3	0.3	0.4	0.2	0.4	(0.0)	0.1	23%
Subtotal - Fire	43.5	42.8	38.2	46.4	40.7	20.3	40.6	0.1	(5.8)	-13%
Sheriff										
General Fund Operations	9.8	9.7	14.2	19.0	12.6	11.3	22.7	(10.1)	3.6	19%
Grants & Other Special Revenues	0.9	0.8	0.6	0.4	0.4	0.3	0.7	(0.3)	0.3	65%
Subtotal - Sheriff	10.7	10.5	14.8	19.5	13.0	11.7	23.3	(10.4)	3.9	20%
Subtotal - Top 5	142.8	148.5	156.8	184.2	129.6	89.4	178.8	(49.2)	(5.4)	-3%
Public Utilities Commission	6.0	6.9	6.9	6.7	4.0	3.2	6.4	(2.4)	(0.2)	-4%
Emergency Management	1.1	1.6	2.6	3.5	3.2	1.8	3.6	(0.4)	0.1	3%
Airport Commission	2.8	3.0	3.9	3.3	3.2	1.4	2.9	0.4	(0.4)	-12%
Human Services	0.8	2.9	3.8	3.7	0.5	1.4	2.8	(2.3)	(0.9)	-25%
Public Works	2.0	2.3	2.8	2.2	1.8	1.2	2.4	(0.6)	0.2	11%
City Admin	0.8	1.3	1.4	1.9	0.6	0.9	1.8	(1.2)	(0.0)	-1%
Juvenile Probation	1.4	1.5	1.6	1.6	0.8	0.7	1.4	(0.6)	(0.3)	-16%
Technology	1.0	1.1	1.0	0.9	0.5	0.5	1.1	(0.6)	0.2	17%
Elections	0.3	0.2	0.2	0.4	0.4	0.5	1.0	(0.6)	0.6	144%
Recreation and Park Commission	0.8	1.2	1.2	1.0	1.4	0.6	1.0	0.3	0.1	8%
All Other Departments	2.7	2.4	2.8	3.1	1.7	1.5	3.0	(1.3)	(0.1)	-3%
Citywide Total	162.6	172.9	184.9	212.4	147.8	103.1	205.3	(58.5)	(6.1)	-3%
Top 5 % of Total	88%	86%	85%	87%	88%	87%	87%			
Change from Prior Year Actual	9.7	10.3	12.0	27.5			(5.1)			
Total Gross Salaries (Cash Compensation)	2,802	2,870	2,951	3,201	3,494	1,596	3,192			
Overtime as a % of Total Gross Salaries	5.8%	6.0%	6.3%	6.6%	4.2%	6.5%	6.5%			

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From: Reports, Controller (CON)
Sent: Tuesday, February 14, 2017 2:45 PM
Subject: Published: Citywide Benchmarking Report Part I: Demographics, Livability, Public Safety

This is the first of three Citywide Benchmarking reports comparing San Francisco's performance to peer jurisdictions, in California and nationally. The Controller's Office used publicly available data and conducted surveys to collect additional data to show how San Francisco compares across critical service areas using a variety of metrics.

The three reports will be published today, tomorrow, and Thursday on the following subject areas:

Part I: Demographics, Livability, Public Safety (2/14/17)

Part II: Transportation, Finance (2/15/17)

Part III: Safety Net, Population Health (2/16/17)

The report results provide useful context for the public and policymakers to assess how San Francisco compares to similar peer jurisdictions and to identify areas for further research and awareness.

Benchmarking is one component of the San Francisco Performance Program which works with City departments to develop meaningful performance measures and encourage data-driven management, while making performance information accessible to the public. Other Performance Program efforts include the [San Francisco Performance Scorecards](#) website.

To view the full report, please visit our Web site
at: <http://openbook.sfgov.org/webreports/details3.aspx?id=2416>

This is a send-only e-mail address.

For questions about the Citywide Benchmarking Report, please contact Natasha Mihal at natasha.mihal@sfgov.org or 415-554-7429.

Follow us on Twitter @SFController and @SFCityScorecard

Citywide Benchmarking Report

Part I: Demographics, Livability, Public Safety

Part II: Transportation, Finance

Part III: Safety Net, Population Health



February 14, 2017

Office of the Controller

City Performance

About City Performance

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the San Francisco City Charter that was approved by voters in November 2003. Within CSA, City Performance ensures the City's financial integrity and promotes efficient, effective, and accountable government.

City Performance Goals:

- City departments make transparent, data-driven decisions in policy development and operational management.
- City departments align programming with resources for greater efficiency and impact.
- City departments have the tools they need to innovate, test, and learn.

City Performance Team:

Peg Stevenson, *Director*

Natasha Mihal, *Project Manager*

Samuel Thomas, *Performance Analyst*

Sam Abbott, *Performance Analyst*

Omar Corona, *San Francisco Fellow*

City Department Performance Contacts

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Natasha Mihal

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Or visit:

<http://www.sfcontroller.org>

<http://sfgov.org/scorecards/>

Executive Summary

The City and County of San Francisco Charter requires the City Services Auditor (CSA) to monitor the level and effectiveness of City services. Specifically, that CSA shall review performance and cost benchmarks, and conduct comparisons of the cost and performance of San Francisco City and County government with other cities, counties, and public agencies performing similar functions. Benchmarking analysis complements the public reporting of performance results, such as on the San Francisco [Performance Scorecards](#) website.

This is the first of three benchmarking reports that evaluate how San Francisco compares to peer jurisdictions across a variety of performance metrics, using both publicly available and survey data. While the Controller's Office has made efforts to ensure that performance data and analysis is as consistent as possible across peers, benchmark comparisons are not always apples-to-apples. However, benchmarking results provide useful context for the public and policymakers to assess how San Francisco compares to similar peer jurisdictions and to identify areas for further research and awareness.

The scope of this report primarily covers spending, service outputs, and a limited number of performance measures. The Controller's Office does not make judgements on the quality or efficiency of services, and higher or lower spending on certain services should not be used to draw conclusions in these areas.

Benchmark topics and peer jurisdictions

This report compares San Francisco to 16 jurisdictions across a variety of metrics in demographics, livability (parks, libraries, environment, and public works), public safety, transportation and finance. The Controller's Office collected and analyzed data for fiscal year-end 2015, except as noted, and selected the following 16 peers using a "likeness score" methodology that accounted for population and population density:

- | | | | |
|-----------------|-------------------|--------------------|------------------|
| • Baltimore, MD | • Long Beach, CA | • Oakland, CA | • San Diego, CA |
| • Boston, MA | • Los Angeles, CA | • Philadelphia, PA | • San Jose, CA |
| • Chicago, IL | • Miami, FL | • Portland, OR | • Seattle, WA |
| • Denver, CO | • Minneapolis, MN | • Sacramento, CA | • Washington, DC |

For water usage, safety net, and population health metrics, this analysis compares San Francisco to peers in California only.

Demographics highlights

- Only 13% of San Francisco's residents are under 18, the lowest percentage among peers (20% peer average).

- San Francisco has a significantly lower black population than most peer cities. As of 2014, only 5.7% of residents identified as black or African American.
- In 2014, San Francisco had the highest average household income among peers, \$112,459. San Francisco does, however, have the highest cost of living among peers.
- 63.4% of occupied housing units in San Francisco are renter-occupied, ranking third highest among peers.

Livability highlights

- San Francisco spent \$213 per resident on recreation and parks compared to an average of \$151 across peers.
- San Francisco libraries logged 8 visits per resident, second highest behind Seattle with 9.4.
- San Francisco residents use 42 gallons of water per day, on average, 14.8 gallons less than its closest peer in California.
- San Francisco's Pavement Condition Index was 68 in 2015, second highest among its peers.

Public Safety highlights

- San Francisco has the fourth highest property crime rate among peers. In 2015, 4,726 property crimes were committed per 100,000 daytime population, compared to the peer average of 3,058.
- San Francisco has 190 sworn officers per 100,000 daytime population. This number is virtually equivalent to the peer average for this measure.
- Compared to peer cities, San Francisco has a lower than average 911 call volume. In fiscal year 2014-15, there were 0.57 911 calls per daytime population compared to the 0.85 peer average.
- San Francisco County's average daily jail population per 100,000 resident population is 144, lower than seven of eight surveyed peers.

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Demographics

DEMOGRAPHICS

Cities are concentrations of people. This section provides an overview of basic characteristics of the people of San Francisco and the 16 peer cities.

San Francisco is a geographically small, densely populated city. The age distribution of San Francisco residents is different from peers in that a larger-than-average portion of residents are 25 to 44, while a smaller-than-average portion are under 25.

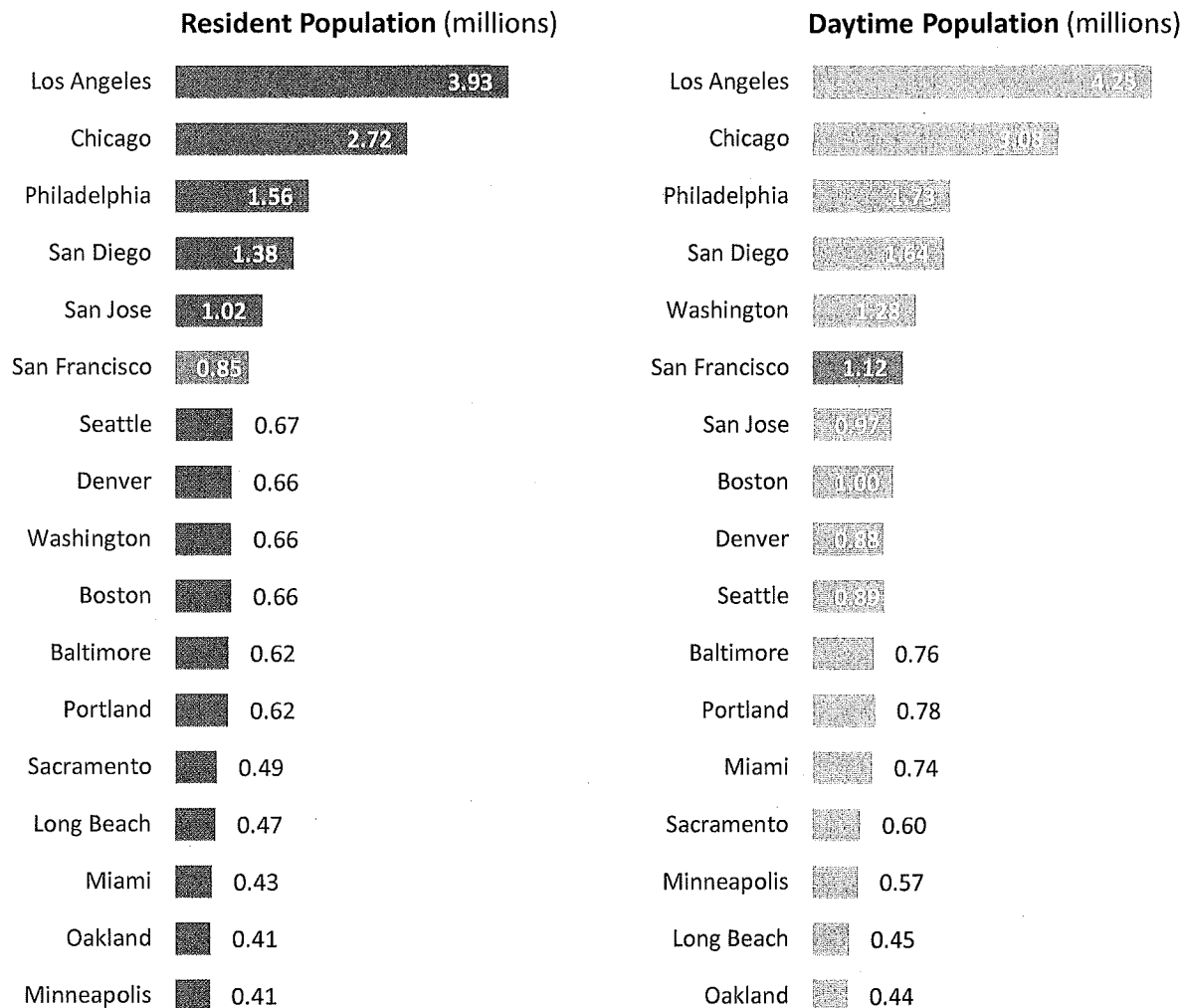
San Francisco has a higher than average percentage of Asian residents, and a relatively low percentage of other races and ethnicities, particularly black residents.

San Francisco has a highly-educated, high-earning population with relatively low unemployment. However, the city has the highest cost of living among peers and a large portion of residents rent housing.

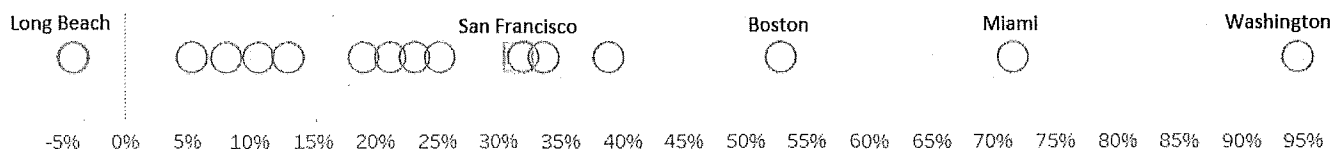
TOPIC	MEASURE	PEER AVG
Population Density	San Francisco has the highest population density among peers with 18,176 people per square mile	8,863
Age	As of 2014, only 13% of San Francisco's residents were under 18, the lowest percentage among peers	20%
Race and Ethnicity	San Francisco has a significantly lower black population than most peer cities. As of 2014, only 5.7% of residents identified as black or African American	20.6%
Housing	63.4% of occupied housing units in San Francisco were renter-occupied as of 2014, ranking third highest among peers	55.5%
Household Income	In 2014, San Francisco had the highest average household income among peers, \$112,459 . But as of 2010, San Francisco had the highest cost of living among peers	\$78,923
Educational Attainment	As of 2014, 53% percent of San Franciscans 25 and over had a Bachelor's or graduate degree	39%

Population versus Daytime Population

Throughout this report, measures are often reported on a per population basis. Because a city experiences large fluctuations in the number of people in its boundaries each day, resident and daytime population are essential for accurate analysis. Both population measures below are based on data from the 2014 US Census. Resident Population is “total population” for the city, while Daytime Population factors in workers commuting in and out of the city and includes tourists and visitors. All measures presented on a per capita basis will use Resident Population unless otherwise noted.

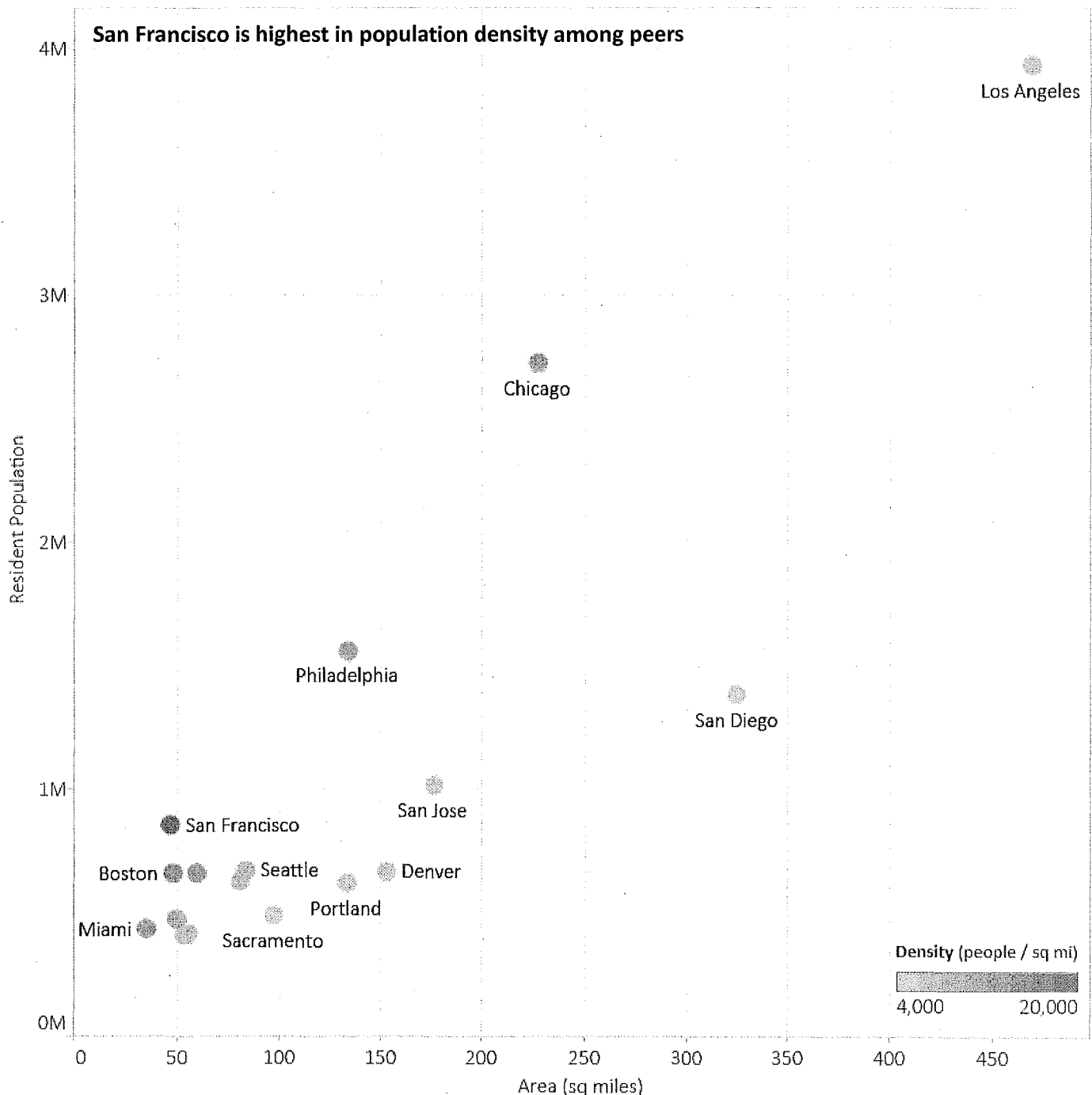


Percentage Change from Resident to Daytime Population



Population, Area, Density

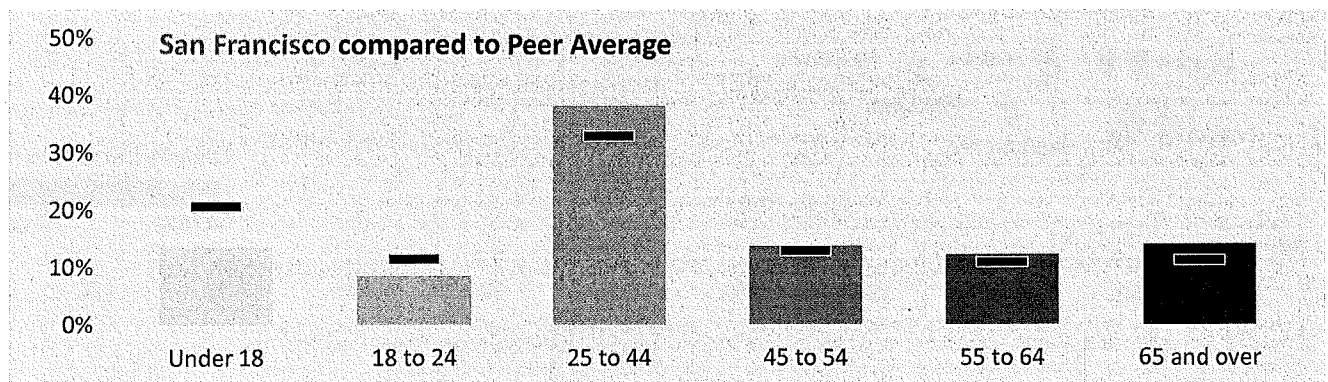
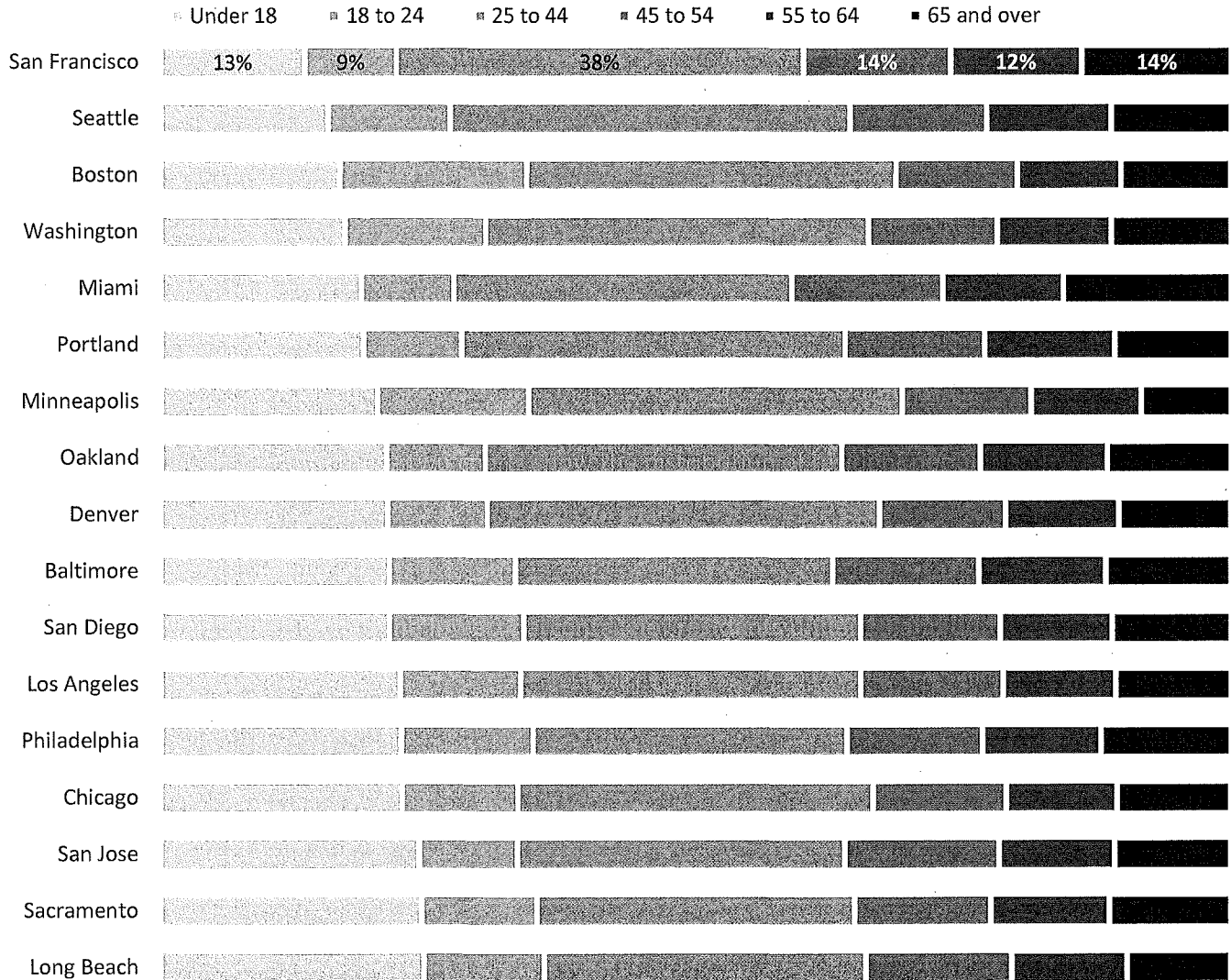
For the most part, the selected peer cities fall in a similar range for population, land area, and population density. There are, however, a few outliers such as Los Angeles. Using 2014 Census data, the below scatterplot shows how large each city is in terms of resident population and area (in square miles). The color of the dot represents how dense each city is in terms of people per square mile. San Francisco is the densest of the cities with 18,176 people per square mile, considerably higher than the second densest city in the group – Boston (13,583). Sacramento, Portland, Denver and San Diego are the four least densely populated cities, each with a population density under 5,000 people per square mile.



Age

Using 2014 US Census data, these two charts show the distribution of resident population by age. The top chart shows this distribution for each peer city. The bottom chart shows San Francisco compared to the peer average in each age category.

San Francisco had the lowest percentage of residents under 18 and under 25

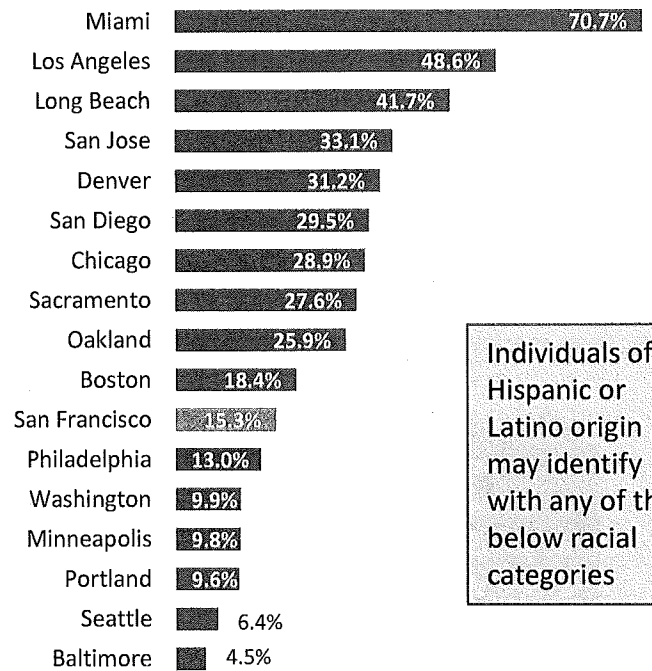


Race and Ethnicity

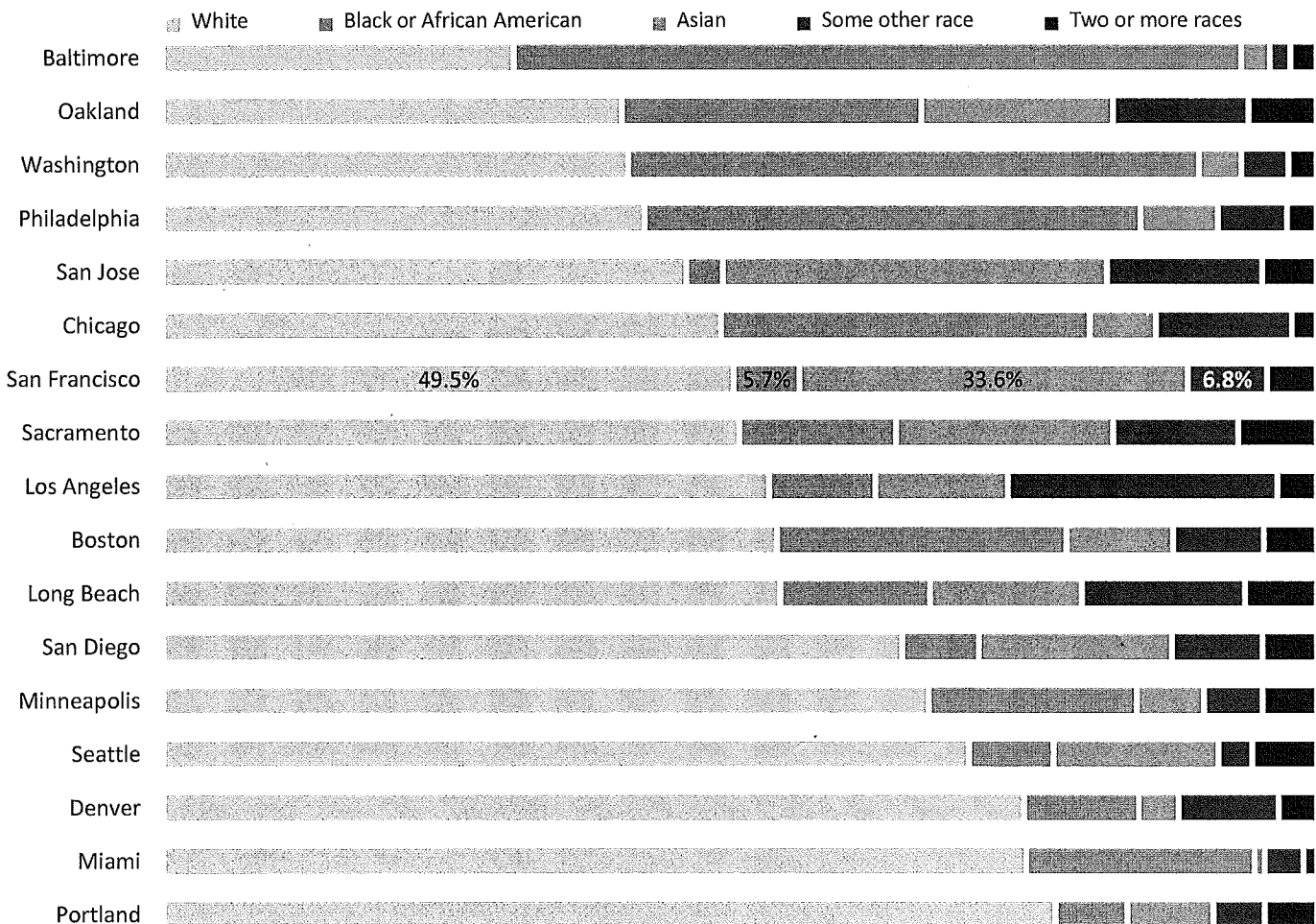
The two charts on this page use 2014 US census data. The chart to the right represents the percentage of residents of Hispanic or Latino origin. Those individuals are also represented in the chart below which shows the percentage of all residents who identify with the five listed racial categories from the Census. Please note that American Indian and Alaska Native as well as Native Hawaiian and Other Pacific Islander are captured in "Some other race".

San Francisco has seen significant changes in the racial composition of its residents over the past few decades. The black population in San Francisco has fallen from 13.4% in 1970 to 5.7% in 2014. The white population fell from 71.4% in 1970 to 49.5% in 2014. The Asian population has grown from 13.3% in 1970 to 33.6% in 2014. The Hispanic or Latino population has grown from 1.1% in 1970 to 6.8% in 2014. The population of two or more races has grown from 0.8% in 1970 to 8.9% in 2014.

% of Population of Hispanic or Latino Origin



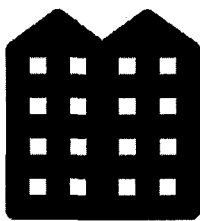
Individuals of Hispanic or Latino origin may identify with any of the below racial categories



Housing and Household Income

The 2014 American Community Survey provides data on what percentage of occupied housing units are rented by the occupant or owned by the occupant. Far over half (63.4%) of San Francisco's occupied housing units were renter-occupied in 2014, above the peer average of 55.5%.

The bottom chart uses 2014 US Census data to show the average household income in each peer city as well as the average percentage of that income dedicated to housing expenses, or each household's "housing burden." On average, San Franciscan households actually spend a smaller percentage of their income on housing than households in peer cities (20%, versus peer average of 21%). A wide variety of factors may influence this result including San Francisco's high number of seniors and high net-worth households who have little mortgage debt as well as rent control which leads rent payments to be much lower than market rents for vacant rental units.



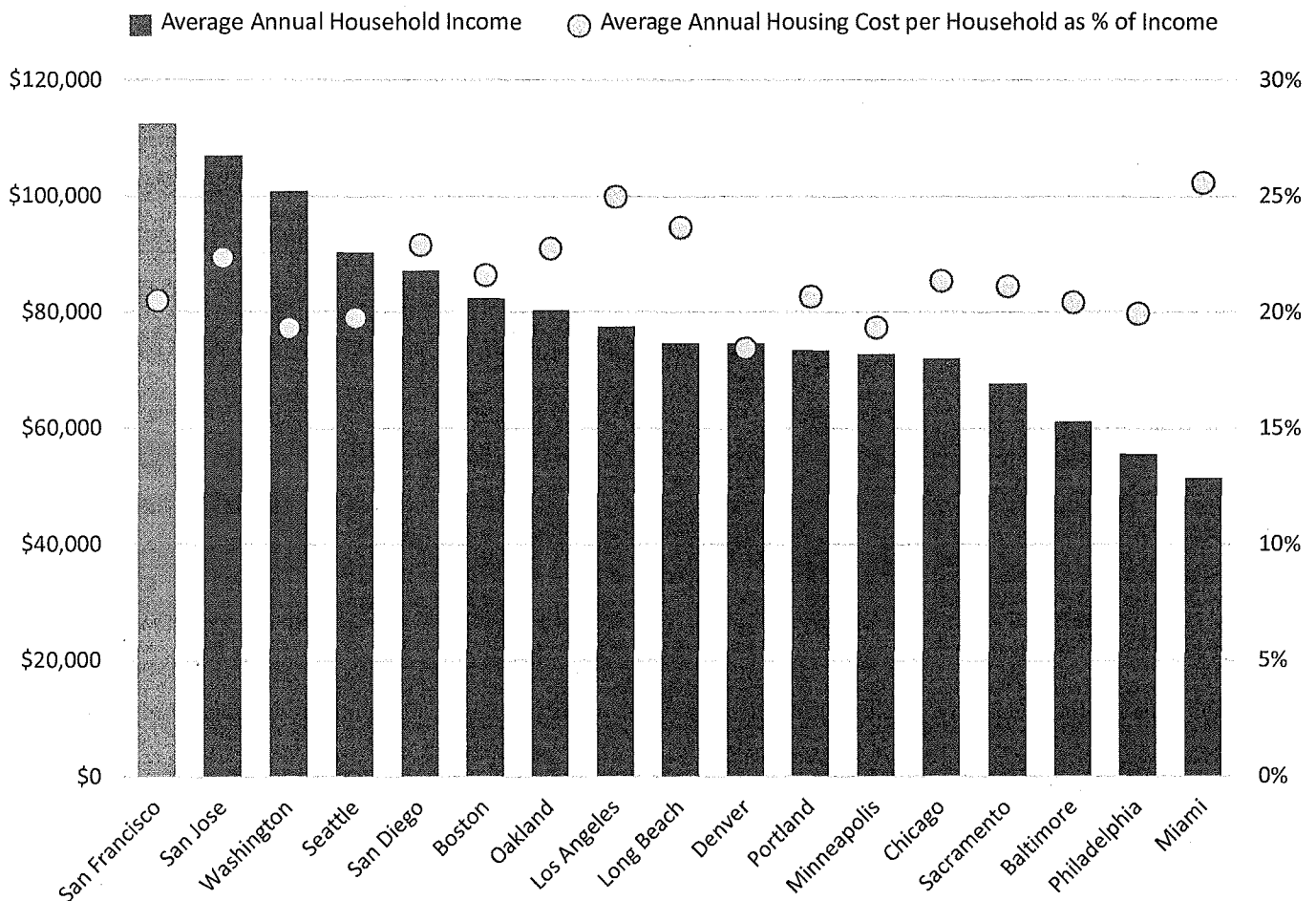
Renter-occupied

San Francisco: 63.4%
Peer Average: 55.5%
Rank: 3rd out of 17



Owner-occupied

San Francisco: 36.6%
Peer Average: 44.5%
Rank: 15th out of 17



Worker Income and Unemployment

The below table uses 2014 American Community Survey (ACS) data to portray the distribution of income for workers in San Francisco versus the peer average. The American Community Survey measures income as earnings in the past 12 months by residents 16 years and over with earnings.

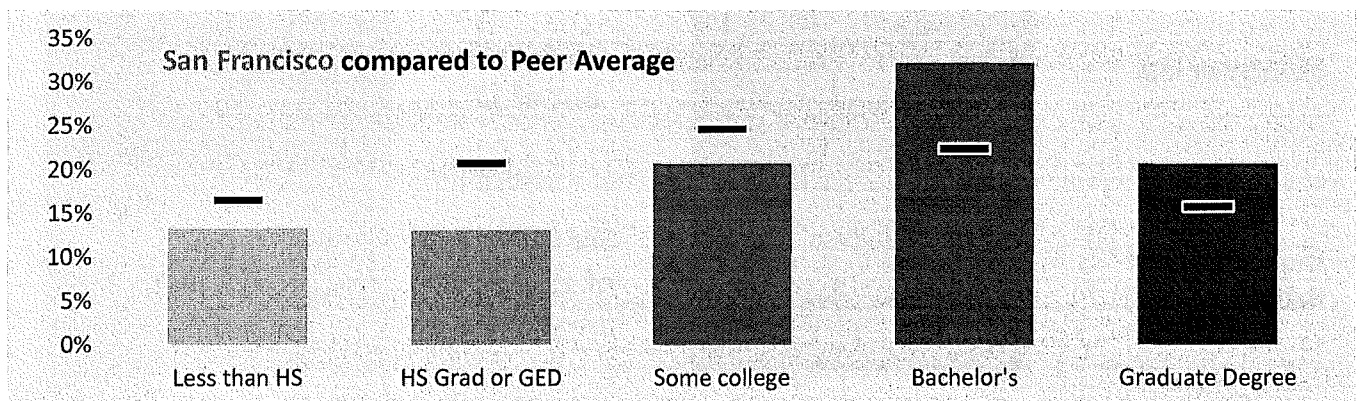
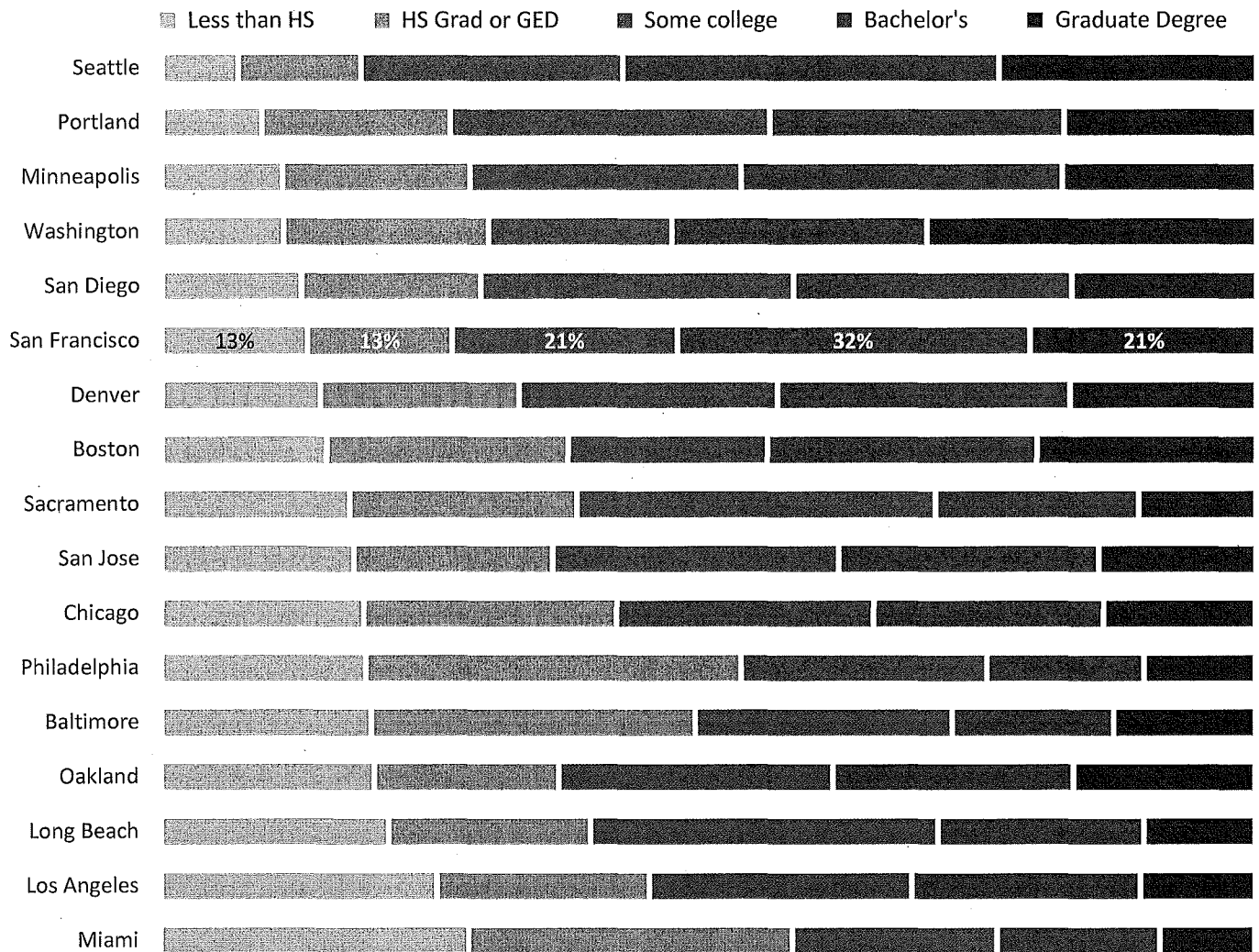
As of 2014, San Francisco had a much larger percentage of its workers earning \$75,000 or more than the peer average. It should be noted, however, that the cost of living in San Francisco is highest among peers. Based on a 2010 composite index with 100% being the average cost of living in the US, San Francisco's cost of living was 164%. San Jose (156%) and Oakland (139%) were also in the top four among peers.

Income Range	San Francisco	Rank	Peer Average
\$75,000 or more	44%	1st out of 17	27%
\$50,000 to \$74,999	21%	13th out of 17	21%
\$35,000 to \$49,000	14%	17th out of 17	19%
\$25,000 to \$34,999	10%	17th out of 17	15%
\$15,000 to \$24,999	8%	16th out of 17	13%
\$14,999 or less	4%	15th out of 17	6%
Unemployment Rate (Dec 2016)	3.4%	3rd lowest of 15 metro areas	3.9%

Educational Attainment

The below charts, using 2014 US Census data, show what percentage of residents (25 and over) fall into one of the five listed levels of educational attainment. The bottom chart shows how San Francisco compares to the peer average in each of the five categories. San Francisco ranked third behind Washington and Seattle for the highest combined percentage of residents with Bachelor's or Graduate Degrees.

Percentage of Population (25 and over) by Educational Attainment





Livability

LIVABILITY

This section examines spending and staffing of city services that have a direct impact on San Francisco's livability. It also examines environmental factors that contribute to citizen health and well-being. Subjects include street cleanliness, street condition, urban forestry, parks, libraries, and environmental stewardship and conservation.

In San Francisco, city agencies that provide services in these areas include Public Works, the Library, the Recreation & Parks Department (Parks), and the Public Utilities Commission (PUC).

Data on these different factors are derived from diverse sources that include the Trust for Public Land, the Public Library Association, the Environmental Protection Agency, and self-reported peer surveys developed by the Controller's Office.

Jurisdictions responding to surveys include Baltimore, Chicago, Denver, Long Beach, Minneapolis, Oakland, Philadelphia, Portland, Sacramento, San Diego, San Francisco, San Jose, and Seattle. Taken together, they provide an outline of San Francisco's livability compared to its peers.

Due to differing reporting capabilities, some peer jurisdictions included overhead in their costs, while others did not. For street resurfacing measures, San Francisco is compared to both groups. This dual comparison provides some insight into the extent of overhead costs as a cost driver in San Francisco compared to peers.

All Public Works-related spending figures represent fiscal years ending in 2015 (FY15).

TOPIC	MEASURE	PEER AVG
Parks	San Francisco spent \$213 per resident on recreation and parks	\$151
Library	San Francisco libraries logged 8 visits per resident	5.1
Water Use	San Francisco residents used 42 gallons of water per day, on average	68
Public Works	San Francisco's Pavement Condition Index was 68 in 2015 , second highest among its peers	64
	San Francisco met its Pothole Repair time-to-completion goal 96% of the time	75%
	San Francisco spent \$1.1M per Square Mile (Sq. Mi.) on road resurfacing	\$225.3K

Recreation and Parks: Space and Use

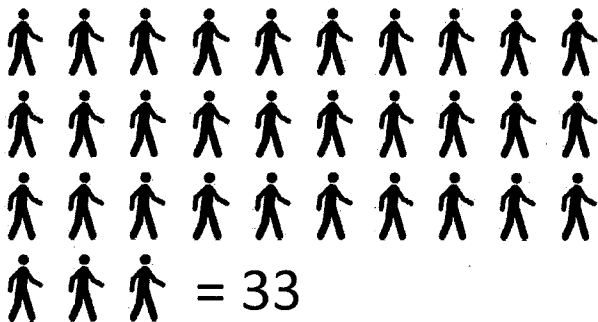
Parks and recreational areas provide enriching activities, natural spaces to play, and preservation of the environment for the well-being of communities. There are a number of factors to consider when examining a city's parks, including how well they are used, how much park space is available, and how well-resourced they are.

Park visits are calculated on a per capita basis using the population of a given city. Acreage is a standard measure of available space, while acreage per square mile is a normalized measure for comparison between jurisdictions.

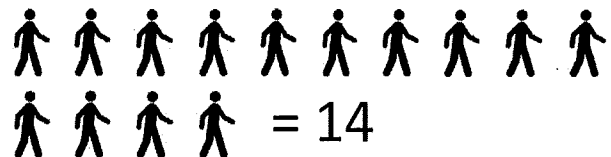
All park data is sourced from the Trust for Public Land's 2015 City Park Facts report.

Visits per Capita

San Francisco

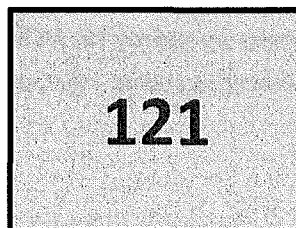


Peer Average

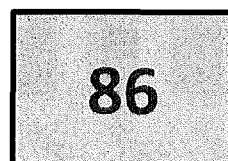


Acreage per Sq. Mi.

San Francisco



Peer Average



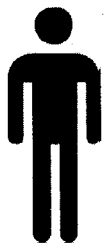
Recreation and Parks: Spending and Staffing

A useful method of looking at recreation and parks spending is to examine operational and capital spending. Operational spending is a measure of resources devoted to running facilities and programs, and can be understood as spending on the *present*. Capital spending is a measure of how much a city is investing in acquisition and upgrading of physical assets, and can be thought of as investments in the *future*.

FTEs per 1,000 population provides a picture of how well parks are staffed.

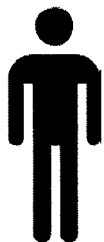
Spending per Resident

San Francisco



\$213

Peer Average

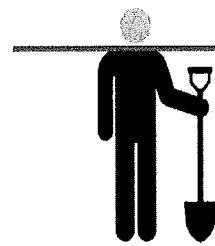


\$151

San Francisco spends \$0.22 of capital outlays for every dollar of operating spending compared to the peer average of \$0.34

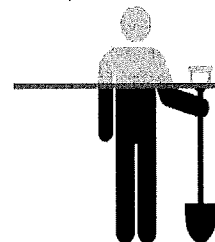
FTEs per 1,000 Population

San Francisco



0.9 FTEs

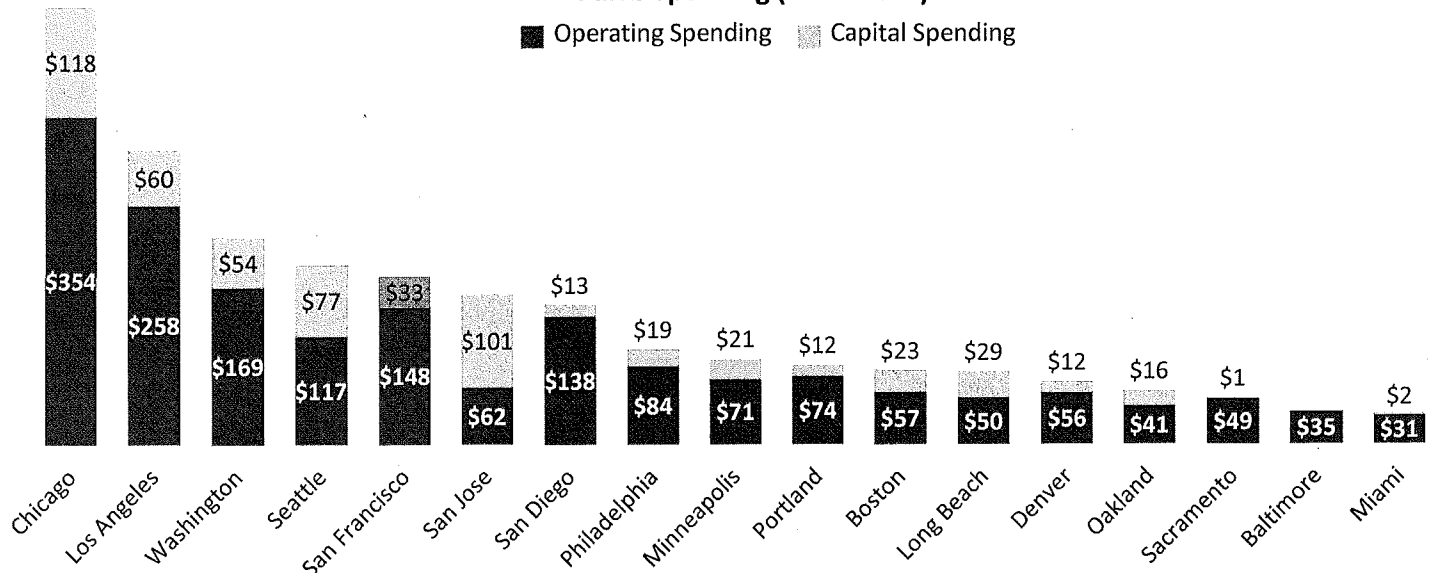
Peer Average



0.7 FTEs

Parks Spending (In Millions)

■ Operating Spending ■ Capital Spending

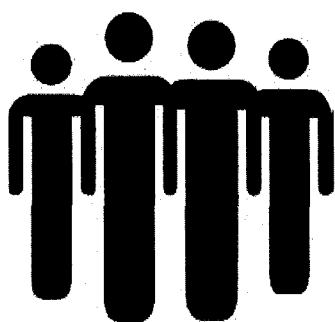


Library: Visits and Borrowers

Libraries connect people to information and are safe havens for many members of the community. Libraries serve people of every age, income level, location, ethnicity, or physical ability, and provide a full range of information resources needed to live, learn, govern, and work. In short, they are institutions critical to a city's civic life.

Library benchmarking measures include those that consider system utilization, the kinds of materials being consumed, and expenditures. All measures are sourced from the Public Library Association's PLA Metrics 2015 database, which contains self-reported information on library spending, operations, and programs.

Visits per Capita



San Francisco

8

Peer Average

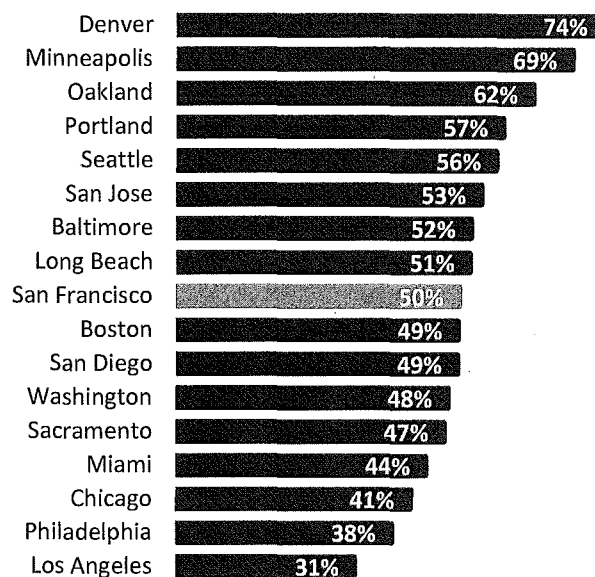
5.1

San Francisco ranks #2 in visits per capita
behind only Seattle with 9.4

Percentage of Population Registered as Borrowers



Percent of Population Registered as Borrowers



San Francisco ranks #9 in the percentage of its population
registered as borrowers. Denver is #1 with 74% registered

Library: Circulation

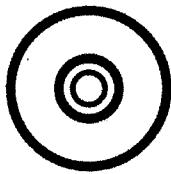
Circulation provides a measure of how heavily a library systems' collection is used by its registered borrowers. The types of materials being circulated can be indicative of the types of materials available to users, and can also be indicative of demand for certain material types.

Print Materials



San Francisco: **6.2M**
Peer Avg: **6.9M**

CDs and DVDs



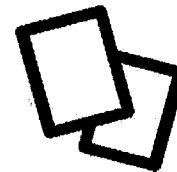
San Francisco: **3.2M**
Peer Avg: **2.1M**

Electronic Materials



San Francisco: **1.3M**
Peer Avg: **913K**

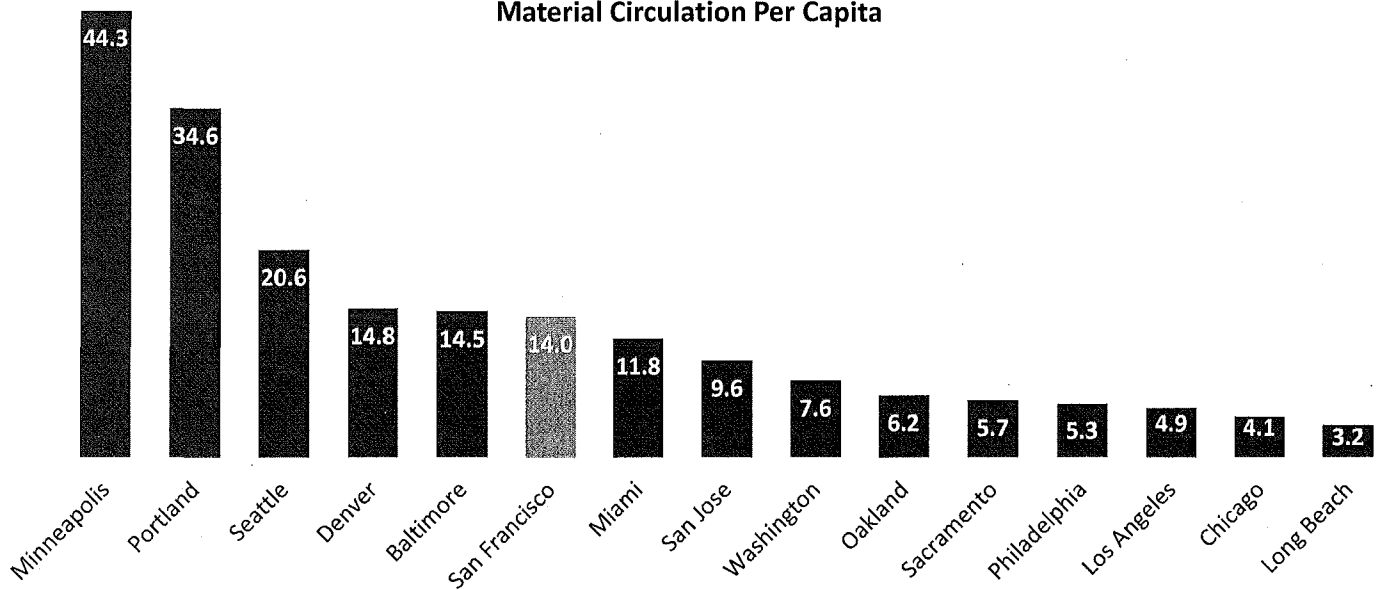
Other Materials



San Francisco: **1.3M**
Peer Avg: **1.1M**

San Francisco's
Total per Capita
Material
Circulation
was 14
compared to the
peer average
of 13

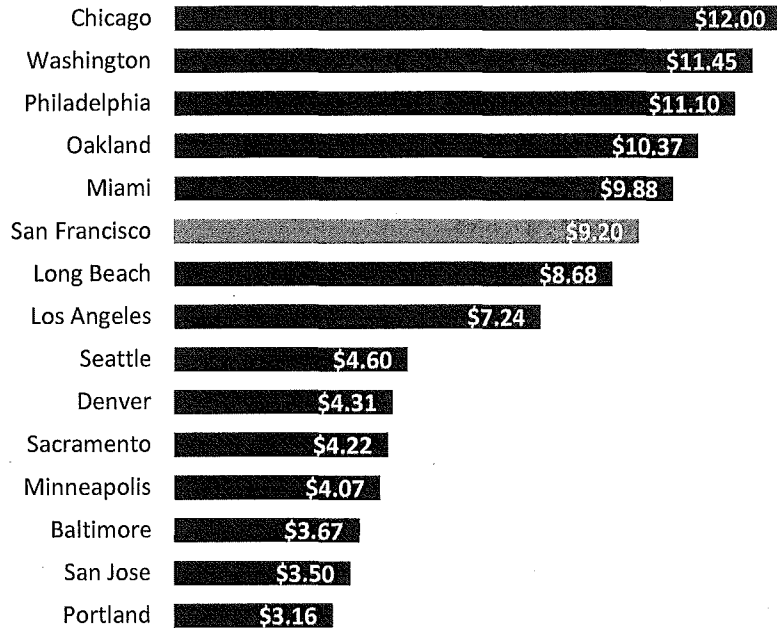
Material Circulation Per Capita



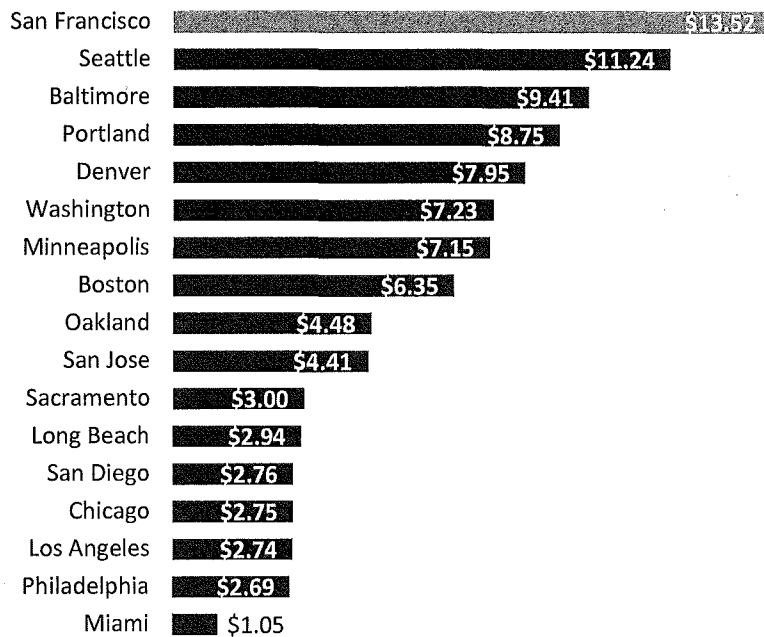
Library: Spending and Staffing

Operating expenditures are examined per circulation of library materials. This normalization method provides insight into spending based on use of library materials. Material expenditures per capita uses the total population of a library's service area to compare spending in this category.

Operating Expenditures per Circulation



Material Expenditures per Capita



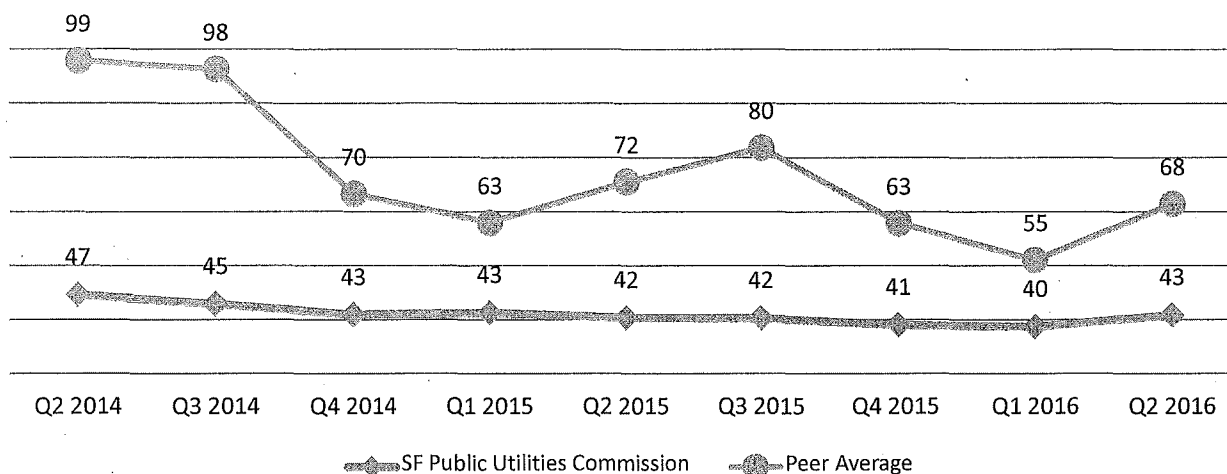
Environment: Water Use

Stewardship and conservation of the environment are critical components to local and global population health. The most basic necessities of any community include clean water and clean air.

This section covers per capita residential water consumption, the daily amount of water used by the average residential customer served by peer water systems. Water use is one indicator of city and county water conservation efforts and their progress. R-GPCD is influenced by many factors, including rainfall, population growth, population density, socioeconomic measures, and water district rate structures.

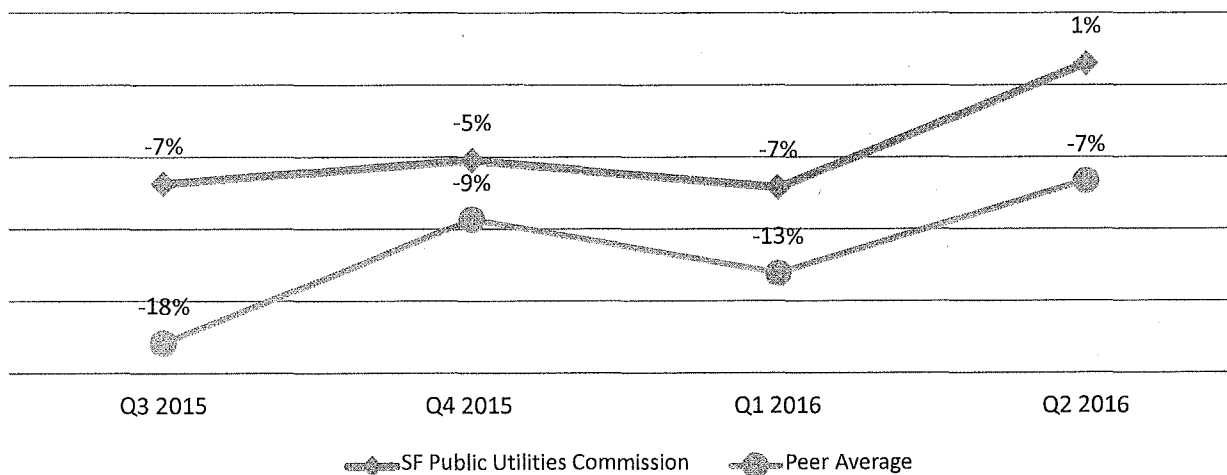
Peers include California water systems, as water use data is centrally sourced from the California State Water Resources Control Board. For a full list of peer water districts, please reference the Livability Data Notes section.

Average Residential Gallons per Capita per Day (R-GPCD) Water Use



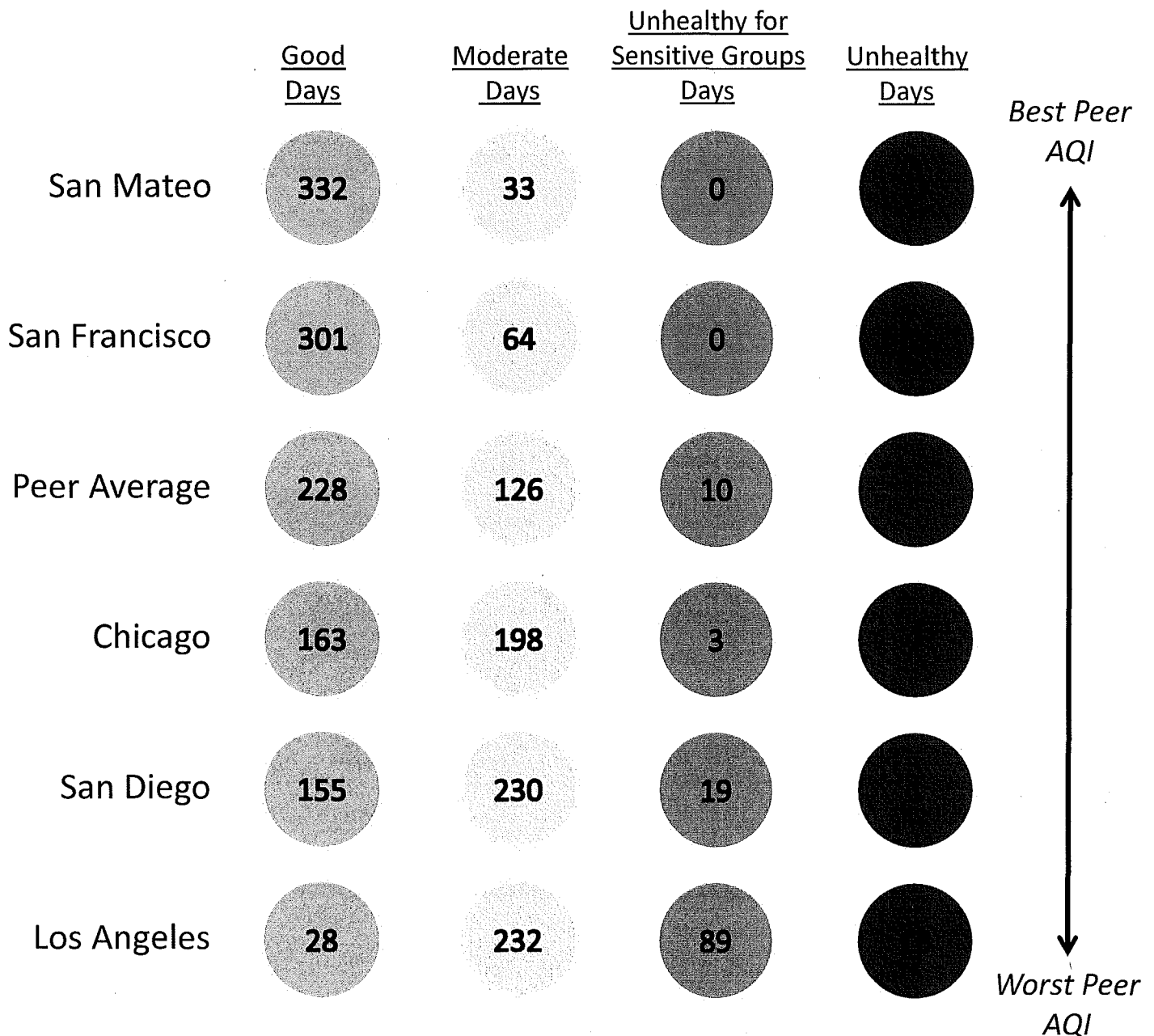
San Francisco's R-GPCD of 47 was the lowest of its peers when the State Water Resources Control Board began tracking water use in Q2 2014. Long Beach, the next closest peer, used 75 R-GPCD, or 37% more water.

Average R-GPCD Percentage Reduction Compared to same Quarter of Prior Year



Environment: Air Quality

This section covers air quality through calendar year 2015 Air Quality Index (AQI) data. The U.S. Environmental Protection Agency (EPA) calculates and publishes AQI each day based on real-time monitoring for five major air pollutants regulated by the Clean Air Act: ground-level ozone, particle pollution (also known as particulate matter), carbon monoxide, sulfur dioxide, and nitrogen dioxide.



Los Angeles had combined “Unhealthy for Sensitive Groups” and “Unhealthy” days 28% percent of the time in 2015. San Diego and Sacramento were the next closest with 5.5% and 4.9% of days, respectively

Public Works: Street Cleaning

Street cleaning is important to the aesthetics, environmental quality, health, and safety of a city. The Controller's Office conducted surveys to obtain all Public Works peer city data on spending and full-time equivalent employees (FTEs).

Spending on this service is benchmarked by population per square mile using the following equation:

$$\frac{\text{Total Street Cleaning Spending}}{\text{Total Population} \div \text{Square Miles of Land Area}}$$

This method normalizes spending by population density, a factor in the need for street cleaning services. Spending includes both mechanical and manual street cleaning and includes salaries, benefits, equipment maintenance, equipment replacement, and contracts.

Street cleaning FTEs per 100,000 population is measured by dividing FTEs for mechanical and manual street cleaning by the total population divided by 100,000.

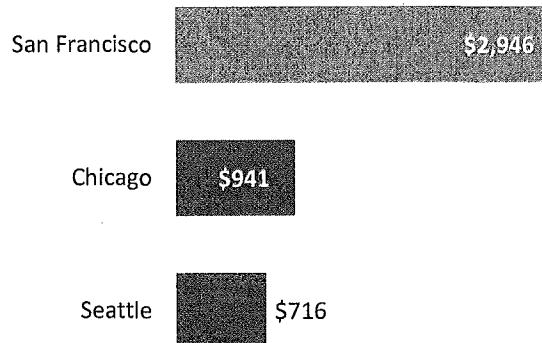
Adjusting for population density, in FY15 San Francisco spent less than Baltimore and about the same as San Diego, excluding overhead. Including overhead, San Francisco spent more than three times what Chicago and Seattle spent.

San Francisco provides street cleaning services that may not be present to the same degree in other jurisdictions. These include steam cleaning to dispose of human waste, and the collection and disposal of syringes.

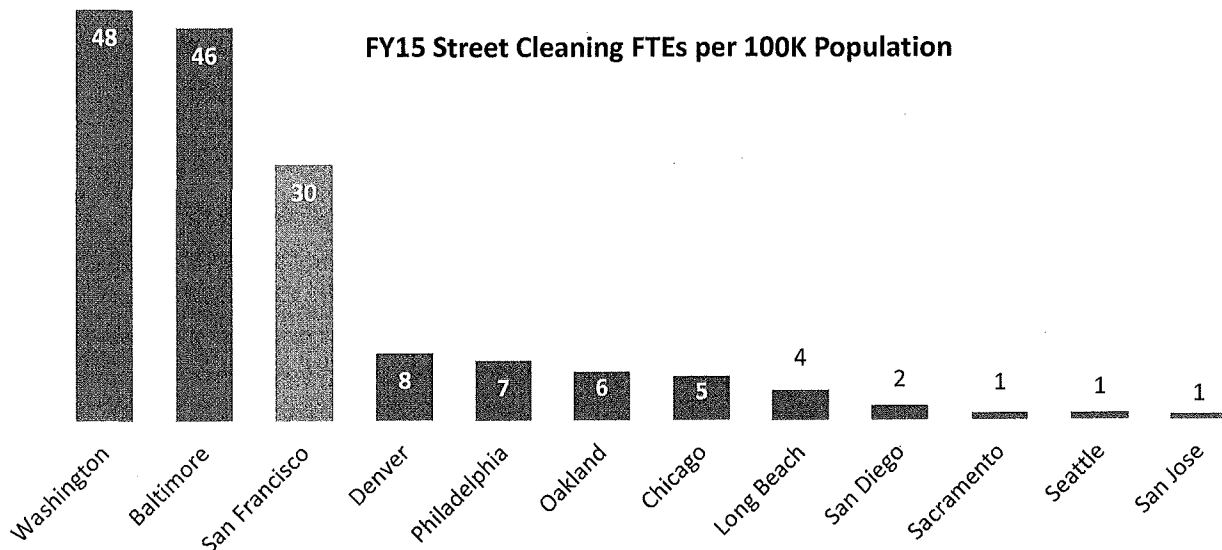
FY15 Street Cleaning Spending per Population per Sq. Mi. (No Overhead)



FY15 Street Cleaning Spending per Population per Sq. Mi. (Overhead Included)



FY15 Street Cleaning FTEs per 100K Population



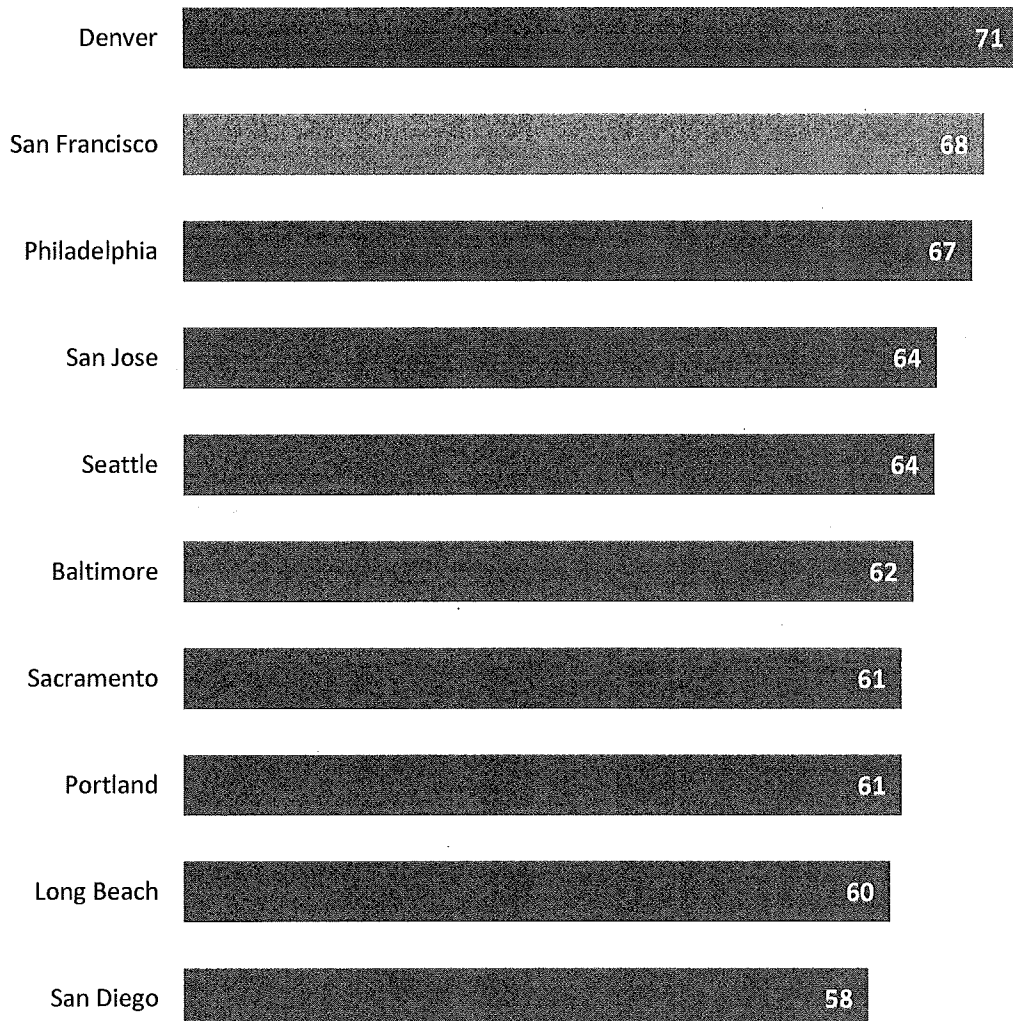
Public Works: Pavement Condition

The Pavement Condition Index (PCI) is an overall average rating of a municipality's road conditions on a scale from 0-100, with zero being a pothole-riddled crumbling street and 100 being a newly surfaced roadway. A PCI score of 85-100 is rated as “excellent,” 70-84 as “good”, 50-69 as “at-risk”, 25-49 as “poor”, and 0-24 as “very poor”.

Frequency of scoring varies by city, but typically takes place at least every 2-3 years. Factors that impact PCI include investments in preventive maintenance, pothole patching, and resurfacing relative to the rate of pavement wear experienced in a given jurisdiction. Pavement wear rates are influenced by factors such as population density as well as daytime population, two areas in which San Francisco ranks high.

In 2011, San Franciscans approved the Road Repaving and Street Safety Bond, in a concerted effort to drive up PCI, and the City provided General Fund resources to fully fund the street repaving program once the bond spending was completed.. This increase in investment is reflected by San Francisco’s rising PCI, from an all-time low of 63 in 2009, to 68 in 2015.

Pavement Condition Index at Last Measure as of 2015



Public Works: Street Resurfacing

Street rehabilitation is an important measure of infrastructure repair and modernization. Roadways deteriorate over time and must be resurfaced on a regular basis. In the case of older roadbeds, they must be reconstructed with modern materials to ensure resilient and cost-effective infrastructure.

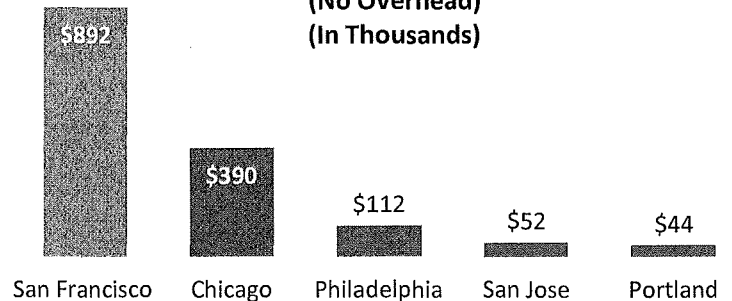
Spending on roadway rehabilitation is calculated per square mile, which provides the best normalized measure of street rehabilitation throughout a city.

Many cities use a combination of in-house and contracted resources to perform roadway rehabilitation functions, though some exclusively use one or the other.

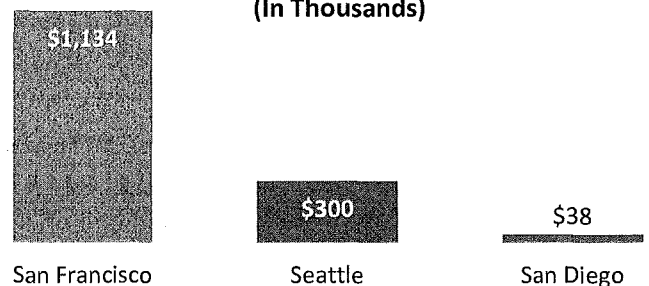
Main cost drivers of street rehabilitation include labor, materials, and the type of work being performed. For example, resurfacing with asphalt is lower cost than base reconstruction, which repairs the underlying roadbed and requires greater time and materials. Some peers did not include costs for, or did not perform, base and reconstruction repairs in FY15.

San Francisco is the only city among respondent peers that has exclusively composite streets made of more expensive concrete *and* asphalt material, but which also wears more slowly.

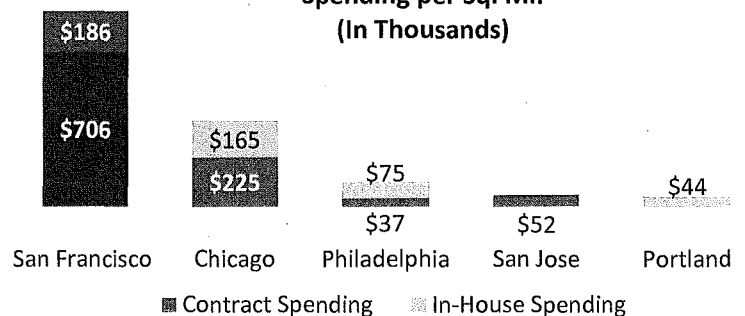
**FY15 Road Resurfacing Spending per Sq. Mi.
(No Overhead)
(In Thousands)**



**FY15 Road Resurfacing Spending per Sq. Mi.
(Overhead Included)
(In Thousands)**



**FY15 Contract and In-House Road Resurfacing
Spending per Sq. Mi.
(In Thousands)**



Base and Reconstruction Cost Presence and Paving Materials

Jurisdiction	Base and Reconstruction Included	Paving Materials Used
Chicago	Yes	Combination of composite and asphalt
Philadelphia	No	Unknown
Portland	No	Combination of composite and asphalt
San Diego	No	Asphalt only
San Francisco	Yes	Composite on all streets
San Jose	Yes	Asphalt Only
Seattle	Yes	Combination of composite and asphalt

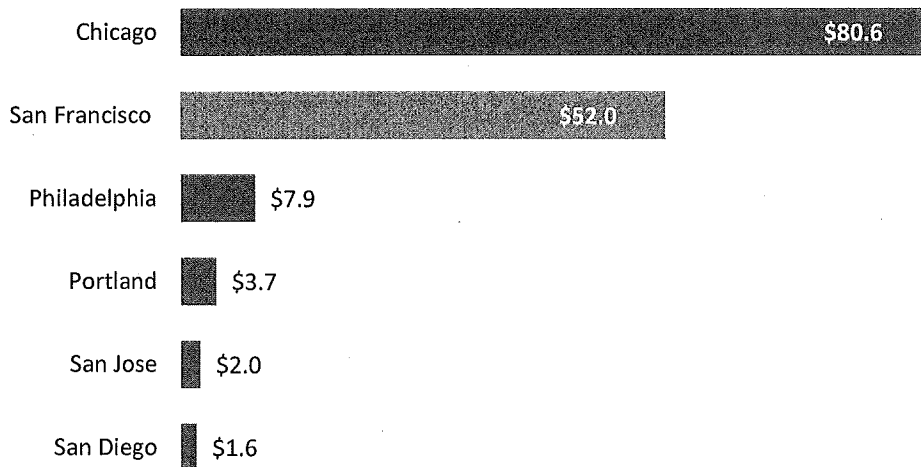
Public Works: Pothole Repair

Potholes are small depressions, de-laminations and holes in the road surface large enough to be a hazard or concern, and that can be repaired without base repair or paving. Potholes are a nuisance to drivers and their prevalence adds to personal and public vehicle operating costs.

When potholes are quickly patched, there is less potential for damage to vehicles, and less potential for more extensive and costly damage to roadways. Spending on this service is calculated by dividing total spending by the jurisdiction's square mileage.

Actual spending for this measure does not include overhead. An important measure of performance in pothole repair service is how quickly cities patch reported potholes, and whether or not they are meeting stated performance goals.

FY15 Pothole Repair Actual Spending per Sq. Mi. (In Thousands)



Jurisdiction	Pothole Repair Response Time-to-Completion Goal	Completion Performance (% of time goal met in FY15)
Denver	100% within 72 hours	99%
Baltimore	100% within 48 hours	98%
San Francisco	90% within 72 hours	96%
Portland	100% examined within 48 hours and repaired within 28 days	95%
Seattle	80% within 3 business days	95%
Philadelphia	100% within 3 business days	84%
San Jose	85% within 48 hours	80%
San Diego	100% within 5 days on average	77%
Sacramento	100% within 48 hours	75%
Chicago	100% within 7 days	65%
Long Beach	85% within 15 days	23%
Oakland	85% of priority 1 requests within 3 business days	13%

Public Works: Urban Forestry

The urban forest provides cities with numerous environmental, social, and economic benefits, including cooling, increased carbon capture, and reduced runoff into waterways.

Spending on trees is calculated by dividing maintenance spending, which includes trimming and removal only, by the number of trees maintained in FY15. Spending amounts do not include overhead or surrounding concrete maintenance.

Maintaining trees takes resources that jurisdictions can choose to provide, or not. Of peer cities in FY15, only San Francisco and San Jose were not legally and financially responsible for maintaining all trees adjacent to private property on street right of ways. For both jurisdictions, tree maintenance purview was mostly limited to public parkways. Parks and easement trees are not included in numbers herein.

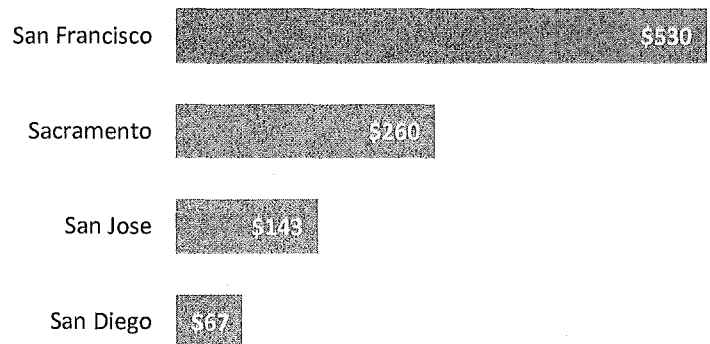
In FY15, San Francisco maintained 8.8% of trees under its purview, compared to a peer average of 10.9%. At this rate, San Francisco would maintain its entire FY15 tree stock once every 11.3 years, compared to a peer median of 9.4 years.

A consideration in tree maintenance costs and maintenance rates is tree dormancy. For example, San Francisco must maintain trees all year round, while in a colder climate like Chicago, trees are mostly maintained during only part of the year.

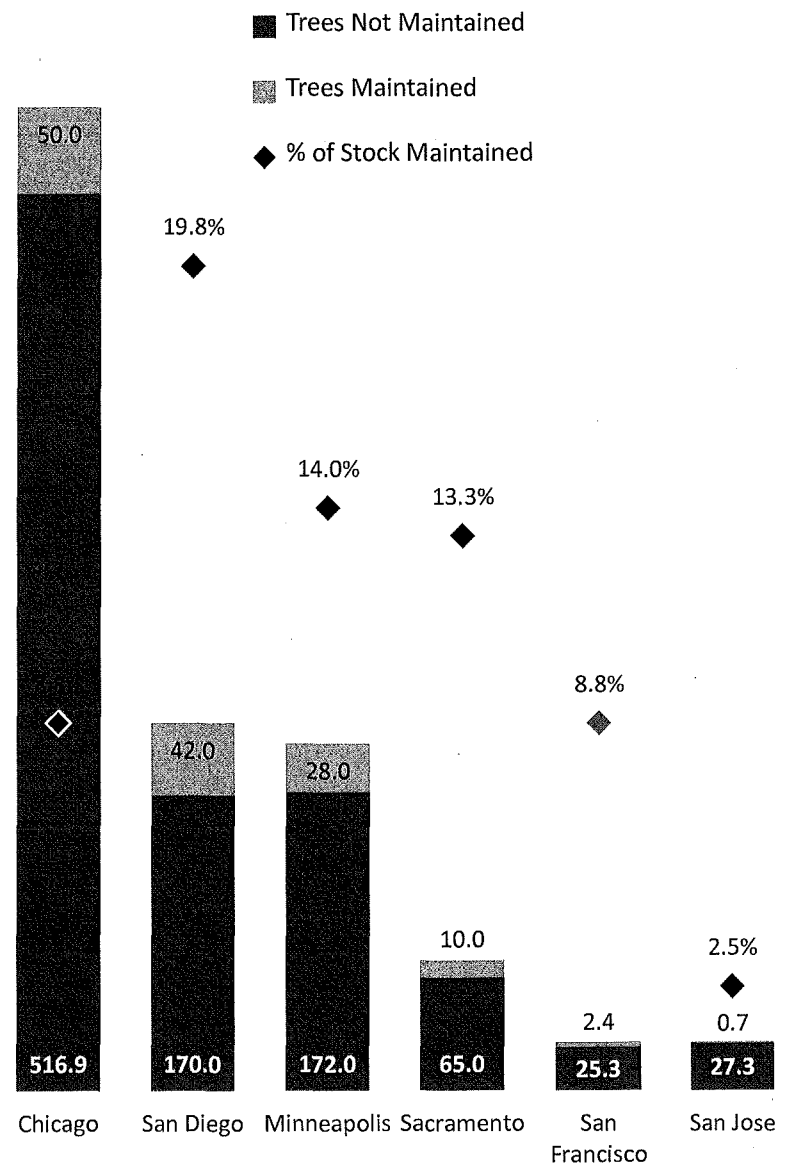
Other factors that contribute to the tree maintenance costs include a city's density, busyness of roadways, street access limitations, and public transportation routes. The type of tree species in a city and their differing care requirements can also contribute to costs.

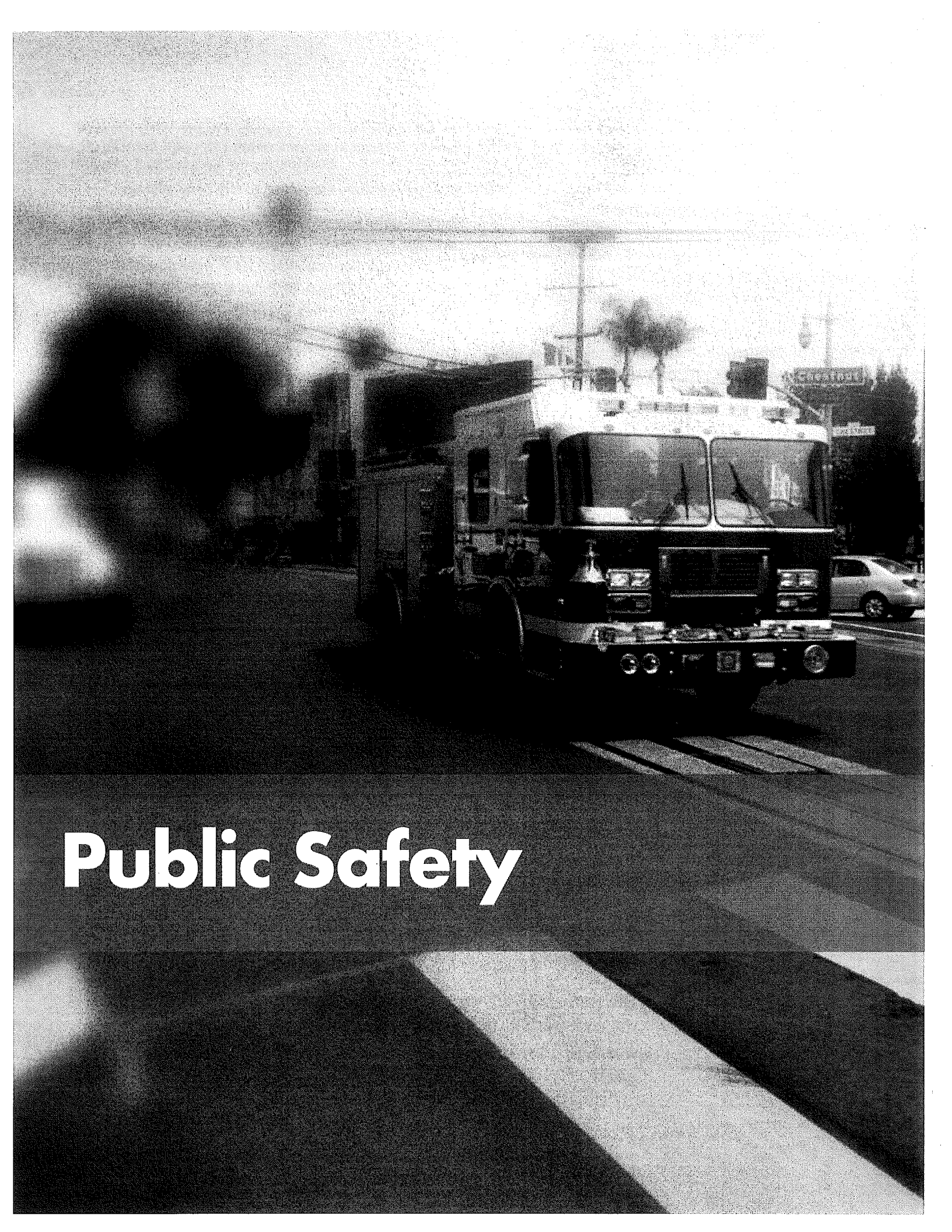
In 2016, San Franciscans voted in favor of Proposition E, a ballot measure under which the City will reclaim tree maintenance responsibility. This will add approximately 100,000 trees to San Francisco's purview.

FY15 Maintenance Spending per Maintained Tree



FY15 Tree Counts (In Thousands) and Proportion Maintained





Public Safety

PUBLIC SAFETY

Many public agencies play a role in maintaining public safety in cities. This section highlights a few indicators of public safety sourced from nationwide databases as well as self-reported data from surveys administered by Controller's Office staff. Most measures in this section are normalized using daytime population to give a more complete picture of the number of people a jurisdiction is tasked with keeping safe.

2015 FBI data shows that San Francisco was above the peer average in property crime rate and slightly

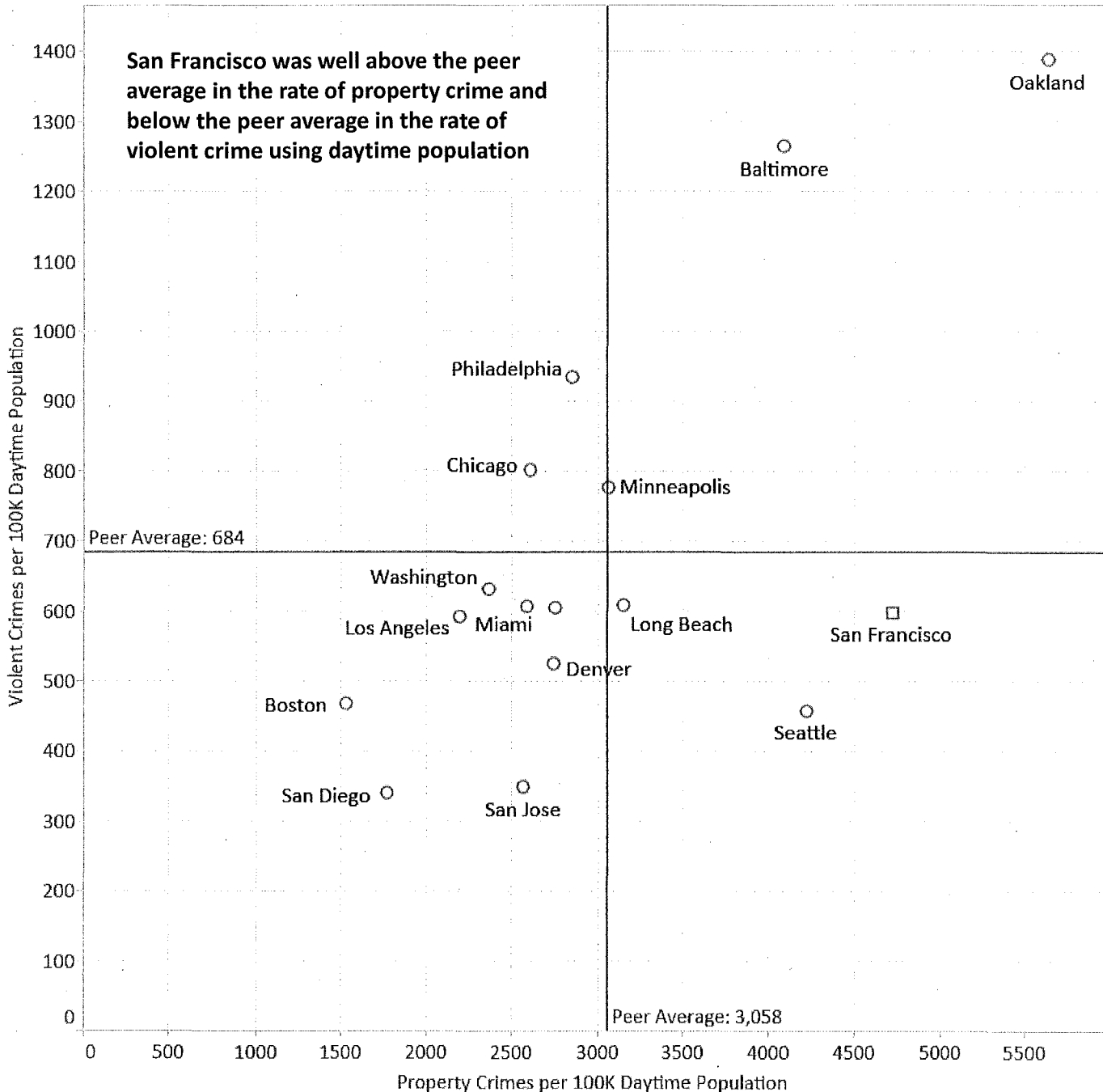
below average in violent crime rate. San Francisco's police staffing – the number of officers and civilian staff per capita – was close to the peer average.

Survey data shows that San Francisco was below average in 911 call volume and response time in FY15. Survey data collected from peer counties also shows San Francisco to have a very high daily jail rate – the cost per day to jail one person. For certain kinds of medical emergencies San Francisco's Emergency Medical Services performed better than most peers.

TOPIC	MEASURE	PEER AVG
Crime	San Francisco had the fourth highest property crime rate among peers. In 2015, 4,726 property crimes were committed per 100,000 daytime population	3,058
Police Staffing	San Francisco had 190 sworn officers per 100,000 daytime population, virtually equivalent to the peer average	190
911 Calls	Compared to peer cities who provided data, San Francisco had a lower than average 911 call volume. In fiscal year 2015, there were 0.57 911 calls per daytime population	0.85
Jail	San Francisco County's average daily jail population per 100,000 resident population was 144, lower than seven of eight survey respondents	189
	The Daily Jail Rate for San Francisco County - the cost per day to jail one person in FY15 - was \$245, significantly higher than all surveyed peers	\$149

Crime

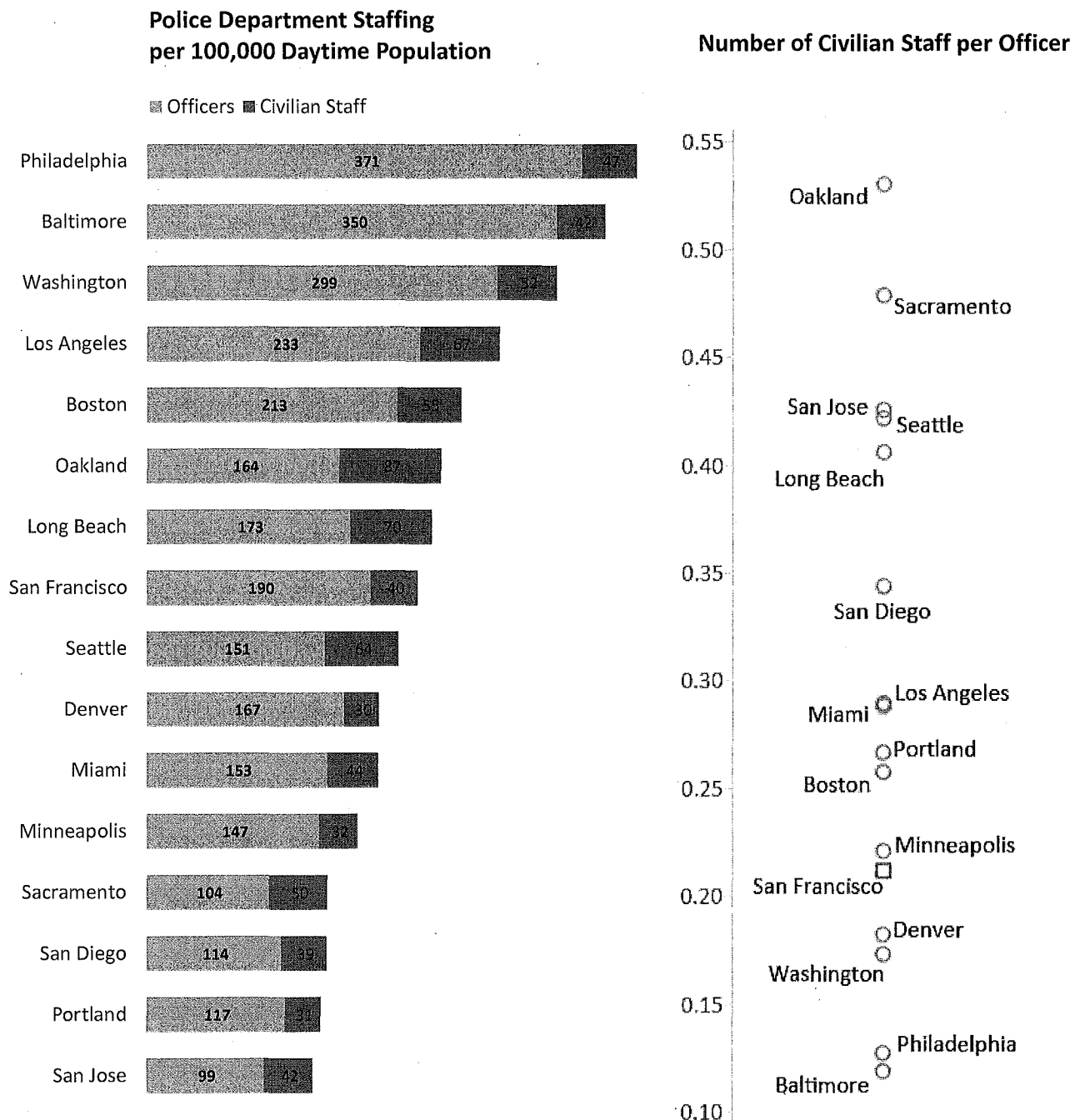
The below scatterplot presents violent and property crimes in each peer city as reported in the 2015 Crime in the United States tables of the FBI's Unified Crime Reporting (UCR) Program. To normalize between peers, the unit for each axis is crimes per 100,000 daytime population. Violent crime, as defined in the UCR, includes murder, nonnegligent manslaughter, rape, robbery, and aggravated assault. Property crime, as defined in the UCR includes burglary, larceny-theft, motor vehicle theft, and arson. The ranges of the axes vary significantly; note that property crime occurs in larger numbers. The peer average lines represent the average of all peer cities.



Police Staffing

Data on police staffing comes from the 2015 Crime in the United States tables of the FBI's Unified Crime Reporting (UCR) Program. The lefthand chart shows the total number of sworn officers and civilian law enforcement staff in each city per 100,000 daytime population. The chart on the right shows the total number of civilian staff divided by the total number of sworn officers for each city.

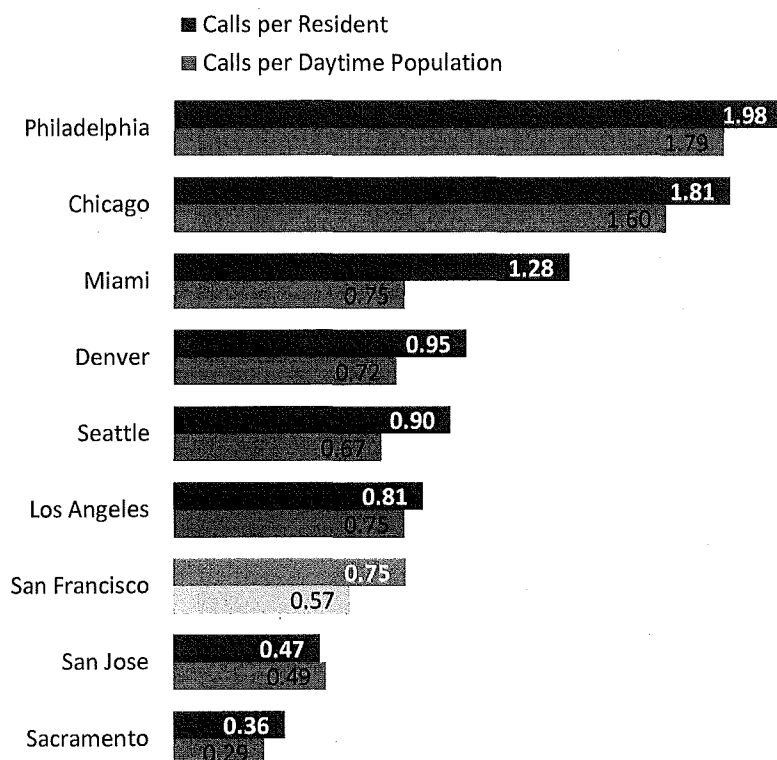
The peer average number of officers per 100,000 daytime population was 190 and the same figure for civilian staff was 50. Oakland ranked highest in the ratio of civilian to sworn staff while San Francisco ranks 11th out of 16 cities. The peer average for this ratio was 0.30.



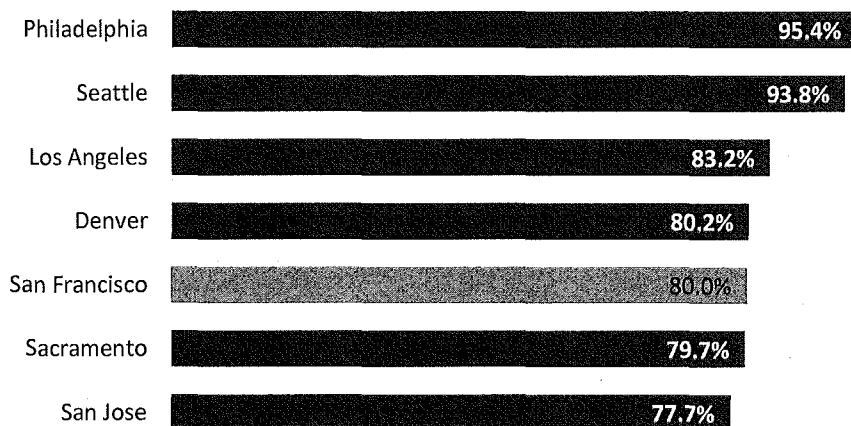
911 Calls

The below charts present self-reported data from cities who participated in the Controller's Office survey on 911 call volume and response time. All data is from FY15. The top chart presents the number of 911 calls received by each city's primary public safety answering point, per resident and per daytime population. The bottom chart helps indicate how quickly the city responds to 911 calls by presenting the percentage of calls which were answered within 10 seconds. San Francisco was below the peer average in both measures.

Call Volume



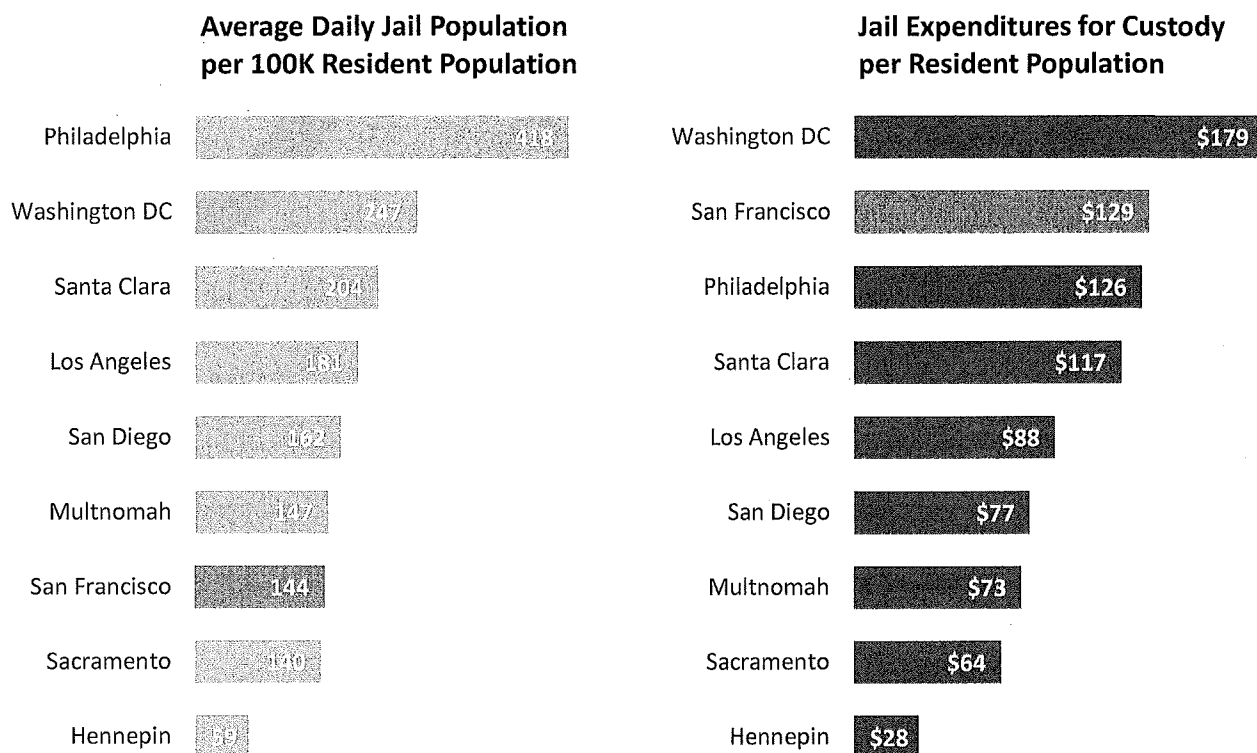
Percentage of Calls Answered within 10 seconds



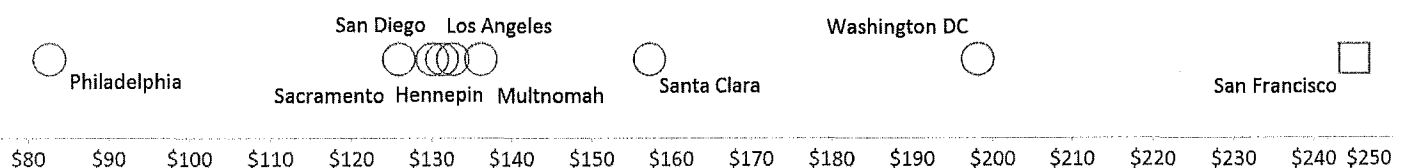
Jail

The below charts present self-reported data from counties who participated in the Controller's Office survey average daily jail population and jail expenditures. In order to make a consistent comparison across counties, the expenditures encompass custody only. Average Daily Jail population represents the average number of people in the county's jail system on a given day in FY15. Please see Public Safety Data Notes for more details. The chart across the bottom of the page captures each county's Daily Jail Rate. It was calculated by dividing custody expenditures by Average Daily Jail Population x 365. The Daily Jail Rate represents how much it costs each county per day to jail one person.

San Francisco was below the peer average in jail population (189 per 100K resident population) and above the peer average in expenditures (\$98 for custody per individual resident population) and which contributed to its much higher than average Daily Jail Rate. The peer average for Daily Jail Rate was \$149.



Daily Jail Rate



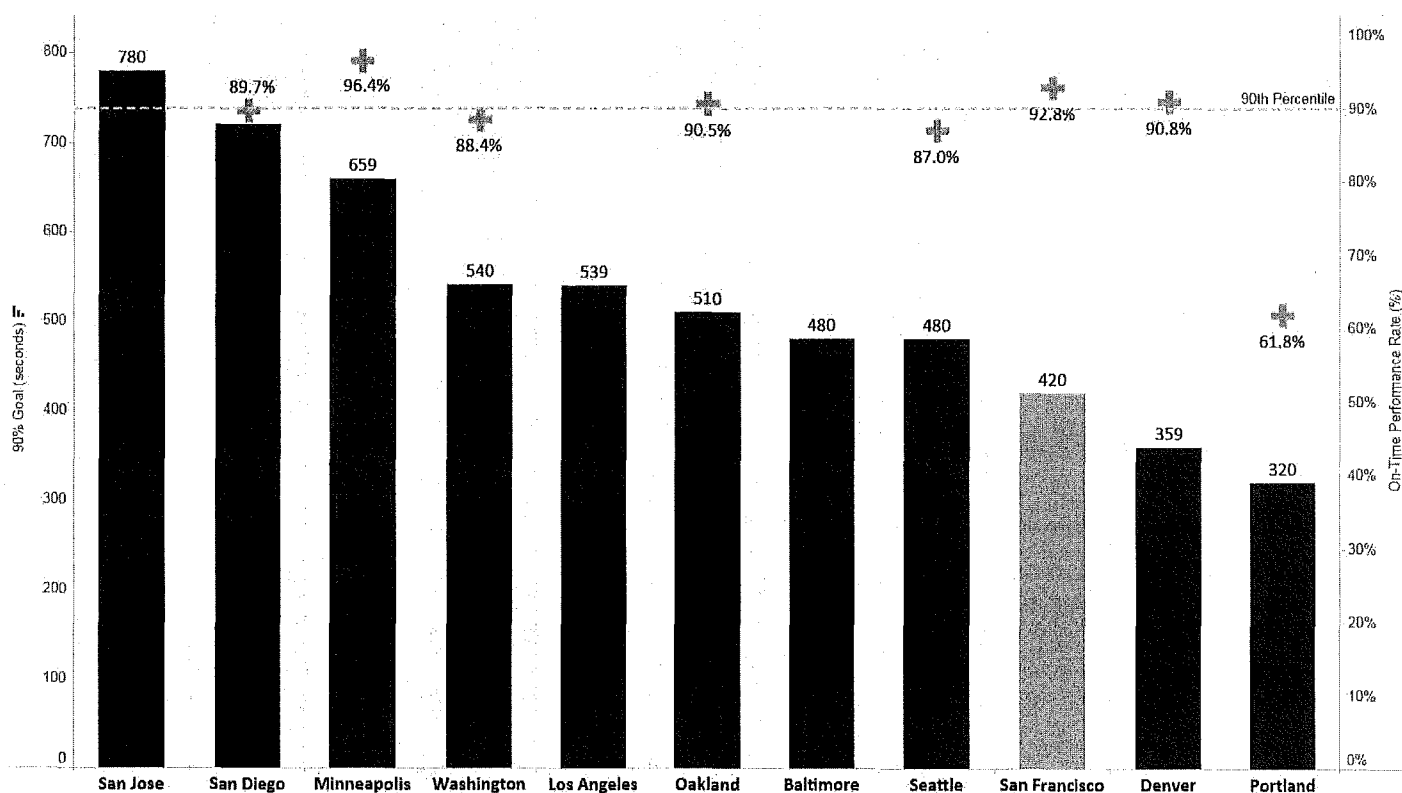
Emergency Medical Services (EMS)

Following recommendations made by the National Fire Protection Association (NFPA), many fire departments have adopted "90% on-time" as the standard performance goal for responding to emergency medical service incidents. However, this "on-time" standard varies in length of time for each city.

The below chart captures two measures. The left axis measures, in seconds, each city fire departments' goal for responding to an emergency with Advanced Life Support (ALS). This is represented by the vertical bars. The right axis measures the percentage of time that a city's fire department meets their own goal. This is represented by the crosses. Data comes from publicly available sources or survey responses from peer cities. All data comes from 2014, 2015 or 2016. Please note that San Jose and Los Angeles have available data on their goals, but do not report on-time performance in the same way as other peers.

Compared to peers, San Francisco's response time goal was low at 420 seconds or 7 minutes. San Francisco met this goal 92.8% of the time. The peer average for the ALS goal was 528 seconds, or approximately 9 minutes. The peer average for on-time performance of cities with available data was 88.6%.

City-Specific Emergency Response Goals and Performance



San Francisco exceeded its performance goal of 90% , responding to 92.8% of emergencies requiring Advanced Life Support within 420 seconds.

Demographics Data Notes

Population versus Daytime Population

Population (also referred to as Resident Population) is the number of people who live in each city according to the 2014 US Census. (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Daytime Population is calculated for each city by taking :

- Total Population (Table B01003 of 2014 US Census)
- adding the Worker Population (B08604)
- subtracting Workers who work in place of residence (B08008)
- subtracting Workers who work outside place of residence (B08008)
- and then adding an approximation for tourism
 - This additional tourism estimate is based on the number of available hotel rooms in a jurisdiction and an assumption of 1.8 people per room and a 75 percent occupancy rate.

Population, Area, Density

Total Population for each city (Table B01003 of 2014 US Census). Area comes the US Census. Density is calculated by dividing the population data by area for each city.

(<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Age

Table S0501 of the 2014 US Census.

(<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Race and Ethnicity

Table S2301 of the 2014 US Census.

(<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Housing and Household Income

Data on renter versus owner-occupied property comes from Table S0501 of the 2014 US Census. Data on household income and housing costs come from the 2014 US Census – Tables B19025, B25060, B25089, B19001. (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Demographics Data Notes

Worker Income and Unemployment

Cost of Living data comes from C2ER, Arlington, VA, ACCRA Cost of Living Index, Annual Average 2010 (<http://www.infoplease.com/business/economy/cost-living-index-us-cities.html>).

Worker Income data comes from Table S0501 of the 2014 US Census. (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Unemployment figures come from the US Bureau of Labor Statistics “Unemployment Rates for Large Metropolitan Areas” December 2016, not seasonally adjusted. (<https://www.bls.gov/web/metro/laurgma.htm#laurgma.f.p>)

Educational Attainment

Table S2301 of the 2014 US Census.

(<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Livability Data Notes

The San Francisco Controller's Office contacted the following agencies with a request to participate in benchmarking surveys: Baltimore Public Works, Baltimore Department of Transportation, Chicago Department of Streets and Sanitation, Chicago Department of Transportation, Denver Public Works, Long Beach Department of Public Works, Minneapolis Park & Recreation Board, Oakland Public Works Agency, Philadelphia Fairmount Park Street Tree Management Division, Philadelphia Streets Department, Portland Bureau of Development Services, Portland Trees, Portland Bureau of Transportation, Sacramento Public Works, Sacramento Recycling and Solid Waste Division, San Diego Street Division, San Francisco Department of Public Works, San Jose Department of Transportation, Seattle Department of Transportation, Washington Department of Public Works.

Recreation and Parks: Space and Use

The Trust for Public Land: 2015-City Park Facts-Parkland-Density (<https://www.tpl.org/2015-city-park-facts>)

Recreation and Parks: Spending and Staffing

The Trust for Public Land: 2015-City Park Facts-Spending and Staffing Data (<https://www.tpl.org/2015-city-park-facts>)

Library Sections

Public Library Association: Public Library Data Service (PLDS) Statistical Report digital database (<http://www.plametrics.org/index.php>)

Environment: Water Use

The Pacific Institute: California Water Use Data Table (<http://www2.pacinst.org/gpcd/table/>)

California State Water Resources Control Board, Factors that Affect R-GPCD (http://www.waterboards.ca.gov/waterrights/water_issues/programs/drought/docs/factors.pdf)

Peer water districts do not in all cases 100% correspond to counties or cities. Some counties and cities may have multiple water districts that services residents. For the purposes of this report, the Controller's Office selected the top 1-2 water districts that served the majority of residents in a given peer county or city.

Water District Peers

Alameda County Water District

Contra Costa Water District

East Bay Municipal Utilities District

Long Beach, City of

Los Angeles Department of Water and Power

Marin Municipal Water District

Sacramento, City of

San Diego, City of

San Jose, City of

San Jose Water Company

SF Public Utilities Commission

Livability Data Notes

Environment: Air Quality

U.S. Environmental Protection Agency Air Data: Air Quality Data Collected at Outdoor Monitors Across the US (<https://www.epa.gov/outdoor-air-quality-data>)

AQI peers are as follows:

County
Los Angeles
San Diego
Sacramento
Philadelphia
Alameda
Santa Clara
King
Denver
Baltimore
Cook
Hennepin
District of Columbia
Marin
Suffolk
Contra Costa
Miami-Dade
San Francisco
Multnomah
San Mateo

Public Works: Pavement Condition

Applicable survey questions were as follows:

- Does your jurisdiction measure pavement condition index (PCI)?
- What was your jurisdiction's PCI number at last measurement?
- What was the last calendar year in which PCI was measured?

Public Works: Street Cleaning

Applicable survey questions were as follows:

- What was your jurisdiction's FY15 total actual spending on mechanical and manual street cleaning?
- What was your jurisdiction's number of FY15 FTEs for job functions related to street cleaning, manual and mechanical?

City	Total Spending (Overhead Included)
San Jose	\$3,100,000
Philadelphia	\$3,500,000
San Diego	\$5,500,000
Baltimore	\$23,106,681
San Francisco	\$23,773,367

City	Total Spending (No Overhead)
Seattle	\$5,700,000
Chicago	\$11,259,672
San Francisco	\$53,540,000

Livability Data Notes

Public Works: Street Resurfacing

Applicable survey questions were as follows:

- What was your department's FY15 actual spending on In-House road resurfacing/paving?
- What was your department's FY15 actual spending on Contracted road resurfacing/paving?
- In General, Are overhead costs included in your reported totals? For example, costs for in-house management staff
- Did you include base and reconstruction (defined as repairs 8"-12" below pavement surface) costs in your reported in-house and contract amounts?
- What type of roadway materials does your department use? 1) Composite (asphalt surface and concrete base), 2) Asphalt Only
- Did you include "soft" costs in your reported total? For example, project management costs, consultants costs (i.e., non-construction costs) If Yes, for how much of the totals does it account?
- What was your FY15 total number of in-house FTEs with road resurfacing job functions?
- What was the total number of blocks resurfaced/paved by your department?

Peer City	Total Road Resurfacing Spending
Baltimore	\$21,573,536
Chicago	\$88,722,981
Denver	\$12,934,901
Philadelphia	\$15,000,000
Portland	\$5,816,000
Sacramento	\$5,900,000
San Diego	\$11,146,430
San Francisco	\$53,200,000
San Jose	\$9,200,000
Seattle	\$25,200,000

Because contract services do not always track overhead, Street Resurfacing overhead amounts may or may not be included in contract dollar totals in the chart *Contract v. In-House Road Resurfacing Spending per Sq. Mi. (No Overhead)*. In-House dollar totals are representative of jurisdictions' spending that does not include overhead.

Livability Data Notes

Public Works: Pothole Repair

Applicable survey questions were as follows:

- What was your department's FY15 actual spending on pothole service?
- Does your jurisdiction have a pothole service response time goal? (e.g., 90% requests responded to in 72 hours) If yes, what is the completion goal? (Please specify hours, calendar days, or business days) If yes, what percentage of responses met your time to completion goal?
- What was your average time-to-completion from when a request was initiated?
- What roadway defects are considered potholes for the purpose of this response time goal?
- What is the event that starts the time measurement? (e.g. receipt of report by 311, or dispatch to repair crew, etc.)

Public Works: Urban Forestry

Applicable survey questions were as follows:

- Is your jurisdiction legally responsible for the maintenance of trees located on street right of ways?
- If yes, what was the FY15 total amount spent on maintaining trees located on street right of way
- If yes, how many trees are located in your jurisdiction on street right of ways for which your department is responsible for maintaining?
- What proportion/how many of your reported street right-of-way trees do you maintain on a yearly basis?

Public Safety Data Notes

Crime

Table 8 of the 2015 Crime in the United States tables of the FBI's Unified Crime Reporting (UCR) Program. (<https://ucr.fbi.gov/crime-in-the-u.s/2015/crime-in-the-u.s.-2015>)

Population (also referred to as Resident Population) is the number of people who live in each city according to the 2014 US Census. (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Daytime Population is calculated for each city by taking :

- Total Population (Table B01003 of 2014 US Census)
- adding the Worker Population (B08604)
- subtracting Workers who work in place of residence (B08008)
- subtracting Workers who work outside place of residence (B08008)
- and then adding an approximation for tourism
 - This additional tourism estimate is based on the number of available hotel rooms in a jurisdiction and an assumption of 1.8 people per room and a 75 percent occupancy rate.

Please note that crime data for Portland was unavailable.

Police Staffing

Table 78 of the 2015 Crime in the United States tables of the FBI's Unified Crime Reporting (UCR) Program. (<https://ucr.fbi.gov/crime-in-the-u.s/2015/crime-in-the-u.s.-2015>)

Population (also referred to as Resident Population) is the number of people who live in each city according to the 2014 US Census. (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

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- subtracting Workers who work outside place of residence (B08008)
- and then adding an approximation for tourism
 - This additional tourism estimate is based on the number of available hotel rooms in a jurisdiction and an assumption of 1.8 people per room and a 75 percent occupancy rate.

Please note data on police staffing for Chicago was unavailable.

Public Safety Data Notes

The San Francisco Controller's Office contacted the emergency call centers and county jails for each peer. The Controller's Office requested each of these contacts to participate in benchmarking surveys.

911 Calls

Applicable survey questions were as follows:

- Number of total 911 calls received during fiscal year (year-end 2015)
- Does your department measure the time between when a 911 call arrives at the Public Safety Answering Point (PSAP) and when a dispatcher answers the call?
- For fiscal year-end 2015, the number of 911 calls answered by staff within 10 seconds of when the call arrives at the PSAP:

Of the 16 cities which were contacted, eight cities provided information. One city, Miami, was only able to provide data from April to December 2015. This data was used to calculate a monthly average rate and then multiplied by 12 to approximate a total call volume.

Jail

Applicable survey questions were as follows:

- Total Actual County Jail Expenditure for fiscal year-end 2015. For custody only, not including programs.
- Average Daily Jail Population: The fiscal year average (for fiscal year-end 2015) of the total daily population of the County's jail(s)

County Population for counties comes from Total Population (Table B01003 of 2014 US Census) (<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Of the 16 counties which were contacted, six provided information in the surveys. Of those six, all provided data for fiscal year ending in 2015 except San Diego. San Diego's data comes from fiscal year 2013. The Controller's Office followed up with two jurisdictions by phone, Washington and Philadelphia, to obtain information for the same survey questions. The Philadelphia Department of Prisons oversees both jails and prisons. Philadelphia's jail expenditures figure comes from feedback to use an estimate of 80% of the Department of Prisons expenditures on custody. This suggestion and the figure for Average Daily Jail population came from Department of Prisons staff.

Emergency Medical Services (EMS)

Data comes from publically available reports on cities' websites or from contacting peer city staff by phone and requesting data for these measures. All data comes from 2014, 2015 or 2016. Please note that San Jose and Los Angeles have available data on their performance goals, but do not report on-time performance in the same way as other peers.

From: Reports, Controller (CON)
Sent: Wednesday, February 15, 2017 1:57 PM
Subject: Published: Citywide Benchmarking Report Part II: Transportation, Finance

This is the second of three Citywide Benchmarking reports comparing San Francisco's performance to peer jurisdictions, in California and nationally. The Controller's Office used publicly available data and conducted surveys to collect additional data to show how San Francisco compares across critical service areas using a variety of metrics.

The three reports published this week are on the following subject areas:

Part I: Demographics, Livability, Public Safety (2/14/17)

Part II: Transportation, Finance (2/15/17)

Part III: Safety Net, Population Health (2/16/17)

The report results provide useful context for the public and policymakers to assess how San Francisco compares to similar peer jurisdictions and to identify areas for further research and awareness.

Benchmarking is one component of the San Francisco Performance Program which works with City departments to develop meaningful performance measures and encourage data-driven management, while making performance information accessible to the public. Other Performance Program efforts include the San Francisco Performance Scorecards website.

To view the full report, please visit our Web site
at: <http://openbook.sfgov.org/webreports/details3.aspx?id=2417>

This is a send-only e-mail address.

For questions about the Citywide Benchmarking Report, please contact Natasha Mihal at natasha.mihal@sfgov.org or 415-554-7429.

Follow us on Twitter @SFController and @SFCityScorecard

Citywide Benchmarking Report

Part I: Demographics, Livability, Public Safety

Part II: Transportation, Finance

Part III: Safety Net, Population Health



February 15, 2017

Office of the Controller

City Performance

About City Performance

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the San Francisco City Charter that was approved by voters in November 2003. Within CSA, City Performance ensures the City's financial integrity and promotes efficient, effective, and accountable government.

City Performance Goals:

- City departments make transparent, data-driven decisions in policy development and operational management.
- City departments align programming with resources for greater efficiency and impact.
- City departments have the tools they need to innovate, test, and learn.

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<http://www.sfcontroller.org>

<http://sfgov.org/scorecards/>

Executive Summary

The City and County of San Francisco Charter requires the City Services Auditor (CSA) to monitor the level and effectiveness of City services. Specifically, that CSA shall review performance and cost benchmarks, and conduct comparisons of the cost and performance of San Francisco City and County government with other cities, counties, and public agencies performing similar functions. Benchmarking analysis complements the public reporting of performance results, such as on the San Francisco [Performance Scorecards](#) website.

This is the second of three benchmarking reports that evaluate how San Francisco compares to peer jurisdictions across a variety of performance metrics, using both publicly available and survey data. While the Controller's Office has made efforts to ensure that performance data and analysis is as consistent as possible across peers, benchmark comparisons are not always apples-to-apples. However, benchmarking results provide useful context for the public and policymakers to assess how San Francisco compares to similar peer jurisdictions and to identify areas for further research and awareness.

The scope of this report primarily covers spending, service outputs, and a limited number of performance measures. The Controller's Office does not make judgements on the quality or efficiency of services, and higher or lower spending on certain services should not be used to draw conclusions in these areas.

Benchmark topics and peer jurisdictions

This report compares San Francisco to 16 jurisdictions across a variety of metrics in demographics, livability (parks, libraries, environment, and public works), public safety, transportation and finance. The Controller's Office collected and analyzed data for fiscal year-end 2015, except as noted, and selected the following 16 peers using a "likeness score" methodology that accounted for population and population density:

- Baltimore, MD
- Boston, MA
- Chicago, IL
- Denver, CO
- Long Beach, CA
- Los Angeles, CA
- Miami, FL
- Minneapolis, MN
- Oakland, CA
- Philadelphia, PA
- Portland, OR
- Sacramento, CA
- San Diego, CA
- San Jose, CA
- Seattle, WA
- Washington, DC

For water usage, safety net, and population health metrics, this analysis compares San Francisco to peers in California only.

Transportation highlights

- 34% of workers in San Francisco commute to work using public transportation compared to a peer average of 17%.

- There were 3.6 traffic fatalities per 100,000 residents in San Francisco in 2014, lower than the peer average of 5.0.
- On average in 2014, a San Franciscan boarded a public transit vehicle 272 times. This number is much higher than other peer transit systems (65 times).
- The average speed of San Francisco's motorbuses is 8.1 miles per hour while in service -- the slowest speed among peers.
- Total operating expense per passenger trip is \$3.05 dollars for San Francisco Muni, below the peer average of \$4.05.

Finance highlights

- San Francisco's General Obligation Bond Rating from Moody's is Aa1—the second highest possible rating—and higher than the median rating of Aa2.
- San Francisco's employee pension plan funded ratio is higher than peers (86% compared to 72%).
- San Francisco spent less than budgeted by 4.3% in fiscal year (FY) 2014-15 compared to the peer average of 5.0%.
- San Francisco earned 3.9% more revenue than budgeted in FY 2014-15, higher than the 2.5% peer average.

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Transportation



TRANSPORTATION

Benchmarking measures in this section use cities, metro areas, and public transit systems as units of comparison to create a multi-faceted view of the transportation landscape in each peer city.

In San Francisco, workers are more likely to commute using non-car methods of transportation compared to peer cities. Using a car is still very common, but San Franciscans are less likely than all peers besides Boston to use a personal vehicle for commuting. Despite these characteristics, congestion is severe and high relative to peers. Although San Francisco ranks relatively low in terms

of the number of traffic fatalities per capita, a considerable number occurred in 2014.

San Francisco's public transportation system ("Muni") is heavily used among its relatively small service area population. Unlike peer systems which cover city and suburban areas, Muni's service area covers a small, but entirely urban area. Compared to peers, Muni's three primary modes (motorbus, light rail, trolleybus) move slowly while operating in this densely populated urban service area. Muni also ranked relatively low in operating expense per passenger trip.

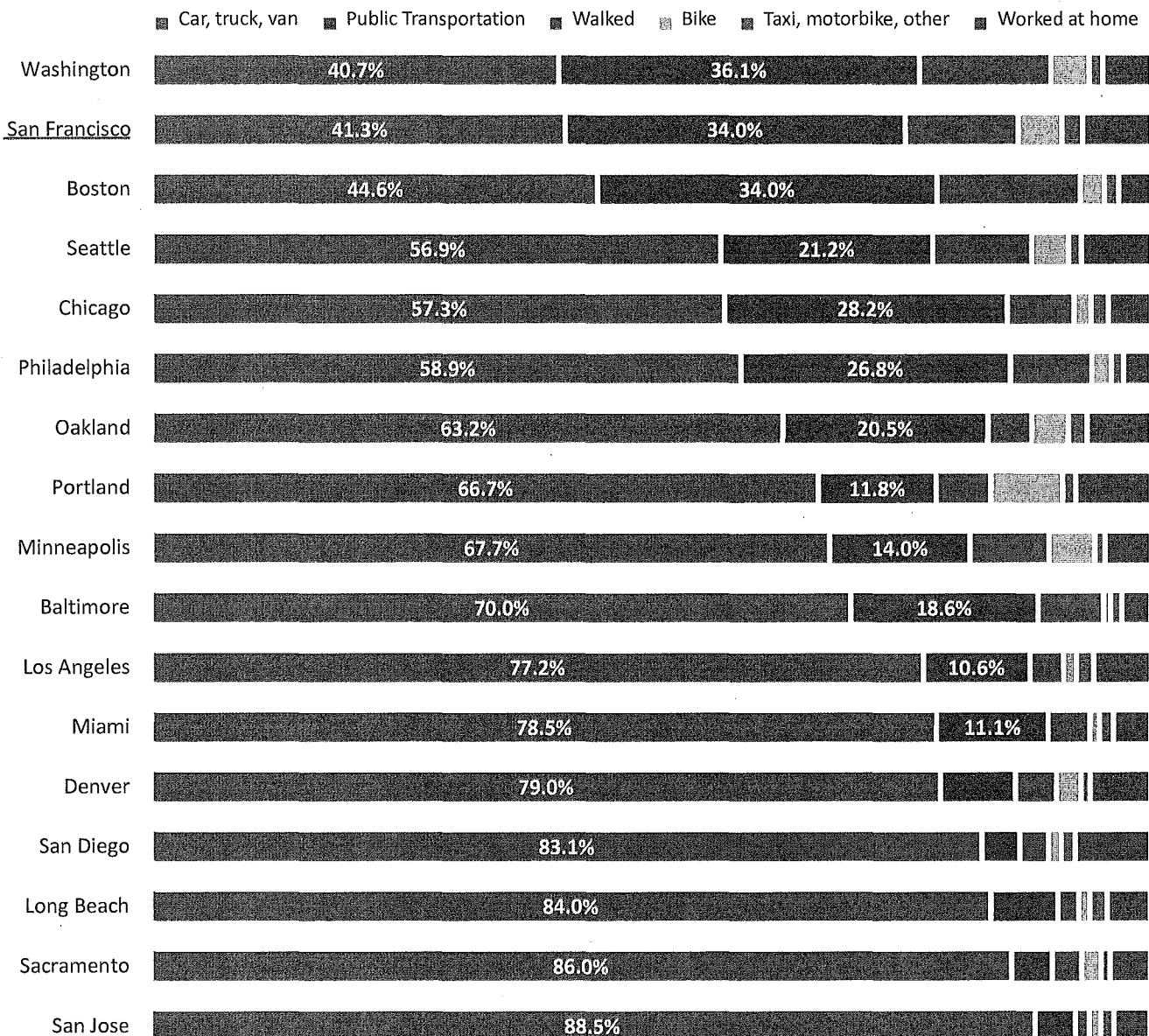
TOPIC	MEASURE	PEER AVG
Commuting Habits	34% of workers in San Francisco commuted to work using public transportation	17%
Congestion	The San Francisco – Oakland metro area experienced 6.6 rush hours per day, based on congestion levels	5.4
Traffic Fatalities	There were 3.6 traffic fatalities per 100,000 residents in San Francisco in 2014	5.0
Public Transportation	On average in 2014, a San Franciscan boarded a public transit vehicle 272 times. This number is much higher than other peer transit systems	65
	The average speed of San Francisco's motorbuses was 8.1 miles per hour while in service - the slowest speed among peers	11.2
	Total operating expense per passenger trip is \$3.05 dollars for San Francisco Muni, below the peer average	\$4.05

Commuting Habits

The below chart, using 2014 American Community Survey data, shows what percentage of each city's workers commuted to work and by what method. The most notable differences between cities appear in the two most common categories -- car, truck, van and public transportation. The vast majority of workers in some peer cities commuted using a car, truck or van, while in Washington, San Francisco and Boston, fewer than half of workers used this method.

This data does not break out carpooling from car, truck, van, nor does it capture transportation network companies (TNCs) as their own category. TNC commuters were likely included within the car, truck, van or taxi categories but not in a consistent manner.

How Workers Commute



Commuting Habits

San Francisco ranked high among peer cities in each of the four major methods of commuting listed below. Using 2014 American Community Survey data, this infographic shows that San Francisco is above the peer average by a large margin for each mode. In the case of car, truck, or van it is well below the peer average.

Car, truck, or van

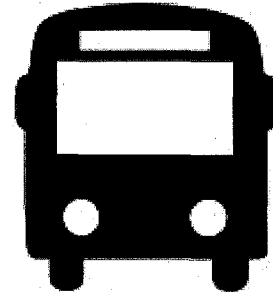


San Francisco 41.3%

Rank 2nd lowest

Peer Average 67.3%

Public Transportation



San Francisco 34.0%

Rank 2nd highest

Peer Average 17.2%

Walk



San Francisco 11.2%

Rank 3rd highest

Peer Average 6.4%

Bike



San Francisco 4.4%

Rank 3rd highest

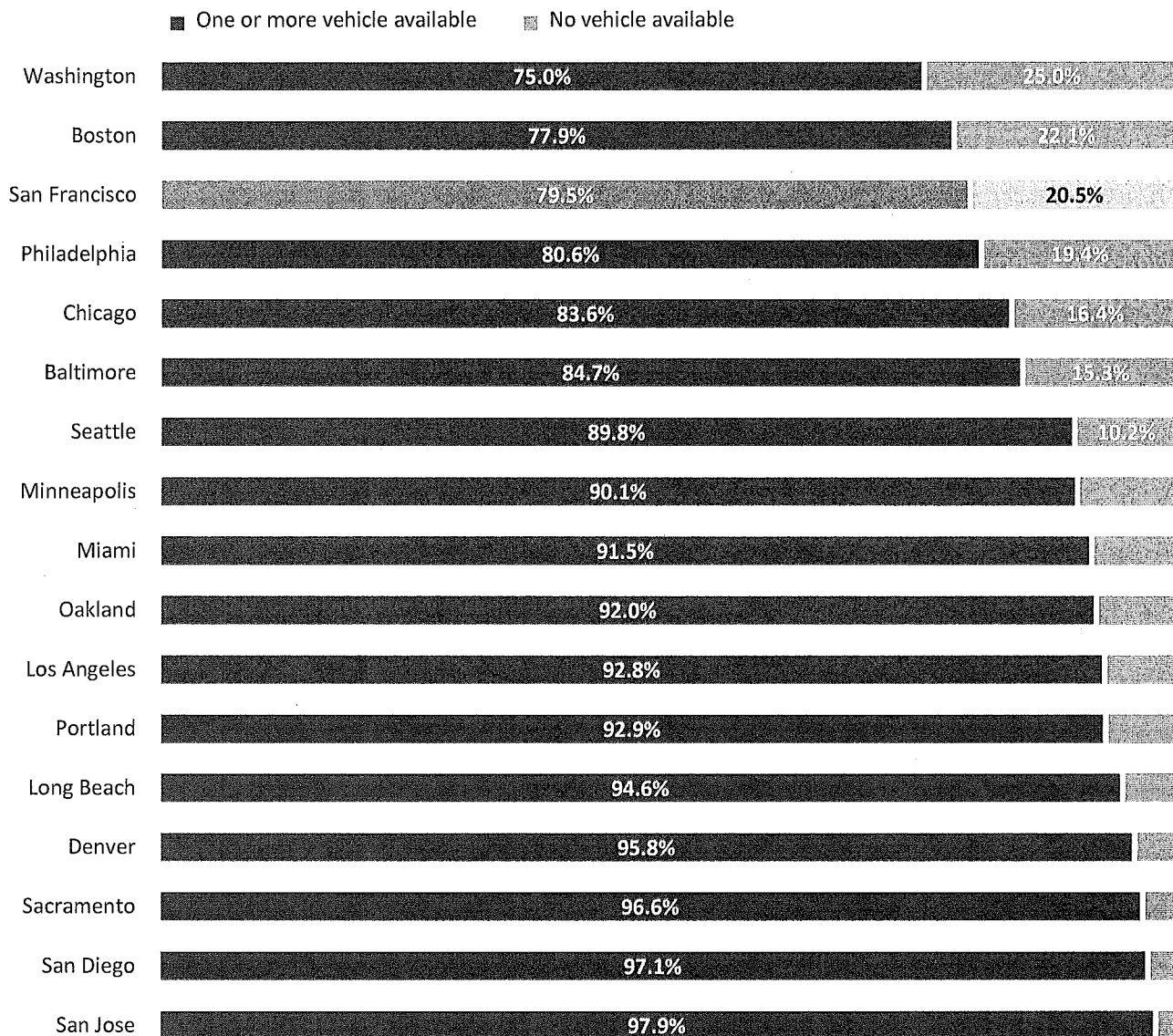
Peer Average 2.6%

Commuting Habits

To gain further understanding of the commuting habits in each city, the below chart demonstrates how common transportation by personal vehicle is in each city. The exact variables recorded in the chart – percentage of workers 16 and over in households where vehicles are available – comes from the 2014 American Community Survey. This is not precisely the same as car ownership, but serves as a proxy to demonstrate how many people use cars for transportation outside of their work commute.

San Francisco ranked closely with other dense cities like Washington, Boston, Philadelphia and Chicago. The peer average of the below measures are 89.0% and 11.0%.

Vehicle Availability for Workers



Congestion

Despite ranking highly in non-car commuting habits and having a relatively low level of access to vehicles, San Francisco suffers from severe congestion. The below table captures four measures from the 2015 Urban Mobility Scorecard Report from the Texas A&M Transportation Institute. This report uses data from 2014 for metro areas. San Francisco's metro area in this report includes the peer city of Oakland, but does not include San Jose.

San Francisco ranked within the top three of each of the below measures, topped only by Los Angeles-Long Beach-Anaheim, San Jose, or Washington.

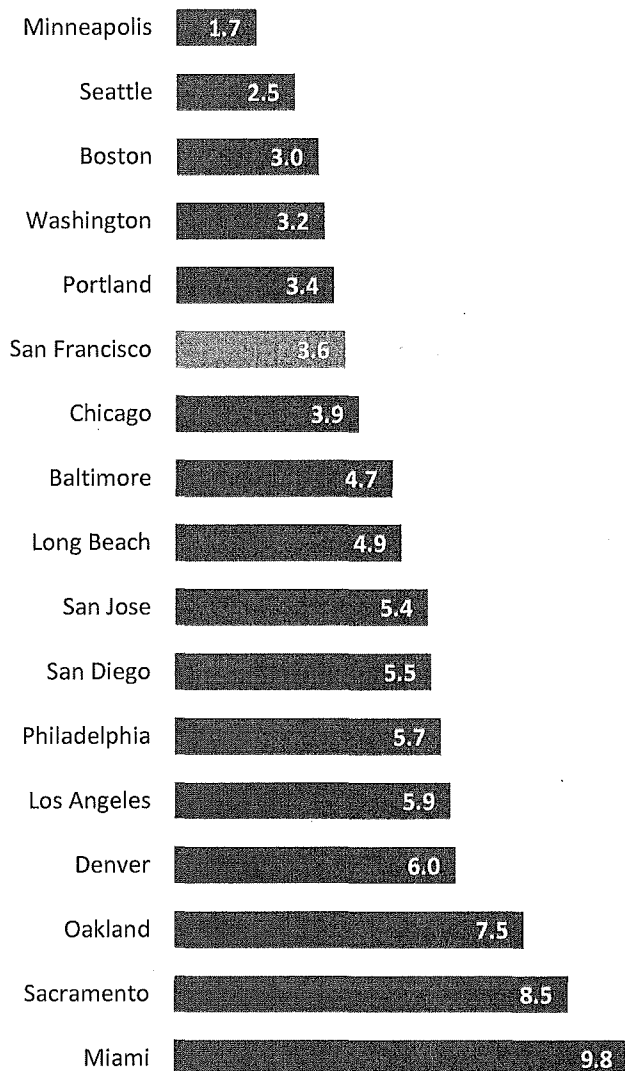
Measure	San Francisco – Oakland Metro Area	Rank	Peer Average
Rush Hours per Day	6.6	3rd Highest	5.4
Gallons of Excess Fuel per Year per Auto Commuter	33	2nd Highest	25
Hours of Delay per Year per Auto Commuter	78	3rd Highest	58
Congestion Cost per Year per Auto Commuter	\$1,675	3rd Highest	\$1,308

Traffic Fatalities

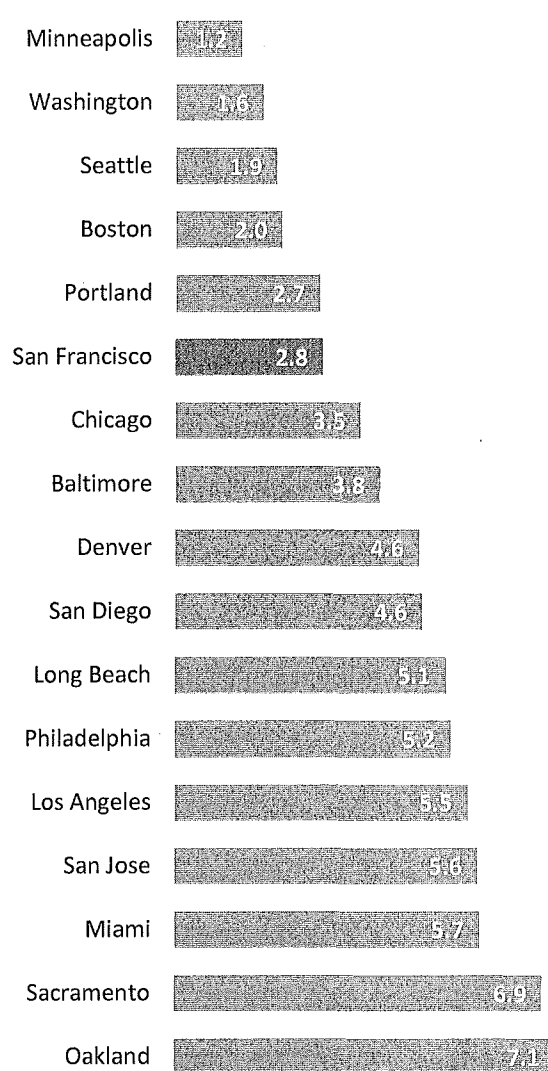
The Fatality Analysis Reporting System (FARS) of the National Highway Traffic Safety Administration records data on traffic fatalities across the United States. The below charts use 2014 data from FARS to capture the number of traffic fatalities, which included both vehicle occupants as well as non-vehicle occupants (e.g. pedestrians).

San Francisco ranked 6th lowest among peers and below the peer average (5.0 and 4.1) for both of these measures.

Traffic Fatalities per 100K Population



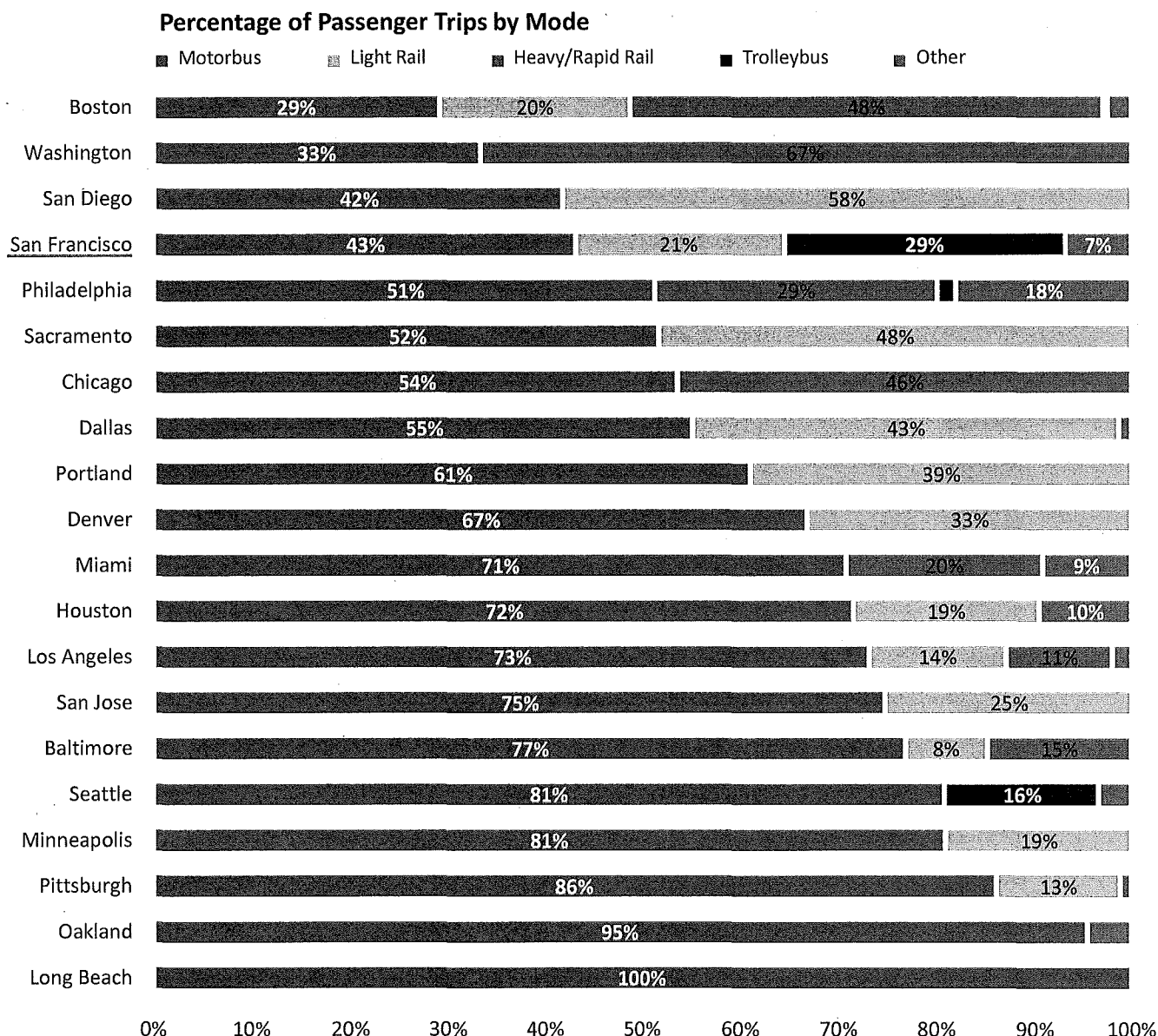
Traffic Fatalities per 100K Daytime Population



Public Transportation: Composition

The measures in the next several pages use 2014 data from the National Transit Database (NTD). While the charts in this section are labeled with city names, the underlying data is for one major transportation system in that city. For example, for San Francisco it is the San Francisco Municipal Railway (“Muni”), while for Boston it is the Massachusetts Bay Transportation Authority. This section includes additional peers – Dallas, Houston, Pittsburgh – which offer similar services as Muni. It should also be noted that multiple transit systems operate within cities, but this section only captures data for one system per peer. For example, in San Francisco, Bay Area Rapid Transit (BART) and CalTrain provide heavy rail and commuter rail service, but it is not captured in this data.

Peer cities’ systems differ in the modes they offer, but for this section, transit systems are often compared on a systemwide basis, inclusive of all modes. Notable differences between Muni and its peers are Muni’s lack of heavy/rapid rail (electric railway with exclusive right-of-way) and the high percentage of passenger trips by trolleybus (buses powered by electricity from overhead wires).

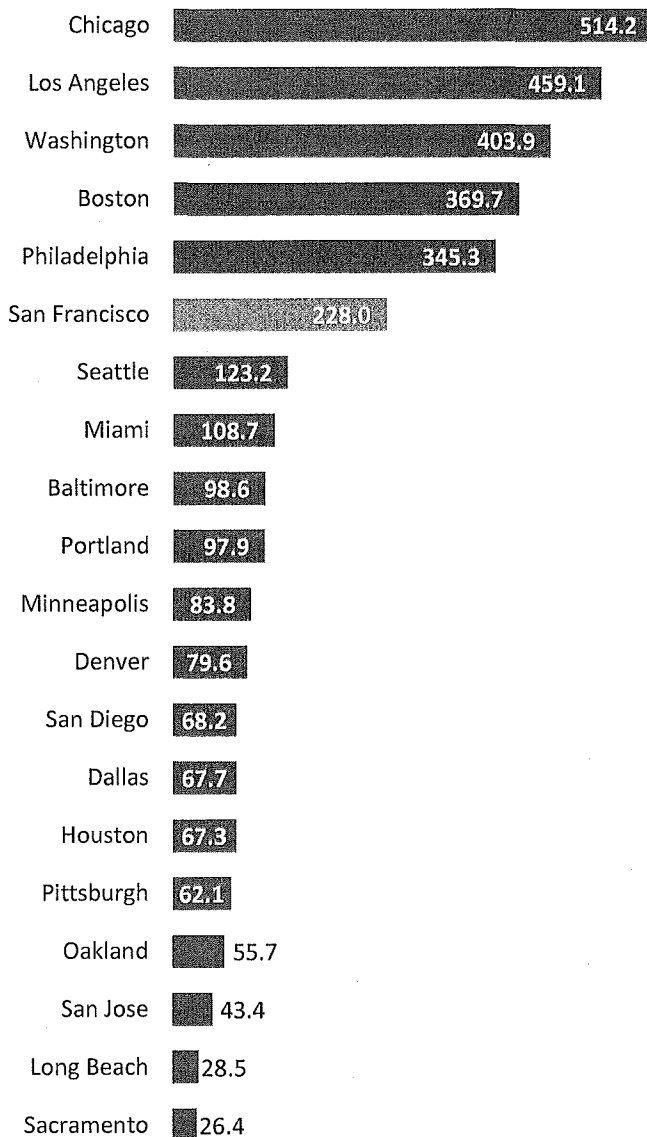


Public Transportation: Size

This page presents four distinct size variables from the National Transit Database to establish a context for each public transportation system. The lefthand chart displays each system's total passenger trips for 2014, in millions. A passenger trip takes place each time a passenger boards a transit vehicle. Therefore, taking a bus and then a train to work constitutes two passenger trips. The three boxes on the right display five elements each: 1) the variable name, 2) San Francisco Muni's amount for that variable, 3) its rank, 4) the peer average, and 5) a small visualization of that variable for all systems, in the same order as the lefthand chart.

San Francisco Muni ranked 6th highest in passenger trips, but has a very small service area population compared to peers. Due in part to San Francisco's unique geography, Muni's service area is almost entirely urban. Most peer systems have a service area which includes urban and suburban spaces. Since suburban populations tend to not use public transit as often, this factor is useful for interpreting data in this section.

Passenger Trips (millions)



Service Area Population

population of area where transit system operates, often includes suburbs

San Francisco 0.84 M

Rank 2nd lowest

Peer Average 2.61 M

Revenue Miles

miles transit vehicles are scheduled to or actually travel while in revenue service

San Francisco 24.0 M

Rank 7th lowest

Peer Average 42.7 M

Revenue Hours

hours transit vehicles are scheduled to or actually travel while in revenue service

San Francisco 3.2 M

Rank 7th highest

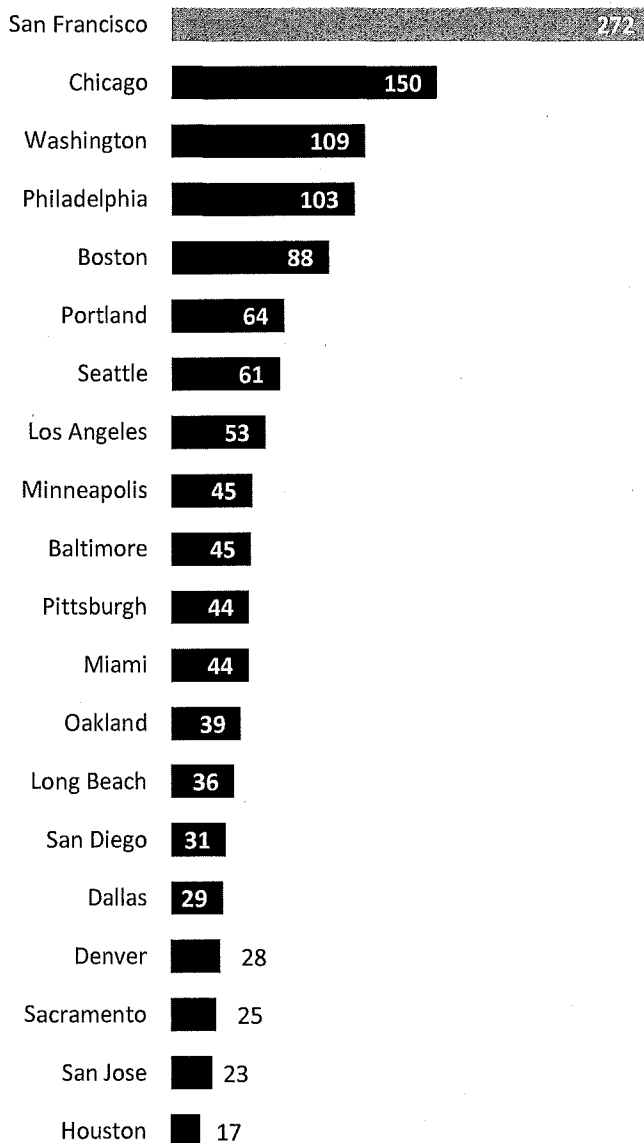
Peer Average 3.3 M

Public Transportation: Usage

These measures establish a context for how busy each public transportation system is. The lefthand chart displays the average number of passenger trips taken in 2014 by a person living in that system's service area. In each box on the right there are five elements: 1) the name of the variable dividing total passenger trips, 2) San Francisco Muni's amount for that calculation, 3) its rank, 4) the peer average, and 5) a small visualization of that calculation for all systems, in the same order as the large, lefthand chart.

San Francisco Muni ranked very highly in usage relative to its peers because of its relatively large number of passenger trips but small service area population and amount of revenue miles and hours.

Average Annual Passenger Trips Taken by Resident of Service Area



Passenger Trips per...

100K Service Area Pop
population of area where transit system operates, often includes suburbs

San Francisco 27.2 M
Rank 1st highest
Peer Average 6.5 M

Revenue Mile
miles transit vehicles are scheduled to or actually travel while in revenue service

San Francisco 9.5
Rank 1st highest
Peer Average 3.7

Revenue Hour
hours transit vehicles are scheduled to or actually travel while in revenue service

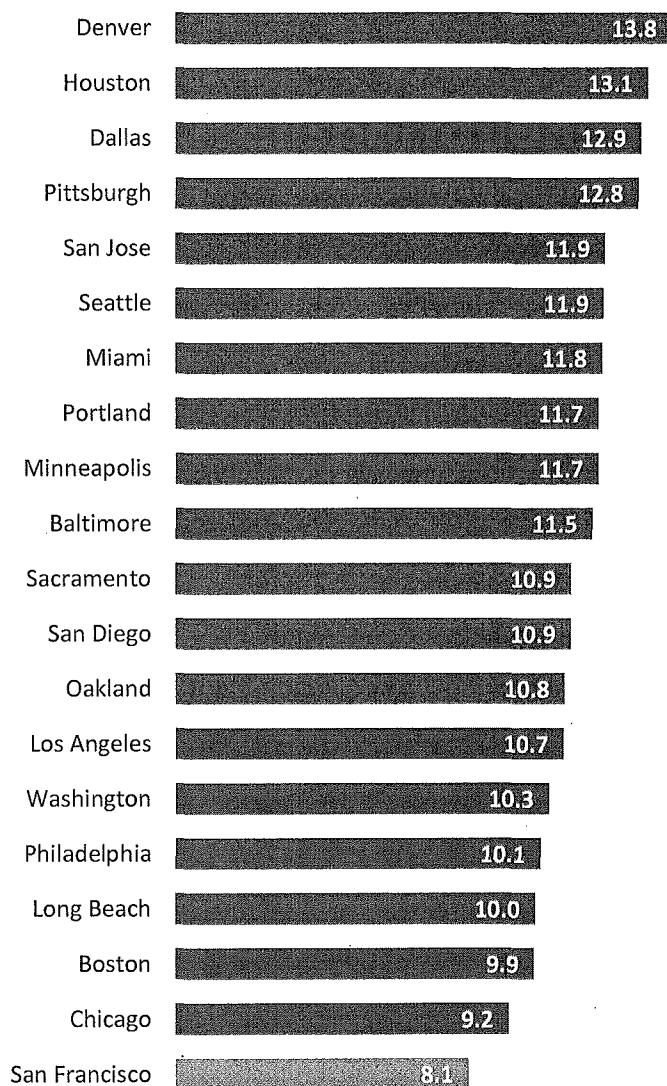
San Francisco 71.5
Rank 2nd highest
Peer Average 45.1

Public Transportation: Speed

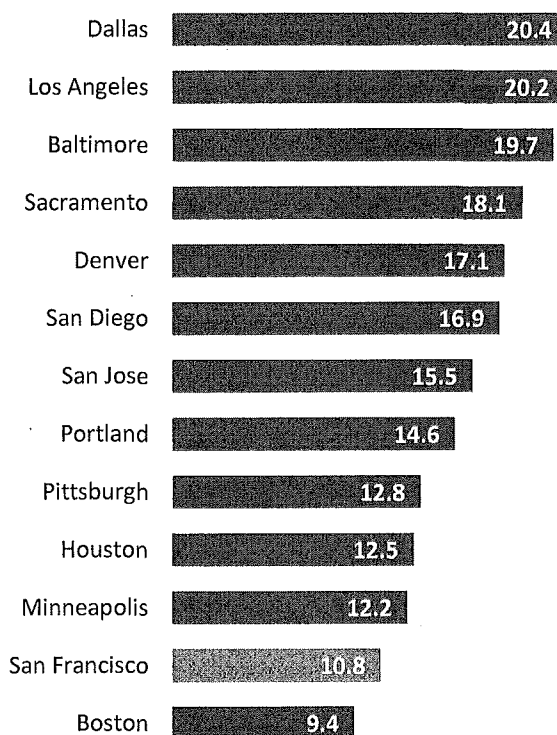
The below measures offer data on public transportation system speed for three modes. Data comes from the National Transit Database (2014). Average speed is calculated by taking total revenue miles for a mode and dividing it by total revenue hours for the same mode. These three modes were chosen because they are the most heavily used in San Francisco's system. For San Francisco Muni, 43% of all passenger trips in 2014 were on motorbus, 21% on light rail, and 29% on trolleybus. Each system which contains one of the three modes is represented in the respective chart. There are a variety of factors which contribute to speed but three which may be particularly relevant to San Francisco are urban density, congestion, and usage.

San Francisco Muni ranked last in average speed for motorbus and trolleybus among peer systems. It ranked second to last in light rail average speed. San Francisco Muni was also below the peer average for each mode. Those averages were motorbus (11.2), light rail (15.4), trolleybus (7.7).

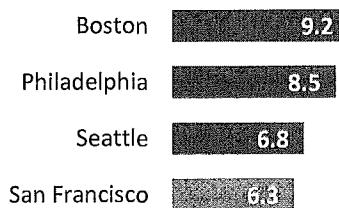
Motorbus Average Speed
(revenue miles / revenue hour)



Light Rail Average Speed
(revenue miles / revenue hour)



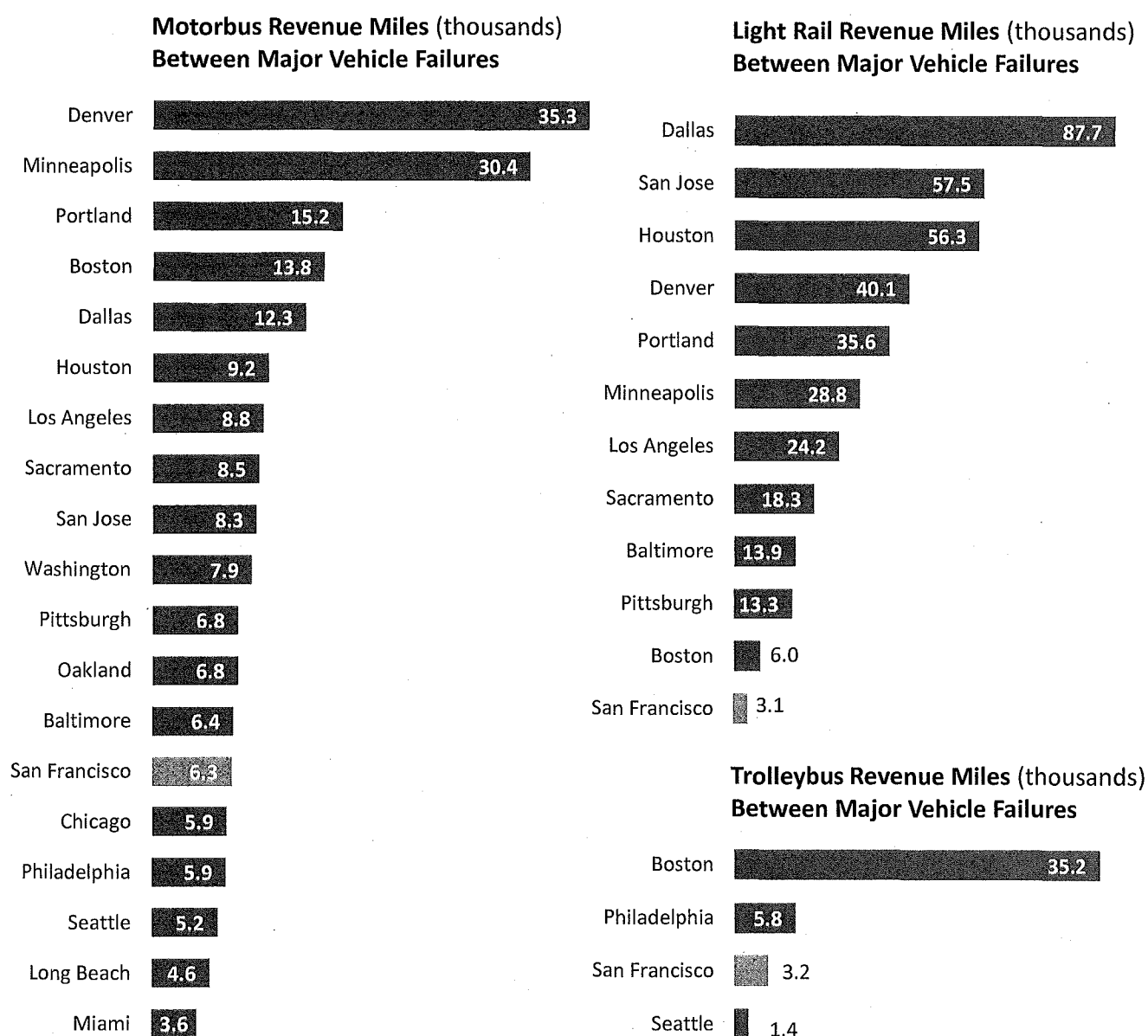
Trolleybus Average Speed
(revenue miles / revenue hour)



Public Transportation: Major Vehicle Failures

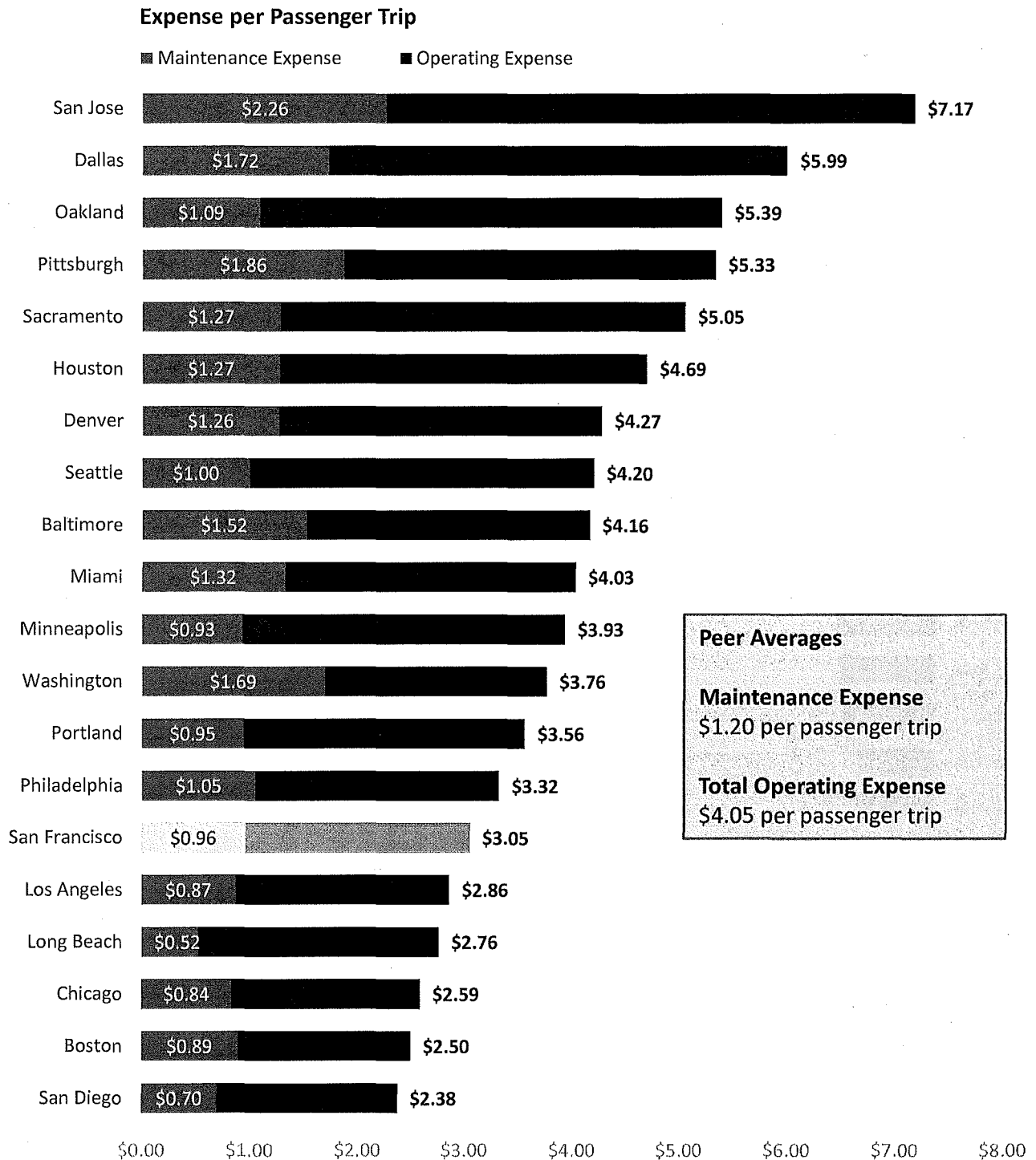
The below measures, using 2014 data from the National Transit Database, capture the average number of revenue miles traveled between major vehicle failures for three modes. This measure is calculated by dividing the total number of revenue miles for a mode by total major vehicle failures for the same mode. These three modes were chosen because they are the most heavily used in San Francisco's system. For San Francisco Muni, 43% of all passenger trips in 2014 were on motorbus, 21% on light rail, and 29% on trolleybus. Each system which contains one of the three modes is represented in the respective chart.

San Francisco Muni ranked fourteenth for motorbus, last for light rail, and second last for trolleybus. San Francisco Muni was also below the peer average for each mode. Those averages were – motorbus (10.6), light rail (32.1), trolleybus (11.4).



Public Transportation: Expense

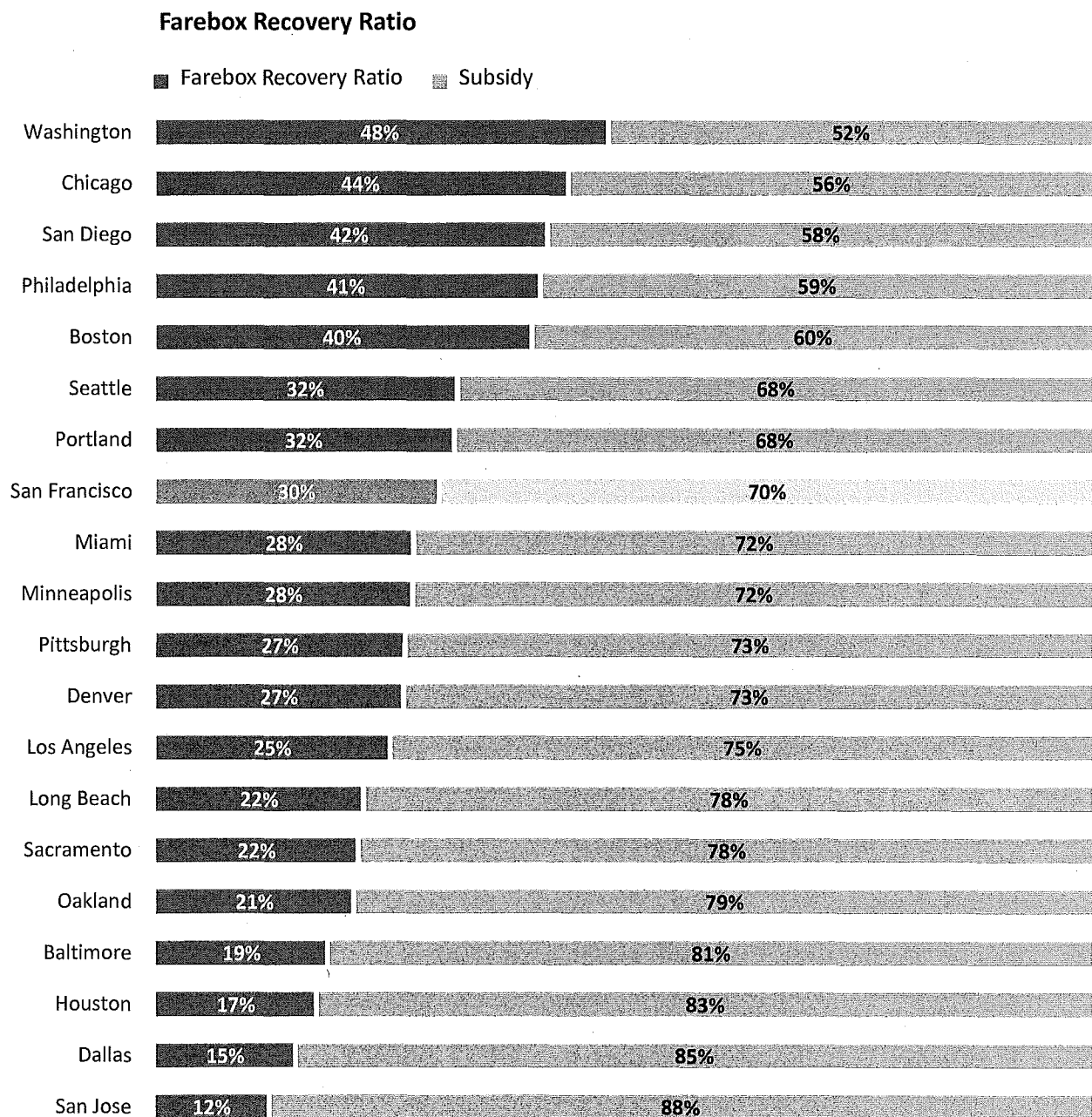
The below graphic shows the systemwide total annual operating expense per passenger trip for 2014 according to the National Transit Database. Maintenance expense is a subset of operating expense. Due in part to San Francisco Muni's high number of passenger trips, Muni was below the peer average for both maintenance expense and total operating expense per passenger trip.



Public Transportation: Expense

The Farebox Recovery Ratio, as defined by the National Transit Database, is the proportion of the amount of revenue generated through fares by paying customers as a percentage of the cost of total operating expenses. In other words, it is a percentage representing the amount of operating expenses which is covered by passenger fares. The remaining percentage is labeled below as *subsidy*. The subsidy is the percentage of the amount of operating expenses not covered by passenger fares.

For both of these measures, San Francisco Muni's public transit system was very close to the peer averages of 29% and 71% respectively.





Finance

FINANCE

A city's financial health is vital to funding and providing quality public services to its residents. This section covers an array of measures which offer an indication of the financial health of San Francisco and its 16 peer cities.

All data in this section is sourced from Moody's. This central source ensures consistent comparison of San Francisco and peers across finance measures. The data for each city is for the fiscal year ending in 2015, with four exceptions -- Chicago, Denver, Minneapolis, Seattle -- with fiscal years ending in December 2014.

Across finance measures, San Francisco exhibited comparatively strong financial health. San Francisco received the second highest General Obligation Bond rating. The City earned more and spent less than budgeted in FY15. The City also had a higher than average Available Fund Balance ratio.

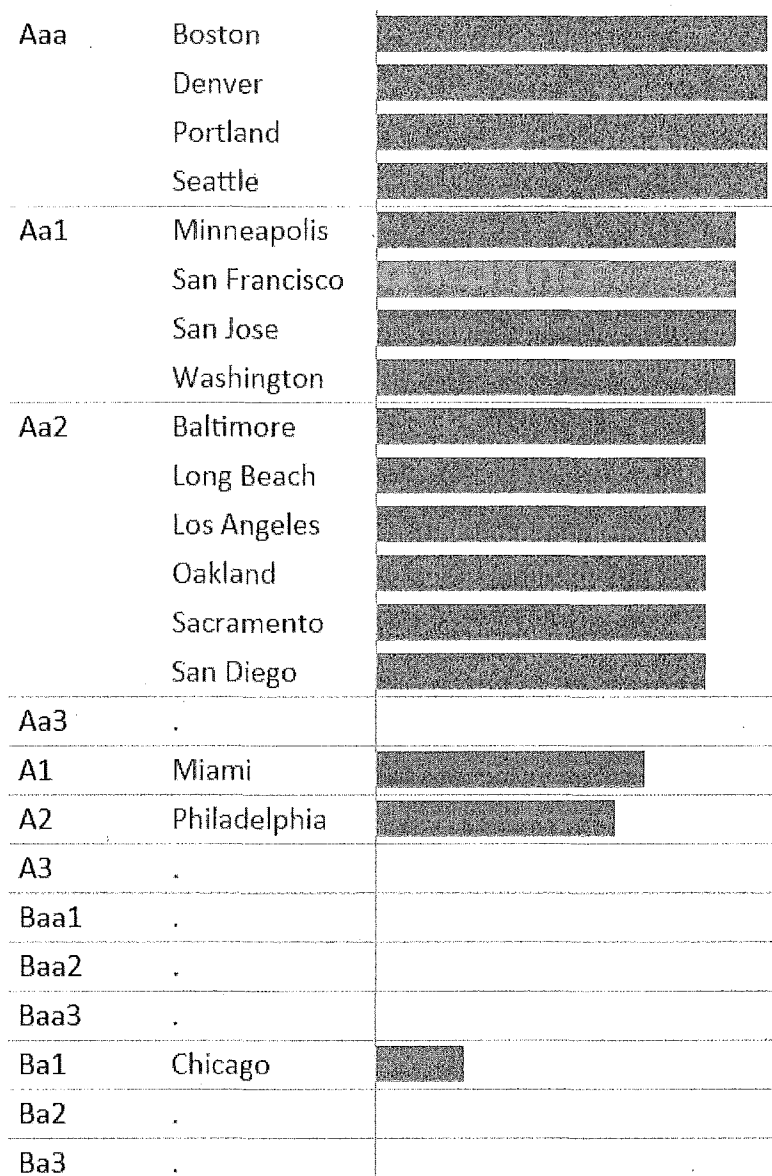
One area where San Francisco can be interpreted as performing below the peer average is in Other Post-Employment Benefits. San Francisco was below the peer average in OPEB Funded Ratio and above average in OPEB Unfunded Actuarial Accrued Liability.

TOPIC	MEASURE	PEER AVG
General Obligation Bond Rating	San Francisco's General Obligation Bond Rating from Moody's was Aa1, the second highest possible rating	Aa2 (median)
Actual vs. Budgeted Revenues	The City and County of San Francisco earned 3.9% more revenue than budgeted in FY15	2.5%
Actual vs. Budgeted Expenditures	The City and County of San Francisco spent less than budgeted, by 4.3% in FY15	5.0%
Pension Funded Ratio	San Francisco's employee pension plan funded ratio was 86% as of close of FY15	72%
Available Fund Balance	San Francisco's Available Fund Balance as a percentage of General Fund Revenues was 23.5% as of close of FY15	19.4%

General Obligation Bond Rating

A general obligation bond rating acts as a city's credit rating and is a measure of overall financial stability. In order to fund large capital projects, a city issues bonds, or debt, and the purchase of those bonds provides the financing for these capital projects. The GO bond rating indicates how safe of an investment the city's bonds are to potential purchasers.

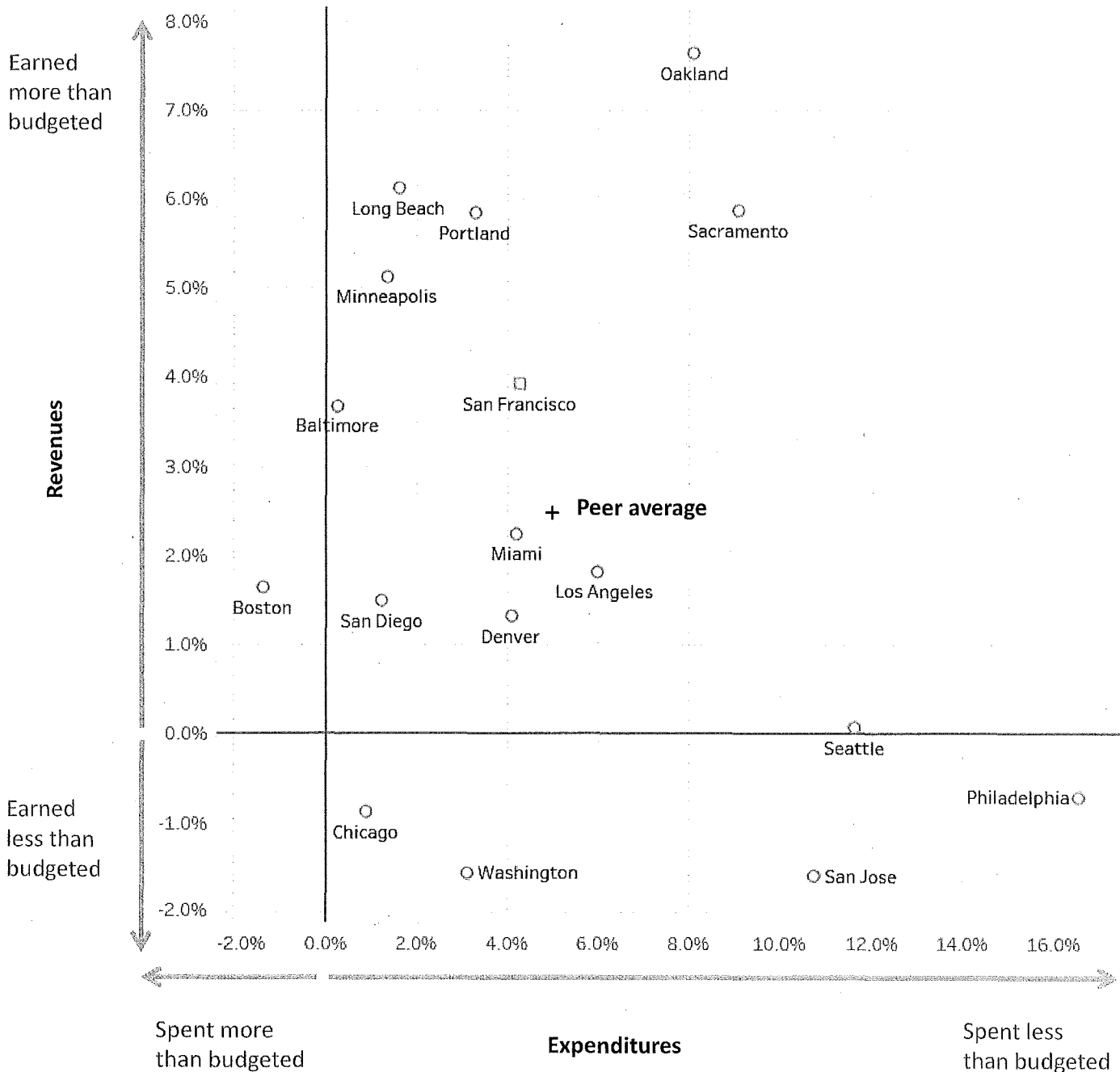
There are three main municipal bond rating agencies: Moody's, Standard & Poor's, and Fitch. Each rating agency has a proprietary methodology for assigning ratings to a municipality. Moody's ratings are used in the below graph. San Francisco was above average in this peer group. Aa1 is the second highest possible rating. All ratings are as of April 2016.



Actual vs. Budgeted – Revenues and Expenditures

Measuring expenditures and revenues versus the adopted budget is a means of determining how well a city is managing spending versus its adopted spending plan and how well a city's tax revenue base is performing versus expectations. The goal is to spend in line with, and not in excess of, budgeted amounts and to collect revenues in accordance with, and not below, budgeted amounts.

San Francisco earned more revenue and spent less than budgeted in FY15.

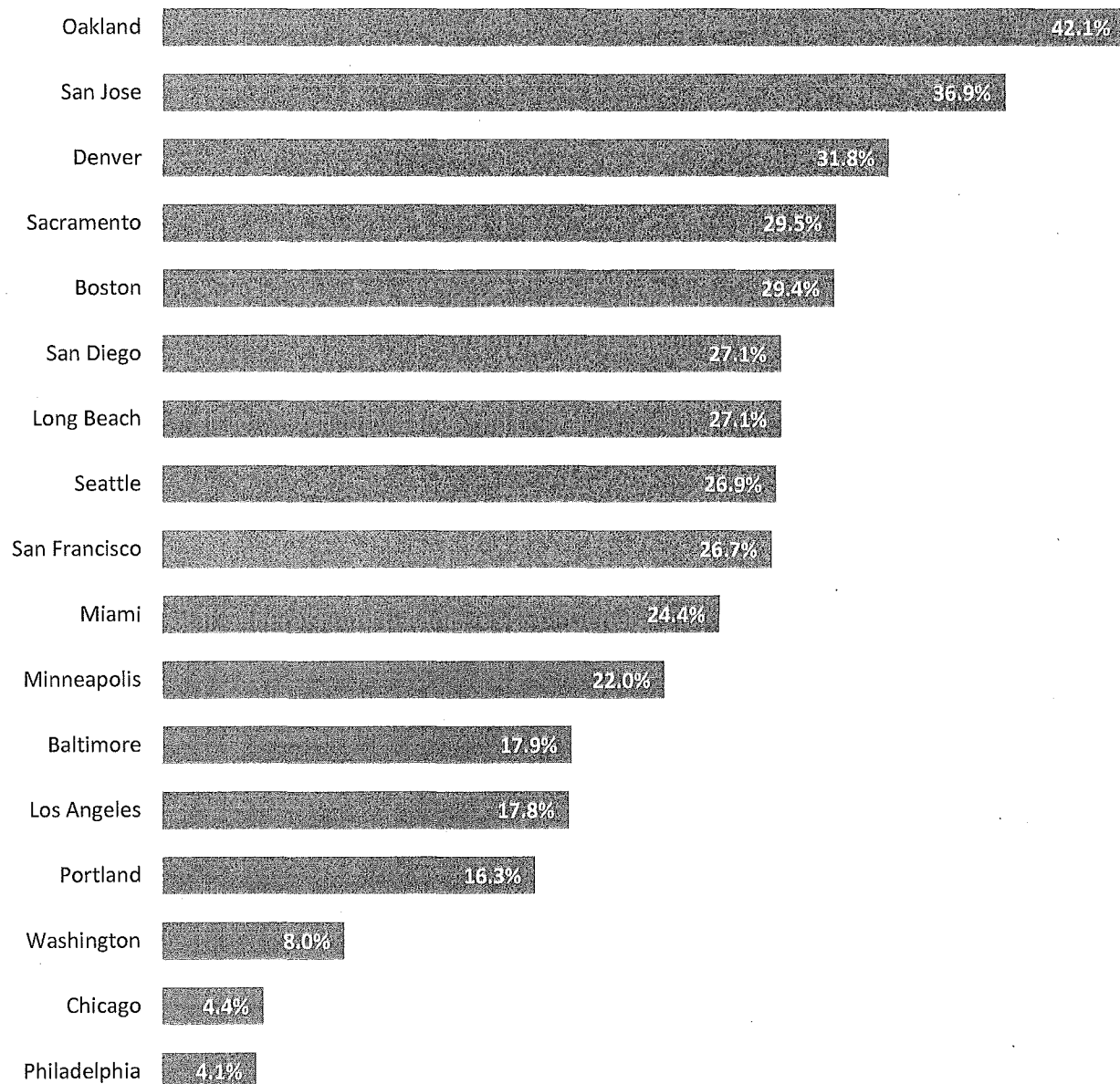


Total General Fund Balance

The below chart represents Total General Fund Balance divided by General Fund revenue. Fund balance is the difference of available funds after accounting for a government's assets minus its liabilities and deferred outflows.

For FY15, San Francisco was slightly above the peer average for Total General Fund Balance as a percentage of General Fund Revenue. The peer average for this measure was 23.1%.

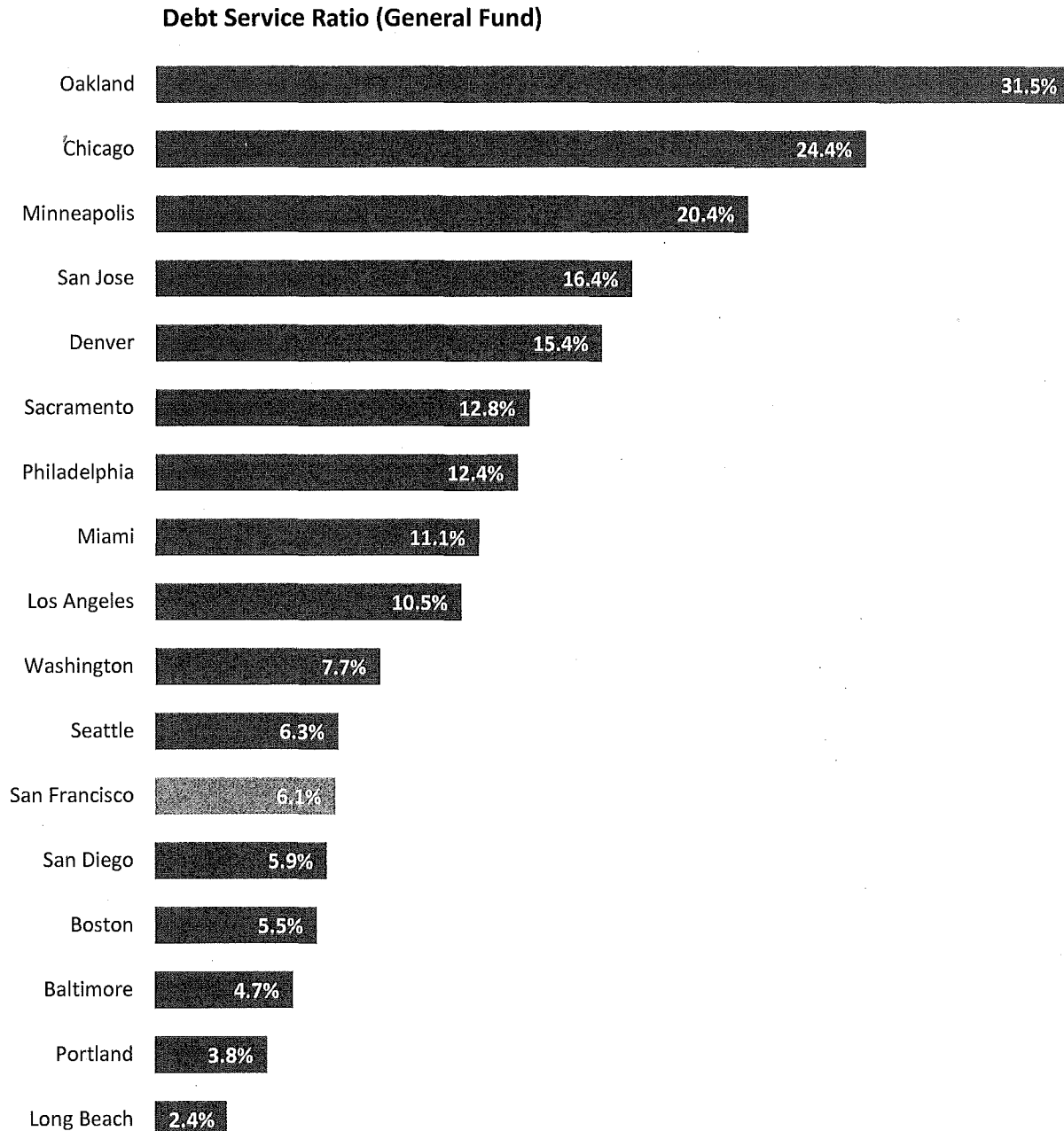
Total General Fund Balance as % of General Fund Revenue



Debt Service Ratio

The below chart captures peer cities' Debt Service Ratio. Debt Service Ratio is calculated as Debt Service Expenditure divided by Total General Fund revenues. Debt Service Expenditure is the cash used to repay interest and principal on a debt for a particular time period.

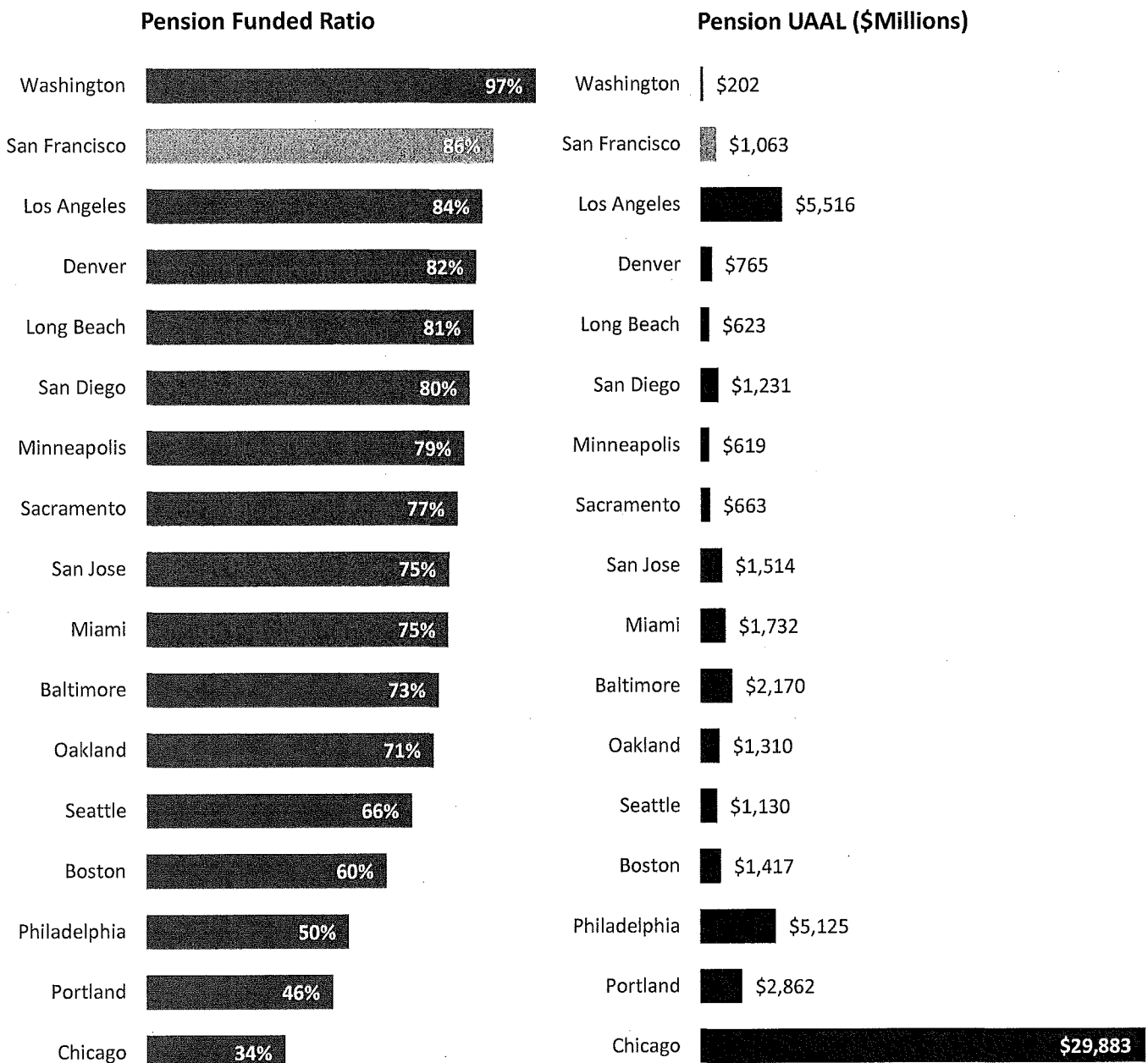
For FY15, San Francisco was below the peer average for Debt Service Ratio (General Fund) of 11.6%.



Pension

The general financial health of retirement systems can be measured in many ways, but the most basic is through comparison of a given plan's liabilities versus its assets, expressed as a funded ratio. The left chart shows the funded ratio for city employees' pension plan. At the close of FY15, San Francisco was above the peer average of 72% for Pension Funded Ratio.

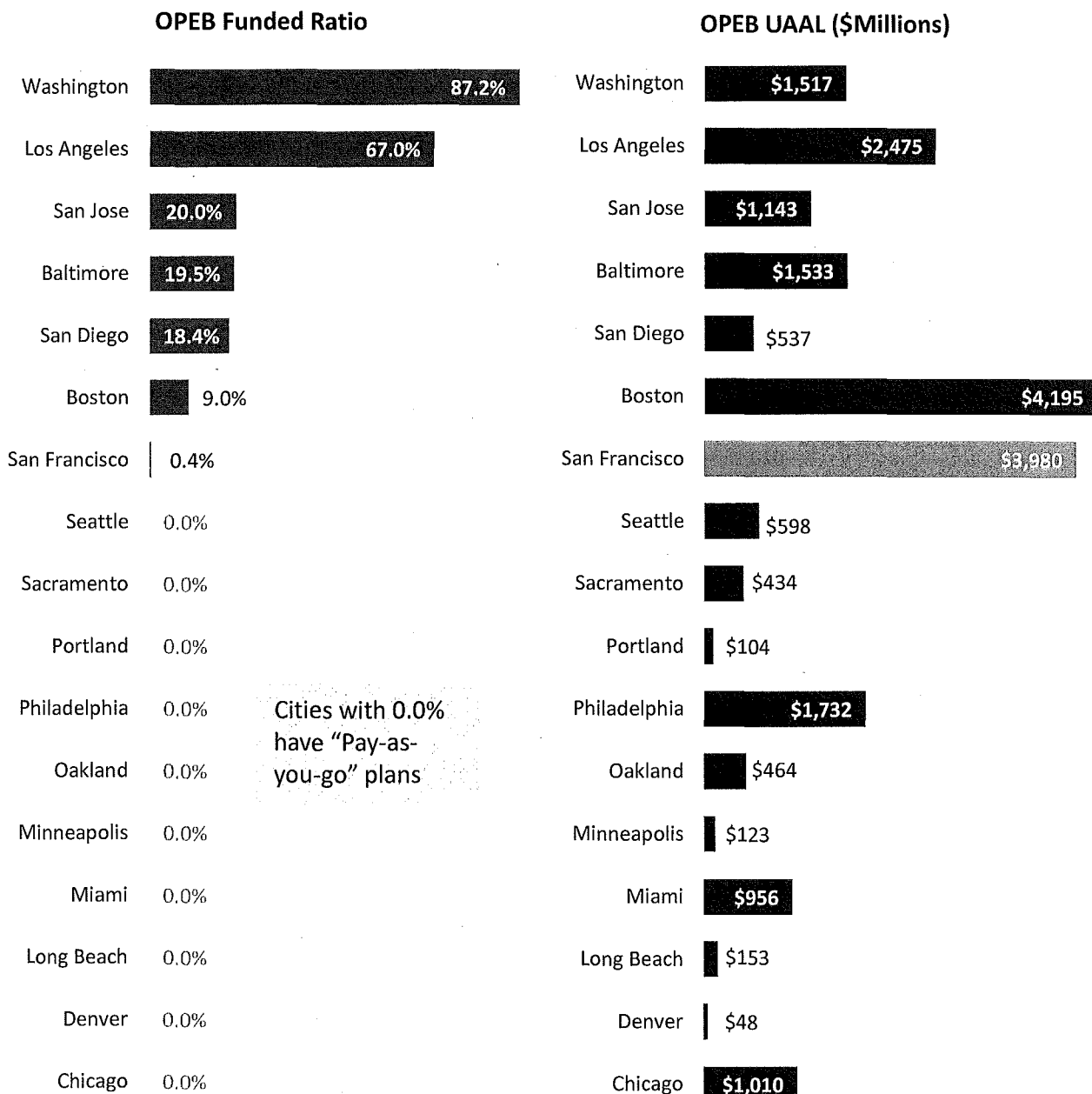
The right chart measures the Pension Unfunded Actuarial Accrued Liability (UAAL). UAAL refers to the difference between the actuarial values of assets (AVA) and the actuarial accrued liabilities (AAL) of a plan. Essentially, the UAAL is the amount of retirement that is owed to an employee in future years that exceed current assets and their projected growth. San Francisco was below the peer average of \$1,746 million. The peer average excludes Chicago.



Other Post-Employment Benefits (OPEB)

Another way to assess the general financial health of retirement systems is through the funded ratio of cities' Other Post-Employment Benefits (OPEB) plans. The left chart shows the funded ratio for city employees' OPEB plans. At the close of FY15, of those cities without "Pay-as-you-go" plans, San Francisco was below the peer average of 31.6% for OPEB Funded Ratio.

The right chart measures the OPEB Unfunded Actuarial Accrued Liability (UAAL). UAAL refers to the difference between the actuarial values of assets (AVA) and the actuarial accrued liabilities (AAL) of a plan. Essentially, the UAAL is the amount of retirement benefits that is owed to an employee in future years that exceed current assets and their projected growth. At the close of FY15, San Francisco was above the peer average of \$2,197 million.

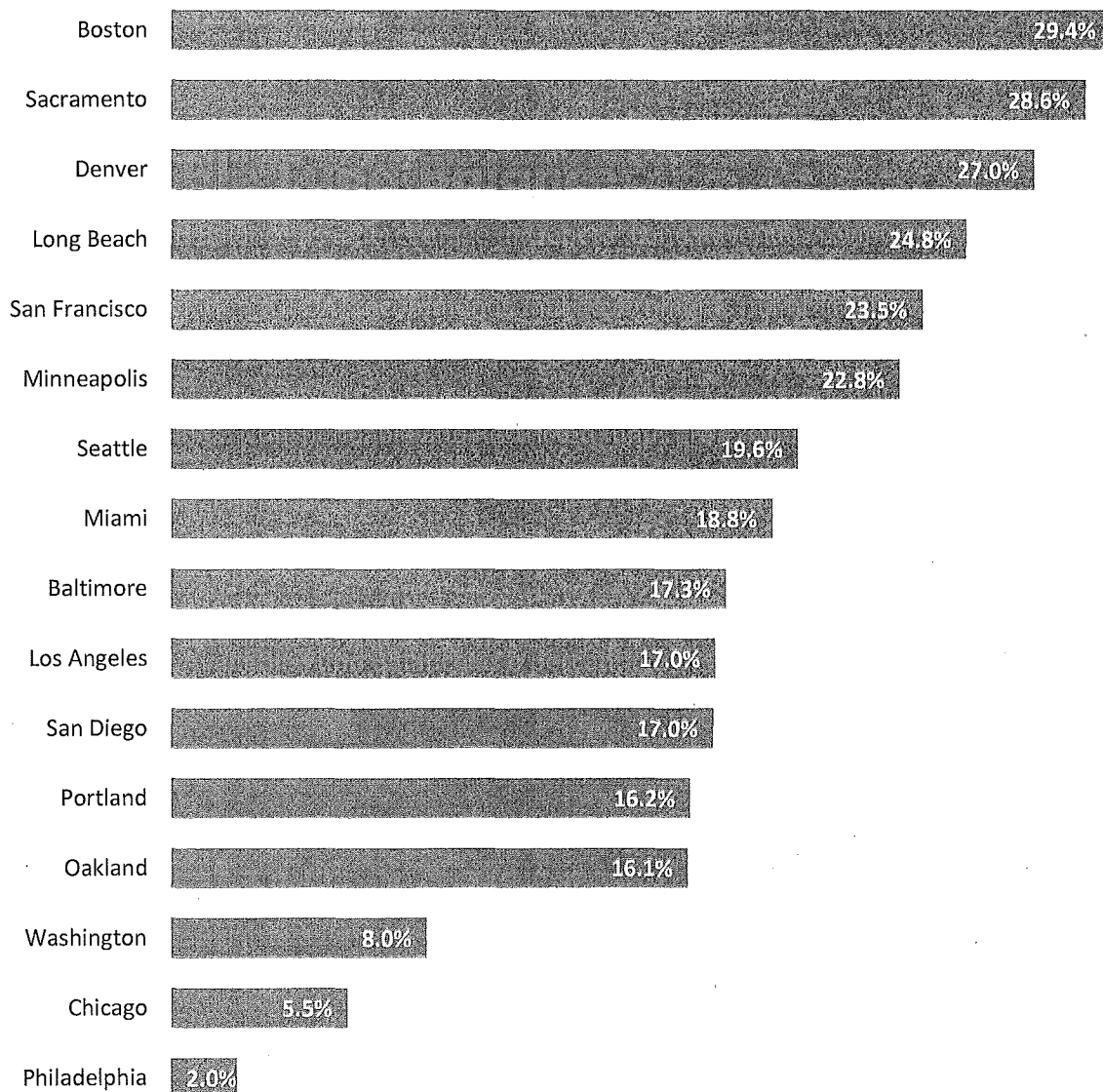


Available Fund Balance

Available Fund Balance as a percentage of General Fund Revenues is viewed by rating agencies and financial professionals as a general, high-level indicator of a government's financial health. The Government Finance Officers Association (GFOA) recommends that governments maintain an available fund balance equivalent to a minimum of two months of revenues.

According to Moody's, Available Fund Balance is defined as the sum of Unassigned, Assigned, and Committed funds. Nonspendable and Restricted funds are excluded from the Available Fund Balance. For FY15, San Francisco was above the peer average (19.4%) for Available Fund Balance as a percentage of General Fund Revenues.

Available Fund Balance as a percentage of General Fund Revenues



Transportation Data Notes

Commuting Habits – How Workers Commute

Table S0801 of the 2014 American Community Survey

(<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Commuting Habits – Vehicle Availability for Workers

Table S0801 of the 2014 American Community

Survey(<https://factfinder.census.gov/faces/nav/jsf/pages/searchresults.xhtml?refresh=t>)

Congestion

2015 Urban Mobility Scorecard Report from the Texas A&M Transportation Institute. The peers for this measure are the following regions:

Philadelphia PA-NJ-DE-MD

Miami FL

Chicago IL-IN

Sacramento CA

Boston MA-NH-RI

Denver-Aurora CO

Minneapolis-St. Paul MN-WI

Portland OR-WA

Baltimore MD

Washington DC-VA-MD

Seattle WA

San Diego CA

San Francisco-Oakland CA

San Jose CA

Los Angeles-Long Beach-Anaheim CA

<https://mobility.tamu.edu/ums/report/>

Traffic Fatalities

Fatality Analysis Reporting System (FARS) of the National Highway Traffic Safety Administration. The measure uses 2014 data from FARS to capture the number of traffic fatalities, which includes both vehicle occupants as well as non-vehicle occupants (e.g. pedestrians).

(<https://www.nhtsa.gov/research-data/fatality-analysis-reporting-system-fars>)

Transportation Data Notes

Public Transportation

For Public Transportation measures, data comes from the National Transit Database (<https://www.transit.dot.gov/ntd>). All figures are for 2014. This database tracks information by transit system. The systems used in this report are:

City	System
Baltimore	Maryland Transit Administration
Boston	Massachusetts Bay Transportation Authority
Chicago	Chicago Transit Authority
Dallas	Dallas Area Rapid Transit
Denver	Denver Regional Transportation District
Houston	Metropolitan Transit Authority of Harris County, Texas
Long Beach	Long Beach Transit
Los Angeles	Los Angeles County Metropolitan Transportation Authority dba: Metro
Miami	Miami-Dade Transit
Minneapolis	Metro Transit
Oakland	Alameda-Contra Costa Transit District
Philadelphia	Southeastern Pennsylvania Transportation Authority
Pittsburgh	Port Authority of Allegheny County
Portland	Tri-County Metropolitan Transportation District of Oregon
Sacramento	Sacramento Regional Transit District
San Diego	San Diego Metropolitan Transit System
San Francisco	San Francisco Municipal Railway
San Jose	Santa Clara Valley Transportation Authority
Seattle	King County Department of Transportation - Metro Transit Division
Washington	Washington Metropolitan Area Transit Authority

Public Transportation: Composition

Data comes from the National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014.
(http://www.ftis.org/urban_iNTD.aspx)

Modes captured in "Other" include: Bus Rapid Transit, Cable Car, Commuter Bus, Commuter Rail, Demand Response, Inclined Plane, Monorail/Automated Guide, Street Car, Vanpool

Transportation Data Notes

Public Transportation: Size

National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014. All figures are for directly-operated service.
(http://www.ftis.org/urban_iNTD.aspx)

Public Transportation: Usage

National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014. All figures are for directly-operated service.
(http://www.ftis.org/urban_iNTD.aspx)

Public Transportation: Speed

National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014. All figures are for directly-operated service.
(http://www.ftis.org/urban_iNTD.aspx)

Public Transportation: Major Vehicle Failures

National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014. All figures are for directly-operated service.
(http://www.ftis.org/urban_iNTD.aspx) Data for San Diego was not included for this measure.

A Major Vehicle Failure is "A failure of some mechanical element of the revenue vehicle that prevents the vehicle from completing a scheduled revenue trip or from starting the next scheduled revenue trip because actual movement is limited or because of safety concerns." (<https://www.transit.dot.gov/ntd/national-transit-database-ntd-glossary>)

Public Transportation: Expense – Expense per Passenger Trip

National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014. All figures are for directly-operated service.
(http://www.ftis.org/urban_iNTD.aspx)

Public Transportation: Expense – Farebox Recovery Ratio

National Transit Database using the Florida Department of Transportation's Integrated National Transit Database Analysis System. All figures are from 2014. All figures are for directly-operated service. Many of the peer systems (e.g., Washington DC's WMATA and Philadelphia's SEPTA) have distance-based fare structures for some modes, which tends to increase farebox recovery as travel over longer distances increases fares. San Francisco's Muni does not have distance-based fare structures.
(http://www.ftis.org/urban_iNTD.aspx)

Finance Data Notes

General Obligation Bond Rating

Moody's as of April 2016.

Actual vs. Budgeted – Revenues and Expenditures

Moody's. The data for each city is for the fiscal year which ended in 2015, with four exceptions – Chicago, Denver, Minneapolis, Seattle. For these cities, the fiscal year ended in December 2014.

Total General Fund Balance

Moody's. The data for each city is for the fiscal year which ended in 2015, with four exceptions – Chicago, Denver, Minneapolis, Seattle. For these cities, the fiscal year ended in December 2014.

Debt Service Ratio

Moody's. The data for each city is for the fiscal year which ended in 2015, with four exceptions – Chicago, Denver, Minneapolis, Seattle. For these cities, the fiscal year ended in December 2014.

Pension

Moody's. The data for each city is for the fiscal year which ended in 2015, with four exceptions – Chicago, Denver, Minneapolis, Seattle. For these cities, the fiscal year ended in December 2014.

Other Post-Employment Benefits (OPEB)

Moody's. The data for each city is for the fiscal year which ended in 2015, with four exceptions – Chicago, Denver, Minneapolis, Seattle. For these cities, the fiscal year ended in December 2014.

Available Fund Balance

Moody's. The data for each city is for the fiscal year which ended in 2015, with four exceptions – Chicago, Denver, Minneapolis, Seattle. For these cities, the fiscal year ended in December 2014. Available Fund Balance is defined as the sum of Unassigned, Assigned, and Committed funds. Nonspendable and Restricted funds are excluded from the Available Fund Balance.

From: Reports, Controller (CON)
Sent: Thursday, February 16, 2017 12:35 PM
Subject: Published: Citywide Benchmarking Report Part III: Safety Net, Population Health

This is the third of three Citywide Benchmarking reports comparing San Francisco's performance to peer jurisdictions, in California and nationally. The Controller's Office used publicly available data and conducted surveys to collect additional data to show how San Francisco compares across critical service areas using a variety of metrics.

The three reports published this week are on the following subject areas:

Part I: Demographics, Livability, Public Safety (2/14/17)

Part II: Transportation, Finance (2/15/17)

Part III: Safety Net, Population Health (2/16/17)

The report results provide useful context for the public and policymakers to assess how San Francisco compares to similar peer jurisdictions and to identify areas for further research and awareness.

Benchmarking is one component of the San Francisco Performance Program which works with City departments to develop meaningful performance measures and encourage data-driven management, while making performance information accessible to the public. Other Performance Program efforts include the San Francisco Performance Scorecards website.

To view the full report, please visit our Web site
at: <http://openbook.sfgov.org/webreports/details3.aspx?id=2418>

This is a send-only e-mail address.

For questions about the Citywide Benchmarking Report, please contact Natasha Mihal at natasha.mihal@sfgov.org or 415-554-7429.

Follow us on Twitter @SFController and @SFCityScorecard

Citywide Benchmarking Report

Part I: Demographics, Livability, Public Safety

Part II: Transportation, Finance

Part III: Safety Net, Population Health



February 16, 2017

Office of the Controller

City Performance

About City Performance

The City Services Auditor (CSA) was created in the Office of the Controller through an amendment to the San Francisco City Charter that was approved by voters in November 2003. Within CSA, City Performance ensures the City's financial integrity and promotes efficient, effective, and accountable government.

City Performance Goals:

- City departments make transparent, data-driven decisions in policy development and operational management.
- City departments align programming with resources for greater efficiency and impact.
- City departments have the tools they need to innovate, test, and learn.

City Performance Team:

Peg Stevenson, *Director*

Natasha Mihal, *Project Manager*

Samuel Thomas, *Performance Analyst*

Sam Abbott, *Performance Analyst*

Omar Corona, *San Francisco Fellow*

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Or visit:

<http://www.sfcontroller.org>

<http://sfgov.org/scorecards/>

Executive Summary

The City and County of San Francisco Charter requires the City Services Auditor (CSA) to monitor the level and effectiveness of City services. Specifically, that CSA shall review performance and cost benchmarks, and conduct comparisons of the cost and performance of San Francisco City and County government with other cities, counties, and public agencies performing similar functions. Benchmarking analysis complements the public reporting of performance results, such as on the San Francisco [Performance Scorecards](#) website.

This is the third of three benchmarking reports that evaluate how San Francisco compares to peer jurisdictions across a variety of performance metrics, using both publicly available and survey data. While the Controller's Office has made efforts to ensure that performance data and analysis is as consistent as possible across peers, benchmark comparisons are not always apples-to-apples. However, benchmarking results provide useful context for the public and policymakers to assess how San Francisco compares to similar peer jurisdictions and to identify areas for further research and awareness.

The scope of this report primarily covers spending, service outputs, and a limited number of performance measures. The Controller's Office does not make judgements on the quality or efficiency of services, and higher or lower spending on certain services should not be used to draw conclusions in these areas.

Benchmark topics and peer jurisdictions

This report compares San Francisco to 16 jurisdictions across a variety of metrics in demographics, livability (parks, libraries, environment, and public works), public safety, transportation and finance. The Controller's Office collected and analyzed data for fiscal year-end 2015, except as noted, and selected the following 16 peers using a "likeness score" methodology that accounted for population and population density:

- Baltimore, MD
- Boston, MA
- Chicago, IL
- Denver, CO
- Long Beach, CA
- Los Angeles, CA
- Miami, FL
- Minneapolis, MN
- Oakland, CA
- Philadelphia, PA
- Portland, OR
- Sacramento, CA
- San Diego, CA
- San Jose, CA
- Seattle, WA
- Washington, DC

For water usage, safety net, and population health metrics, this analysis compares San Francisco to peers in California only.

Safety Net highlights

- The number of San Franciscans in poverty was 105,244, a rate of 12.4 percent, slightly higher than the peer average poverty rate of 11.9 percent.

- San Francisco's average monthly CalFresh enrollment was 52,302 and on average 6 percent of residents per month received benefits compared to 8 percent in peer jurisdictions.
- San Francisco's count of homeless individuals was 795 per 100,000 population (compared to 479 in peer jurisdictions).
- San Francisco had an average monthly general assistance caseload of 5,826 and on average provided \$369 per month to cash grant recipients.

Population Health highlights

- Sixteen percent of San Francisco's population was food insecure, meaning they lacked access to enough food for an active, healthy lifestyle, compared to a 13 percent peer average.
- San Francisco's HIV Prevalence (2,004 cases per 100,000 population) was nearly four times greater than the second highest ranked county.
- San Francisco County had 794 mental health providers per 100,000 population, ranking first among peers and higher than the peer average of 390 providers.
- San Francisco had the second smallest percentage of uninsured children (5.2 percent compared to peer average of 6.6 percent) and the smallest percentage of uninsured adults (13.9 percent compared to 18.7 percent) among this peer group.

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Safety Net



SAFETY NET

“Social safety nets” are assistance programs meant to protect people from poverty and economic dislocation. They improve the lives and livelihoods of vulnerable people, preventing individuals from falling into destitution.

In San Francisco, social safety net programs include food assistance (CalFresh), medical assistance (Medi-Cal), cash transfers (General Assistance), welfare-to-work and cash transfers to families (CalWORKS), and in-home care assistance for the elderly and disabled (IHSS), among other programs.

These programs are funded by a mix of federal, state, and local dollars. In San Francisco, a local government entity, the San Francisco Human Services Agency (HSA), administers safety net programs and benefits.

HSA’s mission is to promote well-being and self-sufficiency among individuals, families and communities in San Francisco.

Because safety net benefit types and program structures vary greatly between states, this section compares safety net metrics across select California peer counties. The exception is comparison of homeless-related measures, for which a broader set of national peer Continuums of Care are used.

Metrics contained herein represent fiscal years ending in 2015 (FY15), and are sourced from a mix of publicly available data and self-administered surveys.

Survey respondent counties include Marin, Contra Costa, San Francisco, and Santa Clara.

TOPIC	MEASURE	PEER AVG
Poverty	The number of San Franciscans in poverty in 2015 was 105,244 , a rate of 12.4%	11.9%
CalFresh	San Francisco's average monthly individual enrollment was 52,302 and on average 6% of residents per month received benefits	8%
Medi-Cal	San Francisco had an average monthly individual enrollment of 217,019 and on average 25% of residents received benefits	25%
General Assistance	San Francisco had an average monthly caseload of 5,826 and on average provided \$369 per month to cash grant recipients	\$229
In-Home Support Services	San Francisco’s average monthly individual enrollment was 25,057 and on average 2.9% of residents per month received benefits	1.4%
Homelessness	San Francisco’s count of homeless individuals was 795 per 100k population in 2015.	479

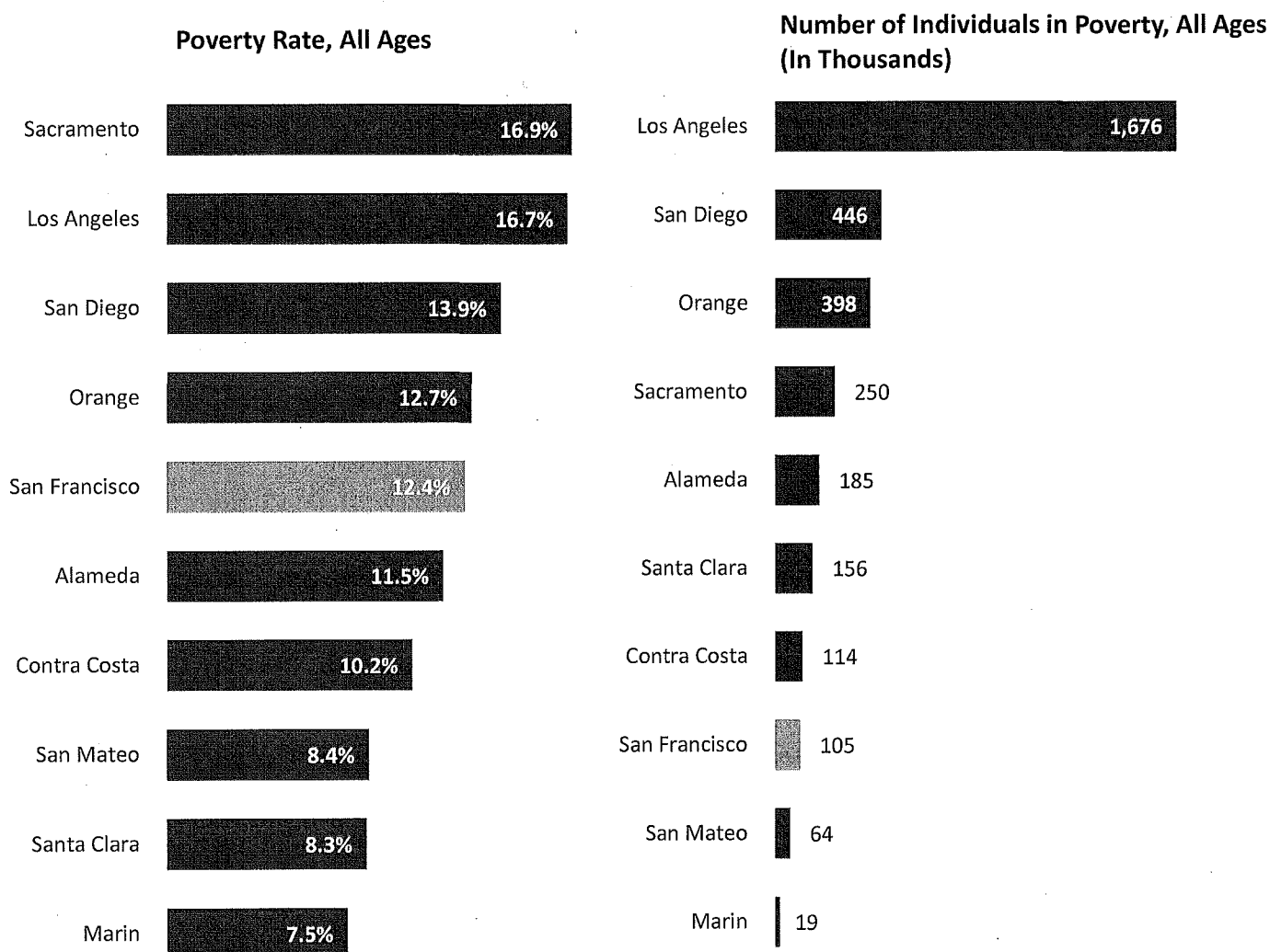
Poverty

Poverty is defined as a lack of necessities and means for proper existence. For the purposes of this report, poverty rates and the number of affected individuals provide context for peer counties' populations, and the possible number of individuals that safety net programs may serve.

Poverty rates are a proxy for program-eligible populations as it is a major factor in determining program eligibility of programs herein profiled. "Penetration rate"—the respective percentage of total eligible individuals enrolled in each program—would be a true measure by which to understand how well a county is reaching and serving its most vulnerable individuals. Penetration rate is, however, outside the scope of this report.

The Controller's Office sourced county poverty data from the U.S. Census Bureau, Small Area Income and Poverty Estimates (SAIPE) Program, 2015 Poverty and Median Household Income Estimates. The Census Bureau uses a set of income thresholds that vary by family size and composition to determine who is in poverty.

San Francisco ranks fifth of 10 peer counties in its overall poverty rate. In absolute numbers San Francisco has the third lowest number of individuals in poverty.



CalFresh

The CalFresh Program, federally known as the Supplemental Nutrition Assistance Program (SNAP), improves the health and well-being of qualified households and individuals by providing them a means to meet their nutritional needs.

The Controller's Office sourced data representing enrollment and annual benefit amounts from the California Department of Social Services CF 296 and DFA 256 data tables and conducted surveys to obtain administrative funding amounts and percentages.

The number of clients and percentage of county residents participating in CalFresh are influenced by a number of factors such as poverty rates and population composition. One that is outside the control of local agencies is the percentage of eligible households per county. A major factor under control of local administrators is agency outreach to eligible households.

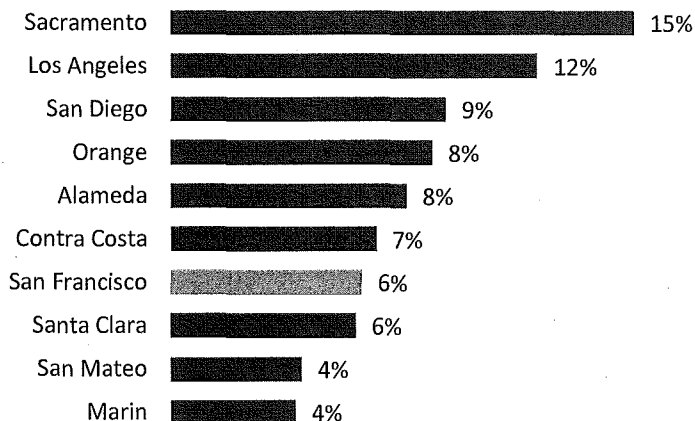
Counties seeking to limit costs, and therefore benefits, can make the choice of limiting resources expended on outreach. It is difficult to exactly know the priorities of peer counties, but general categorical inferences can be made using survey data.

To boost CalFresh program participation and take full advantage of federal funds, the state of California has made a programmatic decision to assume greater administrative costs—known as “match waiver”—if counties increase their outreach and enrollment activities. This allows counties to expand program enrollment while decreasing administrative cost shares down to a floor of 10 percent. Lower administrative cost shares indicate greater outreach and enrollment efforts.

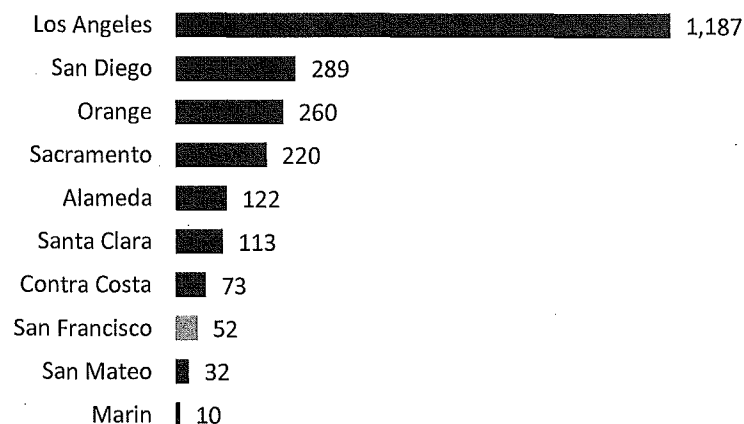
In FY15, all responding peer counties that took advantage of the match waiver and increased outreach activities to boost enrollment included Marin (14.7%), San Francisco (14.3%), Santa Clara (14.2%), and Contra Costa (11.5%).

SNAP Fund Sources	Administrative Funding	Benefit Funding
Local	15%	-
State	35%	-
Federal	50%	100%

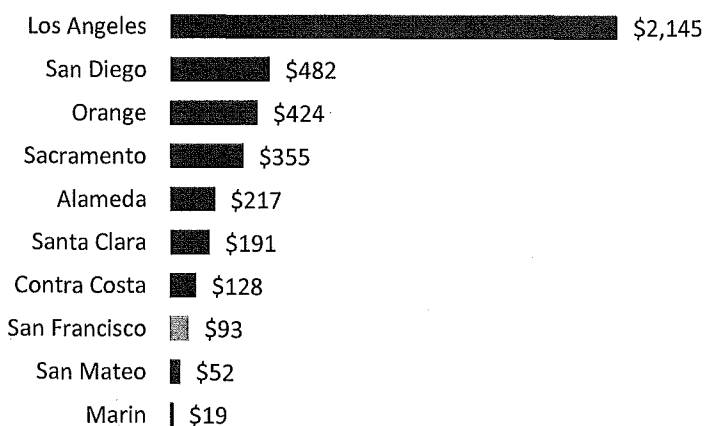
Percent of County Residents Receiving CalFresh



Average Clients per Month (In Thousands)



Total Annual Value of Benefits (In Millions)



Medi-Cal

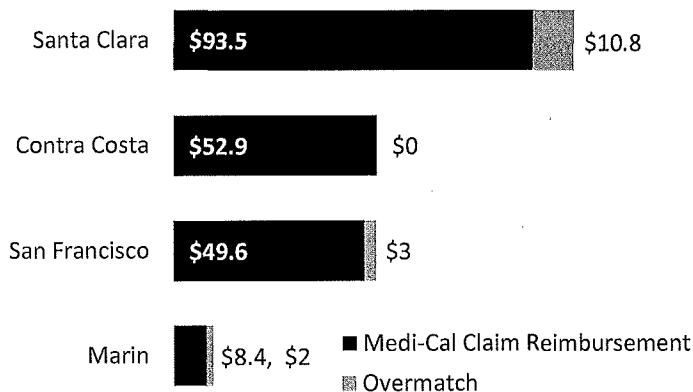
Medi-Cal is free or low-cost health coverage for children and adults with limited income. It is federally known as Medicaid. Medi-Cal provides a core set of health benefits, including doctor visits, hospital care, immunization, pregnancy-related services and nursing home care.

Medi-Cal benefit and administrative costs are covered by the federal and state government through an annual allocation of funds. Counties can choose to spend above allocated funds for many reasons, including to boost enrollment, increase the timeliness of application and renewal processing, to implement technologies intended to improve efficiency, or to otherwise improve the customer experience.

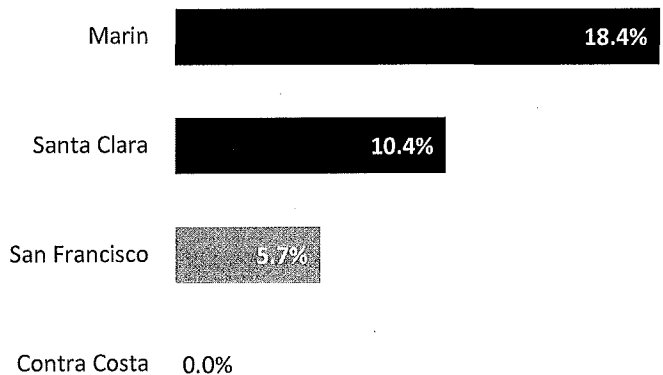
Spending above administrative allocations is also known as “overmatch.” If a county chooses to overmatch their initial allocations they may be reimbursed in end-of-year reconciliation if other counties underspend their funds, but there is no guarantee of full reimbursement.

In FY15, many counties overmatched to respond to an influx of clients due to the Affordable Care Act. The Controller’s Office conducted surveys to obtain administrative claim amounts and reimbursement rates, and sourced Medi-Cal enrollment data from the California Department of Healthcare Services Medi-Cal Certified Eligibles— Recent Trends.

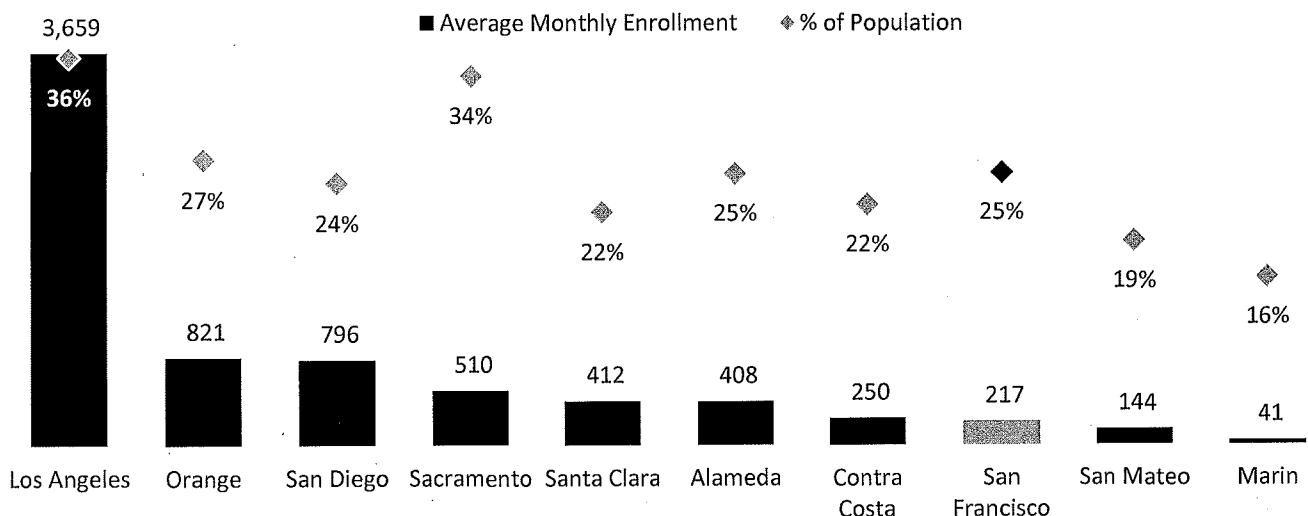
Medi-Cal Administrative Claim and Overmatch (In Millions)



Medi-Cal Overmatch as a Percent of Claim



Average Monthly Medi-Cal Clients (In Thousands) and % of Population Enrolled



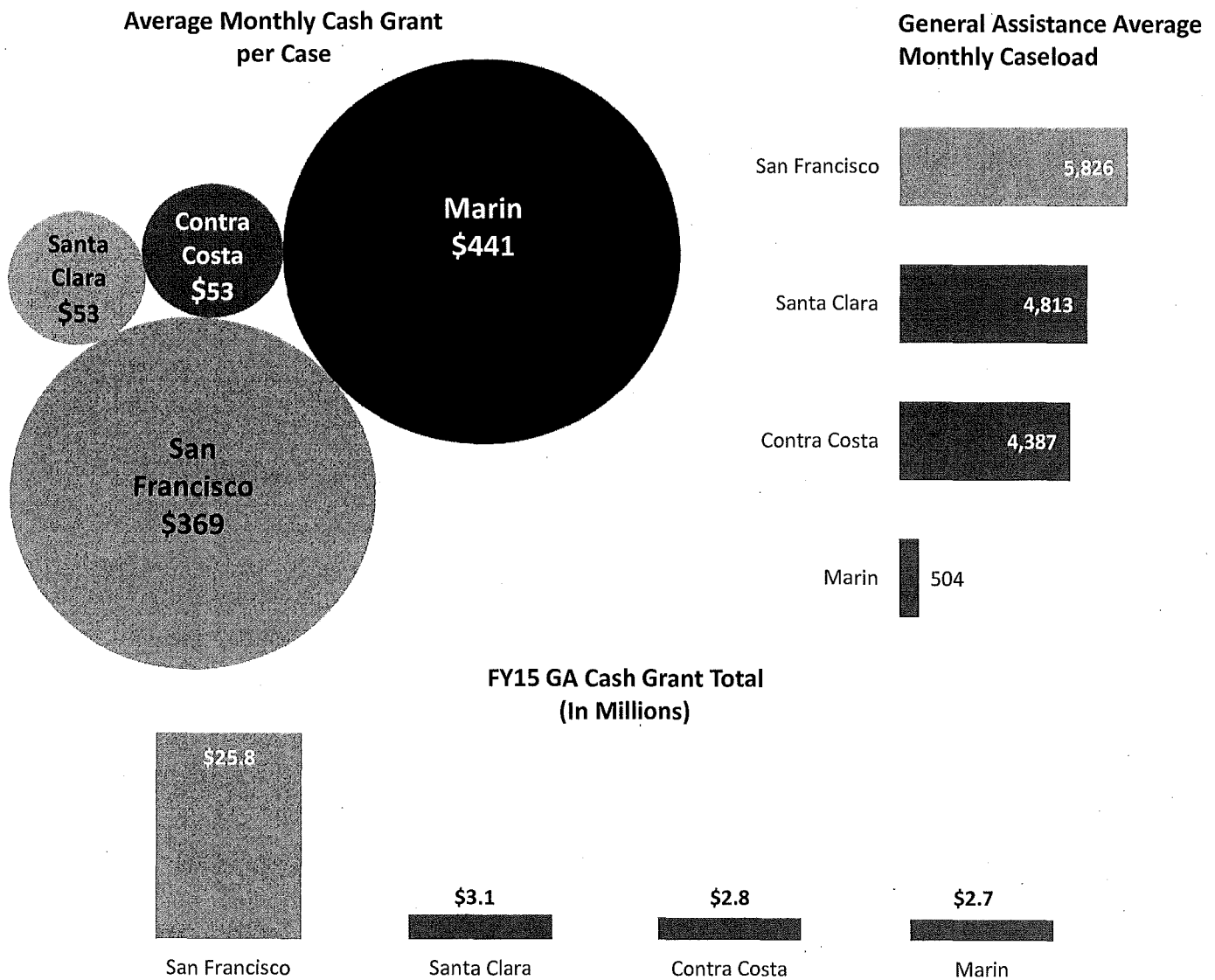
General Assistance

The General Assistance or General Relief Program (GA) is designed to provide relief and support to indigent adults without children who are not supported by their own means, other public funds, or assistance programs.

Each county's GA program is established and funded 100 percent by its own Board of Supervisors. The state is not involved in this program and benefits, payment levels, and eligibility requirements vary among each of California's 58 counties. In San Francisco, GA is a sub-program of the County Adult Assistance Program (CAAP).

The Controller's Office conducted surveys to obtain all GA data. Caseload numbers are approximate, as program tracking methods vary by jurisdiction, and each respondent had limitations in their reporting capabilities. Contra Costa reported unduplicated clients, San Francisco reported average monthly caseload, Marin reported unduplicated clients, and Santa Clara reported a point in time case count.

In FY15, San Francisco's average cash grant was the second highest of respondent counties. Its monthly caseload exceeded the next closest county by approximately 1,000 cases, and the total amount spent exceeded the next closest county by 736%, or \$22,729,988. This large difference in programmatic scale demonstrates San Francisco's commitment to support those without means to support themselves.



CalWORKs

CalWORKs is a time-limited income support and employment services program that helps low-income families reach self-sufficiency. Federally known as Temporary Assistance to Needy Families (TANF), the federal government provides a fixed annual block grant to states.

Each of California's 58 counties receive a single allocation in the form of a block grant to fund cash assistance, employment and training services, child care, housing support, transportation assistance, behavioral health services, and other supportive services for low-income families.

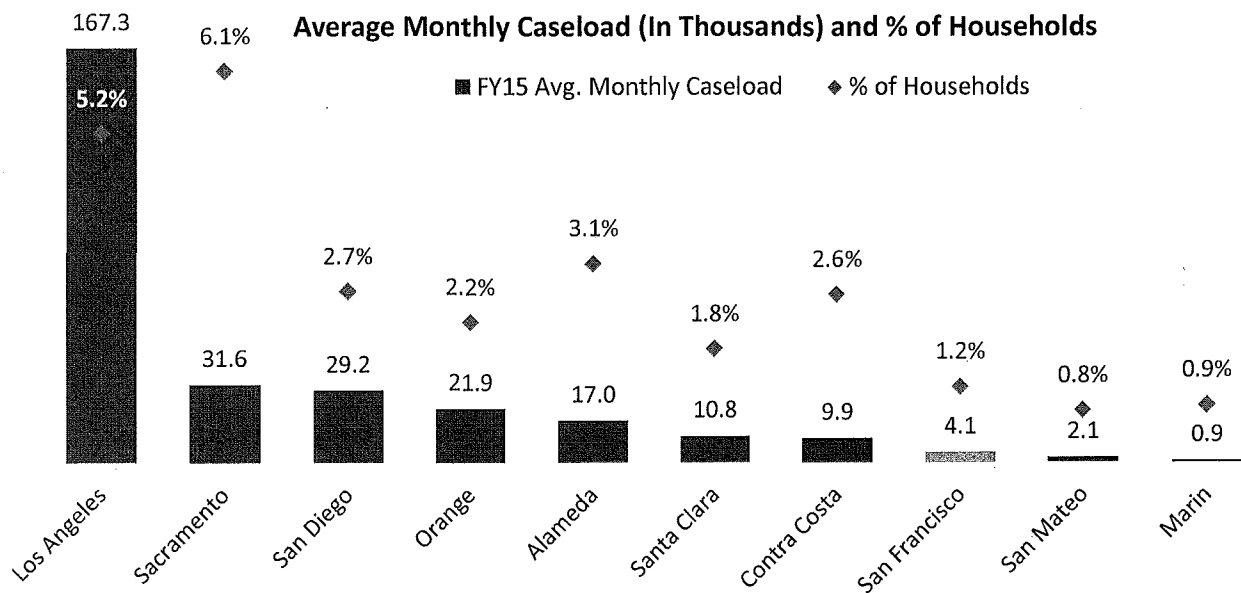
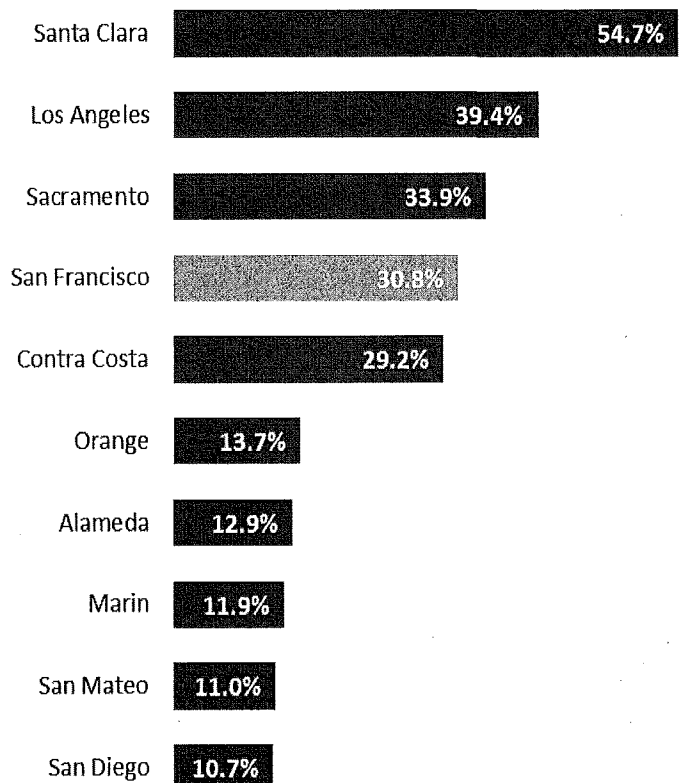
Counties receive state and federal funds to pay 97.5% of costs for cash assistance payments to CalWORKs families, and counties pay 2.5% of grant costs.

The Controller's Office sourced CalWORKs Federal Fiscal Year 2013 data from the California Department of Social Services CA 237 CW data tables and AB 1808 - Publications and Data Master Plan. Household data is sourced from 2010 Census figures.

CA 237 CW shows that San Francisco has lower average monthly enrollment than most other peer counties. San Francisco's work participation rate (WPR) is 30.8% compared to a peer average of 24.8%, and is the fourth highest.

WPR is a significant CalWORKs program measure, as CalWORKs participants are required to participate in welfare to work activities as a condition of receiving aid.

Work Participation Rate (WPR)



In-Home Support Services

In-Home Supportive Services (IHSS), a benefit tied to Medi-Cal, helps pay for caretaking services so that elderly and disabled individuals can remain safely in their homes. To be eligible, individuals must be over 65 years of age, or disabled, or blind. Disabled children are also potentially eligible for IHSS. IHSS is considered an alternative to out-of-home care, such as nursing homes or board and care facilities.

The San Francisco Human Services Agency (HSA) administers IHSS by determining client eligibility, authorizing caretaker hours, and managing clients. Once clients are approved, providers are paid through a statewide IHSS payroll system. The San Francisco IHSS Public Authority keeps a provider registry to serve clients who do not know someone able to work for them. The Public Authority also provides a Peer Mentoring service for clients, as well as an emergency on call service when a client's providers are unavailable. A small percentage of clients have severe disabilities are contracted out to Homebridge, a home-care service non-profit.

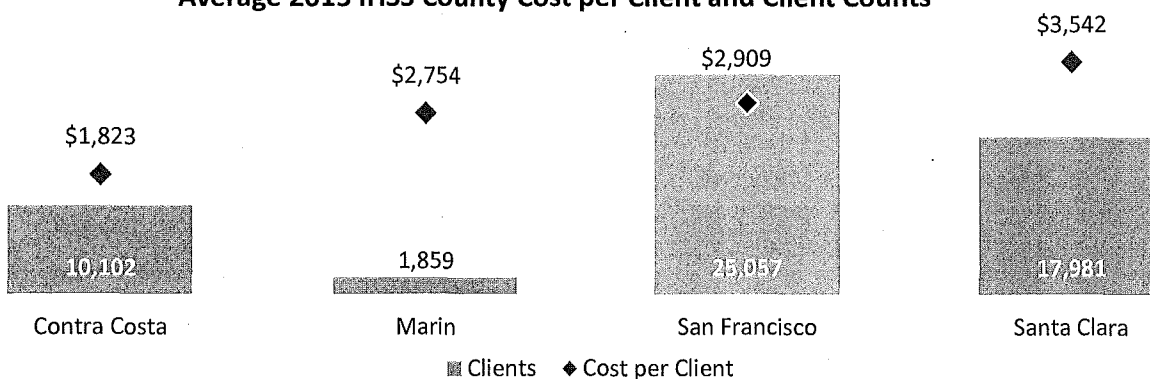
IHSS services are funded by a combination of federal, state, and local dollars. In FY15, San Francisco's share of total program costs (also known as Maintenance of Effort) was \$74,945,711.

The Controller's Office conducted surveys to obtain IHSS hours and client data from peer counties and sourced FY15 IHSS funding/cost information from "Final FY 2014-2015" information contained in the California Department of Social Services' CFL 15/16-38 (February 2, 2016).

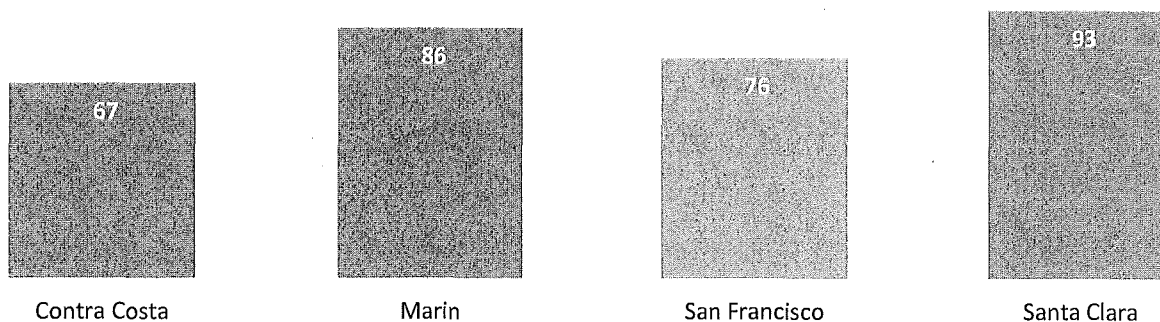
In FY15, San Francisco had the highest number of IHSS clients and the second highest average cost to the county per client. Cost per client is calculated using the local share of program costs only. Program costs are driven primarily by caretaker wages that are governed by labor agreements. Therefore, average costs per client are correlated with the cost of living in a given county. They are also indicative of the intensity of required care, which translates into greater caretaker hours.

San Francisco had the third highest average caretaker hours per IHSS client. So while San Francisco had the most clients in FY15, the intensity of required services were lower compared to Santa Clara and Marin.

Average 2015 IHSS County Cost per Client and Client Counts



Average Monthly Hours per IHSS Case



Homelessness

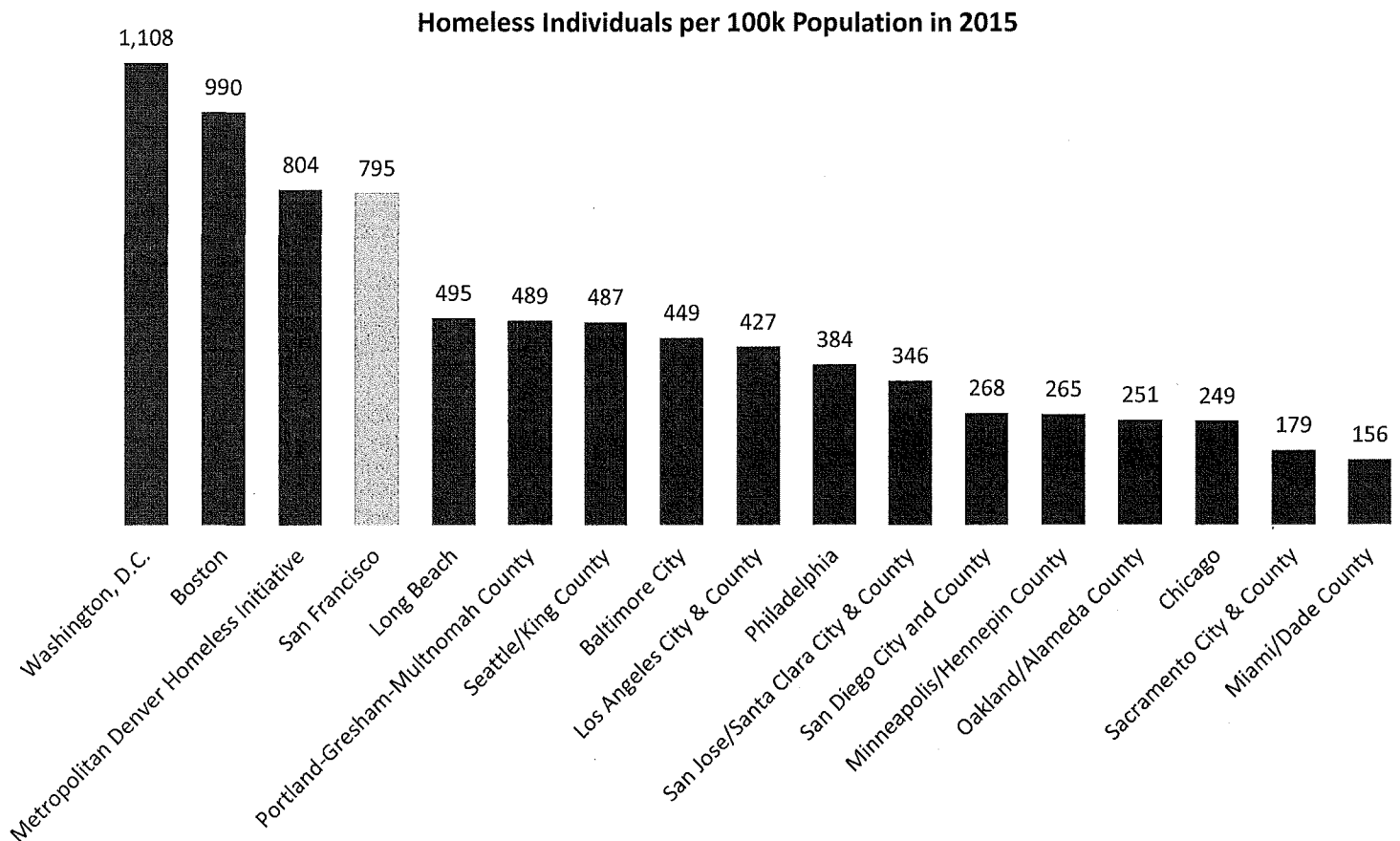
Homelessness, basically understood, is the condition of not having a permanent residence. Homelessness can affect anyone, and can be caused by a number of factors including lack of social and familial supports, job loss, domestic violence, lack of affordable housing, mental illness, and addiction.

The Controller's Office sourced homeless data from the U.S. Department of Housing and Urban Development (HUD), 2015 Point-In-Time (PIT) count and Housing Inventory Count (HIC). It includes PIT and HIC estimates of homelessness and estimates of chronically homeless persons, homeless veterans, homeless children and youth. The jurisdictions in charts below are Continuums of Care (CoC), HUD's observed geographic units for homelessness. The CoC Program is HUD-run and provides funding to nonprofit service providers, and state & local governments to rehouse homeless individuals and families.

Overall, San Francisco ranks fifth of 17 peer CoCs in the number of homeless individuals per 100,000 resident population. Examining particular sub-populations, 24% and 8% of San Francisco's homeless individuals are chronically homeless and homeless veterans, respectively, compared to a peer average of 21% and 9%.

San Francisco stands out for having the highest proportion of unaccompanied homeless youth— 22% compared to a 7% peer average. Homeless youth are classified as individuals "under the age of 25 who are experiencing homelessness on their own, not in the company of their parent or guardian."

San Francisco also conducts its own PIT counts using a different methodology that has historically yielded results different from HUD. Please see the Data Notes section for links to these reports.



Population Health



POPULATION HEALTH

This section highlights indicators of county-level population health. To control for potential differences in health outcomes due to varying state healthcare systems peers are exclusively California counties. San Francisco, unlike its peers, is both a city and a county and is densely-populated, with approximately 47 square miles in land area. Its entirely urban composition differs significantly from other peers that contain a mix of urban and suburban areas.

Overall, San Francisco displays a mixed, sometimes counterintuitive, set of health indicators. San Francisco performs well in health insurance coverage rates. It ranks second highest in levels of food insecurity, but ranks very low in terms of

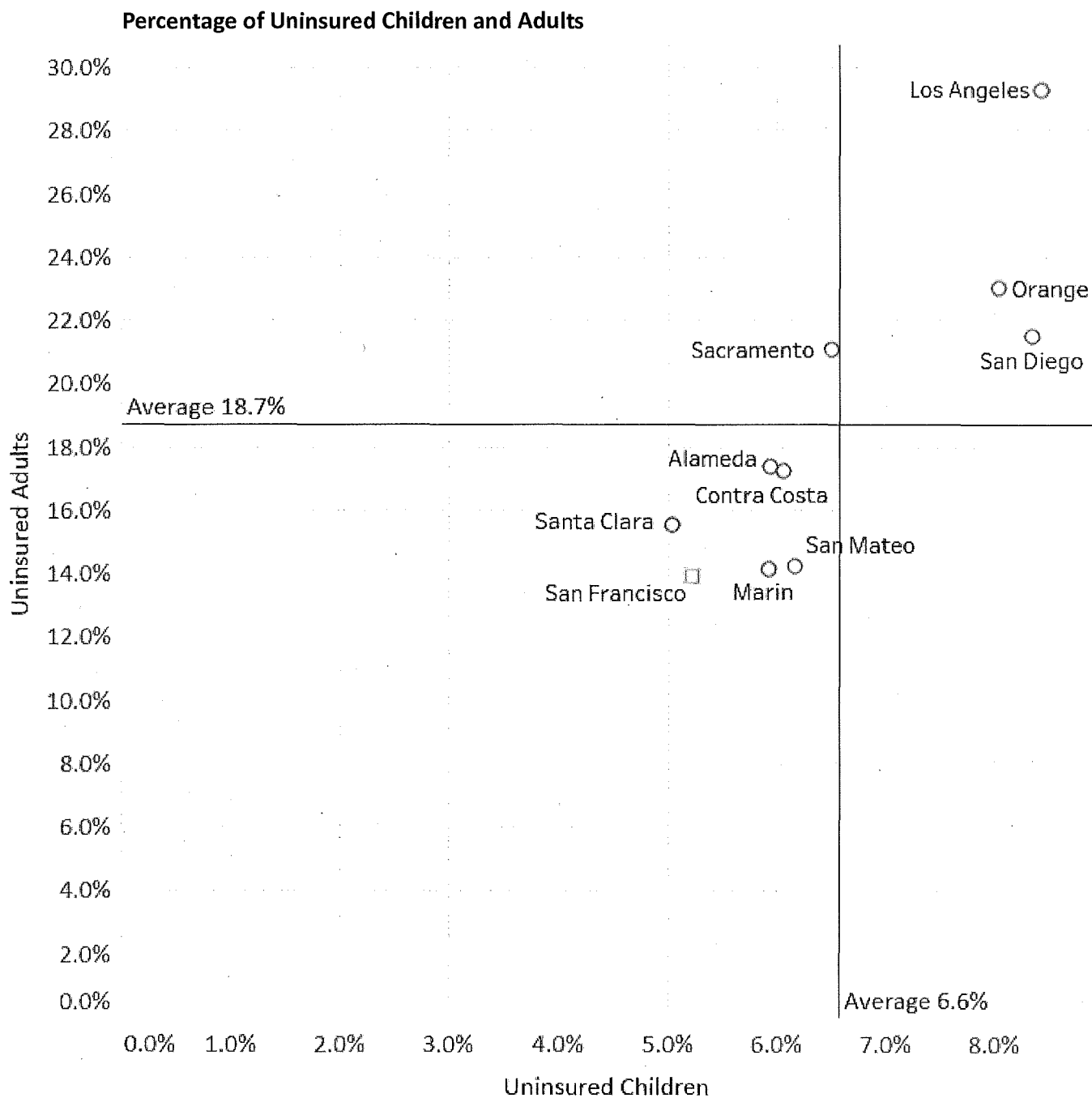
obesity and diabetes prevalence. San Francisco's population has high rates of chlamydia and HIV compared to peer counties. Among additional indicators, San Francisco ranks first in terms of the number of mental health providers per 100,000 population.

Data for this section comes from The Robert Wood Johnson Foundation's (RWJ) 2016 County Health Rankings. All data in this section comes from this 2016 report, but the data underlying the measures are sourced by RWJ from a variety of institutions and a range of years, though none earlier than 2011. Specific sources and years that the data represent are noted on measure pages.

TOPIC	MEASURE	PEER AVG
Health Insurance Coverage	San Francisco had the second smallest percentage of uninsured children, at 5.2%, and the smallest percentage of uninsured adults, at 13.9%, as of 2013	6.6%
		18.7%
General Health Indicators	San Francisco County has 794 mental health providers per 100,000 population, ranking first among peers	390
	11.5% of adults in San Francisco County smoke, slightly above the peer average	11.2%
Food and Diet	16% of San Francisco's population was food insecure in 2014 meaning they lacked access to enough food for an active, healthy lifestyle	13%
Sexual Health	San Francisco's HIV Prevalence Rate of 2,004 cases per 100,000 population is nearly four times greater than the second highest ranked county	503

Health Insurance

The below scatterplot captures the percentage of adults and children uninsured in each peer county. This data comes from 2013 U.S. Census Small Area Health Insurance Estimates. San Francisco has the second smallest percentage of uninsured children at 5.2%, and the smallest percentage of uninsured adults at 13.9%, among this peer group.

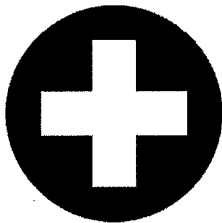


General Health Indicators

The Robert Wood Johnson Foundation's 2016 County Health Rankings capture a wide variety of health indicators. Below are four measures selected on the basis of representing general health. For each measure, San Francisco's value is presented along with San Francisco's rank within the group of ten California counties by peer average. The four measures are straightforward with the exception of Preventable Hospital Stay Rate. This measure represents the number of hospital stays for ambulatory care sensitive conditions per 1,000 Medicare enrollees. High blood pressure is an example of ambulatory care sensitive conditions, which if managed properly, do not require hospital admission.

San Francisco compares well with peer counties in infant mortality rate and mental health providers, but does not fare as well for smoking and preventable hospital stays. In rankings below, higher numbers are better.

Infant Mortality Rate per 100K Births



San Francisco 3.6

Rank 3 of 10

Peer Average 4.2

Mental Health Providers per 100K Pop.



San Francisco 794

Rank 1 of 10

Peer Average 390

Percentage of Adults who Smoke



San Francisco 11.5%

Rank 7 of 10

Peer Average 11.2%

Preventable Hospital Stay Rate



San Francisco 35

Rank 6 of 10

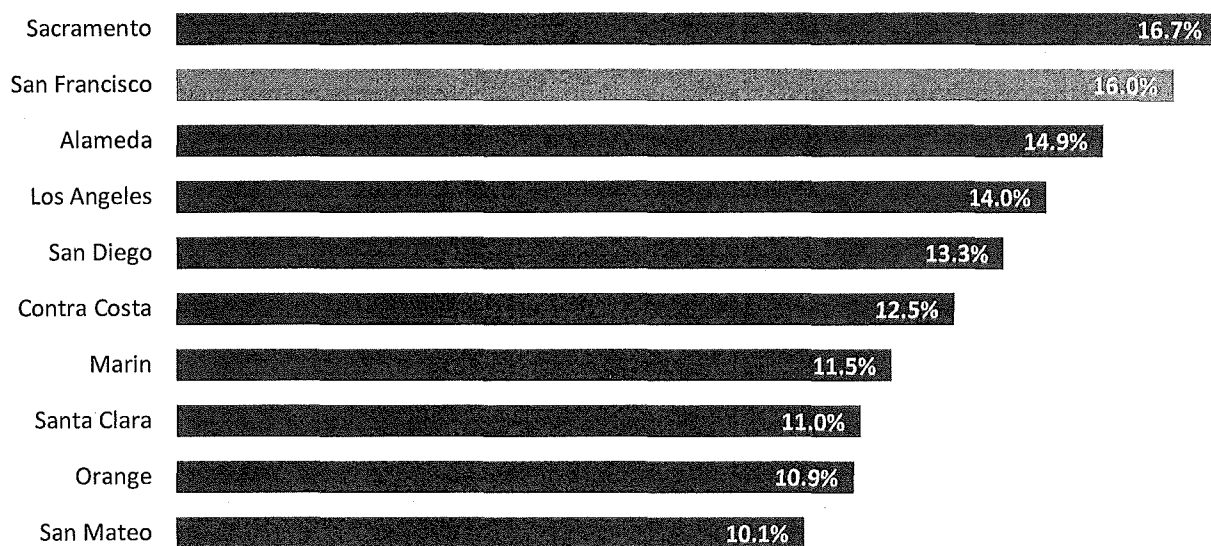
Peer Average 35

Food and Diet

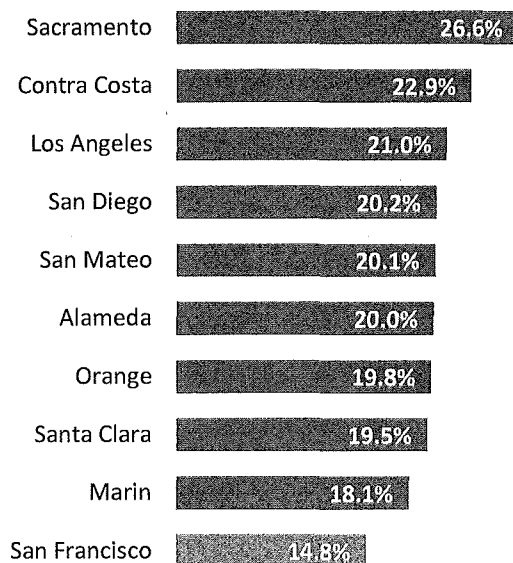
Access to healthy food and diet choices greatly impact individual health. The top chart uses data from Feeding America's 2014 Map the Meal Gap dataset to compare peer counties by food insecurity. Food insecurity is a USDA metric of individuals' lack of access to enough food for an active, healthy life. San Francisco ranks second highest in this measure and above the peer average of 13.1%.

The bottom two charts display 2012 Center for Disease Control data on the percentage of adults that are obese (those with a body mass index greater than or equal to 30) and the percentage of the population that is diabetic. San Francisco ranks at or near the bottom of the peer group on both measures. San Francisco is below the peer average for each measure at 20% and 9.1%, respectively.

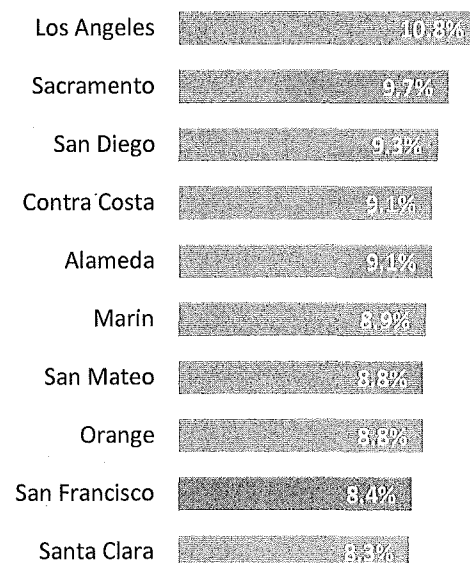
Percentage of Population that is Food Insecure



Percentage of Adults that are Obese



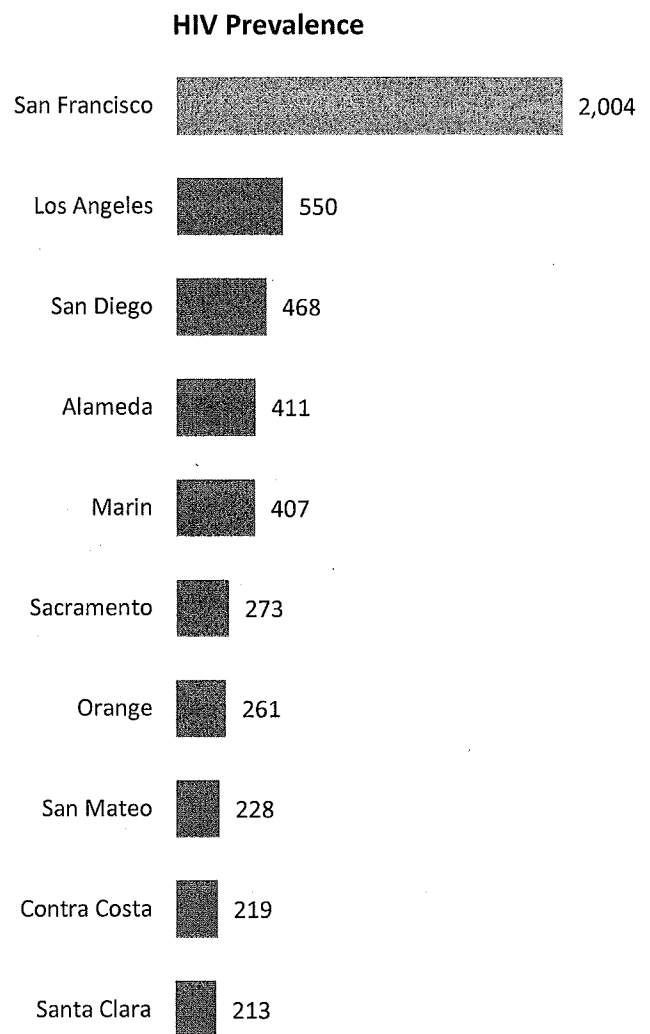
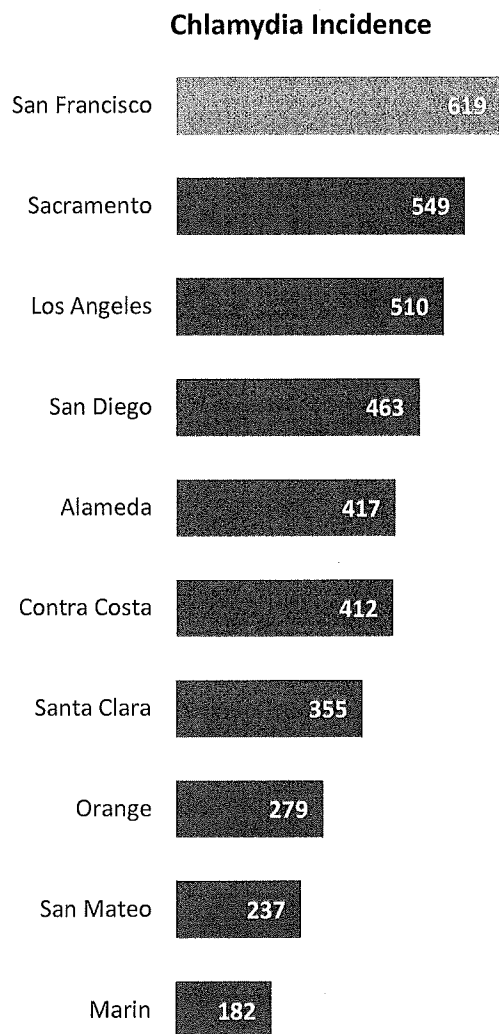
Percentage of Pop. that is Diabetic



Sexual Health

The below charts capture the incidence of chlamydia and prevalence of HIV in San Francisco. Incidence is the number of newly diagnosed cases per population, while prevalence is the proportion of the population diagnosed during a given time. Chlamydia data is for calendar year 2013 and comes from the National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention. HIV data is from calendar year 2012 and comes from the National HIV Surveillance System.

San Francisco is well above the peer average in both measures. San Francisco had an incidence of 619 cases of chlamydia per 100,000 population compared to a peer average of 402, and 2,004 HIV cases per 100,000 population compared to a peer average of 503.



Safety Net Data Notes

The San Francisco Controller's Office contacted the following California County human service agencies with a request to participate in benchmarking surveys: Alameda, Contra Costa, Los Angeles, Marin, Orange County, Sacramento, San Diego, San Francisco, San Mateo, Santa Clara

Poverty

U.S. Census Bureau, Small Area Income and Poverty Estimates (SAIPE) Program, 2015 Poverty and Median Household Income Estimates (<http://www.census.gov/did/www/saipe/data/statecounty/data/2015.html>)

All of the programs profiled are income based. Federal poverty level (FPL) is used to determine eligibility.

CalFresh

California Department of Social Services: CalFresh - Data Tables CF 296, DFA 256 (<http://www.cdss.ca.gov/research/PG349.htm>)

Applicable survey questions were as follows:

- What was your department's FY15 administrative claim amount for CalFresh?
- How much of the FY15 CalFresh claim amount was reimbursed?

Medi-Cal

California Department of Healthcare Services: Medi-Cal Certified Eligibles - Recent Trends (<http://www.dhcs.ca.gov/dataandstats/statistics/Pages/Medi-Cal-Certified-EligiblesRecentTrends.aspx>)

Applicable survey questions were as follows:

- What was your department's FY15 claim amount for Medi-Cal Administration?
- How much of the FY15 Medi-Cal Administration claim amount was reimbursed?
- How many unique FY15 MediCal clients did your office manage throughout FY15?

General Assistance

Applicable survey questions were as follows:

- What was your department's total FY15 amount of cash grants issued as General Assistance program benefits?
- How many unique FY15 General Assistance clients did your office manage?

Caseload numbers are approximate as counties reported their numbers using different methods. Varied reporting methods for General Assistance are indicative of the local nature of the program and the absence of standardized State or Federal reporting requirements. Counties reported cases as follows:

- Contra Costa: unduplicated clients
- San Francisco: average monthly caseload
- Marin: unduplicated clients
- Santa Clara: point-in-time count

Safety Net Data Notes

CalWORKs

California Department of Social Services: CalWORKs Data Tables CA 237 CW
(<http://www.cdss.ca.gov/research/PG276.htm>)

California Department of Social Services: AB 1808 - Publications and Data Master Plan, County TANF Annual Work Participation Rates, FFY2013 (<http://www.dss.cahwnet.gov/research/PG280.htm>)

U.S. Census Bureau, 2010 Census. Summary File 1, Tables P17, P18, P28, P29, P37, P38, and P39
(https://factfinder.census.gov/faces/nav/jsf/pages/community_facts.xhtml)

Applicable survey questions were as follows:

- What was your department's FY15 CalWORKs expenditure claim amount for all program allocations your county offers?
- How much of your total CalWORKs FY15 claim amount was reimbursed for all programs?
- How many unique FY15 CalWORKs clients did your office manage for all programs?

In-Home Support Services

California Department of Social Services: 2015/16 County Fiscal Letters – Allocations, CFL 15/16-38 (February 2, 2016) (<http://www.dss.cahwnet.gov/lettersnotices/PG4790.htm>)

Applicable survey questions were as follows:

- What was your department's FY15 Maintenance of Effort (MOE) amount?
- What was your department's total FY15 claim amount for all IHSS reimbursements?
- How much of the total FY15 claim amount was reimbursed by the state of California?
- How many FY15 unique IHSS clients did your department manage?
- How many FY15 care-taker hours were logged for IHSS clients?

All counties with the exception of Santa Clara reported annual unduplicated clients and total annual caretaker hours. Santa Clara reported a monthly average of caretaker hours. For comparative purposes, Santa Clara's reported caretaker hours contained in Safety Net charts are monthly averages multiplied by 12.

Homelessness

U.S. Department of Housing and Urban Development: 2015 Annual Homeless Assessment Report (AHAR), 2007 - 2015 Point-in-Time Estimates by CoC (<https://www.hudexchange.info/resource/4832/2015-ahar-part-1-pit-estimates-of-homelessness/>)

2015 San Francisco Point-In-Time Homeless Count & Survey (http://dhsh.sfgov.org/wp-content/uploads/2016/06/2015-San-Francisco-Homeless-Count-Report_0-1.pdf)

2009 San Francisco Homeless Count And Survey
(<http://www.sfhsa.org/asset/ReportsDataResources/HomelessCountFINALReportSF2009.pdf>)

Population Health Notes

Data Sources

2016 County Health Rankings (<http://www.countyhealthrankings.org/rankings/data>)

Health Insurance

Small Area Health Insurance Estimates 2013

General Health

Percentage of Adults Who Smoke: Behavioral Risk Factor Surveillance System 2014

Preventable Hospital Stays: Dartmouth Atlas of Health Care 2013

Infant Mortality: Health Indicators Warehouse 2006-2012

Mental Health Providers: Centers for Medicare & Medicaid Services, National Provider Identification File 2015

Food and Diet

Food Insecurity: Feeding America, Map the Meal Gap 2014

Adult Obesity: Center for Disease Control, Interactive Atlas 2012

Diabetes Prevalence: Center for Disease Control, Interactive Atlas 2012

Sexual Health

National HIV Surveillance System 2012

National Center for HIV/AIDS, Viral Hepatitis, STD, and TB Prevention 2013

From: Reports, Controller (CON)
Sent: Monday, February 13, 2017 10:31 AM
To: Calvillo, Angela (BOS); Gosiengfiao, Rachel (BOS); BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Howard, Kate (MYR); Hussey, Deirdre (MYR); Steeves, Asja (CON); Rose, Harvey (BUD); Campbell, Severin (BUD); Newman, Debra (BUD); SF Docs (LIB); CON-EVERYONE; Chu, Carmen (ASR); Cukierman, Rachel (ASR); Fuchs, Kurt (ASR); Wu, William (ASR)
Subject: Issued: Field Follow-up of 2013 Audit of the Assessor-Recorder's Social Security Number Truncation Program

The Office of the Controller's City Services Auditor Division (CSA) today issued a memorandum on its assessment of corrective actions that the Office of the Assessor-Recorder (Assessor) has taken in response to CSA's 2013 audit report, *Audit of the Assessor-Recorder's Social Security Number Truncation Program*. The assessment found that all recommendations have been fully implemented and are considered closed.

To view the full memorandum, please visit our website at:
<http://openbook.sfgov.org/webreports/details3.aspx?id=2412>

This is a send-only e-mail address. For questions about the memorandum, please contact Director of City Audits Tonia Lediju at tonia.lediju@sfgov.org or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

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CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

FIELD FOLLOW-UP MEMORANDUM

TO: Carmen Chu, Assessor-Recorder
Office of the Assessor-Recorder

FROM: Tonia Lediju, Director of City Audits
City Services Auditor Division

DATE: February 13, 2017

SUBJECT: Field Follow-up of 2013 Audit of the Assessor-Recorder's Social Security
Number Truncation Program

EXECUTIVE SUMMARY

A field follow-up found that the Office of the Assessor-Recorder (Recorder) has taken corrective actions to fully implement all nine of the recommendations in the December 2013 memorandum, *Audit of the Assessor-Recorder's Social Security Number Truncation Program*, issued by the City Services Auditor Division (CSA) of the Office of the Controller (Controller).

BACKGROUND, OBJECTIVE & METHODOLOGY

Background

CSA audited the Recorder's truncation program in 2013. State law¹ requires each county's recorder to establish a truncation program to create a public record version of each official record recorded since 1980. Section 27361(d)(1) authorizes county recorders to charge a fee of \$1 for recording the first page of every instrument, paper, or notice required or permitted by law to be recorded, as authorized by each county's board of supervisors. The collected fees are to be used solely for truncation program implementation. Section 27301(c) requires that county recorders not charge any new fee or increase any existing fees to fund the truncation program, except as provided in Section 27361(d).

Consistent with state law, on July 22, 2008, the Board of Supervisors of the City and County of San Francisco (City) approved Ordinance Number 163-08, which requires the Recorder to establish a truncation program. The ordinance authorizes the Recorder to collect an additional \$1 for recording the first page of all documents except governmental liens. The ordinance

¹ All code sections cited in this memorandum refer to the California Government Code.

February 13, 2017

provides that the fee shall be discontinued after December 31, 2017, unless reauthorized by the Board of Supervisors.

The ordinance further states that the Controller shall conduct two reviews to verify that the funds generated by the truncation program fee are used only for truncation program purposes, as required by Section 27361(d)(4). The first review—the audit that is the basis of this follow-up memorandum—was completed on December 31, 2013, and the second review must be completed between June 1 and December 31, 2017. The reviews must state the progress of the Recorder in truncating official records in accordance with Section 27301(a) and estimate any ongoing costs of complying with Section 27301, subdivisions (a) and (b).

The Assessor-Recorder is responsible for locating all taxable property in the City and identifying ownership, establishing a taxable value for all property subject to property taxation, listing the value of all property on the assessment roll, applying all legal exemptions to property taxes, maintaining public records, collecting city revenues from the recording of legal documents, and conducting fair and efficient assessments.

Objective

The objective of this field follow-up was to determine whether the Recorder has taken the corrective actions recommended in CSA's December 31, 2013, memorandum on the audit of the Recorder's Social Security number truncation program. Consistent with Government Auditing Standards, Section 7.05, promulgated by the U.S. Government Accountability Office, the purpose of audit reports include facilitating follow-up to determine whether appropriate corrective actions have been taken.

This field follow-up is a nonaudit service. Government Auditing Standards do not cover nonaudit services, which are defined as professional services other than audits or attestation engagements. Therefore, the Recorder is responsible for the substantive outcomes of the work performed during this field follow-up and is responsible to be in a position, in fact and appearance, to make an informed judgment on the results of the nonaudit service.

Methodology

To conduct the field follow-up, CSA:

- Obtained documentary evidence from the Recorder.
- Interviewed the recording and transactions manager and an accountant from the Recorder to understand and verify the status and nature of the corrective actions taken.
- Verified the status of the recommendations that the Recorder had reported as implemented.
- Documented the results of the fieldwork.

February 13, 2017

RESULTS

The Recorder has fulfilled all nine of the recommendations made in CSA's December 2013 memorandum, which, as a result, are now considered closed.

CLOSED AND IMPLEMENTED RECOMMENDATIONS

Recommendation	Field Follow-up Results
1. The Recorder should further develop its Social Security number truncation program to cover official records recorded from 1980 through 2008.	The Recorder has contracted to truncate Social Security numbers in official records recorded from 1980 through 2008.
2. The Recorder should conduct a competitive solicitation process and include the truncation of official records recorded from 1980 through 2008 in the agreement with the selected contractor.	The Recorder executed a change order for a pre-existing contract with one vendor, AtPac, to truncate official records recorded from 2000 through 2009 and, using an approved sole source waiver, contracted with another vendor, BMI Imaging Systems, to truncate official records recorded from 1980 through 2008.
3. The Recorder should determine the total amount of truncation program funds used to pay Recorder division expenses that were not directly related to the truncation program and reallocate that amount to the truncation program fund.	The Recorder determined the total amount of truncation program funds used to pay indirect Recorder division expenses and reallocated the funds to the truncation program fund.
4. The Recorder should develop and implement a method for allocating and documenting indirect costs of the truncation program, including personnel expenses.	The Recorder no longer allocates indirect costs to the Social Security number truncation program, so this recommendation is no longer applicable.
5. The Recorder should use funds generated by truncation program fees only for truncation program expenses.	Recorder fiscal staff monitors expenditures to ensure that truncation program fee revenue is only used for truncation program expenses.
6. The Recorder should develop, document, and implement a method for accurately recording truncation program revenue and expenditures.	The Recorder ensures that all truncation program revenue is verified for accurate allocation as it is recorded in the City's accounting system.
7. The Recorder should estimate the cost to truncate official records recorded from 1980 through 2008, determine whether truncation program revenue sufficiently covers program costs, and adjust the truncation program's budget as needed.	The Recorder estimated the cost to truncate official records recorded from 1980 through 2008 and determined that truncation program revenue sufficiently covers program costs with no need for budget adjustments.

February 13, 2017

Recommendation	Field Follow-up Results
8. The Recorder should use surplus revenue generated from the truncation program to pay for the ongoing costs to truncate official records and the unanticipated costs of the backward truncation of official records recorded from 1980 through 2008, as per the California Government Code, Section 27301(a) and (b).	Each year the Recorder carries forward surplus revenue generated from the truncation program to pay for the ongoing costs to truncate official records from 1980 through 2008.
9. The Recorder should develop and implement written policies and procedures to enhance the security and safekeeping of documents in its possession.	The Recorder developed and implemented written policies and procedures, updated in June 2016, to ensure security and safekeeping of documents in its possession.

CSA extends its appreciation to you and your staff who assisted with this review. If you have any questions or concerns, please contact me at (415) 554-5393 or tonia.lediju@sfgov.org.

cc: Assessor-Recorder
Rachel Cukierman
Kurt Fuchs
William Wu

Controller
Ben Rosenfield
Todd Rydstrom
Mark de la Rosa
Massanda D'Johns
Mark Tipton
Steven Muñoz

Board of Supervisors
Budget Analyst
Citizens Audit Review Board
City Attorney
Civil Grand Jury
Mayor
Public Library

February 13, 2017

ATTACHMENT: DEPARTMENT RESPONSE

CARMEN CHU
ASSESSOR-RECORDER



SAN FRANCISCO
OFFICE OF THE ASSESSOR-RECORDER

January 20, 2017

Tonia Lediju, Audit Director
Office of the Controller, City Services Auditor Division
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Subject: Assessor-Recorder Acknowledgement to CSA Field Follow-up of 2013 Audit of the Assessor-Recorder's Social Security Number Truncation Program

Dear Ms. Lediju

Thank you for providing us the opportunity to respond to your field follow-up audit of your report, "Audit of the Assessor-Recorder's Social Security Number Truncation Program," as prepared by the Controller's Office, City Services Auditor.

We acknowledge that all nine recommendations are now closed and implemented. We appreciate the time spent by your staff to review the Assessor-Recorder's Social Security Number Truncation Program.

If you have any questions or need additional information, please do not hesitate to contact me at (415) 554-4999.

Sincerely,

A handwritten signature in black ink, appearing to be "Carmen Chu", written over a horizontal line.

Carmen Chu
Assessor-Recorder

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: DEM Executive Director Letter & Enclosures to Board RE: Apply for Grants Resolution 161354
Attachments: 161354 v2.pdf; CCSF Grant Funded Positions.pdf; Apply for Grants Resolution 161354 _BREED.pdf

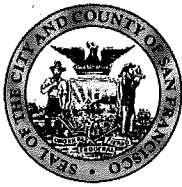
From: Hogan, Kristin (ECD)
Sent: Wednesday, February 08, 2017 12:24 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Wong, Linda (BOS) <linda.wong@sfgov.org>
Subject: DEM Executive Director Letter & Enclosures to Board RE: Apply for Grants Resolution 161354

Dear Clerk of the Board of Supervisors:

Please forward the attached documents to President Breed at your earliest convenience.

Thanks very much,
Kristin

Kristin Hogan Schildwachter
Government Affairs Manager
San Francisco Department of Emergency Management
p: 415-558-3819
m: 415-518-2834
Web: Sfdem.org sf72.org | Facebook: [SFDEM](https://www.facebook.com/SFDEM) | Twitter: [@SF_Emergency](https://twitter.com/SF_Emergency) [@sf72org](https://twitter.com/sf72org)



Edwin M. Lee
Mayor

Department of Emergency Management
1011 Turk Street, San Francisco, CA 94102

Division of Emergency Communications
Phone: (415) 558-3800 Fax: (415) 558-3843

Division of Emergency Services
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Anne Kronenberg
Executive Director

February 8, 2017

The Honorable London Breed
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room. 244
San Francisco, Ca 94102-4689

Dear President Breed:

I am writing to ask for the opportunity to meet with you in advance of the February 14, 2017 Board of Supervisors Meeting. It is critically important that San Francisco votes to approve a Governing Body Resolution so that we may receive federal homeland security and emergency preparedness grant funding.

The City is the fiscal agent of the Bay Area's homeland security grant funds. We have made the San Francisco Bay Area a more prepared and resilient community through our leadership and collaborative approach. The 12 counties and three cities (Oakland, San Francisco, and San Jose) that make up the San Francisco Bay Area Urban Areas Security Initiative (UASI) region have entrusted San Francisco with the fiscal management and oversight of the federal UASI Grant, which provides approximately \$22 million to the region annually. The City also receives approximately \$1.2 million from the State Homeland Security Grant, the Emergency Management Performance Grant, and the Local Government Oil Spill Contingency Plan Grant combined.

We are required to provide the State of California Governor's Office of Emergency Services and the California Department of Fish and Game Office of Spill Prevention and Response a Governing Body Resolution to Apply for 2017 Homeland Security and Emergency Preparedness Grants, which includes the UASI Grant, the State Homeland Security Grant, the Emergency Management Performance Grant, and the Local Government Oil Spill Contingency Plan Grant. These funds are used throughout San Francisco for personnel, programs, projects, and equipment dedicated to making our communities better prepared and more resilient. Without this Resolution, we will not be able to apply for 2017 homeland security and emergency preparedness grants.

Last week this Governing Body Resolution was heard at the Budget and Finance Committee with much discussion and deliberation about Alameda County's first responder and emergency management training exercise called Urban Shield. The discussion also included a review of how San Francisco uses its allocation of these grants, which predominately goes to 39 personnel salaries. With amendments, the Resolution was voted to go to the full Board of Supervisors without recommendation.

We would like to meet with you before the upcoming Board of Supervisors meeting to share how San Francisco invests its allocation of the grants; review the 39 City grant-funded personnel positions; explain our role as fiscal agent and how we manage the grants on behalf of the region; and discuss the Urban Shield exercise and the community concerns regarding this first responder and emergency management training event.

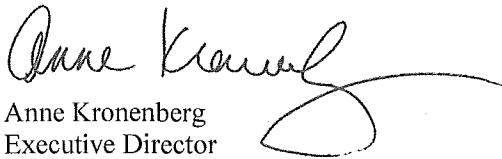
Urban Shield is an emergency management exercise that provides training to Bay Area first responders. Urban Shield engages thousands of law enforcement, fire, emergency medical, and emergency management personnel and features real-life scenarios to test preparedness plans and response capabilities to hazards such as mass shootings, terrorist and cyber-attacks, infrastructure collapse, and natural disasters.

You have likely heard from a number of concerned individuals requesting that the City exclude funding the Urban Shield emergency management training exercise with homeland security grants. We stand with members of the community in our commitment to civil rights, community empowerment, and strong relations between law enforcement and the community based on mutual trust. We believe the following recent developments support balancing the need for first responder and emergency management training with community concerns:

- **Alameda County Board of Supervisors:** On January 10, 2017 the Alameda County Board of Supervisors conducted a hearing to consider public concerns while deciding whether to continue the agreement to manage the Bay Area UASI training and exercise program, which includes the Urban Shield emergency management training exercise. Over the course of many hours, the Board intently listened to each public commenter and ultimately voted unanimously to continue the agreement.
- **Oversight Task Force:** The Alameda County Board of Supervisors also voted to create a task force comprised of representatives from various public and community organizations (including two members of the Stop Urban Shield coalition) to study the design and execution of the 2017 Urban Shield emergency management training exercise. This fall the task force will present to the Alameda County Board of Supervisors its recommendations to continue or discontinue the exercise training in 2018. *[Please note, I have requested to participate on this task force.]*
- **New Focus and Clearer Standards:** The 2017 Urban Shield emergency management training exercise will have a greater focus on medical and community emergency preparedness (e.g., Community Emergency Response Teams (CERT) and Neighborhood Emergency Response Teams (NERT)). Alameda County also established a clear list of standards prohibiting any elements of training that could be construed as racial profiling and surveillance.
- **Militarized Equipment:** “Militarized” or “weapons-grade equipment” are explicitly prohibited by federal grant guidelines. San Francisco’s role as fiscal agent includes ensuring compliance to these and many other requirements.

Thank you in advance for considering the aforementioned points and I look forward to discussing this Resolution allowing the City to apply for these critical emergency preparedness and homeland security grants. I also welcome the opportunity to discuss how the Department of Emergency Management can be of service to you and your community as we plan, train, and prepare the City for emergencies. My staff will contact your legislative aides to find a time to meet.

Sincerely,


Anne Kronenberg
Executive Director

Enclosure: CCSF Grant-Funded Positions and Descriptions
Governing Body Resolution File No.161354

Cc: Angela Calvillo, Clerk of the Board
Barbara Garcia, Department of Public, Director of Health
Naomi Kelly, Office of the City Administrator, City Administrator
San Francisco Fire Department Chief Hayes-White
San Francisco Police Department Chief Scott
Sheriff Vicki Hennessy

1 [Apply for Grants - 2017 Emergency Preparedness Grants]

2
3 **Resolution authorizing designated City and County officials to execute and file on**
4 **behalf of the City and County of San Francisco any actions necessary for the purpose**
5 **of obtaining State and Federal financial assistance under various grant programs,**
6 **including: the Federal Fiscal Year 2017 Urban Areas Security Initiative Grant, the**
7 **Federal Fiscal Year 2017 State Homeland Security Grant Program, the 2017 Emergency**
8 **Management Performance Grant, and the 2017 Local Government Oil Spill Contingency**
9 **Plan Grant Program.**

10
11 WHEREAS, The State of California, through various homeland security grant
12 programs, provides support for the development and maintenance of the capability of local
13 jurisdictions to prepare for and respond to natural disasters, acts of terrorism, and other man-
14 made disasters, as well as disperses federal funds provided for this purpose; and

15 WHEREAS, The State of California's Department of Fish and Game provides support
16 for oil spill response planning; and

17 WHEREAS, The City and County of San Francisco has participated in these programs
18 since their inception and deems them vital to the continued well-being of its citizens; and

19 WHEREAS, The City and County of San Francisco is committed to ensuring its grant
20 funds are utilized in a compliant, appropriate, and transparent manner (including planning,
21 organization, equipment, training, and exercises) that respects the civil rights and civil liberties
22 of all Bay Area residents; and

23 WHEREAS, San Francisco has taken action to investigate use of force in policing and
24 to reform and implement Use of Force policies which ensure community safety, including
25 against the use of militarized police tactics and weaponry; and

1 WHEREAS, Urban Shield is an intense, emergency preparedness training program for
2 law enforcement, which uses emergency scenario simulations and military-grade equipment
3 to train first responders; and

4 WHEREAS, The City and County of San Francisco has gone on record against the
5 militarization of law enforcement; and

6 WHEREAS, The City and County Board of Supervisors is committed to meaningful
7 police reform that goes above and beyond current policies, practices and legal standards to
8 help ensure public safety for all San Francisco residents and visitors; and

9 WHEREAS, Effective public safety efforts rely on strong relations between law
10 enforcement and the community based on mutual trust, transparency, and accountability; and

11 WHEREAS, The City and County of San Francisco will encourage initiatives that
12 strengthen emergency planning, first responder preparedness, and community safety,
13 resilience, and recovery; and

14 WHEREAS, The State of California requires that the applicant's agents be named in
15 the resolution; now, therefore, be it

16 RESOLVED, That the City and County of San Francisco urges Alameda County to
17 suspend funding the Urban Shield training program and prioritize funding for Planning and
18 Risk Management, Medical and Public Health, Emergency Planning and Community
19 Preparedness, and Recovery and other UASI priority areas; and, be it

20 RESOLVED, That the Board of Supervisors of the City and County of San Francisco
21 authorizes the Executive Director of the Department of Emergency Management; or in his or
22 her absence, the Chief Financial Officer, the Deputy Director, or the Assistant Deputy Director
23 of the Department of Emergency Management; or the General Manager, Assistant General
24 Manager, or Chief Financial Officer of the Bay Area Urban Areas Security Initiative (UASI)
25 program, to execute for and on behalf of the City and County of San Francisco, a public entity

1 established under the laws of the State of California, any actions necessary for the purpose of
2 obtaining State and Federal financial assistance provided by the Federal Department of
3 Homeland Security and sub-granted through the State of California, as well as provided
4 directly by the State of California, including: the Federal Fiscal Year 2017 UASI Grant, the
5 Federal Fiscal Year 2017 State Homeland Security Grant Program, the 2017 Emergency
6 Management Performance Grant, and the 2017 Local Government Oil Spill Contingency Plan
7 Grant Program; and, be it

8 FURTHER RESOLVED, That the Department of Emergency Management and the
9 UASI report back to the Board of Supervisors upon receiving grant to formally accept and
10 expend grant monies; and, be it

11 FURTHER RESOLVED, That the Board of Supervisors urges Alameda County to allow
12 the Director of the San Francisco Department of Emergency Management or his or her
13 designee to serve on the Alameda County Urban Shield Task Force.



Edwin M. Lee
Mayor

Department of Emergency Management
1011 Turk Street, San Francisco, CA 94102

Division of Emergency Communications
Phone: (415) 558-3800 Fax: (415) 558-3843

Division of Emergency Services
Phone: (415) 487-5000 Fax: (415) 487-5043



Anne Kronenberg
Executive Director

CCSF Grant Funded Personnel Positions
(URBAN AREAS SECURITY INITIATIVE & STATE HOMELAND SECURITY
GRANT PROGRAMS)

Department of Emergency Management (13 positions)

1. **Emergency Planner (DEM)** Assist the Lead Emergency Planner in the review, evaluation and analysis of emergency and disaster plans, policies, and procedures; analyze and provide consultation and guidance in the development and implementation of emergency and disaster exercise/training; research and provide reference information related to technical studies in disaster and emergency planning and recovery services.
2. **Exercise Planner (DEM)** Assist lead exercise planner in the development of and preparation for City-based exercises to test various, recently completed City Emergency Response Plan Annexes; assist in the coordination between City departments involved in the conduct of these exercises; draft related materials such as situation manuals, exercise plans, and after action reports; ensure that all plans meet federal Homeland Security Exercise and Evaluation Program (HSEEP) guidelines.
3. **External Affairs Associate (DEM)** Develop strategic communications and messages; facilitate Joint Information Center operations and training, social media planning, monitoring, and analysis; manage external speaking requests and visits; administer the release of public records.
4. **Lead Emergency Planner (DEM)** Develop and implement disaster and emergency planning procedures; recommend disaster and emergency planning policies; provide information on and interpretation of policies and procedures; review City Emergency Response Plan Annexes and maintain and update as needed; attend community meetings and coordinate stakeholder feedback during update process.
5. **Lead Exercise Planner (DEM)** Lead the development of and preparation for city-based exercises to test various, recently completed City Emergency Response Plan Annexes; provide coordination between City departments involved in the conduct of these exercises; draft related materials such as situation manuals, exercise plans, and after action reports; ensure that all plans meet federal Homeland Security Exercise and Evaluation Program (HSEEP) guidelines.
6. **Lead Operations Coordinator (DEM)** Develop and implement disaster and emergency operations procedures; recommend disaster and emergency operations policies; provide information on, and interpretation of, policies and procedures; act as technical advisor on studies and problems relating to emergency and disaster operations; perform and manage disaster and emergency operations work in the areas of homeland security and emergency services Citywide; oversee Duty Officer and watch program; collaborate with and provide

information and advice to governmental representatives, public safety agencies, community groups, organizations, and the public regarding emergency operations.

7. **Mass Care and Shelter Planner (DEM)** Draft update to the City's Mass Care and Shelter Annex to the City Emergency Response Plan, focusing on Commodity Point of Distribution Plan; update the City's Shelter database; coordinate with the Hunger Task Force to broaden the network of primary kitchens.
8. **NCRIC Liaison (DEM)** Conduct and coordinate vulnerability assessments of critical infrastructure sites and key resources; prepare reports, publications, correspondence, graphs, and charts regarding terrorist-related criminal activity; prepare important technical records, plans, and reports to document processes and provide information for review by emergency management officials.
9. **Operations Coordinator (DEM)** Develop and coordinate the creation and implementation of operational policies and procedures; research and analyze best practices in the field of disaster and emergency planning; respond to local disasters and emergencies; work in Emergency Operations Center during activations.
10. **Resilience and Recovery Manager (DEM)** Review, analyze, and oversee planning efforts to increase capabilities in private sector preparedness education and private sector continuity of operations education; develop and conduct public engagement activities such as preparedness fairs; and oversee and monitor the SF72 Bay72 project.
11. **Response Operations Planner (DEM)** Develop and coordinate the creation and implementation of operational policies and procedures; research and analyze best practices in the field of disaster and emergency planning; respond to local disasters and emergencies; work in Emergency Operations Center during activations; participate as the on-call Duty Officer which requires carrying a pager on a rotational basis; and work weekends, evenings, shifts, and holidays, as assigned.
12. **Special Events Coordinator (DEM)** Develop and coordinate the creation and implementation of special event-related operational policies and procedures; research and analyze best practices in the field of special events; oversee additions to, and maintenance of, Master Improvement Plan and provide quarterly updates; develop Concept of Operations plans for city-wide events (e.g. Fleet Week, Pride Parade), and assist in the development of operations' focused plans.
13. **Training Coordinator (DEM)** Identify and coordinate training opportunities to help San Francisco first responders and emergency management personnel prepare for and respond to any emergency; facilitate the conduct of Citywide training classes in the Incident Management System (ICS), the National Incident Management System (NIMS), situational awareness, emergency management, and operational support.

Department of Emergency Management/Urban Areas Security Initiative (UASI) Management Team (14 positions)

14. **Assistant General Manager (UASI)** Develop, review, and implement all regional plans, protocols, goals, and strategies as well as monitor programmatic and financial management activities, to identify and analyze opportunities for implementing efficiencies and improvements.

15. **Chief Financial Officer (UASI)** Oversee the financial administration of Homeland Security grants and the financial operations of the Bay Area UASI by directing the day-to-day operations of the Grants Management Unit in support of the Bay Area UASI mission and goals and ensuring that grant programs administered in accordance with DHS National Initiatives and grant guidelines with respect to grants management and accounting.
16. **Contracts Specialist (UASI)** Manage, develop, create, and amend Memorandums of Understanding (MOU) with sub-recipient jurisdictions, Letters of Agreement (LOA) with San Francisco City Departments, and prepare professional services contracts for all San Francisco contracts; perform capability gap assessment and analytical work on regional investments.
17. **Emergency Services Assistant (UASI)** Act as public liaison to the Approval Authority by preparing and distributing all Approval Authority documents and maintaining all official records of meetings and actions taken by the Board.
18. **Emergency Services Coordinator (UASI)** Plan, develop, administer, and maintain regional website and online grant management system; ensure all materials for meetings are posted as legally required.
19. **General Manager (UASI)** Provide region-wide leadership and administration of all grant initiatives approved by the Approval Authority to the 12 Bay Area Counties and three major cities; responsible for the execution of regional strategies that align with federal and state policies; develop, initiate, and implement division goals, objectives, policies/procedures, and priorities to determine service levels and resource allocations.
20. **Grants Accountant (UASI)** Develop, coordinate, and analyze accounting policies and procedures related to the Urban Areas Security Initiative and accounting and financially-oriented computer systems to ensure grant compliance; oversee, coordinate, and respond to all audit and site reviews.
21. **Grants Specialist (UASI)** Prepare, review, and analyze all reimbursement requests by performing desk audits of sub recipient documents to ensure that all expenditures are supported by proper documentation and are in compliance with grant guidelines and are consistent with MOU agreements; conduct field visits to evaluate fiscal and accounting processes.
22. **Grants Specialist (UASI)** Prepare, review, and analyze all reimbursement requests by performing desk audits of sub recipient documents to ensure that all expenditures are supported by proper documentation and are in compliance with grant guidelines and are consistent with MOU agreements; conduct field visits to evaluate fiscal and accounting processes.
23. **Regional Grants Manager (UASI)** Act as technical lead on all compliance requirements to build and support capacity of the program and finance staff on compliance requirements; prepare and submit all grant applications; act as liaison between regional jurisdictions and state and local agencies.
24. **Regional Program Manager (UASI)** Oversee, coordinate, develop, and implement all regional Bay Area project goals, policies, and strategic plans by managing the allocation of resources and services to ensure that Bay Area UASI projects meet grant program guidelines

and requirements; oversee UASI project managers as they work with grant sub-recipients and contractors to meet grant end dates.

- 25. Regional Project Manager, Risk Management (UASI)** Coordinate, manage, and lead annual Statewide Risk Management contract and program and provide outreach and guidance to all California UASIs to assess needs and usage of the California Common Operating Picture program.
- 26. Regional Project Manager, Whole Community and Communications (UASI)** Coordinate, plan, and support regional groups to enhance interoperable communications, regional public information, and mass notification capabilities to strengthen community preparedness capabilities; provide coordination between local, state, and federal partners to develop, revise, and test catastrophic earthquake response plans for the Bay Area.
- 27. Resilience and Recovery Project Manager (UASI)** Provide regional coordination, monitoring, and appropriate oversight to ensure the regional Bay Area Catastrophic Earthquake Response Plan and operations are effectively tested and coordinated to meet California Governor's Office of Emergency Services authority and Bay Area Operational Area goals.

Fire Department (3 positions)

- 28. Assistant Deputy Chief Homeland Security Division (SFFD)** Develop departmental "all-hazards preparedness" guidelines and establish measurable readiness priorities to ensure sufficient resources are available during an emergency; coordinate the activities for San Francisco Fire Department (SFFD) "preparedness" including plans, procedures, policies, training, equipment, and regional mutual aid activities.
- 29. Local Energy Assurance Plan Assistant Plan Manager (SFFD)** Collect, analyze, interpret, and present local volunteer emergency preparation and response planning data for the Neighborhood Emergency Response Team (NERT); manage and update volunteer registration and training data maintenance; review and record appropriate data and prepare recommendations; review planning activities, goals, programs, grant guidelines, rules, regulations, policies, and procedures; assist the Department of Emergency Management (DEM) with the Volunteer Management aspects of the overall Response Plan; provide information orally and in writing to the SFFD and DEM, partner organizations, and the general public.
- 30. NCRIC Liaison (SFFD)** Conduct and coordinate vulnerability assessments of critical infrastructure sites and key resources; conduct and coordinate threat assessments of terrorist and other criminal organizations; prepare reports, publications, correspondence, graphs, and charts regarding terrorist-related criminal activity, major criminal activities, and organized criminal groups.

General Services Agency (3 positions)

- 31. Logistics & Mitigation Security Planner (GSA)** Guide and assist General Services Agency (GSA) divisions in their internal logistical planning; identify all GSA critical infrastructure and public safety division and assist with mitigation and logistical emergency planning and integration between divisions; review existing assets and facilities for vulnerabilities and provide response and mitigation support and planning; support DEM efforts to update their Logistics Annex.

32. **Neighborhood Hub Planner (GSA)** Design, build, deploy, and exercise activities within the Empowered Communities Program (ECP) to meet FEMA's Whole Community approach for the City; review, research, and draft a Resilience Action Plan to provide a framework for local neighborhood stakeholders to achieve mitigation, preparedness, response, restoration, and recovery goals.
33. **Recovery Support Specialist (GSA)** Coordinate with private and government public safety fuel consumers to enhance procurement & supply routes and strengthen relationships with local, state, and federal officials to ensure uninterrupted supplies to first responders during and after a natural disaster or terrorist attack/threat; develop methods to strengthen the various supply and logistics chains to recover from a terrorist attack and resupply critical infrastructure.

Police Department (5 positions)

34. **ALERT Coordinator (SFPD)** Part-time civilian employee of the San Francisco Police Department (SFPD) assigned to the Training Division in support of the Auxiliary Law Enforcement Response Team (ALERT); develop the recruitment, training, credentialing, and records management of civilian volunteers prepared to assist law enforcement in the event of a disaster.
35. **Bay Area UASI Project Manager/Captain (SFPD)** Review risk assessment, security gaps and capability reports produced by the Risk Assessment Center to discuss and identify regional projects related to protecting, preventing, responding, mitigating, and recovering from acts of terrorism; discuss, identify, and review SFPD projects and provide coordination to ensure on-time implementation and expenditures that are within the budget.
36. **Homeland Security Unit Analyst (SFPD)** Civilian employee of the SFPD assigned to the Special Operations Bureau; research, review, analyze, and assist with the evaluation of identified risks, gaps, and capabilities within the department; provide internal staff reports; manage asset-management, and inventory databases to monitor grant-acquired assets for regional deployment as needed.
37. **Homeland Security Unit Captain (SFPD)** Develop, coordinate, evaluate, and implement all department manuals, guides, and plans; assist with the management of funds allocated through homeland security grant funding; prepare and review operational and administrative reports for Command Staff; ensure all equipment is inventoried and tracked as per federal grant guidelines.
38. **NCRIC Liaison (SFPD)** Conduct and coordinate vulnerability assessments of critical infrastructure sites and key resources; plan and organize suspicious incident reports, criminal information reports, and threat assessments of terrorist and other criminal organizations to public safety personnel within the Bay Area region.

Sheriff's Department (1 position)

39. **NCRIC Liaison (SFSD)** Conduct and coordinate vulnerability assessments of critical infrastructure sites and key resources; plan and organize suspicious incident reports, criminal information reports, and threat assessments of terrorist and other criminal organizations to public safety personnel within the Bay Area region.



SF Environment

Our home. Our city. Our planet.

A Department of the City and County of San Francisco

OK 117: LEG CLERK
C: C.B.
B+P
chair
B+P
clerk

Edwin M. Lee
Mayor

Deborah O. Raphael
Director

2017 FEB 10 AM 9:23
BY CU

February 8, 2017

MEMORANDUM

To: Angela Calvillo, Budget and Legislative Analyst's Office

From: Joe Salem, Budget and Finance Manager
Anne Eng, Environmental Justice Program Manager

Subject: Request for Release from Reserve of Environmental Justice Funds

San Francisco Department of the Environment is currently administering an Environmental Justice (EJ) grant program. This EJ grant program was originally supported by \$13,000,000 in funds that were appropriated in 1998 by the State through the California Public Utilities Commission (CPUC). During the past 14 years, the Board has approved releases of funding from reserve to support the Department's EJ program operations. The Department is requesting the release of the remaining balance from reserve, in the amount of \$110,026 (index code 220007).

As of February 8, 2017, index code 220007 shows that the Department has spent \$12,917,033 from the CPUC funds. The total combined balance of encumbrances for current grant awards is \$159,301 and a balance of \$83,666 which is being used to support current EJ program costs.

The amount remaining on reserve is \$110,026. If this release is approved, there will not be any funds remaining on reserve in this account (220007). EJ program costs for FY 2016-17 are being paid by a combination of sources including EJ funds (index code 220007), the impound account and grants from governmental agencies.

EJ funds released from reserve will be used to cover the EJ program's staffing expenses. These funds will not be disbursed to new EJ grant awards through a competitive grant process.

SF Department of the Environment has three employees working in the EJ program who work on a variety of EJ projects and services. We are allocating .60 FTE to the EJ grant funds subject to the release and remaining personnel costs are covered by other funding sources. EJ program staff work on a variety of projects, including:

- Support the City's efforts to develop the Blue Greenway, an open space waterfront corridor along the Southeastern shoreline. The Department is conducting brownfield site assessments at 900 Innes Avenue for expansion of the India Basin Shoreline Park, in a collaborative partnership with SF Recreation and Parks Department. The Department is conducting an assessment of the Yosemite Slough upland area, in support of a restoration and park development effort involving State Parks

and Literacy for Environment Justice. As part of our Blue Greenway services, we manage contractual technical services of an environmental firm, AECOM (formerly URS Corporation), and this work is supported by a federal brownfields grant from US EPA.

- Reduce toxic pesticides and promote integrated pest management (IPM) at affordable housing sites throughout San Francisco, including Rental Assistance Demonstration (RAD) sites transferred from SF Housing Authority to affordable housing developers, and HOPE SF sites. This work involves providing IPM training and inspection services, as part of the tenant relocation process administered by the Mayor's Office of Housing and Community Development. We also promote IPM in multifamily buildings at two affordable housing sites in Chinatown, as part of a Bay Area regional project funded by a State grant from the Cal. Department of Pesticide Regulation.
- Work in partnership with SF Departments of Public Works and Public Health, District Attorney's office, Recology and non-profit groups to address illegal dumping in Bayview Hunters Point, particularly on dead-end streets in Bayview's industrialized areas near the waterfront. This work involves installing surveillance cameras to identify violators, coordinating cleanup services with City and Recology staff, volunteers and non-profit groups, and providing training to local residents and responding to complaints about illegal dumping.
- Support the Bayview Hunters Point Environmental Justice Task Force which is a collaborative partnership involving several government agencies, non-profit groups and local residents to address environmental concerns in the Southeast area. The Task Force meets on a monthly basis and addresses a wide range of issues, including illegal dumping, noise and odor complaints, and pollution from various sites.
- Administer addbacks from the Board of Supervisors and work order funds and provide grant management services to non-profit groups, including San Francisco Parks Alliance, People Organizing to Demand Economic and Environmental Rights (PODER), among others.

The Department's EJ Program expenses covered by this request for a release (index code 220007) is as follows:

	FY 2016-17 EJ 220007
ENVIRONMENTAL JUSTICE	
SALARIES/BENEFITS	\$ 110,026
OVERHEAD	0
CITY GRANT PROGRAMS	0
PROFESSIONAL SERVICE	0
TRAINING	0
LOCAL FIELD EXP	0
PRINTING	0
FOOD	0
OTHER MATERIALS & SUPPLIES	0
CITY ATTORNEY	0
TOTAL	\$ 110,026

a. Environmental Justice Program Salary and Benefit costs for FY 2016-17

Job Classification	Title	FTE	Salary and Benefits
5644	Senior Environmental Specialist	.20	\$ 39,998
5642	Environmental Specialist	.40	\$ 70,028
	Total		\$ 110,026

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 544-5227

MEMORANDUM

Date: February 17, 2017
To: Honorable Members, Board of Supervisors
From: Angela Calvillo, Clerk of the Board
Subject: Form 700

This is to inform you that the following individual has submitted a Form 700 Statement:

David Charles Spero – Legislative Aide – Assuming

(12)

OFFICE OF THE MAYOR
SAN FRANCISCO



ORIG: Rules Clerk
O: COB, Leg Dep., Dep. O.A.,
EDWIN M. LEE *CPAGE*,
MAYOR *actfile*

2017 FEB 13 PM 1:56

BY *EBB*

February 13, 2017

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Ms. Calvillo,

Pursuant to the Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following reappointment:

Lydia So, to the Arts Commission, for a term ending January 15, 2021.

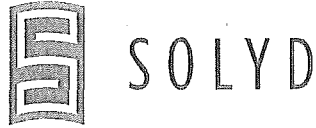
I am confident that Ms. So, an elector with the City and County, will continue to serve our community well. Attached are her qualifications to serve, which demonstrate how this appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Deputy Chief of Staff, Francis Tsang, at 415-554-6467.

Sincerely,


Edwin M. Lee
Mayor

(B)



SOLYD Architecture, Management and Design

SOLYD has over 16 years of experience in delivering high quality architectural design and management services to commercial clients including office, retail, healthcare, wellness, and as well as private residences. We are a multi-faceted architectural, management and design studio. We develop technology platform solutions alongside traditional architectural design services, blending ideas from each to creating unique and successful solutions for our clients.

SOLYD is a professional practice established in 2015. It is supported by a collective of practitioners which are hand-selected for each project based on expertise and availability. Lydia So is the Founder/Principal. We will draw from previous experience in the building to make this project a success.

Lydia So, Architect, LEED AP

Lydia is a licensed architect with 16 years experience. She held a design management position at Apple, had a nine years experience as an Associate at Skidmore, Owings & Merrill honing her design skills and trailblazing the technical aspects of architecture practice historically dominated by mens. She practiced architectural design under Bohlin Cywinski Jackson. Her global experience includes some of the world's tallest buildings, most advanced life science buildings and the world's first all glass spiral staircase.

Credentials and Education

Registered Architect, CA C-31721

LEED Accredited Professional, 2003-present

Member of American Institute of Architects, 2007-2015

Bachelor of Architecture, Business Administration Minor, Dean's List, UNIVERSITY OF OREGON

Portland Urban Architecture Center, Eugene, OR

Leadership and Management Course Series, APPLE UNIVERSITY, 2013-2014

Experience

Principal, Founder, SOLYD Architecture, Management and Design (Woman-owned WBE), 2015-current

Design Manager, Retail Real Estate and Development, APPLE, Inc., 2012-2014

Associate, Senior Technical Project Architect, Skidmore, Owings & Merrill LLP.(SOM), 2004-2012

Architectural Designer, Bohlin Cywinski Jackson, 2001-2004

Community Affiliations

Contributing Member, AIA San Francisco - Small Business Committee, 2015-present

Member, Asian American Architects/ Engineers Association

Volunteer, Harbor House, San Francisco Rotary Club, 2015

USA Representative, the Italy Stone Conference in Carrara, Italy, 2009

Guest Critic, Advanced Architecture Studio, California College of the Arts, 2009



Notable Projects and Awards

Video at <http://meetsolyd.com/projects/>

North America:

Noe Valley Residence, San Francisco, California

Design Principal and Construction Project Management

Construction bidding phase, major envelope expansion and addition, 2-story high

Salcedo Residence, Napa, California

Design Principal

In design phase, major envelope expansion and addition, 2-story high

Kim Tsai Residence, San Francisco, California

Design Principal

In design phase, interior renovation, 2-story high

mongolab Office Headquarter, San Francisco, California

Project and design management and consulting. 2015 completed renovation

California Pacific Medical Center Hospital, San Francisco, California

*Project Architect**

Under construction, 1.1 million sq. ft., 316 ft. high

2009 AIA San Francisco, Honor Award – Integrated Project Delivery

University of California San Francisco, Sandler Neurosciences Center, Mission Bay, San Francisco, California

*Associate, Senior Project Architect**

237,000 sq. ft., 119 ft. high, 5-story building

LEED Silver certified, 2013 Design-Build Institute of America. Design-Build Award-Regional

Pixar Animation Studios, Phase II, Emeryville, California

*Architectural Designer**

2001 East Bay Business Times Structures Awards. Best Interior Architectural Design

222 Main mixed use office tower, Salt Lake City, Utah

*Associate, Senior Project Architect**

800,000 sq. ft., 313 ft. high, 22-story building. First LEED Gold certified office building in SLC

Asia Pacific:

China World Trade Center, Beijing, China

*Project Architect - exterior skin design**

3 million sq. ft., 1,083 ft. high, 74-story building. Tallest skyscraper in Beijing

Apple Shinsaibashi, Osaka, Japan

*Design Architect**

First all glass spiral staircase invented

*Work completed at previous firm.

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
A PUBLIC DOCUMENT**STATEMENT OF ECONOMIC INTERESTS**
COVER PAGE

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)

So, Lydia

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Arts Commission

Commissioner

▶ If filling for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____ Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☐ City of _____☐ Other _____**3. Type of Statement (Check at least one box)**☐ Annual: The period covered is January 1, 2015, through December 31, 2015

-or-

The period covered is ____/____/____, through December 31, 2015

☒ Assuming Office: Date assumed 10 / 26 / 2016☐ Leaving Office: Date Left ____/____/____ (Check one)☐ The period covered is January 1, 2015, through the date of leaving office.☐ The period covered is ____/____/____, through the date of leaving office.☐ Candidate: Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**▶ Total number of pages including this cover page: 4**Schedules attached**☒ Schedule A-1 - Investments - schedule attached☒ Schedule C - Income, Loans, & Business Positions - schedule attached☒ Schedule A-2 - Investments - schedule attached☐ Schedule D - Income - Gifts - schedule attached☐ Schedule B - Real Property - schedule attached☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

☐ None - No reportable interests on any schedule**5. Verification**MAILING ADDRESS STREET CITY STATE ZIP CODE
(Business or Agency Address Recommended - Public Document)

San Francisco

CA

94102

DAYTIME TELEPHONE NUMBER

()

E-MAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 11/13/2016

(month, day, year)

Signature Lydia So

(File the originally signed statement with your filing official.)

SCHEDULE A-1

Investments

Stocks, Bonds, and Other Interests

(Ownership Interest is Less Than 10%)

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION

Name

So, Lydia

► NAME OF BUSINESS ENTITY

Apple Inc.

GENERAL DESCRIPTION OF THIS BUSINESS

Consumer electronics.

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☒ Stock ☐ Other (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

____/____/____
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

Stantec

GENERAL DESCRIPTION OF THIS BUSINESS

Professional (engineering and architecture) services.

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☒ Stock ☐ Other (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

____/____/____
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

____/____/____
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

____/____/____
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

____/____/____
ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

____/____/____
ACQUIRED DISPOSED

Comments:

SCHEDULE A-2

Investments, Income, and Assets of Business Entities/Trusts

(Ownership Interest is 10% or Greater)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name _____
So, Lydia _____

1. BUSINESS ENTITY OR TRUST

SOLYD Architecture, Management and Design

Name

SAN FRANCISCO, CA 94110-7409

Address (Business Address Acceptable)

Check one

☐ Trust, go to 2 ☒ Business Entity, complete the box, then go to 2
GENERAL DESCRIPTION OF THIS BUSINESS

Full architectural design and project management services for homes and offices.

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☒ \$0 - \$1,999☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☐ Over \$1,000,000

____/____/____

ACQUIRED

____/____/____

DISPOSED

NATURE OF INVESTMENT

☐ Partnership☒ Sole Proprietorship☐ _____

Other

YOUR BUSINESS POSITION Principal, Founder/ Owner**1. BUSINESS ENTITY OR TRUST**

Name

Address (Business Address Acceptable)

Check one

☐ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2
GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$0 - \$1,999☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☐ Over \$1,000,000

____/____/____

ACQUIRED

____/____/____

DISPOSED

NATURE OF INVESTMENT

☐ Partnership☐ Sole Proprietorship☐ _____

Other

YOUR BUSINESS POSITION _____

2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)☐ \$0 - \$499☒ \$10,001 - \$100,000☐ \$500 - \$1,000☐ OVER \$100,000☐ \$1,001 - \$10,000**3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)**☒ None or ☐ Names listed below

4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST

Check one box:

☐ INVESTMENT☐ REAL PROPERTYName of Business Entity, if Investment, or
Assessor's Parcel Number or Street Address of Real PropertyDescription of Business Activity or
City or Other Precise Location of Real Property

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☐ Over \$1,000,000

____/____/____

ACQUIRED

____/____/____

DISPOSED

NATURE OF INTEREST

☐ Property Ownership/Deed of Trust☐ Stock☐ Partnership☐ Leasehold

Yrs. remaining

☐ Other☐ Check box if additional schedules reporting investments or real property are attached**2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)**☐ \$0 - \$499☐ \$10,001 - \$100,000☐ \$500 - \$1,000☐ OVER \$100,000☐ \$1,001 - \$10,000**3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)**☐ None or ☐ Names listed below

4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST

Check one box:

☐ INVESTMENT☐ REAL PROPERTYName of Business Entity, if Investment, or
Assessor's Parcel Number or Street Address of Real PropertyDescription of Business Activity or
City or Other Precise Location of Real Property

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☐ Over \$1,000,000

____/____/____

ACQUIRED

____/____/____

DISPOSED

NATURE OF INTEREST

☐ Property Ownership/Deed of Trust☐ Stock☐ Partnership☐ Leasehold

Yrs. remaining

☐ Other☐ Check box if additional schedules reporting investments or real property are attached

Comments: _____

SCHEDULE C

Income, Loans, & Business Positions

(Other than Gifts and Travel Payments)

CALIFORNIA FORM 700
<small>FAIR POLITICAL PRACTICES COMMISSION</small>
Name <u>So, Lydia</u>

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Smith Group JJR

ADDRESS (Business Address Acceptable)

San Francisco, CA 94111

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000 ☒ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☒ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)

☐ Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.)

☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

☐ _____
 (Describe)

☐ Other _____
 (Describe)
▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000 ☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☐ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)

☐ Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.)

☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

☐ _____
 (Describe)

☐ Other _____
 (Describe)
▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

* You are not required to report loans from commercial lending institutions, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000
☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000
☐ OVER \$100,000

INTEREST RATE

_____ % ☐ None

TERM (Months/Years)

SECURITY FOR LOAN

☐ None ☐ Personal residence

☐ Real Property _____
 Street address

City

☐ Guarantor _____
☐ Other _____
 (Describe)

Comments: _____

OFFICE OF THE MAYOR
SAN FRANCISCO



Orig: Rules Clerk
C: COB, LegDep, Dep LA
AC File, CPages
EDWIN M. LEE
MAYOR

February 14, 2017

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

Dear Ms. Calvillo,

Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following reappointment:

Richard S.J. Hung to the Residential Rent Stabilization & Arbitration Board, for a term ending October 1, 2019.

I am confident that Mr. Hung, an elector of the City and County, will continue to serve our community well. Attached herein for your reference are his qualifications to serve.

Should you have any questions related to this appointment, please contact my Deputy Chief of Staff, Francis Tsang, at 415-554-6467.

Sincerely,

A handwritten signature in dark ink, appearing to read "Edwin M. Lee".

Edwin M. Lee
Mayor

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 FEB 14 AM 11:26
BY [Signature]

Richard S.J. Hung



PARTNER

425 MARKET STREET
SAN FRANCISCO, CA
94105-2482
(415) 268-7602
RHUNG@MOFO.COM

EDUCATION

STANFORD UNIVERSITY
(B.A., 1995)
STANFORD UNIVERSITY
(B.S., 1995)
COLUMBIA LAW SCHOOL
(J.D., 1998)

BAR ADMISSIONS

CALIFORNIA
U.S. PATENT & TRADEMARK
OFFICE

Clerkships

HON. PAUL MICHEL, U.S.
COURT OF APPEALS,
FEDERAL CIRCUIT (-)

PRACTICES

Richard Hung leads complex technology matters for clients in state and federal trial and appellate courts, including both high-stakes patent litigation and litigation against non-practicing patent holders. The technologies at issue in these matters have spanned areas such as Internet search and advertising, cryptography, programmable logic devices, graphical user interfaces, smartphones, electronic books, and anticancer therapeutics.

In addition to his IP litigation and counseling practice, Mr. Hung is the co-chair of the firm's IP Litigation Group, the cross-disciplinary Intellectual Property Group, and the *Inter Partes* Review and Post Grant Practice.

A registered patent attorney, Mr. Hung represents clients in adversarial proceedings before the U.S. Patent and Trademark Office (PTO). Mr. Hung also regularly advises clients on strategic offensive and defensive patent licensing and patent acquisition issues. Current and former clients include Autodesk, Palo Alto Networks, VMware, Whirlpool, and Yahoo. He is recommended by *Legal 500* US 2015.

Mr. Hung earned dual bachelor's degrees in electrical engineering and economics from Stanford University in 1995, and his law degree from Columbia Law School in 1998. In law school, he externed for the Honorable Sonia Sotomayor, then with the Southern District of New York. He was also a James Kent Scholar, a moot court editor and judge, and a recipient of the Carroll G. Harper Prize for excellence in intellectual property. After law school, Mr. Hung clerked for the Honorable Paul Michel of the U.S. Court of Appeals for the Federal Circuit.

In 2014, Mr. Hung was appointed by Mayor Edwin Lee to serve as a Neutral Commissioner on the San Francisco Rent Stabilization and Arbitration Board. Mr. Hung also sits on the Board of Directors for the Asian Law Alliance, which provides legal assistance to the Asian/Pacific Islander community. Mr. Hung previously tried multiple criminal cases -- all to favorable verdicts -- with the San Francisco District Attorney's Office.

Smartphone Litigation

Member of team that successfully tried a high-profile smartphone case leading to a jury verdict of over \$1 billion.

Good Technology Corp. v. AirWatch, LLC

(Northern District of California) Defended AirWatch against assertions of four patents by a competitor. The case settled after expert discovery.

Data Speed Technology LLC v. VMware, Inc.

(District of Delaware). After every other defendant settled or was dismissed, convinced plaintiff to walk away and dismiss case against client VMware with prejudice.

Unified Messaging Solutions v. VMware, Inc.

(Northern District of Illinois) Represented VMware in a patent infringement suit brought by a non-practicing entity alleging infringement by VMware's Zimbra webmail product.

PATENT LITIGATION
INTELLECTUAL PROPERTY
LITIGATION
INFORMATION
TECHNOLOGY

Augme Technologies LLC v. Yahoo, Inc.

(Northern District of California). Represented Yahoo in a patent infringement suit involving Internet display advertising and media playback. Won summary judgment of non-infringement on Augme's two asserted patents, and Augme stipulated to infringement of one of Yahoo's patents. The case was affirmed on appeal.

Discovery Communications, Inc. v. Amazon.com, Inc.

(District of Delaware). Represented Discovery Communications in a patent infringement suit against Amazon.com alleging infringement by Amazon's Kindle of Discovery's patents for e-book reader technology. The case settled after a favorable claim construction ruling.

Medtronic Spine LLC v. Cozmed, LLC

(Northern District of California) Obtained consent judgments of patent infringement and trade secret misappropriation against infringers in a matter involving balloon kyphoplasty.

Waugh v. Doyle, et al.

(Northern District of California) Represented plaintiff in civil rights lawsuit. Court entered substantial monetary judgment in plaintiff's favor prior to trial.

CALIFORNIA FORM 700
 FAIR POLITICAL PRACTICES COMMISSION
 A PUBLIC DOCUMENT

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE

 E-Filed
 03/31/2016
 13:59:53

 Filing ID:
 160012740

Please type or print in ink.

 NAME OF FILER (LAST) (FIRST) (MIDDLE)
 Hung, Richard Shiu Jung
1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Residential Rent Stabilization and Arbitration Board

Member

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____

Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☒ City of San Francisco☐ Other _____**3. Type of Statement (Check at least one box)**☒ **Annual:** The period covered is January 1, 2015, through December 31, 2015

-or-

The period covered is ____/____/____, through December 31, 2015

☐ **Leaving Office:** Date Left ____/____/____
(Check one)☐ The period covered is January 1, 2015, through the date of leaving office.☐ **Assuming Office:** Date assumed ____/____/____☐ The period covered is ____/____/____, through the date of leaving office.☐ **Candidate:** Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**► Total number of pages including this cover page: 5**Schedules attached**☒ **Schedule A-1 - Investments** – schedule attached☒ **Schedule C - Income, Loans, & Business Positions** – schedule attached☒ **Schedule A-2 - Investments** – schedule attached☐ **Schedule D - Income - Gifts** – schedule attached☒ **Schedule B - Real Property** – schedule attached☐ **Schedule E - Income - Gifts - Travel Payments** – schedule attached

-or-

☐ **None - No reportable interests on any schedule****5. Verification**
 MAILING ADDRESS STREET CITY STATE ZIP CODE
 (Business or Agency Address Recommended - Public Document)

San Francisco

CA

94105

DAYTIME TELEPHONE NUMBER

()

E-MAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 03/31/2016

(month, day, year)

Signature Richard Shiu Jung Hung

(File the originally signed statement with your filing official.)

SCHEDULE A-1**Investments****Stocks, Bonds, and Other Interests**

(Ownership Interest is Less Than 10%)

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION

Name

Hung, Richard Shiu Jung

▶ NAME OF BUSINESS ENTITY

Morrison & Foerster LLP

GENERAL DESCRIPTION OF THIS BUSINESS

Law Firm

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☒ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other _____ (Describe)
☒ Partnership ☐ Income Received of \$0 - \$499
 ☒ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 / / / /
 ACQUIRED DISPOSED

▶ NAME OF BUSINESS ENTITY

1291 East Hillsdale Boulevard LLC

GENERAL DESCRIPTION OF THIS BUSINESS

Management and ownership of commercial office space for wife's medical corporation

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☒ Other Partial ownership of (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 / / / /
 ACQUIRED DISPOSED

▶ NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other _____ (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 / / / /
 ACQUIRED DISPOSED

▶ NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other _____ (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 / / / /
 ACQUIRED DISPOSED

▶ NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other _____ (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 / / / /
 ACQUIRED DISPOSED

▶ NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

☐ Stock ☐ Other _____ (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 / / / /
 ACQUIRED DISPOSED

Comments: _____

SCHEDULE B **Interests in Real Property** (Including Rental Income)

CALIFORNIA FORM 700

FAIR POLITICAL PRACTICES COMMISSION

Name

Hung, Richard Shiu Jung

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

1681 16th Avenue

CITY

San Francisco

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☒ Over \$1,000,000 / /
ACQUIRED / /
DISPOSED

NATURE OF INTEREST

☒ Ownership/Deed of Trust☐ Easement☐ Leasehold

Yrs. remaining

☐

Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

☐ \$0 - \$499☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

CITY

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☐ Over \$1,000,000 / /
ACQUIRED / /
DISPOSED

NATURE OF INTEREST

☐ Ownership/Deed of Trust☐ Easement☐ Leasehold

Yrs. remaining

☐

Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED.

☐ \$0 - \$499☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

* You are not required to report loans from commercial lending institutions made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

 %☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000☐ Guarantor, if applicable

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

 %☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000☐ Guarantor, if applicable

Comments:

SCHEDULE C

Income, Loans, & Business Positions

(Other than Gifts and Travel Payments)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name _____
<u>Hung, Richard Shiu Jung</u>

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Morrison & Foerster LLP

ADDRESS (Business Address Acceptable)

San Francisco, CA 94105

BUSINESS ACTIVITY, IF ANY, OF SOURCE

Law firm

YOUR BUSINESS POSITION

Partner

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000 ☒ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☐ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)

☒ Partnership (Less than 10% ownership. For 10% or greater use
 Schedule A-2.)

☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other _____
 (Describe)
▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Wife's income as pediatrician

ADDRESS (Business Address Acceptable)

Foster City, CA 94404

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

None (wife is partner)

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000 ☒ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☒ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)

☐ Partnership (Less than 10% ownership. For 10% or greater use
 Schedule A-2.)

☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other _____
 (Describe)
▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

* You are not required to report loans from commercial lending institutions, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000
☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000
☐ OVER \$100,000

INTEREST RATE

TERM (Months/Years)

_____ % ☐ None

SECURITY FOR LOAN

☐ None ☐ Personal residence

☐ Real Property _____
 Street address

City

☐ Guarantor _____
☐ Other _____
 (Describe)

Comments: _____

OFFICE OF THE MAYOR
SAN FRANCISCO



ORIG: Rules Clerk
C: COB, Leg Dep.,
Dep C.A., AC Fil
EDWIN M. LEE *CPAGE*
MAYOR

February 14, 2017

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 FEB 14 AM 11:27
BY *[Signature]*

Dear Ms. Calvillo,

Pursuant to Section 3.100(18) of the Charter of the City and County of San Francisco, I hereby make the following reappointments:

Rita Semel to the Human Services Commission, for a term ending January 15, 2021.

James McCray to the Human Services Commission, for a term ending January 15, 2021.

I am confident that Ms. Semel and Mr. McCray, electors of the City and County, will continue to serve our community well. Attached herein for your reference are their qualifications to serve.

Should you have any questions related to this appointment, please contact my Deputy Chief of Staff, Francis Tsang, at 415-554-6467.

Sincerely,

[Signature of Edwin M. Lee]
Edwin M. Lee
Mayor

Rita R. Semel

Rita Semel, a native New Yorker, first came to San Francisco when her parents moved here in 1939. After graduating from Barnard College, she married and traveled with her soldier husband until he was shipped overseas. Returning to San Francisco, Rita worked first as a copy boy, then as a reporter for the San Francisco Chronicle. When she went to work for the Chronicle, she had to sign a document, as did many women at that time, that she would give up her job when the men returned from the War. When her husband, Max, returned from Army service in Europe in 1945, they settled in San Francisco and Rita became the first Associate Editor of the newly formed Jewish Community Bulletin. She retired from the Bulletin in 1950 when her first daughter, Elisabeth, was born and began doing free lance public relations for the March of Dimes, the America-Israel Cultural Foundation, and the Israeli Consulate (then located in Los Angeles).

The 1950s and 1960s were a tumultuous time when San Francisco and the nation were struggling for integration, civil rights, and inter-ethnic and interfaith harmony. In 1964, Rita served on the committee that organized the San Francisco Conference on Religion and Race, and she became its coordinator for the next 25 years.

It was during this period that she became a consultant to the Jewish Community Relations Council, and eventually joined the staff as Associate Director. Among the issues she worked on was overturning Proposition 14, a successful ballot initiative that had nullified the Rumford Fair Housing Law which prohibited racial and other discrimination in housing. Ultimately, Proposition 14 was declared unconstitutional by the California Supreme Court.

Rita served as Associate Director and then Executive Director of the Jewish Community Relations Council, where she built important coalitions and organized campaigns to advance a just society and a secure Jewish future. For more than five decades, Rita has mobilized broad coalitions to advance common causes of social concern, worked to advocate for those most in need, and built long lasting relationships among the Bay Area's many communities.

In addition to her important role as a founder of the San Francisco Interfaith Council, Rita has served in a prominent leadership role as the first Chair of the Global Council for the United Religions Initiative. She has served on the boards of Catholic Charities CYO, Family Services America, San Francisco Resource and Leadership Council, Friends of the San Francisco Human Rights Commission, Jewish Family & Children's Services, San Francisco Children's Rights Coalition, San Francisco Family Service Agency, Interfaith Center at the Presidio, San Francisco Homelessness Board, and Intergroup Clearinghouse. Rita currently serves as Vice Chair of the Board of Trustees of the Graduate Theological Union in Berkeley. She has been recognized for her distinguished service by many of these organizations, and recently was acknowledged by the Islamic Society of San Francisco, Bay Area Cultural Connections, and United Muslims of America for her work as a "longtime Jewish activist and interfaith pioneer." Rita was honored by the California State Assembly as the Woman of the Year from the 13th District, as well as with the United Way's *Mortimer Fleishhacker Jr. Volunteer Award* and the National Council of Jewish Women's *Hannah G. Solomon Award* for her leadership contributions. In 1990, Rita received the *Rosa Parks Award* from Women in Community Service. In 1995, she was a delegate to the fourth United Nations World Conference on Women in China. She also attended the 1985 conference in Nairobi, Kenya.

Rita helped found the San Francisco Interfaith Council in 1990, and her tenure has been marked by orchestrating significant programs which have a direct impact on the lives of San Franciscans—from the emergency winter shelter program for the homeless, for which she has galvanized multi-faith and City cooperation, to the chaplaincy program at the Youth Guidance Center.

Rita has served as the unofficial, trusted ambassador of the Jewish community to other religious communities for decades. Through the Jewish Community Relations Council, and later working on a national level through Project Interchange, Rita has led dozens of clergy from other faiths to Israel, to learn about the Jewish community's relationship to the land, people, and their history. She has introduced religious leaders from throughout the Bay Area to Judaism, Jewish history, and the American and worldwide Jewish experience.

After 51 years of marriage, Max Semel died in 1994. He was preceded in death by their daughter, Jane, who died in an accident shortly before her 18th birthday. Their daughter, Elisabeth, is a criminal defense attorney and is the Director of the Death Penalty Clinic at the University of California Berkeley School of Law.

CALIFORNIA FORM 700
 FAIR POLITICAL PRACTICES COMMISSION
 A PUBLIC DOCUMENT

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE

 E-Filed
 04/11/2016
 10:37:08

 Filing ID:
 160129782

Please type or print in ink.

 NAME OF FILER (LAST) (FIRST) (MIDDLE)
 Semel, Rita
1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Human Services Commission

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____ Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☒ City of san francisco☐ Other _____**3. Type of Statement (Check at least one box)**☒ Annual: The period covered is January 1, 2015, through December 31, 2015☐ Leaving Office: Date Left ____/____/____
(Check one)

-or-

The period covered is ____/____/____, through December 31, 2015

☐ The period covered is January 1, 2015, through the date of leaving office.☐ Assuming Office: Date assumed ____/____/____☐ The period covered is ____/____/____, through the date of leaving office.☐ Candidate: Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**► Total number of pages including this cover page: 4**Schedules attached**☒ Schedule A-1 - Investments - schedule attached☒ Schedule C - Income, Loans, & Business Positions - schedule attached☒ Schedule A-2 - Investments - schedule attached☐ Schedule D - Income - Gifts - schedule attached☐ Schedule B - Real Property - schedule attached☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

☐ None - No reportable interests on any schedule**5. Verification**MAILING ADDRESS STREET CITY STATE ZIP CODE
(Business or Agency Address Recommended - Public Document)

San Francisco CA 94103

DAYTIME TELEPHONE NUMBER E-MAIL ADDRESS

()

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 04/11/2016
(month, day, year)Signature Rita Semel
(File the originally signed statement with your filing official.)

SCHEDULE A-1

Investments

Stocks, Bonds, and Other Interests

(Ownership Interest is Less Than 10%)

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION

Name

Semel, Rita

► NAME OF BUSINESS ENTITY

Rita Semel IRA

GENERAL DESCRIPTION OF THIS BUSINESS

Charles Schwab Account

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☒ Other Stock, Cash
 (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

Rita Semel IRA

GENERAL DESCRIPTION OF THIS BUSINESS

Charles Schwab Account

FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☒ Other Stock, Cash
 (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other _____
 (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other _____
 (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other _____
 (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 ACQUIRED DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

NATURE OF INVESTMENT

- ☐ Stock ☐ Other _____
 (Describe)
☐ Partnership ☐ Income Received of \$0 - \$499
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

 ACQUIRED DISPOSED

Comments: _____

SCHEDULE A-2

Investments, Income, and Assets of Business Entities/Trusts

(Ownership Interest is 10% or Greater)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name _____
Semel, Rita

1. BUSINESS ENTITY OR TRUST

Max Semel Trust B

Name

San Francisco, CA 94109

Address (Business Address Acceptable)

Check one

☒ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2**GENERAL DESCRIPTION OF THIS BUSINESS**

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

- ☐ \$0 - \$1,999
- ☐ \$2,000 - \$10,000
- ☐ \$10,001 - \$100,000
- ☐ \$100,001 - \$1,000,000
- ☐ Over \$1,000,000

_____/_____/_____ ____/____/_____

ACQUIRED DISPOSED

NATURE OF INVESTMENT

☐ Partnership ☐ Sole Proprietorship ☐ _____ Other

YOUR BUSINESS POSITION _____

1. BUSINESS ENTITY OR TRUST

Rita Semel Survivor Trust

Name

San Francisco, CA 94109

Address (Business Address Acceptable)

Check one

☒ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2**GENERAL DESCRIPTION OF THIS BUSINESS**

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

- ☐ \$0 - \$1,999
- ☐ \$2,000 - \$10,000
- ☐ \$10,001 - \$100,000
- ☐ \$100,001 - \$1,000,000
- ☐ Over \$1,000,000

_____/_____/_____ ____/____/_____

ACQUIRED DISPOSED

NATURE OF INVESTMENT

☐ Partnership ☐ Sole Proprietorship ☐ _____ Other

YOUR BUSINESS POSITION _____

2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)

- ☐ \$0 - \$499 ☒ \$10,001 - \$100,000
- ☐ \$500 - \$1,000 ☐ OVER \$100,000
- ☐ \$1,001 - \$10,000

3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)☐ None or ☒ Names listed below

Charles Schwab

4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST

Check one box:

☒ INVESTMENT ☐ REAL PROPERTY

2190 Washington St. #907

Name of Business Entity, if Investment, or
Assessor's Parcel Number or Street Address of Real Property

Trust (R. Semel, income benef. w/ right to princpl)

Description of Business Activity or
City or Other Precise Location of Real Property

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

- ☐ \$2,000 - \$10,000
- ☐ \$10,001 - \$100,000
- ☐ \$100,001 - \$1,000,000
- ☒ Over \$1,000,000

_____/_____/_____ ____/____/_____

ACQUIRED DISPOSED

NATURE OF INTEREST

☐ Property Ownership/Deed of Trust ☐ Stock ☐ Partnership

☐ Leasehold _____ ☒ Other Cash and Bonds

Yrs. remaining

☐ Check box if additional schedules reporting investments or real property are attached**2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)**

- ☐ \$0 - \$499 ☐ \$10,001 - \$100,000
- ☒ \$500 - \$1,000 ☐ OVER \$100,000
- ☐ \$1,001 - \$10,000

3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)☒ None or ☐ Names listed below**4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST**

Check one box:

☒ INVESTMENT ☐ REAL PROPERTY

2190 Washington St. #907

Name of Business Entity, if Investment, or
Assessor's Parcel Number or Street Address of Real Property

Personal Trust

Description of Business Activity or
City or Other Precise Location of Real Property

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

- ☐ \$2,000 - \$10,000
- ☒ \$10,001 - \$100,000
- ☐ \$100,001 - \$1,000,000
- ☐ Over \$1,000,000

_____/_____/_____ ____/____/_____

ACQUIRED DISPOSED

NATURE OF INTEREST

☐ Property Ownership/Deed of Trust ☐ Stock ☐ Partnership

☐ Leasehold _____ ☒ Other Cash

Yrs. remaining

☐ Check box if additional schedules reporting investments or real property are attached

Comments: _____

SCHEDULE C

Income, Loans, & Business Positions

(Other than Gifts and Travel Payments)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name _____
Semel, Rita _____

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Jewish Community Federation of San Francisco

ADDRESS (Business Address Acceptable)

San Francisco, CA 94105

BUSINESS ACTIVITY, IF ANY, OF SOURCE

Pension

YOUR BUSINESS POSITION

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☒ \$10,001 - \$100,000 ☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

- ☐ Salary ☐ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)
☐ Partnership (Less than 10% ownership. For 10% or greater use
 Schedule A-2.)
☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more.

(Describe)

☒ Other Employment

(Describe)

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000 ☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

- ☐ Salary ☐ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)
☐ Partnership (Less than 10% ownership. For 10% or greater use
 Schedule A-2.)
☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other _____

(Describe)

▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

* You are not required to report loans from commercial lending institutions, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000
☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000
☐ OVER \$100,000

INTEREST RATE

_____% ☐ None

TERM (Months/Years)

SECURITY FOR LOAN

- ☐ None ☐ Personal residence

☐ Real Property _____

Street address

City

☐ Guarantor _____☐ Other _____

(Describe)

Comments: _____

James McCray, Jr.

524 Belvedere Street

San Francisco, CA 94117

415/235-9881

Drjmcclrayjr@sbcglobal.net

PROFILE

Semi-retired after 38 years of service in the local church and to the surrounding community; and now joyously living as a son, husband, father and grandfather in my beloved San Francisco. In the last year a new venture has come, the development of affordable housing as Executive Director of Tabernacle Community Development Corporation.

EXPERIENCE

Executive Director, Tabernacle Community Development Corp., San Francisco, CA -- July 1, 2011 - Present

Directing the daily affairs and managing the staff of a faith based affordable housing development corp., whose mission is to reverse the out-migration of African Americans from the City and County of San Francisco.

Senior Minister, Jones Memorial United Methodist Church, San Francisco, CA -- March 1, 1983 - March 1, 2008

Serving as Senior Pastor for a 600 member downtown, mainline, predominately African American congregation, whose members included the Mayor, Supervisors, teachers and transportation workers; and whose ministries included a Credit Union, 184 units of housing, a charter school, HIV/AIDS and Abundant Life Health ministries and feeding the hungry.

San Francisco Municipal Transportation Agency Board Member and President, San Francisco, CA -- June 1994 - March 2010

Providing governance, oversight and policy setting for the nation's fifth largest transportation property (including 21 parking garages), with responsibility for 790,000 daily passengers and 5 operational modes-- rolling stock, bicycles and pedestrians, light rail, cable cars, and taxis.

Adjunct Professor, San Francisco Theological Seminary, San Anselmo, CA -- 1993 - 2003

Teaching in the Field Education department and during Summer sessions, working with M.Div. and Doctorate students. The developed course content centered in the Arts of Ministry field, and on Worship in the Public Arena; with 3 assignments on student dissertation committees.

JAMES MCCRAY, JR.

Page Two

EDUCATION

Claremont School of Theology, Claremont, CA -- D.Min., 1977,
Church History and Church Administration; and

Morehouse College, Atlanta, GA -- BA., 1974, Dual Major, English
and Psychology.

SKILLS

Communicator, public speaker, teacher/preacher, team builder,
consultant, collaborator, developer, and builder of facilities.

CALIFORNIA FORM 700
 FAIR POLITICAL PRACTICES COMMISSION
 A PUBLIC DOCUMENT

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE

 E-Filed
 04/07/2016
 14:06:40

 Filing ID:
 160112244

Please type or print in ink.

 NAME OF FILER (LAST) (FIRST) (MIDDLE)
 McCray, Jr., James
1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Human Services Commission

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: *SEE ATTACHED FOR ADDITIONAL POSITIONS

Position:

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☐ City of _____☐ Other _____**3. Type of Statement (Check at least one box)**☒ Annual: The period covered is January 1, 2015, through December 31, 2015☐ Leaving Office: Date Left ____/____/____
(Check one)

-or-

The period covered is ____/____/____, through December 31, 2015

☐ The period covered is January 1, 2015, through the date of leaving office.☐ Assuming Office: Date assumed ____/____/____☐ The period covered is ____/____/____, through the date of leaving office.☐ Candidate: Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**► Total number of pages including this cover page: 3**Schedules attached**☐ Schedule A-1 - Investments - schedule attached☒ Schedule C - Income, Loans, & Business Positions - schedule attached☒ Schedule A-2 - Investments - schedule attached☐ Schedule D - Income - Gifts - schedule attached☐ Schedule B - Real Property - schedule attached☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

☐ None - No reportable interests on any schedule**5. Verification**MAILING ADDRESS STREET
(Business or Agency Address Recommended - Public Document)

CITY

STATE

ZIP CODE

San Francisco

CA

94124

DAYTIME TELEPHONE NUMBER

E-MAIL ADDRESS

()

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 04/07/2016

(month, day, year)

Signature James McCray, Jr.

(File the originally signed statement with your filing official.)

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE
Expanded Statement Attachment

CALIFORNIA FORM 700 FAIR POLITICAL PRACTICES COMMISSION
Name James McCray, Jr.

* This table lists all positions including the primary position listed in the Office, Agency, or Court section of the Cover Page.

Agency	Division/Board/Dept/District	Position	Type of Statement
City and County of San Francisco	Building Inspection Commission	Commission	Annual 1/1/2015 - 12/31/2015
City and County of San Francisco	Building Inspection Commission	Member	Annual 1/1/2015 - 12/31/2015
City and County of San Francisco	Human Services Commission	Commissioner	Annual 1/1/2015 - 12/31/2015

SCHEDULE C
Income, Loans, & Business
Positions
 (Other than Gifts and Travel Payments)

CALIFORNIA FORM 700 FAIR POLITICAL PRACTICES COMMISSION Name <u>McCray, Jr., James</u>
--

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Tabernacle Community Development Corporation

ADDRESS (Business Address Acceptable)

San Francisco, CA 94124

BUSINESS ACTIVITY, IF ANY, OF SOURCE

Non-profit CDC.

YOUR BUSINESS POSITION

Executive Director

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☒ \$10,001 - \$100,000 ☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

- ☒ Salary ☐ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)
☐ Partnership (Less than 10% ownership. For 10% or greater use
 Schedule A-2.)
☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

 (Describe)
☐ Other _____
 (Describe)

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

GROSS INCOME RECEIVED

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000 ☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

- ☐ Salary ☐ Spouse's or registered domestic partner's income
 (For self-employed use Schedule A-2.)
☐ Partnership (Less than 10% ownership. For 10% or greater use
 Schedule A-2.)
☐ Sale of _____
 (Real property, car, boat, etc.)
☐ Loan repayment
☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

 (Describe)
☐ Other _____
 (Describe)

▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

* You are not required to report loans from commercial lending institutions, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000
☐ \$1,001 - \$10,000
☐ \$10,001 - \$100,000
☐ OVER \$100,000

INTEREST RATE

_____% ☐ None

TERM (Months/Years)

SECURITY FOR LOAN

- ☐ None ☐ Personal residence

☐ Real Property_____
Street address_____
City☐ Guarantor☐ Other_____
(Describe)

Comments: _____



**SAN FRANCISCO
PLANNING DEPARTMENT**

MEMO

2017 FEB -9 PM 1:26

Notice of Electronic Transmittal

**Notice of Preparation of an Environmental Impact Report
and Notice of Public Scoping Meeting
for the 1629 Market Street Project**

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

Reception:
415.558.6378

Fax:
415.558.6409

Planning
Information:
415.558.6377

DATE: February 8, 2017
TO: Angela Calvillo, Clerk of the Board of Supervisors
FROM: Debra Dwyer, Environmental Planner, (415) 575-9031
RE: Notice of Preparation of an Environmental Impact Report and Notice of
Public Scoping Meeting for the 1629 Market Street Project
Planning Case No. 2015-005848ENV

HEARING DATE: N/A

PUBLIC SCOPING MEETING: March 1, 2017

In compliance with San Francisco's Administrative Code Section 8.12.5 "Electronic Distribution of Multi-Page Documents," the Planning Department has submitted a multi-page Notice of Preparation of an Environmental Impact Report (NOP) in digital format. One hard copy has been submitted to the Clerk of the Board for the file of the Clerk. Additional hard copies may be requested by contacting Debra Dwyer of the Planning Department at 415-575-9031. The Planning Department will prepare an initial study (IS) and focused environmental impact report (EIR) to evaluate the physical environmental effects of the proposed project. The NOP provides a summary description of the proposed project and identifies environmental issues anticipated to be analyzed in the EIR.

The proposed project will require approvals from the Board of Supervisors. However, there is no hearing before the Board of Supervisors scheduled at this time.

Public Scoping Meeting

Pursuant to the State of California Public Resources Code Section 21083.9 and CEQA Guidelines Section 15206, the Planning Department will hold a public scoping meeting to receive oral comments concerning the scope of the EIR. The meeting will be held on Wednesday, March 1, 2017, at 6:00 p.m., at The American Red Cross of the Bay Area at 1663 Market Street (at Gough Street). Written comments will also be accepted at this meeting.

In addition, written comments will be accepted at the Planning Department until 5:00 p.m. on Friday, March 10, 2017. Please send written comments to Lisa M. Gibson, Acting Environmental Review Officer, San Francisco Planning Department, 1650 Mission Street, Suite 400, San Francisco, CA 94103, or lisa.gibson@sfgov.org. Any comments submitted should reference the project title and case number at the top of this notice.

cc: AnMarie Rodgers, Planning Department

Memo

14



SAN FRANCISCO PLANNING DEPARTMENT

PUBLIC NOTICE Availability of Notice of Preparation of Environmental Impact Report and Notice of Public Scoping Meeting

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

Reception:
415.558.6378

Fax:
415.558.6409

Planning
Information:
415.558.6377

Date: February 8, 2017
Case No.: 2015-005848ENV
Project Title: 1629 Market Street Mixed-Use Project
Zoning: NCT-3 (Moderate Scale Neighborhood Commercial Transit District)
and P (Public) Zoning Districts
40-X & 85-X Height and Bulk Districts
Block/Lot: 3505/001, 007, 008, 027, 028, 029, 031, 031A, 032, 032A, 033, 033A, 034, 035
Lot Size: 97,617 square feet (2.2 acres)
Project Sponsor: Strada Brady, LLC
William Goodman, 314.276.0707
Lead Agency: San Francisco Planning Department
Staff Contact: Debra Dwyer – 415.575.9031
debra.dwyer@sfgov.org

A notice of preparation (NOP) of an environmental impact report (EIR) has been prepared by the San Francisco Planning Department in connection with this project. The report is available to download for public review and comment on the Planning Department's EIRs and Negative Declarations web page (http://www.sf-planning.org/sfcea_docs). Paper copies or compact disks (CDs) are also available at the Planning Information Center (PIC) counter on the first floor of 1660 Mission Street, San Francisco. Referenced materials are available for review at the Planning Department's office on the fourth floor of 1650 Mission Street (call 415.575.9031).

PROJECT DESCRIPTION

The approximately 97,617-square-foot (2.2-acre) project site (Assessor's Block 3505, Lots 001, 007, 008, 027, 028, 029, 031, 031A, 032, 032A, 033, 033A, 034, and 035) is on the block bounded by Market, 12th, Otis, and Brady Streets within the boundaries of San Francisco's Market & Octavia Area Plan, an area plan of the *San Francisco General Plan (General Plan)*. The project site includes a Bay Area Rapid Transit District (BART)-owned parcel that contains a ventilation structure for the below-grade BART tunnel. Stevenson Street, perpendicular to 12th Street, separates Lots 007 and 008 from the lots to the north fronting Market Street (Lots 001, 033, 033A). Colton Street, perpendicular to Brady Street, turns south into Colusa Place in the middle of the block, then west into Chase Court and wraps around Lots 027 and 028.

The project site is primarily located within the NCT-3 (Moderate-Scale Neighborhood Commercial Transit District) Zoning District. However, the southwestern portion of the site north of Colton Street, occupying approximately 20,119 square feet, is in a P (Public) Zoning District. The P Zoning District is designated in the Market & Octavia Area Plan as the location for a planned open space, referred to as the Brady Open Space. The portions of the project site to the north and east of the planned Brady Open Space

are located within an 85-X height and bulk district, while the portion to the south is located within a 40-X height and bulk district.

The project sponsor, Strada Brady, LLC, proposes a mixed-use project fronting on Market Street between Brady and 12th Streets. The proposed project would demolish the existing United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry (UA) Local 38 building, located at 1621 Market Street, demolish the majority of the Lesser Brothers Building, located at 1629–1637 Market Street, rehabilitate the Civic Center Hotel, located at 1601 Market Street, for residential and retail/restaurant uses, and demolish the 242-space surface parking lots on the project site. The proposed project would construct a new four-story, 58-foot-tall, 27,300-square-foot UA Local 38 building, as well as a 10-story, 85-foot-tall, 187,100-square-foot addition to the Lesser Brothers Building at the corner of Brady and Market Streets containing 198 residential units and 6,600 square feet of ground-floor retail/restaurant space.^{1,2} A 10-story, 85-foot-tall, 118,300-square-foot residential building containing 136 residential units and 2,500 square feet of ground-floor retail/restaurant would be constructed on Market Street between the new UA Local 38 building and the mixed-use building at the corner of Brady and Market Streets. A nine-story, 85-foot-tall, 74,700-square-foot residential building containing 78 residential units would be constructed to the east of the Brady Open Space at the end of Colton Street. The five-story, 55-foot-tall Civic Center Hotel would be rehabilitated to contain 65 residential units and 4,000 square feet of ground-floor retail/restaurant, and a new six-story, 68-foot-tall, 50,900-square-foot Colton Street Affordable Housing building containing up to 107 affordable units would be constructed south of Colton Street as part of the proposed project. The proposed project would construct the new 18,300-square-foot Brady Open Space at the northeast corner of Brady and Colton Streets. In addition, the proposed project would include an approximately 30-foot-deep, two-level, below-grade garage with up to 316 parking spaces (which may include the use of stackers) accessible from Brady and Stevenson Streets, which would require up to 63,400 cubic yards of excavation. Overall, the proposed project would include construction of 498,100 square feet of residential use that would contain up to 477 residential units (including market-rate units and affordable units as required to meet on-site inclusionary requirements under *Planning Code* Section 415), as well as up to 107 affordable units in the Colton Street Affordable Housing building. In addition, the proposed project would construct 27,300 square feet of union facility use, 13,000 square feet of ground-floor retail/restaurant use, and 31,600 square feet of publicly-accessible and residential open space.

The Planning Department has determined that an EIR must be prepared for the proposed project prior to any final decision regarding whether to approve the project. The Planning Department will prepare an Initial Study (IS) and focused environmental impact report (EIR) to evaluate the physical environmental effects of the proposed project. These studies will assess both project-specific and cumulative impacts for all topics. The purpose of the EIR is to provide information about potential significant physical environmental effects of the proposed project, to identify possible ways to minimize the significant

¹ Square footages presented for the proposed project are approximate.

² Building heights for the existing buildings and the proposed project do not include rooftop mechanical penthouses. In accordance with *Planning Code* Section 260(b)(1)(B), elevator, stair, and mechanical penthouses would be a maximum of 16 feet in height above the roof line.

effects, and to describe and analyze possible alternatives to the proposed project. Preparation of an NOP or EIR does not indicate a decision by the City to approve or to disapprove the project. However, prior to making any such decision, the decision makers must review and consider the information contained in the EIR.

The Planning Department will hold a **PUBLIC SCOPING MEETING** at 6:00 p.m. on Wednesday, March 1, 2017, at the American Red Cross of the Bay Area San Francisco, located at 1663 Market Street. The purpose of this meeting is to receive oral comments to assist the Planning Department in reviewing the scope and content of the environmental impact analysis and information to be contained in the EIR for the project. To request a language interpreter or to accommodate persons with disabilities at the scoping meeting, please contact the staff contact listed above at least 72 hours in advance of the meeting. Written comments will also be accepted until 5:00 p.m. on **Friday, March 10, 2017**, and may be submitted at the public scoping meeting, or at the Planning Department, or by letter or email. Written comments should be sent to Lisa M. Gibson, San Francisco Planning Department, 1650 Mission Street, Suite 400, San Francisco, CA 94103 or to lisa.gibson@sfgov.org. Referenced materials are available for review at the Planning Department's office on the fourth floor of 1650 Mission Street. (Call 415.575.9031).

If you work for an agency that is a Responsible or a Trustee Agency, we need to know the views of your agency as to the scope and content of the environmental information that is relevant to your agency's statutory responsibilities in connection with the proposed project. Your agency may need to use the EIR when considering a permit or other approval for this project. We will also need the name of the contact person for your agency. If you have questions concerning environmental review of the proposed project, please contact **Debra Dwyer** at 415.575.9031.

Members of the public are not required to provide personal identifying information when they communicate with the Commission or the Department. All written or oral communications, including submitted personal contact information, may be made available to the public for inspection and copying upon request and may appear on the Department's website or in other public documents.



SAN FRANCISCO PLANNING DEPARTMENT

Notice of Preparation of an Environmental Impact Report and Notice of Public Scoping Meeting

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

Date: February 8, 2017
Case No.: 2015-005848ENV
Project Title: 1629 Market Street Mixed-Use Project
Zoning: NCT-3 (Moderate Scale Neighborhood Commercial Transit District)
and P (Public) Zoning Districts
40-X & 85-X Height and Bulk Districts
Block/Lot: 3505/001, 007, 008, 027, 028, 029, 031, 031A, 032, 032A, 033, 033A, 034,
035
Lot Size: 97,617 square feet (2.2 acres)
Project Sponsor: Strada Brady, LLC
William Goodman, 314.276.0707
Lead Agency: San Francisco Planning Department
Staff Contact: Debra Dwyer – 415.575.9031
debra.dwyer@sfgov.org

Reception:
415.558.6378

Fax:
415.558.6409

Planning
Information:
415.558.6377

INTRODUCTION

This notice provides a summary description of the proposed project; identifies environmental issues anticipated to be analyzed in the Initial Study (IS) and Environmental Impact Report (EIR); and provides the time, date, and location of the public scoping meeting (see page 21 for information on the public scoping meeting). The comments received during the public scoping process will be considered during the preparation of the IS and EIR for this project.

PROJECT SUMMARY

The project sponsor, Strada Brady, LLC, proposes a mixed-use project fronting on Market Street between Brady and 12th Streets. The proposed project would demolish the existing United Association of Journeymen and Apprentices of the Plumbing and Pipe Fitting Industry (UA) Local 38 building, located at 1621 Market Street, demolish the majority of the Lesser Brothers Building, located at 1629–1637 Market Street, rehabilitate the Civic Center Hotel, located at 1601 Market Street, for residential and retail/restaurant uses, and demolish the 242-space surface parking lots on the project site. The proposed project would construct a new four-story, 58-foot-tall, 27,300-square-foot UA Local 38 building, as well as a 10-story, 85-foot-tall, 187,100-square-foot addition to the Lesser Brothers Building at the corner of Brady and Market Streets containing 198 residential units and 6,600 square feet of ground-floor retail/restaurant space.^{1,2} A 10-story, 85-foot-tall, 118,300-square-

¹ Square footages presented for the proposed project are approximate.

² Building heights for the existing buildings and the proposed project do not include rooftop mechanical penthouses. In accordance with *Planning Code* Section 260(b)(1)(B), elevator, stair, and mechanical penthouses would be a maximum of 16 feet in height above the roof line.

foot residential building containing 136 residential units and 2,500 square feet of ground-floor retail/restaurant would be constructed on Market Street between the new UA Local 38 building and the mixed-use building at the corner of Brady and Market Streets. A nine-story, 85-foot-tall, 74,700-square-foot residential building containing 78 residential units would be constructed to the east of the Brady Open Space at the end of Colton Street. The five-story, 55-foot-tall Civic Center Hotel would be rehabilitated to contain 65 residential units and 4,000 square feet of ground-floor retail/restaurant, and a new six-story, 68-foot-tall, 50,900-square-foot Colton Street Affordable Housing building containing up to 107 affordable units would be constructed south of Colton Street as part of the proposed project. The proposed project would construct the new 18,300-square-foot Brady Open Space at the northeast corner of Brady and Colton Streets. In addition, the proposed project would include an approximately 30-foot-deep, two-level, below-grade garage with up to 316 parking spaces accessible from Brady and Stevenson Streets. Overall, the proposed project would include construction of 498,100 square feet of residential use, 27,300 square feet of union facility use, 13,000 square feet of ground-floor retail/restaurant use, and 31,600 square feet of publicly-accessible and residential open space.

PROJECT LOCATION AND SITE CHARACTERISTICS

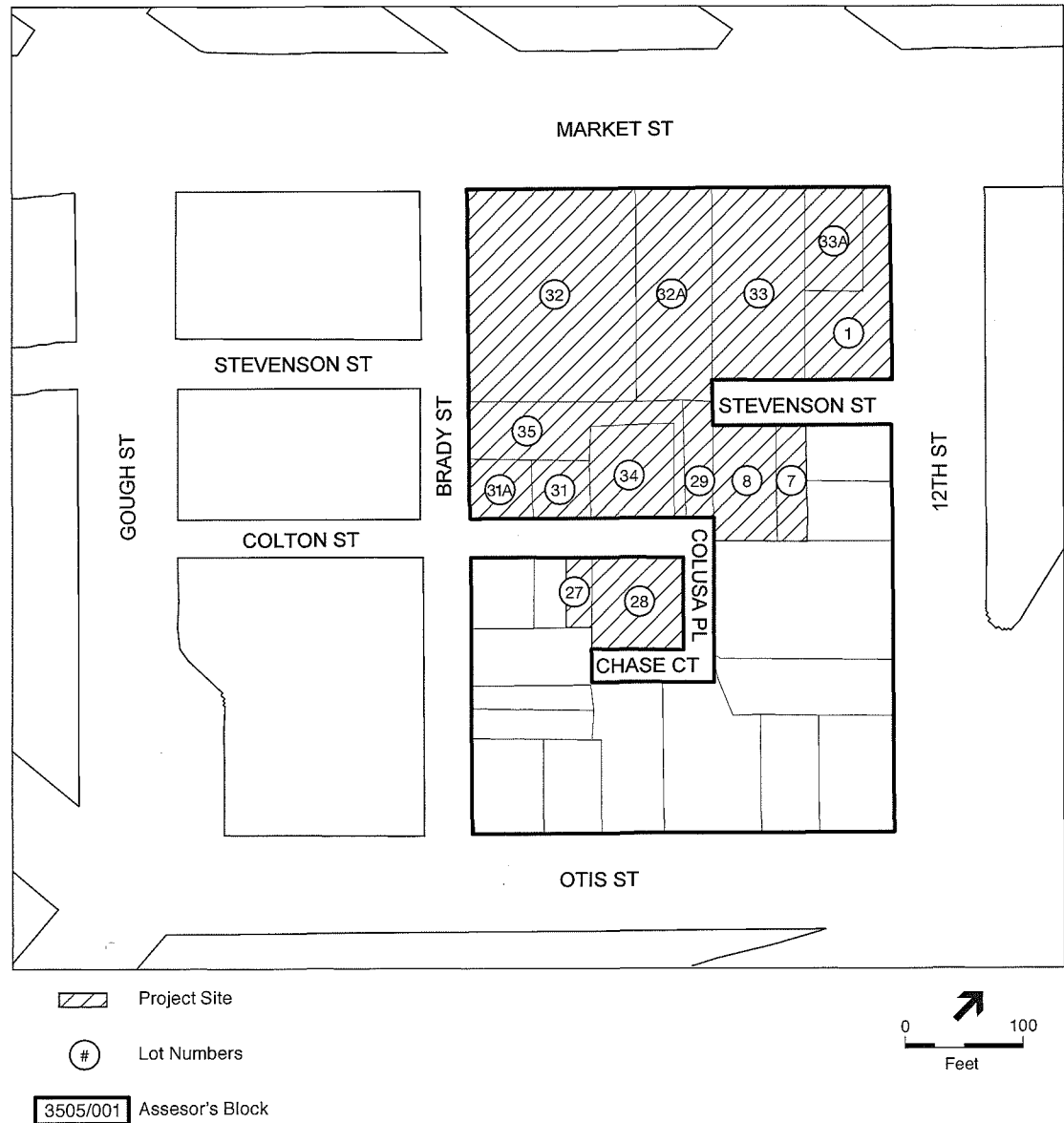
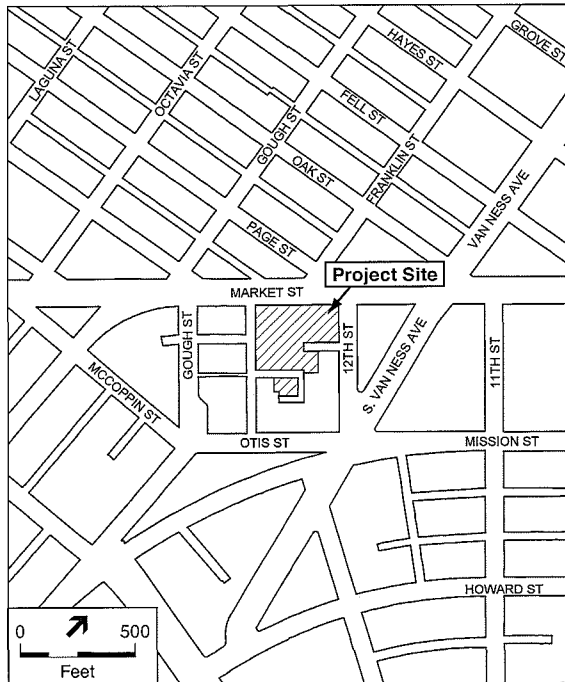
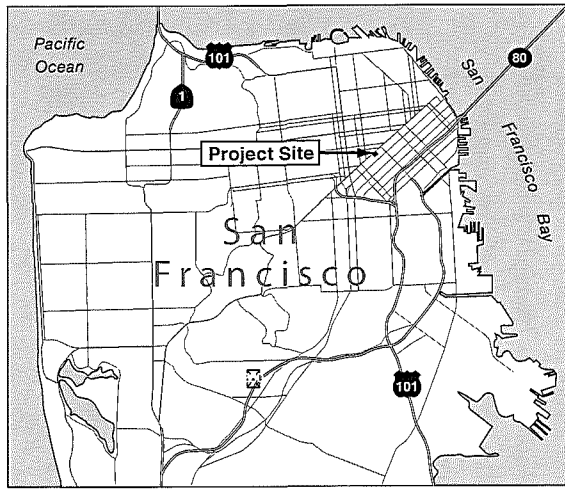
The approximately 97,617-square-foot (2.2-acre) project site (Assessor's Block 3505, Lots 001, 007, 008, 027, 028, 029, 031, 031A, 032, 032A, 033, 033A, 034, and 035) is on the block bounded by Market, 12th, Otis, and Brady Streets within the boundaries of San Francisco's Market & Octavia Area Plan, an area plan of the *San Francisco General Plan (General Plan)*. The project site includes a Bay Area Rapid Transit District (BART)-owned parcel that contains a ventilation structure for the below-grade BART tunnel. Stevenson Street, perpendicular to 12th Street, separates Lots 007 and 008 from the lots to the north fronting on Market Street (Lots 001, 033, 033A). Colton Street, perpendicular to Brady Street, turns south into Colusa Place in the middle of the block, then west into Chase Court and wraps around Lots 027 and 028 (see **Figure 1**).

The project site is primarily located within the NCT-3 (Moderate-Scale Neighborhood Commercial Transit District) Zoning District. However, the southwestern portion of the site north of Colton Street, occupying approximately 20,119 square feet, is in a P (Public) Zoning District. The P Zoning District is designated in the Market & Octavia Area Plan as the location for a planned open space, referred to as the Brady Open Space. The portions of the project site to the north and east of the planned Brady Open Space are located within an 85-X height and bulk district, while the portion to the south is located within a 40-X height and bulk district.³

The project site is currently occupied by four surface parking lots, a BART ventilation structure, as well as three buildings: the Civic Center Hotel, built in 1915; the UA Local 38 building, built in 1923 and extensively remodeled in 1964; and the Lesser Brothers Building, built in 1925. The Civic Center Hotel occupies the entirety of Lot 001 as a five-story, 55-foot-tall, 40,000-square-foot, building, with pedestrian access from 12th Street.⁴ The Civic Center Hotel is temporarily serving as a Navigation Center, and while acting as such, is housing up to 140 transitional occupants supported with up to 14 employees at a single time. The existing UA

³ Following San Francisco convention, Market Street and streets parallel to it are considered to run east/west, while 12th Street and streets parallel to it are considered to run north/south.

⁴ Building heights for the existing buildings and the proposed project do not include rooftop mechanical penthouses. In accordance with *Planning Code* Section 260(b)(1)(B), elevator, stair, and mechanical penthouses would be a maximum of 16 feet in height above the roof line.



SOURCE: ESA, 2016

1629 Market Street: Case No. 2015-005848ENV

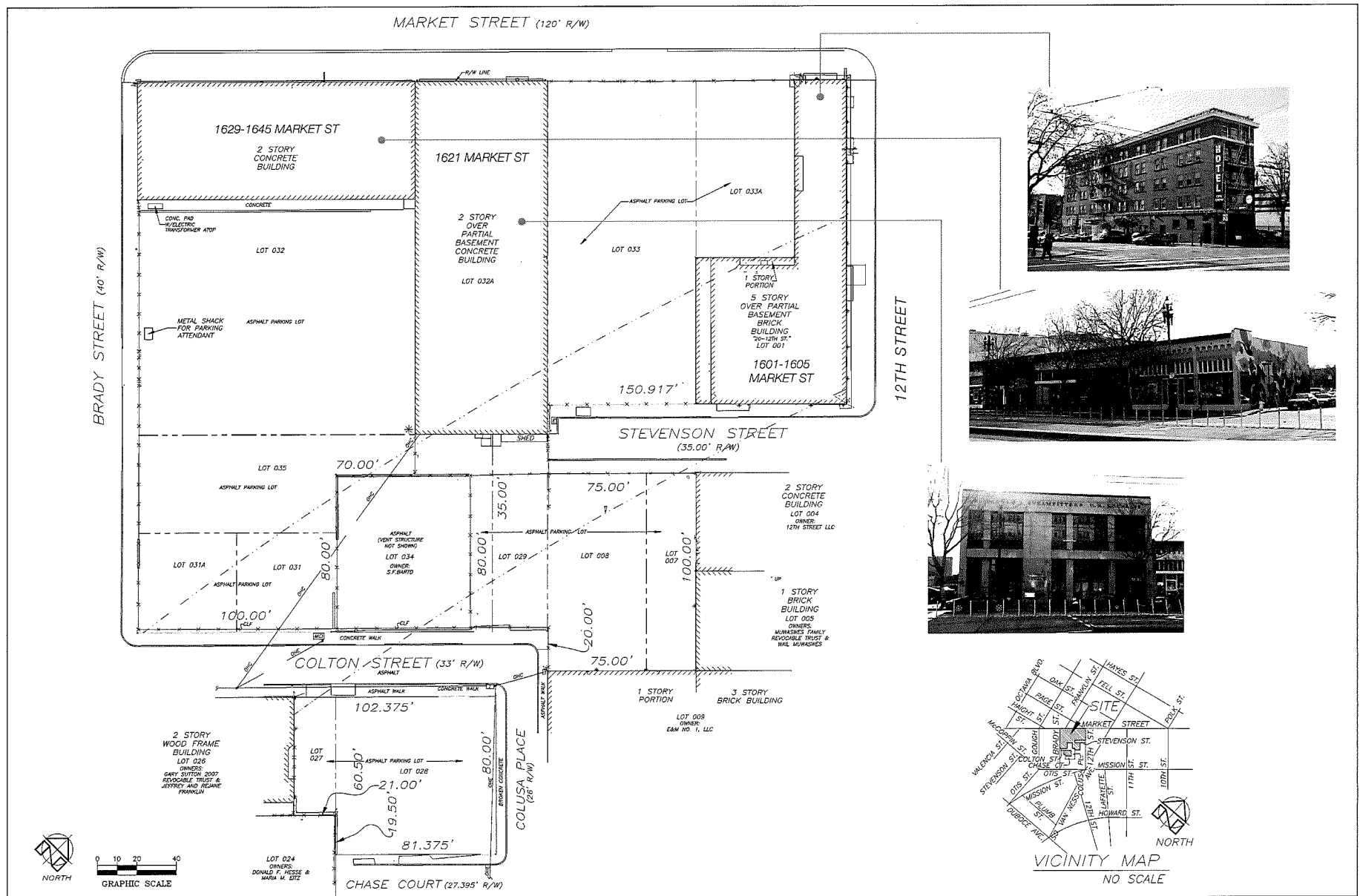
Figure 1
Project Location

Local 38 building, located on Lot 032A, is a two-story, 35-foot-tall, 24,100-square-foot building containing offices and an assembly hall for the UA Local 38. The building covers the entire lot, and pedestrian access is available from Market Street. A surface parking lot (Lots 033 and 033A), accessible via a curb cut on Market Street, containing 69 off-street vehicle parking spaces is located adjacent to the existing UA Local 38 building. The Lesser Brothers Building, located on Lot 032, is a one-story, 20-foot-tall, 25,300-square-foot building. The building fronts on Market Street and covers approximately one-third of the lot. A surface vehicle parking lot (Lots 031, 031A, 032, and 035), accessible via a curb cut on Brady Street, extends south of the building to Colton Street and contains 95 off-street vehicle parking spaces. Another surface parking lot (Lots 007, 008, and 029), accessible via a curb cut on Colton Street, containing 39 off-street vehicle parking spaces is located on the project site south of Stevenson Street. A surface parking lot (Lots 027 and 028), accessible via a curb cut on Colton Street, containing 39 off-street vehicle parking spaces is also located on the project site, bounded by Colton Street to the north, Colusa Place to the east, and Chase Court to the south. The BART ventilation structure is located on Lot 34 in between the two surface parking lots south of Stevenson Street and north of Colton Street.

PROPOSED PROJECT

The proposed project would demolish the existing UA Local 38 building, demolish the majority of the Lesser Brothers Building, and rehabilitate the Civic Center Hotel (see **Figure 2**). The proposed project would also include construction of a new four-story, 58-foot-tall, 27,300-square-foot UA Local 38 building, as well as a 10-story, 85-foot-tall, 187,100-square-foot addition to the 20-foot-tall Lesser Brothers Building (see **Figure 3**, Building A) containing 198 residential units and 6,600 square feet of ground-floor retail/restaurant space.⁵ A 10-story, 85-foot-tall, 118,300-square-foot mixed-use building (see **Figure 3**, Building B) containing 136 residential units and 2,500 square feet of ground-floor retail/restaurant space would be constructed on Market Street between the new UA Local 38 building and Building A. The five-story, 55-foot-tall, 67,200-square-foot Civic Center Hotel would be rehabilitated (see **Figure 3**, Building C) to contain 65 residential units and 4,000 square feet of ground-floor retail/restaurant space. A nine-story, 85-foot-tall, 74,700-square-foot residential building (see **Figure 3**, Building D) containing 78 residential units would be constructed south of Buildings A, B, and C and north of Colton Street. A new six-story, 68-foot-tall Colton Street Affordable Housing building containing up to 107 affordable units would be constructed south of Colton Street as part of the proposed project. The proposed project would seek an amendment to the Height and Bulk Map to change the height and bulk designation of the affordable housing portion of the project site from 40-X to 68-X. Overall, the proposed project would include construction of 498,100 square feet of residential use that would contain up to 477 residential units (including market-rate units and affordable units as required to meet on-site inclusionary requirements under *Planning Code* Section 415), as well as up to 107 affordable units in the Colton Street Affordable Housing building. In addition, the proposed project would construct 27,300 square feet of union facility use, 13,000 square feet of ground-floor retail/restaurant space along Market, 12th, and Brady Streets in Buildings A, B, and C, and 31,600 square feet of publicly-accessible and residential open space (see **Figures 3 through 8** and **Table 1**). The residential unit breakdown for the 477 units would consist of approximately 103 studio units (21.6 percent), 180 one-bedroom units (37.7 percent), and 194 two-bedroom units (40.6 percent).

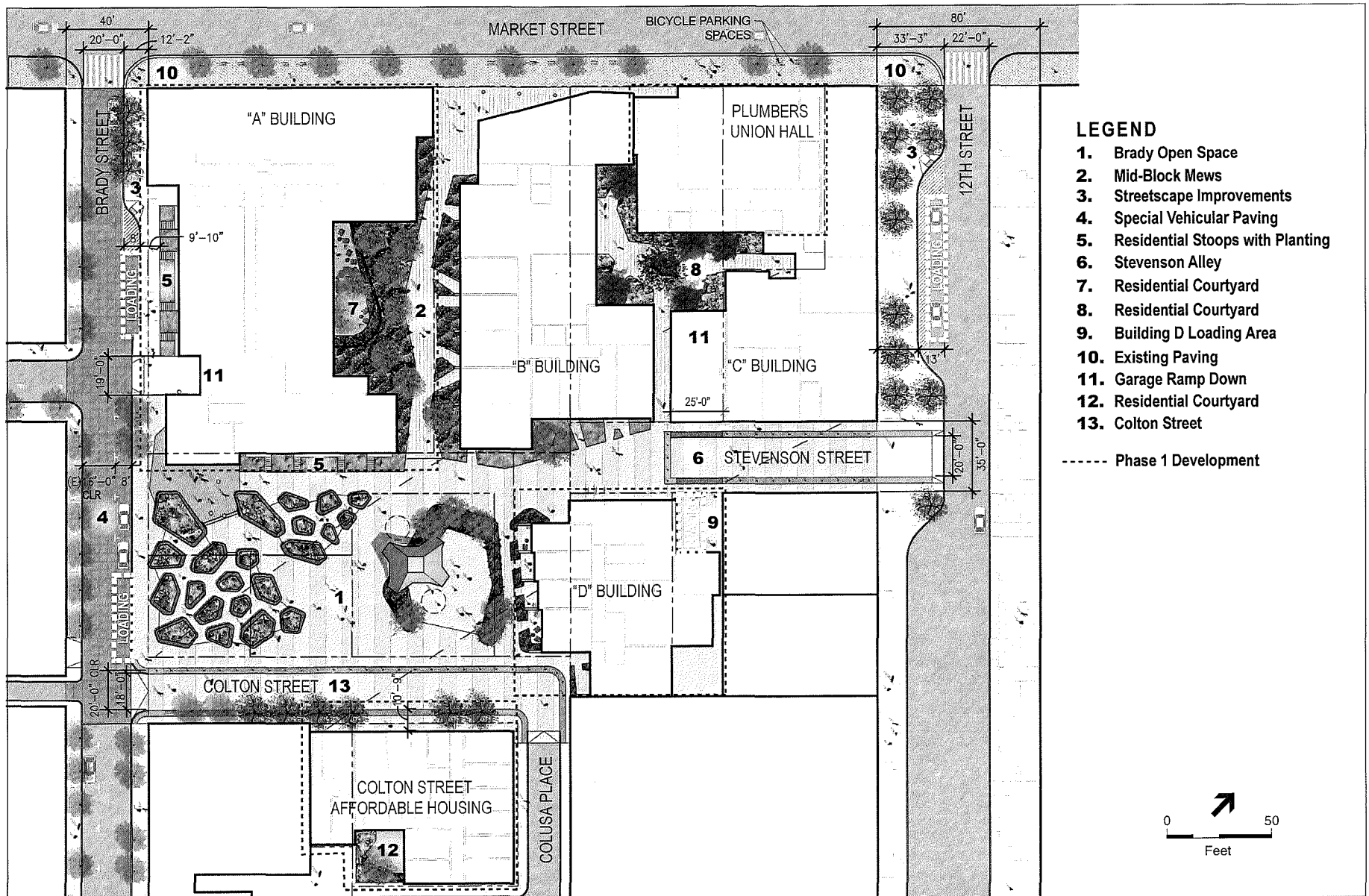
⁵ Building heights for the existing buildings and the proposed project do not include rooftop mechanical penthouses. In accordance with *Planning Code* Section 260(b)(1)(B), elevator, stair, and mechanical penthouses would be a maximum of 16 feet in height above the roof line.



SOURCE: Martin M. Ron Associates; Christopher VerPlanck, 2016

1629 Market Street: Case No. 2015-005848ENV

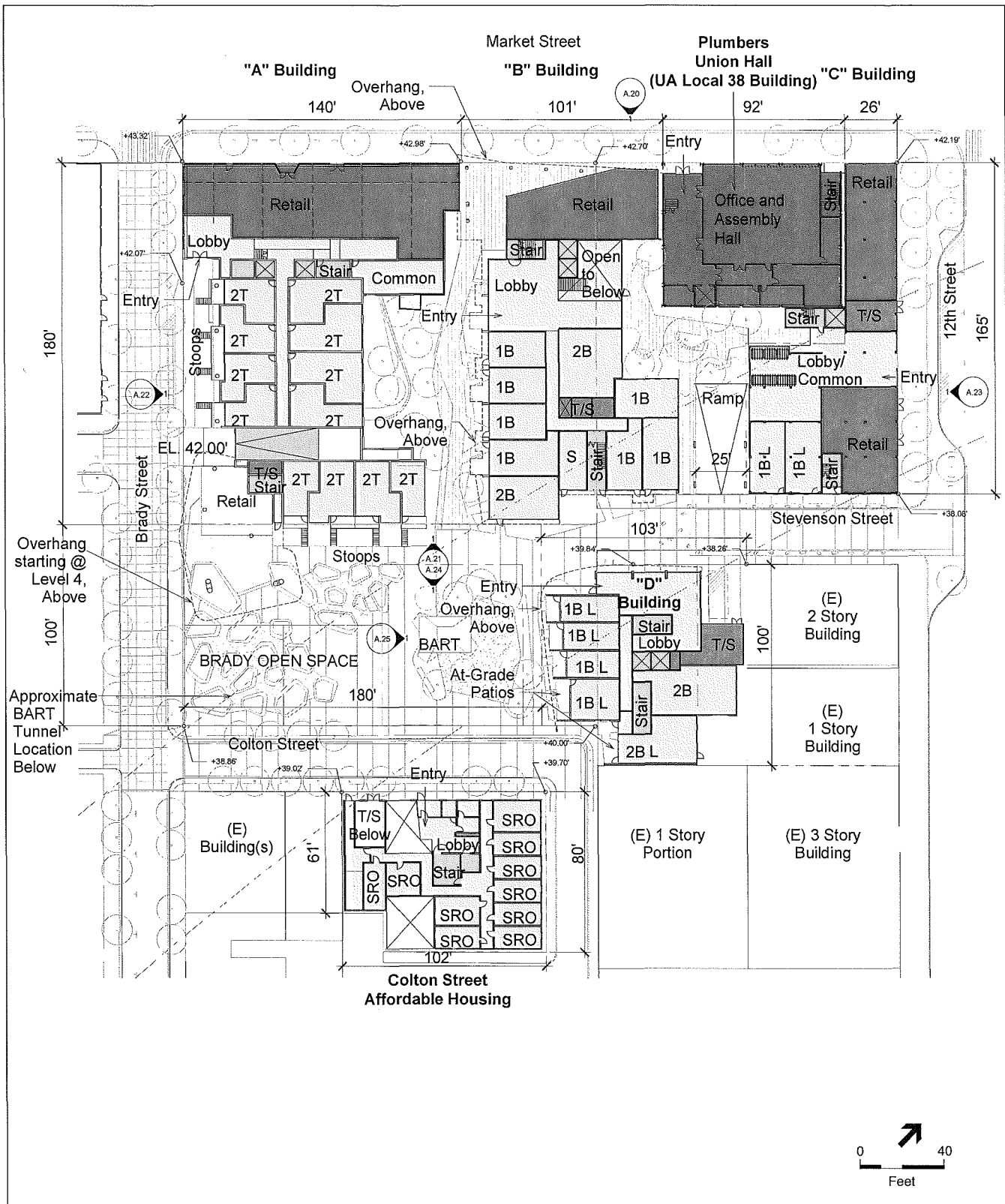
Figure 2
Existing Site Plan



SOURCE: David Baker Architects, Kennerly Architecture & Planning,
and Conger Moss Guillard Landscape Architecture, 2016

1629 Market Street: Case No. 2015-005848ENV

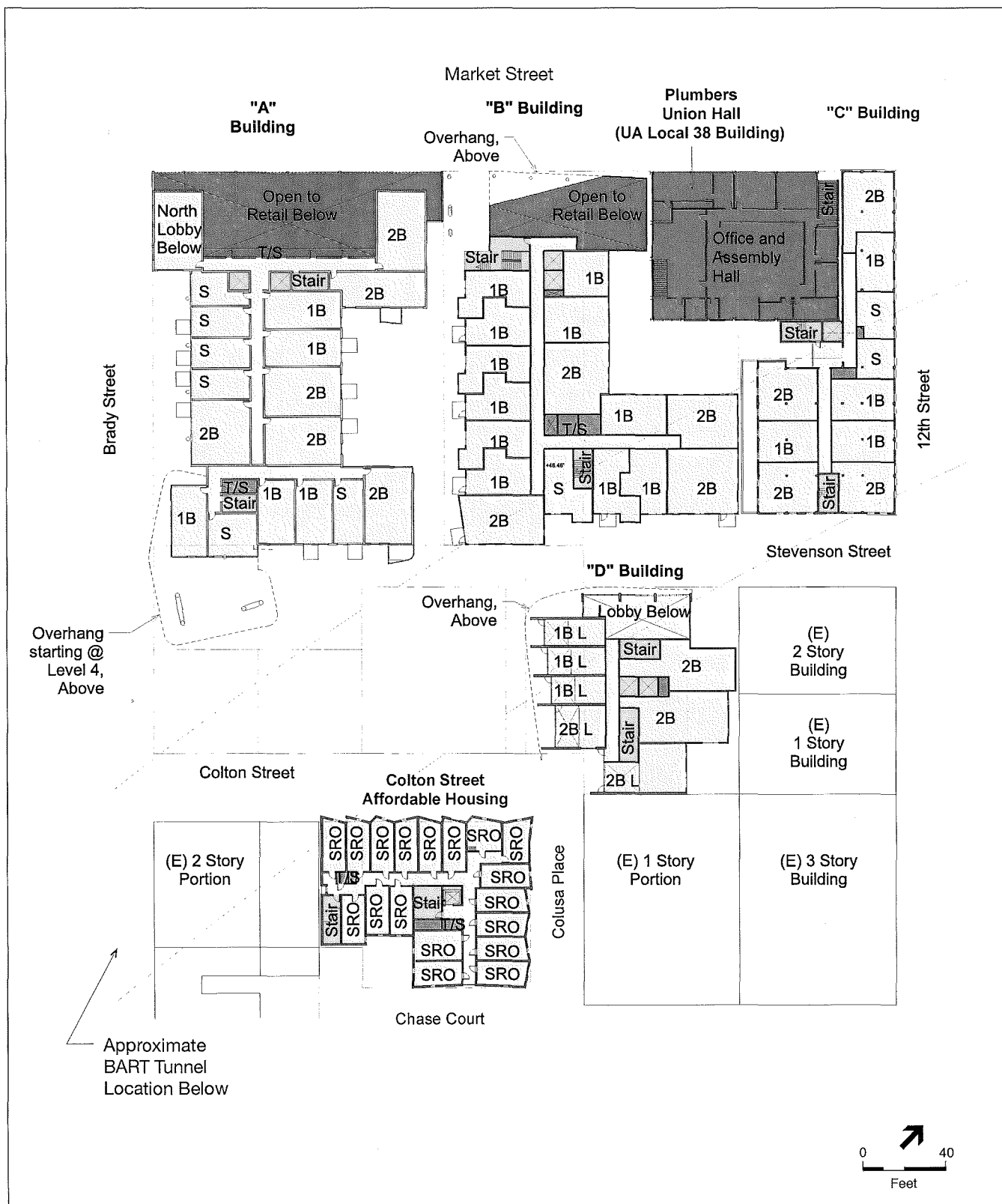
Figure 3
Proposed Site Plan



SOURCE: Kennerly Architecture & Planning, 2016

1629 Market Street: Case No. 2015-005848ENV

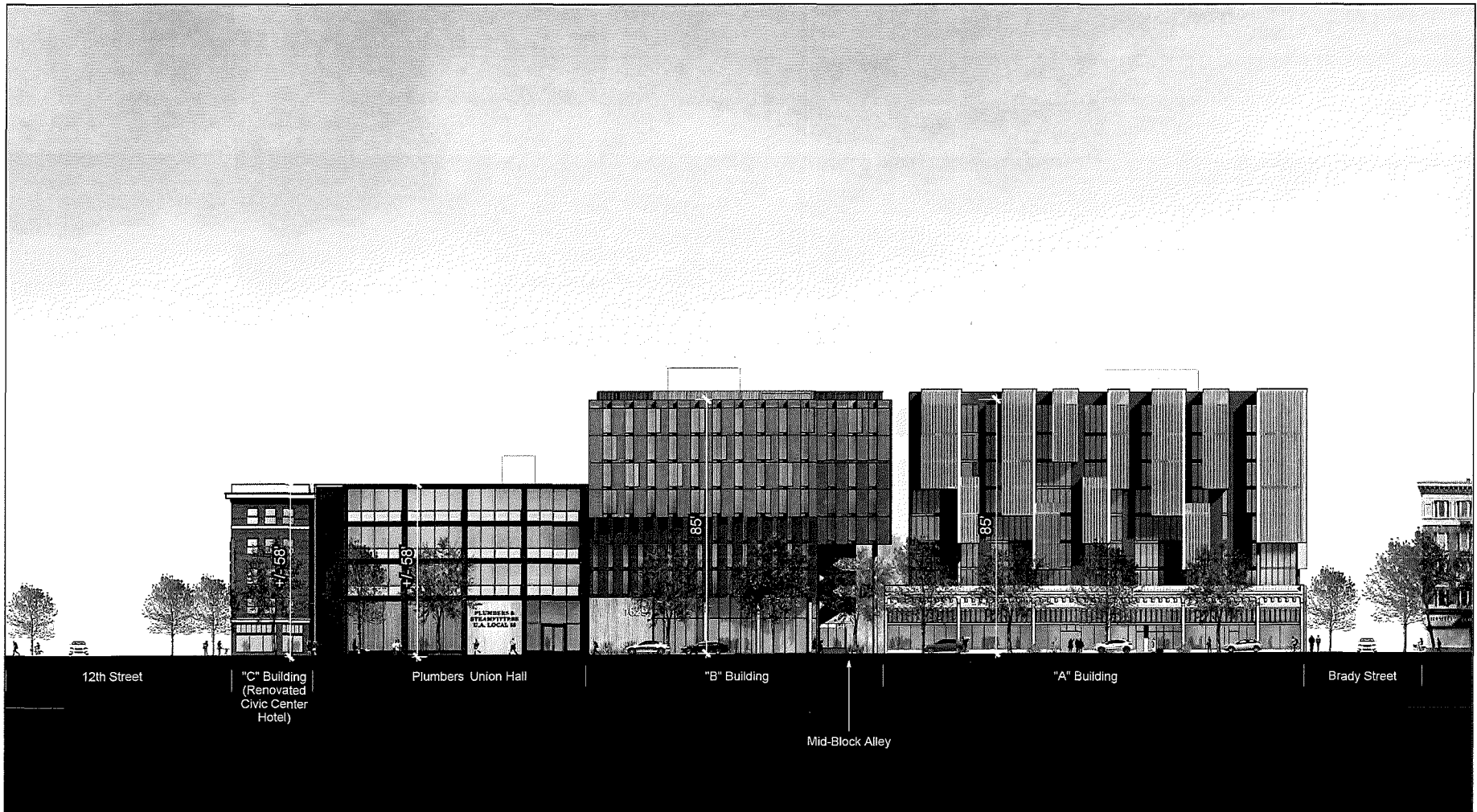
Figure 4
Ground Floor Plan



SOURCE: David Baker Architects and Kennerly Architecture & Planning, 2016

1629 Market Street: Case No. 2015-005848ENV

Figure 5
2nd Floor Plan



SOURCE: David Baker Architects and Kennerly Architects, 2016

1629 Market Street: Case No. 2015-005848ENV

Figure 6
North Elevation at Market Street



SOURCE: David Baker Architects, and Kennerly Architecture & Planning, 2016

1629 Market Street: Case No. 2015-005848ENV

Figure 7
East Elevation at 12th Street



SOURCE: David Baker Architects, and Kennerly Architecture & Planning, 2016

1629 Market Street: Case No. 2015-005848ENV

Figure 8
South Elevation at Brady Square Park

TABLE 1 PROPOSED PROJECT CHARACTERISTICS

Proposed Use	Description	Approximate Square Feet (sf) ^a
RESIDENTIAL ^{b, c}		498,100 sf
Building A	198 residential units	187,100 sf
Building B	136 residential units	118,300 sf
Building C	65 residential units	67,200 sf
Building D	78 residential units	74,700 sf
Colton Street Affordable Housing	Up to 107 affordable units	50,900 sf
RETAIL/RESTAURANT		13,000 sf
Building A	Floors 1 and 2 fronting Market Street and a rear portion of Floor 1 fronting Brady Street	6,600 sf
Building B	Floors 1 and 2 fronting Market Street	2,500 sf
Building C	Floor 1 fronting 12th Street	4,000 sf
Building D	—	—
PLUMBERS UNION HALL		27,300 sf
OPEN SPACE	Residential and Publicly-Accessible Open Space ^d	31,600 sf
<i>Residential Private and Common Open Space</i>	Common	6,700 sf
	Private – provided for 18 units	1,440 sf
Building A	Common – roof deck	4,600 sf
	Private – provided for 7 units	560 sf
Building B	Private – provided for 7 units	560 sf
Building C	N/A	—
Building D	Common – roof deck	1,500 sf
	Private – provided for 4 units	320 sf
Colton Street Affordable Housing	Common	600 sf
<i>Privately-owned, Publicly-Accessible Open Space</i>		23,500 sf
Brady Open Space	Accessible from Market, Brady, and Colton Streets	18,300 sf
Mid-block Alley	At Market Street between Buildings A and B	5,200 sf
COMBINED PROJECT		
Total Site Area	Area of parcels at ground level	97,617 sf (2.2 acres)
Total Publicly-Accessible Open Space	Brady Open Space and Mid-block Alleys	23,500 sf
Total Residential Common Open Space	Roof decks (Buildings A and D, Courtyard Areas)	6,700 sf
Total Vehicle Parking	Buildings A and B, Below-grade Levels 1 and 2—up to 316 spaces (some of which may include stackers), including 3 car-share spaces and 7 ADA-accessible spaces	—
Total Loading Spaces	6 on-street loading spaces; 4 off-street commercial loading spaces; 1 on-site move in/move out space (Building D)	10
Total Class 1 Bike Parking Spaces	231 spaces	—
Total Class 2 Bike Parking Spaces	42 spaces ^e	—

SOURCE: David Baker Architects and Kennerly Architects, September 2016.

a. Square footages may not add up to the totals shown since the numbers are rounded.

b. Includes amenity, circulation, and service space.

c. The 477 residential units would include affordable units as required to meet on-site inclusionary requirements under *Planning Code* Section 415.

d. Exact square footage for private residential open space is provided based on the 80-square-foot minimum per dwelling unit per Section 731.93 of the *Planning Code*.

e. These bicycle spaces would be provided on sidewalks adjacent to the project site. The placement of the bicycle racks would comply with the San Francisco Municipal Transportation Agency (SFMTA) rack placement guidelines.

Open Space

The proposed project would provide privately-owned, publicly-accessible open space with the planned 18,300-square-foot Brady Open Space at the northeast corner of Brady and Colton Streets. The BART ventilation structure would remain in place within the Brady Open Space, but would be enclosed with a sculptural art installation. In addition, the proposed project would provide a 5,200-square-foot privately-owned, publicly-accessible mid-block alley between Buildings A and B accessible via Market Street that would connect to the Brady Open Space. Buildings A and D would provide additional common open space for residents on the rooftops and in courtyards, and the Colton Street Affordable Housing building would also provide common open space in an inner courtyard, for a total of 6,700 square feet of common open space in the proposed project. In addition, Buildings A, B, and D would provide private open space in the form of 80-square-foot terraces or decks for 18 units, totaling approximately 1,440 square feet of private open space.

Parking, Bicycle, and Loading Facilities

The proposed project would remove the existing curb cuts along Market, Brady, and Colton Streets and create a new approximately 19-foot-wide curb cut and garage opening on Brady Street (at Stevenson Street). The proposed project also would create a new approximately 25-foot-wide curb cut on Stevenson Street, approximately 140 feet west of the intersection of Stevenson and 12th Streets, that would provide access to the two-level vehicle parking garage located under Buildings A and B. In addition, access into Stevenson Street from 12th Street would be provided via an approximately 20-foot-wide curb cut through a sidewalk bulb out on 12th Street. The parking area under Building A would contain a total of 142 vehicle parking spaces (some of which may include the use of stackers) for residents and retail/restaurant uses, as well as the UA Local 38 building. The parking area under Building B would contain 174 vehicle parking spaces (some of which may include the use of stackers). Therefore, the proposed project would provide a total of 316 vehicle parking spaces, including seven ADA-accessible spaces and three car-share spaces.

A secure bicycle room on Level 1 of the parking garage proposed under Building A would accommodate 231 Class 1 bicycle parking spaces. In addition, 42 Class 2 bicycle spaces would be provided on sidewalks adjacent to the project site, including on Market, Brady, 12th, and Colton Street sidewalks. The placement of the bicycle racks would comply with the San Francisco Municipal Transportation Agency (SFMTA) rack placement guidelines.

The proposed project would provide on-street and on-site loading spaces. Ten loading spaces would be provided on streets adjacent to the project site for the proposed project. A 100-foot commercial/passenger loading zone (five spaces) would be provided on the west side of 12th Street, a 60-foot commercial/passenger loading zone (three spaces) would be provided on the east side of Brady Street north of Stevenson Street, and 40-foot commercial/passenger loading zone (two spaces) would also be provided on the west side of Brady Street north of Colton Street. In addition, two full-size off-street loading spaces would be provided in the parking garage under Building A, and two would also be provided in the parking garage under Building B. An on-site designated move-in/move-out loading space would also be provided adjacent to Building D.

Landscaping and Streetscape Improvements

As part of the proposed project, the 29 existing street trees along Market, Brady, Colton, and 12th Streets would be retained or replaced. According to *Planning Code* Section 138.1(c)(1), the project sponsor would be

required to retain and/or plant 50 trees on street frontages adjacent to the project site.⁶ All new and/or replacement trees on frontages adjacent to the project site would be planted in accordance with the standards set forth in *Planning Code* Section 138.1(c)(1) and the *Better Streets Plan*. If San Francisco Public Works (Public Works) determines that planting the full complement of required street trees would not be feasible due to site constraints or other reasons, the project sponsor may request a waiver to this requirement from the Zoning Administrator (*Planning Code* Section 138.1(c)(1)(C)(iii)).

Foundation and Excavation

The proposed project would entail excavation to a maximum depth of approximately 30 feet to accommodate the two below-grade parking levels and foundation. Phase 1 excavation would total up to approximately 39,700 cubic yards, and Phase 2 would total up to approximately 23,700 cubic yards. The proposed project is anticipated to be constructed on a mat foundation. As discussed in the geotechnical report, impact pile driving is not anticipated as part of the proposed project.⁷

The central portion of the project site is located over the underground tunnels for the BART system and all of the proposed buildings are located within the BART Zone of Influence (ZOI). Therefore, the proposed project is subject to BART permit review procedures and guidelines for construction over its facilities.

Project Construction Phases

The proposed project would be constructed in two phases. Phase 1 would include construction of the Colton Street Affordable Housing building, the new UA Local 38 building, and Building D, all of which would be located on existing surface parking lots. In addition, Building A, including the two-level, below-grade parking garage would also be constructed during Phase 1. The two-level, below-grade parking garage under Building B would be completed in Phase 2. Construction of Building A would entail demolition of the majority of the Lesser Brothers Building and construction of a 10-story addition behind the portion of the façade along Market Street proposed to be retained. Residents of the Civic Center Hotel would remain onsite during Phase 1 construction, as would employees of the UA Local 38 building. Following the completion of Phase 1 construction, the new buildings would be available for occupancy and current long-term residents of the Civic Center Hotel would have the opportunity to move and relocate into the new Colton Street Affordable Housing building. Phase 2 construction would entail demolition of the existing UA Local 38 building and the construction of Building B and its below-grade parking garage, and the rehabilitation of the Civic Center Hotel (Building C) into a mixed-use building with residential use over ground-floor retail/restaurant. Upon completion of the proposed project, the two garage areas under Buildings A and B would be connected and result in one garage, with access from Brady and Stevenson Streets.

Construction Schedule

The construction duration for the entire proposed project is estimated to require a total of 44 months. Phase 1 would require 21 months and is anticipated to begin in March 2018, with initial occupancy anticipated to occur

⁶ *Planning Code* Section 138.1(c)(1) requires that for every 20 feet of property frontage along each street, one 24-inch box tree be planted, with any remaining fraction of 10 feet or more of frontage requiring an additional tree.

⁷ Langan Treadwell Rollo, *Preliminary Geotechnical Investigation, 1629 Market Street*, July 5, 2016.

by January 2020. Phase 1 would involve demolition and site preparation (including grading and excavation) that would take approximately five months, followed by foundation and below-grade construction requiring two months, then building construction, paving, and architectural coatings would require an additional eleven months, with completion of interiors taking an additional four months.

Phase 2 of the proposed project is anticipated to begin in January 2020 and require 23 months for completion, anticipated by November 2021. Phase 2 would involve demolition and site preparation (including grading and excavation) and would take approximately six months, followed by foundation and below-grade construction requiring two months, then building construction, paving, and architectural coatings would require an additional nine months, with completion of interiors completion taking an additional four months.

APPROVALS REQUIRED FOR THE PROPOSED PROJECT

Planning Commission

- Certification of the Environmental Impact Report, and adoption of findings under CEQA.
- Adoption of findings of consistency with the *General Plan* and priority policies of *Planning Code* Section 101.1.
- Recommendation to the Board of Supervisors of an amendment to the Height and Bulk Map to change the height and bulk designation of the affordable housing portion of the project site from 40-X to 68-X.
- Recommendation to the Board of Supervisors of an amendment to the Zoning Use District Map (rezoning) to reflect the reconfigured open space parcel for the Brady Open Space.
- Recommendation to the Board of Supervisors of amendments to the Market & Octavia Area Plan including to Map 1 Land Use Districts, Map 3 Height Districts, and Policy 7.2.5 to reflect the updated proposed plan for the Brady Open Space.
- Recommendation to the Board of Supervisors of a Special Use District to reflect other Code compliance and phasing issues on a site-wide basis, such as open space and narrow street setbacks.
- Recommendation to the Board of Supervisors of a Development Agreement with respect to the project sponsor's commitment to develop supportive affordable housing as part of the proposed project and to develop and maintain the Brady Open Space.
- Approval of Conditional Use Authorization/Planned Unit Development from the Planning Commission per *Planning Code* Sections 303 and 304 to permit development of a large lot (10,000 square feet and above) and large non-residential use (6,000 square feet and above), and to provide exceptions to the *Planning Code* requirements for: rear yard, dwelling unit exposure, active street frontage, loading, and measurement of height, including adoption of the Mitigation Monitoring Reporting Program as part of the conditions of approval.
- *General Plan* referral for sidewalk widening.

Board of Supervisors

- Adoption of findings under CEQA.
- Adoption of findings of consistency with the *General Plan* and priority policies of *Planning Code* Section 101.1.

- Approval of an amendment to the Height and Bulk Map to change the height and bulk designation of the affordable housing portion of the project site from 40-X to 68-X.
- Approval of an amendment to the Zoning Use District Map (rezoning) to reflect the reconfigured open space parcel for the Brady Open Space.
- Approval of amendments to the Market & Octavia Area Plan including to Map 1 Land Use Districts, Map 3 Height Districts, and Policy 7.2.5 to reflect the updated proposed plan for the Brady Open Space.
- Approval of Special Use District to reflect other *Planning Code* compliance issues on a site-wide basis, such as open space and narrow street setbacks.
- Approval of a Development Agreement with respect to the project sponsor's commitment to develop affordable housing as part of the proposed project and to develop and maintain the Brady Open Space.
- Approval of sidewalk widening legislation.

Department of Building Inspection

- Review and approval of demolition, grading, and building permits.
- If any night construction work is proposed that would result in noise greater than five dBA above ambient noise levels, approval of a permit for nighttime construction is required.
- Permit to provide in-kind replacement of the 71 Single Room Occupancy units that are designated as Residential Hotel Units.

San Francisco Public Works

- If sidewalk(s) are used for construction staging and pedestrian walkways are constructed in the curb lane(s), approval of a street space permit from the Bureau of Street Use and Mapping.
- Approval of a permit to remove and replace street trees adjacent to the project site.
- Approval of construction within the public right-of-way (e.g., curb cuts, bulb-outs and sidewalk extensions) to ensure consistency with the *Better Streets Plan*.
- Approval of parcel mergers and new subdivision maps.
- Recommendation of sidewalk widening legislation.

San Francisco Municipal Transportation Agency

- Approval of the placement of bicycle racks on the sidewalk, and of other sidewalk improvements, by the Sustainable Streets Division.
- If any portion of the public right-of-way is used for construction staging and pedestrian walkways are constructed in the curb lane(s), approval of a special traffic permit from the Sustainable Streets Division.
- Approval of construction within the public right-of-way (e.g., bulbouts and sidewalk extensions) to ensure consistency with the *Better Streets Plan*.
- Approval of designated color curbs for on-street loading along Brady and Stevenson Streets.

San Francisco Public Utilities Commission

- Approval of any changes to sewer laterals (connections to the City sewer system).
- Approval of an Erosion and Sediment Control Plan, in accordance with Article 4.1 of the *San Francisco Public Works Code*.
- Approval of post-construction stormwater design guidelines, including a stormwater control plan that complies with the City's 2016 Stormwater Management Requirements and Design Guidelines.

San Francisco Department of Public Health

- Approval of an Enhanced Ventilation Proposal as required pursuant to Article 38 of the *Health Code*.
- Approval of a Dust Control Plan as required pursuant to Article 22B of the *Health Code*.
- Approval of a Work Plan for Soil and Groundwater Characterization and, if determined necessary by the Department of Public Health, a Site Mitigation Plan, pursuant to Article 22A of the *Health Code*.

SUMMARY OF POTENTIAL ENVIRONMENTAL ISSUES

The proposed project could result in potentially significant environmental effects. The Planning Department will prepare an initial study (IS) and focused environmental impact report (EIR) to evaluate the physical environmental effects of the proposed project. These studies will assess both project-specific and cumulative impacts for all topics. As required by the California Environmental Quality Act (CEQA), the EIR will further examine those issues identified in the IS to have potentially significant effects, identify mitigation measures, and analyze whether the proposed mitigation measures would reduce the environmental effects to a less-than-significant level. The IS will be published along with the Draft EIR as an appendix. The EIR also will evaluate a No Project Alternative, which will assume no change to the existing conditions on the project site, as well as additional project alternatives that could potentially reduce or avoid any significant environmental impacts associated with the proposed project.

As part of the review process under CEQA, the Planning Department will convene a public scoping meeting at which public comment will be solicited on the issues that will be covered in the EIR (see "Public Scoping Meeting" on page 21 for more details). It is anticipated that the EIR will address environmental topics including historic architectural cultural resources and transportation and circulation. Environmental impacts related to land use and land use planning, population and housing, cultural resources including tribal cultural resources, subsurface cultural (archeological) resources, and human remains, noise, air quality, greenhouse gas emissions, wind and shadow, recreation, utilities and service systems, public services, biological resources, geology and soils, hydrology and water quality, hazards and hazardous materials, mineral and energy resources, and agricultural and forest resources are anticipated to be analyzed in the IS, unless significant impacts are identified that cannot be mitigated to a less-than-significant level, in which case, any such impacts analysis will be included in the EIR. The environmental issues to be addressed are described briefly below. The project meets all of the requirements of a transit-oriented infill development project under Senate Bill 743; therefore, aesthetics and parking shall not be considered in determining if the project has the potential to result in significant environmental effects. However, visual simulations will be included within the project description of the EIR for reference.

Land Use and Planning

The topic of Land Use and Land Use Planning will describe existing land uses on and near the project site and analyze whether the proposed project would physically divide an established community or result in land use conflicts within the Market & Octavia Area Plan area and vicinity.

Population and Housing

The topic of Population and Housing will include analysis of the proposed project's potential impact related to population, employment and housing, and residential displacement.

Cultural Resources

Two of the three buildings on the project site—the Civic Center Hotel at 1601–05 Market Street and the Lesser Brothers Building at 1629–45 Market Street, are considered historical resources for purposes of CEQA review. The proposed project would retain and rehabilitate the Civic Center Hotel and would demolish a majority of the Lesser Brothers Building, and would also demolish the third building, the UA Local 38 building, which is not a historical resource. The historic significance of the existing buildings and the proposed project's impacts on the two resources is the subject of a Historical Resources Evaluation (HRE) report, prepared by a qualified consultant and independently evaluated by the Planning Department's Preservation staff, who prepared a Historic Resources Evaluation Response (HRER). The EIR will summarize applicable portions of the HRER and the HRE, describe the historical resources on the project site, and identify potential impacts on these historic resources. The IS will analyze potential effects on tribal cultural resources, on subsurface cultural (archeological) resources, and on human remains.

Transportation and Circulation

The proposed project would generate new vehicle trips, resulting in additional vehicle miles traveled (VMT) to and from the project site, as well as increases in transit ridership, pedestrian and bicycle activity, and loading demand. A Transportation Impact Study will be prepared for the proposed project in accordance with the Planning Department's *Transportation Impact Analysis Guidelines for Environmental Review* (October 2002) and Planning Commission Resolution 19579 establishing VMT as the appropriate transportation review standard. The study will include an analysis of specific transportation impacts and mitigation measures associated with the proposed circulation scheme and construction-period transportation and circulation impacts. The EIR will summarize the findings of the transportation impact study. The EIR impact analysis will also analyze transit conditions, traffic hazards, pedestrian and bicycle conditions, freight loading, emergency vehicle access, and transportation-related construction and will discuss parking conditions for informational purposes. The EIR transportation analysis will also evaluate cumulative effects of anticipated development, transit, and streetscape improvements in the project vicinity.

Noise

The topic of Noise will include analysis of noise compatibility standards for residential and office land uses, and discuss the long-term impacts of noise that could result from the proposed project. Short-term construction-related noise and vibration impacts also will be described, and the analysis will evaluate the potential for noise from the proposed project to adversely affect nearby sensitive land uses.

Air Quality

The topic of Air Quality will include analysis of consistency of the proposed project with applicable air quality plans and standards, the potential for the proposed project to result in emissions of criteria air pollutants and other toxic air contaminants (TACs) that may affect sensitive populations, as well as the potential for the proposed project to result in sources of odor. The air quality analysis will include quantification of both construction-related and operational air pollutant emissions. The analysis will also summarize the results of a health risk assessment prepared to evaluate potential long-term health effects of emissions from both project construction and operation.

Greenhouse Gas Emissions

The topic of Greenhouse Gas Emissions will include an analysis of the proposed project's consistency with the City's Greenhouse Gas Reduction Strategy and the degree to which the proposed project's greenhouse gas emissions could result in a significant effect on the environment.

Wind and Shadow

The topic of Wind will evaluate the potential to alter wind in a manner that substantially affects public areas. Based on a preliminary shadow fan analysis prepared by the Planning Department, no City parks or other publicly-accessible open space exists within the potential shadow area of the proposed project, and therefore no parks or open spaces would be affected by project shadow. The topic of Shadow will include an evaluation of the potential for the proposed project to result in shadow impacts on nearby sidewalks. In addition, for informational purposes the Shadow section will describe the potential for the proposed project to result in shadow on the project site itself, including the proposed Brady Open Space.

Recreation

The topic of Recreation will include an analysis of whether the proposed project could adversely affect existing parks and open spaces.

Utilities and Service Systems

The topic of Utilities and Service Systems will include analysis of potable water and wastewater treatment capacity, and will discuss disposal of solid waste that may be generated by the proposed project. This topic will also include an assessment of whether the proposed project would require the construction of new water supply, wastewater treatment, and/or stormwater drainage facilities, and if so, whether that construction could result in adverse environmental effects.

Public Services

The topic of Public Services will include analysis of whether existing public services (e.g., schools, police and fire protection, etc.) would be adversely affected by the proposed project so as to require new or physically altered facilities, the construction of which could cause significant impacts.

Biological Resources

The topic of Biological Resources will include analysis of any substantial adverse effect on important biological resources or habitats, such as trees or the movement of any native resident or migratory bird species.

Geology and Soils

The topic of Geology and Soils will include an analysis related to the susceptibility of the project site to seismic activity, liquefaction, landslides, erosion, soil stability, and risks to life or property. Geology and Soils will also include an analysis as to whether or not the proposed project would substantially change the topography or any unique geologic or physical features of the site, or directly or indirectly destroy a unique paleontological resource or site or unique geologic feature. In addition, the analysis will also discuss plan review requirements with respect to construction atop the BART tunnels that pass beneath the project site. Specifically, because the project site is located within the BART zone of influence (ZOI), the proposed project plans would be subject to review by BART engineering, in addition to supporting documentation including but not limited to the geotechnical report, dewatering monitoring and recharging plans, a vibration monitoring plan, a foundation plan, and an excavation plan for any area within the ZOI.

Hydrology and Water Quality

The topic of Hydrology and Water Quality will assess the potential for the proposed project to violate water quality standards or waste discharge requirements or result in adverse effects to groundwater supplies. The analysis will also consider the degree to which the proposed project could affect drainage patterns or create water runoff that could affect stormwater drainage systems. Finally, the analysis will consider the potential of the project to place housing within a flood hazard area.

Hazards and Hazardous Materials

This topic will analyze the potential for the proposed project to create a significant hazard to the public or the environment related to hazardous materials through the routine transport, use, or disposal of hazardous materials, or the emission or release of hazardous material into soils or groundwater, or interfere with an emergency response plan.

Mineral and Energy Resources

The topic of Mineral and Energy Resources will include analysis of potential project impacts on existing mineral and energy resources.

Agricultural and Forest Resources

The topic of Agricultural and Forest Resources will include analysis of potential project impacts on existing agricultural and forest resources.

Other CEQA Issues

The IS and EIR analysis will identify feasible mitigation measures intended to lessen or reduce significant environmental impacts of the proposed project. Pursuant to CEQA and the State CEQA Guidelines, the EIR

also will analyze a range of alternatives that would reduce or avoid one or more significant environmental impacts identified in the EIR, including a Full Preservation Alternative and a No Project Alternative, as described in CEQA Guidelines Section 15126.6.

Other topics required by CEQA, including growth-inducing impacts; significant unavoidable impacts; significant irreversible impacts; any known controversy associated with environmental effects, mitigation measures, or alternatives; and issues to be resolved by the decision-makers also will be addressed.

FINDING

This project could have a significant effect on the environment and a focused environmental impact report will be prepared. This finding is based upon the criteria of the Guidelines of the State Secretary for Resources, Sections 15064 (Determining Significant Effect) and 15065 (Mandatory Findings of Significance). The purpose of the EIR is to provide information about potential significant physical environmental effects of the proposed project, to identify possible ways to minimize the significant effects, and to describe and analyze possible alternatives to the proposed project. Preparation of an NOP or EIR does not indicate a decision by the City to approve or to disapprove the project. However, prior to making any such decision, the decision makers must review and consider the information contained in the EIR.

PUBLIC SCOPING MEETING

Pursuant to the State of California Public Resources Code Section 21083.9 and CEQA Guidelines Section 15206, the Planning Department will hold a public scoping meeting to receive oral comments concerning the scope of the EIR. The meeting will be held on March 1, 2017, at 6:00 p.m. at the American Red Cross building at 1663 Market Street, San Francisco. Written comments will also be accepted at this meeting and until 5:00 p.m. on Friday March 10, 2017. Written comments should be sent or emailed to Lisa M. Gibson, Acting Environmental Review Officer, San Francisco Planning Department, 1650 Mission Street, Suite 400, San Francisco, CA 94103, or Lisa.Gibson@sfgov.org and should reference the project title and case number on the front of this notice.

State Agencies: If you work for an agency that is a Responsible or a Trustee Agency, we need to know the views of your agency as to the scope and content of the environmental information that is germane to your agency's statutory responsibilities in connection with the proposed project. Your agency may need to use the EIR when considering a permit or other approval for this project. Please include the name of a contact person in your agency. If you have questions concerning environmental review of the proposed project, please contact Debra Dwyer at 415.575.9031.

Members of the public are not required to provide personal identifying information when they communicate with the Commission or the Department. All written or oral communications, including submitted personal contact information, may be made available to the public for inspection and copying upon request and may appear on the Department's website or in other public documents.

February 8, 2017
Date

Lisa M. Gibson
Lisa M. Gibson
Acting Environmental Review Officer

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Department of Public Health
Barbara A. Garcia, MPA, Director of Health

San Francisco Health Network
Roland Pickens, MHA, FACHE, Director



Edwin M. Lee
Mayor

*BOS-1110PAG
for the File*
Laguna Honda Hospital and Rehabilitation Center
Mivic Hirose, RN, MS, CNS, Executive Administrator

February 9, 2017

Honorable Jane Kim
Committee Chair, Board of Supervisors

Honorable Aaron Peskin
Committee Vice Chair, Board of Supervisors

Honorable London Breed
President, Board of Supervisors

Government Audit and Oversight Committee
City Hall, Room 244
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 FEB 14 PM 1:27
BY AK

Dear Honorable Supervisors Kim, Peskin and Breed,

I am enclosing the quarterly report on behalf of Laguna Honda Hospital and Rehabilitation Center. This report is referred to by Resolution No. 200-05, File No. 050396.

The report details statistics data for Laguna Honda's admissions, age, ethnicity, and referral information.

I am available to answer any questions you may have. I can be reached at 759-2363. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read "Mivic Hirose".

Mivic Hirose
Executive Administrator
Laguna Honda Hospital and Rehabilitation Center

Attachments:

A. Sources of New SNF Admissions to Laguna Honda

A-1	2016
A-2	2015
A-3	2014
A-4	2013
A-5	2012

B. Laguna Honda Distribution of Residents by Race

B-1	12/31/16 and 12/31/15 Snapshot
B-2	12/31/14 and 12/31/13 Snapshot
B-3	12/31/12

C. Laguna Honda Gender Distribution 2012 to 2016

D. Laguna Honda Age Distribution 2012 to 2016

cc: Erica Major, Clerk of the Board
Barbara A. Garcia, Director of Health
Roland Pickens, Director of San Francisco Health Network

SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL *
JANUARY 2016 – DECEMBER 2016

		%		%		%		%		%		%		%		%		%		%		%				
Source of Admission	Jan	SFGH	Feb	SFGH	Mar	SFGH	Apr	SFGH	May	SFGH	June	SFGH	July	SFGH	Aug	SFGH	Sept	SFGH	Oct	SFGH	Nov	SFGH	Dec	SFGH	Total	%
Board and Care			1						1				1		1				1				1		6	1%
Cal Pac Acute					1						2		3				2		1		2		2		13	3%
Cal Pac SNF																						1		1	0%	
Chinese Hospital Acute															1								1		1	0%
Chinese Hospital SNF																								0	0%	
Home	7		2		7		4		6		4		3		5		5		7		8		3		61	13%
Home Health																								0	0%	
Kaiser Acute																								0	0%	
Kaiser SNF																								0	0%	
Mt. Zion Acute																								0	0%	
Other Misc					1		1		1								1		1				1		6	1%
Other SNF									2		1				1		1		1				2		8	2%
Seton Acute																								0	0%	
SFGH Acute	17	57%	25	53%	33	69%	22	52%	29	67%	24	65%	29	69%	30	64%	18	55%	16	44%	20	61%	23	61%	286	60%
SFGH SNF	1	3%	8	17%		0%	1	2%		0%		0%		0%		0%		0%		0%		0%		0%	10	2%
St. Francis Acute			2					3			5		1		1		1		2						15	3%
St. Francis SNF																								0	0%	
St. Luke's Acute			1					1		1			1											4	1%	
St. Luke's SNF			2																					2	0%	
St. Mary's Acute	1		2		1								2				1		1				1		9	2%
St. Mary's SNF																								0	0%	
Seton Acute																								0	0%	
Seton SNF																								0	0%	
UC Med Acute	4		4		5		10		2		1		2		8		4		5		3		4		52	11%
UC Med SNF																								0	0%	
R.K. Davies Acute									1										1					2	0%	
VA Hospital Acute																								0	0%	
VA Hospital SNF																								0	0%	
TOTAL	30	60%	47	70%	48	69%	42	55%	43	67%	37	65%	42	69%	47	64%	33	55%	36	44%	33	61%	38	61%	476	100%

*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

ATTACHMENT A-1

SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL *
JANUARY 2015 – DECEMBER 2015

Source of Admission	Jan	%	Feb	%	Mar	%	Apr	%	May	%	June	%	July	%	Aug	%	Sept	%	Oct	%	Nov	%	Dec	%	Total	%
Board and Care	1		2		1								1		1		2		1		1				10	2%
Cal Pac Acute	3		1		2				1		2						1								11	2%
Cal Pac SNF			1		1																1				3	1%
Chinese Hospital Acute																									0	0%
Chinese Hospital SNF																									0	0%
Home	5		3		1		7		6		5		7		2		9		7		11		4		67	13%
Home Health																									0	0%
Kaiser Acute									1																1	0%
Kaiser SNF					1										1										2	0%
Mt. Zion Acute																									0	0%
Other Msc	2		2				2		1				1		1		2								11	2%
Other SNF	1		1		2				1		1		1		2		2		1		1				13	2%
Seton Acute																									0	0%
SFGH Acute	20	49%	23	49%	28	55%	37	67%	27	60%	26	52%	19	53%	23	59%	15	38%	19	48%	20	43%	22	61%	279	53%
SFGH SNF		0%	1	2%	2	4%		0%		0%	2	4%	1	3%	2	5%		0%		0%		0%		0%	8	2%
St. Francis Acute	1		2		2		1		1								1		2		2		1		13	2%
St. Francis SNF																									0	0%
St. Luke's Acute											1		1						2		1				5	1%
St. Luke's SNF			1						1		1				1										4	1%
St. Mary's Acute			3		4		3		2		5		1		2		2		2		2		1		27	5%
St. Mary's SNF																									0	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute	8		7		6		4		4		6		4		4		4		6		5		8		66	13%
UC Med SNF																									0	0%
VA Hospital Acute					1		1										1				1				4	1%
VA Hospital SNF											1														1	0%
TOTAL	41	49%	47	51%	51	59%	55	67%	45	60%	50	56%	36	56%	39	64%	39	38%	40	48%	46	43%	36	61%	525	100%

*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL *
JANUARY 2014 – DECEMBER 2014

Source of Admission	Jan	% SFGH	Feb	% SFGH	Mar	% SFGH	Apr	% SFGH	May	% SFGH	June	% SFGH	July	% SFGH	Aug	% SFGH	Sept	% SFGH	Oct	% SFGH	Nov	% SFGH	Dec	% SFGH	Total	%
Board and Care	1				1		1		1				1		2				2				1		10	2%
Cal Pac Acute			1						2		2		2		1		3		2		1				14	3%
Cal Pac SNF					2				1						1		2		1		1				8	1%
Chinese Hospital Acute	1																								1	0%
Chinese Hospital SNF																									0	0%
Home	3		3		7		3		9		7		2		2		4		5		1		3		49	9%
Home Health																									0	0%
Kaiser Acute																									0	0%
Kaiser SNF																									0	0%
Mt. Zion Acute	1		3		2		4		1				1		1										13	2%
Other Misc			1		2		2		2		1						1								9	2%
Other SNF			2		2		1		3		1		2		3								1		15	3%
Seton Acute																	1								1	0%
SFGH Acute	27	73%	18	49%	24	51%	32	67%	32	56%	33	67%	29	57%	27	59%	31	66%	33	69%	20	61%	37	76%	343	62%
SFGH SNF	1	3%	3	8%	2	4%	3	6%		0%	2	4%	1	2%	2	4%		0%		0%	2	6%	1	2%	17	3%
St. Francis Acute			2						1				3				1		2		2		3		14	3%
St. Francis SNF																									0	0%
St. Luke's Acute									1				3												4	1%
St. Luke's SNF					1																2				3	1%
St. Mary's Acute	1		1		1						1		3		2		1		1				2		13	2%
St. Mary's SNF			1										1												2	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute	2		2		3		2		4		2		3		5		3		2		4		1		33	6%
UC Med SNF																									0	0%
VA Hospital Acute																									0	0%
VA Hospital SNF																									0	0%
TOTAL	37	76%	37	57%	47	55%	48	73%	57	56%	49	71%	51	59%	46	63%	47	66%	48	69%	33	67%	49	78%	549	100%

*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

ATTACHMENT A-3

SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL *
JANUARY 2013 – DECEMBER 2013

Source of Admission	Jan	%	Feb	%	Mar	%	Apr	%	May	%	June	%	July	%	Aug	%	Sept	%	Oct	%	Nov	%	Dec	%	Total	%
Board and Care	1		1						1																3	1%
Cal Pac Acute			3		1				1		2		2						1		1				11	2%
Cal Pac SNF									1										1		1		1		4	1%
Chinese Hospital Acute																									0	0%
Chinese Hospital SNF																									0	0%
Home	5		4		7		8		6		3		6		8		3		4		3		2		59	13%
Home Health									1												1		3		5	1%
Kaiser Acute																									0	0%
Kaiser SNF																									0	0%
Mt. Zion Acute			1		1		2																		4	1%
Other Misc							1				5								2						8	2%
Other SNF	1				1				1				1								5		4		13	3%
Seton Acute																									0	0%
SFGH Acute	28	76%	32	68%	19	59%	32	70%	25	60%	21	58%	26	59%	17	61%	21	70%	19	59%	19	59%	23	50%	282	62%
SFGH SNF	1	3%		0%		0%	1	2%		0%	2	6%	8	18%	1	4%	2	7%		0%		0%	4	9%	19	4%
St. Francis Acute			1				1		1								2								5	1%
St. Francis SNF																									0	0%
St. Luke's Acute			2																				2		4	1%
St. Luke's SNF																					1				1	0%
St. Mary's Acute	1		1		1		1		1		2		1		1										9	2%
St. Mary's SNF																									0	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute			2		2				4		1				1		2		4		1		5		22	5%
UC Med SNF																									0	0%
VA Hospital Acute																			1						1	0%
VA Hospital SNF																							2		2	0%
TOTAL	37	78%	47	68%	32	59%	46	72%	42	60%	36	64%	44	77%	28	64%	30	77%	32	59%	32	59%	46	59%	452	100%

*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

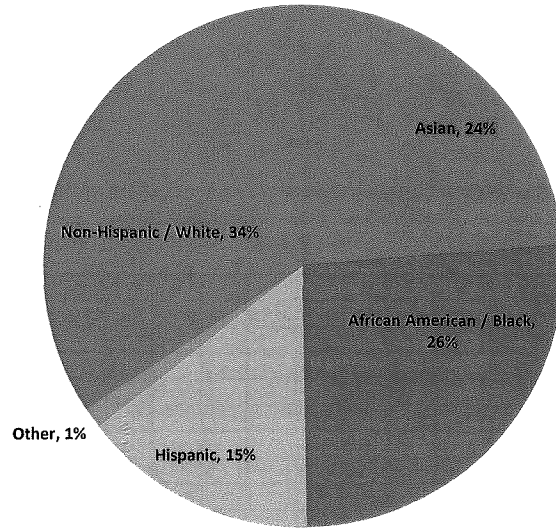
ATTACHMENT A-4

SOURCES OF NEW ADMISSIONS TO LAGUNA HONDA HOSPITAL *
JANUARY 2012 – DECEMBER 2012

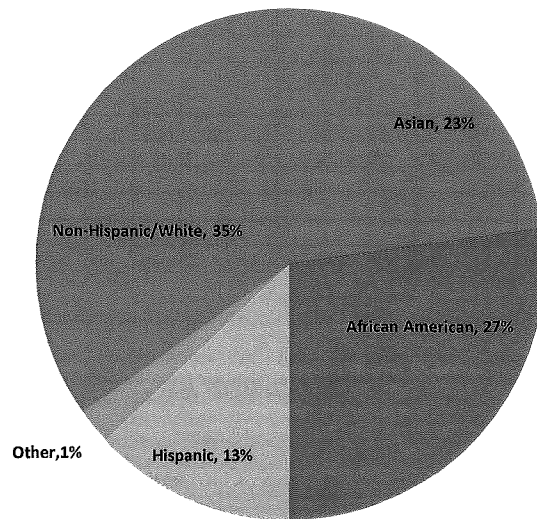
Source of Admission	Jan	SFGH	Feb	SFGH	Mar	SFGH	Apr	SFGH	May	SFGH	June	SFGH	July	SFGH	Aug	SFGH	Sept	SFGH	Oct	SFGH	Nov	SFGH	Dec	SFGH	Total	%
Board and Care					1		2												1				1		5	1%
Cal Pac Acute	5		2		2		4		2		2		2		3		1		2		3		2		30	7%
Cal Pac SNF																					1				1	0%
Chinese Hospital Acute																	1								1	0%
Chinese Hospital SNF																									0	0%
Home	2		2		4		3		2		3		8		4		4		4		5		9		50	12%
Home Health																									0	0%
Kaiser Acute	1																						1		2	0%
Kaiser SNF																									0	0%
Mt. Zion Acute			1				1		1		3						2		3						11	3%
Other Misc							1		1														2		4	1%
Other SNF			1		1		1																		3	1%
Seton Acute																									0	0%
SFGH Acute	14	44%	12	50%	25	60%	23	56%	26	70%	22	69%	24	63%	14	50%	20	61%	25	63%	22	59%	24	55%	251	59%
SFGH SNF		0%		0%	2	5%		0%	1	3%		0%		0%	5	18%		0%	1	3%		0%		0%	9	2%
St. Francis Acute	1		2		1		2		1		1		2		1		1						2		14	3%
St. Francis SNF																									0	0%
St. Luke's Acute	1				1								1								2				5	1%
St. Luke's SNF																									0	0%
St. Mary's Acute	3				2		1		2		1						1		3		1		1		15	4%
St. Mary's SNF	1																								1	0%
Seton Acute																									0	0%
Seton SNF																									0	0%
UC Med Acute	4		3		3		3		1				1		1		2		1		3		2		24	6%
UC Med SNF																									0	0%
VA Hospital Acute			1														1								2	0%
VA Hospital SNF																									0	0%
TOTAL	32	44%	24	50%	42	64%	41	56%	37	73%	32	69%	38	63%	28	68%	33	61%	40	65%	37	59%	44	55%	428	100%

*Effective 12/8/2010, all Laguna Honda Hospital residents were relocated to the new building and the total licensed bed capacity is 780.

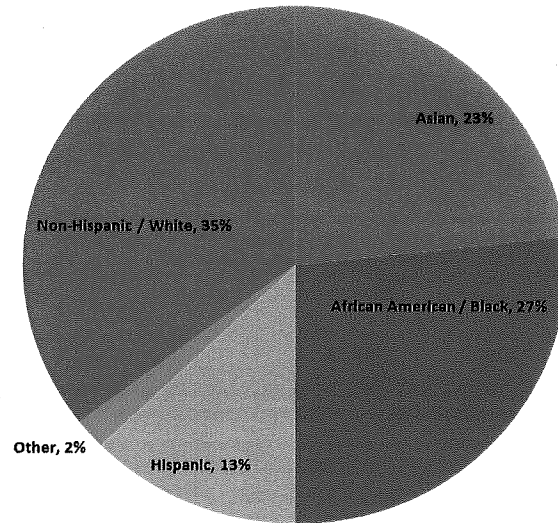
Laguna Honda Hospital Distribution of Residents by Race as of 12/31/2016
(n = 763)



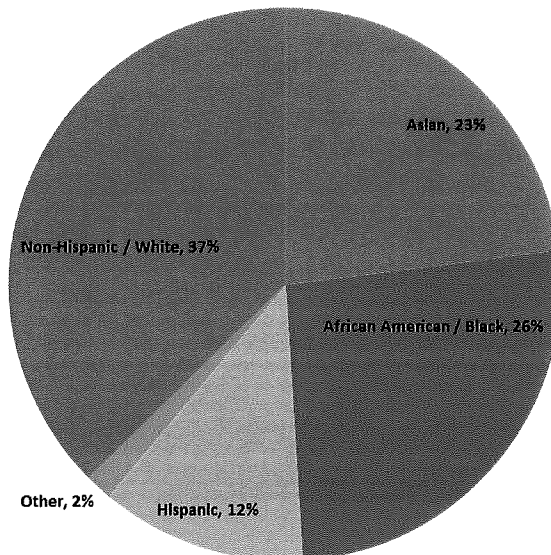
Laguna Honda Hospital Distribution of Residents by Race as of 12/31/2015
(n = 756)



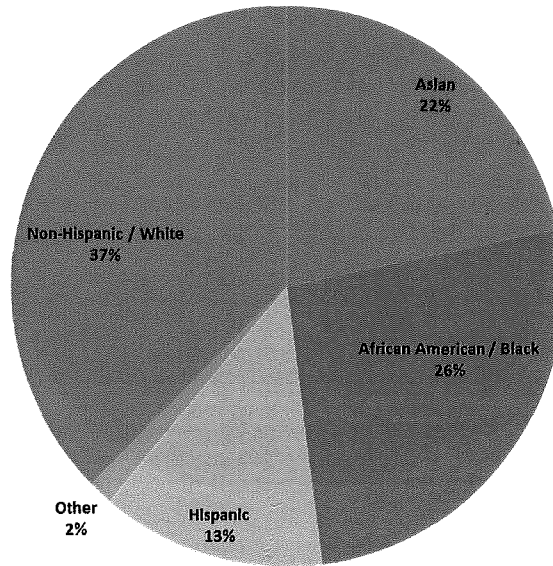
Laguna Honda Hospital Distribution of Residents by Race as of 12/31/2014
(n = 749)



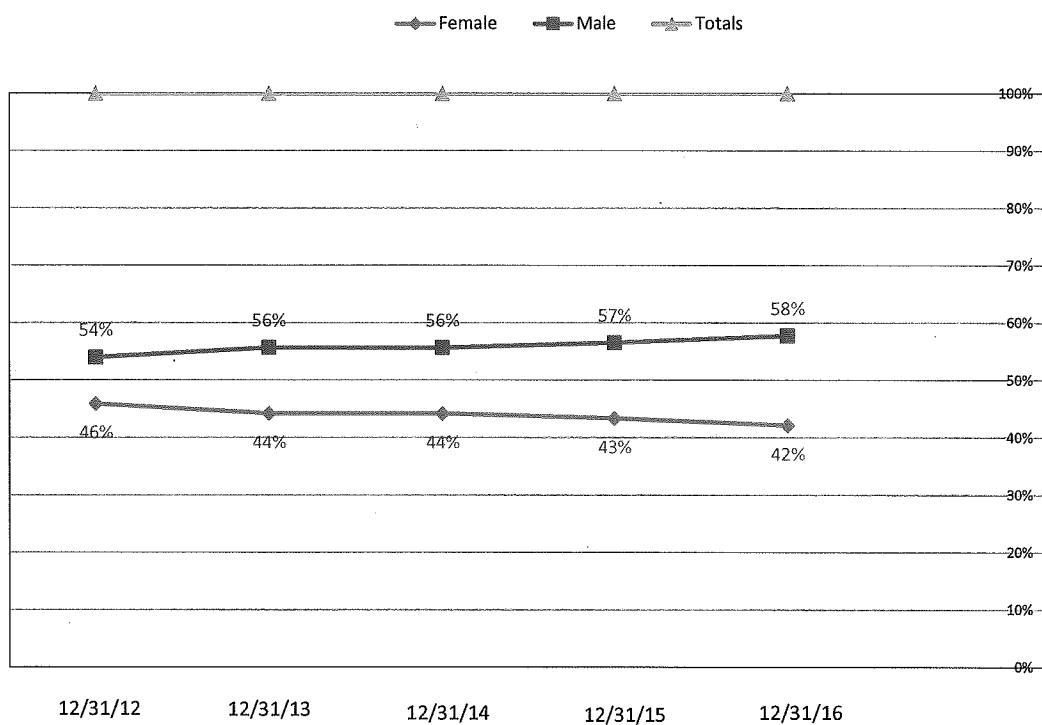
Laguna Honda Hospital Distribution of Residents by Race as of 12/31/2013
(n = 761)



Laguna Honda Hospital Distribution of Residents by Race as of 12/31/2012
(n = 756)

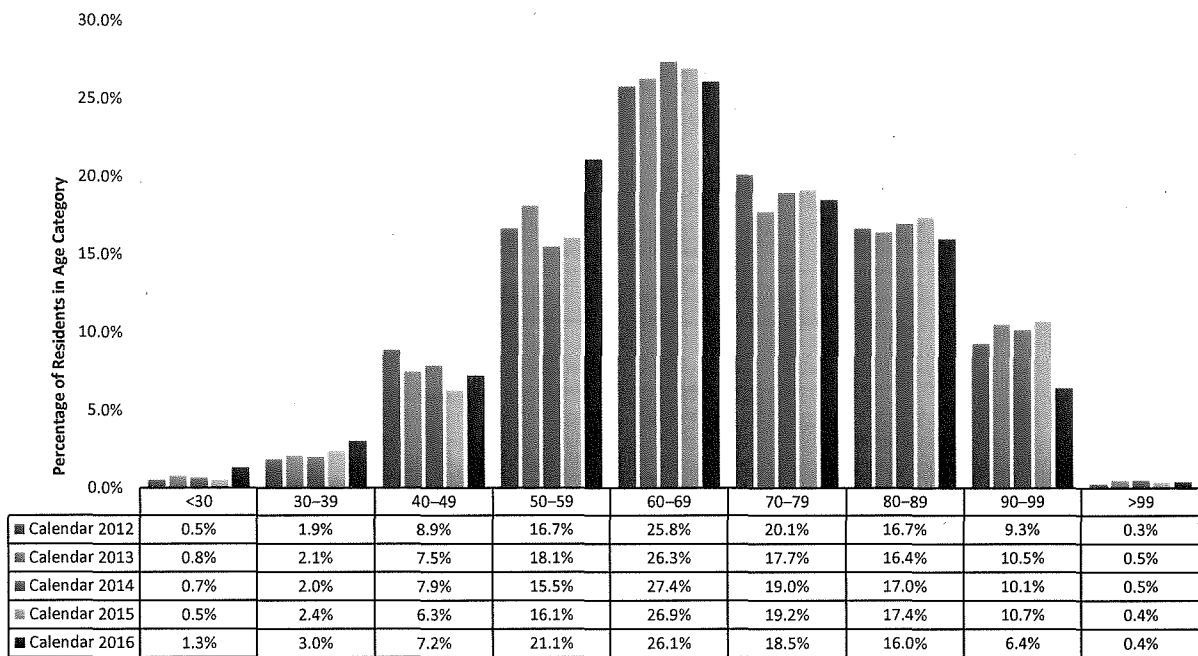


**Laguna Honda Hospital
Gender Distribution of Residents
2012 – 2016**



ATTACHMENT C

Laguna Honda Hospital **Age Distribution of Residents** **2012 – 2016**





Edwin M. Lee
Mayor

Mohammed Nuru
Director

San Francisco Public Works
1 Dr. Carlton B. Goodlett Pl.
Room 348
San Francisco, CA 94102
tel 415-554-6920

sfpublicworks.org
facebook.com/sfpublicworks
twitter.com/sfpublicworks
twitter.com/mrcleansf

February 13, 2017

Mayor Edwin M. Lee
City and County of San Francisco
City Hall, Rm. 200

The Board of Supervisors
City and County of San Francisco
City Hall, Rm. 244
Attention: Ms. Angela Calvillo, Clerk of the Board

Mr. Ben Rosenfield, Controller
City and County of San Francisco
City Hall, Rm. 316

Subject: Roof Repair/Replacement for TIDA Hangers 2 and 3, and Bldgs. 201,
140, and 402 - Emergency Contract - Declaration of Emergency

Dear Mayor Lee, Members of the Board and Mr. Rosenfield:

Pursuant to Section 6.60(b) of the San Francisco Administrative Code, you are hereby notified that in my capacity as the appropriate Department Head, I have declared an emergency to issue a contract to repair and/or replace dilapidated roof coverings at Hangers 2 and 3, and Buildings 201, 140 and the Treasure Island Gym (Building 402), whereby water is leaking through panels and creating mold. San Francisco Public Works' (Public Works') internal order is attached for your reference as well as the internal memo explaining the necessity for immediate action. Public Works has retained the services of Roofing Constructors, Inc. dba Western Roofing Service (Western Roofing) of San Leandro to immediately begin the roof repair work. Public Works had previously retained Western Roofing to perform roof repair services on other structures at Treasure Island.

The cost for the work is currently anticipated to be less than \$250,000.00 and, thus, will not require a resolution before the Board of Supervisors.

Sincerely,

Mohammed Nuru
Director of Public Works

Enclosures: Public Works Order entitled, Emergency Declared and Contract to be Awarded Public Works' Internal Memo for Emergency Declaration

BOS-11, COB,
Leg Dep., Dep. C.A.
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SAN FRANCISCO
2017 FEB 14 AM 9:23
BY cu
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CPag



Edwin M. Lee, Mayor
Mohammed Nuru, Director

GENERAL - DIRECTOR'S OFFICE
City Hall, Room 348
1 Dr. Carlton B. Goodlett Place, S.F., CA 94102
(415) 554-6920 ■ www.SFPublicWorks.org



Public Works Order No: 185705

EMERGENCY DECLARED AND CONTRACT AWARDED

An Emergency exists and The Treasure Island Development Authority (the "Authority") is requesting assistance in obtaining an emergency declaration to repair and/or replace dilapidated roof coverings at Hangers 2 and 3, and Buildings 201, 140 and the Treasure Island Gym (Building 402), whereby water is leaking through panels and creating mold.

Robert P. Beck, Treasure Island Director, requested via signed letter that San Francisco Public Works declare an emergency in order for Roof Repair and/or Replacement for Hangers 2 and 3, and Buildings 201, 140 and the Treasure Island Gym (Building 402). Under the Cooperative Agreement between the Navy and the City and County of San Francisco, the Authority has the responsibility for maintaining and ensuring the safety of all properties on Treasure and Yerba Buena Islands. In cooperation with San Francisco Public Works' Bureau of Building Repair, Western Roofing Service was chosen to complete the requested Repair and/or Replacement.

In order to move forward with the work on Hangers 2 and 3, and Buildings 201, 140 and the Treasure Island Gym (Building 402), an Emergency is declared to exist under the provisions of Section 6.60 of the San Francisco Administrative Code, and

Western Roofing Service
15002 Wicks Blvd.
San Leandro, CA 94577

is hereby awarded a contract to provide the repair and/or replacement to Building 201 and Hanger 3 at a cost that will not exceed \$215,000.00.

Contractor shall indemnify and hold harmless the City & County of San Francisco, its officers, agents and employees and furnish certificates of insurance protecting themselves, any sub-contractors and the City & County of San Francisco and its officers, agents and employees against claims arising out of work performed pursuant to this order with the City & County of San Francisco, its officers, agents and employees named as additional insureds. Contractor shall deliver certified copies of the certificates of insurance within three working days of this order.

Commercial General Liability Insurance with limits not less than \$1,000,000 each occurrence Combined Single Limit for Bodily Injury and Property Damage.



CITY & COUNTY OF SAN FRANCISCO

TREASURE ISLAND DEVELOPMENT AUTHORITY
ONE AVENUE OF THE PALMS,
2ND FLOOR, TREASURE ISLAND
SAN FRANCISCO, CA 94130
(415) 274-0660 FAX (415) 274-0299
WWW.SFTREASUREISLAND.ORG



ROBERT P. BECK
TREASURE ISLAND DIRECTOR

December 16, 2016

Mohammed Nuru
Director
San Francisco Public Works
1 Dr. Carlton B. Goodlett Place
City Hall, Room 348
San Francisco, CA 94102

RE: Request Emergency Roof Repair/Replacement for Hangers 2 and 3, Buildings 111, 140, and Treasure Island Gym (Building 402) Treasure Island, San Francisco, CA 94130

Dear Mr. Nuru:

The Treasure Island Development Authority (the "Authority") is requesting your assistance in obtaining an emergency declaration to repair and/or replace dilapidated roof covering on the above referenced buildings.

Under the Cooperative Agreement between the Navy and the City and County of San Francisco, the Authority has the responsibility for maintaining and ensuring the safety of all properties on Treasure and Yerba Buena Islands. Hangars 2 and 3, as well as Buildings 111, 140 and 402 are located on Treasure Island and are within the Authority's purview to request your assistance in emergency matter. All effected buildings are commercially leased, and tenants are experiencing significant business disruption as a result of current water intrusion.

Should you have any additional questions please feel free to contact TIDA Deputy Director of Real Estate Richard A. Rovetti at 415-274-3365.

Your immediate attention is required. Thank you for your time.

Sincerely,

A handwritten signature in dark ink, appearing to read "R. Beck", written over a horizontal line.

Robert P. Beck
Treasure Island Director

From: Board of Supervisors, (BOS)
To: Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Somera, Alisa (BOS)
Subject: File 161066 FW: Letter Regarding 180 Jones / 950 Market
Attachments: 180 Jones Financing Ltr to BOS_021317.pdf

From: Hartley, Kate (MYR)
Sent: Monday, February 13, 2017 12:35 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Subject: FW: Letter Regarding 180 Jones / 950 Market

Hi Angela: FYI, as a distribution to the Land Use and Transportation Committee members and today's Committee meeting.

Thanks.

Kate

Kate Hartley
Deputy Director – Housing
Mayor's Office of Housing and Community Development
1 South Van Ness, 5th Floor
San Francisco, CA 94103
tel: 415.701.5528 fax: 415.701.5501
kate.hartley@sfgov.org

From: Hartley, Kate (MYR)
Sent: Monday, February 13, 2017 12:18 PM
To: Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>
Cc: Lee, Olson (MYR) <olson.m.lee@sfgov.org>; Rodgers, AnMarie (CPC) <anmarie.rodgers@sfgov.org>; Sunny Angulo (BOS) <sunny.angulo@sfgov.org> <sunny.angulo@sfgov.org>; Dyanna Quizon (BOS) <dyanna.quizon@sfgov.org> <dyanna.quizon@sfgov.org>; Ang, April (BOS) <april.ang@sfgov.org>
Subject: Letter Regarding 180 Jones / 950 Market

Dear Supervisors:

Per the request of the Land Use and Transportation Committee members, attached please find a letter from City staff regarding financing issues related to 180 Jones and 950 Market.

Please feel free to contact us with any questions.

Thank you.

Kate

Kate Hartley
Deputy Director – Housing
Mayor's Office of Housing and Community Development

1 South Van Ness, 5th Floor
San Francisco, CA 94103
tel: 415.701.5528 fax: 415.701.5501
kate.hartley@sfgov.org

Mayor's Office of Housing and Community Development
City and County of San Francisco



Edwin M. Lee
Mayor

Olson Lee
Director

February 13, 2017

Ms. Angela Calvillo, Clerk of the Board
Honorable Supervisor Farrell
Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Supplemental Transmittal Relating to Transmittal of BOS File No: 161066 – 950-974 Market Street
and 180 Jones Street / BOS File No. 161066

Dear Ms. Calvillo and Honorable Supervisor Farrell:

At the Board of Supervisors' Land Use Committee meeting of February 6, 2017, Supervisor Farrell asked staff to further analyze the financial implications of the Ordinance in the above-referenced file. This legislation would, among other things, replace the affordable housing obligations of the developer of 950-974 Market Street ("Developer") under Planning Code Section 415 with an obligation to fund affordable housing at 180 Jones Street.

Pursuant to a request from the Planning Commission, staff from the Mayor's Office of Housing and Community Development (MOHCD) and the Planning Department submitted an initial analysis on December 9, 2016, using what information they had regarding the principal project's financing, which found that the Ordinance would benefit the Developer. The Developer responded via a letter to the Board on December 15, 2016, but no additional request for analysis was forthcoming from any City department, commission, or the Board.

Based upon additional information provided by the Developer on February 8, 2017, as well as recent changes to the Ordinance, we have revised our analysis and find that the Developer will not benefit financially as a consequence of implementing the Ordinance. This revision is driven mainly by our acceptance of more modest sales price projections than we originally assumed and the Developer's recent agreement to provide an additional \$1 million in "gift" funding to the City. The narrative below explains the rationale for our revised opinion.

As background, the Developer originally proposed to satisfy Section 415 by building 31 units of on-site affordable condominiums. The community requested, instead, that the Developer acquire 180 Jones Street and provide additional funding to build 68 studio housing units at that site. Supervisor Kim introduced the project's Ordinance to facilitate this request, which included additional elements, such as an exemption of certain square footage values from the calculation of gross floor area; additional funding

supplied by the Developer beyond the Section 415 in-lieu fee obligation; and a waiver of grey water system requirements. Staff catalogued these “credits” and “losses” in its December 9 letter as follows:

Original Analysis Submitted by MOHCD / Planning, December 9, 2016

TABLE 1: ON-SITE INCLUSIONARY UNITS (31, OWNERSHIP)

		5.50%
PROJECT COSTS	Construction & Soft Costs	(175,138,000)
	NP Water Fee	(1,750,000)
	Section 415 Fee	-
	Gift Fee	-
	TDR Payment	-
	JHLF	(400,000)
	Total Costs	(177,288,000)
PROJECT REVENUES	Projected BMR Revenue (2019\$)	10,282,461
	Less Sales Costs	(565,535)
	Projected Mkt Rate Revenue (2019\$)	192,916,903
	Less Sales Costs	(10,610,430)
	Total Revenue	192,023,399
	Surplus / (Loss)	14,735,399

TABLE 2: PROJECT WITH ORDINANCE (68 BMRS at 180 JONES)

PROJECT COSTS	Construction & Soft Costs	(175,138,000)
	NP Water Fee	(1,750,000)
	Section 415 Fee	(15,002,196)
	TDR Payment	(700,000)
	JHLF	(400,000)
	Total Costs	(192,990,196)
ORDINANCE CREDITS & DEBITS	Non-Potable Water Cost	1,750,000
	TDR Payment	700,000
	Value of Delayed 415 In-Lieu Fee Pmt	800,000
	Gift to City	(2,000,000)
	Total Credit / (Debit)	1,250,000
PROJECT REVENUE	Projected Mkt-Rate Revenue (2019\$)	220,999,838
	Less Sales Costs	(12,154,991)
	Total Revenue	208,844,847
	Surplus / (Loss)	17,104,651

We found there to be a net benefit to the Developer of approximately \$2.37 million.

Now, with additional information available regarding the Developer’s financial carrying costs, sales absorption rate, and reconsidered market data on likely condominium sales pricing, we are revising our analysis as follows below:

Revised Analysis, Based Upon Additional Project Financing Information, 2/9/17

TABLE 1: ON-SITE INCLUSIONARY UNITS (31, OWNERSHIP)			Footnote
		5.50%	
PROJECT COSTS	Construction & Soft Costs	(175,138,000)	
	NP Water Fee	(1,750,000)	
	Section 415 Fee	-	
	Gift Fee	-	
	TDR Payment	-	
	JHLF	(400,000)	
	Total Costs	(177,288,000)	
PROJECT REVENUES	Projected BMR Revenue (2019\$)	10,282,461	
	Less Sales Costs	(565,535)	
	Projected Mkt Rate Revenue (2019\$)	181,041,282	1
	Less Sales Costs	(9,957,271)	
	Total Revenue	180,800,937	
	Surplus / (Loss)	3,512,937	
TABLE 2: PROJECT WITH ORDINANCE (68 BMRS at 180 JONES)			
PROJECT COSTS	Construction & Soft Costs	(175,138,000)	
	NP Water Fee	(1,750,000)	
	Section 415 Fee	(15,002,196)	
	TDR Payment	(700,000)	
	JHLF	(400,000)	
	Add'l Financing Cost re: Sec 415 Fee + Gift	(800,000)	2
	Total Costs	(193,790,196)	
ORDINANCE CREDITS AND DEBITS	Non-Potable Water Cost	1,750,000	3
	TDR Payment	700,000	4
	Value of Delayed 415 In-Lieu Fee Pmt	1,600,000	5
	Gift to City	(2,700,000)	6
	Total Credit / (Debit)	1,350,000	
PROJECT REVENUE	Projected Mkt-Rate Revenue (2019\$)	207,400,757	7
	Less Sales Costs	(11,407,042)	
	Total Revenue	195,993,715	
	Surplus / (Loss)	3,553,519	
	Additional TLGBQ Fee	(300,000)	8
	Final Surplus / (Loss)	3,253,519	
	Surplus / (Loss) With On-Site Inclusionary	3,512,937	
	Surplus / (Loss) With Proposed Ordinance	3,253,519	
	Surplus / (Loss) of Ordinance vs. On-Site	(259,418)	
	Less Benefit of Payment at TCO	(1,600,000)	
	Total Surplus / (Loss) of Ordinance vs. On-Site	(1,859,418)	

In sum, while maintaining the application of all previously assumed “credits” and “losses”, the revised analysis shows that the Developer will spend approximately \$260,000 more by fulfilling the terms of the Ordinance than building on-site units. As previously stated, this change is driven largely by the Developer’s payment of \$1 million more in gift funds than they had offered in December, as well as the revised sales price inflation factor. In addition, if the Board accepts as a policy matter the proposition that a “credit” for providing the bulk of the Inclusionary funding at TCO should not apply because the Developer never contemplated accessing the in-lieu option under Section 415 (which requires fee payments at first construction documents), then the Developer will spend approximately \$1.86 million more by fulfilling the terms of the Ordinance rather than building on-site units.

Please find further explanation below for the highlighted line-items in the revised table.

1. **Sales Pricing:** In our original analysis, and citing a financial study completed by Seifel Consulting, we assumed a sales price inflation rate of 3.9% per year. While this rate reflected prior years’ trends in San Francisco’s housing market (since approximately 2010), we agree with the Developer’s counterpoint that 2016 saw stabilizing and even reduced home prices. We therefore accept the Developer’s proposed inflation rate of 1.2% per year to achieve the projected 2019 sales pricing.
2. **Inclusionary Fees Carrying Costs:** The developer will incur additional financing costs in order to pay the Section 415 value + the gift funds to MOHCD at TCO. Since we did not have the developer’s cost of funds, nor their sales absorption rate in our original analysis, we did not previously include this cost. We do agree, however, that it is a real expense. Please note that our estimation of this costs, \$800,000, differs from the value put forth by the developer, \$1.6 million. The discrepancy lies in the developer’s assertion that it must carry the full interest expense for the entirety of the sales absorption period, or 18-20 months. We would expect, however, that as each month of sales proceeds, the residential portion of the construction loan is paid down, so that the interest expense attributable to the fees is prorated over the sales absorption period. Also note that the developer has merged its commercial construction financing (i.e., the hotel), with the residential financing, so a typical residential construction loan take-out is not in play here. Still, we believe that the \$800,000 fairly reflects the carrying cost of the fees if the residential portion of the construction loan is repaid.
3. **Grey Water System:** The Ordinance gives a credit for otherwise-required installation of a grey water reuse system. There is agreement between City staff and the project sponsor about the value of the waiver at approximately \$1,751,000. The developer asserted in their December 15, 2016 letter that the grey water system cost should not be required because “if it weren’t for the delay due to a façade redesign ordered by Planning staff, the [project] would have met the October 31, 2016 deadline to be exempted from the Non-Potable Water System”. Planning staff has rebutted this argument for the following reasons:
 - Design review was not atypical for this scale and complexity of project. Extensive effort was made on the part of both Planning staff and Commissioners to help successfully and efficiently advance the project, resulting in a significantly expedited review given the magnitude and sensitivity of the project.
 - The design issues and their potential impact to the project were not new to the project: Discussions with the team about the likely schedule given the Commission calendar and the need to resolve design issues emerged as early as April 2016. Additionally, design issues were not limited to “façade redesign”, but included other concerns, including

ground-floor activation, lobby and internal circulation, and the design and public accessibility of plaza areas.

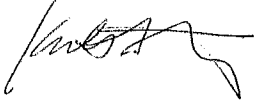
- Given the time necessary to review the project for permitting purposes, there was no likelihood of the project getting through Planning Commission and building permitting in time to meet the procedural thresholds required prior to the greywater provisions taking effect.
- While concerns related to construction timing were raised earlier in the review process, no timing issues related to the greywater ordinance were raised until the negotiation of the benefits package, just prior to the Ordinance taking effect.

We believe it remains a policy decision whether to so-exempt, but should not be based on review process deficiencies as a basis.

4. **TDR Payment:** The Ordinance gives a credit for otherwise-required TDR fees. There is agreement between City staff and the project sponsor about on the value of the waiver at \$700,000. The developer has asserted that this fee should not be assessed because of their willingness to build on-site inclusionary housing. Planning Code Section 124(f) allows an exemption for on-site Below Market Rate Units. Following the introduction of the Ordinance, this floor area (26,576 sq. ft.) was proposed for use as market-rate units, which would not otherwise be permitted. We believe this remains a policy decision. That said, there is agreement by all parties that the cost of this payment, if applied, would be established by the required price of \$25 per square foot as set by Board Resolution Number 16-14.
5. **Value of Delayed Section 415 Payment to TCO:** The issue here is calculating a benefit that might accrue to the Developer by allowing a delay in payment of approximately \$11.3 million due under Section 415 from first construction documents, which is standard, to TCO. We did not have the developer's cost of funds when we initially calculated this benefit, so estimated a very conservative discount rate of 3.5%. Recalculating the savings at the Developer's cost of borrowing, 7.96%, yields a potential benefit of \$1.6 million. However, the developer has asserted that we should not be comparing the Ordinance to typical in-lieu fee requirements under Section 415, because they never proposed to "fee-out". The apt comparison is, instead, on-site inclusionary costs relative to costs incurred under the proposed ordinance. We think this is a legitimate argument.
6. **Gift to City:** This value has increased by \$700,000 since December.
7. **Sales Pricing:** See #1, above. This value assumes annual inflation on sales pricing at 1.2%.
8. **Gift to the City, TLGBQ:** This is a new expense.

Please feel free to contact us if you have any questions or require additional information.

Sincerely,

A handwritten signature in black ink, appearing to read 'Kate Hartley', with a stylized flourish at the end.

Kate Hartley
Deputy Director – Housing

cc: Honorable Supervisor Katy Tang
Honorable Supervisor Aaron Peskin
Honorable Supervisor Jane Kim
Olson Lee, Director, Mayor's Office of Housing and Community Development
AnMarie Rodgers, Senior Policy Advisor, Planning Department

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: File 161289 FW: Support Sandra Lee Fewer's legislation on access to legal counsel

From: Farah Mahesri [mailto:fmahesri@gmail.com]
Sent: Thursday, February 16, 2017 9:24 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support Sandra Lee Fewer's legislation on access to legal counsel

Hi Ms. Wong,

I wasn't able to attend the Finance Committee's meeting today, but I wanted to write-in to say that I fully support Fewer's legislation that would give anyone in SF help for immigration-related reasons access to a lawyer.

It's disappointed that 70% of SF's immigrant detainees have to try to navigate our complex legal system without a lawyer.

SF is such a symbol of hope and compassion for so many around the world and I know that it can do better.

Thanks,

Farah

(SF Resident - zip code: 94102)

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2017 FEB 16 AM 9:40

BY ZHB

SAN FRANCISCO PUBLIC DEFENDER

JEFF ADACHI — PUBLIC DEFENDER
MATT GONZALEZ — CHIEF ATTORNEY



B+F B+F
comm clerk

February 16, 2017

Budget and Finance Committee
San Francisco Board of Supervisors
City Hall, Legislative Chamber, Room 250
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4689

Re: Item 161289 [Public Employment - Amendment to the Annual Salary Ordinance for the Office of Public Defender - Legal Unit to Defend Immigrants from Deportation]—Support

To Supervisors Cohen, Tang, and Yee,

I am the Immigration Attorney at the San Francisco Public Defender's Office. I apologize that I am unable to attend today's Budget hearing. I was previously scheduled to speak at a training entitled: *Preparing for a New Phase in Immigration Enforcement* at the Bar Association of San Francisco. In my absence, I write in support of Item 161289—which would expand the Public Defender's capacity to represent detained non-citizens in immigration court in these incredibly trying times.

The Trump Administration, fanning xenophobic flames of hate, is planning for a program of mass deportation—which necessarily entails a plan for mass detention. The President has already ordered the construction of new immigration detention facilities, the hiring of thousands of new immigration officers, and the prioritizing of *all* undocumented people for arrest, detention, and deportation. Just this week, ICE agents raided neighborhoods in California, arbitrarily rounding up people and holding them for deportation.

In the midst of these unparalleled attacks, San Francisco must act decisively. It must take steps to assure that detained non-citizens have basic rights, including the right to an attorney if they cannot afford one. In high-stakes deportation proceedings, a non-citizen's life, family, and livelihood is at stake. While most detained non-citizens have viable claims for relief, most waive those claims because they do not have a lawyer, and are unaware that they have a chance at obtaining lawful immigration status. However, if non-citizens are represented in a fair, legal proceeding, they will have a better chance at success; and, our communities, and our city, will be a better place.

The city has already funded non-profits to provide rapid response and non-detained representation, but it has yet to address the detained immigrant population in a meaningful way. The Public Defender's Office is the only organization in San Francisco offering to take on hundreds of new detained removal cases. The Public Defender's Office is accustomed to managing a large docket of high stakes detained matters, and has the technical skill, resources

Adult Division - HOJ
555 Seventh Street
San Francisco, CA 94103
P: 415.553.1671
F: 415.553.9810
www.sfpublicdefender.org

Juvenile Division - YGC
375 Woodside Avenue, Rm. 118
San Francisco, CA 94127
P: 415.753.7601
F: 415.566.3030

Juvenile Division - JJC
258A Laguna Honda Blvd.
San Francisco, CA 94116
P: 415.753.8174
F: 415.753.8175

Clean Slate
P: 415.553.9337
www.sfpublicdefender.org/services

Community Justice Center
P: 415.202.2832
F: 415.563.8506

Bayview Magic
P: 415.558.2428
www.bayviewmagic.org

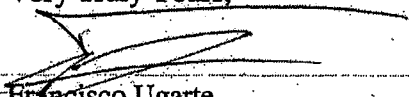
MoMagic
P: 415.567.0400
www.momagic.org

and ancillary capacity to provide high quality representation in all of the cases it handles. The Public Defender will also work with non-profits to accept referrals, and coordinate services regionally with a mutual goal of assuring a true right to counsel for all immigrants facing deportation.

I have spent the last decade defending non-citizens against deportation in the San Francisco Immigration Court. I helped build the city's first immigration Rapid Response Network in 2008, and provided front line deportation defense to non-citizens arrested during illegal immigration raids. Based on my training and experience, I firmly believe that the Public Defender's Office is the organization best equipped to handle a large number of detained deportation cases. I am not alone—the vast majority of immigrant legal service providers in San Francisco also support this initiative—because, quite simply, it is the right thing to do.

By supporting this initiative—the City and County of San Francisco can, once again, make a strong statement in support of immigrant rights amidst a terrifying and xenophobic climate of hate.

Very Truly Yours,



Francisco Ugarte
Immigration Attorney

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS Legislation, (BOS)
Subject: File 170024 FW: 1269 Shotwell

-----Original Message-----

From: Jim Kelly [mailto:jk94110@gmail.com]
Sent: Tuesday, February 14, 2017 8:17 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 1269 Shotwell

Dear Supervisors,

I am writing in strong opposition to this project for two primary reasons.

And before I make these two points, I will tell you that I am a 20+ year Mission resident living on Bartlett St. between 24th and 25th. Given where I live I will not be as directly impacted by this development as others but it is part of my community and it is wrong.

First, as an urban planner will tell you, building a large single type of residency building does not work. This has been tried many times. Shall we bring back era of the large projects? The policy that developers are allowed to build expensive apartments for the wealthy in one location and the old and poor are shuffled off to somewhere else is wrong. We need to come together as a single community. The extra housing that these deals provide is just not worth it. This separation reinforces divisions and causes ongoing problems:

And second, the parking. The development as planned will provide no off street parking. So will residents be prohibited from parking in the neighborhood? How? Not allowing them to have parking permits? And cross checking names and addresses with the DMV to ensure that no one owns a car? Even if you were to require both of these things what about guests? Allowing this go to forward would be a huge burden on the existing community. A car free society is a nice utopian vision but we are not nearly there and the change needs to be more incremental and thoughtful than allowing large buildings with no parking at this time.

I appreciate your attention and consideration.

Sincerely,

James Kelly

From: Lyn Werbach <lyn.werbach@gmail.com>
Sent: Tuesday, February 14, 2017 1:05 PM
To: Board of Supervisors, (BOS)
Subject: From a Concerned Citizen Regarding 1296 Shotwell St
Attachments: Board of Supervisors Letter Form.pdf

Categories: 170024

February 14, 2017

San Francisco Board of Supervisors

1 Dr Carlton Goodlet Pl, #244

San Francisco, CA 94102

Board of Supervisors: board.of.supervisors@sfgov.org

Re: 1296 Shotwell St

Dear Supervisors:

I am writing today to voice my concerns to the proposed project at 1296 Shotwell St.

There are many problems with this development:

1 – The height of this building is completely out of character with the neighborhood, about twice as high as any building within a radius of many city blocks. The building is more in character with the industrial end of Mission closer to SOMA, than the residential end where it is proposed.

2 – The building has no parking. No building should be built in the Mission without adequate parking.

3 – Approval of this building would mean that the city is applying inconsistent requirements to various developments in the Mission solely based on the recommendations of one neighborhood group.

Recent Market rate developments in the Mission have been *blocked* by Calle 24 for review. This development should be required to go through the same review process as the other developments that are being opposed by Calle 24.

4 – Calle 24 represents only one voice in the Mission. They do not represent the majority. Please require a review of this building. Please allow more voices to be heard about the future of our neighborhood, and apply consistent standards to all new developments.

A great compromise would be to approve all of the currently pending and blocked developments together, comprising a mix of at market and below market housing.

The Mission needs housing, both market rate housing, which will take pressure off of the rental market in the Mission, and below market housing. Approving this building and not the others sends a message to developers that the Mission is not a business friendly environment, and we desperately need more businesses, and more development in our neighborhood.

Thank you for your consideration.

Sincerely,

Lyn Werbach

2451 Folsom Street

San Francisco, CA 94110

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: FW: 1296 Shotwell Street
Attachments: From a Concerned Citizen Regarding 1296 Shotwell St; 1296 Shotwell Street appeal

From: Board of Supervisors, (BOS)
Sent: Tuesday, February 14, 2017 3:19 PM
To: BOS-Supervisors <bos-supervisors@sfgov.org>
Subject: FW: 1296 Shotwell Street

Dear Supervisors:

The Clerk's Office has received 2 similar emails regarding 1296 Shotwell Street and all are attached. Thank you.

Regards,

Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102
(415) 554-5184
(415) 554-5163 fax
Board.of.Supervisors@sfgov.org

From: Charlene Nevill [<mailto:charlene@breathinginthemoon.com>]
Sent: Tuesday, February 14, 2017 1:13 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 1296 Shotwell Street

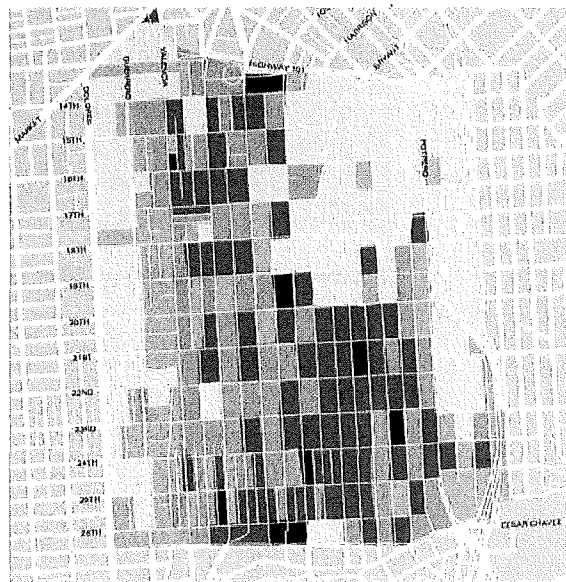
Dear Supervisor:

I am writing to voice my concerns about the proposed project at 1296 Shotwell St.

I recognize that the Mission is in need of more affordable housing, but I am also concerned about the environmental impact of a nine-story building with no off street parking. I hope you will consider my concerns and uphold our appeal.

Sincerely,

Charlene Nevill
717 Capp Street
San Francisco, CA 94110



Mission District Demographic Profile

for the Mission Anti-Displacement Coalition

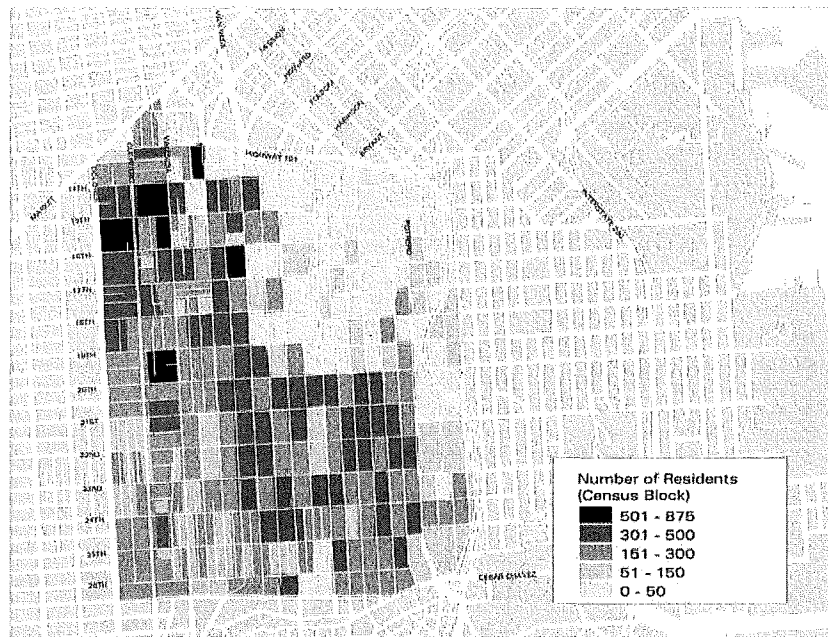
Draft – January 2006

AsianNeighborhoodDesign

Mission District Demographic Profile

Population. The Mission District had 60,202 people in the 2000 Census, or about 7.8% of the City's population. This represents an increase in the neighborhood of 3,186 people since 1990. The current population results in a density of about 30,000 people per square mile, twice the City's average density of about 15,000 people per square mile. This density is even higher in the southeast portion of the Mission.

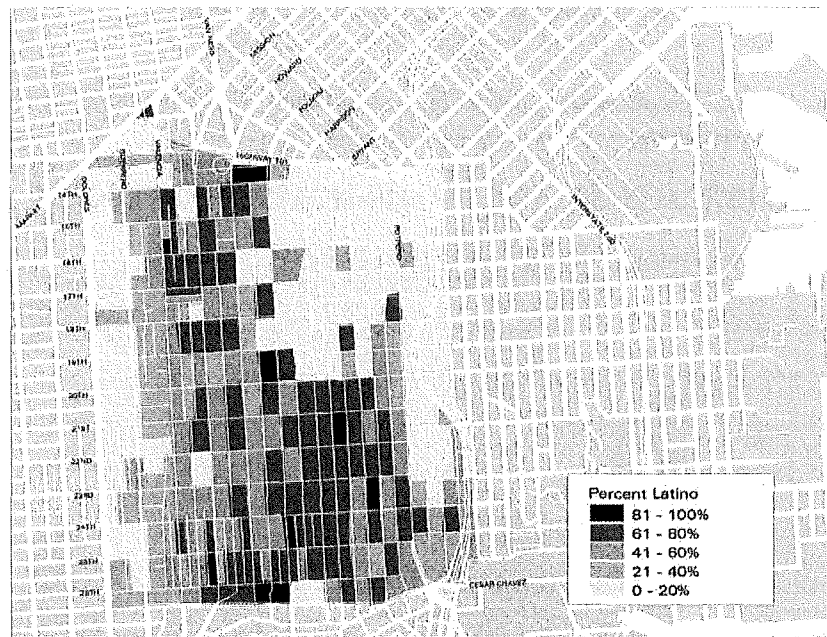
POPULATION DENSITY



Source: U.S. Census Bureau 2000, SF1 (short form)

Ethnicity. In the Mission District, Latinos represented the majority of the population, 50.1%*, representing almost a third of the City's total Latino population. The map shows that the Latino population is generally east of Valencia Street, with the highest concentrations in the census blocks in the areas along 24th Street and along Harrison Street. Moreover, 67.5% of the Mission's population is a minority group. Close to half of the total residents of the Mission (44.7%) are foreign born (naturalized and non-citizens), and 45% of Mission residents spoke Spanish at home. Household sizes for Latinos in the Mission District were much higher than the citywide average, at 3.82 persons compared to 2.30 citywide. While household sizes decreased in the west side of the Mission, reflecting the increased gentrification along the Valencia corridor, household sizes continue to be large in the east side of the neighborhood, following the larger proportion of Latino families.

LATINO POPULATION



Source: U.S. Census Bureau 2000, SF1 (short form)

In general throughout the Eastern Neighborhoods undergoing rezoning, Latinos represent a little over a third of the population, at 37.18%.¹ While the City's overall proportion of minority groups is 56.4%, these numbers are much higher not only in the Mission, but in the other southeast neighborhoods along and adjacent to the Mission Street corridor: Mission, 67.5%; Bernal Heights, 61.5%; Excelsior, 83.0%; Portola, 82.8%; OMI, 87.1%.²

* Note: Population ethnicity percentages depend on the specific census boundaries used for calculating demographic characteristics.

¹ DPH, 2003.

² Mayor's Office of Community Development, 2005-2010 Consolidated Plan.

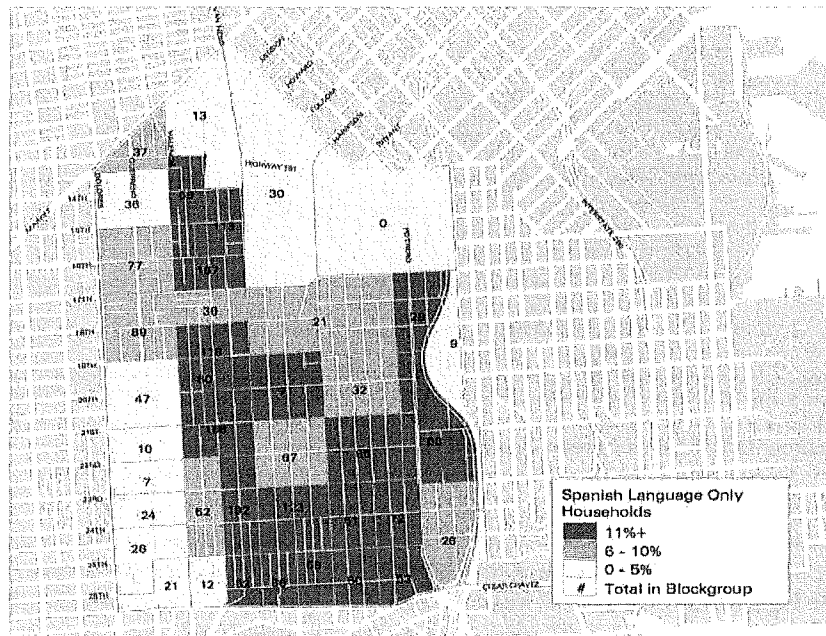
POPULATION BY ETHNICITY
(Corresponding to boundaries on above map)

	San Francisco	Percent of SF	Mission	Percent of Mission
White	385728	45.22%	31533	36.46%
African American	60515	7.09%	2082	2.41%
Native American	3458	0.41%	722	0.83%
Hispanic	109504	12.84%	30145	34.85%
Asian/PI	243409	28.54%	6929	8.01%
Others	50368	5.90%	15087	17.4%
TOTAL	852982	100.00%	86498	100.00%

Source: U.S. Census Bureau 2000, SF2 (long form, Tract Level Data)

Language & birth. 45% of Mission residents spoke Spanish at home. Close to half of the total residents of the Mission (45%) are foreign born.

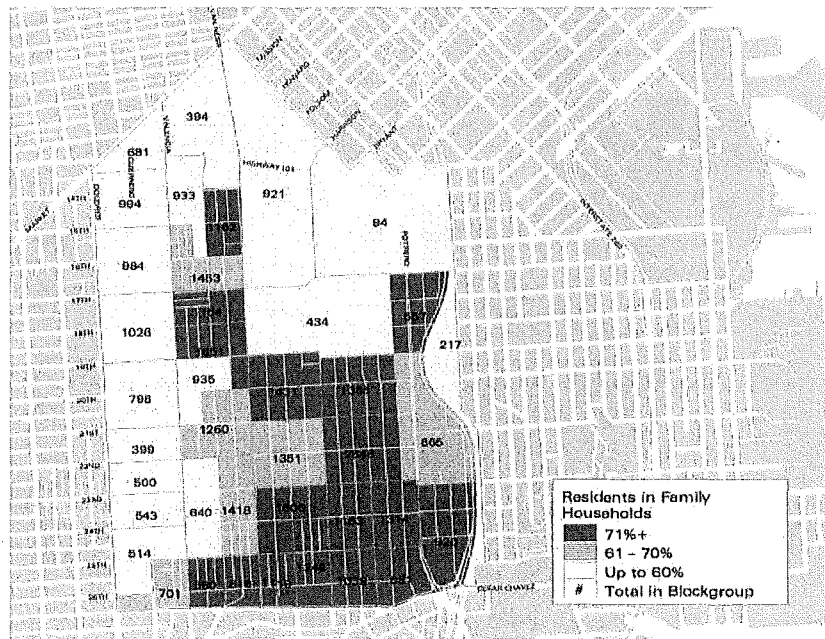
LINGUISTICALLY ISOLATED SPANISH-SPEAKING HOUSEHOLDS



Source: U.S. Census Bureau 2000, SF3 (long form)

Households. Household sizes for Latinos in the Mission District were much higher than the citywide average, at 3.82 persons compared to 2.30 citywide. While household sizes decreased in the west side of the Mission, reflecting the increased gentrification along the Valencia corridor, household sizes continue to be large in the east side of the neighborhood.

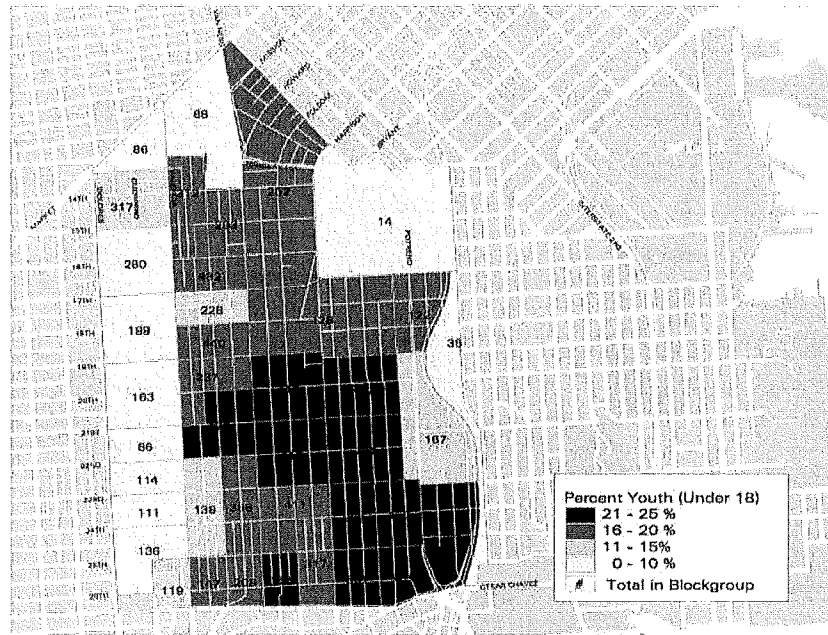
FAMILY HOUSEHOLDS



Source: U.S. Census Bureau 2000, SF3 (long form)

Youth. The Southeast Mission, in the area centering on Harrison Street, has significant numbers of youth. This suggests a substantial demand for housing units that are sized and prized for families.

YOUTH



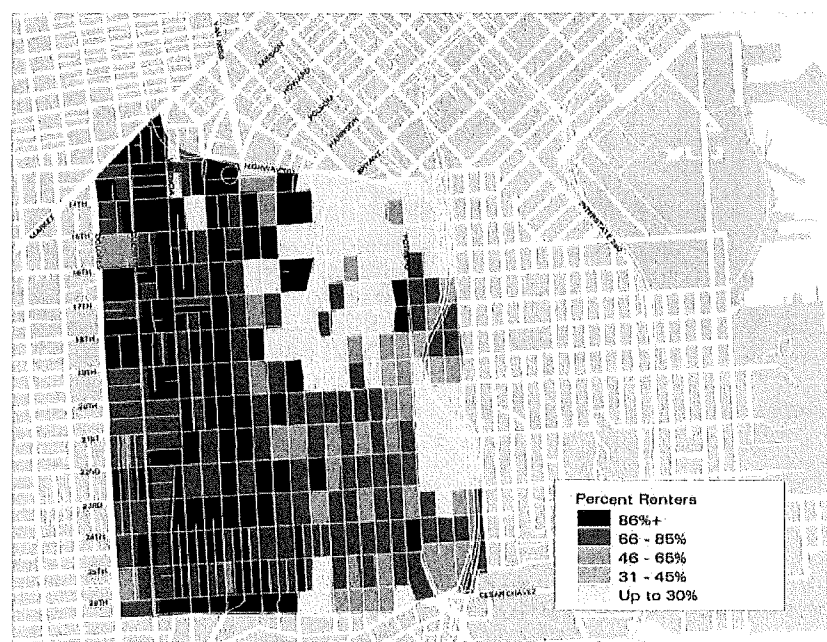
Source: U.S. Census Bureau 2000, SF1 (short form)

Housing. Approximately four out of five (81.9%) people in the Mission District rent their homes, substantially higher than the citywide average of 65%. The Mission is also an extremely expensive neighborhood, where 34.2% of residents pay over 30% of their income in rent, representing a combination of low incomes and high housing costs. An astonishing 15.5% pay more than half of their income in rent. This is even higher in the Outer Mission, where 38.8% of residents pay more than pay over 30% of their income in rent. Citywide, almost 69% of senior tenant age 65 and older spend more than 30% of their incomes in rent.³

Rental apartments continue to be lost due to condominium conversions, TICs, and other causes. Between 1990 and 2000, 2,937 rental units were converted to condominiums, and 1,144 SRO units were lost to fire between 1998 and 2002.⁴ The construction of 3,492 affordable housing units between 1990 and 2000 barely offsets this loss.

A growing number of families, almost all Latino, live in Single Room Occupancy hotels in the Mission District, currently 52 families with an average size of 3.3 members.⁵ In March 2005, the median price for a home in the Mission stood at \$668,500. Only 7.3% of San Francisco households earned enough to afford the median sales price of housing in early 2001, compared to 56.9% of households nationally.⁶

RENTER HOUSEHOLDS



Source: U.S. Census Bureau 2000, SF1 (short form)

³ Bay Area Economics, San Francisco Housing Data Book, 2002.

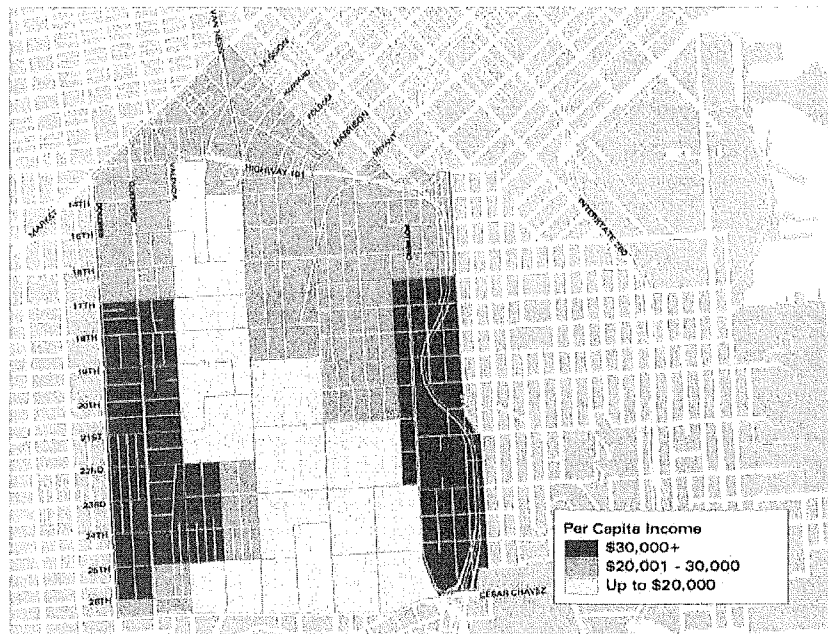
⁴ Bay Area Economics, San Francisco Housing Data Book, 2002.

⁵ Department of Public Health, San Francisco Overview of Health, 2002.

⁶ Bay Area Economics, San Francisco Housing Data Book, 2002.

Income. While the median per capita income for San Francisco residents was \$34,556, and for all residents in the Mission it was 23,782, the per capita income for Mission-District Latinos was only \$13,951, well under half of the city median. The Mayor's Office of Housing uses numbers published by HUD for the Area Median Income, which includes San Mateo and Marin counties. In 2005, this number was given as \$66,500,⁷ so the median income of a Mission District Latino resident stands at a little over 20% AMI. Note that HUD defines 30% AMI as "extremely low-income." While citywide 11.3% of San Franciscans were living below the poverty line, in the Mission District this figure reaches 16.8%.⁸

PER CAPITA INCOME

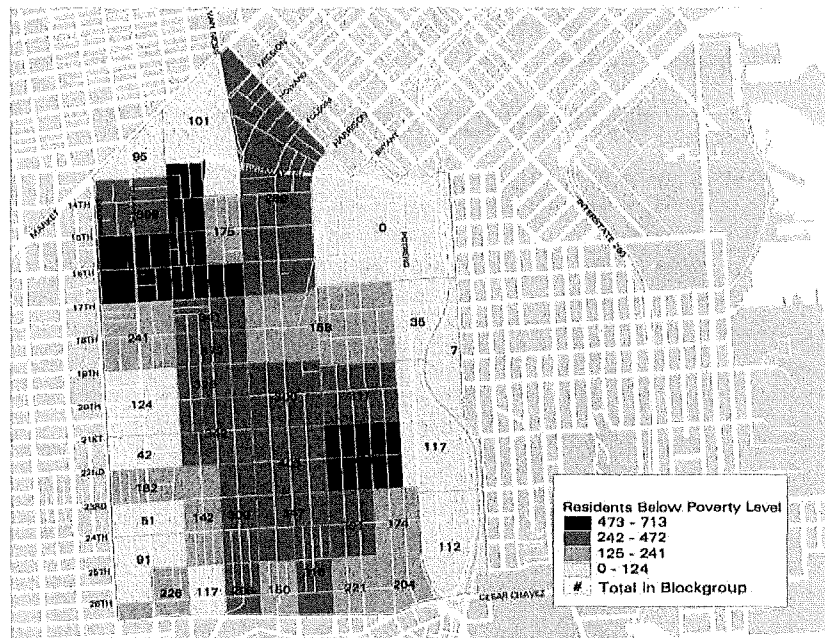


Source: U.S. Census Bureau 2000, SF1 (short form)

⁷ Mayor's Office of Housing, http://www.sfgov.org/site/moh_page.asp?id5833.

⁸ Mayor's Office of Community Development, 2005-2010 Consolidated Plan, p. 41.

BELOW POVERTY LEVEL



Source: U.S. Census Bureau 2000, SF1 (short form)

Employment and Education. San Francisco is not only a city in which people reside, but also where most of those people work. Nearly 80% of San Francisco's employed residents work in San Francisco.⁹ The Mission District alone is home to over 18,063 jobs, of which "production, distribution, and repair" represents 6,878 jobs, or 38% of the total.¹⁰ The Mission is still a predominately blue-collar, working class neighborhood. Two-thirds of the occupations held in 1990 by Mission District residents were in the services and production (43% Admin Support/Services; 23% Production/Operators/Laborers), with only a quarter in the professions (25% Executive/Professional/Technical). This compares to the citywide average of 34% Admin Support/Services, 15% Production/Operators/Laborers, and 39% Executive / Professional / Technical.¹¹ A substantially larger percentage of adults in the Mission District had less than a high school education (28.9%), compared to the citywide average (18.8%).¹²

⁹ Bay Area Economics, San Francisco Housing Data Book, 2002.

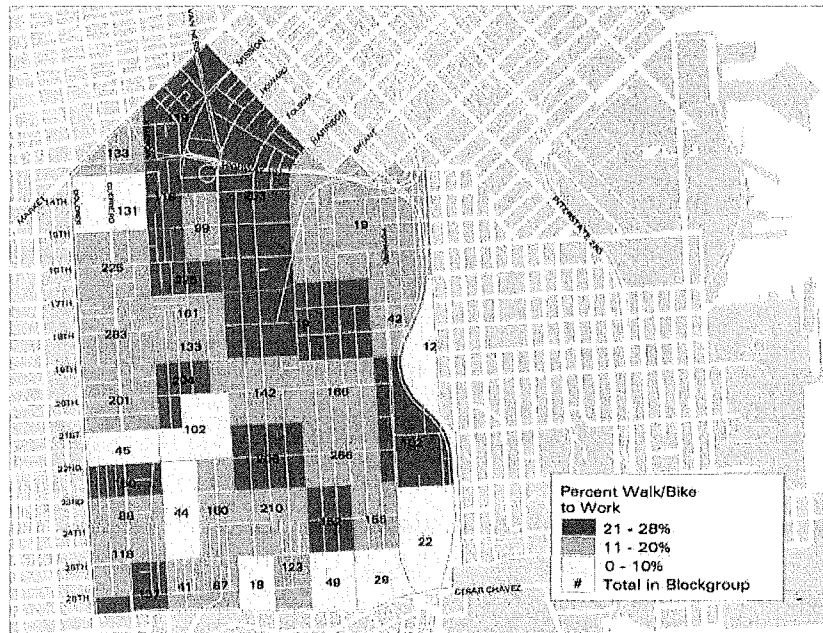
¹⁰ SF Planning Department, Eastern Neighborhoods Profiles, 2001.

¹¹ Data from 1990 Census.

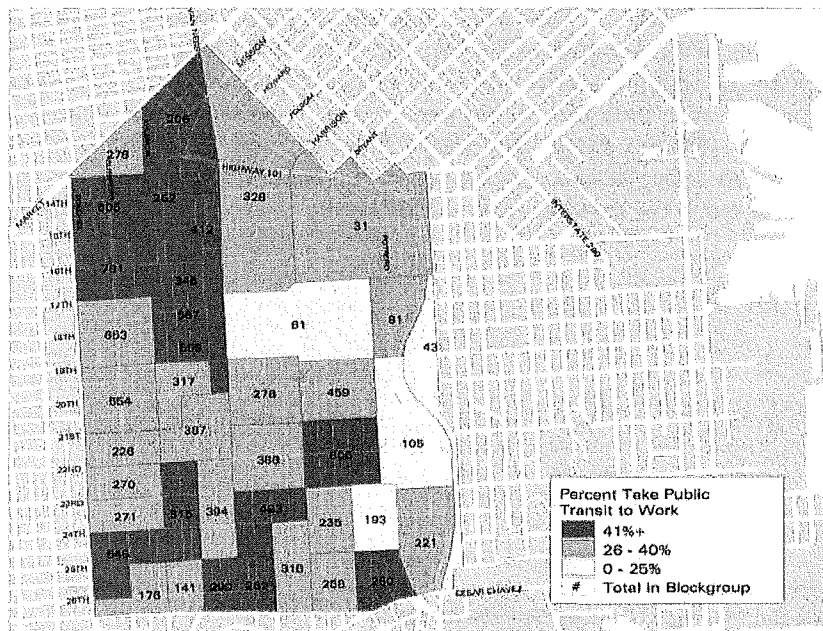
¹² Mayor's Office of Community Development, 2005-2010 Consolidated Plan, p. 35.

Transportation. The Mission District has a very low rate of car ownership (only 60% of households have cars), and depends heavily on public transit (61% of residents get to work by walking, biking, or public transit). The commercial corridors and residential area west of South Van Ness have good transit connections to work and shopping districts. Areas to the east of South Van Ness have much poorer transit service.

PERCENT WALK OR BIKE TO WORK



PERCENT TAKE PUBLIC TRANSIT TO WORK



Source: U.S. Census Bureau 2000, SF3 (long form)

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: 1296 Shotwell Street
Attachments: From a Concerned Citizen Regarding 1296 Shotwell St; 1296 Shotwell Street appeal

From: Charlene Nevill [mailto:charlene@breathinginthemoon.com]
Sent: Tuesday, February 14, 2017 1:13 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 1296 Shotwell Street

Dear Supervisor:

I am writing to voice my concerns about the proposed project at 1296 Shotwell St.

I recognize that the Mission is in need of more affordable housing, but I am also concerned about the environmental impact of a nine-story building with no off street parking. I hope you will consider my concerns and uphold our appeal.

Sincerely,

Charlene Nevill
717 Capp Street
San Francisco, CA 94110

February 14, 2017

San Francisco Board of Supervisors
1 Dr Carlton Goodlet Pl, #244
San Francisco, CA 94102
Board of Supervisors: board.of.supervisors@sfgov.org

Re: 1296 Shotwell St

Dear Supervisor:

I am writing today to voice my concerns to the proposed project at 1296 Shotwell St.

There are many problems with this development:

1 – The height of this building is completely out of character with the neighborhood, about twice as high as any building within a radius of many city blocks. The building is more in character with the industrial end of Mission closer to SOMA, than the residential end where it is proposed.

2 – The building has no parking. No building should be built in the Mission without adequate parking.

3 – Approval of this building would mean that the city is applying inconsistent requirements to various developments in the Mission solely based on the recommendations of one neighborhood group.

Recent Market rate developments in the Mission have been *blocked* by Calle 24 for review. This development should be required to go through the same review process as the other developments that are being opposed by Calle 24.

4 – Calle 24 represents only one voice in the Mission. They do not represent the majority. Please require a review of this building. Please allow more voices to be heard about the future of our neighborhood, and apply consistent standards to all new developments.

A great compromise would be to approve all of the currently pending and blocked developments together, comprising a mix of at market and below market housing.

The Mission needs housing, both market rate housing, which will take pressure off of the rental market in the Mission, and below market housing. Approving this building and not the others sends a message to developers that the Mission is not a business friendly environment, and we desperately need more businesses, and more development in our neighborhood.

Thank you for your consideration.

Sincerely,



Lyn Werbach
2451 Folsom Street
San Francisco, CA 94110

From: Anne Burke <nburke.art@gmail.com>
Sent: Tuesday, February 14, 2017 12:56 PM
To: Board of Supervisors, (BOS)
Subject: 1296 Shotwell Street appeal
Attachments: Shotwell appealbest numbers copy 2.pdf; Mission+Demographic+Profile (1).pdf
Categories: 170024

Please see my letter and supporting documentation.

To: San Francisco Board of Supervisors

2/14/2017

I am writing in support of the appeal against 1296 Shotwell Street. Many neighbors living close to the proposed project have attended meetings and voiced numerous concerns. We feel that we are not being heard. Those of us who actually live "adjacent" to the proposed structure will be the ones who will experience the negative environmental impacts we fear.

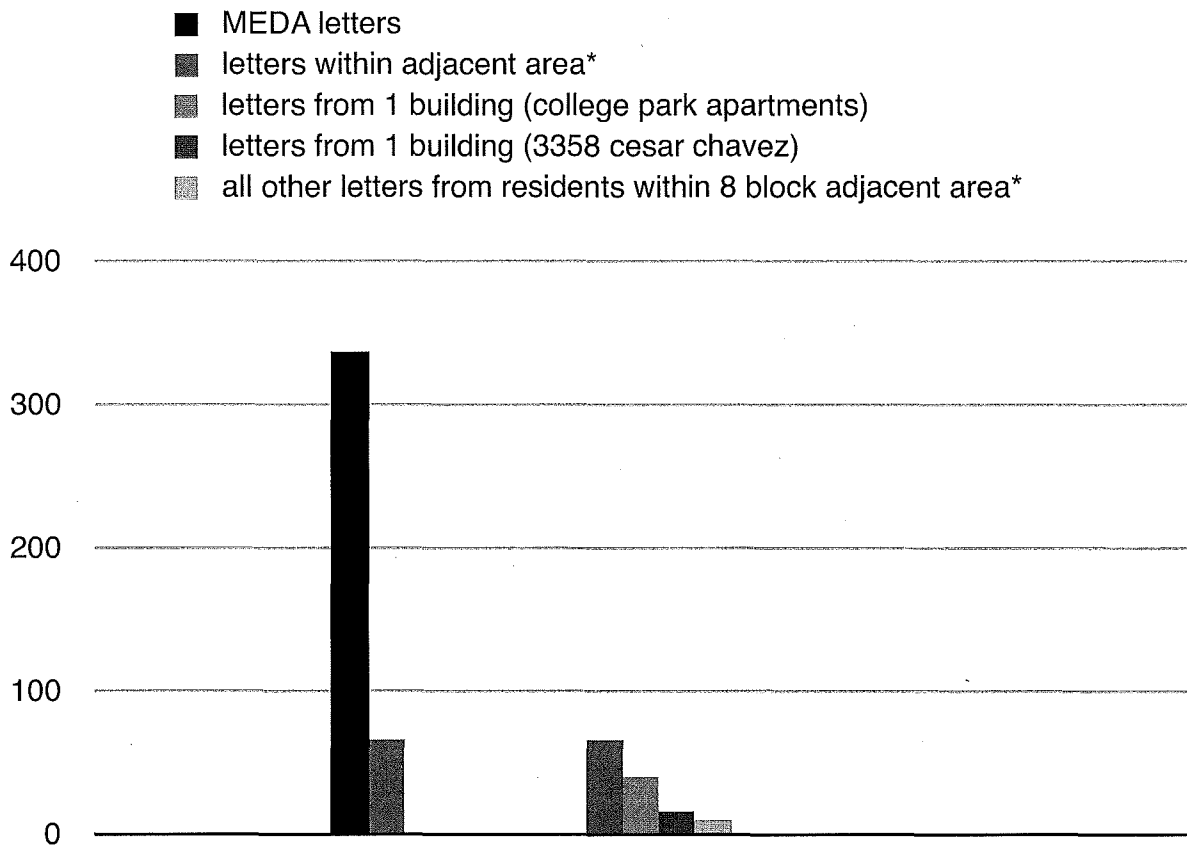
Contrary to MEDA's claim that there is substantial support for this project from "adjacent" neighbors, there is very little support. An analysis of the 337 residents' form letters and the 25 business form letters submitted by MEDA show that 81% are not adjacent to the project. The form letters submitted by MEDA are false and misleading.

After establishing an approximate 2 block area around the property in all directions only 66 out of 337 residential form letters and 5 out of 25 business form letters are in the area. Out of the 66 residential letters 40 are from 1 apartment complex (College park apartments managed by MAG). Another 16 residential letters are from a second apartment complex (3358 Cesar Chavez). That leaves only 10 outside these 2 buildings that signed support letters within an 8 square block area. Out of the business form letters only 5 fall within the area, 20 are outside.

Even more disturbing are the form letters from residents who claim to be adjacent to 1296 Shotwell who live in another city. In addition there are numerous letters from San Francisco residents who are not in the same zip code as 1296 Shotwell.

These include signed form letters from San Jose, Oakland, Brisbane, and Daly City as well as numerous San Francisco residents from the Sunset, Tenderloin, Potrero hill and South of Market all claiming to be "adjacent" to 1296 Shotwell.

In addition 31 of the submitted form letters list no identifiable address. See the breakdown as follows:



337

*Adjacent area defined as: east of Capp Street - west of Treat Street. 25th street to the north and Precita street to the south. (Precita street west of Harrison and east of Emmet Ct.)

Many of the neighbors also have concerns about introducing more high density low income housing into an already stressed area. The 2 block area has 160 units of low income housing (Bernal dwellings).

Attached is a study (Mission District Demographic Profile) that describes the difficult socio economic conditions around the Bernal dwelling projects.

Sincerely,

Anne Burke

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Major, Erica (BOS)
Subject: FW: Proposed Ordinance #161352 - Banning Pet Stores From Selling Non-Rescue Dogs & Cats

From: Pat Noethe [mailto:pnoethe@mediacombb.net]
Sent: Tuesday, February 14, 2017 11:06 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: RE: Proposed Ordinance #161352 - Banning Pet Stores From Selling Non-Rescue Dogs & Cats

To the Honorable Members of the San Francisco, California Board of Supervisors:

I strongly believe that if this law is enforced, this would allow for retail rescues and pet flipping to skyrocket in massive numbers.

Pet flipping is the act of taking a dog, cat, or another animal under false pretenses and then selling the pet, service animal, and so-forth to a third party as a way of making an easy profit. This is an underground industry that is founded entirely on theft, deception, and heartache. Myself and several other dog owners feel that this is a twisted and disturbing way of making an income. As it turns out, there are many rescue groups and shelters that are operating without nonprofit status. These people often take much loved pets and contributions from the general public illegally. Several are also collecting monetary donations that haven't been filed with the IRS. This is what's called a Retail Rescue and Retail Shelter.

The description below from the organization, National Animal Interest Alliance (NAIA) describes two types of shelters and rescue groups. Sadly, these are becoming more commonplace, making it difficult to find legal facilities:

<http://www.naiaonline.org/articles/article/Mission-creep-Dog-rescues-and-animal-shelters-risk-public-health-and-safety#sthash.lrtPbnk.dpbs>

Retail Rescue: Historically, rescue organizations operated without thought of profit. Many AKC parent breed-club rescues, for example, operated under well-developed codes of ethics and widely accepted operating guidelines. The goal was to break even: to raise enough money to be able to rehabilitate animals with a reasonable chance of success in a new home; to be able to fix a broken bone, to eradicate parasites, cure ear infections, to housebreak or socialize a dog, and so on. As the number of dogs needing rescue in certain locales decreased, a new kind of rescue model emerged. These rescues found that by abandoning some or all of their predecessors' sourcing guidelines and buying from dog auctions or marginal kennels, accepting dogs with temperament problems, or from distant and/or unknown sources; by doing less in the way of rehabilitation and by moving a vast number of dogs, they could make a profit. Because these rescues operate publicly as not-for-profit organizations with IRS tax status, the fact that retail rescues are businesses seeking to make a profit is blurred in the public's mind. It may also be unclear to the public that their tax status has nothing to do with animal welfare standards. The result is that the standards of care and business practices of retail rescues are judged by a different standard than are businesses known to be operating for profit. Retail rescues are unregulated in many states.

Retail Shelter: A retail shelter is an animal business that maintains its public image as a traditional humane society, SPCA, or rescue, but operates more like a pet store than a traditional shelter. Such shelters often travel long distances out of their service areas to acquire animals to sell, rather than serving the needs of local animals. Some retail shelters and rescues import dogs from other states or foreign countries to keep their shelters well stocked. Along with a large number of dogs and cats, retail shelters often sell a full range of pet supplies to their customers: leashes, toys, pet food, and health care products. Retail shelters call their sales “adoptions”, and market themselves as animal protection organizations, marketing claims that give them a market place advantage over other pet sellers. They often charge their customers the same price one would pay for a puppy purchased directly from a breeder (upwards of \$300 per puppy), they receive donations, and they utilize their tax exempt status to profit even more. Some of the worst dog flipping operations have turned out to be retail rescues and shelters.

Many dogs sold by rescues and shelters are stolen from loving homes. According to the American Kennel Club(AKC), dog theft spiked in 2008 and has continued to increase. That year, it started with 71 dogs, then increased to hundreds. In the first half of 2015 alone, the AKC noted that 350 dogs have been reported stolen. Some of the most common breeds stolen are American Pit Bulls, Yorkshire Terriers, English Bulldogs, Pugs, and many other popular and well known breeds.

Pet stores get their puppies from USDA licensed breeders. Rescues and shelters aren't regulated by the USDA and are exempt from many requirements, which leads to deceptive and unfair transactions. USDA licensed kennels have also changed from what they were 20 years ago and the so called 'Puppymill' and “Pet Overpopulation” is outdated and could be considered nonexistent.

People should have a choice where to get a pet. Giving shelters and rescues a monopoly is just plain wrong. They are becoming used pet businesses importing marketable animals from all over without ANY government oversight. They treat the animals inhumanely in transport, as well as with the conditions in their shelter mills. Passing this law will only create problems, with pet buyers getting mistreated animals who are sick with genetic problems, with ZERO recourse while these shelter “mills” profit. Again, these shelter mills are not regulated at all and they don't pay taxes, but should.

Before voting on an issue that could potentially destroy tax paying businesses in your community, I urge you to research this matter further. Don't just take the word of animal rights activists at face value. They have an agenda to preclude the use of animals for any purpose and would use you as pawns to achieve their goals. Don't take my word either. Here are some **impartial** websites to help you in your research.

<http://www.heraldtribune.com/news/20161116/petland-sues-sarasota-county-over-dog-and-cat-ban>

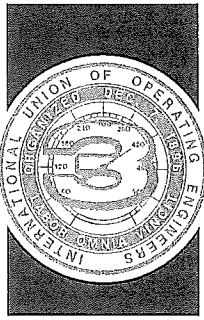
<http://www.nathanwinograd.com/?p=10627>

<https://animallaw.foxrothschild.com/2016/05/28/thoughts-about-the-ny-times-the-ethicists-response-to-the-question-is-it-o-k-to-get-a-dog-from-a-breeder-not-a-shelter/>

I'm sure you can find more, but try to find impartial ones, that aren't biased towards either animal rights organizations or pet stores.

Thank you for your consideration in this matter.

Patti Noethe
613 - 3rd Avenue SW
Britt, IA 50423
Ph.641-863-9004
Email: pnoethe@mediacombb.net



OPERATING ENGINEERS LOCAL UNION No. 3

828 MAHLER ROAD, STE. B, BURLINGAME, CA 94010 • (650) 652-7969 • FAX (650) 652-9725

Jurisdiction: Northern California, Northern Nevada, Utah, Hawaii, and the Mid-Pacific Islands

File 170109
Rules, Bos 11, opage

FILED - 9 PM 4:06

February 6, 2017

Angela Calvillo, Clerk of the Board of Supervisors
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, Ca. 94102-4689

On behalf of over twenty-four hundred Operating Engineers who work in San Francisco and myself, I respectfully forward our support for the re-appointment of Naomi Kelly to the position of San Francisco City Administrator.

As the San Francisco District Representative for the Operating Engineers Union and Trustee of the San Francisco Building Trades I have served with Naomi Kelly on the Mayor's Construction Workforce Advisory Committee and Workforce Investment San Francisco (WISF). I have had the honor and pleasure of working with her on issues of great importance to our city and its residents.

Naomi Kelly's dedication and desire to make San Francisco a model of opportunity and inclusion for all its residents is evident in her professionalism and energy in dealing with twenty-five departments, divisions and programs. She remains equally committed to strengthening the local economy and ensuring that all the city's communities have an opportunity to benefit from that economy. Her commitment to optimizing capital planning and infrastructure increase the City's safety and resiliency.

We enthusiastically support the appointment of Naomi Kelly to another term as San Francisco City Administrator.

Respectfully yours,

Charley Lavery
District Representative and Auditor
Operating Engineers Local 3

File 170109

Plasterers' and Cement Masons' Local Union No. 300

8400 Enterprise Way, Suite 111 • Oakland, California 94621

Phone: (510) 430-9492 • Fax: (510) 430-9183

2017 FEB -7 PM 3:47

BY AK

Bos 11
Rules
Cpage

To the Board of Supervisors of the City and County of San Francisco

Its my absolute pleasure to recommend Naomi Kelly, for City Administrator with the City and County of San Francisco.

I first met Naomi 2012, when she was the interim city administrator, she was appointing the new Director for City Build. This appointment was very important to the building trades community. From that day forward I always knew she was on our side.

I have thoroughly enjoyed my time working with Mrs. Kelly, and came to know her as truly valuable asset to city and county of San Francisco, she is honest, incredibly hard working, and has the expeirence and expertise to prove it. Her knowledge of city government and her expertise to oversee over 20 departments, divisions, city programs, and an annual budget of \$400 million, is an undeniable talent that the City Administrator's office needs as this City moves forward to greater heights with greater challenges. Naomi Kelly has proven that she very qualified to serve another term as City Administrator, she is a dedicated public servant to the citizens of San Francisco.

Without a doubt I recommend Naomi Kelly to be our city's Administrator for future, to keep San Francisco great. I have heard Naomi say, "it is about getting the business of San Francisco done". What more can I say.....



David Johnson, Business Agent Local 300 San Francisco

150 Executive Park Blvd Ste 1000 SF CA, 94134

O 415 468 4411 F 415 468 7121 C 415 235 2480



United Brotherhood of Carpenters
and Joiners of America
LOCAL UNION NO. 22

BOS II, Rules
Cpage
File 170109

February 8, 2017

San Francisco Board of Supervisors
Rules Committee
Attn: Supervisor Ahsha Safaí, Chair
1 Dr Carlton B Goodlett Place, #244
San Francisco, CA 94102

Dear Supervisor Safaí,

Carpenters Local 22 wishes to express support for Naomi Kelly's reappointment as San Francisco's City Administrator. It has been our experience over the past five years that she has been a dedicated public servant and a model of professionalism. She has consistently demanded the highest standards of her city partners while at the same time accommodating public interests. She bridges the gap between community interests, the organized labor and commerce.

We look forward to working with her in the future as well as all of our other partners in city government.

Respectfully,

Todd Williams
Senior Field Representative

cc: Naomi Kelly, City Administrator
Supervisor London Breed, Board President

sko/opeiu-29-afl-cio

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: 170128 FW: Support Pier 29 Project

From: Prescott Nasser [mailto:prescott.nasser@hotmail.com]
Sent: Wednesday, February 15, 2017 9:37 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support Pier 29 Project

RE: Please Support Pier 29 Project and Conceptual Term Sheet

Dear Chair Cohen,

I am a Telegraph Hill resident writing to urge you to support the proposed retail project at Pier 29 and the conceptual term Sheet for the lease of the Pier 29 Bulkhead, Board of Supervisors file number 170128. Pier 29 is a great location for a new local retail and food and beverage use, and I am excited to patronize it once it is built. I think that activating this bulkhead portion of the Pier with this use is an excellent project and would continue the process of enlivening the waterfront that the exploration started a few years ago.

Best,
Prescott Nasser

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: File 170128FW: In Support of Jamestown's Pier 29 Proposal

From: Fay Darmawi [mailto:fdarmawi@yahoo.com]
Sent: Wednesday, February 15, 2017 6:01 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: In Support of Jamestown's Pier 29 Proposal

Hello Board of Supervisors,

I am a resident of North Beach, and a mother of teen twin boys born and raised here. I am writing in support of the Pier 29 project because it's in harmony with the character and uses of the surrounding buildings. The proposed PDR, market, and food hall is 100% in keeping with the uses adjacent to Pier 29 on all sides.

I hear that others want to put recreational uses there and I disagree. As a mother of teens, I don't think it's safe to have my kids play sports in an area that is geared toward tourists and outsiders (i.e. the cruise ship terminal, ferry to Alcatraz, various restaurants are all adjacent uses). I'd rather have my kids play in the residential neighborhoods.

Thank you for your public service and please vote to support Jamestown Pier 29 interim lease and proposed use.

Sincerely,

Fay Darmawi
Resident
641 Chestnut Street
SF, CA 94133

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: FW: Support Pier 29 Project, BOS File Number 170128

From: Tom Lockard [mailto:marlock@pacbell.net]
Sent: Wednesday, February 15, 2017 2:50 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support Pier 29 Project, BOS File Number 170128

Dear Board of Supervisors,

I am writing to support the proposed retail project at Pier 29. My family and I have lived in North Beach since 1984 - 153 Pfeiffer since 1991. I commute daily by bike along the Embarcadero and jog the waterfront regularly.

I am excited by the prospect that Pier 29 could be activated with the concept proposed by Jamestown.

I enthusiastically support the proposed project at Pier 29 and look forward to the Board's consideration and approval.

Sincerely,

Tom Lockard

Tom Lockard
153 Pfeiffer Street
94133

marlock@pacbell.net

415 218 9965

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: FW: Letter of Support for Pier 29 Lease - BOS 170128
Attachments: 2017-02-16 Ltr. in Support of BOS 170128.pdf

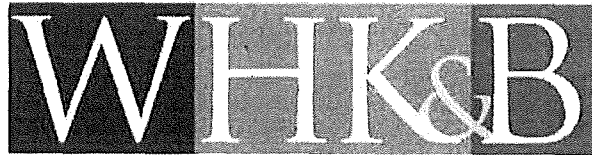
From: Tim Hamilton [mailto:tim@whkb-law.com]
Sent: Thursday, February 16, 2017 11:25 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Letter of Support for Pier 29 Lease - BOS 170128

Timothy M. Hamilton | Attorney
WALKER, HAMILTON, KOENIG & BURBIDGE LLP

50 Francisco Street, Suite 460 | San Francisco, CA 94133
Tel. (415) 986-3339 | Fax: (415) 986-1618

Email: tim@whk-law.com / Website: www.whk-law.com

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WALKER, HAMILTON, KOENIG & BURBIDGE

February 16, 2017

San Francisco Board of
Supervisors
Attention: Chair Cohen

RE: Please Support Pier 29 Project and Conceptual Term Sheet

Dear Chair Cohen:

I and my law firm are tenants of the 50 Francisco Street office building. I am writing to urge you to support the proposed retail project at Pier 29 and the conceptual term Sheet for the lease of the Pier 29 Bulkhead, **Board of Supervisors file number 170128**. Pier 29 is a great location for a new local retail and food and beverage use, and I am excited to patronize it once it is built.

Thank you
Timothy M. Hamilton

A handwritten signature in black ink, appearing to read 'T. Hamilton', with a long horizontal line extending to the right.

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: FW: Letter from San Francisco Tomorrow opposing proposed Pier 29 "mini-mall" development - File No. 170128
Attachments: SFTomorrow_Opposition_Pier29MiniMall.pdf

From: Jon Golinger [mailto:jongolinger@gmail.com]
Sent: Tuesday, February 07, 2017 3:26 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Letter from San Francisco Tomorrow opposing proposed Pier 29 "mini-mall" development - File No. 170128

Dear Clerk of the Board,

At their request, I am submitting the attached letter of opposition from San Francisco Tomorrow to the proposed Pier 29 "mini-mall" development by Jamestown Properties. This matter is File. No 170128.

Please share this with the Supervisors.

Thank you.

Jon Golinger



San Francisco Tomorrow

Since 1970, Working to Protect the Urban Environment

February 7, 2017

President London Breed and members
San Francisco Board of Supervisors
City Hall, Rm 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Pier 29 Proposed Lease to Jamestown Properties

Dear President and Supervisors,

San Francisco Tomorrow's Board of Directors has voted unanimously to oppose the proposed 15-year lease of a key location on the Embarcadero for a use that is not specified as an acceptable use in the Waterfront Land Use Plan. Jamestown wants to develop this prime portion of San Francisco's historic waterfront as mini-mall with a wine bar up front, a brewery and storage in the pier shed behind. The brewery is an industrial use and not permitted in this district. This project would be subsidized by over \$1 million in public monies.

The Northeast Waterfront Acceptable Land Use Table designates Pier 29 as the location for "a unique and inviting mixed-use recreation project" (page 112 of the Waterfront Land Use Plan). The proposal by Jamestown includes only retail and no recreation, and moreover, does not propose activating the entire pier for public use.

This proposal would eliminate the only place on the waterfront designated in the Waterfront Land Use Plan for active recreation that both visitors and San Francisco residents could use. The full language in the Waterfront Land Use Plan on page 112 specifically designates the area including Pier 29 for a "mixed-use recreation project that would provide a place for local residents to actively participate, individually or as groups, in diverse amateur recreational sports, physical fitness and related activities while enjoying the scenic waterfront setting".

Fifteen years is three times as long as the five-year period generally allowed for interim leases on the northern waterfront. Moreover, this extended lease is being proposed at a time when the Waterfront Land Use Plan is undergoing a thorough and long-overdue update. Approving

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44 Woodland Ave
(415) 585-9489

San Francisco, CA 94117

this lease would preempt what has to date been a thorough and public planning process, and thwart the work of the advisory committee tasked with vetting new uses and development on the waterfront.

Therefore, please do not approve the proposed term sheet that would give Jamestown a 15-year lease to put a retail mini-mall into the bulkhead building which fronts on the Embarcadero.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jennifer Clary', written in a cursive style.

Jennifer Clary
President

Mary Anne Miller
Waterfront Committee

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: File 170128 FW: letter in opposition of Pier 29
Attachments: San Francisco Vision letter in opposition of Pier 29 development.pdf

From: San Francisco Vision [mailto:sfvision1@gmail.com]
Sent: Tuesday, February 07, 2017 6:37 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: letter in opposition of Pier 29

San Francisco Board of Supervisors,

Attached is a letter addressing our concerns regarding Pier 29.

San Francisco Vision



San Francisco Vision

San Francisco Board of Supervisors
San Francisco City Hall
1 Dr. Carlton B Goodlett Pl #244
San Francisco, CA 94102

Dear Board of Supervisors:

Re: Opposition to Jamestown development on Pier 29

San Francisco Vision is a broad coalition of San Franciscans who have come together to stand up for our cherished and endangered San Francisco values – diversity, creativity and social justice. We support the San Francisco Latino Democratic Club, Coalition for San Francisco Neighborhoods, Sierra Club, Harvey Milk LGBT Democratic Club and others in opposition of the proposed development on Pier 29 put forth by Jamestown Properties.

We find the proposal to be inconsistent with the General Land Use policies for Open Spaces and Public Access, the Waterfront Design and Access Element which works in concert with the Waterfront Land Use Plan and the San Francisco Bay Plan. These policies emphasize recreation that is accessible and equitable to the San Francisco Bay's diverse population. The Jamestown Properties proposal lacks inclusiveness and we ask the Board to consider these flaws when making a final decision.

Policy 1 of the General Policies for Existing and New Open Spaces and Public Access states:

Ensure a diversity of Open Spaces and Public Access, which may be achieved in different ways depending on location: places that provide access to the water; quiet, contemplative places for passive enjoyment; active places for civic gatherings and other urban events that draw large crowds; places for biking and foot race events; places that restore the environment and support wildlife habitats; places to learn about waterfront activities and the Bay environment; and places that appeal to children and seniors.

The Waterfront Design and Access Element also encourages development with a range of outdoor activities appealing to more than a small minority:

Develop a variety of public access and open spaces that offer many recreational opportunities and enhance other uses along the waterfront.

Recreation Policy 1 of the San Francisco Bay Plan continues to reiterate having a broad array of options along the shoreline that do not cater to a select few:

Diverse and accessible water-oriented recreational facilities, such as marinas, launch ramps, beaches, and fishing piers, should be provided to meet the needs of a growing and diversifying population, and should

be well distributed around the Bay and improved to accommodate a broad range of water-oriented recreational activities for people of all races, cultures, ages and income levels.

The Jamestown Properties proposal disregards these policies in an attempt to appease our affluent neighbors and tourists that can afford to enjoy their “mini-mall” aimed at housing more high-end artisanal venues. Inequality is a growing problem in our city and Jamestown Properties has decided to not only profit from this issue but to exacerbate it as well. As concerned constituents, we cannot allow this to happen. Please join us in denying this proposal.

Sincerely,

San Francisco Vision Board

From: Peter Straus <pstraussf@prodigy.net>
Sent: Monday, February 13, 2017 3:37 PM
To: Breed, London (BOS); Cohen, Malia (BOS); Farrell, Mark (BOS); Fewer, Sandra (BOS); Kim, Jane (BOS); Peskin, Aaron (BOS); Ronen, Hillary; ahsha.fafai@sfgov.org; Sheehy, Jeff (BOS); Tang, Katy (BOS); Yee, Norman (BOS); Calvillo, Angela (BOS)
Subject: File 170161 Item 30 (Tu 14 Feb 2017)--Municipal income tax

Supervisor—

I am writing to urge you to support, without reference to committee, the above referenced Resolution urging the state legislature to revise the Revenue and Taxation Code to permit municipal taxation of income as an option for counties and cities in the state. In these challenging times, this progressive revenue source needs to be available as a potential source for either general fund support, or for support of specific programs such as transportation and health and human services, including homeless services and filling the gaps changes to ACA are likely to cause.

The rationale is summarized within the resolution, and I won't repeat it here. I will however note that Los Angeles has pursued similar legislation in the last legislative session, so there is a basis to expect support from other jurisdictions within the state, which will of course be necessary for state legislation to advance.

I appreciate the support seven supervisors have already given this legislation, and urge the remainder of the board to join your colleagues in support of this measure.

Thank you.

--peter straus

(Note: I am writing as an individual; the San Francisco Transit Riders board has not yet had an opportunity to weigh in on this measure.)

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: CPUC Notification - Verizon Wireless - City of SF Small Cells 2-8-17
Attachments: CPUC Notification - Verizon - City of SF Small Cells 2-8-17.pdf

From: West Area CPUC [mailto:WestAreaCPUC@VerizonWireless.com]
Sent: Friday, February 10, 2017 4:26 PM
To: CPC.Wireless <CPC.Wireless@sfgov.org>; Administrator, City (ADM) <city.administrator@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: West Area CPUC <WestAreaCPUC@VerizonWireless.com>
Subject: CPUC Notification - Verizon Wireless - City of SF Small Cells 2-8-17

This is to provide your agency with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC"). This notice is being provided pursuant to Section IV.C.2.

If you prefer to receive these notices by US Mail, please reply to this email stating your jurisdiction's preference.

Thank You

(24)



February 8, 2017

Ms. Anna Hom
Consumer Protection and Enforcement Division
California Public Utilities Commission
505 Van Ness Avenue
San Francisco, CA 94102
alh@cpuc.ca.gov

RE: Notification Letter for City of San Francisco Small Cells 2/8/17
San Francisco-Oakland, CA / GTE Mobilnet of California Limited Partnership / U-3002-C

This is to provide the Commission with notice according to the provisions of General Order No. 159A of the Public Utilities Commission of the State of California ("CPUC") for the project described in Attachment A.

A copy of this notification letter is also being provided to the appropriate local government agency for its information. Should there be any questions regarding this project, or if you disagree with any of the information contained herein, please contact the representative below.

Sincerely,

Melinda Salem
Engr IV Spec-RE/Regulatory
15505 Sand Canyon Avenue, Irvine, CA 92618
WestAreaCPUC@VerizonWireless.com

CPUC Attachment A

Initial Build (new presence for Verizon Wireless)

VZW LEGAL ENTITY	JURISDICTION	PLANNING DIRECTOR	CITY ADMINISTRATOR	CLERK OF THE BOARD	COUNTY
GTE Mobilnet of California Limited Partnership	City of San Francisco 1 Dr. Carlton B. Goodlett Pl San Francisco, CA 94102	CPC.Wireless@sfgov.org	city.administrator@sfgov.org	Board.of.Supervisors@sfgov.org	San Francisco

Site Name	Site Address	Site APN	Site Coordinates (NAD 83)	Project Description	Number & type of Antennas	Tower Design	Tower Appearance	Tower Height (in feet)	Size of Building or NA	Type of Approval	Approval Issue Date	Approval Effective Date	Approval Permit Number	Resolution Number
SF UM PH1 SC49	555 Montgomery Street, San Francisco CA 94111	N/A - public right-of-way	37°47'40.46"N 122°24'13.10"W	Installation of one 7.9" diameter x 23.5" tall canister antenna, two 16.5" x 9.8" x 5.7" MRRU's on to existing (28' 11" AGL) MTA steel streetlight pole.	1 panel antenna	existing MTA steel pole	Panel antenna @ 30' 8" RAD	31' 8" AGL	N/A	Personal Wireless Service Facility Permit	1/10/2017	2/20/2017	16WR-0142	N/A
SF UM PH4 SC129	1340 Lombard Street, San Francisco CA 94109	N/A - public right-of-way	37°48'5.39"N 122°25'26.28"W	Installation of one 7.5" diameter x 24" tall canister antenna, two 16.5" x 9.8" x 5.7" MRRU's on to existing (29' 2" AGL) PUC steel streetlight pole.	1 panel antenna	existing PUC steel pole	Panel antenna @ 30' 11" RAD	31'11" AGL	N/A	Personal Wireless Service Facility Permit	11/23/2016	12/23/2016	16WR-0143	N/A
SF UM PH4 SC146	830 Union Street, San Francisco CA 94133	N/A - public right-of-way	37°48'0.11"N 122°24'47.12"W	Installation of one 7.5" diameter x 24" tall canister antenna, two 16.5" x 9.8" x 5.7" MRRU's on to a new (30' 0" AGL) MTA steel pole.	1 panel antenna	new MTA steel pole	Panel antenna @ 31' 11" RAD	32' 8" AGL	N/A	Personal Wireless Service Facility Permit	12/13/2016	1/13/2017	15WR-0289	N/A
SF UM PH4 SC205	1524 Union Street, San Francisco CA 94123	N/A - public right-of-way	37°47'54.67"N 122°25'29.20"W	Installation of one 7.5" diameter x 24" tall canister antenna, two 16.5" x 9.8" x 5.7" MRRU's on to existing (29' 7" AGL) MTA steel streetlight pole.	1 panel antenna	existing MTA steel pole	Panel antenna @ 31' 6" RAD	32' 6" AGL	N/A	Personal Wireless Service Facility Permit	1/10/2017	2/10/2017	16WR-0033	N/A
SF UM PH3 SC251	700 Jones Street, San Francisco CA 94109	N/A - public right-of-way	37°47'16.03"N 122°24'47.93"W	Installation of one 7.5" diameter x 24" tall canister antenna, two 16.5" x 9.8" x 5.7" MRRU's on to existing (24' 0" AGL) MTA steel streetlight pole.	1 panel antenna	existing MTA steel pole	Panel antenna @ 25' 11" RAD	26' 11" AGL	N/A	Personal Wireless Service Facility Permit	12/15/2016	1/15/2017	15WR-0169	N/A

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS-Legislative Aides
Subject: FW: The Need for a Beekeeping Ordinance in San Francisco
Attachments: The Need for a Beekeeping Ordinance.pdf

From: andrea@urbanbeeimpact.com [mailto:andrea@urbanbeeimpact.com]
Sent: Thursday, February 16, 2017 1:53 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Morgan, Cree (DPH) <cree.morgan@sfdph.org>; Cushing, Stephanie (DPH) <Stephanie.Cushing@sfdph.org>; Hui, Mei Ling (ENV) <meiling.hui@sfgov.org>
Subject: The Need for a Beekeeping Ordinance in San Francisco

Dear San Francisco Board of Supervisors,

We would like to bring to your attention that the current lack of a beekeeping ordinance in San Francisco has caused unforeseen negative consequences. Hobbyist beehives have proliferated and we now have an exorbitant amount of bees and their excrement in residential neighborhoods throughout the city. **This presents the need for a City Ordinance to help integrate beekeeping into San Francisco's unique environment.**

We are communicating with Supervisor Tang, Supervisor Yee, and Agriculture Commissioner Morgan about this subject. We wanted to make all of you aware and would like your input.

Please see the attached pdf Letter.

We look forward to hearing from you.

Sincerely,

Andrea DiNapoli and the residents of San Francisco

andrea@urbanbeeimpact.com

To: The San Francisco Board of Supervisors

CC'd : Cree Morgan (SF Agriculture Commissioner) Mei Ling Hui (Urban Forest And Agriculture Coordinator SF Environment) Stephanie Cushing DPH (Director of Environmental Health)

Subject: The Need for a Beekeeping Ordinance in San Francisco.

Date: February 16th, 2017

Dear San Francisco Board of Supervisors,

We would like to bring to your attention that the current lack of a beekeeping ordinance in San Francisco has caused unforeseen negative consequences. Hobbyist beehives have proliferated and we now have an exorbitant amount of bees and their excrement in residential neighborhoods throughout the city. (Please see exhibit A, B and C below on pages 5, 6, 7) **This presents the need for a City Ordinance to help integrate beekeeping into San Francisco's unique environment.**

We are communicating with Supervisor Tang, Supervisor Yee, and Agriculture Commissioner Morgan about this subject. We wanted to make all of you aware and would like your input.

Many San Francisco neighborhoods consist of row houses that are approximately 20 ft. wide. The bees from the resident owned hives come into neighboring yards in large numbers. Some residents and their children have life threatening allergies to bee stings. A beehive can have 30,000 to 80,000 bees which increases the chances of a bee sting. Although the number of stings might be low, the life threatening result cannot be minimized.

While most people are aware of the impact of bee stings, very **few people are aware of the bee excrement and how it impacts property and quality of life. (See exhibit B and C)** It is always shocking to find out that bees can make such a mess. **We are experiencing droppings on our clothes, bodies, cars, houses, windows, outside furniture and everything on our property.** Bees do not defecate in the hive, they do it after they leave the hive. The droppings, which contain honey and wax, are not easily washed off, costing the residents time and money. This is having a negative impact on our quality of life and damaging our property.

Many residents are unaware that the yellow dots all over their cars and homes are bee droppings. These droppings are usually misidentified as being pollen from trees. With the proliferation of urban beekeepers, San Francisco residents are becoming aware and there will be more complaints.

This is not a problem like a dog in the distance barking. The bees are physically affecting our bodies, clothes, homes and property. Once they leave the hive it is hard to predict where they will go. They are wild insects. Just as San Francisco has ordinances for pets and does not allow the feeding of pigeons, we need to have an ordinance for beekeeping.

Many beekeepers do not understand the impact of their hives because he or she is not affected. The bees will fly past their homes and begin dropping on neighbors. Or the beekeeper parks his or her car in a garage and does not know how it feels to pick up a client in a bee excrement covered car. Some residents may not be affected, but many end up in the flight path of several thousand bees and the impact is severe.

We are aware of the plight of bee species, but the honey bee in San Francisco is not going extinct. **Dr. Elina Lastro Nino from UC Davis said that having too many beehives in such close proximity can create competition for food and also spread disease among the bees.**

We never had a problem with bees or their droppings and swarms until they were brought into our neighborhood by bee hobbyists. Some of our residents have lived here for over 40 years. **Ron Sutton, said that the bees from his next door neighbor have swarmed in his yard. He was afraid to go outside. While he was talking about this, bee excrement landed on his head.**

We feel we should have the right to protect our health, bodies, and our property from these man-made hives that are being brought into the city and especially into densely populated neighborhoods.

Here is a quote from the Peninsula Press:

Eric Mussen, a former apiculturist at UC Davis said, "Given the medical and emotional reactions bees can incite, cities may want to start updating or clarifying their regulations sooner than later. Interest in amateur apiculture is expanding rapidly nationwide."

Many cities in the bay area have implemented ordinances. Some of the Beekeeper's Clubs have approached the cities to loosen these ordinances. The Supervisors or City Council are not made aware of the consequences of bees in a residential zone and some have loosened their ordinances.

Currently the 311 telephone number directs bee complaints to the SF Bee Association. They are a voluntary group and will remove swarms and also try to get a beekeeper to move the hive to another location if a resident complains. Some people have tried calling the Dept of Health, but the main phone is rarely answered and people get discouraged. Therefore many complaints go unrecorded.

The SF Bee Association has a code of conduct asking beekeepers to respect neighbors and many of the professional beekeepers say that when a neighbor is being negatively impacted they should move the hive. While that is great, it does not always work.

Other Bay Area Cities have recognized the impact of urban beekeeping and have taken action to manage the issue. Some cities require permits anywhere from \$25 to \$250. They also require the beekeepers to take classes about beekeeping and follow a guideline called "best management practices," and if there are complaints, the hives must be moved. **Also applicants need to get written permission from neighbors.**

-The City's of Tiburon and Palo Alto require a permit and signatures of non-objection from adjacent neighbors. (The form should inform the neighbors of the impact of high numbers of bees and their excrement.)

-Some cities have lot size requirement and many cities require beekeepers to follow the "Best Management Practices." Palo Alto requires a hive be 25 ft. away from property lines, but that does not prevent the bees from going into or flying over and dropping on nearby properties.

- Foster City and Gilroy ban beekeeping.

- Pleasanton rejects a beekeeping application if a neighbor is allergic to stings and lives within 100 feet, said Adam Weinstein, City Planner.

Most ordinances state that Beehives should not be placed near public walking paths and gathering places (sensitive areas). The Sunnyside Conservatory (**Exhibit A: 236 Monterey**) has resident owned beehives on both sides. This is a place where weddings take place and children gather. A woman who has a life threatening allergy to bees lives behind one of the beekeepers. Also, the residents around these hives are being severely impacted.

We need to have a recourse when beekeepers do not want to move their hives. Some claim that the droppings and bees could be coming from a feral hive, but all the residents agree that the problem began at the same time these large man-made hives were brought into the neighborhood. This is happening throughout the city.

The Department of Health should have the authority and staff to deal with complaints. I have spoken with Cree Morgan, the SF Agriculture Commissioner, and he feels he has no authority to mitigate this problem and complaints without a new ordinance.

Hopefully we can create an ordinance that will work for the residents and beekeepers. We need to be able to address complaints and make sure hives are not put in "sensitive areas." Also, if residents experience negative impact they should be able to have their complaints heard and resolved, and have the hives moved to a more suitable site.

As residents of San Francisco we want to make the Board of Supervisors and the other pertinent departments aware of this situation so you will be able to work with The Department of Health (and/or the Agriculture Commissioner) to implement an ordinance. We would like to stay informed and contribute.

Cree Morgan, our new Agricultural Commissioner, is aware of our concerns and we hope he and his staff will help draft something that will help protect the residents of our great city of San Francisco.

Please feel free to visit www.urbanbeeimpact.com for more information.

Sincerely,

Andrea DiNapoli	contact email andrea@urbanbeeimpact.com
Eric Ford,	Joanne Ford,
Martha Hooven,	Dr. Jon Barash
Elsa Garcia,	Stacy Garfinkel
Kathleen Kelly,	Stephen Jenkins
Colin Paul,	Ron Sutton,
Elsa Sotomeyer,	Ted Kipping,
Eugene Pouncil	Dennis Mayfield
Dianna Kipping	Katherine Park

See Exhibits A-E below on pages 5-9.

Exhibit A: Satellite view of a San Francisco neighborhood to show how densely populated it is and location of several resident owned hives.

Exhibit B: A photo of a car that was parked in the neighborhood for a few months to show how everything outside gets covered in droppings.

Exhibit C: A photo of a window just a few weeks after a cleaning.

Exhibit D: Photo of what is inside a hive. Several thousand bees.

Exhibit E: Photos from KGO News of a swarm in downtown San Francisco.

Exhibit A: This is a satellite view of our neighborhood to show how densely populated it is. The red X's are hives (there might be more). A couple hives have been moved, but many residents are still impacted due to the flight pattern of the bees. Most of the houses on this block are approx. 20 ft wide. This is just one block in the San Francisco. This is happening throughout the city. There is also public park where weddings take place and children gather. Resident owned hives are on both sides. The residents on this block and beyond are being severely impacted. Especially the properties in the flight path such as the residents north of the hives. There is also a woman who lives directly behind and next to the beekeepers. She has a life threatening allergy to bees and carries an EpiPen. Beekeepers, The Dept. of Health, and residents have no way of knowing how many hives are already in the neighborhood.



X = Hive Location

Exhibit B: This car was parked in our neighborhood. It shows the accumulation of Bee excrement (yellow dots). This is how much lands on our homes, cars, outdoor living space and fixtures in just a couple of months or less. It does not wash off with a hose. The digestive juices can corrode paint and other outside fixtures. You can see this throughout the city and it usually occurs if the homes are in the flight path of a nearby resident owned hive.

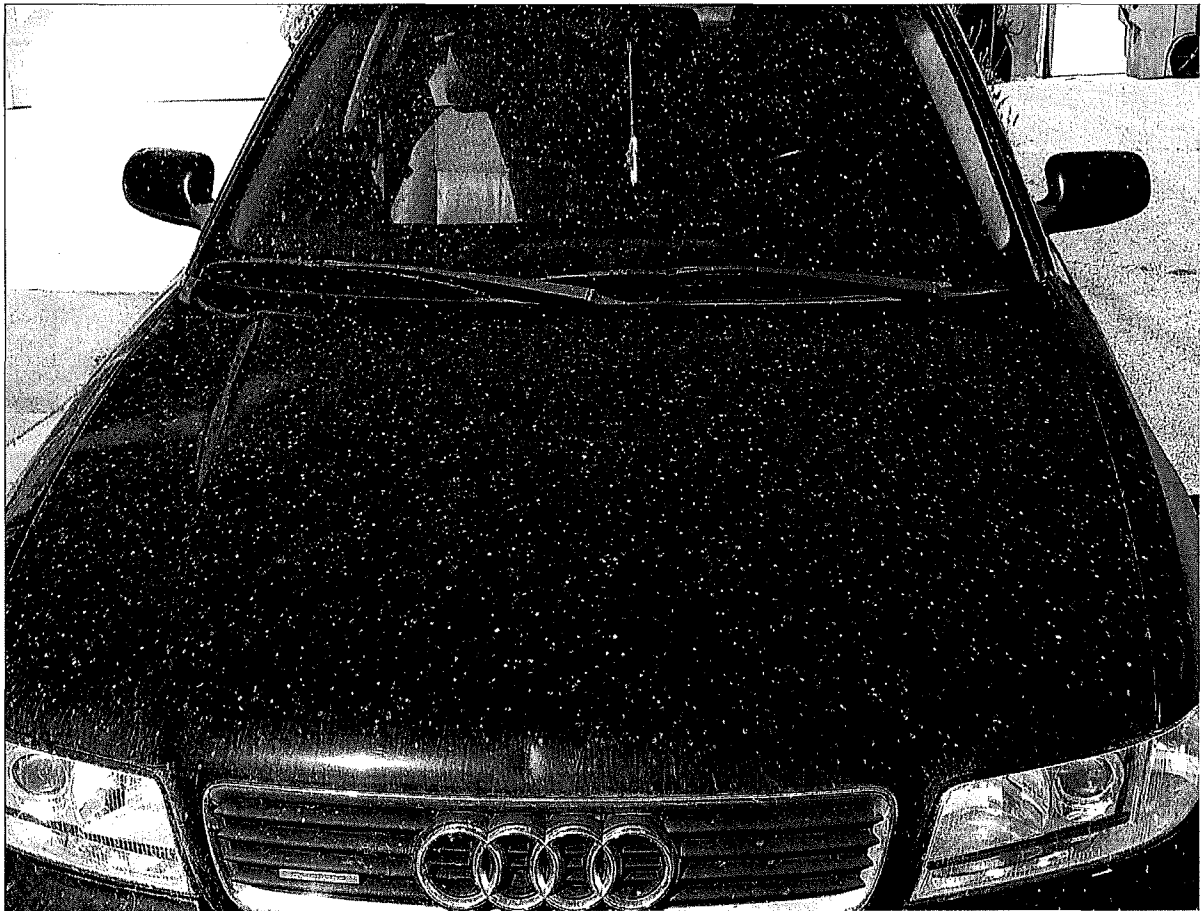


Exhibit C: A resident's window. This is only a few weeks after the owner had to use a scraper to get it off. You can imagine what a few months would look like.



Exhibit D: Here are photos of what is inside each of the drawers of a hive. Many bee owners have several more hives that are taller with more drawers. Beekeepers and The Dept. of Health have no way of knowing how many hives are already in a neighborhood.



From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Proposed Photo Enforcement of Speed Limits

-----Original Message-----

From: Paul Nilsen [mailto:docnilsen@gmail.com]
Sent: Friday, February 10, 2017 7:59 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Proposed Photo Enforcement of Speed Limits

To All Supervisors: I, many of my friends and family, totally oppose the proposed photo enforcement of speed limits in The City.

One-hundred dollar tickets, increased insurance rates and DMV licensing issues are not anything we want to experience. I'm a native San Franciscan living in the Walnut Creek area. We all like to go into The City to dine, shop, go to plays, walk and just hang out while, of course, spending money at local businesses.

If the photo enforcement goes through, all the local people I talked with, said they would stop driving to SF.

We can just stay local and give our business to other cities. As you know, of course, you already have photo-enforced stop lights. Isn't that enough. I would challenge each one of you to strictly abide by posted speed limits and not get tail-gated, honked at, yelled at and possibly become a victim to road-rage.

SO, PLEASE DON'T APPROVE THIS SPEED PHOTO ENFORCEMENT PROGRAM, IT WILL, IN THE END, HURT SF AND BE A SAD TO TAKE THE CITY OFF OUR LIST OF PLACES WE LIKE TO GO

Dr. Paul Nilsen
355 Odin Place
Pleasant Hill, Ca 94523

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: divest from DAPL
Attachments: RE: Dakota Access Divestment; Follow Seattle's example - Divest from DAPL; RE: Divest from oil pipelines

Dear Supervisors:

The Clerk's Office has received 3 similar emails and all are attached. Thank you.

Regards,

Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102
(415) 554-5184
(415) 554-5163 fax
Board.of.Supervisors@sfgov.org

Complete a Board of Supervisors Customer Service Satisfaction form by clicking
<http://www.sfbos.org/index.aspx?page=104>

From: Alison Alkon [mailto:ahalkon@gmail.com]
Sent: Tuesday, February 14, 2017 1:19 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: divest from DAPL

Hello,

I'm writing to strongly request that the SF BOS divest from all banks that fund the Dakota Access Pipeline. The federal government is determined to permit this pipeline despite environmental and Native American Sovereignty concerns, and it seems that financial pressure is the most likely remaining way to accomplish this.

Thanks,
Alison Alkon

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Dakota Access Divestment

From: Carrie L. Rosenbaum, Esq. [mailto:crosenbaumimmigrationlaw@gmail.com]
Sent: Monday, February 13, 2017 5:29 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Dakota Access Divestment

Dear Supervisors,

As someone who inhabited and worked/work in San Francisco, I urge the Board to divest San Francisco's money from any project or institution that engages in dangerous fossil fuel extraction. I am asking that the city divest from Wells Fargo, an investor in the Dakota Access Pipeline, which is currently threatening the longstanding rights and safety of the Standing Rock Sioux as well as the integrity of a watershed that serves 17 million Americans. This pipeline is completely unacceptable, and San Francisco, a city that has long valued and worked to improve sustainable, safe energy sources, should have nothing to do with it.

Please let me know what you will do to divest from the Dakota Access Pipeline.

--

Carrie Rosenbaum, Esq.

Pronouns: She/Her/Hers

Adjunct Professor

Golden Gate University, School of Law

You can access my papers on SSRN [here](#).

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Divest from oil pipelines

From: Hiya Swanhuysen [mailto:hswanh@yahoo.com]
Sent: Monday, February 13, 2017 5:15 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>
Subject: Divest from oil pipelines

Supervisor Ronen et al,

As someone who was born in San Francisco, I urge the Board to divest San Francisco's money from any project or institution that engages in dangerous fossil fuel extraction. Today I ask that the city divest from Wells Fargo, an investor in the Dakota Access Pipeline, which is currently threatening the longstanding rights and safety of the Standing Rock Sioux as well as the integrity of a watershed that serves 17 million Americans. This pipeline is completely unacceptable, and San Francisco, a city that has long valued and worked to improve sustainable, safe energy sources, should have nothing to do with it.

Please let me know what you will do to divest from the Dakota Access Pipeline.

Sincerely,
Hiya Swanhuysen
600 Ellsworth St.
SF CA 94110

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS-Legislative Aides
Subject: FW: Wells Fargo & DAP

From: Peter Li [mailto:moolay@sbcglobal.net]
Sent: Wednesday, February 08, 2017 7:03 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Wells Fargo & DAP

Dear Supervisors,

The cities of Seattle, WA and Davis, CA have separated from Wells Fargo Bank because of it's investment in the Dakota Access Pipeline. Are there any plans for San Francisco to do the same if the city has accounts with Wells Fargo or with any of the banks involved with the DAP?

Kara Paw-Pa
Mission District Resident

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Please do not stand the Comfort Women Monument.
Attachments: Don't accept lies to damage critical alliance between USA and Japan

From: yaya_7903@yahoo.co.jp [mailto:yaya_7903@yahoo.co.jp]
Sent: Saturday, February 11, 2017 7:41 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Please do not stand the Comfort Women Monument.

Dear
Please do not stand the Comfort Women Monument.
Historians have not yet reached a unit opinion regarding Comfort Women because there is less objective evidence. Korean people were going to build the statue of Comfort Women in Strathfield city, Australia. The city thought that the statue will cause the discrimination against Japanese and postponed decision of the construction of it. About that Comfort Women had a hard experience in WW2, if it is true, I sympathize with it deeply. But when considering the feeling of Japanese people who suffered damage by one-sided assertion, I wonder that you decided on the Comfort Women Memorial under considering it.
I want to live with Korean peacefully commonly. So it is sad that the relationship of mutual trust with Japanese and Korean collapse by such a problem. About the term Comfort Women, please return to a neutral viewpoint.
Yasuko Yamaoka
Ohmuta, Fukuoka, Japan

From: apgoldfish@yahoo.co.jp
Sent: Saturday, February 11, 2017 1:20 PM
To: Board of Supervisors, (BOS)
Subject: Don't accept lies to damage critical alliance between USA and Japan

Dear madams and sirs,

I heard evil Korean people plan to add many "lies" description on "comfort women" statue in your city to discount Japanese people.

I strongly recommend that you should check if their claim is true in history with written documents or photograph, and that you should avoid to be involved in international conflicts between Japan and Korea. It is now broadly known that "comfort women" were not forced to do the job by Japan Army in WW2. Adding to this, there were Korean comfort women much less than 200 thousands at WW2. (If we had such many soldiers at WW2 to play with 200,000 comfort women, we might have beaten your country before you dropped atomic bombs). These were checked even in your country and found Korean claims had no evidence.

As a Japanese citizen, I appreciate your spirit to respect many different cultures in USA. I would not like you to be cheated by small number of evil Korean group who are supported by China and North Korea. USA and Japan should be closest friends for East Asia security. China and North Korea attempt to interrupt this great relationship.

Please take this aspect to your consideration to stop such non-democratic actions.

Best regards,
Itaru Aoki

From: Board of Supervisors (BOS)

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Rincon Hill construction
Attachments: Rincon Hill construction; Rincon Hill construction; Rincon Hill construction

Dear Supervisors:

The Clerk's Office has received 3 similar emails regarding same subject matter and all are attached. Thank you.

From: Shea Chen [mailto:shea.chen@gmail.com]
Sent: Thursday, February 09, 2017 3:38 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.

Thank you for your time,
Shea Chen

Gosiengfiao, Rachel (BOS)

From: Shirley Cookston <shirley@cookstongroup.com>
Sent: Thursday, February 09, 2017 2:59 PM
To: Board of Supervisors, (BOS)
Cc: Lee, Mayor (MYR)
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.

Stephen & Shirley Cookston
The Infinity Towers

Sent from my iPhone

Gosiengfiao, Rachel (BOS)

From: Teresa Lee <teresavlee@gmail.com>
Sent: Thursday, February 09, 2017 3:07 PM
To: Board of Supervisors, (BOS)
Cc: Lee, Mayor (MYR)
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of construction on the corner of Main and Folsom. I sadly have a unit that faces Folsom and it is 7am construction noises every morning, even on weekends at times. I am a light sleeper, but my husband is not and we are both rudely awoken every single morning. I understand construction is important and necessary but would GREATLY APPRECIATE relief from EARLY MORNING construction.

Gosiengfiao, Rachel (BOS)

From: xin wang <imwangxin@gmail.com>
Sent: Thursday, February 09, 2017 3:03 PM
To: Board of Supervisors, (BOS)
Cc: Lee, Mayor (MYR)
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Rincon Hill construction

From: Masashi Tsukazaki [mailto:tsukazaki.masashi@gene.com]
Sent: Tuesday, February 07, 2017 5:29 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.

Best regards,
Masashi Tsukazaki

From: Cindy Wong <cindywong66@gmail.com>
Sent: Thursday, February 09, 2017 7:06 PM
To: Board of Supervisors, (BOS)
Cc: Lee, Mayor (MYR)
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.

From: James Boyer <jimboyer0@gmail.com>
Sent: Monday, February 13, 2017 5:21 PM
To: Board of Supervisors, (BOS)
Subject: Save Sharp Park Golf Course

Categories: 170044

From James Boyer, Parkside resident 94116

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course. I'm also and avid environmentalist, as I see the need to preserve species in the Bay Area. Closing Sharp is unnecessary and would add a terrific burden to the other two golf courses Harding and Lincoln. Closing Sharp is equal to how the housing and rental markets in San Francisco currently are. Placing a economic burden on the middle to lower income residents and reducing income for the City in golf fees.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Sent from my iPhone

- 200 -

From: Cosmopulos, William A. <BCosmopulos@littler.com>
Sent: Monday, February 13, 2017 3:58 PM
To: Board of Supervisors, (BOS)
Subject: Sharp Park - Support the Rec & Parks Plan

Categories: 170044

Hello,

It has recently come to my attention that the Board of Supervisors intends to vote on the closing of the Sharp Park Golf Course due to environmental concerns. I write as a San Francisco resident and avid golfer who strongly opposes the closure of the course. After having done a bit of research I am strongly in favor of the Rec and Parks Commissions' plan, as it appears whatever slight adverse environmental impact has been fully vetted by the Commission and is clearly outweighed by the immense utility in the continued operation of the course. Accordingly, the appeal of the anti-golf groups should be denied.

The Sharp Park course is one of the few reasonably priced golf courses left in the San Francisco area, and with its beautiful scenery the value of the course is second to none. The game of golf has been a largely unachievable recreational activity for those of lower incomes with little expendable cash reserves, and those groups have been all but priced-out of the game altogether. Sharp Park is one of the few places that provides the opportunity for those that cannot afford the costs of playing at higher priced private clubs.

Keep Sharp Park open, and keep the sport of golf alive for everyone.

Thank you for your consideration of this issue, and thank you for reading this email.

Billy Cosmopulos

101 Lombard St.
San Francisco, CA 94111

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February 15th, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Board.of.supervisors@sfgov.org

I would like to revise my prior position submitted 2/14/2017 to the statement below.

Re: Support Natural Areas Program and Golf at Sharp Park

Urge Supervisors to deny appeal of Natural Areas Final EIR

Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you

Jim Krueger

From: Mike Ippolito <mippolitosf@hotmail.com>
Sent: Monday, February 13, 2017 8:04 PM
To: Board of Supervisors, (BOS)
Subject: Support for Planning Commission's approval of Final EIR, Case No. 2005.0912E.
Categories: 170044

Name: Michael Ippolito
Address: 2649 34th Ave
Phone: 415-731-2863
E-mail: mippolitosf@hotmail.com

February 13 , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final Environmental Impact Report ("FEIR") certified by the Planning Commission and approved by the Recreation and Parks Commission, as well as the Sharp Park Golf Course redevelopment project in the Significant Natural Resources Area Management Plan ("SNRAMP"), Case No. 2005.0912E.

This EIR includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course. This seems like a reasonable and fair solution to a long and contentious matter.

Sharp Park is a historical treasure that supports the recreational activities of tens of thousands of San Francisco residents from all ethnic and financial strata.

Please do not allow this decision to be appealed.

Please let us get going on this important project. The frogs and snakes will thank you, the golfers will thank you, environmentalists in the know will thank you.

Thank-you,

Mike Ippolito
President, Harding Park Golf Club

From: Renneker Jenkins <ren.jenkins9@gmail.com>
Sent: Tuesday, February 14, 2017 12:56 AM
To: Board of Supervisors, (BOS); mippolitosf@hotmail.com; richard@sfpublicgolf.org
Subject: Re: Support Natural Areas Pro gram and Golf at Sharp Park

Categories: 170044

Re: Support Natural Areas Pro gram and Golf at Sharp Park

Urge Supervisors to deny appeal of Natural Areas Final EIR

Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

It's an Allister Mackenzie designed course for goodness sakes. The thing should be a prized gem of SF, and will undoubtedly return to that status in the coming years if it's allowed.

Please deny the appeals from the Commission's decision.

Sincerely,

Renneker Jenkins

SF resident and aficionado of classic golf course designs

From: Christian DiCarlo <dicarlo@gmail.com>
Sent: Monday, February 13, 2017 10:53 PM
To: Board of Supervisors, (BOS)
Cc: richard@sfpublicgolf.org; HPGC Tournament Committee
Subject: Please don't close Sharp Park

Categories: 170044

Christian DiCarlo
1288 Columbus Ave, #186
San Francisco, CA 94133
415-602-1777
dicarlo@gmail.com

February 13, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

As a San Francisco resident for the past 10+ years, I highly value our access to incredible outdoor activities and have spent many weekends with friends at family playing golf at Sharp Park. It's an incredible course -- an icon of San Francisco that was designed by one of golf's greatest course designers ever.

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Best regards,
Christian

From: Donlon, Paul L <Paul.Donlon@jpmorgan.com>
Sent: Tuesday, February 14, 2017 7:43 AM
To: Board of Supervisors, (BOS)
Cc: richard@sfpublicgolf.org; mippolitosf@hotmail.com
Subject: Support for Natural Areas program and Golf at Sharp Parl

Categories: 170044

Re: Support Natural Areas Program and Golf at Sharp Park

Urge Supervisors to deny appeal of Natural Areas Final EIR

Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Sharp Park has great history and provides an affordable round of golf for the children and adults of San Francisco and the people all over Northern California.

Please deny the appeals from the Commission's decision.

Thank You,

Paul Donlon

Paul L. Donlon | Vice President | **J.P. Morgan Securities**

560 Mission Street, Suite 2400 San Francisco, CA 94105 | T: 415 772 3049 | F: 212 881 9150 |

paul.donlon@jpmorgan.com

<http://www.jpmorgansecurities.com/pauldonlon>

J.P. Morgan Securities LLC
JP Morgan Chase Bank, N.A.

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From: Jim Retzlaff <jimretz@me.com>
Sent: Tuesday, February 14, 2017 9:09 AM
To: Board of Supervisors, (BOS)
Cc: richard@sfpublicgolf.org; Mike Ippolito
Subject: Support Natural Areas Program and Golf at Sharp Park Case No. 2005.0912E Hearing:
Feb. 28, 2017

Categories: 170044

Dear San Francisco Board of Supervisors,

Please accept this message of support for Sharp Park Golf Course. It is a beautiful course planned by arguably the most famous golf course designer in history. The course is a wonderful resource for San Francisco and the Bay Area and allows people of all socio-economic strata to play golf at a reasonable price. In addition, Sharp Park is the home course of a large group of African-American golfers, whom the golf community respects and admires. It would be a shame to lose this course for so many reasons.

The City of San Francisco and course managers have put a lot of thought and effort into a plan to mitigate the environmental concerns, which experts agree are good and sufficient.

Please support the Planning Commission's approval of the final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course. Please deny the appeals from the Commission's decision.

Sincerely,

Jim Retzlaff

240 Yerba Buena Ave
San Francisco, CA 94127
(415) 448-6498
jimretz@me.com

From: Jim Krueger <jakrueger@earthlink.net>
Sent: Tuesday, February 14, 2017 9:30 AM
To: Board of Supervisors, (BOS)
Cc: richard@sfpublicgolf.org
Subject: sharp park

Categories: 170044

To the Board of Supervisors

Hello I am Jim Krueger a San Francisco resident.

I am in Favor of keeping Sharps Park as it is.

Some additional consideration for wild life is OK but it should not change the course as it is today. Do not eliminate any holes.

Jim Krueger
852 York Street
SF ca. 94110

From: Gordon Atkinson <atkinsongc@gmail.com>
Sent: Tuesday, February 14, 2017 10:40 AM
To: Board of Supervisors, (BOS); richard@sfpublicgolf.org; mippolitosf@hotmail.com
Subject: Sharp Park

Categories: 170044

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park

Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you for your time and interest.

Regards,

Gordon Atkinson

156 Belvedere Street

SF, CA 94117

From: RICK NOVAK <rjnov@yahoo.com>
Sent: Tuesday, February 14, 2017 9:32 AM
To: Board of Supervisors, (BOS)
Subject: Fw: Save Sharp Park we need your help!

Categories: 170044

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park Urge Supervisors to deny appeal of
Natural Areas Final EIR Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Sharp Park is an important public recreational asset, and needs to remain so. As well, to golfers it's a creation of Alistair MacKenzie, who is arguably the most famous golf course architect in history. Destroying Sharp Park is akin to destroying a Van Gogh.

Rick Novak, MD

Adjunct Clinical Associate Professor of Anesthesia

Stanford University

From: Matthew Lefkowitz <mlefkowitz@sprintmail.com>
Sent: Tuesday, February 14, 2017 2:09 PM
To: Board of Supervisors, (BOS)
Subject: Support Natural Areas Program and Golf at Sharp Park

Categories: 170044

Name: Matthew Lefkowitz
Address: 342 Granada Ave., San Francisco, CA 94112
Phone: 415/305-8502
E-mail: mlefkowitz@sprintmail.com

February 14, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course. Please deny the appeals from the Commission's decision.

Sincerely,

-Matthew Lefkowitz
342 Granada Avenue
San Francisco, CA 94112
415/305-8502

From: Tom Moore <tomgate34@hotmail.com>
Sent: Monday, February 13, 2017 6:56 PM
To: Board of Supervisors, (BOS); richard@sfpublicgolf.org
Subject: Sharp Park

Categories: 170044

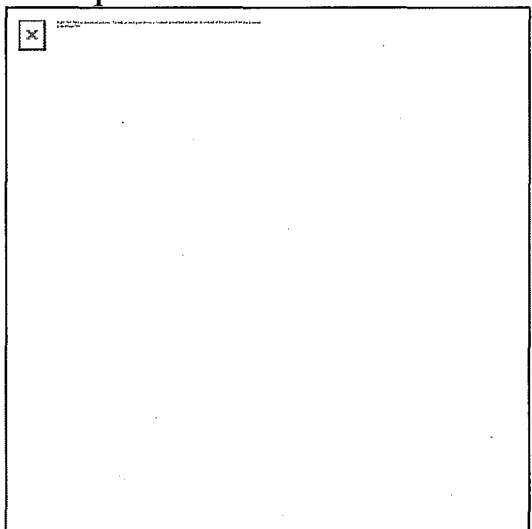
Name: Thomas Moore
Address: 2328 15th Ave, SF, CA 94116
Phone: 415 999-1149
E-mail: Tomgate35@hotmail.com

February 13, 2017

San Francisco Board of Supervisors City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104 Board.of.supervisors@sfgov.org
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.



The Sharp Park Golf Course is a Bay Area gem, which is an historic park design from a well- established Golf Course designer.

We have to preserve this course for future generations to enjoy. I use this course quite often with friends and family. I love the convenience, location and price of the course.

Hope we can stop these crazy people from trying to close this historic course.

Please deny the appeals from the Commission's decision.

From: Pitt, Michelle <mpitt@llesd.org>
Sent: Monday, February 13, 2017 10:31 AM
To: Board of Supervisors, (BOS)
Cc: info@sfpublicgolf.org
Subject: Save Sharp Park Golf Course

Categories: 170044

February 13, 2017

Dear Supervisors,

I am a Pacifica resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. I feel it is especially important to the highschool golfers, both boys and girls to have this course available to them. It is also very affordable for the senior golfers.

Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Sincerely,

Michelle

Michelle Pitt
258 Marina Way
Pacifica, CA
psurfermic@sbcglobal.net



ACTION FOR ANIMALS

BOS-11, 0 page

Bos. Leg

P.O. Box 20184
Oakland, CA 94620
tel. - 510/652-5603
fax - 510/654-7432
e-mail - afa@mcn.org

"We need a boundless ethics which
will include the animals also."

—Dr. Albert Schweitzer

February 13, 2017

SAN FRANCISCO BOARD OF SUPERVISORS

City Hall

McAllister at Van Ness, room 244

San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 15 PM 2:38

RE: SHARP PARK GOLF COURSE - PACIFICA

Dear Supervisors:

I am writing to ask that you remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

That area is crucial habitat for the endangered San Francisco garter snake and the California red-legged frog, amongst others. Surely their survival needs should take precedent over a money-losing, out-of-town golf course, one which provides little recreational benefit to the residents of San Francisco.

On February 28, please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

Failing that, I ask that you reject the entire EIR.

Thank you for your consideration.

Sincerely,

Eric Mills, coordinator

BOS-11,CPAGE
BOS-LEG.

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 15 PM 2:38

BY: ZLB

Anne F. Burgoyne

15 Rossmoor Dr.

San Francisco, CA 94132

San Francisco Board of Supervisors

City Hall Room 244

1 Dr. Carlton B. Goodlett Place

San Francisco, CA 94104

Board of Supervisors:

I am writing this letter to support the current Natural Areas Program. My request is to Support Natural Areas Program and Golf at Sharp Park.

Please deny appeal Case # 2005.0912E for which hearing will be held on February 28, 2017.

There is more than sufficient ground to a habitat recovery for snakes and frogs and to preserve historic Sharp Park 18-hole golf course. Closing the course would be a double loss: first for many golfers who consider Sharp Park almost a second home and second for the loss of another golf course to create more habitat space when already there seems to be an ample sufficiency.

Voting against the proposed measure would mean a win/win all around.

Sincerely yours,


Anne F. Burgoyne

Name: Dean White
Address: 101 Outlook Cir
Phone: Pacifica, CA 94044
E-mail: (650) 823-1776
dswhite8@yahoo.com
February 9, 2017

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 15 PM 2:38

BY JP

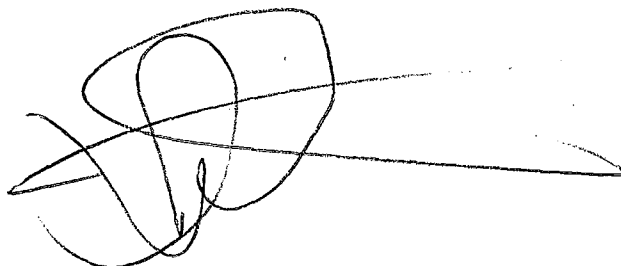
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to be 'D. White', with a long horizontal line extending to the right.

Name: Amber White
Address: 101 Outlook Circle
Pacifica, Ca. 94044
Phone: 650-735-5220
E-mail: ambers5@aol.com

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 15 PM 2:38

BY: SLB

February 12, 2017

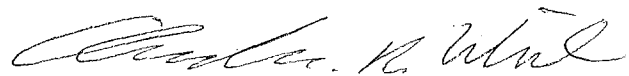
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.



From: ed_segalsf@comcast.net
Sent: Monday, February 13, 2017 1:21 PM
To: Board of Supervisors, (BOS)
Cc: info@sfpublicgolf.org
Subject: Sharp Park

Categories: 170044

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-

hole golf course. The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal. Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alistair MacKenzie. Each year since 1932 it has provided reasonably priced enjoyment, healthy outdoor exercise and a community gathering place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15minute freeway drive from the City's southern neighborhoods. Please do not allow the anti golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County. It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course. Thank you for your service to the community and for considering my request.

Very truly yours,
Ed Segal

BOS-11, opa &
BOS-Leg

Name: WARREN MILLER
Address: 1001 DANIEL AVE
DANFORTH CA 94044
Phone: 650 354 3627
E-mail: WCMILLER@AOL.COM

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 13 PM 4:22

BY AK

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Warren Miller

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

February , 2017

2017 FEB 13 PM 4:22

BY AK

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: MERLE KOHR
Signature

Name: MERLE KOHR

Address: 123 SHOOTING STAR ISLE

City: FOSTER CITY, CA 94404

Phone: 650 678-8614

E-mail: JAKOHR@GMAIL.COM

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 13 PM 4:22

BY AK

February , 2017

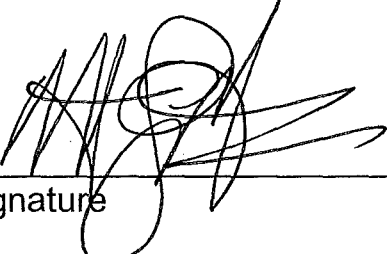
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: NATE GUSTAVSON

Address: 166 Surf St.

City: Pacifica, CA

Phone: 415-786-9410

E-mail: NATHAN.GUSTAVSON@GMAIL.COM

Bos 11, Bos Leg
Cpasg

William Brangan
327 Reichling Avenue
Pacifica, CA 94044
Pacbill66@gmail.com

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 13 PM 4:22

BY AK

February 6, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

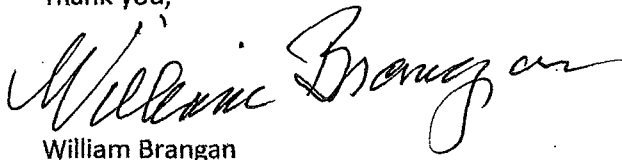
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the
Rec & Park Department's Natural Areas Plan, which includes habitat recovery
for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf
Course.

Please deny the appeals from the Commission's decision

Thank you,


William Brangan

February , 2017

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 FEB 13 PM 4:22

BY AK

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 

Signature

Name: BRIAN TIDWELL

Address: 123 SHOOTING STAR ISLE

City: FOSTER CITY

Phone: 650-341-2271

E-mail: tidwell14@icloud.com

Fact 4:	You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.
Fact 5:	Yet this is what the EIR claims.
Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Amy McDevitt, Born and raised on Chaves on Mt. Davidson

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 1:03 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Amy McDevitt,
Born and raised on Chaves on Mt. Davidson

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 12:09 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Sudhir Puri
66 Escondido Ave
San Francisco, CA 94132

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 11:58 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

**Attention SF
Board of
Supervisors:**

The EIR for the SNRAMP is bad policy.
Every day my six year old son asks me, "why are they cutting down all the trees." That is exactly how it looks at Mt. Davidson along Dalewood--like they are cutting down all the trees. And treating them with herbicides, no less, which is a testament to the fact that these are healthy and strong.
And what should I tell him? Because somebody with a tree removal company knows somebody on the board of supervisors? There is no viable, scientifically supported reason to destroy all these beautiful trees that predate every house on Dalewood Way. In point of fact, if these trees are so dangerous, why haven't you moved the power lines along Dalewood under ground? And how many fires have ravaged the area in the past 100 years (none)? And how many people have been injured by those trees in the past 100 years (likely none)? And how do those trees impact the undergrowth--that we can now easily see since they cut down the first 50 or so along the street (obviously no impact)?

Fact 1:

You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2:

You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3:

You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4:

You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5:

Yet this is what the EIR claims. Moreover, SF Parks employees lied to my face, saying the EIR was only going to cause the removal of diseased trees so they wouldn't pose a risk anymore. The immediate clear cutting along Dalewood Way proves that was false and intended to cause me to abstain from commenting previously.

Conclusion:

Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed:

Ryan Meckfessel
9 Dalewood Way
SF, CA 94127

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 10:58 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"

**Attention SF
Board of
Supervisors:**

Dear SF board of supervisors, as a long term San Francisco resident I am very concerned about these plans to cut down this many trees at once. Native or not trees are an enormous benefit to a city. To add insult to injury, using pesticide to do so seems crazy. These people have lost sight of what is important.

Fact 1:

You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2:

You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3:

You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4:

You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5:

Yet this is what the EIR claims.

Conclusion:

Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed:

Ursula Bendixen
2001 14th Avenue
San Francisco
CA 94116

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 10:03 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration. Climate change is here and you can't deny it! And there will be unintended consequences, such as erosion which is already causing rock and mudslides!

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. In fact, the only way to maintain Natural Areas in this city is with the continued use of tier 1 herbicides.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims. It contains much information that is best described in today's lingo as "alternative facts."

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Deborah Atkins, 435 Myra Way, SF, CA 94127, District 7, Miraloma Park resident since 1979

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 9:56 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration. Already,losing the big trees on Van Ness!!!

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Lynn Van Dyke
1776 SAcramento #408,San Francisco,CA

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 8:06 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed:

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 9:31 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed:

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 7:57 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Marilyn Teeter
569 Bella Vista Way, SF, CA. 94127
29 years in Miraloma Park. Homeowner.

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 6:55 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

**Attention SF
Board of
Supervisors:**

The EIR for the SNRAMP is reckless and harmful to our community. As the City of San Francisco is working so hard to bring more trees and vegetation to our beautiful city, it is absurd and harmful to consider cutting down trees. Perhaps these trees are immigrants and just like people, they add beauty and diversity that is valued by many.

Fact 1:

You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2:

You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

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Fact 5:

Yet this is what the EIR claims.

Conclusion:

Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, PLEASE STOP RPD's premature implementation of the Plan.

Signed:

Ana Linder
2912 Cesar Chavez Street
San Francisco, CA 94110

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 6:42 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

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Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Michelle Mongan
326 Kirkham St.

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 6:37 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

I don't want the SNRAMP coming to Pacifica and cutting trees, increasing runoff and erosion, ruining mature habitat for wildlife. I want the Sharp Park golf course to remain and have access to Laguna Salada in the golf course.

Signed: Ted Garber
895 Rockaway Beach Ave
Pacifica

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 6:17 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Christine Stewart
307 Whippoorwill Glen
Escondido, CA 92026

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 4:47 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

**Attention SF
Board of
Supervisors:**

The EIR for the SNRAMP is extremely misguided.

Fact 1:

I am very concerned about the effect of cutting down 18,000+ trees. The grass and shrubs they are to be replaced with will not sequester carbon monoxide to the same degree.

Fact 2:

Closing nearly 30% of our City's parkland to public access will obviously adversely impact our recreation. You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 3:

Spraying huge amounts of herbicides, which infiltrate the ground and drain into our water, is not the route to go in our parks.

Fact 4:

Fact 5:

Yet this is what the EIR claims.

Conclusion:

Reject the EIR! Send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed:

Roland Trego
349 Cumberland St.
San Francisco, CA 94114

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 4:54 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Ashley McDevitt
70 Chaves Avenue
SF

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Tuesday, February 14, 2017 4:44 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

I am adding this in addition--Have you thought about recruiting local school children close to Mt. Davidson to remove & clear out weeds & underbrush under the trees that still stand rather than using mass amounts of herbicides? I cannot understand your reasoning as years ago DDT became the lighten-rod to make the USA aware of how unhealthy it was to the environment and to our general health, Please think out of the box & introduce the younger generation the right way to preserve what is still good and also SAVE a vast amount of money too!!!

Signed: Joan Benjamin
900 block of Elizabeth St. (exact house # not given for privacy reasons)
San Francisco, CA 94114

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 9:35 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Follow Up Flag: Follow up
Flag Status: Flagged
Categories: 170044

Attention SF Board of Supervisors:	The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"
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Signed:	Jason Jungreis

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 10:54 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Signed: S Tomsen

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 9:58 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Eileen Ambre, West of Twin Peaks resident
151 Urbano Drive
San Francisco, CA 94127

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 9:42 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Beth pruit, District 1 resident and avid user of the parks for walking my dog, cycling, running, etc.

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 9:33 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Signed:	Phil Siegel 235 Cresta Vista Dr

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 9:29 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Sigrid Bull-McCarthy
324 Font Blvd.
San Francisco, CA 94132

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 7:58 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: I don't understand how this organization has usurped most of the input of the community and is planning to implement a plan which is so contrary to the wishes of the citizens of the City.

Susan Luce
185 Bocana Street
San Francisco

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:00 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed:	Brian Luenow - San Francisco resident

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:21 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Gloria Garcia Milhoan

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:22 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Gloria Garcia Milhoan, 324 Molimo Drive, SF, CA 94127, District 7

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:36 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Alicia Snow
1586 Shrader Street
San Francisco, CA 94117

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:36 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Jill D. Indrdohnen
360 Guerrero st # 219 District 8
San Francisco, Ca 94103

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:39 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
SF parks are a RECREATIONAL asset to SF residents, tourists, and local visitors from surrounding communities. Don't restrict access.

Signed: Ted Garber

OS)

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:47 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Erika Opper
Noe Valley

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:47 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

**Attention SF
Board of
Supervisors:**

The EIR for the SNRAMP is not sound

Fact 1:

You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a loss of future carbon sequestration.

Fact 2:

You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3:

Implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4:

You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5:

Yet this is what the EIR claims.

Conclusion:

Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed:

Julie House, 1407 Douglass St., San Francisco, CA 94131

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 1:14 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 5:	Yet this is what the EIR claims.
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Signed:	Christina Y. Chen

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 1:25 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Emilia de Geer
66 Escondido Ave
San Francisco, CA 94132

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 1:49 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: David Hover
1998 Pacific Ave. No. 306
San Francisco

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 2:30 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 2:	You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.
Fact 3:	You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.
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Fact 5:	Yet this is what the EIR claims.
Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Obo Help, 1531 Fulton St. SF CA 94117

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 3:12 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Jane Logan, 60 Camp Street, San Francisco

Fact 1:	You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration. Grass and shrubs do not a forest make!
Fact 2:	You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation. I rely on the City parks for quality solitude and exercise.
Fact 3:	You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. I don't want to breath herbicides.
Fact 4:	You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.
Fact 5:	Yet this is what the EIR claims.
Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Susan Levy 74 Vista Verde Court

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 11:26 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: David Bullard
86 Arroyo Way
San Francisco, CA 94127

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 10:36 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Lisa Harms
1651 Market St #312 94103

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 9:24 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Victor W. Milhoan
324 Molimo Drive
San Francisco, CA 94127
Underrepresented in District 7

i)

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 9:02 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Jonathan Roman
Outer Richmond District
San Francisco, CA 94121

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 8:52 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 5:	Yet this is what the EIR claims.
Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Terry Oxford 650 Post St, San Francisco, CA 94109

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 8:39 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Michael D Bullard

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 7:59 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Judith Mattingly
646 Church Street
San Francisco, CA 94114

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 6:59 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Categories: 170044

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Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation. Plus it is my understanding that off/ leash dog area will be severely impacted.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks, the net result is non- natural control of plantings which may negatively affect wildlife and dogs.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists. And doing so when more and more people are biking makes no sense.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Felicia Aron
201 Fair Oaks St
SF, Ca. 94110

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 1:48 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed:

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:55 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Signed: Norma J F Harrison

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Monday, February 13, 2017 12:17 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 1: The bias against trees in the SF Bay Area is baffling and seems deliberately intended to wound the deeply felt love and attachment most Bay Area residents have to our urban forests. In the face of global warming which is exacerbated by deforestation, which includes misguided "thinning", it is absolutely wrong and moreover, an act of aggression to cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. The herbicide regimen will include known carcinogens such as glyphosate.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Julie Long Gallegos
652 Congo St.
San Francisco, CA 94131

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 11:45 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Chris Parkes, resident SF

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 10:55 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Signed: Natalie Nurnberg

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 10:24 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: There is no sane excuse for this destructive genocide of SF trees.
John Chirico

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 9:19 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Fact 1:	You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.
Fact 2:	You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.
Fact 3:	You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. Roundup and similar products have been documented as poisonous and should NEVER be used again. There's a good reason why these chemicals are illegal in much of the modern world. Time to stop putting money in Monsanto's pockets at the expense of the health and well-being of the residents.
Fact 4:	You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.
Fact 5:	Yet this is what the EIR claims.
Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Ian Dogole Mill Valley, CA

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 8:39 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Melissa Mandel
230 Wayne Ave
Oakland CA 94606

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 8:28 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Lia Milhoan PS- please do not be fooled by those who claim to be helping Mt. Davidson. Listen to those who live there and are directly impacted!

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 8:21 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: pam gill

3

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 8:03 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Cassius Glikshtern
60 Cumberland Street

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 7:51 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Nathalie Paven
1534B Shrader St
SF, CA 94117

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 6:45 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Emil Oatfield
3525 Twenty-Third Street
SF, CA 94110

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 6:13 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Deanna and Kurt Schwartz
132 Gonzalez Dr.
San Francisco, 94132

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 5:37 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: James Rustigan 39 Rockwood Court SF 94127

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 4:04 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. You cannot claim that herbicides don't affect the health of the people exposed to them, especially children.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims. This certainly sounds like a Trump-Era politician would say.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan. Please don't use alternative facts to get people to accept environmental destruction.

Signed: Julian Hess
Valencia St.
SF

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 3:33 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5:	Yet this is what the EIR claims.
Conclusion:	Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.
Signed:	Max Valerio

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 2:24 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

**Attention SF
Board of
Supervisors:**

The EIR for the SNRAMP should be approved as is.

Fact 1:

Cutting down the trees will open up the park fortress and promote native species to grow.

Fact 2:

Any closure is temporary.

Fact 3:

The use of herbicides will help with reducing invasive species.

Fact 4:

Bicycles should be taken off the pedestrian trails to eliminate hazards to hikers and eliminate erosion.

Fact 5:

Conclusion:

Please approve the certification of the EIR for the SNRAMP and proceed with implementing the Plan.

Signed:

JP Torres, Hazelwood Ave, SF, CA 94127

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 1:21 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Emily Meehan

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 1:01 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. I oppose any increase in the use of herbicides and would like a plan to work towards eliminating our use of it.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Barbara Butler
2051 45th Ave
San Francisco, CA 94116

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 12:59 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Suzanne Butler
325 south Maple Ave,
So San Francisco ca 94080

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 12:20 PM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
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Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration. Nor can you replace the habitat that this clear cutting - let's call it what it is - destroys. Why let natural wildlife die on the vine in the interest of recreating a faux past?

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks. We live right off Glen Canyon, we walk our dog daily and neither she nor we need herbicides in our environment. Particularly now when it's so healthy and lush.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists. We have made SF a haven for bicycles. What is the thinking behind banning them from our parks?

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Tod Elkins 25 Crags Court SF 94131 . FYI, Crags is a much used access way to Glen Canyon, and by the sheer numbers of people walking in by our house, I can assure you our local park is well loved and well treated.

From: burst@emailmeform.com on behalf of EmailMeForm <burst@emailmeform.com>
Sent: Sunday, February 12, 2017 11:49 AM
To: Fewer, Sandra (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Carroll, John (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS)
Subject: Rescind Certification of EIR for SNRAMP: it is a "whitewash"
Categories: 170044

Attention SF Board of Supervisors: The EIR for the SNRAMP is a "whitewash" From wikipedia: To whitewash is a metaphor meaning "to gloss over or cover up vices, crimes or scandals or to exonerate by means of a perfunctory investigation or through biased presentation of data"

Fact 1: You cannot cut down 18,500 trees and "replace" them with grass and shrubs without a huge release of greenhouse gas and a loss of future carbon sequestration.

Fact 2: You cannot close 28% of our City's parkland to public access and claim there is no impact on our recreation.

Fact 3: You cannot say implementing a plan that is totally dependent on herbicides will not increase herbicide spraying in our parks.

Fact 4: You cannot ban bicycles from 1/3 of our park areas and say there is no impact on bicyclists.

Fact 5: Yet this is what the EIR claims.

Conclusion: Reject the certification of the EIR and send it back to Planning for an honest evaluation of the impacts of the SNRAMP. While that is happening, halt RPD's premature implementation of the Plan.

Signed: Carol Drobek

From: Viviane NERVO <viviane.nervo@orange.fr>
Sent: Thursday, February 16, 2017 2:13 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Viviane Nervo

9 imp delphine

06100 Nice

FRANCE

From: L. R. <miss_bmw2007@hotmail.com>
Sent: Thursday, February 16, 2017 2:23 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,
Line Ringgaard

From: Larry Thompson <thompson14ster@gmail.com>
Sent: Thursday, February 16, 2017 2:51 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject a golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

As a Bay Area resident, I strongly urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), which contains the Sharp Park Golf Course redevelopment. Sadly, most of California's wetlands have been drained, degraded, and destroyed. Fortunately, Sharp Park is home to federally protected, ENDANGERED CALIFORNIA RED-LEGGED FROGS (*Rana draytonii*), California's official state amphibian.

Will the Board of Supervisors work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea? That pumping will cause the frogs' egg masses to be stuck on dry land and die. I oppose using taxpayer funds in a way that destroys rare wetland ecosystems or degrades important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is plain wrong.

Again, I request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Sincerely
Lawrence Thompson
1069 Felicia Ct
Livermore CA 94550

From: FD <dodwell@fastmail.fm>
Sent: Thursday, February 16, 2017 2:48 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Cc: A
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Best regards
And thanks you for your true understanding,

Maya Dodwell
Warden Stanmore Country Park



Spread the word and print this poster! Left-click the image to download the 17 x 23" PDF.

Speak up at San Francisco City Hall February 28th, 2017

Our Appeal hearing before the SF Board of Supervisors is on Tuesday, February 28th at 3:00pm in San Francisco City Hall, Room 250. We need you there at 3:00pm so that you can speak in support of our appeal and protecting Sharp Park wildlife! Please email Julia Chang Frank at Julia4th@yahoo.com if you can be there, and she will provide you with talking points. Thank you for taking action for amphibians!



California Red-Legged Frog eggs stranded on land.

Thank You for Speaking up for the Frogs in California!

SAVE THE FROGS! depends on the dedication, passion and action of our frog-loving supporters to stand up for the rights of amphibians around the globe. Thank you for being an active part of our movement to protect amphibian populations!

Sincerely,
Michael

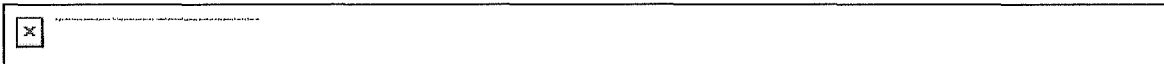
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Michael G. Starkey

SAVE THE FROGS! - International Campaigns Coordinator, Ecologist

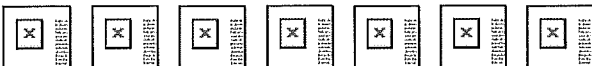
www.savethefrogs.com

starkey@savethefrogs.com



*A beautiful California Red-Legged Frog (*Rana draytonii*) from Mori Point (next to Sharp Park Golf Course). Photo by Joshua Asel.*

Thanks again for speaking up for and protecting the rights of the California Red-Legged Frogs at Sharp Park Wetlands!



Sent to: dodwell@fastmail.fm

SAVE THE FROGS!, [1968 S. Coast Hwy Suite 622, Laguna Beach, CA 92651, United States](http://www.savethefrogs.com)

From: Ruth Van Sciver <ruthvansciver@gmail.com>
Sent: Thursday, February 16, 2017 2:30 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS); Kerry Kriger
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to REJECT the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info. Remember that there are over 1,000 other golf courses in California, but once we destroy the habitat for Red-Legged Frogs they will be gone forever.

--

Regards,

Ruth Van Sciver
resident of California

From: Brigid Prouse <Brigid.Prouse@mbie.govt.nz>
Sent: Thursday, February 16, 2017 2:23 PM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment [UNCLASSIFIED]
Categories: 170044

Dear San Francisco Board of Supervisors

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Kind regards,

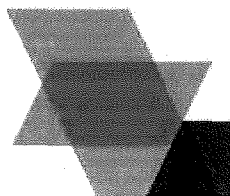
Brigid Prouse

PA/TEAM ADMINISTRATOR

Science System Investment and Performance, Labour, Science and Enterprise
Ministry of Business, Innovation & Employment



**MINISTRY OF BUSINESS,
INNOVATION & EMPLOYMENT**
HIRIKINA WHAKATUTUKI



Email - Īmera: brigid.prouse@mbie.govt.nz | DDI – Waea Tōtika: +64 4 901 3993 | Website – Pae-ipurangi: www.mbie.govt.nz |
Postal – Poutāpeta: Level 8, 15 Stout Street, PO Box 1473, Wellington 6140

www.govt.nz - your guide to finding and using New Zealand government services

Any opinions expressed in this message are not necessarily those of the Ministry of Business, Innovation and Employment. This message and any files transmitted with it are confidential and solely for the use of the intended recipient. If you are not the intended recipient or the person responsible for delivery to the intended recipient, be advised that you have received this message in error and that any use is strictly prohibited. Please contact the sender and delete the message and any attachment from your computer.

From: Pitt, Michelle <mpitt@llesd.org>
Sent: Monday, February 13, 2017 10:31 AM
To: Board of Supervisors, (BOS)
Cc: info@sfpublicgolf.org
Subject: Save Sharp Park Golf Course

Categories: 170044

February 13, 2017

Dear Supervisors,

I am a Pacifica resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. I feel it is especially important to the highschool golfers, both boys and girls to have this course available to them. It is also very affordable for the senior golfers.

Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Sincerely,

Michelle

Michelle Pitt
258 Marina Way
Pacifica, CA
psurfermic@sbcglobal.net

From: Peter Diggs <peter@diggsphotography.com>
Sent: Saturday, February 11, 2017 8:03 AM
To: Board of Supervisors, (BOS)
Subject: Sharp Park
Categories: 170044

Name: Peter Diggs

Address: 2711 18th St. #33, San Francisco, CA 94110

Phone: 415.272.2137

E-mail: peter@diggsphotography.com

February 11, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park

Urge Supervisors to deny appeal of Natural Areas Final EIR

Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Sharp Park Golf Course is a fine example of a successful cohesion of recreation, sport, exercise, wonderful views and a vibrant habitat for a variety of frogs, snakes and other creatures. Why fight over something that works well? And has worked well for many, many years.

Peter Diggs

email: peter@diggsphotography.com

website: <http://www.peterdiggsphotography.com>

cell: 415.272.2137

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS Legislation, (BOS)
Subject: FW: Sharp Park
Attachments: Save Sharp Park Golf ; Sharp Park; Save Sharp Park Golf Course

Dear Supervisors:

The Clerk's Office has received 3 similar emails regarding Sharp Park (Significant Natural Resource Areas Management Plan) and all are attached. Thank you.

Regards,

Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102
(415) 554-5184
(415) 554-5163 fax
Board.of.Supervisors@sfgov.org

From: ed_segalsf@comcast.net [mailto:ed_segalsf@comcast.net]
Sent: Monday, February 13, 2017 1:21 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: info@sfpublicgolf.org
Subject: Sharp Park

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course. The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal. Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alistair MacKenzie. Each year since 1932 it has provided reasonably priced enjoyment, healthy outdoor exercise and a community gathering place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15minute freeway drive from the City's southern neighborhoods. Please do not allow the anti golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County. It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course. Thank you for your service to the community and for considering my request.

Very truly yours,

From: PShiono@pacbell.net
Sent: Saturday, February 11, 2017 9:55 AM
To: Board of Supervisors, (BOS)
Subject: Save Sharp Park Golf

Categories: 170044

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

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It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Pat Shiono
Resident of Noe Valley, SF

From: Amanda Michelle Milster Dewey <amanda.m.milster@vanderbilt.edu>
Sent: Thursday, February 16, 2017 2:01 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

My name is Amanda Dewey I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California and biodiversity is more important than adding one more. The people of California are counting on you to do the right thing.

Sincerely,

Amanda Dewey

From: Cameron E. Johnston <camj@yorku.ca>
Sent: Thursday, February 16, 2017 1:56 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,
Cameron Johnston
York University

To: BOS Legislation, (BOS)
Subject: File 170004 - SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal, Zips 94121, 94122
Attachments: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal, Zips 94121, 94122; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal, Zips 94123, 94124 / BofS Hearing, Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94127, 94129, 94130 / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zip 94131 / BofS hearing Feb. 28 ; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zips 94132, 94133, 94134, 94158 / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Pacifica residents (installment#1); SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zips 94112, 94114, 94115; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zip 94116 ; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zips 94117 and 94118; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / from Pacifica residents (#2) / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Pacifica residents (#3) / BofS hearing Feb. 2; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Pacifica residents (#4) / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Daly City residents / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / South San Francisco residents / Bof S hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / San Mateo and San Bruno residents / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / San Mateo County misc. / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / California outside San Francisco and San Mateo counties / BofS hearing Feb. 28; SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, from outside California

The Clerk's Office has received similar emails regarding Sharp Park (Significant Natural Resource Areas Management Plan) and all are attached. Thank you.

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 3:50 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zips 94112, 94114, 94115
Attachments: LettersSupesSupport NAP, SharpPk94115.pdf; LettersSupesSupport NAP, SharpPk94114.pdf; LettersSupesSupport NAP, SharpPk94112.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 3 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, and opposing the Appeal, from the below-listed San Francisco residents from zip codes 94112, 94114, and 94115. There are a total of 25 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94112 (13)
Tim Griffin
Sandra A. Driscoll
Jare Driscoll
Howard Jiang
Mary Ann White
Garrett O'Reilly
Tom Yee
Ray Oliver
Hung Day Nguyen
Jack Herr
Eva Chu
Chris Weber
Mark Sutton

94114 (7)
Derek Drish
Michael Kelley
Ian Silber
Demetrius X. Lambrinos
Matt Clementz
Zubin Bhattay
Consuelo Downing

94115 (5)
Geoff Herman
Stuart Read
Beau Scroggins
Ben Swift
Ellen Klutznick

Subject:SHARP PARK GOLF COURSE

Date:Fri, 27 Jan 2017 10:33:08 -0800

From:Geoff Herman <geoff@riskguardins.com>

To:Board.of.Supervisors@sfgov.org

CC:info@sfpUBLICgolf.org

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Regards

Geoff Herman

VP- Sales and Marketing

Phone: 415-447-4212

Fax: 415-447-4181

422 Presidio Ave, San Francisco, CA 94115

geoff@riskguardins.com

www.riskguardins.com

Your referrals are the highest compliment you can give us. If you know of someone who can benefit from our services please let us know

A proud affiliate of Pacific Interstate Insurance Brokers (PIIB)

E-MAIL CONFIDENTIALITY NOTICE: The contents of this e-mail message and any attachments are intended solely for the addressee(s) and may contain confidential and/or legally privileged information. If you are not the intended recipient of this message or if this message has been addressed to you in error, please immediately alert the sender by reply e-mail and then delete this message and any attachments. If you are not the intended recipient, you are notified that any use, dissemination, distribution, copying, or storage of this message or any attachment is strictly prohibited.

Name: STUART READ

Address: 1800 TURK ST
APT 403

Phone: SAN FRANCISCO
94115

E-mail:

February 4, 2017

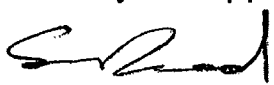
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X. 

Name: Beau Scroggins

Address: 1400 McAllister Apt. 15 SF 94115

Phone: 469 323 6339

E-mail: beau@quri.com

February 4, 2017

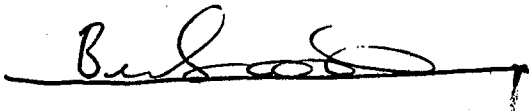
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: Ben Swift

Address: 2536 Sutter St., SF, CA 94115

Phone: 908 752-0165

E-mail: ben.swift39@gmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to be 'BS' followed by a stylized flourish.

Name: Ellen Klutznick
Address: 2001 Fillmore - SF - 94115
Phone:
E-mail: eklutznick@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Subject:Re: RPD's Natural Areas Plan

Date:Fri, 27 Jan 2017 11:13:23 -0800

From:Derek Drish <derekdrish@gmail.com>

To:Jeff.Sheehy@sfgov.org

Dear Supervisor Sheehy,

I am a San Francisco resident in your District, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected – by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan on February 28th. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course. The course, unlike a lot of other park properties, accrues revenue.

Thank you for your service to the community and for considering my request.

Sincerely,

Derek Drish

415 Roosevelt Way
San Francisco, CA 94114

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Michael Kelley
Signature

Name: Michael Kelley

Address: 615 Castro St

City: San Francisco CA 94114

Phone: 415 819 7458

E-mail: mskelley43@gmail.com

Name: Ian Silber

Address: 4014 25th St. SF CA 94114

Phone: 408 691 9539

E-mail: iasilber@gmail.com

February 9, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By:  _____

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Demetrios X. Lambrinos

Address: 345 Gough St.

City: SF, CA 94114

Phone: 855 451 1099

E-mail: dlambrinos@gmail.com

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By:

Signature

Name:

MATT CLEMENTZ

Address:

4336 21st St

City:

SF CA 94114

Phone:

E-mail:

Name: Z. Bluthay
Address: 50 Hancock St SF, CA 94114
Phone: 510 508 9526
E-mail: zbluthay@gmail.com
February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

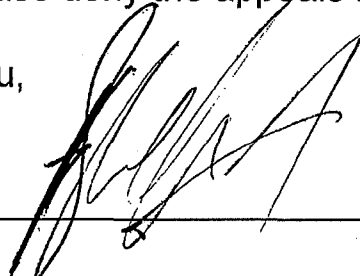
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By:  _____

Name: Consuelo Downing

Address: 3998 18TH ST SF. 94114

Phone: _____

E-mail: _____

February 3 2017

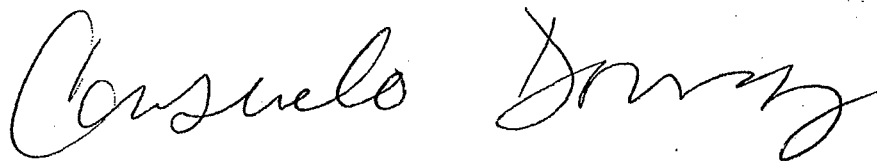
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.



Name: S. Griffin

Address: 83 INA CT, S.F. CA, 94112

Phone: 415-533-9173

E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "S. Griffin", with a large, stylized loop at the beginning and a long horizontal stroke extending to the right.

February 5, 2017

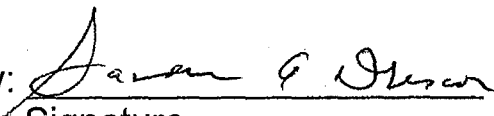
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Sarah A Driscoll

Address: 151 Judson Ave

City: SF CA 94112

Phone: (415) 586.6207

E-mail: Sarah.Driscoll@gmail.com

February 5, 2017

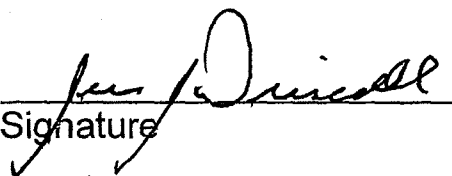
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: JARE DRISCOLL

Address: 151 Judson

City: SF CA 94112

Phone: 415-586-6207

E-mail:

Name: Howard Jiang
Address: 35 Rome St. SF, CA 94112
Phone: 415-940-1469
E-mail: yangguangjiang@yahoo.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

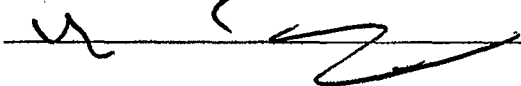
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Mary Ann White
Signature

Name: MARY ANN WHITE

Address: 150 SHAWNEE AVE

City: S.F. CA, 94112

Phone: 415-333-3580

E-mail: mawhite59@stcglobal.net

Name: GARNETT O'REILLY
Address: 11 Rottick, SF 94112
Phone: 415 986-2718
E-mail: oreilly@hdcco.com

February 21, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Tom YEE
Address: 139. Lowell St, San Francisco 94112
Phone: 334-1964
E-mail:

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Tom Yee

Name: Ray Oliver
Address: 548 Staples Ave, SF, CA 94112
Phone: 510-332-9881
E-mail: ray.oliver@att.net

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X Raymond Oliver

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Name: *Hung day Nguyen*

Address: *333 Maynard St*

City, Zip: *94112*

Phone: *(415) 696-2116*

E-mail: *thcunamese@gmail.com*

Name: JACK HEER
Address: 209 SANTA ROSA AVE
SF CA 94112
Phone: 415 819 9759
E-mail: JACKHEER@COMCAST.NET

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: _____



February 5, 2017

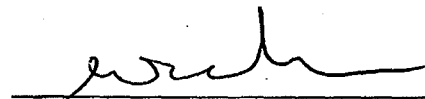
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Eva Chu
Address: 250 Tara
City: San Francisco, CA 94112
Phone: (415) 469-4909
E-mail: eva.chu.250@gmail.com

Name: CHRIS WEBER

Address: 3942-B MISSION STREET
SAN FRANCISCO, CA 94112

Phone: (415) 246-0814

E-mail: c.stopher.weber@gmail.com

February 3, 2017

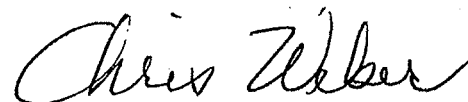
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.



February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Mark Sutton
Signature

Name: Mark Sutton
Address: 230 Sackman St
City: SF, CA 94112
Phone: 646 295 7914
E-mail: strutman2@yahoo.com

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 3:58 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zip 94116
Attachments: LettersSupesSupport NAP, SharpPk94116.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 30 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, and opposing the Appeal, from the below-listed San Francisco residents from zip code 94116. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94116 (30)
Weyland Lum
Julius Yap
Kenneth Christopher
Norma M. Etzler
Greg Fujii
Kevin Cunnane
Declan McKevitt
Michael Barry
Sang Yuo
Anthony Purcell
Rich Wong
Ryan Hicks
Janus Hong
James Lopez
Matt Monfredini
Jason Lincoln
Ella Mei Lincoln
Tina Walsh
Eugene Thomas
John Buckley
Roger Barreneche
Dan Ake
Timothy P. Hornbecker

Ed Cavagnaro
Tom Ghishan
Hong Kim
Chris Whitmore
Colin Daly
Bernie Schneider
Louis Kolonda

From: Lum Weyland <wlumdds@yahoo.com>
Sent: Thursday, February 09, 2017 4:12 PM
To: "Norman Yee SF Supervisor"
Subject: Saving Sharp Park Golf Course and Environment

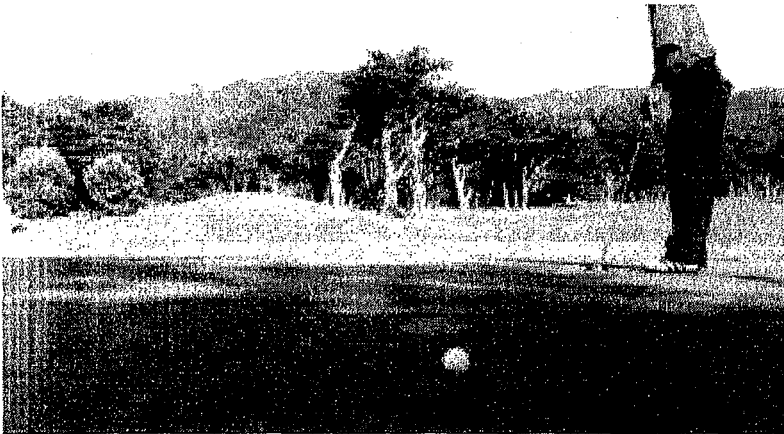
To the Honorable Norman Yee, Supervisor District 7

Dear Supervisor Yee,

I have been a resident of Golden Gate Heights for the almost 34 years. Our group of 12-20 golfers, mostly senior citizens and many in District 7, have been playing golf regularly for more than 20 years at Sharp Park Golf Course enjoying healthy physical, social, mental and good quality of life.

I am contacting you to ask for your support of the Park and Recreation Department's Natural Areas Plan which reconfirms their commitment to retaining the 18-hole Sharp Park Golf Course open and improving the habitat for the wetlands for frogs and snakes.

I am very concerned with anti-golf groups continuing efforts to close down Sharp Park Golf Course entirely even though the Natural Areas Plan was approved by both the Planning and the Park and Recreation Commissions at their December 15, 2016 joint meeting. The anti-golf groups who have been trying for years to close Sharp Park plans to appeal (again !!) the Commissions' decisions to the Board of Supervisors. See: SF Examiner, DEc. 16, 2016 - SF appeal likely following commission approval of Natural Areas Management Plan



SF appeal likely following commission approval of Natural Areas Management ...

A plan to manage a number of natural areas in San Francisco and San Mateo counties was approved by planning and ...

Please help and do not allow these anti-golf groups to continue to waste important Supervisor time by continuing to obstruct the City's plan to continue to improve the wildlife habitat while keeping the golf course open. Their delaying tactics have been going on for years as the record will show, and their arguments have been rejected not only by the Park and Recreation and Planning Departments, but also by the Corps of Engineers, the US Fish & Wildlife Service, the Coastal Commission and state and federal courts in San

Francisco and San Mateo Counties. This is more than enough evidence to indicate that Sharp Park Golf Course can co-exist within a habitat protecting wildlife.

Sharp Park Golf Course is a affordable-priced healthy exercise venue and enjoyment for thousands of golfers each year. In fact, the Charity Golf Tournament of the Chinatown YMCA is held there annually which is beneficial to the participants as well as the YMCA. The Sharp Park location is close by, easy to reach and fuel saving thus helping to protect the environment for us District 7 golfers.

Please vote to deny the appeal of the anti-golfing groups and approve the Natural Areas Plan and move on.

Thank you for your consideration.

Weyland Lum
64 Rockridge Dr.
San Francisco, CA. 94116

Subject:Natural Area Plan for Sharp Park
Date:Fri, 27 Jan 2017 11:10:59 -0800
From:Mr. Julius Yap <jyap@siprep.org>
To:info@sfpublicgolf.org

S.F. Board of Supervisors,

As a golfer, Pacifican, and coach of San Francisco's St. Ignatius College Preparatory's Boys and Girls golf team's I am appealing to you to keep the Natural Area Plan in place for Sharp Park Golf course. The Boys and Girls golfers of S.I. have been allowed to practice, play, and compete at Sharp Park for twenty years at an affordable price. We share the course with Terra Nova High School and several other public schools in the area. For our children and the golfers of San Francisco and Pacifica I ask that you put a stop to the attempts to shut down a golf course that allows red-legged frogs and garter snakes to co-exist with the golfing population with no harm to either. Thank you for considering all of us in your deliberations.

Sincerely,

Julius Yap

--
*Mr. Julius Yap
AP US History Teacher
Varsity Girls Golf Coach
Varsity Boys Golf Coach
Kairos Director
St. Ignatius College Preparatory
2001 - 37th Avenue
San Francisco, CA 94116
415-731-7500, ext. 768*

From: Ken Christopher
Sent: Sunday, January 01, 2017 8:59 AM
To: 'Norman.Yee@sfgov.org' <Norman.Yee@sfgov.org>
Subject: Sharp Park

Dear Supervisor Yee –

You will probably get a lot of these emails as the text was suggested by SF Public Golf Alliance. I agree with them however and while I am using their suggested text, I want you to know some additional things about me. I have voted in every election since I turned 21 and have lived in the Bay area since I came to college at USF in 1967. My paternal Grandparents lived at 80 Liberty Street. My wife and I are living in the house her grandparents owned since 1929. We will not be moving ever again. This issue is a very important one to me as I get ready to retire and go on a fixed income. I will be voting in the future for anyone who leaves Sharp Park as a golf Course. I would like to be able to vote for you.

I am a District 7 resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things reconfirms the Department's commitment to keep the 18-hole Sharp Park Golf Course open, while improving habitat in the wetlands for frogs and snakes.

That Natural Areas Plan was approved by both the Planning and the Rec & Park Commissions at their December 15 joint meeting. Now it appears that the same anti-golf groups that have been trying for years to close the golf course, are going to appeal the Commissions' decisions to the Board of Supervisors: SF Examiner, Dec. 16, 2016: <http://www.sfexaminer.com/sf-appeal-likely-following-commission-approval-natural-areas-management-plan/>

Sharp Park is a beautiful place that provides reasonably-priced enjoyment and healthful exercise to thousands of golfers each year. It is convenient to me and other residents of District 7 and the City's southern neighborhoods -- just a 15-minute freeway drive from Stonestown. Please keep it open. Please do not allow these anti-golf groups to delay and obstruct the City's plans to improve habitat while keeping the golf course open. Their delaying tactics have been going on for years and years, and their arguments have been rejected not only by Rec & Park and Planning Departments, but also by the Corps of Engineers, the US Fish & Wildlife Service, the Coastal Commission, and state and federal courts in San Francisco and San Mateo County.

It is time to move on. Please vote to deny the appeal, and to approve the Natural Areas Plan.

Kenneth Christopher
1931 18th Avenue San Francisco 94116

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Norma M. Etzler
Signature

Name: NORMA M. ETZLER

Address: 1724 RIVER ST.

City: S.F. CA 94116

Phone: (415) 566-8501

E-mail: NormaEtzler@gmail.com

Name: Grey Fujii

Address: 1422 Taraval St, SF, CA 94116

Phone: 415 345-3442

E-mail: gfujii@gmail.com

February 5, 2017

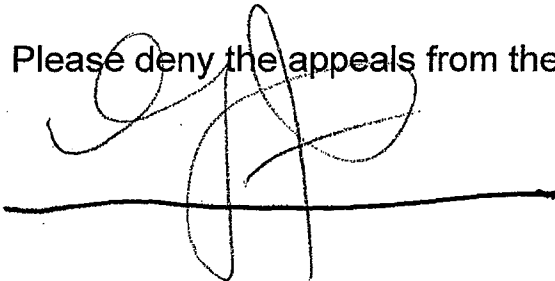
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Please deny the appeals from the Commission's decision.

X 

Name: Kevin Cunnane

Address: 2520-24th Ave, SF, CA 94116

Phone: (415) 566 3240

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Thank you,

By: Kevin Cunnane

Name: ^oDECLAN Mc KEVITT
Address: 2534 28th Ave, SF. 94116
Phone: 415 816 7562
E-mail: andunconstruction1@gmail.com.

February , 2017

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City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Michael Barry
Address: 2327 37TH Ave, SF 94116
Phone: 415 519 1020
E-mail: Mike_Barry123@yahoo.com

February 4, 2017

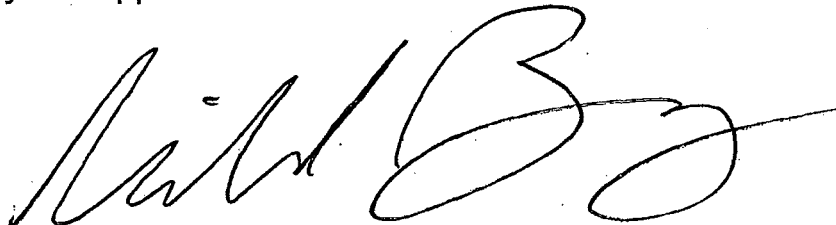
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Mike Barry", with a large, stylized "B" and a long horizontal stroke extending to the right.

Name: Sang Yuo
Address: 2083 15th Ave., SF, CA 94116
Phone: 415-255-7337
E-mail:

February 4 2017

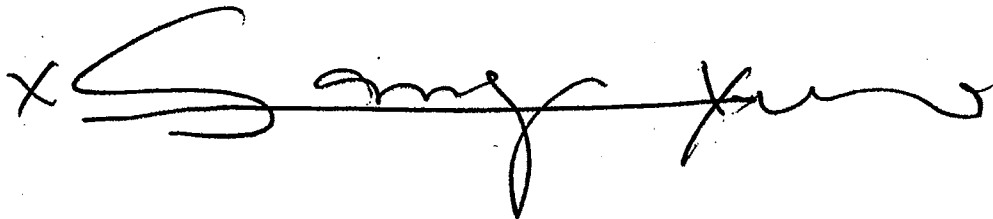
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X 

February 5, 2017

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By: A. Puncell
Signature

Name: Anthony Puncell
Address: 2151 31st Ave
City: San Francisco, CA 94116
Phone: 415 218 8344
E-mail: Puncell42@msn.com.

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: _____

Signature

Name: RICH WONG

Address: 1125 Vicente

City: SF CA 94116

Phone: 415 566-3838

E-mail: rich888rich@aol.com

February 3 2017

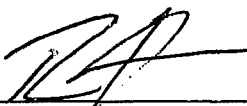
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Ryan Hicks

Address: 1968 Great Hwy Apt. C

City: San Francisco, CA 94116

Phone:

E-mail: rhicks823@gmail.com

Name: James Hong
Address: 2076 14th Ave, SF, CA 94116
Phone: 415-507-5200
E-mail: ~~xxxxxx~~ jxhong@yahoo.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
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Please deny the appeals from the Commission's decision.

X James Hong

February 5, 2017

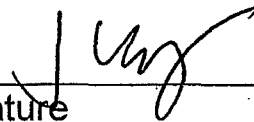
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: JAMES LOPEZ

Address: 2584 35th AVE

City: S.F. CA 94116

Phone: 925 759-3767

E-mail: STUFF JL BOUGHT @ GMAIL.COM

Name: Matt Monfredini

Address: 2207 39th Ave, SF, CA, 94116

Phone: 415-609-0104

E-mail: mattmonfredini@yahoo.com

February 4 2017

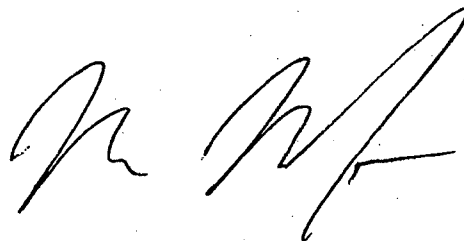
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read 'Matt Monfredini', is located at the bottom right of the page.

Name: JASON LINCOLN

Address: 2151 47th Ave. SF, CA. 94116

Phone: 415-260-7457

E-mail: lincoln.jason@gmail.com

February 4, 2017

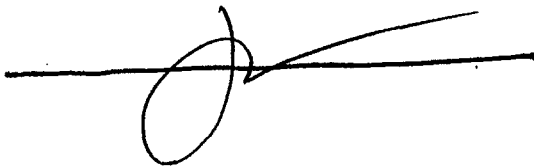
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Please deny the appeals from the Commission's decision.

X 

Name: Ella Mei Lincoln

Address: 2151 47th ave, SF, CA 94114

Phone: 415-309-9504

E-mail: emei55@gmail.com

February 4, 2017

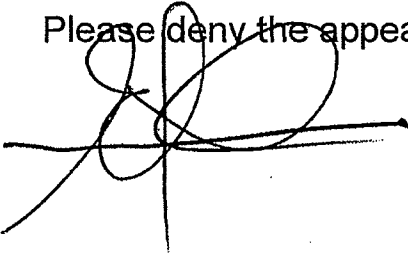
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x 

February 5, 2017

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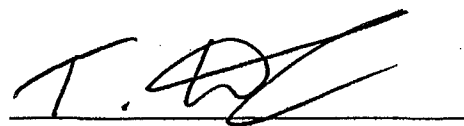
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Please deny the appeals from the Commission's decision.

By:



Signature

Name:

Tina Walsh

Address:

3150 Rivera St

City:

S.F. C.A. 94116

Phone:

415 686-1695.

E-mail:

timwalsh26@hotmail.com

Name: *Eugene Thomas*

Address: *2838 TARAVAL ST SF, CA 94116*

Phone: *415-759-1351*

E-mail: *etco6r263@AOL.COM*

February⁴, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: *Eugene Thomas*

Name: John Burch

Address:

Phone:

E-mail:

45 ALTON AVE

8794116

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

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X John Burch

February 5, 2017

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Roger Barrereche

Address: 2404 14th Ave, SF, CA 94116

City:

Phone: 415-412-1772

E-mail: BUKmaster@AOL.com

February 5 2017

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City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: DAN AILE
Address: 1914 47TH AVE
City: SF. CA 94116
Phone: 415 250 2174
E-mail: DANAIKE550@COMCAST.NET

February 5 2017

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By: 
Signature

Name: Timothy P. Hornbecker
Address: 1724 Vicente St.
City: San Francisco, CA 94116
Phone: (415) 850-8037
E-mail: thornbecker@yahoo.com

February 5, 2017


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By: 
Signature

Name: ED CAVAGNARO
Address: 140 CROSTENKA
City: SF CA 94116
Phone: 415-828-4015
E-mail: edcava@gmail.com

February , 2017

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By: Tom Ghishan
Signature

Name: Tom Ghishan
Address: 2533 18th AVE
City: San Francisco CA 94116
Phone: 415 235 0716
E-mail: tghishan@yahoo.com

February , 2017

San Francisco Board of Supervisors
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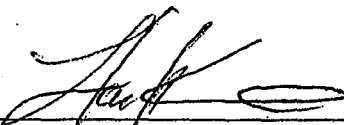
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Please deny the appeals from the Commission's decision.

By:


Signature

Name: HONG KIM

Address:

City: 2358 34th Ave, SF 94116

Phone: 415-613-8533

E-mail: HWKIM27@GMAIL.COM

February , 2017

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Please deny the appeals from the Commission's decision.

By:



Signature

Name:

Chris Whitmore

Address:

1021 Vicente St

City:

SF 94116

Phone:

E-mail: nouato415@yahoo.com

February , 2017

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City Hall, Room 244
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Name:

Colin Daly

Address:

1954 31st Ave

City, Zip:

San Francisco, CA 94116

Phone:

415-939-5273

E-mail:

colinbdaly@gmail.com

February 5, 2017

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San Francisco, CA. 94104

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By: Bernie Schneider
Signature

Name: BERNIE SCHNEIDER

Address: 2324 FUNSTON AVE

City: SAN FRANCISCO 94116

Phone: 415-564-4564

E-mail: btschneider@yahoo.com

February , 2017

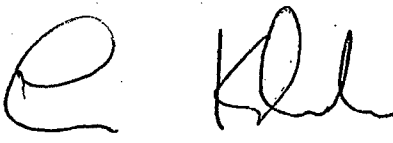
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Hearing: Feb. 28, 2017

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I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: LOUIS KOCEKDA
Address: 1335 JULIA
City: SE CA 94116
Phone:
E-mail:

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:04 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zips 94117 and 94118
Attachments: LettersSupesSupport NAP, SharpPk94118.pdf; LettersSupesSupport NAP, SharpPk94117.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 2 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, and opposing the Appeal, from the below-listed San Francisco residents from zip codes 94117 and 94118. There are a total of 18 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94117 (9)
Kay Cockerill
Maureen Reardon
Gage Davis
Tosca Giorgi
Alston Laughlin
David Opel
Marissa Gonzales
Sam Halse
Martin Goodman

94118 (9)
Stephen Molinelli
Rocky Unruh
Joshua Plesky
Max Ortiz
Jesse Barker
Margo Sims
Christopher Mendez
Rajkumar Dhasmer
Michael Garza

February⁵, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Joshua Prosky

Address: 345 10TH AVE

City: SF 94118

Phone: 415 963 2172

E-mail: JP21@CORNELL.EDU.

Name: MAX OLTZ

Address: 111 2nd Ave
SF, CA 94118

Phone: (626) 372-5323

E-mail: meoltz86@gmail.com

February 4, 2017

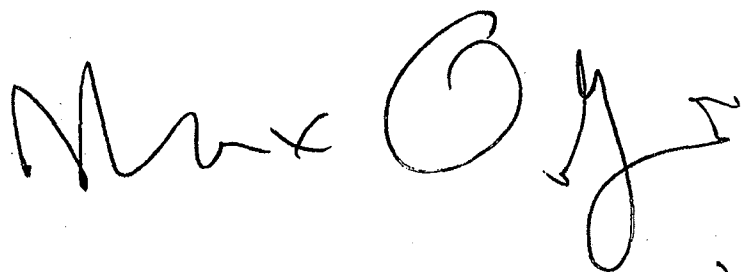
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Love Sharp Park ? Lincoln

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: 

Signature

Name: JESSE BARKER
Address: 676 4th AVENUE
City: SAN FRANCISCO, CA 94118
Phone: 415 751 6949
E-mail: jessebarker5@yahoo.com

February 5, 2017

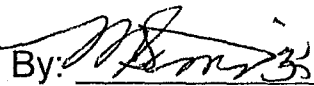
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Mark Sims

Address: 514 11th Ave

City: S. F. CA 94118

Phone:

E-mail: UNLIMITEDPRODUCTIONSMS@gmail.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: 

Signature

Name: Christopher Mendez
Address: 3380 Sacramento St
City: San Francisco, CA 94118

Phone:

E-mail: vtmendez@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

Name: *Rajkumar Dharmer*
Address: *216 Clement St*
City, Zip: *San Francisco 94118*
Phone: *510 209 0600*
E-mail: *rajkumar.usa@gmail.com*

Feb 8th, 2017

Dear Supervisors,

I have been a San Francisco resident since 1989, a Sharp Park golfer since 2001, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board.

Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. My Friends and I have enjoyed the course and consider it a very important asset to The City for its scenic views, convenient location, and, of course it's beautiful layout. The loss of Sharp Park Golf Course would be a significant loss for citizens wishing to enjoy outdoor recreation in our neighborhoods.

Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Michael Garza,



3701 Sacramento St. #171,

San Francisco, CA 94118

Stephen Molinelli
353 Tenth Avenue
San Francisco, CA 94118
Phone: 650-347-3546
E-mail: molinelli@aol.com

February 1, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision. Residents of San Francisco and the Bay Area simply need access to what is a limited supply of publicly accessible and affordable golf options. And Sharp Park provides such an outlet. There is not a better opportunity to provide such a resource that not only creates revenue and a positive impact on the area than a golf course at Sharp Park.

Sincerely,

Stephen Molinelli

February 5, 2017

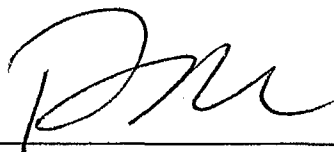
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: ROCKY UNRUH
Address: 720 9th Ave
City: SF CA 94118
Phone:
E-mail: ROCKY.UNRUH@GMAIL.COM

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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By:


Signature

Name:

JOSHUA PLOSKY

Address:

345 10TH AVE

City:

SF 94118

Phone:

415 963 2172

E-mail:

JP21@CORNELL.EDU.

Name: MAX OLTZ

Address: 111 2nd Ave
SF, CA 94118

Phone: (626) 372-5323

E-mail: meoltz86@gmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
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Max Oltz

Love Sharp Park ? Lincoln

February 5, 2017

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San Francisco, CA. 94104

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By: 

Signature

Name: JESSE BARKER

Address: 676 4th AVENUE

City: SAN FRANCISCO, CA 94118

Phone: 415 751 6949

E-mail: jessebarker5@yahoo.com

February 5, 2017

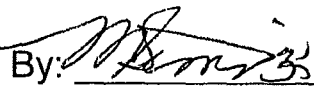
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E-mail: UNLIMITEDPRODUCTIONSMS@gmail.com

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By:


Signature

Name: Christopher Mendez
Address: 3380 Sacramento St.
City: San Francisco, CA 94118

Phone:

E-mail: vtmendez@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Name: *Rajkumar Dharmer*
Address: *216 Clement St*
City, Zip: *San Francisco 94118*
Phone: *510 209 0600*
E-mail: *rajkeemas.lesca@gmail.com*

Feb 8th, 2017

Dear Supervisors,

I have been a San Francisco resident since 1989, a Sharp Park golfer since 2001, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

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Please vote to deny that appeal.

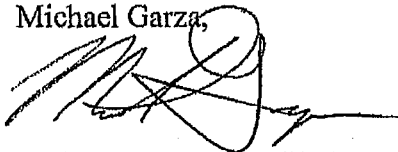
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Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Michael Garza,



3701 Sacramento St. #171,

San Francisco, CA 94118

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:09 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal, Zips 94121, 94122
Attachments: LettersSupesSupport NAP, SharpPk94122.pdf; LettersSupesSupport NAP, SharpPk94121.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 3 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94121 and 94122. There are a total of 27 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94121 (15)
Grant Ingram
John Bird
Damon Hope
Mark O'Brien
Cat Mallon
Matt Mallon
Rob Fewer
Paul Harvey
Charles Thompson
Anthony Belway
Sandra Santos
Paul Merino
Elaine Choy
James Bruce
Richard Phillips

94122 (12)
Bo Links
James Millar
Rosemary Comisky Culiver
Arden Chan
Paul Signorelli
Gloria Pizzinelli

**Khoi Nfuywn
Larry Lee
Lynn Lee
Lisa Buster
Stephen Smalley
Kathy Gallagher**

BO LINKS

585 Ortega Street
San Francisco, CA 94122

Cell 415-509-4133
Email bo.links.sfo@gmail.com

January 5, 2017

**BY REGULAR MAIL &
EMAIL TO Norman.Yee@sfgov.org**

Supervisor Norman Yee (District 7)
City Hall, Room 244
1 Cr. Carlton B. Goodlett Place
San Francisco, CA 94012-4689

**Re: Approval of Final EIR for Recreation & Parks Department's
Significant Natural Resource Areas Management Plan**

Dear Supervisor Yee:

I live in District 7 resident and am a lifelong resident of San Francisco. I am also an avid golfer and golf-historian, having written extensively on the legacy of our City's treasured public courses, which I have played since 1961. I am also a co-founder (along with my colleague, Richard Harris) of the San Francisco Public Golf Alliance, a non-profit 6,500-member volunteer community organization dedicated to the preservation of the City's public golf courses, which are priceless recreational and historic assets.

I am writing to urge you to support and approve the final EIR for the Significant Natural Resource Areas Management Plan (SNRAMP EIR) that has been prepared by the hard-working and dedicated staff of the Recreation & Parks Department. The SNRAMP EIR recently was approved by the Planning Department and certified by the Recreation and Parks Department. Now is the time to move forward to implement the thoughtful and visionary plan contained in that EIR. It could be that there will be no appeal from the recent certification of the SNRAMP EIR and, if so, it will stand and our local officials will be able to move forward with responsible action to preserve and enhance our local park facilities.

But if there is an appeal and the issue comes before you, we hope we can count on your support. Our 6,500 members, many of whom live in your District, are counting on that. They are looking to you, as our Supervisor, to support the SNRAMP EIR so this much needed (and long planned) work can proceed.

I hasten to add that the SNRAMP EIR represents two decades of tireless effort to embrace responsible stewardship and practical vision, all with an eye to making sure all of our City parklands, large and small, wherever located and whatever particular

constituency they serve, will be here for future generations to love and enjoy just as we have done for all these years.

There is no question that the Sharp Park Golf Course (aptly nicknamed the "Poor Man's Pebble Beach") is a significant historical asset worthy of preservation. Although located in Pacifica, Sharp Park is one of the City's legacy properties—it was gifted to the City a century ago. The golf course has been in place for almost 85 years.

Sharp Park Golf Course is no ordinary golf course. It has been recognized as a prized historic asset, not just here in San Francisco but across the country and around the world. This is a living, breathing masterpiece, created during the "Golden Age" of American golf course architecture by Dr. Alister MacKenzie, a man honored and lauded the world over as perhaps the greatest golf architect who ever lived. He is golf's Frank Lloyd Wright, its Monet, its Michelangelo, if you will. Among MacKenzie's fabled courses—there are many spread around the Globe on four continents—is Augusta National, the home of the Masters Tournament (one of golf's four major championships).

The true miracle here is that most of the courses built by Dr. MacKenzie are private. But Sharp Park is a remarkable and refreshing exception. It has always been public in every sense of the word. Since the day it opened for play in April of 1932, Sharp Park Golf Course has been affordable and accessible to a wide variety of local golfers. No less an icon than the late Ken Venturi, a San Franciscan to his core, a U.S. Open Champion and a Hall of Fame golf commentator, called Sharp Park "Dr. Mackenzie's great gift to the American public golfer."

Sharp Park is beautiful and cries out for restoration, as recognized in the SNRAMP EIR that may come before you. Our organization is dedicated to that restoration and we are raising the philanthropic funds to carry through on that promise.

One thing you should keep in mind is that the creation of this golf course was the brain child of none other than John McLaren—the very man who gave us Golden Gate Park and so many other local parks that San Franciscans have long enjoyed. McLaren was a visionary and in creating Sharp Park with Dr. MacKenzie, he gave us something very, very special.

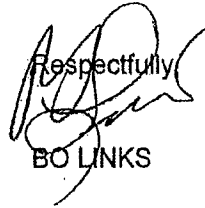
It also needs be said that Sharp Park is more than just a golf course. It has become home to two endangered species (the California Red-Legged Frog and the San Francisco Garter Snake). But the golf course does not threaten those species. Indeed, it is the golf course and its responsible maintenance that created the very habitat occupied by those very species today, for both the frog and the snake are *fresh-water* creatures. They cannot sustain themselves in salt-infested, brackish environs, which is what Sharp Park was before 1930. Dr. Mackenzie literally transformed a barren salt marsh into a fresh water oasis when he created Sharp Park over eight decades ago.

The SNRAMP EIR represents a remarkable balance of many interests. It should be approved and much needed habitat restoration work should proceed. Approving this EIR is, simply put, the right thing to do.

Supervisor Norman Yee
Re: Approval of SNRAMP EIR
January 5, 2017
Page 3

I am happy to come meet with you to discuss this issue any time. I'm sure you will be hearing from other residents of your District, and from others as well, and I hope that as you listen to those voices, you will bear these thoughts in mind. That said, I hope for and expect your support for the SNRAMP EIR. To cast it aside, or to sever out Sharp Park, is a terrible waste of public funds and the 20-year effort to bring this Master Plan to the point where it can become a reality for our collective benefit.

Thank you for your consideration.

Respectfully

BO LINKS

February 5 2017

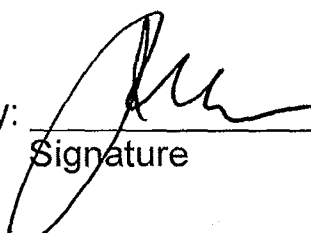
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Rec & Park Department's Natural Areas Plan, which includes habitat recovery
for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf
Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: James Miller

Address: 1436 14th Ave, SF 94122

City: 94122

Phone: (415) 307-4770

E-mail:

Name:

Address: Rosemary Cornisky Culiver
1800 22nd Ave #201 SF 94122

Phone:

E-mail: culiver@aol.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

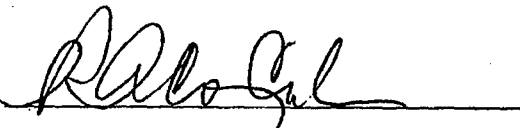
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: ARDEN CHAN

Address: 30 ALOHA AVE., SF 94122

Phone:

E-mail: ardenchan@me.com

February 4, 2017

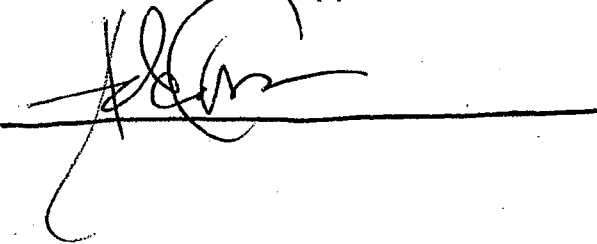
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X 

February 5, 2017

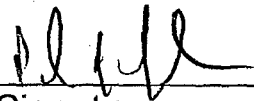
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: PAUL SIGNORILLI

Address: 1558 16th AVE

City: SAN FRANCISCO 94122

Phone:

E-mail: paul.signorilli@gmail.com

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Gloria Pizzinelli

Address: 1043 Jackah St.

City: SF. 94122

Phone: 415 681 3733

E-mail: gloriapizzinelli

Name: Khoi Nguyen
Address: 1806 42nd Ave
SF, CA 94122
Phone: 415 681-7815
E-mail: ntroyk3112@gmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: Khoi Nguyen

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Larry Lee
Signature

Name: Larry Lee
Address: 1582-8th Ave
City: SF 94122
Phone: 415-681-6939
E-mail:

February 5, 2017

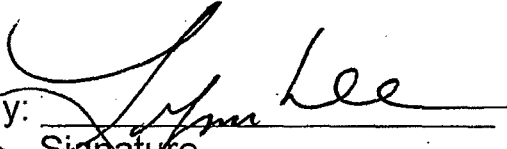
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Lynn Lee
Address: 1582 - 8th Ave
City: SF 94122
Phone: 415-681-6939
E-mail:

Name: *LISA BUSTER*

Address: *1863 SAN JOSE AVE, SF CA 94122*

Phone: *415.402.6214*

E-mail: *BLISATYNN@GMAIL.COM*

February³, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

*Without the golf course there would
be no place for the wild life to co exist
peacefully and golfers to see such beauty-*

Name: Stephen Smalley
Address: 1515 46th Ave
San Francisco CA 94122

Phone:

E-mail:

February 4, 2017

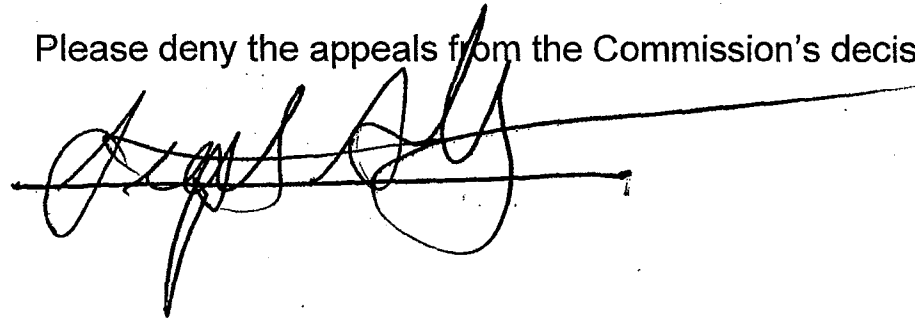
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Kathy Gallagher
Signature

Name: Kathy Gallagher
Address: 1454 - 42nd Ave
City: San Francisco CA 94122

Phone: 415 661 5319

E-mail: gallaghersachill@sbcglobal.net

Subject: Sharp Park
Date: Sat, 28 Jan 2017 01:25:37 +0000 (UTC)
From: Grant Ingram <grant.ingram@yahoo.com>
Reply-To: Grant Ingram <grant.ingram@yahoo.com>
To: Board.of.Supervisors@sfgov.org <Board.of.Supervisors@sfgov.org>
CC: Sfpublicgolf Info <info@sfppublicgolf.org>

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been **trying unsuccessfully to close the golf course, have appealed the Commissions'** decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a **15-minute freeway drive from the City's** southern neighborhoods. Please do not allow the anti-golf groups to obstruct the **City's plans to improve habitat while maintaining** the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park **Department's carefully-**developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands; while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Grant Ingram
106 Point Lobos Avenue
San Francisco, Ca 94121

From: John Bird [mailto:jjbirdiii@gmail.com]

Sent: Sunday, February 05, 2017 10:04 AM

To: board.of.supervisors@sfgov.org

Cc: richard@sfpublicgolf.org

Subject: Support Natural Areas Program and Golf at Sharp Park Urge Supervisors to deny appeal of Natural Areas Final EIR Case No.005.0912E Hearing: Feb. 28, 2017

Name: John J Bird III

Address: 565 18th Avenue, San Francisco, CA 94121

Phone: 415-221-3065

E-mail: jjbirdiii@gmail.com

February 5th, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course. It is true gem of a public course and one that is accessible to all. This is a fair and good compromise.

Please deny the appeals from the Commission's decision.

Sincerely,
John Bird

Name: Damon Hope
Address: 6743 California St., SF , CA. 94121
Phone: 510-682-3786
E-mail: damonhope@hotmail.com

February 3rd , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final
EIR

Case No. 2005.0912E

Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final
EIR for the Rec & Park Department's Natural Areas Plan, which
includes habitat recovery for frogs and snakes, while
maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,
Damon Hope

You are receiving this message because you are a member of Harding Park Golf Club and a subscriber to email notifications. To unsubscribe, please click on the URL in the following line: <http://www.golffusion.com/hardingparkgolf/lm.php/u/2558155> This message was sent to: damonhope@hotmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 

Signature

Name: MARK D'BRIEN
Address: 2546 LAKE ST.
City: SF, CA 94121
Phone: 949 683-8428
E-mail: markdobrien@me.com

Name: Cat Mallon
Address: 742 43rd Ave
SF Ca 94121
Phone:
E-mail: matcat412@msn.com

February 7, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, consisting of several overlapping horizontal and diagonal strokes, located below the text of the letter.

Name: *MATT MALLON*

Address: *742 43rd Ave, SF. 94121*

Phone:

E-mail:

February *4* 2017

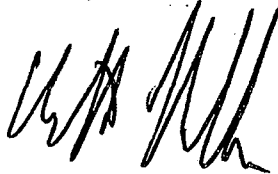
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Matt Mallon", is written below the text.

Name: ROD FEWER
Address: 731-41st S.F. CA 94121
Phone: (415) 559-0710
E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

February ⁵, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: PAUL HARVEY
Address: 772 22ND AVE
City: SF 94121

Phone: —

E-mail: PIPE-HARVEY@GMAIL.COM

February 5, 2017

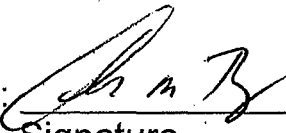
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Charles Thompson

Address: 211 19th Ave

City: SF CA 94121

Phone: 415-221-6074

E-mail: cthompson@twsglaw.com

Name: *Anthony Belway*
Address: *631-35th Ave SF CA 94121*
Phone: *415 386 5407*
E-mail: *apbelway@pacbell.net*

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: *Anthony Belway*

Name: Sandra Santos

Address: 731 41st Ave SF CA 94121

Phone:

E-mail: ssantos@smuhisd.org

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

x Sandra Santos

Name: **PAU MERINO**
Address: **561 41ST AVENUE #1 SF, CA 94121**
Phone: **415 265 7319**
E-mail: **paulivino@gmail.com**
February , 2017

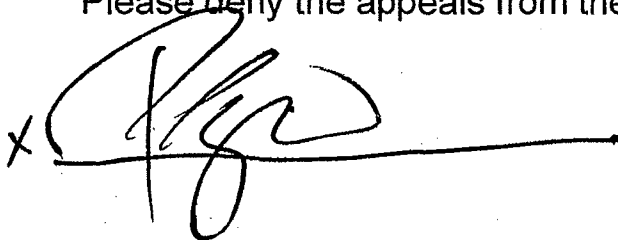
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Please deny the appeals from the Commission's decision.

X 

Name: EVANNE CHOY

Address: 1985 LAKE ST, SF CA 94121

Phone: 415 468-2832

E-mail: EVANNECHOY@YAHOO.COM

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

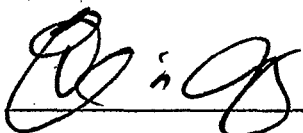
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Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

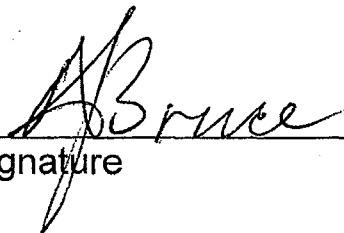
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By:


Signature

Name:

JAMES BOWIE

Address:

78 22ND AVE

City:

SAN FRANCISCO CA 94121

Phone:

E-mail:

jimtheminer@gmail.com

February 5 2017

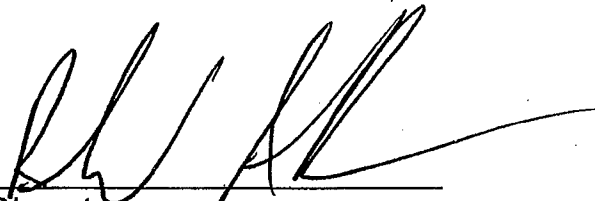
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Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: RICHARD PHILLIPS

Address: 454 34TH AVE

City: SF, CA 94121

Phone:

E-mail: RICK.PHILLIPS3909@6MAIL.COM

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:15 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal, Zips 94123, 94124 / BofS Hearing, Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94124.pdf; LettersSupesSupport NAP, SharpPk94123.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 2 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94123 and 94124. There are a total of 10 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94123 (6)
Mike Walsh
Michael Christian
Andrew Kreitzer
Rick Santore
Jeff Chang
Brian Fader

94124 (4)
Marquez L. Jones
Dina Austin
Reyhan Griffin
Joanne Kluck

February 5, 2017

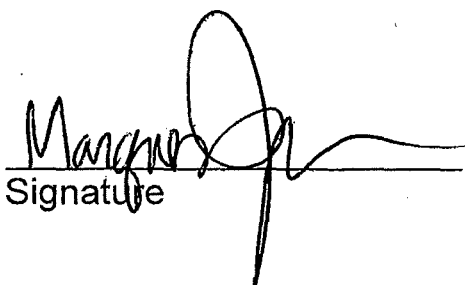
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City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: MARQUEZ L. JONES

Address: 6276 3RD STREET

City: SAN FRANCISCO, CALIF 94124

Phone: (415) 672-7274

E-mail: marquezl.jones@gmail.com

Name: Dina Austin
Address: 2076 Canoll Avenue, SF 94124
Phone: (415) 652-2331
E-mail: Dinalish@yahoo.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: Dina Austin

Name: Reyhan Griffin

Address: 1447 Palou Avenue SF, CA 94124

Phone: 415-632-2411

E-mail: regniffina@hotmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

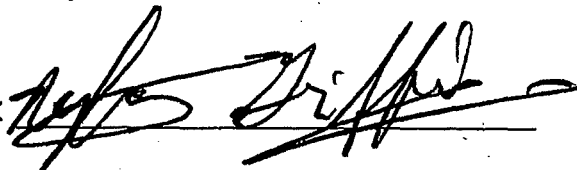
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Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

February^S, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: _____

Signature

Name:

Address:

City:

Phone:

E-mail:

Joanne
KLUCK
51 Topoka SF 94124
41KLUCK@gmail.com

From: Mike Walsh [mailto:mihol33@gmail.com]
Sent: Friday, February 03, 2017 12:41 PM
To: Board.of.supervisors@sfgov.org
Cc: richard@sfpublishgolf.org
Subject: Sharp Park Golf Course

Name: Mike Walsh
Address: 1592 Union Street #86
San Francisco, CA 94123

Phone: [415-823-1056](tel:415-823-1056)
E-mail: mihol33@gmail.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Sharp Park is great course and needs to be kept available for Bay Area golfers.

It is also one of the courses where I recorded a "hole in one", so, it has special sentimental value to me.

Please deny the appeals from the Commission's decision.

--
Mike

February⁵, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: MICHAEL CHRISTIAN

Address: 4 HARRIS PLACE

City: SF CA 94123

Phone: 415 931-4586

E-mail: mchristian3@yahoo.com

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 

Signature

Name: Andrew Kreitzer

Address: 1626 Chestnut St., San Francisco

City: San Francisco 94123

Phone:

E-mail: Andrew.Kreitzer@yahoo.com

February , 2017

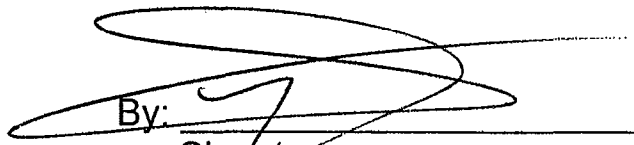
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: *Rich Santore*

Address: *2151 North Point St.*

City: *SE 94123*

Phone:

E-mail: *Richard.Santore@gmail.com*

Name: Jeff Chang

Address: 3636 Bndrick St SF CA 94123

Phone:

E-mail:

February 7, 2017

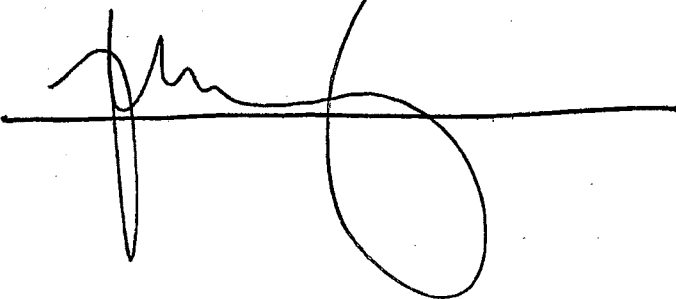
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: Brian Fader

Address: 1937 Greenwich ST
San Francisco, CA 94123

Phone: 707-332-4118

E-mail: fadelocage@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

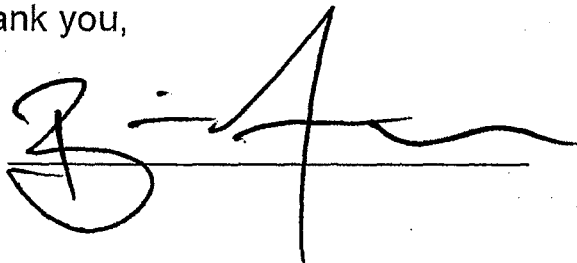
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I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By:

A handwritten signature in black ink, appearing to be 'B. Fader', written over a horizontal line.

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:23 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94127, 94129, 94130 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94130.pdf; LettersSupesSupport NAP, SharpPk94129.pdf; LettersSupesSupport NAP, SharpPk94127.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 3 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94127, and 94129, and 94130. There are a total of 23 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94127 (21)
Douglas C. Morgan
Dennis Ruel
Stuart Etzner
James Sullivan
Jerry Lynn Sullivan
Clark Henry
Marisa B. Orzoni
Dorothy Praeger
Stu Douglas
Paul Walsh
Joanne Mandel
Marianne Armenta
Thomas P. Grey
Inez Marciano
Jonathan Gould
Jason Tognetti
Steve Anderson
Richard J. Kenny
James Chen
Nina Hagiwara
John Major

94129 (1)
Gyorgy Ordody

94130 (1)
Donald McGee

Name:
Address:

Donald McGEE
1437-B Alameda Ct
SF. Cal 94130
415-730-4575

February³, 2017

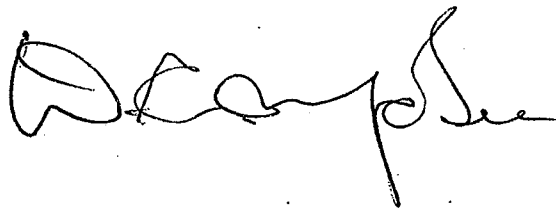
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.



Name: GYORGY ORDOY

Address: 1585 STICHELL RD, SF 94129

Phone: 415 617 1323

E-mail: gordo@gyor.com

February 27, 2017

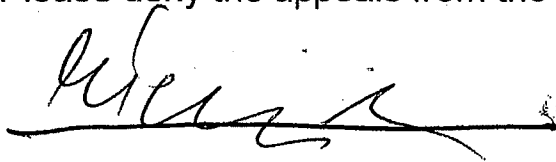
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

From: Doug Morgan [<mailto:Doug@CyberMorgans.com>]

Sent: Monday, January 02, 2017 5:14 PM

To: Norman.Yee@sfgov.org

Cc: rharrisjr1@gmail.com; yywong88@aol.com

Subject: RE: Save Sharp Park / Can you write e-mail to your Supervisor, Norman Yee ?

Dear Supervisor Yee,

I have been a homeowner in the District 7 area of San Francisco for nearly 40 years. I am an avid golfer and strong proponent of continued recreational use of San Francisco's established open spaces whether it be for hiking, walking with dogs, or other traditional uses. While I was dismayed with the increasing restrictions imposed by "Natural Areas Plan (NAP)", I do support many of its intentions and provisions, including maintaining the use of historic Sharp Park as one of San Francisco's few accessible and affordable golf venues. It is where I relearned the game of golf in the 1980's and still enjoy this tribute to Allister McKenzie's unique architectural skills.

I now understand that despite the adoption of the NAP, the same anti-golf groups that have been badgering the Board of Supervisors and others for many years to close or severely limit access to Sharp Park are still pursuing their ill-advised agenda. In the past several years, I have personally attended several of their presentations to the Board. In a word, these presentations have been largely bogus and without consideration of being harmful to those who enjoy the game of golf at Sharp Park. Despite continued rejections of their arguments by many ecologically committed agencies, they just keep on pushing.

In the past, you have supported maintaining Sharp Park for its value to the people of San Francisco. With your recent reelection, I hope that we residents of District 7 can continue to count on your strong support for our golf course. Anything less would be a great disappointment to a great many of your constituents. Thank you for your consideration and Happy New Year to you and your family.

Sincerely,

Douglas C. Morgan
75 Maywood Drive
San Francisco, CA 94127

From: denpr@aol.com [mailto:denpr@aol.com]
Sent: Friday, February 03, 2017 1:39 PM
To: Board.of.supervisors@sfgov.org; richard@sfpublishgolf.org.
Subject: Sharp Park

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

The frogs and snakes need help from people who know a lot more about environmental statistics than I do; but I do have a clear perception that all such creatures are an important element in the natural community of living things, and that I always come away from a morning at Sharp with an almost ecstatic appreciation for the few hours of direct communing with these sadly shrinking but still vital islands of harmony and sanity.

Golf and golfers are easy prey for ridicule, but so is Yoga and other pursuits of peaceful coexistence with this planet and other human beings. Golf courses are natural peace pockets, and their intrusion into the natural order of things is always outweighed by the benefits to the preservation of scenic harmony and mental health.

Please deny the appeals from the Commission's decision.

Dennis Ruel
236 West Portal Ave SF. Ca 94127

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

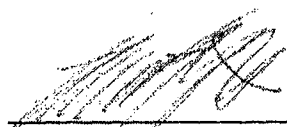
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By:


Signature

Name: Stuart Fretzler

Address: 509 Willow St

City: SF 94127

Phone: 415-319-8503

E-mail: stuetzler@gmail.com

February 5, 2017

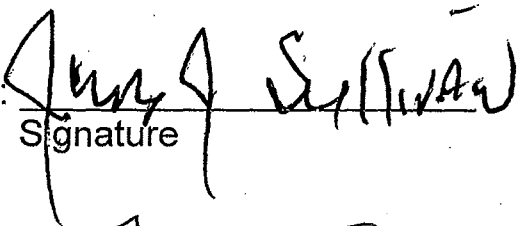
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: JAMES SULLIVAN

Address: 185 DORCHESTER WAY

City: SF 94127

Phone: 415-661-7930

E-mail: BIOJAGBY@SBC60BAC.NET

February 5, 2017

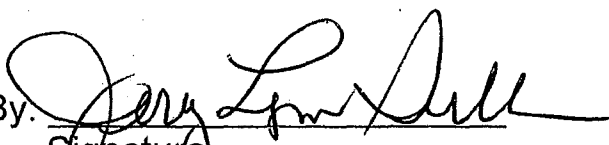
San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Jerry Lynn Salzman
Address: 185 DOROTHY ST
City: SF 94127

Phone: 415-661-7870

E-mail: B10JAC84@SBC6WBAU.NET

Name: CLARK HENRY
Address: 62 ROSEWOOD DR 5894127
Phone: 415 337 8233
E-mail: Clark@302.org.dill.net

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: MARISA B ORZONI

Address: 62 ROSEWOOD DR SF 94127

Phone: 415-606-4161

E-mail: NONNIE.MARISA1@GMAIL.COM

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Thank you,

By: Almaire Borzoni

Name: DOROTHY PRAEGER

Address: 59 SAN BENITO WAY, SF 94127

Phone: 415-564-3970

E-mail: dpraeger@earthlink.net

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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X Dorothy C. Praeger

Name: Stu Douglas
Address: 743 Foerster St SF 94127
Phone: 415 472 8223
E-mail: stuartdouglas@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Thank you,

By: 

Name: PAUL WALSH

Address: 236 WEST PORTAL AVE SAN FRANCISCO 94127

Phone: 650-219-6896

E-mail: COACHTOAD@AOL.COM

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: Paul Walsh

Name: Joanne Mandel
Address: 12 MARINE AVE, SF 94127
Phone: 415 - 665 - 7329
E-mail: jmandel6@yahoo.com
February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Thank you,

By: Joanne Mandel

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Name: *Marianne Armenta*

Address: *51 Brentwood Dr.*

City, Zip: *San Francisco, CA 94127*

Phone: *415-309-0703*

E-mail: *marianne.armenta@gmail.com*

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Thomas P. Grey
Address: 34 Wawona St.
City: San Francisco, CA. 94127
Phone: (510) 393-1928
E-mail: thomasgrey@juno.com

Name: INEZ MARCIANO
Address: 86 SAN ANDREAS WAY SF 94127
Phone: 415- ---
E-mail: - - -

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

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Please deny the appeals from the Commission's decision.

X Inez Marciano

Name: Jonathan Gould

Address: 170 El Verano way SF, CA 94127

Phone: 415-846-3443

E-mail: gouldjg@gmail.com

February , 2017

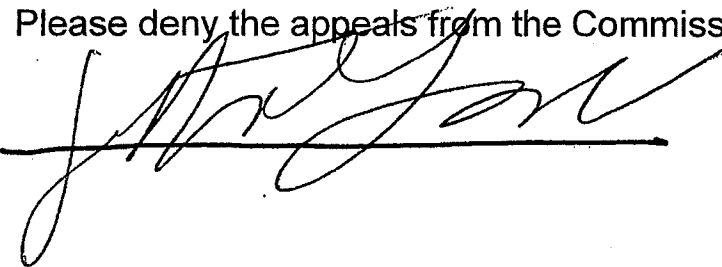
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February 5, 2017


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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Jason Tognetti
Address: 17 Hernandez Ave
City: SF, CA 94127
Phone: 415-588-3606
E-mail: jtognetti@sfd.snet

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By:

Signature

Name:

Steve Anderson

Address:

City: 236 West Portal #102

Phone:

510 941-27

E-mail:

415 564.9330

February , 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Richard J Kenny
Address: 40 Santa Paula Ave
City: San Francisco, CA 94127
Phone: 408-807-8032
E-mail: rkenny@stapleton-spence.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: _____

Signature

Name: James Chen
Address: 400 Melrose Ave.
City: San Francisco, CA 94127
Phone: 510-364-5009
E-mail: chunkydentist@gmail.com

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By: Nina Hagiwara
Signature

Name: Nina Hagiwara
Address: 330 W. Portal Ave
City: SF CA 94127
Phone:
E-mail: nina dot 4 @ yahoo . com

Richard Harris

From: Jack Major <jemajor@pacbell.net>
Sent: Thursday, February 09, 2017 10:41 AM
To: norman.yee@sfgov.org
Cc: Richard Harris
Subject: Retain Sharp Park Golf Course - Case No. 2005.0912E

Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisor Yee,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you for your efforts to Save Sharp Park,

John Major
109 Idora Ave
San Francisco CA 94127
415-566-2243

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:28 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zip 94131 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94131.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 28 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94131. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94131 (28)
Vicki Perez
Thomas Dittmann
Jay Johnston
Julie Gonzalez
Daniel S. Carlin
Berry Moss
John Solomon
David Witten
Eugene Barsotti
Patricia Barsotti
Louis Chan
Christine Hansson
Glen Wolf
Roger Mantz
Won Jae Lee
William Foley
June Drake
Chris Matthews
Mike Larroche
Lori Quan
Nancy Shea
Daniel Shea
Koji Masuda
Hans Hanssen

James Stein
Helen Duffy
Betty Wong
Bernice Musante

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Vicki Perez
Signature

Name: Vicki Perez
Address: 261-27th St.
City: S.F. CA 94131
Phone: (415) 824-7395
E-mail: vicki.perez@sfglobal.com

From: Thomas Dittmann [mailto:thomas.dittmann@gmail.com]
Sent: Friday, February 03, 2017 12:00 PM
To: Board.of.supervisors@sfgov.org
Cc: richard@sfpublicgolf.org; HPGC Tournament Committee
Subject: Save Sharp Park

Name: Thomas Dittmann
Address: 1491 Sanchez Street, San Francisco, CA 94131

Phone: 408-313-1917
E-mail: thomas.dittmann@gmail.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

I am an avid golfer and play Sharp Park several times per year and support local restaurants after my round. If Sharp Park closes I do feel as if local businesses will suffer as well.

Best regards,

Thomas Dittmann

Subject:Save Sharp Park

Date:Fri, 27 Jan 2017 19:50:27 +0000

From:Johnston, Jay <Jay.Johnston@morganstanley.com>

To:Board.of.Supervisors@sfgov.org <Board.of.Supervisors@sfgov.org>

CC:info@sfpublicgolf.org <info@sfpublicgolf.org>

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

**Jay Johnston
385 Day Street
San Francisco, CA 94131**

From: Julie [mailto:julie_g@earthlink.net]
Sent: Thursday, February 02, 2017 2:45 PM
To: "Board of Supervisors" @sfgov.org; Richard H Harris
Subject: Support of Sharp Park Golf Course

Dear Supervisors,

I am a San Francisco resident, a member of the USGA Western Regional Affairs Committee; Pacific Women's Golf Association; Women's Golf Association of Northern California; San Francisco Mayor's Women's Golf Council; Captain of the Half Moon Bay Women's Golf Club; Sharp Park golfer; and a supporter of the Rec & Park Department's Natural Areas Plan.

I urge you to deny the appeal of the Natural Areas Plan and support your Recreation and Park Department's plan to recover frog and snake habitat in the Sharp Park wetlands. By doing so, you will also be saving the beautiful and historic 18-hole golf course patronized by so many recreational golfers.

Thank you for your service to the community and for considering my request.

Respectfully submitted by,
Julie Gonzalez
155 Whitney Street
San Francisco, CA 94131

February ~~5~~, 2017

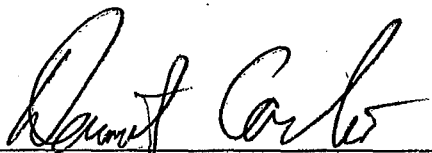
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Daniel S. Carlin
Address: ~~244~~ 130 FLOOD AV
City: S.F. Ca 94131

Phone:

E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Betty Moes
Signature

Name: Betty Moes
Address: 181 Forest Knolls Dr.
City: San Francisco 94131

Phone:

E-mail:

Name: John Solomon
Address: 125 Crestmont Dr San Francisco, CA 94131

Phone:

E-mail:

February 4 2017

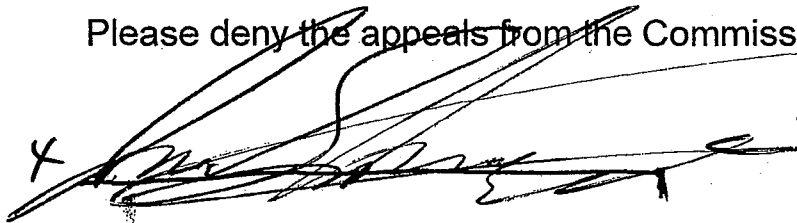
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: DAVID WITTEN
Address: 45 ORA WAY, SF, CA 94131

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x David Witten

Name: Eugene Danzotti

Address: 577 Oak Park Dr. SF 94131

Phone:

E-mail:

February , 2017

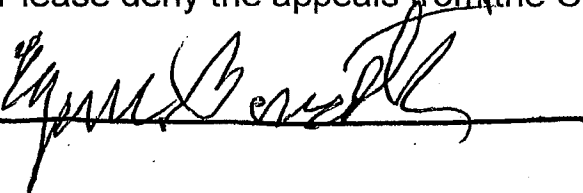
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: Patricia Balsotti
Address: 577 Oak Point, SE 94131
Phone: 415 564 9397
E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: Patricia Balsotti

Name: LOUIS CHAN
Address: 45 BURNETT AVE, SF 94131
Phone: 415 821 9728
E-mail: LOUIS CHAN SB@ME.COM
February , 2017 4th

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By. 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: Christine Hansson
Signature

Name: Christine Hansson

Address: 570 Oak Park Dr

City: SF 94131

Phone: 415 823-4570

E-mail: christinehansson@mac.com

Name: Glen Wolf

Address: 4220 Cesar Chavez, SF 94131

Phone: 510 695 4595

E-mail: glenwolf@gmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

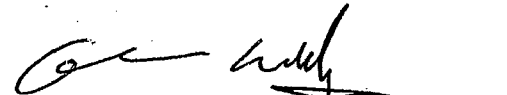
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: ROBERT MANTZ
Address: 65 ORA WAY #C106 SF 94131
Phone: 415 282-1621
E-mail: RMANTZ@SBCGLOBAL.NET

February 4, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x 

Name: WON JAE LEE
Address: 6 Mountview ct. San Francisco, CA 94131
Phone: (415) 215-0867
E-mail: wjl10075@yahoo.com
February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

x W. J. Lee

February 5, 2017

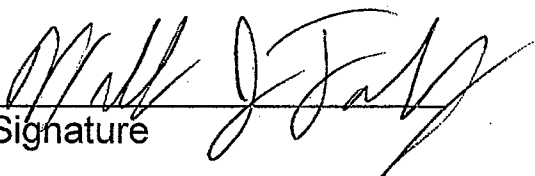
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Dear Supervisors,

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: William Foley
Address: 4040 26th ST
City: SF CA 94131
Phone: 650-796-3371
E-mail: wjfgolf@yahoo.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.



Name: June M. Drake

Address: 241 Glenview Dr.

City, Zip: S.F. 94131

Phone: 415- 282 - 5048

E-mail: junedrake@gmail.com

February , 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: CHRIS MATTHEWS
Address: 525 DELLBROOK AVE
City: SE 94131
Phone: 415 810-4697
E-mail: JACCHRIS@GMAIL.COM

Name: MIKE LAROCHE

Address: 636 CONGO ST SF CA ~~94112~~

Phone: 650 438 3444

94131

E-mail: W143L@YAHOO.COM

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.



February 5 2017

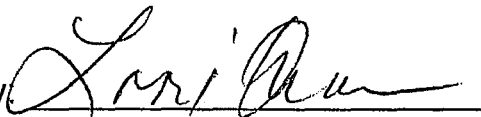
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Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By 
Signature

Name: Lori Ruan
Address: 43 Cityview Way
City: SF CA 94131
Phone: 510-333 9158
E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Nancy Shea
Signature

Name: NANCY SHEA
Address: 100 Beacon St
City: SF CA 94131
Phone: 415-586-767
E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Daniel T. Shear
Signature

Name: Daniel Shear

Address: 100 Beacon St
City: SF Ca 94131

Phone:

E-mail:

February 6, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: MASUDA, KOJI

Address: 177 JOOST AVE SF

City: S.F. CA, 94131

Phone: 415-586-1706

E-mail:

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 

Signature

Name: HANS HANSSON

Address: 570 Oak Park Dr

City: S.F. CA. 94131

Phone: 415-517-2589

E-mail: HANS@STANBURNET.COM

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By:

Signature

Name:

James Stein

Address:

134 Hearst Ave

City:

San Francisco CA 94131

Phone:

E-mail:

Name: Helen Duffy
Address: 39 Mangels Ave
SF, CA 94131
Phone:
E-mail: hmduffy@comcast.net
February 7, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

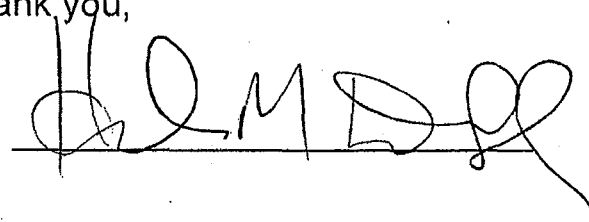
Dear Supervisors,

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Please deny the appeals from the Commission's decision.

Thank you,

By:

A handwritten signature in black ink, appearing to read 'H. M. Duffy', written over a horizontal line.

Name: Betty Wong

Address: 39 MANGELS AVE.

SAN FRANCISCO, CA. 94131

Phone: (415) 334-8868

E-mail: Bywong2@aol.com

February 4, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: Betty Wong

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: Bernice Musante
Signature

Name: Bernice Musante
Address: 444 Warren Drive #6
City: San Francisco, CA 94131-1053
Phone: h 415-664-3905
E-mail: bernice.musante@att.net

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:32 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Zips 94132, 94133, 94134, 94158 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94158.pdf; LettersSupesSupport NAP, SharpPk94134.pdf; LettersSupesSupport NAP, SharpPk94133.pdf; LettersSupesSupport NAP, SharpPk94132.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 3 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94132, 94133, 94134, and 94158. There are a total of 25 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94132 (17)
Mike Yeh
Michael Mason
Diana Mason
Patrick Montemayor
Xavier Margado
Vadim Kitsis
Mary Graham
Virginia Stefanelli
Joe DeLucchi
Carlton B. Gearhart
Constance Benas
Marshall Benas
Susan J. Leurey
Douglas N. Leurey
Karen Lee
Berry Anderson
Kazuyo Kato

94133 (4)
Carla Webster
Andy Corves

Robert Webster
Matt Scharf

94134 (1)
John La

94158 (3)
Nelson Wong
Douglas Ludolph
Aric Kushiya

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By:

Signature

Name:

Nelson Wong

Address:

738 Long Bridge St. #811

City:

San Francisco, CA 94158

Phone:

E-mail:

spree219@yahoo.com

Name: Doug Lupo
Address: 185 CHANNEL ST. #659
SF, CA 94158
Phone: 120.308.9995
E-mail: DUDDOUP41@COMCAST.NET
February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Aric Kushiya
Address: 718 Long Bridge, SF 94158
Phone: aric.kush@hotmail.com
E-mail: (707) 449-4000.

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

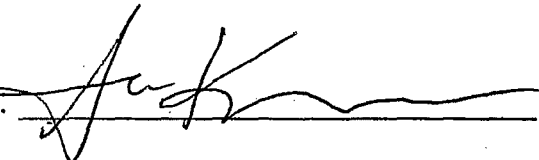
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By: 

February , 2017

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Please deny the appeals from the Commission's decision.

By: John La
Signature

Name: John La
Address: 635 Bowdoin St
City: San Francisco 94134
Phone: (415) 837-8045
E-mail: johnla228@yahoo.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: Carla Webster
Signature

Name: CARLA WEBSTER

Address: 1085 GREENWICH ST

City: S.F. CA 94133

Phone:

E-mail:

Name: ANDY CORNES
Address: 2140 TAYLOR ST #304, SF 94133
Phone: (415) 629-1371
E-mail: ANDY.CORNES34@icloud.com

February , 2017

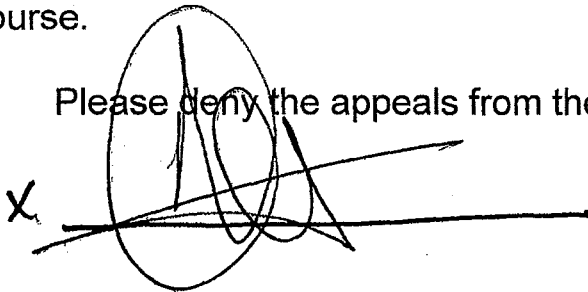
San Francisco Board of Supervisors
City Hall, Room 244
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San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

X 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.

By: Robert C. Webster
Signature

Name: Robert Webster
Address: 1085 Greenwich
City: S.F. 94133
Phone: 415-885-6097
E-mail: RobertWebster@gmail.com

Name: Matt Scharf

Address: 340 Green St. SF, CA 94133

Phone: 206-718-5894

E-mail: mattscharf@hotmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

From: Michael Yeh <mikeyehsf@icloud.com>

Date: February 2, 2017 at 10:57:33 PM PST

To: Board.of.supervisors@sfgov.org

Subject: Sharp Park Golf Course

As a long time resident (48 plus years) of San Francisco, I urge the Board to support the recommendation of continuing operation of Sharp Park with minor changes. Hopefully, this will be the end of this matter. All the years I played at Sharp, I have not seen a single snake or frog. Maybe they only come out after dark.

Mike Yeh
1450 Sloat Blvd
San Francisco

94132

From: mdmason@mindspring.com [mailto:mdmason@mindspring.com]

Sent: Tuesday, January 03, 2017 2:58 PM

To: Norman Yee, Supervisor, District 7

Subject: Sharp Park and the Natural Areas Plan

Dear Supervisor Yee:

As District 7 residents for the past 40 years, and golfers at Sharp Park for the past 37 years, we support the Rec & Park Department's Natural Areas Plan which reconfirms the Department's commitment to keep the 18-hole Sharp Park Golf Course open while improving the habitat in the wetlands for frogs and snakes.

The Planning and the Rec & Park Commissions jointly approved the Natural Areas Plan at their December 15 meeting. Again, anti-golf groups continue to try to close the golf course and are going to appeal the Commissions' decisions to the Board of Supervisors.

Beautiful Sharp Park, which was designed by Alister MacKenzie in 1929, is an historical golf course in the Bay Area and has been played by golfers of many ages for multiple generations of families.

Please provide your support to keep Sharp Park open for future generations. We ask that you do not allow the anti-golf groups to cause any further delay in obstructing the City's plans to improve the habitat while keeping the golf course open. The anti-golf groups' arguments have been rejected not only by Rec & Park and Planning Departments, but also by the Corps of Engineers, the US Fish & Wildlife Service, the Coastal Commission, and state and federal courts in San Francisco and San Mateo county.

May we ask for your vote to deny the appeal and to approve the Natural Areas Plan.

Thank you

Michael and Diana Mason
333 Stratford Drive
San Francisco, CA 94132

February 5, 2017

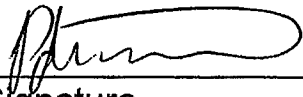
San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: PATRICK Montemayor

Address: 3050 14th Ave.

City: SF CA 94132

Phone:

E-mail:

Name: Xavier Morgado

Address: 310 Arballo Dr. Apt 1e, SF 94132

Phone: (415) 542-8195

E-mail: x-morgado@hotmail.com

February 4, 2017

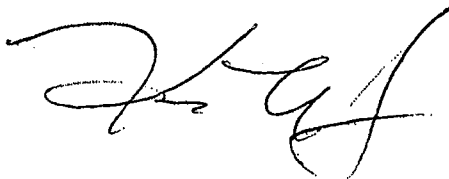
San Francisco Board of Supervisors
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read 'X. Morgado', is centered at the bottom of the page.

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Vadim Kitsis
Address: 111 Clearfield Dr.
City: San Francisco CA. 94132

Phone:

E-mail:

Name: MARY GRAHAM

Address: 750 GONZALEZ #6K, SF 94132

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: Mary E. Graham

Name: VIRGINIA STEFANELLI
Address: 2960-22ND AVE SAN FRANCISCO, CA.
Phone: 1-415-731-0766 94132
E-mail: —

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

X Virginia Stefanelli

Name:

JOE DELUCCHI

Address:

3080 25th Ave. SF 94132

Phone:

E-mail:

February 4 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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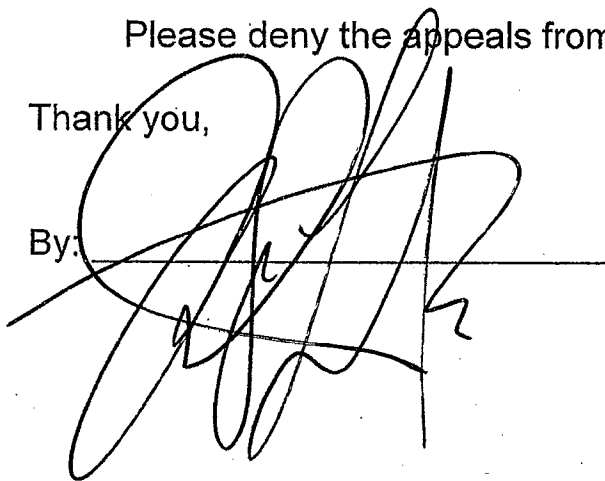
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Please deny the appeals from the Commission's decision.

Thank you,

By:

A large, stylized handwritten signature in black ink, likely belonging to Joe DeLucchi, is written over a horizontal line. The signature is composed of several loops and sharp strokes.

Name: Carlton B Geanheart

Address: 750 Gonzalez Dr., Apt 94132
San Francisco

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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Please deny the appeals from the Commission's decision.

Thank you,

By: Carlton B Geanheart

February⁵, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: *CONSTANCE BENAS*
Address: *100 SO LAKE MERCED AVE*
City: *S.F. 94132*

Phone:

E-mail:

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: M. A. B. B. B.
Signature

Name: M. A. B. B. B.
Address: 100 Lake Merritt, 1
City: S.F. Calif 94132
Phone: (415) 555-5114
E-mail:

February , 2017

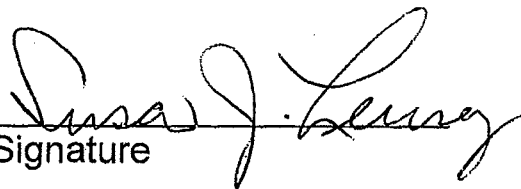
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: SUSAN J. LEUREY
Address: 180 CLEARFIELD DRIVE
City: SAN FRANCISCO, CA. 94132
Phone: 415-936-4338
E-mail: SLEUREY@OUTLOOK.COM

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: Douglas N. Leurey
Signature

Name: Douglas N. Leurey

Address: 180 Clearfield Dr.

City: S.F. 94132

Phone: (415) 481-5739

E-mail: dleurey@hotmail.com

February 5, 2017

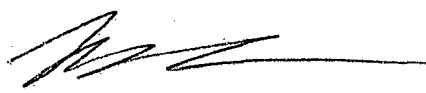
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Karen Lee
Address: 60 Elmhurst Dr
City: SF, CA 94132
Phone:
E-mail: karenlee1996uva@gmail.com

February⁵, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: BETTY Anderson

Address: 535 GONZALEZ DR

City: SF, CA 94132

Phone: 415-469-7471

E-mail: BSA911@a@SBCGlobal.net

Name: KAZUO KATO

Address: 4220 Cesar Chavez St., SF 94132

Phone: (650) 266 - 0079

E-mail: kellywolf@yahoo.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

X Kazu Kato

Gosiengfiao, Rachel (BOS)

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:37 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Pacifica residents (installment#1)
Attachments: LettersSupesSupport NAP, SharpPkPacifica1.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 24 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from Pacifica residents.

This is the first of 4 Pacifica installments. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris

San Francisco Public Golf Alliance

Phone: (415) 290-5718

Subject: Email in support of Natural Areas Plan and Sharp Park

Date: Tue, 31 Jan 2017 01:00:47 -0500

From: Lisa Villasenor-Volosing <lavillasenor744@aol.com>

To: Board.of.Supervisors@sfgov.org

Dear Supervisors,

I am a Pacifica resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

My husband Jeff's family has a long history of playing and enjoying Sharp Park Golf Course. When we married 10 years ago I was lucky to be introduced to Sharp Park and appreciate that legacy. I am not an old, white, rich guy golfer! I am not the face that anti-golf rhetoric would have you visualize. I am a 59 year old Hispanic female who loves everything about golf and especially at a muni course like Sharp Park. I appreciate that I can walk into Sharp Park for a round of golf and feel unintimidated, pay reasonable rates, and enjoy a beautiful old course with a wonderful variation of men, women and junior golfers. Please do not let anti-golf activists ruin decades of public access to municipal golf at Sharp Park. We are one of the most affordable, welcoming and historic courses in our geographical area. This gem that belongs to SF County is one that should not only be kept alive, but nurtured and protected for SF and San Mateo County residents for years to come. So many resources have already been invested in the prior approval by Planning and Rec & Park, not to mention the time already spent by SF Board of Supervisors in hearing the SAME OLD ARGUMENTS. This is just a repackaging of old, failed anti-golf arguments. It's time to move forward and allow the users of Sharp Park to show that they/we can take care of the animals and environment that surrounds us at the course. As players and users of it, we are the best ones to guard our gem - we want its beauty and environment to survive! We are motivated to care for it - contrary to the false and misleading rhetoric you have heard in the past, and will hear again, by haters of golf and golf courses.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Lisa Villasenor-Volosing
1019 Zamora Drive
Pacifica, CA 94044

Lisa A. Villasenor-Volosing
Law Offices of Lisa A. Villasenor
Business/Cell: (415) 518-8479
lavillasenor744@aol.com

Subject:Support the Park and Rec Plan
Date:Fri, 27 Jan 2017 13:41:49 -0500
From:Jvdrills@aol.com
To:Board.of.Supervisors@sfgov.org
CC:info@sfpublicgolf.org

Dear Supervisors,

I have been a second generation Sharp Park golfer for more than twenty years, and a supporter of the Rec & Park Department's Natural Areas Plan. This plan among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal so we can move forward not backwards.

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Please vote to deny the appeal, and approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Jeff Volosing
1019 Zamora Dr.
Pacifica, CA 94044

Subject: Save Sharp Park Golf Course
Date: Fri, 27 Jan 2017 10:39:18 -0800
From: Pete Shoemaker <bentshoe@igc.org>
To: Board.of.Supervisors@sfgov.org

Dear Supervisors,

I am a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

**Sincerely,
Pete Shoemaker**

Subject: Please Vote to Save Sharp Park Golf Course

Date: Mon, 30 Jan 2017 19:30:14 +0000

From: Gerry Tom <Gerry.Tom@synopsys.com>

To: Board.of.Supervisors@sfgov.org <Board.of.Supervisors@sfgov.org>

CC: info@sfpublicgolf.org <info@sfpublicgolf.org>

Dear San Francisco Supervisors,

I am currently a Pacifica resident, a native San Franciscan born here and attending all my education in San Francisco from Kindergarten through college...attending schools such as Lowell High School, City College of San Francisco, and San Francisco State University, a frequent golfer at Sharp Park Golf Course through all those years and still am today. I'm too am also a lover of nature and the preservation of natural resources. I'm an avid outdoors person who enjoys fly fishing (I'm a member of the Golden Gate Park fly casting ponds), backpacking, camping, and grew up learning to fish locally at Lake Merced and was part of the Friends of Lake Merced preservation effort. Suffice it to say, I love San Francisco and the outdoors.

I'm also a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course. The Natural Areas Plan was approved December 15 by the Planning and Rec Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

One additional point I'd like to make is you'd be hard pressed to find such a quaint, affordable, and relaxing setting for beginners and youngsters alike to learn the game and the sportsmanship and life lessons golf can offer. And it also has a huge following of seniors who come out daily to meet with friends and enjoy a round during the week. As beautiful as this course is, you won't find many courses like this anywhere in the US with this type of following, stature, and beauty. It's truly a gem, let's work to keep it that way.

Thank you for your service and for considering my request.

Gerry Tom
1040 Zamora Dr
Pacifica, CA 94044

Subject: Sharp Park Golf Course

Date: Tue, 31 Jan 2017 09:46:41 -0800

From: susangrace203@gmail.com

To: board.of.supervisors@sfgov.org <board.of.supervisors@sfgov.org>

January 31, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny any and all appeals of this decision.

My family and I have lived in Pacifica since 1986. My children were raised on Sharp Park Golf Course, and I am now taking my grandchildren to Sharp Park Golf Course. It truly is a multi-generational recreational gem in our little town, and deeply beloved by people from all over the Bay Area. It is beyond our understanding why we need to keep writing letters begging for the protection of our golf course.

We hope you will consider the desires and preferences of the people in Pacifica and all across the Bay Area who have patronized the Sharp Park Golf Course for generations. Pacifica is a town that holds the environment in high esteem – we repeatedly vote down high end commercial development to keep our town a beautiful haven by the ocean. We have done a good job in establishing refuge for wetlands, snakes and frogs. There's the wetlands near Rockaway Beach, Mori Point, and the Coastal Conservancy trail as well and now the Devils Slide Trail. Yet, there are outsiders who would try to deny us the golf course that is so rich with history and tradition and which thousands and thousands of people over the years have enjoyed and cherish.

You can see we've done a good job in putting the environment first in Pacifica. Yet one of our most prized recreational outlets, the Sharp Park Golf Course, has come under repeated attack by outsiders. They want to take away our joy and traditions. We respectfully request that you deny the appeal by the environmental group seeking to shut down Sharp Park Golf Course. Can we finally say enough is enough?

Respectfully submitted,

Dan and Susan Macaulay
929 Oddstad Blvd
Pacifica, CA 94044-4447
Tel. [650 359 0444](tel:6503590444)

Subject: Sharp Park Golf Course

Date: Sun, 29 Jan 2017 17:23:44 -0800

From: bob-jean@sbcglobal.net

To: boardofsupervisors@sfgov.org <boardofsupervisors@sfgov.org>, info@sfpublicgolf.org <info@sfpublicgolf.org>

Dear San Francisco Board of Supervisors

I have been playing golf at Sharp Golf Course for over 65 years, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister Mackenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Sincerely,

Robert A. Fontes
1138 Barcelona Dr.
Pacifica, CA 94044

Sent from Mail for Windows 10

From: Paul Murillo <pmurgolf@yahoo.com>
Date: January 27, 2017 at 8:02:04 PM PST
To: Board.of.Supervisors@sfgov.org
Subject: Sharp Park

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

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It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Paul Murillo
280 Winwood Ave.
Pacifica, CA

Name: Brian W. Leigh

Address: 1 TIoga Way PACIFICA, CA 94044

Phone: 408-398-5372

E-mail: bwl@leightonskglobal.net

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

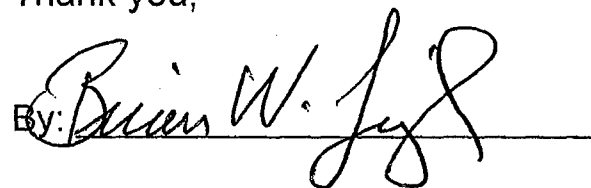
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: David Moore

Address: 1138 Evergreen Drive Pacific, CA 94044

Phone: 650 359-6509

E-mail: drmoore4@yahoo.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

David Moore

Name: Vanessa Canas
Address: 1530 Flores Drive Pacifica, CA 94044
Phone: 650-888-1623
E-mail: vanessamcanas@gmail.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Vanessa Canas

Name: GARY HEISER

Address: 1008 MONTE VERDE PA 94044

Phone: 650-355-2697

E-mail: _____

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Gary Heiser

Name: CLIFFORD SMETHURSF

Address: 1210 PARK PACIFICA AVE PACIFICA, CA 94044

Phone: 650 255 0388

E-mail: CLIFFSMETHURSF@COMCAST.NET

February 2, 2017

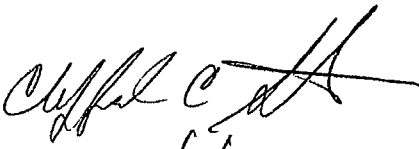
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Please deny the appeals from the Commission's decision.


2/3/17

Name: C. SMETHURST

Address: 248 REICHLING PACIFICA, CA 94044

Phone: 650.303.5985

E-mail: CHUCKSMETHURST@GMAIL.COM

February 3 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

C. 
2/3/17

Name: Kevin Blume

Address: 1057 Raintier Ave, Pacifica CA. 94044

Phone: 680-359-5270

E-mail: KBlume10@yahoo.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Dule Yong Yoo
Address: 660 Heather Ct Pacifica CA 94044
Phone: 650-347-7470
E-mail: dukyongyoo@hotmail.com
February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

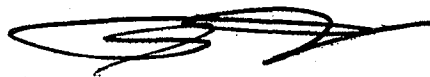
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Please deny the appeals from the Commission's decision.

Thank you,

By: _____



Name: LEE BYRD
Address: 928 LINCOLN PLACE
PACIFICA, CA 94044
Phone: 650-922-9955
E-mail: JENSEI-FHACOP@ATT.NET
February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

A handwritten signature in cursive script, appearing to read "Lee Byrd".

Name: *Herb Horniball*
Address: *1545 Presp. Dr*
Phone: *Pacific CA 94044*
E-mail:

February , 2017 *3rd.*

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Herb Horniball

Name: Dave Larroche

Address: 1490 Flores Dr. Pacific CA 94044

Phone:

E-mail:

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

A large, stylized handwritten signature in black ink, likely belonging to Dave Larroche, spanning across the bottom half of the page.

Name: MIKE GILBRIDE
Address: 1344 Adobe Dr #4
Pacifica, Ca. 94044
Phone: 650-784-1718
E-mail: Flydagreen@aol.com

February } 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Mike Gilbride", with a stylized, flowing script.

Name: John Kerecova
Address: 1321 Rosita Rd - Pacifica CA. 94044
Phone: 415-515-2122
E-mail: John.Kerecova

February 3, 2017

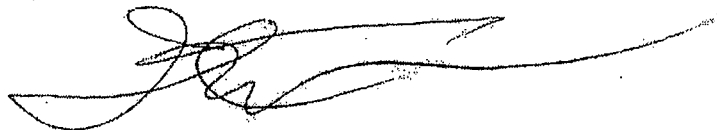
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Please deny the appeals from the Commission's decision.

Thank you -


Name: Anthony Marotto Sr
Address: 5 Elm Ct - Pacifica, Ca 94044
Phone: 650-296-3258
E-mail: TMarotto@yahoo.com

February } 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Anthony Marotto Sr.", with a stylized circular flourish at the end.

Name: Deborah Downing
Address: 625 Rockaway Beach Ave
Phone: 450-898-8227
E-mail: _____

February 2, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Deborah Downing". The signature is stylized with a large, looped "D" and a cursive "Downing".

Name: Rich Bonderud

Address: 1147 Valencia Way, Pacifica, CA

Phone:

E-mail:

February 3 2017

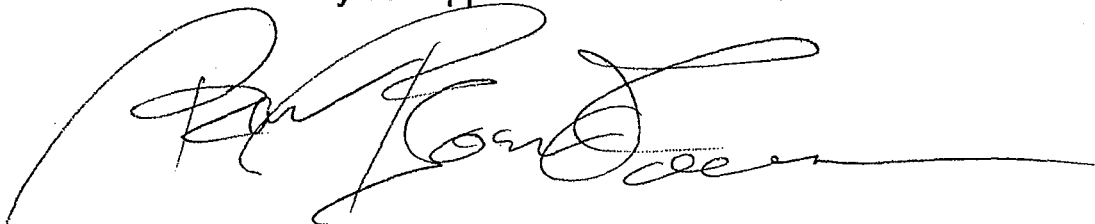
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Rich Bonderud", with a long horizontal flourish extending to the right.

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:42 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / from Pacifica residents (#2) / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkPacifica2.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 25 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from Pacifica residents.

This is the second of 4 Pacifica installments. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Name: Glen Sievert
Address: 283 Charing Cross Way
Pacifica, Ca. 94044
Phone: 650-355-9237
E-mail: glnsievert@yahoo.com

February 3 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Dear Supervisors,

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Please deny the appeals from the Commission's decision.



Name: MANUEL ROBERTO
Address: 251 MARINA WAY
Phone: PACIFICA, CA 94044
E-mail: IAND5@YAHOO.COM
February 3, 2017

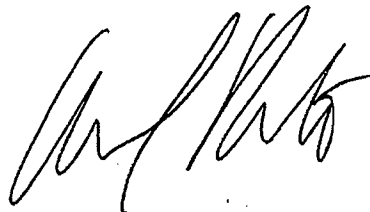
San Francisco Board of Supervisors
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Please deny the appeals from the Commission's decision.

 2-3-17

Name: MARK DUANE
Address: 315 OLYMPIAN WAY Pacifica Ca 94044
Phone: 415 589-2627
E-mail:

February 3 2017

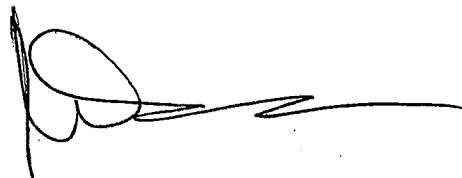
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Please deny the appeals from the Commission's decision.



213/17

Name: DIRK BERGMAN
Address: 702 CARMEL AVE
PACIFICA, CA 94044
Phone:
E-mail: DBNB@icloud.com

February 3, 2017

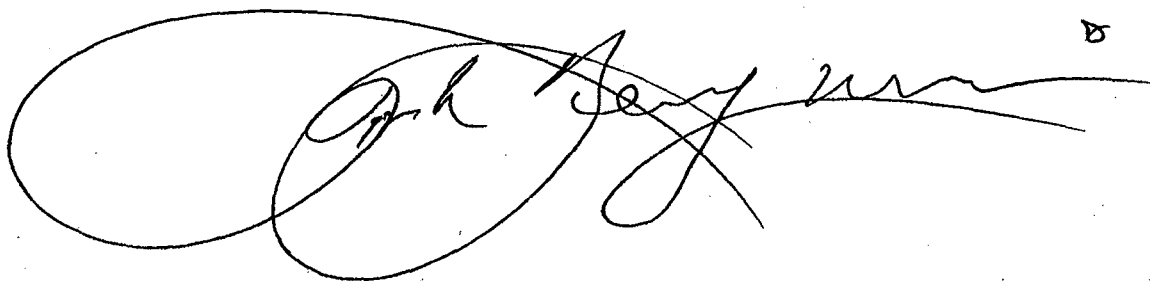
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Please deny the appeals from the Commission's decision. /

A large, stylized handwritten signature in black ink, appearing to read "Dirk Bergman". The signature is written over a large, loopy flourish that starts under the word "Please" and extends across the line.

Name: Bob Downing
Address: 675 Rockaway Beach Ave
Phone: 650-898-8227
E-mail: bobd@matagranro.com
February 3 2017

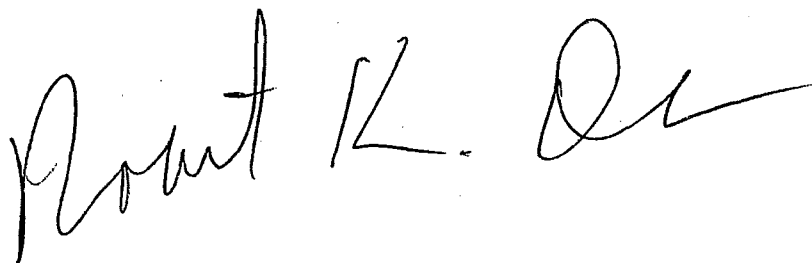
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Robert K. Downing". The signature is fluid and cursive, with a large initial "R" and a stylized "D".

Name: DWAYNE M. LARROCHE JR
Address: 239 ARROYO DE PACIFICA CA 94044
Phone: 650 438 9380
E-mail: WENKMAN 62 @ YAHOO.COM
February 3 2017

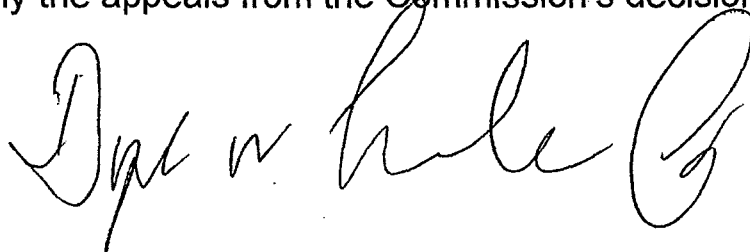
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Dwayne M. Larroche Jr.", written in a cursive style.

Name: *PETER M. CHURSIM*
Address: *1350 FLORES DR. PACIFICA CA*
Phone: *415-813-8696*
E-mail: *pchursin@sfjafc.com*

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.



Name: *Kevin A Curlex*
Address: *1585 Adobe Dr, Pacifica*
Phone: *650 296 2703*
E-mail: *QCurlex01@gmail.com*
February 3 2017

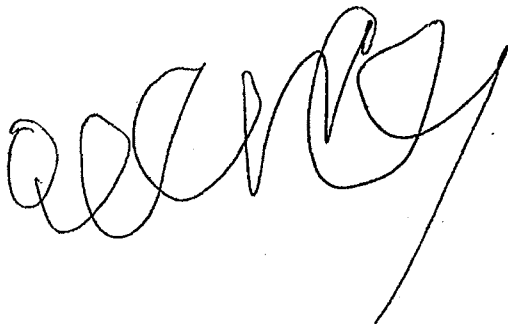
San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.



Name: Paul F. Curley Jr.
Address: 1585 Adobe Dr, Pacifica
Phone: 650-359-6080
E-mail: cheffpc@yahoo.com
February 3 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Paul F. Curley Jr.
1585 Adobe Dr.

Name: Kevin Ramsay
Address: 220 Seaside Dr, Pacifica
Phone: (650) 243-8291
E-mail: TLEONEON63@YAHOO.COM

February 3, 2017

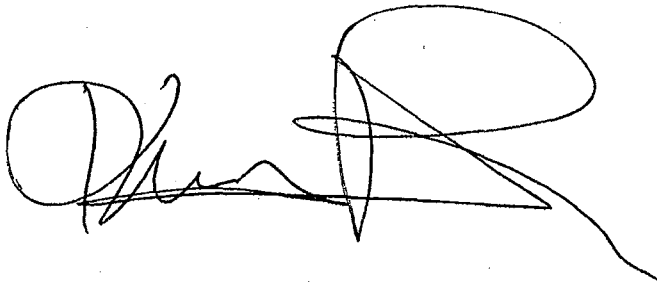
San Francisco Board of Supervisors
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read 'Kevin Ramsay', with a large, stylized loop at the end.

Name: RICK LECHLEITNER
Address: 396 GENEVIEVE AVE., Pacifica, CA
Phone: (650) 274-7854
E-mail: rick.lechleitner@gmail.com
February 3 2017

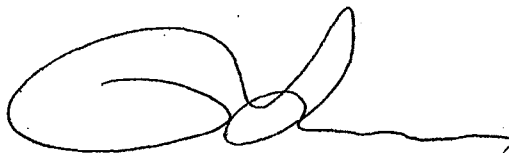
San Francisco Board of Supervisors
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to be "Rick Lechleitner", with a large loop at the start and a trailing line.

Name: *RICH CHANEY*
Address: *19 OVIEDO COURT, PACIFICA 94041*
Phone: *650-243-8311*
- E-mail: *RICH_ALBEE@MSN.COM*

February 8, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Richard A. Chaney

Name: ALBERTA M. ACOSTA
Address: 19 QUIEDO COURT
PACIFICA 94044
Phone: 650-303-8045
E-mail: RICH_ABBE@MSN.COM

February 3, 2017

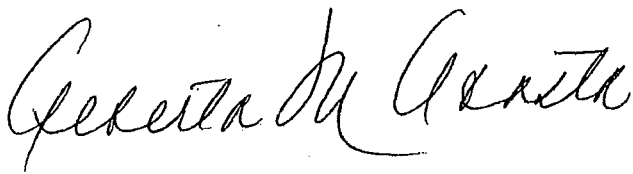
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.



Name: JOHN D. HALL
Address: 1159 ENCANTO WAY, Pacifica
Phone: 650 355 9230
E-mail: JDHALL180@GMAIL.COM

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

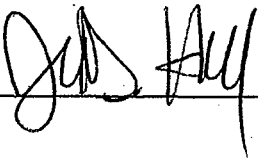
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Please deny the appeals from the Commission's decision.

Thank you,

By: _____



Name: Joe Garubba
Address: 1320 Odessa Blvd
Pacifica, Ca
Phone: (650) 922-7647
E-mail: Joe-16253@gmail.com

February } 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Joe Garubba

Name: NORA BERGMAN
Address: 702 CARMEL AVE.
PACIFICA, CA 94044
Phone: 415 307-9580
E-mail: ~~NORA.BERGMAN@PACIFI~~ dbnb@icloud.com

February 3 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.



Name: David Dozier
Address: 955 Fessler Ave.
Pacifica, CA 94044
Phone:
E-mail: dmdozier@yahoo.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

David Dozier

Name: ROBERT J MOORE
Address: 142 CALAVERAS AVE
PACIFICA CA 94044
Phone: 650 243 7121
E-mail: N/A

February 3 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.



3-3-17

Name: RAYMOND J. BECKER
Address: 1326 EVERGLADES DR
Phone: PACIFICA, CA 94044
E-mail: 650-359-6725

February 2 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

RJ Becker
03 FEB 2017

Name: WAYNE BOYKIN

Address: 1560 MADEIRA DR PACIFIC CA 94040

Phone: 650 438 2203

E-mail: boykinreal@SBCglobal.net

February 3 2017

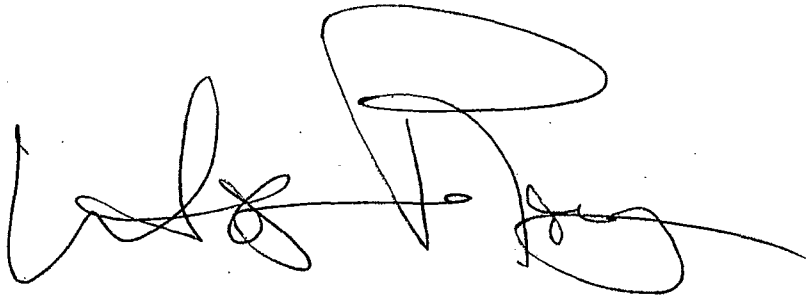
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read 'Wayne Boykin', with a large, stylized loop at the end.

Name: Gayla Appligate
Address: 955 Fessler Ave., Pacifica
Phone: 415-254-6594
E-mail: gaylaappligate@yahoo.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Gayla Appligate", with a long, sweeping checkmark-like flourish extending from the end.

Name: SANDRA CAMACHO
Address: 876 MONTEZUMA DR
PACIFICA, CA 94044
Phone:
E-mail: camachosandra@hotmail.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Name: C. MALCOLM THOMPSON

Address: 750 ODDSTAD BLVD # 301 B

City, Zip: PACIFICA CA 94044

Phone:

E-mail: MTGOLF16@YAHOO.COM

February , 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Kimba Chiu

Address: 230 Beantnat

City: Pacifica CA 94024

Phone: 415-731-0303

E-mail: KimbaLionWhite@gmail.com

Name: *Charles W. Hartig*
Address: *899 Standish Ct*
Pacific Ca. 94044
Phone: *650 355-0314*
E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: *Charles W. Hartig*

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:46 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Pacifica residents (#3) / BofS hearing Feb. 2
Attachments: LettersSupesSupport NAP, SharpPkPacifica3.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 25 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from Pacifica residents.

This is the third of 4 Pacifica installments. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Name: *GINO GONZALES*

Address: *5015 PALMETTO AVE #6 PACIFICA, CA 94044*

Phone: *650-994-8875*

E-mail: *GONZO PACIFICA@GMAIL.COM*

February⁴, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: *Brian Venturo*

Address: *14 Spruce St., Pacifica*

Phone: *650-358-1111*

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Thank you,

By: 

Name: George Fox

Address: 1159 Mason Drive Pacifica, Ca 94044

Phone: 415-794-2302

E-mail: harleyfox2@comcast.net

February 1, 2017

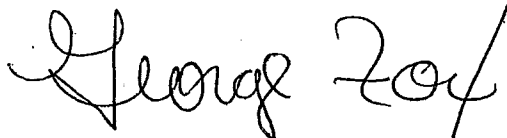
San Francisco Board of Supervisors
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Please deny the appeals from the Commission's decision.

A handwritten signature in cursive script, reading "George Fox". The signature is written in dark ink and is positioned below the typed text of the letter.

Name: Laurie Fox

Address: 1159 Mason Drive Pacifica, Ca 94044

Phone: 415-794-2302

E-mail: harleyfox2@comcast.net

February 1, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Laurie Fox

Name: GRANT EWALD
Address: 1161 FASSLER AVE
PACIFICA, CA 94044
Phone: 650 455 8059
E-mail: BALDEWALD@aol.com

February 3, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

This golf course is a gem and
utilized by thousands of people
each year with wildlife
co existing on the grounds.

Grant Ewald
Feb 3, 2017

Name: JEFF MCGORD
Address: 205 FOREST PARK DR.
PACIFICA, 94044
Phone: 650-755-4636
E-mail: jeff.mcc670@gmail.com

February 1, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

- Jeff McGord

Name:
Address:

Phone:
E-mail:

February 14, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

x Ron Sais

RON SAISI
1131 CRESPI DR.
PACIFICA, CA. 94044

Name: MARIA P ANDERSON
Address: 1100 ODDSTAD BLVD
PACIFICA CA 94044
Phone: 650-359-3916
E-mail: SMITSAWRAP@GMAIL.COM

February⁴, 2017


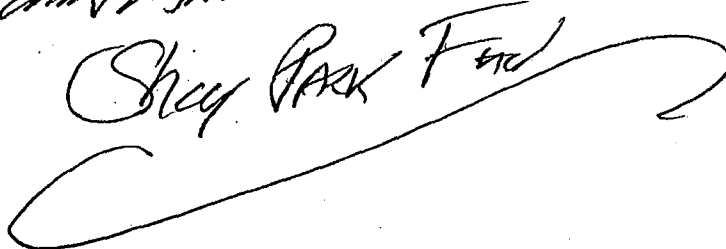
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Please deny the appeals from the Commission's decision.

Name: Paul Jaques
Address: 1159 Gabez Pr.
Pacific Co.
Phone: 1-650-759-0520
E-mail: Paul.Jaques@5dFCloud.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.



Name: JOSE D. ANTONIO, JR.
Address: 696 FOOTHILL DR
PACIFICA, CA 94044
Phone: 650-359-5327
E-mail: ectb3jda@yahoo.com

February 4, 2017

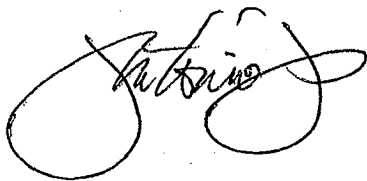
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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Antonio", with a large, stylized loop at the end.

Name: Patton Lee
Address: 1123 Valencia Way, Pacifica
Phone: 650 359-7084
E-mail: dailyhacker@sbcglobal.net
February 7, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Patton Lee

Name: Nick Fortier

Address: 320 aVAlon drive, PacificA, CA

Phone: 650 219 9076

E-mail: jayden82910@gmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: _____

Nick Fortier

Name: *Dwayne M Laroche Sr.*
Address: *1490 Flores Dr. Tualuma CA 94047*

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

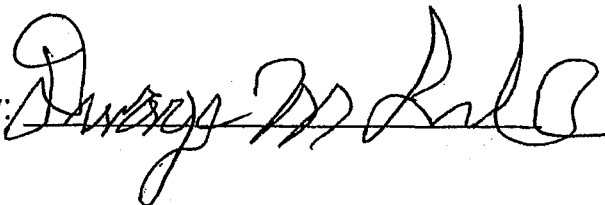
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Debbie Laroche

Address: 1490 Flores Dr. Pacifica CA 94044

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Thank you,

By:



Name: BOLE MAROTTO

Address: 1147 Mason St. Pacific CA 94044

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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Please deny the appeals from the Commission's decision.

Thank you,

By: Bole Marotto

Name: *Michelle Marotto*

Address: *1147 Mason Dr. Pacifica CA 94044*

Phone:

E-mail:

February 1, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Thank you,

By: *Michelle Marotto*

Name: DANIELL FLETCHER

Address: 320 AVALON DRIVE. PACIFICA CA 94044

Phone: 650 745 5503

E-mail: DANIELL - FLETCHER@YAHOO.COM

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

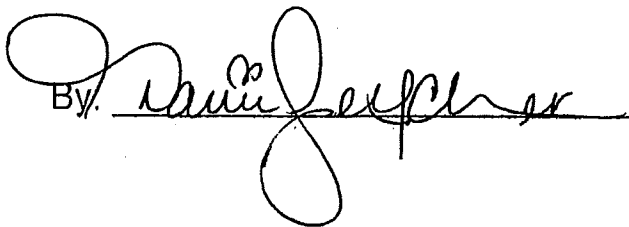
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Please deny the appeals from the Commission's decision.

Thank you,

By. 

Name: JOHN DEGUNTO

Address: 1520 ADOBE DR PACIFICA CA 94044

Phone: 650-201-4920

E-mail: JOHNNYD6712@GMAIL.COM

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Lisa Cotter
Address: 1520 Adobe Dr.
Pac, Ca 94044
Phone: 650-359-2956
E-mail: LisaCotter1520@gmail.com.

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Thank you,

By: Lisa Cotter

Name: CHRISTINA MITHALAS
Address: 1220 Peralta Road, PACIFICA
Phone: 415 793 9261
E-mail:

February 21 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
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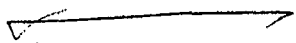
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Please deny the appeals from the Commission's decision.

Thank you

By: 

Name: Ray Ford
Address: 423 Belfast Pacifica 94044
Phone: 650-307-0831
E-mail: 

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By:  _____

Name: *Marco Genato*

Address: *30 Spruce Ct. Pacifica, CA 94044*

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Daniel Pitt

Address: 1032 Crespí Dr Pacifica Ca 94044

Phone: 650 580 5415

E-mail: DanielPitt23@gmail.com

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: *Jennifer Lenato*
Address: *30 Spruce Ct.*
Pacifica, CA 94044
Phone: *650-922-9402*
E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: *Jennifer Lenato*

Name: Catherine Griffiths

Address: 490 Moana Way, Pacifica, CA, 94044

Phone: 660 784 1595

E-mail: cgriffiths0711@gmail.com

February 4, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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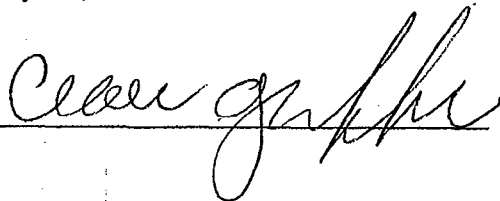
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Please deny the appeals from the Commission's decision.

Thank you,

By:



From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: File 170044 FW: Letters Opposing Sharp Park Golf Course Redevelopment in SNRAMP
Attachments: Letters Opposing Sharp Park Golf Course Redevelopment in SNRAMP.pdf

From: Virginia Reinhart [mailto:virginia.reinhart@sierraclub.org]
Sent: Tuesday, February 14, 2017 12:29 PM
To: Jalipa, Brent (BOS) <brent.jalipa@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Letters Opposing Sharp Park Golf Course Redevelopment in SNRAMP

Dear Ms. Calvillo and Mr. Jalipa,

Please find attached over 330 letters of support for removing the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

We urge the supervisors to vote to remove the multi-million golf course redevelopment that harms endangered species from the EIR. Sharp Park golf course has been losing money for years, and since it's located in Pacifica, it provides little recreational benefit to San Francisco residents.

Thank you for your consideration.

Best,

Virginia Reinhart
Communications Manager
Sierra Club, San Francisco Bay Chapter
2530 San Pablo Ave, Suite I
Berkeley, CA 94702
virginia.reinhart@sierraclub.org
(510) 848-0800 ext. 306

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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City Hall, Room 244
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Sincerely,

Jenna Brager
9175 Barnett Valley Road
Sebastopol, CA 95472

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1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jaine Bartlett
2119 167th Ave
San Leandro, CA 94578

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Sherree Hill
17315 Lightfoot Way
Nevada City, CA 95959

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Matthew Zlatunich
749 8th Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Joanne Mandel
1345 Taylor Street #21
San Francisco, CA 94108

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Caephren McKenna
64 Fairview Ave
Caephren, CA 94610

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Helen Desai
155 15th Ave.
Helen, CA 94118

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1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Stephen Gold
387 Day St.
Stephen, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Ron Sundergill
585 9th St Unit 453
Oakland, CA 94607

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Spencer Decker
673 Mangels Ave
San Francisco, CA 94127

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1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Douglas Estes
629 Arguello Blvd. #303
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Ronald Zampa
PO Box 27344
Oakland, CA 94602

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Ellen Koivisto
1556 Great Hwy Apt 101
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

James Lovette-Black
584 Castro St #821
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Shelly Erceg
823 Grove St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Patricia Everall
236 Amber Dr
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Christopher Boone
49 Hancock St
San Francisco, CA 94114

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1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Will Lowry
308 Hill St
San Francisco, CA 94114

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1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Keiko M.
9 Mayfair Dr
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

David Kaskowitz
306 Park St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Annalee Pineda
1035 Sutter St Apt 24
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jeff Beck
1551 9th Ave Apt 2
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Senta Tsantilis
2865 Lincoln Way
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Molly Ruhl
401 43rd Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Renee Darner
2814 Clay St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Michelle Carter
1738 Dolores Street
Michelle, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Connie Mar
2 Garfield St
San Francisco, CA 94132

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Kelly Lally
100 Broderick St Apt 403
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Brian Armbruster
1924 Cabrillo St Apt 2
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

R. Zierikzee
845 Euclid Ave Apt 4
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Sarah L'Etoile
1423D Compton Rd
San Francisco, CA 94129

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Michael Kavanaugh
2797 Clay St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Michelle Carter
44 Montgomery Street
Michelle, CA 94104

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Antoinette Mailliard
1870 Jackson St Apt 704
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Kemal Erkol
1575 11th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jack Merk
765 42nd Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Andrew Pierce
259 Eureka St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jnani Chapman
2638 Post St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Daniel Buckler
250 Castro St Apt 8
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Rich Hughes
242 Edinburgh St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Michael Strong
2011 47th Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jack Bowers
650 De Haro St Apt A
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Sharon Wilensky
1355 12th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Angela Mcallister
1614 Grove St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Thea Boodhoo
1160 Mission St
San Francisco, CA 94103

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Barney Olmsted
1400 Geary Blvd Apt 1304
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jane Kilmer
951 Dolores St Apt B
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Laura Saunders
170 King St
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Carlos Ferreira
PO Box 884733
San Francisco, CA 94188

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

David Goodyear
503 Ashbury St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Brandon Owens
140 Wood St Apt 2
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Beverly Dahlen
15 Mirabel Ave
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Steve Thornburg
234 Hearst Ave
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Benjamin Cohen
494 2nd Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Tatyana Shats
1521 Sutter St Apt 405
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Melvin D. Cheitlin
1661 Pine St Apt 1145
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Robert Brown
2119 Bush St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Richard Sparacino
1023 Irving St Apt 5
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Eileen Gross
144A Scott St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Heidi Smith
28 Valletta Ct
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jonica Brooks
3804 23rd St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Leon Van Steen
154 Dwight St
San Francisco, CA 94134

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Erika Dahlheim
357 19th Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Teresa Scherzer
PO Box 411403
San Francisco, CA 94141

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Janie Lucas
827 Capp St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Peter Booth Lee
3910 Fulton St
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Hugo Kobayashi
1391 8th Ave Apt 3
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Maric Munn
1315 4th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jill Alcantar
86 San Gabriel Ave
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Thomas Blom
45 Ora Way
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Richard Hingel
3073 California St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Melanie Alves
8 Dolores Ter
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

John Steponaitis
910 Geary St Apt 20
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Michael Rowell
615 Guerrero St Apt 2
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Mia Shaw
144 Evelyn Way
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Sonia Cantu
1861 Powell St
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

William McGuire
258 9th Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Elyse Shafarman
1357 Guerrero St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Anne Steele
772 27th St
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Nancy McGinnis
38 Harper St
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Laura Kuo
10 Hemway Ter
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

John Oda
1735 Steiner St Apt 471
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Maureen Oshea
483 Joost Ave
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Sherra Picketts
425 Steiner St
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Michael Walsh
807 Cabrillo St
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Mitchell Bonner
645 Bush St Apt 108
San Francisco, CA 94108

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Mark Gould
432 Belvedere St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Zora Kolkey
PO Box 640484
San Francisco, CA 94164

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Mark Cassidy
125 Caine Ave
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Stephen Bartlett-R_
1474 Sacramento St Apt 204
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Mark S. Weinberger
391 28th Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Ann Morrissey
76 Forest Side Ave
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Julie Kramer
1288 Church St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Mary Betlach
2530 Diamond St
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

David Perry
1700 Octavia St Apt 301
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Stuart Rosenthal
304 Genessee St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Irene Dillon
240 Edgewood Ave
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Irene Dillon
240 Edgewood Ave
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Douglas Estes
629 Arguello Blvd Apt 303
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Lael Robertson
512 Missouri St
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Michael And Dora Weber
1130 Church St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

S Halperin NP
27 Massasoit St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Kirk White
381 Turk St
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Isabelle Schildknecht
2498 Cabrillo street
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Sunny Walters
220 Quintara St
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Dusty Lombardo
60 Fair Ave
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jude Brennan
2471 25th Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Eduardo Abarca
778 Brunswick St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Terry Hawkins
1505 Gough St Apt 21
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

James Hager
401 43rd Ave Apt 101
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Stephen Gold
387 Day St
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Sage Johnson
1730 Kearny St
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Marc Lieberman, M.D.
711 Van Ness Ave
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joe Alvarado
1255 25th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jeffrey Pekarul
180 Landers St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Julie Shumate
1922 23rd St
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Robert Danders
365 26th Ave Unit A
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Nan McGuire
994 Union St
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joy Baker
380 19th Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Shawna Hedley
1330 Jones St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Bill Petersen
510 Melrose Ave
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Carey Suckow
341 Noe St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Karl Mauzey
450 Peralta Ave
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

C O
2712 Pine
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Ellen Price
111 Clifford Ter
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Stewart Wilber
1923A 15th St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

L. Olson
225 Bush St
San Francisco, CA 94104

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Mark J. Fiore
1259 14th Ave Apt D
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Joan Hasselgren
1940 Grove St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

R. Dene Larson, Jr.
600 Oak Street, 36
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Sue Williard
1319 48th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Joanne Jacobs
955 Innes Ave
San Francisco, CA 94124

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

J. Gurdin
247 Ortega Street
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Savannah Blackwell
330 Parnassus Ave Apt 102
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Michael Tomczyszyn
243 Ramsell St
San Francisco, CA 94132

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Lisa Kellman
474 Day St
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Barbara Byrne
739 31st Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Martha Larsen
828 30th Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Irene Kaufman
298 Genessee St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Kathleen Brown
1245 California St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Julie Dilley
61 Fair Oaks St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Ron Nieberding
88 Perry St Apt 537
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jennifer Willis
40 Fillmore St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Laurie Troyer
3435 24th St Apt 12
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Mary Poffenroth
548 Market St
San Francisco, CA 94104

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Susan Mittel
1219 12th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Jackie Pomies
1271 38th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Scott Bravmann
1305 Buchanan St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Ellen Frank
243 Holyoke St
San Francisco, CA 94134

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Michael Kemper
1388 California St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Susan Gaughan
178 Orsi Cir
San Francisco, CA 94124

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Eric Silverman
55 San Andreas Way
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Diana Vest Goodman
123 Mendosa Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jeffrey Hurwitz
582 42nd Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Joslyn Baxter
2001 McAllister St
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Diann Rose
830 Post St Apt 8
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Steven Collins
555 4th St Unit 712
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Christine Brazis
10 Appleton Ave
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

James Rogers
922 Valencia St Apt A
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Jennifer Choi
1455 Leavenworth St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Galen Abbott
835 Carolina St
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Joseph Illick
1015 1/2 Guerrero St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jeff Whittington
95 Red Rock Way Apt 310M
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Linda Weiner
72 Gates St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Anastasia Yovanopoulos
3718 24th St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Evan Mccauley
655 Montgomery St Ste 1705
San Francisco, CA 94111

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Mary Salome
1775 Silver Ave
San Francisco, CA 94124

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Terry & Mr. Martin Horwitz
1326 23rd Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Joan Smith
765F Portola St
San Francisco, CA 94129

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Timothy Larkin
1515 Sutter St Apt 210
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Nicole Savage
6340 Geary Blvd
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Pat Howson
1767 N Point St
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Robert Rusky
159 Beaver St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Emma Arnesty-Good
3694 19th St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Sean Singleton
45 Westwood Dr
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Joya Pramanik
193 Graystone Ter
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Kay Voyvodich
671 14th Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Paul Masson
671 14th Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Stuart Hall
589 Post St
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Robert Morgan
231 Grand View Ave
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jan Blum
2160 Leavenworth St Apt 201
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Donald Dodge
300 Caselli Ave
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

John M Haines
164 Clipper St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Peter Schumacher
1329 5th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Kagan Mactane
1160 Mission St Unit 604
San Francisco, CA 94103

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Robert Lawrence
107 9th Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Joyce Lavey
593 Potrero Ave Apt C
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Devorah Zehring
1561 45th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Michelle Carter
1738 Dolores St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

David Fura
7 San Antonio Pl Apt 3
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Saroyan Humphrey
619 Webster St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Krishna Venkatraman
1505 Pershing Dr
San Francisco, CA 94129

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

John Tansley
PO Box 330351
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Holly Rosenblum
3500 Fulton St Apt 4
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jhene Canody
2554 Balboa St
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Robert Schuricht
515 Shrader St Apt 2
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Alice Polesky
890 Kansas St
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Robert Heisler
1908 14th Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Mitch Dalition
350 Broderick St Apt 415
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Dale Wittig
508 Scott St Apt 11
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Rita Kort
46A Cook St
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Grace Lawrence
228 Divisadero St Apt 1
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Kristina May
2246 Filbert St
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Karen Kirschling
633 Oak St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Wayne Tomlinson
4023 18th St # 103
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Roy Miller
1060 Potrero Ave
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Nicole Metildi
2495 Sutter St Apt 6
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Reginald Stocking
1301 Sanchez St
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

John Manning
339 Frederick St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Lynne Preston
638 Rhode Island St Apt A
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Matthew Kane
240 San Marcos Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Charles Wilmoth
290 Napoleon St
San Francisco, CA 94124

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

John Brian Picot
3048 16th St Apt 221
San Francisco, CA 94103

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Daniel Slade
588 Sutter St
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Lillian Schafgans
218 Flood Ave
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Rachel Gelman
2608 Leavenworth St
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Karen Miller
1615 Green St Apt 1
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Nathan Vogel
49 Alpine Ter
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Kristin Tieche
2261 Market St # 292
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Esther McEgan
300 Arguello Blvd Apt 201
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

James Masi
300 Berry St Unit 602
San Francisco, CA 94158

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

David Deiwert
1828 Webster St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Sandra Russell
506 Andover St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Lowell Bergstedt
350 Bay St
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Lisa Voss
19 Pearl St Apt 6
San Francisco, CA 94103

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Maria Mana
8 Marion Pl
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Michi Pringle
1767 Alabama St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Christian Colvin
199 Fremont St
San Francisco, CA 94105

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Mike Kappus
2328 12th Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

James Lovette-Black
584 Castro St # 821
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Matthew Iribarne
1953 Ofarrell St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Jean Mont-Eton
4333 Ulloa St
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Carlita Martinez
50 Phelan Ave
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Erik Schnabel
219 Velasco Ave Unit B
San Francisco, CA 94134

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Alex Stephanovich
445 Warren Dr
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Aniko van der Lee
1944 McAllister St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Jennifer Kerr
201 Marin St
San Rafael, CA 94901

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Carolyn Chris
1016 Prague St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Carol Carges
3062 Jackson St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Sally Abrams
138 Cortland Ave
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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Sincerely,

Rebecca Mosher
349 Howth St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Bret Walburg
330 Louisburg St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Bruce Keegan
43 Keystone Way
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Amanda Poole
350 Hermann St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Ann-Marie Olsson
955 Page St Apt 4
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Christophe Smith
801 Wisconsin St Apt B
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Becky Cunningham
418 23rd Ave Apt 4
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jaffa Dayan
23 El Sereno Ct
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joe Jah
536 Mason St Apt 305
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Brad Goya
774 22nd Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Brad Goya
774 22nd Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Shanae Mairs
2430 Lake St Apt 1
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Luisa Agostini
839 Garfield St
San Francisco, CA 94132

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joseph Zakrzewski
1450 Golden Gate Ave Apt 301
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Susanne Ellis
1092 Capitol Ave
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Thornik Reimer
673 Brannan St Unit 316
San Francisco, CA 94107

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Harry Silverstein
1725 Washington St Apt 10
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Greg Pennington
798 Post St Apt 500
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Barbara Brodsky
2707 Turk Blvd
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Marguerite Etemad
929 Broderick St Apt 5
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Leonard Tremmel
800 Lyon St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

David Donner
765 Portola St
San Francisco, CA 94129

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Rosemarie Shishkin
411 44th Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Brandon Cooper
3250 Sacramento St
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Beverly Harrington
272 Gates St.
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Isabel Molloy
759 33rd Ave
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

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I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Carol Bettencourt
1137 Hyde St Apt G
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Natalie Downe
553 Grove st
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Deborah Mulvaney
425 Market Street
San Francisco, CA 94105

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

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Sincerely,

Gail Mallinson
252 Moultrie St.
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Preston Brown
1114 Castro st
SAN Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Deryn Harris
722 Orchid Ave
Capitola, CA 95010

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

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Sincerely,

Carol Drake
38038 Dundee Common
Fremont, CA 94536

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Hollis Reed
109 Gambier Street
San Francisco, CA 94134

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Gregory Taylor
19092 Santa Maria Ave
Castro Valley, CA 94546

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Your responsibility, as part of the City's commitment to achieving climate change goals, is to protect this Ohlone land and promote native plant regeneration, to protect the water and the natural habitat for wildlife, including threatened species like the red legged frog, and to make a bold statement against the Trump administration that San Francisco is really committed to its climate change goals. Trump builds golf courses. San Francisco leads the way in climate change policy. Here's your opportunity to walk your talk. Thank you for doing the right thing and stopping the golf course in Sharp Park.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Kristin Tieche
2277 FULTON STREET, APT 304
SAN FRANCISCO, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

We want nature not golf courses.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

F Hammer
1490 Chestnut St Apt 5
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

We shouldn't sacrifice an important ecosystem for golf!!

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Fiona Baker
704 Broadway, Suite 301
Oakland, CA 94607

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

We have such little open space left in the Bay Area. We need to preserve what we can as habitat for our native wildlife.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Michelle Mackenzie
980 Berkeley Ave
Menlo Park, CA 94025

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

We have plenty of golf courses, but not so many San Francisco garter snakes and the California red-legged frog. Sharp park is a biologically important site and we need to protect it for all time. I am embarrassed and angry that my city has failed to fulfill restoration at Sharp Park. This is a very special place and must be set aside for protection of these highly endangered animals and for the future enjoyment of residents of the northern peninsula. Golf is something for just a relatively small number of individuals who can afford the fees and expenses of playing. A wildlife oasis is something everyone can enjoy and millions can learn from. We must set aside this special place for all people to enjoy. San Francisco must live up to the promises it has made.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Dorothy Varellas
35 Carr
San Fran, CA 94124

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

We are San Francisco; we are not Trump. Golf courses cannot and must not trump ecosystems and environmental health.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Ellen Koivisto
1556 Great Hwy Apt 101
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

This is a very important area biologically speaking and I urge you to respect it.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Alex Hardee
640 Mason St Apt 205
San Francisco, CA 94108

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

The SF blue lizard is in this and other nearby coastal areas. They need their living areas too. How do I know they are there? I've been fortunate in seeing them and rescuing / rehabilitating and returning one to his wilderness home.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Pamela Hollis
1467 Clay St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

The extinction of any species means the tearing out of one more thread from the tapestry of life that hangs between us and the cold of infinity. LIFE BEFORE MONEY! AND GOLF, FOR THAT MATTER!

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

dan richman
4229 21st st
san francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

The City has already destroyed a significant natural area and affected the international migratory bird route with the intrusion of the Beach Chalet Soccer Field, for one. Let's leave these species at Sharp Park alone. They are on the brink of extinction and every species that goes extinct is, among other things, a removal of yet another thread in the vital tapestry of life. Many political leaders and business people don't seem to understand this basic reality. But when enough species are made extinct by "redevelopment" and "park improvements" and "extraction of natural resources," in a terrible moment they will understand it, alright.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Dan Richman
4229 21st St
San Francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

William Murdoch
1327 26th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Thank you for valuing biodiversity and doing your part to protect endangered creatures from extinction.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Sierra Peterson
1801 Wedemeyer St
San Francisco, CA 94129

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Thank you for reading my letter.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

John Oda
2000 post
San Francisco, CA 94115

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Thank you for considering this very important issue.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Susan Mehrings
1240 Hayes St Apt 4
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Sorry I like trees frogs and snakes over golfers....

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Aaron Goodman
25 Lisbon St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Since we are a Sanctuary City, it follows that these animals deserve sanctuary as well so they survive in their natural surroundings.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Gail McGowan
1310 Jones St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Shame on you! We need more natural areas for all people to enjoy. A golf course only allows a small group of wealthy people to enjoy a natural area. It also pollutes the land and water because of all the fertilizers and pesticides used to keep the "green" green. People need open spaces. We need to be able to get out into nature where we will all become more healthy, be happier and live longer.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Dorothy Varellas
35 Carr St
San Francisco, CA 94124

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

SF is supposed to be a great exemplar. Is bulldozing over dwindling species for the sake of yet more golf an example for the rest of the country? If so, then money has won again.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

dan richman
4229 21st st
san francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

San Francisco should be leading the way in natural space protection and innovation and a golf course is NOT a natural resource area. This is not what I expect of my great city. This is not okay, and you must remove this redevelopment from the SNRAMP. Thank you.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Heidi Hill
1142 Jackson St Apt 6
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

San Francisco has given itself a chance to be a leader with the Natural Areas Program. Why are we now shooting ourselves and dirtying our city and areas with useless destruction so a few greedy ignoramuses can play golf. To hell with this. Do the intelligent thing, the more difficult thing (but with more fantastic results) and return this area to its natural magnificence. Less playing and more doing.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Janet Fiore
1857 9th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

S.F. should be setting examples not making bad decisions.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Juanita Contreras
181 Bocana St
San Francisco, CA 94110

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Redeveloping the Sharp Park Golf Course would jeopardize the survival of two endangered species: the Red Legged Frog & the San Francisco Garter Snake, as well as many others species this rare and important ecosystem. This is not a natural area restoration, it is the loss of an opportunity to restore a vital coastal wetland.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Sarah Sawtelle
507 17th Avenue
San Francisco, CA 94121

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Protect wildlife and the natural habitats as is your life depends on it.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Rhonda Oxley
1434 10th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Please. Frogs and garter snakes are not fungible!

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Richard Koch
737 Pine St Apt 47
San Francisco, CA 94108

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Please--we've had enough of this kind of thing. We need to keep nature and natural spaces.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Shelley Costantini
81 Lansing St
San Francisco, CA 94105

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Please think about the long-term effects of your actions.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Alex Applegate
1266 20th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

please stop caddyshack :)

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Paul Yaninas
144 Eddy St
San Francisco, CA 94102

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Please don't undermine our natural spaces for business development. A reasonable golf course can and MUST be consistent with the environment where it is situated.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Susan Ford
1070 Green St
San Francisco, CA 94133

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Please do what is right for the environment and not just people and a bottom line.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

J Monfredini
130 Santa Monica Way
San Francisco, CA 94127

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Trey Schmit
1110 School Rd.
McKinleyville, CA 95519

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jean Balibrera
1534 Vallejo St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

More open space less golf space.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

John Baka
116 Portola Dr Apt 1
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Life before money, and that means all life, even the smallest.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

dan richman
4229 21st st
san francisco, CA 94114

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Leave this Park the way it's been for years!! It's natural state!!

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Karen Guin
88 Sixth St 403
San Francisco, CA 94103

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Leave the few wild or semi-wild areas of this city ALONE!

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Gail Henigman
101 Parnassus Ave Apt 1
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

It's absolutely ridiculous to consider this golf course improvement within this environmental review focused on urban natural environmental resources. I am shocked after all the public support for protecting the two endangered species there that this rebuild for the golf course would be included in the master management plan. This undermines any credibility the plan has.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Ruth Malone
2823 Pierce St
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

In addition, we appear to be developing a state of permanent drought, and golf courses are appallingly wasteful of water while many of us have already reduced domestic gardening, showering etc.

Sincerely,

Sandra Sutherland
1482 Page St
San Francisco, CA 94117

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I vote. And I did not vote for the redevelopment project of Sharp Park Golf Course, Nor will I vote to elect anyone who does support this project.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joan Berman
526 Ellis St Apt 1
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I request a focused study that looks to find a better balance with ecology and includes a public process which considers people like me, who live near the site and frequent the Mori Point area for activities other than golf.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Bob Battalio
877 Reina Del Mar
Pacifica, CA 94044

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I often go to Pacifica to walk the hills to enjoy the beauty of nature. I have seen a garter snake slither across the trail. So far the frogs have eluded me! Do not destroy the natural habitat (homes) of the resident garter snakes and frogs. You would not approve the redevelopment project if it destroyed YOUR home and community. A golf course is NOT nature! Sincerely, Karen Malm

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Karen Malm
247 Lobos St
San Francisco, CA 94112

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I am with the critters on this one!

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Susan Williams
1364 47th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I am proud to be a citizen of a city who's values reflect my own. San Francisco has been an international leader in environmental and social issues. I hope we'll continue a legacy of protecting nature and wild life.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Aurora Soria
583 5th Ave
San Francisco, CA 94118

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Jeffrey Finn
375 Catalina Blvd apt 102
San Rafael, CA 94901

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

How could members of City government even consider something so inappropriate and stupid?

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Steve Runyon
1819 17th Ave
San Francisco, CA 94122

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Help birds not birdies.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

John Anderson
1530 Gough St Apt 603
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Golf courses are for a few paying customers. Natural areas are free for all to enjoy.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joy Durighello
62 Martha Ave
San Francisco, CA 94131

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

As a resident of San Francisco I am asking you to reject the Sharp Park Golf course redevelopment project.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

David Doering
1544 Polk St
San Francisco, CA 94109

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

As a native to the Bay Area and living in SF this is important to me. We should not be prioritizing a GOLF course over good stewardship of our natural resources and city property.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Matt Richardson
1855 Green St
San Francisco, CA 94123

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

As a long time resident of San Francisco, I urge you to remove the Sharp Park Golf Course redevelopment project from the master management plan for the city's natural areas. I am also a consistent voter and active member in my community. I will make sure that that you are all held accountable.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Deborah Mulvaney
425 Market St Ste 950
San Francisco, CA 94105

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

Among the environmental harms of this project are that it would endanger the San Francisco garter snake and the California red-legged frog in one of their few remaining habitats.

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Joel Rubinstein
2023 28th Ave
San Francisco, CA 94116

Angela Calvillo, Clerk, and Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Dear Ms. Calvillo and Supervisors:

I have read that golf is on the wane in the country. Why in heaven's name would we in San Francisco put precious park and recreation dollars into a golf course now? San Francisco has parks and other recreational areas that need the money for their infrastructure more than our existing golf courses. Please let's not squander our precious funds, particularly after the election of our next president. Also, how many golfers are there in comparison to the residents of the city and county that need scarce and limited recreational resources?

I urge you to remove the Sharp Park Golf Course redevelopment project, originally known as proposal A18, from the environmental review for San Francisco's Significant Natural Resource Area Management Plan (SNRAMP).

If you do not, you must reject the entire SNRAMP environmental review, because the fiscal, environmental, and recreational consequences of the Sharp Park Golf Course redevelopment project are so grave that it will wipe out any and all environmental benefits proposed in all other areas affected by SNRAMP.

Sincerely,

Genevieve Fujimoto
9 Landers St
San Francisco, CA 94114

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:48 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Pacifica residents (#4) / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkPacifica4.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 24 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from Pacifica residents.

This is the fourth of 4 Pacifica installments. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Name: Martin Genato

Address: 1032 Cresp Dr., Pacifica CA 94044

Phone: 650 438 9602

E-mail: Martingenato@yahoo.com

February⁴, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: JUDY GILBRIDE

Address: 1344 Adohedn #4 Pacific 94044

Phone: 650-738-0230

E-mail: None

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By:  _____

Name: Elizabeth McCann
Address: 120 LORRY Lane, Pacifica
Phone: 650 290-1669
E-mail: Irish3trip@yahoo.com
February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: Elizabeth McCann

Name: Keren Kallig
Address: 339 Carmel Ave, Pacifica
Phone: 916 223-6504
E-mail: keren.kallig@yahoo.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X Keren Kallig

Name: Chris Coole
Address: 1233 Sheila Lane
Phone: Pacific Ca 94044
E-mail: ~~Chris Coole~~ Chris18Coole

February⁵, 2017

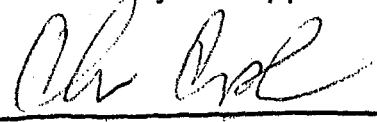
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: Matt Baumann
Address: 5007 Palmetto #37, PACIFICA
Phone: 415 244 4009
E-mail: Baumann_matt@outlook.com
February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the
Rec & Park Department's Natural Areas Plan, which includes habitat recovery
for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf
Course.

Please deny the appeals from the Commission's decision.

By: Joe Browne
Signature

Name: JOE BROWNE
Address: 324 AVALON ST
City: SACRAMENTO
Phone: 650 282 0482
E-mail: JOEBROWNE@GMAIL.COM

Name: Jeff Smith
Address: 207 Monterey Rd. Pacifica, CA 94064
Phone: 415-254-5908
E-mail: jeffkiesel@gmail.com
February 4, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x  2-4-17

Name: Ilsa Gramer
Address: 468 Manor Dr., Apt B2
Pasadena CA 91104
Phone: 6208-406-9181
E-mail: gramerster@gmail.com
February 9, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Nick Fortner

Address: 320 Avalon Dr Pacifica Ca 94044

Phone: 650 219 9076

E-mail: _____

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x Nick Fortner

February 9, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Mary Stein Kamp
Signature

Name: Mary STEINKAMP
Address: 640 C Crespí Dr
City: PAC CA 94044
Phone: 650 291-0449
E-mail: MSTEINKAMP5319@gmail.com

February 7, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Anthony Hall

Address: 185 Verona Ave.

City: Pacifica

Phone: 1/4

E-mail: hallfran85@gmail.com

February 5, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: MATT STRACHAN
Address: 2562 FRANCISCO BLVD APT E.
City: ALICIA, GROUND
Phone: 415 601 6973
E-mail:

Name: John Savaglia
Address: 1180 Barcelona Dr, Pacific

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Jorge Rodriguez

Address: 1180 Barcelona dr, Pacifica

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Kevin Gilbride
Address: 1344 Adobe Dr #4 PACIFICA 94044
Phone: 650-826-0786
E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Reiner Binsfeld
Address: 1523 Rosita dr, Pacifica
Phone: 650-359-5521
E-mail: ReinerBinsfeld@SBCGlobal.net
February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: Reiner Binsfeld

Name: *BERNADETTE CHURSH*
Address: *1350 FLORES Dr., Pacifica*
Phone: *650-355-5138*
E-mail: *Schoolmon44@comcast.net*

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: *Bernadette M. Churn*

Name: Joseph Lopez

Address: 1340 Crespí, Pacifica

Phone: 415 725 3987

E-mail: J Lopez @ pacific carpentry . com

February 5, 2017

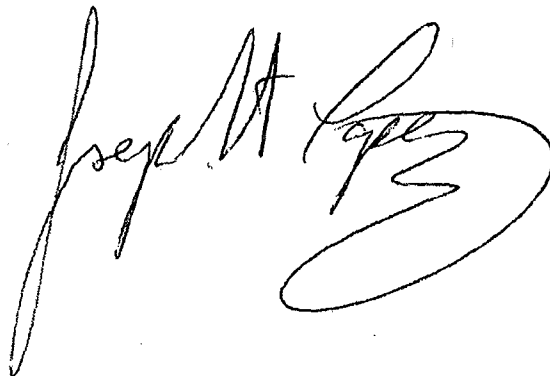
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A large, stylized handwritten signature in black ink, appearing to read "Joseph Lopez". The signature is fluid and cursive, with a large loop at the end.

1/5/2017

February 5, 2017

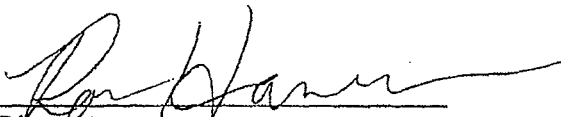
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: RON HANSEN
Address: 306 Reichling Av
City: Pacifica Ca 94079

Phone:

E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Karen Larroche

Address: 239 Arroyo Dr

City: Pacifica

Phone: 650 355 2637

E-mail: beadinga/42763@yahoo.com

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Wendy Downing
Signature

Name: WENDY DOWNING
Address: 957 FASSLER AVE
City: PACIFICA, CA 94044
Phone:
E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Lesli Owen
Signature

Name: Lesli Owen

Address: 623B Hickory Blvd.

City: Pacifica CA 94044

Phone: 650 451 - 8258

E-mail: lesliowen@comcast.net

February 6 2017

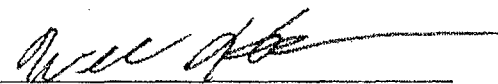
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: William Hentig
Address: 899 Standish Ct
City: Pacifica, Ca. 94044
Phone: (650) 270-4191
E-mail: WHentig@gmail.com

February 6, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Cheryl L Smith
Signature

Name: Cheryl L Smith
Address: 899 Standish Ct
City: Pacifica CA 94044
Phone: 650 270-5436
E-mail: _____

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:52 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / Daly City residents / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkDalyCity.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 32 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from Daly City residents.

We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Name: ADRIAN DUGGAN

Address: 95 OAKRIDGE DRIVE, DALY CITY.

Phone: 415-260-7500

E-mail: dugpleum@gmail.com.

February , 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: *Howard Bernstein*
Address: *6 Wilshire Ave. City*

Phone:

E-mail:

February *4*, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

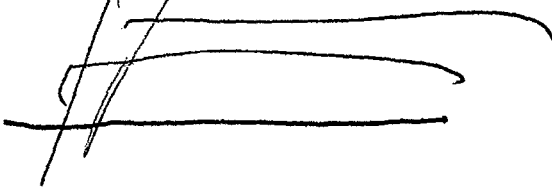
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X

A handwritten signature, likely of Howard Bernstein, written over three horizontal lines. The signature is stylized and appears to be a cursive or semi-cursive script.

Name: Tom Samuelson
Address: 44 CRESTVIEW AVE D. C.
Phone: 650-743-8078
E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: Tom Samuelson

Name: MARINA ANAYA

Address: 355 HALF MOON LN #13 SF

DALY CITY, CA 94015

Phone: 650-993-4249

E-mail: marina@hotmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

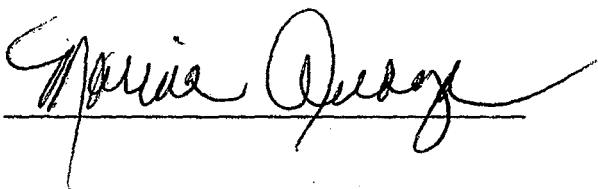
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: *JOE NEWHOFF*
Address: *48 Garden Grove Drive*
Daly City CA. 94015
Phone: *(408) 888-7625*
E-mail: *BAYarea Car Care Products @yahoo.com*

February *4*, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: *Joseph Newhoff*

Name: Kyran Milton

Address: 831 S. Mayfair Ave. Daly City, CA 94015

Phone: (650)^{HM} 993-8809 (650)^{cell} 290 4937

E-mail: Kyranmilton@hotmail.com

February 7, 2017

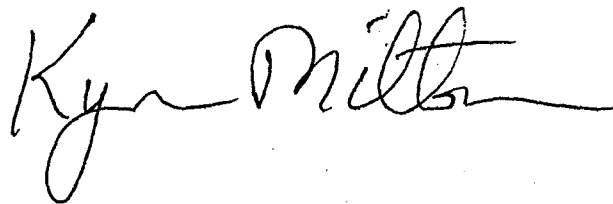
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "Kyr Milton", with a long horizontal flourish extending to the right.

Name: Victoria Allen

Address: 174 Alta Vista Way Daly City, CA 94014

Phone: (415) 584-3114

E-mail: vallen0072009@yahoo.com

February 3 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Victoria Allen

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

Name: Iven Tan

Address: 128, West Moltke Street

City, Zip: Daly City, 94014

Phone: 415 - 360 - 4238

E-mail: apmfafa@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Rec & Park Department's Natural Areas Plan, which includes habitat recovery
for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf
Course.

Please deny the appeals from the Commission's decision.

Name: *Jacob Schmirer*

Address: *32 Palomares Ct.*

City, Zip: *Palo Alto CA 94304*

Phone:

E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Name: *Yoshi Yumura*

Address: *624 Nimitz*

City, Zip: *DE 94015*

Phone:

E-mail: *Yumura4011@gmail.com*

February , 2017

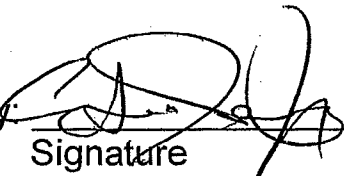
San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: ERNESTO JIMENEZ JR

Address: 7 FAIRLAWN CT

City: DAILY CITY

Phone:

E-mail: ESIMENEZJR@COMCAST.NET

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By: Marianne A. Viani
Signature

Name: Marianne A. Viani
Address: 265 Verano Drive
City: Daly City, CA 94015
Phone: 650.756.0324
E-mail:

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: Marilyn Miller
Signature

Name: Marilyn Miller
Address: 265 Vexano Dr.
City: Daly City, CA 94015

Phone:

E-mail: mmiller 0324 @ gmail.com

February 5, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: ZON CHAN

Address: 26 CRESTVIEW AVE

City: DALY CITY, CA 94015

Phone: (650) 504-3161

E-mail: ZONKCHAN@aol.com

February 5, 2017

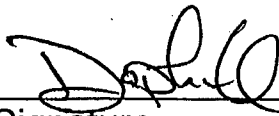
San Francisco Board of Supervisors
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San Francisco, CA. 94104

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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Daphne Chu
Address: 20 Crestview Ave
City: Daly City, CA 94015
Phone: 650-992-1981
E-mail: dchu1972@gmail.com

Name: JERRY SPOONER

Address: 275 ESTELLE LN. DALY CITY, CA. 94014

Phone: 650-755-7943

E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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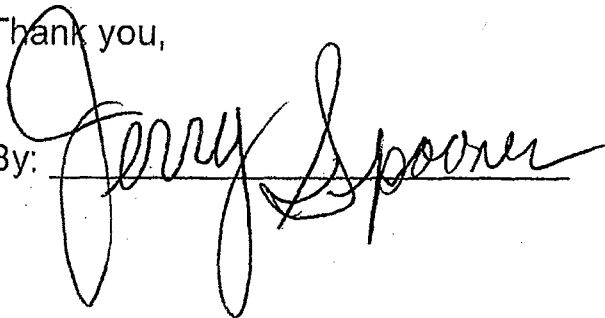
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Please deny the appeals from the Commission's decision.

Thank you,

By:

A handwritten signature in black ink, appearing to read "Jerry Spooner", written over a horizontal line.

Name: HEATHER SPOONER

Address: 275 ESTELLE LN. DALY CITY, CA. 94014

Phone: 650-755-7943

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: Heather Spooner

Name: ASHLEY SPOONER
Address: 275 ESTELLE LN. DALY CITY, CA. 94014
Phone: 650-755-7943
E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: Ashley Spooner

Name: JULIE SPOONER

Address: 275 ESTELLE LN. DACY CITY, CA. 94014

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: Julie Spooner

Name: Scott Gillette
Address: 290 Olympian, Daly City
Phone: 650-738-1338
E-mail: scott@sgillette.com

February 9, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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X Scott Gillette

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104


Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By:


Signature

Name: Sean Halter

Address: 395 Imperial way Apt. 234

City: Daly City

Phone: (925) 470-6779

E-mail: austinhalter@pacbell.net

Name: Sylvia Hackett

Address: 1831 Sweetwood Drive DALY CITY, CA 94015

Phone: 650-991-1078

E-mail: mhackett06@aol.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Thank you,

By: Sylvia Hackett

February 5, 2017

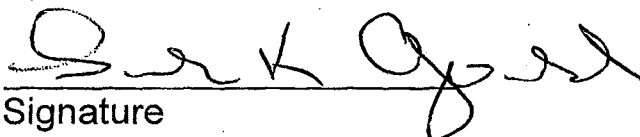
San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: LINDA K GOURD

Address: 6717 Mission St

City: DALY CITY CA 94014

Phone: 650 756-1000

E-mail:

Name: *BILL WILLIAMS*

Address: *299 POLARIS WAY DALY CITY 94014*

Phone: *415 584-0475*

E-mail: *_____*

February *7* 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

x *Bill Williams*

Name: Flor Medina
Address: 1220 Edgeworth Ave. #303 Daly City, CA. 94015
Phone: (650) 898-4941
E-mail: FlorMedina5@yahoo.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Thank you,

By: Flor Medina

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

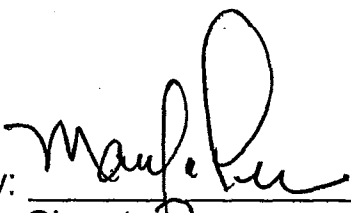
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Please deny the appeals from the Commission's decision.

By:


Signature

Name:

Manfred Lee

Address:

951 Bradley Dr

City:

Daly City CA 94015

Phone:

415-652-8192

E-mail:

thetmlee@aol.com

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By: James Curry
Signature

Name: James Curry

Address: 871 S. Mayfair Ave

City: Daly City, CA 94015

Phone: 510-601-9191

E-mail: James51863@yahoo.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Jim Kohmann

Address:

City: 60 Cliffside, Daly City, CA

Phone: 650 257 1906

E-mail: Jim.Kohmann@SFGov.org

February 9, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

By: Rick Orellana
Signature

Name: Rick Orellana

Address: 174 N. Mayfair Ave

City: Daly City

Phone: (650) 576-7314

E-mail: Rickster@gmail.com

February⁵, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Levin Kohnman

Address: 60 Cliffside Drive

City: Daly, City

Phone: (650) 433-0750

E-mail: levkohnman@gmail.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

By: Valerie McGrew
Signature

Name: Valerie McGrew
Address: 58 Dorchester Dr
City: Daly City
Phone: 650-991-3129
E-mail: vtmcgrew@comcast.net

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

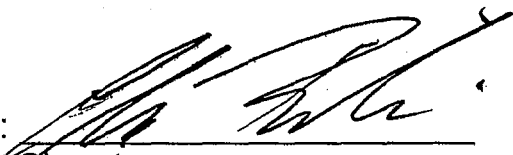
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Please deny the appeals from the Commission's decision.

By:


Signature

Name: *Charles Rinaldi*
Address: *46 Westpark Dr.*
City: *Daly City, CA 94015*
Phone: *650-219-5923*
E-mail: *yawel/chas @ yahoo . com*

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 4:56 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / South San Francisco residents / Bof S hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkSouthSF.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 15 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from South San Francisco residents.
We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Name: Brian Michelson
Address: 411 Hazelwood Dr., So SF, CA 94080
Phone: 650-224-1064
E-mail: moonzebra82@aol.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

X 

Name: Bob Cook

Address: 227 Arroyo Dr S.F., CA 94080

Phone: 650 359-2511

E-mail: frisky@pacbell.net

February 3, 2017

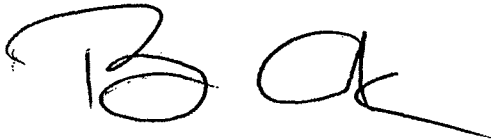
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read 'Bob Cook', with a stylized, cursive script.

Name: Salwa Jarrar

Address: 2670 Shannon Dr. SO. San Fran 94080

Phone: (650) 834 2180

E-mail: salwa.jarrar@yahoo.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

Thank you,

By:  _____

From: Homer Hudelson <hhudelson@sbcglobal.net>
To: "Venkman62@yahoo.com" <Venkman62@yahoo.com>
Sent: Wednesday, February 1, 2017 11:48 AM
Subject: Fw: Sharp Park Golf Course

On Wednesday, February 1, 2017 11:43 AM, Homer Hudelson <hhudelson@sbcglobal.net> wrote:

Dear SF Board of Supervisors: Please reject the latest of many appeals by the Wild Equity Institute etc., regarding the closure of Sharp Park Course. I personally have played there over 50 years. Golfers respect and protect the environs, not harm them. These are needless tactics. This famous and beautiful course is enjoyment to so many people, especially the elderly, like myself. It keeps us active and healthy. Please reject this appeal. Thank you for your commitment to doing what is right. Respectfully, Homer Hudelson, 2684 Sean Ct. South SF, CA 94080

Name: *Adeline Taylor*
Address: *337 Arroyo Dr South San Francisco CA*
Phone: *650 925 4480*
E-mail: *261 - 9625*

February *4* 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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Please deny the appeals from the Commission's decision.

Thank you,

By: *Adeline Taylor*

Name: Chuck Andre

Address: 350 Catherine Dr S.S.F. CA 94080

Phone: (650) -273-1711

E-mail: cn1403@aol.com

February 7, 2017

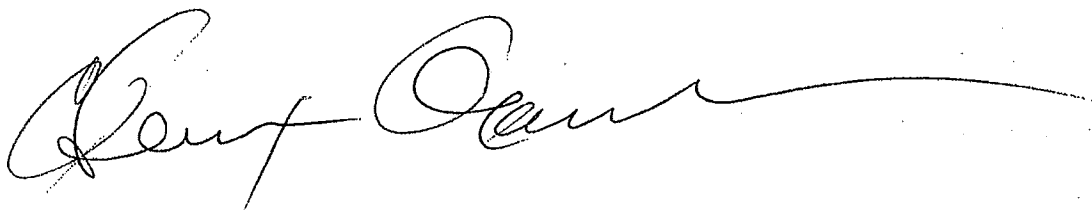
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A handwritten signature in black ink, appearing to read "Chuck Andre", with a long horizontal flourish extending to the right.

Name: Nancy Andre
Address: 350 Catherine Dr
Phone: SSF CA 94080
E-mail: cna03@astound.net

February 3, 2017

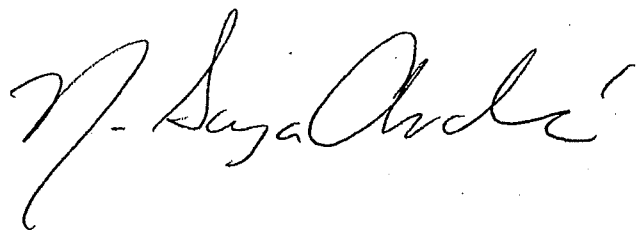
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Please deny the appeals from the Commission's decision.

A handwritten signature in cursive script, reading "N. Nancy Andre".

Name: Rob Dino
Address: 18 Canyon Ct.
SSF. CA 94080
Phone: 650-872-6653
E-mail:

February 4, 2017

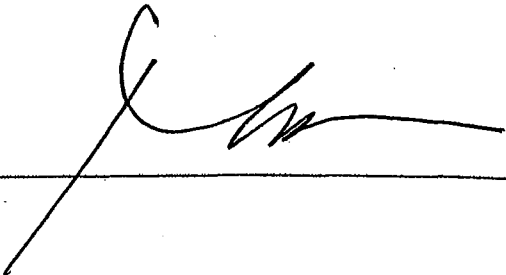
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X 

Name: DEXTER BRUCE

Address: 809 Hillside Blvd 94080 South San Francisco

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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x 

Name: *Francis Ingersoll*

Address: *337 Arroyo de South San Francisco CA 94080*

Phone: *650 952 4480*

E-mail: *stingersollT@comcast.net*

February 7, 2017

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City Hall, Room 244
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Francis Ingersoll
MA Stanford University

Name: Alexa Sundberg
Address: 762 Commercial Ave
South San Francisco, CA 94080
Phone: 503-737-7155; 415-262-3035
E-mail: alexa.sundberg@hotmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
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Alexa Sundberg

Name: VINCENT ZERTUCHE
Address: 162 COMMERCIAL AVE ^{So} SF
Phone: 415 559-7534
E-mail: VZERTUCHE66@GMAIL

February 3, 2017

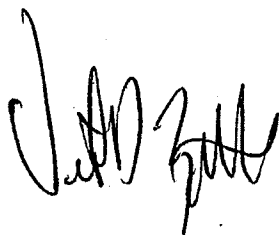
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Name: Tom de Campos

Address: 30 spruce Ct. JSSF

Phone: (650) 732-2055

E-mail: tdecampos@gmail.com

February 4, 2017

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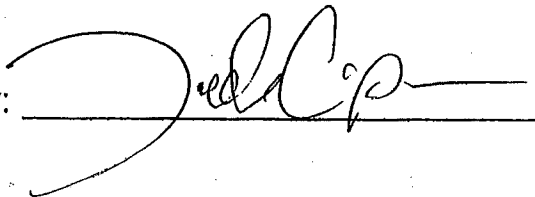
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Please deny the appeals from the Commission's decision.

Thank you,

By: _____

A handwritten signature in black ink, appearing to read "Tom de Campos", is written over a horizontal line. The signature is stylized with a large, sweeping initial "T" and a long horizontal stroke at the end.

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

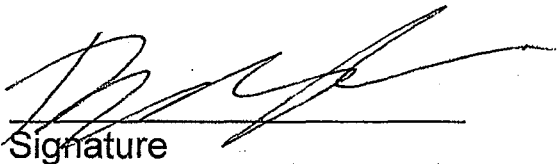
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Please deny the appeals from the Commission's decision.

By:


Signature

Name: BERNARD BATANGA

Address: 2223 KENNY WAY

City: S.F., CA 94080

Phone: 415 - 810 - 0441

E-mail: BBATANG@YAHOO.COM

Name: GONZALO RAPAPAS

Address: 700 PARKWAY S.S.F. CA 94080

Phone: 650.438.6144

E-mail: gonzalo.rapadas@SJSU.EDU

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
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Please deny the appeals from the Commission's decision.

Thank you,

By: 



Power to
the park!

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 5:02 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / San Mateo and San Bruno residents / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkSanMateo.pdf; LettersSupesSupport NAP, SharpPkSanBruno.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 2 pdfs containing a total of 19 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from residents of San Bruno (10) and the City of San Mateo (9). We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Name: NANCY FARRELL

Address: 1272 LAUREL HILL DR SAN MATEO CA 94405

Phone: 650-573-1829

E-mail: njfarrell@comcast.net

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

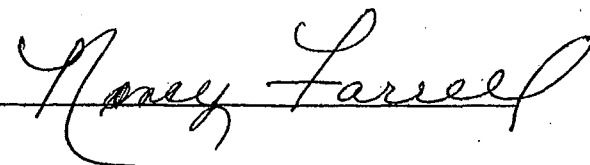
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Bernie Dolan

Address: 601 Bermuda Dr SAN MATEO, CA 94403

Phone: 650-570-5017

E-mail: bejod@yahoo.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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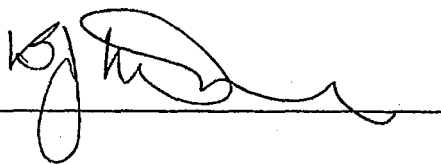
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Please deny the appeals from the Commission's decision.

Thank you,

By: _____

A handwritten signature in black ink, appearing to be "Bernie Dolan", written over a horizontal line.

Name: *Ralph C. Gutierrez*
Address: *72 Lakewood Circle*
San Mateo, CA.
Phone: *415-370-0692*
E-mail:

February³, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
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Please deny the appeals from the Commission's decision.

Ralph C. Gutierrez

Name: TODD McCLUNE
Address: 117 23RD AVE, San Mateo, CA. 94403
Phone: 650-619-5138
E-mail: Tmac0207a@hotmail.com

February 2 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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TODD McCLUNE

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

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Name: Marvin Choa

Address: 1008 Rosalie St

City, Zip: San Mateo 94403

Phone: 651-759-3026

E-mail: marvin.g.choa@gmail.com

Name: Jane Dolan

Address: 601 Bermuda Dr. San Mateo, CA 94403

Phone: 650-507-5701

E-mail: jodolan@gmail.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
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Thank you,

By: Jane Dolan

February 5 2017

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By: Mary Jo Fischl
Signature

Name: Mary Jo Fischl

Address: 2311 Alameda de las Pulgas
City: San Mateo, CA 94403

Phone:

E-mail:

Name: Stephanie Singer
Address: 1308 Palos Verdes dr #4, San Mateo
Phone: 650 520-6599
E-mail: wine4slupho@yahoo.com
February 4 2017

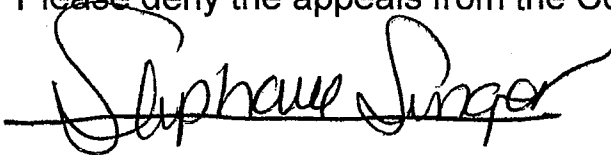
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x 

Name: MARK SHAW

Address: 1336 EL CAMINO REAL, San Mateo County

Phone:

E-mail: mshaw123@yahoo.com

February 4, 2017

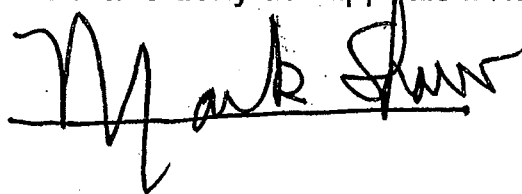
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X 

Name: FRANCIS LEE
Address: 2800 MERION DRIVE
SAN BRUNO CA 94066
Phone: 650-392-5025
E-mail: fleenatlee@yahoo.com

February 3 2017

San Francisco Board of Supervisors
City Hall, Room 244
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San Francisco, CA. 94104

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Francis Lee

From: Dave Wisnia <davewisnia@yahoo.com>

Date: January 28, 2017 at 4:07:19 AM PST

To: Board.of.Supervisors@sfgov.org

Subject: Sharp Park Golf Course

To the attention of the Board of Supervisors

My name is David Wisnia & I'm a San Francisco native now living in San Bruno. The constant harassment that environmental activists are continually causing is counterproductive to the operation & revenue that the Sharp Park Golf Course produces for San Francisco. The golfing & other patrons of this long standing public facility are the ones who should be listened to in this battle over the continued use of the Sharp Park Golf Course property. I feel it is more responsible to serve the needs of people that are willing to spend their hard earned dollars to support the course & the wildlife that make it their home. Please continue to keep the public golf course & the environmentally sensitive area contained within it as is, coexisting harmoniously!

Thank you for supporting this Pacifica gem & please keep up the good work.

Sincerely

David Wisnia

2399 Valleywood Dr

San Bruno, Ca 94066

Sent from my iPad

Name: Kathleen Kelly-Breitler
Address: 3001 Longview Dr
San Bruno, CA 94066
Phone:

E-mail: KKalto@aol.com

February 2 2017

San Francisco Board of Supervisors
City Hall, Room 244
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Kathleen Kelly Breitler

Name: DALE LEE
Address: 2800 MERION DR SAN BRUNO, CA 94066
Phone: 650-291-6348
E-mail: mmousebd@gmail.com

February 2, 2017

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City Hall, Room 244
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Name: MARK STEFANI
Address: 260 FERNWOOD DRIVE, SAN BRUNO, CA 94066
Phone: 650-452-4481
E-mail: MARKSTEFANI69@YAHOO.COM.

February⁴, 2017


San Francisco Board of Supervisors
City Hall, Room 244
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A handwritten signature in black ink, appearing to read "Mark Stefani", with a large, stylized loop at the beginning and end.

February 5, 2017

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By:

Signature

Name:

SPENCER GREGORY

Address:

953 GREEN AVE

City:

SAN BERNARDINO CA 94065

Phone:

650-589-3451

E-mail:

spencer.gregory@hotmail.com

February⁵, 2017

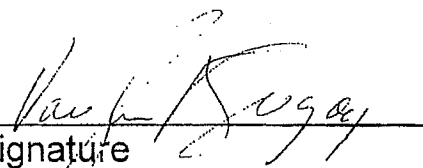
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By: 
Signature

Name: VAUGHN GREGORY
Address: 953 GREEN AVE
City: SAN BRUNO, CA 94066
Phone:
E-mail:

February⁵, 2017

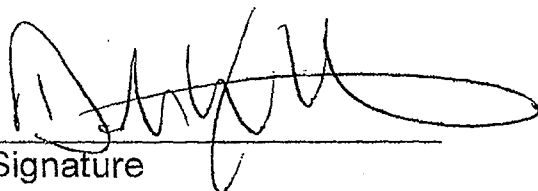
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Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Dale White

Address: 2000 Crystal Springs Rd #3-18

City: San Bruno, CA 94066

Phone: 530 304-3938

E-mail: dalewhite6@gmail.com

February⁵, 2017

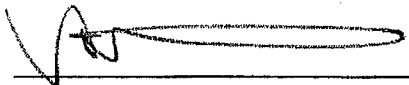
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Vanessa Samayoa
Address: 2000 Cryan Springs Ln #318
City: San Bruno 94064
Phone:
E-mail:

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Stephen Stauter
Signature

Name: Stephen Stauter

Address: 143 Piccadilly Pl. #E

City: San Bruno, CA. 94066

Phone: 650 588 2640

E-mail: Stephen.Stauter@gmail.com
2017

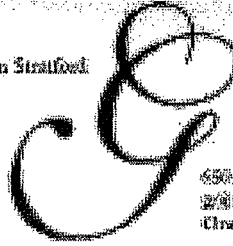
From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 5:07 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / San Mateo County misc. / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkOtherSanMateoCo.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing 20 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from miscellaneous cities in San Mateo County (other than Pacifica, Daly City, So SF, San Bruno, and San Mateo). We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Gerald Williamson Stratford



650.367.9037
g@geraldw.com
One Archer Lane, Alhambra, California 91807

February 1, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA 94104
Boardofsupervisors.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR.
Case No. 2005.0912E
Hearing: Feb. 28, 2017

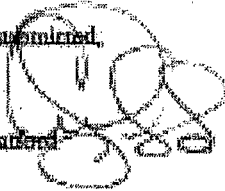
Honorable Supervisors,

As a fourth-generation San Franciscan, whose grandfather introduced him to the game of golf on the historic course at Sharp Park, I implore you to recognize the heritage this course represents, and its essential service to so many bay area residents.

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which while providing for the recovery of habitat for frogs and snakes, maintains the historic 18-hole Sharp Park Golf Course.

Please deny the ill-considered appeal to reverse the Commission's decision.

Respectfully submitted,



Gerald W Stratford

Subject:Sharp Park Golf Course Natural Areas Plan

Date:Fri, 27 Jan 2017 11:54:06 -0800

From:James Feichtl <kkidguy@gmail.com>

To:Board.of.Supervisors@sfgov.org

CC:info@sfpublicgolf.org

Dear Supervisors,

I am a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Jim Feichtl

2036 Lyon Ave

Belmont, CA 94002

Name: **ROD KHO**
Address: **1060 Hiller St. Belmont ca. 94002**
Phone: **(650) 544-4802**
E-mail: **RKHO@comcast.net**

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

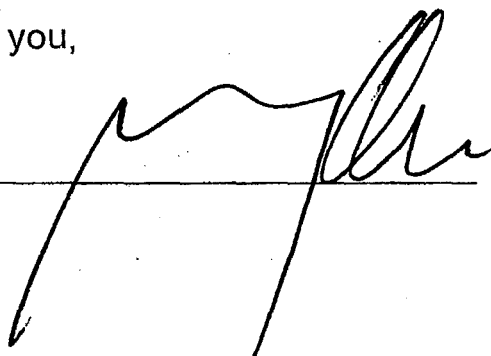
Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: _____

A handwritten signature in black ink, appearing to be 'Rod Kho', written over a horizontal line.

Name: DANIEL KIM

Address: 1101 O'NEILL AVENUE ~~ST~~ BELMONT, CA
94002

Phone: 415-254-5967

E-mail: SANFRANCISCO DAN @ GMAIL.COM

February 4, 2017

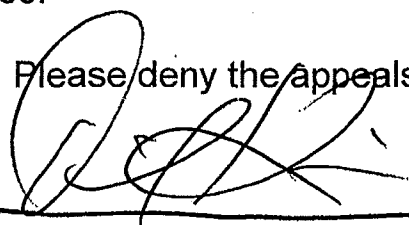
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: Mary L. Fawcett
Signature

Name: Mary L. Fawcett
Address: 1300 Adeline Dr
City: SF CA
BURLINGAME 94010
Phone:
E-mail:

Name: Tom Shea
Address: 2204 EASTON DRIVE
Phone: Burlingame Ca. 94010
E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x Tom F Shea

Eugene P. Marsh

147 Sonora Ave
El Granada, CA 94018
208 891-6389
Lmmarsh9@gmail.com

February 2, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park.
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course. I am a "coastsider" and have been a property owner in El Granada since 1990. The golf course is only ten minutes away. Our family has been enjoying Sharp Park Golf course for over 26 years. We love our beaches and our affordable beautiful golf course. Please keep this special legacy with us while also acknowledging the snakes and frogs too.

Please deny the appeals from the Commission's decision.

Sincerely

A handwritten signature in black ink, appearing to read "Eugene P. Marsh", written in a cursive style.

Eugene P. Marsh

Lisa Marsh

147 Sonora Ave
El Granada, CA 94018
208 891-6389
Lmmarsh9@gmail.com

February 2, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Sincerely


Lisa Marsh

Name: SUSIE ROSE TEMPESTA
Address: P.O.B. 2439
E.G. 94018-2439
Phone: 650 726-5557
E-mail: sroses7@aol.com

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

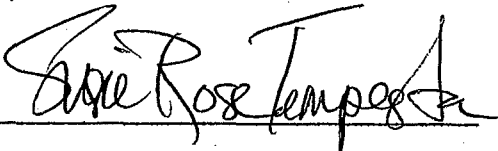
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: MICHAEL DUSKINS

Address: 234 BLUNN CIRCLE, # FOSTER CITY, CA 94404

Phone: 415 586 8257

E-mail: MICHAELDUSKINS@YAHOO.COM

February , 2017

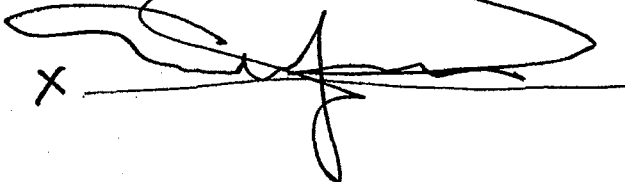
San Francisco Board of Supervisors
City Hall, Room 244
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San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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Case No. 2005.0912E
Hearing: Feb. 28, 2017

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I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: Frances Low
Address: 389 Menhaden St, Foster City CA 94404
Phone: 650.867.6762
E-mail: francesmaltz@sbglobal.net
February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

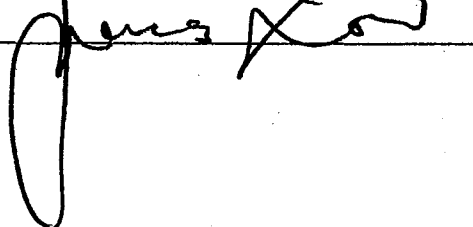
Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: MILTON LOW

Address: 389 Menhaden Ct. Foster City

Phone:

E-mail: mlow@marvell.com

February , 2017

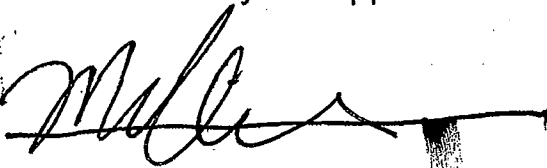
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Subject:Sharp Park Golf Course

Date:Fri, 27 Jan 2017 15:20:05 -0800

From:George Young <gfyoun@earthlink.net>

To:info@sfpublishgolf.org

I have been a member of Sharp Park for many years and have enjoyed many years of golf. This course has a history which dates way past our generation. Please keep Sharp Park not only for the golfers but many families walk their dogs late in the day enjoying the time with dog and family.

George Young,
409 Granelli Ave, Half Moon Bay, Ca 94019

Name: Shirley Deng

Address: 1160 Murkison Dr. Milbrae, CA 94030

Phone: 415 225 8839

E-mail: shirlydeng@gmail.com

February 2, 2017

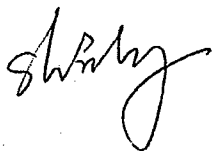
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in cursive script, appearing to read "Shirly", written in black ink.

Name: Ed Garcia

Address: 7415 Morningside Dr., Millbrae Ca 94030

Phone:

E-mail:

February 7 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104


Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: Helen Liu

Address: 199 California Dr #200, Millbrae CA 94030

Phone:

E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X Helen Liu

Name: DAVID ZHANG
Address: 1160 MILLBRAE, Millbrae, CA
Phone: 415-225-8839
E-mail: dzhang280@gmail.com
February 1, 2017

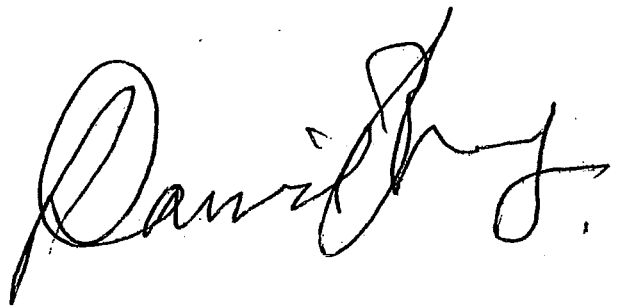
San Francisco Board of Supervisors
City Hall, Room 244
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San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in black ink, appearing to read "David Zhang", with a stylized, cursive script.

Name: *Dorothy Maurer*
Address: *P.O. Box 452*
Moss Beach
Phone: *728-3415*
E-mail: *dolamouse@Coastside.net*

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By: *Dorothy Maurer*

Name: *Swanson Family; Lynn Swanson*
Address: *615 Vue De Mar, Moss Beach, CA*
94038
Phone:
E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

*Please save sharp Park
Our family from Precipice have
played & worked here for many
years.*

*There is no Recreation for people
except dog walking. WE WANT GOLF ??*

*Thank you
John & Lynn Swanson
P.O. Box 1000, Moss Beach, CA 94038*

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 5:13 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, and Opposing Appeal / California outside San Francisco and San Mateo counties / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkOtherCalif.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 2 pdfs containing a total of 19 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from California residents outside San Francisco and San Mateo counties. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

Subject: Yet another Fight for Sharp Park?

Date: Fri, 27 Jan 2017 20:51:44 +0000 (UTC)

From: MJG <jay_san@yahoo.com>

Reply-To: MJG <jay_san@yahoo.com>

To: Board.of.Supervisors@sfgov.org <Board.of.Supervisors@sfgov.org>

CC: info@sfpublishgolf.org <info@sfpublishgolf.org>

Dear Supervisors,

I was previously a San Francisco resident. I am a Sharp Park golfer who greatly appreciates that old course designed by MacKenzie.

I support the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the **Commissions' decisions to your Board. Please vote to deny that appeal and to end the incessant harassment of our course by those crazy eco-fanatics.**

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park **Department's** carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Jay Greenberg
66 Poppy Lane
Berkeley, CA 94708

Name: Nelson Laswell
Address: 3030 College Ave Apt A
Berkeley, CA 94705
Phone: (713) 548-5853
E-mail: NELASWELL@GMAIL.COM
February , 2017

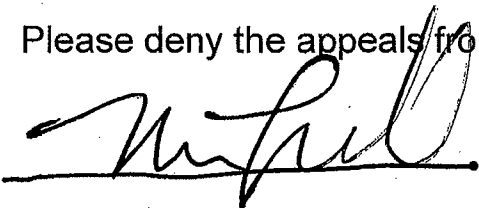
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x 

February 5 2017

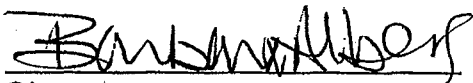
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Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Barbara Albers
Address: 2600 Tuolumne A
City: CHICO CA 95723

Phone:

E-mail:

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: GARY ALBERS
Address: 2600 TUOLUMNE DR
City: CHICO
Phone: 530-894-3177
E-mail:



Alfred D. Oppenheim, MD, Inc.

Tel: (415) 686-7331 (Linda) • (415) 606-3333 (Dr. Opp)

February 1, 2017

San Francisco Board of Supervisors

City Hall, Room 244

1 Dr. Carlton B. Goodlett Pl.

San Francisco, CA 94104

Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park and urge Supervisors to deny appeal of Natural Areas Final EIR. Case No. 2005.0912E; Hearing February 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the FINAL EIR for the Park and Rec Department's Natural Areas Plan. This includes habitat recovery for frogs and snakes while maintaining the historic and important 18 hole Sharp Park Golf Course. I implore you to likewise support this and our ongoing efforts to save this masterpiece for all residents to enjoy for decades to come.

Thank you in advance.

Sincerely,

Alfred D. Oppenheim, M.D.

February 5, 2017

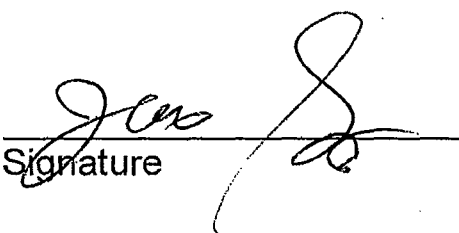
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

By: 
Signature

Name: James Sung
Address: 2261 Grapevine Ter
City: Fremont CA
Phone:
E-mail:

Name: *ARMANDO URBINA*

Address: *4727 W. OSWEGO FRESNO, CA*

Phone:

E-mail:

February ~~14~~ 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X Armando Urbina

Name: DAVE RAMARO

Address: 6954 W. OSWEGO FRESNO, CA 93723

Phone: 559-271-2272

E-mail:

February , 2017

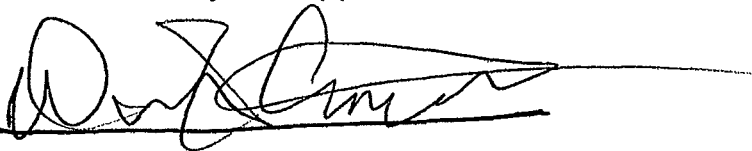
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

X 

February 5, 2017

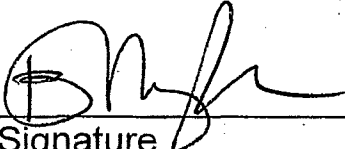
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: BEN WRIGLEY
Address: 462 FLORENCE DR.
City: LAFAYETTE CA 94549

Phone: 415.912.7196

E-mail:

Name: *Gene Barworte*

Address: *854 Folsom St*
Livermore CA.

Phone:

E-mail:

February *4*, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X *Gene Barworte*

Subject: Uphold the Approval of Recreation and Parks' Natural Areas Plan - Hearing

Date: 2/28/2017

Date: Fri, 27 Jan 2017 21:54:59 +0000

From: Evans, David W <devans@HBBLA.W.com>

To: 'Board of Supervisors@sfgov.org' <Board.of.Supervisors@sfgov.org>

CC: 'SF Public Golf Alliance' <info@sfpublicgolf.org>

TO: SAN FRANCISCO COUNTY BOARD OF SUPERVISORS

Dear Supervisors,

I was a San Francisco resident for 22 years and continue to work in the City every day; I'm also someone who enjoys golf at Sharp Park and am a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. I have been a volunteer Course Rater for the Northern California Golf Association for thirteen years and, during that period, have rated and played dozens of public and private golf courses throughout Northern California. This has made me appreciate even more the spectacular benefits offered to the golfers of Northern California, and San Francisco in particular, of having access to such a wonderful and historic golf course like Sharp Park; one doesn't typically see a public course designed by golf architects like Alister MacKenzie, a highly accomplished historical figure who designed Sharp Park in the early 20th century, along with many other well-known golf courses, including Augusta National, where the Masters is played every spring, and Cypress Point on the Monterey Peninsula, both of which naturally encompass and complement their surroundings.

Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal

Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Regards,

David Evans
24 Heuters Lane
Mill Valley, CA 94941

David W. Evans | [Profile](#)
Partner
D: [415.281.7624](tel:415.281.7624)
DF: [415.766.6006](tel:415.766.6006)
devans@hbblaw.com

Haight Brown & Bonesteel LLP
Three Embarcadero Center
Suite 200
San Francisco, CA 94111
O: [415-546-7500](tel:415-546-7500)
F: [415-546-7505](tel:415-546-7505)
www.hbblaw.com

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UNAUTHORIZED INTERCEPTION PROHIBITED BY FEDERAL LAW (18 U.S.C 2510-2522).

Name: Jennifer Pang

Address: 438 W Grand Ave #528, Oakland CA 94612

Phone: (562) 650-7363

E-mail: Jennifercpang@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

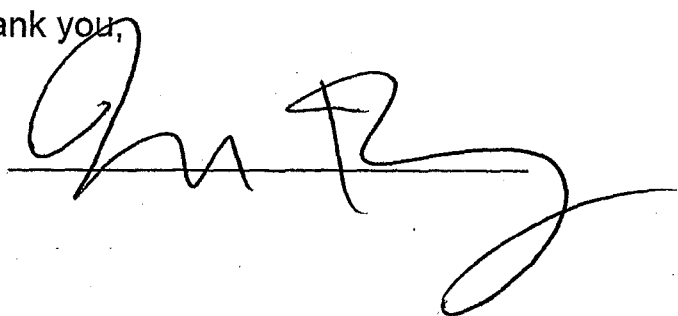
Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

Thank you,

By:

A handwritten signature in black ink, appearing to be 'Jennifer Pang', written over a horizontal line.

Name: David Leede
Address: 618 Escudido Road, Palo Alto, CA

Phone:

E-mail: dleede@stanford.edu

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X 

Name: Will. Stark
Address: 778 Hillcrest Way
Redwood City, CA
Phone:
E-mail:

February 14, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Hearing: Feb. 28, 2017

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x 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: Chih-Tung Chen
Signature

Name: Chih Tung Chen
Address: Capistrano Ave
City: San Jose

Phone:

E-mail: chih-tung-chen @ Yahoo.com

February 5, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Michael Kamnitzer

Address: 801 S. Winchester Blvd

City: San Jose

Phone: 858-449-3152

E-mail: mdkamnitzer@gmail.com

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

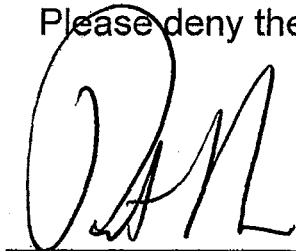
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Please deny the appeals from the Commission's decision.

By:



Signature

Name: PETER NOONE
Address: 648 LAS COLINAS RD.
City: SAN RAFAEL, CA. 94903
Phone: 415-606-6400
E-mail: pnoone@ameritech.net

Name: Kim Watson

Address: 202 Las Flores Ave
San Rafael, CA 94903

Phone: 415-269-8605

E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: Kim Watson

Name: MARZAN CROMPTON
Address: 2514 HAYWARD DR
SANTA CLARA CA
Phone: 408-260-8709
E-mail: bjc.mdc@icloud

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: *Ken Seely*
Address: *594 Oasis Dr Santa Rosa 95407*
Phone: *707 235 6822*
E-mail:

February *4* 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

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Please deny the appeals from the Commission's decision.

X *Ken Seely*

Subject:Consideration of Sharp Park
Date:Fri, 27 Jan 2017 14:38:29 -0800
From:Stacey Baba <sbjvfoundation1@comcast.net>
To:Board.of.Supervisors@sfgov.org
CC:info@sfpublicgolf.org

Dear Supervisors,

I am an environmentalist with a degree from UC Berkeley in the Biology of Natural Resources, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course. I have spent my years supporting the environment and our natural resources.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. It was Alister's gift to our community and has incredible historical significance. It is tragic the each year we read about the demise of areas that have brought many folks joy over so many years because of some folks who are well meaning but misguided. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.

Stacey Baba
13553 Old Oak Way
Saratoga, CA 95070

Name: Robert Scagliola

Address: 5230 Blank Rd SEBASTOPOL, CA 95472

Phone: 650 359 2019

E-mail: bob.scagliola@gmail.com

February 4, 2017

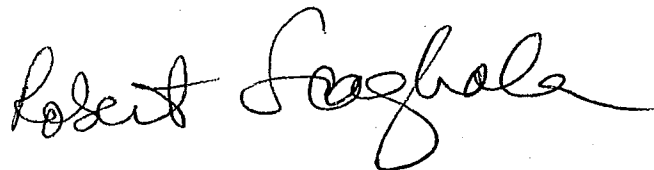
San Francisco Board of Supervisors
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San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

A handwritten signature in cursive script, reading "Robert Scagliola". The signature is written in dark ink and is positioned in the lower center of the page.

Name: TOOD SAUBER
Address: 7443 Chaminade Ave. West Hills, CA
Phone: 213-220-8496 91304
E-mail: toosaubert@gmail.com
February 4, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

x 

Name: Blane Robertson
Address: Willits, Ca. PO Box 459 Hopland.
Phone: 707 459 4945
E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

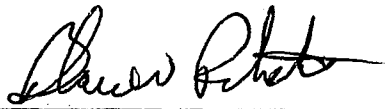
Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: _____

Signature

Name: Kyle Mickaelian

Address: 129 Johnson St.

City: Windsor CA

Phone:

E-mail:

Mickaelian@~~sf~~h

@yahoo.com

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 10, 2017 5:17 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); MulkeyMeyer, Cathy (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: SF Public Golf Alliance / Natural Areas Plan Appeal / Letters in Support of NAP and Sharp Park Golf, from outside California
Attachments: LettersSupesSupport NAP, SharpPkOutOfState.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above is 1 pdf containing a total of 22 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from outside of California.

We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris

San Francisco Public Golf Alliance

Phone: (415) 290-5718

Subject:Sharp Park Golf Course / Feb. 28th, 2017 Board Meeting

Date:Fri, 27 Jan 2017 13:01:49 -0700

From:Forrest Richardson <forrest@golfgroupltd.com>

To:Board.of.Supervisors@sfgov.org

CC:SF Public Golf Alliance <info@sfpublicgolf.org>

City of San Francisco

Board of Supervisors

January 27th, 2017

Dear Board:

Firstly, let me say that I find it nearly incredible that you have yet again been asked to consider your opinion of the preservation and improvement of the overall habitat of the Sharp Park Golf Course, as well as the golf course itself. I find the continual opposition to your previous reasonable and rationale decisions to be a form a badgering. Frankly, the appeal you have been asked to hear next month nearly amounts to an abuse of the legislative process, especially when it gets to the point of arguing points that have been fully testified to, explained, proven and decided upon previously --- and on more than one occasion.

On the matter of the Sharp Park Golf Course not being considered "historic" allow me to, once and for all, set the record straight for your consideration. Dr. Alister MacKenzie was indeed the original golf course architect and his original design remains in many facets.

- 1) The routing of the golf course, which is the anatomy of any golf course, is more than 75% per MacKenzie's earliest plans with the exception being only the holes that had to be re-accommodated due to two events: (i) the very early erosion of the coastline and construction of a levee; and (ii) the c. 1960s work to construct the highway.
- 2) The record of the earlier replacement holes is that MacKenzie and his assistants were well a part of considering where some replacement holes would eventually go. This was due to the fact that it was well known that these ocean holes would very likely be compromised by nature, and this realization became evident not long after the course opened.
- 3) To suggest otherwise -- that the golf facility is not a MacKenzie design --would be akin to suggesting that work now ongoing to add elevators and disabled access to Grady Gammage Concert Hall in Arizona, a Frank Lloyd Wright design, somehow makes the significant building not Wright's. Absurd.

As I wrote for an early study for you (the City) in 2006:

"The history of Sharp Park begins with Mackenzie's well-intentioned design of an 18-hole course along the dunesy coastline of Pacifica. With Lincoln Park and Harding Park busy on weekends, another course was needed. The City of San Francisco purchased lots in San Mateo County from 1929 to 1930, paving the way for creating another golf course.

Jack Fleming was Mackenzie's assistant at the time. The approach to the Sharp Park site was to dredge material in order to build up fairway grades. This work took a reported 14 months.

In mid 1930, Robert Hunter was appointed to direct construction of Sharp Park Golf Course. Hunter had relocated to California (Oakland to be specific) after a career teaching sociology. Hunter was still teaching occasionally and had, by this time, written several books on sociology. One, Poverty, was a best-seller in America during 1904. Hunter is thought to have a great deal to do with the creation of Sharp

Park, assisting MacKenzie and carrying out his design philosophy. Hunter took the lead of field work at many of Mackenzie's northern California projects. Just a few years earlier, in 1926, Hunter authored The Links, still today an acclaimed book on golf course design."

I have spent considerable time studying the work of both MacKenzie and Hunter. Our restoration work in El Cerrito, California at Mira Vista Country Club was to the only sole design effort ever by Hunter. Through this process I researched and have gained a great deal about the work of both golf architects. I relate this so you will know that these are not as much opinions as they are factual recounts of what actually occurred in California golf history.

Without any doubt, the history record shows that Sharp Park is a MacKenzie design and remains among only a very few of his golf courses worldwide that are publicly owned and operated for the benefit of the ordinary golfer. It is an historic golf course regardless of the changes made, and it is my understanding that the plans for its future will restore even more of the original design. This is a proud point to weigh, and it should be a heavy weight indeed.

You have in your archives a very handsome blueprint on linen (dated 1931) that shows work to the course and the pipelines that formed the old irrigation works. By overlaying this to plans from the 1960s you can easily see that a majority of the golf course remains per the MacKenzie design, not only in terms of the footprint, but also the corridor formed by the holes. Golf courses are always evolving -- changing. The key here is that the basis of the golf remains, despite the natural and man-caused changes that were simply unavoidable at various times in its history.

Old buildings are the same. They need to be changed and revised, but this does not diminish their historic roots.

You will do well to look straight into the eyes of those who are now coming before you to argue this silly point and to ask them to simply get on with it. For their argument that Sharp Park is not an Alister MacKenzie design, or that it has been so significantly changed as to not be considered his valuable work, is pure rubbish.

Sincerely,

//s//

Forrest L. Richardson, ASGCA
Golf Course Architect

Forrest Richardson & Associates
Los Angeles California • Phoenix, Arizona

p 602-906-1818, Ext. 202

Name: *Paul Wals*

Address: *35 Ery*, Denver, CO

Phone:

E-mail: *Paul.wals78@hotmail.com*

February *4*, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

X

A handwritten signature in black ink, consisting of a series of loops and a long horizontal stroke at the bottom.

Name: Judith Boston

Address: 116 Jackie Ave.
Elk Run Heights, IA 50707

Phone: 319-232-0572

E-mail: JANDQB@aol.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By: Judith Boston

Name: Shannon-Marie King
Address: 5855 Marble Cir. Johnston, IA 50131
Phone: 319-350-5321
E-mail:

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

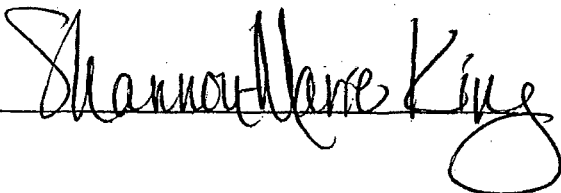
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

Name: BOST LEON

Address: CHICAGO IL 825 OLD ELM LANE

Phone:

E-mail: bostleoldelmclub.com

February 4 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104


Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Thank you,

By: 

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

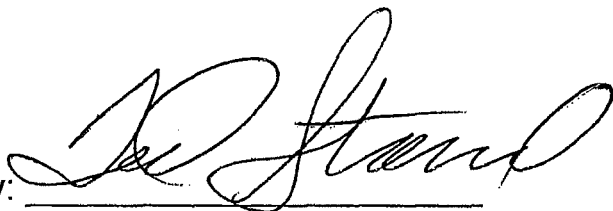
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Please deny the appeals from the Commission's decision.

By:



Signature

Name:

TED STRAND

Address:

503 W. BRIAR PL

City:

CHICAGO, IL

Phone:

312-735-2020

E-mail:

ted.strand@sfb.com

February 5 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Urge Supervisors to deny appeal of Natural Areas Final EIR
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By: Gary A. Ochs
Signature

Name: Gary Ochs
Address: 3644 N. Fremont
City: Chicago, IL
Phone: 847.922.8437
E-mail: g.ochs@comcast.net

Name: Kevin Marion
Address: 600 Old Elm Rd. Highland Park, IL
Phone: 647 903 4227 60035
E-mail: Kevin@oldelmclub.com
February 28, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

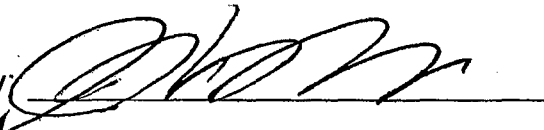
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Thank you,

By: 

Name: JASON MOSS

Address: 6316 RIO VERDE AVE OAK FOREST IL
60452

Phone: 708 267 3112

E-mail: jmosse4688@gmail.com

February 4, 2017

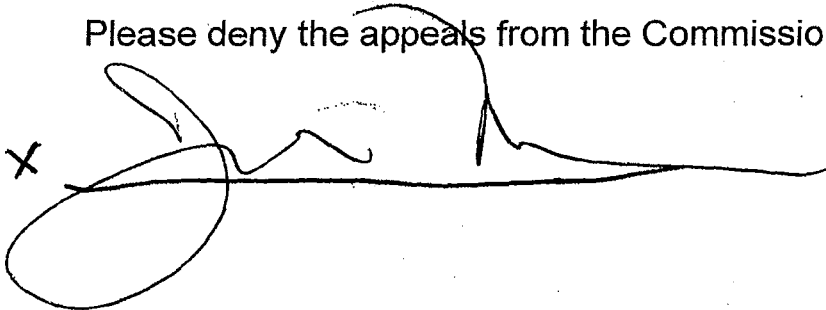
San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

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Please deny the appeals from the Commission's decision.

X 

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: Julie Wolf
Signature

Name: Julie Wolf
Address: 1202 Lake Ave.
City: Wilmette, IL 60091
Phone: 847-251-7104
E-mail: juliewolf922@gmail.com

Name: *Thomas E. Roszak*
Address: *6401 Verona Rd*
Phone: *Missouri 417, KS 66208*
E-mail:

February 7, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
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February⁵, 2017

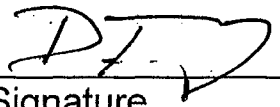
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: David Nassif
Address: 1010 W. Minnehaha Pkwy
City: Mpls 55419 NW

Phone:

E-mail:

February⁵, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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By:

Signature

Name:

MONICA MARR

Address:

City:

MPLA, MN

Phone:

E-mail:

TRINAH1F@CMCAST.NET

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Please deny the appeals from the Commission's decision.

By: John Chan
Signature

Name: John Chan
Address: 1220 Nishington Blvd
City: Stillwater, MN
Phone: 651-432-4157
E-mail: Jchan27@hotmail.com

February 5, 2017

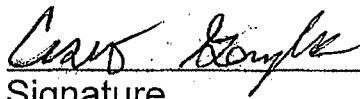
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Cisco Gonzales
Address: 4702 Tajo Ct. SE
City: Rio Rancho NM 87124
Phone: 505-917-3408
E-mail: Fgonza22@gmail.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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By: Philip L Regan
Signature

Name: PHILIP REGAN
Address: 719 SOUTHWINDS DRIVE
City: BRYN MAWR PA 19010
Phone: 610 527 8879
E-mail: PHILANOVA719@gmail.com

February⁵, 2017

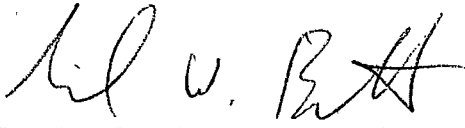
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Please deny the appeals from the Commission's decision.

By: 
Signature

Name: Michael W. Burnett
Address: 5625 Malone Dr.
City: Plano, TX 75093
Phone: 214-927-6612
E-mail: Burney22@yahoo.com

February 7, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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By:

Signature

Name:

Mark Caprio

Address:

1920 Creek meadow CV

City:

Spice wood TX 75669

Phone:

763-227-7050

E-mail:

markocaprio@gmail.com

Name: MATTHEW BORSQUET

Address: 156 POMEROY LANE
GLADSTONEVILLE, VA. 22903

Phone: 707-343-6426

E-mail: borsquet24@gmail.com

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Please deny the appeals from the Commission's decision.

Thank you,

By:  _____

Name: Daniel Mahoney

Address: 809 S. Liberty Dr., Liberty Lake, WA 99019

Phone: 415-640-0081

E-mail: dmahoney79@aol.com

February 4, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

Thank you,

By: Daniel Mahoney

Name: MIKE OPRINSKI
Address: 3603 SW MANNING, SEATTLE WA
Phone: 206 525 3853
E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

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Please deny the appeals from the Commission's decision.

X 

Name: Peter J. CHURCH

Address: N.Y. N.Y.

Phone:

E-mail:

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

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Thank you,

By: 

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: File 170044 FW: SF Public Golf Alliance / Letters in Support of NAP and Sharp Park Golf. and in Opposition to Appeal / Board of Supervisors hearing Feb. 28, 3 p.m.
Attachments: LettersSupesSupport NAP, SharpPk94108f.pdf; LettersSupesSupport NAP, SharpPk94107.pdf; LettersSupesSupportNAP,SharpPk94105.pdf; LettersSupesSupportNAP,SharpPk94103.pdf; LettersSupesSupport NAP, SharpPk94102.pdf

From: Richard Harris [mailto:rharrisjr1@gmail.com]

Sent: Friday, February 10, 2017 3:23 PM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; asha.safai@sfgov.org
Cc: Johnston, Conor (BOS) <conor.johnston@sfgov.org>; Pagoulatos, Nick (BOS) <nick.pagoulatos@sfgov.org>; Kelly, Margaux (BOS) <margaux.kelly@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Summers, Ashley (BOS) <ashley.summers@sfgov.org>; Lopez, Barbara (BOS) <barbara.lopez@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Power, Andres (BOS) <andres.power@sfgov.org>; Goossen, Carolyn (BOS) <carolyn.goossen@sfgov.org>; Chan, Yoyo (BOS) <yoyo.chan@sfgov.org>; cathy.mulkaymeyer@sfgov.org; Ginsburg, Phil (REC) <phil.ginsburg@sfgov.org>; Hue, Melinda (CPC) <melinda.hue@sfgov.org>; Range, Jessica (CPC) <jessica.range@sfgov.org>; Bradley, Stacy (REC) <stacy.bradley@sfgov.org>

Subject: SF Public Golf Alliance / Letters in Support of NAP and Sharp Park Golf. and in Opposition to Appeal / Board of Supervisors hearing Feb. 28, 3 p.m.

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

Attached above are 5 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94102, 94103, 94105, 94107, and 94108. There are a total of 16 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94102 (3)
Chung Seung
Adam Pierce
Byron Lee

94103 (2)
Lars Savage
Chung Min

94105 (5)
Ron Reis
Bart Mallon
Lucy Lin

Stephen Valencia
Chris Choi

94107 (5)
Maurice Monserez
Lee Blaylock
Sheila Von Driska
Sunny Schwartz
Bob Bernie

94108 (1)
David Cleary

Name: DAVID CLEARY

Address: 1042 WASHINGTON ST #2 SE, CA 94108

Phone:

E-mail: cleary.7.2@gmail.com

February 7, 2017


San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision.

x 

Name: **CHUNG, SEUNG**
Address: **855 MCALISTER ST S.F 94102**
Phone: **415-203-0612**
E-mail:

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

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X 

February , 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
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Please deny the appeals from the Commission's decision.

Name: Adam Pierce

Address: 265 Eddy St. 94110

City, Zip: SF, 94102

Phone: (805) 886-6757

E-mail: pierce71@gmail.com

February 5, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
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Hearing: Feb. 28, 2017

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Please deny the appeals from the Commission's decision.

By: Bryan Lee
Signature

Name: Bryan Lee

Address:

City:

855 McAllister St SF 94102

Phone:

E-mail:

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS Legislation, (BOS)
Subject: File 170044 FW: We Are In Support of the Rec & Park's Areas Plan

From: Levins, Alan S. [mailto:ALevins@littler.com]
Sent: Friday, February 10, 2017 2:38 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: We Are In Support of the Rec & Park's Areas Plan

Dear Supervisors,

My wife Sharon and I are long-term San Francisco residents, and we vote. The purpose of this e-mail is to urge approval of the Planning and Rec & Park Commissions' decisions regarding Sharp Park. The two Commissions have studied the situation for 20 years, which included public input and environmental review. The appeal of the Commissions' decisions by the anti-golf groups should be denied. The opposition is a misguided effort that will have the effect not only of closing a beautiful golf course, but unnecessarily closing a public course that is reasonably priced and available to those of us who wish to play golf but cannot, or choose not to, pay the high fees of a private course. The fact Sharp Park is easily accessible, serves a diverse clientele, is an historic Alister MacKenzie course, and can be maintained as proposed by the Commissions without adversely affecting the frogs and snakes in the area, means the Commissions' decisions should be approved.

Thank you for your consideration of this issue and our e-mail.

Alan and Sharon Levins
180 28th Ave
San Francisco, California 94121

This email may contain confidential and privileged material for the sole use of the intended recipient(s). Any review, use, distribution or disclosure by others is strictly prohibited. If you are not the intended recipient (or authorized to receive for the recipient), please contact the sender by reply email and delete all copies of this message.

Littler Mendelson, P.C. is part of the international legal practice Littler Global, which operates worldwide through a number of separate legal entities. Please visit www.littler.com for more information.

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA 94104

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to DENY appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

2017 FEB -9 PH 4:06

BY

ON

Please deny the appeals from the Commission's decision.

Sincerely,

Your name

Address

Phone

E-mail

Stephen and Sandra Kavanough
504 MOANA WAY PACIFICA, CA. 94044
KAVDOOD@ATT.NET 650-359-6514
Thank you

BOS-11, LPS.
FILE 170044
CPA SC

Name: David Brown

Address: 393 West Spain St, Sonoma, Ca 95476

Phone: (707) 529-8564/E-mail: davidwbrown@comcast.net

February 2, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

BOS-11 - 0 page
BOS-Legislation

2017 FEB - 8 PM 2:49
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Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

Hear my plea for Sharp Park, one of the great public golf courses in the world.

I am a 65 year-old retiree who lives in Sonoma. I have been a golfer for 54 years—ever since both my grandfathers taught me the history, traditions, rules, etiquette, and *tempermental challenges* of the ancient Scottish seaside game.

I started golf when I was 11. By 12, I could introduce myself to three adult strangers and share 4-5 hours of golf's unique and revealing challenge and communion. I scored my first job on the green. I made scores of friends for a lifetime. I know how golf, the "honorable" game of golf, serves a community's soul.

Fact is, what other sport 1) demands you call penalties on yourself, 2) envelops & involves you for hours in nature's ever-changing beauty, 3) provides physical *and mental* challenges, 4) can be shared—and competed—by players of different skill levels, genders, ages, physiques, handicaps, races, nationalities and even income levels. In my view, golf is the most *revealing, worldly & shared* sport—not soccer, football, baseball, or basketball. (Think how much space is devoted to these pursuits in the city! What percentage of these spaces are busy right now as you read this?)

Since 1963, I estimate I have played over 5,000 times (with 12,000+ people?) in seven countries. One thing I know, there are few *unforgettable* golf courses by all who play them. Sharp Park is one of them.

I learned golf on Oakland's billy goat public course: Lake Chabot. The revered master golf professional, Dick Fry, with his sons, managed it. (Every young person, and many did, should have a Mr. Fry—and his lofty expectations—to live up to.) Golf pros teach a game that *reveals more you to yourself* (and others) than any other game. Is this why it's a favorite of so many politicians and businesspeople?

Mr. Fry was a mentor, teacher and patient example to many boys & girls. His eldest son, John Fry, became the famed head pro at San Francisco's exquisite, yet today, *very crowded and expensive* Harding Park. Maybe you remember John Fry and how many fine young golfers he inspired, developed, mentored and employed in your city.

I eventually captained the UC Berkeley golf team. We started to travel and test our mettle on many distant courses. When we played San Francisco State, we discovered seaside Sharp Park. I remember we all regretted that it took so long to discover its beauty and challenge. We soon shared the discovery of Sharp Park with East Bay competitors, friends and relatives and car-pool returned over the years.

This verdant "Scottish" masterpiece, designed by the *Rembrandt* of golf course architects, Alister MacKenzie,* remains one of my all-time favorite golf courses. Its seaside foggy-moist *terroir*, *cypress-forested beauty and chilly, breezy challenge* is truly unique in the world of golf. And so, too, are its always accessible tee times, affordability and welcoming vibe. (The staff there is lean yet efficient, helpful and always friendly.)

A few of my most pleasurable memories of golf are finishing in the goldening light and the quieting afternoon breeze of Sharp Park. A friendly, "yep, still opened!" snack bar and its hot chocolate or beer often warms further conversation, laughs, and recounts of our day-old foursome's competition and adventure. It's akin to fishermen returning from a challenging, brisk day at sea with a full boat and a happy soul.

There is much adventure, communion and good cheer shared in that wonderous place: Sharp Park. Please allow this beauty—and hopefully a relentlessly well-supported junior program—to continue on its storied path in the world of golf and for all who already know it...or will.

YES! I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny appeals to the Commission's decision. Don't neglect this unique and venerated 85 yr old gem that's so "becoming" to even the finest city in America.

Sincerely,
David Brown
Sonoma, CA



* *A few renowned, and mostly publicly inaccessible, Alister MacKenzie masterpieces: Augusta National (Georgia), Claremont Country Club (Oakland), Burning Tree Club (Maryland), The Valley Club (Santa Barbara), Royal Troon (Scotland), Royal Melbourne (Australia), Pasatiempo Golf Club (Santa Cruz), Cypress Point Club (Carmel), Lahinch Golf Club (Ireland), Meadow Club (Fairfax), Royal Adelaide Golf Club (Australia).*

From: Sandy McDade <mcsimi123@yahoo.com>
Sent: Tuesday, January 31, 2017 2:18 PM
To: Board of Supervisors, (BOS)
Subject: Sharp PArk Golf Course

Categories: 170044

Hello, I am sending this to support continuing operation of Sharp Park Golf Course.

The course is beautiful even though not getting S.F.'s care the other S.F. Courses get. It attracts players who are near and far, it remains affordable for blue collar workers, and it supports Junior golfers. Please do not let so called conservation people take this away. These conservationist should be after the pipe lines and Trumps attack against EPA.

Thank You, Sandy McDade

Sent from my iPad

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: FW: Send the Natural Areas' Management EIR back to Planning (File# 170046)

From: klebans@wellsfargo.com [mailto:klebans@wellsfargo.com]

Sent: Monday, February 06, 2017 1:05 PM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>

Subject: Send the Natural Areas' Management EIR back to Planning (File# 170046)

Dear Members of the San Francisco Board of Supervisors,

I support the San Francisco Forest Alliance's appeal of the certification of the Environmental Impact Report (EIR) for the Natural Resources Management Plan (NRMP). Please send the bias, inaccurate, and inadequate EIR back to Planning for revision.

The EIR is not objective. For example, it discusses one-to-one tree replacement which IS NOT in the plan - to make the plan look better. It needs to discuss what IS in the document.

The actual language: "...the trees in the San Francisco Natural Areas would be replaced with either native trees or other native vegetation, such as native scrub or grassland species..."

The EIR is inaccurate. The carbon sequestration numbers are wrong. **According to the correct calculations, there will be a net release of over 70,000 metric tons of carbon— and that's a conservative figure.**

- The calculations are wrong and grossly understate the net release of carbon dioxide - this is not a matter of experts disagreeing. The EIR authors claim to use calculation methodology of CalEEMod, but use their own, made up method, one that fails to account for the carbon released from the killed trees.

They reach the conclusion that grasses and shrubs will sequester more carbon than trees. It is obviously false. Plus there are studies concluding that forests store about 10 times more carbon than grasslands. The EIR doesn't account for the carbon released from disturbing the ground and from the machinery and vehicles used in implementation.

- In addition, the calculations are based on obsolete assumptions. The EIR claims that trees stop sequestering additional carbon after 20 years, but research now shows the oldest trees are still growing rapidly, and storing increasing amounts of carbon as they age. They sequester more additional carbon than young trees.

The EIR is inadequate. It does not consider the effect of cutting down the saplings – young trees that are less than 15 feet tall. According to the Plan, they can be cut down without any notice, at will. However, small trees account for some 15-30% of San Francisco's trees. There are an estimated 11,000 such trees in "Natural Areas", already established and growing. Left alone, these are the ones that will regenerate our forests and become the carbon-sinks of the next decades. Instead, the plan is to just cut them down without any notice or consideration, and instead plant at taxpayers expense

other saplings which will require care for the first few years, have a fairly high mortality rate, and never grow as large as the removed saplings would have.

The EIR is inaccurate. It understates the increased herbicide use. The Natural Resources Division - NRD (former "Natural" Areas Program - NAP) had used herbicides every year - definitely since 2001- most likely since mid 90s, when this environmentally damaging program started. They use Tier I and Tier II herbicides (most hazardous and more hazardous) including Roundup, which was declared a probable carcinogen by WHO in 2015. The EIR inaccurately claims that implementing the Plan will not increase herbicide use, in other words, that the Plan can be implemented without herbicides. This is impossible: the Plan calls for cutting down 18,488 trees and treating the stumps with herbicides. For the years to come. The stumps of uncounted saplings will be treated with herbicides as well. It would all lead to a massive increase in herbicide use.

The EIR is inaccurate. It understates the impact of removing trees in specific locations. For example, removing trees on Mt. Davidson is likely to lead to flooding, increased wind, failure of remaining trees, increased air pollution, slope instability.

The EIR is inaccurate. It uses the wrong definition of biodiversity. All trees and plants, whether they are called native or non-native are part of our local biodiversity, just like people from everywhere are part of our city's population diversity. Adding the word "native" to "biodiversity", demonizes any non-native species. Our urban forests are historically a part of the totality of plant diversity in San Francisco and have been so for almost 150 years.

The EIR is inaccurate. It says "native" plants are more drought tolerant than "non-native". It says "native" plants are more adaptable to climate change, more sustainable, than "non-native". It says that "native" plants require less irrigation than "non-native". **No evidence is provided.** The fact that the "Natural" Areas program continuously, for at least 15 years, uses the most toxic herbicides to establish "native" vegetation without success shows that none of those claims are true. It tries to return our parks to what **MIGHT** have been growing here 250 years ago while the climate and the environment are different. It requires intensive gardening on one quarter of the park land. It is **NOT SUSTAINABLE.**

There are "native" and "non-native" plants which are drought tolerant

The EIR is inaccurate. It claims that eucalyptus is "invasive." You only need to look around (Mt. Davidson is a good example) to see that the trees haven't invaded anything.

Even California Native Plant Society classifies it as having only "**Limited**" invasiveness.

The EIR is inaccurate. It claims that thinning will encourage growth and forest health.

Thinning is a technique used for forest management for LOGGING, and it is done when trees are young. Established forest is a community adjusted to the existing conditions which in all likelihood will be damaged by the change. As was the tree which fell and caused the Butte Fire in 2015. It was determined that a stand of trees surrounding the one that fell and burned was removed by PG&E before the fire. That was poor tree maintenance: it left the remaining tree "exposed to open space" and "prone to failure." Both Cal Fire and Calaveras County are seeking millions (90M by Cal Fire) from PG&E as reimbursement for damages.

Read more here: <http://www.sacbee.com/news/state/california/fires/article74496267.html#storylink=cpy>

Please vote YES on File# 170046 to rescind the certification of this bias, inaccurate, and inadequate EIR for Natural Resource Areas Management Plan.

While it is revised, please work on cancelling this environmentally damaging, unnatural "Natural" Areas Program (now "Natural" Resource Division), or at least on the legislation to:

- remove all forested areas from NAP (NRD) control and give management of forested areas to the Recreation and Park Department's Forestry Division's trained arborists for routine maintenance, and prohibit the removal of any trees in NAP-managed areas except for reasons of hazard abatement or construction of buildings (but not habitat restoration);
- restrict NAP to implementing only the ("environmentally superior" according to the EIR itself) Maintenance Alternative identified in the EIR;
- prohibit all Tier 1 and Tier 2 [the most toxic] herbicide use by NAP to ensure public safety in all park areas.

Thank you,

Susanna Klebaner
6924 Fulton St.
San Francisco, CA 94121

From: David Brown <davidwhartonbrown@me.com>
Sent: Monday, February 06, 2017 1:55 PM
To: Board of Supervisors, (BOS)
Subject: Natural Areas Final EIR--Sharp Park Case#2005.0912E

Categories: 170044

Name: David Brown
Address: 393 West Spain St, Sonoma, Ca 95476
Phone: (707) 529-8564/E-mail: davidwbrown@comcast.net February 2, 2017

San Francisco Board of Supervisors City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104 Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park Urge Supervisors to deny appeal of Natural Areas Final EIR Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,
Hear my plea for Sharp Park, one of the great public golf courses in the world.

I am a 65 year-old retiree who lives in Sonoma. I have been a golfer for 54 years— ever since both my grandfathers taught me the history, traditions, rules, etiquette, and *tempermental challenges* of the ancient Scottish seaside game.

I started golf when I was 11. By 12, I could introduce myself to three adult strangers and share 4-5 hours of golf's unique and revealing challenge and communion. I scored my first job on the green. I made scores of friends for a lifetime. I know how golf, the "honorable" game of golf, serves a community's soul.

Fact is, what other sport 1) demands you call penalties on yourself, 2) envelops & involves you for hours in nature's ever-changing beauty, 3) provides physical *and mental* challenges, 4) can be shared—and competed— by players of different skill levels, genders, ages, physiques, handicaps, races, nationalities and even income levels. In my view, golf is the most *revealing, worldly & shared* sport—not soccer, football, baseball, or basketball. (Think how much space is devoted to these pursuits in the city! What percentage of these spaces are busy right now as you read this?)

Since 1963, I estimate I have played over 5,000 times (with 12,000+ people?) in seven countries. **One thing I know, there are few *unforgettable* golf courses by all who play them. Sharp Park is one of them.**

I learned golf on Oakland's billy goat public course: Lake Chabot. The revered master golf professional, Dick Fry, with his sons, managed it. (Every young person, and many did, should have a Mr. Fry—and his lofty expectations—to live up to.) Golf pros teach a game that *reveals more you to*

yourself (and others) than any other game. Is this why it's a favorite of so many politicians and businesspeople?

Mr. Fry was a mentor, teacher and patient example to many boys & girls. His eldest son, John Fry, became the famed head pro at San Francisco's exquisite, yet today, *very crowded and expensive* Harding Park. Maybe you remember John Fry and how many fine young golfers he inspired, developed, mentored and employed in your city.

I eventually captained the UC Berkeley golf team. We started to travel and test our mettle on many distant courses. When we played San Francisco State, we discovered seaside Sharp Park. I remember we all regretted that it took so long to discover its beauty and challenge. We soon shared the discovery of Sharp Park with East Bay competitors, friends and relatives and car-pool returned over the years.

This verdant "Scottish" masterpiece, designed by the *Rembrandt* of golf course architects, Alister MacKenzie,* remains one of my all-time favorite golf courses. Its

seaside foggy-moist *terroir*, *cypress-forested beauty and chilly, breezy challenge* is truly unique in the world of golf. And so, too, are its always accessible tee times, affordability and welcoming vibe. (The staff there is lean yet efficient, helpful and always friendly.)

A few of my most pleasurable memories of golf are finishing in the goldening light and the quieting afternoon breeze of Sharp Park. A friendly, "yep, still opened!" snack bar and its hot chocolate or beer often warms further conversation, laughs, and recounts of our day-old foursome's competition and adventure. It's akin to fishermen returning from a challenging, brisk day at sea with a full boat and a happy soul.

There is much adventure, communion and good cheer shared in that wonderous place: Sharp Park. Please allow this beauty—and hopefully a relentlessly well-supported junior program—to continue on its storied path in the world of golf and for all who already know it...or will.

YES! I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny appeals to the Commission's decision. Don't neglect this unique and venerated 85 yr old gem that's so "becoming" to even the finest city in America.

Sincerely, David Brown Sonoma, CA

* *A few renowned, and mostly publicly inaccessible, Alister MacKenzie*

masterpieces: Augusta National (Georgia), Claremont Country Club (Oakland), Burning Tree Club (Maryland), The Valley Club (Santa Barbara), Royal Troon (Scotland), Royal Melbourne (Australia), Pasatiempo Golf Club (Santa Cruz), Cypress

Point Club (Carmel), Lahinch Golf Club (Ireland), Meadow Club (Fairfax), Royal Adelaide Golf Club (Australia).

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: File 170044 FW: Save sharp park
Attachments: Send Natural Areas Management EIR (file #170046) back to Planning!; Sharp Park

-----Original Message-----

From: john young [mailto:jpyoung19@sbcglobal.net]
Sent: Tuesday, February 07, 2017 8:49 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: info@sfpublishgolf.org
Subject: Save sharp park

My name is john young and i live at 1651 higgins way in pacifica...phone is 650 359 5688. My email is jpyoung19@sbcglobal.net

I support the planning commissions approval of the final EIR for the rec/park depts natural plan which includes habitat recovery for frogs and snakes while maintaining the historic 18 hole sharp park golf course.
Please deny the appeal from the commissions decision.

Sent from my iPad

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: File 170044 FW: Send the Natural Areas' Management EIR back to Planning (File# 170046)

From: Eugene Bachmanov [mailto:bsidecon@yahoo.com]

Sent: Monday, February 06, 2017 8:25 PM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>

Subject: Send the Natural Areas' Management EIR back to Planning (File# 170046)

SUBJECT: Send the Natural Areas' Management EIR back to Planning (File# 170046)

Dear Members of the San Francisco Board of Supervisors,

I support the San Francisco Forest Alliance's appeal of the certification of the Environmental Impact Report (EIR) for the Natural Resources Management Plan (NRMP).

The EIR is inaccurate, inadequate, and not objective.

The EIR is not objective. One-to-one tree replacement IS NOT in the plan - but EIR talks about it as if it IS in the document.

The actual language of the Plan: "...the trees in the San Francisco Natural Areas would be replaced with either native trees or other native vegetation, such as native scrub or grassland species..."

The EIR is inaccurate. The carbon sequestration numbers are wrong. **According to the correct calculations, there will be a net release of over 70,000 metric tons of carbon— and that's a conservative figure.**

- The calculation method is made up by the EIR authors, who claim falsely that they use CalEEMod methodology. They do not account for the carbon released from the killed trees.

They claim that grasses and shrubs will absorb more carbon than tree, while studies show that forests store about 10 times more carbon than grasslands. They don't account for the carbon released from disturbing the ground and from the machinery and vehicles used during tree killing.

The calculations are based on obsolete assumptions. The EIR claims that trees stop sequestering additional carbon after 20 years, but research shows the oldest trees are still growing rapidly, and storing increasing amounts of carbon as they age. They sequester more additional carbon than young trees.

The EIR is inadequate. It does not consider the effect of cutting down young trees that are less than 15 feet tall. According to the Plan, they can be cut down at will. However, small trees account for some 15-30% of San Francisco's trees. There are an estimated 11,000 such trees in "Natural Areas", already established and growing. Left alone, these are the ones that will regenerate the forests and become the carbon-sinks of the next decades. Instead, the plan is to cut them down without any notice or consideration, and plant other saplings instead, which will require care for the first few years, have a fairly high mortality rate, and never grow as large as the removed saplings would have.

The EIR is inaccurate. It grossly understates the increased herbicide use. The Natural Resources Division - NRD (former "Natural" Areas Program - NAP) had used herbicides every year - definitely since 2001- most likely since mid 90s, when this environmentally damaging program started. They use Tier I and Tier II herbicides (most hazardous and more hazardous). The EIR inaccurately claims that implementing the Plan will not increase herbicide use, in other words, that the Plan can be implemented without herbicides. This is impossible: the Plan calls for cutting down 18,488 trees and treating the stumps with herbicides for the years to come. The stumps of uncounted saplings will be treated with herbicides too. It would all lead to a massive increase in herbicide use.

The EIR is inaccurate. It uses the wrong definition of biodiversity. All trees and plants, whether they are called native or non-native are part of our local biodiversity, just like people from everywhere are part of our city's diversity. Adding the word "native" to "biodiversity", demonizes any non-native species. Our urban forests are historically a part of plant diversity in San Francisco and have been so for almost 150 years.

The EIR is inaccurate. It says "native" plants are more drought tolerant than "non-native". It says "native" plants are more adaptable to climate change, more sustainable, than "non-native". It says that "native" plants require less irrigation than "non-native". **No evidence is provided.** The fact that the "Natural" Areas program continuously, for at least 15 years, uses the most toxic herbicides to establish "native" vegetation without success shows that none of those claims are true. It tries to return our parks to what **MIGHT** have been growing here 250 years ago while the climate and the environment are now different. It requires intensive gardening on one quarter of our park land. It is **NOT SUSTAINABLE**. There are both "native" and "non-native" plants which are drought tolerant. NAP often irrigates "native" plantings, but they usually die nevertheless.

The EIR is inaccurate. It claims that eucalyptus is "invasive." You only need to look around Mt. Davidson to see that the trees haven't invaded anything. California Native Plant Society classifies eucalyptus as having only "**Limited**" invasiveness.

The EIR is inaccurate. It claims that thinning will encourage growth and forest health. Thinning is a technique used for forest management for LOGGING, and it is done when trees are young. Established forest is a community adjusted to the existing conditions which in all likelihood will be damaged by the change. For the tree which fell and caused the Butte Fire in 2015 it was determined that a stand of trees surrounding was removed by PG&E before the fire. That was poor tree maintenance: it left the remaining tree "exposed to open space" and "prone to failure." Both Cal Fire and Calaveras County are seeking millions from PG&E as reimbursement for damages.

Read more here: <http://www.sacbee.com/news/state/california/fires/article74496267.html#storylink=cpy>
Please vote YES on File# 170046 to rescind the certification of this bias, inaccurate, and inadequate EIR for Natural Resource Areas Management Plan.

The environmentally damaging, unnatural "Natural" Areas Program (now "Natural" Resource Division) needs to be eliminated.
At the very least

- all forested areas should be removed from NAP (NRD) control and their management should be done by the RPD's Forestry Division's trained arborists;
- the removal of any trees in NAP-managed areas should be prohibited except for reasons of hazard abatement or construction of buildings (but not "habitat restoration");
- only the "environmentally superior" (according to the EIR itself) Maintenance Alternative identified in the EIR should be allowed;
- all Tier 1 and Tier 2 (the most toxic) herbicides use in parks should be prohibited to ensure public safety.

Sincerely,
Eugene Bachmanov
418 Arch St.,
SF, CA 94132

From: Peter Glikshtern <peterg@lmi.net>
Sent: Tuesday, February 07, 2017 1:43 PM
To: Board of Supervisors, (BOS)
Cc: Holly Nicolson
Subject: Send Natural Areas Management EIR (file #170046) back to Planning!

To whom it may concern:

We support the San Francisco Forest Alliance's appeal of the certification of the Environmental Impact Report (EIR) for the Natural Resources Management Plan (NRMP). Please send the biased, inaccurate, and inadequate EIR back to Planning for revision.

The EIR is not objective. It talks about one-to-one tree replacement to make the Plan look better. One-to-one tree replacement *is not* in the plan. The actual language reads, "...the trees in the San Francisco Natural Areas would be replaced with either native trees or other native vegetation, such as native scrub or grassland species."

The EIR is inaccurate. The carbon sequestration numbers are wrong. According to the correct calculations, there will be a net release of over 70,000 metric tons of carbon.

This is not a matter of experts disagreeing. The EIR authors claim to use calculation methodology of CalEEMod, but instead, use their own method, one that fails to account for the carbon released from the felled trees.

They reach the conclusion that grasses and shrubs will sequester more carbon than trees which is wrong also. There are studies concluding that forests store about 10 times more carbon than grasslands. Also, the EIR doesn't account for the carbon released from disturbing the ground and from the machinery and vehicles used in implementation.

In addition, the calculations are based on obsolete assumptions. The EIR claims that trees stop sequestering additional carbon after 20 years, but research now shows the oldest trees are still growing rapidly, and storing increasing amounts of carbon as they age. They sequester more additional carbon than young trees.

The EIR is inadequate. It does not consider the effect of cutting down the saplings – young trees that are less than 15 feet tall. According to the Plan, they can be cut down without any notice, at will. However, small trees account for some 15-30% of San Francisco's trees. There are an estimated 11,000 such trees in "Natural Areas", already established and growing. Left alone, these are the ones that will regenerate our forests and become the carbon-sinks of the decades to come. Instead, the plan is to just cut them down without any notice or consideration, and instead plant at taxpayers expense *other saplings* which will require care for the first few years, have a fairly high mortality rate, and never grow as large as the removed saplings would have.

The EIR is inaccurate. It understates the increased herbicide use. The Natural Resources Division (NRD, formerly Natural Areas Program) had used herbicides every year since 200, possibly since mid 90s, when this environmentally damaging program started. They use Tier I and Tier II herbicides (most hazardous and more hazardous) including Roundup, which was declared a probable carcinogen by the World Health Organization in 2015.

The EIR inaccurately claims that implementing the Plan will not increase herbicide use. This is blatantly inaccurate. The Plan specifically calls for cutting down 18,488 trees and treating the stumps with herbicides. The stumps of uncounted saplings will be treated with herbicides as well. This means a massive increase in herbicide use.

The EIR also understates the impact of removing trees in specific locations. For example, removing trees on Mt. Davidson is likely to lead to flooding, increased wind, failure of remaining trees, increased air pollution, and slope instability. *This will very likely lead to property damage and create a huge potential liability for the City.*

The EIR also uses the wrong definition of biodiversity. All trees and plants, whether they are called native or non-native are part of our local biodiversity, just like people from everywhere are part of our city's population diversity.

Furthermore, the EIR says that native plants are more drought tolerant and require less irrigation than non-native plants. It says that native plants are more adaptable to climate change, more sustainable, than non-native plants. But *no evidence is provided*.

The fact that the Natural Areas program has used the most toxic herbicides to establish native vegetation without success for the last 15 years, clearly demonstrates that these claims are inaccurate.

This program proposes to return our parks to what *might* have been growing here 250 years ago, while the climate and the environment today are completely different today. It requires intensive gardening on one quarter of our park land. It is *not sustainable*.

The EIR for example, claims that eucalyptus is invasive. You only need to look around Mt. Davidson to see that eucalyptus hasn't invaded anything. Even the California Native Plant Society classifies eucalyptus as having only "limited" invasiveness.

Read more here: <http://www.sacbee.com/news/state/california/fires/article74496267.html#storylink=cpy>

Please vote YES on File# 170046 to rescind the certification of this bias, inaccurate, and inadequate EIR for Natural Resource Areas Management Plan.

Thank you,
Holly Nicolson and Peter Glikshtern
534 Shotwell #4
San Francisco, CA 94110

From: Tomas Nakada <thnakada@hotmail.com>
Sent: Tuesday, February 07, 2017 8:35 AM
To: Board of Supervisors, (BOS)
Subject: Sharp Park

San Francisco Board of Supervisors:
Board.of.Supervisors@sfgov.org

Dear Supervisors,

I am a San Francisco resident, a Sharp Park golfer, and a supporter of the Rec & Park Department's Natural Areas Plan, which among other things includes the Department's Laguna Salada Restoration Plan, to improve habitat in the Sharp Park wetlands for frogs and snakes, while maintaining the historic 18-hole golf course.

The Natural Areas Plan was approved December 15 by the Planning and Rec & Park Commissions, following a 20-year process of study, public input, and environmental review. But now the same anti-golf groups that have for years been trying unsuccessfully to close the golf course, have appealed the Commissions' decisions to your Board. Please vote to deny that appeal.

Sharp Park is a beautiful, historic public course, built by one of history's greatest golf architects, Alister MacKenzie. Each year since 1932 it has provided reasonably-priced enjoyment, healthy outdoor exercise and a community gathering-place for tens of thousands of diverse men, women, senior, and junior golfers. It is also convenient—just a 15-minute freeway drive from the City's southern neighborhoods. Please do not allow the anti-golf groups to obstruct the City's plans to improve habitat while maintaining the golf course. Their delaying tactics have been going on for years, and their arguments have been repeatedly rejected -- by the Rec & Park and Planning Departments, as well as the Corps of Engineers, the US Fish & Wildlife Service, the California Coastal Commission, and state and federal trial and appellate courts in San Francisco and San Mateo County.

It is time to move forward. Please vote to deny the appeal, and to approve the Natural Areas Plan. Support your Recreation and Park Department's carefully-developed and balanced plan to recover frog and snake habitat in the Sharp Park wetlands, while saving the beautiful, popular, and historic 18-hole golf course.

Thank you for your service to the community and for considering my request.
Tomas Nakada
21 Lapidge st.
SF, CA. 94110

From: Board of Supervisors, (BOS)
Sent: Friday, February 10, 2017 11:46 AM
To: BOS-Supervisors
Cc: BOS Legislation, (BOS)
Subject: FW: Save Sharpe Park! (File No. 170044)

From: Seamus Whitley [mailto:seamu_w@yahoo.com]
Sent: Friday, February 10, 2017 10:26 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: richard@sfpublishgolf.org
Subject: Save Sharpe Park!

Name: James "Seamus" Whitley

Address: 127 McKinney Ave.
Pacifica, CA 94044

Phone: 415.203.4010

E-mail: seamu_w@yahoo.com

February 10, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94104
Board.of.supervisors@sfgov.org

Re: Support Natural Areas Program and Golf at Sharp Park
Urge Supervisors to deny appeal of Natural Areas Final EIR
Case No. 2005.0912E
Hearing: Feb. 28, 2017

Dear Supervisors,

I support the Planning Commission's approval of the Final EIR for the Rec & Park Department's Natural Areas Plan, which includes habitat recovery for frogs and snakes, while maintaining the historic 18-hole Sharp Park Golf Course.

Please deny the appeals from the Commission's decision. There has to be a way to make this work.

Thank you,

- Seamus Whitley

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: FW: Letter from Northern California Golf Association in the matter of SNRAMP FEIR, BoS File 170044 / Board of Supervisors Hearing Feb. 28, 3 p.m.
Attachments: huston.pdf

From: Richard Harris [mailto:richard@sfpUBLICgolf.org]

Sent: Friday, February 17, 2017 5:08 PM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>

Cc: Johnston, Conor (BOS) <conor.johnston@sfgov.org>; Pagoulatos, Nick (BOS) <nick.pagoulatos@sfgov.org>; Kelly, Margaux (BOS) <margaux.kelly@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Summers, Ashley (BOS) <ashley.summers@sfgov.org>; Lopez, Barbara (BOS) <barbara.lopez@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Power, Andres (BOS) <andres.power@sfgov.org>; Goossen, Carolyn (BOS) <carolyn.goossen@sfgov.org>; Chan, Yoyo (BOS) <yoyo.chan@sfgov.org>; Meyer, Catherine (BOS) <cathy.mulkeymeyer@sfgov.org>; Ginsburg, Phil (REC) <phil.ginsburg@sfgov.org>; Hue, Melinda (CPC) <melinda.hue@sfgov.org>; Range, Jessica (CPC) <jessica.range@sfgov.org>; Bradley, Stacy (REC) <stacy.bradley@sfgov.org>

Subject: Letter from Northern California Golf Association in the matter of SNRAMP FEIR, BoS File 170044 / Board of Supervisors Hearing Feb. 28, 3 p.m.

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Letter from Northern California Golf Association, support NAP, oppose appeal

Attached above is pdf of a letter to the Board from the Northern California Golf Association.
We ask the Clerk to make this part of the Board's record in the matter.

Richard Harris

San Francisco Public Golf Alliance

Phone: (415) 290-5718



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DAVID PEARSON
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MIKE WEEKS
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JOE HUSTON
Executive Director

STAFF

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R.J. CERAME
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JIM COWAN
Course Rating and Handicapping

RYAN FARB
Rules and Competitions

AANA FITZGERALD
Controller

LENNY FUDENNA
IT

RYAN GREGG
Operations

ADAM HEIECK
Youth on Course

KRISTEN NOSTRAND
Chief Marketing Officer

RICK RANGEL
Membership

February 13, 2017

San Francisco Board of Supervisors
c/o Angela Calvillo, Clerk of the Board
City Hall, Room 244
2 Dr. Carlton B. Goodlett Pl.
San Francisco, CA. 94102

Re: Northern California Golf Association supports
Natural Areas Plan and Sharp Park Golf Course, and
urges San Francisco Supervisors to deny the appeal from
the Planning Commission's Certification of the Final EIR.
Case No. 2005.0912E
Hearing: February 28, 2017

Honorable Supervisors,

Sharp Park is a unique, highly-significant golf course and historic resource, whose preservation is of highest priority for the NCGA and for the world of golf. It is also a significant coastal recreational asset, providing healthful, scenic, reasonably-priced public seaside recreation and a popular community gathering place for residents and visitors to San Francisco and the Peninsula.

For these reasons, and as explained further below, the Northern California Golf Association ("NCGA") supports San Francisco's Natural Areas Program, which includes certain habitat enhancements for endangered species at Sharp Park in the context of maintaining the 85-year-old, 18-hole Sharp Park Golf Course.

Accordingly we urge Your Board to deny the appeal of Wild Equity Institute and other organizations from the Planning Commission's December 15, 2016 Order Certifying the Final EIR for the Natural Areas Program.

Opened in 1932, Sharp Park was designed by Dr. Alister MacKenzie, one of history's very best-known and best-loved golf architects, and an inductee into the World Golf Hall of Fame. His other courses – mostly private – includes several of the world's most distinguished golf courses including Augusta National, home of the annual Masters Tournament, Cypress Point Club, and Royal Melbourne, widely regarded as the world's greatest golf course south of the Equator.

Sharp Park is a "seaside links," a specific and extremely rare type of course, built in the sand by the sea -- the original type of golf course, on which the game originated in Scotland in the 15th Century, at places such as St. Andrews, which is today regarded as the "home of golf."

Re: Northern California Golf Association supports
Natural Areas Plan and Sharp Park Golf Course, and
urges San Francisco Supervisors to deny the appeal from the Planning
Commission's Certification of the Final EIR.
Case No. 2005.0912E
Hearing: February 28, 2017

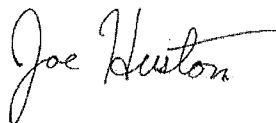
Dr. MacKenzie was an expert on seaside links courses, having been the consulting architect at the Old Course at St. Andrews in the early 20th Century. When they announced their preliminary designs for a golf course at Sharp Park in 1930, Dr. MacKenzie and his assistant Chandler Egan – himself a prominent early-20th Century architect – declared their mutual intent to model Sharp Park after the Scottish seaside links courses, and specifically St. Andrews.

We have for several years followed with great interest and concern the efforts of certain activist organizations to use San Francisco administrative and political processes in an attempt to close the Sharp Park Golf Course. And we and other golf organizations – including among others the United States Golf Association, World Golf Association, Southern California Golf Association, PGA of America, and the Alister MacKenzie Society – have on several past occasions written letters to San Francisco and other governmental entities in support of maintaining the Sharp Park Golf Course.

The NCGA is the largest regional golf organization in the United States, representing over 150,000 golfers and over 400 golf clubs, both public and private, from San Luis Obispo and Fresno in the south, and north to the Oregon border.

We reiterate our support for Sharp Park Golf Course and for San Francisco's NAP program and its Final EIR. And we reiterate our request that Your Board deny the appeal from the Planning Commission's decision to certify that Final EIR.

Best Regards,



Joe Huston
Executive Director

cc:
Mayor Ed Lee
Congresswoman Jackie Speier
State Senator Scott Wiener
Assemblyman Phil Ting
Assemblyman David Chiu
San Mateo County Supervisor Don Horsley
Phil Ginsburg, General Manager, San Francisco Rec & Park Department
John Rahim, Director, San Francisco Planning Department
San Francisco Public Golf Alliance

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: FW: SF Public Golf Alliance . Reply Brief in the matter of SNRAMP FEIR, BoS File 170044 / Board of Supervisors Hearing Feb. 28, 3 p.m.
Attachments: SFPGA.Nat.Areas.FinalEIR.Commt.12.12.16.pdf; SFPGA.Ltr.BofS.re.NAP.Appeal.2.17.17 (00003480x9CE40).DOC

From: Richard Harris [mailto:richard@sfpUBLICGOLF.org]

Sent: Friday, February 17, 2017 4:59 PM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; asha.safai@sfgov.org
Cc: Johnston, Conor (BOS) <conor.johnston@sfgov.org>; Pagoulatos, Nick (BOS) <nick.pagoulatos@sfgov.org>; Kelly, Margaux (BOS) <margaux.kelly@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Summers, Ashley (BOS) <ashley.summers@sfgov.org>; Lopez, Barbara (BOS) <barbara.lopez@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Power, Andres (BOS) <andres.power@sfgov.org>; Goossen, Carolyn (BOS) <carolyn.goossen@sfgov.org>; Chan, Yoyo (BOS) <yoyo.chan@sfgov.org>; cathy.mulkaymeyer@sfgov.org; Ginsburg, Phil (REC) <phil.ginsburg@sfgov.org>; Hue, Melinda (CPC) <melinda.hue@sfgov.org>; Range, Jessica (CPC) <jessica.range@sfgov.org>; Bradley, Stacy (REC) <stacy.bradley@sfgov.org>

Subject: SF Public Golf Alliance . Reply Brief in the matter of SNRAMP FEIR, BoS File 170044 / Board of Supervisors Hearing Feb. 28, 3 p.m.

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Reply Brief of San Francisco Public Golf Alliance, Support NAP, Oppose Appeal

Attached above are pdf copies of the Reply Brief of San Francisco Public Golf Alliance, and Exhibit 1 to that brief (the Dec. 12 letter filed with Planning Commission).

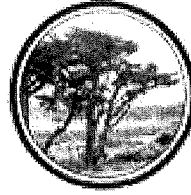
We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris

San Francisco Public Golf Alliance

Phone: (415) 290-5718

SAN FRANCISCO PUBLIC GOLF ALLIANCE



235 Montgomery St., Suite 400, San Francisco, CA 94104 • 415-290-5718 • info@sfpublicgolf.org



December 12, 2016

San Francisco Planning Commission
1650 Mission Street, Suite 400
San Francisco, CA 94103

San Francisco Park & Recreation Commission
501 Stanyan St.
San Francisco, CA. 94117

**Re: Natural Areas Plan, Final EIR
Planning and Rec & Park Commissions Joint Hearing, Dec. 15, 2016**

**San Francisco Public Golf Alliance supports the Final EIR,
Including the RPD's 18-hole Sharp Park Conceptual Restoration Plan,
and urges the Commissions not to "sever" Sharp Park.**

Dear Commissioners,

EXECUTIVE SUMMARY

Sharp Park Golf Course, built in the early 1930's by the preeminent architect Alister MacKenzie in collaboration with John McLaren, is one of the best-known and best-loved jewels in San Francisco's parks system. It is known nation- and world-wide as an historic cultural landscape and public golf treasure, and is ranked as one of the 50 Greatest Municipal Courses in America. It is also one of the most reasonably-priced public courses in the Bay Area, beloved by golfers across all gender, age, racial, and economic strata.

Since the issuance of a California Coastal Conservancy-sponsored study in 1992, the Rec & Park Department has pursued a long-term program of renewing and improving the historic golf links, while protecting and enhancing habitat for endangered snakes and frogs that live in the Sharp Park wetlands. The San Francisco Public Golf Alliance supports this balanced program. We are optimistic that under provisions of the Final EIR – with its Revisions to Mitigation Measures M-CP-7 and M-RE-6 requiring consultation with an expert in Alister MacKenzie and historic golf architectural renovation – the city will be able to protect the species, the public recreation, and the historic golf architecture at Sharp Park. These are all very important public resources at Sharp Park, and we must seek the proper balance – as the Coastal Commission did in the case of the Pump House Project.

Your two commissions -- Recreation and Park, and Planning – together with the Public Utilities Commission, have repeatedly since 2000 developed plans, adopted resolutions, and spent millions of dollars in support of the Sharp Park Golf Course. This includes the \$10 Million Pacifica Recycled Water Project, specifically designed to deliver recycled irrigation water to the course. Completed in 2012, that project makes Sharp Park one of the few courses between San Francisco and San Jose with a recycled water source.

Between 2012-2015 these plans have received regulatory approvals from the US Fish & Wildlife Service, US Army Corps of Engineers, California Coastal Commission, and San Francisco Regional Water Quality Control Board. Challenges from anti-golf activists have been rejected, and lawsuits dismissed, by the San Francisco Superior Court, San Mateo County Superior Court, US District Court for the Northern District of California, and the US Court of Appeals for the Ninth Circuit.

Now, the same anti-golf activists whose announced goal is to close the golf course, are asking Your Commissions to “sever” Sharp Park from the Natural Areas Final EIR – and thus delay needed habitat recovery and restoration work at the golf course. This is a bad idea, and we urge you to reject “severance”.

Sharp Park has been part of the Rec & Park Department’s Significant Natural Resource Areas Management Plan since the program’s inception. An earlier attempt by these same anti-golf activists to “sever” Sharp Park from the Natural Areas Program – virtually identical to arguments currently being made to your two Commissions -- died in committee at the San Francisco Board of Supervisors in 2012.

Preserving this precious public resource is our collective duty, and the specific responsibility of our public officials, who are trusted stewards of our parks, recreation, and great public architectural facilities, especially those such as Sharp Park Golf Course that have been loved and enjoyed by millions of people for nearly a century.

For these reasons and more – all of which are thoroughly footnoted to original source documents in the following sections of this letter – the 6,500-plus members of the non-profit, pro-bono San Francisco Public Golf Alliance urge Your Commissions to proceed with the Natural Areas Final EIR, including the 18-hole Sharp Park restoration plan.

II. Background

A. Sharp Park is a Significant Recreational and Historical Resource

Sharp Park Golf Course, opened in 1932 and located adjacent to Salada Beach in Pacifica, is a San Francisco-owned seaside public golf links, designed by preeminent architect Dr. Alister MacKenzie¹, and often called “The Poor Man’s Pebble Beach.” It is: (1) one of the most reasonably-priced golf courses in the Bay Area²; (2) heavily-played³; (3) recognized by the San Francisco Planning Department as an “historic resource” under the California Environmental Quality Act (CEQA)⁴; (4) recognized by the California Coastal Commission as a “sensitive coastal resource area” under the Coastal Act for its seaside public golf recreational values⁵; (5) designated an “historic site” by the City of Pacifica General Plan⁶ and by the Pacifica Historical Society⁷; (6) designated a nationally-significant “At-Risk Cultural Landscape” by the Washington D.C.-based Cultural Landscape Foundation⁸; and (7) recognized (along with Harding Park) as one of America’s 50 Best Municipal Courses by Golfweek Magazine.⁹

¹ Dr. MacKenzie, inducted into the World Golf Hall of Fame, was the architect of several of the world’s most highly-esteemed courses, including Augusta National (home of the annual Masters Tournament) and the Cypress Point Club at Monterey, CA. World Golf Hall of Fame, “Alister MacKenzie” <http://www.worldgolfhalloffame.org/alister-mackenzie/> Sharp Park is one of only a handful of municipal courses in the world built by Dr. MacKenzie, and his only public seaside links.

² A chart compiled by the San Francisco Recreation and Park Department and presented in November, 2009 to the Park, Recreation, and Open Space Advisory Committee – the Department’s citizens’ advisory committee – shows that Sharp Park’s greens fees are among the lowest for 18-hole public courses in the San Francisco Bay Area. San Francisco Recreation & Park Department, Chart: <https://dl.dropboxusercontent.com/u/30028085/SFRPD.Survey.Bay.Area.Golf.Fees.2009.pdf>

³ Annual play figures at Sharp Park vary with the weather. In Fiscal Year 2013-2014, 45,622 18-hole rounds were played at Sharp Park, more than at any of the city’s other municipal courses. See SF Rec & Park Department, Golf Revenue & Expenditure Report, for FY 13-14: <https://dl.dropboxusercontent.com/u/30028085/%2713-%2714%20Actuals.pdf>

⁴ San Francisco Planning Dept., Historic Resource Evaluation Response (“HRER”), February 15, 2011, at Page 2: https://dl.dropboxusercontent.com/u/30028085/SF_Planning_Dept_Historic_2_8_2011.pdf

⁵ California Coastal Commission, Staff Report, April 3, 2015, at pp. 18-19: <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf>. In its April 16, 2015 ruling granting the Permit for the Pump House Project, the Coastal Commission unanimously adopted the Staff Report and its findings. *Id.*, April 3, 2015, at page 5.

⁶ The golf course is designated a Pacifica “Historic Site” in the Pacifica General Plan, Historic Preservation Element and Historic Sites Map, at pages 95 and 95a. <http://www.cityofpacific.org/civica/filebank/blobdload.asp?BlobID=3443>.

⁷ The City of Pacifica’s official historian, the Pacifica Historical Society, by Resolution dated June 14, 2011, designated Sharp Park Golf Course a Pacifica “historical and cultural resource”: https://dl.dropboxusercontent.com/u/30028085/Pacific_Historical_Society_Resolution_6-14-11.pdf

⁸ Cultural Landscape Foundation, “Sharp Park Golf Course Threatened With Closure,” About TCLF, At Risk Landscapes: <http://tclf.org/landslides/sharp-park-golf-course-threatened-closure>; <http://tclf.org/about>; <http://tclf.org/stewardship/about-landscape?destination=search-results>; <http://tclf.org/landscapes/sharp-park-golf-course>

Congresswoman Jackie Speier¹⁰, the County of San Mateo¹¹, the cities of Pacifica¹² and San Bruno¹³, and the Chambers of Commerce of both San Francisco¹⁴ and Pacifica¹⁵ have all urged that Sharp Park Golf Course be preserved.

Specifically, the City of Pacifica in the current Natural Areas Plan EIR process, has called Sharp Park Golf Course “an important resource that is shared by the two cities [Pacifica and San Francisco] as well as the rest of San Mateo County,” and officially endorsed the Natural Areas Draft EIR, and called upon San Francisco to “. . . mov[e] forward the work called for in the Significant Natural Resources Areas Management Plan and in the preservation of the Sharp Park Golf Course.”¹⁶

1. Sharp Park is the People’s Course, the “Poor Man’s Pebble Beach,” enjoyed by a broad and diverse group of men, women, seniors, and students across the full range of age, gender, race, and income.

Long known as “the poor man’s Pebble Beach,” Sharp Park is a mere 15-minute freeway ride from San Francisco’s southern neighborhoods, and has historically been a favorite of low-income golfers, seniors, students, and racial and ethnic minorities. In 1955, Sharp Park played an important role in the racial integration of public recreation in America, when it hosted the inaugural championship tournament of the Western States Golf Association, one of the country’s oldest and largest African-American golfing societies.¹⁷

⁹ Golfweek, Best Municipal Courses (2014) (Sharp Park rated No. 50, Harding No. 17): <http://golfweek.com/news/2014/jun/25/golf-courses-municipal-golfweeks-best-travel/>

¹⁰ Statement, Congresswoman Jackie Speier re Sharp Park, Nov. 6, 2009: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.Speier.Stmt.Save.Sharp.11.6.09.pdf>

¹¹ San Mateo County Board of Supervisors, Resolution G69145, December 18, 2007: http://sharppark.savegolf.net/data/smbos_res.pdf

¹² Pacifica City Council, Resolution 63-2007, December 10, 2007: http://sharppark.savegolf.net/data/cop_res.pdf

¹³ Letter, San Bruno Mayor Jim Ruane to Hon. Ed Lee, Dec. 22, 2011: https://dl.dropboxusercontent.com/u/30028085/12-22-11_Mayor_Ruane_Letter.pdf

¹⁴ Letter, San Francisco Chamber of Commerce Sr. Vice President Jim Lazarus to Hon. Ed Lee, Dec. 14, 2011 https://dl.dropboxusercontent.com/u/30028085/Chamber_of_Commerce_SaveSharpPark.pdf

¹⁵ Letter, Pacifica Chamber of Commerce to Pacifica Mayor Mary Ann Nihart, March 26, 2011: <https://dl.dropboxusercontent.com/u/30028085/Pacifica.CofC.ltr.SFMayor.3.26.11.Sh.Pk..pdf>

¹⁶ Letter, Pacifica Mayor Mary Ann Nihart to San Francisco Planning Department, October 26, 2011 <https://dl.dropboxusercontent.com/u/30028085/Pacifica.ltr.SFPIng.SNRAMP%20EIR.10%2C26%2C11.pdf>

¹⁷ Letter, October 5, 2011. from Nathaniel Jackson, President, Bay Area Golf Club of Northern California,: <https://dl.dropboxusercontent.com/u/30028085/Ltr.Bay.AreaGC%20to%20MayorLee.10.5.11.pdf>

Sharp Park is a favorite venue for several San Francisco and North Peninsula high school boys' and girls' golf teams, as well as Senior and ethnic minority golf associations, including the Bay Area Golf Club of Northern California¹⁸ Mabuhay Golf Club¹⁹, Sons in Retirement²⁰, Mexican American Golf Association²¹, and Golden Hill Golf Club²², all of which have written letters calling for preservation of the 18-hole golf course.

2. With its Alister MacKenzie architecture, seaside location, and great beauty, Sharp Park is widely admired as a national and international golf treasure.

The late Ken Venturi, San Francisco favorite son, US Open Champion, and World Golf Hall of Fame member, called Sharp Park Dr. MacKenzie's "great gift to the American public course golfer."²³ And state, national, and world golf associations, including the United States Golf Association²⁴, Northern California Golf Association²⁵, Southern California Golf Association and Pacific Women's Golf Association²⁶, Golf Course Superintendents Association of America²⁷, Professional Golfers' Association of America²⁸, World Golf Foundation²⁹, and the Alister MacKenzie Society of Great Britain and Ireland³⁰, have called upon San Francisco to save and protect Sharp Park Golf Course.

¹⁸ Letter, October 5, 2011, from Nathaniel Jackson, etc., *Id.*

¹⁹ Mabuhay Golf Club, Letter, March 29, 2011
<https://dl.dropboxusercontent.com/u/30028085/SFPGAMabuhayLtr32911.pdf>

²⁰ Sons in Retirement, Letter, June 2, 2010:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.SIRS.Letter.Sharp%20Park.6.2-10.pdf>

²¹ Mexican American Golf Association, San Jose Chapter, Letter, March 5, 2011:
<https://dl.dropboxusercontent.com/u/30028085/SFPGAMAGALtr3511.pdf>

²² Golden Hill Golf Club, Letter, June 17, 2011:
<https://dl.dropboxusercontent.com/u/30028085/SFPGAGoldenHillLtr61711.pdf>

²³ Letter, Dec. 11, 2011, Ken Venturi to Mayor Ed Lee
<https://dl.dropboxusercontent.com/u/30028085/Ken%20Venturi%20Ltr%20re%20Sharp%2C%2012.11.11.pdf>

²⁴ Letter, USGA Executive Director Mike Davis to Mayor Ed Lee, Dec. 14, 2011:
[https://dl.dropboxusercontent.com/u/30028085/USGA%20Ltr.Mike.Davis to MayorLee Sharp Park.pdf](https://dl.dropboxusercontent.com/u/30028085/USGA%20Ltr.Mike.Davis%20to%20MayorLee%20Sharp%20Park.pdf)

²⁵ Letter, March 26, 2015, Northern California Golf Association to California Coastal Commission:
<https://dl.dropboxusercontent.com/u/30028085/NCGA.Ltr.CCC.re.Sh.Pk.3.26.15.pdf>

²⁶ Letter, Sept. 28, 2009 California Alliance for Golf (incl. So.Cal.Golf Assn. and Pacific Women's Golf Assn):
<https://dl.dropboxusercontent.com/u/30028085/CAG-SharpPark-letter.9.28.09.pdf>

²⁷ Letter, October 6, 2011, GCSAA to San Francisco Planning Department (Copy attached as Exhibit):
<https://dl.dropboxusercontent.com/u/30028085/GCSAA.Ltr.Plng.10.6.11.pdf>

²⁸ Letter, Sept. 27, 2011, PGA of America to San Francisco Planning Department
<https://dl.dropboxusercontent.com/u/30028085/PGA%20of%20Amer.Ltr.to.Plng.9.27.11.pdf>

²⁹ Letter, World Golf Foundation, July 23, 2009:
<https://dl.dropboxusercontent.com/u/30028085/WorldGolfFdnLtr.Plng.9.29.11.pdf>

B. Sharp Park is also home of protected frogs and snakes, which were not found at Sharp Park until years after golf course construction converted the previously-brackish Laguna Salada into a “picturesque freshwater pool.”

Following trial in 2015, San Francisco Superior Court Judge Garrett Wong on May 28, 2015 dismissed a Sharp Park lawsuit brought by anti-golf groups against San Francisco and its agencies, including the Board of Supervisors, Planning Commission and Planning Department. Among other things, Judge Wong found:

“The golf course at Sharp Park was constructed in 1932 . . . The seawall along the western edge of Sharp Park was originally constructed between 1941 and 1952 and eliminated the historic hydrologic connection between the Pacific Ocean and the wetland complex. . . . The first recorded sighting of the California red-legged frog or the San Francisco garter snake at Sharp Park was in 1946, after the seawall was constructed [citation omitted]. Red-legged frogs cannot live in saline conditions [citation omitted], and before the seawall, Laguna Salada was regularly inundated with seawater. . . .”³¹

A contemporaneous newspaper description of John McLaren’s planning and Alister MacKenzie’s design vision for Sharp Park Golf Course that appeared in the February 23, 1930 San Francisco Chronicle reported: “More than half of the holes border on Lake Salada, which John McLaren, superintendent of parks, transformed from a salt water marsh into a picturesque fresh-water pool.”³²

San Francisco’s plan to recover habitat in Sharp Park’s wetlands for the threatened California red-legged frog and its predator the San Francisco garter snake grew out of the California Coastal Conservancy-sponsored “Laguna Salada Resource Enhancement Plan,” a 1992 study authored by Philip Williams & Associates (PWA).³³ The PWA plan called for **“use which is compatible with the natural resource values of the site and with the golf course operation”**³⁴ including habitat enhancement for the frogs and snakes, pumping to manage water levels and quality, dredging tules from ponds and wetlands, maintaining the Sharp Park seawall, continuing the 18-hole golf course, and developing a recycled water irrigation system for the course.³⁵

³⁰ Alister MacKenzie Society of Great Britain & Ireland, letter, April 28, 2009
<https://dl.dropboxusercontent.com/u/30028085/MacKenzie%20Society%20Ltr.Save.Sharp.4.28.09.pdf>

³¹ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Superior Court, No. CPF 14-513613, Order Denying Writ of Mandate, May 28, 2015. at page 2:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.SFSup.Ct.Wld.Eq.Dismiss.Jn.1.15.pdf>

³² San Francisco Chronicle, Feb. 23, 1930, “Chandler Egan Will Inspect Sharp Park Golf Course”:
<https://dl.dropboxusercontent.com/u/30028085/SFChron.2.23.30.EganWillInspectSharp.pdf>

³³ Philip M. Williams Associates, 1992, “Laguna Salada Resource Enhancement Plan:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.PWilliams.Laguna.Salada.Plan.1992f.pdf> , at p. 35.

³⁴ Philip M. Williams Associates, *Id.*, at p. 35.

³⁵ Philip M. Williams Associates, *Id.*, at pp. 37-51

Before construction of the golf course at Sharp Park in the early 1930's, PWA concluded, Laguna Salada "is not likely to have supported the San Francisco garter snake, which feeds on freshwater frogs":

"Prior to development as a golf course in the 1920's and 1930's, the site, referred to as Laguna Salada (Salty Lake), consisted of ranch lands, sand dunes, and a large lagoon. . . the common name of Salt Lake Valley³⁶ suggests that the lagoon was brackish to saline. The absence of trees also suggests a more saline environment. . . . Given the saline nature of the pond, it is not likely to have supported the San Francisco garter snake, which feeds on freshwater frogs. The construction of the golf course modified the hydrologic connection with the ocean. . . tidal exchange was greatly reduced and eventually eliminated. The elimination of saline water during the spring months allowed freshwater vegetation to become established. . . ³⁷

To the same effect are (1) an historic photograph, taken before the golf course was built, showing artichoke fields surrounding Laguna Salada field³⁸, and (2) the October 2, 2012 US Fish and Wildlife Service Biological Opinion, which states:

"Little is known about the history of San Francisco garter snake and California red-legged frog in the action area prior to the completion of Sharp Park Golf Course in 1932. The species were first documented in the action area in 1946."³⁹

³⁶ A copy of an 1892 US Geological Survey map of the area, included as Figure 2 to the Williams Report, shows Laguna Salada located in a valley named "Salt Valley":
<https://dl.dropboxusercontent.com/u/30028085/Sh.Pk.USGS.Topo.Map.1892.pdf>

³⁷ Philip M. Williams Associates, 1992, "Laguna Salada Resource Enhancement Plan: *supra* (at fn. 33), pp 2-3.

³⁸ An early 20th Century panoramic photograph of the Laguna Salada area, taken from the hill south of the lagoon and looking north with Mt. Tamalpais in the distant background, shows Laguna Salada surrounded by artichoke fields: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.Artichokes.Sharp.early.20.cent..pdf>

³⁹ US Fish & Wildlife Service, Oct. 2, 2012, at p. 28:

(<https://dl.dropboxusercontent.com/u/30028085/USFWS%20BiOp.pdf>)

The Biological Opinion was the result of a 17-month consultation between San Francisco Rec & Park and the US Fish and Wildlife Service and Corps of Engineers.

III. **San Francisco has for years worked to balance the recreational, historical, and environmental values at Sharp Park, and this work has been upheld –over objections from the same anti-golf activists who are today calling for Sharp Park to be “severed” from the Final EIR -- by San Francisco’s Rec & Park, Planning, and PUC commissions, and by the lead Resource Agencies, including US Fish & Wildlife Service, Army Corps of Engineers, Regional Water Quality Control Board, and California Coastal Commission. And these approvals have been upheld by the state and federal courts.**

A. **In 2009, Rec & Park adopted, and the Commission approved, the Laguna Salada Conceptual Restoration Plan, to enhance wetland habitat at Sharp Park, while retaining the historic 18-hole golf course.**

The San Francisco Rec and Park Commission in December, 2009, unanimously approved the Laguna Salada Conceptual Restoration Plan, to recover habitat for the California red-legged frog and the San Francisco garter snake in the Sharp Park wetlands, while preserving the historic 18-hole golf course.⁴⁰ Before the Commission approved it, the 18-hole plan was overwhelmingly endorsed by the Parks, Recreation and Open Space Advisory Committee (PROSAC).⁴¹ The plan was recommended by the Department in November, 2009, based upon a six-month study and report by the environmental consulting firm Tetra-Tech.⁴² Throughout this process, environmental activist groups vigorously but unsuccessfully lobbied to close the golf course.⁴³

B. **Anti-golf activists admit that the Sharp Park Plan now before Your Commissions as part of the Natural Areas Plan is “substantially the same plan” as the Pump House Project, approved in October, 2012 by a US Fish & Wildlife Service Biological Opinion.**

In its October 31, 2011 Comment letter to the Planning Department on the Natural Areas Plan, the anti-golf activist group Wild Equity Institute admits that “the Fish and Wildlife Service has already reviewed **substantially the same plan** that is proposed in the [RPD’s] preferred alternative for Sharp Park Golf Course.”⁴⁴ (That is to say, the same

⁴⁰ San Francisco Recreation and Park Commission Minutes, Dec. 17, 2009, Resolution No. 0912-018, at pp. 40-41 <http://sfrecpark.org/wp-content/uploads/121709-minutes1.pdf>

⁴¹ Park, Recreation, and Open Space Advisory Committee (PROSAC), Minutes, Dec. 1, 2009, at page 4: https://dl.dropboxusercontent.com/u/30028085/SharpParkPROSACResol%27ns12109_00000.pdf

⁴² Tetra-Tech, Sharp Park Conceptual Alternatives Report, November, 2009: http://sfmea.sfplanning.org/2005.0912E_DEIR6.pdf (at pages 4-5 46-47, and 59-60) This November, 2009 Report updated and generally followed the approach originally recommended by the 1992 PWA Plan (see footnotes 16 and 23, supra,

⁴³ The anti-golf campaign was announced in an August 19, 2009 press release from Center for Biological Diversity: <https://dl.dropboxusercontent.com/u/30028085/CBD.Prs.Rls.re.Scientist.Ltr.Sh.Pk.8.19.09.pdf>

⁴⁴ Letter, Wild Equity Institute to SF Planning Dept., Oct. 31, 2011, at 6th unnumbered page, 1st full paragraph: <https://dl.dropboxusercontent.com/u/30028085/Wild.Eq.Ltr.SNRRAMP.EIR.11-16.11.pdf>

Sharp Park Plan which is a component of the Natural Areas Plan, currently before Your Commissions.)

That US Fish and Wildlife Service review resulted in a Biological Opinion and Incidental Take Statement, dated October 2, 2012⁴⁵, for the first phase of the Rec & Park's long-term Sharp Park plan, including partial dredging of the ponds and connecting channel, plus worker safety and other improvements to the golf course's flood-control pumping system.

This project was entitled the Sharp Park Safety, Infrastructure Improvement, and Habitat Enhancement Project ("Pump House Project").^{46, 47} Following a 17-month study, the USFWS on October 2, 2012 concluded that, subject to a set of Conservation Measures designed to minimize the project's potential impacts, the Pump House Project "is not likely to jeopardize the continued existence of the California red-legged frog or San Francisco garter snake" (*Id.*, at page 38).^{48, 49}

C. Federal Trial and Appeals courts dismiss anti-golf lawsuit filed in 2011 by Sierra Club, Wild Equity Institute, Center for Biological Diversity, Sequoia Audubon, Surfrider Foundation, and National Parks Conservation Association.

On March 2, 2011, Wild Equity Institute, Center for Biological Diversity, National Parks Conservation Association, Surfrider Foundation, Sequoia Audubon, and the Sierra Club filed a lawsuit against San Francisco, Mayor Edwin Lee, and Rec & Park General Manager Phil Ginsburg in the US District Court for Northern California, for declaratory and injunctive relief under the Endangered Species Act, based on allegations of "unlawful take" (killing and other damage) of the California red-legged frog and San Francisco Garter Snake at the Sharp Park Golf Course.⁵⁰

⁴⁵ Biological Opinion and Incidental Take Statement, US Fish and Wildlife Service (USFWS), October 2, 2012 <https://dl.dropboxusercontent.com/u/30028085/USFWS%20BiOp.pdf>

⁴⁶ Biological Opinion and Incidental Take Statement, *Id.*, Project Description, at pp. 5-6

⁴⁷ The Pump House Project is discussed in detail below, in Section III.D of this letter.

⁴⁸ Biological Opinion and Incidental Take Statement, *supra* (fn. 46)

⁴⁹ Before reaching its conclusions, the USFWS considered objections and arguments from Wild Equity and Center for Biological Diversity's consultants ESA/PWA and Peter Bayh. This can be seen from the USFWS Biological Opinion. *Id.* Literature Cited at pages 48-49, which includes a lengthy report from consultant ESA-PWA, dated February 9, 2011, entitled "Conceptual Ecosystem Restoration Plan and Feasibility Assessment, Laguna Salada, Pacifica, California. Prepared for Wild Equity Institute and Center for Biological Diversity." <https://dl.dropboxusercontent.com/u/30028085/ESA-PWA.2011.Laguna.Salada.Plan%2C%202.10.11.pdf>

⁵⁰ *Wild Equity Institute, Center for Biological Diversity, et al. vs. City and County of San Francisco*, U.S. Dist.Ct.N.D.Cal., No. C 11-00958 SI, Complaint for Declaratory and Injunctive Relief, filed March 2, 2011: <https://dl.dropboxusercontent.com/u/30028085/WildEq.vs.San%20Fran.USDC.Complaint.3-2-11.pdf>

Following issuance of the USFWS Biological Opinion and Incidental Take Statement on October 2, 2012⁵¹, U.S. District Court Judge Susan Illston on December 6, 2012 ruled that the lawsuit was mooted by the Biological Opinion and Incidental Take Statement, and dismissed the lawsuit.⁵² On March 25, 2015, the U.S. Court of Appeals for the Ninth Circuit dismissed the plaintiffs' appeal.⁵³

D. In 2014, San Francisco Planning and Rec & Park Commissions and Board of Supervisors approved the Sharp Park Pump House Project; the approvals were upheld in 2015 by San Francisco Superior Court.

On January 16, 2014 – and over opposition from anti-golf activists -- the San Francisco Planning Commission unanimously approved a Preliminary Mitigated Negative Declaration for the Sharp Park Pump House Project.⁵⁴ The Rec & Park Commission – again over opposition from anti-golf activists -- approved the Mitigated Negative Declaration and the Pump House Project at its January 23, 2014 meeting.⁵⁵ And the San Francisco Board of Supervisors, after a long public hearing on March, 25, 2014, denied the anti-golf activists' appeal of the Rec & Park and Planning Commissions' decisions, and approved the Pump House Project.⁵⁶

Wild Equity, Save the Frogs, and Sequoia Audubon Society then brought a Writ of Mandamus in San Francisco Superior Court, naming the City and County of San Francisco, and its Board of Supervisors, Planning Commission, Planning Department, and Mayor Edwin Lee as defendants, and alleging that their approvals violated the California Environmental Quality Act.⁵⁷ Following trial, San Francisco Superior Court Judge Garrett

⁵¹ Biological Opinion Letter, USFWS, October 2, 2012, *supra* (fn 43)

⁵² *Wild Equity Institute, Center for Biological Diversity, et al. vs. City and County of San Francisco*, *supra*, Order Granting Defendants' Motion to Dismiss, etc., Dec. 6, 2012: <https://dl.dropboxusercontent.com/u/30028085/Sharp.Park.Order.Dismissal.12.6.12.pdf>

⁵³ *Wild Equity Institute, Center for Biological Diversity, et al. vs. City and County of San Francisco*, U.S. Court of Appeals for the Ninth Circuit, No. 13-1546, Memorandum [Order Dismissing Appeal], March 25, 2015: <http://cdn.ca9.uscourts.gov/datastore/memoranda/2015/03/25/13-15046.pdf>

⁵⁴ Minutes, Planning Commission meeting, January 16, 2014, Item No. 11, Motion No. 19063, adopting findings and affirming decision to issue a Mitigated Negative Declaration for the Sharp Park Pump House Project: http://default.sfplanning.org/meetingarchive/planning_dept/sf-planning.org/index.aspx-page=3770.html [minutes]; http://default.sfplanning.org/meetingarchive/planning_dept/commissions.sfplanning.org/cpcmotions/2014/19063.pdf [Motion]

⁵⁵ Minutes, Recreation and Park Commission meeting, January 23, 2014, Resolution 1401-007 (at pages 11-16): <http://sfrecpark.org/wp-content/uploads/012414-minutes.pdf>

⁵⁶ San Francisco Board of Supervisors, March 25, 2014, Motion No. M14-039: <https://sfgov.legistar.com/View.ashx?M=F&ID=2952903&GUID=29926E90-097F-4F34-BFE1-26579EE3DCBB>

⁵⁷ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Verified First Amended Petition for Writ of Mandate and Complaint for Declaratory and Injunctive Relief: <https://dl.dropboxusercontent.com/u/30028085/WildEq.v.CCSF%28SFSuper%291Am.Writ%20Petrn.4.23.14.pdf>

Wong on August 18, 2015 entered an Order Denying Writ of Mandate⁵⁸, and a Judgment in favor of the defendants.⁵⁹ Among other things, Judge Wong found in his Order Denying Writ of Mandate:

“... the Biological Opinion provides an absolute guarantee that the Project will not harm Sharp Park’s red-legged frog population. . . The [US Fish and Wildlife] Service has authorized this Project by issuing the Biological Opinion and the Incidental Take Statement. *Under the Biological Opinion there are no circumstances whereby the Project could possibly “substantially degrade the quality of the environment; substantially reduce the habitat of a fish or wildlife species; cause a fish or wildlife population to drop below self-sustaining levels; threaten to eliminate a plant or animal community; [or] substantially reduce the number or restrict the range of an endangered, rare, or threatened species,” which is the measure of a significant adverse impact on a listed species. [citation omitted] The Service has determined that the take levels it authorized in the Incidental Take Statement are “not likely to jeopardize the continued existence of the California red-legged frog or San Francisco garter snake.” [citation omitted] Under the Biological Opinion and the Incidental Take Statement, the Service has already prohibited the Project from causing any level of take that might harm the frog population at Sharp Park. Before the Project could have a detrimental impact on the frog population, it would lose its authorization under the Biological Opinion.”⁶⁰

E. The US Army Corps of Engineers and San Francisco Bay Regional Water Quality Control Board approved the Pump House Project and rejected the anti-golf arguments.

The Pump House Project required – and received – permits and approvals from (1) the Army Corps of Engineers, which granted a Clean Water Act Section 404 permit on February 5, 2014⁶¹; and (2) the San Francisco Bay Regional Water Quality Control Board, which on June 25, 2014 issued a Clean Water Act Section 401 Certification.^{62 63}

⁵⁸ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Order Denying Writ of Mandate, May 28, 2015: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.SFSup.Ct.Wld.Eq.Dismiss.Jn.1.15.pdf>

⁵⁹ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Judgment, Aug. 18, 2015: <https://dl.dropboxusercontent.com/u/30028085/Wild.Eq.v.CCSF%2CJudgment.8.18.15.pdf>, Adopting Order Denying Writ of Mandate, May 28, 2015)

⁶⁰ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Order Denying Writ of Mandate, *supra* (Note 56), at page 10 line 15 to page 11 line 2: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.SFSup.Ct.Wld.Eq.Dismiss.Jn.1.15.pdf>

⁶¹ Letter, February 5, 2014, U.S. Army Corps of Engineers to San Francisco Recreation and Park Department (“Corps of Engineers letter”), <https://dl.dropboxusercontent.com/u/30028085/SharpPark.Corps.Eng%27rs.Permit.2.5.14.pdf>

⁶² San Francisco Bay RWQCB, CWA Section 401 Certification letter, June 25, 2014, <https://dl.dropboxusercontent.com/u/30028085/RWQCB.Sh.Pk.Certif%27n.6.25.14.pdf>

F. California Coastal Commission finds Sharp Park Golf Course to be a “sensitive coastal resource area” under the Coastal Act because of its recreational – and specifically public golf – values, and grants a coastal development permit to the Pump House Project, to protect the course from flooding and to “maintain the existing functional capacity of the wetland”.

The California Coastal Commission on April 16, 2015 approved a Coastal Development Permit for the Pump House Project.^{64 65} Significantly, the Commission found that, under the Coastal Act (California Public Resources Code Section 30000, et seq.):

“Sharp Park Golf Course qualifies as **sensitive coastal resource area** due to its significant recreational value and because it is a highly scenic area. (See § 30116(b) and (c)) . . . In particular, Sharp Park Golf Course is open to the public. It is a highly popular course enjoyed by golfers who appreciate its historic architecture, dramatic views, and inexpensive rates.”⁶⁶

Included in the Pump House Project was retroactive approval of new, larger pumps at the pump house. The Commission found that the new pumps are needed to reduce golf course flooding, which would otherwise substantially impact the low-cost public golf “sensitive coastal resource” at Sharp Park.

“In the end, the Commission must determine whether its decision to either deny or approve a project is the decision that is most protective of significant coastal resources. In this case, the Commission finds that the impacts on recreational resources from not constructing the project as conditioned, would be more significant than the project’s potential adverse effects to sensitive EHSA buffer areas and upland habitat. Denying the proposed project because of its inconsistency with Section 30240 would result in the continued flooding of the golf course, which over time may discourage its use and deprive low-income users of the opportunity to play golf with coastal views. In contrast, approving the development as proposed protects and continues recreational uses, and provides some habitat enhancement. . . .

⁶³ Wild Equity Institute on July 25, 2014 filed a Petition for Review and Reconsideration of the Section 401 Certification: http://www.swrcb.ca.gov/public_notices/petitions/water_quality/docs/petitions/a2321petition.pdf ; but according to the California State Water Resources Control Board’s online listing, “Water Quality Petitions” (http://www.swrcb.ca.gov/public_notices/petitions/water_quality/petitions.shtml), as of October 10, 2016 Wild Equity’s Petition (Petition No. A-2321) has not been acted upon by the Water Resources Control Board.

⁶⁴ California Coastal Commission, Permit 2-12-014, June 2, 2015: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.Sh.Pk.Coast.Comm.CDP.6.2.15.pdf>

⁶⁵ California Coastal Commission, Staff Report, April 3, 2015 and Addendum April 15, 2015: <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf> . In its April 16, 2015 ruling granting the Permit for the Pump House Project, the Coastal Commission unanimously adopted the Staff Report and its findings. *Id.*, April 3, 2015, at page 5.

⁶⁶ California Coastal Commission, Staff Report, *Id.* April 3, 2015, at pages 18-19 (emphasis added).

Therefore, the Commission finds that, approving the project, as conditioned, is, on balance, most protective of coastal resources."⁶⁷

On June 15, 2015, Wild Equity Institute (alone) filed suit in San Mateo Superior Court against the Coastal Commission, seeking a writ of administrative mandamus to require the Commission to vacate its permit for the Pump House Project.⁶⁸ On August 20, 2015, San Mateo County Superior Court Judge George Miram denied Wild Equity's motion for preliminary injunction to stay the permit pending outcome of the lawsuit. In so ruling, Judge Miram found that Wild Equity "failed to demonstrate a reasonable probability of prevailing on the merits of its Writ Petition."⁶⁹ Wild Equity then dismissed its lawsuit on October 9, 2015.⁷⁰

San Francisco completed work on the Pump House Project in October, 2015.

**G. San Francisco Public Utilities and Rec & Park Commissions
Approve the Pacifica Recycled Water Project, completed in 2012 at a
cost of \$10 Million (paid 78% by San Francisco), for the express
purpose of providing recycled water to irrigate the golf course.**

At a public hearing on October 28, 2008, with no public opposition testimony, the San Francisco Public Utilities Commission voted unanimously to enter an agreement with Pacifica's North Coast County Water District to construct the Pacifica Recycled Water Project, designed to deliver 78% of the project's recycled water from Pacifica's Calera Creek water treatment plant to irrigate the golf course.⁷¹ At the hearing, the only public comment came from Jennifer Clary of the environmentalist group Clean Water Action, who described "a big environmental backlash. . . around red-legged frogs and Sharp Park", but nevertheless urged the Commissioners to support the recycled water project for Sharp Park:

"I urge you to vote yes on this. This is a very difficult project. . . There was a big environmental backlash. . . some of the problems around red-legged frogs

⁶⁷ California Coastal Commission, Staff Report, *Id.*, at pages 35-36

⁶⁸ Complaint for Administrative Mandamus, Filed June 15, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243:
<https://dl.dropboxusercontent.com/u/30028085/WildEq.v.CoastalComm.WritPetitn.6-15-15.pdf>

⁶⁹ Order Denying Motion for Preliminary Injunction, etc., August 20, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.W.Eq.v.CCC.Order.Deny.Prelim.Injn.8.20.pdf>

⁷⁰ Request for Dismissal (Entered), October 9, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243
<https://dl.dropboxusercontent.com/u/30028085/SFPGAWEqvCCCDismissal10915.pdf>

⁷¹ Public Utilities Commission, October 28, 2008, Item 11, SFGovTV, at 00:57:16-01:03:31:
http://sanfrancisco.granicus.com/ViewPublisher.php?view_id=22 .

and Sharp Park that came up, there was a lot of concern about endangered species. . But I think this is a good project and I urge you to approve it.”⁷²

Initially funded with a planning grant from the State Water Resources Control Board, the \$10 Million project had been in the pipeline since the late 1990’s.^{73, 74} In November, 2010, the Public Utilities Commission again voted unanimously – this time, over objection from environmentalist groups – to amend the Pacifica Recycled Water agreement, and to enter a Memorandum of Understanding to manage the project with San Francisco’s Rec & Park Department.⁷⁵ In turn, the Rec & Park Commission at its January 20, 2011 public meeting voted unanimously to enter the Memorandum of Understanding with the PUC for the Pacifica Recycled Water Project.⁷⁶ Construction of the pipelines, pumps, and storage tank was completed in 2012, and in October, 2014, recycled irrigation water was delivered to the four golf holes lying east of the Coast Highway.⁷⁷ Today, thanks to the Pacifica Recycled Water Project, Sharp Park is one of the few golf courses between San Francisco and San Jose with a dedicated recycled water irrigation source.

III. There are no legitimate grounds to “sever” Sharp Park from Final EIR.

A. Sharp Park was not “added late” to the Natural Areas planning process or EIR but has been part of the Natural Areas program since its inception.

Evolution of a plan between the initial notice of preparation and the draft EIR stage does not invalidate an EIR process. Nothing in the California Environmental Quality Act, or the CEQA Guidelines, requires that the project description in the initial Notice of Preparation of EIR must remain static throughout the remainder of the CEQA process.

Indeed, consistent with the purpose of requiring agency and public input, projects often change during the course of the CEQA process. See Kostka & Zischke,

⁷² Public Utilities Commission, October 28, 2008, Item 11, Id., SFGovTV, at 01:02:20-01:03:31. Note: Ms. Clary was, as of 2015, also President of San Francisco Tomorrow.

⁷³ Kennedy/Jenks Consultants, “Pacifica Recycled Water Project Facilities Planning Report, December, 2004, at Cover Letter, Dec. 20, 2004 and Pages 1, 23-25. (Copies of cited pages enclosed as **Exhibit 21**.) <http://www.sfwater.org/modules/showdocument.aspx?documentid=2481>

⁷⁴ San Mateo County Times, July 8, 2009, “Pacifica Golf Course, Parks, to Use Recycled Water”: http://www.insidebayarea.com/sanmateocountytimes/localnews/ci_12787178 (Copy attached as **Exhibit 20**.)

⁷⁵ SF Public Utilities Commission Public Hearing, Nov. 9, 2010 (Agenda Items Nos. 11 and 12), SFGovTV video, at 2:51:27- 3:44:04 http://sanfrancisco.granicus.com/GeneratedAgendaViewer.php?view_id=22&clip_id=11078

⁷⁶ SF Recreation and Park Commission Minutes January 20, 2011, pp. 9-11, Agenda Item #9, Resolution No. 1101-009: <http://sfrecpark.org/wp-content/uploads/012011minutes.pdf> [Note: the cover page of the minutes incorrectly states the year as 2010, instead of 2011]

⁷⁷ Pacifica Tribune, Nov. 4, 2014, “Recycled Water Now Used on Sharp Park...”: http://www.mercurynews.com/pacifica/ci_26864797/recycled-water-now-used-sharp-park-golf-course (Copy attached as **Exhibit 19**.)

Practice Under the California Environmental Quality Act (2d ed., March 2012 update) Section 12.11, citing County of Inyo vs. City of Los Angeles, 71 Cal.App.3d 185, 199 (3rd Dist., 1977) (“The CEQA reporting process is not designed to freeze the ultimate proposal in the precise mold of the initial project; indeed, new and unforeseen insights may emerge during investigation, evoking revision of the original proposal.”); Western Placer Citizens for an Agricultural and Rural Environment vs. County of Placer, 144 Cal.App.4th 890 (3rd Dist., 2006). The fact that aspects of the SNRAMP, including some aspects of the Sharp Park portion, may have changed between the issuance of the Notice of Preparation and the issuance of the Draft EIR, does not invalidate the process.

Sharp Park Golf Course is recognized by the Planning Department to be Historical Resource Property under the California Environmental Quality Act. So any substantial alteration, such as elimination or redesign of the course to a 9-hole format, would require a separate CEQA review. That is not the case with the A-18 Plan and the Final EIR, which retains the historic course and provides for careful work on any changes to the course to accommodate habitat recovery by a golf architect who specializes in historic golf restoration and the work of Alister MacKenzie. Because the Commission did not adopt the “A-9” or “No Golf” alternatives, a separate golf course-centered Environmental Impact Review process was not required.⁷⁸

B. Anti-golf activists made an effort at the San Francisco Board of Supervisors in 2012 to “sever” Sharp Park from the Natural Areas Program, but that effort died in committee in December, 2012.

On June 26, 2012, then-San Francisco Supervisor Christina Olague submitted a draft Resolution to the Board of Supervisors, captioned “Sever Sharp Park Golf Course from the Natural Areas Plan,” with several “whereas” clauses that closely resemble arguments still being made by anti-golf activists in favor of their current campaign to “sever” Sharp Park from the Natural Areas plan.⁷⁹ The matter was assigned to the Board’s Land Use and Economic Development Committee. But when the bill failed to obtain sufficient support to get out of committee, and at the request of the sponsor, then-Supervisor Olague, the matter was tabled at the Committee’s December 3, 2012 public meeting.⁸⁰

⁷⁸ “Because **redesigning or eliminating** the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.” (emphasis added) Natural Areas Plan Scoping Report, November, 2009 at page 2-5.

⁷⁹ Draft Resolution, June 26, 2012, File No. 120619, “Sever Sharp Park Golf Course from the Natural Areas Plan”: <https://dl.dropboxusercontent.com/u/30028085/Olague%5BDft%5DResol.6.26.12.pdf>

⁸⁰ Video of Dec. 3, 2012 public meeting of the San Francisco Board of Supervisors Land Use and Government Committee, at 00:00:01 - 00:03:58. San Francisco Government TV: http://sanfrancisco.granicus.com/MediaPlayer.php?view_id=12&clip_id=16465

IV. CONCLUSION: Approve the Final EIR. Don't sever Sharp Park.

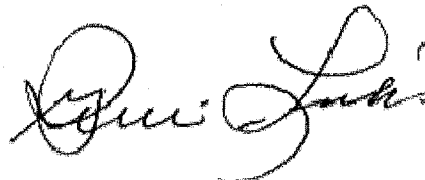
Sharp Park Golf Course has been there since 1932--predating Pacifica's incorporation by 25 years--and is the eponym for Pacifica's entire Sharp Park District. It is a beautiful and important property, and a vital historic cultural and recreational resource. Sharp Park is an internationally-significant and extraordinary municipal golf course -- one of the very few public courses and the only public seaside links in the world designed by Alister MacKenzie. The golf course is recognized as "Historic Resource Property," protected under the California Environmental Quality Act, and recognized by the California Coastal Commission as "Sensitive Coastal Resource Area" for its scenic, moderately-priced, public golf recreational qualities.

Since the California Coastal Conservancy-sponsored PWA report in 1992, San Francisco's laudable plan to renovate the golf course while recovering habitat for frogs and snakes has been the subject of exhaustive studies, environmental impact reports, public hearings and comment, decisions, orders, and millions of dollars of expenditures, from, among others, the San Francisco PUC and Rec and Park Departments and Board of Supervisors, Pacifica's North Coast County Water District, the US Fish and Wildlife Service, the California Coastal Commission, California Coastal Conservancy, the State Water Resources Control Board, the SF Bay Regional Water Quality Control Board, and the Corps of Engineers.

After all these years, all this study, all these public hearings, and all these decisions by public agencies and courts, it is time to move on with the Natural Areas Program, to certify the Final EIR -- importantly, including the 18-hole Sharp Park restoration plan -- and adopt the Plan. The 6,500-plus members of the San Francisco Public Golf Alliance urge your Commissions to do so.

Respectfully submitted,

Richard Harris

A handwritten signature in black ink, appearing to read "Bo Links", written in a cursive style.

San Francisco Public Golf Alliance
Richard Harris, President
Bo Links, Vice President
Co-Founders

cc: See list, next page

Copies sent to

Edwin Lee, Mayor, City and County of San Francisco
Dennis Herrera, San Francisco City Attorney
Congresswoman Jackie Speier
London Breed, President, San Francisco Board of Supervisors
San Mateo County Board of Supervisors
Pacifica City Council
Pacifica City Manager Lori Tinfow
Philip Ginsburg, General Manager, SF Recreation & Park Dept.
Lisa Wayne, Natural Areas Coordinator, SF Rec & Park Dept.
Dawn Kamalanathan, Planning Director, SF Rec & Park Dept.
John Maltbie, County Manager, County of San Mateo
Joe Huston, Ex. Dir., Northern California Golf Association
Kevin Heaney, Ex. Dir., Southern California Golf Association
Lyn Nelson, Chair, San Francisco Mayor's Women's Golf Council
Jeff Volosing, President, Sharp Park Golf Club
Lisa Villasenor, Captain, Sharp Park Business Women's Golf Club
Mike Davis, Exec. Dir., U.S. Golf Association
Steve Mona, Exec. Dir., World Golf Foundation
Nick Zwick, President, Alister MacKenzie Foundation
Gene Zanardi, Alister MacKenzie Society
Jim Lazarus, Sr. Vice Pres., San Francisco Chamber of Commerce
Vickie Flores, CEO, Pacifica Chamber of Commerce
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Gwendolyn Brown, President, Spear Golf Club
Greg Roja, President, Mabuhay Golf Club
Gabriel De La Torre, President, MAGA, San Jose Chapter
John Major, Big SIR, Sons in Retirement
Jim Emery, San Francisco Deputy City Attorney

SAN FRANCISCO PUBLIC GOLF ALLIANCE



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February 17, 2017

San Francisco Board of Supervisors
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94103

**Re: Significant Natural Areas Plan Final EIR:
San Francisco Public Golf Alliance supports the Final EIR,
and urges the Board of Supervisors to deny the appeals.
Board of Supervisors File No. 170044
Public Hearing February 28, 2017**

Dear Supervisors,

EXECUTIVE SUMMARY

The non-profit, pro-bono San Francisco Public Golf Alliance and its 6,500-plus members support the Rec & Park Department's Natural Areas Plan ("NAP"), and ask Your Board to deny the appeal from the Planning Commission's December 15, 2016 Order to Certify the Final EIR.

The Sharp Park Restoration component of the NAP strikes reasonable balance between the significant public resources at the Sharp Park Golf Course: the low-cost multi-cultural public recreation; the historical and cultural values of the 85-year-old, Alister MacKenzie-designed golf course; and habitat enhancement for the California red-legged frog and San Francisco Garter Snake.

Sharp Park Golf Course is a unique, popular, and well-known jewel of San Francisco's Rec & Park system. Since 1992, the Department has expended years of effort, expertise, study, and money to maintain the course, while improving habitat for endangered species in the adjoining wetlands. The EIR process alone has now taken six years. The Public Golf Alliance submits that further delay is not warranted or beneficial – either for the creatures or the golf course. It is time to finally approve the NAP and move on.

The Planning Commission's Certification of the Final EIR is consistent with previous decisions at Sharp Park by Your Board and by the lead Federal and State Resource Agencies – US Fish & Wildlife Service, US Army Corps of Engineers, San Francisco Bay Regional Water Quality Control Board, and California Coastal Commission – which since 2012 have considered and heard and rejected the same arguments now being repeated by appellant Wild Equity Institute and the other groups that have joined its appeal (collectively, "WEI").

Four different courts – the U.S. District Court for the Northern District of California, Ninth U.S. Circuit Court of Appeals, San Francisco Superior Court, and San Mateo Superior Court – have since 2012 rejected these appellants' legal challenges at Sharp Park, and have dismissed three different lawsuits against the City and County of San Francisco arising out of the related Sharp Park Pump House Project.

As discussed below, these Resource Agency and Court decisions in the related cases are controlling of key issues in the instant appeal. And the appellants' grounds for appeal are meritless.

The Planning Commission's certification of the Final EIR complies with CEQA, is adequate, accurate and objective, sufficient as an informational document, correct in its conclusions, and reflects the independent judgment and analysis of the City. The Commission's findings are correct, and consistent with the above-described decisions of the Resources Agencies and the Courts.

Accordingly, under San Francisco Administrative Code Section 31.16(c)(4), we call upon Your Board to deny the appeal so that San Francisco can get on with the habitat enhancement work envisioned by the NAP.

II. BACKGROUND: SHARP PARK, "THE POOR MAN'S PEBBLE BEACH," IS A SIGNIFICANT RECREATIONAL AND HISTORICAL RESOURCE. GOLFERS, SAN FRANCISCO AND THE OTHER GOVERNMENTAL ENTITIES, AND LOCAL, NATIONAL AND INTERNATIONAL GOLF AND PRESERVATION ORGANIZATIONS WANT TO PRESERVE IT. APPELLANTS' OBJECTIONS TO THE NAP AT SHARP PARK HAVE BEEN REPEATEDLY REJECTED BY THE LEAD FEDERAL AND STATE RESOURCES AGENCIES AND BY THE COURTS.

Sharp Park Golf Course is a rare and beautiful seaside links, nationally and internationally recognized and loved as one of the few municipal courses designed by Alister MacKenzie, one of the most renowned golf architects in history. The course is highly popular among the diverse public golfers of San Francisco, the Peninsula, and beyond.

The bona fides of the golf course and its architect Alister MacKenzie, and its historic and cultural designations (including recognition by the Washington D.C.-based Cultural Landscape Foundation, Historic Site designation by the City of Pacifica and Pacifica Historical Society, Historic Resource designation under CEQA, and ranking by Golfweek magazine as one of the Top 50 municipal courses in America) are detailed and extensively documented in our December 12, 2016 letter brief to the Planning Commission, a copy of which is attached hereto as Exhibit 1, and incorporated herein by this reference.¹

Our December 12 letter brief to the Planning Commission describes and documents as well a series of rulings in the related Sharp Park Pump House Project case by the US Fish & Wildlife Service, Army Corps of Engineers, San Francisco Bay Regional Water Quality Control Board, and California Coastal Commission, and the decisions of the U.S. District Court for Northern California, U.S. 9th Circuit Court of Appeals, and San Francisco and San Mateo County Superior Courts.² All of these Resource Agency and Court decisions have rejected WEI's attacks on Sharp Park – essentially the same attacks which WEI now brings before the Board of Supervisors on appeal from the Planning Commission's Certification of the Final EIR.

Rather than re-recite our December 12 letter, we refer Your Board to Exhibit 1, attached below.

III. THE APPELLANTS' APPEAL LACKS MERIT.

At the heart of WEI's appeal is its many-years-old grievance that the City and County of San Francisco has rejected WEI's proposed ultimate solution for Sharp Park – to destroy the golf course by flooding it, as outlined in a 2011 “full restoration model” authored by WEI's paid consultant, ESA-PWA. In its January 17, 2017 letter of appeal to Your Board, WEI claims that the Final EIR is deficient for failure to include a full analysis of WEI's alternative Sharp Park plan, to simply allow the flood waters to rise at Sharp Park without pumping.³ But WEI's flood-and-close-the-golf-course plan is inconsistent with the Coastal

¹ A detailed history of Sharp Park's history, awards, distinctions, and state, national, and international support with citation to original source documents, is recited in our December, 12, 2016 letter to the San Francisco Planning and Recreation and Park Commissions, at Pages 3-5, notes 1-29:
(<https://dl.dropboxusercontent.com/u/30028085/SFPGA.Ltr.Plng%2CRecPk.Comms.12.12.16.pdf>).
A copy of that letter is attached hereto as **Exhibit 1**, and incorporated herein by this reference.

² A detailed history of relevant administrative agency proceedings, from 1992 to the present, and Court decisions from 2012-2015, with citation to original source documents, is recited in our December, 12, 2016 letter to the San Francisco Planning and Recreation and Park Commissions, at Pages 6-15, notes 30-80:
(<https://dl.dropboxusercontent.com/u/30028085/SFPGA.Ltr.Plng%2CRecPk.Comms.12.12.16.pdf>).
A copy of that letter is attached hereto as **Exhibit 1**, and incorporated herein by this reference.

³ Wild Equity Letter to Angela Calvillo, Clerk of the Board, January 17, 2017, at page 7:
(<https://dl.dropboxusercontent.com/u/30028085/Wild%20Equity%20NAP%20Appeal%20Letter%2C1-17-17.pdf>) : “The FEIR selectively excludes alternatives. . . . In particular, (ESA-PWA 2011) contributed a restoration model for Sharp Park . . . [that] constrains pumping so that water levels will rise. . . .”

Conservancy's 1992 study,⁴ and has been rejected by the Rec & Park Department's consultant Tetra-Tech (among other reasons, because it was judged considerably more expensive than retaining the course), by the RPD's citizens' advisory committee PROSAC, and by the Rec & Park Commission.⁵

A. The Coastal Commission has already rejected WEI's alternative flood-Sharp-Park plan, because it would harm the golf course, a protected coastal recreational resource.

The NAP's Sharp Park Restoration component is closely related to the earlier Sharp Park Pump House Project, for which San Francisco obtained Federal and State Resources Agency approvals between 2012 and 2015 from the US Fish & Wildlife Service, US Army Corps of Engineers, San Francisco Bay regional Water Quality Control Board, California Coastal Commission, and San Francisco Board of Supervisors. The decisions were then approved by the US District Court for the Northern District of California, US 9th Circuit Court of Appeals, and San Francisco and San Mateo County Superior Courts, which dismissed lawsuits brought by WEI challenging the City's and the agencies' decisions.⁶

WEI has admitted in its October 31, 2011 NAP letter to the Planning Commission that the Sharp Park Pump House Project – which provided for partial dredging of the lagoons at Sharp Park and permitted enlarged replacement pumps for draining flood waters from the golf course – was “**substantially the same plan**” as the Sharp Park Restoration Plan contained in the NAP and now on appeal to Your Board.⁷

When its turn came to review the Pump House Project, the California Coastal Commission in April, 2015 determined (1) that Sharp Park Golf Course is Coastal Resource Property, protected under the California Public Resources Code for its public coastal recreational, scenic, and historic values, and (2) that WEI's proposal to curtail pumping so as to raise the level of flood waters on the golf course violates key public recreation provisions of the Public Resources Code and will be disallowed by the Coastal Commission because it would harm the golf course and its public recreational resource.⁸

⁴ Philip M. Williams Associates, 1992, “Laguna Salada Resource Enhancement Plan: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.PWilliams.Laguna.Salada.Plan.1992f.pdf> , which called for “use which is compatible with the natural resource values of the site and with the golf course operation,” including habitat enhancement, pumping to manage water levels, dredging tules, maintaining the seawall, continuing the 18-hole golf course, and developing a recycled water irrigation system for the course. *Id.*, at p. 35.

⁵ See Exhibit 1 hereto, San Francisco Public Golf Alliance letter to SF Planning Commission, Dec. 15, 2016, at page 8, notes 40-43.

⁶ See Exhibit 1 hereto, San Francisco Public Golf Alliance letter to SF Planning Commission, Dec. 15, 2016, at page 8, notes 44-70.

⁷ Letter, Wild Equity Institute to SF Planning Dept., Oct. 31, 2011, at 6th unnumbered page, 1st full paragraph: <https://dl.dropboxusercontent.com/u/30028085/Wild.Eq.Ltr.SNRAMP.EIR.11-16.11.pdf>

⁸ California Coastal Commission, Staff Report in re CDP Application Number 2-12-014 (Sharp Park), April 3, 2015: <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf>.

“Sharp Park qualifies as a sensitive coastal resource area due to its significant recreational value and because it is a highly scenic area. (See § 30116(b) and (c).) . . . In particular, Sharp Park Golf Course is open to the public. It is a highly popular course enjoyed by golfers who appreciate its historic architecture, dramatic views, and inexpensive rates. . . . The golf course offers relatively inexpensive opportunities for the public to enjoy the sport, especially compared to private golf courses in the area.”⁹

The Commission determined that the following California Resources Code Sections apply at Sharp Park: 30210 (maximum access and recreational opportunities for all people), 30213 (lower cost visitor and recreational facilities shall be protected, encouraged), 30221 (oceanfront land suitable for recreational use shall be protected for recreational use), and 30223 (upland areas necessary to support coastal recreational uses shall be reserved for such uses), and 30116(b) and (c).¹⁰ The Commission then found:

“. . . The no project alternative [proposed by WEI] is not feasible as it compromises the recreational resources on site, has not been shown to be the least environmentally damaging alternative with regard to sensitive species, and it fails to be consistent with all relevant Chapter 3 policies. [e.g., Resources Code Sections 30116(b) and (c), 30210, 30213, 30221, 30223] Project opponents [WEI] suggest “conventional” water depth management of the marsh and ponds. This entails raising the amount of water around the lower edges of tulles and cattails from 2 to 4 feet deep to a minimum of 4 feet deep. . . . Allowing this much water to accumulate would impact recreation substantially. . . . Therefore, it is not a feasible alternative and results in recreational resource impacts. Therefore, this is not a feasible alternative.”¹¹

“In the end, . . . the Commission finds that the impacts on recreational resources from not constructing the project as conditioned, would be more significant than the project’s potential adverse effects to sensitive EHSA buffer areas and upland habitat. Denying the proposed project . . . would result in the continued flooding of the golf course, which over time may discourage its use and deprive low-income users of the opportunity to play golf with coastal views. In contrast, approving the development as proposed protects and continues recreational uses, and provides some habitat enhancement. Thus, on balance, the proposed project would result in improvements to recreational resources and may improve habitat for the CRLF [California red-legged frog] and in turn, the SFGS [San Francisco garter snake]. . . . Therefore, the

⁹ California Coastal Commission, Staff Report in re CDP Application Number 2-12-014 (Sharp Park), April 3, 2015, at pp. 18-19 (emphasis added): <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf>. In its April 16, 2015 ruling granting the Permit for the Pump House Project, the Coastal Commission unanimously adopted the Staff Report and its findings. *Id.*, April 3, 2015, at page 5.

¹⁰ *Id.*, at pp. 18-19.

¹¹ *Id.*, at p. 34

Commission finds that, approving the project, as conditioned, is, on balance, most protective of coastal resources.”¹²

The Coastal Commission also expressly considered and rejected the demand from appellant Surfrider Foundation that the Commission impose a “managed retreat” condition on the Sharp Park seawall.¹³

“The Coastal Commission’s review and analysis of land use proposals has been certified by the Secretary of Resources as being the functional equivalent of environmental review under CEQA. The Commission has reviewed the relevant coastal resource issues associated with the proposed project, and has identified appropriate and necessary modifications to address adverse impacts to such coastal resources. The preceding CDP findings in this staff report have discussed the relevant coastal resource issues with the proposal, and the permit conditions identify appropriate mitigations to avoid and/or lessen any potential for adverse impacts to said resources consistent with the requirements of Section 30235 of the Coastal Act.”¹⁴

On June 15, 2015, Wild Equity Institute (alone) filed suit in San Mateo Superior Court against the Coastal Commission and City and County of San Francisco, seeking a writ of administrative mandamus to require the Commission to vacate its permit for the Pump House Project.¹⁵ On August 20, 2015, San Mateo County Superior Court Judge George Miram denied Wild Equity’s motion for preliminary injunction to stay the permit pending outcome of the lawsuit. In so ruling, Judge Miram found that Wild Equity “failed to demonstrate a reasonable probability of prevailing on the merits of its Writ Petition.”¹⁶ Wild Equity then dismissed its lawsuit on October 9, 2015.¹⁷

¹² *Id.*, at p. 36

¹³ *Id.* Staff Report Addendum, April 15, 2015, “Shoreline Protection,” at page 6,

¹⁴ *Id.*, at p. 37, emphasis added

¹⁵ Complaint for Administrative Mandamus, Filed June 15, 2015, *Wild Equity Institute vs. California Coastal Commission, Respondent, City and County of San Francisco, et al, Real Parties in Interest*, San Mateo County Superior Court, No. CIV 534243:
<https://dl.dropboxusercontent.com/u/30028085/WildEq.v.CoastalComm.WritPetitn.6-15-15.pdf>

¹⁶ Order Denying Motion for Preliminary Injunction, etc., August 20, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.W.Eq.v.CCC.Order.Deny.Prelim.Injn.8.20.pdf>

¹⁷ Request for Dismissal (Entered), October 9, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243
<https://dl.dropboxusercontent.com/u/30028085/SFPGAWEqvCCCDismissal10915.pdf>

B. Appellants misrepresent Sharp Park's architecture and history.

At page 3 of its January 17 letter brief, WEI tells Your Board that "... the original design [of the golf course] was washed away by ocean storms decades ago". This is false.

The truth is that most of Alister MacKenzie's original holes – 12 original fairways, tees, and greens, plus two fairways without original greens -- remain at Sharp Park in their original locations. The evidence of this is overwhelming, including comparison of the current course with original hole descriptions, maps, and blueprints, and the expert testimony of eminent golf authorities, including Robert Trent Jones, Jr.^{18, 19} Among other things, Jones Jr. says of Sharp Park: "... the key aspect of Sharp Park that makes it a rare gem –it is a "public course designed by a master architect." In addition, it is the only MacKenzie public course that is located next to the ocean, a circumstance that in many respects takes golf back to its roots. . . (Paragraph 14) The golf course Dr. MacKenzie laid out at Sharp Park illustrates many of his noted design concepts. . . (Paragraph 15) I have walked the course at Sharp Park many times and to my eye the features Dr. MacKenzie conceived 80 years ago are still there. . . (Paragraph 16)."²⁰

In its determination that Sharp Park is "significant coastal resource property" under the California Resources Code, the Coastal Commission cited the golf course's "historic architecture".²¹ That is a final ruling. WEI's court challenge to the Coastal Commission's Sharp Pump House Permit was dismissed in October, 2015. The course is designated a Pacifica Historic Site in that city's General Plan, recognized as a Pacifica historical and cultural resource by Pacifica's official historian the Pacifica Historical Society, and as a nationally-significant "At-Risk Cultural Landscape" by the Washington D.C.-based Cultural Landscape Foundation.²²

¹⁸ See Draft Environmental Impact Report, Appendix C, Cultural Resources http://sfmea.sfplanning.org/2005.0912E_DEIR4.pdf : Historic Resources Evaluation Report, January, 2011, by Tetra-Tech and historian Julia Mates (at pages 10-36); DPR [California Department of Parks and Recreation] Form 523, March, 2010, by Julia Mates (at pages 37-56); and Historic Resources Evaluation Response, February 15, 2012, by Tina Tam, Senior Preservation Planner.

¹⁹ Letter (including exhibits) of San Francisco Public Golf Alliance to San Francisco Planning Department, September 20, 2011, Attachment B, Draft EIR Comment Letters (SNRAMP), at pp. B-239 ff: http://sfmea.sfplanning.org/2005.0912E_SNRAMP_VolumeIV_RTC-Attachments_2016-11-16.pdf. See, in particular, the Declaration of Golf Architect Robert Trent Jones, Jr., May 12, 2011, at Id., page B-385 ff.

²⁰ Id. , Jones Declaration, at pages B-390-391.

²¹ California Coastal Commission, Staff Report in re CDP Application Number 2-12-014 (Sharp Park), April 3, 2015, at pp. 18-19: <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf>.

²² Letter, San Francisco Public Golf Alliance to San Francisco Planning Commission, et al., supra, footnote 1. **Exhibit 1**, at pages 3-5, notes 1-29.

C. WEI mischaracterizes the NAP's Sharp Park component as a "radical new golf course redevelopment plan".

The Sharp Park component of the NAP retains the 85-year-old 18-hole golf course, with elimination of one hole (the 3-par 12th Hole) and shortening of two others (9 and 13), for the purpose of enhancing habitat for frogs and snakes. The Public Golf Alliance believes that this can be accomplished in keeping with the courses' history and Alister MacKenzie heritage. This is hardly a "radical new golf course redevelopment plan," as WEI characterizes, it, but rather is what the City has been working towards since the Coastal Conservancy's 1992 Sharp Park study.

D. Sharp Park was not "added late" to the Natural Areas planning process or EIR but has been part of the Natural Areas program since its inception.

Nor was the Department's Sharp Park plan somehow added late, or "replaced" into the NAP in November, 2016, or added in violation of some "promise" to consider Sharp Park separately, as WEI claims in its January 17 letter brief. The plan to keep the golf course, while enhancing habitat for the frogs and snakes has been the City's plan – over WEI's objection – since the Rec & Park Commission approved the plan in 2009.

Evolution of a plan between the initial notice of preparation and the draft EIR stage does not invalidate an EIR process. Nothing in the California Environmental Quality Act, or the CEQA Guidelines, requires that the project description in the initial Notice of Preparation of EIR must remain static throughout the remainder of the CEQA process.

Indeed, consistent with the purpose of requiring agency and public input, projects often change during the course of the CEQA process. See Kostka & Zischke, Practice Under the California Environmental Quality Act (2d ed., March 2012 update) Section 12.11, citing County of Inyo vs. City of Los Angeles, 71 Cal.App.3d 185, 199 (3rd Dist., 1977) ("The CEQA reporting process is not designed to freeze the ultimate proposal in the precise mold of the initial project; indeed, new and unforeseen insights may emerge during investigation, evoking revision of the original proposal."); Western Placer Citizens for an Agricultural and Rural Environment vs. County of Placer, 144 Cal.App.4th 890 (3rd Dist., 2006). The fact that aspects of the SNRAMP, including some aspects of the Sharp Park portion, may have changed between the issuance of the Notice of Preparation and the issuance of the Draft EIR, does not invalidate the process.

Sharp Park Golf Course is recognized by the Planning Department to be Historical Resource Property under the California Environmental Quality Act. So any substantial alteration, such as elimination or redesign of the course to a 9-hole format, would require a separate CEQA review. That is not the case with the A-18 Plan and the Final EIR, which retains the historic course and provides for careful work on any changes to the course to accommodate habitat recovery by a golf architect who specializes in historic golf restoration and the work of Alister MacKenzie. Because the Commission did not adopt

the “A-9” or “No Golf” alternatives, a separate golf course-centered Environmental Impact Review process was not required.²³

D. Sharp Park cannot and should not at this point be “severed” from the NAP Final EIR.

The San Francisco Administrative Code limits the scope of appeal of this CEQA proceeding “. . .to whether the EIR complies with CEQA, including whether it is adequate, accurate and objective, sufficient as an informational document, correct in its conclusions, and reflects the independent judgment and analysis of the City and whether the Planning Commission certification findings are correct.” On an appeal from a Certification, the Board must either appeal or deny.²⁴

The Board may not partially affirm the Certified Final EIR for the NAP by severing Sharp Park. The Planning Department has explained that “[i]f the Sharp Park component of the SNRAMP project were to be removed, one of the CEQA project objectives would not be achieved (i.e., restoring the Laguna Salada wetland complex), and the other objective would be achieved to a lesser extent (i.e., implementing restoration activities).” Response to Comments at 4-169. Accordingly, removing Sharp Park from the NAP would result in a significant revision of the NAP and the Final EIR, including the removal of the core objective of “restor[ing] the Laguna Salada wetland complex for the benefit of special status species.” Draft EIR at 82.

In other words, Sharp Park cannot simply be “removed” from the Final EIR, because loss of the environmental benefits of the Laguna Salada wetland habitat enhancement, as identified in the FEIR, would require a recalculation of the overall environmental impact of the entire NAP. This would necessitate a restart and recirculation of the entire NAP Environmental Review process.

This “severance” demand was rejected on December 15 by the Planning Commission, and should now also be rejected by Your Board – where a similar effort to “sever” Sharp Park died in committee in 2012.

On June 26, 2012, then-San Francisco Supervisor Christina Olague submitted a draft Resolution to the Board of Supervisors, captioned “Sever Sharp Park Golf Course from the Natural Areas Plan.” The draft Resolution’s “whereas” clauses closely resemble arguments still being made by WEI in support of its current “Sever Sharp Park” campaign.²⁵

²³ “Because **redesigning or eliminating** the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.” (emphasis added) Natural Areas Plan Scoping Report, November, 2009 at page 2-5.

²⁴ San Francisco Administrative Code, Section 31.16(c)(4).
[http://library.amlegal.com/nxt/gateway.dll/California/administrative/chapter31californiaenvironmentalqualitya?fn=templates\\$fn=default.htm\\$3.0\\$vid=amlegal:sanfrancisco_ca\\$sanc=JD_Chapter31](http://library.amlegal.com/nxt/gateway.dll/California/administrative/chapter31californiaenvironmentalqualitya?fn=templates$fn=default.htm$3.0$vid=amlegal:sanfrancisco_ca$sanc=JD_Chapter31)

²⁵ Draft Resolution, June 26, 2012, File No. 120619, “Sever Sharp Park Golf Course from the Natural Areas Plan”: <https://dl.dropboxusercontent.com/u/30028085/Olague%5BDft%5DResol.6.26.12.pdf>

The matter was assigned to the Board's Land Use and Economic Development Committee. But when the Resolution failed to obtain sufficient support to get out of committee, and the Resolution's sponsor, then-Supervisor Olague, sought to withdraw it, the Resolution was tabled at the Committee's December 3, 2012 public meeting.²⁶

IV. CONCLUSION: Deny the Appeal. Don't sever Sharp Park.

Sharp Park Golf Course has been there since 1932--predating Pacifica's incorporation by 25 years--and is the eponym for Pacifica's entire Sharp Park District. It is a beautiful and important property, and a vital historic cultural and recreational resource. Sharp Park is an internationally-significant and extraordinary municipal golf course -- one of the very few public courses and the only public seaside links in the world designed by Alister MacKenzie. The golf course is recognized as "Historic Resource Property," protected under the California Environmental Quality Act, and recognized by the California Coastal Commission as "Sensitive Coastal Resource Area" for its scenic, moderately-priced, public golf recreational qualities.

Since the California Coastal Conservancy-sponsored PWA report in 1992, San Francisco's laudable plan to renovate the golf course while recovering habitat for frogs and snakes has been the subject of exhaustive studies, environmental impact reports, public hearings and comment, decisions, orders, and millions of dollars of expenditures, from, among others, the San Francisco PUC and Rec and Park Departments and Board of Supervisors, Pacifica's North Coast County Water District, the US Fish and Wildlife Service, the California Coastal Commission, California Coastal Conservancy, the State Water Resources Control Board, the SF Bay Regional Water Quality Control Board, and the Corps of Engineers.

After all these years, all this study, all these public hearings, and all these decisions by public agencies and courts, it is time to move on with the Natural Areas Program, importantly, including the 18-hole Sharp Park restoration plan. The Planning Commission has certified the Final EIR to do this, and the 6,500-plus members of the San Francisco Public Golf Alliance urge your Board to uphold that decision.

Respectfully submitted,

Richard Harris



San Francisco Public Golf Alliance
Richard Harris, President
Bo Links, Vice President
Co-Founders

cc: See list, next page

²⁶ Video of Dec. 3, 2012 public meeting of Land Use and Government Committee, at 00:00:01 - 00:03:58.
SGovTV: http://sanfrancisco.granicus.com/MediaPlayer.php?view_id=12&clip_id=16465

cc:

Edwin Lee, Mayor, City and County of San Francisco
Dennis Herrera, San Francisco City Attorney
Philip Ginsburg, General Manager, SF Recreation & Park Dept.
John Rahim, Planning Director

Exhibit 1

See attached Letter, December 12, 2016
From San Francisco Public Golf Alliance to
San Francisco Planning and Recreation and Park Commissions

From: Kerry Kriger <kerry@savethefrogs.com>
Sent: Wednesday, February 15, 2017 10:30 AM
To: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS); Board of Supervisors, (BOS)
Subject: Please reject the FEIR for the proposed SNRAMP
Attachments: 2017-02-15 Letter to SF Board of Supervisors from STF.pdf
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report for the proposed Significant Natural Resource Areas Management Plan, unless and until the Sharp Park Golf Course redevelopment is removed from the plan. Please find my official comment attached, and please do submit it to the public record and ensure all relevant government employees see it.

Thank you for protecting the environment and spending taxpayer dollars wisely.

Kerry Kriger, Ph.D.
SAVE THE FROGS!
Founder, Executive Director, Ecologist
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SAVE THE FROGS! is the world's leading amphibian conservation organization. We work in California, across the USA, and around the world to prevent the extinction of amphibians, and to create a better planet for humans and wildlife. Since 2008, SAVE THE FROGS! has educated over three million people about endangered amphibians, and frog enthusiasts from at least 87 countries have participated in our programs. Together we can SAVE THE FROGS!

From: Board of Supervisors, (BOS)
To: BOS Legislation, (BOS)
Subject: File 170044 FW: SF Public Golf Alliance Supports Rec & Park Department's Natural Areas Plan, Opposes Appeal; Board of Supervisors Hearing Feb. 28, 3 p.m.
Attachments: SFPGA.Nat.Areas.FinalEIR.Commt.12.12.16.pdf

From: Richard Harris [mailto:richard@sfpublishgolf.org]

Sent: Friday, February 10, 2017 3:07 PM

To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; asha.safai@sfgov.org
Cc: Johnston, Conor (BOS) <conor.johnston@sfgov.org>; Pagoulatos, Nick (BOS) <nick.pagoulatos@sfgov.org>; Kelly, Margaux (BOS) <margaux.kelly@sfgov.org>; Hepner, Lee (BOS) <lee.hepner@sfgov.org>; Summers, Ashley (BOS) <ashley.summers@sfgov.org>; Lopez, Barbara (BOS) <barbara.lopez@sfgov.org>; Low, Jen (BOS) <jen.low@sfgov.org>; Power, Andres (BOS) <andres.power@sfgov.org>; Goossen, Carolyn (BOS) <carolyn.goossen@sfgov.org>; Chan, Yoyo (BOS) <yoyo.chan@sfgov.org>; cathy.mulkaymeyer@sfgov.org; Ginsburg, Phil (REC) <phil.ginsburg@sfgov.org>; Hue, Melinda (CPC) <melinda.hue@sfgov.org>; Range, Jessica (CPC) <jessica.range@sfgov.org>; Bradley, Stacy (REC) <stacy.bradley@sfgov.org>

Subject: SF Public Golf Alliance Supports Rec & Park Department's Natural Areas Plan, Opposes Appeal; Board of Supervisors Hearing Feb. 28, 3 p.m.

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board,

The San Francisco Public Golf Alliance and its 6,500-plus members support the Rec & Park Department's Natural Areas Plan, and oppose the appeal from the Planning Department's certification of the Final EIR. We ask that our position, and our supporting documentation and letters, including this letter and its attachments, be included in the Board's record in the matter.

An important component of the NAP is the Rec & Park Department's restoration plan for the lagoons and wetlands at Sharp Park, together with maintenance of the popular and historic 18-hole public Sharp Park Golf Course. Opened in 1932, the golf course was built for San Francisco by the preeminent golf architect Alister MacKenzie, and is formally recognized as an historic site by the Pacifica General Plan and Pacifica Historical Society, and as Historic Resource Property under CEQA by the San Francisco Planning Department. Sharp Park is listed as one of the 50 Best Municipal golf courses in America by Golfweek Magazine. And the California Coastal Commission has found that "Sharp Park Golf Course qualifies as sensitive coastal resource area [under Public Resources Code 30000 et seq.] due to its significant recreational value."

San Francisco's effort to balance the interests of habitat recovery, reasonably-priced public recreation, and historic preservation at Sharp Park go back to the early 1990's, with involvement and supervision from the US Fish & Wildlife Service, Army Corps of Engineers, San Francisco Bay Regional Water Quality Control Board, California Coastal Conservancy, and California Coastal Commission. Environmentalist groups led by Wild Equity Institute have in recent years unsuccessfully contested San Francisco's restoration plans for Sharp Park in the state and federal courts. However, the San Francisco and San Mateo County Superior Courts, the US District Court

for the Northern District of California, and the US Court of Appeals for the Ninth Circuit have rejected the claims, and dismissed all of these lawsuits. Key issues raised in Wild Equity's current appeal to Your Board from the Planning Commission's December 15, 2016 Order Certifying the Final EIR, have already been considered and decided against Wild Equity and the other appellants in those prior administrative agency and court proceedings. All of this is set forth in detail, with extensive documentation to the public record, in the above-attached letter, dated December 12, 2016, which San Francisco Public Golf Alliance filed with the Planning Commission in advance of its December 15 public hearing on the Final EIR.

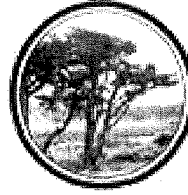
We will submit to Your Board an additional comment letter, opposing Wild Equity's appeal of the Planning Commission's Certification of the Final EIR. But in the meantime, we will by separate correspondence deliver to the Clerk of the Board, with copies to the individual supervisors' offices, letters from many of our individual members in support of the Natural Areas Plan and in opposition to the appeal.

We look forward to seeing you at the public hearing on February 28.

Best Regards

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

SAN FRANCISCO
PUBLIC GOLF ALLIANCE



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December 12, 2016

San Francisco Planning Commission
1650 Mission Street, Suite 400
San Francisco, CA 94103

San Francisco Park & Recreation Commission
501 Stanyan St.
San Francisco, CA. 94117

**Re: Natural Areas Plan, Final EIR
Planning and Rec & Park Commissions Joint Hearing, Dec. 15, 2016**

**San Francisco Public Golf Alliance supports the Final EIR,
Including the RPD's 18-hole Sharp Park Conceptual Restoration Plan,
and urges the Commissions not to "sever" Sharp Park.**

Dear Commissioners,

EXECUTIVE SUMMARY

Sharp Park Golf Course, built in the early 1930's by the preeminent architect Alister MacKenzie in collaboration with John McLaren, is one of the best-known and best-loved jewels in San Francisco's parks system. It is known nation- and world-wide as an historic cultural landscape and public golf treasure, and is ranked as one of the 50 Greatest Municipal Courses in America. It is also one of the most reasonably-priced public courses in the Bay Area, beloved by golfers across all gender, age, racial, and economic strata.

Since the issuance of a California Coastal Conservancy-sponsored study in 1992, the Rec & Park Department has pursued a long-term program of renewing and improving the historic golf links, while protecting and enhancing habitat for endangered snakes and frogs that live in the Sharp Park wetlands. The San Francisco Public Golf Alliance supports this balanced program. We are optimistic that under provisions of the Final EIR – with its Revisions to Mitigation Measures M-CP-7 and M-RE-6 requiring consultation with an expert in Alister MacKenzie and historic golf architectural renovation – the city will be able to protect the species, the public recreation, and the historic golf architecture at Sharp Park. These are all very important public resources at Sharp Park, and we must seek the proper balance – as the Coastal Commission did in the case of the Pump House Project.

Your two commissions -- Recreation and Park, and Planning – together with the Public Utilities Commission, have repeatedly since 2000 developed plans, adopted resolutions, and spent millions of dollars in support of the Sharp Park Golf Course. This includes the \$10 Million Pacifica Recycled Water Project, specifically designed to deliver recycled irrigation water to the course. Completed in 2012, that project makes Sharp Park one of the few courses between San Francisco and San Jose with a recycled water source.

Between 2012-2015 these plans have received regulatory approvals from the US Fish & Wildlife Service, US Army Corps of Engineers, California Coastal Commission, and San Francisco Regional Water Quality Control Board. Challenges from anti-golf activists have been rejected, and lawsuits dismissed, by the San Francisco Superior Court, San Mateo County Superior Court, US District Court for the Northern District of California, and the US Court of Appeals for the Ninth Circuit.

Now, the same anti-golf activists whose announced goal is to close the golf course, are asking Your Commissions to “sever” Sharp Park from the Natural Areas Final EIR – and thus delay needed habitat recovery and restoration work at the golf course. This is a bad idea, and we urge you to reject “severance”.

Sharp Park has been part of the Rec & Park Department’s Significant Natural Resource Areas Management Plan since the program’s inception. An earlier attempt by these same anti-golf activists to “sever” Sharp Park from the Natural Areas Program – virtually identical to arguments currently being made to your two Commissions -- died in committee at the San Francisco Board of Supervisors in 2012.

Preserving this precious public resource is our collective duty, and the specific responsibility of our public officials, who are trusted stewards of our parks, recreation, and great public architectural facilities, especially those such as Sharp Park Golf Course that have been loved and enjoyed by millions of people for nearly a century.

For these reasons and more – all of which are thoroughly footnoted to original source documents in the following sections of this letter – the 6,500-plus members of the non-profit, pro-bono San Francisco Public Golf Alliance urge Your Commissions to proceed with the Natural Areas Final EIR, including the 18-hole Sharp Park restoration plan.

II. Background

A. Sharp Park is a Significant Recreational and Historical Resource

Sharp Park Golf Course, opened in 1932 and located adjacent to Salada Beach in Pacifica, is a San Francisco-owned seaside public golf links, designed by preeminent architect Dr. Alister MacKenzie¹, and often called “The Poor Man’s Pebble Beach.” It is: (1) one of the most reasonably-priced golf courses in the Bay Area²; (2) heavily-played³; (3) recognized by the San Francisco Planning Department as an “historic resource” under the California Environmental Quality Act (CEQA)⁴; (4) recognized by the California Coastal Commission as a “sensitive coastal resource area” under the Coastal Act for its seaside public golf recreational values⁵; (5) designated an “historic site” by the City of Pacifica General Plan⁶ and by the Pacifica Historical Society⁷; (6) designated a nationally-significant “At-Risk Cultural Landscape” by the Washington D.C.-based Cultural Landscape Foundation⁸; and (7) recognized (along with Harding Park) as one of America’s 50 Best Municipal Courses by Golfweek Magazine.⁹

¹ Dr. MacKenzie, inducted into the World Golf Hall of Fame, was the architect of several of the world’s most highly-esteemed courses, including Augusta National (home of the annual Masters Tournament) and the Cypress Point Club at Monterey, CA. World Golf Hall of Fame, “Alister MacKenzie” <http://www.worldgolfhalloffame.org/alister-mackenzie/> Sharp Park is one of only a handful of municipal courses in the world built by Dr. MacKenzie, and his only public seaside links.

² A chart compiled by the San Francisco Recreation and Park Department and presented in November, 2009 to the Park, Recreation, and Open Space Advisory Committee – the Department’s citizens’ advisory committee – shows that Sharp Park’s greens fees are among the lowest for 18-hole public courses in the San Francisco Bay Area. San Francisco Recreation & Park Department, Chart: <https://dl.dropboxusercontent.com/u/30028085/SFRPD.Survey.Bay.Area.Golf.Fees.2009.pdf>

³ Annual play figures at Sharp Park vary with the weather. In Fiscal Year 2013-2014, 45,622 18-hole rounds were played at Sharp Park, more than at any of the city’s other municipal courses. See SF Rec & Park Department, Golf Revenue & Expenditure Report, for FY 13-14: <https://dl.dropboxusercontent.com/u/30028085/%2713-%2714%20Actuals.pdf>

⁴ San Francisco Planning Dept., Historic Resource Evaluation Response (“HRER”), February 15, 2011, at Page 2: https://dl.dropboxusercontent.com/u/30028085/SF_Planning_Dept_Historic_2_8_2011.pdf

⁵ California Coastal Commission, Staff Report, April 3, 2015, at pp. 18-19: <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf>. In its April 16, 2015 ruling granting the Permit for the Pump House Project, the Coastal Commission unanimously adopted the Staff Report and its findings. *Id.*, April 3, 2015, at page 5.

⁶ The golf course is designated a Pacifica “Historic Site” in the Pacifica General Plan, Historic Preservation Element and Historic Sites Map, at pages 95 and 95a. <http://www.cityofpacific.org/civica/filebank/blobload.asp?BlobID=3443>.

⁷ The City of Pacifica’s official historian, the Pacifica Historical Society, by Resolution dated June 14, 2011, designated Sharp Park Golf Course a Pacifica “historical and cultural resource”: https://dl.dropboxusercontent.com/u/30028085/Pacific_Historical_Society_Resolution_6-14-11.pdf

⁸ Cultural Landscape Foundation, “Sharp Park Golf Course Threatened With Closure,” About TCLF, At Risk Landscapes: <http://tclf.org/landslides/sharp-park-golf-course-threatened-closure>; <http://tclf.org/about>; <http://tclf.org/stewardship/about-landscape?destination=search-results>; <http://tclf.org/landscapes/sharp-park-golf-course>

Congresswoman Jackie Speier¹⁰, the County of San Mateo¹¹, the cities of Pacifica¹² and San Bruno¹³, and the Chambers of Commerce of both San Francisco¹⁴ and Pacifica¹⁵ have all urged that Sharp Park Golf Course be preserved.

Specifically, the City of Pacifica in the current Natural Areas Plan EIR process, has called Sharp Park Golf Course “an important resource that is shared by the two cities [Pacifica and San Francisco] as well as the rest of San Mateo County,” and officially endorsed the Natural Areas Draft EIR, and called upon San Francisco to “. . . mov[e] forward the work called for in the Significant Natural Resources Areas Management Plan and in the preservation of the Sharp Park Golf Course.”¹⁶

1. Sharp Park is the People’s Course, the “Poor Man’s Pebble Beach,” enjoyed by a broad and diverse group of men, women, seniors, and students across the full range of age, gender, race, and income.

Long known as “the poor man’s Pebble Beach,” Sharp Park is a mere 15-minute freeway ride from San Francisco’s southern neighborhoods, and has historically been a favorite of low-income golfers, seniors, students, and racial and ethnic minorities. In 1955, Sharp Park played an important role in the racial integration of public recreation in America, when it hosted the inaugural championship tournament of the Western States Golf Association, one of the country’s oldest and largest African-American golfing societies.¹⁷

⁹ Golfweek, Best Municipal Courses (2014) (Sharp Park rated No. 50, Harding No. 17): <http://golfweek.com/news/2014/jun/25/golf-courses-municipal-golfweeks-best-travel/>

¹⁰ Statement, Congresswoman Jackie Speier re Sharp Park, Nov. 6, 2009: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.Speier.Stmt.Save.Sharp.11.6.09.pdf>

¹¹ San Mateo County Board of Supervisors, Resolution G69145, December 18, 2007: http://sharppark.savegolf.net/data/smbos_res.pdf

¹² Pacifica City Council, Resolution 63-2007, December 10, 2007: http://sharppark.savegolf.net/data/cop_res.pdf

¹³ Letter, San Bruno Mayor Jim Ruane to Hon. Ed Lee, Dec. 22, 2011: https://dl.dropboxusercontent.com/u/30028085/12-22-11_Mayor_Ruane_Letter.pdf

¹⁴ Letter, San Francisco Chamber of Commerce Sr. Vice President Jim Lazarus to Hon. Ed Lee, Dec. 14, 2011 https://dl.dropboxusercontent.com/u/30028085/Chamber_of_Commerce_SaveSharpPark.pdf

¹⁵ Letter, Pacifica Chamber of Commerce to Pacifica Mayor Mary Ann Nihart, March 26, 2011: <https://dl.dropboxusercontent.com/u/30028085/Pacifica.CofC.ltr.SFMayor.3.26.11.Sh.Pk..pdf>

¹⁶ Letter, Pacifica Mayor Mary Ann Nihart to San Francisco Planning Department, October 26, 2011 <https://dl.dropboxusercontent.com/u/30028085/Pacifica.ltr.SFPlng.SNRAMP%20EIR.10%2C26%2C11.pdf>

¹⁷ Letter, October 5, 2011. from Nathaniel Jackson, President, Bay Area Golf Club of Northern California,: <https://dl.dropboxusercontent.com/u/30028085/Ltr.Bay.AreaGC%20to%20MayorLee.10.5.11.pdf>

Sharp Park is a favorite venue for several San Francisco and North Peninsula high school boys' and girls' golf teams, as well as Senior and ethnic minority golf associations, including the Bay Area Golf Club of Northern California¹⁸ Mabuhay Golf Club¹⁹, Sons in Retirement²⁰, Mexican American Golf Association²¹, and Golden Hill Golf Club²², all of which have written letters calling for preservation of the 18-hole golf course.

2. With its Alister MacKenzie architecture, seaside location, and great beauty, Sharp Park is widely admired as a national and international golf treasure.

The late Ken Venturi, San Francisco favorite son, US Open Champion, and World Golf Hall of Fame member, called Sharp Park Dr. MacKenzie's "great gift to the American public course golfer."²³ And state, national, and world golf associations, including the United States Golf Association²⁴, Northern California Golf Association²⁵, Southern California Golf Association and Pacific Women's Golf Association²⁶, Golf Course Superintendents Association of America²⁷, Professional Golfers' Association of America²⁸, World Golf Foundation²⁹, and the Alister MacKenzie Society of Great Britain and Ireland³⁰, have called upon San Francisco to save and protect Sharp Park Golf Course.

¹⁸ Letter, October 5, 2011, from Nathaniel Jackson, etc., Id.

¹⁹ Mabuhay Golf Club, Letter, March 29, 2011
<https://dl.dropboxusercontent.com/u/30028085/SFPGAMabuhayLtr32911.pdf>

²⁰ Sons in Retirement, Letter, June 2, 2010:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.SIRS.Letter.Sharp%20Park.6.2-10.pdf>

²¹ Mexican American Golf Association, San Jose Chapter, Letter, March 5, 2011:
<https://dl.dropboxusercontent.com/u/30028085/SFPGAMAGALtr3511.pdf>

²² Golden Hill Golf Club, Letter, June 17, 2011:
<https://dl.dropboxusercontent.com/u/30028085/SFPGAGoldenHillLtr61711.pdf>

²³ Letter, Dec. 11, 2011, Ken Venturi to Mayor Ed Lee
<https://dl.dropboxusercontent.com/u/30028085/Ken%20Venturi%20Ltr%20re%20Sharp%2C%202012.11.11.pdf>

²⁴ Letter, USGA Executive Director Mike Davis to Mayor Ed Lee, Dec. 14, 2011:
[https://dl.dropboxusercontent.com/u/30028085/USGA%20Ltr.Mike.Davis to MayorLee Sharp Park.pdf](https://dl.dropboxusercontent.com/u/30028085/USGA%20Ltr.Mike.Davis%20to%20MayorLee%20Sharp%20Park.pdf)

²⁵ Letter, March 26, 2015, Northern California Golf Association to California Coastal Commission:
<https://dl.dropboxusercontent.com/u/30028085/NCGA.Ltr.CCC.re.Sh.Pk.3.26.15.pdf>

²⁶ Letter, Sept. 28, 2009 California Alliance for Golf (incl. So.Cal.Golf Assn. and Pacific Women's Golf Assn):
<https://dl.dropboxusercontent.com/u/30028085/CAG-SharpPark-letter.9.28.09.pdf>

²⁷ Letter, October 6, 2011, GCSAA to San Francisco Planning Department (Copy attached as Exhibit):
<https://dl.dropboxusercontent.com/u/30028085/GCSAA.Ltr.Plng.10.6.11.pdf>

²⁸ Letter, Sept. 27, 2011, PGA of America to San Francisco Planning Department
<https://dl.dropboxusercontent.com/u/30028085/PGA%20of%20Amer.Ltr.to.Plng.9.27.11.pdf>

²⁹ Letter, World Golf Foundation, July 23, 2009:
<https://dl.dropboxusercontent.com/u/30028085/WorldGolfFdnLtr.Plng.9.29.11.pdf>

B. Sharp Park is also home of protected frogs and snakes, which were not found at Sharp Park until years after golf course construction converted the previously-brackish Laguna Salada into a “picturesque freshwater pool.”

Following trial in 2015, San Francisco Superior Court Judge Garrett Wong on May 28, 2015 dismissed a Sharp Park lawsuit brought by anti-golf groups against San Francisco and its agencies, including the Board of Supervisors, Planning Commission and Planning Department. Among other things, Judge Wong found:

“The golf course at Sharp Park was constructed in 1932 . . . The seawall along the western edge of Sharp Park was originally constructed between 1941 and 1952 and eliminated the historic hydrologic connection between the Pacific Ocean and the wetland complex. . . . The first recorded sighting of the California red-legged frog or the San Francisco garter snake at Sharp Park was in 1946, after the seawall was constructed [citation omitted]. Red-legged frogs cannot live in saline conditions [citation omitted], and before the seawall, Laguna Salada was regularly inundated with seawater. . . .”³¹

A contemporaneous newspaper description of John McLaren’s planning and Alister MacKenzie’s design vision for Sharp Park Golf Course that appeared in the February 23, 1930 San Francisco Chronicle reported: “More than half of the holes border on Lake Salada, which John McLaren, superintendent of parks, transformed from a salt water marsh into a picturesque fresh-water pool.”³²

San Francisco’s plan to recover habitat in Sharp Park’s wetlands for the threatened California red-legged frog and its predator the San Francisco garter snake grew out of the California Coastal Conservancy-sponsored “Laguna Salada Resource Enhancement Plan,” a 1992 study authored by Philip Williams & Associates (PWA).³³ The PWA plan called for **“use which is compatible with the natural resource values of the site and with the golf course operation”**³⁴ including habitat enhancement for the frogs and snakes, pumping to manage water levels and quality, dredging tules from ponds and wetlands, maintaining the Sharp Park seawall, continuing the 18-hole golf course, and developing a recycled water irrigation system for the course.³⁵

³⁰ Alister MacKenzie Society of Great Britain & Ireland, letter, April 28, 2009
<https://dl.dropboxusercontent.com/u/30028085/MacKenzie%20Society%20Ltr.Save.Sharp.4.28.09.pdf>

³¹ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Superior Court, No. CPF 14-513613, Order Denying Writ of Mandate, May 28, 2015. at page 2:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.SFSup.Ct.Wld.Eq.Dismiss.Jn.1.15.pdf>

³² San Francisco Chronicle, Feb. 23, 1930, “Chandler Egan Will Inspect Sharp Park Golf Course”:
<https://dl.dropboxusercontent.com/u/30028085/SFChron.2.23.30.EganWillInspectSharp.pdf>

³³ Philip M. Williams Associates, 1992, “Laguna Salada Resource Enhancement Plan:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.PWilliams.Laguna.Salada.Plan.1992f.pdf> , at p. 35.

³⁴ Philip M. Williams Associates, *Id.*, at p. 35.

³⁵ Philip M. Williams Associates, *Id.*, at pp. 37-51

Before construction of the golf course at Sharp Park in the early 1930's, PWA concluded, Laguna Salada "is not likely to have supported the San Francisco garter snake, which feeds on freshwater frogs":

"Prior to development as a golf course in the 1920's and 1930's, the site, referred to as Laguna Salada (Salty Lake), consisted of ranch lands, sand dunes, and a large lagoon. . . the common name of Salt Lake Valley³⁶ suggests that the lagoon was brackish to saline. The absence of trees also suggests a more saline environment. . . . Given the saline nature of the pond, it is not likely to have supported the San Francisco garter snake, which feeds on freshwater frogs. The construction of the golf course modified the hydrologic connection with the ocean. . . tidal exchange was greatly reduced and eventually eliminated. The elimination of saline water during the spring months allowed freshwater vegetation to become established. . . ³⁷

To the same effect are (1) an historic photograph, taken before the golf course was built, showing artichoke fields surrounding Laguna Salada field³⁸, and (2) the October 2, 2012 US Fish and Wildlife Service Biological Opinion, which states:

"Little is known about the history of San Francisco garter snake and California red-legged frog in the action area prior to the completion of Sharp Park Golf Course in 1932. The species were first documented in the action area in 1946."³⁹

³⁶ A copy of an 1892 US Geological Survey map of the area, included as Figure 2 to the Williams Report, shows Laguna Salada located in a valley named "Salt Valley":
<https://dl.dropboxusercontent.com/u/30028085/Sh.Pk.USGS.Topo.Map.1892.pdf>

³⁷ Philip M. Williams Associates, 1992, "Laguna Salada Resource Enhancement Plan: *supra* (at fn. 33), pp 2-3.

³⁸ An early 20th Century panoramic photograph of the Laguna Salada area, taken from the hill south of the lagoon and looking north with Mt. Tamalpais in the distant background, shows Laguna Salada surrounded by artichoke fields: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.Artichokes.Sharp.early.20.cent..pdf>

³⁹ US Fish & Wildlife Service, Oct. 2, 2012, at p. 28:

(<https://dl.dropboxusercontent.com/u/30028085/USFWS%20BiOp.pdf>)

The Biological Opinion was the result of a 17-month consultation between San Francisco Rec & Park and the US Fish and Wildlife Service and Corps of Engineers.

III. **San Francisco has for years worked to balance the recreational, historical, and environmental values at Sharp Park, and this work has been upheld –over objections from the same anti-golf activists who are today calling for Sharp Park to be “severed” from the Final EIR -- by San Francisco’s Rec & Park, Planning, and PUC commissions, and by the lead Resource Agencies, including US Fish & Wildlife Service, Army Corps of Engineers, Regional Water Quality Control Board, and California Coastal Commission. And these approvals have been upheld by the state and federal courts.**

A. **In 2009, Rec & Park adopted, and the Commission approved, the Laguna Salada Conceptual Restoration Plan, to enhance wetland habitat at Sharp Park, while retaining the historic 18-hole golf course.**

The San Francisco Rec and Park Commission in December, 2009, unanimously approved the Laguna Salada Conceptual Restoration Plan, to recover habitat for the California red-legged frog and the San Francisco garter snake in the Sharp Park wetlands, while preserving the historic 18-hole golf course.⁴⁰ Before the Commission approved it, the 18-hole plan was overwhelmingly endorsed by the Parks, Recreation and Open Space Advisory Committee (PROSAC).⁴¹ The plan was recommended by the Department in November, 2009, based upon a six-month study and report by the environmental consulting firm Tetra-Tech.⁴² Throughout this process, environmental activist groups vigorously but unsuccessfully lobbied to close the golf course.⁴³

B. **Anti-golf activists admit that the Sharp Park Plan now before Your Commissions as part of the Natural Areas Plan is “substantially the same plan” as the Pump House Project, approved in October, 2012 by a US Fish & Wildlife Service Biological Opinion.**

In its October 31, 2011 Comment letter to the Planning Department on the Natural Areas Plan, the anti-golf activist group Wild Equity Institute admits that “the Fish and Wildlife Service has already reviewed **substantially the same plan** that is proposed in the [RPD’s] preferred alternative for Sharp Park Golf Course.”⁴⁴ (That is to say, the same

⁴⁰ San Francisco Recreation and Park Commission Minutes, Dec. 17, 2009, Resolution No. 0912-018, at pp. 40-41 <http://sfrecpark.org/wp-content/uploads/121709-minutes1.pdf>

⁴¹ Park, Recreation, and Open Space Advisory Committee (PROSAC), Minutes, Dec. 1, 2009, at page 4: https://dl.dropboxusercontent.com/u/30028085/SharpParkPROSACResol%27ns12109_00000.pdf

⁴² Tetra-Tech, Sharp Park Conceptual Alternatives Report, November, 2009: http://sfmea.sfplanning.org/2005.0912E_DEIR6.pdf (at pages 4-5 46-47, and 59-60) This November, 2009 Report updated and generally followed the approach originally recommended by the 1992 PWA Plan (see footnotes 16 and 23, *supra*,

⁴³ The anti-golf campaign was announced in an August 19, 2009 press release from Center for Biological Diversity: <https://dl.dropboxusercontent.com/u/30028085/CBD.Prs.Rls.re.Scientist.Ltr.Sh.Pk.8.19.09.pdf>

⁴⁴ Letter, Wild Equity Institute to SF Planning Dept., Oct. 31, 2011, at 6th unnumbered page, 1st full paragraph: <https://dl.dropboxusercontent.com/u/30028085/Wild.Eg.Ltr.SNRAMP.EIR.11-16.11.pdf>

Sharp Park Plan which is a component of the Natural Areas Plan, currently before Your Commissions.)

That US Fish and Wildlife Service review resulted in a Biological Opinion and Incidental Take Statement, dated October 2, 2012⁴⁵, for the first phase of the Rec & Park's long-term Sharp Park plan, including partial dredging of the ponds and connecting channel, plus worker safety and other improvements to the golf course's flood-control pumping system.

This project was entitled the Sharp Park Safety, Infrastructure Improvement, and Habitat Enhancement Project ("Pump House Project").^{46, 47} Following a 17-month study, the USFWS on October 2, 2012 concluded that, subject to a set of Conservation Measures designed to minimize the project's potential impacts, the Pump House Project "is not likely to jeopardize the continued existence of the California red-legged frog or San Francisco garter snake" (*Id.*, at page 38).^{48, 49}

C. Federal Trial and Appeals courts dismiss anti-golf lawsuit filed in 2011 by Sierra Club, Wild Equity Institute, Center for Biological Diversity, Sequoia Audubon, Surfrider Foundation, and National Parks Conservation Association.

On March 2, 2011, Wild Equity Institute, Center for Biological Diversity, National Parks Conservation Association, Surfrider Foundation, Sequoia Audubon, and the Sierra Club filed a lawsuit against San Francisco, Mayor Edwin Lee, and Rec & Park General Manager Phil Ginsburg in the US District Court for Northern California, for declaratory and injunctive relief under the Endangered Species Act, based on allegations of "unlawful take" (killing and other damage) of the California red-legged frog and San Francisco Garter Snake at the Sharp Park Golf Course.⁵⁰

⁴⁵ Biological Opinion and Incidental Take Statement, US Fish and Wildlife Service (USFWS), October 2, 2012 <https://dl.dropboxusercontent.com/u/30028085/USFWS%20BiOp.pdf>

⁴⁶ Biological Opinion and Incidental Take Statement, *Id.*, Project Description, at pp. 5-6

⁴⁷ The Pump House Project is discussed in detail below, in Section III.D of this letter.

⁴⁸ Biological Opinion and Incidental Take Statement, *supra* (fn. 46)

⁴⁹ Before reaching its conclusions, the USFWS considered objections and arguments from Wild Equity and Center for Biological Diversity's consultants ESA/PWA and Peter Bayh. This can be seen from the USFWS Biological Opinion. *Id.* Literature Cited at pages 48-49, which includes a lengthy report from consultant ESA-PWA, dated February 9, 2011, entitled "Conceptual Ecosystem Restoration Plan and Feasibility Assessment, Laguna Salada, Pacifica, California. Prepared for Wild Equity Institute and Center for Biological Diversity." <https://dl.dropboxusercontent.com/u/30028085/ESA-PWA.2011.Laguna.Salada.Plan%2C%202.10.11.pdf>

⁵⁰ *Wild Equity Institute, Center for Biological Diversity, et al. vs. City and County of San Francisco*, U.S. Dist.Ct.N.D.Cal., No. C 11-00958 SI, Complaint for Declaratory and Injunctive Relief, filed March 2, 2011: <https://dl.dropboxusercontent.com/u/30028085/WildEq.vs.San%20Fran.USDC.Complaint.3-2-11.pdf>

Following issuance of the USFWS Biological Opinion and Incidental Take Statement on October 2, 2012⁵¹, U.S. District Court Judge Susan Illston on December 6, 2012 ruled that the lawsuit was mooted by the Biological Opinion and Incidental Take Statement, and dismissed the lawsuit.⁵² On March 25, 2015, the U.S. Court of Appeals for the Ninth Circuit dismissed the plaintiffs' appeal.⁵³

D. In 2014, San Francisco Planning and Rec & Park Commissions and Board of Supervisors approved the Sharp Park Pump House Project; the approvals were upheld in 2015 by San Francisco Superior Court.

On January 16, 2014 – and over opposition from anti-golf activists -- the San Francisco Planning Commission unanimously approved a Preliminary Mitigated Negative Declaration for the Sharp Park Pump House Project.⁵⁴ The Rec & Park Commission – again over opposition from anti-golf activists -- approved the Mitigated Negative Declaration and the Pump House Project at its January 23, 2014 meeting.⁵⁵ And the San Francisco Board of Supervisors, after a long public hearing on March, 25, 2014, denied the anti-golf activists' appeal of the Rec & Park and Planning Commissions' decisions, and approved the Pump House Project.⁵⁶

Wild Equity, Save the Frogs, and Sequoia Audubon Society then brought a Writ of Mandamus in San Francisco Superior Court, naming the City and County of San Francisco, and its Board of Supervisors, Planning Commission, Planning Department, and Mayor Edwin Lee as defendants, and alleging that their approvals violated the California Environmental Quality Act.⁵⁷ Following trial, San Francisco Superior Court Judge Garrett

⁵¹ Biological Opinion Letter, USFWS, October 2, 2012, [supra](#) (fn 43)

⁵² *Wild Equity Institute, Center for Biological Diversity, et al. vs. City and County of San Francisco*, [supra](#), Order Granting Defendants' Motion to Dismiss, etc., Dec. 6, 2012: <https://dl.dropboxusercontent.com/u/30028085/Sharp.Park.Order.Dismissal.12.6.12.pdf>

⁵³ *Wild Equity Institute, Center for Biological Diversity, et al. vs. City and County of San Francisco*, U.S. Court of Appeals for the Ninth Circuit, No. 13-1546, Memorandum [Order Dismissing Appeal], March 25, 2015: <http://cdn.ca9.uscourts.gov/datastore/memoranda/2015/03/25/13-15046.pdf>

⁵⁴ Minutes, Planning Commission meeting, January 16, 2014, Item No. 11, Motion No. 19063, adopting findings and affirming decision to issue a Mitigated Negative Declaration for the Sharp Park Pump House Project: http://default.sfplanning.org/meetingarchive/planning_dept/sf-planning.org/index.aspx?page=3770.html [minutes]; http://default.sfplanning.org/meetingarchive/planning_dept/commissions.sfplanning.org/cpcmotions/2014/19063.pdf [Motion]

⁵⁵ Minutes, Recreation and Park Commission meeting, January 23, 2014, Resolution 1401-007 (at pages 11-16): <http://sfrecpark.org/wp-content/uploads/012414-minutes.pdf>

⁵⁶ San Francisco Board of Supervisors, March 25, 2014, Motion No. M14-039: <https://sfgov.legistar.com/View.ashx?M=F&ID=2952903&GUID=29926E90-097F-4F34-BFE1-26579EE3DCBB>

⁵⁷ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Verified First Amended Petition for Writ of Mandate and Complaint for Declaratory and Injunctive Relief: <https://dl.dropboxusercontent.com/u/30028085/WildEq.v.CCSF%28SFSuper%291Am.Writ%20Petrn.4.23.14.pdf>

Wong on August 18, 2015 entered an Order Denying Writ of Mandate⁵⁸, and a Judgment in favor of the defendants.⁵⁹ Among other things, Judge Wong found in his Order Denying Writ of Mandate:

“ . . . the Biological Opinion provides an absolute guarantee that the Project will not harm Sharp Park’s red-legged frog population. . . The [US Fish and Wildlife] Service has authorized this Project by issuing the Biological Opinion and the Incidental Take Statement. *Under the Biological Opinion there are no circumstances whereby the Project could possibly “substantially degrade the quality of the environment; substantially reduce the habitat of a fish or wildlife species; cause a fish or wildlife population to drop below self-sustaining levels; threaten to eliminate a plant or animal community; [or] substantially reduce the number or restrict the range of an endangered, rare, or threatened species,” which is the measure of a significant adverse impact on a listed species. [citation omitted] The Service has determined that the take levels it authorized in the Incidental Take Statement are “not likely to jeopardize the continued existence of the California red-legged frog or San Francisco garter snake.” [citation omitted] Under the Biological Opinion and the Incidental Take Statement, the Service has already prohibited the Project from causing any level of take that might harm the frog population at Sharp Park. Before the Project could have a detrimental impact on the frog population, it would lose its authorization under the Biological Opinion.”⁶⁰

E. The US Army Corps of Engineers and San Francisco Bay Regional Water Quality Control Board approved the Pump House Project and rejected the anti-golf arguments.

The Pump House Project required – and received – permits and approvals from (1) the Army Corps of Engineers, which granted a Clean Water Act Section 404 permit on February 5, 2014⁶¹; and (2) the San Francisco Bay Regional Water Quality Control Board, which on June 25, 2014 issued a Clean Water Act Section 401 Certification.^{62 63}

⁵⁸ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Order Denying Writ of Mandate, May 28, 2015: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.SFSup.Ct.Wld.Eq.Dismiss.Jn.1.15.pdf>

⁵⁹ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Judgment, Aug. 18, 2015: <https://dl.dropboxusercontent.com/u/30028085/Wild.Eq.v.CCSF%2CJudgment.8.18.15.pdf>, Adopting Order Denying Writ of Mandate, May 28, 2015)

⁶⁰ *Wild Equity Institute, et al. vs. City and County of San Francisco*, San Francisco Sup. Ct, CPF 14-513613, Order Denying Writ of Mandate, *supra* (Note 56), at page 10 line 15 to page 11 line 2: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.SFSup.Ct.Wld.Eq.Dismiss.Jn.1.15.pdf>

⁶¹ Letter, February 5, 2014, U.S. Army Corps of Engineers to San Francisco Recreation and Park Department (“Corps of Engineers letter”), <https://dl.dropboxusercontent.com/u/30028085/SharpPark.Corps.Eng%27rs.Permit.2.5.14.pdf>

⁶² San Francisco Bay RWQCB, CWA Section 401 Certification letter, June 25, 2014, <https://dl.dropboxusercontent.com/u/30028085/RWQCB.Sh.Pk.Certif%27n.6.25.14.pdf>

F. California Coastal Commission finds Sharp Park Golf Course to be a “sensitive coastal resource area” under the Coastal Act because of its recreational – and specifically public golf -- values, and grants a coastal development permit to the Pump House Project, to protect the course from flooding and to “maintain the existing functional capacity of the wetland”.

The California Coastal Commission on April 16, 2015 approved a Coastal Development Permit for the Pump House Project.^{64, 65} Significantly, the Commission found that, under the Coastal Act (California Public Resources Code Section 30000, et seq.):

“Sharp Park Golf Course qualifies as **sensitive coastal resource area** due to its significant recreational value and because it is a highly scenic area. (See § 30116(b) and (c)) . . . In particular, Sharp Park Golf Course is open to the public. It is a highly popular course enjoyed by golfers who appreciate its historic architecture, dramatic views, and inexpensive rates.”⁶⁶

Included in the Pump House Project was retroactive approval of new, larger pumps at the pump house. The Commission found that the new pumps are needed to reduce golf course flooding, which would otherwise substantially impact the low-cost public golf “sensitive coastal resource” at Sharp Park.

“In the end, the Commission must determine whether its decision to either deny or approve a project is the decision that is most protective of significant coastal resources. In this case, the Commission finds that the impacts on recreational resources from not constructing the project as conditioned, would be more significant than the project’s potential adverse effects to sensitive EHSA buffer areas and upland habitat. Denying the proposed project because of its inconsistency with Section 30240 would result in the continued flooding of the golf course, which over time may discourage its use and deprive low-income users of the opportunity to play golf with coastal views. In contrast, approving the development as proposed protects and continues recreational uses, and provides some habitat enhancement. . . .

⁶³ Wild Equity Institute on July 25, 2014 filed a Petition for Review and Reconsideration of the Section 401 Certification: http://www.swrcb.ca.gov/public_notices/petitions/water_quality/docs/petitions/a2321petition.pdf ; but according to the California State Water Resources Control Board’s online listing, “Water Quality Petitions” (http://www.swrcb.ca.gov/public_notices/petitions/water_quality/petitions.shtml), as of October 10, 2016 Wild Equity’s Petition (Petition No. A-2321) has not been acted upon by the Water Resources Control Board.

⁶⁴ California Coastal Commission, Permit 2-12-014, June 2, 2015: <https://dl.dropboxusercontent.com/u/30028085/SFPGA.Sh.Pk.Coast.Comm.CDP.6.2.15.pdf>

⁶⁵ California Coastal Commission, Staff Report, April 3, 2015 and Addendum April 15, 2015: <http://documents.coastal.ca.gov/reports/2015/4/th8a-4-2015.pdf> . In its April 16, 2015 ruling granting the Permit for the Pump House Project, the Coastal Commission unanimously adopted the Staff Report and its findings. *Id.*, April 3, 2015, at page 5.

⁶⁶ California Coastal Commission, Staff Report, *Id.* April 3, 2015, at pages 18-19 (emphasis added).

Therefore, the Commission finds that, approving the project, as conditioned, is, on balance, most protective of coastal resources.⁶⁷

On June 15, 2015, Wild Equity Institute (alone) filed suit in San Mateo Superior Court against the Coastal Commission, seeking a writ of administrative mandamus to require the Commission to vacate its permit for the Pump House Project.⁶⁸ On August 20, 2015, San Mateo County Superior Court Judge George Miram denied Wild Equity's motion for preliminary injunction to stay the permit pending outcome of the lawsuit. In so ruling, Judge Miram found that Wild Equity "failed to demonstrate a reasonable probability of prevailing on the merits of its Writ Petition."⁶⁹ Wild Equity then dismissed its lawsuit on October 9, 2015.⁷⁰

San Francisco completed work on the Pump House Project in October, 2015.

**G. San Francisco Public Utilities and Rec & Park Commissions
Approve the Pacifica Recycled Water Project, completed in 2012 at a
cost of \$10 Million (paid 78% by San Francisco), for the express
purpose of providing recycled water to irrigate the golf course.**

At a public hearing on October 28, 2008, with no public opposition testimony, the San Francisco Public Utilities Commission voted unanimously to enter an agreement with Pacifica's North Coast County Water District to construct the Pacifica Recycled Water Project, designed to deliver 78% of the project's recycled water from Pacifica's Calera Creek water treatment plant to irrigate the golf course.⁷¹ At the hearing, the only public comment came from Jennifer Clary of the environmentalist group Clean Water Action, who described "a big environmental backlash. . . around red-legged frogs and Sharp Park", but nevertheless urged the Commissioners to support the recycled water project for Sharp Park:

"I urge you to vote yes on this. This is a very difficult project. . . There was a big environmental backlash. . . some of the problems around red-legged frogs

⁶⁷ California Coastal Commission, Staff Report, *Id.*, at pages 35-36

⁶⁸ Complaint for Administrative Mandamus, Filed June 15, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243:
<https://dl.dropboxusercontent.com/u/30028085/WildEq.v.CoastalComm.WritPetitn.6-15-15.pdf>

⁶⁹ Order Denying Motion for Preliminary Injunction, etc., August 20, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243:
<https://dl.dropboxusercontent.com/u/30028085/SFPGA.W.Eq.v.CCC.Order.Deny.Prelim.Injn.8.20.pdf>

⁷⁰ Request for Dismissal (Entered), October 9, 2015, *Wild Equity Institute vs. California Coastal Commission*, San Mateo County Superior Court, No. CIV 534243
<https://dl.dropboxusercontent.com/u/30028085/SFPGAWEqvCCCDismissal10915.pdf>

⁷¹ Public Utilities Commission, October 28, 2008, Item 11, SFGovTV, at 00:57:16-01:03:31:
http://sanfrancisco.granicus.com/ViewPublisher.php?view_id=22 .

and Sharp Park that came up, there was a lot of concern about endangered species. . But I think this is a good project and I urge you to approve it.”⁷²

Initially funded with a planning grant from the State Water Resources Control Board, the \$10 Million project had been in the pipeline since the late 1990’s.^{73, 74} In November, 2010, the Public Utilities Commission again voted unanimously – this time, over objection from environmentalist groups – to amend the Pacifica Recycled Water agreement, and to enter a Memorandum of Understanding to manage the project with San Francisco’s Rec & Park Department.⁷⁵ In turn, the Rec & Park Commission at its January 20, 2011 public meeting voted unanimously to enter the Memorandum of Understanding with the PUC for the Pacifica Recycled Water Project.⁷⁶ Construction of the pipelines, pumps, and storage tank was completed in 2012, and in October, 2014, recycled irrigation water was delivered to the four golf holes lying east of the Coast Highway.⁷⁷ Today, thanks to the Pacifica Recycled Water Project, Sharp Park is one of the few golf courses between San Francisco and San Jose with a dedicated recycled water irrigation source.

III. There are no legitimate grounds to “sever” Sharp Park from Final EIR.

A. Sharp Park was not “added late” to the Natural Areas planning process or EIR but has been part of the Natural Areas program since its inception.

Evolution of a plan between the initial notice of preparation and the draft EIR stage does not invalidate an EIR process. Nothing in the California Environmental Quality Act, or the CEQA Guidelines, requires that the project description in the initial Notice of Preparation of EIR must remain static throughout the remainder of the CEQA process.

Indeed, consistent with the purpose of requiring agency and public input, projects often change during the course of the CEQA process. See Kostka & Zischke,

⁷² Public Utilities Commission, October 28, 2008, Item 11, Id., SFGovTV, at 01:02:20-01:03:31. Note: Ms. Clary was, as of 2015, also President of San Francisco Tomorrow.

⁷³ Kennedy/Jenks Consultants, “Pacifica Recycled Water Project Facilities Planning Report, December, 2004, at Cover Letter, Dec. 20, 2004 and Pages 1, 23-25. (Copies of cited pages enclosed as **Exhibit 21**.) <http://www.sfwater.org/modules/showdocument.aspx?documentid=2481>

⁷⁴ San Mateo County Times, July 8, 2009, “Pacifica Golf Course, Parks, to Use Recycled Water”: http://www.insidebayarea.com/sanmateocountytimes/localnews/ci_12787178 (Copy attached as **Exhibit 20**.)

⁷⁵ SF Public Utilities Commission Public Hearing, Nov. 9, 2010 (Agenda Items Nos. 11 and 12), SFGovTV video, at 2:51:27- 3:44:04 http://sanfrancisco.granicus.com/GeneratedAgendaViewer.php?view_id=22&clip_id=11078

⁷⁶ SF Recreation and Park Commission Minutes January 20, 2011, pp. 9-11, Agenda Item #9, Resolution No. 1101-009: <http://sfrecpark.org/wp-content/uploads/012011minutes.pdf> [Note: the cover page of the minutes incorrectly states the year as 2010, instead of 2011]

⁷⁷ Pacifica Tribune, Nov. 4, 2014, “Recycled Water Now Used on Sharp Park...”: http://www.mercurynews.com/pacifica/ci_26864797/recycled-water-now-used-sharp-park-golf-course (Copy attached as **Exhibit 19**.)

Practice Under the California Environmental Quality Act (2d ed., March 2012 update) Section 12.11, citing County of Inyo vs. City of Los Angeles, 71 Cal.App.3d 185, 199 (3rd Dist., 1977) (“The CEQA reporting process is not designed to freeze the ultimate proposal in the precise mold of the initial project; indeed, new and unforeseen insights may emerge during investigation, evoking revision of the original proposal.”); Western Placer Citizens for an Agricultural and Rural Environment vs. County of Placer, 144 Cal.App.4th 890 (3rd Dist., 2006). The fact that aspects of the SNRAMP, including some aspects of the Sharp Park portion, may have changed between the issuance of the Notice of Preparation and the issuance of the Draft EIR, does not invalidate the process.

Sharp Park Golf Course is recognized by the Planning Department to be Historical Resource Property under the California Environmental Quality Act. So any substantial alteration, such as elimination or redesign of the course to a 9-hole format, would require a separate CEQA review. That is not the case with the A-18 Plan and the Final EIR, which retains the historic course and provides for careful work on any changes to the course to accommodate habitat recovery by a golf architect who specializes in historic golf restoration and the work of Alister MacKenzie. Because the Commission did not adopt the “A-9” or “No Golf” alternatives, a separate golf course-centered Environmental Impact Review process was not required.⁷⁸

B. Anti-golf activists made an effort at the San Francisco Board of Supervisors in 2012 to “sever” Sharp Park from the Natural Areas Program, but that effort died in committee in December, 2012.

On June 26, 2012, then-San Francisco Supervisor Christina Olague submitted a draft Resolution to the Board of Supervisors, captioned “Sever Sharp Park Golf Course from the Natural Areas Plan,” with several “whereas” clauses that closely resemble arguments still being made by anti-golf activists in favor of their current campaign to “sever” Sharp Park from the Natural Areas plan.⁷⁹ The matter was assigned to the Board’s Land Use and Economic Development Committee. But when the bill failed to obtain sufficient support to get out of committee, and at the request of the sponsor, then-Supervisor Olague, the matter was tabled at the Committee’s December 3, 2012 public meeting.⁸⁰

⁷⁸ “Because **redesigning or eliminating** the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.” (emphasis added) Natural Areas Plan Scoping Report, November, 2009 at page 2-5.

⁷⁹ Draft Resolution, June 26, 2012, File No. 120619, “Sever Sharp Park Golf Course from the Natural Areas Plan”: <https://dl.dropboxusercontent.com/u/30028085/Olague%5BDft%5DResol.6.26.12.pdf>

⁸⁰ Video of Dec. 3, 2012 public meeting of the San Francisco Board of Supervisors Land Use and Government Committee, at 00:00:01 - 00:03:58. San Francisco Government TV: http://sanfrancisco.granicus.com/MediaPlayer.php?view_id=12&clip_id=16465

IV. CONCLUSION: Approve the Final EIR. Don't sever Sharp Park.

Sharp Park Golf Course has been there since 1932--predating Pacifica's incorporation by 25 years--and is the eponym for Pacifica's entire Sharp Park District. It is a beautiful and important property, and a vital historic cultural and recreational resource. Sharp Park is an internationally-significant and extraordinary municipal golf course -- one of the very few public courses and the only public seaside links in the world designed by Alister MacKenzie. The golf course is recognized as "Historic Resource Property," protected under the California Environmental Quality Act, and recognized by the California Coastal Commission as "Sensitive Coastal Resource Area" for its scenic, moderately-priced, public golf recreational qualities.

Since the California Coastal Conservancy-sponsored PWA report in 1992, San Francisco's laudable plan to renovate the golf course while recovering habitat for frogs and snakes has been the subject of exhaustive studies, environmental impact reports, public hearings and comment, decisions, orders, and millions of dollars of expenditures, from, among others, the San Francisco PUC and Rec and Park Departments and Board of Supervisors, Pacifica's North Coast County Water District, the US Fish and Wildlife Service, the California Coastal Commission, California Coastal Conservancy, the State Water Resources Control Board, the SF Bay Regional Water Quality Control Board, and the Corps of Engineers.

After all these years, all this study, all these public hearings, and all these decisions by public agencies and courts, it is time to move on with the Natural Areas Program, to certify the Final EIR -- importantly, including the 18-hole Sharp Park restoration plan -- and adopt the Plan. The 6,500-plus members of the San Francisco Public Golf Alliance urge your Commissions to do so.

Respectfully submitted,

Richard Harris

A handwritten signature in black ink, appearing to read "Richard Harris", written in a cursive style.

San Francisco Public Golf Alliance
Richard Harris, President
Bo Links, Vice President
Co-Founders

cc: See list, next page

Copies sent to

Edwin Lee, Mayor, City and County of San Francisco
Dennis Herrera, San Francisco City Attorney
Congresswoman Jackie Speier
London Breed, President, San Francisco Board of Supervisors
San Mateo County Board of Supervisors
Pacifica City Council
Pacifica City Manager Lori Tinfow
Philip Ginsburg, General Manager, SF Recreation & Park Dept.
Lisa Wayne, Natural Areas Coordinator, SF Rec & Park Dept.
Dawn Kamalanathan, Planning Director, SF Rec & Park Dept.
John Maltbie, County Manager, County of San Mateo
Joe Huston, Ex. Dir., Northern California Golf Association
Kevin Heaney, Ex. Dir., Southern California Golf Association
Lyn Nelson, Chair, San Francisco Mayor's Women's Golf Council
Jeff Volosing, President, Sharp Park Golf Club
Lisa Villasenor, Captain, Sharp Park Business Women's Golf Club
Mike Davis, Exec. Dir., U.S. Golf Association
Steve Mona, Exec. Dir., World Golf Foundation
Nick Zwick, President, Alister MacKenzie Foundation
Gene Zanardi, Alister MacKenzie Society
Jim Lazarus, Sr. Vice Pres., San Francisco Chamber of Commerce
Vickie Flores, CEO, Pacifica Chamber of Commerce
Nathaniel Jackson, President, Bay Area Golf Club
Lester Johe, President, Golden Hill Golf Club
Gwendolyn Brown, President, Spear Golf Club
Greg Roja, President, Mabuhay Golf Club
Gabriel De La Torre, President, MAGA, San Jose Chapter
John Major, Big SIR, Sons in Retirement
Jim Emery, San Francisco Deputy City Attorney

From: Sarah Kupferberg <skupferberg@gmail.com>
Sent: Thursday, February 16, 2017 11:20 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: protect wetlands, reject SNRAMP that includes golf course redevelopment

Dear San Francisco Board of Supervisors:

I am a research ecologist who has studied frogs in the Bay Area for over twenty years and am a Bay Area resident. I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP) because as it stands the proposal will have detrimental impacts on species protected by the federal and California Endangered Species Act. In particular I request that the Sharp Park Golf Course redevelopment be removed from the plan because there is substantial evidence that the wetland draining will have significant and adverse impacts on special status amphibians and the San Francisco Garter Snakes which rely on amphibian prey. In particular, Sharp Park is home to the federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian.

The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea. When this action causes the frogs' egg masses to be stranded on dry land, there are negative impacts on the ability of the population to sustain itself in the long term and an important link in the food chain is broken. Tadpoles, by consuming algae and detritus and in turn being eaten by aquatic insects, birds and reptiles, are vital to the functioning of the ecosystem. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems, the degradation of important wildlife habitat, and impoverishment of the area's native fauna. Using taxpayer dollars to drain wetlands for non-essential purposes is simply wrong. Using taxpayer dollars to defend this plan through poorly produced EIR's that will be subject to law suits is a further waste of the City's resources. And who benefits? Golfers? There are over 1,000 other golf courses in California. The City should be putting money in urban parks that benefit more of its citizens than the small group that golfs.

For these reasons I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. The vast majority of California's wetlands have been drained, degraded and destroyed. Please do not repeat such past mistakes. You have a responsibility to manage resources in an enlightened way that befits the progressive and environmental ideals of San Francisco and Bay Area residents.

Regards,
Sarah Kupferberg, Ph.D.

From: Shannon Catt <cattshannon@yahoo.com>
Sent: Thursday, February 16, 2017 11:20 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you,
Shannon Catt

From: Iona Ali <ionaali@gmail.com>
Sent: Thursday, February 16, 2017 11:19 AM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

--
(:8 iona 8:)
Frog Hollow Studio
and
Silver Strings Mandolin Ensemble
San Francisco

From: Carol Hoke <carolhoke08@gmail.com>
Sent: Thursday, February 16, 2017 11:13 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Sharp Park Wetlands
Categories: 170044

February 15, 2017

Dear San Francisco Board of Supervisors:

I am writing to entreat you to reject the Final Environmental Impact Report for the proposed Significant Natural Resource Areas Management Plan **unless and until the Sharp Park Golf Course redevelopment is removed from the plan**. The Sharp Park Golf Course has been heavily and rightly criticized by scientists, conservation groups, and community park advocates for the past decade due to its harmful impacts on imperiled wildlife, as well as its misuse of taxpayer funds, which could be more effectively spent on important social and environmental programs.

The vast majority of California's wetlands have been drained, degraded, and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), **California's official state amphibian**. The Board of Supervisors should work to protect, rather than to kill, harm, and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land.

SAVE THE FROGS! and the vast majority of nongolfers throughout San Francisco and elsewhere are wholeheartedly opposed to any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for nonessential purposes is wholly unethical. As such, I implore you not to approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Please see www.savethefrogs.com/sharp-park for more info. Remember that there are more than 1,000 *other* golf courses in California.

Sincerely,

Carol Hoke

5092 Gold Leaf Trail

Conover, NC 28613

From: Elana Frank <emfrank@email.wm.edu>
Sent: Thursday, February 16, 2017 11:09 AM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

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--
Elana Frank
College of William & Mary '16
B.S.

From: stuti v <stutivandana99@gmail.com>
Sent: Thursday, February 16, 2017 11:05 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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From: Gillian Miller <gillianmiller@virginmedia.com>
Sent: Thursday, February 16, 2017 11:00 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Gillian Miller (Mrs)

From: bocagii <bocagii@yahoo.com>
Sent: Thursday, February 16, 2017 10:49 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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***Sincerely,
J Gagnon***

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Wong, Linda (BOS)
Subject: File 170128 FW: Pier 29 - A good idea.

From: Stephen Nasser [mailto:snasser@coitcapitalmanagement.com]
Sent: Thursday, February 16, 2017 10:52 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Pier 29 - A good idea.

I live on the north side of Telegraph Hill and walk the Embarcadero 2-3 times per week for pleasure and enjoyment. The absence of any activity on Pier 29 stands out as does the need for more social venues on the stretch between Piers 23 and 39. I've seen the ideas for the partial renovation of 29 and think that it would be a good start. The area needs more casual places to eat and relax. (music would be great too!) Too many of our piers have been vacant and/or underutilized for far too long. This is a very good idea.

The bigger issue is the overly restrictive uses that are permitted along the waterfront and the piers. They are not all going to become open space and parks and frankly, there's no funding for those uses anyhow unless there is a corresponding commercial development. The prohibition against hotels is extremely shortsighted.

Pier 29 is a start - but only that. Much more is needed.

thanks,
Steve Nasser

Sent from Outlook

From: frognibble <frognibble@yahoo.com>
Sent: Thursday, February 16, 2017 10:42 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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***Sincerely,
S. Volk***

From: Marce Walsh <marcewalsh@yahoo.com>
Sent: Thursday, February 16, 2017 10:40 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Categories: 170044

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***Thank you,
Mrs. Marce L. Walsh***

From: Holly Kennedy <parisgarters@earthlink.net>
Sent: Thursday, February 16, 2017 10:35 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Protecting Wetlands
Categories: 170044

Dear San Francisco Board of Supervisors:

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Thank you!

Holly Kennedy

From: LazyLinePainter@gmx.net
Sent: Thursday, February 16, 2017 10:32 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Thank you for your consideration.

Sincerely,

Stephanie E.

From: MerryRun <merryrun@toadaway.net>
Sent: Thursday, February 16, 2017 10:29 AM
To: Board of Supervisors, (BOS)
Cc: Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

As an avid hiker and nature lover, I urge you to protect the California Red-Legged Frog!

Sincerely,

Carole Hossan

From: Talila Stan <talilastan@yahoo.com>
Sent: Thursday, February 16, 2017 10:29 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
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Talila Stan

From: Diane G Woodcock <dgwoodcock@vcu.edu>
Sent: Thursday, February 16, 2017 10:26 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Sincerely,

Diana Woodcock



virginia commonwealth university in qatar
جامعة فيرجينيا كومونولث في قطر



Associate Professor
Liberal Arts & Sciences/English
Virginia Commonwealth University in Qatar
PO Box 8095, Doha, Qatar
dgwoodcock@vcu.edu | P +974 4402 0612

Under the Spell of a Persian Nightingale

Swaying on the Elephant's Shoulders

Beggar in the Everglades

Desert Ecology: Lessons and Visions

Tamed by the Desert

In the Shade of the Sidra Tree

Mandala

Travels of a Gwai Lo

Please consider the environment before printing this e-mail. Thank you!

From: mark hollinrake <mark.hollinrake@ntlworld.com>
Sent: Thursday, February 16, 2017 9:56 AM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Mark Hollinrake

From: Jenifer Steele <jenifersteele@me.com>
Sent: Thursday, February 16, 2017 10:16 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Who needs golf? We need more wetlands and wildlife. Thank you.

Jenifer Steele

2411 Jefferson Avenue
Berkeley, CA 94703

From: Valerie Quercia <valeriequercia@yahoo.com>
Sent: Thursday, February 16, 2017 10:12 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Sincerely,

Valerie Quercia

From: Lisa Koehl <lkoehl@snet.net>
Sent: Thursday, February 16, 2017 10:10 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Animals have been regarded as property for way too long. It's high time we took on a more loving and responsible relationship with our kindred beings in the web of life on this beautiful planet. I always think and act as a guardian towards my kindred beings, never as their owner.

Sincerely,

Lisa M Koehl

From: David Scott <scott0547@rogers.com>
Sent: Thursday, February 16, 2017 10:04 AM
To: Board of Supervisors, (BOS)
Subject: Protect the Wetlands

Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

J. David Scott
scott0547@rogers.com

From: Karen Quaritius <kquaritius@aviationrecruiting.net>
Sent: Thursday, February 16, 2017 10:00 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you for your time and consideration!

Sincerely,
Karen Quaritius

From: Dashiell Dunkell <dashiell.dunkell@gmail.com>
Sent: Thursday, February 16, 2017 9:59 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

As an environmental scientist and concerned resident of the Bay Area, I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land.

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Sincerely,

Dashiell Dunkell M.S.
Santa Cruz, CA

From: Mindy Meadows <mmeadows@sga.net>
Sent: Thursday, February 16, 2017 9:57 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

U.S. Forest Service, the Center for Wetland & Stream Restoration, the American River Conservancy, the Amphibian & Reptile Conservancy and biologists from several other state and federal agencies, created nine wetlands for California Red-Legged Frogs in or near the El Dorado National Forest. All this time, money and energy spent and you are going to further degrade an existing habitat. California typically sets the bar for conservation efforts. you know your constituents don't want this so vote for them and not for the big money behind this ecological catastrophe of golf course.

Mindy Meadows

From: Karim <khoyanouri@gmail.com>
Sent: Thursday, February 16, 2017 9:51 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please! protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Respectfully
Karim Ennouri
Redwood City, CA USA

From: Ray MacDonald <ray.mac@verizon.net>
Sent: Thursday, February 16, 2017 9:49 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Respectfully,

Ray

Raymond MacDonald
32 West Street
Braintree MA 02184
781-849-8320
ray.mac@verizon.net

From: Kristin <kristins@sierrabg.com>
Sent: Thursday, February 16, 2017 9:48 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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*From a concerned citizen and lover of frogs,
Kristin Kelsoe*

--

From: Denise Stadnik <stadnikd@weatherlysd.org>
Sent: Thursday, February 16, 2017 9:48 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject SNRAMP
Categories: 170044

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Don't we have enough golf courses? Could we start to protect the environment and all the creatures that live in it??? Isn't time we start to think about how destroying our animals will effect out lives in years to come. How many more zika like episodes do we need to happen to understand that killing one thing effects all things???

sincerely,
Denise Stadnik

From: KE Hones <kayhones@yahoo.com>
Sent: Thursday, February 16, 2017 9:48 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please stop putting golf first & save the California Red-legged Frog!!!
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

K.E. Hones, NBCT Librarian

"Judge a man by his questions rather than his answers." Voltaire

Cada cabeza es un mundo-Every head is a world of its own
Conference WIKI: <http://will2change.pbwiki.com/>

Civic Center Library 727 Golden Gate Ave, SF 94102 (415) 241-3000

Downtown Library 693 Vermont St., SF, 94107 (415) 695-5860

Hilltop Library 1325 Florida St, SF, 94110 (415) 695-5606

From: Dan Silver <dsilverla@me.com>
Sent: Thursday, February 16, 2017 9:45 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Bruce Horowitz; Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Sincerely,

Dan Silver, Executive Director
Endangered Habitats League
8424 Santa Monica Blvd., Suite A 592
Los Angeles, CA 90069-4267

213-804-2750
dsilverla@me.com
www.ehleague.org

From: dougkrause@mymts.net
Sent: Thursday, February 16, 2017 9:39 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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Doug

The only thing necessary for the triumph of evil is that good people do nothing!
If you are neutral in situations of injustice, you have chosen the side of the oppressor!
Being defeated is often a temporary condition. Giving up is what makes it permanent!
Until he extends the circle of compassion to all living things, man will not himself find peace.
I won't eat anything with a face or a mother!
Be the change you want to see in the world!
When the power of love overcomes the love of power, the world will know peace!
Truly man is the king of beasts, for his brutality exceeds theirs!
Truth is a battle of perceptions. People only see what they're prepared to confront. It's not what you look at that matters, but what you see!
Don't do nothing because you can't do everything. Do something!

From: Jessica Mason <jessicaellenmason@gmail.com>
Sent: Thursday, February 16, 2017 11:36 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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From: Brenda Haig <brendajoyce4@earthlink.net>
Sent: Thursday, February 16, 2017 11:37 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Protect Wetlands and Reject any SNRAMP that includes golf course redevelopment

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Respectfully,
Brenda Haig
California Resident

From: Alejandra Vega <alevegac@gmail.com>
Sent: Thursday, February 16, 2017 11:32 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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Sincerely,

Alejandra Vega

From: Carrie Staton <csstaton@gmail.com>
Sent: Thursday, February 16, 2017 11:32 AM
To: Johnston, Conor (BOS)
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Peskin, Aaron (BOS); Sheehy, Jeff (BOS); Safai, Ahsha (BOS); Farrell, Mark (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Jalipa, Brent (BOS); Yee, Norman (BOS); Cohen, Malia (BOS); Breed, London (BOS); Ronen, Hillary
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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Thank you,

Carrie Staton

From: Stephen Weitz <weitzs@earthlink.net>
Sent: Thursday, February 16, 2017 11:31 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
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thank you.....Stephen Weitz

"Do, or do not. There is no try."

--Yoda

(BOS)

From: Marie Davis <mjdavis1015@gmail.com>
Sent: Thursday, February 16, 2017 11:31 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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Marie Davis

Save the Frogs Day - April 29th, 2017
www.savethefrogs.com/day

Life is short. Break the rules. Forgive quickly. Kiss slowly. Love truly. Laugh uncontrollably. And never regret anything that made you smile.

From: sharonreevelamesa@gmail.com on behalf of Sharon Reeve
<sharon.reevelamesa@gmail.com>
Sent: Thursday, February 16, 2017, 11:51 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)

SF Supervisors,

I oppose the proposed Significant Natural Resource Areas Management Plan until and unless the Sharp Park Golf Course redevelopment is removed from the plan! I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Best regards,

Sharon Reeve
729 Banks St.
San Francisco, CA
94110
sharon.reevelamesa@gmail.com

From: ROBIN PRIM <rprim432@comcast.net>
Sent: Thursday, February 16, 2017 11:47 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Save the frogs and wildlife! PROTECT the environment and DO NOT DESTROY IT!

Sincerely,

Ms Dusty Stepanski

PO Bx 97

Richwood, NJ

08074-0097

From: crueljustice <crueljustice@gmail.com>
Sent: Thursday, February 16, 2017 11:44 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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A. Tennant

From: Marian Vargas <mvaelas@gmail.com>
Sent: Thursday, February 16, 2017 12:02 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you for your attention,
Marian Vargas

From: Carly Eakin <carly.eakin@gmail.com>
Sent: Thursday, February 16, 2017 12:54 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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Sincerely,
Carly Eakin

--

Carly Eakin

Graduate Researcher, PhD Candidate
Department of Wildlife, Fisheries & Conservation Biology
University of Maine

From: GEOFFREY STIER <geoffstier@mac.com>
Sent: Thursday, February 16, 2017 12:32 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Wetlands protection and SNRAMP

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see <http://www.savethefrogs.com/sharp-park> for more info, and remember that there are over 1,000 other golf courses in California.

Best,
Geoff Stier

OS)

From: Amanda C <froggygirlamanda@gmail.com>
Sent: Thursday, February 16, 2017 12:32 PM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Protect the Sharp Park Wetlands!

Dear San Francisco Board of Supervisors:

I am a student in the SF bay area and I frog lover. I writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Amanda Cooper

From: Raquel Elander <raqelander@gmail.com>
Sent: Thursday, February 16, 2017 12:23 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,
Raquel Elander

From: Michael Turco <mike@michaelturco.com>
Sent: Thursday, February 16, 2017 12:17 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you for your time and consideration.

Very truly yours,

Michael P. Turco
5630 NW 80th Ave.
Gainesville, FL 32653
mike@michaelturco.com
AGPix.com/michaelturco

Sent from my iPhone

From: Darrow Feldstein <darrow.feldstein@gmail.com>
Sent: Thursday, February 16, 2017 12:13 PM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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--

Darrow Feldstein
Co-Founder
The Bird School Project
818-633-9157
birdschoolproject.org

From: Rebecca Powell <rapowell4@gmail.com>
Sent: Thursday, February 16, 2017 12:06 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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Thank you for your time,
Rebecca Powell

From: Zoila Mata <zoi.e.mata@gmail.com>
Sent: Thursday, February 16, 2017 12:03 PM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

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Sincerely,
Zoila Mata

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS Legislation, (BOS)
Subject: File 170044 FW: Sharps park
Attachments: Please reject the FEIR for the proposed SNRAMP; Rescind Certification of EIR for SNRAMP: it is a "whitewash"; Support for Golf at Sharp Park; Re: Re: Support Natural Areas Program and Golf at Sharp Park Urge Supervisors to deny appeal of Natural Areas Final EIR / Case No. 2005.0912E / Hearing: Feb. 28, 2017 ; Sharp Park; Fw: Save Sharp Park we need your help!; sharp park; Support Natural Areas Program and Golf at Sharp Park Case No. 2005.0912E Hearing: Feb. 28, 2017; Support for Natural Areas program and Golf at Sharp Park; Re: Support Natural Areas Program and Golf at Sharp Park; Please don't close Sharp Park; Support for Planning Commission's approval of Final EIR, Case No. 2005.0912E.; Sharp Park; Save Sharp Park Golf Course; Save Sharp Park Golf Course; Sharp Park - Support the Rec & Parks Plan; Please reject the FEIR for the proposed SNRAMP; Save Sharp Park Golf Course; Save Sharp Park Golf Course; Please reject the FEIR for the proposed SNRAMP

Dear Supervisors:

The Clerk's Office has received similar emails regarding Sharp Park (Significant Natural Resource Areas Management Plan) and all are attached. Thank you.

Regards,

Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244.
San Francisco, CA 94102
(415) 554-5184
(415) 554-5163 fax
Board.of.Supervisors@sfgov.org

From: Jim Krueger [mailto:jakrueger@earthlink.net]
Sent: Wednesday, February 15, 2017 10:34 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: richard Harding Park <richard@sfpublishgolf.org>
Subject: Sharps park

Name: James A Krueger

Address: 852 York Street

San Francisco, Ca. 94110

Phone: 415-595-3648

E-mail: jakrueger@earthlink.net

From: Ronald Bach <rtebach@gmail.com>
Sent: Thursday, February 16, 2017 1:09 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

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Kind regards,

Ronald Bach

From: maria elvira <mariaelvira631@gmail.com>
Sent: Thursday, February 16, 2017 1:06 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Shickingly Unwise to Endorse Frog Extinction

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely

Mari Elvi
Alexander Mills, NC

From: Genevieve Van de Merghel <gyjvdm@gmail.com>
Sent: Thursday, February 16, 2017 1:27 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan.

The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian.

The Board of Supervisors should protect rather than to kill these frogs, which is what will happen when the City pumps the Sharp Park Wetlands out to sea.

My family and I wholeheartedly oppose destroying rare wetland ecosystems or the degradation of important wildlife habitat. California already has over 1,000 other golf courses. Where else can the frogs call home?

Kind regards,
Genevieve Van de Merghel

From: fauna ! <faunahoop@hotmail.com>
Sent: Thursday, February 16, 2017 3:01 PM
To: Board of Supervisors, (BOS)
Subject: Save our frogs. 🐸🐸🐸

Categories: 170044

Dear SF Supervisors,

We have enough golf courses and not enough frogs.

Frogs are essential to the well being of the landscape.

SF Board of Supervisors I oppose the proposed Significant Natural Resource Areas Management Plan until and unless the Sharp Park Golf Course redevelopment is removed from the plan!

We all know frogs are the canary in the coal mine. Frogs are essential. We can't afford to turn a blind eye. No frogs. No man.

Thanks for your time,
Fauna Tomlinson Family

Sent from my iPhone

From: bronwyn evans <bronwynnevans@hotmail.com>
Sent: Thursday, February 16, 2017 3:03 PM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Thank you for taking the time

B.Evans

From: Ankush Sehgal <as@getbrandid.com>
Sent: Thursday, February 16, 2017 3:33 PM
To: Board of Supervisors, (BOS)
Cc: Lee, Mayor (MYR)
Subject: Rincon Hill construction

I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.

Rgds
Ankush Sehgal
338 Spear St

From: Rob Saulino <robsaulino@hotmail.com>
Sent: Thursday, February 16, 2017 3:37 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you,

Robert Saulino


From: Keever, Marcie <MKeever@foe.org>
Sent: Thursday, February 16, 2017 3:40 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: 'Julia Chang Frank'; Johnston, Conor (BOS); Jalipa, Brent (BOS)
Subject: Please remove Sharp Park from Natural Areas EIR
Attachments: FoE letter to SF Board on Sharp Park Feb 16 2017.pdf
Categories: 170044

Dear San Francisco Board of Supervisors,

Please find attached a letter from Friends of the Earth regarding Sharp Park and our request that you remove this project from the Natural Areas Program EIR. Please contact me if you have any questions.

Sincerely,
Marcie Keever

Marcie Keever, Legal Director
Oceans & Vessels Program Director

 **Friends of the Earth**
www.foe.org

NEW ADDRESS - Berkeley office: David Brower Center, 2150 Allston Way, Suite 360, Berkeley, CA 94704
510-900-3144 (p) : 510-900-3155 (f)

NEW ADDRESS - Washington DC office: 1101 15th Street, NW, 11th Floor, Washington, DC 20005
202-783-7400 (p) : 202-783-0444 (f)

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From: m3magda@buziaczek.pl
Sent: Thursday, February 16, 2017 4:04 PM
To: m3magda@buziaczek.pl
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS)
Subject: PLEASE protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Kind regards,

Magdalena Szaszorowska
London, United Kingdom.

From: Natalie Van Leekwijck <hoepagirl@gmail.com>
Sent: Thursday, February 16, 2017 4:21 PM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Wetlands
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,

Natalie Van Leekwijck

From: Bruce Abbott <bsdk4@verizon.net>
Sent: Thursday, February 16, 2017 4:33 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

From: Julia Chang Frank <julia4th@yahoo.com>
Sent: Thursday, February 16, 2017 5:27 PM
To: Board of Supervisors, (BOS)
Cc: Neal Desai
Subject: Documents for Appeal of Sharp Park Golf Course redevelopment in Natural Resource Areas Management Plan
Attachments: Compiled_Letters_Opposing_Sharp_Park_Golf_Course_Redevelopment_in_SNRAMP_EIR_WEI_(1).pdf; Financial Appraisal of Sharp Park Golf Course 2005 - 2015.pdf; Scientists Opposing Golf Course Redevelopment.pdf; Historic Designation Inadequate Sharp Park.pdf; FoE letter to SF Board on Sharp Park Feb 16 2017.pdf; Youth Commission motion.pdf; SF LeagueConsVoters.pdf; 2017-02-15 Letter to SF Board of Supervisors from STF.pdf; Tuolumne River Trust.pdf; Action for Animals.pdf
Categories: 170044

WILD Equity

INSTITUTE

*Building a healthy and sustainable global community for people
and the plants and animals that accompany us on Earth*

Dear San Francisco Board of Supervisors,

Wild Equity is now, and has always been, a strong supporter of the City's Natural Areas and its Natural Areas Program. We believe that the preservation of San Francisco's Natural Areas is among the most pressing conservation issues of our time.

However, we have grave concerns about the California Environmental Quality Act ("CEQA") review process for the Significant Natural Resource Areas Management Plan ("SNRAMP"). Indeed, we have consistently and repeatedly objected to the City's decision to insert a project known as "A18," the Sharp Park Golf Course redevelopment project, into the SNRAMP EIR process.

To date you have not taken any action to address this concern. This is perplexing, as our request is entirely consistent with the City's November 2009 Scoping Report for the SNRAMP CEQA process, which stated:

[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.

We write today to reiterate that unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process, Wild Equity will oppose SNRAMP's approval. In contrast, if the City were to revert to the original SNRAMP project for Sharp Park—i.e., the project proposed in the 2006 Final Draft SNRAMP—Wild Equity will strongly support SNRAMP's adoption.

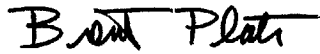
We have reached this conclusion after carefully weighing the SNRAMP's conservation benefits against the environmental harm that will be wrought by A18. It is clear that the proposed conservation benefits SNRAMP may bring to the City's other natural areas are greatly outweighed by the concrete harms that A18 will impose on Sharp Park.

A18 has been heavily criticized by scientists, conservation groups, and community park advocates in both 2009 and 2011 because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department. Wild Equity is not willing to sacrifice Sharp Park, unquestionably the Recreation and Park Department's most ecologically and biologically important natural area, to this ill-conceived project for a vague promise of conservation benefits in other areas. Yet this is what SNRAMP DEIR's preferred alternative

currently offers.

We therefore reiterate that we will oppose adoption of the SNRAMP DEIR unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process.

Sincerely,

A handwritten signature in black ink, appearing to read "Brent Plater". The signature is stylized with a large, sweeping "B" and a long horizontal line extending from the end of the name.

Brent Plater



Surfrider Foundation, San Francisco Chapter
3830 Noriega St. San Francisco, Ca 94122

11/20/14

Dear San Francisco Board of Supervisors,

The mission of the San Francisco Chapter of Surfrider Foundation includes the preservation and enhancement of San Francisco's natural coastline.

We are writing to the Board to relay our grave concerns about the California Environmental Quality Act ("CEQA") review process for the City's Significant Natural Resource Areas Management Plan ("SNRMAMP"). Specifically, we take issue with project known as "A18," the Sharp Park Golf Course redevelopment project, which is presently included into the SNRAMP EIR process.

Sharp Park golf course, while being an affordable recreational amenity to the public, also happens to be located on a coastal wetland. The preservation of the course layout relies upon the maintenance of a sea wall on the beach. The seawall prevents waves from filling the lagoon and thereby flooding the links. The problem is Pacifica has already lost most of its beach area to seawalls and rock revetments. In our view, to promote further beach loss in Pacifica (by continuing to invest in the operation of the golf course) is bad environmental policy. Coastal wetlands and lagoons such as the one at Sharp Park help purify water, and bring sand to our eroding beaches. Furthermore, our allies in the environmental community are correct in claiming that the golf course negatively impacts endangered species (San Francisco Garter snake and Ca red legged-frogs).

We write today to ask for the removal of the Sharp Park Golf Course redevelopment projects and management proposals (derived from A18) from the SNRAMP CEQA process. Coastal wetlands and beaches are significant natural areas. Wherever we have a chance to restore or protect them, we should embrace the opportunity. Thank you.

Sincerely,

A handwritten signature in dark ink, appearing to read "Bill McLaughlin", is written over a horizontal line.

Bill McLaughlin

Surfrider Foundation, San Francisco Chapter

Restore Sharp Park Campaign Lead



San Francisco Bay Chapter

Serving Alameda, Contra Costa, Marin and San Francisco Counties

July 22, 2014

John Rahaim, Director and Planning Commissioners
San Francisco Planning Department
1650 Mission St #400
San Francisco, CA 94103

Re: Sharp Park and the Significant Natural Resource Areas Management Plan (SNRAMP) EIR

Dear Director Rahaim and Planning Commissioners:

The Sierra Club again urges you to remove from the SNRAMP CEQA process all Sharp Park Golf Course redevelopment projects and management proposals that are a part of project A18, the Sharp Park Golf Course redevelopment project. If the SNRAMP EIR is adopted with these elements the Sierra Club will have no choice but to oppose this EIR since it will violate CEQA and put endangered species (the San Francisco garter snake and the California red-legged frog) at risk.

We would do this with great reluctance since we are strong supporters of the San Francisco Natural Areas Program and wish to see it implemented as fully as possible. Unfortunately, project A18 would undermine the goals of the Natural Areas Program at Sharp Park since, as said above, it would impact endangered species and addresses a golf redevelopment project, not a natural areas project.

It is obvious to us that project A18 requires a distinct and separate CEQA process, not as a part of the SNRAMP EIR. We have made our concerns well known to you, as we have previously objected to inserting A18 into the California Environmental Quality Act ("CEQA") review process for the Significant Natural Resource Areas Management Plan ("SNRMAMP").

Your own analysis supports our position. The City's November 2009 Scoping Report for the SNRAMP CEQA process stated:

[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.

Furthermore, the Sharp Park Golf Course redevelopment project, in contrast to the "program" level analysis of SNRAMP part of the DEIR, is analyzed at the "project" level and would therefore not require additional CEQA review before it is implemented even though it was not subject to all of CEQA's required review procedures and not a single alternative to A18 was considered in the DEIR.

A18 has been heavily criticized by scientists, conservation groups, and community park advocates in both 2009 and 2011 because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department.

While we strongly believe that the Natural Areas Program is critical to the future of San Francisco and its natural ecology, we do not believe it is appropriate or ethical for the City to attempt to seek acceptance of an environmentally disastrous project by inappropriately injecting it into the CEQA process of an otherwise strongly supported program.

We therefore reiterate that we will oppose adoption of the SNRAMP DEIR unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process.

Sincerely,



Arthur Feinstein,
Conservation Chair

Cc: San Francisco Board of Supervisors



San Francisco Tomorrow

Since 1970, Working to Protect the Urban Environment

September 17, 2014

John Rahaim, Director and Planning Commissioners
San Francisco Planning Department
1650 Mission St #400
San Francisco, CA 94103

Re: Sharp Park and the Significant Natural Resource Areas Management Plan (SNRAMP) EIR

Dear Director Rahaim and Planning Commissioners:

San Francisco Tomorrow's goal of having a livable, sustainable and environmentally healthy city depends in great part upon the City employing a transparent and lawful planning process. Sadly, the present SNRAMP DEIR fails both tests.

The unjustified inclusion of project A18, the Sharp Park Golf Course redevelopment project, in the SNRAMP EIR clearly violates CEQA. We believe it obvious that project A18 requires a distinct and separate CEQA process since project A18 does not address a Natural Area project and, in fact, addresses a golf course project.

Your own analysis supports our position. The City's November 2009 Scoping Report for the SNRAMP CEQA process stated:

[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.

SFT urges you to comply with the law and your department's own position and remove from the SNRAMP EIR process all Sharp Park Golf Course redevelopment projects and management proposals. Otherwise, SFT will have no choice but to oppose this EIR since it will violate CEQA and put endangered species (the San Francisco garter snake and the California red-legged frog) at risk.

We want to emphasize that SFT strongly supports the City's Natural Areas Program and considers it a landmark and essential component of the City's General Plan. All the more reason to not jeopardize the integrity of the Natural Areas Program, and the City's planning process itself, which would be the

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(415) 585-9489

San Francisco, CA 94117

result of the City's attempt to attach an inappropriate project into an otherwise strongly supported program seemingly to make it easier for that controversial project to get adopted. Please remove Project A18 from the SNRAMP EIR.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jennifer Clary', written in a cursive style.

Jennifer Clary
President

cc: San Francisco Board of Supervisors



Clerk, San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

July 15, 2014

**RE: TENTATIVE OPPOSITION TO THE SIGNIFICANT NATURAL
RESOURCE AREAS MANAGEMENT PLAN**

Dear Clerk of the Board:

The San Francisco League of Conservation Voters (SFLCV) is now, and has always been, a strong supporter of the City's Natural Areas and its Natural Areas Program. We believe that the preservation of San Francisco's Natural Areas is among the most pressing conservation issues of our time.

However, we have grave concerns about the California Environmental Quality Act (CEQA) review process for the Significant Natural Resource Areas Management Plan (SNRMAMP). Indeed, we have consistently and repeatedly objected to the City's decision to insert a project known as "A18," the Sharp Park Golf Course redevelopment project, into the SNRMAMP EIR process.

To date you have not taken any action to address this concern. This is perplexing, as our request is entirely consistent with the City's November 2009 Scoping Report for the SNRMAMP CEQA process, which stated:

[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRMAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.

We write today to reiterate that unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRMAMP CEQA process, SFLCV will oppose SNRMAMP's approval. In contrast, if the City were to revert to the original SNRMAMP project for Sharp Park—i.e., the project proposed in the 2006 Final Draft SNRMAMP—the SFLCV will strongly support SNRMAMP's adoption.

We have reached this conclusion after carefully weighing the SNRMAMP's conservation benefits against the environmental harm that will be wrought by A18. It is clear that the

proposed conservation benefits SRNAMP may bring to the City's other natural areas are greatly outweighed by the concrete harms that A18 will impose on Sharp Park.

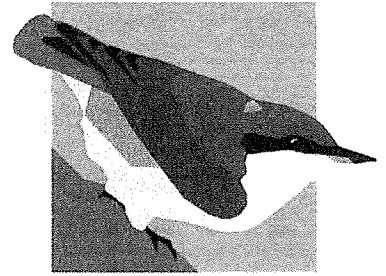
A18 has been heavily criticized by scientists, conservation groups, and community park advocates in both 2009 and 2011 because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department. The SFLCV is not willing to sacrifice Sharp Park, unquestionably the Recreation and Park Department's most ecologically and biologically important natural area, to this ill-conceived project for a vague promise of conservation benefits in other areas. Yet this is what SNRAMP DEIR's preferred alternative currently offers.

We therefore reiterate that we will oppose adoption of the SNRAMP DEIR unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'AJ', is written over a horizontal line.

Amandeep Jawa, President
San Francisco League of Conservation Voters



SEQUOIA
AUDUBON SOCIETY

P.O. Box 620292
Woodside, CA 94062

July 29, 2014

To Whom It May Concern:

Resolution to remove the Sharp Park Golf Course Design Project (Alternative A18) from the Environmental Impact Report for the San Francisco Recreation and Park Department's Significant Natural Resource Areas Management Plan, and to oppose any final SNRAMP EIR that contains such proposals.

WHEREAS, the two-fold mission of the Recreation and Park Department's Natural Areas Program (NAP) is to "preserve, restore, and enhance remnant Natural Areas, and to develop and support community-based site stewardship of these areas"; and

WHEREAS, the Significant Natural Resource Areas Management Plan (SNRAMP) is intended to guide management activities and site improvements in Natural Areas by the Recreation and Park Department for the next 20 years; and

WHEREAS, one of these natural areas, Sharp Park, has significantly different ecological and administrative issues because it is the only Natural Area that contains the endangered San Francisco garter snake and the threatened California red-legged frog, and is the only Natural Area located outside of San Francisco county; and

WHEREAS, the planning process for the SNRAMP began in 1995 and has included the input of multiple stakeholders including a Citizen Task Force and Green Ribbon Panel in 2002, a Citizens Advisory Committee in 2003, an ad hoc working group in 2004, and three independent scientific peer reviews and a public comment period on the 2005 public draft; and

WHEREAS, the SNRAMP Final Draft Plan was approved for environmental review in 2006 and has completed several steps in the California Environmental Quality Act (CEQA) review process, including the publication of a Notice of Preparation, distribution of an Initial Study, the conclusion of public scoping and comment periods, and the publication of a final Scoping Report by November of 2009; and
WHEREAS, Alternative A18, a conceptual alternative to redesign Sharp Park Golf Course, was separately proposed by the Recreation and Park Department in November 2009; and

WHEREAS, Alternative A18 did not complete several CEQA procedural requirements, including a discussion of Alternative A18 in a Notice of Preparation and Initial Study; review by or consultation with Responsible Agencies; or formal public comment and review of draft golf course designs; and

WHEREAS, Alternative A18 was heavily criticized by scientists, conservation groups, and community park advocates because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department;

WHEREAS, in the November 2009 Scoping Report for the SNRAMP CEQA process, the Recreation and Park Department and the Planning Department jointly stated that "because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review;" and

WHEREAS, Alternative A18 was nonetheless inserted into the long-standing SNRAMP CEQA review process as a new, additional SNRAMP project when the SNRAMP DEIR was released in August 2011; and

WHEREAS, Sharp Park is the only Natural Area that the DEIR studies at the project-level, which means Alternative A18 will have completed its entire CEQA requirements if the SNRAMP DEIR is adopted as final, while the City's 31 other Natural Areas will require subsequent, project-specific environmental review before their proposed projects are implemented;

WHEREAS, with the exception of Alternative A18, all feasible alternative management regimes for Sharp Park were excluded from consideration in the DEIR because it characterizes the golf course as an historic resource for purposes of CEQA, despite the San Francisco Historic Preservation Commission's contrary determination; and

WHEREAS, Alternative A18 should be subject to a separate and complete environmental evaluation;

NOW, THEREFORE BE IT RESOLVED that the Board of Directors of Sequoia Audubon supports removing all Sharp Park Golf Course projects and management proposals derived from Alternative A18 from the SNRAMP EIR process, and if they are not so removed, Sequoia Audubon will oppose passage of the SNRAMP EIR.

Sincerely,



Sue Cossins
Administrative Assistant
For the Sequoia Audubon Society Board of Directors

San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, City Hall, Room 244
San Francisco, CA 94102-4689

Dear Board of Supervisors,

I am writing to inform you that unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process, SAVE THE FROGS! will oppose SNRAMP's approval. We have reached this conclusion after carefully weighing the SNRAMP's conservation benefits against the environmental harm that will be wrought by A18. It is clear that the proposed conservation benefits SNRAMP may bring to the City's other natural areas are greatly outweighed by the concrete harms that A18 will impose on Sharp Park's amphibians.

This conclusion is based on, among other considerations, (a) the fact that the natural areas program, which we support in principle, already has authority to implement the DEIR's proposed conservation projects in most of the City's natural areas, and therefore adopting the SNRAMP DEIR as currently proposed will provide no additional conservation benefit to these areas; (b) the few areas where additional conservation gains would be authorized are analyzed only at the "program" level, which means some subsequent, significant environmental review document will be required before those projects move forward, making those projects subject to further delay, expense, and uncertainty; and (c) the Sharp Park Golf Course redevelopment project, in contrast, is analyzed at the "project" level and would therefore not require additional CEQA review before it is implemented: and yet A18 was not subject to all of CEQA's required review procedures and not a single alternative to A18 was considered in the DEIR.

A18 has been heavily criticized by scientists, conservation groups, and community park advocates in both 2009 and 2011 because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department. SAVE THE FROGS! is not willing to sacrifice Sharp Park, unquestionably the Recreation and Park Department's most ecologically and biologically important natural area, to this ill-conceived project for a vague promise of conservation benefits in other areas. Yet this is what SNRAMP DEIR's preferred alternative currently offers. The vast majority of California's wetlands have been destroyed; Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), an iconic amphibian that the Board of Supervisors should work to protect, rather than to kill, harm and harass, which is what happens when the City pumps the Sharp Park Wetlands out to sea and their egg masses get stranded on dry land.

I therefore reiterate that SAVE THE FROGS! will oppose adoption of the SNRAMP DEIR unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process.

Sincerely,

Kerry Kriger

Dr. Kerry Kriger

15-June-2014



Dr. Kerry Kriger
Executive Director
831-621-6215

2524 San Pablo Avenue
Berkeley, CA 94702 USA
E-mail: kerry@savethefrogs.com

savethefrogs.com



August 13, 2014

Phil Ginsburg
General Manager
San Francisco Recreation and Park Department
McLaren Lodge-Golden Gate Park
501 Stanyan St.
San Francisco, CA 94117

Re: Significant Natural Resource Areas Management Plan

Dear General Manager Ginsburg,

The National Parks Conservation Association (NPCA) has been and continues to be a supporter of the City's Natural Areas and its Natural Areas Program, which is one component of a larger conservation strategy in the Bay Area that includes city, state and federal parks.

However, we have grave concerns about the California Environmental Quality Act ("CEQA") review process for the Significant Natural Resource Areas Management Plan ("SNRAMP"). Indeed, we have consistently and repeatedly objected to the City's decision to insert a project known as "A18," the Sharp Park Golf Course redevelopment project, into the SNRAMP EIR process.

To date, the City has not taken any action to address this concern. This is perplexing, as our request is entirely consistent with the City's November 2009 Scoping Report for the SNRAMP CEQA process, which stated:

[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review.

We write today to reiterate that unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process the NPCA will oppose SNRAMP's approval. In contrast, if the City were to revert to the original SNRAMP project for Sharp

Park—i.e., the project proposed in the 2006 Final Draft SNRAMP—the NPCA will strongly support SNRAMP's adoption.

We have reached this conclusion after carefully weighing the SNRAMP's conservation benefits against the environmental harm that will be wrought by A18. It is clear that the proposed conservation benefits SNRAMP may bring to the City's other natural areas are greatly outweighed by the concrete harms that A18 will impose on Sharp Park.

This conclusion is based on, among other considerations, (a) the fact that the natural areas program, already has authority to implement the DEIR's proposed conservation projects in most of the City's natural areas, and therefore adopting the SNRAMP DEIR as currently proposed will provide no additional conservation benefit to these areas; (b) the few areas where additional conservation gains would be authorized are analyzed only at the "program" level, which means some subsequent, significant environmental review document will be required before those projects move forward, making those projects subject to further delay, expense, and uncertainty; and (c) the Sharp Park Golf Course redevelopment project, in contrast, is analyzed at the "project" level and would therefore not require additional CEQA review before it is implemented: and yet A18 was not subject to all of CEQA's required review procedures and not a single alternative to A18 was considered in the DEIR.

A18 has been heavily criticized by scientists, conservation groups, and community park advocates in both 2009 and 2011 because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department. NPCA is not willing to sacrifice Sharp Park, unquestionably the Recreation and Park Department's most ecologically and biologically important natural area, to this ill-conceived project for a vague promise of conservation benefits in other areas. Yet this is what SNRAMP DEIR's preferred alternative currently offers.

We therefore reiterate that we will oppose adoption of the SNRAMP DEIR unless all Sharp Park Golf Course redevelopment projects and management proposals derived from A18 are removed from the SNRAMP CEQA process.

Sincerely,

A handwritten signature in cursive script that reads "Neal Desai".

Neal Desai
Pacific Region Field Director
National Parks Conservation Association



San Francisco Green Party



288 Onondaga Ave #4, San Francisco 94112 • 415-480-GPSF • www.sfgreenparty.org

August 25, 2014

Resolution to oppose any final Significant Natural Resource Areas Management Plan Environmental Impact Report that contains the Sharp Park Golf Course Redevelopment Project (A18).

WHEREAS, the two-fold mission of the Recreation and Park Department's Natural Areas Program (NAP) is to "preserve, restore, and enhance remnant Natural Areas, and to develop and support community-based site stewardship of these areas"; and

WHEREAS, the Significant Natural Resource Areas Management Plan (SNRAMP) is intended to guide management activities and site improvements in Natural Areas by the Recreation and Park Department for the next 20 years; and

WHEREAS, one of these natural areas, Sharp Park, has significantly different ecological and administrative issues because it is the only Natural Area that contains the endangered San Francisco garter snake and the threatened California red-legged frog, and is the only Natural Area located outside of San Francisco county; and

WHEREAS, Alternative A18, a conceptual alternative to redesign Sharp Park Golf Course, was separately proposed by the Recreation and Park Department in November 2009; and

WHEREAS, Alternative A18 did not complete several CEQA procedural requirements, including a discussion of Alternative A18 in a Notice of Preparation and Initial Study; review by or consultation with Responsible Agencies; or formal public comment and review of draft golf course designs; and

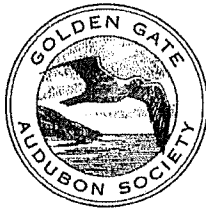
WHEREAS, A18 was heavily criticized by scientists, conservation groups, and community park advocates because of its harmful impacts on imperiled wildlife and the economic sustainability of the Recreation and Park Department;

WHEREAS, in the November 2009 Scoping Report for the SNRAMP CEQA process, the Recreation and Park Department and the Planning Department jointly stated that "[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review"; and

WHEREAS, A18 was nonetheless inserted into the long-standing SNRAMP CEQA review process as a new, additional SNRAMP project when the SNRAMP DEIR was released in August 2011; and

WHEREAS, with the exception of A18, all feasible alternative management regimes for Sharp Park were excluded from consideration in the DEIR because it characterizes the golf course as an historic resource for purposes of CEQA, despite the San Francisco Historic Preservation Commission's contrary determination; and

NOW, THEREFORE BE IT RESOLVED that the San Francisco Green Party supports removing all Sharp Park Golf Course projects and management proposals derived from A18 from the SNRAMP EIR process, and opposes passage of the SNRAMP EIR as currently drafted.



*inspiring people to protect
Bay Area birds since 1917*

April 10, 2015

Phil Ginsburg, General Manager
San Francisco Park & Recreation Department
501 Stanyan Street
San Francisco, CA 94117

Dear Mr. Ginsburg:

Golden Gate Audubon would like to reiterate its opposition to elements of Sharp Park development and management which have been included in the Significant Natural Resources Areas Management Plan (SNRAMP) and the associated SNRAMP Environmental Impact Review (EIR). We urge you to move forward with the excellent protection and programs under the SNRAMP for the originally indicated natural areas in the city, but urge you to remove the Sharp Park elements (Alternative A18) which merit further intensive review and vetting, as outlined below.

The SNRAMP is designed to guide management activities and improvement of dozens of important city-owned properties in San Francisco that include critical habitat fragments and special species. For decades, SNRAMP has been envisioned and developed with thoughtful guidance from many stakeholders, including SF RPD and the conservation community. However, the rather late inclusion of Alternative A18 (Sharp Park) has severely compromised what would otherwise be unambiguously strong support of the environmental community for SNRAMP.

Why Sharp Park is different and does not belong in SRNAMP:

- Sharp Park is not within the City and County limits of San Francisco and this area's management has repercussions for contiguous habitat parcels of other jurisdictions, who have not participated in review processes to date.
- Alternative A18 is primarily concerned with sustaining an artificial amenity: a golf course, rather than effectively managing for a coastal wetland ecosystem. As the operation the golf course is not consistent with the purpose of SNRAMP, including Sharp Park undermines SNRAMP's integrity.
- Sharp Park is the only parcel in SNRAMP EIR known to host native *vertebrate* species which are federally-listed under the Endangered Species Act. Two resident native vertebrate species: the threatened California Red-legged Frog and the endangered San Francisco Garter Snake are well known to be

GOLDEN GATE AUDUBON SOCIETY

2530 San Pablo Avenue, Suite G, Berkeley, CA 94702

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experiencing perilous rates of decline throughout their ranges. The San Francisco Garter Snake has a quite limited and fragmented range due, in part, to the unfortunate history of draining coastal wetlands. Sharp Park is one of very few places where the San Francisco Garter Snake's survival as a species could be achieved with substantive focus on coastal wetland ecology. Sharp Park merits its own independent CEQA review for its unique conservation importance but also for the opportunity this San Mateo County property offers as a unique venue for the public to discover coastal wetland ecology and see rare animals. It would be shameful, and ironic, to say the least, if it were the City of San Francisco that effectively signed the death warrant for the beautiful snake sharing its namesake - by inadequately preserving habitat which serves as this particular endangered species last stronghold on Earth -- under the umbrella of a Significant Natural Resource Areas Management Plan EIR.

- Although SNRAMP planning has taken place since 1995, the Sharp Park Alternative A18 was not formally included until after 2009. As such, it has not received anything like equal or adequate environmental and public review.
- Because the project elements at Sharp Park have not been properly studied nor sufficiently vetted by all relevant stakeholders, it should not be approved without separate review and public input. Yet, adoption of the final DEIR could effectively fast track the implementation of irreversible destructive management practices at Sharp Park simply because A18 is considered at the Project Level. While the 31 other projects are only approved at the program level, each of those 31 other projects have received more careful review than A18. It suggests that the City's late inclusion of Alternative A18 effectively circumvented a truly comprehensive review process under CEQA for Sharp Park projects. This rightly raises suspicion among the environmental community and has invoked opposition to SNRAMP that would not exist if Option A18 were simply removed from the SNRAMP EIR.
- Because Sharp Park is managed primarily as a golf course, it is not in fact being managed as a natural resource area. Therefore, it does not, by definition, belong to the collection of properties contemplated by the SNRAMP EIR. Furthermore, the water buttressing impacts, severe draining regimens, and vegetation removal required for artificially sustaining the golf course are deeply disruptive for a coastal wetland ecosystem – and compromise crucial habitat for the San Francisco Garter Snake and the Red-Legged Frog.

Given the many concerns (presence of federally listed species, insufficiency in time, and substance and scope of review, mismatched management objectives for that property, and a divided conservation community, we urge you to REMOVE Sharp Park Alternative A18 from the SNRAMP-EIR. Doing so, will enable the City to earn back strong support from the conservation community for the rest of the projects contemplated under SNRAMP.

Our concerns about the A18 project element had been lodged separately, earlier, during the appropriate comment period. However, by insisting on the inappropriate inclusion of A18, the City has unwittingly broadened and strengthened opposition to SNRAMP and the entire Natural Areas Program. Without Alternative A18, SNRAMP may be deemed the most thoughtful and powerful urban conservation initiative anywhere in the world. Yet, the misguided inclusion of A18 undermines the integrity of SNRAMP and alienates support from environmental organizations that would otherwise be its champions. We urge you to remove A18.

Sincerely Yours,

A handwritten signature in cursive script that reads "Cindy Margulis". The signature is written in dark ink and is positioned above the printed name.

Cindy Margulis, Executive Director

CC: San Francisco Mayor Ed Lee
SF Board of Supervisors

Financial Appraisal of Sharp Park Golf Course 2005 - 2015

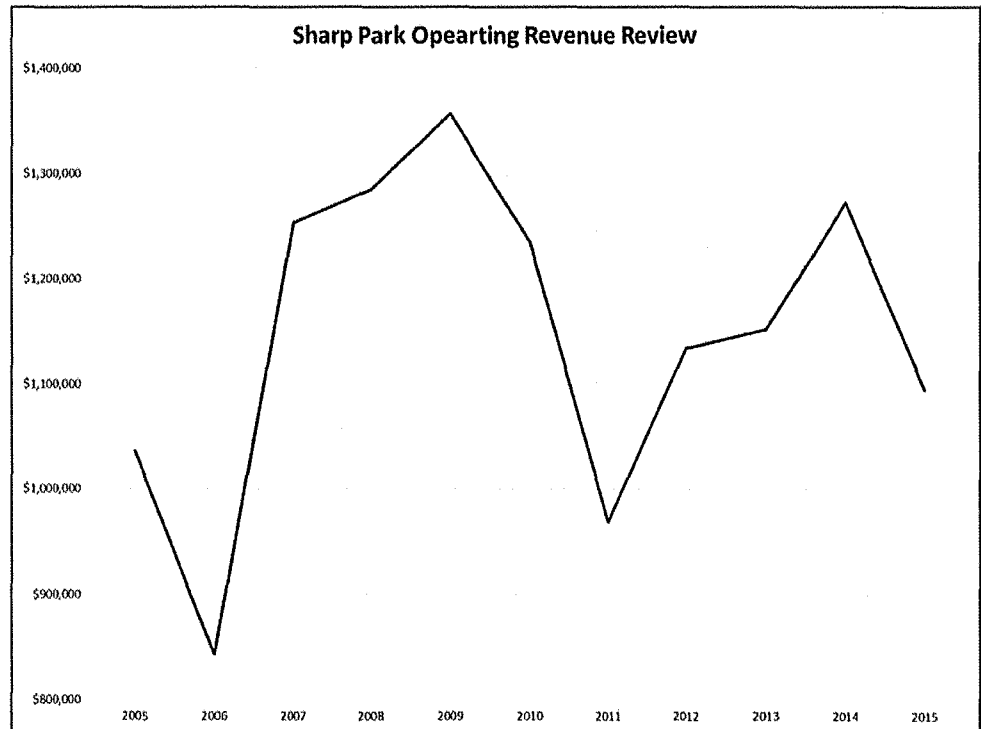
Executive Summary

- Revenue levels over the last ten years have been volatile and it is questionable whether even significant investment in Sharp Park Golf Course would result in revenue growth.
- Sharp Park Golf Course has been loss making for nine out of the last ten years. This has resulted in over \$1.1 million of loss for the City of San Francisco.
- Documentation provided in support of expenses for Sharp Park, indicate that there could be significant inaccuracies in the financial reporting of operating expenses on the Revenue and Expenditure Reports.
- Since 2005 \$7.9 million has been spent on water and irrigation projects for Sharp Park Gold Course. It does not appear that the depreciation for these expenditures has been included in the Revenue and Expenditure Reports. On this basis, it would appear that a major expense may have been omitted in the Revenue and Expenditure Reports.

Operating Revenue Review

- As illustrated in the graph and table below, operating revenues over the last ten years have highly been volatile.
- The volatility of the revenue makes it challenging to predict whether any investment in the Sharp Park would result in a significant increase in revenue.
- For the purposes of this analysis, revenue from golf green fees, concessions and golf resident cards was included. Interest income and income from the General Fund was excluded as these were not considered to be operating revenue streams.

Financial Year Ending	Sharp Park Operating Revenue
2005	\$ 1,035,919
2006	842,895
2007	1,253,087
2008	1,284,381
2009	1,356,712
2010	1,234,844
2011	968,735
2012	1,133,396
2013	1,151,451
2014	1,271,908
2015	\$ 1,094,569



Profitability Review

- The Sharp Park Golf Course is not profitable. As shown in the table below, Sharp Park has been loss making for nine out of the last ten years and has resulted in \$1,147,064 of loss for the City of San Francisco.
- As discussed above, it is unclear whether any additional investment would increase revenue and return the park to profitability.
- We note that expenses such as 'Equipment' appear to be very low and may be understated in the reports provided by Recreation and Park Department.
- For the purposes of this analysis, we utilized data from the Revenue and Expenditure Reports provided by the Recreation and Park Department.

Description	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	FY 14/15	Total
ACTUAL REVENUES:												
Golf Green Fees	\$ 893,152	\$ 708,852	\$1,088,192	\$1,128,498	\$1,202,113	\$1,080,889	\$ 839,215	\$1,008,232	\$1,013,548	\$1,128,801	\$ 963,939	\$ 11,055,431
Concessions	142,767	134,043	164,895	155,883	113,568	94,457	76,180	73,048	79,294	89,280	84,587	1,208,001
Golf Resident Card					41,031	59,498	53,340	52,116	58,609	53,827	46,043	364,465
Total Revenue	1,035,919	842,895	1,253,087	1,284,381	1,356,712	1,234,844	968,735	1,133,396	1,151,451	1,271,908	1,094,569	12,627,898
OPERATING EXPENDITURE:												
Salaries	535,254	546,411	603,005	719,891	643,193	595,412	450,135	536,277	451,926	551,587	583,187	6,216,278
Fringes	128,461	148,124	162,151	183,411	167,128	179,854	169,829	224,919	190,582	235,694	254,736	2,044,889
Overhead	227,966	230,738	281,366	290,313	282,684	336,433	229,954	260,105	224,002	220,011	221,817	2,805,388
Professional & Special Services	1,193	62,522	4,800	59,114	54,486	49,253	58,238	48,233	58,973	56,207	37,169	490,188
Maintenance Services	-	-	-	-	-	-	42,819	36,432	43,753	29,888	32,576	185,468
Rent/Leases Equipment	99	-	-	-	-	1,154	1,182	1,713	2,176	1,945	1,651	9,920
Other Expenses	10,194	22,209	35,678	51,823	62,005	45,893	17,652	18,941	29,720	17,830	18,395	330,341
Materials & Supplies	39,785	50,727	94,857	64,582	56,404	74,092	64,357	81,992	67,731	74,777	67,181	736,484
Equipment	-	-	40,670	-	-	30,137	-	-	-	-	-	70,807
Services of other Departments	45,975	39,787	36,736	35,989	32,827	39,344	70,563	96,874	108,907	107,642	114,968	729,613
TOTAL OPERATING EXPENDITURE	988,929	1,100,518	1,259,262	1,405,122	1,298,727	1,351,572	1,104,729	1,305,486	1,177,771	1,295,582	1,331,680	13,619,378
OTHER EXPENDITURE												
Facilities Maintenance	86,969	30,039	32,440	-	-	-	-	-	-	-	-	149,448
Audit	174	164	347	348	-	-	-	-	-	-	-	1,032
Controller Adjustment	-	-	-	-	-	-	-	5,104	-	-	-	5,104
TOTAL OTHER EXPENDITURE	87,143	30,203	32,787	348	-	-	-	5,104	-	-	-	155,584
TOTAL EXPENDITURE	1,076,072	1,130,721	1,292,049	1,405,470	1,298,727	1,351,572	1,104,729	1,310,590	1,177,771	1,295,582	1,331,680	13,774,962
Operating Profit / (Loss)	\$ (40,153)	\$ (287,826)	\$ (38,962)	\$ (121,090)	\$ 57,985	\$ (116,727)	\$ (135,994)	\$ (177,193)	\$ (26,319)	\$ (23,674)	\$ (237,111)	\$ (1,147,064)
Notes:												
1 Golf Resident Card revenue and expenses were apportioned to each course according to that course's % contribution to golf fund allocated revenues and allocated operating expenditures, respectively.												
2 General Fund Support was removed from revenue.												
3 Interest earned was removed from revenues as it does not represent an operating revenue												
4 Repayment to Open Space Fund was eliminated.												
Source: San Francisco Recreation & Park Dept. Golf Revenue & Expenditure Reports												

Accuracy of Expenses

- We requested documentation from the Recreation and Park Department to verify operating expenses included in the Revenue and Expenditure Reports. We were provided with payroll documentation for 2014 and 2015 in support of Sharp Park payroll costs. We were not provided with adequate documentation to review the reliability of other expenses.
- The supporting payroll documentation provided indicated that payroll expenses may have been significantly understated in the financial year 2014/2015. As shown in the table below, annual salary costs were listed as \$583,187, however, the payroll data indicates that actual costs were \$982,495.
- As inaccuracies have been observed in the presentation of payroll expenses, it is possible that other operating expenses included in the Revenue and Expenditure Reports have also been understated.

- On this basis, it is possible that the losses generated by Sharp Park may have been significantly understated and the cost to the City of San Francisco of operating Sharp Park may be higher than stated on the Revenue and Expenditure Reports.

Month	Salary	Fringe
Jul-14	\$ 45,867	\$ 21,100
Aug-14	384,816	157,758
Sep-14	48,393	20,904
Oct-14	50,669	21,661
Nov-14	45,898	20,963
Dec-14	48,022	20,855
Jan-15	47,887	23,058
Feb-15	73,803	27,378
Mar-15	61,460	24,806
Apr-15	48,153	21,259
May-15	45,247	21,641
Jun-15	82,279	36,588
Total	\$ 982,495	\$ 417,971
Per 2014/2015 Budget Reports	\$ 583,187	\$ 254,736
Source: Payroll report provided by San Francisco Recreation and Park Department		

Accounting for Capital Expenditure

- Data extracted from the Monthly Capital Reports generated by the Recreation and Park department, show that since 2005, \$7.9 million has been spent on capital water and irrigation projects for Sharp Park Gold Course (see the table below).
- Per GASB Statement No. 34, capital assets should be depreciated over their 'useful life'. As a result, we would expect to see an amount for depreciation included in the Revenue and Expenditure Reports to account for the capital expenditures on water and irrigation systems.
- As depreciation for these expenditures does not appear to have been included in the Revenue and Expenditure Reports, it is possible that a major expense may have been omitted in the Revenue and Expenditure Reports.

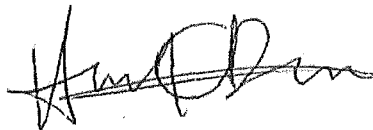
Fiscal Year	Capital Plan Project Name	Budget	Expended
2005-2006	Lincoln and Sharp Irrigation	\$ 620,977	\$ 620,977
	Sharp Park Water Tank	125,414	125,414
		746,391	746,391
2006-2007	Lincoln and Sharp Irrigation	620,977	620,977
	Sharp Park Water Tank	125,414	125,414
		746,391	746,391
2007-2008	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	125,414	125,414
		746,390	746,390
2008-2009	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	125,414	125,414
		746,390	746,390
2009-2010	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	125,414	125,414
		746,390	746,390
2010-2011	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	125,414	125,414
		746,390	746,390
2011-2012	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	125,414	125,414
		746,390	746,390
2012-2013	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	125,414	125,414
	Sharp Park Recycled Water Project	343,939	332,465
		1,962,133	1,950,659
2013-2014	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	133,170	131,358
	Sharp Park Recycled Water Project	343,939	343,909
	Sharp Park Golf Course Irrigation Retrofit	200,000	
	Sharp Park Infrastructure and Pumphouse	359,638	259,729
		1,657,723	1,355,972
2014-2015	Lincoln and Sharp Irrigation	620,976	620,976
	Sharp Park Water Tank	133,170	131,358
	Sharp Park Recycled Water Project	343,939	343,909
	Sharp Park Golf Course Irrigation Retrofit	549,000	490,578
	Sharp Park Infrastructure and Pumphouse	1,209,684	400,880
	Sharp Park Pump Replacement	850,000	507,896
		3,706,769	2,495,597
Grand Total		\$ 12,551,357	\$ 11,026,960
Less: Lincon Park Allocation (50% of Irrigation Costs)		\$ (3,104,881)	\$ (3,104,881)
Total Sharp Park Expenditure		\$ 9,446,476	\$ 7,922,079

Author Credentials

- I am an Associate member of the Institute of Chartered Accountants of England and Wales (UK equivalent to CPA) with five years of experience in forensic accounting and international financial litigation.
- I have significant experience in:
 - Assessing and critiquing the reasonableness of financial forecasts and business projections by reviewing financial accounts, internal accounting data, budgets and industry data,
 - Investigating insurance losses by analyzing financial records and accounting documentation,
 - Investigating fraud and corruption claims.

Limitations

- This analysis is based on documentation provided by the Recreation and Park Department. This analysis does not represent an audit of the Recreation and Park Department's financial statements in accordance with generally accepted auditing standards. This report is dependent on the accuracy of the information provided by the Recreation and Park Department.

A handwritten signature in black ink, appearing to read 'Hannah Dingley', with a stylized, cursive script.

Hannah Dingley



Kamman Hydrology & Engineering, Inc.

7 Mt. Lassen Drive, Suite B250, San Rafael, CA 94903
Telephone: (415) 491-9600
Facsimile: (415) 680-1538
E-mail: Greg@KHE-Inc.com

November 18, 2009

Ms. Sharon Farrell
Associate Director of Park Projects
Golden Gate National Parks Conservancy
Building 201, Ft. Mason
San Francisco, CA 94123
SFarrell@ParksConservancy.org

Ms. Daphne Hatch
Chief - Nat'l. Resource Management
Golden Gate National Recreation Area
Bldg 1061, Fort Cronkhite
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Daphne_Hatch@nps.gov

Phil Ginsburg
General Manager
San Francisco Recreation and Park Department
McLaren Lodge & Annex
501 Stanyan Street
San Francisco, CA 94117
Phil.Ginsburg@sfgov.org

S.F. Recreation Park Commission
501 Stanyan Street
San Francisco, CA 94117
FAX: 415-221-8034
recpark.commission@sfgov.org

Subject: Sharp Park Conceptual Restoration Alternatives Report Review

Dear Sirs/Madams:

I am writing to clarify Kamman Hydrology & Engineering, Inc.'s (KHE) roll in the Sharp Park Conceptual Restoration Alternatives Report, prepared by Tetra Tech, Karen Swaim, and Nickels Golf Group and provide an opinion regarding the alternatives presented in the report. As referenced in the Report, KHE completed a hydrology study of the Laguna Salada – Horse Stable Pond complex and feel our work is credible and accurate. However, we did not participate in the development or assessment of proposed restoration alternatives for this study. KHE did respond to specific questions about the Laguna conditions posed by selected reviewers of the draft report, but we were not asked or contracted to formulate or review the proposed alternatives or restoration report.

I preface this letter in this manner because I feel the proposed alternatives do not optimize the restoration potential at the site. The newly created Mori Point ponds provide a clear example of the potential for restoration success. To the best of our knowledge, there was no hydrologic assessment completed to create similar habitats along the Sanchez Creek corridor and surrounding environs, especially under the No Golf Course alternative. I am also concerned that the report does not provide a fair and balanced ranking of alternatives. It is my opinion, an overestimate of the need to off-haul material under the No Golf Course alternative results in an inappropriately low ranking.

I feel qualified to make these statements as I have considerable experience and expertise in the planning, hydrologic/hydraulic technical feasibility analysis, engineering design

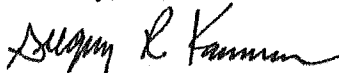
and construction oversight of coastal freshwater wetlands ecological restoration projects. Some of my firms most recent and relevant ecological restoration work includes the following projects:

- 1) Lead hydrologist and design engineer of CRLF breeding ponds and SF garter snake habitat at Mori Point;
- 2) Hydrologic and engineering design of CRLF breeding and rearing pond and riparian corridor along Redwood Creek, upstream of Muir Beach in Marin County;
- 3) Hydrologic and engineering design of four separate seasonal and perennial freshwater marsh/pond complexes for CRLF habitat as part of the Giacomini Wetland Restoration Project at Pt. Reyes National Seashore (we also acted provided hydrologic, geomorphic and engineering design services to the overall Giacomini project);
- 4) Lead hydrologist and, in most cases, lead design engineers for at least a half dozen independent riparian corridor and seasonal wetland restoration projects throughout the Presidio of San Francisco;
- 5) Hydrologist, engineers and lead conceptual restoration designers for riparian corridor and marsh interface restoration for a tributary confluence to Rodeo Lagoon, Marin County;
- 6) Technical advisor to conceptual design of Big Lagoon Restoration Project, Marin County; and
- 7) Technical feasibility assessment to assess feasibility for ecological restoration of Pescadero Lagoon.

In conclusion, I would also like to reiterate a recommendation from our hydrology report (Appendix A of Restoration Alternatives Report), that the long-term sustainability of freshwater conditions in the Laguna be evaluated, and the priority for restoration and protection of coastal freshwater systems be strongly considered presently and in the context of accelerating sea-level rise.

If you have any questions or concerns, please call me.

Sincerely,

A handwritten signature in black ink, appearing to read "Greg Kamman".

Greg Kamman
Principal Hydrologist

August 19, 2009

Phil Ginsburg
General Manager
San Francisco Recreation and Park Department
501 Stanyan Street
San Francisco, CA 94117

Dear Mr. Ginsburg:

We are a group of biologists, herpetologists, ecologists, and hydrologists with collective expertise regarding wetlands, endangered species habitats, and herpetology writing to you regarding the future of Sharp Park in the City of Pacifica.

Sharp Park contains unique coastal wetlands habitat features and is important habitat for two interdependent federally listed species. The extremely endangered San Francisco garter snake, confined to six areas on the upper San Francisco Peninsula, is federally and state listed as endangered. The California red-legged frog, found in wetlands in lowlands in central California, is federally listed as threatened. The red-legged frog is the primary prey species for the San Francisco garter snake.

The San Francisco Recreation and Park Department is currently preparing an alternatives assessment for restoration of Sharp Park, as required by legislation recently passed by the San Francisco Board of Supervisors.

We, the undersigned scientists, contend that restoration of Sharp Park wetlands and uplands habitats and connectivity with protected adjacent open space is the best option to ensure the long term survival of the San Francisco garter snake and the California red-legged frog in the area. We are concerned that certain management activities conducted at the Sharp Park Golf Course are incompatible with restoring healthy populations of these endangered species.

Our expert opinion is based on the following:

Mowing of greens and fairways at the golf course has killed, and likely continues to kill San Francisco garter snakes. Mowing adjacent to aquatic features on the golf course adversely modifies habitat for garter snakes and red-legged frogs.

Water pumping at Horse Stable Pond continues to kill red-legged frogs during breeding season: pumping has been documented to strand, desiccate and kill red-legged frog eggs. Pumping also adversely modifies freshwater foraging habitat for garter snakes, and limits the frog population which is the prey base for garter snakes.

Destruction of rodent burrows and trapping of gophers by the golf course has a detrimental effect on both species: garter snakes and red-legged frogs use gopher holes and other animal burrows as refugia. Not only are gopher and other rodent burrows important habitat features for their survival, but excavating and/or filling burrows can inadvertently harm, crush, and kill these species.

Vegetation management at the golf course has reduced suitable cover and upland hibernation habitat for both the snake and frog. Habitat modification from golf course

maintenance functionally separates foraging and breeding habitat in the lagoon from essential upland habitat for both species.

Numerous pesticides (including fungicides, herbicides, and rodenticides) are known to adversely affect red-legged frogs and San Francisco garter snakes. Despite a San Francisco pesticide ordinance, regulation by the Department of the Environment, and an Integrated Pest Management approach, some pesticides continue to be used at the golf course which could have an impact on water quality within Laguna Salada and a corresponding effect on endangered species.

Inorganic fertilizers used by the golf course containing nitrogen and phosphorous can adversely alter habitat at Laguna Salada and Horse Stable Pond by encouraging rapid cattail growth and eutrophication (stimulation of excessive plant growth due to excess nutrients, reducing dissolved oxygen) of these water bodies, and can be toxic to amphibians and reptiles at high concentrations.

The managed wetland system at the golf course increases flood risk and is not sustainable as presently configured.

We urge the San Francisco Recreation and Parks Department to prepare a comprehensive site restoration plan for Sharp Park that will enhance habitat quality within the park, and significantly restore healthy populations of both the frog and the snake.

We stress that alternatives considered by the Department should be evaluated based on their potential to help the San Francisco garter snake and the California red-legged frog recover, rather than merely halting illegal "take" or harm to these species. Despite federal protection the San Francisco garter snake has been in decline due to continued habitat destruction. The garter snake population at Sharp Park and Mori Point is crucial for the overall survival of the species.

Sincerely,

Robert Battalio, M.Eng., P.E.
Principal, Philip Williams & Associates
San Francisco, CA
Extensive experience with coastal engineering and restoration of coastal lagoons and estuarine areas

Peter Baye, Ph.D. - Coastal Plant Ecologist
30 years professional experience in applied ecology and botany, with career focus on coastal wetlands, dunes, and beaches

Carlos Davidson, Ph.D. - Conservation Biologist and Ecologist
Director and Associate Professor
Environmental Studies Program
San Francisco State University
Expertise in conservation ecology and California amphibians

Robert C. Drewes, Ph.D. Biologist
Curator of Herpetology
California Academy of Sciences

Expertise in herpetological systematics and ecological physiology

Ted Papenfuss, Ph.D. – Zoologist
Research Specialist in Amphibians and Reptiles
Museum of Vertebrate Zoology
University of California, Berkeley
Expertise in biogeography and systematics of amphibians and reptiles

Peter H. Raven, Ph.D. – Botanist
President
Missouri Botanical Garden
St. Louis, Missouri
Expertise and many years of study on the plants of Central California

H. Bradley Shaffer, Ph.D. - Evolutionary and Conservation Biologist
Professor of Evolution and Ecology
Department of Evolution and Ecology
University of California, Davis
Expertise in conservation genetics and herpetology, with ongoing research on California red-legged frog and other declining California amphibians and reptiles

Todd Steiner - Biologist
Executive Director
Turtle Island Restoration Network
Conducted early 1990s study of garter snakes and red-legged frogs at Shark Park for San Francisco

Samuel S. Sweet, Ph.D. - Zoologist
Department of Ecology, Evolution and Marine Biology
University of California, Santa Barbara
Expertise in vertebrate systematics and evolutionary morphology; herpetology

September 6, 2011

San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
Mayor Edwin Lee
City Hall, Room 200
San Francisco, CA 94102-4689

Re: Restoration of Sharp Park

Dear Board of Supervisors:

We are a group of scientists with collective expertise and experience regarding coastal wetlands and endangered species habitats. We are writing regarding the future of Sharp Park in the City of Pacifica. Given the recently proposed legislation for the City of San Francisco to co-manage Sharp Park in partnership with the National Park Service, you have a historic opportunity to restore regionally significant wetlands and endangered species habitat within and around the unique coastal lagoon ecosystem at Sharp Park.

We, the undersigned scientists with backgrounds in biology, herpetology, ecology, coastal engineering and hydrology, contend that the peer-reviewed scientific report and proposed restoration plan prepared by ESA-PWA with Dr. Peter Baye and Dawn Reis Ecological Studies in February 2011, *Conceptual Ecosystem Restoration Plan and Feasibility Assessment for Laguna Salada*, contains the best available science on the ecology of the Laguna Salada and surrounding natural features at Sharp Park, as well as the impacts of the management of the Sharp Park Golf Course on endangered species and their habitats at the site.

The restoration of Sharp Park wetlands and uplands habitats and connectivity with protected adjacent open space, as proposed in the ESA-PWA report, is the best option to ensure the long term survival of the San Francisco garter snake and the California red-legged frog in the area.

Conversely, the San Francisco Park Department recommendation for Sharp Park released in 2009 was to maintain 18 holes of the golf course while making small changes in the course layout to address environmental concerns, construct a multi-million dollar seawall along the coast, and invest millions of dollars into course improvements. This would have negative consequences for endangered species and their habitats, increase the potential for flooding, result in the loss of the Sharp Park beach and incur significant costs to the City's budget, all in order to maximize golf opportunities.

It is our conclusion that the minimal habitat enhancement proposed by the Park Department in their preferred 18-hole alternative is inadequate to allow the recovery of the San Francisco garter snake and red-legged frog at the site, and is set up to fail with climate change and sea-level rise.

Sharp Park contains unique coastal wetlands habitat features and is important habitat for two interdependent federally listed species. The extremely endangered San Francisco garter snake, confined to six areas on the upper San Francisco Peninsula, is federally

and state listed as endangered. The California red-legged frog, found in wetlands in lowlands in central California, is federally listed as threatened. We concur with the ESA-PWA report that "Laguna Salada represents one of the best opportunities in the Central Coast region to improve and restore impaired lagoon wetland habitats for endangered species."

Sincerely,

Carlos Davidson, Ph.D. - Conservation Biologist and Ecologist
Director and Associate Professor
Environmental Studies Program
San Francisco State University
Relevant Experience: Expertise in conservation ecology and California amphibians

Dr. Kerry Kriger, Ph.D. - Ecologist
Founder, Executive Director of Save The Frogs
Relevant Experience: Expertise on amphibian disease; research into amphibian declines; articles in peer-reviewed international scientific journals

Peter H. Raven, Ph.D. – Botanist
President, Missouri Botanical Garden
St. Louis, Missouri
Relevant Experience: Expertise and many years of study on the plants of Central California

Glenn R. Stewart, Ph.D. - Zoologist and Ecologist
Professor Emeritus of Biological Sciences
California State Polytechnic University, Pomona
Relevant Experience: Expertise in the ecology and systematics of reptiles, amphibians and mammals

Samuel S. Sweet, Ph.D. - Zoologist
Department of Ecology, Evolution and Marine Biology
University of California, Santa Barbara
Relevant Experience: Expertise in vertebrate systematics and evolutionary morphology; herpetology

Michael Vasey - Botanist
Assistant Professor of Biology
San Francisco State University
President of the California Botanical Society
Relevant Experience: Trained botanist and conservation biologist; involvement in wetland conservation issues for nearly 15 years, extensive field work in wetlands



SAN FRANCISCO PLANNING DEPARTMENT

September 26, 2011

Mr. Bill Wycko
Environmental Review Officer
San Francisco Planning Department
1650 Mission Street, 4th Floor
San Francisco, CA 94103

1650 Mission St.
Suite 400
San Francisco,
CA 94103-2479

Reception:
415.558.6378

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415.558.6409

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415.558.6377


Déar Mr. Wycko,

On September 21, 2011, the Historic Preservation Commission (HPC) held a public hearing and took public comment on the Draft Environmental Impact Report (DEIR) for the proposed Significant Natural Resources Area Management Plan. After discussion, the HPC arrived at the comments below:

- The HPC did not have consensus on the historical integrity of the Sharp Park Golf Course. Some commissioners thought that the property does not retain sufficient integrity to convey the property's historical significance per the National Register of Historic Places and/or California Register of Historical Resources, while others thought that the property does retain sufficient integrity.
- The HPC suggest that the mitigation measure described in M-CP-1 (Page 11) should be modified to specify that the future historic resource evaluations should be completed by a qualified professional landscape architectural historian.
- The HPC suggests that the mitigation measure described in M-CP-7 (Page 13) should be modified to specify that a qualified professional landscape architectural historian should be retained to document the cultural landscape.
- The HPC suggests that implementation of the Sharp Park restoration activity to construct a post and rail fence along the seawall of the golf course described in I-CP- 8 (Page 14) *would* cause a substantial adverse change in the significance of the Sharp Park Golf Course.
- The HPC also commented that it is likely that future projects involving federal permitting or funding will be reviewed and commented on by the Commission as part of the National Environmental Policy Act (NEPA) process.

The HPC appreciates the opportunity to participate in review of this environmental document.

Sincerely,


Charles Chase, President
Historic Preservation Commission

October 27, 2011

Bill Wycko
Environmental Review Officer
Planning Department
City of San Francisco
1650 Mission Street, Ste 400
San Francisco, CA 94103-2479

RE: Sharp Park Golf Course – Historic Resource Evaluation

Dear Mr. Wycko,

I have reviewed Appendix C of the DEIR for the *Significant Natural Resource Areas Management Plan: Sharp Park Golf Course* and question the determination of eligibility for listing on the National Register of Historic Properties (NRHP). On page 5-4 the author suggests that Sharp Park Golf Course has historic significance under Criterion A and C under the NRHP and Criterion 1 and 3 for the California Register of Historic Resources (CRHR). Criterion C/3 requires that "a property embody the distinctive characteristics of a type, period, or method of construction that represents the work of a master, or that possesses high artistic values". Based on the number and extent of alternations that have taken place since the period of significance (1929 – 1932) I question the validity of finding Sharp Park eligible as a historic resource.

Bulletin 18 "How to Evaluate and Nominate Designed Historic Landscapes,"¹ states "As defined by the National Historic Preservation Act of 1966 and the National Register criteria, to be eligible for the National Register a designed historic landscape must possess significance and integrity of location, design, setting, materials, workmanship feeling and association." Sharp Park Golf Course lacks integrity.

The *Historical Resources Evaluation Report* (HRER) prepared by Tetra Tech, Inc. describes many alterations made to the course since 1932. Comparing the course layouts depicted in the two exhibits included in the Evaluation Report² one finds very few similarities between how the course was designed and how it exists today.

¹ National Park Service, "How to Evaluate and Nominate Designed Historic Landscapes," *National Register Bulletin* No. 18, p. 6.

² The original Sharp Park Golf Links plan prepared by Mackenzie, Hunter & Egen (Figure 3) and the aerial of the Existing Golf Course (Figure 2).

Chris Cathy Christopher
Patillo Garrett Kent

444 - 17th Street Oakland CA 94612
Tel 510.465.1284 Fax 510.465.1256

1. The original hole 1 (now hole 11) was a long, straight shot. The reconfigured hole doglegs to the right.
2. The original hole 2 (now hole 12) was a dogleg that wrapped around the south end of the course. Hole 12 is now a lot shorter with no dogleg.
3. The original holes 3, 4, and 8 were destroyed in a big storm and not replaced.
4. The original hole 5 offered multiple fairway options – a unique design feature of Mackenzie. Hole 17 which replaced 5 is a single straight shot.
5. The original hole 6 that ran east-west at the north boundary no longer exists.
6. The original hole 7 appears to be similar to current hole 16 identified on Figure 2 as having been built after 1941, after the period of significance.
7. The original holes 9 and 10 each offered double fairways. The replacement holes 13 and 14 eliminated these special features.
8. The original hole 11 – a short run - appears to be similar to current hole 15.
9. The original hole 12 was a long straight shot. It has been replaced by hole 18 that is longer with a dogleg.
10. The original holes 13, 14 and 15 were on the east side of the county road and generally paralleled the road running north-south. Today this area has four holes that all run east-west.
11. The original hole 16 was a dogleg left replaced by hole 3 a straight shot.
12. The original hole 17 ran east-west and was a long shot with a dogleg. Hole 8, a short, straight fairway replaced it.
13. The original hole 18 was a dogleg. This hole has been replaced by hole 2, a straight shot.

In summary only hole 11 (now hole 15) is similar to the original design. The layout of the remainder of the course has been substantially altered. The change to the order of how the holes are played is significant as it materially alters the sequence and nature of views the player experiences making it unlike what was intended by the designer. Other major changes implemented since the period of significance include:

- A. Elimination or reconfiguration of several sand traps.
- B. Construction of a seawall in 1941 to prevent flooding of the golf course. This eliminated views to the beach and Pacific Ocean and the essence of the links design concept.
- C. Filling a portion of the lagoon as part of the reconfiguration of hole 10.
- D. Installation of concrete golf cart paths along the back nine holes in 1996 where none existed previously.
- E. Culverting of water features on five holes and the elimination of water hazards – an important component of the original design.
- F. Installation of a 4000-gallon pump to help with annual flooding of Laguna Salada.
- G. Alterations made between 1985 and 1994 to accommodate female players such as shortening of the fairways.

Adding together all of these alterations it is apparent that Sharp Park Golf Course lacks sufficient integrity to qualify as a historic resource under criterion C/3. The course no longer reflects the work of Alister Mackenzie. The land use remains a golf course but otherwise there are few similarities between the course that existed during the period of significance and what remains today.

The Evaluation Report notes that Alister Mackenzie attained status as a master golf course architect. Appendix C on page 4-7 notes, "George Shackelford, in his book *Grounds for Golf*, describes Mackenzie as a master designer and offers that Mackenzie's secret to creating unique courses was his talent for routing." Regrettably, today nothing remains of Mackenzie's unique routing. He continues to explain that his work "was known for its original and distinctive bunkers, with irregular shapes and each with its own design." And "Distinctive bunkering, the use of small hillocks around greens, and exciting hole locations were Mackenzie's trademark".

Another of Mackenzie's trademarks was his talent for working with natural landform and subtly integrating his courses with a site's topography to take full advantage of the unique qualities of each site. Quoting from the HRER, "Mackenzie felt that the success of golf course construction depended entirely on making the best use of natural features and devising artificial ones indistinguishable from nature." The HRER continues with, "..... while many architects try to create a special course, Mackenzie could figure out how best to fit holes into a property and situate a golf course to evoke a comfortable, settled, connection to the ground. His course routings are always functional and original but rarely do they fight the contours of the property."

In summary, defining characteristics of Mackenzie's design style included unique course routing, a talent for adapting a course to fit the land, an ability to offer challenge to players of varying skill levels, distinctively designed bunkers, and inclusion of multiple fairway options – offering advantage to those to took greater risks in their play. The vast majority of these features have been eliminated from the course. According to Wexler, in a recently published article "no appreciable trace of his strategy remains in play."³

Unfortunately, Sharp Park Golf Course began to fail even before the course opened in 1932 because Mackenzie failed to fully understand the forces of nature at this site. Page 4-3 of the Evaluation Report notes that the opening was delayed twice due to "drainage problems on the course due to winter rains." Shortly after the course opened a major storm washed out a large portion of the course and necessitated construction of the seawall in 1938 intended to prevent similar damage in the future. This type of damage has continued – as recently as 1982 a major storm wiped out several holes. In 1990 another breach killed many of the cypress trees on the course. Few of the golf courses designed by Alister Mackenzie remain intact today. It would be ironic and misplaced if this course – one that represents a failure in design – became a lasting representative of his life's work by being officially designated as a historic property.

³ Dr. Alister Mackenzie, "Sharp Park Golf Course", Pacifica, CA page 113

The determination of historic significance is tied to a site's level of integrity. According to *A Guide to Cultural Landscape Reports: Contents, Process, and Techniques*⁴ "The historic integrity of a cultural landscape relates to the ability of the landscape to convey its significance." And "Historic integrity is assessed to determine if the landscape characteristics and associated features, and the spatial qualities that shaped the landscape during the historic period of significance, are present in much the same way as they were historically." Emphasis added.

The guide continues, "Historic integrity is determined by the extent to which the general character of the historic period is evident, and the degree to which incompatible elements obscuring the character can be reversed". In the case of Sharp Park Golf Course the changes to the course were not the result of the normal evolution of a living landscape – maturing trees and other plantings, but rather major changes that were forced to solve functional problems that resulted from flaws in the original design – a failure to fully understand the power of nature and it's ability to wreak havoc. The changes made to Sharp Park Golf Course cannot be reversed because doing so would recreate the conditions that necessitated that the alterations be made in the first place.

Page 5-2 of the HRER notes, "Because landscape features change over time, a landscape need not retain all of the original features it had during its period of significance, but it must retain the essential features and characteristics that make its historic character clearly recognizable."


In essence for a site to meet the criteria of historic significance most of the designed features must look as they did during the period of significance. This may be true for the Clubhouse and maintenance building which are not addressed here, but it is not the case at Sharp Park Golf Course and no doubt explains why "None of the state or national registers identified Sharp Park Golf Course as a historical resource" as noted on page 4-1 of the HRER.

By making the finding that the existing golf course represents a historic resource under criterion C/3 it seems that Tetra Tech failed to appreciate not only the subtleties of golf course architecture but its essential features. Just because there was a golf course present in 1932 the fact that there is still a golf course present today, does not qualify the current course as a historic resource.

⁴ A Guide To Cultural Landscape Reports: Contents, Process and Techniques by Robert R. Page, Cathy A. Gilbert, and Susan A. Dolan, US Department of the Interior, National Park Service, Cultural Resource Stewardship and Partnerships, 1998.

Sharp Park Golf Course lacks integrity. While a golf course at this site is consistent with the historic land use, that fact is insufficient evidence for a finding of historic significance. Failure to demonstrate significance voids eligibility for historic resource status. I urge you to consider this as you plan for the future use of Sharp Park.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris S. Pattillo".

Chris Pattillo, ASLA
Historic Landscape Architect
President, PGAdesign^{inc}

CHRIS PATTILLO

HISTORIC LANDSCAPE ARCHITECT

PROFESSIONAL EXPERIENCE

PGAdesign^{inc}, 1979 to present

EDUCATION - REGISTRATION

Master of Landscape Architecture, 1975, UC Berkeley

Bachelor of Arts, 1972, UC Berkeley

California Landscape Architect, #1925

ASSOCIATIONS

Historic American Landscapes Survey (HALS), No. California Chapter, Co-Founder 2004, Chair 2004-2009 & Vice Chair 2010

American Society of Landscape Architects (ASLA), Member

ASLA Historic Preservation Professional Practice Committee, National Chair & Vice Chair 2006-2009

California Genealogy Society, Vice President & Board member 2010

Garden Conservancy, Member

California Preservation Foundation, Member

National Trust, Member

Oakland Heritage Alliance, Member

Oakland Chamber of Commerce, Member

Oakland Chamber of Commerce Economic Develop Committee

Open Space, Conservation & Recreation Elements (OSCAR), Advisory Committee

AWARDS

Oakland Chamber of Commerce: "Small Business of the Year" 1995

Oakland Chamber of Commerce: "Woman Owned Business of the Year" 2000

RELEVANT PROJECT EXPERIENCE

Badger Pass Ski Area CLR, Yosemite Natl. Park, CA

Doyle Drive in San Francisco Presidio HALS, San Francisco, CA

Atchison Village HSR, Richmond, CA

Meyers Estate Garden Master Plan & Maintenance Guidelines, Union City, CA

Roeding Park HALS, Fresno, CA

Sakai-Oishi Nurseries HALS, Richmond CA

William Land Park Cultural Landscape Survey & Evaluation, Sacramento

Berkeley City Club Gardens HALS, Berkeley, CA

PUBLICATIONS

"Preparing a Historic American Landscapes Survey (HALS) History: Brief Guide to Identifying and Documenting HALS Sites," co-author, *National Park Service, US Dept of the Interior*, Washington DC, August 2010

"Doyle Drive: Using Innovation HALS Methodology," SF Heritage News, Vol. XXXVII, No. 2, Summer 2010

"Innovation HALS Methodology Developed for SF Presidio Project," CPF News, Summer 2009

PRESENTATIONS

Documenting our Heritage, Annual ASLA conference, San Diego, California, October 2011

Historic American Landscapes Survey – An Introduction, for ASLA Chapter Presidents, October 2011

Exploring Cultural Landscapes through Case Studies, California Preservation Foundation (CPF), August 2010

Historic American Landscapes Survey – An Overview, American Society of Landscape Architects (ASLA), July 2010

Doyle Drive HALS at the Presidio of San Francisco, CPF, May 2010

Landscape Within The Historic Context, American Institute of Architects (AIA) Historic Resources Committee, San Francisco, CA, June 2009

Historic American Landscapes Survey – Tools of Preservation, UC Berkeley Extension, Landscape Architecture Program, May 2009

Alviso Adobe Park: History & Design Process – Opening Remarks, Pleasanton, CA, October 2008

Historic American Landscape Survey – A Panel Discussion, ASLA Annual Conference, San Francisco, CA, October 2007

Olmsted in the East Bay – tour leader & speaker, ASLA Annual Conference, San Francisco, CA, October 2007

Oakland Waterfront Parks – tour speaker, ASLA Annual Conference, San Francisco, CA, October 2007

Historic American Landscapes Survey – An Overview, Oakland Heritage Alliance (OHA), Oakland, CA, Summer 2007

Historic American Landscapes Survey – An Overview, Town & Gown Club, Berkeley, CA Spring 2007

Cleveland Cascade – Rehabilitation of a Howard Gilkey Landscape, OHA, Oakland, CA, March 2007

Making a Splash: Preservation of Pools and Fountains, CPF Conference, Sacramento, CA, April 2006

Peralta Hacienda Historical Park – Planning and Design, Friends of Peralta Hacienda, Oakland, CA, December 2005

Kaiser Roof Garden and the Gardens of the Museum of California: Comparing Two Mid-Century Modern Roof Gardens, OHA, Oakland, CA, July 2005

Planning and Public Policy: The Urban Planning Process, Department of City & Regional Planning, UC Berkeley, April 1983

HISTORIC AMERICAN LANDSCAPES SURVEY (HALS) NOMINATION FORMS

Anderson Marsh State Historic Park, Lake County, 2011
Berkeley Women's City Club, Berkeley, 2011
Bidwell Mansion, Chico, 2011
Bidwell Park, Chico, 2011
Boyd Memorial Park, San Rafael, 2010
California Nursery Company Historic Park, Niles, 2008
Call Ranch at Fort Ross State Park, Jenner, 2009
Captain Fletcher's Inn & Manager's House, Navarro, 2009
Centerville Pioneer Cemetery, Fremont, 2008
Children's Fairyland, Oakland, 2009
China Camp State Park, San Rafael, 2009
Fern Dale (Shaw House), Ferndale, 2009
Forest Theater, Carmel, 2010
Henry H. Meyers Garden, Union City, 2010
La Mirada Adobe, Monterey, 2010
Marin Art and Garden Center, Ross, 2009
McConaghy Estate, Hayward, 2009
Meek Mansion & Carriage House, Hayward, 2009
Mendocino Woodlands Demonstration Recreation Area, Mendocino, 2009
Micke Grove Park, Lodi, 2009
Mountain View Cemetery, Oakland, 2010
Point Arena Cove, Point Arena, 2010
Point Arena Lighthouse, Point Arena, 2010
Point Cabrillo Lighthouse, Casper, 2009
Rancho Higuera Adobe Historical Park, 2008
Ravenswood Estate, Livermore, 2009
Robson-Harrington Park, San Anselmo, 2009
Shibata Japanese Garden (Mount Eden Nursery), Hayward, 2010
Shinn Historical House & Arboretum, Fremont, 2008
Sun House, Ukiah, 2009
Tor House, Carmel, 2010
Wassama Village, 2010



February 16, 2017

Supervisor London Breed, President
San Francisco Board of Supervisors
City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102-4689

By email: Board.of.Supervisors@sfgov.org

Re: Please remove Sharp Park Golf Course from the Natural Resource Areas
Management Plan EIR

Dear President Breed & the San Francisco Board of Supervisors,

Friends of the Earth appreciates all of your work to promote environmental stewardship in San Francisco. Now we are urging you to remove the Sharp Park Golf Course redevelopment project from the Natural Resource Areas Management Plan Environmental Impact Report (EIR). The Sharp Park Golf Course is plagued with controversy, is a liability for San Francisco taxpayers and the General Fund, and deserves closer scrutiny by the public and the Board of Supervisors, as previously promised in writing by the San Francisco Recreation and Park Department (RPD).

Friends of the Earth is deeply concerned about the inclusion of a Pacifica-based Sharp Park Golf Course redevelopment project within what is supposed to be a San Francisco “natural areas plan.” The golf course has lost more than \$1.75 million in the last 11 years, drawing scarce resources away from San Francisco coffers that could instead be invested in San Francisco neighborhood-based recreation and parks, including the five golf courses within the City.

In 2009, in response to public scoping comments on the EIR, the RPD stated:

“Because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review” (emphasis added)

However, when the RPD released its Draft EIR, it included a golf course redevelopment project that would redesign golf course holes, redevelop numerous areas of the course, and dredge the wetlands. This redevelopment is projected to cost San Francisco \$11 million, and is expected to lead to the future armoring of the sea wall to protect this significant investment, costing San Francisco millions of more dollars. Less expensive alternatives exist, including options created by RPD and the engineering firm that helped develop the Ocean Beach Master Plan, but those were not reviewed in this EIR.

Scientists from institutions such as the University of California and San Francisco State University have criticized the Sharp Park Golf Course redevelopment project, stating that it harms endangered species and damages the wetlands. The golf course was built upon wetlands, and the RPD pumps freshwater from the natural areas into the ocean, wasting more than 100 million gallons of fresh water each year.

The Sharp Park Golf Course is a burden on the San Francisco General Fund, and highlights the misalignment of funds towards recreational activities that are close to San Francisco neighborhoods and provide recreation that is in demand by our communities.

We urge the San Francisco Board of Supervisors to remove the Sharp Park Golf Course Redevelopment from the EIR on February 28.

Sincerely,

A handwritten signature in black ink, appearing to read 'MK' or 'Marcie Keever', written in a cursive style.

Marcie Keever
Legal Director
Oceans & Vessels Program Director
Friends of the Earth

1 [Motion Urging the Board of Supervisors to Remove Sharp Park Golf Course Redevelopment Project
2 from the Natural Resource Areas Management Plan Environmental Impact Report]
3

4 The San Francisco Youth Commission urges the removal of the Sharp Park Golf Course
5 redevelopment project from the Natural Resource Areas Management Plan Environmental Impact
6 Report (EIR). The Sharp Park Golf Course is a liability for San Francisco taxpayers and the General
7 Fund and deserves closer scrutiny by the public and the Board of Supervisors. The San Francisco
8 Recreation and Park Department (RPD) previously indicated the need for a separate review.
9

10
11 In 2009, in response to public scoping comments on the EIR, the RPD stated:

12 "Because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being
13 studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP
14 project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they
15 would undergo a separate regulatory review, including CEQA environmental review."
16

17 We are concerned about the inclusion of a Pacifica-based Sharp Park Golf Course redevelopment
18 project within the San Francisco "natural areas plan." The golf course has lost more than \$1.75 million
19 in the last 11 years, drawing scarce resources away that could instead be invested within San
20 Francisco in neighborhood parks and recreation programs.
21

22 However, the draft EIR includes a golf course redevelopment project. This redevelopment is estimated
23 to cost the City \$11 million, and is expected to lead to future sea wall upgrades, potentially costing
24 millions more.
25

1 Scientists from institutions such as the University of California and San Francisco State University
2 have criticized the Sharp Park Golf Course redevelopment project, stating that it harms endangered
3 species and damages the wetlands. The golf course was built upon wetlands, and the RPD pumps
4 freshwater from the natural areas into the ocean, wasting more than 100 million gallons of fresh water
5 each year.

6
7 The Sharp Park Golf Course, which is located outside San Francisco, indicates the need to realign our
8 scarce funds towards those facilities, programs, and services relied upon by young people and
9 residents of our neighborhoods. We urge the San Francisco Board of Supervisors to ensure the golf
10 course redevelopment is subject to further review by removing the Sharp Park Golf Course
11 Redevelopment from the EIR.

12
13
14 Passed by the Executive Committee (William Juarez, Chiara Lind, Madeleine Matz) on February 15,
15 2017.
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February 16, 2017

RE: Please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR

Dear Supervisor Yee

Thank you for your leadership and your support of our City's environmental stewardship. **We are writing to urge you to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.**

We are concerned that a multi-million dollar redevelopment plan for Sharp Park Golf Course has been inserted into the City's Natural Resource Areas Management Plan. When the scope of the Natural Resource Areas Management Plan's EIR was defined, Recreation and Park Department promised: "Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review."

Despite this promise, the golf course redevelopment project was inserted into the EIR and was not subject to mandatory public hearings or early, formal oversight by regulatory agencies. Moreover, independent scientists have criticized the redevelopment at harming the endangered San Francisco Garter Snake and California Red-legged frog -- proposed changes will destroy and fill parts of the wetland to improve the golf course and will confine snake and frog habitat to the areas most vulnerable to sea level rise.

By approving the plan, the City is committing to spend even more taxpayer dollars on a Pacifica-based golf course that loses several hundred thousand dollars a year, is of little recreational benefit to San Francisco residents, and ultimately harms endangered species. (See attached table)

Please preserve the public trust in City government and ensure that San Francisco is making the most informed environmental decisions possible.

On February 28, please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR. If you are not able, please reject the entire EIR.

Sincerely,

A handwritten signature in black ink, appearing to read "Amandeep Jawa".

Amandeep Jawa • President

San Francisco League of Conservation Voters
933 Valencia St. • San Francisco, CA • 94110
<http://www.sflcv.org>

Sharp Park Golf Course Operating Costs

Fiscal Year	RPD Sharp Park Golf Course Losses¹
04/05	– \$110,299.00
05/06	– \$338,025.60
06/07	– \$64,685.80
07/08	– \$119,758.00
08/09	\$29,446.40
09/10	– \$134,699.80
10/11	– \$161,217.20
11/12	– \$245,007.40
12/13	– \$111,289.20
13/14	– \$151,269.80
14/15	– \$358,333.40*
TOTALS	– \$1,765,138.80

*Based on additional payroll records for FY 14/15 obtained from Recreation and Park, losses in 14/15 may be as high as \$750,000.²

Projected Costs of Golf Course Redevelopment:

\$6 to \$11 million for proposed project³ in Natural Areas Management Plan

Eventual additional costs of \$8.5 million⁴ or more for eventual seawall repair

Source:

1) <https://wildequity.org/2015-another-year-of-losses-at-sharp-park-golf-course/>

2) <https://wildequity.org/wp-content/uploads/2017/01/Dingley-H.-2017-Financial-Appraisal-of-Sharp-Park-Golf-Course-2005-%E2%80%902015.pdf>

3) Tetra Tech, “Sharp Park Conceptual Restoration Alternatives Report,” November 2009

4) ARUP North America Ltd., “Sharp Park Sea Wall Evaluation”, Dec. 17, 2009

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report for the proposed Significant Natural Resource Areas Management Plan, unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The Sharp Park Golf Course has been heavily and rightly criticized by scientists, conservation groups, and community park advocates for the past decade, due to its harmful impacts on imperiled wildlife, and its misuse of taxpayer funds that could be more effectively spent on important social and environmental programs.

The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land.

SAVE THE FROGS! and the vast majority of non-golfers throughout San Francisco and elsewhere are wholeheartedly opposed to any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,



Kerry Kriger, Ph.D.

15-February-2017



Dr. Kerry Kriger
Executive Director
415-878-6525

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E-mail: kerry@savethefrogs.com

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brent.jalipa@sfgov.org

Board.of.Supervisors@sfgov.org



February 10, 2017

OFFICES

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(209) 236-0330

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San Francisco Board of Supervisors

City Hall, Room 244
San Francisco, CA 94102

RE: Please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR

Dear Board of Supervisors,

Thank you for your leadership in San Francisco and your support of our City's environmental stewardship. We are writing to urge you to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

We are concerned that a multi-million dollar redevelopment plan for Sharp Park Golf Course has been inserted into the City's Natural Resource Areas Management Plan. When the scope of the Natural Resource Areas Management Plan's EIR was defined, Recreation and Park Department promised: "Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review." Despite this promise, the golf course redevelopment project was inserted into the EIR and was not subject to mandatory public hearings or early, formal oversight by regulatory agencies.

The Sharp Park Golf Course redevelopment will harm the endangered San Francisco Garter Snake and California Red-legged frog. The proposed changes will destroy and fill parts of the wetland and will confine snake and frog habitat to the areas most vulnerable to sea level rise. Moreover, the redevelopment contributes to the region's overall water demand, using water from the wild and scenic Tuolumne River to irrigate golf courses. We believe that investigating other options for Sharp Park future land use could identify opportunities to protect and recover endangered species and promote sustainable water use at the same time.

By approving the plan, the City is committing to spend even more taxpayer dollars on a Pacifica-based golf course that loses several hundred thousand dollars a year, is of little recreational benefit to San Francisco residents, increases water demand from the wild and scenic Tuolumne River, and ultimately harms endangered species.

Please preserve the public trust in City government and ensure that San Francisco is making the most informed environmental decisions possible. On February 28, please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR. If you are not able, please reject the entire EIR.

Sincerely,

Patrick Koepfle
Executive Director

February 13, 2017

SAN FRANCISCO BOARD OF SUPERVISORS

City Hall

McAllister at Van Ness, room 244

San Francisco, CA 94102

RE: SHARP PARK GOLF COURSE - PACIFICA

Dear Supervisors:

I am writing to ask that you remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

That area is crucial habitat for the endangered San Francisco garter snake and the California red-legged frog, amongst others. Surely their survival needs should take precedent over a money-losing, out-of-town golf course, one which provides little recreational benefit to the residents of San Francisco.

On February 28, please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR. Failing that, I ask that you reject the entire EIR.

Thank you for your consideration.

Sincerely,

Eric Mills, coordinator
ACTION FOR ANIMALS
P.O. Box 20184
Oakland, CA 94620

From: Yvette Tapp <yvette@mountainairfilms.com>
Sent: Thursday, February 16, 2017 5:36 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp-Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,

Yvette Tapp

From: emmettdvm@netzero.net
Sent: Thursday, February 16, 2017 5:36 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf courses e redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

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Emmett L. Blankenship, DVM,MS
224 Transart Pkwy
Canton, GA 30114

Warning: Don't Use Probiotics Before You See This

Gundry MD

<http://thirdpartyoffers.netzero.net/TGL3232/58a65388b7d66538817e5st03duc>



From: Melissa Hammerbeck <missyhammerbeck@hotmail.com>
Sent: Thursday, February 16, 2017 5:38 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

From: Me <missyhammerbeck@hotmail.com>
Date: February 16, 2017 at 8:34:41 PM EST
To: missyhammerbeck@hotmail.com

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Respectfully,

Melissa Hammerbeck

Sent from my iPhone

From: Ellen O'Connor <eoconnor27474@gmail.com>
Sent: Thursday, February 16, 2017 5:59 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: No on killing federally protected California Red-Legged Frogs
Categories: 170044

Please protect wetlands and reject any SNRAMP that includes golf course redevelopment

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

PLEASE SAVE THE FROGS. Each creature has a place in the ecosystem, we depend on our environment for life.

Thank you
Ellen O'Connor
95618

From: poetictragedy13@comcast.net
Sent: Thursday, February 16, 2017 6:15 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Sincerely,
Cristina Anderson



From: Kimberly Douglass <kimberlyjaye@live.com.au>
Sent: Thursday, February 16, 2017 6:43 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California. I live in Australia and dream of the day that I'll travel to California and see all the beautiful natural wonders in California. Please don't destroy a beautiful home for these iconic frogs just so that you can build a boring golf course that is the same as any other golf course. Californian wetlands are unique don't jeopardize that uniqueness for a stretch of grass with holes in it.

Sincerely,
Kimberly

From: Janet Smith <blueorchardbee@shaw.ca>
Sent: Thursday, February 16, 2017 6:48 PM
To: Board of Supervisors, (BOS)
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: protect Red-Legged Frogs !
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

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sincerely,

Janet Smith

From: Joseph Barnett <animaltales2@gmail.com>
Sent: Thursday, February 16, 2017 7:04 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you for your time.

Sincerely,
Joseph Barnett

From: Gail Gester <ggester@jps.net>
Sent: Thursday, February 16, 2017 7:50 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear Board of Supervisors,

I am writing to ask you to please reject the proposed draining of the Sharp Park wetlands. The Red-Legged frogs are an important California native amphibian who depend on wetland areas for existence. The continued draining of wetlands is unwise for many reasons. To destroy Sharp Park wetlands for a non essential golf course is unconscionable. Undoubtedly you have heard the Save the Frogs presentations on the folly of draining Sharp Park. Please to do not ignore the science behind their presentation. Please consider that your decision will deprive future generations of their natural heritage. Please do not use taxpayer money to fund the destruction of this important wetland environment.

Sincerely,

Gail Gester

From: Eric Fosburgh <ericfosburgh@gmail.com>
Sent: Thursday, February 16, 2017 7:57 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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Thank you,
Eric Fosburgh
Seattle WA

From: Michelle Hayward <michellehayward1313@gmail.com>
Sent: Thursday, February 16, 2017 8:27 PM
Cc: Peskin, Aaron (BOS); Breed, London (BOS); Johnston, Conor (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Board of Supervisors, (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Tang, Katy (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

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The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian.

The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land.

I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical.

As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you for your time.

Yours sincerely

Michelle Hayward, UK

From: russweisz@baymoon.com
Sent: Thursday, February 16, 2017 9:01 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

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thanks,
Russell Weisz
319 Laguna St.
Santa Cruz CA 95060

From: virginia haddad <virginiahaddad@me.com>
Sent: Thursday, February 16, 2017 9:06 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Sharp Park
Categories: 170044

Dear Supervisor,

I am a golfer and a city taxpayer as I have a vacation property on Powell St. that I stay at each summer. However I oppose any action to drain Sharp Park of its strip of marsh/wetland. I was there a few summers ago and saw the little CA red legged frogs under the bridge. They deserve protection, not only because they're our state amphibian (extinct for years now from the Santa Rosa Plateau in Riverside County near my main home), but also because they are a food source for the rare SAN Francisco garter snake, a snake of the most beautiful colors, IMHO. There must be a better solution than destroying the habitat of the state amphibian.

V. Haddad

Btw did you know that no other group of animals is going extinct faster than the amphibians? Habitat loss is reason #1.

Sent from my iPhone

From: Barbara <link288@bellsouth.net>
Sent: Thursday, February 16, 2017 9:08 PM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)

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Sincerely,
Dr. Barbara Anne Kidd-Hoffmann
4381 Fair Meadow Lane
Pike Road, Alabama 36064-2603

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 9:37 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94102, 94103, 94105, 94107 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94102.pdf; LettersSupesSupport NAP, SharpPk94103.pdf; LettersSupesSupport NAP, SharpPk94105.pdf; LettersSupesSupport NAP, SharpPk94107.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 4 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94102 (7), 94103 (5), 94105 (1), and 94107 (3). There are a total of 16 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94102 (7)

Vicky Kuo

Noah Wisnia

Merri A. Baldwin

Kris Hermanns

Brett Highley

Alberto Avila

Kevin Shin

94103 (5)

Matthew Cardoso

Yakov Lozovatskiy

Atsushi Yoshioka

Frank Slovenel

Elaine Harris

94105 (1)

John Apgar

94107 (3)

Steve Groccia

Craig Cucinella

Christine Carolan

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 9:44 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zip 94109 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94109.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 4 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94109 . There are a total of 38 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94109 (38)

Evan Judd

Michael Cianelli

Jose Lopez

Ben Steed

Herman Kim

Rich Rodman

Mark Breen

Derek Rahn

Oskar Frick

Michael Martis

Julie Jorden
Hilary Popeck
James Hammond
Greg Yankun
Alex Goldberg
Glenn Lyndsay
Jeff Weddell
Jeffrey Caldwell
Michael W. Beatty
Jack Scott
Susan Ewens
Major Lightner
Kent Keilwitz
Jacob Murphy
Elan Hawkins
Sterling Hawkins
Mike Berg
Brandon Service
Jodey Glaser
D. Hettenbach
Mike Costello
Colin Hall
Megan Barron
Maria Traboulsi
Saraid Donnelly
James Moore

Kyungduk Rho

Benjamin Church

From: Koyomi Waki <komikoala69@hotmail.com>
Sent: Thursday, February 16, 2017 9:49 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.



Spread the word and print this poster! Left-click the image to download the 17 x 23" PDF.

Speak up at San Francisco City Hall February 28th, 2017

Our Appeal hearing before the SF Board of Supervisors is on Tuesday, February 28th at 3:00pm in San Francisco City Hall, Room 250. We need you there at 3:00pm so that you can speak in support of our appeal and protecting Sharp Park wildlife! Please email Julia Chang Frank at Julia4th@yahoo.com if you can be there, and she will provide you with talking points. Thank you for taking action for amphibians!



California Red-Legged Frog eggs stranded on land.

Thank You for Speaking up for the Frogs in California!

SAVE THE FROGS! depends on the dedication, passion and action of our frog-loving supporters to stand up for the rights of amphibians around the globe. Thank you for being an active part of our movement to protect amphibian populations!

Sincerely,

Koyomi Waki

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 9:50 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94110, 94111 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94110.pdf; LettersSupesSupport NAP, SharpPk94111.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 2 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94110 (12), and 94111 (1). There are a total of 13 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94110 (12)

Nancy Noonan

Minh Trinh

Andrew Moeller

Leel Peesapati

Gary Lanza

Cory Wang

Giancarlo Nucci

Kevin Keeker

Kathryn Bodle

James Miller

Eric Newman

Gerald Spica

94111 (1)

Caitlin Slattery

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 9:57 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94112, 94114, 94115 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94112.pdf; LettersSupesSupport NAP, SharpPk94114.pdf; LettersSupesSupport NAP, SharpPk94115.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 3 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94112 (14), 94114 (6), and 94115 (5). There are a total of 25 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94112 (14)

Niki Herr

Anthony Ficher

Manarii Lilin

Charin Saelee

Rafael Quant

Patrick Hegarty

Thomas Williams

Matthew Lefkowitz

Rich Giosso

Jim Griffin

Jiahong Zheng

John Ching

Daire Lyne

Dennis Mok

94114 (6)

Allan Willam Palmer

Albert So

Darrin Turmel

John Lloyd

Justin Currie

Bob Molke

95115 (5)

John Huelskamp

Juan Carlos Escobar

Frasher Kempe

Tim Savinar

Anh D Pham

From: Sylvia - Central Solar Systems <sylvia@centralsolar.com.au>
Sent: Thursday, February 16, 2017 9:58 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors,

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan.

The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you

Sylvia Cooper

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 10:02 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94116 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94116.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing 33 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94116 (33). We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94116 (33)

George Aherne

Roman Peregrino

Bill Louie

Herb Bautista

Harper Alexander

Zack Anawalt

Stephen Schwarz

Brian Quinn

Palmira Nina Clima

Dennis O'Donnell

Paul V. Simpson

Marie Simpson

Pat Vella

Pamela and Horace Green

Frances Fok

Carol Martucci Spencer

Alex Mak

Niall Sheeran

Kevin Murphy

Ryan Kuss

Zach Lent

Randolph Chase

John Farley

Francesca Lettieri

Niall Madden

Joan Luo

Henry Shishmanian

Samuel Lee

Joe McNamara

Patrick Verra

Pat Grech

Thomas Moore

Mike Ippolito

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 10:08 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zip 94117 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94117.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 4 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94117 (15) . There are a total of 16 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94117 (15)

Richard Harris

Roderick Villasin

Alex Emslie

Steve Gordon

Kevin Buck

Matt Meznick

Gordon Atkinson

Sean Joyce

Sun Lee

Greg Zipp

Gordon Atkinson

Michael Smiley

Joe Boyle

Clinton Guitierrez

Cody Towner

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Thursday, February 16, 2017 10:14 PM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zip 94118 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94118.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 4 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94118 . There are a total of 25 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94118 (25)

Robert Guarino

Teerawuth Manchunakorn

Matt Rados

Kevin Kennis

Arthur Mansbach

Jeremy Garbutt

Justin Lee

Anna Lam

Jonathan K. Wong

Patrick McManus

Evon Z. Vogt

Todd McKenna

Phillip Kalsched

Helen Lee

Phu Lam

Ryan Brooks

Gladstone Liang

Leslie Bauer

Ernst Bauer

Patrick Loughran

Christopher Derr

Meghan Matthews

Parker Danneberg

Edd Burton

Patrick Hubregsen

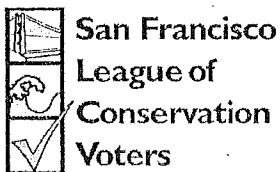
From: Amandeep Jawa <deep@deeptrouble.com>
Sent: Thursday, February 16, 2017 10:51 PM
To: BOS Legislation, (BOS); Board of Supervisors, (BOS)
Subject: Sharp Park Golf & the Natural Resource Areas Management Plan's EIR
Attachments: BOS_2017_02_15_SharpPark.pdf

Categories: 170044

Please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR!

Amandeep Jawa
SF League of Conservation Voters
deep AT sfllcv DOT org

<http://www.sfllcv.org>



February 16, 2017

RE: Please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR

Dear Board of Supervisors

We are writing to urge you to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

We are concerned that a multi-million dollar redevelopment plan for Sharp Park Golf Course has been inserted into the City's Natural Resource Areas Management Plan. When the scope of the Natural Resource Areas Management Plan's EIR was defined, Recreation and Park Department promised: "Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review."

Despite this promise, the golf course redevelopment project was inserted into the EIR and was not subject to mandatory public hearings or early, formal oversight by regulatory agencies. Moreover, independent scientists have criticized the redevelopment at harming the endangered San Francisco Garter Snake and California Red-legged frog -- proposed changes will destroy and fill parts of the wetland to improve the golf course and will confine snake and frog habitat to the areas most vulnerable to sea level rise.

By approving the plan, the City is committing to spend even more taxpayer dollars on a Pacifica-based golf course that loses several hundred thousand dollars a year, is of little recreational benefit to San Francisco residents, and ultimately harms endangered species. (See attached table)

Please preserve the public trust in City government and ensure that San Francisco is making the most informed environmental decisions possible.

On February 28, please vote to remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR. If you are not able, please reject the entire EIR.

Sincerely,

A handwritten signature in black ink, appearing to read "Amandeep Jawa".

Amandeep Jawa • President

Sharp Park Golf Course Operating Costs

Fiscal Year	RPD Sharp Park Golf Course Losses ¹
04/05	– \$110,299.00
05/06	– \$338,025.60
06/07	– \$64,685.80
07/08	– \$119,758.00
08/09	\$29,446.40
09/10	– \$134,699.80
10/11	– \$161,217.20
11/12	– \$245,007.40
12/13	– \$111,289.20
13/14	– \$151,269.80
14/15	– \$358,333.40*
TOTALS	– \$1,765,138.80

*Based on additional payroll records for FY 14/15 obtained from Recreation and Park, losses in 14/15 may be as high as \$750,000.²

Projected Costs of Golf Course Redevelopment:

\$6 to \$11 million for proposed project³ in Natural Areas Management Plan

Eventual additional costs of \$8.5 million⁴ or more for eventual seawall repair

Source:

1) <https://wildequity.org/2015-another-year-of-losses-at-sharp-park-golf-course/>

2) <https://wildequity.org/wp-content/uploads/2017/01/Dingley-H.-2017-Financial-Appraisal-of-Sharp-Park-Golf-Course-2005-%E2%80%902015.pdf>

3) Tetra Tech, "Sharp Park Conceptual Restoration Alternatives Report," November 2009

4) ARUP North America Ltd., "Sharp Park Sea Wall Evaluation", Dec. 17, 2009

From: elizabeth cavanagh <Esheltie@hotmail.com>
Sent: Thursday, February 16, 2017 11:31 PM
To: Board of Supervisors, (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Elizabeth Jache

From: Boaz Shacham <boazshacham@mail.huji.ac.il>
Sent: Friday, February 17, 2017 12:50 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:
Shalom!

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Golf is cool... but destroying wildlife habitat is NOT!

As a wildlife professional here in Israel, I am well aware of the difficulties and conflicts arising from clashes between public & private interests regarding the management of land resources. You must keep in mind that as public leaders, you have responsibility in assuring that natural habitats and the wildlife associated with them are protected for future generations.

Thanks for your attention.
Cheers,
Dr. Boaz Shacham

Boaz Shacham, PhD

Herpetological Collection Manager

National Natural History Collections

The Hebrew University of Jerusalem

From: Caroline Sévilla <caronyna@msn.com>
Sent: Friday, February 17, 2017 1:03 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Caroline Sévilla
France

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:06 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94124, 94127, 94129 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94124.pdf; LettersSupesSupport NAP, SharpPk94127.pdf; LettersSupesSupport NAP, SharpPk94129.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 3 pdf's containing signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94124 (2), 94127 (19), and 94129 (4) . There are a total of 25 letters attached to this e-mail. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94124 (2)

Brian McAuliffe

Andrew Yakas

94127 (19)

Linda Werner

Kevin McDonough

Bob Golton

Louis Doroux

Terry Norbury

Carol Kocivar

Ronald P Giannini and Janet Giannini

Harry Huberman

Evan Harrison-Wong

Ron Schivo and Ronnie Schivo Jr.

Helen Dilworth

Carol Lee

Daniel Louie

Jeff Dodds

Brendan Spiers

Steve Mellinger

Cynthia L. Mitchell

Richard Florez

Jim Retzlaff

94129 (4)

Abbas Qabazard

Sean Carroll

Charles A. Kitchen

Nancy Johnsen

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:01 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94123 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94123.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing 24 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94123. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94123 (24)

Chad Stassel

Paul Watts

Caitlin Swanson

Jono Swanson

Nilo Mia

Bryan Knox

Michael Mathieu

Adam Pecocar

Jacob Erdnan

Jeremey Waltz

Michael Grady

Carson Weiss

Luke Sprague

Brad Cogswell

Brad Kinnish

Gregory A VandenBosch

Colin Hughes

Cathe Picconi

C. David Viviani

John Engster

Mario Lozano

Owen Kane

Michael Mueller

Harold Levy

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 5:58 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zip 94122 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94122.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing 30 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94122. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94122 (30)

Brian Choy

Paul Donlon

Margaret O'Sullivan

Griffin Lowenthal

Antonio Anastasio

Michael Vella

Lynn Vella

Jesse Nishihaga

Van Fendyan

Scott MacDonald

Alexander Kvyat

Justin Basara

Elaine Wang

Bruce Austin Lilly Jr.

Sameer Pangrekar

Michael W. Thomas

Philip Coats

Ann Reilly

Michael Michela

Barney Michela

Gregg Zywicke

Jack Henneberry

Simon P. Tao

Jeff Barrett

Mitch Lowe

Alejandro Diaz

David Love

Mary Lee

Rob Kitchens

Mike Lem

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 5:54 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94121 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94121.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing 22 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94118. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94121 (22)

Deven DeLuca

Ben Strubridge

Ryan Villasin

Jonathan Levalley

Alexandra Mitchell

Kevin Fitzpatrick

Ramin Soheili

Robert Laessing

Adam Ochart

Kelly Dugan

Nicholas Meyers

Randall Riegler

Brandon Coakley

Davis Yates

James Jahn

Kelwin Young

James Madden

Ashok Notaney

Geoffrey F. Brown

Simon Harrington

John Cawley

Todd G. Choy

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 5:51 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zip 94118 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94118.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing 25 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94118. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94118 (25)

Robert Guarino

Teerawuth Manchunakorn

Matt Rados

Kevin Kennis

Arthur Mansbach

Jeremy Garbutt

Justin Lee

Anna Lam

Jonathan K. Wong

Patrick McManus

Evon Z. Vogt

Todd McKenna

Phillip Kalsched

Helen Lee

Phu Lam

Ryan Brooks

Gladstone Liang

Leslie Bauer

Ernst Bauer

Patrick Loughran

Christopher Derr

Meghan Matthews

Parker Danneberg

Edd Burton

Patrick Hubregsen

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 5:46 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zip 94117 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94117.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing 16 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip code 94117. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94117 (15)

Richard Harris

Roderick Villasin

Alex Emslie

Steve Gordon

Kevin Buck

Matt Meznick

Gordon Atkinson

Sean Joyce

Sun Lee

Greg Zipp

Gordon Atkinson

Michael Smiley

Joe Boyle

Clinton Guitierrez

Cody Towner

From: Antonella Nielsen <antonellanielsen@hotmail.com>
Sent: Friday, February 17, 2017 4:18 AM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely
Antonella Nielsen

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:11 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94131, 94132 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94131.pdf; LettersSupesSupport NAP, SharpPk94132.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 2 pdf's containing a total of 30 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94131 (8) and 94132 (22). We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94131 (8)

Michael Ouellette

Lauren Elliot

Jane White

Curtis Yee

Todd Lammie

David Pang

Mitchell Lam

Hayden Klaeveman

94132 (22)

James McGilley

Bradley Jann

Ofelia Cabatic

Serafin Cabatic

Dave Chen

John Chen

Ann Tittiger

John McIntyre

Xiaoyan Chen

Daniel Ceccoli

Jennifer Alley

William Dubayah

Dmitriy Dusheyko

Felix Solomon

Kenny Wong

William F. Quince Jr.

Andrew C. Ng

Sunny Ho Lee

Patrick Feeney Jr.

Yim Lee

Ashby Wolfe, MD

Mark Becker

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:15 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Zips 94133, 94134 / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPk94133.pdf; LettersSupesSupport NAP, SharpPk94134.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 2 pdf's containing a total of 20 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from the below-listed San Francisco residents from zip codes 94133 (15) and 94134 (5). We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

94133 (15)

Matthew Perrone

Ben Streeter

Ben Diaz

Jeff McGarvey

Douglas Cameron

Amber Merrigan

Ryan Crawford

Mike Baldaramos

Ian Kloville

Chris Bayliss

Christian DiCarlo

Luigi Pinotti

Joan Pinotti

Ryan Lamvik

Joe DeLeon

94134 (5)

Ike Takahashi

Jayden Jew

Michael Martin

Sharon Kelly

Michael T. Kelly

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:21 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Pacifica, Daly City, South SF / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkPacifica.pdf; LettersSupesSupport NAP, SharpPkDalyCity.pdf; LettersSupesSupport NAP, SharpPkSouthSF.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 3 pdf's containing a total of 49 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from residents of Pacifica (22), Daly City (20), and South San Francisco (7). We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:26 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Foster City, San Mateo / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkFosterCity.pdf; LettersSupesSupport NAP, SharpPkSanMateo.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above are 2 pdf's containing a total of 14 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from residents of Foster City (3) and San Mateo (11) . We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

From: Richard Harris <richard@sfpublicgolf.org>
Sent: Friday, February 17, 2017 6:31 AM
To: Board of Supervisors, (BOS); Breed, London (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS)
Cc: Johnston, Conor (BOS); Pagoulatos, Nick (BOS); Kelly, Margaux (BOS); Hepner, Lee (BOS); Summers, Ashley (BOS); Lopez, Barbara (BOS); Low, Jen (BOS); Power, Andres (BOS); Goossen, Carolyn (BOS); Chan, Yoyo (BOS); Meyer, Catherine (BOS); Ginsburg, Phil (REC); Hue, Melinda (CPC); Range, Jessica (CPC); Bradley, Stacy (REC)
Subject: Public Golf Alliance / Natural Areas Plan Appeal / BoS File 170044 / Letters in Support of NAP and Sharp Park Golf, Opposing Appeal. Misc. San Mateo County / BofS hearing Feb. 28
Attachments: LettersSupesSupport NAP, SharpPkOtherSanMateoCo.pdf
Categories: 170044

Clerk of the San Francisco Board of Supervisors
Board President London Breed, and Members of the Board

Natural Areas Plan / Bd of Supes File No. 17044 / Support NAP, Oppose Appeal

Attached above is 1 pdf containing a total of 25 signed letters to the SF Board of Supervisors in support of the Natural Areas Plan Final EIR and Sharp Park Golf Course, from residents of miscellaneous cities and towns in San Mateo County. We ask the Clerk to make these part of the Board's record in the matter, and for Board members to consider them.

Richard Harris
San Francisco Public Golf Alliance
Phone: (415) 290-5718

From: Alan Olander <aolander@arvig.net>
Sent: Friday, February 17, 2017 6:36 AM
To: Board of Supervisors, (BOS)
Cc: Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,
Alan Olander

From: Virginia Reinhart <virginia.reinhart@sierraclub.org>
Sent: Friday, February 17, 2017 7:55 AM
To: Jalipa, Brent (BOS); Board of Supervisors, (BOS)
Subject: Re: Letters Opposing Sharp Park Golf Course Redevelopment in SNRAMP
Attachments: Letters Opposing Sharp Park Golf Course Redevelopment in SNRAMP.pdf; Letters Opposing Sharp Park Golf Course Development in SNRAMP.pdf

Categories: 170044

Dear Ms. Calvillo and Mr. Jalipa,

In addition to the 330 letters I sent you on Tuesday, I've attached an additional 270 letters received since Wednesday showing support for removing the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

Thank you for your consideration,

Virginia

Virginia Reinhart
Communications Manager
Sierra Club, San Francisco Bay Chapter
2530 San Pablo Ave, Suite I
Berkeley, CA 94702
virginia.reinhart@sierraclub.org
(510) 848-0800 ext. 306

----- Forwarded message -----

From: Virginia Reinhart <virginia.reinhart@sierraclub.org>
Date: Tue, Feb 14, 2017 at 12:29 PM
Subject: Letters Opposing Sharp Park Golf Course Redevelopment in SNRAMP
To: brent.jalipa@sfgov.org, Board.of.Supervisors@sfgov.org

Dear Ms. Calvillo and Mr. Jalipa,

Please find attached over 330 letters of support for removing the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan's EIR.

We urge the supervisors to vote to remove the multi-million golf course redevelopment that harms endangered species from the EIR. Sharp Park golf course has been losing money for years, and since it's located in Pacifica, it provides little recreational benefit to San Francisco residents.

Thank you for your consideration.

Best,

Virginia Reinhart
Communications Manager

Sierra Club, San Francisco Bay Chapter
2530 San Pablo Ave, Suite I
Berkeley, CA 94702
virginia.reinhart@sierraclub.org
(510) 848-0800 ext. 306

Dear Board of Supervisors,

The University of San Francisco's Eco Restoration Club urges you to remove the Sharp Park Golf Course Redevelopment Project from the Natural Resource Areas Management Plan Environmental Impact Report (NRAMP EIR).

As you may be aware, USF students live throughout San Francisco, and we enjoy the many public recreational amenities that the City offers. But this redevelopment of a golf course, which harms the endangered San Francisco Garter Snake and California Red-legged frog, and is located in Pacifica, is a problematic use of City funds.

We're also concerned that the Recreation and Park department, by inserting the golf course redevelopment into the Natural Resource Areas Management Plan EIR, did not honor their written promise:

"Because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review." Source 2009 NRAMP EIR Scoping Report.

Scientists from the University of California and San Francisco State have criticized the golf course redevelopment has further harming the habitat for the endangered snake and frog. We are also concerned that less expensive, more environmentally-friendly alternatives were not reviewed in this EIR.

By including the golf course redevelopment in the plan, the City is not only breaking the public trust, but will also be exporting millions of recreation dollars to subsidize cheap golf in Pacifica. San Francisco already manages five golf courses within its own City and County boundary that do not harm endangered species.

We hope you agree with us and that you'll uphold the prior written commitment by the Recreation and Park Department. We urge you to vote to remove the golf course redevelopment from the NRAMP EIR. Thank you very much.

Best,

Jackie Isbell, President
Hannah Sawyer, Member

From: Feinstein Arthur <arthurfeinstein@earthlink.net>
Sent: Friday, February 17, 2017 9:39 AM
To: Board of Supervisors, (BOS)
Subject: Letter re Appeal of FEIR for Significant Natural Areas Management Program
Attachments: FEIR Club Letter 2-17Fin.pdf

Categories: 170044

Please find attached the Sierra Club's comment letter on the it's Appeal of the FEIR for the Significant Natural Resource Areas management Plan.

Thank you,
Arthur Feinstein



SIERRA CLUB

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Serving Alameda, Contra Costa, Marin and San Francisco counties

February 16, 2017

Angela Calvillo
Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place
City Hall, Room 244
San Francisco, CA 94102-4689

Re: Sharp Park and the Significant Natural Resource Areas Management Plan (SNRAMP) FEIR

Dear Ms. Calvillo:

The Sierra Club again urges the Board of Supervisors to remove from the SNRAMP FEIR all Sharp Park Golf Course redevelopment projects and management proposals that are a part of project A18, the Sharp Park Golf Course redevelopment project. The written Appeal that we have submitted, along with many other organizations, of the Planning Commission's approval of the SNRAMP provides in greater detail the reasons for our opposition to this FEIR as currently written. We believe that the Board of Supervisors can remove Sharp Park and its project 18 from the SNRAMP FEIR without requiring a rewrite of the EIR. Sharp Park is many miles away from any other Natural Area. Thus deleting Sharp Park from the FEIR cannot in any way result in new unconsidered negative impacts to the rest of the Natural Areas that are analyzed in the EIR.

On the other hand, if the SNRAMP FEIR is adopted with the Sharp Park elements it will violate CEQA and put endangered species (the San Francisco garter snake and the California red-legged frog) at risk.

We are strong supporters of the San Francisco Natural Areas Program and wish to see it implemented as fully as possible. Unfortunately, project A18 would undermine the goals of the Natural Areas Program at Sharp Park since, as said above, it would impact endangered species and addresses a golf redevelopment project, not a natural areas project.

It is obvious to us that project A18 requires a distinct and separate CEQA process, not as a part of the SNRAMP EIR. We have made our concerns well known to the City, as we have previously objected to inserting A18, into the California Environmental Quality Act ("CEQA") review process for the Significant Natural Resource Areas Management Plan.

The Planning Department's own analysis supports our position. The City's November 2009 Scoping Report for the SNRAMP CEQA process stated:

[b]ecause redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo

a separate regulatory review, including CEQA environmental review.

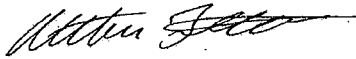
Furthermore, the Sharp Park Golf Course redevelopment project, in contrast to the "program" level analysis of SNRAMP part of the EIR, is analyzed at the "project" level and would therefore not require additional CEQA review before it is implemented even though it was not subject to all of CEQA's required review procedures and not a single alternative to A18 was considered in the EIR.

A18 has been heavily criticized by scientists, conservation groups, and community park advocates in both 2009 and 2011 because of its harmful impacts to imperiled wildlife and the economic sustainability of the Recreation and Park Department. Nothing has changed.

While we strongly believe that the Natural Areas Program is critical to the future of San Francisco and its natural ecology, we do not believe it is appropriate or ethical for the City to attempt to seek acceptance of an environmentally disastrous project by inappropriately injecting it into the CEQA process of an otherwise strongly supported program.

We therefore urge you to eliminate all elements of project A18 from the SNRAMP FEIR and only then approve the FEIR. Failing that, we urge you to approve our appeal, deny the FEIR and then send it back to the Planning Department with the request that the FEIR be resubmitted minus the Sharp Park project A18 elements.

Sincerely,

A handwritten signature in black ink, appearing to read "Arthur Feinstein", with a stylized flourish at the end.

Arthur Feinstein
Executive Committee member, Sierra Club SF Bay Chapter

Cc: San Francisco Board of Supervisors

From: brandi farrar <farrarbrandi@yahoo.com>
Sent: Friday, February 17, 2017 10:26 AM
Cc: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you,
Brandi Farrar

From: angelesroy.sf@gmail.com
Sent: Friday, February 17, 2017 11:54 AM
To: Roy Angeles; Sfyd President
Subject: Remove sharp park golf course
Attachments: draft SFYD letter to SFBOS members it endorsed.docx

Categories: 170044

Dear Supervisor,

Please find SFYD's letter of support for this campaign attached. Thanks in advance!

Angeles

**RE: Remove Sharp Park Golf Course Redevelopment Project at 2/28/17
Board of Supervisors Appeal Hearing**

Dear President Breed,

The San Francisco Young Democrats' Executive Board writes to urge you to remove the controversial Sharp Park Golf Course Redevelopment Project from the Natural Resource Areas Management Plan Environmental Impact Report (NRAMP EIR). This project, for a golf course located in Pacifica, is not a wise investment for San Francisco residents and taxpayers, and is well outside the scope of a plan focused on "natural areas."

The Sharp Park Golf Course is a financial drain for San Francisco, having lost more than \$1.75 million in the last 11 years. San Francisco already manages five golf courses within its own City and County boundary, and our communities want and need reinvestments in neighborhood park and recreation amenities.

Removing the redevelopment project from the NRAMP EIR is consistent with what the Recreation and Park Department promised the public and policy-makers in 2009 when it stated:

*"Because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, **it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR.** Should changes to the Sharp Park Golf Course be proposed, **they would undergo a separate regulatory review, including CEQA environmental review.**"* (emphasis added) Source 2009 NRAMP EIR Scoping Report.

Despite this promise, the NRAMP EIR now includes a golf course redevelopment project that would redesign golf course holes, redevelop numerous areas of the course, and dredge the wetlands. This redevelopment is projected to cost San Francisco taxpayers \$11 million, not including millions more in future repairs to armor the sea wall. Less expensive, more environmentally-friendly alternatives exist, but they were not reviewed in this EIR. Scientists from Bay Area universities and institutions have criticized the redevelopment project.

We endorse and actively support candidates who share our values, and we're proud to have endorsed you last year. We hope you agree with us and that you'll uphold the prior written commitment by the Recreation and Park Department that this golf course redevelopment project has no place in this NRAMP EIR, and will accordingly support removing it.

**RE: Remove Sharp Park Golf Course Redevelopment Project at 2/28/17
Board of Supervisors Appeal Hearing**

Dear Supervisor,

The San Francisco Young Democrats' Executive Board writes to urge you to remove the controversial Sharp Park Golf Course Redevelopment Project from the Natural Resource Areas Management Plan Environmental Impact Report (NRAMP EIR). This project, for a golf course located in Pacifica, is not a wise investment for San Francisco residents and taxpayers, and is well outside the scope of a plan focused on "natural areas."

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Despite this promise, the NRAMP EIR now includes a golf course redevelopment project that would redesign golf course holes, redevelop numerous areas of the course, and dredge the wetlands. This redevelopment is projected to cost San Francisco taxpayers \$11 million, not including millions more in future repairs to armor the sea wall. Less expensive, more environmentally-friendly alternatives exist, but they were not reviewed in this EIR. Scientists from Bay Area universities and institutions have criticized the redevelopment project.

We hope you agree with us and that you'll uphold the prior written commitment by the Recreation and Park Department that this golf course redevelopment project has no place in this NRAMP EIR, and will accordingly support removing it.

From: MM <mm_urizon@yahoo.com>
Sent: Friday, February 17, 2017 12:18 PM
To: Tang, Katy (BOS); Board of Supervisors, (BOS)
Cc: Peskin, Aaron (BOS); Ronen, Hillary; Kim, Jane (BOS); Fewer, Sandra (BOS); Yee, Norman (BOS)
Subject: REJECT Significant Natural Resource Areas Plan or SEVER Sharp Park Golf Course Redevelopment

Categories: 170044

Esteemed Supervisors:

The purpose of this communication is to advise you to reject the Significant Natural Resource Areas Management Plan as it is proposed. This Plan relies upon oversight by the San Francisco Recreation and Parks Department. The Department's management, at present, has a track record of wasteful overspending of taxpayer money, interlocks with privatization interests, and proven disinterest in responsible stewardship of our environmental resources.

Profit over planet is poor decision-making. I would encourage you to, at the very least, recommend severing the Sharp Park Golf Course redevelopment from the SNRAMP. The Sharp Park Golf Course redevelopment plan will have a significant and irreversible impact on an environmentally sensitive area in and around the Coastal Zone. Both the California Red-Legged Frog and the City's namesake San Francisco Garter Snake, both listed under the Endangered Species Act, will be further threatened, extirpated, or suffer extinction. No public servant should have species extinction on their record.

In similar Coastal Zone projects, SFRPD has shown disregard for contractual obligations stipulated by FEIR. There is no reason to assume that the Sharp Park Golf project would be any different.

Further, residents of an adjacent apartment complex have suffered displacement as their homes have been renovated and, as rents have subsequently nearly doubled due to those renovations, they have been forced out by increased housing costs. Remaining tenants live with the threat that they might be next.

In addition, the Carlyle Group has invested in coastal property also adjacent to the golf course. They stand to benefit substantially from the City's investments in Sharp Park. It is now an open secret that SFRPD's donors, who have become the proprietors of our parks, are well-invested in real-estate.

That an elite few should rule over the interests of many—many of whom are your constituents, is bad governance.

It would be still worse governance, if monetization of property in the public trust were to outweigh the naturally occurring complex interrelationships between living things which yield diversity, beauty, aesthetic appreciation, and grace.

Reject the SNRAMP. As a compromise, take golf course redevelopment out of

it.

Sincerely,
Mike Murphy
Director, San Francisco Watershed Protection Alliance
Resident, Outer Sunset District

From: Kevin Oury <bleda5@me.com>
Sent: Friday, February 17, 2017 12:32 PM
To: Board of Supervisors; (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Sharp Park Wetlands
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report for the proposed Significant Natural Resource Areas Management Plan, unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The Sharp Park Golf Course has been heavily and rightly criticized by scientists, conservation groups, and community park advocates for the past decade, due to its harmful impacts on imperiled wildlife, and its misuse of taxpayer funds that could be more effectively spent on important social and environmental programs.

The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land.

SAVE THE FROGS! and the vast majority of non-golfers throughout San Francisco and elsewhere are wholeheartedly opposed to any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities.

Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Sincerely,

Kevin Oury

From: vlouie42@gmail.com
Sent: Friday, February 17, 2017 12:50 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian. The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land. I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

From: Roland <jroland@email.t-com.hr>
Sent: Friday, February 17, 2017 12:53 PM
To: Board of Supervisors, (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS); Fewer, Sandra (BOS)
Subject: Please protect wetlands and reject any SNRAMP that includes golf course redevelopment
Categories: 170044

Dear San Francisco Board of Supervisors:

I am writing to urge you to reject the Final Environmental Impact Report (FEIR) for the proposed Significant Natural Resource Areas Management

Plan (SNRAMP), unless and until the Sharp Park Golf Course redevelopment is removed from the plan. The vast majority of California's wetlands have been drained, degraded and destroyed. Sharp Park is home to federally protected, endangered California Red-Legged Frogs (*Rana draytonii*), California's official state amphibian.

The Board of Supervisors should work to protect, rather than to kill, harm and harass these frogs, which is what happens when the City pumps the Sharp Park Wetlands out to sea, causing the frogs' egg masses to be stranded on dry land.

I wholeheartedly oppose any usage of taxpayer funds that results in the destruction of rare wetland ecosystems or the degradation of important wildlife habitat. Using taxpayer dollars to drain wetlands for non-essential purposes is thoroughly unethical. As such, I again request that you not approve any version of a Significant Natural Resource Areas Management Plan that condones or funds such activities. Please see www.savethefrogs.com/sharp-park for more info, and remember that there are over 1,000 other golf courses in California.

Thank you for your consideration

J. Roland

From: Lisa T. <lisalaw13@gmail.com>
Sent: Friday, February 17, 2017 2:05 PM
To: Board of Supervisors, (BOS); Fewer, Sandra (BOS); Farrell, Mark (BOS); Peskin, Aaron (BOS); Tang, Katy (BOS); Breed, London (BOS); Johnston, Conor (BOS); Kim, Jane (BOS); Yee, Norman (BOS); Sheehy, Jeff (BOS); Ronen, Hillary; Cohen, Malia (BOS); Safai, Ahsha (BOS); Jalipa, Brent (BOS)
Subject: Reject SNRAMP golf course and protect wetlands
Categories: 170044

Dear San Francisco Board of Supervisors:

As a property owner in San Francisco, I urge you to reject the FEIR for the SNRAMP as drafted because it includes re-development of the Sharp Park Golf course. The golf course re-development will involve the drainage and degradation of some of the last remaining habitat in the city for many species including the red-legged frog. This will undoubtedly cause the death of not only these threatened frogs but other native species as well.

A golf course that loses revenue for the city is not where we need to be putting our efforts, especially when it involves the killing of native species. A golf course is not open wild space- it requires constant maintenance and chemicals for upkeep. Taxpayer money put into a golf course is not a good example of what San Francisco and the Bay Area stand for, which is eco-friendly and environmentally aware development.

I urge you to reject any version of the SNRAMP plan that involves wetlands drainage and golf course support.

Thank you,
Lisa Tucker, Esq.
2030 3rd St.
San Francisco, CA

From: Neil McKinnon <nmckinnon58@gmail.com>
Sent: Friday, February 17, 2017 1:38 PM
To: Board of Supervisors, (BOS)
Cc: remy.monteko@jamestownlp.com
Subject: Support Pier 29 lease

Dear Chair Cohen:

I am a South of Market office tenant and resident of North Beach writing to urge you to support of the proposed retail project at Pier 29 and the conceptual term Sheet for the lease of the Pier 29 Bulkhead, Board of Supervisors file number 170128.

Pier 29 is a great location for a new local retail and beverage use, and I am excited to patronize it once it is built. I support activating this historic space and underutilized portion of the Embarcadero. Far too often San Francisco has left spaces vacant for many years based on unrealistic expectations of what tenants/operators are available for occupying these locations. Here is a proposal from a viable operator that can bring additional life and energy to this area of the waterfront.

I appreciate your consideration and expect you to make the right decision next week.

Neil McKinnon
901 Union Street
San Francisco

From: Julia Chang Frank <julia4th@yahoo.com>
Sent: Friday, February 17, 2017 3:01 PM
To: Board of Supervisors, (BOS)
Cc: Jalipa, Brent (BOS)
Subject: Sharp Park Golf Course Appeal
Attachments: OKF Signed Sharp Park Objective 2_17.pdf; SFYD letter.pdf; USF Eco Restoration Club - Board.pdf

Categories: 170044

Please find attached three (3) additional letters of support for the appeal to remove Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan.

Our Kids First
San Francisco Young Democrats Club
University of San Francisco Eco Restoration Club

Thank you



Stressing Educational Excellence in Our Youth

5845 Mission Street
San Francisco, CA 94112
(415) 585-1104
OKFProgram@Yahoo.com

February 16, 2017

Supervisor Ahsha Safai

City Hall - 1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, Ca 94102-4689
(415) 554-6975 - voice
Ahsha.Safai@sfgov.org

RE: Objections to Sharp Park Golf Course Redevelopment

Dear Supervisor Safai:

Thank you for your leadership in San Francisco and your support of our City's neighborhood, youth, social, and recreational services. We are writing to urge you to vote to remove the Sharp Park Golf Course Redevelopment from the Natural Resource Areas Management Plan's EIR.


We are organizations that support and prioritize a healthy and equitable San Francisco budget – one that supports those in our society who are most at-risk of being left behind by anticipated budget cuts. In the next budget, San Francisco-based recreation centers, youth services, after-school programs, and services for the homeless and the elderly may be cut.

We are concerned that a multi-million dollar redevelopment plan for Sharp Park Golf Course has been inserted into a Natural Areas Resource Management Plan. By approving the plan, the City is committing to spend even more taxpayer dollars on a Pacifica-based golf course that loses up to several hundred thousand dollars a year. (See attached table)

We do not support a proposal to spend more City resources in places that provide little benefit to San Francisco residents. We ask that fiscally responsible decisions be made to protect San Francisco's neighborhood services.

Please remove the Sharp Park Golf Course redevelopment from the Natural Resource Areas Management Plan.

Sincerely,


Jackie Manion
Executive Director
Attachments

February 17, 2017

**RE: Remove Sharp Park Golf Course Redevelopment Project at 2/28/17
Board of Supervisors Appeal Hearing**

Dear Supervisor,

The San Francisco Young Democrats' Executive Board writes to urge you to remove the controversial Sharp Park Golf Course Redevelopment Project from the Natural Resource Areas Management Plan Environmental Impact Report (NRAMP EIR). This project, for a golf course located in Pacifica, is not a wise investment for San Francisco residents and taxpayers, and is well outside the scope of a plan focused on "natural areas."

The Sharp Park Golf Course is a financial drain for San Francisco, having lost more than \$1.75 million in the last 11 years. San Francisco already manages five golf courses within its own City and County boundary, and our communities want and need reinvestments in neighborhood park and recreation amenities.

Removing the redevelopment project from the NRAMP EIR is consistent with what the Recreation and Park Department promised the public and policy-makers in 2009 when it stated:

"Because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review." (emphasis added) Source 2009 NRAMP EIR Scoping Report.

Despite this promise, the NRAMP EIR now includes a golf course redevelopment project that would redesign golf course holes, redevelop numerous areas of the course, and dredge the wetlands. This redevelopment is projected to cost San Francisco taxpayers \$11 million, not including millions more in future repairs to armor the sea wall. Less expensive, more environmentally-friendly alternatives exist, but they were not reviewed in this EIR. Scientists from Bay Area universities and institutions have criticized the redevelopment project.

We hope you agree with us and that you'll uphold the prior written commitment by the Recreation and Park Department that this golf course redevelopment project has no place in this NRAMP EIR, and will accordingly support removing it.

Sincerely,

San Francisco Young Democrats Executive Board

Dear Board of Supervisors,

The University of San Francisco's Eco Restoration Club urges you to remove the Sharp Park Golf Course Redevelopment Project from the Natural Resource Areas Management Plan Environmental Impact Report (NRAMP EIR).

As you may be aware, USF students live throughout San Francisco, and we enjoy the many public recreational amenities that the City offers. But this redevelopment of a golf course, which harms the endangered San Francisco Garter Snake and California Red-legged frog, and is located in Pacifica, is a problematic use of City funds.

We're also concerned that the Recreation and Park department, by inserting the golf course redevelopment into the Natural Resource Areas Management Plan EIR, did not honor their written promise:

"Because redesigning or eliminating the Sharp Park Golf Course is a separate proposal being studied by SFRPD, it will not be included or evaluated as part of the proposed SNRAMP project analyzed in the EIR. Should changes to the Sharp Park Golf Course be proposed, they would undergo a separate regulatory review, including CEQA environmental review." Source 2009 NRAMP EIR Scoping Report.

Scientists from the University of California and San Francisco State have criticized the golf course redevelopment has further harming the habitat for the endangered snake and frog. We are also concerned that less expensive, more environmentally-friendly alternatives were not reviewed in this EIR.

By including the golf course redevelopment in the plan, the City is not only breaking the public trust, but will also be exporting millions of recreation dollars to subsidize cheap golf in Pacifica. San Francisco already manages five golf courses within its own City and County boundary that do not harm endangered species.

We hope you agree with us and that you'll uphold the prior written commitment by the Recreation and Park Department. We urge you to vote to remove the golf course redevelopment from the NRAMP EIR. Thank you very much.

Best,

Jackie Isbell, President
Hannah Sawyer, Member