

FILE NO: 170287

Petitions and Communications received from March 13, 2017, through March 24, 2017, for reference by the President to Committee considering related matters, or to be ordered filed by the Clerk on April 4, 2017.

Personal information that is provided in communications to the Board of Supervisors is subject to disclosure under the California Public Records Act and the San Francisco Sunshine Ordinance. Personal information will not be redacted.

From the Office of the Controller, submitting the Proposed Five Year Plan for FY 2017-18 through 2021-22. File No. 170299. Copy: Each Supervisor. (1)

From the Department of Public Health, submitting FY2015-16 Annual Report. Copy: Each Supervisor. (2)

From the Treasurer & Tax Collector's Office, submitting CCSF Monthly Pooled Investment Report for February 2017. Copy: Each Supervisor. (3)

From the Office of the Controller, submitting an audit report of expenditures of the 2008 San Francisco General Hospital Rebuild Bond Program. Copy: Each Supervisor. (4)

From the Recreation and Park Department, pursuant to Section 3 of Ordinance 77-06, submitting a report regarding the agreement between the City and the S.F. Fields Foundation. (5)

From the Public Library, submitting an Administrative Code Chapters 12B & 14B Sole Source Waiver. Copy: Each Supervisor. (6)

From the Clerk of the Board, reporting that the following individuals submitted a Form 700 Statement: (7)

- Harvey Rose - Budget and Legislative Analyst - Annual
- Kanishka Karunaratne - Legislative Aide - Annual
- Sophia Kittler - Legislative Aide - Assuming
- Kayleigh Lloyd - Legislative Aide - Assuming
- Ashley Summers - Legislative Aide - Annual
- Junko Laxamana - Principal Administrative Analyst - Annual
- Victor Young - SOTF Administrator - Annual
- Ivy Lee - Legislative Aide - Annual

From the Office of the Mayor, pursuant to Charter, Section 3.100(18), submitting the following appointments: (8)

- Judith Karshmer - Health Commission - Term ending January 15, 2021
- David J. Sanchez, Jr. - Health Commission - Term ending January 15, 2021
- Susan Mall - Library Commission - Term ending January 15, 2021
- Teresa Ono - Library Commission - January 15, 2021

From Robert Guerra, submitting an application for a Type 20 license for a location at 345 Taraval St. File No. 170293. (9)

From BergDavis Public Affairs, submitting a request for Public Convenience and Necessity Resolution for space at 708 Polk St. File No. 170272. (10)

From Pacific, Gas & Electric, submitting a notice to increase rates for costs relating to Diablo Seismic Studies and RPS Program. Copy: Each Supervisor. (11)

From concerned citizens, regarding the "Comfort Woman" memorial. 2 letters. (12)

From Janie Bray, regarding Mt. Sutro. Copy: Each Supervisor. (13)

From concerned citizens, regarding the DAPL. 2 letters. Copy: Each Supervisor. (14)

From Fran Taylor, regarding the CEQA appeal against Axis Development. Copy: Each Supervisor. File No. 161146. (15)

From concerned citizens, regarding Union Construction at the Folsom Mission. File No. 161146. 2 letters. Copy: Each Supervisor. (16)

From Emil Lawrence, regarding SF taxi drivers and SFO. Copy: Each Supervisor. (17)

From Jeff Van Arsdale, regarding the Summer of Love. Copy: Each Supervisor. (18)

From Terry Chong, regarding the Bag Ban. Copy: Each Supervisor. (19)

From Dennis Hong, regarding the Inclusionary Affordable Housing Program Ordinances. Copy: Each Supervisor. (20)

From sf.citi, regarding the Local and Personal Corporate Income Tax. File No. 170217. (21)

From the Residential Rent Stabilization and Arbitration Board, pursuant to Rent Ordinance Section 37.6(j) and Administrative Code Chapter 37, submitting their Annual Report of Eviction Notices. Copy: Each Supervisor. (22)

From The Department of Recreation and Park, in pursuant to Park Code Section 12.46 (d), submitting a report regarding admissions, revenue, and expense for FY15-16. Copy: Each Supervisor. (23)

File # 170299
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From: Board of Supervisors, (BOS)
Sent: Thursday, March 23, 2017 1:36 PM
To: BOS-Supervisors; BOS-Legislative Aides
Cc: Somera, Alisa (BOS); Wong, Linda (BOS); Laxamana, Junko (BOS)
Subject: FW: Issued: The Five-Year Financial Plan Update FY2017-18 through FY2021-22

From: Reports, Controller (CON)
Sent: Thursday, March 23, 2017 1:08 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>; Gosiengfiao, Rachel (BOS) <rachel.gosiengfiao@sfgov.org>; BOS-Supervisors <bos-supervisors@sfgov.org>; BOS-Legislative Aides <bos-legislative_aides@sfgov.org>; Kawa, Steve (MYR) <steve.kawa@sfgov.org>; Leung, Sally (MYR) <sally.leung@sfgov.org>; Whitehouse, Melissa (MYR) <melissa.whitehouse@sfgov.org>; Valdez, Marie (MYR) <marie.valdez@sfgov.org>; Hussey, Deirdre (MYR) <deirdre.hussey@sfgov.org>; Tsang, Francis <francis.tsang@sfgov.org>; Tugbenyoh, Mawuli (MYR) <mawuli.tugbenyoh@sfgov.org>; Campbell, Severin (BUD) <severin.campbell@sfgov.org>; Newman, Debra (BUD) <debra.newman@sfgov.org>; Rose, Harvey (BUD) <harvey.rose@sfgov.org>; Docs, SF (LIB) <sfdocs@sfpl.org>; CON-EVERYONE <con.everyone@sfgov.org>; MYR-ALL Department Heads <MYR-All.DepartmentHeads@sfgov.org>; CON-Finance Officers <CON-Finance_Officers@SFGOV.org>; gmetcalf@spur.org; bob@sfchamber.com; jballesteros@sanfrancisco.travel
Subject: Issued: The Five-Year Financial Plan Update FY2017-18 through FY2021-22

On December 16, 2016, the Proposed Five Year Financial Plan for FY 2017-18 through FY 2021-22 was jointly released by the Controller's Office, Mayor's Office, and Board of Supervisors Budget and Legislative Analyst's Office. This memo updates the Plan with the most recent information on the City's fiscal condition. The cost of City services is projected to outpace revenue growth. Total expenditures are projected to grow by \$1.4 billion over the next five years, which represents an increase of 30% over FY 2016-17 budgeted spending levels. In contrast, available General Fund sources are projected to grow 11%, or \$541.3 million over the same period. If the City does not take corrective action, the projected gap between revenues and expenditures will rise from \$87.1 million in FY 2017-18 to approximately \$907.4 million in FY 2021-22.

To view the full report, please visit our website at: <http://openbook.sfgov.org/webreports/details3.aspx?id=2427>

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CITY AND COUNTY OF SAN FRANCISCO

MEMORANDUM

TO: Mayor Edwin Lee
Members of the Board of Supervisors

FROM: Ben Rosenfield, Controller
Melissa Whitehouse, Mayor's Budget Director
Severin Campbell, Budget & Legislative Analyst's Office

DATE: March 23, 2017

SUBJECT: The City's Five Year Financial Plan Update

Executive Summary

- This memo summarizes our offices' current projections of the City's General Fund revenues and expenditures for the coming five fiscal years, through Fiscal Year (FY) 2021-22. The projection updates the Plan that was jointly prepared in December 2016.
- As was the case in the December projection, projected expenditure growth will exceed revenue growth in all years, resulting in growing shortfalls during the forecast period. The Charter requires the City to balance each fiscal year's budget, and to the extent ongoing solutions are adopted in that process, shortfalls in future years will be reduced accordingly.
- This projection shows a \$288 million cumulative shortfall for the upcoming two fiscal years – the period for which the City is required to adopt a two-year budget in coming months. This represents an improvement of \$60 million versus the \$348 million projected following issuance of the Controller's Six Month Budget Status Report in February. These changes are detailed in the report, but are primarily driven by lower projected spending on debt service in the early years of the forecast.
- While the shortfalls during the first two years of the forecast have declined, those projected in out years of the forecast have increased. The shortfall for FY 2021-22, the final year of the projection, has increased from \$848 million in the December projection to \$907 million currently. These increases are driven primarily by increasing estimates of inflation during the five year period.
- Importantly, these forecasts do not assume any losses of federal or state revenues (except for formula-driven CalWORKS reductions), which together account for approximately 20% of City revenues. Although proposals that would have a significant negative impact on the City budget are pending at both the state and federal level, it is unclear which will ultimately be adopted and what the specific impacts will be. Our offices will continue to keep a close watch on potential state and federal budget changes over the coming months.

Five Year Financial Plan Update

On December 16, 2016, the Proposed Five Year Financial Plan for FY 2017-18 through FY 2021-22 was jointly released by the Controller's Office, Mayor's Office, and Board of Supervisors Budget and Legislative Analyst's Office. This memo updates the Plan with the most recent information on the City's fiscal condition.

The cost of City services is projected to outpace revenue growth. Total expenditures are projected to grow by \$1.4 billion over the next five years, which represents an increase of 30% over FY 2016-17 budgeted spending levels. In contrast, available General Fund sources are projected to grow 11%, or \$541.3 million over the same period. If the City does not take corrective action, the projected gap between revenues and expenditures will rise from \$87.1 million in FY 2017-18 to approximately \$907.4 million in FY 2021-22, as shown in Table 1 below.

**Table 1: Updated Base Case – Summary of FY 2018-22 General Fund-Supported
Projected Budgetary Cumulative Surplus / (Shortfall) (\$ in millions)**

Five Year Projection:	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	% Growth
<i>SOURCES Increase / (Decrease)</i>	170.4	399.1	296.8	428.0	541.3	
Baselines & Reserves	(54.1)	(112.2)	(150.8)	(190.2)	(213.6)	15%
Salaries & Benefits	(135.3)	(272.9)	(446.0)	(608.4)	(732.0)	51%
Citywide Operating Budget Costs	(48.7)	(182.7)	(268.4)	(362.3)	(450.6)	31%
Departmental Costs	(19.3)	(31.8)	(43.6)	(40.8)	(52.4)	4%
<i>USES Increase / (Decrease)</i>	(257.5)	(599.6)	(908.8)	(1,201.7)	(1,448.7)	100%
Projected Cumulative Surplus / (Shortfall)	(87.1)	(200.5)	(611.9)	(773.7)	(907.4)	

Since December, the City has seen changes to its fiscal outlook due to:

- Additional sources identified in the Controller's FY 2016-17 Six-Month Budget Status Report and a revision of the City's revenue projections based on recent information;
- Increased inflationary costs, as projected by the California Department of Finance and Moody's; and
- Changes in projected expenditures for capital improvements, as recommend by the City's Capital Plan, released in early March 2017.

Background

The Five Year Financial Plan is required under Proposition A, a Charter amendment approved by the voters in November 2009. The City Charter requires the plan to forecast expenditures and revenues during the five year period, propose actions to balance revenues and expenditures during each year of the plan, and discuss strategic goals and corresponding resources for City departments. The Proposed Five Year Financial Plan for FY 2017-18 through FY 2021-22 was jointly released by the Mayor's Office, Controller's Office and Budget and Legislative Analyst's Office on December 16, 2016.

This memo updates projections in that Plan, and also addresses Charter Section 9.101, which requires the Controller to identify whether there will be significant increases in revenues or expenditures in FY 2017-18 for those departments with a fixed two-year budget: the Public Utilities Commission, the Port, the Airport, Child Support Services, and the Employees' Retirement System. None of these departments are projected to have significant changes to their approved FY 2017-18 budgets.

Changes from the Five Year Financial Plan Projection Released in December 2016

Most of the key assumptions outlined in the Five Year Financial Plan released in December 2016 still apply to this memo, with the changes outlined below. Table 2 identifies changes from the prior plan. The City's projected deficit decreased incrementally by \$31.9 million in FY 2017-18, decreased by an additional \$51.0 million in FY 2018-19, increased by \$110.1 million in FY 2019-20, increased further by \$33 million in FY 2020-21, and decreased by \$1.3 million in FY 2021-22.

Table 2: Summary Changes to Updated Projected Budgetary Surplus / (Shortfall)

	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
<i>Incremental Changes To:</i>					
Sources - Revenue and Fund Balance	26.5	44.0	(86.0)	1.2	(4.2)
Uses - Baselines & Reserves	(7.4)	11.3	(4.3)	(0.9)	0.0
Uses - Salaries & Benefits	10.5	(10.3)	(17.9)	(16.7)	0.3
Uses - Citywide Operating Budget Costs	(0.2)	11.3	(4.8)	(18.3)	11.5
Uses Departmental Costs	2.6	(5.3)	2.9	1.7	(6.4)
Total Incremental Change	31.9	51.0	(110.1)	(33.0)	1.3

The changes from the December 2016 projections are described in more detail below:

SOURCES – Revenue and Fund Balance: Projected General Fund sources have increased by \$26.5 million in FY 2017-18 and \$44 million in FY 2018-19, then decreased by \$86 million in FY 2019-20, increased by \$1.2 million in FY 2020-21, and decreased by \$4.2 million FY 2021-22.

- **Fund Balance** – On February 10, 2017, the Controller's Office issued its FY 2016-17 Six-Month Budget Status Report. The report projected the FY 2016-17 ending fund balance to be \$71.8 million above the balance assumed in the Five Year Financial Plan. This update assumes use of this fund balance to be split one-third in FY 2017-18 and two-thirds in FY 2018-19. In addition, this update assumes \$60 million of unappropriated fund balance ("Reserve for Unknown Impacts") is appropriated and split one-third in FY 2017-18 and two-thirds in FY 2018-19. In the December 2016 Plan, the entire reserve was assumed to be appropriated in FY 2017-18.
- **Local Tax Revenue** – Based on input on the City's underlying economic condition provided during February's Municipal Finance Advisory Committee (MFAC) meeting as well as six months of collections in the current fiscal year, General Fund revenues are projected to grow faster in FY 2017-18 and slower in subsequent years compared to the December 2016 plan. The revenue increase in FY 2017-18 is due to higher than projected real property transfer and property tax, tempered by weakness in most other local taxes, notably declines in hotel tax. In FY 2018-19 and beyond, transfer tax is expected to return to lower, average historic levels, while other local taxes continue to grow but at even more moderate rates than previously assumed.
- **CalWORKs Revenue** – The Human Services Agency anticipates an on-going \$6.6 million decline in State CalWORKs revenues beginning in FY 2017-18 due to statewide declining caseloads. Despite lower caseloads, the City will feel a cost impact because of its robust program which includes supplemental county-funded initiatives. The entire \$6.6 million revenue loss is assumed in the updated deficit projection.

USES – Baselines and Reserves: Increases to projected General Fund sources over the next five years result in corresponding increases to baseline and reserves in all five years except FY 2018-19. These costs increased by \$7.4 million in FY 2017-18, decreased by \$11.3 million in FY 2018-19, increased by \$4.3 million in FY 2019-20 and \$0.9 million in FY 2020-21, and remained steady in FY 2021-22.

- **Baselines** – Net increases in projected revenue increase baseline funding to the Municipal Transportation Agency, Library, Children’s and Public Education Enrichment Fund, Street Tree Maintenance Fund, and other baselines in all years except FY 2018-19.
- **Reserves** – Revenue increases also trigger additional General Reserve deposits. In addition, the Plan reflects replenishment of \$1.5 million to the General Reserve in FY 2017-18 related to the FY 2016-17 supplemental appropriation supporting funds for legal services for immigrants. The update does not assume any deposit to the Budget Stabilization or Rainy Day Reserves.

USES – Salaries and Benefits: Salary and benefit costs decreased by \$10.5 million in FY 2017-18, increased by \$10.3 million in FY 2018-19, increased by \$17.9 million in FY 2019-20, increased by \$16.7 million in FY 2020-21, and decreased by \$0.3 million in FY 2021-22, due to the following changes:

- **Labor Agreements** – Since the Five-Year Financial Plan was released in December 2016, the City has reached a contract extension with many of the City’s unions for the upcoming two fiscal years. The contract extension includes salary increases of 3% on July 1, 2017 and an additional 3% increase on July 1, 2018 for most miscellaneous employees. In years where contracts are open, the report continues to assume CPI increases, which are revised in this plan and fully outlined below, including 3.43% in FY 2019-20, 3.19% in FY 2020-21, and 2.76% in FY 2021-22. The contract extension also includes triggers for a six month delay of the raise on July 1, 2018 if the City’s projected deficit for FY 2018-19 exceeds \$200 million.
- **Retirement Benefits – Employer Contribution Rates** – On February 8, 2017 the SFERS Retirement Board approved the results of the July 1, 2016 actuarial funding valuation. These results have been incorporated into this update, resulting in slightly lower SFERS contribution rates paid by the City for miscellaneous employees. Furthermore, on December 21, 2016, the CalPERS Board of Administration approved lowering the CalPERS discount rate assumption, the long-term rate of return, from 7.5% to 7% over the next three years. This memo reflects the contribution increases by the City for CalPERS employees as a result of the discount rate changes beginning in FY 2018-19. The projected rate increases are 1.47% higher in FY 2018-19, 3.27% higher in FY 2019-20, 6.99% higher in FY 2020-21, and 8.87% higher in FY 2021-22.
- **Health and Dental Benefits for Current Employees** – The update includes a revised assumption for the annual growth in health costs for current employees, increasing from 7% growth per year to 8% growth per year. This assumption has been revised due to several factors including the rising cost of pharmaceuticals and uncertainty in healthcare markets.

USES – Citywide Operating Costs: Citywide operating costs increased by \$0.2 million in FY 2017-18, then decreased by \$11.3 million in FY 2018-19, increased by \$4.8 million in FY 2019-20, increased further by \$18.3 million in FY 2020-21, and decreased by \$11.5 million in FY 2021-22. These changes are primarily due to:

- **Updates to the City’s Ten-Year Capital Plan** – Significant changes to Citywide Operating costs are related to the City’s long range capital planning efforts. On February 28, 2017, the City’s Proposed Ten-Year Capital Plan for 2018-2027 was introduced to the Board of Supervisors. The assumptions in the plan are reflected in this update. The changes most significant to this memo are related to the proposed schedule of issuances of Certificates of Participation (COPs), which has varied significantly from the schedule paid out in the previous Ten-Year Capital Plan. The new schedule results in General Fund savings, especially in the upcoming two budget years, as

large COP issuances are pushed further out and result in smaller debt service payments in the near term.

- **Inflation on Non-Personnel Costs** – This update assumes that the cost of materials and supplies, professional services, contracts with community-based organizations and other non-personnel operating costs will increase at the rate of the updated Consumer Price Index (CPI) projection, which results in increases of 3.43% in FY 2018-19 and FY 2019-20, 3.19% in FY 2020-21, and 2.76% in FY 2021-22.
- **Rebalancing Plan Expenditure Update** – This update assumes the full cost of the Mayor's rebalancing plan that was released in December 2016. This includes funding for homelessness services, street trees, the Free City College program, and immigration services. This Plan also assumes additional costs above the rebalancing plan for the Free City College program and funding for immigration related services at the Public Defender's Office to reflect later agreements made between the Mayor and the Board of Supervisors.

USES – Departmental Costs: Departmental costs decreased by \$2.6 million in FY 2017-18, increased by \$5.3 million in FY 2018-19, decreased by \$2.9 million in FY 2019-20, decreased by \$1.7 million in FY 2020-21, and increased by \$6.4 million in FY 2021-22. These changes are primarily due to changes related to the Moscone Convention Facility and the Local Operating Support Program (LOSP):

- **Convention Facilities Subsidy** – The estimated General Fund operating cost of the City's Moscone Convention Center has decreased due to increased fund balance identified in the Controller's Office Six-Month Report which can be used to decrease the General Fund support needed to operate the facility.
- **Hope SF and Local Operating Support Program** – The projected cost of the City's Local Operating Support Program (LOSP), which provides operating subsidies and social services at affordable housing developments occupied by formerly homeless individuals, has increased. This is due to shifts in the estimated occupancy dates of upcoming developments as well as changes to the estimates for services provision and operating costs.

Key Factors that Could Affect the Forecast

As with all projections, uncertainties exist regarding key factors that could affect the City's financial condition:

- **Changes in the Economic Cycle** – This projection assumes the economic recovery and expansion that began in FY 2009-10 will continue through the forecast period and will be reflected in tax revenue increases. The rapid rates of growth experienced in the early part of the recovery have slowed, and in some cases declined, and low rates of growth are expected to persist in the forecast period. Economic growth, and the revenue derived from it, is heavily dependent on changes in employment, business activity, and tourism. Physical and financial constraints are expected to limit this growth. This report does not assume any economic downturns or large changes in macroeconomic conditions; however, given the duration of economic expansions over the last century, it would be an historical anomaly if there were no recession during the forecast period.
- **Federal and State Budget Impacts** – Since December both the Governor and President have released proposed state and federal budgets. Aside from the formula changes to CalWORKs outlined in the revenue section, this report does not assume significant changes in funding at

the state and federal levels. While a number of proposals at both the state and federal levels that would have financial impacts on the City are pending, final legislative adoption of these proposals is uncertain. Additionally, specific federal budget details necessary to more fully estimate the impact on local programs are not yet available. Given this, this projection does not assume potential state and federal losses. However, the table below summarizes several significant pending proposals that are known at this time.

**Table 3: Estimated Impacts of Known State and Federal Budget Proposals,
Savings / (Cost) (\$ in millions)**

	<u>FY 17-18</u>	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
State Proposals					
Cancel In-Home Supportive Services (IHSS)					
Maintenance of Effort (Governor's Proposed Budget)*	(43.4)	(54.9)	(68.4)	(68.4)	(68.4)
Funding for Transportation - Gas Tax and VRF (Senate Bill 1)	34.5	38.5	40.0	40.0	40.0
Federal Proposals					
Mayor's Office of Housing: Eliminate Community Development Block Grants (CDBG) and HOME Investment Partnerships Program Grants	-	(20.6)	(20.6)	(20.6)	(20.6)

* These estimates are subject to increase based on caseloads, wages, and other inflationary drivers, particularly in the later years of this projection.

- *State Budget* – On January 10, 2017, the Governor submitted a proposed budget to the California legislature. Based on the proposal, this projection assumes the formula-driven loss of \$6.6 million of revenue, related to decreased statewide CalWORKs caseloads. It does not assume the adoption of any other state budget proposal due to uncertainty. However, there are two proposals which would have a significant impact to the City should they be adopted in their current form: the elimination of the In-Home Supportive Services Maintenance of Effort (IHSS MOE) and the Transportation Funding legislation (SB1).

Eliminating the IHSS MOE, which was put in place in 2012 as part of the Coordinated Care Initiative (CCI), would shift \$43.4 million of costs from the State to the City in FY 2017-18, with growing costs in future years. Since 2012, the IHSS program costs have grown significantly as a result of: impacts of minimum wage laws (state or local); caseload growth (7% per year recently); medical inflation; and administrative cost increases. If the MOE is eliminated and returned to a cost sharing model, the City will have to pay for the full impact of these costs that have grown in the past five years. At this time, the Governor has indicated willingness to work with counties on the implementation of this policy change and the State Assembly has put forward a proposal that would mitigate the impact of the policy changes on counties.

Proposed Transportation Funding legislation (SB 1 Beall) would raise on-going funds through increased gas and diesel taxes, vehicle registration fee adjustments, a new vehicle registration fee for zero-emissions vehicles, and restoring weight fees. Additionally, the legislation accelerates the repayment of outstanding loans to counties, a one-time source. If adopted, these funds would support road and bridge repairs, as well as transit. As proposed, once fully phased in, the local impact is estimated to be \$40 million annually.

- *Federal Budget* – On March 16, 2017, the President released a preliminary budget blueprint ("skinny budget"), which proposed reductions to numerous federal agencies to fund growth

primarily at the Department of Defense and Department of Homeland Security. The proposed budget eliminates Community Development Block Grants and HOME Investment Partnership Program Grants, which would reduce City spending by \$20.6 million starting in FY 2018-19 if enacted as proposed.

On January 25, 2017 the President issued Executive Order 13,768 entitled, "Enhancing Public Safety in the Interior of the United States," which proposes to withhold funds to "sanctuary jurisdictions." Additionally, Congress is currently proposing legislation to "repeal and replace" the Affordable Care Act (ACA).

Changes to the ACA could significantly impact the Department of Public Health, the City's safety net care provider. This update does not include assumptions about any federal budget proposals due to lack of concrete details and significant uncertainty regarding outcome; however, there is great reason to believe some reductions will move forward in the near term.

Conclusion

As noted above, after several years of higher than expected revenue growth, revenues in this update have changed only marginally from December projections, and future growth is curbed by housing, transportation, and other infrastructure constraints. While property-related revenues remain strong, economically sensitive sources, such as hotel, sales and parking taxes, are experiencing slow to negative growth. This shift, coupled with great uncertainty from the state and federal budgets, results in real downside risk to the City's financial outlook.

While the projected shortfalls shown in the Proposed Five Year Financial Plan and this updated memo reflect the difference in projected revenues and expenditures if current service levels and policies continue, San Francisco's Charter requires that each year's budget be balanced. Balancing the budgets will require some combination of expenditure reductions and additional revenues. These projections assume no ongoing solutions are implemented. To the extent that budgets are balanced with ongoing solutions, future shortfalls will decrease.

**Appendix A: Updated Base Case – Key Changes to General Fund-Supported
Sources & Uses FY 2018-22 – INCREMENTAL CHANGE**

This appendix provides an updated version of Table 4 from the December Five Year Financial Plan.

Table A-1 Base Case Projection - Year-Over-Year Change

	2017-18	2018-19	2019-20	2020-21	2021-22
SOURCES Increase / (Decrease)					
General Fund Taxes, Revenues and Transfers net of items below	205.5	83.8	122.9	107.0	102.8
Change in One-Time Sources	(95.0)	99.9	(199.9)	-	-
Use of Reserves for One-time Impacts	20.0	20.0	(40.0)	-	-
Children's Fund Property Tax Setaside Revenue	13.6	9.7	3.4	3.2	3.4
Department of Public Health Revenues	(1.4)	7.3	6.8	14.3	2.7
OCII Tax Increment	(11.4)	(3.0)	(2.8)	1.5	(0.0)
November 2016 Election and Rebalancing Plan - Revenues (net of baselines)	37.0	5.7	(0.0)	(0.0)	-
Other General Fund Support	2.2	5.4	7.4	5.2	4.3
TOTAL CHANGES TO SOURCES	170.4	228.8	(102.3)	131.2	113.3
USES Decrease / (Increase)					
Baselines & Reserves					
Municipal Transportation Agency (MTA) Baselines	(15.7)	(12.9)	(17.7)	(17.2)	(13.3)
MTA New Central Subway	-	(10.4)	(3.5)	(0.4)	(0.4)
Children's Fund and Public Education Enrichment Fund	(20.1)	(20.4)	(12.7)	(9.4)	(9.8)
Housing Trust Fund	(2.8)	(2.8)	(2.8)	(2.8)	(2.8)
Dignity Fund	(6.0)	(3.0)	(3.0)	(3.0)	(3.0)
Recreation and Parks Baseline	(3.0)	(3.0)	(3.0)	(3.0)	(3.0)
All Other Baselines	(5.1)	(2.8)	(3.5)	(3.0)	(2.9)
Deposits to General Reserve	3.9	2.6	(1.5)	(0.2)	12.3
Other Contributions to Reserves	(5.3)	(5.5)	9.1	(0.5)	(0.5)
Subtotal Baselines & Reserves	(54.1)	(58.1)	(38.5)	(39.5)	(23.3)
Salaries & Benefits					
Annualization of Partial Year Positions	(20.3)	-	-	-	-
Previously Negotiated Closed Labor Agreements	(77.6)	(62.9)	-	-	-
Projected Costs of Open Labor Agreements	-	(28.9)	(104.3)	(103.9)	(88.8)
Health & Dental Benefits - Current & Retired Employees	(24.9)	(33.2)	(36.5)	(36.8)	(39.6)
Retirement Benefits - Employer Contribution Rates	(21.2)	(12.7)	(12.3)	(30.8)	5.9
Other Salaries and Benefits Savings / (Costs)	8.8	-	(19.9)	9.1	(1.1)
Subtotal Salaries & Benefits	(135.3)	(137.6)	(173.0)	(162.4)	(123.6)
Citywide Operating Budget Costs					
Minimum Wage	(6.7)	(10.3)	(3.2)	(0.6)	(0.6)
Capital, Equipment, & Technology	29.7	(40.8)	(10.7)	(12.8)	(23.1)
Inflation on non-personnel costs and grants to non-profits	(21.1)	(52.5)	(45.4)	(44.3)	(40.8)
Debt Service & Real Estate	(6.7)	(14.5)	(17.7)	(30.8)	(18.9)
Sewer, Water, and Power Rates	(1.9)	(4.3)	(1.5)	(1.6)	(1.5)
November 2016 Election and Rebalancing Plan - Expenditures	(42.4)	(8.5)	(3.9)	(0.6)	(0.6)
Other Citywide Costs	0.3	(3.2)	(3.5)	(3.2)	(2.9)
Subtotal Citywide Operating Budget Costs	(48.7)	(134.0)	(85.7)	(93.8)	(88.4)
Departmental Costs					
City Administrator's Office - Convention Facilities Subsidy	(9.6)	2.1	11.2	-	-
Elections - Number of Scheduled Elections	(0.8)	(0.3)	(5.4)	4.8	(0.3)
Ethics Commission - Public Financing of Elections	(1.3)	0.7	(0.7)	(0.0)	(0.0)
Golden State Warriors Event Center	0.7	(0.1)	(7.7)	(0.3)	(0.3)
Mayor's Office of Housing - HOPE SF and Local Operating Subsidy	(1.5)	(3.8)	(3.6)	(3.8)	(7.6)
Human Services Agency - Aid	(5.3)	(3.1)	(3.5)	(3.3)	(3.6)
Public Health - Operating and one-time costs for capital projects	(6.8)	(6.1)	0.0	8.6	0.8
All Other Departmental Savings / (Costs)	5.3	(1.9)	(2.1)	(3.1)	(0.6)
Subtotal Departmental Costs	(19.3)	(12.5)	(11.9)	2.8	(11.6)
TOTAL CHANGES TO USES	(257.5)	(342.2)	(309.1)	(292.9)	(247.0)
Projected Surplus (Shortfall) vs. Prior Year	(87.1)	(113.4)	(411.4)	(161.7)	(133.7)
Cumulative Projected Surplus (Shortfall)	(87.1)	(200.5)	(611.9)	(773.7)	(907.4)

**Appendix B: Updated Base Case – Key Changes to General Fund-Supported
Sources & Uses FY 2018-22 – CUMULATIVE CHANGE**

This appendix provides an updated version of Table 5 from the December Five Year Financial Plan.

	2017-18	2018-19	2019-20	2020-21	2021-22
SOURCES Increase / (Decrease)					
General Fund Taxes, Revenues and Transfers net of items below	205.5	289.3	412.1	519.1	621.9
Change in One-Time Sources	(95.0)	4.9	(195.0)	(195.0)	(195.0)
Use of Reserves for One-time Impacts	20.0	40.0	-	-	-
Children's Fund Property Tax Setaside Revenue	13.6	23.3	26.6	29.8	33.3
Department of Public Health Revenues	(1.4)	5.8	12.6	26.9	29.7
OCII Tax Increment	(11.4)	(14.4)	(17.2)	(15.7)	(15.7)
November 2016 Election - Revenues (net of baselines)	37.0	42.7	42.6	42.6	42.6
Other General Fund Support	2.2	7.6	15.0	20.2	24.5
TOTAL CHANGES TO SOURCES	170.4	399.1	296.8	428.0	541.3
USES Decrease / (Increase)					
Baselines & Reserves					
Municipal Transportation Agency (MTA) Baselines	(15.7)	(28.6)	(46.3)	(63.5)	(76.8)
MTA New Central Subway	-	(10.4)	(13.9)	(14.4)	(14.8)
Children's Fund and Public Education Enrichment Fund	(20.1)	(40.5)	(53.2)	(62.6)	(72.4)
Housing Trust Fund	(2.8)	(5.6)	(8.4)	(11.2)	(14.0)
Dignity Fund	(6.0)	(9.0)	(12.0)	(15.0)	(18.0)
Recreation and Parks Baseline	(3.0)	(6.0)	(9.0)	(12.0)	(15.0)
All Other Baselines	(5.1)	(7.9)	(11.4)	(14.4)	(17.3)
Deposits to General Reserve	3.9	6.6	5.1	4.9	17.3
Other Contributions to Reserves	(5.3)	(10.8)	(1.7)	(2.1)	(2.6)
Subtotal Baselines & Reserves	(54.1)	(112.2)	(150.8)	(190.2)	(213.6)
Salaries & Benefits					
Annualization of Partial Year Positions	(20.3)	(20.3)	(20.3)	(20.3)	(20.3)
Previously Negotiated Closed Labor Agreements	(77.6)	(140.5)	(140.5)	(140.5)	(140.5)
Projected Costs of Open Labor Agreements	-	(28.9)	(133.2)	(237.1)	(325.9)
Health & Dental Benefits - Current & Retired Employees	(24.9)	(58.1)	(94.6)	(131.4)	(171.0)
Retirement Benefits - Employer Contribution Rates	(21.2)	(33.9)	(46.2)	(77.0)	(71.1)
Other Salaries and Benefits Savings / (Costs)	8.8	8.8	(11.2)	(2.1)	(3.2)
Subtotal Salaries & Benefits	(135.3)	(272.9)	(446.0)	(608.4)	(732.0)
Citywide Operating Budget Costs					
Minimum Wage	(6.7)	(17.0)	(20.2)	(20.8)	(21.4)
Capital, Equipment, & Technology	29.7	(11.1)	(21.8)	(34.6)	(57.7)
Inflation on non-personnel costs and grants to non-profits	(21.1)	(73.5)	(118.9)	(163.2)	(204.0)
Debt Service & Real Estate	(6.7)	(21.1)	(38.8)	(69.6)	(88.5)
Sewer, Water, and Power Rates	(1.9)	(6.2)	(7.7)	(9.3)	(10.8)
November 2016 Election - Expenditures	(42.4)	(50.9)	(54.7)	(55.3)	(55.9)
Other Citywide Costs	0.3	(2.9)	(6.3)	(9.5)	(12.4)
Subtotal Citywide Operating Budget Costs	(48.7)	(182.7)	(268.4)	(362.3)	(450.6)
Departmental Costs					
City Administrator's Office - Convention Facilities Subsidy	(9.6)	(7.5)	3.7	3.7	3.7
Elections - Number of Scheduled Elections	(0.8)	(1.1)	(6.5)	(1.7)	(2.0)
Ethics Commission - Public Financing of Elections	(1.3)	(0.6)	(1.4)	(1.4)	(1.4)
Golden State Warriors Event Center	0.7	0.7	(7.1)	(7.4)	(7.7)
Mayor's Office of Housing - HOPE SF and Local Operating Subsidy	(1.5)	(5.3)	(9.0)	(12.8)	(20.4)
Human Services Agency - Aid	(5.3)	(8.3)	(11.9)	(15.2)	(18.8)
Public Health - Operating and one-time costs for capital projects	(6.8)	(12.9)	(12.8)	(4.2)	(3.4)
All Other Departmental Savings / (Costs)	5.3	3.4	1.3	(1.9)	(2.5)
Subtotal Departmental Costs	(19.3)	(31.8)	(43.6)	(40.8)	(52.4)
TOTAL CHANGES TO USES	(257.5)	(599.6)	(908.8)	(1,201.7)	(1,448.7)
Cumulative Projected Surplus (Shortfall)	(87.1)	(200.5)	(611.9)	(773.7)	(907.4)

**Appendix C: Updated Base Case – Key Changes to General Fund-Supported
Sources & Uses FY 2018-22**

This appendix provides an updated version of Table 7 from the December Five Year Financial Plan.

	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
	Actuals	Original Budget	Projection	Projection	Projection	Projection	Projection
Property Taxes	\$ 1,392.3	\$ 1,412.0	\$ 1,550.0	\$ 1,611.0	\$ 1,668.0	\$ 1,723.0	\$ 1,781.0
Business Taxes	659.1	669.5	712.7	743.5	773.4	802.9	826.8
Sales Tax	167.9	237.5	204.7	210.8	215.1	219.4	223.7
Hotel Room Tax	387.7	409.3	378.8	404.5	422.4	430.6	439.6
Utility Users Tax	98.7	94.3	97.8	98.8	99.9	101.0	102.1
Parking Tax	86.0	92.8	86.0	87.6	89.3	90.1	90.6
Real Property Transfer Tax	269.1	235.0	300.0	245.0	245.0	245.0	245.0
Sugar Sweetened Beverage Tax	-	-	7.5	15.0	15.0	15.0	15.0
Stadium Admission Tax	1.2	1.4	1.4	1.4	6.5	6.5	6.5
Access Line Tax	43.6	47.0	48.6	50.1	51.9	53.5	55.0
Subtotal - Local Tax Revenues	3,105.5	3,198.7	3,387.5	3,467.8	3,586.4	3,687.0	3,785.3
Licenses, Permits & Franchises	27.9	28.9	29.3	29.5	29.7	29.7	30.0
Fines, Forfeitures & Penalties	9.0	4.6	4.6	4.6	4.6	4.6	4.6
Interest & Investment Income	15.1	14.0	15.4	15.6	15.8	17.7	17.9
Rents & Concessions	18.2	16.1	15.8	15.8	15.8	15.8	15.8
Subtotal - Licenses, Fines, Interest, Rent	70.2	63.6	65.2	65.5	65.9	67.8	68.3
Social Service Subventions	243.6	250.6	260.7	260.7	260.7	260.7	260.7
Other Grants & Subventions	(5.8)	2.7	2.7	2.7	2.7	2.7	2.7
Subtotal - Federal Subventions	237.8	253.3	263.4	263.4	263.4	263.4	263.4
Social Service Subventions	204.6	218.9	206.2	204.4	207.8	211.2	214.7
Health & Welfare Realignment - Sales Tax	138.3	144.7	150.0	155.8	155.8	155.8	155.8
Health & Welfare Realignment - VLF	38.0	34.9	33.9	33.4	33.4	33.4	33.4
Health & Welfare Realignment - CalWORKs MOE	11.7	22.6	16.2	16.2	16.2	16.2	16.2
Health/Mental Health Subventions	111.2	120.4	124.0	124.0	124.0	124.0	124.0
Public Safety Sales Tax	97.0	102.0	103.8	106.3	109.4	113.0	116.1
Motor Vehicle In-Lieu (County & City)	0.6	-	-	-	-	-	-
Public Safety Realignment (AB109)	39.8	40.5	41.9	43.1	44.0	44.9	45.8
Other Grants & Subventions	24.6	16.3	16.3	16.3	16.3	16.3	16.3
Subtotal - State Subventions	665.9	700.3	692.3	699.5	706.9	714.7	722.2
General Government Service Charges	58.8	66.1	66.4	66.4	66.4	66.4	66.4
Public Safety Service Charges	46.9	41.8	40.7	40.7	40.7	40.7	40.7
Recreation Charges - Rec/Park	19.8	19.4	19.6	19.6	19.6	19.6	19.6
MediCal, MediCare & Health Svc. Chgs.	82.0	80.6	81.4	81.4	81.4	81.4	81.4
Other Service Charges	17.9	17.4	16.8	16.8	16.8	16.8	16.8
Subtotal - Charges for Services	225.4	225.2	224.9	224.9	224.9	224.9	224.9
Recovery of General Government Costs	9.7	10.9	10.9	10.9	10.9	10.9	10.9
Other General Fund Revenues	51.2	67.7	32.0	32.0	32.0	32.0	32.0
TOTAL REVENUES	4,365.6	4,519.7	4,676.2	4,764.1	4,890.3	5,000.6	5,107.0
Transfers in to General Fund							
Airport	42.5	43.6	44.5	45.6	49.2	50.7	51.7
Other Transfers	164.0	118.4	114.7	114.7	114.7	114.7	114.7
Total Transfers-In	206.5	162.0	159.2	160.3	163.9	165.4	166.4
TOTAL GF Revenues and Transfers-In	4,572.1	4,681.7	4,835.4	4,924.4	5,054.2	5,166.0	5,273.4

Edward A. Chow, M.D.
President

Cecilia Chung
Commissioner

Judith Karshmer, Ph.D., PMHCNS-BC.
Commissioner

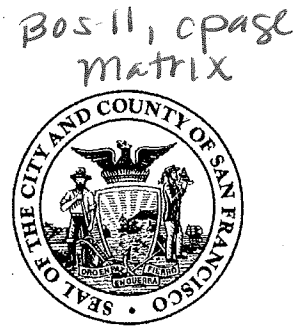
James Loyce, Jr., M.S.
Commissioner

David Pating, M.D.
Commissioner

David J. Sanchez, Jr., Ph.D.
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

**Edwin M. Lee, Mayor
Department of Public Health**



Barbara A. Garcia, M.P.A.
Director of Health

Mark Morewitz, M.S.W.
Executive Secretary

TEL (415) 554-2666

FAX (415) 554-2665

Web Site: <http://www.sfdph.org>

March 15, 2017

The Honorable London Breed, President
Members, San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
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BY *eu*

Dear President Breed,

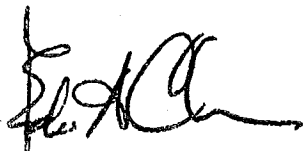
On behalf of the Health Commission, I am proud to present the 2015-2016 Annual Report of the Department of Public Health, one of the nation's leading health departments under the effective leadership of our Director of Health Barbara Garcia.

This year's report highlights include:

- Opening of the new Zuckerberg San Francisco General Hospital building
- Community Health Needs Assessment
- Zika Preparedness
- "Getting to Zero" Initiative
- Superbowl 50 Planning Efforts
- "Vision Zero" Initiative
- Syringe Access and Disposal Activities
- Black African American Health Initiative
- Implementing Lean Improvement Continuous Improvement Methodology
- Expanding Hepatitis C Treatment Access

We hope you find this report informative. Please let me know if we may provide further information on our work.

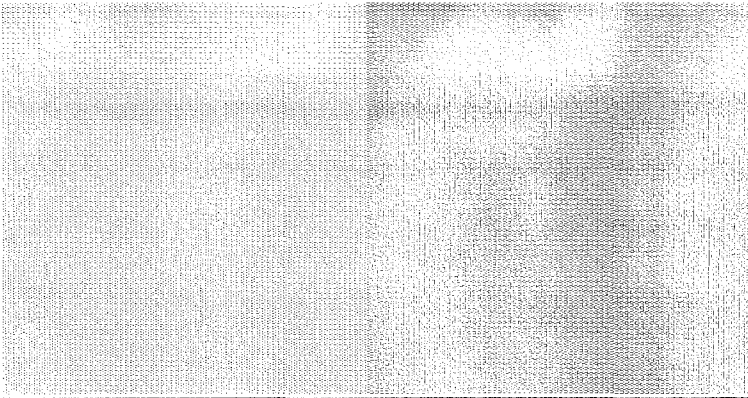
Sincerely yours,

A handwritten signature in black ink, appearing to read 'E. A. Chow', with a stylized flourish at the end.

Edward A. Chow, M.D.
President

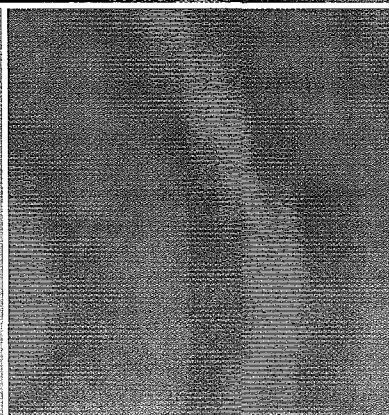
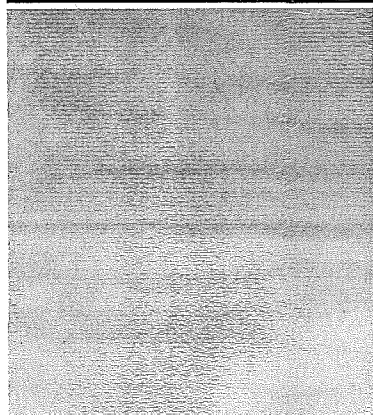
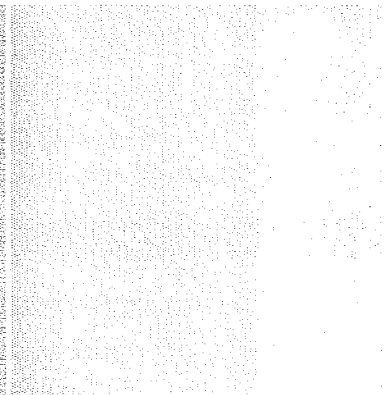
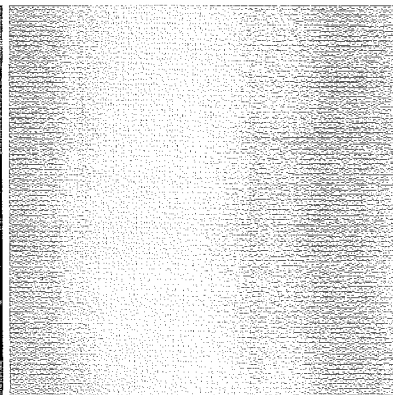
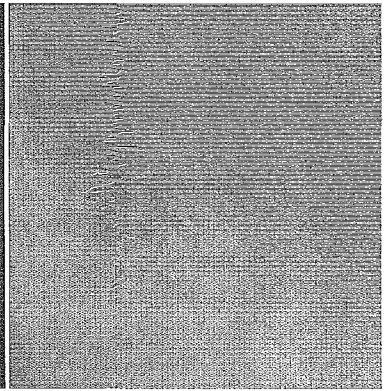
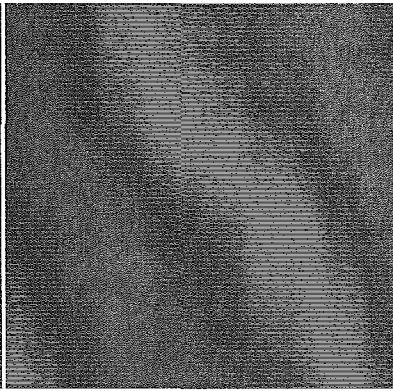
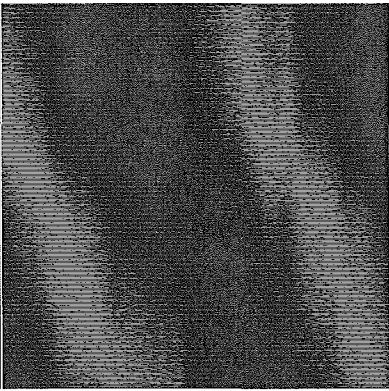
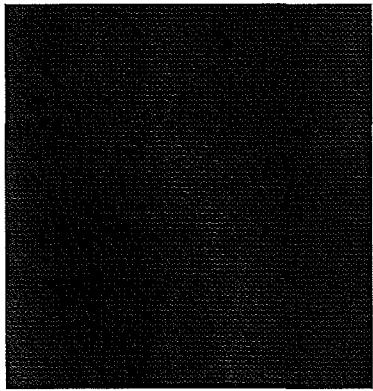
Attachments (1)

Cc: Barbara Garcia



SAN FRANCISCO

DEPARTMENT OF PUBLIC HEALTH



ANNUAL REPORT
2015-2016

2 MISSION

The Mission of the San Francisco Department of Public Health is to protect and promote the health of all San Franciscans.

The San Francisco Department of Public Health shall:

- **Assess and research the health of the community**
- **Develop and enforce healthy policy**
- **Prevent disease and injury**
- **Educate the public and train health care providers**
- **Provide quality, comprehensive, culturally-proficient health services**
- **Ensure equal access to all**

The San Francisco Department of Public Health (SFPDH) is committed to ensuring our patients, clients and colleagues are supported and informed in the post-election environment.

The 2016 election has not changed SFPDH's commitment to provide quality health care and services for all San Franciscans, regardless of immigration or insurance status. We want all of our patients and clients to continue to seek services with their SFPDH providers, including care at our clinics and hospitals.

MESSAGE FROM THE DIRECTOR	4
MESSAGE FROM THE HEALTH COMMISSION PRESIDENT	5
ABOUT SFDPH	6
SAN FRANCISCO HEALTH COMMISSION	8
FISCAL YEAR FEATURES & HIGHLIGHTS	12
FISCAL YEAR BY THE NUMBERS	21
SFDPH SERVICE SITES	29
ADDITIONAL RESOURCES	33

4 MESSAGE FROM THE DIRECTOR



Barbara A. Garcia, MPA

I am pleased to present the San Francisco Department of Public Health's (SFPDH) Annual Report for Fiscal Year 2015/2016 – highlighting our work in the context of our mission – to protect and promote the health of all San Franciscans.

After years of planning and building, this year marked the opening of our new Priscilla Chan and Mark Zuckerberg San Francisco General Hospital (ZSFG) building in May 2016. ZSFG is the city's largest safety net provider and only trauma center. I would like to thank our generous donors, the Health Commission, and our community for their support in making this hospital a reality. With a billion dollars in capital support, this new hospital offers several upgrades – 284 new inpatient beds, more operating rooms, state-of-the-art technology, and more – all to help our dedicated staff provide the most exceptional care to San Franciscans. I can hardly wait to see what the new hospital's era will bring – major improvements in community health, advances in trauma and life-saving care approaches, and cutting-edge research and education for physicians through our partnership with UCSF.

In addition to protecting the health of our residents and patients, SFPDH is committed to promoting and addressing health equity and community health. Over the past year, SFPDH staff have been working on the Community Health Needs Assessment (CHNA), in partnership with the San Francisco Health Improvement Partnership. Our approach to the CHNA involved primary and secondary research and strong community engagement with our residents and community groups. The CHNA will be completed later in 2016, and will identify public health priorities that SFPDH will be working on in the upcoming years. The CHNA is essential to our upcoming Public Health Accreditation, which will signify SFPDH is meeting national standards for public health services and improving the health of the San Franciscans. The Population Health Division staff has been working vigorously towards Public Health Accreditation over the past few years, and the completion of the CHNA puts us one step closer.

I thank all of our devoted staff, community partners, and the Health Commission for their contributions to the health of San Francisco. I am proud of our accomplishments this year, and I look forward to all the important work that we will continue to do for San Francisco.

Barbara A. Garcia, MPA
Director of Health



Edward A. Chow, M.D.

The health and wellbeing of all San Franciscans is the Health Commission's priority. We prepare for future challenges by working with our Director of Health, Barbara Garcia, and the San Francisco Department of Public Health (SFPDH) to maintain an effective, sustainable healthcare delivery system and public health division to meet the diverse needs of all San Franciscans.

One of the most important accomplishments this year was the opening of the new Zuckerberg San Francisco General Hospital (ZSFG) building in May of 2016. This cutting-edge facility includes 284 beds, each in a private room, and an Emergency Department that has doubled its previous capacity. The Health Commission is grateful for the generosity of the many donors, including Dr. Priscilla Chan and Mark Zuckerberg, who helped make the new building a reality. In addition, the Health Commission also thanks Mayor Lee and the San Francisco General Foundation Board for their assistance with the furniture, fixtures, and new equipment. The new ZSFG hospital will provide high quality medical care to San Franciscans for many years.

The Population Health Division has worked diligently over the past several years to earn public health accreditation for the SFPDH. We anticipate that the process will be completed towards the end of 2016.

In the coming years, the SFPDH will be developing an integrated electronic health record. This system will improve the efficiency and effectiveness of the San Francisco Health Network to provide the highest quality of care to patients throughout its clinics and hospitals and will also maximize revenue potential and meet the Affordable Care Act regulatory requirements.

As San Francisco continues to experience an economic transition that is changing the needs of its most vulnerable populations, the Health Commission is proud that the SFPDH is providing effective services and developing new programs in its effort to serve all San Franciscans. This can only be accomplished through the leadership of Director Garcia and the thousands of dedicated SFPDH employees. We are also deeply appreciative of the strong support that the SFPDH receives from Mayor Lee and the Board of Supervisors. The Health Commission also acknowledges the importance of the many productive partnerships between the SFPDH, other City Departments, and community partners.

Edward A. Chow, M.D.
Health Commission President

6 ABOUT SFDPH

The mission of the San Francisco Department of Public Health (SFDPH) is to protect and promote the health of all San Franciscans. SFDPH is an integrated health department with two primary roles and two major divisions to fulfill its mission:

- Protecting the health of the population, which is the primary responsibility of SFDPH's Population Health Division; and
- Promoting the health of our patients, which is the primary responsibility of the San Francisco Health Network.

SFDPH's central administrative functions, such as finance, human resources, information technology, and policy and planning, support the work of SFDPH's two divisions and promote integration.



POPULATION HEALTH DIVISION

SFDPH's Population Health Division (PHD) addresses public health concerns, including consumer safety, health promotion and prevention, and the monitoring of threats to the public's health. PHD implements traditional and innovative public health interventions. PHD staff inspect restaurants, promote improved air and water quality, track communicable diseases, and educate San Franciscans about the negative health impacts of tobacco. PHD staff also promote pedestrian safety, participate in an ambitious campaign to eliminate new HIV infections, and provide technical assistance to corner stores to increase healthy food options for residents. PHD contributes to the health of SFDPH's patients by contributing population health data and data analysis to the San Francisco Health Network.

PHD is currently applying for national public health accreditation which specifically focuses on measurement of health department performance against a set of nationally recognized, practice-focused, and evidence-based standards based on the ten essential public health services, as well as management, administration, and governance. The timeline for final achievement of Public Health Accreditation is Fall of 2016.

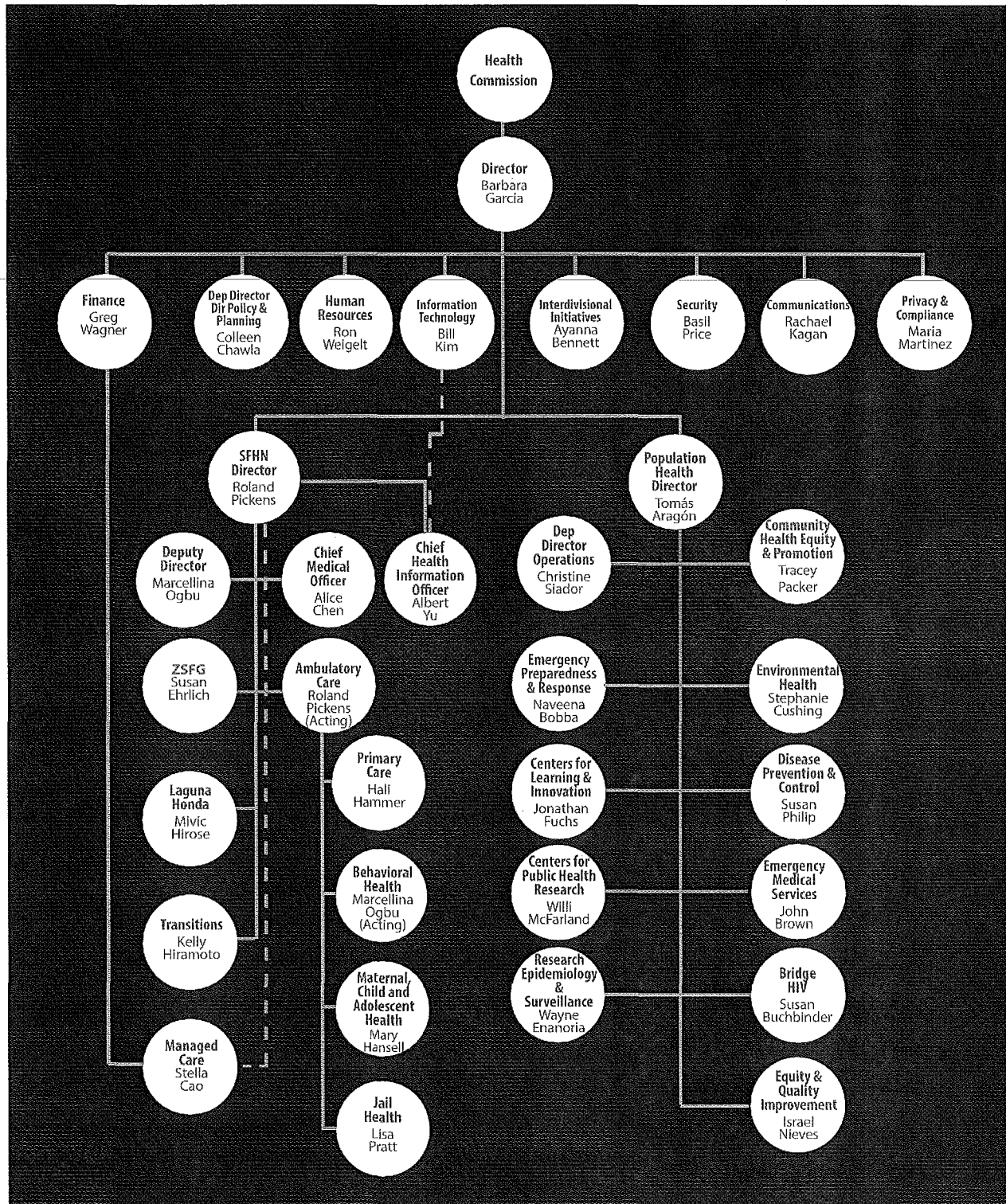


SAN FRANCISCO HEALTH NETWORK

The SF Health Network (SFHN) comprises the direct health services SFDPH provides to thousands of insured and uninsured residents of San Francisco, including those most socially and medically vulnerable. The services the SFHN provides are not new – rather, they are newly aligned to achieve the triple aim of Health Reform: better care for individuals; better health for the population; and lower cost through improvement. Unlike other public or private systems, the SFHN contains the crucial components needed to build a seamless continuum of care: patient-centered medical homes provided by primary care clinics located throughout the community; comprehensive behavioral health services; acute care and specialty services provided at San Francisco General Hospital; skilled nursing care provided at Laguna Honda Hospital; and other home- and community-based services. In addition to the health care services, SFDPH provides critical health care services for the broader community. Zuckerberg San Francisco General Hospital, for example, is the only trauma center serving all of San Francisco and northern San Mateo County. Additionally, SFDPH's Community Behavioral Health Services provides mental health and substance abuse services to all low-income San Franciscans who need them. Services such as these are essential components of the San Francisco safety net.

The SFHN is San Francisco's only complete care system and includes primary care, dental care, emergency and trauma treatment, medical and surgical specialties, diagnostic testing, skilled nursing and rehabilitation, behavioral health services and jail health services. The mission of SFHN is to provide high quality health care that enables all San Franciscans to live vibrant, healthy lives and to be every San Franciscan's first choice for health care and well-being. To learn more about San Francisco Health Network and the services we provide, please visit: <http://www.sfhealthnetwork.org>.

SFDPH's dedicated staff help realize the organization's mission of protecting and promoting the health of all San Franciscans. The San Francisco Health Network integrates our delivery system and focuses on providing high quality health care services. The Population Health Division leads SFDPH efforts in health protection, promotion, prevention and disaster readiness.



8 SF HEALTH COMMISSION

As SFDPH's governing and policy-making body, the San Francisco Health Commission is mandated by City and County Charter to manage and control the City and County hospitals, to monitor and regulate emergency medical services and all matters pertaining to the preservation, promotion and protection of the lives, health, and mental health of San Francisco residents. The full Health Commission meets on the first and third Tuesday of each month at 4:00 p.m. in Room 300 at 101 Grove Street. The Health Commission's committee structure consists of:

- The Zuckerberg SF General Joint Conference Committee
- The Laguna Honda Hospital Joint Conference Committee
- The Community and Public Health Committee
- The Finance and Planning Committee

The Health Commission also has designated seats on the following bodies:

- San Francisco Health Plan Board of Directors
- Zuckerberg SF General Foundation Board of Directors
- San Francisco Public Health Foundation Board of Directors
- In-Home Supportive Services Public Authority Governing Board



Edward A. Chow, M.D. President

Commissioner Chow is an internal medicine specialist who has been in practice in San Francisco for over forty-five years. Previously, he was the Executive Director of the Chinese Community Health Care Association, and Chief Medical Officer of the Chinese Community Health Plan. He is Chair of the American Diabetes Association Action Council (APADAC), co-chair of the Asian American Native Hawaiian and Pacific Islander Diabetes Coalition; member-at-large of the Federation of Chinese American and Chinese Canadian Medical Societies Board of Directors; and founding member of the National Council of Asian Pacific Islander Physicians. He has received numerous awards for his work in health disparities and cultural competency, including the 2008 Alumni Merit Award from St. Louis University School of Medicine, Laureate Award from the American College of Physicians Northern California Chapter (2008), San Francisco Asian Pacific American Heritage Lifetime Achievement Award (2010), and the Silver SPUR award (2012) for enhancing the quality of life and vitality of the San Francisco Bay Area. Dr. Chow is the president of the Health Commission and currently chairs the San Francisco General Hospital Joint Conference Committee and is a member of the Finance and Planning Committee. He is serving his seventh term on the Health Commission.



David B. Singer, MBA, Vice-President

David B. Singer is Managing Partner of MaverickCapital Ventures. Mr. Singer is a founder and former CEO of three healthcare companies: Affymetrix, Inc.; Corcept Therapeutics, Inc.; and Genesoft Pharmaceuticals. Mr. Singer currently serves on the boards of private and public companies in the fields of healthcare information technology, healthcare delivery, and biotechnology. Mr. Singer received a B.A. from Yale University and an M.B.A. from Stanford University. He was a Crown Fellow of the Aspen Institute and a member of the Rand Corporation's Health Advisory Board. He is currently a Sterling Fellow of Yale University, and a director of College Track. Commissioner Singer sits on the Finance and Planning Committee and the Zuckerberg SF General Joint Conference Committee. He was appointed to the Health Commission in 2013.



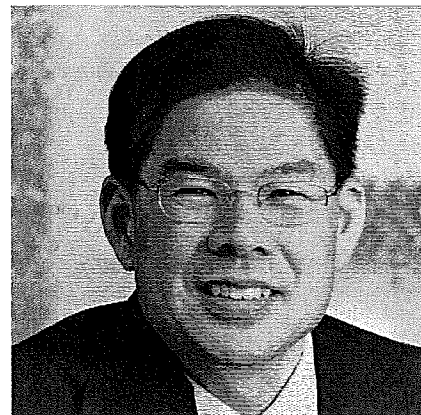
Cecilia Chung

Commissioner Chung is nationally recognized as a civil rights leader, advocating for HIV/AIDS awareness and care, LGBT equality, and prisoner rights. She is the Senior Strategist of Transgender Law Center and has served on a number of planning bodies, which includes the San Francisco HIV Health Services Planning Council, Transgender Community Advisory Board for UCSF TRANS and the Visioning Change Initiative of the California HIV/AIDS Research Program. She is currently serving on the Presidential Advisory Council on HIV/AIDS. Commissioner Chung chairs the Finance and Planning Committee and is a member of the Community and Public Health Committee. She was appointed to the Health Commission in 2012.



Judith Karshmer, Ph.D., PMHCNS-BC

Dr. Karshmer is the Dean of the School of Nursing & Health Professions at the University of San Francisco. Dr. Karshmer completed her undergraduate degree in nursing at the University of Iowa, graduate degree in advanced psychiatric-mental health nursing at Rutgers-The State University of New Jersey, masters in social psychology at the University of Massachusetts and PhD at New Mexico State University. She is the immediate past president of the California Association of Colleges of Nursing, member of the AACN-AONE Task Force on Academic-Practice Partnerships, and was recently elected as CCNE Commissioner, representing deans. Commissioner Karshmer was appointed to the Health Commission in 2013. She is a member of the Community and Public Health Committee and the Laguna Honda Hospital Joint Conference Committee.



David Pating, M.D.

David Pating, MD, is a psychiatrist and Chief of Addiction Medicine at Kaiser San Francisco Medical Center. He is an Associate Clinical Professor at UCSF School of Medicine and site-director for the UCSF fellowship in Addiction Psychiatry. As a member of the Permanente Medical Group, Dr. Pating served as regional chair of Addiction Medicine. He was also Vice-chair of California's Mental Health Services Oversight and Accountability Commission (Proposition 63); past-president of the California Society of Addiction Medicine; a member of the California Medical Association, California Psychiatric Association and American Society of Addiction Medicine; and an active board member of the California Public Protection and Physician Health, Inc., the California Institute of Behavioral Health Solutions, San Francisco Medical Society, and National Quality Forum's Behavioral Health Standing Committee. Dr. Pating joined the health commission in 2014. He chairs the Community and Public Health Committee and is a member of the Laguna Honda Joint Conference Committee.

10 SF HEALTH COMMISSION



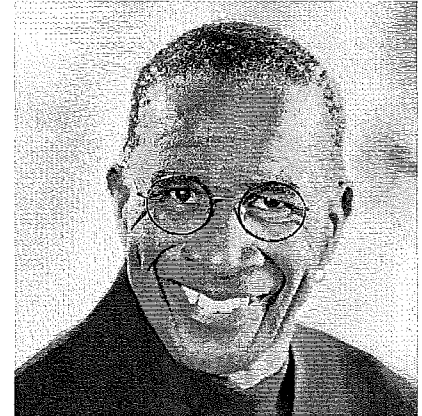
David J. Sanchez, Jr., Ph.D.

Commissioner Sanchez is Professor Emeritus at University of California, San Francisco. Commissioner Sanchez is a member of the Zuckerberg SF General Joint Conference Committee and the Chair of the Laguna Honda Hospital Joint Conference Committee. He is a member of the Zuckerberg SF General Foundation Board. He has also served on the San Francisco Board of Education and the Community College Board, the San Francisco Police Commission, and is Trustee Emeritus of the San Francisco Foundation. He was appointed to the California Commission on Aging in 2013. He has served on the Health Commission since 1997.



Belle Taylor-McGhee

Commissioner Taylor-McGhee is a national leader in women's reproductive health, a public speaker, published writer, and an experienced non-profit executive director. Currently, Ms. Taylor-McGhee is a consultant with JLM Management Group, a multi-disciplinary consulting firm specializing in strategic communications, media and public relations, and business development. Commissioner Taylor-McGhee chairs the Community and Public Health Committee and is a member of the Laguna Honda Hospital Joint Conference Committee and the Finance and Planning Committee. She was appointed to the Health Commission in 2012 and served until March 2016.



James Loyce, Jr., M.S.

Mr. Loyce is a Public Health and Non-Profit professional and advocate with over 35 years of experience. He began his career in the Non-Profit Sector in clinical staff positions progressing over time to the role of Executive Director/CEO. His advocacy work included co-founding The Black Coalition on AIDS and serving on numerous Boards of Directors for Non-Profits. He also has been involved in local, state and federal health policy advocacy. In the public sector, Mr. Loyce served the City and County of San Francisco in a variety of senior administrative roles that spanned health policy, budget development and advocacy at local, state and federal levels. He retired from the San Francisco Department of Public Health as a Deputy Director in 2007 after 20 years of service.

Since his retirement, he has returned to Public Health and Non-Profit advocacy work serving on a number of San Francisco Bay Area and National Boards. He also is an Organizational Development Consultant to Non-Profits. Commissioner Loyce was appointed to the Health Commission in August of 2016.

Mark Morewitz, MSW, is the Health Commission Executive Secretary.

FISCAL YEAR 15/16 HIGHLIGHTS

12 FISCAL YEAR 15/16 HIGHLIGHTS

FEATURES



A BIG MOVE: ZSFG'S NEW HOSPITAL BUILDING

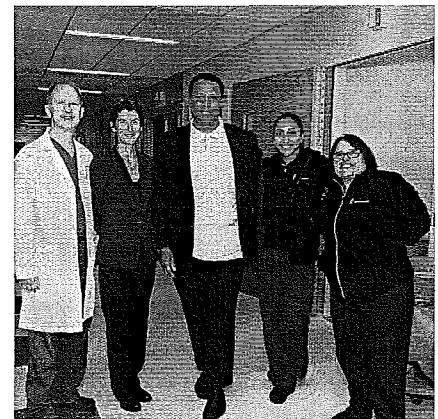
The staff of Zuckerberg San Francisco General (ZSFG) has come to appreciate the truth that there is building a new hospital and there is opening it for patient care, and that those two things are very different undertakings. The city's voters approved Proposition A on the 2008 ballot, which authorized the sale of \$887.4 million in bonds to pay for a new inpatient hospital. Planning started soon after, followed by construction. It seemed a daunting task and, indeed, it was.

The opening of the new hospital and patient move was an extraordinary accomplishment. What has been involved in its opening is a long list of tasks which included: planning, improvement work, training, construction, cleaning, stocking, licensing and feeding thousands of people. After construction of the new hospital was completed in November 2015, it was certified for occupancy and then went through the process of licensing for patient care. The licensing process alone required months of training, work and preparation. For months before patients rolled into the new building, the staff of ZSFG trained to provide care in it and, at the same time, continued to provide the world-class care that has been the hallmark of the hospital for generations. So, nearly eight years in the making, Priscilla Chan and Mark Zuckerberg San Francisco General Hospital and Trauma Center (ZSFG)

has opened its doors. With 1,000 providers, nurses and staff, facilitating the seven-hour transfer, almost 200 patients who were receiving care from the existing 1970s-era hospital building were moved into the brand-new main hospital on the ZSFG campus in one, long day.

"Both our patients and our staff are delighted being in our new building," said ZSFG CEO Dr. Susan Ehrlich. "This outstanding facility enables us to provide a level of patient care that rivals any hospital, anywhere."

The new facility – which features both modern white steel and glass and brick work that echoes the original century-old brick buildings remaining on campus – is nine stories tall, with seven stories above ground-level. The new emergency department, which is now accessible from the campus' 22nd Street entrance, nearly triples the capacity of the former hospital, and will allow staff to more quickly respond to emergencies and disasters. Extraordinary original art is placed throughout the new hospital building, providing a beautiful and healing environment for patients, visitors and staff alike. ZSFG can now see more patients, welcome them into a world-class facility, and provide them with even better care.





COMMUNITY HEALTH NEEDS ASSESSMENT

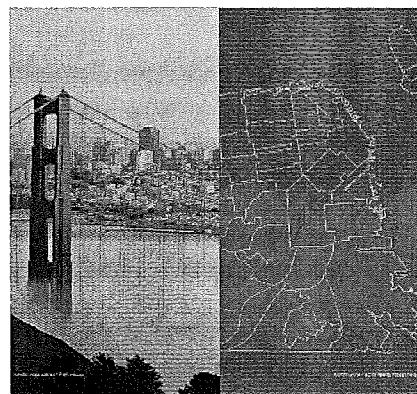
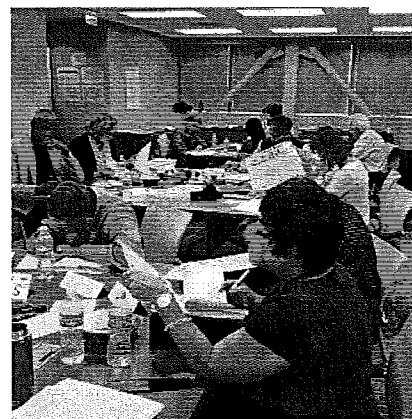
On May 17th, the Health Commission formally adopted the 2016 Community Health Needs Assessment (CHNA). This assessment is an important tool in the ongoing community health improvement process. The CHNA provides data enabling identification of priority issues affecting health, and is the foundation for citywide health planning processes including the Community Health Improvement Plan, the San Francisco's Health Care Services Master Plan, the San Francisco Department of Public Health's Population Health Division's Strategic Plan, and each of San Francisco's non-profit hospitals' Community Health Needs Assessments and Hospital Community Benefit Plans. It is also required for Public Health Accreditation.

The 2016 CHNA was completed in collaboration with community partners through the San Francisco Health Improvement Partnership (SFHIP). Additionally, community groups played a key role to bring the voices of community members to this process.

The 2016 CHNA takes a comprehensive look at the health of San Franciscans through an extensive data review of a broad range of variables affecting health outcomes. Through this process, key health needs in San Francisco were identified, and health disparities and inequities were revealed.

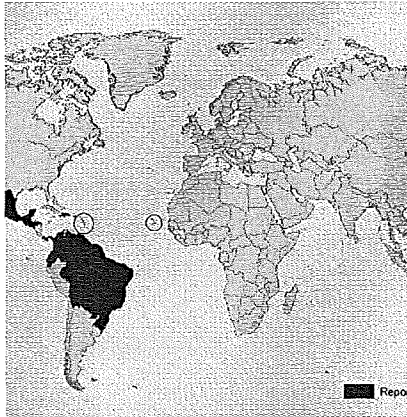
The 2016 CHNA included four components—a community health status assessment, an assessment of prior assessments, community engagement, and a health need identification process. Through this process, two foundational issues were identified: Economic Barriers to Health, and Racial Health Inequities—which affect health at every level and must be addressed to improve health in San Francisco. In addition, the 2016 CHNA identified seven health needs that heavily impact disease and death in San Francisco -- Psychosocial Health; Healthy Eating; Safety and Violence Prevention; Access to Coordinated, Culturally, and Linguistically Appropriate Services Across the Continuum; Housing Instability/ Homelessness; Substance Abuse; and Physical Activity.

The 2016 CHNA will inform the Community Health Improvement Plan in which health needs identified in the Community Health Needs Assessment are prioritized, and objectives and strategies to address the prioritized health needs and foundational issues are developed. The 2016 CHNA as well as the data appendices are available at: www.sfhip.org.



14 FISCAL YEAR 15/16 HIGHLIGHTS

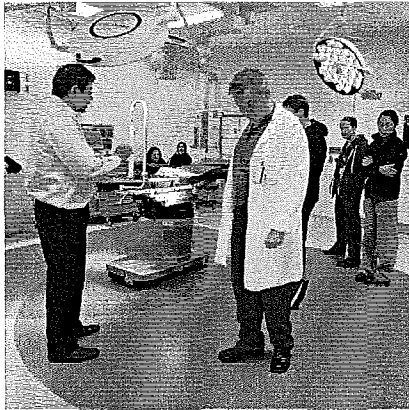
PROTECTING HEALTH



ZIKA PREPAREDNESS

The Zika epidemic spread in Latin America and the Caribbean in 2015-2016. In early 2016, cases of Zika virus began to be seen in travelers returning to the United States. As of July 2016, there were 56 confirmed cases of travel-associated Zika diagnosed in California, with 3 of these in San Francisco residents. There have been no locally-transmitted cases of Zika in California, and the Aedes mosquito has not been detected in San Francisco. San Francisco public health and medical providers have been understandably concerned about Zika. Because of the strong evidence linking Zika to microcephaly and other birth defects, concern has been strongest among pregnant women. The sexual transmission of Zika also emerged as an issue as local cases appeared in Florida. SFDPH actively responded to Zika, by working with multiple partners and stakeholders. Highlights of the response included:

- Development of a staged response plan addressing public concern and public health risk.
- Public posting of travel advisories, mosquito precautions, and San Francisco Zika case counts.
- Frequent communications to San Francisco medical providers, updated as clinical guidance evolved.
- Mosquito surveillance and abatement program; mosquito awareness education campaign.
- Meeting with leaders of Latino community-based organizations to discuss risk communication and community impacts.



ZSFG PROGRAM CERTIFICATIONS

In February 2016, a surveyor from The Joint Commission (TJC) arrived on campus to initiate the Stroke Certification survey for re-certification of the Stroke Program at ZSFG. Overall, the surveyor was enthusiastic and complimentary about ZSFG and the Stroke program. The Stroke Program was re-certified by the Joint Commission following this visit.

Similarly, in March 2016, another surveyor from TJC arrived on campus to initiate the Joint Commission Traumatic Brain Injury Certification survey. The Joint Commission Surveyor stated "ZSFG has one of the best Traumatic Brain Injury Programs in the country. The program thrives because of the dedication and passion of the clinical teams who care for patients daily". The result was that the Traumatic Brain Injury Program was certified.

With the certification of these two programs, ZSFG continues to be recognized for excellence in care. These certifications signify ZSFG's dedication to providing the best possible care to all San Franciscans as the only level 1 trauma center in the City.



OCCUPATIONAL HEALTH AND SAFETY

The goals of the Occupational Safety and Health Section are to prevent occupational injuries and illnesses among SF City and County staff and to minimize workers' compensation costs. The key efforts of FY 15/16 included:

- Maintaining effective injury and illness prevention programs including work site inspections to identify hazards, employee trainings, and technical assistance.
- Developing a new SFDPH policy and procedure to promote worker health and improve office ergonomics. The Ergonomic Computer Workstation Policy provides guidance and specifications for the purchase of new workstation furniture. It requires all new furniture for office-use to have a range of adjustments. This allows employees of all sizes to work in appropriate postures, reducing potential risk factors that can lead to discomfort or injuries. The policy supports SFDPH goals to be able to move staff, rather than furniture, as organizational needs change.
- Reducing exposures to blood and body fluids by maintaining effective Bloodborne Pathogen Exposure Control Plans and staffing the SFDPH Safe Devices Committee.
- Maintaining the SFDPH Temporary Transitional Work Assignment Program, which facilitates returning injured employees to work as soon as medically feasible.

PROTECTING HEALTH



SUPERBOWL 50

It was a great honor for San Francisco to host the 2016 Super Bowl. For the 50th anniversary of the game, there were many additional activities and celebrations held at "Superbowl City" at Justin Herman Plaza and the "NFL Experience" at Moscone Center leading up to the game on February 7th.

For SFPDPH, the primary goal was to ensure Bay Area residents and visitors from around the world had a safe and positive visit while in our community. Many of our efforts included:

- Environmental Health's multi-faceted responsibilities in food and water safety and hazardous materials response
- Communicable disease monitoring for infectious diseases and sharing information with surrounding county health departments.
- The SF Homeless Outreach Team continuing their work to provide services and support to homeless individuals
- Expanded sobering services to offload our healthcare partners and assist in maintaining bed capacity for emergency departments

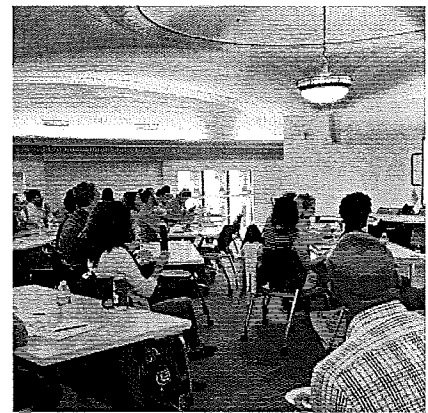
These efforts, along with various other efforts across San Francisco agencies and organizations, helped keep residents and visitors safe allowing them to enjoy the festivities.



OFFICE OF MANAGED CARE

The Office of Managed Care (OMC) completed a number of operational projects that further improved the San Francisco Health Network (SFHN)'s managed care operations in FY 15-16.

- OMC formally established a joint operating committee with each payor at the operational and senior leadership level to allow operational issues to be escalated as needed. Internally, OMC established a monthly managed care operations meeting where representatives from functional areas (including Admitting & Eligibility, Billing, Primary Care, Specialty Care, etc.) identify issues and discuss causes and resolutions.
- OMC established an SFHN interim process for member grievance and appeals, in order to stay compliant with CA Department of Managed Health Care regulations.
- OMC completed phase I of the managed care data warehouse project. It established a process with San Francisco Health Plan to receive monthly encounter and claims data for SFHN members to monitor cost and utilization.
- Working with the Business Intelligence Unit and the Controller's Office, OMC developed the SFHN Managed Care Revenue Dashboard and transitioned the existing Managed Care Enrollment Dashboard to Tableau. These tools provide easily accessible and filterable data about SFHN revenue and membership.



GETTING TO ZERO

The San Francisco Getting to Zero (SFGTZ) Consortium, formed in 2014, to develop a more coordinated response to reduce HIV infections, HIV-related deaths, and HIV-related stigma in San Francisco.

SFGTZ is a volunteer-driven, multi-sector consortium with over 200 members from public health, academia, advocacy, private sector, community-based organizations, and community members.

SFGTZ has four signature strategies: 1) expand access to pre-exposure prophylaxis (PrEP), 2) RAPID (same day) anti-retroviral therapy initiation, 3) programs to link or re-engage people living with HIV to care, and 4) reducing HIV-related stigma. Committees were formed to prioritize programmatic goals for implementation and to measure the impact of interventions. The Steering Committee provides guidance and strategic direction in line with SFGTZ's vision.

Community engagement is central to SFGTZ. Community updates are convened quarterly for partners to present on important and relevant topics, committees to report back on progress, and the broader SF community to share ideas and feedback. While recent SFPDPH data shows overall improvement in HIV prevention and treatment, disparities remain among people of color, youth, and homeless individuals. SFGTZ is committed to bridging these gaps by implementing targeted programs to reach the most disproportionately impacted communities.

16 FISCAL YEAR 15/16 HIGHLIGHTS

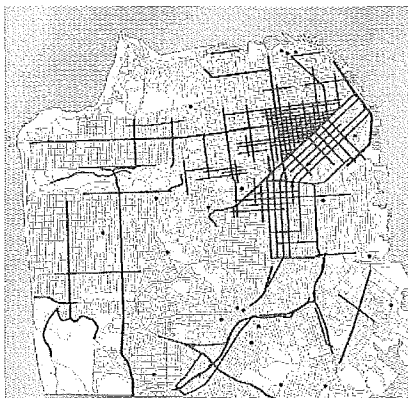
PROTECTING HEALTH



CHILDREN'S ENVIRONMENTAL HEALTH

The Children's Environmental Health Promotion (CEHP) Program was asked by community advocates to assist a family living in a moldy unit within the Sunnydale Family Development, and to help address other environmental hazards at this site. The Housing Authority's regional manager provided CEHP with a list of all families with children six years of age and under, so that CEHP could offer lead hazard and healthy homes assessment of their unit. In addition to mailing this offer to the families, CEHP hired SF Department of Environment community outreach workers to explain the service by going door-to-door to meet 187 families. CEHP also provided Sunnydale residents with a social determinants of health survey, produced a video on what tenants can do to prevent cockroach infestation, and connected residents to city and community resources to improve health hazards.

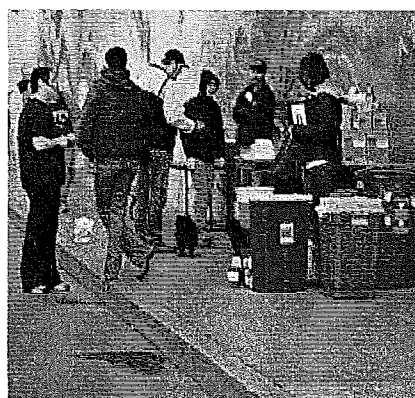
Throughout the process, CEHP developed a working relationship with the HOPE SF Peer Leaders at Sunnydale's Wellness Center, which led to creating a community Beautification Celebration in November 2015.



VISION ZERO

Vision Zero is San Francisco's commitment to eliminating traffic deaths by 2024. Each year approximately 30 people are killed and 200 are seriously injured on City streets. Pedestrians comprise over 60% of deaths, half are seniors. SFDPH co-chairs the Citywide Vision Zero Task Force and works with SFMTA, SFPD, and other agencies to target engineering, education, enforcement and policy efforts and factors associated with the worst health outcomes. Milestones in FY 15-16 include:

- SF Safe Routes to School Partnership, now serving nearly half of SFUSD Elementary schools, was awarded \$2.4M to increase safe walking and biking to school through 08/2019.
- US Surgeon General Murthy joined Mayor Lee, City officials, students and parents for Walk & Roll to School Day on October 7, 2015 and recognized SFDPH's leadership on Vision Zero SF.
- SFDPH presented on TransBASESF.org – the online, open spatial data resource for Vision Zero developed by SFDPH – at the Transportation Research Board Annual Meeting in January 2016, and has since published a paper on the tool.
- SFDPH launched Safe Streets for Seniors in April 2016, reaching 175 seniors. Staff will work with SFMTA and fund CBOs to work with seniors and people with disabilities to identify and request engineering and enforcement improvements.



SYRINGE ACCESS & DISPOSAL

Syringe access and disposal programs have provided sterile syringes, supplies, and treatment referrals to people who inject drugs (PWID) in San Francisco since 1990. In 2015-2016, SFDPH continued to fund community-based organizations to provide client-centered harm reduction services to PWID. HIV prevalence among PWID remains low (14% in 2015) and stable, likely due to early implementation of syringe access programs in San Francisco. Syringe access and disposal programs are a centerpiece in the larger effort to improve the health of PWID in San Francisco through:

- Reductions in overdose mortality;
- Improved access to primary care;
- Hepatitis C prevention, testing, and cure; and
- Access to effective substance use treatment programs.

SFDPH also offers multiple options for syringe disposal, which include:

- The Rapid Response team to respond to needle litter in real time;
- Placement of 11 outdoor disposal boxes;
- Enhanced education with PWID about importance of syringe disposal;
- Partnership with Walgreens as a disposal point; and
- Syringe access sites across the City that provide opportunities for disposal.

PROMOTING HEALTH



BLACK/AFRICAN AMERICAN HEALTH

There were two major highlights for Black/African American Health in FY 15-16 – Black/African American Health Initiative (BAAHI) and the Black History Celebration Conference. BAAHI focuses on disparities in four clinical areas - hypertension, chlamydia, alcohol use disorder and breast cancer - and two staff focused areas - workforce development and cultural humility. Six working groups, the governing body, and a think tank have brought the initiative through its development phase with some notable achievements. The Hypertension Working Group helped design interventions for Black/African American hypertensive patients that increased the percentage in good control from 53% to 57%. The Chlamydia Working Group worked with youth clinics to increase screening from 75% to over 85%. The Cultural Humility Working Group spearheaded training of over 300 staff in Racial Humility. HR added a Cultural Humility Trainer position and staff to focus on workforce diversity.

Another major highlight was Laguna Honda's Black History Celebration Conference. This inaugural event on racial trauma featured two speakers, Dr. Joy DeGruy and Dr. Kenneth Hardy, who addressed historical trauma and today's societal need for racial humility. There were more than 300 attendees, including staff and leaders from across the department. An additional simulcast was even added to accommodate the immense interest. The Black History Planning Committee are working on next year's activities.



LAGUNA HONDA MISSION AND VISION

The new Laguna Honda (LHH) building approached its five year anniversary in December 2015. While much was accomplished in that time, LHH wanted to set a direction for the future and position itself for further success by establishing a new mission and vision statement.

More than 20 departments provided input for a new 5-year strategic plan. LHH's new mission is to "provide a welcoming, therapeutic and healing environment that promotes the individual's health and well-being", which is befitting to the purpose of the facility built back in 2010. The vision is "building healthier lives as the leader in post-acute care." LHH also developed specific goals as part of the strategic plan, including improving internal and external communications, building centers of excellences, supporting cultural humility amongst residents and staff, enhancing philanthropic efforts, and leveraging technology to improve working environments.

Laguna Honda continues to make progress operationalizing the new strategic plan. By developing a plan with hospital-wide engagement, there are already measurable execution efforts at all levels of the organization. As the San Francisco population continues to age, LHH, with this new strategic plan and a wide-breadth of services including rehabilitation, is primed to serve the health needs of senior adults.



NEWCOMERS CONNECT

The Newcomers CONNECT (Community Outreach Navigation for Newcomer Education, Change, and Transformation) team is a new initiative of the SFDPH focused on reducing disparities in linkages and access to health care and social services among vulnerable low-income workers and possible victims of human trafficking.

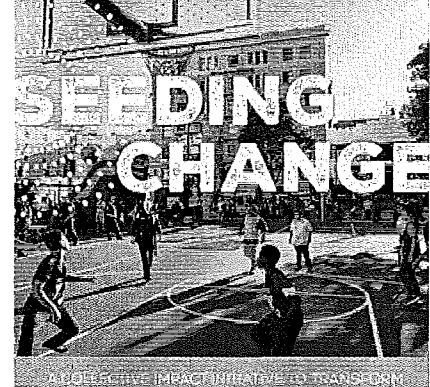
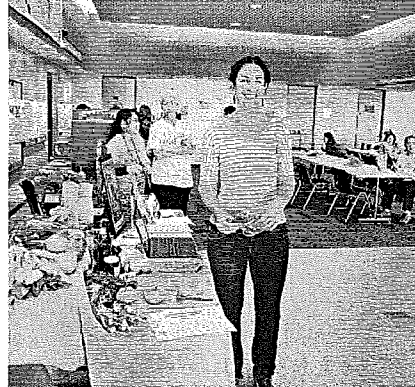
In its initial phase, Newcomers CONNECT staff are conducting a community needs assessments and planning outreach to support linkages between workers of massage establishments to health and social resources.

Planning and outreach efforts have included a series of trainings with Environmental Health Branch Inspectors who are the ears and eyes at the worksites and who work in close collaboration with the CONNECT team.

Successful linkages to date include connecting workers and their families/friends to resources, such as food stamps, minimum wage laws, and health care access with Health SF and Family Health Center. Next steps are expanding outreach efforts through worksites and community partners, and continuing to provide direct assistance and linkages to resources for workers across the City.

18 FISCAL YEAR 15/16 HIGHLIGHTS

PROMOTING HEALTH



ENDING HEPATITIS C

SFDPH made great strides to expand access to hepatitis C (HCV) testing and treatment. In early 2016, the State awarded SFDPH a 3-year, \$1.37 million award for HCV testing, linkage, and treatment projects. The grant supports Glide's community-based HCV testing and linkage program, the expansion of SFDPH primary-care driven HCV treatment, and a demonstration project to provide HCV treatment at the Opioid Treatment Outpatient Program (OTOP) at ZSFG.

The Glide and OTOP components have been crucial for detecting HCV in vulnerable populations and linking patients to treatment. Between March and end of June 2016, Glide screened over 376 clients for HCV with an antibody prevalence rate of approximately 27%. Many of these patients were linked to treatment. In addition, OTOP hired a HCV nurse in the first months of the grant who is helping to manage HCV treatment onsite for OTOP patients.

SFDPH's model for expanding primary care-based HCV treatment includes training for SFHN clinicians, developing a primary care-driven eReferral system, and technical assistance for clinics. In January 2016, approximately 85 clinical staff participated in trainings, and 30 primary care providers have utilized eReferral to treat 73 patients.

Finally, SFDPH collaborated with 28 community partner agencies to launch End Hep C SF, a collective impact initiative that envisions HCV elimination in SF.

HEALTHIER ENVIRONMENTS

In FY 2015-16, SFDPH worked on creating a new comprehensive Department policy to eliminate sugar sweetened beverages (SSB) from vending, ensure healthy food vending, and encourage healthy food at meetings. During the same period, ZSFG implemented a healthy beverage initiative on its campus.

The new SFDPH policies being implemented in 2016 are designed to ensure:

- SFDPH and its contractors are compliant with recent legislation prohibiting the use of City funds to purchase SSB.
- Vending machines at SFDPH facilities are compliant with legislation that packaged foods meet nutrition guidelines and do not offer SSB.
- SFDPH serves healthy food options at meetings or events and no SSB.

Organizational wellness policies, like these, help shift the culture and make the healthy choice the easy choice. The science on health risks linked to liquid sugar has grown more robust over the years. Type 2 diabetes, heart disease, cancer, hypertension are some of the chronic diseases linked to SSB.

Additionally, two collaboratives staffed by SFDPH, the San Francisco Health Improvement Partnership (SFHIP) and Shape Up SF (SUSF) Coalition, worked together to impact SSB consumption. In FY 15-16, SUSF and SFHIP partners educated over 2,500 people through 55 workshops and health fairs. Together, education and policy are shifting the culture away from SSB consumption.

TENDERLOIN HEALTH

For the past two years, the Environmental Health Program on Health, Equity, and Sustainability (EHB-PHES) staff have supported planning and evaluation efforts of two large community improvement efforts in the Tenderloin neighborhood: the Tenderloin Health Improvement Partnership (TLHIP) – a collective impact initiative led by St. Francis Memorial Hospital and its foundation – and the Office of Economic and Workforce Development's (OEWD) Central Market/Tenderloin Strategy. These efforts have taken on the immense task of coordinating non-profit and City efforts and investment to achieve meaningful change in a neighborhood struggling with poverty, environmental and housing hazards, and poor health outcomes. EHB-PHES has provided geographic data on issues ranging from crime to housing to help support the selection of "Action Zones" and strategies. In FY 2015/16, EHB-PHES also completed an in-depth analysis of evictions data in Central Market/Tenderloin, which led to increased funding for eviction defense in the neighborhood.

To support tracking and communication of key outcomes, TLHIP, OEWD, and EHB-PHES are currently collaborating on a Central Market/Tenderloin Data Portal to track headline indicators, provide geographically granular data for planning, and link measures to significant investments. This collaborative seeks to use a data informed approach to neighborhood service coordination to ensure that investments are protecting and promoting the health of community residents.

BUILDING INFRASTRUCTURE



COMPLIANCE AND PRIVACY

The Office of Compliance and Privacy Affairs (OCPA) oversees compliance with federal/state regulations, involving patients' privacy, data security, and fraud, waste and abuse, across SFDPH including contracted Community Based Organizations (CBOs) and UCSF staff practicing at SFDPH facilities. FY 15-16 highlights included:

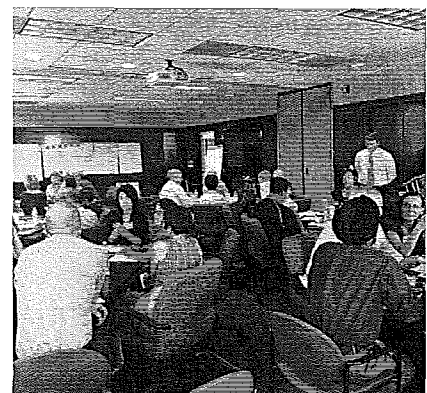
- Hired staff to increase oversight of privacy and data sharing.
- Developed a process to document investigation's findings and recommendations including corrective and preventative actions that focused on internal controls.
- Revised privacy agreements and compliance attestations for contractors and Data Trading Partners to improve external partners' accountability in protecting healthcare privacy, data security and business ethics.
- Centralized privacy and data security policies into websites to improve access for staff and partners.
- Revised training modules for Privacy and Compliance. Initiated email reminders resulting in higher training completion rates.
- Provided documentation for state and federal compliance audits and responded to external auditor Corrective Action Plans.
- Monitored privacy and compliance regulations for impact on SFDPH practice.
- Recommended changes to federal and state policies to improve healthcare practice.



PRIME 1115 WAIVER

The PRIME (The Public Hospital Redesign and Incentives in Medi-Cal) program is considered the successor to the 2010 waiver's Delivery System Reform Incentive Program (DSRIP), a pay-for-performance program that improved care delivery to prepare California's Public Health Systems (PHS) for an influx of newly covered patients by Affordable Care Act implementation. PRIME directs PHS to use evidence-based quality improvement methods to achieve ambitious, year-over-year performance targets. All funding for this program is contingent on meeting these targets. SFHN views PRIME as, not only a pay-for-performance incentive program, but as the precursor to alternate payment models or value-based payments. SFHN intends to leverage PRIME to position the network towards managing populations, moving from volume to value, and from reactive to proactive care models. To achieve these transformational goals, SFHN accomplished the following in FY 15/16:

- Established project teams and governance across the 9 PRIME projects focusing on ambulatory care, high risk/high cost populations, resource efficiency, and reducing disparities
- Created the quality improvement and analytics teams to measure, report, and improve PRIME measures
- Established baseline rates for 58 measures to allow SFDPH to fully earn the allocated \$34+ Million available.



LEAN

Lean is a continuous improvement methodology first implemented in the car manufacturing industry, but has more recently been used in healthcare to streamline processes, reduce costs, and improve quality and timeliness of services. Various sections across SFDPH's SFHN and PHD divisions have been using lean to improve service delivery dating back as early as 2012 when ZSFG launched its first value stream.

Significant lean-related progress was made throughout SFDPH's divisions in FY 15-16. SFHN developed its vision, mission, and True North, a precise set of ideals that we are striving toward to be successful. Both SFHN and its Primary Care section, as well as PHD's Environmental Health branch, held inaugural hoshin kanri (lean strategic planning) sessions to identify their key priorities for the year. ZSFG launched a value stream in the emergency department, resulting in the creation of a fast-track system for low-acuity patients and decreased overall length of stay. In preparation to move into new spaces, PHD's Public Health Laboratory and Tuberculosis Clinic completed 3P (Production, Preparation, Process) workshops to develop customized workflows and configure their future spaces.

SFDPH is becoming a lean organization and by doing so anticipates improving health care and population health for all San Franciscans.

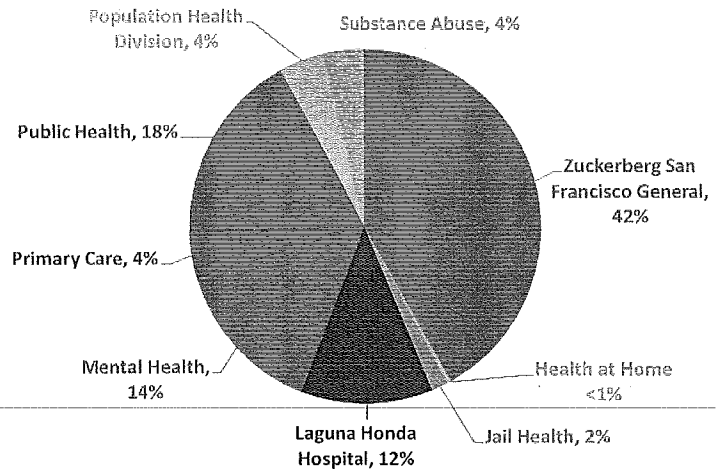
FISCAL YEAR 15/16 BY THE NUMBERS

BUDGET

In FY 15/16, SFDPH's budget was \$2,033,997,389. The General Fund subsidy from the City and County contributed \$639,417,357, an increase of \$25,268,517 from the FY 14/15 allocation of \$614,148,840. SFDPH's major fiscal year investments:

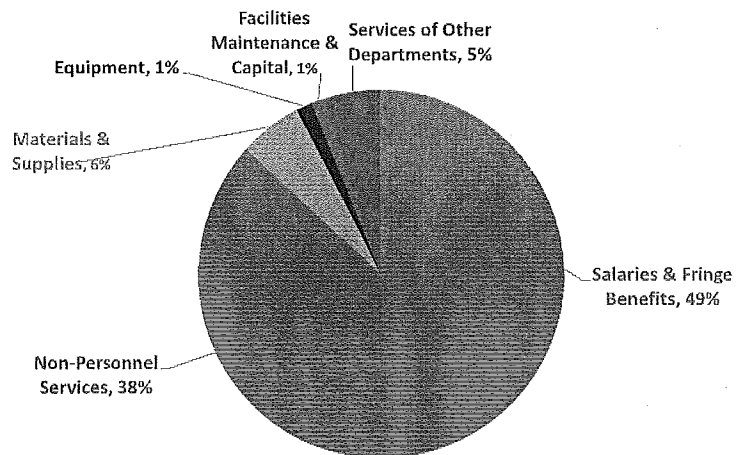
\$26.8 million to support the operating costs of the new Zuckerberg San Francisco General.

SFDPH EXPENDITURES BY PROGRAM



\$12.8 million in investments in SFDPH's Information Technology and preparation for the implementation of Electronic Health Records (EHR).

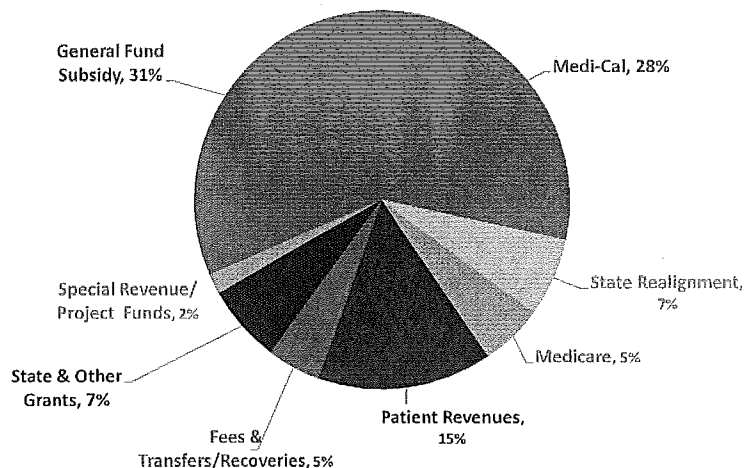
SFDPH EXPENDITURES BY TYPE



\$8.8 million to restore a previously proposed reduction to Behavioral Health Services contracted services.

\$2.5 million of pharmaceutical costs, offset entirely by revenue, to expand the 340B drug discount program to our patients.

SFDPH REVENUE BY SOURCE



\$1.2 million for Getting to Zero Initiative focused on achieving zero new HIV infections, zero AIDS deaths and zero Stigma.

22 FISCAL YEAR 15/16 BY THE NUMBERS

SF HEALTH NETWORK

San Francisco Health Network provides a wide array of services across its continuum of care. San Francisco Health Network's direct service providers consist of Zuckerberg SF General (ZSFG), which includes the Behavioral Health Center (BHC); Laguna Honda Hospital (LHH); Primary Care (PC); Health at Home (HAH); and Jail Health Services. Major service components include primary care, specialty care, acute care, home health care, long-term care, and emergency care.

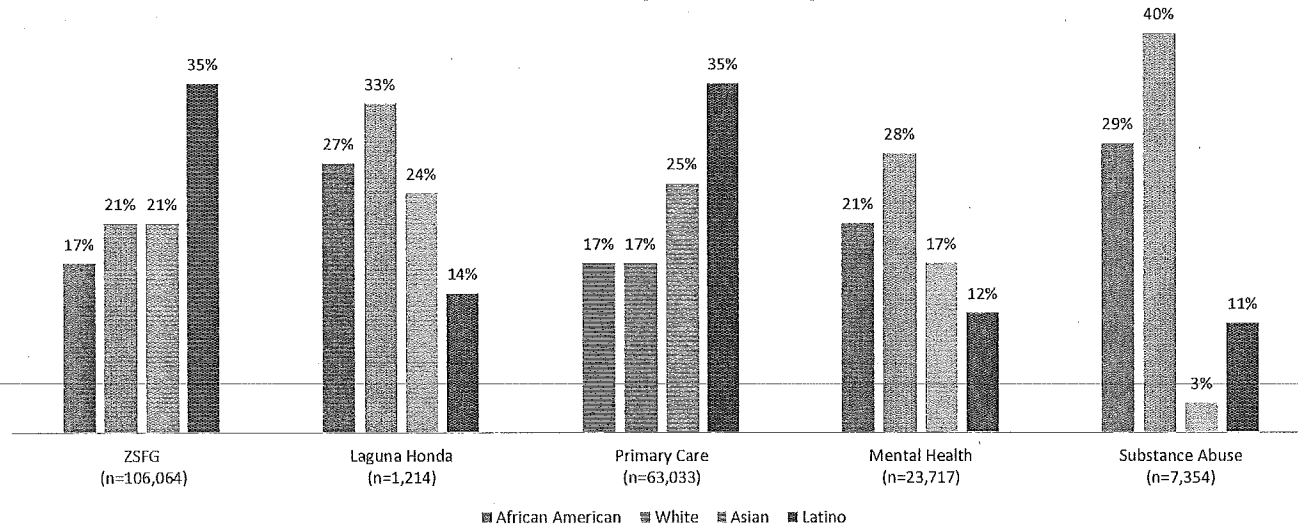
SF HEALTH NETWORK PATIENT ENCOUNTERS

Visit Type	FY 13/14	FY 14/15	FY 15/16
	Number/Percentage of Visits	Number/Percentage of Visits	Number/Percentage of Visits
Primary Care	274,471	266,803	293,595
Specialty Care	228,501	232,806	160,892*
Dental Care	14,146	14,472	11,599**
Urgent Care	25,281	18,853	29,681
Total Emergency Encounters	74,713	75,632	75,632
Medical Encounters	67,737	68,592	68,779
Percent Admitted	18%	14%	14%
Psychiatric Encounters	6,976	7,040	6,853
Percent Admitted	26%	18%	19%
Encounters Requiring Trauma Center Services Activations	3,647	4,033	4,541
Diagnostic and Ancillary	225,756	176,056	247,086
Total Acute Inpatient Days	92,425	89,567	92,222
Actual Days at ZSFG	91,458	89,014	91,324
Actual Days at LHH	967	553	898
Home Health Care Visits	18,872	19,781	20,187
Total Skilled Nursing Care Days	299,174	293,226	296,882
Actual Days at ZSFG	7,662	9,012	9,470
Actual Days at BHC	16,384	11,314	12,161
Actual Days at LHH	275,128	272,900	275,251

*Data collection methodology has changed to reflect standardized reporting from ZSFG.

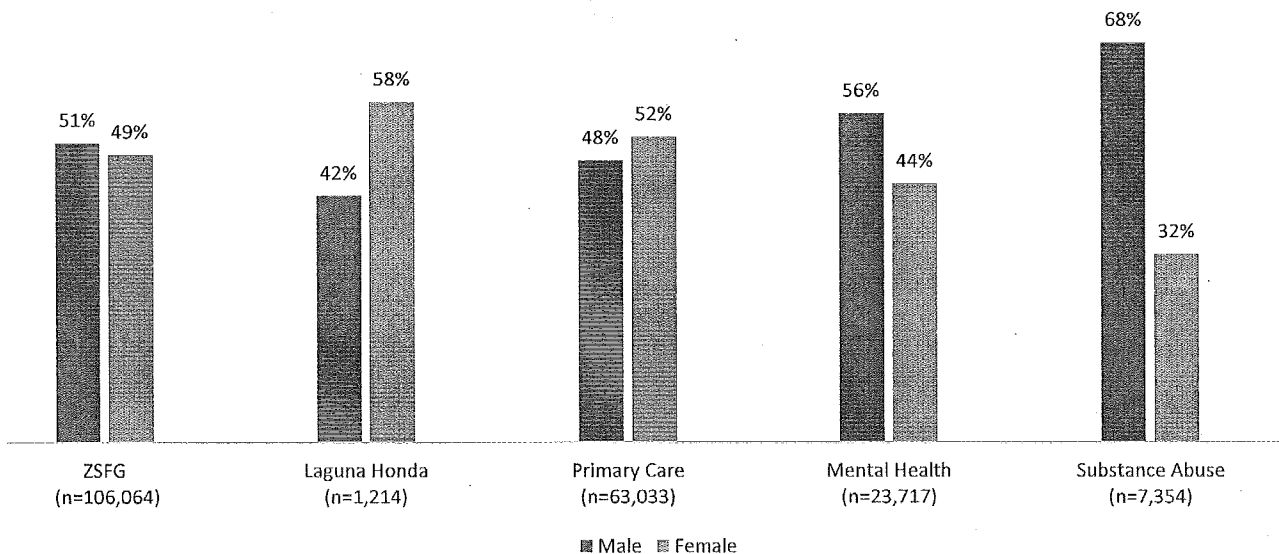
**Data collection methodology has changed. Oral Surgery is excluded from Dental Care.

SF Health Network Patients by Race/Ethnicity, FY 15/16



*Data not shown: Native Americans comprise approximately 1% of the population served in all health systems above. Race/ethnicity data is unknown for 1-13% of patients served.

SF Health Network Patients by Gender, FY 15/16

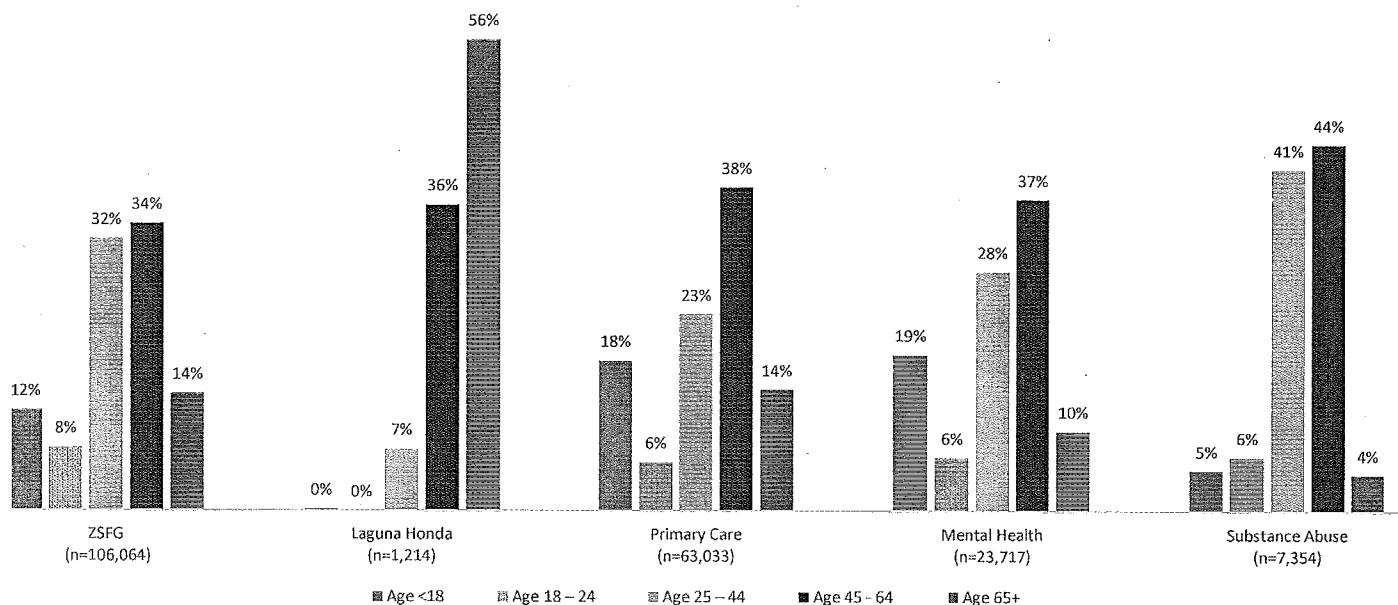


*Data collection and reporting for transgender patients is currently under development.

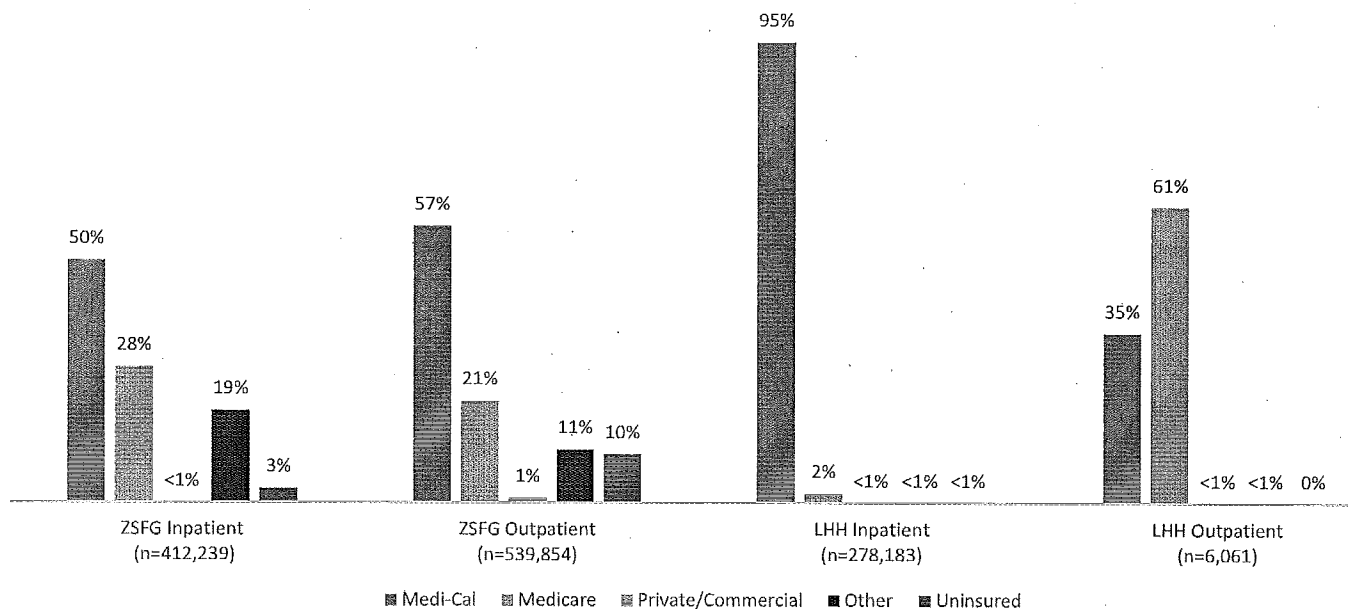
24 FISCAL YEAR 15/16 BY THE NUMBERS

SF HEALTH NETWORK

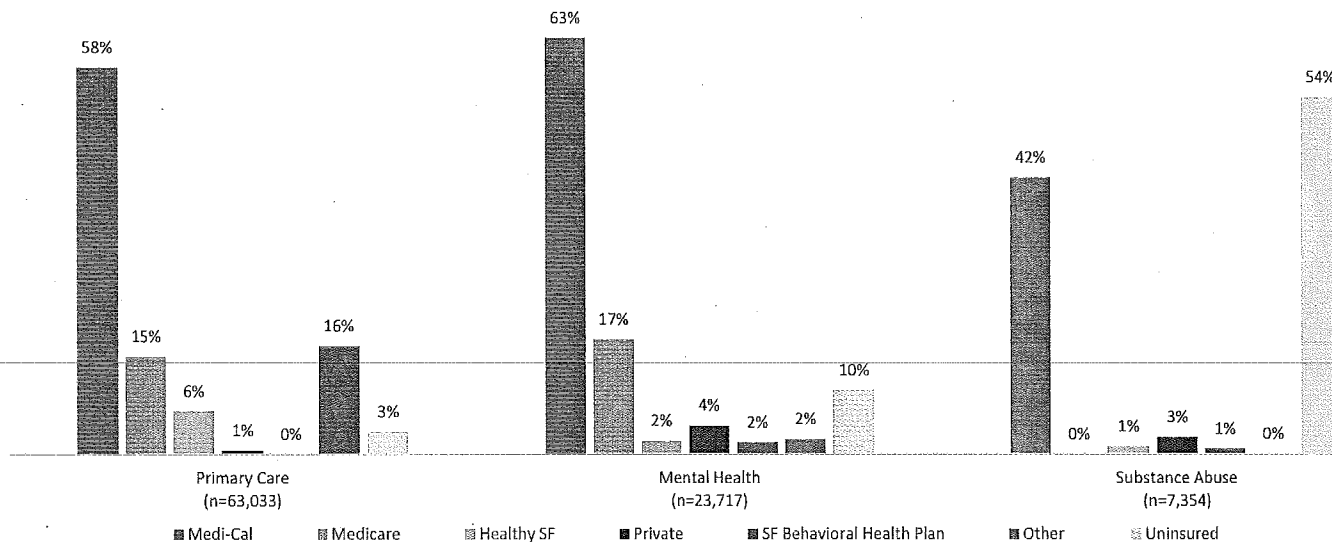
SF Health Network Patients by Age, FY 15/16



SF Health Network Hospital Patient Payer Source, FY 15/16



SF Health Network Primary Care and Behavioral Health Payer Source, FY 15/16



Behavioral Health Services relies on a network of civil service and contracted providers to offer high-quality services to mental health and substance abuse clients. The tables below indicate the number of mental health and substance abuse clients served by contractors vs. civil service providers in FY 15/16.

Mental Health Clients Served	
Provider	Unduplicated Client Count
Contract Providers	14,857
Civil Service Providers (Incl. ZSFG)	12,575
Total Unduplicated Clients	27,432

Substance Abuse Encounters	
Provider	Encounters
Contract Providers - Treatment Services	7,354
Contract Providers - Prevention, Education & Sobering Services	~15,044
Civil Service Providers*	NA

* There are no Civil Service Substance Abuse programs in Behavioral Health Services.

26 FISCAL YEAR 15/16 BY THE NUMBERS

POPULATION HEALTH

SFDPH has been a leader in the field of public health for decades, providing important innovations in interventions and programs. However, in spite of these successes, San Francisco faces many health challenges: a striking epidemic of adult and youth obesity and its complications (e.g., childhood type 2 diabetes and hypertension); high rates of infant mortality, and persistent health inequities related to ethnic, social, economic, and environmental factors. SFDPH's ongoing efforts to meet emerging challenges are reflected in the Strategic Plan for our Population Health Division. In Fiscal Year 15/16 PHD conducted the following key programmatic activities that support PHD's strategic plan focus areas.



SAFE AND
HEALTHY LIVING
ENVIRONMENTS:

TOBACCO FREE
PROJECT

120 MEDICAL ASSISTANTS & BEHAVIORAL HEALTH STAFF
TRAINED ON TOBACCO CESSATION COMMUNITY RESOURCES

CHILDREN'S
ENVIRONMENTAL
HEALTH
PROGRAM

279 FAMILIES RECEIVED LEAD OR COMPREHENSIVE
ENVIRONMENTAL HOME ASSESSMENTS



HEALTHY EATING
AND PHYSICAL
ACTIVITY:

SHAPE UP SF

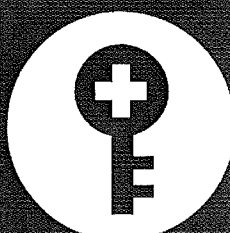
2,500 PEOPLE EDUCATED ON SUGAR SWEETENED
BEVERAGES

HEALTHY RETAIL SF

7 TENDERLOIN, BAYVIEW, AND OCEANVIEW STORES
78,972 MORE UNITS OF PRODUCE SOLD IN THE 7 STORES

SAFE ROUTES TO
SCHOOL

41% INCREASE IN WALKING TO SCHOOL
59% INCREASE IN BIKING TO SCHOOL



ACCESS TO QUALITY
CARE AND SERVICES:

HIV CARE

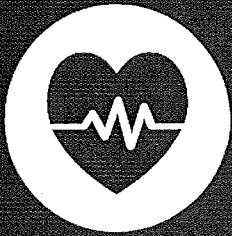
84% NEWLY DIAGNOSED PATIENTS LINKED TO CARE WITHIN
ONE MONTH

91% LINKED TO CARE WITHIN THREE MONTHS

NEWCOMER HEALTH

13 OUTREACH EVENTS

207 REFUGEES ENROLLED AND LINKED TO PRIMARY CARE



BLACK/AFRICAN
AMERICAN HEALTH

RACIAL/CULTURAL
HUMILITY
TRAINING

185 SENIOR LEADERSHIP AND MANAGERS TRAINED



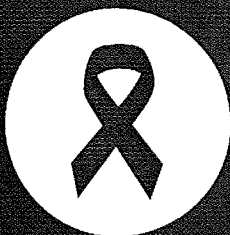
MATERNAL, CHILD,
ADOLESCENT
HEALTH

NURSE FAMILY
PARTNERSHIP

293 WOMEN AND FAMILIES SERVED

CHILDCARE HEALTH
PROGRAM

2,151 CHILDREN SERVED



HIV PREVENTION

154,946 PEOPLE SERVED

1,283,129 FREE CONDOMS DISTRIBUTED

26,129 HIV TESTS PROVIDED

28 FISCAL YEAR 15/16 BY THE NUMBERS

HEALTH COMMISSION RESOLUTIONS

2016

- 16-8** Recommending the Board of Supervisors Accept a Gift of \$2,625,000 from the San Francisco General Hospital Foundation for the Procurement of Furniture, Fixtures, Equipment and Information Technology for the Priscilla Chan and Mark Zuckerberg San Francisco General Hospital and Trauma Center

- 16-7** Resolution in Support of the 2016 Community Health Assessment

- 16-6** Resolution In Support of Vision Zero and Automated Speed Enforcement

- 16-5** Resolution Recommending that the Board of Supervisors Accept the Shares of Common Stock of Vizient Inc. (Vizient), Distributed by University HealthSystem Consortium (UHC) in Relation to UHC's Merger with VHA Inc., Forming Vizient; and Authorizing the Director of Health (Director) to Enter into an Agreement with Vizient to Accept the Distribution of the Vizient Shares, Including the Eleventh Amended Stockholders' Agreement and the Joinder to the Amended and Restated Stockholders' Agreement

- 16-4** Resolution Authorizing the Department of Public Health to Recommend to the Board of Supervisors to Accept and Expend Retroactively a Bequest from Norma Parenti and Accumulated Interest in the Sum of \$26,673.29 to the Laguna Honda Gift Fund

- 16-3** Resolution in Support of the Director of Health's (Director) Decision to Seek Approval from the BOS that the Competitive Solicitation Process Will Not Apply to the Procurement of a Modern, Secure and Fully Integrated Electronic Health Record System (EHR) to Replace the Department's Current System and to Allow the Director to Enter Into Negotiations for the EHR System

- 16-2** Resolution Approving Support for the City and County of San Francisco to Amend the Health Code to Prohibit Retailers from Selling Tobacco Products, Including Smokeless Tobacco and Electronic Cigarettes, to Persons Aged 18, 19, or 20

- 16-1** Authorizing the SFDPH to Recommend to the BOS to Accept and Expend Retroactively a Gift of \$100,000 to the LHH Gift Fund from Ms. Molly Fleishner

2015

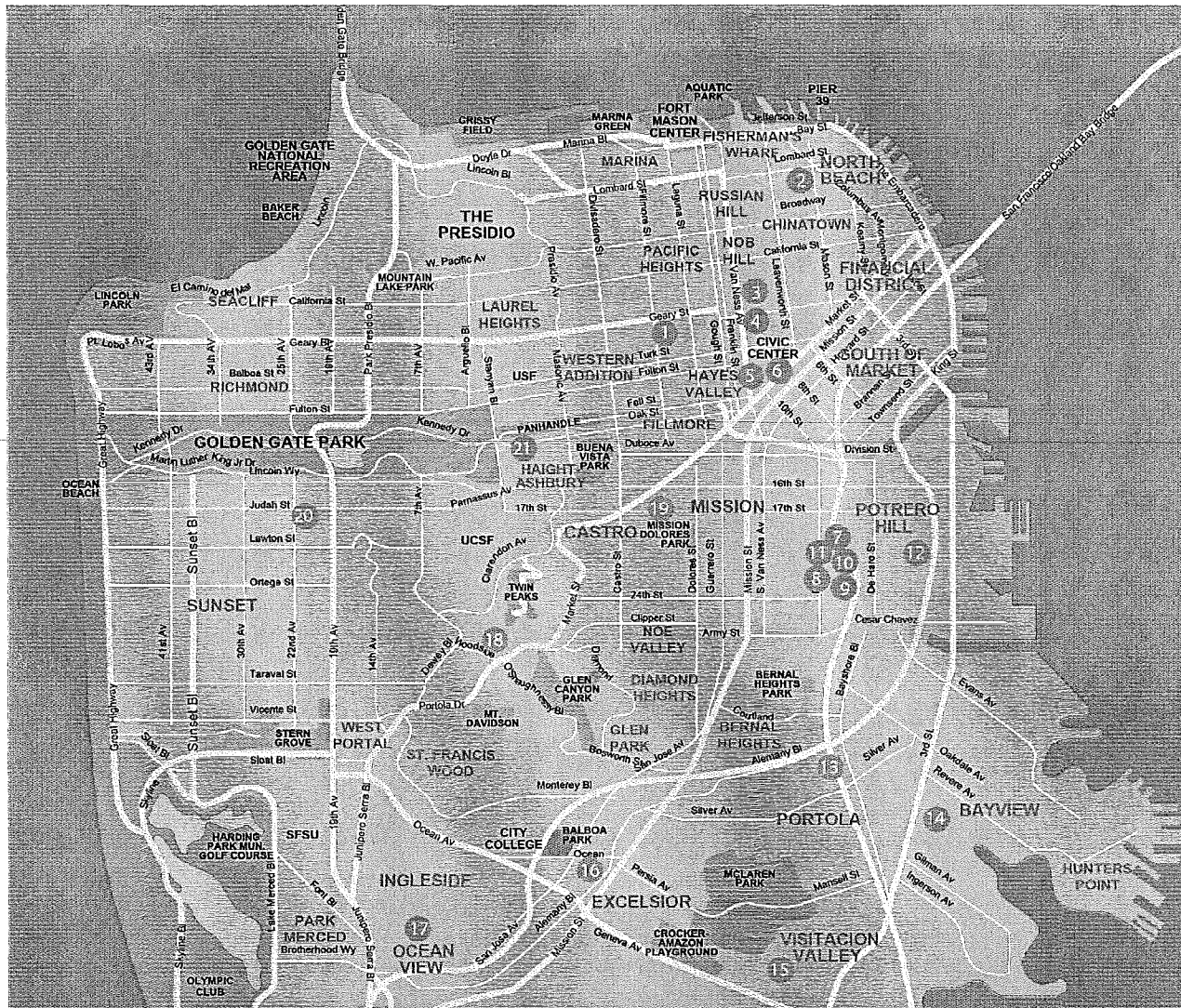
- 15-15** Endorsing the principles of ethical practices of public health.

- 15-14** Resolution recommending the Board of Supervisors Accept a gift of \$5,000,000 from the SF General Hospital Foundation and approve the naming of various places throughout Priscilla Chan and Mark Zuckerberg San Francisco General Hospital and Trauma Center's New Acute Care and Trauma Building in Recognition of Major philanthropic donations

- 15-13** Endorsing the screening for type 2 diabetes mellitus at a body mass index of 23 in Asian American Adult residents of San Francisco County

- 15-12** Resolution Approving a Proposal by the SFDPH to Modernize the City Option and to Explore an Employee Wellness Fund

- 15-11** Resolution in Support of Naming the General Medicine Clinic at SFGH the Richard H. Fine People's Clinic



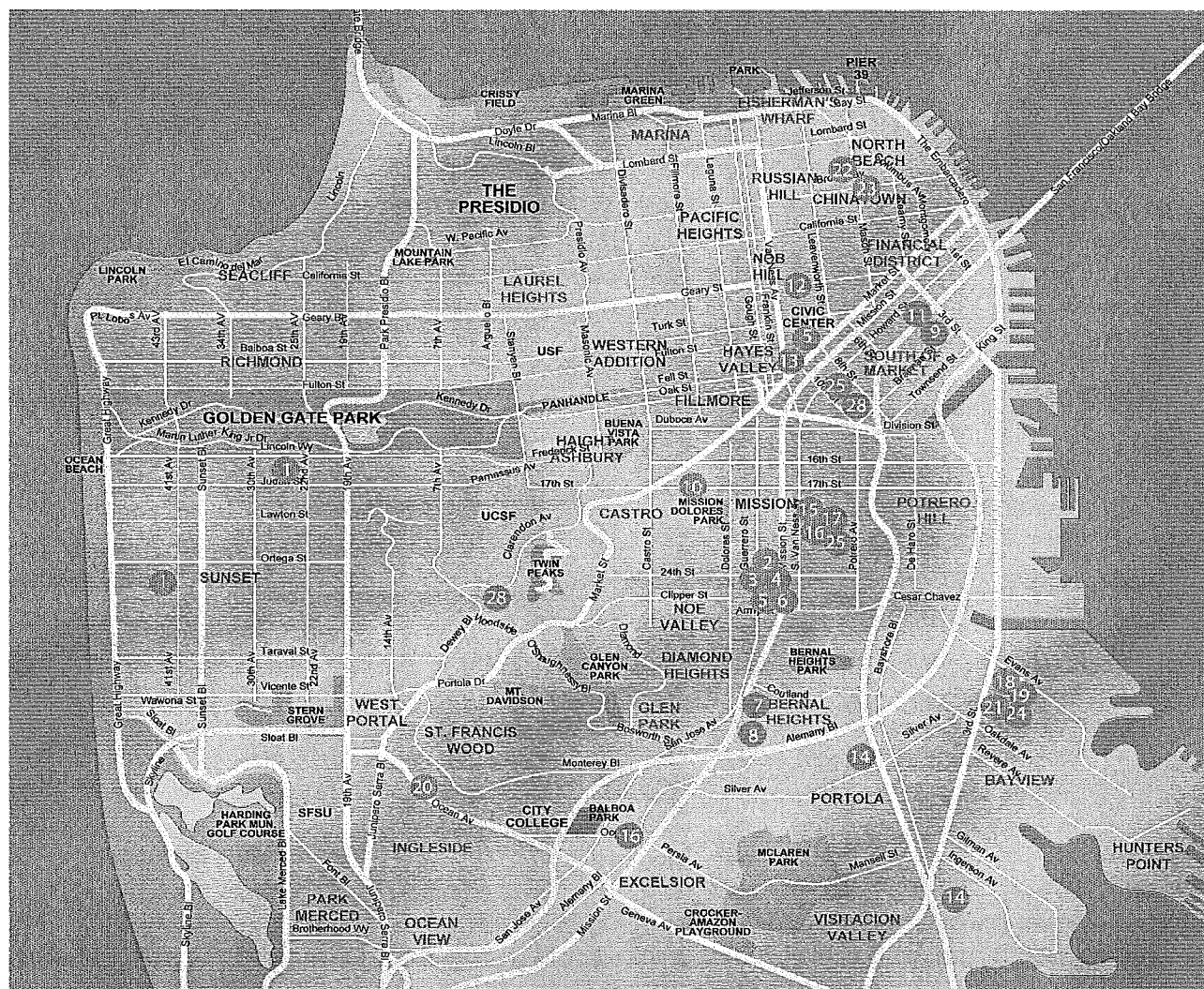
- 1 Maxine Hall Health Center
1301 Pierce Street
- 2 Chinatown Public Health Center
1490 Mason Street
- 3 Larkin Street Youth Clinic
1138 Sutter Street
- 4 Curry Senior Center
333 Turk Street
- 5 Tom Waddell Urban Health Clinic
230 Golden Gate Avenue
- 6 Medical Respite and Sobering Center
1171 Mission
- 7 Family Health Center
@ San Francisco General
995 Potrero Avenue
- 8 General Medicine Clinic
@ San Francisco General
1001 Potrero Avenue

- 9 Children's Health Center
@ San Francisco General
1001 Potrero Avenue
- 10 Positive Health Program
@ San Francisco General
1001 Potrero Avenue
- 11 Women's Health Center
@ San Francisco General
1001 Potrero Avenue
- 12 Potrero Hill Health Center
1050 Wisconsin
- 13 Silver Ave Family Health Center
1525 Silver Avenue
- 14 Southeast Health Center
2401 Keith Street
- 15 Hawkins Youth Clinic
1099 Sunnydale Avenue

- 16 Balboa Teen Clinic
1000 Cayuga Street
- 17 Hip Hop to Health Clinic
446 Randolph
- 18 Special Programs for Youth
375 Woodside Blvd.
- 19 Castro Mission Health Center
3850 17th Street
- 20 Ocean Park Health Center
1351 24th Ave.
- 21 Cole Street Clinic
555 Cole Street

30 SERVICE SITES

BEHAVIORAL HEALTH



- | | | |
|---|--|--|
| 1 Sunset Mental Health Services
1990 41st Ave 415-753-7400
1351 24th Ave 415-682-1991 | 9 South of Market Mental Health
760 Harrison 415-836-1700 | 17 Mission Family Center
759 S. Van Ness 415-642-4571 |
| 2 Mission Mental Health Services
2712 Mission 415-401-2700 | 10 Castro Mission Health Center
3850 17th St 415-943-7700 | 18 LEGACY
1305 Evans 415-920-7700 |
| 3 African American Alternatives
2712 Mission 415-401-2700 | 11 Filipino-American Counseling
Team (F.A.C.T.)
760 Harrison 415-836-1700 | 19 Family Mosaic Project
1309 Evans 415-206-7600 |
| 4 Mission ACT
2712 Mission 415-401-1250 | 12 Community Justice Center
555 Polk St 415-202-2810 | 20 OMI Family Center
1701 Ocean Ave 415-452-2200 |
| 5 SF Homeless Outreach Team
50 Ivy Street 415-355-7555 | 13 Central City Older Adult
90 Van Ness 415-558-5900 | 21 Comprehensive Crisis Services
3801 Third #400 415-970-3855 |
| 6 Public Health Nurses
2712 Mission 415-401-2700 | 14 Southeast Child/Family Therapy
100 Blanken St 415-330-5740
1525 Silver Ave 415-657-1770 | 22 Chinatown Child Development
720 Sacramento 415-392-4453 |
| 7 SE Mission Integrated Services
3905 Mission 415-337-2400 | 15 Adult Behavioral Services
755 S. Van Ness 415-642-4515 | 23 Chinatown/North Beach
729 Filbert 415-352-2000 |
| 8 SE Child/Family Therapy Center
3905 Mission 415-337-2400 | 16 Special Programs
755 S. Van Ness 415-642-4500 | 24 Foster Care Mental Health
3801 Third 415-970-3877 |
| | | 25 Behavioral Health Access
1380 Howard 415-503-4730 |

SFDPH CONTRACTORS

18 Reasons	Glide Foundation
44 McAllister Associates LP	GP/TODCO A (TODCO Development Co.)
473 Ellis LP	Hamilton Family Center
A Better Way	Harm Reduction Coalition
Aguilas	HealthRight 360
AIDS Community Research Consortium	Helios Healthcare LLC
AIDS Emergency Fund	Homeless Children's Network
AIDS Legal Referral Panel of the San Francisco Bay Area	Homeless Prenatal Program
Alternative Family Services	Horizons Unlimited of San Francisco
APA Family Support Services	Huckleberry Youth Programs
Asian American Recovery Services	Hyde Street Community Services
Asian and Pacific Islander Wellness Center	Institute for Community Health Outreach
Asian Week Foundation	Institute on Aging
Asthma Resource Center of San Francisco	Instituto Familiar de la Raza
BAART Behavioral Health Services	International Institute of the Bay Area
BAART Community Healthcare	Internet Sexuality Information Services
Baker Places	Iris Center: Women's Counseling and Recovery Services
Bay Area Communication Access	Japanese Community Youth Council
Bay Area Young Positives	Jelani House
Bayview Hunters Point Foundation for Community Improvement	Jewish Family and Children's Services
Bayview Hunters Point Health and Environmental Resource Center (HERC)	John Muir Behavioral Health Center
Bayview Hunters Point Multipurpose Senior Services	Justice and Diversity Center of the Bar Association of San Francisco
Black Coalition on AIDS	Larkin Street Youth Center
Boys and Girls Clubs of San Francisco	Latino Commission
Brilliant Corners	Learning for Action
California Family Health Council	Lighthouse for the Blind and Visually Impaired
California Institute of Integral Studies	Lutheran Social Services of Northern California
Catholic Charities CYO of the Archdiocese of San Francisco	Maitri AIDS Hospice
Center on Juvenile and Criminal Justice	Medical Clown Project
Central American Resource Center of Northern California	Mental Health Association of San Francisco
Central City Hospitality House	Mental Health Management I DBA Canyon Manor
Children's Council of San Francisco	Mercy Housing California XL
Chinatown Community Development Center	Mercy Housing California 50 ACLP
City College of San Francisco	Mission Council on Alcohol Abuse for the Spanish-speaking
Community Awareness and Treatment Services (CATS)	Mission Creek Senior Community
Community Housing Partnership	Mission Neighborhood Health Center
Community Initiatives	Mt. St. Joseph-St. Elizabeth Epiphany Center
Community Youth Center San Francisco	National Alliance on Mental Illness (NAMI) San Francisco
Conard House	National Council on Alcoholism Bay Area
Crestwood Hope Center	Native American Health Center
Dignity Health (formerly Catholic Healthcare West)	NICOS Chinese Health Coalition
Dolores Street Community Services	North of Market Senior Services dba Curry Senior Center
East Bay Agency for Children	Northern California Presbyterian Homes
Edgewood Center for Children and Families	Oakes Children's Center
Eldergivers	Positive Resource Center
EMQ FamiliesFirst Inc.	Progress Foundation
Episcopal Community Services of San Francisco	Project Open Hand
Family Service Agency of San Francisco	Providence Foundation of San Francisco
Fort Help LLC	Public Health Foundation Enterprises (PHFE)
Fred Finch Youth Center	Public Health Institute (PHI)
Friendship House Assn. of American Indians	Rafiki Coalition for Health and Wellness
Glide Community Housing	Regents of the University of California

32 SERVICE SITES

SFDPH CONTRACTORS (CONTINUED)

- Richmond Area Multi-Services
- Saint Francis Memorial Hospital
- Samuel Merritt University
- San Francisco AIDS Foundation
- San Francisco Bicycle Coalition
- San Francisco Child Abuse Prevention Center
- San Francisco Community Clinic Consortium
- San Francisco Community Health Authority
- San Francisco Food Bank
- San Francisco Mental Health Educational Funds
- San Francisco Network Ministries Housing Corp.
- San Francisco Public Health Foundation
- San Francisco Society for the Prevention of Cruelty to Animals
- San Francisco State University
- San Francisco Study Center
- San Francisco Suicide Prevention
- San Francisco Superior Court
- San Francisco Unified School District
- Self-Help for the Elderly
- Seneca Center
- Shanti Project
- Special Service for Groups
- St. Helena Hospital Center for Behavioral Health
- St. James Infirmary
- Steppingstone
- Stop AIDS Project
- Swords to Plowshares
- Tenderloin Neighborhood Development Corp.
- Thunder Road Adolescent Treatment Centers
- Tides Center
- University of California Berkeley
- University of the Pacific
- West Bay Housing Corporation
- Westcoast Children's Clinic
- Westside Community Mental Health Center
- Women's Community Clinic
- YMCA of San Francisco Bayview Hunters Point
- YMCA of San Francisco Urban Services
- Young Community Developers, Inc.
- Youth Justice Institute
- Youth Leadership Institute

To learn more about SFPDPH efforts to protect and promote the health of all San Franciscans, please explore the following resources:

- **SF Health Commission** (<https://www.sfdph.org/dph/comupg/aboutdph/hc/default.asp>) Read more about the SF Health Commission, the governing and policy-making body of the SFPDPH.
 - **SFPDPH Webpage** (www.SFPDPH.org) Learn more about SFPDPH services and programs and link to additional SFPDPH reports – including past Annual Reports.
 - **San Francisco Public Health Foundation** (<http://sfphf.org>) Read about the San Francisco Public Health Foundation, a non-profit that strives to provide resources to San Francisco's public health community, facilitating the provision of high quality and cost-effective health care services.
-
- **SF Health Network** (www.sfhealthnetwork.org) Learn more about the SF Health Network, the city's only complete care system.
 - **Zuckerberg SF General (ZSFG) Annual Report** (<https://www.sfdph.org/dph/comupg/oservices/medSvs/SFGH/SFGHAnnualReports.asp>) Learn more detailed information about ZSFG's services, accomplishments, and operations over the last fiscal year.
 - **SF General Foundation** (www.SFGHF.org) Find out more about the SF General (SFGH) Foundation, a not-for-profit corporation that provides fundraising support to ZSFG.
 - **Laguna Honda Hospital (LHH) Annual Report** (<http://lagunahonda.org/annualreport2015>) Learn more detailed information about LHH's services, accomplishments, and operations over the last fiscal year.
 - **Friends of Laguna Honda** (www.friendsoflagunahonda.org) Learn more about Friends of Laguna Honda, a non-profit organization founded in 1956, dedicated to enhancing the quality of life for the residents at Laguna Honda Hospital and Rehabilitation Center by funding non-medical programs and services that would otherwise be unavailable.
 - **Get Covered San Francisco** (www.sfgov.org/healthreform) Learn more about health care options under the Affordable Care Act.
 - **Healthy San Francisco** (www.healthysanfrancisco.org) Learn about the Healthy San Francisco program, including information on eligibility and enrollment.
 - **San Francisco Health Improvement Partnerships (SFHIP)** (www.sfhip.org) Learn more about SFHIP, a dynamic portal to the community's priority health issues and associated community resources.



Report can be found online at:
www.SFDPH.org
415.554.2500

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This report was not reproduced at public expense.

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: CCSF Monthly Pooled Investment Report for February 2017
Attachments: CCSF Monthly Pooled Investment Report for February 2017.pdf

From: Dion, Ichieh (TTX)
Sent: Wednesday, March 15, 2017 9:10 AM
Subject: CCSF Monthly Pooled Investment Report for February 2017

Hello All -

Please find the CCSF Pooled Investment Report for the month of February attached for your use.

Regards,

Ichieh Dion
City and County of San Francisco
1 Dr. Carlton B. Goodlett Place, Room 140
San Francisco, CA 94102
415-554-5433

**Office of the Treasurer & Tax Collector
City and County of San Francisco**

Pauline Marx, Chief Assistant Treasurer
Michelle Durgy, Chief Investment Officer



José Cisneros, Treasurer

Investment Report for the month of February 2017

March 15, 2017

**The Honorable Edwin M. Lee
Mayor of San Francisco
City Hall, Room 200
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638**

**The Honorable Board of Supervisors
City and County of San Francisco
City Hall, Room 244
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102-4638**

Ladies and Gentlemen,

In accordance with the provisions of California State Government Code, Section 53646, we forward this report detailing the City's pooled fund portfolio as of February 28, 2017. These investments provide sufficient liquidity to meet expenditure requirements for the next six months and are in compliance with our statement of investment policy and California Code.

This correspondence and its attachments show the investment activity for the month of February 2017 for the portfolios under the Treasurer's management. All pricing and valuation data is obtained from Interactive Data Corporation.

CCSF Pooled Fund Investment Earnings Statistics *

(in \$ million)	Current Month		Prior Month	
	Fiscal YTD	February 2017	Fiscal YTD	January 2017
Average Daily Balance	\$ 7,514	\$ 8,210	\$ 7,423	\$ 8,156
Net Earnings	42.10	6.09	36.00	6.20
Earned Income Yield	0.84%	0.97%	0.82%	0.90%

CCSF Pooled Fund Statistics *

(in \$ million)	% of	Book	Market	Wtd. Avg.	Wtd. Avg.	
Investment Type	Portfolio	Value	Value	Coupon	YTM	WAM
U.S. Treasuries	19.05%	\$ 1,570.5	\$ 1,572.7	0.30%	0.67%	218
Federal Agencies	50.47%	4,170.6	4,166.4	0.92%	0.95%	663
State & Local Government						
Agency Obligations	3.90%	324.1	321.7	1.73%	1.17%	509
Public Time Deposits	0.01%	1.2	1.2	0.95%	0.95%	124
Negotiable CDs	9.27%	765.0	765.4	1.23%	1.23%	141
Commercial Paper	9.92%	815.2	818.6	0.04%	1.11%	72
Medium Term Notes	1.13%	93.1	93.1	1.40%	1.27%	465
Money Market Funds	4.68%	386.3	386.3	0.48%	0.48%	1
Supranationals	1.57%	129.9	129.8	0.18%	0.78%	262
Totals	100.0%	\$ 8,255.9	\$ 8,255.1	0.76%	0.92%	426

In the remainder of this report, we provide additional information and analytics at the security-level and portfolio-level, as recommended by the California Debt and Investment Advisory Commission.

Very truly yours,

**José Cisneros
Treasurer**

cc: Treasury Oversight Committee: Aimee Brown, Ron Gerhard, Reeta Madhavan, Charles Perl
Ben Rosenfield, Controller, Office of the Controller
Tonia Lediju, Internal Audit, Office of the Controller
Cynthia Fong, Deputy Director for Finance & Administration, San Francisco County Transportation Authority
Carol Lu, Budget Analyst
San Francisco Public Library

* Please see last page of this report for non-pooled funds holdings and statistics.

Portfolio Summary

Pooled Fund

As of February 28, 2017

<i>(in \$ million)</i>							
Security Type	Par Value	Book Value	Market Value	Market/Book Price	Current % Allocation	Max. Policy Allocation	Compliant?
U.S. Treasuries	\$ 1,575.0	\$ 1,570.5	\$ 1,572.7	100.14	19.05%	100%	Yes
Federal Agencies	4,170.7	4,170.6	4,166.4	99.90	50.47%	100%	Yes
State & Local Government							
Agency Obligations	320.5	324.1	321.7	99.25	3.90%	20%	Yes
Public Time Deposits	1.2	1.2	1.2	100.00	0.01%	100%	Yes
Negotiable CDs	765.0	765.0	765.4	100.05	9.27%	30%	Yes
Bankers Acceptances	-	-	-	-	0.00%	40%	Yes
Commercial Paper	820.0	815.2	818.6	100.41	9.92%	25%	Yes
Medium Term Notes	92.9	93.1	93.1	100.00	1.13%	25%	Yes
Repurchase Agreements	-	-	-	-	0.00%	10%	Yes
Reverse Repurchase/							
Securities Lending Agreements	-	-	-	-	0.00%	\$75mm	Yes
Money Market Funds - Government	386.3	386.3	386.3	100.00	4.68%	10%	Yes
Money Market Funds - Prime	-	-	-	-	0.00%	5%	Yes
LAIF	-	-	-	-	0.00%	\$50mm	Yes
Supranationals	130.0	129.9	129.8	99.94	1.57%	5%	Yes
TOTAL	\$ 8,261.6	\$ 8,255.9	\$ 8,255.1	99.99	100.00%	-	Yes

The City and County of San Francisco uses the following methodology to determine compliance: Compliance is pre-trade and calculated on both a par and market value basis, using the result with the lowest percentage of the overall portfolio value. Cash balances are included in the City's compliance calculations.

Please note the information in this report does not include cash balances. Due to fluctuations in the market value of the securities held in the Pooled Fund and changes in the City's cash position, the allocation limits may be exceeded on a post-trade compliance basis. In these instances, no compliance violation has occurred, as the policy limits were not exceeded prior to trade execution.

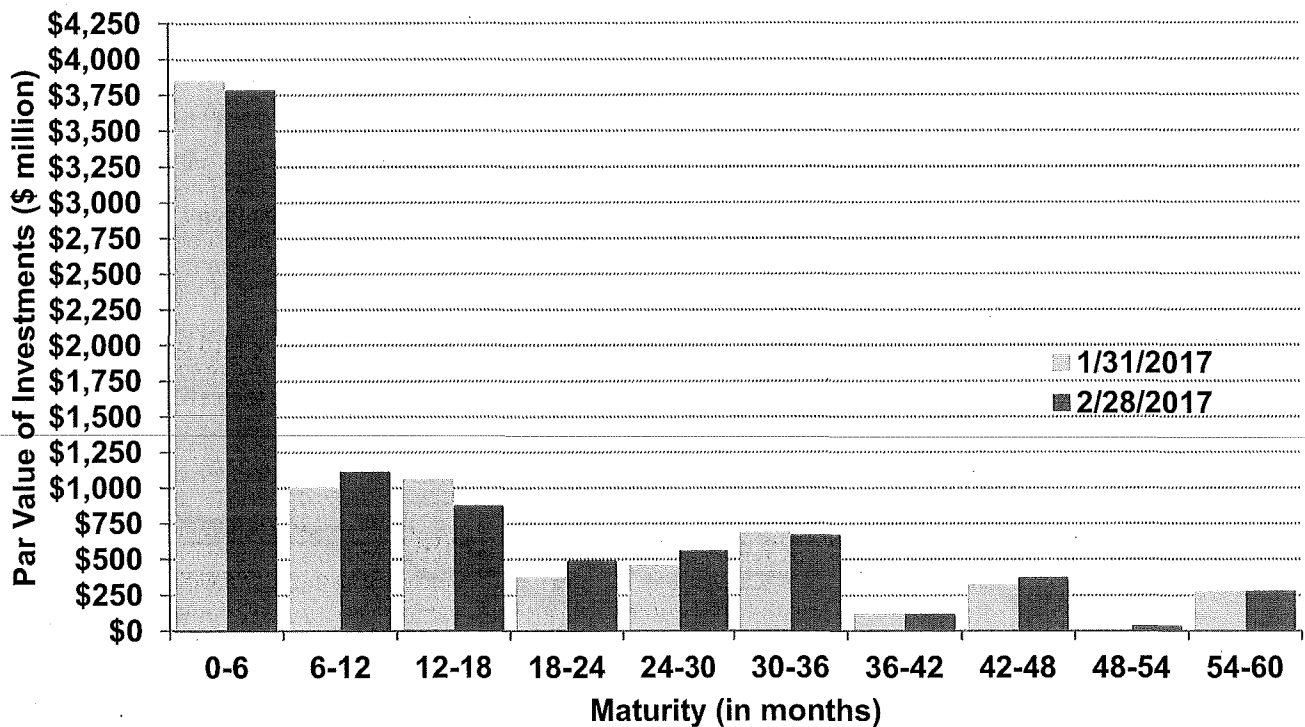
The full Investment Policy can be found at <http://www.sftreasurer.org/>, in the Reports & Plans section of the About menu.

Totals may not add due to rounding.

Portfolio Analysis

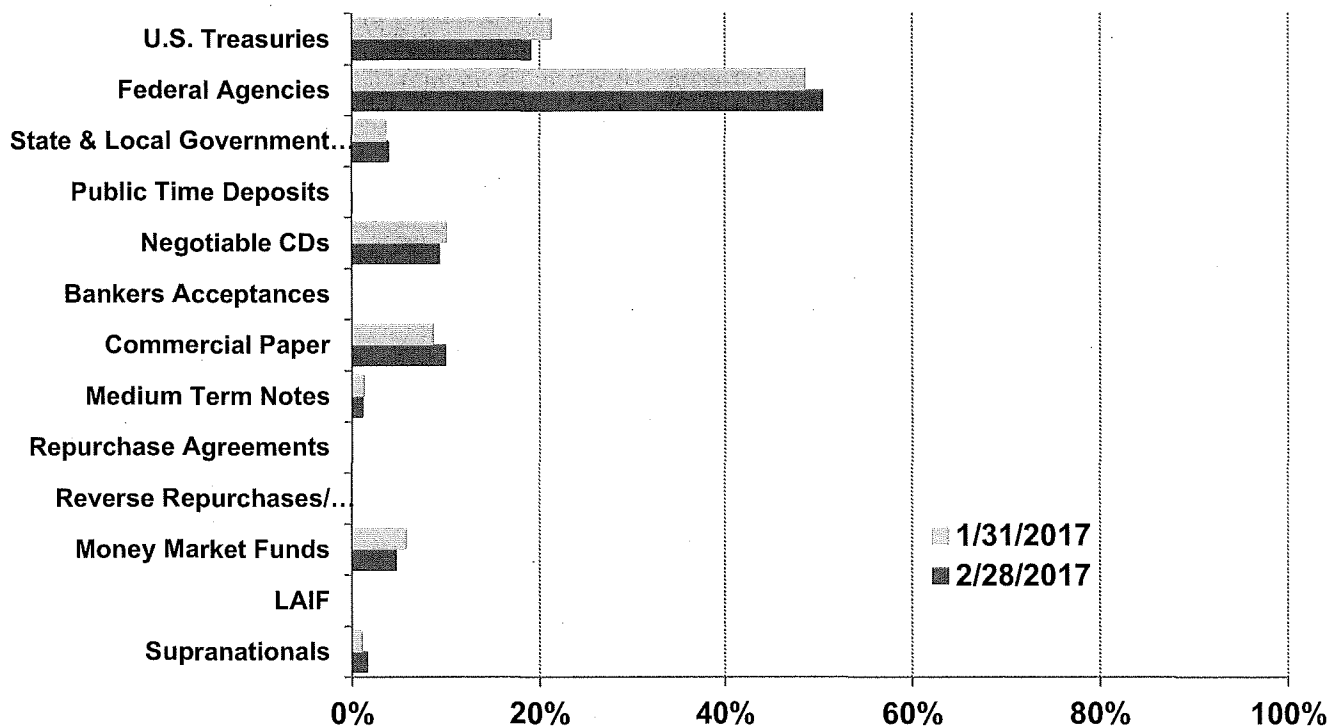
Pooled Fund

Par Value of Investments by Maturity

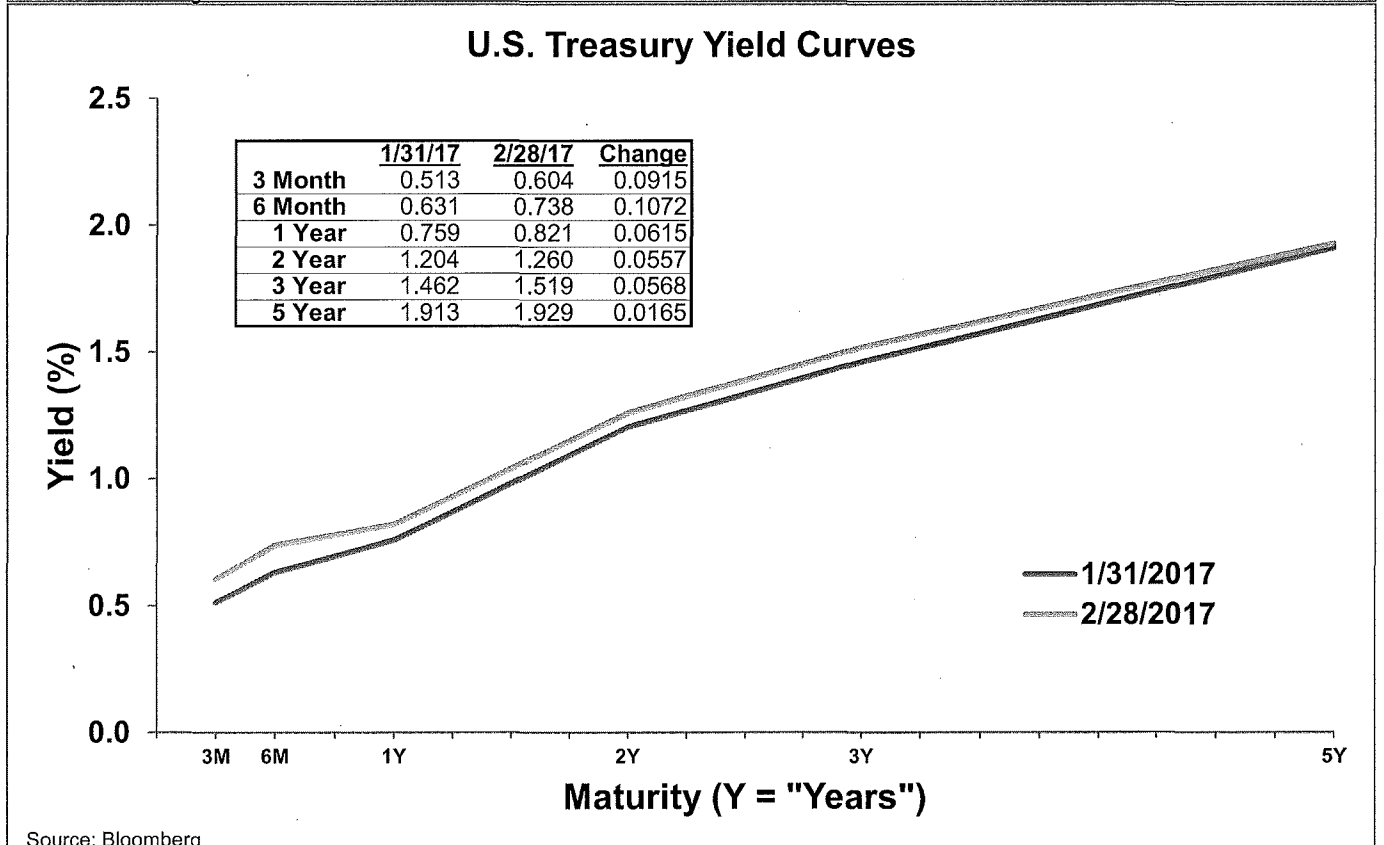
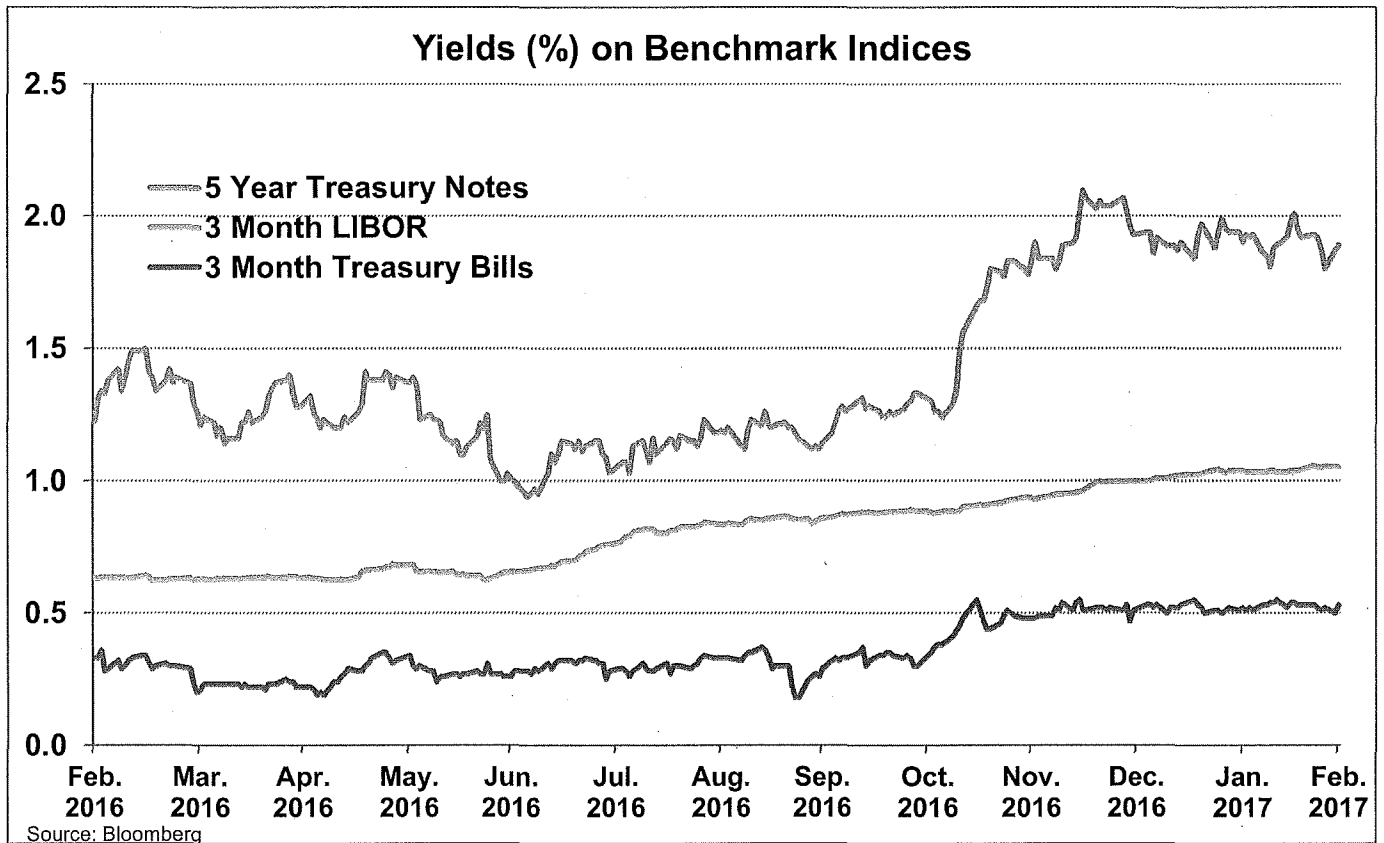


Callable bonds shown at maturity date.

Asset Allocation by Market Value



Yield Curves



Investment Inventory

Pooled Fund

As of February 28, 2017

Type of Investment	CUSIR	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value		
U.S. Treasuries	912796KN8	TREASURY BILL	9/16/2016	3/16/2017	0.04	0.00	\$ 75,000,000	\$ 74,819,000	\$ 74,819,000	\$ 74,987,250		
U.S. Treasuries	912796KN8	TREASURY BILL	9/19/2016	3/16/2017	0.04	0.00	75,000,000	74,823,298	74,823,298	74,987,250		
U.S. Treasuries	912796KN8	TREASURY BILL	9/20/2016	3/16/2017	0.04	0.00	75,000,000	74,826,319	74,826,319	74,987,250		
U.S. Treasuries	912796KP3	TREASURY BILL	9/22/2016	3/23/2017	0.06	0.00	75,000,000	74,821,792	74,821,792	74,982,000		
U.S. Treasuries	912796KP3	TREASURY BILL	9/23/2016	3/23/2017	0.06	0.00	110,000,000	109,785,968	109,785,968	109,973,600		
U.S. Treasuries	912796JJ9	TREASURY BILL	9/29/2016	3/30/2017	0.08	0.00	100,000,000	99,790,194	99,790,194	99,968,000		
U.S. Treasuries	912796JJ9	TREASURY BILL	9/30/2016	3/30/2017	0.08	0.00	100,000,000	99,788,833	99,788,833	99,968,000		
U.S. Treasuries	912796JJ9	TREASURY BILL	10/3/2016	3/30/2017	0.08	0.00	100,000,000	99,789,119	99,789,119	99,968,000		
U.S. Treasuries	912828SM3	US TSY NT	4/4/2012	3/31/2017	0.09	1.00	50,000,000	49,835,938	49,997,299	50,024,500		
U.S. Treasuries	912796KQ1	TREASURY BILL	10/6/2016	4/6/2017	0.10	0.00	75,000,000	74,815,725	74,815,725	74,969,250		
U.S. Treasuries	912796KQ1	TREASURY BILL	10/6/2016	4/6/2017	0.10	0.00	150,000,000	149,628,417	149,628,417	149,938,500		
U.S. Treasuries	912796KS7	TREASURY BILL	10/13/2016	4/13/2017	0.12	0.00	75,000,000	74,812,313	74,812,313	74,958,750		
U.S. Treasuries	912796KT5	TREASURY BILL	10/20/2016	4/20/2017	0.14	0.00	40,000,000	39,907,787	39,907,787	39,973,200		
U.S. Treasuries	912796JP5	TREASURY BILL	10/27/2016	4/27/2017	0.16	0.00	75,000,000	74,819,896	74,819,896	74,942,250		
U.S. Treasuries	912828WP1	US TSY NT	2/3/2017	6/15/2017	0.29	0.88	50,000,000	50,118,690	50,047,053	50,051,000		
U.S. Treasuries	912828TM2	US TSY NT	12/15/2015	8/31/2017	0.50	0.63	100,000,000	99,433,594	99,834,156	99,922,000		
U.S. Treasuries	912828M72	US TSY NT	12/17/2015	11/30/2017	0.75	0.88	50,000,000	49,882,813	49,955,029	50,019,500		
U.S. Treasuries	912828M72	US TSY NT	12/17/2015	11/30/2017	0.75	0.88	50,000,000	49,878,906	49,953,530	50,019,500		
U.S. Treasuries	912828T67	US TSY NT	11/10/2016	10/31/2021	4.53	1.25	50,000,000	49,591,484	49,600,244	48,621,000		
U.S. Treasuries	912828U65	US TSY NT	12/13/2016	11/30/2021	4.56	1.75	100,000,000	99,375,000	99,342,078	99,461,000		
Subtotals							0.58	0.30	\$1,575,000,000	\$1,570,545,083	\$1,571,158,048	\$1,572,721,800
Federal Agencies	3130A8D83	FEDERAL HOME LOAN BANK	6/2/2016	3/2/2017	0.01	0.80	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,000,250		
Federal Agencies	313385CN4	FED HOME LN DISCOUNT NT	2/28/2017	3/2/2017	0.00	0.00	10,265,000	10,264,743	10,264,743	10,264,897		
Federal Agencies	3133EDP30	FEDERAL FARM CREDIT BANK	10/3/2014	3/24/2017	0.07	0.82	26,000,000	26,009,347	26,000,238	26,004,680		
Federal Agencies	3133EDZW5	FEDERAL FARM CREDIT BANK	10/29/2014	3/29/2017	0.08	0.80	25,000,000	24,999,750	24,999,992	25,005,000		
Federal Agencies	31315PTQ2	FARMER MAC	4/10/2012	4/10/2017	0.11	1.28	12,500,000	12,439,250	12,498,669	12,513,125		
Federal Agencies	313385EE2	FED HOME LN DISCOUNT NT	2/23/2017	4/11/2017	0.12	0.00	25,000,000	24,983,028	24,983,028	24,986,250		
Federal Agencies	313385EL6	FED HOME LN DISCOUNT NT	2/2/2017	4/17/2017	0.13	0.00	25,000,000	24,973,278	24,973,278	24,984,250		
Federal Agencies	3133ECLL6	FEDERAL FARM CREDIT BANK	4/17/2013	4/17/2017	0.13	0.60	10,000,000	10,000,000	10,000,000	10,001,700		
Federal Agencies	313385ET9	FED HOME LN DISCOUNT NT	2/27/2017	4/24/2017	0.15	0.00	25,000,000	24,979,389	24,979,389	24,982,000		
Federal Agencies	31315PUQ0	FARMER MAC	4/26/2012	4/26/2017	0.16	1.13	10,500,000	10,500,000	10,500,000	10,511,235		
Federal Agencies	3135G0JA2	FANNIE MAE	7/1/2016	4/27/2017	0.16	1.13	8,058,000	8,096,823	8,065,376	8,066,058		
Federal Agencies	3137EADF3	FREDDIE MAC	5/14/2012	5/12/2017	0.20	1.25	25,000,000	25,133,000	25,005,250	25,032,500		
Federal Agencies	3130A1NN4	FEDERAL HOME LOAN BANK	9/26/2016	5/24/2017	0.23	0.88	14,000,000	14,027,232	14,009,531	14,009,940		
Federal Agencies	313385GB6	FED HOME LN DISCOUNT NT	2/27/2017	5/26/2017	0.24	0.00	50,000,000	49,932,411	49,932,411	49,935,500		
Federal Agencies	31315PZQ5	FARMER MAC	12/28/2012	6/5/2017	0.27	1.11	9,000,000	9,122,130	9,007,237	9,009,900		
Federal Agencies	313385GM2	FED HOME LN DISCOUNT NT	2/28/2017	6/5/2017	0.27	0.00	50,000,000	49,925,229	49,925,229	49,926,500		
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	12/19/2014	6/9/2017	0.28	1.00	12,000,000	12,020,760	12,002,299	12,012,480		
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	12/29/2015	6/9/2017	0.28	1.00	20,600,000	20,594,026	20,598,869	20,621,424		
Federal Agencies	3130A3SL9	FEDERAL HOME LOAN BANK	12/30/2014	6/15/2017	0.29	0.95	25,000,000	24,959,750	24,995,249	25,012,000		
Federal Agencies	3133EAUW6	FEDERAL FARM CREDIT BANK	6/19/2012	6/19/2017	0.05	0.88	50,000,000	50,000,000	50,000,000	50,019,000		
Federal Agencies	3133EEGH7	FEDERAL FARM CREDIT BANK	12/26/2014	6/26/2017	0.32	0.93	8,400,000	8,397,312	8,399,656	8,404,032		
Federal Agencies	3137EADH9	FREDDIE MAC	5/25/2016	6/29/2017	0.33	1.00	15,000,000	15,035,850	15,010,755	15,017,550		
Federal Agencies	3137EADH9	FREDDIE MAC	3/25/2014	6/29/2017	0.33	1.00	25,000,000	24,920,625	24,992,009	25,029,250		
Federal Agencies	3134G5W50	FREDDIE MAC	12/30/2014	6/30/2017	0.33	1.00	50,000,000	50,000,000	50,000,000	50,066,500		
Federal Agencies	3133ECV92	FEDERAL FARM CREDIT BANK	7/24/2013	7/24/2017	0.07	0.82	50,000,000	50,000,000	50,000,000	50,056,000		
Federal Agencies	3133ECVG6	FEDERAL FARM CREDIT BANK	8/5/2013	7/26/2017	0.16	1.03	23,520,000	23,520,000	23,520,000	23,562,806		
Federal Agencies	3135G0F24	FANNIE MAE	9/16/2015	8/16/2017	0.04	0.78	25,000,000	24,995,153	24,998,837	25,023,250		
Federal Agencies	3133EEFX3	FEDERAL FARM CREDIT BANK	12/23/2014	8/23/2017	0.06	0.83	50,000,000	50,000,000	50,000,000	50,067,500		

February 28, 2017

City and County of San Francisco

5

Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle	Maturity	Duration	Coupon	Par Value	Book Value	Amortized	
			Date	Date					Book Value	Market Value
Federal Agencies	3137EADL0	FREDDIE MAC	3/25/2014	9/29/2017	0.58	1.00	25,000,000	24,808,175	24,968,328	25,037,500
Federal Agencies	3135G0F57	FANNIE MAE	10/5/2015	10/5/2017	0.01	0.79	25,000,000	24,992,356	24,997,720	25,029,000
Federal Agencies	3133EET59	FEDERAL FARM CREDIT BANK	9/25/2015	10/19/2017	0.05	0.81	30,000,000	30,000,600	30,000,184	30,046,200
Federal Agencies	3130A6LZ8	FEDERAL HOME LOAN BANK	4/28/2016	10/26/2017	0.66	0.63	25,000,000	24,929,500	24,969,140	24,974,000
Federal Agencies	3133EEBR0	FEDERAL FARM CREDIT BANK	11/18/2014	11/13/2017	0.04	0.80	25,000,000	24,988,794	24,997,360	25,041,000
Federal Agencies	3133EEJ76	FEDERAL FARM CREDIT BANK	8/20/2015	11/13/2017	0.20	0.75	25,000,000	24,991,500	24,997,323	25,004,500
Federal Agencies	3134G44F2	FREDDIE MAC	5/21/2013	11/21/2017	0.73	0.80	50,000,000	50,000,000	50,000,000	50,026,000
Federal Agencies	3130A3HF4	FEDERAL HOME LOAN BANK	12/22/2014	12/8/2017	0.78	1.13	25,000,000	24,955,500	24,988,402	25,043,500
Federal Agencies	3137EADX4	FREDDIE MAC	12/11/2015	12/15/2017	0.80	1.00	25,000,000	24,969,000	24,987,811	25,025,500
Federal Agencies	3133EEFE5	FEDERAL FARM CREDIT BANK	12/19/2014	12/18/2017	0.80	1.13	50,000,000	49,914,500	49,977,200	50,128,500
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	5/27/2015	2/2/2018	0.01	0.83	4,000,000	3,999,480	3,999,821	4,008,640
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	2/2/2015	2/2/2018	0.01	0.83	35,000,000	34,978,893	34,993,491	35,075,600
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	11/5/2014	2/5/2018	0.01	0.82	25,000,000	25,000,000	25,000,000	25,052,250
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	11/5/2014	2/5/2018	0.01	0.82	25,000,000	24,991,750	24,997,632	25,052,250
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	11/5/2014	2/5/2018	0.01	0.82	50,000,000	49,983,560	49,995,281	50,104,500
Federal Agencies	3133EFNK9	FEDERAL FARM CREDIT BANK	11/9/2015	2/9/2018	0.02	0.85	25,000,000	24,994,315	24,997,617	25,062,000
Federal Agencies	3132X0JL6	FARMER MAC	9/1/2016	3/1/2018	1.00	0.88	50,000,000	50,000,000	50,000,000	49,919,000
Federal Agencies	3133EEN71	FEDERAL FARM CREDIT BANK	5/22/2015	3/22/2018	0.06	0.81	50,000,000	49,992,500	49,997,203	50,089,500
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	5/27/2015	3/26/2018	0.07	0.76	50,000,000	49,978,500	49,991,891	49,973,500
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	5/29/2015	3/26/2018	0.07	0.76	50,000,000	49,978,500	49,991,875	49,973,500
Federal Agencies	3133EFWG8	FEDERAL FARM CREDIT BANK	1/26/2016	3/26/2018	0.07	0.94	25,000,000	24,997,200	24,998,618	25,076,750
Federal Agencies	3137EAE3	FREDDIE MAC	2/8/2017	4/9/2018	1.11	0.75	25,000,000	25,006,729	24,947,480	24,927,750
Federal Agencies	3133EEZC7	FEDERAL FARM CREDIT BANK	4/16/2015	4/16/2018	0.04	0.82	50,000,000	49,992,422	49,997,158	50,108,500
Federal Agencies	31331KJ87	FEDERAL FARM CREDIT BANK	2/2/2016	4/25/2018	1.14	3.00	14,230,000	14,876,184	14,563,822	14,536,514
Federal Agencies	3133EEU40	FEDERAL FARM CREDIT BANK	6/3/2015	5/3/2018	0.01	0.82	69,000,000	68,994,894	68,997,948	69,171,120
Federal Agencies	3134GAXQ2	FREDDIE MAC	11/30/2016	5/15/2018	1.21	0.63	25,000,000	24,998,010	24,992,957	24,989,750
Federal Agencies	3135G0WJ8	FANNIE MAE	5/23/2013	5/21/2018	1.22	0.88	25,000,000	24,786,500	24,947,796	24,943,750
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	8/24/2016	5/24/2018	1.23	1.00	10,000,000	10,000,000	10,000,000	9,945,900
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	8/24/2016	5/24/2018	1.23	1.00	25,000,000	25,000,000	25,000,000	24,864,750
Federal Agencies	3134G9HC4	FREDDIE MAC	5/25/2016	5/25/2018	1.23	1.00	10,000,000	9,995,000	9,996,918	9,974,100
Federal Agencies	3133EFTC2	FEDERAL FARM CREDIT BANK	9/8/2015	6/8/2018	0.02	0.83	25,000,000	25,000,000	25,000,000	25,069,250
Federal Agencies	3133EFTC2	FEDERAL FARM CREDIT BANK	9/8/2015	6/8/2018	0.02	0.83	50,000,000	50,000,000	50,000,000	50,138,500
Federal Agencies	3133EEW48	FEDERAL FARM CREDIT BANK	6/11/2015	6/11/2018	0.03	0.82	50,000,000	49,996,000	49,998,296	50,133,000
Federal Agencies	3133EFSH1	FEDERAL FARM CREDIT BANK	12/18/2015	6/14/2018	1.29	1.17	25,000,000	24,952,250	24,975,311	25,016,000
Federal Agencies	3133EGGC3	FEDERAL FARM CREDIT BANK	6/20/2016	6/20/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,091,500
Federal Agencies	3132X0LZ2	FARMER MAC	12/22/2016	6/22/2018	0.06	0.84	25,000,000	25,000,000	25,000,000	25,072,250
Federal Agencies	3134G9RZ2	FREDDIE MAC	6/22/2016	6/22/2018	1.31	1.00	8,950,000	8,950,000	8,950,000	8,943,825
Federal Agencies	3134G9UY1	FREDDIE MAC	6/29/2016	6/29/2018	1.33	1.00	25,000,000	25,000,000	25,000,000	24,975,250
Federal Agencies	3134G9UY1	FREDDIE MAC	6/29/2016	6/29/2018	1.33	1.00	25,000,000	25,000,000	25,000,000	24,975,250
Federal Agencies	3133EGBQ7	FEDERAL FARM CREDIT BANK	5/19/2016	7/19/2018	0.05	0.91	25,000,000	25,000,000	25,000,000	25,086,000
Federal Agencies	3133EGBQ7	FEDERAL FARM CREDIT BANK	5/19/2016	7/19/2018	0.05	0.91	25,000,000	25,000,000	25,000,000	25,086,000
Federal Agencies	3130A8U50	FEDERAL HOME LOAN BANK	7/29/2016	7/25/2018	1.40	0.83	22,250,000	22,223,211	22,231,144	22,131,185
Federal Agencies	3134G9Q67	FREDDIE MAC	7/27/2016	7/27/2018	1.41	1.05	25,000,000	25,000,000	25,000,000	24,921,500
Federal Agencies	3134G9Q67	FREDDIE MAC	7/27/2016	7/27/2018	1.41	1.05	25,000,000	24,993,750	24,995,608	24,921,500
Federal Agencies	3133EGFQ3	FEDERAL FARM CREDIT BANK	9/21/2016	9/14/2018	1.53	0.88	25,000,000	24,985,253	24,985,231	24,885,750
Federal Agencies	3130A9C90	FEDERAL HOME LOAN BANK	9/28/2016	9/28/2018	1.57	1.05	25,000,000	25,000,000	25,000,000	24,935,250
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	6/17/2016	10/17/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,076,750
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	6/17/2016	10/17/2018	0.05	0.90	25,000,000	25,000,000	25,000,000	25,076,750
Federal Agencies	3134GAVU5	FREDDIE MAC	1/26/2017	11/16/2018	1.71	0.63	7,980,000	7,986,506	7,976,973	7,977,526
Federal Agencies	313376BR5	FEDERAL HOME LOAN BANK	12/20/2016	12/14/2018	1.77	1.75	15,000,000	15,131,725	15,114,861	15,131,250
Federal Agencies	3133EGDM4	FEDERAL FARM CREDIT BANK	6/2/2016	1/2/2019	0.01	0.94	25,000,000	25,000,000	25,000,000	25,107,500

February 28, 2017

City and County of San Francisco

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Federal Agencies	3133EG2V6	FEDERAL FARM CREDIT BANK	1/3/2017	1/3/2019	0.01	0.83	25,000,000	25,000,000	25,000,000	25,057,000
Federal Agencies	3134GAH23	FREDDIE MAC	1/17/2017	1/17/2019	1.87	1.00	25,000,000	25,000,000	25,000,000	24,988,750
Federal Agencies	3130A8V23	FEDERAL HOME LOAN BANK	7/28/2016	1/25/2019	1.89	1.05	25,000,000	25,000,000	25,000,000	24,863,250
Federal Agencies	3132X0EK3	FARMER MAC	1/25/2016	1/25/2019	0.15	1.14	25,000,000	25,000,000	25,000,000	25,173,500
Federal Agencies	3134GAS39	FREDDIE MAC	2/1/2017	2/1/2019	1.91	1.00	25,000,000	25,000,000	25,000,000	24,995,000
Federal Agencies	3130AANW4	FEDERAL HOME LOAN BANK	2/14/2017	2/14/2019	1.95	0.63	25,000,000	25,000,000	25,000,000	24,986,000
Federal Agencies	3133EGBU8	FEDERAL FARM CREDIT BANK	5/25/2016	2/25/2019	0.07	0.95	50,000,000	50,000,000	50,000,000	50,220,500
Federal Agencies	3136G2Y68	FANNIE MAE	2/26/2016	2/26/2019	1.98	1.00	15,935,000	15,927,033	15,929,715	15,931,972
Federal Agencies	3132X0ED9	FARMER MAC	1/19/2016	3/19/2019	0.05	1.06	40,000,000	40,000,000	40,000,000	40,260,000
Federal Agencies	3136G3FC4	FANNIE MAE	3/29/2016	3/29/2019	2.06	1.00	6,250,000	6,250,000	6,250,000	6,235,625
Federal Agencies	3134G8VT3	FREDDIE MAC	5/23/2016	4/25/2019	2.14	0.80	14,560,000	14,559,272	14,559,464	14,555,486
Federal Agencies	3136G3QP3	FANNIE MAE	5/24/2016	5/24/2019	2.21	1.25	10,000,000	10,000,000	10,000,000	9,923,200
Federal Agencies	3134G9LF2	FREDDIE MAC	6/7/2016	6/7/2019	2.26	0.75	75,000,000	75,000,000	75,000,000	74,868,000
Federal Agencies	3136G3NK7	FANNIE MAE	6/7/2016	6/7/2019	2.26	1.00	25,000,000	24,996,250	24,997,164	24,898,750
Federal Agencies	3136G3NM3	FANNIE MAE	6/7/2016	6/7/2019	2.26	0.75	50,000,000	50,000,000	50,000,000	49,884,000
Federal Agencies	3134G9QN0	FREDDIE MAC	6/14/2016	6/14/2019	2.27	0.88	12,500,000	12,500,000	12,500,000	12,475,625
Federal Agencies	3134G9QW0	FREDDIE MAC	6/14/2016	6/14/2019	2.26	1.28	50,000,000	50,000,000	50,000,000	49,542,000
Federal Agencies	3134G9YR2	FREDDIE MAC	7/12/2016	7/12/2019	2.35	1.00	50,000,000	50,000,000	50,000,000	49,724,000
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	6/9/2016	8/9/2019	0.02	0.96	25,000,000	25,000,000	25,000,000	25,114,000
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	6/9/2016	8/9/2019	0.02	0.96	25,000,000	25,000,000	25,000,000	25,114,000
Federal Agencies	3134G94F1	FREDDIE MAC	8/15/2016	8/15/2019	2.44	1.00	25,000,000	25,000,000	25,000,000	24,780,750
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	12/20/2016	8/20/2019	0.05	0.90	50,000,000	50,000,000	50,000,000	50,147,000
Federal Agencies	3135G0P23	FANNIE MAE	8/30/2016	8/23/2019	2.46	1.25	20,000,000	20,000,000	20,000,000	19,878,000
Federal Agencies	3136G3X59	FANNIE MAE	8/23/2016	8/23/2019	2.46	1.10	25,000,000	25,000,000	25,000,000	24,662,250
Federal Agencies	3134G9GS0	FREDDIE MAC	5/26/2016	8/26/2019	2.46	1.25	25,000,000	25,000,000	25,000,000	24,763,750
Federal Agencies	3134GAHR8	FREDDIE MAC	9/23/2016	9/23/2019	2.54	0.88	25,000,000	25,000,000	25,000,000	24,906,000
Federal Agencies	3135G0Q30	FANNIE MAE	10/21/2016	9/27/2019	2.54	1.18	50,000,000	50,039,333	50,000,000	49,645,000
Federal Agencies	3132X0KH3	FARMER MAC	10/6/2016	10/1/2019	0.09	1.01	50,000,000	50,000,000	50,000,000	50,230,500
Federal Agencies	3134G8TG4	FREDDIE MAC	4/11/2016	10/1/2019	2.56	1.50	15,000,000	15,000,000	15,000,000	14,929,650
Federal Agencies	3134GAPT5	FREDDIE MAC	10/18/2016	10/18/2019	2.61	0.75	10,000,000	10,000,000	10,000,000	9,964,200
Federal Agencies	3136G4FJ7	FANNIE MAE	10/25/2016	10/25/2019	2.61	1.20	25,000,000	25,000,000	25,000,000	24,619,000
Federal Agencies	3136G4EZ2	FANNIE MAE	10/28/2016	10/30/2019	2.63	1.13	50,000,000	49,950,000	49,955,652	49,313,000
Federal Agencies	3134GAVL5	FREDDIE MAC	11/4/2016	11/4/2019	2.65	1.00	100,000,000	100,000,000	100,000,000	98,903,000
Federal Agencies	3136G3LV5	FANNIE MAE	5/26/2016	11/26/2019	2.70	1.35	8,950,000	8,950,000	8,950,000	8,876,431
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	12/2/2016	12/2/2019	0.01	0.94	50,000,000	50,000,000	50,000,000	50,149,500
Federal Agencies	3132X0PG0	FARMER MAC	2/10/2017	1/3/2020	0.01	0.84	50,000,000	50,000,000	50,000,000	50,017,000
Federal Agencies	3134G9VR5	FREDDIE MAC	7/6/2016	1/6/2020	2.82	1.15	25,000,000	25,000,000	25,000,000	24,795,500
Federal Agencies	3134GAK60	FREDDIE MAC	1/27/2017	1/27/2020	2.85	1.80	50,000,000	50,000,000	50,000,000	49,989,000
Federal Agencies	3134GAT87	FREDDIE MAC	1/27/2017	1/27/2020	2.88	1.00	25,000,000	25,000,000	25,000,000	24,963,750
Federal Agencies	3133EG6Y6	FEDERAL FARM CREDIT BANK	2/10/2017	2/10/2020	0.03	0.82	25,000,000	25,000,000	25,000,000	24,987,500
Federal Agencies	3133EG6Y6	FEDERAL FARM CREDIT BANK	2/10/2017	2/10/2020	0.03	0.82	25,000,000	25,000,000	25,000,000	24,987,500
Federal Agencies	3134GAR22	FREDDIE MAC	2/10/2017	2/10/2020	2.91	1.00	25,000,000	24,995,000	24,995,087	24,984,250
Federal Agencies	3134GAY57	FREDDIE MAC	2/14/2017	2/14/2020	2.92	1.05	25,000,000	25,000,000	25,000,000	24,984,500
Federal Agencies	3134GAZ64	FREDDIE MAC	2/14/2017	2/14/2020	2.92	1.05	25,000,000	24,998,750	24,998,767	24,984,250
Federal Agencies	3136G3TK1	FANNIE MAE	7/6/2016	4/6/2020	3.07	1.00	25,000,000	25,000,000	25,000,000	24,870,750
Federal Agencies	3136G4BL6	FANNIE MAE	10/17/2016	4/17/2020	3.07	1.25	15,000,000	15,000,000	15,000,000	14,771,850
Federal Agencies	3132X0AT8	FARMER MAC	6/5/2015	6/2/2020	0.01	0.92	41,000,000	41,000,000	41,000,000	41,013,120
Federal Agencies	3136G3TG0	FANNIE MAE	6/30/2016	6/30/2020	3.27	1.15	15,000,000	15,000,000	15,000,000	14,778,900
Federal Agencies	3130A9FR7	FEDERAL HOME LOAN BANK	9/29/2016	9/28/2020	0.08	0.93	103,500,000	103,500,000	103,500,000	103,391,325
Federal Agencies	3132X0KR1	FARMER MAC	11/2/2016	11/2/2020	0.01	0.98	25,000,000	25,000,000	25,000,000	25,009,250
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	12/21/2016	12/21/2020	0.06	0.97	50,000,000	50,000,000	50,000,000	49,965,000

Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	12/24/2015	12/24/2020	0.07	1.11	100,000,000	100,000,000	100,000,000	100,449,000
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	1/25/2017	1/25/2021	0.07	0.94	20,000,000	20,000,000	20,000,000	19,944,200
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	1/25/2017	1/25/2021	0.07	0.94	20,000,000	20,000,000	20,000,000	19,944,200
Federal Agencies	3132X0NQ0	FARMER MAC	2/3/2017	2/3/2021	0.01	0.90	50,000,000	50,000,000	50,000,000	49,771,000
Federal Agencies	3135G0Q89	FANNIE MAE	10/21/2016	10/7/2021	4.46	1.38	25,000,000	25,013,368	25,000,000	24,396,500
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021	4.51	1.38	14,500,000	14,500,000	14,500,000	14,116,910
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	10/25/2016	10/25/2021	4.51	1.38	15,000,000	15,000,000	15,000,000	14,603,700
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	12/8/2016	12/8/2021	0.02	1.05	25,000,000	25,000,000	25,000,000	24,861,000
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	12/8/2016	12/8/2021	0.02	1.05	25,000,000	25,000,000	25,000,000	24,861,000
Federal Agencies	3134GAK52	FREDDIE MAC	1/26/2017	1/26/2022	4.79	1.13	17,300,000	17,300,000	17,300,000	17,306,055
Subtotals					0.89	0.92	\$4,170,748,000	\$4,170,621,149	\$4,170,616,293	\$4,166,408,387
State/Local Agencies	91411SS50	UNIVERSITY OF CALIFORNIA	2/6/2017	5/5/2017	0.18	0.00	\$ 50,000,000	\$ 49,892,444	\$ 49,892,444	\$ 49,933,194
State/Local Agencies	91412GL45	UNIV OF CALIFORNIA CA REVENUE	6/30/2016	5/15/2017	0.21	0.65	5,505,000	5,505,000	5,505,000	5,499,110
State/Local Agencies	91412GUU7	UNIV OF CALIFORNIA CA REVENUE	4/10/2014	5/15/2017	0.21	1.22	3,250,000	3,250,000	3,250,000	3,251,365
State/Local Agencies	718814XY7	PHOENIX AZ	9/27/2016	7/1/2017	0.34	3.50	20,000,000	20,414,800	20,182,692	20,186,800
State/Local Agencies	0104105D6	ALABAMA ST	11/4/2016	8/1/2017	0.42	3.50	22,185,000	22,643,342	22,444,727	22,439,462
State/Local Agencies	13063CFC9	CALIFORNIA ST	11/5/2013	11/1/2017	0.67	1.75	16,500,000	16,558,905	16,509,905	16,576,890
State/Local Agencies	13063CPN4	CALIFORNIA ST	12/22/2014	11/1/2017	0.67	1.25	5,000,000	5,004,550	5,001,067	5,006,900
State/Local Agencies	13063CPN4	CALIFORNIA ST	11/25/2014	11/1/2017	0.67	1.25	50,000,000	50,121,500	50,027,768	50,069,000
State/Local Agencies	91412GL52	UNIV OF CALIFORNIA CA REVENUE	6/30/2016	5/15/2018	1.21	0.99	2,470,000	2,470,000	2,470,000	2,464,690
State/Local Agencies	546456CY8	LOUISIANA ST CITIZENS PROPERT	11/30/2016	6/1/2018	1.22	6.13	4,500,000	4,822,065	4,768,583	4,790,250
State/Local Agencies	646065QQ8	NEW JERSEY ST EDUCNTL FACS A	9/29/2016	7/1/2018	1.31	5.00	5,000,000	5,360,700	5,274,470	5,268,550
State/Local Agencies	603786GJ7	MINNEAPOLIS MN REVENUE	12/1/2016	8/1/2018	1.39	4.88	1,000,000	1,057,030	1,048,588	1,054,440
State/Local Agencies	13063C4V9	CALIFORNIA ST	11/3/2016	11/1/2018	1.66	1.05	50,000,000	50,147,500	50,123,592	49,792,500
State/Local Agencies	13063CKL3	CALIFORNIA ST	10/27/2016	5/1/2019	2.12	2.25	4,750,000	4,879,058	4,861,446	4,820,585
State/Local Agencies	91412GL60	UNIV OF CALIFORNIA CA REVENUE	6/30/2016	5/15/2019	2.19	1.23	2,000,000	2,000,000	2,000,000	1,978,380
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	10/5/2015	7/1/2019	2.30	1.80	4,180,000	4,214,443	4,201,499	4,195,884
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	10/2/2015	7/1/2019	2.30	1.80	16,325,000	16,461,640	16,410,101	16,387,035
State/Local Agencies	6055804W6	MISSISSIPPI ST	4/23/2015	10/1/2019	2.39	6.09	8,500,000	10,217,510	9,499,587	9,463,645
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUA	8/16/2016	5/1/2020	3.11	1.45	18,000,000	18,000,000	18,000,000	17,693,280
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RES	2/6/2017	5/1/2021	4.03	1.71	29,600,000	29,279,452	29,106,624	29,077,856
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUE	8/9/2016	5/15/2021	4.05	1.91	1,769,000	1,810,695	1,805,807	1,743,403
Subtotals					1.36	1.73	\$320,534,000	\$ 324,110,635	\$ 322,383,899	\$ 321,693,216
Public Time Deposits	PP600XGA1	TRANS-PAC NATIONAL BK	3/21/2016	3/21/2017	0.06	1.05	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
Public Time Deposits	PPF00EG62	BANK OF SAN FRANCISCO	4/11/2016	4/11/2017	0.12	0.89	240,000	240,000	240,000	240,000
Public Time Deposits	PPQJ03J86	PREFERRED BANK LA CALIF	5/16/2016	5/16/2017	0.21	0.85	240,000	240,000	240,000	240,000
Public Time Deposits	PP7C0E3S1	UMPQUA BANK	6/29/2016	6/29/2017	0.34	0.79	240,000	240,000	240,000	240,000
Public Time Deposits	PP912NRE9	MISSION NATIONAL BK SF	2/21/2017	2/21/2018	0.98	1.15	240,000	240,000	240,000	240,000
Subtotals					0.34	0.95	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000
Negotiable CDs	06427EX55	BANK OF MONTREAL CHICAGO	6/8/2016	3/6/2017	0.00	1.03	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ 25,001,731
Negotiable CDs	78009NZW9	ROYAL BANK OF CANADA NY	3/10/2016	3/10/2017	0.03	1.28	50,000,000	50,000,000	50,000,000	50,009,322
Negotiable CDs	06427KKJ5	BANK OF MONTREAL CHICAGO	12/15/2016	3/15/2017	0.04	1.08	50,000,000	50,000,000	50,000,000	50,009,761
Negotiable CDs	06427EDJ7	BANK OF MONTREAL CHICAGO	9/17/2015	3/17/2017	0.05	1.17	25,000,000	25,000,000	25,000,000	25,006,633
Negotiable CDs	78009ND94	ROYAL BANK OF CANADA NY	7/1/2016	3/27/2017	0.07	0.96	25,000,000	25,000,000	25,000,000	25,006,486
Negotiable CDs	89113EC79	TORONTO DOMINION BANK NY	10/2/2015	3/28/2017	0.08	1.25	50,000,000	50,000,000	50,000,000	50,024,712
Negotiable CDs	89113E5Z5	TORONTO DOMINION BANK NY	4/8/2016	4/12/2017	0.12	1.10	25,000,000	25,000,000	25,000,000	25,014,440
Negotiable CDs	96121TZ84	WESTPAC BANKING CORP NY	12/20/2016	4/19/2017	0.14	1.05	50,000,000	50,000,000	50,000,000	50,030,443
Negotiable CDs	06427K3A3	BANK OF MONTREAL CHICAGO	8/3/2016	5/3/2017	0.18	1.43	25,000,000	25,000,000	25,000,000	25,036,580

Investment Inventory

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Negotiable CDs	06427KLG0	BANK OF MONTREAL CHICAGO	12/19/2016	6/15/2017	0.29	1.20	50,000,000	50,000,000	50,000,000	50,045,636
Negotiable CDs	89113WJJ6	TORONTO DOMINION BANK NY	9/9/2016	6/15/2017	0.29	1.32	40,000,000	40,000,000	40,000,000	40,050,322
Negotiable CDs	78009NP26	ROYAL BANK OF CANADA NY	1/3/2017	7/3/2017	0.01	1.16	50,000,000	50,000,000	50,000,000	50,046,782
Negotiable CDs	06417HUR5	BANK OF NOVA SCOTIA HOUS	9/25/2014	9/25/2017	0.07	1.27	50,000,000	50,000,000	50,000,000	50,039,512
Negotiable CDs	89113WQN9	TORONTO DOMINION BANK NY	12/6/2016	12/6/2017	0.02	1.40	50,000,000	50,000,000	50,000,000	49,998,570
Negotiable CDs	06427KJV0	BANK OF MONTREAL CHICAGO	12/9/2016	12/8/2017	0.02	1.41	50,000,000	50,000,000	50,000,000	50,000,285
Negotiable CDs	78009NL61	ROYAL BANK OF CANADA NY	12/8/2016	12/8/2017	0.02	1.25	50,000,000	50,000,000	50,000,000	50,000,285
Negotiable CDs	78009NM60	ROYAL BANK OF CANADA NY	12/19/2016	12/19/2017	0.05	1.29	50,000,000	50,000,000	50,000,000	50,017,423
Negotiable CDs	96121T2D9	WESTPAC BANKING CORP NY	12/28/2016	12/28/2017	0.08	1.29	50,000,000	50,000,000	50,000,000	50,016,971
Subtotals					0.08	1.23	\$ 765,000,000	\$ 765,000,000	\$ 765,000,000	\$ 765,355,892
Commercial Paper	62478XQ11	MUFG UNION BANK NA	2/28/2017	3/1/2017	0.00	0.00	\$ 25,000,000	\$ 24,999,653	\$ 24,999,653	\$ 25,000,000
Commercial Paper	89233GQ33	TOYOTA MOTOR CREDIT CORP	6/6/2016	3/3/2017	0.00	0.00	25,000,000	24,810,625	24,810,625	24,999,042
Commercial Paper	89233GQ66	TOYOTA MOTOR CREDIT CORP	6/9/2016	3/6/2017	0.00	0.00	25,000,000	24,812,500	24,812,500	24,997,604
Commercial Paper	89233GQ74	TOYOTA MOTOR CREDIT CORP	6/10/2016	3/7/2017	0.00	0.00	25,000,000	24,812,500	24,812,500	24,997,125
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	11/17/2016	3/20/2017	0.06	0.00	25,000,000	24,914,583	24,914,583	24,990,896
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	11/23/2016	3/20/2017	0.06	0.00	50,000,000	49,834,250	49,834,250	49,981,792
Commercial Paper	06538BR39	BANK TOKYO-MIT UFJ NY	12/5/2016	4/3/2017	0.09	0.00	25,000,000	24,914,056	24,914,056	24,984,188
Commercial Paper	89233GR73	TOYOTA MOTOR CREDIT CORP	7/13/2016	4/7/2017	0.10	0.00	40,000,000	39,687,333	39,687,333	39,971,633
Commercial Paper	06538BRM7	BANK TOKYO-MIT UFJ NY	7/26/2016	4/21/2017	0.14	0.00	50,000,000	49,547,931	49,547,931	49,951,125
Commercial Paper	89233APL7	TOYOTA MOTOR CREDIT CORP	7/28/2016	4/21/2017	0.08	1.33	25,000,000	25,000,000	25,000,000	24,975,563
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	8/9/2016	5/5/2017	0.18	0.00	25,000,000	24,755,285	24,755,285	24,966,597
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	8/10/2016	5/5/2017	0.18	0.00	40,000,000	39,603,956	39,603,956	39,946,556
Commercial Paper	06538BSC8	BANK TOKYO-MIT UFJ NY	8/17/2016	5/12/2017	0.20	0.00	25,000,000	24,750,611	24,750,611	24,963,000
Commercial Paper	06538BT29	BANK TOKYO-MIT UFJ NY	9/7/2016	6/2/2017	0.26	0.00	40,000,000	39,592,044	39,592,044	39,904,933
Commercial Paper	89233GT63	TOYOTA MOTOR CREDIT CORP	9/9/2016	6/6/2017	0.27	0.00	25,000,000	24,767,500	24,767,500	24,938,028
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	12/15/2016	6/12/2017	0.29	0.00	25,000,000	24,839,646	24,839,646	24,934,194
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	12/16/2016	6/12/2017	0.29	0.00	25,000,000	24,840,542	24,840,542	24,934,194
Commercial Paper	89233GTE6	TOYOTA MOTOR CREDIT CORP	2/2/2017	6/14/2017	0.29	0.00	20,000,000	19,922,267	19,922,267	19,946,333
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	12/30/2016	6/15/2017	0.29	0.00	25,000,000	24,857,354	24,857,354	24,932,278
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	1/26/2017	6/15/2017	0.29	0.00	25,000,000	24,884,306	24,884,306	24,932,278
Commercial Paper	36164JTF1	GE CAPITAL TREASURY LLC	2/1/2017	6/15/2017	0.29	0.00	50,000,000	49,830,639	49,830,639	49,864,556
Commercial Paper	36164JTF1	GE CAPITAL TREASURY LLC	2/2/2017	6/15/2017	0.29	0.00	50,000,000	49,831,903	49,831,903	49,864,556
Commercial Paper	89233GTF3	TOYOTA MOTOR CREDIT CORP	2/2/2017	6/15/2017	0.29	0.00	30,000,000	29,882,517	29,882,517	29,918,733
Commercial Paper	89233GTS5	TOYOTA MOTOR CREDIT CORP	12/20/2016	6/26/2017	0.32	0.00	50,000,000	49,686,667	49,686,667	49,850,500
Commercial Paper	36164JTU8	GE CAPITAL TREASURY LLC	2/23/2017	6/28/2017	0.33	0.00	50,000,000	49,845,486	49,845,486	49,847,944
Subtotals					0.19	0.04	\$ 820,000,000	\$ 815,224,151	\$ 815,224,151	\$ 818,593,647
Medium Term Notes	91159HHD5	US BANCORP	2/3/2016	5/15/2017	0.21	1.65	\$ 3,090,000	\$ 3,111,908	\$ 3,093,518	\$ 3,092,009
Medium Term Notes	459200JD4	IBM CORP	2/19/2016	8/18/2017	0.22	1.50	25,000,000	25,000,000	25,000,000	25,053,500
Medium Term Notes	459200GJ4	IBM CORP	3/22/2016	9/14/2017	0.53	5.70	1,325,000	1,415,378	1,357,910	1,357,741
Medium Term Notes	911312AP1	UNITED PARCEL SERVICE	1/28/2016	10/1/2017	0.59	1.13	2,000,000	2,003,780	2,001,322	1,998,320
Medium Term Notes	459200HK0	IBM CORP	5/6/2016	2/8/2018	0.94	1.25	11,450,000	11,519,616	11,487,244	11,457,672
Medium Term Notes	89236TDN2	TOYOTA MOTOR CREDIT CORP	1/9/2017	1/9/2019	0.11	1.27	50,000,000	50,000,000	50,000,000	50,091,000
Subtotals					0.26	1.40	\$ 92,865,000	\$ 93,050,682	\$ 92,939,995	\$ 93,050,241
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	2/28/2017	3/1/2017	0.00	0.62	\$ 5,018,739	\$ 5,018,739	\$ 5,018,739	\$ 5,018,739
Money Market Funds	31607A703	FIDELITY INST GOV FUND	2/28/2017	3/1/2017	0.00	0.49	260,844,267	260,844,267	260,844,267	260,844,267
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUI	2/28/2017	3/1/2017	0.00	0.47	120,401,627	120,401,627	120,401,627	120,401,627
Subtotals					0.00	0.48	\$ 386,264,633	\$ 386,264,633	\$ 386,264,633	\$ 386,264,633

Investment Inventory Pooled Fund

Type of Investment	CUSIP	Issuer Name	Settle Date	Maturity Date	Duration	Coupon	Par Value	Book Value	Amortized Book Value	Market Value
Supranationals	459053DH4	INTL BK RECON & DEVELOP	2/28/2017	3/21/2017	0.06	0.00	\$ 50,000,000	\$ 49,985,125	\$ 49,985,125	\$ 49,989,000
Supranationals	45905UXQ2	INTL BK RECON & DEVELOP	7/27/2016	1/26/2018	0.07	0.90	25,000,000	25,000,000	25,000,000	25,006,750
Supranationals	45950VFH4	INTERNATIONAL FINANCE CORP	11/15/2016	2/2/2018	0.01	0.80	30,000,000	29,967,600	29,975,335	29,978,100
Supranationals	459058ER0	INTL BK RECON & DEVELOP	10/7/2015	10/5/2018	1.59	1.00	25,000,000	24,957,500	24,977,351	24,862,250
Subtotals					0.34	0.55	\$ 130,000,000	\$ 129,910,225	\$ 129,937,812	\$ 129,836,100
Grand Totals					0.65	0.76	\$8,261,611,633	\$8,255,926,559	\$8,254,724,831	\$8,255,123,919

Monthly Investment Earnings Pooled Fund

For month ended February 28, 2017

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
U.S. Treasuries	912796JA8	TREASURY BILL	\$ -	0.00	0.48	1/5/17	2/2/17	\$ 990	\$ -	\$ -	990
U.S. Treasuries	912796KG3	TREASURY BILL	-	0.00	0.50	2/7/17	2/9/17	972	-	-	972
U.S. Treasuries	912828SJ0	US TSY NT	-	0.88	0.94	3/14/12	2/28/17	48,947	3,405	-	52,352
U.S. Treasuries	912828SJ0	US TSY NT	-	0.88	1.21	3/21/12	2/28/17	16,316	5,989	-	22,305
U.S. Treasuries	912828SJ0	US TSY NT	-	0.88	1.21	3/21/12	2/28/17	16,316	5,989	-	22,305
U.S. Treasuries	912796KN8	TREASURY BILL	75,000,000	0.00	0.48	9/16/16	3/16/17	28,000	-	-	28,000
U.S. Treasuries	912796KN8	TREASURY BILL	75,000,000	0.00	0.48	9/19/16	3/16/17	27,796	-	-	27,796
U.S. Treasuries	912796KN8	TREASURY BILL	75,000,000	0.00	0.47	9/20/16	3/16/17	27,475	-	-	27,475
U.S. Treasuries	912796KP3	TREASURY BILL	75,000,000	0.00	0.47	9/22/16	3/23/17	27,417	-	-	27,417
U.S. Treasuries	912796KP3	TREASURY BILL	110,000,000	0.00	0.39	9/23/16	3/23/17	33,110	-	-	33,110
U.S. Treasuries	912796JJ9	TREASURY BILL	100,000,000	0.00	0.42	9/29/16	3/30/17	32,278	-	-	32,278
U.S. Treasuries	912796JJ9	TREASURY BILL	100,000,000	0.00	0.42	9/30/16	3/30/17	32,667	-	-	32,667
U.S. Treasuries	912796JJ9	TREASURY BILL	100,000,000	0.00	0.43	10/3/16	3/30/17	33,172	-	-	33,172
U.S. Treasuries	912828SM3	US TSY NT	50,000,000	1.00	1.07	4/4/12	3/31/17	38,462	2,521	-	40,983
U.S. Treasuries	912796KQ1	TREASURY BILL	75,000,000	0.00	0.49	10/6/16	4/6/17	28,350	-	-	28,350
U.S. Treasuries	912796KQ1	TREASURY BILL	150,000,000	0.00	0.49	10/6/16	4/6/17	57,167	-	-	57,167
U.S. Treasuries	912796KS7	TREASURY BILL	75,000,000	0.00	0.50	10/13/16	4/13/17	28,875	-	-	28,875
U.S. Treasuries	912796KT5	TREASURY BILL	40,000,000	0.00	0.46	10/20/16	4/20/17	14,187	-	-	14,187
U.S. Treasuries	912796JP5	TREASURY BILL	75,000,000	0.00	0.48	10/27/16	4/27/17	27,708	-	-	27,708
U.S. Treasuries	912828WP1	US TSY NT	50,000,000	0.88	0.55	2/3/17	6/15/17	31,250	(11,541)	-	19,709
U.S. Treasuries	912828TM2	US TSY NT	100,000,000	0.63	0.96	12/15/15	8/31/17	48,314	25,375	-	73,689
U.S. Treasuries	912828M72	US TSY NT	50,000,000	0.88	1.00	12/17/15	11/30/17	33,654	4,596	-	38,249
U.S. Treasuries	912828M72	US TSY NT	50,000,000	0.88	1.00	12/17/15	11/30/17	33,654	4,749	-	38,403
U.S. Treasuries	912828T67	US TSY NT	50,000,000	1.25	1.43	11/10/16	10/31/21	48,343	6,565	-	54,907
U.S. Treasuries	912828U65	US TSY NT	100,000,000	1.75	1.90	12/13/16	11/30/21	134,615	10,618	-	145,233
Subtotals			\$1,575,000,000					\$ 850,032	\$ 58,266	\$ -	\$ 908,298
Federal Agencies	313385BJ4	FED HOME LN DISCOUNT NT	\$ -	0.00	0.45	2/1/17	2/2/17	\$ 625	\$ -	\$ -	625
Federal Agencies	313397BJ9	FREDDIE MAC DISCOUNT	-	0.00	0.50	2/1/17	2/2/17	783	-	-	783
Federal Agencies	313589BJ1	FANNIE DISCOUNT NOTE	-	0.00	0.47	2/1/17	2/2/17	196	-	-	196
Federal Agencies	313385BK1	FED HOME LN DISCOUNT NT	-	0.00	0.48	2/1/17	2/3/17	2,133	-	-	2,133
Federal Agencies	31315LBP2	FARMER MAC DISCOUNT NOTE	-	0.00	0.75	12/7/16	2/7/17	125	-	-	125
Federal Agencies	313385BQ8	FED HOME LN DISCOUNT NT	-	0.00	0.49	1/3/17	2/8/17	3,335	-	-	3,335
Federal Agencies	313385BS4	FED HOME LN DISCOUNT NT	-	0.00	0.50	2/2/17	2/10/17	5,556	-	-	5,556
Federal Agencies	313385BS4	FED HOME LN DISCOUNT NT	-	0.00	0.50	2/9/17	2/10/17	347	-	-	347
Federal Agencies	3133786Q9	FEDERAL HOME LOAN BANK	-	1.00	0.72	1/10/13	2/13/17	22,593	(6,152)	-	16,441
Federal Agencies	313385BW5	FED HOME LN DISCOUNT NT	-	0.00	0.47	2/13/17	2/14/17	522	-	-	522
Federal Agencies	313385CE4	FED HOME LN DISCOUNT NT	-	0.00	0.50	2/10/17	2/22/17	3,433	-	-	3,433
Federal Agencies	313385CE4	FED HOME LN DISCOUNT NT	-	0.00	0.51	2/21/17	2/22/17	594	-	-	594
Federal Agencies	313589CE1	FANNIE DISCOUNT NOTE	-	0.00	0.50	2/10/17	2/22/17	4,042	-	-	4,042
Federal Agencies	313385CG9	FED HOME LN DISCOUNT NT	-	0.00	0.47	2/22/17	2/24/17	1,306	-	-	1,306
Federal Agencies	3133EDFW7	FEDERAL FARM CREDIT BANK	-	0.83	0.83	2/27/14	2/27/17	30,012	-	-	30,012
Federal Agencies	3130A8D83	FEDERAL HOME LOAN BANK	25,000,000	0.80	0.80	6/2/16	3/2/17	15,531	-	-	15,531
Federal Agencies	313385CN4	FED HOME LN DISCOUNT NT	10,265,000	0.00	0.45	2/28/17	3/2/17	128	-	-	128
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	-	0.88	0.82	12/15/14	3/10/17	10,938	55,847	(42,696)	24,089
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	-	0.88	0.93	12/29/15	3/10/17	3,281	(8,375)	13,891	8,797
Federal Agencies	3133782N0	FEDERAL HOME LOAN BANK	-	0.88	0.72	6/2/16	3/10/17	4,853	23,361	(19,891)	8,323
Federal Agencies	3133EDP30	FEDERAL FARM CREDIT BANK	26,000,000	0.82	0.36	10/3/14	3/24/17	16,502	(290)	-	16,212
Federal Agencies	3133EDZW5	FEDERAL FARM CREDIT BANK	25,000,000	0.80	0.81	10/29/14	3/29/17	15,483	8	-	15,491
Federal Agencies	31315PTQ2	FARMER MAC	12,500,000	1.26	1.36	4/10/12	4/10/17	13,125	932	-	14,057

February 28, 2017

City and County of San Francisco

11

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	313385EE2	FED HOME LN DISCOUNT NT	25,000,000	0.00	0.52	2/23/17	4/11/17	2,167	-	-	2,167
Federal Agencies	313385EL6	FED HOME LN DISCOUNT NT	25,000,000	0.00	0.52	2/2/17	4/17/17	9,750	-	-	9,750
Federal Agencies	3133ECLL6	FEDERAL FARM CREDIT BANK	10,000,000	0.60	0.60	4/17/13	4/17/17	5,000	-	-	5,000
Federal Agencies	313385ET9	FED HOME LN DISCOUNT NT	25,000,000	0.00	0.53	2/27/17	4/24/17	736	-	-	736
Federal Agencies	31315PUQ0	FARMER MAC	10,500,000	1.13	1.13	4/26/12	4/26/17	9,844	-	-	9,844
Federal Agencies	3135G0JA2	FANNIE MAE	8,058,000	1.13	0.54	7/1/16	4/27/17	7,554	(3,624)	-	3,931
Federal Agencies	3137EADF3	FREDDIE MAC	25,000,000	1.25	1.14	5/14/12	5/12/17	26,042	(2,042)	-	24,000
Federal Agencies	3130A1NN4	FEDERAL HOME LOAN BANK	14,000,000	0.88	0.58	9/26/16	5/24/17	10,208	(3,177)	-	7,031
Federal Agencies	313385GB6	FED HOME LN DISCOUNT NT	50,000,000	0.00	0.55	2/27/17	5/26/17	1,536	-	-	1,536
Federal Agencies	31315PZQ5	FARMER MAC	9,000,000	1.11	0.80	12/28/12	6/5/17	8,325	(2,111)	-	6,214
Federal Agencies	313385GM2	FED HOME LN DISCOUNT NT	50,000,000	0.00	0.56	2/28/17	6/5/17	771	-	-	771
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	12,000,000	1.00	0.93	12/19/14	6/9/17	10,000	(644)	-	9,356
Federal Agencies	313379FW4	FEDERAL HOME LOAN BANK	20,600,000	1.00	1.02	12/29/15	6/9/17	17,167	317	-	17,483
Federal Agencies	3130A3SL9	FEDERAL HOME LOAN BANK	25,000,000	0.95	1.02	12/30/14	6/15/17	19,792	1,255	-	21,047
Federal Agencies	3133EAUW6	FEDERAL FARM CREDIT BANK	50,000,000	0.88	0.88	6/19/12	6/19/17	34,078	-	-	34,078
Federal Agencies	3133EEGH7	FEDERAL FARM CREDIT BANK	8,400,000	0.93	0.94	12/26/14	6/26/17	6,510	82	-	6,592
Federal Agencies	3137EADH9	FREDDIE MAC	15,000,000	1.00	0.78	5/25/16	6/29/17	12,500	(2,510)	-	9,991
Federal Agencies	3137EADH9	FREDDIE MAC	25,000,000	1.00	1.10	3/25/14	6/29/17	20,833	1,865	-	22,698
Federal Agencies	3134G5W50	FREDDIE MAC	50,000,000	1.00	1.00	12/30/14	6/30/17	41,667	-	-	41,667
Federal Agencies	3133ECV92	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.82	7/24/13	7/24/17	31,734	-	-	31,734
Federal Agencies	3133ECV66	FEDERAL FARM CREDIT BANK	23,520,000	1.03	1.03	8/5/13	7/26/17	18,875	-	-	18,875
Federal Agencies	3135G0F24	FANNIE MAE	25,000,000	0.78	0.82	9/16/15	8/16/17	15,138	194	-	15,332
Federal Agencies	3133EEFX3	FEDERAL FARM CREDIT BANK	50,000,000	0.83	0.83	12/23/14	8/23/17	32,163	-	-	32,163
Federal Agencies	3137EADL0	FREDDIE MAC	25,000,000	1.00	1.22	3/25/14	9/29/17	20,833	4,183	-	25,016
Federal Agencies	3135G0F57	FANNIE MAE	25,000,000	0.79	0.83	10/5/15	10/5/17	15,287	293	-	15,580
Federal Agencies	3133EETS9	FEDERAL FARM CREDIT BANK	30,000,000	0.81	0.81	9/25/15	10/19/17	18,746	(22)	-	18,724
Federal Agencies	3130A6LZ8	FEDERAL HOME LOAN BANK	25,000,000	0.63	0.82	4/28/16	10/26/17	13,021	3,615	-	16,636
Federal Agencies	3133EEBR0	FEDERAL FARM CREDIT BANK	25,000,000	0.80	0.86	11/18/14	11/13/17	15,539	288	-	15,826
Federal Agencies	3133EEJ76	FEDERAL FARM CREDIT BANK	25,000,000	0.76	0.81	8/20/15	11/13/17	14,713	292	-	15,005
Federal Agencies	3134G44F2	FREDDIE MAC	50,000,000	0.80	0.80	5/21/13	11/21/17	33,333	-	-	33,333
Federal Agencies	3130A3HF4	FEDERAL HOME LOAN BANK	25,000,000	1.13	1.19	12/22/14	12/8/17	23,438	1,152	-	24,589
Federal Agencies	3137EADX4	FREDDIE MAC	25,000,000	1.00	1.06	12/1/15	12/15/17	20,833	1,181	-	22,014
Federal Agencies	3133EEFE5	FEDERAL FARM CREDIT BANK	50,000,000	1.13	1.18	12/19/14	12/18/17	46,875	2,186	-	49,061
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	4,000,000	0.83	0.84	5/27/15	2/2/18	2,580	15	-	2,594
Federal Agencies	3133EEMH0	FEDERAL FARM CREDIT BANK	35,000,000	0.83	0.89	2/2/15	2/2/18	22,571	539	-	23,110
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	25,000,000	0.82	0.82	11/5/14	2/5/18	15,870	-	-	15,870
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	25,000,000	0.82	0.85	11/5/14	2/5/18	15,870	194	-	16,065
Federal Agencies	3133EEAN0	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.85	11/5/14	2/5/18	31,741	387	-	32,128
Federal Agencies	3133EFNK9	FEDERAL FARM CREDIT BANK	25,000,000	0.85	0.88	11/9/15	2/9/18	16,542	193	-	16,735
Federal Agencies	3132X0JL6	FARMER MAC	50,000,000	0.88	0.88	9/1/16	3/1/18	36,458	-	-	36,458
Federal Agencies	3133EEN71	FEDERAL FARM CREDIT BANK	50,000,000	0.81	0.83	5/22/15	3/22/18	31,562	203	-	31,765
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	50,000,000	0.76	0.79	5/27/15	3/26/18	29,412	582	-	29,994
Federal Agencies	3133EEQ86	FEDERAL FARM CREDIT BANK	50,000,000	0.76	0.79	5/29/15	3/26/18	29,412	583	-	29,995
Federal Agencies	3133EFWG8	FEDERAL FARM CREDIT BANK	25,000,000	0.94	0.95	1/26/16	3/26/18	18,158	99	-	18,258
Federal Agencies	3137EAEA3	FREDDIE MAC	25,000,000	0.75	0.94	2/8/17	4/9/18	11,979	2,730	-	14,709
Federal Agencies	3133EEZC7	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.83	4/16/15	4/16/18	31,831	194	-	32,025
Federal Agencies	31331KJB7	FEDERAL FARM CREDIT BANK	14,230,000	3.00	0.94	2/2/16	4/25/18	35,575	(22,255)	-	13,320
Federal Agencies	3133EEU40	FEDERAL FARM CREDIT BANK	69,000,000	0.82	0.83	6/3/15	5/3/18	43,973	134	-	44,107
Federal Agencies	3134GAXQ2	FREDDIE MAC	25,000,000	0.63	0.65	11/30/16	5/15/18	13,021	448	-	13,469
Federal Agencies	3135G0WJ8	FANNIE MAE	25,000,000	0.88	1.05	5/23/13	5/21/18	18,229	3,277	-	21,507
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	10,000,000	1.00	1.00	8/24/16	5/24/18	8,333	-	-	8,333

February 28, 2017

City and County of San Francisco

Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3130A8VL4	FEDERAL HOME LOAN BANK	25,000,000	1.00	1.00	8/24/16	5/24/18	20,833	-	-	20,833
Federal Agencies	3134G9HC4	FREDDIE MAC	10,000,000	1.00	1.03	5/25/16	5/25/18	8,333	192	-	8,525
Federal Agencies	3133EFT2	FEDERAL FARM CREDIT BANK	25,000,000	0.83	0.83	9/8/15	6/8/18	16,097	-	-	16,097
Federal Agencies	3133EFT2	FEDERAL FARM CREDIT BANK	50,000,000	0.83	0.83	9/8/15	6/8/18	32,194	-	-	32,194
Federal Agencies	3133EEW48	FEDERAL FARM CREDIT BANK	50,000,000	0.82	0.82	6/11/15	6/11/18	31,616	102	-	31,718
Federal Agencies	3133EFSH1	FEDERAL FARM CREDIT BANK	25,000,000	1.17	1.25	12/18/15	6/14/18	24,375	1,471	-	25,846
Federal Agencies	3133EGGC3	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	6/20/16	6/20/18	17,460	-	-	17,460
Federal Agencies	3132X0LZ2	FARMER MAC	25,000,000	0.84	0.84	12/22/16	6/22/18	16,267	-	-	16,267
Federal Agencies	3134G9RZ2	FREDDIE MAC	8,950,000	1.00	1.00	6/22/16	6/22/18	7,458	-	-	7,458
Federal Agencies	3134G9UY1	FREDDIE MAC	25,000,000	1.00	1.00	6/29/16	6/29/18	20,833	-	-	20,833
Federal Agencies	3134G9UY1	FREDDIE MAC	25,000,000	1.00	1.00	6/29/16	6/29/18	20,833	-	-	20,833
Federal Agencies	3133EGBQ7	FEDERAL FARM CREDIT BANK	25,000,000	0.91	0.91	5/19/16	7/19/18	17,566	-	-	17,566
Federal Agencies	3133EGBQ7	FEDERAL FARM CREDIT BANK	25,000,000	0.91	0.91	5/19/16	7/19/18	17,566	-	-	17,566
Federal Agencies	3130A8U50	FEDERAL HOME LOAN BANK	22,250,000	0.83	0.89	7/29/16	7/25/18	15,390	1,033	-	16,423
Federal Agencies	3134G9Q67	FREDDIE MAC	25,000,000	1.05	1.05	7/27/16	7/27/18	21,875	-	-	21,875
Federal Agencies	3134G9Q67	FREDDIE MAC	25,000,000	1.05	1.06	7/27/16	7/27/18	21,875	240	-	22,115
Federal Agencies	3133EGFQ3	FEDERAL FARM CREDIT BANK	25,000,000	0.88	0.91	9/21/16	9/14/18	18,229	736	-	18,965
Federal Agencies	3130A9C90	FEDERAL HOME LOAN BANK	25,000,000	1.05	1.05	9/28/16	9/28/18	21,875	-	-	21,875
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	6/17/16	10/17/18	17,500	-	-	17,500
Federal Agencies	3133EGFK6	FEDERAL FARM CREDIT BANK	25,000,000	0.90	0.90	6/17/16	10/17/18	17,500	-	-	17,500
Federal Agencies	3134GAVU5	FREDDIE MAC	7,980,000	0.63	0.65	1/26/17	11/16/18	4,156	136	-	4,292
Federal Agencies	31376BR5	FEDERAL HOME LOAN BANK	15,000,000	1.75	1.31	12/20/16	12/14/18	21,875	(4,925)	-	16,950
Federal Agencies	3133EGDM4	FEDERAL FARM CREDIT BANK	25,000,000	0.94	0.94	6/2/16	1/2/19	18,261	-	-	18,261
Federal Agencies	3133EGZV6	FEDERAL FARM CREDIT BANK	25,000,000	0.83	0.83	1/3/17	1/3/19	16,127	-	-	16,127
Federal Agencies	3134GAH23	FREDDIE MAC	25,000,000	1.00	1.00	1/17/17	1/17/19	20,833	-	-	20,833
Federal Agencies	3130A8VZ3	FEDERAL HOME LOAN BANK	25,000,000	1.05	1.05	7/28/16	1/25/19	21,875	-	-	21,875
Federal Agencies	3132X0EK3	FARMER MAC	25,000,000	1.14	1.14	1/25/16	1/25/19	22,126	-	-	22,126
Federal Agencies	3134GAS39	FREDDIE MAC	25,000,000	1.00	1.00	2/1/17	2/1/19	20,833	-	-	20,833
Federal Agencies	3130AANW4	FEDERAL HOME LOAN BANK	25,000,000	0.63	0.63	2/14/17	2/14/19	7,378	-	-	7,378
Federal Agencies	3133EGBU8	FEDERAL FARM CREDIT BANK	50,000,000	0.95	0.95	5/25/16	2/25/19	36,833	-	-	36,833
Federal Agencies	3136G2XK8	FANNIE MAE	-	0.75	0.75	2/26/16	2/26/19	13,021	-	-	13,021
Federal Agencies	3136G2Y68	FANNIE MAE	15,935,000	1.00	1.03	2/26/16	2/26/19	10,513	204	-	10,716
Federal Agencies	3132X0ED9	FARMER MAC	40,000,000	1.06	1.06	1/19/16	3/19/19	33,076	-	-	33,076
Federal Agencies	3136G3FC4	FANNIE MAE	6,250,000	1.00	1.00	3/29/16	3/29/19	5,208	-	-	5,208
Federal Agencies	3134G8VT3	FREDDIE MAC	14,560,000	0.80	0.80	5/23/16	4/25/19	9,707	19	-	9,726
Federal Agencies	3136G3QP3	FANNIE MAE	10,000,000	1.25	1.25	5/24/16	5/24/19	10,417	-	-	10,417
Federal Agencies	3134G9LF2	FREDDIE MAC	75,000,000	0.75	0.75	6/7/16	6/7/19	46,875	-	-	46,875
Federal Agencies	3136G3NK7	FANNIE MAE	25,000,000	1.00	1.01	6/7/16	6/7/19	20,833	96	-	20,929
Federal Agencies	3136G3NM3	FANNIE MAE	50,000,000	0.75	0.75	6/7/16	6/7/19	31,250	-	-	31,250
Federal Agencies	3134G9QN0	FREDDIE MAC	12,500,000	0.88	0.88	6/14/16	6/14/19	9,115	-	-	9,115
Federal Agencies	3134G9QW0	FREDDIE MAC	50,000,000	1.28	1.28	6/14/16	6/14/19	53,333	-	-	53,333
Federal Agencies	3134G9YR2	FREDDIE MAC	50,000,000	1.00	1.00	7/12/16	7/12/19	41,667	-	-	41,667
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	0.96	0.96	6/9/16	8/9/19	18,583	-	-	18,583
Federal Agencies	3133EGED3	FEDERAL FARM CREDIT BANK	25,000,000	0.96	0.96	6/9/16	8/9/19	18,583	-	-	18,583
Federal Agencies	3134G94F1	FREDDIE MAC	25,000,000	1.00	1.00	8/15/16	8/15/19	20,833	-	-	20,833
Federal Agencies	3133EGX67	FEDERAL FARM CREDIT BANK	50,000,000	0.90	0.90	12/20/16	8/20/19	34,919	-	-	34,919
Federal Agencies	3135G0P23	FANNIE MAE	20,000,000	1.25	1.25	8/30/16	8/23/19	20,833	-	-	20,833
Federal Agencies	3136G3X59	FANNIE MAE	25,000,000	1.10	1.10	8/23/16	8/23/19	22,917	-	-	22,917
Federal Agencies	3134G9GS0	FREDDIE MAC	25,000,000	1.25	1.25	5/26/16	8/26/19	26,042	-	-	26,042
Federal Agencies	3134GAHR8	FREDDIE MAC	25,000,000	0.88	0.88	9/23/16	9/23/19	18,229	-	-	18,229
Federal Agencies	3135G0Q30	FANNIE MAE	50,000,000	1.18	1.18	10/21/16	9/27/19	49,167	-	-	49,167

Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Federal Agencies	3132X0KH3	FARMER MAC	50,000,000	1.01	1.01	10/6/16	10/1/19	39,196	-	-	39,196
Federal Agencies	3134G8TG4	FREDDIE MAC	15,000,000	1.50	1.50	4/11/16	10/11/19	18,750	-	-	18,750
Federal Agencies	3134GAPT5	FREDDIE MAC	10,000,000	0.75	0.75	10/18/16	10/18/19	6,250	-	-	6,250
Federal Agencies	3136G4FJ7	FANNIE MAE	25,000,000	1.20	1.20	10/25/16	10/25/19	25,000	-	-	25,000
Federal Agencies	3136G4EZ2	FANNIE MAE	50,000,000	1.13	1.16	10/28/16	10/30/19	46,875	1,276	-	48,151
Federal Agencies	3134GAVL5	FREDDIE MAC	100,000,000	1.00	1.00	11/4/16	11/4/19	83,333	-	-	83,333
Federal Agencies	3136G3LV5	FANNIE MAE	8,950,000	1.35	1.35	5/26/16	11/26/19	10,069	-	-	10,069
Federal Agencies	3133EGN43	FEDERAL FARM CREDIT BANK	50,000,000	0.94	0.94	12/2/16	12/2/19	36,522	-	-	36,522
Federal Agencies	3132X0PG0	FARMER MAC	50,000,000	0.84	0.84	2/10/17	1/3/20	22,211	-	-	22,211
Federal Agencies	3134G9VR5	FREDDIE MAC	25,000,000	1.15	1.15	7/6/16	1/6/20	23,958	-	-	23,958
Federal Agencies	3134GAK60	FREDDIE MAC	50,000,000	1.80	1.80	1/27/17	1/27/20	75,000	-	-	75,000
Federal Agencies	3134GAT87	FREDDIE MAC	25,000,000	1.00	1.00	1/27/17	1/27/20	20,833	-	-	20,833
Federal Agencies	3133EGY6	FEDERAL FARM CREDIT BANK	25,000,000	0.82	0.82	2/10/17	2/10/20	10,841	-	-	10,841
Federal Agencies	3133EGY6	FEDERAL FARM CREDIT BANK	25,000,000	0.82	0.82	2/10/17	2/10/20	10,841	-	-	10,841
Federal Agencies	3134GAR22	FREDDIE MAC	25,000,000	1.00	1.01	2/10/17	2/10/20	14,583	87	-	14,670
Federal Agencies	3134GAY57	FREDDIE MAC	25,000,000	1.05	1.05	2/14/17	2/14/20	12,396	-	-	12,396
Federal Agencies	3134GAZ64	FREDDIE MAC	25,000,000	1.05	1.05	2/14/17	2/14/20	12,396	17	-	12,413
Federal Agencies	3136G3TK1	FANNIE MAE	25,000,000	1.00	1.00	7/6/16	4/6/20	20,833	-	-	20,833
Federal Agencies	3136G4BL6	FANNIE MAE	15,000,000	1.25	1.25	10/17/16	4/17/20	15,625	-	-	15,625
Federal Agencies	3132X0AT8	FARMER MAC	41,000,000	0.92	0.92	6/5/15	6/2/20	29,310	-	-	29,310
Federal Agencies	3136G3TG0	FANNIE MAE	15,000,000	1.15	1.15	6/30/16	6/30/20	14,375	-	-	14,375
Federal Agencies	3130A9FR7	FEDERAL HOME LOAN BANK	103,500,000	0.93	0.93	9/29/16	9/28/20	74,557	-	-	74,557
Federal Agencies	3132X0KR1	FARMER MAC	25,000,000	0.98	0.98	11/2/16	11/2/20	19,039	-	-	19,039
Federal Agencies	3133EGX75	FEDERAL FARM CREDIT BANK	50,000,000	0.97	0.97	12/21/16	12/21/20	37,616	-	-	37,616
Federal Agencies	3133EFTX5	FEDERAL FARM CREDIT BANK	100,000,000	1.11	1.11	12/24/15	12/24/20	86,024	-	-	86,024
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	20,000,000	0.94	0.94	1/25/17	1/25/21	14,500	-	-	14,500
Federal Agencies	3133EG4T9	FEDERAL FARM CREDIT BANK	20,000,000	0.94	0.94	1/25/17	1/25/21	14,500	-	-	14,500
Federal Agencies	3132X0NQ0	FARMER MAC	50,000,000	0.90	0.90	2/3/17	2/3/21	32,500	-	-	32,500
Federal Agencies	3135G0Q89	FANNIE MAE	25,000,000	1.38	1.38	10/21/16	10/7/21	28,646	-	-	28,646
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	14,500,000	1.38	1.38	10/25/16	10/25/21	16,615	-	-	16,615
Federal Agencies	3133EGZJ7	FEDERAL FARM CREDIT BANK	15,000,000	1.38	1.38	10/25/16	10/25/21	17,188	-	-	17,188
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	25,000,000	1.05	1.05	12/8/16	12/8/21	20,278	-	-	20,278
Federal Agencies	3133EGS97	FEDERAL FARM CREDIT BANK	25,000,000	1.05	1.05	12/8/16	12/8/21	20,278	-	-	20,278
Federal Agencies	3134GAK52	FREDDIE MAC	17,300,000	1.13	1.13	1/26/17	1/26/22	16,219	-	-	16,219
Subtotals			\$4,170,748,000					\$3,171,820	\$ 56,112	\$ (48,695)	\$ 3,179,237
State/Local Agencies	91411SP61	UNIVERSITY OF CALIFORNIA	\$ -	0.00	0.62	11/29/16	2/6/17	\$ 4,306	\$ -	\$ -	\$ 4,306
State/Local Agencies	91411SS50	UNIVERSITY OF CALIFORNIA	50,000,000	0.00	0.88	2/6/17	5/5/17	28,111	-	-	28,111
State/Local Agencies	91412GL45	UNIV OF CALIFORNIA CA REVENUE	5,505,000	0.65	0.65	6/30/16	5/15/17	2,982	-	-	2,982
State/Local Agencies	91412GUU7	UNIV OF CALIFORNIA CA REVENUE	3,250,000	1.22	1.22	4/10/14	5/15/17	3,310	-	-	3,310
State/Local Agencies	718814XY7	PHOENIX AZ	20,000,000	3.50	0.76	9/27/16	7/1/17	58,333	(41,929)	-	16,404
State/Local Agencies	0104105D6	ALABAMA ST	22,185,000	3.50	0.70	11/4/16	8/1/17	64,706	(47,532)	-	17,174
State/Local Agencies	13063CFC9	CALIFORNIA ST	16,500,000	1.75	1.66	11/5/13	11/1/17	24,063	(1,132)	-	22,930
State/Local Agencies	13063CPN4	CALIFORNIA ST	5,000,000	1.25	1.22	12/22/14	11/1/17	5,208	(122)	-	5,086
State/Local Agencies	13063CPN4	CALIFORNIA ST	50,000,000	1.25	1.17	11/25/14	11/1/17	52,083	(3,174)	-	48,910
State/Local Agencies	91412GL52	UNIV OF CALIFORNIA CA REVENUE	2,470,000	0.99	0.99	6/30/16	5/15/18	2,044	-	-	2,044
State/Local Agencies	546456CY8	LOUISIANA ST CITIZENS PROPERT	4,500,000	6.13	1.30	11/30/16	6/1/18	22,969	(16,456)	-	6,513
State/Local Agencies	646065QQ8	NEW JERSEY ST EDUCNTL FACS A	5,000,000	5.00	0.85	9/29/16	7/1/18	20,833	(15,781)	-	5,053
State/Local Agencies	603786GJ7	MINNEAPOLIS MN REVENUE	1,000,000	4.88	1.40	12/1/16	8/1/18	4,063	(2,626)	-	1,436
State/Local Agencies	13063C4V9	CALIFORNIA ST	50,000,000	1.05	0.90	11/3/16	11/1/18	43,750	(5,673)	-	38,077
State/Local Agencies	13063CKL3	CALIFORNIA ST	4,750,000	2.25	1.15	10/27/16	5/1/19	8,906	(3,945)	-	4,961

February 28, 2017

City and County of San Francisco

Monthly Investment Earnings

Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
State/Local Agencies	91412GL60	UNIV OF CALIFORNIA CA REVENUE	2,000,000	1.23	1.23	6/30/16	5/15/19	2,047	-	-	2,047
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	4,180,000	1.80	1.57	10/5/15	7/1/19	6,256	(707)	-	5,550
State/Local Agencies	91412GSB2	UNIV OF CALIFORNIA CA REVENUE	16,325,000	1.80	1.56	10/2/15	7/1/19	24,433	(2,797)	-	21,636
State/Local Agencies	6055804W6	MISSISSIPPI ST	8,500,000	6.09	1.38	4/23/15	10/1/19	43,130	(29,649)	-	13,482
State/Local Agencies	977100CW4	WISCONSIN ST GEN FUND ANNUA	18,000,000	1.45	1.45	8/16/16	5/1/20	21,690	-	-	21,690
State/Local Agencies	13066YTY5	CALIFORNIA ST DEPT OF WTR RES	29,600,000	1.71	2.13	2/6/17	5/1/21	35,212	7,456	-	42,667
State/Local Agencies	91412GF59	UNIV OF CALIFORNIA CA REVENUE	1,769,000	1.91	1.40	8/9/16	5/15/21	2,816	(671)	-	2,145
Subtotals			\$ 320,534,000					\$ 481,250	\$ (164,737)	\$ -	\$ 316,514
Public Time Deposits	PP5Z1EJS4	MISSION NATIONAL BK SF	\$ -	0.74	0.74	2/19/16	2/21/17	\$ 97	\$ -	\$ -	\$ 97
Public Time Deposits	PP600XGA1	TRANS-PAC NATIONAL BK	240,000	1.05	1.05	3/21/16	3/21/17	193	-	-	193
Public Time Deposits	PPF00EG62	BANK OF SAN FRANCISCO	240,000	0.89	0.89	4/11/16	4/11/17	166	-	-	166
Public Time Deposits	PPQJ03J86	PREFERRED BANK LA CALIF	240,000	0.85	0.85	5/16/16	5/16/17	156	-	-	156
Public Time Deposits	PP7C0E3S1	UMPQUA BANK	240,000	0.79	0.79	6/29/16	6/29/17	145	-	-	145
Public Time Deposits	PP9I2NRE9	MISSION NATIONAL BK SF	240,000	1.15	1.15	2/21/17	2/21/18	60	-	-	60
Subtotals			\$ 1,200,000					\$ 819	\$ -	\$ -	\$ 819
Negotiable CDs	06427EX55	BANK OF MONTREAL CHICAGO	\$ 25,000,000	1.03	1.03	6/8/16	3/6/17	\$ 20,028	\$ -	\$ -	\$ 20,028
Negotiable CDs	78009NZW9	ROYAL BANK OF CANADA NY	50,000,000	1.28	1.28	3/10/16	3/10/17	49,738	-	-	49,738
Negotiable CDs	06427KKJ5	BANK OF MONTREAL CHICAGO	50,000,000	1.08	1.08	12/15/16	3/15/17	42,000	-	-	42,000
Negotiable CDs	06427EDJ7	BANK OF MONTREAL CHICAGO	25,000,000	1.17	1.17	9/17/15	3/17/17	22,750	-	-	22,750
Negotiable CDs	78009ND94	ROYAL BANK OF CANADA NY	25,000,000	0.96	0.96	7/1/16	3/27/17	18,667	-	-	18,667
Negotiable CDs	89113EC79	TORONTO DOMINION BANK NY	50,000,000	1.25	1.25	10/2/15	3/28/17	48,497	-	-	48,497
Negotiable CDs	89113E525	TORONTO DOMINION BANK NY	25,000,000	1.10	1.10	4/8/16	4/12/17	21,389	-	-	21,389
Negotiable CDs	96121TZ84	WESTPAC BANKING CORP NY	50,000,000	1.05	1.05	12/20/16	4/19/17	40,833	-	-	40,833
Negotiable CDs	06427K3A3	BANK OF MONTREAL CHICAGO	25,000,000	1.43	1.43	8/3/16	5/3/17	27,681	-	-	27,681
Negotiable CDs	06427KLGO	BANK OF MONTREAL CHICAGO	50,000,000	1.20	1.20	12/19/16	6/15/17	46,667	-	-	46,667
Negotiable CDs	89113WJ6	TORONTO DOMINION BANK NY	40,000,000	1.32	1.32	9/9/16	6/15/17	41,067	-	-	41,067
Negotiable CDs	78009NP28	ROYAL BANK OF CANADA NY	50,000,000	1.16	1.16	1/3/17	7/3/17	45,086	-	-	45,086
Negotiable CDs	06417HUR5	BANK OF NOVA SCOTIA HOUS	50,000,000	1.27	1.27	9/25/14	9/25/17	49,275	-	-	49,275
Negotiable CDs	89113WQ9	TORONTO DOMINION BANK NY	50,000,000	1.25	1.25	12/6/16	12/6/17	48,471	-	-	48,471
Negotiable CDs	06427KJVO	BANK OF MONTREAL CHICAGO	50,000,000	1.25	1.25	12/9/16	12/8/17	48,643	-	-	48,643
Negotiable CDs	78009NL61	ROYAL BANK OF CANADA NY	50,000,000	1.25	1.25	12/8/16	12/8/17	48,643	-	-	48,643
Negotiable CDs	78009NM60	ROYAL BANK OF CANADA NY	50,000,000	1.29	1.29	12/19/16	12/19/17	50,290	-	-	50,290
Negotiable CDs	96121T2D9	WESTPAC BANKING CORP NY	50,000,000	1.29	1.29	12/28/16	12/28/17	50,022	-	-	50,022
Subtotals			\$ 765,000,000					\$ 719,746	\$ -	\$ -	\$ 719,746
Commercial Paper	19416EP27	COLGATE-PALMOLIVE CO	\$ -	0.00	0.57	2/1/17	2/2/17	\$ 245	\$ -	\$ -	\$ 245
Commercial Paper	19416EPH4	COLGATE-PALMOLIVE CO	-	0.00	0.57	2/1/17	2/17/17	5,067	-	-	5,067
Commercial Paper	59515MPH2	MICROSOFT CORP	-	0.00	0.78	11/28/16	2/17/17	17,333	-	-	17,333
Commercial Paper	62478XPN4	MUFG UNION BANK NA	-	0.00	0.50	2/21/17	2/22/17	347	-	-	347
Commercial Paper	62478XPP9	MUFG UNION BANK NA	-	0.00	0.50	2/22/17	2/23/17	347	-	-	347
Commercial Paper	62478XQ11	MUFG UNION BANK NA	25,000,000	0.00	0.50	2/28/17	3/1/17	347	-	-	347
Commercial Paper	89233GQ33	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.02	6/6/16	3/3/17	19,639	-	-	19,639
Commercial Paper	89233GQ66	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.01	6/9/16	3/6/17	19,444	-	-	19,444
Commercial Paper	89233GQ74	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.01	6/10/16	3/7/17	19,444	-	-	19,444
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.00	11/17/16	3/20/17	19,444	-	-	19,444
Commercial Paper	06538BQL0	BANK TOKYO-MIT UFJ NY	50,000,000	0.00	1.02	11/23/16	3/20/17	39,667	-	-	39,667
Commercial Paper	06538BR39	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.04	12/5/16	4/3/17	20,222	-	-	20,222
Commercial Paper	89233GR73	TOYOTA MOTOR CREDIT CORP	40,000,000	0.00	1.06	7/13/16	4/7/17	32,667	-	-	32,667
Commercial Paper	06538BRM7	BANK TOKYO-MIT UFJ NY	50,000,000	0.00	1.22	7/26/16	4/21/17	47,056	-	-	47,056

Monthly Investment Earnings Pooled Fund

Type of Investment	CUSIP	Issuer Name	Par Value	Coupon	YTM ¹	Settle Date	Maturity Date	Earned Interest	Amort. Expense	Realized Gain/(Loss)	Earned Income /Net Earnings
Commercial Paper	89233APL7	TOYOTA MOTOR CREDIT CORP	25,000,000	1.33	1.33	7/28/16	4/21/17	25,788	-	-	25,788
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.32	8/9/16	5/5/17	25,472	-	-	25,472
Commercial Paper	06538BS53	BANK TOKYO-MIT UFJ NY	40,000,000	0.00	1.34	8/10/16	5/5/17	41,378	-	-	41,378
Commercial Paper	06538BSC8	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.35	8/17/16	5/12/17	26,056	-	-	26,056
Commercial Paper	06538BT29	BANK TOKYO-MIT UFJ NY	40,000,000	0.00	1.38	9/7/16	6/2/17	42,622	-	-	42,622
Commercial Paper	89233GT63	TOYOTA MOTOR CREDIT CORP	25,000,000	0.00	1.25	9/9/16	6/6/17	24,111	-	-	24,111
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.30	12/15/16	6/12/17	25,083	-	-	25,083
Commercial Paper	06538BTC7	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.30	12/16/16	6/12/17	25,083	-	-	25,083
Commercial Paper	89233GTE6	TOYOTA MOTOR CREDIT CORP	20,000,000	0.00	1.06	2/2/17	6/14/17	15,900	-	-	15,900
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.24	12/30/16	6/15/17	23,917	-	-	23,917
Commercial Paper	06538BTF0	BANK TOKYO-MIT UFJ NY	25,000,000	0.00	1.20	1/26/17	6/15/17	23,139	-	-	23,139
Commercial Paper	36164JTF1	GE CAPITAL TREASURY LLC	50,000,000	0.00	0.91	2/1/17	6/15/17	35,389	-	-	35,389
Commercial Paper	36164JTF1	GE CAPITAL TREASURY LLC	50,000,000	0.00	0.91	2/2/17	6/15/17	34,125	-	-	34,125
Commercial Paper	89233GTF3	TOYOTA MOTOR CREDIT CORP	30,000,000	0.00	1.06	2/2/17	6/15/17	23,850	-	-	23,850
Commercial Paper	89233GTS5	TOYOTA MOTOR CREDIT CORP	50,000,000	0.00	1.21	12/20/16	6/26/17	46,667	-	-	46,667
Commercial Paper	36164JTU8	GE CAPITAL TREASURY LLC	50,000,000	0.00	0.89	2/23/17	6/28/17	7,417	-	-	7,417
Subtotals			\$ 820,000,000					\$ 687,267	\$ -	\$ -	\$ 687,267
Medium Term Notes	36962G2F0	GENERAL ELECTRIC CO	\$ -	1.08	1.49	4/1/15	2/15/17	\$ 2,070	\$ 107	\$ -	\$ 2,177
Medium Term Notes	36962G2F0	GENERAL ELECTRIC CO	-	1.08	1.27	4/8/15	2/15/17	1,586	38	-	1,624
Medium Term Notes	91159HHD5	US BANCORP	3,090,000	1.65	1.09	2/3/16	5/15/17	4,249	(1,314)	-	2,935
Medium Term Notes	459200JD4	IBM CORP	25,000,000	1.50	1.50	2/19/16	8/18/17	27,217	-	-	27,217
Medium Term Notes	459200GJ4	IBM CORP	1,325,000	5.70	1.04	3/22/16	9/14/17	6,294	(4,678)	-	1,616
Medium Term Notes	911312AP1	UNITED PARCEL SERVICE	2,000,000	1.13	1.01	1/28/16	10/1/17	1,875	(173)	-	1,702
Medium Term Notes	459200HK0	IBM CORP	11,450,000	1.25	0.90	5/6/16	2/8/18	11,927	(3,031)	-	8,896
Medium Term Notes	89236TDN2	TOYOTA MOTOR CREDIT CORP	50,000,000	1.27	1.27	1/9/17	1/9/19	49,361	-	-	49,361
Subtotals			\$ 92,865,000					\$ 104,579	\$ (9,050)	\$ -	\$ 95,529
Money Market Funds	09248U718	BLACKROCK LIQ INST GOV FUND	\$ 5,018,739	0.62	0.62	2/28/17	3/1/17	\$ 2,392	\$ -	\$ -	\$ 2,392
Money Market Funds	31607A703	FIDELITY INST GOV FUND	260,844,267	0.49	0.49	2/28/17	3/1/17	79,952	-	-	79,952
Money Market Funds	61747C707	MORGAN STANLEY INST GOVT FUI	120,401,627	0.47	0.47	2/28/17	3/1/17	43,114	-	-	43,114
Subtotals			\$ 386,264,633					\$ 125,459	\$ -	\$ -	\$ 125,459
Supranationals	459053CL6	INTL BK RECON & DEVELOP DISCC	\$ -	0.00	0.45	2/27/17	2/28/17	\$ 625	\$ -	\$ -	\$ 625
Supranationals	459053DH4	INTL BK RECON & DEVELOP	50,000,000	0.00	0.51	2/28/17	3/21/17	708	-	-	708
Supranationals	45905UXQ2	INTL BK RECON & DEVELOP	25,000,000	0.90	0.90	7/27/16	1/26/18	17,297	-	-	17,297
Supranationals	45905VFH4	INTERNATIONAL FINANCE CORP	30,000,000	0.80	0.91	11/15/16	2/2/18	18,617	2,043	-	20,660
Supranationals	459058ER0	INTL BK RECON & DEVELOP	25,000,000	1.00	1.07	10/7/15	10/5/18	20,833	1,088	-	21,921
Subtotals			\$ 130,000,000					\$ 58,081	\$ 3,131	\$ -	\$ 61,212
Grand Totals			\$8,281,611,633					\$ 6,199,052	\$ (56,278)	\$ (48,695)	\$ 6,094,079

¹ Yield to maturity is calculated at purchase

Investment Transactions

Pooled Fund

For month ended February 28, 2017

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Purchase	2/1/2017	2/2/2017	Commercial Paper	COLGATE-PALMOLIVE CO	19416EP27	\$ 15,500,000	0.00	0.57	\$ 100.00	\$ -	\$ 15,499,755
Purchase	2/1/2017	2/17/2017	Commercial Paper	COLGATE-PALMOLIVE CO	19416EPH4	20,000,000	0.00	0.57	99.97	-	19,994,933
Purchase	2/1/2017	2/2/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BJ4	50,000,000	0.00	0.45	100.00	-	49,999,375
Purchase	2/1/2017	2/3/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BK1	80,000,000	0.00	0.48	100.00	-	79,997,867
Purchase	2/1/2017	2/2/2017	Federal Agencies	FREDDIE MAC DISCOUNT	313397BJ9	56,350,000	0.00	0.50	100.00	-	56,349,217
Purchase	2/1/2017	2/1/2019	Federal Agencies	FREDDIE MAC	3134GAS39	25,000,000	1.00	1.00	100.00	-	25,000,000
Purchase	2/1/2017	2/2/2017	Federal Agencies	FANNIE DISCOUNT NOTE	313589BJ1	15,000,000	0.00	0.47	100.00	-	14,999,804
Purchase	2/1/2017	6/15/2017	Commercial Paper	GE CAPITAL TREASURY LLC	36164JTF1	50,000,000	0.00	0.91	99.66	-	49,830,639
Purchase	2/2/2017	3/1/2017	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	1,618	0.62	0.62	100.00	-	1,618
Purchase	2/2/2017	2/10/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BS4	50,000,000	0.00	0.50	99.99	-	49,994,444
Purchase	2/2/2017	4/17/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385EL6	25,000,000	0.00	0.52	99.89	-	24,973,278
Purchase	2/2/2017	6/15/2017	Commercial Paper	GE CAPITAL TREASURY LLC	36164JTF1	50,000,000	0.00	0.91	99.66	-	49,831,903
Purchase	2/2/2017	6/14/2017	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233GTE6	20,000,000	0.00	1.06	99.61	-	19,922,267
Purchase	2/2/2017	6/15/2017	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233GTF3	30,000,000	0.00	1.06	99.61	-	29,882,517
Purchase	2/3/2017	2/3/2021	Federal Agencies	FARMER MAC	3132X0NQ0	50,000,000	0.89	0.89	100.00	-	50,000,000
Purchase	2/3/2017	6/15/2017	U.S. Treasuries	US TSY NT	912828WP1	50,000,000	0.88	0.55	100.12	60,096	50,118,690
Purchase	2/6/2017	5/1/2021	State/Local Agencies	CALIFORNIA ST DEPT OF WT	13066YTY5	29,600,000	1.71	2.13	98.31	180,284	29,279,452
Purchase	2/6/2017	5/5/2017	State/Local Agencies	UNIVERSITY OF CALIFORNIA	91411SS50	50,000,000	0.00	0.88	99.78	-	49,892,444
Purchase	2/7/2017	2/9/2017	U.S. Treasuries	TREASURY BILL	912796KG3	35,000,000	0.00	0.50	100.00	-	34,999,028
Purchase	2/8/2017	4/9/2018	Federal Agencies	FREDDIE MAC	3137EAEA3	25,000,000	0.75	0.94	99.78	61,979	25,006,729
Purchase	2/9/2017	2/10/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BS4	25,000,000	0.00	0.50	100.00	-	24,999,653
Purchase	2/10/2017	1/3/2020	Federal Agencies	FARMER MAC	3132X0PG0	50,000,000	0.83	0.82	100.00	-	50,000,000
Purchase	2/10/2017	2/22/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CE4	20,600,000	0.00	0.50	99.98	-	20,596,567
Purchase	2/10/2017	2/10/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG6Y6	25,000,000	0.77	0.77	100.00	-	25,000,000
Purchase	2/10/2017	2/10/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG6Y6	25,000,000	0.77	0.77	100.00	-	25,000,000
Purchase	2/10/2017	2/10/2020	Federal Agencies	FREDDIE MAC	3134GAR22	25,000,000	1.00	1.01	99.98	-	24,995,000
Purchase	2/10/2017	2/22/2017	Federal Agencies	FANNIE DISCOUNT NOTE	313589CE1	24,250,000	0.00	0.50	99.98	-	24,245,958
Purchase	2/13/2017	2/14/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BW5	40,000,000	0.00	0.47	100.00	-	39,999,478
Purchase	2/14/2017	2/14/2019	Federal Agencies	FEDERAL HOME LOAN BANK	3130AANW4	25,000,000	0.63	0.63	100.00	-	25,000,000
Purchase	2/14/2017	2/14/2020	Federal Agencies	FREDDIE MAC	3134GAY57	25,000,000	1.05	1.05	100.00	-	25,000,000
Purchase	2/14/2017	2/14/2020	Federal Agencies	FREDDIE MAC	3134GAZ64	25,000,000	1.05	1.05	100.00	-	24,998,750
Purchase	2/21/2017	2/22/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CE4	42,190,000	0.00	0.51	100.00	-	42,189,406
Purchase	2/21/2017	2/22/2017	Commercial Paper	MUFG UNION BANK NA	62478XPN4	25,000,000	0.00	0.50	100.00	-	24,999,653
Purchase	2/21/2017	2/21/2018	Public Time Deposits	MISSION NATIONAL BK SF	PP912NRE9	240,000	1.15	1.15	100.00	-	240,000
Purchase	2/22/2017	2/24/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CG9	50,000,000	0.00	0.47	100.00	-	49,998,694
Purchase	2/22/2017	2/23/2017	Commercial Paper	MUFG UNION BANK NA	62478XPP9	25,000,000	0.00	0.50	100.00	-	24,999,653
Purchase	2/23/2017	4/11/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385EE2	25,000,000	0.00	0.52	99.93	-	24,983,028
Purchase	2/23/2017	6/28/2017	Commercial Paper	GE CAPITAL TREASURY LLC	36164JTU8	50,000,000	0.00	0.89	99.69	-	49,845,486
Purchase	2/27/2017	4/24/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385ET9	25,000,000	0.00	0.53	99.92	-	24,979,389
Purchase	2/27/2017	5/26/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385GB6	50,000,000	0.00	0.55	99.86	-	49,932,411
Purchase	2/27/2017	2/28/2017	Supranationals	IBRD DISCOUNT NOTE	459053CL6	50,000,000	0.00	0.45	100.00	-	49,999,375
Purchase	2/27/2017	3/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	25,000,000	0.47	0.47	100.00	-	25,000,000
Purchase	2/28/2017	3/2/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CN4	10,265,000	0.00	0.45	100.00	-	10,264,743
Purchase	2/28/2017	6/5/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385GM2	50,000,000	0.00	0.56	99.85	-	49,925,229
Purchase	2/28/2017	3/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	79,952	0.49	0.49	100.00	-	79,952
Purchase	2/28/2017	3/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	60,000,000	0.49	0.49	100.00	-	60,000,000
Purchase	2/28/2017	3/21/2017	Supranationals	INTL BK RECON & DEVELOP	459053DH4	50,000,000	0.00	0.51	99.97	-	49,985,125
Purchase	2/28/2017	3/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	43,114	0.47	0.47	100.00	-	43,114
Purchase	2/28/2017	3/1/2017	Commercial Paper	MUFG UNION BANK NA	62478XQ11	25,000,000	0.00	0.50	100.00	-	24,999,653
Subtotals						\$1,599,119,684	0.25	0.67	\$ 99.90	\$ 302,359	\$1,597,874,276

Investment Transactions Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Sale	2/6/2017	3/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	\$ 50,000,000	0.49	0.49	\$ 100.00	\$ -	\$ 50,000,000
Sale	2/6/2017	3/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	50,000,000	0.47	0.47	100.00	-	50,000,000
Sale	2/8/2017	3/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	50,000,000	0.47	0.47	100.00	-	50,000,000
Sale	2/9/2017	3/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	10,000,000	0.49	0.49	100.00	-	10,000,000
Sale	2/10/2017	3/10/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3133782N0	15,000,000	0.88	0.93	100.03	54,688	15,059,429
Sale	2/10/2017	3/10/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3133782N0	22,185,000	0.88	0.72	100.03	80,883	22,272,895
Sale	2/10/2017	3/10/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3133782N0	50,000,000	0.88	0.82	100.03	182,292	50,198,096
Subtotals						\$ 247,185,000	0.62	0.60	\$ 100.01	\$ 317,862	\$ 247,530,420
Call	2/26/2017	2/26/2019	Federal Agencies	FANNIE MAE	3136G2XK8	\$ 25,000,000	0.75	0.75	100.00	\$ -	\$ 25,000,000
Subtotals						\$ 25,000,000	0.75	0.75	\$ 100.00	\$ -	\$ 25,000,000
Maturity	2/1/2017	2/1/2017	Negotiable CDs	BANK OF MONTREAL CHICAGO	06427EM65	\$ 25,000,000	1.13	1.13	100	\$ 71,935	\$ 25,071,935
Maturity	2/1/2017	2/1/2017	Federal Agencies	FARMER MAC DISCOUNT NOTE	31315LBH0	1,250,000	0.00	0.75	100	-	1,250,000
Maturity	2/1/2017	2/1/2017	Commercial Paper	IBM CORP	45920FP10	50,000,000	0.00	0.85	100	-	50,000,000
Maturity	2/1/2017	2/1/2017	Negotiable CDs	TORONTO DOMINION BANK NY	89113WFC5	25,000,000	1.32	1.32	100	26,606	25,026,606
Maturity	2/2/2017	2/2/2017	Commercial Paper	COLGATE-PALMOLIVE CO	19416EP27	15,500,000	0.00	0.57	100	-	15,500,000
Maturity	2/2/2017	2/2/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BJ4	50,000,000	0.00	0.45	100	-	50,000,000
Maturity	2/2/2017	2/2/2017	Federal Agencies	FREDDIE MAC DISCOUNT	313397BJ9	56,350,000	0.00	0.50	100	-	56,350,000
Maturity	2/2/2017	2/2/2017	Federal Agencies	FANNIE DISCOUNT NOTE	313589BJ1	15,000,000	0.00	0.47	100	-	15,000,000
Maturity	2/2/2017	2/2/2017	U.S. Treasuries	US TREASURY BILL	912796JA8	75,000,000	0.00	0.48	100	-	75,000,000
Maturity	2/3/2017	2/3/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BK1	80,000,000	0.00	0.48	100	-	80,000,000
Maturity	2/6/2017	2/6/2017	State/Local Agencies	UNIVERSITY OF CALIFORNIA	91411SP61	50,000,000	0.00	0.62	100	-	50,000,000
Maturity	2/7/2017	2/7/2017	Federal Agencies	FARMER MAC DISCOUNT NOTE	31315LBP2	1,000,000	0.00	0.75	100	-	1,000,000
Maturity	2/8/2017	2/8/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BQ8	35,000,000	0.00	0.49	100	-	35,000,000
Maturity	2/9/2017	2/9/2017	U.S. Treasuries	TREASURY BILL	912796KG3	35,000,000	0.00	0.50	100	-	35,000,000
Maturity	2/10/2017	2/10/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BS4	25,000,000	0.00	0.50	100	-	25,000,000
Maturity	2/10/2017	2/10/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BS4	50,000,000	0.00	0.50	100	-	50,000,000
Maturity	2/13/2017	2/13/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3133786G9	67,780,000	1.00	0.72	100	338,900	68,118,900
Maturity	2/14/2017	2/14/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385BW5	40,000,000	0.00	0.47	100	-	40,000,000
Maturity	2/15/2017	2/15/2017	Medium Term Notes	GENERAL ELECTRIC CO	36962G2F0	3,791,000	1.08	1.27	100	10,421	3,801,421
Maturity	2/15/2017	2/15/2017	Medium Term Notes	GENERAL ELECTRIC CO	36962G2F0	4,948,000	1.08	1.49	100	13,602	4,961,602
Maturity	2/17/2017	2/17/2017	Commercial Paper	COLGATE-PALMOLIVE CO	19416EPH4	20,000,000	0.00	0.57	100	-	20,000,000
Maturity	2/17/2017	2/17/2017	Commercial Paper	MICROSOFT CORP	59515MPH2	50,000,000	0.00	0.78	100	-	50,000,000
Maturity	2/21/2017	2/21/2017	Public Time Deposits	MISSION NATIONAL BK SF	PP5Z1EJS4	240,000	0.74	0.74	100	515	240,515
Maturity	2/22/2017	2/22/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CE4	20,600,000	0.00	0.50	100	-	20,600,000
Maturity	2/22/2017	2/22/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CE4	42,190,000	0.00	0.51	100	-	42,190,000
Maturity	2/22/2017	2/22/2017	Federal Agencies	FANNIE DISCOUNT NOTE	313589CE1	24,250,000	0.00	0.50	100	-	24,250,000
Maturity	2/22/2017	2/22/2017	Commercial Paper	MUFG UNION BANK NA	62478XPN4	25,000,000	0.00	0.50	100	-	25,000,000
Maturity	2/23/2017	2/23/2017	Commercial Paper	MUFG UNION BANK NA	62478XPP9	25,000,000	0.00	0.50	100	-	25,000,000
Maturity	2/24/2017	2/24/2017	Federal Agencies	FED HOME LN DISCOUNT NT	313385CG9	50,000,000	0.00	0.47	100	-	50,000,000
Maturity	2/27/2017	2/27/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDFW7	50,000,000	0.83	0.83	100	35,784	50,035,784
Maturity	2/28/2017	2/28/2017	Supranationals	IBRD DISCOUNT NOTE	459053CL6	50,000,000	0.00	0.45	100	-	50,000,000
Maturity	2/28/2017	2/28/2017	U.S. Treasuries	US TSY NT	912828SJ0	25,000,000	0.88	1.21	100	109,375	25,109,375
Maturity	2/28/2017	2/28/2017	U.S. Treasuries	US TSY NT	912828SJ0	25,000,000	0.88	1.21	100	109,375	25,109,375
Maturity	2/28/2017	2/28/2017	U.S. Treasuries	US TSY NT	912828SJ0	75,000,000	0.88	0.94	100	328,125	75,328,125
Subtotals						\$1,187,899,000	0.24	0.64	\$ 100.00	\$ 1,044,638	\$1,188,943,638

Investment Transactions Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	2/1/2017	8/1/2017	State/Local Agencies	ALABAMA ST	0104105D6	\$ 22,185,000	3.50	0.70	0.00	0.00	\$ 388,238
Interest	2/1/2017	8/1/2018	State/Local Agencies	MINNEAPOLIS MN REVENUE	603786GJ7	1,000,000	4.88	1.40	0.00	0.00	24,375
Interest	2/2/2017	3/2/2017	Federal Agencies	FEDERAL HOME LOAN BANK	3130A8D83	25,000,000	0.79	0.79	0.00	0.00	17,028
Interest	2/2/2017	6/2/2020	Federal Agencies	FARMER MAC	3132X0AT8	41,000,000	0.91	0.91	0.00	0.00	32,167
Interest	2/2/2017	11/2/2020	Federal Agencies	FARMER MAC	3132X0KR1	25,000,000	0.97	0.97	0.00	0.00	20,906
Interest	2/2/2017	2/2/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEMH0	4,000,000	0.82	0.83	0.00	0.00	2,828
Interest	2/2/2017	2/2/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEMH0	35,000,000	0.82	0.88	0.00	0.00	24,747
Interest	2/2/2017	1/2/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGDM4	25,000,000	0.93	0.93	0.00	0.00	20,045
Interest	2/2/2017	12/2/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGN43	50,000,000	0.93	0.93	0.00	0.00	40,089
Interest	2/2/2017	2/2/2018	Supranationals	INTERNATIONAL FINANCE CO	45950VFH4	30,000,000	0.82	0.93	0.00	0.00	19,800
Interest	2/3/2017	5/3/2017	Negotiable CDs	BANK OF MONTREAL CHICAGO	06427K3A3	25,000,000	1.28	1.28	0.00	0.00	81,838
Interest	2/3/2017	5/3/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEU40	69,000,000	0.81	0.82	0.00	0.00	48,193
Interest	2/3/2017	1/3/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG2V6	25,000,000	0.82	0.82	0.00	0.00	17,677
Interest	2/3/2017	7/3/2017	Negotiable CDs	ROYAL BANK OF CANADA NY	78009NP26	50,000,000	1.15	1.15	0.00	0.00	49,562
Interest	2/5/2017	2/5/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEAN0	25,000,000	0.81	0.81	0.00	0.00	17,509
Interest	2/5/2017	2/5/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEAN0	25,000,000	0.81	0.84	0.00	0.00	17,509
Interest	2/5/2017	2/5/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEAN0	50,000,000	0.81	0.84	0.00	0.00	35,018
Interest	2/5/2017	10/5/2017	Federal Agencies	FANNIE MAE	3135G0F57	25,000,000	0.78	0.82	0.00	0.00	16,863
Interest	2/8/2017	6/8/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFCT2	25,000,000	0.82	0.82	0.00	0.00	17,665
Interest	2/8/2017	6/8/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFCT2	50,000,000	0.82	0.82	0.00	0.00	35,330
Interest	2/8/2017	12/8/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGS97	25,000,000	1.04	1.04	0.00	0.00	22,293
Interest	2/8/2017	12/8/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGS97	25,000,000	1.04	1.04	0.00	0.00	22,293
Interest	2/8/2017	2/8/2018	Medium Term Notes	IBM CORP	459200HK0	11,450,000	1.25	0.90	0.00	0.00	71,563
Interest	2/9/2017	2/9/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFNK9	25,000,000	0.85	0.87	0.00	0.00	18,203
Interest	2/9/2017	8/9/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	0.95	0.95	0.00	0.00	20,463
Interest	2/9/2017	8/9/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGED3	25,000,000	0.95	0.95	0.00	0.00	20,463
Interest	2/10/2017	3/10/2017	Negotiable CDs	ROYAL BANK OF CANADA NY	78009NZW9	50,000,000	1.27	1.27	0.00	0.00	54,824
Interest	2/11/2017	6/11/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEW48	50,000,000	0.81	0.81	0.00	0.00	34,803
Interest	2/13/2017	11/13/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEBR0	25,000,000	0.80	0.85	0.00	0.00	17,162
Interest	2/13/2017	11/13/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEJ76	25,000,000	0.75	0.79	0.00	0.00	47,154
Interest	2/15/2017	8/15/2019	Federal Agencies	FREDDIE MAC	3134G94F1	25,000,000	1.00	1.00	0.00	0.00	125,000
Interest	2/16/2017	4/16/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEZC7	50,000,000	0.82	0.83	0.00	0.00	35,186
Interest	2/16/2017	8/16/2017	Federal Agencies	FANNIE MAE	3135G0F24	25,000,000	0.78	0.81	0.00	0.00	16,732
Interest	2/16/2017	5/16/2017	Public Time Deposits	PREFERRED BANK LA CALIF	PPQJ03J86	240,000	0.85	0.85	0.00	0.00	514
Interest	2/17/2017	3/17/2017	Negotiable CDs	BANK OF MONTREAL CHICAGO	06427EDJ7	25,000,000	1.17	1.17	0.00	0.00	25,152
Interest	2/17/2017	10/17/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGFK6	25,000,000	0.90	0.90	0.00	0.00	19,339
Interest	2/17/2017	10/17/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGFK6	25,000,000	0.90	0.90	0.00	0.00	19,339
Interest	2/19/2017	10/19/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EETS9	30,000,000	0.80	0.80	0.00	0.00	20,652
Interest	2/19/2017	7/19/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBQ7	25,000,000	0.90	0.90	0.00	0.00	19,363
Interest	2/19/2017	7/19/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBQ7	25,000,000	0.90	0.90	0.00	0.00	19,363
Interest	2/20/2017	6/20/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGGC3	25,000,000	0.90	0.90	0.00	0.00	19,303
Interest	2/20/2017	8/20/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX67	50,000,000	0.90	0.90	0.00	0.00	38,607
Interest	2/21/2017	12/21/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGX75	50,000,000	0.97	0.97	0.00	0.00	41,608
Interest	2/21/2017	8/18/2017	Medium Term Notes	IBM CORP	459200JD4	25,000,000	1.36	1.36	0.00	0.00	89,638
Interest	2/22/2017	6/22/2018	Federal Agencies	FARMER MAC	3132X0LZ2	25,000,000	0.84	0.84	0.00	0.00	18,006
Interest	2/22/2017	3/22/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEN71	50,000,000	0.81	0.82	0.00	0.00	34,935

Investment Transactions Pooled Fund

Transaction	Settle Date	Maturity	Type of Investment	Issuer Name	CUSIP	Par Value	Coupon	YTM	Price	Interest	Transaction
Interest	2/23/2017	8/23/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EEFX3	50,000,000	0.83	0.83	0.00	0.00	35,581
Interest	2/23/2017	8/23/2019	Federal Agencies	FANNIE MAE	3135G0P23	20,000,000	1.25	1.25	0.00	0.00	120,139
Interest	2/23/2017	8/23/2019	Federal Agencies	FANNIE MAE	3136G3X59	25,000,000	1.10	1.10	0.00	0.00	137,500
Interest	2/24/2017	7/24/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133ECV92	50,000,000	0.82	0.82	0.00	0.00	35,102
Interest	2/24/2017	3/24/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDP30	26,000,000	0.82	0.60	0.00	0.00	18,253
Interest	2/24/2017	12/24/2020	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFTX5	100,000,000	1.11	1.11	0.00	0.00	95,177
Interest	2/25/2017	1/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG4T9	20,000,000	0.93	0.93	0.00	0.00	16,036
Interest	2/25/2017	1/25/2021	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EG4T9	20,000,000	0.93	0.93	0.00	0.00	16,036
Interest	2/25/2017	2/25/2019	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EGBU8	50,000,000	0.95	0.95	0.00	0.00	40,735
Interest	2/26/2017	3/26/2018	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EFWG8	25,000,000	0.93	0.94	0.00	0.00	20,093
Interest	2/26/2017	2/26/2019	Federal Agencies	FANNIE MAE	3136G2XK8	25,000,000	0.75	0.75	0.00	0.00	93,750
Interest	2/26/2017	2/26/2019	Federal Agencies	FANNIE MAE	3136G2Y68	15,935,000	0.75	0.77	0.00	0.00	29,878
Interest	2/27/2017	1/26/2018	Supranationals	INTL BK RECON & DEVELOP	45905UXQ2	25,000,000	0.89	0.89	0.00	0.00	19,750
Interest	2/28/2017	3/1/2017	Money Market Funds	BLACKROCK LIQ INST GOV F	09248U718	5,018,739	0.62	0.62	0.00	0.00	1,554
Interest	2/28/2017	9/28/2020	Federal Agencies	FEDERAL HOME LOAN BANK	3130A9FR7	103,500,000	0.93	0.93	0.00	0.00	82,530
Interest	2/28/2017	3/29/2017	Federal Agencies	FEDERAL FARM CREDIT BANK	3133EDZW5	25,000,000	0.80	0.80	0.00	0.00	16,586
Interest	2/28/2017	3/1/2017	Money Market Funds	FIDELITY INST GOV FUND	31607A703	260,844,267	0.49	0.49	0.00	0.00	79,952
Interest	2/28/2017	3/1/2017	Money Market Funds	MORGAN STANLEY INST GOVT	61747C707	120,401,627	0.47	0.47	0.00	0.00	43,114
Interest	2/28/2017	4/21/2017	Commercial Paper	TOYOTA MOTOR CREDIT CORP	89233APL7	25,000,000	1.33	1.33	0.00	0.00	26,706
Interest	2/28/2017	8/31/2017	U.S. Treasuries	US TSY NT	912828TM2	100,000,000	0.63	0.96	0.00	0.00	312,500
Interest	2/28/2017	12/28/2017	Negotiable CDs	WESTPAC BANKING CORP NY	96121T2D9	50,000,000	1.29	1.29	0.00	0.00	51,802
Subtotals						\$2,535,574,633	0.88	0.87	\$	\$	\$ 3,092,120
Grand Totals											
	49		Purchases								
	(7)		Sales								
	(35)		Maturities / Calls								
	7		Change in number of positions								

C+Page
Matrix

From: Reports, Controller (CON)
Sent: Thursday, March 16, 2017 1:35 PM
To: Calvillo, Angela (BOS); Gosiengfiao, Rachel (BOS); BOS-Supervisors; BOS-Legislative Aides; Kawa, Steve (MYR); Leung, Sally (MYR); Docs, SF (LIB); CON-EVERYONE; MYR-ALL Department Heads; Dawson, Julia (DPW); Robertson, Bruce (DPW); Lopez, Edgar (DPW); King, Nicolas (DPW)
Subject: Issued – Department of Public Works: The Department Expended 2008 SFGH Rebuild Bond Funds in Accordance With the Ballot Measure

The Office of the Controller's City Services Auditor Division (CSA) today issued a report on its audit of expenditures of the 2008 San Francisco General Hospital Rebuild Bond Program. CSA engaged Cumming Construction Management (Cumming) to perform the audit, which found that the Department of Public Works spent bond funds in accordance with the ballot measure.

Also, Cumming benchmarked the San Francisco General Hospital Rebuild project against other construction projects and found the cost and timeline to align with projects of similar size and scope.

To view the full report, please visit our website at: <http://openbook.sfgov.org/webreports/details3.aspx?id=2426>

This is a send-only e-mail address. For questions about the report, please contact Director of City Audits Tonia Lediju at tonia.lediju@sfgov.org or 415-554-5393 or the CSA Audits Unit at 415-554-7469.

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City and County of San Francisco

Office of the Controller – City Services Auditor

DEPARTMENT OF PUBLIC WORKS:

**The Department Expended 2008
SFGH Rebuild Bond Funds in
Accordance With the Ballot
Measure**



March 16, 2017

**OFFICE OF THE CONTROLLER
CITY SERVICES AUDITOR**

The City Services Auditor Division (CSA) was created in the Office of the Controller through an amendment to the Charter of the City and County of San Francisco (City) that was approved by voters in November 2003. Charter Appendix F grants CSA broad authority to:

- Report on the level and effectiveness of San Francisco's public services and benchmark the City to other public agencies and jurisdictions.
- Conduct financial and performance audits of city departments, contractors, and functions to assess efficiency and effectiveness of processes and services.
- Operate a whistleblower hotline and website and investigate reports of waste, fraud, and abuse of city resources.
- Ensure the financial integrity and improve the overall performance and efficiency of city government.

CSA may conduct financial audits, attestation engagements, and performance audits. Financial audits address the financial integrity of both city departments and contractors and provide reasonable assurance about whether financial statements are presented fairly in all material aspects in conformity with generally accepted accounting principles. Attestation engagements examine, review, or perform procedures on a broad range of subjects such as internal controls; compliance with requirements of specified laws, regulations, rules, contracts, or grants; and the reliability of performance measures. Performance audits focus primarily on assessment of city services and processes, providing recommendations to improve department operations.

CSA conducts audits in accordance with the Government Auditing Standards published by the U.S. Government Accountability Office. These standards require:

- Independence of audit staff and the audit organization.
- Objectivity of the auditors performing the work.
- Competent staff, including continuing professional education.
- Quality control procedures to provide reasonable assurance of compliance with the auditing standards.

For questions regarding the report, please contact Director of City Audits Tonia Lediju at Tonia.Lediju@sfgov.org or 415-554-5393 or CSA at 415-554-7469.

CSA Audit Team: Kat Scoggin, Audit Manager

Audit Consultants: Cumming Construction Management



CITY AND COUNTY OF SAN FRANCISCO
OFFICE OF THE CONTROLLER

Ben Rosenfield
Controller

Todd Rydstrom
Deputy Controller

March 16, 2017

Mr. Mohammed Nuru
Director
Department of Public Works
1 Dr. Carlton B. Goodlett Place, Room 348
San Francisco, CA 94102

Dear Mr. Nuru:

The Office of the Controller's City Services Auditor Division (CSA) presents its audit report regarding whether the Department of Public Works (Public Works) expended the 2008 San Francisco General Hospital Bond funds in accordance with the ballot measure authorizing the bonds.

CSA engaged Cumming Construction Management (Cumming) to perform the audit. Cumming concluded that Public Works expended the bond funds in accordance with the ballot measure and the report includes no recommendations. Public Works' response to the report is attached as Appendix B.

Cumming also performed a benchmarking analysis and found that the contractor's design costs were 11 percent of total construction contracts, which Cumming determined was in line with other projects of similar size and complexity. Appendix A includes the results of Cumming's analysis.

CSA appreciates the assistance and cooperation of Public Works staff during the audit. For questions about the report, please contact me at Tonia.Lediju@sfgov.org or 415-554-5393 or CSA at 415-554-7469.

Respectfully,

Tonia Lediju
Director of City Audits

cc: Board of Supervisors
Budget Analyst
Citizens Audit Review Board
City Attorney
Civil Grand Jury

Mayor
Public Library

CUMMING

CITY AND COUNTY OF SAN FRANCISCO

GENERAL OBLIGATION BOND

2008 GENERAL HOSPITAL REBUILD PROGRAM



EXPENDITURES AUDIT

EXECUTIVE SUMMARY

02/10/17

Executive Summary

The Office of the Controller's City Service Auditor Division (CSA) engaged Cumming Construction Management (Cumming) to audit the expenditures of the 2008 San Francisco General Hospital and Trauma Center Earthquake Safety Bond (2008 SFGH) general obligation (GO) bond program of the City and County of San Francisco (City) to determine whether the bond revenues are expended only in accordance with the ballot measure and no funds are used for any administrative salaries or other general governmental operating expenses.

Cumming found that expenditures for the 2008 SFGH GO bond program were in accordance with the ballot measure and that funds were not used for any administrative salaries or other general governmental operating expenses other than those specifically authorized in the ballot measure for such bonds. Cumming tested \$836 million (98%) out of \$855 million in current expenditures (not including the cost for bond issuance) and found that all audited expenditure were in line with the voter-approved requirements.

Project Description

The 2008 SFGH GO Bond program is comprised of eight (8) components: Site Utilities Relocation, Service Building Modification, Increment 1 – Shoring & Excavation, Increment 2 – Steel Framing, Increment 3 – Foundation, Increment 4 – Build-out (New Hospital), Increment 5 – Medical Equipment, and Increment 6 – Building Enclosure all with an original bond amount of \$887 million. All eight components have been permitted by the Office of Statewide Health Planning & Development (OSHPD) as of April 18, 2013.

Related to the Program, additional OSHPD permitted projects have been initiated including: Existing Hospital (Building 5) remodels, the 2nd floor bridge and basement level tunnel tie-in to the new hospital (Building 25), the Service Building NPC4 Seismic Upgrade Project, and various other follow-on Projects supporting the licensing of the new hospital. Through four bond sales, \$884.5 million was appropriated, and \$855 million had been spent through 2016. The exhibits below shows the bond program projects by scope, budget, and status.

EXHIBIT 1	2008 SF General Hospital and Trauma Center Earthquake Safety Bond Program Zuckerberg San Francisco General Hospital and Trauma Center		
	Project	Project Scope	Project Completion Dates
			Original Completed
	Site Utilities Relocation	Relocation or removal of all campus utilities traversing the project site including an existing utility tunnel between Building 30 & 40 serving the existing hospital and other campus building to remain in operations. Complete reconfiguration of Campus pedestrian and vehicular traffic provisions and flow for continual operations of Medical Center is addressed in this project	Dec-10 Sep-11

Service Building Modification	Replacement of the Campus Steam Generator System with two new diesel generators. The addition of the required three emergency generators and associated work for the new acute care hospital has been incorporated in this Project to achieve both needs concurrently and in a coordinated manner	Nov-12	Jun-15
Shoring & Excavation	Establishes the perimeter of the building including the moat wall for the base isolation system of the new hospital. The excavation will establish the required grades for the two basement levels and crawl space of the base isolation system	Jun-11	Aug-11
Steel Framing and Mat Foundation	Creating the mat foundation and base isolator installation for the new hospital, as well as, fabrication and erection of the structural steel frame	Jul-12	Aug-12
Build-out (New Hospital)	New facility construction consisting of a 284 bed acute care facility gross size of 453,495 sf and 9 levels with 2 levels below grade	Mar-15	Aug-15
Medical Equipment	Major medical equipment build-outs to support the 2015 opening of the hospital with the most state-of-the-art imaging equipment including MRI, CT, and Radiology rooms	Mar-15	Aug-15
Building Enclosure	Curtainwall and Exterior Precast Panel	Oct-13	Nov-14

EXHIBIT 2 2008 SF General Hospital and Trauma Center Earthquake Safety Bond Program Additional OSHPD Permitted Projects			
Project	Project Scope	Project Completion Dates	
		Original	Completed
Bridge and Tunnel Project	Building 5 2nd floor bridge and basement level tunnel tie-in to the new hospital (Building 25)	Nov-15	-
NPC-4 Project	Seismic Upgrade to existing	Jun-16	-
Other Projects	Follow-on Projects supporting the licensing of the new hospital	May-16	-

Objective

The purpose of this audit was to determine whether 2008 SFGH GO bond funds were spent in accordance with the ballot measure, including whether funds were used for any administrative salaries or other general governmental operating expenses, which is impermissible unless specifically authorized in the ballot measure for such bonds.

Methodology

To achieve the objective, Cumming collected and reviewed the following documents:

- Construction agreements and change orders.
- Design agreements and amendments.
- Public Works direct labor and non-labor costs.
- Vendors invoices with citywide contracts for which project-specific contracts do not exist..

Cumming reviewed expenditures totaling \$836 million, or approximately 98 percent of the \$855 million (not including cost for Bond issuance) that Public Works and Public Health had spent under the 2008 SFGH GO Bond program through July 31, 2016.

This performance audit was conducted by Cumming and performed in accordance with generally accepted government auditing standards. These standards require planning and performing the audit to obtain sufficient, appropriate evidence to provide a reasonable basis for the findings and conclusions based on the audit objectives. Cumming believes that the evidence obtained provides a reasonable basis for the findings and conclusions based on the audit objectives.

Results

Finding 1 – Audited expenditures under the 2008 SFGH GO Bond program were spent in accordance with the ballot measure, and funds were not used for any administrative salaries or other general governmental operating expenses other than those specifically authorized in the ballot measure.

Public Works and Public Health provided supporting documentation for \$836,042,577.37 in bond expenditures, and Cumming found that all the funds were spent in accordance with the ballot measure. The majority of the bond expenditures, \$787,643,347.22 or 94 percent of expenditures reviewed, consisted of costs from contracts for construction, design, programing and site planning, and A/E services for the new San Francisco General Hospital Medical Center.

There is no recommendation for this finding, Public Works should continue to ensure bond expenditures are spent in accordance with the ballot measure and funds are not used for any administrative salaries or other general governmental operating expenses.

APPENDIX A: BENCHMARKING RESULTS



523 W 6th Street
Suite 1001
Los Angeles, CA 90014
Phone 213.408.4518
www.ccorpusa.com

February 21, 2017

Tonia Lediju
Director of City Audits, City Services Auditor
1 Dr. Carlton B. Goodlett Place
San Francisco, CA 94102

Subject: 2008 General Hospital Rebuild Program Design Benchmarking

Dear Ms. Lediju,

The Office of the Controller's City Service Auditor Division engaged Cumming Construction Management to audit the expenditures of the 2008 San Francisco General Hospital and Trauma Center Earthquake Safety Bond (2008 SFGH) general obligation bond program of the City and County of San Francisco to determine whether the bond revenues are expended only in accordance with the ballot measure and no funds are used for any administrative salaries or other general governmental operating expenses.

While conducting the audit, Cumming also attempted to segregate the design costs associated with the scope of work awarded to Webcor Builders in the amount of \$687,390,455 for constructing the new hospital building. Cumming identified, to the best of our ability, \$75,475,795 of design costs across various cost codes that we believe to be associated with the Webcor Builders scope of work. This equates to design costs being 10.98% of construction costs.

Cumming believes that the design costs associated with construction of the new hospital by Webcor Builders are in line with what we would expect to see on a project of this size and complexity.

Cumming's benchmarking standards are coming from Cumming's cost management department with significant industry experience and knowledge of the region by working on approximately 400 projects per month.

The following line items from the 2008 SFGH expenditures spreadsheet provided by Public Works were segregated as design costs associated with the new hospital:

DESIGN COSTS	TOTAL EXPENDED	PERCENT OF CONSTRUCTION
CONSULTING SVCS-ARCHITECTURAL	\$ 192,103	0.03%
6717A-BOA LABOR	\$ 8,417,076	1.22%
6717A-REIMBURSEMENT	\$ 2,835	0.00%
6694A-BOA LABOR (SOHA MGT)	\$ 141,878	0.02%
6694A-SOHA ENGINEERS	\$ 219,034	0.03%
6694A-ENGEO INC.	\$ 53,069	0.01%
6672A-BOA LABOR	\$ 459,459	0.07%
6672A-BOE LABOR	\$ 104,814	0.02%
6693A-BCM LABOR(SAR)	\$ 103,405	0.02%
6693A-AEW ENGINEERING	\$ 281,480	0.04%
7383A-BOA LABOR	\$ 4,444,986	0.65%
6694A-BOA LABOR	\$ 44	0.00%
6694A-BOE LABOR	\$ 6,093	0.00%
6694A-SOHA ENGRS	\$ 183,282	0.03%
6694A-DASSE DESIGN	\$ 622,069	0.09%
6694A-FONG AND CHAN	\$ 42,846,897	6.23%
6694A-ENOVITY	\$ 944,355	0.14%
6694A-RUBECON	\$ 2,918,642	0.42%
6672A-BOA LABOR	\$ 138,705	0.02%
6672A-BOE LABOR	\$ 52,346	0.01%
6672A-MOD PEER REVIEW	\$ 26,260	0.00%
7965A-BDC LABOR	\$ 71,941	0.01%
7965A-IDC LABOR	\$ 34,899	0.01%
6693A-CONSULTING SVCS-EIR	\$ 867,273	0.13%
6672A-BOA LABOR	\$ 55,422	0.01%
6672A-BOE LABOR	\$ 45,076	0.01%
6717A-BOA LABOR	\$ 1,904,825	0.28%
6717A-BOE LABOR	\$ 433,507	0.06%
6694A-BOE CONTRACT PREP	\$ (16,804)	0.00%
6694A-BCM/SAR LABOR	\$ (22,940)	0.00%
6694A-FONG AND CHAN ARCHITECTS	\$ 9,704,791	1.41%
6694A-URS-ARDTEP	\$ 154,572	0.02%
6672A-BOA LABOR	\$ 79,958	0.01%
6672A-BOE LABOR	\$ 4,443	0.00%
TOTALS	\$ 75,475,795	10.98%

Best Regards,



Olga Gacevska

APPENDIX B: DEPARTMENT RESPONSE



Edwin M. Lee
Mayor

Mohammed Nuru
Director

San Francisco Public Works
1 Dr. Carlton B. Goodlett Pl.
Room 348
San Francisco, CA 94102
tel 415-554-6920

sfpublicworks.org
facebook.com/sfpublicworks
twitter.com/sfpublicworks
twitter.com/mrcleansf

March 3, 2017

Ms. Tonla Lediju,
Director of City Audits
City Hall, Room 476
1 Dr. Carlton B. Goodlett Place
San Francisco, CA. 94102

Re: 2008 SFGH Rebuild Bond Expenditures Audit

Dear Ms. Lediju:

We would like to thank the Controller's Office for the opportunity to respond to the audit report on the 2008 San Francisco General Hospital Bond funds. I am pleased to see that the auditors found the expenditures in accordance with the ballot measure authorizing the bond.

We also would like to thank Cumming Construction Management for their work in performing the audit; their staff was very professional.

If you have any questions or need additional information from Public Works, please contact Bruce Robertson at (415) 554.5418 or by e-mail at Bruce.Robertson@sfdpw.org

Sincerely,

A handwritten signature in black ink, appearing to read "Mohammed Nuru", written over a horizontal line.

Mohammed Nuru
Director

Attachment


cc: Julia Dawson, Deputy Director of Financial Management and
Administration
Bruce Robertson, Finance Manager
Sreed Pisharath, Accounting Manager



BOS-11, CPAGC

Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

To: Angela Calvillo, Clerk of the Board of Supervisors

From: Philip A. Ginsburg, General Manager 

Date: March 15, 2017

Re: Agreement Between the City and County of San Francisco and the San Francisco Fields Foundation

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO

2017 MAR 21 AM 9:32

This report is submitted in accordance with Section 3 of Ordinance 77-06, File Number 060255.

Background

In April 2006 the Board of Supervisors passed Ordinance 77-06, which approved the Agreement Between the City and County of San Francisco and the San Francisco Fields Foundation ("Agreement"). Through this agreement the Recreation and Parks Department entered into a public-private partnership with the City Fields Foundation to address what at the time was a chronic shortage of accessible sports fields—a 2004 recreation assessment estimated a shortage of 35 soccer fields and 30 baseball fields based on national standards. To date this agreement has leveraged \$22 million in public funding with \$26 million in private funding to renovate 21 athletic fields with synthetic turf and field lights.

Project Summary

Since 2006 the Department's partnership with the City Fields Foundation has enabled the renovation of 21 athletic fields at nine park facilities: Garfield Square, Silver Terrace Playground, Franklin Square, South Sunset Playground, Crocker Amazon Playground, Kimbell Playground, Minnie and Lovie Ward Playground, Mission Playground, and the Beach Chalet Soccer Fields. Coupled with the implementation of a new online permits and reservations system, these synthetic turf field renovations have added more than 90,000 play hours of capacity to the Department's athletic field recreation system. This additional capacity allowed the Department to accommodate the formation of more than 200 additional youth sports teams.

Operationally, the Department has realized significant cost and workload savings as a result of its synthetic turf installations. Hourly maintenance requirements for synthetic turf fields are 30 percent less than for natural turf. Materials and Supplies costs for synthetic turf upkeep is 90 percent less than for natural turf upkeep. Synthetic turf fields save millions of gallons of water annually. We estimate the combined water savings at just two of our most recent renovation projects (Minnie & Lovie and Beach Chalet) is 10 million gallons per year. In addition, these fields require no herbicides, fertilizers, or pesticides as part of their upkeep.

Several turf fields are at or nearing the end of their useful life and are being targeted for replacement. Most recently, the Department replaced the turf at Franklin Square (13 years old) and Garfield Square

5

(10 years old). Fields that will be renovated in the near future include Youngblood Coleman (13 years old), Silver Terrace (11 years old), and Crocker Amazon (9 years old).

Environmental Health & Safety

In order to address concerns about synthetic turf's safety, the Department formed the Synthetic Fields Task Force in 2008 which brought together park stakeholders and city staff members from various departments to discuss key issues and concerns about synthetic turf. The result of this process provided a list of recommendations that the department should consider when moving forward on future field renovation projects. All of these items have been followed at various levels. Some of the key Task Force Team recommendations were to preclude the purchase of turf that contained lead and to purchase only from companies that used recycled content. Another key recommendation was for the Department to stay abreast of new turf technologies, material options, and research. A new organic infill product has been researched and recently installed at the Franklin and Garfield field replacement sites. This product makes use of sustainable cork and sand material rather than traditional tire-crumb rubber.

These recent field renovation projects also accomplished another Task Force recommendation which included encouraging turf manufactures to initiate and implement end-of-product-life recycling programs. Through the assistance of the Department of the Environment, we are happy to report that the old turf and turf infill products have been completely recycled which means they did not end up in a landfill or burned for heat energy, both of which are discouraged by the City.

Since the Task Force recommendations were established, the Department continues to be proactive in making sure that we are moving forward with our field renovation program in a safe and precautionary fashion. The Department has worked closely with an environmental consulting firm to help us development what we consider to be one of the most thorough and stringent turf purchasing/procurement specifications in the country. The specification requires stringent testing which focuses both on human and environmental safety. This specification has been updated over the years to stay currently with changing federal and state regulations as they relate to this topic.

To stay abreast of current research, the Department participated in a turf testing operation conducted by the California Office of Environmental Health Hazard Assessment (OEHHA) back in 2009. The results of this test were inconclusive of any health risk but encouraged more testing be conducted. Most recently, the Department once again volunteered to participate in the State's most recent turf study program again conducted by OEHHA. This study is assessing the potential health impacts associated with playing on synthetic turf fields and playground mats. Scheduled for completion in mid-2019, it will estimate the level of exposures associated with various activities conducted on synthetic turf fields and playground mats and assess whether these exposures pose potential health risks. OEHHA has convened a panel of scientific experts to provide input and advice on this study with all meetings of the panel open to the public and offering opportunity for public comment.

Conclusion

The Agreement Between the City and County of San Francisco and the San Francisco Fields Foundation created a highly successful public-private partnership that continues to bear fruit for the residents of San Francisco to this day. More than \$26 million in private financing has been leveraged to renovate 21 athletic fields, relieving what once was a chronic shortage of accessible sports fields. These fields have significantly reduced the Department's maintenance requirements while providing significant environmental benefits in the form of reduced water consumption and reductions in pesticide, herbicide, and fertilizer usage.

The Department looks forward to continuing its relationship with the Foundation to achieve its strategic objectives of cultivating increased philanthropic support and strengthening the quality of existing parks and facilities.

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Annual Report on the Agreement between RPD and the City Fields Foundation
Attachments: Report on CFF Agreement.pdf

From: Pawlowsky, Eric (REC)
Sent: Friday, March 17, 2017 5:10 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: Ng, Wilson (BOS) <wilson.l.ng@sfgov.org>
Subject: Annual Report on the Agreement between RPD and the City Fields Foundation

Dear Ms. Calvillo,

Please find attached the Department's annual report on the Agreement between RPD and the City Fields Foundation, per Ordinance 77-66. The original hard copy has been sent to you via inter-department mail.

Sincerely,

Eric Pawlowsky
Planning & Performance Analyst
San Francisco Recreation and Park Department | City & County of San Francisco
McLaren Lodge in Golden Gate Park | 501 Stanyan Street | San Francisco, CA | 94117

(415) 831.2743



Visit us at sfrecpark.org
Like us on [Facebook](#)
Follow us on [Twitter](#)
Watch us on [sfRecParkTV](#)
Sign up for our [e-News](#)



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

To: Angela Calvillo, Clerk of the Board of Supervisors

From: Philip A. Ginsburg, General Manager

Date: March 15, 2017

Re: Agreement Between the City and County of San Francisco and the San Francisco Fields Foundation

This report is submitted in accordance with Section 3 of Ordinance 77-06, File Number 060255.

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The Department looks forward to continuing its relationship with the Foundation to achieve its strategic objectives of cultivating increased philanthropic support and strengthening the quality of existing parks and facilities.

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS-Legislative Aides
Subject: FW: County of Ventura CMD-201 Sole Source Waiver
Attachments: County of Ventura Sole Source Waiver.pdf

From: Jiang, Feng Ling (LIB)
Sent: Wednesday, March 15, 2017 4:06 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: County of Ventura CMD-201 Sole Source Waiver

Hi,

Attached is the CMD-201 sole source waiver for County of Ventura.

Please let us know if you have any questions.

Thanks!
Susan

Susan Jiang
Finance Division
San Francisco Public Library
100 Larkin Street, room 680
San Francisco, CA. 94102
Tel: 415 557-4258



CITY AND COUNTY OF SAN FRANCISCO CONTRACT MONITORING DIVISION

S.F. ADMINISTRATIVE CODE CHAPTERS 12B and 14B WAIVER REQUEST FORM (CMD-201)

Send completed waiver requests to:
cmd.waiverrequest@sfgov.org or
CMD, 30 Van Ness Avenue, Suite 200, San Francisco, CA
94102

FOR CMD USE ONLY

Request Number:

Section 1. Department Information

Department Head Signature: [Signature]
Name of Department: San Francisco Public Library
Department Address: 100 Larkin Street, San Francisco, CA 94102
Contact Person: Cody Zeger
Phone Number: (415) 437-4869 E-mail: cody.j.zeger@sfppl.org

Section 2. Contractor Information

Contractor Name: Ventura County Vendor No.: C05981
Contractor Address: Ventura County IT Services Dept, 800 So. Victoria Avenue, L#1199, Ventura CA 93009
Contact Person: Sandra.Nanalis@ventura.org Contact Phone No.: (805) 654-3394

Section 3. Transaction Information

Date Waiver Request Submitted: 2/17/2017 Type of Contract: Subscription
Contract Start Date: 5/1/2017 End Date: 4/30/2018 Dollar Amount of Contract: \$ \$ 16,913.00

Section 4. Administrative Code Chapter to be Waived (please check all that apply)

☒ Chapter 12B
☐ Chapter 14B Note: Employment and LBE subcontracting requirements may still be in force even when a 14B waiver (type A or B) is granted.

Section 5. Waiver Type (Letter of Justification *must* be attached, see Check List on back of page.)

☐ A. Sole Source
☐ B. Emergency (pursuant to Administrative Code §6.60 or 21.15)
☐ C. Public Entity
☐ D. No Potential Contractors Comply (Required) Copy of waiver request sent to Board of Supervisors on: _____
☒ E. Government Bulk Purchasing Arrangement (Required) Copy of waiver request sent to Board of Supervisors on: 3/15/2017
☐ F. Sham/Shell Entity (Required) Copy of waiver request sent to Board of Supervisors on: _____
☐ G. Subcontracting Goals
☐ H. Local Business Enterprise (LBE)

CMD/HRC ACTION

12B Waiver Granted: _____ 14B Waiver Granted: _____
12B Waiver Denied: _____ 14B Waiver Denied: _____

Reason for Action: _____

CMD Staff: _____ Date: _____

CMD Director: _____ Date: _____

HRC Director (12B Only): _____ Date: _____

County of Ventura

Purchasing Authority 21.16 use of purchasing agreements and reciprocal agreements with other public and non-profit agencies; solicitations for multiple departments.

A consortium of counties including Riverside, Kern, Contra Costa, And Ventura Counties solicited five vendor proposals in 2003, and the multi-county evaluation team selected Gartner, Inc. As the preferred provider for the Consortium purchase of technology advisory services. Gartner offered aggressive volume discount terms and extensive research capabilities. Purchasing technology advisory services from Gartner, Inc. through the County of Ventura is in the best interest of the City And County of San Francisco.

Gartner

Exhibit B Enrollment Form

**Complete this form and send it with your purchase order to:**

Attention: Sandra Nanalis (County of Ventura)
Fax: (805) 654-3394, E-mail: Sandra.Nanalis@ventura.org

And

Attention: David Kennison (Gartner – So. California)
Fax (866) 519-4740, E-mail: david.kennison@gartner.com
Attention: Alicia Gonzales (Gartner – No. California)
E-mail: Alicia.Gonzales@gartner.com

Payment should be made to:

County of Ventura
Information Technology Services Department
800 South Victoria Ave. L#1100
Ventura, CA 93009
County of Ventura TIN #: 95-6000944

Name: Michael Liang

Title: CIO

Organization: San Francisco Public Library

Address: 100 Larkin St.

City: San Francisco

Zip Code: 94102

Telephone #: 415-437-4869

Fax #:

Email: Michael.liang@sfpl.org

The County of Ventura is the contract host, but the service is provided by Gartner, therefore, all questions regarding the service should be directed to Gartner.

Service usage entitlements are governed by Gartner's usage guidelines which can be found at the following URL: [Gartner Policies: Usage Guidelines](#).

By signing below, I am agreeing to procure the above-referenced services from Gartner, Inc., via the County of Ventura Research & Advisory Services contract 4667, and agree to the terms and conditions of that agreement.

By signing below, I also agree that services to be provided by Gartner to my agency shall be delivered only after the County of Ventura has confirmed receipt of payment or purchase order from my agency.

This form should be used as your authorization for payment to County of Ventura. Payment and PO should be made out to "County of Ventura Information Technology Services Department" and sent to the address shown above. If your organization requires a separate invoice from County of Ventura, please check here: ☐

Signature

Date

3/2/17

Printed Name

Michael Liang

Title

CIO

CIO Review Request Form

Complete this form and forward to the CIO.Review@sfgov.org

Department	SFPL	Date:	5/4/2016
Requisition #		Blanket PO (If applicable)	
Requestor:	Cody Zeger	Telephone or Email	Cody.J.Zeger@sfpl.org

Describe the details of Equipment/ Software/ Services to be purchased (what you're requesting):

Gartner for IT Leaders Reference

Describe the business/operations use of the technology to be purchased (what it will be used for):

Reference tools for Library IT staff to support public projects

Specify the intended use:	<input type="checkbox"/> New Service/Activity <input type="checkbox"/> Enhancement <input checked="" type="checkbox"/> Replacement <input type="checkbox"/> Support/Maintenance
Is this a COIT approved project?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
Is this request associated with a current project? If yes, provide the project name or ID:	
Estimated cost of the equipment/software/services described above:	
\$16,913.00	
Funding Source:	Index Code: _____ Project Code: _____ Work Order: _____

Department Head (or authorized Department representative)		
	Signature	Date
Department of Technology CIO Review Approver		
	Signature	Date

BOARD of SUPERVISORS



City Hall
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco 94102-4689
Tel. No. 554-5184
Fax No. 554-5163
TDD/TTY No. 544-5227

MEMORANDUM

Date: March 24, 2017
To: Members, Board of Supervisors
From: Angela Calvillo, Clerk of the Board
Subject: Form 700

This is to inform you that the following individuals have submitted a Form 700 Statement:

Harvey Rose - Budget and Legislative Analyst - Annual
Kanishka Karunaratne - Legislative Aide - Annual
Sophia Kittler - Legislative Aide - Assuming
Kayleigh Lloyd - Legislative Aide - Assuming
Ashley Summers - Legislative Aide - Annual
Junko Laxamana - Principal Administrative Analyst - Annual
Victor Young - SOTF Administrator - Annual
Ivy Lee - Legislative Aide - Annual

OFFICE OF THE MAYOR
SAN FRANCISCO



ORIG: Rules Clerk
o: COB, Leg Dep. Dir.
city atty, cpage,
EDWIN M. LEE ac
MAYOR File

March 21, 2017

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 MAR 21 PM 12:58
AK

Dear Ms. Calvillo,

Pursuant to Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following reappointments:

Judith Karshmer to the Health Commission for a term ending January 15, 2021

David J. Sanchez, Jr. to the Health Commission for a term ending January 15, 2021

I am confident that Ms. Karshmer and Mr. Sanchez, electors of the City and County, will continue to serve our community well. Attached is their qualifications to serve, which will demonstrate how this appointment represents the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Deputy Chief of Staff, Francis Tsang, at (415) 554-6467.

Sincerely,

A handwritten signature in cursive script, appearing to read "Edwin M. Lee".
Edwin M. Lee
Mayor

(2)

David J. Sanchez, Jr., Ph.D.

Commissioner Sanchez is Professor Emeritus at University of California, San Francisco (UCSF). At UCSF, he served as Assistance Vice Chancellor of Academic Affairs, Faculty Associate for Academic Student Outreach, and Chair of the University of California system-wide education abroad programs.

Dr. Sanchez also served on the National Commission of Health of Vital Status, the Whitehouse Conference on Children, and was selected as one of the first Robert Wood Johnson Policy Fellows at the Institute of Medicine serving on both the United States Senate and House Appropriation Committees working with Senate Chair Warren Magnuson and House of Representatives Chair Edward Roybal. He also served on the editorial board for Journal of Mexican Studies and was Chair of University of California Mexus Institute involving ten University of California campuses and Mexican institutions. In addition, he served on the National Commission of Vital Statistics and served with the United States Naval Air Reserve.

Commissioner Sanchez is the Chair of the Laguna Honda Hospital Joint Conference Committee and is a member of the Zuckerberg San Francisco General Hospital Joint Conference Committee; he also serves as a member of the San Francisco General Hospital Foundation Board. He has served on the San Francisco Board of Education and the Community College Board, the San Francisco Police Commission, and is Trustee Emeritus of the San Francisco Foundation. He was appointed to the California Commission on Aging in 2013 and recently completed his term. He has served on the Health Commission since 1997.

Commissioner Sanchez is a native San Franciscan and has been married to his wife Barbara for forty-nine years. He has three adult children and is a proud grandfather to three grandchildren.

CALIFORNIA FORM 700
 FAIR POLITICAL PRACTICES COMMISSION
 A PUBLIC DOCUMENT

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE

Date Initial Filing

Received
Official Use OnlyE-Filed
03/31/2016
11:36:15Filing ID:
160007482

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)

Sanchez, Jr, David Joseph,

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Public Health Commission

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____ Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☒ City of San Francisco☐ Other _____**3. Type of Statement (Check at least one box)**☒ **Annual:** The period covered is January 1, 2015, through
December 31, 2015

-or-

The period covered is ____/____/____, through
December 31, 2015☐ **Leaving Office:** Date Left ____/____/____
(Check one)☐ The period covered is January 1, 2015, through the date of
leaving office.☐ **Assuming Office:** Date assumed ____/____/____☐ The period covered is ____/____/____, through the date
of leaving office.☐ **Candidate:** Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete) ► Total number of pages including this cover page: 3****Schedules attached**☐ **Schedule A-1 - Investments** – schedule attached☐ **Schedule C - Income, Loans, & Business Positions** – schedule attached☒ **Schedule A-2 - Investments** – schedule attached☐ **Schedule D - Income – Gifts** – schedule attached☒ **Schedule B - Real Property** – schedule attached☐ **Schedule E - Income – Gifts – Travel Payments** – schedule attached

-or-

☐ **None - No reportable interests on any schedule****5. Verification**MAILING ADDRESS STREET
(Business or Agency Address Recommended - Public Document)

CITY

STATE

ZIP CODE

San Francisco

CA

94102

DAYTIME TELEPHONE NUMBER

E-MAIL ADDRESS

()

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 03/31/2016
(month, day, year)Signature David Joseph, Sanchez, Jr
(File the originally signed statement with your filing official.)

SCHEDULE B

Interests in Real Property

(Including Rental Income)

CALIFORNIA FORM 700

FAIR POLITICAL PRACTICES COMMISSION

Name

Sanchez, Jr, David Joseph,

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

APN Lot 045 BL 3534

CITY

San Francisco

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☒ \$100,001 - \$1,000,000☐ Over \$1,000,000____/____/____
ACQUIRED____/____/____
DISPOSED

NATURE OF INTEREST

☐ Ownership/Deed of Trust☐ Easement☐ Leasehold _____
Yrs. remaining☒ Partnership _____
Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

☒ \$0 - \$499☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☒ None

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

CITY

FAIR MARKET VALUE

IF APPLICABLE, LIST DATE:

☐ \$2,000 - \$10,000☐ \$10,001 - \$100,000☐ \$100,001 - \$1,000,000☐ Over \$1,000,000____/____/____
ACQUIRED____/____/____
DISPOSED

NATURE OF INTEREST

☐ Ownership/Deed of Trust☐ Easement☐ Leasehold _____
Yrs. remaining☐ _____
Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

☐ \$0 - \$499☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

* You are not required to report loans from commercial lending institutions made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

_____% ☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000☐ Guarantor, if applicable

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

_____% ☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000☐ Guarantor, if applicable

Comments:

Judith F. Karshmer

PROFESSOR

Full-Time Faculty

jfkarshmer@usfca.edu Cowell Hall 101

Biography

Specializing as a psychiatric nurse, former Dean of the School of Nursing and Health Professions, Dr. Judith Karshmer is an innovative leader of nursing education who has brought forth new, contemporary programming in nursing schools throughout the country by developing partnerships with fellow universities and local hospitals. Dr. Karshmer's current work is focused on taking nursing education at USF to a new level of "evidence-based education", designed to positively impact patient safety and improve the quality of care.

Dr. Karshmer holds several offices within health organizations throughout the Bay Area and nation. During her tenure years at USF, she has expanded the majors offered at both the undergraduate and graduate levels that include, but are not limited to, the Doctor of Nursing Practice (DNP) with tracks in the Family Nurse Practitioner, Psychiatric Mental Health Nurse Practitioner, and Executive Leadership as well as new programs such as the Master of Science in Healthcare Simulation and Health Informatics. With the expanded degree offerings and growth of the School, Dr. Karshmer continually seeks to strengthen the relationship of USF School of Nursing & Health Professions within the Bay Area.

Recently, Dr. Karshmer was appointed as a Health Commissioner to the San Francisco Health Commission, by Mayor Ed Lee; further expanding her impact and work within the city. As her ambition puts the School of Nursing & Health Professions on the leading edge of health services education, it also places her in the forefront of Public Health as a Commissioner for the citizens of San Francisco.

After 10 years as dean, Dr. Karshmer stepped down in mid-August 2016. She is planning a sabbatical to work on developing the infrastructure for a USF Integrated Health Clinic and Lab that will provide holistic services to the USF community and, as part of Engage San Francisco, to residents in the Western Addition. The clinic will be unique in that every provider will be a faculty member and every patient encounter will be a learning experience for students. The interprofessional nature of the school provides the perfect scaffolding for this integrated, team-based care.

EDUCATION

PhD, Social Psychology, New Mexico State University

MS, Social Psychology, University of Massachusetts

MSN, Advanced Psychiatric Nursing, Rutgers - The State University of New Jersey

BSN, University of Iowa

AWARDS & DISTINCTIONS

-
- San Francisco General Hospital – Outstanding Community Leader (2014)
 - 100 Most Influential Women in Business in the Bay Area (2013)
 - New Mexico Nurse Educator of the Year (1994) New Mexico Nurses Association
 - Donald C. Rouch Award for Teaching Excellence (1992), New Mexico University
 - New Mexico Nurse Researcher of the Year (1981), New Mexico Nurses Association

CALIFORNIA FORM 700
 FAIR POLITICAL PRACTICES COMMISSION
 A PUBLIC DOCUMENT

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE

Date Initial Filing

 Received
 Official Use Only

 E-Filed
 02/18/2017
 07:14:47

 Filing ID:
 163393961

Please type or print in ink.

NAME OF FILER	(LAST)	(FIRST)	(MIDDLE)
Karshmer, Judith F			

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Public Health Commission

Your Position

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____ Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☒ City of San Francisco☐ Other _____**3. Type of Statement (Check at least one box)**☒ **Annual:** The period covered is January 1, 2016, through December 31, 2016

-or-

The period covered is ____/____/____, through December 31, 2016

☐ **Leaving Office:** Date Left ____/____/____
(Check one)☐ The period covered is January 1, 2016, through the date of leaving office.☐ **Assuming Office:** Date assumed ____/____/____☐ The period covered is ____/____/____, through the date of leaving office.☐ **Candidate:** Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**► Total number of pages including this cover page: 1**Schedules attached**☐ **Schedule A-1 - Investments** – schedule attached☐ **Schedule C - Income, Loans, & Business Positions** – schedule attached☐ **Schedule A-2 - Investments** – schedule attached☐ **Schedule D - Income – Gifts** – schedule attached☐ **Schedule B - Real Property** – schedule attached☐ **Schedule E - Income – Gifts – Travel Payments** – schedule attached

-or-

☒ **None - No reportable interests on any schedule****5. Verification**MAILING ADDRESS STREET
(Business or Agency Address Recommended - Public Document)

CITY

STATE

ZIP CODE

San Francisco

CA

94117

DAYTIME TELEPHONE NUMBER

()

E-MAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 02/18/2017

(month, day, year)

Signature Judith F Karshmer

(File the originally signed statement with your filing official.)

OFFICE OF THE MAYOR
SAN FRANCISCO



ORIG: Rules Clerk
C: LOB, Leg Dep., Dep. C.A.,
Cmge, AC File
EDWIN M. LEE
MAYOR

March 15, 2017

Angela Calvillo
Clerk of the Board, Board of Supervisors
San Francisco City Hall
1 Carlton B. Goodlett Place
San Francisco, CA 94102

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 MAR 15 PM 2:11

Dear Ms. Calvillo,

Pursuant to Section 3.100 (18) of the Charter of the City and County of San Francisco, I hereby make the following reappointments:

Susan Mall to the Library Commission for a term ending January 15, 2021

Teresa Ono to the Library Commission for a term ending January 15, 2021

I am confident that Ms. Mall and Ms. Ono, both electors of the City and County, will continue to serve our community well. Attached are their qualifications to serve, which will demonstrate how these appointments represent the communities of interest, neighborhoods and diverse populations of the City and County of San Francisco.

Should you have any questions related to this appointment, please contact my Deputy Chief of Staff, Francis Tsang, at (415) 554-6467.

Sincerely,

A handwritten signature in cursive script, appearing to read "Edwin M. Lee".
Edwin M. Lee
Mayor

Susan Mall

233 Franklin St. #506

San Francisco CA 94102

Cell: 415.203.5862

Email: susanmall@sbcglobal.net

PROFESSIONAL SUMMARY

Results-oriented, development professional with a successful track record of creating and producing large and small scale events fund-raising, donor relations, and marketing

Recognized for: strong leadership, entrepreneurial and practical approach, creativity, community building, knowledge of philanthropic community and budget management

EVENT/ PROGRAM DEVELOPMENT HIGHLIGHTS

SFJAZZ

Grand Opening consultant; March 2012 to present

Planned for all donor and public events for the new SFJAZZ Center opening January 2013

Jewish Community Federation

Conceived, produced and directed year- long series of community events to celebrate Federation's Centennial based on existing and new donor engagement; 2009-2011

- *1,000 people attended signature event, managed \$750,000 budget*

Designed and implemented all significant donor events for the Jewish Community Federation including international and national donor events; 1987-2006

- *4,000 participants in national meeting held in San Francisco, 1,000 volunteers*
- *1,600 person donor events featuring Michael Tilson Thomas and Joel Grey*
- *3,200 person event at Davies Symphony Hall featuring Jerry Seinfeld and Robin Williams*

Contemporary Jewish Museum

Created and managed all of the Contemporary Jewish Museum's grand opening events including planning and oversight of programs for capital campaign, outreach and sponsorship efforts and community connections; 2006-2008

- *Seven opening events for various donor levels and community groups including evening for \$1,000,000 (+) donors*

Jewish Vocational Service

Invented and produced first "Strictly Business" fundraising lunch, now in 20th year; 1992,1994

- *Based on success of this event, it has been reproduced in Chicago, Detroit and Los Angeles*

Jewish Community Relations Council

Produced Holocaust Remembrance Day for the "50th Anniversary of the Liberation of the Concentration Camps" for the Jewish Community Relations Council

- *Program received "Awards of Excellence" from the Jewish Community Federation*

DONOR RELATIONS

Jewish Community Federation

Devised strategy for stewardship of major donors and all donor recognition, 1994-2011

Conceived, developed and implemented unique travel and learning opportunities for major donors of the Jewish Community Federation with destinations that included Europe, South America, North Africa and the Middle East;1999-2005

Started a leadership, learning, community building program in Marin county for major donors of the Jewish Community Federation;1985

- *This program has been duplicated and is on-going in all Bay Area counties*

Contemporary Jewish Museum

Provided leadership and strategic planning for all departments regarding donors and new prospects; 2006-2008

MARKETING AND FUNDRAISING**Contemporary Jewish Museum**

Acquired corporate sponsorships for opening events; development team; 2007-2008

Jewish Community Federation

Leadership Circle (\$25,000 + annual donors) Development Officer, 2005-2007

Tours West

Founder and President, San Francisco based destination management company (ground operator) with international and nationally based associations and corporate clients; 1979-1987

M.S. Distributing Company (Record Distribution)

Supervised all sales and promotion efforts of San Francisco branch of national independent record distribution company, labels included Verve, Arista, Motown, A & M, Fantasy, 1977-1979

CURRENT COMMUNITY INVOLVEMENT

San Francisco Jewish Film Festival, member, Board of Directors
Alexander and June Maisin Foundation, member, Board of Directors
San Francisco Symphony Youth Orchestra Committee
Koret Family House Advisory New Building Committee

PAST COMMUNITY INVOLVEMENT

"One City, One Book", initial advisory committee
San Francisco Art Institute, Arts Council
Jewish Family and Children's Service, board member
Hebrew Free Loan, advisory committee
Branson School, Parents' Association fundraising committee
Tiburon Public Schools, initiated community fundraising campaign for local schools
Dianne Feinstein, key volunteer staff for Mayoral and Gubernatorial Campaigns

EDUCATION

Photography Classes: City College San Francisco, San Francisco Art Institute,
U.C. Extension: San Francisco, Paris, 1995-2010

Master of Education in Guidance and Counseling
Loyola University, Chicago IL, 1973

Bachelor of Arts in Comparative Literature
Boston University, Boston MA, 1967

REFERENCES UPON REQUEST



STATEMENT OF ECONOMIC INTERESTS

COVER PAGE

E-Filed
03/22/2016
15:21:23

Filing ID:
159353689

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)
Mall, Susan

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Library Commission Public

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____ Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☐ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☐ City of _____☐ Other _____**3. Type of Statement (Check at least one box)**☒ Annual: The period covered is January 1, 2015, through December 31, 2015

-or-

The period covered is ____/____/____, through December 31, 2015

☐ Leaving Office: Date Left ____/____/____ (Check one)☐ The period covered is January 1, 2015, through the date of leaving office.☐ The period covered is ____/____/____, through the date of leaving office.☐ Assuming Office: Date assumed ____/____/____☐ Candidate: Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**► Total number of pages including this cover page: 1**Schedules attached**☐ Schedule A-1 - Investments - schedule attached☐ Schedule C - Income, Loans, & Business Positions - schedule attached☐ Schedule A-2 - Investments - schedule attached☐ Schedule D - Income - Gifts - schedule attached☐ Schedule B - Real Property - schedule attached☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

☒ None - No reportable interests on any schedule**5. Verification**MAILING ADDRESS STREET
(Business or Agency Address Recommended - Public Document)

CITY

STATE

ZIP CODE

San Francisco

CA

94102

DAYTIME TELEPHONE NUMBER

E-MAIL ADDRESS

()

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 03/22/2016

(month, day, year)

Signature Susan Mall

(File the originally signed statement with your filing official.)

TERESA ONO
1837 Steiner Street, San Francisco, CA 94115
415-203-6743 (C), tazono@yahoo.com

SUMMARY OF QUALIFICATIONS

- Fifteen plus years experience in administrative and supervisory positions with progressively increased levels of responsibility.
- Experienced manager with broad-based functional skills including development, budget management, event management, process quality management and training.
- Process oriented manager with outstanding organizational skills and capable of multi-tasking in a fast-paced, changing environment.
- Proven leader who works well with people by focusing on building alignment and collaborating with others.
- Various work experiences includes private and public sectors.

PROFESSIONAL EXPERIENCE

Japanese Cultural and Community Center of Northern California Cultural Heritage Fund Manager	San Francisco, CA 2015-present
San Francisco State University Director of Special Events Advancement Services Manager	San Francisco, CA 2013-2014 2008-2013
Japanese Cultural and Community Center of Northern California Director of Development	San Francisco, CA 2006-2007
100 th Anniversary of Japantown Executive Director	San Francisco, CA 2005
AT&T Director, Law and Government Affairs Regional Assistant, Law and Government Affairs Quality Consultant and State Government Affairs Manager Executive Assistant, Business Sales	San Francisco, CA 1998-2004 1996-1998 1992-1996 1990-1992

COMMUNITY INVOLVEMENT

- Past President and Commissioner of the San Francisco Public Library.
- Past Chairperson and current member of the Northern California Cherry Blossom Festival Senior Appreciation Brunch planning committee.
- Current Vice President and Treasurer of Golden Gate chapter of the Japanese American Citizens League (JACL).
- Past President of the Buddhist Church of San Francisco.
- Past Executive Committee Member of the Northern California Cherry Blossom Festival.
- Past member of the Nihonmachi Parking Corporation.

CALIFORNIA FORM 700
 FAIR POLITICAL PRACTICES COMMISSION
 A PUBLIC DOCUMENT

STATEMENT OF ECONOMIC INTERESTS
COVER PAGE

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 02/23/2017
 17:55:53

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 163472104

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)

Ono, Teresa

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City and County of San Francisco

Division, Board, Department, District, if applicable

Your Position

Library Commission Public

Commissioner

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: _____

Position: _____

2. Jurisdiction of Office (Check at least one box)☐ State☒ Judge or Court Commissioner (Statewide Jurisdiction)☐ Multi-County _____☒ County of San Francisco☐ City of _____☐ Other _____**3. Type of Statement (Check at least one box)**☒ Annual: The period covered is January 1, 2016, through December 31, 2016

-or-

The period covered is ____/____/____, through December 31, 2016

☐ Leaving Office: Date Left ____/____/____ (Check one)☐ The period covered is January 1, 2016, through the date of leaving office.☐ The period covered is ____/____/____, through the date of leaving office.☐ Assuming Office: Date assumed ____/____/____☐ Candidate: Election Year _____ and office sought, if different than Part 1: _____**4. Schedule Summary (must complete)**► Total number of pages including this cover page: 5**Schedules attached**☒ Schedule A-1 - Investments - schedule attached☒ Schedule C - Income, Loans, & Business Positions - schedule attached☐ Schedule A-2 - Investments - schedule attached☐ Schedule D - Income - Gifts - schedule attached☐ Schedule B - Real Property - schedule attached☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or-

☐ None - No reportable interests on any schedule**5. Verification**MAILING ADDRESS STREET
(Business or Agency Address Recommended - Public Document)

CITY

STATE

ZIP CODE

San Francisco

CA

94102

DAYTIME TELEPHONE NUMBER

()

E-MAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 02/23/2017

(month, day, year)

Signature Teresa Ono

(File the originally signed statement with your filing official.)

SCHEDULE A-1

Investments

Stocks, Bonds, and Other Interests

(Ownership Interest is Less Than 10%)

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION

Name

Ono, Teresa

<p>▶ NAME OF BUSINESS ENTITY <u>AT&T</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Communications</u></p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input checked="" type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: _____ / _____ / _____ ACQUIRED DISPOSED </p>	<p>▶ NAME OF BUSINESS ENTITY <u>Comcast</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Communications</u></p> <p>FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: _____ / _____ / _____ ACQUIRED DISPOSED </p>
<p>▶ NAME OF BUSINESS ENTITY <u>Lucent</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Communications equipment</u></p> <p>FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: _____ / _____ / _____ ACQUIRED DISPOSED </p>	<p>▶ NAME OF BUSINESS ENTITY <u>NCR</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Computer equipment</u></p> <p>FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: _____ / _____ / _____ ACQUIRED DISPOSED </p>
<p>▶ NAME OF BUSINESS ENTITY <u>Fidelity Investments</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Investments</u></p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input checked="" type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input checked="" type="checkbox"/> Other <u>401K, various mutual funds</u> (Describe) <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: _____ / _____ / _____ ACQUIRED DISPOSED </p>	<p>▶ NAME OF BUSINESS ENTITY <u>Princor</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Investments</u></p> <p>FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input checked="" type="checkbox"/> Other <u>Roth IRA, money market</u> (Describe) <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: _____ / _____ / _____ ACQUIRED DISPOSED </p>

Comments: _____

SCHEDULE A-1

Investments

Stocks, Bonds, and Other Interests

(Ownership Interest is Less Than 10%)

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION

Name

Ono, Teresa

<p>▶ NAME OF BUSINESS ENTITY <u>Princor</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Investments</u></p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input checked="" type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input checked="" type="checkbox"/> Other <u>Securities</u> <small>(Describe)</small> <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: <u> </u> / <u> </u> / <u> </u> <u> </u> / <u> </u> / <u> </u> ACQUIRED DISPOSED </p>	<p>▶ NAME OF BUSINESS ENTITY <u>Princor</u></p> <p>GENERAL DESCRIPTION OF THIS BUSINESS <u>Investments</u></p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input checked="" type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input checked="" type="checkbox"/> Other <u>IRA, mutual funds, money market</u> <small>(Describe)</small> <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: <u> </u> / <u> </u> / <u> </u> <u> </u> / <u> </u> / <u> </u> ACQUIRED DISPOSED </p>
<p>▶ NAME OF BUSINESS ENTITY</p> <p>GENERAL DESCRIPTION OF THIS BUSINESS</p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input type="checkbox"/> Other <small>(Describe)</small> <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: <u> </u> / <u> </u> / <u> </u> <u> </u> / <u> </u> / <u> </u> ACQUIRED DISPOSED </p>	<p>▶ NAME OF BUSINESS ENTITY</p> <p>GENERAL DESCRIPTION OF THIS BUSINESS</p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input type="checkbox"/> Other <small>(Describe)</small> <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: <u> </u> / <u> </u> / <u> </u> <u> </u> / <u> </u> / <u> </u> ACQUIRED DISPOSED </p>
<p>▶ NAME OF BUSINESS ENTITY</p> <p>GENERAL DESCRIPTION OF THIS BUSINESS</p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input type="checkbox"/> Other <small>(Describe)</small> <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: <u> </u> / <u> </u> / <u> </u> <u> </u> / <u> </u> / <u> </u> ACQUIRED DISPOSED </p>	<p>▶ NAME OF BUSINESS ENTITY</p> <p>GENERAL DESCRIPTION OF THIS BUSINESS</p> <p>FAIR MARKET VALUE <input type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000 </p> <p>NATURE OF INVESTMENT <input type="checkbox"/> Stock <input type="checkbox"/> Other <small>(Describe)</small> <input type="checkbox"/> Partnership <input type="radio"/> Income Received of \$0 - \$499 <input type="radio"/> Income Received of \$500 or More (Report on Schedule C) </p> <p>IF APPLICABLE, LIST DATE: <u> </u> / <u> </u> / <u> </u> <u> </u> / <u> </u> / <u> </u> ACQUIRED DISPOSED </p>

Comments:

SCHEDULE C

Income, Loans, & Business Positions

(Other than Gifts and Travel Payments)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name _____
Ono, Teresa

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Public Employee Retirement System

ADDRESS (Business Address Acceptable)

San Francisco, CA 94132

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

Retiree

GROSS INCOME RECEIVED

☐ \$500 - \$1,000☒ \$10,001 - \$100,000☐ No Income - Business Position Only☐ \$1,001 - \$10,000☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☐ Spouse's or registered domestic partner's income
(For self-employed use Schedule A-2.)☐ Partnership (Less than 10% ownership. For 10% or greater use
Schedule A-2.)☐ Sale of _____
(Real property, car, boat, etc.)☐ Loan repayment☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☒ Other Pension

(Describe)

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

Japanese Cultural and Community Center of Northern California

ADDRESS (Business Address Acceptable)

SAN FRANCISCO, CA 94115

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

Manager

GROSS INCOME RECEIVED

☐ \$500 - \$1,000☒ \$10,001 - \$100,000☐ No Income - Business Position Only☐ \$1,001 - \$10,000☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☒ Salary ☐ Spouse's or registered domestic partner's income
(For self-employed use Schedule A-2.)☐ Partnership (Less than 10% ownership. For 10% or greater use
Schedule A-2.)☐ Sale of _____
(Real property, car, boat, etc.)☐ Loan repayment☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other

(Describe)

▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

* You are not required to report loans from commercial lending institutions, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

INTEREST RATE

_____% ☐ None

TERM (Months/Years)

SECURITY FOR LOAN

☐ None☐ Personal residence☐ Real Property

Street address

City

☐ Guarantor☐ Other

(Describe)

Comments: _____

SCHEDULE C

Income, Loans, & Business Positions

(Other than Gifts and Travel Payments)

CALIFORNIA FORM 700
FAIR POLITICAL PRACTICES COMMISSION
Name _____
Ono, Teresa _____

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

AT&T Management Pension Plan

ADDRESS (Business Address Acceptable)

Jacksonville, FL 32231-4989

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

Retiree

GROSS INCOME RECEIVED

☐ No Income - Business Position Only☐ \$500 - \$1,000☒ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☐ Spouse's or registered domestic partner's income
(For self-employed use Schedule A-2.)☐ Partnership (Less than 10% ownership. For 10% or greater use
Schedule A-2.)☐ Sale of _____
(Real property, car, boat, etc.)☐ Loan repayment☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☒ Other Pension

(Describe)

▶ 1. INCOME RECEIVED

NAME OF SOURCE OF INCOME

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF SOURCE

YOUR BUSINESS POSITION

GROSS INCOME RECEIVED

☐ No Income - Business Position Only☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary ☐ Spouse's or registered domestic partner's income
(For self-employed use Schedule A-2.)☐ Partnership (Less than 10% ownership. For 10% or greater use
Schedule A-2.)☐ Sale of _____
(Real property, car, boat, etc.)☐ Loan repayment☐ Commission or ☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other _____

(Describe)

▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

* You are not required to report loans from commercial lending institutions, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000☐ \$1,001 - \$10,000☐ \$10,001 - \$100,000☐ OVER \$100,000

INTEREST RATE

TERM (Months/Years)

_____% ☐ None

SECURITY FOR LOAN

☐ None☐ Personal residence☐ Real Property

Street address

City

☐ Guarantor☐ Other

(Describe)

Comments: _____

170893

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 MAR 20 AM 9:36
BY en
ROBERT GUERRA Cell 415-244-3763
WORK 415-564-5201
345 Taraval street San Francisco Ca. 94116
Type 20 License

Guerra's To go 345 Taraval street
San Francisco Ca. 94116
- Taraval and 14th ave

Hours of operation 12 noon - 8 P.M.

Days of operation Monday thru Sunday

We (Guerra Meats) are a neighborhood Market in the Parkside for over 60 years Est. 1954. At our Current Location at 490 Taraval St. one Block away we serve as a market serving Meats, fish, Poultry, Produce, Deli and groceries. We at our current location 490 Taraval already have a Type 20 license that we will not be Transferring. So we purchased another Type 20 License for our new market that serves Dry goods as well as Hot food. At our new Location there is a high demand for beer and wine to pair with meals. Making this license convenient and necessary.

Thank You,

Robert Guerra

(9)

Junio, Arnel@ABC

From: Junio, Arnel@ABC
Sent: Wednesday, February 22, 2017 2:20 PM
To: 'robguerra29@yahoo.com'
Subject: Board of Supervisors * PCN * 345 Taraval Street

Robert,

#578692

Please contact the person shown below. She will guide you in this process.

Erica Major

Assistant Clerk

Board of Supervisors

1 Dr. Carlton B. Goodlett Place, City Hall, Room 244 San Francisco, CA 94102

Phone: (415) 554-4441 | Fax: (415) 554-5163

Erica.Major@sfgov.org | www.sfbos.org

Arnel G. Junio

Licensing Representative II

Department of Alcoholic Beverage Control

33 New Montgomery Street, Suite 1230

San Francisco, CA 94105

Direct: (415)356-6578

Fax: (415)356-6599

Email: arnel.junio@abc.ca.gov



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This email may contain material that is confidential, privileged and/or for the sole use of the intended recipient. Any unauthorized review, use, or distribution is prohibited and may be unlawful.

Copy of Paul's Trust

MEMO

TO: Clerk of the Board
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

FROM: Evette Davis and Luis Cuadra
BergDavis Public Affairs

DATE: March 14, 2017

RE: Public Convenience and Necessity Resolution

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 MAR 14 AM 9:05
OK

BergDavis Public Affairs is submitting this request for a Public Convenience Necessity Resolution on behalf of the project sponsor, Amish Patel with SAKS Bars Inc. Mr. Patel intends to open a small bar in the approximately 1,000-square-foot vacant retail space located at 708 Polk Street, adjacent to the Hotel Epik.

Public Convenience and Necessity

Situated just steps from San Francisco City Hall, Bill Graham Civic Auditorium, War Memorial Opera House, and Davies Symphony Hall, the proposed bar intends to serve the many City residents and tourists that frequent local Civic Center and Tenderloin destinations. The bar will also serve as an amenity for the newly-opened, 84-room Hotel Epik at 706 Polk Street.

Facts About the Proposed Bar

- The hours of operation as proposed are 4:00 p.m. to 2:00 a.m., seven days a week.
- On-site security will be provided during hours of operation, ensuring visitors are respectful of their surroundings. Additionally, interior and exterior cameras will be installed.
- An application for a Type 48 license (on-sale general) has been submitted to the California Department of Alcohol Beverage Control (ABC). The license is being

transferred within District 6, from the recently closed Volta Modern Brasserie at 868 Mission Street.

Outreach

Preliminary discussions with Sergeant Patrick Kennedy, SFPD Alcohol Liaison Unit, and Officer Steve Matthias, SFPD Central Station Alcohol Licensing, were favorable and did not reveal any substantive concerns. The project is supported by Randy Shaw, Tenderloin Housing Clinic and several of the local merchants.

Per the ABC requirements, a notification was mailed to all persons living within a 500' radius of the proposed site. The comment period closed on February 18, 2017 and there were no comments received by the ABC.

Residents that reside within the 500' foot radius were also invited to attend a community meeting on Wednesday, March 8 at 6pm at the SFPD Tenderloin. We also invited Supervisor Kim's office to attend the meeting and offered to provide an in-person project briefing. At the meeting, neighbors had the opportunity meet the project sponsors and architect and ask questions about the project. Over 1,900 invitations were mailed – one community member in support of the project attended the meeting.

Attached for your reference are the community meeting invitation and a project fact sheet.

Contact Information

Name: Amish Patel

Phone: 415-279-7080

Business Name and Address: Nokturnal, 708 Polk Street, San Francisco, CA 94109

Mailing Address: 706 Polk Street, San Francisco, CA 94109

If you require additional information, please contact Luis Cuadra at 415-788-1000 ext. 206 or lcuadra@bergdavis.com.

Thank you.





HOTEL EPIK

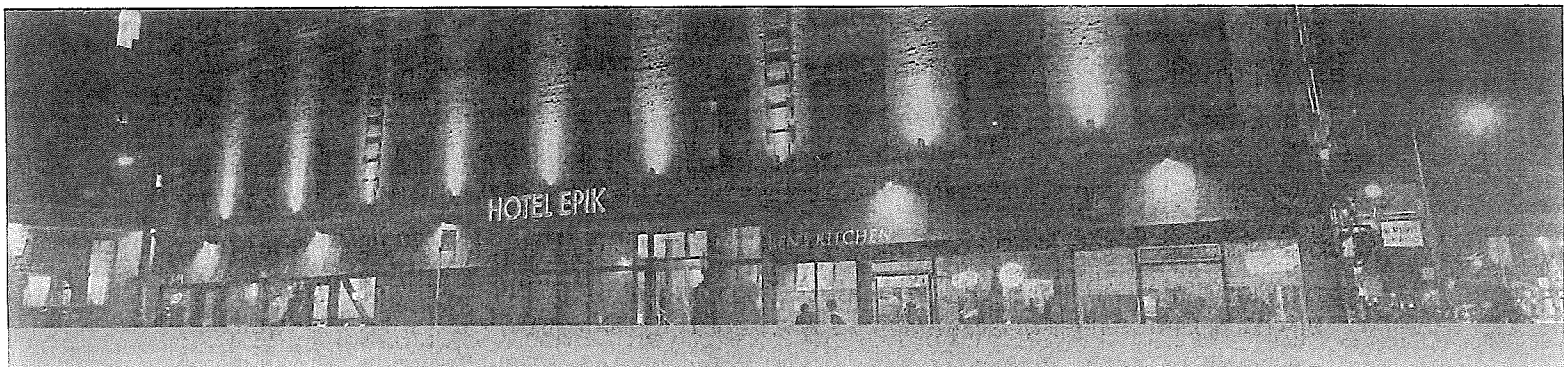
Dear neighbor,

You are receiving this official notification from the California Department of Alcoholic Beverage Control to inform you that the Hotel Epik located at 706 Polk Street has filed for a Type 48 license. The license is to open a small bar in the approximately 1,000 square foot vacant retail space adjacent to the hotel.

We are in the early stages of the project. Filing this application is the first step in what can be a months-long permitting process. Our future plans include holding a community meeting in February or March to provide neighbors with additional details and the opportunity to meet the bar owners.

In the meantime, if you have questions or would like more information, please contact the hotel's community relations liaison Luis Cuadra at lcuadra@bergdavis.com or (415) 788-1000 x206. To learn more about the Hotel Epik, please visit www.epiksf.com.

Sincerely,
Hotel Epik



H | E

HOTEL EPIK

Dear Neighbor,

We would like to invite you to a neighborhood meeting on March 8, to discuss plans to open a small bar at 708 Polk Street. The proposed bar will occupy the approximately 1,000 square foot vacant retail space adjacent to the Hotel Epik.

This meeting is open for all to attend. Please feel free to forward this invitation to your friends and neighbors. To RSVP, request translation services or for more information, contact our community relations representative Luis Cuadra at 415-788-1000 ext. 206 or lcuadra@bergdavis.com.

Date:

Wednesday, March 8, 2017

Time:

6:00 p.m. – 7:00 p.m.

Location:

Tenderloin Police Station
Community Room
301 Eddy Street

Estimado vecino:

Nos gustaría invitarlo a la reunión vecinal que se celebrará el 8 de marzo para debatir los planes de abrir un pequeño bar en 708 Polk Street. El bar propuesto ocupará el espacio comercial vacante de aproximadamente 1,000 pies cuadrados que se encuentra junto al Hotel Epik.

Esta es una reunión abierta a la que pueden asistir todos. Siéntase libre de reenviar esta invitación a sus amigos y vecinos. Para confirmar asistencia, solicitar servicios de traducción u obtener más información, contacte a nuestro representante de relaciones comunitarias Luis Cuadra al 415-788-1000 ext. 206 o lcuadra@bergdavis.com.

Fecha:

Miércoles 8 de marzo de 2017

Hora:

6:00 p.m. – 7:00 p.m.

Lugar:

Estación de Policía de Tenderloin
Community Room
301 Eddy Street

亲爱的街坊,

我们想要求您参加3月8日的社区会议, 讨论在708 Polk Street 开设一家小酒吧的计划。拟开设的酒吧将占用Epik酒店附近约1000平方英尺空置零售空间。

本次会议对所有人开放。请将本份邀请转达给您的朋友和邻居。答复邀请, 请求翻译服务, 或需要获得更多信息, 请致电415-788-1000 ext. 206或发送电邮至lcuadra@bergdavis.com, 联系我们的社区关系代表Luis Cuadra。

日期:

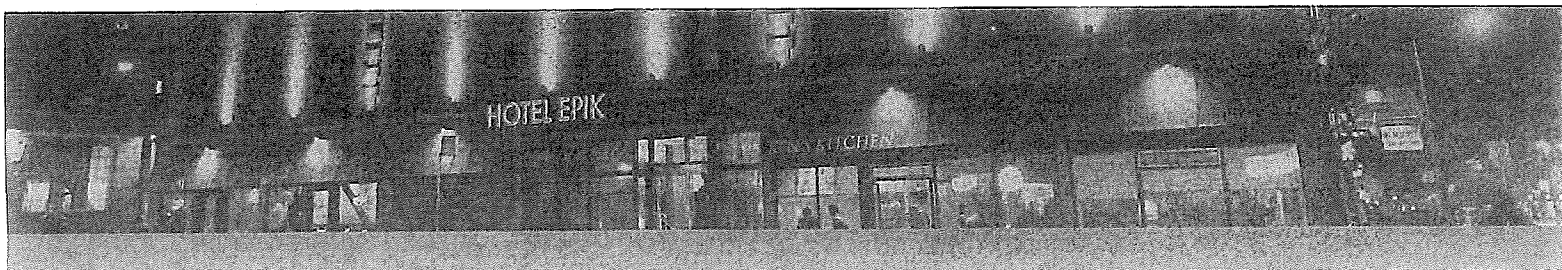
2017年3月8日, 周三

时间:

晚上6:00 – 晚上7:00

地点:

Tenderloin警察局
社区室
301 Eddy Street





Introducing Nokturnal at 708 Polk Street

SAK Bars Inc. is pleased to share its plans to open a small bar in the approximately 1,000-square-foot vacant retail space adjacent to the Hotel Epik at 708 Polk Street. Featuring an extensive American whiskey selection and a carefully chosen cocktail menu, Nokturnal intends to serve the many locals and tourists that frequent local Civic Center and Tenderloin destinations.

Although still in the conceptual design phase, the modern interior of the boutique bar will feature bold pops of color, dramatic accent lighting and a sleek fluorescent LED backlit bar. An intimate lounge area will offer the most current technological innovations in hospitality, including touch tables that guests can use to communicate with their servers, play games and create amazing visuals and virtual graffiti. Updating the exterior of the building with a glass façade and tasteful signage will complete the transformation of the vacant storefront.

SAK Bars Inc. is still in the early stages of the project. We have begun meeting with community leaders and are hosting a neighborhood meeting in March to provide neighbors with additional details and the opportunity to meet the bar owners. We anticipate going to the Public Safety and Neighborhood Services Committee for approval of our alcohol license in Spring 2017. Construction will commence immediately following project approval and is expected to take approximately two months to complete.

Facts About Nokturnal

- The hours of operation as proposed are 4:00 p.m. to 2:00 a.m., seven days a week.
- On-site security will be provided during hours of operation, ensuring visitors are respectful of their surroundings. Additionally, interior and exterior security cameras will be installed.
- An application for a Type 48 license (on-sale general license) has been submitted to the California Department of Alcohol Beverage Control (ABC). Plans include transferring the liquor license from the recently closed Volta Modern Brasserie, located at 868 Mission Street.
- We are currently interviewing seasoned bar managers and expect that each bar shift will include a bartender, bartender assistant, cocktail server and door person.

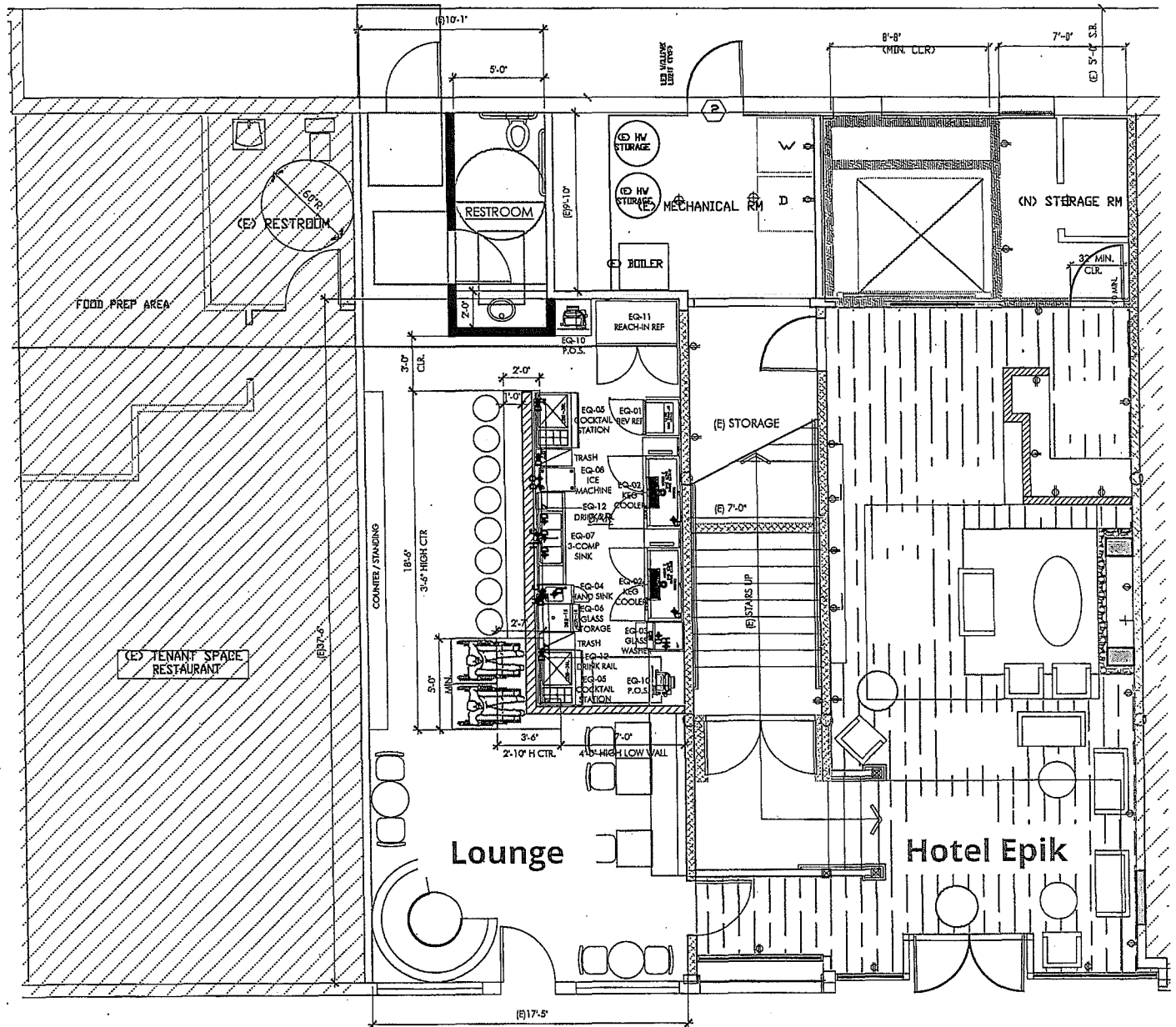
To learn more about our plans or to request a meeting with the project team, please contact our community relations representative, Luis Cuadra, at lcuadra@bergdavis.com or 415-788-1000 ext. 206.

Who Are We

Founded by San Francisco natives - brothers Amish, KP, and Kunal Patel, SAKS Bars Inc., is a newly formed bar management group. The company was founded on the basic principles of providing superior service, unique design and a relaxed atmosphere.



Site Plan



710 Polk Street

708 Polk Street

706 Polk Street

March 15, 2017

TO: STATE, CITY AND LOCAL OFFICIALS

NOTIFICATION OF PACIFIC GAS AND ELECTRIC COMPANY'S APPLICATION REQUESTING TO INCREASE RATES FOR COSTS RELATING TO DIABLO CANYON SEISMIC STUDIES AND RPS PROGRAM COSTS (A.17-02-005)

RECEIVED
2017 MAR 20 PM 2:49

Summary

On February 28, 2017, Pacific Gas and Electric Company (PG&E) filed its 2016 Energy Resource Recovery Account (ERRA) Compliance application with the California Public Utilities Commission (CPUC) requesting approval to increase rates to recover costs related to the following programs:

- Seismic (earthquake) studies performed at Diablo Canyon Power Plant; and
- California's Renewable Portfolio Standard, which includes clean energy, clean air and greenhouse gas reduction goals for 2030 and beyond.

Related to the programs above, PG&E is requesting a total of \$5.69 million to be collected in rates from customers. If approved, this application would increase electric rates effective January 1, 2018. This application also includes a review of the recorded costs to the ERRA Balancing Account from the prior year.

Background

The ERRA is used to record fuel and purchased power costs which can be recovered in rates. PG&E recovers these costs with no mark up for return or profit. The purpose of this ERRA Compliance proceeding is to review PG&E's costs associated with obtaining energy for customers and approve rate increases for other program costs noted above. The CPUC will review PG&E's costs to ensure compliance with the previously approved forecast and energy purchasing plans as well as compliance with the goal of minimizing costs for our customers.

How will PG&E's application affect me?

Most customers receive bundled electric service from PG&E, meaning they receive electric generation, transmission and distribution services. Based on rates currently in effect, the bill for a typical residential Non-CARE customer using 500 kWh per month would increase from \$110.77 to \$110.82 or 0.04%. Actual bill impacts will vary depending on electricity usage.

How will PG&E's application affect non-bundled customers?

Direct Access and Community Choice Aggregation customers only receive electric transmission and distribution services from PG&E. PG&E's application will minimally impact these customers with a 0.003% average increase to rates.

Another category of non-bundled customers is Departing Load customers that do not receive electric generation, transmission or distribution services from PG&E. However, these customers are required to pay certain charges by law or CPUC decision. PG&E's application will not impact departing load charges.

How do I find out more about PG&E's proposals?

If you have questions about PG&E's filing, please contact PG&E at 1-800-743-5000. For TDD/TTY (speech-hearing impaired), call 1-800-652-4712. Para más detalles llame al 1-800-660-6789 • 詳情請致電 1-800-893-9555. If you would like a copy of PG&E's filing and exhibits, please write to PG&E at the address below:

Pacific Gas and Electric Company
2016 ERRA Compliance Application (A.17-02-005)
P.O. Box 7442
San Francisco, CA 94120

A copy of PG&E's filing and exhibits is also available for review at the CPUC's Central Files Office by appointment only. For more information, contact ajcentralfilesid@cpuc.ca.gov or 1-415-703-2045. PG&E's application (without exhibits) is available on the CPUC's website at www.cpuc.ca.gov.

CPUC process

This application will be assigned to an Administrative Law Judge (Judge) who will determine how to receive evidence and other related documents necessary for the CPUC to establish a record upon which to base its decision. Evidentiary hearings may be held where parties will present their testimony and may be subject to cross-examination by other parties. These evidentiary hearing are open to the public, but only those who are formal parties in the case can participate.

After considering all proposals and evidence presented during the hearings, the assigned Judge will issue a proposed decision which may adopt PG&E's proposal, modify it or deny it. Any of the five CPUC Commissioners may sponsor an alternate decision. The proposed decision, and any alternate decisions, will be discussed and voted upon at a scheduled CPUC Voting Meeting.

The Office of Ratepayer Advocates (ORA) may review this application. ORA is the independent consumer advocate within the CPUC with a legislative mandate to represent investor-owned utility customers to obtain the lowest possible rate for service consistent with reliable and safe service levels. ORA has a multi-disciplinary staff with expertise in economics, finance, accounting and engineering. For more information about ORA, please call **1-415-703-1584**, email ora@cpuc.ca.gov or visit ORA's website at www.ora.ca.gov.

Stay informed

If you would like to follow this proceeding, or any other issue before the CPUC, you may use the CPUC's free subscription service. Sign up at: <http://subscribe.puc.ca.gov/>. If you would like to learn how you can participate in the proceeding, have informal comments about the application, or have questions about the CPUC processes, you may access the CPUC's Public Advisor Office (PAO) webpage at <http://consumers.cpuc.ca.gov/pao/>.

You may also contact the PAO as follows:

Email: public.advisor@cpuc.ca.gov

Mail: CPUC
Public Advisor's Office
505 Van Ness Avenue
San Francisco, CA 94102

Call: **1-866-849-8390** (toll-free) or **1-415-703-2074**

TTY: **1-866-836-7825** (toll-free) or **1-415-703-5282**

If you are writing or emailing the PAO, please include the proceeding number (2016 ERRA Compliance Application, A.17-02-005). All comments will be circulated to the Commissioners, the assigned Judge and appropriate CPUC staff, and will become public record.

SAN FRANCISCO CITY CLERK OF THE BOARD
CITY & CNTY OF SAN FRANCISCO
1 DR CARLTON B GOODLETT PL RM 244SAN FRANCISCO
SAN FRANCISCO, CA 94102-4604

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: I'm against setting up Comfort Women Memorial/inscription

From: Natsuko Ikeda [mailto:peacefulcommunityforchildren@gmail.com]
Sent: Thursday, March 16, 2017 2:13 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>
Cc: jsabatini@sfxaminer.com; online@rafu.com; opinion@sfchronicle.com; caleb@sfrist.com
Subject: I'm against setting up Comfort Women Memorial/inscription

Dear Supervisors,

I'm against setting up Comfort Women memorial in San Francisco.

The proposed inscription includes the following texts.

"This memorial is dedicated to the memory of these women and to eradicating sexual violence and sex trafficking throughout the world."

If this is the purpose for the memorial, the statue should be about the women who suffered and currently suffering now.

Please watch the video what happened and continue happening now.

Escaping from North Korea in search of freedom

<https://youtu.be/ufhKWfPSQOw>

Sincerely,

San Francisco Bayarea Residence

Natsuko Ikeda

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Against setting up Comfort Women memorial in San Francisco

From: True Dream [mailto:truedreamcomessoon@gmail.com]
Sent: Monday, March 20, 2017 12:52 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: jsabatini@sfxaminer.com; online@rafu.com; opinion@sfchronicle.com; ljohnson@sfchronicle.com; Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>
Subject: Against setting up Comfort Women memorial in San Francisco

Dear Supervisors,

I am against setting up Comfort Women memorial and its inscription in San Francisco.

The inscription doesn't inform the truth about Comfort Women issue.
I hope this will help you to understand this true problem.

Yoshihisa Komori of Japan's Sankei Shinbun newspaper being interviewed on the comfort women issue for the PBS series Foreign Exchange

The video is a recorded image showing Yoshihisa Komori of Japan's Sankei Shinbun newspaper being interviewed on the comfort women issue for the PBS series Foreign Exchange with Fareed Zakaria On March 29, 2007. This was just when US Congressman Mike Honda's Resolution 121, which calls on the Japanese government to apologize for having forced young women to become sex slaves during World War II, was discussed in the House Committee on Foreign Affairs.

<https://youtu.be/0goL88N8pQE>

Fareed Zakaria:

Japan's new Prime Minister Shinzo Abe sparked outrage in Asia and beyond when he recently said that there was no evidence that Japan's Army had forced women to work in military brothels during World War II.

The acknowledgement of and apologies for the so-called comfort women has been a stumbling block to better relations with Japan's powerful neighbors China and South Korea. We are joined by Yoshihisa Komori of Japan's daily Sankei Shinbun for a closer look at this hot topic.

FZ: Komori-san, why did Abe feel he had to make that statement?

Yoshihisa Komori : Because he has been asserting that the Japanese military as a matter of policy never coerced the recruitment of young women in Asia. There have been some isolated cases where soldiers and officers who are defying the orders from above forcefully taken away some unfortunate ladies, young ladies, China or Indonesia. But again, there's no proof that the Japanese military as a policy as a whole did such thing.

FZ: But the number of women involved, the scale of it, seems to suggest some kind of systematic effort and the women themselves claim that they were made to, they were almost screened by military authorities so it does seem to have a systemic or institutional aspect to the policy.

YK: Yes, I think Japanese leadership and the people acknowledge that there's a systematic involvement or systematic running of brothels of prostitution; the systematic way. But again it's based on a voluntary basis and there were ...

FZ: You mean voluntary by the military officers. Not by the women?

YK: No, by women. They were. You may be surprised to hear this but there are lots of the newspaper ads and some other commercial advertisements for recruitment for those women. Remind you though, sadly the prostitution per se was legal in those days. Not just in Japan. And between women and the Japanese military there's a huge sort of business people who were running these brothels for the military, maybe at the request of the military. So yes, the military was involved but the military never as a policy was coercing those women and that's the sort of complexity of the issue.

FZ: But there are certainly women who claim to have been coerced.

YK: There were a few cases coerced by those merchants of prostitution. Sometimes the whole family was in debt and instead the parents decided to pretty much sell, human trafficking in other words the very saddest form, those daughters to prostitution houses in exchange for some money. So, in that case on the individual basis on the part of women, yes, there is a coercion.

FZ: But the military was paying for it. Just to get at this institutional nature of the sex trade. As I understand it the soldiers were not paying for the prostitutes but the military as institution was contracting with the intermediaries, buying the services of these women, and providing them to its soldiers.

YK: But each soldier was paying. Yes, the individuals. There are whole record [of it] and many of the women... Again, I don't want to sound like I'm endorsing those sad obviously wrong acts but the fact remains on one hand that some of the women were making a lot of money on the record. They were sending, remitting their money home to their parents and some of them were making much more money than the Japanese Prime Minister [then].

FZ: You're saying that the military in its official capacity never paid for these services?

YK: No, they probably paid for the people who are running the prostitution houses but not the sex itself.

FZ: But there was a setup. There were houses in which on military camps. There were places where this was being done. The military must have been housing these people.

YK: Yes, that's right.

FZ: They created the infrastructure.

YK: They created the infrastructure and for that the Japanese government and successive Prime Ministers acknowledged the wrongdoing of the past and apologized.

FZ: Why is it that apology if it was made seems to be one that has not been accepted or taken as a real apology in either South Korea or China?

YK: See, there's a certain element outside Japan that would never seem to be willing to accept the Japanese apology. Succession, I mean all the Japanese Prime Ministers in the past 14 years- 15 years individually or collectively apologized but that's not enough.

Now they say we have to pass the resolution for apology, you know. A hurdle always has been raised.

But remind you, this is a part of the War effort. And the whole War effort conducted by Japan was punished to death. We paid the price. All those War criminals have been tried and executed. The entire of Nations subjected itself to the winners of the, victors of the World War II, resulting in execution and reparation and the San Francisco Peace Treaty and all that, you know.

So what more can we do? That's our feeling, you know.

They are nitpicking and I think the essence of this issue from the Japanese perspective is double-jeopardy, double-standards, and a tinge of racism.

Why do we have to be held responsible forever and ever for something that our, the people in the two generations, three generations ago did and [which] we acknowledged that was wrong thing. We apologized for it but again somehow the way we apologized is not enough or the way we paid money was not enough. It just comes again and again and again.

Look at Japan now. It's a purely democratic, sort of, have a lot of faith in the democracy and humanism. We have been making a very significant contribution to the international humanitarian causes [through] ODA or other forms. Why do we have to be so attacked and put in a sort of inferior position morally, I mean?

FZ: You said racism but the attacks are really coming from South Korea and China. The United States has actually been very quiet on this issue as an official matter.

YK: Look at what's going on at House of Representatives in the US.

FZ: No, I mean the Executive Branch has not been pushing you hard on this. It's China and South Korea that you're facing the most criticism from.

YK: Criticism is now coming from the United States. New York Times, the Los Angeles Times, and Boston Globe. They are bashing Japan and the Japanese leadership as if there is something wrong in the Japanese DNA. None of us was around when these things happened. The comparison between Germany and Japan; what the Nazi Germany did [was] just annihilation, premeditated decision made at the top of the national government to annihilate one entire race, ethnic group that had nothing to do with the War, whereas in Japan there's no such thing even remotely. Everything that Japan has been accused of, happened in the battlefield with the parties, the warring parties.

FZ: You know that it causes problems for Japan in East Asia, particularly with the Chinese and the South Koreans, whatever the merits of the issue. Why did Abe feel ... why did the Prime Minister feel he had to do something like this now?

Is it some people claim that he has been losing ground in the polls [so that] he needed to sure up his support and this was a way of throwing an issue to his nationalistic right-winged base?

YK: No, I really have to turn the table around. Prime Minister Abe only reacted to the bunch of questions raised by the Japanese reporters on the resolution that was brought and about to be voted on in the House of Representatives of the United States.

So our question is why do they have to bring up this issue now? We haven't said anything about this. We have not either negatively or positively. So only because of this House of Representatives resolution did Abe have to say something because the resolution specifically calls for un-equitable, a national apology which Abe said that [we] have apologized, so he doesn't need to apologize anymore.

FZ: But he also said that the military was not involved in an official capacity.

YK: So official capacity or not, that's the policy. I mean, that's pretty much an established fact. You really have to show us [that] the military's top level made a decision. Any proof that they were coercing, they were ordering the coerced recruitment of the young women.

FZ: How does Japan get out of this situation?

When Japan tried to get permanent seat in the UN Security Council, it was stunning how little support it had. I mean in all of Asia the only country that gave it its qualified support was Singapore. Despite the fact that Japan has given tens of billions of dollars of aid to all of these countries, I think it's almost \$30 billion to China alone. How does Japan get out of this trap where its image seems tied to what happened during World War II? And its reaction and its handling of that past?

YK: The past 50 years or so, I think the Japanese attitude as well as government policy was to say nothing against any charges.

Just showing our democratic nature and the humanitarian policy but by these policies. But certainly that didn't work so I think what you may be seeing from now is the Japanese leadership or Japanese people are speaking out.

For instance, there's no such thing as a military top decision or policy decision to coerce women even though there are people who say there was. But so now I think people more and more need to be speaking out and engaged in a dialogue, a discussion or a debate.

I think quietly accepting any charges and by doing all those good things just doesn't work. There's a profound disappointment, sadness, and resentment on the part of many people in Japan now.

You may be seeing a new Japan.

This is seriously beginning to erode the Japanese American alliance. Because the kind of people whose pride and other feelings are hurt by this incessant accusation against Japan are the people who most vigorously supported the alliance.

They're more based on democracy with the United States while countries like India or Australia, Britain or France.

But somehow they take something because there's a even behind this current move against Japan. There is a Chinese move. Congressman Mike Honda of California has been receiving a huge amount of political donations from the Chinese activists who are associated with the

Chinese organization. Interestingly there's very little supportive activists from Korea. So I see this as a diplomatic maneuver on the part of certain countries to keep Japan in a emasculated way or inferior way just portraying Japan as if the country or the people who are sort of genetically wrong or something inferior. That's how strongly I feel.

FZ: Well, it's always a pleasure to talk to you Komori San. Thank you.

<End of interview>

Sincerely,

Concerned Citizen

003-11,
C-Pag

266 Farallones St

94112

March 19, 2017

Board of Supervisors

City Hall

San Francisco

California-94102

Dear Supervisors:

Here's a low-cost suggestion:

Pass a Resolution that henceforth
Mt. Suto be decreed to be a

sanctuary of native Australian
vegetation and add some additional
Australian vegetation, maybe even
some koala bears, instead of
removing the perfectly fine
eucalyptus trees. It could even
be called "Mount Australia", or
"Sutro's Australia". Tourists would
probably love it.

Yours truly,

Jamie Bray

P.S. My daughter lives in Australia.

RECEIVED
BOARD OF SUPERVISORS
SAN FRANCISCO
2017 MAR 23 PM 2:40
AK

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Divestment from DAPL!

From: trillium [mailto:silverwheelz@hotmail.com]
Sent: Thursday, March 16, 2017 8:04 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Divestment from DAPL!

Hello,

I just want to express gratitude to the SF board of supervisors for taking a strong, powerful stance against DAPL!!!! Thanks so much for joining the side of what is right and divesting from banks that support/profit from human rights violations, dishonoring treaty agreements, pillage the earth, pollute the water.

I am not a resident of SF, but am very moved that yet another large city has spoken so loudly for what is right! I truly hope the momentum continues to grow!!

Jackie Bell
McKinleyville, CA

From: Board of Supervisors, (BOS)
To: ~~BOS-Supervisors~~; BOS Legislation, (BOS)
Subject: File 161146 FW: support CEQA appeal against Axis Development

From: Frances Taylor [mailto:duck.taylor@yahoo.com]
Sent: Monday, March 20, 2017 12:14 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: support CEQA appeal against Axis Development

Dear Supervisors--

I am writing to ask you to support the CEQA appeal against Axis Development, which is seeking to build more luxury housing in a Mission District already drowning in units most people can't afford. We need more affordable housing in the Mission, not expensive condos and apartments that will add to the pressures currently driving out longtime residents.

Thank you,
Fran Taylor, 40+-year Mission resident
2982 26th Street
duck.taylor@yahoo.com

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; BOS Legislation, (BOS)
Subject: File 161146 FW: Support

-----Original Message-----

From: kevin holmgren [mailto:kevin_holmgren@yahoo.com]
Sent: Tuesday, March 21, 2017 11:09 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Support

I support Union Construction at the Folsom Mission 100% Sent from my iPhone

From: Board of Supervisors, (BOS)
Sent: Thursday, March 23, 2017 8:21 AM
To: BOS-Supervisors
Subject: FW: Rincon Hill construction

From: Daniel Rhee [mailto:beagle@gmail.com]
Sent: Thursday, March 23, 2017 12:46 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>
Subject: Rincon Hill construction



I am writing to request relief from the severe impacts of round-the-clock construction in the Rincon Hill neighborhood.

It's 12:44am on Thur morning and I woke up because there is so much noise from the construction site on Howard and Beale street. Why are they dumping stuff on the ground at this hour. This is not acceptable

For several years now, residents of Rincon Hill have suffered from lack of sleep as a result of endless night construction. The City has been issuing night permits to construction projects as a matter of routine, without any regard for the thousands of residents in the area. In the past, the City acted responsibly, strictly limiting night construction permits; but that neighborhood protection policy has been abandoned, and now there is continuous noise all night long. It is time for the City and developers to act responsibly again and halt all night permits except those strictly required for special circumstances.

Additionally, there are heightened health risks from inconsistent enforcement of mitigation measures against dirt and dust.

Finally, construction sites require proper traffic control--something that has been sorely lacking around Rincon Hill.◆

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: SF Taxi Drivers in the City and SFO
Attachments: 2017 SFO Doc.docx

-----Original Message-----

From: Emile Lawrence [mailto:emilelawrence@yahoo.com]
Sent: Tuesday, March 21, 2017 4:31 PM
To: Jean Caramatti (AIR) <Jean.Caramatti@flysfso.com>; Boomer, Roberta (MTA) <roberta.boomer@sfmta.com>
Cc: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Paul Foster (AIR) <Paul.Foster@flysfso.com>;
info@sfcta.org
Subject: SF Taxi Drivers in the City and SFO

This is a letter for the SFO Commission, the mayor, the Board of Supervisors and the SFMTA.
From Emil Lawrence

March 21, 2017

President
Larry Mazzola
SFO Commission
PO 8079
SF CA 94128

Re: Mistreated, Depressed and Broke Taxi Drivers at SFO

President Mazzola:

Please have the SFO Commission read this letter carefully. I am very sorry that I missed your Board Commission hearing today-along with the one at the Board of Supervisors at one p.m. As a San Francisco taxi driver I make seven dollars an hour in the City and clear nine an hour at SFO. Yesterday and this morning, I had to work the city because I was suspended for 24 and then 48 hours at SFO. Because I talk and write too much, I am on a hostile driver list.

In your underground bunker for taxis, one controlled by the tainted Pacific Park Management (PPM), LLC, you have one of the most mismanaged taxi situations at any airport this in USA. I am not stating this casually. I think PPM paid a 4.5 million dollar fine a while back. They still hand out the sticker for FSP PPM Management when that firm-*and let's be clear about this one item-is* no longer connected with SFO. It was part of another union firm like ABM.

For frivolous items, I have been suspended from SFO seven times in the past twelve months. In the previous 19 years while working SFO I was not suspended once. Do not blame Paul Foster at flysfo.com, it is the management at this SFO Commission. And, to put everyone department in the loop, your letter is also going to the Mayor, the Board of Supervisors, the SFMTA and others. You have closed your eyes to what goes on in the bunkers that PPM sucks millions of dollars in funds from. The firm PPM, jacked up our fees, reduced our free shorts and takes in up to \$400,000 a month from the taxi drivers that they control with their sheep dogs. Why? We need an audit here.

PPM employ morons as terminal concierges. One Indonesian concierge with a crooked back or neck, got me suspended last month, at the International Terminal (IT)-in the rain-at midnight. He had no capacity to make a judgment. Four people from India showed up at the terminal with four Smart carts and 18 pieces of luggage. Then, they had a dog they refused to put into the cage they brought with them. They were going to Berkeley. And, I have a ramp van taxi. It can take wheel chairs or excessive luggage, and I do both all the time. I have not had one safety concern or complaint in 20 years. I made a decision which was prudent.

With the rain coming down hard at SFO, I told these passengers, "You need two taxis, I am not going to load all of this stuff into this one." With the weight and passengers I would not be able to see through the back or side windows. But, the IT concierge starts yelling, "You have to take them, you have to take them." Then he tells me, "You have stuff in your cab that is why you do not want to take them-I am calling the manager." Yes, I had soft bags with papers in them, and

two almost flat green bags. But-it was an \$80 trip-so this stuff did not cut into my decision. One could put trunks right on top of these soft bags and they would flatten out. The ramp van is not a truck. It is a non-commercial van that was converted into a ramp van for commercial use. But, this idiot-the concierge-gets the SFPD Bureau up there (they were very professional) everyone takes pictures and I get kicked out of the airport-for 24 hours. I waited four hours and paid \$5 dollars for this event. Then, these four get this five seat cab to make the potential suicide trip up the Berkeley hills. I have stated in previous letters, for these groups you need short-back pick-up trucks made by the big five automobile firms. The airlines charge more for excess luggage, but we are not allowed to do so. Taxi drivers-controlled by the SFMTA- are being ripped-off for what we do at SFO-because the Commission allows it. You just let PPM rape us. The money we pay PPM is not helping us. Last, this type of taxi fare-with these bags and suitcases-almost never tip. We are taxi drivers, and not moving and storage handlers. The passengers should get only two free bags per person. Taxi drivers are not these passenger's servants. They want extra bags handled, they should have to pay for extra bags being handled.

As the Business Manager and Financial Secretary-Treasurer on U.A. Local 38, and a member of the Executive Board of the AFL-CIO since 1917-or Vice President since 2005 of the very powerful union, I have always wondered why-during your long tenure-you did not do much for SFO's taxi medallion fleet or drivers. The reality, you did not care for us. You felt that we were at the bottom end of the economic and academic strata, so you catered to your more credible union friends. Maybe Richard Blum was up for a Smart Cart or new painting contract that you needed to deal with. Instead of repainting cement, try washing it down once a year. The Senator's husband, Blum got all of the Veteran's Administration real estate deals in 50 states, too.

You are the President of the SFO Airport Commission, so I will state this: I have been a resident of the City and County of San Francisco for 45 years. My two daughters were born and raised here. I went to college here under the GI Bill, and with an AA, BA, MBA, and two 30 unit certificates in computer software and office technology, from CCSF and SFSU, so, I am still looking for a job with real pay. Through this cycle, for the last twenty years-I have been driving a taxi. One break was doing database at HUD for \$10 an hour. Simply, it is due to the system, which you are locked into it, from which I am locked out. And, I was a Boy Scout, so I know about your real estate and casino ventures, too.

In the past twelve months, while working at SFO as a taxi driver, I have been suspended seven or more times for 24 hours, based on frivolous and absurd accusations. The suspensions would not pass on any union board. All of my 24 hour suspensions happened after waiting for a fare, for up to four hours. Then, the rip-off, I leave with none. A taxi driver pays \$5 for this privilege. All the other allegations by PPM were, "Pure garbage."

I could apologize for the last two taxi suspensions-which were for the stuff in my taxi which should not have been there. But, to use it to take income from me-suspending me and others when we need the work-when you know that your system is milking drivers, is another story. I am a newspaper reader and no one on this earth likes the fact that I have them all over the place. While clearing \$9 an hour for my work, you prefer smiling drivers looking at their iPods-without newspapers-that can no longer can pay the rent, either. I and hundreds of other San Francisco

taxi drivers work at SFO hauling airline passengers to their homes when they no longer have a home. You have cancelled our free-short-fares. We now pay SFO about \$400,000 a month for this privilege. This is the way you thank and help San Francisco taxi drivers. You treat us like illegal aliens in the city. They get better treatment. Although San Francisco taxi drivers are part of the SFMTA and the City, you have pensions and days off with pay and, 'We do not.'

When I state-we are-hauling airline passengers-I meant it. At night, one out of ten passengers' feel-after coming off a long flight-they can abuse the taxi driver. We are told by your terminal leaders to accommodate them. 'You do not want to get suspended. 'Around midnight, these passengers are tired and so are we. When we ask them, "Where are you going?" Many whisper back the answer or bark, "Let's go, I will show you." A couple of days ago, a woman and a Japanese man-gave me directions-and I did not understand a word they said. At the United Terminal, he was speaking with a bad accent and she was whispering during the rocket engine blasts from your vents. Then, they got out of the cab and told your guards, "The cab was full of stuff." The seats were clean, but there were newspapers in a bag on one side. The stuff was not on their seat. But, I did not accommodate them. The older woman refused to raise her voice.

And then there are the cell phone passengers. A couple of weeks back, at the same terminal-early in the morning-I had an Oakland hooker enter the cab. She was a bleach-blond blue-eyed woman, with all of her liquid assets hanging out. Her dress made a V at her crotch while her breasts were coming out of her bra. She was on her iPhone talking as I put her bag in the back. Without skipping a word from the phone she states, "Pleasanton." I tell her, "That is not an address, do you know where in Pleasanton?" I state, "It is also meter plus 50%." She says, "You can drop me off at the first exit." In the gridlock heading on Route 101 to 92 she now states, "I need to go to Oakland." I say, "Oakland is a big place, where in Oakland?" Next, she pushes her phone in my face and says, "Here." I tell her, "It's not an address, it is a route." Then she says, "No, it is the fucking address." I tell her, "You are pulling this misunderstanding because you have no intention of paying me." But, she now says, "My husband is a police officer-you are going to get arrested." But, I tell her, "I don't care if your husband is the President of the USA." I pass 92 and head up Hillsdale to the San Mateo Police Department. There, I tell them the story, and they take her and make her pay me \$35 for my time. This is just another passenger event.

Drivers and passengers listen to the deafening vents all day long, seven days a week. The vents used to have Canadian silencers, but SFO took them off when they moved them. In the past, I have written letters to the Commission about these vents, but, you simply ignored the complaints. I have more of them. We are not on Twitter or Facebook for now.

In the taxi bunker before we exit to the terminal, there is a broken fan motor in the vent that sounds like it is broken. The whirling noise has been barreling at us for least last five years. Do you think you can fix it? I have asked the janitors about it but they do not speak English. How can you have people working at SFO that do not speak the language?

At present, the City has about 3000 taxi medallions in the city. One thousand medallions do not go out every day. So, the taxis medallions sit on the wall of the firms that control them. Many were sold by the SFMTA to drivers that will never see the \$250,000 they paid for them. Today,

the SFMTA is in the middle of their own mismanaged taxi scheme. For drivers that want to sell medallions, there are no buyers. The remaining 2000 taxi medallions head for SFO every day. So, at present there is a taxi line at SFO-during the day-that sometimes stretches into Route 101. The SFPD Bureau closes the T-Turn. This helps to push these cabs back out to the freeway. Here, you have a mess and a major accident waiting to happen. Is this SFO Management? Should the federal government know about this venue?

According to the latest news, there are possibly 75,000 or more "Hail Cabs," on the street circling SFO and the City 18 hours a day. Every unemployed person in America is driving their own car for either Uber, Lyft, Wingz, or their own limousine with these outfits. They are causing a certain gridlock at SFO. There are also side firms that are not part of the "Hail Cabs" which use mini buses, cars and vans with no licenses for any kind of pick-up that use the Net as their medium. In the City these 'new taxis' are now picking up at bus stops and SFO.

So, every month the San Francisco SFO taxi medallion fleet is getting poorer and dying-while the taxi line at SFO stretches into San Bruno. The San Francisco cab firms are heading into bankruptcy. In this scenario, the Hail Cabs use their vehicles to subsidize Uber and we are using our cabs to subsidize SFO. No one is making enough money to pay the rent.

The biggest problem the SFMTA, SFO Commission, the CMA and the TJPA have with their Commissions is the lack of real dynamic street expertise and experience. There are no taxi drivers with street savvy and academic degrees on these commissions. I have been turned down for city posts under the Financial Analyst classes for 12 years-throughout the whole city. Mr. Mazzola, you work in a closed and corrupt system. You get all the rewards and we make some of the payments.

For the posts I had examination scores of a 1035-1060; I filled out over 1100 applications in the time period. I was turned down at SFO 25 times and for the Economic planner 9255, three or four times. You used the system to throw me out. Four different Asian HRs either lost, misplaced, threw out or sat out my multiple applications. Under three different mayors I applied for the Taxi Director's post four times and was turned down by the present SFMTA Director who picked someone with no experience.

You know that unionized BART does not pay \$5 each time to pick up passengers at SFO? And, there is only so much taxi business. So, what should SFO do?

This is what I see. And, change some of your very stupid rules. These dumb rules are killing drivers. Clean up the garage, and reduce the payments we make to you. Use part to build a fund for drivers. Then, give us drinking faucets and a clean dining area. Change the taxi entrance system at SFO to odd and even days. This system will be for all cabs and the limousines. If your license or medallion ends on an odd day, you can enter SFO to pick up. If it is an even number, you cannot enter until the next day when the odd numbered plate will stay away. This act will reduce the carbon print and number of vehicles coming to SFO by the thousands. SFO has two and half times the vehicles that are needed. The line of cabs and police work will end. Drivers will make more on the days they work and wait less. Possibly, make an exception on holidays.

For this idea-when implement-I will want \$10,000 a month for the life of the event. This is intellectual property and an idea which is mine. It will make up for all the jobs your HR agents blocked me from at SFO.

Also, you have no better proposal, at the moment. Enforcement will be miniscule.

I thank you for your time.

With Sincerely,
Emil Lawrence (Signage)

Emil Lawrence MBA
Ramp Taxi Medallion 9015
Units 475-846
3749 Buchanan Street
San Francisco, CA 94123
415-513-7705

cc: Jean.Caramatti@flySFO.com, Board.of.Supervisors@SFGov.org, info@sfcta.org,
Roberta.Boomer@sfmta.com, Paul.Foster@Flysfo.com,

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: 50th Anniversary of The Summer Of Love

-----Original Message-----

From: jeff van arsdale [mailto:jeffvanarsdale@hotmail.com]
Sent: Friday, March 17, 2017 3:03 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: 50th Anniversary of The Summer Of Love

Dear Board, I attended the 30th and 40th anniversary of the summer of love and have out of state guests as well as instate planning on attending this event . We need to firm up our plans soon and need your approval for this event to move forward please.

. I encourage and politely request that you give great consideration and immediate approval for This historic event To take Place. 50,000 visitors will spend a Great deal of Money in your beautiful city. We're counting on you. Thank you in advance for your consideration and immediate attention to this matter.

Sincerely , Jeff Van Arsdale 760 518 1227



From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: In case you missed it...

From: Terry C [mailto:focusgrow@gmail.com]
Sent: Wednesday, March 15, 2017 2:36 PM
To: Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Subject: Fwd: In case you missed it...

Dear Mayor and Supervisors,

NY Governor Cuomo signed off on appealing bag ban.
Chicago Mayor Rahm Emanuel is considering the same.

Bagging customer purchases is the LEAST of the customer service that retailers SHOULD provide.
Take away customer service, no sales for retailers. No jobs for workers.

Regards,
Terry Chong
SF resident

----- Forwarded message -----

From: **Bag the Ban** <info@bagtheban.com>
Date: Wed, Mar 15, 2017 at 11:24 AM
Subject: In case you missed it...
To: Terry Chong <focusgrow@gmail.com>

bag the ban.  Say no to bans and taxes on your grocery bags.

Hi Terry,

Across the country, politicians and environmental activists continue their attempts at passing misguided plastic bag bans and taxes, but to whose benefit?

Considering plastic bag bans and taxes are proven to cause more unintended consequences for the environment and cost consumers a pretty penny, we're not sure they even know the answer.

That's why we're speaking up and advocating for the most environmentally-friendly option at checkout.

We thought you'd like to read some of the latest updates from across the country:

- **New York City**: Governor Andrew Cuomo officially stopped the grocery bag tax in New York City, citing the bill as “deeply flawed.”
- **Chicago**: Chicago is realizing their plastic bag regulations have failed. Even Mayor Rahm Emanuel stated that while he pushed for the bag ban, “It hasn’t worked.” They are now trying to fix their mistakes with a misguided tax.
- **Boston**: The Boston City Council proposed a bag tax but it was immediately met with opposition by the city’s mayor, who quickly stated, “I’m not supportive of it.”

Now that you’re up to date on the latest national news, make sure to **share these stories** and show your support for Bag the Ban!

Thanks,

Your Bag the Ban Team

P.S. Want to take direct action? **Click here to become involved in your state!**



Bag the Ban is brought to you by the people of NOVOLEX, a global leader in plastic bag recycling and manufacturing.



101 East Carolina Avenue, Hartsville, SC 29550
©2014, NOVOLEX | [Read our privacy policy.](#)

This email was sent to focusgrow@gmail.com.
To stop receiving emails, [click here](#).

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: my quick notes: Inclusionary Affordable Housing #8 on the agenda Case# 2017-001061PCA

From: Dennis Hong [mailto:dennisj.gov88@yahoo.com]
Sent: Wednesday, March 15, 2017 4:27 PM
To: Secretary, Commissions (CPC) <commissions.secretary@sfgov.org>; Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Gibson, Lisa (CPC) <lisa.gibson@sfgov.org>; Rahaim, John (CPC) <john.rahaim@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; jacob.bintiff@sfgov.org
Subject: my quick notes: Inclusionary Affordable Housing #8 on the agenda Case#2017-001061PCA

Good afternoon Honorable Mayor Edwin Lee, Honorable Members of the San Francisco Planning Commissioners, Honorable members the Board of Supervisors and all.

This email is in response to my full support of item #8-2017-001061PCA at tomorrows meeting. I'm a retired resident of San Francisco. Lived in District 7 for more than forty years. I'm looking back on our housing issue/s that we are having, everyone including the opposition. I no not think we can ever have a win win with our housing issues. However, recently there has been great progress on this subject, which includes: 1). Last nights Board of Supervisors meeting / referencing Supervisor Norman Yee's 170162 (Housing for Families with Children) had an excellent follow up presentation by the Planning Department referencing - their January 17, 2017 document. This received an unanimous yes for its approval. Then there was recent document that came out just the other day by the Office of the Controller (2/1/2017). I'm still reviewing this one. including the Planning Departments documnet on this. So, as you can see we are getting there. Don't forget the media attention on this issue.

To be honest, I'm having a hard time reconciling all of these housing issues. But I think in order to try and get most of us on the

same page this item #8 on your agenda just might help get us closer to a "win win". Agree it's not the perfect solution, but, either way can I still get your votes on this? Good or bad, either way, can I get your view on this? Having said all that, I will do another follow up on this issue, it's not going away soon, besides that, it's getting late and wanted your attention before you vote on this tomorrow.

Thanks again to all for letting me vent on these issues.

Best regards, Dennis

From: Board of Supervisors, (BOS)
To: BOS-Supervisors; Major, Erica (BOS)
Subject: FW: sf.citi letter re: File No. 170217, Local Personal and Corporate Income Tax
Attachments: sf.citi letter re File No .170217 Local Personal and Corporate Income Tax.pdf

From: Jennifer Stojkovic [mailto:jennifer@sfciti.org]
Sent: Wednesday, March 15, 2017 9:58 AM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Lee, Mayor (MYR) <mayoredwinlee@sfgov.org>
Cc: Jeremy Wallenberg <jeremy@gfpublicaffairs.com>; Alex Tourk <tourk@gfpublicaffairs.com>
Subject: sf.citi letter re: File No. 170217, Local Personal and Corporate Income Tax

March 14, 2017

The Honorable Jane Kim
Chair, Government Audit and Oversight Committee
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

RE: File No. 170217 Local Personal and Corporate Income Tax

Dear Supervisor Kim;

sf.citi, representing nearly 1,000 member and supporting companies, requests the Board of Supervisors delay any action on the resolution urging the State Legislature to amend the Revenue and Taxation Code to enable local jurisdictions to propose for the ballot personal and corporate income taxes.

We at sf.citi have long supported sound tax policy as a key driver to growing our local economy. Proposition E, which we strongly supported, converted our antiquated payroll tax model to a gross receipts tax model and was passed overwhelmingly with 71% of voters in 2012. Similarly, the temporary Mid-Market tax credit of 2011 resulted in businesses of all types moving into long-vacant buildings in the South of Market district, growing property and sales tax revenues in that part of the city. These crucial business tax policies have led to San Francisco boasting one of the lowest unemployment rates in the nation.

Changing tax policies have significant effects on business and job growth. Given that this would be the first time such a tax policy would be implemented in California, there is no precedence for how this could affect the local economy. Without proper evidence and research into these potential effects, implementing such a policy could be disastrous and greatly inhibit growth in our economy.

sf.citi strongly urges the Board of Supervisors to delay any action on this resolution, and rather, to work with the Controller, Treasurer and Tax Collector's offices on a review of the city's tax policies and options for reform as we approach the November 2018 election.

Sincerely,
The sf.citi Board of Directors

cc: Clerk of the Board, to be distributed to each member of the Board of Supervisors, Mayor Lee

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Jennifer Stojkovic
Assistant Director

jennifer@sfciti.org | [LinkedIn](#) | p. 415-291-9502 | m. 727-798-1860

sf.citi



March 14, 2017

The Honorable Jane Kim
Chair, Government Audit and Oversight Committee
San Francisco Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 244
San Francisco, CA 94102

RE: File No. 170217 Local Personal and Corporate Income Tax

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Sincerely,
The sf.citi Board of Directors

cc: Clerk of the Board, to be distributed to each member of the Board of Supervisors, Mayor Lee

Subject: Annual Eviction Report 2016-2017
Attachments: 16-17 AnnualEvctRpt.pdf

From: Collins, Robert (RNT)
Sent: Wednesday, March 08, 2017 2:50 PM
To: Calvillo, Angela (BOS) <angela.calvillo@sfgov.org>
Cc: Mayor, MYR (MYR) <mayor@sfgov.org>; Breed, London (BOS) <london.breed@sfgov.org>; Fewer, Sandra (BOS) <sandra.fewer@SFGOV1.onmicrosoft.com>; Farrell, Mark (BOS) <mark.farrell@sfgov.org>; Peskin, Aaron (BOS) <aaron.peskin@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>; Ronen, Hillary <hillary.ronen@sfgov.org>; Cohen, Malia (BOS) <malia.cohen@sfgov.org>; Safai, Ahsha (BOS) <ahsha.safai@sfgov.org>
Subject: Annual Eviction Report 2016-2017

Dear Ms. Calvillo,

Pursuant to Section 37.6(j) of the Rent Ordinance, Chapter 37 of the San Francisco Administrative Code, the Rent Board is providing its annual report on the number of eviction notices filed with the Department. Please find attached the Rent Board's report on the number of eviction notices filed with the Department for 2016-2017. Please don't hesitate to contact us should you have any questions.

Sincerely,
Robert Collins

--
Robert Collins / Executive Director / San Francisco Rent Board / 415.252.4628 / sfrb.org

City and County of San Francisco



**Residential Rent Stabilization
and Arbitration Board**

Edwin M. Lee
Mayor

Robert A. Collins
Executive Director

DAVID GRUBER
PRESIDENT

CALVIN ABE
DAVE CROW
SHOBA DANDILLAYA
RICHARD HUNG
POLLY MARSHALL
CATHY MOSBRUCKER
NEVO MOSSER
KENT QIAN
DAVID WASSERMAN

March 8, 2017

Angela Calvillo
Clerk of the Board
Board of Supervisors, Room 244
1 Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Rent Board Annual Report on Eviction Notices

Dear Ms. Calvillo:

Pursuant to Section 37.6(j) of the Rent Ordinance, Chapter 37 of the San Francisco Administrative Code, the Rent Board is providing its annual report on the number of eviction notices filed with the Department. During the period from March 1, 2016 through February 28, 2017, a total of 1,881 eviction notices were filed with the Department. This figure includes 122 notices given due to failure to pay rent, which are not required to be filed with the Department. The largest percentage increase was in eviction notices for roommate eviction which increased from 52 to 73 notices. Habitual late payment of rent eviction notices increased from 96 to 110 notices. Nuisance notices increased from 348 to 371 notices. The largest percentage decrease was in eviction notices to demolish or remove from housing use which decreased from 60 to 8 notices. The 1,881 total notices filed with the Department this year represents a 21% decrease from last year's total of 2,376¹.

The list on the following page gives the total number of eviction notices filed with the Department, the stated reason for the eviction and the applicable Ordinance section.

¹ Note that 242 of the 295 eviction notices for capital improvement work in 2015-16 were for one day of displacement to perform asbestos abatement in a single apartment complex.

Page 2
Rent Board Annual Eviction Report

<u>Number</u>	<u>Reason</u>	<u>Ordinance Section</u>
122	non-payment of rent	37.9(a)(1)
110	habitual late payment of rent	37.9(a)(1)
442	breach of rental agreement	37.9(a)(2)
371	committing a nuisance	37.9(a)(3)
88	illegal use of rental unit	37.9(a)(4)
3	failure to renew agreement	37.9(a)(5)
16	failure to permit landlord access	37.9(a)(6)
27	unapproved subtenant	37.9(a)(7)
397	owner/relative move-in	37.9(a)(8)
4	condo conversion sale	37.9(a)(9)
8	demolish or remove from housing use	37.9(a)(10)
56	capital improvement work	37.9(a)(11)
0	substantial rehabilitation	37.9(a)(12)
127	Ellis (withdrawal of unit)	37.9(a)(13)
0	lead remediation	37.9(a)(14)
1	development agreement	37.9(a)(15)
4	good samaritan	37.9(a)(16)
73	roommate eviction	37.9(b)
32	other or no reason given	
1,881	Total Eviction Notices	

The increase or decrease since last year for each just cause (excluding categories for which the Department did not receive at least eight notices in both years) is as follows:

<u>Just Cause Reason</u>	<u>2015/16</u>	<u>2016/17</u>	<u>Change</u>
Roommate eviction	52	73	+40%
Habitual late payment	96	110	+15%
Unapproved subtenant	25	27	+8%
Nuisance	348	371	+7%
Illegal use of rental unit	90	88	-2%
Owner/relative move-in	417	397	-5%
Failure to permit landlord access	17	16	-6%
Ellis withdrawal of unit	154	127	-18%
Breach of rental agreement	620	442	-29%
Capital improvement	295 ²	56	-81%
Demolish or remove from housing use	60	8	-87%


² 242 of the 295 eviction notices for capital improvement work were for one day of displacement to perform asbestos abatement in a single apartment complex.

Page 3
Rent Board Annual Eviction Report

During the period March 1, 2016 - February 28, 2017, tenants filed a total of 410 Reports of Alleged Wrongful Eviction with the Rent Board. Of the 410 reports filed, 59 reports involved school-age children, with 51 reports relating to evictions occurring during the school term. Of the 410 total reports, 120 reports specifically objected to no-fault evictions, and 17 of these 120 reports involved school-age children, with 17 reports relating to evictions occurring during the school term.

This eviction report and eviction reports from prior years can also be found on our web site under "Statistics", under the link entitled "Annual Eviction Report." A monthly breakdown of all eviction filings by category is also enclosed with this report. Please call me at 252.4628 should you have any questions concerning this report.

Very truly yours,



Robert A. Collins
Executive Director
Residential Rent Stabilization and Arbitration Board

Mayor Edwin M. Lee
Supervisor London Breed
Supervisor Sandra Lee Fewer
Supervisor Mark Farrell
Supervisor Aaron Peskin
Supervisor Katy Tang
Supervisor Jane Kim
Supervisor Norman Yee
Supervisor Jeff Sheehy
Supervisor Hillary Ronen
Supervisor Malia Cohen
Supervisor Ahsha Safai
Commissioner David G. Gruber
Commissioner Calvin Abe
Commissioner Dave Crow
Commissioner Shoba Dandillaya
Commissioner Richard Hung
Commissioner Polly Marshall
Commissioner Cathy Mosbrucker
Commissioner Neveo Mosser
Commissioner Kent Qian
Commissioner David Wasserman
Library Documents Dept.



Residential Rent Stabilization and Arbitration Board
City & County Of San Francisco

Annual Eviction Notice Report

3/1/2016 Through 2/28/2017

Cause For Eviction	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Total
Non-payment of Rent	11	8	8	8	8	5	19	20	10	6	9	10	122
Habitual Late Payment of Rent	9	9	28	8	21	4	8	5	4	4	3	7	110
Breach of Lease Agreement	46	34	43	37	35	28	37	28	42	45	31	36	442
Nuisance	33	37	39	34	39	30	39	31	23	28	22	16	371
Illegal Use of Unit	11	5	6	8	4	11	6	10	12	7	3	5	88
Failure to Sign Lease Renewal.	0	0	0	0	0	0	0	0	0	2	0	1	3
Denial of Access to Unit	2	0	0	1	0	1	0	2	0	0	4	6	16
Unapproved Subtenant	4	0	3	0	1	1	2	1	3	5	4	3	27
Owner Move In	41	45	60	45	24	35	31	29	20	18	23	26	397
Condo Conversion	1	1	1	1	0	0	0	0	0	0	0	0	4
Demolition	4	1	0	1	0	1	0	0	1	0	0	0	8
Capital Improvement	1	7	6	1	8	11	7	3	2	2	2	6	56
Substantial Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
Ellis Act Withdrawal	8	11	19	13	3	7	16	8	5	12	8	17	127
Lead Remediation	0	0	0	0	0	0	0	0	0	0	0	0	0
Development Agreement	0	0	1	0	0	0	0	0	0	0	0	0	1
Good Samaritan Tenancy Ends	0	0	0	0	0	0	2	0	0	0	0	2	4
Roommate Living in Same Unit	4	3	6	2	1	10	5	18	1	17	3	3	73
Other	3	3	2	1	2	1	5	5	1	3	1	5	32
Total	178	164	222	160	146	145	177	160	124	149	113	143	1881

From: Board of Supervisors, (BOS)
To: BOS-Supervisors
Subject: FW: Botanical Garden Report
Attachments: Botanical Garden '15-'16 Report.pdf

From: Petrucione, Katharine (REC)
Sent: Monday, March 20, 2017 4:49 PM
To: Board of Supervisors, (BOS) <board.of.supervisors@sfgov.org>
Cc: Cohen, Malia (BOS) <malia.cohen@sfgov.org>; Yee, Norman (BOS) <norman.yee@sfgov.org>; Tang, Katy (BOS) <katy.tang@sfgov.org>; Kim, Jane (BOS) <jane.kim@sfgov.org>; Sheehy, Jeff (BOS) <jeff.sheehy@sfgov.org>
Subject: Botanical Garden Report

Per Park Code Section 12.46 (d) please find attached a report from the Recreation and Park Department regarding admissions, revenue and expense for the San Francisco Botanical Garden for fiscal year '15-'16.

Regards,

Katie

Katie Petrucione
Director of Administration and Finance

San Francisco Recreation and Park Department
McLaren Lodge | 501 Stanyan Street
San Francisco, CA | 94117

415.831.2703 | katharine.petrucione@sfgov.org



Visit us at sfrecpark.org
Like us on [Facebook](#)
Follow us on [Twitter](#)
Watch us on [sfRecParkTV](#)
Sign up for our [e-News](#)



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

March 20, 2017

Ms. Angela Calvillo
Clerk of the Board of Supervisors
City Hall, Room 244
1 Carlton B. Goodlett Place
San Francisco, CA 94102

Re: Report to Board of Supervisors on the San Francisco Botanical Garden

Dear Madam Clerk:

Per Park Code Section 12.46 (d) please find a report from the Recreation and Park Department detailing admissions, revenue and expense for the San Francisco Botanical Garden for fiscal year '15 - '16.

If you have any questions regarding this information, please contact me at 415.831.2703.

Sincerely,

Katharine E. Petrucione
Director of Administration and Finance

cc: Supervisor Malia Cohen
Supervisor Norman Yee
Supervisor Katy Tang
Supervisor Jane Kim
Supervisor Jeff Sheehy
Linda Wong, Clerk of the Budget and Finance Committee



Edwin M. Lee, Mayor
Philip A. Ginsburg, General Manager

1. Attendance Figures for San Francisco Residents, Non-San Francisco Residents, Holiday/Free Days & Early Hours, SFBGS Members, and Total Visitation - please see tables on page 3 of this report
2. Department Capital Improvements and Operating Costs of the Botanical Garden

RPD Capital

		Project Description
FY 15-16	\$0	No projects completed in '15-'16

RPD Operating Costs

	FY 15-16
Salaries	977,480
Fringe Benefits	459,416
Overhead	574,758
Materials and Supplies	25,797
Facility Maintenance	257,236
Total Budget	\$2,294,687

3. Capital Improvements and Operating Costs Incurred by the Department and S.F. Botanical Garden Society Associated with the Collection of All Fees

RPD Capital

		Project Description
FY 15-16	\$0	No projects completed in '15-'16

RPD Operating Costs

	FY 15-16
Reimbursement of SFBGS Fee Collection Expenses	\$301,145

4. Revenue from Non-Resident Fee by: a) Point of Sale Gate Tickets and b) Actual Attendance from Packaged Sales with other Park Sites and Revenue from All Other Fees

	FY 15-16
Total Revenue Collected	\$1,054,076

Point of sale gate tickets are the only source of revenue at the Botanical Garden.

5. Number of Botanical Garden Society Members

	FY 15-16
SFBGS Members (Households)	2,525

6. Gifts, Donations and Services In-Kind Received by the Department and the Botanical Garden Society for the Botanical Garden

Gifts and Donations to the Recreation and Park Department from SF Botanical Garden Society

	FY 15-16
Funding for 11th Botanical Garden Gardener *	\$0
In-Kind Support: Curatorial, Nursery and Plant Collection Management	\$604,689
In-Kind Support: Garden Improvements	\$138,147
Nursery - Center for Sustainable Gardening Capital Campaign	\$214,009
In-Kind Support: Youth Education	\$335,331
In-Kind Support: Volunteer Management, Docent Program, Classes and Public Programs	\$286,260
In-Kind Support: Helen Crocker Russell Library of Horticulture	\$244,169
In Kind Support: Bookstore	\$202,906
In Kind Support: Outreach and Communications	\$303,291
Total	\$2,328,802

	FY 15-16
SFBGS Volunteer Hours	45,306

Gifts and Donations to SF Botanical Garden Society

	FY 15-16
Cash	\$2,769,396
In-Kind	\$50,978
Total	\$2,820,374

* Payment based on months the position was actually filled.

San Francisco Botanical Garden Attendance Figures FY13-FY16

SF Resident Visitation				
	FY 13	FY 14	FY 15	FY 16
July	13,210	12,854	14,047	33,298
Aug	10,697	13,571	13,666	16,878
Sept	12,106	12,707	13,931	16,150
Oct	10,221	12,365	14,322	14,372
Nov	8,643	10,531	11,785	14,353
Dec	6,238	8,873	8,682	7,766
Jan	8,725	13,228	15,536	11,573
Feb	11,980	11,723	17,302	24,995
Mar	12,981	16,530	19,925	16,028
April	13,182	15,291	15,579	20,025
May	12,496	16,373	13,378	19,308
June	12,699	16,293	15,329	18,434
Y. Ed	9,950	10,460	10,562	10,350
Subtotal	143,128	170,799	184,044	223,530

Non-Resident Visitation				
	FY 13	FY 14	FY 15	FY 16
July	13,441	13,798	16,214	23,399
Aug	10,079	12,975	16,515	17,923
Sept	9,045	11,490	11,293	13,046
Oct	7,044	9,869	9,243	10,807
Nov	5,467	7,593	7,103	8,097
Dec	4,505	6,458	5,921	6,285
Jan	4,742	7,080	7,641	6,522
Feb	7,386	7,197	10,158	13,434
Mar	10,145	11,059	13,762	12,883
April	10,676	12,231	12,538	14,086
May	12,737	13,570	12,597	15,839
June	12,655	12,806	13,852	13,955
Y. Ed	387	549	510	1,229
Subtotal	108,309	126,675	137,347	157,505

Holiday/Monthly Free Days & Early Hours				
	FY 13	FY 14	FY 15	FY 16
July			2,088	5,625
Aug			2,776	5,682
Sept		1,533	2,202	3,219
Oct		1,655	1,619	2,850
Nov		1,143	4,222	5,447
Dec		852	5,296	9,551
Jan		1,382	4,814	6,804
Feb		1,470	1,929	2,891
Mar		1,552	2,144	2,352
April		1,963	2,532	3,028
May		1,829	8,778	2,865
June		2,085	2,882	6,542
Subtotal		15,464	41,282	56,856

Total Visitation				
	FY 13	FY 14	FY 15	FY 16
July	26,651	26,652	32,349	62,322
Aug	20,776	26,546	32,957	40,483
Sept	21,151	25,730	27,426	32,415
Oct	17,265	23,889	25,184	28,029
Nov	14,110	19,267	23,110	27,897
Dec	10,743	16,183	19,899	23,602
Jan	13,467	21,690	27,991	24,899
Feb	19,366	20,390	29,389	41,320
Mar	23,126	29,141	35,831	31,263
April	23,858	29,485	30,649	37,139
May	25,233	31,772	34,753	38,012
June	25,354	31,184	32,063	38,931
Y. Ed	10,337	11,009	11,072	11,579
Subtotal	251,437	312,938	362,673	437,891

SFBGS Member Visitation				
	FY 13	FY 14	FY 15	FY 16
July	528	396	610	1,020
Aug	408	416	653	724
Sept	491	536	592	779
Oct	408	421	668	741
Nov	327	374	485	656
Dec	336	439	429	595
Jan	376	525	713	699
Feb	380	512	660	957
Mar	466	694	870	798
April	370	580	537	935
May	391	706	651	1,047
June	586	590	665	1,020
Subtotal	5,067	6,189	7,533	9,971

Notes:

1. Visitation tracked from start of non-resident admission fee program: August 7, 2010.
2. Member visitation included in Resident and Non-Resident figures.
3. Participation in SFBGS-sponsored family programs is captured in general visitation figures.
4. Monthly Free Day and Early Hour visitation began to be systematically tracked in September 2013. Holiday Free Day visitation began to be tracked in November 2014. Both are included in total visitation.