

Prop Q: CPMC St. Luke's Skilled Nursing Facility & Subacute Unit Closure



San Francisco Department of Public Health
Office of Policy & Planning

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Presentation Outline

- 1) Skilled Nursing Bed Rates
- 2) Skilled Nursing Facility Reimbursement
- 3) Kindred Facilities in San Francisco
- 4) Discharges to Skilled Nursing Facilities Out-of-County

San Francisco's Skilled Nursing Bed Rate

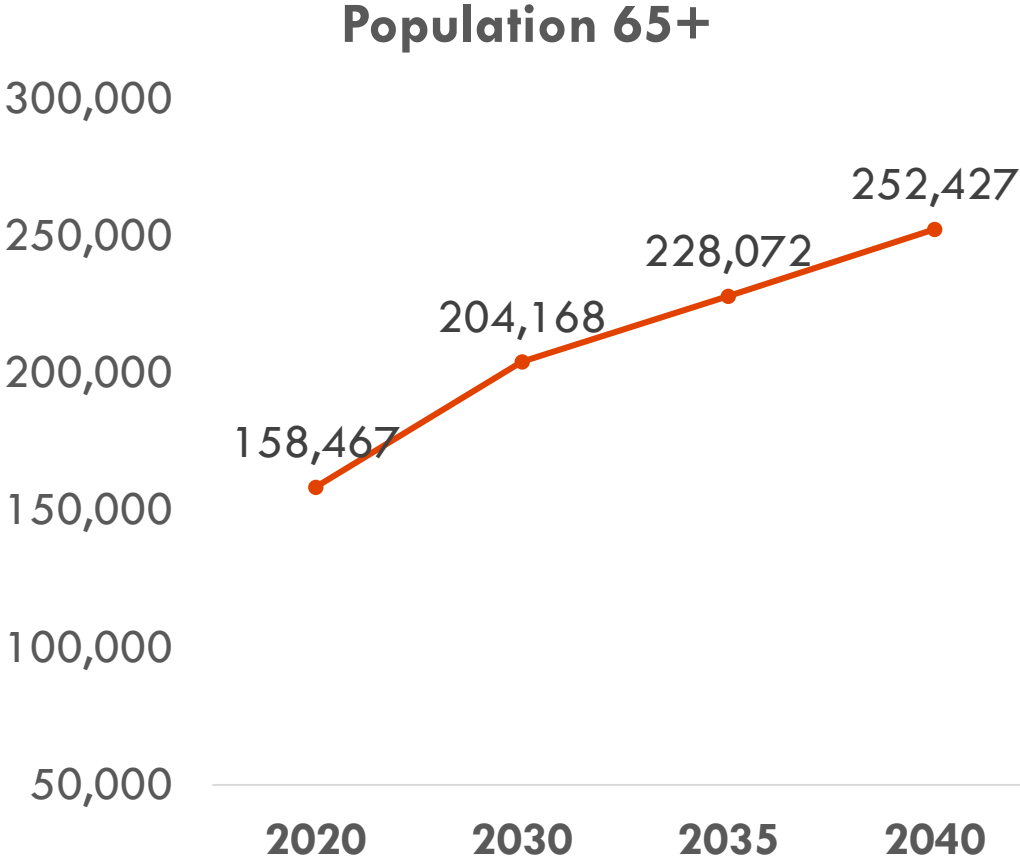
$$\text{SNF Bed Rate} = \frac{\text{Number of skilled nursing beds}}{\text{Number of adults 65 and older per 1,000}}$$

- **Currently**, San Francisco has 20 skilled nursing beds for every 1,000 adults 65 and older
- **If number of SNF beds remains constant, in 2030** San Francisco's bed rate will decrease to 12 beds per 1,000 adults 65 and older
- If San Francisco were **to maintain its current bed rate** as the population ages, the city would need 4,083 licensed SNF beds by 2030—an **increase of 1,644 beds over the current supply**

Skilled Nursing Bed Rates (Continued)

Projections are based on three assumptions:

- 1) San Francisco ages as projected
- 2) The number of skilled nursing beds remains constant
- 3) The city wants to keep the same bed rate



Source: California Department of Finance, 2016

Skilled Nursing Facility Reimbursement Rates

Type of Skilled Nursing Care	Skilled Nursing Setting	Medi-Cal	Medicare
General Skilled Nursing	Hospital-Based	~\$300-\$500/day	~\$500-\$900/day
	Freestanding	~\$200-\$300/day	
Subacute Care	Hospital-Based	~\$890-\$933/day	>\$900/day
	Freestanding	~\$400-\$600/day	

Source: California Department of Health Care Services, 2016

Kindred Facilities in San Francisco

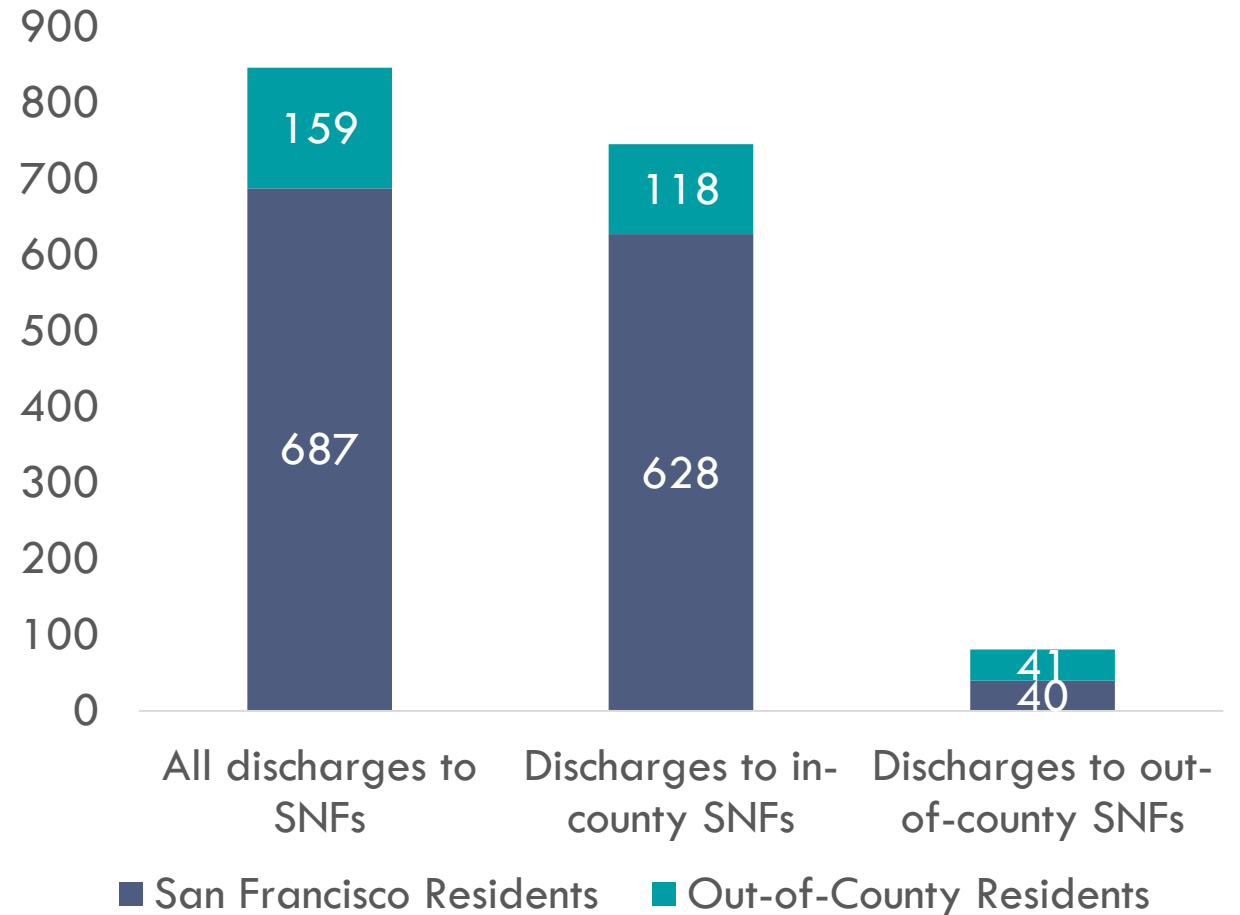
- Kindred provides **25% of all SNF beds in San Francisco**
- **Three new operators will run Kindred's five facilities in San Francisco**

Facility	Beds	Patient Payer Source on December 31, 2015	New Operator
Kindred Victorian	90	<ul style="list-style-type: none"> • 80 Medi-Cal • 8 Medicare 	Providence Group
Kindred 19th Avenue	140	<ul style="list-style-type: none"> • 120 Medi-Cal • 9 Medicare • 1 Managed Care • 1 Self-Pay • 5 Other 	Aspen
Kindred Golden Gate	120	<ul style="list-style-type: none"> • 106 Medi-Cal • 8 Medicare • 1 Managed Care • 3 Self-Pay 	
Kindred Tunnell	180	<ul style="list-style-type: none"> • 88 Medi-Cal • 30 Medicare • 14 Managed Care • 15 Private Insurance • 4 self-pay • 4 Other 	Generations
Kindred Lawton	68	<ul style="list-style-type: none"> • 34 Medicare • 16 Managed Care • 5 self-pay 	

Discharges to SNFs Out-of-County

- SFDPH is requesting data from San Francisco hospitals
- **In FY 2016/2017, ZSFG made 827 discharges to SNFs**
 - 746 (90%) of discharges were made to in-county SNFs
 - 81 (10%) of discharges were made to out-of-county SNFs
 - Of the 81 discharges to out-of-county SNFs, 40 were San Francisco residents. This represents 6% of all discharges to SNFs.

Zuckerberg San Francisco General Hospital SNF Discharges, FY 2016/2017



Thank You
