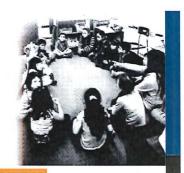
CHILDREN AND YOUTH SERVICES

BUDGET PRIORITY HEARING, ITEM 1
MAY 3, 2018
LEO CHYI, CFO, DEPARTMENT OF CHILDREN,
YOUTH & THEIR FAMILIES (DCYF)



DEPARTMENT OF CHILDREN, YOUTH & THEIR FAMILIES



MISSION:

DCYF is the City agency responsible for ensuring that Children and Youth Fund dollars – as well as additional resources allocated from the City's General Fund and through state and federal grants – are funding high quality, culturally relevant services to improve the lives of San Francisco's children and youth, as well as their families.

- Services are for children up to 18 years old and disconnected TAY up to and including 24 years old.
- DCYF performs this work through: Strategic Funding, Quality Services, Engagement with SF's Communities & Collaborative Partnerships.
- DCYF is working to make San Francisco a great place to grow up.

RELEASED RFP/Q RESULTS IN FEBRUARY



In FY 2018-19 through FY 2022-23, DCYF will spend \$76.1M annually in direct CBO contracts on 299 programs in 6 Strategies.

CITY PROGRAMS

- Educational Supports
- Enrichment, Leadership, and Skill Building
- Justice Services
- Mentorship
- Out of School Time
- Youth Workforce Development

GRANTS & PARTNERSHIPS

- Results from recent RFP/Q
 - DCYF received 693 proposals and funded 299.
 - 248 agencies applied, and 152 were awarded funds.
 - Applicants requested \$185.8M, and DCYF allocated \$76.1M.



TRACKING OUTCOMES

DEFINING SUCCESS

- DCYF currently tracks over 40 performance measures across over 20 funding strategies.
 The primary data sources for the performance measures are service and participation data.
- While the programmatic performance measures provide a detailed look at performance for each of DCYF's grantees, departmental performance measures provide a high-level, aggregate perspective on performance for DCYF's largest investments.
- DCYF prioritized the lowest income neighborhoods where children and youth are likely to have the greatest level of need for services as well as specific populations that would benefit from targeted programming.
 - Reflected work from Community Needs Assessment
 & Services Allocation Plan, both part of our chartermandated five year funding cycle.

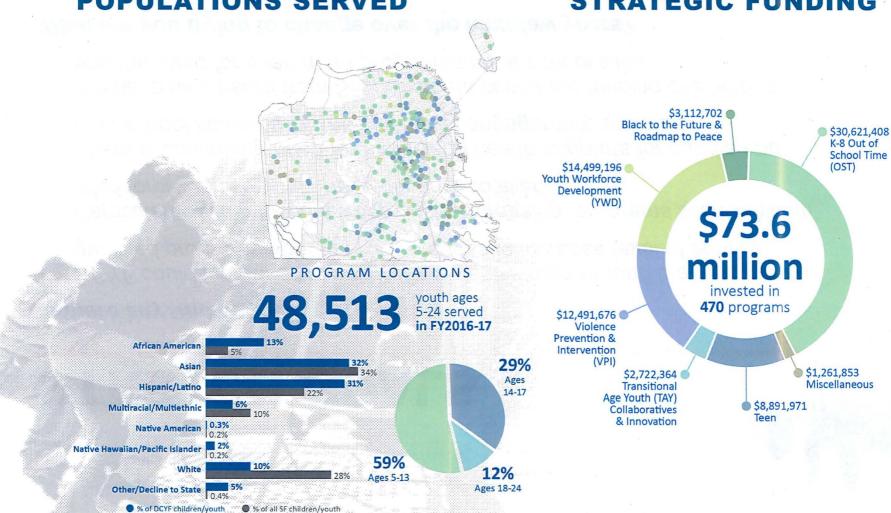
FISCAL TARGETS

- DCYF funds a broad spectrum of programs, so costs per service vary widely.
- Performance information is all publicly available at dcyf.org in year end reports by agency and supervisorial district.
- Cost drivers include increasing CBO salary and fringe costs, rents, etc.

DCYF DIRECT GRANTS FY 2016-17 INVESTMENTS IN YOUTH

POPULATIONS SERVED

STRATEGIC FUNDING





STRETCH GOALS

Is there any unmet need? Yes!

- DCYF could increase the sizes of grants awarded or fund the next mostqualified programs from the RFP process to increase level of service.
- Particularly with minimum wage costs increasing, programs such in Youth Workforce Development have become costlier.
- There is continuing need for behavioral health supports for middle and high school students, as well as family engagement services.
- We have also heard from SFUSD about continued funding challenges and the need for even more programming at school sites.

What are you trying to change over the next few years?

- DCYF is using the Results-Based Accountability (RBA) framework and is working toward specific results.
- RBA helps DCYF look at measuring how much, how well, and is anyone better off.

DCYF Results

Children and youth are supported by nurturing families and communities

Children and youth are physically and emotionally healthy Children and youth are ready to learn and succeed in school

Youth are ready for college, work and productive adulthood

With these vital results in mind, DCYF utilized the RBA framework to select 17 key population-level indicators that we believe are strong markers of progress. These population-level indicators will become a fundamental component of DCYF's future evaluation efforts, offering a high level view of how the city is faring in each result area over time.

DCYF will continue to measure these indicators in order to hold ourselves and our City partners accountable for making positive progress.

DCYF developed a scorecard to accompany each indicator that identifies the data trend line and racial/ethnic disparities, offers a brief history of relevant policy and practice shifts at the state and city level, and provides evidence-based resources aimed at improving outcomes associated with each indicator.

DCYF Indicator Scorecards

- Percent of SFUSD Students Who Graduate High School within Four Years
- Percent of all San Francisco Youth Ages 10-18 Involved in the Juvenile Justice System
- Percent of SFUSD Elementary School Students Who Are Chronically Absent
- · Percent of SFUSD Students Who Have Been Suspended
- Percent of SFUSD 8th Graders Who Finish Middle School Ready for High School
- Percent of Public School Students Who Are at a Healthy Weight
- Percent of SFUSD Students with Positive Results in the Social Emotional Skills Areas Assessed by SFUSD

- Percent of Public School 3rd Graders Above or Near State Standards in Reading
- Percent of SFUSD Students with Caring Adult Relationships in the School Environment
- · Percent of Public School Students Who Are Physically Fit
- Percent of SFUSD High School Graduates Who Enroll in a Postsecondary Institution and Complete within Six Years
- · Percent of Kindergarteners Who Are Ready for School
- Percent of San Francisco 18-24 Year Olds Who Are either Enrolled in School or Working
- Number of Substantiated Child Maltreatment Cases per 1,000 Children

EXAMPLE: YEAR END REPORT



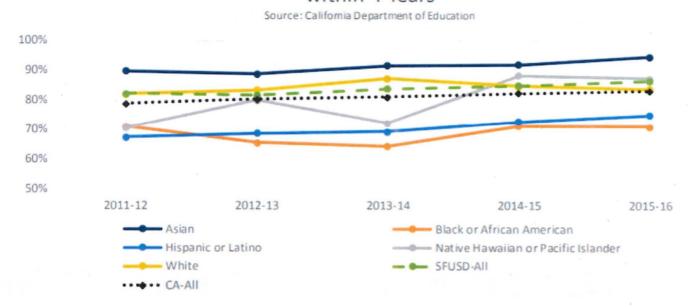
EXAMPLE: DEPARTMENT PERFORMANCE MEASURES

PM	PM Description	FY16-17 YE Actual	FY16-17 YE Target
5	Number of children and youth ages 6-13 attending afterschool programs for five or more hours per week.	14,996	14,000
6	Percentage of afterschool time program participants who report that there is an adult at the funded program who really cares about them.	90%	75%
7	Percentage of participants in afterschool programs who report enhanced enjoyment in learning as a result of the program.	80%	75%
8	Number of 6 to 13 year olds attending summer programs funded by DCYF an average of five hours per week.	10,036	8,500
12	Percentage of 14 to 17 year olds in Specialized Teen programs who report enhanced enjoyment and engagement in learning as a result of the program.	77%	75%
13	Number of youth 14-24 years old in a DCYF- funded case management program receiving case management services.	2,140	1,500

EXAMPLE: RESULTS BASED ACCOUNTABILITY SCORECARD

Increase the percent of SFUSD Students who Graduate from High School within 4 years

Percent of SFUSD Students who Graduate High School within 4 Years



The above chart outlines the rates of high school graduation within four years by race/ethnicity for students in the San Francisco Unified School District between 2011 and 2016. The line "CA-All" offers a State comparison.